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ANNUAL BUDGET 2012
THE CITY OF GAINESVILLE, GEORGIA
FOR THE FISCAL YEAR BEGINNING JULY 1, 2011



City of Gainesville, Georgia

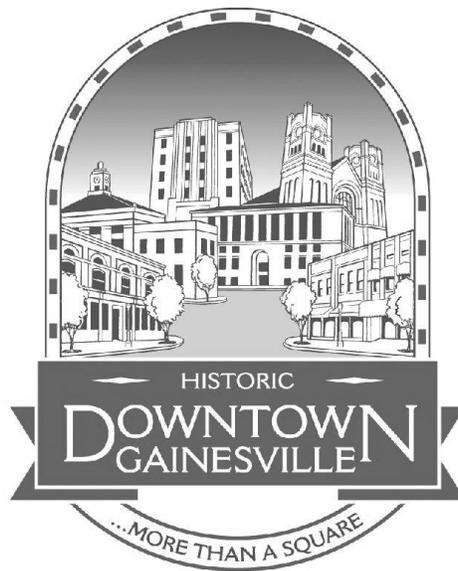
Annual Budget

For the Fiscal Year Ended June 30, 2012

Developed by the Budget Staff

Melody Marlowe, Chief Financial Officer
Matt Hamby, Budget & Purchasing Manager

And other members of the Financial Services Department



INTRODUCTION & OVERVIEW

*This Section Contains information about the City of Gainesville.
This section contains the Table of Contents Readers guide,
City of Gainesville's History, Timeline, Demographics, Table of Contents,
Budget Transmittal Letter, And Strategic Direction and Plan.*



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READER'S GUIDE

This section is intended to provide the reader with a brief summary of the kind of information contained in each section of the budget document. The following describes each of its major sections.

INTRODUCTION AND OVERVIEW

This section provides the reader with the background of the City along with the Strategic priorities, mission and vision. It links goals and objectives at a policy level to those of the City and its departments. Included in this section is Readers Guide, History of Gainesville, City Statistics, Demographics, Table of Contents, Transmittal Letter, Strategic Direction and Plan.

FINANCIAL STRUCTURE, POLICY AND PROCESS

This section provides the reader with financial structure of the City of Gainesville. Included in this section is the Elected Officials by ward, Organizational Chart, Fund descriptions, Fund structure, Fund relationships, Policies (Financial, Revenue, Expenditure, Investments and Cash Policies) and the Budget process and calendar.

FINANCIAL SUMMARIES

This section provides an understanding of the City's method of budgeting for the current fiscal year. Included in this section are the Revenue assumptions and trends, Major revenue sources, Revenue detail and graphs, Budget comparison by fund, Fund balance summary, Fund balance five-year history, Governmental & Proprietary funds combined, Governmental funds combined, Proprietary funds combined and the Long term financial plan.

CAPITAL & DEBT SERVICE PROGRAM

This section provides a comprehensive listing and explanation of the capital needs of the city for the next five years, including the operating impact. This section also displays the debt service section.



DEPARTMENTAL INFORMATION

This section explains the services offered by the City of Gainesville. Each department includes a department mission statement, goals and objectives, performance indicators, revenue assumptions & trends (if applicable), budget comparison, and authorized positions.

DEPARTMENT-WIDE CRITERIA

This section includes items that encompass the entire city. Included in this section is the Glossary, Ad valorem ordinance, Tax digest, Millage profile, Budget Resolution, and Account Descriptions.

HISTORY OF GAINESVILLE, GEORGIA

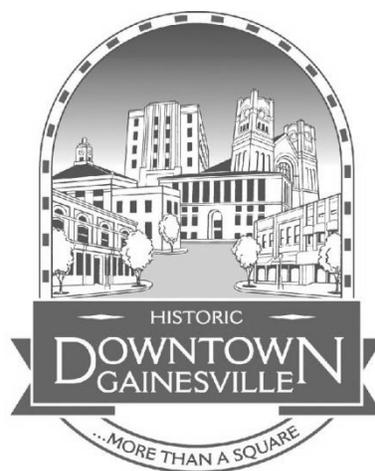
Established as "Mule Camp Springs" near the crossing of two Indian trails followed by settlers in the 1800s, the City of Gainesville has maintained and built upon its historical legacy as a regional transportation and trade center for almost two centuries.

Less than three years after the creation of Hall County, the village of Mule Camp Springs was chosen to serve as the site of government for the new county and was chartered by the Georgia Legislature on November 30, 1821.

At the suggestion of Justice John Vance Cotter, it was given the name "Gainesville" in honor of General Edmund P. Gaines, a hero of the War of 1812 and a noted military surveyor and road builder. Gainesville has been a part of the nation's governmental framework longer than 26 of the 50 states.

Gainesville operates under a Council-Manager form of government. Every two years the Council elects two members to serve as Mayor and Mayor Pro-Tem respectively. They are the Chairman and Vice Chairman of the legislative body, which is composed of a Mayor and four council members, and is responsible for enacting ordinances, resolutions, and regulations governing the City, as well as appointing the members of various statutory and advisory boards, and the City Manager, City Clerk, and City Attorney.

Under the guidance of the City Manager and the Council, the City provides a full range of services. These services include police and fire protection; the maintenance of streets and infrastructure; parks; recreational activities and cultural events; planning, zoning, and building inspection services; water and water pollution control services; and an airport.



SIGNIFICANT DATES IN THE HISTORY OF GAINESVILLE

In a relatively short period of time, Gainesville has grown from virgin forest to become the trade, economic, industrial, medical, cultural and recreational center of Northeast Georgia. In Gainesville we believe there are no limits for our future

- **April 21, 1821** - The town formerly known as Mule Camp Springs was chartered as Gainesville
- **November 30, 1821** - Gainesville officially Chartered by the Georgia Legislature
- **1828** - The Gold Rush frenzy began in nearby Lumpkin County bringing an influx of new settlers and the beginnings of a business community
- **1849** - Gainesville established as a resort center
- **1851** - Fire destroyed much of Gainesville
- **May 28, 1871** - Airline Railroad, later named the Southern, ushered in a new era of progress
- **1870 - 1900** - City population increases from one-thousand to five-thousand
- **February 22, 1873** - City services begin with the election of a City Marshal
- **June 14, 1875** - Solid Waste Collection begins in the City
- **1875** - General James Longstreet purchased the Piedmont Hotel near the railroad depot in anticipation of the Atlanta-Washington railroad opening
- **Spring 1890** - A bond issue to fund the waterworks passes and the original water distribution system totals some 5 1/2 miles
- **1898** - Textiles run the economy thanks in part to the railroad
- **December 19, 1902** - Gainesville became the first city south of Baltimore to have street lights
- **January 1, 1903** - A cyclone struck Gainesville leaving 106 people dead, 300 injured and property damage estimated at \$750,000
- **March 1, 1905** - City free mail delivery began
- **November, 1909** - The square and streets adjoining for one block were paved
- **August 10, 1910** - The Gainesville post office opened
- **December 22, 1915** - The formal opening of the City's first skyscraper, the Jackson Building which is still standing today
- **March 12, 1919** - Southern Bell removed the poles and wires from the square
- **April 6, 1936** - Gainesville knocked flat by a tornado that left more than 200 people dead
- **1937 and 1939** - President Franklin D. Roosevelt Visited Gainesville
- **1943** - The City of Gainesville leases Airport to the US Federal Government for \$1.00 to be used as a Naval Air Station to train Ground Personnel for WWII
- **1947** - The Airport is returned to the City of Gainesville with two 4000FT landing strips.

- **After World War II** - A visionary named Jesse Jewell started what was to become the state's largest agricultural crop-poultry. The \$1,000,000,000 a year industry has given Gainesville the title "Poultry Capital of the World."
- **1957** - U.S. Army Corps of Engineers construct Lake Sidney Lanier which currently covers more than 38,000 acres and is the most visited Corps lake in the nation with an economic impact of more than \$2 Billion annually
- **1961** - City Council votes to make it illegal to eat Chicken with a fork
- **1993** - Police Department became Accredited
- **July 1996** - Gainesville served as the Rowing/Kayaking Venue for the 1996 Olympics. During the Olympics Gainesville was named Hospitality Capital of the World by an NBC Broadcaster
- **October 1997** - TV 18, The Government Channel begins broadcasting
- **August 4, 1998** - New City of Gainesville Logo adopted
- **January 2000** - Gainesville named City of Excellence by the Georgia Municipal Association and Georgia Trend Magazine
- **January 2001** - The Red Rabbit Public Transportation System begins operation with three buses and four mini-buses
- **March 2001** - Gainesville's Parks and Recreation Department became the 3rd Department in the State to be Accredited
- **September 2002** - Opening of Lakeside Water Treatment Plant
- **March 2003** - Gainesville is named one of the Top 10 Places to Retire by Barron's Magazine
- **April 2004** - Spring Chicken Festival first held in Roosevelt Square
- **June 24, 2004** - Fire Station #4 Opens
- **October 2004** - Art in the Square first held in the Downtown Historic Square
- **April 28, 2005** - Engine 209 is Restored
- **July 2005** - New Light Poles installed downtown and in-town
- **January 2006** - Gainesville is named a Georgia Trendsetter City by the Georgia Municipal Association
- **August 2006** - The portion of Green Street between Jesse Jewell Pkwy and Spring St. was renamed to Henry Ward Way
- **2007** - Chattahoochee Golf Course is Renovated
- **March 30, 2008** - Fair Street Neighborhood Center Opens
- **May 30, 2008** - Linwood Water Reclamation Facility Grand Re-Opening
- **August 8, 2008** - Frances Meadows Aquatic & Community Center opens
- **September 2008** - Longwood Park Fishing Pier completed
- **April 2009** - Airport Runway Lighting Improvements Completed
- **October 13, 2009** - Ribbon Cutting to mark the completion of Rock Creek Amphitheater
- **July 2010** - Ground is broken for the Midtown Greenway
- **November 30, 2010** - New Public Safety Complex opens with Police Department, Municipal Court and Fire Station #1

CITY OF GAINESVILLE AT A GLANCE

Date of Incorporation	1821
Form of Government	Council-Manager
Area	33.33 sq. miles
Miles of Streets	132
Intersections with Street Lights	76
Total Proposed Fiscal Year 2012 Budget <i>(Includes Enterprise funds in millions)</i>	126.9

City Demographics

Estimated Population (2010 census)	33,803
Median Age	29.1
Median Household income	\$38,979
Average Household Size	2.9 people
Percentage of Families (Households with children)	60.3%



Public Schools Located in City

Elementary Schools	5
Elementary School Instructors	263
Middle Schools	1
Middle School Instructors	92
High Schools	1
High School Instructors	102
City School System Enrolment (k – 12 th Grade)	6,530
Community Colleges (Hall County)	1
Technical Institutions (Hall County)	1
Universities	1

Hall Area Transit System

Number of Bus routes	7
Number of Dial-A-Ride buses	10
Total Buses in service	18
One-way Travel Cost	\$1.00 per adult

Fire Protection

ISO Fire Classification	Class II
Number of Station	4
Number of Fire Personnel	102
FY 10 Calls for Service	6,470
FY 10 Avg. Response Time (min:sec)	3:58

Police Protection

Number of Stations	5
Number of Police Personnel	113
Number of Patrol Units	85

Industry Mix (%)

Services (other)	22.4%	Manufacturing	21.1%
Government	13.3%	Healthcare	11%
Retail Trade	9.8%	Hospitality	6.5%
Construction	5.2%	Wholesale Trade	5.2%
Finance	5.3%	Agriculture	.2%

Elections

Registered Voters	11,178
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Major Employers

	Employees
Northeast Georgia Medical Center	3,330
Fieldale Farms	2,410
Hall County School System	1,610
Pilgrim's Pride	1,600
Hall County Government	1,390
Mar-Jac	1,100
Wrigley Manufacturing Company, LLC	850

Water & Sewerage System

Miles of Water mains	1,310
Number of Water Connections	49,890
Number of Fire Hydrants	8,538
Daily Average Consumption in Gallons	16.4
Max Daily Capacity of Treatment Plant in Gallons	35 MGD
Miles of Sanitary Sewers	278
Number of Treatment Plants (2 Water & 2 Wastewater)	4
Number of Sewer Connections	8,896
Daily Average Treatment in Gallons	9 MGD
Max Daily Capacity of Waste Treatment in Gallons	17 MGD

Hospitals

Number	1
Number of Patient Beds	557

Bond Rating (Standard & Poor's)

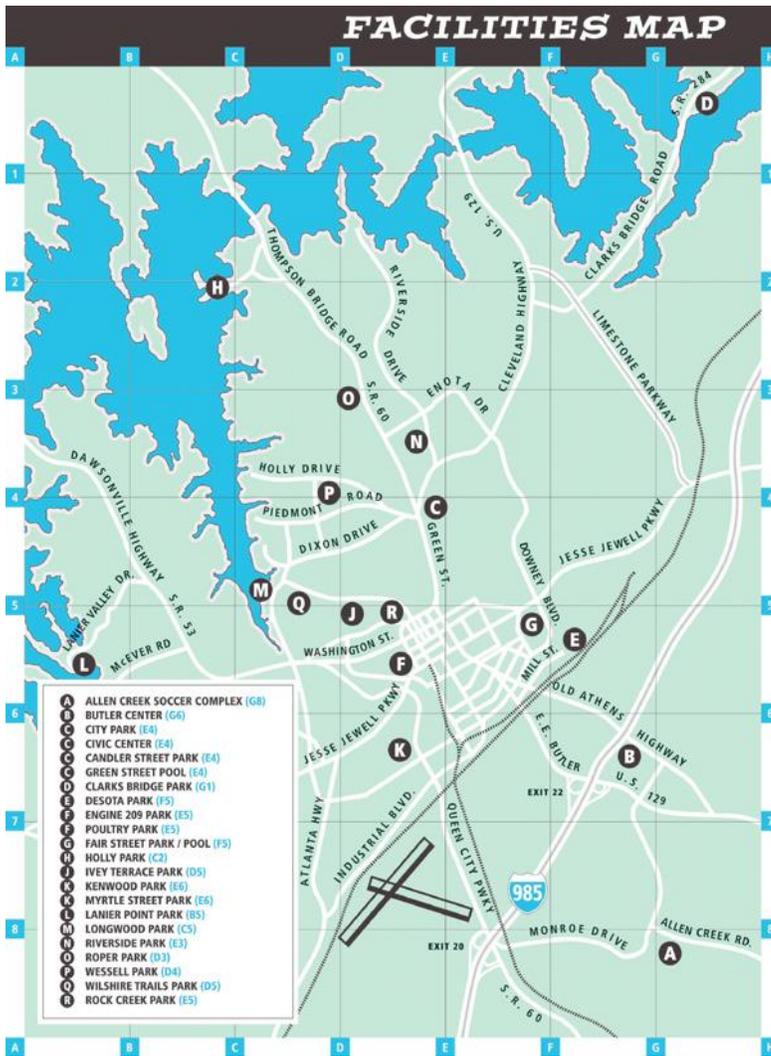
General Obligation Bonds	A+
Revenue Bonds	AA-

Solid Waste Collection # of Accounts

Residential Accounts	5,450
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Parks and Recreation

The City offers centers parks and recreation at its 20 City-owned parks totaling 450+/- acres, one golf course, 3 swimming pools, 16 tennis courts, 11 baseball/softball fields, 10 soccer pitches, 1 football stadium, 12 playgrounds and 8 miles of walking trails.



Park name	Location on Map
Allen Creek Soccer Complex	A
Butler Center	B
City Park	C
Civic Center	C
Candler Street Park	C
Green Street Pool	C
Clarks Bridge Park	D
Desota Park	F
Engine 209 Park	F
Poultry Park	F
Fair Street Park	G
Holly Park	H
Ivey Terrace Park	J
Kenwood Park	K
Myrtle Street Park	K
Lanier Point Park	L
Longwood Park	M
Riverside Park	N
Roper Park	O
Wessell Park	P
Wilshire Trails Park	Q
Rock Creek Park	R



*Gainesville Parks and Recreation Civic Center



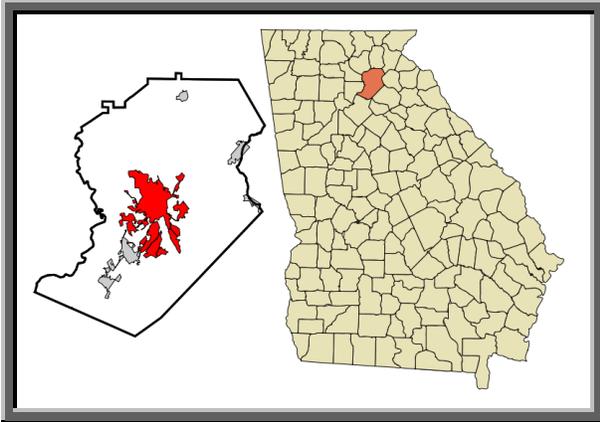
*Gainesville Parks and Recreation Rock Creek Greenway



*Gainesville Parks and Recreation Longwood Cove Park

The **Rock Creek Greenway** begins at Rock Creek Park near the downtown square and continues through Ivey Terrace Park, Wilshire Trails and ends at Lake Lanier in Longwood Park. This makes a great educational and nature walk for families.

LOCATION



The City of Gainesville, county seat of Hall County, nestled in the foothills of the Blue Ridge Mountains, approximately 50 miles northeast of Atlanta and 100 miles southwest of Greenville, South Carolina. Gainesville is the largest of six cities in Hall County with a population of approximately 187,743. The City's population is around 33,803. As the business hub for Northeast Georgia, Gainesville's daytime population is estimated in excess of 100,000.

Parts of Gainesville lie along the shore of one of the nation's most popular inland water destination, Lake Lanier. Named after Georgia author and musician Sidney Lanier, the lake was created in 1958 when the U.S. Army Corps of Engineers dammed the Chattahoochee River near Buford, Georgia and flooded the Appalachian mountain valley.



Gainesville is often called the chicken capital of the world because of its large number of poultry processing plants. Gainesville is also known for its chicken processing facilities, such as King's Delight and Mar-Jac.

The Spring Chicken Festival is recognized by the Georgia State Senate as the "official chicken cook off" for the state, this festival boasts almost 3,000 pounds of chicken donated by our local poultry industry to be judged by professional and celebrity judges.

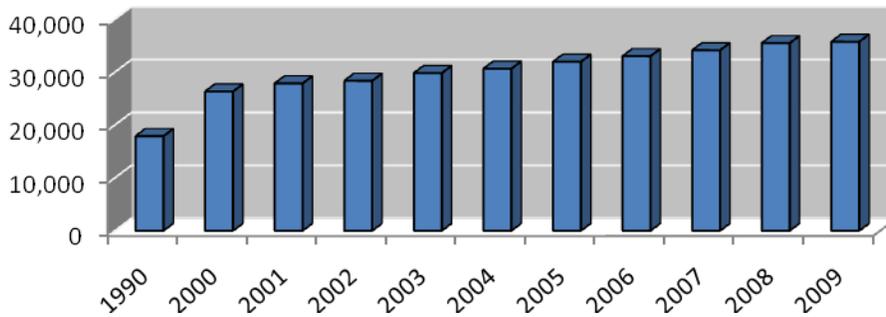


DEMOGRAPHICS

Population Demographics

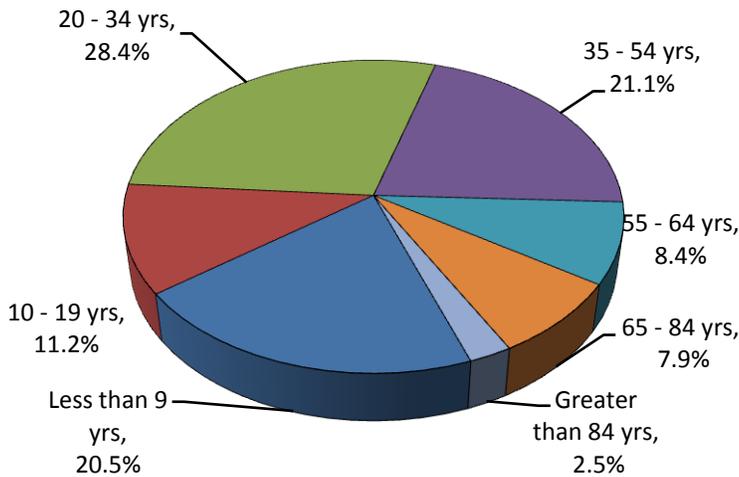
The City of Gainesville’s population over the last ten years has seen a steady growth spurt of about 35.7%. This significant increase in population has increased the need for additional services and infrastructure provided by the City. Based on the Census Bureau population estimates, the City of Gainesville is the 20th largest city in Georgia as of July 1, 2009. It is anticipated that the population growth will slow during the next few years as a result of the economic recession. The City of Gainesville recognizes the need to monitor the population growth trend. This trend helps gauge the need for increased or reduced infrastructure and services provided by the City.

Population Estimate Trend



Population by Age

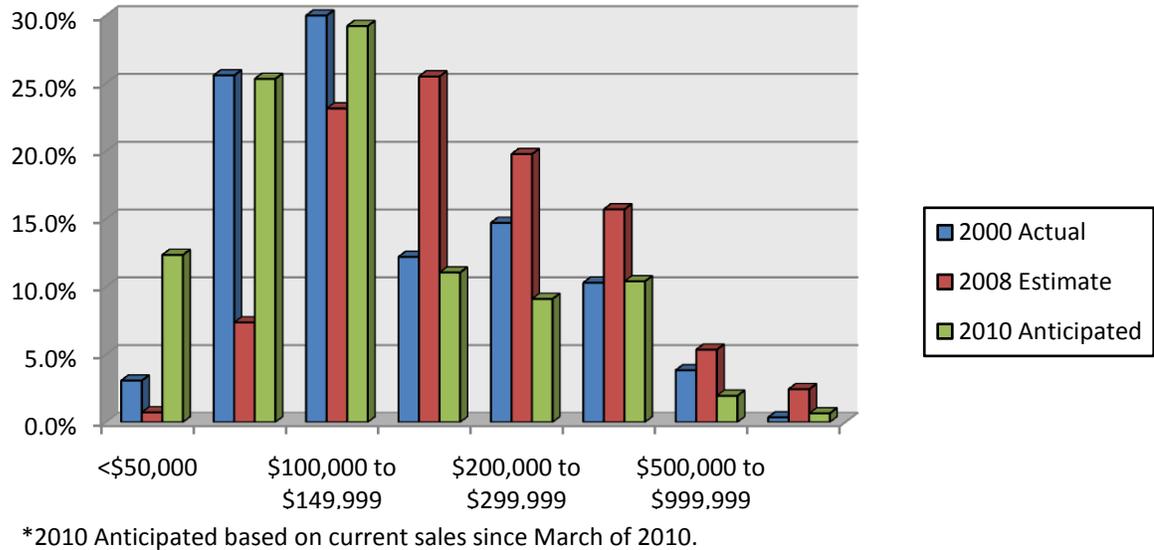
Population by Age (2008)



The largest group represented is the age range of 20 – 34 years of age at 28.4%. The next largest groups represented are the age group of 35 – 54 years of age at 21.1% followed by the less than 9 years of age at 20.5%. These three age groups represent 70% of the population based on 2008 estimates. In 2000 these same three categories represented 67.1 % of the population.

Household Values

Household Values (2000 Actual vs. 2008 Census estimates)

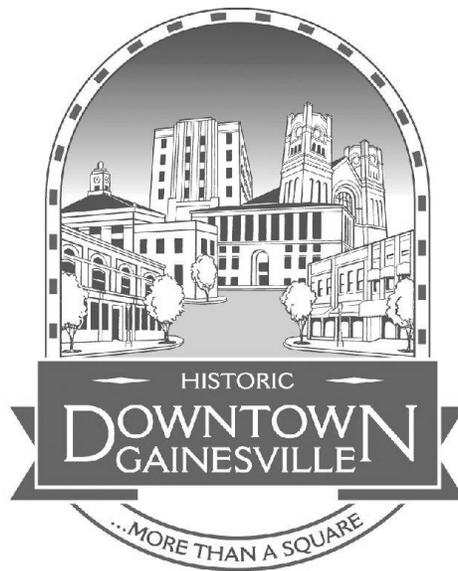


In 2008, based on Census estimates, the largest category represented in housing was \$150,000 to \$199,999 at 25.5% with a median house value of \$186,100.



In the past ten years the City of Gainesville has seen an increase in its population of about 35.7%. The largest portion of the population consists of the ages of 20 – 54 years of age and under 9 years of age, making up approximately 70% of Gainesville’s population. As the economy begins to rebound it is anticipated that Gainesville will continue to attract young families with its awarding wining parks and recreation areas,

incomparable city services, outstanding school systems and housing prices that remain at average prices, making it affordable for young families.





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memo

TO: MAYOR AND COUNCIL
FROM: Kip Padgett, City Manager 
SUBJECT: FY 2012 RECOMMENDED BUDGET
DATE: May 6, 2011
CC: CITY CLERK

Attached for Mayor and Council review is the City Manager's proposed FY 2012 budget. The budget contains a summary of revenues and expenditures for the General Fund, as well as twenty other funds. This balanced budget has been prepared and is being presented to the Governing Body in accordance with the City Charter, and with Chapter 2-3 of the Gainesville City Code. A tax increase is not recommended.

In preparing the FY 2012 budget, many issues played a key role in its development. Most notably are the following:

- Economic Concerns: While there have been many reports published on the state of the economy, the prevailing thought is we are gradually beginning to see an improvement that remains unstable and can change at any time due to market conditions.
- Revenues: The city's revenue portfolio, though varied, still shows a decline in some of our traditionally strong areas; however, past trends and historical data are allowing us to better predict any decline.
- Property taxes: This has been the biggest challenge this year. Action by the General Assembly to lengthen the time for appeals, continued moratorium on assessments, as well as restrictions on assessments as it relates to the sale of distressed property, have the potential to severely affect the revenue in this category. Projections show a 9.3% decline in taxes; however, the extent of the decline may not be known until we are half way through FY 2012.
- Electricity and Fuel: Recent increases in electrical rates and the continued increase in fuel costs generate a challenge to all departments as they strive to continue to meet required service levels and hold their budget requests at/or below FY 2011 numbers.
- FY 2011 Surplus: An unexpected surplus in some revenue line items will permit us to purchase some necessary capital items as well as perform additional paving projects in the coming year. It is ideal to use the surplus funds for these type activities since the funds are one-time funds and not meant to supplement the operating budget.



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Operating revenues for the General Fund, excluding property taxes, saw an increase of \$156,939 or 1.0% due mainly to items such as fines, fees and forfeitures. However, some of the main funding categories still experienced declines. It is important to note the city's continued emphasis of keeping property taxes low. Property taxes account for 19.9% of the total revenue received. Of that total, only 35% comes from residential properties.

The General Fund budget is \$26,693,341, an increase of 4.1%. While most departments submitted budgets that are in line with FY 2011 requests, some necessitated an increase. Administrative Services increased due to two main factors: 1) recognition of increased work load for Municipal Court, which is offset by increased revenue, and needed improvements to the City's technological infrastructure; and 2) recognition of a full year of operation of the new Communications and Tourism Office and its actual needs for tourism and Main Street activities.

The twenty other funds remain at FY 2011 levels or in line with projected revenues for each fund and can be seen in the attached budget documents. However, a few departments and agencies merit discussion below.

- ◆ Community Service Center (CSC): The CSC is mainly dependent upon the general fund for the required match to the various grants it receives. Some grants have seen a decline due to cutbacks at the State and Federal levels. Due to the need to keep the transfer at FY 2011 levels, it is anticipated some service cuts/modifications may be necessary.
- ◆ Parks and Recreation (P&R): Due to the expected decline in property taxes as well as declines in revenues, P&R has to depend on reserves to balance its budget for FY 2012. Most capital needs required by them are being delayed until future years.
- ◆ Capital Improvement Program (CIP): The attached budget includes a summary of proposed capital projects for the coming fiscal year. This fund, totaling \$3,020,200 includes an increase in paving projects and identified capital needs in the police and fire departments and streets maintenance division.
- ◆ Public Utilities (PUD): The utility fund budget is increasing by 6.7% for FY 2012. The main reasons are the increase in power, chemical and fuel costs required to operate our water and wastewater facilities. However, there is an expectation of modest increases in water sales.
- ◆ Chattahoochee Golf Course (CGC): Although an enterprise fund, the golf course is still dependent on the general fund to assist in covering debt obligation for course renovations that occurred in 2007. In reviewing expenditures over revenues, it is worth noting CCC can be self supporting. However, by adding



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the debt service to the equation it requires money from the General Fund. It is the intent to keep any transfer below \$200,000.

Moving into FY 2012, it is important to be aware of concerns that may impact our budget, both this year and in years to come:

- Actions to reduce or eliminate franchise fees and insurance premium taxes would have a dramatic impact on our operations. These two funding sources represent \$5.3 million to our general fund.
- Decline in property assessments and any continued action by the General Assembly could have continued effects on this category of revenue.
- An Other Post Employment Benefits (OPEB) study is planned for this year to analyze the GASB standard and develop a plan of action on how it is to be funded.
- We are hopeful for a favorable ruling from the Eleventh Circuit Court of Appeals on the Tri-Star Water Wars. Even if the ruling is favorable, we need to continue our efforts with water conservation and making sure our community is prepared for the return of growth and in the event of another drought.
- Continued reliance of previous years fund balance to balance current year needs is a concern. It is not advisable to continue this practice started some years ago. Although the economy has made it challenging, reliance on prior year's fund balance has been reduced in excess of 60%.
- As the SAFER grant continues to decrease in funding, Council will need to remain cognizant that an increase in revenues will need to occur to help lessen or offset the need for an increase in the millage rate in the FY 2015 timeframe. It is not financially sound policy to use one-time funds to fill any perceived or actual gaps to recurring costs.

Although the preparation of this budget has been challenging, we are in a much stronger financial position than many of our counterparts within the state. This is due to controlled spending, internal controls and the very strategic and prudent financial policy of the Council. Over the past two years, we have made cuts to operational costs, discovered innovative ways of doing things and embraced technology to help reduce personnel costs. These actions have assisted us in continuing to provide top-level municipal services to our residents and businesses in these unsettling times. The result of our efforts have resulted in substantial economic investment within the city limits by a number of regional, national and international companies and more is expected.



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This budget was a true team effort and could not have been successfully put together without the efforts of the Department Directors, my immediate office staff and particularly our Chief Financial Officer Melody Marlowe and Financial Analyst Matt Hamby. I continue to be thankful to the Mayor and Council for the support and confidence they have shown in staff.

If I can answer any questions, please feel free to contact me.

memo

CITY OF GAINESVILLE STRATEGIC DIRECTION

■ Vision

Gainesville is committed to being an innovative city, providing a close-knit community feel in which to live, work and play.

■ Mission

The mission of City of Gainesville is to enrich the community of Gainesville by practicing good stewardship of resources and providing innovative and exemplary services for all people. To accomplish our mission we will:

- ◆ Maintain the attitude of “Do more with less/Efficiency first”;
- ◆ Be exemplary in our service quality, low expenditures and effectiveness;
- ◆ Continue to revitalize the Midtown area to further the close knit community feel;
- ◆ Be innovative in our Economic development, in order to simulate the local economy;
- ◆ Be accountable to citizens and each other for our actions; and,
- ◆ Uphold the highest professional and ethical standards.

■ Values

Integrity – possessing an unwavering commitment to doing the right things, with consistent adherence to the highest professional standards; keeping commitments to our citizens, co-workers and others.

Innovation – dedicating ourselves to learning and growing; constantly searching for better ways to get the job done; using our collective imagination to creatively and effectively solve problems for our citizens; going beyond perceived boundaries to get desired results.

Responsiveness – being proactive; having a bias for action and a sense of urgency in getting things doing; anticipating citizens’ needs and taking fast action to surpass their expectations; encouraging citizen input.

Teamwork – recognizing that every employee and every council member is important to the complete satisfaction of our citizens as well as the ultimate success of our City; feeling personally responsible for successful outcomes, treating everyone with respect; communicating regularly, directly and honestly with our employees, council member and citizens.

CITY OF GAINESVILLE STRATEGIC PLAN

<i>The mission of the City of Gainesville is to enrich the community of Gainesville by practicing good stewardship of resources and providing innovative and exemplary services for all people.</i>			
Long-Term Goals			
Enrich the Community			
Short - Term Goal Initiative	Performance Measure	Department	Status
Encourage Economic Development	New Businesses Located within the CBD	City Manager's Office	On-Going
	Establishment of Opportunity Zones	City Manager's Office	On-Going
Improve City Neighborhoods for current and future City residents	Code Violations Addressed	Community Development Department	Current Violations addressed as of 12/31 are at 1,227
Reduction of Commercial and Residential Burglaries	Commercial & residential Burglaries (total)	Police	Current Burglaries 144
Maintain ISO Class II Rating	ISO Rating	Fire	Current Rating Stands at II
Inspect Public Facilities for preventative maintenance	Annual number of Inspections completed.	Public Lands and Buildings	New Measure for FY2012
Improve the City's roadway infrastructure	% of Streets Evaluated for Resurfacing	Public Works Engineering	Current percentage is at 100%
	Road Miles Identified for resurfacing		Currently 20 miles have been identified
	Road Miles resurfaced		Currently 0 mile have been resurfaced
Evaluate and upgrade intersections to improve traffic conditions	Number of Intersection Upgraded	Traffic Engineering	11 intersections have been upgraded
Create safer traveling conditions by replacing street name signs	% of intersections with upgraded street name signs	Traffic Engineering	30% of the intersection street signs have been upgraded
	# of intersections being monitored at the TE shop		18 intersections are being monitored at the TE shop
Improve the City's traffic signals system by continuing to LED replacement program	% of installation with LEDs	Traffic Engineering	98% of the signals have been upgraded
Improve storm drain system monitoring and cleaning	Streets Swept (Miles)	Street Maintenance	1,710 miles swept
	Hours spent responding to flood damage		New Measure for FY2012
Expand the tree canopy of the cemetery	Trees Planted	Cemetery	Current trees placed at 15
Develop & Implement capital plan for the Senior Life Center Expansion Project	# of Capital Development Committee Meetings	Community Service Center	New Measure for FY2012
Promote participation in recycling	Tons Recycled	Solid Waste	Currently 313 tons recycled
	Recycling by Weight (%)		Current percentage of total garbage is 9.55%

CITY OF GAINESVILLE STRATEGIC PLAN

<i>The mission of the City of Gainesville is to enrich the community of Gainesville by practicing good stewardship of resources and providing innovative and exemplary services for all people.</i>			
Long-Term Goals			
Good Stewardship			
Short - Term Goal Initiative	Performance Measure	Department	Status
Good Stewardship	Fund Balance used to Balance Current Year Budget	City Manager's Office	Budget used to Balance FY2012 operating budget dropped by 63%
Protect and improve the Financial Condition of the City	GO Bond Rating	Admin. Services	Current Bond Rating is Aa1
	Govt. Finance Officers Association Awards	Admin. Services	Current Awards Received 36
Ensure the City is Equitably compensated for its plan review and building inspections services	% Operating cost covered by revenue	Community Development Department	Current % of cost covered by revenue stands at 16.60% as of 12/31
Main Street Gainesville Seeks to Increase Tax Revenue	New Business in the Main Street Area (Net)	Communications and Tourism	New Measure for FY2012
Increase Hotel/Motel Tax Revenue	Hotel/Motel Revenue	Communications and Tourism	Current Hotel/Motel revenue received thru 12/31 is \$218,511
Implement Programs to recover costs for Fire Department Services	Grants/Service Fees Awarded or Implemented	Fire	New Measure for FY2012
Improve the City's Roadway infrastructure	Outside Funding used for infrastructure repair	Public Works Engineering	Current Funding used for infrastructure repair is \$169,323
Diversify funding stream for Community Service Center	New Revenues (Committed)	Community Service Center	New Measure for FY2012
To sustain financial stewardship through streamlining leisure services and building effective partnerships	# of Written Partnership Agreements	Parks and Recreation	Currently have 5 written agreements
Manage the Airport industrial park and hangar leases so that maximum revenue is generated for airport	Hangar Occupancy Rate (%)	Airport	Current Rate is 83%
	Industrial Park Occupancy Rate (%)		Current rate is 100%
Maximize the use of available GDOT and FAA grants so that the airfield has the latest and safest navigational aids and facilities in Northeast Georgia	Grant Funding Received	Airport	Currently received \$368,652
Work more efficiently and effectively to be good stewards of environmental and financial resources	Convert Water meters to flex net system	Public Utilities	Current conversations are at 4,000
	% of increase in operating budget		Current Increase in the operation budget is 6.47%
Operate the Solid Waste Division as a Self-supporting Operation	Subsidy from General Fund	Solid Waste	Currently the Solid Waste Fund Receives \$0.00 Subsidy
Maximize Golf course revenue by increasing the number of rounds played	Rounds Played	Golf Course	Rounds played as of 12/31 was \$13,690
Continue course improvements through funding form the Friends of Chattahoochee	Friends of Chattahoochee revenue	Golf Course	Currently Received \$13,200

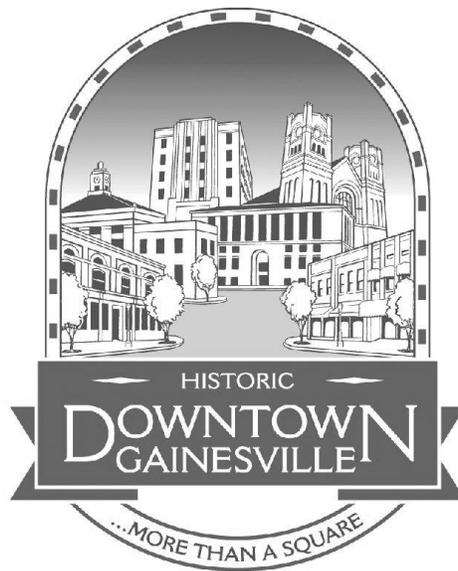
CITY OF GAINESVILLE STRATEGIC PLAN

<i>The mission of the City of Gainesville is to enrich the community of Gainesville by practicing good stewardship of resources and providing innovative and exemplary services for all people.</i>			
Long-Term Goals			
Innovative and Exemplary Services			
Short - Term Goal Initiative	Performance Measure	Department	Status
Improve Customer Service and efficiency	Network/Application Availability	Admin. Services	Current Network/Applications availability is 99.99%
Develop a 20-year blueprint for growth in the City	# of Citizens participating in the planning process	Community Development Department	New Measure for FY2012
Increase communication with citizens	Social Media hits	Communications and Tourism	New Measure for FY2012
Improve efficiency of criminal and traffic incident reporting services	Average time to enter a report	Police	Current time to enter report is 16 days
Provide innovative opportunities for police training services	Local Site Training Hours	Police	Current Hours 3,963
	Off-Site Training Hours		Current Hours 3,955
Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations	% of Increase - Field Inspections	Fire	New Measure for FY2012
	% Apparatus w/ Updated Communications		New Measure for FY2012
	% Apparatus w/ Mobile Data Terminals		New Measure for FY2012
Decrease the time need to complete customer work orders	Days to complete work orders (Avg.)	Public Lands and Buildings	Current number of days to complete is 2 days
Respond to citizen's concerns by the next business day	Response to citizen's complaint within 1 business day	Street Maintenance	Currently at 100%
Repair and revitalize the older section of the cemetery	Repair of historic markers/graves	Cemetery	Current repairs are at 42
Provide additional inventory at cemetery	Available inventory	Cemetery	Current Inventory is at 1,770
Offer breakfast as an option for Meals on Wheels Clients	# of Breakfast meals delivered	Community Service Center	New Measure for FY2012
Generate new activity for the Georgia Mountains Center	Schedule and book association conventions	Georgia Mountains Center	Currently have booked 12
Increase exposure and improved delivery to internet users and citizens without the TV-18 Channel	Bench & Probation warrant success	TV-18	Currently 34%
	Delinquent taxes success rate		Currently 34%
	Number of Mini TV-Shows		New Measure for FY2012
	Number of Show Views		New Measure for FY2012
To provide customer satisfaction for all agency programs, facilities and services	Customer Service Rating	Parks and Recreation	Current rating is 3.5
Operate and manage the airport ensuring safety is the most important concern by being accident free	Months of Accident Free Operation	Airport	As of 12/31, 6 months without an accident
Provide the highest quality playing conditions	Peer Rating	Golf Course	Current Peer rating is #1
Increase functional time of all City Vehicles	% total fleet downtime	Vehicle Services	Current fleet downtime is 5%
	% emergency road request initiated in 20 minutes		Current % or emergency road request initiated in 20 minutes is 98%
Effectively manage the City's aging fleet of equipment	% Repeat repairs	Vehicle Services	Current % of repeat repairs is 4%



FINANCIAL STRUCTURE, POLICY AND PROCESS

This section contains structural information about the City of Gainesville. This section will include Elected Officials by Ward, an Organizational Chart, Fund Descriptions, Fund Structure, Fund Relationship Table, Financial Policies, Revenue Policies, Expenditure Policies, the Budget Process and Calendar



City of Gainesville Elected Officials



Ward 1
Councilmember
Danny Dunagan



Ward 2
Councilmember
Robert L. Hamrick



Ward 5
Mayor Pro Tem
Ruth Bruner

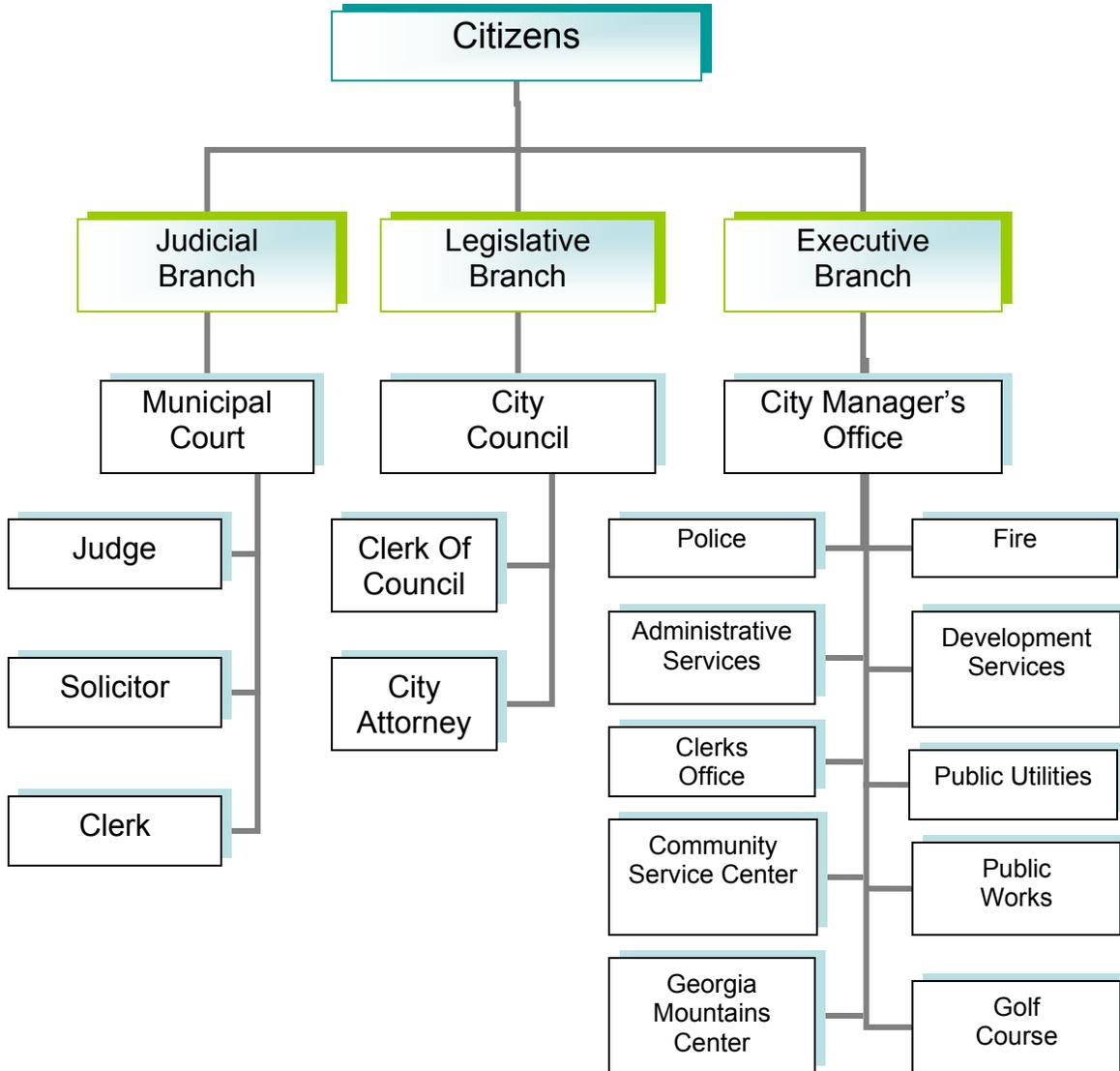


Ward 3
Mayor
Myrtle W. Figueras



Ward 4
Councilmember
George Wangemann

ORGANIZATIONAL CHART BY GOVERNMENTAL BRANCH



FUND DESCRIPTIONS

Basis of Budgeting

Governmental Funds rely on the cash basis for budgeting. This involves recognizing revenue when it is received. Expenditures, a term preferred over expenses for Governmental Fund expenditure accounts, are recognized when the related expenditure is paid. Basis of accounting for financial reporting on Governmental funds are different and are maintained under the modified accrual basis.

Proprietary Funds are used for business-like activities; usually operate on an accrual basis. Accrual basis accounting accounts for income and expense items as they are earned or incurred, even though they may not yet have been received or actually paid in cash.

Special Revenue Funds rely on the cash basis for budgeting. This involves recognizing revenue when it is received. Expenditures, a term preferred over expenses for Special Revenue Fund expenditure accounts, are recognized when the related expenditure is paid. Basis of accounting for financial reporting on Special Revenue funds are different and are maintained under the modified accrual basis.

Major Governmental Fund Descriptions

General Fund accounts for all financial resources except those required to be accounted for in another fund. It is used to account for police and fire services, planning, and engineering, building inspection, street maintenance and overall City administration including management, finance and human resources. The primary sources of revenues to the General fund are property taxes and sales taxes but, interest on investments, charges for current services and licenses and permits all play a part.

Non-Major Governmental Fund Descriptions

Community Development Fund accounts for receipts and disbursements of funds restricted for community betterment purposes.

Major Enterprise Fund Descriptions

Public Utilities Fund accounts for activities connected with the development, operation and maintenance of water and sewer system in the City of Gainesville and parts of Hall County.

Non-Major Enterprise Fund Descriptions

Solid Waste Fund accounts for activities connected with the collection and disposal of residential, commercial, industrial and institutional solid waste.

Airport Fund accounts for activities connected with the operation of the Lee Gilmer Memorial Airport.

Chattahoochee Golf Course Fund accounts for the activities related to the management and operation of the Chattahoochee Golf Course, a municipal golf facility.

Non-Major Special Revenue Funds

Community Service Center Fund accounts for local, state and federal grant revenues legally restricted for community service programs.

Economic Development Fund accounts for activities of economic development.

Georgia Mountains Center Fund accounts for activities connected with the operation and maintenance of the City's Georgia Mountains center, a convention and entertainment facility.

Hotel/Motel Tax Fund accounts for the collected Hotel/Motel tax revenue, which are used to help support the Communications and Tourism Department and the Georgia Mountains Center.

Government Access Cable TV Channel Fund accounts for cost associated with the operation of the City/County governmental cable television channel.

Impact Fee Fund accounts for activities connected with impact fees, whereby new development assists in covering the additional cost of providing public safety and recreational services needed as a result of growth.

Information Technology Fee Fund accounts for activities connected with information technology fees.

Tax Allocation District Fund accounts for ad valorem property tax collections derived from the City tax allocation district known as Midtown, for the purpose of stimulating private redevelopment within the Midtown area.

Cemetery Trust Fund accounts for activities connected with the receipt and disbursements of funds restricted for support of activities of the City cemetery.

Debt Fund

Debt Service Fund accounts for the accumulation of resources and payment of general government long-term debt principal and interest, as well as lease-purchase payments for the acquisition of certain equipment.

Capital Project Funds

General Government Capital Fund accounts for general purpose long-term capital projects financed from various revenue sources.

Special Purpose Local Option Sales Tax Fund accounts for long-term projects financed by the passage of a special purpose local option sales tax. The Special Purpose Local Option Sales Tax Fund is presented as a major fund in the basic financial statements.

Grant Fund accounts for capital grants used to finance major capital projects.

Internal Service Funds

General Insurance Fund accounts for property, liability, and workers compensation insurance provided to the City Departments.

Employee Benefits Fund accounts for the cost of providing life and health insurance and other benefits to City employees and participating dependents.

Vehicle Services Fund accounts for the cost of providing maintenance and repairs on all city owned vehicles.

Component Unit

Parks and Recreation Fund accounts for the government's share of tax revenues legally restricted for operation and maintenance of the governments' recreation facilities and parks.

Trust and Agency Funds

(These funds are not included in the budget)

Community Private-Purpose Trust Fund accounts for City of Gainesville employee voluntary donations to provide assistance to local families and individuals in need, as well as contribute funding to both local and national nonprofit agencies.

Employees' Pension Trust Fund accounts for a single employer retirement system administered by the City for the benefit of its eligible employees.

Municipal Court Agency Fund accounts, on a temporary basis, for fines collected by the Municipal Court that ultimately are transmitted to the general fund or another agency.

Non Budgetary Special Revenue Funds

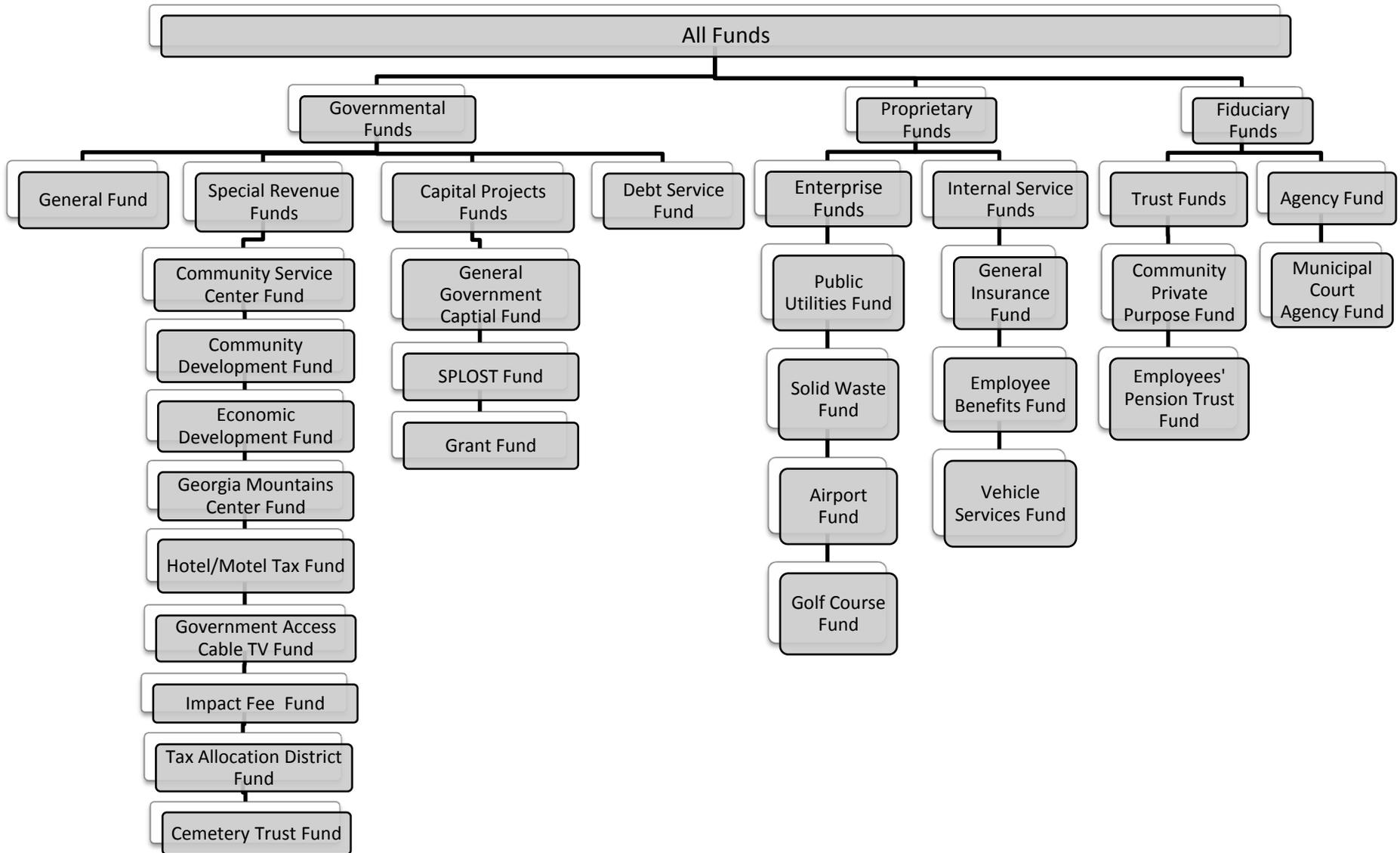
Grants Fund accounts for all grants used to finance general government or enterprise fund operations. These grant funds do not have a separate fund budget but may be included in the departmental budget if they are used to fund operational items, such as the SAFER Grant used by the Fire department for additional personnel. This can be seen as a transfer into the General Fund from the Grant operating fund.

HUD Grant Fund accounts for activities connected with the US Department of Housing and Urban Development Community Development Block Grant/Entitlement Grant.

Revolving Loan Fund accounts for activities connected with notes receivable for loans made with monies recorded in the HUD Grant Fund.



FUND STRUCTURE



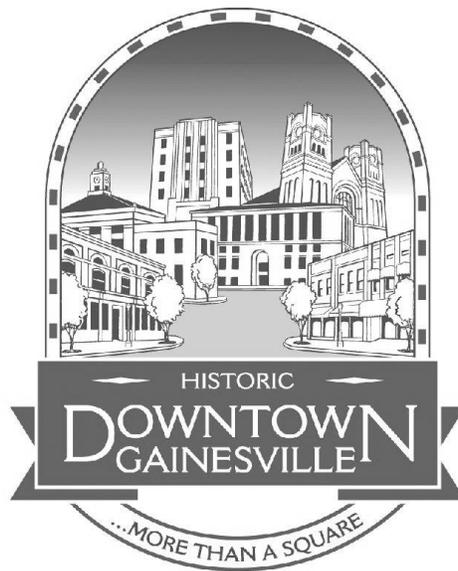
CITY OF GAINESVILLE DEPARTMENT/FUND RELATIONSHIP TABLE

	All Funds																			
	GF	CSC	CDF	ED	GMC	HMT	TV	IF	TAD	CT	CIP	DS	PUD	SW	AIR	GOLF	P&R	GI	EB	VS
Departments:																				
Administrative Services	X																			
City Manager's Office	X																			
Community Development	X																			
Communications and Tourism	X																			
Police	X																			
Fire	X																			
Public Lands and Buildings	X																			
Engineering Services	X																			
Traffic Engineering	X																			
Street Maintenance	X																			
Cemetery	X																			
Agency Allocations	X												X							
Contingency	X																			
Cemetery Trust										X										
Community Development Fund			X																	
Community Service Center	X	X											X							
Economic Development Fund				X																
Georgia Mountains Center					X	X														
Cable Television Fund	X						X													
Hotel / Motel Fund						X														
Impact Fee Fund								X												
Tax Allocation District									X											
Parks and Recreation																	X			
Debt Service Fund											X	X								
Capital Improvements Program	X				X	X	X	X			X									
Airport Fund															X					
Golf Course Fund	X															X				
Public Utilities Fund													X							
Solid Waste Fund														X						
General Insurance Fund	X	X			X		X						X	X	X	X	X			X
Employee Benefits Fund	X	X			X		X						X	X		X	X			X
Vehicle Services Fund	X	X			X		X				X			X		X				X

The table above shows the relationship of each department to the City of Gainesville funds. The City Departments are represented in the left margin and the City funds are represented along the top of the table. An "X" in a box illustrates that the corresponding department may have received appropriation from that fund for the Fiscal Year of 2012.

Abbreviations:

GF – General Fund; **CSC** – Community Service Center; **CDF** – Community Development Fund; **ED** – Economic Development; **GMC** – Georgia Mountain Center;
HMT – Hotel/Motel Tax; **TV** – Cable Television Fund; **IF** – Impact Fees; **TAD** – Tax Allocation District; **CT** – Cemetery Trust;
CIP – Capital Improvements Fund; **DS** – Debt Service; **PUD** – Public Utilities Department; **SW** – Solid Waste; **AIR** – Airport;
GOLF – Golf Course; **P&R** – Parks and Recreation; **GI** – General Insurance **EB** – Employee Benefits **VH** – Vehicle Services



FINANCIAL PLANNING POLICIES

BUDGET

The budget process provides the primary mechanism by which key decisions are made regarding the levels and types of services to be provided given the anticipated level of available resources. The Budget policy states how this is achieved and addresses the need for financial health and stability.

Balanced Budget

The budget shall be balanced for each and every budgeted fund. Total anticipated revenues plus that portion of the fund balance in excess of authorized reserve, which is designated as a budgeted funding source, shall equal total estimated expenditures for each fund.

Financing Current Expenditures

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

Level of Budget Adoption

All budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures may not exceed the total appropriation for any department within a fund without the City Council's approval). All budgets shall be adopted on a basis consistent with Generally Accepted Accounting Principles as promulgated by the Governmental Accounting Standards Board.

Budget Categories

The following categories exist for budgetary preparation and presentation:

- › Personal Services
- › Professional and Other Services
- › Supplies and Operating Charges
- › Repairs and Maintenance
- › Capital Outlay

Budget Objective by Type of Fund

The following budget objectives are established for the different types of funds utilized by the City:

- › **General Fund** -The budget for the General Fund shall provide for the general government operations of the City and maintain working capital necessary for financial health and stability.
- › **Special Revenue Funds** - Budgets are prepared for special revenue funds that display the legally restricted revenue sources and how these sources are utilized.
- › **Debt Service Fund** - Revenues shall be established and fund balance maintained sufficient for debt expenditures and to provide for any debt service cash flow deficiencies, which would occur prior to the receipt of property tax.
- › **Capital Projects Fund** - Budgets for capital projects shall not lapse at the end of a fiscal year, but shall remain in effect until project completion or re-appropriation by City Council resolution.
- › **Proprietary Funds (Internal Services and Enterprise)** - Although budgets for this type of fund are not required under generally accepted accounting principles, budgets shall still be prepared in order to monitor revenues and control expenses.
- › **Internal Service Fund** - Internal service fund budgets shall be prepared on a self-supporting basis. Revenue rates and charges shall be identified to cover all expenses, including depreciation and debt service (if applicable).

- › **Enterprise Fund** - A business approach is used in budgeting for enterprise funds. Enterprise shall be self-supporting when possible and minimize losses when break-even is not possible.
- › **Trust Fund** - Budgets are not required for trust funds since trustee agreements provide necessary spending authorization and control.

Performance Budget

In addition to the line item budget, the budget document shall include “performance” budget information. The performance budget provides information on the goals and objectives, which each department has determined that it seeks to accomplish during the budget year. The performance budget also utilizes “performance indicators” which measure services rendered and departmental efficiency / effectiveness on a historical basis and projects targets of the indicators for the upcoming budget year. The City shall strive to minimize, and reduce if possible, staffing levels required to accomplish its service delivery.

Budget Preparation

For each department, budgets shall be prepared for current service level. Expanded services or extraordinary items shall be summarized in one page or less for discussions with the City Manager before further detail is prepared regarding the expanded service or extraordinary item. A current services budget is defined as that level of funding which is necessary to provide the same level of service for the upcoming year that is currently being provided. An expanded services budget includes funding request associated with new service and/or additional personnel.

Budgetary Control / Reports

A system of budgetary controls shall be maintained to assure adherence to the budget. Timely monthly financial reports shall be prepared comparing actual revenues, expenditures and encumbrances with budgeted amounts.

Authorization of Budget Adjustments

The budget is dynamic rather than static revenue and spending plan, which requires adjustment from time to time as circumstances change. Approval of the City Council is required for increases in total department or fund budgets, increases or decreases in the personal services budget total of a department or fund, increases in the level of authorized positions, or changes to capital outlay items in amounts greater than \$5,000.00. Approval of the City Manager is required for changes to capital outlay budgets in amounts less than \$5,000.00. Approval of the Budget and Purchasing Manager is required for budget transfers within the department, excluding changes, which alter personal services.

Budget Amendment Process

City Council shall authorize new projects by approving a Project Resolution, which shall include the estimated cost and funding source. At the end of each fiscal year quarter any necessary budget adjustments, including budgets for any projects authorized during the quarter, shall be enacted through a budget resolution. These supplemental budget resolutions shall be balanced for each and every fund.

Budget Lapses at Year End

All operating budget appropriations, except for Capital Project Funds, shall expire at the end of a fiscal year. In accordance with generally accepted accounting principles, purchases encumbered in the current year but not received until the following year are paid from the budget of the following year. However, when necessary, City Council may make a re-appropriation to resolve unusual situations or hardships caused by this policy.

Net Budget

A net budget total shall be calculated as well as a gross budget total in order to prevent the “double counting” of revenues and expenditures. The net budget total is calculated by subtracting interfund transfer amounts from the gross budget total.

GFOA Award for Distinguished Budget Presentation

The City has steadily improved its budget document so as to obtain the Award for Distinguished Budget Presentation from the Government Finance Officers Association. This award signifies that the City is effectively communicating its budget story to its citizens, elected and administrative officials, and to outside interested parties such as bond rating agencies. The City shall continue to improve its budget document so as to maintain a high level of communication and retain the Award for Distinguished Budget Presentation each year.

Long-Range Planning

Strategic Planning

The City of Gainesville employs various types of Strategic Planning techniques. Primarily, the City uses a Vision, Mission and Values strategy, to help guide individual departments on a micro level. On a more macro level, the City uses a Comprehensive plan, trend analysis and City Council Direction to help determine the overall direction of the City of Gainesville.

The City of Gainesville will develop a multi-year plan for capital improvements and update it annually. The City will enact an annual capital budget based on the multi-year capital improvements plan. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.

Capital Assets

Capital assets are generally a government's single largest category of assets. Omitted assets from inappropriately recorded expenditures can become very significant over time, as can be the failure to record retirements, which will cause an overstatement of Capital assets. Keeping an accurate record of Capital assets has become even more important since most governments are now subject to an annual independent audit. A qualification in the independent auditors' report may result if there is a failure to install and maintain a Capital asset management system. A well-maintained Capital asset system will provide the City with a highly flexible, accurate system of detailed records of Capital assets which can also be used to track any property item. **Given the controlled nature of this area, various policies have been developed to ensure proper handling of capital assets. These policies can be obtained upon request.**

Depreciation

The City records depreciation yearly after the Capital assets are reconciled for acquisitions, transfers, deletions, and disposals at the end of the fiscal year. Depreciation is calculated using the straight-line method with no estimated salvage values used in the computation.

REVENUE POLICIES

Revenue Diversification

The City of Gainesville will try to maintain a diversified and stable revenue system to shelter it from unforeseeable short-run fluctuations in any one revenue source.

Revenue Estimation

The City will estimate its annual revenues by an objective, analytical process, wherever practical. The City will project revenues for the next year and will update this projection annually. Each existing and potential revenue source will be reexamined annually.

Fees and Charges

User Fees

Each year, the City will recalculate the full costs of activities supported by user fees to identify the impact of cost increases.

Administrative Service Fee

Based upon the in-depth indirect cost study, an administrative service fee shall be assessed to the Enterprise Funds. This assessment will be based on the total personal services budget of the fund and shall be used to reimburse the General Fund for the administrative and support services provided to the Enterprise Funds. With this system, the transfer to the General Fund will increase as the total personal services budget increases.

Federal and State Grants

City Council shall approve all grants and grant applications through project resolutions. All Federal and State grants shall be subject to the City's accounting and budgetary policies. All key financial provisions, including required local match, shall be included in the project resolutions. Accounting and budgeting information shall be inclusive of the Federal/State participation as well as local participation. Provisions shall be made in the City's annual budget for anticipated grants.

Contributions

Unless authorized by City Council, contributions to programs operated by City departments shall be subject to the City's accounting and budgetary policies. The City welcomes both unrestricted contributions, as well as restricted contributions compatible with the City's programs and objectives. Any material contributions shall be appropriated by City Council prior to expenditure. It is recommended that the Parks and Recreation Board adopt a similar policy for funds and contributions under this jurisdiction.

Use of One-Time Revenues

The City of Gainesville welcomes the use of one-time revenues as they present their self; however, the city shall strive to avoid the use of these funds for reoccurring expenses.

Use of Unpredictable Revenues

The City of Gainesville welcomes the use of unpredictable revenues as they present their self; however, the city shall strive to avoid the use of these funds for reoccurring expenses.

EXPENDITURE POLICES

Debt Capacity, Issuance, and Management

Purpose of Debt Issuance

The City of Gainesville will utilize long-term debt only for capital improvement projects that are too expensive to be financed from current revenue sources. The City of Gainesville will not use long-term debt to finance current or on-going operations of the City.

Legal Debt Limitations

General Government: The City of Gainesville is authorized by the Constitution and laws of the State of Georgia to issue general obligation bonds not in excess of 10% of the assessed values of all taxable property within the City. However, the City of Gainesville will remain cognizant of the millage assessed for repayment of general government debt and will strive to maintain a stable millage in the debt service area for the benefit of its taxpayers. Where feasible, special assessment, revenue and other self-supporting bonds will be utilized instead of general obligation bonds.

Proprietary Funds: The City of Gainesville's enterprise funds are authorized to issue revenue bonds and other long-term debt equivalent to 1.2 times the latest industry standards published by Moody's. The City will seek to "pay-as-you go" approximately 70% of project costs by maintaining adequate rate structures to support this target.

Types of Debt

The City of Gainesville is permitted to issue any form of debt that does not contradict the existing Constitution and laws of the State of Georgia. These include, but are not limited to:

- General Obligation Bonds
- Revenue Bonds
- Intergovernmental Contracts
- Lease Purchases
- Certificates of Participation
- Temporary Loans

Tax anticipation notes or any other revenue anticipation borrowing will be avoided. In the

event such borrowing occurs on an emergency basis, the debt will be retired in full by the end of the calendar year in which it is incurred.

Debt Features

Maturity of Debt: When the City of Gainesville utilizes long-term financing, the City will pay back the debt within a period of time that does not exceed the life of the project financed. The City will seek level or declining debt repayment schedules and will avoid the use of balloon principal payments at the end of the term of the borrowing.

- **Redemption Provisions:** Where cost effective, the City will incorporate early call or prepayment features into the structured debt.
- **Rates:** Due to the higher volatility of variable rate debt, the City of Gainesville will examine each variable rate borrowing closely on a case by case basis before issuance.

Interfund Loans

Where cost effective, the City may choose to issue loans between funds within its reporting entity. The interest rate applied to such loans will be the applicable rate of the pooled cash account and will be changed the first of each month if such change is warranted. A document outlining the amount, rate, repayment terms, and other such pertinent items will be completed by Financial Services Department staff after direction is issued by the City Council to complete the interfund loan transaction. Careful analysis will be performed on the lending fund's working capital to assure adequate cash flows will remain after the money is transferred to the borrowing fund. The lending fund will not incur financial hardship or an increase in rate structure as a result of the transaction.

Rating Agencies

The City will strive to maintain sound communications with bond rating agencies regarding the financial conditions of the City of Gainesville. The City is committed to continuous full disclosure and reporting to the rating agencies and the investment community through its Comprehensive Annual Financial Reports as well as any bond official statements. The City of Gainesville is committed to maintaining and enhancing existing underlying credit ratings with the established rating agencies.

Review of Policies

Review of debt policies will occur simultaneously on an annual basis with the Review of the Capital Improvements Plan for the City as a whole.

Reserve or Stabilization Accounts

Unreserved Fund Balance

The City shall attempt to establish an unreserved fund balance in the General Fund. The purpose is to pay expenditures caused by unforeseen emergencies, handle shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes. This reserve shall accumulate and attempt to be retained at an amount, which represents 1 month or 1/12 of operating expenditures.

Utilization of Prior Year's Fund Balance in Budget

Unreserved fund balance may be used as a funding (revenue) source for that fund's budget. The amount of unreserved fund balance shall be estimated very conservatively.

Contingency Budget

The City shall include a contingency amount in the General Fund budget for emergency type expenditures which cannot be foreseen when the budget is adopted. The goal of the contingency shall be 2% of the total General Fund budget, and this shall be subject to annual appropriation.

Operating/Capital Expenditure Accountability

Budgetary Control

Management of the City is responsible for establishing and maintaining an internal structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and the valuation of costs and benefits requires estimates and judgments by management.

The level of budgetary control (the level at which expenditures cannot legally exceed the approved budget) is maintained at the departmental level. However the City departmental budgets contain detail by major service groups (personal services, supplies and operating charges, etc.) and by line item within major categories. The objective of these budgetary controls is to ensure compliance with legal provisions and mandates embodied in the approved annual budget adopted by the City Council.

INVESTMENTS AND CASH MANAGEMENT

Investment earnings are an important source of revenue. However, the overriding concern at all times is the safety and preservation of the City's cash and investments. The ability to respond efficiently to cash flow requirements is another important consideration. Therefore, the objective of Investment and Cash Management is to maximize interest earnings, within an environment that strongly emphasizes legal compliance and safety while providing cash flow liquidity to meet the City's financial obligations.

Scope

This policy applies to all cash and investments which are the responsibility of and under the management of the City of Gainesville and its Financial Services Department. Exclusions to this policy include, but are not necessarily limited to the City's Pension Trust Fund and Deferred Compensation Fund.

Safety

Investments shall be made with prudence, judgment and care, not for speculation, but for investment considering the primary objective of safety as well as the secondary objective of obtaining competitive market rates of return. Specifically, the City shall seek to maximize safety through the following strategies:

- All City investments shall be federally-insured or fully collateralized to protect investment principal and accrued interest. Emphasis shall be given to **Category 1** collateralization (collateral securities held by the City or its agent in the City's name), which is preferable, or **Category 2** (collateral securities held by the counter party's trust department or agent in the City's name). **Category 3** (collateral not in the City's name) shall be avoided due to the higher degree of risk.

- Market risk shall be avoided by limiting investments to a maximum one year of maturity, except for special circumstances where an interest rate differential and certainty of ability to hold the investment to maturity would justify a longer maturity. The City Manager shall approve any exceptions

to the one-year maturity limit, and such exceptions will be disclosed to City Council.

- Undue credit risk shall be avoided by monitoring the financial condition of financial institutions participating in the City's investment program. Financial institutions shall provide a consolidated report of condition semi-annually and the City shall review credit-worthiness at least annually.

Legal Investment Instruments

The City shall invest in only such investment instruments permitted by State of Georgia law for local governments which include certificates of deposit, repurchase agreements, direct and agency obligations of the United States, obligations of the State of Georgia, pooled investment programs of the State of Georgia, and no-load mutual funds of direct obligations of the United States.

Competitive Investment Rates

The City shall seek competitive investment rates within its safety criteria. Maximum opportunity shall be provided to all local financial institutions to bid and compete for City investments due to the importance of the financial institutions to the local economy.

Liquidity

Provision shall be made for adequate liquidity of investments so that the City can efficiently meet, without financial penalty, disbursement and cash flow needs, including emergency needs. It is recognized that the State of Georgia Local Government Investment Pool is structured

to provide one-day liquidity on deposits and pays competitive market rates.

Pooled Cash Management

The City shall maintain a zero cash balance pooled cash management program for the purpose of eliminating idle cash and maximizing invested funds.

Interest Allocation

Investment earnings derived from any pooled cash investments shall be distributed to individual funds based upon each fund's amount of participation.

Investment Reporting

The Financial Services Department shall prepare monthly reports of cash and investments. The report will be prepared in a manner which will allow the City to ascertain whether investment activities during the reporting period have conformed to this investment policy.

State of Georgia Local Government Investment Pool

The City shall participate in the State of Georgia Local Government Investment Pool (Georgia Fund 1) in order to take advantage of higher investment yields and the liquidity afforded by next day withdrawals. The City's participation shall be limited to a 40% portion of the City's cash and investments. Participation greater than 40% of the City's investments shall require approval by the City Council.

BUDGET PROCESS

BUDGET PROCESS

The budget process begins each year with a budget priority-setting workshop in which members of the City Council indicate various issues of importance to be considered in the budget. Once the priorities are established, the Administrative Services Director prepares estimates of both the current and proposed fiscal year revenue for all funds. Expenditure estimates for the current and proposed fiscal year, are initially prepared by the respective department directors. All budget estimates are then reviewed by the Budget team, who makes the final decisions regarding the proposed budget. The proposed budget is then presented to the City Council and interested citizens during a public hearing. The final proposed budget is then adopted by the City Council on or before June 30 during a regular Council meeting, which is also open to the public. Please refer to the following pages for the specific calendar and additional explanatory comments.

BUDGET PROCESS OUTLINE

PHASE I

Phase I sets the stage for the upcoming budget. Meetings are held communicating to all departments the citywide concerns, issues, goals, and environment in which the coming year's budget is to be crafted. Concurrently, a goal-setting seminar is held, helping all departments to think strategically about what is to be accomplished in the coming year.

PHASE II

Phase II brings the individual departments to the table, allowing each to present anticipated Capital Purchases to the budget team, including the City Manager, Finance Officer, and Budget and Purchasing Manager. After listening to department presentations, and having the opportunity to ask questions, the budget team independently reviews the presented materials, makes careful adjustments and other changes

PHASE III

Phase III brings the individual departments to the table, allowing each to present a draft budget along with goals, objectives and performance measures to the budget team, including the City Mgr, Finance Officer, and Budget Manager. After listening to

department presentations, and having the opportunity to ask questions, the budget team independently reviews the presented materials, makes careful adjustments and other changes, and then returns each to the departments for final comment before presenting them to Council.

PHASE IV

Phase IV allows each department to present their reviewed budget to Council and field questions that they may have. At this point, the budget is not necessarily balanced, but will be close to that important goal. After Council has ample opportunity to comment and question, the budget team again takes the document and reworks it, based on Council input, to a "balanced" condition, meaning simply, that revenues equal expenses.

PHASE V

Phase V encompasses the legally mandated part of the budget process, including the required public budget meeting, as well as the mandatory reading of the millage setting ordinance. Finally, City Council votes upon the proposed budget after the mandatory public comment meeting.

BUDGET CALENDAR

PHASE 1 - BUDGET PROCESS INITIATION

01/31/11	Monday	Council Retreat
02/04/11	Friday	Budget/CIP Workbooks Released
02/04/11	Friday	Budget Workshop
02/23/11	Friday	CIP Workbooks Complete
03/11/11	Friday	Budget Workbooks Complete

PHASE 2 - CAPITAL TEAM REVIEW / DEPARTMENT PRESENTATIONS

Date	Start	End	Event	Location
02/28/11	Monday	8:30 AM	Public Works Engineering	Financial Services Office
		9:00 AM	Street Maintenance	
		9:30 AM	Traffic Engineering	
		10:00 AM	Public Lands & Buildings	
		10:30 AM	Cemetery Department	
		11:00 AM	Solid Waste Fund	
		11:30 AM 12:00 PM	Vehicle Services Fund	
03/01/11	Tuesday	9:00 AM	Community Service Center	Financial Services Office
		9:30 AM	Communication and Tourism	
		10:00 AM	Cable Television Fund	
		10:30 AM	Community Development Department	
		11:00 AM	City Manager's Office	
		11:30 AM	Administrative Services Department	
03/03/11	Thursday	9:00 AM	Georgia Mountains Center Fund	Financial Services Office
		9:30 AM	Golf Course Fund	
		10:00 AM	Police Department	
		10:30 AM	Parks & Recreation Fund	
		11:00 AM	Fire Department	

PHASE 3 - BUDGET TEAM REVIEW / DEPARTMENT PRESENTATIONS

03/18/11	Friday	9:00 AM	Community Service Center	Financial Services Office
		10:00 AM	Solid Waste Fund	
		10:30 AM	Vehicle Services Fund	
		10:45 AM	Airport	
03/21/11	Monday	8:30 AM	Public Works Engineering	Financial Services Office
		9:00 AM	Street Maintenance	
		9:30 AM	Traffic Engineering	
		10:00 AM	Public Lands & Buildings	
		10:30 AM	Cemetery Department	
		11:00 AM	11:15 AM	
03/23/11	Wednesday	8:30 AM	Parks & Recreation Fund	Financial Services Office
		10:00 AM	Community Development Fund	
		10:15 AM	Economic Development Fund	
		10:30 AM	10:45 AM	
03/24/11	Thursday	8:30 AM	Communication and Tourism	Financial Services Office
		9:00 AM	Cable Television Fund	
		9:15 AM	City Manager's Office	
03/29/11	Tuesday	8:30 AM	Georgia Mountains Center Fund	Financial Services Office
		9:30 AM	Golf Course Fund	
		10:30 AM	Hotel/Motel Tax	
		10:45 AM	11:00 AM	
03/30/11	Wednesday	11:00 AM	Administrative Service Department	Financial Services Office
		11:30 AM	General Insurance	
		11:45 AM	12:00 PM	

Date		Start	End	Event	Location
04/01/11	Friday	8:30 AM		Police Department	Financial
		9:00 AM		Fire Department	Services
		9:30 AM		Public Utilities Fund	Office
		10:30 AM	11:00 AM	Community Development Department	
04/12/11	Friday	9:00 AM		Employee Benefits Fund	Financial
		9:30 AM		Capital Projects Fund	Services
		10:30 AM	11:00 AM	Debt Service Fund	Office

PHASE 4 - COUNCIL PRESENTATIONS

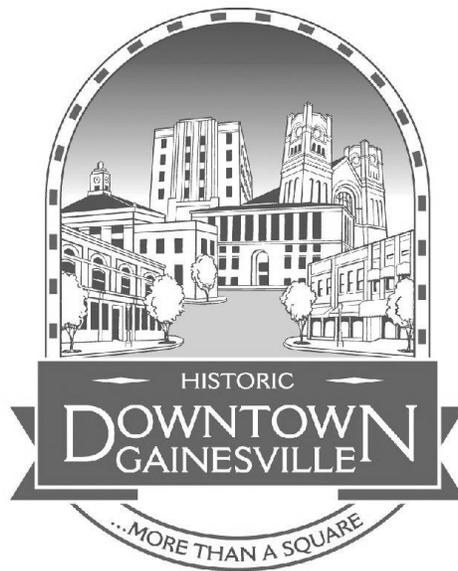
03/10/11	Thursday	9:00 AM		Communication and Tourism	Council
		9:15 AM		Community Development Department	Chambers
		9:30 AM	9:45 AM	Administrative Service Department	
03/31/11	Thursday	10:00 AM		Police Department	Bill Williams
		10:20 AM		Fire Department	Conference
		10:40 AM		Chattahoochee Golf Course	Room
04/14/11	Thursday	9:00 AM		Georgia Mountains Center	Council
		9:20 AM		Public Works	Chambers
		9:40 AM		Community Service Center	
04/28/11	Thursday	9:00 AM		Parks & Recreation	Council
		9:30 AM		Elachee Nature Science Center	Chambers
		9:45 AM		Georgia Mountains RDC	
		10:00 AM	10:15 AM	Keep Hall Beautiful	
05/12/11	Thursday	9:00 AM	10:00 AM	City Manager's Budget Presentation	Council Chambers

PHASE 5 - COUNCIL ADOPTION

06/07/11	Tuesday	6:00 PM		Public Budget Hearing 1st Reading of Millage Ordinance	Justice Center
06/21/11	Tuesday	6:00 PM		Public Budget Hearing 2nd Reading of Millage Ordinance Budget Adoption	Justice Center

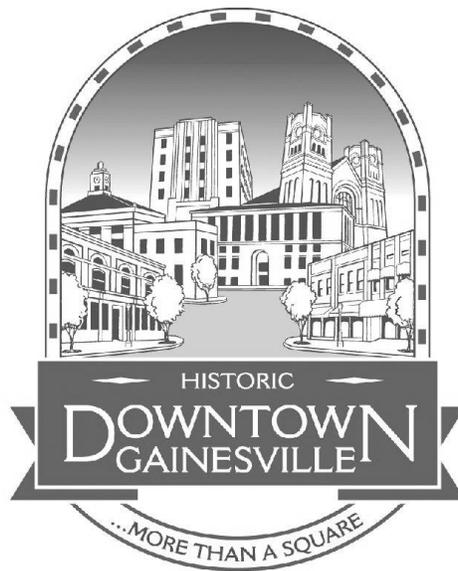
BUDGET ADOPTION

The budget is adopted on a basis consistent with generally accepted accounting principles. The accounting system uses formal budgetary integration as a management control device. Encumbrances are recorded to prevent expenditures from exceeding the budgeted amounts. The City's accounting records for governmental type funds are maintained on a modified accrual basis, with revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. Accounting records for enterprise type funds are maintained on the accrual basis, with revenues being recorded when earned and measurable, expenses being recorded when the services or goods are received, and the liabilities are incurred.



FINANCIAL SUMMARIES

This section displays financial information about Gainesville as a whole. This section contains Revenue Assumption and Trends, Major Revenue Sources, Revenue Detail, Budget Comparison by Fund, Fund Balance Summary, Fund Balance Five-Year History, Governmental & Proprietary Funds Combined, And Long- term Financial plans.



REVENUE ASSUMPTIONS AND TRENDS - GENERAL FUND

The General Fund collects revenue from a broad variety of sources including property taxes, fines, miscellaneous taxes, building permits, business licenses, and sales tax. This fund contains the operating budgets for many of Gainesville's traditional government services- Public Safety, road construction and maintenance, Traffic Services, and the support departments such as the City Manager's Office and Administrative Services that serve these more public functions. The numerous funding sources (and expenditures) are presented by broad category and in detail in the table following this section. All revenue sources are presented in detail in the following pages.

PROPERTY TAXES

Includes revenue from taxes on real and personal property, including motor vehicles and mobile homes. This class of revenue is projected to net the City of Gainesville about \$5.3 million in the next fiscal year. The real and personal property tax digest is comprised of residential, commercial, industrial, public utility properties, motor vehicles and mobile homes, and is reduced by exempt properties. The City's millage rate is applied to the tax digest supplied each year by Hall County, a reasonable rate of collection is assumed based on historical experience resulting in the most accurate property tax revenue projection possible. The City's M&O millage rate currently stands at 1.69, after its increase for FY2011. As a result of the Taxpayer's Bill of Rights, this millage rate is required to be "rolled back" annually to maintain property tax as revenue neutral, except for annexations and additions. Therefore, reassessments are not included in tax digest projections. The City's authority to levy and collect property tax is derived from State law and is administered in a predetermined, legally mandated manner.

OTHER TAXES

Comprised of revenue from sources such as Local Option Sales Tax, Railroad Equipment tax, Insurance Premium Tax, Business Occupation tax; Alcohol related taxes, and franchise fees, as well as several other minor types. The City has budgeted approximately \$11.9 million for this class of revenue in this budget. The authority to assess and collect these taxes, like Property Tax, is derived from State law, which mandates procedures as well as legal limits for many of these sources of funds.

OTHER REVENUE

This revenue source contains an assortment of revenues that do not easily fit in any of the other three. Among others, this class includes fines levied by the Municipal Court, probation assessments,

parking fines, jail fees, and impounded vehicle charges. Many of these fines are assessed at state mandated levels or are charged as a percentage of another related court fine. Also included are Permits & Zoning Fees charged by the City's Planning and Inspections Departments to offset the cost of site reviews, zoning requests, commercial and residential building inspection services, and also include charges for zoning variance requests, land disturbance fees, and construction permits. Intergovernmental Revenue is reported in this section and includes funds received from Hall County for some shared costs, and the City school system for tax collection fees and School Resource Officers. A major source of revenue within this category are Indirect Charges, which are charges assessed against other funds of the City (Public Utilities, for instance) for the services provided them by General Fund departments. For this budget, the City expects to receive about \$3.9 million in revenue for this class. Just like the previous two, authority to assess and collect these taxes is granted by the State, which mandates procedures as well as legal limits for many of these sources of funds.

OTHER FINANCING SOURCES

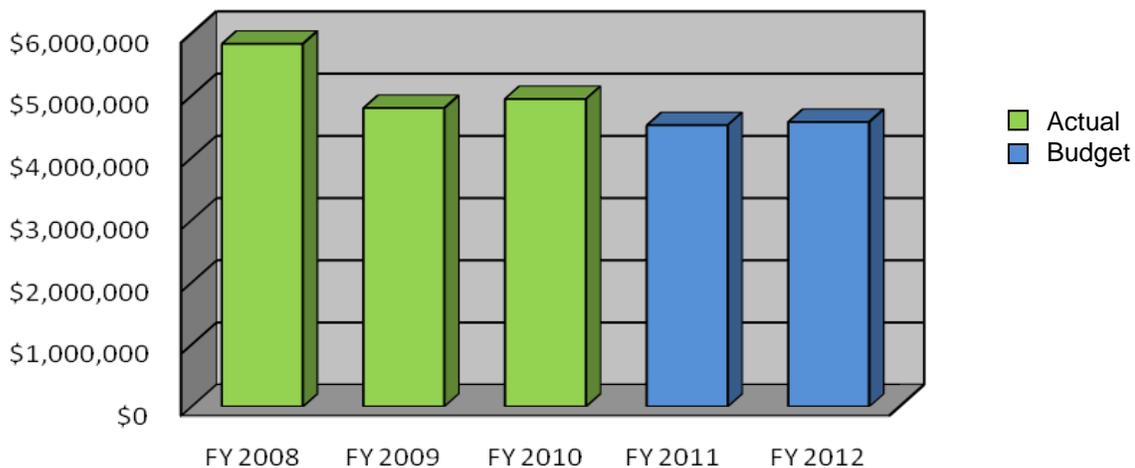
This is a very significant source of revenue for the General Fund, totaling \$4.0 million for this budget year, and comes from the City's other funds as well as the City's own Fund Balance. These include a transfer from the Public Utilities Fund, which is common practice for municipal water and sewer systems and is based on the City's net investment in capital assets. Fund Balance contributions to the revenue structure of the General fund are also budgeted here, to help fund the City's annual investment in its Capital Improvement Program. For statistical purposes in the rest of this revenue discussion, these transfers are disregarded, since they are very volatile, and can significantly skew trend data from year to year.

MAJOR REVENUE SOURCES

Local Option Sales Tax (LOST) This second largest revenue source available for general government use is projected to net the City approximately \$4.5 million for the coming fiscal year, or 17.1% of the General Fund’s revenue budget. LOST is collected by the State of Georgia and remitted to the City about one month following the month of collection. Sales tax is collected on all retail sales within the County at the rate of 7%; 1% is Local Option Sales Tax, 1% is Special Purpose Local Option Sales tax, 1% is assigned to the school system, and the remainder – 4%, is retained by the State of Georgia. Projecting this revenue source can be a challenge, as it is very sensitive to economic changes. Gainesville budget staff carefully reviews the history of this important revenue source, and balances our projection by factoring in local and regional economic forecasts. Since FY1999, this revenue source has risen nearly 16%, and we conservatively anticipate that it will provide approximately \$4.5 million for the coming budget year.

The table below presents the LOST revenue history for the last five years, as well as the budgeted amount for fiscal year 2012.

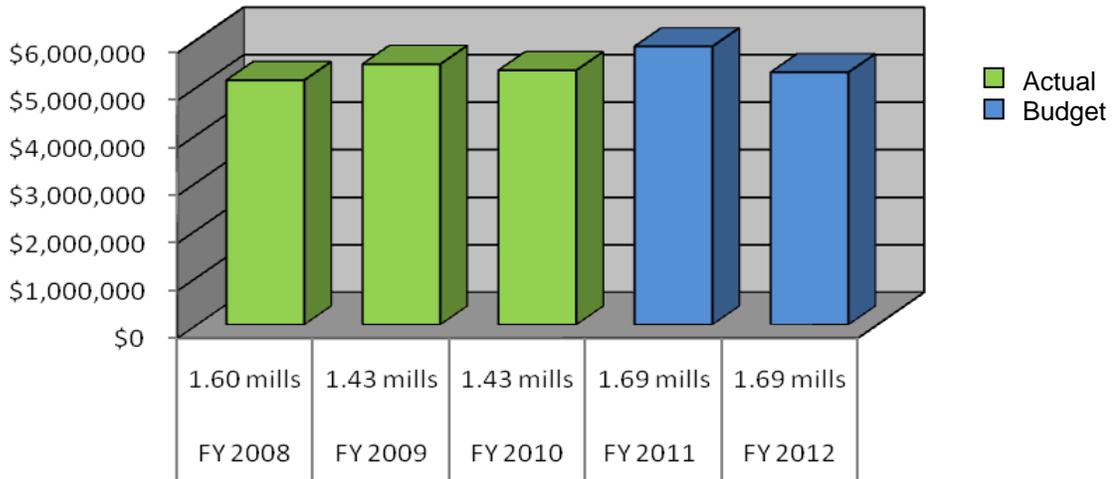
LOST Collections



Property Taxes The largest single source of revenue represents 19.9% of the total General Fund revenue budget at \$5.8 million. The tax digest is comprised of five different segments- Real Property (real estate- commercial, residential, and industrial), Personal Property (inventory and equipment), Motor Vehicles, Utilities, and Mobile Homes. Unlike Local Option Sales Tax, it is not as susceptible to economic downturns, and the City’s real property tax digest has maintained a modest but consistent upward trend over the last several years. Overall, this revenue source is anticipated to remain relatively stagnant; however, in the current budget, a decrease of 9.3% is projected. This decrease is a result of an overly conservative budget projection, due to the uncertainty of and an anticipated increase in the number of property tax reassessments.

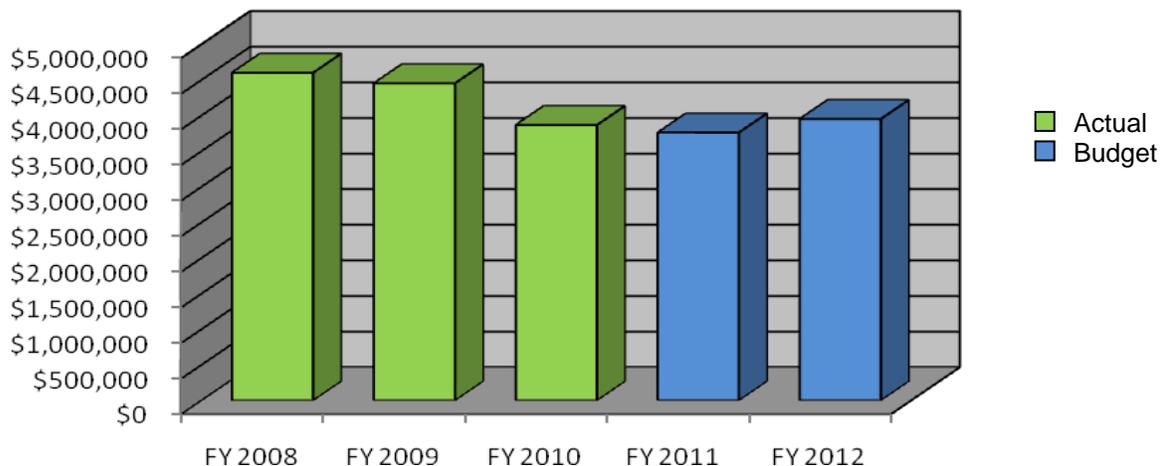
The table below presents the Property Tax revenue and millage history for the last five years, as well as the budgeted amount for the coming fiscal year.

PROPERTY TAXES



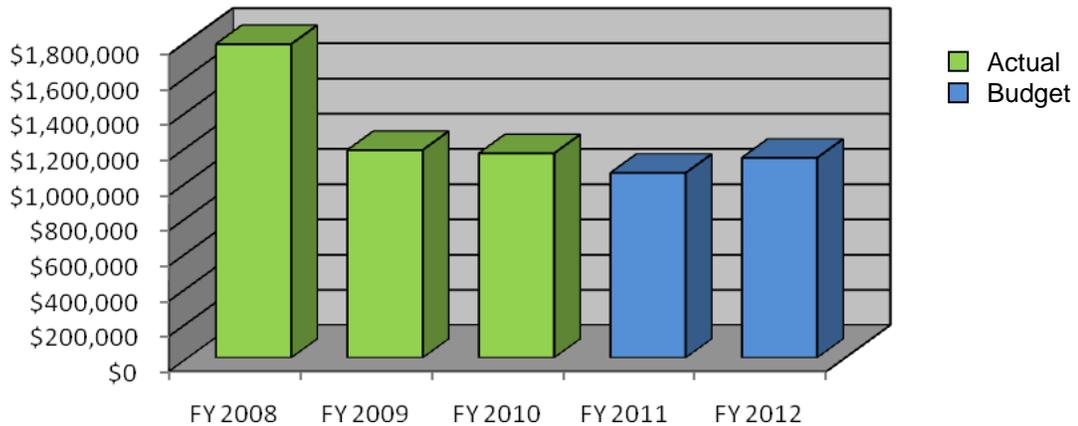
Franchise Fees This source for general government purposes totals 14.8% of revenue for the General Fund. Franchise Fees are charges assessed utility providers for the use of public rights-of-way, sidewalks, streets (above and below), airspace, as well as other public spaces, and are calculated as a percentage of utility customer revenue. Franchisees include Georgia Power, Bell South, Atmos Energy, Charter Communications, and Jackson EMC. Revenues may be up or down, depending on the industry each entity operates within. In particular, the traditional telephone business has suffered in recent years with the advent of cell phone use, and fees received from Bell South have declined. Charter Communications has been able to post steady, albeit modest, increases in their business, probably as new home construction has flourished, and this is reflected in the steady growth of their payments to the City. Overall, growth has been inconsistent in this category, depending on economic trends and market pressure. Based on conditions within these industries as relayed by their representatives, we expect this revenue source to remain in a steady to slightly declining position for the near future; however, some legislation has been discussed and if passed, would diminish this revenue source completely. The history and budget for Franchise Fees revenue is presented below.

FRANCHISE FEES



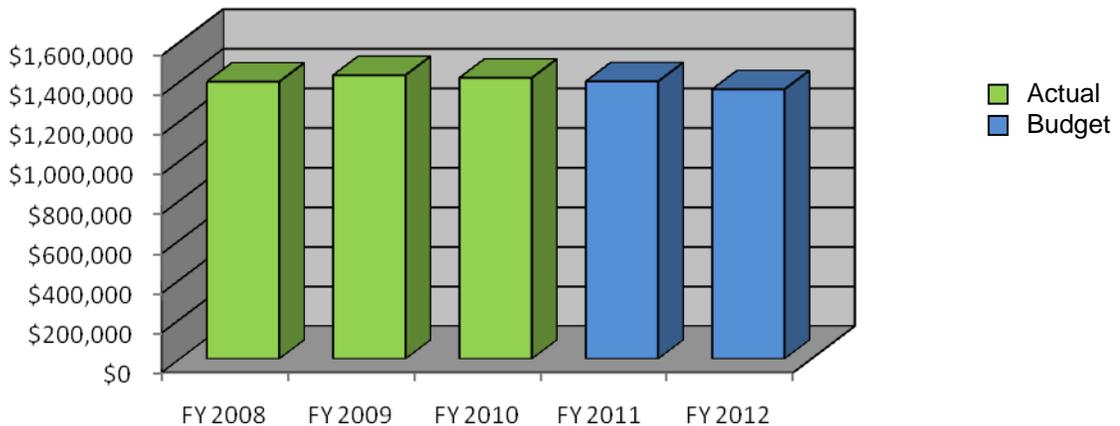
Fines, Fees, and Forfeitures There are several assessments included with this category, comprising 4.3% of the General Fund budget. Most are assessed by Gainesville’s Municipal Court in the form of fines for traffic violations, parking violations, jail fees, and impounded vehicle charges. The majority of the charges in this category have state mandated upper statutory limits, at which Gainesville has set many of these charges. Projecting this revenue source encompasses a review and analysis of its history, coupled with information provided by the assessing departments, about their work plan for the coming year, and how this will affect these charges. We are noticing a recent downward trend in this category, and have projected accordingly. The history and budget for Fines, Fees, & Forfeitures revenue in the following table.

FINES, FEES, AND FORFEITURES



Insurance Premium Tax This source represents 5.1% of all General Fund budgeted revenues for the coming fiscal year. The Insurance Premium tax is collected by the State Insurance Commissioner from insurance companies conducting business in the state of Georgia. The tax is calculated at the rate of 1% of the gross direct premium for life insurance, and 2.5% for all other insurance types. Gainesville receives distributions based on its proportionate share of Hall County’s population. Historical trends reveal an average 4 – 6% increase each year. Current projections assume a slower increase to reflect an impact of the weak economy. The history and budget for this revenue category is presented below.

INSURANCE PREMIUMS

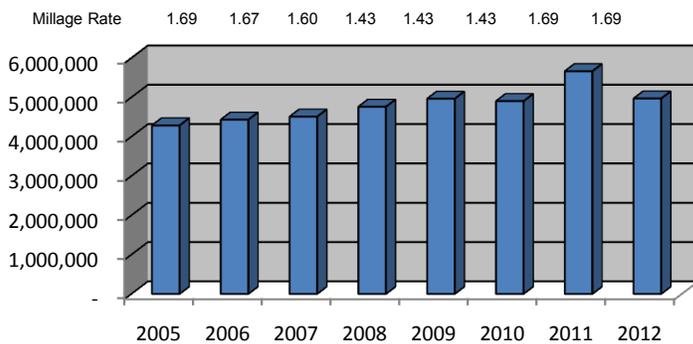


REAL & PERSONAL PROPERTY TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

REVENUE DESCRIPTION:	All taxable Real and Personal property within the City Limits of Gainesville is subject to ad valorem taxation.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.1000
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Property values set by Hall County, millage rate set by City Council
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Billed twice per year (July, October) with 60-day due date
EXEMPTIONS:	Non-Profit Organizations, Limited exemptions for Freeport Inventory, Conservation, Veterans, and Homestead property
REVENUE FLUCTUATIONS:	Millage rate fluctuates. See chart below.
PROJECTION METHOD:	Prior year digest plus annexations plus additions to existing property
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	4,284,540	N/A
2006	4,430,934	3.4%
2007	4,506,435	1.7%
2008	4,758,764	5.6%
2009	4,963,674	4.3%
2010	4,900,620	-1.3%
2011	5,661,840	15.5%
2012	4,967,334	-12.3%

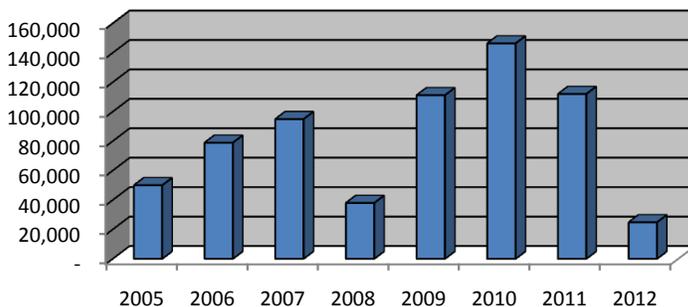
2011 is an estimation
2012 is a projection

DELINQUENT PROPERTY TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

REVENUE DESCRIPTION:	Real and Personal Property Taxes collected after the fiscal year in which they are due.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.1100
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Based on the year the tax is delinquent
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	On-going collection process
EXEMPTIONS:	As allowed in year of tax levy
REVENUE FLUCTUATIONS:	Fluctuations expected due to large accounts in bankruptcy or dispute
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	49,960	N/A
2006	78,906	57.9%
2007	94,935	20.3%
2008	37,966	-60.0%
2009	111,159	192.8%
2010	146,377	31.7%
2011	112,000	-23.5%
2012	24,837	-77.8%

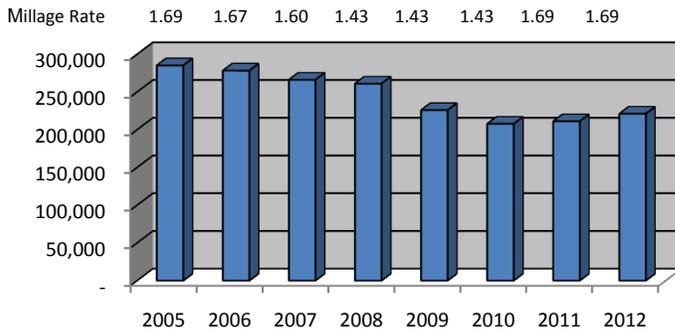
2011 is an estimation
2012 is a projection

MOTOR VEHICLE TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-471 & 48-5-441)

REVENUE DESCRIPTION:	Motor vehicles within the City Limits of Gainesville are subject to ad valorem taxation.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.1200
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Based on values set by the State, millage rate set by City Council
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Owner pays annually based on birthday
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Millage rate fluctuates. See chart below.
PROJECTION METHOD:	Prior Year Digest and Historical Trends
REVENUE COLLECTOR:	Hall County Tax Commissioner / Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	285,273	N/A
2006	278,349	-2.4%
2007	266,247	-4.3%
2008	261,093	-1.9%
2009	225,968	-13.5%
2010	207,773	-8.1%
2011	211,183	1.6%
2012	221,208	4.7%

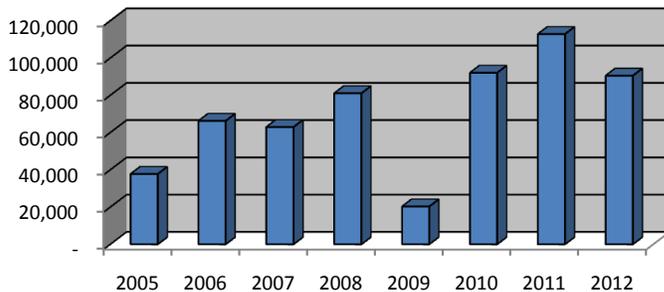
2011 is an estimation
2012 is a projection

PENALTIES & INTEREST

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

REVENUE DESCRIPTION:	Penalties and Interest for Delinquent Property Tax and returns not filed or filed late.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.1700, 001.100000.31.1800, 001.100000.31.1900
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Penalties are 10% of delinquent or under reported amount Interest is 1% per month
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	37,745	N/A
2006	66,215	75.4%
2007	62,931	-5.0%
2008	81,032	28.8%
2009	20,287	-75.0%
2010	92,044	353.7%
2011	112,812	22.6%
2012	90,500	-19.8%

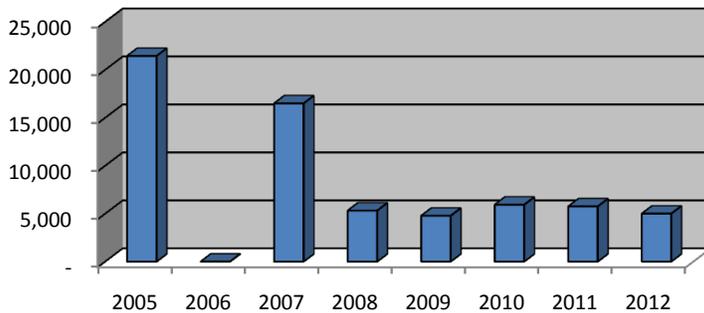
2011 is an estimation
2012 is a projection

RAILROAD EQUIPMENT TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-519)

REVENUE DESCRIPTION:	This is an ad valorem tax which is assessed on real property of railroad equipment car companies.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.6400
SOURCE:	Railroad Equipment Car Companies
USE:	No specific use required
FEE SCHEDULE:	Allocated by State based on track mileage in City
METHOD OF PAYMENT:	Payment from State of Georgia
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Date of filing & payment effect the amount and date of State payment
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	State of Georgia / Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	21,444	N/A
2006	-	-100.0%
2007	16,499	N/A
2008	5,319	-67.8%
2009	4,781	-10.1%
2010	5,931	24.1%
2011	5,753	-3.0%
2012	5,000	-13.1%

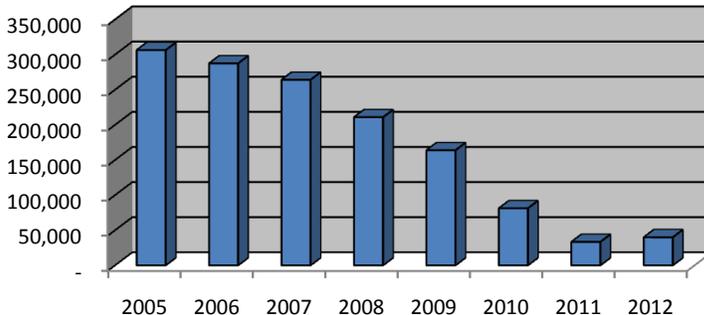
2011 is an estimation.
2012 is a projection.

INTANGIBLE TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-21 & 48-6-23)

REVENUE DESCRIPTION:	Intangible tax is levied annually on certain types of property (money, stocks, and bonds).
FUND:	General
ACCOUNT NUMBER:	001.100000.31.6200
SOURCE:	Taxpayers owning intangible property
USE:	No specific use required
FEE SCHEDULE:	Ga. Revenue Commissioner assesses tax based on returns filed.
METHOD OF PAYMENT:	Payment from Hall County
COLLECTION FREQUENCY:	Monthly around the 15th
EXEMPTIONS:	See O.C.G.A. 48-6-22
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Historical Trends & Economy
REVENUE COLLECTOR:	Hall County Tax Commissioner / Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	306,407	N/A
2006	287,534	-6.2%
2007	264,166	-8.1%
2008	210,829	-20.2%
2009	163,852	-22.3%
2010	81,250	-50.4%
2011	33,333	-59.0%
2012	40,000	20.0%

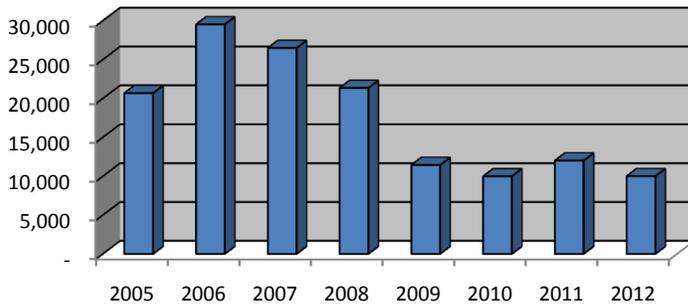
2011 is an estimation.
2012 is a projection.

REAL ESTATE TRANSFER TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-1)

REVENUE DESCRIPTION:	Tax levied on the fair market value of real estate located within the City Limits when ownership is transferred.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.6600
SOURCE:	Person who executes the deed
USE:	No specific use required
FEE SCHEDULE:	\$1 per \$1,000 of value & 10 cents per \$100 of value. This amount is divided among local governments proportionally based on millage rate.
METHOD OF PAYMENT:	Payment from the State of Georgia Revenue Commissioner
COLLECTION FREQUENCY:	Semi-annually in December and June
EXEMPTIONS:	See O.C.G.A. 48-6-2
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	County Clerk of Sup. Courts collects and remits to State

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	20,672	N/A
2006	29,514	42.8%
2007	26,483	-10.3%
2008	21,335	-19.4%
2009	11,431	-46.4%
2010	9,980	-12.7%
2011	12,000	20.2%
2012	10,000	-16.7%

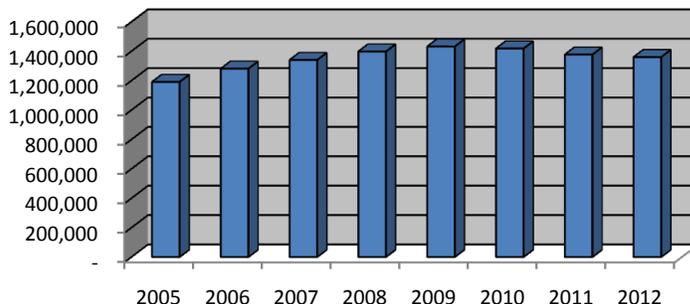
2011 is an estimation.
2012 is a projection.

INSURANCE PREMIUM TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-6-4 & 6-6-5) (O.C.G.A. 33-8-8.1, 33-8-8.2 & 33-8-4)

REVENUE DESCRIPTION:	Excise tax on insurance premiums on persons, property or risks written by insurance companies conducting business within the City.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.6000
SOURCE:	Insurance Companies doing business within the City
USE:	No specific use required
FEE SCHEDULE:	Life insurance is 1.0% of gross direct premiums All other insurance is 2.5% of gross direct premiums
METHOD OF PAYMENT:	Payment from State Insurance Commissioner
COLLECTION FREQUENCY:	Annually in October for the previous calendar year
EXEMPTIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends & Insurance Market
REVENUE COLLECTOR:	State Insurance Commissioner / City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	1,190,698	N/A
2006	1,281,035	7.6%
2007	1,340,284	4.6%
2008	1,398,065	4.3%
2009	1,431,555	2.4%
2010	1,418,124	-0.9%
2011	1,376,910	-2.9%
2012	1,360,000	-1.2%

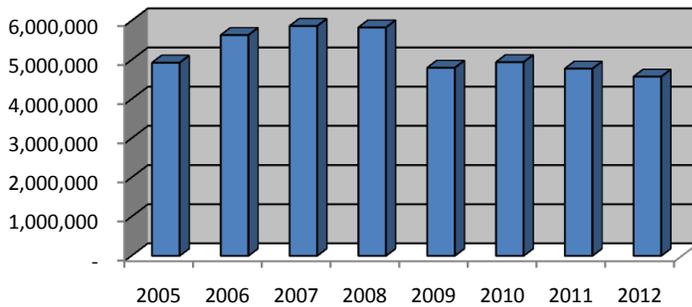
2011 is an estimation.
2012 is a projection.

LOCAL OPTION SALES TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-8-80, 48-8-82 & 48-8-85)

REVENUE DESCRIPTION:	A 1% sales tax is levied on retail sales, rentals, leases, uses, or consumption of tangible personal property and selected services.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.4000
SOURCE:	Retail Vendors or Consumers
USE:	No specific use required
FEE SCHEDULE:	Intergovernmental Agreement with Hall County establishes a distribution formula
METHOD OF PAYMENT:	Payment from Department of Revenue
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	Same exemptions that apply to State Sales Tax
EXPIRATIONS:	May only be discontinued after referendum approval
PROJECTION METHOD:	Historical trends, economic conditions, and any changes to the ratio with Hall County
REVENUE COLLECTOR:	State Revenue Commissioner / Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	4,928,637	N/A
2006	5,634,966	14.3%
2007	5,866,449	4.1%
2008	5,829,689	-0.6%
2009	4,799,932	-17.7%
2010	4,943,847	3.0%
2011	4,777,402	-3.4%
2012	4,574,000	-4.3%

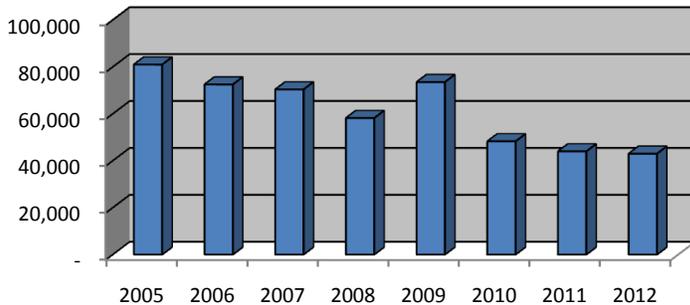
2011 is an estimation.
2012 is a projection.

PAYMENTS IN LIEU OF TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (CONTRACT WITH HOUSING AUTHORITY)

REVENUE DESCRIPTION:	This is the yearly payment in lieu of taxes by the Gainesville Housing Authority.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2900
SOURCE:	Gainesville Housing Authority
USE:	No specific use required
FEE SCHEDULE:	10% of the total dwelling unit rent minus utilities
METHOD OF PAYMENT:	Payment from the Housing Authority of the City of Gainesville
COLLECTION FREQUENCY:	Annually in October
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Based on rent charged by Housing Authority for the 12 months ended on the prior September 30 net of utility costs.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	80,990	N/A
2006	72,519	-10.5%
2007	70,390	-2.9%
2008	58,203	-17.3%
2009	73,539	26.3%
2010	48,253	-34.4%
2011	43,977	-8.9%
2012	43,000	-2.2%

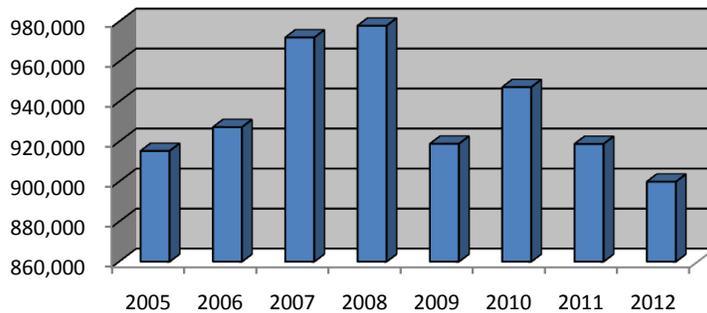
2011 is an estimation.
2012 is a projection.

OCCUPATIONAL TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-2)

REVENUE DESCRIPTION:	Tax levied on businesses with in the City Limits based upon the number of employees at each business location.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.5000
SOURCE:	Local Businesses
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Due January 15, delinquent penalty assessed April 15
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Slight fee increase in FY2005.
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	915,365	N/A
2006	927,246	1.3%
2007	972,050	4.8%
2008	977,963	0.6%
2009	918,936	-6.0%
2010	947,253	3.1%
2011	918,869	-3.0%
2012	900,000	-2.1%

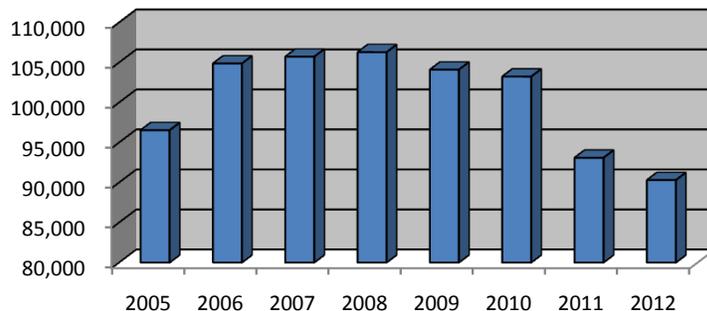
2011 is an estimation.
2012 is a projection.

LIQUOR TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-39 & O.C.G.A. 3-4-80)

REVENUE DESCRIPTION:	Excise tax on distilled spirits distributed by a distributor to retailers.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.3100
SOURCE:	Distributors within the City Limits
USE:	No specific use required
FEE SCHEDULE:	22 cents per liter
METHOD OF PAYMENT:	Payment from each distribution establishment
COLLECTION FREQUENCY:	Monthly - due by the 20th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	96,539	N/A
2006	104,873	8.6%
2007	105,724	0.8%
2008	106,285	0.5%
2009	104,110	-2.0%
2010	103,244	-0.8%
2011	93,100	-9.8%
2012	90,307	-3.0%

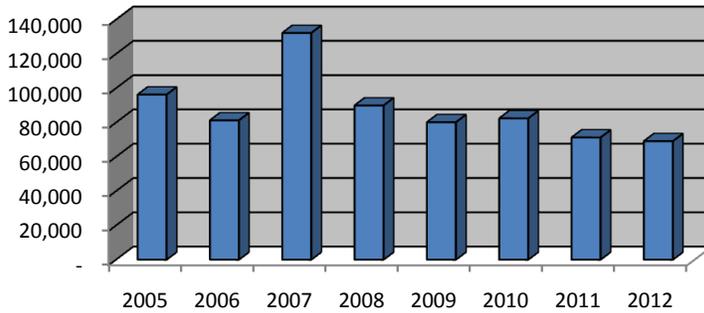
2011 is an estimation.
2012 is a projection.

MIXED DRINK TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-31 & O.C.G.A. 3-4-130)

REVENUE DESCRIPTION:	Excise tax on distilled spirits sold by the drink to consumers.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.3300
SOURCE:	Retailers within the City Limits
USE:	No specific use required
FEE SCHEDULE:	3% of all mixed drink sales
METHOD OF PAYMENT:	Payment from each retail establishment
COLLECTION FREQUENCY:	Monthly - due by the 20th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATION:	An audit was conducted in 2007
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	96,259	N/A
2006	81,262	-15.6%
2007	132,201	62.7%
2008	89,950	-32.0%
2009	80,154	-10.9%
2010	82,418	2.8%
2011	71,250	-13.6%
2012	69,113	-3.0%

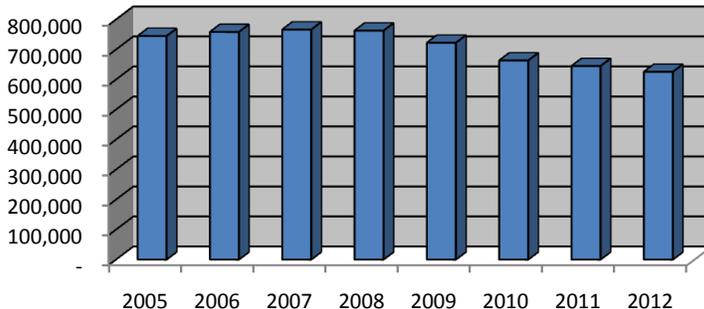
2011 is an estimation.
2012 is a projection.

BEER TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, O.C.G.A. 3-5-80 & 3-5-81)

REVENUE DESCRIPTION:	Excise tax on beer where it is sold in bulk.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.3000
SOURCE:	Wholesalers within the City Limits
USE:	No specific use required
FEE SCHEDULE:	\$6 per 15.5 gal. Keg, 5 cents per 12 oz Beer
METHOD OF PAYMENT:	Payment from each wholesale establishment
COLLECTION FREQUENCY:	Monthly - due by the 10th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	744,842	N/A
2006	758,476	1.8%
2007	766,542	1.1%
2008	762,854	-0.5%
2009	722,410	-5.3%
2010	663,482	-8.2%
2011	645,050	-2.8%
2012	625,699	-3.0%

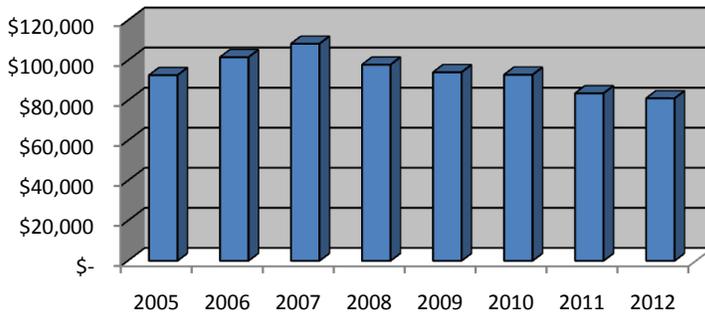
2011 is an estimation.
2012 is a projection.

WINE TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63 & O.C.G.A. 3-6-60)

REVENUE DESCRIPTION:	Excise tax on wine where it is sold in bulk.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.3200
SOURCE:	Wholesalers within the City Limits
USE:	No specific use required
FEE SCHEDULE:	22 cents per liter
METHOD OF PAYMENT:	Payment from each wholesale establishment
COLLECTION FREQUENCY:	Monthly - due by the 10th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 92,647	N/A
2006	101,619	9.7%
2007	108,332	6.6%
2008	97,891	-9.6%
2009	94,114	-3.9%
2010	92,871	-1.3%
2011	83,600	-10.0%
2012	81,092	-3.0%

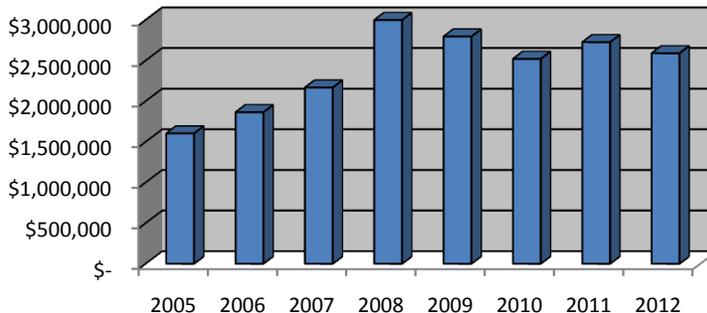
2011 is an estimation.
2012 is a projection.

FRANCHISE - GEORGIA POWER

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This fee is levied to Georgia Power for the use of streets and public places in the City of Gainesville to conduct business.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2400
SOURCE:	Georgia Power Company
USE:	No specific use required
FEE SCHEDULE:	4% of gross receipts
METHOD OF PAYMENT:	Payment from Georgia Power
COLLECTION FREQUENCY:	Annually - February
EXEMPTIONS:	None
EXPIRATIONS:	2015
REVENUE FLUCTUATIONS:	Audit conducted 2008
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 1,603,904	N/A
2006	1,864,913	16.3%
2007	2,168,431	16.3%
2008	2,999,474	38.3%
2009	2,796,297	-6.8%
2010	2,521,078	-9.8%
2011	2,726,673	8.2%
2012	2,590,000	-5.0%

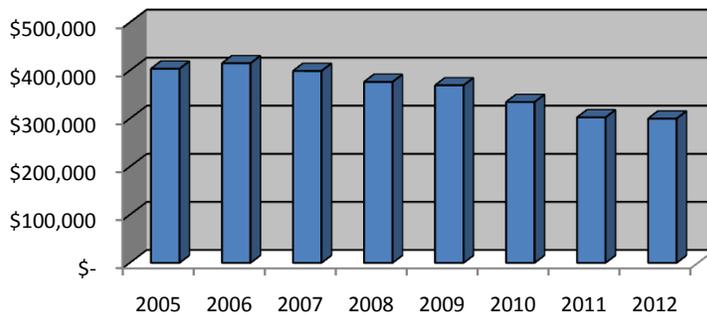
2011 is an estimation.
2012 is a projection.

FRANCHISE - AT&T

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2100
SOURCE:	Bell South
USE:	No specific use required
FEE SCHEDULE:	4% of gross receipts
METHOD OF PAYMENT:	Payment from Bell South
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 403,707	N/A
2006	415,091	2.8%
2007	399,076	-3.9%
2008	376,243	-5.7%
2009	369,183	-1.9%
2010	334,400	-9.4%
2011	302,546	-9.5%
2012	300,000	-0.8%

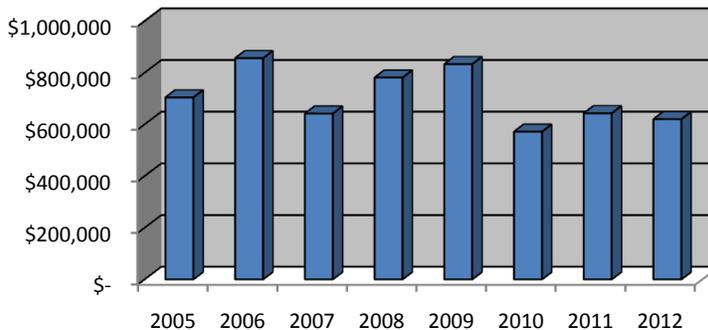
2011 is an estimation.
2012 is a projection.

FRANCHISE - ATMOS ENERGY

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2800
SOURCE:	Atmos Energy
USE:	No specific use required
FEE SCHEDULE:	5% of gross receipts
METHOD OF PAYMENT:	Payment from Atmos Energy
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	2009
REVENUE FLUCTUATIONS:	FY2001 Gas Prices Increase
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 704,223	N/A
2006	856,081	21.6%
2007	641,505	-25.1%
2008	780,945	21.7%
2009	833,130	6.7%
2010	571,506	-31.4%
2011	642,768	12.5%
2012	620,000	-3.5%

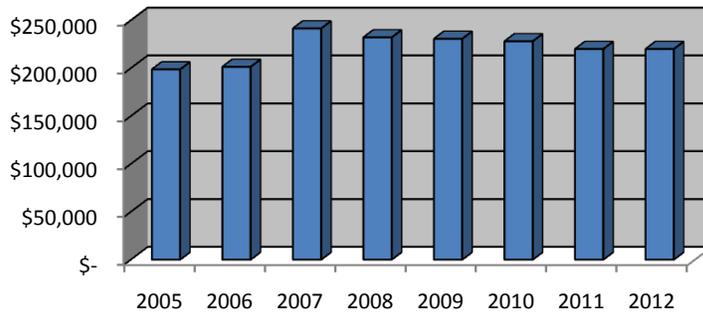
2011 is an estimation.
2012 is a projection.

FRANCHISE - CHARTER COMMUNICATIONS

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2600
SOURCE:	Charter Communications
USE:	No specific use required
FEE SCHEDULE:	5% of gross receipts
METHOD OF PAYMENT:	Payment from Charter Communications
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	Converted to State franchise 2009
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 198,716	N/A
2006	201,426	1.4%
2007	241,505	19.9%
2008	232,165	-3.9%
2009	230,681	-0.6%
2010	228,061	-1.1%
2011	220,000	-3.5%
2012	220,000	0.0%

2011 is an estimation.

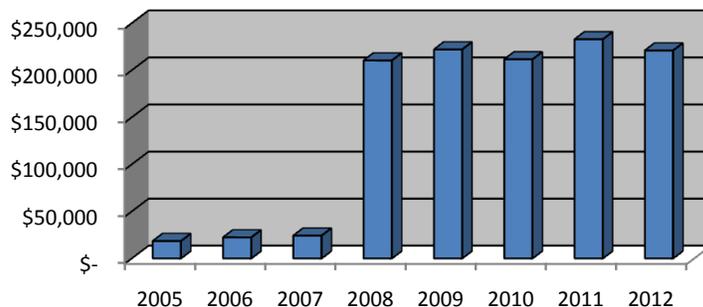
2012 is a projection.

FRANCHISE - JACKSON EMC

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2700
SOURCE:	Jackson EMC
USE:	No specific use required
FEE SCHEDULE:	4% of gross receipts
METHOD OF PAYMENT:	Payment from Jackson EMC
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Audit conducted 2008
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 18,500	N/A
2006	22,391	21.0%
2007	24,305	8.5%
2008	210,391	765.6%
2009	222,057	5.5%
2010	211,548	-4.7%
2011	232,837	10.1%
2012	221,000	-5.1%

2011 is an estimation.

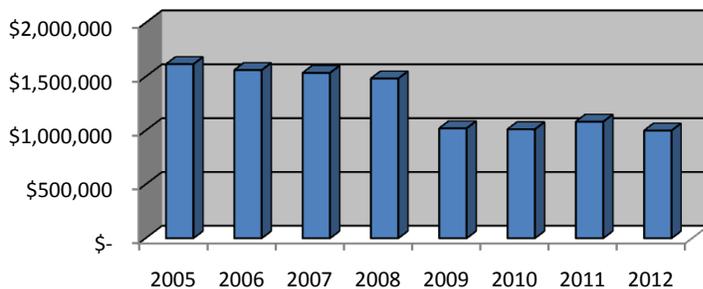
2012 is a projection.

FINES, FEES AND FORFEITURES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22, 40-13-26 & 15-21-95)

REVENUE DESCRIPTION:	Fines and Fees collected by the Municipal Court, includes driving citations and other fines.
FUND:	General
ACCOUNT NUMBER:	001.100000.34.1000, 001.100000.35.1170
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Daily
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	FY2005 Change in law regarding collection prioritization.
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Municipal Court

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 1,615,910	N/A
2006	1,561,247	-3.4%
2007	1,534,753	-1.7%
2008	1,483,112	-3.4%
2009	1,020,782	-31.2%
2010	1,011,786	-0.9%
2011	1,081,905	6.9%
2012	1,000,000	-7.6%

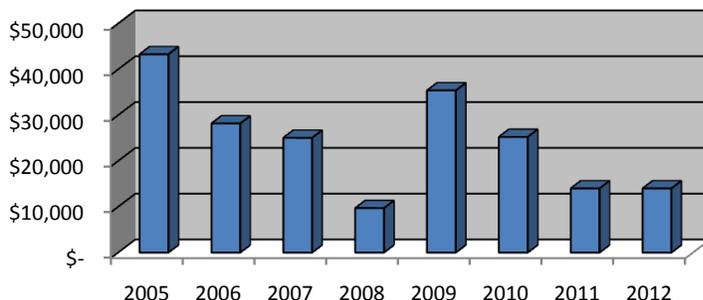
2011 is an estimation.
2012 is a projection.

PARKING FINES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22 & 40-13-26)

REVENUE DESCRIPTION:	Fines and Fees collected by the Municipal Court for any person in violation of the City parking ordinance.
FUND:	General
ACCOUNT NUMBER:	001.100000.35.1920
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Daily
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Review & Analysis
REVENUE COLLECTOR:	Municipal Court

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 43,276	N/A
2006	28,174	-34.9%
2007	25,050	-11.1%
2008	9,700	-61.3%
2009	35,380	264.7%
2010	25,237	-28.7%
2011	14,000	-44.5%
2012	14,000	0.0%

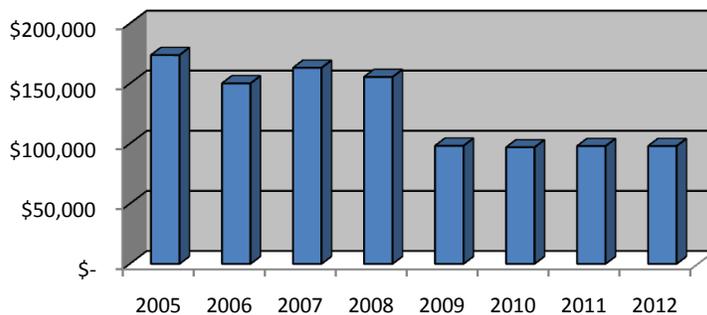
2011 is an estimation.
2012 is a projection.

JAIL FEES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (STATE LAW)

REVENUE DESCRIPTION:	Add-on fee to fines to reimburse a portion of the cost for housing inmates
FUND:	General
ACCOUNT NUMBER:	001.100000.35.6000
SOURCE:	Various
USE:	To pay fee charged by the County to house inmates in jail.
FEE SCHEDULE:	10% add-on fee to all fines
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Review and Analysis
REVENUE COLLECTOR:	Municipal Court

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 173,691	N/A
2006	150,179	-13.5%
2007	163,093	8.6%
2008	155,452	-4.7%
2009	98,227	-36.8%
2010	96,936	-1.3%
2011	98,000	1.1%
2012	98,000	0.0%

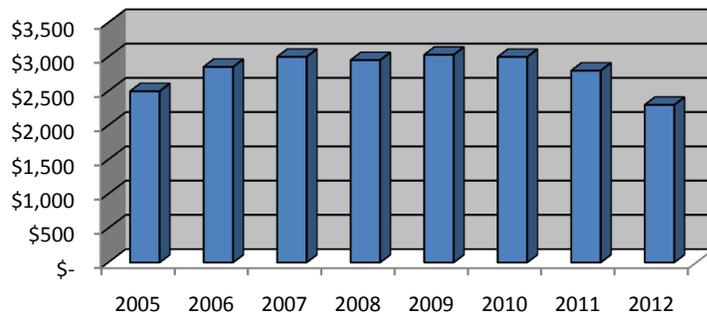
2011 is an estimation.
2012 is a projection.

WRECKER FEES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-1-1)

REVENUE DESCRIPTION:	Money collected on impounded vehicles.
FUND:	General
ACCOUNT NUMBER:	001.100000.35.1930
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Towing fee charged by tow truck.
METHOD OF PAYMENT:	Payment from owner of vehicle
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATION:	FY03 - Ord. 02-69 Increased Fees.
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Police Department

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 2,499	N/A
2006	2,855	14.2%
2007	3,001	5.1%
2008	2,953	-1.6%
2009	3,031	2.6%
2010	3,000	-1.0%
2011	2,800	-6.7%
2012	2,300	-17.9%

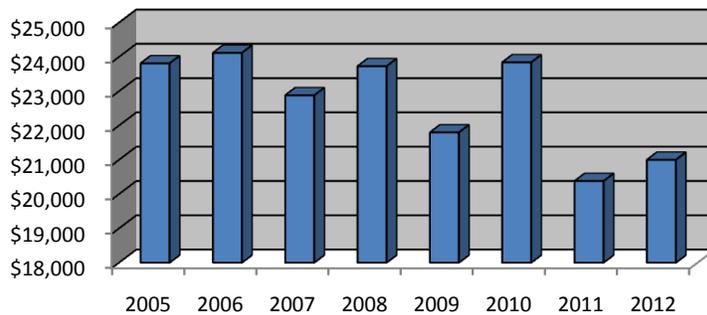
2011 is an estimation.
2012 is a projection.

OTHER FINES & FEES

LEGAL AUTHORIZATION FOR COLLECTION: (VARIOUS)

REVENUE DESCRIPTION:	Small fines assessed by the Municipal Court for non-traffic violations.
FUND:	General
ACCOUNT NUMBER:	001.100000.35.1990
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	
METHOD OF PAYMENT:	
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATION:	
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Police Department

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 23,813	N/A
2006	24,117	1.3%
2007	22,881	-5.1%
2008	23,729	3.7%
2009	21,798	-8.1%
2010	23,842	9.4%
2011	20,380	-14.5%
2012	21,000	3.0%

2011 is an estimation.

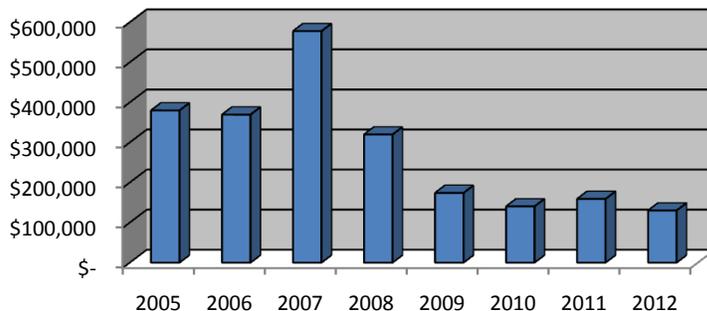
2012 is a projection.

PERMITS - CITY

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

REVENUE DESCRIPTION:	Derived from sale of construction permits, i.e. Building, demolition, sign, commercial, swimming pool, electrical, plumbing, and mechanical
FUND:	General
ACCOUNT NUMBER:	001.100000.32.6000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	See City Code 10-1-91, 10-1-97
METHOD OF PAYMENT:	Payment from Inspections
COLLECTION FREQUENCY:	Daily
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Recession 2008-2009
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Development Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 379,731	N/A
2006	369,378	-2.7%
2007	577,661	56.4%
2008	319,734	-44.7%
2009	173,920	-45.6%
2010	140,228	-19.4%
2011	158,926	13.3%
2012	130,000	-18.2%

2011 is an estimation.

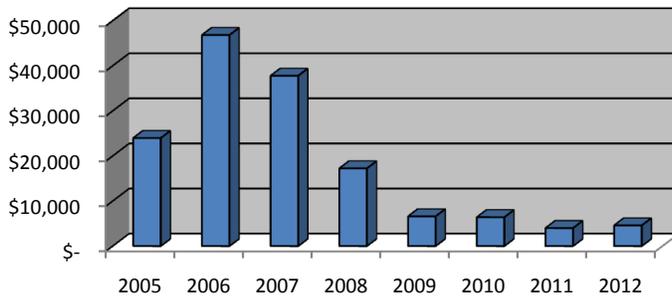
2012 is a projection.

ZONING FEES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

REVENUE DESCRIPTION:	Fees received from applications for zoning amendments, site plan review and special use, variances, and land disturbance permits.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.9000, 001.100000.32.6100
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Zoning Amendment- \$500, Site Plan Review & Special Use- \$400, Variances- \$300, Annexation- \$500, Abandonments- \$250, Others
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	Increases in fee structure were implemented in mid fiscal year 2005: Recession 2008-2009.
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Finance

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 23,971	N/A
2006	46,814	95.3%
2007	37,786	-19.3%
2008	17,240	-54.4%
2009	6,600	-61.7%
2010	6,400	-3.0%
2011	4,000	-37.5%
2012	4,600	15.0%

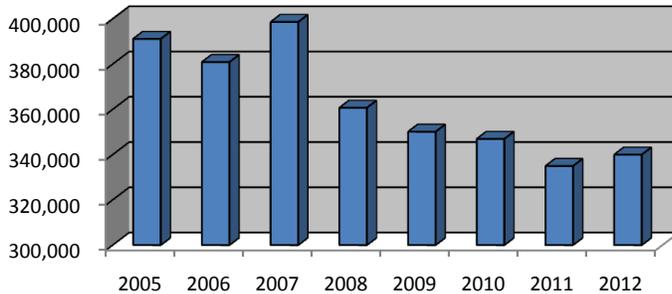
2011 is an estimation.
2012 is a projection.

ALCOHOLIC BEVERAGE LICENSES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63)

REVENUE DESCRIPTION:	Fee for issuance of licenses to sale alcohol by package, by the drink, or wholesale.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.1000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	Annual renewal required
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	391,150	N/A
2006	380,896	-2.6%
2007	398,600	4.6%
2008	360,700	-9.5%
2009	350,104	-2.9%
2010	346,964	-0.9%
2011	334,966	-3.5%
2012	340,000	1.5%

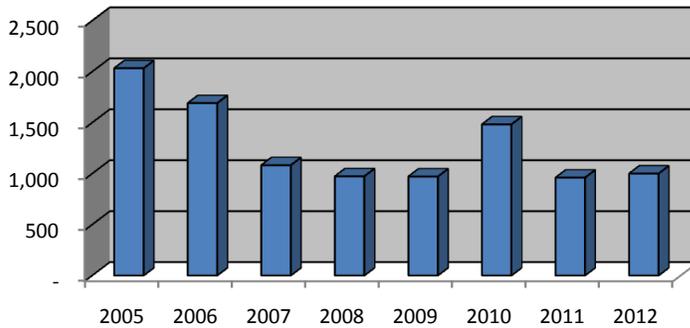
2011 is an estimation.
2012 is a projection.

BINGO TAX (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-7-6 & 10-1-61)

REVENUE DESCRIPTION:	Tax authorizing a non-profit organization to operate bingo games.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.2000
SOURCE:	Non-profit Organizations
USE:	No specific use required
FEE SCHEDULE:	\$100 per year and 1% of gross sales per month
METHOD OF PAYMENT:	Payment from each non-profit organization
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	2,033	N/A
2006	1,691	-16.8%
2007	1,082	-36.0%
2008	973	-10.1%
2009	971	-0.2%
2010	1,483	52.7%
2011	960	-35.3%
2012	1,000	4.2%

2011 is an estimation.

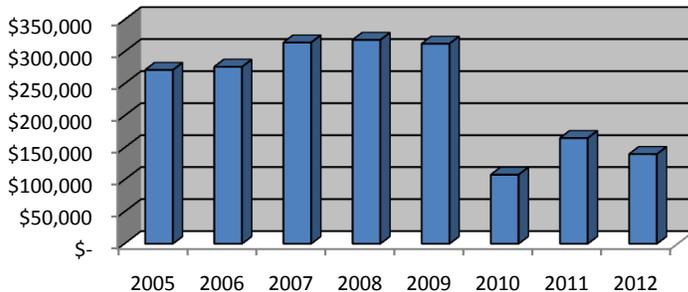
2012 is a projection.

DEPOSITORY/FINANCIAL LICENSES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

REVENUE DESCRIPTION:	Fee for issuance of licenses to Financial Institutions.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.3000
SOURCE:	Financial Institutions
USE:	No specific use required
FEE SCHEDULE:	0.25% of gross receipts, minimum of \$1,000
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Due by March 1
EXEMPTIONS:	None
EXPIRATIONS:	Annual Renewal
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 271,479	N/A
2006	276,365	1.8%
2007	314,303	13.7%
2008	318,302	1.3%
2009	312,436	-1.8%
2010	107,814	-65.5%
2011	165,000	53.0%
2012	140,000	-15.2%

2011 is an estimation.

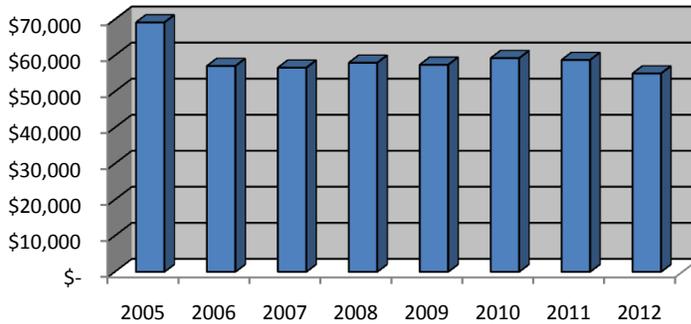
2012 is a projection.

INSURANCE LICENSES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

REVENUE DESCRIPTION:	Fee for issuance of licenses to Insurance Companies that sell policies with in the City Limits.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.4000
SOURCE:	Insurance Companies
USE:	No specific use required
FEE SCHEDULE:	\$100 per location
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Due March 1
EXEMPTIONS:	None
EXPIRATIONS:	Annual Renewal
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 69,157	N/A
2006	57,075	-17.5%
2007	56,600	-0.8%
2008	57,969	2.4%
2009	57,413	-1.0%
2010	59,250	3.2%
2011	58,750	-0.8%
2012	55,000	-6.4%

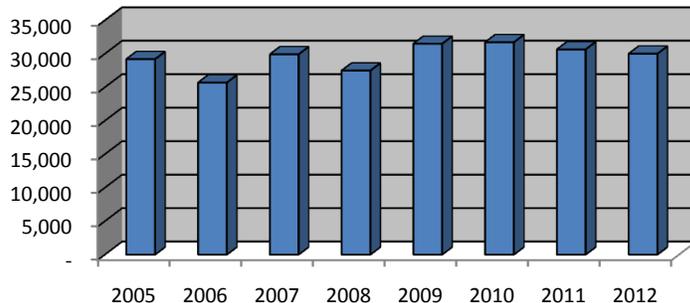
2011 is an estimation.
2012 is a projection.

REGULATORY FEES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

REVENUE DESCRIPTION:	Fees collected for the regulation of certain businesses (taxi, massage parlors, etc.)
FUND:	General
ACCOUNT NUMBER:	001.100000.32.8000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



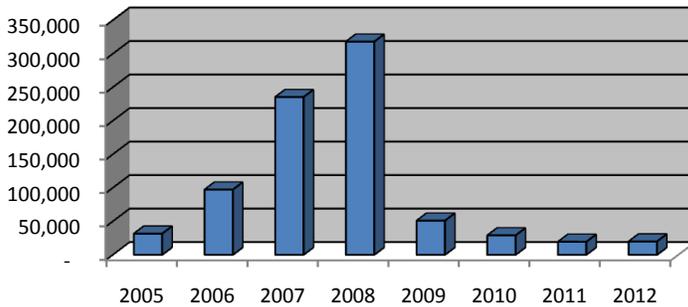
Year	Amount	% Change
2005	29,190	N/A
2006	25,686	-12.0%
2007	29,910	16.4%
2008	27,480	-8.1%
2009	31,490	14.6%
2010	31,710	0.7%
2011	30,645	-3.4%
2012	30,000	-2.1%

2011 is an estimation.
2012 is a projection.

INTEREST

REVENUE DESCRIPTION:	Interest Earnings on cash and investments.
FUND:	General
ACCOUNT NUMBER:	001.100000.36.1000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends, Economy, Cash and Investments on Hand
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	31,645	N/A
2006	97,363	207.7%
2007	235,436	141.8%
2008	318,070	35.1%
2009	51,005	-84.0%
2010	29,065	-43.0%
2011	19,467	-33.0%
2012	20,000	2.7%

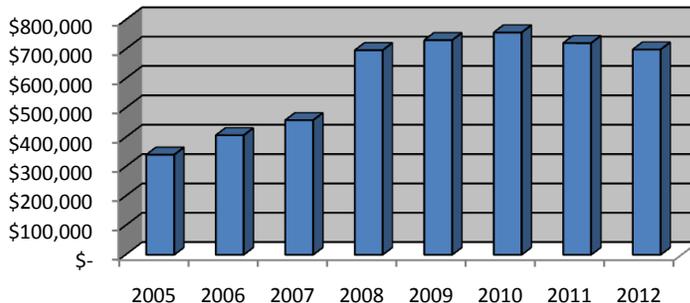
2011 is an estimation.
2012 is a projection.

INTERGOVERNMENTAL

LEGAL AUTHORIZATION FOR COLLECTION: (AGREEMENT BETWEEN ENTITIES)

REVENUE DESCRIPTION:	Various revenues from grants and other governmental entities
FUND:	General
ACCOUNT NUMBER:	Various
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	Beginning in FY07, includes Hall County Tax Equity payment.
PROJECTION METHOD:	Historical Trends, Very dependent upon grants expected to be received as well as Intergovernmental Agreements.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 340,617	N/A
2006	406,915	19.5%
2007	458,325	12.6%
2008	696,544	52.0%
2009	730,778	4.9%
2010	757,123	3.6%
2011	720,869	-4.8%
2012	698,962	-3.0%

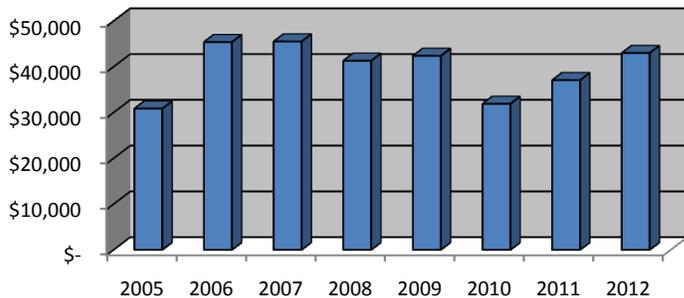
2011 is an estimation.
2012 is a projection.

CEMETERY LOT SALES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-1, 4-2-7 & 4-2-8)

REVENUE DESCRIPTION:	Revenue collected from the sale of cemetery lots and mausoleum niches at the City Cemetery.
FUND:	General
ACCOUNT NUMBER:	001.100000.38.2000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Lot prices, resident: \$700 - \$1,000, non-resident: \$800 - \$1,100. Mausoleum niches: \$600 - \$1,350. Total is split 50/50 to General Fund
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Newly built mausoleum niches first available in FY2006.
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	Cemetery

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 30,850	N/A
2006	45,400	47.2%
2007	45,505	0.2%
2008	41,298	-9.2%
2009	42,375	2.6%
2010	31,910	-24.7%
2011	37,067	16.2%
2012	43,000	16.0%

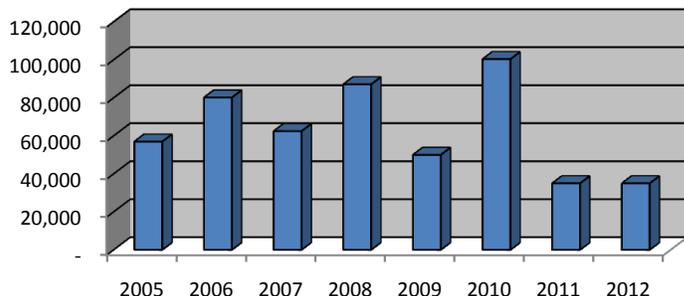
2011 is an estimation.
2012 is a projection.

MISCELLANEOUS REVENUE

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Various revenues that are not classified under another account
FUND:	General
ACCOUNT NUMBER:	001.100000.38.9000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	56,978	N/A
2006	80,180	40.7%
2007	62,439	-22.1%
2008	87,098	39.5%
2009	49,997	-42.6%
2010	100,348	100.7%
2011	35,000	-65.1%
2012	35,000	0.0%

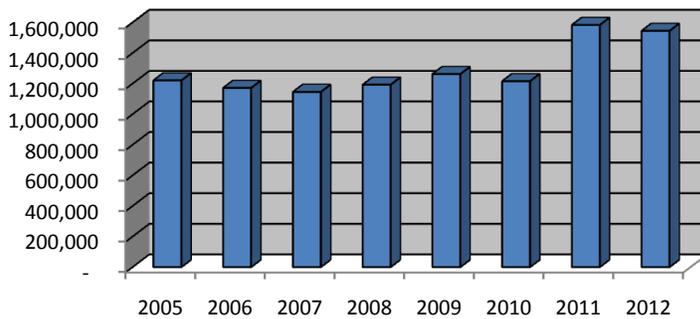
2011 is an estimation.
2012 is a projection.

CHARGES FOR SERVICES

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Amount charged to other departments to reimburse General Fund for administrative support.
FUND:	General
ACCOUNT NUMBER:	001.100000.34.9800
SOURCE:	Non-governmental Funds
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfers from Non-governmental funds
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Indirect Cost study completed every three years
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	1,220,511	N/A
2006	1,171,420	-4.0%
2007	1,145,200	-2.2%
2008	1,192,270	4.1%
2009	1,261,884	5.8%
2010	1,215,314	-3.7%
2011	1,583,039	30.3%
2012	1,544,461	-2.4%

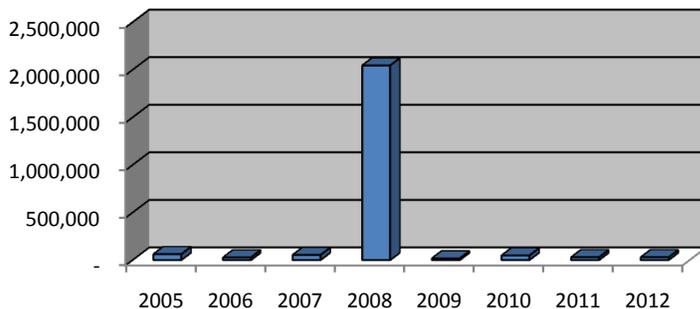
2011 is an estimation.
2012 is a projection.

SALE OF ASSETS

LEGAL AUTHORIZATION FOR COLLECTION: (CITY RESOLUTION)

REVENUE DESCRIPTION:	Revenue received from the sale of surplus City property.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.1000, 001.100000.39.1100
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS	Varies, depending on items being sold. 2008 included a land sale.
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	62,405	N/A
2006	27,754	-55.5%
2007	54,380	95.9%
2008	2,045,711	3661.9%
2009	18,226	-99.1%
2010	48,620	166.8%
2011	30,000	-38.3%
2012	30,000	0.0%

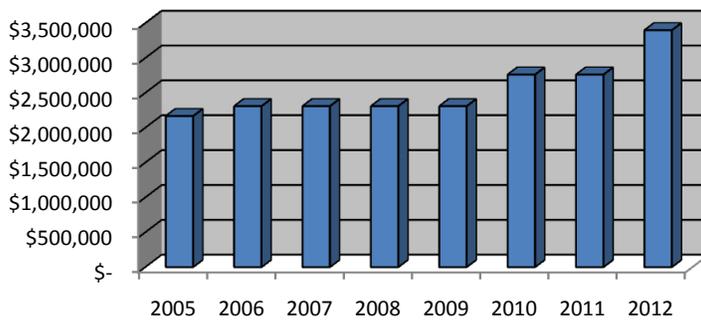
2011 is an estimation.
2012 is a projection.

TRANSFER FROM PUBLIC UTILITIES

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Transfer from Public Utilities Department for Return on Equity.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3520
SOURCE:	Public Utilities Fund
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Public Utilities Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	FY2012 calculation change to .7% of net assets.
PROJECTION METHOD:	Raftelis Study
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 2,165,975	N/A
2006	2,308,025	6.6%
2007	2,308,025	0.0%
2008	2,308,025	0.0%
2009	2,308,025	0.0%
2010	2,761,291	19.6%
2011	2,761,291	0.0%
2012	3,397,792	23.1%

2011 is an estimation.

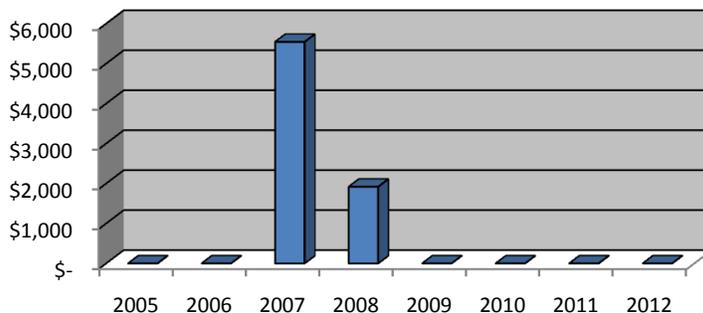
2012 is a projection.

TRANSFER FROM SOLID WASTE FUND

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 4-2-7)

REVENUE DESCRIPTION:	Transfers to cover costs incurred by General Fund departments for expenses allocable to Solid Waste fund.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3530
SOURCE:	Solid Waste Fund
USE:	No specific use required
FEE SCHEDULE:	As needed
METHOD OF PAYMENT:	Transfer from Solid Waste Fund
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Analysis of shared operations and needs.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ -	N/A
2006	-	N/A
2007	5,543	N/A
2008	1,917	-65.4%
2009	-	-100.0%
2010	-	N/A
2011	-	N/A
2012	-	N/A

2011 is an estimation.

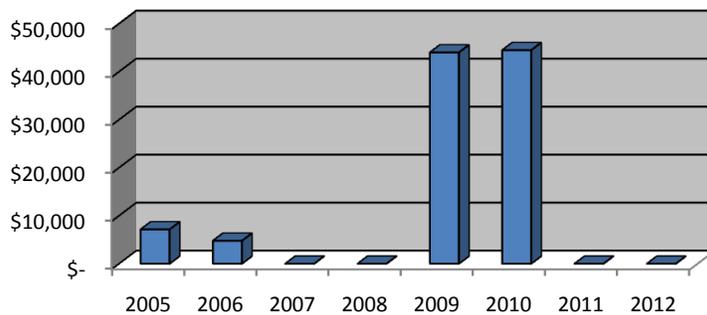
2012 is a projection.

TRANSFER FROM CEMETERY TRUST

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 4-2-7)

REVENUE DESCRIPTION:	Amount transferred from the Cemetery Trust Fund for the care and maintenance of the cemetery.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3702
SOURCE:	Cemetery Trust Fund
USE:	No specific use required
FEE SCHEDULE:	09-10 Cemetery Fencing Reimbursement \$88,480 (PR-06-76)
METHOD OF PAYMENT:	Transfer from Cemetery Trust Fund
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical trends, economic conditions, and operational need.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 7,139	N/A
2006	4,774	-33.1%
2007	-	-100.0%
2008	-	N/A
2009	44,000	N/A
2010	44,480	1.1%
2011	-	-100.0%
2012	-	N/A

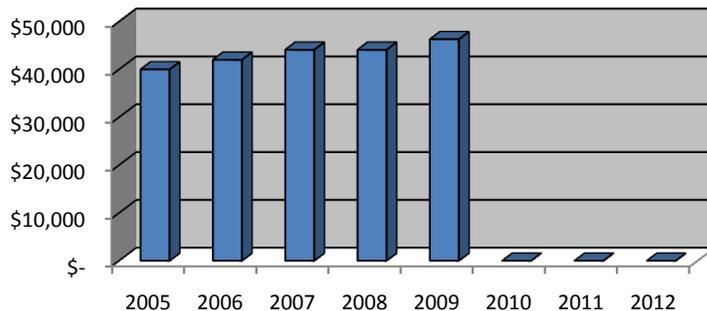
2011 is an estimation.
2012 is a projection.

TRANSFER FROM AIRPORT

LEGAL AUTHORIZATION FOR COLLECTION: (MANAGEMENT POLICY)

REVENUE DESCRIPTION:	Transfer from Airport for Services Provided
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3504
SOURCE:	Airport
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Airport Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	Effective FY10, recorded as Indirect Cost rather than Transfer
PROJECTION METHOD:	Cost of Services provided by Public Works
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ 40,000	N/A
2006	42,000	5.0%
2007	44,100	5.0%
2008	44,100	0.0%
2009	46,300	5.0%
2010	-	-100.0%
2011	-	N/A
2012	-	N/A

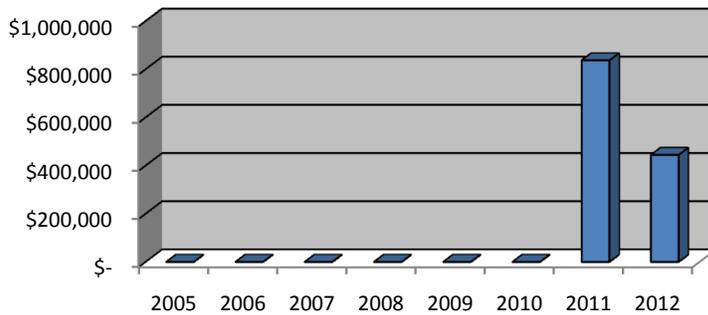
2011 is an estimation.
2012 is a projection.

TRANSFER FROM GRANT FUND

LEGAL AUTHORIZATION FOR COLLECTION: (MANAGEMENT, GRANT DOCUMENTS)

REVENUE DESCRIPTION:	Transfer from Grant fund as dictated by the SAFR Grant for fire personnel.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3255
SOURCE:	Grant Fund
USE:	Fire Personnel
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Grant fund.
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Percentage of salaries associated with the SAFR Grant Personnel.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ -	N/A
2006	-	N/A
2007	-	N/A
2008	-	N/A
2009	-	N/A
2010	-	N/A
2011	836,839	N/A
2012	444,280	-46.9%

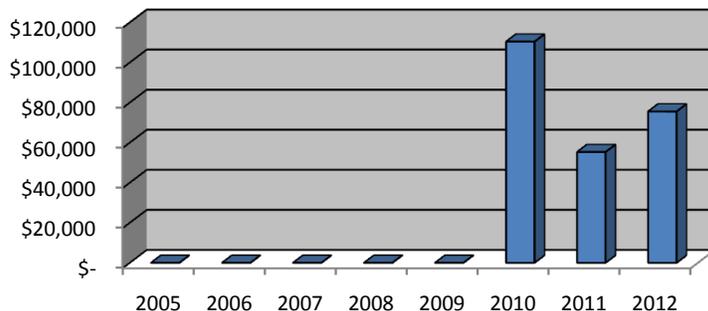
2011 is an estimation.
2012 is a projection.

TRANSFER FROM HOTEL/MOTEL TAX FUND

LEGAL AUTHORIZATION FOR COLLECTION: (MANAGEMENT, COUNCIL FISCAL POLICY)

REVENUE DESCRIPTION:	Transfer from Hotel/Motel Tax fund to support the General Fund's Communications and Tourism Department
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3260
SOURCE:	Hotel/Motel Tax Fund
USE:	Promotion of the City
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Hotel/Motel Tax Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Analysis of hotel/motel tax revenue and primary usage to fund GMC
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ -	N/A
2006	-	N/A
2007	-	N/A
2008	-	N/A
2009	-	N/A
2010	110,400	N/A
2011	55,300	-49.9%
2012	75,522	36.6%

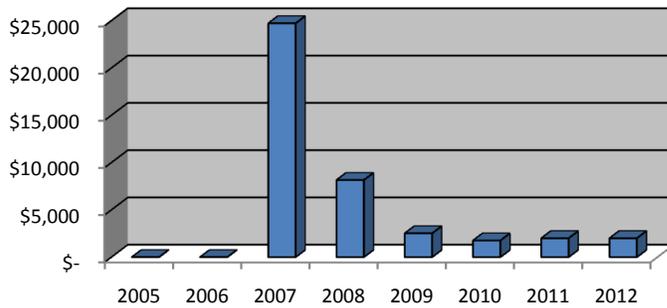
2011 is an estimation.
2012 is a projection.

TRANSFER FROM IMPACT FEE FUND

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

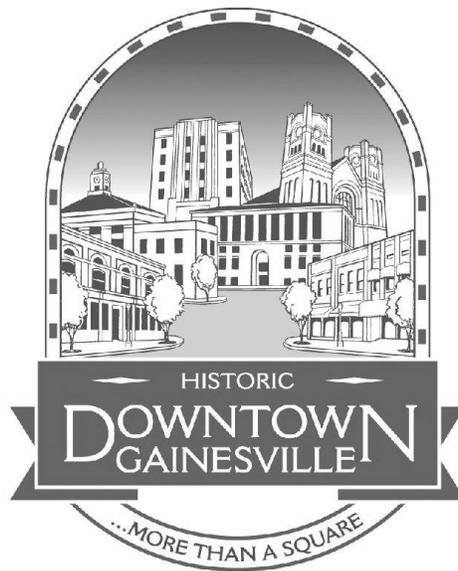
REVENUE DESCRIPTION:	Transfer from Impact Fee Fund for Administrative Costs
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3285
SOURCE:	Impact Fees
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Impact Fee Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	New Revenue Source FY2007
PROJECTION METHOD:	General Fund Administrative Departments Service Cost
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2005	\$ -	N/A
2006	-	N/A
2007	24,717	N/A
2008	8,150	-67.0%
2009	2,518	-69.1%
2010	1,757	-30.2%
2011	2,000	13.8%
2012	2,000	0.0%

2011 is an estimation.
2012 is a projection.



BUDGET COMPARISON BY FUND

COMBINING STATEMENT

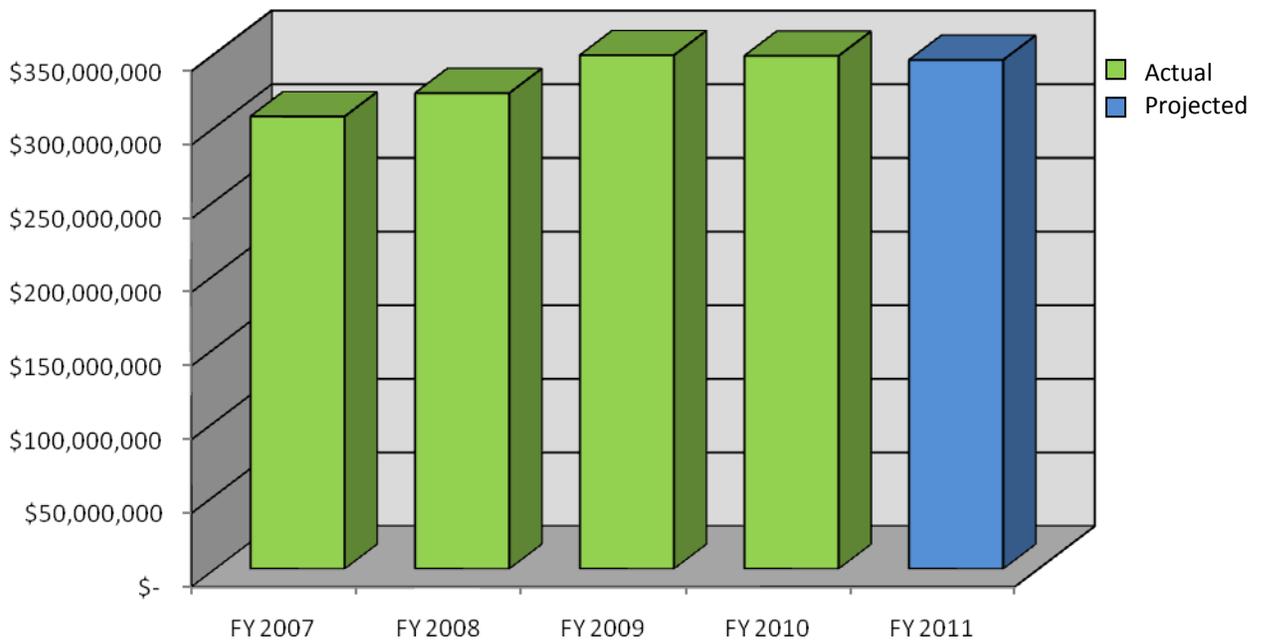
Fund	FY2008 Budget	FY2009 Budget	FY2010 Budget	FY2011 Budget	FY2012 Budget	% Change
General Fund	\$ 28,581,430	\$ 27,688,605	\$ 25,788,717	\$ 25,653,079	\$ 26,693,341	4.1%
Special Revenue Funds:						
Cemetery Trust Fund	62,500	44,000	44,480	43,000	43,200	0.5%
Community Development	57,000	22,000	15,000	5,400	3,000	-44.4%
Community Service Center	4,012,789	4,472,031	3,955,885	4,394,872	3,350,251	-23.8%
Economic Development	500,000	3,840,226	510,000	799,565	209,600	-73.8%
Georgia Mountains Center	1,024,625	1,090,539	909,019	815,246	808,249	-0.9%
Cable TV Channel	166,031	170,832	168,731	177,734	175,734	-1.1%
Hotel/Motel Tax	506,275	510,779	449,500	440,300	454,190	3.2%
Impact Fee Fund	768,396	294,000	110,600	136,060	370,000	171.9%
Information Technology Fund	-	-	-	-	60,000	0.0%
Tax Allocation District	-	68,719	70,700	220,400	220,400	0.0%
Parks and Recreation	3,316,968	4,273,822	4,213,048	4,169,943	4,073,577	-2.3%
Subtotal Special Revenue	<u>10,414,584</u>	<u>14,786,948</u>	<u>10,446,963</u>	<u>11,202,520</u>	<u>9,768,201</u>	-12.8%
Debt Service Fund	<u>2,783,162</u>	<u>3,640,841</u>	<u>10,005,101</u>	<u>10,037,199</u>	<u>8,683,808</u>	-13.5%
Capital Improvements Fund	<u>5,082,000</u>	<u>4,973,000</u>	<u>4,152,628</u>	<u>8,487,125</u>	<u>9,901,075</u>	16.7%
Enterprise Funds:						
Airport	918,454	3,946,645	1,059,115	2,054,403	924,703	-55.0%
Chattahoochee Golf Course	1,347,590	1,326,003	1,237,088	1,285,725	1,147,549	-10.7%
Public Utilities	53,011,400	48,941,484	48,332,244	52,558,975	56,082,888	6.7%
Solid Waste	2,291,592	2,289,278	2,092,025	2,282,920	2,255,340	-1.2%
Subtotal Enterprise Funds	<u>57,569,036</u>	<u>56,503,410</u>	<u>52,720,472</u>	<u>58,182,023</u>	<u>60,410,480</u>	3.8%
Internal Service Funds:						
General Insurance	1,646,680	1,621,973	1,686,197	1,583,544	1,597,431	0.9%
Employee Benefits	5,702,543	8,181,580	8,649,397	8,564,389	7,102,960	-17.1%
Vehicle Services Fund	1,868,849	2,184,000	2,286,338	2,251,449	2,813,423	25.0%
Sub-Total Internal Service	<u>9,218,072</u>	<u>11,987,553</u>	<u>12,621,932</u>	<u>12,399,382</u>	<u>11,513,814</u>	-7.1%
Gross Total	<u>113,648,284</u>	<u>119,580,357</u>	<u>115,735,813</u>	<u>125,961,328</u>	<u>126,970,719</u>	0.8%
Less Interfund Transfers	<u>(6,817,763)</u>	<u>(4,986,159)</u>	<u>(4,965,889)</u>	<u>(12,215,486)</u>	<u>(13,762,387)</u>	12.7%
Net Total Budget	<u>\$ 106,830,521</u>	<u>\$ 114,594,198</u>	<u>\$ 110,769,924</u>	<u>\$ 113,745,842</u>	<u>\$ 113,208,332</u>	-0.5%

FUND BALANCE

The City of Gainesville is made up of many different funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.

Each fund represented in the City of Gainesville Budget, also maintains a Fund Balance or Retained Earnings depending on the type of fund. A fund balance is funds on hand at year-end resulting from collections of revenue in excess of anticipations and/or unexpended appropriations, which are included as a revenue source in the budget of the ensuing year. A fund balance is maintained under Governmental type funds and may be separated in several categories, for example; undesignated, designated, or carried forward. Retained Earnings is a fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

Five Year Total Fund Balance/Net Asset Trend



FUND BALANCE / NET ASSET SUMMARY

In the Fiscal year 2012 budget, the fund balances/net assets are projected for each fund for fiscal year 2011. It is projected that there will be a 0.79% decline in the total appropriated fund balance/net assets of \$2,765,036. This decreases the total anticipated appropriated fund balance from \$348,237,497 to \$345,472,461. Even though the decline in the total appropriated fund balance is less than 1%, a continued reliance of previous years fund balance, to balance current year needs is a concern.

CHANGES IN PROJECTED FUND BALANCE OVER 10%

In total there are 21 appropriated funds listed in the fund balance summary. Of these 21 funds, 4 funds are projected to experience a change in their fund balance greater than 10%. These four funds are listed in the detail below:

<u>FUND NAME:</u>	<u>% OF CHANGE</u>	<u>AMOUNT OF CHANGE</u>
DEBT SERVICE FUND	(15.1%)	(\$ 195,078.00)
<i>Change in fund balance is due to anticipated support given to the Capital Projects Fund.</i>		
COMMUNITY SERVICE CENTER	(10.1%)	(\$ 174,559.00)
<i>Change in fund balance is due to anticipated funding of extra meal on wheels deliveries, home based support programs and some minor building operations. It is anticipated that this change may be negated by year-end from additional grants and building lease income.</i>		
IMPACT FEES FUND	(22.6%)	(\$ 110,660.00)
<i>Change in fund balance is due to the anticipate funding of an outdoor gun range for the police department.</i>		
EMPLOYEE BENEFITS FUND	(15.8%)	(\$ 325,744.00)
<i>Change in fund balance is due to a change to self-funding and draw down excess funds in reserve.</i>		

FUND BALANCE / TOTAL NET ASSETS

FIVE YEAR HISTORY

FUNDS	FY 2007	FY 2008	FY 2009	FY 2010	Projected FY 2011
MAJOR FUND(S):					
GOVERNMENTAL FUND					
General Fund	6,746,749	4,139,769	3,698,364	4,191,696	3,840,558
Total Major Fund Balance:	6,746,749	4,139,769	3,698,364	4,191,696	3,840,558
NON-MAJOR FUND(S):					
Community Development Fund	1,644,602	1,726,996	1,743,163	1,747,419	1,747,419
Total Non-Major Fund Balance:	1,644,602	1,726,996	1,743,163	1,747,419	1,747,419
TOTAL MAJOR & NON-MAJOR FUND BALANCE	\$ 8,391,351	\$ 5,866,765	\$ 5,441,527	\$ 5,939,115	\$ 5,587,977
MAJOR FUNDS:					
CAPITAL PROJECT & DEBT SERVICE FUND					
Debt Service Fund	1,847,147	1,651,451	2,266,195	1,293,247	1,098,169
Total Major Fund Balance:	1,847,147	1,651,451	2,266,195	1,293,247	1,098,169
NON-MAJOR FUND(S):					
Capital Project Fund(s)	16,354,109	7,676,173	25,551,189	19,410,872	18,936,872
Total Non-Major Fund Balance:	16,354,109	7,676,173	25,551,189	19,410,872	18,936,872
TOTAL MAJOR & NON-MAJOR FUND BALANCE	\$ 18,201,256	\$ 9,327,624	\$ 27,817,384	\$ 20,704,119	\$ 20,035,041
NON-MAJOR FUND:					
SPECIAL REVENUE FUNDS					
Community Service Ctr	846,009	1,019,200	1,417,724	1,713,592	1,539,033
Economic Development Fund	4,203,151	6,844,430	7,120,444	6,406,997	5,917,432
Georgia Mountains Ctr	160,063	140,677	168,922	155,786	155,786
Cable TV Fund	219,094	172,969	178,840	179,010	179,010
Hotel/Motel Tax	109,531	126,793	111,168	99,738	99,738
Impact Fees Fund	490,723	705,936	776,355	490,157	379,497
Information Technology Fund	-	-	-	-	-
Tax Allocation District Fund	-	72,872	142,467	221,086	221,087
Cemetery Trust Fund	108,051	117,894	118,563	106,674	106,674
Total Non-Major Fund Balance:	6,136,622	9,200,771	10,034,483	9,373,040	8,598,257
TOTAL MAJOR & NON-MAJOR FUND BALANCE	\$ 6,136,622	\$ 9,200,771	\$ 10,034,483	\$ 9,373,040	\$ 8,598,257
NON-MAJOR FUND:					
COMPONENT UNIT					
Parks & Recreation	1,330,653	2,041,778	2,466,362	2,332,453	2,108,312
Total Non-Major Fund Balance	1,330,653	2,041,778	2,466,362	2,332,453	2,108,312
TOTAL MAJOR & NON-MAJOR FUND BALANCE	1,330,653	2,041,778	2,466,362	2,332,453	2,108,312
GRAND TOTAL FUND BALANCE:	\$ 34,059,882	\$ 26,436,938	\$ 45,759,756	\$ 38,348,727	\$ 36,329,587
MAJOR FUNDS:					
PROPRIETARY FUNDS					
Public Utilities	261,016,219	283,860,291	289,456,712	295,779,588	295,550,838
Total Major Net Assets:	\$ 261,016,219	\$ 283,860,291	\$ 289,456,712	\$ 295,779,588	\$ 295,550,838
NON-MAJOR FUNDS:					
Employee Benefits	16,231	685,630	943,227	2,065,695	1,739,951
Airport	\$ 8,475,254	\$ 8,712,421	\$ 10,492,949	\$ 10,485,169	\$ 10,324,954
Solid Waste	1,322,799	1,391,893	1,082,893	789,363	789,363
Golf Course	744,664	372,113	86,508	(67,501)	(67,501)
General Insurance	1,228,513	1,244,071	563,546	568,276	537,089
Vehicle Services	192,291	242,681	260,732	268,180	268,180
Total Non-Major Net Assets:	\$ 11,979,752	\$ 12,648,809	\$ 13,429,855	\$ 14,109,182	\$ 13,592,036
TOTAL MAJOR AND NON-MAJOR NET ASSETS:	\$ 272,995,971	\$ 296,509,100	\$ 302,886,567	\$ 309,888,770	\$ 309,142,874
GRAND TOTAL FUND BALANCE & NET ASSETS:	\$ 307,055,853	\$ 322,946,038	\$ 348,646,323	\$ 348,237,497	\$ 345,472,461

GOVERNMENTAL AND PROPRIETARY FUND TYPES

COMBINING STATEMENT

	FY 2009 ACTUAL		FY 2009 ACTUAL
	Governmental	Proprietary	Grand Total
Revenues:			
Ad Valorem Taxes	10,124,812	-	\$ 10,124,812
Other Taxes	1,036,132	-	1,036,132
Licenses & Permits	13,226,012	-	13,226,012
Fines	1,179,218	-	1,179,218
Interest	196,767	1,036,293	1,233,060
Intergovernmental	3,595,470	-	3,595,470
Charges for Services	3,804,558	51,543,517	55,348,075
Payments From School System	994,588	-	994,588
Insurance	-	8,733,590	8,733,590
Lease Proceeds	-	-	-
Bond Proceeds	-	-	-
Miscellaneous	189,358	1,274,808	1,464,166
Total Revenue	34,346,915	62,588,208	96,935,123
Other Sources:			
Transfers In	5,022,076	1,579,698	6,601,774
Budgeted Fund Balance/Retained Earnings	-	-	-
Total Other Sources	5,022,076	1,579,698	6,601,774
Total Revenues & Other Sources	39,368,991	64,167,906	\$ 103,536,897
Expenditures / Expenses:			
Personal Services	23,320,788	16,746,299	\$ 40,067,087
Professional & Other Services	2,610,098	4,367,949	6,978,047
Supplies & Operating Charges	3,975,734	7,867,042	11,842,776
Repairs & Maintenance	1,441,733	1,246,994	2,688,727
Indirect Cost Allocation	-	1,261,884	1,261,884
Capital Outlay	1,049,819	84	1,049,903
Non -Departmental	-	(21)	(21)
Agency Allocations	373,626	-	373,626
Contingency	141,771	-	141,771
Programs	-	-	-
Insurance	-	7,023,468	7,023,468
Depreciation & Amortization	-	13,046,982	13,046,982
Debt Service	2,303,318	8,523,746	10,827,064
Total Expenditures / Expenses	35,216,887	60,084,427	95,301,314
Transfers Out	3,114,534	5,357,459	8,471,993
Amount Available for Debt Service	-	-	-
Contingency	-	-	-
Total Other Uses	3,114,534	5,357,459	8,471,993
Total Expenditures/ Expenses & Other Uses	38,331,421	65,441,886	\$ 103,773,307
Beginning Fund Balance / Net Assets	44,722,186	304,160,547	\$ 348,882,733
Ending Fund Balance / Net Assets	45,759,756	302,886,567	\$ 348,646,323

GOVERNMENTAL AND PROPRIETARY FUND TYPES

COMBINING STATEMENT

	FY 2010 ACTUAL		FY 2010 ACTUAL
	Governmental	Proprietary	Grand Total
Revenues:			
Ad Valorem Taxes	\$ 9,969,238	\$ -	\$ 9,969,238
Other Taxes	971,639	-	971,639
Licenses & Permits	12,430,314	-	12,430,314
Fines	1,160,801	-	1,160,801
Interest	114,647	431,971	546,618
Intergovernmental	11,455,074	-	11,455,074
Charges for Services	3,771,143	56,144,729	59,915,872
Payments From School System	993,900	-	993,900
Insurance	-	9,588,638	9,588,638
Lease Proceeds	-	-	-
Bond Proceeds	-	-	-
Miscellaneous	303,888	2,602,954	2,906,842
Total Revenue	41,170,644	68,768,292	109,938,936
Other Sources:			
Transfers In	6,758,251	267,891	7,026,142
Budgeted Fund Balance/Retained Earnings	-	-	-
Total Other Sources	6,758,251	267,891	7,026,142
Total Revenues & Other Sources	\$ 47,928,895	\$ 69,036,183	\$ 116,965,078
Expenditures / Expenses:			
Personal Services	\$ 22,765,790	\$ 16,278,585	\$ 39,044,375
Professional & Other Services	2,472,520	4,258,542	6,731,062
Supplies & Operating Charges	4,031,748	7,578,179	11,609,927
Repairs & Maintenance	1,407,487	1,523,374	2,930,861
Indirect Cost Allocation	-	1,215,313	1,215,313
Capital Outlay	14,600,858	-	14,600,858
Non -Departmental	-	5,742	5,742
Agency Allocations	176,573	-	176,573
Contingency	-	-	-
Programs	-	-	-
Insurance	-	6,494,648	6,494,648
Depreciation & Amortization	-	14,390,881	14,390,881
Debt Service	6,213,105	9,241,549	15,454,654
Total Expenditures / Expenses	51,668,081	60,986,813	112,654,894
Transfers Out	3,671,842	2,657,228	6,329,070
Amount Available for Debt Service	-	-	-
Contingency	-	-	-
Total Other Uses	3,671,842	2,657,228	6,329,070
Total Expenditures/ Expenses & Other Uses	\$ 55,339,923	\$ 63,644,041	\$ 118,983,964
Beginning Fund Balance / Net Assets	\$ 45,759,756	\$ 302,886,567	\$ 348,646,323
Ending Fund Balance / Net Assets	\$ 38,348,728	\$ 309,888,770	\$ 348,237,498

GOVERNMENTAL AND PROPRIETARY FUND TYPES

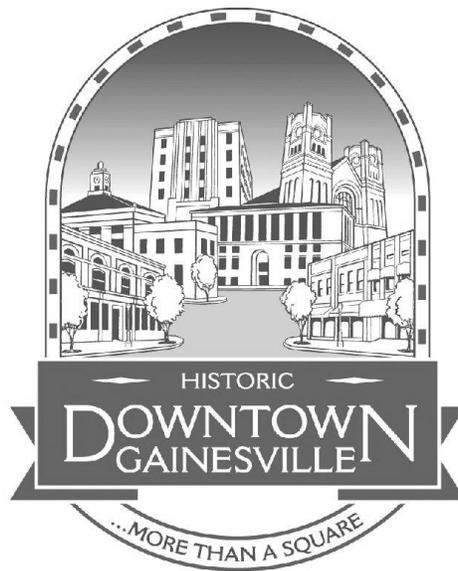
COMBINING STATEMENT

	FY 2011 BUDGET		FY 2011 BUDGET
	Governmental	Proprietary	Grand Total
Revenues:			
Ad Valorem Taxes	\$ 10,282,234	\$ -	\$ 10,282,234
Other Taxes	915,800	-	915,800
Licenses & Permits	11,847,595	-	11,847,595
Fines	1,049,200	-	1,049,200
Interest	50,986	35,000	85,986
Intergovernmental	11,037,469	-	11,037,469
Charges for Services	4,171,944	58,243,626	62,415,570
Payments From School System	998,787	-	998,787
Insurance	-	9,785,002	9,785,002
Lease Proceeds	318,000	185,000	503,000
Bond Proceeds	-	-	-
Miscellaneous	416,816	1,462,061	1,878,877
Total Revenue	41,088,831	69,710,689	110,799,520
Other Sources:			
Transfers In	12,271,951	124,820	12,396,771
Budgeted Fund Balance/Retained Earnings	2,019,141	745,896	2,765,037
Total Other Sources	14,291,092	870,716	15,161,808
Total Revenues & Other Sources	\$ 55,379,923	\$ 70,581,405	\$ 125,961,328
Expenditures / Expenses:			
Personal Services	\$ 24,417,171	\$ 16,499,521	\$ 40,916,692
Professional & Other Services	2,825,763	4,812,189	7,637,952
Supplies & Operating Charges	4,861,988	9,412,297	14,274,285
Repairs & Maintenance	1,544,778	2,363,780	3,908,558
Indirect Cost Allocation	50,000	1,486,039	1,536,039
Capital Outlay	2,077,167	1,890,213	3,967,380
Non -Departmental	-	-	-
Agency Allocations	41,926	-	41,926
Contingency	593,186	-	593,186
Programs	-	-	-
Insurance	-	7,922,387	7,922,387
Depreciation & Amortization	-	-	-
Debt Service	17,309,680	22,601,860	39,911,540
Total Expenditures / Expenses	53,721,659	66,988,286	120,709,945
Transfers Out	1,652,864	3,593,119	5,245,983
Amount Available for Debt Service	-	-	-
Contingency	5,400	-	5,400
Total Other Uses	1,658,264	3,593,119	5,251,383
Total Expenditures/ Expenses & Other Uses	\$ 55,379,923	\$ 70,581,405	\$ 125,961,328
Beginning Fund Balance / Net Assets	\$ 38,348,728	\$ 309,888,770	\$ 348,237,498
Ending Fund Balance / Net Assets	\$ 36,329,587	\$ 309,142,874	\$ 345,472,461

GOVERNMENTAL AND PROPRIETARY FUND TYPES

COMBINING STATEMENT

	FY 2012 BUDGET		FY 2012 BUDGET
	Governmental	Proprietary	Grand Total
Revenues:			
Ad Valorem Taxes	\$ 9,342,092	\$ -	\$ 9,342,092
Other Taxes	959,590	-	959,590
Licenses & Permits	11,944,210	-	11,944,210
Fines	1,135,300	-	1,135,300
Interest	43,805	31,800	75,605
Intergovernmental	10,077,498	-	10,077,498
Charges for Services	4,199,231	62,452,756	66,651,987
Payments From School System	-	-	-
Insurance	-	8,652,479	8,652,479
Lease Proceeds	778,000	-	778,000
Bond Proceeds	-	-	-
Miscellaneous	317,870	477,160	795,030
Total Revenue	38,797,596	71,614,195	110,411,791
Other Sources:			
Transfers In	13,625,038	212,349	13,837,387
Budgeted Fund Balance/Retained Earnings	2,623,791	97,750	2,721,541
Total Other Sources	16,248,829	310,099	16,558,928
Total Revenues & Other Sources	\$ 55,046,425	\$ 71,924,294	\$ 126,970,719
Expenditures / Expenses:			
Personal Services	\$ 23,754,309	\$ 16,659,255	\$ 40,413,564
Professional & Other Services	2,765,672	4,963,071	7,728,743
Supplies & Operating Charges	3,985,009	10,499,914	14,484,923
Repairs & Maintenance	1,670,676	2,172,435	3,843,111
Indirect Cost Allocation	50,000	1,447,461	1,497,461
Capital Outlay	3,518,525	839,263	4,357,788
Non -Departmental	-	-	-
Agency Allocations	41,994	-	41,994
Contingency	523,518	-	523,518
Programs	-	-	-
Insurance	-	6,478,060	6,478,060
Depreciation & Amortization	-	-	-
Debt Service	15,805,039	22,411,854	38,216,893
Total Expenditures / Expenses	52,114,742	65,471,313	117,586,055
Transfers Out	2,931,684	6,452,982	9,384,666
Amount Available for Debt Service	-	-	-
Contingency	-	-	-
Total Other Uses	2,931,684	6,452,982	9,384,666
Total Expenditures/ Expenses & Other Uses	\$ 55,046,426	\$ 71,924,295	\$ 126,970,721
Beginning Fund Balance / Net Assets	\$ 36,329,587	\$ 309,142,874	\$ 345,472,461
Ending Fund Balance / Net Assets	\$ 33,986,196	\$ 309,045,124	\$ 343,031,320



GOVERNMENTAL FUND TYPES

COMBINING STATEMENT

FY2012 Budget	Georgia							
	General Fund	Cemetery Trust	Community Dev.	Community Svc. Ctr.	Economic Dev.	Mountains Center	Cable TV	Hotel/Motel Tax
Revenues:								
Ad Valorem Taxes	\$ 5,303,879	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Taxes	505,600	-	-	-	-	-	-	453,990
Licenses & Permits	11,944,210	-	-	-	-	-	-	-
Fines	1,135,300	-	-	-	-	-	-	-
Interest	20,000	200	3,000	-	9,600	500	300	200
Intergovernmental	698,962	-	-	2,186,849	-	-	87,717	-
Charges for Services	1,544,461	43,000	-	608,705	-	498,746	-	-
School System Payments	-	-	-	-	-	-	-	-
Lease Proceeds	-	-	-	-	-	-	-	-
Miscellaneous	108,000	-	-	-	200,000	6,000	-	-
Total Revenue	21,260,412	43,200	3,000	2,795,554	209,600	505,246	88,017	454,190
Other Sources:								
Transfers In	3,919,594	-	-	439,829	-	303,003	87,717	-
Budgeted Fund Balance	1,513,335	-	-	114,868	-	-	-	-
Total Other Sources	5,432,929	-	-	554,697	-	303,003	87,717	-
Total Revenues & Other Sources	\$ 26,693,341	\$ 43,200	\$ 3,000	\$ 3,350,251	\$ 209,600	\$ 808,249	\$ 175,734	\$ 454,190
Expenditures:								
Personal Services	\$ 18,990,714	\$ -	\$ -	\$ 1,761,436	\$ -	\$ 457,975	\$ 114,590	\$ -
Professional & Other Svcs	1,656,745	-	-	283,598	90,000	144,570	23,809	-
Supplies & Operating Cgs	2,156,495	-	-	710,832	1,000	185,204	14,607	-
Repairs & Maintenance	1,151,225	-	-	384,060	-	20,500	4,728	-
Capital Outlay	122,900	43,200	-	210,325	-	-	-	-
Non -Departmental	-	-	-	-	-	-	-	-
Agency Allocations	41,994	-	-	-	-	-	-	-
Contingency	520,518	-	3,000	-	-	-	-	-
Programs	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Indirect cost Allocation	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	76,356	-	-	-
Total Expenditures	24,640,591	43,200	3,000	3,350,251	167,356	808,249	157,734	-
Other Uses:								
Transfers Out	2,052,750	-	-	-	42,244	-	18,000	454,190
Total Other Uses	2,052,750	-	-	-	42,244	-	18,000	454,190
Total Expenditures & Other Uses	\$ 26,693,341	\$ 43,200	\$ 3,000	\$ 3,350,251	\$ 209,600	\$ 808,249	\$ 175,734	\$ 454,190
Beginning Fund Balance (est.)	\$ 3,840,558	\$ 106,674	\$ 1,747,419	\$ 1,539,033	\$ 5,917,432	\$ 155,786	\$ 179,010	\$ 99,738
Ending Fund Balance (est.)	\$ 2,327,223	\$ 106,674	\$ 1,747,419	\$ 1,424,165	\$ 5,917,432	\$ 155,786	\$ 179,010	\$ 99,738

GOVERNMENTAL FUND TYPES

COMBINING STATEMENT

FY2012 Budget	Information						Total
	Impact Fees	Tech Fund	Tax Alloc District	Parks & Recreation	Debt Service	Capital Projects	
Revenues:							
Ad Valorem Taxes	\$ -	-	220,000	\$ 2,328,179	\$ 1,490,034	\$ -	\$ 9,342,092
Other Taxes	-	-	-	-	\$ -	-	959,590
Licenses & Permits	-	-	-	-	-	-	11,944,210
Fines	-	-	-	-	-	-	1,135,300
Interest	1,000	-	400	5,200	3,405	-	43,805
Intergovernmental	-	-	-	-	-	7,103,970	10,077,498
Charges for Services	69,000	60,000	-	1,375,319	-	-	4,199,231
School System Payments	-	-	-	-	-	-	-
Lease Proceeds	-	-	-	-	-	778,000	778,000
Miscellaneous	-	-	-	3,870	-	-	317,870
Total Revenue	70,000	60,000	220,400	3,712,568	1,493,439	7,881,970	38,797,596
Other Sources:							
Transfers In	-	-	-	-	7,044,875	1,830,020	13,625,038
Budgeted Fund Balance	300,000	-	-	361,009	145,494	189,085	2,623,791
Total Other Sources	300,000	-	-	361,009	7,190,369	2,019,105	16,248,829
Total Revenues & Other Sources	\$ 370,000	\$ 60,000	\$ 220,400	\$ 4,073,577	\$ 8,683,808	\$ 9,901,075	\$ 55,046,425
Expenditures:							
Personal Services	\$ -	\$ -	\$ -	\$ 2,429,594	\$ -	\$ -	\$ 23,754,309
Professional & Other Svcs	-	-	-	566,950	-	-	2,765,672
Supplies & Operating Cgs	-	-	-	916,871	-	-	3,985,009
Repairs & Maintenance	-	-	-	110,162	-	-	1,670,676
Capital Outlay	68,000	60,000	220,400	-	-	2,793,700	3,518,525
Non -Departmental	-	-	-	-	-	-	-
Agency Allocations	-	-	-	-	-	-	41,994
Contingency	-	-	-	-	-	-	523,518
Programs	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-
Indirect cost Allocation	-	-	-	50,000	-	-	50,000
Debt Service	-	-	-	-	8,683,808	7,044,875	15,805,039
Total Expenditures	68,000	60,000	220,400	4,073,577	8,683,808	9,838,575	52,114,742
Other Uses:							
Transfers Out	302,000	-	-	-	-	62,500	2,931,684
Total Other Uses	302,000	-	-	-	-	62,500	2,931,684
Total Expenditures & Other Uses	\$ 370,000	\$ 60,000	\$ 220,400	\$ 4,073,577	\$ 8,683,808	\$ 9,901,075	\$ 55,046,426
Beginning Fund Balance (est.)	\$ 379,497	\$ -	\$ 221,087	\$ 2,108,312	\$ 1,098,169	\$ 18,936,872	\$ 36,329,587
Ending Fund Balance (est.)	\$ 79,497	\$ 60,000	\$ 441,487	\$ 1,747,303	\$ 952,675	\$ 18,747,787	\$ 33,986,196

PROPRIETARY FUND TYPES

COMBINING STATEMENT

FY2012 Budget	Airport	Golf Course	Public Utilities Operating	Solid Waste
Revenues:				
Charges for Services	\$ 845,105	\$ 997,700	\$ 55,653,688	\$ 2,205,340
Interest	1,800	-	26,000	-
Insurance	-	-	-	-
Lease/Bond Proceeds	-	-	-	-
Miscellaneous	\$ 23,960	-	403,200	50,000
Total Revenue	870,865	997,700	56,082,888	2,255,340
Other Sources:				
Transfers In	\$ -	149,849	-	-
Budgeted Retained Earnings	53,838	-	-	-
Total Other Sources	53,838	149,849	-	-
Total Revenues & Other Sources	\$ 924,703	\$ 1,147,549	\$ 56,082,888	\$ 2,255,340
Expenses:				
Personal Services	-	493,502	14,567,069	1,324,834
Professional & Other Services	95,937	25,961	2,679,099	65,323
Supplies & Operating Charges	35,820	112,390	7,568,501	340,150
Repairs & Maintenance	53,250	180,600	1,704,485	217,000
Debt Service	494,696	320,821	21,596,336	-
Indirect Cost Allocation	200,000	-	1,022,416	82,545
Capital Outlay	45,000	14,275	492,000	225,488
Insurance	-	-	-	-
Total Expenses	\$ 924,703	\$ 1,147,549	\$ 49,629,906	\$ 2,255,340
Other Uses:				
Transfers Out	-	-	6,452,982	-
Total Other Uses	-	-	6,452,982	-
Total Expenses & Other Uses	\$ 924,703	\$ 1,147,549	\$ 56,082,888	\$ 2,255,340
Est. Beginning Net Assets	\$ 10,324,954	\$ (67,501)	\$ 295,550,838	\$ 789,363
Est. Ending Net Assets	\$ 10,271,116	\$ (67,501)	\$ 295,550,838	\$ 789,363

PROPRIETARY FUND TYPES

COMBINING STATEMENT

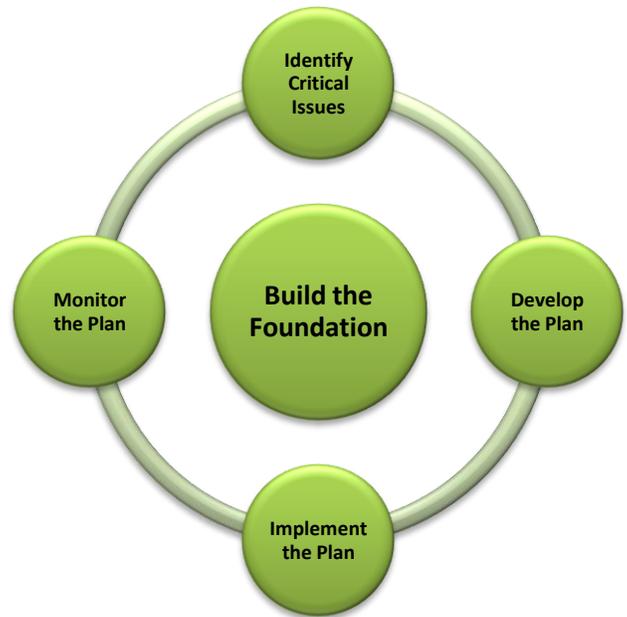
FY2012 Budget	General Insurance	Employee Benefits	Vehicle Services	Total
Revenues:				
Charges for Services	-	\$ -	\$ 2,750,923	\$ 62,452,756
Interest	4,000	-	-	31,800
Insurance	1,549,519	7,102,960	-	8,652,479
Lease/Bond Proceeds	-	-	-	-
Miscellaneous	-	-	-	477,160
Total Revenue	1,553,519	7,102,960	2,750,923	71,614,195
Other Sources:				
Transfers In	-	-	62,500	212,349
Budgeted Retained Earnings	43,912	-	-	97,750
Total Other Sources	43,912	-	62,500	310,099
Total Revenues & Other Sources	\$ 1,597,431	\$ 7,102,960	\$ 2,813,423	\$ 71,924,294
Expenses:				
Personal Services	-	-	273,850	16,659,255
Professional & Other Services	1,454,931	624,900	16,920	4,963,071
Supplies & Operating Charges	-	-	2,443,053	10,499,914
Repairs & Maintenance	-	-	17,100	2,172,435
Debt Service	-	-	-	22,411,854
Indirect Cost Allocation	142,500	-	-	1,447,461
Capital Outlay	-	-	62,500	839,263
Insurance	-	6,478,060	-	6,478,060
Total Expenses	\$ 1,597,431	\$ 7,102,960	\$ 2,813,423	65,471,312
Other Uses:				
Transfers Out	-	-	-	6,452,982
Total Other Uses	-	-	-	6,452,982
Total Expenses & Other Uses	\$ 1,597,431	\$ 7,102,960	\$ 2,813,423	\$ 71,924,294
Est. Beginning Net Assets	\$ 537,089	\$ 1,739,951	\$ 268,180	\$ 309,142,874
Est. Ending Net Assets	\$ 493,177	\$ 1,739,951	\$ 268,180	\$ 309,045,124

LONG TERM FINANCIAL PLAN

Overview

Long term financial planning generally is a labor-intensive process that takes a continuous process of checks and balancing to ensure a great return. This process can pay great dividends if done properly. As we see in today's economy, financial planning is a very important part of financial stability in a souring economy.

The City of Gainesville generally follows the financial planning process shown in the image to the right. As you can see at the center is Building the Foundation, at the top by Identify Critical Issues, Develop the plan, Implement the Plan, Monitor the Plan and then back to Identify Critical Issues.



Building the Foundation

The City of Gainesville is in a strong financial position considering the economic climate. The City has maintained a strong financial condition through controlled spending, strong internal controls and prudent financial policy. Over the past two years, the City made cuts to operational costs, adopted a new attitude of efficiency first, discovered innovative ways of doing things and embraced technology to help reduce personnel costs. These actions have assisted us in continuing to provide top-level municipal services to our residents and business in these unsettling times.

Identify Critical Issues

The comprehensive plan is a community-based long-term roadmap for a city to achieve a growing/balanced economy, protection of important resources, adequate and affordable housing, efficient infrastructure investments, and multi-jurisdictional coordination. The comprehensive plan is generally a 20-year look at the anticipated community trends and helps a municipality in longer term financial and non-financial planning. More specifically to a municipality, the comprehensive plan provided anticipated needs for infrastructure, which can help in long term capital planning.

Long Term Critical Issues

Economic Concerns

While there are many reports published on the state of economy, the prevalent thought is we are gradually beginning to see an improvement that remains unstable and can change at any time due to market conditions. The current economic unstable conditions create an unstable long-term outlook.

Property Taxes

Property tax has been the biggest challenge. Action by the General Assembly to lengthen the time for appeals, continued moratorium on assessments, as well as restriction on assessments as it relates to the sale of distressed property, have the potential to severely affect the revenue in this category. Projections show a 9.3% decline in taxes; however, the extent of the decline may not be known until we are halfway through fiscal year 2012.

Electricity and Fuel

Recent increases in electrical rates and the continued increase in fuel cost generate a challenge to all departments as they strive to continue to meet required service levels and hold the line. Electricity and fuel is considered a long-term critical issue, these cost seem to rise every year and place an even greater strain on an unstable economy.

Capital Needs

Capital needs continue to play a large part in the budget process. Over the past several years, as the economy soured, capital needs have been implemented on a most needed basis. Looking ahead capital needs have steadily grown due the age and wear and tear. If capital needs, are not address greater strain may be placed on future budgets as equipment, vehicles and infrastructure deteriorate. The City staff develop and review a five-year capital plan during the budgeting process. Capital needs are generally larger dollar items and require a greater period of planning. This plan can be seen in the Capital and Debt section of the budget document.

Develop the Plan

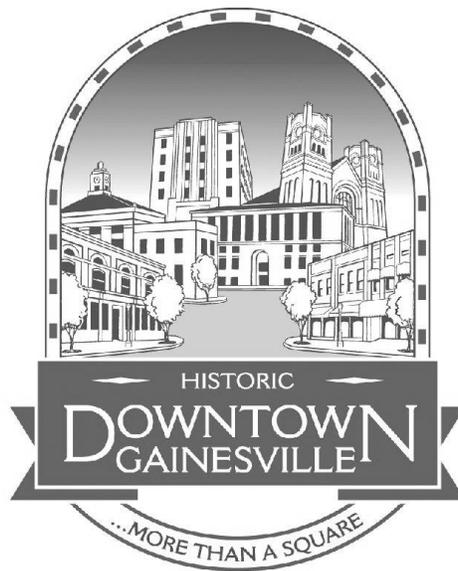
At the beginning of each budget year, the City of Gainesville holds a council retreat. During the council retreat, the council member review previously set long-term financial and non-financial goals, observe various presentations from City departments and set new financial and non-financial goals, to help determine appropriate needs for the upcoming budget year and plan for outlying years. From this information, the city staff develops a short-term plan, The Budget, for the upcoming fiscal year. City Staff members from each department develop the proposed budget and then present their departments budget to a Budget team. The budget team makes any necessary cuts to the proposed budget to ensure a balance budget is reached and then presents the proposed budget to the City council members. Once the budget is approved, it acts as a short-term plan for the upcoming fiscal year.

Monitor the Plan

As discussed above, the long-term plan is reviewed by the city council and staff members each year and adjustments are made to it as needed. In the short term, the budget, which acts an annual plan for the long-term goals of the city, is monitored monthly to ensure that each department is within its suggested parameters. From time to time adjustments are made the short term and long terms plans during the year as conditions change. Requirements for these adjustments can be reviewed in the policies section of the budget document.

CAPITAL AND DEBT

*This section displays Capital Projects and Debt .
This section contains the CIP Process, FY 2011 Capital Achievements,
Five-Year CIP Projections, Operating Impact, CIP Calendar, Current Year CIP,
Debt Service Fund, Bond Debt Service Schedules, Lease Purchase Schedule,
And Debt Service Projections*



CITY OF GAINESVILLE
CAPITAL IMPROVEMENTS PROGRAM
FISCAL YEAR 2012



PUBLIC SAFETY FACILITIES

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Capital Improvement Program

(Excluding Public Utilities)

INTRODUCTION

This section contains the information detailing all capital improvements to roads, land or buildings, and the purchase of major machinery and equipment for the next five years. Any items over \$20,000 will be included in this plan. Fiscal Year 1994 was the first year a formal Capital Improvements Program was prepared by the City of Gainesville.

- Public Utilities capital improvements can be found in a separate document upon request.

PURPOSE

The benefits of this process to the City are considerable, including:

- Provides for the orderly replacement of facilities and equipment.
- Identifies capital needs several years before funding and implementation occur, allowing adequate time for careful planning.
- Facilitates efficient allocation of limited financial resources.
- Encourages an enhanced bond rating.
- Educates management and the City council on departmental needs.
- Provides a good public relations tool, as it helps the taxpayer better understand the community's problems and what is being done to address them.

DEFINITIONS

Capital Expenditure

This term refers to the outflow of funds paid, for an asset obtained, or goods and services obtained at a cost of \$20,000 or more.

Capital Project Fund(s)

Capital project funds are funds designated to account for long-term capital purchases that are financed through various revenue sources. The current capital project funds are the General Government, Grant, Special Local Option Sales Tax (SPLOST), Parks and Recreation, and Public Utilities funds.

Capital Project

Projects that result in the acquisition or construction of capital assets of a local government, which are of a long-term and permanent nature costing \$20,000 or more. Such assets include, but are not limited to, land, buildings and related improvements, streets and highways, bridges, sewers, and parks.

Capital Project Budget

An approved current year list of capital projects. Included is the project type, priority ranking, managing department, description, legal mandates, Health and safety impacts, Economic development impacts, Environmental, aesthetic, and social effects, funding source(s), itemized anticipated project costs, future operating impact, distributional effects, disruptions or inconveniences and impact of deferral. Budgets for capital projects shall not lapse at the end of a fiscal year, but shall remain in effect until project completion or re-appropriation by City Council Resolution.

CAPITAL IMPROVEMENT PROGRAM PROCESS

Projects included in the Capital Improvement Program are derived from the needs assessment performed by the City Council, senior management and City Staff throughout the year. During the budget process, capital requests are carefully reviewed by a capital program committee made up of the City Manager, Chief Financial Officer, and Budget & Purchasing Manager. Concurrently, requests for additional funding for pre-existing projects is folded into the package along with new submissions. Projects are compiled based on the specified ranking criteria and then carefully considered to identify the ones most likely to be recommended for funding. These are then presented to City Council as recommended projects for their review and advice. As presented, the capital projects in this budget book are either Fiscal Year 2012, with funding approved, or are future projects, not yet approved, but identified as key items for future consideration.

PROJECT EVALUATION CRITERIA

The City reviews each recommended Capital improvement project based on 11 evaluation criteria to determine which projects are the most advantageous to pursue. The evaluation criteria are:

- ***Legal mandates:*** Is the project needed to meet federal or state mandates?
- ***Fiscal and budget impacts:*** What is the total capital cost, impact on operating budget, impact on the tax rate/user fees, and the availability of other sources (grants, contributions, etc.) to fund the project?
- ***Health and safety impacts:*** Does the project reduce the number of deaths, injuries, or illnesses in the community?

- ***Economic Development Impacts:*** Does the project promote the economic vitality of the community, such as encouraging downtown development?
- ***Environmental, Aesthetic, and Social Effects:*** Does the project improve the appearance of neighborhoods, protect the environment, or ensure community values are achieved?
- ***Distributional Effects:*** Who and how many benefits from the proposed project?
- ***Disruption/Inconvenience:*** How much disruption or inconvenience is caused by the project?
- ***Impact of deferral:*** What are the implications of deferring the project?
- ***Interjurisdictional effects:*** What are the effects of the project on interjurisdictional relationships?

PROJECT PRIORITY RANKING CRITERIA

The Department presenting the proposed Capital improvement is required to give each one of their projects presented a priority ranking. After review of the proposed Capital improvements, the Capital Improvement Evaluation team will also assign a priority ranking. The Capital Improvements Evaluation team will then organize all proposed capital improvement based on these rankings and determine which capital improvements will be presented with the proposed budget. The priority ranking criteria are:

- A. ***Essential:*** A project that meets most of the evaluation criteria is necessary and without its completion, the City will not be able to maintain its mission.
- B. ***Desirable:*** A project that meets a few of the evaluation criteria and will enhance the City's mission.
- C. ***Acceptable:*** A project that meets any one of the evaluation criteria will enhance the City's mission.
- D. ***Deferrable:*** A project that meets any one of the evaluation criteria will enhance the City's mission, but can be deferred to a future year without significant material loss.

FISCAL YEAR 2011 CAPITAL ACHIEVEMENTS

Since the Fiscal Year 2008 budget, \$29.1 Million was budgeted for the completion of a new Public Safety Complex. The complex consists of the demolition of the old Joint Public Safety Building and the construction of a single building for Police and Municipal court and a single building for Fire Station number 1. The Public Safety Complex, which is near completion, should reach a completion price around approximately \$28.0 million, coming in under budget slightly more than \$1 million. Another notable capital achievement is the Georgia Mountains Parking Deck. Recently completed at a cost of approximate \$6.7 million, it consisted of demolition of the existing parking deck and the construction of a new parking deck with twice the capacity. The new parking deck also provides parking for the City Square.



Georgia Mountains Center Parking Deck

FISCAL YEAR 2012 CAPITAL IMPROVEMENT PROGRAM

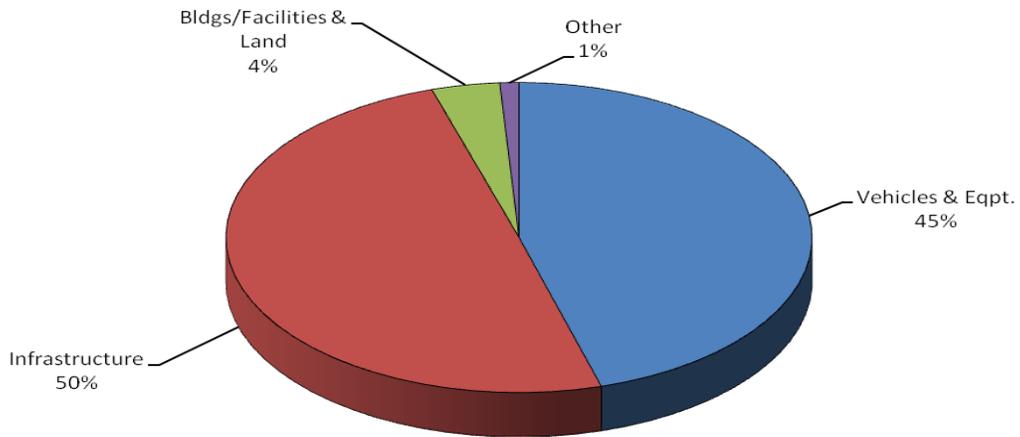
The Fiscal Year 2012 proposes an investment of \$54.3 million in the City of Gainesville's capital improvement program over the next five years. As a municipality, the City of Gainesville is responsible for providing a certain level of services to the public. In order to maintain this level of service the City must furnish and maintain its capital assets, such as roadways, public safety equipment and parks. Fiscal Year 2012 continues to support the City's commitment to roads, drainage systems, public safety and other public infrastructures.

City of Gainesville Capital Improvements program is a direct reflection of the City's mission:

- Maintain the attitude of "Do more with less/Efficiency first";
- Be exemplary in our service quality, lower expenditures and effectiveness;
- Revitalization of the Midtown area to further the close knit community feel;
- Be innovative in our Economic development, in order to simulate the local economy;
- Be accountable to citizens and each other for our action; and,
- Uphold the highest professional and ethical standards.

The general government Capital Improvement Program calls for the expenditure of \$9,901,075 for this budget year. As the "Capital Improvement Program General Government FY 2012 Expenditures" chart indicates, expenditures on Infrastructure replacement and renovation total \$1,420,000, of which \$675,000 is for street resurfacing projects. Vehicles and Equipment make up 45% of the FY 2012 expenditures, totaling \$1,298,700. Included in this category is \$590,000 for new Police Department patrol cars and \$370,000 to replace Fire vehicles. The general government Capital improvement program appears to be up from the FY 11 capital improvement budget of \$8,487,125. This is due largely to the purchase of some replacement vehicles and equipment that has been put off for several years, due to the Economy.

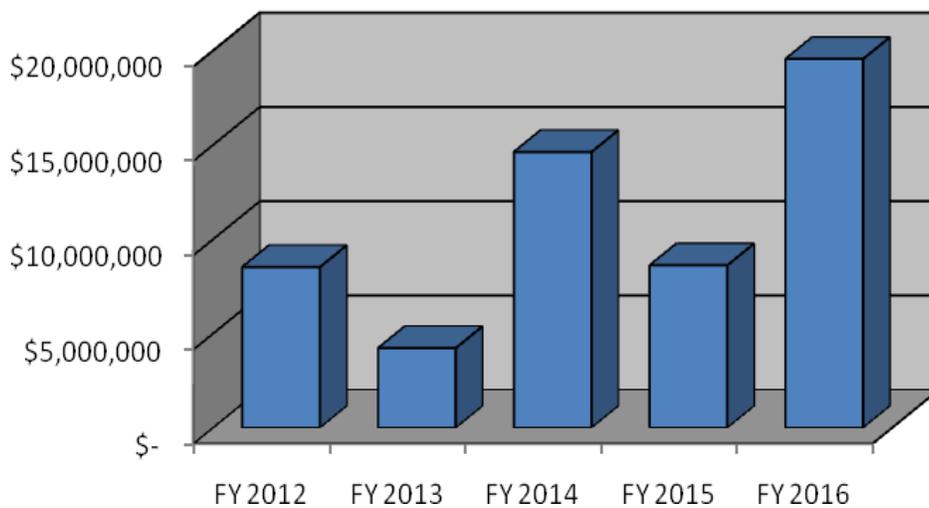
Capital Improvements Program Expenditures Category



FIVE-YEAR CAPITAL BUDGET PROJECTIONS

The Fiscal Year 2012 CIP shows a five-year projection of the City of Gainesville’s needed services. The majority of the Five-Year plan at 36% is anticipated in FY2016; however every year is decisively assessed and available funding is excessively analyzed before a decision is made to fund a specific project.

Five Year CIP Summary



FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY

Page Number	Project Name	Funding Source	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total	Operating Impact thru FY 2016
GENERAL GOVERNMENT FUNDS									
City Manager's Office									
	Track Shelving Units	GF		26,000				26,000	
	Subtotal		-	26,000	-	-	-	26,000	-
Finance & Information Technologies									
	Document Imaging System	GF		40,000				40,000	12,000
	Telephone System	GF		300,000				300,000	(30,000)
	Financial Software replacement	GF				320,000		320,000	(32,000)
	Subtotal		-	340,000	-	320,000	-	660,000	(50,000)
Community Development Department									
	Unified Land Development Code Update	GF		37,500	37,500			75,000	
	Replacement Inspections Truck	LP				25,000		25,000	(1,000)
	Aerial Photography	GF/PUD				62,500		62,500	
	Subtotal		-	37,500	37,500	87,500	-	162,500	(1,000)
Communications and Tourism									
	City Signage	GF/HM		125,000				125,000	
	Subtotal		-	125,000	-	-	-	125,000	-
Police									
D-19	Vehicle Replacement Program	LP	590,000	500,000	520,000	550,000	575,000	2,735,000	
D-20	Records Software System	TF	950,000					950,000	35,000
	Training Facility	IG/ITF		390,000	2,762,000	162,000	12,000	3,326,000	36,000
	Subtotal		1,540,000	890,000	3,282,000	712,000	587,000	7,011,000	71,000
Fire									
D-21	Headset Replacement	GF	40,600					40,600	
D-22	Unit 206 Fleet Replacement	LP	35,000					35,000	
D-23	Unit 207 Fleet Replacement	LP	35,000					35,000	
D-24	Unit 208 Fleet Replacement (Unfunded)	LP	35,000					35,000	
D-25	Rescue 22 Fleet Replacement	IF	300,000					300,000	
	Mobile Data Terminals	GF		32,000				32,000	8,376
	Squad 21 Replacement	GF		130,000				130,000	
	Engine 22 Replacement	GF		550,000				550,000	
	New Fire Station 5	GF/BP		470,000	3,330,000			3,800,000	2,176,038
	Engine 24 Replacement	GF/LP			600,000			600,000	
	Ladder Truck 24 Replacement	GF/LP			1,200,000			1,200,000	
	Fire Station 2 replacement	GF/BP			3,000,000			3,000,000	
	New Fire Station 6	GF/BP			600,000	4,900,000		5,500,000	1,476,264
	Tower 21 Replacement	GF/LP				1,300,000		1,300,000	
	Subtotal		445,600	1,182,000	8,730,000	6,200,000	-	16,557,600	3,660,678
Public Lands & Buildings									
	Alta Vista Roof Replacement	GF			60,000			60,000	
	Joint Administration Building Walls	GF			50,000			50,000	
	Subtotal		-	-	110,000	-	-	110,000	-
Engineering Services									
D-26	Street Resurfacing Program	GF/FB/IG	675,000					675,000	
D-27	Roadway Patching Program	GF	125,000					125,000	
D-28	Full Depth Reclamation Program	GF	330,000					330,000	
D-29	In-house Paving Program	GF	125,000					125,000	
D-30	Storm Drainage Maintenance	GF	15,000					15,000	
	Storm Drainage Repair Program	GF		300,000	300,000	350,000	350,000	1,300,000	
	Midtown Drainage Improvements	GF		100,000	600,000	300,000	300,000	1,300,000	
	Restoration of Detention Ponds	GF		150,000	150,000			300,000	
	Replacement Truck	LP		30,000				30,000	
	Subtotal		1,270,000	580,000	1,050,000	650,000	650,000	4,200,000	-

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY

Page Number	Project Name	Funding Source	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total	Operating Impact thru FY 2016
Traffic Services									
D-31	City Square Traffic Signal Replacement	GF	100,000					100,000	(5,000)
D-32	Street Name Sign Replacement (Unfunded)	GF	75,000					75,000	
D-33	Thermoplastic Restriping	GF	50,000					50,000	
D-34	Transportation System Evaluation (Unfunded)	GF	50,000					50,000	(14,800)
D-35	Vehicle Replacement (Unfunded)	GF	40,000					40,000	(4,077)
	Replacement Bucket Truck	LP		120,000				120,000	(8,728)
	Cleveland Hwy at Clarks Bridge Intersection Imprv.	GF		400,000	300,000			700,000	
	Limestone Parkway Signal Upgrades	GF			42,000			42,000	
	Park Hill Intersection Upgrades	GF				50,000	300,000	350,000	
	Washington Street Signal Upgrades	GF				150,000		150,000	
	West Academy Signal Upgrades	GF					175,000	175,000	
	Limestone Parkway @ Cleveland Hwy Signal Upgrades	GF					42,000	42,000	
	Limestone Parkway @ Beverly Rd Signal Upgrades	GF					42,000	42,000	
	Jesse Jewell Parkway Intersection Upgrade	GF					8,300,000	8,300,000	
Subtotal			315,000	520,000	342,000	150,000	8,559,000	8,709,000	-
Street Maintenance									
D-36	Lift Gate Pickup Replacement (Unfunded)	GF	40,000					40,000	(3,200)
D-37	Crew Cab Pickup Replacement (Unfunded)	GF	40,000					40,000	(500)
D-38	Flat bed Dump Truck Replacement	LP	83,000					83,000	(1,000)
D-39	Two Leaf Collection Machines	GF	40,000					40,000	
D-40	Right-of-Way Tractor	LP	35,000					35,000	
	Replacement Paver	LP		230,000				230,000	
	Replacement Service Truck	LP		135,000				135,000	
	Replacement 15-Ton Trailer	GF		25,000				25,000	
	Replacement Mini Excavator	LP		40,000				40,000	
	Replacement 15-Ton Trailer	GF			25,000			25,000	
	Replacement Bull-Dozier	LP			125,000			125,000	
	Replacement Street Sweeper	LP			240,000			240,000	
	Replacement Skid Steer	LP			45,000			45,000	
	Replacement Service Truck	LP				135,000		135,000	
	Replacement Mini Excavator	LP				40,000		40,000	
	Replacement Patch Truck	LP				65,000		65,000	
	Replacement Crew Cab Pickup	LP				40,000		40,000	
	Replacement Front end loader	LP					120,000	120,000	
	Replacement Service Truck	LP					135,000	135,000	
	Replacement Tractor	LP					35,000	35,000	
	Replacement Crew Cab Pickup	LP					40,000	40,000	
Subtotal			238,000	430,000	435,000	280,000	330,000	1,713,000	(4,700)
Cemetery									
D-41	Replacement Tractor (Unfunded)	GF	25,000					25,000	(600)
	Replacement Pickup	LP		25,000				25,000	
	Replacement Dump Truck	LP			40,000			40,000	
	Replacement Pickup	LP				28,000		28,000	
	Cemetery Office Replacement	CTF					120,000	120,000	
Subtotal			25,000	25,000	40,000	28,000	120,000	238,000	(600)
TOTAL GENERAL GOVERNMENT FUND			\$ 3,833,600	\$ 4,155,500	\$ 14,026,500	\$ 8,427,500	\$ 10,246,000	\$ 39,512,100	3,675,378
OTHER FUNDS									
Community Service Center									
D-42	Dial-A-Ride Buses	GF/IG	140,100					140,100	
D-43	Bus Shelter & Bench Project (Unfunded)	GF/IG	70,225					70,225	
	Senior Center Building	GF/PC					1,300,000	1,300,000	
Subtotal			210,325	-	-	-	1,300,000	1,510,325	-
Georgia Mountains Center									
D-44	Replacement Tables	GF	30,000					30,000	
	Arena Sound System	GF			100,000			100,000	
	Replacement Audio Visual Equipment	GF			20,000			20,000	
	Mezzanine seat replacement	GF			400,000			400,000	3,000
	Arena floor	GF				80,000		80,000	20,000
	Theater sound system replacement	GF				65,000		65,000	
Subtotal			30,000	-	520,000	145,000	-	695,000	23,000

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY

Page Number	Project Name	Funding Source	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total	Operating Impact thru FY 2016
Vehicle Services									
D45	Shop Expansion	GF	62,500					62,500	1,800
	Replacement Service Truck	LP		30,000				30,000	
	Fuel Island Upgrade	GF		35,000				35,000	(4,000)
	Replacement Service Truck	LP			35,000			35,000	
	Remodel shop	GF			35,000			35,000	
	Replacement Service Truck	LP				35,000		35,000	
	New Shop	GF/BP					8,000,000	8,000,000	
	Subtotal		62,500	65,000	70,000	35,000	8,000,000	8,232,500	(2,200)
Parks & Recreation									
D-47	Mid-town Greenway (Unfunded)	Various	100,000					100,000	
D-48	Reel Mower Replacement (Unfunded)	Various	45,000					45,000	
D-49	Park Amenity Replacement (Unfunded)	Various	20,000					20,000	
D-50	Park Restroom Renovations (Unfunded)	Various	25,000					25,000	
D-51	Rock Creek Greenway Trail Improvement (Unfunded)	Various	25,000					25,000	
D-52	Civic Center Parking Lot (Unfunded)	Various	100,000					100,000	
D-53	Lanier Point Playground Replacement (Unfunded)	Various	35,000					35,000	
D-54	PK Dixon Field House (Unfunded)	Various	1,758,100					1,758,100	10,000
D-55	Clarks Bridge Park Renovation (Unfunded)	Various	2,200,000					2,200,000	235,000
D-56	Linwood Nature Preserve (Unfunded)	Various	25,000					25,000	
	Subtotal		4,333,100	-	-	-	-	4,333,100	245,000
Cable TV-18									
D-46	Studio Install	GMC	45,000					45,000	
	Subtotal		45,000	-	-	-	-	45,000	-
TOTAL OTHER FUNDS			\$ 4,680,925	\$ 65,000	\$ 590,000	\$ 180,000	\$ 9,300,000	\$ 14,815,925	265,800
GRAND TOTAL CAPITAL FUNDS			\$ 8,514,525	\$ 4,220,500	\$ 14,616,500	\$ 8,607,500	\$ 19,546,000	\$ 54,328,025	3,941,178

Funding Sources:

General Fund	GF	Airport Fund	AF	Lease Funds	LP	Inform. Tech Fee	ITF
Hotel/Motel	HM	Vehicle Services	VS	Bond Funds	BP	Private Contr.	PC
Public Utilities	PUD	Solid Waste	SW	SPLOST	SPLOST	Impact Fees	IF
Cemetery Trust Fund	CTF	Golf Course	GC	Intergovt.	IG	Fund Balance	FB

Five-Year Summary by Project Category

Category	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
General Govt. Admin.	\$ -	\$ 528,500	\$ 37,500	\$ 407,500	\$ -
Public Safety	1,985,600	2,072,000	12,012,000	6,912,000	587,000
Public Works	1,910,500	1,620,000	2,047,000	1,143,000	17,659,000
Health and Welfare	210,325	-	-	-	1,300,000
Culture and Recreation	4,408,100	-	520,000	145,000	-
Housing and Development	-	-	-	-	-
Total	\$ 8,514,525	\$ 4,220,500	\$ 14,616,500	\$ 8,607,500	\$ 19,546,000

FUNDING OF CAPITAL IMPROVEMENTS

Over the past several years funding for capital improvements has been hard to come by, and the City has been very diligent in searching for new ways to fund needed Capital improvements. Generally, smaller projects may be funded through the General fund-operating budget, but larger projects may require additional funding sources. Some of these sources may consist of grant funds, Special Local Option Sales Tax (SPLOST), private contributions and general obligation or revenue bonds. A bond issuance is generally used as a last resort and is reserved for large capital improvement projects.

Governmental Funds – represent the funds that most government functions finance.

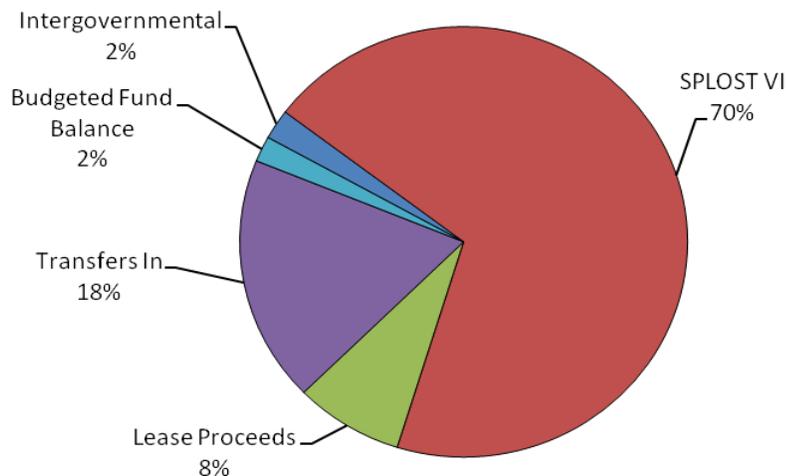
- **Fund 415 – General Government Capital Project Fund**
 The General Government Capital Project Fund accounts for purchases of \$20,000 or more, whose funding source(s) do not include any SPLOST funds or Grant funds.
- **Fund 420 – Special Purpose Local Option Sales Tax (SPLOST) Capital Project Fund**
 The SPLOST Capital Project fund accounts for purchases of \$20,000 or more, whose funding source includes SPLOST funds, any project who utilizes SPLOST funds must be accounted for in the SPLOST CIP fund. Projects accounted for in this fund may also receive funds from other sources, such as grant funds, general government funds, etc.
- **Fund 440 – Grant Capital Project Fund**
 The Grant Capital Project Fund accounts for purchases of \$20,000 or more, whose funding sources includes Grant funds, but does not include any SPLOST funds. Projects accounted for in this fund may also receive funds from other sources, except SPLOST funds.
- **Fund 490 – Parks and Recreation Capital Project Fund**
 The Parks and Recreation Capital Projects fund accounts for purchases of \$20,000 or more, whose funding source includes Parks and Recreation funds. These projects may also include other funding sources except SPLOST and Grant funds.

Enterprise funds – represent the funds that operate most similarly to a business.

- **Fund 408 – Public Utilities Capital Project Fund**

The Public Utilities Capital Projects fund accounts for purchases of \$20,000 or more, whose funding sources include Public Utilities funds. These projects are not included in the CIP fund budget, but are included in a separate document.

FY 2012 Funding Sources



SPLOST funds represent 70% of the funding sources for Fiscal year 2012. The high percentage is due largely to the use of these funds for the funding of the construction of two new public safety facilities. The initial funding of this project was made from an issuance of a General obligation bond and over time the collected SPLOST funds will be used to pay the Bond Debt.

CAPITAL IMPROVEMENT OPERATING IMPACT

During the Capital improvement proposed budget analysis, one component that is analyzed is the anticipated long-term affect on the operating budget for each project. The affect on the operating budget plays an important part in the review because once built; a facility must be maintained and these costs can far outweigh the initial cost to build. If the ongoing operating budget impact of a specific project is too significant for the operating budget to sustain, then the project may not be approved for funding. Shown below are the only approved FY 2012 projects with anticipated operating impact. As shown on the next page, the City Square Traffic Signal replacement project shows a reduction of \$25,000, over the next five years. This reduction will be realized by reducing the replacement parts needed for maintenance on the dated system. The Flat bed dump truck replacement project is anticipated to reduce the amount of maintenance cost associated with the current vehicle by \$3,000 over the next five years. Finally, the Shop Expansion project will increase the area that is heated and cooled, increasing the five-year cost by \$9,000. Overall, the total anticipated operating impact is a reduction of \$19,000.

Project Name	Personnel	Operating	Capital Outlay
City Square Traffic Signal Replacement			(25,000)
Flat Bed Dump Truck Replacement		(3,000)	
Shop Expansion		9,000	
Total	\$ -	\$ 6,000	\$ (25,000)

The above-mentioned operating impacts consist of projects accounted for in the Capital projects funds. These projects only consist of items that are \$20,000 or more; however, within each fund budget there are items that may be capital in nature but do not exceed the capital dollar limit. In the table below you will find the items that fall below the \$20,000 threshold and some items above the threshold that are found in the Enterprise funds.

CAPITAL OUTLAY ITEMS

These items are considered capital in nature but generally do not meet the \$20,000 threshold needed to be included in the capital project program. Capital outlay items, although they are not included in the capital projects program, also need careful review during the budgeting process. These type items are included in the Operating budget for each department. The budgets for each of these departments/divisions can be found in the Departmental section of this budget.

CAPITAL OUTLAY ITEMS		OPERATING BUDGET
Fund/Department/Item		
<u>GENERAL GOVERNMENT</u>		
190 - Communications and Tourism		
Desktop Computer		\$ 1,490
Total Planning		1,490
221 - Police		
(2) Ballestic Shield w/LED Light system		5,200
Total Police		5,200
222 - Fire		
(1) Smoke Ejector		2,250
(6) Portable Radios		13,500
(4) Toughbooks Laptops		16,000
Total Fire		31,750
317 - Public Land & Buildings		
Two man scissor lift		7,000
Total Public Land & Buildings		7,000
329 - Traffic Services		
Replacement Laptop		2,600
Replacement Desktop		1,700
Syncrho upgrade		2,100
Sign Software upgrade		1,500
Total Traffic Services		7,900

CAPITAL OUTLAY ITEMS		OPERATING BUDGET
Fund/Department/Item		
410 - Cemetery		
Replacement mower		8,900
Total Cemetery		8,900
Total General Government Capital Outlay		\$ 83,540
<u>PUBLIC UTILITIES</u>		
540 - Riverside Water Treatment Facility		
Replacement Laptop		\$ 1,500
4 replacement Turbidimeters		12,000
Replacement Hach Oddessey		5,500
Replacement Pickup		17,500
Replacement Lawn mower		6,500
Total Riverside Water Treatment Facility		43,000
545 - Water Distribution		
Pipe Saw		1,200
Model 810DX-D Locator System		5,800
VLOC Pro Locator System		3,900
Diesel Compaction Tamp		7,200
Tracks for Yan-Mar Tractor		30,000
Replacement Laptop		2,000
Replacement Laptop		2,000
Replacement Laptop		1,200
Replacment Desktop		1,400
Replacement Pickup (small)		23,000
Replacment Pickup (full-size)		27,000
Replacment Pickup (small)		23,000
Replacement Trailer		14,000
Replacement Flatbed Dump Truck		64,000
Vermeer/Vactron EV150G Trailer Mounted Vacuum		23,000
Total Water Distribution		228,700
550 - Flat Creek WRF		
Replacement SUV		25,000
Total Water Reclamation		25,000
551 - Linwood WRF		
3 replacement computers		4,500
Replacement Pickup (fullsize)		20,000
Total Water Distribution		24,500

CAPITAL OUTLAY ITEMS		OPERATING BUDGET
Fund/Department/Item		
552 - Maintenance		
One Ton service truck w/Crane		50,000
4x4 Tractor		36,000
8' bush hog cutter		8,000
Replacement Zero turn mower		8,000
Total Water Reclamation		102,000
555 - Sanitary Sewer		
2 Replacement Confined space entry tripods		7,000
Replacement Laptop		1,700
2 Model 810 DX-D Locator System		5,800
Replacement parts and new spreader bars		2,100
Motor for CCTV Crawler		6,500
Replacement F-350		33,000
Replacement Pickup (small)		22,000
Replacment Sewer Camera System		12,000
Manhole Coring machine		9,000
Replacement flow meter		6,000
Total Sanitary Sewer		105,100
560 - Environmental Services		
2 Replacement computers		2,600
HACH BOD testing equipment		2,600
Replacment Auto-cad capable computer		1,600
Replacement Pickup (small)		21,000
Total Environmental Services		27,800
565 -Engineering & Construction services		
3 Replacement GIS-Type computers		5,000
Total Construction Management		5,000
575 - Customer Account Services		
3 Replacement computers		3,600
2 Replacement Monitors for drive thru		7,000
2 4090 sensus autoguns		2,300
Replacement Mail Extractor		32,000
Total Customer Account Services		44,900
585 - Finance and Administration		
2 Replacement Computers		2,600
Total Finance and Administration		2,600
Total Public Utilities		\$ 608,600

CAPITAL OUTLAY ITEMS		OPERATING BUDGET
Fund/Department/Item		
<u>SOLID WASTE</u>		
Two Scooter trucks	\$	50,000
Replacement Knucleboom Truck		120,000
Total Solid Waste	\$	170,000
<u>VEHICLE SERVICES</u>		
Replacement 10,000 lb lift	\$	4,000
Air Compressor		35,000
Total Vehicle Services	\$	39,000
<u>GRAND TOTAL</u>	\$	901,140

NEED FOR CAPITAL PROJECTS

Over the past several years, the Capital Improvements program has become an “only needed” type program, as the available funding sources have diminished. Going forward the City must continue to analyze the capital and operating cost associated with each project along with the Federal and State requirements. The impact of many factors, along with the well-being of our citizens, is what drives the need for a well-managed Capital Improvement Program. Although extensive cost analysis plays a heavy role in planning for capital improvement, these improvements most coincide with the City’s overall vision and core values. As the city plans for future improvements, each new project will continued to be weighed against the City mission and core values along with the future impact that may be placed on the City.

CAPITAL IMPROVEMENTS PROCESS CALENDAR

FY 2012 BUDGET CALENDAR

3/28/2011

PHASE 1 - BUDGET PROCESS INITIATION

01/31/11	Monday	Council Retreat
02/04/11	Friday	Budget/CIP Workbooks Released
02/04/11	Friday	Budget Workshop
02/23/11	Friday	CIP Workbooks Complete
03/11/11	Friday	Budget Workbooks Complete

PHASE 2 - CAPITAL TEAM REVIEW / DEPARTMENT PRESENTATIONS

Date	Start	End	Event	Location	
02/28/11	Monday	8:30 AM	Public Works Engineering	Financial Services Office	
		9:00 AM	Street Maintenance		
		9:30 AM	Traffic Engineering		
		10:00 AM	Public Lands & Buildings		
		10:30 AM	Cemetery Department		
		11:00 AM	Solid Waste Fund		
		11:30 AM	12:00 PM	Vehicle Services Fund	
03/01/11	Tuesday	9:00 AM	Community Service Center	Financial Services Office	
		9:30 AM	Communication and Tourism		
		10:00 AM	Cable Television Fund		
		10:30 AM	Community Development Department		
		11:00 AM	City Manager's Office		
		11:30 AM	Administrative Services Department		
03/03/11	Thursday	9:00 AM	Georgia Mountains Center Fund	Financial Services Office	
		9:30 AM	Golf Course Fund		
		10:00 AM	Police Department		
		10:30 AM	Parks & Recreation Fund		
		11:00 AM	11:30 AM		Fire Department

PHASE 3 - BUDGET TEAM REVIEW / DEPARTMENT PRESENTATIONS

03/18/11	Friday	9:00 AM	Community Service Center	Financial Services Office
		10:00 AM	Solid Waste Fund	
		10:30 AM	Vehicle Services Fund	
		10:45 AM	Airport	
03/21/11	Monday	8:30 AM	Public Works Engineering	Financial Services Office
		9:00 AM	Street Maintenance	
		9:30 AM	Traffic Engineering	
		10:00 AM	Public Lands & Buildings	
		10:30 AM	Cemetery Department	
		11:00 AM	11:15 AM	
03/23/11	Wednesday	8:30 AM	Parks & Recreation Fund	Financial Services Office
		10:00 AM	Community Development Fund	
		10:15 AM	Economic Development Fund	
		10:30 AM	10:45 AM	
03/24/11	Thursday	8:30 AM	Communication and Tourism	Financial Services Office
		9:00 AM	Cable Television Fund	
		9:15 AM	City Manager's Office	
03/29/11	Tuesday	8:30 AM	Georgia Mountains Center Fund	Financial Services Office
		9:30 AM	Golf Course Fund	
		10:30 AM	Hotel/Motel Tax	
		10:45 AM	11:00 AM	
03/30/11	Wednesday	11:00 AM	Administrative Service Department	Financial Services Office
		11:30 AM	General Insurance	
		11:45 AM	12:00 PM	

Date		Start	End	Event	Location
04/01/11	Friday	8:30 AM		Police Department	Financial
		9:00 AM		Fire Department	Services
		9:30 AM		Public Utilities Fund	Office
		10:30 AM	11:00 AM	Community Development Department	
04/12/11	Friday	9:00 AM		Employee Benefits Fund	Financial
		9:30 AM		Capital Projects Fund	Services
		10:30 AM	11:00 AM	Debt Service Fund	Office

PHASE 4 - COUNCIL PRESENTATIONS

03/10/11	Thursday	9:00 AM		Communication and Tourism	Council
		9:15 AM		Community Development Department	Chambers
		9:30 AM	9:45 AM	Administrative Service Department	
03/31/11	Thursday	10:00 AM		Police Department	Bill Williams
		10:20 AM		Fire Department	Conference
		10:40 AM		Chattahoochee Golf Course	Room
04/14/11	Thursday	9:00 AM		Georgia Mountains Center	Council
		9:20 AM		Public Works	Chambers
		9:40 AM		Community Service Center	
04/28/11	Thursday	9:00 AM		Parks & Recreation	Council
		9:30 AM		Elachee Nature Science Center	Chambers
		9:45 AM		Georgia Mountains RDC	
		10:00 AM	10:15 AM	Keep Hall Beautiful	
05/12/11	Thursday	9:00 AM	10:00 AM	City Manager's Budget Presentation	Council
					Chambers

PHASE 5 - COUNCIL ADOPTION

06/07/11	Tuesday	6:00 PM		Public Budget Hearing	Justice Center
				1st Reading of Millage Ordinance	
06/21/11	Tuesday	6:00 PM		Public Budget Hearing	Justice Center
				2nd Reading of Millage Ordinance	
				Budget Adoption	

FY 2012 GENERAL GOVERNMENT CAPITAL IMPROVEMENTS SUMMARY

Page Number	FY2012 PROJECT REQUEST				REVENUE SOURCES									Operating Impact
	Project Name	Priority Ranking	Funding Request	Funding Allowed	CIP Fund Bal	General Fund	Lease/Bonds	Grants/SPLST	Hotel Motel Tax Fund	Impact Fees/Tech Fees	GMC/TV18	Contributions & Intergovt	Total	
	City Manager's Office													
		Priority Ranking												
		Subtotal												
	Finance & Information Technologies													
		Priority Ranking												
		Subtotal												
	Police													
D-19	Vehicle Replacement Program	A - Essential	650,000	590,000			590,000						590,000	
D-20	Records Software System	D - Deferrable	950,000	-									-	35,000
		Subtotal	1,600,000	590,000			590,000						590,000	35,000
	Fire													
D-21	Headset Replacement	A - Essential	40,600	40,600		40,600							40,600	
D-22	Unit 206 Fleet Replacement	A - Essential	35,000	35,000			35,000						35,000	
D-23	Unit 207 Fleet Replacement	A - Essential	35,000	35,000			35,000						35,000	
D-24	Unit 208 Fleet Replacement	D - Deferrable	35,000	-			-						-	
D-25	Rescue 22 Fleet Replacement	A - Essential	300,000	300,000						300,000			300,000	
		Subtotal	445,600	410,600		40,600	70,000			300,000			410,600	
	Public Lands & Buildings													
		Priority Ranking												
		Subtotal												
	Engineering Services													
D-26	Street Resurfacing Program	A - Essential	675,000	675,000	189,085	395,915		90,000					675,000	
D-27	Roadway Patching Program	A - Essential	125,000	125,000		125,000							125,000	
D-28	Full Depth Reclamation Program	A - Essential	330,000	330,000		330,000							330,000	
D-29	In-house Paving Program	A - Essential	125,000	125,000		125,000							125,000	
D-30	Storm Drainage Maintenance	A - Essential	15,000	15,000		15,000							15,000	
		Subtotal	1,270,000	1,270,000	189,085	990,915		90,000					1,270,000	
	Traffic Services													
D-31	City Square Traffic Signal Replac.	A - Essential	100,000	100,000		100,000							100,000	(25,000)
D-32	Street Name Sign Replacement	D - Deferrable	75,000	-		-							-	
D-33	Thermoplastic Restriping	A - Essential	50,000	50,000		50,000							50,000	
D-34	Transportation System Eval	D - Deferrable	50,000	-		-							-	(14,800)
D-35	Vehicle Replacement	D - Deferrable	40,000	-		-							-	(4,077)
		Subtotal	315,000	150,000		150,000							150,000	(43,877)
	Street Maintenance													
D-36	Lift Gate Pickup Replacement	D - Deferrable	40,000	-		-							-	(3,200)
D-37	Crew Cab Pickup Replacement	D - Deferrable	40,000	-		-							-	(500)
D-38	Flat Bed Dump Truck Replacement	A - Essential	83,000	83,000			83,000						83,000	(1,000)
D-39	Two Leaf Collection Machine	A - Essential	40,000	40,000		40,000							40,000	
D-40	Right-of-Way Tractor	A - Essential	35,000	35,000			35,000						35,000	
		Subtotal	238,000	158,000		40,000	118,000						158,000	(4,700)
	Cemetery													
D-41	New Tractor	D - Deferrable	25,000	-		-							-	(600)
		Subtotal	25,000	-		-							-	(600)
	Other													
D-42	HAT - Dial A Ride Buses	A - Essential	140,100	140,100		7,005		126,090				7,005	140,100	
D-43	HAT - Bus Shelter & Bench Project	D - Deferrable	70,225	-		-		-					-	
D-44	GMC - Tables	A - Essential	30,000	30,000						30,000			30,000	
D-45	VS - Shop Expansion	A - Essential	62,500	62,500		62,500							62,500	9,000
D-46	TV - Studio Installation	A - Essential	45,000	45,000						45,000			45,000	
D-47	PR - Mid-Town Greenway	D - Deferrable	100,000	-		-							-	
D-48	PR - Reel Mower Replace	D - Deferrable	45,000	-		-							-	
D-49	PR - Park Amenity Replace	D - Deferrable	20,000	-		-							-	
D-50	PR - Park Restroom Renovations	D - Deferrable	25,000	-		-							-	
D-51	PR - Rock Creek Greenway Trail Imp	D - Deferrable	25,000	-		-							-	
D-52	PR - Civic Center Parking Lot	D - Deferrable	100,000	-		-							-	
D-53	PR - Lanier Point Playground Replace	D - Deferrable	35,000	-		-							-	
D-54	PR - PK Dixon Field House	D - Deferrable	1,758,100	-		-							-	10,000
D-55	PR - Clarks Bride Park Renovation	D - Deferrable	2,200,000	-		-							-	235,000
D-56	PR - Linwood Nature Preserve Dev	D - Deferrable	25,000	-		-							-	
	Transfer to Debt Service	A - Essential	7,044,875	7,044,875		88,335		6,880,875	75,665				7,044,875	
		Subtotal	11,725,800	7,322,475		157,840		7,006,965	75,665		75,000	7,005	7,322,475	254,000
		TOTAL	15,619,400	9,901,075	189,085	1,379,355	778,000	7,096,965	75,665	300,000	75,000	7,005	9,901,075	239,823

Vehicle Replacement Program

Strategic Initiative:	Assigned Police Vehicle Program as approved by City Resolution BR04-41	Location:	Gainesville Justice Center
Project Type:	Reoccurring Project ▼	Department:	Police
Priority:	A - Essential ▼	Project Manager:	Chief Brian P. Kelly

Description/Justification:
 Purchase ten (10) New, Fully equipped, REPLACEMENT Patrol Vehicles, five (5) New, REPLACEMENT, unmarked vehicles and four (4) New Replacement motorcycles in order to remove higher mileage vehicles that are in poor condition. Many of the repairs are beginning to exceed the value of these vehicles. This calls into the question as to how safe and cost effective these vehicles are to operate. We have determined that we can purchase new rather than pre-owned unmarked vehicles at the same or lesser cost by using the Georgia State Contract. The purchase of these new vehicles will include a warranty for repairs.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
GMA Lease	590,000	500,000	520,000	550,000	575,000	\$ 2,735,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 590,000	\$ 500,000	\$ 520,000	\$ 550,000	\$ 575,000	\$ 2,735,000		

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	650,000	500,000	520,000	550,000	575,000	\$ 2,795,000	131,000	\$ 2,926,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 650,000	\$ 500,000	\$ 520,000	\$ 550,000	\$ 575,000	\$ 2,795,000	\$ 131,000	\$ 2,926,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	415.765000.58.0000.92031					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Health and Safety Impacts: Police officers will be on duty as soon as they enter into the City limits and off duty when they leave the City Limits when traveling to and from home. **Environmental, Aesthetic, and Social Effects:** Police vehicles are visible as soon as the police officer enters the vehicle and begins their commute. Police Vehicles increase security in the neighborhoods that the police officers live in. **Distributional Effects:** Reduction in cost associated with the repair and maintaining of older/higher mileage vehicles. **Impact of Deferral:** Cost associated with maintaining older/higher mileage vehicles, as well as, concerns with officer safety and liability for having them operate high mileage vehicles requiring consistent maintenance.

NOTES:
 We feel it will be beneficial to sell the current fleet of motorcycles on Govdeals.com to recover some of the expense associated with the purchase of the replacement motorcycles.

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	A - Essential ▼	92031

RECORDS SOFTWARE SYSTEM

Strategic Initiative:	Records Software system	Location:	Gainesville Justice Center
Project Type:	Multi-Year Project ▼	Department:	Police
Priority:	A - Essential ▼	Project Manager:	Chief Brian P. Kelly

Description/Justification:
 Purchase Records Management Software (RMS) that is capable of tracking all the essential data required to present reports, to track: people, vehicles, equipment, etc along with stats for crime analysis. This software will reduce data entry duplication by permitting officers the ability to complete reports in the field then electronically downloading the data to the server. This software will push us closer to a paperless environment. This project will be implemented as soon as the RMS is tailored to the Police Department's needs.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
Finance - Technology Fees	950,000					\$ 950,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
TOTAL	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ 950,000	Start Date	Completion Date

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING	n/a	n/a	n/a	n/a	n/a	\$ -		\$ -	
CONSTRUCTION	n/a	n/a	n/a	n/a	n/a	\$ -		\$ -	
EQUIPMENT/VEHICLE	750,000	n/a	n/a	n/a	n/a	\$ 750,000		\$ 750,000	
OTHER	200,000	n/a	n/a	n/a	n/a	\$ 200,000		\$ 200,000	
TOTAL	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ 950,000	\$ -	\$ 950,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel	n/a	n/a	n/a	n/a	n/a	\$ -	Expense Type:
Operating	35,000	35,000	35,000	35,000	35,000	\$ 175,000	Operating Budget Expenses ▼
Capital Outlay	n/a	n/a	n/a	n/a	n/a	\$ -	Account Number:
Total	\$ 35,000	\$ 175,000					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Health and Safety Impact: Officers will be able to park in high visibility areas to complete paperwork rather than returning to the office. This will keep them on the road and make them more visible to the public which is a crime deterrent. This will also keep the officer in his district which should lessen our response time. **Environmental, Aesthetic, and Social Effects:** This project will move us closer to a paperless environment and also save on printing and paper supplies. **Distributional Effects:** The entire Police Department will benefit, officers will be able to complete their reports on scene then wirelessly transfer the data into the server. Crime Analysis data will be readily available because information will be entered within hours of report completion. The Police Department will be able to wireless transmit reports to different agencies upon request. **Impact of Deferral:** Deferral of this project will continue the duplication of manual work in the area of report, citation and crime analysis data entry. The current level of reports/citations requiring data entry is exceeding the current level of staffing hours available. **Interjurisdictional effects:** We would be able to electronically forward data to the State's Crash Reporting Unit, Dept of Drivers Services and other public service entities.

NOTES:
 \$750,000 for RMS software; \$200,000 for MDT's; Yearly fees for: Verizon Data cards - appx \$20,000; Fee for connection to Dispatch (using Tiburon) appx \$15,000; **\$35,000 added to the Operating budget**

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable ▼	

Fire Department Headset Replacements for Apparatus

Strategic Initiative:	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	Location:	Fire Department
Project Type:	Single Year Project	Department:	Fire Department
Priority:	A - Essential	Project Manager:	Jon Canada

Description/Justification:
 Replacement of headsets used for radio communications in fire engines and aerial apparatus. The headsets currently being used in our engines and aerials have been in service for close to 18 years. Technology has changed tremendously during that time. Parts are becoming harder to find and the cost of replacements, maintenance and repairs increase more and more each year. We have several headsets in our front line apparatus that are not in use at all because the cost of repair far exceeds the value of the headset. This means we have personnel responding in those units who are not properly equipped.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	40,600					\$ 40,600	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 40,600	\$ -	\$ -	\$ -	\$ -	\$ 40,600	07/01/11	06/30/12

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	40,600					\$ 40,600		\$ 40,600
OTHER						\$ -		\$ -
TOTAL	\$ 40,600	\$ -	\$ -	\$ -	\$ -	\$ 40,600	\$ -	\$ 40,600

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
Total	\$ -	415.765000.58.0000.92032					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Health & Safety Impacts: Headsets installed in our engines and aerial apparatus are used by drivers, firefighters, and officers to monitor radio traffic via Dispatch and communications between each other during emergency response and while on scene. The newer headsets are designed for optimum noise reduction providing clearer communications. **Distributional Effects:** If approved, headsets in all engines and aerial apparatus will be replaced providing upgraded communication capabilities department-wide. **Impact of Deferral:** Increased maintenance and repair costs with more units eventually removed from service due to the unavailability of parts.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	A - Essential	92032

Fire Department Fleet Replacement Unit 206

Strategic Initiative:	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	Location:	Fire Department
Project Type:	Single Year Project ▼	Department:	Fire Department
Priority:	A - Essential ▼	Project Manager:	Jon Canada

Description/Justification:
 Fleet Replacement of Administrative Division Chief's Vehicle (Unit 206). This unit transports the Administrative Chief throughout the city limits and other jurisdictions as needed to perform the duties as required by the department, city and state policies, ordinances and laws.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
GMA Lease	35,000					\$ 35,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	10/01/11	04/01/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	35,000					\$ 35,000		\$ 35,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	415.765000.58.0000.92033					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Health & Safety Impacts: This unit transports the Administrative Division Chief to and from emergency scenes as needed. In addition, it is used to transport supplies and equipment between the stations and training facility, and provides primary transportation to community events, regional and state-wide training or committee meetings. **Distributional Effects:** This unit is assigned to the fire and emergency response district of the City of Gainesville. It also may serve as a transport vehicle for personnel attended training and/or committee meetings on a regional and/or state-wide basis. **Impact of Deferral:** The vehicle currently used by the Administrative Chief was purchased used in 2002. It has over 86,600 miles and leaks in the cab on the driver's side when it rains. Even without the consideration of repairing the overhead cab leak, repair and maintenance costs for this vehicle will soon exceed its value.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	A - Essential ▼	92033

Fire Department Fleet Replacement Unit 207

Strategic Initiative:	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	Location:	Fire Department
Project Type:	Single Year Project ▼	Department:	Fire Department
Priority:	A - Essential ▼	Project Manager:	Jon Canada

Description/Justification:
 Fleet Vehicle for Inspections. This unit will transport our Fire Inspector throughout the city limits as he performs duties as required by the department, city and state policies, ordinances and laws.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
GMA Lease	35,000					\$ 35,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	10/01/11	04/01/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	35,000					\$ 35,000		\$ 35,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	415.765000.58.0000.92034					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Health & Safety Impacts: This unit will transport Fire Inspections personnel to and from emergency scenes and for duty related functions such as fire safety and life safety code inspections of area commercial properties, fire investigations and fire safety/fire prevention education events. **Distributional Effects:** This unit is assigned to the fire and emergency response district of the City of Gainesville and could be used as an emergency response unit throughout the city and county upon request during emergencies. **Impact of Deferral:** The vehicle currently used by one of our Inspectors was purchased in 2000 and has approximately 80,000 miles on it. Repair and maintenance costs have exceeded the value of this vehicle for some time.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	
CIP EVALUATION TEAM RANKING:	A - Essential ▼	
		PROJECT NUMBER
		92034

Fire Department Fleet Replacement Rescue 22

Strategic Initiative:	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	Location:	Fire Department
Project Type:	Single Year Project ▼	Department:	Fire Department
Priority:	B - Desirable ▼	Project Manager:	Jon Canada

Description/Justification:
 Replacement of emergency response unit Rescue #22. The new unit will allow the Fire Department to place specialized rescue equipment for quick response to various types of incidents and allow a more efficient response to fires, rescues, hazardous materials and other emergency incidents.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
Impact fees	300,000					\$ 300,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	09/01/11	05/31/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	300,000					\$ 300,000		\$ 300,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	415.765000.58.0000.92035

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Health & Safety Impacts: This unit transports firefighters to and from emergency scenes such as fires, medical emergencies, and vehicle accidents. This unit will also transport equipment and personnel used for Hazardous Material, Vehicle Extrication, and Technical Rescues. **Distributional Effects:** This unit is assigned to a fire district within the city limits of Gainesville for emergency response as requested providing public safety to the citizens and visitors of this community. **Impact of Deferral:** The replacement of this unit will allow us to place specialized rescue equipment on one unit rather than multiple units and allow a more efficient response to various types of incidents.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable ▼	
CIP EVALUATION TEAM RANKING:	A - Essential ▼	PROJECT NUMBER
		92035

Fire Department

Fire Department Fleet Replacement Unit 208

Strategic Initiative:	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	Location:	Fire Department
Project Type:	Single Year Project	Department:	Fire Department
Priority:	A - Essential	Project Manager:	Jon Canada

Description/Justification:
 Fleet Replacement of Training Division Truck (Unit 208). This unit transports the Training Division Officer in order to perform the duties of Training Officer for the Fire Department.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
Lease Proceeds	35,000					\$ 35,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	10/01/11	04/01/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	35,000					\$ 35,000		\$ 35,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Health & Safety Impacts: This unit transports the Training Division Officer in order to perform the duties of Training Officer for the Fire Department. The Training Division is responsible for ensuring all firefighters receive annual training as required by the department, State of Georgia and ISO requirements.
Distributional Effects: This unit is assigned to the fire and emergency response district of the City of Gainesville and could be used if needed to respond in Hall County's jurisdiction. This unit transports the Training Division Officer of which responds to emergencies as the Fire Department Safety Officer. **Impact of Deferral:** This unit is a 2000 model with 109,700+ miles. The deferral of this project could have an affect on our vehicle maintenance budget as the vehicle continues to age and increased usage.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable	

Street Resurfacing Program

Strategic Initiative:	Street Resurfacing Program	Location:	City wide, as shown below
Project Type:	Reoccurring Project ▼	Department:	Public Works - Engineering (328)
Priority:	A - Essential ▼	Project Manager:	Stanley E Aiken

Description/Justification:
 Provides a funding source to repair and resurface the following streets which are rated in the lowest group of the 135.9 miles of streets in the City of Gainesville system. These street segments will be submitted to the state for consideration in their LMIG program for the City of Gainesville's allotment of grant funding. The streets to be considered for FY 2012 are:
North Enota Avenue (From Longview Drive to Woodland Drive), **Burns Drive** (From Blue Ridge Drive to Habersham Drive), **Mulberry Lane** (From Park Street Place to Park Street), **Beverly Road** (From City Limits to Limestone Parkway), **Prior Street** (From Jesse Jewell Parkway to Spring Street), **Cannon Ridge Drive** (From Lennox Drive to Cul de sac), **High Street** (From Pine Street to Wills Street), **Comer Street** (From West Avenue to the Dead End), **Melody Lane** (From Kenwood Drive to Cul de sac), **Rosewood Drive** (From Teakwood Drive to Cardinal Drive), **Shaw Drive** (From Teakwood Drive to Rainey Street), **Wessell Road** (From Dixon Drive to Stillwood Drive). Total road length is 1.89 miles.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
LMIG projected	90,000	90,000	90,000	90,000	90,000	\$ 450,000	Project Estimated	
General Fund	395,915	610,000	610,000	610,000	635,000	\$ 2,860,915		
CIP Fund Balance	189,085					\$ 189,085	Start Date	Completion Date
						\$ -		
TOTAL	\$ 675,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 725,000	\$ 3,500,000	March, 2012	September, 2012

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION	675,000	700,000	700,000	700,000	725,000	\$ 3,500,000		\$ 3,500,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 675,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 725,000	\$ 3,500,000	\$ -	\$ 3,500,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	440.770000.28.0000.93063

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: none; **FISCAL AND BUDGET IMPACTS:** Program requires \$675,000 for FY 2012, \$700,000 for FY 2013 to 2015 and \$725,000 in FY2016 partially funded with LMIG state aid grant money.; **HEALTH AND SAFETY IMPACTS:** Program will improve the safety, ride and life cycle of City streets.; **ECONOMIC DEVELOPMENT IMPACTS:** Resurfacing program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve aesthetics in the areas impacted.; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads.; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair the City streets due to further detriment through freeze-thaw water damage, loading and aging.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the jurisdictions.

NOTES:
 The LMIG funding has essentially remained the same over recent years while the costs of resurfacing has increased thereby effectively increasing the local match.

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	
CIP EVALUATION TEAM RANKING:	A - Essential ▼	
		PROJECT NUMBER
		93063

Public Works - Engineering (328)

Roadway Patching Program at Direction of Engineering

Strategic Initiative:	Roadway Patching Program at Direction of Engineering	Location:	City wide, as shown below
Project Type:	Reoccurring Project	Department:	Public Works-Engineering (328)
Priority:	A - Essential	Project Manager:	Stanley E Aiken

Description/Justification:
 Provides a funding source to deep patch with in house crews the streets which are rated the worst of the 135.9 miles of streets in the City of Gainesville system. The patching will repair the structure which will prepare the streets to be repaved using LMIG grant money in the following year and facilitate a longer life cycle. The streets proposed for FY 2012 are:
Forrest Lane (From Forrest Avenue to Cul de sac)
Beverly Road (From Limestone Parkway to Lakeview Drive)
Osbourne Street (From Jesse Jewell Parkway to Myrtle Street)

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	125,000	150,000	150,000	200,000	200,000	\$ 825,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 125,000	\$ 150,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ 825,000	March, 2012	September, 2012

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION	125,000	150,000	150,000	200,000	200,000	\$ 825,000		\$ 825,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 125,000	\$ 150,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ 825,000	\$ -	\$ 825,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	415.770000.58.0000.93064

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: none; **FISCAL AND BUDGET IMPACTS:** Program requires \$125,000 for FY 2012, \$150,000 for FY 2013 to 2014 and \$200,000 in FY 2015 and FY 2016; **HEALTH AND SAFETY IMPACTS:** Program will improve the safety, and life cycle of City streets.; **ECONOMIC DEVELOPMENT IMPACTS:** Resurfacing program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** none; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads.; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair the City streets due to further detriment through freeze-thaw water damage, loading and aging.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the jurisdictions.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	A - Essential	

93064

Public Works-Engineering (328)

Full Depth Reclamation Program

Strategic Initiative:	Full Depth Reclamation Program	Location:	Old Flowery Branch and Willow Ridge Drive
Project Type:	Reoccurring Project	Department:	Public Works-Engineering (328)
Priority:	B - Desirable	Project Manager:	Stanley E Aiken

Description/Justification:
 The project selected for FY 2012 is Old Flowery Branch Road and Willow Ridge Drive. This project will allow the full reconstruction of these roads. Old Flowery Branch Road is a collector in the City which has significant vehicular traffic including Willow Ridge subdivision and trucks accessing City of Gainesville owned Flat Creek Water Reclamation Facility. Both roads have degraded such that patching the base is not fiscally feasible and will require complete reconstruction. Due to the proximity and potential mobilization costs this project includes both Old Flowery Branch Road and Willow Ridge Drive. The type of loading of Old Flowery Branch Road would require a thicker asphalt base in addition to the full depth reclamation.

 The proposed future years are to provide funding for full depth reclamation projects located in other areas of the City of Gainesville

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	330,000	250,000	250,000	250,000	250,000	\$ 1,330,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 330,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,330,000	March, 2012	September, 2012

PROJECT COSTS	Budget						Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16				
PLANNING						\$ -		\$ -	
CONSTRUCTION	330,000	250,000	250,000	250,000	250,000	\$ 1,330,000		\$ 1,330,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 330,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,330,000	\$ -	\$ 1,330,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ -	415.770000.58.0000.93065					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: none; **FISCAL AND BUDGET IMPACTS:** Program requires \$330,000 for FY 2012, and \$250,000 for FY2013 thru FY2016 ; **HEALTH AND SAFETY IMPACTS:** Program will improve the safety, ride and life cycle of City streets.; **ECONOMIC DEVELOPMENT IMPACTS:** Full depth reclamation program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve aesthetics in the areas impacted.;**DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads.; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be degradation of the streets and potential safety hazards created by negligence.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, and traffic usage. Due to the nature of this type of project the interjurisdictional effects will be addressed over the multiple years of implementation.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	
CIP EVALUATION TEAM RANKING:	A - Essential	PROJECT NUMBER
		93065

Public Works-Engineering (328)

In House Paving Program

Strategic Initiative:	In House Paving Program	Location:	City wide, as shown below
Project Type:	Reoccurring Project ▼	Department:	Public Works-Engineering (328)
Priority:	A - Essential ▼	Project Manager:	Stanley E Aiken

Description/Justification:
 This project is to use City of Gainesville crews to pave streets in the 135 mile City maintained system. The streets to be considered for FY 2012 are as follows:
Florence Avenue (From SR 369 to Dead End),
Laura Drive (From North Enota Drive to Christopher Drive),
Longstreet Circle (From Green Street to Parkhill Drive),
Mott Street (From Summit Street to Johnson Street),
Banks Street (From Armour Street to Queen City Parkway).
 Total length is 0.76 miles.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	125,000	125,000	125,000	150,000	150,000	\$ 675,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 125,000	\$ 125,000	\$ 125,000	\$ 150,000	\$ 150,000	\$ 675,000	March, 2012	September, 2012

PROJECT COSTS	Budget						Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16				
PLANNING						\$ -		\$ -	
CONSTRUCTION	125,000	125,000	125,000	150,000	150,000	\$ 675,000		\$ 675,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 125,000	\$ 125,000	\$ 125,000	\$ 150,000	\$ 150,000	\$ 675,000	\$ -	\$ 675,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	415.770000.58.0000.93066

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: none; **FISCAL AND BUDGET IMPACTS:** Program requires \$125,000 for FY 2012 thru FY 2014, and \$150,000 for FY 2015 and FY 2016;
HEALTH AND SAFETY IMPACTS: Program will improve the safety, ride and life cycle of City streets.; **ECONOMIC DEVELOPMENT IMPACTS:** Resurfacing program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads.; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair the City streets due to further detriment through freeze-thaw water damage, loading and aging.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, width, traffic use and location throughout the City to distribute the improvements throughout the jurisdictions.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	
CIP EVALUATION TEAM RANKING:	A - Essential ▼	
		PROJECT NUMBER
		93066

Public Works-Engineering (328)

Storm Drainage Maintenance

Strategic Initiative:	Storm Drainage Maintenance	Location:	City wide
Project Type:	Reoccurring Project ▼	Department:	Public Works-Engineering (328)
Priority:	A - Essential ▼	Project Manager:	Stanley E Aiken

Description/Justification:
 This project provides for the maintenance of stormwater drainage facilities at various locations throughout the City, as needed and identified by staff. This item is required as part of the City's MS-4 Stormwater Discharge Permit.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	15,000	15,000	20,000	20,000	20,000	\$ 90,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 15,000	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 90,000	July, 2011	July, 2012

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION	15,000	15,000	20,000	20,000	20,000	\$ 90,000		\$ 90,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 15,000	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 90,000	\$ -	\$ 90,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	415.770000.58.0000.93067					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: Mandated by GAEPD as part of our MS-4 Stormwater Discharge Permit; **FISCAL AND BUDGET IMPACTS:** Program requires \$15,000 for FY 2012 and FY 2013, and \$20,000 for FY 2014 thru FY 2016; **HEALTH AND SAFETY IMPACTS:** Program improves the water quality of streams and may reduce flooding.; **ECONOMIC DEVELOPMENT IMPACTS:** none; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve water quality ; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by users of the lake and downstream waters.; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** Deferral of this program would result in violation of the MS-4 Stormwater Discharge permit and could result in fines.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on stormwater infrastructure need.

NOTES:
 This requirement is a unfunded mandate from GAEPD.

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	
CIP EVALUATION TEAM RANKING:	A - Essential ▼	
		PROJECT NUMBER
		93067

Public Works-Engineering (328)

REPLACEMENT OF TRAFFIC SIGNAL EQUIPMENT ON THE CITY SQUARE

Strategic Initiative:	This is a proactive preventative maintenance project designed to save the city money in the long term.	Location:	329
Project Type:	Single Year Project	Department:	Public Works-Traffic (329)
Priority:	B - Desirable	Project Manager:	Dee Taylor

Description/Justification:
 Project will entail the needed replacement of antiquated traffic signal equipment around the city square. Upgrade is necessary due to the difficulty in finding essential replacement parts. This project will also allow these intersections to meet State Specified traffic signal equipment requirements. When an existing component fails, the repair and-or replacement of such item takes several times longer than if it were a standard item. Upgrading of the intersection's signal equipment permits a more safe and efficient operation of the intersections by reducing travel delay. This upgrade will reduce the opportunity of operational failure of the intersection. It will also save the city maintenance costs by reducing the opportunity for after-hours emergency failure calls and reduce our capitol outlay expense by estimated \$5,000 per year with the replacement of these cabinets.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	100,000					\$ 100,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	Start Date	Completion Date
							07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER	100,000					\$ 100,000		\$ 100,000	
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	\$ (25,000)	Account Number:
Total	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (25,000)	415.770000.58.0000.93068

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: Project not required by federal or state mandates; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$100,000 for FY 2012 and reduces existing yearly Capital Outlay by \$5,000 per year; **HEALTH AND SAFETY IMPACTS:** Project reduces trouble calls associated with the newer equipment being installed ; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project improves traffic efficiency and reduces delay; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of these roadways; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** Deferral of this program would result in the continued failing of control equipment and the safety associated safety impacts thereof; **INTERJURISDICTIONAL EFFECTS:** Location was chosen based on infrastructure need.

NOTES:
 At this time there are no grant funds available for this type of project.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	A - Essential	
		93068

Public Works-Traffic (329)

THERMOPLASTIC RESTRIPING OF CITY STREETS

Strategic Initiative:	This is a proactive preventative maintenance project designed to meet federal mandates.	Location:	329
Project Type:	Single Year Project ▼	Department:	Public Works-Traffic (329)
Priority:	A - Essential ▼	Project Manager:	Dee Taylor

Description/Justification:
 Project is designed to allow the city to meet Federal compliance mandates regarding the thermoplastic restriping of Aviation Boulevard, Enota Avenue, Industrial Boulevard, Lakeview Drive, Park Street, Prior Street, Main Street, and Bradford Street. These streets were chosen based on the condition of their striping. Project is necessary to meet Federal mandates requiring city streets of this classification to be appropriately striped for the safety of the travelling public.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	50,000					\$ 50,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	Start Date	Completion Date
							07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER	50,000					\$ 50,000		\$ 50,000	
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	415.770000.58.0000.93069					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: This project is mandated by Federal Highway in the MUTCD, 2009 Edition; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$50,000 for FY 2012; **HEALTH AND SAFETY IMPACTS:** Project addresses City's need for more legibly marked streets; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project permits the users of this roadway to operate more efficiently thereby reducing delays to the motorist and reducing noxious emissions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of these roadways; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** The safety and legal impacts of noncompliance with a Federal Highway directive; **INTERJURISDICTIONAL EFFECTS:** Locations were chosen based on infrastructure need.

NOTES:
 At this time there are no federal, state or private grant funds available for this type of project. This project is necessary to bring these streets to federal compliance in FY 2012.

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	
CIP EVALUATION TEAM RANKING:	A - Essential ▼	
		PROJECT NUMBER
		93069

Public Works-Traffic (329)

REPLACEMENT OF STREET NAME SIGNS

Strategic Initiative:	This is a proactive preventative maintenance project designed to meet federal mandates.	Location:	329
Project Type:	Multi-Year Project	Department:	Public Works-Traffic (329)
Priority:	A - Essential	Project Manager:	Dee Taylor

Description/Justification:
 Project is designed to allow the city to meet Federal compliance mandates regarding the replacement of traffic signage at 477 intersections throughout the City. The compliance mandates require larger more reflective street name signs to be installed for two classifications of streets. Due to this, the project will need to be divided accordingly over three Fiscal Years to meet both compliance dates. The compliance date for the classification of streets with a speed limit of 40 miles per hour or less is January 2012. A street having a speed greater than 40 miles per hour has a compliance date after January of 2012. This project would address this compliance initiative by completing the street name sign upgrades not already completed by city crews. The cost for this project is for signage only and not for the assembly and installation thereof. These signs will be assembled and installed using city crews.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	75,000	70,000	55,000			\$ 200,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 75,000	\$ 70,000	\$ 55,000	\$ -	\$ -	\$ 200,000	07/01/11	06/30/13

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER	75,000	70,000	55,000			\$ 200,000		\$ 200,000	
TOTAL	\$ 75,000	\$ 70,000	\$ 55,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: This project is mandated by Federal Highway in the MUTCD, 2009 Edition; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$75,000 for FY 2012, \$70,000 for FY 2013, and \$55,000 for FY 2014; **HEALTH AND SAFETY IMPACTS:** Project addresses City's need for larger more legible signs; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Will reduce noxious emissions, improve traffic flow, and reduce delay; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of these roadways; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** The safety and legal impacts of noncompliance; **INTERJURISDICTIONAL EFFECTS:** Locations were chosen based on infrastructure need.

NOTES:
 At this time there are no federal, state or private grant funds available for this type of project. \$200,000 is required to bring all identified street name signs up to federal compliance. \$75,000 is identified for FY 2012 to show good faith towards the goal of 100% compliance for streets with a speed limit less than 40.

DEPARTMENT DIRECTOR RANKING:	A - Essential	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable	

Public Works-Traffic (329)

INTELLIGENT TRANSPORTATION SYSTEMS EVALUATION AND IMPLEMENTATION

Strategic Initiative:	This is a proactive project designed to evaluate and intercommunicate existing devices.	Location:	329
Project Type:	Multi-Year Project	Department:	Public Works-Traffic (329)
Priority:	B - Desirable	Project Manager:	Dee Taylor

Description/Justification:
 Recently there have been many areas of Intelligent Transportation Systems (ITS) installed in the City. Examples of the types of ITS devices include fiber communication lines and cameras installed by the City IT department and the Georgia Department of Transportation. These devices were installed for various uses at various times for various reasons. This project will "bridge" all of these devices together and bring their functionality to a central location. Project involves two steps: evaluation and implementation. A consultant will be hired to evaluate our existing communication structure and work with City staff to draft plans that will "fill-in" the missing communication gaps that currently exist. Based on these drawings a contractor will be hired to install these missing links, repair damaged links, and where available "bridge" the gaps between existing GDOT fiber and City IT fiber. Project will enable a constant link of communication to our major corridor's traffic signals and eventually permit internet users the ability to access traffic cameras through the GDOT website. Project will save the city an estimated \$14,800 in equipment costs.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	50,000	75,000				\$ 125,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 50,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 125,000	07/01/11	06/30/13

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING	50,000					\$ 50,000		\$ 50,000	
CONSTRUCTION		75,000				\$ 75,000		\$ 75,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 50,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ 125,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay	(14,800)	(14,800)	(14,800)	(14,800)	(14,800)	\$ (74,000)	Account Number:
Total	\$ (14,800)	\$ (14,800)	\$ (14,800)	\$ (14,800)	\$ (14,800)	\$ (74,000)	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: Project not required by federal or state mandates; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$50,000 for FY 2012 and \$75,000 for FY 2013 and reduces existing yearly Capital Outlay by \$14,800 per year; **HEALTH AND SAFETY IMPACTS:** Project improves the traffic monitoring capability, allowing the city to more effectively handle traffic situations by informing the public which reduces traffic delay; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project permits the traffic signal and monitoring system to operate more efficiently thereby reducing delays to the motorist and reducing noxious emissions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of these roadways; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** Deferral of this project results in the continued disuse of existing communication lines and yearly continued capitol outlay of \$14,800; **INTERJURISDICTIONAL EFFECTS:** Project developed based on infrastructure need.

NOTES:
 At this time there are no grant funds available for this type of project.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable	

REPLACEMENT VEHICLE FOR TRAFFIC SIGNAL TECHNICIAN

Strategic Initiative:	This project seeks to replace a less than efficient vehicle with a more economical one.	Location:	329
Project Type:	Single Year Project	Department:	Public Works-Traffic (329)
Priority:	A - Essential	Project Manager:	Dee Taylor

Description/Justification:
 As a means of reducing our maintenance and fuel usage over the coming years, Traffic Engineering is requesting a replacement vehicle for our existing 1998 Dodge pickup (Asset# 0014946, existing mileage=73,250). Over the last 3 years, our maintenance costs for this vehicle have totaled to over \$5200 and our fuel costs to just under \$5400. According to the City shop for a truck of this age and mileage, a replacement transmission is a certain probability in the next Fiscal Year, that will cost the city an additional \$3200. A replacement vehicle would save the city these short term maintenance costs, allow this division to eliminate what has become a relatively unsafe vehicle, and reduce fuel usage by approximately 50%. The yearly savings of \$877 plus the one year cost of a replacement transmission (\$3200) is realized in the Annual Operating Impact table below.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
Lease Proceeds	40,000					\$ 40,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	Start Date	Completion Date
							07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	40,000					\$ 40,000		\$ 40,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	(4,077)	(877)	(877)	(877)	(877)	\$ (7,585)	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ (4,077)	\$ (877)	\$ (877)	\$ (877)	\$ (877)	\$ (7,585)	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: Project not required by federal or state mandates; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$40,000 for FY 2012 and reduces existing yearly Capital Outlay by \$4,077 for FY 2012 and by \$877 per year thereafter; **HEALTH AND SAFETY IMPACTS:** Vehicle has had a history of sticking brakes; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the city's vehicular fleet; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Vehicle will operate more efficiently thereby reducing delays to city projects due to reduced maintenance downtime and reduced noxious emissions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of this vehicle; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** Higher maintenance and fuel costs and reduced crew productivity due to the loss of this vehicle being repaired; **INTERJURISDICTIONAL EFFECTS:** Location was chosen based on infrastructure need.

NOTES:
 The existing 3/4 ton vehicle is utilized by our crews to haul heavy loads and wire to the job site. At this time there are no grant funds available for this type of project. After the sticking brakes incident, the vehicle was removed from service for repair; however after a period of time the vehicle's brakes again began "sticking".

DEPARTMENT DIRECTOR RANKING:	A - Essential	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable	

Public Works-Traffic (329)

REPLACEMENT FLAT BED DUMP TRUCK

Strategic Initiative:	New/Replacement Equipment	Location:	Street Dept
Project Type:	Single Year Project	Department:	Public Works - Street Dept (331)
Priority:	A - Essential	Project Manager:	David Heaton

Description/Justification:
 New 1 1/2 ton flat bed dump truck to be fitted with box for leaf collection/chipping. Replacement for 1988 International dump truck. Flat bed dump trucks are used by the department for leaf collection, chipping, and to haul construction debris. This is a systematic replacement of vehicles and equipment according to age and condition.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
GMA Lease	83,000					\$ 83,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 83,000	\$ -	\$ -	\$ -	\$ -	\$ 83,000	07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	83,000					\$ 83,000	-	\$ 83,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 83,000	\$ -	\$ -	\$ -	\$ -	\$ 83,000	\$ -	\$ 83,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	415.770000.58.0000.93070

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. It is to be a new flat bed dump truck. Cost for maintenance should decrease with the purchase of a new vehicle. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase has to be deferred the current vehicle will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:
 Vehicle Services has deemed the truck as unsafe to operate.

DEPARTMENT DIRECTOR RANKING:	A - Essential	
CIP EVALUATION TEAM RANKING:	A - Essential	PROJECT NUMBER
		93070

Public Works - Street Dept (331)

Leaf Collection Machine

Strategic Initiative:	New Equipment	Location:	Street Department
Project Type:	Single Year Project ▼	Department:	Public Works-Streets (331)
Priority:	A - Essential ▼	Project Manager:	David Heaton

Description/Justification:
 Two (2) new leaf collection machines. This will be an addition to the fleet. Leaf collection machines are attached to the back of a leaf truck for curbside leaf collection. Leaf collection machines are little more than large, very powerful vacuum cleaners. Leaf machines have many regular wear items and tend to be in the shop for repairs often. When this happens there is often not enough equipment to efficiently perform curbside leaf collection and often times the department falls behind and citizen's leaves are not collected. Having spare leaf machines would allow the department to rotate a leaf machine that has to go to the shop for one ready to be put behind a truck, thus improving the efficiency of the department's leaf collection. Additional leaf machines would also allow the department to more efficiently handle unusually heavy times during leaf season or if the working week is shortened by holidays. Since additional leaf machines would be available, trucks available in other departments can be retrofitted to assist with leaf collection.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	40,000					\$ 40,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	Start Date	Completion Date
							07/01/11	06/30/12

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	40,000					\$ 40,000		\$ 40,000
OTHER						\$ -		\$ -
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	415.770000.58.0000.93071					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. Cost for maintenance should remain constant. **HEALTH & SAFETY IMPACTS:** There are no major health impacts. The safety of streets and sidewalks during the leaf collection season will improve. Additional equipment will allow for the quicker collection of leaves. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** Additional leaf collection equipment will allow for the quicker collection of leaves, which will improve environmental effects and aesthetics throughout the City. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase has to be deferred the current equipment will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects. There is no uncertainty or risk associated with this project.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	
CIP EVALUATION TEAM RANKING:	A - Essential ▼	
		PROJECT NUMBER
		93071

Public Works-Streets (331)

2012 ROW Tractor

Strategic Initiative:	New/Replacement Equipment	Location:	Street Dept
Project Type:	Single Year Project	Department:	PW - Streets
Priority:	B - Desirable	Project Manager:	David Heaton

Description/Justification:
 New Right of Way tractor. This purchase is to replace a 1997 New Holland 4630 Tractor. This type of tractor is used to cut grass on the City of Gainesville right of ways and at the Lee Gilmer Airport. This is a systematic replacement of vehicles and equipment according to age and condition.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
GMA Lease	35,000					\$ 35,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	Start Date	Completion Date
							07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -	-	\$ -	
CONSTRUCTION						\$ -	-	\$ -	
EQUIPMENT/VEHICLE	35,000					\$ 35,000	-	\$ 35,000	
OTHER						\$ -	-	\$ -	
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	415.770000.58.0000.93072

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. It is to be a tractor. Cost for maintenance should decrease with the purchase of a new vehicle. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase of a new tractor has to be deferred the current vehicle will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable		PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	A - Essential		93072

REPLACEMENT LIFT GATE PICKUP

Strategic Initiative:	New/Replacement Equipment	Location:	Street Dept
Project Type:	Single Year Project	Department:	Public Works-Streets (331)
Priority:	B - Desirable	Project Manager:	David Heaton

Description/Justification:
 New Lift gate pick up with long wheel base. Replacement for 1998 Dodge Ram lift gate pick up truck. Pick up trucks with lift gates are necessary to transport small equipment that is too heavy to lift by hand. A lift gate pick up is used to transport heavy tools such as vibratory tamps, road saws, and pneumatic breakers. Pick up trucks are also used regularly when the department is cleaning or checking storm drains systems. This is a systematic replacement of vehicles and equipment according to age and condition.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
Lease Proceeds	40,000					\$ 40,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	Start Date	Completion Date
							07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -	-	\$ -	
CONSTRUCTION						\$ -	-	\$ -	
EQUIPMENT/VEHICLE	40,000					\$ 40,000	-	\$ 40,000	
OTHER						\$ -	-	\$ -	
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. It is to be a new pick up truck. Cost for maintenance should decrease with the purchase of a new vehicle. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase of a new lift gate pick up has to be deferred the current vehicle will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable	

REPLACEMENT CREW CAB PICKUP

Strategic Initiative:	Replacement Equipment	Location:	Street Dept
Project Type:	Single Year Project ▼	Department:	Public Works - Street Dept (331)
Priority:	B - Desirable ▼	Project Manager:	David Heaton

Description/Justification:
 New Crew cab pick up truck. Replacement for 1996 GMC crew cab pick up. Crew cab pick up trucks are often used to transport crews to job sites that do not require a service truck, such as the right-of-way mowing crew and inmate details. Pick up trucks are also used regularly when the department is cleaning or checking storm drains systems. This is a systematic replacement of vehicles and equipment according to age and condition.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
Lease Proceeds	40,000					\$ 40,000	Project Estimated	
					\$ -			
					\$ -			
					\$ -			
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	Start Date	Completion Date
							07/01/11	06/30/12

PROJECT COSTS	Budget							
	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	40,000					\$ 40,000		\$ 40,000
OTHER						\$ -		\$ -
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -						

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. It is to be a new pick up truck. Cost for maintenance should decrease with the purchase of a new vehicle. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase has to be deferred the current vehicle will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable ▼	
CIP EVALUATION TEAM RANKING:	D - Deferrable ▼	
		PROJECT NUMBER

Public Works - Street Dept (331)

TRACTOR

Strategic Initiative:	Purchase of a tractor and implements.	Location:	Alta Vista Cemetery
Project Type:	Single Year Project	Department:	Public Works-Cemetery (410)
Priority:	B - Desirable	Project Manager:	Vince Evans

Description/Justification:
 Purchase of a farm type tractor with a front loader, core aerator, spreader, rotary tiller and scrape blade. Cemetery staff is presently aerating and spreading 75 acres of property with a large degree of manual effort. A tractor with a loader, aerator, spreader, tiller and blade will reduce part of this hand labor intensive work and free up employees for other grounds maintenance tasks. It would also reduce the possibility of worker injury of pushing and lifting aerators and spreader hand application tools.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
Lease Proceeds	\$25,000					\$ 25,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	07/01/11	08/01/11

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	\$25,000					\$ 25,000		\$ 25,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel	(\$1,000.00)	(\$1,000.00)	(\$1,000.00)	(\$1,000.00)	(\$1,000.00)	\$ (5,000)	Expense Type:
Operating	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00	\$ 2,000	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ (600)	\$ (600)	\$ (600)	\$ (600)	\$ (600)	\$ (3,000)	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. It is to be a new tractor with various implements. Cost for new maintenance should be more than offset by reduced labor. **HEALTH & SAFETY IMPACTS:** This new equipment will lessen manual lifting and pushing by employees and should lessen the risk of potential injuries. **ECONOMIC DEVELOPMENT IMPACTS:** The equipment should help reduce the need for contactual labor by freeing up time of cemetery staff. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** The work done with the tractor is primariaily aesthetic enhancement to the cemetery. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase of a tractor has to be deferred, labor required to do the various jobs will continue. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:
 Aeration and spreading of seed and fertilizer / lime is presently done by walk behind applicators and equipment. Since our work force was cut by 33% in FY2010 it is very difficult to cover 75 acres with walk behind equipment. While this piece of equipment does not reduce any of the labor force, it does complete specific jobs faster so crews can move on to other projects much quicker. Operating costs would be gas and oil for the tractor. The tractor should make aeration and spreading of lime and fertilizer a one man job intread of a three man job saving labor costs.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable	

Public Works-Cemetery (410)

Hall Area Transit Dial A Ride Buses

Strategic Initiative:	Periodic replacement of buses is essential to ensure that transit vehicles are safe and operate in an effective and efficient manner.	Location:	HAT
Project Type:	Single Year Project	Department:	Community Service Center
Priority:	A - Essential	Project Manager:	Phillippa Moss

Description/Justification:
 In FY'12 Four DAR buses are more than 5 yrs old and it is mandated by FTA regulations that they have to be replaced. In FY'13 Three DAR buses will be 5 yrs old and in FY'14 Three DAR buses will be 5 yrs old. In FY'17, four Red Rabbit buses will be scheduled for replacement. The new buses will be upgraded from the Chevy Duramax to Arbocs (\$135K * 4 = \$540,000) which is a much more durable vehicle that provides a superior ride and requires less maintance.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
Federal	112,080	84,060	84,060			\$ 280,200	Project Estimated	
State	14,010	10,507	10,507			\$ 35,024		
Local - City	7,005	5,254	5,254			\$ 17,513	Start Date	Completion Date
Local - County	7,005	5,254	5,254			\$ 17,513		
TOTAL	\$ 140,100	\$ 105,075	\$ 105,075	\$ -	\$ -	\$ 350,250	07/01/11	12/30/13

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	140,100	105,075	105,075			\$ 350,250		\$ 350,250	
OTHER						\$ -		\$ -	
TOTAL	\$ 140,100	\$ 105,075	\$ 105,075	\$ -	\$ -	\$ 350,250	\$ -	\$ 350,250	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ -						

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 The regular replacement of transit vehicles is not optional according to Federal Transit Administration Regulations. By virtue of the City/County's desire to provide para-transit services we are obligated to follow FTA's disposition schedule. This schedule is established to ensure that transit buses are safe to operate on public streets and do not cause undue financial burden to our community or FTA by requiring expensive repairs due to normal wear and tear.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	
CIP EVALUATION TEAM RANKING:	A - Essential	PROJECT NUMBER

Community Service Center

Hall Area Transit/Rotary Bus Shelter & Bench Project

Strategic Initiative:	The acquisition and installation of bus shelters & benches will enhance overall customer service experience & improve public safety by offering secure seating for passengers.	Location:	HAT
Project Type:	Single Year Project ▼	Department:	Community Service Center
Priority:	B - Desirable ▼	Project Manager:	Phillippa Moss

Description/Justification:
 FY'12 Purchase 9 large bus stop shelters and benches and 29 small Simme Seats where the Rotary Club contributes the required local match. FY'13 Purchase 35 small Simme Seats where the Rotary Club contributes local match. FY'14 Purchase 35 small Simme Seats where Rotary Club contributes local match

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
Federal	56,179	17,360	17,360			\$ 90,899	Project Estimated	
State	7,023	2,170	2,170			\$ 11,363		
Other Local - Rotary Club	7,023	2,170	2,170			\$ 11,363		
						\$ -	Start Date	Completion Date
TOTAL	\$ 70,225	\$ 21,700	\$ 21,700	\$ -	\$ -	\$ 113,625	07/01/11	06/30/14

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	70,225	21,700	21,700			\$ 113,625		\$ 113,625	
OTHER						\$ -		\$ -	
TOTAL	\$ 70,225	\$ 21,700	\$ 21,700	\$ -	\$ -	\$ 113,625	\$ -	\$ 113,625	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	- Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -						

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 The acquisition of bus shelters and benches will have zero budget impact on the City/County general fund as 90% of the project will be funded by the Federal Transit Administration and 10% will be funded by a gift for local Rotary clubs. The maintenance of the shelters/benches will be handled by the same HAT Service Worker that maintains our other facilities within the normal 40-hour work week. The fiscal impact to Public Works will include the cost of staff time to install the shelters and benches. In FY'12, the 9 large shelters will take two employees and half of work day to install and the 29 small Simme seats will require two employees and 2 hours for installation each. The availability of bus shelters and benches will minimize the necessity for passengers waiting for transit vehicles to sit on the ground or curbside which could result in injury to themselves or motorists and bring liability upon the City/County. The bus shelters/benches are very attractive and easy to maintain and as such will show potential developers that we are committed to providing high quality public services.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable ▼	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable ▼	

Community Service Center

TABLE REPLACEMENT

Strategic Initiative:	Tables	Location:	
Project Type:	Multi-Year Project	Department:	Georgia Mountains Center
Priority:	A - Essential	Project Manager:	Carol Moore

Description/Justification:
 We were in year one of a three year phase of table replacement when the economy soured and there was no funding for the remainder of the project. Two years have passed and the remaining original tables are in an unsafe condition. Still remaining that needs to be purchased are 105 eight foot tables, 100 six foot tables and 25 round tables.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
GMC Fund Balance	30,000	30,000				\$ 60,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 60,000	07/01/12	10/01/13

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	30,000	30,000				\$ 60,000		\$ 60,000
OTHER						\$ -		\$ -
TOTAL	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ 60,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	415.780000.58.0000.95008

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 We can recoup the cost of the FY12 tables in five years with the money generated from rentals. The account number shown is actually a revenue account for Equipment Rental, not an operating budget expense. **Health and Safety Impact:** The current tables are in an unsafe condition. The new tables will obviously eliminate the safety issue. **Impact of deferral:** Injuries can possibly result in the continuation of using the current tables.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	A - Essential	
		95008

Shop Bay Expansion Project

Strategic Initiative:	Extend two shop bays	Location:	630
Project Type:	Single Year Project	Department:	Vehicle Services
Priority:	A - Essential	Project Manager:	Jim Hamblen

Description/Justification:
 Extend two bays in Heavy Duty area of shop to house large equipment such as the Fire Department Ladder trucks and new rescue unit. With the current size of these garage bays work is not as efficient as it could be on the fire department equipment that does not fit in our shop. Because the shop can not house the larger equipment overnight, the emergency equipment sometimes has to be repaired in an inefficient way as the equipment must be returned before the close of the business day to be stored inside. This creates additional manpower needs and lengthens service time.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund	62,500					\$ 62,500	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 62,500	\$ -	\$ -	\$ -	\$ -	\$ 62,500	07/01/11	06/30/12

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	62,500					\$ 62,500		\$ 62,500
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
TOTAL	\$ 62,500	\$ -	\$ -	\$ -	\$ -	\$ 62,500	\$ -	\$ 62,500

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	1,800	1,800	1,800	1,800	1,800	\$ 9,000	Recurring Expense
Capital Outlay						\$ -	Account Number:
Total	\$ 1,800	\$ 9,000	415.750000.58.0000.91015				

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** This project has a total capital cost of \$62,500 with a less than a 5% utility impact on the the operating budget (approximately \$1800 a year for gas and electricity). Expected to save labor cost on emergency equipment repair. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** All served departments should benefit by the proposed expansion. **DISRUPTION/INCONVENIENCE:** The project presents no major complications on being implemented as planned. **IMPACT OF DEFERRAL:** Continued increased service time on larger emergency response vehicles. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	
CIP EVALUATION TEAM RANKING:	A - Essential	PROJECT NUMBER
		91015

Vehicle Services

TV18 Studio Installation - Accoustic Treatment, Lighting Grid and Fixtures, Set Design/Props

Strategic Initiative:	Create a multi-use recording space for TV18 shows	Location:	JAB 1st floor suite 100
Project Type:	Single Year Project	Department:	TV18
Priority:	B - Desirable	Project Manager:	Ronny Childs

Description/Justification:
 The studio area requires accoustic panels and ceiling cavity foam material to absorb reflective sound and create a cleaner space for audio recording. The room currently has a power grid and distribution system for providing needed sources for the light fixtures in the studio. The Lighting Grid is installed in the ceiling and holds the various light fixtures for use within the room. The limited wall space requires that we produce one general use set background for the main shows. Then we will create a second background version for special needs projects that don't fit the use of the main shows. A finished studio allows us immediate capability regardless of weather conditions outside and can remain set up and prepared for short notice needs of city/county departments. We can multi-task the studio for green screen scenarios, voice-over audio recordings, and interview video recordings with 2 to 6 people on set at one time.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
TV-18 Fund Balance	45,000					\$ 45,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	07/01/11	08/01/11

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	45,000					\$ 45,000		\$ 45,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay	45,000					\$ 45,000	Account Number:
Total	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	415.780000.58.0000.95009

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 The project is not needed to meet federal or state mandates. The total cost will come from the operating budget. There are no grants available to cover the costs at this time. There are monies assigned for new equipment purchases that could be used for part of this project but they are committed to other needed purchases and not available. Video programs produced as a result of this project will sometimes include information to the public that could reduce the number of deaths, injuries, or illnesses in the community. TV18 programs recorded within the studio promote information flow to all city/county citizens and support the economic vitality of the community, encourage downtown development and identify leisure services and facilities for all citizens. The project will improve our ability to record interviews and other video segments in a very efficient manner within a secure studio regardless of weather conditions on the outside. Few if any city/county offices or personnel within the building will be affected by the studio project. Deferring the project to a later time will require our staff to work within the confines of our current capability until such time as the project can be supported.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	▼	
CIP EVALUATION TEAM RANKING:	A - Essential	▼	
			PROJECT NUMBER
			95009

MID-TOWN GREENWAY

Strategic Initiative:	To enhance the quality of life of the citizens through service quality in Parks & Recreation opportunities.	Location:	Mid-Town Greenway
Project Type:	Single Year Project	Department:	Parks and Recreation
Priority:	B - Desirable	Project Manager:	Michael Graham

Description/Justification:
 To assist in the completion of the greenway that will complete the recreation area at the Flat Creek restoration.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund, SPLOST,	100,000					\$ 100,000	Project Estimated	
Impact Fees, Grants, Bonds,						\$ -		
Privates Funds, etc.						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION	100,000					\$ 100,000		\$ 100,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Environmental, Aesthetic & Social Effects - will enhance the lives of the citizens and provide outdoor recreational opportunities. **Distributional Effects** - Any and all citizens . **Disruption/Inconvenience** - Miminal. **Impact of Deferral** - will not complete the offering of the entire mid-town project.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable	

Replacement Reel Mower

Strategic Initiative:	To provide customer satisfaction for all Agency programs, facilities and services	Location:	Parks Division - Lanier Point Park
Project Type:	Single Year Project ▼	Department:	Parks and Recreation
Priority:	A - Essential ▼	Project Manager:	Jeff Morrison

Description/Justification:
 Purchase of replacement for 10 year old 5-gang reel mower for athletic field maintenance. Reduce repair and operating costs & maintain quality field maintenance at high standards expected.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund, SPLOST,	45,000					\$ 45,000	Project Estimated	
Impact Fees, Grants, Bonds,						\$ -		
Privates Funds, etc.						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	45,000					\$ 45,000		\$ 45,000	
OTHER						\$ -		\$ -	
TOTAL	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Environmental, aesthetic, and social effects: Ensure continued smooth operations and meeting of high standards of Park Maintenance Standards & Operations. Replace aging and high hour use equipment. Reduce repair and operating costs. **Distribution Effects:** Residents and park users. **Disruption/Inconvenience:** None **Impact of Deferral:** Continued & increased costs of repairs to existing equipment. Lower quality field maintenance.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable ▼	
CIP EVALUATION TEAM RANKING:	D - Deferrable ▼	PROJECT NUMBER

Park Amenity Replacement

Strategic Initiative:	To provide customer satisfaction for all Agency programs, facilities and services	Location:	Various
Project Type:	Multi-Year Project ▼	Department:	Parks and Recreation
Priority:	B - Desirable ▼	Project Manager:	Jeff Morrison

Description/Justification:
 Replacement and upgrade program for all system park amenities such as benches, picnic tables, trash receptacles, pavilions, fishing piers, signage, etc. To maintain integrity and value of parks and enhance customer service.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL			
General Fund, SPLOST,	20,000	25,000	25,000			25,000	\$ 95,000	Project Estimated	
Impact Fees, Grants, Bonds,						\$ -			
Privates Funds, etc.						\$ -		Start Date	Completion Date
						\$ -		07/01/11	06/30/16
TOTAL	\$ 20,000	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 95,000			

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION	20,000	25,000	25,000			25,000	\$ 95,000	\$ 95,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 20,000	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 95,000	\$ -	\$ 95,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Environmental, Aesthetic & Social Effects - Supports the quality of customer service for the Parks Division by providing quality facilities and maintaining the integrity and value of the facilities. Encourages increased participation. **Distributional Effects** - Residents and visitors to the Parks.
Disruption/Inconvenience - Minimal. **Impact of Deferral** - Liability issues, deterioration of facilities & value.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable ▼	
CIP EVALUATION TEAM RANKING:	D - Deferrable ▼	PROJECT NUMBER

Park Restroom Renovations

Strategic Initiative:	To provide customer satisfaction for all Agency programs, facilities and services	Location:	Various
Project Type:	Multi-Year Project ▼	Department:	Parks and Recreation
Priority:	A - Essential ▼	Project Manager:	Jeff Morrison

Description/Justification:
 Renovate & upgrade all park restroom facilities - City Park Stadium, Tennis Courts, Candler fields, DeSota Park, Longwood Park, Wilshire Trails Park, Roper Park and Ivey-Watson baseball field.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund, SPLOST,	25,000	15,000	25,000			\$ 65,000	Project Estimated	
Impact Fees, Grants, Bonds,						\$ -		
Privates Funds, etc.						\$ -		
TOTAL	\$ 25,000	\$ 15,000	\$ 25,000	\$ -	\$ -	\$ 65,000	Start Date	Completion Date
							07/01/11	06/30/15

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION	25,000	15,000	25,000			\$ 65,000		\$ 65,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 25,000	\$ 15,000	\$ 25,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -						

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Environmental, Aesthetic & Social Effects - Supports the quality of customer service for the Parks Division by providing quality restroom facilities and maintaining the integrity and value of the facilities. Encourages increased participation. **Distributional Effects** - Residents and visitors to the Parks. **Disruption/Inconvenience** - Minimal. **Impact of Deferral** - Liability issues, deterioration of facilities & value.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable ▼	
CIP EVALUATION TEAM RANKING:	D - Deferrable ▼	
		PROJECT NUMBER

Rock Creek Greenway Trail Improvements

Strategic Initiative:	To provide customer satisfaction for all Agency programs, facilities and services	Location:	Wilshire Trails/Longwood Parks
Project Type:	Multi-Year Project ▼	Department:	Parks and Recreation
Priority:	B - Desirable ▼	Project Manager:	Jeff Morrison

Description/Justification:
 Repair and or replace uneven and broken concrete walkways, wooden bridges and boardwalks in the Rock Creek Greenway parks.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund, SPLOST,	25,000	20,000	20,000	30,000	20,000	\$ 115,000	Project Estimated	
Impact Fees, Grants, Bonds,						\$ -	Start Date	Completion Date
Privates Funds, etc.						\$ -		
TOTAL	\$ 25,000	\$ 20,000	\$ 20,000	\$ 30,000	\$ 20,000	\$ 115,000	07/01/11	06/30/16

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION	25,000	20,000	20,000	30,000	20,000	\$ 115,000		\$ 115,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 25,000	\$ 20,000	\$ 20,000	\$ 30,000	\$ 20,000	\$ 115,000	\$ -	\$ 115,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -						

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Environmental, Aesthetic & Social Effects - will provide a more pleasant and safe environment for citizens visiting the parks. **Distributional Effects** - Any and all citizens and participants who visit the parks. Public park users. **Disruption/Inconvenience** - should be minimal as one area of the walkways, bridges and boardwalks can be shut down for work and when completed, the next area shut down for work. **Impact of Deferral** - Trails will continue to deteriorate further leading to possible injuries of citizens, participants and/or staff.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	
CIP EVALUATION TEAM RANKING:	D - Deferrable ▼	
		PROJECT NUMBER

Civic Center Parking Lot

Strategic Initiative:	To provide customer satisfaction for all Agency programs, facilities and services	Location:	Gainesville Civic Center
Project Type:	Single Year Project ▼	Department:	Parks and Recreation
Priority:	A - Essential ▼	Project Manager:	Brenda Martin

Description/Justification:
 The existing parking lot is in deplorable condition. The lot has only been patched in areas since the original paving in 1991. There are uneven spots that hold water in certain parking spaces and there are lots of cracks and uneven spots throughout the parking lot.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund, SPLOST,	100,000					\$ 100,000	Project Estimated	
Impact Fees, Grants, Bonds,						\$ -		
Privates Funds, etc.						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION	100,000					\$ 100,000		\$ 100,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Environmental, Aesthetic & Social Effects - will provide a more pleasant and safe environment for citizens attending events at the facility. **Distributional Effects** - Any and all citizens who attend events at the Civic Center. **Disruption/Inconvenience** - should be minimal as one area of the parking lot can be shut down for work and when completed, the next area shut down for work. **Impact of Deferral** - Parking lot will continue to deteriorate further leading to possible injuries of citizens and/or staff.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	
CIP EVALUATION TEAM RANKING:	D - Deferrable ▼	
		PROJECT NUMBER

Lanier Point Park Playground Replacement

Strategic Initiative:	To enhance quality of life of the citizens through service quality in parks and recreation opportunities	Location:	Riverside Park
Project Type:	Single Year Project	Department:	Parks and Recreation
Priority:	B - Desirable	Project Manager:	Jeff Morrison

Description/Justification:
 Replace 20+ year old playground equipment at Lanier Point Park.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund, SPLOST,	35,000					\$ 35,000	Project Estimated	
Impact Fees, Grants, Bonds,						\$ -		
Privates Funds, etc.						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	07/01/11	06/30/12

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING						\$ -		\$ -	
CONSTRUCTION	35,000					\$ 35,000		\$ 35,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
Total	\$ -						

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Environmental, aesthetic and social effects: Improves enjoyment of park visitors. **Health & Safety Impacts:** Reduces liability of injuries from worn out equipment; improves health of users. **Distributional effects;** Park users/families & residents. **Impact of deferral:** Liability of injury, continued repairs.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	
CIP EVALUATION TEAM RANKING:	D - Deferrable	
		PROJECT NUMBER

PK Dixon Field House

Strategic Initiative:	To enhance quality of life of the citizens through service quality in parks and recreation opportunities	Location:	City Park Stadium
Project Type:	Single Year Project	Department:	Parks and Recreation
Priority:	B - Desirable	Project Manager:	Michael Graham

Description/Justification:
 The existing field house at City Park Stadium is an aged facility that no longer meets the needs of those who would use it. There has been an effort to work with the Gainesville City School System and private sector to replace the facility. Both the Vision 2014 Comprehensive Plan and the current update plan calls for the facility to be replaced.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL	Project Estimated	
General Fund, SPLOST,	58,100					\$ 58,100	Start Date	Completion Date
Impact Fees, Grants, Bonds,	1,700,000					\$ 1,700,000		
Privates Funds, etc.						\$ -		
						\$ -		
TOTAL	\$ 1,758,100	\$ -	\$ -	\$ -	\$ -	\$ 1,758,100	07/01/11	06/30/12

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	1,758,100					\$ 1,758,100		\$ 1,758,100
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
TOTAL	\$ 1,758,100	\$ -	\$ -	\$ -	\$ -	\$ 1,758,100	\$ -	\$ 1,758,100

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	10,000	10,000	10,000	10,000	10,000	\$ 50,000	Reoccurring Expense
Capital Outlay						\$ -	Account Number:
Total	\$ 10,000	\$ 50,000					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Economic Development Impacts - Supports quality of life promoting a more liveable community that in turn brings businesses. **Environmental, Aesthetic, and Social Effects:** Protects the environment while promoting leisure use that ensures community values toward quality of life in Gainesville. **Distributional Effects** - Residents and visitors. **Disruption/Inconvenience** - Minimal. **Impact of Deferral** - Continue to maintain at minimal level without renovation.

NOTES:
 Replaces an existing facility, but due to size will have a small impact on the operating budget.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	PROJECT NUMBER
CIP EVALUATION TEAM RANKING:	D - Deferrable	

Clarks Bridge Park Renovation

Strategic Initiative:	To enhance quality of life of the citizens through service quality in parks and recreation opportunities	Location:	Clarks Bridge Park
Project Type:	Multi-Year Project	Department:	Parks and Recreation
Priority:	B - Desirable	Project Manager:	Michael Graham

Description/Justification:

Clarks Bridge Park is leased to the City and the County by the Corps of Engineers since the 1996 Olympics. The property is further leased down the line to Hall '96 and the independent clubs. The City and County share responsibility in facility and park maintenance. The Finishing Tower side of the park was renovated for the World Championships, but the Boathouse and Park side has only been maintained at a minimal level without any significant development upgrades. Based on an evaluation of Clarks Bridge Park, both the Vision 2014 Comprehensive Plan and current plan update recommends a phased improvement of the park that includes potential revenue generation. A design concept has been developed, but funding has not been allocated to date. A Lake Lanier Olympic Venue Committee has also presented a proposal requesting upgrades of the facility and park. A Venue Facility Manager is being proposed to support operations. Operational costs as well as development costs should be split between the City and County.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund, SPLOST,	2,200,000	2,000,000	2,800,000			\$ 7,000,000	Project Estimated	
Impact Fees, Grants, Bonds,						\$ -		
Privates Funds, etc.						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 2,200,000	\$ 2,000,000	\$ 2,800,000	\$ -	\$ -	\$ 7,000,000	07/01/11	12/31/14

PROJECT COSTS	Budget						Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16				
PLANNING	200,000		300,000			\$ 500,000		\$ 500,000	
CONSTRUCTION	2,000,000		2,500,000			\$ 4,500,000		\$ 4,500,000	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER		2,000,000				\$ 2,000,000		\$ 2,000,000	
TOTAL	\$ 2,200,000	\$ 2,000,000	\$ 2,800,000	\$ -	\$ -	\$ 7,000,000	\$ -	\$ 7,000,000	

ANNUAL OPERATING IMPACT

DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel	65,000	65,000	65,000	65,000	65,000	\$ 325,000	Expense Type:
Operating	170,000	170,000	170,000	170,000	170,000	\$ 850,000	Reoccurring Expense
Capital Outlay						\$ -	Account Number:
Total	\$ 235,000	\$ 1,175,000					

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

Economic Development Impacts - Supports quality of life promoting a more liveable community that in turn brings businesses. **Environmental, Aesthetic, and Social Effects:** Protects the environment while promoting leisure use that ensures community values toward quality of life in Gainesville. **Distributional Effects** - Residents and visitors. **Disruption/Inconvenience** - Minimal. **Impact of Deferral** - Continue to maintain at minimal level without renovation.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	
CIP EVALUATION TEAM RANKING:	D - Deferrable	PROJECT NUMBER

Linwood Nature Preserve Development

Strategic Initiative:	To enhance quality of life of the citizens through service quality in parks and recreation opportunities	Location:	Linwood
Project Type:	Single Year Project ▼	Department:	Parks and Recreation
Priority:	A - Essential ▼	Project Manager:	Michael Graham

Description/Justification:
 Using Georgia Greenspace Funds, approximately 15 acres was purchased in conjunction with land being purchased by Public Utilities as a buffer to the Linwood Wastewater Treatment Plant. The property was purchased with the potential as a passive public park with trails and a trailhead with amenities. Under the Georgia Greenspace initiative, the property should not be developed more than 5% and must be maintained in perpetuity as greenspace. Recently, a private group has been working with Parks and Recreation to potentially support the develop of the park as proposed. Minimal funds are being requested to support this effort.

FUNDING SOURCES:	FY12	FY13	FY14	FY15	FY16	TOTAL		
General Fund, SPLOST,	25,000					\$ 25,000	Project Estimated	
Impact Fees, Grants, Bonds,						\$ -		
Privates Funds, etc.						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	07/01/11	6/31/2012

PROJECT COSTS	Budget								
PROJECT COMPONENTS:	FY12	FY13	FY14	FY15	FY16	Five Year Total	Prior Year Costs	Total Project Cost from Inception	
PLANNING	25,000					\$ 25,000		\$ 25,000	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE						\$ -		\$ -	
OTHER						\$ -		\$ -	
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY12	FY13	FY14	FY15	FY16	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating		15,000	15,000	15,000	15,000	\$ 60,000	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 60,000	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Economic Development Impacts - Supports quality of life promoting a more liveable community that in turn brings businesses. **Environmental, Aesthetic, and Social Effects:** Protects the environment while promoting leisure use that ensures community values toward quality of life in Gainesville. **Distributional Effects** - Residents and vistors. **Disruption/Inconvenience** - Minimal. **Impact of Deferral** - Potentially lose private-public partnership in development.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	
CIP EVALUATION TEAM RANKING:	D - Deferrable ▼	
		PROJECT NUMBER

DEBT SERVICE FUND

FUND DESCRIPTION:

The Debt Service Fund is used to account for the accumulation of resources and payment of general government long-term debt principal and interest from governmental resources.

Entering into fiscal year 2012, the City of Gainesville's general obligation debt is projected to be \$33,985,000:

Frances Meadows Center	\$10,035,000
Parking Deck	\$4,600,000
Public Safety Facilities	\$19,350,000

Georgia law provides that general obligation debt be no greater than 10% of the City's total assessed value. This 10%, minus general obligation bonds outstanding is classified as the governments's legal debt margin. A computation of the City's legal debt margin follows:

Net General Obligation Bond Tax Digest	\$	<u>3,609,578,725</u>
Debt Limit - 10% of Assessed Value	\$	360,957,873
Less General Obligation Bonds Outstanding		<u>33,985,000</u>
Legal Debt Margin	\$	<u>326,972,872.50</u>

Bonded debt per capita, based on an estimated population of 33,803 is \$1,005.39.

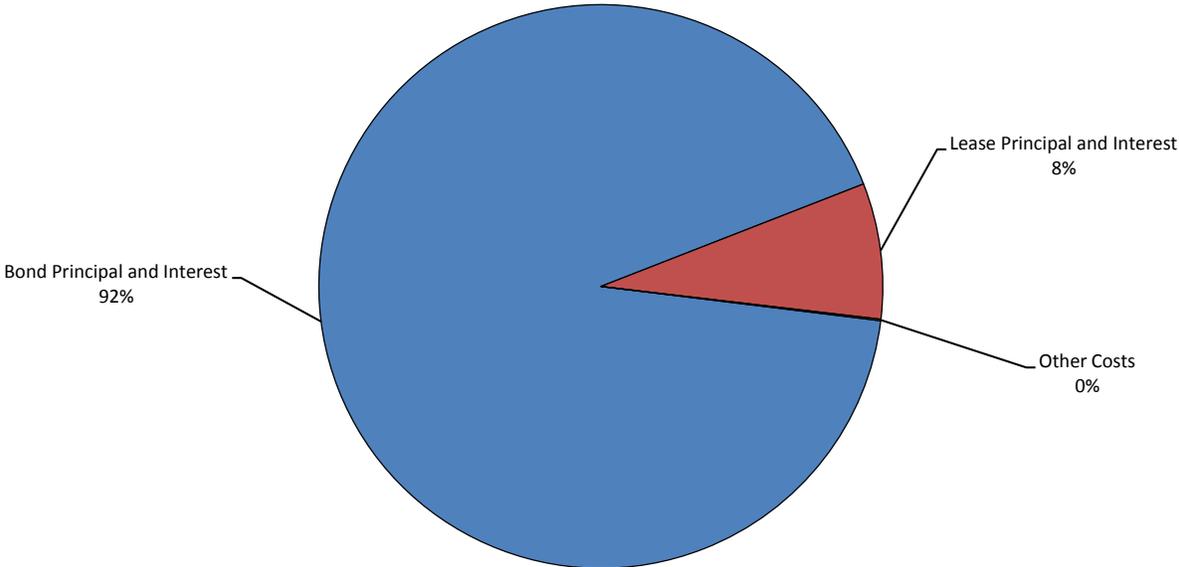
The City's debt related to capital leases is anticipated to reach \$2,238,092 during fiscal year 2012. The City anticipates new capital leases in FY2012 totaling \$800,000 to fund the vehicle replacement program for the Police Department as well as other miscellaneous vehicles and equipment from other departments.

Additional information regarding the debt for the City's Public Utilities Fund, Solid Waste Fund, Airport Fund, Chattahoochee Golf Course, and the Parks and Recreation Fund can be found in each fund's individual section of the report.

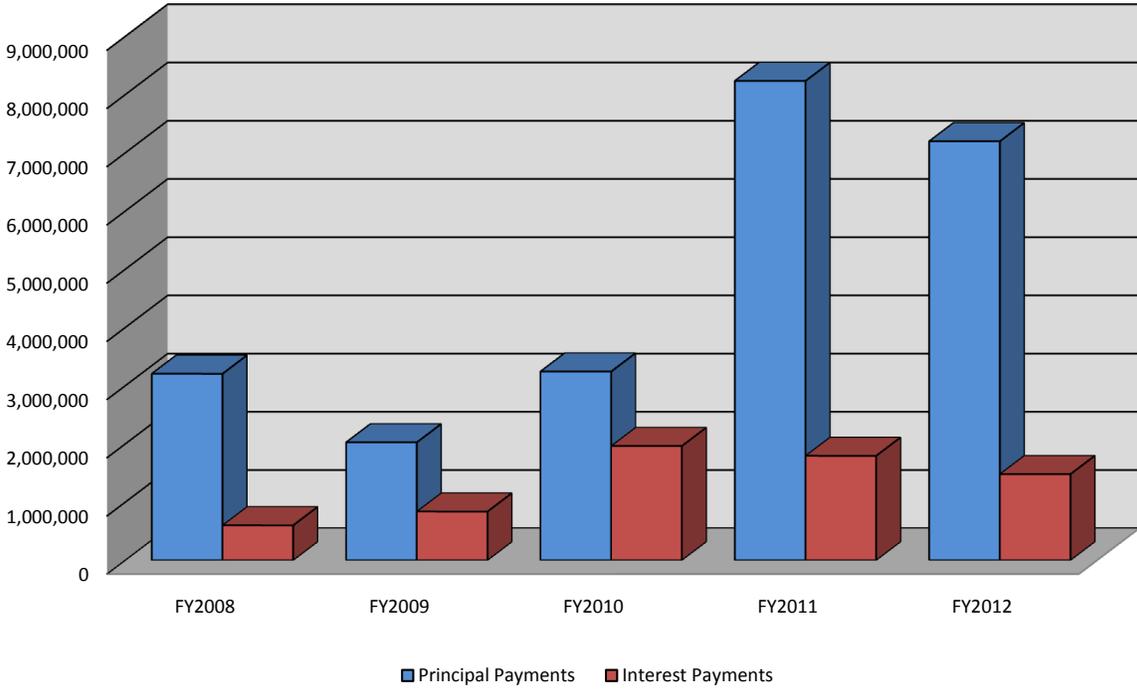
DEBT SERVICE FUND SUMMARY

REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
Millage Rate	.48	.48	.48
Taxes	\$ 1,773,017	\$ 1,644,573	\$ 1,490,034
Interest on Investments	5,956	2,636	3,405
Intergovernmental - School System	993,900	998,787	-
Transfer from SPLOST Capital Projects Fund	1,130,823	7,032,125	6,880,875
Transfer from General Govt Capital Project Fund	164,000	164,000	164,000
Budgeted Fund Balance		195,078	145,494
Total Revenues	<u>4,067,696</u>	<u>10,037,199</u>	<u>8,683,808</u>
EXPENDITURES			
Bond Principal and Interest	3,411,716	8,175,782	8,000,419
Bond Principal and Interest (School System)	993,900	995,787	-
Lease Principal and Interest	629,028	855,130	675,890
Other Costs	6,000	10,500	7,500
Available for Future Debt Service	-	-	-
Total Expenditures	<u>5,040,644</u>	<u>10,037,199</u>	<u>8,683,808</u>
Excess Revenues Over/(Under) Expenses	<u>\$ (972,948)</u>	<u>\$ -</u>	<u>\$ -</u>

Expenditures by Category



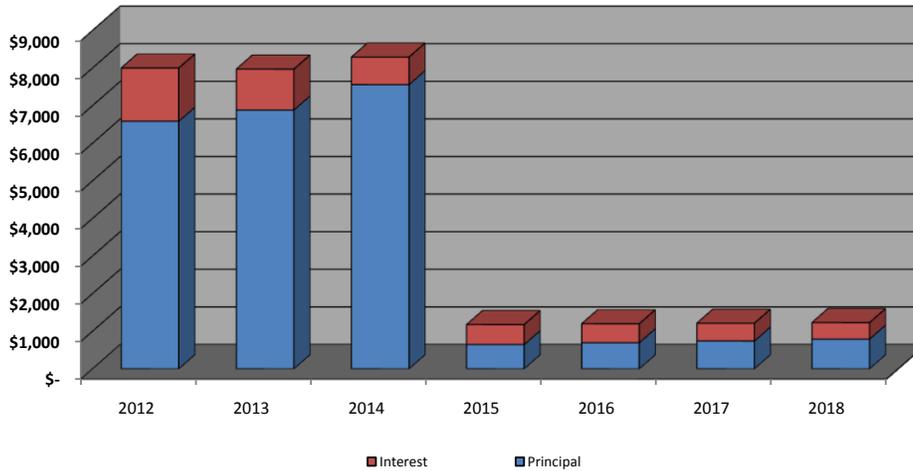
Five Year Principal and Interest Trend



GENERAL OBLIGATION BOND DEBT SERVICE SCHEDULE

Fiscal Year	FM Aquatic Center		Parking Deck		Public Safety Facilities		Total Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	300,000	415,881	220,000	183,663	6,065,000	815,875	6,585,000	1,415,419
2013	330,000	403,281	235,000	176,837	6,320,000	506,250	6,885,000	1,086,368
2014	355,000	387,806	240,000	169,713	6,965,000	174,125	7,560,000	731,644
2015	390,000	369,181	255,000	162,288	-	-	645,000	531,469
2016	425,000	348,806	270,000	154,244	-	-	695,000	503,050
2017	460,000	328,981	280,000	143,025	-	-	740,000	472,006
2018	495,000	309,882	295,000	128,650	-	-	790,000	438,532
2019	535,000	289,282	320,000	113,275	-	-	855,000	402,557
2020	570,000	267,181	335,000	98,784	-	-	905,000	365,965
2021	610,000	243,581	355,000	85,194	-	-	965,000	328,775
2022	650,000	218,381	375,000	70,359	-	-	1,025,000	288,740
2023	695,000	191,481	390,000	54,338	-	-	1,085,000	245,819
2024	740,000	162,319	415,000	36,972	-	-	1,155,000	199,291
2025	790,000	130,763	440,000	17,994	-	-	1,230,000	148,757
2026	840,000	97,144	175,000	4,047	-	-	1,015,000	101,191
2027	895,000	60,800	-	-	-	-	895,000	60,800
2028	955,000	20,891	-	-	-	-	955,000	20,891
2029	-	-	-	-	-	-	-	-
2030	-	-	-	-	-	-	-	-
Total	\$ 10,035,000	\$ 4,245,641	\$ 4,600,000	\$ 1,599,381	\$ 19,350,000	\$ 1,496,250	\$ 33,985,000	\$ 7,341,272

**General Obligation Bond Debt Service- Next 7 Years
(Amounts x 1,000)**



CAPITAL LEASE PURCHASE DEBT SERVICE SCHEDULE

TABLE 1

Fiscal Year	GMC Facility		Equipment '08 (Dump Truck)		Equipment '09 (PD Vehicles)	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	152,524	11,623	22,493	1,052	122,158	5,505
2013	159,583	4,564	17,368	291	-	-
2014	-	-	-	-	-	-
2015	-	-	-	-	-	-
2016	-	-	-	-	-	-
Total	\$ 312,107	\$ 16,187	\$ 39,861	\$ 1,343	\$ 122,158	\$ 5,505

TABLE 2

Fiscal Year	Fire Truck '10 (Projected)		Equipment '10 (PD Vehicles)		Equipment '11 (Fire Fleet 201-3,4)	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	43,605	20,351	80,265	4,146	21,087	3,928
2013	45,376	18,581	80,265	696	21,087	3,138
2014	47,218	16,738	-	-	21,087	2,317
2015	49,136	14,821	-	-	21,087	1,462
2016	51,131	12,826	-	-	21,087	573
2017	53,207	10,750	-	-	-	-
2018	55,367	5,889	-	-	-	-
2019	57,615	6,341	-	-	-	-
2020	59,955	4,002	-	-	-	-
2021	62,390	1,567	-	-	-	-
Total	\$ 525,000	\$ 111,868	\$ 160,530	\$ 4,842	\$ 105,435	\$ 11,418

TABLE 3

Fiscal Year	Equipment '11 (Skid Steer)		Equipment '11 (PD Vehicles) Projected		Equipment '12 (Projected)	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	8,400	1,565	43,667	2,490	98,333	10,395
2013	8,400	1,250	43,667	3,715	196,667	13,120
2014	8,400	923	43,666	1,968	196,667	5,139
2015	8,400	583	-	-	98,333	10,395
2016	8,400	228	-	-	-	-
Total	\$ 42,000	\$ 4,549	\$ 131,000	\$ 8,173	\$ 590,000	\$ 39,049

TABLE 4

Fiscal Year	Equipment '12 (Projected)	
	Principal	Interest
2012	18,800	3,502
2013	37,600	5,597
2014	37,600	4,132
2015	37,600	2,608
2016	37,600	1,021
2017	18,800	3,502
Total	\$ 188,000	\$ 20,362

Year	TOTAL LEASE PURCHASE	
	Principal	Interest
2012	611,332	64,557
2013	610,013	50,952
2014	354,638	31,217
2015	214,556	29,869
2016	118,218	14,648
2017	72,007	14,252
2018	55,367	5,889
2019	57,615	6,341
2020	59,955	4,002
2021	62,390	1,567
Total	\$ 2,216,091	\$ 223,296

DEBT SERVICE PROJECTIONS

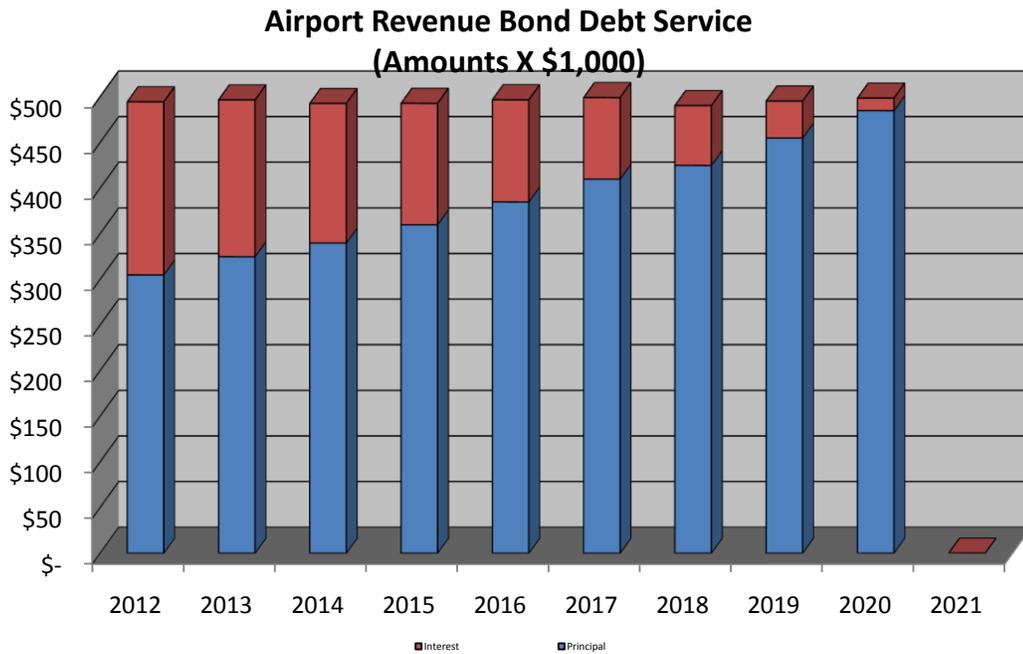
		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
FUND BALANCE BROUGHT FORWARD		\$1,362,028	\$1,216,534	\$989,543	\$707,496	\$391,073
REVENUES:		.48 mills				
Taxes	(1)	\$1,490,034	\$1,512,385	\$1,535,070	\$1,558,096	\$1,581,468
Interest		3,405	3,041	2,474	1,769	978
Other		-	-	-	-	-
Total Revenues		\$1,493,439	\$1,515,426	\$1,537,544	\$1,559,865	\$1,582,445
TRANSFERS IN:						
Capital Projects Fund (GMC Remodel)		\$ 164,000	\$ 164,000	\$ -	\$ -	\$ -
SPL0ST Special Revenue Fund (PSB Bond)	(5)	6,880,875	6,826,250	7,139,125	-	-
Total Transfers		\$ 7,044,875	\$ 6,990,250	\$ 7,139,125	\$ -	\$ -
BOND PAYMENTS						
2007 Bond (F Meadows Center, 20Y)						
Principal		\$ 300,000	\$ 330,000	\$ 355,000	\$ 390,000	\$ 425,000
Interest		415,881	403,281	387,806	369,181	348,806
Proposed 2009 Bond (Parking Deck, 15Y)						
Principal		220,000	235,000	240,000	255,000	270,000
Interest		183,663	176,837	169,713	162,288	154,244
Proposed 2009 Bond (Public Safety Facilities, 4Y)						
Principal		6,065,000	6,320,000	6,965,000	-	-
Interest		815,875	506,250	174,125	-	-
Total Bond Payments		\$ 8,000,419	\$ 7,971,368	\$ 8,291,644	\$ 1,176,469	\$ 1,198,050
LEASE PAYMENTS:						
2006 Lease (GMC Remodel \$979,300, 4.55%, 7Y)						
Principal		\$ 152,524	\$ 159,583	\$ -	\$ -	\$ -
Interest		11,623	4,564	-	-	-
2008 Lease (Dump Trk \$108,393, 4%, 5Y)						
Principal		22,493	17,368	-	-	-
Interest		1,052	291	-	-	-
2009 Lease (Police Veh \$366,475, 4%, 3Y) 111-20						
Principal		122,158	-	-	-	-
Interest		5,505	-	-	-	-
2010 Lease (Police Veh & Various \$240,795, 4%, 3Y)						
Principal 111-21		80,265	80,265	-	-	-
Interest		4,146	696	-	-	-
2010 Lease (201, 203, 204 Fire Fleet Replace \$105,432.55, 4%, 5Y) (4)						
Principal 111-22		21,087	21,087	21,087	21,087	21,087
Interest		3,928	3,139	2,317	1,462	573
2010 Lease (New Skid Steer \$42,000, 4%, 5Y) (4)						
Principal		8,400	8,400	8,400	8,400	8,400
Interest		1,565	1,250	923	583	228
Proposed 2010 Lease (Fire Truck \$525,000, 4%, 10Y)						
Principal		43,605	45,376	47,218	49,136	51,131
Interest		20,351	18,581	16,738	14,821	12,826
Proposed 2011 Lease (Police Veh 131,000, 4%, 3Y)						
Principal		43,667	43,667	43,666	-	-
Interest		2,490	3,715	1,968	-	-
Proposed 2012 Lease (Police Veh & Various \$590,000, 4%, 3Y)						
Principal		98,333	196,667	196,667	98,334	-
Interest		10,395	13,120	5,139	10,395	-
Proposed 2012 Lease (Various \$188,000, 4%, 5Y)						
Principal		18,800	37,600	37,600	37,600	37,600
Interest		3,502	5,597	4,132	2,608	1,021
Proposed 2013 Lease (Police Veh & Various \$500,000, 4%, 3Y)						
Principal		-	83,333	166,667	166,667	83,333
Interest		-	9,502	14,215	7,511	1,260
Proposed 2014 Lease (Police Veh & Various \$500,000, 4%, 3Y)						
Principal		-	-	83,333	166,667	166,667
Interest		-	-	9,502	14,215	7,511
Proposed 2015 Lease (Police Veh & Various \$500,000, 4%, 3Y)						
Principal		-	-	-	83,333	166,667
Interest		-	-	-	9,502	14,215
Proposed 2016 Lease (Police Veh & Various \$500,000, 4%, 3Y)						
Principal		-	-	-	-	83,333
Interest		-	-	-	-	9,502
Proposed 2017 Lease (Police Veh & Various \$500,000, 4%, 3Y)						
Principal		-	-	-	-	-
Interest		-	-	-	-	-
Total Lease Payments		\$ 675,890	\$ 753,798	\$ 659,572	\$ 692,320	\$ 665,354
Other Operational Costs		7,500	7,500	7,500	7,500	7,500
Fund Balance End of Year		\$ 1,216,534	\$ 989,543	\$ 707,496	\$ 391,073	\$ 102,616

Notes:

- (1) Assume 1.5% annual growth in city's tax digest
- (2) Lease arrangements on proposed purchases may vary as individual equipment items are purchased.
- (3) Eight Police Cars \$285,000; St Maintenance: Flatbed Truck w/ 6Yd Dump \$50,000; St Maintenance: Leaf Vacuum \$28,600
- (4) FY10 Budget includes Vibratory Roller and FD Vehicles. Lease Proceeds were not used to purchase roller or FD Vehicles so budget dropped in FY11.
- (5) Budget FY10 has an actual budget of \$7,092,724 set-up in the GEMMS System; however, the actual FY10 budget will only be \$1,130,822.92 per the Amortization Schedule.

AIRPORT FUND REVENUE BOND

Fiscal Year	2004 Airport Bonds	
	Principal	Interest
2012	305,000	189,696
2013	325,000	171,815
2014	340,000	152,935
2015	360,000	133,057
2016	385,000	111,899
2017	410,000	89,307
2018	425,000	65,565
2019	455,000	40,542
2020	485,000	13,803
2021	-	-
Totals	\$ 3,490,000	\$ 968,617



PUBLIC UTILITIES REVENUE BOND SCHEDULES

TABLE 1

Fiscal Year	1992 Bonds W/S	
	Principal	Interest
2012	3,630,000	339,600
2013	3,845,000	115,350
2014	-	-
Totals	\$ 7,475,000	\$ 454,950

TABLE 2

Fiscal Year	2001 Bonds W/S		2005 Bonds W/S		2006 Bonds W/S	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	2,020,000	139,740	1,740,000	2,058,238	320,000	1,637,419
2013	2,115,000	43,358	1,665,000	1,985,225	330,000	1,624,419
2014	-	-	5,810,000	1,798,350	2,550,000	1,569,806
2015			6,105,000	1,500,475	2,635,000	1,457,294
2016			6,420,000	1,187,350	2,755,000	1,337,694
2017			6,665,000	860,225	2,860,000	1,213,494
2018			6,810,000	557,400	2,990,000	1,071,425
2019			6,870,000	283,800	3,130,000	920,206
2020			3,140,000	75,750	3,275,000	774,653
2021			120,000	2,550	8,370,000	530,575
2022			-	-	8,845,000	176,900
2023					-	-
Totals	\$ 4,135,000	\$ 183,098	\$ 45,345,000	\$ 10,309,363	\$ 38,060,000	\$ 12,313,884

Fiscal Year	TOTAL BONDS PAYABLE	
	Principal	Interest
2012	7,710,000	4,174,996
2013	7,955,000	3,768,352
2014	8,360,000	3,368,156
2015	8,740,000	2,957,769
2016	9,175,000	2,525,044
2017	9,525,000	2,073,719
2018	9,800,000	1,628,825
2019	10,000,000	1,204,006
2020	6,415,000	850,403
2021	8,490,000	533,125
2022	8,845,000	176,900
2023	-	-
Totals	\$ 95,015,000	\$ 23,261,295

PUBLIC UTILITIES NOTES PAYABLE SCHEDULES

TABLE 1

Fiscal Year	State Revolving Fund (92-012)		State Revolving Fund (CW-99-002)		GEFA - Year 14 (98-L27-WJ)	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	414,809	72,764	848,715	324,673	157,458	74,664
2013	431,921	55,653	875,544	297,844	165,072	67,050
2014	449,420	38,153	901,678	271,710	172,697	59,425
2015	467,730	19,843	929,103	244,284	180,793	51,330
2016	240,795	2,826	957,020	216,367	189,200	42,922
2017	-	-	986,787	186,601	198,197	33,926
2018			1,016,485	156,902	207,428	24,694
2019			1,047,403	125,985	217,152	14,970
2020			1,079,116	94,272	207,514	4,798
2021			1,112,194	61,193	-	-
2022			1,145,911	27,476		
2023			291,400	1,461		
2024			-	-		
2024						
2025						
2026						
2027						
Totals	\$ 2,004,675	\$ 189,239	\$ 11,191,356	\$ 2,008,768	\$ 1,695,511	\$ 373,779

TABLE 2

Fiscal Year	GEFA - Year 15 (99-L93-WS)		State Revolving Fund (CW01-018)		State Revolving Fund (CW002-015)	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	151,729	78,088	249,711	114,795	516,945	301,172
2013	158,534	71,283	257,306	107,200	533,622	284,495
2014	165,268	64,549	265,132	99,374	549,382	268,735
2015	172,413	57,404	273,196	91,310	566,092	252,025
2016	179,788	50,029	281,506	83,000	582,935	235,183
2017	187,712	42,104	290,068	74,438	601,401	216,716
2018	195,756	34,061	298,891	65,615	619,333	198,785
2019	204,219	25,598	307,982	56,524	638,170	179,947
2020	213,023	16,794	317,349	47,157	657,326	160,791
2021	222,273	7,543	327,002	37,504	677,811	140,307
2022	56,912	403	336,948	27,558	698,190	119,927
2023	-	-	347,197	17,309	719,426	98,691
2024			357,757	6,749	741,189	76,928
2025			30,297	76	763,949	54,168
2026			-	-	787,089	31,029
2027					605,345	7,609
2028						
Totals	\$ 1,907,628	\$ 447,856	\$ 3,940,342	\$ 828,609	\$ 10,258,205	\$ 2,626,508

PUBLIC UTILITIES NOTES PAYABLE SCHEDULES

TABLE 3

Fiscal Year	GEFA - Year 18 (CS-02-L25-WJ)		GEFA - Year 19 (03-L16-WS)		State Revolving Fund (CW-01-017)	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	126,819	109,995	125,715	99,797	982,755	536,580
2013	132,843	103,971	130,811	94,702	1,012,646	506,689
2014	139,154	97,660	136,113	89,399	1,043,447	475,888
2015	145,764	91,050	141,630	83,882	1,075,184	444,151
2016	152,689	84,125	147,371	78,141	1,107,887	411,448
2017	159,942	76,872	153,345	72,168	1,141,584	377,751
2018	167,540	69,274	159,560	65,952	1,176,307	343,028
2019	175,499	61,315	166,028	59,484	1,212,085	307,250
2020	183,836	52,978	172,758	52,755	1,248,952	270,383
2021	192,569	44,245	179,760	45,752	1,286,940	232,395
2022	201,716	35,098	187,047	38,466	1,326,083	193,251
2023	211,299	25,515	194,629	30,884	1,366,418	152,917
2024	221,336	15,478	202,518	22,995	1,407,979	111,356
2025	212,114	4,963	210,727	14,786	1,450,803	68,531
2026	-	-	219,268	6,244	1,494,924	24,404
2027			37,394	186	-	-
2028			-	-		
2028						
Totals	\$ 2,423,120	\$ 872,539	\$ 2,564,674	\$ 855,593	\$ 18,333,994	\$ 4,456,022

TABLE 4

Fiscal Year	GEFA (03-L20-WS)		GEFA (96-L77-WS)		GEFA - Year 20 (04-L47-WS)	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	127,046	110,697	115,128	49,427	83,302	85,387
2013	132,220	105,523	121,508	43,048	87,142	81,547
2014	137,062	100,681	128,241	36,314	90,738	77,952
2015	142,262	95,481	135,348	29,208	94,623	74,066
2016	147,516	90,227	142,848	21,707	98,562	70,127
2017	153,398	84,344	150,764	13,791	103,005	65,685
2018	159,078	78,665	159,118	5,436	107,305	61,384
2019	165,114	72,628	-	-	111,900	56,790
2020	171,274	66,469	-	-	116,608	52,081
2021	177,979	59,764	-	-	121,763	46,926
2022	184,632	53,111	-	-	126,898	41,972
2023	191,637	46,105	-	-	132,331	36,358
2024	198,848	38,895	-	-	137,949	30,740
2025	206,508	31,235	-	-	143,947	24,742
2026	214,290	23,453	-	-	150,068	18,622
2027	222,421	15,322	-	-	156,493	12,196
2028	230,852	6,892			163,187	5,503
2029	58,569	363			41,755	292
Totals	\$ 3,020,706	\$ 1,079,855	\$ 952,954	\$ 198,932	\$ 2,067,576	\$ 842,370

PUBLIC UTILITIES NOTES PAYABLE SCHEDULES

TABLE 5

Fiscal Year	CW State Revolving Fund (CWSRF-01-016)	
	Principal	Interest
2012	2,281,081	1,572,088
2013	2,355,460	1,497,709
2014	2,424,628	1,428,541
2015	2,498,375	1,354,794
2016	2,572,316	1,280,853
2017	2,654,594	1,198,575
2018	2,733,347	1,119,822
2019	2,816,484	1,036,685
2020	2,900,633	952,536
2021	2,991,816	861,353
2022	3,081,375	771,795
2023	3,175,097	678,072
2024	3,270,754	582,415
2025	3,371,976	481,193
2026	3,473,716	379,453
2027	3,579,372	273,797
2028	3,688,002	165,167
2029	3,487,792	52,607
Totals	\$ 53,356,819	\$ 15,687,455

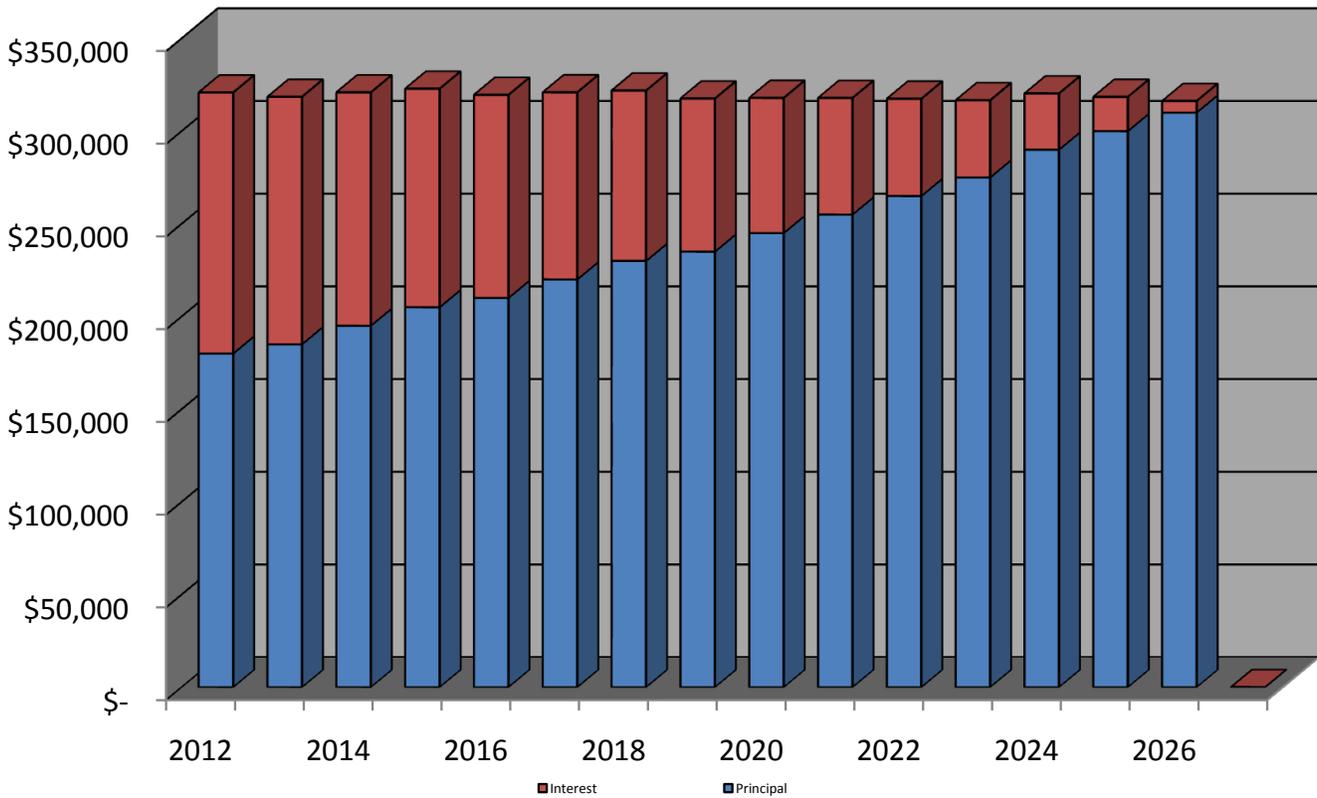
TABLE 6

TOTAL NOTES PAYABLE	
Principal	Interest
6,181,213	3,530,127
6,394,629	3,316,714
6,602,960	3,108,381
6,822,513	2,888,827
6,800,433	2,666,955
6,780,797	2,442,972
7,000,148	2,223,619
7,062,036	1,997,176
7,268,389	1,771,014
7,290,108	1,536,982
7,345,712	1,309,057
6,629,434	1,087,312
6,538,330	885,556
6,390,321	679,694
6,339,355	483,205
4,601,025	309,110
4,082,041	177,562
3,588,116	53,262
\$ 113,717,560	\$ 30,467,525

CHATTAHOOCHEE GOLF COURSE REVENUE BONDS

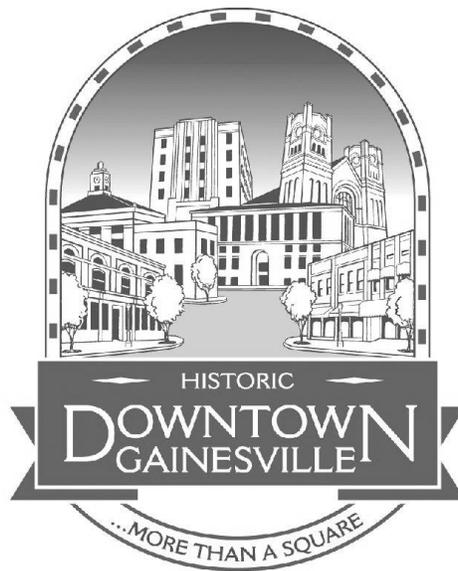
Fiscal Year	BOND PAYABLE	
	Principal	Interest
2012	180,000	140,821
2013	185,000	133,499
2014	195,000	125,877
2015	205,000	117,853
2016	210,000	109,528
2017	220,000	100,902
2018	230,000	91,875
2019	235,000	82,547
2020	245,000	72,918
2021	255,000	62,888
2022	265,000	52,457
2023	275,000	41,625
2024	290,000	30,291
2025	300,000	18,455
2026	310,000	6,219
2027	-	-
Totals	\$ 3,600,000	\$ 1,187,753

Chattahoochee Golf Course Revenue Bond Debt Service



DEPARTMENTAL INFORMATION

*This section displays all detail for each Department/Division of the City.
This section contains specific information for each department and
the authorized positions.*



PROJECTED REVENUES AND OTHER SOURCES

GENERAL FUND SUMMARY

REVENUE SOURCE	FY2010 ACTUAL	FY2011 BUDGET	FY2012 BUDGET	% CHANGE
Millage Rate	1.43	1.69	1.69	
Current Real & Personal	\$ 4,900,620	\$ 5,467,513	\$ 4,967,334	-9.1%
Motor Vehicle	207,773	262,666	221,208	-15.8%
Total Current Taxes	5,108,393	5,730,179	5,188,542	-9.5%
Prior Year	146,377	27,338	24,837	-9.1%
Penalties & Interest	92,044	90,500	90,500	0.0%
Total Property Taxes	5,346,814	5,848,017	5,303,879	-9.3%
Railroad Equipment Tax	5,931	5,000	5,000	0.0%
Intangible Tax	81,250	110,000	40,000	-63.6%
Real Estate Transfer Tax	9,980	10,000	10,000	0.0%
Insurance Premium Tax	1,418,124	1,400,000	1,360,000	-2.9%
Local Option Sales Tax	4,943,847	4,521,595	4,574,000	1.2%
Payment in Lieu of Taxes	48,254	46,000	43,000	-6.5%
Occupational Tax	1,114,317	1,055,000	1,095,000	3.8%
Alcoholic Beverage Taxes	942,016	940,000	866,210	-7.9%
Franchise Fees	3,866,595	3,760,000	3,951,000	5.1%
Total Other Taxes	12,430,314	11,847,595	11,944,210	0.8%
Fines, Fees, and Forfeitures	1,160,801	1,049,200	1,135,300	8.2%
Permits and Zoning Fees	146,630	104,600	134,600	28.7%
Other Fees and Licenses	380,157	371,200	371,000	-0.1%
Interest	29,065	20,000	20,000	0.0%
Intergovernmental	757,123	718,960	698,962	-2.8%
Cemetery Lot Sales	31,910	40,000	43,000	7.5%
Miscellaneous	105,347	35,000	35,000	0.0%
Indirect Charges for Services	1,215,314	1,583,039	1,544,461	-2.4%
Total Other	3,826,347	3,921,999	3,982,323	1.5%
Total Operating Revenues	21,603,475	21,617,611	21,230,412	-1.8%
Other Financing Sources				
Transfers from Other Funds	3,156,115	3,654,330	3,919,594	7.3%
Sale of General Fixed Assets	48,615	30,000	30,000	0.0%
Budgeted Fund Balance	-	351,138	1,513,335	331.0%
Total Other Financing Sources	3,204,730	4,035,468	5,462,929	35.4%
Total Revenues & Other Sources	\$ 24,808,205	\$ 25,653,079	\$ 26,693,341	4.1%

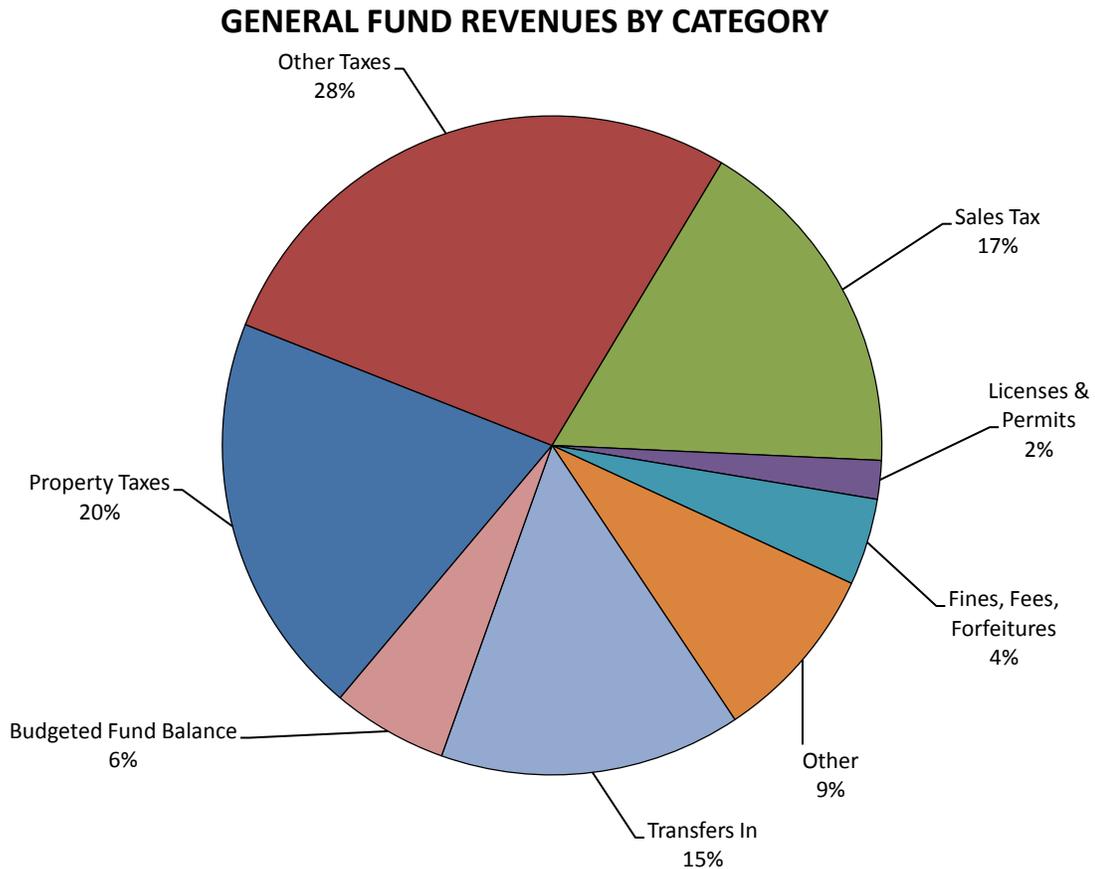
SUMMARY OF EXPENDITURES & OTHER USES

GENERAL FUND SUMMARY

DEPARTMENTAL EXPENDITURES	FY2010 ACTUAL	FY2011 BUDGET	FY2012 BUDGET	% CHANGE
Administrative Services	\$ 2,235,416	\$ 2,552,544	\$ 2,674,086	4.8%
City Manager's Office	936,408	844,699	832,703	-1.4%
Community Development	1,217,230	1,062,915	1,018,046	-4.2%
Communications and Tourism	89,174	364,940	395,300	8.3%
Police	8,025,970	8,342,951	8,285,675	-0.7%
Fire	5,503,322	6,526,321	6,407,692	-1.8%
Public Lands & Buildings	451,671	436,772	417,951	-4.3%
Engineering Services	620,439	634,946	635,617	0.1%
Traffic Services	1,168,788	1,207,334	1,195,016	-1.0%
Street Maintenance & Construction	1,795,695	1,912,262	1,892,355	-1.0%
Cemetery	305,189	334,279	323,638	-3.2%
Agency Allocations - Other	95,500	41,926	41,994	0.2%
Contingency	-	550,186	520,518	-5.4%
Departmental Expenditures	22,444,802	24,812,075	24,640,591	-0.7%
Other Uses:				
TRANSFERS TO:				
Cable TV Channel Fund	81,339	88,667	87,717	-1.1%
Community Service Center Fund	472,725	435,829	435,829	0.0%
Georgia Mountains Center Fund	139,319	-	-	N/A
Golf Course Fund	255,443	124,820	149,849	20.1%
Grants Special Revenue Fund	20,797	28,443	-	-100.0%
Vehicle Services Fund	7,448	-	-	N/A
Total Other Transfers	977,071	677,759	673,395	-0.6%
CAPITAL TRANSFERS TO:				
General Govt Capital Project Funds	893,000	130,000	1,379,355	961.0%
Golf Course Fund	-	-	-	N/A
Grants Capital Projects Fund	-	33,245	-	-100.0%
P&R Capital Project Fund	-	-	-	N/A
Total Other Uses	1,870,071	841,004	2,052,750	144.1%
Total Expenditures & Other Uses	24,314,873	25,653,079	26,693,341	4.1%
Revenues Over / (Under) Expenditures	\$ 493,332	\$ -	\$ -	N/A

GENERAL FUND REVENUES BY CATEGORY

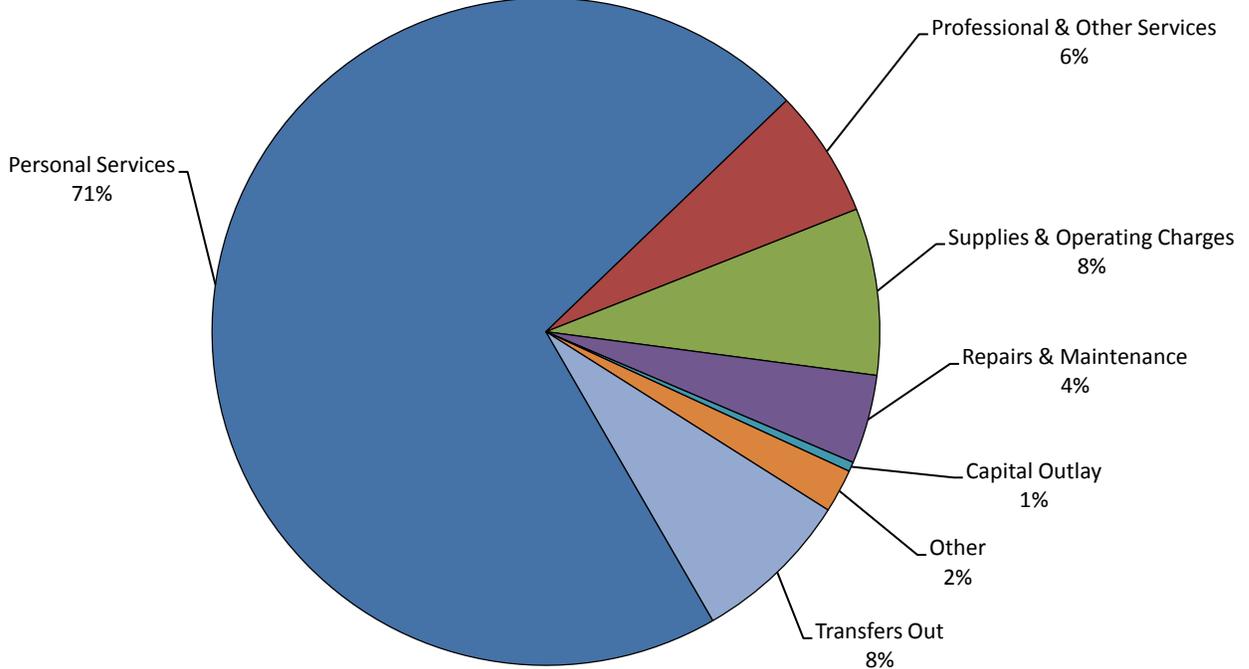
	FY2010 Actual	FY2011 BUDGET	FY2012 BUDGET	% OF TOTAL
Property Taxes	\$ 5,346,814	\$ 5,848,017	\$ 5,303,879	19.9%
Other Taxes	7,486,467	7,326,000	7,370,210	27.6%
Sales Tax	4,943,847	4,521,595	4,574,000	17.1%
Licenses & Permits	526,787	475,800	505,600	1.9%
Fines, Fees, Forfeitures	1,160,801	1,049,200	1,135,300	4.3%
Other	2,138,759	2,396,999	2,341,423	8.8%
Transfers In	3,204,730	3,684,330	3,949,594	14.8%
Budgeted Fund Balance	-	351,138	1,513,335	5.7%
Total General Fund	<u>\$ 24,808,205</u>	<u>\$ 25,653,079</u>	<u>\$ 26,693,341</u>	<u>100.0%</u>



GENERAL FUND EXPENDITURES BY CATEGORY

	FY2010 Actual	FY2011 BUDGET	FY2012 BUDGET	% OF TOTAL
Personal Services	\$ 18,047,705	\$ 19,424,438	\$ 18,990,714	71.1%
Professional & Other Services	1,510,765	1,716,729	1,656,746	6.2%
Supplies & Operating Charges	1,770,250	1,908,243	2,156,495	8.1%
Repairs & Maintenance	966,756	1,079,348	1,151,225	4.3%
Capital Outlay	53,826	91,205	122,900	0.5%
Other	95,500	592,112	562,512	2.1%
Transfers Out	1,870,071	841,004	2,052,750	7.7%
Total General Fund	<u>\$ 24,314,873</u>	<u>\$ 25,653,079</u>	<u>\$ 26,693,342</u>	<u>100.0%</u>

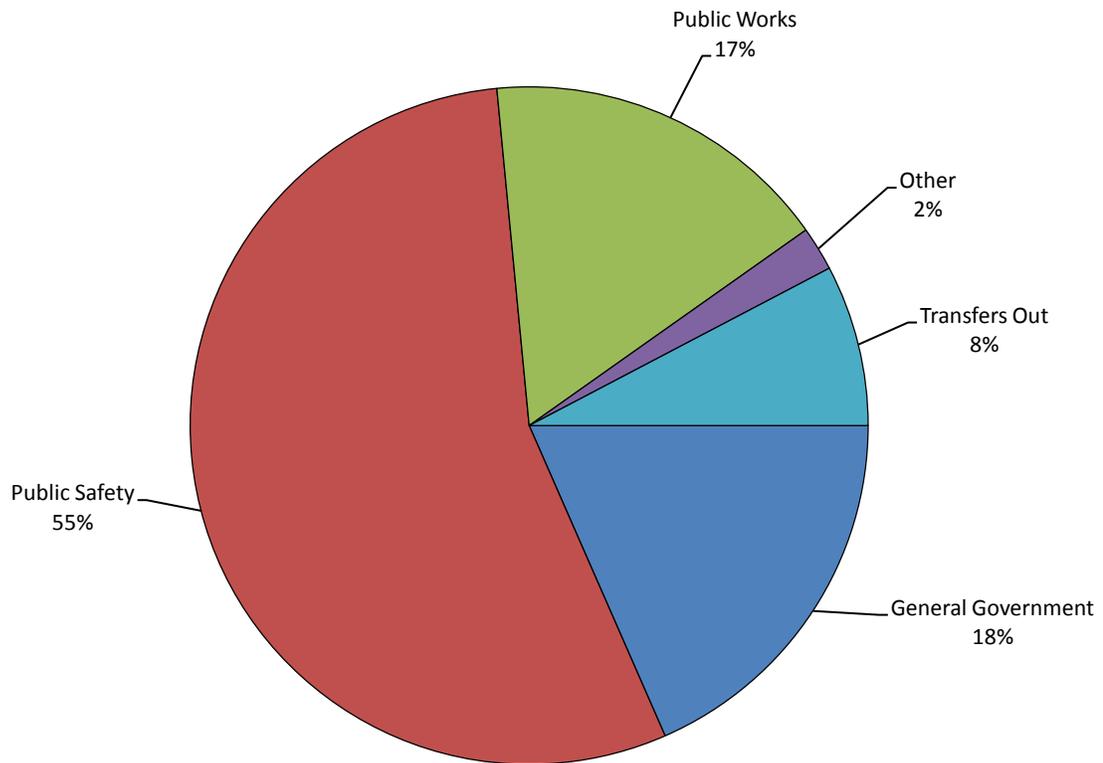
GENERAL FUND EXPENDITURES BY CATEGORY



GENERAL FUND EXPENDITURES BY SERVICE GROUP

	FY2010 Actual	FY2011 BUDGET	FY2012 BUDGET	% OF TOTAL
General Government	\$ 4,478,228	\$ 4,825,098	\$ 4,920,135	18.4%
Public Safety	13,529,292	14,869,272	14,693,367	55.0%
Public Works	4,341,782	4,525,593	4,464,577	16.7%
Other	95,500	592,112	562,512	2.1%
Transfers Out	1,870,071	841,004	2,052,750	7.7%
Total General Fund	\$ 24,314,873	\$ 25,653,079	\$ 26,693,341	100.0%

GENERAL FUND EXPENDITURES BY SERVICE GROUP



ADMINISTRATIVE SERVICES DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Administrative Services Department focuses on maintaining the financial health of the City and taking care of our employees and other resources. We promote best management practices throughout the City's departments and provide assistance for all administrative functions, including human resources and risk management, budget, accounting, and information technologies. The City of Gainesville has been award for Excellence in Financial Reporting since 1991, Distinguished Budget Award since 1993.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	1,770,565	1,950,712	2,029,583
	Professional & Other Services	353,660	436,890	431,348
	Supplies & Operating Charges	106,231	152,651	203,690
	Repairs & Maintenance	4,889	12,291	9,465
	Capital Outlay	-	-	-
		\$ 2,235,345	\$ 2,552,544	\$ 2,674,086

MISSION STATEMENT:
 To protect and improve the financial health of the City, provide for the needs of our employees, and teach, encourage, and assure good stewardship of City resources. To promote best management practices throughout the City's departments and provide high quality and reliable information and assistance for all administrative functions in a manner that is timely and error-free. Functional areas are Financial Services, Information Technologies, Human Resources and Risk Management, the City Marshal, and Municipal Court.

- GOALS & OBJECTIVES:**
- 1. Improve customer service and improve efficiency:**
 - * Streamline the Short-term Disability and Return-to-Work process so that employees and supervisors better understand procedures and responsibilities, including the creation and implementation of a Short Term Disability handbook.
 - * Assist in the search and implementation of new Police records management system to improve data accessibility and provide for more automated processes and interfaces.
 - * Investigate options for document imaging and develop a solution for implementation.
 - 2. Build stronger relationships by strengthening communication:**
 - * Research an Intranet solution to determine options of employee access to on-demand self-service information such as payroll and benefits.
 - * Assess Email system replacement including urgency, replacement options and estimated cost, in order to determine best solution to assure continued reliability of this important communication tool.
 - * Enable employees to more easily and privately report issues such as harassment and fraud by establishing a confidential call solution.
 - 3. Protect or improve the financial condition of the City:**
 - * Complete the biennial actuarial review of Other Post Employment Benefits (OPEB) and work with actuary to determine recommendations to decrease liability and establish long-term plan for funding an OPEB trust.
 - * Evaluate employee benefits offered by the City to determine an appropriate package that is financially sustainable for the City but does not compromise the City's ability to attract and retain a quality workforce.
 - * Assist City Council in preparing for and successfully completing local option sales tax renegotiations with Hall County that results in an equitable distribution of revenue.

PERFORMANCE MEASURES:						
WORKLOAD						
MEASURES	ACTUAL			YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012
STRATEGIC PLAN						
Govt. Finance Officers Assoc Awards	32	34	36	36	38	40
GO Bond Rating	Aa3	Aa3	Aa1	Aa1	Aa1	Aa1
Network/Application Availability	99.99%	99.99%	99.99%	99.99%	99.99%	99.99%

CITY MANAGERS OFFICE

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The City Manager is the Chief Administrative Officer of Gainesville. Appointed by the five-member Mayor and Council, this position is responsible for the execution of policies, directives, and legislative action of the City Council. In general, the role of the City Manager is to ensure that the affairs of the City are conducted in an effective and responsible manner to the benefit of City residents and to assure a high quality level of municipal services. This office is also comprised of the city clerk.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	737,214	681,401	669,720
	Professional & Other Services	110,187	117,676	118,393
	Supplies & Operating Charges	76,572	42,142	41,390
	Repairs & Maintenance	12,435	3,480	3,200
	Capital Outlay	-	-	-
		\$ 936,408	\$ 844,699	\$ 832,703

MISSION STATEMENT:
 It is the mission of the City Manager's office to provide support and overall direction to the various departments of the city, while ensuring the policy directives of the Mayor and Council are carried out in an efficient and cost effective manner.

- GOALS & OBJECTIVES:**
- 1. Streamline the operation of the City Clerk's division.**
 * Purchase of agenda management software to improve agenda preparation and move toward paperless agendas.
 - 2. Encourage economic development within the Central Business District**
 * RFP review and recommend selection of a developer to establish a mixed use development on property currently owned by the city.
 - 3. Encourage redevelopment activity**
 * Work within the parameters of the comprehensive plan update to identify areas in need of redevelopment and establish at least two opportunity zones.

PERFORMANCE MEASURES:						
WORKLOAD						
MEASURES	ACTUAL			YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012
Number of hardcopy agenda packets prepared	728	741	702	325	624	468
Number of Open Records Processed	203	210	232	102	217	230
STRATEGIC PLAN						
New Businesses Located within the CBD	11	14	8	3	4	4
Establishment of Opportunity Zones	n/a	n/a	n/a	1	1	2
Fund Balance Used to Balance Current Year	\$503,000	\$617,000	\$307,000	\$356,385	\$370,000	\$134,000

COMMUNITY DEVELOPMENT DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Department is comprised of four divisions including: Planning, Inspections, Code Enforcement and Housing. This Department serves property owners, concerned citizens, contractors, homebuilders, developers, environmental groups and any person needing assistance concerning the development of land, construction requirements, and property maintenance issues. It is our desire to provide all of these services in a timely and professional manner.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	995,687	854,536	838,348
	Professional & Other Services	164,593	145,511	125,283
	Supplies & Operating Charges	41,513	40,738	37,085
	Repairs & Maintenance	15,437	22,130	17,330
	Capital Outlay	-	-	-
		\$ 1,217,230	\$ 1,062,915	\$ 1,018,046

MISSION STATEMENT:
 The mission of the Gainesville Community Development Department is to assist the general public in all aspects of land development, construction permitting and property maintenance.

- GOALS & OBJECTIVES:**
- 1. Develop a 20-year blueprint for growth in the City.**
 - * Complete the major update to the City's Comprehensive Plan and have Council adopt by June 30, 2012.
 - * Create a design based plan that is reflective of extensive public input. Get 1% of the City's population involved.
 - 2. Ensure the City is equitably compensated for its plan review and building inspections' services.**
 - * Calculate the City's cost in performing plan review and building inspections to make sure the appropriate fee structure has been adopted.
 - * Research the City's method of collecting building permit fees and make a recommendation for any changes by the end of 2011.
 - 3. Improve City neighborhoods for current and future City residents.**
 - * Identify strategic public investments that can help redevelop struggling neighborhoods. Examples include the Fair Street Neighborhood Center and Midtown Greenway.
 - * Target CDBG and Non-Profit Housing funds to specific neighborhood blocks. Make more of an impact on neighborhoods by focusing public investments.

PERFORMANCE MEASURES:							
WORKLOAD							
MEASURES	ACTUAL				YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Zoning Applications	77	40	38	9	40	20	
Zoning Verifications	1,543	1,793	630	404	1000	1000	
Number of Permits Issued (Building, Etc.)	2,182	1,689	1,589	662	2000	1500	
STRATEGIC PLAN							
Code Violations Addressed	2,914	2,550	2,449	1,227	1,500	1,500	
% Operating Cost Covered by Revenue	22.60%	12.9%	12.10%	16.60%	12.50%	16.2%	
# of Citizen Participating in Planning Process	N/A	N/A	N/A	N/A	N/A	1,000	

COMMUNICATIONS AND TOURISM

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
Created January 2010, the Gainesville Communications and Tourism Office combines Main Street Gainesville, Public Information for City residents and Convention and Facility sales. The Communications Division works closely with the media and serves as a source of information on all City Departments as well as City services through press releases, TV18, and a monthly e-newsletter.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	32,795	276,125	267,567
	Professional & Other Services	32,477	47,069	78,151
	Supplies & Operating Charges	23,902	40,491	48,581
	Repairs & Maintenance	-	1,255	1,001
	Capital Outlay	-	-	-
	\$ 89,174	\$ 364,940	\$ 395,300	

MISSION STATEMENT:
 The overall mission of this office is to promote the City of Gainesville as a whole as well as the downtown/midtown area as a destination for business and leisure travel. In cooperation with area hotels and several local attractions, the office endeavors to bring more conventions and meetings to the City.

- GOALS & OBJECTIVES:**
1. **Main Street Gainesville seeks to increase tax revenue.**
 - * Net two new businesses in the Maintstreet area by partnering with the Chamber of Commerce for business recruitment and working with the merchants on business retention.
 2. **Increase Hotel/Motel tax revenue.**
 - * Create additional marketing materials for Tourism and Trade including a sales packet and tradeshow booth to position Gainesville as the leading destination center in Northeast Georgia for conventions and tourism.
 3. **Increase communication with citizens.**
 - * Utilize the City website and social media sources.

PERFORMANCE MEASURES:

WORKLOAD							
MEASURES	ACTUAL				YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Convention Bids Submitted	N/A	N/A	N/A	8	20	12	
Main Street Events	N/A	N/A	N/A	21	5	23	
STRATEGIC PLAN							
New Businesses In the Mainstreet area (Net)	N/A	N/A	N/A	N/A	N/A	2	
Hotel/Motel Revenue	\$544,429	\$486,836	\$445,078	\$218,511	\$440,300	\$454,190	
Social Media Hits	N/A	N/A	N/A	N/A	N/A	\$250,000	

POLICE DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Gainesville Police Department provides the City of Gainesville with emergency and non-emergency service 24 hours a day to more than 32,000 city residents and an estimated 125,000 visitors everyday. Our jurisdiction covers approximately 37 square miles and includes houses and apartment complexes, businesses and industrial parks, recreational facilities, including parks on and around Lake Lanier, several golf courses, schools, churches, an airport, shopping centers and numerous strip malls.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	6,652,023	6,777,068	6,631,754
	Professional & Other Services	421,641	464,190	435,858
	Supplies & Operating Charges	452,321	578,193	636,463
	Repairs & Maintenance	499,985	523,500	581,600
	Capital Outlay	-	-	-
	\$ 8,025,970	\$ 8,342,951	\$ 8,285,675	

MISSION STATEMENT:

It is the mission of the Gainesville Police Department to work in partnership with the community to improve the quality of life in the City of Gainesville. We will demonstrate compassion for all people and render services with respect, dignity, and courtesy. The men and women of the Gainesville Police Department will strive to protect and to support individual rights, while at all times providing for the security of all persons and all property in our community.

GOALS & OBJECTIVES:

1. **Provide innovative opportunities to increase the number and types of police training services offered to our local and surrounding community's public safety employees.**
 - * Complete the site plan for Phase II of the Outdoor Gun Range Project. Finalize associated costs and identify available funding opportunities for Phase II of the Outdoor Gun Range Project to determine suitability of moving forward with construction.
2. **Improve the efficiency of the department's criminal and traffic incident reporting services as they relate to report intake, report transfer to other entities and report storage.**
 - * Implement the identified new Records Management Software (RMS) program to include installation of associated Mobile Data Terminals (MDT's) in Police Vehicles along with training of all end users in the modules associated with their job requirements.
3. **Enrich the community through the reduction of Commercial and Residential Burglary crimes.**
 - * Deploy officers to concentrate overt and covert criminal suppression efforts in areas identified as having increased rates of burglaries. Partner with the community through educational programs to increase community awareness of these crimes and to identify ways to engage their assistance in property security to reduce such incidents.

PERFORMANCE MEASURES:

WORKLOAD							
MEASURES	ACTUAL				YTD thru 12/31	BUDGET PROJECTION	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Average Training Hours per Officer	150.5	120	158	80	120	160	
Average Response Time	2:43	6:50	6:27	6:50	7:50	7:50	
Roadway Accidents/Injuries	1,697/337	1,553/469	1,628/458	814/229	1,450/290	1,626/421	
Incident Reports Taken	5,816	5,429	5,031	2,713	5,031	5,425	
Annual Avg.- Citizen Seat Belt Use	92%	95%	93%	96%	96%	96%	
Calls for Service	56,785	63,101	66,709	33,355	65,000	73,547	
STRATEGIC PLAN							
Local Site training hours	N/A	3,276	7,925	3,963	8,425	8,425	
Off site training hours	N/A	8,819	7,909	3,955	7,409	7,409	
Average time to enter a report	N/A	N/A	16 days	16 days	16 days	1 day	
Commercial & Residential Burglaries (Total)	264	349	278	144	278	274	

FIRE DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
<p>Gainesville Fire Department operates four fire stations equipped with a total of twelve fire trucks (seven engines, two aerials, one rescue, and two squads). There are currently 92 employees working on three shifts (24 hours on, 48 hours off) and ten staff members which include Fire Administration, Fire Prevention and Training Divisions. Gainesville Fire Department is one of only seventeen ISO Class II fire departments in the State of Georgia. This rating allows our residents and businesses to receive lower insurance premiums and superior service.</p>	<p>Funding Source: General Fund</p>	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	4,928,012	5,877,779	5,606,271
	Professional & Other Services	159,801	143,282	141,608
	Supplies & Operating Charges	244,397	235,605	352,128
	Repairs & Maintenance	171,112	178,450	217,685
	Capital Outlay	-	91,205	90,000
		\$ 5,503,322	\$ 6,526,321	\$ 6,407,692

MISSION STATEMENT:
Gainesville Fire Department is committed to providing the highest level of public safety services for our community. We protect lives and property through fire suppression, emergency medical response, disaster management, fire prevention and public education.

GOALS & OBJECTIVES:
<p>1. <u>Maintain our ISO Class II Rating.</u></p> <ul style="list-style-type: none"> * Provide professional, safe and efficient emergency response. * Monitor and exceed acceptable thresholds within ISO's Fire Suppression Rating Schedule. <p>2. <u>Implement Programs to Recover Costs for Fire Department Services.</u></p> <ul style="list-style-type: none"> * Research and evaluate options to determine a plan of action. * Explore optional forms of revenue to include grant opportunities and service fees. <p>3. <u>Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations including the management of critical data and a reduction in paper load for all work areas including inspections, operations, preplans and field communications.</u></p> <ul style="list-style-type: none"> * Research and evaluate solutions, including costs, to determine the most feasible plan of action. * Explore funding sources for one-time and ongoing costs.

PERFORMANCE MEASURES:							
WORKLOAD							
MEASURES	ACTUAL				YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Calls For Service	5,997	5,929	6,470	6,470	6,000	6,500	
Average Response Time (Min:Sec) (Emergency)	6:48	4:37	3:58	3:58	5:00	5:00	
Fire Vehicle/Apparatus Accidents	8	4	2	2	0	0	
Total # of Responses	N/A	7,158	8,107	8,107	7,500	8,000	
Average Training Hours per Firefighter (Annually)	N/A	267	416	416	300	240	
Initial Fire Prevention Inspections (Annually)	N/A	1,626	1,688	1688	2000	1,775	
STRATEGIC PLAN							
ISO Rating	II	II	II	II	II	II	
Grants/Service Fees Awarded or Implemented	N/A	N/A	N/A	N/A	N/A	\$50,000	
% of Increase - Field Inspections	N/A	N/A	3.80%	N/A	N/A	5.00%	
% Apparatus w/ Updated Communications	N/A	N/A	N/A	N/A	N/A	100%	
% Apparatus w/ Mobile Data Terminals	N/A	N/A	N/A	N/A	N/A	30%	

PUBLIC LANDS AND BUILDINGS

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Public Lands and Buildings (PL&B) department ensures a safe, functional, comfortable, clean, attractive and pleasant environment in the buildings under its management. This department is responsible for the planning and coordination of renovations, general maintenance, and upkeep of all Public Works' buildings, the City-County Joint Administration Building, the Community Service Center, Hall Area Transit, the City Clinic, the Airport, as well as Police & Fire Department facilities.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	\$ 290,937	\$ 252,271	\$ 246,853
	Professional & Other Services	105,605	118,929	119,109
	Supplies & Operating Charges	32,443	42,810	32,439
	Repairs & Maintenance	22,686	22,762	12,550
	Capital Outlay	-	-	7,000
		\$ 451,671	\$ 436,772	\$ 417,951

MISSION STATEMENT:
To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery.

GOALS & OBJECTIVES:
1. <u>Decrease the amount of time it takes to complete customer work orders.</u> * Manage personnel, equipment, and inventory while continuing to prioritize the relative urgency of each work request.
2. <u>To inspect the buildings for preventative maintenance on a weekly, monthly, quarterly and annual basis.</u> * Maintain a schedule of appearance, mechanical and roofing inspections that are consistently accomplished.
3. <u>More efficiently manage surplus items that are collected, inventoried and sold.</u> * Continue to improve warehousing techniques, surplus handling equipment and coordination with Finance.

PERFORMANCE MEASURES:						
WORKLOAD						
MEASURES	ACTUAL			YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012
Annual Work Orders Completed	1,385	1,602	1532	642	1,650	1,600
Annual Contract Projects Completed	38	35	28	9	20	20
Surplus Property Processed (lots)	185	200	220	40	220	220
STRATEGIC PLAN						
Days to Complete Work Orders (Avg.)	2.1	2.2	1.9	2.0	1.9	1.9
Annual number of Inspections Completed	N/A	N/A	N/A	N/A	N/A	332

PUBLIC WORKS ENGINEERING

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Engineering department is responsible for the planning, design, project management, and construction of public improvements funded by the City. This responsibility includes streets, culverts, alleys, storm drainage, lighting, traffic engineering, airport, parking, industrial parks and public lands and buildings. The Engineering department also assists other departments within the city with their project management, engineering and surveying needs, as directed by the Public Works Director and City Engineer.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	550,985	562,502	555,343
	Professional & Other Services	28,231	30,567	33,895
	Supplies & Operating Charges	29,085	26,027	28,815
	Repairs & Maintenance	12,138	15,850	17,564
	Capital Outlay	-	-	-
	\$ 620,439	\$ 634,946	\$ 635,617	

MISSION STATEMENT:
 To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery.

- GOALS & OBJECTIVES:**
- 1. Develop a more comprehensive storm water control plan.**
 - * Implement the new provisions of the Metro North Georgia Water Planning District model storm water ordinances for all new developments within the City.
 - * Map details of the City's storm water infrastructure as new projects and developments are completed so that the comprehensive storm water control plan remains current.
 - 2. Improve the City's roadway infrastructure.**
 - * Continue to evaluate and rank the City's roadway infrastructure.
 - * Implement the pavement repair program.
 - * Identify and strategically use all available funding sources at the Federal, State and local level to improve the City's roadway infrastructure.
 - 3. Verify the quality of new construction projects.**
 - * Confirm products are installed per specification on all public works construction projects by overseeing and managing them so that they are completed on schedule and within budget.
 - * Ensure all city wide private projects meet the provisions of the Unified Land Development Code by rigorous plan reviews and numerous site inspections.

PERFORMANCE MEASURES:							
WORKLOAD							
MEASURES	ACTUAL				YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011		FY2011	FY2012
% of Service Requests Evaluated Within 3 days	100%	100%	100%	100%	100%	100%	100%
% Weekly Inspections for Commercial E&S Compliance	100%	100%	100%	100%	90%	90%	
% of Plans Reviewed Within Two Weeks	90%	90%	90%	100%	100%	100%	
% of Driveway Apron Inspections Within 24 Hrs.	100%	100%	100%	100%	100%	100%	
STRATEGIC PLAN							
% of Streets Evaluated for Resurfacing	100%	100%	100%	100%	100%	100%	
Road miles Identified for Resurfacing	8	10	15	20	20	23	
Road miles Resurfaced	3.11	2.5	0	0	1.5	3.3	
Outside funding used for infrastructure repair	\$57,944	\$17,000	\$105,634	\$169,323	\$169,323	\$90,000	

PUBLIC WORKS TRAFFIC ENGINEERING

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
Traffic Engineering is responsible for the effective operation of traffic signals and signs for pedestrian and vehicular activity. Traffic Engineering maintenance includes preventive maintenance, 24-hour emergency response, new construction inspection, minor construction/improvements, citizen request/service request response, and the operation of the city's 75 signalized intersections for the City of Gainesville.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	471,600	488,888	480,891
	Professional & Other Services	42,849	96,279	62,406
	Supplies & Operating Charges	616,412	590,947	619,499
	Repairs & Maintenance	32,263	31,220	32,220
	Capital Outlay	5,664	-	-
		\$ 1,168,788	\$ 1,207,334	\$ 1,195,016

MISSION STATEMENT:
 To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery.

- GOALS & OBJECTIVES:**
- 1. Evaluate and upgrade intersections to improve traffic conditions.**
 - * Evaluate the condition of equipment in order to identify and repair problems at all intersections within the City as part of the Preventative
 - * Prioritize intersections according to need and replace or upgrade equipment (signals, striping, overhead wires) as necessary.
 - * Complete Intelligent Transportation System with all intersections
 - 2. Create safer traveling conditions by replacing street name signs within the City.**
 - * Make street signs more visible to the public and emergency vehicles by upgrading smaller green street name signs to larger more reflective
 - 3. Improve the City's traffic signal system by continuing the LED replacement program.**
 - * Reduce long term upkeep costs for the traffic signal system by an estimated \$4,480 per year, as well as improve signal visibility through the conversion of 20 signal and pedestrian heads to more efficient, longer lasting, and brighter Light Emitting Diode.

PERFORMANCE MEASURES:

WORKLOAD						
MEASURES	ACTUAL			YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012
STRATEGIC PLAN						
Number of intersections upgraded	8	9	10	11	12	12
% of intersections with upgraded street name signs	N/A	20%	25%	31%	30%	33%
# of intersections being monitored at the TE shop	20	31	36	18	50	18
Percentage of installations with LEDs	90%	95%	99%	98%	99%	99%

PUBLIC WORKS STREET MAINTENANCE

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Street Maintenance department of Public Works is responsible for the repair and maintenance of all streets, sidewalks, storm drainage infrastructure, rights-of-way, and other related facilities located within the City of Gainesville. Other responsibilities include curbside leaf pickup, sweeping of City streets, roadside litter control, and 24-hour emergency response services.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	1,378,617	1,456,040	1,421,576
	Professional & Other Services	72,849	85,393	81,654
	Supplies & Operating Charges	131,291	138,419	138,165
	Repairs & Maintenance	177,938	232,410	233,960
	Capital Outlay	35,000	-	17,000
	\$ 1,795,695	\$ 1,912,262	\$ 1,892,355	

MISSION STATEMENT:
 To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery.

- GOALS & OBJECTIVES:**
- 1. Improve storm drain system monitoring and cleaning.**
 * Perform an in depth inspection and cleaning of every drainage structure within a given ward, completing one ward per calendar year in order to minimize response to street flooding conditions.
 - 2. Maintain a quality appearance on City streets and right of ways.**
 * Conduct litter control using inmate details, sweep debris from streets with street sweeper, mow and trim City Rights of Way.
 * Reinitiate the sidewalk improvement program using available funds
 - 3. Respond to citizen's concerns by the next business day.**
 * Inform a supervisor by memo or telephone within one hour of receipt of a complaint.

PERFORMANCE MEASURES:							
WORKLOAD							
MEASURES	ACTUAL				YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011		FY2011	FY2012
Sidewalk Replaced/Repaired (Linear Feet)	3,510	2,351	938	1591*	1,763	2000	
Street Resurfacing (Linear Feet)	4,685	4,351	3456	0	3,263	3500	
Curb & Gutter Installed (Linear Feet)	2,091	1,071	72	10	803	1000	
STRATEGIC PLAN							
Streets Swept (Miles)	4,670	4,253	3134	1710	3,190	3200	
Hours spent responding to flood damage	N/A	N/A	N/A	N/A	N/A	70	
% of sidewalk plan completed	0	0	0	0	15	10	
Response to citizen's complaint within 1 business day	100%	100%	100%	100%	100%	100%	

ALTA VISTA CEMETERY

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Cemetery department is responsible for the development, operation, and maintenance of two City owned cemeteries consisting of over 75 developed acres. Duties include weekly grounds maintenance, planning of unused grounds, sales of ground, crypt, and niche spaces, record keeping of spaces sold and spaces available, records of interments, and records of lot ownership and change of ownership. The Cemetery department assists family members, new purchasers, visitors, funeral home personnel, and contractors in the location of specific spaces.	Funding Source: General Fund	FY 2010	FY2011	FY2012
		Actual	Budget	Budget
	Personal Services	239,270	247,116	242,808
	Professional & Other Services	18,801	30,943	29,040
	Supplies & Operating Charges	16,083	20,220	18,240
	Repairs & Maintenance	17,873	36,000	24,650
	Capital Outlay	13,162	-	8,900
		\$ 305,189	\$ 334,279	\$ 323,638

MISSION STATEMENT:
To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery.

GOALS & OBJECTIVES:
1. <u>Repair and revitalize the older section of the cemetery.</u> * Repair and level 25 historic monuments that are located in the older sections of the cemetery.
2. <u>Expand the tree canopy of the cemetery.</u> * Plant 10 additional trees to the cemetery to replace trees that have been lost over the years.
3. <u>Provide additional inventory at the cemetery.</u> * Open a small block of grave spaces adjacent to the cemetery office.

PERFORMANCE MEASURES:							
WORKLOAD							
MEASURES	ACTUAL				YTD thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Total Cemetery Sales	\$95,700	\$87,850	\$82,500	\$39,500	\$84,000	\$86,000	
Mausoleum Crypts / Niches Sales	\$12,700	0	\$10,800	\$14,100	\$15,000	\$15,000	
Spaces Sold	88	89	74	31	85	90	
Known Interments at Alta Vista Cemetery	14,111	14,620	14,739	14,770	14,889	14,979	
STRATEGIC PLAN							
Repair of historic markers/graves	N/A	N/A	25	42	25	25	
Trees planted	N/A	N/A	20	15	20	10	
Available Inventory (spaces)	1,996	1,910	1,821	1,770	1,736	1,700	

AGENCY ALLOCATIONS

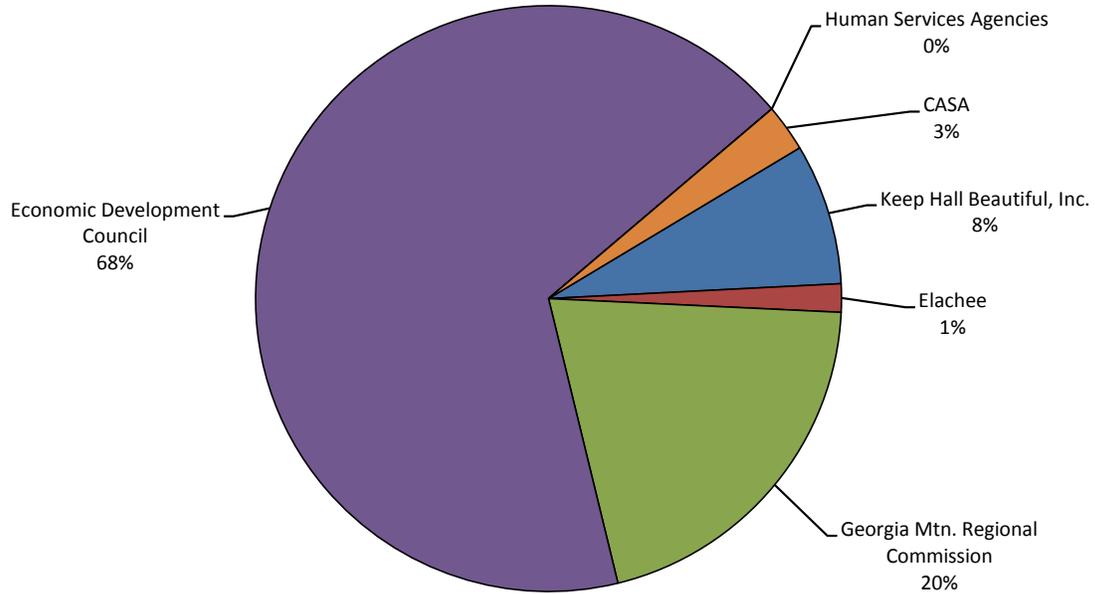
DEPARTMENT DIVISION DESCRIPTION:

This division's budget accounts for those funds requested by local Agencies for services they provide to the City.

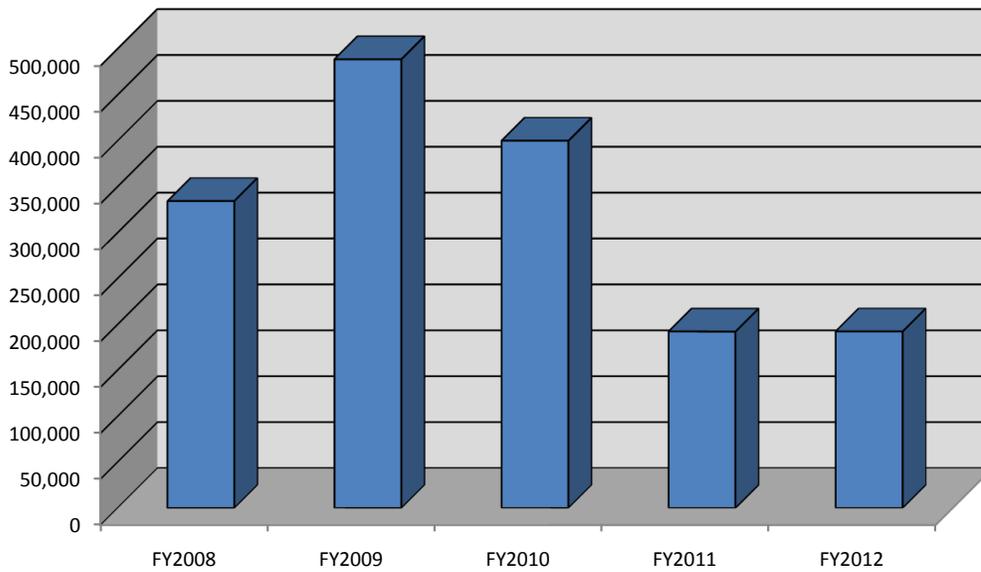
AGENCY ALLOCATIONS

	FY 2010 ACTUAL	FY 2011 BUDGET	FY 2012 BUDGET
General Fund			
Keep Hall Beautiful, Inc.	\$ 15,000	\$ 7,500	\$ 7,500
Elachee	3,000	-	-
Georgia Mtn. Regional Commission	38,300	29,426	29,494
Economic Development Council	31,688	-	-
Human Services Agencies	7,512	-	-
CASA		5,000	5,000
Total General Fund Allocations	95,500	41,926	41,994
Public Utilities Fund			
Keep Hall Beautiful, Inc.	-	7,500	7,500
Elachee	-	3,000	3,000
Georgia Mtn. Regional Commission	-	9,809	9,831
Economic Development Council	95,062	130,000	130,000
Total Public Utilities Fund Allocations	95,062	150,309	150,331
Total Funding			
Keep Hall Beautiful, Inc.	15,000	15,000	15,000
Elachee	3,000	3,000	3,000
Georgia Mtn. Regional Commission	38,300	39,235	39,325
Economic Development Council	126,750	130,000	130,000
Human Services Agencies	7,512	-	-
CASA	-	5,000	5,000
Total Agency Allocations	\$ 190,562	\$ 192,235	\$ 192,325

Agency Allocations



Five Year Budgeted Funding Trend



COMMUNITY DEVELOPMENT FUND

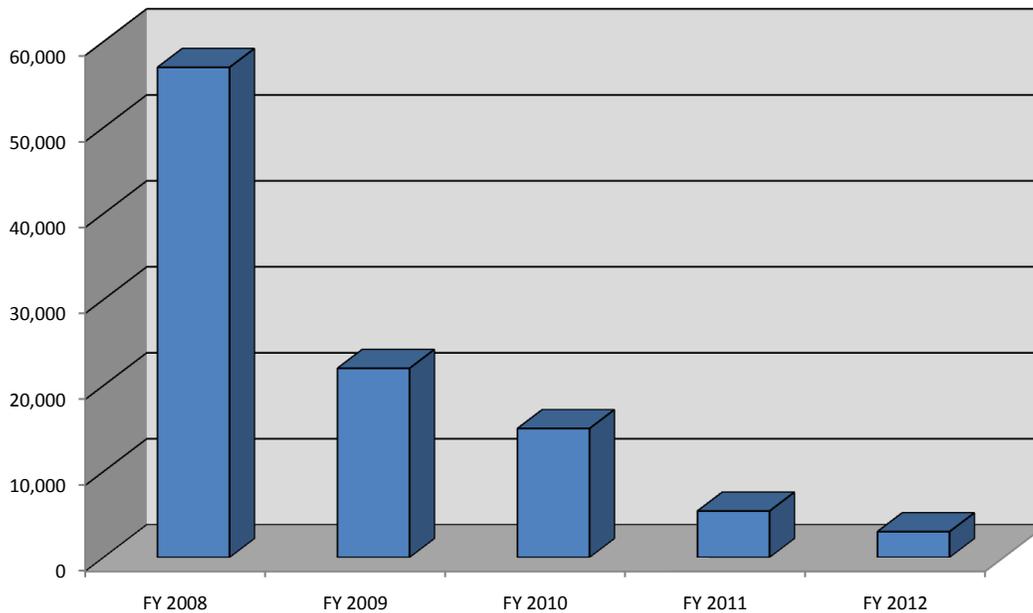
FUND DESCRIPTION:

The Community Development Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Community Development Fund is used to account for receipts and disbursements of funds restricted for community development purposes.

COMMUNITY DEVELOPMENT FUND

	FY 2010 ACTUAL	FY 2011 BUDGET	FY 2012 BUDGET
Revenue			
Interest on Investments	\$ 4,256	\$ 5,400	\$ 3,000
Budgeted Fund Balance	-	-	-
Total Revenue	4,256	5,400	3,000
Expenditures			
Transfer to Capital Project Funds	-	-	-
Contingency	-	5,400	3,000
Total Expenditures	-	5,400	3,000
Excess Revenues Over/(Under) Expenditures	\$ 4,256	\$ -	\$ -

Five Year Budget Trend



Notes: The Community Development Fund's principle source of revenue for the past five budgeted fiscal years has been interest income, mostly derived from the fund's share in the pooled cash balance of the city. It also holds a note receivable from the Golf Course Fund with a remaining balance of \$249,325.

COMMUNITY SERVICE CENTER

DEPARTMENT DESCRIPTION:

The Community Service Center is a jointly funded agency of the City of Gainesville and Hall County. It offers a broad range of affordable human services to residents of Gainesville-Hall County. Programs offered through the department specialize in family support services such as elder care, child abuse/neglect, financial management, behavioral health, public transportation, and other community building projects. The department works closely with other local agencies to create a seamless system of care making it easier for families to navigate and achieve success. Finally, the department successfully uses local dollars to leverage funds from private, state and federal sources which pay for the vast

MISSION STATEMENT:

The organization's mission is to identify and address critical social service gaps by creating solutions within its organization or by identifying and supporting other public or nonprofit agencies to such an end.

GOALS & OBJECTIVES:

1. Develop & Implement capital campaign Senior Life Center Expansion Project.

- * Complete Architectural Rendering of Senior Life Center Construction Project.
- * Complete Focus Group Study that describes future usages for Senior Life Center.
- * Develop a construction plan.

2. Work with Metropolitan Planning Organization to program a study possible Express Bus Service to/from Metro Atlanta.

- * Conduct a planning studying using Section 5303 Planning Funds via MPO.
- * Place project on Transit Improvement Plan (TIP).
- * Develop budget projections for FY'15 to operate an express route service.

3. Work with MPO/Chamber to ensure that matching funds to operate Para-transit services are included in HB277 Unconstrained Projects for NE Georgia.

- * Submit Unconstrained Project Sheet to Metropolitan Planning Organization/Roundtable for consideration.
- * Communicate with NE Georgia communities about the importance of supporting initiative.

4. Offer breakfast as an option for Meals on Wheels clients.

- * Survey clients for interest.
- * Coordinate delivery & funding with Legacy Link.

5. Diversify funding stream for CSC.

- * Identify two fundraising events/projects.
- * Implement two fundraising events/projects.

PERFORMANCE MEASURES:

WORKLOAD						
MEASURES	ACTUAL			Thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	CY2011	FY2011	FY2012
Families Receiving Financial Assistance/Guidance	290	239	374	308	350	250
Counseling Session Hours (Group & Individual)	2,800	3,521	2,935	3,112	3,500	3,000
Hall Area Transit - Urban Trips	75,764	106,279	119,671	142,530	150,000	150,000
Hall Area Transit - Rural Trips	25,339	30,309	25,300	28,119	30,000	30,000
Meals Served	105,000	118,476	126,833	102,364	120,000	120,000
STRATEGIC PLAN						
Number Capital Development Committee meetings	N/A	N/A	N/A	N/A	N/A	4
Number of Breakfast meals delivered	N/A	N/A	N/A	N/A	N/A	100
New revenues (committed)	N/A	N/A	N/A	N/A	N/A	\$30,000

COMMUNITY SERVICE CENTER

REVENUE SOURCES & ASSUMPTIONS

Intergovernmental – Federal/State/Other is based on anticipated Federal and State Grants.

Intergovernmental – County and Transfer from General Fund are the amounts needed to fund the budget after all other revenues are taken into account. It is allocated between the City and County according to the percentage of service usage for the calendar year just ended.

Local Funding Allocation Percentage (Based on percent of usage):

NOTE: Funding percentages shown include only City/County contributions and exclude all other revenue

	FY2010		FY2011		FY2012	
	County	City	County	City	County	City
Counseling & Psychotherapy	88%	12%	86%	14%	86%	14%
Home Based Family Support	69%	31%	71%	29%	77%	23%
Senior Services	55%	45%	49%	51%	49%	51%
Hall Area Transit	51%	49%	50%	50%	50%	50%
Community Outreach	51%	49%	50%	50%	50%	50%

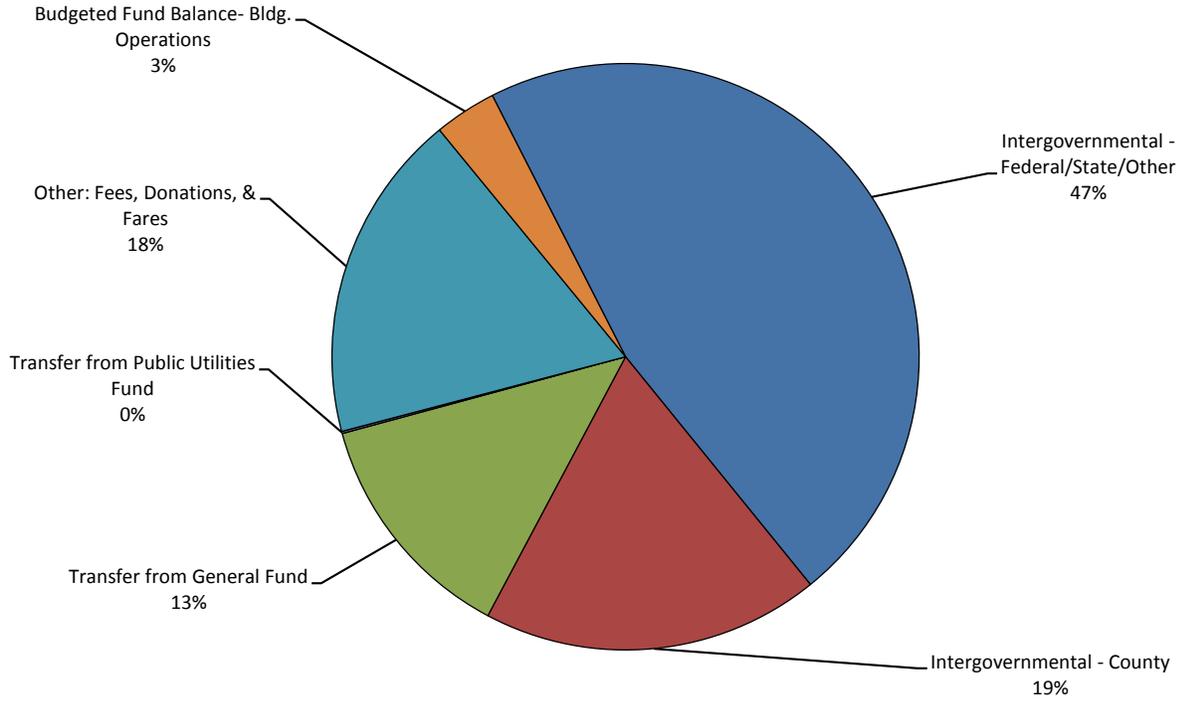
Other revenue sources include charges for services, fees, fares, reimbursements, and donations. These sources are projected based on history, planned rates for services, anticipated usage of fare/fee related programs, and other commitments.

COMMUNITY SERVICE CENTER FUND SUMMARY

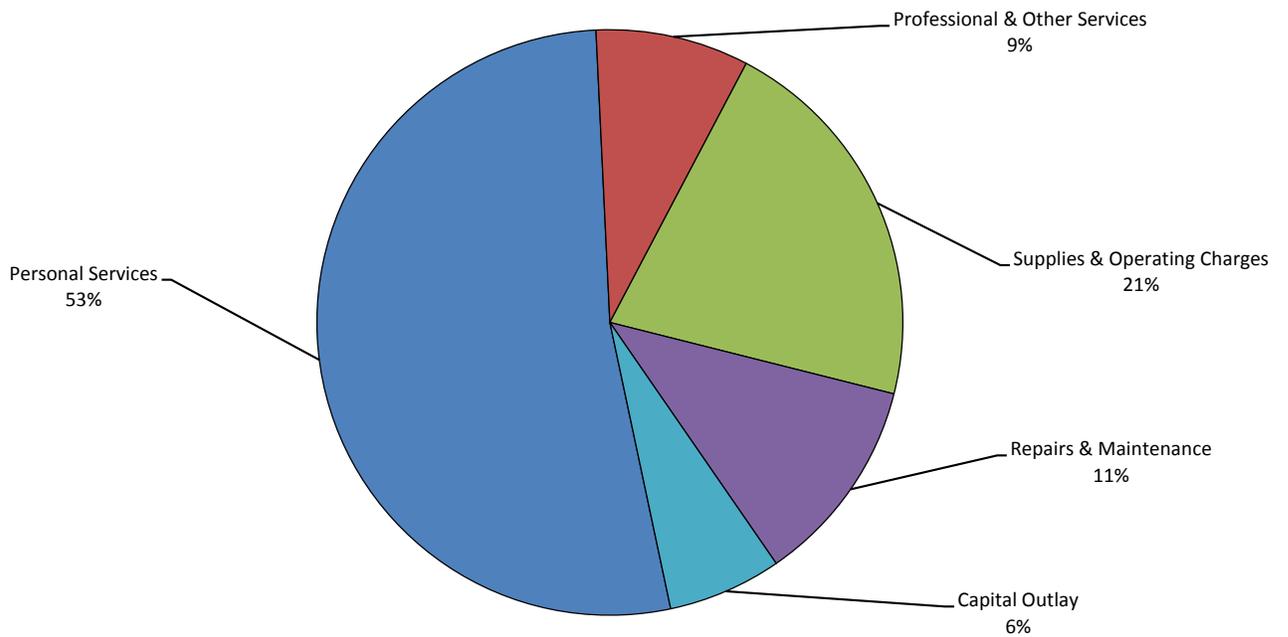
REVENUES	FY2010		FY2011		FY2012	
	Actual		Budget		Budget	
Intergovernmental - Federal/State/Other	\$	1,865,262	\$	2,478,987	\$	1,563,015
Intergovernmental - County		746,491		628,730		623,834
Transfer from General Fund		472,725		435,829		435,829
Transfer from Public Utilities Fund		4,000		14,000		4,000
Other: Fees, Donations, & Fares		639,036		662,767		608,705
Budgeted Fund Balance- Bldg. Operations		-		174,559		114,868
Total Revenues		3,727,514		4,394,872		3,350,251
EXPENDITURES						
Personal Services		1,701,558		1,932,724		1,761,436
Professional & Other Services		327,729		260,625		283,598
Supplies & Operating Charges		1,019,326		1,836,728		710,832
Repairs & Maintenance		233,862		319,334		384,060
Capital Outlay		108,171		45,461		210,325
Total Operating Expenditures		3,390,646		4,394,872		3,350,251
Other Expenditures:						
Transfers out		41,000				
Total Expenditures		3,431,646		4,394,872		3,350,251
Excess Revenues Over/(Under) Expenditures	\$	295,868	\$	-	\$	-

COMMUNITY SERVICE CENTER

Revenues by Category



Expenditures by Category



ECONOMIC DEVELOPMENT FUND

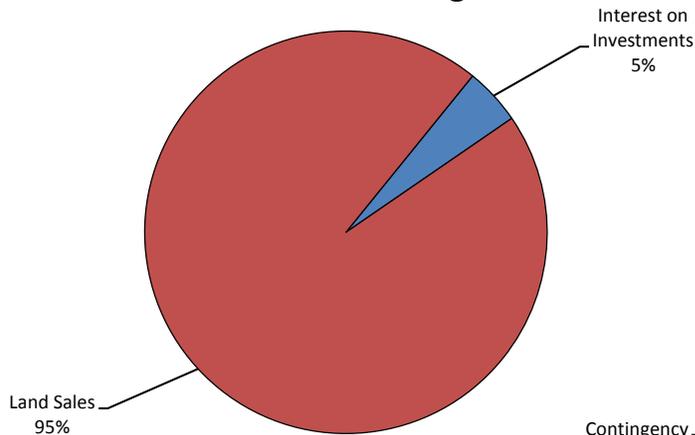
FUND DESCRIPTION:

This fund is a Special Revenue fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Economic Development Fund is used to account for certain economic development activities within the City.

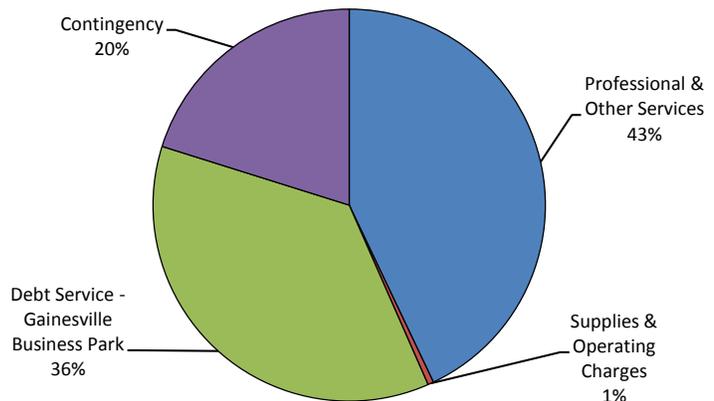
ECONOMIC DEVELOPMENT FUND SUMMARY

	FY 2010 ACTUAL	FY 2011 BUDGET	FY 2012 BUDGET
Revenue			
Interest on Investments	\$ 14,970	\$ 10,000	\$ 9,600
Land Sales	-	300,000	200,000
Other Revenues	100,448	-	-
Budgeted Fund Balance	-	489,565	-
Total Revenue	115,418	799,565	209,600
Expenditures			
Professional & Other Services	-	90,000	90,000
Supplies & Operating Charges	85,959	1,000	1,000
Midtown Redevelopment	883,670	227,409	-
Capital Outlay	-	144,800	-
Debt Service - Gainesville Business Park	41,638	76,356	76,356
Transfers Out	-	260,000	-
Contingency	-	-	42,244
Total Expenditures	1,011,267	799,565	209,600
Excess Revenues Over/(Under) Expenditures	\$ (895,849)	\$ -	\$ -

FY2012 Funding



FY2012 Expenditures



GEORGIA MOUNTAINS CENTER

DEPARTMENT DESCRIPTION:

The Georgia Mountains Center is a multi-purpose convention facility designed to enhance area citizen's quality of life and generate an economic impact in the community. We serve northeast Georgia and the citizens of Gainesville by providing industry leading services coupled with an ideal space in which to accommodate conventions, conferences and meetings, consumer shows, social, cultural, and entertainment events. Our main objective is to schedule multiple day events, such as conventions and conferences, which generate the greatest financial benefit for the community through hotel room nights, dining, and ancillary services. The facility is comprised of a 2,500 seat arena, 300 seat performing arts theatre, and three meeting rooms that can be configured in many different set-ups. The Center can provide all equipment and services needed to facilitate an event, including audio/visual, telecommunication and internet services. The Georgia Mountains Center organization is dedicated to the highest levels of customer service available within the industry.

MISSION STATEMENT:

The Georgia Mountains Center's mission is to generate activities that enhance the quality of life for its citizens and generate economic impact for the community.

GOALS & OBJECTIVES:

1. **Generate new activity for the Georgia Mountains Center to enrich the lives of citizens and generate economic impact.**
 - * Network with GSAE Association professional to solicit seminars, banquets and smaller tradeshows.
 - * Increase the number of association conventions booked from 12 to 14 by marketing to new clients.
2. **Analyze the Georgia Mountains Center's operations to improve efficiency.**
 - * Conduct a site visit to other facilities and evaluate their operations in terms of set-up, food and beverage, electrical services, box office, etc. to see if we can improve the efficiency of the Mountains Center's operation.
3. **Evaluate revitalizing, repurposing or expanding the Georgia Mountains Center**
 - * Work closely with the CMO throughout the Downtown Development RFP Process.
 - * Evaluate the effect of a development project on the Georgia Mountains Center.

PERFORMANCE MEASURES:

WORKLOAD							
MEASURES	ACTUAL				Thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Earned Revenues (X 1,000)	\$543	\$567	\$435	\$391	\$504	541	
Number of Event Days	897	892	725	382	864	821	
Annual Attendance	347,212	340,000	235,066	172,035	330,000	318,120	
Customer Satisfaction Rating ₁	1.3	1.2	1.2	1.3	1.1	1.1	
<small>₁Scale: 1 - Exceeded; 2 - Met; 3 - Failed</small>							
STRATEGIC PLAN							
Schedule and book association conventions	9	11	10	12	12	14	

REVENUE SOURCES & ASSUMPTIONS

Rental Revenues are generated largely by room rentals: arena, meeting rooms, theater, Roosevelt Square, and the parking lots. Rentals of audio/video and presentation equipment, experienced staff personnel, and the contracting of food and beverage services also bring in revenues for the Georgia Mountains Center. The Sales revenues are based on the number of clients/events held each year. The economy plays a significant role in event day usage and revenues. During times of economic downturn, the Georgia Mountains Center seeks to offset the potential resistance to facility prices by providing an extraordinary level of customer service and attention.

Interest estimates are based on cash balances, the economy, and interest rates. The amount is typically very small due to the low cash balances that are maintained. Projections for this source are based on historical trends and financial practices as well as interest rate forecasts.

Transfers In are based on: (1) the amount generated by the Hotel/Motel Tax, and (2) the amount needed to fund the entire budget.

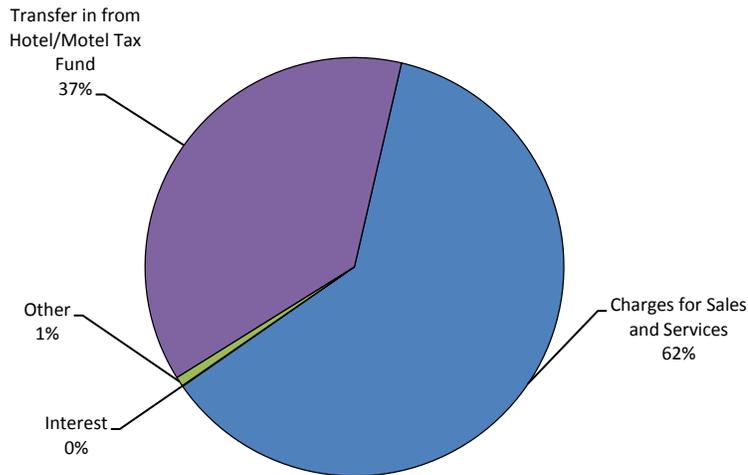
Other revenue includes income from finance charges, novelties, newsletter subscriptions and other miscellaneous sources.

GEORGIA MOUNTAINS CENTER

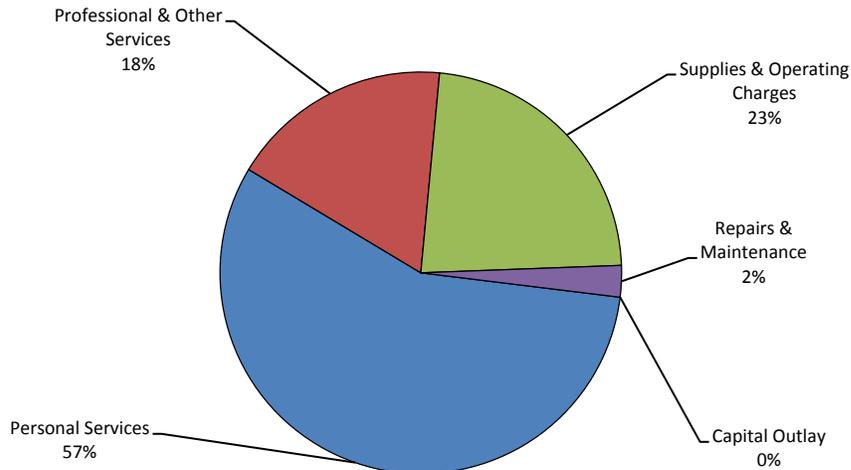
GEORGIA MOUNTAINS CENTER FUND SUMMARY

REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
Charges for Sales and Services	\$ 435,955	\$ 492,850	\$ 498,746
Interest	548	1,600	500
Other	11,338	10,796	6,000
Transfer in from Hotel/Motel Tax Fund	190,035	310,000	303,003
Transfers in from General Fund	139,319	-	-
Transfers in from Capital Projects	-	-	-
Budgeted Fund Balance	-	-	-
Total Revenues	777,195	815,246	808,249
EXPENDITURES			
Personal Services	471,165	466,388	457,975
Professional & Other Services	101,118	137,257	144,570
Supplies & Operating Charges	177,296	188,101	185,204
Repairs & Maintenance	40,752	23,500	20,500
Capital Outlay	-	-	-
Total Expenditures	790,331	815,246	808,249
Excess Revenues Over/(Under) Expenditures	\$ (13,136)	\$ -	\$ -

Revenues by Category



Expenditures by Category



GOVERNMENT CABLE TELEVISION CHANNEL

DEPARTMENT DESCRIPTION:

TV 18 The Government Channel provides local-based government services and public education programming to the citizens of Gainesville and Hall County who receive their television cable service through Charter Communications and Comcast Communications. The station is a joint service operation of the City of Gainesville and Hall County Governments. Daily operations consist of gathering video and graphic images from various city/county/public school departments then converting those images into graphic displays for use on the 24 hour channel Bulletin Board programming schedule or into professionally recorded video programs for cable-casting each month.

MISSION STATEMENT:

The mission of TV18 is to offer timely, accurate information about city/county government news, events and activities to the local community.

GOALS & OBJECTIVES:

1. Minimize the amount of City/County Funding.

* Offer student job shadow, training, and internship opportunities to students and adults who want to volunteer their time within the Video Production operation.

2. Expand the TV18 viewer base.

* Use internet search and server engines to carry locally produced video programs.

3. Increase exposure and improved delivery to internet users and citizens without the TV-18 Channel.

* Produce mini-versions of TV18 shows that contain generic information to allow them to be linked to various city/county department links.

PERFORMANCE MEASURES:

WORKLOAD							
MEASURES	ACTUAL				Thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Market Share of HR Referral Sources	10%	10%	10%	10%	11%	11%	
STRATEGIC PLAN							
Bench & Probation Warrant Success	35%	33%	33%	34%	35%	35%	
Success Rate for Delinquent Taxes	28%	31%	32%	32%	35%	35%	
Number of Mini TV- Shows (Produced)	N/A	N/A	N/A	N/A	N/A	6	
Number of Show Views.	N/A	N/A	N/A	N/A	N/A	9,200	

REVENUE SOURCES & ASSUMPTIONS

The Governmental Cable Television Fund assumes funding primarily from intergovernmental revenue sources. Currently this Fund is shared by the City of Gainesville and Hall County Government, both holding an equal share of the Fund. It is funded 50% City of Gainesville and 50% Hall County. These funding sources are held under an Intergovernmental agreement between the two governments.

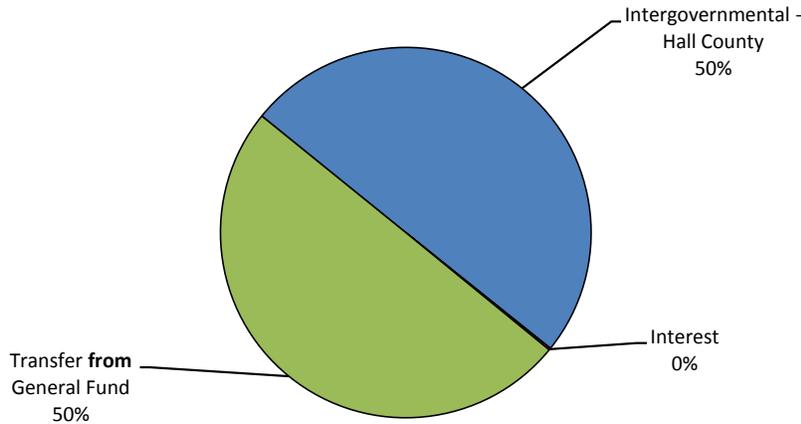
Other revenue sources consist of interest earned on investments. This funding source makes up less than 1% of the allocated to this fund.

GOVERNMENT CABLE TELEVISION CHANNEL

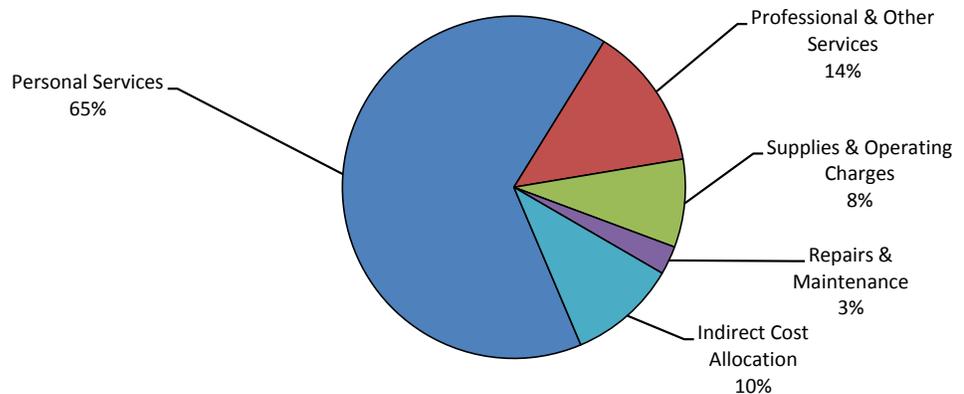
GOVERNMENT TELEVISION CHANNEL FUND SUMMARY

REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
Intergovernmental - Hall County	\$ 81,339	\$ 88,667	\$ 87,717
Interest	496	400	300
Other Revenue	47	-	-
Budgeted Fund Balance	-	-	-
Transfer from General Fund	81,339	88,667	87,717
Total Revenues	163,221	177,734	175,734
EXPENDITURES			
Personal Services	117,272	116,590	114,590
Professional & Other Services	25,579	24,777	23,809
Supplies & Operating Charges	16,708	13,270	14,607
Repairs & Maintenance	3,492	5,097	4,728
Indirect Cost Allocation	-	18,000	18,000
Capital Outlay	-	-	-
Total Expenditures	163,051	177,734	175,734
Excess Revenues Over/(Under) Expenditures	\$ 170	\$ -	\$ -

Revenues by Category



Expenditures by Category



HOTEL MOTEL TAX FUND

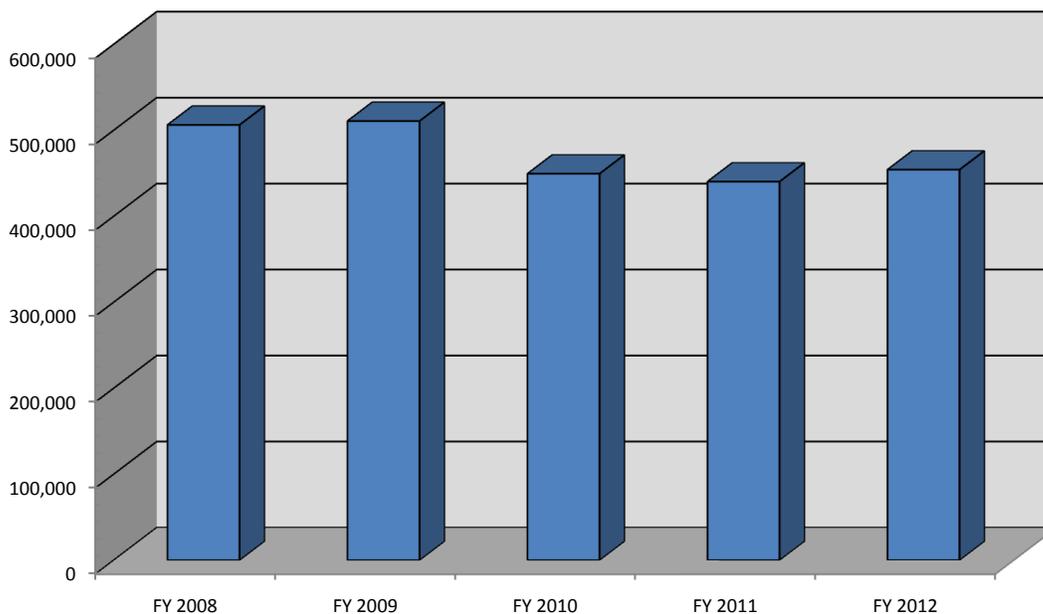
FUND DESCRIPTION:

Hotel/Motel Tax is a tax on room rentals at hotels and motels located within the City. The tax was assessed at the rate of 5% for fiscal years before 2001. On January 1, 2001, the tax rate was raised to 6%. The revenue assumption for the fiscal year budget presented here was projected by calculating the forecasted tax base for the coming fiscal year (estimated by using the tax bases from several prior fiscal years) and then assessing the base at the rate of 6%. Fiscal Year 2012 Tax Base was projected at \$7,566,500. Of the total projected collections of \$453,990; \$75,665 is restricted for Capital Projects for the Georgia Mountains Center.

HOTEL MOTEL TAX FUND SUMMARY

	FY 2010 ACTUAL	FY 2011 BUDGET	FY 2012 BUDGET
Revenue			
Hotel/Motel Taxes (5%)	\$ 370,710	\$ 366,667	\$ 378,325
Hotel/Motel Taxes (1% for Capital Projects)	74,142	73,333	75,665
Interest	226	300	200
Other	-	-	-
Transfer from General Fund	-	-	-
Budgeted Fund Balance	-	-	-
Total Revenue	445,078	440,300	454,190
Expenditures			
Main Street Program	47,873	-	-
Lake Lanier CVB	33,200	-	-
Transfer to General Fund	110,400	55,300	75,522
Transfer to Ga Mountain Ctr	190,035	310,000	303,003
Transfer to Capital Projects (GMC)	75,000	75,000	75,665
Total Expenditures	456,508	440,300	454,190
Excess Revenues Over/(Under) Expenditures	\$ (11,430)	\$ -	\$ -

Five Year Budget Trend



IMPACT FEE FUND

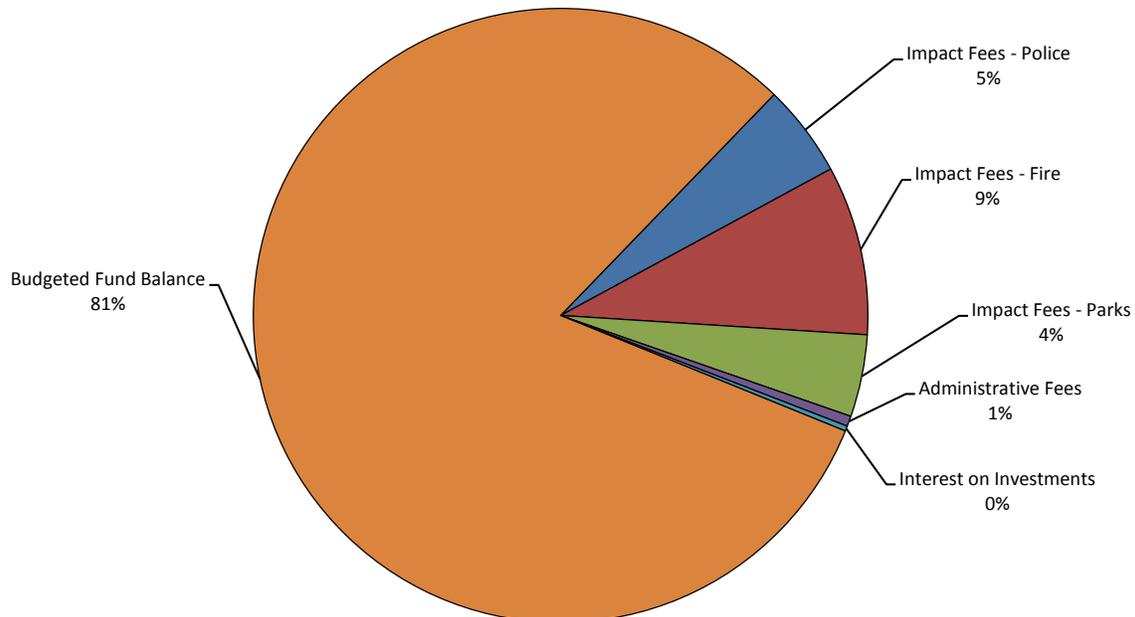
FUND DESCRIPTION:

Impact fees are collected by the City for the following areas: Police, Fire, and Parks & Recreation. The city also collects impact fees for libraries and the detention facility on behalf of Hall County. All fees collected are deposited into special accounts earmarked for the above stated areas. Funds expended on these service areas must be used on items identified in the Capital Improvement Element of the City of Gainesville Comprehensive Plan. The Financial Services Department and Department of Planning and Development are required to submit annual reports detailing the expenditure of funds to the Department of Community Affairs. The Gainesville City Council has designated, through ordinance, the Director of Planning and Development as the Impact Fee Administrator.

IMPACT FEE FUND SUMMARY

	FY 2010 ACTUAL	FY 2011 BUDGET	FY 2012 BUDGET
Revenue			
Impact Fees - Police	\$ 8,554	\$ 4,000	\$ 18,000
Impact Fees - Fire	15,587	7,500	33,000
Impact Fees - Parks	12,419	11,000	16,000
Administrative Fees	1,757	900	2,000
Interest on Investments	2,242	2,000	1,000
Budgeted Fund Balance	-	110,660	300,000
Total Revenue	40,559	136,060	370,000
Expenditures			
Transfer to General Fund	1,757	900	2,000
Transfer to Capital Projects Funds	325,000	110,660	300,000
Available for Capital Projects	-	24,500	68,000
Total Expenditures	326,757	136,060	370,000
Excess Revenues Over/(Under) Expenditures	\$ (286,198)	\$ -	\$ -

IMPACT FEE FUND REVENUES BY TYPE



INFORMATION TECHNOLOGY FUND

FUND DESCRIPTION:

This fund is used to account for an Information Technology fee derived from each citation issued by City of Gainesville Police officers, for the purpose of improving functionality and efficiency through the use of enhanced technology.

INFORMATION TECHNOLOGY FUND SUMMARY

	FY 2010 ACTUAL	FY 2011 BUDGET	FY 2012 BUDGET
Revenue			
Technology Fees	\$ -	\$ -	\$ 60,000
Budgeted Fund Balance	-	-	-
Total Revenue	-	-	60,000
Expenditures			
Transfers to	-	-	-
Available for Capital Projects	-	-	60,000
Total Expenditures	-	-	60,000
<i>Excess Revenues Over/(Under) Expenditures</i>	\$ -	\$ -	\$ -

* Fiscal Year 2012 is the first budgeted year of collections.

TAX ALLOCATION DISTRICT FUND

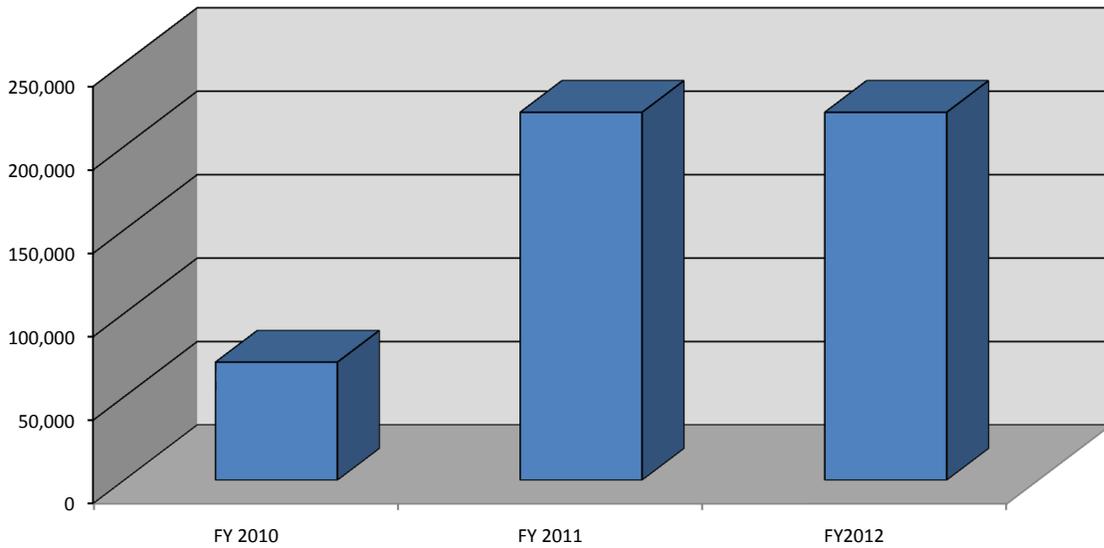
FUND DESCRIPTION:

This fund is used to account for ad valorem property tax collections derived from the City tax allocation district known as Midtown, for the purpose of stimulating private redevelopment within the Midtown area.

TAX ALLOCATION DISTRICT FUND SUMMARY

	FY 2010 ACTUAL	FY 2011 BUDGET	FY 2012 BUDGET
Revenue			
Property Tax - Current	\$ 78,157	\$ 220,000	\$ 220,000
Interest on Investments	463	400	400
Total Revenue	78,620	220,400	220,400
Expenditures			
Transfer to General Government CIP	-	17,500	-
Available for Capital Projects	-	202,900	220,400
Total Expenditures	-	220,400	220,400
Excess Revenues Over/(Under) Expenditures	\$ 78,620	\$ -	\$ -

Three Year Revenue Trend



PARKS AND RECREATION

DEPARTMENT DESCRIPTION:

The Gainesville Parks and Recreation Agency was founded in 1924 by a special election by the citizens of Gainesville. Governed by a nine-member appointed board having the legal responsibility to provide, establish, maintain and conduct a comprehensive parks and recreation program, the Gainesville Parks and Recreation is funded through City of Gainesville ad valorem taxes and fees & charges. Although Gainesville Parks and Recreation is funded primarily by City of Gainesville residents, all programs are available to residents outside the City. Therefore, in fairness to the residents of Gainesville, a non-resident fee may be added to programs to help offset the costs of providing them. The Gainesville Parks and Recreation Agency is one of only 84 agencies nation-wide and one of five agencies in the State of Georgia to have achieved accreditation from the Commission for Accreditation of Parks and Recreation Agencies.

MISSION STATEMENT:

The Gainesville Parks and Recreation Agency, through a coordinated effort, seeks to enrich the quality of life of the citizens we serve by providing safe and accessible facilities and a diversified program of activities in an effective, efficient, equitable and responsive manner.

GOALS & OBJECTIVES:

1. To enhance the quality of life of the citizens of Gainesville through Service Quality in Parks and Recreation Opportunities.

- * Provide high quality, clean, safe, accessible and diversified park amenities and open spaces that support opportunities for active and passive recreation for all citizens through continuous inspection of all parks and facilities.
- * Evaluate and expand leisure activities based on citizen feedback gathered through the Vision 2014 Master Plan Update.
- * Provide well-maintained rental spaces that meet the needs of citizens while maximizing equipment and facility life spans.

2. To sustain financial stewardship through streamlining leisure services and building effective partnerships that support the needs of the citizens.

- * Evaluate and expand partnerships, collaborations and sponsorships.
- * Develop and implement an Agency-wide Energy Policy.
- * Develop and implement a Revenue Policy.

3. To provide customer satisfaction for all Agency programs, facilities, and services.

- * Maintain customer service campaign that solicits and monitors public input regarding the Agency's performance in services provided.
- * Implement Communication and Marketing Plan.
- * Provide Staff training opportunities.

PERFORMANCE MEASURES:

WORKLOAD						
MEASURES	ACTUAL			Thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012
# Park Audits within two years	N/A	13	19	0	9	10
# Youth Athletic participants	1112	1045	1061	599	1228	1257
Decrease energy consumption	N/A	N/A	N/A	N/A	N/A	5%
# Staff training opportunities	N/A	N/A	59	42	65	72
STRATEGIC PLAN						
Customer Service Rating	N/A	N/A	N/A	3.5	3.5	3.6
# Written Partnership Agreements	3	3	4	5	5	6

PARKS AND RECREATION

REVENUE SOURCES & ASSUMPTIONS

Ad Valorem Tax is based on the same projected digest used for the General Fund. Growth at 5% or greater has been experienced over the last five years. For the current year, an estimated 7% decrease is projected. See projected tax digest in Glossary and Appendices Section.

Charges for Services includes admissions, program and league fees, facility leases, concession operations, etc. Projections rely on historical trends and economic conditions.

Interest is based on economic conditions, interest rates, and cash flow projections.

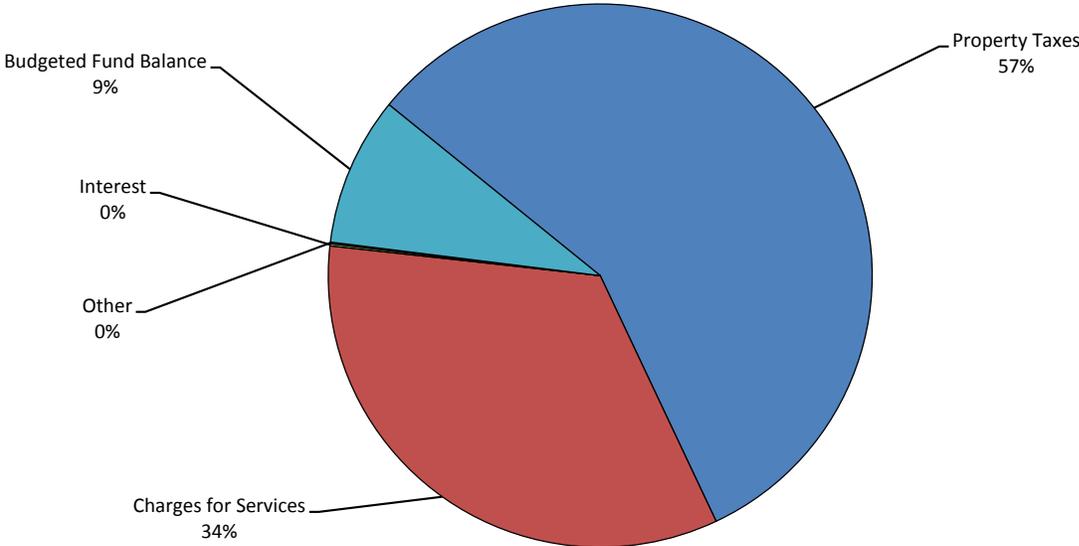
Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

PARKS AND RECREATION FUND SUMMARY

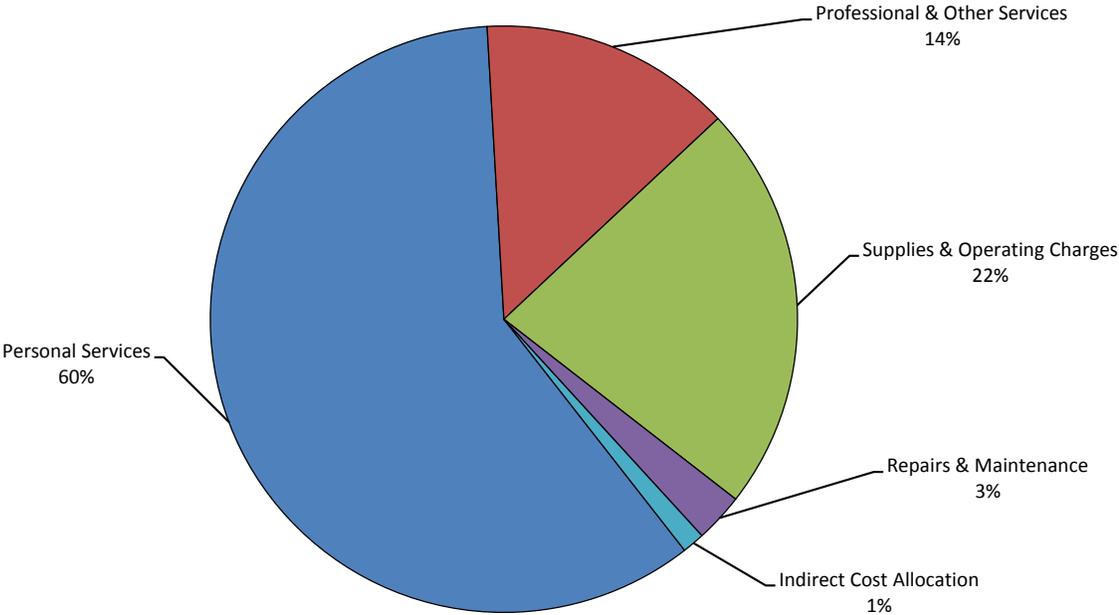
REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
Millage Rate	0.75	0.75	0.75
Property Taxes	\$ 2,771,250	\$ 2,569,644	\$ 2,328,179
Charges for Services	1,410,271	1,367,388	1,375,319
Interest	8,019	7,750	5,200
Intergovernmental	325,000	-	-
Other	6,183	1,020	3,870
Transfer from General Fund	-	-	-
Transfer from P&R CIP Fund	-	-	-
Budgeted Fund Balance	-	224,141	361,009
Total Revenues	4,520,723	4,169,943	4,073,577
EXPENDITURES			
Personal Services	2,428,090	2,477,031	2,429,594
Professional & Other Services	507,329	596,375	566,950
Supplies & Operating Charges	962,209	914,646	916,871
Repairs & Maintenance	162,625	117,499	110,162
Indirect Cost Allocation	-	50,000	50,000
Capital Outlay	47,004	14,392	-
Available for Capital Improvements	-	-	-
Transfers to Other Funds	547,375	-	-
Total Expenditures	4,654,632	4,169,943	4,073,577
Excess Revenues Over/(Under) Expenditures	\$ (133,909)	\$ -	\$ -

PARKS AND RECREATION

Revenues by Category



Expenditures by Category



AIRPORT

DEPARTMENT DESCRIPTION:

The Lee Gilmer Memorial Airport is owned and operated by the City of Gainesville's Public Works Department. The airport offers 81 T-Hangars and 12 Corporate Hangars which are available to lease for both private and corporate aircraft. The Lee Gilmer Memorial Airport consists of two runways. Runway 11/29 is 4,001 feet long and runway 5/23 is 5,500 feet long with high intensity lighting and ILS (Instrument Landing System).

Unicom Frequency: 123.075.

ASOS: 126.475

MISSION STATEMENT:

To provide high quality, efficient services and superior infrastructure to all users of the Lee Gilmer Memorial Airport.

GOALS & OBJECTIVES:

1. Operate and manage the airport ensuring safety is the most important concern by being accident free.
2. Manage the Airport Industrial Park and Airport Hangar Leases so that maximum revenue is generated for airport operations.
3. Maximize the use of available GDOT and FAA Grants so that the airfield has the latest and safest navigational aids and facilities in Northeast Georgia.

PERFORMANCE MEASURES:

WORKLOAD							
MEASURES	ACTUAL				Thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Hanger Tenants	93	93	84	77	77	77	
Industrial Park Tenants	19	19	19	19	19	19	
STRATEGIC PLAN							
Months of Accident Free Operation	N/A	N/A	12	6	12	12	
Hanger Occupancy Rate (%)	100	100	90	83	83	83	
Industrial Park Occupancy Rate (%)	100	100	100	100	100	100	
Grant Funding Received	\$ 430,627	\$ 1,895,929	\$ 120,235	\$ 368,652	\$ 969,621	\$ 468,975	

REVENUE SOURCES & ASSUMPTIONS

Funding Sources: Charges for Services, Federal & State Grants

T-Hangar Rent includes the monthly rental of T-Hangars. There are a total of five types of T-Hangars most designed for two different sizes of aircraft, single engine and multi-engine planes. The projections are based on occupancy rates, economy, and historical trends.

Corporate Hangar Rent includes the monthly rents of corporate hangars and related office space. The revenue projection is based on 83% occupancy at established rental rates.

Industrial Park Rent is for the rent of land in the Industrial Park. Revenues are very stable due to tenant stability over the past several years. All leases for the Airport Industrial Park are long-term leases.

Fuel Flowage Fee has been greatly improved with the FBO (Fixed Base Operator) lease effective July 1, 1998 and with the addition of Lanier Aviation self serve avgas fuel sales. It was formerly assessed at one cent (\$0.01) per gallon for the amount of fuel sold monthly by the FBO after the first 10,000 gallons which was free of any fee. With the new FBO lease, the monthly fee has 4 tiers: The first 17,000 gallons delivered per month is levied at \$0.04 per gallon; from 17,001 to 21,000 gallons the fee is \$0.06 per gallon; from 20,001 to 25,000 gallons, the fee is \$0.08 per gallon; and any amount over 25,000 gallons is assessed at \$0.10 per gallon. The fuel flowage for Lanier Aviation is \$0.10 per gallon.

Fixed Base Operator (FBO) Lease is the lease of the facilities at the airport to the Fixed Base Operator, Champion Aviation Services, Inc. effective July 1998. Monthly rate for this lease was initially set at \$1,500.00 and to be adjusted every five year based on the All Urban Consumer Price Index CPI-U.

Interest Income projections are based on cash balances, interest rates, and the economy.

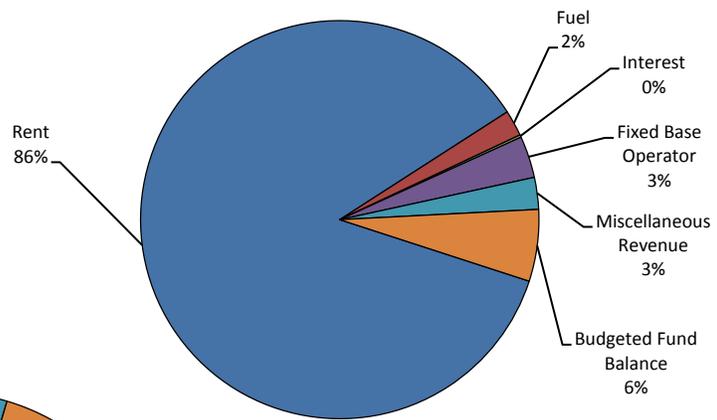
Other Income includes the flight center SASO fees, late payment fees and wash rack fees.

AIRPORT

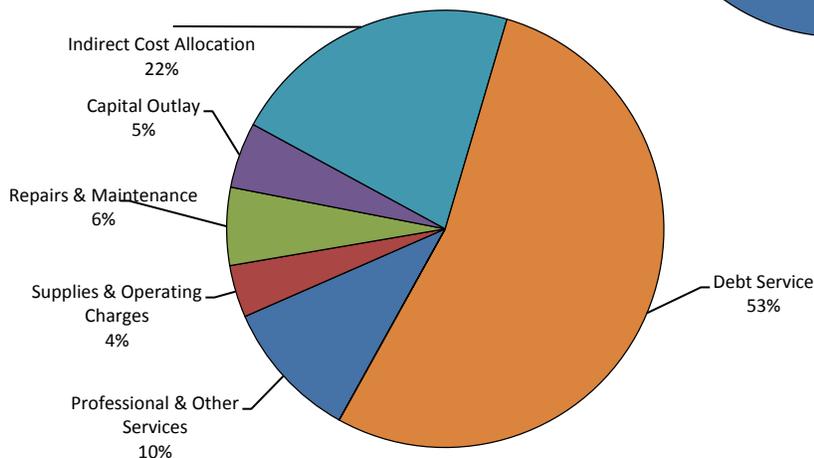
AIRPORT FUND SUMMARY

REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
T-Hangar Rent	\$ 314,225	\$ 343,720	\$ 304,260
Corporate Hangar Rent	379,898	393,924	355,802
Industrial Park Rent	130,225	134,202	134,202
Fuel	16,667	17,040	19,500
Interest	2,858	2,000	1,800
Fixed Base Operator	23,564	31,341	31,341
Miscellaneous Revenue	16,735	2,340	23,960
Grants	120,235	969,621	-
Budgeted Retained Earnings	-	160,215	53,838
Total Revenues	1,004,407	2,054,403	924,703
EXPENDITURES			
Personal Services	-	-	-
Professional & Other Services	29,038	96,237	95,937
Supplies & Operating Charges	35,901	39,025	35,820
Repairs & Maintenance	8,863	16,150	53,250
Capital Outlay	-	1,206,413	45,000
Indirect Cost Allocation	100,000	200,000	200,000
Debt Service	220,546	496,578	494,696
Available for Capital Projects	-	-	-
Depreciation	617,839	-	-
Total Expenditures	1,012,187	2,054,403	924,703
<i>Excess Revenues Over/(Under) Expenses</i>	<i>\$ (7,780)</i>	<i>\$ -</i>	<i>\$ -</i>

Revenues by Category



Expenditures by Category



PUBLIC UTILITIES DEPARTMENT

DEPARTMENT DESCRIPTION:

The Public Utilities Fund is used to account for activities connected with the development, operation and maintenance of water and sewer service in the City of Gainesville and parts of Hall County. This is an enterprise fund, financed and operated in a manner similar to private business enterprises. Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges.

MISSION STATEMENT:

It is the mission of the Gainesville Public Utilities Department to provide ample quantities of safe, aesthetically pleasing water at adequate pressures to our customers, and to provide this water at the lowest possible price that will allow the system to be safely operated and expanded in accordance with the Water Master Plan adopted by the Gainesville City Council. Furthermore, it is our goal to collect and treat all wastewater generated in our service area in a safe and environmentally sound manner at the lowest possible price. We will endeavor to meet these goals while managing our resources as a responsible steward for the future of our community and while providing the highest level of customer service possible.

GOALS & OBJECTIVES:

1. Create a safe working environment to ensure not only the safety of our employees but also the safety of our citizens.

- * Review & update proper handling procedures and storage requirements for all chemicals used in the treatment process at Riverside Water Treatment Plant.
- * Train two of the four shift supervisors at the Lakeside Water Treatment Plant to troubleshoot, disassemble, and assemble chemical feed pumps by June 2012.
- * Continue to provide safety education by conducting 7 mandatory safety meetings with 100% staff attendance during FY12.
- * Increase the level of safety in the workplace through an innovative operator qualification program at our Flat Creek Water Reclamation Facility that will insure each operator is totally familiar with emergency response actions to mediate power loss, potential permit violations, and major equipment failure.
- * Review and update Standard Operations Safety Procedures for our Linwood Wastewater Reclamation Facility to create a safe and accident free work environment during FY12.
- * Sponsor stream cleanups to remove debris from local streams and Lake Lanier.
- * Enhance job site safety for our employees and the traveling public by sending all resident inspectors in our Engineering and Construction Services Division to a traffic control refresher course.
- * Maintain clean parking lots and ensure lighting is maintained on a regular basis at our Administrative Building to provide a safe environment for our employees and citizens.
- * Maintain entrances to Administration Building to ensure the safety of employees and citizens.

2. Provide Public Education programs to enrich the community through the knowledge of the water environment.

- * Participate in public education events in FY12 such as Touch-A-Truck and Community Helper Day.
- * Coordinate with local educational and civic organizations to provide comprehensive educational seminars and plant tours designed to raise awareness of our role in water reclamation and water treatment and its critical contribution to our water environment.
- * Maintenance will participate in the Public Utilities new employee orientation program by giving tours of the pump stations.
- * Conduct water conservation outreach activities.
- * Environmental Compliance & Permitting division will collaborate with School Science programs to perform stream monitoring.
- * Participate/conduct a minimum of 3 water and wastewater related public education presentations, such as Government-Citizen Academy, Junior Achievement, and High School Job Shadowing.
- * Customer Account Services group will improve billing accuracy by updating the current bill to provide more valuable information by FY12.
- * Finance and Administration division will have the Customer Advocates work to educate customers with high usage on how to determine leaks.

PUBLIC UTILITIES DEPARTMENT

3. Work more efficiently and effectively to be good stewards of environmental and financial resources.

- * Participate in a shore sweep of the Cedar Creek Reservoir during FY12.
- * Distribution & Collection division will use new leak detection equipment to locate and repair 12 leaks and recover 2.5 million gallons of water during FY12.
- * Refurbish mechanical components of the dewatering equipment at Flat Creek Water Reclamation Facility to improve efficiency and gain additional 4% cake solids content in order to reduce biosolids transportation cost.
- * Increase in-house process control testing frequency at Linwood Wastewater Reclamation Facility resulting in optimum chemical dosage and reduced chemical cost during FY12.
- * Maintenance will evaluate the application of pumps with a high failure rate within the plants to evaluate alternative pump selections.
- * Distributions & Collection division will respond to all complaints of sewage blockages within one hour of receipt of complaint.
- * Environmental Compliance & Permitting division will conduct routine stream assessments.
- * Environment Compliance & Permitting division will return lab results to industrial clients within 10 days.
- * Engineering & Construction Services Division will limit contractor initiated change orders to less than 5% of project value in FY 12 by improving overall design.
- * Meter Services within the Customer Account Services group will work to improve the efficiency of meter reading by converting routes to either radio read or touch read. Convert 12% of current meters to Flex Net Remote Read by FY12.
- * Finance and Administration division will implement a round up program by FY12.
- * Control operating expenses by only allowing a 5% increase from the previous year's (FY11) budget.

PERFORMANCE MEASURES:

WORKLOAD							
MEASURES	ACTUAL				Thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Lab Results to Industrial Clients with in 10 days	100%	100%	97%	100%	98%	98%	
Sewage blockage complaint response time	1Hr	1Hr	1Hr	1Hr	1Hr	1Hr	
Preventive maintenance work orders	N/A	1,505	1,886	950	1,750	2,000	
Number of Leaks found w/ Leak Detection Program	N/A	N/A	2	7	20	12	
STRATEGIC PLAN							
Convert Water Meters to Flex Net system	N/A	N/A	3,000	4,000	2,500	5,500	
% of increase in operating budget.	-7.20%	-7.79%	0.57%	6.47%	3%	5%	

PUBLIC UTILITIES DEPARTMENT

REVENUE SOURCES & ASSUMPTIONS

Water Revenue is the largest revenue source in this fund. The service area includes a large portion of Hall County. With the watering restrictions being lessened, we have seen a slight increase in billed water volumes. Rates are different for inside City and outside City customers due to differing service costs. Estimates are based on current and historical trends, with a projected 4.0% rate increase (on all metered water sales) to occur January 1st to facilitate payment for major capital improvements.

Account Service Fees are the third largest revenue source in this fund. This fee is billed to each account on the system as a base fee that recovers the cost to read the meter and generate a bill, regardless of consumption. This base fee was previously built into the water and sewer charges, and was broken out separately as part of a rate restructuring to improve equity to customers. This revenue category is very stable and increases steadily at the rate new customers tie onto the system. This year there is a decrease in budgeted revenue due to a reduction in the fee for the outside City customer.

Water Tapping Fees are levied to recoup the actual cost of tapping the water mains for new or additional users tapping onto an existing water line. The projected revenue is based on historical trend review and analysis, coupled with construction start projections.

Service Fees are charged when service to a user is terminated for non-payment, and as a penalty for a returned check. This revenue has been stable over the past three years.

Late Payment Penalties of 10% of the amount due are charged if payments reach the Customer Service & Billing Department after the due date on the billing.

Sewer Revenue is the second largest revenue source in this fund, with the majority of the service area inside the City limits. This revenue category has seen a slight increase in consumption usage, and very little growth due to the current economy. Estimates are based on current and historical trends, with a projected 4% rate increase to occur January 1st to facilitate payment for major capital improvements.

Surcharges are charged to large industrial and commercial customers if their pollutant load is in excess of what is found in the maximum residential waste effluent. Surcharge fees have been stable over the past few years. This is based on historical trends.

Sewer Tapping Fees are charged for a new customer to tap onto the City's Sanitary Sewer System. This charge is set to recover the City's cost to install the actual tap to the City's sewer for new or expanded service. Revenue has drastically declined over the past two years due to the drastic decline in the building industry and poor economy. The projection is based on historical trend analysis and an environmental trend toward less reliance on septic tanks.

Interest Revenue is based on cash balances, the economy, and interest rates. A decrease in revenue is due to decrease in interest rates due to a poor economy and the current recession.

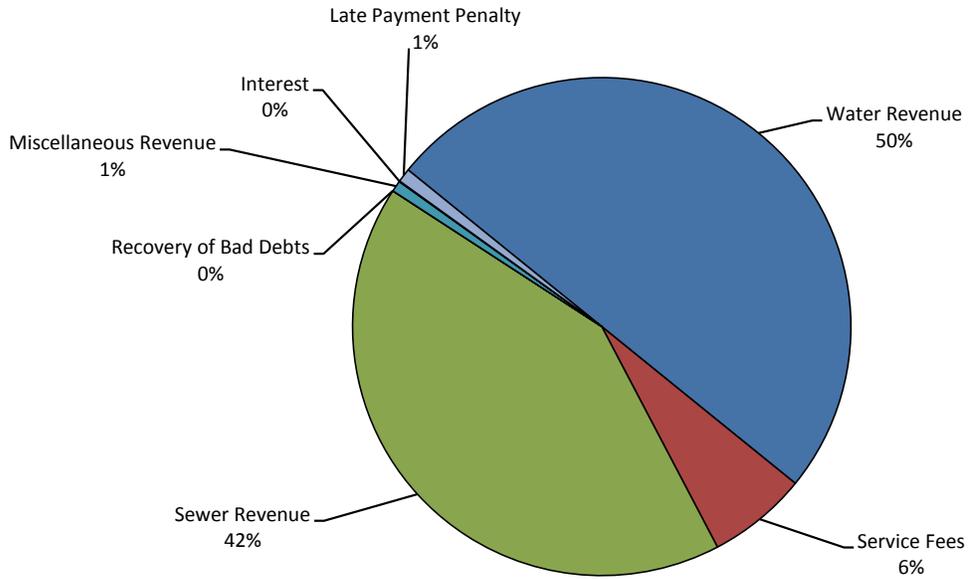
Water/Sewer Connection Fees are charged to enable the system to fund its expansion. These fees are based on the prorated cost of providing service with each new tap to the system and vary depending on tap size. Projections are based on anticipated new customer acquisition.

PUBLIC UTILITIES DEPARTMENT

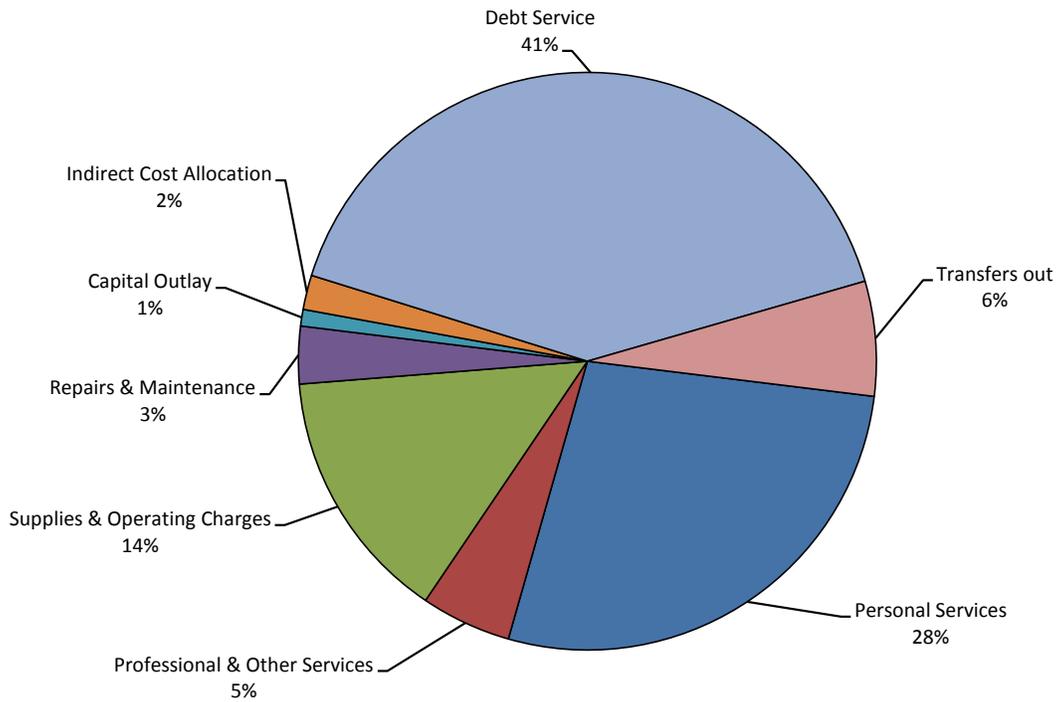
PUBLIC UTILITIES FUND SUMMARY				
REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget	
Water Revenue	\$ 24,111,763	\$ 24,975,731	\$ 27,500,000	
Water Connection Fees	914,680	735,276	343,474	
Water Connection Administration Fees	27,406	21,852	10,176	
Water Tapping Fees	459,233	362,988	191,904	
Account Service Fees	3,689,470	3,715,000	3,320,000	
Service Fees	334,275	302,592	310,000	
Late Payment Penalty	527,956	459,960	500,000	
Sewer Revenue	20,375,594	20,945,105	23,148,000	
Surcharge	267,919	288,000	300,000	
Sewer Tapping Fees	19,805	19,083	6,072	
Sewer Connection Fees	173,205	67,320	21,420	
Sewer Connection Administration Fees	5,457	2,018	642	
Recovery of Bad Debts	4,164	1,200	2,000	
Miscellaneous	1,260,819	402,100	401,700	
Interest	396,794	24,000	26,000	
Gain(Loss) Sale of Fixed Assets	14,313	3,000	1,500	
Intergovernmental Revenue	1,489,826	5,000	-	
Contributions	1,237,135	-	-	
Transfers In	-	-	-	
Budgeted Retained Earnings	-	228,750	-	
Total Revenues	55,309,814	52,558,975	56,082,888	
EXPENDITURES	FY2010 Actual	FY2011 Budget	FY2012 Budget	
Personal Services	13,944,395	14,475,756	14,567,069	
Professional & Other Services	2,064,833	2,423,037	2,679,099	
Supplies & Operating Charges	5,790,144	6,789,025	7,568,501	
Repairs & Maintenance	1,221,399	1,975,384	1,704,485	
Capital Outlay	-	473,800	492,000	
Total Operating Expenditures	23,020,771	26,137,002	27,011,154	
Indirect Cost Allocation	1,115,313	1,106,596	1,022,416	
Miscellaneous	5,742	-	-	
Depreciation	13,042,303	-	-	
Amortization	278,921	-	-	
Debt Service	8,866,660	21,722,258	21,596,336	
Available for Capital	(109,182)	(39,768)	3,051,190	
Transfer to Other Funds	2,766,410	3,632,887	3,401,792	
Total Expenditures	48,986,938	52,558,975	56,082,888	
Excess Revenues Over/(Under) Expenses	\$ 6,322,876	\$ -	\$ -	

PUBLIC UTILITIES DEPARTMENT

Revenues by Category



Expenditures by Category



SOLID WASTE DEPARTMENT

DEPARTMENT DESCRIPTION:

Serving the City of Gainesville Residents by maintaining a clean and healthy environment by collecting and disposing of waste and recycling refuse through, bi-weekly garbage pickup, weekly curbside refuse and yard waste as needed, weekly recycling pickup, dead animals, white goods, bulky items, and special pickup on a call-in basis (user fee) charged, litter control, and special pickup of solid waste and recycling at City sponsored events.

MISSION STATEMENT:

The mission of the Solid Waste Department is to enhance the overall condition of the residential area of the city by providing a proactive and creative approach to maintaining a clean and sanitary environment through education, enforcement, and the removal of all discarded waste.

GOALS & OBJECTIVES:

1. Improve the appearance, health and safety of the City.

* Remove garbage and refuse generated by residents in a timely manner and in accordance with the Solid Waste Code.

2. Promote participation in recycling.

* Provide educational resources to schools and residents regarding recycling.

* Market and distribute, as requested, the new 35 gallon recycling containers to residents.

3. Operate the Solid Waste Division as a self-supporting operation.

* Ensure expenses and capital purchases do not exceed revenue from user fees and other Solid Waste dedicated revenue sources.

PERFORMANCE MEASURES:

WORKLOAD						
MEASURES	ACTUAL				BUDGET	
	FY2008	FY2009	FY2010	Thru 12/31 FY2011	FY2011	FY2012
Annual Waste Tonnage Picked up	8,404	7,814	7,274	3,281	9,337	8,000
Annual Household Stop Volume	885,144	884,364	879,996	443,742	889,200	1,164,800
Recycling (% by weight)	9.5%	8.36%	9.47%	9.55%	10.25%	10%
STRATEGIC PLAN						
Subsidy from General Fund	376,131	135,602	0	0	0	0
Tons Recycled	799	668	688	313	912	700
Recycling by weight (%)	9.5	8.36	9.47	9.55	10.25	10

REVENUE SOURCES & ASSUMPTIONS

Residential Collection is comprised of the existing user fee for residential garbage collection for twice weekly at the house and/or curbside pick-up. Included in this fee is once a week curbside rubbish and debris removal. Also included in this fee is once a week recycling pickup and a recycling container. The calculation is based on the annual average number of households served. The collection fee for all these services is \$32.10 per month for this budget year.

Commercial Franchise program began in FY 1994. Fees are projected at 5% of the gross receipts for all commercial garbage vendors. Assumptions are based on historical trends.

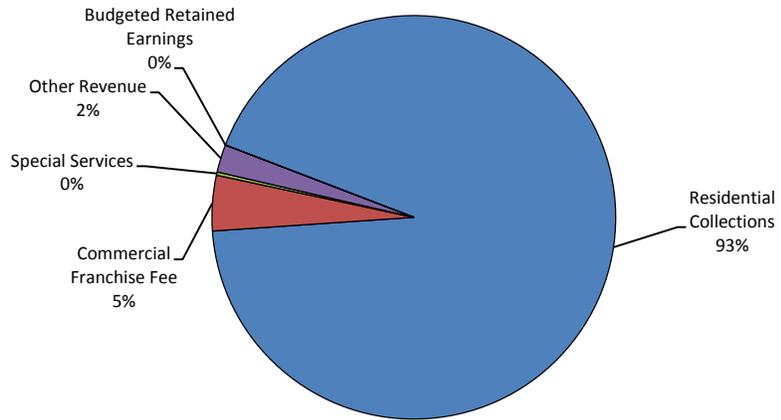
Special Services are recorded here such as the pick-up of white goods and furniture. Collection was started in FY 1995. Assumptions are based on historical trends and conservative estimates.

Landfill host fee is a fee paid on a per ton basis by landfills to the host city in accordance with State law.

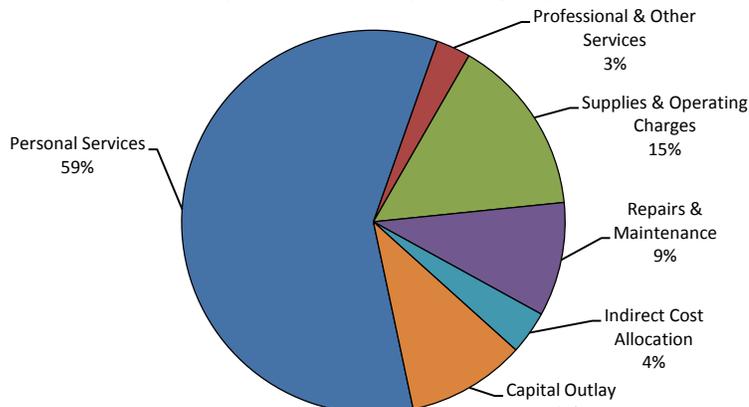
SOLID WASTE DEPARTMENT

SOLID WASTE FUND SUMMARY			
REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
Residential Collections	\$ 1,122,583	\$ 1,649,760	\$ 2,099,340
Customer Landfill Fee	306,408	154,560	-
City Wide Recycling	233,136	117,600	-
Commercial Franchise Fee	107,202	90,000	100,000
Special Services	3,382	3,000	6,000
Interest	2,317	3,000	-
Transfers in from General Fund	-	-	-
Lease Proceeds	-	185,000	-
Other Revenue	73,824	80,000	50,000
Budgeted Retained Earnings	-	-	-
Total Revenues	1,848,852	2,282,920	2,255,340
EXPENDITURES			
Personal Services	1,283,654	1,237,651	1,324,834
Professional & Other Services	289,846	177,478	65,323
Supplies & Operating Charges	271,409	370,767	340,150
Repairs & Maintenance	144,525	190,000	217,000
Debt Service	166	60,081	-
Depreciation	152,782	-	-
Indirect Cost Allocation	-	36,943	82,545
Capital Outlay	-	210,000	225,488
Total Expenditures	2,142,382	2,282,920	2,255,340
Excess Revenues Over/(Under) Expenses	\$ (293,530)	\$ -	\$ -

Revenues by Category



Expenditures by Category



CHATTAHOOCHEE GOLF COURSE

DEPARTMENT DESCRIPTION:

Chattahoochee Golf Club was designed by renowned architect Robert Trent Jones Sr. and opened in 1960. The course features 18 holes of Championship Golf, a practice range, two practice putting greens, a short game area, an indoor teaching facility for full swing analysis as well as an indoor putting lab. The clubhouse features a fully stocked golf pro shop, restaurant and men's and ladies locker rooms. The course was renovated in 2006 by Kevin Hargrave and Course Crafters. Chattahoochee Golf Club is the home of Tommy Aaron, the 1973 Masters Champion.

MISSION STATEMENT:

To serve golfers of all skill levels through 1st class customer service and by providing the highest quality course conditions possible.

GOALS & OBJECTIVES:

1. **Maximize golf course revenue by increasing the number of rounds played.**
 - * Increase annual rounds played by 3% from FY2011 26500 (budgeted) to FY2012 27295 (budgeted).
2. **Continue course improvements through funding from the Friends of Chattahoochee tournament.**
 - * Increase FOC tournament revenue by 10% from \$12975.00 to \$14275.00.
3. **Provide the highest quality playing conditions.**
 - * Continue to maintain #1 ranked course by a peer rating system.

PERFORMANCE MEASURES:

WORKLOAD							
MEASURES	ACTUAL				Thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
Number of Charity Golf Tournaments hosted	3	9	10	6	12	14	
Number of Course Sponsored Tournaments	N/A	1	2	2	2	3	
Number of Chattahoochee Country Club Tournaments	N/A	11	13	7	13	14	
Weekly Golf Game(s)	N/A	N/A	1	1	1	1	
STRATEGIC PLAN							
Rounds Played	21,139	30,181	25,361	13,690	26,500	27,295	
Friends of Chattahoochee	N/A	N/A	N/A	\$13,200	\$12,975	\$14,275	
Peer Rating	N/A	N/A	NA	#1	#1	#1	

CHATTAHOOCHEE GOLF COURSE

REVENUE SOURCES & ASSUMPTIONS

Charges for Services include a varying range of greens fees, golf cart rental fees, driving range fees, handicap services, and locker fees. Projections rely on historical data from the last three years. Revenue has been very stable to declining somewhat over the past three years (due to the uncertain economy and increased competition).

GREENS FEES, CART FEES, AND & OTHER REVENUE

Weekend AM - The largest source of green fee revenue.

Weekday Green Fee - Available to every golfer that plays CGC during the week.

Senior - Discounted green fee only available to residents 62 years and older.

Early Twilight - Discounted green fee that is available to all patrons generally 5 hours before sun sets.

Twilight - Discounted green fee that is available to all patron generally 3 hours before sun sets.

Weekend - Hall Co. green fee offered between Weekend AM and twilight times.

Guest - Chattahoochee Country Club Members Guest Fees. This revenue should increase with the corporate agreement with CCC.

High School - High school discount is given to students during the week, and on weekends after 2:00. This class of greens fee has been the stable over the past the years.

College - College discount given to students during the week. This fee has remained steady over the past years.

Cart Rental Fees - Cart revenues are the largest source of revenue and remain steady over the past three years.

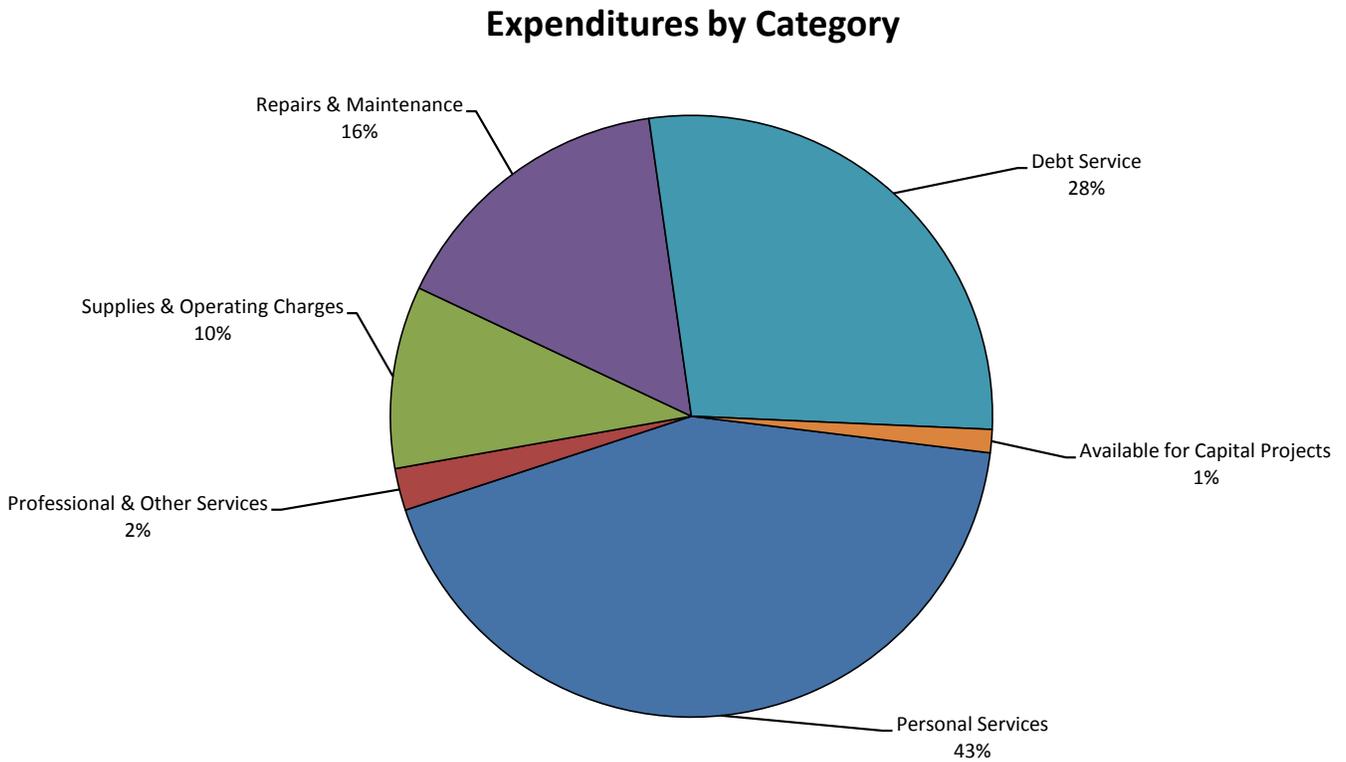
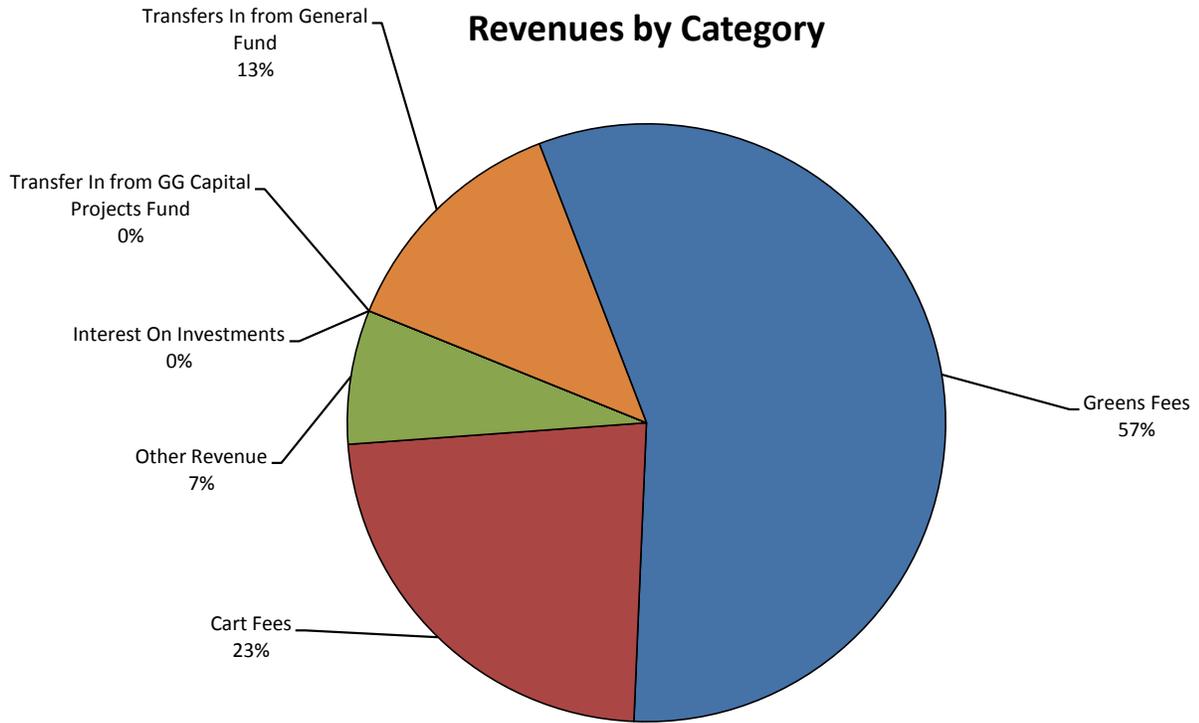
Handicap Fees - GSGA service that updates and maintains golfer's handicaps. The amount is \$40 per year per golfer. The course pays \$25.00 for each golfer to the GSGA for the use of their system.

Driving Range Fees - From sales of range tokens. These fees have been stable over the past three years.

CHATTAHOOCHEE GOLF COURSE FUND SUMMARY

REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
Greens Fees	\$ 589,751	\$ 662,000	\$ 648,400
Cart Fees	227,690	253,700	266,000
Other Revenue	96,314	245,205	83,300
Interest On Investments	23,354	-	-
Transfer In from GG Capital Projects Fund	-	-	-
Transfers In from General Fund	255,443	124,820	149,849
Budgeted Retained Earnings	-	-	-
Total Revenues	1,192,552	1,285,725	1,147,549
EXPENDITURES			
Personal Services	642,795	505,766	493,502
Professional & Other Services	26,696	15,321	25,961
Supplies & Operating Charges	110,627	276,999	112,390
Repairs & Maintenance	138,178	164,696	180,600
Debt Service	154,177	322,943	320,821
Available for Capital Projects	-	-	-
Available for Debt Service	-	-	-
Amortization/Depreciation	268,774	-	-
Capital Outlay	-	-	14,275
Total Expenditures	1,341,247	1,285,725	1,147,549
Excess Revenues Over/(Under) Expenses	\$ (148,695)	\$ -	\$ -

CHATTAHOOCHEE GOLF COURSE



GENERAL INSURANCE FUND

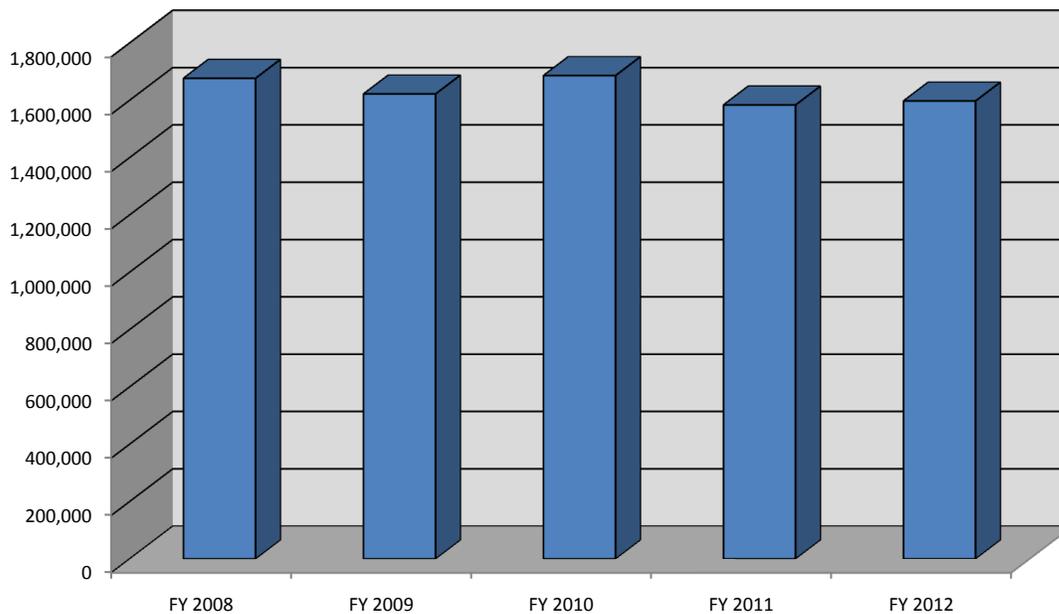
FUND DESCRIPTION:

The General Insurance Fund will account for property, liability, and workers' compensation insurance provided to the City departments. This is an internal service fund which is used to provide goods and services provided to the departments and agencies within the city. Costs of these goods and services are charged to the specific departments or units.

GENERAL INSURANCE FUND SUMMARY

	FY 2010 ACTUAL	FY 2011 BUDGET	FY 2012 BUDGET
Revenue			
Premiums and Losses Paid by Fund	\$ 1,408,990	\$ 1,546,357	\$ 1,549,519
Interest	4,731	6,000	4,000
Other	128	-	-
Budgeted Retained Earnings	-	31,187	43,912
Total Revenue	1,413,849	1,583,544	1,597,431
Expenditures			
Personal Services	135,919	-	-
Professional & Other Services	1,268,800	1,441,044	1,454,931
Supplies & Operating Charges	4,321	-	-
Repairs & Maintenance	79	-	-
Indirect Cost Allocation	-	142,500	142,500
Transfers Out	-	-	-
Total Expenditures	1,409,119.00	1,583,544.00	1,597,431.00
Excess Revenues Over/(Under) Expenditures	\$ 4,730	\$ -	\$ -

Five Year Budget Trend



EMPLOYEE BENEFITS FUND

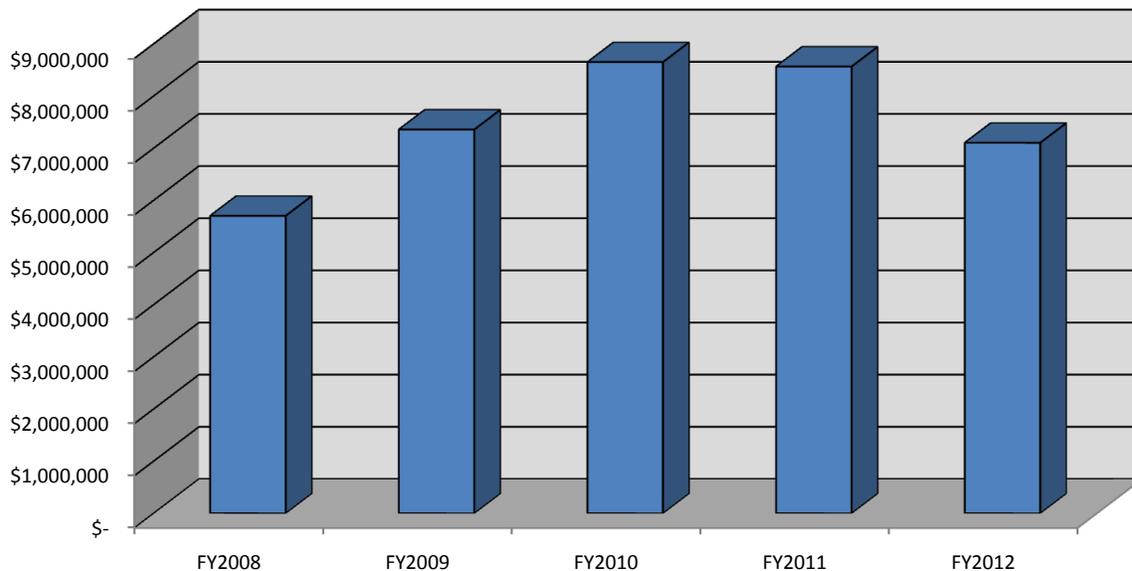
DEPARTMENT DESCRIPTION:

The Employee Benefits Fund accounts for the cost of providing life, health and other insurance benefits to City employees and retirees and their dependents, plus administrative costs and claims associated with these insurance components. As this is an internal service fund, which is used to provide goods and services to the departments and agencies within the city, costs of these goods and services are charged to the various departments.

EMPLOYEE BENEFITS FUND SUMMARY

REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
Premiums (Employees and Retirees)	\$ 2,202,187	\$ 2,091,900	\$ 1,934,076
Premiums (Employer)	5,977,461	6,146,745	5,168,884
Interest	1,917	-	-
Transfers In	5,000	-	-
Other Revenue	-	-	-
Budgeted Fund Balance	-	325,744	-
Total Revenues	8,186,565	8,564,389	7,102,960
EXPENDITURES			
Health Insurance Premiums/Claims Expense	5,849,071	7,230,415	5,735,644
Life Insurance Premiums	134,765	122,972	125,348
Vision Insurance Premiums	-	24,000	26,113
Dental Insurance Premiums	266,253	275,000	306,171
Long-term Disability Insurance	90,246	70,000	74,784
Short-term Disability Insurance	154,313	200,000	210,000
Medical Clinic Operations	546,655	602,446	600,000
Administration/Wellness Program	22,794	39,556	24,900
Total Expenditures	7,064,097	8,564,389	7,102,960
Excess Revenues Over/(Under) Expenditures	\$ 1,122,468	\$ -	\$ -

Employee Benefits Five Year Trend



VEHICLE SERVICES DEPARTMENT

DEPARTMENT DESCRIPTION:

The Vehicle Services operation of Public Works is responsible for providing preventive maintenance and repairs to City vehicles and equipment ranging from automobiles and trucks to large trucks and construction equipment. Departments whose vehicles are serviced include Public Works, Fire, Police, Hall Area Transit buses, and Georgia Mountains Center. Vehicle Services includes fueling services at the Public Works yard and the Public Utilities shop. Services within the Division include the Fuel master (the fuel management system), repair and maintain the fleet wash bay, and emergency (24 hour on call) repair on vehicles to ensure safe and reliable operation of City owned vehicles.

MISSION STATEMENT:

To provide automotive and equipment repairs with dedication to vehicle safety and commitment to delivering secure, effective, and professional vehicle services.

GOALS & OBJECTIVES:

1. Keep abreast of the latest repair and vehicle technologies to provide knowledgeable and an up to date repair process.

* Improve and build on the technical skills of all shop staff by attending any relevant continuing education opportunities.

2. Increase functional time of all City vehicles.

* Respond to emergency calls in less than 20 minutes.

* Strive to have all vehicles functional at least 95% of the time.

3. Effectively manage the City's aging fleet of equipment.

* Perform preventative maintenance on vehicles and minimize repeat repairs.

PERFORMANCE MEASURES:

WORKLOAD							
MEASURES	ACTUAL				Thru 12/31	BUDGET	
	FY2008	FY2009	FY2010	FY2011	FY2011	FY2012	
% Police & Fire Fleet Downtime	4%	4%	4%	4%	4%	4%	
% Of Total Fleet serviced annually	98%	98%	98%	98%	98%	98%	
Vehicles and Equipment Maintained	325	345	345	345	345	348	
STRATEGIC PLAN							
% Total Fleet Downtime to include Police and Fire	5%	5%	5%	5%	5%	5%	
% Emergency Road Request Initiated in 20 Min.	98%	98%	98%	98%	98%	98%	
% Repeat Repairs	4%	4%	4%	4%	4%	4%	

REVENUE SOURCES & ASSUMPTIONS

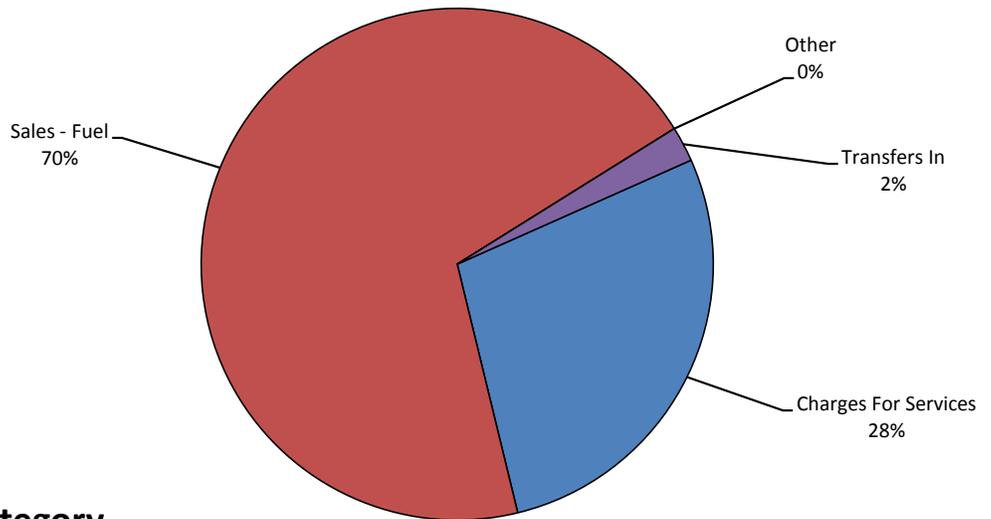
Charges for Services: These are charges for maintenance and routine services on city owned vehicles, to the various user departments.

Fuel sales: These are the charges for the purchase of fuel for each City owned vehicle with each department.

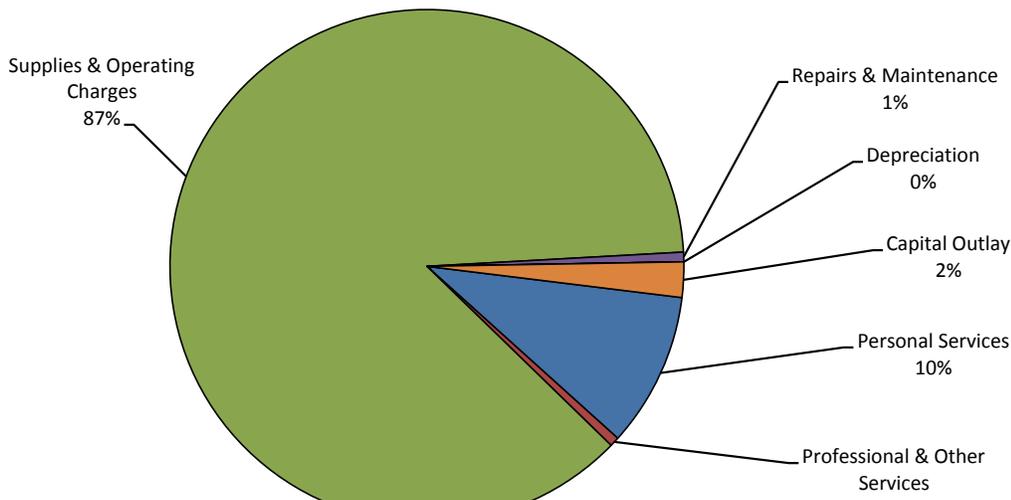
VEHICLE SERVICES DEPARTMENT

VEHICLE SERVICES			
REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
Charges For Services	\$ 638,020	\$ 751,813	\$ 784,049
Sales - Fuel	1,044,737	1,499,636	1,966,874
Other	-	-	-
Transfers In	7,448	-	62,500
Total Revenues	1,690,205	2,251,449	2,813,423
EXPENDITURES			
Personal Services	271,822	280,348	273,850
Professional & Other Services	9,880	17,070	16,920
Supplies & Operating Charges	1,365,777	1,936,481	2,443,053
Repairs & Maintenance	10,330	17,550	17,100
Depreciation	24,948	-	-
Capital Outlay	-	-	62,500
Total Expenditures	1,682,757	2,251,449	2,813,423
Excess Revenues Over/(Under) Expenditures	\$ 7,448	\$ -	\$ -

Revenues by Category



Expenditures by Category



CEMETERY TRUST SPECIAL REVENUE FUND

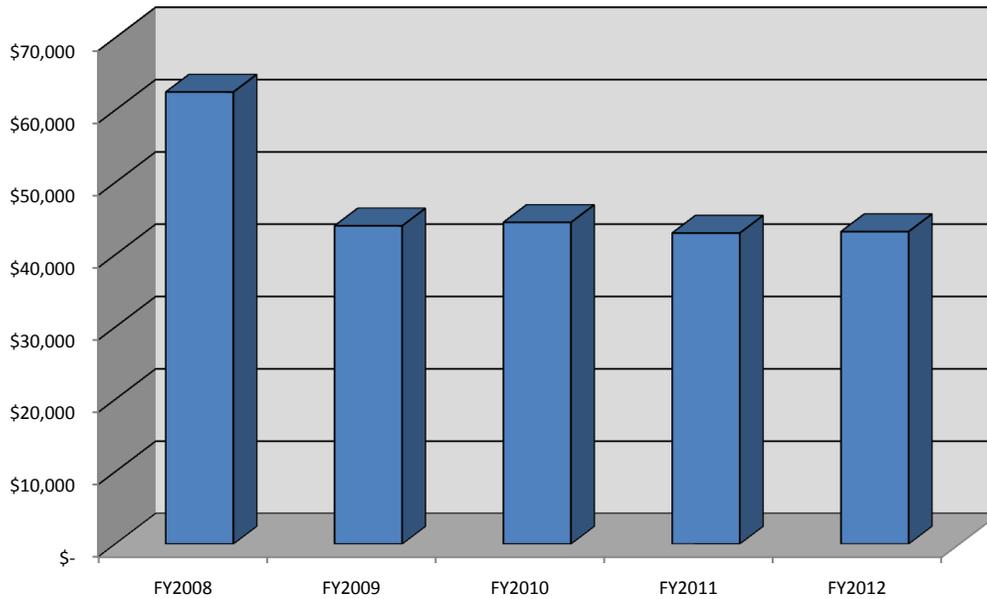
FUND DESCRIPTION:

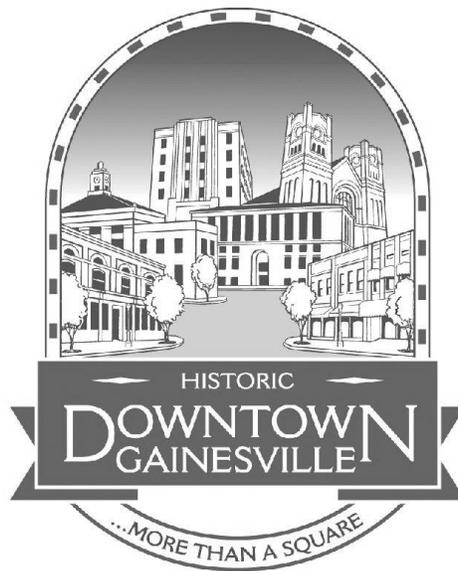
The Cemetery Trust Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Cemetery Trust Fund is used to account for the revenues and expenditures of this fund; which are restricted to the operation and improvement of Alta Vista Cemetery.

CEMETERY TRUST FUND SUMMARY

REVENUES	FY2010 Actual	FY2011 Budget	FY2012 Budget
Interest on Investments	\$ 341	\$ 500	\$ 200
Sales & Services	32,250	42,500	43,000
Transfers In	-	-	-
Budgeted Fund Balance	-	-	-
Total Revenues	32,591	43,000	43,200
EXPENDITURES			
Transfer to General Fund	44,480	-	-
Transfer to Capital Projects Fund	-	-	-
Transfer to Community Dev. Fund	-	-	-
Available for Capital Projects	-	43,000	43,200
Total Expenditures	44,480	43,000	43,200
<i>Excess Revenues Over/(Under) Expenditures</i>	<i>\$ (11,889)</i>	<i>\$ -</i>	<i>\$ -</i>

Cemetery Trust Fund Five Year Trend





CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

DEPARTMENTS	Grade	Budget									
		FY 2008		FY 2009		FY 2010		FY2011		FY2012	
		FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
City Manager's Office											
Mayor	Elected	1		1		1		1		1	
Mayor Pro-Temp	Elected	1		1		1		1		1	
Council Members	Elected	3		3		3		3		3	
City Attorney	Appt'd	1		1		1		1		1	
City Manager	Contract	1		1		1		1		1	
Assistant City Manager	Contract	1		1		1		1		1	
Public Information Officer	24	1		1		1		-		-	
City Clerk	23	1		1		1		1		1	
Office Coordinator	20	1		1		1		1		1	
Deputy City Clerk	19	1		1		1		1		1	
Public Information Assistant	18	1		1		1		-		-	
Administrative Secretary	17	1		1		1		1		1	
Records Management Coordinator	16	1		-		-		-		-	
Total City Manager		15	-	14	-	14	-	12	-	12	-
Administrative Services Dept. 3											
Chief Financial Officer	Contract	1		1		1		1		1	
Total Administration		1	-	1	-	1	-	1	-	1	-
Financial Services Manager	28	-		-		-		1		1	
Accounting Manager	27	1		1		1		-		-	
Budget & Purchasing Manager	27	1		1		-		-		1	
City Marshal	26	-		-		-		1		1	
Assistant to Director	26	-		-		-		-		1	
Financial Analyst	23	3		3		4		4		3	
Senior Accountant	22	1		1		1		1		1	
Payroll Coordinator	21	1		1		1		-		-	
City Tax Coordinator	20	1		1		1		1		1	
Senior Finance Technician	18	1		2		1		1		1	
Payroll Technician	18	1		1		1		-		-	
Finance Technician	15	3		5		5		5		4	
Senior Secretary	14	1		-		-		-		-	
Total Financial Services		14	-	16	-	15	-	14	-	14	-
Information Technologies Manager	28	1		1		1		1		1	
Network Administrator	24	1		1		1		1		1	
Network Technician	23	1		1		1		1		1	
Information Technologies Specialist II	22	1		1		1		-		-	
Information Technologies Technician	19	2		2		1		1		1	
Total Information Technologies		6	-	6	-	5	-	4	-	4	-
Director of Human Resources	Contract	1		1		-		-		-	
Human Resources/Risk Manager	28	-		-		-		1		1	
Assistant Director	28	1		1		-		-		-	
Support Services Coordinator	26	-		-		-		1		1	
Employee Services Coordinator	26	-		-		-		1		1	
HRIS & Compensation Manager	26	1		1		1		-		-	
Employee Benefits Specialist	19	1		1		1		1		1	
Risk Analyst	19	-		-		-		-		1	
Payroll Technician	18	-		-		-		1		1	
HR Services Technician	18	1		1		1		1		1	
HR Assistant/Receptionist	17	1		1		1		1		1	
Risk Management Assistant	17	-		-		-		1		-	
Total Human Resources and Risk Mgmt		6	-	6	-	4	-	8	-	8	-
Judge	Appt'd	1		1		1		1		1	
Solicitor/Assistant Solicitor	Appt'd	1		1		1		1		1	
Court Manager	26	-		-		-		-		1	
Court Administrator	19	-		-		-		-		1	
Court Coordinator	17	1		1		1		1		-	
Senior Records Clerk	15	-		-		-		-		1	
Records Clerk	13	5		5		5		4		3	
Total Municipal Court		8	-	8	-	8	-	7	-	8	-
Total Administrative Services Dept.		35	-	37	-	33	-	34	-	35	-

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

DEPARTMENTS	Grade	Budget									
		FY 2008		FY 2009		FY 2010		FY2011		FY2012	
		FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
Community Development Dept. 4											
Planning Board Member	Appt'd	7		7		7		7		7	
Community Development Director	Contract	1		1		1		1		1	
Planning Manager	30	1		1		1		1		1	
Special Projects Manager	29	1		1		1		1		1	
Planner II	25	1		1		1		1		1	
Planner I	20	1		1		1		1		-	
GIS Analyst	21	1		1		-		-		-	
Office & Records Coordinator	19	1		1		1		1		1	
Administrative Secretary	17									1	
Inspection Svcs Clerk	13	1		1		-		-		-	
Total Planning		15	-	15	-	13	-	13	-	13	-
Inspection Services Manager	30	1		1		1		-		-	
Plans Review Manager	24	-		-		-		-		1	
Asst Inspection Services Mgr	24	1		1		1		1		-	
Sr. Building Inspector	22	1		1		1		1		-	
Building Inspector II	20	2		2		1		1		2	
Permit Technician	18	-		-		-		-		1	
Administrative Secretary	17	1		1		1		1		-	
Inspection Services Clerk	13	1		1		-		-		-	
Total Inspections		7	-	7	-	5	-	4	-	4	-
City Marshal	26	1		1		1		-		-	
Sr. Deputy City Marshal	22	1		1		-		-		-	
Code Enforcement Manger	21	-		-		-		1		1	
Code Enforcement Officer	20	5		5		4		2		2	
Code Enforcement Technician	17	1									
Senior Secretary	14	1									
Total Code Enforcement		9	-	7	-	5	-	3	-	3	-
Total Community Development Dept.		31	-	29	-	23	-	20	-	20	-
Communications and Tourism											
Communications and Tourism Director	Contract	-		-		-		1		1	
Tourism and Trade Manager	24	-		-		-		-		1	
Convention and Facilities Sales Manager	24	-		-		-		1		-	
Main Street Manager	23	-		-		-		1		1	
Communications and Tourism Assistant	20	-		-		-		1		1	
Total Communications and Tourism		-	-	-	-	-	-	4	-	4	-
Police Department											
Police Chief	Contract	1		1		1		1		1	
Deputy Chief of Police	27	-		1		1		1		-	
Police Major	26	-		-		-		-		1	
Police Captain	25	3		2		2		2		2	
Police Lieutenant	23	7		7		7		7		7	
Police Sergeant	21	11		11		11		11		12	
Criminal Invest/Internal Affairs	20	1		1		1		1		-	
Supervisory Corporal	19	5		5		5		5		4	
Criminal Investigator	19	12		15		15		15		17	
Property & Evidence Officer	19	-		1		1		1		-	
Police Corporal	18	4		4		4		4		4	
Specialized Svcs Division Officers	18	15		16		16		16		14	
Community Relations Officer	18	-		-		-		-		2	
Police Officers	17	41		37		35		35		36	
Police Officer Trainees	16	3		2		1		1		-	
Administrative Secretary	17	1		1		1		1		1	
Records Mgmt Coordinator	17	1		1		1		1		1	
Senior Account Clerk	17	1		1		1		1		1	
Terminal Agency Coordinator	17	-		1		1		1		1	
Property & Evidence Custodian	15	1		1		1		1		2	
Senior Secretary	14	2		2		2		2		2	
Community Service Associate	14	2		2		2		-		-	
Records Clerk	13	7		4		4		4		3	
Data Terminal Operator	13	-		2		2		2		2	
School Crossing Guards	-		8		8			-		-	
Total Police Department		118	8	118	8	115	-	113	-	113	-

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

DEPARTMENTS	Grade	Budget									
		FY 2008		FY 2009		FY 2010		FY2011		FY2012	
		FT	PT								
Fire Department											
Fire Chief	Contract	1		1		1		1		1	
Deputy Chief	29	-		1		1		1		1	
Battalion Chief	25	3		3		3		3		3	
Administrative Chief	25	1		1		1		1		1	
Fire Marshal	25	1		1		-		1		1	
Training & Professional Development Officer	24	1		1		1		1		1	
Fire Captain	24	6		3		3		6		6	
Assistant Training & Professional Development Offic	22	-		-		-		1		1	
Fire Lieutenant	22	9		12		12		12		12	
Fire Inspector	22	1		2		2		2		2	
Firefighter III	18	27		26		26		27		22	
Firefighter II	17	23		19		20		20		16	
Firefighter I	16	7		11		9		24		33	
Administrative Secretary	17	1		1		1		2		2	
Senior Secretary	14	1		1		1		-		1	
Total Fire Department		82	-	83	-	81	-	102	-	103	-
Public Land and Buildings											
Superintendent	24	1		1		1		1		1	
Electrician	19	1		1		1		-		-	
Building Maintenance Tech III	19	2		2		2		2		2	
Equipment Specialist	19	1		1		1		1		1	
Custodian II	13	1		1		-		-		-	
Total Public Lands and Buildings		6	-	6	-	5	-	4	-	4	-
Engineering Services											
Public Works Director	Contract	1		1		1		1		1	
Assistant Public Works Director	31	1		1		1		1		1	
Senior Civil Engineer	30	1		1		1		1		1	
Civil Engineer II	26	1		1		-		-		-	
Engineering Services Administrator	25	1		1		-		-		-	
Mapping System Coordinator	21	1		1		1		1		1	
Engineering Inspector	21	2		2		2		2		2	
Administrative Secretary	17	1		1		1		1		1	
Administrative Aide	17	1		1							
Part-time GIS Mapping Assistant	-		1		1		1		1		1
Total Engineering Services		10	1	10	1	7	1	7	1	7	1
Traffic Services											
Traffic Engineer	26	1		1		1		1		1	
Lead Traffic Signal Technician	22	1		1		1		1		1	
Traffic Signal Technician III	20	2		2		2		2		2	
Technical Services Coordinator	18	1		1		1		1		1	
Administrative Secretary	17	1		1		1		1		1	
Sign & Marking Technician II	16	1		1		1		1		1	
Sign & Marking Technician I	15	2		2		-		-		-	
Traffic Signal Technician II	15	1		1		1		1		1	
Total Traffic Services		10	-	10	-	8	-	8	-	8	-
Streets											
Superintendent	24	1		1		1		1		1	
Assistant Superintendent	21	1		1		1		1		1	
Construction Supervisor	21	3		3		3		3		3	
Eqpt Operator III/Crew Spvsr.	19	2		2		2		2		2	
Equipment Operator III	18	5		5		5		5		5	
Equipment Operator II	16	5		5		5		5		5	
Senior Secretary	14	1		1		1		1		1	
Storekeeper	14	1		1		1		1		1	
Equipment Operator I	13	5		5		2		3		3	
Laborer	10	8		8		9		8		7	
Total Street Department		32	-	32	-	30	-	30	-	29	-
Cemetery											
Field Services Manager	26	1		1		1		1		1	
Crew Chief	21	1		1		1		1		1	
Equipment Operator II	16	1		1		1		1		1	
Office Administrator	14	1		1		1		1		1	
Equipment Operator I	13	1		1		-		-		-	
Total Cemetery Department		5	-	5	-	4	-	4	-	4	-
Total General Fund		344	9	344	9	320	1	338	1	339	1

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

DEPARTMENTS	Grade	Budget									
		FY 2008		FY 2009		FY 2010		FY2011		FY2012	
		FT	PT								
Community Service Center											
Community Service Center Director	Contract	1		1		1		1		1	
Community Service Center Deputy Director	27	-		1		1		1		1	
Senior Programs Administrator	25	1		1		1		-		-	
Family Services Coordinator	25	-		-		-		1		1	
Therapist I	23	1		1		1		1		1	
Social Worker	21	1		1		1		-		-	
Public Transportation Operation Manager	18	1		1		1		-		-	
Coordinator Senior Center	18	1		1		1		1		1	
Meals on Wheels Coordinator	18	1		1		1		1		1	
Vita Site Coordinator	18	-		-		1		-		-	
Administrative Secretary	17	1		1		1		-		-	
HAT Driver Trainer	17	1		1		1		1		1	
Meals on Wheels Compliance Officer	16	-		-		-		1		1	
Human Service Worker	15	1		-		-		-		-	
Home Based Educator	15	5		5		5		4		4	
Senior Program Coordinator II	14	2		2		1		1		1	
Senior Secretary	14	1		1		1		1		1	
Support Service Technician	14	1		1		1		-		-	
Senior Program Coordinator I	13	1		1		1		1		1	
Transportation Dispatcher/Scheduler	13	1		1		1		1		1	
Transportation Safety Coordinator	13	1		1		1		-		-	
Sr Center Transportation Coordinator	13	1		1		1		1		1	
Van Driver II	13	7		7		7		9		8	
Reservationist	13	1		1		1		1		1	
Service Worker/Van Driver II	13	1		1		1		1		1	
Receptionist	12	1		1		1		1		1	
MOW Service Aide	11	1		1		1		1		1	
Van Driver I	11	4		4		4		4		4	
Total Full Time Employees		38	-	38	-	38	-	34	-	33	-
Therapist II	-		2		2		2		2		-
Vita Site Coordinator	-		-		1		1		1		-
Therapist I	-		-		-		-		-		2
Social Worker	-		-		-		-		-		1
Community Program Coordinator	-		1								
Pool Van Driver I, II	-		16		16		16		16		23
Senior Program Aide	-		1		1		1		1		1
Service Worker	-		-		1		1		1		-
Meals on Wheels Kitchen Aide	-		2		2		2		2		2
Total Part-Time Employees		-	22	-	23	-	23	-	23	-	29
Total Community Service Center		38	22	38	23	38	23	34	23	33	29
Georgia Mountains Center											
Director	Contract	1		1		1		1		1	
Box Office Manager	22	1		1		1		1		1	
Sales Manager	22	1		1		1		-		-	
Client Services Manager	22	-		-		-		-		1	
Events Services Manager	20	1		1		1		1		-	
Operations Manager	19	1		1		1		1		1	
Set-up Supervisor	17	1		1		1		1		1	
Administrative Coordinator	16	1		1							
Set-up Attendant II	14	-		-		-		-		-	
Set-up Attendant I	11	3		3		3		1		1	
Custodian I	9	1		1		1		1		1	
Total Georgia Mountains Center		11	Varies	11	Varies	10	Varies	7	Varies	7	Varies
Cable TV											
Station Manager	23	1		1		1		1		1	
Production Assistant	18	1		1		1		1		1	
Camera Crew											2
Total Cable TV		2	-	2	-	2	-	2	-	2	2

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND

(5-year Summary)

DEPARTMENTS	Grade	Budget									
		FY 2008		FY 2009		FY 2010		FY2011		FY2012	
		FT	PT								
PARKS AND RECREATION											
Director of Parks & Recreation	Contract	1		1		1		1		1	
Deputy Director of Parks and Recreation	30	1		1		1		1		1	
Parks Division Manager	24	1		1		1		1		1	
Recreation Division Manager	23	1		1		1		1		1	
Civic Center Manager	23	1		1		1		1		1	
Frances Meadows Center Division Manager	23	-		1		-		-		-	
Assistant Recreation Division Manager	23	-		-		1		1		-	
Parks Maintenance Supervisor	22	1		1		1		1		1	
Frances Meadows Center Operations Manager	22	-		1							
Facility Operations Manager	22	-		-		1		1		2	
Marketing/Communications Coordinator	21	1		1		1		1		1	
Assistant Parks Maintenance Supervisor	21	1		1		1		1		1	
Frances Meadows Center Aquatics Manager	21	-		1		1		1		1	
Senior Financial Coordinator	20	1		1		1		1		-	
Recreation Program Manager	20	1		1		-		-		-	
Recreation Program Coordinator	20	2		3		3		3		3	
Athletic Program Manager	20	2		2		2		2		2	
Event Services Manager	20	1		1		1		1		1	
Landscape/Turf Technician	19	1		1		1		1		-	
Administrative Coordinator	19	-		-		-		-		1	
Operations Manager	19	1		1		-		-		-	
Operations Supervisor	18	-		-		2		1		1	
Assistant Operation Manager	18	1		1		-		-		-	
Administrative Secretary	17	1		1		1		1			
Financial Coordinator	17	-		-		-		-		1	
Corrections Officer	17	1		1		1		1		1	
Auto Mechanic II	17	1		1		1		1		-	1
Senior Secretary	14	2		2		2		2		2	
Crew Coordinator	13	4		4		4		4		4	
Parks Maintenance Worker	11	2		2		2		2		3	
Stagehand I	11	1		1		1		1		1	
Custodian II	11	-		1		1		1		1	
Custodian I	9	1		1		1		1		1	
Soccer Complex Staff (County Employees)	-	2		2		2		2		2	
Total Parks and Recreation		33	Varies	38	Varies	37	Varies	36	Varies	36	Varies
Golf Course											
Director of Golf	29	1		1		1		1		1	
Superintendent	29	1		1		1		1		1	
Assistant Golf Pro	24	1									
Assistant Superintendent	21	1		1		1		1		1	
Mechanic	21	1		1		1		1		1	
Grounds Keeper/Chemical Tech	21	1		1		1		-		-	
Pro Shop Assistant/Teaching Pro	19	-		1		1		-		-	
Assistant Mechanic	18	-		1		1		-		-	
Officer Coordinator/Bookkeeper	16	1		1		1		-		-	
Operator-Grounds Keeper	14	2		2		2		-		-	
Total Golf Course		9	Various	10	Various	10	Various	4	Various	4	Various
PUBLIC UTILITIES 1											
Water & Wastewater Treatment Manager	30	1		1		1		1		-	
Water Operations Superintendent	28	1		1		1		1		1	
Water Plant Manager	26	1		1		1		1		1	
Assistant Water Plant Manager	23	1		1		1		1		1	
Water Treatment Plant Shift Supervisor	20	4		4		4		4		4	
Water Works Maintenance Operator	19	1									
Water Treatment Plant Press Operator II	18	1		1		1		1		1	
Water Treatment Plant Operator II	18	2		2		3		3		3	
Water Treatment Plant Relief Operator II	18	2		2		2		2		2	
Water Treatment Plant Operator III	17	2		2		1		1		1	
Water Operator Trainee	14	2		1		1		1		1	
Senior Secretary	14	1		1		1		1		1	
Laborer	10	-		1		1		1		1	
Total Riverside		19	-	18	-	18	-	18	-	17	-

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

DEPARTMENTS	Grade	Budget									
		FY 2008		FY 2009		FY 2010		FY2011		FY2012	
		FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
Water Plant Manager	26	1		1		1		1		1	
Assistant Water Plant Manager	23	-		1		1		1		1	
Water Works Lead Operator	21	1		-		-		-		-	
Water Treatment Plant Shift Supervisor	20	4		4		4		4		4	
Water Works Maintenance Operator	19	1		-		-		-		-	
Water Treatment Plant Operator II	18	2		2		3		2		1	
Water Treatment Plant Relief Operator II	18	1		1		1		1		2	
Water Treatment Plant Operator III	17	2		2		1		2		3	
Water Treatment Plant Operator Trainee	14	2		1		-		-		1	
Laborer	10	-		1		1		1		1	
Total Lakeside		14	-	13	-	12	-	12	-	14	-
Distribution/Collections System Manager	30	1		1		1		1		1	
Construction Superintendent	26	1		1		1		1		1	
Utility Supervisor	21	5		5		5		5		5	
Utility Locator Supervisor	19	1		1		1		1		1	
Equipment Operator III	18	1		1		1		1		1	
Heavy Equipment Mechanic	18	1		1		1		1		1	
Utility Locator Technician II	17	1		1		1		1		1	
Equipment Operator II	16	2		2		2		2		2	
Utility Locator Technician I	16	1		1		1		1		1	
Meter Service Worker III	16	1		1		1		1		1	
Valve Maintenance Technician	16	-		1		1		1		1	
Utility Service Representative	15	1		1		1		1		1	
Auto Mechanic I	15	1		1		1		1		1	
Meter Service Worker II	15	1		1		1		1		1	
Construction Utility Technician	14	4		4		4		4		4	
Secretary	13	1		1		1		1		1	
Pipefitter II	12	7		7		5		5		5	
Pipefitter I	10	8		8		6		6		6	
Total Water Distribution		38	-	39	-	35	-	35	-	35	-
Wastewater Operations Superintendent	28	1		1		1		1		1	
Maintenance Manager	27	1		-		-		-		-	
Plant Manager	26	2		1		1		1		1	
Maintenance Superintendent	25	1		-		-		-		-	
WRF Assistant Plant Manager	23	2		1		1		1		1	
Instrumentation Specialist	22	1		-		-		-		-	
Industrial Electrician	20	1		-		-		-		-	
WRF Shift Supervisor	20	8		4		4		4		4	
Landscape Supervisor	19	1		-		-		-		-	
Maintenance & Inventory Specialist	19	1		-		-		-		-	
Maintenance Crew Chief	19	2		-		-		-		-	
Pump Station Supervisor	19	1		-		-		-		-	
WRF Relief Operator II	18	-		-		-		-		2	
WRF Operator II	18	9		4		2		2		1	
WRF Operator III	17	4		4		5		5		5	
Maintenance Technician	16	3		-		-		-		-	
Lift Station Tech	15	3		-		-		-		-	
WRF Operator Trainee	14	1		1		-		-		1	
Maintenance Worker	12	5		1		1		1		1	
Laborer	10	6		-		-		-		-	
Total Flat Creek		53	-	17	-	15	-	15	-	17	-
Plant Manager	26	-		1		1		1		1	
WRF Assistant Plant Manager	23	-		1		1		1		1	
WRF Shift Supervisor	20	-		4		4		4		4	
WRF Relief Operator III	17	-		-		-		-		2	
WRF Operator III	17	-		6		6		6		4	
WRF Operator Trainee	14	-		1		1		1		1	
Maintenance Worker	12	-		1		1		1		1	
Total Linwood		-	-	14	-	14	-	14	-	14	-
Maintenance Manager	27	-		1		1		1		1	
Maintenance Superintendent	25	-		1		1		1		1	
Instrumentation Specialist	22	-		1		1		1		1	
Industrial Electrician	20	-		1		1		1		1	
Landscape Supervisor	19	-		1		1		1		1	
Maintenance & Inventory Specialist	19	-		1		1		1		1	
Pump Station Supervisor	19	-		1		1		1		1	
Maintenance Crew Chief	19	-		2							
Maintenance Operator	19	-		2		4		4		4	
Maintenance Technician	16	-		3		3		3		4	
Right of Way Crew Chief	15	-		2		2		2		2	
Lift Station Tech	15	-		3		2		2		2	
Maintenance Worker	12	-		1		1		1		1	
Laborer	10	-		4		3		3		3	
Total Maintenance		-	-	24	-	22	-	22	-	23	-

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

DEPARTMENTS	Grade	Budget									
		FY 2008		FY 2009		FY 2010		FY2011		FY2012	
		FT	PT								
Construction Superintendent	26	1		1		1		1		1	
Utility Supervisor	21	4		4		4		4		4	
Utility Right of Way Supervisor	20	1		1		1		1		1	
Infiltration/Inflow Supervisor	20	1		1		-		-		1	
Engineering Technician II	18	2		2		2		2		1	
Sewer Maintenance Operator	17	2		2		2		2		2	
Engineering Technician I	16	1		1		1		1		1	
Utility Locator Technician I	16	1		1		1		1		1	
Infiltration/Inflow Technicians	14	5		4		3		3		3	
Construction Utility Technician	14	3		3		3		3		3	
Pipefitter II	12	4		4		3		3		3	
Pipefitter I	10	2		2		1		1		1	
Total Sanitary Sewer		27	-	26	-	22	-	22	-	22	-
Environmental Comp. & Permit Div. Mgr.	32	-		1		1		1		-	
Environmental Services Administrator	28	1		1		1		1		1	
Civil Engineer III	28	-		1		1		1		1	
Civil Engineer II	26	-		1		1		1		1	
Chemist	23	1		1		1		1		1	
Civil Engineer I	23	-		1		-		-		-	
Industrial Pretreatment Coordinator	21	1		1		1		1		1	
Environmental Monitoring Coordinator	21	1		1		1		1		1	
Backflow Coordinator	21	-		1		1		1		1	
Water Conservation Specialist	19	-		1		1		1		1	
Laboratory Supervisor	19	1		1		1		1		1	
Environmental Specialist II	17	1		1		1		1		1	
Laboratory Specialist	17	2		2		2		2		2	
Backflow Prevention Inspector	17	-		2		2		1		1	
Commercial Wastewater Trmt Inspector	17	1		1		1		1		1	
Environmental Specialist I	16	1		1		1		1		1	
Sample Collector	16	3		2		2		2		2	
Lab Technician	16	3		2		3		2		2	
Lab Technician Trainee	15	-		1		-		-		-	
Senor Secretary	14	-		1		1		1		1	
Secretary	13	1		1		-		-		-	
Total Environmental		17	-	25	-	23	-	21	-	20	-
Engineering & Construction Div. Manager	32	1		1		-		-		-	
Engineering & Planning Section Chief	32	-		1		1		1		1	
Construction & Project Section Chief	30	-		1		1		1		1	
Construction Management Engineer	29	1		1		-		-		-	
Civil Engineer III	28	1		2		2		2		2	
Civil Engineer II	26	2		5		4		4		3	
GIS/Utility Mapping Coordinator	24	-		1		1		1		1	
Civil Engineer I	23	1		1		1		1		2	
Sr. Utilities Engineering Inspector	23	1		1		2		2		2	
Utilities Engineering Inspector	21	4		4		3		2		2	
Graphics/Mapping Technician	19	-		3		3		3		3	
Administrative Services Coordinator	18	1		1		1		1		1	
Administrative Secretary	17	-		1		1		1		1	
Engineering Technician I	16	-		1		1		1		1	
Utilities Finance technician	14	-		1		1		-		-	
Archivist Clerk	14	-		1		-		-		-	
Part Time Contract Labor Engineer			1		1		1		1		1
Total Eng & Const. Services		12	1	26	1	22	1	20	1	20	1
Customer Service Manager	25	1		1		1		1		1	
Meter Manager	25	-		1		1		1		1	
Utilities Sr. Accountant	22	1		1		1		1		1	
Systems Analyst	22	-		1		1		1		1	
Utilities Analyst	21	2		2		1		1		1	
Sr. Billing Specialist	19	1		1		1		1		1	
Sr. Customer Service Specialist	19	2		2		2		2		2	
Sr. Meter Reader Specialist	18	1		1		1		1		1	
Sr. Field Representative Specialist	18	1		1		1		1		-	
Billing Specialist	16	4		4		4		4		4	
Customer Service Field Rep I	15	5		5		5		9		9	
Customer Service Representative	15	10		10		10		10		10	
Meter Reader	14	7		6		6		-		-	
Total Customer Account Services		35	-	36	-	35	-	33	-	32	-

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

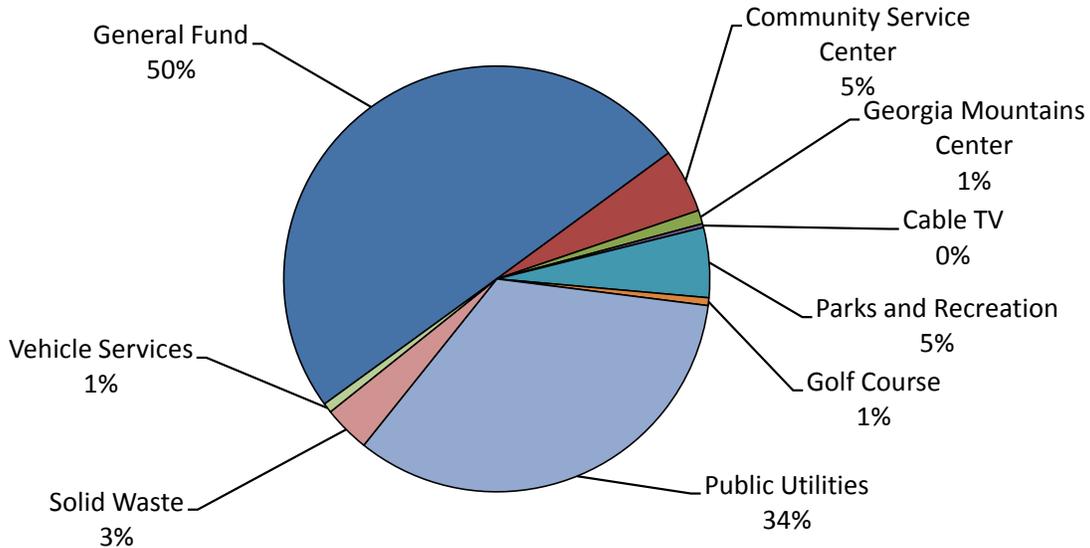
DEPARTMENTS	Grade	Budget									
		FY 2008		FY 2009		FY 2010		FY2011		FY2012	
		FT	PT								
Util. Engineering & Planning Div Mgr	32	1		-		-		-		-	
Design & Technical Services Mgr.*	30	1		-		-		-		-	
Civil Engineer III	28	2		-		-		-		-	
Civil Engineer II	26	4		-		-		-		-	
GIS/Utility Mapping Coordinator	24	1		-		-		-		-	
Civil Engineer I	23	1		-		-		-		-	
Backflow Coordinator	21	1		-		-		-		-	
Graphics/Mapping Technician	19	3		-		-		-		-	
Engineering Tech II **	18	1		-		-		-		-	
Backflow Prevention Inspector	17	2		-		-		-		-	
Administrative Secretary	17	1		-		-		-		-	
Engineering Tech I **	16	1		-		-		-		-	
Senior Secretary	14	3		-		-		-		-	
Archivist Clerk	14	1		-		-		-		-	
Total Engineering & Planning		23	-	-	-	-	-	-	-	-	-
Public Utilities Director	Contract	1		1		1		1		1	
Assistant Director	34	1		1		1		1		2	
Finance & Administration Division Manager	30	1		1		1		1		1	
Utility Asset/Procurement Manager	26	-		-		-		-		1	
Purchasing Officer	25	1		1		1		1		-	
Purchasing/Inventory Control Manager	23	1		1		1		1		1	
Sr. Customer Advocate	20	-		-		-		-		1	
Customer Advocate	19	1		1		1		1		1	
Administrative Coordinator	19	1		1		1		1		1	
Warehouse Supervisor	19	1		1		1		1		1	
Administrative Aide	17	1		3		3		3		3	
Administrative Secretary	17	1		1		1		1		1	
Inventory & Operations Control Clerk	14	1		-		-		-		-	
Utilities Finance Technician	14	1		-		-		-		-	
Store keeper	14	2		2		1		1		1	
Total Finance & Administration		14	-	14	-	13	-	13	-	15	-
Total Public Utilities		252	1	252	1	231	1	225	1	229	1
Solid Waste Department											
Superintendent	24	1		1		1		1		1	
Assistant Superintendent	21	1		1		1		1		1	
Equip. Operator III/Inmate Spvsr.	19	1		1		1		1		-	
Equipment Operator III	18	2		2		2		2		2	
Equipment Operator II	16	7		6		5		5		6	
Administrative Assistant	15	1		1		1		1		1	
Equipment Operator I	13	5		4		4		6		6	
Laborer	10	13		11		9		7		7	
Total Solid Waste		31	-	27	-	24	-	24	-	24	-
General Insurance											
Risk Manager	Contract	1		1		1		-		-	
Risk Manager Assistant	17	1		1		1		-		-	
Total General Insurance		2	-	2	-	2	-	-	-	-	-
Vehicle Services											
Fleet Manager	25	1		1		1		1		1	
Auto Mechanic II	17	1		1		1		1		1	
Auto Mechanic I	15	1		1		2		2		2	
Mechanic Helper	13	1		1		-		-		-	
Secretary	13	1		1		1		1		1	
Total Vehicle Services		5	-								
TOTAL AUTHORIZED POSITIONS ^{2, 5}		727	32	729	33	679	25	675	25	679	33
<i>Frozen/Vacant Positions</i>		52		45		21		24			
Total Filled Positions		675	32	684	33	658	25	651	25	679	33

* Position names and grades reflect the most current name and grade. Positions names and grades may have changed in the past 5 years.

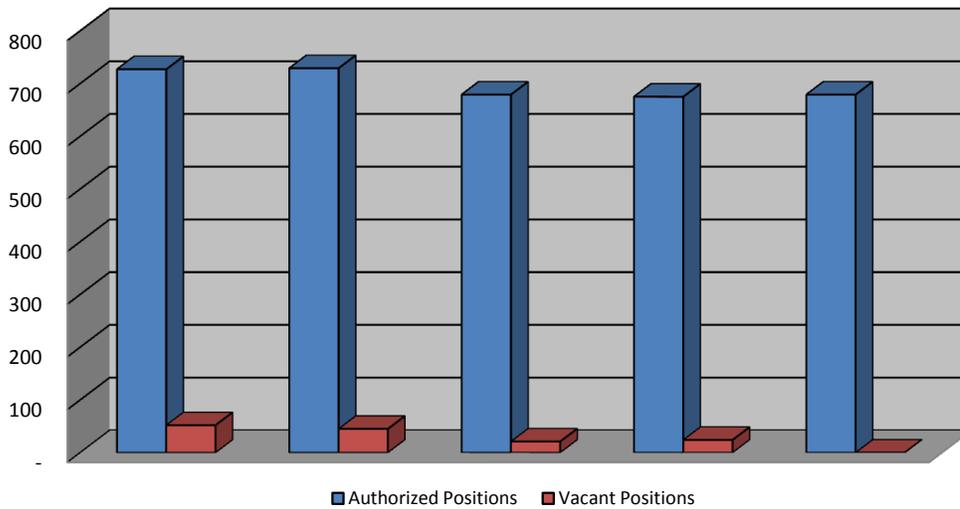
Most notable positional changes.

- ¹ FY2009, Public Utilities Department restructured, creating the Maintenance and Linwood divisions and eliminated the Engineering and Planning division.
- ² FY2010 All vacant or vacated positions were removed from authorized positions.
- ³ During FY2010 the Administrative Services Department was formed, consolidating Human Resources, Finance and Municipal Court Departments.
- ⁴ During FY2010 the Community Development Department was formed, consolidating Planning, Inspections and Code Enforcement Departments.
- ⁵ No Major changes have been made since FY2010; however some minor departmental restructuring has taken place to create a higher level of efficiency.

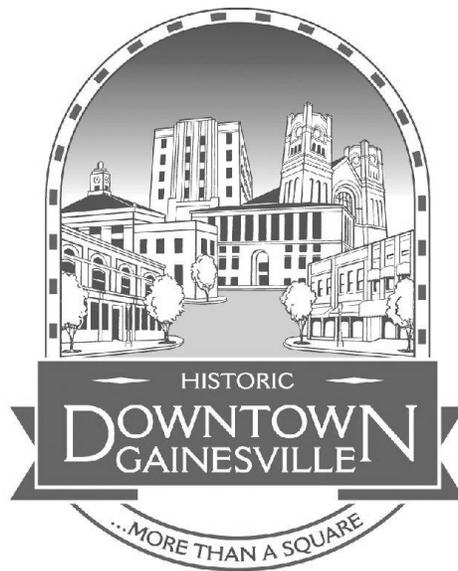
Authorized Positions by Fund FY 2012



Five-Year Positional Change Chart

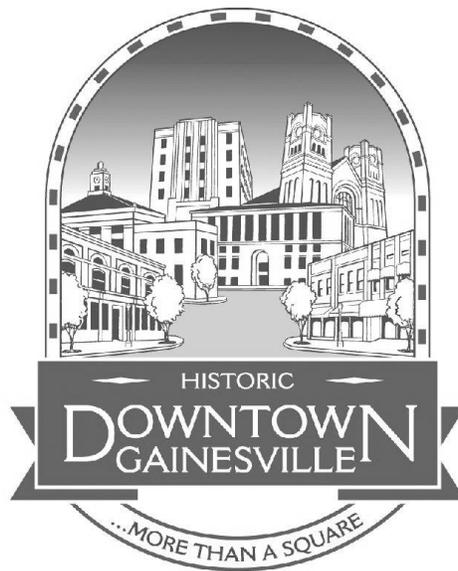


Staff levels play a significant part in the budget process, as the Staff in a municipality is its greatest asset and resource. Staffing levels are generally the last thing to be effected during a souring economy; however in the current economy approved staffing levels has taken its share of reduction in the past five years. Over the past five years, the City of Gainesville has seen its approved staff level drop by 54 positions , from it's highest in FY2009 at 729 to it's lowest in FY2011 at 675; this equates to approximately a 8% drop in the City's workforce. This reduction in staff level has slightly effected the service level provided by the City as it would in any organization. However with this reduction in the level of staffing, a new vigor has been realized, and the City has adopted a new attitude of, "Do more with less/Efficiency first." This new attitude will only further strengthen the City's Mission of community enrichment through good stewardship and innovative services.



DOCUMENT-WIDE CRITERIA

This section contains the Glossary, Ad Valorem Tax Ordinance, Tax Digest, Millage Profile, Budget Resolution and Account Descriptions



GLOSSARY

ACCOUNTING METHOD - ACCRUAL The timing of the recognition of income or expense that reports these items as soon as income is earned or a liability is incurred. This method is used frequently by proprietary funds.

ACCOUNTING METHOD - CASH The timing of the recognition of income or expense that reports these items when cash is received or paid.

ACCOUNTING METHOD - MODIFIED ACCRUAL Under this method of accounting, income is only recognized to the extent that it will be available to pay the liabilities of the current period. Similarly, certain liabilities are considered expenditures only as they come due, since that is when they would normally use available financial resources to be liquidated. This method is employed primarily in governmental type funds.

ADOPTED (APPROVED) BUDGET The funds appropriated by the City Council at the beginning of the year.

AD VALOREM TAX Tax levied on the assessed value of real and personal property.

ANNEXATION The legal incorporation of portions of unincorporated County land into a Municipality's borders. The expansion of the City's borders must be approved by the City Council and is normally at the request of the property owners.

ANNUAL BUDGET An itemized plan of financial operation and capital outlays including an estimate of the proposed means of financing for the next 12 months.

APPRAISED VALUE The anticipated fair market value of a piece of property.

APPROPRIATION An authorization made by the City Council which permits officials and department heads to incur obligations against and to make expenditures of governmental resources.

ASSESSED VALUATION The value placed on property for purposes of taxation. The City of Gainesville accepts Hall County's assessment of real and personal property at 100% of fair market value.

BOND A written promise to pay a specified sum of money (called principal or face value) at a specified future date along with periodic interest paid at a specified percentage of the principal. Bonds are typically used for long-term debt.

BUDGET The financial plan for the operation of a department, program or project for the current year or for the duration of the project.

BUDGET AMENDMENT The act of transferring funds from one appropriation account to another, requiring approval of the City Council, City Manager, or the Budget Officer, depending on the nature of the transfer.

BUDGET CALENDAR The schedule of key dates or milestones which the City follows in the preparation, adoption, and administration of the budget.

BUDGET RESOLUTION The official enactment by the City Council legally authorizing City Officials to obligate and expend resources.

BUDGETARY CONTROL The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGETED FUND BALANCE RESERVE The amount remaining within the General Fund after all revenues and expenditures are budgeted for; reserved or “earmarked” as a prudent financial cushion, enabling the City to weather catastrophic financial occurrences while maintaining appropriate service levels.

CAFR Comprehensive Annual Financial Report – compiled annually, this report provides detailed information about the organization’s financial status

CAPITAL OUTLAY An expenditure for the acquisition of, or addition to, a fixed asset. Items acquired for less than \$500 is not considered capital outlay.

CAPITAL PROJECTS Projects that result in the acquisition or construction of fixed assets of a local government which are of a long-term and permanent nature. Such assets include land, buildings and related improvements, streets and highways, bridges, sewers, and parks.

CITY COUNCIL The elected, governing body of a municipality.

COMPREHENSIVE PLAN A long-term plan to control and direct the use and development of property in the City. It is also used to make strategic decisions regarding water and sewer lines, infrastructure, and roads.

CONTINGENCY Funds set aside for unforeseen future needs and budgeted in a “non-departmental” account. Can be transferred to a departmental budget only by action of the City Council.

DEBT LIMIT The maximum amount of debt that can be legally incurred by an entity.

DEBT SERVICE Costs associated with the interest, principle, or other expense payments related to bond issues or capital leases.

DEBT SERVICE FUND The fund used to account for the accumulation of resources for, and the payment of, principal and interest on long-term debt, specifically Bond issues.

DEPARTMENT A major administrative division of the City with indicated overall management responsibility for an operation or a group of related operations within a functional area.

DISBURSEMENT Funds paid out for goods or services received which result in a net decrease in financial resources; also referred to as and expenditure or an expense.

EMT Emergency Medical Technician – specially trained fire and emergency personnel sometimes referred to as paramedics.

ENCUMBRANCE A commitment of funds against appropriations in which the expenditure has not actually been made at the time of recording. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

ENTERPRISE FUND A fund in which the activities are supported wholly or primarily by charges and fees paid by the users of the services.

EPD Georgia’s Environmental Protection Division

EXPENDITURE/EXPENSE This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. "Expenditure" applies to Governmental Funds, and "Expense" to Proprietary Funds

FIDUCIARY FUND A fund category used to account for activities in which the government is acting as an agent (managing pension plans for employees or holding gifts/endowments).

FISCAL YEAR The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

FIXED ASSET Capital items of a long-term character which are intended to be held or used, such as land, buildings, improvements, machinery, and equipment. Gainesville's standard standards are an acquisition cost of at least \$5,000 and a useful life of more than 1 year.

FUND An independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.

FUND BALANCE (Undesignated and Unreserved) Refers to the excess of assets over liabilities and is, therefore, generally known as amount available for appropriation.

FUND BALANCE (Designated or Reserved) Refers to the excess of assets over liabilities and is designated or reserved for a particular item, e.g. "Fund Balance Reserved for Encumbrances".

FUND BALANCE (Carried Forward) Funds on hand at year end resulting from collections of revenue in excess of anticipations and/or unexpended appropriations which are included as a revenue source in the budget of the ensuing year.

GAAP Generally Accepted Accounting Principles – guidelines to financial accounting and reporting which set uniform minimum standards for accepted accounting procedures.

GASB Governmental Accounting Standards Board – Standards setting body charged with issuing, reviewing and updating the guidelines to which governments adhere for accounting procedures and practices.

GDOT Georgia Department of Transportation

GENERAL OBLIGATION BONDS Bonds whose principal and interest are paid from property tax for debt service and are backed by the City's full faith and credit. Approval by referendum vote is required for general obligation bonds to be issued.

GIS Geographic Information System – a relational model of geographic objects and associated information used to access data related to infrastructure, facility management, and socioeconomic characteristics. This system can provide information using both the characteristics of a map and a relational database.

GOALS General statements of performance intentions. They may be somewhat vague and difficult to measure.

GOVERNMENTAL FUNDS Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities - except for those accounted for in proprietary funds and fiduciary funds.

GRANT A contribution of assets from a government to an organization to support a particular function or purpose.

GREEN SPACE Land which is left undeveloped by private citizens or the government.

HOMESTEAD EXEMPTION A tax relief whereby state law permits local governments to exempt a fixed dollar amount of the appraised value of the qualifying residential property from advalorem taxation.

INFRASTRUCTURE The basic facilities, equipment, and installations needed for the functioning of a system or organization (e.g., roads, bridges, water/sewer lines, public buildings).

INTANGIBLE PROPERTY A category of personal property that includes stocks, taxable bonds, and cash.

INTERFUND TRANSFER A method used to transfer monies from one fund to another.

INTERGOVERNMENTAL REVENUE Revenue received from local agencies or other governments such as the state of Georgia

LAND USE DESIGNATION Future land designation which compliments the goals and objectives of the Comprehensive Land Use Plan and indicates ideal locations for a wide variety of uses.

MILLAGE RATE The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is equal to one dollar per thousand.

NCIC National Crime Information Center – a national law enforcement computer network which tracks data such as warrants and stolen property throughout the United States.

OBJECTIVES Unambiguous statements of performance intentions expressed in measurable terms.

OCGA Official Code of Georgia Annotated – Georgia law as enacted by the state legislature.

OPEN RECORDS ACT A legislative act which authorizes public access to certain records classified as public information.

OPERATING BUDGET The portion of the budget pertaining to daily operations that provides basic governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

PERFORMANCE INDICATORS A quantitative means of assessing workload, efficiency, effectiveness and/or productivity of a program or department.

PERSONAL SERVICES Costs associated with wages, salaries, retirement, and other fringe benefits for employees.

PROPRIETARY FUNDS Used to account for government's ongoing organizations and activities that are similar to those found in the private sector.

REAL PROPERTY Immobile property such as land, natural resources, (above and below ground), and fixed improvements to land.

RETAINED EARNINGS A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

RESERVE An account used to indicate that a portion of funds has been legally restricted for a specific purpose, or not available for appropriation and subsequent spending. A reserve for working capital is a budgetary reserve set aside for cash flow needs, emergencies, or unforeseen expenditures/revenue shortfalls.

REVENUE Funds that the City receives as income. It includes such items as taxes, licenses, user fees, service charges, fines and penalties, and grants.

REVENUE BONDS Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues. These bonds do not require approval by referendum.

SCADA Supervisory Control and Data Acquisition System – program which assists the Public Utilities department in the collection of data and control of the regulating system.

SCBA Self Contained Breathing Apparatus – the “air packs” fire fighters wear while working in an untenable atmosphere.

SINKING FUND A reserve fund accumulated over a period of time for retirement of a debt.

SPECIAL REVENUE FUND A fund in which the revenues are designated for use for specific purposes or activities.

SPLOST Special Purpose Local Option Sales Tax – sales tax imposed County wide for a predetermined period of time for a specific purpose, often for road improvements, or fire station construction. A SPLOST must be approved by the citizens of the County through a majority vote.

TAN Tax Anticipation Note – debt issued by a government, in anticipation of future tax receipts, which are due and payable when the government collects the taxes. These notes provide for the funding of government operations until taxes are collected.

TANGIBLE PROPERTY A category of personal property that has physical form and substance such as furniture, equipment, and inventory.

TAX DIGEST Official list of all property owners, their assessed value (100% of fair market value), and the tax due on their property.

TAX EXEMPTION Immunity from the obligation of paying taxes in whole or in part.

TAXES Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Gainesville are approved by the City Council and are within limits determined by the State.

TV18 Gainesville/Hall County joint government cable access channel which broadcasts a variety of local interest programs.

WARD A political subdivision of a governed area, as determined by a State mandated redistricting process which must occur once each ten years. Generally, wards are determined using a number of socioeconomic and natural factors such as income, geography, ethnicity, industry, and geography.

WORKING CAPITAL A dollar amount reserved in (General Fund) fund balance that is available for unforeseen emergencies, to handle shortfalls caused by revenue declines, and to provide cash liquidity during periods of low cash flow.

First Reading: 06/07/2011
Published: 06/10/2011
Passed: 06/21/2011

AN ORDINANCE

NO. 2011-09

AN ORDINANCE OF THE MAYOR AND COUNCIL OF THE CITY OF GAINESVILLE, GEORGIA, TO FIX THE AD VALOREM TAX RATE FOR THE CITY OF GAINESVILLE, GEORGIA EXCLUSIVE OF ACTIVITIES OF THE GAINESVILLE BOARD OF EDUCATION FOR THE FISCAL YEAR 2012; AND OTHER PURPOSES:

WHEREAS, a budget has been established for the City of Gainesville for Fiscal Year 2012; and

WHEREAS, a specified amount of revenue for this budget comes from ad valorem taxes.

NOW THEREFORE BE IT ORDAINED by the City Council of the City of Gainesville, Georgia as follows:

SECTION I. The ad valorem tax rate for the City of Gainesville, Georgia for the calendar year, on property subject to ad valorem taxation by the City is hereby fixed at \$2.92 on each \$1,000.00 of property subject to ad valorem tax by the City.

SECTION II. Said rate of \$2.92 on each \$1,000.00 of taxable property is hereby levied as follows:

- (a) For General Government purposes, \$1.69 on each \$1,000.00 of taxable property.
- (b) For the purpose of providing Parks and Recreation operations, \$0.75 on each \$1,000.00 of taxable property.
- (c) For the purpose of retiring outstanding governmental fund type debt and related interest, \$0.48 on each \$1,000.00 of taxable property.

SECTION III. All ordinances and part of ordinances in conflict herewith are hereby repealed.

NOW THEREFORE BE IT FURTHER ORDAINED the City of Gainesville will take appropriate action when the Tax Digest as certified by the State Revenue Commissioner is available and property reassessments are confirmed.



CITY OF GAINESVILLE
CITY MANAGER'S OFFICE

Denise Jordan, CMC
City Clerk

300 Henry Ward Way
Post Office Box 2496
Gainesville, Georgia 30503-2496
Telephone: 770 . 535 . 6862
Fax: 770 . 297 . 5405
Web Site: www.gainesville.org

CERTIFIED ORDINANCE

STATE OF GEORGIA
COUNTY OF HALL

This is to certify that I am City Clerk of the City Council of the City of Gainesville. As such, I keep its official records, including its minutes, and in that capacity do certify that Ordinance Number 2011-09 was approved during the June 21, 2011 Council Meeting.

Witness of my official signature and seal this 23rd day of June, 2011.

Denise O. Jordan
City Clerk

(Seal)



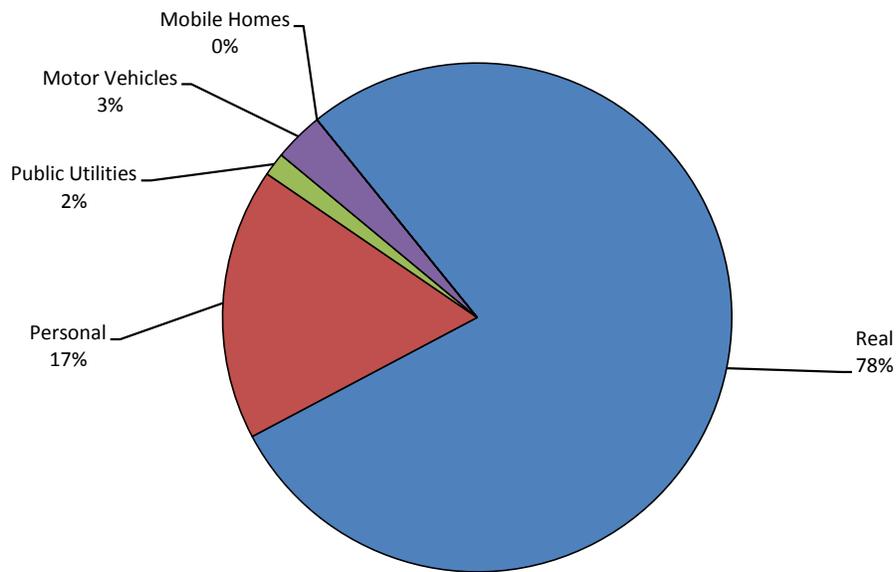
**PROJECTED AD VALOREM TAX DIGEST
FISCAL YEAR 2012**

Description	FY 2011/ Tax Year 2010	FY 2012/ Tax Year 2011	% Change
	Tax Digest	Tax Digest	
Real	\$ 3,812,235,416	\$ 3,616,016,905	-5.1%
Personal	841,662,775	801,116,122	-4.8%
Public Utilities	56,924,528	68,615,798	20.5%
Motor Vehicles	156,023,700	145,436,213	-6.8%
Mobile Homes	6,190	6,190	0.0%
Total Digest	4,866,852,609	4,631,191,228	-4.8%
Exempt Properties	(1,001,557,013)	(1,059,252,105)	5.8%
Net Digest	\$ 3,865,295,596	\$ 3,571,939,123	-7.6%

1 Mill Factor With 93.9% Collection

	<u>FY 2010 Certified</u>	<u>FY 2011 Projected</u>	<u>Difference</u>	<u>% Growth</u>
General Digest	\$ 3,629,512.56	\$ 3,354,050.84	\$ (275,462)	-7.6%

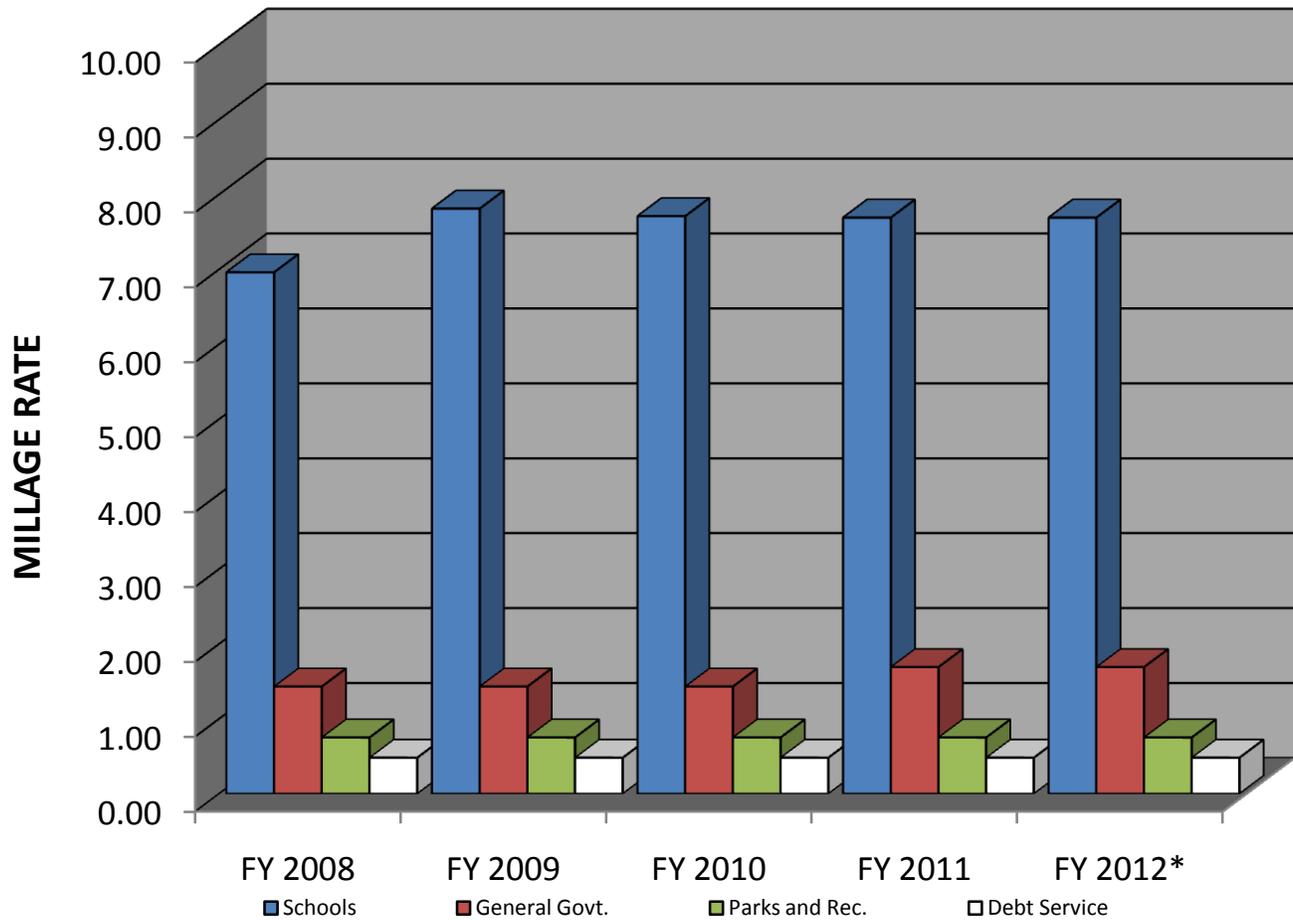
Projected Tax Digest By Category



CITY OF GAINESVILLE MILLAGE PROFILE

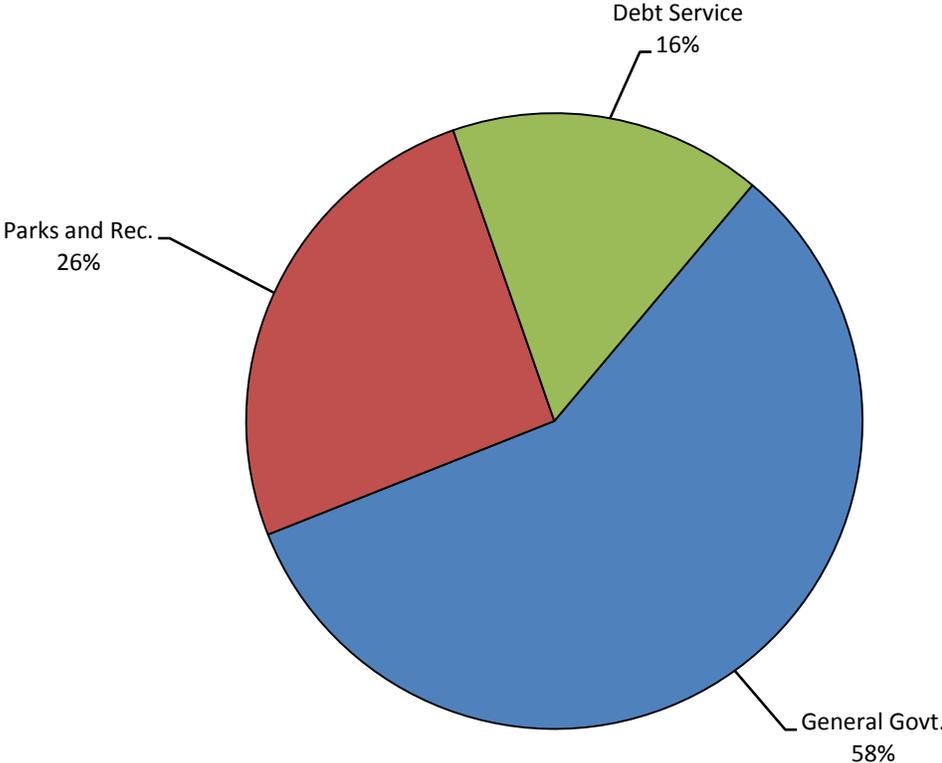
Fund	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012*</u>
Schools	6.96	7.81	7.71	7.69	7.69
General Govt.	1.43	1.43	1.43	1.69	1.69
Parks and Rec.	0.75	0.75	0.75	0.75	0.75
Debt Service	0.48	0.48	0.48	0.48	0.48
Total	9.62	10.47	10.37	10.61	10.61

* Subject to change. City Council and the School Board will take appropriate action when the Tax Digest is available.



"WHERE YOUR TAX DOLLARS GO"

(Excludes School System Taxes)



RESOLUTION AR-2011 - 11

FISCAL YEAR 2012 BUDGET

WHEREAS, the City Manager has presented a proposed fiscal year 2012 budget to the City Council on each of the various funds of the City; and

WHEREAS, the budget lists proposed expenditures/expenses for the fiscal year 2012; and

WHEREAS, each of these budgets is a balanced budget, so that anticipated revenues for each fund equal proposed expenditures/expenses.

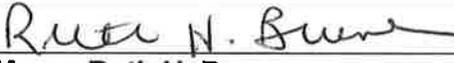
NOW, THEREFORE, BE IT RESOLVED that Attachment "A" attached hereto and by reference made a part hereof this resolution, shall be the City of Gainesville's budget for the fiscal year 2012; and

BE IT FURTHER RESOLVED that this budget is hereby approved, and the several items of revenues shown in the budget for each fund in the amounts shown anticipated are adopted, and that the several amounts shown in the budget for each fund as proposed expenditures/expenses are hereby appropriated to the departments name in the fund; and

BE IT FURTHER RESOLVED that the expenditures/expenses shall not exceed the appropriations authorized by this budget or amendments thereto provided; however, that expenditures/expenses for the fiscal year shall not exceed actual funding available; and

BE IT FURTHER RESOLVED that this budget contains appropriations for Intergovernmental and Agency agreements, and that the City Council authorizes the Mayor and/or City Manager to execute such agreements.

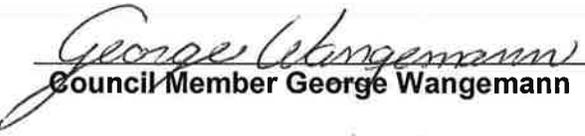
Adopted this 21st day of June, 2011.



Mayor Ruth H. Bruner



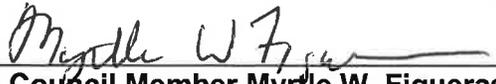
Mayor Pro Tem C. Danny Dunagan, Jr.



Council Member George Wangemann

Opposed

Council Member Robert L. Hamrick



Council Member Myrtle W. Figueras

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this resolution was adopted as stated and will be recorded in the official minutes.

ATTEST:



Denise O. Jordan, City Clerk



**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

GENERAL FUND

REVENUES AND OTHER SOURCES

Ad Valorem Taxes	\$ 5,303,879
Railroad Equipment Tax	5,000
Intangible Tax	40,000
Real Estate Transfer Tax	10,000
Insurance Premium Tax	1,360,000
Local Option Sales Tax	4,574,000
Payment in Lieu of Taxes	43,000
Occupational Tax	1,095,000
Alcoholic Beverage Tax	866,210
Franchise Fees	3,951,000
Fines, Fees, and Forfeitures	1,135,300
Permits and Zoning Fees	134,600
Other Fees and Licenses	371,000
Interest on investments	20,000
Intergovernmental	698,962
Cemetery Lot Sales	43,000
Miscellaneous	35,000
Charges for Services - Indirect Charges	1,544,461
Transfers In	3,919,594
Sales of General Fixed Assets	30,000
Budgeted Fund Balance	1,513,335

TOTAL REVENUES AND OTHER SOURCES	\$ 26,693,341
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EXPENDITURES AND OTHER USES

Administrative Services	\$ 2,674,086
City Manager	832,703
Community Development	1,018,046
Communications and Tourism	395,300
Police	8,285,675
Fire	6,407,692
Public Lands and Buildings	417,951
Engineering Services	635,617
Traffic Services	1,195,016
Street Maintenance and Construction	1,892,355
Cemetery	323,638
Agency Allocations - Other	41,994
Contingency	520,518
Transfers Out	2,052,750

TOTAL EXPENDITURES AND OTHER USES	\$ 26,693,341
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**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

COMMUNITY DEVELOPMENT FUND

REVENUES AND OTHER SOURCES

Interest on Investments	\$	3,000
TOTAL REVENUES AND OTHER SOURCES	\$	3,000

EXPENDITURES AND OTHER USES

Contingency	\$	3,000
TOTAL EXPENDITURES AND OTHER USES	\$	3,000

COMMUNITY SERVICE CENTER FUND

REVENUES AND OTHER SOURCES

Intergovernmental - Federal/State/Other	\$	1,563,015
Intergovernmental - County		623,834
Transfer from General Fund		435,829
Transfer from Public Utilities Operating		4,000
Other: (Fees, Donations, Fares, Misc.)		608,705
Budgeted Fund Balance		114,868
TOTAL REVENUES AND OTHER SOURCES	\$	3,350,251

EXPENDITURES AND OTHER USES

Personal Services	\$	1,761,436
Professional & Other Services		283,598
Supplies & Operating Charges		710,832
Repairs & Maintenance		384,060
Capital Outlay		210,325
TOTAL EXPENDITURES AND OTHER USES	\$	3,350,251

**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

ECONOMIC DEVELOPMENT FUND

REVENUES AND OTHER SOURCES

Interest on Investments	\$ 9,600
Land Sales	200,000
TOTAL REVENUES AND OTHER SOURCES	<u>\$ 209,600</u>

EXPENDITURES AND OTHER USES

Professional & Other Services	\$ 90,000
Supplies & Operating Charges	1,000
Debt Service	76,356
Contingency	42,244
TOTAL EXPENDITURES AND OTHER USES	<u>\$ 209,600</u>

GEORGIA MOUNTAINS CENTER FUND

REVENUES AND OTHER SOURCES

Charges for Sales and Services	\$ 498,746
Interest on Investments	500
Other	6,000
Transfer from Hotel/Motel Tax Fund	303,003
TOTAL REVENUES AND OTHER SOURCES	<u>\$ 808,249</u>

EXPENDITURES AND OTHER USES

Personal Services	\$ 457,975
Professional & Other Services	144,570
Supplies & Operating Charges	185,204
Repairs & Maintenance	20,500
TOTAL EXPENDITURES AND OTHER USES	<u>\$ 808,249</u>

**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

CABLE TV CHANNEL FUND

REVENUES AND OTHER SOURCES

Intergovernmental - Hall County	\$	87,717
Interest on Investments		300
Transfer from General Fund		87,717
TOTAL REVENUES AND OTHER SOURCES	\$	175,734

EXPENDITURES AND OTHER USES

Personal Services	\$	114,590
Professional & Other Services		23,809
Supplies & Operating Charges		14,607
Repairs & Maintenance		4,728
Indirect Cost Allocation		18,000
TOTAL EXPENDITURES AND OTHER USES	\$	175,734

OPERATING GRANT FUND

REVENUES AND OTHER SOURCES

Grant - Fire SAFER Grant	\$	444,280
TOTAL REVENUES AND OTHER SOURCES	\$	444,280

EXPENDITURES AND OTHER USES

Transfer to General Fund	\$	444,280
TOTAL EXPENDITURES AND OTHER USES	\$	444,280

HOTEL/MOTEL TAX FUND

REVENUES AND OTHER SOURCES

Hotel/Motel Taxes (5%)	\$	378,325
Hotel/Motel Taxes (1%)		75,665
Interest on Investments		200
TOTAL REVENUES AND OTHER SOURCES	\$	454,190

EXPENDITURES AND OTHER USES

Transfer to General Fund	\$	75,522
Transfer to Ga Mountain Center		303,003
Transfer to Capital Projects (GMC)		75,665
TOTAL EXPENDITURES AND OTHER USES	\$	454,190

**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

IMPACT FEES FUND

REVENUES AND OTHER SOURCES

Impact Fees - Police	\$	18,000
Impact Fees - Fire		33,000
Impact Fees - Parks		16,000
Administrative Fees		2,000
Interest on Investments		1,000
Budgeted Fund Balance		300,000
TOTAL REVENUES AND OTHER SOURCES	\$	370,000

EXPENDITURES AND OTHER USES

Transfer to General Fund	\$	2,000
Transfer to Capital Project Funds		300,000
Available for Capital Projects		68,000
TOTAL EXPENDITURES AND OTHER USES	\$	370,000

INFORMATION TECHNOLOGY FUND

REVENUES AND OTHER SOURCES

Technology fees	\$	60,000
TOTAL REVENUES AND OTHER SOURCES	\$	60,000

EXPENDITURES AND OTHER USES

Available for Capital Projects	\$	60,000
TOTAL EXPENDITURES AND OTHER USES	\$	60,000

TAX ALLOCATION DISTRICT FUND

REVENUES AND OTHER SOURCES

Property Tax - Current	\$	220,000
Interest on Investments		400
TOTAL REVENUES AND OTHER SOURCES	\$	220,400

EXPENDITURES AND OTHER USES

Available for Capital Projects	\$	220,400
TOTAL EXPENDITURES AND OTHER USES	\$	220,400

**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

PARKS AND RECREATION FUND

REVENUES AND OTHER SOURCES

Ad Valorem Taxes @ .75 Mills	\$ 2,328,179
Charges for Services	1,375,319
Interest on Investments	5,200
Other	3,870
Budgeted Fund Balance	361,009

TOTAL REVENUES AND OTHER SOURCES	\$ 4,073,577
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EXPENDITURES AND OTHER USES

Personal Services	\$ 2,429,594
Professional & Other Services	566,950
Supplies & Operating Charges	916,871
Repairs & Maintenance	110,162
Indirect Cost Allocation	50,000

TOTAL EXPENDITURES AND OTHER USES	\$ 4,073,577
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DEBT SERVICE FUND

REVENUES AND OTHER SOURCES

Taxes	\$ 1,490,034
Interest on Investments	3,405
Transfer from Capital Projects Funds	7,044,875
Budgeted Fund Balance	145,494

TOTAL REVENUES AND OTHER SOURCES	\$ 8,683,808
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EXPENDITURES AND OTHER USES

Bond Principal & Interest	\$ 8,000,419
Lease Principal & Interest	675,890
Other Costs	7,500

TOTAL EXPENDITURES AND OTHER USES	\$ 8,683,809
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**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

CAPITAL PROJECTS FUND

REVENUES AND OTHER SOURCES

SPLOST VI	\$ 6,880,875
Lease Proceeds	778,000
Intergovernmental	223,095
Transfer from General Fund	1,379,355
Transfer from Hotel/Motel Tax Fund	75,665
Transfer from Impact Fees Fund	300,000
Budgeted Fund Balance - Various capital projects funds	264,085
TOTAL REVENUES AND OTHER SOURCES	\$ 9,901,075

EXPENDITURES AND OTHER USES

Police Department Fleet (New)	\$ 590,000
Headset Replacement (Fire)	40,600
Fleet Replacement - Fire Unit 206	35,000
Fleet Replacement - Fire Unit 207	35,000
Fleet Replacement - Fire Rescue 22	300,000
Storm Drain Maintenance Program	15,000
Street Resurfacing (Major Projects)	675,000
Roadway Patching Program	125,000
Full Depth Street Reclamation Program	330,000
In-House Paving Program	125,000
City Square Traffic Signal Replacement	100,000
Thermoplastic Street Restriping	50,000
Right-of-Way Tractor (Streets)	35,000
Flat Bed Dump Truck	83,000
Two Leaf Collections Machines	40,000
Dial A Ride Bus	140,100
Table Replacement (GMC)	30,000
TV Station Studio Installation	45,000
Transfer to Debt Service Fund	7,044,875
Transfer to Vehicle Services Fund	62,500
TOTAL EXPENDITURES AND OTHER USES	\$ 9,901,075

**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

AIRPORT FUND

REVENUES AND OTHER SOURCES

T-Hangar Rent	\$ 304,260
Corporate Hangar Rent	355,802
Industrial Park Rent	134,202
Fuel	19,500
Interest on Investments	1,800
Fixed Base Operator	31,341
Miscellaneous Revenue	23,960
Budgeted Retained Earnings	53,838
TOTAL REVENUES AND OTHER SOURCES	<u>\$ 924,703</u>

EXPENDITURES AND OTHER USES

Professional & Other Services	\$ 95,937
Supplies & Operating Charges	35,820
Repairs & Maintenance	53,250
Indirect Cost Allocation	200,000
Debt Service	494,696
Capital Outlay	45,000
TOTAL EXPENDITURES AND OTHER USES	<u>\$ 924,703</u>

**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

PUBLIC UTILITIES OPERATING FUND

REVENUES AND OTHER SOURCES

Water Revenue	\$ 27,500,000
Water Connection Fees	343,474
Water Connection Administration Fees	10,176
Water Tapping Fees	191,904
Account Service Fees	3,320,000
Service Fees	310,000
Late Payment Penalty	500,000
Sewer Revenue	23,148,000
Surcharge	300,000
Sewer Tapping Fees	6,072
Sewer Connection Fees	21,420
Sewer Connection Administration Fees	642
Recovery of Bad Debts	2,000
Interest on Investments	1,500
Gain/(Loss) on Sale of Fixed Assets	26,000
Miscellaneous	401,700

TOTAL REVENUES AND OTHER SOURCES	<u>\$ 56,082,888</u>
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EXPENDITURES AND OTHER USES

Personal Services	\$ 14,567,069
Professional & Other Services	2,679,099
Supplies & Operating Charges	7,568,501
Repairs & Maintenance	1,704,485
Indirect Cost Allocation	1,022,416
Capital Outlay	492,000
Debt Service	21,596,336
Transfers out	3,401,792
Available for Capital Projects	3,051,190

TOTAL EXPENDITURES AND OTHER USES	<u>\$ 56,082,888</u>
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**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

SOLID WASTE FUND

REVENUES AND OTHER SOURCES

Residential Collections	\$ 2,099,340
Commercial - Franchise Fee	100,000
Special Services	6,000
Other Revenue	50,000

TOTAL REVENUES AND OTHER SOURCES	\$ 2,255,340
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EXPENDITURES AND OTHER USES

Personal Services	\$ 1,324,834
Professional & Other Services	65,323
Supplies & Operating Charges	340,150
Repairs & Maintenance	217,000
Indirect Cost Allocations	82,545
Capital Outlay	225,488

TOTAL EXPENDITURES AND OTHER USES	\$ 2,255,340
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CHATTAHOOCHEE GOLF COURSE FUND

REVENUES AND OTHER SOURCES

Greens Fees	\$ 648,400
Cart Fees	266,000
Other Revenue	83,300
Transfer from General Fund	149,849

TOTAL REVENUES AND OTHER SOURCES	\$ 1,147,549
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EXPENDITURES AND OTHER USES

Personal Services	\$ 493,502
Professional & Other Services	25,961
Supplies & Operating Charges	112,390
Repairs & Maintenance	180,600
Capital Outlay	14,275
Debt Service	320,821

TOTAL EXPENDITURES AND OTHER USES	\$ 1,147,549
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**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

GENERAL INSURANCE FUND

REVENUES AND OTHER SOURCES

Premiums & Losses Paid by Department	\$ 1,549,519
Interest on Investments	4,000
Budgeted Retained Earnings	43,912

TOTAL REVENUES AND OTHER SOURCES	\$ 1,597,431
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EXPENDITURES AND OTHER USES

Professional & Other Services	\$ 1,454,931
Indirect Cost Allocation	142,500

TOTAL EXPENDITURES AND OTHER USES	\$ 1,597,431
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EMPLOYEE BENEFITS FUND

REVENUES AND OTHER SOURCES

Premiums (Employees, Retirees)	\$ 1,934,076
Premiums (City Departments)	5,168,884

TOTAL REVENUES AND OTHER SOURCES	\$ 7,102,960
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EXPENDITURES AND OTHER USES

Health Claims/Premiums Expense	\$ 5,735,644
Life Insurance Premiums	125,348
Vision Insurance Premiums	26,113
Dental Insurance Premiums	306,171
Long & Short-term Disability Premiums	74,784
Short-term Disability Expense	210,000
Medical Clinic Operations	600,000
Administration/Wellness Program	24,900

TOTAL EXPENDITURES AND OTHER USES	\$ 7,102,960
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**FISCAL YEAR 2012 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

VEHICLE SERVICES FUND

REVENUES AND OTHER SOURCES

Charges For Services	\$ 784,049
Sales - Fuel	1,966,874
Transfer In	62,500
TOTAL REVENUES AND OTHER SOURCES	\$ 2,813,423

EXPENDITURES AND OTHER USES

Personal Services	\$ 273,850
Professional & Other Services	16,920
Supplies & Operating Charges	2,443,053
Repairs & Maintenance	17,100
Capital Outlay	62,500
TOTAL EXPENDITURES AND OTHER USES	\$ 2,813,423

CEMETERY TRUST FUND

REVENUES AND OTHER SOURCES

Interest on Investments	\$ 200
Sales & Services	43,000
TOTAL REVENUES AND OTHER SOURCES	\$ 43,200

EXPENDITURES AND OTHER USES

Available for Capital Projects	\$ 43,200
TOTAL EXPENDITURES AND OTHER USES	\$ 43,200

GRAND TOTAL	\$ 127,355,000
LESS TRANSFERS COUNTED TWICE	(13,762,387)
TOTAL NET BUDGET	\$ 113,592,613

**CITY OF GAINESVILLE
ACCOUNT DESCRIPTIONS**

Account Number	Account Name	Descriptions
Personal Services and Employee Benefits		
1100	Salaries and Wages	Includes the yearly salary for all employees.
1101	Overtime Earnings	Includes all costs of overtime pay.
1110	Life and Health Insurance	Includes all costs associated with employer provided insurance.
1120	Workers' Comp Insurance	Includes all costs associated with workers' compensation, including premiums and claims.
1140	Social Security and Medicare	Employer's portion of social security and medicare expense.
1150	Unemployment	Includes payments for unemployment compensation.
1160	Uniforms	Any clothing purchase for City employees. Examples include, but are not limited to gun belts, badges, shoes, boots, etc.
1170	Retirement Contributions	Employer's contributions to retirement plan.
Professional and Other Services		
2100	Travel	Includes mileage, meals, lodging, etc. for any business related meetings which do not involve professional development.
2150	Training and Professional Development	Any training, schoolings, conferences, seminars, and certifications (including meals, transportation and lodging) and any on-line networks used for training as well as instructional material. Includes ammunition.
2230	Advertising	Any cost associated with the publishing of an ad or notice.
2240	Professional Fees-Legal	Cost of legal services provided by the City attorney or other attorney (Including Clerk of Court fees).
2260	Insurance - Liability	Liability insurance and estimated claims excluding health and life and workers' compensation.
2280	Maintenance Contracts	Any items under maintenance contract. Examples are computer equipment, copy machines, telephones, software, extended warranties, radios, pumps, excavators, vehicles, and maintenance of landscape).
2335	Dues	Memberships in professional organizations.
2410	Rent - Facilities	Cost of space rental.
2420	Rent - Equipment	Copier, postage meter rentals, pagers, and equipment rentals.
2540	Contractual Services	Any services provided to the City from outside - other than maintenance contracts. Examples are consultants, security officers, and temporary help through employment agencies.
Supplies and Materials		
3340	Printing	Includes printing of forms and stationery. Includes water bills, business cards, annual reports, etc. This does not include preprinted forms.
3351	Subscriptions and Publications	Any subscriptions to magazines, newspapers, letters, etc. associated with that department.
3360	Postage and Freight	The cost of mailing/shipping any item. Examples are UPS, Federal Express, or regular mail.
3380	Office Supplies	Pens, pads, staples, paper clips, copy and computer paper (consumable items that can be "used up").
3390	Supplies, Tools, and Small Equipment (less than \$1,000)	Any supplies or tools used for operations. Equipment that cannot be classified as a fixed asset. Examples are calculators, name badges or plates, plaques, T-shirts, maps, etc. All software costing less than \$20,000 should be coded to this account.
3394	Inventory Items (\$1,000.00 - \$4,999.99)	Any supplies or tools used for operations. Equipment that cannot be classified as a fixed asset, but exceeds threshold for inclusion in .3390 account. Examples are computers, tamping machines, scanner/plotters, and other specialized tools. These purchases are tagged for tracking purposes.
3400	Janitorial and Operational Supplies	Costs of cleaning supplies, light bulbs, paper towels, brooms. The departments located in the joing admin. bldg are prorated on # of sq. ft.
3520	Utilities - Gas	Cost of use of natural gas - United Cities Gas, propane gas for heat.
3521	Telephone	Charges for telephone usage, local and long distance (service calls and repairs should be coded to other line items).

**CITY OF GAINESVILLE
ACCOUNT DESCRIPTIONS**

Account Number	Account Name	Descriptions
3522	Utilities - Electric	Cost of use of electricity - Georgia Power, Jackson EMC.
3523	Utilities - Water	Cost of use of water and sewer.
3860	Other Operational Costs	Any cost that cannot be classified in any other account. Charges to this account should be minimized. Physical exams, flu shots, drinks and food for guest and staff meetings, licenses (professional certifications including CPA, state certifications including CDL, and electrical), etc.
3870	Landfill Charges	Costs associated with delivering trash/garbage to landfill.
Repairs and Maintenance		
4342	Repairs and Maintenance	General repairs and maintenance to items other than vehicles and equipment (furniture, buildings), repairs essential to facility operations, including repairs to air conditioning units.
4460	Equipment Repairs and Maintenance	Repairs to typewriters, copiers, PCs, printers, weed eaters, & lawn mowers.
4480	Vehicle Repairs and Maintenance	Repairs to vehicles, car wash soap, windshield washer fluid. This does not include tires, gas, and lubricants.
4500	Fuel and Lubricants	Gasoline/Diesel fuel, motor oil, etc. for City vehicles.
Capital Outlay		
9580	New Equipment	An item that has a longer useful life than one year and a cost of at least \$5,000 or more. These items need to be tagged with a fixed asset tag. No items greater than \$19,999 should be in this account. This is true of all funds except Public Utilities.
9600	New Construction	Any new construction that does not qualify in the CIP (must be less than \$20,000 for this account). Small storage bldg, sidewalks, etc.

