

# City of Gainesville

## FY2019

# Annual Budget and Capital





# City of Gainesville, Georgia

## Annual Budget

For the Fiscal Year Ended June 30, 2019

Developed by the Budget Staff

Jeremy Perry, Chief Financial Officer  
Matt Hamby, Deputy Chief Financial Officer  
Kevin Hutcheson, Budget and Purchasing Manager

And other members of the Administrative Services  
Department





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Gainesville  
Georgia**

For the Fiscal Year Beginning

**July 1, 2017**

*Christopher P. Morill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Gainesville, Georgia for its annual budget for the fiscal year beginning July 1, 2017. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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## ***INTRODUCTION & OVERVIEW***

*This section contains information about the City of Gainesville.  
This section contains the Readers Guide, City of Gainesville's History,  
Timeline, Demographics, Table of Contents, Budget Transmittal Letter,  
and Strategic Direction and Plan.*

# Reader's Guide

## Section A

### Introduction and Overview

This section provides the reader with the background of the City along with the strategic priorities, mission, and vision. It links goals and objectives at a policy level to those of the city and its departments. Included in this section are the Reader's Guide, History of Gainesville, City Statistics, Demographics, Table of Contents, Transmittal Letter, and Strategic Direction and Plan.

## Section B

### Financial Structure, Policy and Process

This Section provides the reader with the financial structure of the City. Included in this section are the elected officials by ward, organizational chart, fund descriptions, fund structure, fund relationships, policies (Financial, Revenue, Expenditure, Investments and Cash), and the budget process and calendar pages.

## Section C

### Financial Summaries

This section provides an understanding to the City's method of budgeting for the current fiscal year. Included in this section are the revenue assumptions and trends, major revenue sources, revenue detail and graphs, budget comparison by fund, fund balance summary, fund balance five-year history, and governmental & proprietary fund combined.

## Section D

### Capital & Debt Services

This section provides a comprehensive listing and explanation of the capital needs of the city for the next five years, including the operating impact. This section also displays the debt service section.

## Section E

### Departmental Information

This section explains the services offered by the City. Each department includes a department mission statement, goals and objectives, performance indicators, revenue assumptions & trends, budget comparison, and authorized positions.

## Section F

### Department Wide Criteria

This section includes items that encompass the entire city. Included in this section are the Glossary, Ad Valorem Ordinance, Tax Digest, Millage Profile, Budget Resolution, and Account Descriptions.

## History of Gainesville, Georgia

Established as "Mule Camp Springs" near the crossing of two Indian trails followed by settlers in the 1800s, the City of Gainesville has maintained and built upon its historical legacy as a regional transportation and trade center for almost two centuries.

Less than three years after the creation of Hall County, the village of Mule Camp Springs was chosen to serve as the site of government for the new county and was chartered by the Georgia Legislature on November 30, 1821.

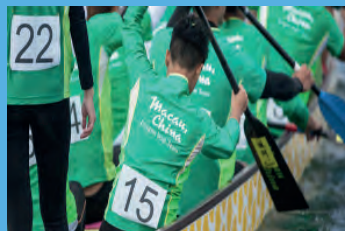
At the suggestion of Justice John Vance Cotter, it was given the name "Gainesville" in honor of General Edmund P. Gaines, a hero of the War of 1812 and a noted military surveyor and road builder. Gainesville has been a part of the nation's governmental framework longer than 26 of the 50 states.

Gainesville operates under a Council-Manager form of government. It is composed of a Mayor and five council members, and is responsible for enacting ordinances, resolutions, and regulations governing the City, and appointing the members of various statutory and advisory boards, and the City Manager, City Clerk, and City Attorney. Under the guidance of the City Manager, Mayor, and the Council, the City provides a full range of services.

These services include; police and fire protection, the maintenance of streets and infrastructure, parks, recreational activities and cultural events, planning, zoning, and building inspection services, water and water pollution control services, a golf course, and airport.



## World Championship Dragon Boat Festival



The World Championship Dragon Boat Festival will be held Gainesville. The host site for this year's international festival will be the Lake Lanier Rowing Venue, site of the 1996 Olympic Rowing events. The event will be held in September 2018.

This will be the first time the event will be held in the United States. Teams from all around the world come to participate in the event and will highlight Gainesville as an international hotspot for tourism and commerce.

# Location

## Chicken Festival

The Spring Chicken Festival is recognized by the Georgia State Senate as the “official chicken cook off” for the state. This festival boasts almost 3,000 pounds of chicken donated by our local poultry industry to be judged by professional and celebrity judges.

Gainesville is often called the chicken capital of the world because of its large number of poultry processing plants. Gainesville is also known for its chicken processing facilities, such as King's delight and Mar-Jac.



## Nicknames

Gainesville has earned many nicknames over the years because of its valuable location and because of its people. The most notable are Queen City of the Mountains and the Poultry Capital. The Most recent and honorable designation came following the 1996 Olympics. An NBC broadcaster covering the Rowing/Kayaking event referred to Gainesville as the Hospitality Capital of the World.

## County Seat

The City of Gainesville, county seat of Hall County, is nestled in the foothills of the Blue Ridge Mountains, approximately 50 miles northeast of Atlanta and 100 miles southwest of Greenville, South Carolina. Gainesville is the largest of six cities in Hall County with a population of approximately 40,000 estimated by the Census Bureau for 2016. As the business hub for Northeast Georgia, Gainesville's daytime population is estimated in excess of 100,000.

Parts of Gainesville lay along the shore of one of the nation's most popular inland water destinations, Lake Lanier. Named after Georgia author and musician Sidney Lanier, the lake was created in 1957 when the U.S.

Army Corps of Engineers dammed the Chattahoochee river near Buford, Georgia and flooded the Appalachian Mountain Valley.



## City & Context

Today Gainesville is a growing metropolitan community in popular northeastern Georgia. It is located approximately one hour north of Atlanta, just shy of the Appalachian Mountains and along the shores of the Chattahoochee River and its reservoir, Lake Lanier. It is also within a four-hour drive of the larger, growing metropolitan cities of Chattanooga, TN; Asheville, NC; and Greenville, SC. The location has benefited the community by attracting travelers, tourist, prospective businesses, and residents alike.

As a result of Gainesville's location the community has evolved from a simple transportation hub to a regional center for commerce, civic and social functions. Gainesville is considered a national hub for the production of processed chicken and has become a national center for poultry processing and related industries. It is also currently home to the preeminent medical facility in the region, a well-regarded university, and regional government operations. This growth has seen current population estimates for Gainesville surpass 40,000 residents in 2016, within a county of almost 194,000 people.

The city is now pursuing an even stronger future that blends 21<sup>st</sup> century ambitions with continued respect for the history and traditions that define the local culture.<sup>1</sup>

<sup>1</sup> Excerpt taken from the 2030 Comprehensive Plan.



# Significant Dates in the History of Gainesville

In a relatively short period of time, Gainesville has grown from virgin forest to become the trade, economic, industrial, medical, cultural, and recreational center of Northeast Georgia. In Gainesville, we believe there are no limits for our future.

- **April 21, 1821** - The town formerly known as Mule Camp Springs was chartered as Gainesville.
- **November 30, 1821** - Gainesville was officially Chartered by the Georgia Legislature.
- **1828** - The Gold Rush frenzy began in nearby Lumpkin County bringing an influx of new settlers and the beginnings of a business community.
- **1849** - Gainesville was established as a resort center.
- **1851** - Fire destroyed much of Gainesville.
- **May 28, 1871** - Airline Railroad, later named the Southern, ushered in a new era of progress.
- **1870 - 1900** - City population increases from one-thousand to five-thousand.
- **February 22, 1873** - City services begin with the election of a City Marshal.
- **June 14, 1875** - Solid Waste Collection begins in the City.
- **1875** - General James Longstreet purchased the Piedmont Hotel near the railroad depot in anticipation of the Atlanta-Washington railroad opening.
- **1898** - Textiles run the economy thanks in part to the railroad.
- **December 19, 1902** - Gainesville became the first city south of Baltimore to have street lights.
- **January 1, 1903** - A cyclone struck Gainesville leaving 106 people dead, 300 injured and property damage estimated at \$750,000.
- **March 1, 1905** - City free-mail delivery began.
- **November, 1909** - The square and streets adjoining for one block were paved.
- **August 10, 1910** - The Gainesville post office opened.
- **December 22, 1915** - The formal opening of the City's first skyscraper, the Jackson Building which is still standing today.
- **March 12, 1919** - Southern Bell removed the poles and wires from the square.
- **April 6, 1936** - Gainesville knocked flat by a tornado that left more than 200 people dead.
- **1937 and 1939** - President Franklin D. Roosevelt visited Gainesville.
- **1943** - The City of Gainesville leases Airport to the US Federal Government for \$1.00 to be used as a Naval Air Station to train Ground Personnel for WWII.
- **1947** - The Airport is returned to the City of Gainesville with two 4000 FT landing strips.
- **After World War II** - A visionary named Jesse Jewell started what was to become the State's largest agricultural crop-poultry. The \$1,000,000,000 a year industry has given Gainesville the title "Poultry Capital of the World."
- **1957** - U.S. Army Corps of Engineers construct Lake Sidney Lanier which currently covers more than 38,000 acres and is the most visited Corps lake in the nation with an economic impact of more than \$2 Billion annually.
- **1993** - Police Department became Accredited.
- **July 1996** - Gainesville served as the Rowing/Kayaking Venue for the 1996 Olympics. During the Olympics, Gainesville was named "Hospitality Capital of the World" by an NBC Broadcaster.
- **October 1997** - TV 18, The Government Channel, begins broadcasting.
- **January 2000** - Gainesville named City of Excellence by the Georgia Municipal Association and Georgia Trend Magazine.
- **January 2001** - The Red Rabbit Public Transportation System begins operation with three buses and four mini-buses.
- **March 2001** - Gainesville's Parks and Recreation Department became the 3rd Department in the State to be Accredited.
- **September 2002** - Opening of Lakeside Water Treatment Plant.
- **March 2003** - Gainesville is named one of the Top 10 Places to Retire by Barron's Magazine.
- **April 2004** - Spring Chicken Festival first held in Roosevelt Square.
- **June 24, 2004** - Fire Station #4 Opens.
- **October 2004** - Art in the Square first held in the Downtown Historic Square.
- **January 2006** - Gainesville is named a Georgia Trendsetter City by the Georgia Municipal Association.
- **2007** - Chattahoochee Golf Course is Renovated.
- **May 30, 2008** - Linwood Water Reclamation Facility Grand Re-Opening.
- **August 8, 2008** - Frances Meadows Aquatic & Community Center opens.
- **April 2009** - Airport Runway Lighting Improvements Completed.
- **October 13, 2009** - Ribbon Cutting to mark the completion of Rock Creek Amphitheater.
- **July 2010** - Ground is broken for the Midtown Greenway.
- **November 30, 2010** - New Public Safety Complex opens with Police Department, Municipal Court and Fire Station #1.
- **January 1, 2014** - Danny Dunagan, the first elected Mayor, takes office.
- **May 30, 2014** - City of Gainesville Fire Department notified of ISO rating change from II to I, effective October 1, 2014.
- **December 8, 2016** - Public Safety Tribute in the newly renovated Roosevelt Square.
- **April 20, 2018** - Rededication of the newly renovated Senior Center.

# City of Gainesville at a Glance

1. 1821

**Year of Incorporation**

2. 34.40

**City of Gainesville's  
Area in Square Miles**

3. 145.1

**Miles of Streets**

## Public Schools

Elementary Schools	5
Elementary Instructors	286
Middle Schools	1
Middle School Instructors	106
High Schools	1
High School Instructors	132
Universities	2

## Public Safety

ISO Fire Classification	Class I
Number of Fire Stations	4
Number of Fire personnel	103
Number of Police Stations	1
Number of Police personnel	116
Number of Patrol Units	84

## Industry Mix

Goods Production	28.4%
Services (other)	14.9%
Healthcare Services	15%
Government	12%
Retail Trade Services	10.1%
Hospitality Services	8%
Wholesale Trade Services	5.3%
Financial Services	2.8%
Other	3.5%

## Transit System

Bus Routes	6
Dial-A-Ride buses	10
Total Buses in Service	15
One-Way Travel Cost	\$1.00

## Hospitals

Number	1
Number of Patient Beds	713
Trauma Designation	Level II

## Bond Rating

General Obligation Bond	Aa2
Revenue Bonds	Aa2

## Demographics

Estimated Population (2016 est.)	40,000
Median Household Income	\$55,009
Mean Travel time to work (minutes)	22.4
Housing Units (2010)	12,967
Homeownership rate (2010 - 2014)	67.3%
Median value of Owner Occ Housing	\$200,000
Average Household Size	2.86
Unemployment Rate (May 2018)	2.8%
Voter Participation in 2016 election	76%



## Water & Sewerage System



Miles of Water Mains	1,390 Miles
Number of Water Connections	54,225
Number of Fire Hydrants	9,096
Daily Average Consumption in Gallons	18.66 Mgal/d
Max Daily Capacity of Treatment	35 Mgal/d
Miles of Sanitary Sewers	301
Number of Treatment Plants	4
Number of Sewer connections	10,687
Daily Average Treatment in Gallons	9.00 Mgal/d
Max Daily Capacity of Waste Treatment	21.25 Mgal/d

## Parks & Recreation

Number of Parks	22
Total Park Acreage	644+/-
Golf Course(s)	1
Swimming Pools	4
Tennis Courts	15
Basketball Courts	4
Baseball/Softball Fields	10
Soccer Pitches	10
Football Stadiums	1
Playgrounds	12
Miles of Walking Trails	11



## Major Employers

Northeast Georgia Medical Center	7,900
Hall County School System	3,500
Fieldale Farms Corporation	2,550
Hall County Government	1,500
Pilgrims	1,380
Victory Processing, LLC	1,310
Kubota Manufacturing of America	1,300
Mar-Jac Poultry, Inc.	1,250
ZF Gainesville, LLC	1,150

# Budget Memo

CITY OF GAINESVILLE

OFFICE OF  
THE CITY MANAGER

Post Office Box 2496  
Gainesville, GA. 30503-2496

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Fax: 770.535.6896  
Website: [www.gainesville.org](http://www.gainesville.org)

Memo



The City's budget process was initiated earlier this year with our annual budget retreat in February. City staff received valuable input from you as to your priorities for the coming year in advance of our Department Directors and other key staff reviewing the strategic priorities as they prepared their respective budgets. These include: Economic Development, Infrastructure Improvements, Internal Operations, Leisure Services and Quality of Life. Additionally, you may recall that we broke down the City into five (5) geographic regions to identify the strategic planning needs of each of the various neighborhoods in our community. As each departmental budget was presented and reviewed, these five themes and strategic planning

areas were applied to ensure consistency with the priorities and vision of the City of Gainesville. These priorities became the foundation for the formulation of departmental goals and objectives. The following sections will briefly describe how the budget addresses each strategic priority.

- **Economic Development** – Gainesville continues to serve as the economic hub for north Georgia. Our medical, retail and industrial facilities draw countless visitors every day growing our city to over 100,000 people during daytime hours. Also, our industrial parks and businesses employ thousands each day from the region.

A part of our success is due to our partnerships with various organizations within Hall County. Due to our partnership with the Economic Development Council (EDC), our community experienced the addition of nearly 900 new jobs through 29 new and expanding businesses and an investment of \$170,000,000 (based on calendar year 2017 data from the EDC), the majority of this located in the City of Gainesville. This budget seeks to continue those partnerships by allocating \$150,000 to the Economic Development Council.

Investment in the growth and success of small businesses is critical for any city. This budget proposes to continue our commitment to the Manufacturing Development Center's Business Incubator with Lanier Technical College, by allocating \$40,000.

As Gainesville Hall '96 (GH'96) prepares to host the 2018 Dragon Boat World Championships, it is recommended the City continue its yearly allocation of \$150,000 toward this endeavor anticipating increased sales tax dollars and hotel/motel revenue generated by visitors and competitors to this facility.



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- **Infrastructure Improvements** – With our position as the economic hub of the region, the number of workers that commute along with the visitors to our city and the commerce traveling through our city from North Georgia, the City experiences a strain on our traffic network. As we have discussed through the budget planning process, traffic congestion will only increase throughout the City. Therefore, we are proposing additional Capital funding to begin addressing this issue by initiating design work on congested corridors, such as Dawsonville Highway, Park Hill Drive and Green Street. The approval of SPLOST VII will help facilitate paving, and other road improvement projects.

Our aging stormwater system will receive a much needed infusion of dedicated funding as SPLOST VII, \$900,000, for stormwater infrastructure in FY19.

- **Internal Operations** – As our region's economy continues to accelerate, we have seen many benefits associated with this robust economic growth. However, with this growth comes market place pressures in the form of retaining and recruiting qualified employees. For FY19, we are pleased to recommend that each City employee will receive at least a 4% adjustment to employee compensation with some employees in market sensitive areas, such as public safety, will receive 5% increases. In order for the City to retain and recruit new talent to the City's work force, the City must continue to review our compensation and benefits packages to remain competitive with other jurisdictions and private employers. The FY19 General Fund budget allocates \$909,788 for this increase.

The other major component of our employee compensation is the health care benefits we are able to offer to employees. As the health care industry continues to evolve, insurance is a major cost of any organization. The City continues to experience significant medical claims, as well as continued increases in the cost of employer mandates enacted through the Affordable Healthcare Act. As our insurance costs have risen, the City has attempted to absorb as much of this costs as possible. As stated last year, the City has been encouraged by the services and cost efficiencies our new health care benefits administrator, Healthgram, has brought to the City and our employees. Healthgram has saved the City an estimated \$1.0 Million this past year in advising our employees on cost saving alternatives to their needed medical services and procedures. Additionally, the City's new High Deductible plan has shown great cost savings and we plan to offer our employees incentives to consider this new health care option for their families.

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Memo

- **Leisure Services** – In FY 19, the Parks and Recreation Agency will continue to utilize Impact Fee collections, associated with new development, and SPLOST funds to deliver the proposed new facilities and upgrades to existing facilities planned in this year's budget. With this year's successful completion of the Senior Center renovations, the Community Service Center will now focus on upgrades to the Meals on Wheels program in the form of a kitchen expansion to increase the number of seniors that can be reached and helped by this program.
- **Quality of Life** – The City continues to move forward in our efforts to remove blight and improve housing conditions in the City. To date, the city has utilized local funds combined with state and federal grants to acquire, rehabilitate, reconstruct and construct new housing to do our part in addressing the housing challenges in our community. For FY19, the City has been allocated \$470,338 in CDBG funding and \$612,000 in CHIP funding.

We are pleased that Hall County has agreed to jointly begin a Land Bank in our community that will provide an additional option to address housing needs, especially for those properties where a private market solution does not exist due to large tax delinquencies or abandonment.

These accomplishments have been a successful team effort lead by our Community Development Department and partners including various city departments, non-profit groups, the State of Georgia and the Gainesville Housing Authority.

Attached for Mayor and Council review is the City Manager's proposed FY 2019 budget. The budget contains a summary of revenues and expenditures for the General Fund and the Capital Improvements Program, as well as nineteen other funds. This balanced budget has been prepared and is being presented to the Governing Body in accordance with the City Charter, and with Chapter 2-3 of the Gainesville City Code. You will note that the proposed millage rate for the General Fund is being reduced due to the creation of a new Fire Services Tax District proposed at 1.250 mills. While the value of the General Fund millage is proposed to be reduced from 1.545 (FY18) to 0.795, the combined FY19 General Fund and Fire Services Fund millage will result in a proposed 0.5 mill increase in the City's property tax millage rate. This increase will result in an additional \$2.4 Million in revenue.

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# Memo

This recommended increase is to fund needed transportation improvements (\$1.4 Million) and the aforementioned employee retention/recruitment challenges at \$900,000 especially in the areas of Public Safety.

In preparing the FY 2019 budget, many issues played a key role in its development. Most notably are the following:

- **Revenues:** The city's revenue portfolio continues to show some improvement in several areas. With the proposed 0.5 mill increase, the combined total General Fund and Fire Services Fund operating revenues show an increase of 11.67%.
- **Property taxes:** Property taxes are projected to increase due to growth in the digest due primarily to new construction. Budgeted property tax revenue is at a 95% collection rate. Property taxes account for 12% of the total revenue with only 37% coming from residential properties. An important note is that property reassessments from last year's tax digest will have an impact on the property tax revenue.
- **FY 2018 Fund Balance:** A surplus in some revenue and savings in expense line items will permit us to provide funding for some necessary capital items in the amount of \$3.5 million, some of which have been delayed due to budget constraints. \$3.3 million of the budgeted fund balance amount will be directed to the City's Capital Improvement Program, while the remaining amount will be used directly to support capital needs in the Community Service Center Fund and Golf Course Fund. It is ideal to use surplus funds for these types of purchases since these funds are one-time funds and not meant to supplement the operating budget.

The combined General Fund and Fire Services Fund budget is \$40.2 million. Almost all departments submitted budgets that are in line with previous year requests, with exception of the employee salary adjustments. The twenty other funds remain close to or below FY 2018 levels or in line with projected revenues for each fund and can be seen in the attached budget documents. However, a few departments and funds merit discussion below.

- **Information Technology:** As we all seen in recent months, there are those that wish to cause harm to government related systems. These types of intrusions can cause great harm to not only how a government operates, but also the level of public trust in how a citizen or customer's data is protected. Because of these types of security breaches we have seen in other jurisdiction around the State, almost \$600,000 in network upgrades are being proposed with nearly half of that funded through the General Fund.



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In addition to these network infrastructure upgrades, we must also upgrade the physical facilities that house our software and hardware components. While our I/T staff have made significant strides over the past few years in upgrading our systems, the potential weak points in our system have been identified in the deficiencies in our facilities. An upgrade to the first floor facilities of the Administration Building will provide the I/T section with necessary facilities to keep our network systems functioning properly.

- **Community Development:** With our region's strong economic growth, the Department's work load has continued to increase. This combined with our difficulty in attracting qualified building inspectors, the Department has requested additional funding to procure the services of a third-party inspections firm. This will ensure that the Department has the needed resources to meet the demands of our community's construction industry.
- **Public Works:** With the new private and public investment being inserted into our downtown area, additional attention is needed in providing a clean and safe environment in this area. To help facilitate this, 2 additional positions are being proposed within Public Works (1 within the General Fund, 1 within Solid Waste) to address issues such as the cleanliness of the parking deck along with the elevators and stair wells. These positions will also assist our Main Street program with events in our downtown area.
- **Capital Improvement Program (CIP):** The attached budget includes a summary of proposed capital projects for the coming fiscal year. Due to the passage of SPLOST VII, the capital projects will focus on items and projects that were expressed by the Council at our January retreat. SPLOST VII revenues will be allotted to infrastructure needs.
- **Water Resources:** The utility fund budget is increasing by 0.4% for FY 2019 with no rate increases.
- **Chattahoochee Golf Course (CGC):** Although an enterprise fund, the golf course is still dependent on the general fund to assist in covering debt obligation for course renovations that occurred in 2007. The transfer this year is \$252,000 for debt needs and \$102,000 for equipment purchases.

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# Memo

Moving into FY 2019 and beyond, it is important to be aware of concerns that may impact our budget:

- As discussed in the presentation of the FY18 budget, the recent fund balance trend of the Employee Benefits Fund is unsustainable and will have to be addressed as we move towards a plan for FY 2019 and beyond. As mentioned above, the City continues to experience significant medical claims, as well as continued increases in the cost of employer mandates enacted through the Affordable Healthcare Act. The City has been encouraged by the services and cost efficiencies our new health care benefits administrator, Healthgram, has brought to the City and our employees. Healthgram has saved the City, an estimated, \$1.0 Million this past year in advising our employees on costsaving alternatives to their needed medical services and procedures. Additionally, the City's new High Deductible plan has shown great cost savings and we plan to offer our employees incentives to consider this new health care option for their families.
- Continued monitoring of our Other Post-Employment Benefits (OPEB) liability. Although some city funds have been able to fully meet this obligation; others, including the general fund, have not. This area needs continuous monitoring and an appropriate funding mechanism put in place.
- While we are proposing to make significant strides in this budget, employee compensation will remain a challenge especially as our region's economy continues to be strong. Not only will Public Safety compensation be an issue, but also in other key areas where we face market place challenges, such as Water Professionals, Engineers, Building Inspectors, CDL required positions, and street & field maintenance crews.

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Telephone: 770.535.6865  
Fax: 770.535.6896  
Website: [www.gainesville.org](http://www.gainesville.org)

# Memo

Our financial health is directly related to controlled spending, internal controls and the prudent financial policy direction of the Council. These actions have assisted us in continuing to provide top-level municipal services to our residents and businesses. Our efforts have resulted in substantial economic investment within the city limits by a number of regional, national and international companies and more is expected.

This budget was a true team effort and could not have been successfully put together without the efforts of the Department Directors, Assistant City Manager Angela Sheppard, and in particular our Chief Financial Officer Jeremy Perry, Deputy Chief Financial Officer Matt Hamby, and Budget and Purchasing Manager Kevin Hutcheson. As we move forward with the many great initiatives we have on the horizon, I appreciate the confidence and support the Mayor and Council has shown myself and our tremendous staff.

If I can answer any questions, please feel free to contact me.



# Strategic Direction

## Vision:

Gainesville is committed to being an innovative city, providing a close-knit community feel in which to live, work and play.

## Mission:

The mission of City of Gainesville is to enrich the community of Gainesville by practicing good stewardship of resources and providing innovative and exemplary services for all people.

## Values:

- Excellence
- Trust
- Honesty
- Accountability
- Open Communication
- Leadership
- Commitment
- Quality of Life
- Stewardship

## Strategic Priorities

At the beginning of each budget year, the City of Gainesville holds a council retreat. Traditionally, during the council retreat, the council members review previously set long-term financial and non-financial goals, observe various presentations from City departments and set new financial and non-financial goals, to help determine appropriate needs for the upcoming budget year and plan for outlying years.

During the Fiscal Year 2018 and 2019 budget process, the Council took a different approach during the council retreat, by inviting all Department Head to discuss the upcoming year. Department heads and key personnel were asked to discuss challenges they face in the upcoming year. Goals and strategic priorities were generated, for each department, that focus on the Council member's strategic priorities.

These strategic priorities are as follows:

- Economic Development.
- Infrastructure Improvements
- Internal Operations/Revenue Generation
- Leisure Services
- Quality of Life

On the following pages you will find key priorities, departmental goals/objectives and key measures. These are not all inclusive.

Other measures associated with strategic priorities can be found on each department page, and will be denoted with the following:

- ED** - Economic Development
- II** - Infrastructure Improvements
- IO** - Internal Operations
- LS** - Leisure Services
- QL** - Quality of Life

We believe that the following goals, objectives and measures reflect key areas of focus prescribed by the City Council.



# Citywide Priorities

## Economic Development



Gainesville serves as the economic hub for northeast Georgia. Our medical, retail, and industrial facilities draw countless visitors everyday growing our city to over 100,000 people during daytime hours. Also, our industrial parks and businesses employ thousand each day from the region.

### Key Objectives for Fiscal Year 2019

- Engage in economic development activities to support and encourage business growth in the City.
- Maintain our ISO Class I Rating.
- Maintain support of economic development related agencies.



### Key Indicators

	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ADOPTED	FY2019 ADOPTED
Number of Registered Business	2,329	2,400	2,517	2,434	2,525
ISO Rating	I	I	I	I	I
Building Permits Issued	2,218	2,387	2,486	2,700	2,500
Zoning Applications	20	28	26	25	25
Gainesville/ Hall '96 support	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000

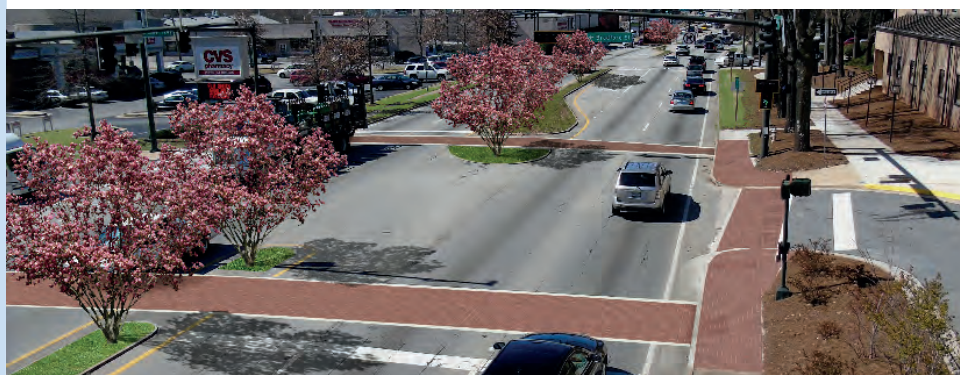
# Citywide Priorities

## Infrastructure Improvements

Due to our economic strength, the number of visitors to our city each day and the commerce traveling through our city from all over the North Georgia region, a strain has been placed on our traffic network. The City, in conjunction with our regional transportation-planning agency, has completed a transportation plan for Gainesville.

### Key Objectives for Fiscal Year 2019

- Expand pedestrian connections throughout the City.
- Improve and expand the City's transportation infrastructure.
- Implement the Transportation Master Plan.



## Key Indicators

	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ADOPTED	FY2019 ADOPTED
Linear feet of sidewalks repaired/ or replaced.	1,000	2,562	1,823	1,600	2,500
Road Miles Resurfaced	2.71	3.8	2.07	2.07	3
Number of Intersections upgraded	0	10	17	87	25
Funds allocated for Infrastructure Improvements.	1.20MM	2.43MM	3.75MM	14.25MM*	39.18MM
Signalized intersections maintained	83	83	83	83	87

\*Department of Water Resources Capital included in the budget process.

# Citywide Priorities

## Internal Operations



The sociopolitical climate around public safety, along with record low unemployment rates was a challenge faced in the FY2019 budget process. This caused greater turn-over in all departments within the City, especially in public safety areas. In this budget the City was able to provide raises for Public safety positions, and all employees, to help retain seasoned employees.

### Key Objectives for Fiscal Year 2019

- Utilize technology to improve efficiencies and decrease costs.
- Ensure the City remains compliant with State and Federal Laws governing Personnel.
- Retain and attract high quality and productive employees.
- Provide and maintain a safe work environment.
- Expand In-house training and professional development.

### Key Indicators

	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ADOPTED	FY2019 ADOPTED
Network/Application Availability	99.76%	99.90%	99.90%	96.00%	96.00%
Percent of eTickets Processed	53%	70%	94%	94%	94%
% of HR Policies reviewed	N/A	100%	25%	25%	25%
Turn over ratio	N/A	N/A	12.0%	12.0%	12.0%
Lost Time Hrs (due to injury)	N/A	1,262	974	1,750	1,750
In-House Training Per Firefighter	N/A	N/A	125	120	180



# Citywide Priorities

## Leisure Services



The City's award winning Parks and Recreation Agency continues to improve the visitor experience through improvements to various parks throughout the City. Also, our Tourism Office is continually attracting new events to bring visitors in to Gainesville.

### Key Objectives for Fiscal Year 2019

- Increase Tourism Activity in Gainesville.
- Enhance the quality of life for local citizens through golf.
- Enhance the quality of life of the citizens through parks and recreation opportunities.
- Increase City Golf Course awareness throughout the region.



## Key Indicators

	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ADOPTED	FY2019 ADOPTED
Events Booked	24	24	20	22	22
Main Street Events	30	30	31	45	45
Number of participants in golf clinics	N/A	N/A	114	100	175
# of Tournaments Hosted	32	32	35	34	35
# of Golf Course Website hits.	N/A	N/A	N/A	3,000	3,000

# Citywide Priorities

## Quality of Life



An effort began some years ago to remove blight within the city to encourage home ownership. A coordinated effort between city departments and non-profit agencies has resulted in several abandoned properties being removed. Working with the Department of Community Affairs, the City has been able to provide housing assistance.

## Key Objectives for Fiscal Year 2019

- Beautify public areas of the City.
- Improve more affordable housing in the City.
- Enhance the lives of aging adults and families in need.
- Promote participation in recycling.



## Key Indicators

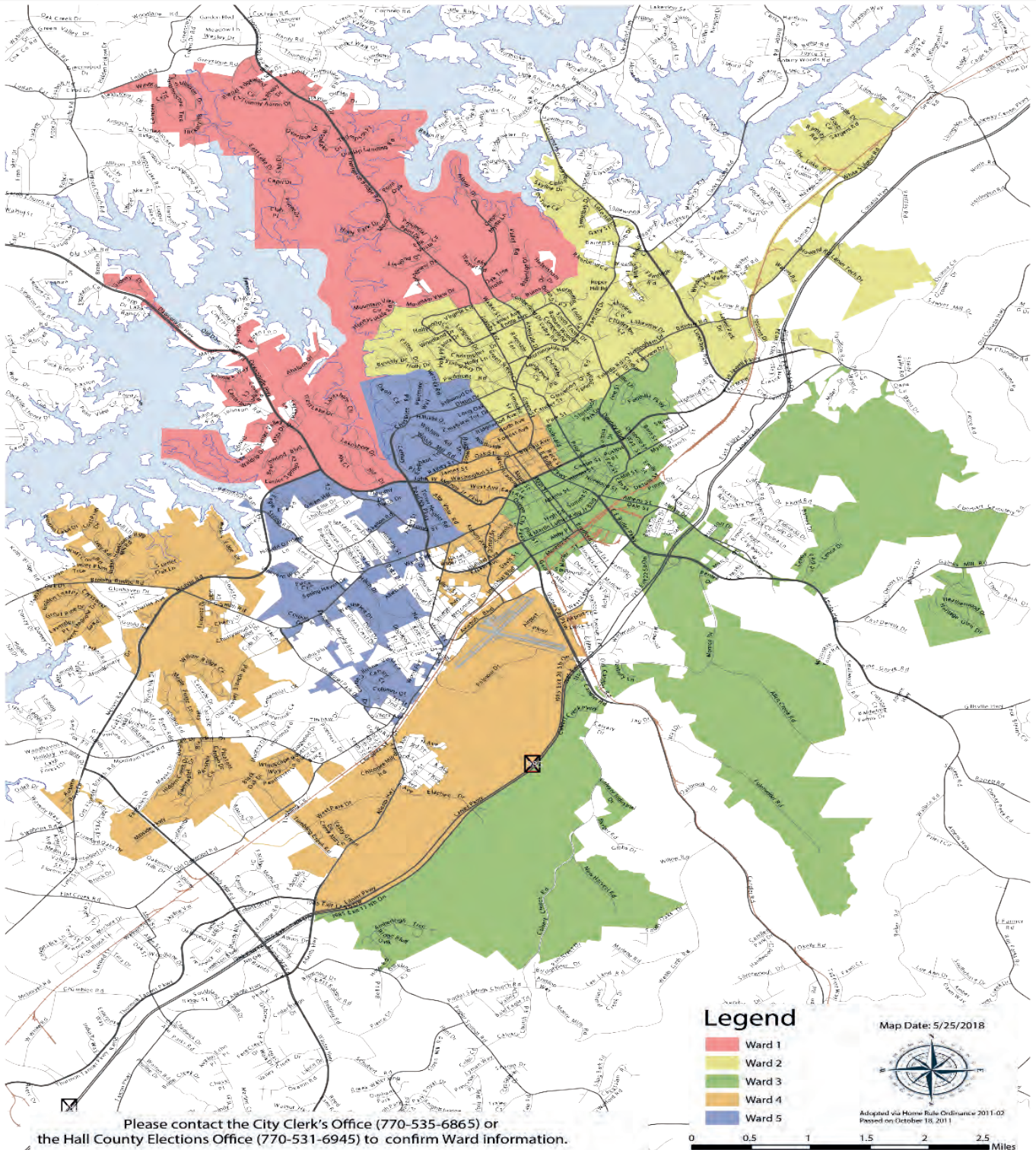
	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ADOPTED	FY2019 ADOPTED
Funding for Beautification Projects	N/A	N/A	3.3MM	1.5MM	2.9MM
Affordable Housing Units Developed	4	3	2	5	5
Meals Served (Meals on Wheels)	93,653	109,979	108,271	120,100	123,800
Recycling (% by weight)	14.4%	14.9%	11.9%	15.0%	15.0%
Tons Recycled	772	862	858	900	900

## ***FINANCIAL STRUCTURE, POLICY AND PROCESS***

*This section contains structural information about the City of Gainesville. This section will include Elected Officials by ward, an Organizational Chart, Fund Descriptions, Fund Structure, Fund Relationship Table, Financial Policies, Revenue Policies, Expenditure Policies, the Budget Process and Calendar*



# Ward Map





# Mayor and City Council



## Mayor - Danny Dunagan

First Elected: 2006

Mayor: 2012-2013, 2014

Term expires: December 2021

[citycouncil@gainesville.org](mailto:citycouncil@gainesville.org)



## Ward 1 - Sam Couvillon

First Elected: 2014

Term expires: December 2021

[citycouncil@gainesville.org](mailto:citycouncil@gainesville.org)



## Ward 2 - Zack Thompson

First Elected: 2016

Term expires: December 2019

[citycouncil@gainesville.org](mailto:citycouncil@gainesville.org)

# Mayor and City Council



## Ward 3 - Barbara Brooks

**First Elected:** 2016

**Term Expires:** December 2019

[citycouncil@gainesville.org](mailto:citycouncil@gainesville.org)



## Ward 4 - George Wangemann

**First Elected:** 1986

**Mayor:** 1995-1996, 2004-2005

**Term Expires:** December 2021

[citycouncil@gainesville.org](mailto:citycouncil@gainesville.org)



## Ward 5 - Ruth H. Bruner

**First Elected:** 2003

**Mayor:** 2010-2011

**Term Expires:** December 2019

[citycouncil@gainesville.org](mailto:citycouncil@gainesville.org)

# Organizational Chart



# Fund Descriptions

## Basis of Budgeting

The City of Gainesville uses a “cash basis” of budgeting for all fund types. This means the City’s budget is based on expected cash receipts and disbursements, with encumbrances and depreciation not included as budgeted items. Expenditures may not exceed the amounts appropriated; however, emergency do arise and a budget adjustment would be required.

## Basis of Accounting

**Governmental and Special Revenue funds** rely on the modified accrual basis. This involves recognizing revenue when it becomes both available and measurable, rather than when it is earned. Expenditures are recognized when the related liability is incurred.

**Proprietary Funds** are used for business-like activities; usually operate on an accrual basis. Accrual basis accounting accounts for income and expense items as they are earned or incurred, even though they may not yet have been received or actually paid in cash.

## Differences

**Debt payment for principle** - budgeted as an expense item and adjusted at year-end against the liability.

**Depreciation** - recorded for proprietary funds on an accrual basis, however it is not budgeted.

**Encumbrances** - recorded as a reserve of fund balance on the modified accrual basis.

## Major Governmental Fund(s)

**General Fund** accounts for all financial resources except those required to be accounted for in another fund. It is used to account for police and fire services, planning and engineering, building inspection, street maintenance, and overall City administration including management, finance, and human resources. The primary sources of revenues to the General fund are property taxes and sales taxes but, interest on investments, charges for current services, and licenses and permits all play a part.

## Non-Major Special Revenue Fund(s)

**Community Service Center Fund** accounts for local, state and federal grant revenues legally restricted for community service projects.

**Economic Development Fund** accounts for activities of economic development.

**Hotel/Motel Tax Fund** accounts for the collected Hotel/Motel tax revenue, which is used to help promote tourism, conventions and trade shows, and promote the City of Gainesville as a whole.

**Fire Services District** accounts for activities of the Fire Department.

**Government Access Cable TV Channel Fund** accounts for cost associated with the operation of the City/County governmental cable television channel.

**Impact Fee Fund** accounts for activities connected with impact fees, whereby new development assists in covering the additional cost of providing public safety and recreational services needed as a result of growth.

**Information Technology Fee Fund** accounts for activities connected with information technology fees.

**Tax Allocation District Fund** accounts for ad valorem property tax collections derived from the City tax allocation districts known as Midtown and Lakeshore Mall, for the purpose of stimulating private redevelopment within the Midtown and Lakeshore Mall areas.

**Cemetery Trust Fund** accounts for activities connected with the receipt and disbursements of funds restricted for support of activities of the City cemetery.

## Capital Project Fund(s)

**General Government Capital Fund** accounts for general purpose long-term capital projects financed from various revenue sources.

**Special Purpose Local Option Sales Tax Fund** accounts for long-term projects financed by the passage of a special purpose local option sales tax. The Special Purpose Local Option Sales Tax Fund is presented as a major fund in the basic financial statements.

**Grant Fund** accounts for capital grants used to finance major capital projects.



# Fund Descriptions

## Debt Fund

**Debt Service Fund** accounts for the accumulation of resources and payment of general government long-term debt principal and interest, as well as lease-purchase payments for the acquisition of certain equipment.

## Trust and Agency Funds

*(These funds are not included in the budget)*

**Community Private-Purpose Trust Fund** accounts for City of Gainesville employee voluntary donations to provide assistance to local families and individuals in need, as well as contribute funding to both local and national nonprofit agencies.

**Employees' Pension Trust Fund** accounts for a single employer retirement system administered by the City for the benefit of its eligible employees.

**Municipal Court Agency Fund** accounts, on a temporary basis, for fines collected by the Municipal Court that ultimately are transmitted to the general fund or another agency.

## Component Units

**Parks and Recreation Fund** accounts for the government's share of tax revenues legally restricted for operation and maintenance of the governments recreation facilities and parks.

**Gainesville Convention and Visitor's Bureau** accounts for the activities related to Main Street Gainesville, Public Information for City residents and Tourism and Trade.

## Non Budgetary Special Revenue Fund(s)

**Grants Fund** accounts for all grants used to finance general government or enterprise fund operations. These grant funds do not have a separate fund budget but may be included in the departmental budget if they are used to fund operational items, such as the SAFER Grant used by the Fire department for additional personnel. This can be seen as a transfer into the General Fund from the Grant operating fund.

**HUD Grant Fund** accounts for activities connected with the US Department of Housing and Urban Development Community Development Block Grant/Entitlement Grant.

**Revolving Loan Fund** accounts for activities connected with notes receivable for loans made with monies recorded in the HUD Grant Fund.

## Major Enterprise Fund(s)

**Department of Water Resources** accounts for activities connected with the development, operation, and maintenance of water, sewer, and storm water services in the City of Gainesville and parts of Hall County.

## Non-Major Enterprise Fund(s)

**Solid Waste Fund** accounts for activities connected with the collection and disposal of residential, commercial, industrial, and institutional solid waste.

**Airport Fund** accounts for activities connected with the operation of the Lee Gilmer Memorial Airport.

**Chattahoochee Golf Course Fund** accounts for the activities related to the management and operation of the Chattahoochee Golf Course, a municipal golf facility.

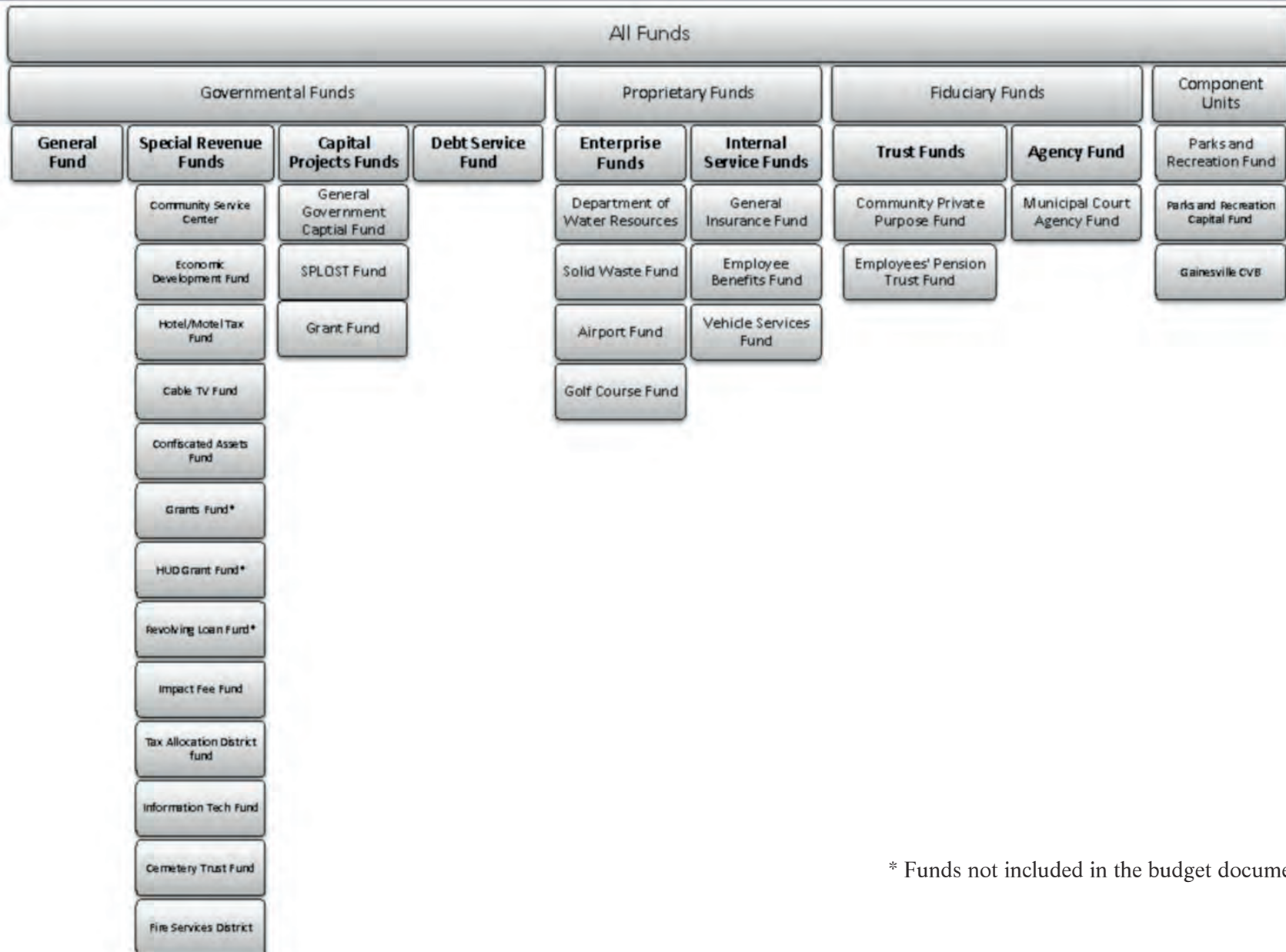
## Internal Service Fund(s)

**General Insurance Fund** accounts for property, liability, and workers compensation insurance provided to the City Departments.

**Employee Benefits Fund** accounts for the cost of providing life and health insurance benefits to City employees and participating dependents.

**Vehicle Services Fund** accounts for the cost of providing maintenance and repairs on all city owned vehicles.

# Fund Structure



\* Funds not included in the budget document.

# Department/Fund Relationship Table

All Funds																						
Departments:	GF	FD	CSC	CT	CFA	CVB	ED	HMT	TV	IF	IT	TAD	CIP	DS	DWR	SW	AIR	GOLF	P&R	GI	EB	VS
Administrative Services	X																			X	X	
City Manager's Office	X																			X	X	
Community Development	X																			X	X	
Convention Visitor's Bureau	X					X		X														
Police	X																			X	X	
Financial Services	X																			X	X	
Fire		X											X							X	X	
Public Works	X																			X	X	
Agency Allocations	X						X								X							
Community Service Center	X		X										X							X	X	
Cemetery Trust				X																		
Confiscated Assets Fund					X																	
Economic Development Fund							X							X								
Cable Television Fund	X								X											X	X	
Tax Allocation District												X										
Hotel / Motel Fund						X		X					X	X								
Impact Fee Fund	X									X			X									
Information Technology Fees											X		X									
Parks and Recreation										X			X						X	X	X	
Capital Improvements Program	X	X	X			X		X	X	X	X		X		X	X	X	X	X			X
Debt Service Fund								X				X		X								
Department of Water Resources	X												X		X					X	X	
Solid Waste Fund													X			X				X	X	
Airport Fund													X				X			X	X	
Golf Course Fund	X												X					X		X	X	
General Insurance Fund	X	X	X						X						X	X	X	X	X			X
Employee Benefits Fund	X	X	X												X	X	X	X	X			X
Vehicle Services Fund	X	X	X						X				X			X	X	X		X	X	X

## Abbreviations:

**GF** – General Fund **FD** – Fire District **CSC** – Community Service Center **CT** – Cemetery Trust **CFA** - Confiscated Assets **CVB**- Convention Visitor's Bureau **ED** -Economic Development

**HMT** – Hotel/Motel Tax **TV** – Cable Television Fund **IF** – Impact Fees **IT** – Information Technology Fee **TAD** – Tax Allocation District

**CIP** – Capital Improvements Fund **DS** – Debt Service **DWR**– Department of Water Resources **SW**—Solid Waste **AIR** – Airport **GOLF** – Golf Course

**P&R** – Parks and Recreation **GI** – General Insurance **EB** – Employee Benefits **VH** – Vehicle Services

The table above shows the relationship of each department to the City of Gainesville funds. The City Departments are represented in the left margin and the City funds are represented along the top of the table. An "X" in a box illustrates that the corresponding department may have received appropriation from that fund for the Fiscal Year of 2019.

# Financial Planning Policies

## Budget

The budget process provides the primary mechanism by which key decisions are made regarding the levels and types of services to be provided given the anticipated level of available resources. Budget policy states how this is achieved and addresses the need for financial health and stability.

## Balanced Budget

The budget shall be balanced for each and every budgeted fund. Total anticipated revenues plus that portion of the fund balance in excess of authorized reserve, which is designated as a budgeted funding source, shall equal total estimated expenditures for each fund.

## Level of Budget Adoption

All budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures may not exceed the total appropriation for any department within a fund without the City Council's approval). All budgets shall be adopted on a basis consistent with Generally Accepted Accounting Principles as promulgated by the Governmental Accounting Standards Board.

## Budget Categories

The following categories exist for budgetary preparation and presentation:

- Personal Services
- Professional and Other Services
- Supplies and Operating Charges
- Repairs and Maintenance
- Capital Outlay

## Budget Objectives by Fund

The following budget objectives are established for the different types of funds utilized by the City:

- **General Fund** -The budget for the General Fund shall provide for the general government operations of the City and maintain working capital necessary for financial health and stability.
- **Special Revenue Funds** - Budgets are prepared for special revenue funds that display the legally restricted revenue sources and how these sources are utilized.
- **Debt Service Fund** - Revenues shall be established and fund balance maintained sufficient for debt expenditures and to provide for any debt service cash flow deficiencies, which would occur prior to the receipt of property tax.

- **Capital Projects Fund** - Budgets for capital projects shall not lapse at the end of a fiscal year, but shall remain in effect until project completion or re-appropriation by City Council resolution.

- **Proprietary Funds (Internal Services and Enterprise)** - Although budgets for this type of fund are not required under Generally Accepted Accounting Principles, budgets shall still be prepared in order to monitor revenues and control expenses.

- **Internal Service Fund** - Internal service fund budgets shall be prepared on a self-supporting basis. Revenue rates and charges shall be identified to cover all expenses, including depreciation and debt service (if applicable).

- **Enterprise Fund** - A business approach is used in budgeting for enterprise funds. Enterprise funds shall be self-supporting when possible and minimize losses when break-even is not possible.

- **Trust Fund** - Budgets are not required for trust funds since trustee agreements provide necessary spending authorization and control.



# Financial Planning Policies

## Performance Budget

In addition to the line item budget, the budget document shall include “performance” budget information. The performance budget provides information on the goals and objectives, which each department seeks to accomplish during the budget year. The performance budget also utilizes “performance indicators” that measure services rendered and departmental efficiency / effectiveness on a historical basis and projects target indicators for the upcoming budget year. The City shall strive to minimize, and reduce if possible, staffing levels required to accomplish its service delivery.

## Budget Control

A system of budgetary controls shall be maintained to assure adherence to the budget. Timely monthly financial reports shall be prepared comparing actual revenues, expenditures, and encumbrances with budgeted amounts.

## Net Budget

A net budget total shall be calculated as well as a gross budget total in order to prevent the “double counting” of revenues and expenditures. The net budget total is calculated by subtracting interfund transfer amounts from the gross budget total.

## Budget Preparation

For each department, budgets shall be prepared for current service level. Expanded services or extraordinary items shall be summarized in one page or less for discussions with the City Manager before further detail is prepared regarding the expanded service or extraordinary item. A current services budget is defined as that level of funding which is necessary to provide the same level of service for the upcoming year that is currently being provided. An expanded services budget includes a funding request associated with new service and/or additional personnel.

## Budget Amendment (Process)

City Council shall authorize new projects by approving a Project Resolution, which shall include the estimated cost and funding source. At the end of each fiscal quarter any necessary budget adjustments, including budgets for any projects authorized during the quarter, shall be enacted through a budget resolution. These supplemental budget resolutions shall be balanced for each and every fund.

## Budget Adjustment Authorization

The budget is a dynamic, rather than a static revenue and spending plan, which requires adjustments from time to time. Approval by the City Council is required for:

- increases in total department or fund budgets.
- increases or decreases in the personal services budget total of a department or fund.
- increases in the level of authorized positions.
- changes to capital outlay items in amounts greater than \$5,000.00.

Approval by the City Manager is required for changes to capital outlay budgets in amounts less than \$5,000.00. Approval by the Budget and Purchasing Manager is required for budget transfers within the department, excluding changes, which alter personal services.

## Budget Lapses

All operating budget appropriations, except for Capital Project Funds, shall expire at the end of a fiscal year. In accordance with Generally Accepted Accounting Principles, purchases encumbered in the current year but not received until the following year are paid from the budget of the following year. However, when necessary, City Council may make a re-appropriation to resolve unusual situations or hardships caused by this policy.

## GFOA Award for Distinguished Budget Presentation

The City has steadily improved its budget document so as to obtain the Award for Distinguished Budget Presentation from the Government Finance Officers Association. This award signifies that the City is effectively communicating its budget story to its citizens, elected and administrative officials, and to outside interested parties such as bond rating agencies. The City shall continue to improve its budget document so as to maintain a high level of communication and retain the Award for Distinguished Budget Presentation each year.

# Financial Planning Policies

## Long-Range Planning

### Strategic Planning

The City of Gainesville employs various types of strategic planning techniques. Primarily, the City uses a Vision, Mission and Values strategy, to help guide individual departments on a micro level. On a macro level, the City uses a comprehensive plan, trend analysis and City Council Direction to help determine the overall direction of the City of Gainesville.

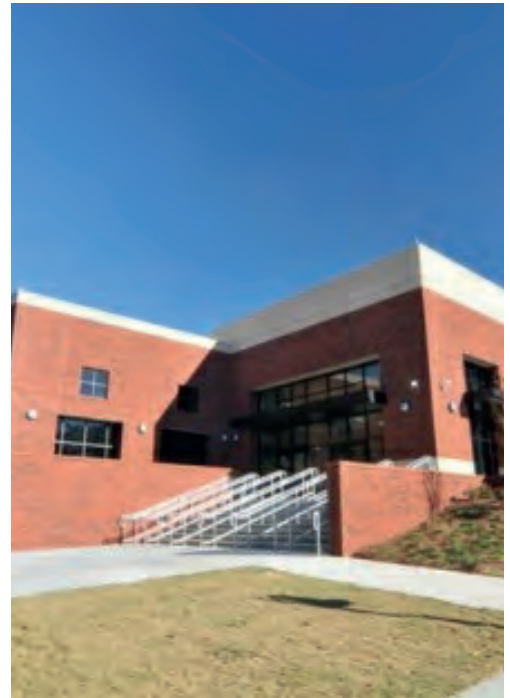
The City of Gainesville will develop a multi-year plan for capital improvements and update it annually. The City will enact an annual capital budget based on the multi-year capital improvements plan. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.



## Asset Inventory

### Capital-Asset Procedures

Fixed assets include items with a unit cost of \$10,000 or more, with some exceptions and are something that is durable and has a long-term nature in its useful life. It possesses physical substance and is expected to provide service for periods that extend beyond one year of acquisition. Assets shall fall into one of the following categories, Land, Buildings, Machinery & Equipment, Vehicles, Improvements other than Buildings, Water Treatment & Storage Facilities, Sewer Treatment Facilities, Water lines, Sewer lines, Intangibles and Infrastructure.



### Assets That Fall Below the Threshold

Controllable assets that cost at least \$1,000 but less than \$9,999 will be charged to an expense account other than the capital outlay account. However, an asset number will be assigned to these assets. These assets will be added into the capital asset system to be tracked and will not be depreciated.

### Maintenance and Replacement of Capital Equipment

Priority shall be given in budget preparation and enactment for adequate maintenance of capital equipment and facilities, and for their orderly replacement.

### Depreciation

The City records depreciation yearly after the capital assets are reconciled for acquisitions, transfers, deletions, and disposals at the end of the fiscal year. Depreciation is calculated using the straight-line method with no estimated salvage values used in the computation.

# Revenue Policies

## Revenue Diversification

The City of Gainesville will try to maintain a diversified and stable revenue system to shelter it from unforeseeable short-run fluctuations in any one-revenue source.



## Revenue Estimation

The City will estimate its annual revenues by an objective, analytical process, wherever practical. The City will project revenues for the next year and will update this projection annually. Each existing and potential revenue source will be reexamined annually.

## Fees and Charges

### User Fees

Each year, the City will recalculate the full costs of activities supported by user fees to identify the impact of cost increases or decreases.

### Admin. Service Fee

Based upon the in-depth indirect cost study conducted by Capable Financial Services, an administrative service fee shall be assessed to the Enterprise Funds. This assessment will be based on the total personal services budget of the fund and shall be used to reimburse the General Fund for the administrative and support services provided to the Enterprise Funds. With this system, the transfer to the General Fund will increase as the total personal services budget increase.

## Contributions

Unless authorized by City Council, contributions to programs operated by City departments shall be subject to the City's accounting and budgetary policies. The City welcomes both unrestricted contributions, as well as restricted contributions compatible with the City's programs and objectives. Any material contributions shall be appropriated by City Council prior to expenditure. It is recommended that the Parks and Recreation Board adopt a similar policy for funds and contributions under this jurisdiction.

## Use of One-Time Revenues

The City of Gainesville welcomes the use of One-Time Revenues as they are presented; however, the use of these funds shall not be used for reoccurring expenses.

## Federal and State Grants

City Council shall approve all grants and grant applications through project resolutions. All Federal and State grants shall be subject to the City's accounting and budgetary policies. All key financial provisions, including required local match, shall be included in the project resolutions. Accounting and budgeting information shall be inclusive of the Federal/State participation as well as local participation. Provisions shall be made in the City's annual budget for anticipated grants.

## Use of Unpredictable Revenues

The City of Gainesville welcomes the use of Unpredictable Revenues as they are presented; however, the use of these funds shall not be used for reoccurring expenses.

# Expenditure Policies

## Debt Capacity, Issuance, and Management

### Purpose of Debt issuance

The City of Gainesville will utilize long-term debt only for capital improvement projects that are too expensive to be financed from current revenue sources. The City of Gainesville will not use long-term debt to finance current or on-going operations of the City.

### Purpose of Debt issuance

**General Government:** The City of Gainesville is authorized by the Constitution and laws of the State of Georgia to issue general obligation bonds not to exceed 10% of the assessed values of all taxable property within the City. However, the City of Gainesville will remain cognizant of the millage assessed for repayment of general government debt and will strive to maintain a stable millage in the debt service area for the benefit of its taxpayers. Where feasible, special assessment, revenue and other self-supporting bonds will be utilized instead of general obligation bonds.

**Proprietary Funds:** The City of Gainesville's enterprise funds are authorized to issue revenue bonds and other long-term debt equivalent to 1.2 times the latest industry standards published by Moody's. The City will seek to "pay-as-you go" approximately 70% of project costs by maintaining adequate rate structures to support this target.

### Types of Debt

The City of Gainesville is permitted to issue any form of debt that does not contradict the existing Constitution and laws of the State of Georgia. These include, but are not limited to:

- General Obligation Bonds
- Revenue Bonds
- Intergovernmental Contracts
- Lease Purchases
- Certificates of Participation
- Temporary Loans

Tax anticipation notes or any other revenue anticipation borrowing will be avoided. In the event such borrowing occurs on an emergency basis, the debt will be retired in full by the end of the calendar year in which it is incurred.

### Types of Debt

**Maturity of Debt:** When the City of Gainesville utilizes long-term financing, the City will pay back the debt within a period of time that does not exceed the life of the project financed. The City will seek level or declining debt repayment schedules and will avoid the use of balloon principal payments at the end of the term of the borrowing.

- **Redemption Provisions:** Where cost effective, the City will incorporate early call or prepayment features into the structured debt.
- **Rates:** Due to the higher volatility of variable rate debt, the City of Gainesville will examine each variable rate borrowing closely on a case by case basis before issuance.

### Inter-fund Loans

Where cost effective, the City may choose to issue loans between funds within its reporting entity. The interest rate applied to such loans will be the applicable rate of the pooled cash account and will be changed the first of each month if such change is warranted. A document outlining the amount, rate, repayment terms, and other such pertinent items will be completed by the Financial Services Department staff after direction is issued by the City Council to complete the inter fund loan transaction. Careful analysis will be performed on the lending fund's working capital to assure adequate cash flow will remain after the money is transferred to the borrowing fund. The lending fund will not incur financial hardship or an increase in rate structure as a result of the transaction.



# Expenditure Policies

## Rating Agencies

The City will strive to maintain sound communications with bond rating agencies regarding the financial conditions of the City of Gainesville. The City is committed to continuous full disclosure and reporting to the rating agencies and the investment community through its Comprehensive Annual Financial Report as well as any bond official statements. The City of Gainesville is committed to maintaining and enhancing existing underlying credit ratings with the established rating agencies.

## Financing Current Expenditures

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

## Review of Policies

Review of debt policies will occur simultaneously on an annual basis with the Review of the Capital Improvements Plan for the City as a whole.

## Reserve or Stabilization Accounts

### Unreserved Fund Balance

The City shall attempt to establish an unreserved fund balance in the General Fund. The purpose is to pay expenditures caused by unforeseen emergencies, handle shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes. This reserve shall accumulate and attempt to be retained at an amount, which represents no less than two months of operating expenditures.

### Prior Year's Fund Balance Utilization

Unreserved fund balance may be used as a funding (revenue) source for that fund's budget. The amount of unreserved fund balance shall be estimated very conservatively.

### Contingency Budget

The City shall include a contingency amount in the General Fund budget for emergency type expenditures which cannot be foreseen when the budget is adopted. The goal of the contingency shall be 2% of the total General Fund budget, and this shall be subject to annual appropriation.

## Operating/Capital Expenditure Accountability

### Budget Control

Management of the City is responsible for establishing and maintaining an internal structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate data is compiled to allow for the preparation of financial statements in conformity with Generally Accepted Accounting Principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and the valuation of costs and benefits requires estimates and judgments by management.

The level of budgetary control (the level at which expenditures cannot legally exceed the approved budget) is maintained at the departmental level. However, the City's departmental budgets contain detail by major service groups (personal services, supplies and operating charges, etc.) and by line item within major categories. The objective of these budgetary controls is to ensure compliance with legal provisions and mandates embodied in the approved annual budget adopted by the City Council.

# Investments and Cash Management

Investment earnings are an important source of revenue. However, the overriding concern at all times is the safety and preservation of the City's cash and investments. The ability to respond efficiently to cash flow requirements is another important consideration. Therefore, the objective of Investment and Cash Management is to maximize interest earnings, within an environment that strongly emphasizes legal compliance and safety while providing cash flow liquidity to meet the City's financial obligations.

## Scope

This policy applies to all cash and investments which are the responsibility of and under the management of the City of Gainesville and its Financial Services Department. Exclusions to this policy include, but are not necessarily limited to the City's Pension Trust Fund.

## Legal Investment Instruments

The City shall invest in only such investment instruments permitted by State of Georgia law for local governments which include certificates of deposit, repurchase agreements, direct and agency obligations of the United States, obligations of the State of Georgia, pooled investment programs of the State of Georgia, and no-load mutual funds of direct obligations of the United States.



## Safety

Investments shall be made with prudence, judgment and care, not for speculation, but for investment considering the primary objective of safety as well as the secondary objective of obtaining competitive market rates of return.

Specifically, the City shall seek to maximize safety through the following strategies:

- All City investments shall be federally-insured or fully collateralized to protect investment principal and accrued interest. Emphasis shall be given to **Category 1** collateralization (collateral securities held by the City or its agent in the City's name), which is preferable, or **Category 2** (collateral securities held by the counter party's trust department or agent in the City's name). **Category 3** (collateral not in the City's name) shall be avoided due to the higher degree of risk.

- Market risk shall be avoided by limiting investments to a maximum one year of maturity, except for special circumstances where an interest rate differential and certainty of ability to hold the investment to maturity would justify a longer maturity. The City Manager shall approve any exceptions to the one-year maturity limit, and such exceptions will be disclosed to City Council.
- Undue credit risk shall be avoided by monitoring the financial condition of financial institutions participating in the City's investment program. Financial institutions shall provide a consolidated report of condition semi-annually and the City shall review credit-worthiness at least annually.

## Competitive Investment Rates

The City shall seek competitive investment rates within its safety criteria. Maximum opportunity shall be provided to all local financial institutions to bid and compete for City investments due to the importance of the financial institutions to the local economy.

# Investments and Cash Management

## Liquidity

Provision shall be made for adequate liquidity of investments so that the City can efficiently meet, without financial penalty, disbursement and cash flow needs, including emergency needs. It is recognized that the State of Georgia Local Government Investment Pool is structured to provide one-day liquidity on deposits and pays competitive market rates.

## Pooled Cash Management

The City shall maintain a zero cash balance pooled cash management program for the purpose of eliminating idle cash and maximizing invested funds.



## Interest Allocation

Investment earnings derived from any pooled cash investments shall be distributed to individual funds based upon each fund's amount of partici-



## Investment Reporting

The Financial Services Department shall prepare monthly reports of cash and investments. The report will be prepared in a manner which will allow the City to ascertain whether investment activities during the reporting period have conformed to this investment policy.

## State of Georgia Local Government Investment Pool

The City shall participate in the State of Georgia Local Government Investment Pool (Georgia Fund 1) in order to take advantage of higher investment yields and the liquidity afforded by next day withdrawals. The City's participation shall be limited to a 40% portion of the City's cash and investments. Participation greater than 40% of the City's investments shall require approval by the City Council.

# Budget Process

The budget process begins each year with a budget priority-setting workshop in which members of the City Council indicate various issues of importance to be considered in the budget. Once the priorities are established, the Chief Financial Officer prepares estimates of both the current and proposed fiscal year revenue for all funds. Expenditure estimates for the current and proposed fiscal year are initially prepared by the respective department directors. All budget estimates are then reviewed by the Budget Team, who make the final decisions regarding the proposed budget. The proposed budget is then presented to the City Council and interested citizens during a public hearing. The final proposed budget is then adopted by the City Council on or before June 30 during a regular Council meeting, which is also open to the public. Please refer to the following pages for the specific calendar and additional explanatory comments.

## Budget Process Outline

### Phase I

Phase I sets the stage for the upcoming budget. Meetings are held communicating to all departments the citywide concerns, issues, goals, and environment in which the coming year's budget is to be crafted. Concurrently, a goal-setting seminar is held, helping all departments to think strategically about what is to be accomplished in the coming year.

### Phase II

Phase II brings the individual departments to the table, allowing each to present anticipated capital purchases to the budget team, including the City Manager, Chief Finance Officer, and Budget and Purchasing Manager. After listening to department presentations, and having the opportunity to ask questions, the budget team independently reviews the presented materials, makes careful adjustments and other changes.

### Phase III

Phase III brings the individual departments to the table, allowing each to present a draft budget along with goals, objectives, and performance measures to the Budget Team, including the City Manager, Chief Finance Officer, and Budget and Purchasing Manager. After listening to department presentations, and having the opportunity to ask questions, the budget team independently reviews the presented materials, makes careful adjustments and other changes, and then returns each to the departments for final comment before presenting them to Council.

### Phase IV

Phase IV allows each department to present their accomplishments and upcoming goals to the council. This also is a time for council to ask any questions of the Department. During this phase department directors do not discuss budget numbers with council except for the City Manager. The City Manager presents the balanced budget during the end of this phase.

### Phase V

Phase V encompasses the legally mandated part of the budget process, including the required public budget meeting, as well as the mandatory reading of the millage setting ordinance. Finally, City Council votes upon the proposed budget after the required public comment meeting(s).

### Budget Adoption

The budget is adopted on a basis consistent with Generally Accepted Accounting Principles. The accounting system uses formal budgetary integration as a management control device. Encumbrances are recorded to prevent expenditures from exceeding the budgeted amounts. The City's accounting records for governmental type funds are maintained on a modified accrual basis, with revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. Accounting records for enterprise type funds are maintained on the accrual basis, with revenues being recorded when earned and measurable, expenses being recorded when the services or goods are received, and the liabilities are incurred.



# Budget Calendar

## FY 2019 BUDGET CALENDAR

### PHASE 1 - BUDGET PROCESS INITIATION

12/11/17	Monday	CIP Workbooks Released
01/08/18	Monday	Operating Budget Workbooks Released
02/09/18	Friday	Council Retreat
02/09/18	Friday	CIP Workbooks Complete
???	Tuesday	Budget Workshop
03/02/18	Friday	Budget Workbooks Complete

### PHASE 2 - CAPITAL & GOALS TEAM REVIEW / DEPARTMENT PRESENTATIONS

Date	Start	End	Event	Location
02/13/18	Tuesday	10:00 AM 11:00 AM	Police Department Fire Department	City Manager's Office
02/16/18	Friday	9:00 AM 9:45 AM 10:15 AM 11:00 AM	Community Service Center Golf Course Fund Department of Water Resources TV 18, CVB	City Manager's Office
02/19/18	Monday	9:00 AM  11:30 AM 11:45 AM  12:00 PM	Public Works (Engineering, Street Maintenance, Traffic, Public Lands & Buildings, Cemetery, Solid Waste, Vehicle Services, Airport) Community Development Department City Manager's Office & Council	City Manager's Office
02/22/18	Thursday	2:30PM 3:00PM  3:15PM	Administrative Services (HR, Muni Court, IT) Financial Services	City Manager's Office

### PHASE 3 - OPERATING BUDGET TEAM REVIEW / DEPARTMENT PRESENTATIONS

03/12/18	Monday	9:00 AM 9:30 AM 10:00 AM 10:15 AM 10:45 AM	Community Service Center Gainesville CVB Cable Television Fund Golf Course Fund City Manager's Office & Council	City Manager's Office
03/14/18	Wednesday	9:00 AM 10:30 AM  11:00 AM	Department of Water Resources Fire Department	City Manager's Office
03/16/18	Friday	9:30 AM 10:00 AM 10:30AM 11:00AM	Police Department & Confiscated Assets Administrative Services (HR, Muni Court, IT) Community Development Department Financial Services	City Manager's Office
03/23/18	Friday	8:30 AM   9:30 AM	Public Works (Engineering, Street Maintenance, Traffic, Public Lands & Buildings, Cemetery, Solid Waste, Vehicle Services, Airport)	City Manager's Office
03/28/18	Wednesday	9:00 AM        11:00 AM	Agency Allocations Economic Development Fund Hotel/Motel Tax Fund Impact Fee Fund Information Technology Fund Tax Allocation District Fund General Insurance Fund Employee Benefits Fund Cemetery Trust Fund Capital Improvement Program Debt Service Fund Final discussions	City Manager's Office
04/19/18	Thursday	9:00 AM	12:00 PM City Manager's Budget	City Manager's Office

# Budget Calendar

## FY 2019 BUDGET CALENDAR

Date		Start	End	Event	Location
<b>PHASE 4 - COUNCIL PRESENTATIONS</b>					
02/15/18	Thursday	9:00 AM		Keep Hall Beautiful	Boardroom
		9:15 AM		Elachee Nature Science Center	
		9:30 AM		Gainesville/Hall '96	
03/01/18	Thursday	9:00 AM		Economic Development Council	Boardroom
03/09/18 & 03/10/18	Friday-Saturday			Department of Water Resources, Public Works, and Community Development	Off Site
03/15/18	Thursday	9:00 AM		Community Development Department	Boardroom
		9:10 AM		Chattahoochee Golf Course	
		9:20 AM		Police Department	
		9:30 AM		Fire Department	
		9:40 AM		Administrative Services Department	
		9:50 AM		Financial Services	
04/12/18	Thursday	9:00 AM		Public Works	Boardroom
				(Engineering, Street Maintenance, Traffic, Public Lands & Buildings, Cemetery, Solid Waste, Vehicle Services, Airport)	
		9:45 AM		Communications and Tourism	
		10:00 AM		Cable Television Fund	
		10:15 AM		Parks & Recreation (All Divisions)	
		10:45 AM	11:00 AM	Community Service Center	
05/31/18	Thursday	9:00 AM	10:00 AM	City Manager's Budget Presentation	Boardroom
<b>PHASE 5 - COUNCIL ADOPTION</b>					
06/05/18	Tuesday	6:00 PM	Required	Public Budget Hearing	Justice Center
	Ad Date: 05/29/2018				
06/19/18	Tuesday	5:30 PM		Adoption of Millage Ordinance	Justice Center
	Ad Date: 06/11/2018			Budget Adoption	

## ***FINANCIAL SUMMARIES***

*This section displays financial information about Gainesville as a whole. This section contains Revenue Assumption and Trends, Major Revenue Sources, Revenue Detail, Budget Comparison by Fund, Fund Balance Summary, Fund Balance Five-Year History, Governmental & Proprietary Funds Combined, And Long Term Financial Plans.*

# General Fund Revenue Assumptions and Trends

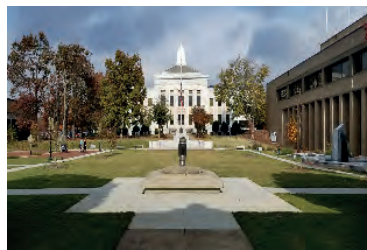
**The General Fund** collects revenue from a broad variety of sources including property taxes, fines, miscellaneous taxes, building permits, business occupation tax, and sales tax. This fund contains the operating budgets for many of Gainesville's traditional government services, such as, public safety, road construction and maintenance, traffic, and the support departments such as the City Manager's Office and Administrative Services that serve these more public functions. The numerous funding sources (and expenditures) are presented by broad category and in detail in the table following this section. All revenue sources are presented in detail in the following pages.

## Other Financing Sources

This is a very significant source of revenue for the General Fund, totaling \$6.7 million for this budget year, and comes from the City's other funds as well as the City's own Fund Balance. These include a transfer from the Public Utilities Fund, calculated according to policy as 0.7% of net capital assets of the Public Utilities Enterprise Fund. Fund Balance contributions to the revenue structure of the General Fund are also budgeted here, to help fund the City's annual investment in its Capital Improvement Program. For statistical purposes in the rest of this revenue discussion, these transfers are disregarded, since they are volatile, and can significantly skew trend data from year to year.

## Property Taxes

This revenue source includes revenue from taxes on real and personal property as well as taxes on motor vehicles and mobile homes. This class of revenue is projected to net the City of Gainesville about \$3.7 million in the next fiscal year. The real and personal property tax digest is comprised of residential, commercial, industrial, public utility properties, and is reduced by exempt properties. The City's millage rate is applied to the tax digest supplied each year by Hall County, a reasonable rate of collection is assumed based on historical experience resulting in the most accurate property tax revenue projection possible. The City's M&O millage rate currently stands at 0.795. As a result of the Taxpayer's Bill of Rights, this millage rate is required to be "rolled back" annually to maintain property tax as revenue neutral, except for annexations and additions. Therefore, reassessments are not included in tax digest projections. The City's authority to levy and collect property tax is derived from State law and is administered in a predetermined, legally mandated manner.



## Other Taxes

Comprised of revenue from sources such as Local Option Sales Tax, Railroad Equipment Tax, Insurance Premium Tax, Business Occupation Tax, Alcohol related taxes, and Franchise Fees, as well as several other minor types. The City has budgeted approximately \$15 million for this class of revenue in this budget. The authority to assess and collect these taxes, like property tax, is derived from State law, which mandates procedures as well as legal limits for many of these sources of funds.

## Other Revenue

This revenue source contains an assortment of revenues that do not easily fit in any of the other three sources. Among others, this class includes fines levied by the Municipal Court, probation assessments, parking fines, jail fees, and impounded vehicle charges. Many of these fines are assessed at state mandated levels or are charged as a percentage of another related court fine. Also included are permits & zoning fees charged by the City's Community Development Department to offset the cost of site reviews, zoning requests, commercial and residential building inspection services, and also include charges for zoning variance requests, land disturbance fees, and construction permits. Intergovernmental revenue is reported in this section and includes funds received from Hall County for some shared costs, and the City School System for the use of Gainesville Police Officers as School Resource Officers. A major source of revenue within this category are indirect charges, which are charges assessed against other funds of the City (Public Utilities, for instance) for the services provided them by General Fund departments. For the other revenue account budgets, the City expects to receive about \$5.8 million in revenue for this class. Just like the previous two, authority to assess and collect these Fines and Fees is granted by the State, which mandates procedures as well as legal limits for many of these sources of funds.

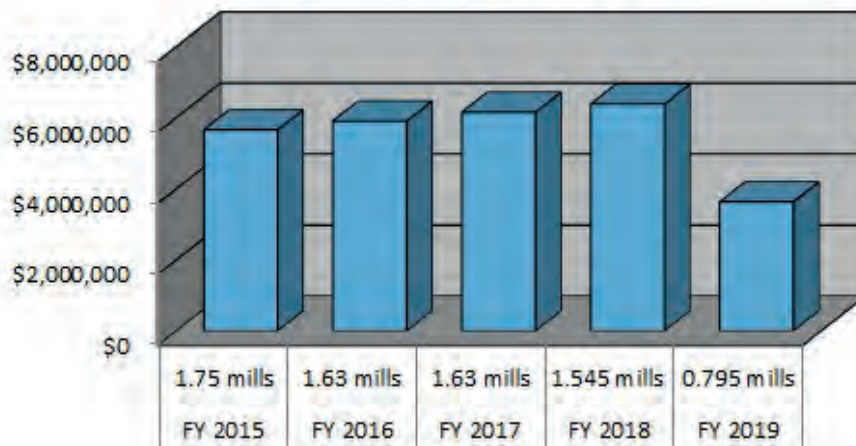


# Major Revenue Sources

## Property Taxes

The third largest single source of revenue represents 11.8% of the total General Fund revenue budget at \$3.7 million. The tax digest is comprised of five different segments- Real Property (real estate- commercial, residential, and industrial), Personal Property (inventory and equipment), Motor Vehicles, Utilities, and Mobile Homes. Unlike Local Option Sales Tax, it is not as susceptible to economic downturns, and the City's real property tax digest has maintained a relatively stable trend over the last several years. Overall, this revenue source is anticipated to remain relatively stagnant.

### PROPERTY TAXES

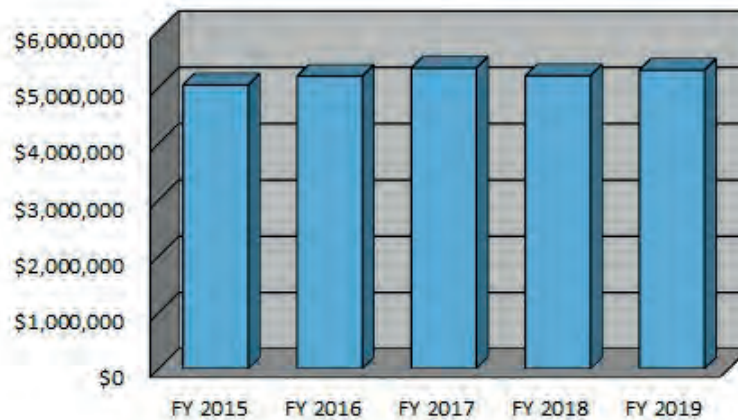


## Local Option Sales Tax (LOST)

The largest single revenue source available for general government use is projected to net the City approximately \$5.3 million for the coming fiscal year, or 16.8% of the General Fund's revenue budget. LOST is collected by the State of Georgia and remitted to the City about one month following the month of collection. Sales tax is collected on all retail sales within Hall County at the rate of 7%; 1% is Local Option Sales Tax, 1% is Special Purpose Local Option Sales tax, 1% is assigned to the school system, and the remainder – 4%, is retained by the State of Georgia. Projecting this revenue source can be a challenge, as it is very sensitive to economic changes. Gainesville's budget staff carefully review the history of this important revenue source and balance their projections by factoring in local and regional economic forecasts.

# Major Revenue Sources

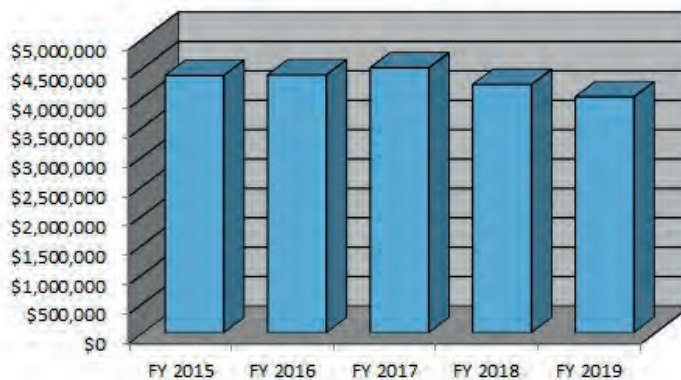
## LOST Collections



## Franchise Fees

This source for general government purposes totals 12.7% of revenue for the General Fund. Franchise Fees are charges assessed to utility providers for the use of public rights-of-way; sidewalks, streets (above and below), airspace, as well as other public spaces, and are calculated as a percentage of utility customer revenue. Franchisees include Georgia Power, Windstream, AT&T, Liberty Utilities, Charter Communications, and Jackson EMC. Revenues may be up or down, depending on the industry each entity operates within. In particular, the traditional telephone business has suffered in recent years with the advent of cell phone use, and fees received from AT&T have declined. Overall, growth has been inconsistent in this category, depending on economic trends and market pressure. Based on conditions within these industries, as relayed by their representatives, we expect this revenue source to remain in a steady to slightly increasing position for the near future; however, some legislation has been discussed, and if passed, would diminish this revenue source completely. The history and budget for Franchise Fees revenue is presented below.

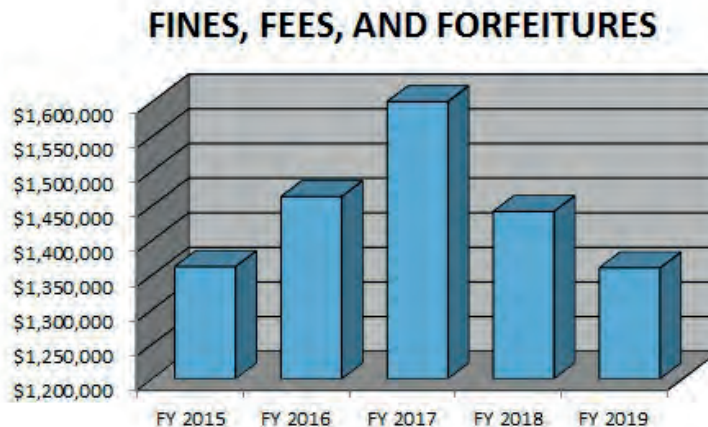
## FRANCHISE FEES



# Major Revenue Sources

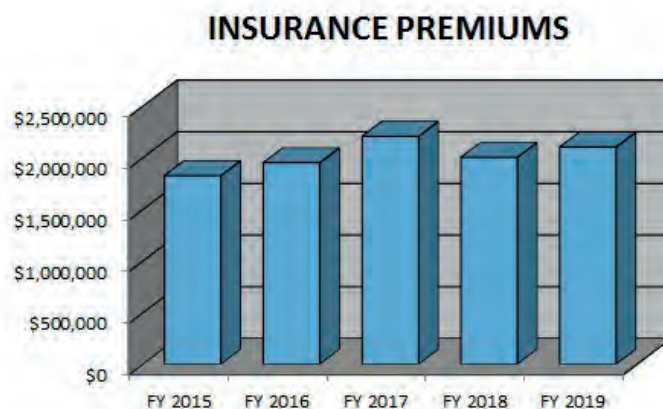
## Fines, Fees, and Forfeitures

There are several assessments included with this category, comprising 4.3% of the General Fund budget. Most are assessed by Gainesville's Municipal Court in the form of fines for traffic violations, parking violations, jail fees, and impounded vehicle charges. The majority of the charges in this category have state mandated upper statutory limits, at which Gainesville has set many of these charges. Projecting this revenue source encompasses a review and analysis of its history, coupled with information provided by the assessing departments, about their work plan for the coming year. We are noticing a recent upward trend in this category, and have projected accordingly. The history and budget for Fines, Fees, & Forfeitures revenue are in the following table.



## Insurance Premium Tax

This source represents 6.7% of all General Fund budgeted revenues for the coming fiscal year. The Insurance Premium tax is collected by the State Insurance Commissioner from insurance companies conducting business in the state of Georgia. The tax is calculated at the rate of 1% of the gross direct premium for life insurance, and 2.5% for all other insurance types. Gainesville receives distributions based on its proportionate share of Hall County's population. Historical trends reveal an average 4 – 6% increase each year. Current projections assume reflect the historical average. The history and budget for this revenue category is presented below.

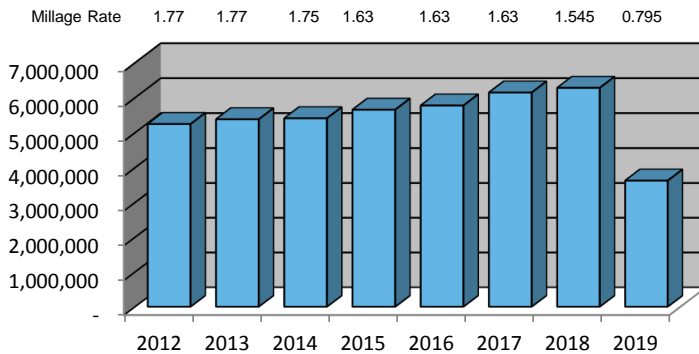


## REAL & PERSONAL PROPERTY TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

REVENUE DESCRIPTION:	All taxable Real and Personal property within the City Limits of Gainesville is subject to ad valorem taxation.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311100.000
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Property values set by Hall County, millage rate set by City Council
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Billed once per year (By October 1st) with 60-day due date
EXEMPTIONS:	Non-Profit Organizations, Limited exemptions for Freeport Inventory, Conservation, Veterans, and Homestead property
REVENUE FLUCTUATIONS:	Millage rate fluctuates. See chart below.
PROJECTION METHOD:	Prior year digest plus annexations plus additions to existing property
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	5,245,861	N/A
2013	5,382,315	2.6%
2014	5,411,279	0.5%
2015	5,656,399	4.5%
2016	5,776,550	2.1%
2017	6,148,203	6.4%
2018	6,282,254	2.2%
2019	3,628,157	-42.2%

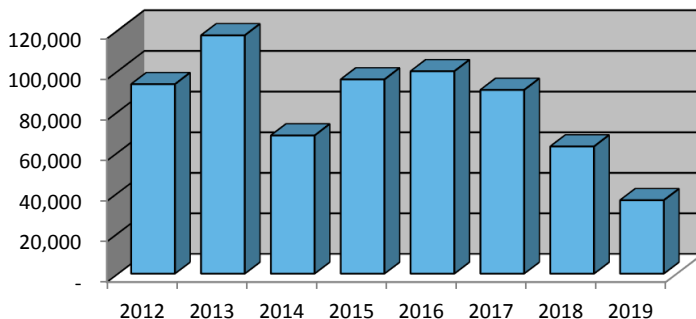
2018 is an estimation  
2019 is a projection

## DELINQUENT PROPERTY TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

REVENUE DESCRIPTION:	Real and Personal Property Taxes collected after the fiscal year in which they are due.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311200.000
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Based on the year the tax is delinquent
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	On-going collection process
EXEMPTIONS:	As allowed in year of tax levy
REVENUE FLUCTUATIONS:	Fluctuations expected due to large accounts in bankruptcy or dispute
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	93,430	N/A
2013	117,422	25.7%
2014	68,231	-41.9%
2015	95,772	40.4%
2016	99,782	4.2%
2017	90,613	-9.2%
2018	62,823	-30.7%
2019	36,282	-42.2%

2018 is an estimation  
2019 is a projection

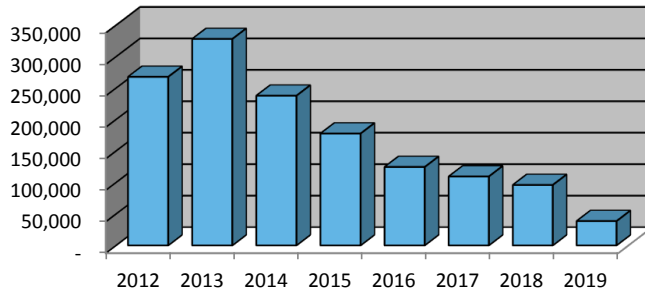


## MOTOR VEHICLE TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-471 & 48-5-441)

REVENUE DESCRIPTION:	Motor vehicles within the city limits of Gainesville are subject to ad valorem taxation.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311310.000
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Based on values set by the State, millage rate set by City Council
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Owner pays annually based on birthday/ Collections have changed since the passage of Georgia House Bill 386.
EXEMPTIONS:	Vehicles purchased after February 28, 2013.
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Millage rate fluctuates as shown on chart below. Effective March 2013, this tax no longer applies to new titles.
PROJECTION METHOD:	Prior Year Digest and Historical Trends
REVENUE COLLECTOR:	Hall County Tax Commissioner / Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	267,786	N/A
2013	328,057	22.5%
2014	237,786	-27.5%
2015	177,562	-25.3%
2016	124,505	-29.9%
2017	109,400	-12.1%
2018	95,969	-12.3%
2019	38,617	-59.8%

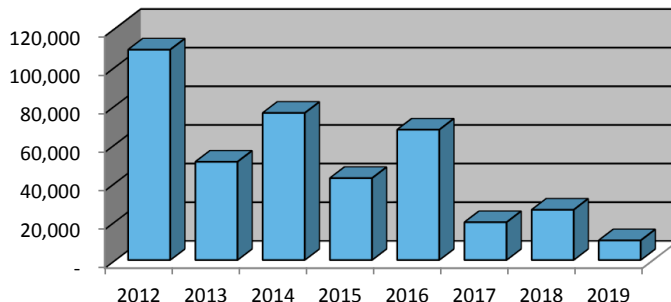
2018 is an estimation  
2019 is a projection

## PENALTIES & INTEREST

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

REVENUE DESCRIPTION:	Penalties and Interest for Delinquent Property Tax and returns not filed or filed late.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.319150.000, 100.0000.00.319500.000, 100.0000.00.3191C
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Penalties are 10% of delinquent or under reported amount Interest is 1% per month
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	108,860	N/A
2013	50,825	-53.3%
2014	76,099	49.7%
2015	42,378	-44.3%
2016	67,439	59.1%
2017	19,534	-71.0%
2018	26,000	33.1%
2019	10,140	-61.0%

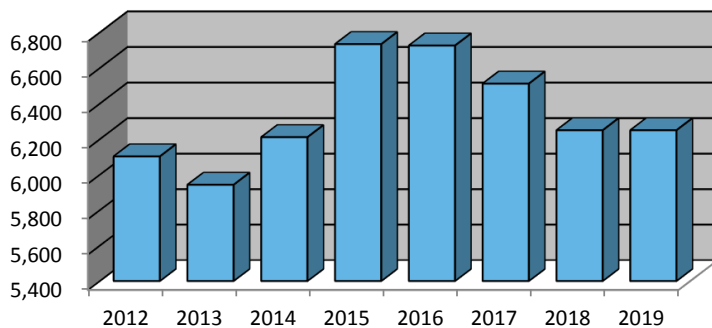
2018 is an estimation  
2019 is a projection

## RAILROAD EQUIPMENT TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-519)

REVENUE DESCRIPTION:	This is an ad valorem tax which is assessed on real property of railroad equipment car companies.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311350.000
SOURCE:	Railroad Equipment Car Companies
USE:	No specific use required
FEE SCHEDULE:	Allocated by State based on track mileage in City
METHOD OF PAYMENT:	Payment from State of Georgia
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Date of filing & payment effect the amount and date of State payment
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	State of Georgia / Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	6,103	N/A
2013	5,943	-2.6%
2014	6,211	4.5%
2015	6,734	8.4%
2016	6,726	-0.1%
2017	6,512	-3.2%
2018	6,250	-4.0%
2019	6,250	0.0%

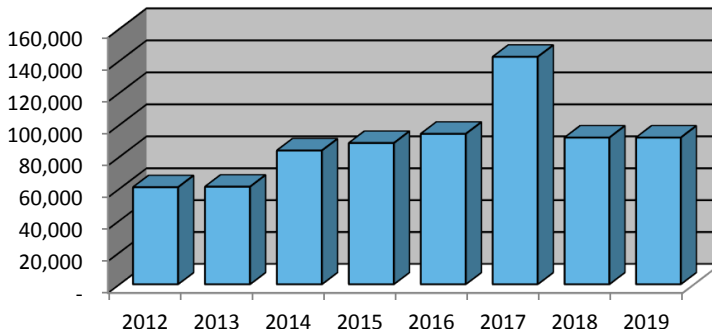
2018 is an estimation.  
2019 is a projection.

## INTANGIBLE TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-21 & 48-6-23)

REVENUE DESCRIPTION:	Intangible tax is levied annually on certain types of property (money, stocks, and bonds).
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311340.000
SOURCE:	Taxpayers owning intangible property
USE:	No specific use required
FEE SCHEDULE:	Ga. Revenue Commissioner assesses tax based on returns filed.
METHOD OF PAYMENT:	Payment from Hall County
COLLECTION FREQUENCY:	Monthly around the 15th
EXEMPTIONS:	See O.C.G.A. 48-6-22
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Historical Trends & Economy
REVENUE COLLECTOR:	Hall County Tax Commissioner / Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	60,882	N/A
2013	61,208	0.5%
2014	83,927	37.1%
2015	88,596	5.6%
2016	94,331	6.5%
2017	142,461	51.0%
2018	92,000	-35.4%
2019	92,000	0.0%

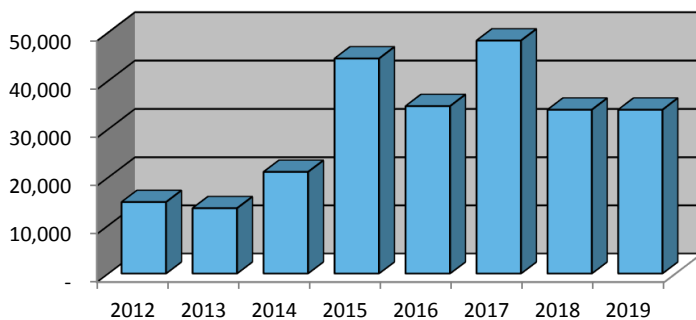
2018 is an estimation.  
2019 is a projection.

## REAL ESTATE TRANSFER TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-1)

REVENUE DESCRIPTION:	Tax levied on the fair market value of real estate located within the City Limits when ownership is transferred.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311600.000
SOURCE:	Person who executes the deed
USE:	No specific use required
FEE SCHEDULE:	\$1 per \$1,000 of value & 10 cents per \$100 of value. This amount is divided among local governments proportionally based on millage rate.
METHOD OF PAYMENT:	Payment from the State of Georgia Revenue Commissioner
COLLECTION FREQUENCY:	Semi-annually in December and June
EXEMPTIONS:	See O.C.G.A. 48-6-2
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	County Clerk of Sup. Courts collects and remits to State

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	14,856	N/A
2013	13,569	-8.7%
2014	21,117	55.6%
2015	44,590	111.2%
2016	34,745	-22.1%
2017	48,302	39.0%
2018	34,000	-29.6%
2019	34,000	0.0%

2018 is an estimation.  
2019 is a projection.

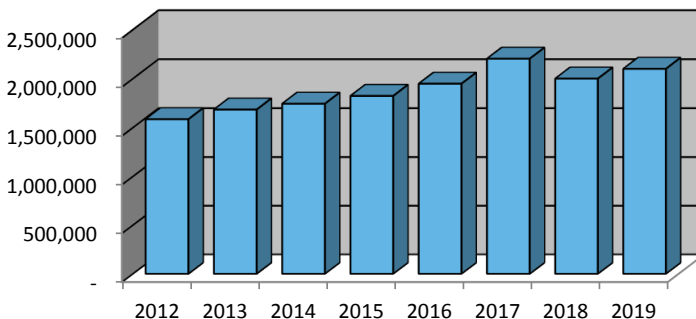
## INSURANCE PREMIUM TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-6-4 & 6-6-5)

(O.C.G.A. 33-8-8.1, 33-8-8.2 & 33-8-4)

REVENUE DESCRIPTION:	Excise tax on insurance premiums on persons, property or risks written by insurance companies conducting business within the City.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.316200.000
SOURCE:	Insurance Companies doing business within the City
USE:	No specific use required
FEE SCHEDULE:	Life insurance is 1.0% of gross direct premiums All other insurance is 2.5% of gross direct premiums
METHOD OF PAYMENT:	Payment from State Insurance Commissioner
COLLECTION FREQUENCY:	Annually in October for the previous calendar year
EXEMPTIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends & Insurance Market
REVENUE COLLECTOR:	State Insurance Commissioner / City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	1,585,550	N/A
2013	1,684,119	6.2%
2014	1,743,745	3.5%
2015	1,823,481	4.6%
2016	1,948,090	6.8%
2017	2,203,406	13.1%
2018	2,000,000	-9.2%
2019	2,100,000	5.0%

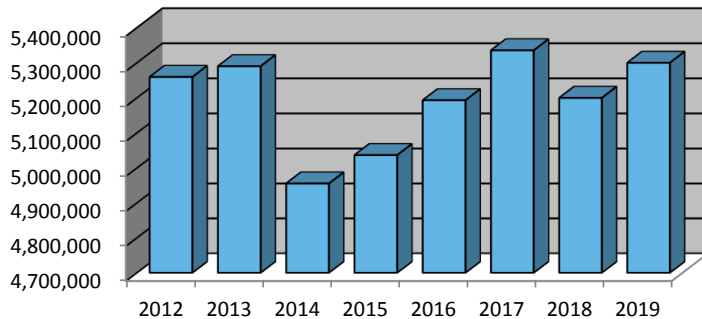
2018 is an estimation.  
2019 is a projection.

## LOCAL OPTION SALES TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-8-80, 48-8-82 & 48-8-85)

REVENUE DESCRIPTION:	A 1% sales tax is levied on retail sales, rentals, leases, uses, or consumption of tangible personal property and selected services.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.313100.000
SOURCE:	Retail Vendors or Consumers
USE:	No specific use required
FEE SCHEDULE:	Intergovernmental Agreement with Hall County establishes a distribution formula
METHOD OF PAYMENT:	Payment from Department of Revenue
COLLECTION FREQUENCY:	Monthly
FLUCTUATIONS:	Distribution change November 2013: decrease from 19.87% to 17.38%.
EXEMPTIONS:	Same exemptions that apply to State Sales Tax
EXPIRATIONS:	May only be discontinued after referendum approval
PROJECTION METHOD:	Historical trends, economic conditions, and any changes to the ratio with Hall County
REVENUE COLLECTOR:	State Revenue Commissioner / Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	5,259,684	N/A
2013	5,290,290	0.6%
2014	4,955,541	-6.3%
2015	5,036,730	1.6%
2016	5,193,280	3.1%
2017	5,335,546	2.7%
2018	5,200,000	-2.5%
2019	5,300,000	1.9%

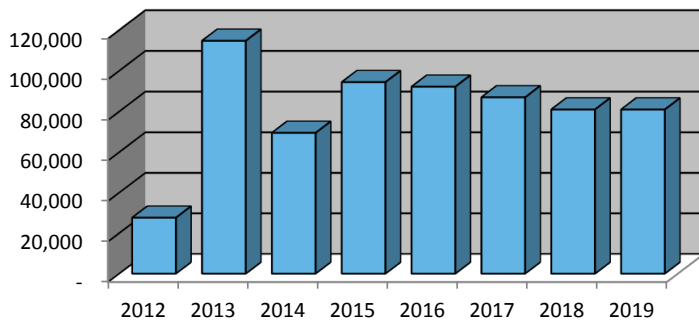
2018 is an estimation.  
2019 is a projection.

## PAYMENTS IN LIEU OF TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (CONTRACT WITH HOUSING AUTHORITY)

REVENUE DESCRIPTION:	This is the yearly payment in lieu of taxes by the Gainesville Housing Authority.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.338000.000
SOURCE:	Gainesville Housing Authority
USE:	No specific use required
FEE SCHEDULE:	10% of the total dwelling unit rent minus utilities
METHOD OF PAYMENT:	Payment from the Housing Authority of the City of Gainesville
COLLECTION FREQUENCY:	Annually in October
FLUCTUATIONS:	FY2013 Received 2 years' payments to correct accounting year.
EXPIRATIONS:	None
PROJECTION METHOD:	Based on rent charged by Housing Authority for the 12 months ended on the prior September 30 net of utility costs.
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	27,628	N/A
2013	114,749	315.3%
2014	69,506	-39.4%
2015	94,424	35.9%
2016	92,186	-2.4%
2017	86,976	-5.7%
2018	81,000	-6.9%
2019	81,000	0.0%

2018 is an estimation.  
2019 is a projection.

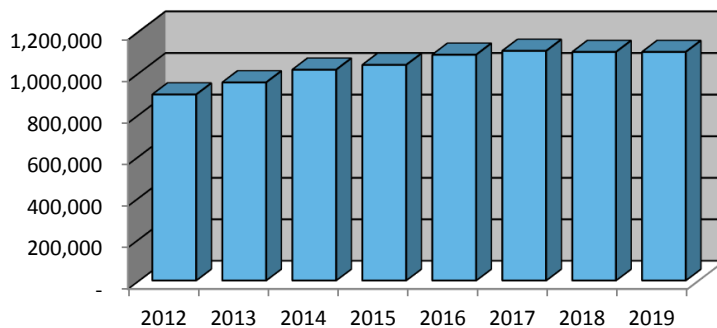


## OCCUPATIONAL TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-2)

REVENUE DESCRIPTION:	Tax levied on businesses with in the City Limits based upon the number of employees at each business location.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.316100.000
SOURCE:	Local Businesses
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Due January 15, delinquent penalty assessed April 15
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Slight fee increase in FY2013.
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	895,824	N/A
2013	953,877	6.5%
2014	1,014,990	6.4%
2015	1,037,927	2.3%
2016	1,086,856	4.7%
2017	1,105,393	1.7%
2018	1,100,300	-0.5%
2019	1,100,300	0.0%

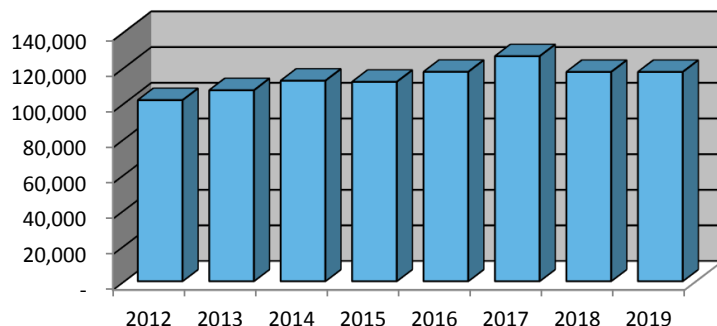
2018 is an estimation.  
2019 is a projection.

## LIQUOR TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-39 & O.C.G.A. 3-4-80)

REVENUE DESCRIPTION:	Excise tax on distilled spirits distributed by a distributor to retailers.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.314200.002
SOURCE:	Distributors within the City Limits
USE:	No specific use required
FEE SCHEDULE:	22 cents per liter
METHOD OF PAYMENT:	Payment from each distribution establishment
COLLECTION FREQUENCY:	Monthly - due by the 20th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	101,703	N/A
2013	107,255	5.5%
2014	112,583	5.0%
2015	111,949	-0.6%
2016	117,543	5.0%
2017	126,311	7.5%
2018	117,500	-7.0%
2019	117,500	0.0%

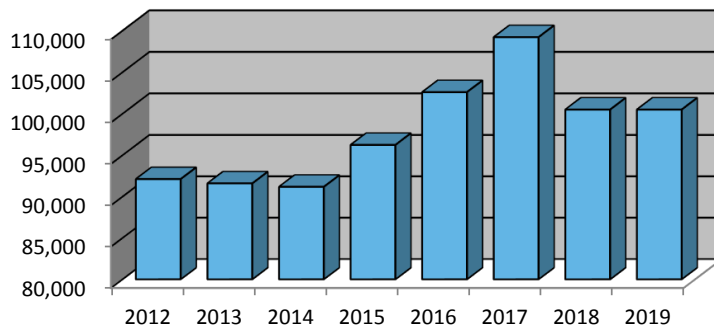
2018 is an estimation.  
2019 is a projection.

## MIXED DRINK TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-31 & O.C.G.A. 3-4-130)

REVENUE DESCRIPTION:	Excise tax on distilled spirits sold by the drink to consumers.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.314300.000
SOURCE:	Retailers within the City Limits
USE:	No specific use required
FEE SCHEDULE:	3% of all mixed drink sales
METHOD OF PAYMENT:	Payment from each retail establishment
COLLECTION FREQUENCY:	Monthly - due by the 20th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATION:	An audit was conducted in 2011
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	92,116	N/A
2013	91,595	-0.6%
2014	91,182	-0.5%
2015	96,242	5.5%
2016	102,598	6.6%
2017	109,217	6.5%
2018	100,500	-8.0%
2019	100,500	0.0%

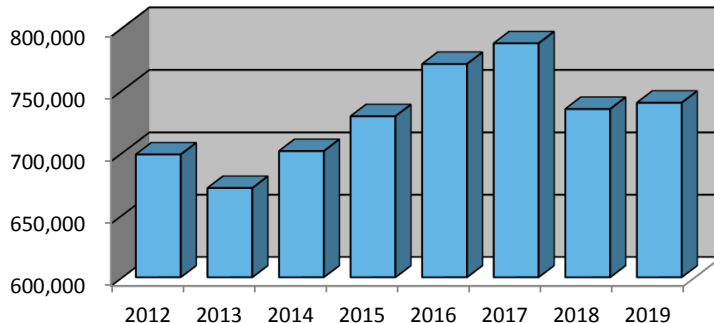
2018 is an estimation.  
2019 is a projection.

## BEER TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, O.C.G.A. 3-5-80 & 3-5-81)

REVENUE DESCRIPTION:	Excise tax on beer where it is sold in bulk.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.314200.001
SOURCE:	Wholesalers within the City Limits
USE:	No specific use required
FEE SCHEDULE:	\$6 per 15.5 gal. Keg, 5 cents per 12 oz Beer
METHOD OF PAYMENT:	Payment from each wholesale establishment
COLLECTION FREQUENCY:	Monthly - due by the 10th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	698,605	N/A
2013	671,647	-3.9%
2014	701,343	4.4%
2015	729,199	4.0%
2016	771,020	5.7%
2017	787,544	2.1%
2018	735,000	-6.7%
2019	740,000	0.7%

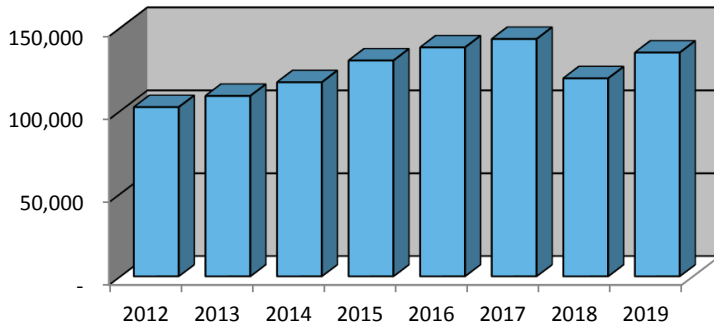
2018 is an estimation.  
2019 is a projection.

## WINE TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63 & O.C.G.A. 3-6-60)

REVENUE DESCRIPTION:	Excise tax on wine where it is sold in bulk.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.314200.003
SOURCE:	Wholesalers within the City Limits
USE:	No specific use required
FEE SCHEDULE:	22 cents per liter
METHOD OF PAYMENT:	Payment from each wholesale establishment
COLLECTION FREQUENCY:	Monthly - due by the 10th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	102,149	N/A
2013	108,912	6.6%
2014	117,137	7.6%
2015	130,221	11.2%
2016	138,123	6.1%
2017	143,187	3.7%
2018	119,500	-16.5%
2019	135,000	13.0%

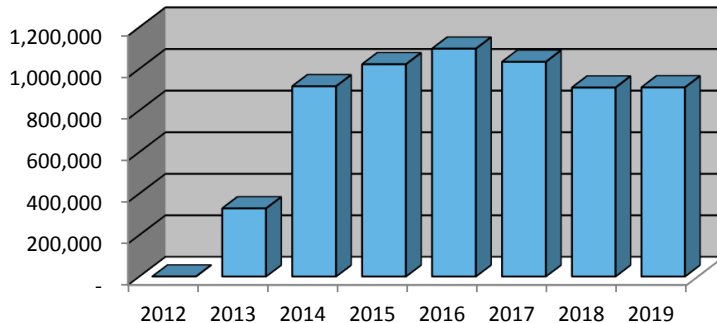
2018 is an estimation.  
2019 is a projection.

## TITLE AD VALOREM TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-5C-1)

REVENUE DESCRIPTION:	Alternative Ad Valorem tax on Motor Vehicles
YEAR OF INCEPTION:	FY2013
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311315.000
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Based on values set by the State.
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	At the time of purchase.
EXEMPTIONS:	Any title issued in this state before March 1, 2013.
EXPIRATIONS:	None
REVENUE FLUCTUATION:	Unknown, new revenue source
PROJECTION METHOD:	Limited Historical Trend Analysis, new revenue source.
REVENUE COLLECTOR:	Hall County Tax Commissioner / Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	-	N/A
2013	328,535	N/A
2014	916,053	178.8%
2015	1,022,020	11.6%
2016	1,096,806	7.3%
2017	1,033,523	-5.8%
2018	910,000	-12.0%
2019	910,707	0.1%

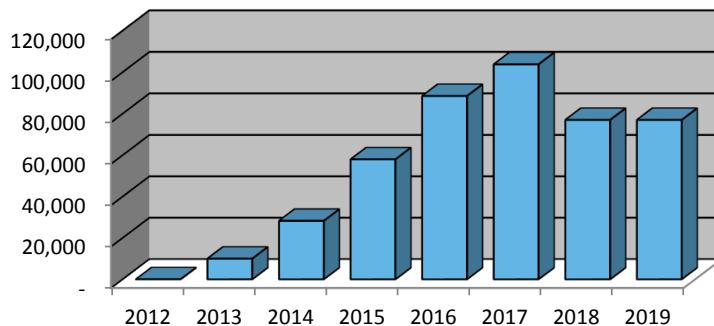
2018 is an estimation.  
2019 is a projection.

## LOCAL OPTION ENERGY EXCISE TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-13-110)

REVENUE DESCRIPTION:	Excise tax on Energy Consumption.
YEAR OF INCEPTION:	FY2013
FUND:	General
ACCOUNT NUMBER:	100.0000.00.314500.000
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Based on values set by the State.
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	When such sale, use, storage or consumption of energy constitutes a
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Limited Historical Trend Analysis, new revenue source.
REVENUE COLLECTOR:	Hall County Tax Commissioner / Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	-	N/A
2013	9,990	N/A
2014	28,266	182.9%
2015	57,996	105.2%
2016	88,524	52.6%
2017	103,767	17.2%
2018	77,000	-25.8%
2019	77,000	0.0%

2018 is an estimation.

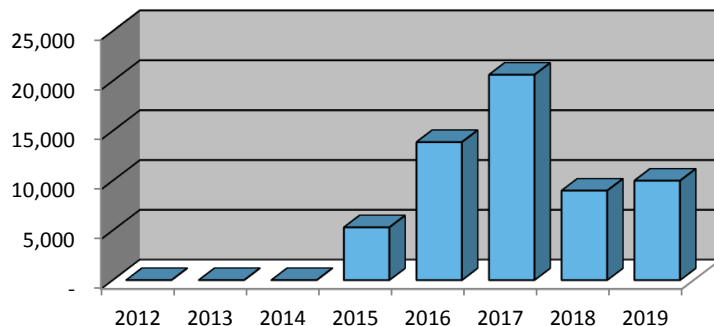
2019 is a projection.

## FRANCHISE - OTHER TELECOMMUNICATIONS

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-13-110)

REVENUE DESCRIPTION:	This fee is levied on telecommunication companies for the use of streets and public places in the City of Gainesville to conduct business.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311760.003
SOURCE:	Telecommunication companies other than AT&T
USE:	No specific use required
FEE SCHEDULE:	3% of gross receipts
METHOD OF PAYMENT:	Payment from telecommunication service providers
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Collection from other telecommunication companies began FY2015
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	-	N/A
2013	-	N/A
2014	-	N/A
2015	5,307	N/A
2016	13,875	161.4%
2017	20,624	48.6%
2018	9,000	-56.4%
2019	10,000	11.1%

2018 is an estimation.

2019 is a projection.

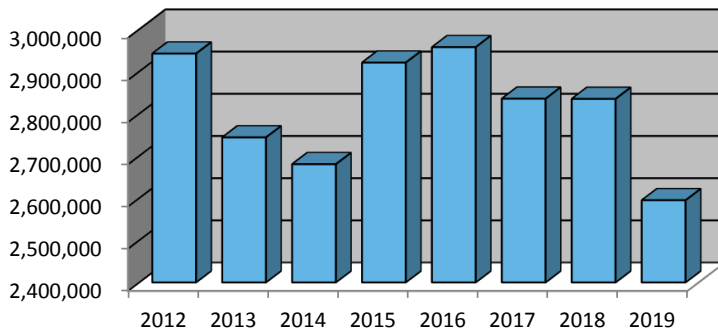


## FRANCHISE - GEORGIA POWER

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This fee is levied to Georgia Power for the use of streets and public places in the City of Gainesville to conduct business.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311710.001
SOURCE:	Georgia Power Company
USE:	No specific use required
FEE SCHEDULE:	4% of gross receipts
METHOD OF PAYMENT:	Payment from Georgia Power
COLLECTION FREQUENCY:	Annually - February
EXEMPTIONS:	None
EXPIRATIONS:	2015
REVENUE FLUCTUATIONS:	Audit conducted 2008/2013 (Jurisdictional Coding)
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	2,942,292	N/A
2013	2,743,688	-6.7%
2014	2,680,285	-2.3%
2015	2,920,980	9.0%
2016	2,957,521	1.3%
2017	2,835,476	-4.1%
2018	2,835,000	0.0%
2019	2,594,808	-8.5%

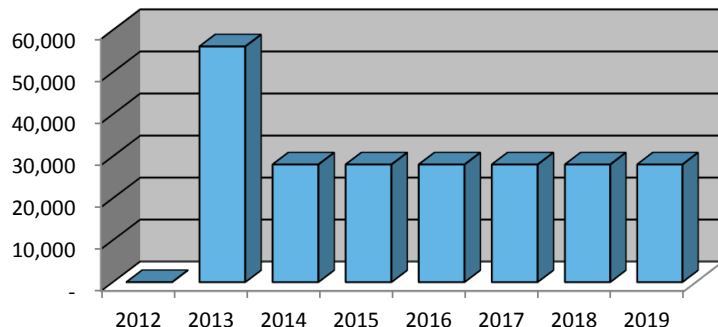
2018 is an estimation.  
2019 is a projection.

## FRANCHISE - WINDSTREAM

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This fee is levied for the use of streets and public places in the City of Gainesville to conduct business.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311760.002
SOURCE:	Windstream
USE:	No specific use required
FEE SCHEDULE:	Based on linear feet of cable installed
METHOD OF PAYMENT:	Payment from Windstream
COLLECTION FREQUENCY:	Annually - February
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Amount received in FY13 is for calendar years 2012 and 2013.
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	-	N/A
2013	56,112	N/A
2014	28,056	-50.0%
2015	28,056	0.0%
2016	28,056	0.0%
2017	28,056	0.0%
2018	28,056	0.0%
2019	28,056	0.0%

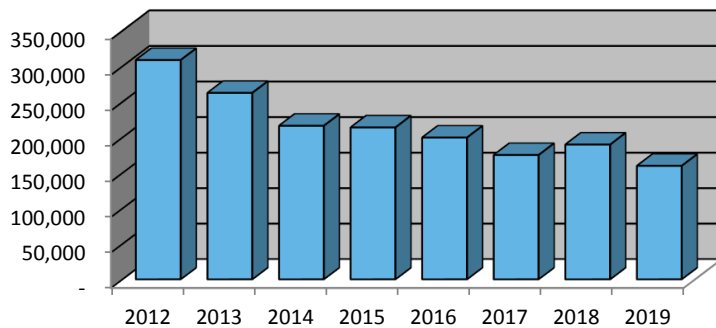
2018 is an estimation.  
2019 is a projection.

## FRANCHISE - AT&T

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311760.001
SOURCE:	AT&T
USE:	No specific use required
FEE SCHEDULE:	3% of gross receipts
METHOD OF PAYMENT:	Payment from AT&T
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	Rate decreased from 4% to 3% 1/1/13 due to change in State law
EXPIRATIONS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	308,729	N/A
2013	262,595	-14.9%
2014	216,410	-17.6%
2015	214,060	-1.1%
2016	199,837	-6.6%
2017	175,281	-12.3%
2018	190,000	8.4%
2019	160,000	-15.8%

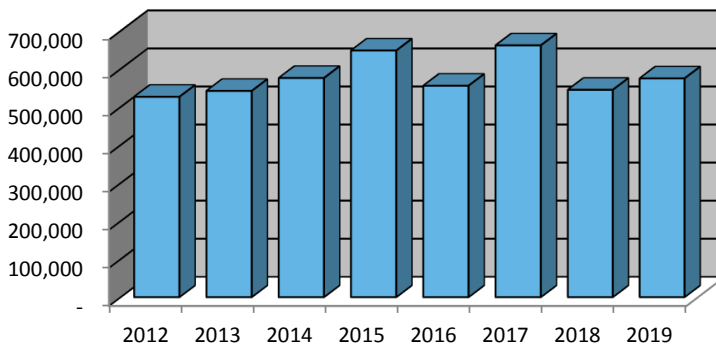
2018 is an estimation.  
2019 is a projection.

## FRANCHISE - LIBERTY ENERGY

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311730.002
SOURCE:	Liberty Energy / Atmos Energy
USE:	No specific use required
FEE SCHEDULE:	5% of gross receipts
METHOD OF PAYMENT:	Payment from Liberty Energy
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	2024
REVENUE FLUCTUATIONS:	Fuel prices and temperatures can cause fluctuations
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	526,639	N/A
2013	542,135	2.9%
2014	576,005	6.2%
2015	648,256	12.5%
2016	555,681	-14.3%
2017	661,754	19.1%
2018	545,000	-17.6%
2019	575,000	5.5%

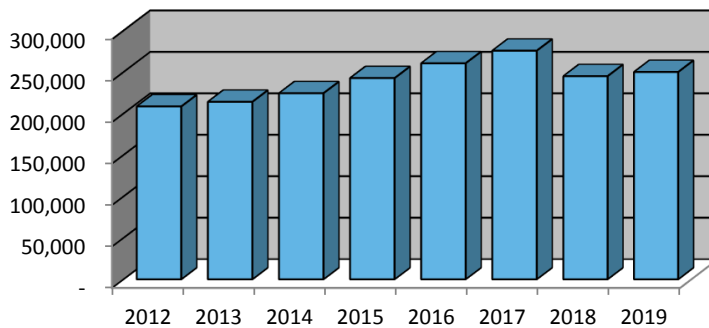
2018 is an estimation.  
2019 is a projection.

## FRANCHISE - CHARTER COMMUNICATIONS

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311750.001
SOURCE:	Charter Communications
USE:	No specific use required
FEE SCHEDULE:	5% of gross receipts
METHOD OF PAYMENT:	Payment from Charter Communications
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	Converted to State franchise 2009
REVENUE FLUCTUATIONS:	Audit Conducted in 2013
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	208,463	N/A
2013	214,028	2.7%
2014	224,382	4.8%
2015	242,658	8.1%
2016	260,561	7.4%
2017	275,712	5.8%
2018	245,000	-11.1%
2019	250,000	2.0%

2018 is an estimation.

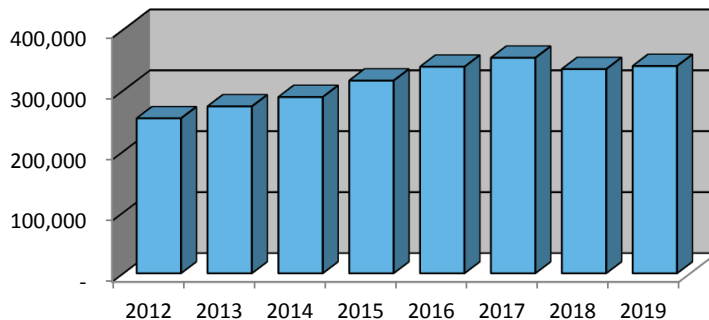
2019 is a projection.

## FRANCHISE - JACKSON EMC

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311710.002
SOURCE:	Jackson EMC
USE:	No specific use required
FEE SCHEDULE:	4% of gross receipts
METHOD OF PAYMENT:	Payment from Jackson EMC
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Audit conducted 2008
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	254,069	N/A
2013	273,713	7.7%
2014	289,076	5.6%
2015	316,045	9.3%
2016	338,826	7.2%
2017	353,495	4.3%
2018	335,000	-5.2%
2019	340,000	1.5%

2018 is an estimation.

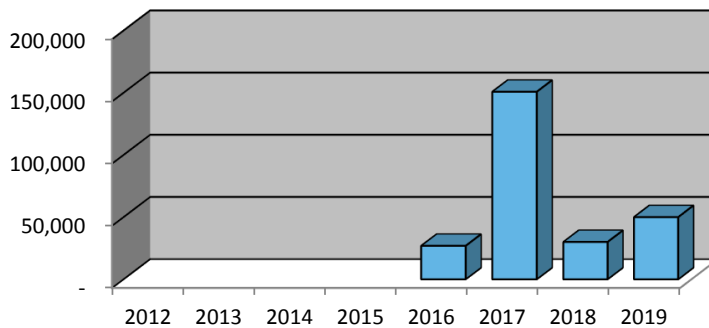
2019 is a projection.

## FRANCHISE - ATLANTA GAS

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.311730.001
SOURCE:	Atlanta Gas Company
USE:	No specific use required
FEE SCHEDULE:	Base Year Factor Formula
METHOD OF PAYMENT:	Payment from Atlanta Gas
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	
REVENUE FLUCTUATIONS:	Contract Approved January 2016
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012		N/A
2013		N/A
2014		N/A
2015		N/A
2016	26,889	N/A
2017	150,784	460.8%
2018	30,000	-80.1%
2019	50,000	66.7%

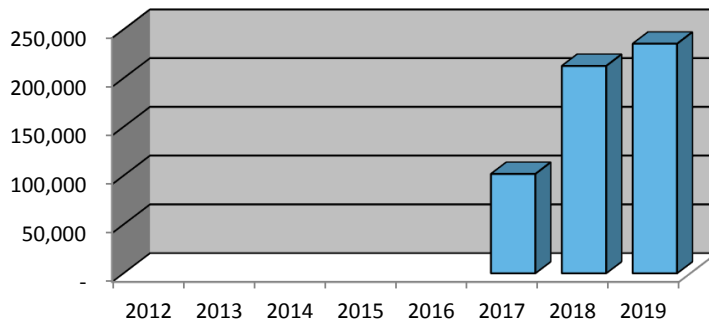
2018 is an estimation.  
2019 is a projection.

## RENT REVENUE

LEGAL AUTHORIZATION FOR COLLECTION:

REVENUE DESCRIPTION:	Revenue collected from the rental of City lands & buildings
FUND:	General
ACCOUNT NUMBER:	100.0000.00.381000.001
SOURCE:	Rent Agreements
USE:	No specific use required
FEE SCHEDULE:	Monthly
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
EXPIRATIONS:	Terms of contract
REVENUE FLUCTUATIONS:	
PROJECTION METHOD:	Terms of contract
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012		N/A
2013		N/A
2014		N/A
2015		N/A
2016		N/A
2017	101,800	N/A
2018	212,600	108.8%
2019	235,400	10.7%

2018 is an estimation.  
2019 is a projection.

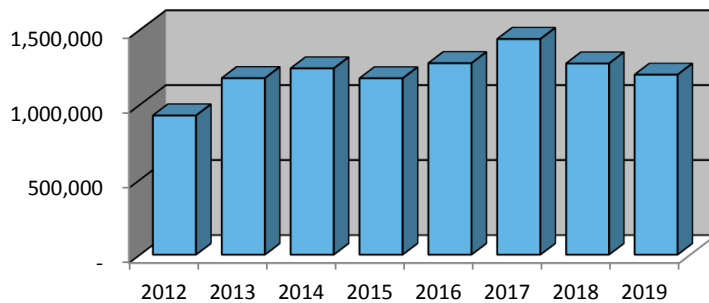


## FINES, FEES, AND FORFEITURES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22, 40-13-26 & 15-21-95)

REVENUE DESCRIPTION:	Fines and Fees collected by the Municipal Court, includes driving citations and other fines.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.351170.001
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Daily
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	N/A
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Municipal Court

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	927,520	N/A
2013	1,176,875	26.9%
2014	1,241,941	5.5%
2015	1,175,696	-5.3%
2016	1,276,881	8.6%
2017	1,438,371	12.6%
2018	1,275,000	-11.4%
2019	1,200,000	-5.9%

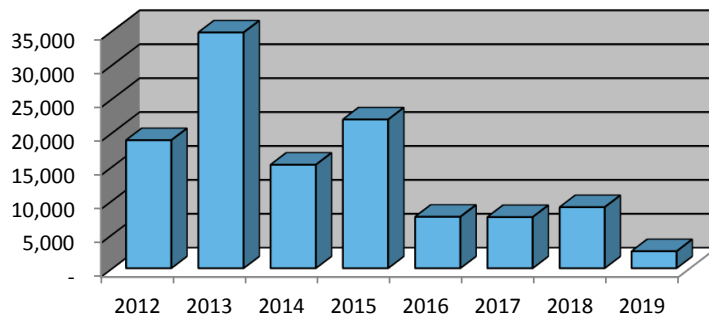
2018 is an estimation.  
2019 is a projection.

## PARKING FINES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22 & 40-13-26)

REVENUE DESCRIPTION:	Fines and Fees collected by the Municipal Court for any person in violation of the City parking ordinance.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.351170.002
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Daily
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Review & Analysis
REVENUE COLLECTOR:	Municipal Court

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	18,875	N/A
2013	34,760	84.2%
2014	15,257	-56.1%
2015	21,930	43.7%
2016	7,585	-65.4%
2017	7,535	-0.7%
2018	9,000	19.4%
2019	2,500	-72.2%

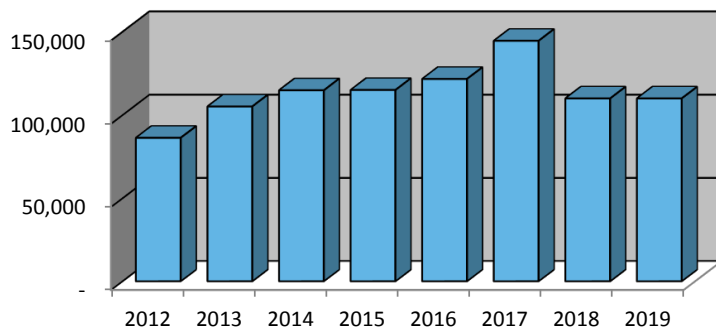
2018 is an estimation.  
2019 is a projection.

## JAIL FEES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (STATE LAW)

REVENUE DESCRIPTION:	Add-on fee to fines to reimburse a portion of the cost for housing inmates
FUND:	General
ACCOUNT NUMBER:	100.0000.00.351400.001
SOURCE:	Various
USE:	To pay fee charged by the County to house inmates in jail.
FEE SCHEDULE:	10% add-on fee to all fines
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Review and Analysis
REVENUE COLLECTOR:	Municipal Court

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	86,364	N/A
2013	105,168	21.8%
2014	114,896	9.2%
2015	115,075	0.2%
2016	121,690	5.7%
2017	144,569	18.8%
2018	110,000	-23.9%
2019	110,000	0.0%

2018 is an estimation.

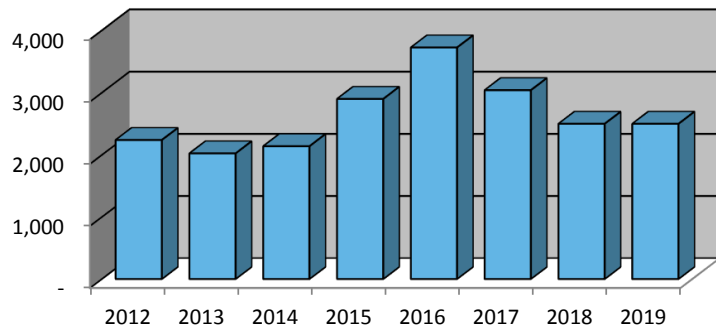
2019 is a projection.

## WRECKER FEES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-1-1)

REVENUE DESCRIPTION:	Money collected on impounded vehicles.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.351900.001
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Towing fee charged by tow truck.
METHOD OF PAYMENT:	Payment from owner of vehicle
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATION:	FY03 - Ord. 02-69 Increased Fees.
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Police Department

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	2,240	N/A
2013	2,025	-9.6%
2014	2,140	5.7%
2015	2,900	35.5%
2016	3,725	28.4%
2017	3,040	-18.4%
2018	2,500	-17.8%
2019	2,500	0.0%

2018 is an estimation.

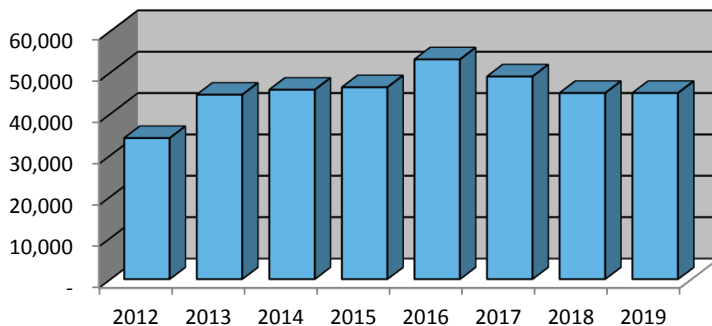
2019 is a projection.

## OTHER FINES & FEES

LEGAL AUTHORIZATION FOR COLLECTION: (VARIOUS)

REVENUE DESCRIPTION:	Miscellaneous fees charged by the Police Department.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.342100.000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	
METHOD OF PAYMENT:	
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATION:	
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Police Department

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	34,102	N/A
2013	44,581	30.7%
2014	45,783	2.7%
2015	46,381	1.3%
2016	53,117	14.5%
2017	48,998	-7.8%
2018	45,000	-8.2%
2019	45,000	0.0%

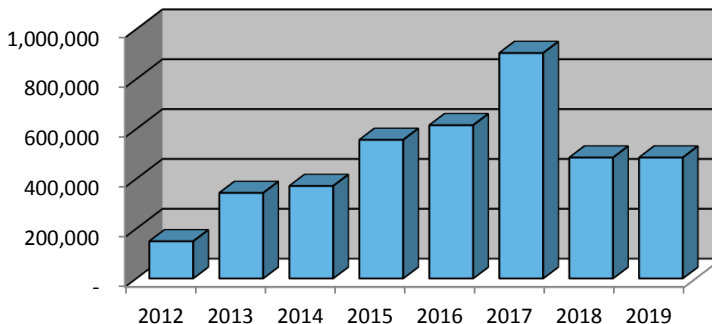
2018 is an estimation.  
2019 is a projection.

## PERMITS - CITY

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

REVENUE DESCRIPTION:	Derived from sale of construction permits, i.e. building, demolition, sign, commercial, swimming pool, electrical, plumbing, and mechanical
FUND:	General
ACCOUNT NUMBER:	100.0000.00.322210.002, 100.0000.00.323100.000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	See City Code 10-1-91, 10-1-97
METHOD OF PAYMENT:	Payment from Inspections
COLLECTION FREQUENCY:	Daily
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Fee increase in FY2013
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Development Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	149,217	N/A
2013	343,228	130.0%
2014	370,977	8.1%
2015	555,941	49.9%
2016	614,708	10.6%
2017	904,333	47.1%
2018	485,000	-46.4%
2019	485,000	0.0%

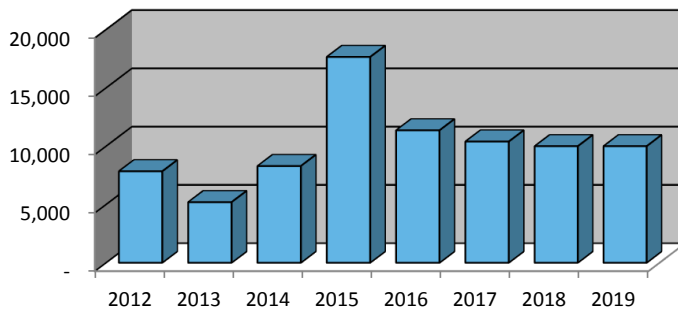
2018 is an estimation.  
2019 is a projection.

## ZONING FEES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

REVENUE DESCRIPTION:	Fees received from applications for zoning amendments, site plan review and special use, variances, and land disturbance permits.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.322210.001
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Zoning Amendment- \$500, Site Plan Review & Special Use- \$400, Variances- \$300, Annexation- \$500, Abandonments- \$250, Others
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	Recession 2008-2009.
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	7,850	N/A
2013	5,200	-33.8%
2014	8,300	59.6%
2015	17,659	112.8%
2016	11,359	-35.7%
2017	10,400	-8.4%
2018	10,000	-3.8%
2019	10,000	0.0%

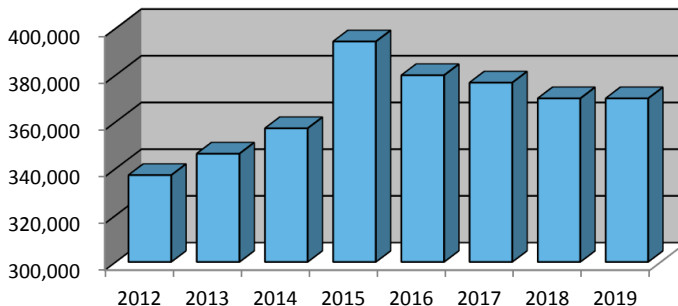
2018 is an estimation.  
2019 is a projection.

## ALCOHOLIC BEVERAGE LICENSES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63)

REVENUE DESCRIPTION:	Fee for issuance of licenses to sell alcohol by package, by the drink, or wholesale.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.321100.000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	Annual renewal required
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	337,145	N/A
2013	346,329	2.7%
2014	357,189	3.1%
2015	394,353	10.4%
2016	379,898	-3.7%
2017	376,763	-0.8%
2018	370,000	-1.8%
2019	370,000	0.0%

2018 is an estimation.  
2019 is a projection.



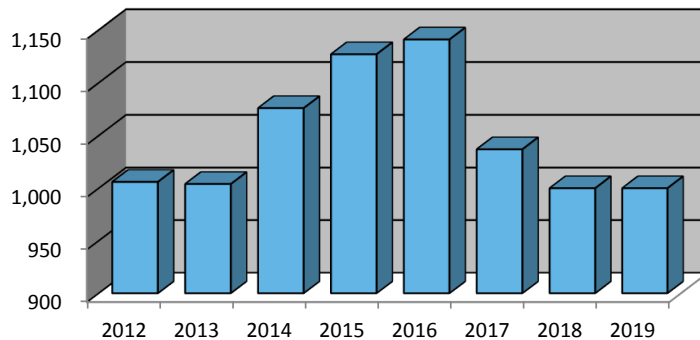
## BINGO TAX (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-7-6 & 10-1-61)

REVENUE DESCRIPTION: Tax authorizing a non-profit organization to operate bingo games.

FUND: General  
ACCOUNT NUMBER: 100.0000.00.318000.001  
SOURCE: Non-profit Organizations  
USE: No specific use required  
FEE SCHEDULE: \$100 per year and 1% of gross sales per month  
METHOD OF PAYMENT: Payment from each non-profit organization  
COLLECTION FREQUENCY: Monthly  
EXEMPTIONS: None  
EXPIRATIONS: None  
SPECIAL REQUIREMENTS: None  
PROJECTION METHOD: Historical Trend, Economic Review and Analysis  
REVENUE COLLECTOR: City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	1,006	N/A
2013	1,004	-0.2%
2014	1,076	7.2%
2015	1,127	4.7%
2016	1,141	1.2%
2017	1,037	-9.1%
2018	1,000	-3.6%
2019	1,000	0.0%

2018 is an estimation.  
2019 is a projection.

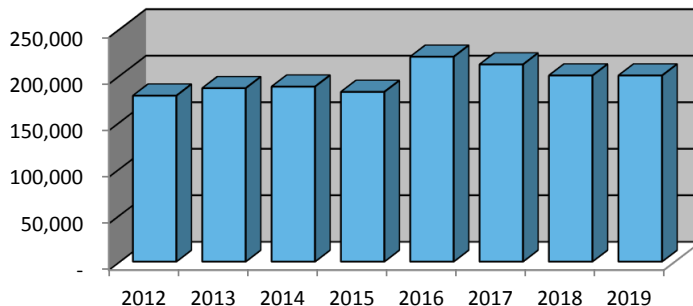
## DEPOSITORY/FINANCIAL LICENSES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

REVENUE DESCRIPTION: Fee for issuance of licenses to Financial Institutions.

FUND: General  
ACCOUNT NUMBER: 100.0000.00.316300.000  
SOURCE: Financial Institutions  
USE: No specific use required  
FEE SCHEDULE: 0.25% of gross receipts, minimum of \$1,000  
METHOD OF PAYMENT: Various  
COLLECTION FREQUENCY: Due by March 1  
EXEMPTIONS: None  
EXPIRATIONS: Annual Renewal  
SPECIAL REQUIREMENTS: None  
PROJECTION METHOD: Historical Trend, Economic Review and Analysis  
REVENUE COLLECTOR: City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	178,352	N/A
2013	186,397	4.5%
2014	188,044	0.9%
2015	182,393	-3.0%
2016	220,177	20.7%
2017	211,905	-3.8%
2018	200,000	-5.6%
2019	200,000	0.0%

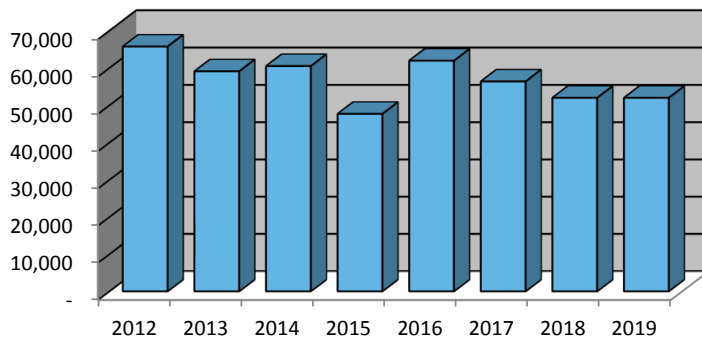
2018 is an estimation.  
2019 is a projection.

## INSURANCE LICENSES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

REVENUE DESCRIPTION:	Fee for issuance of licenses to insurance companies that sell policies with in the City Limits.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.321220.000
SOURCE:	Insurance Companies
USE:	No specific use required
FEE SCHEDULE:	\$100 per location
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Due March 1
EXEMPTIONS:	None
EXPIRATIONS:	Annual Renewal
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	65,750	N/A
2013	59,100	-10.1%
2014	60,500	2.4%
2015	47,700	-21.2%
2016	61,950	29.9%
2017	56,381	-9.0%
2018	52,000	-7.8%
2019	52,000	0.0%

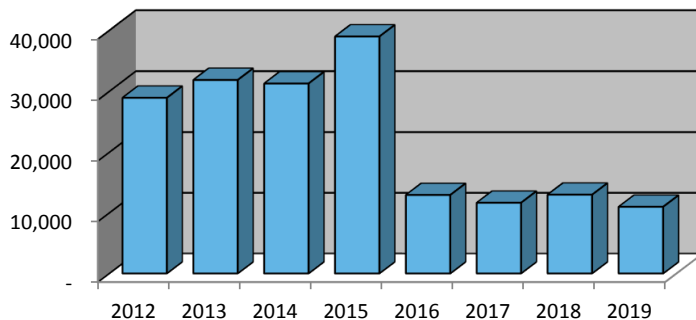
2018 is an estimation.  
2019 is a projection.

## REGULATORY FEES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

REVENUE DESCRIPTION:	Fees collected for the regulation of certain businesses (taxi, massage parlors, etc.)
FUND:	General
ACCOUNT NUMBER:	100.0000.00.323900.000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	Regulation of taxi industry shifted to State of Georgia in FY2016
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	28,945	N/A
2013	31,870	10.1%
2014	31,285	-1.8%
2015	38,997	24.7%
2016	12,950	-66.8%
2017	11,670	-9.9%
2018	13,000	11.4%
2019	11,000	-15.4%

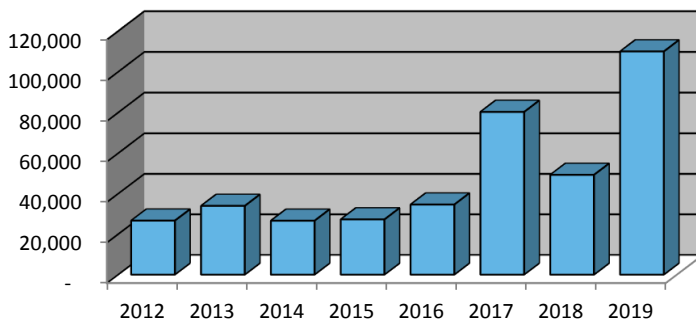
2018 is an estimation.  
2019 is a projection.

## INTEREST

REVENUE DESCRIPTION: Interest earnings on cash and investments.

FUND: General  
ACCOUNT NUMBER: 100.0000.00.361000.000  
SOURCE: Various  
USE: No specific use required  
FEE SCHEDULE: Various  
METHOD OF PAYMENT: Various  
COLLECTION FREQUENCY: Various  
EXEMPTIONS: None  
EXPIRATIONS: None  
SPECIAL REQUIREMENTS: None  
PROJECTION METHOD: Historical Trends, Economy, cash and investments on hand  
REVENUE COLLECTOR: Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	26,682	N/A
2013	33,962	27.3%
2014	26,648	-21.5%
2015	27,289	2.4%
2016	34,636	26.9%
2017	80,300	131.8%
2018	49,309	-38.6%
2019	110,000	123.1%

2018 is an estimation.  
2019 is a projection.

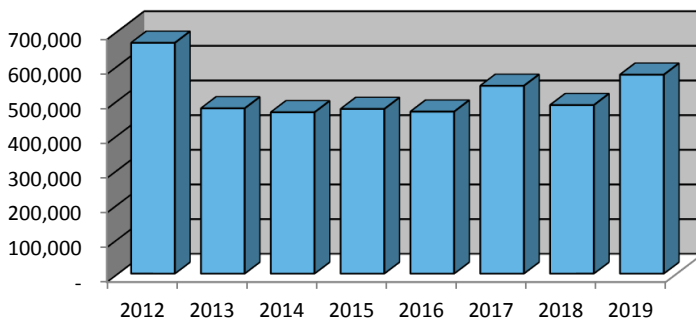
## INTERGOVERNMENTAL

### LEGAL AUTHORIZATION FOR COLLECTION: (AGREEMENT BETWEEN ENTITIES)

REVENUE DESCRIPTION: Various revenues from grants and other governmental entities

FUND: General  
ACCOUNT NUMBER: Various  
SOURCE: Various  
USE: No specific use required  
FEE SCHEDULE: Various  
METHOD OF PAYMENT: Various  
COLLECTION FREQUENCY: Various  
EXEMPTIONS: None  
REVENUE FLUCTUATIONS: Beginning in FY07, includes Hall County Tax Equity payment.  
PROJECTION METHOD: Historical Trends, Very dependent upon grants expected to be received as well as Intergovernmental Agreements.  
REVENUE COLLECTOR: Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	665,969	N/A
2013	476,832	-28.4%
2014	465,456	-2.4%
2015	475,090	2.1%
2016	467,376	-1.6%
2017	541,925	16.0%
2018	486,197	-10.3%
2019	573,951	18.0%

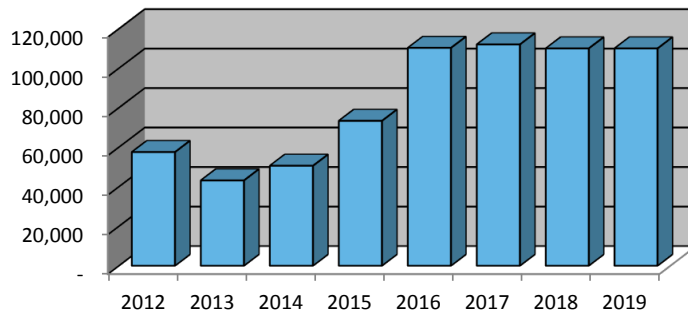
2018 is an estimation.  
2019 is a projection.

## CEMETERY LOT SALES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-1, 4-2-7 & 4-2-8)

REVENUE DESCRIPTION:	Revenue collected from the sale of cemetery lots and mausoleum niches at the City Cemetery.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.349100.001
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Lot prices, resident: \$700 - \$1,000, non-resident: \$800 - \$1,100. Mausoleum niches: \$600 - \$1,350. Total is split 50/50 to General Fund
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	N/A
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	Cemetery

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	57,475	N/A
2013	43,150	-24.9%
2014	50,550	17.1%
2015	73,300	45.0%
2016	110,271	50.4%
2017	112,010	1.6%
2018	110,000	-1.8%
2019	110,000	0.0%

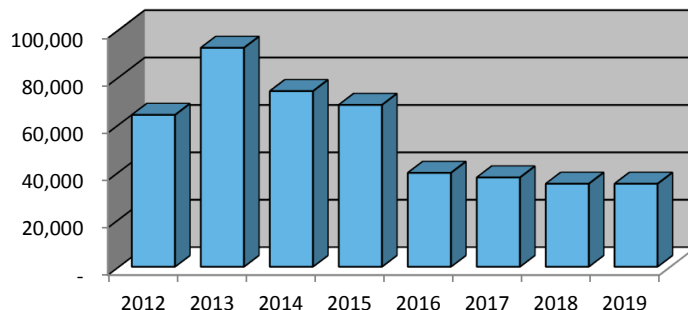
2018 is an estimation.  
2019 is a projection.

## MISCELLANEOUS REVENUE

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Various revenues that are not classified under another account
FUND:	General
ACCOUNT NUMBER:	100.0000.00.389000.001
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	64,045	N/A
2013	92,363	44.2%
2014	74,083	-19.8%
2015	68,289	-7.8%
2016	39,607	-42.0%
2017	37,665	-4.9%
2018	35,000	-7.1%
2019	35,000	0.0%

2018 is an estimation.  
2019 is a projection.

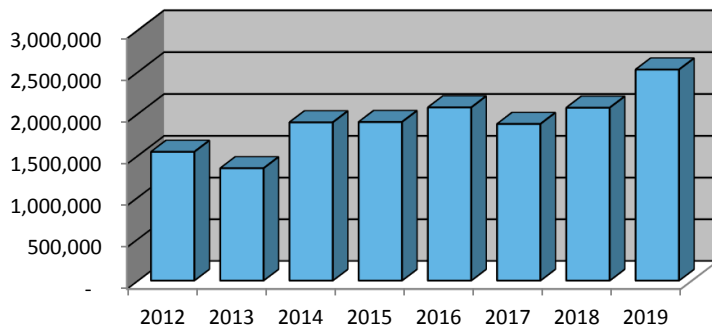


## CHARGES FOR SERVICES

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Amount charged to other departments to reimburse General Fund for administrative support.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.341700.000
SOURCE:	Non-governmental Funds
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfers from Non-governmental funds
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Indirect Cost study completed every three years
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	1,544,461	N/A
2013	1,347,332	-12.8%
2014	1,896,932	40.8%
2015	1,900,722	0.2%
2016	2,074,995	9.2%
2017	1,877,387	-9.5%
2018	2,071,499	10.3%
2019	2,527,335	22.0%

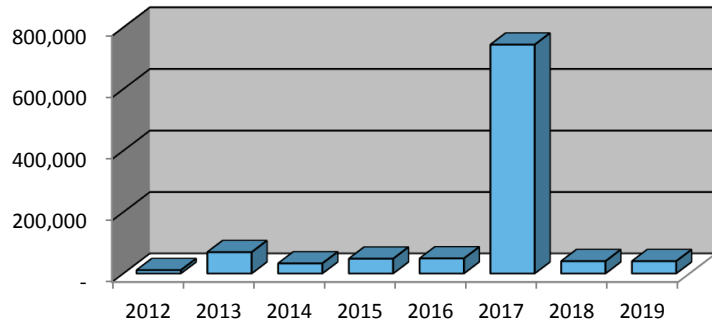
2018 is an estimation.  
2019 is a projection.

## SALE OF ASSETS

LEGAL AUTHORIZATION FOR COLLECTION: (CITY RESOLUTION)

REVENUE DESCRIPTION:	Revenue received from the sale of surplus City property.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.392100.000, 100.0000.00.392110.000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS	Varies, depending on items being sold. 2008 included a land sale.
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	City Marshal

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	10,891	N/A
2013	69,272	536.0%
2014	32,803	-52.6%
2015	48,126	46.7%
2016	48,936	1.7%
2017	743,858	1420.1%
2018	40,000	-94.6%
2019	40,000	0.0%

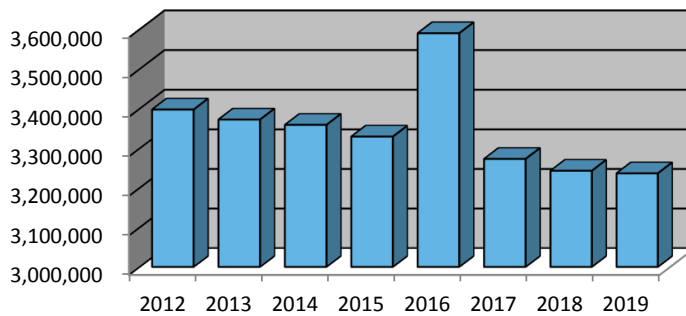
2018 is an estimation.  
2019 is a projection.

## TRANSFER FROM PUBLIC UTILITIES

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Transfer from Public Utilities Fund
FUND:	General
ACCOUNT NUMBER:	100.0000.00.391505.000
SOURCE:	Public Utilities Fund
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Public Utilities Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	FY2012 calculation established at 0.7% of net assets.
PROJECTION METHOD:	Calculation using prior fiscal year audited financial statements
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	3,397,792	N/A
2013	3,372,630	-0.7%
2014	3,359,114	-0.4%
2015	3,329,535	-0.9%
2016	3,590,122	7.8%
2017	3,273,211	-8.8%
2018	3,243,222	-0.9%
2019	3,236,717	-0.2%

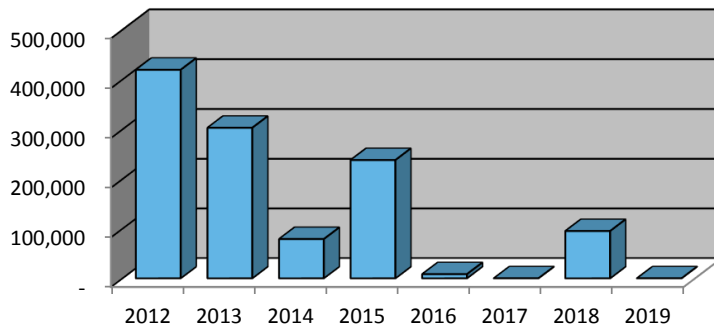
2018 is an estimation.  
2019 is a projection.

## TRANSFER FROM GRANT FUND

LEGAL AUTHORIZATION FOR COLLECTION: (Management, Grant Documents)

REVENUE DESCRIPTION:	Transfers of SAFR/HEAT grant reimbursements to cover costs incurred by the General Fund Fire Department for fire personnel.
FUND:	General
ACCOUNT NUMBER:	100.0000.00.391220.000
SOURCE:	Grant Fund
USE:	Fire Personnel
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Interfund Transfers
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Percentage of salaries/benefits associated with SAFR Grant personnel.
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	419,475	N/A
2013	303,073	-27.7%
2014	79,140	-73.9%
2015	238,291	201.1%
2016	8,426	-96.5%
2017	-	-100.0%
2018	95,285	N/A
2019	-	-100.0%

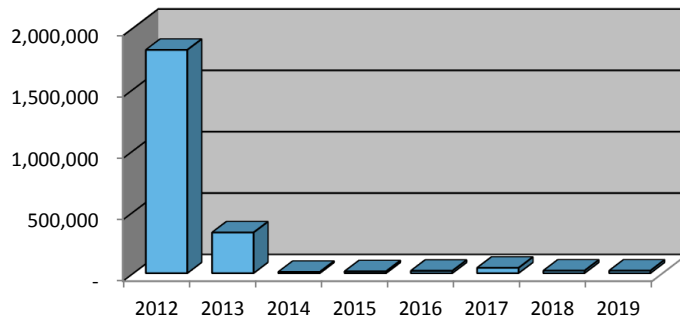
2018 is an estimation.  
2019 is a projection.

## TRANSFER FROM OTHER FUNDS

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Transfers from Other Funds
FUND:	General
ACCOUNT NUMBER:	100.0000.00.XXXXXX.XXX
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Interfund Transfers
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	Some transfers are sporadic, causing fluctuations on occasion. The Community Development Fund was closed FY10 and assets were transferred to the General Fund.
PROJECTION METHOD:	Various
REVENUE COLLECTOR:	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2012	1,819,672	N/A
2013	331,429	-81.8%
2014	10,272	-96.9%
2015	14,912	45.2%
2016	19,209	28.8%
2017	43,460	126.2%
2018	20,350	-53.2%
2019	20,350	0.0%

2018 is an estimation.  
2019 is a projection.

*BUDGET COMPARISON BY FUND*  
COMBINING STATEMENT

Fund	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Amended	FY2019 Adopted	% Change
<b>General Fund</b>	\$ 30,178,967	\$ 29,158,239	\$ 33,793,475	\$ 34,559,645	\$ 31,389,811	-9.17%
<b>Special Revenue Funds:</b>						
Cemetery Trust Fund	46,734	110,000	50,601	50,000	42,704	-14.59%
Community Service Center	3,193,423	2,721,628	2,894,988	3,389,807	3,968,111	17.06%
Confiscated Assets	357,994	185,412	222,307	194,830	267,950	37.53%
Economic Development	3,615	498,528	2,872,527	112,048	83,000	-25.92%
Cable TV Channel	194,296	206,961	325,036	251,556	258,566	2.79%
Fire Services District	-	-	-	-	8,841,200	N/A
Tax Allocation District	97,604	210,000	283,862	430,882	615,655	42.88%
Hotel/Motel Tax	829,138	912,150	929,221	853,800	944,997	10.68%
Impact Fee Fund	617,945	624,941	1,289,856	700,000	1,000,000	42.86%
Information Technology Fund	109,960	109,960	82,292	196,750	56,000	-71.54%
Gainesville CVB	435,980	463,599	633,343	593,138	599,480	1.07%
Parks and Recreation	4,619,931	4,539,031	4,845,967	5,433,994	5,267,473	-3.06%
<b>Subtotal Special Revenue</b>	<b>10,506,620</b>	<b>10,582,210</b>	<b>14,430,000</b>	<b>12,206,805</b>	<b>21,945,136</b>	<b>79.78%</b>
<b>Debt Service Fund</b>	<b>10,287,925</b>	<b>1,746,854</b>	<b>2,518,413</b>	<b>2,701,683</b>	<b>2,853,151</b>	<b>5.61%</b>
<b>Capital Improvements Fund</b>	<b>5,160,642</b>	<b>7,414,592</b>	<b>14,049,871</b>	<b>20,601,422</b>	<b>54,005,022</b>	<b>162.14%</b>
<b>Enterprise Funds:</b>						
Airport	953,025	1,318,589	1,694,964	3,900,054	1,742,448	-55.32%
Chattahoochee Golf Course	1,386,690	1,290,864	1,609,924	1,711,297	1,429,757	-16.45%
Water Resources	74,497,881	77,088,553	81,251,187	71,612,186	71,878,305	0.37%
Solid Waste	2,484,038	2,356,867	2,792,041	2,658,000	3,072,816	15.61%
<b>Subtotal Enterprise Funds</b>	<b>79,321,634</b>	<b>82,054,874</b>	<b>87,348,116</b>	<b>79,881,537</b>	<b>78,123,326</b>	<b>-2.20%</b>
<b>Internal Service Funds:</b>						
General Insurance	1,261,733	1,258,990	1,498,973	1,815,169	1,915,514	5.53%
Employee Benefits	8,785,576	8,798,985	9,162,491	9,977,189	9,387,614	-5.91%
Vehicle Services Fund	1,847,427	1,849,853	1,933,373	2,427,086	2,587,312	6.60%
<b>Sub-Total Internal Service</b>	<b>11,894,736</b>	<b>11,907,828</b>	<b>12,594,837</b>	<b>14,219,444</b>	<b>13,890,440</b>	<b>-2.31%</b>
<b>Gross Total</b>	<b>147,350,524</b>	<b>142,864,598</b>	<b>164,734,712</b>	<b>164,170,536</b>	<b>202,206,886</b>	<b>23.17%</b>
<b>Less Interfund Transfers</b>	<b>(3,014,832)</b>	<b>(9,568,945)</b>	<b>(14,244,901)</b>	<b>(9,975,766)</b>	<b>(14,703,756)</b>	<b>47.39%</b>
<b>Net Total Budget</b>	<b>\$ 144,335,692</b>	<b>\$ 133,295,653</b>	<b>\$ 150,489,811</b>	<b>\$ 154,194,770</b>	<b>\$ 187,503,130</b>	<b>21.60%</b>

# FUND BALANCE / TOTAL NET POSITION

FIVE YEAR HISTORY

FUNDS	FY 2015	FY 2016	FY 2017	Projected FY 2018	Projected FY 2019
<b>MAJOR FUND(S):</b>					
<b>GOVERNMENTAL FUND</b>					
General Fund	11,003,417	12,024,146	12,667,856	8,744,886	5,248,145
<b>Total Major Fund Balance:</b>	<b>11,003,417</b>	<b>12,024,146</b>	<b>12,667,856</b>	<b>8,744,886</b>	<b>5,248,145</b>
<b>NON-MAJOR FUND(S):</b>					
<b>Total Non-Major Fund Balance:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL MAJOR &amp; NON-MAJOR FUND BALANCE</b>	<b>\$ 11,003,417</b>	<b>\$ 12,024,146</b>	<b>\$ 12,667,856</b>	<b>\$ 8,744,886</b>	<b>\$ 5,248,145</b>
<b>MAJOR FUNDS:</b>					
<b>CAPITAL PROJECT &amp; DEBT SERVICE FUND</b>					
Debt Service Fund	773,903	1,417,365	1,957,286	1,957,286	1,957,286
<b>Total Major Fund Balance:</b>	<b>773,903</b>	<b>1,417,365</b>	<b>1,957,286</b>	<b>1,957,286</b>	<b>1,957,286</b>
<b>NON-MAJOR FUND(S):</b>					
Capital Project Fund(s)	9,864,838	66,796,840	65,467,365	54,206,365	15,838,365
<b>Total Non-Major Fund Balance:</b>	<b>9,864,838</b>	<b>66,796,840</b>	<b>65,467,365</b>	<b>54,206,365</b>	<b>15,838,365</b>
<b>TOTAL MAJOR &amp; NON-MAJOR FUND BALANCE</b>	<b>\$ 10,638,741</b>	<b>\$ 68,214,205</b>	<b>\$ 67,424,651</b>	<b>\$ 56,163,651</b>	<b>\$ 17,795,651</b>
<b>NON-MAJOR FUND:</b>					
<b>SPECIAL REVENUE FUNDS</b>					
Community Service Ctr	2,572,821	2,586,901	2,634,097	2,634,097	2,634,097
Confiscated Assets	477,365	498,528	548,562	453,732	185,782
Economic Development Fund	2,695,456	2,200,543	4,943,942	4,833,094	4,775,094
Cable TV Fund	118,977	119,058	119,357	119,357	119,357
Fire Services District	-	-	-	-	(284,000)
Hotel/Motel Tax	63,335	63,139	63,326	63,326	63,326
Impact Fees Fund	885,019	1,490,750	2,097,146	2,097,146	1,670,574
Information Technology Fund	117,693	227,654	263,486	121,986	121,986
Tax Allocation District Fund	708,069	844,877	917,526	693,944	302,032
Gainesville CVB	282,463	420,574	544,363	426,258	421,703
Cemetery Trust Fund	323,653	239,663	290,135	270,385	270,385
<b>Total Non-Major Fund Balance:</b>	<b>8,244,851</b>	<b>8,691,687</b>	<b>12,421,939</b>	<b>11,713,324</b>	<b>10,280,335</b>
<b>TOTAL MAJOR &amp; NON-MAJOR FUND BALANCE</b>	<b>\$ 8,244,851</b>	<b>\$ 8,691,687</b>	<b>\$ 12,421,939</b>	<b>\$ 11,713,324</b>	<b>\$ 10,280,335</b>
<b>NON-MAJOR FUND:</b>					
<b>COMPONENT UNIT</b>					
Parks & Recreation	2,427,390	2,132,431	2,438,885	1,964,078	1,964,078
<b>Total Non-Major Fund Balance</b>	<b>2,427,390</b>	<b>2,132,431</b>	<b>2,438,885</b>	<b>1,964,078</b>	<b>1,964,078</b>
<b>TOTAL MAJOR &amp; NON-MAJOR FUND BALANCE</b>	<b>2,427,390</b>	<b>2,132,431</b>	<b>2,438,885</b>	<b>1,964,078</b>	<b>1,964,078</b>
<b>GRAND TOTAL FUND BALANCE:</b>	<b>\$ 32,314,399</b>	<b>\$ 91,062,469</b>	<b>\$ 94,953,330</b>	<b>\$ 78,585,939</b>	<b>\$ 35,288,209</b>
<b>MAJOR FUNDS:</b>					
<b>PROPRIETARY FUNDS</b>					
Water Resources	353,803,138	378,352,347	407,983,339	407,880,006	407,880,006
<b>Total Major Net Position:</b>	<b>\$ 353,803,138</b>	<b>\$ 378,352,347</b>	<b>\$ 407,983,339</b>	<b>\$ 407,880,006</b>	<b>\$ 407,880,006</b>
<b>NON-MAJOR FUNDS:</b>					
Employee Benefits	\$ 4,694,335	\$ 4,694,335	\$ 4,588,949	\$ 3,976,841	\$ 3,728,050
Airport	8,707,575	9,334,961	9,293,752	8,268,444	8,268,444
Solid Waste	1,395,629	1,395,629	1,845,268	1,845,268	1,748,852
Golf Course	(496,288)	(400,462)	(95,529)	(95,529)	(95,529)
General Insurance	579,086	579,086	579,697	537,808	398,926
Vehicle Services	406,326	406,326	437,955	437,955	437,955
<b>Total Non-Major Net Assets:</b>	<b>\$ 15,286,663</b>	<b>\$ 16,009,875</b>	<b>\$ 16,650,091</b>	<b>\$ 14,970,786</b>	<b>\$ 14,486,697</b>
<b>TOTAL MAJOR AND NON-MAJOR NET POSITION:</b>	<b>\$ 369,089,801</b>	<b>\$ 394,362,222</b>	<b>\$ 424,633,430</b>	<b>\$ 422,850,792</b>	<b>\$ 422,366,703</b>
<b>GRAND TOTAL FUND BALANCE &amp; NET POSTION:</b>	<b>\$ 401,404,200</b>	<b>\$ 485,424,691</b>	<b>\$ 519,586,761</b>	<b>\$ 501,436,732</b>	<b>\$ 457,654,913</b>



*GOVERNMENTAL AND PROPRIETARY FUND TYPES*  
COMBINING STATEMENT

	FY 2015 ACTUAL		FY 2015 ACTUAL
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 10,298,300	\$ -	\$ 10,298,300
Other Taxes	15,862,546	-	15,862,546
Licenses & Permits	1,520,025	-	1,520,025
Fines	1,421,256	-	1,421,256
Interest	53,659	784,826	838,485
Intergovernmental	4,184,774	1,295,307	5,480,081
Charges for Services	4,219,243	73,068,186	77,287,429
Payments From School System	-	-	-
Insurance	-	10,031,360	10,031,360
Bond/Lease Proceeds	8,515,000	-	8,515,000
Miscellaneous	184,833	1,851,167	2,036,000
<b>Total Revenue</b>	<b>46,259,636</b>	<b>87,030,846</b>	<b>133,290,482</b>
<b>Other Sources:</b>			
Transfers In	9,122,526	4,185,524	13,308,050
Sale of Fixed Assets	48,126	-	48,126
Budgeted Fund Balance	92,113	-	92,113
/Retained Earnings	-	-	-
<b>Total Other Sources</b>	<b>9,262,765</b>	<b>4,185,524</b>	<b>13,448,289</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 55,522,401</b>	<b>\$ 91,216,370</b>	<b>\$ 146,738,771</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 23,940,996	\$ 15,397,796	\$ 39,338,792
Professional & Other Services	2,345,069	3,487,329	5,832,398
Supplies & Operating Charges	3,724,164	8,551,936	12,276,100
Repairs & Maintenance	1,758,247	2,212,436	3,970,683
Capital Outlay	5,553,605	-	5,553,605
Non -Departmental	-	-	-
Agency Allocations	191,198	-	191,198
Contingency	-	-	-
Convention Visitor's Bureau	693,620	-	693,620
Insurance	-	7,556,531	7,556,531
Depreciation & Amortization	-	16,277,550	16,277,550
Debt Service	11,280,765	945,952	12,226,717
Payments to Others	-	-	-
Indirect Cost Allocation	240,000	1,607,254	1,847,254
Miscellaneous	154,168	1,049,224	-
<b>Total Expenditures / Expenses</b>	<b>49,881,832</b>	<b>57,086,008</b>	<b>103,917,194</b>
Transfers Out	6,111,680	3,597,660	9,709,340
Amount Available for Debt Service/Capital	-	-	-
<b>Total Other Uses</b>	<b>6,111,680</b>	<b>3,597,660</b>	<b>9,709,340</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 55,993,512</b>	<b>\$ 60,683,668</b>	<b>\$ 113,626,534</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 90,099,773</b>	<b>\$ 338,918,108</b>	<b>\$ 429,017,881</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 89,536,549</b>	<b>\$ 369,450,810</b>	<b>\$ 458,987,359</b>

*GOVERNMENTAL AND PROPRIETARY FUND TYPES*  
COMBINING STATEMENT

	FY 2016 ACTUAL		FY 2016 ACTUAL
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 11,145,144	\$ -	\$ 11,145,144
Other Taxes	20,026,047	-	20,026,047
Licenses & Permits	1,636,149	-	1,636,149
Fines	1,530,042	-	1,530,042
Interest	62,373	1,285,664	1,348,037
Intergovernmental	3,656,093	394,082	4,050,175
Charges for Services	3,933,223	70,386,371	74,319,594
Payments From School System	-	-	-
Insurance	-	10,276,351	10,276,351
Bond/Lease Proceeds	-	-	-
Miscellaneous	244,634	5,661,459	5,906,093
<b>Total Revenue</b>	<b>42,233,705</b>	<b>88,003,927</b>	<b>130,237,632</b>
<b>Other Sources:</b>			
Transfers In	7,429,483	6,320,978	13,750,461
Sale of Fixed Assets	48,936	-	48,936
Budgeted Fund Balance	553,978	-	553,978
/Retained Earnings	-	-	-
<b>Total Other Sources</b>	<b>8,032,397</b>	<b>6,320,978</b>	<b>14,353,375</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 50,266,102</b>	<b>\$ 94,324,905</b>	<b>\$ 144,591,007</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 25,211,305	\$ 16,858,387	\$ 42,069,692
Professional & Other Services	2,340,535	3,540,376	5,880,911
Supplies & Operating Charges	3,786,226	8,471,178	12,257,404
Repairs & Maintenance	1,498,664	2,174,422	3,673,086
Capital Outlay	8,008,788	80,670	8,089,458
Non -Departmental	-	-	-
Agency Allocations	445,063	-	445,063
Contingency	-	-	-
Convention Visitor's Bureau	581,595	-	581,595
Insurance	-	7,771,988	7,771,988
Depreciation & Amortization	-	16,679,250	16,679,250
Debt Service	1,760,677	6,235,526	7,996,203
Payments to Others	-	-	-
Indirect Cost Allocation	269,106	1,589,807	1,858,913
Miscellaneous	210,000	983,698	1,193,698
<b>Total Expenditures / Expenses</b>	<b>44,111,959</b>	<b>64,385,303</b>	<b>108,497,262</b>
Transfers Out	4,074,245	5,028,190	9,102,435
Amount Available for Debt Service/Capital	-	-	-
<b>Total Other Uses</b>	<b>4,074,245</b>	<b>5,028,190</b>	<b>9,102,435</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 48,186,204</b>	<b>\$ 69,413,493</b>	<b>\$ 117,599,697</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 89,536,549</b>	<b>\$ 369,450,810</b>	<b>\$ 458,987,359</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 91,062,469</b>	<b>\$ 394,362,222</b>	<b>\$ 485,424,691</b>

*GOVERNMENTAL AND PROPRIETARY FUND TYPES*  
COMBINING STATEMENT

	FY 2017 Actual		FY 2017 Actual
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 11,734,390	\$ -	\$ 11,734,390
Other Taxes	22,917,334	-	22,917,334
Licenses & Permits	2,517,316	-	2,517,316
Fines	1,724,067	-	1,724,067
Interest	113,678	1,420,698	1,534,376
Intergovernmental	3,681,787	2,110,214	5,792,001
Charges for Services	3,742,887	93,082,623	96,825,510
Payments From School System	-	-	-
Insurance	-	-	-
Bond/Lease Proceeds	881,434	-	881,434
Miscellaneous	2,745,966	1,070,623	3,816,589
<b>Total Revenue</b>	<b>50,058,859</b>	<b>97,684,158</b>	<b>147,743,017</b>
<b>Other Sources:</b>			
Transfers In	10,798,646	2,258,795	13,057,441
Sale of Fixed Assets	2,604,779	-	2,604,779
Budgeted Fund Balance	1,329,475	-	1,329,475
/Retained Earnings	-	-	-
<b>Total Other Sources</b>	<b>14,732,900</b>	<b>2,258,795</b>	<b>16,991,695</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 64,791,759</b>	<b>\$ 99,942,953</b>	<b>\$ 164,734,712</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 25,177,807	\$ 15,358,144	\$ 40,535,951
Professional & Other Services	2,726,782	4,202,211	6,928,993
Supplies & Operating Charges	4,026,541	9,459,679	13,486,220
Repairs & Maintenance	1,503,057	2,676,115	4,179,172
Capital Outlay	15,804,509	(58,785)	15,745,724
Non -Departmental	-	-	-
Agency Allocations	282,559	-	282,559
Contingency	-	-	-
Convention Visitor's Bureau	613,443	-	613,443
Insurance	-	8,134,181	8,134,181
Depreciation & Amortization	-	16,543,629	16,543,629
Debt Service	2,073,134	4,929,184	7,002,318
Payments to Others	211,213	-	211,213
Indirect Cost Allocation	269,107	1,548,566	1,817,673
Miscellaneous	-	2,473,933	-
<b>Total Expenditures / Expenses</b>	<b>52,688,152</b>	<b>65,266,855</b>	<b>113,452,190</b>
Transfers Out	6,883,270	4,404,889	11,288,159
Amount Available for Debt Service/Capital	-	-	-
<b>Total Other Uses</b>	<b>6,883,270</b>	<b>4,404,889</b>	<b>11,288,159</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 59,571,422</b>	<b>\$ 69,671,744</b>	<b>\$ 124,740,349</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 91,062,469</b>	<b>\$ 394,362,222</b>	<b>\$ 485,424,691</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 94,953,331</b>	<b>\$ 424,633,431</b>	<b>\$ 519,586,762</b>

*GOVERNMENTAL AND PROPRIETARY FUND TYPES*  
COMBINING STATEMENT

	FY 2018 AMENDED BUDGET		FY 2018 AMENDED BUDGET
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 12,072,424	\$ -	\$ 12,072,424
Other Taxes	19,472,239	-	19,472,239
Licenses & Permits	1,557,400	-	1,557,400
Fines	1,496,500	-	1,496,500
Interest	62,295	72,661	134,956
Intergovernmental	3,847,790	2,008,548	5,856,338
Charges for Services	3,879,189	89,163,032	93,042,221
Payments From School System	-	-	-
Insurance	-	-	-
Bond/Lease Proceeds	-	-	-
Miscellaneous	1,621,203	784,791	2,405,994
<b>Total Revenue</b>	<b>44,009,040</b>	<b>92,029,032</b>	<b>136,038,072</b>
<b>Other Sources:</b>			
Transfers In	9,653,124	289,311	9,942,435
Sale of Fixed Assets	40,000	-	40,000
Budgeted Fund Balance	16,367,391	1,782,638	18,150,029
/Retained Earnings	-	-	-
<b>Total Other Sources</b>	<b>26,060,515</b>	<b>2,071,949</b>	<b>28,132,464</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 70,069,555</b>	<b>\$ 94,100,981</b>	<b>\$ 164,170,536</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 28,602,283	\$ 18,422,960	\$ 47,025,243
Professional & Other Services	3,350,563	5,451,481	8,802,044
Supplies & Operating Charges	4,130,527	11,244,702	15,375,229
Repairs & Maintenance	1,695,300	3,294,424	4,989,724
Capital Outlay	21,120,018	4,612,243	25,732,261
Non -Departmental	-	-	-
Agency Allocations	238,310	-	238,310
Contingency	690,574	-	690,574
Convention Visitor's Bureau	461,533	-	461,533
Insurance	-	9,043,341	9,043,341
Depreciation & Amortization	-	-	-
Debt Service	2,227,931	20,415,879	22,643,810
Payments to Others	430,882	-	430,882
Indirect Cost Allocation	269,106	1,576,391	1,845,497
Miscellaneous	-	933,848	933,848
<b>Total Expenditures / Expenses</b>	<b>63,217,027</b>	<b>74,995,269</b>	<b>138,212,296</b>
Transfers Out	6,366,728	19,105,712	25,472,440
Amount Available for Debt Service/Capital	485,800	-	485,800
<b>Total Other Uses</b>	<b>6,852,528</b>	<b>19,105,712</b>	<b>25,958,240</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 70,069,555</b>	<b>\$ 94,100,981</b>	<b>\$ 164,170,536</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 94,953,331</b>	<b>\$ 424,633,431</b>	<b>\$ 519,586,762</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 78,585,940</b>	<b>\$ 422,850,793</b>	<b>\$ 501,436,733</b>

*GOVERNMENTAL AND PROPRIETARY FUND TYPES*  
COMBINING STATEMENT

	FY 2019 BUDGET		FY 2019 BUDGET
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 15,604,646	\$ -	\$ 15,604,646
Other Taxes	22,601,440	-	22,601,440
Licenses & Permits	1,409,000	-	1,409,000
Fines	1,415,000	-	1,415,000
Interest	209,830	349,489	559,319
Intergovernmental	4,804,989	800,000	5,604,989
Charges for Services	4,347,675	89,062,701	93,410,376
Payments From School System	-	-	-
Insurance	-	-	-
Bond/Lease Proceeds	961,000	-	961,000
Miscellaneous	806,770	963,471	1,770,241
<b>Total Revenue</b>	<b>52,160,350</b>	<b>91,175,661</b>	<b>143,336,011</b>
<b>Other Sources:</b>			
Transfers In	14,695,040	354,016	15,049,056
Sale of Fixed Assets	40,000	-	40,000
Budgeted Fund Balance	43,297,730	484,089	43,781,819
/Retained Earnings	-	-	-
<b>Total Other Sources</b>	<b>58,032,770</b>	<b>838,105</b>	<b>58,870,875</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 110,193,120</b>	<b>\$ 92,013,766</b>	<b>\$ 202,206,886</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 29,588,036	\$ 19,312,946	\$ 48,900,982
Professional & Other Services	3,230,786	6,501,289	9,732,075
Supplies & Operating Charges	4,361,786	12,752,911	17,114,697
Repairs & Maintenance	1,854,027	4,194,206	6,048,233
Capital Outlay	54,973,317	2,570,735	57,544,052
Non -Departmental	-	-	-
Agency Allocations	195,500	-	195,500
Contingency	691,576	-	691,576
Convention Visitor's Bureau	576,662	-	576,662
Insurance	-	7,745,598	7,745,598
Depreciation & Amortization	-	-	-
Debt Service	-	20,100,538	20,100,538
Payments to Others	615,655	-	615,655
Indirect Cost Allocation	642,611	1,622,010	2,264,621
Miscellaneous	2,620,580	1,642,016	4,262,596
<b>Total Expenditures / Expenses</b>	<b>99,350,536</b>	<b>76,442,249</b>	<b>175,792,785</b>
Transfers Out	10,227,309	15,571,517	25,798,826
Amount Available for Debt Service/Capital	615,275	-	615,275
<b>Total Other Uses</b>	<b>10,842,584</b>	<b>15,571,517</b>	<b>26,414,101</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 110,193,120</b>	<b>\$ 92,013,766</b>	<b>\$ 202,206,886</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 78,585,940</b>	<b>\$ 422,850,793</b>	<b>\$ 501,436,733</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 35,288,210</b>	<b>\$ 422,366,704</b>	<b>\$ 457,654,914</b>





*GOVERNMENTAL FUND TYPES*  
COMBINING STATEMENT

<b>FY2019 Adopted</b>	<b>General Fund</b>	<b>Cemetery Trust</b>	<b>Community Svc. Ctr.</b>	<b>Confiscated Assets</b>	<b>Economic Dev.</b>	<b>Cable TV</b>	<b>Fire Services District</b>	<b>Tax Alloc District</b>
<b>Revenues:</b>								
Ad Valorem Taxes	\$ 3,713,196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,822,115	\$33,137
Other Taxes	15,054,121	-	-	-	-	-	15,860	-
Licenses & Permits	877,000	-	-	-	-	-	-	-
Fines	1,360,000	-	-	-	-	-	-	-
Interest	110,000	2,704	-	-	25,000	1,194	20,000	1,650
Intergovernmental	573,951	-	2,704,296	-	-	128,686	-	188,956
Charges for Services	2,527,335	40,000	-	-	-	-	-	-
Bond/Lease Proceeds	-	-	-	-	-	-	-	-
Miscellaneous	380,400	-	394,410	-	-	-	-	-
<b>Total Revenue</b>	<b>24,596,003</b>	<b>42,704</b>	<b>3,098,706</b>	<b>-</b>	<b>25,000</b>	<b>129,880</b>	<b>5,857,975</b>	<b>223,743</b>
<b>Other Sources:</b>								
Transfers In	3,257,067	-	869,405	-	-	128,686	2,699,225	-
Sale of Fixed Assets	40,000	-	-	-	-	-	-	-
DWR CIP Fund Balance	-	-	-	-	-	-	-	-
Budgeted Fund Balance	3,496,741	-	-	267,950	58,000	-	284,000	391,912
<b>Total Other Sources</b>	<b>6,793,808</b>	<b>-</b>	<b>869,405</b>	<b>267,950</b>	<b>58,000</b>	<b>128,686</b>	<b>2,983,225</b>	<b>391,912</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 31,389,811</b>	<b>\$ 42,704</b>	<b>\$ 3,968,111</b>	<b>\$ 267,950</b>	<b>\$ 83,000</b>	<b>\$ 258,566</b>	<b>\$ 8,841,200</b>	<b>\$ 615,655</b>
<b>Expenditures:</b>								
Personal Services	\$ 16,956,152	\$ -	\$ 1,645,750	\$ 60,000	\$ -	\$ 181,091	\$ 7,430,171	\$ -
Professional & Other Svcs	1,987,043	-	130,922	67,750	70,000	22,667	217,709	-
Supplies & Operating Cgs	1,984,183	-	753,279	140,200	-	20,205	282,815	-
Repairs & Maintenance	1,046,382	-	356,160	-	13,000	5,497	225,000	-
Capital Outlay	30,000	-	892,000	-	-	-	28,000	-
Non -Departmental	-	-	-	-	-	-	-	-
Agency Allocations	45,500	-	-	-	-	-	-	-
Contingency	691,576	-	-	-	-	-	-	-
Gainesville CVB	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Payments to Others	-	-	-	-	-	-	-	615,655
Indirect cost Allocation	-	-	190,000	-	-	29,106	373,505	-
Debt Service	-	-	-	-	-	-	284,000	-
<b>Total Expenditures</b>	<b>22,740,837</b>	<b>-</b>	<b>3,968,111</b>	<b>267,950</b>	<b>83,000</b>	<b>258,566</b>	<b>8,841,200</b>	<b>615,655</b>
<b>Other Uses:</b>								
Transfers Out	8,648,974	-	-	-	-	-	-	-
Available for Debt Service/Capital	-	42,704	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>Total Other Uses</b>	<b>8,648,974</b>	<b>42,704</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures &amp; Other Uses</b>	<b>\$ 31,389,811</b>	<b>\$ 42,704</b>	<b>\$ 3,968,111</b>	<b>\$ 267,950</b>	<b>\$ 83,000</b>	<b>\$ 258,566</b>	<b>\$ 8,841,200</b>	<b>\$ 615,655</b>
<b>Beginning Fund Balance (est.)</b>	<b>\$ 8,744,886</b>	<b>\$ 270,385</b>	<b>\$ 2,634,097</b>	<b>\$ 453,732</b>	<b>\$ 4,833,094</b>	<b>\$ 119,357</b>	<b>\$ -</b>	<b>\$ 693,944</b>
<b>Ending Fund Balance (est.)</b>	<b>\$ 5,248,145</b>	<b>\$ 270,385</b>	<b>\$ 2,634,097</b>	<b>\$ 185,782</b>	<b>\$ 4,775,094</b>	<b>\$ 119,357</b>	<b>\$ (284,000)</b>	<b>\$ 302,032</b>

*GOVERNMENTAL FUND TYPES*  
COMBINING STATEMENT

FY2019 Adopted	Hotel/Motel Tax	Impact Fees	Information Tech Fund	Parks & Recreation	Capital Projects	Debt Service	Gainesville CVB
<b>Revenues:</b>							
Ad Valorem Taxes	\$ -	\$ -	\$ -	\$3,476,933	\$ -	\$2,559,265	\$ -
Other Taxes	944,797	-	-	-	6,010,000	-	576,662
Licenses & Permits	-	532,000	-	-	-	-	-
Fines	-	-	55,000	-	-	-	-
Interest	200	25,468	1,000	8,200	-	10,151	4,263
Intergovernmental	-	-	-	-	1,209,100	-	-
Charges for Services	-	-	-	1,780,340	-	-	-
Bond/Lease Proceeds	-	-	-	-	961,000	-	-
Miscellaneous	-	15,960	-	2,000	-	-	14,000
<b>Total Revenue</b>	<b>944,997</b>	<b>573,428</b>	<b>56,000</b>	<b>5,267,473</b>	<b>8,180,100</b>	<b>2,569,416</b>	<b>594,925</b>
<b>Other Sources:</b>							
Transfers In	-	-	-	-	7,456,922	283,735	-
Sale of Fixed Assets	-	-	-	-	-	-	-
DWR CIP Fund Balance	-	-	-	-	-	-	-
Budgeted Fund Balance	-	426,572	-	-	38,368,000	-	4,555
<b>Total Other Sources</b>	<b>-</b>	<b>426,572</b>	<b>-</b>	<b>-</b>	<b>45,824,922</b>	<b>283,735</b>	<b>4,555</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 944,997</b>	<b>\$ 1,000,000</b>	<b>\$ 56,000</b>	<b>\$ 5,267,473</b>	<b>\$ 54,005,022</b>	<b>\$ 2,853,151</b>	<b>\$ 599,480</b>
<b>Expenditures:</b>							
Personal Services	\$ -	\$ -	\$ -	\$ 2,977,634	\$ -	\$ -	\$ 337,238
Professional & Other Svcs	-	-	-	623,681	-	-	111,013
Supplies & Operating Cgs	-	-	-	1,032,344	-	-	148,760
Repairs & Maintenance	-	-	-	205,519	-	-	2,469
Capital Outlay	-	-	-	18,295	54,005,022	-	-
Non -Departmental	-	-	-	-	-	-	-
Agency Allocations	-	-	-	150,000	-	-	-
Contingency	-	-	-	-	-	-	-
Gainesville CVB	576,662	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-
Payments to Others	-	-	-	-	-	-	-
Indirect cost Allocation	-	-	-	50,000	-	-	-
Debt Service	-	-	-	-	-	2,336,580	-
<b>Total Expenditures</b>	<b>576,662</b>	<b>-</b>	<b>-</b>	<b>5,057,473</b>	<b>54,005,022</b>	<b>2,336,580</b>	<b>599,480</b>
<b>Other Uses:</b>							
Transfers Out	368,335	1,000,000	-	210,000	-	-	-
Available for Debt Service/Capital	-	-	56,000	-	-	516,571	-
Contingency	-	-	-	-	-	-	-
<b>Total Other Uses</b>	<b>368,335</b>	<b>1,000,000</b>	<b>56,000</b>	<b>210,000</b>	<b>-</b>	<b>516,571</b>	<b>-</b>
<b>Total Expenditures &amp; Other Uses</b>	<b>\$ 944,997</b>	<b>\$ 1,000,000</b>	<b>\$ 56,000</b>	<b>\$ 5,267,473</b>	<b>\$ 54,005,022</b>	<b>\$ 2,853,151</b>	<b>\$ 599,480</b>
<b>Beginning Fund Balance (est.)</b>	<b>\$ 63,326</b>	<b>\$ 2,097,146</b>	<b>\$ 121,986</b>	<b>\$ 1,964,078</b>	<b>\$ 54,206,365</b>	<b>\$ 1,957,286</b>	<b>\$ 426,258</b>
<b>Ending Fund Balance (est.)</b>	<b>\$ 63,326</b>	<b>\$ 1,670,574</b>	<b>\$ 121,986</b>	<b>\$ 1,964,078</b>	<b>\$ 15,838,365</b>	<b>\$ 1,957,286</b>	<b>\$ 421,703</b>

# PROPRIETARY FUND TYPES

## COMBINING STATEMENT

FY2019 Budget	Airport	Golf Course	Water Resources Operating	Solid Waste
<b>Revenues:</b>				
Charges for Services	\$ 902,096	\$ 1,075,741	\$ 70,738,764	\$ 2,871,400
Intergovernmental	800,000	-	-	-
Interest	2,320	-	314,102	5,000
Insurance	-	-	-	-
Lease/Bond Proceeds	-	-	-	-
Miscellaneous	38,032	-	825,439	100,000
<b>Total Revenue</b>	<b>1,742,448</b>	<b>1,075,741</b>	<b>71,878,305</b>	<b>2,976,400</b>
<b>Other Sources:</b>				
Transfers In	-	354,016	-	-
Budgeted Retained Earnings	-	-	-	96,416
<b>Total Other Sources</b>	<b>-</b>	<b>354,016</b>	<b>-</b>	<b>96,416</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 1,742,448</b>	<b>\$ 1,429,757</b>	<b>\$ 71,878,305</b>	<b>\$ 3,072,816</b>
<b>Expenses:</b>				
Personal Services	68,653	592,231	16,830,983	1,437,888
Professional & Other Services	60,509	55,124	4,367,526	247,600
Supplies & Operating Charges	60,000	146,148	9,983,573	466,126
Repairs & Maintenance	60,200	211,500	3,558,386	339,750
Capital Outlay	835,175	115,500	1,135,060	435,000
Debt Service	448,350	309,254	19,342,934	-
Indirect Cost Allocation	209,561	-	1,088,326	146,452
Miscellaneous	-	-	-	-
Insurance	-	-	-	-
<b>Total Expenses</b>	<b>\$ 1,742,448</b>	<b>\$ 1,429,757</b>	<b>\$ 56,306,788</b>	<b>\$ 3,072,816</b>
<b>Other Uses:</b>				
Transfers Out	-	-	15,571,517	-
<b>Total Other Uses</b>	<b>-</b>	<b>-</b>	<b>15,571,517</b>	<b>-</b>
<b>Total Expenses &amp; Other Uses</b>	<b>\$ 1,742,448</b>	<b>\$ 1,429,757</b>	<b>\$ 71,878,305</b>	<b>\$ 3,072,816</b>
<b>Est. Beginning Net Position</b>	<b>\$ 8,268,444</b>	<b>\$ (95,529)</b>	<b>\$ 407,880,006</b>	<b>\$ 1,845,268</b>
<b>Est. Ending Net Position</b>	<b>\$ 8,268,444</b>	<b>\$ (95,529)</b>	<b>\$ 407,880,006</b>	<b>\$ 1,748,852</b>

# PROPRIETARY FUND TYPES

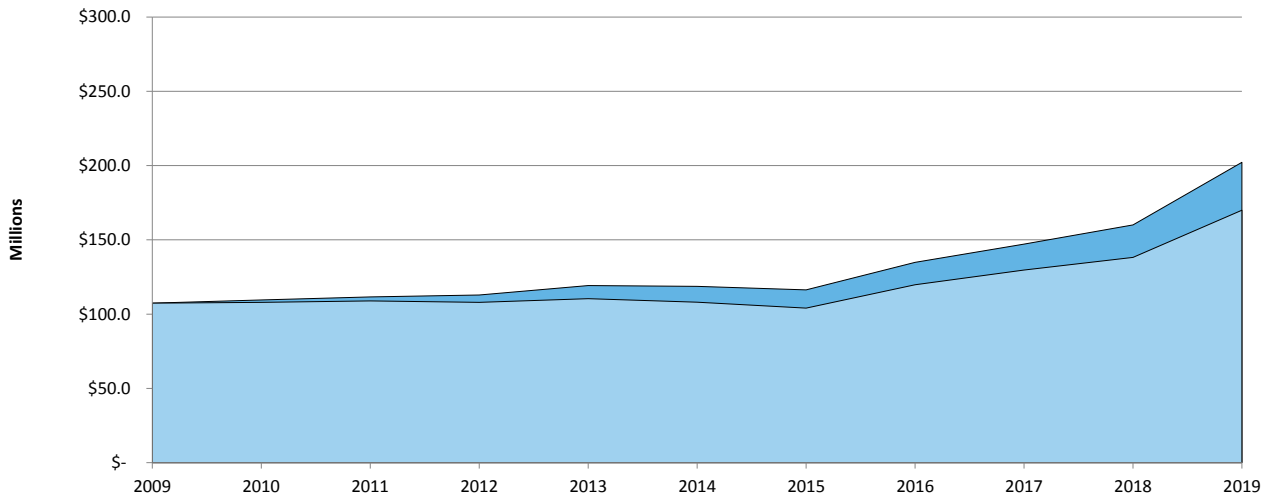
## COMBINING STATEMENT

FY2019 Budget	General Insurance	Employee Benefits	Vehicle Services	Total
<b>Revenues:</b>				
Charges for Services	\$ 1,771,254	\$ 9,116,134	\$ 2,587,312	\$ 89,062,701
Intergovernmental	-	-	-	800,000
Interest	5,378	22,689	-	349,489
Insurance	-	-	-	-
Lease/Bond Proceeds	-	-	-	-
Miscellaneous	-	-	-	963,471
<b>Total Revenue</b>	<b>1,776,632</b>	<b>9,138,823</b>	<b>2,587,312</b>	<b>91,175,661</b>
<b>Other Sources:</b>				
Transfers In	-	-	-	354,016
Budgeted Retained Earnings	138,882	248,791	-	484,089
<b>Total Other Sources</b>	<b>138,882</b>	<b>248,791</b>	<b>-</b>	<b>838,105</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 1,915,514</b>	<b>\$ 9,387,614</b>	<b>\$ 2,587,312</b>	<b>\$ 92,013,766</b>
<b>Expenses:</b>				
Personal Services	-	-	383,191	19,312,946
Professional & Other Services	1,737,843	-	32,687	6,501,289
Supplies & Operating Charges	-	-	2,097,064	12,752,911
Repairs & Maintenance	-	-	24,370	4,194,206
Capital Outlay	-	-	50,000	2,570,735
Debt Service	-	-	-	20,100,538
Indirect Cost Allocation	177,671	-	-	1,622,010
Miscellaneous	-	1,642,016	-	1,642,016
Insurance	-	7,745,598	-	7,745,598
<b>Total Expenses</b>	<b>\$ 1,915,514</b>	<b>\$ 9,387,614</b>	<b>\$ 2,587,312</b>	<b>\$ 76,442,249</b>
<b>Other Uses:</b>				
Transfers Out	-	-	-	15,571,517
<b>Total Other Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,571,517</b>
<b>Total Expenses &amp; Other Uses</b>	<b>\$ 1,915,514</b>	<b>\$ 9,387,614</b>	<b>\$ 2,587,312</b>	<b>\$ 92,013,766</b>
<b>Est. Beginning Net Position</b>	<b>\$ 537,808</b>	<b>\$ 3,976,841</b>	<b>\$ 437,955</b>	<b>\$ 422,850,792</b>
<b>Est. Ending Net Position</b>	<b>\$ 398,926</b>	<b>\$ 3,728,050</b>	<b>\$ 437,955</b>	<b>\$ 422,366,703</b>



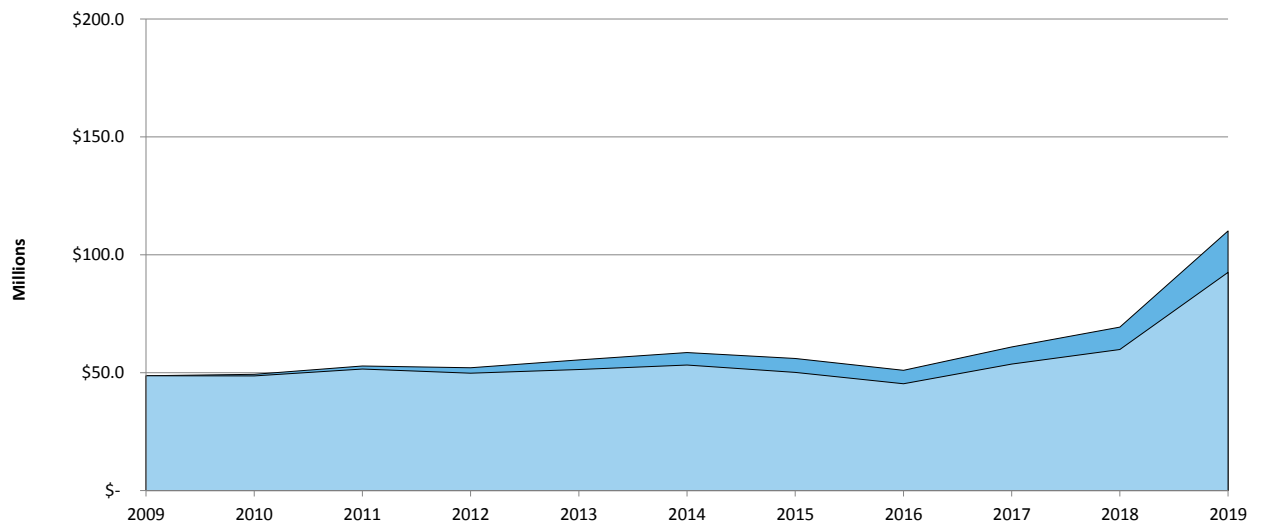
# BUDGET HISTORY

## ALL FUNDS Adopted Budget vs. Constant Dollars



Budget	107.4	109.5	111.6	112.9	119.2	118.7	116.3	134.8	147.1	160.1	202.2
Constant	107.4	107.9	108.9	107.9	110.4	108.0	104.1	119.7	129.6	138.2	170.0

## GENERAL FUND Adopted Budget vs. Constant Dollars



Budget	48.7	49.3	52.8	52.1	55.4	58.5	56.0	51.0	60.9	69.3	110.1
Constant	48.7	48.6	51.5	49.8	51.3	53.2	50.1	45.3	53.7	59.8	92.5

The information presented above depicts Gainesville's adopted budget history for all funds combined and the General Fund for the years indicated (excluding transfers). The top line of each graph indicates the budget in actual dollars while the lower line represents the same budget restated in dollars of constant value at the purchasing power of the earliest year presented. In other words, the lower line removes inflation and represents only real growth in budget values. \*Increase in 2018 & 2019 is due to the addition of Water Resources Capital into the budget process.

# Fund Balance

## Fund Balance

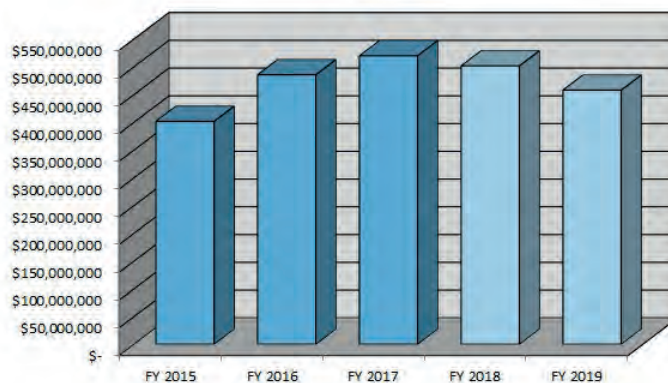
The City of Gainesville is made up of many different funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.

Each fund represented in the City of Gainesville Budget, also maintains a Fund Balance or Net Position depending on the type of fund. A fund balance is funds on hand at year-end resulting from collections of revenue in excess of anticipations and/or unexpended appropriations, which are included as a revenue source in the budget of the ensuing year. A fund balance is maintained under Governmental type funds and may be separated in several categories, for example; assigned, committed, unspendable, restricted and undesignated. Net Position is a fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, net position may include certain reservations of fund equity.

## Fund Balance/Net Position Summary

In the Fiscal Year 2019 Budget, the fund balances/net positions are projected for each fund for fiscal year 2019. It is projected that there will be a 5.73% decline in the total appropriated funds. This decreases the total appropriated funds, fund balances/net positions from \$501,436,732 to \$457,654,913.

**Five Year Total Fund Balance/Net Position  
Trend**



## Changes in Projected Fund Balance of 10%

In total there are 22 appropriated funds listed in the fund balance summary. Of these 22 funds, 6 funds are projected to experience a change in their fund balance greater than 10%. These funds are listed in the detail below:

<u>Fund Name:</u>	<u>% of Change</u>	<u>Amount of Change</u>
General Fund	40.00%	\$3,496,741
Capital Projects Fund	70.78%	\$38,368,000
Confiscated Assets	59.05%	\$ 297,950
Impact Fees Fund	20.34%	\$ 426,572
Tax Allocation District Fund	56.48%	\$ 391,912
General Insurance	25.82%	\$ 138,332

All Fund Balance/Net Asset uses in excess of 10% are being used for one time capital outlay purchases and are not for reoccurring expenses.



## ***CAPITAL AND DEBT***

*This section displays Capital Projects and Debt .*

*This section contains the CIP Process, Prior Year Capital Achievements,  
Five-Year CIP Projections, Operating Impact, CIP Calendar, Current Year CIP,  
Debt Service Fund, Bond Debt Service Schedules, Lease Purchase Schedule,  
And Debt Service Projections*

# Capital Improvement Program

## Definitions

### **Capital Expenditure**

This term refers to the outflow of funds for goods and services obtained in excess of \$19,999.99.

### **Capital Project Funds**

Budgets for capital projects shall not lapse at the end of a fiscal year, but shall remain in effect until project completion or re-appropriation by City Council Resolution.

### **Capital Project**

Projects that result in the acquisition or construction of capital assets of a local government, which are of a long-term and permanent nature over \$20,000. Such assets include, but are not limited to, land, buildings and related improvements, streets and highways, bridges, sewers, and parks.

### **Capital Project Budget**

An approved current year list of capital projects is provided herein. Included, is the project type, priority ranking, managing department, description, legal mandates, health and safety impacts, economic development impacts, environmental effect, aesthetic, social effects, funding source(s), itemized anticipated project costs, future operating impact, distributional effects, disruptions or inconveniences, and impact of deferral.

## Introduction

This section contains the information detailing all capital improvements and purchases including roads, land or buildings, and the purchase of major machinery and equipment for the next five years. Any items over \$20,000 will be included in this plan. Fiscal Year 1994 was the first year a formal Capital Improvements Program was prepared by the City of Gainesville.

- The Public Utilities capital improvements and the Airport capital improvements can be found in a separate document and are available upon request.

## Purpose

The benefits of this process to the City are considerable, including:

- Provides for the orderly replacement of infrastructure, facilities, and equipment.
- Identifies capital needs several years before funding and implementation occur, allowing adequate time for careful planning.
- Facilitates efficient allocation of limited financial resources.
- Encourages an enhanced bond rating.
- Educates management and the City Council on departmental needs.
- Provides an important public relations tool, as it helps the taxpayer better understand the community's problems and what is being done to address them.



# Capital Improvement Program

## Capital Improvement Program Process

Projects included in the Capital Improvement Program are derived from a needs assessment performed by the City Council, senior management and city staff throughout the year. During the budget process, these requests are carefully reviewed by a capital program committee made up of the City Manager, Chief Financial Officer, Budget and Purchasing Manager, and Administrative Services Officer. Concurrently, requests for additional funding for pre-existing projects are folded into the package along with new submissions. Projects are compiled based on the specified ranking criteria, discussed in detail, and then carefully considered to identify the projects most likely to be recommended for current year funding. These projects are then presented to City Council as recommended projects for their review and advisement. As presented, the capital projects in this budget book are either Fiscal Year 2018, with funding approved, or are future projects, not yet approved, but identified as key items for future consideration.

## Project Evaluation Criteria

The City reviews each recommended capital improvement project based on 9 evaluation criteria to determine which projects are the most advantageous to pursue. The evaluation criteria are:

- **Legal mandates**
- **Health and safety impacts**
- **Distributional effects**
- **Impact of deferral**
- **Environmental, Aesthetic, and Social effects**
- **Fiscal and budget impacts**
- **Economic development impacts**
- **Disruption/Inconvenience**
- **Inter-jurisdictional effects**

## Critical Need Ranking Criteria

The Department presenting the proposed capital improvement is required to give each one of their projects presented a critical need ranking. The priority ranking criteria are:

- |                       |   |
|-----------------------|---|
| <b>A. Essential:</b>  | A project that meets most of the evaluation criteria is necessary and without its completion, the City will not be able to maintain its mission.                  |
| <b>B. Desirable:</b>  | A project that meets a few of the evaluation criteria and will enhance the City's mission.  |
| <b>C. Acceptable:</b> | A project that meets any one of the evaluation criteria and will enhance the City's mission.  |
| <b>D. Deferrable:</b> | A project that meets any one of the evaluation criteria, will enhance the City's mission, but can be deferred to a future year without significant material loss. |

## Priority Ranking

The Department, along with the critical need ranking, ranks each project in order of importance, with 1 being the highest priority. After review of the proposed capital improvements, the Capital Improvement Evaluation Team will also assign a critical need ranking. The Capital Improvement Evaluation Team will then organize all proposed capital improvements based on these rankings and determine which capital improvements will be presented with the proposed budget.



# Capital Improvement Program

## Fiscal Year 2018 Capital Achievements

During Fiscal Year 2018, the City of Gainesville continued its Police Vehicle Replacement program, spending approximately \$448,120, during fiscal year 2018.

Also, during the 2018 budget year, the City of Gainesville, continued its roadway patching, roadway paving, sidewalk paving and street maintenance program. These programs, along with other infrastructure improvement projects, generated infrastructure improvements of approximately \$2,950,000.

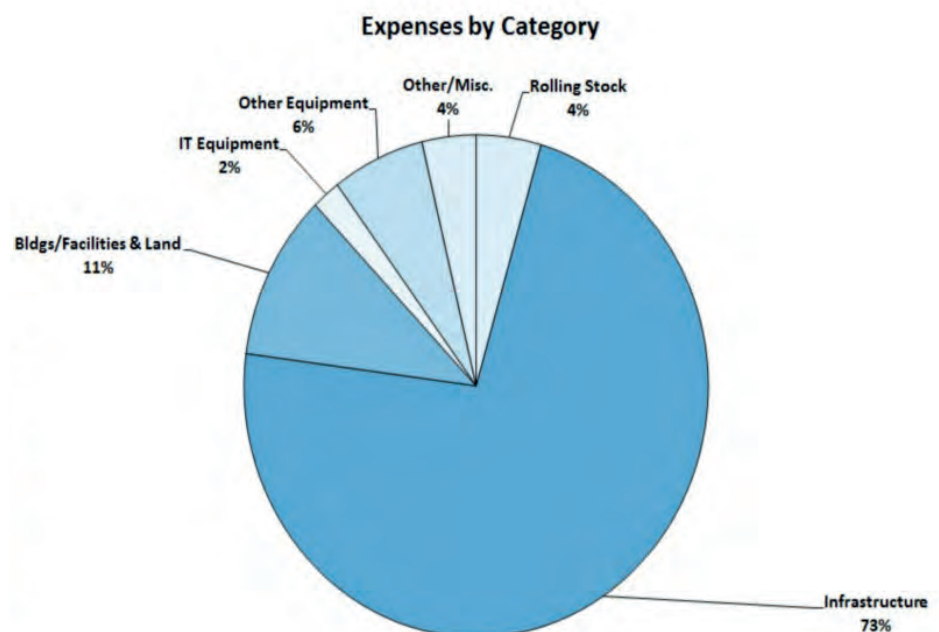
Other capital purchase and enhancements were made. Total capital improvements were \$20,601,422, which is approximately \$6.5 million more than FY2018 capital improvements.



## Fiscal Year 2019 General Fund Capital Summary

The Fiscal Year 2019 CIP Budget proposes an investment of 129.6 million in the City of Gainesville's Capital Improvement Program over the next five years. As a municipality, the City of Gainesville is responsible for providing a certain level of service to the public. In order to maintain this level of service, the City must furnish and maintain its capital assets, such as roadways, public safety equipment, and parks. Fiscal Year 2019 continues the City's commitment to roads, drainage systems, and other public infrastructures.

As the Capital Improvement Program General Government Expenses by Category chart indicates, expenditures on infrastructure replacement and renovations total \$39,175,400 or 73% of the FY 2019 expenditures, of which \$1,285,000 is for street resurfacing projects. Vehicles and Equipment make up 10% of the FY 2019 expenditures, totaling \$2,441,000. Included in this category is \$297,000 for a replacement police vehicles. The Capital Improvement Programs appear to be up from the FY 2018 capital improvement budget of \$54,005,022. This increase is due the passage inclusion of the Department of Water Resources projects during the budget process.



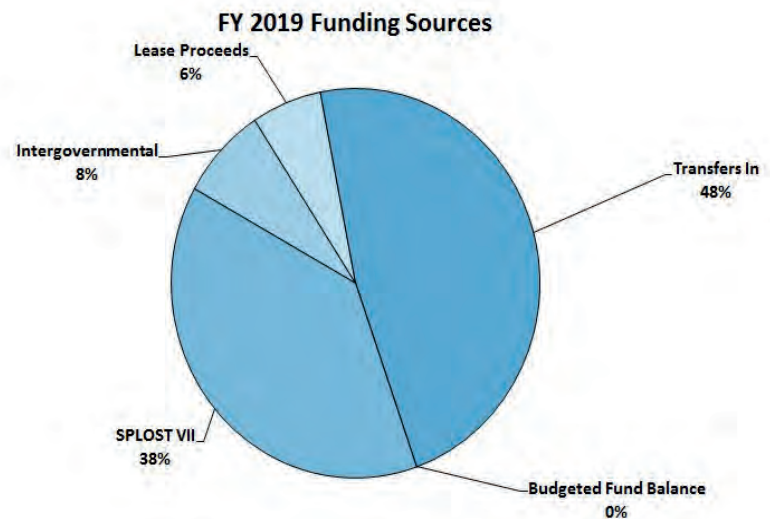
# Capital Improvement Program



## Funding of CIP

Over the past several years funding for capital improvements has been hard to come by and the City has been very diligent in searching for new ways to fund needed capital improvements. Generally, smaller projects may be funded through the General Fund operating budget, but larger projects may require additional funding sources. Some of these sources may consist of grant funds, Special Local Option Sales Tax (SPLOST), private contributions and general obligation or revenue bonds. A bond issuance is generally used as a last resort and is reserved for large capital improvement projects.

## Fiscal Year 2019 Funding Sources



Transfers in represent the largest fund source for the FY19 budget, however; this revenue source represents projects that are contained in Enterprise funds and are funded by their respective fund. Other funding sources, such as SPLOST VII, make up 38% of the projects associated with the General fund.



# Capital Improvement Program



## Need for Capital Projects

Over the past several years, the Capital Improvement Program has become an “only needed” type program as the available funding sources have diminished. Going forward the City must continue to analyze the capital and operating cost associated with each project, along with the Federal and State requirements.

The impact of many factors, along with the well-being of our citizens, is what drives the need for a well-managed Capital Improvement Program. Although, extensive cost analysis plays a heavy role in planning for capital improvement, these improvements must coincide with the City’s overall vision and core values. As the city plans for future improvements, each new project will continue to be weighed against the City mission and core values, along with the future impact that may be placed on the City.

## Capital Improvement Program (CIP) Funds

Governmental Funds represent the funds that most government functions finance.

- **Fund 350 – General Government Capital Projects Fund**

The General Government Capital Projects Fund account for purchases of \$20,000 or more, whose funding source(s) do not include any SPLOST funds or Grant funds.

- **Fund 320 – Special Purpose Local Option Sales Tax (SPLOST) Capital Projects Fund**

The SPLOST Capital Projects Fund account for capital purchases or improvements of \$20,000 or more, whose funding source(s) includes SPLOST funds. Any project that utilizes SPLOST funds must be accounted for in the SPLOST CIP fund. Projects accounted for in this fund may also receive funds from other sources, such as grant funds, general government funds, etc.

- **Fund 340 – Grant Capital Projects Fund**

The Grant Capital Projects Fund accounts for purchases of \$20,000 or more, whose funding source(s) includes Grant funds, but does not include any SPLOST or paving grant funds. Projects accounted for in this fund may also receive funds from other sources, except SPLOST funds.

- **Fund 390 – Parks and Recreation Capital Projects Fund**

The Parks and Recreation Capital Projects Fund accounts for purchases of \$20,000 or more, whose funding source(s) includes Parks and Recreation funds. These projects may also include other funding sources except SPLOST and Grant funds.

Enterprise Funds – represent the funds that operate most similarly to a business.

- **Fund 308 – Public Utilities Capital Projects Fund**

The Public Utilities Capital Projects Fund accounts for capital purchases of \$50,000 or more, for supporting Public Utilities operations. These projects are not included in the Capital Projects fund budget, but are included in a separate document, which is available upon request.



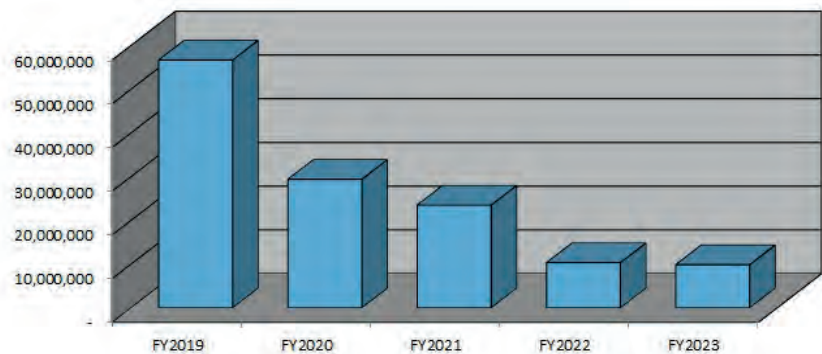
# Capital Improvement Program



## Five-Year Capital Budget Projections

The Fiscal Year 2019 CIP shows a five-year projection of the City of Gainesville's needed services, as presented by the departments; however, not all projects were funded for FY 2019. The majority of the Five-Year Plan is anticipated in FY 2019; however, every year is decisively assessed and available funding is excessively analyzed before a decision is made to fund a specific project.

## Five-Year Capital Improvement Summary



## Five-Year Summary by Project Category

Category	FY2019	FY2020	FY2021	FY2022	FY2023
General Government	\$ 13,423,222	\$ 23,665,788	\$ 22,099,009	\$ 6,581,848	\$ 4,405,025
Enterprise Funds	38,955,000	642,000	177,000	112,000	\$ 70,000
Component Unit	4,280,000	5,075,000	1,193,000	3,610,000	5,365,000
<b>Total</b>	<b>\$ 56,658,222</b>	<b>\$ 29,382,788</b>	<b>\$ 23,469,009</b>	<b>\$ 10,303,848</b>	<b>\$ 9,840,025</b>



# FY 2019 CAPITAL IMPROVEMENTS SUMMARY

## 5YR PROJECT REQUEST

Project Name	FY2019 Funded?	FY2019	FY2020	FY2021	FY2022	FY2023	5YR Total	5yr Operating Impact
<b>City Manager's Office</b>								
Administration Building Renovation	Yes	825,000					825,000	
Land Bank Authority	No	75,000	50,000	25,000			150,000	
Code Book Rewrite	No	30,000	15,000				45,000	
Multi Purpose Room Enhancements	No	182,000					182,000	
<b>Subtotal</b>		<b>1,112,000</b>	<b>65,000</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>1,202,000</b>	<b>-</b>
<b>Information Technologies</b>								
Data Center Uninterruptable Power System and A/C	Yes	275,000					275,000	
Desktop Replacement	No	199,700	199,700	199,700	199,700	199,700	998,500	
Expansion of Disk Storage	Yes	40,000	200,000	40,000	200,000		480,000	
Network Security	Yes	60,000	40,000	40,000	40,000		180,000	
Network Upgrade	Yes	148,100	100,000	100,000			348,100	
Telephone System	No	500,000					500,000	
Vehicle Replacement	No	30,000					30,000	
<b>Subtotal</b>		<b>1,252,800</b>	<b>539,700</b>	<b>379,700</b>	<b>439,700</b>	<b>199,700</b>	<b>2,811,600</b>	<b>-</b>
<b>Community Development Dept</b>								
Park Hill Dr. Neighborhood Plan	Yes	30,000	30,000				60,000	
Green Street Station Renovation	Yes	50,000					50,000	
Midtown Greenway-Phase III	Yes	130,400					130,400	
<b>Subtotal</b>		<b>210,400</b>	<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>240,400</b>	<b>-</b>
<b>Police</b>								
Vehicle Replacement Program	Yes	297,000	721,750	756,787	794,626	801,325	3,371,488	
Portable Radios	Yes	93,522	93,522	93,522	93,522		374,088	
<b>Subtotal</b>		<b>390,522</b>	<b>815,272</b>	<b>850,309</b>	<b>888,148</b>	<b>801,325</b>	<b>3,745,576</b>	<b>-</b>
<b>Fire</b>								
Fleet Replacement Aerial Apparatus (Lease)	Yes	284,000	304,000	304,000	304,000	304,000	1,500,000	40,000
Replacement Radios	Yes	110,000	110,000				220,000	
Storage Building	No	400,000					400,000	14,000
Fire Station Planning	Yes	250,000					250,000	
Fire Rescue Boat	Yes	350,000					350,000	75,000
New Fire Station #5	No		4,800,000				4,800,000	3,753,069
New Fire Station #6	No		4,800,000				4,800,000	
Fleet Replacement Vehicle Pumper	No		650,000				650,000	30,000
Squad Fleet Replacement	No			150,000			150,000	12,000
Fleet Replacement Vehicle Pumper	No			650,000			650,000	20,000
Station #7 Planning	No			75,000			75,000	
Squad Fleet Replacement	No				150,000		150,000	6,000
Fleet Replacement Rescue Vehicle	No				375,000		375,000	8,000
Fleet Replacement Rescue Vehicle	No					500,000	500,000	
<b>Subtotal</b>		<b>1,394,000</b>	<b>10,664,000</b>	<b>1,179,000</b>	<b>829,000</b>	<b>804,000</b>	<b>14,870,000</b>	<b>3,958,069</b>
<b>Public Lands &amp; Buildings</b>								
Roosevelt Square Lighting Project	Yes	40,000					40,000	
Replacement Fleet Vehicle	No	35,000					35,000	
GAB Lobby Window and Door Replacement	No	125,000					125,000	
Painting Pedestrian Bridge	No		100,000				100,000	
<b>Subtotal</b>		<b>200,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>300,000</b>	<b>-</b>

# FY 2019 CAPITAL IMPROVEMENTS SUMMARY

## 5YR PROJECT REQUEST

Project Name	FY2019 Funded?	FY2019	FY2020	FY2021	FY2022	FY2023	5YR Total	5yr Operating Impact
<b>Engineering Services</b>								
Transportation Plan Implementation	Yes	500,000	1,100,000	1,100,000	1,100,000	1,100,000	4,900,000	
Street Resurfacing Program (LMIG)	Yes	500,000	500,000	500,000	500,000	500,000	2,500,000	
Paving Program	Yes	660,000	660,000	660,000	660,000	660,000	3,300,000	
Streetscaping- Washington St. and Bradford St.	Yes	1,050,000					1,050,000	5,000
City Park Roundabout	No	350,000					350,000	
Davis Street Extension	Yes	75,000					75,000	
Dawsonville Hwy/McEver Road Connector	Yes	900,000	1,350,000	1,500,000	1,500,000		5,250,000	
Sidewalk Program	Yes	75,000	75,000	75,000	75,000	75,000	375,000	
Roadway Patching Program	Yes	125,000	125,000	125,000	125,000	125,000	625,000	
Traffic Calming and Road Safety Devices Program	Yes	40,000	40,000	40,000	40,000	40,000	200,000	
Roadway Beautification	Yes	150,000	100,000	100,000	100,000	50,000	500,000	30,000
Park Hill Drive Improvements	Yes	425,000	1,475,000	1,475,000			3,375,000	
MLK Jr. Blvd Turn Lane at Queen City Pkwy	No	50,000	75,000				125,000	
Greenway Connectivity	No	225,000	250,000	250,000			725,000	
Green Street Study Implementation	Yes	100,000	950,000				1,050,000	3,000
Bridge Maintenance Program	No	25,000	25,000	25,000	25,000		100,000	
Asphalt Preservation Program	Yes	50,000	50,000	50,000	50,000		200,000	
Downtown Alley and Plaza Program	No	50,000					50,000	3,000
Replacement Fleet Vehicle-Engineering 1	No	33,000					33,000	(1,000)
Replacement Fleet Vehicle-Engineering 2	No	33,000					33,000	(1,000)
Howard Road Connector	No		575,000	2,000,000			2,575,000	
Public Works Complex	No		300,000	11,200,000			11,500,000	
<b>Subtotal</b>		<b>5,416,000</b>	<b>7,650,000</b>	<b>19,100,000</b>	<b>4,175,000</b>	<b>2,550,000</b>	<b>38,891,000</b>	<b>39,000</b>
<b>Traffic Services</b>								
Intelligent Transportation Systems (ITS)	Yes	300,000					300,000	(21,600)
Shallowford Corridor Signal Upgrades	Yes	100,000					100,000	
Thermoplastic Restriping of City Streets	Yes	55,000					55,000	
Replacement Bucket Truck	Yes	180,000					180,000	(23,000)
West Avenue @ Washington St Signal Upgrades	No		40,000				40,000	
Sign Truck- Traffic	No		70,000				70,000	(8,000)
Truck	No		33,000				33,000	(1,000)
LED Lighting Program	No		50,000				50,000	(12,000)
Traffic Signal Upgrades	No		175,000				175,000	
New Traffic Engineering Shop	No		1,900,000				1,900,000	
Aviation @ Palmour Signal Upgrades	No			175,000			175,000	
Industrial @ MarJac (PED) Upgrades	No			175,000			175,000	
Industrial @ Dorsey Signal Upgrade	No			175,000			175,000	
<b>Subtotal</b>		<b>635,000</b>	<b>2,268,000</b>	<b>525,000</b>	<b>-</b>	<b>-</b>	<b>3,428,000</b>	<b>(65,600)</b>
<b>Street Maintenance</b>								
Leaf Box Dump Truck (Lease)	Yes	200,000					200,000	(6,000)
Asphalt Patch Truck (Lease)	Yes	180,000					180,000	6,000
New Leaf Vacuum Machines 2 @ \$35k	Yes	70,000					70,000	(7,800)
Mini Excavator	Yes	100,000					100,000	(5,500)
Replacement Fleet Vehicle-Streets Light Duty Truck 1	No	40,000					40,000	(4,000)
Replacement Fleet Vehicle-Inmate Truck	No	40,000					40,000	(4,000)
Replacement Fleet Vehicle-Streets Light Duty Truck 2	No	40,000					40,000	(4,000)
Replacement Fleet Vehicle-Inmate Truck 2	No	40,000					40,000	(4,000)
Dump Truck	No		150,000				150,000	(12,000)
Front End Loader	No		135,000				135,000	(4,000)
Street Sweeper	No				250,000		250,000	(3,000)
Skid Steer	No					50,000	50,000	(3,000)
<b>Subtotal</b>		<b>710,000</b>	<b>285,000</b>	<b>-</b>	<b>250,000</b>	<b>50,000</b>	<b>1,295,000</b>	<b>(51,300)</b>
<b>Stormwater</b>								
Stormwater Rehabilitation Program	Yes	900,000	843,816				1,743,816	
<b>Subtotal</b>		<b>900,000</b>	<b>843,816</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,743,816</b>	<b>-</b>



# FY 2019 CAPITAL IMPROVEMENTS SUMMARY

## 5YR PROJECT REQUEST

Project Name	FY2019 Funded?	FY2019	FY2020	FY2021	FY2022	FY2023	5YR Total	5yr Operating Impact
<b>Cemetery</b>								
Replacement Fleet Vehicle-Cemetery Inmate Pickup	No	40,000					40,000	(6,000)
Replacement Fleet Vehicle-Cemetery	No	35,000					35,000	(2,300)
Dump Truck	No		60,000				60,000	(4,800)
Office Relocations	No		225,000				225,000	
Octogonal Columbarium	No			40,000			40,000	
<b>Subtotal</b>		<b>75,000</b>	<b>285,000</b>	<b>40,000</b>	-	-	<b>400,000</b>	<b>(13,100)</b>

<b>Community Service Center</b>								
Hall Area Transit Equipment	Yes	187,000					187,000	
Hall Area Transit Buses Gainesville Connection	Yes	645,000					645,000	
Community Service Center Building Project	No	235,500					235,500	
MOW Kitchen Expansion Project	Yes	25,000					25,000	
MOW Fleet Replacement	Yes	35,000					35,000	
CSC Paking Lot	No		120,000				120,000	
<b>Subtotal</b>		<b>1,127,500</b>	<b>120,000</b>	-	-	-	<b>1,247,500</b>	-

<b>TOTAL GOVERNMENTAL FUNDS</b>		<b>13,423,222</b>	<b>23,665,788</b>	<b>22,099,009</b>	<b>6,581,848</b>	<b>4,405,025</b>	<b>70,174,892</b>	<b>3,867,069</b>
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<b>Department of Water Resources</b>								
Automated Meter Infrastructure	Yes	150,000					150,000	
Asset Management Implementation and Improvements	Yes	200,000					200,000	
Athens Highway Sanitary Sewer Extension	Yes	3,000,000					3,000,000	
Athens Highway Utility Relocation Due to GA DOT Project	Yes	500,000					500,000	
Clermont Pressure Zone Backup Booster Station and Tank	Yes	300,000					300,000	
Enviromental Services Building HVAC	Yes	400,000					400,000	
Directional Boring Machine	Yes	150,000					150,000	
Trackhoe	Yes	250,000					250,000	
Flat Creek Sanitary Sewer Collection Sys. Master Plan	Yes	500,000					500,000	
Flat Creek Watershed Improvements	Yes	150,000					150,000	
Flat Creek Water Reclamation Facility- Digester Upgrade	Yes	1,750,000					1,750,000	
Flat Creek Water Reclamation Facility Improvements	Yes	2,868,000					2,868,000	
Flat Creek Water Reclamation Facility Master Plan	Yes	250,000					250,000	
FY19 Sanitary Sewer Main Improvements	Yes	1,750,000					1,750,000	
FY19 Water Main Extensions and Improvements	Yes	3,000,000					3,000,000	
Glenwood Drive Roundabout Utilities Relocation	Yes	280,000					280,000	
Hancock Facility Relocation	Yes	1,000,000					1,000,000	
IT Upgrades	Yes	250,000					250,000	
Lake Knickerbocker Dam Improvements	Yes	1,750,000					1,750,000	
Lake Lanier Water Quality Study	Yes	250,000					250,000	
Lakeside Water Treatment Plant Improvements	Yes	500,000					500,000	
Lift Station Improvements	Yes	850,000					850,000	
Linwood Discharge Pipe	Yes	3,000,000					3,000,000	
Linwood Membranes	Yes	1,150,000					1,150,000	
Meter Maintenance Program	Yes	1,500,000					1,500,000	
Old Cornelia Hwy/Old Athens Rd Sanitary Sewer Extension	Yes	2,500,000					2,500,000	
Riverside Drive Water Treatment Plant- Concrete Rehab	Yes	620,000					620,000	
Riverside/Lakeside WTP Driveway Sealing	Yes	475,000					475,000	
Riverside WTP High Service Pump with VFD	Yes	1,200,000					1,200,000	
Riverside WTP Improvements	Yes	500,000					500,000	
Source Water Assessment	Yes	200,000					200,000	
Spout Springs Utility Relocation to GA DOT Project	Yes	3,500,000					3,500,000	
Tank Maintenance Program	Yes	200,000					200,000	
Utility Service Truck	Yes	125,000					125,000	
Water Reclamation Facilities Electrical Control Upgrades	Yes	500,000					500,000	
Water Treatment Facilities Comprehensive Master Plan	Yes	500,000					500,000	
Jesse Jewell Pkwy, Queen City Pkwy Utility Relocation DOT Pro	Yes	1,800,000					1,800,000	
Water Treatment Plants Electrical Control Upgrades	Yes	500,000					500,000	
<b>Subtotal</b>		<b>38,368,000</b>	-	-	-	-	<b>38,368,000</b>	-

# FY 2019 CAPITAL IMPROVEMENTS SUMMARY

## 5YR PROJECT REQUEST

Project Name	FY2019 Funded?	FY2019	FY2020	FY2021	FY2022	FY2023	5YR Total	5yr Operating Impact
<b>Solid Waste</b>								
Downtown Solid Waste Study	Yes	100,000					100,000	
Knuckleboom Trash Loader	Yes	190,000	175,000				365,000	(17,500)
Brush Chipper	Yes	100,000					100,000	(7,800)
Light Duty Garbage Truck	Yes	45,000	45,000				90,000	(4,500)
Packer Truck	No		200,000				200,000	(14,000)
<b>Subtotal</b>		<b>435,000</b>	<b>420,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>855,000</b>	<b>(43,800)</b>

<b>Golf</b>								
Pump Station Repair	Yes	32,000					32,000	
Toro 4500 Rotary Rough Mower	Yes	70,000					70,000	
2 Fairway Mowers	No		120,000				120,000	
6 Walking Greens Mowers	No			78,000			78,000	
6 Tow-Transport Golf Carts	No			24,000			24,000	
2 Riding Tee Mowers	No				70,000		70,000	
2 Riding Greens Mowers	No					70,000	70,000	
<b>Subtotal</b>		<b>102,000</b>	<b>120,000</b>	<b>102,000</b>	<b>70,000</b>	<b>70,000</b>	<b>464,000</b>	<b>-</b>

<b>Vehicle Services</b>								
Vehicle Lifts	Yes	50,000					50,000	
Diesel Tank	No		102,000				102,000	
Alignment Machine	No			75,000			75,000	
Service Truck	No				42,000		42,000	
<b>Subtotal</b>		<b>50,000</b>	<b>102,000</b>	<b>75,000</b>	<b>42,000</b>	<b>-</b>	<b>269,000</b>	<b>-</b>

<b>TOTAL PROPRIETARY FUNDS</b>		<b>38,955,000</b>	<b>642,000</b>	<b>177,000</b>	<b>112,000</b>	<b>70,000</b>	<b>39,956,000</b>	<b>(43,800)</b>
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<b>Parks and Recreation</b>								
Youth Sports Complex	Yes	3,300,000	3,045,000				6,345,000	250,000
FMAcc Pebbleflex Replacement	Yes	80,000					80,000	
Park Signage-Systemwide	Yes	150,000	150,000				300,000	
FMAcc Camera System Replacement	Yes	55,000					55,000	2,800
Skate Park	Yes	10,000	1,150,000				1,160,000	45,000
Concessions/Restroom Building Replacement	Yes	250,000					250,000	
Playground Improvements-Systemwide	Yes	150,000		150,000			300,000	
Skidsteer	Yes	50,000					50,000	
Parks Vehicles	Yes	25,000	50,000	60,000	25,000	55,000	215,000	
Midtown Greenway Trail Development	No		200,000				200,000	
Midtown Greenway Trail Playground	No		300,000				300,000	1,000
FMAcc Outdoor Pool	No		50,000	500,000			550,000	24,000
Civic Center A/V Upgrades	No		100,000				100,000	
Walk-Behind Loader	No		30,000				30,000	
Recreation Center	No			258,000	3,000,000	2,000,000	5,258,000	
Greenway Lighting	No			100,000			100,000	1,000
Disc Golf Course	No			25,000			25,000	5,000
Fencing Replacement-Athletic Fields	No			35,000	35,000	70,000	140,000	
Tractor with Bucket	No			30,000			30,000	
Competitive Swim Timing System	No			35,000			35,000	1,000
Dog Park	No				150,000		150,000	2,500
Lanier Point Athletic Complex Improvements	No				250,000		250,000	
Green Street Park	No				150,000		150,000	2,500
FMAcc Trails Development	No					1,070,000	1,070,000	
Holly Park Renovations	No					1,810,000	1,810,000	
Multipurpose Fields	No					360,000	360,000	
<b>Subtotal</b>		<b>4,070,000</b>	<b>5,075,000</b>	<b>1,193,000</b>	<b>3,610,000</b>	<b>5,365,000</b>	<b>19,313,000</b>	<b>334,800</b>

# FY 2019 CAPITAL IMPROVEMENTS SUMMARY

## 5YR PROJECT REQUEST

Project Name	FY2019 Funded?	FY2019	FY2020	FY2021	FY2022	FY2023	5YR Total	5yr Operating Impact
<i>Gainesville CVB</i>								
Signage Project	Yes	100,000					100,000	
Highlands to Islands Signage	Yes	75,000					75,000	
Downtown Shuttle	Yes	35,000					35,000	
<b>Subtotal</b>		<b>210,000</b>	-	-	-	-	210,000	-
<b>TOTAL COMPONENT UNITS</b>		<b>4,370,000</b>	<b>5,075,000</b>	<b>1,193,000</b>	<b>3,610,000</b>	<b>5,365,000</b>	<b>19,613,000</b>	<b>334,800</b>
<b>TOTAL REQUESTED</b>		<b>56,818,222</b>	<b>29,382,788</b>	<b>23,469,009</b>	<b>10,303,848</b>	<b>9,840,025</b>	<b>129,813,892</b>	<b>4,158,069</b>
<b>TOTAL FUNDED</b>		<b>54,005,022</b>						
<b>TOTAL UNFUNDED</b>		<b>2,653,200</b>						

# Capital Improvement Program

## Operating Impact



## Impact Summary

The Tables on the following pages shows the Five Year totals for FY2019 projects submitted during the Capital Improvement Program phase of the budget process.

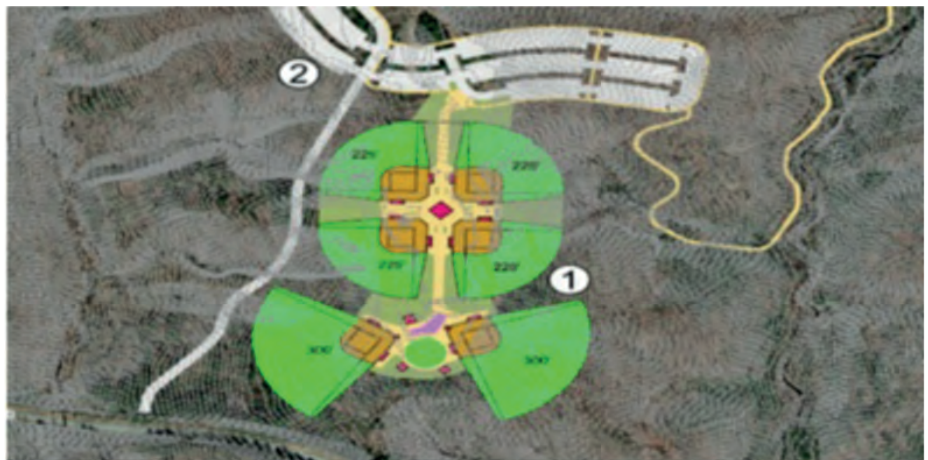
The funded projects anticipate an operating impact of \$95,100 over the next five years. The expenditures associated with this impact are largely due to the continued maintenance of infrastructure or maintenance agreements for equipment.

The largest operating expense of \$3,753,069 is for Fire Station #5. This cost starts at \$1,251,023 for Fiscal Year 2021, if approved.

Other items listed, show a reduced operating impact, due to reduced maintenance of existing equipment or vehicles. As older vehicles and equipment are replaced, maintenance costs should decline, as new vehicle/equipment repairs fall under warranty.

During the capital improvement proposed budget analysis, one component that is analyzed is the anticipated long-term effect on the operating budget for each project. The impact on the operating budget plays an important role in the review because once built, a facility must be maintained and maintenance costs can sometimes far outweigh the initial cost to build.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City must determine the ongoing expenses it will incur as a result of a project completion. For example, once a fire station is completed it requires staff, staff training, equipment, vehicles, fuel, electricity, lubricants, etc. in order to operate. Since portions of projects are completed in phases, partially constructed projects usually have associated operation costs which will need to be funded in future fiscal years. Shown on the next page is an example of a proposed project in out-years with the associated operating costs.



## Fire Department New Fire Station #5

<b>Strategic Initiative:</b>	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	<b>Location:</b>	Fire Department
<b>Project Type:</b>	Multi-Year Project ▼	<b>Department:</b>	Fire Department
<b>Priority:</b>	A - Essential ▼	<b>Project Manager:</b>	Jon Canada

**Description/Justification:**

Construction of a three (3) bay station of approximately 8,000 square feet. The station would house a total of 24 personnel. Apparatus would include one (1) engine company and one (1) ladder company. Each would be fully equipped. Fire Station #5 is needed to maintain quick and efficient emergency response to the Northwest side of Gainesville while maintaining ISO standards and adequate fire protection coverage.

<b>FUNDING SOURCES:</b>	<b>FY13</b>	<b>FY14</b>	<b>FY15</b>	<b>FY16</b>	<b>FY17</b>	<b>TOTAL</b>	<b>Project Estimated</b>	
General Fund			3,800,000			\$ 3,800,000	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ -	\$ -	\$ 3,800,000	\$ -	\$ -	\$ 3,800,000	07/01/14	06/30/16

PROJECT COSTS		Budget							
PROJECT COMPONENTS PLANNING CONSTRUCTION EQUIPMENT/VEHICLE OTHER TOTAL	The annual operating impact section shows an annual cost of \$725,346.								
		FY15	FY16	FY17	Five Year Total	Prior Year Costs	Total Project Cost from Inception		
		470,000			\$ 470,000		\$ 470,000		
		2,400,000			\$ 2,400,000		\$ 2,400,000		
		550,000			\$ 550,000		\$ 550,000		
		380,000			\$ 380,000		\$ 380,000		
		\$ -	\$ -	\$ 3,800,000	\$ -	\$ -	\$ 3,800,000	\$ -	\$ 3,800,000

The annual operating impact section shows an annual cost of \$725,346.

<b>ANNUAL OPERATING IMPACT</b>							
<b>DESCRIPTION</b>	<b>FY13</b>	<b>FY14</b>	<b>FY15</b>	<b>FY16</b>	<b>FY17</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel				681,000	681,000	\$ 1,362,000	<b>Expense Type:</b>
Operating				44,346	44,346	\$ 88,692	Operating Budget Expenses ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ 725,346	\$ 725,346	\$ 1,450,692	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Legal Mandates:** N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** The city limits of Gainesville has grown tremendously. As our city grows, our station territories expand. In addition to population and road miles, there has been an increase in multi-story properties making quick response even more crucial toward our ability to save lives and property. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** There are currently properties in the city limits of Gainesville that are outside the five mile ISO requirement. At any time, ISO could assign a split ISO for insurance premiums for these specific properties. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The premiums for property owners. Longer response times for emergency response. **Interjurisdictional Effects:** N/A.

Assumptions are discussed here.

**NOTES:**

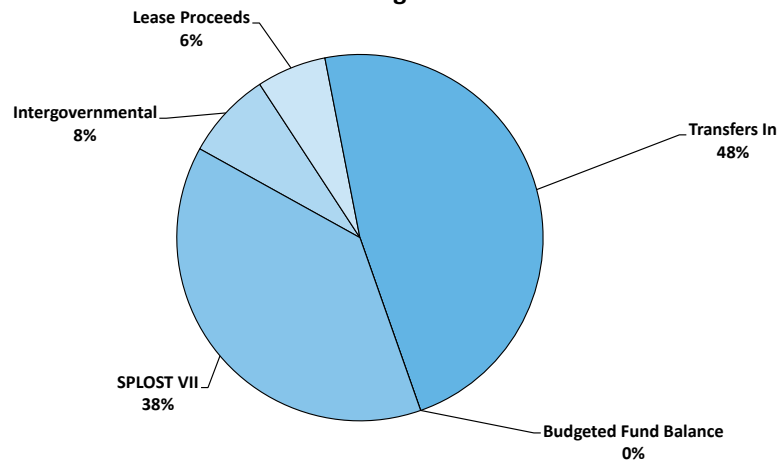
**Project Costs - Planning** is the estimated cost of land acquisition. **Project Costs - Other** is 10% of total project cost as a contingency. **Annual Operating Impact** estimates are based on average operating costs of current Station #4 which is of comparable size, number of personnel and apparatus plus a projected 20% increase.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b>	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## CAPITAL IMPROVEMENT PROGRAM

<b>FUND DESCRIPTION:</b>				
These budgets represent the first year of the present five year Capital Improvement Program (CIP). The section also includes a summary of the entire CIP, as well as more detailed information regarding those projects funded for the first year. Capital improvement budgets remain open until the project is completed.				
<b>MISSION STATEMENT:</b>				
It is the mission of the Capital Improvement Program to identify, measure, and plan for future Capital needs while adhering to the central mission of the City of Gainesville.				
<b>CAPITAL IMPROVEMENTS PROGRAM FUND SUMMARY</b>				
REVENUES	FY2017 Budget	FY2018 Budget	FY2019 Budget	
<b>Intergovernmental:</b>				
Georgia Department of Transportation	\$ 828,513	\$ 250,000	\$ 250,000	
Federal Grants		737,500	959,100	
<b>SPLOST VII</b>	5,235,000	3,115,000	6,010,000	
<b>Lease proceeds</b>	881,434	-	961,000	
<b>Contributions</b>	-	-	-	
<b>Solid Waste Fund</b>	-	235,000	-	
<b>Golf Course Fund</b>	-	60,000	-	
<b>Transfers From:</b>				
Community Service Center	-	28,300	-	
Economic Development Fund	-	30,000	-	
General Fund	3,655,225	3,300,662	4,682,542	
Hotel/Motel Tax Fund	160,724	250,000	210,000	
Information Tech Fund	40,000	181,500	-	
Department of Water Resources Operating Fund	1,100,000	558,480	919,380	
Impact Fee Fund	550,000	230,000	1,000,000	
TV-18	99,500	5,660	-	
Cemetery Trust Fund	-	50,000	-	
Solid Waste Fund	-	5,660	435,000	
Airport	-	125,000	-	
Gainesville CVB	-	5,660	-	
Vehicle Services	-	42,000	-	
Parks and Recreation	170,000	425,000	210,000	
<b>Budgeted Fund Balance:</b>				
DWR Fund Balance	-	9,966,000	38,368,000	
Fire District	-	-	-	
Capital Projects Fund Balance	1,329,475	1,000,000	-	
<b>Total Revenues</b>	<b>\$ 14,049,871</b>	<b>\$ 20,601,422</b>	<b>\$ 54,005,022</b>	

**FY 2019 Funding Sources**

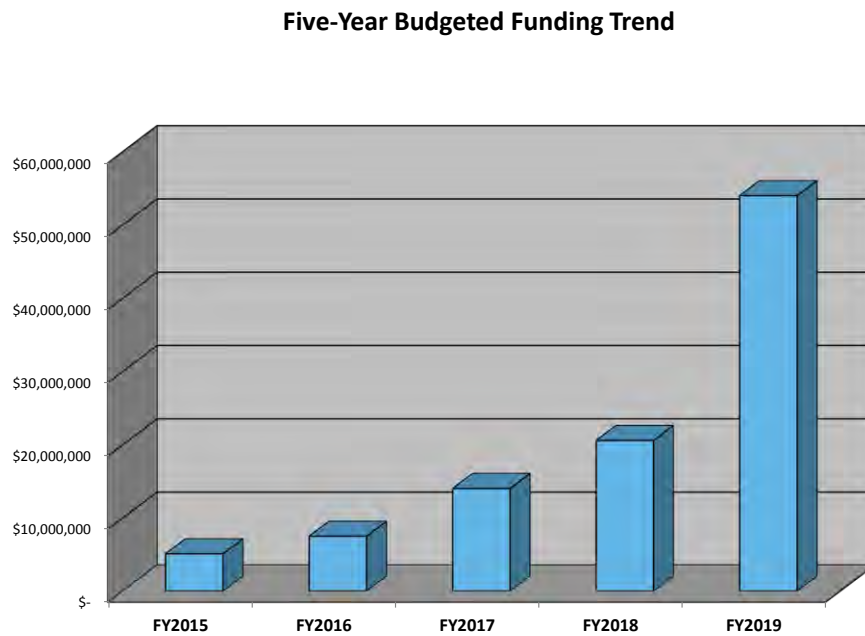
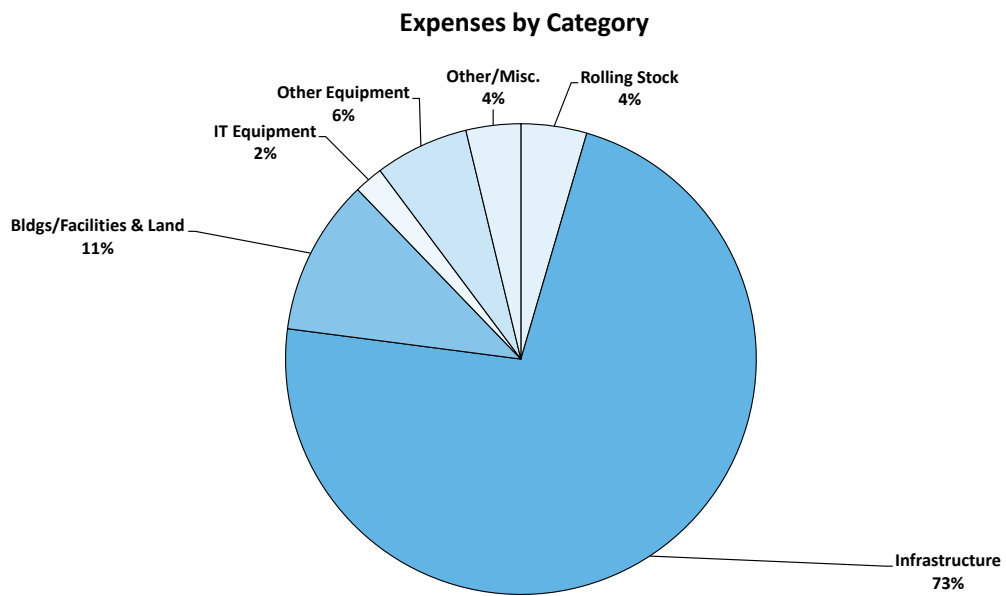




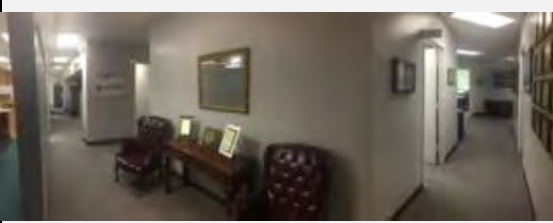
CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2017 Budget	FY2018 Budget	FY2019 Budget
<b>City Managers Office</b>			
Service Delivery Update	20,000	-	-
Land Bank Authority	200,000	100,000	-
Municipal Code Update	-	20,000	-
<b>Information Technology</b>			
Standardized Camera System	60,000	-	-
Expansion of Disk Storage	-	200,000	40,000
Network Security	60,000	40,000	60,000
Network Upgrade	140,000	200,000	148,100
Records Management System	80,000	-	-
Automated Email Archive	-	56,000	-
Intrusion Prevention/Detection System	-	70,000	-
Data Center Uninterruptable Power System and A/C	-	-	275,000
<b>Community Development Department</b>			
Vehicles	75,000	-	-
Dilapidated Property Demolition	-	100,000	-
Green Street Station Renovation	-	25,000	-
Downtown Wireless Hot Zone	-	60,000	-
Midtown Greenway - Phase III	-	33,400	-
10 Year Update - Capital Imp Element (CIE)	-	30,000	-
Park Hill Dr. Neighborhood Plan	-	-	30,000
Green Street Station Renovation	-	-	50,000
Midtown Greenway-Phase III	-	-	200,400
<b>Police</b>			
Police Department Fleet (New)	631,434	405,000	297,000
Firearms Simulator	100,000	-	-
MVR Camera System	44,700	-	-
License Plate Recognition System	40,000	40,000	-
Portable Radios	-	93,522	93,522
<b>Fire Services</b>			
Fire Station #2 Relocation	3,450,000	-	-
Station #3 SCBA Fill Station	50,000	-	-
Fleet Replacement - Vehicle 4424	35,000	-	-
Fleet Replacement - Engine 23	575,000	-	-
Replacement Radios	-	110,000	110,000
New Station Planning	-	50,000	-
Preemption Lights System	-	70,000	-
Fleet Replacement - Truck (Replace 4214)	-	38,000	-
Fleet Replacement Aerial Apparatus (Lease)	-	-	284,000
New Station #5 & #6 Planning	-	-	250,000
Fire Rescue Boat	-	-	350,000
<b>Public Works - Public Land and Buildings</b>			
Administrative Building Renovation	1,250,000	500,000	825,000
Main Street Building Demolition	1,650,000	-	-
Fleet Replacement - Service Van	30,000	-	-
GAB Generator Replacement	-	175,000	-
Parking Deck Public Restroom	-	150,000	-
Cleaning and Sealing City Hall	-	100,000	-
Roosevelt Square Lighting Project	-	-	40,000
<b>Public Works - Engineering</b>			
Street Resurfacing (Major Projects)	885,000	500,000	500,000
Roadway Patching Program	100,000	125,000	125,000
Full Depth Reclamation Program	250,000	-	-
In-House Paving Program	150,000	660,000	660,000
Roadway Beautification	100,000	65,000	150,000
Interchange Beautification	120,000	80,000	-
Transportation Plan Implementation	550,000	900,000	500,000
Jesse Jewell & John Morrow Intersection Imp.	588,513	-	-
Sidewalk Program	75,000	75,000	75,000
Bridge Maintenance Program	75,000	25,000	-
Green Street Study Implementation	-	250,000	100,000
Traffic Calming / Road Safety Devices	40,000	40,000	40,000
Asphalt Preservation	25,000	25,000	50,000
Fleet Replacement	-	30,000	-
Streetscaping - Washington & Bradford	525,000	1,200,000	1,050,000
Davis Street Extension	-	-	75,000
Dawsonville Hwy/McEver Road Connector	-	-	900,000
Park Hill Drive Improvements	-	-	425,000

CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2017 Budget	FY2018 Budget	FY2019 Budget
<b>Public Works - Traffic</b>			
Thermoplastic Restriping	55,000	25,000	-
Crew Cab Service Truck	-	50,000	-
New Traffic Engineering Shop (Planning)	-	50,000	-
Intelligent Transportation Systems (ITS)	240,000	200,000	300,000
Shallowford Corridor Signal Upgrades	-	-	100,000
Thermoplastic Restriping of City Streets	-	-	55,000
Replacement Bucket Truck	-	-	180,000
<b>Public Works - Street Maintenance</b>			
Fleet Replacement - Service Truck	140,000	140,000	-
Fleet Replacement - Truck	40,000	-	-
Fleet Replacement - Street Sweeper	250,000	-	-
New Box Dump Truck	100,000	-	-
Boom Rotary Attachment (for ROW Tractor)	40,000	-	-
Backhoe Loader	-	100,000	-
Fleet Replacement - Crew Truck	-	40,000	-
Fleet Replacement - Light Duty Truck	-	40,000	-
Asphalt Zipper	-	80,000	-
Asphalt Roller	-	50,000	-
Fleet Replacement - ROW Crew Truck2	-	40,000	-
Leaf Box Dump Truck (Lease)	-	-	200,000
Asphalt Patch Truck (Lease)	-	-	180,000
New Leaf Vacuum Machines 2 @ \$35k	-	-	70,000
Mini Excavator	-	-	100,000
<b>Stormwater</b>			
Stormwater Rehabilitation Program	-	1,000,000	900,000
<b>Cemetery</b>			
Freeground Memorial	-	50,000	-
Fleet Replacement - Crew Cab Truck	30,000	-	-
<b>Gainesville Convention and Visitors Bureau</b>			
Gainesville Signage	160,724	100,000	100,000
Highlands to Islands Signage	-	-	75,000
Downtown Shuttle	-	-	35,000
<b>Cable Television Fund</b>			
Production Equipment (Mobile)	65,000	-	-
Production Vehicle	34,500	-	-
<b>Parks and Recreation</b>			
Youth Sports Complex	650,000	205,000	3,300,000
Civic Center Exterior Improvments	-	75,000	-
Parks Master Plan	-	150,000	-
Desota Park Renovations	-	225,000	-
Playground Improvements	-	130,000	150,000
Lanier Point Athletic Complex Improvements	-	75,000	-
Civic Center Roof	120,000	-	-
Linwood Education Building	100,000	-	-
Civic Center Parking Lot	50,000	-	-
FMAcc Pebbleflex Replacement	-	-	80,000
Park Signage-Systemwide	-	-	150,000
FMAcc Camera System Replacement	-	-	55,000
Skate Park	-	-	100,000
Concessions/Restroom Building Replacement	-	-	250,000
Skidsteer	-	-	50,000
Park Vehicles	-	-	25,000
<b>Community Service Center</b>			
Buses (Dial-A-Ride)	-	150,000	-
Hall Area Transit Equipment	-	132,500	187,000
Hall Area Transit Property	-	50,000	-
Buses (Gainesville Connection)	-	-	645,000
MOW Kitchen Expansion	-	-	25,000
MOW Fleet Replacement	-	-	35,000
<b>Solid Waste</b>			
Fleet Replacement Packer Truck	-	190,000	-
Fleet Replacement Scooter Truck	-	45,000	-
Downtown Solid Waste Study	-	-	100,000
Knuckleboom Trash Loader	-	-	190,000
Brush Chipper	-	-	100,000
Light Duty Garbage Truck	-	-	45,000
<b>Airport</b>			
Terminal Building Renovations	-	500,000	-
<b>Golf Course</b>			
Clubhouse Roof Replacement	-	35,000	-
Cushman Truckster	-	25,000	-
Pump Station Repair	-	-	32,000
Toro 4500 Rotary Rough Mower	-	-	70,000

CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2017 Budget	FY2018 Budget	FY2019 Budget
<b>Vehicle Services</b>			
Fleet Replacement - Truck	-	42,000	-
Vehicle Lifts	-	-	50,000
<b>Department of Water Resources</b>			
Annual Meter Infrastructure	-	150,000	-
Athens Highway Sanitary Sewer Extension	-	500,000	3,000,000
Environmental Services Building Imp/Upgrade	-	210,000	-
Flat creek Water Reclamation Facility - Digester Upgrade	-	1,000,000	1,750,000
Flat Creek WRF - Comprehensive Master Plan	-	250,000	250,000
Flat Creek WRF - Upgrades	-	1,250,000	-
Lakeside Drive Variable Frequency Drive	-	300,000	-
Laboratory Information Management System	-	150,000	-
Linwood WRF Membrane Replacement	-	2,150,000	-
Meter Replacement Program	-	500,000	1,500,000
Pressure Monitors	-	100,000	-
Riverside Drive Water Treatment Plant - concrete	-	620,000	620,000
Riverside WTP - #4 Raw Water Pump	-	116,000	-
Riverside WTP - Solids Handling Upgrades	-	1,300,000	-
Tanks Maintenance Program	-	700,000	200,000
Utility Service Truck	-	120,000	-
Vactor Truck	-	400,000	-
Water Distribution System Hydraulic Monitoring	-	150,000	-
Automated Meter Infrastructure	-	-	150,000
Asset Management Implementation and Improvements	-	-	200,000
Athens Highway Utility Relocation Due to GA DOT Project	-	-	500,000
Clermont Pressure Zone Backup Booster Station and Tank	-	-	300,000
Environmental Services Building HVAC	-	-	400,000
Directional Boring Machine	-	-	150,000
Trackhoe	-	-	250,000
Flat Creek Sanitary Sewer Collection Sys. Master Plan	-	-	500,000
Flat Creek Watershed Improvements	-	-	150,000
Flat Creek Water Reclamation Facility Improvements	-	-	2,868,000
FY19 Sanitary Sewer Main Improvements	-	-	1,750,000
FY19 Water Main Extensions and Improvements	-	-	3,000,000
Glenwood Drive Roundabout Utilities Relocation	-	-	280,000
Hancock Facility Relocation	-	-	1,000,000
IT Upgrades	-	-	250,000
Lake Knickerbocker Dam Improvements	-	-	1,750,000
Lake Lanier Water Quality Study	-	-	250,000
Lakeside Water Treatment Plant Improvements	-	-	500,000
Lift Station Improvements	-	-	850,000
Linwood Discharge Pipe	-	-	3,000,000
Linwood Membranes	-	-	1,150,000
Old Cornelia Hwy/Old Athens Rd Sanitary Sewer Extension	-	-	2,500,000
Riverside/Lakeside WTP Driveway Sealing	-	-	475,000
Riverside WTP High Service Pump with VFD	-	-	1,200,000
Riverside WTP Improvements	-	-	500,000
Source Water Assessment	-	-	200,000
Spout Springs Utility Relocation to GA DOT Project	-	-	3,500,000
Utility Service Truck	-	-	125,000
Water Reclamation Facilities Electrical Control Upgrades	-	-	500,000
Water Treatment Facilities Comprehensive Master Plan	-	-	500,000
Jesse Jewel Pkwy, Queen City Pkwy Utility Reloc	-	-	1,800,000
Water Treatment Plants Electrical Control Upgrades	-	-	500,000
<b>Total Expenditures</b>	<b>\$ 14,049,871</b>	<b>\$ 20,601,422</b>	<b>\$ 54,005,022</b>



## Administration Building Renovation

<b>Strategic Initiative:</b>	To provide for the most efficient use of City owned property.	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Administration Building and a portion of City Hall	
<b>Department:</b>	Public Lands & Buildings	
<b>Project Manager</b>	Angela Sheppard	

**Description/Justification:**

Funds will provide for the renovation of the Gainesville Administration Building (GAB), located at 300 Henry Ward Way. Renovation of the building will allow for the City to consolidate several offices within one building that are now divided between multiple buildings. Renovation of the first floor will begin FY19. Renovation of City Hall (the area currently utilized by Lanier Federal Credit Union) should be completed in July 2019 to have the space ready for advance voting in October 2019.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
General Fund	825,000					\$ 825,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 825,000	\$ -	\$ -	\$ -	\$ -	\$ 825,000	07/01/18	

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -	25,000	\$ 25,000
CONSTRUCTION	675,000					\$ 675,000	1,225,000	\$ 1,900,000
EQUIPMENT/VEHICLE	150,000					\$ 150,000		\$ 150,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 825,000	\$ -	\$ -	\$ -	\$ -	\$ 825,000	\$ 1,250,000	\$ 2,075,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** N/A. **FISCAL AND BUDGET IMPACTS:** N/A. **HEALTH AND SAFETY IMPACTS:** N/A. **ECONOMIC DEVELOPMENT IMPACTS:** N/A. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** N/A. **DISTRIBUTIONAL EFFECTS:** This project will allow for certain City offices to be consolidated into one location, which will be a more user-friendly environment for citizens and visitors of the City of Gainesville. **DISRUPTION/INCONVENIENCE:** There may be slight disruption and inconvenience while offices are relocating. Completing the project in phases, rather than all at one time will increase the disruption and inconvenience. **IMPACT OF DEFERRAL:** Deferral of the project will delay moving forward with consolidating certain City offices into one location. The City would also continue paying energy costs for vacant space within the GAB. **INTERJURISDICTIONAL EFFECTS:** N/A.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>91023.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	
		350.1320.00.541000.009

## Data Center Uninterruptable Power System 12 and A/C Replacment 20

<b>Strategic Initiative:</b>	Providing innovative and exemplary services	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	B - Desirable	
<b>Location:</b>	City-wide	
<b>Department:</b>	Information Tech	
<b>Project Manager:</b>	Jonathan Reich	

**Description/Justification:**

Data Center Power conditioning, Backup Uninterruptable Power and Cooling are critical to maintaining reliable and consistent IT services. The Liebert HVAC unit in the data center is 20+ years old and is in need of replacement. The UPS system that the entire datacenter runs off of is 12+ years old and is end of life. We will soon have to stockpile parts to hold should we keep the unit in service. The unit is under maintenance agreement currently, but replacing both is a priority to keep clean consistent power and the data center environment where it needs to be.

<b>FUNDING SOURCES:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>TOTAL</b>	<b>Project Estimated</b>	
General Fund	137,500					\$ 137,500		
Municipal Court/Police (info tech)						\$ -		
CSC						\$ -		
Recreation						\$ -		
CVB						\$ -		
Water Resources	137,500					\$ 137,500	<b>Start Date</b>	<b>Completion Date</b>
Solid Waste						\$ -		
TV18						\$ -		
<b>TOTAL</b>	<b>\$ 275,000</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 275,000</b>	Ongoing	Ongoing

<b>PROJECT COSTS</b>	<b>Budget</b>							
<b>PROJECT COMPONENTS:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	275,000					\$ 275,000		\$ 275,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 275,000</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 275,000</b>	<b>\$ -</b>	<b>\$ 275,000</b>

**ANNUAL OPERATING IMPACT**

<b>DESCRIPTION</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

Legal Mandates: None; Fiscal and budget impacts: requires \$275,000 for FY2019; Health and safety impacts: None; Economic Development impacts: None; Environmental, Aesthetic and Social Impacts: None; Distributional Effects: None; Impact of Deferral: Potential higher repair costs and/or maintenance fees not to mention cost to run/lack of efficiency. ;

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	5		<b>91045.MEQ.2000</b>
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential		350.1535.00.542000.000



## Expansion of Disk Storage

<b>Strategic Initiative:</b>	Practicing good stewardship of resources	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Information Tech	
<b>Department:</b>	Information Tech	
<b>Project Manager:</b>	Jonathan Reich	

**Description/Justification:**

Over the last few years IT has implemented newer technologies to reduce demands on staff time, retire extremely old equipment and proactively address ever-growing network storage needs. The technologies used center around server virtualization and Storage Area Network (SAN) equipment to provide mass storage. The City's data storage needs continue to grow. Factors such as additional electronic communications and storage, document imaging and maintaining access to historical data will drive the growth. This capital project doubled the server and storage capabilities using these same type technologies in FY14, and capabilities were expanded again in FY16. Additional expansion is anticipated in future years and includes specific storage needs related to Police Department vehicle and body cameras as well as building and area CCTV video storage.

<b>FUNDING SOURCES:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>TOTAL</b>		
General Fund	20,000	64,000	12,800	64,000		160,800		
Municipal Court/Police (info tech)		50,000	10,000	50,000		110,000		
CSC		10,000	2,000	10,000		22,000		
Recreation		14,000	2,800	14,000		30,800		
CVB		2,000	400	2,000		4,400	Project Estimated	
Water Resources	20,000	56,000	11,200	56,000		143,200		
Solid Waste		2,000	400	2,000		4,400	Start Date	Completion Date
TV18		2,000	400	2,000		4,400		
<b>TOTAL</b>	<b>\$ 40,000</b>	<b>\$ 200,000</b>	<b>\$ 40,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 480,000</b>	09/01/13	Ongoing

<b>PROJECT COSTS</b>	<b>Budget</b>							
<b>PROJECT COMPONENTS:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	40,000	200,000	40,000	200,000		\$ 480,000	300,000	\$ 780,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 40,000</b>	<b>\$ 200,000</b>	<b>\$ 40,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 480,000</b>	<b>\$ 300,000</b>	<b>\$ 780,000</b>

**ANNUAL OPERATING IMPACT**

<b>DESCRIPTION</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

This project will improve efficiency and reliability in handling data and financial information necessary for processes. All user departments will benefit from increased availability of information and quicker processing times. The project will create only minimal disruption for implementation. There are no legal mandates, economic development impacts, or environmental or social effects of moving forward with this project. Delay of this project will increase the risk of maximizing storage capacities and limiting functionality or shutting down systems.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	4		<b>91042.MEQ.2000</b>
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential		350.1535.00.542000.000

## Network Security

<b>Strategic Initiative:</b>	Providing innovative and exemplary services, and practicing good stewardship of resources	
<b>Project Type:</b>	Reoccurring Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City-Wide	
<b>Department:</b>	Information Technology	
<b>Project Manager:</b>	Jonathan Reich	

<b>Description/Justification:</b>
Implement solutions to improve the City's network security to include but not limited to the following: advanced encryption features and 2FA; strengthen internet firewall capabilities; strengthen end point and network perimeter protection; tools to ensure timely installation of security updates; prevent unauthorized equipment on the network; tools to audit and monitor security events; implement solutions to assure reliable and accurate reporting on Web access; and, other improvements determined necessary. This will also include contingency to utilize managed security services upon request for data security activities.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
General Fund	30,000	12,800	12,800	12,800		68,400		
Municipal Court/Police (info tech)		10,000	10,000	10,000		30,000		
CSC		2,000	2,000	2,000		6,000		
Recreation		2,800	2,800	2,800		8,400		
CVB		400	400	400		1,200	Project Estimated	
Water Resources	30,000	11,200	11,200	11,200		63,600		
Solid Waste		400	400	400		1,200	Start Date	Completion Date
TV18		400	400	400		1,200		
<b>TOTAL</b>	\$ 60,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ 180,000	Ongoing	Ongoing

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING	-					\$ -		\$ -
CONSTRUCTION	-					\$ -		\$ -
EQUIPMENT/VEHICLE	-					\$ -		\$ -
OTHER	60,000	40,000	40,000	40,000		\$ 180,000	60,000	\$ 240,000
<b>TOTAL</b>	\$ 60,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ 180,000	\$ 60,000	\$ 240,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160.2280 Maint Contracts

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The City's network is essential to operations. While there are no legal mandates that require improved security, it is prudent to protect the network and secure it from internal or external threats. This project does not directly effect the health and safety of the community. Economic development impacts, and environmental and social effects of moving forward with this project are negligible, impacted only by the risk of interrupted operations. The project will directly benefit city staff and customers by assuring safe and reliable sharing of information. Delay of this project will increase the risk of an unreliable means of sharing information and resources over the City's network.

<b>NOTES:</b>
A new system could increase or decrease maintenance and license fees.

DEPARTMENT DIRECTOR RANKING:	A - Essential	▼	PROJECT NUMBER
DEPARTMENT PRIORITY RANKING	2	▼	91031.2000
CIP EVALUATION TEAM RANKING:	A - Essential	▼	350.1535.00.542000.000

## Network Upgrade

<b>Strategic Initiative:</b>	Providing innovative and exemplary services, and practicing good stewardship of resources
<b>Project Type:</b>	Reoccurring Project ▼
<b>Critical Need Ranking:</b>	A - Essential ▼
<b>Location:</b>	City-Wide
<b>Department:</b>	Information Tech
<b>Project Manager:</b>	Jonathan Reich

<b>Description/Justification:</b>
Network traffic continues to grow as more information is stored on the network and network traffic increases. Pro-active action to ensure fast and reliable access to information is vital for continued efficient operation of the City. All City facilities that are geographically located away from the technology center rely on effective access to network stored information such as common folders, city-wide folders and personal user folders. Also, the ability for technology staff to remotely access systems physically located in another facility is essential to effective service. Regular upgrades to computer network equipment to ensure reliable and fast access to network stored information and applications is critical. Specific needs for FY19 include the following: Server Room improvements (New Server Rack, Rewiring of Data Patch Panels, Moving some existing fiber terminations), Data Backup system upgrade, Windows Server Data Center License for 2016 server, Upgrade network switching at 6 outside locations to enable 10Gb links, Replace ID Card/Badging Printer and Software.

<b>FUNDING SOURCES:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>TOTAL</b>		
General Fund	66,220	32,000	32,000			130,220		
Municipal Court/Police (info tech)		25,000	25,000			50,000		
CSC		5,000	5,000			10,000		
Recreation		7,000	7,000			14,000		
CVB		1,000	1,000			2,000	Project Estimated	
Water Resources	81,880	28,000	28,000			137,880		
Solid Waste		1,000	1,000			2,000	Start Date	Completion Date
TV18		1,000	1,000			2,000		
<b>TOTAL</b>	\$ 148,100	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 348,100	Ongoing	Ongoing

<b>PROJECT COSTS</b>	<b>Budget</b>							
	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	148,100	100,000	100,000			\$ 348,100	140,000	\$ 488,100
<b>TOTAL</b>	\$ 148,100	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 348,100	\$ 140,000	\$ 488,100

<b>ANNUAL OPERATING IMPACT</b>							
<b>DESCRIPTION</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160.2280 Maint Contracts

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Network connectivity is critical for city operations. There are no legal mandates. Ongoing maintenance and licensing costs will fluctuate depending on providers and service levels. This project does indirectly effect the health and safety of the community as more and more operational functions rely on technology. Economic development impacts, and environmental and social effects of moving forward with this project do exist, impacted by inefficient operations and use of staff time. The project will directly benefit city staff in all departments that rely on any technology. The project will not cause disruption or inconvenience anyone. Delay of this project will increase the risk of an unreliable means of communicating.

<b>NOTES:</b>
A new system could increase or decrease maintenance and license fees.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>91032.MEQ.2000</b> 350.1510.00.542000.000
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Park Hill Dr. Neighborhood Plan

<b>Strategic Initiative:</b>	Park Hill Drive Neighborhood Plan	<b>Photo:</b>
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	7410	
<b>Department:</b>	Comm. Dev.	
<b>Project Manager:</b>	Rusty Ligon	

**Description/Justification:**

The Community Development Department (CDD) worked with the Carl Vinson Institute of Government in 2014-2015 to develop a detailed strategic plan for Downtown Gainesville. This plan has been the foundation for a number of projects that have been completed Downtown and some that are currently under development. Staff believes that just as the Downtown area is unique and requires specific attention and planning, so does the Park Hill Drive Neighborhood area. This area is defined generally by the Civic Center to the south, Thompson Bridge Road to the west, Oak Tree Drive to the north and City Park to the east. This historic area already has a village feel, but we believe this can be improved with the installation of pedestrian connections, enhanced streetscaping and redevelopment of key properties. Additionally, it is important to focus on planning for this area as new transportation improvements are being designed for Green Street and Oak Tree Drive. The CDD would like to begin this project early in calendar year 2019 and finish in the Fall of 2019. Our plan is to fund this project over two fiscal years.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
General Fund	30,000	30,000				\$ 60,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 30,000	\$ 30,000				\$ 60,000	02/01/19	10/31/19

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING	30,000	30,000				\$ 60,000		\$ 60,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ 60,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** There is no legal mandate for this project. **FISCAL AND BUDGET IMPACTS:** Money would be allocated over a two year period. **HEALTH AND SAFETY IMPACTS:** None. **ECONOMIC DEVELOPMENT IMPACTS:** As realized from the Downtown Master Plan, having a documented vision and plan for a defined area may attract desired economic development. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** This small area study will likely recommend aesthetic improvements which will benefit the surrounding neighborhoods and general public. Development of the City as a whole would be improved from an environmental, aesthetic and social effects standpoint. **DISTRIBUTIONAL EFFECTS:** Potentially would have a positive effect on property values long term. **DISRUPTION/INCONVENIENCE:** This project would cause no disruption. **IMPACT OF DEFERRAL:** If we delay this project, we will still need to prepare a plan for this important gateway into the City. **UNCERTAINTY OR RISK:** None for this project. **INTERJURISDICTIONAL EFFECTS:** There would be a positive effect on unincorporated areas near the study area.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	
		<b>96013.INT.5431</b>
		350.7410.00.543000.001

## Green St. Station Renovation

<b>Strategic Initiative:</b>	Green St. Station Renovation	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	B - Desirable	
<b>Location:</b>	7410	
<b>Department:</b>	Comm. Dev.	
<b>Project Manager:</b>	Rusty Ligon	

<b>Description/Justification:</b>
The Community Development Department is planning to occupy the entire Green St. Station building once Human resources moves into the City Administration building. Funds were included in the FY'18 budget for some minor renovations to the space. Additionally, funding is needed for furniture replacement and painting.


FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
General Fund	50,000					\$ 50,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	07/01/18	10/31/18

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	25,000					\$ 25,000		\$ 25,000
EQUIPMENT/VEHICLE	25,000					\$ 25,000		\$ 25,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<b>LEGAL MANDATES:</b> There is no legal mandate for this project. <b>FISCAL AND BUDGET IMPACTS:</b> Money would be allocated for one year. <b>HEALTH AND SAFETY IMPACTS:</b> None. <b>ECONOMIC DEVELOPMENT IMPACTS:</b> None. <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:</b> None. <b>DISTRIBUTIONAL EFFECTS:</b> Would potentially be better for citizens, contractors and developers doing business with the CDD. <b>DISRUPTION/INCONVENIENCE:</b> Disruption to customers and staff would be minimal. <b>IMPACT OF DEFERRAL:</b> If we delay this project, I believe we would only be doing a portion of the work that is needed to improve this building for our needs. I think we would have to come back in a few years and do painting work, which would be a much greater disruption. <b>UNCERTAINTY OR RISK:</b> None for this project. <b>INTERJURISDICTIONAL EFFECTS:</b> None for this project.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b> B - Desirable		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b> 1		<b>96011.CON.2000</b>
<b>CIP EVALUATION TEAM RANKING:</b> Critical Need Ranking		350.7410.00.541000.009

## Midtown Greenway - Phase III

<b>Strategic Initiative:</b>	Midtown Greenway - Phase III (Airport Trail)	<b>Photo:</b>
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	7410	
<b>Department:</b>	Comm. Dev.	
<b>Project Manager:</b>	Rusty Ligon	

**Description/Justification:**

The Midtown Greenway is a multi-phased, multi-use trail intended to connect the City's Rock Creek Greenway/Wilshire Trails with Hall County's Chicopee Trail portion of the larger Highlands to Islands (H2I) Trail county-wide network. Phase III of the Midtown Greenway involves the construction of a multi-use trail from the Phase II terminus at Industrial Boulevard heading south and ultimately connecting to the Chicopee Trail portion near Palmour Drive. Phase III is the final key segment of the City's portion of the H2I Trail, as it will help complete the "spine" of the H2I Trail within the central portion of Hall County.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
General Fund	100,000					\$ 30,000	Project Estimated	
GA Rec. Trails Grant	100,000					\$ 100,000		
H2I Trail Alliance Donation	400					\$ 400	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	<b>\$ 200,400</b>					<b>\$ 130,400</b>	02/01/19	06/30/19

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING								
CONSTRUCTION	200,000					\$ 200,000		\$ 130,000
EQUIPMENT/VEHICLE	400					\$ 400		\$ 400
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 200,400</b>		\$ -	\$ -	\$ -	\$ 200,400	\$ -	\$ 130,400

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** There is no legal mandate for this project. **FISCAL AND BUDGET IMPACTS:** Up to \$100,000 of the project budget would be grant-funded, and H2I Trail Alliance has offered \$400 towards a bench. **HEALTH AND SAFETY IMPACTS:** Improved connectivity through multi-use trail provides increased recreational opportunities (which can lead to healthier population) and fosters opportunities for alternative routes between communities within Hall County. **ECONOMIC DEVELOPMENT IMPACTS:** A connected, multi-use trail fosters opportunities for runner and cyclist-based tourism opportunities. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** A new trail segment will improve environmental and aesthetic conditions in the City. **DISTRIBUTIONAL EFFECTS:** Would facilitate the continued development of a multi-use trail which connects various destinations, neighborhoods and businesses within multiple jurisdictions. **DISRUPTION/INCONVENIENCE:** Minimal traffic flow disturbance his project would cause no disruption. **IMPACT OF DEFERRAL:** If we delay this project, grant funding may not be awarded, and cost of developing the trail will continue to increase. **UNCERTAINTY OR RISK:** None for this project. **INTERJURISDICTIONAL EFFECTS:** Phase III of the Midtown Greenway would connect with the Chicopee Trail portion of the H2I, which is located in


**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	<b>PROJECT NUMBER</b> <b>93148.CON.2000</b>
<b>DEPARTMENT PRIORITY RANKING</b>	3 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

340.7410.00.541000.009



## Vehicle Replacement Program

Strategic Initiative:	Innovative and Exemplary Services	
Project Type:	Multi-Year Project	
Critical Need Ranking:	A - Essential	
Location:	Gainesville Justice Center	
Department:	Police	
Project Manager:	Chief Carol Martin	

## Description/Justification:

Purchase marked and unmarked patrol vehicles to replace vehicles that have outlived their usefulness either due to maintenance cost or safety.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
Lease Proceeds	297,000		756,787		801,325	\$ 1,855,112	Project Estimated	
GF		721,750		794,626		\$ 1,516,376		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 297,000	\$ 721,750	\$ 756,787	\$ 794,626	\$ 801,325	\$ 3,371,488	07/01/15	06/30/23

PROJECT COSTS								
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	297,000	721,750	756,787	794,626	801,325	\$ 3,371,488	1,298,326	\$ 4,669,814
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 297,000	\$ 721,750	\$ 756,787	\$ 794,626	\$ 801,325	\$ 3,371,488	\$ 1,298,326	\$ 4,669,814


## ANNUAL OPERATING IMPACT

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	N/A	
Capital Outlay						\$ -	Account Number:	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		


## CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

**Legal Mandate:** n/a **Fiscal and budget Impacts:** Removing vehicles with higher mileage and/or higher maintenance cost will reduce our vehicle repair and maintenance expenses. **Health and Safety Impacts:** Police officers will be on duty as soon as they enter into the City limits and off duty when they leave the City Limits when traveling to and from home. **Economic development impacts:** these vehicles will promote the economic vitality of the community by projecting a safe environment. **Environmental, Aesthetic, and Social Effects:** Police vehicles are visible as soon as the police officer enters the vehicle and begins their commute. Police Vehicles increase security in the neighborhoods where the police officers live. **Distributional Effects:** Reduction in cost associated with the repair and maintaining of older/higher mileage vehicles. **Disruption/Inconvenience:** n/a **Impact of Deferral:** Cost associated with maintaining older/higher mileage vehicles, as well as, concerns with officer safety and liability for having them operate high mileage vehicles requiring consistent maintenance. **Interjurisdictional effects:** n/a

## NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential		PROJECT NUMBER
DEPARTMENT PRIORITY RANKING:	1		92065.MEQ.2200
CIP EVALUATION TEAM RANKING:	A - Essential		350.3200.00.542200.000

## Portable Radios

<b>Strategic Initiative:</b>	Innovative and Exemplary Services	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Gainesville Justice Center	
<b>Department:</b>	Police	
<b>Project Manager:</b>	Chief Carol Martin	

<b>Description/Justification:</b>
Continue to replace officer's portable radios over a 4 year period. The current portable radios end of life is 12/31/19 as outlined by the manufacturer Motorola. At that time, this model and it's replacement parts will no longer be built.


FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
General Fund	93,522	93,522	93,522	93,522		\$ 374,088	Start Date	Completion Date
Info Technologies Fund						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 93,522	\$ 93,522	\$ 93,522	\$ 93,522		\$ 374,088	07/01/17	06/30/22

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	93,522	93,522	93,522	93,522		\$ 374,088		\$ 374,088
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 93,522	\$ 93,522	\$ 93,522	\$ 93,522		\$ 374,088	\$ -	\$ 374,088


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<b>Legal Mandates:</b> N/A <b>Fiscal and budget Impacts:</b> Overall cost of the items. <b>Health and Safety Impacts:</b> Portable radios are the only way safe and efficient way for officers to communicate with the communications center, other officers and supervisors. <b>Economic development impacts:</b> n/a <b>Environmental, aesthetic, and social effects:</b> n/a <b>Project feasibility:</b> Project can be implemented as planned. <b>Distributional Effects:</b> N/A <b>Disruption/Inconvenience:</b> Without proper working radios, officers will not be able to receive calls for service and communicate their needs in a efficient and safe manner. <b>Impact of Deferral:</b> Safety of the officers. <b>Uncertainty or risk:</b> n/a <b>Interjurisdictional effects:</b> N/A

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	3		<b>92060.MEQ.2000</b>
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential		350.3200.00.542000.000

## Fire Department Fleet Replacement Aerial Apparatus

<b>Strategic Initiative:</b>	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	
<b>Project Type:</b>	Multi-Year Project	
<b>Priority:</b>	A - Essential	
<b>Location:</b>	Fire Department	
<b>Department:</b>	Fire Department	
<b>Project Manager:</b>	Jerome Yarbrough	

**Description/Justification:**

Replacement of Aerial Apparatus, Vehicle #3656. This new unit will allow the Fire Department to maintain a safe, high quality aerial unit for firefighters to use during fires, specialized rescue, and accessing multi-story buildings. This is a tiller driven apparatus that allows for the ability to maneuver easily through narrow city streets.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
Lease	284,000	284,000	284,000	284,000	284,000	\$ 1,420,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 284,000	\$ 284,000	\$ 284,000	\$ 284,000	\$ 284,000	\$ 1,420,000	07/01/18	06/30/20

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	284,000	284,000	284,000	284,000	284,000	\$ 1,420,000		\$ 1,420,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 284,000	\$ 284,000	\$ 284,000	\$ 284,000	\$ 284,000	\$ 1,420,000	\$ -	\$ 1,420,000


**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating		10,000	10,000	10,000	10,000	\$ 40,000	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 40,000	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Legal Mandates:** N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** Vehicle #3656 is a frontline emergency response aerial and pumper with a 100' ladder designed to reach the higher floors of multi-story properties. In addition, this unit has elevated waterway capacities which serve a dual role in suppression operations. It is currently assigned to Station #4 which serves an area densely populated with commercial properties and multi-family complexes of three stories or more. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** This unit will be assigned to Fire Station #4, but will also respond to emergencies in areas of Station #1 and Station #2, both of which contain multi-story facilities, commercial and residential. The unit will also respond to other jurisdictions, including Hall County, as needed via mutual or automatic aid agreements. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** Vehicle #3656 was purchased in 1995 and currently has approximately 53,000 miles and 6,100 + hours. Age and continued wear and tear continues to increase maintenance and repair costs. Approximately 40% of replacement parts are currently unavailable or discontinued. **Interjurisdictional Effects:** N/A.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1		<b>92066.MEQ.2000</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		350.3500.00.542000.000

## Fire Department Replacement Radios

<b>Strategic Initiative:</b>	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.
<b>Project Type:</b>	Multi-Year Project
<b>Priority:</b>	A - Essential
<b>Location:</b>	Fire Department
<b>Department:</b>	Fire Department
<b>Project Manager:</b>	Jerome Yarbrough

**Description/Justification:**

The purchase of new radios and accessories to replace existing outdated and unsupported radios to provide clear and effective communications during emergency incidents. Due to upgrades in technology, the old radios are no longer supported by the manufacturer. Additionally, upgrades made to the Hall County 911 Center will cause these radios to be incompatible. The Hall County 911 Center upgrades are expected to be completed by year 2021.

<b>FUNDING SOURCES:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>TOTAL</b>		
Fire Fund/General Fund	110,000	110,000				\$ 220,000	<b>Project Estimated</b>	
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
<b>TOTAL</b>	\$ 110,000	\$ 110,000	\$ -	\$ -	\$ -	\$ 220,000	07/01/17	06/30/20

<b>PROJECT COSTS</b>	<b>Budget</b>							
	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	110,000	110,000				\$ 220,000	110,000	\$ 330,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 110,000	\$ 110,000	\$ -	\$ -	\$ -	\$ 220,000	\$ 110,000	\$ 330,000

<b>ANNUAL OPERATING IMPACT</b>							
<b>DESCRIPTION</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Legal Mandates:** N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** These radios will allow for fire suppression personnel to effectively communicate during emergency operations. NFPA and ISO requires all personnel to have radio communication equipment. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** All department suppression personnel will benefit from improved and effective communications resulting in safer working conditions. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** If current radios are not replaced, emergency communications would be interrupted. **Interjurisdictional Effects:** Without updated radio equipment, we would no longer be able to communicate with the 911 Center and Hall County fire personnel.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	<b>PROJECT NUMBER</b> <b>92061.MEQ.2000</b>  350.3500.00.542000.000
<b>DEPARTMENT PRIORITY RANKING:</b>	2	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking	

## New Station #5 &amp; #6 Planning

<b>Strategic Initiative:</b>	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	
<b>Project Type:</b>	Single Year Project ▼	
<b>Priority:</b>	A - Essential ▼	
<b>Location:</b>	Fire Department	
<b>Department:</b>	Fire Department	
<b>Project Manager:</b>	Jerome Yarbrough	

**Description/Justification:**

Planning for new Station #5 and Station #6 to include land acquisition and site development. Identifying locations for two new stations, purchase land and all preparations necessary to prepare the sites for building.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
Fire Fund/General Fund	250,000					\$ 250,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
							Start Date	Completion Date
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING	250,000					\$ 250,000	50,000	\$ 300,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 50,000	\$ 300,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel							Expense Type:
Operating							Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -		\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**Legal Mandates:** N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** The city limits of Gainesville has grown tremendously. As our city grows, our station territories expand. In addition to population and road miles, there has been an increase in multi-story properties making quick response even more crucial toward our ability to save lives and property. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** There are currently properties in the city limits of Gainesville that are outside the five mile ISO requirement. At any time, ISO could assign a split rating which could result in higher insurance premiums for these specific properties. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** Possible increased insurance premiums for property owners. Longer response times for emergency response resulting in potential for increased risk in loss of lives and property. **Interjurisdictional Effects:** N/A.

**NOTES:**

Project Costs - Planning is the estimated cost of land acquisition.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>92062.PDD.8101</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	4 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	
		350.3500.00.541000.001

## Roosevelt Square Lighting Project

Strategic Initiative:	New construction	
Project Type:	Single Year Project	
Critical Need Ranking	B - Desirable	
Location:	Roosevelt Square	
Department:	Public Works - Public Lands and Buildings	
Project Manager:	Troy Grizzle	

## Description/Justification:

Install three new light poles on the walkway between the Park Side on the Square and Roosevelt Square. There is no lighting in the section and it is extremely dark when coming from downtown toward Roosevelt Square at night. This would improve safety during the overnight hours.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
General Fund	\$40,000					\$ 40,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	07/01/18	06/30/19


PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	\$40,000					\$ 40,000		\$ 40,000
EQUIPMENT/VEHICLE								
OTHER						\$ -		\$ -
TOTAL	\$40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating							Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
Total							

## CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:


**LEGAL MANDATES** : No legal mandates to meet. **FISCAL AND BUDGET IMPACTS** : Project will be paid out of General Fund. **HEALTH & SAFETY IMPACTS** : The addition of this lighting project will create a safer environment for the public that utilize the walkway at night time transitioning from Roosevelt Square to the Main St. Square before and after night time events. **ECONOMIC DEVELOPMENT IMPACTS** : There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS** : There are no environmental effects but the aesthetics of the area will be improved by adding the matching light fixtures to Roosevelt Square, and the additional lights will make the area safer for the public. **DISTRIBUTIONAL EFFECTS** : There are no Distributional effects. **DISRUPTION/INCONVENIENCE** : The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL** : If this lighting project is deferred it will **INTERJURISDICTIONAL EFFECTS** : There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

## NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential		PROJECT NUMBER
DEPARTMENT PRIORITY RANKING:	1		93150.CON.8301
CIP EVALUATION TEAM RANKING:	Critical Need Ranking		350.1565.00.541000.009



## Transportation Master Plan Implementation

<b>Strategic Initiative:</b>	Funding to address city transportation issues as detailed in the Transportation Master Plan.	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Matt Tarver	

**Description/Justification:**

This program is designed to permit City staff to allocate funds to address transportation issues per the Transportation Master Plan. These funds can be utilized for grant match initiatives, to assist in design and/or construction cost for transportation improvements in the City.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
SPLOST VII	\$ 500,000	\$ 1,100,000				\$ 1,600,000	Project Estimated	
General Fund			\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 3,300,000		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 500,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 4,900,000	07/01/18	06/30/23

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	\$ 500,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 4,900,000	\$ 500,000	\$ 5,400,000
<b>TOTAL</b>	\$ 500,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 4,900,000	\$ 500,000	\$ 5,400,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$1,100,000 in funds for FY 2019 through FY 2023; **HEALTH AND SAFETY IMPACTS:** Program will address transportation issues affecting all who travel City streets; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve traffic conditions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by all who travel City streets; **DISRUPTION/INCONVENIENCE:** Moderate; **IMPACT OF DEFERRAL:** Deferral of this program would result in continued safety and convenience impacts; **INTERJURISDICTIONAL EFFECTS:** Locations shall be chosen based on infrastructure need.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	
		<b>PROJECT NUMBER</b> <b>93103.INT.5431</b> 320.4270.00.543000.001

## Street Resurfacing Program (LMIG)

<b>Strategic Initiative:</b>	Street Resurfacing Program (LMIG)	
<b>Project Type:</b>	Reoccurring Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Jason Simms	

**Description/Justification:**

This program is to use City of Gainesville crews, or contractors as necessary, to resurface streets in the 142.7 mile City maintained system. The streets are to be selected by staff based on the road surface rating and current needs.

<b>FUNDING SOURCES:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>TOTAL</b>		
Grants	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000	<b>Project Estimated</b>	
SPLOST VII	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
<b>TOTAL</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	07/01/18	06/30/23

<b>PROJECT COSTS</b>								
<b>PROJECT COMPONENTS:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PLANNING</b>						\$ -	\$ -	\$ -
<b>CONSTRUCTION</b>	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000	\$ 2,450,000	\$ -	\$ 2,450,000
<b>EQUIPMENT/VEHICLE</b>						\$ -	\$ -	\$ -
<b>OTHER</b>	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000	\$ -	\$ 50,000
<b>TOTAL</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ -	\$ 2,500,000

<b>ANNUAL OPERATING IMPACT</b>								
<b>DESCRIPTION</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>	
<b>Personnel</b>						\$ -	<b>Expense Type:</b>	
<b>Operating</b>						\$ -	N/A	
<b>Capital Outlay</b>						\$ -	<b>Account Number:</b>	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**LEGAL MANDATES** : None; **FISCAL AND BUDGET IMPACTS**: Program requires \$500,000 in FY2019 through FY 2023, partially funded with LMIG state aid grant money; **HEALTH AND SAFETY IMPACTS**: Program will improve the safety, ride and life cycle of City streets; **ECONOMIC DEVELOPMENT IMPACTS**: Resurfacing program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS** : Program will improve aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS**: Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE**: Disruption during construction would be minimal; **IMPACT OF DEFERRAL**: Deferral would significantly increase costs to repair the City streets due to further degradation through freeze-thaw water damage, loading and aging; **INTERJURISDICTIONAL EFFECTS**: Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the wards.

**NOTES:**

This includes the LMIG grant amount of approximately \$250,000. The City match amount is to be funded from SPLOST VII.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>	
<b>DEPARTMENT PRIORITY RANKING:</b>	2		<b>93151.RMT.5206</b>	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		320.4200.00.522200.006	

## Paving Program

<b>Strategic Initiative:</b>	Paving Program	
<b>Project Type:</b>	Reoccurring Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Jason Simms	

**Description/Justification:**

This program is to use City of Gainesville crews, or contractors as necessary, to resurface streets in the 142.7 mile City maintained system. The streets are to be selected by staff based on the road surface rating and current needs.

<b>FUNDING SOURCES:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>TOTAL</b>		
SPLOST VII	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 3,300,000	<b>Project Estimated</b>	
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 3,300,000	07/01/18	06/30/23

<b>PROJECT COSTS</b>								
	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PROJECT COMPONENTS:</b>								
<b>PLANNING</b>						\$ -	\$ -	\$ -
<b>CONSTRUCTION</b>	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 3,250,000	\$ -	\$ 3,250,000
<b>EQUIPMENT/VEHICLE</b>						\$ -	\$ -	\$ -
<b>OTHER</b>	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000	\$ -	\$ 50,000
<b>TOTAL</b>	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 3,300,000	\$ -	\$ 3,300,000

<b>ANNUAL OPERATING IMPACT</b>							
<b>DESCRIPTION</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
<b>Personnel</b>						\$ -	<b>Expense Type:</b>
<b>Operating</b>						\$ -	N/A
<b>Capital Outlay</b>						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES** : None; **FISCAL AND BUDGET IMPACTS**: Program requires \$660,000 in FY2019 through FY 2023; **HEALTH AND SAFETY IMPACTS**: Program will improve the safety, ride and life cycle of City streets; **ECONOMIC DEVELOPMENT IMPACTS**: Paving program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS** : Program will improve aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS**: Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE**: Disruption during construction would be minimal; **IMPACT OF DEFERRAL**: Deferral would significantly increase costs to repair the City streets due to further degradation through freeze-thaw water damage, loading and aging; **INTERJURISDICTIONAL EFFECTS**: Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the wards.

**NOTES:**

DEPARTMENT DIRECTOR RANKING:	A - Essential		PROJECT NUMBER
DEPARTMENT PRIORITY RANKING:	3		93132.RMT.5206
CIP EVALUATION TEAM RANKING:	Critical Need Ranking		320.4200.00.522200.006

## Streetscaping - Washington St. and Bradford St.

<b>Strategic Initiative:</b>	Streetscaping - Washington St. and Bradford St.	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	B - Desirable	
<b>Location:</b>	Washington St./Bradford St.	
<b>Department:</b>	Public Works Engineering	
<b>Project Manager:</b>	Jason Justice	

**Description/Justification:**

This project will include the reconstruction and streetscaping of Washington St. from the intersection of Washington and Green St. to the intersection of Washington and Bradford St. It will also include the reconstruction and streetscaping of Bradford St. from the intersection of Bradford and Washington St. to the intersection of Bradford St. and Academy St. This project will consist of relocating utilities, removal and replacement of sidewalk, removal and replacement of curb and gutter, resurfacing of the streets, reconstruction of storm water management infrastructure, reconstruction of the traffic control devices and striping, new pedestrian crossings and access ramps, new lighting, new signage, new tree plantings and other landscaping. The City will hire an engineering consultant to design the project and a contractor for construction.

<b>FUNDING SOURCES:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>TOTAL</b>		
General Fund	\$ 400,000					\$ 400,000	<b>Project Estimated</b>	
DWR	\$ 650,000					\$ 650,000		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
<b>TOTAL</b>	\$ 1,050,000		\$ -	\$ -	\$ -	\$ 1,050,000	07/01/18	06/30/19

<b>PROJECT COSTS</b>	<b>Budget</b>							
<b>PROJECT COMPONENTS:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
PLANNING						\$ -	\$ 1,200,000	\$ 1,200,000
CONSTRUCTION	\$ 1,000,000					\$ 1,000,000		\$ 1,000,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	\$ 50,000					\$ 50,000		\$ 50,000
<b>TOTAL</b>	\$ 1,050,000		\$ -	\$ -	\$ -	\$ 1,050,000	\$ 1,200,000	\$ 2,250,000

**ANNUAL OPERATING IMPACT**

<b>DESCRIPTION</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000	Reoccurring Expense
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Project requires \$1,050,000 in FY19 for project construction; **HEALTH AND SAFETY IMPACTS:** None; **ECONOMIC DEVELOPMENT IMPACTS:** Project will provide improved pedestrian access and amenities to the downtown area; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project will provide improved pedestrian access, improved aesthetics and amenities to the downtown area; **DISTRIBUTIONAL EFFECTS:** None; **DISRUPTION/INCONVENIENCE:** Disruption during construction would require coordination and management; **IMPACT OF DEFERRAL:** None; **INTERJURISDICTIONAL EFFECTS:** None.

**NOTES:**

Design to include Spring St. and Green St. (between Spring St. and Washington St.).

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	<b>PROJECT NUMBER</b> <b>93115.RMT.5206</b>  350.4200.00.522200.006
<b>DEPARTMENT PRIORITY RANKING</b>	4	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking	

## Davis Street Extension

<b>Strategic Initiative:</b>	Davis Street Extension	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Davis Street (from Wills St to SR 60/Queen City Pkwy)	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Matt Tarver	

**Description/Justification:**

This project will connect Davis Street between Wills Street and SR 60/Queen City Parkway.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
Community Development BG	\$ 75,000					\$ 75,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 75,000	\$ -	\$ -	\$ -		\$ 75,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 75,000					\$ 75,000		\$ 75,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 75,000	\$ -	\$ -	\$ -		\$ 75,000	\$ -	\$ 75,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$75,000 in funds for FY19; **HEALTH AND SAFETY IMPACTS:** None; **ECONOMIC DEVELOPMENT IMPACTS:** Improves access to Midtown; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Improves access to Midtown; **DISTRIBUTIONAL EFFECTS:** None; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** None; **INTERJURISDICTIONAL EFFECTS:** None.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	<div>▼</div> <div>▼</div> <div>▼</div>	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	6		<b>93160.PDD.8101</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		340.4100.00.541000.001

## Dawsonville Highway / McEver Road Connector

<b>Strategic Initiative:</b>	Dawsonville Highway / McEver Road Connector	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Dawsonville Highway / McEver Road Corridor	
<b>Department:</b>	Public Works Engineering	
<b>Project Manager:</b>	Matt Tarver	

**Description/Justification:**

This project will include the design and construction of a connector road between McEver Road and SR 53/Dawsonville Highway. This project will consist of relocating utilities, right-of-way acquisition and road construction. The City will hire an engineering consultant to design the project and a contractor for construction.

<b>FUNDING SOURCES:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>TOTAL</b>		
General Fund	\$ 900,000	\$ 1,250,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ 5,150,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
<b>TOTAL</b>	\$ 900,000	\$ 1,250,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ 5,150,000	07/01/18	06/30/22

<b>PROJECT COSTS</b>	<b>Budget</b>							
						<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PROJECT COMPONENTS:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>			
PLANNING	\$ 900,000					\$ 900,000	\$ -	\$ 900,000
CONSTRUCTION		\$ 1,250,000	\$ 1,500,000	\$ 1,500,000		\$ 4,250,000	\$ -	\$ 4,250,000
EQUIPMENT/VEHICLE							\$ -	\$ -
OTHER	\$ -					\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 900,000	\$ 1,250,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ 5,150,000	\$ -	\$ 5,150,000

**ANNUAL OPERATING IMPACT**

<b>DESCRIPTION</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FIVE YEAR TOTAL</b>		
Personnel						\$ -	<b>Other:</b>	
Operating						\$ -		
Capital Outlay						\$ -	<b>Account Number:</b>	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Project requires \$1,000,000 in FY19 for project design and \$1,250,000 in FY20 and FY21 and \$1,000,000 in FY22 for right-of-way acquisition and construction; **HEALTH AND SAFETY IMPACTS:** None; **ECONOMIC DEVELOPMENT IMPACTS:** Project will improve traffic congestion along the Dawsonville Highway corridor and better access for businesses; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project will provide improve traffic congestion along the Dawsonville Highway corridor allowing for less traffic delays in the area; **DISTRIBUTIONAL EFFECTS:** None; **DISRUPTION/INCONVENIENCE:** Disruption during construction would require coordination and management; **IMPACT OF DEFERRAL:** None; **INTERJURISDICTIONAL EFFECTS:** None.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	<b>PROJECT NUMBER</b> <b>93152.PDD.8101</b>  350.4100.00.541000.001
<b>DEPARTMENT PRIORITY RANKING</b>	7	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking	



## Sidewalk Program

<b>Strategic Initiative:</b>	Sidewalk Program	
<b>Project Type:</b>	Reoccurring Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Jason Simms	

**Description/Justification:**

This program is to use City of Gainesville crews, or contractors as necessary, to construct, repair and maintain sidewalks throughout the City. The sections are to be selected by staff based on the current needs.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
General Fund	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 375,000</b>	<b>07/01/18</b>	<b>06/30/23</b>

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000		\$ 375,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 375,000</b>	<b>\$ -</b>	<b>\$ 375,000</b>

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Program requires \$75,000 in FY2019 through FY 2023; **HEALTH AND SAFETY IMPACTS:** Program will improve the safety for pedestrian traffic along City streets; **ECONOMIC DEVELOPMENT IMPACTS:** Program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve safety, convenience and aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS:** Benefits of this program would be experienced by all traffic traveling City streets; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Deferral would lead to increased construction costs in the future; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen by the Department to distribute the improvements throughout the City.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<div style="border: 1px solid black; padding: 5px; display: inline-block;"> <b>PROJECT NUMBER</b>  <b>93111.RMT.5207</b> </div>
<b>DEPARTMENT PRIORITY RANKING</b>	8 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

350.4200.00.522200.007

## Roadway Patching Program

<b>Strategic Initiative:</b>	Roadway Patching Program	
<b>Project Type:</b>	Reoccurring Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	City wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Jason Simms	

**Description/Justification:**

This program is to use City of Gainesville crews, or contractors as necessary, to deep patch streets and/or pave in the 142.7 mile City maintained system. The streets are to be selected by staff based on the road surface rating and current needs.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
General Fund	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 625,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 625,000</b>	<b>07/01/18</b>	<b>06/30/23</b>

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 625,000		\$ 625,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 625,000</b>	<b>\$ -</b>	<b>\$ 625,000</b>


**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES** : None; **FISCAL AND BUDGET IMPACTS**: Program requires \$125,000 for FY19 through FY23; **HEALTH AND SAFETY IMPACTS**: Program will reduce potholes thus improving safety and extend life cycle of City streets; **ECONOMIC DEVELOPMENT IMPACTS**: Patching is a precursor to resurfacing which encourages economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS**: None; **DISTRIBUTIONAL EFFECTS**: Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE** : Disruption during construction would be minimal; **IMPACT OF DEFERRAL**: Impact of deferral would be significant increase of costs to repair the City streets due to further degradation through freeze-thaw water damage, loading and aging; **INTERJURISDICTIONAL EFFECTS**: Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the wards.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	9		<b>93075.RMT.5206</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		350.4200.00.522200.006

## Traffic Calming and Road Safety Devices Program

<b>Strategic Initiative:</b>	Traffic Calming and Road Safety Devices Program	
<b>Project Type:</b>	Reoccurring Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering	
<b>Project Manager</b>	Jason Simms	

**Description/Justification:**

This program will allow Public Works Staff to install crosswalks, speed tables, and install traffic signs as needed to address safety concerns that may arise. This funding may also be used to mark intersections, crosswalks, and install, maintain, and repair traffic safety devices.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
General Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000	07/01/18	06/30/22


PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000		\$ 200,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000	\$ -	\$ 200,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -		\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Program requires \$40,000 for FY19 through FY 2022; **HEALTH AND SAFETY IMPACTS:** Program will improve the effect of Road Safety devices and provide Traffic Calming; **ECONOMIC DEVELOPMENT IMPACTS:** None; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to install traffic calming measures on the City streets and could cause a failure of a road safety device; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on staff's concerns regarding safety devices and Traffic Calming needs.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	11		<b>93114.RMT.5206</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		350.4200.00.522200.006

## Roadway Beautification

<b>Strategic Initiative:</b>	Roadway Beautification	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	City wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Jason Justice	

**Description/Justification:**

This program is to install landscaping and complete other roadway beautification projects as may be determined by Public Works Engineering. The City is responsible for maintaining the landscaping therefore there will be a reoccurring maintenance expense.

<b>FUNDING SOURCES:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>TOTAL</b>	<b>Project Estimated</b>	
General Fund	\$ 150,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 550,000		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
						\$ -		
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 550,000</b>	<b>07/01/18</b>	<b>06/30/23</b>

<b>PROJECT COSTS</b>	<b>Budget</b>							
	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PROJECT COMPONENTS:</b>								
<b>PLANNING</b>						\$ -		\$ -
<b>CONSTRUCTION</b>	\$ 150,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 550,000		\$ -
<b>EQUIPMENT/VEHICLE</b>						\$ -		\$ -
<b>OTHER</b>						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$ -</b>

**ANNUAL OPERATING IMPACT**

<b>DESCRIPTION</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
<b>Personnel</b>						\$ -	<b>Expense Type:</b>
<b>Operating</b>	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000	Reoccurring Expense
<b>Capital Outlay</b>						\$ -	<b>Account Number:</b>
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>		<b>\$ 120,000</b>	

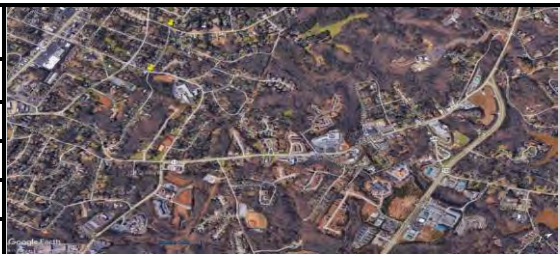
**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Program requires \$100,000 for FY19 through FY23 for construction and a recurring maintenance cost of \$30,000 for FY19 through FY23. Additional funds are desirable for other beautification initiatives in other areas; **HEALTH AND SAFETY IMPACTS:** None; **ECONOMIC DEVELOPMENT IMPACTS:** None; **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** Project aesthetically improves a major gateway into the City; **PROJECT FEASIBILITY:** The project can be implemented as planned; **DISTRIBUTIONAL EFFECTS:** None; **DISRUPTION/INCONVENIENCE:** Minimal inconvenience; **IMPACT OF DEFERRAL:** None; **UNCERTAINTY OF RISK:** None; **INTERJURISDICTIONAL EFFECTS:** None.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>	
<b>DEPARTMENT PRIORITY RANKING</b>	12		<b>93100.RMT.5206</b>	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		350.4200.00.522200.006	

## Park Hill Drive Improvements

<b>Strategic Initiative:</b>	Funding to address city transportation issues as detailed in the Transportation Master Plan.	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Davis Street	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Matt Tarver	

**Description/Justification:**

This project will improve the corridor of SR11/Park Hill Drive from Riverside Drive to SR369/Limestone Parkway.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
General Fund	\$ 425,000	\$ 1,500,000	\$ 1,500,000			\$ 3,425,000	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 425,000	\$ 1,500,000	\$ 1,500,000	\$ -		\$ 3,425,000	07/01/18	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	\$ 425,000					\$ 425,000		\$ 425,000
CONSTRUCTION		\$ 1,500,000	\$ 1,500,000			\$ 3,000,000		\$ 3,000,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 425,000	\$ 1,500,000	\$ 1,500,000	\$ -		\$ 3,425,000	\$ -	\$ 3,425,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$400,000 in funds for FY 2019; **HEALTH AND SAFETY IMPACTS:** Project will improve safety along the corridor; **ECONOMIC DEVELOPMENT IMPACTS:** Improves transportation through the corridor; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Improves access along the corridor; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by all who travel the corridor; **DISRUPTION/INCONVENIENCE:** Disruption during construction would require coordination and management; **IMPACT OF DEFERRAL:** Increased traffic along the corridor; **INTERJURISDICTIONAL EFFECTS:** None.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	13 ▼		<b>93153.PDD.8101</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼		350.4100.00.541000.001

## Green Street Study Implementation

<b>Strategic Initiative:</b>	Green Street Study Implementation	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Green Street	
<b>Department:</b>	Public Works Engineering	
<b>Project Manager:</b>	Matt Tarver	

### Description/Justification:

This project will implement the recommendations made as part of the Green Street Study completed in FY 2018.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
General Fund	\$ 100,000	\$ 250,000	\$ 250,000			\$ 600,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 100,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ 600,000	07/01/18	06/30/21

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 100,000	\$ 250,000	\$ 250,000			\$ 600,000		\$ 600,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 100,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ 600,000	\$ -	\$ 600,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

### CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Project requires \$250,000 in FY2019 and \$250,000 for FY 2020 and FY2021; **HEALTH AND SAFETY IMPACTS:** None; **ECONOMIC DEVELOPMENT IMPACTS:** Should assist with economic development in the Green Street area ; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** None; **DISTRIBUTIONAL EFFECTS:** Unknown at this time ; **DISRUPTION/INCONVENIENCE:** Unknown at this time ; **IMPACT OF DEFERRAL:** None; **INTERJURISDICTIONAL EFFECTS:** None.


### NOTES:

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	<b>PROJECT NUMBER</b> <b>93134.PDD.8101</b>
<b>DEPARTMENT PRIORITY RANKING</b>	15	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking	

350.4100.00.541000.001



## Asphalt Preservation Program

<b>Strategic Initiative:</b>	Asphalt Preservation Program	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	City wide	
<b>Department:</b>	Public Works Engineering	
<b>Project Manager:</b>	Matt Tarver	

**Description/Justification:**

This project is to use City of Gainesville crews, or contractors as necessary, to perform asphalt preservation methods within the 142.7 mile City maintained system. The streets are to be selected by staff based on the current needs.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
General Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000		\$ 200,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000		\$ 200,000	07/01/17	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000		\$ 200,000		\$ 200,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000		\$ 200,000	\$ -	\$ 200,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Program requires \$25,000 in FY 2019 and \$50,000 in FY 2019 through FY 2023; **HEALTH AND SAFETY IMPACTS:** Program will extend life cycle of City streets; **ECONOMIC DEVELOPMENT IMPACTS:** Program extends existing pavement life encourages economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** None; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair the City streets due to further degradation through freeze-thaw water damage; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the wards.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	18		<b>93113.RMT.5206</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		350.4200.00.522200.006

## Intelligent Transportation Systems Evaluation and Implementation

<b>Strategic Initiative:</b>	This is a proactive project designed to evaluate and intercommunicate existing devices.	
<b>Project Type:</b>	Reoccurring Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Various	
<b>Department:</b>	Public Works Traffic	
<b>Project Manager:</b>	Rhonda Brady	

**Description/Justification:**

Recently there have been many areas of Intelligent Transportation Systems (ITS) installed in the City. Examples of the types of ITS devices include fiber communication lines and cameras installed by the City IT department and the Georgia Department of Transportation. These devices were installed for various uses at various times for various reasons. This project will "bridge" all of these devices together and bring their functionality to a central location. Project involves two steps: evaluation and implementation. City staff has drafted plans that will "fill-in" the missing communication gaps that currently exist. Based on these plans a contractor will be hired to install these missing links, repair damaged links, and where available "bridge" the gaps between existing GDOT fiber and City IT fiber. Project will enable a constant link of communication to our major corridor's traffic signals and enable real-time adjustments to signal timing saving fuel and time for commuters. It will also permit internet users the ability to access traffic cameras through the GDOT website. Project will save the city an estimated \$14,800 in equipment costs.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
SPLOST VII	\$300,000	\$300,000	\$110,000	\$110,000	\$110,000	\$ 930,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 300,000	\$ 300,000	\$ 110,000	\$ 110,000	\$110,000	\$ 930,000	07/01/18	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	\$250,000	\$275,000	\$100,000	\$100,000	\$100,000	\$ 825,000		\$ 825,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	\$50,000	\$25,000	\$10,000	\$10,000	\$10,000	\$ 105,000		\$ 105,000
<b>TOTAL</b>	\$ 300,000	\$ 300,000	\$ 110,000	\$ 110,000	\$110,000	\$ 930,000	\$ -	\$ 930,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	Operating Budget Expenses	
Capital Outlay	(\$4,320)	(\$4,320)	(\$4,320)	(\$4,320)	(\$4,320)	\$ (21,600)	Account Number:	
<b>Total</b>	\$ (4,320)	\$ (4,320)	\$ (4,320)	\$ (4,320)	\$ (4,320)	\$ (21,600)		


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** Project not required by federal or state mandates; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$300,000 for FY 2019 and reduces existing yearly Capital Outlay by \$4320 per year in phone line costs that are necessary to communicate to signalized intersections; **HEALTH AND SAFETY IMPACTS:** Project improves the traffic monitoring capability, allowing the city to more effectively handle traffic situations by informing the public which reduces traffic delay; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project permits the traffic signal and monitoring system to operate more efficiently thereby reducing delays to the motorist and reducing noxious emissions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of these roadways; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** Deferral of this project results in the continued disuse of existing communication lines and yearly continued capital outlay of \$14,800; **INTERJURISDICTIONAL EFFECTS:** Project developed based on infrastructure need.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1		<b>93116.RMT.5206</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		320.4270.00.522200.006

## Shallowford Corridor Signal Upgrades

<b>Strategic Initiative:</b>	Signal Upgrade	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Traffic	
<b>Department:</b>	Public Works	
<b>Project Manager:</b>	Rhonda Brady	

**Description/Justification:**

Project is necessary to meet State ADA mandates at the signalized intersections along the corridor. Project will require the construction of ADA facilities with pedestrian signal displays, and the upgrade of the existing traffic signal equipment needed. Upgrading of the intersection's signal equipment permits a more safe and efficient operation of the intersections by reducing travel delay. The upgrade will reduce the opportunity of operational failure of the intersection and will also save the city maintenance costs by reducing the opportunity for after-hours emergency failure calls associated with older equipment.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
SPLOST VII	\$100,000					\$100,000	Start Date	Completion Date
						\$-		
						\$-		
						\$-		
<b>TOTAL</b>	\$100,000	\$-	\$-	\$-	\$-	\$100,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$-		\$-
CONSTRUCTION						\$-		\$-
EQUIPMENT/VEHICLE	\$100,000					\$100,000		\$100,000
OTHER						\$-		\$-
<b>TOTAL</b>	100,000	\$-	\$-	\$-	\$-	\$100,000	\$-	

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$-	Expense Type:
Operating						\$0	N/A
Capital Outlay						\$-	Account Number:
<b>Total</b>	\$0	\$0	\$0	\$0	\$0	\$0	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

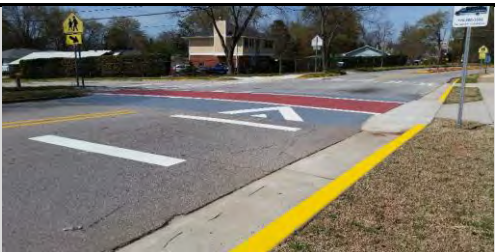
LEGAL MANDATES : Project addresses State ADA mandates at traffic signals; FISCAL AND BUDGETARY IMPACTS : Project requires \$100,000 for FY 2019; HEALTH AND SAFETY IMPACTS: Project provides a safer means for pedestrians to cross the intersection; ECONOMIC DEVELOPMENT IMPACTS: Improves the roadway and pedestrian pathway infrastructure; ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS: Project illustrates support for the ADA pedestrian lobby; DISTRIBUTIONAL EFFECTS: Benefits would be experienced by users of these roadways; DISRUPTION/INCONVENIENCE : Minimal; IMPACT OF DEFERRAL : Deferral of this program would result in the continued lack of ADA pedestrian facilities and the associated safety impacts thereof; INTERJURISDICTIONAL EFFECTS: Location was chosen based on infrastructure need.

**NOTES:**

Shallowford @ Skelton - Shallowford @ Pearl Nix - Shallowford @ Plaza Dr.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2		<b>93154.RMT.5206</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		320.4270.00.522200.006

## Thermoplastic Restriping of City Streets

<b>Strategic Initiative:</b>	This is a proactive preventative maintenance project designed to meet federal mandates		
<b>Project Type:</b>	Multi-Year Project		
<b>Critical Need Ranking:</b>	A - Essential		
<b>Location:</b>	Various Location		
<b>Department:</b>	Public Works Traffic		
<b>Project Manager:</b>	Rhonda Brady		

**Description/Justification:**  
This project is designed to allow the city to meet Federal compliance mandates regarding the thermoplastic restriping of streets within the city limits of Gainesville as determined by Public Works staff members. This project is necessary to meet Federal mandates requiring city streets of certain classification to be appropriately striped for the safety of the traveling public.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
General Fund	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$ 275,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 275,000	07/01/18	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	55,000	55,000	55,000	55,000	55,000	\$ 275,000		\$ 275,000
<b>TOTAL</b>	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 275,000	\$ -	\$ 275,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**  
**LEGAL MANDATES:** Project required by federal and state mandates; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$55,000 for FY 2018 ; **HEALTH AND SAFETY IMPACTS:** Project improves the management of traffic, permitting the driver to more safely negotiate city streets; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project creates the clear and consistent communication to the driver promoting reduced travel delays and reduced noxious emissions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of these roadways; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** potential impact of deferral are the safety and legal impacts of noncompliance. **INTERJURISDICTIONAL EFFECTS:** None.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	3		<b>93081.RMT</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		340.4200.00.522200.0006

## Replacement Bucket Truck

<b>Strategic Initiative:</b>	Replacement Bucket Truck	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Traffic	
<b>Department:</b>	Traffic	
<b>Project Manager:</b>	Tommy Hunt	

**Description/Justification:**

As a means of reducing our maintenance and fuel usage over the coming years, Traffic Engineering is requesting a replacement vehicle for our existing 1996 Ford F800 Bucket Truck (Asset# 0015459). The bucket truck hydraulics on this unit is still an issue after the hydraulic system was rebuilt. The vehicle reduces productivity and response time.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
GF	180,000					\$180,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$180,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$-
CONSTRUCTION						\$ -		\$-
EQUIPMENT/VEHICLE	180,000					180,000		\$180,000
OTHER						\$ -		\$-
<b>TOTAL</b>	180,000	\$ -	\$ -	\$ -	\$ -	180,000	\$-	\$180,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$-	Expense Type:
Operating	(15,000)	(2,000)	(2,000)	(2,000)	(2,000)	(23,000)	N/A
Capital Outlay						\$-	Account Number:
<b>Total</b>	(\$15,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$23,000)	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

LEGAL MANDATES: Project not required by federal or state mandates; FISCAL AND BUDGETARY IMPACTS: Project requires \$180,000 for FY 2019 and reduces existing yearly cost by \$15,000; HEALTH AND SAFETY IMPACTS: Vehicle cannot be used without significant repairs. It is slower to respond to user commands; ECONOMIC DEVELOPMENT IMPACTS: Improves the city's vehicular fleet; ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS: New vehicle will operate more efficiently thereby reducing delays to city projects due to reduced maintenance downtime and reduced noxious emissions; DISTRIBUTIONAL EFFECTS: Benefits would be experienced by users of this vehicle; DISRUPTION/INCONVENIENCE: Significant to the installation and maintenance of traffic signals; IMPACT OF DEFERRAL: Higher repair-maintenance, fuel costs, and reduced crew productivity due to the loss of this vehicle being repaired; INTERJURISDICTIONAL EFFECTS: Location was chosen based on infrastructure need.


**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable
<b>DEPARTMENT PRIORITY RANKING</b>	4
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking

**PROJECT NUMBER**  
**93155.MEQ.2200**

350.4270.00.542200.000

## Leaf Box Dump Truck

<b>Strategic Initiative:</b>	Replacement Equipment	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Various	
<b>Department:</b>	Public Works - Streets Maintenance	
<b>Project Manager:</b>	Brett Mosley	

**Description/Justification:**

New Box style truck used for leaf collection and chipper operation. This will give department enough fleet vehicles to meet the job requirements. We are currently short one box truck necessary for leaf pick-up and disposal.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
General Fund/Lease Proceeds	\$66,000	\$67,000	\$67,000			\$ 200,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 66,000		\$ 67,000	\$ -	\$ -	\$ 200,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	\$200,000					\$ 200,000	-	\$ 200,000
CONSTRUCTION						\$ -	-	\$ -
EQUIPMENT/VEHICLE						\$ -	-	\$ -
OTHER						\$ -	-	\$ -
<b>TOTAL</b>	\$ 200,000		\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	(\$1,200)	(\$1,200)	(\$1,200)	(\$1,200)	(\$1,200)	\$ (6,000)	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ (1,200)	\$ (1,200)	\$ (1,200)	\$ (1,200)	(\$1,200)	\$ (6,000)	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES :** No legal mandates to meet. **FISCAL AND BUDGET IMPACTS :** Project will be paid out of lease proceeds. It is to be a new pick up truck. Cost for maintenance should decrease with the purchase of a new vehicle. **HEALTH & SAFETY IMPACTS :** There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS :** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL :** If the purchase has to be deferred the current vehicle will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.


**NOTES:**

Should save approximately \$1200 per year in maintenance and fuel costs.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>	
<b>DEPARTMENT PRIORITY RANKING:</b>	1			
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking			



## FY2019 Asphalt Patch Truck

<b>Strategic Initiative:</b>	Replacement Equipment	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Various	
<b>Department:</b>	Public Works - Streets Maintenance	
<b>Project Manager:</b>	Todd Beebe	

**Description/Justification:**

This Asphalt Truck will be purchased with the purpose of assisting in road patching and paving. It replaces a 1986 Patch Truck that no longer functions properly and fails to meet DOT standards. As a result of our current equipment limitation we have turned to using bagged products and consultants to address pot holes and patches. This would allow the Streets Division to address larger patching and pavement issues.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
General Fund/Lease Proceeds	\$60,000	\$60,000	\$60,000			\$ 180,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -	07/01/18	06/30/19
						\$ -		
<b>TOTAL</b>	\$ 60,000	\$ 60,000		\$ -	\$ -	\$ 180,000		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -	-	\$ -
CONSTRUCTION						\$ -	-	\$ -
EQUIPMENT/VEHICLE	\$180,000					\$ 180,000	-	\$ 180,000
OTHER						\$ -	-	\$ -
<b>TOTAL</b>	\$ 180,000	\$ -		\$ -	\$ -	\$ 180,000	\$ -	\$ 180,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	\$1,000	\$1,000	\$1,000	\$1,500	\$1,500	\$ 6,000	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,500	\$1,500	\$ 6,000	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

LEGAL MANDATES: No legal mandates to meet. FISCAL AND BUDGET IMPACTS: Project will be paid out of the General Fund. The new Asphalt Patch Truck will increase the productivity of the department. HEALTH & SAFETY IMPACTS: There are no major health and safety impacts, though usually new equipment has improved safety features. ECONOMIC DEVELOPMENT IMPACTS: There are no economic development impacts. ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS: There are no environmental, aesthetic, or social effects. DISTRIBUTIONAL EFFECTS: Work crews will benefit from the purchase of new equipment. DISRUPTION/INCONVENIENCE: The project presents no complications on being implemented as planned. IMPACT OF DEFERRAL: If the purchase has to be deferred the current equipment will continue to be used. INTERJURISDICTIONAL EFFECTS: There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	2		
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		

## New Leaf Vacuum Machines

<b>Strategic Initiative:</b>	Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Various	
<b>Department:</b>	Public Works - Streets Maintenance	
<b>Project Manager:</b>	Brett Mosley	

**Description/Justification:**

This request is to purchase two replacement leaf vacuum machines. The divisions currently has five (5) leaf machines, these pieces of equipment have many moving parts and are prone to break downs. Having replacements and spares will help greatly help with the a clean and efficient leaf collection operation.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
General Fund	\$70,000					\$ 70,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 70,000	\$ -		\$ -	\$ -	\$ 70,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -	-	\$ -
CONSTRUCTION						\$ -	-	\$ -
EQUIPMENT/VEHICLE	\$70,000					\$ 70,000	-	\$ 70,000
OTHER						\$ -	-	\$ -
<b>TOTAL</b>	\$ 70,000	\$ -		\$ -	\$ -	\$ 70,000	\$ -	\$ 70,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	(\$3,000)	(\$1,200)	(\$1,200)	(\$1,200)	(\$1,200)	\$ (7,800)	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ (3,000)	\$ (1,200)	\$ (1,200)	\$ (1,200)	(\$1,200)	\$ (7,800)	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


LEGAL MANDATES: No legal mandates to meet. FISCAL AND BUDGET IMPACTS: Project will be paid out of lease proceeds. New Leaf Machines will increase the productivity of the department.. HEALTH & SAFETY IMPACTS: There are no major health and safety impacts, though usually new equipment has improved safety features. ECONOMIC DEVELOPMENT IMPACTS: There are no economic development impacts. ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS: There are no environmental, aesthetic, or social effects. DISTRIBUTIONAL EFFECTS: Work crews will benefit from the purchase of new equipment. DISRUPTION/INCONVENIENCE: The project presents no complications on being implemented as planned. IMPACT OF DEFERRAL: If the purchase has to be deferred the current equipment will continue to be used. INTERJURISDICTIONAL EFFECTS: There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

**NOTES:**

Should save approximately \$1200 per year in maintenance and fuel costs.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<div>PROJECT NUMBER</div>
<b>DEPARTMENT PRIORITY RANKING:</b>	3 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## FY2019 Mini Excavator

<b>Strategic Initiative:</b>	Replacement Equipment	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Various	
<b>Department:</b>	Public Works - Streets Maintenance	
<b>Project Manager:</b>	Brett Mosley	

**Description/Justification:**

The Mini Excavator will allow the Streets Division to remove and replace sidewalks in areas that a larger backhoe will not fit. The new excavator will replace the current one that was purchased in 1999 that has become a maintenance issue.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
LP\GF	\$100,000					\$ 100,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 100,000	\$ -		\$ -	\$ -	\$ 100,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -	-	\$ -
CONSTRUCTION						\$ -	-	\$ -
EQUIPMENT/VEHICLE	\$100,000					\$ 100,000	-	\$ 100,000
OTHER						\$ -	-	\$ -
<b>TOTAL</b>	\$ 100,000	\$ -		\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	(\$1,500)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	\$ (5,500)	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ (1,500)	\$ (1,000)	\$ (1,000)	\$ (1,000)	(\$1,000)	\$ (5,500)	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

LEGAL MANDATES: No legal mandates to meet. FISCAL AND BUDGET IMPACTS: Project will be paid out of lease proceeds. New Mini Excavator will increase the productivity of the department. HEALTH & SAFETY IMPACTS: There are no major health and safety impacts, though usually new equipment has improved safety features. ECONOMIC DEVELOPMENT IMPACTS: There are no economic development impacts. ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS: There are no environmental, aesthetic, or social effects. DISTRIBUTIONAL EFFECTS: Work crews will benefit from the purchase of new equipment. DISRUPTION/INCONVENIENCE: The project presents no complications on being implemented as planned. IMPACT OF DEFERRAL: If the purchase has to be deferred the current equipment will continue to be used. INTERJURISDICTIONAL EFFECTS: There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

**NOTES:**

Should save approximately \$1200 per year in maintenance and fuel costs.

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	4		
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		

## Stormwater Rehabilitation Program

<b>Strategic Initiative:</b>	Storm Drainage Maintenance	<b>Photo:</b>
<b>Project Type:</b>	Reoccurring Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	City Wide	
<b>Department:</b>	Storm Water	
<b>Project Manager:</b>		

**Description/Justification:**  
 This project provides for the maintenance of stormwater drainage facilities at various locations throughout the City, as needed and identified by staff. This item is required as part of the City's MS-4 Stormwater Discharge Permit.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
SPLOST	900,000	843,816				\$ 1,743,816	Project Estimated	
General Fund						\$ -	Start Date	Completion Date
						\$ -		
						\$ -	July, 2013	Ongoing
<b>TOTAL</b>	\$ 900,000	\$ 843,816		\$ -		\$ 1,743,816		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	900,000	843,816		-	-	\$ 1,743,816		\$ 1,743,816
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 900,000	\$ 843,816		\$ -	\$ 20,000	\$ 1,763,816	\$ -	\$ 1,743,816

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -		\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES** : Mandated by GAEPD as part of our MS-4 Stormwater Discharge Permit; **FISCAL AND BUDGET IMPACTS** : Program requires \$20,000 for FY 2016 thru FY 2020; **HEALTH AND SAFETY IMPACTS** : Program improves the water quality of streams and may reduce flooding.; **ECONOMIC DEVELOPMENT IMPACTS** : none; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS** : Program will improve water quality ; **DISTRIBUTIONAL EFFECTS** : Benefits of this project would be experienced by users of the lake and downstream waters.; **DISRUPTION/INCONVENIENCE** : Minimal; **IMPACT OF DEFERRAL** : Deferral of this program would result in violation of the MS-4 Stormwater Discharge permit and could result in fines.; **INTERJURISDICTIONAL EFFECTS** : Locations are chosen based on stormwater infrastructure need.

**NOTES:**

This requirement is an unfunded mandate from GAEPD.

<b>DEPARTMENT DIRECTOR RANKING</b>	A - Essential	<b>PROJECT NUMBER</b> <b>25004.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	
<b>CIP EVALUATION TEAM RANKING</b>	A - Essential	
		320.4250.00.541000.009

## Automated Meter Infrastructure (AMI)

<b>Strategic Initiative:</b>	Automated Meter Infrastructure (AMI)	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Automated Meter Infrastructure (AMI) is an annual, recurring expense necessary to continue upgrade the remote meter reading capability.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund Balance	150,000	150,000	150,000	150,000	150,000	\$ 750,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -	07/01/18	06/30/19
<b>TOTAL</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000		

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	150,000	150,000	150,000	150,000	150,000	\$ 750,000		\$ 750,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000	\$ -	\$ 750,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Currently, approximately 78% of the estimated 54,800 meters in the distribution system are able to be read remotely, via antenna located on various water tanks, etc. This remote capability will ultimately encompass the entire system. This funding allows additional antenna sites to be located and antennas to be installed, increasing the system capability to remote-read consumption amounts, detect water leaks on the customer side of the meter (by detecting continuous water use), and reduce the amount of field time (and use of City vehicles). There are no legal mandates; the capital costs have been identified in the CIP. The disruptional impacts will be minimal at the time of meter installation, and will actually be decreased when all meters are remote-read capable.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	PROJECT NUMBER <b>18216.CON.8305</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		Department of Water Resources

## Asset Management Implementation and Improvements

<b>Strategic Initiative:</b>	Asset Management Implementation and Improvements	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
To provide funding for the implementation of the Asset Management Program

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP FUNDS	200,000	300,000	300,000	300,000	300,000	\$ 1,400,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
<b>TOTAL</b>	\$ 200,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,400,000	07/01/18	Ongoing

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	200,000					\$ 200,000		\$ 200,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER		300,000	300,000	300,000	300,000	\$ 1,200,000		\$ 1,200,000
<b>TOTAL</b>	\$ 200,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,400,000	\$ -	\$ 1,400,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Over the past several fiscal years, staff from the Department Water Resources has met with several consultants and vendors concerning a comprehensive asset management program. Staff feels confident that, long term, such a program will assist in guiding the utility into the future in a most cost-effective manner. This first year expense will be incurred implementing the kickoff of this new Program.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	Priority Ranking ▼	
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		<b>PROJECT NUMBER</b>
		<b>10010.XXX.XXXX</b>



## Athens Hwy Sanitary Sewer Extension

<b>Strategic Initiative:</b>	Athens Hwy Sanitary Sewer Extension	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Design and Bidding Services, as well as Construction of the Athens Highway Sanitary Sewer Extension.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	3,000,000	1,000,000				\$ 4,000,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 3,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 4,000,000	07/01/18	06/30/20

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	3,000,000	1,000,000				\$ 4,000,000	500,000	\$ 4,500,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 3,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 4,000,000	\$ 500,000	\$ 4,500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
An area has been identified on the south side of the City where additional future growth can occur. However, in order to increase this area's development potential, the provision of sanitary sewer service is mandatory. Over several decades, individual parcels in the Allen Creek area have been acquired by the City with the intention of consolidating these parcels into a master tract of land, suitable for recreational facilities, Public Safety Training facilities, etc. In order to allow more intensive development, sanitary sewer is needed. This multi-year project involves the design services, bidding services, and construction of sanitary sewer facilities to serve this area.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	PROJECT NUMBER <b>18423</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

Department of Water Resources

## Athens Highway Utility Relocation Due to Georgia DOT Project

<b>Strategic Initiative:</b>	Athens Highway Utility Relocation Due to Georgia DOT Project	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves relocating water mains along Athens Highway due to Georgia Department of Transportation Projects.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	500,000					\$ 500,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
							Start Date	Completion Date
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	-					\$ -		\$ -
CONSTRUCTION	500,000					\$ 500,000	5,900,000	\$ 6,400,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 5,900,000	\$ 6,400,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Georgia Department of Transportation (GA DOT) is conducting roadway improvements in several locations throughout Hall County, including State Route 11/Athens Highway. These improvements require the relocation of water mains currently within the GA DOT right-of-ways so as to prevent conflicts. These relocations are to be made at the Owner's expense. This project involves the ongoing construction costs in order to accommodate GA DOT's schedule.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18741</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Clermont Pressure Zone Backup Booster Station and Ground Storage Tank

<b>Strategic Initiative:</b>	Clermont Pressure Zone Backup Booster Station and Ground Storage Tank	Photo
<b>Project Type:</b>	Capital Project Types ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves the design of a Clermont Booster Station and Ground Storage Tank

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	300,000	1,000,000	1,000,000			\$ 2,300,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 300,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 2,300,000	07/01/18	06/30/21

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING	300,000					\$ 300,000		\$ 300,000
CONSTRUCTION		1,000,000	1,000,000			\$ 2,000,000		\$ 2,000,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 300,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 2,300,000	\$ -	\$ 2,300,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This Project involves the design and construction of the Clermont Pressure Zone Booster Pump Station and the ultimate construction of an in-ground storage tank. This subsystem will provide redundancy to the existing booster station located on Highway 129. This is the beginning of the design phase, as coordination with GA DOT highway improvement plans must be included.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		<b>18931</b>

## Environmental Services Building HVAC

<b>Strategic Initiative:</b>	Environmental Services Building HVAC	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project is to replace the heating/cooling system at the Environmental Services Building.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	400,000					\$ 400,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	400,000					\$ 400,000		\$ 400,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Environmental Services Building was originally constructed in 2001. Over the past several years, the heating/cooling system in the entire building has been subject to frequent breakdown, incurring excessive expense in repairs. An additional concern (besides personnel comfort) is the functioning Laboratory, where a climate-controlled environment is required. This Building provides Environmental Services for both the Water and Wastewater sides of the utility.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18343</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Equipment Purchase - Directional Boring Machine

<b>Strategic Initiative:</b>	Equipment Purchase - Directional Boring Machine	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Equipment Purchase - Directional Boring Machine

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	150,000					\$ 150,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	-					\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	150,000					\$ 150,000		\$ 150,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The purchase of a directional boring machine is considered a new piece of equipment. This equipment will be utilized to make directional bores under pavement in order to make water taps, etc. Currently, either a "mole" of open cuts of roadway are used to install water lines under pavement. This equipment will increase the speed, accuracy and efficiency in making taps.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	PROJECT NUMBER
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		Department of Water Resources

## Equipment Purchase - Track hoe

<b>Strategic Initiative:</b>	Equipment Purchase - Track hoe	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Equipment Purchase - Track hoe

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	250,000					\$ 250,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	-					\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	250,000					\$ 250,000		\$ 250,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This purchase of a Track hoe is intended to replace an existing one. The current track hoe is a 1996 Komatsu with nearly 6,000 hours of use. It was identified for replacement by the Point System; points are calculated based on age, number of hours/mileage, and cost of recent repairs. The replacement threshold has been determined to be 25 points; the existing track hoe has 36. This is used equally between water and wastewater projects and is used where a typical backhoe has insufficient strength or reach.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>19001.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		380.4440.00.542000.000



## Flat Creek Sanitary Sewer Collection System Master Plan

<b>Strategic Initiative:</b>	Flat Creek Sanitary Sewer Collection System Master Plan	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Flat Creek Sanitary Sewer Collection System Master Plan

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	500,000					\$ 500,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	500,000					\$ 500,000		\$ 500,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Single year Expense
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Flat Creek WRF is the oldest of the two wastewater plants. Certain components of the collection system have reached the end of their useful life. Prior to the City moving forward with replacing sanitary sewer collection system components, a comprehensive review is needed to ensure resources are used in the most productive, non-wasteful manner.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18432</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Flat Creek Watershed Improvements

<b>Strategic Initiative:</b>	Flat Creek Watershed Improvements	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
To fund the design of additional Flat Creek Watershed Improvements.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	150,000	345,000	635,000			\$ 1,130,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 150,000	\$ 345,000	\$ 635,000	\$ -	\$ -	\$ 1,130,000	07/01/18	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	150,000					\$ 150,000		\$ 150,000
CONSTRUCTION		345,000	635,000			\$ 980,000		\$ 980,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 150,000	\$ 345,000	\$ 635,000	\$ -	\$ -	\$ 1,130,000	\$ -	\$ 1,130,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Improvements to the Flat Creek Watershed are required by both National Pollutant Discharge Elimination System (NPDES) Permits and the Metropolitan North Georgia Water Planning District (MNGWPD). This funding will provide design services in FY19, with construction scheduled for FY20 and FY21.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18472</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Flat Creek Water Reclamation Facility - Digester Upgrade

<b>Strategic Initiative:</b>	Flat Creek Water Reclamation Facility - Digester Upgrade	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
The Flat Creek Water Reclamation Facility requires its two anaerobic digesters to be upgrade to aerobic digesters.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	1,750,000					\$ 1,750,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	1,750,000					\$ 1,750,000	1,000,000	\$ 2,750,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000	\$ 1,000,000	\$ 2,750,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Flat Creek WRF was originally constructed using dissolved air floatation (DAF) units to remove most of the fats, oils and grease contained in the influent, and anaerobic digesters to further process the solids prior to dewatering. However, the constituent make-up of the influent has changed over the decades as a result of the City's aggressive industrial pretreatment program. As a result, an upgrade of the two 75-foot diameter digesters is needed, changing the digesters tanks to aerobic ones, to include aeration, etc. so as to reduce the amount of solids needing to be transported off-site. The tanks have had their solids removed by contractor over the past 18 months, and modifications are needed to complete this project.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>18902.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		Department of Water Resources

## Flat Creek Water Reclamation Facility Improvements

<b>Strategic Initiative:</b>	Flat Creek Water Reclamation Facility Improvements	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Flat Creek Water Reclamation Facility Improvements

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	2,868,000	6,161,000				\$ 9,029,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 2,868,000	\$ 6,161,000	\$ -	\$ -	\$ -	\$ 9,029,000	07/01/18	Ongoing

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	350,000	740,000				\$ 1,090,000		\$ 1,090,000
CONSTRUCTION	2,518,000	5,421,000				\$ 7,939,000		\$ 7,939,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 2,868,000	\$ 6,161,000	\$ -	\$ -	\$ -	\$ 9,029,000	\$ -	\$ 9,029,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Flat Creek Water Reclamation Facility was originally constructed in the 1960's. Although the Facility has undergone several major improvements since original construction, several large systems and subsystems, including the final clarifier, the septage Handling Station, the UV Disinfection System, Solids Dewatering, the Main Carousal, etc., are reaching the end of their service life. In addition, regulatory challenges continue to develop. As these replacements/improvements are identified, this funding will ensure the ongoing replacements/improvements are able to be planned, purchased and installed in a timely manner.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	PROJECT NUMBER <b>18452</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

## Flat Creek Water Reclamation Facility Master Plan

<b>Strategic Initiative:</b>	Flat Creek Water Reclamation Facility Master Plan	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Flat Creek Water Reclamation Facility Master Plan

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	250,000					\$ 250,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	250,000					\$ 250,000	250,000	\$ 500,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ 500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Flat Creek WRF is the oldest of the two wastewater plants. In past years, whenever the City was seeking additional treatment capacity, the facility was reviewed holistically to ensure any upgrades or other improvements were congruent with future plans. Flows to the Flat Creek WRF have remained relatively stable over the past several years, however, and certain equipments and components have reached the end of their useful life. Prior to the City moving forward with replacing equipments and subsystems, and potentially altering processes, etc., a comprehensive review is needed to ensure resources are used in the most productive, non-wasteful manner.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18903</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## FY19 Water Main Extensions and Improvements

<b>Strategic Initiative:</b>	FY19 Water Main Extensions and Improvements	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves the extension and improvements of Water Mains throughout the System.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	3,000,000					\$ 3,000,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	360,000					\$ 360,000		\$ 360,000
CONSTRUCTION	2,640,000					\$ 2,640,000		\$ 2,640,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000

ANNUAL OPERATING IMPACT								
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	Single year Expense ▼	
Capital Outlay						\$ -	Account Number:	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The existing Water Main Distribution System consists of over 1,300 miles of various sizes and types of pipe. Some of these mains are reaching the end of their useful service life, and there are additional new areas needing to be served. This Project will include the design, bidding, and installation of various water main extension and improvement throughout Hall County and the City of Gainesville.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18941</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		



## Glenwood Drive Roundabout Utilities Relocation

<b>Strategic Initiative:</b>	Glenwood Drive Roundabout Utilities Relocation	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	

<b>Description/Justification:</b>
This Project involves the design and construction of the relocation of both water and sewer infrastructure for the installation of the roundabout.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	280,000					\$ 280,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ 280,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	280,000					\$ 280,000		\$ 280,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ 280,000	\$ -	\$ 280,000

ANNUAL OPERATING IMPACT								
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	Single year Expense ▼	
Capital Outlay						\$ -	Account Number:	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This Project involves the relocation of water, sanitary sewer and stormwater infrastructure to allow for the installation of a roundabout located at the intersection of Glenwood Drive, Prior Street and Memorial Drive.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18921</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Hancock Facility Relocation

<b>Strategic Initiative:</b>	Hancock Facility Relocation	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

**Description/Justification:**

This Project involves the relocation of the Hancock/Bradford/Marler Facilities of the Department of Water Resources

	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	1,000,000	22,250,000				\$ 23,250,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 1,000,000	\$ 22,250,000	\$ -	\$ -	\$ -	\$ 23,250,000	07/01/18	06/30/20

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING	1,000,000					\$ 1,000,000		\$ 1,000,000
CONSTRUCTION		22,250,000				\$ 22,250,000		\$ 22,250,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 1,000,000	\$ 22,250,000	\$ -	\$ -	\$ -	\$ 23,250,000	\$ -	\$ 23,250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

The existing facilities at Hancock/Bradford/Marler area are going to be relocated to the Allen Creek property over the course of the next two fiscal years. These existing facilities house Distribution & Collection, the Warehouse, Purchasing, and Heavy Equipment Maintenance Operations. These facilities have reached the end of their useful life expectancy, and it is less expensive to relocate than it would be to refurbish this area. This two-year evolution involves the site investigations, as well as the design, planning, and construction of new state-of-the-art facilities at Allen Creek.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>19011</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		Department of Water Resources

## IT Upgrades

<b>Strategic Initiative:</b>	IT Upgrades	Photo
<b>Project Type:</b>	Capital Project Types ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project is to upgrade the information technology assets.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	250,000	250,000				\$ 500,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000	07/01/18	06/30/20

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	250,000	250,000				\$ 500,000		\$ 500,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This project is to update and upgrade the Department's Information Technology (IT) assets, which are an integral part of our operations. The Department operations rely heavily on technology, and such technology is quickly evolving and getting obsolete. These upgrades affect both Water and Wastewater Operations, and are being funded appropriately.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	Priority Ranking ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼		<b>10011</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Jesse Jewell Parkway &amp; Queen City Parkway Utility Relocation Due to Georgia DOT Project

<b>Strategic Initiative:</b>	Jesse Jewell Parkway & Queen City Parkway Utility Relocation Due to Georgia DOT Project	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves relocating water and sanitary sewer mains along Jesse Jewell Parkway and Queen City Parkway due to Georgia Department of Transportation Projects.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	1,800,000					\$ 1,800,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	-					\$ -		\$ -
CONSTRUCTION	1,800,000					\$ 1,800,000		\$ 1,800,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	\$ -	\$ 1,800,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Georgia Department of Transportation (GA DOT) is conducting roadway improvements in several locations throughout Hall County, including the intersection of State Route 369/Jesse Jewell Parkway and State Route 60/Queen City Parkway. These improvements require the relocation of water and sanitary sewer mains currently within the GA DOT right-of-ways so as to prevent conflicts.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		<b>18918</b>

## Lake Knickerbocker Dam Improvements

<b>Strategic Initiative:</b>	Lake Knickerbocker Dam Improvements	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project is to rehabilitate dam which forms Lake Knickerbocker.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	1,750,000					\$ 1,750,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -	81,500	\$ 81,500
CONSTRUCTION	1,750,000					\$ 1,750,000		\$ 1,750,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000	\$ 81,500	\$ 1,831,500

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This Project is the culmination of several years of study, analysis, planning, and permitting activities. It involves the removal of all trees and other vegetation on both sides of the dam, as well as the re-construction of the spillway. This Project is critical in that there are both potable water and sanitary sewer mains located in the right-of-way, and these facilities must be protected. The Corps of Engineers has only recently notified their pending approval of this Project.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	Priority Ranking ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼		<b>18821</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Lake Lanier Water Quality Study

<b>Strategic Initiative:</b>	Lake Lanier Water Quality Study	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
To provide funding for water quality studies and modeling on Lake Lanier.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	250,000	250,000	250,000	250,000	250,000	\$ 1,250,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -	07/01/18	Ongoing
<b>TOTAL</b>	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	250,000	250,000	250,000	250,000	250,000	\$ 1,250,000		\$ 1,250,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000	\$ -	\$ 1,250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This work will coordinate with the EPD's TMDL efforts, other water quality issues, and with other utilities around the lake.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	Priority Ranking ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼		<b>18323.INT.5431</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		



## Lakeside Water Treatment Plant Improvements

<b>Strategic Initiative:</b>	Lakeside Water Treatment Plant Improvements	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Lakeside Drive Water Treatment Plant Improvements

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	500,000	500,000	500,000	500,000	500,000	\$ 2,500,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	07/01/18	Ongoing

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	50,000	50,000	50,000	50,000	50,000	\$ 250,000		\$ 250,000
CONSTRUCTION	450,000	450,000	450,000	450,000	450,000	\$ 2,250,000		\$ 2,250,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ -	\$ 2,500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Lakeside Water Treatment Plant was originally constructed and placed online 2002. Although the Plant has undergone several minor improvements since original construction, several systems and subsystems are reaching the end of their service life. In addition, regulatory challenges continue to develop. As these replacements/improvements are identified, this funding will ensure the ongoing replacements/improvements are able to be planned, purchased and installed in a timely manner.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	PROJECT NUMBER <b>18951</b>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

## Lift Station Improvements

<b>Strategic Initiative:</b>		Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This project involves the replacement, upgrade, and refurbishing of the Lift Stations located throughout the wastewater collection system.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	850,000	850,000	850,000	850,000	850,000	\$ 4,250,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 4,250,000	07/01/18	ongoing

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	850,000	850,000	850,000	850,000	850,000	\$ 4,250,000		\$ 4,250,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 4,250,000	\$ -	\$ 4,250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Department of Water Resources owns and maintains 67 wastewater lift stations located throughout the greater Gainesville area. Many of these stations were installed during the fast growth era of the past several decades. However, these stations are now in need of repair, replacement, and upgrades in order to serve us into the future. This funding includes primarily new pumps, motors, communication systems, and electrical controls, but also the outside labor that may need to be utilized in these upgrades.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	Priority Ranking ▼	PROJECT NUMBER <b>18482</b>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

## Linwood Discharge Pipe

<b>Strategic Initiative:</b>	Linwood Discharge Pipe	Photo
<b>Project Type:</b>	Capital Project Types ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves the replacement of the outfall (wastewater discharge) pipe at the Linwood Water Reclamation Facility.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	3,000,000					\$ 3,000,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -	370,000	\$ 370,000
CONSTRUCTION	1,500,000	1,500,000				\$ 3,000,000		\$ 3,000,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 370,000	\$ 3,370,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The discharge pipe at the Linwood Water Reclamation Facility (WRF) is in need of replacement. The original outfall was installed when the Facility was constructed. Due to its age, as well new regulatory issues (such as temperature equalization), a new pipe is needed. A new Easement has been received from the U.S. Corps of Engineers in order to place this >900' section of pipe on the floor of Lake Lanier. In addition, the City was recently issued a new National Pollutant Discharge Elimination System (NPDES) Permit which contained a compliance schedule mandating this installation within a given timeframe.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18424</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Linwood Water Reclamation Facility Membrane Replacement

<b>Strategic Initiative:</b>	Linwood Water Reclamation Facility Membrane Replacement	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Purchase and installation of the membranes used at the Linwood Water Reclamation Facility (WRF).

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund Balance	1,150,000	1,250,000				\$ 2,400,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	<b>\$ 1,150,000</b>	<b>\$ 1,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,400,000</b>	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	1,150,000	1,250,000				\$ 2,400,000	2,150,000	4,550,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 1,150,000</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,400,000</b>	<b>\$ 2,150,000</b>	<b>\$ 4,550,000</b>


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Linwood WRF was constructed in 2006. It utilizes four separate "trains" of membrane filters to remove solids from the wastewater prior to its disinfection and discharge into Lake Lanier. The scheduled replacement of these membranes is typically an eight-year cycle; however, due to the level of maintenance performed, the Linwood personnel have stretched that out to just over a ten-year period. Regardless, their replacement is now required. Trains 1 and 2 were purchased and installed in FY18, and Trains 3 and 4 are scheduled to be replaced in FY19 and FY20, respectively. This staggering of replacement will ensure not all four trains require replacement at the same time in the next cycle. This expense represents the purchase and installation of the membrane cassettes by the original manufacturer, and is sole-source; additionally, this work will be performed by the manufacturer, and with minimal assistance from City crews. Although there are no legal mandates, the impact of deferral may well be noncompliance with State Permits.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>18906.CON.8305</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		Department of Water Resources

## Meter Maintenance Program

<b>Strategic Initiative:</b>	Meter Maintenance Program	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Meter Maintenance Program is used to install and replace meters throughout the distribution system.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund Balance	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	\$ 5,500,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	<b>\$ 1,500,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 5,500,000</b>	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total		
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	\$ 5,500,000		\$ 5,500,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 1,500,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 5,500,000</b>	<b>\$ -</b>	<b>\$ 5,500,000</b>

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Reoccurring Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This represents the next year of an annual meter program. This amount includes meters, transmitters, labor and any other items needed to update the service. Meters are needed for new service connections, as well as to replace the aging meters throughout the system. Since these meters are the virtual cash registers for the Utility, their upgrade and replacement on a recurring basis is critical. There are no legal mandates, no environmental concerns, no disruption/inconvenience or interjurisdictional effects. The impact of deferral may be the inability to serve our customers, or the inability to replace aging meters, which equates to lost revenue as the meters slow down.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18907.CON.8305</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		Department of Water Resources

## Old Cornelia Hwy/Old Athens Rd Sanitary Sewer Extension

<b>Strategic Initiative:</b>	Old Cornelia Hwy/Old Athens Rd Sanitary Sewer Extension	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves the installation of Sanitary Sewer Extension into the Old Cornelia Hwy/Old Athens Rd. Areas.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	2,500,000					\$ 2,500,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	2,500,000					\$ 2,500,000		\$ 2,500,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 2,500,000

ANNUAL OPERATING IMPACT								
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	Single year Expense ▼	
Capital Outlay						\$ -	Account Number:	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
An area around Old Cornelia Hwy/Old Athens Rd has been identified for potential growth. To increase this area's development potential, the provision of sanitary sewer service is mandatory. The funding being requested is for construction of sanitary sewer facilities to serve this area.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	PROJECT NUMBER <b>18462</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		Department of Water Resources

## Riverside Drive Water Treatment Plant - Concrete Rehabilitation

<b>Strategic Initiative:</b>	Riverside Drive Water Treatment Plant - Concrete Rehabilitation	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project continues the concrete restoration work already being performed at the Riverside Water Treatment Plant.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	620,000	620,000				\$ 1,240,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 620,000	\$ 620,000	\$ -	\$ -	\$ -	\$ 1,240,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	580,000	580,000				\$ 1,160,000	2,489,000	\$ 3,649,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	40,000	40,000				\$ 80,000		\$ 80,000
<b>TOTAL</b>	\$ 620,000	\$ 620,000	\$ -	\$ -	\$ -	\$ 1,240,000	\$ 2,489,000	\$ 3,729,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Riverside Water Treatment Plant was originally constructed in the 1950's. Due to continual exposure to the elements, the concrete walls, supports, and other structures of the Water Plant were beginning to fail. This multi-year, multi-phase project is intended to add untold years to the expected life of the Plant. The next phase will involve the coating of the clear well tanks. The disruption/inconvenience on the part of the public is negligible, and the aesthetic and even potential health and safety impacts to employees may be significant.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	PROJECT NUMBER <b>18671</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	
		Department of Water Resources



## Riverside/Lakeside WTP Driveway Sealing

<b>Strategic Initiative:</b>	Riverside/Lakeside WTP Driveway Sealing	Photo
<b>Project Type:</b>	Capital Project Types ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Riverside and Lakeside Water Treatment Plants Driveway Sealing

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	475,000					\$ 475,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	475,000					\$ 475,000		\$ 475,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000	\$ -	\$ 475,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Single year Expense
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This Project involves the sealing of the driveways and parking areas at both Water Treatment Plants. In addition to improving the aesthetics of the facilities, this sealing will extend the useful life of both driving surfaces, and will be especially timely given all of the construction activities (and associated pavement stress) at Riverside.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	<b>PROJECT NUMBER</b> <b>18303</b>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

## Riverside WTP High Service Pump with VFD

<b>Strategic Initiative:</b>	Riverside WTP High Service Pump with VFD	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Install an additional high service pump with a variable frequency drive (VFD) at the Riverside Water Treatment Plant (WTP)

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	1,200,000					\$ 1,200,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	144,000					\$ 144,000		\$ 144,000
CONSTRUCTION	1,056,000					\$ 1,056,000		\$ 1,056,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ 1,200,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
An essential component at the Riverside Water Treatment Plant (WTP) is high service pumps which allow delivery of treated water to the City's water distribution system. To provide redundancy and flexibility in pumping capabilities, an additional high service pump with a variable frequency drive is required.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18961</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Riverside Water Treatment Plant Improvements

<b>Strategic Initiative:</b>	Riverside Water Treatment Plant Improvements	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Riverside Drive Water Treatment Plant Improvements

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	500,000	500,000	500,000	500,000	500,000	\$ 2,500,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
<b>TOTAL</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	07/01/18	Ongoing

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING	50,000	50,000	50,000	50,000	50,000	\$ 250,000		\$ 250,000
CONSTRUCTION	450,000	450,000	450,000	450,000	450,000	\$ 2,250,000		\$ 2,250,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ -	\$ 2,500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Riverside Water Treatment Plant was originally constructed in the 1950's, as Lake Lanier was coming online. Although the Plant has undergone several major improvements since original construction, several large systems and subsystems, including baffle curtains in the existing clearwells, etc., are reaching the end of their service life. In addition, regulatory challenges continue to develop. As these replacements/improvements are identified, this funding will ensure the ongoing replacements/improvements are able to be planned, purchased and installed in a timely manner.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b> A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b> Priority Ranking ▼		<b>19021</b>
<b>CIP EVALUATION TEAM RANKING:</b> Priority Ranking ▼		-

## Source Water Assessment

<b>Strategic Initiative:</b>	Source Water Assessment	Photo
<b>Project Type:</b>	Capital Project Types ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Water quality evaluations/studies to meet EPD requirements.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	200,000					\$ 200,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	200,000					\$ 200,000		\$ 200,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000

ANNUAL OPERATING IMPACT								
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	Single year Expense ▼	
Capital Outlay						\$ -	Account Number:	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Water quality evaluations of Lake Lanier to meet various requirements for EPD's source water assessment, TMDL or other water quality studies.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18333</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		

## Spout Springs Utility Relocation Due to Georgia DOT Project

<b>Strategic Initiative:</b>		Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves relocating water mains along Spout Springs due to Georgia Department of Transportation Projects.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	3,500,000					\$ 3,500,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000	07/01/18	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	-					\$ -	347,420	\$ 347,420
CONSTRUCTION	30,000	300,000	2,640,000	530,000		\$ 3,500,000		\$ 3,500,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 30,000	\$ 300,000	\$ 2,640,000	\$ 530,000	\$ -	\$ 3,500,000	\$ 347,420	\$ 3,847,420

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Georgia Department of Transportation (GA DOT), in conjunction with Hall County, is conducting roadway improvements in several locations throughout Hall County, including Spout Springs Road. These improvements require the relocation of water mains currently within the Hall County right-of-way so as to prevent conflicts. These relocations are to be made at the Owner's expense. This project involves the ongoing construction costs in order to accommodate GA Dot's schedule. Although this project will take several years to complete, the encumbrance of funds is required in FY19.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>18916</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

## Tank Maintenance Program

<b>Strategic Initiative:</b>	Tank Maintenance Program	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Annual maintenance contract with Utility Service for water storage tanks.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund Balance	200,000	700,000		700,000		\$ 1,600,000	<b>Project Estimated</b>	
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
<b>TOTAL</b>	\$ 200,000	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ 1,600,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	200,000					\$ 200,000	2,100,000	\$ 2,300,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER		700,000		700,000		\$ 1,400,000		\$ 1,400,000
<b>TOTAL</b>	\$ 200,000	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ 1,600,000	\$ 2,100,000	\$ 3,700,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This is the renewal of a third, two-year maintenance contract with Utility Service to inspect, washout, and rehabilitate the seven finished water storage tanks located throughout the distribution system. As these tanks represent a large investment, proper maintenance will ensure their long lifespan, delaying their ultimate replacement. The original plan was for this series of inspections and maintenance to occur over a ten-year period; however, that length of time is broken into two-year sections. There will be minimal disruptions, as one tank at a time may be removed from service, but even that will be well worth the aesthetic value obtained by having clean, well-maintained tanks. No funds are being requested in the fiscal year.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>18911.XXXX.XXX</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼		Department of Water Resources

## Utility Service Truck

<b>Strategic Initiative:</b>	Utility Service Truck	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Utility Service Truck, to replace an existing service truck (i.e., no increase in fleet size)

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund Balance	125,000					\$ 125,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000	07/01/18	06/01/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	125,000					\$ 125,000		\$ 125,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ 125,000

ANNUAL OPERATING IMPACT								
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	Single year Expense ▼	
Capital Outlay						\$ -	Account Number:	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Utility Service trucks are a mainstay for Distribution/Collection activities. Able to carry both a crew and the materials needed for virtually any project, these vehicles increase the efficiency of operations. This is a replacement vehicle, so fleet size is unchanged. The vehicle this is scheduled to replace has only 28 points, and large vehicles typically require 30. However, the to-be-replaced vehicle is a 2006 model that does not have a trailer air brake supply, and most of our trailers today require this feature to safely move them.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	PROJECT NUMBER <b>18492</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	



## Water Reclamation Facilities Electrical Control Upgrades

<b>Strategic Initiative:</b>	Water Reclamation Facilities Electrical Control Upgrades	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves upgrades to the electrical controls and instrumentation at the Water Reclamation Facilities.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	500,000	500,000	500,000	500,000	500,000	\$ 2,500,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	07/01/18	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	500,000	500,000	500,000	500,000	500,000	\$ 2,500,000		\$ 2,500,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ -	\$ 2,500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The electrical controls at the Water Reclamation Facilities (WRF) need to be upgraded. These facilities are heavily reliant on electrical controls in order to function, and these items are approaching the end of their useful service life. This is a multi-year endeavor to ensure all controls and instrumentation are adequate to serve us well into the future.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	Priority Ranking ▼	<div style="background-color: #d3d3d3; padding: 5px;"><b>PROJECT NUMBER</b></div> <div style="background-color: #d3d3d3; padding: 5px; font-weight: bold; font-size: 1.2em;">18502</div>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

## Water Treatment Facilities Comprehensive Master Plan

<b>Strategic Initiative:</b>	Water Treatment Facilities Comprehensive Master Plan	Photo
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves the development of a Comprehensive Water Master Plan for both Water Treatment Facilities

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
CIP Fund	500,000					\$ 500,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	500,000					\$ 500,000		\$ 500,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Over the course of the current fiscal year, engineering staff has met with management and staff at both the Riverside and Lakeside Water Treatment Plants in order to develop a Request for Proposals (RFP) for a Water Master Plan. This Plan will analyze all functions at both Plants, review projected demands for water for the next several decades, and develop a holistic Master Plan to ensure the facilities are able to meet those water demands.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b> A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b> 1 ▼		18981
<b>CIP EVALUATION TEAM RANKING:</b> Priority Ranking ▼		Department of Water Resources

## Water Reclamation Facilities Electrical Control Upgrades

<b>Strategic Initiative:</b>	Water Reclamation Facilities Electrical Control Upgrades	Photo
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project involves upgrades to the electrical controls and instrumentation at the Water Reclamation Facilities.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund	500,000	500,000	500,000	500,000	500,000	\$ 2,500,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
TOTAL	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	07/01/18	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	500,000	500,000	500,000	500,000	500,000	\$ 2,500,000		\$ 2,500,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ -	\$ 2,500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The electrical controls at the Water Reclamation Facilities (WRF) need to be upgraded. These facilities are heavily reliant on electrical controls in order to function, and these items are approaching the end of their useful service life. This is a multi-year endeavor to ensure all controls and instrumentation are adequate to serve us well into the future.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	Priority Ranking ▼	<div style="background-color: #d3d3d3; padding: 5px; border: 1px solid black;"><b>PROJECT NUMBER</b></div> <div style="background-color: white; padding: 5px; border: 1px solid black; font-weight: bold; font-size: 1.2em;">18502</div>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

## Wireless Mobile Column Lift

<b>Strategic Initiative:</b>	Wireless Mobile Column Lift							
<b>Project Type:</b>	Single Year Project							
<b>Critical Need Ranking:</b>	A - Essential							
<b>Location:</b>	Alta vista							
<b>Department:</b>	Vehicle Services							
<b>Project Manager:</b>	Dean Martin							

<b>Description/Justification:</b>	<p>This is for a set of battery operated vehicle lifts for the Vehicle Service Division. These are mobile remote lifts that will allow mechanics to lift much of the existing fleet vehicles for servicing and repair. The ability to move these lifts will allow the staff to better utilize the limited work space available and help productivity.</p>							
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FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
LP\GF	50,000					\$ 50,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
<b>TOTAL</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
<b>PROJECT COMPONENTS:</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	50,000					\$ 50,000		\$ 50,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense
Capital Outlay	50,000					\$ 50,000	Account Number:
<b>Total</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>	<p><b>LEGAL MANDATES :</b> No legal mandates to meet. <b>FISCAL AND BUDGET IMPACTS :</b> Project will be paid out of lease proceeds\General Fund. <b>HEALTH &amp; SAFETY IMPACTS:</b> There are no major health and safety impacts. <b>ECONOMIC DEVELOPMENT IMPACTS :</b> There are no economic development impacts. <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS :</b> There are no environmental, aesthetic, or social effects. <b>DISTRIBUTIONAL EFFECTS :</b> Mechanics will benefit from the purchase of new equipment. <b>DISRUPTION/INCONVENIENCE :</b> The project presents no complications on being implemented as planned. <b>IMPACT OF DEFERRAL :</b> None <b>INTERJURISDICTIONAL EFFECTS :</b> There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.</p>							
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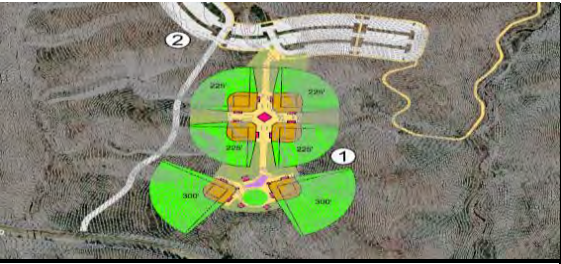
<b>NOTES:</b>								
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<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential								
<b>DEPARTMENT PRIORITY RANKING:</b>	1								
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking								

<b>PROJECT NUMBER</b>
<b>91046.MEQ.2000</b>

350.0000.00.542000.000

## PARK DEVELOPMENT - YOUTH SPORTS COMPLEX

<b>Strategic Initiative:</b>	To enhance the quality of life of the citizens of Gainesville through Service Quality in P&R opportunities.	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Allen Creek Road Property	
<b>Department:</b>	Parks and Recreation	
<b>Project Manager:</b>	Michael Graham	

**Description/Justification:**

Currently the space for youth athletics, including baseball, softball and football is limited. Growth in youth athletics has to be maintained at this time due to lack of fields for practices and games. A youth complex would allow this area to grow and also provide the opportunity to host area, district and state tournaments therefore providing an economic impact on the community.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
Impact Fees						\$ -	Project Estimated	
SPLOST VII	3,300,000	3,045,000				\$ 6,345,000		
General Fund, Grants, Bonds,						\$ -	Start Date	Completion Date
Private Funds, Fund Balance, etc.						\$ -		
<b>TOTAL</b>	\$ 3,300,000	\$ 3,045,000	\$ -	\$ -	\$ -	\$ 6,345,000	07/01/16	06/30/20

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -		\$ -
CONSTRUCTION	3,705,000	3,045,000				\$ 6,750,000		\$ 6,750,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER				-		\$ -		\$ -
<b>TOTAL</b>	\$ 3,705,000	\$ 3,045,000	\$ -	\$ -	\$ -	\$ 6,750,000	\$ -	\$ 6,750,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating			-	250,000		\$ 250,000	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Environmental, Aesthetic & Social Effects** - Supports quality of customer service in the area of youth athletics and in turn would produce a facility to have an economic impact on community. **Economic Development Impact** - with a youth athletic complex area, district and state tournaments could be hosted which in turn brings visitors to the community. **Disruption/Inconvenience** - Minimal. **Impact of Deferral** - Will continue to struggle to grow this area of programming.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼		<b>70046.CON.8304</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical need Ranking ▼		320.6200.03.541000.009

## REPLACE PEBBLEFLEX IN SPLASH POOL AT FRANCES MEADOWS CENTER

<b>Strategic Initiative:</b>	To provide customer satisfaction for all Agency programs, facilities and services.	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking</b>	A - Essential	
<b>Location:</b>	Frances Meadows Center	
<b>Department:</b>	Parks and Recreation	
<b>Project Manager:</b>	Meghan Modisette	

**Description/Justification:**

The existing PebbleFlex was sealed to extend life by a few years, but needs to be replaced at this point.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
Fund Balance	80,000					\$ 80,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
TOTAL	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -		\$ -
CONSTRUCTION	80,000					\$ 80,000		\$ 80,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER		-				\$ -		\$ -
TOTAL	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Environmental, Aesthetic & Social Effects** - This is a safety feature that provides padding for Kiddie Pool. **Distributional Effects** - All patrons. **Disruption/Inconvenience** - None - performed in off season. **Impact of Deferral** - Will be an unsafe eyesore for patrons.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	2		<b>70055.RMT.5202</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		390.6149.02.522200.002

## PARK SIGNAGE - SYSTEMWIDE

<b>Strategic Initiative:</b>	To provide customer satisfaction for all Agency programs, facilities and services	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking</b>	B - Desirable	
<b>Location:</b>	Vaiouos Parks	
<b>Department:</b>	Parks and Recreation	
<b>Project Manager:</b>	Michael Graham	

**Description/Justification:**

Existing park signage is outdated and becoming a maintenance issue. With new City signage in progress, the goal is to match interior park signage to the City specifications.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
Impact Fees	150,000	150,000				\$ 300,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
<b>TOTAL</b>	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000	07/01/17	06/30/20


PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	150,000	150,000				\$ 300,000		\$ 300,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Environmental, Aesthetic & Social Effects** - Improves enjoyment of park visitors. **Health & Safety Impacts:** Reduces liability of injuries through better wayfaring signage; Improves health of users through better information. **Distributional Effects:** Any and all citizens and participants who visit the parks. Public park users. **Impact of Deferral:** Park enjoyment suffers; continued maintenance and repairs. Different from City signage standards.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	3		<b>70059.CON.8304</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		390.6200.03.541000.009



## FRANCES MEADOWS CAMERA SYSTEM REPLACEMENT

<b>Strategic Initiative:</b>	To provide customer satisfaction for all Agency programs, facilities and services.
<b>Project Type:</b>	Single Year Project ▼
<b>Critical Need Ranking</b>	A - Essential ▼
<b>Location:</b>	Frances Meadows Center
<b>Department:</b>	Parks and Recreation
<b>Project Manager:</b>	Meghan Modisette

**Description/Justification:**

The analog camera system originally installed in the Frances Meadows Aquatic Center in 2008 is a stand-alone system that is need of repairs. It is the recommendation of the IT Department to upgrade the system to the latest IP digital system being installed throughout other City facilities that will be on the City network. This upgrade will support better customer service overall.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
<b>Fund Balance</b>	55,000					\$ 55,000	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	55,000					\$ 55,000		\$ 55,000
OTHER		-				\$ -		\$ -
<b>TOTAL</b>	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ -	\$ 55,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating		700	700	700	700	\$ 2,800	Operating Budget Expenses ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ 700	\$ 700	\$ 700	\$ 700	\$ 2,800	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Environmental, Aesthetic & Social Effects** - Provides for a more secure and safe environment. **Distributional Effects** - All patrons and employees visiting the facility. **Disruption/Inconvenience** - None. **Impact of Deferral** - Less secure and safe environment.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>70056.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	4 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	
		390.6149.02.542000.000

## PARK DEVELOPMENT - SKATE PARK

<b>Strategic Initiative:</b>	To enhance the quality of life of the citizens of Gainesville through Service Quality in P&R opportunities.	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	Parks and Recreation	
<b>Department:</b>	Parks and Recreation	
<b>Project Manager:</b>	Michael Graham	

**Description/Justification:**

Stated as a need for some time, original Midtown plans had a skate park designated. Then Hall County Parks and Leisure designed one into their new Cool Springs Park, but it was pulled in 2011. For a community our size, one skate park could meet demand. Location is important. Cost is newly estimated at \$1,250,000 exclusive of property acquisition.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
Impact Fees	100,000	1,150,000				\$ 1,250,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 100,000	\$ 1,150,000	\$ -	\$ -	\$ -	\$ 1,250,000	07/01/18	06/30/20

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	100,000					\$ 100,000		\$ 100,000
CONSTRUCTION		1,150,000				\$ 1,150,000		\$ 1,150,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER				-		\$ -		\$ -
TOTAL	\$ 100,000	\$ 1,150,000	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -	\$ 1,250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating			15,000	15,000	15,000	\$ 45,000	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 45,000	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Environmental, Aesthetic & Social Effects** - Supports customer service needs. **Economic Development Impact** - Pull skaters off public and private lands into a designated park for them supporting business development. **Disruption/Inconvenience** - Minimal. **Impact of Deferral** - Service need not met.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>70060.PDD.8101</b> 390.6200.03.541000.001
<b>DEPARTMENT PRIORITY RANKING:</b>	5 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical need Ranking ▼	

## CONCESSIONS/RESTROOM BUILDING REPLACEMENT AT CITY PARK

<b>Strategic Initiative:</b>	To enhance the quality of life of the citizens of Gainesville through Service Quality in P&R opportunities.	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	B - Desirable	
<b>Location:</b>	City Park	
<b>Department:</b>	Parks and Recreation	
<b>Project Manager:</b>	Michael Graham	

**Description/Justification:**

From a customer service standpoint, the concessions and restrooms building at City Park between fields 1 and 2 needs to be replaced in it's entirety. The building has been maintained over the years with multiple facelifts, but the building has been maintained beyond it's useful lifespan as designed. Picture is a sample of a new building.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
						\$ -	Project Estimated	
Impact Fees	250,000					\$ 250,000		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	07/01/18	6/30/2019

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	25,000					\$ 25,000		\$ 25,000
CONSTRUCTION	225,000					\$ 225,000		\$ 225,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER				-		\$ -		\$ -
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**Environmental, Aesthetic & Social Effects** - Supports quality of customer service in the area of youth athletics and in turn would produce a facility to have an economic impact on community. **Disruption/Inconvenience** - Minimal. **Impact of Deferral** - Liability issues, deterioration of facility and value, as well as, costly repairs.

**NOTES:**

Annual operating expenses will not change with the replacement.

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	6		<b>70061.CON.8304</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical need Ranking		390.6200.03.541000.009

## PLAYGROUND IMPROVEMENTS - SYSTEMWIDE

<b>Strategic Initiative:</b>	To provide customer satisfaction for all Agency programs, facilities and services	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking</b>	B - Desirable ▼	
<b>Location:</b>	Vaious Parks	
<b>Department:</b>	Parks and Recreation	
<b>Project Manager:</b>	Michael Graham	

**Description/Justification:**

Make improvements or replace 20+ year old playground equipment at City Park (FY19) and Longwood Park (FY21), etc.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
Impact Fees	150,000		150,000			\$ 300,000		
						\$ -		
<b>TOTAL</b>	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 300,000	07/01/17	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	150,000		150,000			\$ 300,000		\$ 300,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Environmental, Aesthetic & Social Effects** - Improves enjoyment of park visitors. **Health & Safety Impacts:** Reduces liability of injuries from worn out equipment; Improves health of users. **Distributional Effects:** Any and all citizens and participants who visit the parks. Public park users. **Impact of Deferral:** Liability of injuries of citizens; continued repairs.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	<b>PROJECT NUMBER</b> <b>70053.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	7 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	
		390.6200.03.541000.009

## PARKS EQUIPMENT - SKIDSTEER LOADER

<b>Strategic Initiative:</b>	To provide customer satisfaction for all Agency programs, facilities and services	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking</b>	B - Desirable	
<b>Location:</b>	Maintenance Shop	
<b>Department:</b>	Parks and Recreation	
<b>Project Manager:</b>	Eno Slaughtner	

**Description/Justification:**

With maintenance and development of parks continue to grow along with the fact that the existng skidsteer loader is secondhand and is requiring more and more maintenance, there is a need for a new skidsteer loader for park maintenance.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
Fund Balance	50,000					\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	50,000					\$ 50,000		\$ 50,000
OTHER						\$ -		\$ -
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Environmental, Aesthetic & Social Effects** - will support providing a more pleasant and safe environment for citizens visiting the parks. **Distributional Effects** - Any and all citizens and participants who visit the parks. Public park users. **Disruption/Inconvenience** - NA. **Impact of Deferral** - NA.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	8		<b>70057.MEQ.2000</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		390.6200.03.542000.000

## PARKS VEHICLES

<b>Strategic Initiative:</b>	To provide customer satisfaction for all Agency programs, facilities and services	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking</b>	B - Desirable	
<b>Location:</b>	Maintenance Shop	
<b>Department:</b>	Parks and Recreation	
<b>Project Manager:</b>	Eno Slaughter	

**Description/Justification:**  
Based on vehicle replacement procedures, the Agency has numerous vehicles that need to be replaced. Some vehicles are almost 30 years old and have over 100,000 miles on them. Therefore, it is proposed that these vehicles be replaced a little each year: FY19 - Truck; FY20 - Truck, SUV; FY21 - Truck, Van; FY22 - Truck; FY23 - Truck, Van

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL	Project Estimated	
Fund Balance	25,000	50,000	60,000	25,000	55,000	\$ 215,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 25,000	\$ 50,000	\$ 60,000	\$ 25,000	\$ 55,000	\$ 215,000	07/01/18	06/30/23

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	25,000	50,000	60,000	25,000	55,000	\$ 215,000		\$ 215,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 25,000	\$ 50,000	\$ 60,000	\$ 25,000	\$ 55,000	\$ 215,000	\$ -	\$ 215,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

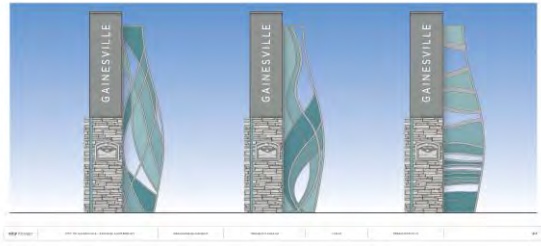
**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**  
Environmental, Aesthetic & Social Effects - will support providing a more pleasant and safe environment for citizens visiting the parks. Distributional Effects - Any and all citizens and participants who visit the parks. Public park users. Disruption/Inconvenience - NA. Impact of Deferral - NA.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	9		<b>70058.MEQ.2200</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		390.6200.03.542200.000

## City of Gainesville Signage

<b>Strategic Initiative:</b>	Wayfinding downtown/ Welcome To Gainesville at City Gateways/City facilities
<b>Project Type:</b>	Multi-Year Project
<b>Critical Need Ranking:</b>	B - Desirable
<b>Location:</b>	CVB
<b>Department:</b>	CVB
<b>Project Manager:</b>	Nikki Perry

**Description/Justification:**

Year 5 (FY19) will include the completion of Kiosk, Building ID and additional city signage as needed as well as additional design work and electrical requirements.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
Hotel/Motel Tax	100,000					\$ 100,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	<b>Start Date</b>	<b>Completion Date</b>
							07/01/14	11/01/18

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -	37,500	\$ 37,500
CONSTRUCTION	100,000					\$ 100,000	757,804	\$ 857,804
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 795,304	\$ 895,304

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Multi-year Expense
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

There are no legal mandates for this project. This project has no effect on the health and safety of our community. I do think it has a great impact on economic development in that having new signage is a reflection on how the leadership feels about our City. The only signage coming into Gainesville is in the shape of Hall County located in front of the Gainesville Justice Center so everyone assumes we put it there. I would like to see Gainesville more prominently displayed. The entire community benefits from this kind of project when we send a message welcoming others here! This project should cause little to no disruption during installation.

**NOTES:**

City Gateway signage was installed in the Winter of 2018. Wayfinding signage is scheduled for fabrication and installation pending Georgia D.O.T. approval. The next phased will include Kiosk, Building ID, and other signage as required. The Veterans Arch at Rock Creek Veterans Park was also added to this project.


<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable
<b>PRIORITY RANKING:</b>	1
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential

**PROJECT NUMBER****91025.CON.8304**

350.7540.00.541000.009



## City of Gainesville Signage

<b>Strategic Initiative:</b>	Highlands to Islands Trail Signage	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	B - Desirable	
<b>Location:</b>	CVB	
<b>Department:</b>	CVB	
<b>Project Manager:</b>	Nikki Perry	

**Description/Justification:**

The City of Gainesville is ready to move forward with branding their section of the Highlands To Islands Trail. Highlands To Islands is a multi use trail system connecting the cities together within Hall County with a paved path winding past businesses, scenic areas, college campuses and retail shops. The Highlands To Islands trail will eventually unite any existing greenways together under one-name/one trail for the maximum benefit to the community and its citizens. Once complete, the Gainesville portion of the trail will be more than 2 miles in length and will include different types of signage. The Gainesville portion of the trail includes the Midtown Greenway, Gainesville Square, and the Wilshire Trail. Year 1 (FY19) will include the fabrication and installation of signage along the portion of the Gainesville trail that is complete.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
Hotel/Motel Tax	75,000					\$ 75,000	<div>Project Estimated</div> <div>Start Date</div> <div>Completion Date</div>	
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	07/01/18	11/01/18

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	75,000					\$ 75,000		\$ 75,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

This project will have a positive effect on the health of our community and will also contribute to the economic impact of our City. The City of Gainesville would like to take the lead on this project. We will be partnering with Vision 2030 and Hall County Government to make sure the branding of the 14+ mile trail is consistent.

**NOTES:**


Confluence Design Consulting is designing the signage for the Highlands to Islands Trail and will assist with trail programming.

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable
<b>PRIORITY RANKING:</b>	1
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential

**PROJECT NUMBER****91044.CON.8304**

350.7540.00.541000.009

## Downtown Shuttle

<b>Strategic Initiative:</b>	Downtown Shuttle	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	B - Desirable	
<b>Location:</b>	CVB	
<b>Department:</b>	CVB	
<b>Project Manager:</b>	Nikki Perry	

**Description/Justification:**

The City's downtown area will be undergoing major construction over the next several years. The City will need to provide transport to the downtown area because parking will be limited. This shuttle will be used for this purpose and alternate purposes in the future.

FUNDING SOURCES:	FY19	FY20	FY21	FY22	FY23	TOTAL		
Hotel/Motel Tax	35,000					\$ 35,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	<b>Start Date</b>	<b>Completion Date</b>
							07/01/18	11/01/18

PROJECT COSTS	Budget							
	FY19	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	35,000					\$ 35,000		\$ 35,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY19	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Single year Expense
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

This project will help diffuse the tention caused by the downtown construction.

**NOTES:**

GL: 350.754000.542200.000

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable
<b>PRIORITY RANKING:</b>	1
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential

**PROJECT NUMBER**

**95010.MEQ.2200**

350.7540.00.542200.000

## DEBT SERVICE FUND

### FUND DESCRIPTION:

The Debt Service Fund is used to account for the accumulation of resources and payment of general government long-term debt principal and interest from governmental resources.

Entering into fiscal year 2019, the City of Gainesville's general obligation debt is projected to be \$21,470,000

Frances Meadows Center	\$	7,435,000
Parking Deck	\$	2,805,000
Main Street Property	\$	5,195,000
TWS Building	\$	1,570,000
TAD Bond	\$	4,465,000

Georgia law provides that general obligation debt be no greater than 10% of the City's total assessed value. This 10%, minus general obligation bonds outstanding is classified as the government's legal debt margin. A computation of the City's legal debt margin follows:

Net General Obligation Bond Tax Digest	\$	<u>5,141,883,495</u>
Debt Limit - 10% of Assessed Value	\$	514,188,350
Less General Obligation Bonds Outstanding		<u>21,470,000</u>
<b>Legal Debt Margin</b>	<b>\$</b>	<b><u>492,718,349.50</u></b>

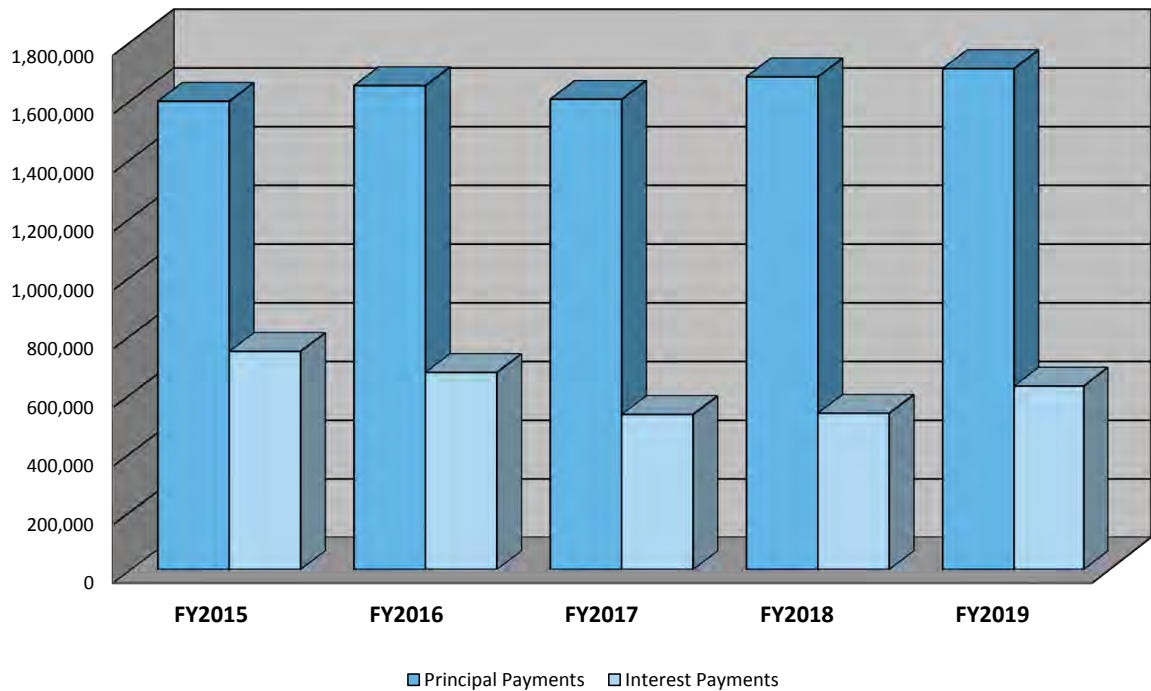
Bonded debt per capita, based on an estimated population of 40,000 is \$537.

The City's debt related to capital leases is anticipated to increase to \$272,723 during fiscal year 2018. The City anticipates \$297,000 in new capital leases during FY2019.

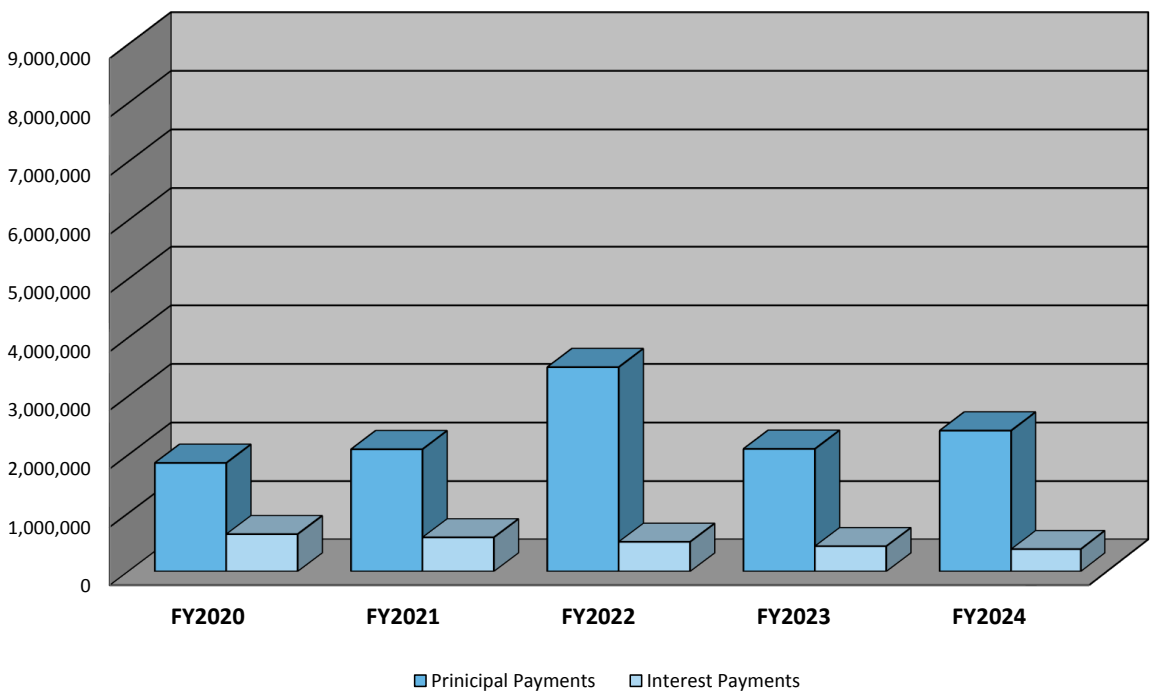
### DEBT SERVICE FUND SUMMARY

REVENUES	FY2017 ACTUAL	FY2018 BUDGET	FY2019 BUDGET
Millage Rate	.600	.569	.569
Taxes	\$ 2,356,085	\$ 2,398,030	\$ 2,559,265
Interest on Investments	5,654	5,386	10,151
Transfer from Hotel/Motel Tax Fund	154,867	298,267	283,735
Miscellaneous Revenue	1,807	-	-
Budgeted Fund Balance	-	-	-
<b>Total Revenues</b>	<u>2,518,413</u>	<u>2,701,683</u>	<u>2,853,151</u>
EXPENDITURES			
Bond Principal and Interest	1,772,311	1,871,552	2,039,612
Lease Principal and Interest	203,058	342,131	294,768
Bond Refund Cost	-	-	-
Other Costs	3,123	2,200	2,200
Available for Future Debt Service	-	485,800	516,571
<b>Total Expenditures</b>	<u>1,978,492</u>	<u>2,701,683</u>	<u>2,853,151</u>
<b>Excess Revenues Over/(Under) Expenses</b>	<u>\$ 539,921</u>	<u>\$ -</u>	<u>\$ -</u>

Five Year Principal and Interest Trend



Five Year Principal and Interest Projections

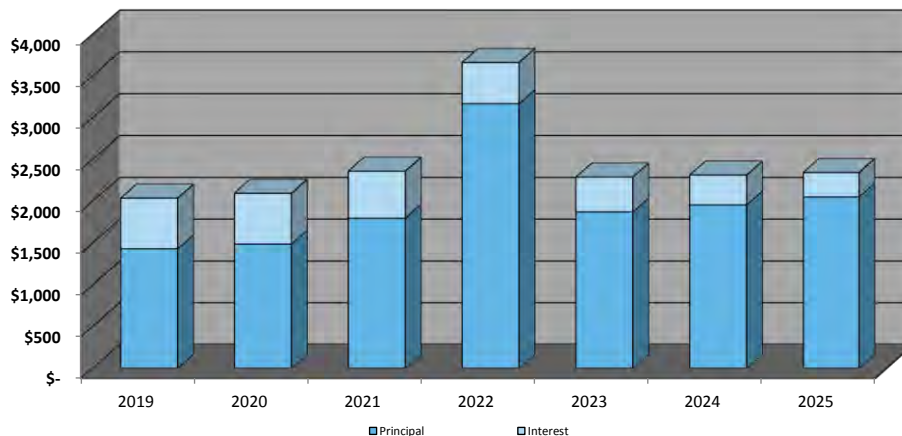


### GENERAL OBLIGATION BOND DEBT SERVICE SCHEDULE

Fiscal Year	FM Aquatic Center		Parking Deck		Jail Purchase		TWS Building	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2019	590,000	185,096	320,000	113,275	460,000	133,393	65,000	38,899
2020	620,000	169,863	335,000	98,784	470,000	124,093	65,000	37,255
2021	650,000	152,968	355,000	85,194	480,000	114,233	70,000	35,547
2022	685,000	135,674	375,000	70,359	490,000	103,193	1,370,000	17,331
2023	720,000	117,472	390,000	54,338	500,000	91,063		
2024	755,000	98,606	415,000	36,972	515,000	77,731		
2025	795,000	78,284	440,000	17,994	535,000	62,625		
2026	830,000	57,231	175,000	4,047	555,000	46,275		
2027	875,000	35,144	-	-	580,000	28,888		
2028	915,000	11,954	-	-	610,000	9,913		
2029	-	-	-	-	-	-	-	-
2030	-	-	-	-	-	-	-	-
2031	-	-	-	-	-	-	-	-
Total	\$ 7,435,000	\$ 1,042,292	\$ 2,805,000	\$ 480,963	\$ 5,195,000	\$ 791,404	\$ 1,570,000	\$ 129,031

Fiscal Year	Parking Deck Expansion		Total Bonds	
	Principal	Interest		
2019		133,950	1,435,000	604,612
2020		178,600	1,490,000	608,594
2021	245,000	173,700	1,800,000	561,641
2022	250,000	163,800	3,170,000	490,357
2023	265,000	153,500	1,875,000	416,372
2024	275,000	142,700	1,960,000	356,009
2025	285,000	131,500	2,055,000	290,403
2026	295,000	119,900	1,855,000	227,453
2027	310,000	107,800	1,765,000	171,832
2028	320,000	95,200	1,845,000	117,067
2029	335,000	82,100	335,000	82,100
2030	350,000	68,400	350,000	68,400
2031	360,000	54,200	360,000	54,200
Total	\$ 3,290,000	\$ 1,605,350	\$ 20,295,000	\$ 4,049,039

### General Obligation Bond Debt Service- Next 7 Years (Amounts x 1,000)



*CAPTIAL LEASE PURCHASE DEBT SERVICE SCHEDULE*

TABLE 1

Fiscal Year	Equipment '17 (PD Veh. & ST Sweeper)		Equipment '19 (PD Veh.) (Estimated)		Equipment '20 (Fire Veh.) Estimated	
	Principal	Interest	Principal	Interest	Principal	Interest
2019	272,732.00	22,036.00				
2020	272,732.00	22,036.00	99,000.00	17,000	228,078	54,733
2021	196,395.00	13,222.00	99,000.00	10,200.00	247,121.21	35,689.67
2022			99,000.00	10,200.00	255,597.46	27,213.42
2023					264,364.46	18,446.42
Total	\$ 741,859	\$ 57,294	\$ 297,000	\$ 17,000	\$ 995,161	\$ 136,083

TABLE 2

Fiscal Year	Equipment '21 (PD Veh.) Estimated)					
	Principal	Interest	Principal	Interest	Principal	Interest
2019						
2020						
2021						
2022	226,667	17,000				
2023	226,667	17,000				
Total	\$ 453,334	\$ 34,000	\$ -	\$ -	\$ -	\$ -

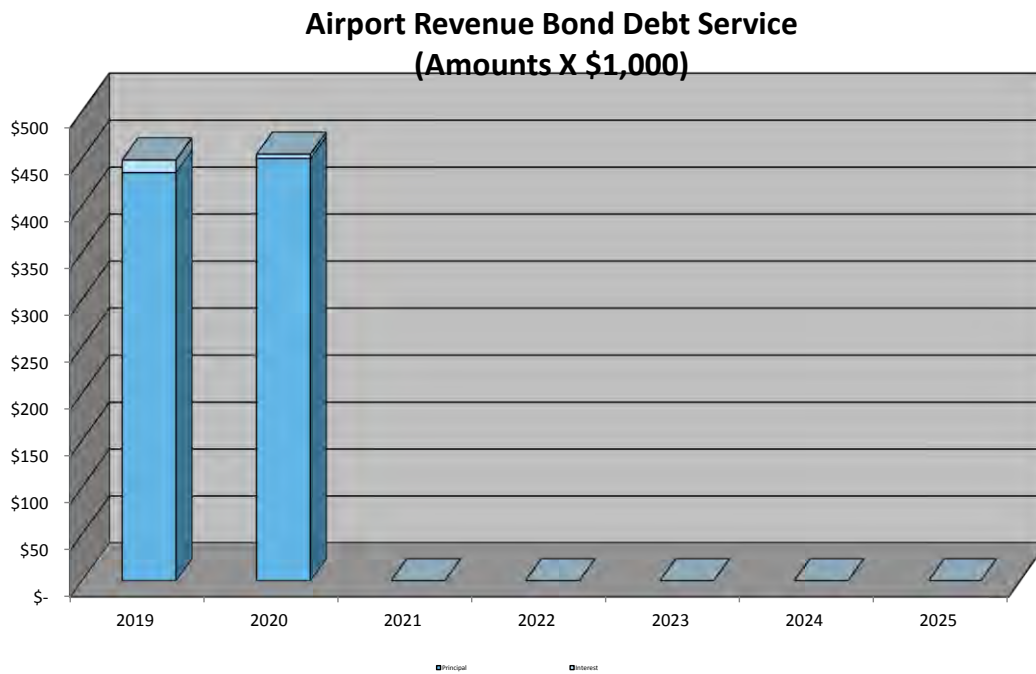
Year	TOTAL LEASE PURCHASE	
	Principal	Interest
2019	272,732	22,036
2020	599,810	93,769
2021	542,516	59,112
2022	581,264	54,413
2023	491,031	35,446
Total	\$ 2,487,354	\$ 264,777

	A	B	C	D	E	F	G	H	I	J	K	L
1	<i>DEBT SERVICE PROJECTIONS</i>											
2			FY2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
4	FUND BALANCE BROUGHT FORWARD		\$ 1,957,286	\$ 2,473,857	\$ 2,978,513	\$ 3,402,019	\$ 2,606,445	\$ 3,514,899	\$ 4,271,891	\$ 5,358,795	\$ 6,422,780	\$ 8,029,270
6	REVENUES:		.569 mills	.569 mills	.569 mills	.569 mills	.569 mills	.569 mills	.569 mills	.569 mills	.569 mills	.569 mills
7	Taxes	(1)	2,559,265	2,620,601	2,707,153	2,802,399	2,905,395	2,999,472	3,107,967	3,229,078	3,367,611	3,523,598
8	Interest		10,151	34,139	41,103	46,948	35,969	48,506	58,952	73,951	88,634	110,804
9	Other				-							
10	Total Revenues		2,569,416	2,654,741	2,748,256	2,849,347	2,941,364	3,047,977	3,166,919	3,303,030	3,456,246	3,634,402
12	INTERGOVERNMENTAL/TRANSFERS IN:											
14	General Fund (Direct Lease 19)		125,400	-	-	-	-	-	-	-	-	-
15	Fire District			282,811	282,811	282,811	282,811	282,811				
16	TAD		-	332,943	332,943	332,943	332,943	332,943	332,943	332,943	332,943	332,943
17	Hotel/Motel Tax (GMC Parking Deck)		158,335	161,502	164,732	168,026	171,387	174,815	178,311	-	-	-
21	Total Transfers In		283,735	777,256	780,486	783,780	787,141	790,569	511,254	332,943	332,943	332,943
23	BOND PAYMENTS											
25	2007 Bond (F Meadows Center, 20Y)											
26	Principal		590,000	620,000	650,000	685,000	720,000	755,000	795,000	830,000	875,000	915,000
27	Interest		185,096	169,863	152,968	135,674	117,472	98,606	78,284	57,231	35,144	11,954
29	2009 Bond (Parking Deck, 15Y)											
30	Principal		320,000	335,000	355,000	375,000	390,000	415,000	440,000	175,000	-	-
31	Interest		113,275	98,784	85,194	70,359	54,338	36,972	17,994	4,047	-	-
33	2012 Bond (Jail Purchase, 15Y)											
34	Principal		460,000	470,000	480,000	490,000	500,000	515,000	535,000	555,000	580,000	610,000
35	Interest		133,393	124,093	114,233	103,193	91,063	77,731	62,625	46,275	28,888	9,913
37	2016 GRA Bond (TWS Building)											
38	Principal		65,000	65,000	70,000	1,370,000	-	-	-	-	-	-
39	Interest		38,899	37,255	35,547	17,331	-	-	-	-	-	-
41	2019 Parking Deck Expansion (15Y)											
42	Principal		-	-	245,000	250,000	265,000	275,000	285,000	295,000	310,000	320,000
43	Interest		133,950	178,600	173,700	163,800	153,500	142,700	131,500	119,900	107,800	95,200
45	Total Bond Payments		\$ 2,039,612	\$ 2,098,594	\$ 2,361,641	\$ 3,660,357	\$ 2,291,372	\$ 2,316,009	\$ 2,345,403	\$ 2,082,453	\$ 1,936,832	\$ 1,962,067
47	LEASE PAYMENTS:											
49	Equipment '17 (PD Veh. & ST Sweeper)											
50	Principal (\$881,434)		272,732	272,732	196,395							
51	Interest		22,036	22,036	13,222							
53	Proposed 2019 Lease (Police Veh)											
54	Principal (\$297,000)			99,000	99,000	99,000						
55	Interest			10,000	10,000	7,500						
57	Proposed 2019 Direct Lease Leaf Box, Asphalt Patch)											
58	Principal (380,000)			126,667	126,667	126,667						
59	Interest			13,300	13,300	13,300						
61	Proposed 2020 Lease (Fire of Aerial Apparatus)											
62	Principal (\$1,414,054.44)			228,078	247,121	255,597	264,364	273,432				
63	Interest			54,733	35,690	27,213	18,446	9,379				
65	Proposed 2021 Lease (2)											
66	Principal (\$680,000)					226,667	226,667	226,667				
67	Interest					10,200	17,000	10,200				
69	Proposed 2023 Lease (2)											
70	Principal (\$680,000)						226,667	226,667	226,667			
71	Interest						17,000	17,000	17,000			
73	Proposed 2025 Lease (2)											
74	Principal (\$680,000)									226,667	226,667	226,667
75	Interest									17,000	17,000	17,000
81	Total Lease Payments		294,768	826,546	741,395	766,145	526,478	763,345	243,667	487,334	243,667	243,667
84	Bond Insurance / Issue Costs / Escrow		-									
85	Agent Fees		2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200
87	Fund Balance End of Year		\$ 2,473,857	\$ 2,978,513	\$ 3,402,019	\$ 2,606,445	\$ 3,514,899	\$ 4,271,891	\$ 5,358,795	\$ 6,422,780	\$ 8,029,270	\$ 9,788,681
89	Change in Fund Balance (Net Income/(Loss)		516,571	504,656	423,506	(795,574)	908,455	756,992	1,086,903	1,063,986	1,606,490	1,759,411
91	Notes:		(1) Assume 2% annual growth in city's tax digest									
92			(2) Lease arrangements on proposed purchases may vary as individual equipment items are purchased.									



## AIRPORT FUND REVENUE BOND

Fiscal Year	2012 Airport Bonds	
	Principal	Interest
2019	435,000	13,350
2020	450,000	4,500
2021	-	-
2022	-	-
2023	-	-
2024	-	-
2025	-	-
Totals	\$ 885,000	\$ 17,850



## WATER RESOURCES REVENUE BOND SCHEDULES

TABLE 2

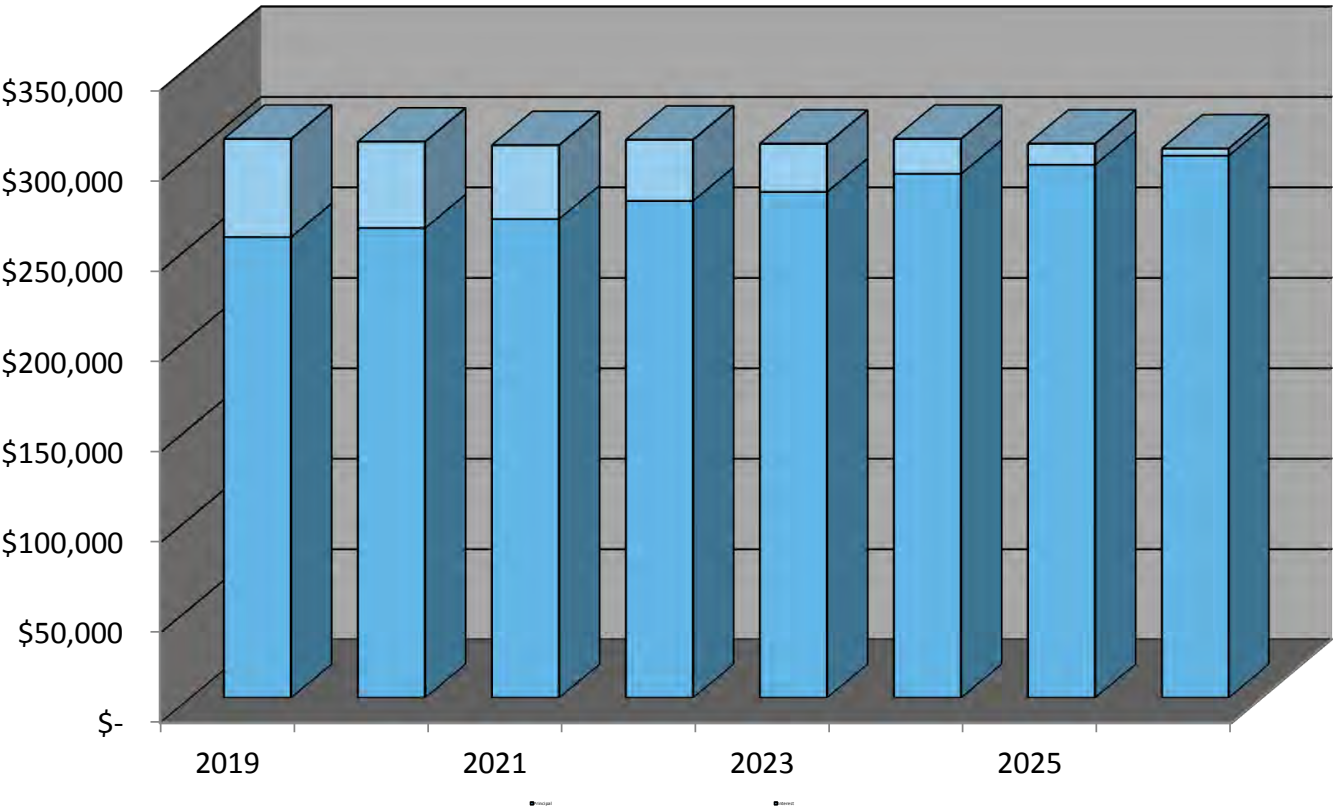
Fiscal Year	2014 Bonds W/S 5%		2015 Bonds W/S 1.82%		2016 Bonds W/S 1.27%	
	Principal	Interest	Principal	Interest	Principal	Interest
2019	7,710,000	2,775,950	5,155,000	87,679	3,335,000	279,305
2020	7,010,000	2,513,100	2,240,000	20,384	3,365,000	237,033
2021	6,250,000	2,286,750	-	-	8,365,000	162,274
2022	6,370,000	1,971,250	-	-	8,595,000	54,578
2023	6,300,000	1,654,500	-	-		
2024	5,640,000	1,356,000	-	-		
2025	5,800,000	1,070,000	-	-		
2026	5,720,000	782,000				
2027	5,205,000	508,875				
2028	3,860,000	282,050				
2029	3,715,000	92,875				
2030	-	-				
Totals	\$ 63,580,000	\$ 14,409,550	\$ 7,395,000	\$ 108,063	\$ 23,660,000	\$ 733,190

Fiscal Year			TOTAL BONDS PAYABLE	
	Principal	Interest	Principal	Interest
2019			16,200,000	3,142,934
2020			12,615,000	2,770,517
2021			14,615,000	2,449,024
2022			14,965,000	2,025,828
2023			6,300,000	1,654,500
2024			5,640,000	1,356,000
2025			5,800,000	1,070,000
2026			5,720,000	782,000
2027			5,205,000	508,875
2028			3,860,000	282,050
2029			3,715,000	92,875
2030			-	-
Totals	\$ -	\$ -	\$ 94,635,000	\$ 16,134,603

CHATTAHOOCHEE GOLF COURSE REVENUE BONDS

Fiscal Year	BOND PAYABLE	
	Principal	Interest
2019	255,000	54,254
2020	260,000	47,703
2021	265,000	40,780
2022	275,000	33,784
2023	280,000	26,593
2024	290,000	19,250
2025	295,000	11,628
2026	300,000	3,919
Totals	\$ 2,220,000	\$ 237,911

Chattahoochee Golf Course Revenue Bond Debt Service





## ***DEPARTMENTAL INFORMATION***

*This section displays all Detail for each Department/Division of the City.*

*This section contains specific information for each department,  
division, component unit and The Authorized positions.*

**PROJECTED REVENUES AND OTHER SOURCES**  
**GENERAL FUND SUMMARY**

REVENUE SOURCE	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET	% CHANGE
Millage Rate	1.630	1.545	0.795	
Current Real & Personal	\$ 6,148,203	\$ 6,282,254	\$ 3,628,157	-42.2%
Motor Vehicle	109,400	95,969	38,617	-59.8%
Total Current Taxes	6,257,603	6,378,223	3,666,774	-42.5%
Prior Year	90,613	62,823	36,282	-42.2%
Penalties & Interest	19,534	26,000	10,140	-61.0%
Total Property Taxes	6,367,750	6,467,046	3,713,196	-42.6%
Railroad Equipment Tax	6,512	6,250	6,250	0.0%
Intangible Tax	142,461	92,000	92,000	0.0%
Real Estate Transfer Tax	48,303	34,000	34,000	0.0%
Insurance Premium Tax	2,203,406	2,000,000	2,100,000	5.0%
Local Option Sales Tax	5,335,546	5,200,000	5,300,000	1.9%
Title Ad Valorem Tax	1,033,523	910,000	910,707	0.1%
Local Option Energy Tax	103,767	77,000	77,000	0.0%
Payment in Lieu of Taxes	86,976	81,000	81,000	0.0%
Occupational Tax	1,373,680	1,352,300	1,352,300	0.0%
Alcoholic Beverage Taxes	1,166,259	1,072,500	1,093,000	1.9%
Franchise Fees	4,501,181	4,217,056	4,007,864	-5.0%
Total Other Taxes	16,001,613	15,042,106	15,054,121	0.1%
Fines, Fees, and Forfeitures	1,642,513	1,441,500	1,360,000	-5.7%
Permits and Zoning Fees	914,733	495,000	495,000	0.0%
Other Fees and Licenses	389,470	384,000	382,000	-0.5%
Interest	80,030	49,309	110,000	123.1%
Intergovernmental	541,925	869,357	573,951	-34.0%
Cemetery Lot Sales	149,060	110,000	110,000	0.0%
Miscellaneous - Rent	101,800	212,600	235,400	10.7%
Miscellaneous	1,667,665	128,732	35,000	-72.8%
Indirect Charges for Services	1,877,387	2,071,499	2,527,335	22.0%
Total Other	7,364,582	5,761,997	5,828,686	1.2%
Total Operating Revenues	29,733,945	27,271,149	24,596,003	-9.8%
Other Financing Sources				
Transfers from Other Funds	3,316,671	3,325,526	3,257,067	-2.1%
Sale of General Fixed Assets	742,859	40,000	40,000	0.0%
Budgeted Fund Balance	-	3,922,970	3,496,741	-10.9%
Total Other Financing Sources	4,059,530	7,288,496	6,793,808	-6.8%
Total Revenues & Other Sources	\$ 33,793,475	\$ 34,559,645	\$ 31,389,811	-9.2%

## SUMMARY OF EXPENDITURES & OTHER USES

### GENERAL FUND SUMMARY

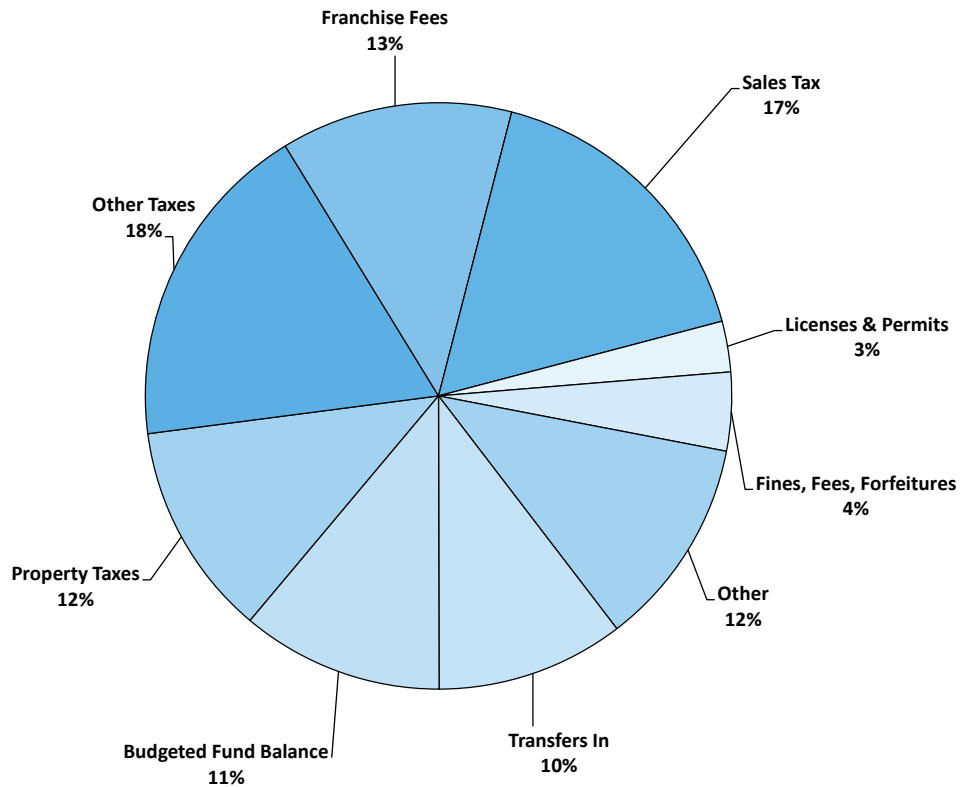
	FY2017	FY2018	FY2019	%
DEPARTMENTAL EXPENDITURES	ACTUAL	ADJUSTED BUDGET	BUDGET	CHANGE
City Council	\$ 340,310	\$ 423,709	\$ 385,920	-8.9%
City Manager's Office	695,775	830,250	874,008	5.3%
Financial Services	1,747,280	1,228,049	1,301,737	6.0%
Municipal Court	485,909	556,615	572,498	2.9%
Information Technology	124,684	781,305	802,994	2.8%
Human Resources & Risk Management	655,529	800,063	811,732	1.5%
Community Development	1,176,200	1,379,077	1,412,175	2.4%
Police	8,751,064	9,657,769	9,867,761	2.2%
Fire	6,795,102	7,841,985	-	-100.0%
Public Lands & Buildings	2,208,722	650,063	697,494	7.3%
Engineering Services	860,336	986,831	1,035,927	5.0%
Traffic Services	1,121,998	1,268,050	1,384,048	9.1%
Street Maintenance & Construction	1,556,302	1,832,022	1,832,964	0.1%
Storm Water	310,980	405,394	415,255	2.4%
Cemetery	529,170	601,278	609,247	1.3%
Agency Allocations - Other	282,559	88,310	45,500	-48.5%
Contingency	-	690,574	691,576	0.1%
Departmental Expenditures	<u>27,641,920</u>	<u>30,021,344</u>	<u>22,740,837</u>	<u>-24.3%</u>
Other Uses:				
TRANSFERS TO:				
Cable TV Channel Fund	162,368	125,778	128,686	2.3%
Community Service Center Fund	616,596	665,631	869,405	30.6%
Fire Services Fund	-	-	2,699,225	N/A
Golf Course Fund	343,654	289,311	354,016	22.4%
Vehicle Services Fund	-	-	-	N/A
Total Other Transfers	<u>1,122,618</u>	<u>1,080,720</u>	<u>4,051,332</u>	<u>274.9%</u>
CAPITAL TRANSFERS TO:				
Capital Project Funds	4,385,225	3,301,581	4,472,242	35.5%
Debt Service Fund	-	156,000	125,400	-19.6%
Total Other Uses	<u>5,507,843</u>	<u>4,538,301</u>	<u>8,648,974</u>	<u>90.6%</u>
Total Expenditures & Other Uses	<u>33,149,763</u>	<u>34,559,645</u>	<u>31,389,811</u>	<u>-9.2%</u>
Revenues Over /				
(Under) Expenditures	<u>\$ 643,712</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>



## GENERAL FUND REVENUES BY CATEGORY

	FY2017	FY2018	FY2019	% OF
	ACTUAL	ADJUSTED BUDGET	BUDGET	TOTAL
Property Taxes	\$ 6,367,750	\$ 6,467,046	\$ 3,713,196	11.8%
Other Taxes	6,164,886	5,625,050	5,746,257	18.3%
Franchise Fees	4,501,181	4,217,056	4,007,864	12.8%
Sales Tax	5,335,546	5,200,000	5,300,000	16.9%
Licenses & Permits	1,304,203	879,000	877,000	2.8%
Fines, Fees, Forfeitures	1,642,513	1,441,500	1,360,000	4.3%
Other	5,160,725	3,481,497	3,631,686	11.6%
Transfers In	3,316,671	3,325,526	3,257,067	10.4%
Budgeted Fund Balance	-	3,922,970	3,496,741	11.1%
Total General Fund	<u>\$ 33,793,475</u>	<u>\$ 34,559,645</u>	<u>\$ 31,389,811</u>	<u>100.0%</u>

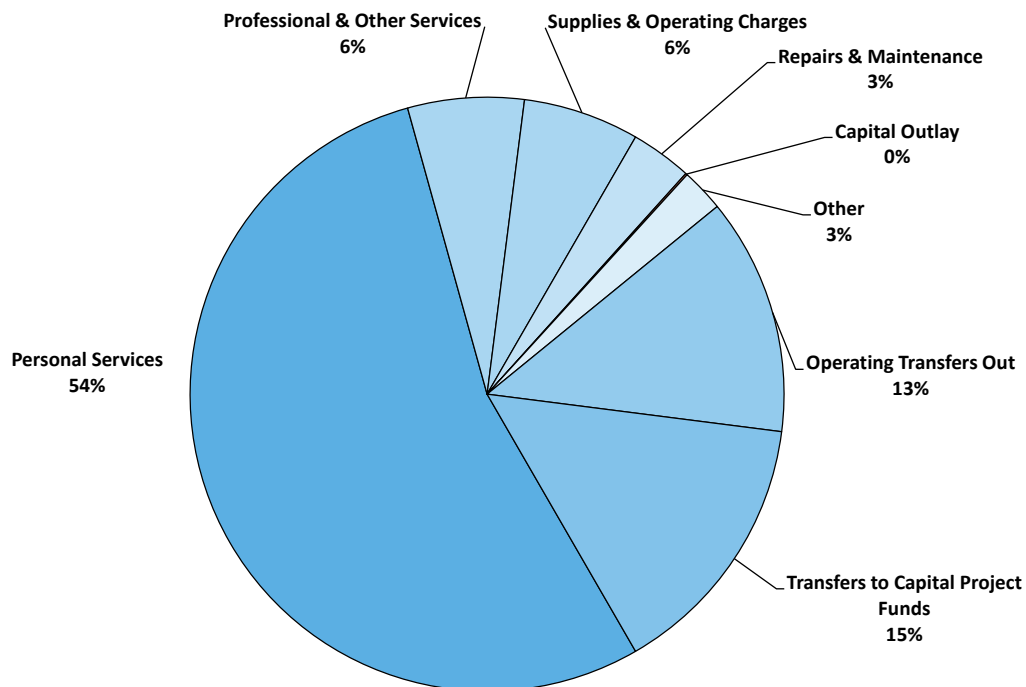
## GENERAL FUND REVENUES BY CATEGORY



## GENERAL FUND EXPENDITURES BY CATEGORY

	FY2017	FY2018	FY2019	% OF
	ACTUAL	ADJUSTED BUDGET	BUDGET	TOTAL
Personal Services	\$ 20,637,374	\$ 23,649,663	\$ 16,956,152	54.0%
Professional & Other Services	1,880,937	2,255,533	1,987,043	6.3%
Supplies & Operating Charges	2,079,741	2,169,437	1,984,183	6.3%
Repairs & Maintenance	1,041,524	1,095,627	1,046,382	3.3%
Capital Outlay	1,719,787	72,200	30,000	0.1%
Other	282,559	778,884	737,076	2.3%
Operating Transfers Out	1,122,618	1,080,720	4,051,332	12.9%
Transfers to Capital Project Funds	4,385,225	3,457,581	4,597,642	14.6%
Total General Fund	<u>\$ 33,149,765</u>	<u>\$ 34,559,645</u>	<u>\$ 31,389,811</u>	<u>100.0%</u>

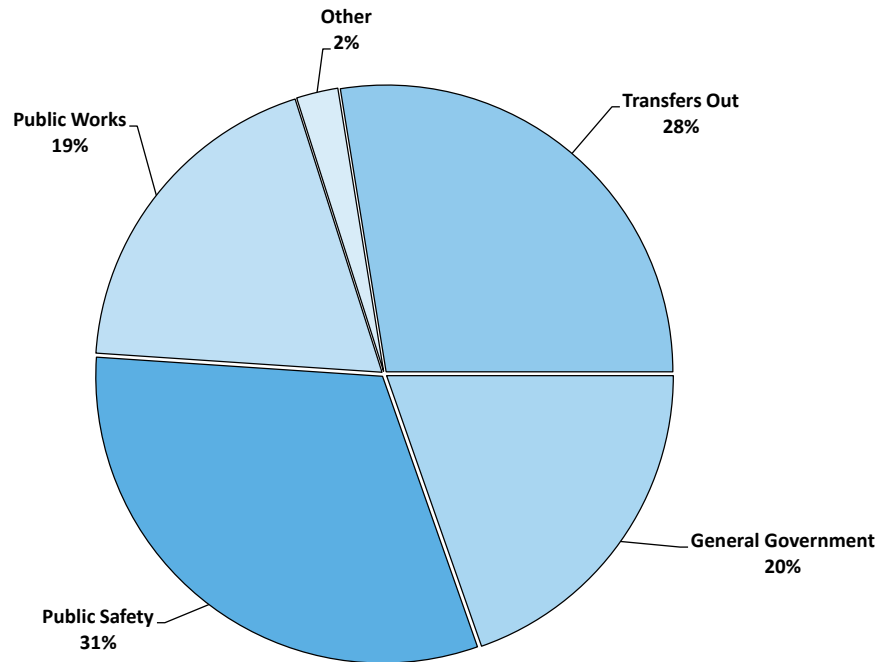
## GENERAL FUND EXPENDITURES BY CATEGORY



## GENERAL FUND EXPENDITURES BY SERVICE GROUP

	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET	% OF TOTAL
General Government	\$ 5,225,687	\$ 5,999,068	\$ 6,161,064	19.6%
Public Safety	15,546,166	17,499,754	9,867,761	31.4%
Public Works	6,587,508	5,743,638	5,974,935	19.0%
Other	282,559	778,884	737,076	2.3%
Transfers Out	5,507,843	4,538,301	8,648,974	27.6%
Total General Fund	<u>\$ 33,149,763</u>	<u>\$ 34,559,645</u>	<u>\$ 31,389,811</u>	<u>100.0%</u>

## GENERAL FUND EXPENDITURES BY SERVICE GROUP



## MAYOR AND COUNCIL

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Mayor and five Council Members represent the governing body of the City of Gainesville. One Council Member resides in each ward. Each member of the governing body is elected by the voters of the city at-large. The members of the governing body are elected via nonpartisan elections to serve four year terms which are staggered.	<b>Funding Source:</b> General Fund	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>
		<b>ADJUSTED</b>	<b>ADJUSTED</b>	<b>ADJUSTED</b>
		<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	Personal Services	233,643	244,570	245,970
	Professional & Other Services	96,416	148,484	121,100
	Supplies & Operating Charges	9,376	25,655	13,850
	Repairs & Maintenance	874	5,000	5,000
	Capital Outlay	-	-	-
		<b>\$ 340,310</b>	<b>\$ 423,709</b>	<b>\$ 385,920</b>

### MISSION STATEMENT:

To establish policy direction and execute legislative decision making for the Gainesville City Government.

### GOALS & OBJECTIVES:

1. Economic Development
2. Infrastructure Improvements
3. Internal Operations / Revenue Generation
4. Leisure Services
5. Quality of Life

## CITY MANAGER'S OFFICE

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The City Manager is the Chief Executive and Administrative Officer of Gainesville appointed by the Mayor and Council. The City Manager's Office is responsible for the execution of policies, directives, and legislative action of the Governing Body. The City Manager's Office includes the City Clerk. The City Clerk prepares meeting items and agendas, records actions of the Governing Body, coordinates assignments to boards and committees of the City, maintains records of the governing body, oversees the adoption and publication of the Code of Ordinances and manages municipal elections.	Funding Source: General Fund	FY2017	FY2018 ADJUSTED	FY2019
		ACTUAL	BUDGET	BUDGET
	Personal Services	593,724	607,605	655,970
	Professional & Other Services	64,199	184,520	171,888
	Supplies & Operating Charges	35,634	33,925	42,400
	Repairs & Maintenance	2,219	4,200	3,750
	Capital Outlay	-	-	-
		\$ 695,775	\$ 830,250	\$ 874,008

### MISSION STATEMENT:

To ensure the strategic priorities of the Governing Body are achieved through properly managing and utilizing city resources, effectively communicating with and engaging others, and by providing strategic direction and support to all city departments.

### GOALS & OBJECTIVES:

#### 1. Facilitate essential strategic planning initiatives and infrastructure improvements throughout the City.

- \* Rebuild Fire Station #2 to better accommodate the needs of the Fire Department and general public.
- \* Coordinate with Public Works to implement improvements identified in the transportation master plan.
- \* Facilitate the redevelopment of City-owned properties within Downtown and Midtown in accordance with the Downtown Master Plan.

#### 2. Engage in economic development activities to support and encourage business growth in the City.

- \* Partner with the Gainesville Housing Authority to redevelop the Atlanta Street Housing project.
- \* Continue efforts and engage the Gainesville business community in conversations on how the City can better and further facilitate the growth of existing businesses and foster a culture for new business development.
- \* Work with rental property owners to redevelop with City's housing stock.

#### 3. Beautify public areas of the City.

- \* Support Vision 2030 Public Art Committee's efforts to incorporate more public art into areas of the City.
- \* Coordinate the installation of landscaping on public right-of-ways throughout the City.
- \* Design and/or implement streetscaping projects in the downtown and midtown areas.

### Performance Measures

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017		FY2018	FY2019
Funds allocated for Infrastructure Improvements	II	1.450 M	1.195 M	2.425 M	N/A	3.749 M	5.653 M
Number of Registered Businesses in the City	ED	2,350	2,329	2,400	N/A	2400	2,434
Funding for Beautification Improvement Projects	QL	N/A	N/A	N/A	N/A	3.3 M	1.5 M

## FINANCIAL SERVICES DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Financial Services Department is accountable for financial activity, including reporting, investments, purchasing, budget, revenue collections, and capital asset tracking.	Funding Source: General Fund	FY 2017	FY2018	FY2019
		ACTUAL	ADJUSTED BUDGET	BUDGET
	Personal Services	1,414,185	987,485	1,033,186
	Professional & Other Services	237,413	177,217	192,836
	Supplies & Operating Charges	85,792	57,993	68,965
	Repairs & Maintenance	9,890	5,354	6,750
	Capital Outlay	-	-	-
		<u>\$ 1,747,280</u>	<u>\$ 1,228,049</u>	<u>\$ 1,301,737</u>

### MISSION STATEMENT:

To protect and improve the financial health of the City and teach, encourage, and assure good stewardship of City resources. To promote best management practices throughout the City's departments and provide high quality and reliable information and assistance for all administrative functions in a manner that is timely and error-free.

### GOALS & OBJECTIVES:

**1. Assure and support continued compliance with applicable laws and regulations, determining and recommending changes as appropriate.**

- \* Work with Rushton and Company, City's actuarial, and Administrative Services to implement GASB Statement No. 75. The statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expenditures pertaining to Other Postemployment Benefits.

**2. Utilize technology to improve efficiencies and decrease costs.**

- \* Implement the budget process through New World systems.
- \* Improve on the development of electronic forms and the use of Government Window's services.

**3. Protect and improve the financial resources of the City.**

- \* Research and implement more efficient, alternative ways of processing vendor payments.
- \* Further diversify the City's investment portfolio within the guidelines of the City's Cash and Investment policy and in compliance with GA State Law.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic	ACTUAL			YTD thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Govt. Finance Officers Assoc Awards	IO	44	47	50	51	53	56
Credit Agency Bond Rating	IO	Aa2	Aa2	Aa2	Aa2	Aa2	Aa2
Accounts Payable checks issued	IO	13,495	13,822	13,716	6,741	13,800	13,800
Average Yield Earned (Interest)	IO	0.13%	0.14%	0.59%	0.82%	0.20%	1.00%
Percent Variance of all operating fund actual revenues versus adopted budget	IO	3%	4%	2%	N/A	3%	3%
Fixed Assets maintained	IO	2,921	3,028	3,133	3,274	3,200	3,290

## INFORMATION TECHNOLOGY

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
Information Technology is responsible for providing strategic technology direction, the central IT support organization and IT operational policies and standards, and coordinating major City-wide initiatives including: IT project management, the City's IT budget, City-wide technologies and applications, and the City's public and internal websites.	Funding Source: General Fund	FY2017	FY2018	FY2019
		ADJUSTED		
		ACTUAL	BUDGET	BUDGET
	Personal Services	9,426	510,920	536,122
	Professional & Other Services	89,018	220,144	218,062
	Supplies & Operating Charges	23,598	46,533	46,388
	Repairs & Maintenance	2,643	3,708	2,422
	Capital Outlay	-	-	-
		\$ 124,684	\$ 781,305	\$ 802,994

MISSION STATEMENT:
To deliver the best proven technology and services available for computer, data, telecommunications, mapping, and critical business systems to employees and the public through excellent customer service, continuous improvement, innovative problem-solving, adherence to standardized information best practices, and collaborative solutions.

GOALS & OBJECTIVES:
<b>1. <u>Effectively manage the delivery of City-wide technology services</u></b> * Centralize City-wide IT functions to deliver core infrastructure services * Deploy and ensure support of a common infrastructure that meets the organization's business needs <b>2. <u>Provide high quality customer service</u></b> * Establish and meet customer expectations in delivering core City-wide technology services and assist them in identifying opportunities to productively introduce new technology <b>3. <u>Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business critical</u></b> * Promote training and development * Hire and retain highly qualified, responsive, and innovative employees <b>4. <u>Reduction of security vulnerabilities in citywide network topology</u></b> * Establish and monitor a proactive philosophy in dealing with security.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Resolve Issues sent to the IT Help Desk quickly and successfully (% of tickets resolved within established times)	IO	N/A	N/A	N/A	93.62%	N/A	92%
Maintain user workstations and servers with current patches and updates (% of total devices properly maintained)	IO	N/A	N/A	N/A	98.00%	N/A	95%
Ensure backups are functional and completed	IO	N/A	N/A	N/A	99.20%	N/A	98%
Network/Application Availability	IO	N/A	N/A	N/A	99.40%	N/A	96%

\*Information Technology department was moved out of Administrative Services to its own department during FY17.



## HUMAN RESOURCES

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Human Resources Department works closely with all City Departments and the Public. We facilitate recruitment; job classification; employee relations and benefits; workforce development and risk management for the City. Human Resources strives to attract and retain a qualified workforce and to keep a positive employee morale through benefits, services, and training opportunities. Risk Management works diligently to provide a safe work environment for all employees as well as to protect public assets from loss.	<b>Funding Source:</b> General Fund	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>
		<b>ACTUAL</b>	<b>ADJUSTED BUDGET</b>	<b>BUDGET</b>
	Personal Services	596,803	713,237	655,681
	Professional & Other Services	38,666	58,116	99,273
	Supplies & Operating Charges	19,163	25,710	55,618
	Repairs & Maintenance	896	3,000	1,160
	Capital Outlay	-	-	-
		<b>\$ 655,529</b>	<b>\$ 800,063</b>	<b>\$ 811,732</b>

MISSION STATEMENT:
The City of Gainesville's Human Resources Department is committed to delivering great customer service with a sense of warmth, friendliness, and individual pride to employees and citizens. We promote a work environment that is characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect while maintaining company compliance with employment and labor laws. Our goal is to ensure that our workforce is in a safe and discrimination/harassment free environment, reflects the diversity of the community, has opportunity for learning and personal growth, and is appropriately classified and equitably compensated. We also protect the valued assets (people, reputation and property) of the City of Gainesville, and its Citizens, through effective loss prevention, claims administration and risk financing.

GOALS & OBJECTIVES:
<b>1. <u>Ensure the City remains compliant with State and Federal Laws governing Personnel.</u></b> * Keep abreast of changes in Employment/Personnel Law through research and information sent out by Associations, HR Literature, and the media. * Revise policies, forms and practices regarding Personnel as State and/or Federal Law dictates.
<b>2. <u>Retain and attract high quality and productive employees.</u></b> * Review all job specifications to ensure accurate portrayal of job duties and physical requirements. * Review job posting procedure and search for better opportunities for attracting new talent. * Review compensation and benefits programs to remain competitive. * Research and invest in professional development programs designed to improve job skills, leadership capabilities and employee productivity. Create an in-house Supervisor Training Program.
<b>3. <u>Efficiently and accurately maintain personnel processes and records.</u></b> * Continue having all HR staff learn to use the new software applications to their fullest potential.
<b>4. <u>Efficiently and accurately maintain personnel processes and records.</u></b> * Provide on-site and online training in a variety of safety topics to City Departments. * Analyze previous accidents and injuries, on the departmental level, in order to determine how to allocate accident prevention funds most * Establish routine inspections within City Departments in order to identify and mitigate workplace hazards.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
% of Personnel Policies & Procedures Reviewed	IO	N/A	N/A	100%	25%	25%	25%
Turn over ratio (%)	IO	N/A	N/A	12%	12%	12%	12%
Lost time Hrs (due to injury)	IO	N/A	N/A	1,262 hrs	974 hrs	1,750 hrs	1,750 hrs

## PUBLIC WORKS DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Public Works Department is comprised of 5 General Fund divisions: Public Lands and Buildings (PL&B), Engineering, Traffic Engineering, Street Maintenance, and the Cemetery. PL&B ensures a safe, functional, comfortable, clean, attractive and pleasant environment in the buildings under its management. The Engineering division is responsible for the planning, design, project management, and construction of public improvements funded by the City. The Cemetery is responsible for the development, operation, and maintenance of two City owned cemeteries consisting of over 75 developed acres. Traffic Engineering is responsible for the effective operation of 87 signalized intersections, signs and markings for pedestrian and vehicular activity. Street Maintenance is responsible for the repair and maintenance of all streets, sidewalks, storm drainage infrastructure, rights-of-way, and other related facilities located within the City of Gainesville	Funding Source: General Fund	FY 2017	FY2018	FY2019
		ACTUAL	ADJUSTED BUDGET	BUDGET
	Personal Services	2,810,543	3,406,314	3,523,100
	Professional & Other Services	330,197	400,972	442,477
	Supplies & Operating Charges	1,076,832	1,040,993	1,152,403
	Repairs & Maintenance	379,600	432,965	411,700
	Capital Outlay	1,679,355	57,000	30,000
		\$ 6,276,528	\$ 5,338,244	\$ 5,559,680

MISSION STATEMENT:
To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, Buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and buildings and the Alta Vista Cemetery.

GOALS & OBJECTIVES:
<p><b>1. <u>Improve and expand the City's transportation infrastructure.</u></b></p> <ul style="list-style-type: none"> <li>* Work to implement projects identified in the Transportation Master Plan.</li> <li>* Continue to implement the Sidewalk Improvement Program for the repair and new construction of the sidewalk system.</li> <li>* Utilize both private contractors and in-house staff to ensure maximum efficiency of resources for the repair and resurfacing of the City's roadways.</li> <li>* Identify and strategically use available funding sources at the Federal, State and local level. Utilize the GADOT LMIG Program for assistance to improve local roadways.</li> </ul> <p><b>2. <u>Enhance the appearance of the City's public areas and Rights of Ways.</u></b></p> <ul style="list-style-type: none"> <li>* Utilize Public Work's staff and inmate crews to control litter, sweep streets, and improve the general appearance of the City's streets, right of ways, and public areas.</li> <li>* Explore opportunities and options with GADOT to improve roadway median condition and appearance on State and Federal routes, especially on the gateway corridors entering the City.</li> <li>* Enhance and increase the landscaping to improve the appearance of public areas.</li> </ul> <p><b>3. <u>Use technology to improve operational efficiency and level of services.</u></b></p> <ul style="list-style-type: none"> <li>* Expand the City's fiber optic infrastructure to connect additional intersections to the Intelligent Transportation System.</li> <li>* Use technology to prioritize and schedule work orders, employees, equipment, and contractors for optimum efficiency.</li> </ul>

Performance Measures:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Street Miles Evaluated for Resurfacing	IO	140	140	142	71	140	142
Signalized intersections maintained	II	83	83	83	87	83	87
Miles of City streets swept and litter control	II	1,600	4,277	3,627	1,700	3,600	4,000
Annual Facilities work orders completed	IO	1,650	1,700	1,700	985	1,700	1,700
Road miles identified for Resurfacing	IO	30	30	32	30	32	32
Road miles Resurfaced	II	2.71	3.80	2.07	1.98	2.07	3.00
Number of Intersections upgraded	IO	0	10	17	87	87	25
Linear feet of sidewalks repaired or replaced	II	1,000	2,562	1,823	860	1,600	2,500

## MUNICIPAL COURT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
Municipal Court is a misdemeanor court that has jurisdiction over city ordinance violations and state traffic offenses. Specific type cases handled by the court include routine traffic offenses; driving under the influence of alcohol; possession of marijuana less than ounce; shoplifting less than \$ 500.00 and animal control citations. The Court also is responsible for entering case dispositions and forwarding entries to the Department of Drivers Services (DDS). The mission of municipal court clerks in Georgia is to assure the administrative efficiency of the court, to protect the court's ethical integrity, and help maintain public confidence in the court's fairness in dispensing justice impartially.	Funding Source: General Fund	FY2017	FY2018	FY2019
		ACTUAL	ADJUSTED BUDGET	BUDGET
	Personal Services	403,098	465,799	472,671
	Professional & Other Services	44,042	50,354	55,383
	Supplies & Operating Charges	37,715	37,112	41,094
	Repairs & Maintenance	1,053	3,350	3,350
	Capital Outlay	-	-	-
		\$ 485,909	\$ 556,615	\$ 572,498

MISSION STATEMENT:
The mission of the Gainesville Police Department's Traffic Bureau and Municipal Court is to ensure the smooth and efficient flow of cases through the court system beginning with the issuance of citations through final court disposition and necessary reporting procedures.

GOALS & OBJECTIVES:
<ol style="list-style-type: none"> <li><u>To provide the Department of Driver Services with accurate information on all qualifying charges by reducing errors on disposition entry.</u> <ul style="list-style-type: none"> <li>Error reports are to be monitored and corrected daily.</li> </ul> </li> <li><u>To continue working with staff to decrease the number of open arrest dispositions on GCIC- Georgia Crime Information Center system by ensuring dispositions are entered within 10 days of their origination date.</u> <ul style="list-style-type: none"> <li>Ensure that Municipal Court continues meeting the guidelines outlined in the GCIC Dispositions Recovery Project passed by the Georgia Legislature.</li> </ul> </li> <li><u>Provide good customer service and create a more uniform environment ensuring that Municipal Court and the Traffic Bureau is running as efficiently and effectually as possible.</u> <ul style="list-style-type: none"> <li>Cross train all staff members.</li> </ul> </li> <li><u>Create DUI Stat Report to ensure the Court is closing cases at 90% rate within 10 months from the original court date.</u> <ul style="list-style-type: none"> <li>Generate a DUI information listing for court staff to analyze and evaluate case information to ensure cases are closed within 10 months from original court date.</li> </ul> </li> <li><u>Create a Case Transfer Stat Report to monitor case volume, evaluate defendant's history and identify court staff making the transfer to ensure cases transfers are completed timely and cost-effective.</u> <ul style="list-style-type: none"> <li>Generate and export transfer ticket data to analyze defendant history and evaluate our process to reduce the number of transfer by 5% within 12 months.</li> </ul> </li> </ol>

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
# of DDS Disposition Errors (annually)	IO	N/A	N/A	125	55	35	20
# of Dispositions (annually)	IO	10,415	11,015	13,723	7,525	20,000	12,000
Percent staff cross-trained	IO	0%	40%	60%	90%	60%	100%
# of DUI tickets closed (annually)	IO	329	290	317	278	256	350
# of Transfer tickets closed (annually)	IO	1,774	1,761	2,140	970	1,054	1,800

## POLICE DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Gainesville Police Department provides the City of Gainesville with emergency and non-emergency service 24 hours a day to more than 32,000 city residents and an estimated 125,000 visitors everyday. Our jurisdiction covers approximately 37 square miles and includes houses and apartment complexes, businesses and industrial parks, recreational facilities, including parks on and around Lake Lanier, several golf courses, schools, churches, an airport, shopping centers and numerous strip malls.	Funding Source: General Fund	FY2017	FY2018	FY2019
		ACTUAL	ADJUSTED BUDGET	BUDGET
	Personal Services	7,205,639	8,130,395	8,399,986
	Professional & Other Services	493,006	465,174	495,875
	Supplies & Operating Charges	444,560	489,100	433,300
	Repairs & Maintenance	576,894	573,100	538,600
	Capital Outlay	30,965	-	-
		<u>\$ 8,751,064</u>	<u>\$ 9,657,769</u>	<u>\$ 9,867,761</u>

MISSION STATEMENT:
It is the mission of the Gainesville Police Department to work in partnership with the community to improve the quality of life in the City of Gainesville. We will demonstrate compassion for all people and render services with respect, dignity, and courtesy. The men and women of the Gainesville Police Department will strive to protect and to support individual rights, while at all times providing for the security of all persons and all property in our community.

GOALS & OBJECTIVES:
<p><b>1. <u>Enhance our community relations with the residents and businesses in the City.</u></b></p> <ul style="list-style-type: none"> <li>* Provide crime prevention education to members of the community by offering classes ranging from self-defense, robbery, and burglary prevention, CRASE and identity theft and fraud.</li> <li>* Hold Community Connect Events at different locations to improve interaction with the community and which may also feature static displays.</li> <li>* Provide mini Citizens Police Academies targeting specific areas; e.g. clergy, businesses and/or neighborhood watch communities.</li> <li>* Intensify recruitment activities to attract qualified certified personnel.</li> </ul> <p><b>2. <u>Strive to improve roadway safety within the City.</u></b></p> <ul style="list-style-type: none"> <li>* Provide driver awareness workshops to focus on distracted driving and driving while intoxicated.</li> <li>* Deploy strategic traffic enforcement and concentrated patrols based upon analysis of crash data.</li> <li>* Utilize the department's social media outlets for educational purposes regarding traffic laws, high traffic corridors and road closures.</li> </ul> <p><b>3. <u>Continue to focus efforts to reduce crimes trends within the City.</u></b></p> <ul style="list-style-type: none"> <li>* Based on Crime trends and data received, conduct Operational plans to address specific problems; e.g. entering autos, burglaries, narcotic</li> <li>* Utilize the police department's social media outlets for public safety ads focused on residential, vehicle and personal safety tips.</li> <li>* Utilize CRU to work with businesses, schools and residents to keep abreast of current trends of vulnerability.</li> </ul>

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
# of Sponsored Community Outreach Events	QL	N/A	N/A	75	126	130	150
# Directed Contentrated Patrol Efforts	QL	N/A	N/A	N/A	37	50	60
Calls for Service	QL	59,261	61,309	68,784	35,312	70,624	71,000
State Certification and International Accreditation	IO	Yes	Yes	Yes	Yes	Yes	Yes

## STORMWATER

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Stormwater Division of the Department of Water Resources conducts activities concerning the operation and maintenance of the stormwater collection and conveyance system. These activities concern only those facilities within the city limits and within the city right-of-way.	<b>Funding Source:</b> General Fund	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>
		<b>Actual</b>	<b>Adjusted Budget</b>	<b>Budget</b>
	Personal Services	259,027	308,372	308,625
	Professional & Other Services	2,536	9,832	11,776
	Supplies & Operating Charges	21,169	47,990	46,954
	Repairs & Maintenance	28,247	39,200	47,900
	Capital Outlay	-	-	-
		<b>\$ 310,980</b>	<b>\$ 405,394</b>	<b>\$ 415,255</b>

### MISSION STATEMENT:

Protect the City's waterways and Lake Lanier by ensuring all state and local stormwater ordinances are adhered to in the most efficient, economical way.

### GOALS & OBJECTIVES:

**1. Position the utility for the future**

\* Continue to identify and inventory problem section of stormwater piping to be included on future capital replacement projects.

**2. Ensure financial stability**

\* Use technology to complete stormwater tasks more efficiently.

**3. Develop a world class work force**

\* Begin an outreach program to area High Schools.

### PERFORMANCE MEASURES:

MEASURES	ACTUAL			YTD thru 12/31	BUDGET	
	FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Number of potential stormwater projects identified with a total estimated repair cost exceeding \$100,000	N/A	N/A	N/A	3	2	5
Linear feet of stormwater pipes assessed by video inspection	N/A	N/A	N/A	2,400	2,000	3,000
MS4 inspections completed	N/A	N/A	N/A	578	768	455

## COMMUNITY DEVELOPMENT DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Department is comprised of four divisions including: Planning, Inspections, Code Enforcement and Housing. This Department serves property owners, concerned citizens, contractors, developers and any person needing assistance concerning the development of land, construction requirements, and property maintenance issues. It is our desire to provide all of these services in a timely and professional manner.	<b>Funding Source:</b> General Fund	<b>FY 2017</b>	<b>FY2018</b>	<b>FY2019</b>
		<b>ACTUAL</b>	<b>ADJUSTED BUDGET</b>	<b>BUDGET</b>
	Personal Services	947,929	1,156,260	1,124,840
	Professional & Other Services	160,383	155,847	178,374
	Supplies & Operating Charges	41,294	41,220	83,211
	Repairs & Maintenance	26,595	25,750	25,750
	Capital Outlay	-	-	-
		<b>\$ 1,176,200</b>	<b>\$ 1,379,077</b>	<b>\$ 1,412,175</b>

### MISSION STATEMENT:

The mission of the Gainesville Community Development Department is to assist the general public in all aspects of land development, construction permitting and property maintenance.

### GOALS & OBJECTIVES:

#### 1. Promote systematic land use growth.

- \* Complete Park Hill Drive Neighborhood Plan.
- \* Explore proactive approach for bringing Midtown properties into compliance with our Downtown Master Plan.
- \* Develop a strategy for potential annexations along U.S. 129 South in an effort to improve gateways into the City.

#### 2. Implement measures to improve housing conditions in the City.

- \* Build off the City's three existing housing target areas and perform additional housing sweeps.
- \* Determine how best to develop affordable housing units on the Gainesville Non-Profit's Wood Avenue property.

#### 3. Create additional vibrant public open spaces.

- \* Secure funding assistance through a Recreational Trails Grant for construction of Phase III of the Midtown Greenway.
- \* Create a concept plan for a new plaza or alley in the Downtown area.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priorities	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017		FY2018	FY2019
Zoning Applications	ED	20	28	26	10	25	25
Inspections Conducted Within 2 Business Days	ED	N/A	12,585	14,733	7,510	17,000	16,000
Number of Permits Issued (Building, Etc.)	ED	2,218	2,387	2,486	1,116	2,700	2,500
Code Violations Addressed	QL	4,706	4,031	6,201	2,678	5,700	6,000
Affordable Housing Units Developed	QL	4	3	2	2	5	5





## AGENCY ALLOCATIONS

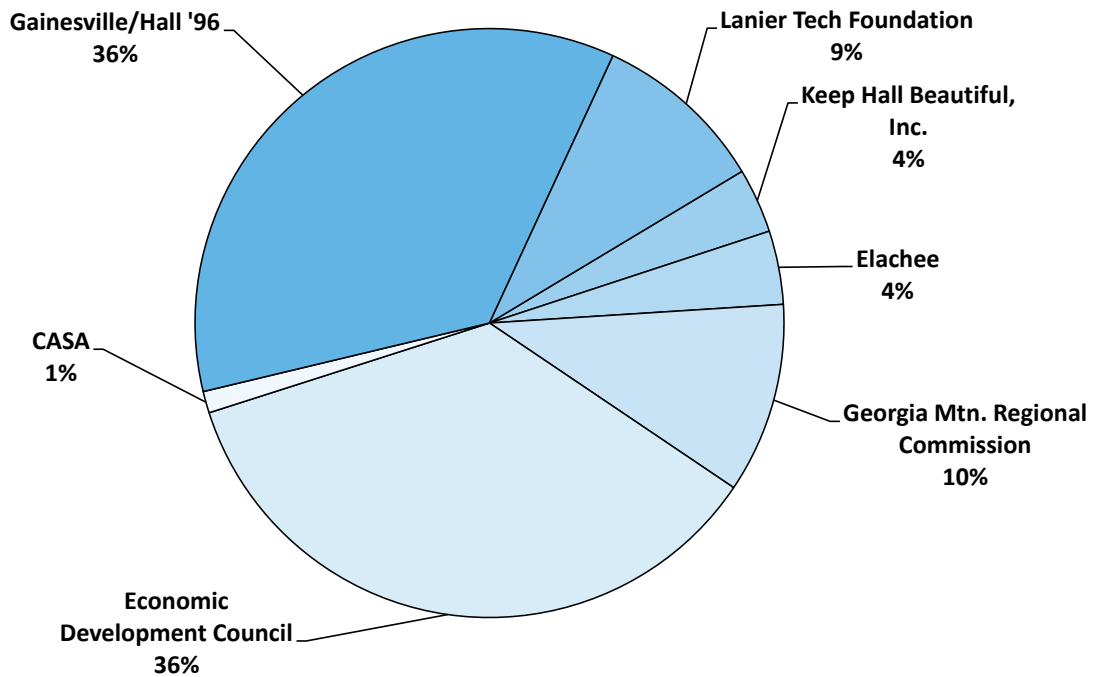
### DEPARTMENT DIVISION DESCRIPTION:

This division's budget accounts for those funds requested by local Agencies for services they provide to the City.

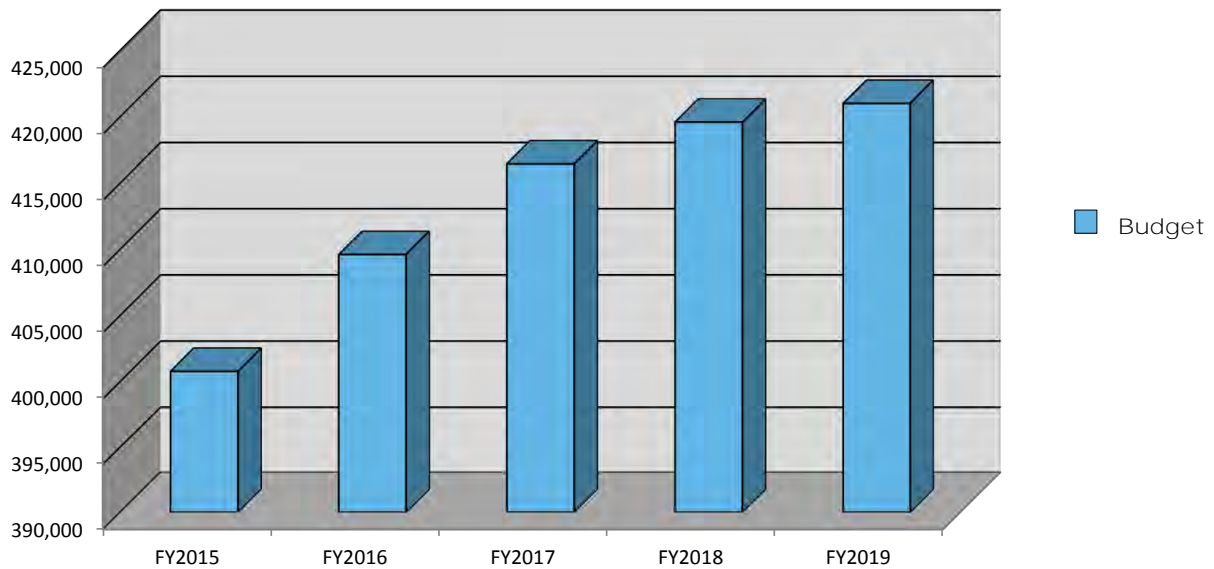
### AGENCY ALLOCATIONS

	FY 2017 ACTUAL	FY 2018 BUDGET	FY 2019 BUDGET
<b>General Fund</b>			
Keep Hall Beautiful, Inc.	\$ 10,000	\$ 7,500	\$ 7,500
Georgia Mtn. Regional Commission	29,953	31,938	33,000
CASA	5,000	5,000	5,000
Gainesville/Hall '96	150,000	-	-
<b>Total General Fund Allocations</b>	<b>194,953</b>	<b>44,438</b>	<b>45,500</b>
<b>Public Utilities Fund</b>			
Keep Hall Beautiful, Inc.	10,000	7,500	7,500
Elachee	15,000	17,000	17,000
Georgia Mtn. Regional Commission	9,984	10,646	11,000
Economic Development Council	136,500	150,000	150,000
<b>Total Public Utilities Fund Allocations</b>	<b>171,484</b>	<b>185,146</b>	<b>185,500</b>
<b>Parks and Recreation</b>			
Gainesville/Hall '96	-	150,000	150,000
<b>Total Public Utilities Fund Allocations</b>	<b>-</b>	<b>150,000</b>	<b>150,000</b>
<b>Economic Development Fund</b>			
Lanier Tech Foundation	50,000	40,000	40,000
<b>Total Public Utilities Fund Allocations</b>	<b>50,000</b>	<b>40,000</b>	<b>40,000</b>
<b>Total Funding</b>			
Keep Hall Beautiful, Inc.	20,000	15,000	15,000
Elachee	15,000	17,000	17,000
Georgia Mtn. Regional Commission	39,937	42,584	44,000
Economic Development Council	136,500	150,000	150,000
CASA	5,000	5,000	5,000
Gainesville/Hall '96	150,000	150,000	150,000
Lanier Tech Foundation	50,000	40,000	40,000
<b>Total Agency Allocations</b>	<b>\$ 416,437</b>	<b>\$ 419,584</b>	<b>\$ 421,000</b>

## Agency Allocations



## Five Year Total Funding Trend



## COMMUNITY SERVICE CENTER

### DEPARTMENT DESCRIPTION:

The Community Service Center is a jointly funded agency of the City of Gainesville and Hall County. It offers a broad range of affordable human services to residents of Gainesville-Hall County. Programs offered through the department specialize in family support services such as elder care, financial management, public transportation, and other community building projects. The department works closely with other local agencies to create a seamless system of care making it easier for families to navigate and achieve success. Finally, the department successfully uses local dollars to leverage funds from private, state and federal sources which pay for the vast majority of services.

### MISSION STATEMENT:

The organization's mission is to identify and address critical social service gaps by creating solutions within its organization or by identifying and supporting other public or nonprofit agencies to such an end.

### GOALS & OBJECTIVES:

#### 1 Improve Senior Life Center Programming

- \* Implement Fee for Service Program.
- \* Institute Baby Boomer Programming.

#### 2. Strengthen Meals on Wheels

- \* Increase Volunteers by 50.
- \* Maintain "No Waiting List" Status.
- \* Expand MOW Kitchen
- \* Purchase New MOW Delivery Vehicle

#### 3. Expand Gainesville Connection

- \* Implement Transit Development Plan: Route 60 - Candler Hwy.
- \* Implement Route 52 - Oakwood.
- \* Public Private Partnership: Your Business is Our Business
- \* Expand Operating Hours from 12 to 16.
- \* Implement GoGo Part II.
- \* Create Downtown Shuttle Service.

#### 4 Update Dial-A-Ride

- \* Implement New Dispatch System: HBS Software Solutions
- \* Restructure Fares
- \* Reduce Fleet from 10 to 6
- \* Transfer 4 Vans to Gainesville Connection

#### 5. Continue Community Outreach

- \* Continue outreach efforts with various partnerships.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL				BUDGET	
		FY2015	FY2016	FY2017	Thru 12/31 FY2018	FY2018	FY2019
Hall Area Transit - Urban Trips	QL	149,640	142,314	137,294	72,674	145,000	150,000
Hall Area Transit - Rural Trips	QL	26,981	25,432	24,962	4,237	26,000	10,000
Meals Served (HDM & Congregate)	QL	93,653	109,979	108,271	48,642	120,100	123,800
Number Capital Development Committee meetings	IO	2	1	3	2	3	3

**REVENUE SOURCES & ASSUMPTIONS**

**Intergovernmental – Federal/State/Other** is based on anticipated Federal and State Grants.

**Intergovernmental – County and Transfer from General Fund** are the amounts needed to fund the budget after all other revenues are taken into account. It is allocated between the City and County according to the percentage of service usage for the calendar year just ended.

Local Funding Allocation Percentage (Based on percent of usage):

NOTE: Funding percentages shown include only City/County contributions and exclude all other revenue

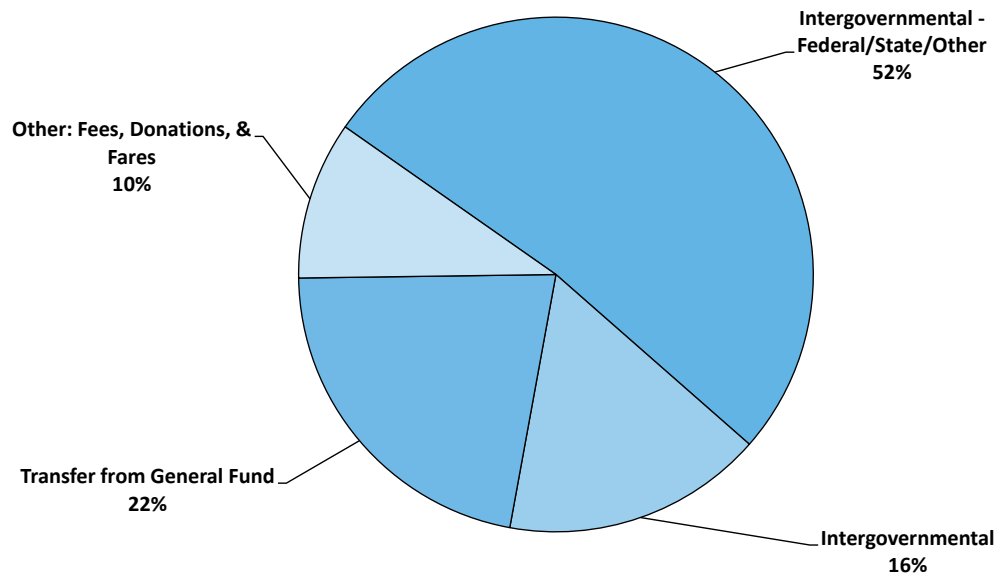
	FY2017		FY2018		FY2019	
	County	City	County	City	County	City
Senior Services	60%	40%	63%	37%	64%	36%
Hall Area Transit -Fixed Route *	0%	100%	0%	100%	0%	100%
Hall Area Transit - Dial A Ride	N/A	N/A	100%	0%	100%	0%
Community Outreach	50%	50%	50%	50%	50%	50%

*Other revenue sources* include charges for services, fees, fares, reimbursements, and donations. These sources are projected based on history, planned rates for services, anticipated usage of fare/fee related programs, and other commitments.

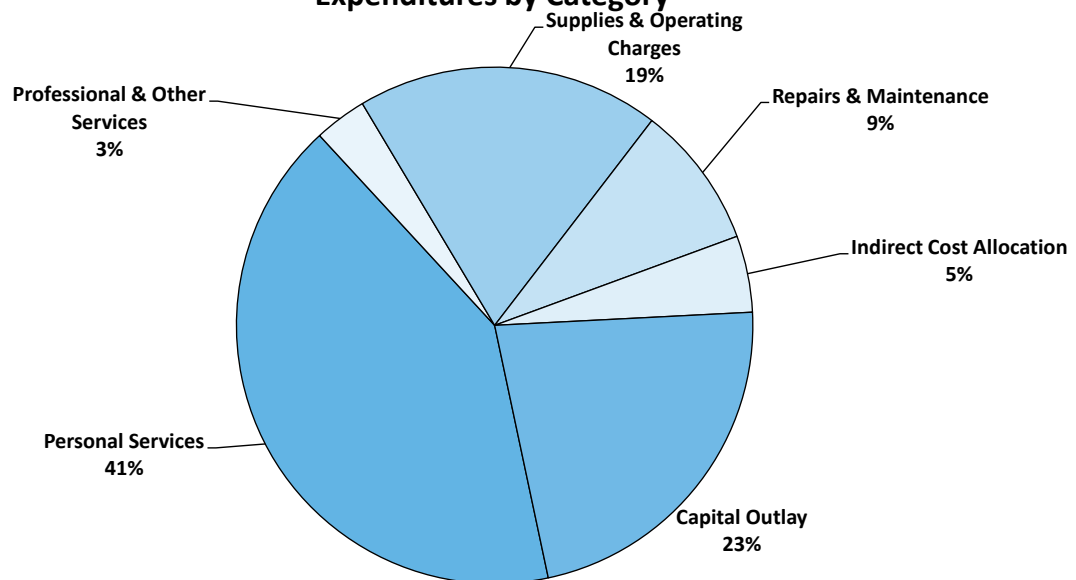
**COMMUNITY SERVICE CENTER FUND SUMMARY**

REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
Intergovernmental - Federal/State/Other	\$ 1,464,412	\$ 1,111,258	\$ 2,053,140
Intergovernmental	462,857	593,897	651,156
Transfer from General Fund	616,596	665,631	869,405
Other: Fees, Donations, & Fares	351,122	1,019,021	394,410
Budgeted Fund Balance- Bldg. Operations	-	-	-
<b>Total Revenues</b>	<b>2,894,988</b>	<b>3,389,807</b>	<b>3,968,111</b>
<b>EXPENDITURES</b>			
Personal Services	1,470,770	1,564,965	1,645,750
Professional & Other Services	187,759	228,981	130,922
Supplies & Operating Charges	733,296	712,129	753,279
Repairs & Maintenance	265,966	317,796	356,160
Indirect Cost Allocation	190,001	190,000	190,000
Capital Outlay	-	375,936	892,000
<b>Total Operating Expenditures</b>	<b>2,847,792</b>	<b>3,389,807</b>	<b>3,968,111</b>
<b>Other Expenditures:</b>			
Transfers out	-	-	-
<b>Total Expenditures</b>	<b>2,847,792</b>	<b>3,389,807</b>	<b>3,968,111</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 47,196</b>	<b>\$ -</b>	<b>\$ -</b>

### Revenues by Category



### Expenditures by Category



## CEMETERY TRUST SPECIAL REVENUE FUND

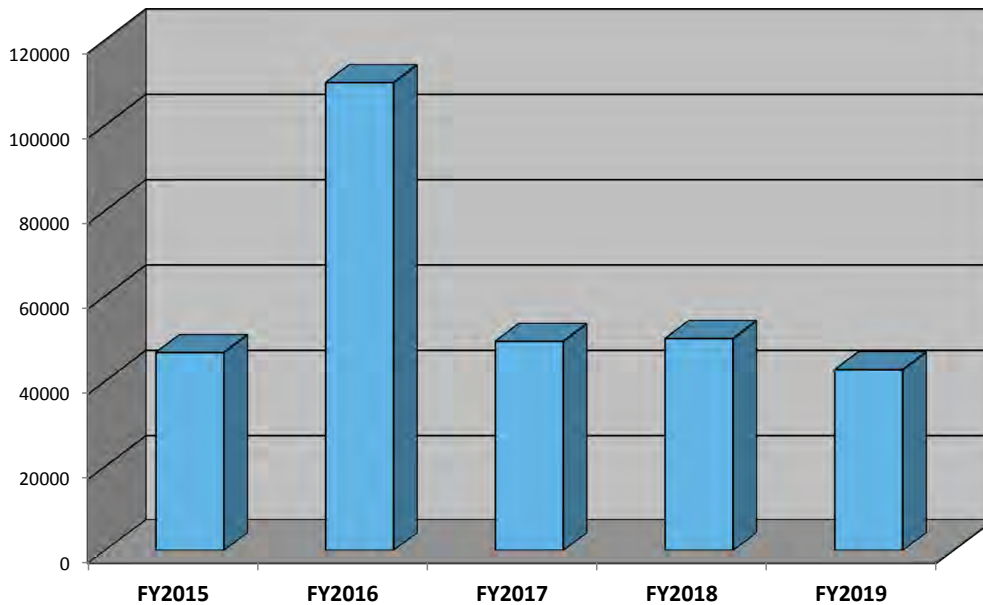
### FUND DESCRIPTION:

The Cemetery Trust Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Cemetery Trust Fund is used to account for the revenues and expenditures of this fund; which are restricted to the operation and improvement of Alta Vista Cemetery.

### CEMETERY TRUST FUND SUMMARY

REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
Interest on Investments	\$ 797	\$ 250	\$ 2,704
Sales & Services	48,550	30,000	40,000
Budgeted Fund Balance	-	19,750	-
<b>Total Revenues</b>	<b>49,347</b>	<b>50,000</b>	<b>42,704</b>
<b>EXPENDITURES</b>			
Transfer to Capital Projects Fund	-	50,000	-
Available for Capital Projects	-	-	42,704
<b>Total Expenditures</b>	<b>-</b>	<b>50,000</b>	<b>42,704</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 49,347</b>	<b>\$ -</b>	<b>\$ -</b>

## Cemetery Trust Fund Five Year Trend



## CONFISCATED ASSETS FUND

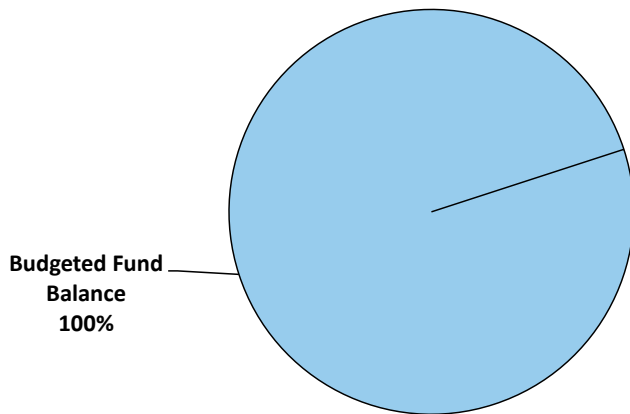
### FUND DESCRIPTION:

This fund is a Special Revenue fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Confiscated Assets Fund is used to account for certain asset seizures confiscated by the City Police Department.

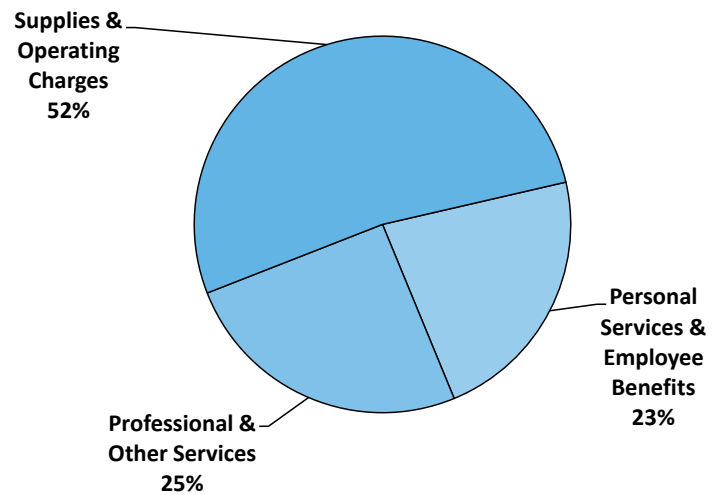
### CONFISCATED ASSETS FUND SUMMARY

	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
<b>Revenue</b>			
Cash Confiscations - State	\$ 18,068	\$ 5,000	\$ -
Cash Confiscations - Local	38,355	30,000	-
Cash Confiscations - Federal	155,629	65,000	-
Interest on Investments	1,556	-	-
Budgeted Fund Balance	-	94,830	267,950
<b>Total Revenue</b>	<b>213,608</b>	<b>194,830</b>	<b>267,950</b>
<b>Expenditures</b>			
Personal Services & Employee Benefits	\$ -	\$ -	\$ 60,000
Professional & Other Services	20,052	61,900	67,750
Supplies & Operating Charges	117,371	89,086	140,200
Repairs and Maintenance	-	9,094	-
Capital Outlay	34,851	34,750	-
<b>Total Expenditures</b>	<b>172,274</b>	<b>194,830</b>	<b>267,950</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 41,334</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**



**Expenditures by Category**





## ECONOMIC DEVELOPMENT FUND

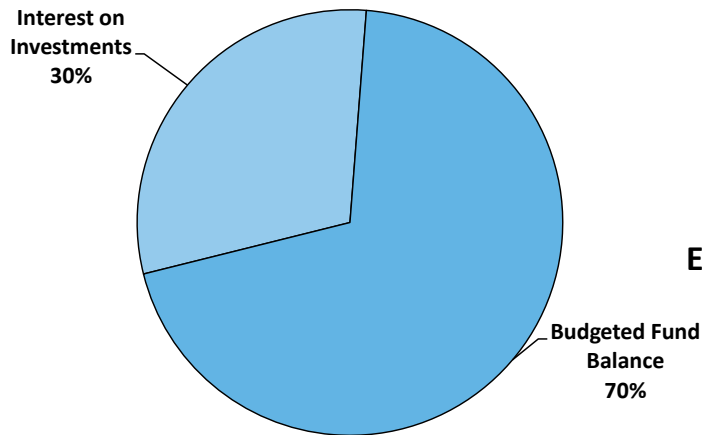
### FUND DESCRIPTION:

This fund is a Special Revenue fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Economic Development Fund is used to account for certain economic development activities within the City.

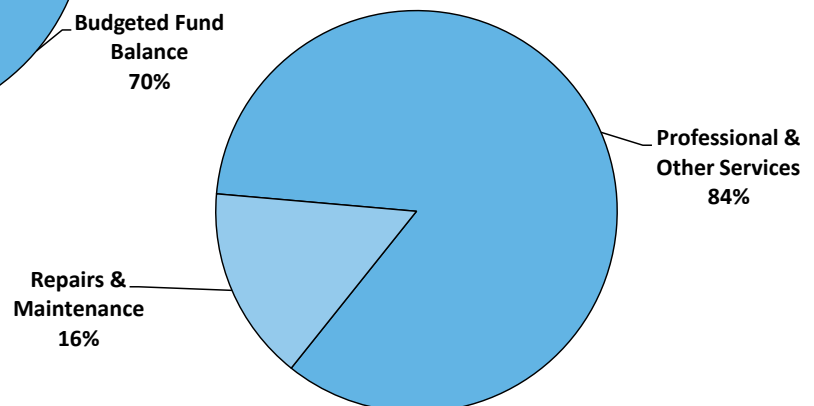
### ECONOMIC DEVELOPMENT FUND SUMMARY

	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
<b>Revenue</b>			
Interest on Investments	\$ 5,180	\$ 1,200	\$ 25,000
Payment in Lieu of Taxes	138,243	-	-
Other Revenue	162,184	-	-
Gain/Loss on Investments	1,861,920	-	-
Transfer from General Fund	705,000	-	-
Budgeted Fund Balance	-	110,848	58,000
<b>Total Revenue</b>	<b>2,872,527</b>	<b>112,048</b>	<b>83,000</b>
<b>Expenditures</b>			
Professional & Other Services	22,457	57,000	70,000
Supplies & Operating Charges	-	-	-
Repairs & Maintenance	12,029	13,000	13,000
Capital Outlay	-	-	-
Debt Service - Gainesville Business Park	94,642	12,048	-
Transfers to GG Capital Project Fund	-	30,000	-
<b>Total Expenditures</b>	<b>129,128</b>	<b>112,048</b>	<b>83,000</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 2,743,399</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**



**Expenditures by Category**



## GOVERNMENT CABLE TELEVISION CHANNEL

### DEPARTMENT DESCRIPTION:

TV18 The Government Channel is a joint service operation of the City of Gainesville and Hall County Governments. The station produces, records, and distributes graphic and motion video images across multiple media platforms including cable/video service providers, City and County websites, and social media groups.

### MISSION STATEMENT:

The mission of TV18 is to offer timely, accurate information about city/county government news, events and activities to citizens and the local communities.

### GOALS & OBJECTIVES:

**1. Increase viewer awareness of TV18 operations.**

- \* Conduct an annual survey to determine the TV18 target audience.
- \* Participate in 3 community festivals or events for brand awareness and networking.
- \* Produce 1 mini-promo excerpt from each video program to link to social media groups.

**2. Maintain plan to increase yearly local video program production.**

- \* Work with City and County public safety groups about recording and airing ceremonies, presentations, and PSAs.

**3. Cooperate with local schools and businesses to promote youth and adult involvement in government.**

- \* Offer two (2) student internships opportunities to interested high school juniors and seniors.
- \* Make 3 presentations about the TV18 experience to selected high school groups and/or organizations.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Number of Mini TV- Shows (Produced)	IO	9	9	11	3	10	12
Number of Show Views	IO	7,200	7,200	10,184	6,600	15,000	10,000
Number of Intern/Volunteer Hours	IO	430	710	710	30	300	200
Number of video promos linked to social media	IO	N/A	N/A	12	17	20	24

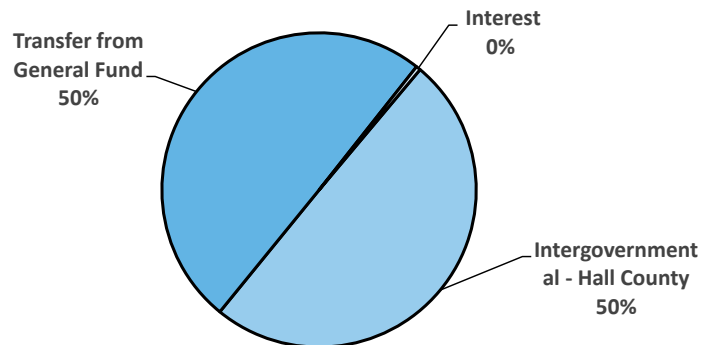
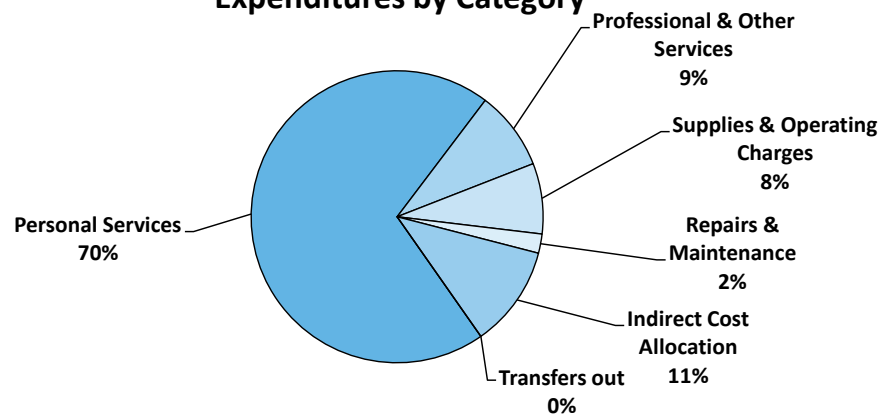
### REVENUE SOURCES & ASSUMPTIONS

**The Governmental Cable Television Fund** assumes funding primarily from intergovernmental revenue sources. Currently this Fund is shared by the City of Gainesville and Hall County Government, both holding an equal share of the Fund. It is funded 50% City of Gainesville and 50% Hall County. These funding sources are held under an Intergovernmental agreement between the two governments.

**Other revenue** sources consist of interest earned on investments. This funding source makes up less than 1% of the funds allocated to this fund.

**GOVERNMENT TELEVISION CHANNEL FUND SUMMARY**

REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
Intergovernmental - Hall County	\$ 162,368	\$ 125,778	\$ 128,686
Interest	300	-	1,194
Transfer from General Fund	162,368	125,778	128,686
<b>Total Revenues</b>	<b>325,036</b>	<b>251,556</b>	<b>258,566</b>
<b>EXPENDITURES</b>			
Personal Services	159,934	175,927	181,091
Professional & Other Services	19,219	22,281	22,667
Supplies & Operating Charges	13,148	10,870	20,205
Repairs & Maintenance	3,830	7,712	5,497
Indirect Cost Allocation	29,106	29,106	29,106
Transfers out	99,500	5,660	-
Capital Outlay	-	-	-
<b>Total Expenditures</b>	<b>324,737</b>	<b>251,556</b>	<b>258,566</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 299</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**

**Expenditures by Category**


## GAINESVILLE FIRE SERVICES DISTRICT

### DEPARTMENT DESCRIPTION:

Gainesville Fire District operates 4 fire stations equipped with a total of 13 fire trucks (7 engines, 2 aerials, 2 rescues, 2 squads and Georgia Search and Rescue (GSAR Task Force 1) truck). There are currently 92 employees working on three shifts (24 hours on, 48 hours off) and 11 staff members which include Fire Administration, Fire Operations, Fire Prevention and Training Divisions, for a total of 103 personnel. The Gainesville Fire Department is rated as an ISO Class I Fire Department. This rating allows our residents and businesses to receive lower insurance premiums and superior service.

### MISSION STATEMENT:

Gainesville Fire Services District is committed to providing the highest level of fire and public safety services for our community. We protect lives and property through fire suppression, emergency medical response, disaster management, fire prevention and public education.

### GOALS & OBJECTIVES:

#### 1. Ensure the highest quality fire services are provided to the citizens and businesses of Gainesville.

- \* Maintain our ISO Class I Rating.
- \* Continued dialogue with Hall County Fire Services to ensure effective EMS service is being provided to the citizens of Gainesville.
- \* Provide professional, safe and efficient emergency response.
- \* Monitor and exceed acceptable thresholds within ISO's Fire Suppression Rating Schedule.
- \* Monitor and exceed ISO required training hours per certified firefighter.

#### 2. Expand coverage to areas affected by growth.

- \* Develop a plan of action for location, personnel and equipment for a possible new Station #5.
- \* Develop a plan to seek funding through current and future grants.
- \* Develop a plan of action to provide expanded emergency response to areas on and around Lake Lanier.

#### 3. Expand and/or fully utilize existing and new technology to enhance the efficiency of Fire Department operations.

- \* Complete a needs assessment of all building and equipment.
- \* Implement a repair/replacement schedule for all buildings and equipment.
- \* Identify funding from grants and future budgets.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Average Response Time (Min:Sec) (Emergency)	QL	4:52	5:14	4:51	5:01	5:00	5:00
Average Training Hours per Firefighter	IO	284	315	332	166	240	240
Total Training Hours Received	IO	N/A	N/A	33,195	16,597	24,000	24,000
Training Hours Received In-house per Firefighter	IO	N/A	N/A	N/A	125	120	180
ISO Rating	ED	II	I	I	I	I	I
Number of Field Inspections	IO	1879	2232	3849	1570	3500	3500

### REVENUE SOURCES & ASSUMPTIONS

Real & Personal Property Taxes: All taxable Real and Personal property within the City Limits of Gainesville is subject to ad valorem taxation.

Delinquent Property Taxes: Real and Personal Property Taxes collected after the fiscal year in which they are due.

Motor Vehicle Taxes: Motor vehicles within the city limits of Gainesville are subject to ad valorem taxation.

Penalties & Interest: Penalties and Interest for Delinquent Property Tax and returns not filed or filed late.

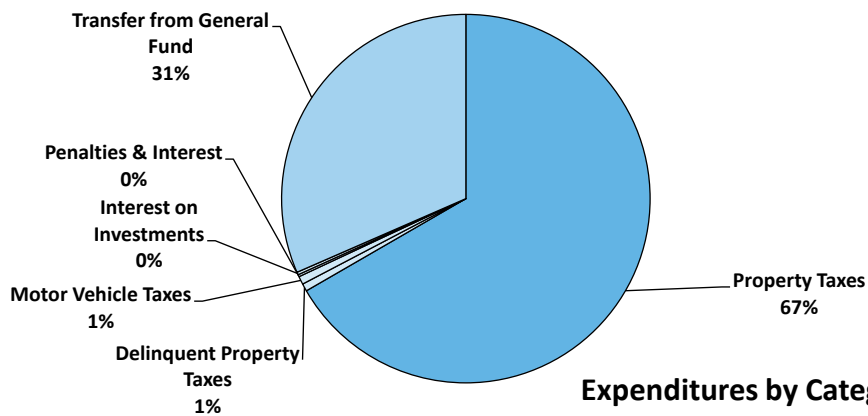
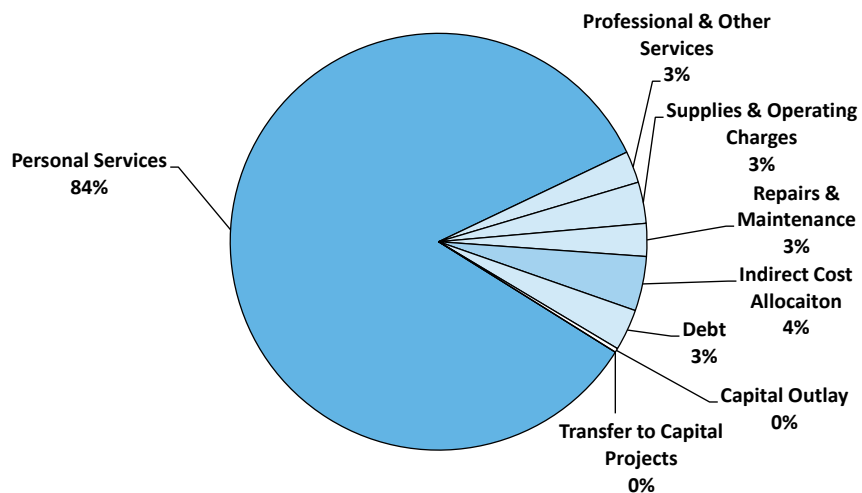
Interest is based on economic conditions, interest rates, and cash flow projections.

Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

**GAINESVILLE FIRE DISTRICT FUND SUMMARY**

REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
Property Taxes	\$ -	\$ -	\$ 5,704,350
Delinquent Property Taxes	-	-	57,046
Motor Vehicle Taxes	-	-	60,719
Penalties & Interest	-	-	15,860
Interest on Investments	-	-	20,000
Transfer from General Fund	-	-	2,699,225
Budgeted Fund Balance	-	-	284,000
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,841,200</b>
<b>EXPENDITURES</b>			
Personal Services	-	-	7,430,171
Professional & Other Services	-	-	217,709
Supplies & Operating Charges	-	-	282,815
Repairs & Maintenance	-	-	225,000
Indirect Cost Allocation	-	-	373,505
Debt	-	-	284,000
Capital Outlay	-	-	28,000
Transfer to Capital Projects	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,841,200</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

\*\*\*Fire Services District was started in FY2019, previously in the General Fund.

**Revenues by Category**

**Expenditures by Category**


## TAX ALLOCATION DISTRICT FUND

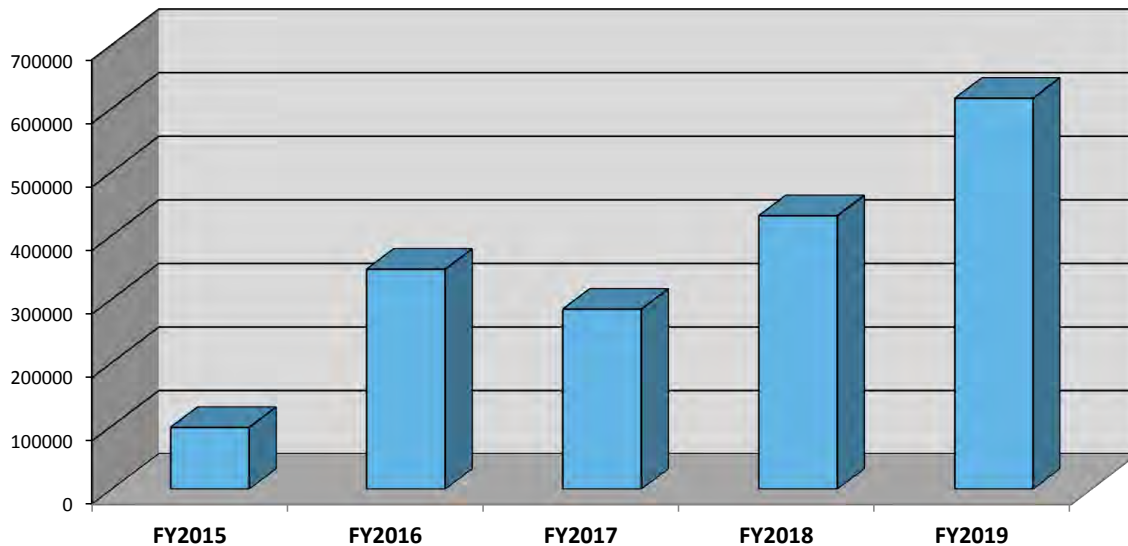
### FUND DESCRIPTION:

This fund is used to account for ad valorem property tax collections derived from the City's two Tax Allocation Districts (Midtown and Lakeshore) for the purpose of stimulating private redevelopment within these areas.

### TAX ALLOCATION DISTRICT FUND SUMMARY

	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
<b>Revenue</b>			
Property Tax - Current	\$ 59,652	\$ 46,500	\$ 33,137
Intergovernmental	221,712	160,000	188,956
Interest on Investments	2,498	800	1,650
Budgeted Fund Balance	-	223,582	391,912
<b>Total Revenue</b>	<b>283,862</b>	<b>430,882</b>	<b>615,655</b>
<b>Expenditures</b>			
Payments to Others	211,213	430,882	615,655
Transfer to Debt Fund			
Available for Capital Projects	-	-	-
<b>Total Expenditures</b>	<b>211,213</b>	<b>430,882</b>	<b>615,655</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 72,649</b>	<b>\$ -</b>	<b>\$ -</b>

## Five Year Budgeted Revenue Trend



## HOTEL MOTEL TAX FUND

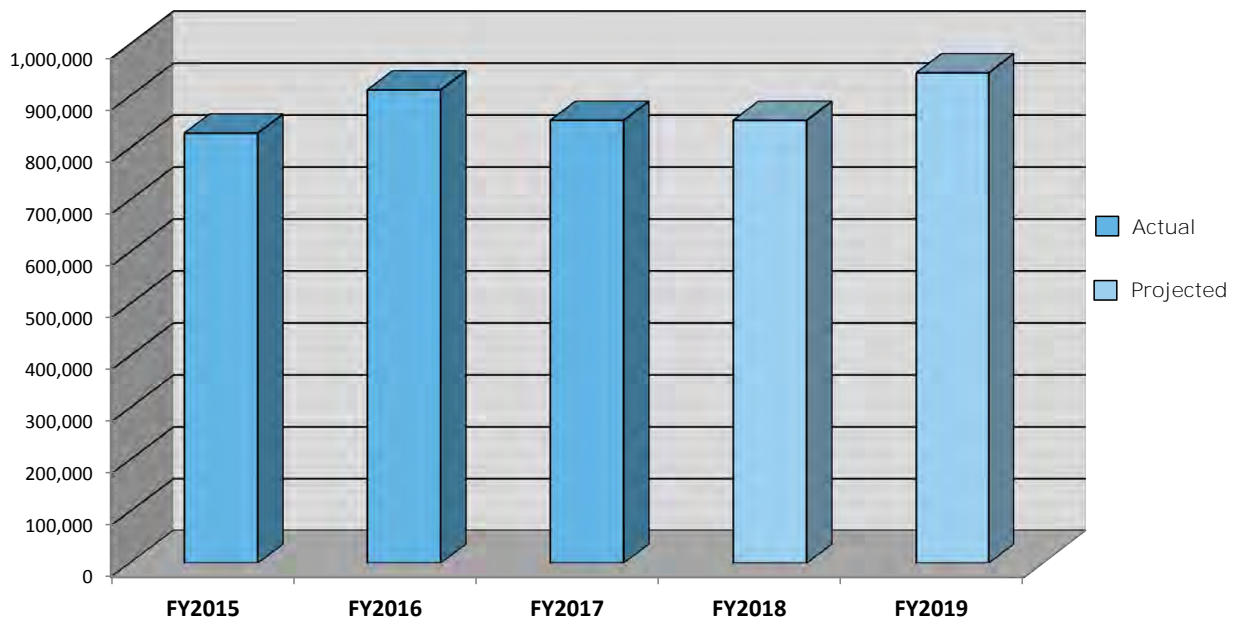
### FUND DESCRIPTION:

Hotel/Motel Tax is a tax on room rentals at hotels and motels located within the City. The tax was assessed at the rate of 5% for fiscal years before 2001. On January 1, 2001, the tax rate was raised to 6%. The revenue assumption for the fiscal year budget presented here was projected by calculating the forecasted tax base for the coming fiscal year (estimated by using the tax bases from several prior fiscal years) and then assessing the base at the rate of 6%.

### HOTEL MOTEL TAX FUND SUMMARY

	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
<b>Revenue</b>			
Hotel/Motel Taxes (5%)	\$ 774,167	\$ 711,333	\$ 786,462
Hotel/Motel Taxes (1% for Capital Projects)	154,867	142,267	158,335
Interest	187	200	200
Budgeted Fund Balance	-	-	-
<b>Total Revenue</b>	<b>929,221</b>	<b>853,800</b>	<b>944,997</b>
<b>Expenditures</b>			
Gainesville Convention and Visitor's Bureau	613,443	461,533	576,662
Transfer to Capital Projects	160,724	250,000	210,000
Transfer to Debt Service	154,867	142,267	158,335
<b>Total Expenditures</b>	<b>929,034</b>	<b>853,800</b>	<b>944,997</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 187</b>	<b>\$ -</b>	<b>\$ -</b>

## Five Year Budget Trend



## IMPACT FEE FUND

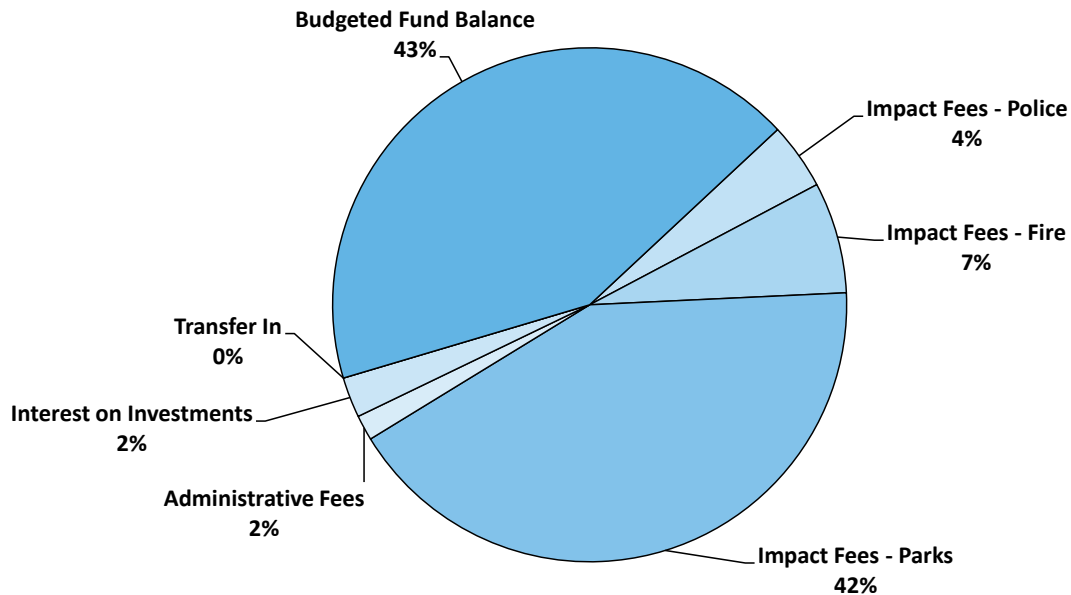
### FUND DESCRIPTION:

Impact fees are collected by the City for the following areas: Police, Fire, and Parks & Recreation. The city also collects impact fees for libraries and the detention facility on behalf of Hall County. All fees collected are deposited into special accounts earmarked for the aforementioned divisions. Funds expended on these service areas must be used on items identified in the Capital Improvement Element of the City of Gainesville's Comprehensive Plan. The Financial Services Department and Department of Planning and Development are required to submit annual reports detailing the expenditure of funds to the Department of Community Affairs. The Gainesville City Council has designated, through ordinance, the Director of Planning and Development as the Impact Fee Administrator.

### IMPACT FEE FUND SUMMARY

	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
<b>Revenue</b>			
Impact Fees - Police	\$ 69,416	\$ 47,000	\$ 42,000
Impact Fees - Fire	126,468	81,400	70,000
Impact Fees - Parks	1,017,229	550,000	420,000
Administrative Fees	43,460	20,350	15,960
Interest on Investments	6,960	1,250	25,468
Transfer In	26,323	-	-
Budgeted Fund Balance	-	-	426,572
<b>Total Revenue</b>	<b>1,289,856</b>	<b>700,000</b>	<b>1,000,000</b>
<b>Expenditures</b>			
Transfer to General Fund	43,460	20,350	-
Transfer to Capital Project Funds - Police	90,000	-	-
Transfer to Capital Project Funds - Fire	-	-	350,000
Transfer to Capital Project Funds - P&R	550,000	230,000	650,000
Available for Capital Projects	-	449,650	-
<b>Total Expenditures</b>	<b>683,460</b>	<b>700,000</b>	<b>1,000,000</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 606,396</b>	<b>\$ -</b>	<b>\$ -</b>

### IMPACT FEE FUND REVENUES BY TYPE





## INFORMATION TECHNOLOGY FUND

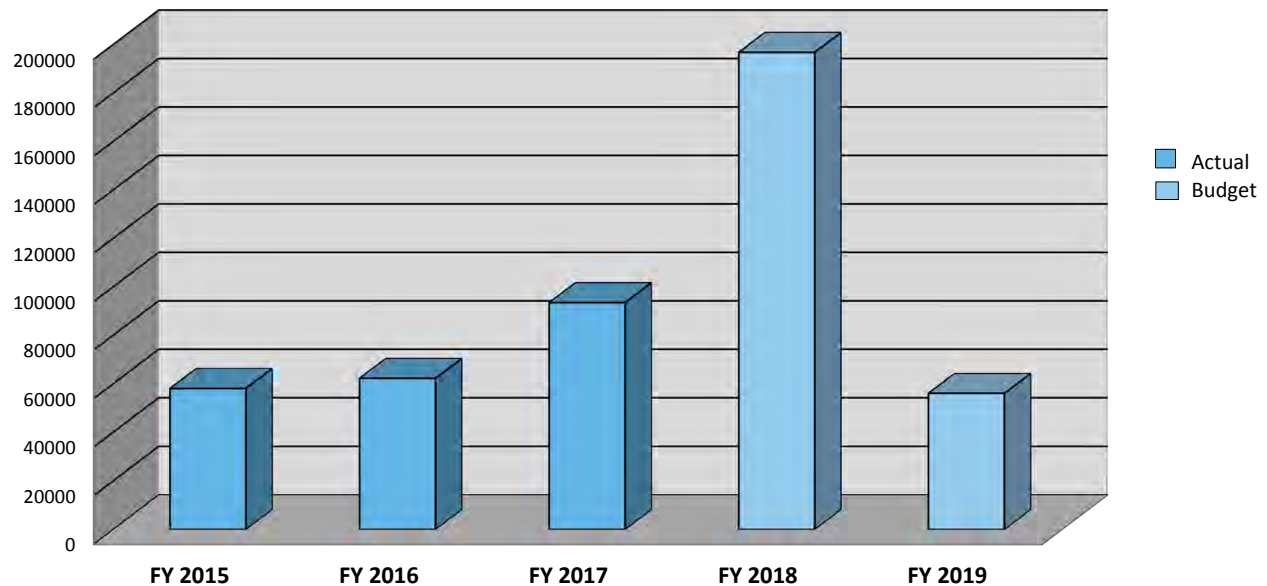
### FUND DESCRIPTION:

This fund is used to account for an Information Technology fee derived from each citation issued by City of Gainesville Police officers, for the purpose of improving functionality and efficiency through the use of enhanced technology.

### INFORMATION TECHNOLOGY FUND SUMMARY

	FY2017	FY2018	FY2019
	ACTUAL	ADJUSTED BUDGET	BUDGET
<b>Revenue</b>			
Technology Fees	\$ 81,554	\$ 55,000	\$ 55,000
Interest on Investments	738	250	1,000
Interest on Investments	-	-	-
Budgeted Fund Balance	-	141,500	-
<b>Total Revenue</b>	<b>82,292</b>	<b>196,750</b>	<b>56,000</b>
<b>Expenditures</b>			
Transfers to GG CIP	40,000	181,500	-
Supplies and Operating Charges	6,460	4,200	-
Capital Outlay	-	11,050	56,000
Available for Capital Projects	-	-	-
<b>Total Expenditures</b>	<b>46,460</b>	<b>196,750</b>	<b>56,000</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 35,832</b>	<b>\$ -</b>	<b>\$ -</b>

### Five Year Trend



## PARKS AND RECREATION

### DEPARTMENT DESCRIPTION:

The Gainesville Parks and Recreation Agency was founded in 1924 by a special election by the citizens of Gainesville. Governed by a nine-member appointed board having the legal responsibility to provide, establish, maintain and conduct a comprehensive parks and recreation program, the Gainesville Parks and Recreation is funded through City of Gainesville ad valorem taxes and fees & charges. All programs are available to city residents as well as those residing outside the City. Therefore, in fairness to the residents of Gainesville, a non-resident fee may be added to programs to help offset the costs of providing them. The Gainesville Parks and Recreation Agency is one of only 166 agencies nationwide and one of eleven agencies in the State of Georgia to have achieved accreditation from the Commission for Accreditation of Parks and Recreation Agencies. Parks and Recreation provides benefits for Our Health, Our Community, Our Youth, Our Environment, and Our Economy.

### MISSION STATEMENT:

The Gainesville Parks and Recreation Agency, through a coordinated effort, seeks to enrich the quality of life of the citizens we serve by providing safe and accessible facilities and a diversified program of activities in an effective, efficient, equitable and responsive manner.

### GOALS & OBJECTIVES:

#### 1. To enhance the quality of life of the citizens of Gainesville through Service Quality in Parks and Recreation Opportunities.

- \* Provide high quality, clean, safe, accessible and diversified park amenities and open spaces that support opportunities for active and passive recreation for all citizens through continuous inspection of all parks and facilities.
- \* Utilize the Agency's Recreation Programming Plan to evaluate and expand recreational activities.
- \* Continue to increase health and wellness opportunities by expanding fitness offerings at Frances Meadows and Cabbell Field.
- \* Provide well-maintained rental spaces that meet the needs of citizens while maximizing equipment and facility life spans.

#### 2. To sustain financial stewardship through streamlining leisure services and building effective partnerships that support the needs of the citizens.

- \* Offset operational costs through increased Sponsorship Policy.
- \* Review fees and charges at Frances Meadows Aquatic Center based on operational costs.
- \* Review service programming: Increase free opportunities; Support and promote self recreation; and look at all programming based on partnerships.

#### 3. To provide customer satisfaction for all Agency programs, facilities, and services.

- \* Maintain customer service campaign that solicits and monitors public input regarding the Agency's performance in services provided.
- \* Provide operating capital to implement updates and upgrades to facilities, parks and programs based on public input.
- \* Provide Staff training opportunities.
- \* Utilize citizen input to support the development of a new 10-year Parks Master Plan.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
# Park Audits Annually	IO	14	20	20	11	20	21
# Youth Athletic participants*	LS	1181	1814	2407	1133	1650	1750
Decrease energy consumption	IO	Even	-2%	-8%	3%	Even	Even
# Staff training opportunities	IO	195	154	161	100	150	150
# Sponsorships	IO	69	72	75	27	75	75
# Fitness visits to Frances Meadows Center **	LS	N/A	50,240	57,800	27,703	40,000	50,000
# Volunteer Hours	IO	N/A	13,913	12,435	6,308	9,500	10,500
Customer Service Rating ***	IO	3.8	3.7	3.7	3.6	3.8	3.8
# Written Partnership Agreements	IO	12	13	14	14	14	14

\*Youth Athletic participation includes Travel Ball players at Lanier Point & Lanier Aquatic Swimmers \*\*Fitness Center and Classes \*\*\*Rating scale 1-poor to 4-excellent.

**REVENUE SOURCES & ASSUMPTIONS**

Ad Valorem Tax is based on the same projected digest used for the General Fund.

Charges for Services includes admissions, program and league fees, facility leases, concession operations, etc. Projections rely on historical trends and economic conditions.

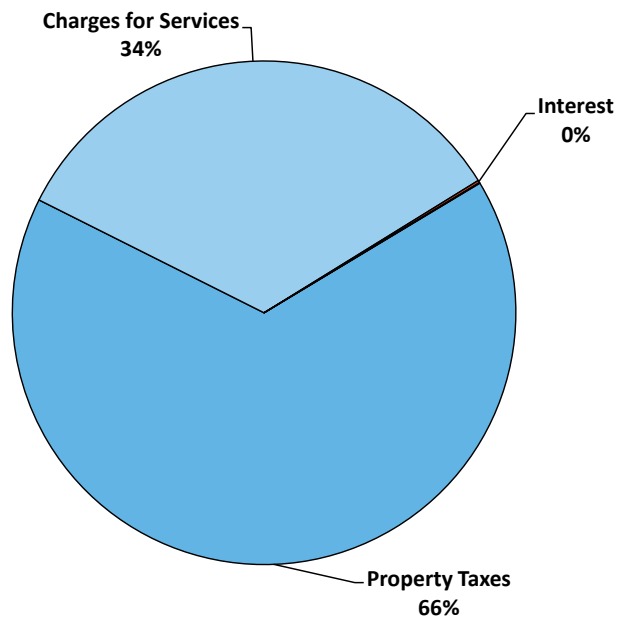
Interest is based on economic conditions, interest rates, and cash flow projections.

Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

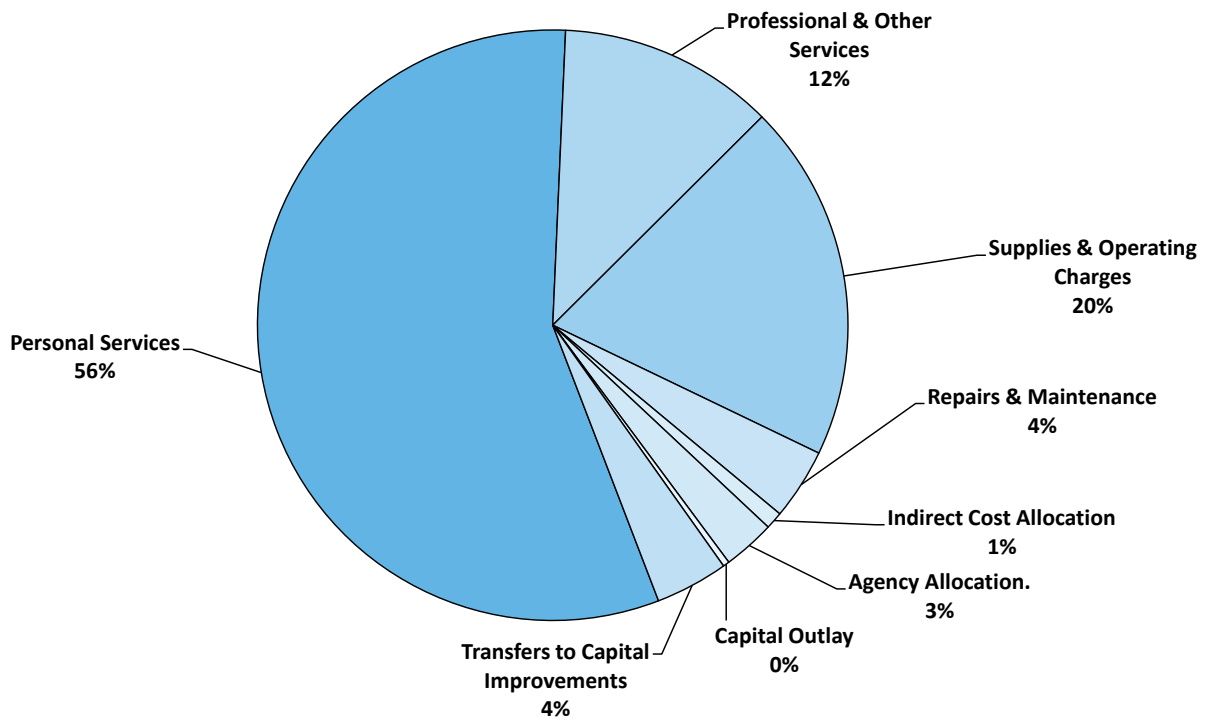
**PARKS AND RECREATION FUND SUMMARY**

<b>REVENUES</b>	<b>FY2017 ACTUAL</b>	<b>FY2018 ADJUSTED BUDGET</b>	<b>FY2019 BUDGET</b>
Millage Rate	0.750	0.750	0.750
Property Taxes	\$ 2,950,904	\$ 3,160,848	\$ 3,476,933
Charges for Services	1,816,950	1,777,690	1,780,340
Interest	8,434	3,650	8,200
Intergovernmental	-	-	-
Other	29,562	17,000	2,000
Transfers in	40,118	-	-
Budgeted Fund Balance	-	474,806	-
<b>Total Revenues</b>	<b>4,845,967</b>	<b>5,433,994</b>	<b>5,267,473</b>
<b>EXPENDITURES</b>			
Personal Services	2,608,930	2,885,368	2,977,634
Professional & Other Services	502,392	607,599	623,681
Supplies & Operating Charges	963,378	1,003,662	1,032,344
Repairs & Maintenance	177,938	249,365	205,519
Indirect Cost Allocation	50,000	50,000	50,000
Agency Allocation.	-	150,000	150,000
Capital Outlay	-	19,000	18,295
Transfers to Capital Improvements	236,876	469,000	210,000
<b>Total Expenditures</b>	<b>4,539,514</b>	<b>5,433,994</b>	<b>5,267,473</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 306,454</b>	<b>\$ -</b>	<b>\$ -</b>

### Revenues by Category



### Expenditures by Category





## GAINESVILLE CONVENTION AND VISITOR'S BUREAU

### DEPARTMENT DESCRIPTION:

The Gainesville Communications and Tourism Office combines Main Street Gainesville, Public Information for City residents and Convention and Visitor's Bureau.

### MISSION STATEMENT:

Inform Gainesville residents on city government and city services, promote the downtown/midtown area as a new location for business, provide marketing support for existing businesses, and partner with area hotels and numerous local attractions to bring more visitors to the City.

### FY2019 GOALS & OBJECTIVES:

#### 1. Increase Tourism Activity in Gainesville

- \* Brand the City section of the Highlands to Islands Trail.
- \* Create an Ambassador Program for front-line Attraction Staff and Event Volunteers.

#### 2. Encourage new business development and enhance established businesses around the Gainesville Square

- \* Host events that tie the Gainesville Square to the City's vibrant business district and call attention to the opportunity for economic development.
- \* Provide incentives for Main Street Membership and offer online registration.

#### 3. Promote Community Awareness of City Services and Utilization of City Programs

- \* Produce four (4) special segments on TV18 focusing on City Services.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Events Booked	LS	24	24	20	8	22	22
Main Street Events	LS	30	30	31	40	45	45
Total Main Street Members	IO	23	25	30	7	35	35
Social Media (Facebook and Twitter) Posts		N/A	N/A	N/A	836	468	950
Articles to Drive Tourism		N/A	N/A	N/A	5	5	7
Hotel/Motel Revenue	LS	\$828,925	\$911,848	\$929,034	\$506,040	\$853,600	\$944,797
Social Media www.gainesville.org Hits	IO	401,336	476,230	478,231	294,995	465,000	475,000

### REVENUE SOURCES & ASSUMPTIONS

Hotel/Motel Tax is a tax on room rentals at hotels and motels located within the City.

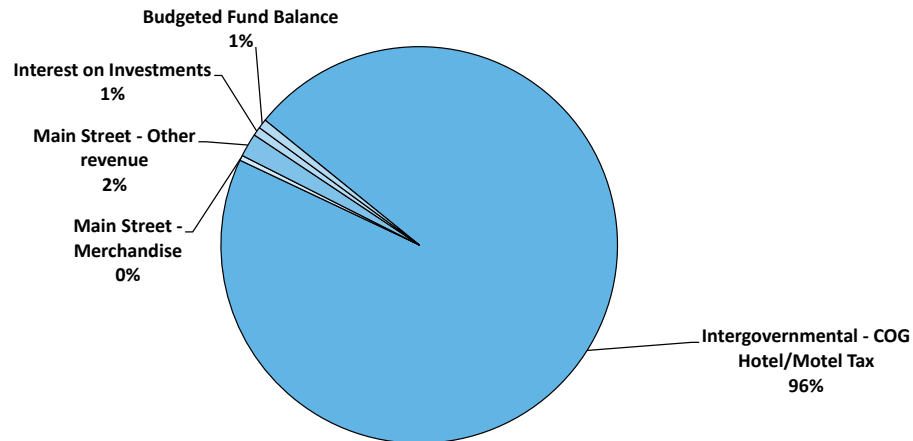
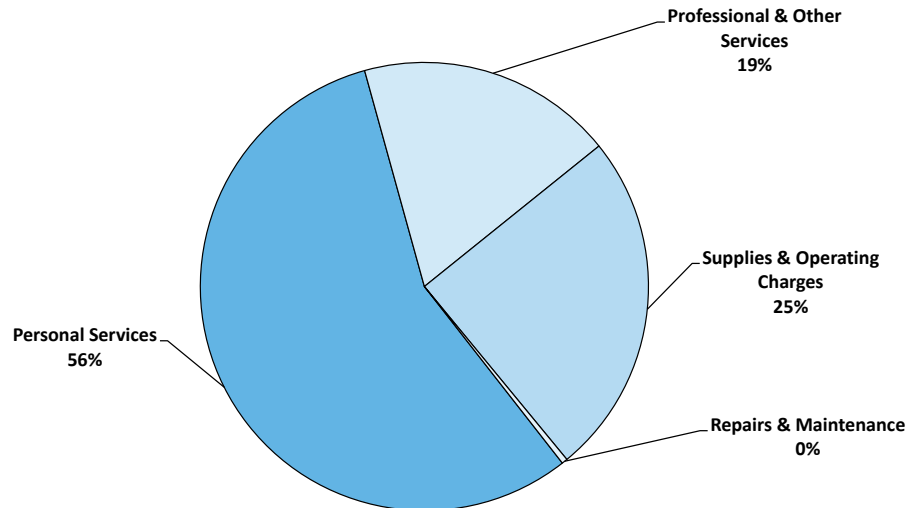
Charges for Services includes admissions, program and league fees, facility leases, concession operations, etc. Projections rely on historical trends and economic conditions.

Interest is based on economic conditions, interest rates, and cash flow projections.

Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital.

**GAINESVILLE CONVENTION AND VISITOR'S BUREAU FUND SUMMARY**

REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
Intergovernmental - COG Hotel/Motel Tax	\$ 613,443	\$ 461,533	\$ 576,662
Main Street - Merchandise	1,178	2,500	2,500
Main Street - Other revenue	17,378	11,000	11,500
Interest on Investments	1,344	-	4,263
Budgeted Fund Balance	-	118,105	4,555
<b>Total Revenues</b>	<b>633,343</b>	<b>593,138</b>	<b>599,480</b>
EXPENDITURES			
Personal Services	300,670	326,360	337,238
Professional & Other Services	93,966	117,269	111,013
Supplies & Operating Charges	113,148	141,143	148,760
Repairs & Maintenance	1,771	2,706	2,469
Capital Outlay	-	5,660	-
<b>Total Expenditures</b>	<b>509,554</b>	<b>593,138</b>	<b>599,480</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 123,789</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**

**Expenditures by Category**


## DEPARTMENT OF WATER RESOURCES

### DEPARTMENT DESCRIPTION:

The Department of Water Resources Fund is used to account for activities connected with the development, operation and maintenance of water and sewer service in the City of Gainesville and parts of Hall County. This is an enterprise fund, financed and operated in a manner similar to private business enterprises. Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges.

### MISSION STATEMENT:

It is the mission of the Gainesville Department of Water Resources to provide ample quantities of safe, aesthetically pleasing water at adequate pressures to our customers, and to provide this water at the lowest possible price that will allow the system to be safely operated and expanded in accordance with the Water Master Plan adopted by the Gainesville City Council. Furthermore, it is our goal to collect and treat all wastewater generated in our service area in a safe and environmentally-sound manner at the lowest possible price. We will endeavor to meet these goals while managing our resources as a responsible steward for the future of our community and while providing the highest level of customer service possible.

### GOALS & OBJECTIVES:

#### 1. Position the utility for the future.

- \* Implement flow monitoring technology to target areas within the collection system for further Infiltration/Inflow investigation.
- \* Implement pressure monitoring and district metering to advance leak detection and reduction efforts.
- \* Conduct process evaluations at the plants, system master planning, and modeling to guide future decision making.

#### 2. Ensure financial stability.

- \* Continue use and updates to the Comprehensive Financial Model.
- \* Conduct energy efficiency studies and begin retrofit projects
- \* Identify capital projects that can reduce operating costs.
- \* Implement management tools to increase efficiencies, such as CIP Tracking Tool, Work Order Management system, and GIS (leading to full Asset Management).
- \* Convert data "noise" into useful information and communicate in a transparent manner.

#### 3. Develop a world class work force.

- \* Enhance relationships with high schools, technical schools, and universities for recruiting and outreach.
- \* Continue to improve training opportunities both in-house and out-sourced.
- \* Develop retention strategies, including career paths and strategic assignments.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL				BUDGET	
					Thru 12/31		
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Preventive maintenance work orders	IO	2,162	1,905	2,132	839	2,400	2,470
Number of Leaks found w/ Leak Detection Program	II	14	12	6	0	12	10
Permit compliance (%) -Riverside	IO	100%	100%	100%	100%	100%	100%
Permit Compliance (%) -Lakeside	IO	100%	100%	100%	100%	100%	100%
Permit Compliance (%) -Flat Creek	IO	100%	92%	100%	99%	100%	100%
Permit Compliance (%) -Linwood	IO	100%	89%	90%	100%	100%	100%
Environmental Education Activities	QL	183	163	252	38	225	225
Stream Inspections/Assessments	QL	2,973	3,409	3,364	1,306	2,800	2,700
% of increase in operating budget	IO	-3%	1.2%	4.3%	7%	5.5%	12%



#### REVENUE SOURCES & ASSUMPTIONS

**Water Revenue** is the largest revenue source in this fund. The service area includes a large portion of Hall County. Rates are different for inside City and outside City customers due to differing service costs. No rate increase is anticipated for water during this budget year.

**Account Service Fees** are the third largest revenue source in this fund. This fee is billed to each account on the system as a base fee that recovers the cost to read the meter and generate a bill, regardless of consumption. This base fee was previously built into the water and sewer charges, and was broken out separately as part of a rate restructuring to improve equity to customers. This revenue category is very stable and increases steadily at the rate new customers tie onto the system. This fee was increased in January 2016 to the full calculated cost that was determined at the 2015 Council Workshop. No increase is anticipated for January 2019.

**Water Tapping Fees** are levied to recoup the actual cost of tapping the water mains for new or additional users tapping onto an existing water line. The projected revenue is based on historical trend review and analysis, coupled with construction start projections. These fees are continuing to improve along with the Economic up-turn for housing development.

**Service Fees** are charged when service to a user is terminated for non-payment, and as a penalty for a returned check. This revenue has slightly increased from last year.

**Late Payment Penalties** of 10% of the amount due are charged if payments reach the Customer Service & Billing Department after the due date on the billing.

**Sewer Revenue** is the second largest revenue source in this fund, with the majority of the service area inside the City limits. This revenue category has seen an increase in consumption usage over the past 3 years with the increase in housing developments in the City limits that are served by the City's sanitary sewer system. There is no rate increase being considered for January 2019.

**Surcharges** are charged to large industrial and commercial customers if their pollutant load is in excess of what is found in the normal residential effluent waste. Surcharge fees have increased over the past several years. This revenue is based on historical trends but is totally dependent on the industry permit limits.

**Sewer Tapping Fees** are charged for a new customer to tap onto the City's Sanitary Sewer System. This charge is set to recover the City's cost to install the actual tap to the City's sewer for new or expanded service. This revenue has increased due to new construction. This projection is based on historical trend analysis and an environmental trend toward less reliance on septic tanks.

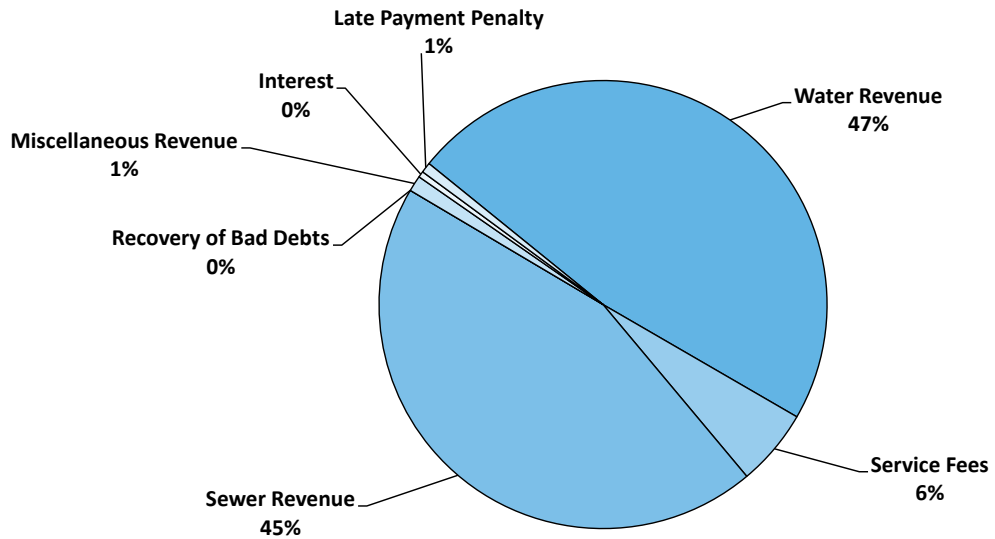
**Interest Revenue** is based on cash balances, the economy, and interest rates.

**Water/Sewer Connection Fees** are charged to enable the system to fund its expansion. These fees are based on the prorated cost of providing service with each new tap to the system and vary depending on tap size. Projections are based on anticipated new customer acquisition.

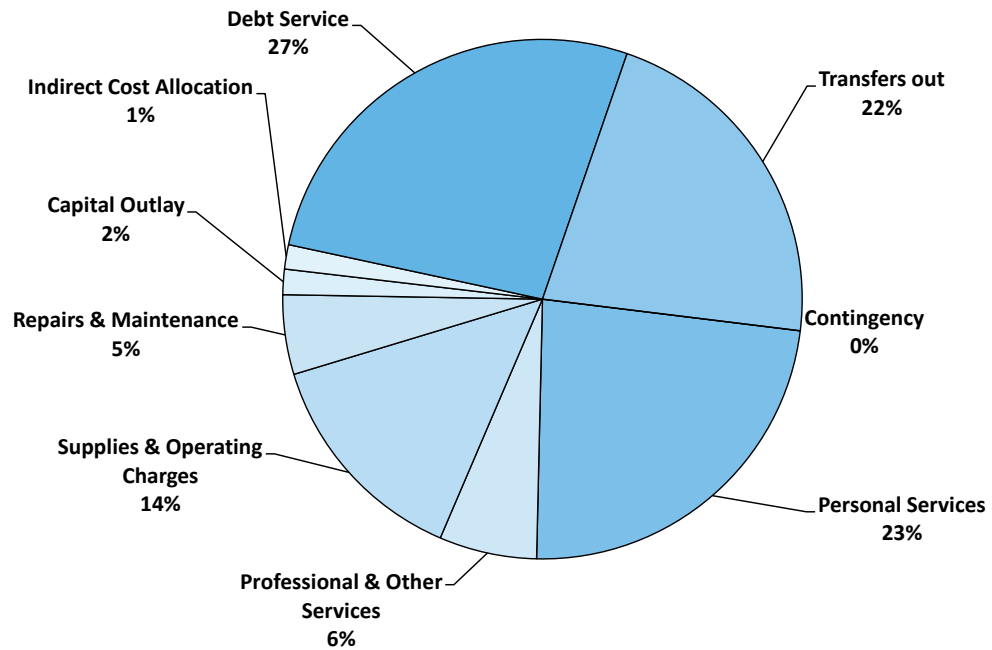
**DEPARTMENT OF WATER RESOURCES FUND SUMMARY**

REVENUES	FY2017	FY2018	FY2019
	Actual	Adjusted Budget	Budget
Water Revenue	\$ 34,080,182	\$ 32,071,777	\$ 30,681,362
Water Connection Fees	2,501,158	1,914,134	2,122,980
Water Connection Administration Fees	75,447	56,619	62,760
Water Tapping Fees	1,399,114	1,133,313	1,291,012
Account Service Fees	3,840,765	3,603,937	3,690,565
Service Fees	308,208	263,849	303,174
Late Payment Penalty	551,033	616,804	530,831
Sewer Revenue	29,628,201	28,414,857	29,458,108
Surcharge	918,032	788,581	1,005,973
Sewer Tapping Fees	49,500	30,780	41,040
Sewer Connection Fees	2,410,261	1,777,146	1,505,826
Sewer Connection Administration Fees	74,952	53,265	45,133
Recovery of Bad Debts	115	-	-
Miscellaneous	771,797	659,737	825,439
Interest	1,372,085	62,815	314,102
Gain(Loss) Sale of Fixed Assets	22,941	-	-
Transfers In	1,915,141	-	-
Budgeted Retained Earnings	-	103,333	-
<b>Total Revenues</b>	<b>\$ 81,251,187</b>	<b>\$ 71,612,186</b>	<b>\$ 71,878,305</b>
<b>EXPENDITURES</b>			
Personal Services	13,138,501	16,049,784	16,830,983
Professional & Other Services	2,774,549	3,479,437	4,367,526
Supplies & Operating Charges	7,457,774	8,677,720	9,983,573
Repairs & Maintenance	1,731,632	2,690,004	3,558,386
Capital Outlay	21,885	951,300	1,135,060
<b>Total Operating Expenditures</b>	<b>25,124,341</b>	<b>31,848,245</b>	<b>35,875,528</b>
Indirect Cost Allocation	1,014,882	1,042,707	1,088,326
Miscellaneous	1,340,237	-	-
Depreciation	14,952,305	-	-
Contingency	-	-	-
Debt Service	4,815,525	19,663,182	19,342,934
Transfer to E&R Fund	-	15,256,350	11,415,420
Transfer to Other Funds	4,372,905	3,801,702	4,156,097
<b>Total Expenditures</b>	<b>\$ 51,620,195</b>	<b>\$ 71,612,186</b>	<b>\$ 71,878,305</b>
<b>Excess Revenues Over/(Under) Expenses</b>	<b>\$ 29,630,992</b>	<b>\$ -</b>	<b>\$ -</b>

### Revenues by Category



### Expenditures by Category



## SOLID WASTE DEPARTMENT

### DEPARTMENT DESCRIPTION:

Serving the City of Gainesville Residents by maintaining a clean and healthy environment by collecting and disposing of waste and recycling refuse through, bi-weekly garbage pickup, weekly curbside refuse and yard waste as needed, weekly recycling pickup, dead animals, white goods, bulky items, and special pickup on a call-in basis (user fee) charged, litter control, and special pickup of solid waste and recycling at City sponsored events.

### MISSION STATEMENT:

The mission of the Solid Waste Department is to enhance the overall condition of the residential area of the city by providing a proactive and creative approach to maintaining a clean and sanitary environment through education, enforcement, and the removal of all discarded waste.

### GOALS & OBJECTIVES:

**1. Collaborate with outside agencies to promote and improve the appearance, health and safety of the City.**

- \* Continue efforts with Keep Hall Beautiful, Elachee, civic organizations, and local school systems.
- \* Work with local school systems to promote solid waste and recycling education.

**2. Promote participation in recycling.**

- \* Provide Recycling Resources to Community Events as requested.
- \* Market and distribute, as requested, the new 35 gallon recycling containers to residents.

**3. Conduct a Solid Waste Service Audit**

- \* Monitor revenue sources to insure accuracy of solid waste fees, franchisee fees, host fees, and other revenue sources.
- \* Work with the Department of Water Resources to develop tracking of new customers to insure fees are accurate with the services provided.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Number of Customers	IO	5,995	6,482	6,694	6,676	6,700	7,000
Annual Waste Tonnage Picked up	QL	7,366	7,400	7,743	3,976	7,504	7,728
Annual Household Stop Volume	QL	1,246,960	1,348,256	1,392,352	694,304	1,393,600	1,456,000
Recycling (% by weight)	QL	14.37%	14.89%	11.85%	12.25%	15%	15%
Tons Recycled	QL	772	862	858	410	900	900

### REVENUE SOURCES & ASSUMPTIONS

**Residential Collection** is comprised of the existing user fee for residential garbage collection for twice weekly at the house and/or curbside pick-up. Included in this fee is once a week curbside rubbish and debris removal. Also included in this fee is once a week recycling pickup and a recycling container. The calculation is based on the annual average number of households served. The collection fee for all these services is \$32.10 per month for this budget year.

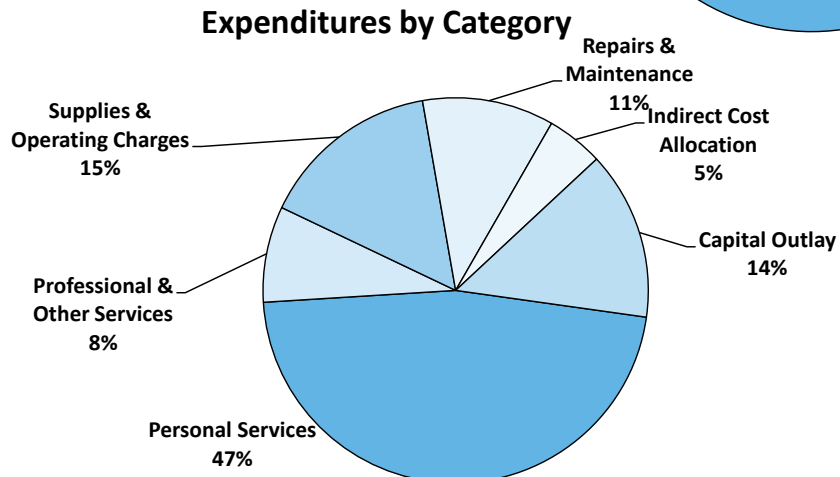
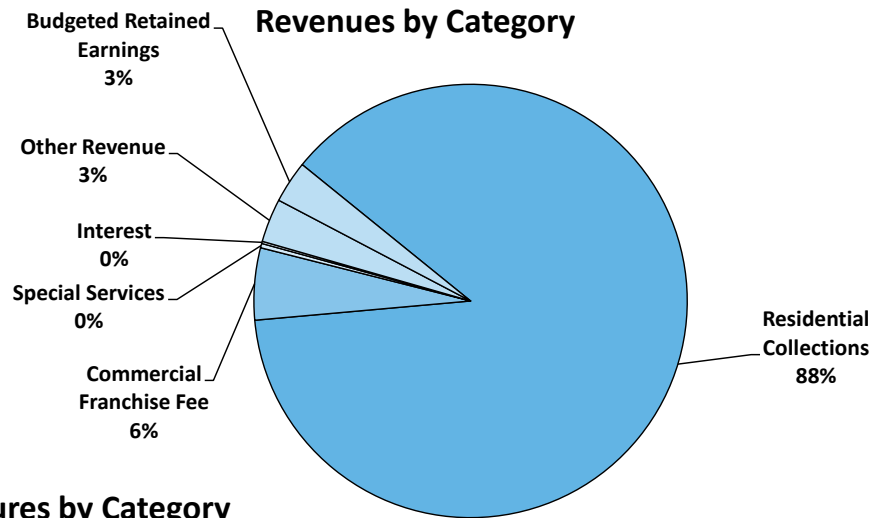
**Commercial Franchise program** began in FY 1994. Fees are projected at 5% of the gross receipts for all commercial garbage vendors. Assumptions are based on historical trends.

**Special Services** are recorded here such as the pick-up of white goods and furniture. Collection was started in FY 1995. Assumptions are based on historical trends and conservative estimates.

**Landfill host fee** is a fee paid on a per ton basis by landfills to the host city in accordance with State law.

**SOLID WASTE FUND SUMMARY**

REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
Residential Collections	\$ 2,470,484	\$ 2,407,500	\$ 2,696,400
Commercial Franchise Fee	151,506	150,000	165,000
Special Services	13,164	8,000	10,000
Interest	9,047	2,500	5,000
Other Revenue	147,841	90,000	100,000
Budgeted Retained Earnings	-	-	96,416
<b>Total Revenues</b>	<b>\$ 2,792,041</b>	<b>\$ 2,658,000</b>	<b>\$ 3,072,816</b>
EXPENDITURES			
Personal Services	1,275,376	1,344,989	1,437,888
Professional & Other Services	148,385	196,368	247,600
Supplies & Operating Charges	329,667	419,724	466,126
Repairs & Maintenance	271,372	308,500	339,750
Depreciation	171,151	-	-
Indirect Cost Allocation	146,452	146,452	146,452
Transfer to Other Funds	-	5,660	-
Capital Outlay	-	236,307	435,000
<b>Total Expenditures</b>	<b>\$ 2,342,402</b>	<b>\$ 2,658,000</b>	<b>\$ 3,072,816</b>
<b>Excess Revenues Over/(Under) Expenses</b>	<b>\$ 449,639</b>	<b>\$ -</b>	<b>\$ -</b>



## AIRPORT

### DEPARTMENT DESCRIPTION:

The Lee Gilmer Memorial Airport is owned and operated by the City of Gainesville's Public Works Department. The airport offers 81 T-Hangars and 12 Corporate Hangars which are available to lease for both private and corporate aircraft. The Lee Gilmer Memorial Airport consists of two runways. Runway 11/29 is 4,001x 100' and runway 5/23 is 5,500 x 100' with Medium-intensity Approach Lighting System with Runway Alignment Indicator Lights (MALSR) and ILS (Instrument Landing System).

Unicom Frequency: 123.075.

ASOS: 126.475

### MISSION STATEMENT:

To provide high quality, efficient services and superior infrastructure to all users of the Lee Gilmer Memorial Airport.

### GOALS & OBJECTIVES:

#### **1. Ensure the airport is maintained in the safest manner possible.**

- \* Identify and address all potential safety hazards that occur at or near the airport.
- \* Utilize FAA-GDOT grant funding to improve runway safety and conditions.
- \* Maintain and update, as necessary, the safest navigational aids.

#### **2. Enhance the appeal of airport facilities.**

- \* Utilize City and grant funding to renovate and improve the Airport Terminal Building.
- \* Maintain all facilities in such a manner which will be most appealing to industrial park and hangar users.

#### **3. Procure & utilize available alternative funding sources.**

- \* Airport management and consultants will strive to identify and utilize all available avenues of funding.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priorities	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Months of Accident Free Operation	IO	12	12	12	6	12	12
Number of Operations Annually (Takeoffs & Landings)	IO	31,000	31,000	31,000	15,500	31,000	31,400
Number of Based Aircraft	IO	153	139	135	135	137	138
Alternative Funding Received	IO	\$ 308,714	N/A	\$ 585,662	\$ -	\$ 567,210	\$ 800,000

### REVENUE SOURCES & ASSUMPTIONS

**Funding Sources:** Charges for Services, Federal & State Grants

**T-Hangar Rent** includes the monthly rental of T-Hangars. There are five types of T-Hangars designed for two different sizes of aircraft, single engine and multi-engine planes. The projections are based on 85% occupancy, economy, and historical trends.

**Corporate Hangar Rent** includes the monthly rents of corporate hangars and related office space. The revenue projection is based on 91% occupancy at established rental rates.

**Industrial Park Rent** is for the rent of land in the Industrial Park. Revenues are very stable due to tenant stability over the past several years. All leases for the Airport Industrial Park are long-term leases.

**Fuel Flowage Fee** has been greatly improved with the Champion Aviation FBO (Fixed Base Operator) lease effective September 1, 2016 and with the addition of Lanier Aviation self serve gas fuel sales. The FBO fuel flowage was formerly assessed at 4 tiers: The first 17,000 gallons delivered per month was levied at \$0.04 per gallon; from 17,001 to 21,000 gallons the fee was \$0.06 per gallon; from 21,001 to 25,000 gallons, the fee was \$0.08 per gallon; and any amount over 25,000 gallons was assessed at \$0.10 per gallon. With the new FBO lease, the fuel flowage was assessed at \$0.10 per gallon. The fuel flowage for Lanier Aviation is \$0.10 per gallon.

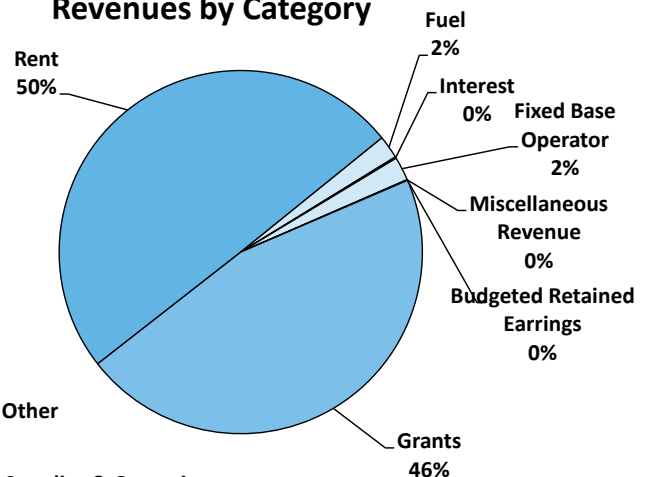
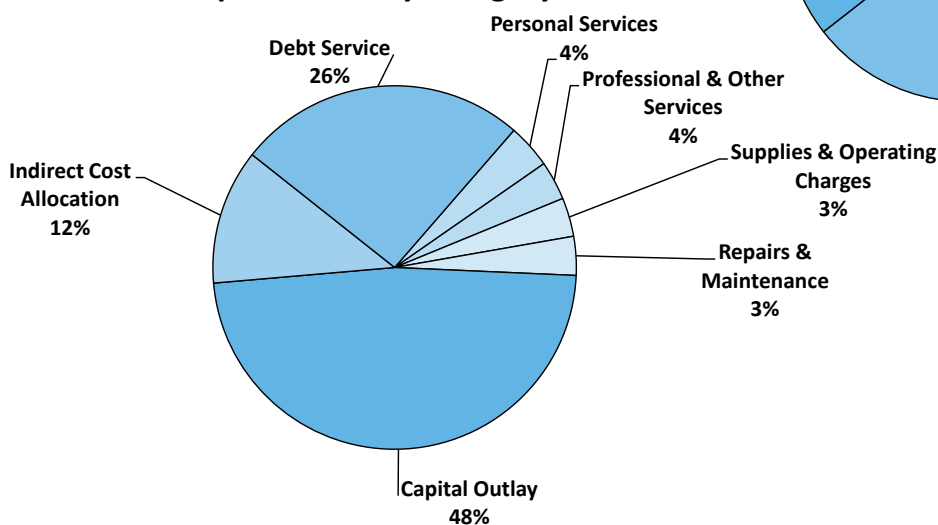
**Fixed Base Operator (FBO) Lease** is the lease of the facilities at the airport to the Fixed Base Operator, Champion Aviation Services, Inc. effective September 1, 2016. Monthly rate for this lease was initially set at \$2,349.22 and is to be adjusted every five years based on the All Urban Consumer Price Index CPI-U.

**Interest Income** projections are based on cash balances, interest rates, and the economy.

**Other Income** includes the flight center SASO fees, late payment fees, and wash rack fees.

**AIRPORT FUND SUMMARY**

REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
T-Hangar Rent	\$ 339,362	\$ 348,272	\$ 346,190
Corporate Hangar Rent	358,846	366,092	364,709
Industrial Park Rent	151,662	154,891	155,597
Fuel	34,100	20,808	35,600
Intergovernmental	-	125,000	-
Interest	17,566	2,320	2,320
Fixed Base Operator	33,855	33,854	36,832
Miscellaneous Revenue	(18,384)	1,200	1,200
Grants	777,958	1,822,309	800,000
Budgeted Retained Earnings	-	1,025,308	-
<b>Total Revenues</b>	<b>\$ 1,694,964</b>	<b>\$ 3,900,054</b>	<b>\$ 1,742,448</b>
<b>EXPENDITURES</b>			
Personal Services	82,043	80,286	68,653
Professional & Other Services	27,750	54,951	60,509
Supplies & Operating Charges	38,980	55,520	60,000
Repairs & Maintenance	329,265	60,200	60,200
Capital Outlay	(80,670)	2,997,636	835,175
Indirect Cost Allocation	209,561	209,561	209,561
Debt Service	41,675	441,900	448,350
Available for Capital Projects	-	-	-
Depreciation	1,087,569	-	-
<b>Total Expenditures</b>	<b>\$ 1,736,173</b>	<b>\$ 3,900,054</b>	<b>\$ 1,742,448</b>
<b>Excess Revenues Over/(Under) Expenses</b>	<b>\$ (41,209)</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**

**Expenditures by Category**


## CHATTAHOOCHEE GOLF COURSE

### DEPARTMENT DESCRIPTION:

Chattahoochee Golf Course was designed by renowned architect Robert Trent Jones Sr. and opened in 1960. The course features 18 holes of Championship Golf, a practice range, two practice putting greens, a short game area, an indoor teaching facility for full swing analysis as well as an indoor putting lab. The clubhouse features a fully stocked golf pro shop, restaurant and men's and ladies locker rooms. The course was renovated in 2006 by Kevin Hargrave and Course Crafters. Chattahoochee Golf Club is the home of Tommy Aaron, the 1973 Masters Champion.

### MISSION STATEMENT:

To enhance the quality of life for our citizens by providing affordable golf through first class customer service and quality golf course conditions.

### GOALS & OBJECTIVES:

**1. Improve golf course facility efficiencies.**

- \* Develop an online system for tournament operations that will allow online registration, real time scoring and results.

**2. Enhance the quality of life for local citizens through golf.**

- \* Re-establish "The Herd" junior golf summer program.

**3. Increase City Golf Course awareness throughout the region.**

- \* Create a hole by hole video flyover of the golf course with audio tips and display on the website.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Through 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY 2018	FY2018	FY2019
Number of online reservations booked.	IO	N/A	N/A	0	575	300	600
Number of participants in golf clinics.	QL	N/A	N/A	114	176	100	175
Number of Tournaments hosted	QL	32	32	35	35	34	35
Number of Social Media hits.	IO	N/A	N/A	0	2014	3000	3000

### REVENUE SOURCES & ASSUMPTIONS

**Charges for Services** include a varying range of greens fees, golf cart rental fees, driving range fees, handicap services, and locker fees. Projections rely on historical data from the last three years. Revenue has been very stable to declining somewhat over the past three years (due to the uncertain economy and increased competition).

#### **GREENS FEES, CART FEES, AND OTHER REVENUE**

**Weekend AM** - The largest source of green fee revenue.

**Weekday Green Fee** - Available to every golfer that plays CGC during the week.

**Senior** - Discounted green fee only available to residents 62 years and older.

**Early Twilight** - Discounted green fee that is available to all patrons generally 5 hours before sun sets.

**Twilight** - Discounted green fee that is available to all patron generally 3 hours before sun sets.

**Weekend** - Hall Co. green fee offered between Weekend AM and twilight times.

**Guest** - Chattahoochee Country Club Members Guest Fees. This revenue should increase with the corporate agreement with CCC.

**High School** - High school discount is given to students during the week, and on weekends after 2:00. This class of green fees has been the stable over the past several years.

**College** - College discount given to students during the week. This fee has remained steady over the past years.

**Cart Rental Fees** - Cart revenues are the largest source of revenue and have remained steady over the past three years.

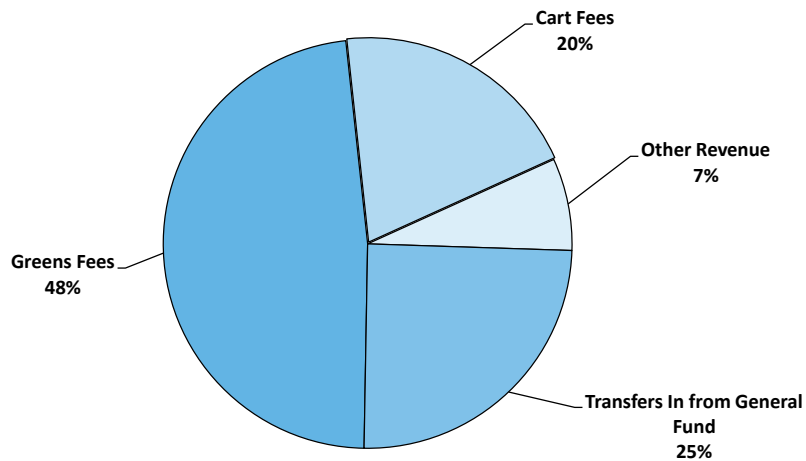
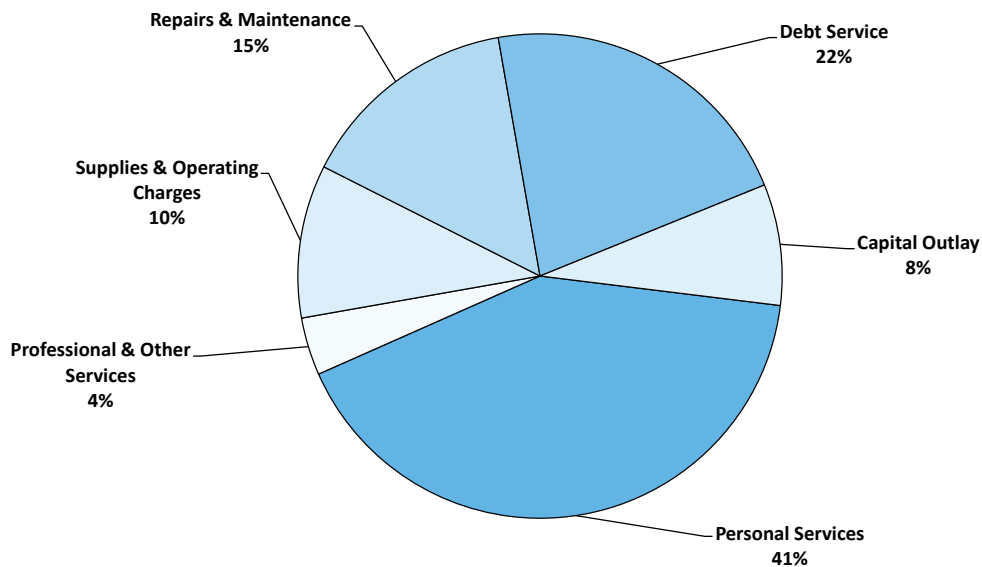
**Handicap Fees** - GSGA service that updates and maintains golfer's handicaps. The amount is \$40 per year per golfer. The course pays \$25.00 for each golfer to the GSGA for the use of their system.

**Driving Range Fees** - From sales of range tokens. These fees have been stable over the past three years.



**CHATTAHOOCHEE GOLF COURSE FUND SUMMARY**

REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
Greens Fees	\$ 709,080	\$ 679,447	\$ 686,487
Cart Fees	300,965	280,261	284,964
Other Revenue	255,567	462,278	104,290
Interest On Investments	658	-	-
Transfers In from General Fund	343,654	289,311	354,016
Budgeted Retained Earnings	-	-	-
<b>Total Revenues</b>	<b>\$ 1,609,924</b>	<b>\$ 1,711,297</b>	<b>\$ 1,429,757</b>
<b>EXPENDITURES</b>			
Personal Services	527,322	576,272	592,231
Professional & Other Services	33,632	52,550	55,124
Supplies & Operating Charges	134,570	134,928	146,148
Repairs & Maintenance	238,844	209,750	211,500
Debt Service	71,984	310,797	309,254
Amortization/Depreciation	298,640	-	-
Capital Outlay	-	427,000	115,500
<b>Total Expenditures</b>	<b>\$ 1,304,991</b>	<b>\$ 1,711,297</b>	<b>\$ 1,429,757</b>
<b>Excess Revenues Over/(Under) Expenses</b>	<b>\$ 304,933</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**

**Expenditures by Category**


## GENERAL INSURANCE FUND

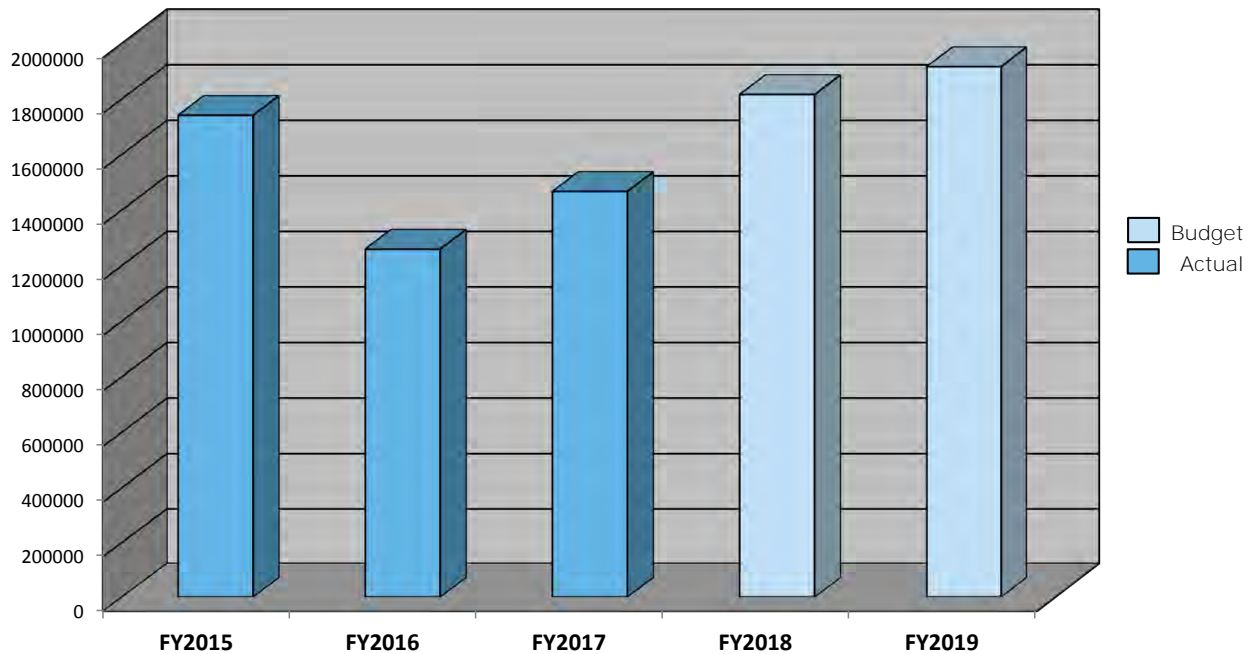
### FUND DESCRIPTION:

The General Insurance Fund will account for property, liability, and workers' compensation insurance provided to the City departments. This is an internal service fund which is used to provide goods and services provided to the departments and agencies within the city. Costs of these goods and services are charged to the specific departments or units.

### GENERAL INSURANCE FUND SUMMARY

	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
<b>Revenue</b>			
Premiums and Losses Paid by Departments	\$ 1,384,850	\$ 1,771,254	\$ 1,771,254
Interest	4,976	2,026	5,378
Other	109,146	-	-
Budgeted Retained Earnings	-	41,889	138,882
<b>Total Revenue</b>	<b>\$ 1,498,973</b>	<b>\$ 1,815,169</b>	<b>\$ 1,915,514</b>
<b>Expenditures</b>			
Professional & Other Services	1,204,059	1,637,498	1,737,843
Supplies & Operating Charges	-	-	-
Repairs & Maintenance	84,647	-	-
Indirect Cost Allocation	177,671	177,671	177,671
Transfers Out	31,984	-	-
<b>Total Expenditures</b>	<b>\$ 1,466,378</b>	<b>\$ 1,815,169</b>	<b>\$ 1,915,514</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 32,595</b>	<b>\$ -</b>	<b>\$ -</b>

## Five Year Budget Trend



## EMPLOYEE BENEFITS FUND

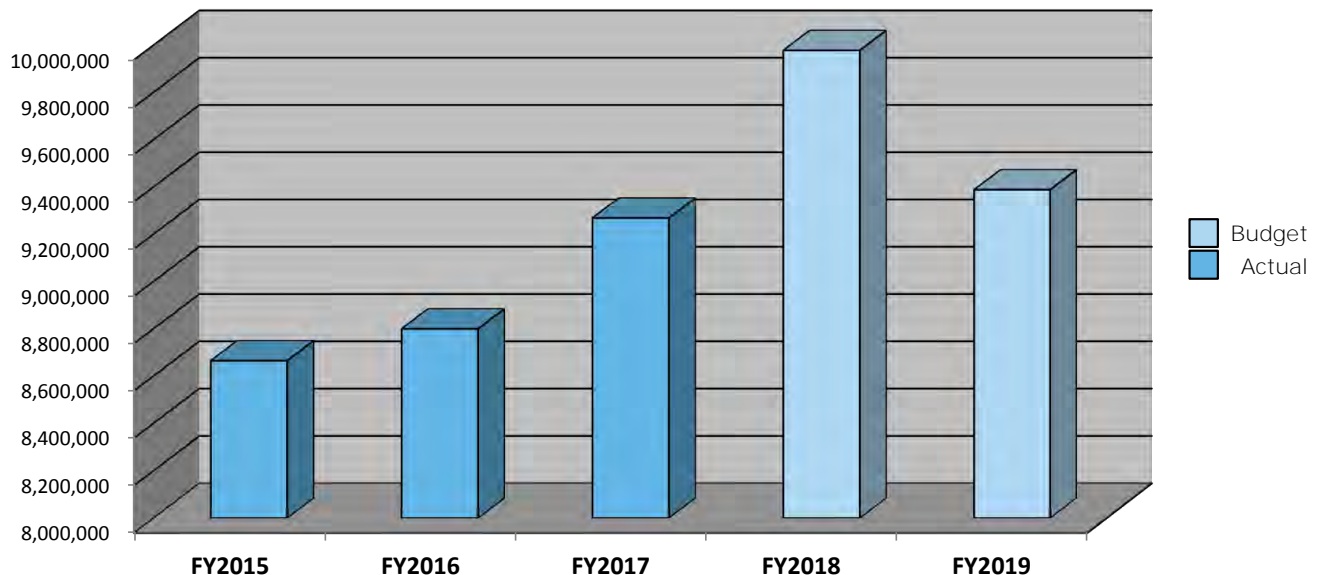
### DEPARTMENT DESCRIPTION:

The Employee Benefits Fund accounts for the cost of providing life, health and other insurance benefits to City employees and retirees and their dependents, plus administrative costs and claims associated with these insurance components. As this is an internal service fund, which is used to provide goods and services to the departments and agencies within the city, costs of these goods and services are charged to the various departments.

### EMPLOYEE BENEFITS FUND SUMMARY

REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
Premiums	\$ 9,145,875	\$ 9,362,081	\$ 9,116,134
Interest	16,366	3,000	22,689
Budgeted Fund Balance	-	612,108	248,791
<b>Total Revenues</b>	<b>9,162,241</b>	<b>9,977,189</b>	<b>9,387,614</b>
<b>EXPENDITURES</b>			
Health Insurance Premiums/Claims Expense	7,333,295	8,165,461	6,900,000
Life Insurance Premiums	214,539	237,542	237,542
Vision Insurance Premiums	51,014	44,663	42,635
Dental Insurance Premiums	405,718	375,061	331,969
Long-term Disability Insurance	96,650	100,614	100,614
Short-term Disability Insurance	32,965	120,000	132,838
Medical Clinic Operations	865,382	870,000	870,000
Administration/Wellness Program	35,348	35,348	35,348
Other Costs	232,966	28,500	736,668
<b>Total Expenditures</b>	<b>9,267,877</b>	<b>9,977,189</b>	<b>9,387,614</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ (105,636)</b>	<b>\$ -</b>	<b>\$ -</b>

### Employee Benefits Five Year Trend



## VEHICLE SERVICES DEPARTMENT

### DEPARTMENT DESCRIPTION:

The Vehicle Services operation of Public Works is responsible for providing preventive maintenance and repairs to City vehicles and equipment ranging from automobiles and trucks to large trucks and construction equipment. Departments whose vehicles are serviced include Public Works, Fire, Police, and Hall Area Transit buses. Vehicle Services includes fueling services at the Public Works yard and the Public Utilities shop. Services within the Division include the Fuel Master (the fuel management system), repair and maintain the fleet wash bay, and emergency (24 hour on call) repair on vehicles to ensure safe and reliable operation of City owned vehicles.

### MISSION STATEMENT:

To provide automotive and equipment repairs with dedication to vehicle safety and commitment to delivering secure, effective, and professional vehicle services.

### GOALS & OBJECTIVES:

**1. Increase functional time of all City vehicles & equipment.**

- \* Respond to emergency calls in less than 20 minutes.
- \* Perform preventative maintenance on vehicles and minimize repeat repairs.
- \* Improve and build on the technical skills of all shop staff by attending any relevant continuing education opportunities.

**2. Ensure departmental managers can effectively manage it's fleet and fuel usage.**

- \* Annually audit fuel purchases, sales, and consumption.
- \* Provide monthly reports for departmental fuel usage.

**3. Effectively & efficiently manage vehicle services inventory.**

- \* Adhere to best management practices for inventory policies.
- \* Optimize inventory control policies using software upgrades as a guide for further enhancements.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2015	FY2016	FY2017	FY2018	FY2018	FY2019
Vehicles and Equipment Maintained	IO	352	352	357	357	368	374
Work Orders Completed	IO	NA	NA	NA	NA	NA	2,400
% Repeat Repairs	IO	4%	4%	4%	4%	4%	2%
% Total Fleet Downtime	IO	5%	5%	5%	5%	5%	5%

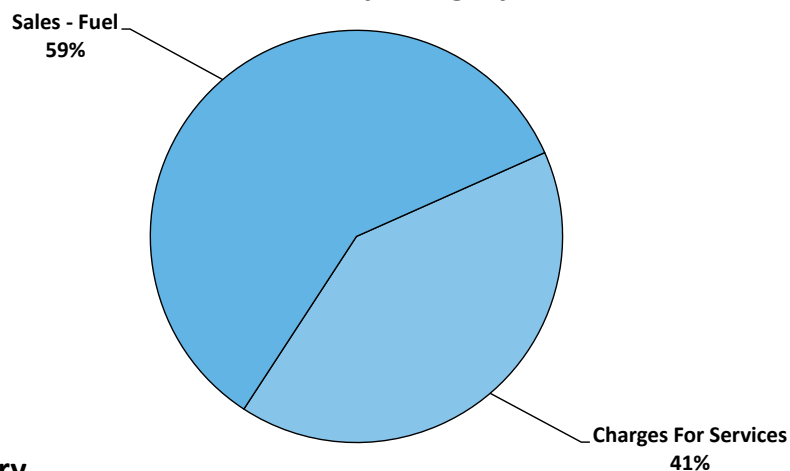
### REVENUE SOURCES & ASSUMPTIONS

**Charges for Services:** These are charges for maintenance and routine services on city owned vehicles, to the various user departments.

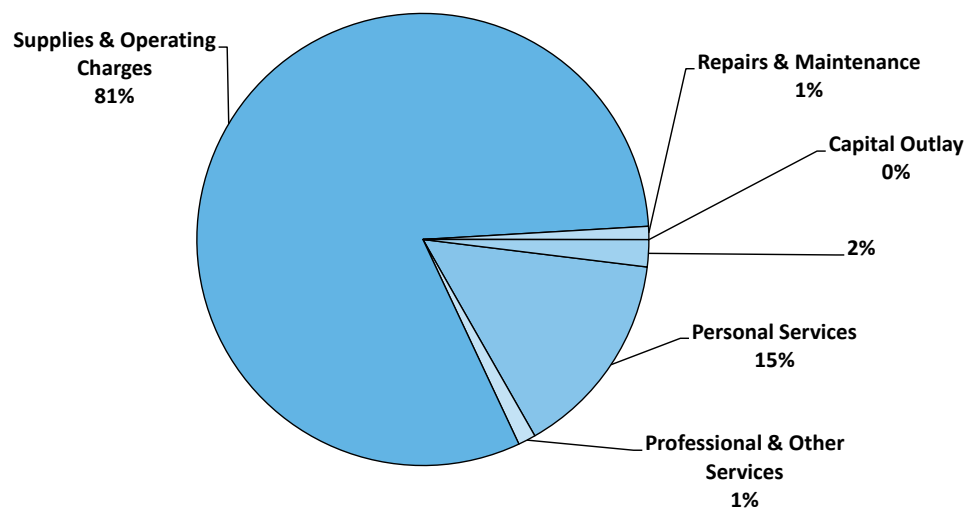
**Fuel sales:** These are the charges for the purchase of fuel for each City owned vehicle with each department.

VEHICLE SERVICES			
REVENUES	FY2017 ACTUAL	FY2018 ADJUSTED BUDGET	FY2019 BUDGET
Charges For Services	\$ 792,162	\$ 971,750	\$ 1,057,247
Sales - Fuel	1,138,034	1,455,336	1,530,065
Other	3,177	-	-
Budgeted Retained Earnings	-	-	-
<b>Total Revenues</b>	<b>\$ 1,933,373</b>	<b>\$ 2,427,086</b>	<b>\$ 2,587,312</b>
EXPENDITURES			
Personal Services	334,901	371,629	383,191
Professional & Other Services	13,836	30,677	32,687
Supplies & Operating Charges	1,498,688	1,956,810	2,097,064
Repairs & Maintenance	20,354	25,970	24,370
Depreciation	33,964	-	-
Capital Outlay	-	-	50,000
Transfers Out	-	42,000	-
<b>Total Expenditures</b>	<b>\$ 1,901,744</b>	<b>\$ 2,427,086</b>	<b>\$ 2,587,312</b>
<i>Excess Revenues Over/(Under) Expenditures</i>	<i>\$ 31,629</i>	<i>\$ -</i>	<i>\$ -</i>

**Revenues by Category**



**Expenditures by Category**



# CITY OF GAINESVILLE

## AUTHORIZED POSITIONS BY FUND

(5-year Summary)

DEPARTMENTS	Budget									
	FY2015		FY2016		FY2017		FY2018		FY2019	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
City Council		7		8		7		6		6
City Manager	6		6		6		6		6	
Financial Services	15		15		15		14		14	
Information Technology	6		6		7		7		7	
Human Resources Department	9		9		9		10		10	
Municipal Court	8	2	8	2	8	2	8	2	8	2
Community Development Dept.	14	7	14	7	15	7	15	7	16	7
Police Department	114	2	114	2	114	2	115	2	116	2
Public Land and Buildings	4		4		4		5		6	
Engineering Services	7		10		10		11		11	
Traffic Services	8		7		7		7		7	
Streets	25		24		24		25		25	
Storm Water	2		2		6		5		5	
Cemetery	7		8		8		8		8	
Total General Fund	225	18	227	19	233	18	236	17	239	17
Fire Department	103		103		103		103		103	
Community Service Center	26	12	26	12	26	14	26	14	26	17
Cable TV	2	2	2	1	2	1	2	1	2	1
Parks and Recreation	39	Varies	39	Varies	37	Varies	37	Varies	38	Varies
Airport	1		1		1		1		1	
Department of Water Resources	231	-	233	-	233	-	234	-	234	-
Solid Waste Department	24	-	24	-	24	-	24	-	25	-
Golf Course	4	Various	4	Various	4	Various	5	Various	5	Various
Vehicle Services	6	-	6	-	6	-	6	-	6	-
Gainesville Convention and Visitor's Bureau	4	-	4	-	4	-	4	-	4	-
Non-Profit Housing	2	-	2	-	2	-	2	-	1	-
TOTAL AUTHORIZED POSITIONS	564	32	568	32	572	33	577	32	581	35

\*Planning Technician added on the Planning Department.

\* SRO position added in the Police Department

\*Maintenance Tech II added in PL&B.

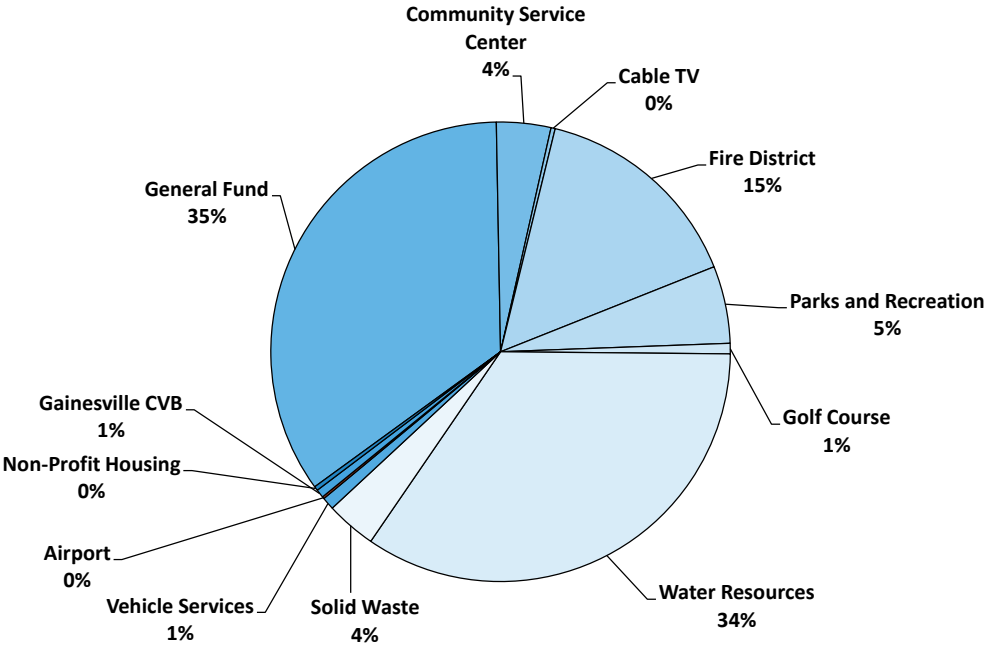
\*Reduction of General Fund Personnel because the Fire Department was move to a special district.

\*Added a Recreation Coordinator in Parks and Recreation.

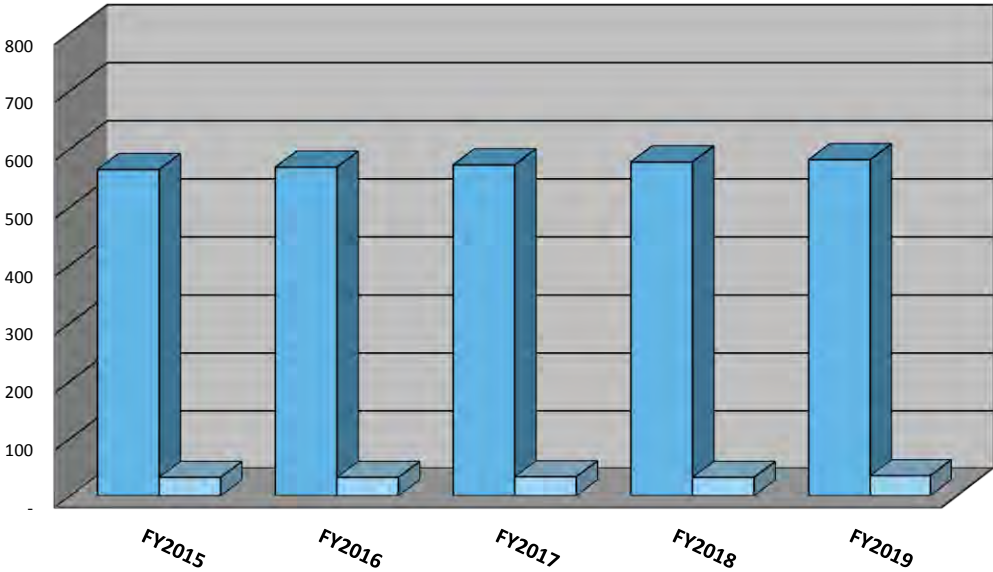
Added a Crew Chief in the Solid Waste Department.

\*Non-profit Manager was moved to planning.

Authorized Positions by Fund FY 2019



Five-Year Positional Change Chart







## ***DOCUMENT-WIDE CRITERIA***

*This section contains the Glossary, Ad Valorem Ordinance, Tax digest,  
Millage Profile, Budget Resolution and Account Descriptions*

## GLOSSARY

ACCOUNTING METHOD - ACCRUAL The timing of the recognition of income or expense that report these items as soon as income is earned or a liability is incurred. This method is used frequently by proprietary funds.

ACCOUNTING METHOD - CASH The timing of the recognition of income or expense that report these items when cash is received or paid.

ACCOUNTING METHOD - MODIFIED ACCRUAL Under this method of accounting, income is only recognized to the extent that it will be available to pay the liabilities of the current period. Similarly, certain liabilities are considered expenditures only as they come due, since that is when they would normally use available financial resources to be liquidated. This method is employed primarily in governmental type funds.

ADOPTED (APPROVED) BUDGET The funds appropriated by the City Council at the beginning of the fiscal year.

AD VALOREM TAX Tax levied on the assessed value of real and personal property.

AMORTIZATION A reduction of debt by periodic changes to assets or liabilities.

ANNEXATION The legal incorporation of portions of unincorporated County land into a **Municipality's borders. The expansion of the City's borders must be approved by the City Council** and is normally at the request of the property owners.

ANNUAL BUDGET An itemized plan of financial operation and capital outlays including an estimate of the proposed means of financing for the next 12 months.

APPRAISED VALUE The anticipated fair market value of a piece of property.

APPROPRIATION An authorization made by the City Council which permits officials and department heads to incur obligations against and to make expenditures of governmental resources.

ASSESSED VALUATION The value placed on property for purposes of taxation. The City of Gainesville accepts Hall County's assessment of real and personal property at 100% of fair market value.

BALANCED BUDGET A balanced budget occurs when the total revenue is equal to the amount of expenditures.

BOND A written promise to pay a specified sum of money (called principal or face value) at a specified future date along with periodic interest paid at a specified percentage of the principal. Bonds are typically used for long-term debt.

BUDGET The financial plan for the operation of a department, program or project for the current year or for the duration of the project.

BUDGET AMENDMENT The act of transferring funds from one appropriation account to another, requiring approval of the City Council, City Manager, or the Budget Officer, depending on the nature of the transfer.

BUDGET CALENDAR The schedule of key dates or milestones which the City follows in the preparation, adoption, and administration of the budget.

**BUDGET RESOLUTION** The official enactment by the City Council legally authorizing City Officials to obligate and expend resources.

**BUDGETARY CONTROL** The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**BUDGETED FUND BALANCE RESERVE** The amount remaining within the General Fund after all **revenues and expenditures are budgeted for; reserved or “earmarked” as a prudent financial cushion**, enabling the City to weather catastrophic financial occurrences while maintaining appropriate service levels.

**CAFR** Comprehensive Annual Financial Report – compiled annually, this report provides detailed **information about the organization’s financial status**

**CAPITAL OUTLAY** An expenditure for the acquisition of, or addition to, a fixed asset. Items acquired for less than \$500 is not considered capital outlay.

**CAPITAL PROJECTS** Projects that result in the acquisition or construction of fixed assets of a local government which are of a long-term and permanent nature. Such assets include land, buildings and related improvements, streets and highways, bridges, sewers, and parks.

**CITY COUNCIL** The elected, governing body of a municipality.

**COMPREHENSIVE PLAN** A long-term plan to control and direct the use and development of property in the City. It is also used to make strategic decisions regarding water and sewer lines, infrastructure, and roads.

**CONTINGENCY** **Funds set aside for unforeseen future needs and budgeted in a “non-departmental” account. Can be transferred to a departmental budget only by action of the City Council.**

**DEBT LIMIT** The maximum amount of debt that can be legally incurred by an entity.

**DEBT SERVICE** Costs associated with the interest, principle, or other expense payments related to bond issues or capital leases.

**DEBT SERVICE FUND** The fund used to account for the accumulation of resources for, and the payment of, principal and interest on long-term debt, specifically Bond issues.

**DEPARTMENT** A major administrative division of the City with indicated overall management responsibility for an operation or a group of related operations within a functional area.

**DEPRECIATION** A loss in the value of an asset, whether due to physical changes, obsolescence, or factors outside the asset.

**DISBURSEMENT** Funds paid out for goods or services received which result in a net decrease in financial resources; also referred to as an expenditure or an expense.

**EMT** Emergency Medical Technician – specially trained fire and emergency personnel sometimes referred to as paramedics.

**ENCUMBRANCE** A commitment of funds against appropriations in which the expenditure has not actually been made at the time of recording. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

**ENTERPRISE FUND** A fund in which the activities are supported wholly or primarily by charges and fees paid by the users of the services.

**EPD** Georgia's Environmental Protection Division

**EXPENDITURE/EXPENSE** This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. **"Expenditure" applies to Governmental Funds, and "Expense" to Proprietary Funds**

**FIDUCIARY FUND** A fund category used to account for activities in which the government is acting as an agent (managing pension plans for employees or holding gifts/endowments).

**FISCAL YEAR** The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

**FIXED ASSET** Capital items of a long-term character which are intended to be held or used, such as land, buildings, improvements, machinery, and equipment. **Gainesville's** standards are an acquisition cost of at least \$10,000 and a useful life of more than 1 year.

**FUND** An independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.

**FUND BALANCE** (Undesignated and Unreserved) Refers to the excess of assets over liabilities and is, therefore, generally known as amount available for appropriation.

**FUND BALANCE** (Designated or Reserved) Refers to the excess of assets over liabilities and is **designated or reserved for a particular item, e.g. "Fund Balance Reserved for Encumbrances"**.

**FUND BALANCE** (Carried Forward) Funds on hand at year end resulting from collections of revenue in excess of anticipations and/or unexpended appropriations which are included as a revenue source in the budget of the ensuing year.

**GAAP** Generally Accepted Accounting Principles – guidelines to financial accounting and reporting which set uniform minimum standards for accepted accounting procedures.

**GASB** Governmental Accounting Standards Board – Standards setting body charged with issuing, reviewing and updating the guidelines to which governments adhere for accounting procedures and practices.

**GDOT** Georgia Department of Transportation

**GENERAL FUND** The main operating accounts of a nonprofit entity, such as a government or government agency.

**GENERAL OBLIGATION BONDS** Bonds whose principal and interest are paid from property tax **for debt service and are backed by the City's full faith and credit**. **Approval by referendum vote** is required for general obligation bonds to be issued.

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)** is a professional association of approximately 17,500 state, provincial and local government finance officers in the United States and Canada.

**GIS** Geographic Information System – a relational model of geographic objects and associated information used to access data related to infrastructure, facility management, and socioeconomic

characteristics. This system can provide information using both the characteristics of a map and a relational database.

GOALS General statements of performance intentions. They may be somewhat vague and difficult to measure.

GOVERNMENTAL FUNDS Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities - except for those accounted for in proprietary funds and fiduciary funds.

GRANT A contribution of assets from a government to an organization to support a particular function or purpose.

GREEN SPACE Land which is left undeveloped by private citizens or the government.

HOMESTEAD EXEMPTION A tax relief whereby state law permits local governments to exempt a fixed dollar amount of the appraised value of the qualifying residential property from advalorem taxation.

INFRASTRUCTURE The basic facilities, equipment, and installations needed for the functioning of a system or organization (e.g., roads, bridges, water/sewer lines, public buildings).

INTANGIBLE PROPERTY A category of personal property that includes stocks, taxable bonds, and cash.

INTERFUND TRANSFER A method used to transfer monies from one fund to another.

INTERGOVERNMENTAL REVENUE Revenue received from local agencies or other governments such as the state of Georgia

LAND USE DESIGNATION Future land designation which compliments the goals and objectives of the Comprehensive Land Use Plan and indicates ideal locations for a wide variety of uses.

MILLAGE RATE The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is equal to one dollar per thousand.

NCIC National Crime Information Center – a national law enforcement computer network which tracks data such as warrants and stolen property throughout the United States.

OBJECTIVES Unambiguous statements of performance intentions expressed in measurable terms.

OCGA Official Code of Georgia Annotated – Georgia law as enacted by the state legislature.

OPEN RECORDS ACT A legislative act which authorizes public access to certain records classified as public information.

OPERATING BUDGET The portion of the budget pertaining to daily operations that provides basic governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

PERFORMANCE INDICATORS A quantitative means of assessing workload, efficiency, effectiveness and/or productivity of a program or department.

PERSONAL SERVICES Costs associated with wages, salaries, retirement, and other fringe benefits for employees.

PROPRIETARY FUNDS Used to account for government's ongoing organizations and activities that are similar to those found in the private sector.

REAL PROPERTY Immobile property such as land, natural resources, (above and below ground), and fixed improvements to land.

RETAINED EARNINGS A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

RESERVE An account used to indicate that a portion of funds has been legally restricted for a specific purpose, or not available for appropriation and subsequent spending. A reserve for working capital is a budgetary reserve set aside for cash flow needs, emergencies, or unforeseen expenditures/revenue shortfalls.

REVENUE Funds that the City receives as income. It includes such items as taxes, licenses, user fees, service charges, fines and penalties, and grants.

REVENUE BONDS Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues. These bonds do not require approval by referendum.

SCADA Supervisory Control and Data Acquisition System – program which assists the Public Utilities department in the collection of data and control of the regulating system.

SCBA Self Contained Breathing Apparatus – **the "air packs" fire fighters wear while working in an untenable atmosphere.**

SINKING FUND A reserve fund accumulated over a period of time for retirement of a debt.

SPECIAL REVENUE FUND A fund in which the revenues are designated for use for specific purposes or activities.

SPLOST Special Purpose Local Option Sales Tax – sales tax imposed County wide for a predetermined period of time for a specific purpose, often for road improvements, or fire station construction. A SPLOST must be approved by the citizens of the County through a majority vote.

TAN Tax Anticipation Note – debt issued by a government, in anticipation of future tax receipts, which are due and payable when the government collects the taxes. These notes provide for the funding of government operations until taxes are collected.

TANGIBLE PROPERTY A category of personal property that has physical form and substance such as furniture, equipment, and inventory.

TAX DIGEST Official list of all property owners, their assessed value (100% of fair market value), and the tax due on their property.

TAX EXEMPTION Immunity from the obligation of paying taxes in whole or in part.

TAXES Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Gainesville are approved by the City Council and are within limits determined by the State.

TV18 Gainesville/Hall County joint government cable access channel which broadcasts a variety of local interest programs.

WARD A political subdivision of a governed area, as determined by a State mandated redistricting process which must occur once each ten years. Generally, wards are determined using a number of socioeconomic and natural factors such as income, geography, ethnicity, industry, and geography.

WORKING CAPITAL A dollar amount reserved in (General Fund) fund balance that is available for unforeseen emergencies, to handle shortfalls caused by revenue declines, and to provide cash liquidity during periods of low cash flow.

**AN ORDINANCE**

**No. 2018-11**

**AN ORDINANCE BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, TO FIX THE AD VALOREM TAX RATE FOR THE CITY OF GAINESVILLE, GEORGIA, EXCLUSIVE OF ACTIVITIES OF THE GAINESVILLE BOARD OF EDUCATION, EXCLUSIVE OF PARKS AND RECREATION OPERATIONS, AND EXCLUSIVE OF FIRE SERVICES OPERATIONS FOR THE FISCAL YEAR 2019; AND FOR OTHER PURPOSES.**

**BE IT HEREBY ORDAINED BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, AS FOLLOWS:**

**WHEREAS**, a budget has been established for the City of Gainesville for Fiscal Year 2019; and

**WHEREAS**, a specified amount of revenue for this budget comes from ad valorem taxes; and

**WHEREAS**, the Governing Body wishes to set the ad valorem tax rate on property, with the exceptions that the ad valorem tax rate for Gainesville School Board activities, parks and recreation operations, and fire services operations shall be set by separate ordinances.

**NOW THEREFORE BE IT ORDAINED** by the Governing Body of the City of Gainesville, Georgia, as follows:

**SECTION I.** The ad valorem tax rate for the City of Gainesville, Georgia, for the calendar year on property subject to ad valorem taxation by the City is hereby fixed at \$1.364 on each \$1,000.00 of property subject to ad valorem taxation by the City. Said rate is exclusive of activities of the Gainesville Board of Education, parks and recreation operations, and fire services operations, and an ad valorem tax rate for said activities and operation shall be set by separate ordinances.

**SECTION II.** Said rate of \$1.364 on each \$1,000.00 of taxable property is hereby levied as follows:

- (a) For General Government purposes, \$0.795 on each \$1,000.00 of taxable property.
- (b) For the purpose of retiring outstanding governmental fund type debt and related interest, \$0.569 on each \$1,000.00 of taxable property.

**SECTION III.** All Ordinances and parts of Ordinances in conflict herewith are hereby repealed.

**SECTION IV.** If any portion of this Ordinance shall be held to be invalid or unconstitutional, such invalidity or unconstitutionality shall not affect or impair the



**ORDINANCE NO. 2018-11**

remaining portions unless it clearly appears that such other parts are wholly and necessarily dependent upon the part held to be invalid or unconstitutional.

**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville Tax Office shall bill property taxes in one installment and collect payment of said taxes, which shall be due on or before December 1, 2018.

**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville will take appropriate action when the Tax Digest as certified by the State Revenue Commissioner is available and property reassessments are confirmed.

  
C. Danny Dunagan, Jr., Mayor

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this ordinance was adopted as stated and will be recorded in the official minutes.

**ATTEST:**

  
Denise O. Jordan, City Clerk



Passed: 06/19/2018

**AN ORDINANCE**

**No. 2018-13**

**AN ORDINANCE BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, TO CREATE A SPECIAL DISTRICT FOR THE PROVISION OF FIRE SERVICES WITHIN THE CITY OF GAINESVILLE, GEORGIA; TO PROVIDE FOR THE LEVY OF AD VALOREM TAXES WITHIN SAID SPECIAL DISTRICT TO PAY THE COSTS OF PROVISION OF FIRE SERVICES; TO FIX THE AD VALOREM TAX RATE FOR THE PROVISION OF FIRE SERVICES; AND FOR OTHER PURPOSES.**

**BE IT HEREBY ORDAINED BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, AS FOLLOWS:**

**WHEREAS**, the Governing Body wishes to create a special district pursuant to Article IX, Section II, Paragraph VI of the Constitution of the State of Georgia for the provision of local government services within the City of Gainesville, specifically Fire services, and further to provide for the levy of ad valorem taxes within said special district to pay the costs of provision of Fire services; and

**WHEREAS**, a budget has been established for the City of Gainesville for Fiscal Year 2019; and

**WHEREAS**, a specified amount of revenue for this budget comes from ad valorem taxes; and

**WHEREAS**, the Governing Body wishes to set the ad valorem tax rate on property for the provision of Fire services.

**NOW THEREFORE BE IT ORDAINED** by the Governing Body of the City of Gainesville, Georgia, as follows:

**SECTION I.**

There is hereby created by the Governing Body of the City of Gainesville, Georgia, a special district for provision of Fire services and for the levy of ad valorem taxes within said special district to pay the costs of provision of Fire services, which special district shall be the entire area of the City of Gainesville, Georgia.

**SECTION II.**

The ad valorem tax rate for the special district for provision of Fire services within the City of Gainesville, Georgia, for the calendar year on property subject to ad valorem taxation by the City is hereby fixed at \$1.250 on each \$1,000.00 of property subject to ad valorem taxation by the City, and said ad valorem tax rate shall be levied.

**ORDINANCE NO. 2018-13**

**SECTION III.**

The Chief Financial Officer of the City of Gainesville shall pay such amounts collected through ad valorem taxes within the special district for provision of Fire services as necessary to fund the Special Fund created for the accrual of tax allocation increment in any and all tax allocation districts created by the Governing Body pursuant to the Georgia Redevelopment Powers Law, O.C.G.A. § 36-44-1 et seq., including but not limited to the following: (1) Tax Allocation District Number One – Midtown, created by City of Gainesville Ordinance No. 2006-53, passed on October 17, 2006; and (2) Tax Allocation District Number Two – Lakeshore Mall, created by City of Gainesville Ordinance No. 2012-35, passed on December 18, 2012.

**SECTION IV.**

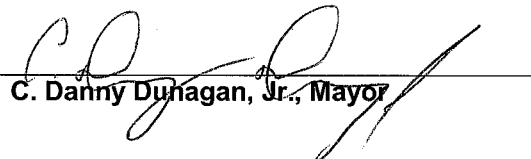
All Ordinances and parts of Ordinances in conflict herewith are hereby repealed.

**SECTION V.**

If any portion of this Ordinance shall be held to be invalid or unconstitutional, such invalidity or unconstitutionality shall not affect or impair the remaining portions unless it clearly appears that such other parts are wholly and necessarily dependent upon the part held to be invalid or unconstitutional.

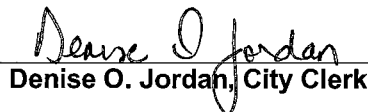
**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville Tax Office shall bill property taxes in one installment and collect payment of said taxes, which shall be due on or before December 1, 2018.

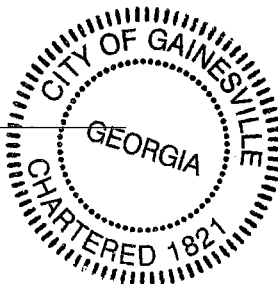
**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville will take appropriate action when the Tax Digest as certified by the State Revenue Commissioner is available and property reassessments are confirmed.

  
C. Danny Dunagan, Jr., Mayor

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this ordinance was adopted as stated and will be recorded in the official minutes.

**ATTEST:**

  
Denise O. Jordan, City Clerk



Passed: 06/19/2018

**AN ORDINANCE**

**No. 2018-12**

**AN ORDINANCE BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, TO CREATE A SPECIAL DISTRICT FOR THE PROVISION OF PARKS AND RECREATION SERVICES WITHIN THE CITY OF GAINESVILLE, GEORGIA; TO PROVIDE FOR THE LEVY OF AD VALOREM TAXES WITHIN SAID SPECIAL DISTRICT TO PAY THE COSTS OF PROVISION OF PARKS AND RECREATION SERVICES; TO FIX THE AD VALOREM TAX RATE FOR THE PROVISION OF PARKS AND RECREATION SERVICES; AND FOR OTHER PURPOSES.**

**BE IT HEREBY ORDAINED BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, AS FOLLOWS:**

**WHEREAS**, the Governing Body wishes to create a special district pursuant to Article IX, Section II, Paragraph VI of the Constitution of the State of Georgia for the provision of local government services within the City of Gainesville, specifically Parks and Recreation services, and further to provide for the levy of ad valorem taxes within said special district to pay the costs of provision of Parks and Recreation services; and

**WHEREAS**, a budget has been established for the City of Gainesville for Fiscal Year 2019; and

**WHEREAS**, a specified amount of revenue for this budget comes from ad valorem taxes; and

**WHEREAS**, the Governing Body wishes to set the ad valorem tax rate on property for the provision of Parks and Recreation services.

**NOW THEREFORE BE IT ORDAINED** by the Governing Body of the City of Gainesville, Georgia, as follows:

**SECTION I.** There is hereby created by the Governing Body of the City of Gainesville, Georgia, a special district for provision of Parks and Recreation services and for the levy of ad valorem taxes within said special district to pay the costs of provision of Parks and Recreation services, which special district shall be the entire area of the City of Gainesville, Georgia.

**SECTION II.** The ad valorem tax rate for the special district for provision of Parks and Recreation services within the City of Gainesville, Georgia, for the calendar year on property subject to ad valorem taxation by the City is hereby fixed at \$0.750 on each \$1,000.00 of property subject to ad valorem taxation by the City, and said ad valorem tax rate shall be levied.

## ORDINANCE NO. 2018-12

**SECTION III.** The Chief Financial Officer of the City of Gainesville shall pay such amounts collected through ad valorem taxes within the special district for provision of Parks and Recreation services as necessary to fund the Special Fund created for the accrual of tax allocation increment in any and all tax allocation districts created by the Governing Body pursuant to the Georgia Redevelopment Powers Law, O.C.G.A. § 36-44-1 et seq., including but not limited to the following: (1) Tax Allocation District Number One – Midtown, created by City of Gainesville Ordinance No. 2006-53, passed on October 17, 2006; and (2) Tax Allocation District Number Two – Lakeshore Mall, created by City of Gainesville Ordinance No. 2012-35, passed on December 18, 2012.

**SECTION IV.** All Ordinances and parts of Ordinances in conflict herewith are hereby repealed.

**SECTION V.** If any portion of this Ordinance shall be held to be invalid or unconstitutional, such invalidity or unconstitutionality shall not affect or impair the remaining portions unless it clearly appears that such other parts are wholly and necessarily dependent upon the part held to be invalid or unconstitutional.

**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville Tax Office shall bill property taxes in one installment and collect payment of said taxes, which shall be due on or before December 1, 2018.

**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville will take appropriate action when the Tax Digest as certified by the State Revenue Commissioner is available and property reassessments are confirmed.

  
C. Danny Dunagan, Jr., Mayor

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this ordinance was adopted as stated and will be recorded in the official minutes.

ATTEST:

  
Denise O. Jordan, City Clerk



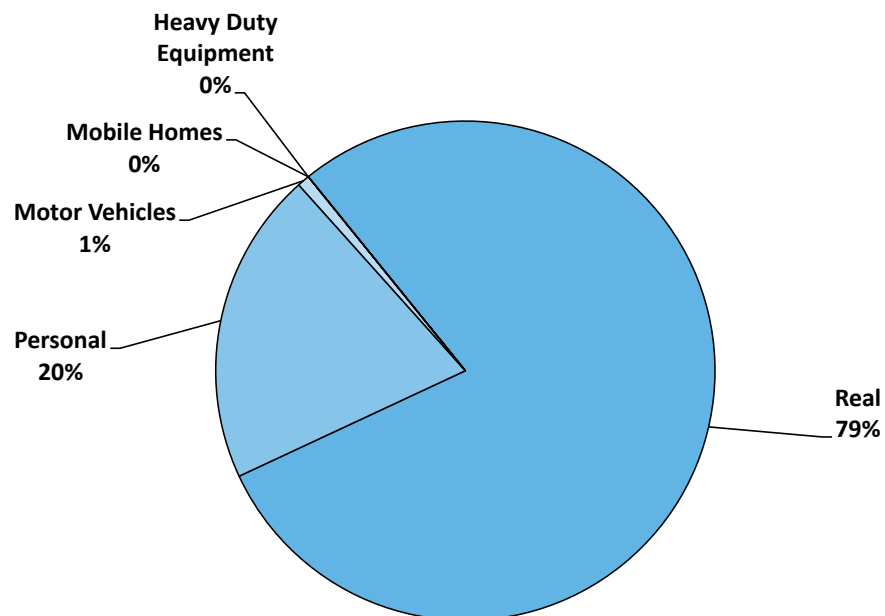
PROJECTED AD VALOREM TAX DIGEST  
FISCAL YEAR 2019

Description	FY 2018/ Tax Year 2017	FY 2019/ Tax Year 2018	% Change
	Tax Digest	Tax Digest (Estimated)	
Real	\$ 4,609,408,738	\$ 5,058,425,635	9.7%
Personal	1,176,119,518	1,302,230,195	10.7%
Motor Vehicles	65,383,400	51,130,100	-21.8%
Mobile Homes	1,510	1,510	0.0%
Heavy Duty Equipment	43,593	131,213	201.0%
Total Digest	5,850,956,759	6,411,918,653	9.6%
Exempt Properties	(1,127,749,910)	(1,175,929,635)	4.3%
M&O Exemptions	(330,204,965)	(368,040,063)	11.5%
Net Digest	\$ 4,393,001,884	\$ 4,867,948,955	10.8%

1 Mill Factor With 95.0% Collection

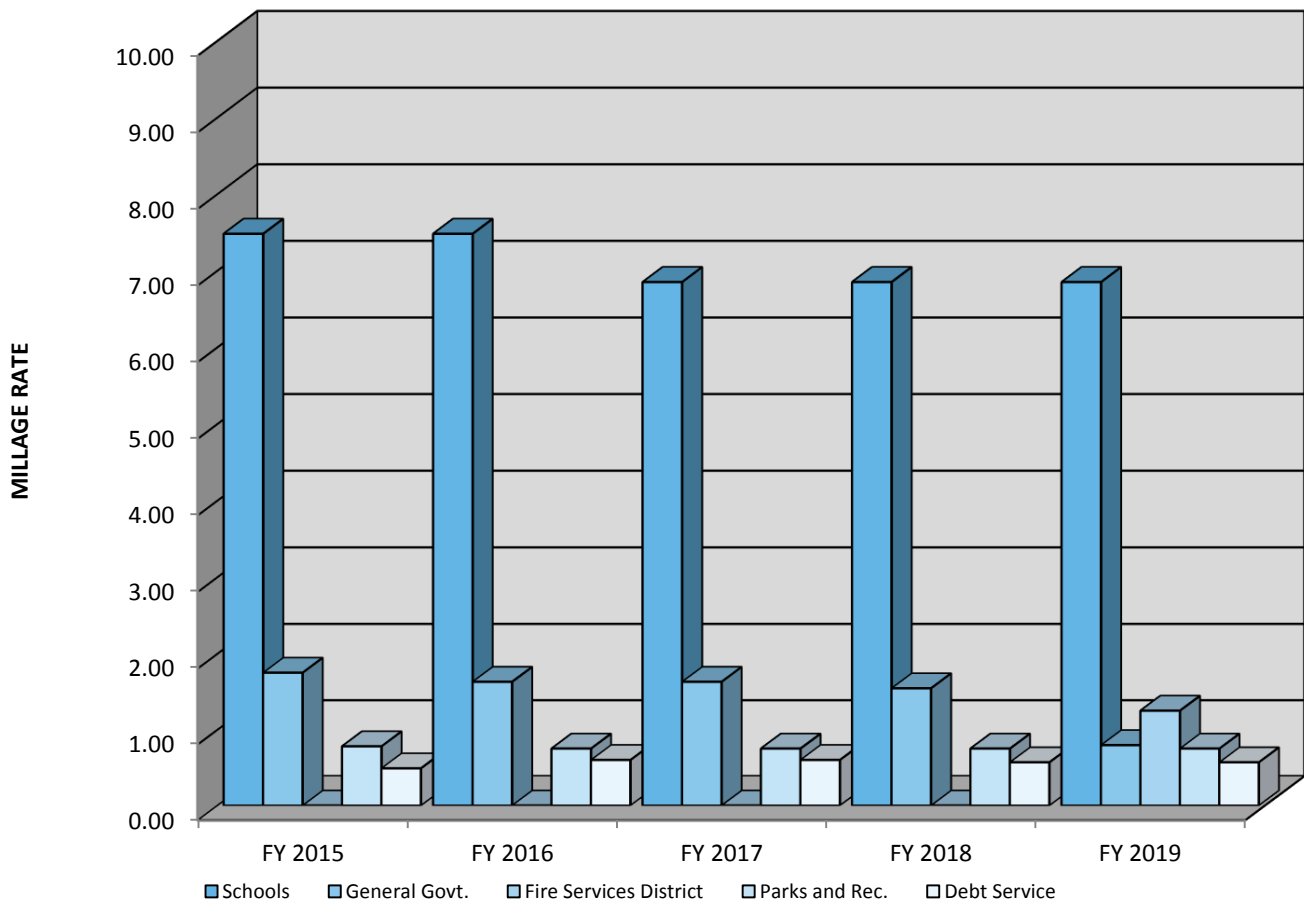
	FY 2018 <u>Certified</u>	FY 2019 <u>Projected</u>	<u>Difference</u>	% <u>Growth</u>
General Digest	\$ 4,173,351.79	\$ 4,624,551.51	\$ 451,200	10.8%

### Projected Tax Digest By Category

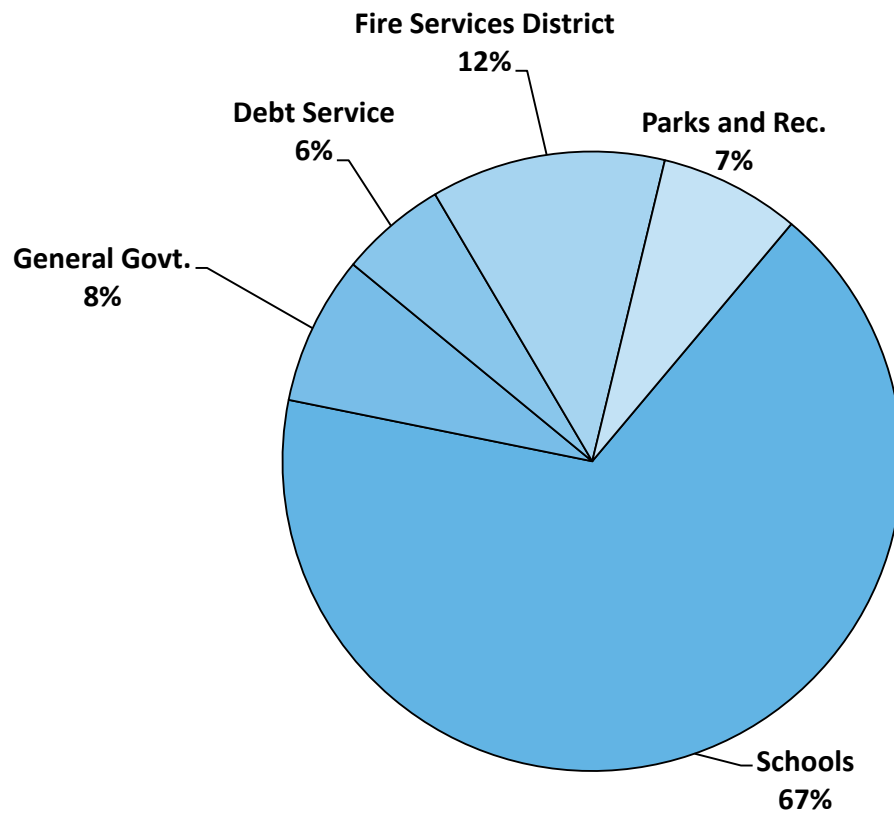


# CITY OF GAINESVILLE MILLAGE PROFILE

<u>Fund</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>
Schools	7.48	7.48	6.85	6.85	6.850
General Govt.	1.75	1.63	1.63	1.55	0.795
Debt Service	0.49	0.60	0.60	0.57	0.569
Fire Services District	0.00	0.00	0.00	0.00	1.250
Parks and Rec.	0.78	0.75	0.75	0.75	0.750
Total	10.50	10.46	9.83	9.71	10.214



## "WHERE YOUR TAX DOLLARS GO"





**RESOLUTION AR-2018-12**

**FISCAL YEAR 2019 BUDGET**

**WHEREAS**, the City Manager has presented a proposed fiscal year 2019 Budget to the City Council on each of the various funds of the City; and

**WHEREAS**, the Budget lists proposed expenditures/expenses for the fiscal year 2019; and

**WHEREAS**, each of these budgets is a balanced budget, so that anticipated revenues for each fund equal proposed expenditures/expenses.

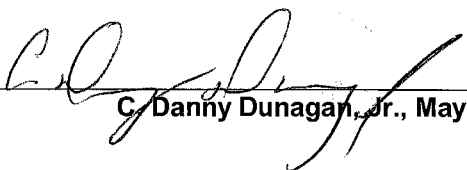
**NOW, THEREFORE, BE IT RESOLVED THAT** that "Attachment A" & "Attachment B" attached hereto and by reference made part of this resolution, shall be the City of Gainesville's budget for the fiscal year 2019; and

**BE IT FURTHER RESOLVED** the governing body for the City of Gainesville hereby approves this budget, and the several items of revenues shown in the budget for each fund in the amounts shown anticipated are adopted, and that the several amounts shown in the budget for each fund as proposed expenditures/expense are hereby appropriated to the departments named in the fund; and

**BE IT FURTHER RESOLVED** that the expenditures/expenses shall not exceed the appropriations authorized by this budget or amendments thereto provided; however, that expenditures/expenses for the fiscal year shall not exceed actual funding available; and

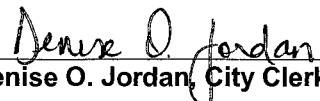
**BE IT FURTHER RESOLVED** that this budget contains appropriations for Intergovernmental and Agency agreements, and that the City Council authorizes the Mayor and/or City Manager to execute such agreements.

**Adopted this 19<sup>th</sup> day of June, 2018.**

  
C. Danny Dunagan, Jr., Mayor

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this resolution was adopted as stated and will be recorded in the official minutes.

**ATTEST:**

  
Denise O. Jordan, City Clerk



**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

GENERAL FUND

**REVENUES AND OTHER SOURCES**

Ad Valorem Taxes @ 0.795 Mills	\$ 3,713,196
Railroad Equipment Tax	6,250
Intangible Tax	92,000
Real Estate Transfer Tax	34,000
Insurance Premium Tax	2,100,000
Local Option Sales Tax	5,300,000
Title Ad Valorem Tax	910,707
Local Option Energy Tax	77,000
Payment in Lieu of Taxes	81,000
Occupational Tax	1,352,300
Alcoholic Beverage Tax	1,093,000
Franchise Fees	4,007,864
Fines, Fees, and Forfeitures	1,360,000
Permits and Zoning Fees	495,000
Other Fees and Licenses	382,000
Interest on Investments	110,000
Intergovernmental	573,951
Cemetery Lot Sales	110,000
Miscellaneous - Rent	235,400
Miscellaneous	35,000
Charges for Services - Indirect Charges	2,527,335
Transfers In	3,257,067
Sales of General Fixed Assets	40,000
Budgeted Fund Balance	3,496,741

**TOTAL REVENUES AND OTHER SOURCES**

\$ 31,389,811

**EXPENDITURES AND OTHER USES**

City Council	\$ 385,920
City Manager's Office	874,008
Financial Services	1,301,737
Municipal Court	572,498
Information Technology	802,994
Human Resources & Risk Management	811,732
Community Development	1,412,175
Police	9,867,761
Public Lands and Buildings	697,494
Engineering Services	1,035,927
Traffic Services	1,384,048
Street Maintenance and Construction	1,832,964
Storm Water	415,255
Cemetery	609,247
Agency Allocations - Other	45,500
Contingency	691,576
Transfers Out	8,648,974

**TOTAL EXPENDITURES AND OTHER USES**

\$ 31,389,811

**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

COMMUNITY SERVICE CENTER FUND

**REVENUES AND OTHER SOURCES**

Intergovernmental - Federal/State/Other	\$ 2,053,140
Intergovernmental - County	651,156
Transfer from General Fund	869,405
Other: (Fees, Donations, Fares, Misc.)	394,410
Budgeted Fund Balance	-

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 3,968,111</b>
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**EXPENDITURES AND OTHER USES**

Senior Adult Services	\$ 1,270,932
Hall Area Transit System - F.R.	1,947,668
Hall Area Transit System - D.A.R	581,401
Building Operations	168,110

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 3,968,111</b>
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CEMETERY TRUST FUND

**REVENUES AND OTHER SOURCES**

Interest on Investments	\$ 2,704
Sales & Services	40,000
Budgeted Fund Balance	-

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 42,704</b>
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**EXPENDITURES AND OTHER USES**

Transfer to Capital Projects Fund	\$ 42,704
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<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 42,704</b>
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CONFISCATED ASSETS

**REVENUES AND OTHER SOURCES**

Cash Confiscations - State	\$ -
Cash Confiscations - Local	-
Cash Confiscations - Federal	-
Budgeted Fund Balance	267,950

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 267,950</b>
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**EXPENDITURES AND OTHER USES**

Personal Services & Employee Benefits	\$ 60,000
Professional & Other Services	67,750
Supplies & Operating Charges	140,200

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 267,950</b>
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**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**ECONOMIC DEVELOPMENT FUND**

**REVENUES AND OTHER SOURCES**

Interest on Investments	\$	25,000
Budgeted Fund Balance		58,000

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$</b>	<b>83,000</b>
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**EXPENDITURES AND OTHER USES**

Professional & Other Services	\$	70,000
Repairs and Maintenance		13,000
Transfers out		-

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$</b>	<b>83,000</b>
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**CABLE TV CHANNEL FUND**

**REVENUES AND OTHER SOURCES**

Intergovernmental - Hall County	\$	128,686
Interest on Investments		1,194
Transfer from General Fund		128,686

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$</b>	<b>258,566</b>
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**EXPENDITURES AND OTHER USES**

Personal Services	\$	181,091
Professional & Other Services		22,667
Supplies & Operating Charges		20,205
Repairs & Maintenance		5,497
Indirect Cost Allocation		29,106

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$</b>	<b>258,566</b>
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**FIRE SERVICES FUND**

**REVENUES AND OTHER SOURCES**

Property Taxes @ 1.250 Mills	\$	5,704,350
Delinquent Property Taxes		57,046
Motor Vehicle Taxes		60,719
Penalties & Interest		15,860
Interest on Investments		20,000
Transfer from General Fund		2,699,225
Budgeted Fund Balance		284,000

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$</b>	<b>8,841,200</b>
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**EXPENDITURES AND OTHER USES**

Personal Services	\$	7,430,171
Professional & Other Services		217,709
Supplies & Operating Charges		282,815
Repairs & Maintenance		225,000
Indirect Cost Allocation		373,505

**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

Debt	284,000
Capital Outlay	28,000
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 8,841,200</b>

**TAX ALLOCATION DISTRICT FUND**

**REVENUES AND OTHER SOURCES**

Property Tax - Current	\$ 33,137
Intergovernmental	188,956
Interest on Investments	1,650
Budgeted Fund Balance	391,912
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 615,655</b>

**EXPENDITURES AND OTHER USES**

Payments to Others	\$ 615,655
Available for Capital Projects	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 615,655</b>

**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

HOTEL/MOTEL TAX FUND

**REVENUES AND OTHER SOURCES**

Hotel/Motel Taxes (5%)	\$ 786,462
Hotel/Motel Taxes (1%)	158,335
Interest on Investments	200
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 944,997</b>

**EXPENDITURES AND OTHER USES**

Gainesville Convention and Visitor's Bureau	\$ 576,662
Transfer to Capital Projects	210,000
Transfer to Debt Service	158,335
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 944,997</b>

IMPACT FEES FUND

**REVENUES AND OTHER SOURCES**

Impact Fees - Police	\$ 42,000
Impact Fees - Fire	70,000
Impact Fees - Parks	420,000
Administrative Fees	15,960
Interest on Investments	25,468
Budgeted Fund Balance	426,572
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 1,000,000</b>

**EXPENDITURES AND OTHER USES**

Transfer to General Fund	\$ 350,000
Transfer to Capital Projects Fund	650,000
Available for Capital Projects	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 1,000,000</b>

INFORMATION TECHNOLOGY FUND

**REVENUES AND OTHER SOURCES**

Technology fees	\$ 55,000
Interest on Investments	1,000
Budgeted Fund Balance	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 56,000</b>

**EXPENDITURES AND OTHER USES**

Transfer to General Gov't Capital Projects Fund	\$ -
Supplies and Operating Charges	-
Available for Capital Projects	56,000
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 56,000</b>

**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**PARKS AND RECREATION FUND**

**REVENUES AND OTHER SOURCES**

Ad Valorem Taxes @ .750 Mills	\$ 3,476,933
Charges for Services	1,780,340
Interest on Investments	8,200
Other	2,000
Budgeted Fund Balance	-

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 5,267,473</b>
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**EXPENDITURES AND OTHER USES**

Personal Services	\$ 2,977,634
Professional & Other Services	623,681
Supplies & Operating Charges	1,032,344
Repairs & Maintenance	205,519
Indirect Cost Allocation	50,000
Agency Allocation	150,000
Capital Outlay	18,295
Transfer to Parks and Recreation Capital Projects Fund	210,000

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 5,267,473</b>
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**GAINESVILLE CONVENTION AND VISITOR'S BUREAU**

**REVENUES AND OTHER SOURCES**

Intergovernmental - COG Hotel/Motel Tax	\$ 576,662
Main Street - Merchandise	2,500
Main Street - Other revenue	11,500
Interest on Investments	4,263
Budgeted Fund Balance	4,555

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 599,480</b>
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**EXPENDITURES AND OTHER USES**

Personal Services	\$ 337,238
Professional & Other Services	111,013
Supplies & Operating Charges	148,760
Repairs & Maintenance	2,469
Capital Outlay	-

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 599,480</b>
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**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**CAPITAL PROJECTS FUND**

**REVENUES AND OTHER SOURCES**

SPLOST VII	\$ 6,010,000
Georgia Department of Transportation	250,000
Federal Grants	959,100
Lease Proceeds	961,000
Transfer from General Fund	4,682,542
Transfer from Hotel/Motel Tax Fund	210,000
Transfer from Department of Water Resources	919,380
Transfer from Impact Fee Fund	1,000,000
Transfer from Solid Waste Fund	435,000
Transfer from Parks & Recreation Fund	210,000
Budgeted Fund Balance - Various capital projects funds	38,368,000
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 54,005,022</b>

**EXPENDITURES AND OTHER USES**

**Information Technologies**

Data Center Uninterruptable Power System and A/C	\$ 275,000
Expansion of Disk Storage	40,000
Network Security	60,000
Network Upgrade	148,100

**Community Development Department**

Park Hill Dr. Neighborhood Plan	30,000
Green Street Station Renovation	50,000
Midtown Greenway-Phase III	200,400

**Police Department**

Police Department Fleet replacement	297,000
Portable Radios	93,522



**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**Fire Services**

Replacement Radios	110,000
New Station Planning	250,000
Fire Rescue Boat	350,000
Fleet Replacement Aerial Apparatus (Lease)	284,000

**Public Lands & Buildings**

Administration Building Renovation	825,000
Roosevelt Square Lighting Project	40,000

**Public Works - Engineering Services**

Transportation Plan Implementation	500,000
Street Resurfacing Program (LMIG)	500,000
Paving Program	660,000
Streetscaping- Washington St. and Bradford St.	1,050,000
Davis Street Extension	75,000
Dawsonville Hwy/McEver Road Connector	900,000
Sidewalk Program	75,000
Roadway Patching Program	125,000
Traffic Calming and Road Safety Devices Program	40,000
Roadway Beautification	150,000
Park Hill Drive Improvements	425,000
Green Street Study Implementation	100,000
Asphalt Preservation Program	50,000

**Public Works - Traffic Engineering**

Intelligent Transportation Systems (ITS)	300,000
Shallowford Corridor Signal Upgrades	100,000
Thermoplastic Restriping of City Streets	55,000
Replacement Bucket Truck	180,000

**Public Works - Street Maintenance**

Leaf Box Dump Truck (Lease)	200,000
Asphalt Patch Truck (Lease)	180,000
New Leaf Vacuum Machines	70,000
Mini Excavator	100,000

**Stormwater**

Stormwater Rehabilitation Program	900,000
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**Community Service Center**

Hall Area Transit Equipment	187,000
Hall Area Transit Buses Gainesville Connection	645,000
MOW Kitchen Expansion Project	25,000
MOW Fleet Replacement	35,000

**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**Department of Water Resources**

Automated Meter Infrastructure	150,000
Asset Management Implementation and Improvements	200,000
Athens Highway Sanitary Sewer Extension	3,000,000
Athens Highway Utility Relocation Due to GA DOT Project	500,000
Clermont Pressure Zone Backup Booster Station and Tank	300,000
Environmental Services Building HVAC	400,000
Directional Boring Machine	150,000
Trackhoe	250,000
Flat Creek Sanitary Sewer Collection Sys. Master Plan	500,000
Flat Creek Watershed Improvements	150,000
Flat Creek Water Reclamation Facility- Digester Upgrade	1,750,000
Flat Creek Water Reclamation Facility Improvements	2,868,000
Flat Creek Water Reclamation Facility Master Plan	250,000
FY19 Sanitary Sewer Main Improvements	1,750,000
FY19 Water Main Extensions and Improvements	3,000,000
Glenwood Drive Roundabout Utilities Relocation	280,000
Hancock Facility Relocation	1,000,000
IT Upgrades	250,000
Lake Knickerbocker Dam Improvements	1,750,000
Lake Lanier Water Quality Study	250,000
Lakeside Water Treatment Plant Improvements	500,000
Lift Station Improvements	850,000
Linwood Discharge Pipe	3,000,000
Linwood Membranes	1,150,000
Meter Maintenance Program	1,500,000
Old Cornelia Hwy/Old Athens Rd Sanitary Sewer Extension	2,500,000
Riverside Drive Water Treatment Plant- Concrete Rehab	620,000
Riverside/Lakeside WTP Driveway Sealing	475,000
Riverside WTP High Service Pump with VFD	1,200,000
Riverside WTP Improvements	500,000
Source Water Assessment	200,000
Spout Springs Utility Relocation to GA DOT Project	3,500,000
Tank Maintenance Program	200,000
Utility Service Truck	125,000
Water Reclamation Facilities Electrical Control Upgrades	500,000
Water Treatment Facilities Comprehensive Master Plan	500,000
Jesse Jewell Pkwy, Queen City Pkwy Utility Relocation DOT Project	1,800,000
Water Treatment Plants Electrical Control Upgrades	500,000

**Solid Waste**

Downtown Solid Waste Study	100,000
Knuckleboom Trash Loader	190,000
Brush Chipper	100,000
Light Duty Garbage Truck	45,000

**Golf**

Pump Station Repair	32,000
Toro 4500 Rotary Rough Mower	70,000

**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**Vehicle Services**

Vehicle Lifts	50,000
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**Parks & Recreation**

Youth Sports Complex	3,300,000
FMACC Pebbleflex Replacement	80,000
Park Signage-Systemwide	150,000
FMACC Camera System Replacement	55,000
Skate Park	100,000
Concessions/Restroom Building Replacement	250,000
Playground Improvements-Systemwide	150,000
Skidsteer	50,000
Park Vehicles	25,000

**Gainesville Convention and Visitor's Bureau**

City of Gainesville- Signage	100,000
Highlands to Islands Signage	75,000
Downtown Shuttle	35,000

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 54,005,022</b>
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**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

DEBT SERVICE FUND

**REVENUES AND OTHER SOURCES**

Ad Valorem Taxes @ 0.569 Mills	\$ 2,559,265
Interest on Investments	10,151
Transfers in	283,735
Budgeted Fund Balance	-

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 2,853,151</b>
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**EXPENDITURES AND OTHER USES**

Bond Principal & Interest	\$ 2,039,612
Lease Principal & Interest	294,768
Other Costs	2,200
Available for Future Debt Service	516,571

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 2,853,151</b>
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DEPARTMENT OF WATER RESOURCES

**REVENUES AND OTHER SOURCES**

Water Revenue	\$ 30,681,362
Water Connection Fees	2,122,980
Water Connection Administration Fees	62,760
Water Tapping Fees	1,291,012
Account Service Fees	3,690,565
Service Fees	303,174
Late Payment Penalty	530,831
Sewer Revenue	29,458,108
Surcharge	1,005,973
Sewer Tapping Fees	41,040
Sewer Connection Fees	1,505,826
Sewer Connection Administration Fees	45,133
Interest on Investments	314,102
Miscellaneous	825,439

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 71,878,305</b>
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**EXPENDITURES AND OTHER USES**

Personal Services	\$ 16,830,983
Professional & Other Services	4,367,526
Supplies & Operating Charges	9,983,573
Repairs & Maintenance	3,558,386
Indirect Cost Allocation	1,088,326
Capital Outlay	1,135,060
Debt Service	19,342,934
Transfers out	15,571,517
Available for Capital Projects	-

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 71,878,305</b>
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**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**SOLID WASTE FUND**

**REVENUES AND OTHER SOURCES**

Residential Collections	\$ 2,696,400
Commercial - Franchise Fee	165,000
Special Services	10,000
Interest on Investments	5,000
Other Revenue	100,000
Budgeted Net Assets	96,416

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 3,072,816</b>
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**EXPENDITURES AND OTHER USES**

Personal Services	\$ 1,437,888
Professional & Other Services	247,600
Supplies & Operating Charges	466,126
Repairs & Maintenance	339,750
Indirect Cost Allocation	146,452
Transfers to Other Funds	-
Capital Outlay	435,000

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 3,072,816</b>
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**AIRPORT FUND**

**REVENUES AND OTHER SOURCES**

T-Hangar Rent	\$ 346,190
Corporate Hangar Rent	364,709
Industrial Park Rent	155,597
Fuel	35,600
Interest on Investments	2,320
Fixed Base Operator	36,832
Miscellaneous Revenue	1,200
Grants	800,000
Budgeted Retained Earnings	-

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 1,742,448</b>
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**EXPENDITURES AND OTHER USES**

Personal Services	\$ 68,653
Professional & Other Services	60,509
Supplies & Operating Charges	60,000
Repairs & Maintenance	60,200
Indirect Cost Allocation	209,561
Debt Service	448,350
Capital Outlay	835,175

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 1,742,448</b>
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**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**CHATTAHOOCHEE GOLF COURSE FUND**

**REVENUES AND OTHER SOURCES**

Greens Fees	\$ 686,487
Cart Fees	284,964
Other Revenue	104,290
Transfer from General Fund	354,016

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 1,429,757</b>
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**EXPENDITURES AND OTHER USES**

Personal Services	\$ 592,231
Professional & Other Services	55,124
Supplies & Operating Charges	146,148
Repairs & Maintenance	211,500
Capital Outlay	115,500
Debt Service	309,254

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 1,429,757</b>
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**GENERAL INSURANCE FUND**

**REVENUES AND OTHER SOURCES**

Premiums & Losses Paid by Department	\$ 1,771,254
Interest on Investments	5,378
Budgeted Retained Earnings	138,882

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 1,915,514</b>
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**EXPENDITURES AND OTHER USES**

Professional & Other Services	\$ 1,737,843
Indirect Cost Allocation	177,671

<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 1,915,514</b>
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**FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**EMPLOYEE BENEFITS FUND**

**REVENUES AND OTHER SOURCES**

Premiums	\$ 9,116,134
Interest on Investments	22,689
Budgeted Fund Balance	248,791
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b><u>\$ 9,387,614</u></b>

**EXPENDITURES AND OTHER USES**

Health Claims/Premiums Expense	\$ 6,900,000
Life Insurance Premiums	237,542
Vision Insurance Premiums	42,635
Dental Insurance Premiums	331,969
Long & Short-term Disability Premiums	100,614
Short-term Disability Expense	132,838
Medical Clinic Operations	870,000
Administration/Wellness Program	736,668
Other Costs	35,348
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b><u>\$ 9,387,614</u></b>

**VEHICLE SERVICES FUND**

**REVENUES AND OTHER SOURCES**

Charges For Services	\$ 1,057,247
Sales - Fuel	1,530,065
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b><u>\$ 2,587,312</u></b>

**EXPENDITURES AND OTHER USES**

Personal Services	\$ 383,191
Professional & Other Services	32,687
Supplies & Operating Charges	2,097,064
Repairs & Maintenance	24,370
Capital Outlay	50,000
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b><u>\$ 2,587,312</u></b>

<b>GRAND TOTAL</b>	<b>\$ 202,206,886</b>
<b>LESS TRANSFERS COUNTED TWICE</b>	<b>(13,807,633)</b>
<b>TOTAL NET BUDGET</b>	<b><u>\$ 188,399,253</u></b>

# FISCAL YEAR 2019 APPROPRIATIONS RESOLUTION

## ATTACHMENT B CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND  
(5-year Summary)

DEPARTMENTS	Budget									
	FY2015		FY2016		FY2017		FY2018		FY2019	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
City Council		7		8		7		6		6
City Manager	6		6		6		6		6	
Financial Services	15		15		15		14		14	
Information Technology	6		6		7		7		7	
Human Resources Department	9		9		9		10		10	
Municipal Court	8	2	8	2	8	2	8	2	8	2
Community Development Dept.	14	7	14	7	15	7	15	7	16	7
Police Department	114	2	114	2	114	2	115	2	116	2
Public Land and Buildings	4		4		4		5		6	
Engineering Services	7		10		10		11		11	
Traffic Services	8		7		7		7		7	
Streets	25		24		24		25		25	
Storm Water	2		2		6		5		5	
Cemetery	7		8		8		8		8	
Total General Fund	225	18	227	19	233	18	236	17	239	17
Fire Services	103		103		103		103		103	
Community Service Center	26	12	26	12	26	14	26	14	26	17
Cable TV	2	2	2	1	2	1	2	1	2	1
Parks and Recreation	39	Varies	39	Varies	37	Varies	37	Varies	38	Varies
Airport	1		1		1		1		1	
Department of Water Resources	231	-	233	-	233	-	234	-	234	-
Solid Waste Department	24	-	24	-	24	-	24	-	25	-
Golf Course	4	Various	4	Various	4	Various	5	Various	5	Various
Vehicle Services	6	-	6	-	6	-	6	-	6	-
Gainesville Convention and Visitor's Bureau	4	-	4	-	4	-	4	-	4	-
Non-Profit Housing	2	-	2	-	2	-	2	-	1	-
TOTAL AUTHORIZED POSITIONS	564	32	568	32	572	33	577	32	581	35



CITY OF GAINESVILLE  
ACCOUNT DESCRIPTIONS

Account Number	Account Name	Description
<b>Personal Services and Employee Benefits</b>		
511100.001	Full-Time Salaries and Wages - Regular Pay	Full-time costs for work performed by employees of the government.
511100.002	Full-Time Salaries and Wages - PTO Pay	Full-time costs for vacation pay
511100.003	Full-Time Salaries and Wages - Holiday Pay	Full-time costs for holiday pay
511100.004	Full-Time Salaries and Wages - Sick Pay	Full-time costs for sick pay
511100.005	Full-Time Salaries and Wages - Other Pay	Full-time costs for pay associated with professional development, conferences, etc.
511100.007	Full-Time Salaries and Wages - Allowances	Full-time costs associated with expense allowances
511150.001	Part-time Salaries & Wages - Regular Pay	Part-time costs for work performed by part-time employees of the government.
511300.001	Over-time Full-Time - Straight	Expenditures for employees of the government for work performed in addition to the normal work period
511300.002	Over-time Full-Time - Premium	Expenditures for employees of the government for work performed in addition to the normal work period
512100.000	Group Insurance - Group Insurance	Employer's share of any insurance plan.
512200.000	Social Security and Medicare - Social Security and Medicare	Employer's matching share of Social Security and Medicare
512400.001	Retirement Contributions - Plan A	Employer's share of any state or local employee retirement system
512400.002	Retirement Contributions - Plan B	Employer's share of any state or local employee retirement system
512400.003	Retirement Contributions - ER Paid Deferred Comp	Employer's share of any state or local employee deferred comp plan
512500.000	Tuition Reimbursements - Tuition Reimbursements	Amounts reimbursed by the government to any employee qualifying for tuition reimbursement
512600.000	Unemployment Insurance - Unemployment Insurance	Amounts incurred by the government to provide unemployment compensation for its employees.
512700.000	Workers' Compensation - Workers' Comp	Amounts incurred by the government to provide workers' compensation insurance for its employees.
512800.000	Termination Benefits - Termination Benefits	Expense/expenditure for voluntary or involuntary termination benefits.
512850.000	OPEB Contributions - OPEB Contributions	Amounts paid into Other Post Employment Benefits trust fund by the government
512900.001	Other Employee Benefits - Uniforms	Amounts paid for mandatory uniforms
<b>Purchased/Contracted Services</b>		
521200.001	Professional Services - Audit	Services supporting government operation and administration (Audit)
521200.002	Professional Services - Legal	Services supporting government operation and administration (Legal)
521200.003	Professional Services - Other	Services supporting government operation and administration (Other)
521300.001	Technical Services - Pest Control	Services that are not regarded as profession but require basic scientific knowledge, manual skills or both
521300.002	Technical Services - Temporary Labor	Services that are not regarded as profession but require basic scientific knowledge, manual skills or both
522130.000	Custodial Services - Custodial Services	Services purchased to clean buildings
522140.000	Lawn Care Services - Lawn Care Services	Expenditures for lawn and grounds upkeep, minor landscaping, and nursery service.
522200.001	Repairs and Maintenance - Annual Maintenance Contracts	Expenditures for repair and maintenance services not provided directly by government personnel
522200.002	Repairs and Maintenance - General Repairs and Maintenance	Expenditures for repair and maintenance services not provided directly by government personnel
522200.003	Repairs and Maintenance - Equipment Repairs	Expenditures for repair and maintenance services not provided directly by government personnel
522200.004	Repairs and Maintenance - Vehicles	Expenditures for repair and maintenance services not provided directly by government personnel
522200.005	Repairs and Maintenance - Tires	Expenditures for repair and maintenance services not provided directly by government personnel
522200.006	Repairs and Maintenance - Streets	Expenditures for repair and maintenance services not provided directly by government personnel
522200.007	Repairs and Maintenance - Sidewalks	Expenditures for repair and maintenance services not provided directly by government personnel
522200.008	Repairs and Maintenance - Bridges	Expenditures for repair and maintenance services not provided directly by government personnel
522200.009	Repairs and Maintenance - Stormwater	Expenditures for repair and maintenance services not provided directly by government personnel
522310.000	Rent - Land and Buildings - Rent - Land and Buildings	Expenditures for leasing or renting land and buildings for both temporary and long-term use
522320.000	Rent - Equipment - Rent - Equipment	Expenditures for leasing or renting equipment or vehicles for both temporary and long-term use
522320.001	Rent - Equipment - Operating Lease	Expenditures for leasing or renting equipment or vehicles for both temporary and long-term use
523000.001	Other Purchased Services - Laundry and Linens	Expenditures for services separate from professional and technical services or property services
523000.002	Other Purchased Services - Landfill Charges	Expenditures for services separate from professional and technical services or property services
523000.003	Other Purchased Services - Unspecified	Expenditures for services separate from professional and technical services or property services
523000.004	Other Purchased Services - Economic Development Expense	Expenditures for services separate from professional and technical services or property services
523001.000	Other Costs - Main Street - Other Costs - Main Street	Expenditures for services separate from professional and technical services or property services
523100.001	Insurance - Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.001	Liability Premiums - Airport Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.002	Liability Premiums - Auto Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.003	Liability Premiums - General Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.004	Liability Premiums - Law Enforcement Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.005	Liability Premiums - Property	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.006	Liability Premiums - Public Officials Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.007	Liability Premiums - Workers Compensation	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523160.001	Premiums - Health (Retirees)	Expenditures for Health related insurance
523160.002	Premiums - Dental	Expenditures for Health related insurance
523160.003	Premiums - Long-Term Disability	Expenditures for Health related insurance
523160.004	Premiums - Life Insurance	Expenditures for Health related insurance
523160.005	Premiums - Vision	Expenditures for Health related insurance
523165.000	Reinsurance - Reinsurance	Expenditures for Health related insurance
523200.000	Telephone / Internet - Telephone/Internet	Services provided by persons or businesses to assist in transmitting and receiving messages or information
523610.000	Cable - Cable	Expenditures associated with television services
523300.000	Advertising - Advertising	Expenditures for announcements in professional publications, newspapers, or broadcasts
523400.000	Printing and Binding - Printing and Binding	Expenditures for job printing and binding, usually according to specifications of the government.
523500.000	Travel - Travel	Expenditures for transportation, meals, hotel and other expenses associated with staff travel.
523600.001	Dues and Fees - Bank Charges	Expenditures for dues and fees.
523600.002	Dues and Fees - Association Dues	Expenditures for dues and fees.
523600.003	Dues and Fees - Regional Commissions	Expenditures for dues and fees.
523600.004	Dues and Fees - League/Tournament Fees	Expenditures for dues and fees.
523600.005	Dues and Fees - Administrative Fees	Expenditures for dues and fees.
523600.006	Dues and Fees - Handicap Fees	Expenditures for dues and fees.
523700.000	Education and Training - Education and Training	Expenditures for training programs and activities, excluding travel and lodging.
523800.000	Licenses - Licenses	Expenditures for licenses for professional or technical personnel

Supplies		
531100.001	General Supplies and Materials - Chemicals	Amounts paid for items that are consumed or deteriorate through use
531100.002	General Supplies and Materials - Postage and Freight	Amounts paid for items that are consumed or deteriorate through use
531100.003	General Supplies and Materials - Janitorial and Operational	Amounts paid for items that are consumed or deteriorate through use
531100.004	General Supplies and Materials - Office Supplies	Amounts paid for items that are consumed or deteriorate through use
531100.005	General Supplies and Materials - Senior Trip Supplies	Amounts paid for items that are consumed or deteriorate through use
531100.006	General Supplies and Materials - Sand and Top Dressing	Amounts paid for items that are consumed or deteriorate through use
531100.007	General Supplies and Materials - Driving Range Costs	Amounts paid for items that are consumed or deteriorate through use
531100.008	General Supplies and Materials - Senior Center Activities	Amounts paid for items that are consumed or deteriorate through use
531210.000	Utilities - Water - Utilities - Water	Expenditures for water/sewage utility services from a private or public utility company
531220.000	Utilities - Gas - Utilities - Gas	Expenditures for gas utility services from a public or private utility company
531230.000	Electricity - Facilities - Electricity - Facilities	Expenditures for electricity utility services from a private or public utility company
531231.000	Electricity - Street Lights - Electricity - Street Lights	Expenditures for electricity utility services from a private or public utility company
531232.000	Electricity - Traffic Lights - Electricity - Traffic Lights	Expenditures for electricity utility services from a private or public utility company
531270.000	Gasoline / Diesel - Gasoline / Diesel	Expenditures for gasoline and diesel fuel purchased in bulk or periodically from a gasoline service station
531300.001	Food - Meals	Expenditures for food used in various governmental activities including costs of catered meals
531300.002	Food - Replacement Meals	Expenditures for food used in various governmental activities including costs of catered meals
531400.000	Subscriptions and Publications - Subscriptions and Publications	Expenditures for books, textbooks, and periodicals available for general use, including reference books
531500.000	Inventory Items - Inventory Items	The cost of purchasing energy and goods and supplies for resale to the public to produce revenue
531510.000	Water - Inventory Change - Water - Inventory Change	The cost of inventory associated with providing water services.
531515.000	Sewer - Inventory Change - Sewer - Inventory Change	The cost of inventory associated with providing sewer services.
531520.000	Gas Purchased for Resale - Gas Purchased for Resale	The cost of purchasing gas for resale
531590.001	Other Supplies / Inventory - Water Meters	The cost of purchasing other inventory items for resale to the public
531590.002	Other Supplies / Inventory - Concession / Vending	The cost of purchasing other inventory items for resale to the public
531600.001	Small Equipment - Non-Tagged Items	Expenditures for items such as space heaters, coffee makers, office clocks and other small equipment
531600.002	Small Equipment - Tagged Items	Expenditures for items that are considered controlled assets, such as computers, laptops, etc.
531700.000	Other Purchased Items - Miscellaneous	Other supplies
531700.001	Other Purchased Items - Reimbursable Expenses	Other supplies
531701.000	Community Outreach - Community Outreach	Expenditures for items that are used for community outreach
Capital Outlay		
541000.001	Capital Outlay Projects - Project Development	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.002	Capital Outlay Projects - Facility Design / Bid Services	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.003	Capital Outlay Projects - Geotechnical	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.004	Capital Outlay Projects - Laboratory	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.005	Capital Outlay Projects - Survey	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.006	Capital Outlay Projects - Legal Services	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.007	Capital Outlay Projects - Construction Administration Svcs	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.008	Capital Outlay Projects - Resident Inspection Svcs	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.009	Capital Outlay Projects - Contracted Construction Costs	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.010	Capital Outlay Projects - City Furnished Materials	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.011	Capital Outlay Projects - Other	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.012	Capital Outlay Projects - Contingency	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.013	Capital Outlay Projects - Unspecified	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541100.001	Purchase of Land - Parcel	Expenditures for the purchase of land.
541100.002	Purchase of Land - Easement	Expenditures for the purchase of land.
541100.003	Purchase of Land - Survey and Appraisal	Expenditures for the purchase of land.
541100.004	Purchase of Land - Legal Services	Expenditures for the purchase of land.
541100.005	Purchase of Land - Land Agent Services	Expenditures for the purchase of land.
541100.007	Purchase of Land - Construction Administration Svcs	Expenditures for the purchase of land.
541200.000	Site Improvements - Site Improvements	Expenditures for acquiring improvements not associated with buildings.
541300.000	Buildings and Building Improvements - Buildings and Building Improv.	Expenditures for acquiring existings buildings.
541400.000	Infrastructure - Infrastructure	Infrastructure that the government build or for which the government assumed title.
542000.000	Machinery and Equipment - Machinery and Equipment	Expenditures for initial, additional, and replacement items of equipment such as machinery, furniture, etc.
542200.000	Vehicles - Vehicles	Expenditures for equipment used to transport persons or objects.
543000.000	Intangibles - Intangibles	Expenditures for assets having no physical substance, not in monetary form and that have a useful life.
543000.001	Intangibles - Master Plans & Studies	Expenditures for assets having no physical substance, not in monetary form and that have a useful life.
543000.002	Intangibles - Software	Expenditures for assets having no physical substance, not in monetary form and that have a useful life.
543000.003	Intangibles - Other	Expenditures for assets having no physical substance, not in monetary form and that have a useful life.
Interfund/Interdepartmental Charges		
551000.000	Indirect Cost Allocation - Indirect Cost Allocation	The allocation of expenditures to operating departments and division from the general fund.
552100.000	Self Funded Administrative Fees - Self Funded Administrative Fees	Costs of administration of self-funded insurance, including fees paid to third party administrators.
552200.001	Claims - Workers Compensation	Insurance claims costs for the self-funded insurance program.
552200.002	Claims - Liability	Insurance claims costs for the self-funded insurance program.
552200.003	Claims - Health	Insurance claims costs for the self-funded insurance program.
552200.004	Claims - Unemployment	Insurance claims costs for the self-funded insurance program.
552200.005	Claims - STD	Insurance claims costs for the self-funded insurance program.
Depreciation and Amortization		
561000.000	Depreciation - Depreciation	The recording of the periodic cost expiration of capital assets.
562000.000	Amortization - Amortization	The recording of the periodic cost expiration of intangible type assets.
Other Costs		
571001.001	Intergovernmental Expense - Hall County - Unspecified	Expenditures from on local government to another government entity.
571001.002	Intergovernmental Expense - Hall County - Jail Costs - Medical	Expenditures from on local government to another government entity.
571001.003	Intergovernmental Expense - Hall County - Jail Costs - Boarding	Expenditures from on local government to another government entity.
571001.004	Intergovernmental Expense - Hall County - Joint Fire Training Facility	Expenditures from on local government to another government entity.
571001.005	Intergovernmental Expense - Hall County - Capital	Expenditures from on local government to another government entity.
571002.001	Intergovernmental Expense - Gainesville BOE - Unspecified	Expenditures from on local government to another government entity.
571003.001	Intergovernmental Expense - State - Unspecified	Expenditures from on local government to another government entity.
571004.001	Intergovernmental Expense - Federal - Unspecified	Expenditures from on local government to another government entity.
572000.002	Payments to Other Agencies - Keep Hall Beautiful	Expenditures for payments to other agencies.
572000.003	Payments to Other Agencies - CASA Program	Expenditures for payments to other agencies.
572000.004	Payments to Other Agencies - Gainesville - Hall 96	Expenditures for payments to other agencies.
572000.005	Payments to Other Agencies - Children at Play	Expenditures for payments to other agencies.
572000.006	Payments to Other Agencies - Gainesville CVB	Expenditures for payments to other agencies.
572000.007	Payments to Other Agencies - Unspecified	Expenditures for payments to other agencies.
572000.008	Payments to Other Agencies - GMRDC	Expenditures for payments to other agencies.
572000.009	Payments to Other Agencies - N.E.T.E.N.	Expenditures for payments to other agencies.
573000.001	Payments to Others - Monthly Pension Benefits	Expenditures for payments to individuals and others (e.g., local government single employer pension)
573000.002	Payments to Others - Pension Refunds	Expenditures for payments to individuals and others (e.g., local government single employer pension)
573000.003	Payments to Others - Unspecified	Expenditures for payments to individuals and others (e.g., local government single employer pension)
574000.000	Bad Debt Expense - Bad Debt Expense	Expenses for write off of bad debts in proprietary funds
579000.000	Contingency - Contingency	An account used for budgetary purposes only.
Debt Services		
581100.000	Bonds - Principal - Bonds - Principal	Expenditures for periodic principal maturities of general obligation and revenue bonds
581100.001	Bonds - Principal - TWS BUILDING	Expenditures for periodic principal maturities of general obligation and revenue bonds
581200.000	Capital Lease - Principal - Capital Lease - Principal	Expenditures for capital leases
581300.000	Other Debt - Principal - Other Debt - Principal	Expenditures for principal on general long-term debt other than bonds or capital leases
582100.000	Bonds - Interest - Bonds - Interest	Periodic interest payments on general obligation and revenue bonds
582100.001	Bonds - Interest - TWS BUILDING	Periodic interest payments on general obligation and revenue bonds
582200.000	Capital Lease - Interest - Capital Lease - Interest	Interest payments on capital leases
582300.000	Other Debt - Interest - Other Debt - Interest	Interest payments on tax anticipation notes and general long-term debt other than bonds or capital leases
583000.000	Fiscal Agent's Fees - Fiscal Agent's Fees	Expenditures made to financial instituion for services rendered in paying interest and redeeming debt
584000.000	Bond Issue Costs - Bond Issue Costs	Payments to bond underwriters, legal fees, and other costs associated with bond issuance
584000.001	Bond Issue Costs - TWS BUILDING	Payments to bond underwriters, legal fees, and other costs associated with bond issuance
585000.000	Advance Refunding Escrow - Advance Refunding Escrow	Payments made to an escrow agent from sources other than refunding proceeds
585000.001	Advance Refunding Escrow - REGIONS BANK	Payments made to an escrow agent from sources other than refunding proceeds

Other Financing Uses		
611100.000	Transfer to General Fund - Transfer to General Fund	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611201.000	Transfer to Community Service Center - Transfer to Community Service Ce	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611202.000	Transfer to Cemetery - Transfer to Cemetery	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611210.000	Transfer to Confiscated Assets - Transfer to Confiscated Assets	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611220.000	Transfer to Grants - Transfer to Grants	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611221.000	Transfer to HUD Grants - Transfer to HUD Grants	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611222.000	Transfer to HUD Revolving Loan - Transfer to HUD Revolving Loan	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611230.000	Transfer to Economic Development - Transfer to Economic Development	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611251.000	Transfer to Government Access Cable - Transfer to Government Access Ca	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611271.000	Transfer to Tax Allocation Districts - Transfer to Tax Allocation Distr	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611275.000	Transfer to Hotel / Motel Tax - Transfer to Hotel / Motel Tax	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611285.000	Transfer to Impact Fee - Transfer to Impact Fee	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611286.000	Transfer to Information Technology - Transfer to Information Technolo	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611290.000	Transfer to Parks and Recreation - Transfer to Parks and Recreation	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611295.000	Transfer to Communications and Tourism - Transfer to Communications and T	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611308.000	Transfer to Capital Projects - DWR - Transfer to CP - DWR	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611320.000	Transfer to Capital Projects - SPLOST - Transfer to CP - SPLOST	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611340.000	Transfer to Capital Projects - Grants - Transfer to CP - Grants	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611350.000	Transfer to Capital Projects - Governmental - Transfer to CP - Governmental	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611390.000	Transfer to Capital Projects - Parks and Recreation - Transfer to CP - Parks & Rec	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611400.000	Transfer to Debt Service - Transfer to Debt Service	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611505.000	Transfer to Water and Sewer - Transfer to Water and Sewer	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611540.000	Transfer to Solid Waste - Transfer to Solid Waste	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611550.000	Transfer to Airport - Transfer to Airport	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611595.000	Transfer to Chattahoochee Golf Course - Transfer to Chattahoochee Golf C	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611610.000	Transfer to General Insurance - Transfer to General Insurance	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611620.000	Transfer to Life and Health Insurance - Transfer to Life and Health Ins	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611630.000	Transfer to Vehicle Services - Transfer to Vehicle Services	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611711.000	Transfer to Community Trust - Transfer to Community Trust	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611712.000	Transfer to Gainesville Board of Education - Transfer to GBOE	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611713.000	Transfer to Gainesville Housing and Neighborhood Development - TF to Gainesville Housing & Dev	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611745.000	Transfer to Municipal Court - Transfer to Municipal Court	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611775.000	Transfer to Employee Pension Trust - Transfer to Employee Pension Tru	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
613000.000	Payments To Refunded Bond Escrow Agent from Debt Issuance - Payments To Refunded Bond Escrow	Payments to an escrow agent from advance refunding bond proceeds to be placed in a trust
615000.000	Discount on Bonds Issued - Discount on Bonds Issued	Adjustment in the interest rate that reflects the difference between the present value and face amount





