



CITY OF  
**GAINESVILLE**  
FINANCIAL SERVICES

FY2021 ANNUAL BUDGET AND CAPITAL



**GOOD  
PEOPLE**

*of Gainesville*



CITY OF  
**GAINESVILLE**

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**FINANCIAL SERVICES**





**Gainesville**

**Annual Budget**  
**City of Gainesville, Georgia**  
For the Fiscal Year Ended June 30, 2021

Developed by the Budget Staff

Jeremy Perry, Chief Financial Officer  
Matt Hamby, Deputy Chief Financial Officer  
Kevin Hutcheson, Budget and Purchasing Manager

And other members of the Financial Services Department





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Gainesville  
Georgia**

For the Fiscal Year Beginning

**July 1, 2019**

*Christopher P. Morrill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Gainesville, Georgia** for its annual budget for the fiscal year beginning **July 1, 2019**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



## CITY OF

## GAINESVILLE

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CITY OF  
**GAINESVILLE**

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**FINANCIAL SERVICES**



## ***INTRODUCTION & OVERVIEW***

*This Section Contains information about the City of Gainesville.  
This section contains the Readers guide, City of Gainesville's History,  
Timeline, Demographics, Table of Contents, Budget Transmittal Letter,  
And Strategic Direction and Plan.*



# CITY OF GAINESVILLE

## HISTORY

Established as “Mule Camp Springs” near the crossing of two Indian trails Followed by settlers in the 1800s, the City of Gainesville has maintained and built upon its historical legacy as a regional transportation and trade center for almost two centuries.

Less than three years after the creation of Hall County, the village of Mule Camp Springs was chosen to serve as the site of government for the new county and was chartered by the Georgia Legislature on November 30, 1821.

At the suggestion of Justice John Vance Cotter, it was given the name “Gainesville” in honor of General Edmund P. Gaines, a hero of the War of 1812 and a noted military surveyor and road builder. Gainesville has been a part of the nation’s governmental framework longer than 26 of the 50 states.

Gainesville operates under a Council-Manager form of government. It is made up of a Mayor and five council members, and is responsible for enacting ordinances, resolutions, and regulations governing the City, and appointing the members of various statutory and advisory boards, and the City Manger, City Clerk, and City Attorney. Under the guidance of the City Manager, Mayor and the Council, the City provides a full range of services. Theses services include; police and fire protection, the maintenance of streets and infrastructure, parks, recreational activities and cultural events, planning, zoning, and building inspection services, water and sewer, a golf course, and airport.

Incorporation

1821

Population

44,080

Street Miles

145.1

Parks

21

Median Home Value

\$187,700

Median Household Income

\$45,708



CITY OF

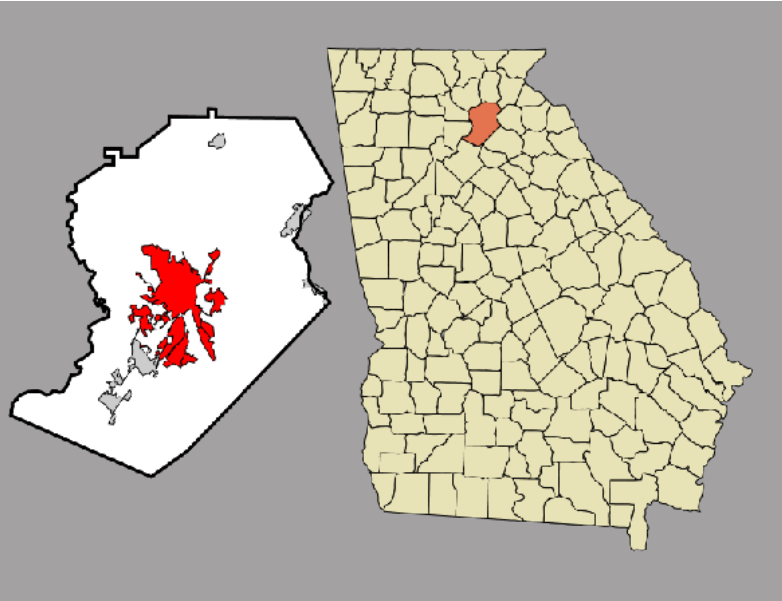
# GAINESVILLE

## LOCATION

### County Seat

The City of Gainesville, county seat of Hall County, is nestled in the foothills of the Blue Ridge Mountains, approximately 50 miles northeast of Atlanta and 100 miles southwest of Greenville, South Carolina. Gainesville is the largest of six cities in Hall County with a population of approximately 41,000. As the business hub of Northeast Georgia, Gainesville's daytime population is estimated in excess of 200,000.

Parts of Gainesville lay along the shore of one of the nation's most popular inland-water destinations, Lake Lanier. Names after Georgia author and musician Sidney Lanier, the lake was created in 1957 when the U.S. Army Corps of Engineers dammed the Chattahoochee river near Buford, Georgia and flooded the Appalachian Mountain valley.



### City & Context

Today, Gainesville is a growing metropolitan community in northeastern Georgia. It is located approximately one hour north of Atlanta, just shy of the Appalachian Mountains and along the shores of the Chattahoochee River and its reservoir; Lake Lanier. It is also within a four-hour drive of other metropolitan cities, such as; Chattanooga, TN; Asheville, NC; and Greenville, SC. The location has benefited the community by attracting travelers, tourist, prospective businesses, and residents alike.

As a result of Gainesville's location the community has evolved from a simple transportation hub to a regional center for commerce, civic and social functions. Gainesville is considered a national hub for the production of processed chicken and has become a national center for poultry processing and related industries. It is also currently home of the preeminent medical facility in the region, a well-regarded university, and a regional government operations. This growth has seen current population estimates for Gainesville surpass 44,000 residents in 2020, based on Census Estimates, within a county of almost 200,000 people.

The city is now pursuing an even stronger future that blends 21st century ambitions with continued respect for the history and traditions that define the local culture.

# CITY OF GAINESVILLE

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## READER'S GUIDE

### **Introduction and Overview**

This section provides the reader with the back ground of the City along with the strategic priorities, mission, and vision. It links goals and objectives at a policy level to those of the city and its departments. Included in this section are the Reader's Guide, History of Gainesville, City Statistics, Demographics, Table of Contents, Budget memo, and Strategic Direction and Plan.

### **Financial Structure, Policy and Process**

This section provides the reader with the financial structure of the City. Included in this section are the elected officials by ward, organization chart, fund descriptions, fund structure, fund relationships, policies (Financial, Revenue, Expenditure, Investments and Cash), the budget process and calendar pages.

### **Financial Summaries**

This section provides an understanding to the City's method of budgeting for the current fiscal year. Included in this section are the revenue assumptions and trends, major revenue sources, revenue detail and graphs, budget comparison by fund, fund balance summary, fund balance five-year history, and governmental & proprietary fund combined.

### **Capital & Debt Services**

This section provides a comprehensive listing and explanation of the capital needs of the city for the next five years, including the operating impact. This section also displays debt service.

### **Departmental Information**

This section explains the services offered by the City. Each department includes a department mission statement, goals and objectives, performance indicators, revenue assumptions & trends, and a budget comparison.

### **Department Wide Criteria**

This section includes items that encompass the entire city. Included in this section are the Glossary, Ad Valorem Ordinance, Tax Digest, Millage Profile, Budget Resolution, and Account Descriptions.

# CITY OF GAINESVILLE

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## SIGNIFICANT DATES IN HISTORY

- **April 21, 1821** - The town formerly known as Mule Camp Springs was chartered as Gainesville.
- **November 30, 1821** - Gainesville was officially Chartered by the Georgia Legislature.
- **1828** - The Gold Rush frenzy began in near by Lumpkin County bringing an influx of new settlers and the beginnings of a business community.
- **1849** - Gainesville was established as a resort center.
- **1851** - Fire destroyed much of Gainesville.
- **May 28, 1871** - Airline Railroad, later names the Southern, ushered in a new era of progress.
- **1870-1900** - City population increased from 1,000 to 5,000.
- **February 22, 1875** - City services begin with the election of a City Marshal.
- **June 14, 1875** - Solid Waste Collection begins in the City.
- **1875** - General James Longstreet purchased the Piedmont Hotel near the railroad depot in anticipation of the Atlanta-Washington railroad opening.
- **1898** - Textiles run the economy thanks in part to the railroad.
- **December 19, 1902** - Gainesville Became the first city south of Baltimore to have street lights.
- **January 1, 1903** - A cyclone struck Gainesville leaving 106 people dead and property damage estimated at \$750,000.
- **March 1, 1905** - City free-mail delivery began.
- **November 1909** - The square and streets adjoining for one block were paved.
- **August 10, 1910** - Gainesville post office opened.
- **December 22, 1915** - The formal opening of the City's first skyscraper, the Jackson Building.
- **April 6, 1936** - Gainesville ruined by a tornado that left more than 200 people dead.
- **1937 and 1939** - President Franklin D. Roosevelt visited Gainesville.
- **1943** - Gainesville leases the Airport to the Federal Government to be used as a Naval Air Station.
- **After WWII** - Jesse Jewell started, what was to become, the State's largest agricultural crop - poultry, which has given Gainesville the title "Poultry Capital of the World."

- **1957** - U.S. Army Corps of Engineers construct Lake Sidney Lanier which currently covers more than 38,000 acres and is the most visited Corps lake in the nation.
- **1993** - Police Department became Accredited.
- **July 1996** - Gainesville served as the Rowing/ Kayaking Venue of the 1996 Olympics. Gainesville named "Hospitality Capital of the World" by an NBC Broadcaster.
- **January 2000** - Gainesville named City of Excellence by the Georgia Municipal Association and Georgia Trend Magazine.
- **January 2001** - The Red Rabbit Public Transportation System begins operation with three buses and four mini-buses.
- **March 2001** - Gainesville's Parks and Recreation Department became the 3rd Department in the State to be Accredited.
- **March 2003** - Gainesville is named one of the Top 10 Places to Retire by Barron's Magazine.
- **April 2004** - Spring Chicken Festival first held in Roosevelt Square.
- **June 24, 2004** - Fire Station 4 opens.
- **October 2004** - Art in the Square first held in the Downtown Historic Square.
- **January 2006** - Gainesville is named a Georgia Trend-setter City by the Georgia Municipal Association.
- **2007** - Chattahoochee Gold Course is renovated.
- **August 8, 2008** - Frances Meadows Aquatic & Community Center opens.
- **April 2009** - The Airport runway lighting improvements completed.
- **October 13, 2009** - Ribbon cutting to mark the completion of Rock Creek Amphitheater.
- **July 2010** - Ground is broken for the Midtown Greenway.
- **November 30, 2010** - New Public Safety complex opens.
- **January 1, 2014** - Danny Dunagan, the first elected Mayor, takes office.
- **December 8, 2016** - Public Safety Tribute in the newly renovated Roosevelt Square.
- **April 20, 2018** - Re-dedication of the newly renovated Senior Center.
- **March 2020** - COVID - 19 viruses reaches a pandemic level.



# City of GAINESVILLE

## Statistics

### Public Schools

Elementary Schools	6
Middle Schools	1
High Schools	1
Universities	2
Technical College	1

### Public Safety

ISO Fire Classification	Class 1
Fire Stations	4
Fire personnel	104
Police Stations	1
Police personnel	118
Patrol Units	79

### Industry Mix

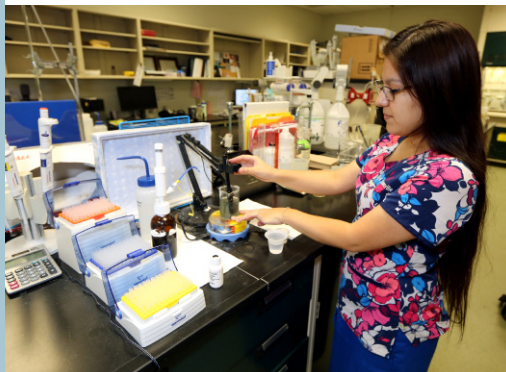
Good Producing	28.3%
Healthcare	15.3%
Government	11.4%
Retail Trade	10.1%
Hospitality	8.0%
Wholesale Trade	5.1%
Transportation & Warehousing	3.2%
Financial	2.6%
Other	16.0%

### Bond Rating

General Obligation Bond	Aa2
Revenue Bonds	Aa2

### Demographics

Home Ownership Rate	68.6%
Occupied Housing Units	74,423
Per Capita Income	\$27,625
People Ages 18-65	59.7%
Voter Participation	79.0%
Unemployment Rate	3.4%
Number of Physicians	648

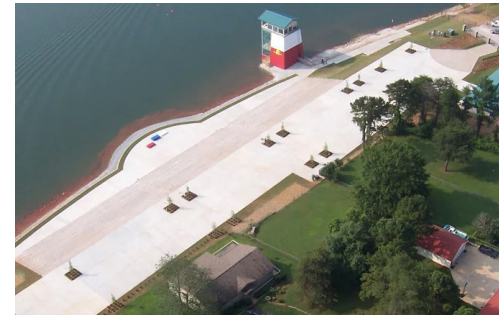


### Water and Sewer System

Number of Fire Hydrants	9,480
Number of Treatment Plants	4
Water connections	58,976
Max Daily Treatment Cap.	35 MGD
Sewer connections	10,789
Max Daily Treatment Cap	17

### Parks & Recreation

Number of Parks	23
Golf Course(s)	1
Swimming Pools	4
Miles of Walking Trails	11
Playgrounds	12
Tennis Courts	15
Rowing Venue	1



### Major Employers

Northeast Georgia Medical Center	8,914
Hall County School System	3,400
Fieldale Farms Corporation	2,369
Pilgrims	1,760
Hall County Government	1,752
Kubota Manufacturing of America	1,600
Gold Creek Foods	1,593

**TO:** Mayor and Council  
**FROM:** Bryan Lackey, City Manager  
**SUBJECT:** FY2021 Recommended Budget  
**DATE:** May 28, 2020  
**CC:** Angela Sheppard; Jeremy Perry; Denise Jordan

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This memo serves as an introduction and overview of my Recommended Budget for the City's Fiscal Year 2021. As we have done for many years in our preparation for the City's FY2021 budget, our Department Directors and other key staff were instructed to review their Department's Accomplishments over the past year, Challenges & Opportunities that lay ahead of them, and the Initiatives they plan to initiate for FY2021. After which they were to present to the City Council and myself how each of these relate to the City's strategic priorities as they began to prepare their respective budgets. These presentations were a part of the initiation of the City's budget process at our annual retreat in March. As you are aware, each Department Director completed this task at the March retreat, but each were aware that the budget they had developed for that day would no longer be valid as our world and the economic environment around us was quickly changing. After this March retreat, each Director was tasked with reevaluating their proposed budget by starting with their current, FY2020 budget, as a base, and analyzing what cuts could be made from this year's budget moving forward.

However this retreat was not in vain, as City staff did receive valuable input from you as to your concerns about the onsetting COVID-19 pandemic, as well as, your priorities for the coming year while reviewing the strategic priorities as they prepared their respective budgets. These include: Economic Development, Infrastructure Improvements, Internal Operations, Leisure Services and Quality of Life. Additionally, you may recall that we have broken down the City into five (5) geographic regions to identify the strategic planning needs of each of the various neighborhoods in our community. As each departmental budget was presented and reviewed, these five themes and strategic planning areas were applied to ensure consistency with the priorities and vision of the City of Gainesville. These priorities became the foundation for the formulation of departmental goals and objectives. The following sections will briefly describe how the budget addresses each strategic priority.

- Economic Development – Being the economic hub for North Georgia, Gainesville continues to lead the way as our medical, retail and industrial facilities draw countless

visitors every day growing our city to over 100,000 people during daytime hours. Also, our industrial parks and businesses employ thousands each day from the region.

A part of our success is due to our partnerships with various organizations within Hall County. Due to our partnership with the Economic Development Council (EDC), our community experienced the addition of nearly 300 new jobs through new and expanding businesses and an investment of \$94,400,000 (based on calendar year 2019 data from the EDC), the majority of this located in the City of Gainesville. This budget seeks to continue those partnerships by allocating \$150,150 to the Economic Development Council.

Investment in the growth and success of small businesses is critical for any city. This budget proposes to continue our commitment to the Manufacturing Development Center's Business Incubator with Brenau University, by allocating \$40,000.

- Infrastructure Improvements – With our position as the economic hub of the region, the number of workers that commute along with the visitors to our city and the commerce traveling through our city from North Georgia, the City experiences a strain on our traffic network. As we have discussed through the budget planning process, both this year and last, traffic congestion will only increase throughout the City. Therefore, we are pleased to propose the continued funding for the Intelligent Transportation System even in these trying times where Capital Investment will be reduced. Funding for this project allows the City to continue networking all traffic intersections with a monitoring hub that allows Public Works to more efficiently process traffic times. This project also allows Public Safety to identify high-risk areas and develop more robust traffic calming and enforcement strategies.

Beginning July 2020, SPLOST VIII will help facilitate paving, and other road improvement projects thanks to the voters of Gainesville and Hall County approving the extension of the one cent sales tax.

Another major infrastructure improvement is the SPLOST VIII funded North Downtown Parking Deck which is a partnership with Hall County and the Hall County Library system. This will create better parking availability for both the downtown Library branch and the merchants on the north side of downtown.

Our aging stormwater system will continue to receive a much needed infusion of dedicated funding under SPLOST VIII, \$1,000,000, for stormwater infrastructure in FY2021.



- Internal Operations – With the uncertainty that comes with the COVID-19 pandemic, every City Department has and will continue to evaluate all Internal Operations to maximize efficiency within our current budget structure. Due to this, no changes to employee compensation or benefits are proposed.

The other major component of our employee compensation is the health care benefits we are able to offer to employees. As the health care industry continues to evolve, insurance is a major cost of any organization. As stated last year, the City has been encouraged by the services and cost efficiencies our health care benefits administrator, Healthgram, and our clinic provider, CareATC, has brought to the City and our employees. Additionally, the City's new High-Deductible plan has shown great cost savings and we plan to offer our employees incentives to consider this new health care option for their families.

- Leisure Services – The City is looking forward to the opening of the newly constructed skate park. This park will add to the Parks and Recreation department's mixed variety of recreational venues. The skate park will be a unique feature that will target users from all ages.

Even during these trying fiscal times, the City will continue its planning efforts at Lake Lanier Olympic Park. This facility has been a major attraction for the Gainesville area for over 20 years, and the future improvements will enhance the facilities and help to promote more events and tourism.

One positive side-effect of the COVID-19 pandemic and the related Statewide Shelter-In-Place is the increased usage of the Chattahoochee Golf Course. In addition to the value of our residents taking advantage of this Leisure Service amenity, CGC's revenues have never been stronger.

- Quality of Life – The City continues to move forward in our efforts to remove blight and improve housing conditions in the City. To date, the city has utilized local funds combined with state and federal grants to acquire, rehabilitate, reconstruct and construct new housing to do our part in addressing the housing challenges in our community. For FY2021, the City has been allocated \$480,624 in CDBG funding.

These accomplishments have been a successful team effort led by our Community Development Department and partners including various city departments, non-profit groups, the State of Georgia and the Gainesville Housing Authority.

Also, the proposed budget includes funding to replace two Fire pumper apparatus vehicles. These new units will allow the Fire Department to maintain safe, high quality

units for firefighters as they respond to fires and other incidents such as medical, rescue, and hazmat.

The Gainesville Police Department will complete the multi-year process of updating their radios and mobile data terminals, as well as, needed replacement of outdated car and body cameras.

Attached for Mayor and Council review is the City Manager's proposed FY2021 budget. The budget contains a summary of revenues and expenditures for the General Fund and the Capital Improvements Program, as well as twenty other funds. This balanced budget has been prepared and is being presented to the Governing Body in accordance with the City Charter, and with Chapter 2-3 of the Gainesville City Code. The proposed millage rate for the General Fund is being reduced due to the adoption of the roll-back rate. This will be a full roll-back of the millage rate to offset property tax reassessment increases. The General Fund millage is proposed to be reduced from 0.771 (FY20) to 0.730.

In preparing the FY2021 budget, many issues played a key role in its development. Most notably are the following:

- Revenues: The city's revenue portfolio, while diverse, is projected to see significant decreases for FY2021 in several areas like Title Ad Valorem Tax, Local Option Sales Tax, and Occupational Tax.
- Property taxes: Property taxes are projected to increase due to growth in the digest due primarily to new construction. Budgeted property tax revenue is at a 95% collection rate. Property taxes account for 14% of the total revenue with only 38.69% coming from residential properties. An important note is that property reassessments from last year's tax digest will have an impact on the property tax revenue.
- FY 2020 Fund Balance: A surplus in some revenues and savings in expense line items, from prior years, will permit us to provide funding for some necessary capital items, along with offset some revenue shortfalls. Of the \$3.3 budgeted, \$1.3 million will be directed to the City's Capital Improvement Program, which includes the capital needs of the Community Service Center Fund. It is ideal to use surplus funds for capital purchases since these funds are one-time funds and not meant to supplement the operating budget; however, due to recent events, the City will use a portion of its Fund Balance to offset estimated revenue shortfalls.

The combined General Fund and Fire Services Fund budget is \$37.9 million. Almost all departments submitted budgets that are in line with previous year requests. The twenty other funds remain close to or below FY2020 levels or in line with projected revenues for each fund and can be seen in the attached budget documents. However, a few departments and funds merit discussion below.

- Information Technology: As we have continued to witness through the news media of other jurisdictions being compromised, there are those that wish to cause harm to government related systems. These types of intrusions can cause great harm to not only how a government operates, but also the level of public trust in how a citizen or customer's data is protected. Because of these types of security breaches we have seen in other jurisdictions around the State, we once again are budgeting funds, \$150,000, for network upgrades are being proposed in addition to the funds allocated this current fiscal year.
- Police: One new Mental Health Clinician position has been added. This position will allow GPD to grow the mental health clinician program to aid in establishing community partnerships for coordination of services for mental health patients.
- Capital Improvement Program (CIP): The attached budget includes a summary of proposed capital projects for the coming fiscal year. Due to the passage of SPLOST VIII to renew the one penny sales tax, the capital projects will focus on items and projects that were expressed by the Council at our February retreat. SPLOST VIII revenues will be allotted to infrastructure needs.
- Water Resources: The utility fund budget is decreasing by 0.20% for FY2021 with no rate increase. The Water Resources Capital Improvement Program totals \$20 Million.
- Chattahoochee Golf Course (CGC): Although an enterprise fund, the golf course is still dependent on the general fund to assist in covering debt obligation for course renovations that occurred in 2007. The transfer this year is \$279,082 for debt needs.

Moving into FY2021 and beyond, it is important to be aware of concerns that may impact our budget:

- As mentioned above, the City's Employee Benefits Fund continues to experience significant medical claims, as well as continued increases in the cost of employer mandates enacted through the Affordable Healthcare Act. The City has been encouraged by the services and cost efficiencies our health care benefits administrator, Healthgram, has brought to the City and our employees. Additionally, the City's new High Deductible plan has shown great cost savings and we plan to continue offering our



employees incentives to consider this new health care option for their families.

- Continued monitoring of our Other Post-Employment Benefits (OPEB) liability. Although some city funds have been able to fully meet this obligation; others, including the general fund, have not. This area needs continuous monitoring and an appropriate funding mechanism put in place.
- While all of our Departments, through the leadership of our Department Directors, have adjusted to these unprecedented times of implementing Continuity of Operations Plans and the fiscal constraints associated with navigating the COVID-19 pandemic, continuing to provide services during a state of emergency hasn't been without its challenges. In addition to unforeseen PPE expenses to protect city employees, as well as customers, the city is now bracing for a substantial shortfall in our FY2021 budget. We expect revenues generated by the title ad valorem tax; permitting and zoning fees; and fines, fees and forfeitures will be cut in half. We also anticipate a considerable decline in Local Option Sales Tax and occupational tax revenues. These significant and abrupt revenue losses will in turn negatively impact the city's ability to deliver essential service without reductions in personnel, equipment, and other necessary resources. Our forecasts indicate that these revenue streams should demonstrate marked improvement by this time next year as we prepare for the FY2022 budget. Should they not, more drastic measures will have to be implemented to present a balanced budget for FY2022.

Our financial health is directly related to controlled spending, internal controls and the prudent financial policy direction of the Council. These actions have assisted us in continuing to provide top-level municipal services to our residents and businesses. Our efforts have resulted in substantial economic investment within the city limits by a number of regional, national and international companies and more is expected.

This budget was a true team effort and could not have been successfully put together without the efforts of the Department Directors, Assistant City Manager Angela Sheppard, and in particular our Chief Financial Officer Jeremy Perry, Deputy Chief Financial Officer Matt Hamby, and Budget and Purchasing Manager Kevin Hutcheson. As we move forward with the many great initiatives we have on the horizon, I appreciate the confidence and support the Mayor and Council has shown myself and our tremendous staff.

If I can answer any questions, please feel free to contact me.

# CITY OF GAINESVILLE

## STRATEGIC DIRECTION

### Vision

Gainesville is committed to being an innovative city, providing a close-knit community feel in which to live, work, learn, and play.

### Mission

The mission of the City of Gainesville is to enrich the community of Gainesville by practicing good stewardship of resources and providing innovative and exemplary services to all people.

### Values

- Excellence
- Trust
- Honesty
- Accountability
- Open Communication
- Leadership
- Commitment
- Quality of Life
- Stewardship

### Strategic Priorities

At the beginning of each budget year, the City of Gainesville holds a council retreat. Traditionally, during the council retreat, the council members review previously set long-term financial and non-financial goals, observe various presentation from City departments and set new financial and non-financial goals, to help determine appropriate needs for the upcoming budget year and plan for outlying years.

Over the past several years this process has evolved into a different process. The past several years each Department Head has been invited to discuss the upcoming year. Department heads and key personnel were asked to discuss challenges and opportunities they face in the upcoming year. Goals and Strategic priorities were generated, for each department, that focus on the Council member's strategic priorities.

The key Strategic Priorities for FY2021 are as follows:

- Economic Development
- Infrastructure Improvements
- Internal Operations
- Leisure Services
- Quality of Life

On the following pages you will find the key priorities, key factors and some of the associated departmental objectives and measures.

The following pages are not all inclusive. Other objectives and measures can be found on each departmental page and will be denoted with the following Strategic Priority abbreviation.

ED - Economic Development  
II - Infrastructure Improvements  
IO - Internal Operations  
LS - Leisure Services  
QL - Quality of Life

We believe that the following goals, objectives and measure reflect key areas of focus prescribed by the City Council.

# CITY OF GAINESVILLE

## KEY FACTORS AND PRIORITIES

# Economic Development

## Key Factors

Being the economic hub for North Georgia, Gainesville continues to lead the way as our medical, retail and industrial facilities draw countless visitors every day growing our city to over 200,000 people during daytime hours. Also, our industrial parks and business employ thousands each day from the region.

Part of our success is due to our partnerships with various organizations within Hall County. Due to our partnership with the Economic Development Council (EDC), our community experienced the addition of nearly 300 new jobs through new and expanding businesses and an investment of \$94,400,000, the majority of this located in the City of Gainesville. This budget seeks to continue those partnerships by allocating \$150,150 to the EDC.

Investment in the growth of small businesses is critical for any city. This budget proposes to continue our commitment to the Manufacturing Development Center's Business Incubator, by allocating \$40,000.

## Key Objectives

- Promote Gainesville as a regional HUB for employment, retail, learning and services.
- Support existing businesses and facilitate new business development through provision of adequate infrastructure, responsiveness to business needs and community cooperation.
- Maintain our ISO Class I Fire rating.
- Encourage and increase tourism throughout the City and promote City's businesses, assets and opportunities.

\*This is just some of the key objectives associated with Economic Development. Other objectives, associated with Economic Development, can be found on various departmental pages.



## Key Measures

Measure	FY2019	FY2020	FY2021
Number of Businesses	2,677	2,611	2,625
ISO Rating	1	1	1
Zoning Applications	19	25	25
EDC Funding	\$150,000	\$150,150	\$150,150

# CITY OF GAINESVILLE

## KEY FACTORS AND PRIORITIES

# Infrastructure Improvements

## Key Factors

With our position as the economic hub of the region, the number of workers that commute along with the visitors to our city and the commerce traveling through our city from North Georgia, the City experiences a strain on our traffic network. As we have discussed this over the past several years, traffic congestion will only increase throughout the City. Therefore, we are proposing continued funding for the Intelligent Transportation System.

As in prior years, SPLOST funds will help facilitate paving and other road improvements.

Another major infrastructure improvement is the Midtown Greenway. As the Highlands to Islands trail system progress continues to move forward, one of the most vital portions resides in our Midtown area. This project will continue creating the connectivity that will allow the trail to become fully operational.

Our aging storm water system will continue to receive much needed infusion of dedicated funding under SPLOST VIII.

## Key Objectives

- Continue investing in the City's road network through repaving of streets, improving the sidewalk network, and expanding capacity where needed and possible.
- Grow and improve the Intelligent Transportation System throughout the City by equipping traffic signals with fiber and video detection.
- Implement the Transportation Master Plan and continue analysis on viable and strategic transportation improvements.

\*This is just some of the key objectives associated with Infrastructure Improvements. Other objectives, associated with Infrastructure Improvements, can be found on various departmental pages.



## Key Measures

Measure	FY2019	FY2020	FY2021
Road Miles Resurfaced	4.50	5.00	5.00
Intersections upgraded	37	50	50
Liner Feet of sidewalks	1,642	2,000	2,000
Signalized intersection maintained	87	88	88



# CITY OF GAINESVILLE

## KEY FACTORS AND PRIORITIES

### Internal Operations

#### Key Factors

As our region's economy continues to accelerate, we have seen many benefits associated with this robust economic growth. However, with this growth comes market place pressures in the form of retaining and recruiting qualified employees. In order for the City to retain and recruit new talent to the City's work force, the City must continue to review our compensation and benefits packages to remain competitive with other jurisdictions and private employers.

The other major component of our employee compensation is the health care benefits we are able to offer the employees. As the health care industry continues to evolve, insurance is a major cost of any organization. The city continues to experience significant medical claims, as well as continued increases in the cost of employer mandates enacted through the Affordable Healthcare Act. As our insurance costs have risen, the City has attempted to absorb as much of these costs as possible.

#### Key Objectives

- Retain and attract high quality and productive employees.
- Efficiently and accurately maintain personnel processes and records.
- Encourage and facilitate an environment for a healthy and safe workforce

\*This is just some of the key objectives associated with Internal Operations. Other objectives, associated with Internal Operations, can be found on various departmental pages.



#### Key Measures

Measure	FY2019	FY2020	FY2021
% Of Personnel Policies reviewed	25%	25%	25%
Turn over ratio (%)	12%	12%	12%
Lost time Hrs (due to injury)	1,750	1,750	1,750
Lost time injury claim occurrences	7	7	7

# Leisure Services

## Key Factors

A new and distinct feature joining the Parks and Recreation department is the addition of a skate park. This park will add to the Parks and Recreation department's variety of recreation venues. The skate park will be a unique feature that will target users from all ages.

The Lake Lanier Olympic Park was recently annexed by the City of Gainesville through to approval of the state legislature and signed into law by the Governor. This facility has been a major attraction for the Gainesville area for over 25 years. For Fiscal Year 2021, the City of Gainesville will partner with the Lake Lanier Olympic Park Foundation, and the two clubs that utilize the park, on a new operational plan for the park. Improvements are planned in the budget to enhance the facilities and to promote more events and tourism.

## Key Objectives

- Increase and promote activity on Lake Lanier through events and support of the Lake Lanier Olympic Venue.
- Enhance the quality of life for local citizens through golf.
- Enhance the quality of life of the citizens through parks and recreation opportunities.

\*This is just some of the key objectives associated with Leisure Services. Other objectives, associated with Leisure Services, can be found on various departmental pages.



## Key Measures

Measure	FY2019	FY2020	FY2021
Events Booked	46	35	50
Main Street Events	31	31	38
The Herd Jr Golf Participants	18	30	20
Youth Athletic participants	2,371	2,000	2,500

# CITY OF GAINESVILLE

## KEY FACTORS AND PRIORITIES

### Quality of Life

#### Key Factors

The City continues to move forward in our efforts to remove blight and improve housing conditions in the City. To date, the City has utilized local funds combined with stat and federal grants to acquire, rehabilitate, reconstruct and construct new housing to do our part in addressing the housing challenges in our community.

We are pleased to continue the Land Bank Authority in our community that will provide an additional option to address housing needs, especially for those properties where a private market solution does not exist due to large tax delinquencies or abandonment.

Also, the proposed budget includes additional funding for the construction of new affordable housing units through our Community & Economic Development Division and continued support of beautification projects throughout the city.

#### Key Objectives

- Improve housing conditions in the City.
- Beautify public areas of the City.
- Enhance the lives of aging adults and families in need.

\*This is just some of the key objectives associated with Quality of Life. Other objectives, associated with Quality of Life, can be found on various departmental pages.



#### Key Measures

Measure	FY2019	FY2020	FY2021
New Affordable Housing Units	0	6	5
Beautification Project Funding	2.6 M	1.35 M	2.25 M
Meal on Wheels Served	121,901	129,251	140,900

## ***FINANCIAL STRUCTURE, POLICY AND PROCESS***

*This section contains structural information about the City of Gainesville. This section will include Elected Officials by ward, an Organizational Chart, Fund Descriptions, Fund Structure, Fund Relationship Table, Financial Policies, Revenue Policies, Expenditure Policies, the Budget Process and Calendar.*



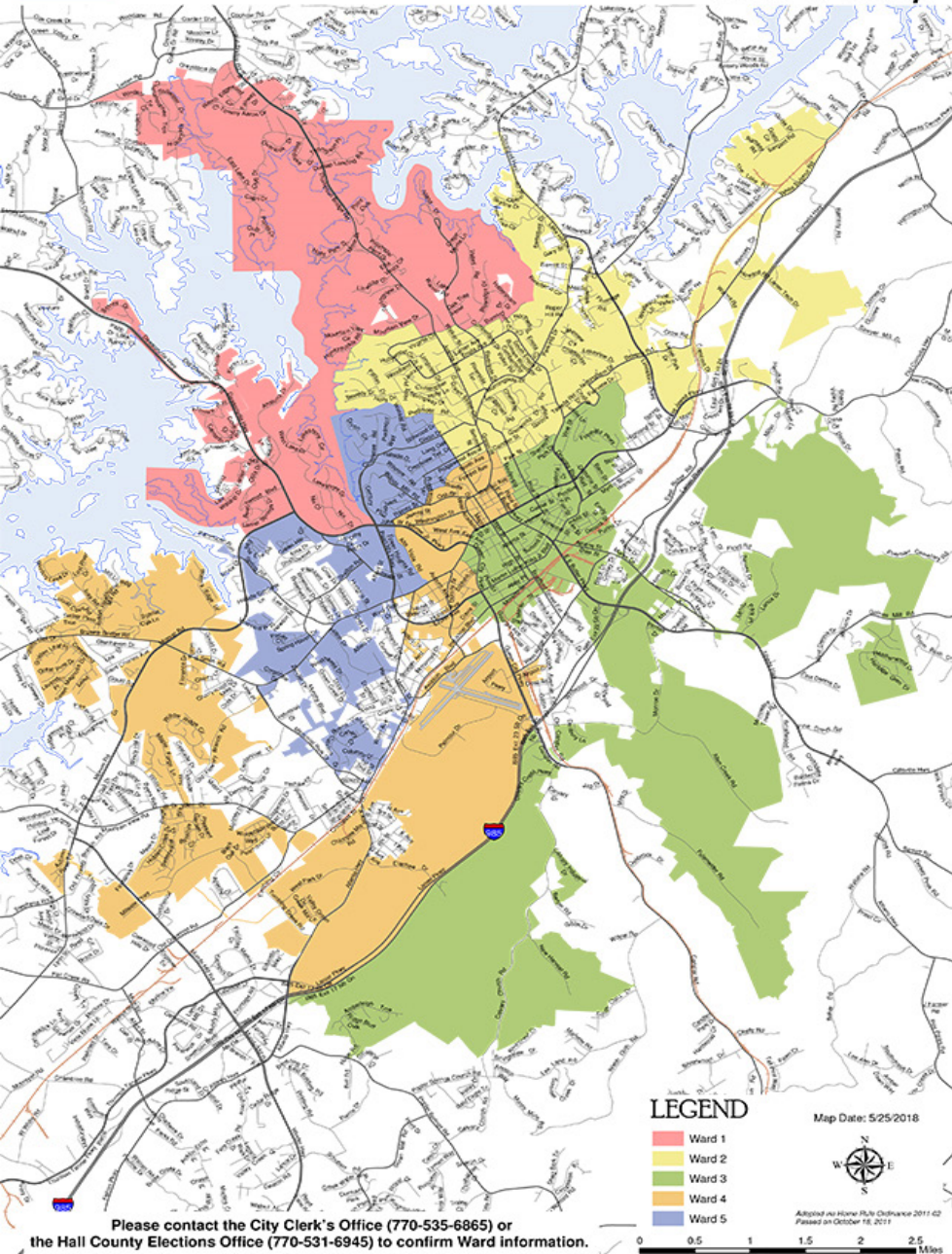
# CITY OF GAINESVILLE

## WARD MAP



City of Gainesville

### Ward Map



**Mayor  
Danny Dunagan**

**First Elected: 2006  
Mayor: 2012-13, 2014-17, 2018-present  
Term Expires: 2021**



**Ward 1  
Sam Couvillon**

**First Elected: 2013  
Term Expires: 2021**



**Ward 2  
Zack Thompson  
Mayor Pro Tem**

**First Elected: 2015  
Term Expires: 2023**



**Ward 3  
Barbara Brooks**

**First Elected: 2015  
Term Expires: 2023**



**Ward 4  
George Wangemann  
Mayor: 1995-96, 2004-05**

**First Elected: 1986  
Term Expires: 2021**



**Ward 5  
Juli Clay**

**First Elected: 2019  
Term Expires: 2023**

### Council Contact

**Email: [citycouncil@gainesville.org](mailto:citycouncil@gainesville.org)**

# CITY OF GAINESVILLE

## ORGANIZATIONAL CHART



**Mayor & Council**



**City Manager:**  
**Bryan Lackey**

### City Manager's Office



**Assistant City Manager:**  
**Angela Sheppard**



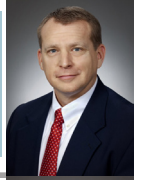
**Director of Financial Services**  
Jeremy Perry

**Community & Economic  
Development Director**  
Rusty Ligon



**Director of Water Resources**  
Linda MacGregor

**Director of Public Works**  
Chris Rotalsky



**Fire Chief**  
Jerome Yarbrough

**Director of Administrative  
Services**  
Janeann Allison



**Director of Community  
Service Center**  
Phillippa Lewis Moss

**Police Chief**  
Jay Parrish



**Director of Golf**  
Rodger Hogan

**CVB Executive**  
Robyn Lynch



## CITY OF

# GAINESVILLE

## Fund Description

### Basis of Budgeting

The City of Gainesville uses a “cash basis” of budgeting for all fund types. This means the City’s budget is based on expected cash receipts and disbursements, with encumbrances and depreciation not included as budgeted items. Expenditures may not exceed the amounts appropriated; however, emergency do arise and a budget adjustment would be required.

### Basis of Accounting

**Governmental and Special Revenue funds** rely on the modified accrual basis. This involves recognizing revenue when it becomes both available and measurable, rather than when it is earned. Expenditures are recognized when the related liability is incurred.

**Proprietary Funds** are used for business-like activities; usually operate on an accrual basis. Accrual basis accounting accounts for income and expense items as they are earned or incurred, even though they may not yet have been received or actually paid in cash.

### Differences

**Debt payment for principle** - budgeted as an expense item and adjusted at year-end against the liability

**Depreciation** - recorded for proprietary funds on an accrual basis, however it is not budgeted

**Encumbrances** - recorded as a reserve of fund balance.

### Major Governmental Fund(s)

**General Fund** accounts for all financial resources except those required to be accounted for in another funds. It is used to account for police services, planning and engineering, building inspection, street maintenance, and overall City administration including management, finance, and human resources. The sources of revenues for the General fund are diversified. Revenues include property taxes and sales taxes, interest on investments, charges for current services, licenses and permits and others.

### Major Special Revenue Fund(s)

**Fire Services Fund** is used to account for Fire Services. The primary source of revenues to the Fire Service fund are property taxes.

### Non-Major Special Revenue Fund(s)

**Community Service Center Fund** accounts for local, state and federal grant revenues legally restricted for community service projects.

**Land Bank** accounts for activities of the Land Bank Authority.

**Economic Development Fund** accounts for activities of economic development.

**Hotel/Motel Tax Fund** accounts for the collected Hotel/Motel tax revenue, which is used to help promote tourism, conventions and trade shows, and promote the City of Gainesville as a whole.

**Impact Fee Fund** accounts for activities connected with impact fees, whereby new development assists in covering the additional cost of providing public safety and recreational services needed as a result of growth.

**Information Technology Fee Fund** accounts for activities connected with information technology fees.

**Tax Allocation District Fund** accounts for ad valorem property tax collections derived from the City tax allocation districts known as Midtown and Westside, for the purpose of stimulating private redevelopment within in these areas.

**Cemetery Trust Fund** accounts for activities connected with the receipt and disbursements of funds restricted for support of activities of the City cemetery.



## CITY OF

# GAINESVILLE

## Fund Description

### Debt Service Fund

**Debt Service Fund** accounts for the accumulation of resources and payment of general government long-term debt principal and interest, as well as lease-purchase payments for the acquisition of certain equipment.

### Trust and Agency Funds

(Not included in the budget)

#### Community Private-Purpose Trust Fund

**Community Private-Purpose Trust Fund** accounts for City of Gainesville Employees voluntary donation to provide assistance to local families and individuals in need, as well as contribute funding to both local and national nonprofit agencies.

#### Employees' Pension Trust Fund

**Employees' Pension Trust Fund** accounts for single employer retirement system administered by the City.

#### Municipal Court Agency Fund

**Municipal Court Agency Fund** accounts, on a temporary basis, for fines collected by the Court.

### Component Units

**Parks and Recreation Fund** accounts for the government's share of tax revenues legally restricted for operation and maintenance of recreation facilities and parks.

#### Gainesville Convention and Visitor's Bureau

**Bureau** accounts for the activities related to Main Street Gainesville, Public Information and Tourism and Trade.

### Capital Project Fund(s)

**General Government Capital Fund** accounts for general purpose long-term capital projects financed from various revenue sources.

**Special Purpose Local Option Sales Tax Fund** accounts for long-term projects financed by the passage of Special Purpose Local Option Sales Tax. The Special Purpose Option Sales Tax Fund is presented as a major fund in the basic financial statements.

**Grant Fund** accounts for capital grants used to finance major capital projects.

### Major Enterprise Fund(s)

**Water Resources** accounts for activities connected with the development, operation, and maintenance of water, sewer and stormwater services.

### Non-Major Enterprise Fund(s)

**Solid Waste Fund** accounts for activities connected with the collection and disposal of residential, commercial, industrial and institutional solid waste.

**Airport Fund** accounts for activities connected with the operation of the Lee Gilmer Memorial Airport.

**Chattahoochee Golf Course Fund** accounts for the activities related to the management and operation of the municipal golf facility.

### Internal Service Fund(s)

**General Insurance Fund** accounts for property, liability, and workers compensation insurance provided to the City Departments.

**Employee Benefits Fund** accounts for the cost of providing life and health insurance benefits to City employees and participating dependents.

**Vehicle Services Fund** accounts for the cost of providing maintenance and repairs on all city owned vehicles.

### Non Budgetary Special Revenue Fund(s)

**Grants Fund** accounts for all grants used to finance general government or enterprise fund operations.

**HUD Grant Fund** accounts for activities connected with the US Department of Housing and Urban Development Community Development Block Grant.

**Revolving Loan Fund** accounts for notes receivable for loans made the HUD grant fund monies.



# CITY OF GAINESVILLE

## FUND STRUCTURE

### Governmental Funds

#### General Fund

#### Special Revenue Funds

Community Service  
Center

Economic  
Development

Hotel/Motel Fund

Land Bank

Confiscated Assets

Impact Fee

Tax Allocation District

Information  
Technology

Cemetery Trust

Fire Services

#### Capital Projects Funds

General Government  
Capital Fund

SPLOST Capital Fund

Grant Capital Fund

#### Debt Service Fund

CITY OF

# GAINESVILLE

## FUND STRUCTURE

Proprietary Funds		Fiduciary Funds		Component Units
Enterprise Funds	Internal Service Funds	Trust Funds	Agency Fund	Component Units
Water Resources	General Insurance	Community Private Purpose	Municipal Court Agency	Parks & Recreation
Solid Waste	Employee Benefits	Employees' Pension		Parks & Rec. Capital
Airport	Vehicle Services			Gainesville CVB
Golf Course				

## CITY OF

## GAINESVILLE

## DEPARTMENT/FUND RELATIONSHIP

All Funds																				
Departments:	GF	CSC	CT	CFA	CVB	ED	HMT	IF	IT	TAD	CIP	DS	DWR	SW	AIR	GOLF	P&R	GI	EB	VS
Administrative Services	X																	X	X	
City Manager's Office	X																	X	X	
Community Development	X																	X	X	
Convention Visitor's Bureau	X						X				X									
Police	X																	X	X	
Financial Services	X																	X	X	
Fire	X																	X	X	
Public Works	X																	X	X	
Agency Allocations	X					X							X							
Community Service Center	X	X									X							X	X	
Cemetery Trust			X																	
Confiscated Assets Fund				X																
Economic Development Fund						X						X								
Land Bank Authority	X																	X	X	
Tax Allocation District										X										
Hotel / Motel Fund					X		X				X	X								
Impact Fee Fund	X							X			X									
Information Technology Fees									X		X									
Parks and Recreation								X			X						X	X	X	
Capital Improvements Program	X						X	X	X		X		X				X			
Debt Service Fund							X			X		X								
Department of Water Resources	X										X		X					X	X	
Solid Waste Fund											X			X				X	X	
Airport Fund															X			X	X	
Golf Course Fund	X															X		X	X	
General Insurance Fund	X	X											X	X	X	X	X			X
Employee Benefits Fund	X	X											X	X	X	X	X			X
Vehicle Services Fund	X	X									X			X	X	X		X	X	X

## Abbreviations:

**GF**-General Fund; **FD**-Fire District; **CSC**-Community Service Center; **CT**-Cemetery Trust; **CFA**-Confiscated Assets; **CVB** - Convention and Visitor's Bureau; **ED**-Economic Development; **HMT**-Hotel/Motel Tax; **IF**-Impact Fees; **IT**-Information Technology Fee; **TAD**-Tax Allocation District; **CIP**-Capital Improvements Fund; **DS**-Debt Service; **DWR**-Department of Water Resources; **SW**-Solid Waste; **AIR**-Airport; **Golf**-Golf Course; **P&R**-Parks & Recreation; **GI**-General Insurance; **EB**-Employee Benefits; **VH**-Vehicle Services

The table above shows the relationship of each department to the City of Gainesville funds. The City Departments are represented in the left margin and the City funds are represented along the top of the table. An "X" in a box illustrates appropriation from that fund.

City of

# GAINESVILLE

## Financial Policies

### Budget

The budget process provides the primary mechanism by which key decisions are made regarding the levels and types of services to be provided given the anticipated level of available resources. Budget policy states how this is achieved and addresses the need for financial health and stability.

### Balanced Budget

The Budget shall be balanced for each and every budgeted fund. Total anticipated revenues plus the portion of the fund balance in excess of authorized reserve, which is designated as a budgeted funding source, shall equal total estimated expenditures for each fund.

### Level of Budget Adoption

All budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures may not exceed the total appropriation for the department within a fund without the City Council's approval). All budgets shall be adopted on a basis consistent with Generally Accepted Accounting Principles as promulgated by the Governmental Accounting Standards Board.

### Budget Categories

The following categories exist for budgetary preparation and presentation:

- Personal Services
- Professional and Other Services
- Supplies and Operating Charges
- Capital Outlay

### Budget Objectives by Fund

The following budget objectives are established for the different types of funds utilized by the City:

**General Fund** - The budget for the General Fund shall provide for the general government operations of the City and maintain working capital necessary for financial health and stability.

**Special Revenue Funds** - Budgets are prepared for special revenue funds that display the legally restricted revenue sources and how these sources are utilized.

**Debt Service Fund** - Revenues shall be established and fund balance maintained sufficient for debt expenditures and to provide for any debt service cash flow deficiencies, which would occur prior to the receipt of property tax.

**Capital Projects Fund** - Budgets for capital projects shall not lapse at the end of a fiscal year, but shall remain in effect until project completion or re-appropriation by City Council Resolution.

**Proprietary Funds (Internal services and Enterprise)** - Although budgets for this type of fund are not required under Generally Accepted Accounting Principles, budgets shall still be prepared in order to monitor revenues and control expenses.

**Internal Service Fund** - Internal service fund budgets shall be prepared on a self-supporting basis. Revenue rates and charges shall be identified to cover all expenses.

**Enterprise Fund(s)** - A business approach is used in budgeting for enterprise funds. Enterprise funds shall be self-supporting when possible.

**Trust Fund(s)** - Budgets are not required for trust funds since trustee agreements provide necessary spending authorization and control.



## Financial Policies

### Performance Budget

In addition to the line item budget, the budget document shall include “performance” budget information. The performance budget provides information on the goals and objectives, which each department seeks to accomplish during the budget year. The performance budget also utilizes “performance indicators” that measure services rendered and departmental efficiency/effectiveness on a historical basis and projects target indicators for the upcoming budget year.

### Budget Control

A system of budgetary controls shall be maintained to assure adherence to the budget. Timely monthly financial reports shall be prepared comparing actual revenues, expenditures, and encumbrances with budgeted amounts.

### Net Budget

A net budget total shall be calculated as well as a gross budget total in order to prevent the “double counting” of revenues and expenditures. The net budget total is calculated by subtracting inter-fund transfer amounts from the gross budget total.

### Budget Preparation

For each department, budgets shall be prepared for current service levels. Expanded services or extraordinary items shall be summarized in one page or less for discussions with the City Manager before further detail is prepared regarding the expanded service or extraordinary item. A current services budget is defined as that level of funding which is necessary to provide the same level of service for the upcoming year that is currently being provided. An expanded services budget includes a funding request associated with new services and/or additional personnel.

### Budget Amendment (Process)

City Council shall authorize new projects by approving a Project Resolution, which shall include the estimated cost and funding source. At the end of each fiscal quarter any necessary budget adjustments, including budgets for any projects authorized during the quarter, shall be enacted through a budget resolution. These supplemental budget resolutions shall be balanced for each and every fund.

### Budget Adjustments (Authorization)

The Budget is a dynamic, rather than a static revenue and spending plan, which requires adjustments from time to time. Approval by the City Council is required for, **increases in total department or fund budgets, increases or decreases in the personal services budget, increases in the level of authorized positions, and changes to capital outlay items in amounts greater than \$5,000.**

Approval by the City Manager is required for changes to capital outlay budgets amounts less than \$5,000. Approval by the Budget and Purchasing manager is required for budget transfers within the department, excluding personal services.

### Budget Lapses

All operating budget appropriations, except for Capital Project funds, shall expire at the end of the fiscal year. Purchases encumbered in the current year but not received until the following year are paid from the budget of the following year. However, when necessary, City Council may make re-appropriation to resolve unusual situations or hardships caused by this policy.

### GFOA Award for Distinguished Budget

The City has steadily improved its budget document so as to obtain the award for Distinguished budget from the Government Finance Officers Association. The award signifies that the City is effectively communicating its budget story to its citizen, elected and administrative officials, and to outside interested parties such as bond rating agencies. The City shall continue to improve its budget document to maintain a high level of communication.

## Financial Policies

### Capital-Asset Procedures

Fixed assets include items with a unit cost of \$10,000 or more, with some exceptions and are something that is durable and has a long-term nature in its useful life. It possess physical substance and is expected to provide service for periods that extend beyond one year of acquisition. Assets shall fall into one of the following categories, Land, Buildings, Machinery & Equipment, Vehicles, Improvements other than Buildings, Water Treatment & Storage Facilities, Sewer Treatment Facilities, Water Lines, Sewer Lines, Intangibles and Infrastructure.

### Assets Below \$10,000

Controllable assets that cost at least \$1,000 but less than \$9,999 will be charged to an expense account other than the capital outlay account. However, an asset number will be assigned to these assets. These assets will be added into the capital asset system to be tracked and will not be depreciated.

### Capital Maintenance and Replacement

Priority shall be given in budget preparation and enactment for adequate maintenance of capital equipment and facilities, and for their orderly replacement.

### Depreciation

The City records depreciation yearly after the capital assets are reconciled for acquisitions, transfers, deletions, and disposals at the end of the fiscal year. Depreciation is calculated using the straight-line method with no estimated salvage values used in the computation.

### Revenue Diversification

The City of Gainesville will try to maintain a diversified and stable revenue system to shelter it from unforeseeable short-run fluctuations in any one-revenue source.

### Revenue Estimation

The City will estimate its annual revenues by an objective, analytical process, wherever practical. The City will project revenues for the next year and will update this projection annually. Each existing and potential revenue source will be reexamined annually.

### User Fees

Each year, the City will recalculate the full costs of activities supported by user fees to identify the impact of cost increases or decreases.

### Contributions

Unless authorized by City Council, contributions to programs operated by City departments shall be subject to the City's accounting and budgetary policies. The City welcomes both unrestricted contributions, as well as restricted contributions compatible with the City's programs and objectives. Any material contributions shall be appropriated by City Council prior to expenditure. It is recommended that the Parks and Recreation Board adopt a similar policy for funds and contributions under this jurisdiction.

### Administrative Service Fee

Based upon the in-depth indirect cost study conducted by Capable Financial Services, an administrative service fee shall be assessed to the Enterprise funds and Fire Services fund. This assessment will be based on the total personal services budget of the fund and shall be used to reimburse the General Fund for the administrative and support services provided to the Enterprise Funds and Fire Services Fund. With this System, the transfer to the General Fund will increase as the total personal services budget increases.

### Use of One-Time Revenues

The City of Gainesville welcomes the use of One-Time Revenues as they are presented; however, the use of these funds shall not be used for reoccurring expenses.

### Federal and State Grants

City Council shall approve all grants and grant applications through project resolutions. All Federal and State grants shall be subject to the City's accounting and budgetary policies. All key financial provisions, including required local match, shall be included in the project resolutions. Accounting and budgeting information shall be inclusive of the Federal/State participation as well as local participation. Provisions shall be made in the City's Annual budget for anticipated grants.

### Use of Unpredictable Revenues

The City of Gainesville welcomes the use of Unpredictable Revenues as they are presented; however, the use of these funds shall not be used for reoccurring expenses.

### Inter-fund Loans

Where cost effective, the City may choose to issue loans between funds within its reporting entity. The interest rate applied to such loans will be the applicable rate of the pooled cash account and will be changed the first of each month if such change is warranted. A document outlining the amount, rate, repayment terms, and other such pertinent items will be completed by the Financial Services department staff after direction is issued by the City Council to complete the inter-fund loan transaction.

### Types of Debt

The City of Gainesville is permitted to issue any form of debt that does not contradict the existing Constitution and laws of the State of Georgia. These include, but are not limited to:

- General Obligation Bonds
- Revenue Bonds
- Intergovernmental Contracts
- Lease Purchases
- Certificates of Participation
- Temporary Loans

Tax Anticipation notes or any other revenue anticipation borrowing will be avoided. In the event such borrowing occurs on an emergency basis, the debt will be retired in full by the end of the calendar year in which it is incurred.

**Maturity of Debt:** When the City utilizes long-term financing, the City will pay back the debt within a period of time that does not exceed the life of the project financed. The City will seek level or declining debt repayment schedules and will avoid the use of balloon principal payments at the end of the term of the borrowing.

- **Redemption Provisions:** Where cost effective, the City will incorporate early call or prepayment features into the structured debt.
- **Rates:** Due to the higher volatility of variable rate debt, the City of Gainesville will examine each variable rate borrowing closely on a case by case basis before issuance.

### Purpose of Debt Issuance

The City of Gainesville will utilize long-term debt only for capital improvement projects that are too expensive to be financed from current revenue sources. The City of Gainesville will not use long-term debt to finance current or on-going operations of the City.

**General Government:** The City of Gainesville is authorized by the Constitution and laws of the State of Georgia to issue general obligations bonds not to exceed 10% of the assessed values of the taxable property within the City. However, the City will remain cognizant of the millage assessed for repayment of general government debt and will strive to maintain a stable millage in the debt service area for the benefit of its taxpayers. Where feasible, special assessment, revenue and other self-supporting bonds will be utilized instead of general obligation bonds.

**Proprietary Funds:** The City enterprise funds are authorized to issue revenue bonds and other long-term debt equivalent to 1.2 times the latest industry standards published by Moody's. The City will seek to "pay-as-you go" approximately 70% of project costs by maintaining adequate rate structures to support this target.

# City of GAINESVILLE

## Financial Policies

### Rating Agencies

The City will strive to maintain sound communications with bond rating agencies regarding the financial conditions of the City. The City is committed to continuous full disclosure and report to the rating agencies and the investment community through its Comprehensive Annual Financial Report as well as any bond official statements. The City is committed to maintaining and enhancing existing underlying credit ratings with the established rating agencies.

### Financing Current Expenditures

Current expenditures shall be financed with current revenues that shall include the portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

### Review of Policies

Review of debt policies will occur simultaneously on an annual basis with the Review of the Capital Improvements plan for the City as a whole.

### Reserve of Stabilization Accounts

**Unreserved Fund Balance:** The City shall attempt to establish an unreserved fund balance in the General Fund. The purpose is to pay expenditures caused by unforeseen emergencies, handle shortfalls caused by revenue declines, and to eliminate any short term borrowing for cash flow purposes. This reserve shall accumulate and attempt to be retained at an amount, which represents no less than two months of operating expenditures.

**Prior Year's Fund Balance Utilization:** Unreserved fund balance may be used as a funding (revenue) source for the fund's budget. The amount of unreserved fund balance shall be estimated very conservatively.

**Contingency Budget:** The shall include a contingency amount in the General Fund budget for emergency type expenditures which cannot be foreseen when the budget is adopted. The goal of the contingency shall be 2% of the total General Fund budget, and this shall be subject to annual appropriation.

### Operating/Capital Expenditure Accountability

**Budget Control:** Management of the City is responsible for establishing and maintaining an internal structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate data is compiled to allow for the preparation of financial statements in conformity with Generally Accepted Accounting Principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and the valuation of costs and benefits requires estimates and judgments by management.

The level of budgetary control (the level at which expenditures cannot legally exceed the approved budget) is maintained at the department level. However, the City's departmental budgets contain detail by major service groups (personal services, supplies and operating charges, etc.) and by line item within major categories. The objective of these budgetary controls is to ensure compliance with legal provisions and mandates embodied in the approved annual budget adopted by the City Council.



### Investments and Cash Management

Investment earnings are an important source of revenue. However, the overriding concern at all times is the safety and preservation of the City's cash and investments. The ability to respond efficiently to cash flow requirements is another important consideration. Therefore, the objective of Investment and Cash Management is the maximize interest earnings, within an environment that strongly emphasizes legal compliance and safety while providing cash flow liquidity to meet the City's financial obligations.

#### Scope

The policy applies to all cash and investments which are the responsibility of and under the management of and under the management of the City of Gainesville and its Financial Services Department. Exclusions to this policy include, but are not necessarily limited to the City's Pension Trust Fund.

#### Legal Investment Instruments

The City shall invest in only such investment instruments permitted by State of Georgia law for local governments which include certificates of deposit, repurchase agreements, direct and agency obligations of the United States, obligations of the State of Georgia, pooled investment programs of the State of Georgia, and no-load mutual funds of direct obligations of the United States.

#### Pooled Cash Management

The City shall maintain a zero cash balance pooled cash management program for the purpose of eliminating idle cash and maximizing invested funds.

#### Safety

Investments shall be made with prudence, judgment and care, not for speculation, but for investment considering the primary objective of safety as well as the secondary objective of obtaining competitive market rates of return.

Specifically, the City shall seek to maximize safety through the following strategies:

- All City investments shall be federally-insured or fully collateralized to protect investment principal and accrued interest. Emphasis shall be given to **Category 1** collateralization (collateral securities held by the City or its agent in the City's name), which is preferable, or **Category 2** (collateral securities held by the counter party's trust department or agent in the City's name). **Category 3** (collateral not in the City's name) shall be avoided due to the higher degree of risk.
- Market risk shall be avoided by limiting investments to a maximum one year of maturity, except for special circumstances where an interest rate differential and certainty of ability to hold the investment to maturity would justify a longer maturity. The City manager shall approve any exceptions to the one-year maturity limit, and such exceptions will be disclosed to City Council.
- Undue credit risk shall be avoided by monitoring the financial condition of financial institutions participating in the City's investment program. Financial institutions shall provide a consolidated report of condition semi-annually and the City shall review credit-worthiness at least annually.

#### Competitive Investment Rates

The City shall seek competitive investment rates within its safety criteria. Maximum opportunity shall be provided to all local financial institutions to bid and compete for City investments due to the importance of the financial institutions to the local economy.

#### Liquidity

Provision shall be made for adequate liquidity of investments so that the City can efficiently meet, without financial penalty, disbursement and cash flow needs, including emergency needs. It is recognized that the State of Georgia Local Government Investment Pools is structured to provide one-day liquidity on deposits and pays competitive market rates.

### Investment Reporting

The Financial Services Department shall prepare monthly reports of cash and investments. The report will be prepared in a manner which will allow the City to ascertain whether investment activities during the reporting period have conformed to this policy.

### Interest Allocation

Investment earnings derived from any pooled cash investments shall be distributed to individual funds based upon each fund's amount of participation.

### Georgia Local Government Investment Pool

The City shall participate in the State of Georgia Local Government Investment Pool (Georgia Fund 1) in order to take advantage of higher investment yields and the liquidity afforded by next day withdrawals. The City's participation shall be limited to a 50% portion of the City's cash and investments. Participation greater than 50% of the City's investments shall require approval by the City Council.

### Budget Process

The budget process begins each year with a budget priority-setting workshop in which members of the City council indicate various issues of importance to be considered in the budget. Once the priorities are established, the Chief Financial Officer prepares estimates of both the current and proposed fiscal year revenue for all funds. Expenditure estimates for the current and proposed fiscal year are initially prepared by the respective department directors. All budget estimates are then reviewed by the Budget Team, who make the final decisions regarding the proposed budget. The proposed budget is then presented to the City Council and interested citizens during a public hearing. The final proposed budget is then adopted by the City Council on or before June 30 during a regular Council meeting, which is also open to the public. Please refer to the following pages for the specific calendar and additional explanatory comments.

#### Phase I

Phase I sets the stage for the upcoming budget. Meetings are held communicating to all departments the citywide concerns, issues, goals, and environment in which the coming year's budget is to be crafted. Concurrently, a goal-setting workshop is held, helping all departments to think strategically about what is to be accomplished in the coming year.

#### Phase II

Phase II brings the individual departments to the table, allowing each to present anticipated capital purchases and operating budgets to the budget team. After listening to department presentations, and having the opportunity to ask questions, the budget team independently reviews the presented materials, makes careful adjustments and other changes.

#### Phase III

Phase III brings the individual agencies to the table, allowing each to present a request for funding along with goals, objectives, and performance measures to the City Council. The Budget Team independently reviews the presented materials, makes careful adjustments and other changes, and then returns each to the agencies for final comment before adoption.

#### Phase IV

Phase IV encompasses the legally mandated part of the budget process, including the required public budget meeting, as well as the mandatory reading of the millage setting ordinance.

### Budget Adoption

The budget is adopted on a basis consistent with Generally Accepted Accounting Principles and the Official Code of Georgia Annotated. The accounting system uses formal budgetary integration as a management control device.

## Financial Policies

## FY2021 Budget Calendar

## PHASE 1 - BUDGET PROCESS INITIATION

12/02/19	Monday	Operating and & CIP Workbooks Released
02/14/20	Friday	CIP Workbooks Complete
02/28/20	Friday	Operating Budgets Completed in New World
03/13/20	Friday	Council Retreat (Fair Street Neighborhood Center)

## PHASE 2 - OPERATING, CAPITAL &amp; GOALS BUDGET TEAM REVIEW / DEPARTMENT PRESENTATIONS

03/09/20	Monday	9:00 AM 9:45 AM 10:30 AM	Police Department & Confiscated Assets Fire Department Gainesville CVB	City Manager's Office
03/11/20	Wednesday	11:00 AM 2:00 PM	Golf Course Fund Department of Water Resources /Stormwater	City Manager's Office
03/16/20	Monday	2:00 PM 3:00 PM 3:45 PM	Community Service Center Community Development Department(s) Administrative Services (HR, Muni Court, IT)	City Manager's Office
03/18/20	Wednesday	9:00 AM  10:30 AM	Public Works (Engineering, Street Maintenance, Traffic, Public Lands & Buildings, Cemetery, Solid Waste, Vehicle Services, Airport)	City Manager's Office
03/20/20	Friday	10:00 AM  11:00 AM	Agency Allocations Economic Development Fund Hotel/Motel Tax Fund Impact Fee Fund Information Technology Fund Tax Allocation District Fund General Insurance Fund Employee Benefits Fund Cemetery Trust Fund Capital Improvement Program Land Bank Authority Debt Service Fund Financial Services	City Manager's Office
04/13/20	Monday	9:00 AM 12:00 PM	City Manager's & Council Budget/Final Discussions	City Manager's Office
<b>Date</b>	<b>Start</b>	<b>End</b>	<b>Event</b>	<b>Location</b>

## PHASE 3 - COUNCIL PRESENTATIONS

02/7/20 & 02/8/20	Friday-Saturday		Department of Water Resources, Other Departments may attend	Off Site
02/13/20	Thursday	9:00 AM 9:15 AM 9:30 AM	Keep Hall Beautiful Elachee Nature Science Center Brenau University/Business Incubator	Boardroom
02/27/20	Thursday	9:00 AM	Economic Development Council	Boardroom
03/12/20	Thursday	9:00 AM	Parks and Recreation	Boardroom
05/28/20	Thursday	9:00 AM 10:00 AM	City Manager's Budget Presentation Departmental Summary Presentation/Video	Boardroom
Ad & Website Date: 05/24/2020 - Public Hearing Ad (Due to Times by Friday 5/22/2020 @3.00pm)				

## PHASE 4 - COUNCIL ADOPTION

06/02/20	Tuesday	6:00 PM	Public Budget Hearing	Justice Center
Ad & Website Date: 05/24/2020 - Public Hearing Ad (Due to Times by Friday 5/22/2020 @3.00pm)				
06/16/20	Tuesday	5:30 PM	Public Hearing, Adoption of Millage Ordinance Budget Adoption	Justice Center
Ad & Website Date: 06/07/2020 - Public Hearing/Budget Adoption Ad, Five Year History (Due to Times by 3:00 pm 06/4/2020)				

## ***FINANCIAL SUMMARIES***

*This section displays financial Information about Gainesville as a whole.  
This section contains Revenue Assumption and Trends, Major Revenue Sources,  
Revenue Detail, Budget comparison by Fund, Fund Balance Summary,  
Fund balance Five-Year History, Governmental & Proprietary Funds combined,  
And long term financial plans.*

# CITY OF GAINESVILLE

## Revenue Assumptions and Trends

### General Fund

The General Fund collects revenue from a broad variety of sources including property taxes, fines, miscellaneous taxes, building permits, business occupation tax, and sales tax. This fund contains the operating budgets for many of Gainesville's traditional government services, such as, public safety, road construction and maintenance, traffic, and the supporting departments such as the City Manager's Office and Administrative Services that serve these more public functions. The numerous funding sources (and expenditures) are presented by broad category and in detail in the table following this section. All revenue sources are presented in detail in the following pages.

### Other Financing Sources

This is a very significant source of revenue for the General Fund, totaling \$6.7 million for this budget year, and comes from the City's other funds as well as the City's own Fund Balance. These include a transfer from the Water Resources Fund, calculated according to policy as 0.7% of net capital assets of the Water Resources Enterprise Fund. Fund Balance contributions to the revenue structure of the General Fund are also budgeted here, to help fund the City's annual investment in its Capital Improvement Program.

### Property Taxes

This revenue source includes revenue from taxes on real and personal property as well as taxes on motor vehicles and mobile homes. This class of revenue is projected to net the General Fund about \$3.99 million in the next fiscal year. The real and personal property tax digest is comprised of residential, commercial, industrial, public utility properties, and is reduced by exempt properties. The City's millage rate is applied to the tax digest supplied each year by Hall County, as reasonable rate of collection is assumed based on historical experience resulting in the most accurate property tax revenue projection possible. The City's M&O millage rate currently stands at 0.730. As a result of the Taxpayer's Bill of Rights, this millage rate is required to be "rolled back" annually to maintain property tax as revenue neutral, except for annexations and additions. Therefore, reassessments are not included in tax digest projections. This City's authority to levy and collect property tax is derived from State law and is administered in a predetermined, legally mandated manner.

### Other Revenue

This revenue source contains an assortment of revenues that do not easily fit in any of the other three sources. Among others, this class includes fines levied by the Municipal Court, probation assessments, parking fines, jail fees, and impounded vehicle charges. Many of these fines are assessed at state mandated levels or are charges as a percentage of another related court fine. Also included are permits & zoning fees charged by the City's Community Development Department to offset the cost of site reviews, zoning requests, commercial and residential building inspections services, and also include charges for zoning variance requests, land disturbance fees, and construction permits. Intergovernmental revenue is reported in this section and includes funds received from Hall County for some shared costs, and the city School System for the use of Gainesville Police Officers as School Resource Officers. A major source of revenue within this category are indirect charges, which are charges assessed against other funds of the City (Water Resources, for instance) for the services provided them by General Fund departments. For the other revenue account budgets, the City expects to receive about \$5.3 million in revenue for this class.

### Other Taxes

Comprised of revenue from sources such as Local Options Sales Tax, Railroad Equipment Tax, Insurance Premium Tax, Business Occupation Tax, Alcohol related taxes, and Franchise Fees, as well as several other minor types. The City has budget approximately \$12.8 million for this class of revenue.



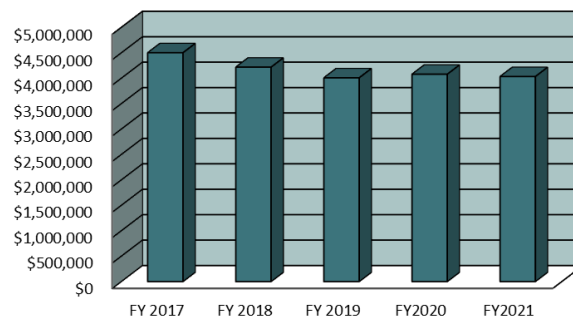
# CITY OF GAINESVILLE

## Revenue Assumptions and Trends

### Franchise Fees

Franchise fees are the largest funding source for the general government fund and total 13.99% of revenue for the FY2021 budget. Franchise fees are charges assessed to utility providers for the use of public rights-of-way; sidewalks, streets, airspace, as well as other public spaces, and are calculated as a percentage of utility customer revenue. Franchisees include Georgia Power, Windstream, AT&T, Liberty Utilities, Charter Communications, Atlanta Gas, and Jackson EMC. Revenues may be up or down, depending on the industry each entity operates in. In particular, the traditional telephone business has suffered in recent years with the advent of cell phone use, and fees received from AT&T have declined. Based on conditions within these industries, we expect this revenue source to remain in a steady position for the near future.

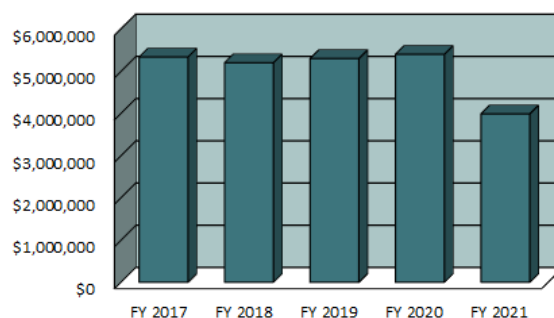
**FRANCHISE FEES**



### Local Option Sales Tax (LOST)

The second largest revenue source available for general government use is projected to net the City approximately \$3.9 million for the coming fiscal year, or 13.8% of the General Fund's revenue budget. LOST is collected by the State of Georgia and remitted to the City about one month following the month of collection. Sales tax is collected on all retail sales within Hall County at the rate of 7%; 1% is Local Option Sales Tax, 1% is Special Purpose Local Option Sales Tax, 1% is assigned to the school system, and the remainder - 4%, is retained by the State of Georgia. Projecting this revenue source can be a challenge, as it is very sensitive to economic changes. This revenue class is project to drop by 26.1% from last fiscal year. This projected drop is being caused by the world wide pandemic, COVID-19.

**LOST COLLECTIONS**



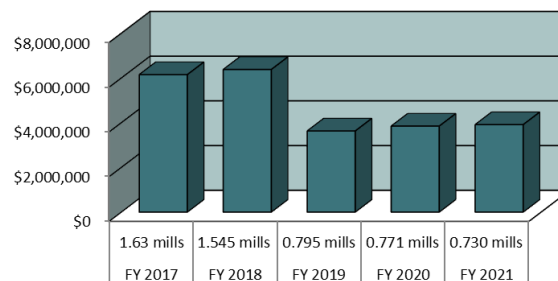
# CITY OF GAINESVILLE

## Revenue Assumptions and Trends

### Property Taxes

The third largest single source of revenue represents 13.5% of the total General Fund revenue budget at \$3.9 million. The tax digest is comprised of five different segments - Real Property (real estate - commercial, residential, and industrial), Personal Property (inventory and equipment), Motor Vehicles, Utilities, and Mobile Homes. Unlike Local Option Sales Tax, it is not as susceptible to economic downturns, and the City's real property tax digest has maintained a relatively stable trend over the last several years. In FY 2019, the removal of Fire Services, into its own fund, reduced property taxes. It still maintains a stable trend. Overall, this revenue source is anticipated to remain relatively stagnant or slightly improving.

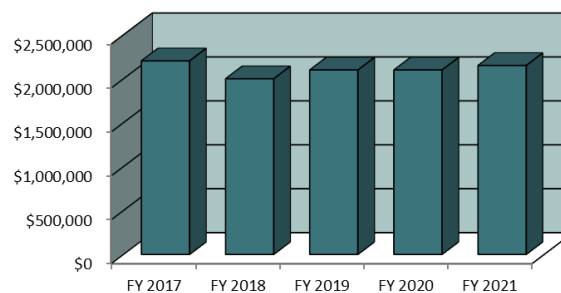
**PROPERTY TAXES**



### Insurance Premium Tax

This source represents 7.4% of all General Fund budgeted revenues for the coming fiscal year. The Insurance Premium tax is collected by the State Insurance Commissioner from insurance companies conducting business in the State of Georgia. The tax is calculated at the rate of 1% of the gross direct premium for life insurance, and 2.5% for all other insurance types. Gainesville receives distributions based on its proportionate share of Hall County's population. Historical trends reveal an average 4 - 6% increase each year. Current projections reflect a stagnant trend. The history and budget for this revenue category is presented below.

**INSURANCE PREMIUMS**

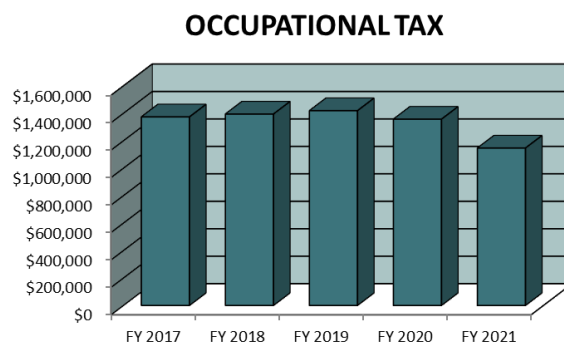


# CITY OF GAINESVILLE

## Revenue Assumptions and Trends

### Occupational Tax

There are several assessments included with this category, comprising 3.9% of the General Fund budget. Most are a tax levied on businesses within the city limits based upon the number of employees at each business location. This revenue source is projected to decrease by 15.5% from FY2020. This decrease is primarily due to an anticipated employee base caused by the world wide pandemic, COVID-19.

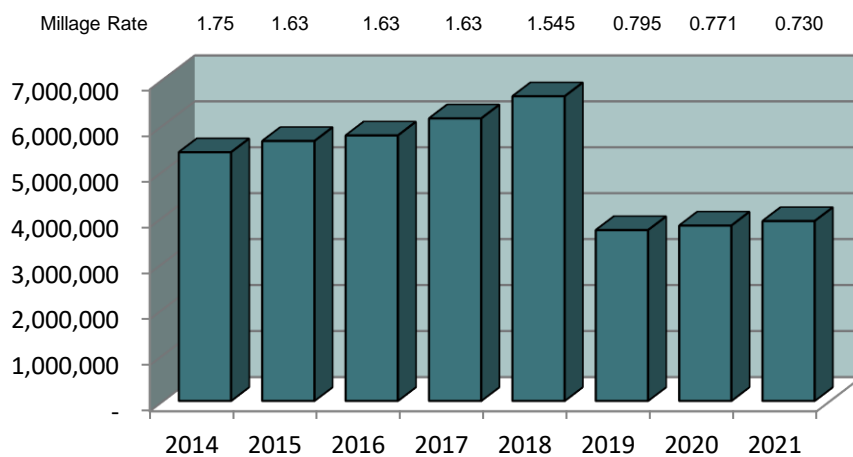


## REAL & PERSONAL PROPERTY TAXES

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

<b>REVENUE DESCRIPTION:</b>	All taxable Real and Personal property within the City Limits of Gainesville is subject to ad valorem taxation.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311100.000
<b>SOURCE:</b>	Property Owners
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Property values set by Hall County, millage rate set by City Council
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Billed once per year (By October 1st) with 60-day due date
<b>EXEMPTIONS:</b>	Non-Profit Organizations, Limited exemptions for Freeport Inventory, Conservation, Veterans, and Homestead property
<b>REVENUE FLUCTUATIONS:</b>	Millage rate fluctuates. See chart below.
<b>PROJECTION METHOD:</b>	Prior year digest plus annexations plus additions to existing property
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	5,411,279	N/A
2015	5,656,399	4.5%
2016	5,776,550	2.1%
2017	6,148,203	6.4%
2018	6,630,476	7.8%
2019	3,714,805	-44.0%
2020	3,813,627	2.7%
2021	3,911,710	2.6%

2020 is an estimation

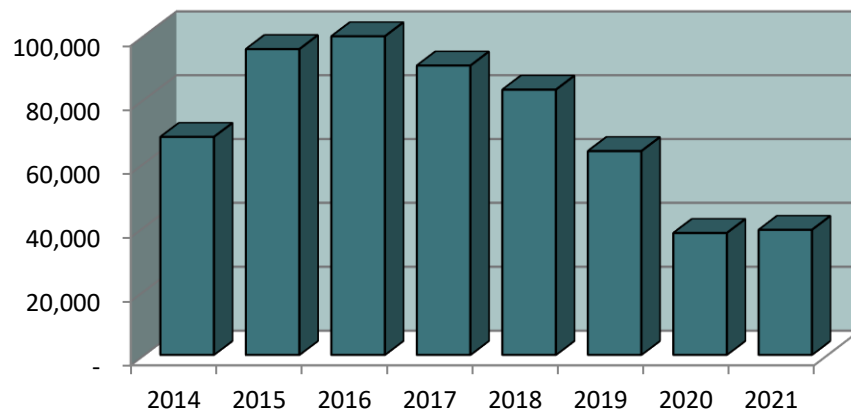
2021 is a projection

## DELINQUENT PROPERTY TAXES

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

<b>REVENUE DESCRIPTION:</b>	Real and Personal Property Taxes collected after the fiscal year in which they are due.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311200.000
<b>SOURCE:</b>	Property Owners
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Based on the year the tax is delinquent
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	On-going collection process
<b>EXEMPTIONS:</b>	As allowed in year of tax levy
<b>REVENUE FLUCTUATIONS:</b>	Fluctuations expected due to large accounts in bankruptcy or dispute
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	68,231	N/A
2015	95,772	40.4%
2016	99,782	4.2%
2017	90,613	-9.2%
2018	83,049	-8.3%
2019	63,785	-23.2%
2020	38,136	-40.2%
2021	39,117	2.6%

2020 is an estimation

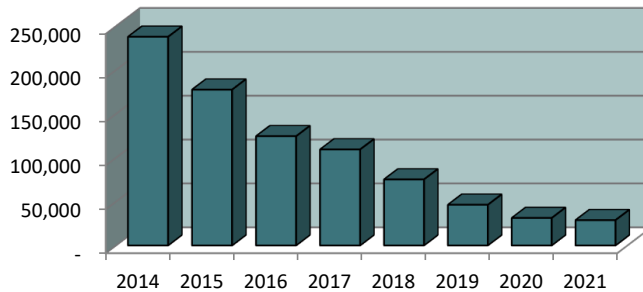
2021 is a projection

## MOTOR VEHICLE TAXES

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-471 & 48-5-441)

<b>REVENUE DESCRIPTION:</b>	Motor vehicles within the city limits of Gainesville are subject to ad valorem taxation.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311310.000
<b>SOURCE:</b>	Property Owners
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Based on values set by the State, millage rate set by City Council
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Owner pays annually based on birthday/ Collections have changed since the passage of Georgia House Bill 386.
<b>EXEMPTIONS:</b>	Vehicles purchased after February 28, 2013.
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Millage rate fluctuates as shown on chart below. Effective March 2013, this tax no longer applies to new titles.
<b>PROJECTION METHOD:</b>	Prior Year Digest and Historical Trends
<b>REVENUE COLLECTOR:</b>	Hall County Tax Commissioner / Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	237,786	N/A
2015	177,562	-25.3%
2016	124,505	-29.9%
2017	109,400	-12.1%
2018	75,259	-31.2%
2019	46,353	-38.4%
2020	31,329	-32.4%
2021	28,881	-7.8%

2020 is an estimation

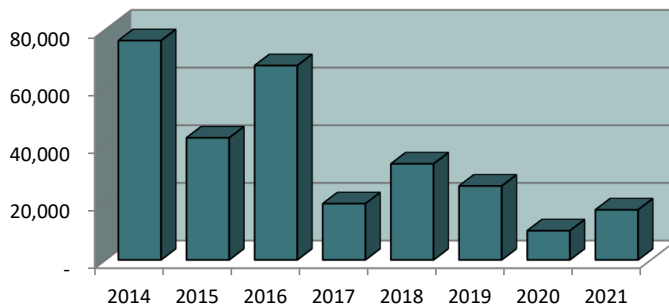
2021 is a projection

## PENALTIES & INTEREST

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

<b>REVENUE DESCRIPTION:</b>	Penalties and Interest for Delinquent Property Tax and returns not filed or filed late.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.319150.000, 100.0000.00.319500.000, 100.0000.00.319100.000
<b>SOURCE:</b>	Property Owners
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Penalties are 10% of delinquent or under reported amount Interest is 1% per month
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	76,099	N/A
2015	42,378	-44.3%
2016	67,439	59.1%
2017	19,534	-71.0%
2018	33,341	70.7%
2019	25,655	-23.1%
2020	10,140	-60.5%
2021	17,394	71.5%

2020 is an estimation

2021 is a projection

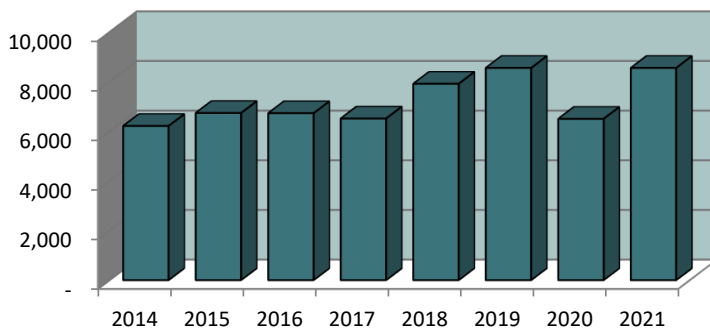


## RAILROAD EQUIPMENT TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-519)

<b>REVENUE DESCRIPTION:</b>	This is an ad valorem tax which is assessed on real property of railroad equipment car companies.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311350.000
<b>SOURCE:</b>	Railroad Equipment Car Companies
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Allocated by State based on track mileage in City
<b>METHOD OF PAYMENT:</b>	Payment from State of Georgia
<b>COLLECTION FREQUENCY:</b>	Annually
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Date of filing & payment effect the amount and date of State payment
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	State of Georgia / Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	6,211	N/A
2015	6,734	8.4%
2016	6,726	-0.1%
2017	6,512	-3.2%
2018	7,911	21.5%
2019	8,550	8.1%
2020	6,500	-24.0%
2021	8,550	31.5%

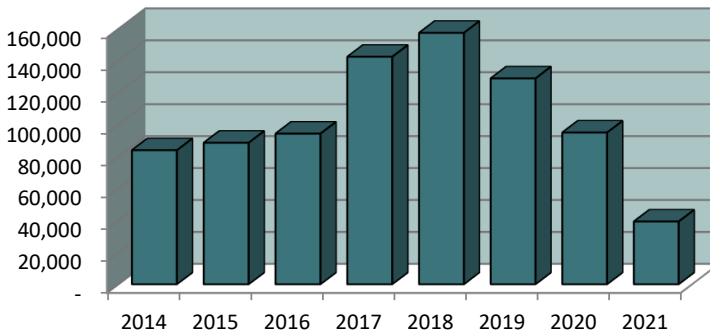
2020 is an estimation.  
2021 is a projection.

## INTANGIBLE TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-21 & 48-6-23)

<b>REVENUE DESCRIPTION:</b>	Intangible tax is levied annually on certain types of property (money, stocks, and bonds).
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311340.000
<b>SOURCE:</b>	Taxpayers owning intangible property
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Ga. Revenue Commissioner assesses tax based on returns filed.
<b>METHOD OF PAYMENT:</b>	Payment from Hall County
<b>COLLECTION FREQUENCY:</b>	Monthly around the 15th
<b>EXEMPTIONS:</b>	See O.C.G.A. 48-6-22
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trends & Economy
<b>REVENUE COLLECTOR:</b>	Hall County Tax Commissioner / Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	83,927	N/A
2015	88,596	5.6%
2016	94,331	6.5%
2017	142,461	51.0%
2018	157,444	10.5%
2019	128,902	-18.1%
2020	95,000	-26.3%
2021	39,283	-58.6%

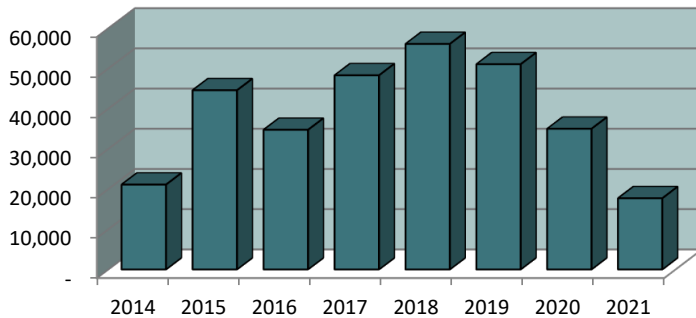
2020 is an estimation.  
2021 is a projection.

## REAL ESTATE TRANSFER TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-1)

<b>REVENUE DESCRIPTION:</b>	Tax levied on the fair market value of real estate located within the City Limits when ownership is transferred.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311600.000
<b>SOURCE:</b>	Person who executes the deed
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	\$1 per \$1,000 of value & 10 cents per \$100 of value. This amount is divided among local governments proportionally based on millage rate.
<b>METHOD OF PAYMENT:</b>	Payment from the State of Georgia Revenue Commissioner
<b>COLLECTION FREQUENCY:</b>	Semi-annually in December and June
<b>EXEMPTIONS:</b>	See O.C.G.A. 48-6-2
<b>PROJECTION METHOD:</b>	Historical Trends and Economy
<b>REVENUE COLLECTOR:</b>	County Clerk of Sup. Courts collects and remits to State

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	21,117	N/A
2015	44,590	111.2%
2016	34,745	-22.1%
2017	48,302	39.0%
2018	56,112	16.2%
2019	51,062	-9.0%
2020	35,000	-31.5%
2021	17,720	-49.4%

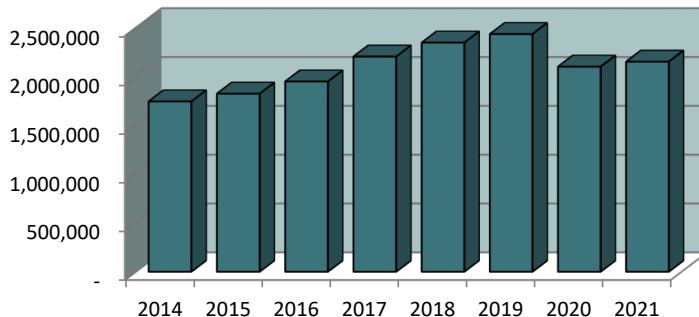
2020 is an estimation.  
2021 is a projection.

## INSURANCE PREMIUM TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-6-4 & 6-6-5) (O.C.G.A. 33-8-8.1, 33-8-8.2 & 33-8-4)

<b>REVENUE DESCRIPTION:</b>	Excise tax on insurance premiums on persons, property or risks written by insurance companies conducting business within the City.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.316200.000
<b>SOURCE:</b>	Insurance Companies doing business within the City
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Life insurance is 1.0% of gross direct premiums All other insurance is 2.5% of gross direct premiums
<b>METHOD OF PAYMENT:</b>	Payment from State Insurance Commissioner
<b>COLLECTION FREQUENCY:</b>	Annually in October for the previous calendar year
<b>EXEMPTIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trends & Insurance Market
<b>REVENUE COLLECTOR:</b>	State Insurance Commissioner / Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	1,743,745	N/A
2015	1,823,481	4.6%
2016	1,948,090	6.8%
2017	2,203,406	13.1%
2018	2,346,272	6.5%
2019	2,433,437	3.7%
2020	2,100,000	-13.7%
2021	2,151,114	2.4%

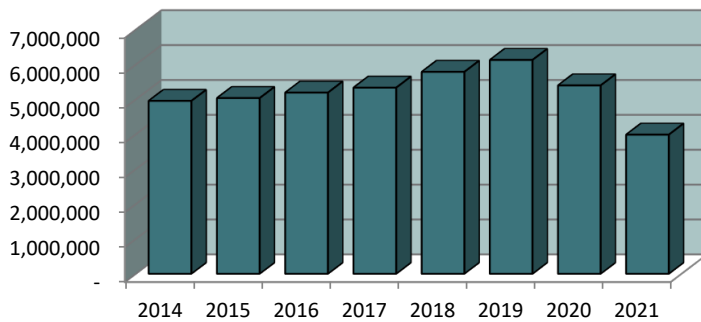
2020 is an estimation.  
2021 is a projection.

## LOCAL OPTION SALES TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-8-80, 48-8-82 & 48-8-85)

<b>REVENUE DESCRIPTION:</b>	A 1% sales tax is levied on retail sales, rentals, leases, uses, or consumption of tangible personal property and selected services.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.313100.000
<b>SOURCE:</b>	Retail Vendors or Consumers
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Intergovernmental Agreement with Hall County establishes a distribution formula
<b>METHOD OF PAYMENT:</b>	Payment from Department of Revenue
<b>COLLECTION FREQUENCY:</b>	Monthly
<b>FLUCTUATIONS:</b>	Fluctuations due to Economic pressure
<b>EXEMPTIONS:</b>	Same exemptions that apply to State Sales Tax
<b>EXPIRATIONS:</b>	May only be discontinued after referendum approval
<b>PROJECTION METHOD:</b>	Historical trends, economic conditions, and any changes to the ratio with Hall County
<b>REVENUE COLLECTOR:</b>	State Revenue Commissioner / Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	4,955,541	N/A
2015	5,036,730	1.6%
2016	5,193,280	3.1%
2017	5,335,546	2.7%
2018	5,788,410	8.5%
2019	6,130,320	5.9%
2020	5,400,000	-11.9%
2021	3,988,224	-26.1%

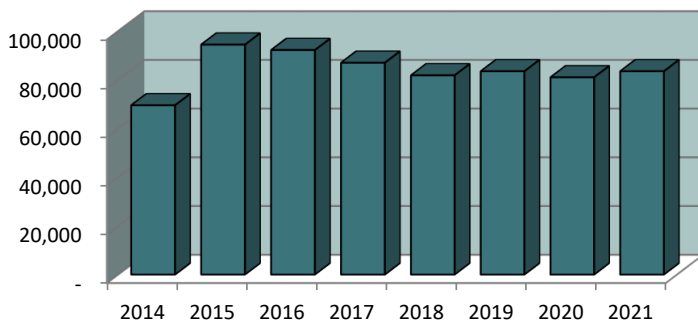
2020 is an estimation.  
2021 is a projection.

## PAYMENTS IN LIEU OF TAXES

### LEGAL AUTHORIZATION FOR COLLECTION: (CONTRACT WITH HOUSING AUTHORITY)

<b>REVENUE DESCRIPTION:</b>	This is the yearly payment in lieu of taxes by the Gainesville Housing Authority.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.338000.000
<b>SOURCE:</b>	Gainesville Housing Authority
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	10% of the total dwelling unit rent minus utilities
<b>METHOD OF PAYMENT:</b>	Payment from the Housing Authority of the City of Gainesville
<b>COLLECTION FREQUENCY:</b>	Annually in October
<b>FLUCTUATIONS:</b>	FY2013 Received 2 years' payments to correct accounting year.
<b>EXPIRATIONS:</b>	None
<b>PROJECTION METHOD:</b>	Based on rent charged by Housing Authority for the 12 months ended on the prior September 30 net of utility costs.
<b>REVENUE COLLECTOR:</b>	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	69,506	N/A
2015	94,424	35.9%
2016	92,186	-2.4%
2017	86,976	-5.7%
2018	81,820	-5.9%
2019	83,485	2.0%
2020	81,000	-3.0%
2021	83,485	3.1%

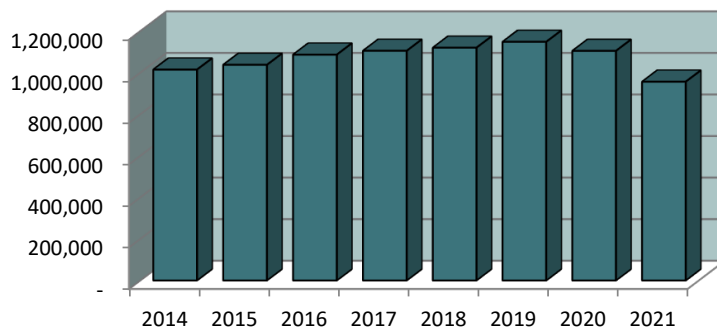
2020 is an estimation.  
2021 is a projection.

## OCCUPATIONAL TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-2)

<b>REVENUE DESCRIPTION:</b>	Tax levied on businesses with in the City Limits based upon the number of employees at each business location.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.316100.000
<b>SOURCE:</b>	Local Businesses
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Various
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Due January 15, delinquent penalty assessed April 15
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Stable
<b>PROJECTION METHOD:</b>	Historical Trend Analysis weighted by recent economic conditions.
<b>REVENUE COLLECTOR:</b>	Business Services Manager

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	1,014,990	N/A
2015	1,037,927	2.3%
2016	1,086,856	4.7%
2017	1,105,393	1.7%
2018	1,120,303	1.3%
2019	1,148,670	2.5%
2020	1,105,000	-3.8%
2021	956,613	-13.4%

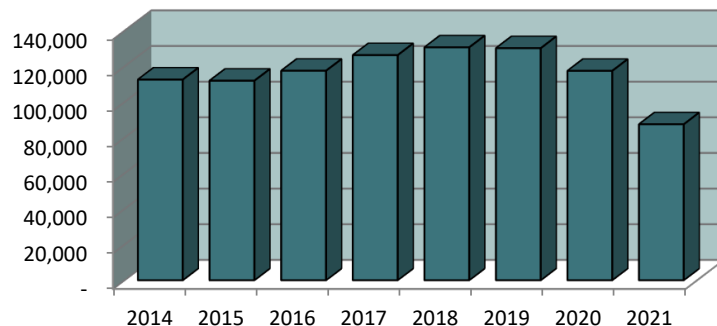
2020 is an estimation.  
2021 is a projection.

## LIQUOR TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-39 & O.C.G.A. 3-4-80)

<b>REVENUE DESCRIPTION:</b>	Excise tax on distilled spirits distributed by a distributor to retailers.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.314200.002
<b>SOURCE:</b>	Distributors within the City Limits
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	22 cents per liter
<b>METHOD OF PAYMENT:</b>	Payment from each distribution establishment
<b>COLLECTION FREQUENCY:</b>	Monthly - due by the 20th of the following month
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trend Analysis weighted by recent economic conditions.
<b>REVENUE COLLECTOR:</b>	Business Services Manager

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	112,583	N/A
2015	111,949	-0.6%
2016	117,543	5.0%
2017	126,311	7.5%
2018	130,678	3.5%
2019	130,208	-0.4%
2020	117,500	-9.8%
2021	87,519	-25.5%

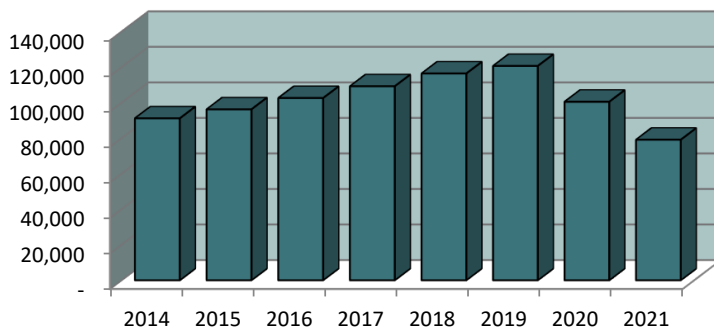
2020 is an estimation.  
2021 is a projection.

## MIXED DRINK TAX

**LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-31 & O.C.G.A. 3-4-130)**

<b>REVENUE DESCRIPTION:</b>	Excise tax on distilled spirits sold by the drink to consumers.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.314300.000
<b>SOURCE:</b>	Retailers within the City Limits
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	3% of all mixed drink sales
<b>METHOD OF PAYMENT:</b>	Payment from each retail establishment
<b>COLLECTION FREQUENCY:</b>	Monthly - due by the 20th of the following month
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATION:</b>	An audit was conducted in 2011
<b>PROJECTION METHOD:</b>	Historical Trend Analysis weighted by recent economic conditions.
<b>REVENUE COLLECTOR:</b>	Business Services Manager

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	91,182	N/A
2015	96,242	5.5%
2016	102,598	6.6%
2017	109,217	6.5%
2018	116,417	6.6%
2019	120,671	3.7%
2020	100,500	-16.7%
2021	79,134	-21.3%

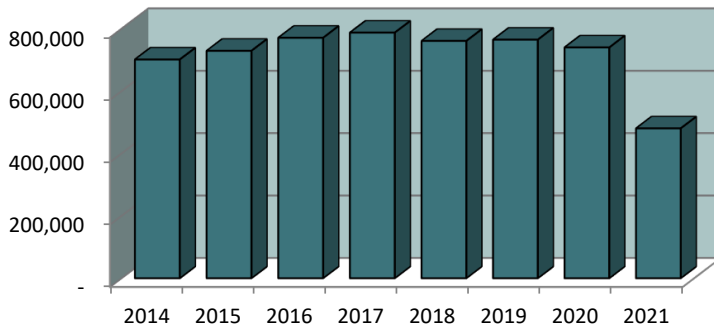
2020 is an estimation.  
2021 is a projection.

## BEER TAX

**LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, O.C.G.A. 3-5-80 & 3-5-81)**

<b>REVENUE DESCRIPTION:</b>	Excise tax on beer where it is sold in bulk.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.314200.001
<b>SOURCE:</b>	Wholesalers within the City Limits
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	\$6 per 15.5 gal. Keg, 5 cents per 12 oz Beer
<b>METHOD OF PAYMENT:</b>	Payment from each wholesale establishment
<b>COLLECTION FREQUENCY:</b>	Monthly - due by the 10th of the following month
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trend Analysis weighted by recent economic conditions.
<b>REVENUE COLLECTOR:</b>	Business Services Manager

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	701,343	N/A
2015	729,199	4.0%
2016	771,020	5.7%
2017	787,544	2.1%
2018	760,891	-3.4%
2019	764,898	0.5%
2020	740,000	-3.3%
2021	480,511	-35.1%

2020 is an estimation.  
2021 is a projection.

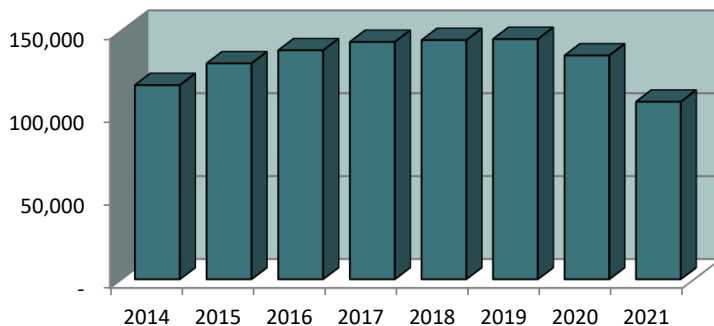


## WINE TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63 & O.C.G.A. 3-6-60)

<b>REVENUE DESCRIPTION:</b>	Excise tax on wine where it is sold in bulk.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.314200.003
<b>SOURCE:</b>	Wholesalers within the City Limits
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	22 cents per liter
<b>METHOD OF PAYMENT:</b>	Payment from each wholesale establishment
<b>COLLECTION FREQUENCY:</b>	Monthly - due by the 10th of the following month
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trend Analysis weighted by recent economic conditions.
<b>REVENUE COLLECTOR:</b>	Business Services Manager

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	117,137	N/A
2015	130,221	11.2%
2016	138,123	6.1%
2017	143,187	3.7%
2018	144,271	0.8%
2019	144,895	0.4%
2020	135,000	-6.8%
2021	107,100	-20.7%

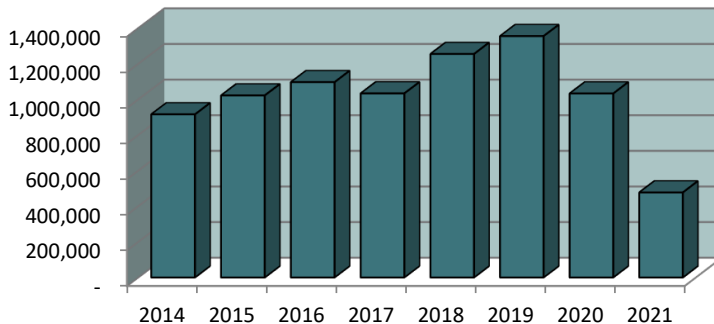
2020 is an estimation.  
2021 is a projection.

## TITLE AD VALOREM TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-5C-1)

<b>REVENUE DESCRIPTION:</b>	Alternative Ad Valorem tax on Motor Vehicles
<b>YEAR OF INCEPTION:</b>	FY2013
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311315.000
<b>SOURCE:</b>	Consumers
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Based on values set by the State.
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	At the time of purchase.
<b>EXEMPTIONS:</b>	Any title issued in this state before March 1, 2013.
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATION:</b>	Decrease Due to (2020) HB329 & (2021) HB779
<b>PROJECTION METHOD:</b>	Historical Trend Analysis weighted by recent economic conditions.
<b>REVENUE COLLECTOR:</b>	Hall County Tax Commissioner / Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	916,053	N/A
2015	1,022,020	11.6%
2016	1,096,806	7.3%
2017	1,033,523	-5.8%
2018	1,254,891	21.4%
2019	1,355,273	8.0%
2020	1,033,000	-23.8%
2021	477,392	-53.8%

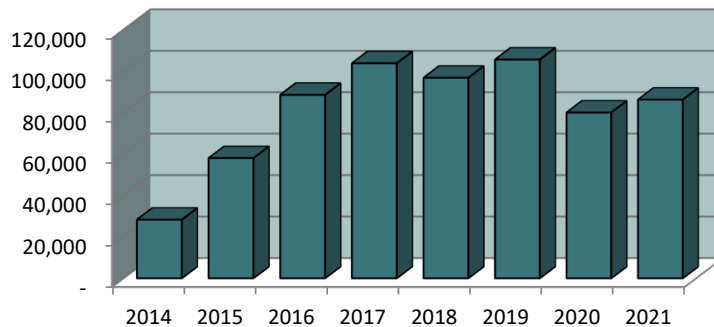
2020 is an estimation.  
2021 is a projection.

## LOCAL OPTION ENERGY EXCISE TAX

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-13-110)

<b>REVENUE DESCRIPTION:</b>	Excise tax on Energy Consumption.
<b>YEAR OF INCEPTION:</b>	FY2013
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.314500.000
<b>SOURCE:</b>	Property Owners
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Based on values set by the State.
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	When such sale, use, storage or consumption of energy constitutes a taxable event.
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Limited Historical Trend Analysis, new revenue source.
<b>REVENUE COLLECTOR:</b>	Hall County Tax Commissioner / Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	28,266	N/A
2015	57,996	105.2%
2016	88,524	52.6%
2017	103,767	17.2%
2018	96,760	-6.8%
2019	105,555	9.1%
2020	80,000	-24.2%
2021	86,220	7.8%

2020 is an estimation.

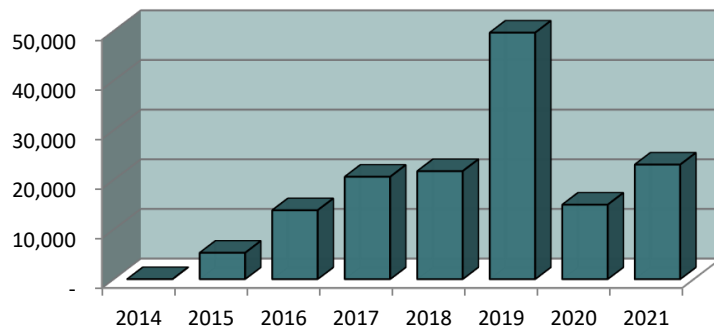
2021 is a projection.

## FRANCHISE - OTHER TELECOMMUNICATIONS

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-13-110)

<b>REVENUE DESCRIPTION:</b>	This fee is levied on telecommunication companies for the use of streets and public places in the City of Gainesville to conduct business.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311760.003
<b>SOURCE:</b>	Telecommunication companies other than AT&T
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	3% of gross receipts
<b>METHOD OF PAYMENT:</b>	Payment from telecommunication service providers
<b>COLLECTION FREQUENCY:</b>	Quarterly
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Collection from other telecommunication companies began FY2015
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	-	N/A
2015	5,307	N/A
2016	13,875	161.4%
2017	20,624	48.6%
2018	21,753	5.5%
2019	49,656	128.3%
2020	15,000	-69.8%
2021	23,077	53.8%

2020 is an estimation.

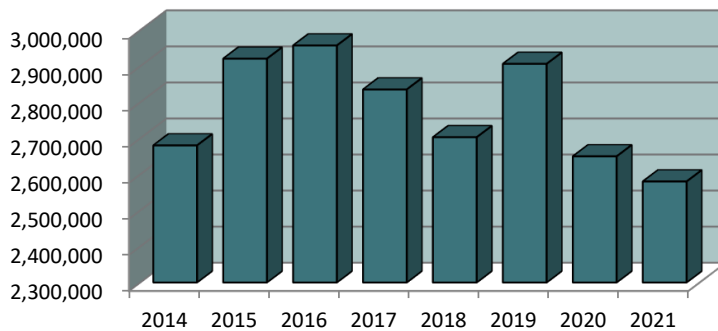
2021 is a projection.

## FRANCHISE - GEORGIA POWER

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

<b>REVENUE DESCRIPTION:</b>	This fee is levied to Georgia Power for the use of streets and public places in the City of Gainesville to conduct business.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311710.001
<b>SOURCE:</b>	Georgia Power Company
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	4% of gross receipts
<b>METHOD OF PAYMENT:</b>	Payment from Georgia Power
<b>COLLECTION FREQUENCY:</b>	Annually - February
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	2015
<b>REVENUE FLUCTUATIONS:</b>	Fuel prices and temperatures can cause fluctuations
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	2,680,285	N/A
2015	2,920,980	9.0%
2016	2,957,521	1.3%
2017	2,835,476	-4.1%
2018	2,702,925	-4.7%
2019	2,906,553	7.5%
2020	2,650,000	-8.8%
2021	2,580,266	-2.6%

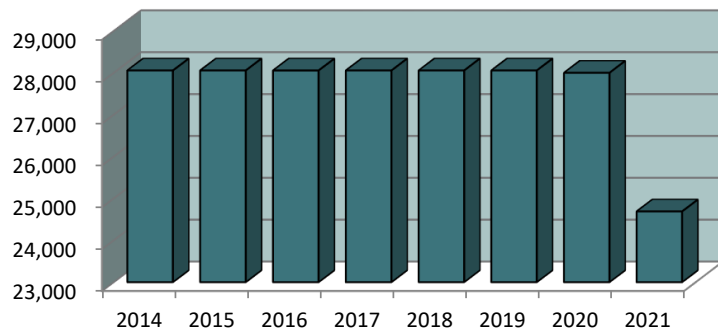
2020 is an estimation.  
2021 is a projection.

## FRANCHISE - WINDSTREAM

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

<b>REVENUE DESCRIPTION:</b>	This fee is levied for the use of streets and public places in the City of Gainesville to conduct business.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311760.002
<b>SOURCE:</b>	Windstream
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Based on linear feet of cable installed
<b>METHOD OF PAYMENT:</b>	Payment from Windstream
<b>COLLECTION FREQUENCY:</b>	Annually - February
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Revenue Consistent
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	28,056	N/A
2015	28,056	0.0%
2016	28,056	0.0%
2017	28,056	0.0%
2018	28,056	0.0%
2019	28,056	0.0%
2020	28,000	-0.2%
2021	24,689	-11.8%

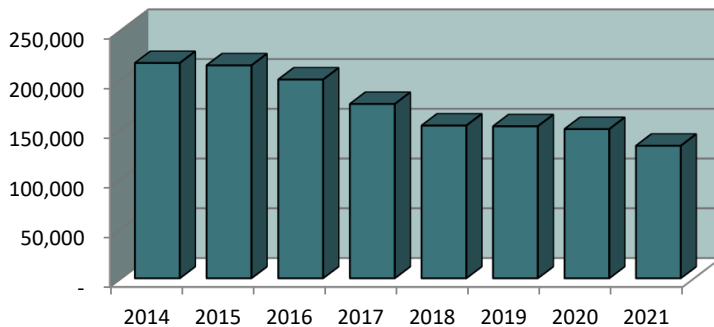
2020 is an estimation.  
2021 is a projection.

## FRANCHISE - AT&T

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

<b>REVENUE DESCRIPTION:</b>	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311760.001
<b>SOURCE:</b>	AT&T
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	3% of gross receipts
<b>METHOD OF PAYMENT:</b>	Payment from AT&T
<b>COLLECTION FREQUENCY:</b>	Quarterly
<b>EXEMPTIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Continues to Decrease
<b>EXPIRATIONS:</b>	Historical Trends
<b>PROJECTION METHOD:</b>	Financial Services
<b>REVENUE COLLECTOR:</b>	

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	216,410	N/A
2015	214,060	-1.1%
2016	199,837	-6.6%
2017	175,281	-12.3%
2018	153,544	-12.4%
2019	152,807	-0.5%
2020	150,000	-1.8%
2021	133,250	-11.2%

2020 is an estimation.

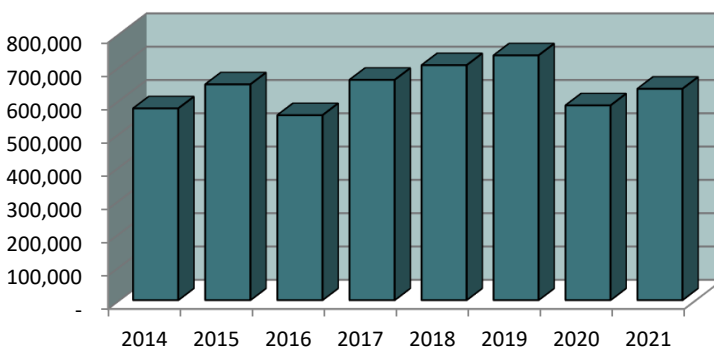
2021 is a projection.

## FRANCHISE - LIBERTY ENERGY

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

<b>REVENUE DESCRIPTION:</b>	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311730.002
<b>SOURCE:</b>	Liberty Energy / Atmos Energy
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	5% of gross receipts
<b>METHOD OF PAYMENT:</b>	Payment from Liberty Energy
<b>COLLECTION FREQUENCY:</b>	Quarterly
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	2024
<b>REVENUE FLUCTUATIONS:</b>	Fuel prices and temperatures can cause fluctuations
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	576,005	N/A
2015	648,256	12.5%
2016	555,681	-14.3%
2017	661,754	19.1%
2018	705,861	6.7%
2019	735,280	4.2%
2020	585,000	-20.4%
2021	634,942	8.5%

2020 is an estimation.

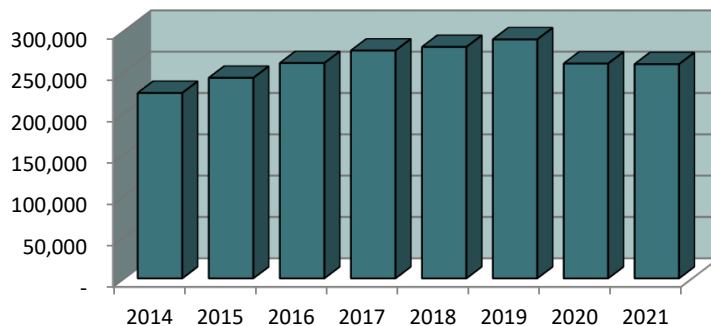
2021 is a projection.

## FRANCHISE - CHARTER COMMUNICATIONS

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-5-420 & 48-5-421)

<b>REVENUE DESCRIPTION:</b>	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311750.001
<b>SOURCE:</b>	Charter Communications
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	5% of gross receipts
<b>METHOD OF PAYMENT:</b>	Payment from Charter Communications
<b>COLLECTION FREQUENCY:</b>	Quarterly
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	Converted to State franchise 2009
<b>REVENUE FLUCTUATIONS:</b>	Audit Conducted in 2013/Revenues Consistent
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	224,382	N/A
2015	242,658	8.1%
2016	260,561	7.4%
2017	275,712	5.8%
2018	280,080	1.6%
2019	289,208	3.3%
2020	260,000	-10.1%
2021	259,247	-0.3%

2020 is an estimation.

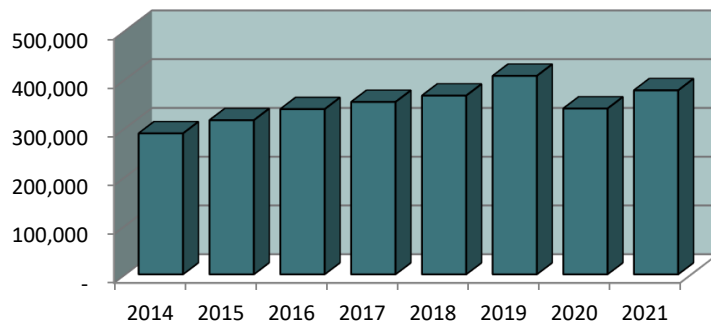
2021 is a projection.

## FRANCHISE - JACKSON EMC

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

<b>REVENUE DESCRIPTION:</b>	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311710.002
<b>SOURCE:</b>	Jackson EMC
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	4% of gross receipts
<b>METHOD OF PAYMENT:</b>	Payment from Jackson EMC
<b>COLLECTION FREQUENCY:</b>	Annually
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Audit conducted 2008/Revenues Consistent
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	289,076	N/A
2015	316,045	9.3%
2016	338,826	7.2%
2017	353,495	4.3%
2018	366,526	3.7%
2019	406,987	11.0%
2020	340,000	-16.5%
2021	377,361	11.0%

2020 is an estimation.

2021 is a projection.

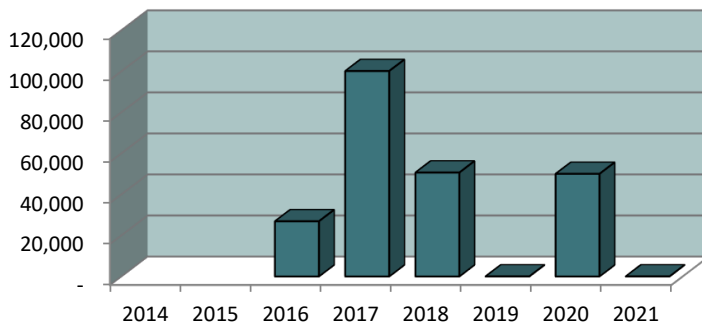


## FRANCHISE - ATLANTA GAS

### LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-5-420 & 48-5-421)

<b>REVENUE DESCRIPTION:</b>	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.311730.001
<b>SOURCE:</b>	Atlanta Gas Company
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Base Year Factor Formula
<b>METHOD OF PAYMENT:</b>	Payment from Atlanta Gas
<b>COLLECTION FREQUENCY:</b>	Quarterly
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	
<b>REVENUE FLUCTUATIONS:</b>	Contract Approved January 2016/Overpayment in 2017
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014		N/A
2015		N/A
2016	26,889	N/A
2017	100,135	272.4%
2018	50,649	-49.4%
2019	-	-100.0%
2020	50,000	N/A
2021	-	-100.0%

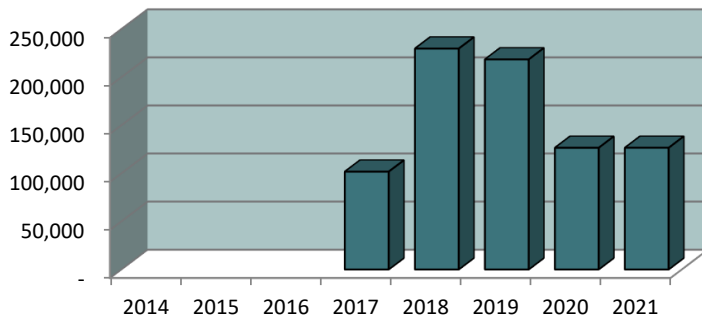
2020 is an estimation.  
2021 is a projection.

## RENT REVENUE

### LEGAL AUTHORIZATION FOR COLLECTION:

<b>REVENUE DESCRIPTION:</b>	Revenue collected from the rental of City lands & buildings
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.381000.001
<b>SOURCE:</b>	Rent Agreements
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Monthly
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Monthly
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	Terms of contract
<b>REVENUE FLUCTUATIONS:</b>	Various Contracts
<b>PROJECTION METHOD:</b>	Terms of contract
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014		N/A
2015		N/A
2016		N/A
2017	101,800	N/A
2018	229,800	125.7%
2019	218,520	-4.9%
2020	126,600	-42.1%
2021	126,612	0.0%

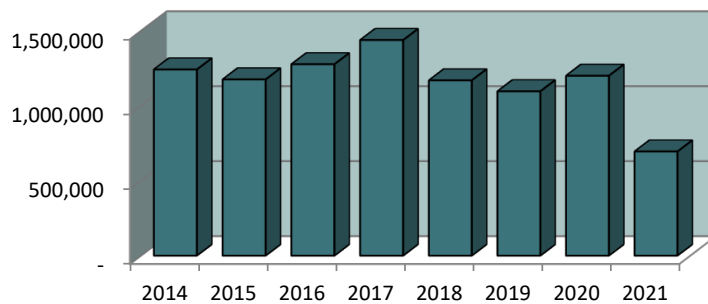
2020 is an estimation.  
2021 is a projection.

## FINES, FEES, AND FORFEITURES

**LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22, 40-13-26 & 15-21-95)**

<b>REVENUE DESCRIPTION:</b>	Fines and Fees collected by the Municipal Court, includes driving citations and other fines.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.351170.001
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Various
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Daily
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	N/A
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Municipal Court

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	1,241,941	N/A
2015	1,175,696	-5.3%
2016	1,276,881	8.6%
2017	1,438,371	12.6%
2018	1,169,315	-18.7%
2019	1,096,284	-6.2%
2020	1,200,000	9.5%
2021	694,836	-42.1%

**2020** is an estimation.

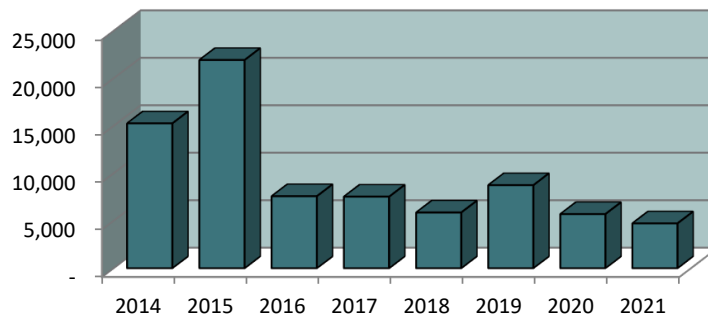
**2021** is a projection.

## PARKING FINES (Fines, Fees, and Forfeitures)

**LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22 & 40-13-26)**

<b>REVENUE DESCRIPTION:</b>	Fines and Fees collected by the Municipal Court for any person in violation of the City parking ordinance.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.351170.002
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Various
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Daily
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trend Review & Analysis
<b>REVENUE COLLECTOR:</b>	Municipal Court

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	15,257	N/A
2015	21,930	43.7%
2016	7,585	-65.4%
2017	7,535	-0.7%
2018	5,867	-22.1%
2019	8,745	49.1%
2020	5,700	-34.8%
2021	4,722	-17.2%

**2020** is an estimation.

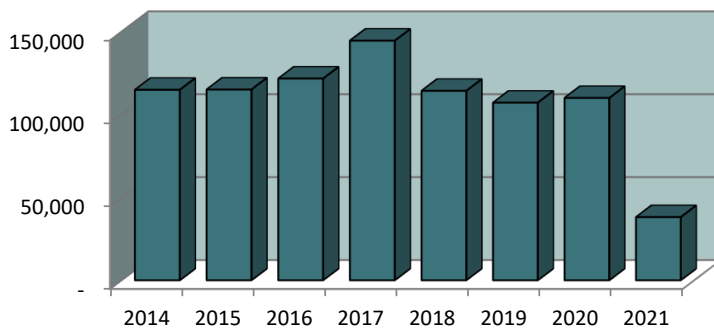
**2021** is a projection.

## JAIL FEES (Fines, Fees, and Forfeitures)

### LEGAL AUTHORIZATION FOR COLLECTION: (STATE LAW)

<b>REVENUE DESCRIPTION:</b>	Add-on fee to fines to reimburse a portion of the cost for housing inmates
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.351400.001
<b>SOURCE:</b>	Various
<b>USE:</b>	To pay fee charged by the County to house inmates in jail.
<b>FEE SCHEDULE:</b>	10% add-on fee to all fines
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trend Review and Analysis
<b>REVENUE COLLECTOR:</b>	Municipal Court

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	114,896	N/A
2015	115,075	0.2%
2016	121,690	5.7%
2017	144,569	18.8%
2018	114,318	-20.9%
2019	107,154	-6.3%
2020	110,000	2.7%
2021	38,117	-65.3%

2020 is an estimation.

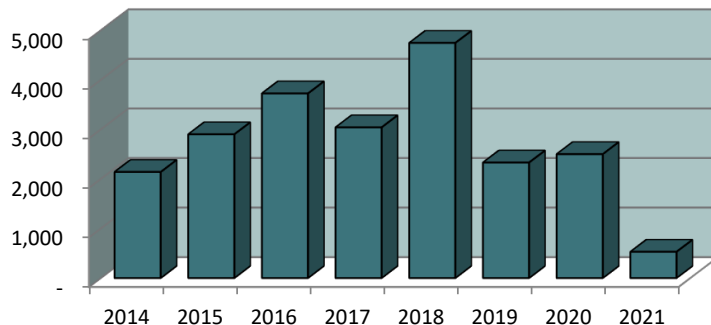
2021 is a projection.

## WRECKER FEES (Fines, Fees, and Forfeitures)

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-1-1)

<b>REVENUE DESCRIPTION:</b>	Money collected on impounded vehicles.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.351900.001
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Towing fee charged by tow truck.
<b>METHOD OF PAYMENT:</b>	Payment from owner of vehicle
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATION:</b>	FY03 - Ord. 02-69 Increased Fees.
<b>PROJECTION METHOD:</b>	Historical Trend, Economic Review and Analysis
<b>REVENUE COLLECTOR:</b>	Police Department

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	2,140	N/A
2015	2,900	35.5%
2016	3,725	28.4%
2017	3,040	-18.4%
2018	4,744	56.1%
2019	2,330	-50.9%
2020	2,500	7.3%
2021	529	-78.8%

2020 is an estimation.

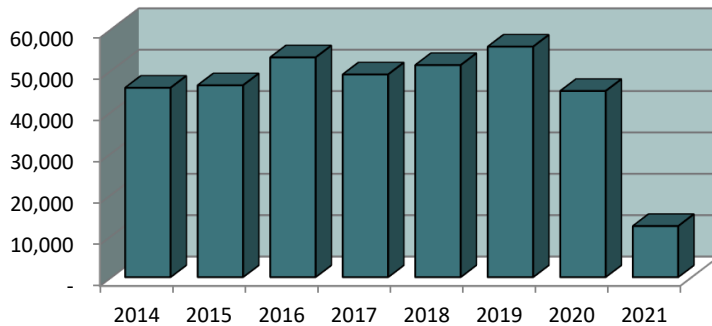
2021 is a projection.

## OTHER FINES & FEES

### LEGAL AUTHORIZATION FOR COLLECTION: (VARIOUS)

<b>REVENUE DESCRIPTION:</b>	Miscellaneous fees charged by the Police Department.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.342100.000
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	
<b>METHOD OF PAYMENT:</b>	
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATION:</b>	
<b>PROJECTION METHOD:</b>	Historical Trend, Economic Review and Analysis
<b>REVENUE COLLECTOR:</b>	Police Department

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	45,783	N/A
2015	46,381	1.3%
2016	53,117	14.5%
2017	48,998	-7.8%
2018	51,257	4.6%
2019	55,714	8.7%
2020	45,000	-19.2%
2021	12,348	-72.6%

2020 is an estimation.

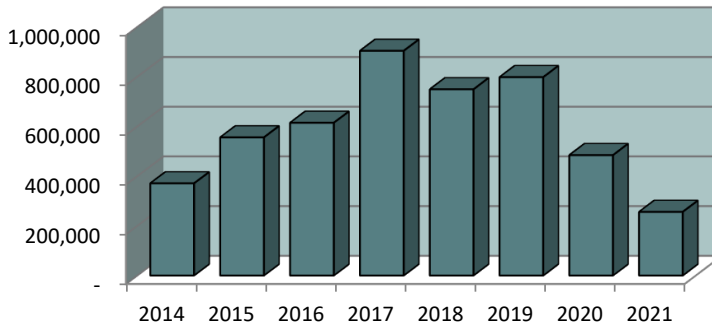
2021 is a projection.

## PERMITS - CITY

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

<b>REVENUE DESCRIPTION:</b>	Derived from sale of construction permits, i.e. building, demolition, sign, commercial, swimming pool, electrical, plumbing, and mechanical
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.322210.002, 100.0000.00.323100.000
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	See City Code 10-1-91, 10-1-97
<b>METHOD OF PAYMENT:</b>	Payment from Inspections
<b>COLLECTION FREQUENCY:</b>	Daily
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Fee increase in FY2013
<b>PROJECTION METHOD:</b>	Historical Trend, Economic Review and Analysis
<b>REVENUE COLLECTOR:</b>	Development Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	370,977	N/A
2015	555,941	49.9%
2016	614,708	10.6%
2017	904,333	47.1%
2018	749,484	-17.1%
2019	798,446	6.5%
2020	484,600	-39.3%
2021	256,102	-47.2%

2020 is an estimation.

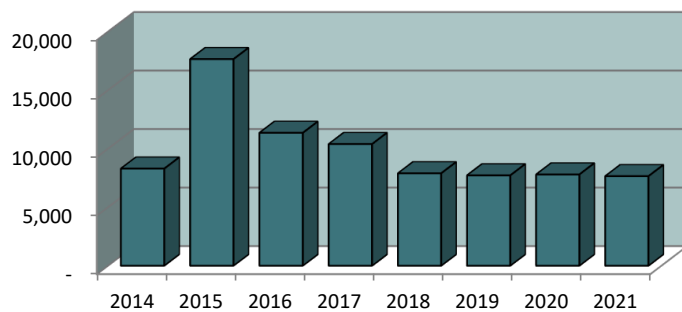
2021 is a projection.

## ZONING FEES

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

<b>REVENUE DESCRIPTION:</b>	Fees received from applications for zoning amendments, site plan review and special use, variances, and land disturbance permits.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.322210.001
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Zoning Amendment- \$500, Site Plan Review & Special Use- \$400, Variances- \$300, Annexation- \$500, Abandonments- \$250, Others
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Revenue Consistent
<b>PROJECTION METHOD:</b>	Historical Trend, Economic Review and Analysis
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	8,300	N/A
2015	17,659	112.8%
2016	11,359	-35.7%
2017	10,400	-8.4%
2018	7,900	-24.0%
2019	7,725	-2.2%
2020	7,800	1.0%
2021	7,653	-1.9%

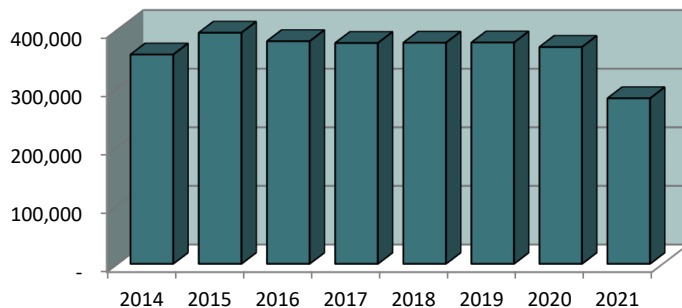
2020 is an estimation.  
2021 is a projection.

## ALCOHOLIC BEVERAGE LICENSES

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63)

<b>REVENUE DESCRIPTION:</b>	Fee for issuance of licenses to sell alcohol by package, by the drink, or wholesale.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.321100.000
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Various
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	Annual renewal required
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trend, Economic Review and Analysis
<b>REVENUE COLLECTOR:</b>	Business Services Manager

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	357,189	N/A
2015	394,353	10.4%
2016	379,898	-3.7%
2017	376,763	-0.8%
2018	377,285	0.1%
2019	377,613	0.1%
2020	370,000	-2.0%
2021	282,449	-23.7%

2020 is an estimation.  
2021 is a projection.



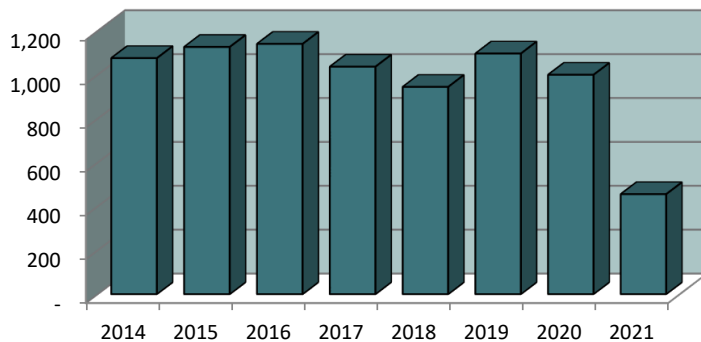
## BINGO TAX (Other Fees and Licenses)

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-7-6 & 10-1-61)

**REVENUE DESCRIPTION:** Tax authorizing a non-profit organization to operate bingo games.

**FUND:** General  
**ACCOUNT NUMBER:** 100.0000.00.318000.001  
**SOURCE:** Non-profit Organizations  
**USE:** No specific use required  
**FEE SCHEDULE:** \$100 per year and 1% of gross sales per month  
**METHOD OF PAYMENT:** Payment from each non-profit organization  
**COLLECTION FREQUENCY:** Monthly  
**EXEMPTIONS:** None  
**EXPIRATIONS:** None  
**SPECIAL REQUIREMENTS:** None  
**PROJECTION METHOD:** Historical Trend, Economic Review and Analysis  
**REVENUE COLLECTOR:** Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	1,076	N/A
2015	1,127	4.7%
2016	1,141	1.2%
2017	1,037	-9.1%
2018	945	-8.9%
2019	1,097	16.1%
2020	1,000	-8.8%
2021	456	-54.4%

2020 is an estimation.

2021 is a projection.

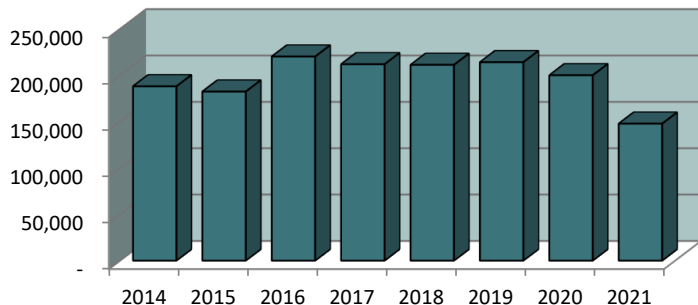
## DEPOSITORY/FINANCIAL LICENSES (Other Fees and Licenses)

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

**REVENUE DESCRIPTION:** Fee for issuance of licenses to Financial Institutions.

**FUND:** General  
**ACCOUNT NUMBER:** 100.0000.00.316300.000  
**SOURCE:** Financial Institutions  
**USE:** No specific use required  
**FEE SCHEDULE:** 0.25% of gross receipts, minimum of \$1,000  
**METHOD OF PAYMENT:** Various  
**COLLECTION FREQUENCY:** Due by March 1  
**EXEMPTIONS:** None  
**EXPIRATIONS:** Annual Renewal  
**SPECIAL REQUIREMENTS:** None  
**PROJECTION METHOD:** Historical Trend, Economic Review and Analysis  
**REVENUE COLLECTOR:** Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	188,044	N/A
2015	182,393	-3.0%
2016	220,177	20.7%
2017	211,905	-3.8%
2018	211,214	-0.3%
2019	214,100	1.4%
2020	200,000	-6.6%
2021	147,784	-26.1%

2020 is an estimation.

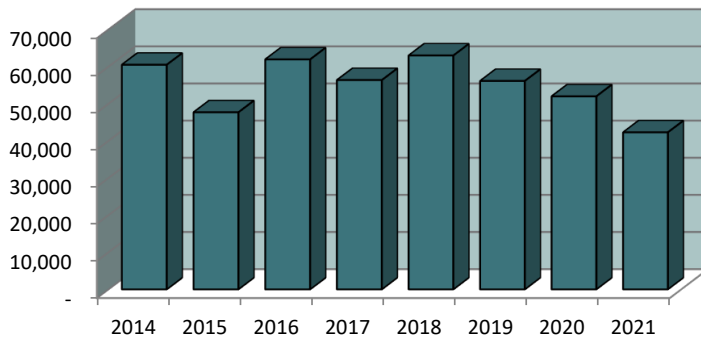
2021 is a projection.

## INSURANCE LICENSES (Other Fees and Licenses)

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

<b>REVENUE DESCRIPTION:</b>	Fee for issuance of licenses to insurance companies that sell policies with in the City Limits.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.321220.000
<b>SOURCE:</b>	Insurance Companies
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	\$100 per location
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Due March 1
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	Annual Renewal
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trends and Economy
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	60,500	N/A
2015	47,700	-21.2%
2016	61,950	29.9%
2017	56,381	-9.0%
2018	63,000	11.7%
2019	56,150	-10.9%
2020	52,000	-7.4%
2021	42,300	-18.7%

2020 is an estimation.

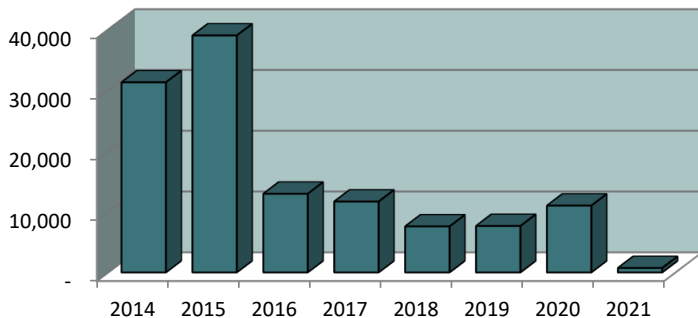
2021 is a projection.

## REGULATORY FEES (Other Fees and Licenses)

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

<b>REVENUE DESCRIPTION:</b>	Fees collected for the regulation of certain businesses (taxi, massage parlors, etc.)
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.323900.000
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Various
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Regulation of taxi industry shifted to State of Georgia in FY2016
<b>EXPIRATIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trends and Economy
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	31,285	N/A
2015	38,997	24.7%
2016	12,950	-66.8%
2017	11,670	-9.9%
2018	7,573	-35.1%
2019	7,650	1.0%
2020	11,000	43.8%
2021	733	-93.3%

2020 is an estimation.

2021 is a projection.

## INTEREST

**REVENUE DESCRIPTION:** Interest earnings on cash and investments.

**FUND:** General

**ACCOUNT NUMBER:** 100.0000.00.361000.000

**SOURCE:** Various

**USE:** No specific use required

**FEE SCHEDULE:** Various

**METHOD OF PAYMENT:** Various

**COLLECTION FREQUENCY:** Various

**EXEMPTIONS:** None

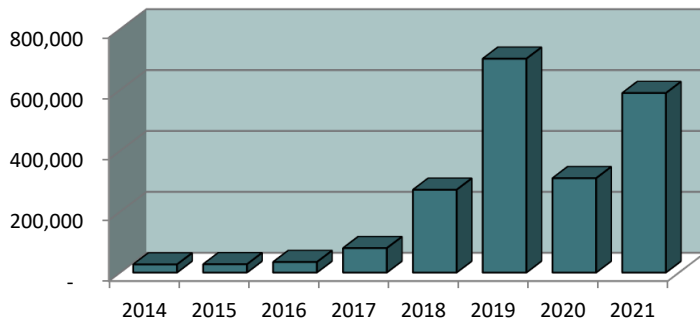
**EXPIRATIONS:** None

**SPECIAL REQUIREMENTS:** None

**PROJECTION METHOD:** Historical Trends, Economy, cash and investments on hand

**REVENUE COLLECTOR:** Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	26,648	N/A
2015	27,289	2.4%
2016	34,636	26.9%
2017	80,300	131.8%
2018	271,934	238.6%
2019	702,539	158.3%
2020	310,009	-55.9%
2021	589,729	90.2%

**2020** is an estimation.

**2021** is a projection.

## INTERGOVERNMENTAL

### LEGAL AUTHORIZATION FOR COLLECTION: (AGREEMENT BETWEEN ENTITIES)

**REVENUE DESCRIPTION:** Various revenues from grants and other governmental entities

**FUND:** General

**ACCOUNT NUMBER:** Various

**SOURCE:** Various

**USE:** No specific use required

**FEE SCHEDULE:** Various

**METHOD OF PAYMENT:** Various

**COLLECTION FREQUENCY:** Various

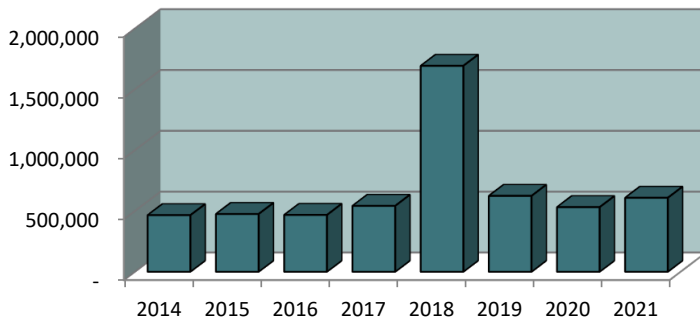
**EXEMPTIONS:** None

**REVENUE FLUCTUATIONS:** Includes Hall County Tax Equity payment thru 2018.

**PROJECTION METHOD:** Historical Trends, Very dependent upon grants expected to be received as well as Intergovernmental Agreements.

**REVENUE COLLECTOR:** Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	465,456	N/A
2015	475,090	2.1%
2016	467,376	-1.6%
2017	541,925	16.0%
2018	1,693,466	212.5%
2019	624,189	-63.1%
2020	531,614	-14.8%
2021	608,571	14.5%

**2020** is an estimation.

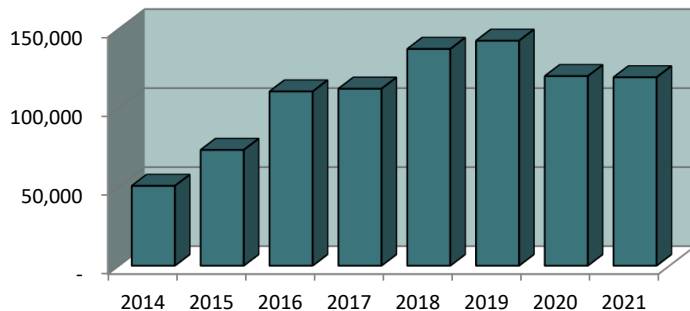
**2021** is a projection.

## CEMETERY LOT SALES

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-1, 4-2-7 & 4-2-8)

<b>REVENUE DESCRIPTION:</b>	Revenue collected from the sale of cemetery lots and mausoleum niches at the City Cemetery.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.349100.001 and 100.0000.00.349100.002
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Lot prices, resident: \$700 - \$1,000, non-resident: \$800 - \$1,100. Mausoleum niches: \$600 - \$1,350. Total is split 50/50 to General Fund
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	N/A
<b>PROJECTION METHOD:</b>	Historical Trends and Economy
<b>REVENUE COLLECTOR:</b>	Cemetery

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	50,550	N/A
2015	73,300	45.0%
2016	110,271	50.4%
2017	112,010	1.6%
2018	137,191	22.5%
2019	142,400	3.8%
2020	120,000	-15.7%
2021	119,241	-0.6%

2020 is an estimation.

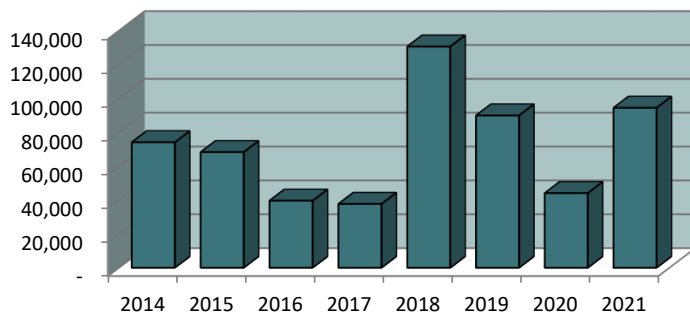
2021 is a projection.

## MISCELLANEOUS REVENUE

### LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

<b>REVENUE DESCRIPTION:</b>	Various revenues that are not classified under another account
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.389000.001
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Various
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Historical Trends
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	74,083	N/A
2015	68,289	-7.8%
2016	39,607	-42.0%
2017	37,665	-4.9%
2018	130,622	246.8%
2019	89,908	-31.2%
2020	44,072	-51.0%
2021	94,448	114.3%

2020 is an estimation.

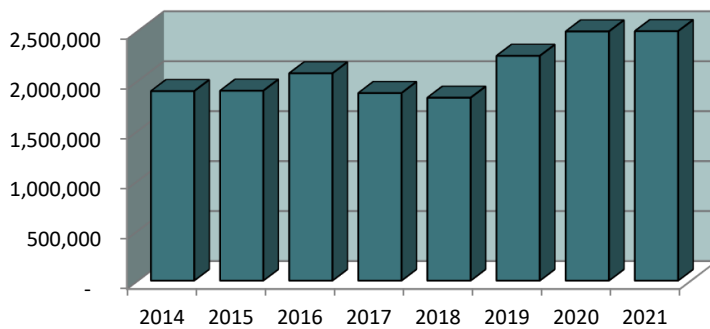
2021 is a projection.

## CHARGES FOR SERVICES

### LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

<b>REVENUE DESCRIPTION:</b>	Amount charged to other departments to reimburse General Fund for administrative support.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.341700.000
<b>SOURCE:</b>	Non-governmental Funds
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	None
<b>METHOD OF PAYMENT:</b>	Transfers from Non-governmental funds
<b>COLLECTION FREQUENCY:</b>	Monthly
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>PROJECTION METHOD:</b>	Indirect Cost study
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	1,896,932	N/A
2015	1,900,722	0.2%
2016	2,074,995	9.2%
2017	1,877,387	-9.5%
2018	1,830,847	-2.5%
2019	2,249,970	22.9%
2020	2,494,474	10.9%
2021	2,497,209	0.1%

2020 is an estimation.

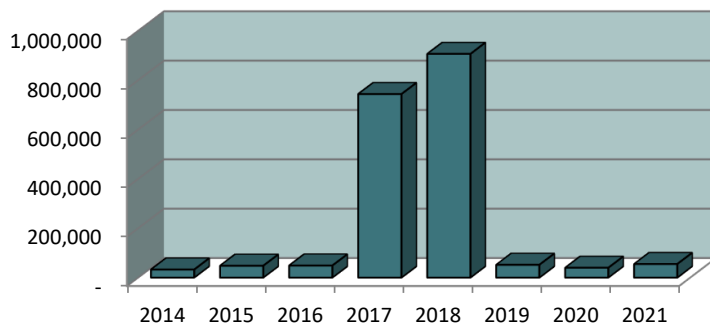
2021 is a projection.

## SALE OF ASSETS

### LEGAL AUTHORIZATION FOR COLLECTION: (CITY RESOLUTION)

<b>REVENUE DESCRIPTION:</b>	Revenue received from the sale of surplus City property.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.392100.000, 100.0000.00.392110.000
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	Various
<b>METHOD OF PAYMENT:</b>	Various
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>REVENUE FLUCTUATIONS</b>	Varies, depending on items being sold.
<b>PROJECTION METHOD:</b>	Historical Trends and Economy
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	32,803	N/A
2015	48,126	46.7%
2016	48,936	1.7%
2017	743,858	1420.1%
2018	906,620	21.9%
2019	51,887	-94.3%
2020	40,000	-22.9%
2021	55,000	37.5%

2020 is an estimation.

2021 is a projection.

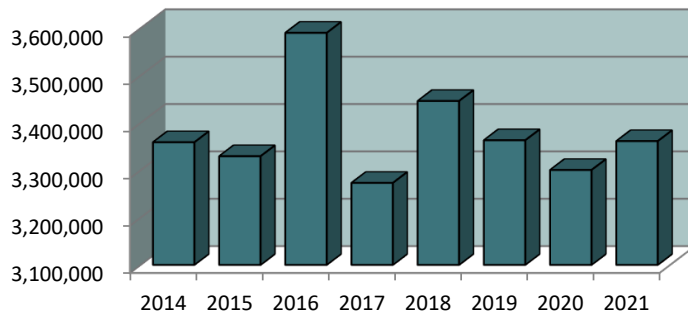


## TRANSFER FROM PUBLIC UTILITIES

### LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

<b>REVENUE DESCRIPTION:</b>	Transfer from Public Utilities Fund
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.391505.000
<b>SOURCE:</b>	Public Utilities Fund
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	None
<b>METHOD OF PAYMENT:</b>	Transfer from Public Utilities Fund
<b>COLLECTION FREQUENCY:</b>	Monthly
<b>EXEMPTIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	FY2012 calculation established at 0.7% of net assets.
<b>PROJECTION METHOD:</b>	Calculation using prior fiscal year audited financial statements
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	3,359,114	N/A
2015	3,329,535	-0.9%
2016	3,590,122	7.8%
2017	3,273,211	-8.8%
2018	3,446,222	5.3%
2019	3,363,302	-2.4%
2020	3,300,483	-1.9%
2021	3,361,432	1.8%

2020 is an estimation.

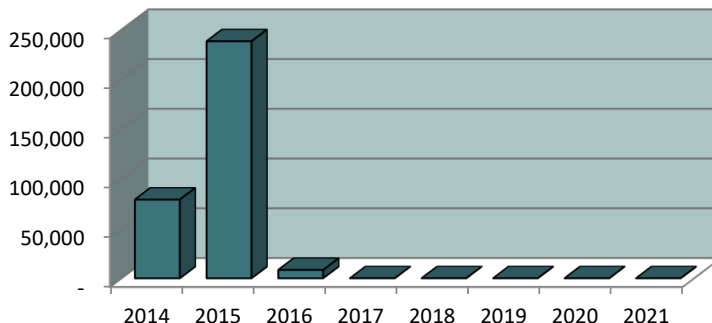
2021 is a projection.

## TRANSFER FROM GRANT FUND

### LEGAL AUTHORIZATION FOR COLLECTION: (Management, Grant Documents)

<b>REVENUE DESCRIPTION:</b>	Transfers of SAFR/HEAT grant reimbursements to cover costs incurred by the General Fund Fire Department for fire personnel.
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.391220.000
<b>SOURCE:</b>	Grant Fund
<b>USE:</b>	Fire Personnel
<b>FEE SCHEDULE:</b>	None
<b>METHOD OF PAYMENT:</b>	Interfund Transfers
<b>COLLECTION FREQUENCY:</b>	Quarterly
<b>EXEMPTIONS:</b>	None
<b>EXPIRATIONS:</b>	None
<b>SPECIAL REQUIREMENTS:</b>	None
<b>PROJECTION METHOD:</b>	Percentage of salaries/benefits associated with SAFR Grant personnel.
<b>REVENUE COLLECTOR:</b>	Financial Services

#### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	79,140	N/A
2015	238,291	201.1%
2016	8,426	-96.5%
2017	-	-100.0%
2018	-	N/A
2019	-	N/A
2020	-	N/A
2021	-	N/A

2020 is an estimation.

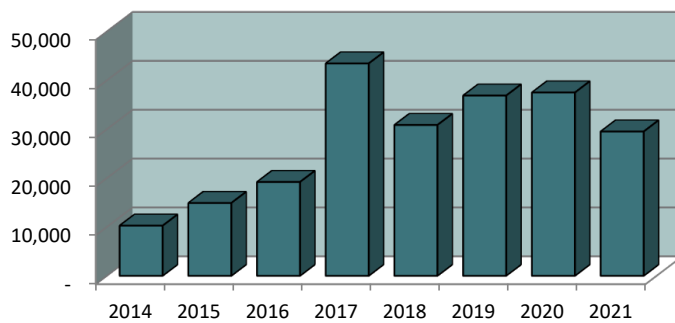
2021 is a projection.

## TRANSFER FROM OTHER FUNDS

**LEGAL AUTHORIZATION FOR COLLECTION: (NONE)**

<b>REVENUE DESCRIPTION:</b>	Transfers from Other Funds
<b>FUND:</b>	General
<b>ACCOUNT NUMBER:</b>	100.0000.00.XXXXXX.XXX
<b>SOURCE:</b>	Various
<b>USE:</b>	No specific use required
<b>FEE SCHEDULE:</b>	None
<b>METHOD OF PAYMENT:</b>	Interfund Transfers
<b>COLLECTION FREQUENCY:</b>	Various
<b>EXEMPTIONS:</b>	None
<b>REVENUE FLUCTUATIONS:</b>	Some transfers are sporadic, causing fluctuations on occasion. FY13 increase was due to project closures in the General Government Capital Projects Fund.
<b>PROJECTION METHOD:</b>	Various
<b>REVENUE COLLECTOR:</b>	Financial Services

### FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2014	10,272	N/A
2015	14,912	45.2%
2016	19,209	28.8%
2017	43,460	126.2%
2018	30,871	-29.0%
2019	36,893	19.5%
2020	37,519	1.7%
2021	29,536	-21.3%

**2020** is an estimation.

**2021** is a projection.

*BUDGET COMPARISION BY FUND*  
COMBINING STATEMENT

Fund	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budgeted	FY2021 Adopted	% Change
<b>General Fund</b>	\$ 33,793,475	\$ 34,509,161	\$ 31,269,614	\$ 31,959,412	\$ 28,818,504	-9.83%
<b>Special Revenue Funds:</b>						
Cemetery Trust Fund	50,601	53,787	91,713	47,500	47,500	0.00%
Community Service Center	2,894,988	2,758,628	3,129,015	3,539,544	4,136,219	16.86%
Confiscated Assets	222,307	270,840	425,513	323,227	323,227	0.00%
Economic Development	2,872,527	282,846	1,137,320	108,000	108,000	0.00%
Cable TV Channel	325,036	248,307	183,113	122,739	-	0.00%
Fire Services Fund	-	-	9,167,345	9,341,432	9,052,003	0.00%
Tax Allocation Fund	283,862	298,740	308,185	551,743	648,282	17.50%
Hotel/Motel Tax	929,221	965,789	1,142,774	1,289,311	886,585	-31.24%
Impact Fee Fund	1,289,856	915,704	1,179,180	3,187,519	995,536	-68.77%
Information Technology Fund	82,292	71,586	107,004	44,784	44,700	-0.19%
Gainesville CVB	633,343	494,950	806,984	1,110,978	1,279,211	15.14%
Land Bank Authority	-	-	-	75,000	75,000	N/A
Parks and Recreation	4,845,967	5,193,553	6,006,865	5,746,258	5,636,078	-1.92%
<b>Subtotal Special Revenue</b>	<b>14,430,000</b>	<b>11,554,730</b>	<b>23,685,011</b>	<b>25,488,035</b>	<b>23,232,341</b>	<b>-8.85%</b>
<b>Debt Service Fund</b>	<b>2,518,413</b>	<b>2,823,072</b>	<b>3,150,168</b>	<b>3,013,725</b>	<b>3,053,830</b>	<b>1.33%</b>
<b>Capital Improvements Fund</b>	<b>14,049,871</b>	<b>10,635,422</b>	<b>54,005,022</b>	<b>31,476,188</b>	<b>35,166,247</b>	<b>11.72%</b>
<b>Enterprise Funds:</b>						
Airport	1,694,964	1,053,327	2,871,001	1,009,463	1,009,462	0.00%
Chattahoochee Golf Course	1,609,924	1,678,122	1,492,000	1,545,817	1,397,086	-9.62%
Water Resources	81,251,187	91,217,188	86,138,894	73,370,570	73,225,856	-0.20%
Solid Waste	2,792,041	2,938,182	3,119,249	3,481,353	3,400,904	-2.31%
<b>Subtotal Enterprise Funds</b>	<b>87,348,116</b>	<b>96,886,819</b>	<b>93,621,144</b>	<b>79,407,203</b>	<b>79,033,308</b>	<b>-0.47%</b>
<b>Internal Service Funds:</b>						
General Insurance	1,498,973	2,357,795	1,229,875	1,985,079	2,024,396	1.98%
Employee Benefits	9,162,491	9,162,241	9,553,621	9,804,275	10,286,835	4.92%
Vehicle Services Fund	1,933,373	2,191,689	2,322,672	2,605,085	2,600,244	-0.19%
<b>Sub-Total Internal Service</b>	<b>12,594,837</b>	<b>13,711,725</b>	<b>13,106,168</b>	<b>14,394,439</b>	<b>14,911,475</b>	<b>3.59%</b>
<b>Gross Total</b>	<b>164,734,712</b>	<b>170,120,929</b>	<b>218,837,127</b>	<b>185,739,002</b>	<b>184,215,705</b>	<b>-0.82%</b>
<b>Less Interfund Transfers</b>	<b>(14,244,901)</b>	<b>(14,244,901)</b>	<b>(9,975,766)</b>	<b>(14,703,756)</b>	<b>(22,863,579)</b>	<b>55.49%</b>
<b>Net Total Budget</b>	<b>\$ 150,489,811</b>	<b>\$ 155,876,028</b>	<b>\$ 208,861,361</b>	<b>\$ 171,035,246</b>	<b>\$ 161,352,126</b>	<b>-5.66%</b>

# GOVERNMENTAL AND PROPRIETARY FUND TYPES

## COMBINING STATEMENT

	FY 2017 Actual		FY 2017 Actual
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 11,734,390	\$ -	\$ 11,734,390
Other Taxes	22,917,334	-	22,917,334
Licenses & Permits	2,517,316	-	2,517,316
Fines	1,724,067	-	1,724,067
Interest	113,678	1,420,698	1,534,376
Intergovernmental	3,681,787	2,110,214	5,792,001
Charges for Services	3,742,887	93,082,623	96,825,510
Insurance	-	-	-
Bond/Lease Proceeds	881,434	-	881,434
Miscellaneous	2,745,966	1,070,623	3,816,589
<b>Total Revenue</b>	<b>50,058,859</b>	<b>97,684,158</b>	<b>147,743,017</b>
<b>Other Sources:</b>			
Transfers In	10,798,646	2,258,795	13,057,441
Sale of Fixed Assets	2,604,779	-	2,604,779
Other Fund Balances	-	-	-
DWR Fund Balance	-	-	-
Budgeted Fund Balance/Net Position	1,329,475	-	1,329,475
<b>Total Other Sources</b>	<b>14,732,900</b>	<b>2,258,795</b>	<b>16,991,695</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 64,791,759</b>	<b>\$ 99,942,953</b>	<b>\$ 164,734,712</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 25,177,807	\$ 15,358,144	\$ 40,535,951
Professional & Other Services	2,726,782	4,202,211	6,928,993
Supplies & Operating Charges	4,026,541	9,459,679	13,486,220
Repairs & Maintenance	1,503,057	2,676,115	4,179,172
Capital Outlay	15,804,509	(58,785)	15,745,724
Non -Departmental	-	-	-
Agency Allocations	282,559	-	282,559
Contingency	-	-	-
Gainesville Convention Visitor's Bureau	613,443	-	613,443
Payments to Others	211,213	-	211,213
Indirect Cost Allocation	269,107	1,548,566	1,817,673
Debt Service	2,073,134	4,929,184	7,002,318
Insurance	-	8,134,181	8,134,181
Depreciation & Amortization	-	16,543,629	16,543,629
Miscellaneous	-	2,473,933	-
<b>Total Expenditures / Expenses</b>	<b>52,688,152</b>	<b>65,266,855</b>	<b>90,803,266</b>
Transfers Out	6,883,270	4,404,889	11,288,159
Amount Available for Debt Service/Capital	-	-	-
<b>Total Other Uses</b>	<b>6,883,270</b>	<b>4,404,889</b>	<b>11,288,159</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 59,571,422</b>	<b>\$ 69,671,744</b>	<b>\$ 102,091,425</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 44,914,470</b>	<b>\$ 400,859,272</b>	<b>\$ 445,773,742</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 48,805,332</b>	<b>\$ 431,130,481</b>	<b>\$ 479,935,813</b>

# GOVERNMENTAL AND PROPRIETARY FUND TYPES

## COMBINING STATEMENT

	FY 2018 Actual		FY 2018 Actual
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 12,513,650	\$ -	\$ 12,513,650
Other Taxes	20,624,527	-	20,624,527
Licenses & Permits	1,649,981	-	1,649,981
Fines	1,801,048	-	1,801,048
Interest	412,913	1,466,376	1,879,289
Intergovernmental	5,554,622	1,430,428	6,985,050
Charges for Services	4,321,563	82,842,622	87,164,185
Insurance	-	11,438,187	11,438,187
Bond/Lease Proceeds	-	-	-
Miscellaneous	864,384	1,246,025	2,110,409
<b>Total Revenue</b>	<b>47,742,688</b>	<b>98,423,638</b>	<b>146,166,326</b>
<b>Other Sources:</b>			
Transfers In	9,872,727	2,208,906	12,081,633
Sale of Fixed Assets	906,970	-	906,970
Other Fund Balances	-	-	-
DWR Fund Balance	-	-	-
Budgeted Fund Balance/Net Position	1,000,000	9,966,000	10,966,000
<b>Total Other Sources</b>	<b>11,779,697</b>	<b>12,174,906</b>	<b>23,954,603</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 59,522,385</b>	<b>\$ 110,598,544</b>	<b>\$ 170,120,929</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 27,310,878	\$ 15,372,119	\$ 42,682,997
Professional & Other Services	4,764,112	4,573,789	9,337,901
Supplies & Operating Charges	4,157,323	10,999,323	15,156,646
Repairs & Maintenance	-	1,731,632	1,731,632
Capital Outlay	11,144,704	10,011,360	21,156,064
Non -Departmental	-	-	-
Agency Allocations	198,009	-	198,009
Contingency	-	-	-
Gainesville Convention Visitor's Bureau	461,533	-	461,533
Payments to Others	148,600	-	148,600
Indirect Cost Allocation	269,106	1,548,568	1,817,674
Debt Service	1,978,712	4,914,357	6,893,069
Insurance	-	9,267,877	9,267,877
Depreciation & Amortization	-	16,356,732	16,356,732
Miscellaneous	-	1,518,557	1,518,557
<b>Total Expenditures / Expenses</b>	<b>50,432,977</b>	<b>76,294,314</b>	<b>126,727,291</b>
Transfers Out	6,143,152	4,378,565	10,521,717
Amount Available for Debt Service/Capital	1,434	-	1,434
<b>Total Other Uses</b>	<b>6,144,586</b>	<b>4,378,565</b>	<b>10,523,151</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 56,577,563</b>	<b>\$ 80,672,879</b>	<b>\$ 137,250,442</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 48,805,332</b>	<b>\$ 431,130,481</b>	<b>\$ 479,935,813</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 50,750,154</b>	<b>\$ 451,090,146</b>	<b>\$ 501,840,300</b>



# GOVERNMENTAL AND PROPRIETARY FUND TYPES

## COMBINING STATEMENT

	FY 2019 Actual		FY 2019 Actual
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 16,128,255	\$ -	\$ 16,128,255
Other Taxes	24,495,858	-	24,495,858
Licenses & Permits	2,230,669	-	2,230,669
Fines	1,332,019	-	1,332,019
Interest	1,092,560	3,812,885	4,905,445
Intergovernmental	5,129,080	1,941,942	7,071,022
Charges for Services	3,712,728	95,404,877	99,117,605
Insurance	-	-	-
Bond/Lease Proceeds	961,000	-	961,000
Miscellaneous	1,973,717	2,274,950	4,248,667
<b>Total Revenue</b>	<b>57,055,886</b>	<b>103,434,654</b>	<b>160,490,540</b>
<b>Other Sources:</b>			
Transfers In	15,564,112	3,292,658	18,856,770
Sale of Fixed Assets	1,121,817	-	1,121,817
Other Fund Balances	-	-	-
DWR Fund Balance	38,368,000	-	38,368,000
Budgeted Fund Balance/Net Position	-	-	-
<b>Total Other Sources</b>	<b>55,053,929</b>	<b>3,292,658</b>	<b>58,346,587</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 112,109,815</b>	<b>\$ 106,727,312</b>	<b>\$ 218,837,127</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 28,259,347	\$ 16,233,382	\$ 44,492,729
Professional & Other Services	5,085,527	8,499,693	13,585,220
Supplies & Operating Charges	4,369,492	11,420,787	15,790,279
Repairs & Maintenance	-	-	-
Capital Outlay	54,263,707	5,810,863	60,074,570
Non -Departmental	-	-	-
Agency Allocations	212,500	-	212,500
Contingency	-	-	-
Gainesville Convention Visitor's Bureau	764,162	-	764,162
Payments to Others	285,217	-	285,217
Indirect Cost Allocation	613,506	1,622,012	2,235,518
Debt Service	2,807,107	3,416,486	6,223,593
Insurance	-	8,093,264	8,093,264
Depreciation & Amortization	-	16,790,597	16,790,597
Miscellaneous	-	1,796,995	1,796,995
<b>Total Expenditures / Expenses</b>	<b>96,660,565</b>	<b>73,684,079</b>	<b>170,344,644</b>
Transfers Out	10,781,447	4,032,082	14,813,529
Amount Available for Debt Service/Capital	-	-	-
<b>Total Other Uses</b>	<b>10,781,447</b>	<b>4,032,082</b>	<b>14,813,529</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 107,442,012</b>	<b>\$ 77,716,161</b>	<b>\$ 185,158,173</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 50,750,154</b>	<b>\$ 451,090,146</b>	<b>\$ 501,840,300</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 55,417,957</b>	<b>\$ 480,101,297</b>	<b>\$ 535,519,254</b>

# GOVERNMENTAL AND PROPRIETARY FUND TYPES

## COMBINING STATEMENT

	FY 2020 BUDGET		FY 2020 BUDGET
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 16,771,452	\$ -	\$ 16,771,452
Other Taxes	22,662,681	-	22,662,681
Licenses & Permits	1,595,645	-	1,595,645
Fines	1,407,984	-	1,407,984
Interest	505,226	472,973	978,199
Intergovernmental	5,654,314	40,338	5,694,652
Charges for Services	3,859,209	90,708,601	94,567,810
Insurance	-	-	-
Bond/Lease Proceeds	275,000	874,152	1,149,152
Miscellaneous	1,352,587	4,011	1,356,598
<b>Total Revenue</b>	<b>54,084,098</b>	<b>92,100,075</b>	<b>146,184,173</b>
<b>Other Sources:</b>			
Transfers In	16,007,597	473,440	16,481,037
Sale of Fixed Assets	40,000	-	40,000
Other Fund Balances	75,000	-	75,000
DWR Fund Balance	13,385,000	-	13,385,000
Budgeted Fund Balance/Net Position	8,345,665	1,228,127	9,573,792
<b>Total Other Sources</b>	<b>37,853,262</b>	<b>1,701,567</b>	<b>39,554,829</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 91,937,360</b>	<b>\$ 93,801,642</b>	<b>\$ 185,739,002</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 30,702,505	\$ 19,774,002	\$ 50,476,507
Professional & Other Services	5,686,515	12,454,417	18,140,932
Supplies & Operating Charges	5,021,285	13,981,377	19,002,662
Repairs & Maintenance	-	-	-
Capital Outlay	32,198,888	2,135,549	34,334,437
Non -Departmental	-	-	-
Agency Allocations	181,983	-	181,983
Contingency	617,000	-	617,000
Gainesville Convention Visitor's Bureau	942,589	-	942,589
Payments to Others	656,382	-	656,382
Indirect Cost Allocation	613,505	533,684	1,147,189
Debt Service	2,670,955	1,165,703	3,836,658
Insurance	-	7,840,443	7,840,443
Depreciation & Amortization	-	-	-
Miscellaneous	-	1,963,832	1,963,832
<b>Total Expenditures / Expenses</b>	<b>79,291,607</b>	<b>59,849,007</b>	<b>139,140,614</b>
Transfers Out	11,851,204	33,952,635	45,803,839
Amount Available for Debt Service/Capital	794,549	-	794,549
<b>Total Other Uses</b>	<b>12,645,753</b>	<b>33,952,635</b>	<b>46,598,388</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 91,937,360</b>	<b>\$ 93,801,642</b>	<b>\$ 185,739,002</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 55,417,957</b>	<b>\$ 480,101,297</b>	<b>\$ 535,519,254</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 47,072,292</b>	<b>\$ 478,873,170</b>	<b>\$ 525,945,462</b>

# GOVERNMENTAL AND PROPRIETARY FUND TYPES

## COMBINING STATEMENT

	FY 2021 BUDGET		FY 2021 BUDGET
	Governmental	Proprietary	Grand Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 17,751,263	\$ -	\$ 17,751,263
Other Taxes	20,206,719	-	20,206,719
Licenses & Permits	1,502,393	-	1,502,393
Fines	792,552	-	792,552
Interest	733,680	478,700	1,212,380
Intergovernmental	5,698,925	-	5,698,925
Charges for Services	3,804,130	90,855,690	94,659,820
Insurance	-	-	-
Bond/Lease Proceeds	645,000	-	645,000
Miscellaneous	1,450,599	914,406	2,365,005
<b>Total Revenue</b>	<b>52,585,261</b>	<b>92,248,796</b>	<b>144,834,057</b>
<b>Other Sources:</b>			
Transfers In	7,920,836	279,082	8,199,918
Sale of Fixed Assets	55,000	-	55,000
Other Fund Balances	838,200	-	838,200
DWR Fund Balance	25,000,000	-	25,000,000
Budgeted Fund Balance/Net Position	3,871,625	1,416,905	5,288,530
<b>Total Other Sources</b>	<b>37,685,661</b>	<b>1,695,987</b>	<b>39,381,648</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 90,270,922</b>	<b>\$ 93,944,783</b>	<b>\$ 184,215,705</b>
<b>Expenditures / Expenses:</b>			
Personal Services	\$ 30,892,788	\$ 19,665,736	\$ 50,558,524
Professional & Other Services	6,201,805	14,132,808	20,334,613
Supplies & Operating Charges	4,971,128	15,334,766	20,305,894
Repairs & Maintenance	-	-	-
Capital Outlay	36,360,647	2,211,706	38,572,353
Non -Departmental	-	-	-
Agency Allocations	402,720	-	402,720
Contingency	617,000	-	617,000
Gainesville Convention Visitor's Bureau	775,815	-	775,815
Payments to Others	549,698	-	549,698
Indirect Cost Allocation	613,505	1,823,990	2,437,495
Debt Service	2,979,581	17,369,804	20,349,385
Insurance	-	8,077,933	8,077,933
Depreciation & Amortization	-	-	-
Miscellaneous	-	2,208,902	2,208,902
<b>Total Expenditures / Expenses</b>	<b>84,364,687</b>	<b>80,825,645</b>	<b>165,190,332</b>
Transfers Out	4,719,902	13,119,138	17,839,040
Amount Available for Debt Service/Capital	1,186,333	-	1,186,333
<b>Total Other Uses</b>	<b>5,906,235</b>	<b>13,119,138</b>	<b>19,025,373</b>
<b>Total Expenditures/ Expenses &amp; Other Uses</b>	<b>\$ 90,270,922</b>	<b>\$ 93,944,783</b>	<b>\$ 184,215,705</b>
<b>Beginning Fund Balance / Net Position</b>	<b>\$ 47,072,292</b>	<b>\$ 478,873,170</b>	<b>\$ 525,945,462</b>
<b>Ending Fund Balance / Net Position</b>	<b>\$ 43,200,667</b>	<b>\$ 477,456,265</b>	<b>\$ 520,656,932</b>

# GOVERNMENTAL FUND TYPES

## COMBINING STATEMENT

FY2021 Budget	General Fund	Cemetery Trust	Community Svc. Ctr.	Confiscated Assets	Economic Dev.	Fire Services Fund	Tax Alloc Fund
<b>Revenues:</b>							
Ad Valorem Taxes	\$ 3,997,102	\$ -	\$ -	\$ -	\$ -	\$ 6,719,095	\$154,263
Other Taxes	12,785,781	-	-	-	-	64,978	-
Licenses & Permits	547,393	-	-	-	-	-	-
Fines	750,552	-	-	-	-	-	-
Interest	589,729	2,500	-	-	43,000	18,026	5,950
Intergovernmental	608,571	-	2,932,670	-	-	-	488,069
Charges for Services	2,497,209	45,000	328,370	-	-	-	-
Bond/Lease Proceeds	-	-	-	-	-	-	-
Miscellaneous	340,301	-	-	-	-	-	-
<b>Total Revenue</b>	<b>22,116,638</b>	<b>47,500</b>	<b>3,261,040</b>	<b>-</b>	<b>43,000</b>	<b>6,802,099</b>	<b>648,282</b>
<b>Other Sources:</b>							
Transfers In	3,390,968	-	751,163	-	-	2,249,904	-
Sale of Fixed Assets	55,000	-	-	-	-	-	-
Other Funds	-	-	-	-	-	-	-
DWR CIP Fund Balance	-	-	-	-	-	-	-
Budgeted Fund Balance	3,255,898	-	124,016	323,227	65,000	-	-
<b>Total Other Sources</b>	<b>6,701,866</b>	<b>-</b>	<b>875,179</b>	<b>323,227</b>	<b>65,000</b>	<b>2,249,904</b>	<b>-</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 28,818,504</b>	<b>\$ 47,500</b>	<b>\$ 4,136,219</b>	<b>\$ 323,227</b>	<b>\$ 108,000</b>	<b>\$ 9,052,003</b>	<b>\$ 648,282</b>
<b>Expenditures:</b>							
Personal Services	\$ 17,693,618	\$ -	\$ 1,645,409	\$ 15,000	\$ -	\$ 7,609,635	\$ -
Professional & Other Svcs	3,387,235	-	376,663	61,227	108,000	551,048	-
Supplies & Operating Cgs	2,360,335	-	902,747	167,000	-	377,815	-
Capital Outlay	48,000	-	1,021,400	80,000	-	30,000	-
Non -Departmental	-	-	-	-	-	-	-
Agency Allocations	252,720	-	-	-	-	-	-
Contingency	617,000	-	-	-	-	-	-
Gainesville CVB	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-
Payments to Others	-	-	-	-	-	-	549,698
Indirect cost Allocation	-	-	190,000	-	-	373,505	-
Debt Service	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>24,358,908</b>	<b>-</b>	<b>4,136,219</b>	<b>323,227</b>	<b>108,000</b>	<b>8,942,003</b>	<b>549,698</b>
<b>Other Uses:</b>							
Transfers Out	4,459,596	-	-	-	-	110,000	-
Available for Debt Service/Capital	-	47,500	-	-	-	-	98,584
<b>Total Other Uses</b>	<b>4,459,596</b>	<b>47,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>110,000</b>	<b>98,584</b>
<b>Total Expenditures &amp; Other Uses</b>	<b>\$ 28,818,504</b>	<b>\$ 47,500</b>	<b>\$ 4,136,219</b>	<b>\$ 323,227</b>	<b>\$ 108,000</b>	<b>\$ 9,052,003</b>	<b>\$ 648,282</b>
<b>Beginning Fund Balance (est.)</b>	<b>\$ 10,243,266</b>	<b>\$ 380,711</b>	<b>\$ 2,816,504</b>	<b>\$ 154,680</b>	<b>\$ 5,966,465</b>	<b>\$ 474,430</b>	<b>\$ 836,343</b>
<b>Ending Fund Balance (est.)</b>	<b>\$ 6,987,368</b>	<b>\$ 380,711</b>	<b>\$ 2,692,488</b>	<b>\$ (168,547)</b>	<b>\$ 5,901,465</b>	<b>\$ 474,430</b>	<b>\$ 836,343</b>

\*\* Beginning and Ending Fund Balances are projections based on anticipated budgeted fund balance usage in FY19 and FY20.

# GOVERNMENTAL FUND TYPES

## COMBINING STATEMENT

FY2021 Budget	Information					
	Hotel/Motel Tax	Impact Fees	Tech Fund	Parks & Recreation	Capital Projects	Debt Service
<b>Revenues:</b>						
Ad Valorem Taxes	\$ -	\$ -	\$ -	\$4,064,427	\$ -	\$2,816,376
Other Taxes	886,160	-	-	-	6,469,800	-
Licenses & Permits	-	955,000	-	-	-	-
Fines	-	-	42,000	-	-	-
Interest	425	11,000	2,700	27,250	-	28,100
Intergovernmental	-	-	-	-	893,800	-
Charges for Services	-	-	-	837,151	-	-
Bond/Lease Proceeds	-	-	-	-	645,000	-
Miscellaneous	-	29,536	-	707,250	-	-
<b>Total Revenue</b>	<b>886,585</b>	<b>995,536</b>	<b>44,700</b>	<b>5,636,078</b>	<b>8,008,600</b>	<b>2,844,476</b>
<b>Other Sources:</b>						
Transfers In	-	-	-	-	1,319,447	209,354
Sale of Fixed Assets	-	-	-	-	-	-
Other Funds	-	-	-	-	838,200	-
DWR CIP Fund Balance	-	-	-	-	25,000,000	-
Budgeted Fund Balance	-	-	-	-	-	-
<b>Total Other Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>27,157,647</b>	<b>209,354</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 886,585</b>	<b>\$ 995,536</b>	<b>\$ 44,700</b>	<b>\$ 5,636,078</b>	<b>\$ 35,166,247</b>	<b>\$ 3,053,830</b>
<b>Expenditures:</b>						
Personal Services	\$ -	\$ -	\$ -	\$ 3,245,010	\$ -	\$ -
Professional & Other Svcs	-	-	44,700	1,133,965	-	-
Supplies & Operating Cgs	-	-	-	1,042,103	-	-
Capital Outlay	-	-	-	15,000	35,166,247	-
Non -Departmental	-	-	-	-	-	-
Agency Allocations	-	-	-	150,000	-	-
Contingency	-	-	-	-	-	-
Gainesville CVB	775,815	-	-	-	-	-
Insurance	-	-	-	-	-	-
Payments to Others	-	-	-	-	-	-
Indirect cost Allocation	-	-	-	50,000	-	-
Debt Service	-	-	-	-	-	2,979,581
<b>Total Expenditures</b>	<b>775,815</b>	<b>-</b>	<b>44,700</b>	<b>5,636,078</b>	<b>35,166,247</b>	<b>2,979,581</b>
<b>Other Uses:</b>						
Transfers Out	110,770	29,536	-	-	-	-
Available for Debt Service/Capital	-	966,000	-	-	-	74,249
<b>Total Other Uses</b>	<b>110,770</b>	<b>995,536</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>74,249</b>
<b>Total Expenditures &amp; Other Uses</b>	<b>\$ 886,585</b>	<b>\$ 995,536</b>	<b>\$ 44,700</b>	<b>\$ 5,636,078</b>	<b>\$ 35,166,247</b>	<b>\$ 3,053,830</b>
<b>Beginning Fund Balance (est.)</b>	<b>\$ 121,840</b>	<b>\$ 840,419</b>	<b>\$ 222,308</b>	<b>\$ 3,540,990</b>	<b>\$ 17,690,885</b>	<b>\$ 3,143,274</b>
<b>Ending Fund Balance (est.)</b>	<b>\$ 121,840</b>	<b>\$ 840,419</b>	<b>\$ 222,308</b>	<b>\$ 3,540,990</b>	<b>\$ 17,690,885</b>	<b>\$ 3,143,274</b>

\*\* Beginning and Ending Fund Balances are projections based on anticipated budgeted fund balance usage in FY19 and FY20.

# GOVERNMENTAL FUND TYPES

## COMBINING STATEMENT

FY2021 Budget	Gainesville CVB	Land Bank Authority	Total
<b>Revenues:</b>			
Ad Valorem Taxes	\$ -	\$ -	\$ 17,751,263
Other Taxes	-	-	20,206,719
Licenses & Permits	-	-	1,502,393
Fines	-	-	792,552
Interest	5,000	-	733,680
Intergovernmental	775,815	-	5,698,925
Charges for Services	96,400	-	3,804,130
Bond/Lease Proceeds	-	-	645,000
Miscellaneous	373,512	-	1,450,599
<b>Total Revenue</b>	<b>1,250,727</b>	<b>-</b>	<b>52,585,261</b>
<b>Other Sources:</b>			
Transfers In	-	-	7,920,836
Sale of Fixed Assets	-	-	55,000
Other Funds	-	-	838,200
DWR CIP Fund Balance	-	-	25,000,000
Budgeted Fund Balance	28,484	75,000	3,871,625
<b>Total Other Sources</b>	<b>28,484</b>	<b>75,000</b>	<b>37,685,661</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 1,279,211</b>	<b>\$ 75,000</b>	<b>\$ 90,270,922</b>
<b>Expenditures:</b>			
Personal Services	\$ 684,116	\$ -	\$ 30,892,788
Professional & Other Svcs	463,967	75,000	6,201,805
Supplies & Operating Cgs	121,128	-	4,971,128
Capital Outlay	-	-	36,360,647
Non -Departmental	-	-	-
Agency Allocations	-	-	402,720
Contingency	-	-	617,000
Gainesville CVB	-	-	775,815
Insurance	-	-	-
Payments to Others	-	-	549,698
Indirect cost Allocation	-	-	613,505
Debt Service	-	-	2,979,581
<b>Total Expenditures</b>	<b>1,269,211</b>	<b>75,000</b>	<b>84,364,687</b>
<b>Other Uses:</b>			
Transfers Out	10,000	-	4,719,902
Available for Debt Service/Capital	-	-	1,186,333
<b>Total Other Uses</b>	<b>10,000</b>	<b>-</b>	<b>5,906,235</b>
<b>Total Expenditures &amp; Other Uses</b>	<b>\$ 1,279,211</b>	<b>\$ 75,000</b>	<b>\$ 90,270,922</b>
<b>Beginning Fund Balance (est.)</b>	<b>\$ 640,177</b>	<b>\$ -</b>	<b>\$ 47,072,292</b>
<b>Ending Fund Balance (est.)</b>	<b>\$ 611,693</b>	<b>\$ (75,000)</b>	<b>\$ 43,200,667</b>

\*\* Beginning and Ending Fund Balances are  
projections based on anticipated budgeted fund  
balance usage in FY19 and FY20.



CITY OF  
**GAINESVILLE**

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**FINANCIAL SERVICES**

# PROPRIETARY FUND TYPES

## COMBINING STATEMENT

FY2021 Budget	Airport	Golf Course	Water Resources	Solid Waste
<b>Revenues:</b>				
Charges for Services	\$ 1,004,251	\$ 1,118,004	\$ 71,915,461	\$ 3,009,920
Intergovernmental	-	-	-	-
Interest	1,200	-	400,000	7,500
Insurance	-	-	-	-
Lease/Bond Proceeds	-	-	-	-
Miscellaneous	4,011	-	910,395	-
<b>Total Revenue</b>	<b>1,009,462</b>	<b>1,118,004</b>	<b>73,225,856</b>	<b>3,017,420</b>
<b>Other Sources:</b>				
Transfers In	-	279,082	-	-
Budgeted Net Position	-	-	-	383,484
<b>Total Other Sources</b>	<b>-</b>	<b>279,082</b>	<b>-</b>	<b>383,484</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 1,009,462</b>	<b>\$ 1,397,086</b>	<b>\$ 73,225,856</b>	<b>\$ 3,400,904</b>
<b>Expenses:</b>				
Personal Services	68,869	625,059	17,126,196	1,439,346
Professional & Other Services	240,126	187,147	11,531,690	1,138,706
Supplies & Operating Charges	62,700	265,600	11,794,502	206,400
Capital Outlay	428,206	13,500	1,300,000	470,000
Debt Service	-	305,780	17,064,024	-
Indirect Cost Allocation	209,561	-	1,290,306	146,452
Miscellaneous	-	-	-	-
Insurance	-	-	-	-
<b>Total Expenses</b>	<b>\$ 1,009,462</b>	<b>\$ 1,397,086</b>	<b>\$ 60,106,718</b>	<b>\$ 3,400,904</b>
<b>Other Uses:</b>				
Transfers Out	-	-	13,119,138	-
<b>Total Other Uses</b>	<b>-</b>	<b>-</b>	<b>13,119,138</b>	<b>-</b>
<b>Total Expenses &amp; Other Uses</b>	<b>\$ 1,009,462</b>	<b>\$ 1,397,086</b>	<b>\$ 73,225,856</b>	<b>\$ 3,400,904</b>
<b>Est. Beginning Net Position</b>	<b>\$ 10,375,796</b>	<b>\$ 392,032</b>	<b>\$ 459,917,420</b>	<b>\$ 2,651,303</b>
<b>Est. Ending Net Position</b>	<b>\$ 10,375,796</b>	<b>\$ 392,032</b>	<b>\$ 459,917,420</b>	<b>\$ 2,267,819</b>

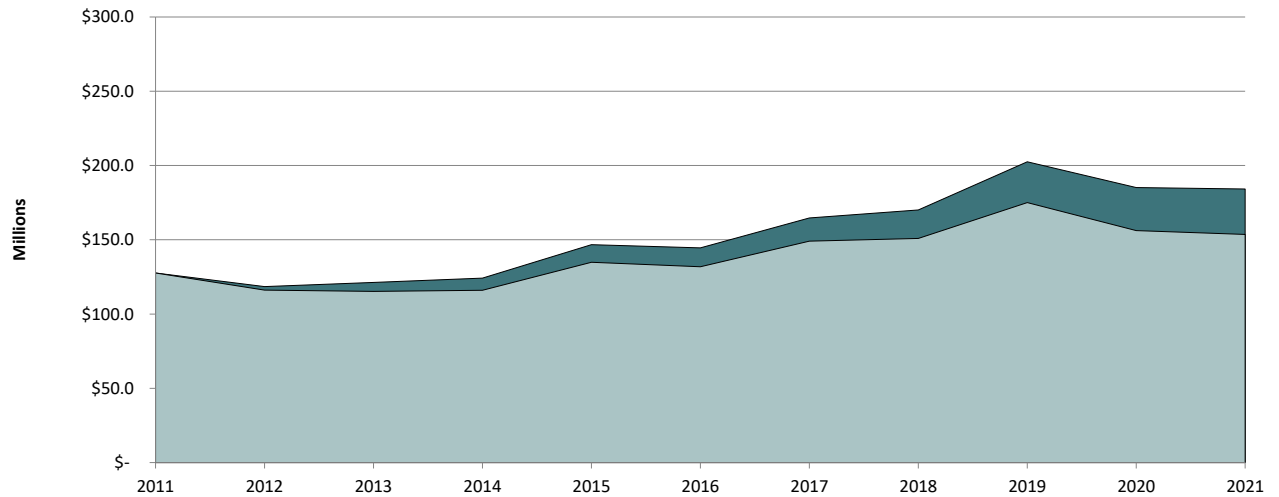
# PROPRIETARY FUND TYPES

## COMBINING STATEMENT

FY2021 Budget	General Insurance	Employee Benefits	Vehicle Services	Total
<b>Revenues:</b>				
Charges for Services	\$ 1,971,275	\$ 9,236,535	\$ 2,600,244	\$ 90,855,690
Intergovernmental	-	-	-	-
Interest	15,000	55,000	-	478,700
Insurance	-	-	-	-
Lease/Bond Proceeds	-	-	-	-
Miscellaneous	-	-	-	914,406
<b>Total Revenue</b>	<b>1,986,275</b>	<b>9,291,535</b>	<b>2,600,244</b>	<b>92,248,796</b>
<b>Other Sources:</b>				
Transfers In	-	-	-	279,082
Budgeted Net Position	38,121	995,300	-	1,416,905
<b>Total Other Sources</b>	<b>38,121</b>	<b>995,300</b>	<b>-</b>	<b>1,695,987</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 2,024,396</b>	<b>\$ 10,286,835</b>	<b>\$ 2,600,244</b>	<b>\$ 93,944,783</b>
<b>Expenses:</b>				
Personal Services	-	-	406,266	19,665,736
Professional & Other Services	971,725	-	63,414	14,132,808
Supplies & Operating Charges	875,000	-	2,130,564	15,334,766
Capital Outlay	-	-	-	2,211,706
Debt Service	-	-	-	17,369,804
Indirect Cost Allocation	177,671	-	-	1,823,990
Miscellaneous	-	2,208,902	-	2,208,902
Insurance	-	8,077,933	-	8,077,933
<b>Total Expenses</b>	<b>\$ 2,024,396</b>	<b>\$ 10,286,835</b>	<b>\$ 2,600,244</b>	<b>\$ 80,825,645</b>
<b>Other Uses:</b>				
Transfers Out	-	-	-	13,119,138
<b>Total Other Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,119,138</b>
<b>Total Expenses &amp; Other Uses</b>	<b>\$ 2,024,396</b>	<b>\$ 10,286,835</b>	<b>\$ 2,600,244</b>	<b>\$ 93,944,783</b>
<b>Est. Beginning Net Position</b>	<b>\$ 595,779</b>	<b>\$ 4,534,514</b>	<b>\$ 406,326</b>	<b>\$ 478,873,170</b>
<b>Est. Ending Net Position</b>	<b>\$ 557,658</b>	<b>\$ 3,539,214</b>	<b>\$ 406,326</b>	<b>\$ 477,456,265</b>

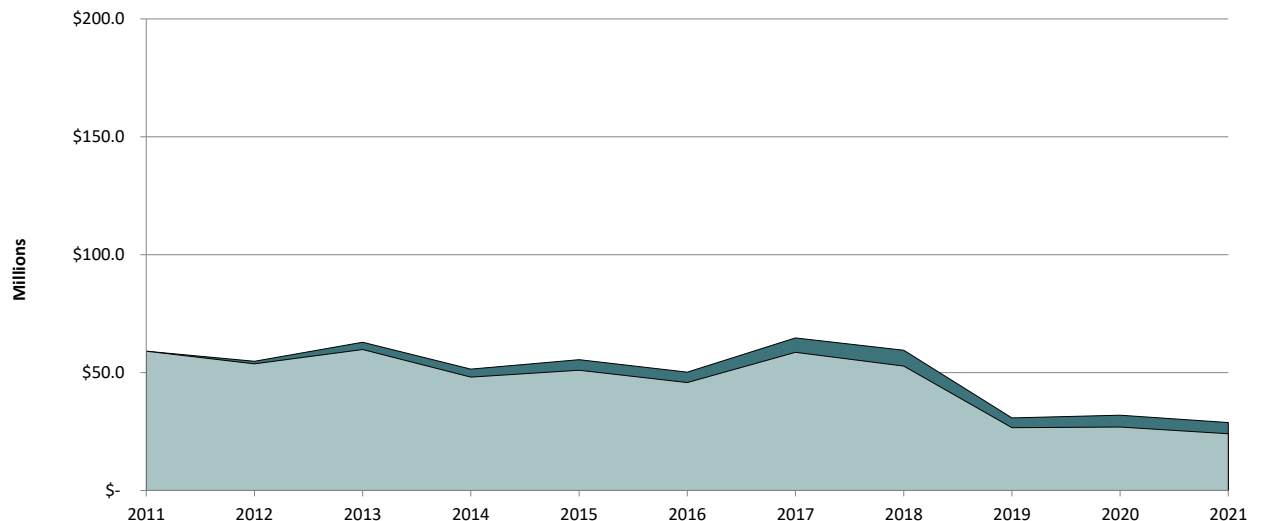
# BUDGET HISTORY

**ALL FUNDS**  
Adopted Budget vs. Constant Dollars



<b>Budget</b>	127.6	118.5	121.3	124.2	146.7	144.5	164.7	170.1	202.5	185.2	184.2
<b>Constant</b>	127.6	116.1	115.3	116.0	134.8	131.8	149.1	150.9	175.0	156.2	153.6

**GENERAL FUND**  
Adopted Budget vs. Constant Dollars



<b>Budget</b>	59.1	54.8	62.9	51.5	55.5	50.2	64.7	59.5	30.8	31.9	28.8
<b>Constant</b>	59.1	53.7	59.8	48.1	51.0	45.8	58.6	52.8	26.6	26.9	24.0

The information presented above depicts Gainesville's adopted budget history for all funds combined and the General Fund for the years indicated (excluding transfers). The top line of each graph indicates the budget in actual dollars while the lower line represents the same budget restated in dollars of constant value at the purchasing power of the earliest year presented. In other words, the lower line removes inflation and represents only real growth in budget values. \*Increase in 2019 due to the addition of Water Resources Capital into the budget process and an increased number of projects in the 2019. Also during FY2019, the Fire Department was moved to a special district and removed from the General Fund.

CITY OF  
**GAINESVILLE**

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**FINANCIAL SERVICES**

***FUND BALANCE / TOTAL NET POSITION***  
FIVE YEAR HISTORY

FUNDS	FY 2017	FY 2018	FY 2019	Projected FY 2020	Projected FY 2021
<b>MAJOR FUND(S):</b>					
<b>GOVERNMENTAL FUND</b>					
General Fund	11,926,835	13,264,411	13,708,575	10,243,266	6,987,368
<b>Total Major Fund Balance:</b>	<b>11,926,835</b>	<b>13,264,411</b>	<b>13,708,575</b>	<b>10,243,266</b>	<b>6,987,368</b>
<b>NON-MAJOR FUND(S):</b>					
<b>Total Non-Major Fund Balance:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL MAJOR &amp; NON-MAJOR FUND BALANCE</b>	<b>\$ 11,926,835</b>	<b>\$ 13,264,411</b>	<b>\$ 13,708,575</b>	<b>\$ 10,243,266</b>	<b>\$ 6,987,368</b>
<b>MAJOR FUNDS:</b>					
<b>CAPITAL PROJECT &amp; DEBT SERVICE FUND</b>					
Debt Service Fund	1,957,286	2,800,213	3,143,274	3,143,274	3,143,274
<b>Total Major Fund Balance:</b>	<b>1,957,286</b>	<b>2,800,213</b>	<b>3,143,274</b>	<b>3,143,274</b>	<b>3,143,274</b>
<b>NON-MAJOR FUND(S):</b>					
Capital Project Fund(s)	14,395,648	18,940,885	18,940,885	17,690,885	17,690,885
<b>Total Non-Major Fund Balance:</b>	<b>14,395,648</b>	<b>18,940,885</b>	<b>18,940,885</b>	<b>17,690,885</b>	<b>17,690,885</b>
<b>TOTAL MAJOR &amp; NON-MAJOR FUND BALANCE</b>	<b>\$ 16,352,934</b>	<b>\$ 21,741,098</b>	<b>\$ 22,084,159</b>	<b>\$ 20,834,159</b>	<b>\$ 20,834,159</b>
<b>MAJOR FUND:</b>					
<b>SPECIAL REVENUE FUNDS</b>					
Fire Services District	-	-	774,430	474,430	474,430
<b>Total Major Fund Balance:</b>	<b>-</b>	<b>-</b>	<b>774,430</b>	<b>474,430</b>	<b>474,430</b>
<b>NON-MAJOR FUNDS:</b>					
Community Service Ctr	2,634,097	2,671,567	2,966,504	2,816,504	2,692,488
Confiscated Assets	548,562	550,300	477,907	154,680	(168,547)
Economic Development Fund	4,943,942	5,100,972	6,031,465	5,966,465	5,901,465
Cable TV Fund	119,358	120,392	122,739	122,739	-
Hotel/Motel Tax	63,327	134,965	121,840	121,840	121,840
Impact Fees Fund	2,097,146	2,751,979	3,244,266	840,419	840,419
Information Technology Fund	263,485	124,997	222,308	222,308	222,308
Tax Allocation District Fund	917,527	1,078,918	1,101,886	836,343	836,343
Land Bank Authority	-	-	-	-	(75,000)
Gainesville CVB	544,363	409,097	640,177	640,177	611,693
Cemetery Trust Fund	290,135	293,273	380,711	380,711	380,711
<b>Total Non-Major Fund Balance:</b>	<b>12,421,942</b>	<b>13,236,460</b>	<b>15,309,803</b>	<b>12,102,186</b>	<b>11,363,720</b>
<b>TOTAL MAJOR &amp; NON-MAJOR FUND BALANCE</b>	<b>\$ 12,421,942</b>	<b>\$ 13,236,460</b>	<b>\$ 16,084,233</b>	<b>\$ 12,576,616</b>	<b>\$ 11,838,150</b>
<b>NON-MAJOR FUND:</b>					
<b>COMPONENT UNIT</b>					
Parks & Recreation	2,438,951	2,508,185	3,540,990	3,540,990	3,540,990
<b>Total Non-Major Fund Balance</b>	<b>2,438,951</b>	<b>2,508,185</b>	<b>3,540,990</b>	<b>3,540,990</b>	<b>3,540,990</b>
<b>TOTAL MAJOR &amp; NON-MAJOR FUND BALANCE</b>	<b>2,438,951</b>	<b>2,508,185</b>	<b>3,540,990</b>	<b>3,540,990</b>	<b>3,540,990</b>
<b>GRAND TOTAL FUND BALANCE:</b>	<b>\$ 43,140,662</b>	<b>\$ 50,750,154</b>	<b>\$ 55,417,957</b>	<b>\$ 47,195,031</b>	<b>\$ 43,200,667</b>
<b>MAJOR FUNDS:</b>					
<b>PROPRIETARY FUNDS</b>					
Water Resources	407,983,339	432,741,783	459,917,420	459,917,420	459,917,420
<b>Total Major Net Position:</b>	<b>\$ 407,983,339</b>	<b>\$ 432,741,783</b>	<b>\$ 459,917,420</b>	<b>\$ 459,917,420</b>	<b>\$ 459,917,420</b>
<b>NON-MAJOR FUNDS:</b>					
Employee Benefits	\$ 4,821,722	\$ 5,573,557	\$ 5,239,634	\$ 4,534,514	\$ 3,539,214
Airport	9,293,751	9,010,965	10,375,796	10,375,796	10,375,796
Solid Waste	2,183,199	2,542,488	3,115,236	2,651,303	2,267,819
Golf Course	(95,582)	211,875	392,032	392,032	392,032
General Insurance	586,805	603,152	654,853	595,779	557,658
Vehicle Services	406,326	406,326	406,326	406,326	406,326
<b>Total Non-Major Net Assets:</b>	<b>\$ 17,196,221</b>	<b>\$ 18,348,363</b>	<b>\$ 20,183,877</b>	<b>\$ 18,955,750</b>	<b>\$ 17,538,845</b>
<b>TOTAL MAJOR AND NON-MAJOR NET POSITION:</b>	<b>\$ 425,179,560</b>	<b>\$ 451,090,146</b>	<b>\$ 480,101,297</b>	<b>\$ 478,873,170</b>	<b>\$ 477,456,265</b>
<b>GRAND TOTAL FUND BALANCE &amp; NET POSTION:</b>	<b>\$ 468,320,222</b>	<b>\$ 501,840,300</b>	<b>\$ 535,519,254</b>	<b>\$ 526,068,201</b>	<b>\$ 520,656,932</b>

\*\* FY20 and FY21 are projections based on anticipated budgeted fund balance usage in FY20 and FY21; however, these numbers do not reflect FY20 actual balances. Actual fund balances can be found in the FY20 CAFR.



**Fund Balance/Net Position****Fund Balance/Net Position**

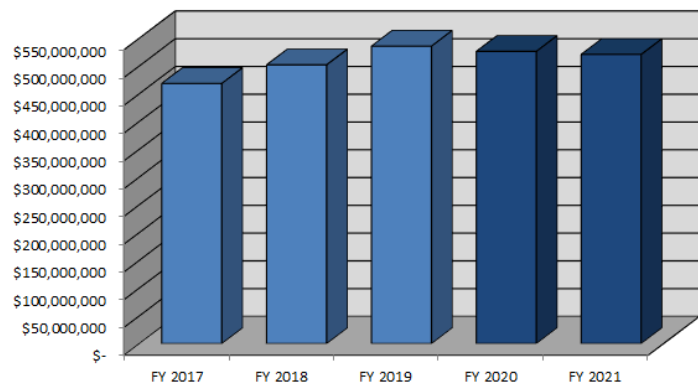
The City of Gainesville is made up of many different funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.

Each fund represented in the City of Gainesville's Budget, also maintains a Fund Balance or Net Position depending on the type of fund. A fund balance is funds on hand at year-end resulting from collections of revenue in excess of anticipations and/or unexpended appropriations, which are included as a revenue source in the budget of the ensuing year. A fund balance is maintained under Governmental type funds and may be separated in several categories, for example; assigned, committed, non-spendable, restricted and un-designated. Net Position is a fund equity account which reflects accumulated net earnings (or losses) of proprietary fund. As in the case of fund balance, net position may include certain reservations of fund equity.

**Fund Balance/Net Position Summary**

In the Fiscal year 2021 Budget, the fund balances/net positions are projected for each fund. It is projected that there will be a 1.03% decline in the total fund balance/net position. This decreases the total projected fund balances/net positions from \$526,068,201 to \$520,656,932

**Five Year Total Fund Balance/Net Position  
Trend**

**Changes in Projected Fund Balance of 10%**

In total there are 23 appropriated funds listed in the fund balance summary. of these 23 funds, 5 funds are projected to experience a change in their fund balance/net position greater than 10%. These funds are listed in the detail below:

<u>Fund Name:</u>	<u>% of Change</u>	<u>Amount of Change</u>
General Fund	-31.79%	\$3,255,8998
(General Fund change is because of the use of prior year surplus to capital)		
Confiscated Assets	-208.96%	\$323,227
(Confiscated Assets change is due to one time purchases)		
Cable TV Fund	-100.00%	\$122,730
(Cable TV Fund change is due to the closure of this fund)		
Employee Benefits Fund	-21.95%	\$995,300
(Employee Benefits Fund change is due to the continued increasing insurance cost)		
Solid Waste Fund	-18.97%	\$248,791
(Solid Waste Fund change is due to one time purchases in capital outlay)		

CITY OF  
**GAINESVILLE**

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**FINANCIAL SERVICES**

## ***CAPITAL AND DEBT***

*This section displays Capital Projects and Debt .  
This section contains the CIP Process, Capital Achievements,  
Five-Year CIP Projections, Operating Impact, CIP Calendar, Current Year CIP,  
Debt Service Fund, Bond Debt Service Schedules, Lease Purchase Schedule,  
And Debt Service Projections.*

City of

# GAINESVILLE

## Capital Improvement Program

### Definitions

#### Capital Expenditure:

This item refers to the outflow of funds for goods and services obtained at \$20,000 or more.

#### Capital Projects Funds:

Budgets for capital projects shall not lapse at the end of a fiscal year, but shall remain in effect until project completion or re-appropriation by City Council Resolution.

#### Capital Project:

Projects that result in the acquisition of construction of capital assets of a local government, which are of a long-term and permanent nature at \$20,000 or more. Such assets include, but are not limited to, land, buildings and related improvements, streets and highways, bridges, sewers, and parks.

#### Capital Project Budget:

An approved current year list of capital projects is provided here-in. Included, is the project type, priority ranking, managing department, description, legal mandates, health and safety impacts, economic development impacts, environmental effect, aesthetic, social effects, funding source(s), itemized anticipated project costs, future operating impact, distributional effects, disruptions or inconveniences, and impact of deferral.

### Introduction

This section contains the information detailing all capital improvements and purchases including roads, land or buildings, and the purchase of major machinery and equipment for the next five years. Any items \$20,000 or more, will be included in this plan. Fiscal Year 1994 was the first year a formal Capital Improvements Program was prepared by the City of Gainesville.

### Purpose

The benefits of this process to the City are considerable, including:

- Provides for the orderly replacement of infrastructure, facilities, and equipment.
- Identifies capital needs several years before funding and implementation occur, allowing adequate time for careful planning.
- Facilitates efficient allocation of limited financial resources.
- Encourages and enhanced bond rating.
- Educates management and the City Council on departmental needs.
- Provides an important relations tool, as it helps the taxpayer better understand the community's problems and what is being done to address them.



City of

# GAINESVILLE

## Capital Improvement Program

### Capital Improvement Program Process

Projects included in the Capital Improvement Program are derived from a needs assessment performed by the City Council, senior management and city staff throughout the year. During the budget process, these requests are carefully reviewed by a capital program committee made up of the City Manager, Assistant City Manager, Chief Financial Officer, Deputy Chief Financial Officer, and Budget and Purchasing Manager. Concurrently, requests for additional funding for preexisting projects are folded into the package along with new submissions. Projects are compiled based on the specified ranking criteria, discussed in detail, and then carefully considered to identify the projects most likely to be recommended for current year funding. These projects are then presented to City Council as recommended projects for their review and advisement. As presented, the capital projects in this budget book are either Fiscal Year 2020, with funding approved, or are future projects, not yet approved, but identified as key items for future consideration.

### Project Evaluation Criteria

The City reviews each recommended capital improvement project based on 9 evaluation criteria to determine which projects are the most advantageous to pursue. The evaluation criteria are:

- Legal mandates
- Health and safety impacts
- Distributional effects
- Impact of deferral
- Fiscal and budget impacts
- Economic development impacts
- Disruption/Inconvenience
- Inter-jurisdictional effects
- Environmental, Aesthetic and Social effects.

### Critical Need Ranking Criteria

The Department presenting the proposed capital improvement is required to give each one of their projects presented a critical need ranking, the priority ranking criteria are:

A. Essential: A project that meets most of the evaluation criteria is necessary and without its completion, the City will not be able to maintain its mission.

B. Desirable: A project that meets a few of the evaluation criteria and will enhance the City's mission.

C. Acceptable: A project that meets any one of the evaluation criteria and will enhance the City's mission.

D. Deferrable: A project that meets any one of the evaluation criteria, will enhance the City's mission, but can be deferred to a future year without significant material loss.

### Priority Ranking

The Department, along with the critical need ranking, ranks each project in order of importance, with 1 being the highest priority. After review of the proposed capital improvements, the Capital Improvement Evaluation Team will then organize all proposed capital improvements based on these rankings and determine which capital improvements will be presented with the proposed budget.

# City of GAINESVILLE

## Capital Improvement Program

### Fiscal Year 2020 Capital Achievements

During Fiscal Year 2020, the City of Gainesville continued its Police Vehicle Replacement program, spending approximately \$275,000, during fiscal year 2020.

Also, during the 2020 budget year, the City of Gainesville, continued its roadway patching, roadway paving, sidewalk paving and street maintenance programs. These programs, along with other infrastructure improvement projects, generated infrastructure improvements of approximately \$18,003,816.

Other capital purchases and enhancements were made. Total Capital improvements were \$31,476,188, which is approximately \$32 million less than FY2019 capital improvements. This appears to be a large decrease in one year however, the large decrease is due to a an increase investment from Water Resource Fund's capital in the budget starting in FY2019.

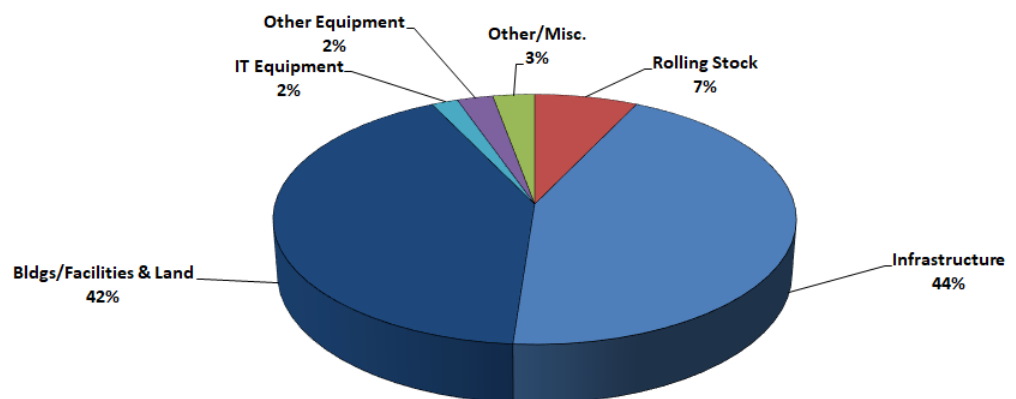


### Fiscal Year 2021 Capital Summary

The Fiscal Year 2021 Capital Improvements Program Budget proposes an investment of \$127.3 million in the City of Gainesville's Capital Improvement Program over the next five years. As a municipality, the City of Gainesville is responsible for providing a certain level of service to the public. In order to maintain this level of service, the City must furnish and maintain its capital assets, such as roadways, public safety equipment, and parks. Fiscal Year 2021 continues the City's commitment to roads, drainage systems, and other public infrastructures.

As the Capital Improvement Program General Government Expenses by Category chart indicates, expenditures on infrastructure replacement and renovations total \$15,475,000 or 44% of the FY2021 expenditures, of which \$800,000 is for street resurfacing projects. Vehicles and Equipment make up 7% of the FY2021 expenditures, totaling \$2,521,466. Included in this category is \$290,000 for replacement police vehicles. The Capital Improvements budget of \$35,166,247 is slightly up from FY2020 capital improvement budget of \$31,476,188.

Expenses by Category



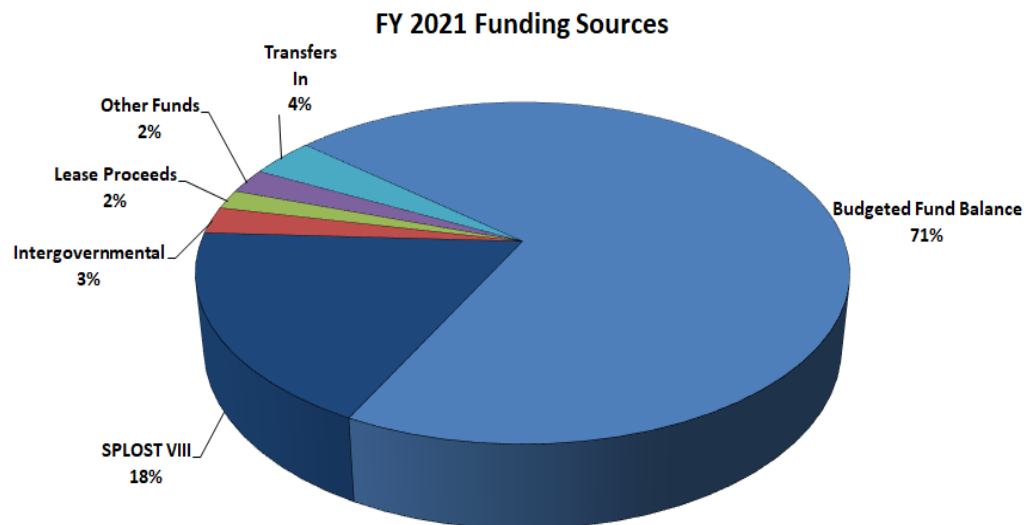


# City of GAINESVILLE

## Capital Improvement Program

### Funding of CIP

Over the past year, we have seen the Economy reach an all time high since 2008 and then we watched it plummet during a World Wide pandemic. This has made funding Capital Improvements increasingly difficult, however; the City has been very diligent in searching for new ways to fund needed capital improvements. Generally, smaller projects may be funded through the General Fund operating budget, but larger projects may require additional funding sources. Some of these sources may consist of grant funds, Special Local Option Sales Tax (SPLOST), private contributions and general obligation or revenue bonds.



Budget Fund Balance, represents the largest funding source for the FY2021 budget which is typically operating surplus from the previous year. Other funding sources, such as SPLOST and Transfers-in make up 18% and 4% respectively.





### Need for Capital Projects

Over the past several years, the Capital Improvement Program has become an “only needed” type program as the available funding sources have diminished. Going forward the City must continue to analyze the capital and operating cost associated with each project, along with the Federal and State requirements.

The impact of many factors, along with the well-being of our citizens, is what drives the need for a well-managed Capital Improvement Program. Although, extensive cost analysis plays a heavy role in planning for capital improvement, these improvements must coincide with the City's overall vision and core values. As the city plans for future improvements, each new project will continue to be weighed against the City mission and core values, along with the future impact that may be placed on the City.

### Capital Improvement Program (CIP) Funds

Governmental Funds represent the funds that most government functions finance.

- Fund 350 - General Government Capital Projects Fund: The General Government Capital Project Fund accounts for purchases of \$20,000 or more, whose funding source(s) do not include SPLOST Funds or Grant Funds.
- Fund 320 - Special Purpose Local Option Sales Tax (SPLOST) Capital Projects Fund: The SPLOST Capital Projects Fund accounts for capital purchases or improvements of \$20,000 or more, whose funding source(s) includes SPLOST funds. Any project that utilizes SPLOST funds must be accounted for in the SPLOST CIP fund. Projects accounted for in this fund may also receive funds from other sources, such as grant funds, general government funds, etc.
- Fund 340 - Grant Capital Projects Fund: The Grant Capital Projects Fund accounts for purchases of \$20,000 or more, whose funding source(s) include Grant funds, but does not include any SPLOST funds. Projects accounted for in this fund may also receive funds from other sources, except SPLOST funds.
- Fund 390 - Parks and Recreation Capital Projects Fund: The Parks and Recreation Capital Projects Fund accounts for purchases of \$20,000 or more, whose funding source(s) includes Parks and Recreation funds. These projects may also include other funding sources except SPLOST and Grants Funds.

Enterprise Funds - represent the funds that operate most similarly to a business.

- Fund 308 - Public Utilities Capital Projects Fund: The Public Utilities Capital Projects Fund accounts for capital purchases of \$50,000 or more, for supporting Public Utilities operations. These projects may also include other funding sources except SPLOST and Grant Funds.

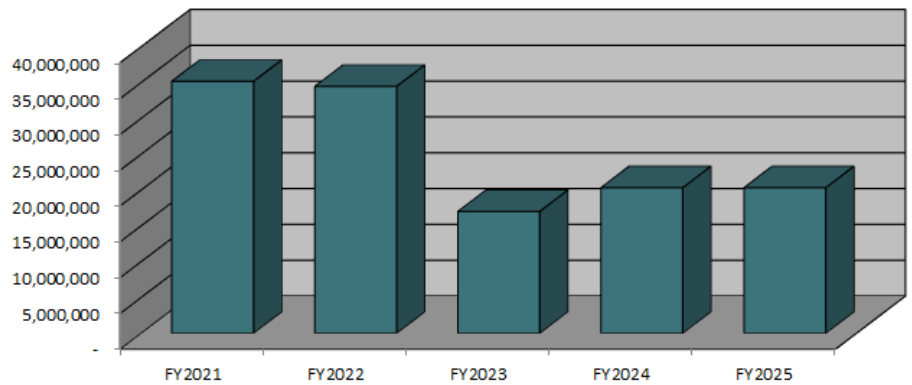
City of

# GAINESVILLE

## Capital Improvement Program



The Fiscal Year 2021 Capital Improvements Program shows a five-year projection of the City of Gainesville's needed services, as presented by the departments; however, not all projects were funded for FY2021. The majority of the Five-Year Plan is anticipated in FY 2021; however, every year is decisively assessed and available funding is excessively analyzed before a decision is made to fund a specific project.



Category	FY2021	FY2022	FY2023	FY2024	FY2025
General Government Funds	\$ 7,649,247	\$ 16,724,244	\$ 8,685,966	\$ 12,751,966	\$ 12,986,811
Enterprise Funds	25,717,000	14,842,800	5,920,000	6,175,000	\$ 5,750,000
Component Unit	1,800,000	2,892,650	2,397,500	1,397,500	1,587,500
Total	\$ 35,166,247	\$ 34,459,694	\$ 17,003,466	\$ 20,324,466	\$ 20,324,311

## FY 2021 FIVE YEAR CAPITAL IMPROVEMENTS SUMMARY

5YR PROJECT REQUEST							
Project Name	FY2021	FY2022	FY2023	FY2024	FY2025	5YR Total	5yr Operating Impact
<b>City Manager's Office</b>							
Downtown Parking & Pedestrian Improvements	1,503,334	1,500,000	1,500,000	1,500,000	1,500,000	7,503,334	45,000
Administration Building Renovation	25,000	-	-	-	-	25,000	-
Municipal Code Update	15,000	-	-	-	-	15,000	-
Placemaking Implementation	50,000	-	-	-	-	50,000	-
Fleet Van	50,000	-	-	-	-	50,000	-
Demolition Program	50,000	-	-	-	-	50,000	-
Multi-Purpose Room Enhancements	61,500	-	-	-	-	61,500	-
Signage Program	75,000	-	-	-	-	75,000	-
Midtown Greenway Park	250,000	-	-	-	-	250,000	-
Elachee Bridge	-	150,000	200,000	-	-	350,000	-
Land Bank Authority	-	25,000	-	-	-	25,000	-
Boathouse Renovations	-	500,000	-	-	-	500,000	-
<b>Subtotal</b>	<b>2,079,834</b>	<b>2,175,000</b>	<b>1,700,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>8,954,834</b>	<b>45,000</b>
<b>Financial Services</b>							
New World Module Enhancements	130,000	-	-	-	-	130,000	-
<b>Subtotal</b>	<b>130,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>130,000</b>	<b>-</b>
<b>Information Technologies</b>							
Network Upgrade	150,000	144,500	144,500	144,500	144,500	728,000	-
Multi-Purpose Room Technology	48,425	-	-	-	-	48,425	-
Expansion of Disk Storage	-	70,000	200,000	70,000	200,000	540,000	-
<b>Subtotal</b>	<b>198,425</b>	<b>214,500</b>	<b>344,500</b>	<b>214,500</b>	<b>344,500</b>	<b>1,316,425</b>	<b>-</b>
<b>Community Development Dept</b>							
Comprehensive Plan Update	75,000	75,000	-	-	-	150,000	-
Code Enforcement Vehicles	-	38,000	-	-	-	38,000	-
Midtown Greenway - Phase II	-	100,000	-	-	-	100,000	-
<b>Subtotal</b>	<b>75,000</b>	<b>213,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>288,000</b>	<b>-</b>
<b>Police</b>							
Vehicle Replacement Program	290,000	335,000	320,000	385,000	385,000	1,715,000	-
Portable Radios	93,522	65,278	-	-	-	158,800	-
Vehicle Mobile Data Terminal	71,000	71,000	71,000	71,000	-	284,000	-
<b>Subtotal</b>	<b>454,522</b>	<b>471,278</b>	<b>391,000</b>	<b>456,000</b>	<b>385,000</b>	<b>2,157,800</b>	<b>-</b>
<b>Fire</b>							
Two Fleet Replacement Pumper	296,466	296,466	296,466	296,466	247,311	1,433,175	56,000
Fleet Replacement Vehicles	45,000	-	-	-	-	45,000	48,000
Carbon Removal System- Station 3 & 4	30,000	-	-	-	-	30,000	-
Intersection Pre-emption	35,000	-	-	-	-	35,000	-
Fire Department Fleet Replacement Vehicle Pumper	-	740,000	-	-	-	740,000	42,000
Fire Department Squad Fleet Replacement	-	84,000	-	-	-	84,000	24,000
Fire Department New Fire Station #5	-	4,800,000	-	-	-	4,800,000	3,753,069
Fire Department Squad Fleet Replacement	-	-	89,000	-	-	89,000	16,000
Storage Building - Station #4	-	-	500,000	-	-	500,000	4,500
Fire Department Fleet Replacement Rescue Vehicle	-	-	-	1,200,000	-	1,200,000	20,000
Fire Department New Fire Station #6	-	-	-	4,800,000	-	4,800,000	2,502,046
Fire Department New Fire Station #7	-	-	-	-	4,800,000	4,800,000	1,251,023
<b>Subtotal</b>	<b>406,466</b>	<b>5,920,466</b>	<b>885,466</b>	<b>6,296,466</b>	<b>5,047,311</b>	<b>18,556,175</b>	<b>7,716,638</b>
<b>Public Lands &amp; Buildings</b>							
GAB Replacement Boiler	-	200,000	-	-	-	200,000	(30,000)
GAB 3rd Floor HVAC Remodel & Modernization	-	300,000	-	-	-	300,000	-
Painting Pedestrian Bridge	-	125,000	-	-	-	125,000	-
<b>Subtotal</b>	<b>-</b>	<b>625,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>625,000</b>	<b>(30,000)</b>
<b>Engineering Services</b>							
Transportation Plan Implementation	25,000	1,100,000	1,100,000	1,100,000	1,100,000	4,425,000	-
Street Resurfacing Program (LMIG)	250,000	550,000	550,000	550,000	550,000	2,450,000	-
Paving Program	500,000	660,000	660,000	660,000	660,000	3,140,000	-
Sidewalk Program	100,000	75,000	75,000	75,000	75,000	400,000	-
Roadway Patching Program	50,000	125,000	125,000	125,000	125,000	550,000	-
Traffic Calming and Road Safety Devices Program	40,000	40,000	40,000	40,000	40,000	200,000	-
Memorial Park Drive Improvements	250,000	-	-	-	-	250,000	-
Green Street Study Implementation	25,000	125,000	-	-	-	150,000	-
Asphalt Preservation Program	50,000	50,000	50,000	50,000	50,000	250,000	-
City Park Roundabout	450,000	-	-	-	-	450,000	-
Park Hill Drive Improvements	-	1,500,000	1,500,000	-	-	3,000,000	-
Howard Road Connector	-	-	-	575,000	2,000,000	2,575,000	-
<b>Subtotal</b>	<b>1,740,000</b>	<b>4,225,000</b>	<b>4,100,000</b>	<b>3,175,000</b>	<b>4,600,000</b>	<b>17,840,000</b>	<b>-</b>
<b>Traffic Services</b>							
Intelligent Transportation Systems (ITS)	75,000	110,000	110,000	110,000	110,000	515,000	(21,600)
Bucket Truck	150,000	-	-	-	-	150,000	(10,000)
ADA Signal Upgrades	-	75,000	-	-	-	75,000	-
Traffic Signal Upgrades	-	175,000	-	-	-	175,000	-
Industrial @ MarJac (PED) Upgrades	-	175,000	-	-	-	175,000	-
<b>Subtotal</b>	<b>225,000</b>	<b>535,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>1,090,000</b>	<b>(31,600)</b>

## FY 2021 FIVE YEAR CAPITAL IMPROVEMENTS SUMMARY

5YR PROJECT REQUEST							
Project Name	FY2021	FY2022	FY2023	FY2024	FY2025	5YR Total	5yr Operating Impact
<b>Street Maintenance</b>							
Paving Crew Dump Truck	70,000	-	-	-	-	70,000	(5,000)
Right of Way Tractor	135,000	-	-	-	-	135,000	(5,000)
Rubber Tire Loader	-	200,000	-	-	-	200,000	(5,000)
Replacement Fleet Vehicle	-	40,000	-	-	-	40,000	(5,000)
Replacement Fleet Vehicle	-	40,000	-	-	-	40,000	(5,000)
GRADALL	-	300,000	-	-	-	300,000	(5,000)
Street Sweeper	-	250,000	-	-	-	250,000	(5,000)
Replacement Skid Steer	-	-	75,000	-	-	75,000	(5,000)
<b>Subtotal</b>	<b>205,000</b>	<b>830,000</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>1,110,000</b>	<b>(40,000)</b>
<b>Stormwater</b>							
Stormwater Rehab Program	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	-
<b>Subtotal</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>5,000,000</b>	<b>-</b>
<b>Cemetery</b>							
Dump Truck	-	65,000	-	-	-	65,000	(3,600)
Cemetery Office	-	450,000	-	-	-	450,000	30,000
Columbarium	-	-	40,000	-	-	40,000	-
Retention Wall	-	-	40,000	-	-	40,000	-
<b>Subtotal</b>	<b>-</b>	<b>515,000</b>	<b>80,000</b>	<b>-</b>	<b>-</b>	<b>595,000</b>	<b>26,400</b>
<b>Community Service Center</b>							
Community Service Center Building Parking Lot Project	120,000	-	-	-	-	120,000	-
CSC and Senior Center-Surveillance Cameras	30,000	-	-	-	-	30,000	-
MOW Fleet Replacement	35,000	-	-	-	-	35,000	-
HAT-Gainesville Connection Buses, Software, Computers	950,000	-	-	-	-	950,000	-
<b>Subtotal</b>	<b>1,135,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,135,000</b>	<b>-</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>7,649,247</b>	<b>16,724,244</b>	<b>8,685,966</b>	<b>12,751,966</b>	<b>12,986,811</b>	<b>58,798,234</b>	<b>7,686,438</b>
<b>Department of Water Resources</b>							
10 Wheel Dump Truck Replacement	120,000	-	-	-	-	120,000	-
Automated Meter Infrastructure	150,000	150,000	150,000	150,000	150,000	750,000	-
Asset Management Implementation	600,000	300,000	300,000	300,000	300,000	1,800,000	-
Athens Highway Sanitary Sewer Extension	100,000	-	-	-	-	100,000	-
DWR Data Management	300,000	-	-	-	-	300,000	-
DWR System Improvements	200,000	-	-	-	-	200,000	-
Flat Creek WRF Dewatering Facility	100,000	-	-	-	-	100,000	-
Gillsville Hwy Sanitary Sewer Pump Station	100,000	-	-	-	-	100,000	-
Glenwood Drive Roundabout Utilities Relocation	300,000	-	-	-	-	300,000	-
IT Upgrades	300,000	250,000	250,000	250,000	250,000	1,300,000	-
Lakeside WTP Filter Rehabilitation	100,000	-	-	-	-	100,000	-
Lift Station Improvements	1,000,000	1,250,000	1,500,000	1,750,000	2,000,000	7,500,000	-
Linwood Membranes	1,250,000	-	-	-	-	1,250,000	-
Maintenance Facility Relocation	11,975,000	8,900,000	-	-	-	20,875,000	-
Meter Maintenance Program	750,000	750,000	750,000	750,000	750,000	3,750,000	-
Midtown Greenway Ext Stormwater Pond	1,500,000	-	-	-	-	1,500,000	-
New Water Meter Installations	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	8,750,000	-
Riverside Concrete Rehabilitation	100,000	650,000	650,000	650,000	-	2,050,000	-
Road Tractor Replacement	150,000	-	-	-	-	150,000	-
Rubber Tire Loader Replacement	145,000	-	-	-	-	145,000	-
Sanitary Sewer Main Improvements	1,500,000	-	-	-	-	1,500,000	-
Scada & Telemetry System Improvements	1,000,000	-	-	-	-	1,000,000	-
Squirrel Creek Sanitary Sewer Pump Station	100,000	-	-	-	-	100,000	-
Fleet Replacement-Utility Service Truck	130,000	-	-	-	-	130,000	-
Fleet Replacement-Utility Service Truck	130,000	-	-	-	-	130,000	-
Tank Maintenance Program	650,000	-	-	-	-	650,000	-
Water Main Improvements	100,000	-	-	-	-	100,000	-
WRF Electrical Control Upgrades	200,000	250,000	250,000	250,000	250,000	1,200,000	-
WTP Electrical Control Upgrades	200,000	250,000	250,000	250,000	250,000	1,200,000	-
<b>Subtotal</b>	<b>25,000,000</b>	<b>14,500,000</b>	<b>5,850,000</b>	<b>6,100,000</b>	<b>5,700,000</b>	<b>57,150,000</b>	<b>-</b>

FY 2021 FIVE YEAR CAPITAL IMPROVEMENTS SUMMARY

5YR PROJECT REQUEST							
Project Name	FY2021	FY2022	FY2023	FY2024	FY2025	5YR Total	5yr Operating Impact
<b>Solid Waste</b>							
Self Contained Debris Collector	240,000	-	-	-	-	240,000	(5,000)
Leaf Vacuum Machine	40,000	-	-	-	-	70,000	-
Limb & Brush Chipper	80,000	-	-	-	-	80,000	(5,000)
Light Duty Garbage Truck	40,000	-	-	-	-	40,000	7,500
Light Duty Garbage Truck	40,000	-	-	-	-	40,000	7,500
<b>Subtotal</b>	<b>470,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>470,000</b>	<b>5,000</b>
<b>Airport</b>							
Maintenance Building	45,000	-	-	-	-	45,000	-
Replacement Fleet Vehicle	40,000	-	-	-	-	40,000	-
Slope Mower	40,000	-	-	-	-	40,000	-
Grounds Maintenance Mower	42,000	-	-	-	-	42,000	-
Grounds Maintenance Tractor	80,000	-	-	-	-	80,000	-
<b>Subtotal</b>	<b>247,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>247,000</b>	<b>-</b>
<b>Golf</b>							
Walking Greens Mowers	-	82,000	-	-	-	82,000	-
Tow-Transport Carts	-	58,800	-	-	-	58,800	-
2 Riding Greens Mowers	-	75,000	-	-	-	75,000	-
Pull Behind Fairway Mower	-	-	45,000	-	-	45,000	-
2WD John Deere Tractor	-	-	25,000	-	-	25,000	-
2 Riding Tee Mowers	-	-	-	75,000	-	75,000	-
John Deere Pro Gator Diesel	-	-	-	-	25,000	25,000	-
2WD John Deere Tractor	-	-	-	-	25,000	25,000	-
<b>Subtotal</b>	<b>-</b>	<b>215,800</b>	<b>70,000</b>	<b>75,000</b>	<b>50,000</b>	<b>410,800</b>	<b>-</b>
<b>Vehicle Services</b>							
Replacement Service Truck	-	52,000	-	-	-	52,000	(4,400)
Alignment Machine	-	75,000	-	-	-	75,000	-
<b>Subtotal</b>	<b>-</b>	<b>127,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>127,000</b>	<b>(4,400)</b>
<b>TOTAL PROPRIETARY FUNDS</b>	<b>25,717,000</b>	<b>14,842,800</b>	<b>5,920,000</b>	<b>6,175,000</b>	<b>5,750,000</b>	<b>58,404,800</b>	<b>600</b>
<b>Parks and Recreation</b>							
Civic Center Renovations	900,000	-	-	-	-	900,000	-
Midtown Greenway Improvements	900,000	1,100,000	-	-	-	2,000,000	150,000
Park Signage	-	250,000	-	-	-	250,000	-
Park Restrooms	-	200,000	200,000	-	-	400,000	8,400
FMACC Fitness Center Upgrades	-	75,000	-	-	-	75,000	-
Green Street Park Renovation	-	800,000	600,000	-	-	1,400,000	70,000
FMACC Outdoor Pool	-	50,000	700,000	-	-	750,000	36,000
Playground Improvements	-	200,000	-	-	-	200,000	-
Park Vehicles	-	75,000	60,000	60,000	50,000	245,000	-
Maintenance Equipment Building	-	-	100,000	-	-	100,000	10,000
Greenway Lighting	-	-	100,000	-	-	100,000	1,500
Lanier Point Athletic Complex Improvements	-	-	500,000	-	-	500,000	-
Replacement of Fencing on Athletic Fields	-	-	100,000	-	-	100,000	-
Frances Meadows Trail Development	-	-	-	1,000,000	-	1,000,000	-
Frances Meadows Pool Resurfacing	-	-	-	300,000	-	300,000	-
Holly Park Renovations	-	-	-	-	1,500,000	1,500,000	-
<b>Subtotal</b>	<b>1,800,000</b>	<b>2,750,000</b>	<b>2,360,000</b>	<b>1,360,000</b>	<b>1,550,000</b>	<b>9,820,000</b>	<b>275,900</b>
<b>Gainesville CVB</b>							
Downtown Gainesville Street Sounds	-	22,400	-	-	-	22,400	-
Docks for LLOP	-	37,500	37,500	37,500	37,500	150,000	-
Lake Lanier Olympic Park - Park Restrooms	-	82,750	-	-	-	82,750	-
<b>Subtotal</b>	<b>-</b>	<b>142,650</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>255,150</b>	<b>-</b>
<b>TOTAL COMPONENT UNITS</b>	<b>1,800,000</b>	<b>2,892,650</b>	<b>2,397,500</b>	<b>1,397,500</b>	<b>1,587,500</b>	<b>10,075,150</b>	<b>275,900</b>
<b>TOTAL ALL FUNDS</b>	<b>35,166,247</b>	<b>34,459,694</b>	<b>17,003,466</b>	<b>20,324,466</b>	<b>20,324,311</b>	<b>127,278,184</b>	<b>7,962,938</b>



City of

# GAINESVILLE

## Capital Improvement Program

### Impact Summary

The tables on the following pages show the Five Year totals for FY2021 projects submitted during the Capital Improvement Program Phase of the budget process.

The funded projects anticipate an operating impact of \$217,400. Over the next five years, if funded, it is anticipated projects will have an operating impact of approximately \$7.9 million. The expenditures associated with the funded projects are largely due to the continued maintenance of infrastructure of maintenance agreements for equipment.

The largest operating expense of \$20,875,000 is for the Maintenance Facility relocation. This cost is anticipated to start in Fiscal Year 2021.

Other items listed, show a reduced operating impact, due to reduced maintenance of existing equipment or vehicles. As older vehicles and equipment are replaced, maintenance costs should decline, as new vehicles/equipment repairs fall under warranty.

### Operating Impact

During the capital improvement proposed budget analysis one component that is analyzed is the anticipated long-term effect on the operating budget for each project. The impact on the operating budget plays an important role in the review because once built, a facility must be maintained and maintenance costs can sometimes far outweigh the initial cost to build.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City must determine the ongoing expenses it will incur as result of a project completion. For example, once a fire station is completed it requires staffing, staff training, equipment, vehicles, fuel, electricity, lubricants, etc. in order to operate. Since portions of projects are completed in phases, partially constructed projects usually have associated operation costs which will need to be funded in future fiscal years. Shown on the next page is an example of a proposed project in out-years with the associated operating costs.



## Fire Department New Fire Station #5

<b>Strategic Initiative:</b>	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	<b>Location:</b>	Fire Department
<b>Project Type:</b>	Multi-Year Project	<b>Department:</b>	Fire Department
<b>Priority:</b>	A - Essential	<b>Project Manager:</b>	Jon Canada

**Description/Justification:**

Construction of a three (3) bay station of approximately 8,000 square feet. The station would house a total of 24 personnel. Apparatus would include one (1) engine company and one (1) ladder company. Each would be fully equipped. Fire Station #5 is needed to maintain quick and efficient emergency response to the Northwest side of Gainesville while maintaining ISO standards and adequate fire protection coverage.

<b>FUNDING SOURCES:</b>	<b>FY13</b>	<b>FY14</b>	<b>FY15</b>	<b>FY16</b>	<b>FY17</b>	<b>TOTAL</b>	<b>Project Estimated</b>	
General Fund			3,800,000			\$ 3,800,000	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ -	\$ -	\$ 3,800,000	\$ -	\$ -	\$ 3,800,000	07/01/14	06/30/16

PROJECT COSTS		Budget							
PROJECT COMPONENT	The annual operating impact section shows an annual cost of \$725,346.	FY15	FY16	FY17	Five Year Total	Prior Year Costs	Total Project Cost from Inception		
PLANNING		470,000			\$ 470,000		\$ 470,000		
CONSTRUCTION		2,400,000			\$ 2,400,000		\$ 2,400,000		
EQUIPMENT/VEHICLE		550,000			\$ 550,000		\$ 550,000		
OTHER		380,000			\$ 380,000		\$ 380,000		
TOTAL		\$ -	\$ -	\$ 3,800,000	\$ -	\$ -	\$ 3,800,000	\$ -	\$ 3,800,000

The annual operating impact section shows an annual cost of \$725,346.

<b>ANNUAL OPERATING IMPACT</b>							
<b>DESCRIPTION</b>	<b>FY13</b>	<b>FY14</b>	<b>FY15</b>	<b>FY16</b>	<b>FY17</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel				681,000	681,000	\$ 1,362,000	<b>Expense Type:</b>
Operating				44,346	44,346	\$ 88,692	Operating Budget Expenses
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ 725,346	\$ 725,346	\$ 1,450,692	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Legal Mandates:** N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** The city limits of Gainesville has grown tremendously. As our city grows, our station territories expand. In addition to population and road miles, there has been an increase in multi-story properties making quick response even more crucial toward our ability to save lives and property. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** There are currently properties in the city limits of Gainesville that are outside the five mile ISO requirement. At any time, ISO could assign a split ISO for insurance premiums for these specific properties. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The city limits of Gainesville has grown tremendously. As our city grows, our station territories expand. In addition to population and road miles, there has been an increase in multi-story properties making quick response even more crucial toward our ability to save lives and property. **Interjurisdictional Effects:** N/A.

Assumptions are discussed here.

**NOTES:**

**Project Costs - Planning** is the estimated cost of land acquisition. **Project Costs - Other** is 10% of total project cost as a contingency. **Annual Operating Impact** estimates are based on average operating costs of current Station #4 which is of comparable size, number of personnel and apparatus plus a projected 20% increase.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	<b>PROJECT NUMBER</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking	



## CAPITAL IMPROVEMENT PROGRAM

### FUND DESCRIPTION:

These budgets represent the first year of the present five year Capital Improvement Program (CIP). The section also includes a summary of the entire CIP, as well as more detailed information regarding those projects funded for the first year. Capital improvement budgets remain open until the project is completed.

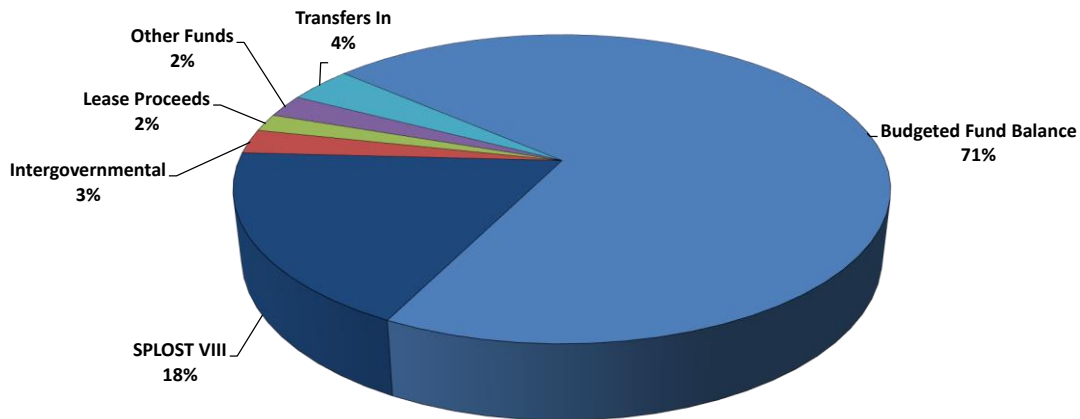
### MISSION STATEMENT:

It is the mission of the Capital Improvement Program to identify, measure, and plan for future Capital needs while adhering to the central mission of the City of Gainesville.

### CAPITAL IMPROVEMENTS PROGRAM FUND SUMMARY

REVENUES	FY2019 BUDGET	FY2020 BUDGET	FY2021 BUDGET
<b>Intergovernmental:</b>			
Georgia Department of Transportation	\$ 250,000	\$ 300,000	\$ -
Federal Grants	959,100	1,216,000	893,800
Hall County	-	154,050	-
<b>SPLOST VII</b>	<b>6,010,000</b>	<b>5,948,816</b>	<b>-</b>
<b>SPLOST VIII</b>	<b>-</b>	<b>-</b>	<b>6,469,800</b>
<b>Lease proceeds</b>	<b>961,000</b>	<b>275,000</b>	<b>645,000</b>
<b>Contributions</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Airport Fund</b>	<b>-</b>	<b>-</b>	<b>247,000</b>
<b>Solid Waste Fund</b>	<b>-</b>	<b>-</b>	<b>470,000</b>
<b>Community Service Center</b>	<b>-</b>	<b>-</b>	<b>121,200</b>
<b>Transfers From:</b>			
General Fund	4,682,542	4,408,322	1,179,447
Fire District	-	102,000	110,000
Hotel/Motel Tax Fund	210,000	85,000	-
Information Tech Fund	-	31,000	-
Department of Water Resources Operating Fund	919,380	-	20,000
Impact Fee Fund	1,000,000	3,150,000	-
Solid Waste Fund	435,000	826,000	-
Gainesville CVB	-	-	10,000
Parks and Recreation	210,000	270,000	-
<b>Budgeted Fund Balance:</b>			
DWR Fund Balance	38,368,000	13,385,000	25,000,000
CSC Fund Balance	-	75,000	-
Capital Projects Fund Balance	-	1,250,000	-
<b>Total Revenues</b>	<b>\$ 54,005,022</b>	<b>\$ 31,476,188</b>	<b>\$ 35,166,247</b>

### FY 2021 Funding Sources



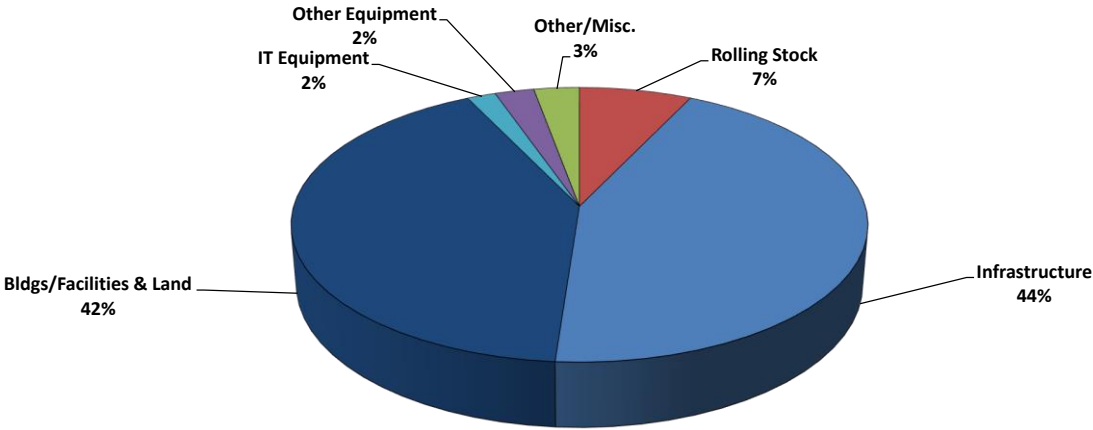
CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2019 BUDGET	FY2020 BUDGET	FY2021 BUDGET
<b>City Managers Office</b>			
City Campus Improvements	-	525,000	-
Municipal Code Update	-	30,000	15,000
Multi Purpose Room Enhancements	-	96,000	61,500
Downtown Parking & Pedestrian Improvements	-	-	1,503,334
Placemaking Implementation	-	-	50,000
Fleet Van	-	-	50,000
Demolition Program	-	-	50,000
Signage Program	-	-	75,000
Midtown Greenway Park	-	-	250,000
<b>Financial Services</b>			
New Software and Enhanced Systems	-	100,000	130,000
<b>Information Technology</b>			
Expansion of Disk Storage	40,000	200,000	-
Network Security	60,000	-	-
Network Upgrade	148,100	100,250	150,000
Multi Purpose Room Technology	-	-	48,425
Data Center Uninterruptable Power System and A/C	275,000	-	-
Vehicle Replacement	-	30,000	-
<b>Community Development Department</b>			
Vehicles	-	89,100	-
Comprehensive Plan Update	-	-	75,000
Park Hill Dr. Neighborhood Plan	30,000	35,000	-
Green Street Station Renovation	50,000	-	-
Midtown Greenway-Phase III	200,400	-	-
ULDC Update	-	70,000	-
<b>Police</b>			
Police Department Fleet (New)	297,000	275,000	290,000
Vehicle Mobile Data Terminal	-	-	71,000
Portable Radios	93,522	93,522	93,522
Video/Audio Recording Equipment	-	55,000	-
<b>Fire Services</b>			
Fire Station #2 Relocation	-	600,000	-
Fleet Replacement - Battalion Vehicle Replacement	-	42,000	-
Replacement Radios	110,000	60,000	-
Two Fleet Replacement Pumpers	-	-	296,466
Fleet Replacement Vehicles	-	-	45,000
Carbon Removal System	-	-	30,000
Fleet Replacement Aerial Apparatus (Lease)	284,000	-	-
New Station #5 & #6 Planning	250,000	-	-
Intersection Pre-emption	-	-	35,000
Fire Boat	350,000	-	-
<b>Public Works - Public Land and Buildings</b>			
Administrative Building Renovation	825,000	771,000	25,000
Parking Deck Design	-	250,000	-
Fleet Replacement - Service Truck	-	45,000	-
Fleet Replacement - Fleet Vehicle	-	30,000	-
Roosevelt Square Lighting Project	40,000	-	-

CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2019 BUDGET	FY2020 BUDGET	FY2021 BUDGET
<b>Public Works - Engineering</b>			
Street Resurfacing (Major Projects)	500,000	550,000	250,000
Roadway Patching Program	125,000	125,000	50,000
Greenway Connectivity	-	1,200,000	-
In-House Paving Program	660,000	660,000	500,000
Roadway Beautification	150,000	100,000	-
Memorial Park Drive Improvements	-	-	250,000
Transportation Plan Implementation	500,000	350,000	25,000
Downtown Alley and Plaza Program	-	50,000	-
Sidewalk Program	75,000	75,000	100,000
Bridge Maintenance Program	-	25,000	-
Green Street Study Implementation	100,000	50,000	25,000
Traffic Calming / Road Safety Devices	40,000	40,000	40,000
Asphalt Preservation	50,000	50,000	50,000
Fleet Replacement	-	60,000	-
City Park Roundabout	-	-	450,000
Streetscaping - Washington & Bradford	1,050,000	-	-
Davis Street Extension	75,000	-	-
Dawsonville Hwy/McEver Road Connector	900,000	-	-
Park Hill Drive Improvements	425,000	-	-
<b>Public Works - Traffic</b>			
Thermoplastic Restriping	-	25,000	-
Intelligent Transportation Systems (ITS)	300,000	300,000	75,000
Shallowford Corridor Signal Upgrades	100,000	-	-
Thermoplastic Restriping of City Streets	55,000	-	-
Replacement Bucket Truck	180,000	70,000	150,000
Traffic Signal Upgrades	-	50,000	-
<b>Public Works - Street Maintenance</b>			
Right-of-way Tractor	-	-	135,000
Fleet Replacement - Crew Truck	-	40,000	70,000
Fleet Replacement - ROW Crew Truck	-	40,000	-
Leaf Box Dump Truck (Lease)	200,000	-	-
Asphalt Patch Truck (Lease)	180,000	-	-
New Leaf Vacuum Machines 2 @ \$35k	70,000	-	-
Mini Excavator	100,000	-	-
Brine Dump Truck	-	180,000	-
Brine Maker	-	35,000	-
Hook Lift Dump Truck	-	180,000	-
<b>Stormwater</b>			
Stormwater Rehabilitation Program	900,000	843,816	1,000,000
<b>Cemetery</b>			
Fleet Replacement - Crew Cab Truck	-	30,000	-
<b>Gainesville Convention and Visitors Bureau</b>			
Gainesville Signage	100,000	-	-
Highlands to Islands Signage	75,000	-	-
Downtown Shuttle	35,000	-	-
Gainesville Website Redesign	-	85,000	-

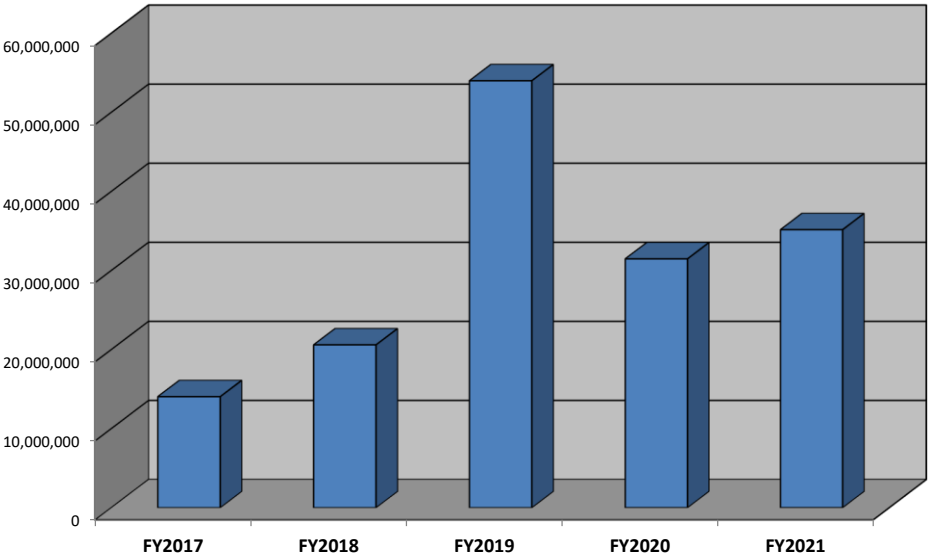
CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2019 BUDGET	FY2020 BUDGET	FY2021 BUDGET
<b>Parks and Recreation</b>			
Youth Sports Complex	3,300,000	3,045,000	-
Civic Center Renovations	-	-	900,000
Midtown Greenway Improvements	-	-	900,000
Playground Improvements	150,000	-	-
FMACC Pebbleflex Replacement	80,000	-	-
Park Signage-System wide	150,000	100,000	-
FMACC Camera System Replacement	55,000	-	-
Skate Park	100,000	1,950,000	-
Concessions/Restroom Building Replacement	250,000	600,000	-
Skidsteer	50,000	-	-
Park Vehicles	25,000	55,000	-
Tennis Court Resurfacing	-	60,000	-
VSI Software Upgrade	-	55,000	-
Lake Lanier Olympic Park Improvements	-	250,000	-
<b>Community Service Center</b>			
CSC Building Parking Lot	-	-	120,000
Hall Area Transit Equipment	187,000	-	-
Gainesville Connection Buses, Software, Computers	-	-	950,000
Surveillance Cameras	-	-	30,000
Buses (Gainesville Connection)	645,000	240,000	-
MOW Kitchen Expansion	25,000	-	-
MOW Fleet Replacement	35,000	35,000	35,000
CSC Building Roof Project	-	150,000	-
CSC Building Renovation	-	235,500	-
MOW Kitchen Flooring	-	25,000	-
<b>Solid Waste</b>			
Fleet Replacement Packer Truck	-	208,000	-
Self Contained Debris Collector	-	-	240,000
Downtown Solid Waste Study	100,000	-	-
Knuckleboom Trash Loader	190,000	175,000	-
Brush Chipper	100,000	-	80,000
Light Duty Garbage Truck	45,000	76,000	80,000
Street Sweeper	-	250,000	-
Leaf Vacuum Machine	-	40,000	70,000
Lift Gate Truck	-	42,000	-
Replacement Fleet Truck	-	35,000	-
<b>Airport</b>			
Maintenance Building	-	-	45,000
Replacement Fleet Vehicle	-	-	40,000
Slope Mower	-	-	40,000
Grounds Maintenance Mower	-	-	42,000
Grounds Maintenance Tractor	-	-	80,000
<b>Golf Course</b>			
Pump Station Repair	32,000	-	-
Toro 4500 Rotary Rough Mower	70,000	-	-
Maintenance Building Extension	-	200,000	-
<b>Vehicle Services</b>			
Vehicle Lifts	50,000	-	-

CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2019 BUDGET	FY2020 BUDGET	FY2021 BUDGET
<b>Department of Water Resources</b>			
DWR Data Management	-	-	300,000
Athens Highway Sanitary Sewer Extension	3,000,000	1,000,000	100,000
Flat creek Water Reclamation Facility - Digester Upgrade	1,750,000	-	-
Flat Creek WRF - Comprehensive Master Plan	250,000	-	-
Squirrel Creek Sanitary Sewer Pump Station	-	-	100,000
Flat Creek WRF Dewatering Facility	-	-	100,000
Gillsville Hwy Sanitary Sewer Pump Station	-	-	100,000
Midtown Greenway Ext Stormwater Pond	-	-	1,500,000
New Water Meter Installations	-	-	1,750,000
Meter Replacement Program	1,500,000	-	-
Riverside Concrete Rehabilitation	-	-	100,000
Riverside Drive Water Treatment Plant - concrete	620,000	-	-
Road Tractor Replacement	-	-	150,000
Rubber Tire Loader Replacement	-	-	145,000
Tanks Maintenance Program	200,000	-	650,000
Sanitary Sewer Main Improvements	-	-	1,500,000
Scada & Telemetry System Improvements	-	-	1,000,000
Automated Meter Infrastructure	150,000	150,000	150,000
Asset Management Implementation and Improvements	200,000	300,000	600,000
Athens Highway Utility Relocation Due to GA DOT Project	500,000	-	-
Clermont Pressure Zone Backup Booster Station and Tank	300,000	-	-
Environmental Services Building HVAC	400,000	-	-
Directional Boring Machine	150,000	-	-
Trackhoe	250,000	-	-
Flat Creek Sanitary Sewer Collection Sys. Master Plan	500,000	-	-
Flat Creek Watershed Improvements	150,000	-	-
Flat Creek Water Reclamation Facility Improvements	2,868,000	-	-
FY19 Sanitary Sewer Main Improvements	1,750,000	-	-
FY19 Water Main Extensions and Improvements	3,000,000	-	-
Glenwood Drive Roundabout Utilities Relocation	280,000	-	300,000
Hancock Facility Relocation	1,000,000	-	-
IT Upgrades	250,000	250,000	300,000
Lake Knickerbocker Dam Improvements	1,750,000	-	-
Lake Lanier Water Quality Study	250,000	-	-
Lakeside Water Treatment Plant Improvements	500,000	-	-
Lakeside WTP Filter Rehabilitation	-	-	100,000
Lift Station Improvements	850,000	850,000	1,000,000
Linwood Discharge Pipe	3,000,000	-	-
Linwood Membranes	1,150,000	-	1,250,000
Old Cornelia Hwy/Old Athens Rd Sanitary Sewer Extension	2,500,000	-	-
Riverside/Lakeside WTP Driveway Sealing	475,000	-	-
Riverside WTP High Service Pump with VFD	1,200,000	-	-
Riverside WTP Improvements	500,000	1,265,000	-
Source Water Assessment	200,000	-	-
Spout Springs Utility Relocation to GA DOT Project	3,500,000	-	-
Utility Service Truck	125,000	-	-
Water Reclamation Facilities Electrical Control Upgrades	500,000	250,000	200,000
Water Treatment Facilities Comprehensive Master Plan	500,000	-	-
Jesse Jewel Pkwy, Queen City Pkwy Utility Reloc	1,800,000	-	-
Water Treatment Plants Electrical Control Upgrades	500,000	250,000	200,000
Downtown Utilities Improvements	-	2,700,000	-
Inert Landfill Closure	-	1,000,000	-
Maintenance Facility Relocation	-	4,000,000	11,975,000
Meter Maintenance Program	-	750,000	750,000
Riverside Contract Rehabilitation	-	620,000	-
10 Wheel Dump Truck Replacement	-	-	120,000
Fleet Replacement - Utility Service Truck	-	-	260,000
Water Main Improvements	-	-	100,000
DWR System Improvements	-	-	200,000
Capital Reserves	-	1,554,000	-
<b>Total Expenditures</b>	<b>\$ 54,005,022</b>	<b>\$ 31,476,188</b>	<b>\$ 35,166,247</b>

**Expenses by Category**




**Five-Year Budgeted Funding Trend**





## Design of Downtown Parking &amp; Pedestrian Improvements

<b>Strategic Initiative:</b>	To promote the growth and economic development of Downtown.	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>	City Manager's Office	
<b>Project Manager:</b>	Bryan Lackey	

**Description/Justification:**

To design a parking deck and pedestrian connectivity on City-owned property to serve the northern area of Downtown, including the Library. The parking deck is to include approximately 400 spaces. The project will also improve pedestrian movement in the area.

<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>		
GF						\$ -	<b>Project Estimated</b>	
SPLOST	1,503,334	1,500,000	1,500,000	1,500,000	1,500,000	\$ 7,503,334		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
<b>TOTAL</b>	\$ 1,503,334	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,503,334	07/01/18	

<b>PROJECT COSTS</b>	<b>Budget</b>							
	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -	250,000	\$ 250,000
CONSTRUCTION	1,503,334	1,500,000	1,500,000	1,500,000	1,500,000	\$ 7,503,334		\$ 7,503,334
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 1,503,334	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,503,334	\$ 250,000	\$ 7,503,334

**ANNUAL OPERATING IMPACT**

<b>DESCRIPTION</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating			15,000	15,000	15,000	\$ 45,000	Multi-year Expense ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 45,000	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** N/A **FISCAL AND BUDGET IMPACTS:** Funding for the construction of the parking deck will be primarily from SPLOST VIII proceeds, if approved. Project will cause slight increase in annual electricity, safety monitoring, and janitorial expenses. **HEALTH AND SAFETY IMPACTS:** N/A **ECONOMIC DEVELOPMENT IMPACTS:** Additional parking will increase visitors to downtown businesses and establishments. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** N/A **DISTRIBUTIONAL EFFECTS:** All residents of Gainesville/Hall County will benefit. **DISRUPTION/INCONVENIENCE:** There will be disruption to downtown visitors during construction of the parking deck. **IMPACT OF DEFERRAL:** Parking for the north side of downtown and the library will become more scarce, thus deterring visitors to those areas. **INTERJURISDICTIONAL EFFECTS:** Hall County will be using a portion of the deck to accommodate visitors of the Hall County Library.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>93162.PDD.8102</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Administration Building Renovation

<b>Strategic Initiative:</b>	To provide for the most efficient use of City owned property.	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Administration Building	
<b>Department:</b>	City Managers Office	
<b>Project Manager</b>	Angela Sheppard	

**Description/Justification:**

Funds will provide for the continued renovation of the Gainesville Administration Building (GAB), located at 300 Henry Ward Way, and development of a Gainesville Visitor's Center. This is the final phase of a three-phase renovation of the Administration Building. The project will include improved areas for Department of Water Resources, Financial Services, Information Technology and the Communication & Tourism office. The project will also include a large multi-purpose room that can be used for advanced voting, by Human Resources for employee training, and additional functions/trainings by other City Departments. The project will also include a Visitor's Center complete with information, displays and merchandise about Gainesville. The renovation project also includes the addition of public restrooms that will be open during events in Roosevelt Square. Funding will provide for the renovation, branding, equipment, furnishings, and security of the building.

<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>		
General Fund	25,000					\$ 25,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	07/01/14	


<b>PROJECT COSTS</b>	<b>Budget</b>							
<b>PROJECT COMPONENTS:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>ANNUAL OPERATING IMPACT</b>							
<b>DESCRIPTION</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	Expense Type: Single year Expense
Operating						\$ -	
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

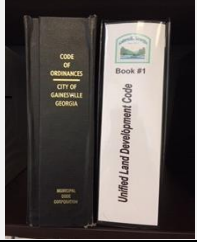
**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** N/A. **FISCAL AND BUDGET IMPACTS:** N/A. **HEALTH AND SAFETY IMPACTS:** N/A. **ECONOMIC DEVELOPMENT IMPACTS:** N/A. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** N/A. **DISTRIBUTIONAL EFFECTS:** This project will allow for certain City offices to be consolidated into one location, which will be a more user-friendly environment for citizens and visitors of the City of Gainesville. **DISRUPTION/INCONVENIENCE:** There may be slight disruption and inconvenience while offices are relocating. Completing the project in phases, rather than all at one time will increase the disruption and inconvenience. **IMPACT OF DEFERRAL:** Deferral of the project will delay moving forward with consolidating certain City offices into one location. The City would also continue paying energy costs for vacant space within the GAB. **INTERJURISDICTIONAL EFFECTS:** N/A.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2		<b>91023.CON.8304</b>
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential		

## Clity Code Book Rewrite

<b>Strategic Initiative:</b>	Code Book Rewrite	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>	City Manager's Office	
<b>Project Manager:</b>	City Clerk	

**Description/Justification:**

The Code Book is past due for a comprehensive rewrite. (The last one occurred in 1991.) The rewrite that will (1) eliminate language that no longer applies to the city, (2) eliminate language that is in conflict with State law, (3) reorder/recategorize information as needed and (4) condense the size of the Code Book or merge the ULDC into the Code Book. The contract to begin the review process was executed on 10/5/18.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund CIP	15,000					\$ 15,000	Project Estimated	
Grants						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	10/05/18	06/30/20

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	15,000					\$ 15,000		\$ 60,000
<b>TOTAL</b>	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ 60,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating	15,000					\$ 15,000	Multi-year Expense
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

State law requires ordinances to be codified. Periodic recodification is expected. The project will be paid from the General Fund. Grant options will be explored. At present, 48 books have been issued to City staff, i.e., 33 Code Books and 15 ULDC Books. Recodification presents an opportunity to merge the Code and ULDC together. Deferral of this project could result in higher cost.


The current service provider recommends allowing at least 18 months to complete the project which will be implemented in phases. The majority of the work will be completed by the service provider with assistance from the City Attorney, City Clerk and Department Directors.

There are no health and safety impacts beyond defining the services to be provided by the City. The project has indirect economic development impact in that the Code establishes zoning classifications and defines what is allowed within them. There is an indirect environmental, aesthetic and social effect through the establishment of zoning classifications. There are no known interjurisdictional effects.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	C - Acceptable ▼	<b>PROJECT NUMBER</b> <b>91039.INT.5431</b>
<b>DEPARTMENT PRIORITY RANKING</b>	3 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Placemaking Implementations

<b>Strategic Initiative:</b>	To improve and beautify the City	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Citywide	
<b>Department:</b>	City Managers Office	
<b>Project Manager</b>	Angela Sheppard	

<b>Description/Justification:</b>
To implement measures learned through the City's participation in the Georgia Placemaking Collaborative. The City was selected to participate in the Placemaking Collaborative which is a program jointly hosted by the Georgia Municipal Association, UGA Carl Vinson Institute of Government and the Georgia Cities Foundation. City staff, along with private citizens have attended training sessions. This funding allows the City to implement lessons learned about Placemaking to making improvements in the City.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	50,000					\$ 50,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	07/01/20	

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	50,000					\$ 50,000		\$ 50,000
<b>TOTAL</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Single year Expense
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
LEGAL MANDATES: N/A. FISCAL AND BUDGET IMPACTS: N/A. HEALTH AND SAFETY IMPACTS: N/A. ECONOMIC DEVELOPMENT IMPACTS: Increase Tourism by creating a sense of place. ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS: Beautify the City. DISTRIBUTIONAL EFFECTS: N/A. DISRUPTION/INCONVENIENCE: N/A. IMPACT OF DEFERRAL: N/A. INTERJURISDICTIONAL EFFECTS: N/A

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>91055.INT.5431</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Fleet Van

<b>Strategic Initiative:</b>	Fleet Van	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City Managers Office	
<b>Department:</b>	City Managers Office	
<b>Project Manager</b>	Angela Sheppard	

<b>Description/Justification:</b>
To purchase a van for use by multiple city departments. The van will be used for economic development tours, carpooling among employees, tourism, and other public events.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	20,000					\$ 20,000	Project Estimated	
CVB	10,000					\$ 10,000		
DWR	20,000					\$ 20,000	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	07/01/20	

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Single year Expense
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** N/A. **FISCAL AND BUDGET IMPACTS:** Initial purchase price, but will save by allowing carpooling and not requiring rental vehicles. **HEALTH AND SAFETY IMPACTS:** N/A. **ECONOMIC DEVELOPMENT IMPACTS:** N/A. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** N/A. **DISTRIBUTIONAL EFFECTS:** N/A. **DISRUPTION/INCONVENIENCE:** N/A. **IMPACT OF DEFERRAL:** N/A. **INTERJURISDICTIONAL EFFECTS:** N/A

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>91052.MEQ.2200</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Demolition Program

<b>Strategic Initiative:</b>	To encourage development and beautification of property within the City.	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Citywide	
<b>Department:</b>	City Managers Office	
<b>Project Manager</b>	Angela Sheppard	

<b>Description/Justification:</b>
To continue efforts of demolishing dilapidated property throughout the City. To allow these funds to be used as a match against private investments, with conditions. Previous demolition program money has been used to assist property owners with redevelopment of their property. This program will allow this practice to continue. Funds may also be utilized to demolish dilapidated structures on City property.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	50,000					\$ 50,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	07/01/20	

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
LEGAL MANDATES: N/A. FISCAL AND BUDGET IMPACTS: N/A. HEALTH AND SAFETY IMPACTS: N/A. ECONOMIC DEVELOPMENT IMPACTS: Improves and encourages private investment through matching public funds. ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS: Removes blighted structures. DISTRIBUTIONAL EFFECTS: N/A. DISRUPTION/INCONVENIENCE: N/A. IMPACT OF DEFERRAL: N/A. INTERJURISDICTIONAL EFFECTS: N/A

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>91030.LAND.8204</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Multi-purpose Room Enhancements

Strategic Initiative:	Multi-purpose meeting room/court room	
Project Type:	Multi-Year Project	
Critical Need Ranking:	B - Desirable	
Location:	Multi-purpose meeting room/court room	
Department:	City Manager's Office	
Project Manager:	City Clerk	

## Description/Justification:

The Municipal Court Room has served as a multi purpose space since January 2011. It is currently utilized by the City Council, the Planning and Appeals Board and the Gainesville City School System for monthly meetings as well as regularly scheduled court sessions. Key staff members discussed needs within this space. Equipment upgrades are needed to improve signal quality and address technology changes. There is a desire to add (1) computers on the dias, (2) imaging equipment to display documents/files not included in the agenda packet and (3) teleconference capabilities as efficiency improvements. **This request addresses equipment for the A/V Room not included in the original proposal and installation fees for all equipment.**

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
General Fund CIP	61,500					\$ 61,500		
Grants						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 61,500	\$ -	\$ -	\$ -	\$ -	\$ 61,500	10/05/18	09/30/20

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	61,500					\$ 61,500		\$ 61,500
OTHER						\$ -		
<b>TOTAL</b>	\$ 61,500	\$ -	\$ -	\$ -	\$ -	\$ 61,500	\$ -	\$ 61,500


## ANNUAL OPERATING IMPACT

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

## CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: N/A. FISCAL AND BUDGET IMPACTS: N/A. HEALTH AND SAFETY IMPACTS: N/A. ECONOMIC DEVELOPMENT IMPACTS: N/A. ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS: N/A. DISTRIBUTIONAL EFFECTS: This project will improve audio/video recording options as well as enhance meeting room capabilities. The project will also minimize setup/cleanup for regularly scheduled meetings. **DISRUPTION/INCONVENIENCE:** There may be slight disruption and inconvenience during some parts of this project. **IMPACT OF DEFERRAL:** Deferral of the project will delay technology upgrades. **INTERJURISDICTIONAL EFFECTS:** N/A.

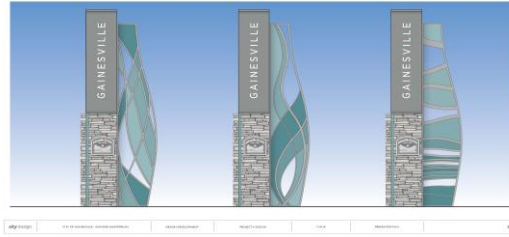
## NOTES:

DEPARTMENT DIRECTOR RANKING:	C - Acceptable		PROJECT NUMBER
DEPARTMENT PRIORITY RANKING	3		91047.MEQ.2000
CIP EVALUATION TEAM RANKING:	Critical Need Ranking		



## Signage Program

<b>Strategic Initiative:</b>	To beautify and expand the City's new signage
<b>Project Type:</b>	Single Year Project ▼
<b>Critical Need Ranking:</b>	A - Essential ▼
<b>Location:</b>	Citywide
<b>Department:</b>	City Managers Office
<b>Project Manager</b>	Angela Sheppard

**Description/Justification:**

To replace outdated City signage, increase wayfinding signage, and upgrade Building ID signage. Also to promote the City of Gainesville through new and/or improvement of existing signage.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	75,000					\$ 75,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -	07/01/20	
						\$ -		
<b>TOTAL</b>	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000		

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING	25,000					\$ 25,000		\$ 25,000
CONSTRUCTION	50,000					\$ 50,000		\$ 50,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** N/A. **FISCAL AND BUDGET IMPACTS:** N/A. **HEALTH AND SAFETY IMPACTS:** N/A. **ECONOMIC DEVELOPMENT IMPACTS:** Increase Tourism. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** Improve visibility of City buildings and landmarks. Beautify the City. **DISTRIBUTIONAL EFFECTS:** N/A. **DISRUPTION/INCONVENIENCE:** N/A. **IMPACT OF DEFERRAL:** N/A. **INTERJURISDICTIONAL EFFECTS:** N/A

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>90125.CON</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Midtown Greenway Park

<b>Strategic Initiative:</b>	To beautify and increase usability of the Midtown Greenway
<b>Project Type:</b>	Single Year Project ▼
<b>Critical Need Ranking:</b>	A - Essential ▼
<b>Location:</b>	Midtown Greenway
<b>Department:</b>	City Managers Office
<b>Project Manager:</b>	Angela Sheppard

**Description/Justification:**

To enhance the existing Midtown Greenway through the installation of additional amenities, sidewalks, art or other improvements. To allow for the relocation of amenities onto the Midtown Greenway and surrounding park areas.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST VIII	250,000					\$ 250,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	07/01/20	

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING	250,000					\$ 250,000		\$ 250,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** SPLOST Funding. **FISCAL AND BUDGET IMPACTS:** N/A. **HEALTH AND SAFETY IMPACTS:** N/A. **ECONOMIC DEVELOPMENT IMPACTS:** Increase utilization and beautification of the Parks. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** N/A. **DISTRIBUTIONAL EFFECTS:** N/A. **DISRUPTION/INCONVENIENCE:** N/A. **IMPACT OF DEFERRAL:** N/A. **INTERJURISDICTIONAL EFFECTS:** N/A

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>70065.PDD.8012</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Network Upgrade

<b>Strategic Initiative:</b>	Providing innovative and exemplary services, and practicing good stewardship of resources	
<b>Project Type:</b>	Reoccurring Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City-Wide	
<b>Department:</b>	Information Tech	
<b>Project Manager:</b>	Jonathan Reich	

**Description/Justification:**

Network traffic continues to grow as more information is stored on the network and network traffic increases. Pro-active action to ensure fast and reliable access to information is vital for continued efficient operation of the City. All City facilities that are geographically located away from the technology center rely on effective access to network stored information such as common folders, city-wide folders and personal user folders. Regular upgrades to computer network equipment to ensure reliable and fast access to network stored information and applications is critical. Needs for FY20 include the following: Replace Core Network Switch in data Center to facilitate 40g connections, Implement eFax solution, replace 6 access control locations that are approaching end of useful life, VDI Microsoft licenses/CALs, replace Golf Firewall.

<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>		
General Fund	150,000	144,500	144,500	144,500	144,500	728,000		
Water Resources						-	Project Estimated	
						-		
						-		
						-	Start Date	Completion Date
						-		
<b>TOTAL</b>	\$ 150,000	\$ 144,500	\$ 144,500	\$ 144,500	\$ 144,500	\$ 728,000	Ongoing	Ongoing

<b>PROJECT COSTS</b>	<b>Budget</b>							
	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	150,000	144,500	144,500	144,500	144,500	\$ 728,000	140,000	\$ 868,000
<b>TOTAL</b>	\$ 150,000	\$ 144,500	\$ 144,500	\$ 144,500	\$ 144,500	\$ 728,000	\$ 140,000	\$ 868,000

**ANNUAL OPERATING IMPACT**

<b>DESCRIPTION</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160.2280 Maint Contracts

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

The City IT Network and services are critical for consistent city operations. There are no legal mandates. Ongoing maintenance and licensing costs will fluctuate depending on providers and service levels. This project does indirectly effect the health and safety of the community as more and more operational functions rely on technology. Economic development impacts, and environmental and social effects of moving forward with this project do exist, impacted by inefficient operations and use of staff time. The project will directly benefit city staff in all departments that rely on any technology. The project will not cause disruption or inconvenience anyone. Delay of this project will increase the risk of an unreliable means of communicating.

**NOTES:**

A new system could increase or decrease maintenance and license fees.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>91032.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Multipurpose Room Technology

<b>Strategic Initiative:</b>	Practicing good stewardship of resources	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	Information Tech	
<b>Department:</b>	Information Tech	
<b>Project Manager:</b>	Jonathan Reich	

<b>Description/Justification:</b>
With the renovatoin of the 1st floor in the GAB, a net-new space that is being use for Multiple purposes will need various AV needs. This project will implimenet various systems to run video displays, video sources to display in the room, microphones and audio the space.

<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>		
General Fund	48,425					48,425		
						-		
						-		
						-	<b>Start Date</b>	<b>Completion Date</b>
						-		
<b>TOTAL</b>	\$ 48,425	\$ -	\$ -	\$ -	\$ -	\$ 48,425	09/01/13	Ongoing

<b>PROJECT COSTS</b>	<b>Budget</b>							
<b>PROJECT COMPONENTS:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	48,425					\$ 48,425		\$ 48,425
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 48,425	\$ -	\$ -	\$ -	\$ -	\$ 48,425	\$ -	\$ 48,425


<b>ANNUAL OPERATING IMPACT</b>							
<b>DESCRIPTION</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This project will improve efficiency and reliability in handling data and financial information necessary for processes. All user departments will benefit from increased availability of information and quicker processing times. The project will not cause any disruption during implementation. There are no legal mandates, economic development impacts, or environmental or social effects of moving forward with this project. Delay of this project will increase the risk of maximizing storage capacities and limiting functionality or shutting down systems.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>91042.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Comprehensive Plan Update

<b>Strategic Initiative:</b>	Comprehensive Plan Update	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	7410	
<b>Department:</b>	Community Development	
<b>Project Manager:</b>	Matt Tate	

**Description/Justification:**

The comprehensive plan covers a 20-year planning horizon and is intended to pull together and coordinate efforts in the various substantive areas of housing, economic development, natural and historic resources, land use, community facilities and services, transportation and intergovernmental coordination. The Plan serves as a community-based long-term roadmap for the City. The City of Gainesville is required to update the Comprehensive Plan every 5 years in order to preserve its Qualified Local Government (QLG) status. The QLG status allows cities and counties with DCA-approved comprehensive plans to access financial resources such as Community Development Block Grants (CDBG), water and sewer loans from the Georgia Environmental Finance Authority (GEFA), economic development funding from the One Georgia Authority and a variety of other programs from DCA and partner agencies.

<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>		
General Fund	75,000	75,000				\$ 150,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
<b>TOTAL</b>	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 150,000	02/01/21	06/01/22

<b>PROJECT COSTS</b>	<b>Budget</b>							
	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PROJECT COMPONENTS:</b>								
PLANNING	75,000	75,000				\$ 150,000		\$ 150,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000

**ANNUAL OPERATING IMPACT**

	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>		
<b>DESCRIPTION</b>							<b>Other:</b>	
Personnel						\$ -	<b>Expense Type:</b>	
Operating						\$ -	Multi-year Expense ▼	
Capital Outlay						\$ -	<b>Account Number:</b>	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** There are legal mandates for this project to maintain our QLG status. **FISCAL AND BUDGET IMPACTS:** Money would be allocated in fiscal years 2021 and 2022. **HEALTH AND SAFETY IMPACTS:** The plan will help better identify the public health, traffic and safety needs within the community. **ECONOMIC DEVELOPMENT IMPACTS:** The Plan encourages and promotes orderly development patterns that will attract desired economic development to the City. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** The improvement of property/building aesthetics, protection of natural resources and growing social diversity are critical components of the plan. **DISTRIBUTIONAL EFFECTS:** The plan provides an "environment of predictability" for businesses, institutions, industries, investors, property owners and residents to attract new growth. **DISRUPTION/INCONVENIENCE:** This project would cause no disruption. **IMPACT OF DEFERRAL:** If this project is delayed we are at risk of losing our QLG status. **UNCERTAINTY OR RISK:** None for this project. **INTERJURISDICTIONAL EFFECTS:** The Comprehensive Plan will enhance coordination at many levels, especially relations between the City and County but also other local regional and federal agencies.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>96015.INT.5431</b>
<b>DEPARTMENT PRIORITY RANKING</b>	5 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Vehicle Replacement Program

Strategic Initiative:	Innovative and Exemplary Services	
Project Type:	Multi-Year Project ▼	
Critical Need Ranking:	A - Essential ▼	
Location:	Gainesville Justice Center	
Department:	Police	
Project Manager:	Chief Jay Parrish	

## Description/Justification:

Purchase marked and unmarked patrol vehicles to replace vehicles that have outlived their usefulness either due to maintenance cost or safety.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Lease Proceeds	290,000	300,000	250,000	350,000	350,000	\$ 1,540,000	Start Date	Completion Date
GF		35,000	70,000	35,000	35,000	\$ 175,000		
						\$ -		
						\$ -		
<b>TOTAL</b>	<b>\$ 290,000</b>	<b>\$ 335,000</b>	<b>\$ 320,000</b>	<b>\$ 385,000</b>	<b>\$ 385,000</b>	<b>\$ 1,715,000</b>	<b>07/01/15</b>	<b>06/30/23</b>

PROJECT COSTS							Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total		
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	290,000	335,000	320,000	385,000	385,000	\$ 1,715,000	1,298,326	\$ 3,013,326
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 290,000</b>	<b>\$ 335,000</b>	<b>\$ 320,000</b>	<b>\$ 385,000</b>	<b>\$ 385,000</b>	<b>\$ 1,715,000</b>	<b>\$ 1,298,326</b>	<b>\$ 3,013,326</b>

## ANNUAL OPERATING IMPACT

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	


## CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

**Legal Mandate:** n/a **Fiscal and budget Impacts:** Removing vehicles with higher mileage and/or higher maintenance cost will reduce our vehicle repair and maintenance expenses. **Health and Safety Impacts:** Police officers will be on duty as soon as they enter into the City limits and off duty when they leave the City Limits when traveling to and from home. **Economic development impacts:** these vehicles will promote the economic vitality of the community by projecting a safe environment. **Environmental, Aesthetic, and Social Effects:** Police vehicles are visible as soon as the police officer enters the vehicle and begins their commute. Police Vehicles increase security in the neighborhoods where the police officers live. **Distributional Effects:** Reduction in cost associated with the repair and maintaining of older/higher mileage vehicles. **Disruption/Inconvenience:** n/a **Impact of Deferral:** Cost associated with maintaining older/higher mileage vehicles, as well as, concerns with officer safety and liability for having them operate high mileage vehicles requiring consistent maintenance. **Interjurisdictional effects:** n/a

## NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	<b>PROJECT NUMBER</b> <b>92070.MEQ.2200</b>
DEPARTMENT PRIORITY RANKING:	1 ▼	
CIP EVALUATION TEAM RANKING:	A - Essential ▼	

## Portable Radios

<b>Strategic Initiative:</b>	Innovative and Exemplary Services	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Gainesville Justice Center	
<b>Department:</b>	Police	
<b>Project Manager:</b>	Chief Jay Parrish	

**Description/Justification:**

Continue to replace officer's portable radios over a 4 year period. The current portable radios end of life is 12/31/19 as outlined by the manufacturer Motorola. At that time, this model and it's replacement parts will no longer be built.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	93,522	65,278				\$ 158,800	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 93,522	\$ 65,278	\$ -	\$ -		\$ 158,800	07/01/17	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	93,522	65,278				\$ 158,800		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 93,522	\$ 65,278	\$ -	\$ -		\$ 158,800	\$ -	\$ 158,800

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**Legal Mandates:** N/A **Fiscal and budget Impacts:** Overall cost of the items. **Health and Safety Impacts:** Portable radios are the only way safe and efficient way for officers to communicate with the communications center, other officers and supervisors. **Economic development impacts:** n/a **Environmental, aesthetic, and social effects:** n/a **Project feasibility:** Project can be implemented as planned. **Distributional Effects:** N/A **Disruption/Inconvenience:** Without proper working radios, officers will not be able to receive calls for service and communicate their needs in a efficient and safe manner. **Impact of Deferral:** Safety of the officers. **Uncertainty or risk:** n/a **Interjurisdictional effects:** N/A

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>92060.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	



## Vehicle Mobile Data Terminal (MDT)

Strategic Initiative:	Innovative and Exemplary Services	
Project Type:	Multi-Year Project ▼	
Critical Need Ranking:	A - Essential ▼	
Location:	Gainesville Justice Center	
Department:	Police	
Project Manager:	Chief Jay Parrish	

## Description/Justification:

Purchase of Mobile Data Terminals to replace the aging terminals that currently exist in vehicles. Hall County 911 now uses MDT's as the primary dispatch platform. Our records management system is based upon the information entered from the MDT by the officer in the field. Currently there are MDT's older than 6 years old. These platforms are obsolete and cannot support software and security updates.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
GF	71,000	71,000	71,000	71,000		\$ 284,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
TOTAL	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000	\$ -	\$ 284,000	07/01/20	06/30/24

PROJECT COSTS								
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	71,000	71,000	71,000	71,000		\$ 284,000		\$ 284,000
OTHER						\$ -		\$ -
TOTAL	\$ 71,000	\$ 71,000	\$ 71,000	\$ 71,000		\$ 284,000	\$ -	\$ 284,000

## ANNUAL OPERATING IMPACT

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	N/A ▼	
Capital Outlay						\$ -	Account Number:	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		


## CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

**Legal Mandate:** n/a **Fiscal and budget Impacts:** Removing vehicles with higher mileage and/or higher maintenance cost will reduce our vehicle repair and maintenance expenses. **Health and Safety Impacts:** Police officers will be on duty as soon as they enter into the City limits and off duty when they leave the City Limits when traveling to and from home. **Economic development impacts:** these vehicles will promote the economic vitality of the community by projecting a safe environment. **Environmental, Aesthetic, and Social Effects:** Police vehicles are visible as soon as the police officer enters the vehicle and begins their commute. Police Vehicles increase security in the neighborhoods where the police officers live. **Distributional Effects:** Reduction in cost associated with the repair and maintaining of older/higher mileage vehicles. **Disruption/Inconvenience:** n/a **Impact of Deferral:** Cost associated with maintaining older/higher mileage vehicles, as well as, concerns with officer safety and liability for having them operate high mileage vehicles requiring consistent maintenance. **Interjurisdictional effects:** n/a

## NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential ▼	<div>PROJECT NUMBER</div> <div>92071.MEQ.2000</div>
DEPARTMENT PRIORITY RANKING:	3 ▼	
CIP EVALUATION TEAM RANKING:	A - Essential ▼	

## Two Fire Department Fleet Replacement Vehicle Pumpers

<b>Strategic Initiative:</b>	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	
<b>Project Type:</b>	Single Year Project ▼	
<b>Priority:</b>	A - Essential ▼	
<b>Location:</b>	Fire Department	
<b>Department:</b>	Fire Department	
<b>Project Manager:</b>	Jerome Yarbrough	

**Description/Justification:**

Replacement of two pumper apparatus vehicles. This new unit will allow the Fire Department to maintain a safe, high quality unit for firefighters as they respond to fires and other incidents such as medical, rescue, and HazMat as needed.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST VIII	296,466	296,466	296,466	296,466	247,311	\$ 1,433,174	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 296,466	\$ 296,466	\$ 296,466	\$ 296,466	\$ 247,311	\$ 1,433,174	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	296,466	296,466	296,466	296,466	247,311	\$ 1,433,175		\$ 1,433,175
OTHER						\$ -		\$ -
TOTAL	\$ 296,466	\$ 296,466	\$ 296,466	\$ 296,466	\$ 247,311	\$ 1,433,175	\$ -	\$ 1,433,175

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating		14,000	14,000	14,000	14,000	\$ 56,000	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 56,000	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**Legal Mandates:** N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** Vehicle #4717 (Engine 24) is a frontline emergency response pumper covering the territory of Fire Station #4 and other areas of the City as needed for suppression, medical, and rescue operations. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** This unit will be assigned to the territory of Fire Station #4, but will also have response obligations for commercial and residential properties located in Stations #1, #2 and #3 responding areas. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The engine currently assigned to Station #4 was purchased in 2010 and has 79,000 + miles and 7,000 + hours. This is the primary response engine to the entire city from Fire Station #4. Age and normal wear and tear have contributed to increasing problems with pump operations, leaks, and mechanical issues. These costs will increase with time. **Interjurisdictional Effects:** This unit will respond to emergencies in other jurisdictions, including Hall County, as needed or requested via mutual or automatic aid agreements.

**NOTES:**

Are there any maintenance cost savings? Yes.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>92072.MEQ.222</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Two Fire Department Fleet Replacement Vehicles

<b>Strategic Initiative:</b>	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	
<b>Project Type:</b>	Single Year Project	
<b>Priority:</b>	A - Essential	
<b>Location:</b>	Fire Department	
<b>Department:</b>	Fire Department	
<b>Project Manager:</b>	Jerome Yarbrough	

**Description/Justification:**

Replacement Fleet Vehicles #4424 And #4570 . These new units will allow the Fire Department to maintain a safe, high quality unit for firefighters as they respond to fires and other incidents such as medical, rescue, and HazMat as needed.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Fire Fund	45,000					\$ 45,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	45,000					\$ 45,000		\$ 45,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating		12,000	12,000	12,000	12,000	\$ 48,000	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 48,000	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**Legal Mandates:** N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** This unit transports firefighters to and from emergency scenes and has a direct effect on our ability to respond quickly to calls for emergency services of fire, medical emergencies, rescues and other emergencies. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** This unit will be assigned to the territory of Fire Station #1, but will also have response obligations for commercial and residential properties located in Stations #2, #3 and #4 responding areas. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The current units are 2004 Expedition 2WD with 152,704 miles and a 2007 Expedition 4WD with 109,898 miles. Age and normal wear and tear have contributed to increasing problems with mechanical issues resulting in increased maintenance costs. **Interjurisdictional Effects:** This unit will respond to emergencies in other jurisdictions, including Hall County, as needed or requested via mutual or automatic aid agreements.

**NOTES:**

Are there any maintenance cost savings? Yes.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	2		<b>92073.MEQ.2200</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		

## Carbon Removal System - Station #4

<b>Strategic Initiative:</b>	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	
<b>Project Type:</b>	Single Year Project ▼	
<b>Priority:</b>	A - Essential ▼	
<b>Location:</b>	Fire Department	
<b>Department:</b>	Fire Department	
<b>Project Manager:</b>	Jerome Yarbrough	

**Description/Justification:**

Install Carbon Removal Exhaust System at Sta #4.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Fire Fund	30,000					\$ 30,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	30,000					\$ 30,000		\$ 30,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel							Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Legal Mandates:** N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** This system will allow for the safe removal of harmful carbon caused by apparatus exhaust in the engine bay at Sta #4. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** Safely filters harmful carbons from the air. **Distributional Effects:** This system will improve air quality for all personnel and visitors to Sta #4. **Disruption/Inconvenience:** N/A **Impact of Deferral:** Air quality will continue to be filled with harmful carbons caused by apparatus exhaust. **Interjurisdictional Effects:** N/A.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>92074.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Intersection Preemption

<b>Strategic Initiative:</b>	Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety.	
<b>Project Type:</b>	Single Year Project ▼	
<b>Priority:</b>	A - Essential ▼	
<b>Location:</b>	Fire Department	
<b>Department:</b>	Fire Department	
<b>Project Manager:</b>	Jerome Yarbrough	

<b>Description/Justification:</b>
Install an intersection preemption system at the intersection of Pearl Nix Parkway and John Morrow Parkway to control traffic flow during emergency responses.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Fire Fund	35,000					\$ 35,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	35,000					\$ 35,000		\$ 35,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p><b>Legal Mandates:</b> N/A. <b>Fiscal and Budget Impacts:</b> N/A. <b>Health and Safety Impacts:</b> This system will allow for safer traffic flow during emergency responses.</p> <p><b>Economic Development Impacts:</b> N/A. <b>Environmental, Aesthetic and Social Effects:</b> N/A. <b>Distributional Effects:</b> This system is an ongoing project to control traffic flow throughout the City of Gainesville. <b>Disruption/Inconvenience:</b> N/A. <b>Impact of Deferral:</b> N/A <b>Interjurisdictional Effects:</b> Gives surrounding jurisdictions the ability to utilize system in an emergency situation.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>92075.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	3 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## New World Enhancements

<b>Strategic Initiative:</b>	Provide innovative and efficient services.	
<b>Project Type:</b>	Reoccurring Project ▼	
<b>Priority:</b>	B - Desirable ▼	
<b>Location:</b>	City-Wide	
<b>Department:</b>	Finance	
<b>Project Manager:</b>	Vikki Fox-Wilson	

**Description/Justification:**  
Investigate options and implement new software applications or improvements to existing software or systems for the following: Municipal Court Solution, Financial Software, Payroll Software, Employee Self-Serve Portal, City Intranet, Electronic Purchase Orders, Applicant Tracking, Workers Compensation and Liability Insurance Claims Management, and Employee Timekeeping System. While our current Financial and Payroll solutions are being supported, it is no longer being sold by the software provider, and they are moving customers to the new solution. We are unsure how long support will continue and have included an estimated replacement cost in FY16. Also included in FY16 is to include an HR/Payroll solution to provide an Employee Self-serve Portal, Applicant Tracking Solution, and Employee Timekeeping System; FY18 - Workers Compensation and Liability Insurance Claims Management; **FY21 - Capital Project Management Software and other necessary software to implement a Budget website.**

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	130,000					\$ 130,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	130,000					\$ 130,000		\$ 130,000
<b>TOTAL</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ 130,000</b>

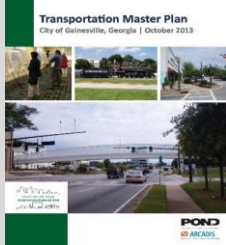
ANNUAL OPERATING IMPACT								
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	Operating Budget Expenses ▼	
Capital Outlay						\$ -	Account Number:	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**  
A computer system is the primary tool for processing information in the Financial Services Department. It is essential to meeting the departments missions of providing timely and reliable information to user departments, employees, management, and the public. It is critical that the system is innovative in providing information and processing options. Converting to a new system or implementing new technological procedures will be disruptive to operations and temporarily cause inconvenience to those learning new ways of doing their work and conducting business. There are no legal mandates. Economic development impacts, and environmental and social effects of moving forward with this project are minimal, however, inadequate methods of tracking, reporting, and processing financial information does come into play. Delay of this project will increase the risk of providing poor customer service and possibly diminishing efficiencies in departmental procedures.

**NOTES:**  
At the \$100K price, the City could obtain a base package which includes, 50 users, configuration and implementation services, with one vendor that provided a demo. Other configuration include prices around 75K - 85K but would include user fees of \$600/per user. Around \$10K - 12K a years for the City. Additional vendors provided demo with cost proposals around \$50,000 per year.

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	<b>PROJECT NUMBER</b> <b>91017.INT</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

## Transportation Master Plan Implementation

<b>Strategic Initiative:</b>	Funding to address city transportation issues as detailed in the Transportation Master Plan.	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Matt Tarver	

**Description/Justification:**

This program is designed to permit City staff to allocate funds to address transportation issues per the Transportation Master Plan. These funds can be utilized for grant match initiatives, to assist in design and/or construction cost for transportation improvements in the City.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST VIII	\$ 25,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 4,425,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 25,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 4,425,000	07/01/20	06/30/25

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	\$ 25,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 4,425,000	\$ 500,000	\$ 4,925,000
<b>TOTAL</b>	\$ 25,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 4,425,000	\$ 500,000	\$ 4,925,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**LEGAL MANDATES:** None; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$25,000 in funds for FY 2021 and 1,100,000 through FY 2025; **HEALTH AND SAFETY IMPACTS:** Program will address transportation issues affecting all who travel City streets; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve traffic conditions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by all who travel City streets; **DISRUPTION/INCONVENIENCE:** Moderate; **IMPACT OF DEFERRAL:** Deferral of this program would result in continued safety and convenience impacts; **INTERJURISDICTIONAL EFFECTS:** Locations shall be chosen based on infrastructure need.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	  	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼		<b>93103.INT.5431</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼		



## Street Resurfacing Program (LMIG)

<b>Strategic Initiative:</b>	Street Resurfacing Program (LMIG)	
<b>Project Type:</b>	Reoccurring Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Jason Simms	

**Description/Justification:**

This program is to use City of Gainesville crews, or contractors as necessary, to resurface streets in the 142.7 mile City maintained system. The streets are to be selected by staff based on the road surface rating and current needs.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Grants		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,200,000	Project Estimated	
SPLOST VIII	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 250,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 2,450,000	07/01/20	06/30/25

PROJECT COSTS								
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -	\$ -	\$ -
CONSTRUCTION	\$ 240,000	\$ 540,000	\$ 540,000	\$ 540,000	\$ 540,000	\$ 2,400,000	\$ -	\$ 2,400,000
EQUIPMENT/VEHICLE						\$ -	\$ -	\$ -
OTHER	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000	\$ -	\$ 50,000
<b>TOTAL</b>	\$ 250,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 2,450,000	\$ -	\$ 2,450,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**LEGAL MANDATES** : None; **FISCAL AND BUDGET IMPACTS**: Program requires \$550,000 in FY2021 through FY 2025, partially funded with LMIG state aid grant money; **HEALTH AND SAFETY IMPACTS**: Program will improve the safety, ride and life cycle of City streets; **ECONOMIC DEVELOPMENT IMPACTS**: Resurfacing program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS** : Program will improve aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS**: Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE**: Disruption during construction would be minimal; **IMPACT OF DEFERRAL**: Deferral would significantly increase costs to repair the City streets due to further degradation through freeze-thaw water damage, loading and aging; **INTERJURISDICTIONAL EFFECTS**: Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the wards.

**NOTES:**

This includes the LMIG grant amount of approximately \$250,000. The City match amount is to be funded from SPLOST VII.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>93177.RMT.5206</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Paving Program

<b>Strategic Initiative:</b>	Paving Program	
<b>Project Type:</b>	Reoccurring Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Jason Simms	

**Description/Justification:**

This program is to use City of Gainesville crews, or contractors as necessary, to resurface streets in the 142.7 mile City maintained system. The streets are to be selected by staff based on the road surface rating and current needs.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST VIII	\$ 500,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 3,140,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 500,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 3,140,000	07/01/20	06/30/25

PROJECT COSTS								
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -	\$ -	\$ -
CONSTRUCTION	\$ 490,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 3,090,000	\$ -	\$ 3,090,000
EQUIPMENT/VEHICLE						\$ -	\$ -	\$ -
OTHER	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000	\$ -	\$ 50,000
<b>TOTAL</b>	\$ 500,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 3,140,000	\$ -	\$ 3,140,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES** : None; **FISCAL AND BUDGET IMPACTS**: Program requires \$500,000 in FY2021 through FY 2025; **HEALTH AND SAFETY IMPACTS**: Program will improve the safety, ride and life cycle of City streets; **ECONOMIC DEVELOPMENT IMPACTS**: Paving program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS** : Program will improve aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS**: Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE**: Disruption during construction would be minimal; **IMPACT OF DEFERRAL**: Deferral would significantly increase costs to repair the City streets due to further degradation through freeze-thaw water damage, loading and aging; **INTERJURISDICTIONAL EFFECTS**: Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the wards.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>93132.RMT.5206</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	3 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Sidewalk Program

<b>Strategic Initiative:</b>	Sidewalk Program	
<b>Project Type:</b>	Reoccurring Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Jason Simms	

**Description/Justification:**  
 This program is to use City of Gainesville crews, or contractors as necessary, to construct, repair and maintain sidewalks throughout the City. The sections are to be selected by staff based on the current needs.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 400,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 400,000</b>	07/01/20	06/30/25

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 400,000		\$ 400,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 400,000</b>	\$ -	\$ 400,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**  
**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Program requires \$200,000 in FY21 and \$75,000 in FY2022 through FY 2025; **HEALTH AND SAFETY IMPACTS:** Program will improve the safety for pedestrian traffic along City streets; **ECONOMIC DEVELOPMENT IMPACTS:** Program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve safety, convenience and aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS:** Benefits of this program would be experienced by all traffic traveling City streets; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Deferral would lead to increased construction costs in the future; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen by the Department to distribute the improvements throughout the City.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	4 ▼		<b>93033.RMT.5206</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼		

## Roadway Patching Program

<b>Strategic Initiative:</b>	Roadway Patching Program	
<b>Project Type:</b>	Reoccurring Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City wide	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Jason Simms	

**Description/Justification:**

This program is to use City of Gainesville crews, or contractors as necessary, to deep patch streets and/or pave in the 142.7 mile City maintained system. The streets are to be selected by staff based on the road surface rating and current needs.

<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>		
General Fund	\$ 50,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 550,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 550,000</b>	07/01/20	06/30/25

<b>PROJECT COSTS</b>	<b>Budget</b>							
<b>PROJECT COMPONENTS:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 50,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 550,000		\$ 550,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 550,000</b>	\$ -	\$ 550,000

<b>ANNUAL OPERATING IMPACT</b>							
<b>DESCRIPTION</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Program requires \$50,000 for FY21 and \$125,000 through FY25; **HEALTH AND SAFETY IMPACTS:** Program will reduce potholes thus improving safety and extend life cycle of City streets; **ECONOMIC DEVELOPMENT IMPACTS:** Patching is a precursor to resurfacing which encourages economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** None; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair the City streets due to further degradation through freeze-thaw water damage, loading and aging; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the wards.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>93075.RMT.5206</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	5 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Traffic Calming and Road Safety Devices Program

<b>Strategic Initiative:</b>	Traffic Calming and Road Safety Devices Program	
<b>Project Type:</b>	Reoccurring Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City Wide	
<b>Department:</b>	Public Works Engineering	
<b>Project Manager</b>	Jason Simms	

**Description/Justification:**

This program will allow Public Works Staff to install crosswalks, speed tables, and install traffic signs as needed to address safety concerns that may arise. This funding may also be used to mark intersections, crosswalks, and install, maintain, and repair traffic safety devices.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 200,000</b>	07/01/20	06/30/25

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000		\$ 200,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 200,000</b>	\$ -	\$ 200,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number: ▼
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Program requires \$40,000 for FY21 through FY 2025; **HEALTH AND SAFETY IMPACTS:** Program will improve the effect of Road Safety devices and provide Traffic Calming; **ECONOMIC DEVELOPMENT IMPACTS:** None; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to install traffic calming measures on the City streets and could cause a failure of a road safety device; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on staff's concerns regarding safety devices and Traffic Calming needs.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>93114.RMT.5206</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	6 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Memorial Park Drive Intersection Improvements

<b>Strategic Initiative:</b>	Address traffic congestion at the intersection of Memorial Park Dr and Old Flowery Branch Rd.	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Memorial Park Drive and Old Flowery Branch Road	
<b>Department:</b>	Public Works Engineering - 328	
<b>Project Manager:</b>	Matt Tarver	

**Description/Justification:**

This project will construct an R-cut intersection improvement at the intersection of Memorial Park Drive and Old Flowery Branch Road in order to address traffic congestion. Construction will be performed by a contractor.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST VIII	\$ 250,000					\$ 250,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 250,000					\$ 250,000		\$ 250,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$250,000 for FY 2021; **HEALTH AND SAFETY IMPACTS:** Program will address transportation issues affecting all who travel City streets; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve traffic conditions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by all who travel City streets; **DISRUPTION/INCONVENIENCE:** Moderate; **IMPACT OF DEFERRAL:** Deferral of this program would result in continued safety and convenience impacts; **INTERJURISDICTIONAL EFFECTS:** Locations shall be chosen based on infrastructure need.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼				<b>PROJECT NUMBER</b> <b>93178.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼				
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼				

## Green Street Study Implementation

<b>Strategic Initiative:</b>	Green Street Study Implementation	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Green Street	
<b>Department:</b>	Public Works Engineering	
<b>Project Manager:</b>	Matt Tarver	

<b>Description/Justification:</b>
This project will implement the recommendations made as part of the Green Street Study completed in FY 2018.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST VIII	\$ 25,000	\$ 125,000				\$ 150,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 25,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 150,000	07/01/20	06/30/23

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 25,000	\$ 125,000				\$ 150,000		\$ 150,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 25,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<b>LEGAL MANDATES:</b> None; <b>FISCAL AND BUDGET IMPACTS:</b> Project requires 25,000 for FY 2021 and 125,000 FY2022; <b>HEALTH AND SAFETY IMPACTS:</b> None; <b>ECONOMIC DEVELOPMENT IMPACTS:</b> Should assist with economic development in the Green Street area; <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:</b> None; <b>DISTRIBUTIONAL EFFECTS:</b> Unknown at this time; <b>DISRUPTION/INCONVENIENCE:</b> Unknown at this time; <b>IMPACT OF DEFERRAL:</b> None; <b>INTERJURISDICTIONAL EFFECTS:</b> None.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	<div>PROJECT NUMBER</div> <div>93134.PDD.8101</div>
<b>DEPARTMENT PRIORITY RANKING</b>	13 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	



## Asphalt Preservation Program

<b>Strategic Initiative:</b>	Asphalt Preservation Program	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	City wide	
<b>Department:</b>	Public Works Engineering	
<b>Project Manager:</b>	Matt Tarver	

**Description/Justification:**

This project is to use City of Gainesville crews, or contractors as necessary, to perform asphalt preservation methods within the 142.7 mile City maintained system. The streets are to be selected by staff based on the current needs.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000	07/01/20	06/30/25

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000		\$ 250,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000	\$ -	\$ 250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Program requires \$50,000 in FY 2021 through FY 2025; **HEALTH AND SAFETY IMPACTS:** Program will extend life cycle of City streets; **ECONOMIC DEVELOPMENT IMPACTS:** Program extends existing pavement life encourages economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** None; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair the City streets due to further degradation through freeze-thaw water damage; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the wards.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	11 ▼		<b>93113.RMT.5206</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼		

## City Park Roundabout

<b>Strategic Initiative:</b>	City Park Roundabout	
<b>Project Type:</b>	Multi-Year Project	
<b>Critical Need Ranking:</b>	B - Desirable	
<b>Location:</b>	Prior Street, Memorial Drive and Glenwood Drive	
<b>Department:</b>	Public Works Engineering	
<b>Project Manager:</b>	Jason Justice	

**Description/Justification:**

This project will include the design and construction of a roundabout at the intersection of Prior Street, Memorial Drive and Glenwood Drive near City Park. This project will consist of relocating utilities and right-of-way acquisition. The City created the project during FY18 with a design budget of \$60,000 and hired an engineering consultant to design the project. Construction will be performed by a contractor.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST VIII	\$ 450,000					\$ 450,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 450,000		\$ -	\$ -	\$ -	\$ 450,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -	\$ 60,000	\$ 60,000
CONSTRUCTION	\$ 400,000					\$ 400,000		\$ 400,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	\$ 50,000					\$ 50,000		\$ 50,000
<b>TOTAL</b>	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ 60,000	\$ 510,000


**ANNUAL OPERATING IMPACT**

	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
<b>DESCRIPTION</b>							
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** None; **FISCAL AND BUDGET IMPACTS:** Project requires \$450,000 in FY2021 for construction; **HEALTH AND SAFETY IMPACTS:** None; **ECONOMIC DEVELOPMENT IMPACTS:** Project will improve the operation of the intersection; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project will include a storm water improvement and improve safety at the intersection; **DISTRIBUTIONAL EFFECTS:** None; **DISRUPTION/INCONVENIENCE:** Disruption during construction would require coordination and management; **IMPACT OF DEFERRAL:** None; **INTERJURISDICTIONAL EFFECTS:** None.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	5		<b>93149.PDD.8101</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		

Intelligent Transportation Systems Evaluation and Implementation

Strategic Initiative:	This is a proactive project designed to evaluate and intercommunicate existing devices.		
Project Type:	Reoccurring Project	▼	
Critical Need Ranking:	A - Essential	▼	
Location:	Various Locations		
Department:	Public Works Traffic		
Project Manager:	Tommy Hunt		

Description/Justification:
Recently there have been many areas of Intelligent Transportation Systems (ITS) installed in the City. Examples of the types of ITS devices include fiber communication lines and cameras installed by the City IT department and the Georgia Department of Transportation. These devices were installed for various uses at various times for various reasons. This project will "bridge" all of these devices together and bring their functionality to a central location. Project involves two steps: evaluation and implementation. City staff has drafted plans that will "fill-in" the missing communication gaps that currently exist. Based on these plans a contractor will be hired to install these missing links, repair damaged links, and where available "bridge" the gaps between existing GDOT fiber and City IT fiber. Project will enable a constant link of communication to our major corridor's traffic signals and enable real-time adjustments to signal timing saving fuel and time for commuters. It will also permit internet users the ability to access traffic cameras through the GDOT website. Project will save the city an estimated \$14,800 in equipment costs.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	\$75,000	\$110,000	\$110,000	\$110,000	\$110,000	\$ 405,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 75,000	\$ 110,000	\$ 110,000	\$ 110,000	\$110,000	\$ 405,000	07/01/20	06/30/25

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	\$90,000	\$100,000	\$100,000	\$100,000	\$100,000	\$ 490,000		\$ 490,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$ 50,000		\$ 50,000
TOTAL	\$ 100,000	\$ 110,000	\$ 110,000	\$ 110,000	\$110,000	\$ 540,000	\$ -	\$ 540,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay	(\$4,320)	(\$4,320)	(\$4,320)	(\$4,320)	(\$4,320)	\$ (21,600)	Account Number:
Total	\$ (4,320)	\$ (4,320)	\$ (4,320)	\$ (4,320)	\$ (4,320)	\$ (21,600)	

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
<b>LEGAL MANDATES:</b> Project not required by federal or state mandates; <b>FISCAL AND BUDGETARY IMPACTS :</b> Project requires \$75,000for FY 2021 and reduces existing yearly Capital Outlay by \$4320 per year in phone line costs that are necessary to communicate to signalized intersections; <b>HEALTH AND SAFETY IMPACTS :</b> Project improves the traffic monitoring capability, allowing the city to more effectively handle traffic situations by informing the public which reduces traffic delay; <b>ECONOMIC DEVELOPMENT IMPACTS :</b> Improves the roadway infrastructure; <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS :</b> Project permits the traffic signal and monitoring system to operate more efficiently thereby reducing delays to the motorist and reducing noxious emissions; <b>DISTRIBUTIONAL EFFECTS:</b> Benefits would be experienced by users of these roadways; <b>DISRUPTION/INCONVENIENCE:</b> Minimal; <b>IMPACT OF DEFERRAL:</b> Deferral of this project results in the continued disuse of existing communication lines and yearly continued capitol outlay of \$14,800; <b>INTERJURISDICTIONAL EFFECTS:</b> Project developed based on infrastructure need.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	▼	PROJECT NUMBER
DEPARTMENT PRIORITY RANKING:	1	▼	
CIP EVALUATION TEAM RANKING:	Critical Need Ranking	▼	
			93116.RMT.5206

Fleet Vehicle - Traffic Bucket Truck

Strategic Initiative:	Fleet Vehicle		
Project Type:	Single Year Project	▼	
Critical Need Ranking:	A - Essential	▼	
Location:	Traffic		
Department:	Public Works Traffic		
Project Manager:	Tommy Hunt		

**Description/Justification:**

Truck will be used for taffic signal job sites, conduct preventive maintenanceinspections, haul traffic signal equipment haul pull boxes and cabinet pads, tow equipment/wire trailers to and from jobs Four wheel drive needed to access construction locations and respond to winter weather emergencies.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
						\$ -	Project Estimated	
Lease Proceeds	\$150,000					\$ 150,000		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$0	\$ 150,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$150,000					\$ 150,000		\$ 150,000
OTHER						\$ -		\$ -
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$0	\$ 150,000	\$ -	\$ 150,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	\$ (10,000)	N/A ▼
Capital Outlay						\$ -	Account Number:
Total	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (10,000)	



**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

LEGAL MANDATES: None; FISCAL AND BUDGET IMPACTS: Requires \$150,000 for FY 2021; HEALTH AND SAFETY IMPACTS: Additional safety features inherently built into a new vehicle, as well as reliability; ECONOMIC DEVELOPMENT IMPACTS: none; ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS: None; DISTRIBUTIONAL EFFECTS: None; DISRUPTION/INCONVENIENCE: None; IMPACT OF DEFERRAL: None; INTERJURISDICTIONAL EFFECTS: None.

**NOTES:**

DEPARTMENT DIRECTOR RANKING:	A - Essential	▼		PROJECT NUMBER
DEPARTMENT PRIORITY RANKING:	5	▼		93116.RMT.5206
CIP EVALUATION TEAM RANKING:	Critical Need Ranking	▼		

## Paving Crew Dump Truck

Strategic Initiative:	New/Replacement Equipment	 
Project Type:	Single Year Project	
Critical Need Ranking:	A - Essential	
Location:	Streets	
Department:	Public Works Streets	
Project Manager:	Dana Chandler	

## Description/Justification:

New Crew Cab Dump Truck to be used as a transport for crews, and to haul away debris generated from repairs associated with roadway maintenance. This would be a replacement for asset # 9445 ( unit #1), that has over 55,000 miles. The mechanical problems brought on by 23 years of normal wear and tear have created dependability issues and safety concerns. This increases cost and decreases effectiveness.

**Vehicle Replacement Policy Score: 38**

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Lease Proceeds	\$70,000					\$ 70,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 70,000	\$ -		\$ -	\$ -	\$ 70,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$70,000					\$ 70,000	-	\$ 70,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 70,000	\$ -		\$ -	\$ -	\$ 70,000	\$ -	\$ 70,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$5,000)	Single year Expense
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (5,000)	

## CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

**LEGAL MANDATES:** No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. **HEALTH & SAFETY IMPACTS:** The health and safety impacts will be noticed with dependability and improved safety features. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** These would be effected in a positive manner, a new dump truck would not be prone to leaking fluids or component failures, and will have an overall improved appearance. **DISTRIBUTIONAL EFFECTS:** Work crews will be more productive as a result of fewer breakdowns. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** A deferral may adversely effect our departments readiness, and negatively impact our operating budget with increased equipment failures due to excessive age and wear. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.


## NOTES:

Truck to be used together with the Asphalt Patch Truck to haul away the waste generated from making repairs. The parking brake will not hold safely when parking the truck, it has to be put in gear and the wheels chocked to keep it from rolling away. Sometimes the ignition switch can be turned with no key in the ignition, and the ignition switch is difficult to turn from locked position. Key will not unlock driver side door. There is no air conditioning in this truck. Tarp is not operational. The floorboard liner has been worn through on the driver's side. Steering wheel is beginning to deteriorate from age, use, and sun exposure.

DEPARTMENT DIRECTOR RANKING:	Critical Need Ranking		PROJECT NUMBER
DEPARTMENT PRIORITY RANKING:	Priority Ranking		93180.MEQ.2200
CIP EVALUATION TEAM RANKING:	Critical Need Ranking		



## Right of Way Tractor

Strategic Initiative:	New/Replacement Equipment	
Project Type:	Single Year Project	
Critical Need Ranking:	A - Essential	
Location:	Streets	
Department:	Public Works Streets	
Project Manager:	Dana Chandler	

## Description/Justification:

John Deere 5100M w/side mount 60" Rotary Mower / This Tractor would be a complement to our Right of Way mowing fleet. It is designed so that does not deposit clippings directly on the roadway which would make it safer to the operators and motoring public. In addition would allow us to be more efficient with our mowing, consequently increasing productivity.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Lease Proceeds	\$135,000					\$ 135,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
TOTAL	\$ 135,000	\$ -		\$ -	\$ -	\$ 135,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$135,000					\$ 135,000	-	\$ 135,000
OTHER						\$ -		\$ -
TOTAL	\$ 135,000	\$ -		\$ -	\$ -	\$ 135,000	\$ -	\$ 135,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$5,000)	Single year Expense
Capital Outlay						\$ -	Account Number:
Total	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (5,000)	


## CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

**LEGAL MANDATES:** No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of the General Fund. **HEALTH & SAFETY IMPACTS:** The health and safety impacts will be noticed with dependability and improved safety features. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** These would be effected in a positive manner, a new tractor would not be prone to leaking fluids or component failures, and will have an overall improved appearance. **DISTRIBUTIONAL EFFECTS:** Work crews will be more productive as a result of fewer breakdowns. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** A deferral may adversely effect our departments readiness, and negatively impact our operating budget with increased equipment failures due to excessive age and wear. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

## NOTES:

DEPARTMENT DIRECTOR RANKING:	Critical Need Ranking	PROJECT NUMBER <b>93181.MEQ.2000</b>
DEPARTMENT PRIORITY RANKING:	Priority Ranking	
CIP EVALUATION TEAM RANKING:	Critical Need Ranking	

## Stormwater Rehabilitation Program

<b>Strategic Initiative:</b>	Stormwater Rehabilitation Program	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Stormwater - 4250	
<b>Department:</b>	Public Works (managed by DWR)	
<b>Project Manager:</b>		

**Description/Justification:**  
Stormwater Rehabilitation Projects are to be funded by SPLOST Referendum. Various projects around the City have been identified for this work for FY21.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST	1,000,000					\$ 1,000,000	Project Estimated	
General Fund						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -	1,800,000	\$ 1,800,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,800,000</b>	<b>\$ 1,800,000</b>

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

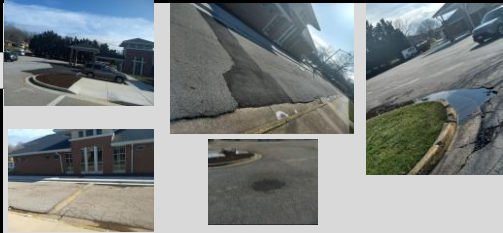
**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**  
This expense represents Special Purpose Local Option Sales Tax (SPLOST) 9 funding that will be utilized to improve stormwater infrastructure within the City of Gainesville.

### NOTES:

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>25004.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	



## Community Service Center Parking Lot Paving Project

<b>Strategic Initiative:</b>	Pave entire parking lot	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking</b>	A - Essential	
<b>Location:</b>	Community Service Center	
<b>Department:</b>	CSC	
<b>Project Manager:</b>	Phillippa Moss	

**Description/Justification:**

Vehicle Traffic to the CSC parking lot has increased considerably since the opening of the Health Department's Dental Clinic and Children with Special Needs Programs, and Supporting Foster Families Together (SAFFT). Additionally, renovation and expansion activities to the Senior Life Center has increased the wear and tear such that the lot is now full of more than two dozen large cracks and holes. Efforts to fill the holes provides a temporary fix, but expansion and contraction caused by temperature changes soon reopens the fissures. As home to a vulnerable population of children and older adults, the CSC parking lot exposes the city to liability caused by trips and falls.

<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>		
SPLOST VIII	120,000					\$ 120,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
<b>TOTAL</b>	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000	07/01/20	06/30/21

<b>PROJECT COSTS</b>	<b>Budget</b>							
<b>PROJECT COMPONENTS:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
PLANNING						\$ -		\$ -
CONSTRUCTION	120,000					\$ 120,000		\$ 120,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ -	\$ 120,000

**ANNUAL OPERATING IMPACT**

<b>DESCRIPTION</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Operating Budget Expenses
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	



**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

- \* Legal mandates: As a provider of human services, the Community Service Center must provide for safe and uninhibited passage for children and adults including those with disabilities.
- Fiscal and budget impacts: Resurfacing the parking lot, while a costly venture, will reduce the city's exposure to more expensive liability caused by trips/falls.
- Health and safety impacts: Periodic resurfacing of the parking lot ensures that all persons including those with disabilities can safely access the property without risk of injury.
- Economic development impacts: Having well maintained government facilities located in the center of town is an indicator of a government's commitment to excellence and such a commitment will help in the recruitment of new clients to the Senior Life Campus.
- Environmental, aesthetic, and social effects: Periodic updates to public facilities is important as this sends a clear message to existing and new business partners that our government is committed to excellence in everything that it does.
- Project feasibility: The renovations can be completed within 30 days.
- Distributional effects: N/A
- Disruption/Inconvenience: N/A
- Impact of deferral: A deferral in making updates to the Community Service Center will prolong the wasting of precious heating and air energy. Additionally, a deferral of the requested improvements could prevent the temporary relocation of the Senior Life Center programs while that facility is being renovated.
- Uncertainty or risk: N/A

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1		<b>91054.CON.8304</b>
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking		

## Community Service Center and Senior Life Center - Surveillance Cameras

<b>Strategic Initiative:</b>	Install outdoors surveillance cameras	 
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking</b>	A - Essential ▼	
<b>Location:</b>	Community Service Center	
<b>Department:</b>	CSC	
<b>Project Manager:</b>	Phillippa Moss	

**Description/Justification:**

A recent facility study conducted by the Georgia Emergency Management Agency shows that the CSC building is vulnerable to external threats as well as dangers that may occur as a function of regular departmental work (car accidents, fires, client conflict, vehicle damage/theft, medical emergencies, etc.). The addition of cameras may reduce the frequency and intensity of certain incidents and provide a record of incidents that could be used by officials for future apprehension and prosecution, etc.

<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>	<b>Project Estimated</b>	
Federal						\$ -		
State						\$ -		
Local - City	15,000					\$ 15,000	<b>Start Date</b>	<b>Completion Date</b>
Local - County	15,000					\$ 15,000		
<b>TOTAL</b>	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	07/01/20	06/30/21

<b>PROJECT COSTS</b>	<b>Budget</b>							
<b>PROJECT COMPONENTS:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PLANNING</b>						\$ -		\$ -
<b>CONSTRUCTION</b>						\$ -		\$ -
<b>EQUIPMENT/VEHICLE</b>	30,000					\$ 30,000		\$ 30,000
<b>OTHER</b>						\$ -		\$ -
<b>TOTAL</b>	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000

**ANNUAL OPERATING IMPACT**

<b>DESCRIPTION</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
<b>Personnel</b>						\$ -	<b>Expense Type:</b>
<b>Operating</b>						\$ -	Operating Budget Expenses ▼
<b>Capital Outlay</b>						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


\* Legal mandates: As an agency that hosts hundreds of guests each weekday, the Community Service Center facility must include infrastructure such as cameras as a security measure for the staff and members of the public.

- Fiscal and budget impacts: The installation of cameras may reduce the city's exposure to crime and other forms of liability exposure.
- Health and safety impacts: A camera system may provide a level of comfort to staff, volunteers and other members of the public who regularly conduct work at the CSC.
- Economic development impacts: Having secure and well maintained government facilities located in the center of town is an indicator of a government's commitment to excellence and such a commitment will help in the recruitment of volunteers and external funding sources.
- Environmental, aesthetic, and social effects: Periodic updates to public facilities is important as this sends a clear message to existing and new business partners that our government is committed to excellence in everything that it does.
- Project feasibility: The renovations can be completed within 30 days.
- Distributional effects: N/A
- Disruption/Inconvenience: N/A
- Impact of deferral: Vehicles stored at the Community Service Center have come under assault at least twice in the past year. Installation of a camera system may discourage criminal behavior in the future. Additionally, a deferral of the requested improvements could prevent the temporary relocation of the Senior Life Center programs while that facility is being renovated.
- Uncertainty or risk: N/A


**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	
		<b>Operating</b>

## MOW Fleet Replacement

<b>Strategic Initiative:</b>	MOW Replacement vehicles								
<b>Project Type:</b>	Reoccurring Project								
<b>Critical Need Ranking</b>	A - Essential								
<b>Location:</b>	Community Service Center								
<b>Department:</b>	CSC								
<b>Project Manager:</b>	Phillippa Moss								
<b>Description/Justification:</b>									
<p>For the past decade, Meals on Wheels staff have been using surplus vehicles to deliver program services; however, the availability of reliable surplus vehicles has started to decline given the length of time they were utilized during the recession period. In the past two years, staff have been stranded in various parts of Hall County in surplus vehicles half a dozen times. Meals on Wheels staff uses vehicles each weekday and averages 50 miles/day to deliver meals and coordinate volunteer efforts. The program would benefit greatly by having access to new reliable energy efficient vehicles.</p>									
<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>			
Federal						\$ -	Project Estimated		
State						\$ -			
Local - City	11,200		11,200		11,200	\$ 33,600	Start Date	Completion Date	
Local - County	23,800		23,800		23,800	\$ 71,400			
<b>TOTAL</b>	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ 105,000	07/01/20	6/30/2021	
<b>PROJECT COSTS</b>		<b>Budget</b>							
<b>PROJECT COMPONENTS:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>	
PLANNING						\$ -		\$ -	
CONSTRUCTION						\$ -		\$ -	
EQUIPMENT/VEHICLE	35,000		35,000		35,000	\$ 105,000		\$ 105,000	
OTHER						\$ -		\$ -	
<b>TOTAL</b>	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ 105,000	\$ -	\$ 105,000	
<b>ANNUAL OPERATING IMPACT</b>									
<b>DESCRIPTION</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>		
Personnel						\$ -	Expense Type:		
Operating						\$ -	Operating Budget Expenses		
Capital Outlay						\$ -	Account Number:		
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>									
<ul style="list-style-type: none"> <li>Legal mandates: There are no legal mandates to acquiring a new Meals on Wheels vehicle.</li> <li>Fiscal and budget impacts: A new and fuel efficient vehicle will reduce overall maintenance expenses for Meals on Wheels program.</li> <li>Health and safety impacts: The Meals on Wheels staff vehicles are used to deliver meals and other services to fragile home-bound seniors. By supplementing the nutritional needs of seniors, we help prevent expensive premature placement in nursing homes. The acquisition of this vehicle supports the overall health and safety of our aging community.</li> <li>Economic development impacts: Meeting the nutritional needs of our community's most fragile population reduces pressure on public safety and other agencies that would otherwise be called upon to address malnourishment issues.</li> <li>Environmental, aesthetic, and social effects: A new and attractively decaled Meals on Wheels vehicle has the added value of serving as a mobile billboard that brings community attention to the needs of older adults. Such attention is likely to encourage increased donations and volunteers.</li> <li>Project feasibility: Staff is investigating several vehicle models now and can easily acquire a new vehicle within 30 days of approval from Administrative Services.</li> <li>Distributional effects: N/A</li> <li>Disruption/Inconvenience: N/A</li> <li>Impact of deferral: The use of old surplus vehicles increases the Meals on Wheels annual maintenance expenses.</li> <li>Uncertainty or risk: N/A</li> <li>Interjurisdictional effects: N/A</li> </ul>									
<b>NOTES:</b>									
<b>DEPARTMENT DIRECTOR RANKING:</b> A - Essential <b>DEPARTMENT PRIORITY RANKING:</b> 3 <b>CIP EVALUATION TEAM RANKING:</b> Critical Need Ranking						<b>PROJECT NUMBER</b> <b>Operating</b>			

## Hall Area Transit - Gainesville Connection

<b>Strategic Initiative:</b>	Update and Innovate Public Transit Service	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking</b>	A - Essential ▼	
<b>Location:</b>	Hall Area Transit	
<b>Department:</b>	CSC	
<b>Project Manager:</b>	Phillippa Moss	

**Description/Justification:**  
Hall Area Transit vehicles, computers and software are due to be updated.. Five buses will be purchased to replace older vehicles @ 85k each = 425K), Ten computers will be replaced @ 2.5K each = 25K, and a new microtransit software will be purchased at an estimated cost of 500K.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Federal	760,000					\$ 760,000	Start Date	Completion Date
State	95,000					\$ 95,000		
Local - City	95,000					\$ 95,000		
Local - County	-					\$ -		
<b>TOTAL</b>	<b>\$ 950,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 950,000</b>	07/01/20	06/30/22

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>			
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	950,000					\$ 950,000		\$ 950,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	<b>\$ 950,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 950,000</b>	<b>\$ -</b>	<b>\$ 950,000</b>

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


\* Legal mandates: Transit systems are required to keep vehicles, equipment and software in a state of "good repair" at all times. This occasionally requires the purchase of replacement items such as vehicles, computers and software.

- Fiscal and budget impacts: The occasional purchase of vehicles, computers and software increases the overall efficiency and effectiveness of transit operations and helps avoid costly maintenance repairs.
- Health and safety impacts: Keeping vehicles, equipment and software in a state of "good repair" ensures the safety of passengers, staff and the general public.
- Economic development impacts: Having secure and well maintained government facilities and property is an indicator of a government's commitment to excellence and such a commitment will help in the recruitment of volunteers and external funding sources.
- Environmental, aesthetic, and social effects: Periodic updates to government facilities and property is important as this sends a clear message to existing and new business partners that our government is committed to excellence in everything that it does.
- Project feasibility: The acquisition of vehicles, computers and software can be achieved in 3 to 12 months.
- Distributional effects: N/A
- Disruption/Inconvenience: N/A
- Impact of deferral: Maintaining vehicles that are in decline is costly and the resulting delays in service creates a negative perception of government run programs and services.
- Uncertainty or risk: N/A

<b>NOTES:</b>	

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>Operating</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	4 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## 10-Wheel Dump Truck Replacement

<b>Strategic Initiative:</b>	10-Wheel Dump Truck Replacement	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	

**Description/Justification:**

This capital purchase will replace an existing 2001 Sterling 10 Wheel Dump Truck (Unit # W-14) that has reached the end of its useful life.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	120,000					\$ 120,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000	07/01/20	06/30/21


PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	120,000					\$ 120,000		\$ 120,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ -	\$ 120,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

Asset #19398 with 33 points. This ten-wheel dump truck is used to transport heavy material such as gravel, dirt, sand, etc. At nearly 93,000 miles and twenty years of age and after almost daily use, this vehicle has reached the end of its serviceable life, as the cost of repairs are increasing.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>19061.MEQ.2200</b>
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼		

## Automated Meter Infrastructure (AMI)

<b>Strategic Initiative:</b>	Automated Meter Infrastructure (AMI)	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		

**Description/Justification:**

Automated Meter Infrastructure (AMI) is an annual, recurring expense necessary to continue upgrade of the remote meter reading capability.

<b>FUNDING SOURCES:</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>TOTAL</b>		
CIP Fund Balance	150,000	150,000	150,000	150,000	150,000	\$ 750,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
<b>TOTAL</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000	07/01/19	On-going

<b>PROJECT COSTS</b>	<b>Budget</b>							
	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>Five Year Total</b>	<b>Prior Year Costs</b>	<b>Total Project Cost from Inception</b>
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	150,000	150,000	150,000	150,000	150,000	\$ 750,000	450,000	\$ 1,200,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000	\$ 450,000	\$ 1,200,000

<b>ANNUAL OPERATING IMPACT</b>							
<b>DESCRIPTION</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FIVE YEAR TOTAL</b>	<b>Other:</b>
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

Currently, approximately 87% of the estimated 56,000 meters in the distribution system are able to be read remotely, via antenna located on various water tanks, etc. This remote capability will ultimately encompass the entire system. This funding allows additional antenna sites to be located and antennas to be installed, increasing the system capability to remote-read consumption amounts, detect water leaks on the customer side of the meter (by detecting continuous water use), and reduce the amount of field time (and use of City vehicles). There are no legal mandates; the capital costs have been identified in the CIP. The disruptional impacts will be minimal at the time of meter installation, and will actually be decreased when all meters are remote-read capable.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>18216.CON.8305</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Asset Management Implementation

<b>Strategic Initiative:</b>	Asset Management Implementation	
<b>Project Type:</b>	Capital Project Types ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	DWR	
<b>Department:</b>	DWR	
<b>Project Manager:</b>		

<b>Description/Justification:</b>
<p>This Project is designed to identify all assets of the Department of Water Resources and perform a systemic condition assessment, with the end goal being a comprehensive schedule for replacing these assets through time in the most cost-effective manner.</p>

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	600,000	300,000	300,000	300,000	300,000	\$ 1,800,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 600,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,800,000	07/01/19	On-going

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -	500,000	\$ 500,000
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	600,000	300,000	300,000	300,000	300,000	\$ 1,800,000		\$ 1,800,000
OTHER						\$ -		\$ -
TOTAL	\$ 600,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,800,000	\$ 500,000	\$ 2,300,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p>This project is a multi-year endeavor. The engineering firm of Brown and Caldwell has been selected to guide the DWR through this process. In a sense, this is a new way of thinking about how to prioritize the replacement and upgrade of DWR assets for the intermediate- and long-term. This system of replacement of assets is based on objective data and will minimize the amount of "lost institutional knowledge" created by personnel turnover.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b> A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b> 1 ▼		<b>10010.PDD.8101</b>
<b>CIP EVALUATION TEAM RANKING:</b> A - Essential ▼		



## Athens Hwy Sanitary Sewer Extension

<b>Strategic Initiative:</b>	Athens Hwy Sanitary Sewer Extension	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Design and Bidding Services, as well as Construction of the Athens Highway Sanitary Sewer Extension.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	100,000					\$ 100,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	07/01/19	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -	3,500,000	\$ 3,500,000
CONSTRUCTION	100,000					\$ 100,000		\$ 100,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 3,500,000	\$ 3,600,000

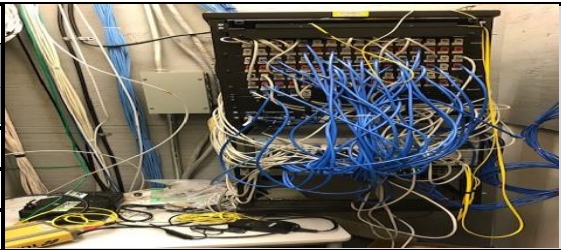
ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
An area has been identified on the south side of the City where additional future growth can occur. However, in order to increase this area's development potential, the provision of sanitary sewer service is mandatory. Over several decades, individual parcels in the Allen Creek area have been acquired by the City with the intention of consolidating these parcels into a master tract of land, suitable for recreational facilities, Public Safety Training facilities, etc. In order to allow more intensive development both within the Allen Creek parcels and the surrounding area, sanitary sewer is needed. This multi-year project involves the design services, bidding services, and construction of sanitary sewer facilities to serve this area.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>18423.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## DWR Data Management

<b>Strategic Initiative:</b>	DWR Data Management	
<b>Project Type:</b>	Capital Project Types ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>	DWR	
<b>Project Manager:</b>		

<b>Description/Justification:</b>
To enhance the ability to manage data concerning operations and communications throughout the Department.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	300,000					\$ 300,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	300,000					\$ 300,000	300,000	\$ 600,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 600,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Department of Water Resources has an incredible amount of data, from its water and sewer operations, lift stations, billing operations, and four water and wastewater treatment plants. However, this data needs to be coordinated and compiled into actual information usable throughout the Department in order to make effective decisions. This funding allows the Department flexibility in obtaining equipment necessary to generate such information.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	Priority Ranking ▼	<b>PROJECT NUMBER</b> <b>10015.INT.5431</b>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	

## DWR System Improvements

<b>Strategic Initiative:</b>	DWR System Improvements		
<b>Project Type:</b>	Single Year Project	▼	
<b>Critical Need Ranking:</b>	A - Essential	▼	
<b>Location:</b>			
<b>Department:</b>	Department of Water Resources		
<b>Project Manager:</b>			

**Description/Justification:**

To fund various improvements in the Department of Water Resources.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	200,000					\$ 200,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	200,000					\$ 200,000		\$ 200,000
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

The Department of Water Resources consists of approximately \$650,000,000 in assets, including four Plants, nearly 1,800 miles of water & sewer mains, 60-something lift stations, and over 230 personnel. This item, to fund system improvements, allows the Department the flexibility to respond to any situation not currently funded in other segments of the FY21 Budget.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b> <b>19071.CON.8306</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## Flat Creek WRF Dewatering Facility

<b>Strategic Initiative:</b>	Flat Creek WRF Dewatering Facility		
<b>Project Type:</b>	Multi-Year Project	▼	
<b>Critical Need Ranking:</b>	A - Essential	▼	
<b>Location:</b>			
<b>Department:</b>	Department of Water Resources		
<b>Project Manager:</b>			

<b>Description/Justification:</b>
The construction of new dewatering facilities located at the Flat Creek Water Reclamation Facility (WRF).

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	100,000					\$ 100,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	100,000					\$ 100,000		\$ 100,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Flat Creek Water Reclamation Facility (WRF) was originally constructed in the 1960's. This project involves replacement of existing dewatering equipment at the WRF that has reached the end of its useful life, as well as the installation of additional infrastructure such as odor control equipment and improving facilities required to obtain a higher level of wastewater treatment. The existing (but non-serviceable) incinerator building will be demolished and a new building will be constructed, housing the solids presses, electrical panels, and odor control equipment.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b> <b>18532.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## Gillsville Highway Sanitary Sewer Pump Station

<b>Strategic Initiative:</b>	Gillsville Highway Sanitary Sewer Pump Station	
<b>Project Type:</b>	Multi-Year Project	▼
<b>Critical Need Ranking:</b>	A - Essential	▼
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		



**Description/Justification:**  
This project involves the construction of a new sanitary sewer pump station to be located within the vicinity of the Gillsville Highway and Athens Highway intersection.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	100,000					\$ 100,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
							Start Date	Completion Date
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	100,000					\$ 100,000		\$ 100,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**  
An area has been identified on the south side of the City where additional future growth can occur. However, in order to increase this area's development potential, the provision of sanitary sewer service is mandatory. The City recently entered into a cost-sharing agreement wherein the developer will join the City in extending sanitary service to better serve the area. This multi-year project involves the design services, bidding services, and construction of sanitary sewer facilities to serve this area.

## NOTES:

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b> <b>18542.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## Glenwood Drive Roundabout Utilities Relocation

<b>Strategic Initiative:</b>	Glenwood Drive Roundabout Utilities Relocation		
<b>Project Type:</b>	Multi-Year Project	▼	
<b>Critical Need Ranking:</b>	A - Essential	▼	
<b>Location:</b>			
<b>Department:</b>			
<b>Project Manager:</b>			

**Description/Justification:**

To fund the cost of relocating the utilities in anticipation of the installation of the Glenwood Drive Roundabout.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	300,000					\$ 300,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	300,000					\$ 300,000	280,000	\$ 580,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
TOTAL	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 280,000	\$ 580,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

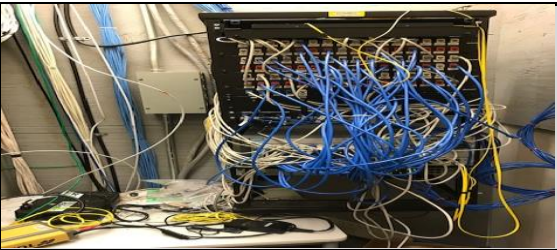
**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

The installation of a traffic roundabout at the intersection of Glenwood Drive, Park Street and Memorial Drive has been determined to be the best way to minimize traffic congestion in this area and to increase the safety of the public. In order to install this roundabout, the existing utilities laying in the existing right-of-way must be moved. The utilities involved include water, sewer, and stormwater.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b> <b>18921.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## IT Upgrades

<b>Strategic Initiative:</b>	IT Upgrades	
<b>Project Type:</b>	Capital Project Types ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This Project is to upgrade the information technology assets.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	300,000	250,000	250,000	250,000	250,000	\$ 1,300,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,300,000	07/01/20	On-going

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	300,000	250,000	250,000	250,000	250,000	\$ 1,300,000	500,000	\$ 1,800,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,300,000	\$ 500,000	\$ 1,800,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This project is to update and upgrade the Department's Information Technology (IT) assets, which are an integral part of our operations. The Department operations rely heavily on technology, and such technology is quickly evolving and getting obsolete. These upgrades affect both Water and Wastewater Operations, and are being funded appropriately.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	Priority Ranking ▼	<b>PROJECT NUMBER</b> <b>10011.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Priority Ranking ▼	



## Lakeside WTP Filter Rehabilitation

<b>Strategic Initiative:</b>	Lakeside WTP Filter Rehabilitation	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		

**Description/Justification:**

To rehabilitate the filters located at the Lakeside Water Treatment Facility.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	100,000					\$ 100,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	07/01/20	06/30/23

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	100,000					\$ 100,000		\$ 100,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000


**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

The Lakeside Water Treatment Plant was placed in service in 2002. This 18-year old Plant is now in need of upgrade/replacement/rehabilitation of some of its infrastructure. The filter media has served its purpose well, but is now in need of replacement. It is estimated each of the three filters will cost \$1M, so their rehabilitation will be spread over the next three fiscal years. This involves the complete removal of media and replacement, as needed, with similar, albeit newer, material. This material may include gravel, sand, and granulated activated carbon, the latter of which serves as a very good barrier to the compounds that create taste and odor in the finished water. Overtime, this GAC has been reduced in effectiveness.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼		<b>19081.CON.8304</b>
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼		

## Lift Station Improvements

<b>Strategic Initiative:</b>	Lift Station Improvements	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This project involves the replacement, upgrade, and refurbishing of the Lift Stations located throughout the wastewater collection system.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	1,000,000	1,250,000	1,500,000	1,750,000	2,000,000	\$ 7,500,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 1,000,000	\$ 1,250,000	\$ 1,500,000	\$ 1,750,000	\$ 2,000,000	\$ 7,500,000	07/01/18	On-going

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	950,000	1,200,000	1,450,000	1,700,000	1,950,000	\$ 7,250,000	1,700,000	\$ 8,950,000
OTHER	50,000	50,000	50,000	50,000	50,000	\$ 250,000		\$ 250,000
TOTAL	\$ 1,000,000	\$ 1,250,000	\$ 1,500,000	\$ 1,750,000	\$ 2,000,000	\$ 7,500,000	\$ 1,700,000	\$ 9,200,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The Department of Water Resources owns and maintains 67 wastewater lift stations located throughout the greater Gainesville area. Many of these stations were installed during the fast growth era of the past several decades. However, these stations are now in need of repair, replacement, and upgrades in order to serve us into the future. This funding includes primarily new pumps, motors, communication systems, and electrical controls, but also the outside labor that may need to be utilized in these upgrades.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>18482.CON.8305</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Linwood Water Reclamation Facility Membrane Replacement

<b>Strategic Initiative:</b>	Linwood Water Reclamation Facility Membrane Replacement	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

<b>Description/Justification:</b>
Purchase and installation of the membranes used at the Linwood Water Reclamation Facility (WRF).

FUNDING SOURCES:	FY21	FY20	FY21	FY22	FY23	TOTAL		
CIP Fund Balance	1,250,000					\$ 1,250,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
						\$ -		
<b>TOTAL</b>	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000	07/01/18	06/30/19

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY20	FY21	FY22	FY23	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	1,250,000					\$ 1,250,000		\$ 1,250,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 1,250,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -	\$ 1,250,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY20	FY21	FY22	FY23	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p>The Linwood WRF was constructed in 2006. It utilizes four separate "trains" of membrane filters to remove solids from the wastewater prior to its disinfection and discharge into Lake Lanier. The scheduled replacement of these membranes is typically an eight-year cycle; however, due to the level of maintenance performed, the Linwood personnel have stretched that out to over a ten-year period. Regardless, their replacement is now required. Trains 1 and 2 were purchased and installed in FY18, and Train 3 was installed in FY19. This last Train is scheduled to be replaced in FY21. This staggering of replacement will ensure not all four trains will require replacement at the same time in the next cycle. This expense represents the purchase and installation of the membrane cassettes by the original manufacturer, and is sole-source; additionally, this work will be performed by the manufacturer, with minimal assistance from City crews. Although there are no legal mandates, the impact of deferral may well be noncompliance with State Permits.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b> A - Essential ▼	▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b> 1 ▼		<b>18522.CON.8305</b>
<b>CIP EVALUATION TEAM RANKING:</b> Priority Ranking ▼		

## Maintenance Facility Relocation

<b>Strategic Initiative:</b>	Maintenance Facility Relocation	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		

**Description/Justification:**

This project will relocate Department of Water Resources maintenance and warehouse facilities to the Allen Creek property currently owned by the City of Gainesville.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	11,975,000	8,900,000				\$ 20,875,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 11,975,000	\$ 8,900,000	\$ -	\$ -	\$ -	\$ 20,875,000	07/01/20	06/30/22


PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -	5,000,000	\$ 5,000,000
CONSTRUCTION	11,975,000	8,900,000				\$ 20,875,000		\$ 20,875,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 11,975,000	\$ 8,900,000	\$ -	\$ -	\$ -	\$ 20,875,000	\$ 5,000,000	\$ 25,875,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

The existing maintenance and warehouse facilities located at Hancock Street were originally constructed many decades ago and consist of multiple buildings that have been acquired over multiple years. The relocation of this facility will meet the future needs of the utility and allow this property to be redeveloped within the midtown area.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼		<b>19011.CON.8304</b>
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼		

## Meter Maintenance Program

<b>Strategic Initiative:</b>	Meter Maintenance Program		
<b>Project Type:</b>	Multi-Year Project	▼	
<b>Critical Need Ranking:</b>	A - Essential	▼	
<b>Location:</b>	Department of Water Resources		
<b>Department:</b>	Department of Water Resources		
<b>Project Manager:</b>			

<b>Description/Justification:</b>
Meter Maintenance Program is used to install and replace meters throughout the distribution system.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
CIP Fund Balance	750,000	750,000	750,000	750,000	750,000	\$ 3,750,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,750,000	07/01/19	On-going

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total		
PLANNING						\$ -	Prior Year Costs	Total Project Cost from Inception
CONSTRUCTION						\$ -		
EQUIPMENT/VEHICLE	750,000	750,000	750,000	750,000	750,000	\$ 3,750,000	2,750,000	\$ 6,500,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,750,000	\$ 2,750,000	\$ 6,500,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Reoccurring Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p>This represents the next year of an annual meter program. This amount includes meters, transmitters, labor and any other items needed to update the service. Meters are needed for new service connections, as well as to replace the aging meters throughout the system. Since these meters are the virtual cash registers for the Utility, their upgrade and replacement on a recurring basis is critical. There are no legal mandates, no environmental concerns, no disruption/inconvenience or interjurisdictional effects. The impact of deferral may be the inability to serve our customers, or the inability to replace aging meters, which equates to lost revenue as the meters slow down.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b> A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b> 1 ▼		<b>18907.CON.8305</b>
<b>CIP EVALUATION TEAM RANKING:</b> A - Essential ▼		

## Midtown Greenway Extension Stormwater Detention Pond &amp; Watershed Improvements

<b>Strategic Initiative:</b>	Midtown Greenway Extension Stormwater Detention Pond & Watershed Improvements		
<b>Project Type:</b>	Multi-Year Project ▼		
<b>Critical Need Ranking:</b>	A - Essential ▼		
<b>Location:</b>			
<b>Department:</b>	Department of Water Resources		
<b>Project Manager:</b>			

<b>Description/Justification:</b>
To install a detention pond on Parker Street.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	1,500,000					\$ 1,500,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	1,500,000					\$ 1,500,000	2,825,000	\$ 4,325,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 2,825,000	\$ 4,325,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This project is actually an improvement to the Midtown Greenway Project, as it is extending the watershed-handling capacity of the area. This area has been repeatedly recommended for improvements for several years, and has already been mostly designed; this will greatly enhance the Midtown area. This watershed covers the area south of Jesse Jewell and west of Main Street.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>25007.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## New Water Meter Installations

<b>Strategic Initiative:</b>	New Water Meter Installations	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		

<b>Description/Justification:</b>
This project involves the installation of new water meters throughout the water distribution system.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	\$ 8,750,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 8,750,000	07/01/20	On-going

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	\$ 8,750,000		\$ 8,750,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
TOTAL	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 8,750,000	\$ -	\$ 8,750,000

ANNUAL OPERATING IMPACT								
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:	
Personnel						\$ -	Expense Type:	
Operating						\$ -	Multi-year Expense ▼	
Capital Outlay						\$ -	Account Number:	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		


<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The installation of new water meters indicates the distribution system continues to experience growth. The installation of new meters in new subdivisions and other locations throughout Hall County was previously performed in-house. However, at nearly 1,200 to 1,400 such taps every year, it became increasingly difficult to install new taps while also performing all the other maintenance and improvement activities needed throughout the distribution system. Contracting this service via a competitive bid process ensures the most efficient way to install these meters.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>19041.CON.8305</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	



## Riverside Drive Water Treatment Plant - Concrete Rehabilitation

<b>Strategic Initiative:</b>	Riverside Drive Water Treatment Plant - Concrete Rehabilitation	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Department of Water Resources	
<b>Department:</b>		
<b>Project Manager:</b>		

**Description/Justification:**

This Project continues the concrete restoration work already being performed at the Riverside Water Treatment Plant.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	100,000	650,000	650,000	650,000		\$ 2,050,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 100,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ -	\$ 2,050,000	07/01/20	On-going

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	100,000	600,000	600,000	600,000		\$ 1,900,000	3,729,310	\$ 5,629,310
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER		50,000	50,000	50,000		\$ 150,000		\$ 150,000
TOTAL	\$ 100,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ -	\$ 2,050,000	\$ 3,729,310	\$ 5,779,310

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type: ▼
Operating						\$ -	Multi-year Expense
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

The Riverside Water Treatment Plant was originally constructed in the 1950's. Due to continual exposure to the elements, the concrete walls, supports, and other structures of the Water Plant were beginning to fail. This multi-year, multi-phase project is intended to add untold years to the expected life of the Plant. The next phase will involve the coating of the clear well tanks. The disruption/inconvenience on the part of the public is negligible, and the aesthetic and even potential health and safety impacts to employees may be significant.

**NOTES:**

DEPARTMENT DIRECTOR RANKING:	A - Essential	▼	PROJECT NUMBER	
DEPARTMENT PRIORITY RANKING	1	▼		18671.CON.8304
CIP EVALUATION TEAM RANKING:	Priority Ranking	▼		

## Road Tractor Replacement

<b>Strategic Initiative:</b>	Road Tractor Replacement		
<b>Project Type:</b>	Single Year Project	▼	
<b>Critical Need Ranking:</b>	A - Essential	▼	
<b>Location:</b>			
<b>Department:</b>	Department of Water Resources		
<b>Project Manager:</b>			

<b>Description/Justification:</b>
This capital purchase will replace an existing 2001 Mack Road Tractor (Unit # SS05-1) that has reached the end of its useful life.

FUNDING SOURCES:	FY21	FY22	FY22	FY23	FY24	TOTAL		
CIP Fund	150,000					\$ 150,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY22	FY23	FY24	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	150,000					\$ 150,000		\$ 150,000
OTHER						\$ -		\$ -
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY22	FY23	FY24	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Asset #12160 with 54 points. This tractor is used to transport trailers used to carry dewatered solids from the Water Treatment Facility, as well as other large loads of material. At over 360,000 miles and nearly twenty years old, it has reached the end of its useful life.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b> <b>18522.MEQ.2200</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1	▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## Rubber Tire Loader Replacement

<b>Strategic Initiative:</b>	Rubber Tire Loader Replacement	
<b>Project Type:</b>	Single Year Project	▼
<b>Critical Need Ranking:</b>	A - Essential	▼
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		



<b>Description/Justification:</b>
<p>This capital purchase will replace an existing 2006 Komatsu WA95-3 Rubber Tire Loader (Unit # W-91) that has reached the end of its useful life.</p>

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
CIP Fund	145,000					\$ 145,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total		
PLANNING						\$ -	Prior Year Costs	Total Project Cost from Inception
CONSTRUCTION						\$ -		
EQUIPMENT/VEHICLE	145,000					\$ 145,000		\$ 145,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000	\$ -	\$ 145,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p>Asset # 12520 with 30 points. This vital piece of heavy equipment is used in a variety of applications where four-wheel drive, heavy rubber tires are needed to maneuver through mud and rough terrain. The existing equipment is nearly 15 years old and is used almost daily.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b> A - Essential ▼	▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b> 1 ▼		<b>19091.MEQ.2000</b>
<b>CIP EVALUATION TEAM RANKING:</b> A - Essential ▼		

## Sanitary Sewer Main Improvements

<b>Strategic Initiative:</b>	Sanitary Sewer Main Improvements	
<b>Project Type:</b>	Single Year Project	▼
<b>Critical Need Ranking:</b>	A - Essential	▼
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		



<b>Description/Justification:</b>
This Project involves improvements to the Wastewater Collection System and extension to unserved areas.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	1,500,000					\$ 1,500,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	1,450,000					\$ 1,450,000		\$ 1,450,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER	50,000					\$ 50,000		\$ 50,000
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

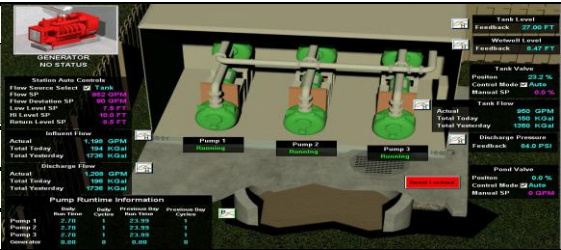
<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The existing Wastewater Collection System consists of approximately 300 miles of various sizes and types of pipe. Some of these mains are reaching the end of their useful service life, and there are additional new areas needing to be served. This Project will include the design, bidding, and installation of various wastewater collection system improvements throughout the City of Gainesville.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	18442.CON.8304
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## SCADA &amp; Telemetry System Improvements

<b>Strategic Initiative:</b>	SCADA & Telemetry System Improvements	
<b>Project Type:</b>	Capital Project Types	▼
<b>Critical Need Ranking:</b>	A - Essential	▼
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		


**Description/Justification:**

This project is to upgrade and replace aging communication infrastructure that allows staff to monitor and operate DWR facilities remotely.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	1,000,000					\$ 1,000,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	1,000,000					\$ 1,000,000		\$ 1,000,000
OTHER						\$ -		\$ -
TOTAL	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

The Supervisory Control And Data Acquisition (SCADA) System allows monitoring and operational changes to be made throughout the water distribution & wastewater collection systems from remote locations. This system allows operators and other qualified staff to monitor the Department's two pump stations, 60-something lift stations, and even various subsystems in each of the four water/wastewater treatment plants. The existing system is increasingly antiquated and is being less and less supported by the manufacturer. In addition, advances in technology enable a higher level of monitoring, decreasing the odds of having undetected operational issues.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	10025.MEQ.2000
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## Squirrel Creek Sanitary Sewer Pump Station

<b>Strategic Initiative:</b>	Squirrel Creek Sanitary Sewer Pump Station	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		

**Description/Justification:**

This project involves replacement of sanitary sewer pump station # 33 located at Fieldale Farms in Murrayville.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	100,000					\$ 100,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	07/01/20	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	100,000	-	-			\$ 100,000		\$ 100,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

This funds year 1 of a multi-year project that will replace the existing lift station located on the property owned by Fieldale Farms in Murrayville, as well as extend the area to be served by sanitary sewer over the long term. The existing lift station has neared the end of its serviceable life and has become increasingly expensive to repair and maintain. By siting a new lift station further south and at a lower elevation in the sewer shed, Fieldale Farms can be served by gravity sewer, along with an extended geographical area. This project will also incorporate a new forcemain to carry wastewater to the Linwood Water Reclamation Facility without the use of the siphon system.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>18562.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential ▼	

## Utility Service Truck1 Replacement

<b>Strategic Initiative:</b>	Utility Service Truck1 Replacement	
<b>Project Type:</b>	Single Year Project	▼
<b>Critical Need Ranking:</b>	A - Essential	▼
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		



<b>Description/Justification:</b>
This capital purchase will replace an existing 2006 Ford F-750 Utility Service Truck (Unit #W-21) that has reached the end of its useful life.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	130,000					\$ 130,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	130,000					\$ 130,000		\$ 130,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000	\$ -	\$ 130,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Asset #12076 with 31 points. This vehicle is used daily by the water distribution and wastewater collection crews to respond to specific service calls, water main breaks, and normal maintenance activities. This particular vehicle is purported to have only 30,200 miles on it, but the odometer hasn't worked in years. The odometer on the wheel hub indicates it has in excess of 80,000 and is need of replacement.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b> <b>19101.MEQ.2200</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	



## Utility Service Truck2 Replacement

<b>Strategic Initiative:</b>	Utility Service Truck2 Replacement		
<b>Project Type:</b>	Single Year Project	▼	
<b>Critical Need Ranking:</b>	A - Essential	▼	
<b>Location:</b>			
<b>Department:</b>	Department of Water Resources		
<b>Project Manager:</b>			

<b>Description/Justification:</b>
This capital purchase will replace an existing 2007 International Utility Service Truck (Unit # W-94) that has reached the end of its useful life.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	130,000					\$ 130,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	130,000					\$ 130,000		\$ 130,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000	\$ -	\$ 130,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
Asset # 12408 with 32 points. This vehicle is used daily by the water distribution and wastewater collection crews to respond to specific service calls, water main breaks, and normal maintenance activities. This particular vehicle has 116,509 miles on it and is need of replacement.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b> <b>19111.MEQ.2200</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## Tanks Maintenance Program

<b>Strategic Initiative:</b>	Tanks Maintenance Program		
<b>Project Type:</b>	Multi-Year Project	▼	
<b>Critical Need Ranking:</b>	A - Essential	▼	
<b>Location:</b>			
<b>Department:</b>			
<b>Project Manager:</b>			

<b>Description/Justification:</b>
To enter into the fifth two-year (the fourth renewal) contract with a company that maintains the elevated storage tanks.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	650,000					\$ 650,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	650,000					\$ 650,000	900,000	\$ 1,550,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000	\$ 900,000	\$ 1,550,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
This is the fourth renewal of a two-year maintenance contract with Utility Service (also known as Suez) to inspect, washout, and rehabilitate the seven finished water storage tanks located throughout the distribution system. As these tanks represent a large investment, proper maintenance will ensure their long lifespan, delaying their ultimate replacement. The original plan was for this series of inspections and maintenance to occur over a ten-year period; however, that length of time is broken into two-year sections. There will be minimal disruptions, as one tank at a time may be removed from service, but even that will be well worth the aesthetic value obtained by having clean, well-maintained tanks. No funds are being requested in the following fiscal year.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b> <b>18911.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## Water Main Improvements

<b>Strategic Initiative:</b>	Water Main Improvements		
<b>Project Type:</b>	Single Year Project	▼	
<b>Critical Need Ranking:</b>	A - Essential	▼	
<b>Location:</b>			
<b>Department:</b>	Department of Water Resources		
<b>Project Manager:</b>			

**Description/Justification:**

To continue to extend and replace water mains throughout the system.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	100,000					\$ 100,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION	100,000					\$ 100,000		\$ 100,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Single year Expense ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

The water distribution system consists of nearly 1,400 miles of water mains of various sizes. The utility often receives requests from the public to extend these mains into currently non-served areas. These requests are prioritized so as to serve the most customers for any given main extension. These areas are mostly around the unincorporated areas of Hall County, as most of the City limits are already served.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential	▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING</b>	1	▼	<b>19051.CON.8304</b>
<b>CIP EVALUATION TEAM RANKING:</b>	A - Essential	▼	

## Water Reclamation Facilities Electrical Control Upgrades

<b>Strategic Initiative:</b>	Water Reclamation Facilities Electrical Control Upgrades	
<b>Project Type:</b>	Multi-Year Project	▼
<b>Critical Need Ranking:</b>	A - Essential	▼
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		



<b>Description/Justification:</b>
This Project involves upgrades to the electrical controls and instrumentation at the Water Reclamation Facilities.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	200,000	250,000	250,000	250,000	250,000	\$ 1,200,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
<b>TOTAL</b>	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,200,000	07/01/20	On-going

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	200,000	250,000	250,000	250,000	250,000	\$ 1,200,000	750,000	\$ 1,950,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,200,000	\$ 750,000	\$ 1,950,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The electrical controls at the Water Reclamation Facilities (WRF) need to be upgraded. These facilities are heavily reliant on electrical controls in order to function, and these items are approaching the end of their useful service life. This is a multi-year endeavor to ensure all controls and instrumentation are adequate to serve us well into the future. Additionally, this item includes uninterruptable power supplies and surge protectors to ensure continuity of operations. Additionally, this item includes uninterruptable power supplies and surge protectors to ensure continuity of operations.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b> A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b> 1 ▼		18502.CON.8304
<b>CIP EVALUATION TEAM RANKING:</b> A - Essential ▼		

## Water Treatment Plants Electrical Control Upgrades

<b>Strategic Initiative:</b>	Water Treatment Plants Electrical Control Upgrades	
<b>Project Type:</b>	Multi-Year Project	▼
<b>Critical Need Ranking:</b>	A - Essential	▼
<b>Location:</b>		
<b>Department:</b>	Department of Water Resources	
<b>Project Manager:</b>		



<b>Description/Justification:</b>
This Project involves upgrades to the electrical controls and instrumentation at the Water Treatment Plants

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
CIP Fund	200,000	250,000	250,000	250,000	250,000	\$ 1,200,000	<b>Project Estimated</b>	
						\$ -		
						\$ -		
						\$ -	<b>Start Date</b>	<b>Completion Date</b>
<b>TOTAL</b>	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,200,000	07/01/20	On-going

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	200,000	250,000	250,000	250,000	250,000	\$ 1,200,000	750,000	\$ 1,950,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,200,000	\$ 750,000	\$ 1,950,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	<b>Expense Type:</b>
Operating						\$ -	Multi-year Expense ▼
Capital Outlay						\$ -	<b>Account Number:</b>
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
The electrical controls at the Water Treatment Plants need to be upgraded. These facilities are heavily reliant on electrical controls in order to function, and these items are approaching the end of their useful service life. This is a multi-year endeavor to ensure all controls and instrumentation are adequate to serve us well into the future. Additionally, this item includes uninterruptable power supplies and surge protectors to ensure continuity of operations.

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b> A - Essential ▼		<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b> 1 ▼		18991.CON.8304
<b>CIP EVALUATION TEAM RANKING:</b> A - Essential ▼		

## Self Contained Debris Collector

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	Streets	
<b>Department:</b>	Public Works Streets	
<b>Project Manager:</b>	Dana Chandler	

**Description/Justification:**

DCL800SM3X Self Contained Debris Collector / This truck would be a used primarily for leaf collection, to enhance our leaf pick up program. This unit is more compact than the truck with pull behind units we currently use. This allows for safer navigation of narrow streets and easier turn around in Cul-de-Sacs. By design it makes loading and unloading faster, thus increasing productivity.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Solid Waste Fund	\$240,000					\$ 240,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$240,000					\$ 240,000	-	\$ 240,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ 240,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$5,000)	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (5,000)	


**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**LEGAL MANDATES:** No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new equipment has improved safety features. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase has to be deferred the current equipment will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	Critical Need Ranking ▼	<b>PROJECT NUMBER</b> <b>93182.MEQ.2200</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## New Leaf Vacuum Machine

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Streets	
<b>Department:</b>	Public Works Streets	
<b>Project Manager:</b>	Dana Chandler	

**Description/Justification:**

New Leaf Vacuum machine. This machine would be a replacement for our oldest machine. This leaf vacuum machine is vital to our operations during leaf pick up season (Oct. - Feb.). A replacement would increase production and reliability.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Solid Waste Fund	\$70,000					\$ 70,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 70,000	\$ -	\$ -	\$ -		\$ 70,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$70,000					\$ 70,000	-	\$ 70,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 70,000	\$ -	\$ -	\$ -		\$ 70,000	\$ -	\$ 70,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**LEGAL MANDATES:** No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. Increase production and reliability. Decrease operating expenses with fewer breakdowns. **HEALTH & SAFETY IMPACTS:** Health and safety will be impacted through improved safety features. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** These would be effected in a positive manner, a new Leaf Vacuum would not be prone to leaking fluids or component failures, and will have an overall improved appearance. **DISTRIBUTIONAL EFFECTS:** Work crews will be more productive as a result of fewer breakdowns. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** A deferral may adversely effect our departments readiness, and negatively impact our operating budget with increased equipment failures due to excessive age and wear. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

**NOTES:**

<b>DEPARTMENT DIRECTOR RANKING:</b>	Critical Need Ranking ▼	<b>PROJECT NUMBER</b> <b>93183.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	



## Limb &amp; Brush Chipper

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	Streets	
<b>Department:</b>	Public Works Streets	
<b>Project Manager:</b>	Dana Chandler	

**Description/Justification:**

Vermeer BC1500 brush chipper. Used for, efficient removal of tree limbs that have fallen on to City Right of Ways, either from storm damage or natural causes, and disposal of citizen's curbside brush piles.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Solid Waste Fund	\$80,000					\$ 80,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 80,000		\$ -	\$ -	\$ -	\$ 80,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$80,000					\$ 80,000	-	\$ 80,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 80,000		\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$5,000)	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (5,000)	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**


**LEGAL MANDATES:** No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new equipment has improved safety features. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase has to be deferred the current equipment will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

**NOTES:**

Should save approximately \$1000 per year in maintenance costs.

<b>DEPARTMENT DIRECTOR RANKING:</b>	Critical Need Ranking ▼	<b>PROJECT NUMBER</b> <b>93184.MEQ.2000</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	Priority Ranking ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Light Duty Garbage Truck 1

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	A - Essential ▼	
<b>Location:</b>	Citywide	
<b>Department:</b>	Solid Waste	
<b>Project Manager:</b>	Dan Owen	

<b>Description/Justification:</b>
New Replacement for a Light Duty Garbage Truck. Truck is used to assist in picking up garbage at the house and in areas where it is difficult to put a large garbage truck.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Solid Waste Fund	\$40,000					\$ 40,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$40,000					\$ 40,000		\$ 40,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$ 7,500	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 7,500	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p><b>LEGAL MANDATES:</b> No legal mandates to meet. <b>FISCAL AND BUDGET IMPACTS:</b> Project will be paid out of the Solid Waste Fund. It is to be a new pick up truck. Cost for maintenance should decrease with the purchase of a new vehicle. <b>HEALTH &amp; SAFETY IMPACTS:</b> There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. <b>ECONOMIC DEVELOPMENT IMPACTS:</b> There are no economic development impacts. <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:</b> There are no environmental, aesthetic, or social effects. <b>DISTRIBUTIONAL EFFECTS:</b> Work crews will benefit from the purchase of new equipment. <b>DISRUPTION/INCONVENIENCE:</b> The project presents no complications on being implemented as planned. <b>IMPACT OF DEFERRAL:</b> If the purchase of a new pick up has to be deferred, there is a risk that solid waste service could be impacted. <b>INTERJURISDICTIONAL EFFECTS:</b> There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.</p>

<b>NOTES:</b>
The dump bed can be removed from an old truck and installed on the new truck cutting the cost of a new dump bed. This price includes the necessary equipment, back up camera, strobe lights, and mandatory safety equipment, to make this vehicle route ready. It should save approximately \$1,500 per year in maintenance and fuel costs.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>93185.MEQ.2200</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	6 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Light Duty Garbage Truck 2

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project	
<b>Critical Need Ranking:</b>	A - Essential	
<b>Location:</b>	Citywide	
<b>Department:</b>	Solid Waste	
<b>Project Manager:</b>	Dan Owen	

<b>Description/Justification:</b>
New Replacement for a Light Duty Garbage Truck. Truck is used to assist in picking up garbage at the house and in areas where it is difficult to put a large garbage truck.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Solid Waste Fund	\$40,000					\$ 40,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
<b>PROJECT COMPONENTS:</b>								
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$40,000					\$ 40,000		\$ 40,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$ 7,500	Operating Budget Expenses
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 7,500	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p><b>LEGAL MANDATES:</b> No legal mandates to meet. <b>FISCAL AND BUDGET IMPACTS:</b> Project will be paid out of the Solid Waste Fund. It is to be a new pick up truck. Cost for maintenance should decrease with the purchase of a new vehicle. <b>HEALTH &amp; SAFETY IMPACTS:</b> There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. <b>ECONOMIC DEVELOPMENT IMPACTS:</b> There are no economic development impacts. <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:</b> There are no environmental, aesthetic, or social effects. <b>DISTRIBUTIONAL EFFECTS:</b> Work crews will benefit from the purchase of new equipment. <b>DISRUPTION/INCONVENIENCE:</b> The project presents no complications on being implemented as planned. <b>IMPACT OF DEFERRAL:</b> If the purchase of a new pick up has to be deferred, there is a risk that solid waste service could be impacted. <b>INTERJURISDICTIONAL EFFECTS:</b> There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.</p>

<b>NOTES:</b>
The dump bed can be removed from an old truck and installed on the new truck cutting the cost of a new dump bed. This price includes the necessary equipment, back up camera, strobe lights, and mandatory safety equipment, to make this vehicle route ready. It should save approximately \$1,500 per year in maintenance and fuel costs.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential		<b>PROJECT NUMBER</b> <b>93186.MEQ.2200</b>	
<b>DEPARTMENT PRIORITY RANKING:</b>	6			
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking			

## Maintenance Building

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	Citywide	
<b>Department:</b>	Airport	
<b>Project Manager:</b>	Lisa Poole	

<b>Description/Justification:</b>
New Maintenance building for storage of tractors, lawnmowers, and equipment utilized in maintaining grounds at Airport. Equipment has previously been stored in aircraft hangar that was necessary to vacate due to aircraft space demand. Equipment is now stored outside in the elements and subject to theft.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Airport Fund	\$45,000					\$ 45,000	Start Date	Completion Date
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION	\$45,000					\$ 45,000		\$ 45,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p><b>LEGAL MANDATES:</b> No legal mandates to meet. <b>FISCAL AND BUDGET IMPACTS:</b> Project will be paid out of the Airport Fund. It is to be a new maintenance building. <b>HEALTH &amp; SAFETY IMPACTS:</b> There are no major health and safety impacts. <b>ECONOMIC DEVELOPMENT IMPACTS:</b> There are no economic development impacts. <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:</b> There are no environmental, aesthetic, or social effects. <b>DISTRIBUTIONAL EFFECTS:</b> Work crews will benefit from the construction of new maintenance building. <b>DISRUPTION/INCONVENIENCE:</b> The project presents no complications on being implemented as planned. <b>IMPACT OF DEFERRAL:</b> If the construction of a new maintenance building has to be deferred, several pieces of equipment will remain outside in the elements and subject to theft. <b>INTERJURISDICTIONAL EFFECTS:</b> There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Grounds Maintenance Tractor

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	Citywide	
<b>Department:</b>	Airport	
<b>Project Manager:</b>	Lisa Poole	

<b>Description/Justification:</b>
New tractor to replace 1992 Ford 6640 Tractor

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Airport Fund	\$80,000					\$ 80,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
TOTAL	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$80,000					\$ 80,000		\$ 80,000
OTHER						\$ -		\$ -
TOTAL	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p><b>LEGAL MANDATES:</b> No legal mandates to meet. <b>FISCAL AND BUDGET IMPACTS:</b> Project will be paid out of the Airport Fund. <b>HEALTH &amp; SAFETY IMPACTS:</b> There are no health and safety impacts. <b>ECONOMIC DEVELOPMENT IMPACTS:</b> There are no economic development impacts. <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:</b> There are no environmental, aesthetic, or social effects. <b>DISTRIBUTIONAL EFFECTS:</b> There are no distributional effects. <b>DISRUPTION/INCONVENIENCE:</b> The project presents no complications on being implemented as planned. <b>IMPACT OF DEFERRAL:</b> If the new pickup truck has to be deferred, the current truck maintenance cost may continue to increase potential future repairs. <b>INTERJURISDICTIONAL EFFECTS:</b> There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	<div style="background-color: #cccccc; padding: 5px;"><b>PROJECT NUMBER</b></div> <div style="border: 1px solid black; height: 30px; margin-top: 5px;"></div>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	B - Desirable ▼	

## Grounds Maintenance Mowers

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>		
<b>Department:</b>	Airport	
<b>Project Manager:</b>	Lisa Poole	

<b>Description/Justification:</b>
2 Grounds Maintenance Mowers

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Airport Fund	\$42,000					\$ 42,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -	Start Date	Completion Date
<b>TOTAL</b>	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 42,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$42,000					\$ 42,000		\$ 42,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ 42,000	\$ -	\$ 42,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p><b>LEGAL MANDATES:</b> No legal mandates to meet. <b>FISCAL AND BUDGET IMPACTS:</b> Project requires \$42,000 will be paid out of the Airport Fund. <b>HEALTH &amp; SAFETY IMPACTS:</b> There are no health and safety impacts. <b>ECONOMIC DEVELOPMENT IMPACTS:</b> There are no economic development impacts. <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:</b> There are no environmental, aesthetic, or social effects. <b>DISTRIBUTIONAL EFFECTS:</b> There are no distributional effects. <b>DISRUPTION/INCONVENIENCE:</b> The project presents no complications on being implemented as planned. <b>IMPACT OF DEFERRAL:</b> If the new pickup truck has to be deferred, the current truck maintenance cost may continue to increase potential future repairs. <b>INTERJURISDICTIONAL EFFECTS:</b> There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<div style="background-color: #cccccc; padding: 5px; border: 1px solid black;">PROJECT NUMBER</div> <div style="border: 1px solid black; height: 30px; margin-top: 5px;"></div>
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## Replacement Fleet Vehicle - Airport

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	Citywide	
<b>Department:</b>	Airport	
<b>Project Manager:</b>	Lisa Poole	

<b>Description/Justification:</b>
New Ford F150 4wd Crew Cab Truck to replace 2006 Chevrolet 1500 4wd truck.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Airport Fund	\$40,000					\$ 40,000		
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$40,000					\$ 40,000		\$ 40,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	


<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p><b>LEGAL MANDATES:</b> No legal mandates to meet. <b>FISCAL AND BUDGET IMPACTS:</b> Project will be paid out of the Airport Fund. It is to be a new ford f150 4wd truck. <b>HEALTH &amp; SAFETY IMPACTS:</b> There are no health and safety impacts. <b>ECONOMIC DEVELOPMENT IMPACTS:</b> There are no economic development impacts. <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:</b> There are no environmental, aesthetic, or social effects. <b>DISTRIBUTIONAL EFFECTS:</b> There are no distributional effects. <b>DISRUPTION/INCONVENIENCE:</b> The project presents no complications on being implemented as planned. <b>IMPACT OF DEFERRAL:</b> If the new pickup truck has to be deferred, the current truck maintenance cost may continue to increase potential future repairs. <b>INTERJURISDICTIONAL EFFECTS:</b> There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	B - Desirable ▼	<b>PROJECT NUMBER</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	



## Slope Mower

<b>Strategic Initiative:</b>	New/Replacement Equipment	
<b>Project Type:</b>	Single Year Project ▼	
<b>Critical Need Ranking:</b>	B - Desirable ▼	
<b>Location:</b>	Citywide	
<b>Department:</b>	Airport	
<b>Project Manager:</b>	Lisa Poole	

<b>Description/Justification:</b>
Ventrac Mower to replace Kutwick Sloper Mower

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Airport Fund	\$40,000					\$ 40,000	Project Estimated	
						\$ -	Start Date	Completion Date
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						\$ -		\$ -
CONSTRUCTION						\$ -		\$ -
EQUIPMENT/VEHICLE	\$40,000					\$ 40,000		\$ 40,000
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000


ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	Operating Budget Expenses ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

<b>CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:</b>
<p><b>LEGAL MANDATES:</b> No legal mandates to meet. <b>FISCAL AND BUDGET IMPACTS:</b> Project will be paid out of the Airport Fund. <b>HEALTH &amp; SAFETY IMPACTS:</b> There are no health and safety impacts. <b>ECONOMIC DEVELOPMENT IMPACTS:</b> There are no economic development impacts. <b>ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:</b> There are no environmental, aesthetic, or social effects. <b>DISTRIBUTIONAL EFFECTS:</b> There are no distributional effects. <b>DISRUPTION/INCONVENIENCE:</b> The project presents no complications on being implemented as planned. <b>IMPACT OF DEFERRAL:</b> If the new slope mower has to be deferred, the current maintenance cost may continue to increase with future repairs. <b>INTERJURISDICTIONAL EFFECTS:</b> There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.</p>

<b>NOTES:</b>

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	PROJECT NUMBER
<b>DEPARTMENT PRIORITY RANKING:</b>	1 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## CIVIC CENTER RENOVATIONS

<b>Strategic Initiative:</b>	To provide customer satisfaction for all Agency programs, facilities and services.	
<b>Project Type:</b>	Multi-Year Project ▼	
<b>Critical Need Ranking</b>	A - Essential ▼	
<b>Location:</b>	Gainesville Civic Center	
<b>Department:</b>	Parks and Recreation	
<b>Project Manager:</b>	Michael Graham	

**Description/Justification:**

Upgrades to the Civic Center have continued over the years. With the mechanical systems (HVAC) replaced and exterior improvements (Roof, Porch, Painting, Parking Lot, Landscaping, Etc.), it is time to turn back to the interior of the rental facility. A consultant has been contracted to advise on potential renovations to the building to include, but not limited to, the interior use and technological upgrades to meet the customer's needs today.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST VIII	900,000					\$ 900,000	Project Estimated	
						\$ -		
						\$ -	Start Date	Completion Date
						\$ -		
<b>TOTAL</b>	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 900,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING	75,000					\$ 75,000		\$ 75,000
CONSTRUCTION	825,000					\$ 825,000		\$ 825,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER						\$ -		\$ -
<b>TOTAL</b>	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ 900,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating						\$ -	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Environmental, Aesthetic & Social Effects** - Required to meet customer's needs. **Distributional Effects** - All patrons of parks and recreation. **Disruption/Inconvenience** - TBD. **Impact of Deferral** - Continue to lose customer base to newer facilities.

**NOTES:**

Foresite Group contracted in FY20 to provide Concept Plan and Opinion of Probable Costs.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>70066.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	2 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## MIDTOWN GREENWAY IMPROVEMENTS

<b>Strategic Initiative:</b>	To enhance the quality of life of the citizens of Gainesville through Service Quality in P&R opportunities.
<b>Project Type:</b>	Multi-Year Project ▼
<b>Critical Need Ranking:</b>	A - Essential ▼
<b>Location:</b>	Midtown Greenway
<b>Department:</b>	Parks and Recreation
<b>Project Manager:</b>	Michael Graham

**Description/Justification:**

Continue development of greenway. Concept plans for new train section, amphitheater, etc. has been completed.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST VIII	900,000	1,100,000				\$ 2,000,000	Project Estimated	
						\$ -		
						\$ -		
						\$ -		
<b>TOTAL</b>	\$ 900,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 2,000,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PROJECT COMPONENTS:								
PLANNING	342,000					\$ 342,000		\$ 342,000
CONSTRUCTION	558,000	\$ 1,100,000				\$ 1,658,000		\$ 1,658,000
EQUIPMENT/VEHICLE						\$ -		\$ -
OTHER				-		\$ -		\$ -
<b>TOTAL</b>	\$ 900,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000

**ANNUAL OPERATING IMPACT**

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						\$ -	Expense Type:
Operating			50,000	50,000	50,000	\$ 150,000	N/A ▼
Capital Outlay						\$ -	Account Number:
<b>Total</b>	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 150,000	

**CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:**

**Environmental, Aesthetic & Social Effects** - Supports quality of life for all citizens of Gainesville, Hall County. **Distributional Effects** - All patrons and community members. **Disruption/Inconvenience** - Minimal. **Impact of Deferral** - Lack of trails; Not completing greenway plans.

**NOTES:**

Foresite Group contracted in FY20 to provide Concept Plan and Opinion of Probable Costs for Area I - Train Section.

<b>DEPARTMENT DIRECTOR RANKING:</b>	A - Essential ▼	<b>PROJECT NUMBER</b> <b>70067.CON.8304</b>
<b>DEPARTMENT PRIORITY RANKING:</b>	3 ▼	
<b>CIP EVALUATION TEAM RANKING:</b>	Critical Need Ranking ▼	

## DEBT SERVICE FUND

### FUND DESCRIPTION:

The Debt Service Fund is used to account for the accumulation of resources and payment of general government long-term debt principal and interest from governmental resources.

Entering into fiscal year 2021, the City of Gainesville's general obligation debt is projected to be \$18,775,000.

Frances Meadows Center	\$	6,225,000
Parking Deck	\$	2,150,000
Main Street Property	\$	4,265,000
TWS Building	\$	1,440,000
TAD Bond	\$	4,695,000

Georgia law provides that general obligation debt be no greater than 10% of the City's total assessed value. This 10%, minus general obligation bonds outstanding is classified as the government's legal debt margin. A computation of the City's legal debt margin follows:

Net General Obligation Bond Tax Digest	\$	5,699,928,936
Debt Limit - 10% of Assessed Value	\$	569,992,894
Less General Obligation Bonds Outstanding		18,775,000
<b>Legal Debt Margin</b>	<b>\$</b>	<b>551,217,893.60</b>

Bonded debt per capita, based on an estimated population of 44,080 is \$426.

The City anticipates \$645,000 in new capital leases during FY2021.

### DEBT SERVICE FUND SUMMARY

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Millage Rate	0.569	0.551	0.510
Taxes	\$ 2,737,373	\$ 2,790,540	\$ 2,816,376
Interest on Investments	52,344	46,930	28,100
Transfers in	360,451	176,255	209,354
Budgeted Fund Balance	-	-	-
<b>Total Revenues</b>	<b>3,150,168</b>	<b>3,013,725</b>	<b>3,053,830</b>
<b>EXPENDITURES</b>			
Bond Principal and Interest	2,045,588	2,209,580	2,559,643
Lease Principal and Interest	758,422	159,000	417,738
Other Costs	3,097	1,663	2,200
Available for Future Debt Service	-	643,482	74,249
<b>Total Expenditures</b>	<b>2,807,107</b>	<b>3,013,725</b>	<b>3,053,830</b>
<b>Excess Revenues Over/(Under) Expenses</b>	<b>\$ 343,061</b>	<b>\$ -</b>	<b>\$ -</b>

DEBT SERVICE PROJECTIONS

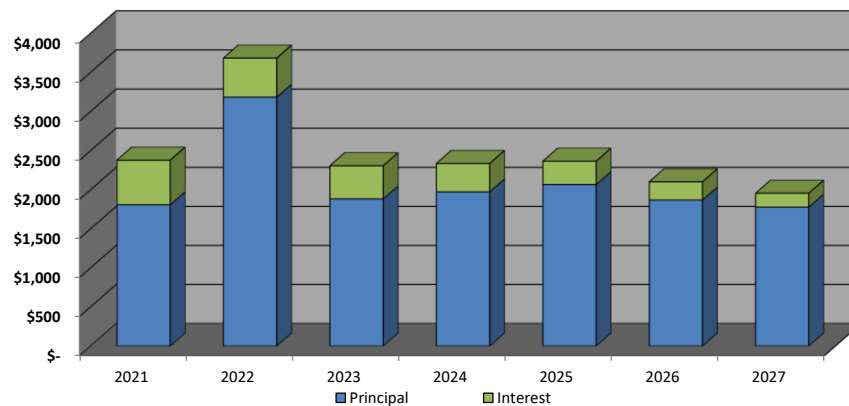
		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
FUND BALANCE BROUGHT FORWARD		\$ 3,647,767	\$ 3,901,567	\$ 3,077,521	\$ 3,726,753	\$ 4,442,247	\$ 5,503,791	\$ 7,058,615	\$ 8,756,192	\$ 10,603,088	\$ 14,205,711
REVENUES:		0.510 mills	0.510 mills	0.510 mills	0.510 mills	0.510 mills	0.510 mills	0.510 mills	0.510 mills	0.510 mills	0.510 mills
Taxes (Assumes 2% growth)	(1)	2,816,376	2,900,804	3,007,589	3,106,210	3,214,919	3,334,745	3,470,237	3,627,875	3,809,885	4,018,621
Interest (Assumes Average 0.75%)		28,100	48,770	38,469	46,584	55,528	68,797	88,233	109,452	132,539	177,571
Other											
Total Revenues		2,844,476	2,949,573	3,046,058	3,152,794	3,270,447	3,403,542	3,558,470	3,737,327	3,942,423	4,196,192
INTERGOVERNMENTAL/TRANSFERS IN:											
General Fund (Direct Lease 19)		-	-	-	-	-	-	-	-	-	-
Fire District			282,812	282,812	282,812						
TAD		98,584	98,584	98,584	98,584	98,584	98,584	98,584	98,584	98,584	98,584
Hotel/Motel Tax (GMC Parking Deck)		110,770	158,335	158,335	158,335	158,335	158,335	-	-	-	-
Total Transfers In		209,354	539,731	539,731	539,731	256,919	256,919	98,584	98,584	98,584	98,584
BOND PAYMENTS											
2007 Bond (F Meadows Center, 20Y)											
Principal		650,000	685,000	720,000	755,000	795,000	830,000	875,000	915,000	-	-
Interest		152,968	135,673	117,471	98,605	78,283	57,231	35,173	11,953	-	-
2009 Bond (Parking Deck, 15Y)											
Principal		355,000	375,000	390,000	415,000	440,000	175,000	-	-	-	-
Interest		85,194	70,359	54,338	36,972	17,994	4,047	-	-	-	-
2012 Bond (Main St Purchase, 15Y)											
Principal		480,000	490,000	500,000	515,000	535,000	555,000	580,000	610,000	-	-
Interest		114,232	103,192	91,062	77,731	62,625	46,275	28,888	9,913	-	-
2016 GRA Bond (TWS Building)											
Principal		70,000	1,370,000	-	-	-	-	-	-	-	-
Interest		35,456	17,331	-	-	-	-	-	-	-	-
2019 Parking Deck Expansion (15Y)											
Principal		255,000	265,000	275,000	290,000	300,000	310,000	325,000	340,000	350,000	365,000
Interest		182,243	171,869	161,096	161,096	138,054	125,884	113,216	99,949	86,184	71,919
Total Bond Payments		\$ 2,380,093	\$ 3,683,424	\$ 2,308,967	\$ 2,349,404	\$ 2,366,956	\$ 2,103,437	\$ 1,957,277	\$ 1,986,815	\$ 436,184	\$ 436,919
LEASE PAYMENTS:											
Proposed 2019 Lease (Police Veh)											
Principal (\$297,000)		99,000	99,000								
Interest											
Proposed 2019 Direct Asphalt Patch)											
Principal (180,000)		35,926	35,926	35,926	35,926						
Interest											
Fire Lease (Tiller)											
Principal (\$1,268,596)		247,122	255,598	264,365	273,433						
Interest		35,690	27,214	18,445	9,379						
Proposed 2020 Lease (Police)											
Principal (\$290,000)			91,667	91,666	91,666						
Interest											
Proposed 2021 Lease (Police)											
Principal (\$290,000)				96,667	96,666	96,666					
Interest											
Proposed 2021 Lease (Public Works vehicles)											
Principal (\$355,000)			118,322	118,322	118,357						
Interest											
Total Lease Payments		417,738	627,726	625,391	625,427	96,666	-	-	-	-	-
Bond Insurance / Issue Costs / Escrow											
Agent Fees		2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200
Fund Balance End of Year		\$ 3,901,567	\$ 3,077,521	\$ 3,726,753	\$ 4,442,247	\$ 5,503,791	\$ 7,058,615	\$ 8,756,192	\$ 10,603,088	\$ 14,205,711	\$ 18,061,369
Change in Fund Balance (Net Income/(Loss)		253,799	(824,046)	649,232	715,494	1,061,544	1,554,824	1,697,577	1,846,896	3,602,623	3,855,657
Notes: (1) Assume 2% annual growth in city's tax digest											
(2) Lease arrangements on proposed purchases may vary as individual equipment items are purchased.											

*GENERAL GOVERNMENT GENERAL OBLIGATION BOND DEBT SERVICE SCHEDULE*

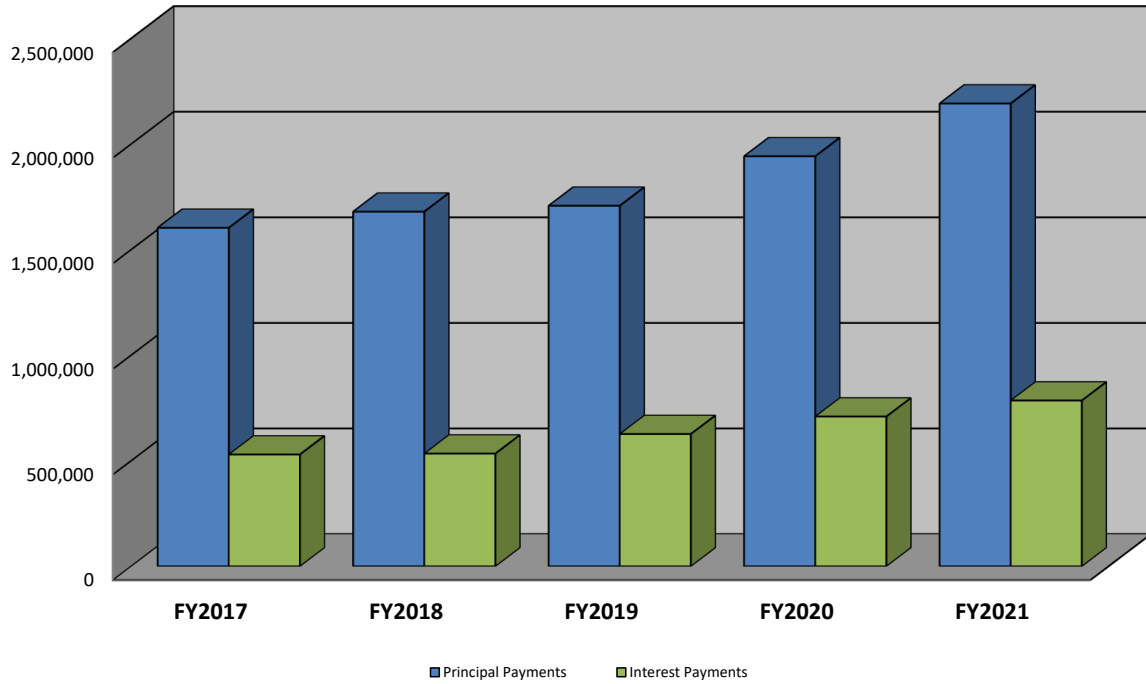
Fiscal Year	FM Aquatic Center		Parking Deck		Main Street Purchase		TWS Building	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2021	650,000	152,968	355,000	85,194	480,000	114,233	70,000	35,547
2022	685,000	135,674	375,000	70,359	490,000	103,193	1,370,000	17,331
2023	720,000	117,472	390,000	54,338	500,000	91,063		
2024	755,000	98,606	415,000	36,972	515,000	77,731		
2025	795,000	78,284	440,000	17,994	535,000	62,625		
2026	830,000	57,231	175,000	4,047	555,000	46,275		
2027	875,000	35,144	-	-	580,000	28,888		
2028	915,000	11,954	-	-	610,000	9,913		
2029	-	-	-	-	-	-	-	-
2030	-	-	-	-	-	-	-	-
2031	-	-	-	-	-	-	-	-
2032								
2033								
2034								
2035								
2036								
<b>Total</b>	<b>\$ 6,225,000</b>	<b>\$ 687,333</b>	<b>\$ 2,150,000</b>	<b>\$ 268,903</b>	<b>\$ 4,265,000</b>	<b>\$ 533,919</b>	<b>\$ 1,440,000</b>	<b>\$ 52,878</b>

Fiscal Year	Parking Deck Expansion		Total Bonds	
	Principal	Interest	Principal	Interest
2021	255,000	182,243	1,810,000	570,184
2022	265,000	171,869	3,185,000	498,426
2023	275,000	161,096	1,885,000	423,968
2024	290,000	149,825	1,975,000	363,134
2025	300,000	138,055	2,070,000	296,958
2026	310,000	125,886	1,870,000	233,438
2027	325,000	113,216	1,780,000	177,248
2028	340,000	99,950	1,865,000	121,816
2029	350,000	86,184	350,000	86,184
2030	365,000	71,920	365,000	71,920
2031	380,000	57,057	380,000	57,057
2032	395,000	41,596	395,000	41,596
2033	415,000	25,436	415,000	25,436
2034	430,000	8,579	430,000	8,579
2035			-	-
2036			-	-
<b>Total</b>	<b>\$ 4,695,000</b>	<b>\$ 1,424,332</b>	<b>\$ 18,775,000</b>	<b>\$ 2,975,943</b>

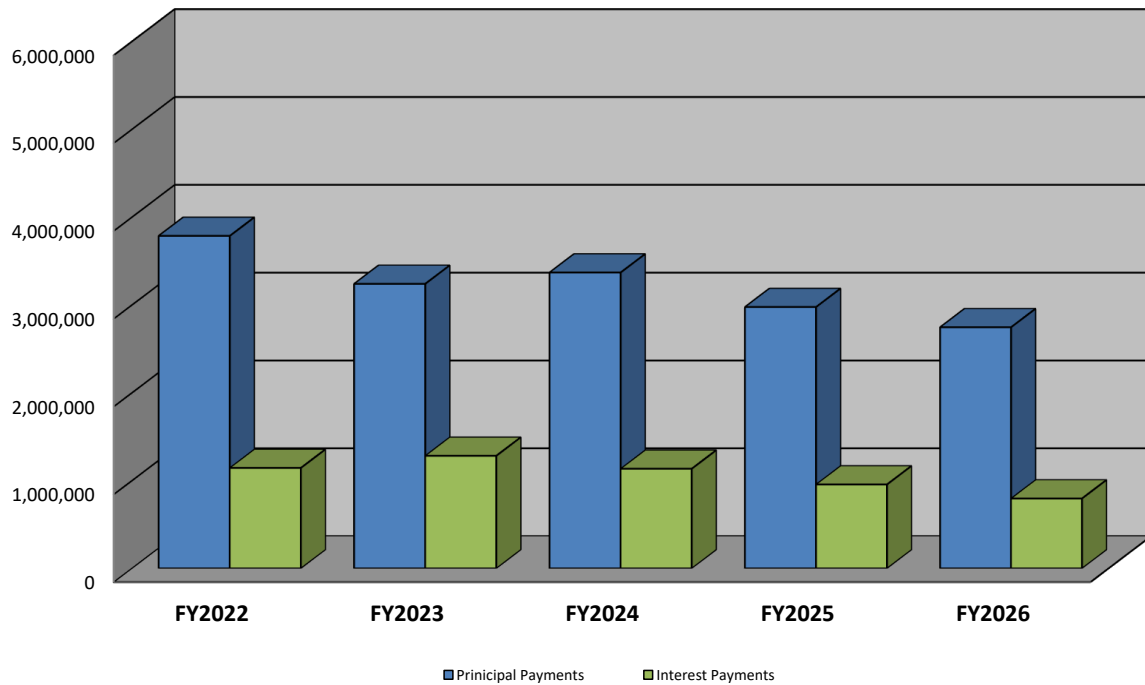
**General Obligation Bond Debt Service- Next 7 Years  
(Amounts x 1,000)**



### General Government Five Year Principal and Interest Trend



### General Government Five Year Principal and Interest Projections





*GENERAL GOVERNMENT CAPITAL LEASE PURCHASE DEBT SERVICE SCHEDULE*

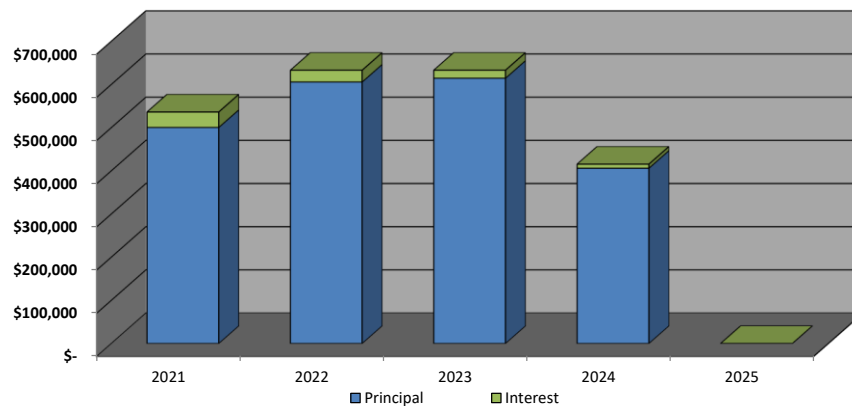
**TABLE 1**

Fiscal Year	Equipment '19 (Estimated)		Equipment '20 (PD Veh.) Estimated)		Fire Tiller	
	Principal	Interest	Principal	Interest	Principal	Interest
2021	35,926.00		99,167		247,122	35,690
2022	35,926.00		99,167		255,598	27,214
2023	35,926.00		99,167		264,365	18,445
2024	35,926.00		-		273,433	9,379
2025						
<b>Total</b>	<b>\$ 143,704</b>	<b>\$ -</b>	<b>\$ 297,501</b>	<b>\$ -</b>	<b>\$ 1,040,518</b>	<b>\$ 90,728</b>

Year	Equipment '21 (PW and PD)	
	Principal	Interest
2021	118,332	-
2022	214,999	-
2023	215,024	-
2024	96,666	-
2025	-	-
<b>Total</b>	<b>\$ 645,021</b>	<b>\$ -</b>

TOTAL LEASE PURCHASE	
Principal	Interest
500,547	35,690
605,690	27,214
614,482	18,445
406,025	9,379
-	-
<b>\$ 2,126,744</b>	<b>\$ 90,728</b>

**Capital Lease Debt Service- Next 5 Years**



# WATER RESOURCES REVENUE BOND SCHEDULES

**TABLE 2**

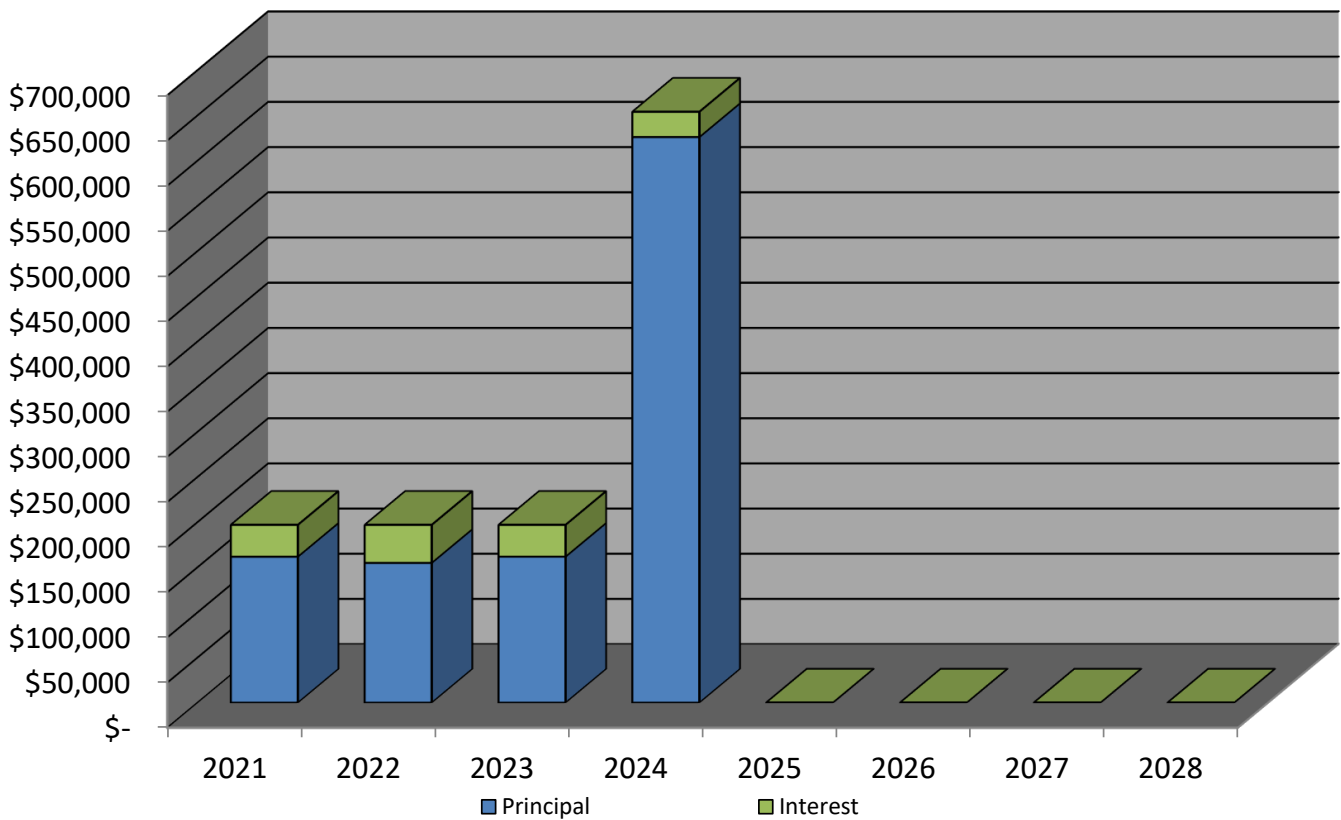
Fiscal Year	2014 Bonds W/S 5%		2015 Bonds W/S 1.82%		2016 Bonds W/S 1.27%	
	Principal	Interest	Principal	Interest	Principal	Interest
2021	6,250,000	2,286,750	-	-	8,365,000	162,274
2022	6,370,000	1,971,250	-	-	8,595,000	54,578
2023	6,300,000	1,654,500	-	-	-	-
2024	5,640,000	1,356,000	-	-	-	-
2025	5,800,000	1,070,000	-	-	-	-
2026	5,720,000	782,000	-	-	-	-
2027	5,205,000	508,875	-	-	-	-
2028	3,860,000	282,050	-	-	-	-
2029	3,715,000	92,875	-	-	-	-
2030	-	-	-	-	-	-
2031	-	-	-	-	-	-
2032	-	-	-	-	-	-
<b>Totals</b>	<b>\$ 48,860,000</b>	<b>\$ 9,911,425</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,960,000</b>	<b>\$ 216,852</b>

Fiscal Year	TOTAL BONDS PAYABLE	
	Principal	Interest
2021	14,615,000	2,449,024
2022	14,965,000	2,025,828
2023	6,300,000	1,654,500
2024	5,640,000	1,356,000
2025	5,800,000	1,070,000
2026	5,720,000	782,000
2027	5,205,000	508,875
2028	3,860,000	282,050
2029	3,715,000	92,875
2030	-	-
2031	-	-
2032	-	-
<b>Totals</b>	<b>\$ 65,820,000</b>	<b>\$ 10,221,152</b>

## SOLID WASTE VEHICLE LEASE DEBT SERVICE

Fiscal Year	LEASE PAYABLE	
	Principal	Interest
2021	161,724	35,163
2022	154,844	42,043
2023	161,750	35,137
2024	626,077	27,923
2025	-	-
2026	-	-
2027	-	-
2028	-	-
<b>Totals</b>	<b>\$ 1,104,395</b>	<b>\$ 140,267</b>

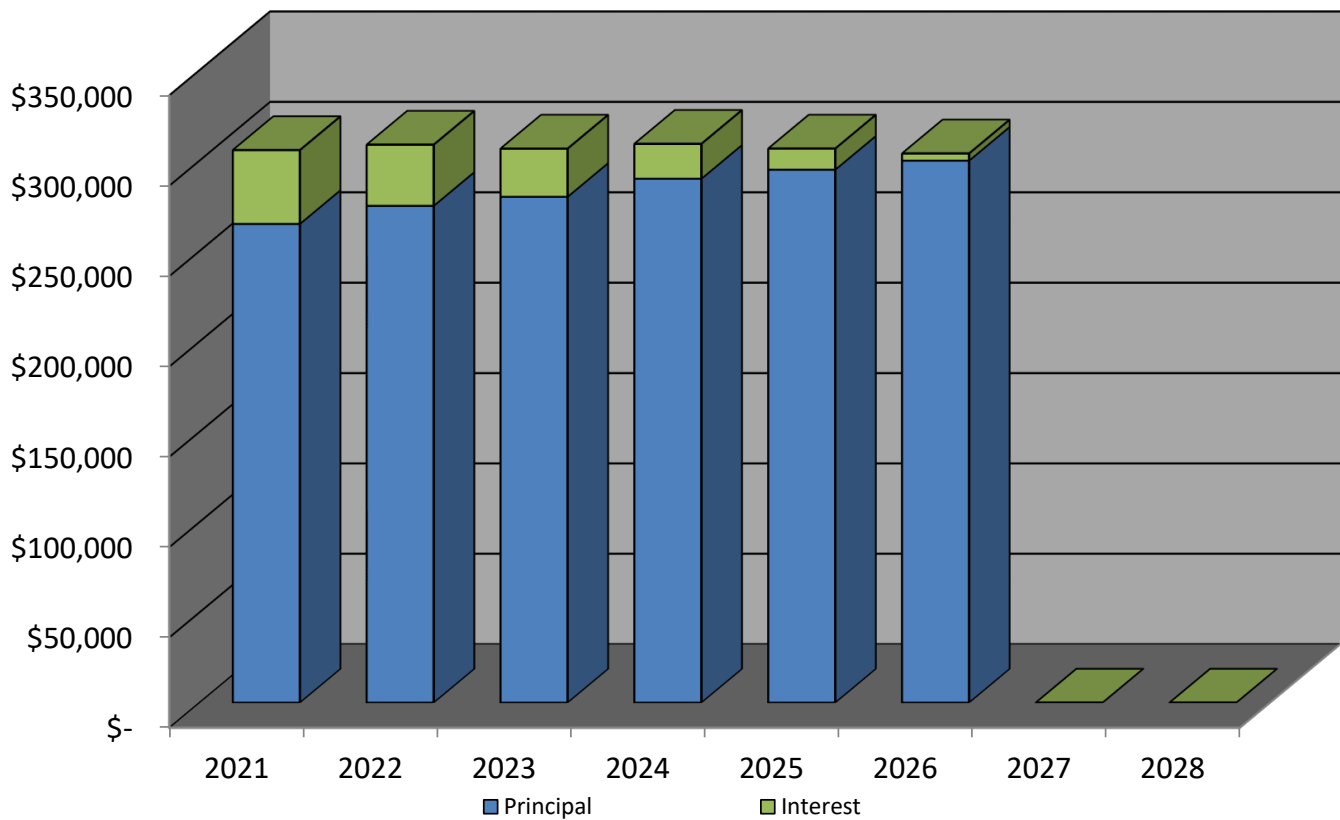
### Solid Waste Vehicle Lease Debt Service



# CHATTAHOOCHEE GOLF COURSE REVENUE BONDS

Fiscal Year	BOND PAYABLE	
	Principal	Interest
2021	265,000	40,780
2022	275,000	33,784
2023	280,000	26,593
2024	290,000	19,250
2025	295,000	11,628
2026	300,000	3,919
2027	-	-
2028	-	-
<b>Totals</b>	<b>\$ 1,705,000</b>	<b>\$ 135,954</b>

## Chattahoochee Golf Course Revenue Bond Debt Service



## ***DEPARTMENTAL INFORMATION***

*This section displays all Detail for each Department/Division of the City.  
This section contains specific information for each department and  
The Authorized positions.*

# PROJECTED REVENUES AND OTHER SOURCES

## GENERAL FUND SUMMARY

REVENUE SOURCE	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET	% CHANGE
Millage Rate	0.795	0.771	0.730	
Current Real & Personal	\$ 3,714,805	\$ 3,813,627	\$ 3,911,710	2.6%
Motor Vehicle	46,353	31,329	28,881	-7.8%
<b>Total Current Taxes</b>	<b>3,761,158</b>	<b>3,844,956</b>	<b>3,940,591</b>	<b>2.5%</b>
Prior Year	63,785	38,136	39,117	2.6%
Penalties & Interest	25,655	10,140	17,394	71.5%
<b>Total Property Taxes</b>	<b>3,850,599</b>	<b>3,893,232</b>	<b>3,997,102</b>	<b>2.7%</b>
Railroad Equipment Tax	8,550	6,500	8,550	31.5%
Intangible Tax	128,902	95,000	39,283	-58.6%
Real Estate Transfer Tax	51,062	35,000	17,720	-49.4%
Insurance Premium Tax	2,433,437	2,100,000	2,151,114	2.4%
Local Option Sales Tax	6,130,320	5,400,000	3,988,224	-26.1%
Title Ad Valorem Tax	1,355,273	1,033,000	477,392	-53.8%
Local Option Energy Tax	105,555	80,000	86,220	7.8%
Payment in Lieu of Taxes	83,485	81,000	83,485	3.1%
Occupational Tax	1,418,920	1,357,000	1,146,697	-15.5%
Alcoholic Beverage Taxes	1,160,672	1,093,000	754,264	-31.0%
Franchise Fees	4,507,257	4,078,000	4,032,832	-1.1%
<b>Total Other Taxes</b>	<b>17,383,433</b>	<b>15,358,500</b>	<b>12,785,781</b>	<b>-16.8%</b>
Fines, Fees, and Forfeitures	1,270,227	1,363,200	750,552	-44.9%
Permits and Zoning Fees	806,171	492,400	263,755	-46.4%
Other Fees and Licenses	386,360	382,000	283,638	-25.7%
Interest	702,539	310,009	589,729	90.2%
Intergovernmental	624,189	531,614	608,571	14.5%
Cemetery Lot Sales	142,400	120,000	119,241	-0.6%
Miscellaneous - Rent	218,520	126,600	126,612	0.0%
Miscellaneous	178,670	44,072	94,448	114.3%
Indirect Charges for Services	2,249,970	2,494,474	2,497,209	0.1%
<b>Total Other</b>	<b>6,579,046</b>	<b>5,864,369</b>	<b>5,333,755</b>	<b>-9.0%</b>
<b>Total Operating Revenues</b>	<b>27,813,078</b>	<b>25,116,101</b>	<b>22,116,638</b>	<b>-11.9%</b>
<b>Other Financing Sources</b>				
Transfers from Other Funds	3,404,649	3,338,002	3,390,968	1.6%
Sale of General Fixed Assets	51,887	40,000	55,000	37.5%
Budgeted Fund Balance	-	3,465,309	3,255,898	-6.0%
<b>Total Other Financing Sources</b>	<b>3,456,536</b>	<b>6,843,311</b>	<b>6,701,866</b>	<b>-2.1%</b>
<b>Total Revenues &amp; Other Sources</b>	<b>\$ 31,269,614</b>	<b>\$ 31,959,412</b>	<b>\$ 28,818,504</b>	<b>-9.8%</b>

# SUMMARY OF EXPENDITURES & OTHER USES

## GENERAL FUND SUMMARY

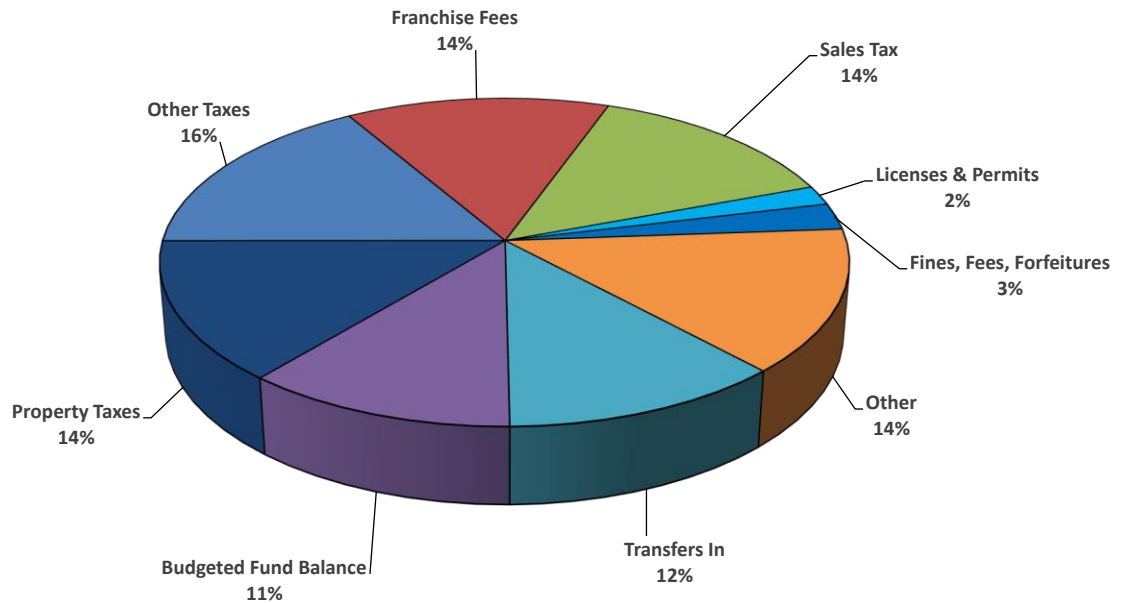
DEPARTMENTAL EXPENDITURES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET	% CHANGE
City Council	\$ 311,275	\$ 398,275	\$ 394,332	-1.0%
City Manager's Office	855,326	933,938	931,889	-0.2%
Financial Services	1,250,276	1,346,754	1,350,693	0.3%
Municipal Court	536,900	591,500	613,316	3.7%
Information Technology	899,541	1,078,198	1,146,003	6.3%
Human Resources & Risk Management	739,589	809,608	839,080	3.6%
Police	9,417,675	9,930,208	10,063,602	1.3%
Public Lands & Buildings	1,004,184	887,154	922,090	3.9%
Engineering Services	1,011,544	1,058,242	1,057,233	-0.1%
Traffic Services	1,238,104	1,475,094	1,480,257	0.4%
Street Maintenance & Construction	1,656,208	1,921,348	1,920,457	0.0%
Storm Water	303,973	442,147	442,185	0.0%
Cemetery	573,643	645,540	646,325	0.1%
Planning and Zoning	724,095	764,068	758,901	-0.7%
Inspections	419,925	445,670	438,626	-1.6%
Code Enforcement	362,883	370,355	484,199	30.7%
Agency Allocations - Other	52,500	181,983	252,720	38.9%
Contingency	-	617,000	617,000	0.0%
<b>Departmental Expenditures</b>	<b>21,357,641</b>	<b>23,897,082</b>	<b>24,358,908</b>	<b>1.9%</b>
<b>Other Uses:</b>				
<b>TRANSFERS TO:</b>				
Cable TV Channel Fund	100,018	-	-	N/A
Community Service Center Fund	869,405	751,163	751,163	0.0%
Fire Services Fund	3,199,225	2,700,000	2,249,904	-16.7%
Golf Course Fund	409,016	473,440	279,082	-41.1%
Grants Special Revenue Fund	22,943	-	-	N/A
Parks and Recreation Fund	-	94,855	-	-100.0%
Land Bank Authority	-	75,000	-	-100.0%
<b>Total Other Transfers</b>	<b>4,600,607</b>	<b>4,094,458</b>	<b>3,280,149</b>	<b>-19.9%</b>
<b>CAPITAL TRANSFERS TO:</b>				
Capital Project Funds	4,741,810	3,967,872	1,179,447	-70.3%
Debt Service Fund	125,400	-	-	N/A
<b>Total Other Uses</b>	<b>9,467,817</b>	<b>8,062,330</b>	<b>4,459,596</b>	<b>-44.7%</b>
<b>Total Expenditures &amp; Other Uses</b>	<b>30,825,458</b>	<b>31,959,412</b>	<b>28,818,504</b>	<b>-9.8%</b>
<b>Revenues Over /</b>				
<b>(Under) Expenditures</b>	<b>\$ 444,156</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>



## GENERAL FUND REVENUES BY CATEGORY

	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2021 BUDGET</b>	<b>% OF TOTAL</b>
Property Taxes	\$ 3,850,599	\$ 3,893,232	\$ 3,997,102	13.9%
Other Taxes	6,745,856	5,880,500	4,764,725	16.5%
Franchise Fees	4,507,257	4,078,000	4,032,832	14.0%
Sales Tax	6,130,320	5,400,000	3,988,224	13.8%
Licenses & Permits	1,192,531	874,400	547,393	1.9%
Fines, Fees, Forfeitures	1,270,227	1,363,200	750,552	2.6%
Other	4,168,175	3,666,769	4,090,810	14.2%
Transfers In	3,404,649	3,338,002	3,390,968	11.8%
Budgeted Fund Balance	-	3,465,309	3,255,898	11.3%
<b>Total General Fund</b>	<b>\$ 31,269,614</b>	<b>\$ 31,959,412</b>	<b>\$ 28,818,504</b>	<b>100.0%</b>

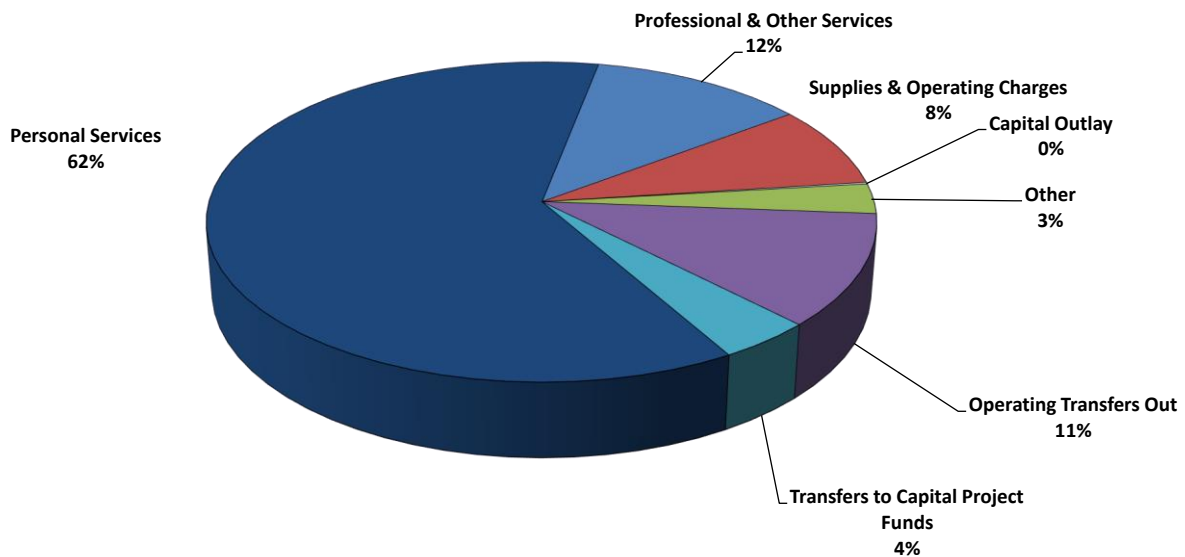
## GENERAL FUND REVENUES BY CATEGORY



## GENERAL FUND EXPENDITURES BY CATEGORY

	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2021 BUDGET</b>	<b>% OF TOTAL</b>
Personal Services	\$ 16,249,454	\$ 17,676,820	\$ 17,693,618	61.4%
Professional & Other Services	2,897,804	3,127,220	3,387,235	11.8%
Supplies & Operating Charges	2,146,032	2,246,067	2,360,335	8.2%
Capital Outlay	11,851	48,000	48,000	0.2%
Other	52,500	798,983	869,720	3.0%
Operating Transfers Out	4,600,607	4,094,458	3,280,149	11.4%
Transfers to Capital Project Funds	4,867,210	3,967,872	1,179,447	4.1%
<b>Total General Fund</b>	<b>\$ 30,825,458</b>	<b>\$ 31,959,420</b>	<b>\$ 28,818,504</b>	<b>100.0%</b>

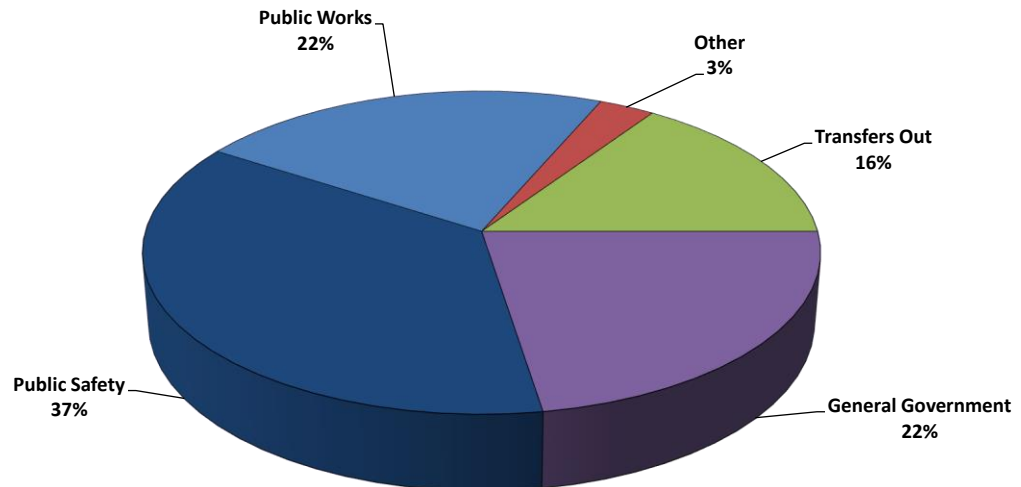
## GENERAL FUND EXPENDITURES BY CATEGORY



## GENERAL FUND EXPENDITURES BY SERVICE GROUP

	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2021 BUDGET</b>	<b>% OF TOTAL</b>
General Government	\$ 5,736,927	\$ 6,368,011	\$ 6,472,840	22.5%
Public Safety	9,780,558	10,300,563	10,547,801	36.6%
Public Works	5,787,656	6,429,525	6,468,547	22.4%
Other	52,500	798,983	869,720	3.0%
Transfers Out	9,467,817	8,062,330	4,459,596	15.5%
<b>Total General Fund</b>	<b><u>\$ 30,825,458</u></b>	<b><u>\$ 31,959,412</u></b>	<b><u>\$ 28,818,504</u></b>	<b><u>100.0%</u></b>

## GENERAL FUND EXPENDITURES BY SERVICE GROUP



## MAYOR AND COUNCIL

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Mayor and five Council Members represent the governing body of the City of Gainesville. One Council Member resides in each ward. Each member of the governing body is elected by the voters of the city at-large. The members of the governing body are elected via nonpartisan elections to serve four year terms which are staggered.	<b>Funding Source:</b> General Fund	<b>2019</b>	<b>2020</b>	<b>2021</b>
		<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	Personal Services	226,398	245,970	246,270
	Professional & Other Services	75,516	131,705	133,202
	Supplies & Operating Charges	9,360	20,600	14,860
	Capital Outlay	-	-	-
		<b>\$ 311,274</b>	<b>\$ 398,275</b>	<b>\$ 394,332</b>

### MISSION STATEMENT:

To establish policy direction and execute legislative decision making for the Gainesville City Government.

### GOALS & OBJECTIVES:

#### 1. Economic Development

- \* Promote Gainesville as a regional HUB for employment, retail, learning and services.
- \* Support existing businesses and facilitate new business development through provision of adequate infrastructure, responsiveness to business needs and community cooperation.
- Encourage and facilitate development and redevelopment of property throughout the City to eliminate blight, improve property value and enhance the growth of the City.
- \* Support the Implementation of the Downtown Master Plan and Urban Redevelopment Plans.
- \* Maintain ISO I rating at the Fire Department.
- \* Encourage and increase tourism throughout the City and promote the City's businesses, assets and opportunities.

#### 2. Infrastructure Improvements

- \* Continue investing in the City's road network through repaving of streets, improving the sidewalk network, and expanding capacity where needed and possible.
- \* Grow and improve the Intelligent Transportation System throughout the City by equipping traffic signals with fiber and video detection.
- \* Implement the Transportation Master Plan and continue analysis on viable and strategic transportation improvements to improve transportation and connectivity throughout the City.
- \* Invest in the improvements, maintenance and growth of the City's water, sewer and stormwater system.

#### 3. Internal Operations

- \* Focus on recruitment and retention of employees to provide citizens with the highest level of service possible.
- \* Review internal process to ensure effectiveness in delivery and efficiency of process to reach goals.
- \* Focus on the implementation and improvement of Information Technology to provide first-class resources to employees and citizens.
- \* Encourage and facilitate an environment for a healthy and safe workforce.

#### 4. Leisure Services

- \* Provide high quality, clean, safe, accessible and diversified park amenities throughout the City.
- \* Maintain Chattahoochee Golf Course as one of the top municipal courses in Georgia.
- \* Increase and promote activity on Lake Lanier through events and support of the Lake Lanier Olympic Venue.
- \* Incorporate "Urban Leisure" into downtown, midtown and public spaces through placemaking initiatives and the creation of more desirable and useable space in the City.

#### 5. Quality of Life

- \* Promote the development and redevelopment of multiple housing options for the citizens and workforce of Gainesville.
- \* Focus on Public Safety initiatives and personnel to protect and improve the well-being of citizens, neighborhoods and property.
- \* Invest in the beautification of public areas through art, signage, and landscaping.
- \* Emphasize Code Enforcement for property maintenance, the removal of blight and redevelopment opportunities.

## CITY MANAGER'S OFFICE

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The City Manager is the Chief Executive and Administrative Officer of Gainesville appointed by the Mayor and Council. The City Manager's Office is responsible for the execution of policies, directives, and legislative action of the Governing Body. The City Manager's Office includes the City Clerk. The City Clerk prepares meeting items and agendas, records actions of the Governing Body, coordinates assignments to boards and committees of the City, maintains records of the governing body, oversees the adoption and publication of the Code of Ordinances and manages municipal elections.	<b>Funding Source:</b> General Fund	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2021 BUDGET</b>
	Personal Services	638,370	684,684	684,684
	Professional & Other Services	178,816	197,684	205,816
	Supplies & Operating Charges	38,140	51,570	41,389
	Capital Outlay	-	-	-
		<b>\$ 855,326</b>	<b>\$ 933,938</b>	<b>\$ 931,889</b>

MISSION STATEMENT:
To ensure the strategic priorities of the Governing Body are achieved through properly managing and utilizing city resources, effectively communicating with and engaging others, and by providing strategic direction and support to all city departments.

GOALS & OBJECTIVES:
<p><b>1. <u>Facilitate essential strategic planning initiatives and infrastructure improvements throughout the City.</u></b></p> <ul style="list-style-type: none"> <li>* Begin planning and design on a new North Parking Deck for Downtown that was approved as part of SPLOST VIII.</li> <li>* Coordinate with Public Works to implement improvements identified in the transportation master plan, including beginning design for improvements on Green Street.</li> <li>* Design and seek funding for construction of the gap segments of the Highlands to Island Trail within the City including complementary gathering spaces along and adjacent to the Trail.</li> </ul> <p><b>2. <u>Engage in economic development activities to support and encourage business growth in the City.</u></b></p> <ul style="list-style-type: none"> <li>* Continue facilitation and coordination of significant privately-led developments that are planned within the City, including in downtown and midtown.</li> <li>* Continue efforts and engage the Gainesville business community in conversations on how the City can better and further facilitate the growth of existing businesses and foster a culture for new business development.</li> <li>* Seek re-certification of the State Opportunity Zone for the downtown and midtown area.</li> </ul> <p><b>3. <u>Beautify public areas of the City.</u></b></p> <ul style="list-style-type: none"> <li>* Support Vision 2030 Public Art Committee's efforts to incorporate more public art into areas of the City.</li> <li>* Work with the local Placemaking Collaborative to implement placemaking practices within downtown.</li> <li>* Implement streetscaping within the downtown area, including Washington and Bradford Streets.</li> </ul>

Performance Measures							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31 FY2020	BUDGET	
		FY2017	FY2018	FY2019		FY2020	FY2021
Funds allocated for Infrastructure Improvements *	II	3.749 M	14.249 M	20.6 M	39.175 M	39.175 M	15.475 M
Number of Registered Businesses in the City	ED	2,517	2,434	2,677	2,584	2,611	2,625
Funding for Beautification Improvement Projects	QL	3.3 M	1.5 M	2.6 M	1.35 M	1.35 M	2.25 M

\* FY2018 Infrastructure Improvements increased due to the addition of the Department of Water Resources Capital Projects in the budget process.

## FINANCIAL SERVICES DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Financial Services Department is accountable for financial activity, including reporting, investments, purchasing, budget, revenue collections, and capital asset tracking.	<b>Funding Source:</b> General Fund	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>
		<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	Personal Services	1,029,781	1,069,531	1,061,365
	Professional & Other Services	172,899	217,001	225,256
	Supplies & Operating Charges	47,595	60,222	64,072
	Capital Outlay	-	-	-
		<b>\$ 1,250,275</b>	<b>\$ 1,346,754</b>	<b>\$ 1,350,693</b>

MISSION STATEMENT:
To protect and improve the financial health of the City and teach, encourage, and assure good stewardship of City resources. To promote best management practices throughout the City's departments and provide high quality and reliable information and assistance for all administrative functions in a manner that is timely and error-free.

GOALS & OBJECTIVES:
<p><b>1. <u>Assure and support continued compliance with applicable laws and regulations, determining and recommending changes as appropriate.</u></b></p> <ul style="list-style-type: none"> <li>* Work with Rushton and Company to implement GASB Statement No. 87. This Statement improves accounting and financial reporting for leases by governments.</li> <li>* Change property tax bills to include the amounts of assessments levied for each of the three immediately preceding tax years.</li> </ul> <p><b>2. <u>Utilize technology to improve efficiencies and decrease costs.</u></b></p> <ul style="list-style-type: none"> <li>* Improve Capital Project Tracking in New World.</li> <li>* Research and implement alternative ways to collect payments.</li> </ul> <p><b>3. <u>Protect and improve the financial resources of the City.</u></b></p> <ul style="list-style-type: none"> <li>* Update all financial reports to a more modern appearance with enhanced readability and more transparency.</li> <li>* Work with Financial Advisors to increase credit rating.</li> </ul>

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic	ACTUAL			YTD thru 12/31	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY2020	FY2021
Govt. Finance Officers Assoc Awards	IO	50	53	56	59	58	62
Credit Agency Bond Rating	IO	Aa2	Aa2	Aa2	Aa2	Aa2	Aa2
Accounts Payable checks issued	IO	13,716	13,800	13,920	7,076	13,800	13,800
Average Yield Earned (Interest)	IO	0.59%	0.20%	2.30%	2.25%	2.00%	1.50%
Percent Variance of all operating fund actual revenues versus adopted budget	IO	2%	3%	1%	3%	3%	3%
Fixed Assets maintained	IO	3,133	3,200	3,450	3,500	3,290	3,500

## INFORMATION TECHNOLOGY

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
Information Technology is responsible for providing strategic technology direction, IT/Cyber security efforts, central IT support organization, IT operational policies and standards, coordinating major City-wide initiatives including: IT project management, the City's IT budget, City-wide technologies and applications, and the City's internal websites.	<b>Funding Source:</b> General Fund	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2021 BUDGET</b>
	Personal Services	615,866	686,705	659,986
	Professional & Other Services	246,889	348,715	440,813
	Supplies & Operating Charges	36,785	42,778	45,204
	Capital Outlay	-	-	-
		<b>\$ 899,540</b>	<b>\$ 1,078,198</b>	<b>\$ 1,146,003</b>

MISSION STATEMENT:
To deliver the best proven technology and services available for computer processing, data management, telecommunications, and critical business systems to both the employees of the city as well as the public through excellent customer service, continuous improvement, innovative problem-solving, adherence to standardized industry best practices and collaborative solutions.

GOALS & OBJECTIVES:
<b>1. <u>Effectively manage the delivery of City-wide technology services.</u></b> * Deploy and ensure support of a common infrastructure that meets the organization's business needs <b>2. <u>Provide high quality customer service.</u></b> * Establish and meet customer expectations in delivering core City-wide technology services and assist them in identifying opportunities to productively introduce new technology <b>3. <u>Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business critical technologies.</u></b> * Promote training and development * Hire and retain highly qualified, responsive, and innovative employees <b>4. <u>Reduction of security vulnerabilities in citywide network topology.</u></b> * Monitor using a proactive philosophy in dealing with cyber security. Continue to train end users with awareness training/testing. Stay abreast of changing cyber related advances.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY2020	FY2021
Resolve Issues sent to the IT Help Desk quickly and successfully (% of tickets resolved within established times)	IO	N/A	95.00%	96.40%	95.60%	93%	94%
Maintain user workstations and servers with current patches and updates (% of total devices properly maintained)	IO	N/A	99.00%	98.00%	98.90%	96%	97%
Ensure backups are functional and completed	IO	N/A	N/A	99.20%	99.00%	98%	99%
Network/Application Availability	IO	N/A	99.00%	99.40%	99.30%	97%	98%



## HUMAN RESOURCES

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Human Resources Department works closely with all City Departments and the Public. We facilitate recruitment; job classification; employee relations and benefits; workforce development and risk management for the City. Human Resources strives to attract and retain a qualified workforce and to keep a positive employee morale through benefits, services, and training opportunities. Risk Management works diligently to provide a safe work environment for all employees as well as to protect public assets from loss.	<b>Funding Source:</b> General Fund	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>
		<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	Personal Services	629,769	687,478	690,059
	Professional & Other Services	56,048	87,339	101,162
	Supplies & Operating Charges	53,771	34,791	47,859
	Capital Outlay	-	-	-
		<b>\$ 739,588</b>	<b>\$ 809,608</b>	<b>\$ 839,080</b>

MISSION STATEMENT:
The City of Gainesville's Human Resources Department is committed to delivering great customer service with a sense of warmth, friendliness, and individual pride to employees and citizens. We promote a work environment that is characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect while maintaining company compliance with employment and labor laws. Our goal is to ensure that our workforce is in a safe and discrimination/harassment free environment, reflects the diversity of the community, has opportunity for learning and personal growth, and is appropriately classified and equitably compensated. We also protect the valued assets (people, reputation and property) of the City of Gainesville, and its Citizens, through effective loss prevention, claims administration and risk financing.

GOALS & OBJECTIVES:
<b>1. <u>Ensure the City remains compliant with State and Federal Laws governing Personnel.</u></b> * Keep abreast of changes in Employment/Personnel Law through research and information sent out by Associations, HR Literature, and the media. * Revise policies, forms and practices regarding Personnel as State and/or Federal Law dictates.
<b>2. <u>Retain and attract high quality and productive employees.</u></b> * Review all job specifications to ensure accurate portrayal of job duties and physical requirements. * Research better opportunities for attracting new talent. * Continue growing the Gainesville Leadership Academy. Research and invest in other professional development programs designed to improve job skills, leadership capabilities and employee productivity.
<b>3. <u>Efficiently and accurately maintain personnel processes and records.</u></b> * Continue internal audit procedures to ensure accuracy with benefit deductions and reporting of retirement information.
<b>4. <u>Provide and maintain a safe work environment.</u></b> * Provide on-site and online training in a variety of safety topics to City Departments. * Analyze previous accidents and injuries, on the departmental level, in order to determine how to allocate accident prevention funds most effectively. * Conduct routine inspections within City Departments in order to identify and mitigate workplace hazards.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2017	FY2018	FY2019		FY2020	FY2021
% of Personnel Policies & Procedures Reviewed	IO	100.00%	25%	25%	25%	25%	5%
Turn over ratio (%)	IO	0.12	12%	12%	6.6%	12%	12%
Lost time Hrs (due to injury)	IO	1,262	1,750 hrs	1,750 hrs	710.25 Hrs	1,750 hrs	1,750 hrs
Lost Time Injury Claim Occurrences	IO	N/A	N/A	N/A	7	7	7

## PUBLIC WORKS DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Public Works Department is comprised of 5 General Fund divisions: Public Lands and Buildings (PL&B), Engineering, Traffic Engineering, Street Maintenance, and the Cemetery. PL&B ensures a safe, functional, comfortable, clean, attractive and pleasant environment in the buildings under its management. The Engineering division is responsible for the planning, design, project management, and construction of public improvements funded by the City. The Cemetery is responsible for the development, operation, and maintenance of two City owned cemeteries consisting of over 75 developed acres. Traffic Engineering is responsible for the effective operation of 87 signalized intersections, signs and markings for pedestrian and vehicular activity. Street Maintenance is responsible for the repair and maintenance of all streets, sidewalks, storm drainage infrastructure, rights-of-way, and other related facilities located within the City of Gainesville	<b>Funding Source:</b> General Fund	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2021 BUDGET</b>
	Personal Services	3,243,385	3,681,636	3,684,963
	Professional & Other Services	1,122,616	997,659	1,020,618
	Supplies & Operating Charges	1,105,830	1,260,083	1,272,781
	Capital Outlay	11,851	48,000	48,000
		<b>\$ 5,483,682</b>	<b>\$ 5,987,378</b>	<b>\$ 6,026,362</b>

<b>MISSION STATEMENT:</b>
To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, Buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and buildings and the Alta Vista Cemetery.

<b>GOALS &amp; OBJECTIVES:</b>
<p><b>1. <u>Improve and expand the City's transportation infrastructure.</u></b></p> <ul style="list-style-type: none"> <li>* Work to implement projects identified in the Transportation Master Plan.</li> <li>* Continue to implement the Sidewalk Improvement Program for the repair and new construction of the sidewalk system.</li> <li>* Utilize both private contractors and in-house staff to ensure the maximum efficiency of resources for the repair and resurfacing of the City's roadways.</li> <li>* Identify and strategically use available funding sources at the Federal, State and local level to improve City infrastructure.</li> </ul> <p><b>2. <u>Enhance the appearance of the City's public areas and Rights of Ways.</u></b></p> <ul style="list-style-type: none"> <li>* Utilize Public Work's staff and inmate crews to control litter, sweep streets, and improve the general appearance of the City's streets, right of ways, and public areas.</li> <li>* Explore opportunities and options with GDOT to improve roadway median condition and appearance on State and Federal routes, especially on the gateway corridors entering the City.</li> <li>* Enhance and increase the landscaping to improve the appearance of public areas.</li> </ul> <p><b>3. <u>Use technology to improve operational efficiency and level of services.</u></b></p> <ul style="list-style-type: none"> <li>* Expand the City's fiber optic infrastructure to connect additional intersections to the Intelligent Transportation System.</li> <li>* Use technology to prioritize and schedule work orders, inspections, employees, equipment, and contractors for optimum efficiency.</li> </ul>

PERFORMANCE MEASURES						
MEASURES	ACTUAL				BUDGET	
	FY2017	FY2018	FY2019	YTD thru 12/31 FY2020	FY2020	FY2021
Street Miles Evaluated for Resurfacing	142	140	143	140	149	149
Signalized intersections maintained	83	83	87	87	88	88
Miles of City streets swept and litter control	3,627	3,600	6,130	3,252	6,400	6,200
Annual Facilities work orders completed	1,700	1,700	1,966	1,086	2,000	2,000
Road miles identified for Resurfacing	32	32	34	34	35	35
Road miles Resurfaced	2.07	2.07	4.50	1.10	5.00	5.00
Number of Intersections upgraded	17	87	37	37	50	50
Linear feet of sidewalks repaired or replaced	1,823	1,600	1,642	1,131	2,000	2,000

## MUNICIPAL COURT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
Municipal Court is a misdemeanor court that has jurisdiction over city ordinance violations and state traffic offenses. Specific type cases handled by the court include routine traffic offenses; driving under the influence of alcohol; possession of marijuana less than ounce; shoplifting less than \$ 500.00 and animal control citations. The Court also is responsible for entering case dispositions and forwarding entries to the Department of Drivers Services (DDS). The mission of municipal court clerks in Georgia is to assure the administrative efficiency of the court, to protect the court's ethical integrity, and help maintain public confidence in the court's fairness in dispensing justice impartially.	<b>Funding Source:</b> General Fund	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>
		<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Personal Services		455,418	479,047	502,111
Professional & Other Services		39,624	59,825	46,516
Supplies & Operating Charges		41,859	52,628	64,689
Capital Outlay		-	-	-
		<b>\$ 536,901</b>	<b>\$ 591,500</b>	<b>\$ 613,316</b>

MISSION STATEMENT:
The mission of the Gainesville Police Department's Traffic Bureau and Municipal Court is to ensure the smooth and efficient flow of cases through the court system beginning with the issuance of citations through final court disposition and necessary reporting procedures.

GOALS & OBJECTIVES:
<b>1. <u>Ensure the court operates efficiently, produces quality output, and complies with state and federal law and DDS regulations.</u></b> * Continue to develop a standard operating procedure manual for court. * Work with the solicitor's office to establish written policies and procedures regarding accusations to ensure case accuracy within the law.
<b>2. <u>Utilize technology to improve efficiencies and decrease costs.</u></b> * Research online dispute resolution technology to improve case load efficiency and reduce expenses. * Research and implement a more efficient, semi-paperless alternative way to process inmate dispositions in court. * Implement the solicitor/judge process through the case management system to streamline daily tasks and improve productivity.
<b>3. <u>Ensure Bond forfeitures are efficiently processed within GA State Law guidelines.</u></b> * Work with solicitor and Judge to establish and create clear bond forfeiture guidelines to improve case efficiency and accuracy within the law.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 2/28	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY2020	FY2021
# of DDS Disposition Errors (annually)	IO	125	35	35	10	20	5
# of Dispositions (annually)	IO	13,723	20,000	20,000	7,256	12,000	14,000
Percent staff cross-trained	IO	60%	60%	60%	95%	100%	100%
# of DUI tickets closed (annually)	IO	317	256	256	128	400	200
# of Transfer tickets closed (annually)	IO	2,140	1,054	1,054	493	1,050	390

## POLICE DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Gainesville Police Department provides the City of Gainesville with emergency and non-emergency service 24 hours a day to more than 40,000 city residents and an estimated 125,000 visitors everyday. Our jurisdiction covers approximately 37 square miles and includes houses and apartment complexes, businesses and industrial parks, recreational facilities, including parks on and around Lake Lanier, several golf courses, schools, churches, an airport, shopping centers and numerous strip malls.	<b>Funding Source:</b> General Fund	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2021 BUDGET</b>
	Personal Services	7,991,870	8,501,660	8,431,894
	Professional & Other Services	909,048	950,147	1,129,806
	Supplies & Operating Charges	516,757	478,401	501,902
	Capital Outlay	-	-	-
		<b>\$ 9,417,675</b>	<b>\$ 9,930,208</b>	<b>\$ 10,063,602</b>

### MISSION STATEMENT:

The mission of the Gainesville Police Department is to provide quality police services by being a PILLAR of our community.

### GOALS & OBJECTIVES:

#### 1. Continue to address roadway safety within the City

- \* Work with community groups to address distracted and driving while intoxicated awareness
- \* Deploy strategic traffic enforcement and concentrated patrols based upon analysis of crash data
- \* Continue use of Public Information Team to use social media as a conduit to educate the public on traffic safety and traffic alerts

#### 2. Continue Efforts in addressing Mental Health Issues facing Law Enforcement

- \* Reach 75% of sworn members completing Mental Health First Aid
- \* Grow the Mental Health Clinician program to aid in establishing community partnerships for coordination of services for mental health patients
- \* Continue participation in ONE-Hall Groups to address community mental health concerns

#### 3. Expand Youth Programs to offer more Officer Involvement in our community's youth

- \* Begin mentorship programs with non-profits and other community partners
- \* Host community events geared toward youth for education on bullying, drug use, and cyber safety
- \* Use Social Media to raise awareness of issues facing our younger generation

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31  FY2020	BUDGET	
		FY2017	FY2018	FY2019		FY2020	FY2021
# of Sponsored Community Outreach Events	QL	130	266	278	173	150	250
# Directed Contentrated Patrol Efforts	QL	N/A	50	87	22	60	60
Calls for Service	QL	70,624	83,058	65,467	32,278	73,000	70,000
State Certification and International Accreditation	IO	Yes	Yes	Yes	Yes	Yes	Yes

## STORMWATER

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Stormwater Division of the Department of Water Resources conducts activities concerning the operation and maintenance of the stormwater collection and conveyance system. These activities concern only those facilities within the city limits and within the city right-of-way.	<b>Funding Source:</b> General Fund	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>FY2021 Budget</b>
	Personal Services	253,696	330,711	328,454
	Professional & Other Services	11,345	47,729	47,281
	Supplies & Operating Charges	38,932	63,707	66,450
	Capital Outlay	-	-	-
		<b>\$ 303,973</b>	<b>\$ 442,147</b>	<b>\$ 442,185</b>

MISSION STATEMENT:
Protect the City's waterways and Lake Lanier by ensuring all state and local stormwater ordinances are adhered to in the most efficient, economical way.

GOALS & OBJECTIVES:
<b>1. <u>Position the City Stormwater Division for the future</u></b> * Continue to inventory stormwater facilities to be improved with future capital projects.
<b>2. <u>Ensure financial stability</u></b> * Optimize available funds for greatest impact.
<b>3. <u>Develop a world class work force</u></b> * Implement strategies to recruit and retain high quality staff.

PERFORMANCE MEASURES:						
MEASURES	ACTUAL			YTD thru 12/31	BUDGET	
	FY2017	FY2018	FY2019	FY2020	FY2020	FY2021
Number of potential stormwater projects identified with a total estimated repair cost exceeding \$100,000 (using SPLOST VII)	N/A	N/A	3	N/A	3	4
Linear feet of stormwater pipes assessed by video inspection	N/A	1,942 feet	196.09 feet	1,694.6 feet	3,000 feet	3,000 feet
MS4 inspections completed	N/A	445	744	111	455	455

## COMMUNITY DEVELOPMENT DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Department is comprised of four divisions including: Planning, Inspections, Code Enforcement and Housing. This Department serves property owners, concerned citizens, contractors, developers and any person needing assistance concerning the development of land, construction requirements, and property maintenance issues. It is our desire to provide all of these services in a timely and professional manner.	<b>Funding Source:</b> General Fund	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2021 BUDGET</b>
	Personal Services	1,164,901	1,309,398	1,403,832
	Professional & Other Services	172,369	194,416	191,765
	Supplies & Operating Charges	169,634	76,279	86,129
	Repairs & Maintenance	-	-	-
	Capital Outlay	-	-	-
		<b>\$ 1,506,904</b>	<b>\$ 1,580,093</b>	<b>\$ 1,681,726</b>

MISSION STATEMENT:
The mission of the Gainesville Community Development Department is to assist the general public in all aspects of land development, construction permitting and property maintenance.

GOALS & OBJECTIVES:
<p><b>1. <u>Promote systematic land use growth.</u></b></p> <ul style="list-style-type: none"> <li>* Select a Consultant and begin work on the five year update to the City's Comprehensive Plan.</li> <li>* Update the City's Gateway Corridor Overlay Zone.</li> </ul> <p><b>2. <u>Implement measures to improve housing conditions in the City.</u></b></p> <ul style="list-style-type: none"> <li>* Assist the Gainesville Non-Profit Development Foundation with development of the Wood Avenue property the Foundation owns. Work with a private developer to construct affordable houses on the site.</li> <li>* Partner with the Hall County Marshal's Office on performing a housing sweep on residential property adjacent to one of the City's existing sweep areas.</li> </ul> <p><b>3. <u>Create additional vibrant public open spaces.</u></b></p> <ul style="list-style-type: none"> <li>* Establish a definitive route for the Airport Connector segment of the Highlands to Islands Trail and develop construction drawings.</li> <li>* Continue working in and around Downtown to establish new and/or renovated public spaces. Convert an existing alley to usable public space.</li> </ul>

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priorities	ACTUAL			Thru 12/31	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY2020	FY2021
Zoning Applications	ED	26	22	19	13	25	25
Inspections Conducted Within 2 Business Days	ED	14,733	13,764	13,570	6,181	16,000	15,000
Number of Permits Issued (Building, Etc.)	ED	2,486	2,419	2,584	1,159	2,500	2,500
Code Violations Addressed	QL	6,201	5,982	6,170	2,806	6,000	6,000
Affordable Housing Units Developed	QL	2	2	0	0	6	5

CITY OF  
**GAINESVILLE**

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**FINANCIAL SERVICES**



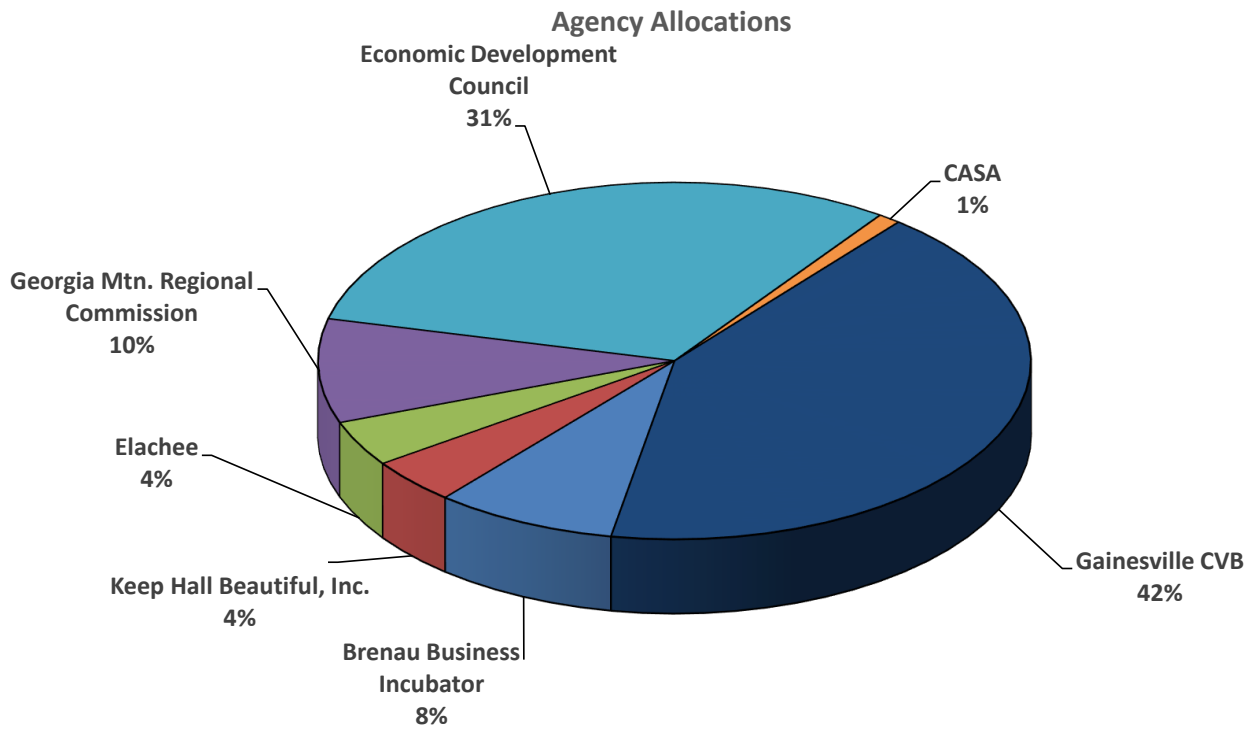
## AGENCY ALLOCATIONS

### DEPARTMENT DIVISION DESCRIPTION:

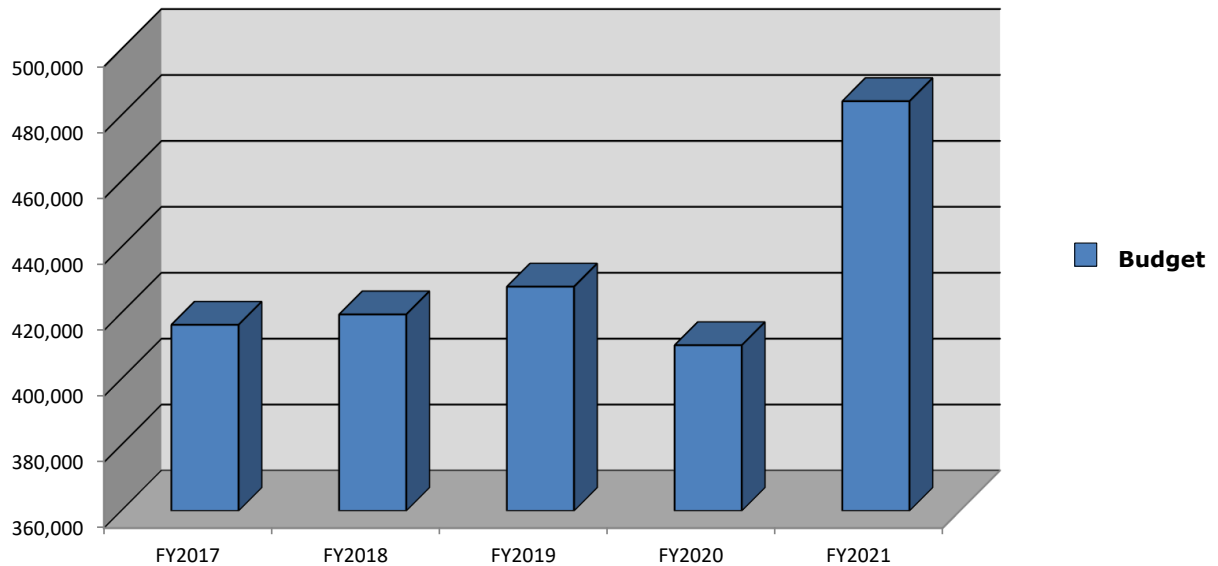
This division's budget accounts for those funds requested by local Agencies for services they provide to the City.

### AGENCY ALLOCATIONS

	FY 2019 ACTUAL	FY 2020 BUDGET	FY2021 BUDGET
<b>General Fund</b>			
Keep Hall Beautiful, Inc.	\$ 7,500	\$ 10,000	\$ 10,000
Georgia Mtn. Regional Commission	33,000	38,297	34,208
CASA	5,000	5,000	5,000
Other	7,000	-	-
Gainesville CVB	-	128,686	203,512
<b>Total General Fund Allocations</b>	<b>52,500</b>	<b>181,983</b>	<b>252,720</b>
<b>Public Utilities Fund</b>			
Keep Hall Beautiful, Inc.	7,500	10,000	10,000
Elachee	17,000	17,000	20,000
Georgia Mtn. Regional Commission	11,000	11,099	11,403
Economic Development Council	150,000	150,150	150,150
<b>Total Public Utilities Fund Allocations</b>	<b>185,500</b>	<b>188,249</b>	<b>191,553</b>
<b>Parks and Recreation</b>			
Gainesville/Hall '96	150,000	150,000	-
<b>Total Public Utilities Fund Allocations</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>
<b>Economic Development Fund</b>			
Brenau Business Incubator	40,000	40,000	40,000
<b>Total Public Utilities Fund Allocations</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>Total Funding</b>			
Keep Hall Beautiful, Inc.	15,000	20,000	20,000
Elachee	17,000	17,000	20,000
Georgia Mtn. Regional Commission	44,000	49,396	45,610
Economic Development Council	150,000	150,150	150,150
Gainesville/Hall '96	150,000	-	-
CASA	5,000	5,000	5,000
Gainesville CVB	-	128,686	203,512
Other	7,000	-	-
Brenau Business Incubator	40,000	40,000	40,000
<b>Total Agency Allocations</b>	<b>\$ 428,000</b>	<b>\$ 410,232</b>	<b>\$ 484,272</b>



### Five Year Total Funding Trend



\* FY2021 Increased due to Lake Lanier Olympic Park moving from Parks and Recreation to the Convention and Visitor's Bureau.

## COMMUNITY SERVICE CENTER

### DEPARTMENT DESCRIPTION:

The Community Service Center is a jointly funded agency of the City of Gainesville and Hall County. It offers a broad range of affordable human services to residents of Gainesville-Hall County. Programs offered through the department specialize in family support services such as elder care, financial management, public transportation, and other community building projects. The department works closely with other local agencies to create a seamless system of care making it easier for families to navigate and achieve success. Finally, the department successfully uses local dollars to leverage funds from private, state and federal sources which pay for the vast majority of services.

### MISSION STATEMENT:

The organization's mission is to identify and address critical social service gaps by creating solutions within its organization or by identifying and supporting other public or nonprofit agencies to such an end.

### GOALS & OBJECTIVES:

#### 1 Complete GoGo Art II Project

- \* Release Call for Artists & install artwork in up to 12 Simme-seats

#### 2. Replace Meals on Wheels Kitchen Floor

- \* Finalize Meals on Wheels Kitchen Expansion Project by installing safe and comfortable flooring.

#### 3. Acquire Two Trolley Buses To Serve Downtown/Midtown Areas

- \* Develop a Bus Route that will bring shoppers to these areas while also alleviating traffic congestion.

#### 4 Begin Selling Gainesville Connection Advertising on Buses and Shelters

- \* Expand revenue stream by selling advertising space on buses and bus shelters

#### 5. Cause An Effective Census 2020 Campaign

- \* Mobilize partner agencies to market & encourage residents to complete 2020 Census

#### 6. Initiate Public-Private Micro-transit Partnership

- \* Release RFP for Micro-transit Services

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL				BUDGET	
		FY2017	FY2018	FY2019	Thru 12/31 FY2020	FY2020	FY2021
Hall Area Transit - Urban Trips	QL	137,294	145,706	145,948	74,711	150,000	150,000
Hall Area Transit - Rural Trips	QL	24,962	8,485	10,619	6,539	10,000	13,000
Meals Served (HDM & Congregate)	QL	108,271	102,509	121,901	68,333	129,251	140,900

**REVENUE SOURCES & ASSUMPTIONS**

**Intergovernmental – Federal/State/Other** is based on anticipated Federal and State Grants.

**Intergovernmental – County and Transfer from General Fund** are the amounts needed to fund the budget after all other revenues are taken into account. It is allocated between the City and County according to the percentage of service usage for the calendar year just ended.

**Local Funding Allocation Percentage** (Based on percent of usage):

**NOTE:** Funding percentages shown include only City/County contributions and exclude all other revenue

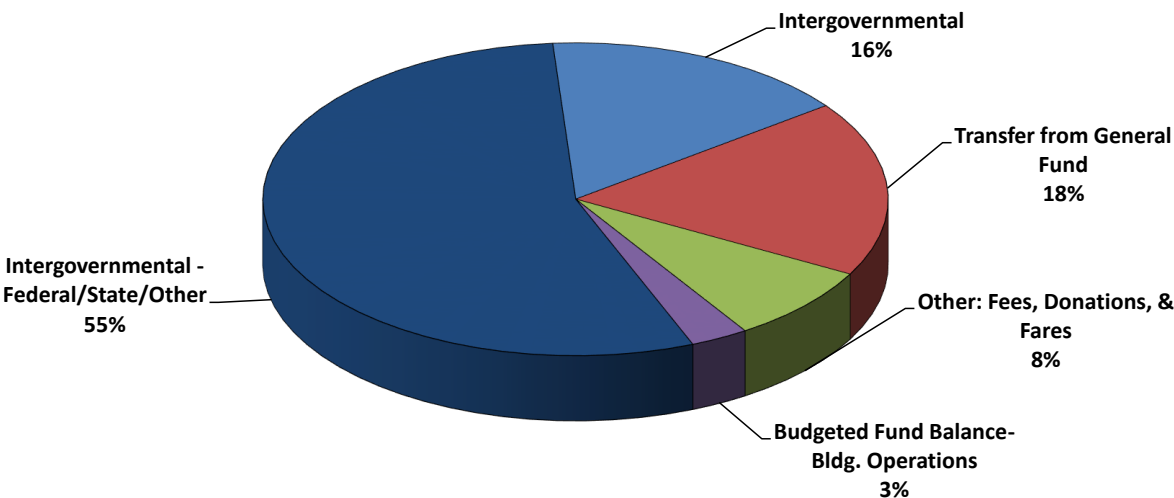
	FY2019		FY2020		FY2021	
	County	City	County	City	County	City
Senior Services	57%	43%	67%	33%	65%	35%
Hall Area Transit -Fixed Route *	0%	100%	0%	100%	0%	100%
Hall Area Transit - Dial A Ride	N/A	N/A	100%	0%	100%	0%
Community Outreach	46%	54%	50%	50%	50%	50%

**Other revenue sources** include charges for services, fees, fares, reimbursements, and donations. These sources are projected based on history, planned rates for services, anticipated usage of fare/fee related programs, and other commitments.

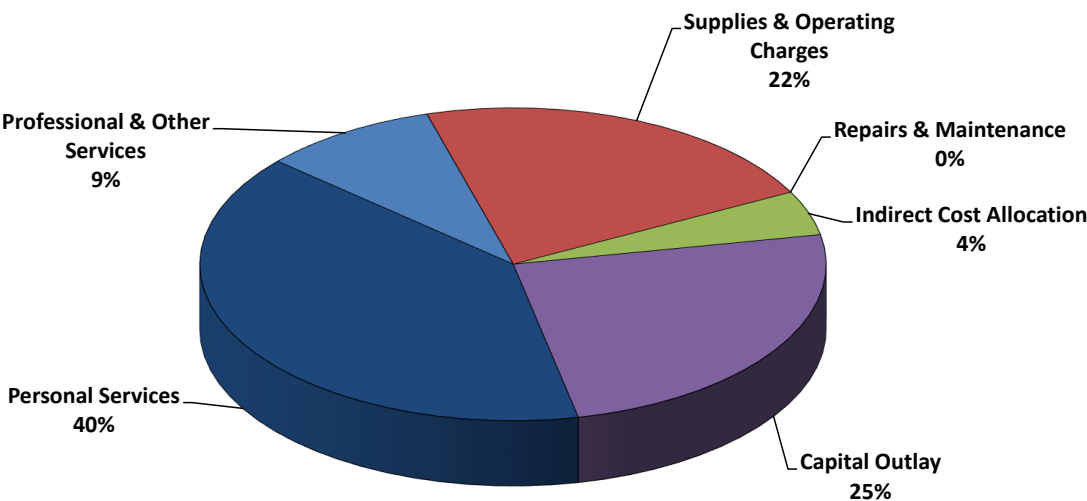
**COMMUNITY SERVICE CENTER FUND SUMMARY**

REVENUES	FY2019 ACTUAL		FY2020 BUDGET		FY2021 BUDGET	
Intergovernmental - Federal/State/Other	\$	1,301,676	\$	1,633,584	\$	2,272,282
Intergovernmental		524,625		667,377		660,388
Transfer from General Fund		869,405		751,163		751,163
Other: Fees, Donations, & Fares		433,309		337,420		328,370
Budgeted Fund Balance- Bldg. Operations		-		150,000		124,016
<b>Total Revenues</b>		<b>3,129,015</b>		<b>3,539,544</b>		<b>4,136,219</b>
<b>EXPENDITURES</b>						
Personal Services		1,506,210		1,631,156		1,645,409
Professional & Other Services		314,027		381,712		376,663
Supplies & Operating Charges		776,990		886,676		902,747
Repairs & Maintenance		-		-		-
Indirect Cost Allocation		190,001		190,000		190,000
Capital Outlay		46,850		450,000		1,021,400
<b>Total Operating Expenditures</b>		<b>2,834,078</b>		<b>3,539,544</b>		<b>4,136,219</b>
<b>Other Expenditures:</b>						
Transfers out		-		-		-
<b>Total Expenditures</b>		<b>2,834,078</b>		<b>3,539,544</b>		<b>4,136,219</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	\$	294,937	\$	-	\$	-

Expenditures by Category



Expenditures by Category



## CEMETERY TRUST SPECIAL REVENUE FUND

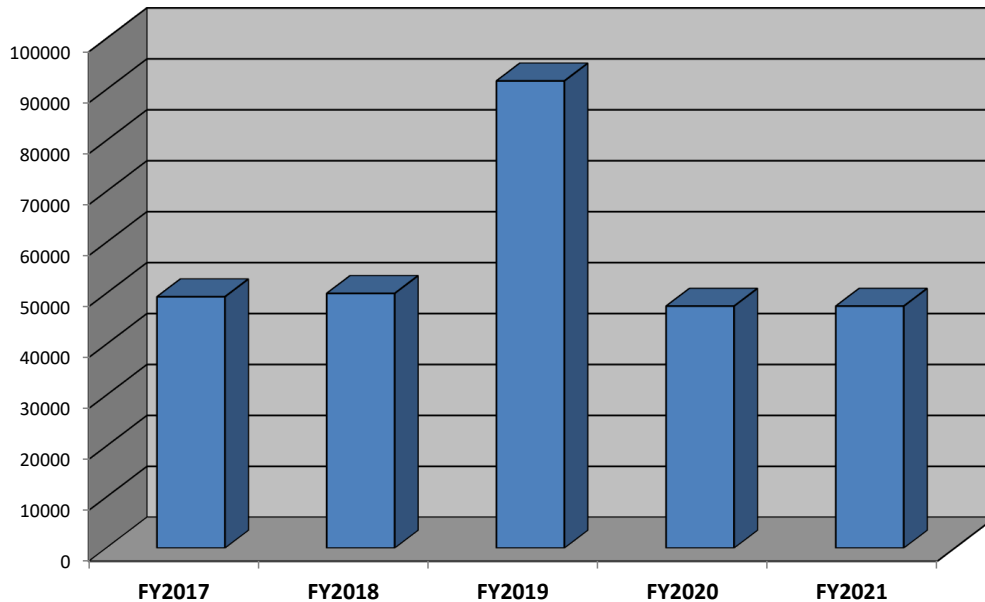
### FUND DESCRIPTION:

The Cemetery Trust Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Cemetery Trust Fund is used to account for the revenues and expenditures of this fund; which are restricted to the operation and improvement of Alta Vista Cemetery.

### CEMETERY TRUST FUND SUMMARY

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Interest on Investments	\$ 7,653	\$ 2,500	\$ 2,500
Sales & Services	58,560	45,000	45,000
Donations	25,500	-	-
Budgeted Fund Balance	-	-	-
<b>Total Revenues</b>	<b>91,713</b>	<b>47,500</b>	<b>47,500</b>
EXPENDITURES			
Purchased/Contracted Services	4,275	-	-
Available for Capital Projects	-	47,500	47,500
<b>Total Expenditures</b>	<b>4,275</b>	<b>47,500</b>	<b>47,500</b>
<i>Excess Revenues Over/(Under) Expenditures</i>	<i>\$ 87,438</i>	<i>\$ -</i>	<i>\$ -</i>

### Cemetery Trust Fund Five Year Trend



## CONFISCATED ASSETS FUND

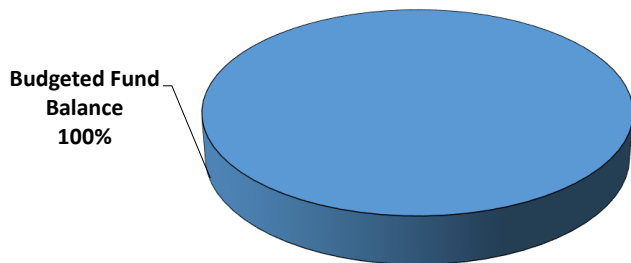
### FUND DESCRIPTION:

This fund is a Special Revenue fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Confiscated Assets Fund is used to account for certain asset seizures confiscated by the City Police Department.

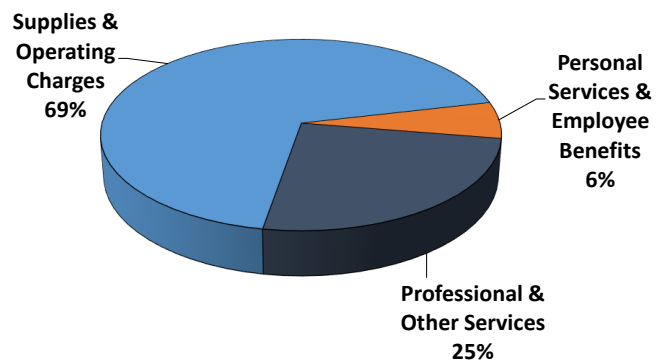
### CONFISCATED ASSETS FUND SUMMARY

	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
<b>Revenue</b>			
Cash Confiscations - State	\$ 27,566	\$ -	\$ -
Cash Confiscations - Local	44,322	-	-
Cash Confiscations - Federal	336,529	-	-
Sale of Assets	1,712	-	-
Interest on Investments	15,384	-	-
Budgeted Fund Balance	-	323,227	323,227
<b>Total Revenue</b>	<b>425,513</b>	<b>323,227</b>	<b>323,227</b>
<b>Expenditures</b>			
Personal Services & Employee Benefits	\$ 22,369	\$ 15,000	\$ 15,000
Professional & Other Services	105,980	61,227	61,227
Supplies & Operating Charges	194,529	167,000	167,000
Repairs and Maintenance	-	-	-
Capital Outlay	175,028	80,000	80,000
<b>Total Expenditures</b>	<b>497,906</b>	<b>323,227</b>	<b>323,227</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ (72,393)</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**



**Expenditures by Category**





## ECONOMIC DEVELOPMENT FUND

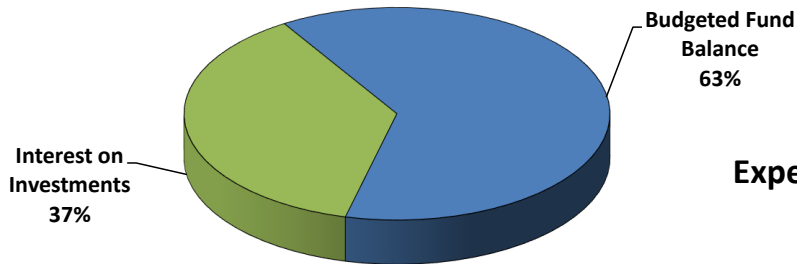
### FUND DESCRIPTION:

This fund is a Special Revenue fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Economic Development Fund is used to account for certain economic development activities within the City.

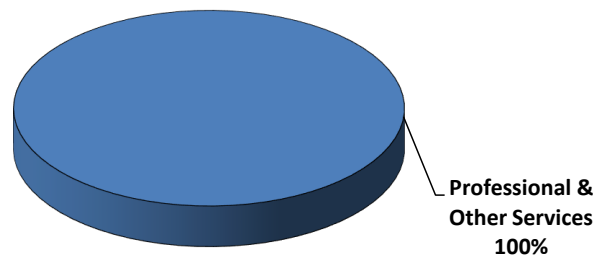
### ECONOMIC DEVELOPMENT FUND SUMMARY

	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
<b>Revenue</b>			
Interest on Investments	\$ 69,337	\$ 43,000	\$ 38,550
Gain/Loss on Investments	1,067,983	-	4,450
Budgeted Fund Balance	-	65,000	65,000
<b>Total Revenue</b>	<b>1,137,320</b>	<b>108,000</b>	<b>108,000</b>
<b>Expenditures</b>			
Professional & Other Services	206,827	108,000	108,000
<b>Total Expenditures</b>	<b>206,827</b>	<b>108,000</b>	<b>108,000</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 930,493</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**



**Expenditures by Category**



## FIRE SERVICES FUND

### DEPARTMENT DESCRIPTION:

Gainesville Fire District operates 4 fire stations equipped with a total of 13 fire trucks (7 engines, 3 aerials, 1 rescues, 2 squads and Georgia Search and Rescue (GSAR Task Force 1) truck). There are currently 92 employees working on three shifts (24 hours on, 48 hours off) and 11 staff members which include Fire Administration, Fire Operations, Fire Prevention and Training Divisions, for a total of 103 personnel. The Gainesville Fire Department is rated as an ISO Class I Fire Department. This rating allows our residents and businesses to receive lower insurance premiums and superior service.

### MISSION STATEMENT:

Gainesville Fire Services District is committed to providing the highest level of fire and public safety services for our community. We protect lives and property through fire suppression, emergency medical response, disaster management, fire prevention and public education.

### GOALS & OBJECTIVES:

#### 1. Ensure the highest quality fire services are provided to the citizens and businesses of Gainesville.

- \* Maintain our ISO Class I Rating.
- \* Continued dialogue with Hall County Fire Services to ensure effective EMS service is being provided to the citizens of Gainesville.
- \* Provide professional, safe and efficient emergency response.
- \* Monitor and exceed acceptable thresholds within ISO's Fire Suppression Rating Schedule.
- \* Monitor and exceed ISO required training hours per certified firefighter.
- \* Target 5 homes per month in each station's area for smoke alarm installation.

#### 2. Expand coverage to areas affected by growth.

- \* Develop a plan of action for location, personnel and equipment for a possible new Station #5 and Station #6.
- \* Develop a plan to seek funding through current and future grants.
- \* Develop a plan of action to provide expanded emergency response to areas on and around Lake Lanier and commercial growth areas.

#### 3. Develop and implement for safer emergency response throughout the city.

- \* Implement a plan to reduce emergency response times.
- \* Continue to add preemption devices at intersections.
- \* Monitor and evaluate response times quarterly.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY2020	FY2021
Average Response Time (Min:Sec) (Emergency)	QL	4:43	4:37	4:48	4:04	5:00	5:00
Average Training Hours per Firefighter	IO	359	352	297	131	240	240
Total Training Hours Received	IO	36,261	35,186	29,977	13,216	24,000	24,000
Training Hours Received In-house per Firefighter	IO	305	314	285	125	180	180
ISO Rating	ED	I	I	I	I	I	I
Number of Field Inspections	IO	3,541	3,784	3,673	1,722	3,500	3,500

### REVENUE SOURCES & ASSUMPTIONS

**Real & Personal Property Taxes:** All taxable Real and Personal property within the City Limits of Gainesville is subject to ad valorem taxation.

**Delinquent Property Taxes:** Real and Personal Property Taxes collected after the fiscal year in which they are due.

**Motor Vehicle Taxes:** Motor vehicles within the city limits of Gainesville are subject to ad valorem taxation.

**Penalties & Interest:** Penalties and Interest for Delinquent Property Tax and returns not filed or filed late.

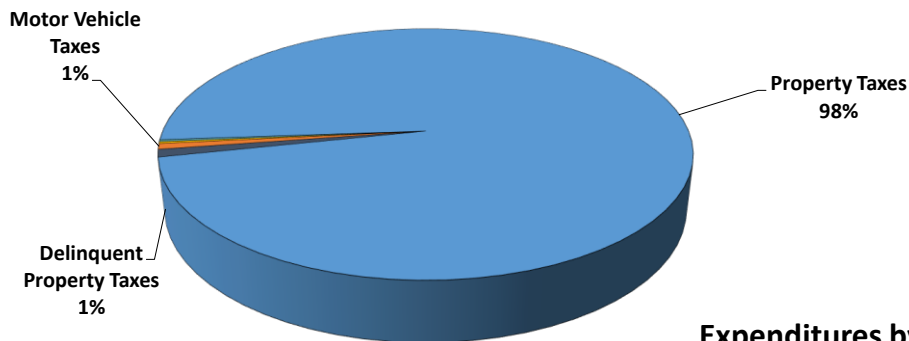
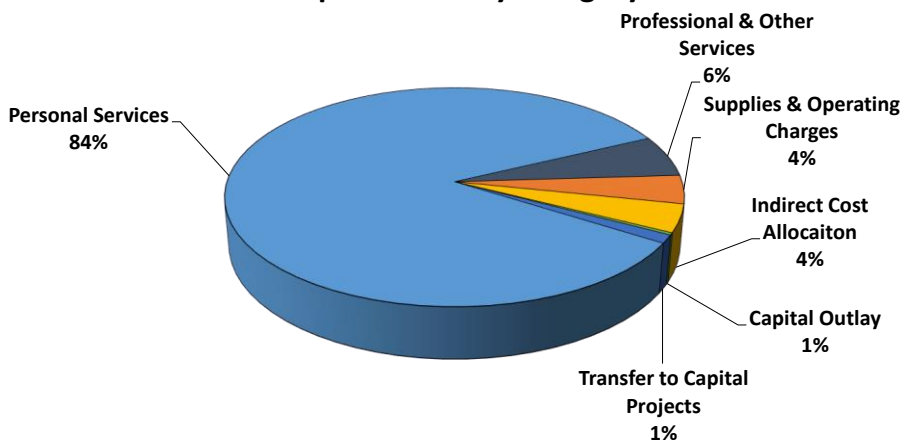
**Interest** is based on economic conditions, interest rates, and cash flow projections.

**Budgeted Fund Balance** in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

**FIRE SERVICES FUND SUMMARY**

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Millage Rate	1.250	1.250	1.250
Property Taxes	\$ 5,884,952	\$ 6,182,923	\$ 6,652,569
Delinquent Property Taxes	-	61,829	66,526
Motor Vehicle Taxes	48,742	50,794	49,118
Grants	3,298	-	-
Penalties & Interest	7,300	15,860	15,860
Interest on Investments	23,593	30,026	18,026
Sale of Assets	235	-	-
Transfer from General Fund	3,199,225	2,700,000	2,249,904
Budgeted Fund Balance	-	300,000	-
<b>Total Revenues</b>	<b>\$ 9,167,345</b>	<b>\$ 9,341,432</b>	<b>\$ 9,052,003</b>
EXPENDITURES			
Personal Services	7,300,574	7,566,045	7,609,635
Professional & Other Services	401,922	493,555	551,048
Supplies & Operating Charges	316,914	390,815	377,815
Indirect Cost Allocaiton	373,505	373,505	373,505
Debt	-	282,812	-
Capital Outlay	-	132,700	30,000
Transfer to Capital Projects	-	102,000	110,000
<b>Total Expenditures</b>	<b>\$ 8,392,915</b>	<b>\$ 9,341,432</b>	<b>\$ 9,052,003</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 774,430</b>	<b>\$ -</b>	<b>\$ -</b>

\*\*\*Fire Services Fund was started in FY2019, previously in the General Fund.

**Revenues by Category**

**Expenditures by Category**


## TAX ALLOCATION DISTRICT FUND

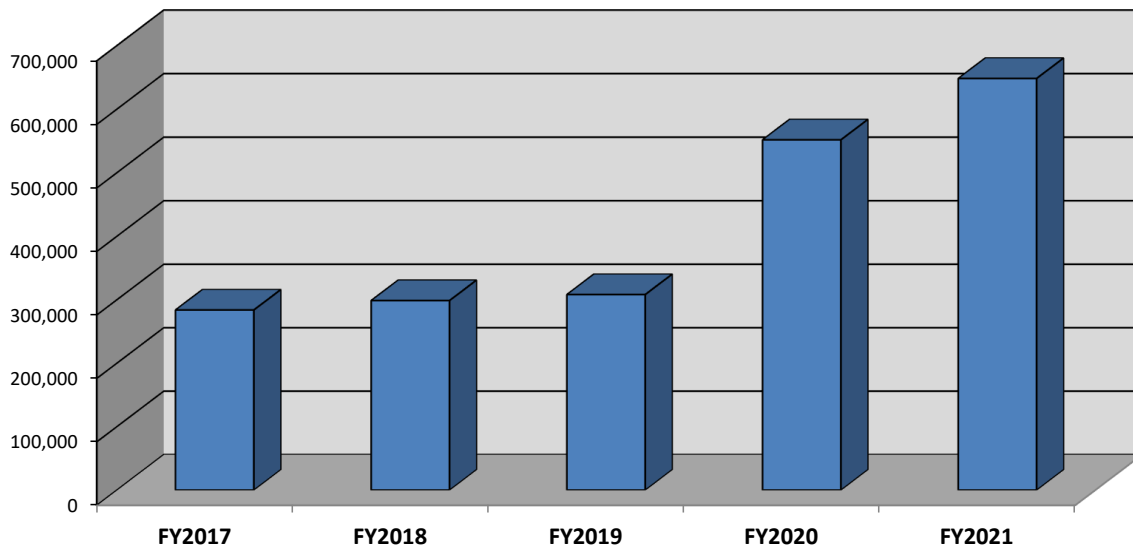
### FUND DESCRIPTION:

This fund is used to account for ad valorem property tax collections derived from the City's two Tax Allocation Districts (Midtown and Westside) for the purpose of stimulating private redevelopment within these areas.

### TAX ALLOCATION DISTRICT FUND SUMMARY

	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
<b>Revenue</b>			
Property Tax - Current	\$ 60,329	\$ 62,100	\$ 154,263
Intergovernmental	207,299	209,100	488,069
Interest on Investments	40,557	15,000	5,950
Budgeted Fund Balance	-	265,543	-
<b>Total Revenue</b>	<b>308,185</b>	<b>551,743</b>	<b>648,282</b>
<b>Expenditures</b>			
Payments to Others	285,217	533,643	549,698
Transfer to Debt Fund	-	17,900	98,584
Available for Capital Projects	-	200	-
<b>Total Expenditures</b>	<b>285,217</b>	<b>551,743</b>	<b>648,282</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 22,968</b>	<b>\$ -</b>	<b>\$ -</b>

### Five Year Budgeted Revenue Trend



## HOTEL MOTEL TAX FUND

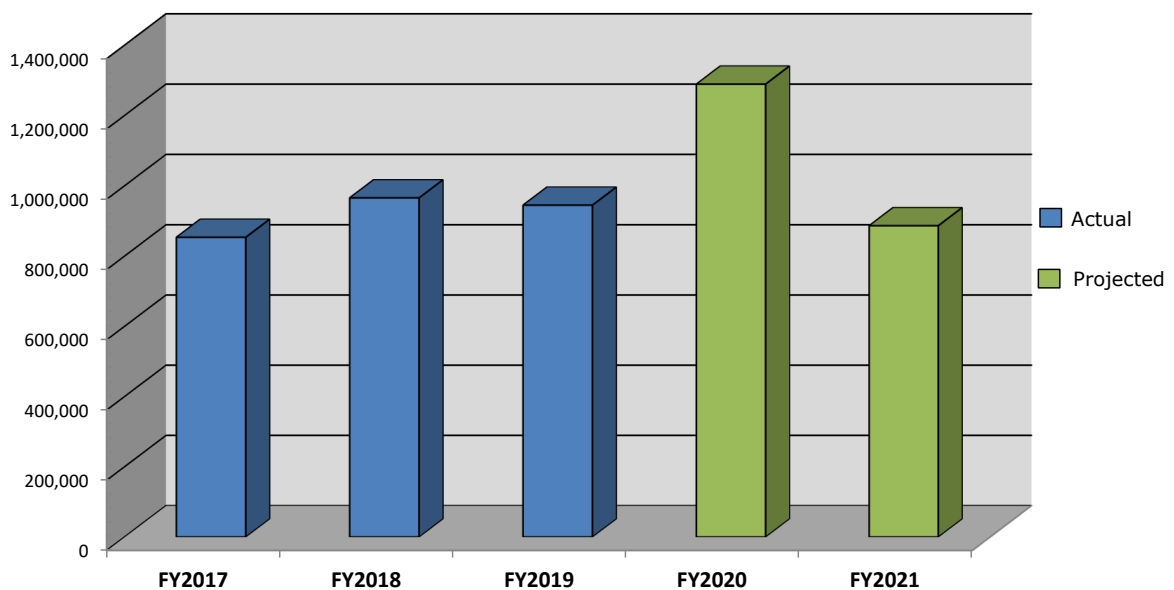
### FUND DESCRIPTION:

Hotel/Motel Tax is a tax on room rentals at hotels and motels located within the City. The tax was assessed at the rate of 6% for fiscal years before 2020 and was raised to 8% thereafter. The revenue assumption for the fiscal year budget presented here was projected by calculating the forecasted tax base for the coming fiscal year (estimated by using the tax bases from several prior fiscal years) and then assessing the base at the rate of 8%.

### HOTEL MOTEL TAX FUND SUMMARY

	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
<b>Revenue</b>			
Hotel/Motel Taxes (5%)	\$ 878,031	\$ -	\$ -
Hotel/Motel Taxes (1% for Capital Projects)	175,652	-	-
Hotel/Motel Tax - Non Restricted (3%)	-	483,267	332,310
Hotel/Motel Tax - CVB (3.5%)	-	563,811	387,695
Hotel/Motel Tax - Tourism Development or CVB (1.5%)	-	241,633	166,155
Interest	1,591	600	425
Other			
Transfer from General Fund	87,500		
Budgeted Fund Balance	-	-	-
<b>Total Revenue</b>	<b>1,142,774</b>	<b>1,289,311</b>	<b>886,585</b>
<b>Expenditures</b>			
Gainesville Convention and Visitor's Bureau	764,162	942,589	775,815
Payment to Other Agencies		-	-
Available for Capital Outlay		103,367	-
Transfer to Capital Projects	216,085	85,000	-
Transfer to Debt Service	175,652	158,355	110,770
<b>Total Expenditures</b>	<b>1,155,899</b>	<b>1,289,311</b>	<b>886,585</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ (13,125)</b>	<b>\$ -</b>	<b>\$ -</b>

## Five Year Budget Trend



## IMPACT FEE FUND

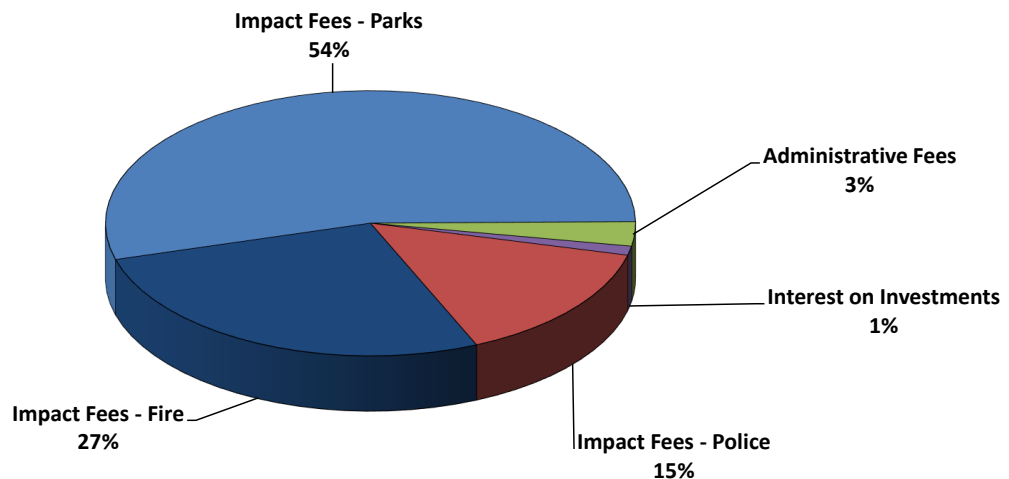
### FUND DESCRIPTION:

Impact fees are collected by the City for the following areas: Police, Fire, and Parks & Recreation. The city also collects impact fees for libraries on behalf of Hall County. All fees collected are deposited into special accounts earmarked for the aforementioned divisions. In FY2020, fees pertaining to Police and Fire increased with Ordinance No. 2019-11. Funds expended on these service areas must be used on items identified in the Capital Improvement Element of the City of Gainesville's Comprehensive Plan. The Financial Services Department and Department of Planning and Development are required to submit annual reports detailing the expenditure of funds to the Department of Community Affairs. The Gainesville City Council has designated, through ordinance, the Director of Planning and Development as the Impact Fee Administrator.

### IMPACT FEE FUND SUMMARY

	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
<b>Revenue</b>			
Impact Fees - Police	\$ 72,300	\$ 127,871	\$ 145,000
Impact Fees - Fire	131,777	233,574	270,000
Impact Fees - Parks	834,061	359,800	540,000
Administrative Fees	36,893	37,519	29,536
Interest on Investments	76,693	24,908	11,000
Transfer In	27,456	-	-
Budgeted Fund Balance	-	2,403,847	-
<b>Total Revenue</b>	<b>1,179,180</b>	<b>3,187,519</b>	<b>995,536</b>
<b>Expenditures</b>			
Transfer to General Fund	36,893	37,519	29,536
Transfer to Capital Project Funds - Police	-	-	-
Transfer to Capital Project Funds - Fire	-	600,000	-
Transfer to Capital Project Funds - P&R	650,000	2,550,000	-
Available for Capital Projects	-	-	966,000
<b>Total Expenditures</b>	<b>686,893</b>	<b>3,187,519</b>	<b>995,536</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 492,287</b>	<b>\$ -</b>	<b>\$ -</b>

### IMPACT FEE FUND REVENUES BY TYPE



## INFORMATION TECHNOLOGY FUND

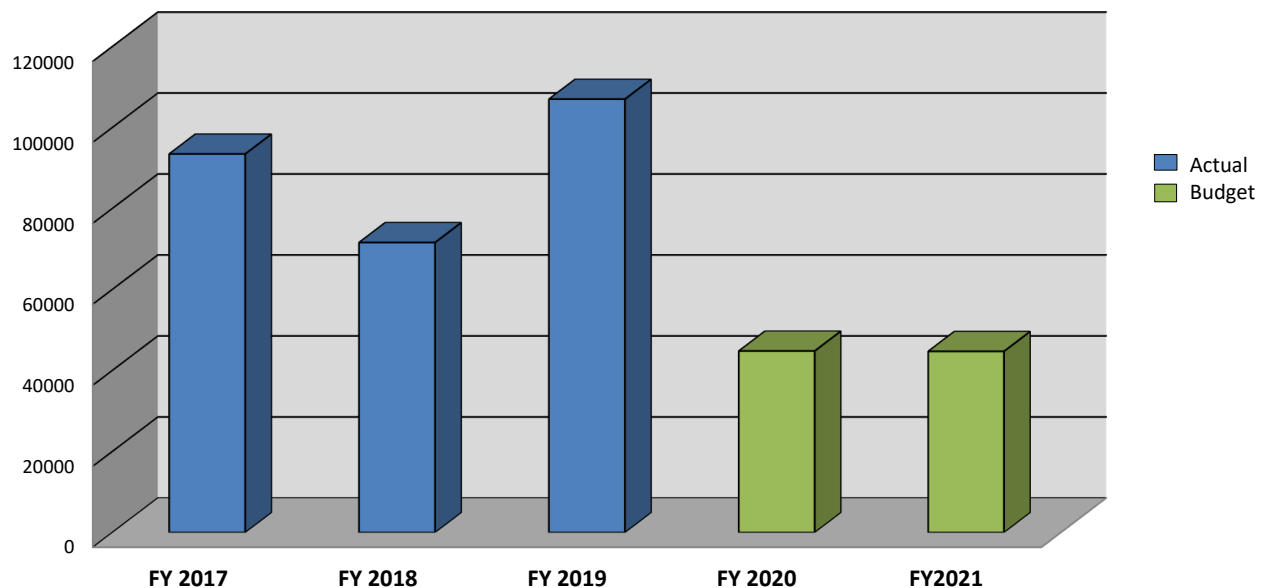
### FUND DESCRIPTION:

This fund is used to account for an Information Technology fee derived from each citation issued by City of Gainesville Police officers, for the purpose of improving functionality and efficiency through the use of enhanced technology.

### INFORMATION TECHNOLOGY FUND SUMMARY

	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
<b>Revenue</b>			
Technology Fees	\$ 61,792	\$ 44,784	\$ 42,000
Interest on Investments	3,962	-	2,700
Transfers In	41,250	-	-
Budgeted Fund Balance	-	-	-
<b>Total Revenue</b>	<b>107,004</b>	<b>44,784</b>	<b>44,700</b>
<b>Expenditures</b>			
Transfers to GG CIP	-	31,000	-
Supplies and Operating Charges	9,693	13,784	44,700
Capital Outlay	-	-	-
Available for Capital Projects	-	-	-
<b>Total Expenditures</b>	<b>9,693</b>	<b>44,784</b>	<b>44,700</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 97,311</b>	<b>\$ -</b>	<b>\$ -</b>

### Five Year Trend





## PARKS AND RECREATION

### DEPARTMENT DESCRIPTION:

The Gainesville Parks and Recreation Agency was founded in 1924 by a special election by the citizens of Gainesville. Governed by a nine-member appointed board having the legal responsibility to provide, establish, maintain and conduct a comprehensive parks and recreation program, the Gainesville Parks and Recreation is funded through City of Gainesville ad valorem taxes and fees & charges. All programs are available to city residents as well as those residing outside the City. Therefore, in fairness to the residents of Gainesville, a non-resident fee may be added to programs to help offset the costs of providing them. The Gainesville Parks and Recreation Agency is one of only 174 agencies nationwide and one of ten agencies in the State of Georgia to have achieved accreditation from the Commission for Accreditation of Parks and Recreation Agencies. Parks and Recreation provides benefits for Our Health, Our Community, Our Youth, Our Environment, and Our Economy.

### MISSION STATEMENT:

The Gainesville Parks and Recreation Agency, through a coordinated effort, seeks to enrich the quality of life of the citizens we serve by providing safe and accessible facilities and a diversified program of activities in an effective, efficient, equitable and responsive manner.

### GOALS & OBJECTIVES:

#### 1. To enhance the quality of life of the citizens of Gainesville through Service Quality in Parks and Recreation Opportunities.

- \* Provide high quality, clean, safe, accessible and diversified park amenities and open spaces that support opportunities for active and passive recreation for all citizens through continuous inspection of all parks and facilities.
- \* Continue to increase health and wellness opportunities by expanding fitness offerings at Frances Meadows and other facilities/parks.
- \* Provide well-maintained rental spaces that meet the needs of citizens while maximizing equipment and facility life spans.
- \* Utilize the Agency's Strategic Plan and 2030 Master Plan to focus on the future of the parks and recreation activities and services.

#### 2. To sustain financial stewardship through streamlining leisure services and building effective partnerships that support the needs of the citizens.

- \* Continue to offset operational costs through increased sponsorships.
- \* Review fees and charges at Frances Meadows Aquatic Center based on operational costs, while still in line with market analysis.
- \* Communicate better with other City departments, service providers, City Schools, and County Parks & Leisure to support service delivery.
- \* Review service programming: Increase free opportunities; Support and promote self recreation; and review all programming based on partnerships.

#### 3. To provide customer satisfaction for all Agency programs, facilities, and services.

- \* Maintain customer service campaign that solicits and monitors public input regarding the Agency's performance in services provided.
- \* Provide major and operating capital to implement updates and upgrades to facilities, parks and programs based on public input. (Park Signage, Civic Center Renovations, Longwood Playground Improvements, Youth Sports Complex, Park Restrooms, Outdoor Pool, Etc.)
- \* Improve park maintenance through a strengthened organizational structure and through promotion of external stewardship.
- \* Provide Staff training opportunities.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY2020	FY2021
# Park Audits Annually	IO	20	20	21	8	21	21
# Youth Athletic participants*	LS	2407	2365	2371	1075	2000	2500
Decrease energy consumption**	IO	-8%	1%	5%	-34%	Even	Even
# Staff training opportunities	IO	161	215	167	89	150	175
# Sponsorships	IO	75	77	80	48	75	80
# Fitness visits to Frances Meadows Center ***	LS	57,800	61,895	69,632	34,314	60,000	65,000
# Volunteer Hours	IO	12,435	10,370	10,645	5,666	11,000	11,000
Customer Service Rating ****	IO	3.7	3.8	3.9	3.8	3.8	3.8
# Written Partnership Agreements	IO	14	14	14	14	14	14

\*Youth Athletic participation includes Travel Ball players at Lanier Point & Lanier Aquatic Swimmers \*\*LLOP as new facility \*\*\*Fitness Center and Classes \*\*\*\*Rating scale 1-poor to 4-excellent.

**REVENUE SOURCES & ASSUMPTIONS**

**Ad Valorem Tax** is based on the same projected digest used for the General Fund.

**Charges for Services** includes admissions, program and league fees, facility leases, concession operations, etc. Projections rely on historical trends and economic conditions.

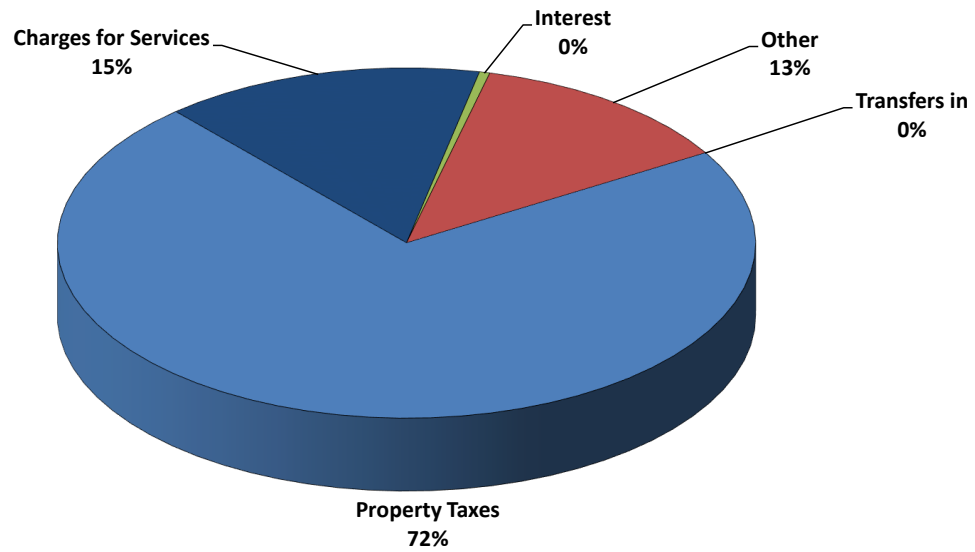
**Interest** is based on economic conditions, interest rates, and cash flow projections.

**Budgeted Fund Balance** in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

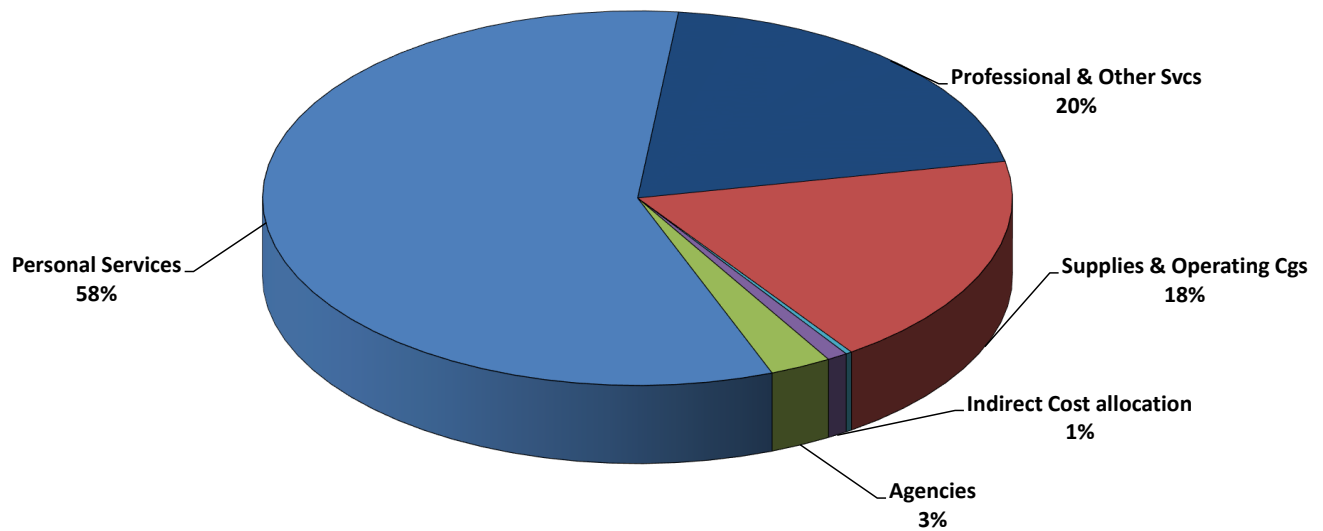
**PARKS AND RECREATION FUND SUMMARY**

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Millage Rate	0.750	0.750	0.750
Property Taxes	\$ 3,595,002	\$ 3,780,828	\$ 4,064,427
Charges for Services	960,222	964,615	837,151
Interest	77,476	27,250	27,250
Intergovernmental	5,565	-	-
Other	1,082,119	878,710	707,250
Transfers in	17,236	94,855	-
Budgeted Fund Balance	-	-	-
<b>Total Revenues</b>	<b>5,737,620</b>	<b>5,746,258</b>	<b>5,636,078</b>
EXPENDITURES			
Personal Services	2,753,388	3,295,071	3,245,010
Professional & Other Svcs	866,714	1,123,238	1,133,965
Supplies & Operating Cgs	884,002	1,040,949	1,042,103
Capital Outlay	24,956	12,000	15,000
Indirect Cost allocation	50,000	50,000	50,000
Agencies	160,000	-	150,000
Transfers Out	235,000	225,000	-
<b>Total Expenditures</b>	<b>4,974,060</b>	<b>5,746,258</b>	<b>5,636,078</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 763,560</b>	<b>\$ -</b>	<b>\$ -</b>

### Revenues by Category



### Expenditures by Category



CITY OF  
**GAINESVILLE**

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**FINANCIAL SERVICES**

## GAINESVILLE CONVENTION AND VISITOR'S BUREAU

### DEPARTMENT DESCRIPTION:

The Gainesville Communications and Tourism Office combines Main Street Gainesville, Public Information for City residents, Convention and Visitor's Bureau and the Lake Lanier Olympic Park.

### MISSION STATEMENT:

Inform Gainesville residents on city government and city services, promote the downtown/midtown area as a new location for business, provide marketing support for existing businesses, and partner with area hotels and numerous local attractions to bring more visitors to the City. In addition, Lake Lanier Olympic Park serves as the city's top attraction that serves over 200,000 visitors annually and produces an average annual economic impact to the community of over \$4.5M.

### FY2021 GOALS & OBJECTIVES:

#### 1. Increase Tourism Activity in Gainesville

- \* Creation of Mobile/Digital Kiosk
- \* Recruitment of three new overnight events
- \* Creation of a City Pass program - or discounted tourism partner program

#### 2. Encourage new business development and enhance established businesses around the Gainesville Square

- \* Increase connectivity throughout Historic Downtown Gainesville through promotion of the Highlands to Islands Trail.
- \* Use placemaking to generate interest in under-utilized areas of downtown.
- \* Increase Main Street membership.

#### 3. Promote Community Awareness of City Services and Utilization of City Programs

- \* Continue the new "mini" Citizens' Government Academy to expand the program's reach into the community.
- \* Educate residents on city services, upcoming events, etc. via online communication platforms, including website and social media, with emphasis on increased video/photographic content
- \* Redesign the city website so it is easier to access via mobile devices and offers more services.

#### 4. Foster the development of the sports of rowing and canoe/kayak and to insure community inclusion in the use and development of programs and facilities at LLOP.

- \* Continue to provide quality services and events, adding new events and rentals
- \* Insure accountability and safety at LLOP
- \* Improve communication with the community and stakeholders through marketing

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 03/01/2020	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY20	FY21
Events Booked	LS	20	29	46	49	35	50
Main Street Events	LS	31	31	31	38	31	38
Total Main Street Members	IO	30	26	14	17	40	30
LLOP Private Events Booked		22	24	21	33	30	35
LLOP Events		2	8	10	10	10	12
Social Media Followers (Explore Gainesville, Downtown Gainesville, LLOP, Chicken Festival, City of Gainesville)	LS	N/A	19,042	25,265	26,152	27,000	29,000
Gainesville.org Users	LS	362,993	348,693	398,174	78,394	380,000	399,000
Hotel/Motel Revenue	LS	\$928,816	\$966,533	\$1,044,089	\$806,043	\$950,000	\$1,200,000

### REVENUE SOURCES & ASSUMPTIONS

**Hotel/Motel Tax** is a tax on room rentals at hotels and motels located within the City.

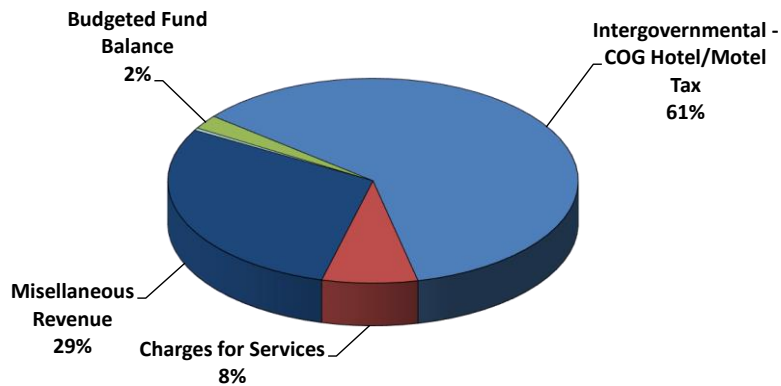
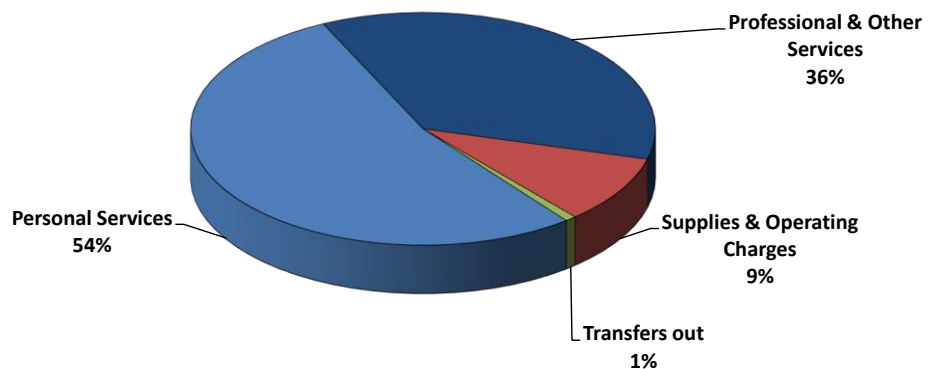
**Charges for Services** includes admissions, program and league fees, facility leases, concession operations, etc. Projections rely on historical trends and economic conditions.

**Interest** is based on economic conditions, interest rates, and cash flow projections.

**Budgeted Fund Balance** in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital

**GAINESVILLE CONVENTION AND VISITOR'S BUREAU FUND SUMMARY**

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Intergovernmental - COG Hotel/Motel Tax	\$ 764,162	\$ 942,589	\$ 775,815
Charges for Services	10,667	17,700	96,400
Interest on Investments	11,785	5,003	5,000
Misellaneous Revenue	20,370	145,686	373,512
Budgeted Fund Balance	-	-	28,484
<b>Total Revenues</b>	<b>806,984</b>	<b>1,110,978</b>	<b>1,279,211</b>
<b>EXPENDITURES</b>			
Personal Services	314,216	518,413	684,116
Professional & Other Services	220,348	316,563	463,967
Supplies & Operating Charges	41,340	276,002	121,128
Transfers out	-	-	10,000
Capital Outlay	-	-	-
<b>Total Expenditures</b>	<b>575,904</b>	<b>1,110,978</b>	<b>1,279,211</b>
<i>Excess Revenues Over/(Under) Expenditures</i>	<i>\$ 231,080</i>	<i>\$ -</i>	<i>\$ -</i>

**Revenues by Category**

**Expenditures by Category**


## LAND BANK AUTHORITY

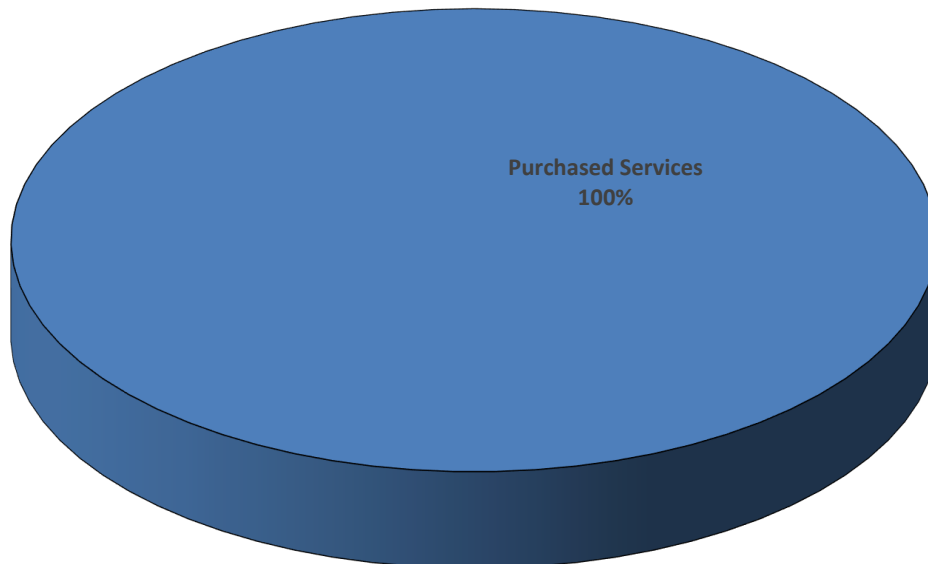
### FUND DESCRIPTION:

This fund is used to account for any transactions associated with the management of property held by the Land Bank Authority.

### INFORMATION TECHNOLOGY FUND SUMMARY

	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
<b>Revenue</b>			
Transfers in	\$ -	\$ 75,000	\$ -
Budgeted Fund Balance	-	-	75,000
<b>Total Revenue</b>	-	75,000	75,000
<b>Expenditures</b>			
Purchased Services	-	75,000	75,000
Available for Capital Projects	-	-	-
<b>Total Expenditures</b>	-	75,000	75,000
<b>Excess Revenues Over/(Under) Expenditures</b>	\$ -	\$ -	\$ -

\* The Land Bank Authority was established during FY2019.



CITY OF  
**GAINESVILLE**

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**FINANCIAL SERVICES**



## DEPARTMENT OF WATER RESOURCES

### DEPARTMENT DESCRIPTION:

The Department of Water Resources Fund is used for activities connected with the development, operation and maintenance of water and sewer service in the City of Gainesville and parts of Hall County. This is an enterprise fund, financed and operated in a manner similar to private business enterprises. Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services on a continuing basis are financed or recovered primarily through user charges.

### MISSION STATEMENT:

It is the mission of the Gainesville Department of Water Resources to provide ample quantities of safe, aesthetically pleasing water at adequate pressures to our customers, and to provide this water at the lowest possible price that will allow the system to be safely operated and expanded. Furthermore, it is our goal to collect and treat all wastewater generated in our service area in a safe and environmentally-sound manner at the lowest possible price. We will endeavor to meet these goals while managing our resources as a responsible steward for the future of our community and while providing the highest level of customer service possible.

### GOALS & OBJECTIVES:

#### **1. Position the utility for the future.**

- \* Implement a model asset management program to maintain DWR assets while managing risk, providing a consistent level of service, and maximizing the community's investment.
- \* Implement management tools to assist in making strategic operational and capital investments to maintain DWR existing facilities.

#### **2. Ensure financial stability.**

- \* Continue to use robust financial management tools to plan for a resilient utility into the future.
- \* Implement capital projects and other improvements for efficiency and optimization to manage power, chemical, solids handling, and other costs.

#### **3. Develop a world class work force.**

- \* Enhance relationships with high schools, technical schools, and universities for recruiting and outreach.
- \* Develop retention strategies, including training opportunities, defining career paths, and strategic assignments.

#### **4. Determine solids handling solutions for both water and wastewater solids.**

- \* Explore and select a cost-effective and environmentally-friendly processing/reuse/disposal solution likely in partnership with other local governments, state agencies, GAWP, and/or MNGWPD.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY2020	FY2021
Preventive maintenance work orders	IO	1410	1,103	616	593	2,116	1200
Number of Leaks found w/ Leak Detection Program	II	6	3	0	1	10	10
Permit compliance (%) -Riverside	IO	100%	100%	100%	100%	100%	100%
Permit Compliance (%) -Lakeside	IO	100%	100%	100%	100%	100%	100%
Permit Compliance (%) -Flat Creek	IO	100%	99%	100%	100%	100%	100%
Permit Compliance (%) -Linwood	IO	90%	100%	100%	100%	100%	100%
Environmental Education Activities	QL	252	125	110	75	200	200
Stream Inspections/Assessments	QL	3,364	2,650	2,796	2,544	2,700	2,700
Projects managed	IO	56	70	54	51	96	65

## REVENUE SOURCES & ASSUMPTIONS

**Water Revenue** is the largest revenue source in this fund. The service area includes a large portion of Hall County. Rates are different for inside City and outside City customers due to differing service costs.

**Account Service Fees** are the third largest revenue source in this fund. This fee is billed to each account on the system as a base fee that recovers the cost to read the meter and generate a bill, regardless of consumption.

**Water Tapping Fees** are levied to recoup the actual cost of tapping the water mains for new or additional users tapping onto an existing water line. The projected revenue is based on historical trend review and analysis, coupled with construction start projections.

**Service Fees** are charged when service to a user is terminated for non-payment, and as a penalty for a returned check.

**Late Payment Penalties** of 10% of the amount due are charged if payments reach the Customer Service & Billing Department after the due date on the billing.

**Sewer Revenue** is the second largest revenue source in this fund, with the majority of the service area inside the City limits. This revenue category has seen an increase due to new housing developments in the City limits that are served by the City's sanitary sewer system.

**Surcharges** are charged to large industrial and commercial customers if their pollutant load is in excess of what is found in the normal residential effluent waste. This revenue is based on historical trends but is totally dependent on the industry permit limits.

**Sewer Tapping Fees** are charged for a new customer to tap onto the City's Sanitary Sewer System. This charge is set to recover the City's cost to install the actual tap to the City's sewer for new or expanded service. This projection is based on historical trend.

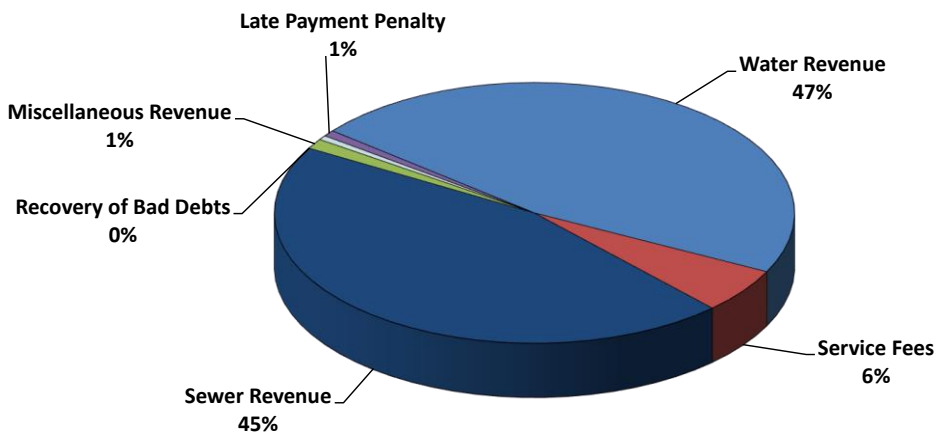
**Interest Revenue** is based on cash balances, the economy, and interest rates.

**Water/Sewer Connection Fees** are charged to enable the system to fund its expansion. These fees are based on the prorated cost of providing service with each new tap to the system and vary depending on tap size. Projections are based on anticipated new customer acquisition.

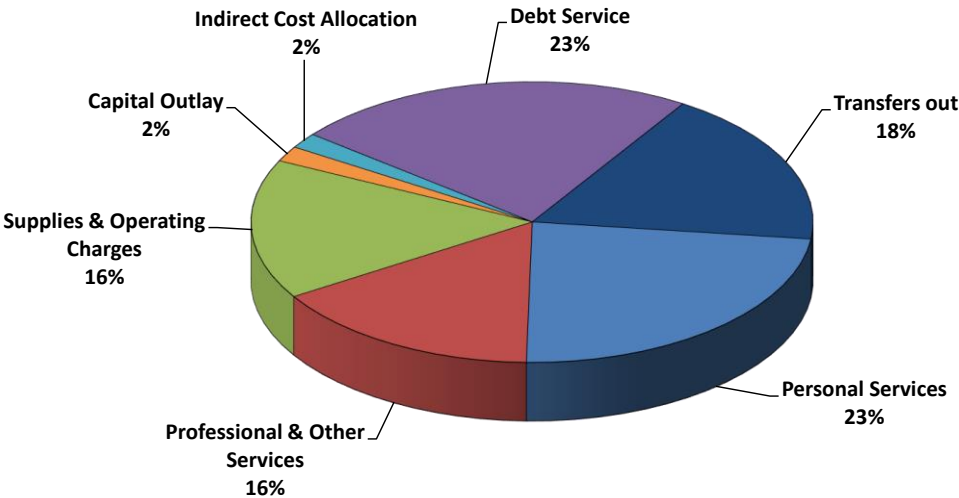
**DEPARTMENT OF WATER RESOURCES FUND SUMMARY**

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Water Revenue	\$ 33,757,527	\$ 30,807,235	\$ 31,260,814
Water Connection Fees	2,486,278	2,113,487	1,801,944
Water Connection Administration Fees	74,559	62,544	61,773
Water Tapping Fees	1,281,089	1,230,237	1,007,080
Account Service Fees	4,017,714	3,773,997	3,860,349
Service Fees	259,836	255,885	233,187
Late Payment Penalty	553,675	512,206	560,796
Sewer Revenue	32,093,956	31,258,521	31,488,313
Surcharge	1,162,054	889,667	950,000
Sewer Tapping Fees	34,200	20,520	20,520
Sewer Connection Fees	1,749,360	1,098,846	651,168
Sewer Connection Administration Fees	52,864	32,935	19,517
Recovery of Bad Debts	(334)	-	-
Miscellaneous	987,935	874,152	910,395
Interest	3,492,586	400,000	400,000
Gain(Loss) Sale of Fixed Assets	(41,273)	-	-
Intergovernmental Revenue	81,638	40,338	-
Contributions	1,261,588	-	-
Transfers In	2,833,642	-	-
Budgeted Net Position	-	-	-
<b>Total Revenues</b>	<b>\$ 86,138,894</b>	<b>\$ 73,370,570</b>	<b>\$ 73,225,856</b>
<b>EXPENDITURES</b>			
Personal Services	13,934,034	17,254,685	17,126,196
Professional & Other Services	6,589,058	10,009,971	11,531,690
Supplies & Operating Charges	9,030,286	10,462,208	11,794,502
Capital Outlay	5,669,614	403,500	1,300,000
<b>Total Operating Expenditures</b>	<b>35,222,992</b>	<b>38,130,364</b>	<b>41,752,388</b>
Indirect Cost Allocation	1,088,326	1,287,571	1,290,306
Miscellaneous	2,715	-	-
Depreciation	15,334,337	-	-
Contingency	-	-	-
Debt Service	3,332,805	15,385,244	17,064,024
Transfer to E&R Fund	-	-	9,737,706
Transfer to Other Funds	3,982,082	18,567,391	3,381,432
<b>Total Expenditures</b>	<b>\$ 58,963,257</b>	<b>\$ 73,370,570</b>	<b>\$ 73,225,856</b>
<b>Excess Revenues Over/(Under) Expenses</b>	<b>\$ 27,175,637</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**



**Expenditures by Category**



## SOLID WASTE DEPARTMENT

### DEPARTMENT DESCRIPTION:

Serving the City of Gainesville Residents by maintaining a clean and healthy environment by collecting and disposing of waste and recycling refuse through, bi-weekly garbage pickup, weekly curbside refuse and yard waste as needed, weekly recycling pickup, dead animals, white goods, bulky items, and special pickup on a call-in basis (user fee) charged, litter control, and special pickup of solid waste and recycling at City sponsored events.

### MISSION STATEMENT:

The mission of the Solid Waste Department is to enhance the overall condition of the residential area of the city by providing a proactive and creative approach to maintaining a clean and sanitary environment through education, enforcement, and the removal of all discarded waste.

### GOALS & OBJECTIVES:

**1. Collaborate with outside agencies to promote and improve the appearance, health and safety of the City.**

- \* Continue efforts with Keep Hall Beautiful and the Hall County Green Alliance affiliated partners.
- \* Work with local school systems to promote solid waste and recycling education.

**2. Promote participation in recycling.**

- \* Utilize technology to optimize solid waste and recycling route management.
- \* Market and distribute, as requested, the new 35 gallon recycling containers to residents.

**3. Increase Solid Waste operational efficiencies**

- \* Utilize technology to optimize solid waste and recycling route management.
- \* Implement a work order and work flow system for white goods and curbside services.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY2020	FY2021
Number of Customers	IO	6,694	6,733	6,754	6,783	7,100	7,100
Annual Waste Tonnage Picked up	QL	7,743	8,116	8,434	4,105	7,808	8,500
Annual Household Stop Volume	QL	1,392,352	1,400,464	1,404,832	705,432	1,497,600	1,476,600
Recycling (% by weight)	QL	14.89%	12.12%	12.13%	10.00%	12.50%	14.17%
Tons Recycled	QL	858	820	859	312	900	624

### REVENUE SOURCES & ASSUMPTIONS

**Residential Collection** is comprised of the existing user fee for residential garbage collection for twice weekly at the house and/or curbside pick-up. Included in this fee is once a week curbside rubbish and debris removal. Also included in this fee is once a week recycling pickup and a recycling container. The calculation is based on the annual average number of households served. The collection fee for all these services is \$32.10 per month for this budget year.

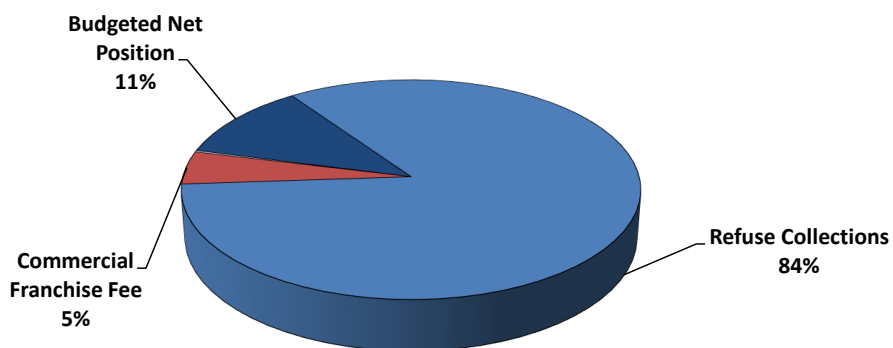
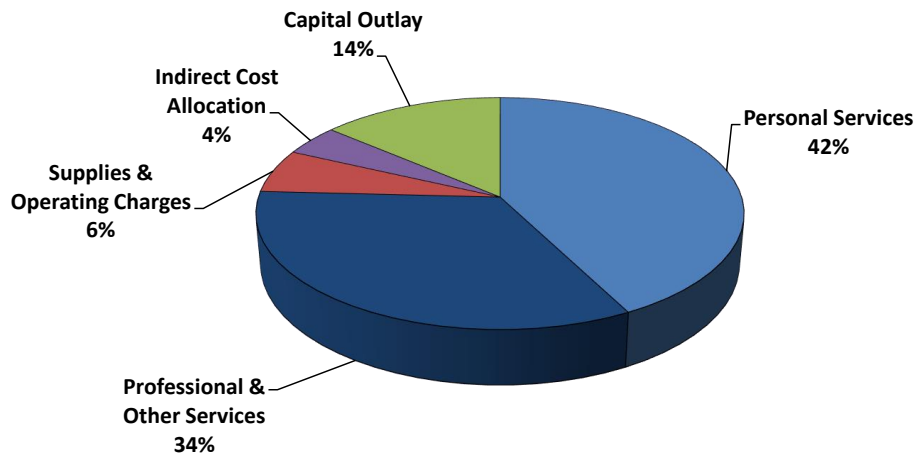
**Commercial Franchise program** began in FY 1994. Fees are projected at 5% of the gross receipts for all commercial garbage vendors. Assumptions are based on historical trends.

**Special Services** are recorded here such as the pick-up of white goods and furniture. Collection was started in FY 1995. Assumptions are based on historical trends and conservative estimates.

**Landfill host fee** is a fee paid on a per ton basis by landfills to the host city in accordance with State law.

**SOLID WASTE FUND SUMMARY**

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Refuse Collections	\$ 2,758,529	\$ 2,844,920	\$ 2,844,920
Commercial Franchise Fee	221,347	165,000	165,000
Interest	85,417	7,500	7,500
Other Revenue	53,956	-	-
Budgeted Net Position	-	463,933	383,484
<b>Total Revenues</b>	<b>\$ 3,119,249</b>	<b>\$ 3,481,353</b>	<b>\$ 3,400,904</b>
EXPENDITURES			
Personal Services	1,282,802	1,444,115	1,439,346
Professional & Other Services	726,552	1,108,982	1,138,706
Supplies & Operating Charges	184,050	201,804	206,400
Depreciation	206,645	-	-
Indirect Cost Allocation	146,452	146,452	146,452
Capital Outlay	-	580,000	470,000
<b>Total Expenditures</b>	<b>\$ 2,546,501</b>	<b>\$ 3,481,353</b>	<b>\$ 3,400,904</b>
<b>Excess Revenues Over/(Under) Expenses</b>	<b>\$ 572,748</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**

**Expenditures by Category**


## AIRPORT

### DEPARTMENT DESCRIPTION:

The Lee Gilmer Memorial Airport is owned and operated by the City of Gainesville's Public Works Department. The airport offers 81 T-Hangars and 12 Corporate Hangars which are available to lease for both private and corporate aircraft. The Lee Gilmer Memorial Airport consists of two runways. Runway 11/29 is 4,001x 100' and runway 5/23 is 5,500 x 100' with Medium-intensity Approach Lighting System with Runway Alignment Indicator Lights (MALSR) and ILS (Instrument Landing System).

Unicom Frequency: 123.075.  
ASOS: 126.475

### MISSION STATEMENT:

To provide high quality, efficient services and superior infrastructure to all users of the Lee Gilmer Memorial Airport.

### GOALS & OBJECTIVES:

#### 1. Ensure the airport is maintained in the safest manner possible.

- \* Identify and address all potential safety hazards that occur at or near the airport.
- \* Utilize FAA-GDOT grant funding to improve runway safety by the removing of obstructions.
- \* Maintain and update the safest navigational aids as per FAA requirements.

#### 2. Enhance the appeal of airport facilities.

- \* Utilize City and grant funding to further improve security of Airport property.
- \* Maintain all facilities in such a manner which will be most appealing to industrial park and hangar users.

#### 3. Procure & utilize available alternative funding sources.

- \* Airport management and consultants will strive to identify and utilize all available avenues of funding.
- \* Pursue funding for environmental assessment for terminal area expansion.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priorities	ACTUAL				Thru 12/31	BUDGET	
		FY2017	FY2018	FY2019	FY2020	FY2020	FY2021	
Months of Accident Free Operation	IO	12	12	12	6	6	12	
Number of Operations Annually (Takeoffs & Landings)	IO	31,000	31,000	31,000	15,700	31,400	31,400	
Number of Based Aircraft	IO	139	135	135	136	136	138	
Alternative Funding Received	IO	\$ 585,662	\$ 567,210	\$ 1,783,768	\$ 1,783,768	\$300,000	\$ 300,000	

### REVENUE SOURCES & ASSUMPTIONS

**Funding Sources:** Charges for Services, Federal & State Grants

**T-Hangar Rent** includes the monthly rental of T-Hangars. There are five types of T-Hangars designed for two different sizes of aircraft, single engine and multi-engine planes. The projections are based on 85% occupancy, economy, and historical trends.

**Corporate Hangar Rent** includes the monthly rents of corporate hangars and related office space. The revenue projection is based on 91% occupancy at established rental rates.

**Industrial Park Rent** is for the rent of land in the Industrial Park. Revenues are very stable due to tenant stability over the past several years. All leases for the Airport Industrial Park are long-term leases.

**Fuel Flowage Fee** has been greatly improved with the Champion Aviation FBO (Fixed Base Operator) lease effective September 1, 2016 and with the addition of Lanier Aviation self serve gas fuel sales. The FBO fuel flowage was formerly assessed at 4 tiers: The first 17,000 gallons delivered per month was levied at \$0.04 per gallon; from 17,001 to 21,000 gallons the fee was \$0.06 per gallon; from 21,001 to 25,000 gallons, the fee was \$0.08 per gallon; and any amount over 25,000 gallons was assessed at \$0.10 per gallon. With the new FBO lease, the fuel flowage was assessed at \$0.10 per gallon. The fuel flowage for Lanier Aviation is \$0.10 per gallon.

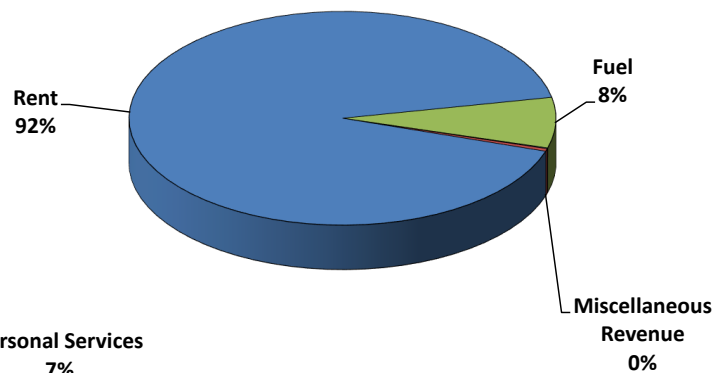
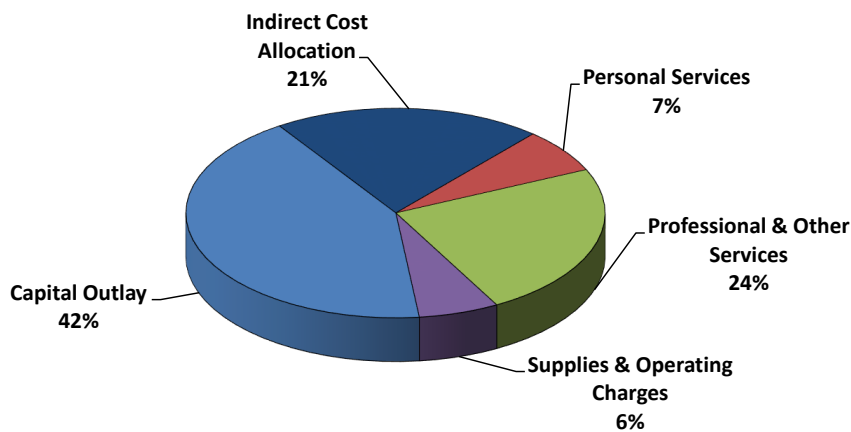
**Fixed Base Operator (FBO) Lease** is the lease of the facilities at the airport to the Fixed Base Operator, Champion Aviation Services, Inc. effective September 1, 2016. Monthly rate for this lease was initially set at \$2,349.22 and is to be adjusted every five years based on the All Urban Consumer Price Index CPI-U.

**Interest Income** projections are based on cash balances, interest rates, and the economy.

**Other Income** includes the flight center SASO fees, late payment fees, and wash rack fees.

**AIRPORT FUND SUMMARY**

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
T-Hangar Rent	\$ 341,861	\$ 378,557	\$ 378,557
Corporate Hangar Rent	390,092	390,092	390,092
Industrial Park Rent	158,265	158,645	158,645
Fuel	82,525	76,958	76,957
Intergovernmental	-	-	-
Interest	36,686	1,200	1,200
Fixed Base Operator	-	-	-
Miscellaneous Revenue	1,268	4,011	4,011
Grants	1,860,304	-	-
Budgeted Retained Earnings	-	-	-
<b>Total Revenues</b>	<b>\$ 2,871,001</b>	<b>\$ 1,009,463</b>	<b>\$ 1,009,462</b>
<b>EXPENDITURES</b>			
Personal Services	71,345	70,020	68,869
Professional & Other Services	107,208	165,004	240,126
Supplies & Operating Charges	46,605	55,900	62,700
Capital Outlay	136,795	54,478	428,206
Indirect Cost Allocation	209,563	209,561	209,561
Debt Service	24,687	454,500	-
Available for Capital Projects	-	-	-
Depreciation	909,967	-	-
<b>Total Expenditures</b>	<b>\$ 1,506,170</b>	<b>\$ 1,009,463</b>	<b>\$ 1,009,462</b>
<b>Excess Revenues Over/(Under) Expenses</b>	<b>\$ 1,364,831</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**

**Expenditures by Category**




## CHATTAHOOCHEE GOLF COURSE

### DEPARTMENT DESCRIPTION:

Chattahoochee Golf Course was designed by renowned architect Robert Trent Jones Sr. and opened in 1960. The course features 18 holes of Championship Golf, a practice range, two practice putting greens, a short game area, an indoor teaching facility for full swing analysis as well as an indoor putting lab. The clubhouse features a fully stocked golf pro shop, restaurant and men's and ladies locker rooms. The course was renovated in 2006 by Kevin Hargrave and Course Crafters. Chattahoochee Golf Club is the home of Tommy Aaron, the 1973 Masters Champion.

### MISSION STATEMENT:

To enhance the quality of life for our citizens by providing affordable golf through first class customer service and quality golf course conditions.

### GOALS & OBJECTIVES:

#### 1. Improve golf course facility infrastructure.

- \* Oversee the replacement of 200 linear feet of deteriorating cart paths.
- \* Oversee and complete the addition of a 40' X 50' extension to the existing maintenance building.

#### 2. Enhance the quality of life for local citizens through golf.

- \* Advertise for a new grill vendor and oversee a successful implementation.
- \* Increase participation in the PGA Junior League and The Herd golf programs.

#### 3. Increase City Golf Course awareness throughout the region.

- \* Implement an Instagram page for the golf course for more media exposure.
- \* Implement a program to capture email addresses from all customers at registration check-in.
- \* Develop a stand alone website for Chattahoochee Golf Course.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Through 12/31	BUDGET	
		FY2017	FY2018	FY2019	FY 2020	FY2020	FY2021
Number of tournaments for online system.	IO	N/A	N/A	67	74	55	100
Number of participants for The Herd Jr. Program.	QL	N/A	N/A	18	18	30	20
Number of hits on website video.	IO	N/A	N/A	6,558	5,100	200	10,000
Number of Social Media Hits.	QL	N/A	2,014	2,419	2,635	3,000	4,000
Number of participants for PGA Junior League.*	QL	N/A	N/A	14	18	20	24
Number of new email addresses collected. *	IO	N/A	N/A	N/A	645	500	500

### REVENUE SOURCES & ASSUMPTIONS

**Charges for Services** include a varying range of greens fees, golf cart rental fees, driving range fees, handicap services, and locker fees. Projections rely on historical data from the last three years. Revenue has been very stable to declining somewhat over the past three years (due to the uncertain economy and increased competition).

#### GREENS FEES, CART FEES, AND & OTHER REVENUE

**Weekend AM** - The largest source of green fee revenue.

**Weekday Green Fee** - Available to every golfer that plays CGC during the week.

**Senior** - Discounted green fee only available to residents 62 years and older.

**Early Twilight** - Discounted green fee that is available to all patrons generally 5 hours before sun sets.

**Twilight** - Discounted green fee that is available to all patron generally 3 hours before sun sets.

**Weekend** - Hall Co. green fee offered between Weekend AM and twilight times.

**Guest** - Chattahoochee Country Club Members Guest Fees. This revenue should increase with the corporate agreement with CCC.

**High School** - High school discount is given to students during the week, and on weekends after 2:00. This class of green fees has been the stable over the past several years.

**College** - College discount given to students during the week. This fee has remained steady over the past years.

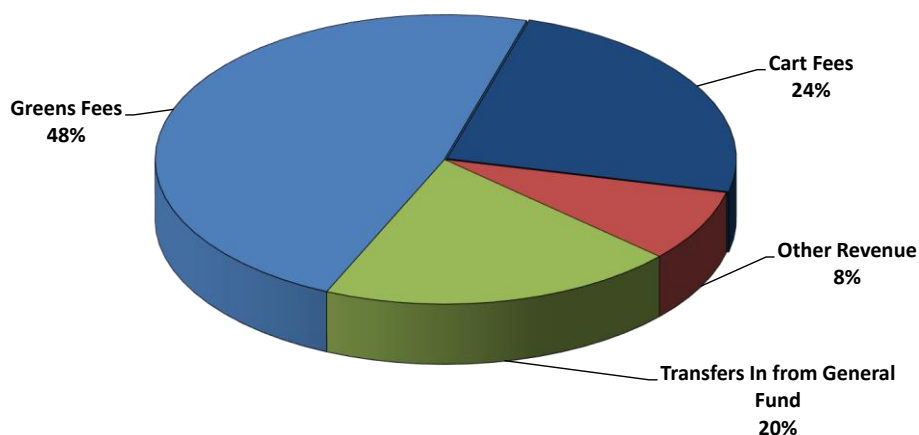
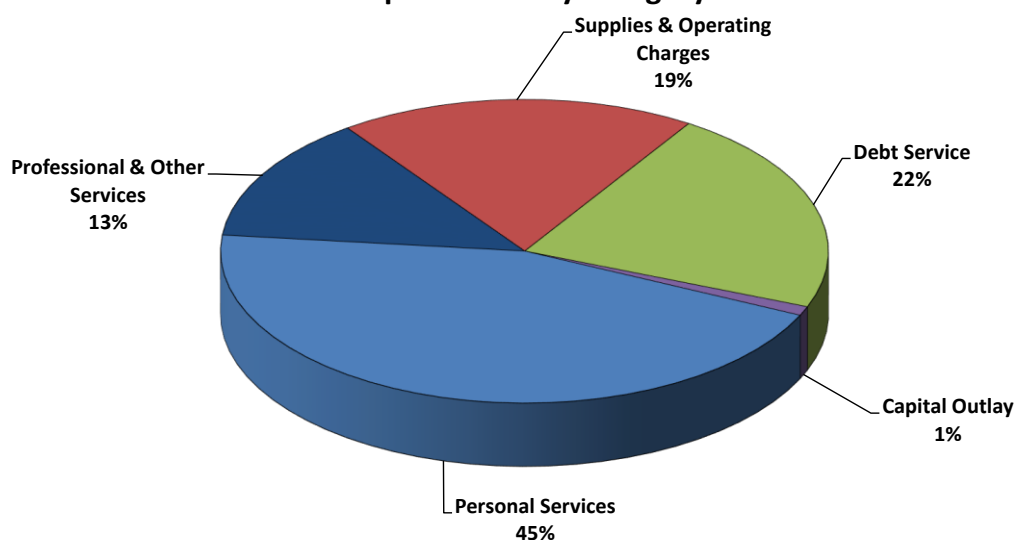
**Cart Rental Fees** - Cart revenues are the largest source of revenue and have remained steady over the past three years.

**Handicap Fees** - GSGA service that updates and maintains golfer's handicaps. The amount is \$40 per year per golfer. The course pays \$25.00 for each golfer to the GSGA for the use of their system.

**Driving Range Fees** - From sales of range tokens. These fees have been stable over the past three years.

**CHATTAHOOCHEE GOLF COURSE FUND SUMMARY**

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Greens Fees	\$ 658,377	\$ 650,977	\$ 669,568
Cart Fees	322,478	314,515	336,460
Other Revenue	90,919	106,885	111,976
Interest On Investments	11,210	-	-
Transfers In from General Fund	409,016	473,440	279,082
Budgeted Retained Earnings	-	-	-
<b>Total Revenues</b>	<b>\$ 1,492,000</b>	<b>\$ 1,545,817</b>	<b>\$ 1,397,086</b>
<b>EXPENDITURES</b>			
Personal Services	557,973	598,595	625,059
Professional & Other Services	137,232	176,419	187,147
Supplies & Operating Charges	251,124	249,600	265,600
Debt Service	58,994	307,703	305,780
Amortization/Depreciation	302,066	-	-
Capital Outlay	4,454	213,500	13,500
<b>Total Expenditures</b>	<b>\$ 1,311,843</b>	<b>\$ 1,545,817</b>	<b>\$ 1,397,086</b>
<b>Excess Revenues Over/(Under) Expenses</b>	<b>\$ 180,157</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**

**Expenditures by Category**


## GENERAL INSURANCE FUND

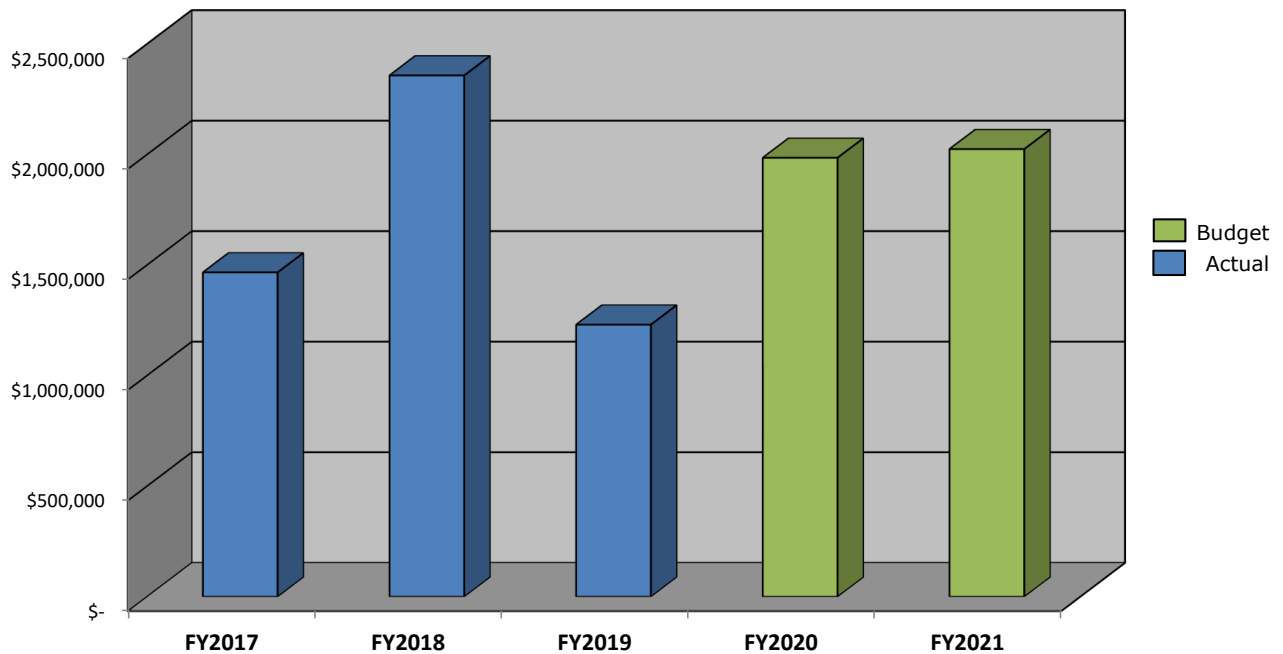
### FUND DESCRIPTION:

The General Insurance Fund will account for property, liability, and workers' compensation insurance provided to the City departments. This is an internal service fund which is used to provide goods and services provided to the departments and agencies within the city. Costs of these goods and services are charged to the specific departments or units.

### GENERAL INSURANCE FUND SUMMARY

	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
<b>Revenue</b>			
Premiums and Losses Paid by Departments	\$ 1,170,652	\$ 1,916,732	\$ 1,971,275
Interest	51,701	9,273	15,000
Other	7,522	-	-
Budgeted Retained Earnings	-	59,074	38,121
<b>Total Revenue</b>	<b>\$ 1,229,875</b>	<b>\$ 1,985,079</b>	<b>\$ 2,024,396</b>
<b>Expenditures</b>			
Professional & Other Services	890,876	932,408	971,725
Supplies & Operating Charges	109,627	875,000	875,000
Indirect Cost Allocation	177,671	177,671	177,671
Transfers Out	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,178,174</b>	<b>\$ 1,985,079</b>	<b>\$ 2,024,396</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ 51,701</b>	<b>\$ -</b>	<b>\$ -</b>

### Five Year Budget Trend



## EMPLOYEE BENEFITS FUND

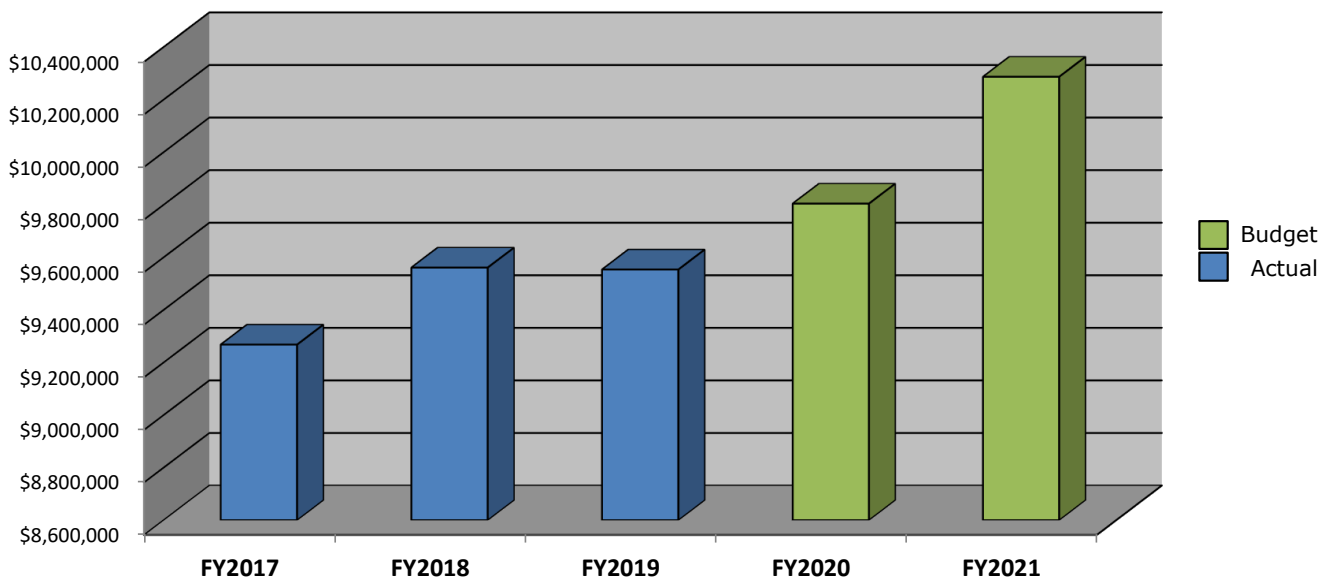
### DEPARTMENT DESCRIPTION:

The Employee Benefits Fund accounts for the cost of providing life, health and other insurance benefits to City employees and retirees and their dependents, plus administrative costs and claims associated with these insurance components. As this is an internal service fund, which is used to provide goods and services to the departments and agencies within the city, costs of these goods and services are charged to the various departments.

### EMPLOYEE BENEFITS FUND SUMMARY

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Premiums	\$ 9,418,336	\$ 9,044,155	\$ 9,236,535
Interest	135,285	55,000	55,000
Budgeted Fund Balance	-	705,120	995,300
<b>Total Revenues</b>	<b>9,553,621</b>	<b>9,804,275</b>	<b>10,286,835</b>
<b>EXPENDITURES</b>			
Health Insurance Premiums/Claims Expense	7,324,052	6,977,423	7,063,894
Life Insurance Premiums	265,710	237,542	237,542
Vision Insurance Premiums	-	45,334	55,081
Dental Insurance Premiums	440,015	359,530	500,802
Long-term Disability Insurance	63,487	100,614	100,614
Short-term Disability Insurance	-	120,000	120,000
Medical Clinic Operations	895,451	870,000	815,000
Administration/Wellness Program	35,348	35,348	35,349
Other Costs	863,481	1,058,484	1,358,553
<b>Total Expenditures</b>	<b>\$ 9,887,544</b>	<b>\$ 9,804,275</b>	<b>\$ 10,286,835</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ (333,923)</b>	<b>\$ -</b>	<b>\$ -</b>

### Employee Benefits Five Year Trend



## VEHICLE SERVICES FUND

### DEPARTMENT DESCRIPTION:

The Vehicle Services operation of Public Works is responsible for providing preventive maintenance and repairs to City vehicles and equipment ranging from automobiles and trucks to large trucks and construction equipment. Departments whose vehicles are serviced include Public Works, Fire, Police, and Hall Area Transit buses. Vehicle Services includes fueling services at the Public Works yard and the Public Utilities shop. Services within the Division include the Fuel Master (the fuel management system), repair and maintain the fleet wash bay, and emergency (24 hour on call) repair on vehicles to ensure safe and reliable operation of City owned vehicles.

### MISSION STATEMENT:

To provide automotive and equipment repairs with dedication to vehicle safety and commitment to delivering secure, effective, and professional vehicle services.

### GOALS & OBJECTIVES:

**1. Increase functional time of all City vehicles & equipment.**

- \* Respond to emergency calls in less than 20 minutes.
- \* Implement workmanship standards to reduce repeat repairs.
- \* Improve and build on the technical skills of all shop staff by attending any relevant continuing education opportunities.

**2. Ensure departmental managers can effectively manage it's fleet and fuel usage.**

- \* Ensure adequate fuel levels to meet departmental needs.
- \* Provide monthly reports for departmental fuel usage.

**3. Effectively & efficiently manage vehicle services inventory.**

- \* Adhere to best management practices for inventory policies.
- \* Optimize inventory control policies using software upgrades as a guide for further enhancements.

### PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL				BUDGET	
		FY2017	FY2018	FY2019	Thru 12/31 FY2020	FY2020	FY2021
Vehicles and Equipment Maintained	IO	357	374	420	430	430	445
Work Orders Completed	IO	NA	2,400	3,000	1,996	3,000	3,000
% Repeat Repairs	IO	4%	2%	2%	0.8%	2%	2%
% Total Fleet Downtime	IO	5%	5%	5%	6.3%	5%	5%

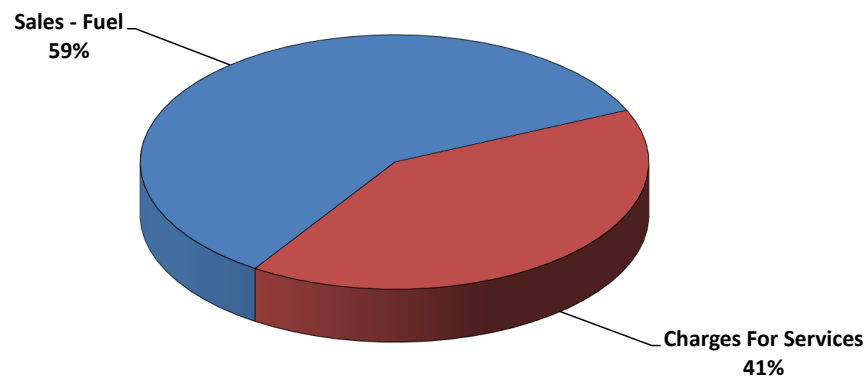
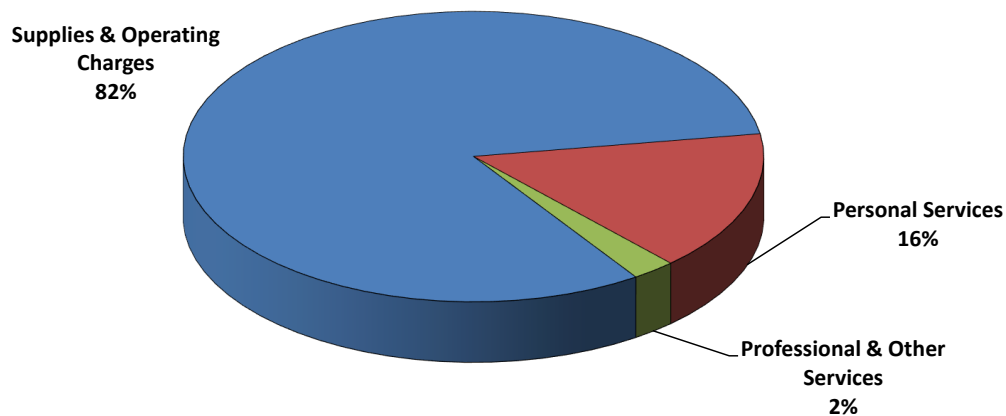
### REVENUE SOURCES & ASSUMPTIONS

**Charges for Services:** These are charges for maintenance and routine services on city owned vehicles, to the various user departments.

**Fuel sales:** These are the charges for the purchase of fuel for each City owned vehicle with each department.

**VEHICLE SERVICES FUND SUMMARY**

REVENUES	FY2019 ACTUAL	FY2020 BUDGET	FY2021 BUDGET
Charges For Services	\$ 983,550	\$ 1,068,460	\$ 1,063,619
Sales - Fuel	1,285,168	1,536,625	1,536,625
Other	3,954	-	-
Transfers in	50,000	-	-
Budgeted Retained Earnings	-	-	-
<b>Total Revenues</b>	<b>\$ 2,322,672</b>	<b>\$ 2,605,085</b>	<b>\$ 2,600,244</b>
<b>EXPENDITURES</b>			
Personal Services	387,228	406,587	406,266
Professional & Other Services	48,767	61,633	63,414
Supplies & Operating Charges	1,799,095	2,136,865	2,130,564
Depreciation	37,582	-	-
Capital Outlay	-	-	-
Transfers Out	50,000	-	-
<b>Total Expenditures</b>	<b>\$ 2,322,672</b>	<b>\$ 2,605,085</b>	<b>\$ 2,600,244</b>
<b>Excess Revenues Over/(Under) Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Revenues by Category**

**Expenditures by Category**


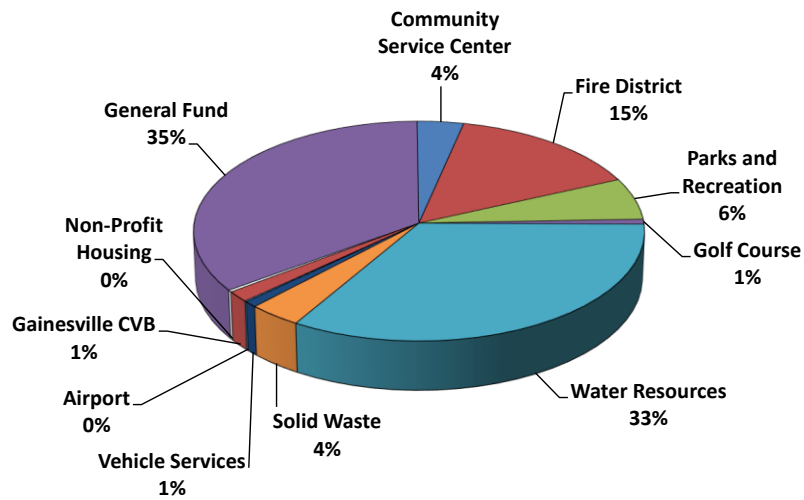
# CITY OF GAINESVILLE

## AUTHORIZED POSITIONS BY FUND (5-year Summary)

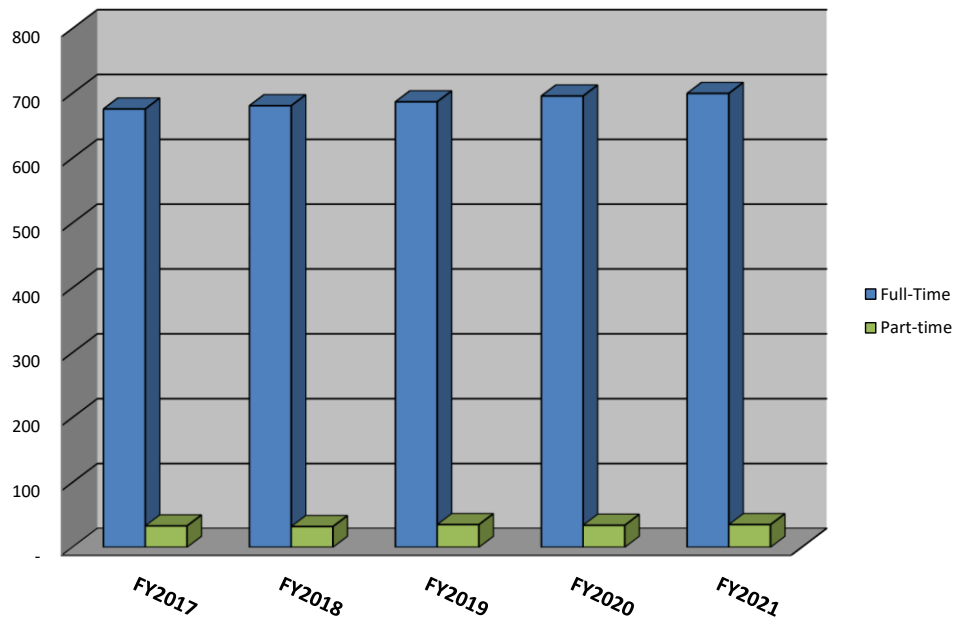
DEPARTMENTS	Budget									
	FY2017		FY2018		FY2019		FY2020		FY2021	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
City Council		7		6		6		6		6
City Manager	6		6		6		6		6	
Financial Services	15		14		14		14	1	14	1
Information Technology	7		7		9		9		9	
Human Resources Department	9		10		10		10		10	
Municipal Court	8	2	8	2	8	2	8	2	8	2
Community Development Dept.	15	7	15	7	16	7	17	7	17	7
Police Department	115	2	116	2	117	2	118	2	118	2
Public Land and Buildings	4		5		6		6		6	
Engineering Services	10		11		11		11		11	
Traffic Services	7		7		7		7		7	
Streets	24		25		25		25		25	
Storm Water	6		5		5		5		5	
Cemetery	8		8		8		8		8	
<b>Total General Fund</b>	<b>234</b>	<b>18</b>	<b>237</b>	<b>17</b>	<b>242</b>	<b>17</b>	<b>244</b>	<b>18</b>	<b>244</b>	<b>18</b>
Fire Department	103		103		103		103		104	
Community Service Center	26	14	26	14	26	17	25	16	25	17
Cable TV	2	1	2	1	2	1	-	-	-	-
Parks and Recreation	37	Varies	37	Varies	40	Varies	44	Varies	43	Varies
Airport	1		1		1		1		1	
Department of Water Resources	233	-	234	-	232	-	234	-	234	-
Solid Waste Department	24	-	24	-	25	-	25	-	25	-
Golf Course	4	Various	5	Various	5	Various	5	Various	5	Various
Vehicle Services	6	-	6	-	6	-	6	-	6	-
Gainesville Convention and Visitor's Bureau	4	-	4	-	4	-	7	-	11	-
Non-Profit Housing	2	-	2	-	1	-	2	-	2	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>676</b>	<b>33</b>	<b>681</b>	<b>32</b>	<b>687</b>	<b>35</b>	<b>696</b>	<b>34</b>	<b>700</b>	<b>35</b>

\* Positions increases include Additional Lake Lanier Olympic Park Personel, an Administrative Secretary, Parks Maintenance Worker and an Operations Supervisor.

## Authorized Positions by Fund FY 2021



## Five-Year Positional Change Chart





CITY OF  
**GAINESVILLE**

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**FINANCIAL SERVICES**

## ***DOCUMENT-WIDE CRITERIA***

*This section contains the Glossary, Ad Valorem Ordinance, Tax digest, Millage Profile, Budget Resolution and Account Descriptions.*

## **GLOSSARY**

**ACCOUNTING METHOD - ACCRUAL** The timing of the recognition of income or expense that reports these items as soon as income is earned or a liability is incurred. This method is used frequently by proprietary funds.

**ACCOUNTING METHOD - CASH** The timing of the recognition of income or expense that reports these items when cash is received or paid.

**ACCOUNTING METHOD - MODIFIED ACCRUAL** Under this method of accounting, income is only recognized to the extent that it will be available to pay the liabilities of the current period. Similarly, certain liabilities are considered expenditures only as they come due, since that is when they would normally use available financial resources to be liquidated. This method is employed primarily in governmental type funds.

**ADOPTED (APPROVED) BUDGET** The funds appropriated by the City Council at the beginning of the year.

**AD VALOREM TAX** Tax levied on the assessed value of real and personal property.

**AMORTIZATION** A reduction of debt by periodic changes to assets or liabilities.

**ANNEXATION** The legal incorporation of portions of unincorporated County land into a Municipality's borders. The expansion of the City's borders must be approved by the City Council and is normally at the request of the property owners.

**ANNUAL BUDGET** An itemized plan of financial operation and capital outlays including an estimate of the proposed means of financing for the next 12 months.

**APPRAISED VALUE** The anticipated fair market value of a piece of property.

**APPROPRIATION** An authorization made by the City Council which permits officials and department heads to incur obligations against and to make expenditures of governmental resources.

**ASSESSED VALUATION** The value placed on property for purposes of taxation. The City of Gainesville accepts Hall County's assessment of real and personal property at 100% of fair market value.

**BALANCED BUDGET** A balanced budget occurs when the total revenue is equal to the amount of expenditures.

**BOND** A written promise to pay a specified sum of money (called principal or face value) at a specified future date along with periodic interest paid at a specified percentage of the principal. Bonds are typically used for long-term debt.

**BUDGET** The financial plan for the operation of a department, program or project for the current year or for the duration of the project.

**BUDGET AMENDMENT** The act of transferring funds from one appropriation account to another, requiring approval of the City Council, City Manager, or the Budget Officer, depending on the nature of the transfer.

**BUDGET CALENDAR** The schedule of key dates or milestones which the City follows in the preparation, adoption, and administration of the budget.

**BUDGET RESOLUTION** The official enactment by the City Council legally authorizing City Officials to obligate and expend resources.

**BUDGETARY CONTROL** The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**BUDGETED FUND BALANCE RESERVE** The amount remaining within the General Fund after all revenues and expenditures are budgeted for; reserved or “earmarked” as a prudent financial cushion, enabling the City to weather catastrophic financial occurrences while maintaining appropriate service levels.

**CAFR** Comprehensive Annual Financial Report – compiled annually, this report provides detailed information about the organization’s financial status.

**CAPITAL OUTLAY** An expenditure for the acquisition of, or addition to, a fixed asset. Items acquired for less than \$20,000 is not considered capital outlay.

**CAPITAL ASSET** Capital items of a long-term character which are intended to be held or used, such as land, buildings, improvements, machinery, and equipment. Gainesville’s standard standards are an acquisition cost of at least \$10,000 and a useful life of more than 1 year.

**CAPITAL PROJECTS** Projects that result in the acquisition or construction of fixed assets of a local government which are of a long-term and permanent nature. Such assets include land, buildings and related improvements, streets and highways, bridges, sewers, and parks.

**CITY COUNCIL** The elected, governing body of a municipality.

**COMPREHENSIVE PLAN** A long-term plan to control and direct the use and development of property in the City. It is also used to make strategic decisions regarding water and sewer lines, infrastructure, and roads.

**CONTINGENCY** Funds set aside for unforeseen future needs and budgeted in a “non-departmental” account. Can be transferred to a departmental budget only by action of the City Council.

**DEBT LIMIT** The maximum amount of debt that can be legally incurred by an entity.

**DEBT SERVICE** Costs associated with the interest, principle, or other expense payments related to bond issues or capital leases.

**DEBT SERVICE FUND** The fund used to account for the accumulation of resources for, and the payment of, principal and interest on long-term debt, specifically Bond issues.

**DEPARTMENT** A major administrative division of the City with indicated overall management responsibility for an operation or a group of related operations within a functional area.

**DEPRECIATION** A loss in the value of an asset, whether due to physical changes, obsolescence, or factors outside the asset.

**DISBURSEMENT** Funds paid out for goods or services received which result in a net decrease in financial resources; also referred to as an expenditure or an expense.

**EMT** Emergency Medical Technician – specially trained fire and emergency personnel sometimes referred to as paramedics.

**ENCUMBRANCE** A commitment of funds against appropriations in which the expenditure has not actually been made at the time of recording. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

**ENTERPRISE FUND** A fund in which the activities are supported wholly or primarily by charges and fees paid by the users of the services.

**EPD** Georgia's **E**nvironmental **P**rotection **D**ivision

**EXPENDITURE/EXPENSE** This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. "Expenditure" applies to Governmental Funds, and "Expense" to Proprietary Funds.

**FIDUCIARY FUND** A fund category used to account for activities in which the government is acting as an agent (managing pension plans for employees or holding gifts/endowments).

**FISCAL YEAR** The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

**FUND** An independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.

**FUND BALANCE** (Undesignated and Unreserved) Refers to the excess of assets over liabilities and is, therefore, generally known as amount available for appropriation.

**FUND BALANCE** (Designated or Reserved) Refers to the excess of assets over liabilities and is designated or reserved for a particular item, e.g. "Fund Balance Reserved for Encumbrances".

**FUND BALANCE** (Carried Forward) Funds on hand at year end resulting from collections of revenue in excess of anticipations and/or unexpended appropriations which are included as a revenue source in the budget of the ensuing year.

**GAAP** Generally **A**ccepted **A**ccounting **P**inciples – guidelines to financial accounting and reporting which set uniform minimum standards for accepted accounting procedures.

**GASB** Governmental **A**ccounting **S**tandards **B**oard – Standards setting body charged with issuing, reviewing and updating the guidelines to which governments adhere for accounting procedures and practices.

**GDOT** Georgia **D**epartment of **T**ransportation

**GENERAL FUND** The main operating accounts of a nonprofit entity, such as a government or government agency.

**GENERAL OBLIGATION BONDS** Bonds whose principal and interest are paid from property tax for debt service and are backed by the City's full faith and credit. Approval by referendum vote is required for general obligation bonds to be issued.

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)** is a professional association of approximately 17,500 state, provincial and local government finance officers in the United States and Canada.

**GIS** Geographic **I**nformation **S**ystem – a relational model of geographic objects and associated information used to access data related to infrastructure, facility management, and socioeconomic characteristics. This system can provide information using both the characteristics of a map and a relational database.

**GOALS** General statements of performance intentions. They may be somewhat vague and difficult to measure.

**GOVERNMENTAL FUNDS** Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities - except for those accounted for in proprietary funds and fiduciary funds.

**GRANT** A contribution of assets from a government to an organization to support a particular function or purpose.

**GREEN SPACE** Land which is left undeveloped by private citizens or the government.

**HOMESTEAD EXEMPTION** A tax relief whereby state law permits local governments to exempt a fixed dollar amount of the appraised value of the qualifying residential property from advalorem taxation.

**INFRASTRUCTURE** The basic facilities, equipment, and installations needed for the functioning of a system or organization (e.g., roads, bridges, water/sewer lines, public buildings).

**INTANGIBLE PROPERTY** A category of personal property that includes stocks, taxable bonds, and cash.

**INTERFUND TRANSFER** A method used to transfer monies from one fund to another.

**INTERGOVERNMENTAL REVENUE** Revenue received from local agencies or other governments such as the state of Georgia

**LAND USE DESIGNATION** Future land designation which compliments the goals and objectives of the Comprehensive Land Use Plan and indicates ideal locations for a wide variety of uses.

**MILLAGE RATE** The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is equal to one dollar per thousand.

**NCIC** National Crime Information Center – a national law enforcement computer network which tracks data such as warrants and stolen property throughout the United States.

**OBJECTIVES** Unambiguous statements of performance intentions expressed in measurable terms.

**OCGA** Official Code of Georgia Annotated – Georgia law as enacted by the state legislature.

**OPEN RECORDS ACT** A legislative act which authorizes public access to certain records classified as public information.

**OPERATING BUDGET** The portion of the budget pertaining to daily operations that provides basic governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

**PERFORMANCE INDICATORS** A quantitative means of assessing workload, efficiency, effectiveness and/or productivity of a program or department.

**PERSONAL SERVICES** Costs associated with wages, salaries, retirement, and other fringe benefits for employees.

**PROPRIETARY FUNDS** Used to account for government's ongoing organizations and activities that are similar to those found in the private sector.

**REAL PROPERTY** Immobile property such as land, natural resources, (above and below ground), and fixed improvements to land.

**NET POSITION** A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, net position may include certain reservations of fund equity.

**RESERVE** An account used to indicate that a portion of funds has been legally restricted for a specific purpose, or not available for appropriation and subsequent spending. A reserve for working capital is a budgetary reserve set aside for cash flow needs, emergencies, or unforeseen expenditures/revenue shortfalls.

**REVENUE** Funds that the City receives as income. It includes such items as taxes, licenses, user fees, service charges, fines and penalties, and grants.

**REVENUE BONDS** Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues. These bonds do not require approval by referendum.

**SCADA** Supervisory Control and Data Acquisition System – program which assists the Public Utilities department in the collection of data and control of the regulating system.

**SCBA** Self Contained Breathing Apparatus – the “air packs” fire fighters wear while working in an untenable atmosphere.

**SINKING FUND** A reserve fund accumulated over a period of time for retirement of a debt.

**SPECIAL REVENUE FUND** A fund in which the revenues are designated for use for specific purposes or activities.

**SPLOST** Special Purpose Local Option Sales Tax – sales tax imposed County wide for a predetermined period of time for a specific purpose, often for road improvements, or fire station construction. A SPLOST must be approved by the citizens of the County through a majority vote.

**TAN** Tax Anticipation Note – debt issued by a government, in anticipation of future tax receipts, which are due and payable when the government collects the taxes. These notes provide for the funding of government operations until taxes are collected.

**TANGIBLE PROPERTY** A category of personal property that has physical form and substance such as furniture, equipment, and inventory.

**TAX DIGEST** Official list of all property owners, their assessed value (100% of fair market value), and the tax due on their property.

**TAX EXEMPTION** Immunity from the obligation of paying taxes in whole or in part.

**TAXES** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Gainesville are approved by the City Council and are within limits determined by the State.

**TV18** Gainesville/Hall County joint government cable access channel which broadcasts a variety of local interest programs.

**WARD** A political subdivision of a governed area, as determined by a State mandated redistricting process which must occur once each ten years. Generally, wards are determined using a number of socioeconomic and natural factors such as income, geography, ethnicity, industry, and geography.

**WORKING CAPITAL** A dollar amount reserved in (General Fund) fund balance that is available for unforeseen emergencies, to handle shortfalls caused by revenue declines, and to provide cash liquidity during periods of low cash flow.



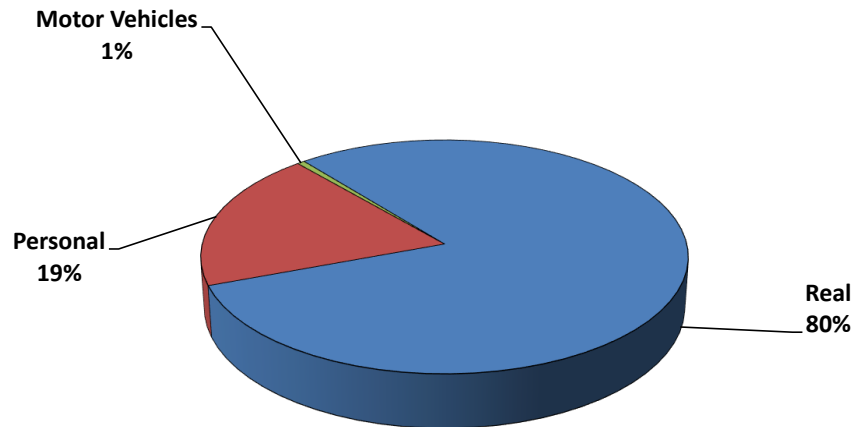
**PROJECTED AD VALOREM TAX DIGEST  
FISCAL YEAR 2021**

	<b>FY 2020/ Tax Year 2019</b>	<b>FY 2021/ Tax Year 2020</b>	
<b>Description</b>	<b>Tax Digest</b>	<b>Tax Digest (Estimated)</b>	<b>% Change</b>
<b>Real</b>	\$ 5,426,184,568	\$ 5,954,364,623	9.7%
<b>Personal</b>	1,347,377,733	1,429,275,298	6.1%
<b>Motor Vehicles</b>	42,772,000	41,339,925	-3.3%
<b>Mobile Homes</b>	1,510	22,755	1407.0%
<b>Heavy Duty Equipment</b>	111,938	126,450	13.0%
<b>Total Digest</b>	6,816,447,749	7,425,129,051	8.9%
<b>Exempt Properties</b>	(1,226,721,090)	(1,284,893,675)	4.7%
<b>M&amp;O Exemptions</b>	(369,714,168)	(439,046,845)	18.8%
<b>Net Digest</b>	\$ 5,220,012,491	\$ 5,701,188,531	9.2%

**1 Mill Factor With 95.0% Collection**

	<b><u>FY 2020 Certified</u></b>	<b><u>FY 2021 Projected</u></b>	<b><u>Difference</u></b>	<b><u>% Growth</u></b>
General Digest	\$ 4,959,011.87	\$ 5,416,129.10	\$ 457,117	9.2%

**Projected Tax Digest By Category**



**AN ORDINANCE**

**No. 2020-10**

**AN ORDINANCE BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, TO FIX THE AD VALOREM TAX RATE FOR THE CITY OF GAINESVILLE, GEORGIA, EXCLUSIVE OF ACTIVITIES OF THE GAINESVILLE BOARD OF EDUCATION, EXCLUSIVE OF PARKS AND RECREATION OPERATIONS, AND EXCLUSIVE OF FIRE SERVICES OPERATIONS FOR THE FISCAL YEAR 2021; AND FOR OTHER PURPOSES.**

**BE IT HEREBY ORDAINED BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, AS FOLLOWS:**

**WHEREAS**, a budget has been established for the City of Gainesville for Fiscal Year 2021; and

**WHEREAS**, a specified amount of revenue for this budget comes from ad valorem taxes; and

**WHEREAS**, the Governing Body wishes to set the ad valorem tax rate on property, with the exceptions that the ad valorem tax rate for Gainesville School Board activities, parks and recreation operations, and fire services operations shall be set by separate ordinances.

**NOW THEREFORE BE IT ORDAINED** by the Governing Body of the City of Gainesville, Georgia, as follows:

**SECTION I.**

The ad valorem tax rate for the City of Gainesville, Georgia, for the calendar year on property subject to ad valorem taxation by the City is hereby fixed at \$1.240 on each \$1,000.00 of property subject to ad valorem taxation by the City. Said rate is exclusive of activities of the Gainesville Board of Education, parks and recreation operations, and fire services operations, and an ad valorem tax rate for said activities and operation shall be set by separate ordinances.

**SECTION II.**

Said rate of \$1.240 on each \$1,000.00 of taxable property is hereby levied as follows:

(a) For General Government purposes, \$0.730 on each \$1,000.00 of taxable property.

(b) For the purpose of retiring outstanding governmental fund type debt and related interest, \$0.510 on each \$1,000.00 of taxable property.

## ORDINANCE NO. 2020-10

### SECTION III.

The Chief Financial Officer of the City of Gainesville shall pay such amounts collected through ad valorem taxes within the Governing Body as necessary to fund the Special Fund created for the accrual of tax allocation increment in any and all tax allocation districts created by the Governing Body pursuant to the Georgia Redevelopment Powers Law, O.C.G.A. § 36-44-1 et seq., including but not limited to the following: (1) Tax Allocation District Number One – Midtown, created by City of Gainesville Ordinance No. 2006-53, passed on October 17, 2006; and (2) Tax Allocation District Number Three – Westside, created by City of Gainesville Resolution No. 2018-59, passed on November 20, 2018.

### SECTION IV.

All Ordinances and parts of Ordinances in conflict herewith are hereby repealed.

### SECTION V.

If any portion of this Ordinance shall be held to be invalid or unconstitutional, such invalidity or unconstitutionality shall not affect or impair the remaining portions unless it clearly appears that such other parts are wholly and necessarily dependent upon the part held to be invalid or unconstitutional.

**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville Tax Office shall bill property taxes in one installment and collect payment of said taxes, which shall be due on or before December 1, 2020.

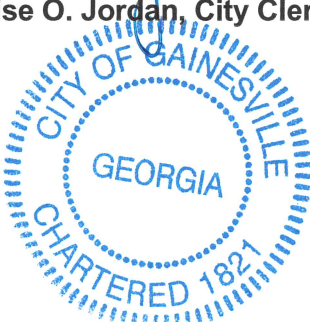
**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville will take appropriate action when the Tax Digest as certified by the State Revenue Commissioner is available and property reassessments are confirmed.

  
C. Danny Dunagan, Jr., Mayor

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this ordinance was adopted as stated and will be recorded in the official minutes.

**ATTEST:**

  
Denise O. Jordan, City Clerk



**AN ORDINANCE**

**No. 2020-11**

**AN ORDINANCE BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, TO FIX THE AD VALOREM TAX RATE FOR THE PROVISION OF FIRE SERVICES; AND FOR OTHER PURPOSES.**

**BE IT HEREBY ORDAINED BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, AS FOLLOWS:**

**WHEREAS**, a budget has been established for the City of Gainesville for Fiscal Year 2021; and

**WHEREAS**, a specified amount of revenue for this budget comes from ad valorem taxes; and

**WHEREAS**, the Governing Body wishes to set the ad valorem tax rate on property for the provision of Fire services.

**NOW THEREFORE BE IT ORDAINED** by the Governing Body of the City of Gainesville, Georgia, as follows:

**SECTION I.**

The ad valorem tax rate for the special district for provision of Fire services within the City of Gainesville, Georgia, for the calendar year on property subject to ad valorem taxation by the City is hereby fixed at \$1.250 on each \$1,000.00 of property subject to ad valorem taxation by the City, and said ad valorem tax rate shall be levied.

**SECTION II.**

The Chief Financial Officer of the City of Gainesville shall pay such amounts collected through ad valorem taxes within the special district for provision of Fire services as necessary to fund the Special Fund created for the accrual of tax allocation increment in any and all tax allocation districts created by the Governing Body pursuant to the Georgia Redevelopment Powers Law, O.C.G.A. § 36-44-1 et seq., including but not limited to the following: (1) Tax Allocation District Number One – Midtown, created by City of Gainesville Ordinance No. 2006-53, passed on October 17, 2006; and (2) Tax Allocation District Number Three – Westside, created by City of Gainesville Resolution No. 2018-59, passed on November 20, 2018.

**SECTION III.**

All Ordinances and parts of Ordinances in conflict herewith are hereby repealed.

ORDINANCE NO. 2020-11

**SECTION IV.**

If any portion of this Ordinance shall be held to be invalid or unconstitutional, such invalidity or unconstitutionality shall not affect or impair the remaining portions unless it clearly appears that such other parts are wholly and necessarily dependent upon the part held to be invalid or unconstitutional.

**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville Tax Office shall bill property taxes in one installment and collect payment of said taxes, which shall be due on or before December 1, 2020.

**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville will take appropriate action when the Tax Digest as certified by the State Revenue Commissioner is available and property reassessments are confirmed.

  
C. Danny Dunagan, Jr., Mayor

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this ordinance was adopted as stated and will be recorded in the official minutes.

**ATTEST:**

  
Denise O. Jordan, City Clerk





**AN ORDINANCE**

**No. 2020-12**

**AN ORDINANCE BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, TO FIX THE AD VALOREM TAX RATE FOR THE PROVISION OF PARKS AND RECREATION SERVICES; AND FOR OTHER PURPOSES.**

**BE IT HEREBY ORDAINED BY THE GOVERNING BODY OF THE CITY OF GAINESVILLE, GEORGIA, AS FOLLOWS:**

**WHEREAS**, a budget has been established for the City of Gainesville for Fiscal Year 2021; and

**WHEREAS**, a specified amount of revenue for this budget comes from ad valorem taxes; and

**WHEREAS**, the Governing Body wishes to set the ad valorem tax rate on property for the provision of Parks and Recreation services.

**NOW THEREFORE BE IT ORDAINED** by the Governing Body of the City of Gainesville, Georgia, as follows:

**SECTION I.**

The ad valorem tax rate for the special district for provision of Parks and Recreation services within the City of Gainesville, Georgia, for the calendar year on property subject to ad valorem taxation by the City is hereby fixed at \$0.750 on each \$1,000.00 of property subject to ad valorem taxation by the City, and said ad valorem tax rate shall be levied.

**SECTION II.**

The Chief Financial Officer of the City of Gainesville shall pay such amounts collected through ad valorem taxes within the special district for provision of Parks and Recreation services as necessary to fund the Special Fund created for the accrual of tax allocation increment in any and all tax allocation districts created by the Governing Body pursuant to the Georgia Redevelopment Powers Law, O.C.G.A. § 36-44-1 et seq., including but not limited to the following: (1) Tax Allocation District Number One – Midtown, created by City of Gainesville Ordinance No. 2006-53, passed on October 17, 2006; and (2) Tax Allocation District Number Three – Westside, created by City of Gainesville Resolution No. 2018-59, passed on November 20, 2018.

**SECTION III.**

All Ordinances and parts of Ordinances in conflict herewith are hereby repealed.

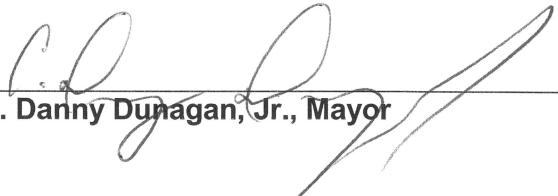
ORDINANCE NO. 2020-12

**SECTION IV.**

If any portion of this Ordinance shall be held to be invalid or unconstitutional, such invalidity or unconstitutionality shall not affect or impair the remaining portions unless it clearly appears that such other parts are wholly and necessarily dependent upon the part held to be invalid or unconstitutional.

**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville Tax Office shall bill property taxes in one installment and collect payment of said taxes, which shall be due on or before December 1, 2020.

**NOW THEREFORE BE IT FURTHER ORDAINED** that the City of Gainesville will take appropriate action when the Tax Digest as certified by the State Revenue Commissioner is available and property reassessments are confirmed.

  
C. Danny Dunagan, Jr., Mayor

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this ordinance was adopted as stated and will be recorded in the official minutes.

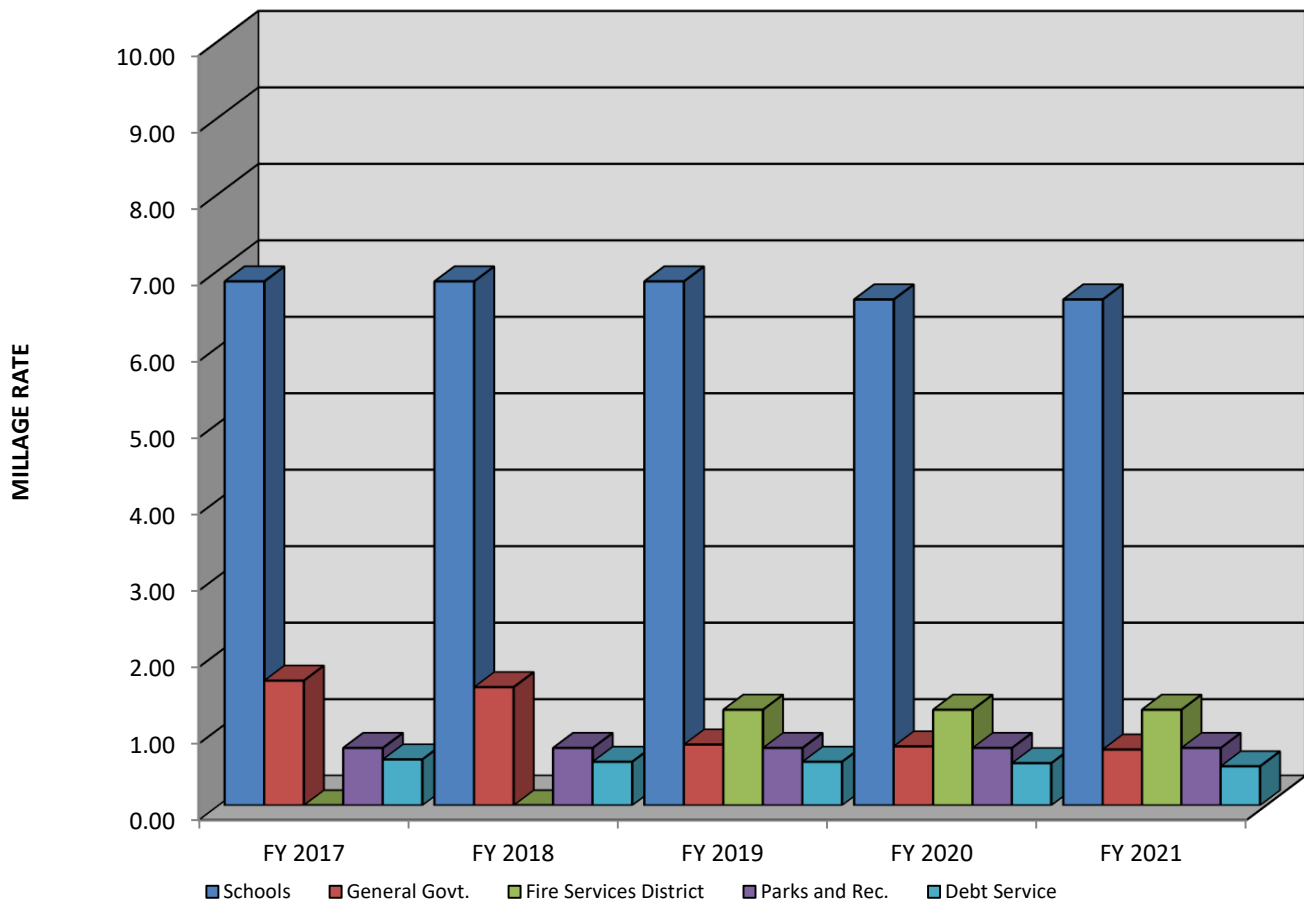
**ATTEST:**

  
Denise O. Jordan, City Clerk



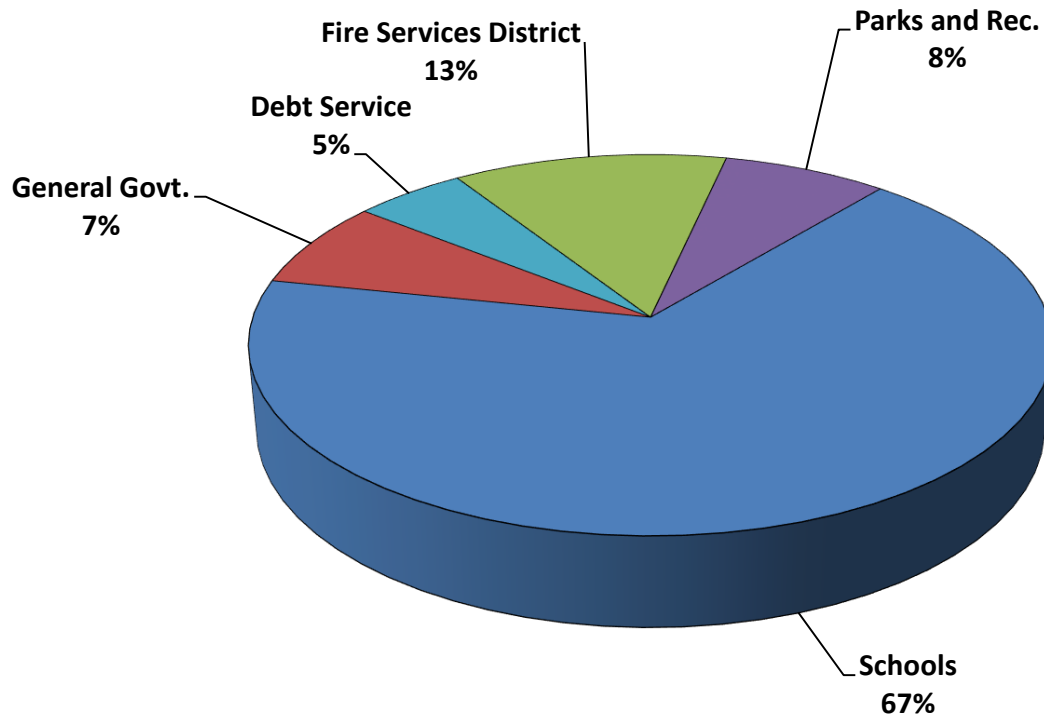
## CITY OF GAINESVILLE MILLAGE PROFILE

<b><u>Fund</u></b>	<b><u>FY 2017</u></b>	<b><u>FY 2018</u></b>	<b><u>FY 2019</u></b>	<b><u>FY 2020</u></b>	<b><u>FY 2021</u></b>
<b>Schools</b>	6.85	6.85	6.850	6.614	6.614
<b>General Govt.</b>	1.63	1.55	0.795	0.771	0.730
<b>Debt Service</b>	0.60	0.57	0.569	0.551	0.510
<b>Fire Services District</b>	0.00	0.00	1.250	1.250	1.250
<b>Parks and Rec.</b>	0.75	0.75	0.750	0.750	0.750
<b>Total</b>	9.83	9.71	10.214	9.936	9.854





## "WHERE YOUR TAX DOLLARS GO"



**RESOLUTION AR-2020-09**

**FISCAL YEAR 2021 BUDGET**

**WHEREAS**, the City Manager has presented a proposed fiscal year 2021 Budget to the City Council on each of the various funds of the City; and

**WHEREAS**, the Budget lists proposed expenditures/expenses for the fiscal year 2021; and

**WHEREAS**, each of these budgets is a balanced budget, so that anticipated revenues for each fund equal proposed expenditures/expenses.

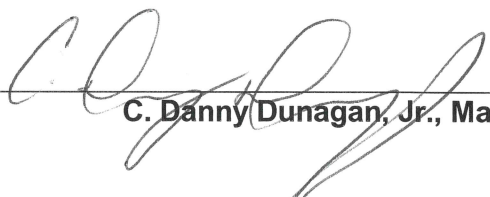
**NOW, THEREFORE, BE IT RESOLVED THAT** that "Attachment A" & "Attachment B" attached hereto and by reference made part of this resolution, shall be the City of Gainesville's budget for the fiscal year 2021; and

**BE IT FURTHER RESOLVED THAT** the governing body for the City of Gainesville hereby approves this budget, and the several items of revenues shown in the budget for each fund in the amounts shown anticipated are adopted, and that the several amounts shown in the budget for each fund as proposed expenditures/expense are hereby appropriated to the departments named in the fund.

**BE IT FURTHER RESOLVED THAT** the expenditures/expenses shall not exceed the appropriations authorized by this budget or amendments thereto provided; however, that expenditures/expenses for the fiscal year shall not exceed actual funding available.

**BE IT FURTHER RESOLVED THAT** this budget contains appropriations for Intergovernmental and Agency agreements, and that the governing body authorizes the Mayor and/or City Manager to execute such agreements.

**Adopted this 16th day of June, 2020.**

  
C. Danny Dunagan, Jr., Mayor

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this resolution was adopted as stated and will be recorded in the official minutes.

**ATTEST:**

  
Denise O. Jordan, City Clerk



**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

GENERAL FUND

**REVENUES AND OTHER SOURCES**

Ad Valorem Taxes @ 0.730 Mills	\$ 3,997,102
Railroad Equipment Tax	8,550
Intangible Tax	39,283
Real Estate Transfer Tax	17,720
Insurance Premium Tax	2,151,114
Local Option Sales Tax	3,988,224
Title Ad Valorem Tax	477,392
Local Option Energy Tax	86,220
Payment in Lieu of Taxes	83,485
Occupational Tax	1,146,697
Alcoholic Beverage Tax	754,264
Franchise Fees	4,032,832
Fines, Fees, and Forfeitures	750,552
Permits and Zoning Fees	263,755
Other Fees and Licenses	283,638
Interest on Investments	589,729
Intergovernmental	608,571
Cemetery Lot Sales	119,241
Miscellaneous - Rent	126,612
Miscellaneous	94,448
Charges for Services - Indirect Charges	2,497,209
Transfers In	3,390,968
Sales of General Fixed Assets	55,000
Budgeted Fund Balance	3,255,898

**TOTAL REVENUES AND OTHER SOURCES**

\$ 28,818,504

**EXPENDITURES AND OTHER USES**

City Council	\$ 394,332
City Manager's Office	931,889
Financial Services	1,350,693
Municipal Court	613,316
Information Technology	1,146,003
Human Resources & Risk Management	839,080
Community Development	1,681,726
Police	10,063,602
Public Lands and Buildings	922,090
Engineering Services	1,057,233
Traffic Services	1,480,257
Street Maintenance and Construction	1,920,457
Stormwater	442,185
Cemetery	646,325
Agency Allocations - Other	252,720
Contingency	617,000
Transfers Out	4,459,596

**TOTAL EXPENDITURES AND OTHER USES**

\$ 28,818,504

**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

COMMUNITY SERVICE CENTER FUND

**REVENUES AND OTHER SOURCES**

Intergovernmental - Federal/State/Other	\$ 2,272,282
Intergovernmental - County	660,388
Transfer from General Fund	751,163
Other: (Fees, Donations, Fares, Interest, Misc.)	328,370
Budgeted Fund Balance	124,016

<b>TOTAL REVENUES AND OTHER SOURCES</b>	\$ 4,136,219
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**EXPENDITURES AND OTHER USES**

Senior Adult Services	\$ 481,418
Meals on Wheels	961,402
Hall Area Transit System - Gainesville Connection	1,996,137
Hall Area Transit System - D.A.R	572,992
Building Operations	124,270

<b>TOTAL EXPENDITURES AND OTHER USES</b>	\$ 4,136,219
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CEMETERY TRUST FUND

**REVENUES AND OTHER SOURCES**

Interest on Investments	\$ 2,500
Sales & Services	45,000

<b>TOTAL REVENUES AND OTHER SOURCES</b>	\$ 47,500
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**EXPENDITURES AND OTHER USES**

Available for Capital Projects	\$ 47,500
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<b>TOTAL EXPENDITURES AND OTHER USES</b>	\$ 47,500
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CONFISCATED ASSETS

**REVENUES AND OTHER SOURCES**

Cash Confiscations - State	\$ -
Cash Confiscations - Local	-
Cash Confiscations - Federal	-
Budgeted Fund Balance	323,227

<b>TOTAL REVENUES AND OTHER SOURCES</b>	\$ 323,227
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**EXPENDITURES AND OTHER USES**

Personal Services & Employee Benefits	\$ 15,000
Purchased/Contracted Services	61,227
Supplies & Operating Charges	167,000
Capital Outlay	80,000

<b>TOTAL EXPENDITURES AND OTHER USES</b>	\$ 323,227
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**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**ECONOMIC DEVELOPMENT FUND**

**REVENUES AND OTHER SOURCES**

Interest on Investments	\$ 43,000
Budgeted Fund Balance	65,000
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 108,000</b>

**EXPENDITURES AND OTHER USES**

Professional & Other Services	\$ 108,000
Transfers Out	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 108,000</b>

**FIRE SERVICES FUND**

**REVENUES AND OTHER SOURCES**

Property Taxes @ 1.250 Mills	\$ 6,652,569
Delinquent Property Taxes	66,526
Motor Vehicle Taxes	49,118
Penalties & Interest	15,860
Interest on Investments	18,026
Transfer from General Fund	2,249,904
Budgeted Fund Balance	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 9,052,003</b>

**EXPENDITURES AND OTHER USES**

Personal Services & Employee Benefits	\$ 7,609,635
Purchased/Contracted Services	551,048
Supplies & Operating Charges	377,815
Indirect Cost Allocation	373,505
Capital Outlay	30,000
Debt	-
Transfers Out	110,000
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 9,052,003</b>

**TAX ALLOCATION DISTRICT FUND**

**REVENUES AND OTHER SOURCES**

Property Tax - Current	\$ 154,263
Intergovernmental	488,069
Interest on Investments	5,950
Budgeted Fund Balance	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 648,282</b>

**EXPENDITURES AND OTHER USES**

Payments to Others	\$ 549,698
Transfers Out	98,584
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 648,282</b>

**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

HOTEL/MOTEL TAX FUND

**REVENUES AND OTHER SOURCES**

Hotel/Motel Taxes - CVB	\$ 387,695
Hotel/Motel Taxes - Tourism Development	166,155
Hotel/Motel Taxes - Unrestricted	332,310
Interest on Investments	425
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 886,585</b>

**EXPENDITURES AND OTHER USES**

Gainesville Convention and Visitor's Bureau	\$ 775,815
Transfer to Capital Projects	-
Transfer to Debt Service	110,770
Available for Capital Outlay	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 886,585</b>

IMPACT FEES FUND

**REVENUES AND OTHER SOURCES**

Impact Fees - Police	\$ 145,000
Impact Fees - Fire	270,000
Impact Fees - Parks	540,000
Administrative Fees	29,536
Interest on Investments	11,000
Budgeted Fund Balance	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 995,536</b>

**EXPENDITURES AND OTHER USES**

Transfer to General Fund	\$ 29,536
Available for Capital Projects	966,000
Transfer to Capital Projects Fund	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 995,536</b>

INFORMATION TECHNOLOGY FUND

**REVENUES AND OTHER SOURCES**

Technology Fees	\$ 42,000
Interest on Investments	2,700
Budgeted Fund Balance	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 44,700</b>

**EXPENDITURES AND OTHER USES**

Transfer to General Gov't Capital Projects Fund	\$ -
Supplies and Operating Charges	44,700
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 44,700</b>

**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**PARKS AND RECREATION FUND**

**REVENUES AND OTHER SOURCES**

Ad Valorem Taxes @ 0.750 Mills	\$ 4,064,427
Charges for Services	837,151
Interest on Investments	27,250
Other	707,250
Transfers In	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 5,636,078</b>

**EXPENDITURES AND OTHER USES**

Non Departmental	\$ 200,000
Administration	815,971
Recreation Services	422,236
Parks Division	1,132,514
Maintenance	137,342
Lanier Point/Ivey Watson	235,207
Allen Creek	50,852
Civic Center	624,395
Frances Meadows Center	1,830,858
Youth Sports Booster	186,703
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 5,636,078</b>

**GAINESVILLE CONVENTION AND VISITOR'S BUREAU**

**REVENUES AND OTHER SOURCES**

Intergovernmental - COG Hotel/Motel Tax	\$ 775,815
Charges for Services	96,400
Interest on Investments	5,000
Misc Revenue	373,512
Budgeted Fund Balance	28,484
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 1,279,211</b>

**EXPENDITURES AND OTHER USES**

Personal Services & Employee Benefits	\$ 684,116
Purchased/Contracted Services	463,967
Supplies & Operating Charges	121,128
Capital Outlay	10,000
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 1,279,211</b>

**LAND BANK AUTHORITY**

**REVENUES AND OTHER SOURCES**

Budgeted Fund Balance	\$ 75,000
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 75,000</b>

**EXPENDITURES AND OTHER USES**

Purchased/Contracted Services	\$ 75,000
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 75,000</b>

**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**CAPITAL PROJECTS FUND**

**REVENUES AND OTHER SOURCES**

SPLOST VIII	\$ 6,469,800
Intergovernmental (Federal, State & Local)	893,800
Lease Proceeds	645,000
Other funds	838,200
Transfers In (various funds)	1,319,447
Budgeted Fund Balance - DWR capital project fund	25,000,000

<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 35,166,247</b>
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**EXPENDITURES AND OTHER USES**

**City Manager's Office**

Municipal Code Update	\$ 15,000
Multi Purpose Room Enhancements	61,500
Downtown Parking Deck & Pedestrian Improvements	1,503,334
Placemaking Implementation	\$ 50,000
Fleet Van	50,000
Demolition Program	50,000
Signage Program	75,000
Midtown Greenway Park	250,000

**Financial Services**

New Software and Enhanced Systems	130,000
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**Information Technologies**

Multi Purpose Room Technology	48,425
Network Upgrade	150,000

**Community Development Department**

Comprehensive Plan Update	75,000
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**Police Department**

Police Department Fleet replacement	290,000
Portable Radios	93,522
Vehicle Mobile Data Terminal	71,000



**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**Fire Services**

Two Fleet Replacement Pumpers	296,466
Fleet Replacement Vehicles	45,000
Carbon Removal System	30,000
Intersection Pre-emption	35,000

**Public Lands & Buildings**

Administration Building Renovation	25,000
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**Public Works - Engineering Services**

Street Resurfacing (Major Projects)	250,000
Roadway Patching Program	50,000
In-House Paving Program	500,000
Memorial Park Drive Improvements	250,000
Transportation Plan Implementation	25,000
Sidewalk Program	100,000
Green Street Study Implementation	25,000
Traffic Calming/Road Safety Devices	40,000
Asphalt Preservation	50,000
City Park Roundabout	450,000

**Public Works - Traffic Engineering**

Intelligent Transportation Systems (ITS)	75,000
Replacement Bucket Truck	150,000

**Public Works - Street Maintenance**

Right-of-way Tractor	135,000
Fleet Replacement - Crew Truck	70,000

**Stormwater**

Stormwater Rehabilitation Program	1,000,000
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**Community Service Center**

CSC Building Parking Lot	120,000
Gainesville Connection Buses, Software, Computers	950,000
Surveillance Cameras	30,000
MOW Fleet Replacement	35,000

**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**Department of Water Resources**

DWR Data Management	300,000
Athens Highway Sanitary Sewer Extension	100,000
Squirrel Creek Sanitary Sewer Pump Station	100,000
Flat Creek WRF Dewatering Facility	100,000
Gillsville Hwy Sanitary Sewer Pump Station	100,000
Midtown Greenway Ext Stormwater Pond	1,500,000
New Water Meter Installations	1,750,000
Riverside Concrete Rehabilitation	100,000
Road Tractor Replacement	150,000
Rubber Tire Loader Replacement	145,000
Tanks Maintenance Program	650,000
Sanitary Sewer Main Improvements	1,500,000
Scada & Telemetry System Improvements	1,000,000
Automated Meter Infrastructure	150,000
Asset Management Implementation and Improvements	600,000
Glenwood Drive Roundabout Utilities Relocation	300,000
IT Upgrades	300,000
Lakeside WTP Filter Rehabilitation	100,000
Lift Station Improvements	1,000,000
Linwood Membranes	1,250,000
Water Reclamation Facilities Electrical Control Upgrades	200,000
Water Treatment Facilities Comprehensive Master Plan	200,000
Maintenance Facility Relocation	11,975,000
Meter Maintenance Program	750,000
10 Wheel Dump Truck Replacement	120,000
Fleet Replacement - Utility Service Truck	260,000
Water Main Improvements	100,000
DWR System Improvements	200,000

**Solid Waste**

Self Contained Debris Collector	240,000
Brush Chipper	80,000
Light Duty Garbage Truck	80,000
Leaf Vacuum Machine	70,000

**Airport**

Maintenance Building	45,000
Replacement Fleet Vehicle	40,000
Slope Mower	40,000
Grounds Maintenance Mower	42,000
Grounds Maintenance Tractor	80,000

**Parks & Recreation**

Civic Center Renovations	900,000
Midtown Greenway Improvements	900,000

**TOTAL EXPENDITURES AND OTHER USES**

<b>\$ 35,166,247</b>
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**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**DEBT SERVICE FUND**

**REVENUES AND OTHER SOURCES**

Ad Valorem Taxes @ 0.510 Mills	\$ 2,816,376
Interest on Investments	28,100
Transfers In	209,354
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 3,053,830</b>

**EXPENDITURES AND OTHER USES**

Bond Principal & Interest	\$ 2,559,643
Lease Principal & Interest	417,738
Other Costs	2,200
Available for Future Debt Service	74,249
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 3,053,830</b>

**DEPARTMENT OF WATER RESOURCES**

**REVENUES AND OTHER SOURCES**

Water Revenue	\$ 31,260,814
Water Connection Administration Fees	61,773
Water Tapping Fees	1,007,080
Account Service Fees	3,860,349
Other Service Fees	233,187
Late Payment Penalty	560,796
Sewer Revenue	31,488,313
Surcharge	950,000
Sewer Tapping Fees	20,520
Sewer Connection Administration Fees	19,517
Interest on Investments	400,000
Transfers In	2,453,112
Miscellaneous	910,395
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 73,225,856</b>

**EXPENDITURES AND OTHER USES**

Personal Services & Employee Benefits	\$ 17,126,196
Professional & Other Services	11,531,690
Supplies & Operating Charges	11,794,502
Indirect Cost Allocation	1,290,306
Capital Outlay	1,300,000
Debt Service	17,064,024
Transfers Out	13,119,138
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 73,225,856</b>

**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

**SOLID WASTE FUND**

**REVENUES AND OTHER SOURCES**

Residential Collections	\$ 2,844,920
Commercial - Franchise Fee	165,000
Interest on Investments	7,500
Budgeted Net Position	383,484
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 3,400,904</b>

**EXPENDITURES AND OTHER USES**

Personal Services & Employee Benefits	\$ 1,439,346
Purchased/Contracted Services	1,138,706
Supplies & Operating Charges	206,400
Indirect Cost Allocation	146,452
Capital Outlay	470,000
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 3,400,904</b>

**AIRPORT FUND**

**REVENUES AND OTHER SOURCES**

T-Hangar Rent	\$ 378,557
Corporate Hangar Rent	390,092
Industrial Park Rent	158,645
Fuel	76,957
Interest on Investments	1,200
Miscellaneous Revenue	4,011
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 1,009,462</b>

**EXPENDITURES AND OTHER USES**

Personal Services & Employee Benefits	\$ 68,869
Purchased/Contracted Services	240,126
Supplies & Operating Charges	62,700
Indirect Cost Allocation	209,561
Debt Service	-
Capital Outlay	428,206
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 1,009,462</b>

**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

CHATTAHOOCHEE GOLF COURSE FUND

**REVENUES AND OTHER SOURCES**

Greens Fees	\$ 669,568
Cart Fees	336,460
Other Revenue	111,976
Transfer from General Fund	279,082
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b><u>\$ 1,397,086</u></b>

**EXPENDITURES AND OTHER USES**

Personal Services & Employee Benefits	\$ 625,059
Purchased/Contracted Services	187,147
Supplies & Operating Charges	265,600
Capital Outlay	13,500
Debt Service	305,780
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b><u>\$ 1,397,086</u></b>

GENERAL INSURANCE FUND

**REVENUES AND OTHER SOURCES**

Premiums & Losses Paid by Department	\$ 1,971,275
Interest on Investments	15,000
Budgeted Net Position	38,121
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b><u>\$ 2,024,396</u></b>

**EXPENDITURES AND OTHER USES**

Professional & Other Services	\$ 971,725
Supplies & Operating Charges	875,000
Indirect Cost Allocation	177,671
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b><u>\$ 2,024,396</u></b>

**FISCAL YEAR 2021 APPROPRIATIONS RESOLUTION  
ATTACHMENT A**

EMPLOYEE BENEFITS FUND

**REVENUES AND OTHER SOURCES**

Premiums	\$ 9,236,535
Interest on Investments	55,000
Budgeted Fund Balance	995,300
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 10,286,835</b>

**EXPENDITURES AND OTHER USES**

Health Claims/Premiums Expense	\$ 7,063,894
Life Insurance Premiums	237,542
Vision Insurance Premiums	55,081
Dental Insurance Premiums	500,802
Long & Short-term Disability Premiums	220,614
Medical Clinic Operations	815,000
Administration/Wellness Program	35,349
Other Costs	1,358,553
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 10,286,835</b>

VEHICLE SERVICES FUND

**REVENUES AND OTHER SOURCES**

Charges For Services	\$ 1,063,619
Sales - Fuel	1,536,625
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 2,600,244</b>

**EXPENDITURES AND OTHER USES**

Personal Services & Employee Benefits	\$ 406,266
Purchased/Contracted Services	63,414
Supplies & Operating Charges	2,130,564
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 2,600,244</b>

<b>GRAND TOTAL</b>	<b>\$ 184,215,705</b>
<b>LESS TRANSFERS/INDIRECT COST COUNTED TWICE</b>	<b>(22,863,579)</b>
<b>TOTAL NET BUDGET</b>	<b>\$ 161,352,126</b>

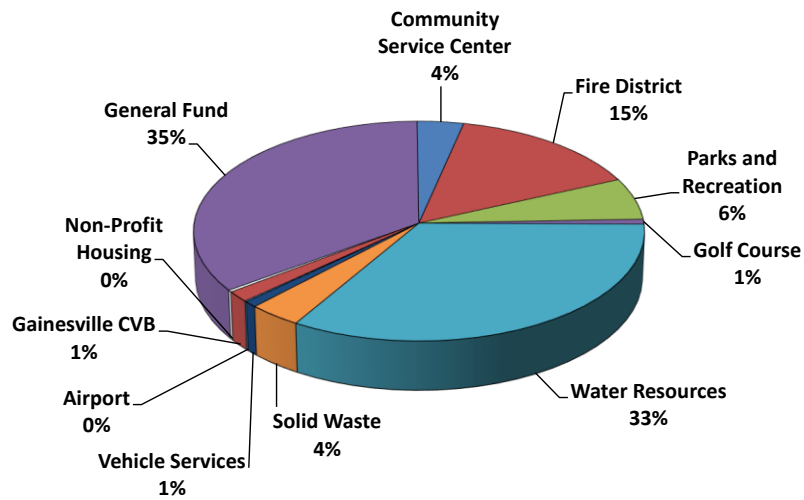
# CITY OF GAINESVILLE

## AUTHORIZED POSITIONS BY FUND (5-year Summary)

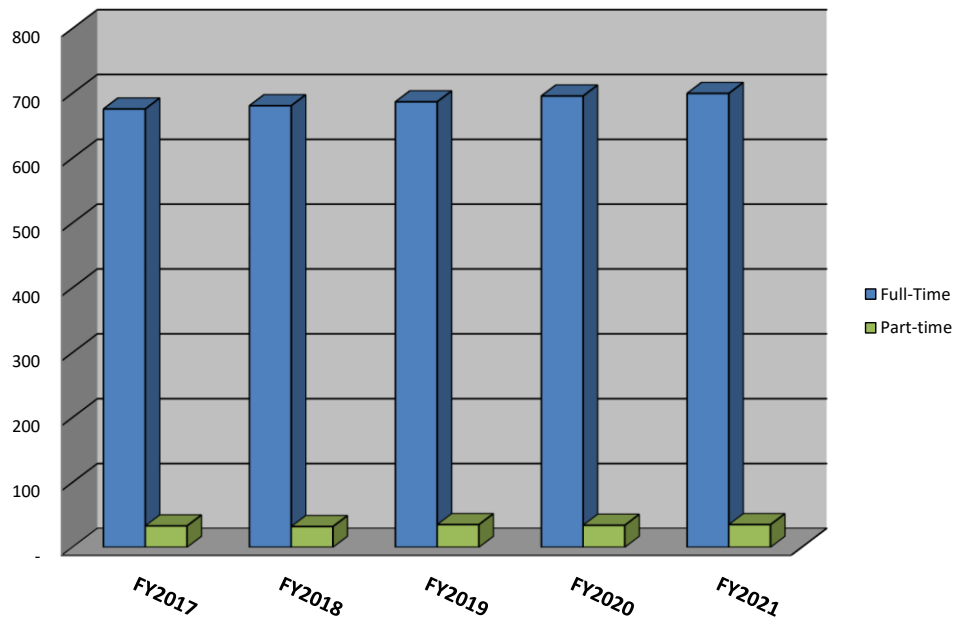
DEPARTMENTS	Budget									
	FY2017		FY2018		FY2019		FY2020		FY2021	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
City Council		7		6		6		6		6
City Manager	6		6		6		6		6	
Financial Services	15		14		14		14	1	14	1
Information Technology	7		7		9		9		9	
Human Resources Department	9		10		10		10		10	
Municipal Court	8	2	8	2	8	2	8	2	8	2
Community Development Dept.	15	7	15	7	16	7	17	7	17	7
Police Department	115	2	116	2	117	2	118	2	118	2
Public Land and Buildings	4		5		6		6		6	
Engineering Services	10		11		11		11		11	
Traffic Services	7		7		7		7		7	
Streets	24		25		25		25		25	
Storm Water	6		5		5		5		5	
Cemetery	8		8		8		8		8	
<b>Total General Fund</b>	<b>234</b>	<b>18</b>	<b>237</b>	<b>17</b>	<b>242</b>	<b>17</b>	<b>244</b>	<b>18</b>	<b>244</b>	<b>18</b>
Fire Department	103		103		103		103		104	
Community Service Center	26	14	26	14	26	17	25	16	25	17
Cable TV	2	1	2	1	2	1	-	-	-	-
Parks and Recreation	37	Varies	37	Varies	40	Varies	44	Varies	43	Varies
Airport	1		1		1		1		1	
Department of Water Resources	233	-	234	-	232	-	234	-	234	-
Solid Waste Department	24	-	24	-	25	-	25	-	25	-
Golf Course	4	Various	5	Various	5	Various	5	Various	5	Various
Vehicle Services	6	-	6	-	6	-	6	-	6	-
Gainesville Convention and Visitor's Bureau	4	-	4	-	4	-	7	-	11	-
Non-Profit Housing	2	-	2	-	1	-	2	-	2	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>676</b>	<b>33</b>	<b>681</b>	<b>32</b>	<b>687</b>	<b>35</b>	<b>696</b>	<b>34</b>	<b>700</b>	<b>35</b>

\* Positions increases include Additional Lake Lanier Olympic Park Personel, an Administrative Secretary, Parks Maintenance Worker and an Operations Supervisor.

## Authorized Positions by Fund FY 2021



## Five-Year Positional Change Chart





**CITY OF GAINESVILLE  
ACCOUNT DESCRIPTIONS**

Account Number	Account Name	Description
<b>Personal Services and Employee Benefits</b>		
511100.001	Full-Time Salaries and Wages - Regular Pay	Full-time costs for work performed by employees of the government.
511100.002	Full-Time Salaries and Wages - PTO Pay	Full-time costs for vacation pay
511100.003	Full-Time Salaries and Wages - Holiday Pay	Full-time costs for holiday pay
511100.004	Full-Time Salaries and Wages - Sick Pay	Full-time costs for sick pay
511100.005	Full-Time Salaries and Wages - Other Pay	Full-time costs for pay associated with professional development, conferences, etc.
511100.007	Full-Time Salaries and Wages - Allowances	Full-time costs associated with expense allowances
511150.001	Part-time Salaries & Wages - Regular Pay	Part-time costs for work performed by part-time employees of the government.
511300.001	Over-time Full-Time - Straight	Expenditures for employees of the government for work performed in addition to the normal work period
511300.002	Over-time Full-Time - Premium	Expenditures for employees of the government for work performed in addition to the normal work period
512100.000	Group Insurance - Group Insurance	Employer's share of any insurance plan.
512200.000	Social Security and Medicare - Social Security and Medicare	Employer's matching share of Social Security and Medicare
512400.001	Retirement Contributions - Plan A	Employer's share of any state or local employee retirement system
512400.002	Retirement Contributions - Plan B	Employer's share of any state or local employee retirement system
512400.003	Retirement Contributions - ER Paid Deferred Comp	Employer's share of any state or local employee deferred comp plan
512500.000	Tuition Reimbursements - Tuition Reimbursements	Amounts reimbursed by the government to any employee qualifying for tuition reimbursement
512600.000	Unemployment Insurance - Unemployment Insurance	Amounts incurred by the government to provide unemployment compensation for its employees.
512700.000	Workers' Compensation - Workers' Comp	Amounts incurred by the government to provide workers' compensation insurance for its employees.
512800.000	Termination Benefits - Termination Benefits	Expense/expenditure for voluntary or involuntary termination benefits.
512850.000	OPEB Contributions - OPEB Contributions	Amounts paid into Other Post Employment Benefits trust fund by the government
512900.001	Other Employee Benefits - Uniforms	Amounts paid for mandatory uniforms
<b>Purchased/Contracted Services</b>		
521200.001	Professional Services - Audit	Services supporting government operation and administration (Audit)
521200.002	Professional Services - Legal	Services supporting government operation and administration (Legal)
521200.003	Professional Services - Other	Services supporting government operation and administration (Other)
521300.001	Technical Services - Pest Control	Services that are not regarded as profession but require basic scientific knowledge, manual skills or both
521300.002	Technical Services - Temporary Labor	Services that are not regarded as profession but require basic scientific knowledge, manual skills or both
522130.000	Custodial Services - Custodial Services	Services purchased to clean buildings
522140.000	Lawn Care Services - Lawn Care Services	Expenditures for lawn and grounds upkeep, minor landscaping, and nursery service.
522200.001	Repairs and Maintenance - Annual Maintenance Contracts	Expenditures for repair and maintenance services not provided directly by government personnel
522200.002	Repairs and Maintenance - General Repairs and Maintenance	Expenditures for repair and maintenance services not provided directly by government personnel
522200.003	Repairs and Maintenance - Equipment Repairs	Expenditures for repair and maintenance services not provided directly by government personnel
522200.004	Repairs and Maintenance - Vehicles	Expenditures for repair and maintenance services not provided directly by government personnel
522200.005	Repairs and Maintenance - Tires	Expenditures for repair and maintenance services not provided directly by government personnel
522200.006	Repairs and Maintenance - Streets	Expenditures for repair and maintenance services not provided directly by government personnel
522200.007	Repairs and Maintenance - Sidewalks	Expenditures for repair and maintenance services not provided directly by government personnel
522200.008	Repairs and Maintenance - Bridges	Expenditures for repair and maintenance services not provided directly by government personnel
522200.009	Repairs and Maintenance - Stormwater	Expenditures for repair and maintenance services not provided directly by government personnel
522310.000	Rent - Land and Buildings - Rent - Land and Buildings	Expenditures for leasing or renting land and buildings for both temporary and long-term use
522320.000	Rent - Equipment - Rent - Equipment	Expenditures for leasing or renting equipment or vehicles for both temporary and long-term use
522320.001	Rent - Equipment - Operating Lease	Expenditures for leasing or renting equipment or vehicles for both temporary and long-term use
523000.001	Other Purchased Services - Laundry and Linens	Expenditures for services separate from professional and technical services or property services
523000.002	Other Purchased Services - Landfill Charges	Expenditures for services separate from professional and technical services or property services
523000.003	Other Purchased Services - Unspecified	Expenditures for services separate from professional and technical services or property services
523000.004	Other Purchased Services - Economic Development Expense	Expenditures for services separate from professional and technical services or property services
523001.000	Other Costs - Main Street - Other Costs - Main Street	Expenditures for services separate from professional and technical services or property services
523100.001	Insurance - Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.001	Liability Premiums - Airport Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.002	Liability Premiums - Auto Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.003	Liability Premiums - General Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.004	Liability Premiums - Law Enforcement Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.005	Liability Premiums - Property	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.006	Liability Premiums - Public Officials Liability	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523150.007	Liability Premiums - Workers Compensation	Expenditures for all types of insurance coverage, including property, liability, and fidelity. (Health excluded)
523160.001	Premiums - Health (Retirees)	Expenditures for Health related insurance
523160.002	Premiums - Dental	Expenditures for Health related insurance
523160.003	Premiums - Long-Term Disability	Expenditures for Health related insurance

523160.004	Premiums - Life Insurance	Expenditures for Health related insurance
523160.005	Premiums - Vision	Expenditures for Health related insurance
523165.000	Reinsurance - Reinsurance	Expenditures for Health related insurance
523200.000	Telephone / Internet - Telephone/Internet	Services provided by persons or businesses to assist in transmitting and receiving messages or information
523210.000	Cable - Cable	Expenditures associated with television services
523300.000	Advertising - Advertising	Expenditures for announcements in professional publications, newspapers, or broadcasts
523400.000	Printing and Binding - Printing and Binding	Expenditures for job printing and binding, usually according to specifications of the government.
523500.000	Travel - Travel	Expenditures for transportation, meals, hotel and other expenses associated with staff travel.
523600.001	Dues and Fees - Bank Charges	Expenditures for dues and fees.
523600.002	Dues and Fees - Association Dues	Expenditures for dues and fees.
523600.003	Dues and Fees - Regional Commissions	Expenditures for dues and fees.
523600.004	Dues and Fees - League/Tournament Fees	Expenditures for dues and fees.
523600.005	Dues and Fees - Administrative Fees	Expenditures for dues and fees.
523600.006	Dues and Fees - Handicap Fees	Expenditures for dues and fees.
523700.000	Education and Training - Education and Training	Expenditures for training programs and activities, excluding travel and lodging.
523800.000	Licenses - Licenses	Expenditures for licenses for professional or technical personnel
<b>Supplies</b>		
531100.001	General Supplies and Materials - Chemicals	Amounts paid for items that are consumed or deteriorate through use
531100.002	General Supplies and Materials - Postage and Freight	Amounts paid for items that are consumed or deteriorate through use
531100.003	General Supplies and Materials - Janitorial and Operational	Amounts paid for items that are consumed or deteriorate through use
531100.004	General Supplies and Materials - Office Supplies	Amounts paid for items that are consumed or deteriorate through use
531100.005	General Supplies and Materials - Senior Trip Supplies	Amounts paid for items that are consumed or deteriorate through use
531100.006	General Supplies and Materials - Sand and Top Dressing	Amounts paid for items that are consumed or deteriorate through use
531100.007	General Supplies and Materials - Driving Range Costs	Amounts paid for items that are consumed or deteriorate through use
531100.008	General Supplies and Materials - Senior Center Activities	Amounts paid for items that are consumed or deteriorate through use
531210.000	Utilities - Water - Utilities - Water	Expenditures for water/sewage utility services from a private or public utility company
531220.000	Utilities - Gas - Utilities - Gas	Expenditures for gas utility services from a public or private utility company
531230.000	Electricity - Facilities - Electricity - Facilities	Expenditures for electric utility services from a private or public utility company
531231.000	Electricity - Street Lights - Electricity - Street Lights	Expenditures for electric utility services from a private or public utility company
531232.000	Electricity - Traffic Lights - Electricity - Traffic Lights	Expenditures for electric utility services from a private or public utility company
531270.000	Gasoline / Diesel - Gasoline / Diesel	Expenditures for gasoline and diesel fuel purchased in bulk or periodically from a gasoline service station
531300.001	Food - Meals	Expenditures for food used in various governmental activities including costs of catered meals
531300.002	Food - Replacement Meals	Expenditures for food used in various governmental activities including costs of catered meals
531400.000	Subscriptions and Publications - Subscriptions and Publications	Expenditures for books, textbooks, and periodicals available for general use, including reference books
531500.000	Inventory Items - Inventory Items	The cost of purchasing energy and goods and supplies for resale to the public to produce revenue
531510.000	Water - Inventory Change - Water - Inventory Change	The cost of inventory associated with providing water services.
531515.000	Sewer - Inventory Change - Sewer - Inventory Change	The cost of inventory associated with providing sewer services.
531520.000	Gas Purchased for Resale - Gas Purchased for Resale	The cost of purchasing gas for resale
531590.001	Other Supplies / Inventory - Water Meters	The cost of purchasing other inventory items for resale to the public
531590.002	Other Supplies / Inventory - Concession / Vending	The cost of purchasing other inventory items for resale to the public
531600.001	Small Equipment - Non-Tagged Items	Expenditures for items such as space heaters, coffee makers, office clocks and other small equipment
531600.002	Small Equipment - Tagged Items	Expenditures for items that are considered controlled assets, such as computers, laptops, etc.
531700.000	Other Purchased Items - Miscellaneous	Other supplies
531700.001	Other Purchased Items - Reimbursable Expenses	Other supplies
531701.000	Community Outreach - Community Outreach	Expenditures for items that are used for community outreach
<b>Capital Outlay</b>		
541000.001	Capital Outlay Projects - Project Development	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.002	Capital Outlay Projects - Facility Design / Bid Services	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.003	Capital Outlay Projects - Geotechnical	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.004	Capital Outlay Projects - Laboratory	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.005	Capital Outlay Projects - Survey	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.006	Capital Outlay Projects - Legal Services	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.007	Capital Outlay Projects - Construction Administration Svcs	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.008	Capital Outlay Projects - Resident Inspection Svcs	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.009	Capital Outlay Projects - Contracted Construction Costs	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.010	Capital Outlay Projects - City Furnished Materials	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.011	Capital Outlay Projects - Other	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.012	Capital Outlay Projects - Contingency	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541000.013	Capital Outlay Projects - Unspecified	Expenditures for acquiring capital assets, including land or existing buildings, site improvements and equip.
541100.001	Purchase of Land - Parcel	Expenditures for the purchase of land.

541100.002	Purchase of Land - Easement	Expenditures for the purchase of land.
541100.003	Purchase of Land - Survey and Appraisal	Expenditures for the purchase of land.
541100.004	Purchase of Land - Legal Services	Expenditures for the purchase of land.
541100.005	Purchase of Land - Land Agent Services	Expenditures for the purchase of land.
541100.007	Purchase of Land - Construction Administration Svcs	Expenditures for the purchase of land.
541200.000	Site Improvements - Site Improvements	Expenditures for acquiring improvements not associated with buildings.
541300.000	Buildings and Building Improvements - Buildings and Building Improv.	Expenditures for acquiring existings buildings.
541400.000	Infrastructure - Infrastructure	Infrastructure that the government build or for which the government assumed title.
542000.000	Machinery and Equipment - Machinery and Equipment	Expenditures for initial, additional, and replacement items of equipment such as machinery, furniture, etc.
542200.000	Vehicles - Vehicles	Expenditures for equipment used to transport persons or objects.
543000.000	Intangibles - Intangibles	Expenditures for assets having no physical substance, not in monetary form and that have a useful life.
543000.001	Intangibles - Master Plans & Studies	Expenditures for assets having no physical substance, not in monetary form and that have a useful life.
543000.002	Intangibles - Software	Expenditures for assets having no physical substance, not in monetary form and that have a useful life.
543000.003	Intangibles - Other	Expenditures for assets having no physical substance, not in monetary form and that have a useful life.
<b>Interfund/Interdepartmental Charges</b>		
551000.000	Indirect Cost Allocation - Indirect Cost Allocation	The allocation of expenditures to operating departments and division from the general fund.
552100.000	Self Funded Administrative Fees - Self Funded Administrative Fees	Costs of administration of self-funded insurance, including fees paid to third party administrators.
552200.001	Claims - Workers Compensation	Insurance claims costs for the self-funded insurance program.
552200.002	Claims - Liability	Insurance claims costs for the self-funded insurance program.
552200.003	Claims - Health	Insurance claims costs for the self-funded insurance program.
552200.004	Claims - Unemployment	Insurance claims costs for the self-funded insurance program.
552200.005	Claims - STD	Insurance claims costs for the self-funded insurance program.
<b>Depreciation and Amortization</b>		
561000.000	Depreciation - Depreciation	The recording of the periodic cost expiration of capital assets.
562000.000	Amortization - Amortization	The recording of the periodic cost expiration of intangible type assets.
<b>Other Costs</b>		
571001.001	Intergovernmental Expense - Hall County - Unspecified	Expenditures from on local government to another government entity.
571001.002	Intergovernmental Expense - Hall County - Jail Costs - Medical	Expenditures from on local government to another government entity.
571001.003	Intergovernmental Expense - Hall County - Jail Costs - Boarding	Expenditures from on local government to another government entity.
571001.004	Intergovernmental Expense - Hall County - Joint Fire Training Facility	Expenditures from on local government to another government entity.
571001.005	Intergovernmental Expense - Hall County - Capital	Expenditures from on local government to another government entity.
571002.001	Intergovernmental Expense - Gainesville BOE - Unspecified	Expenditures from on local government to another government entity.
571003.001	Intergovernmental Expense - State - Unspecified	Expenditures from on local government to another government entity.
571004.001	Intergovernmental Expense - Federal - Unspecified	Expenditures from on local government to another government entity.
572000.002	Payments to Other Agencies - Keep Hall Beautiful	Expenditures for payments to other agencies.
572000.003	Payments to Other Agencies - CASA Program	Expenditures for payments to other agencies.
572000.004	Payments to Other Agencies - Gainesville - Hall 96	Expenditures for payments to other agencies.
572000.005	Payments to Other Agencies - Children at Play	Expenditures for payments to other agencies.
572000.006	Payments to Other Agencies - Gainesville CVB	Expenditures for payments to other agencies.
572000.007	Payments to Other Agencies - Unspecified	Expenditures for payments to other agencies.
572000.008	Payments to Other Agencies - GMRDC	Expenditures for payments to other agencies.
572000.009	Payments to Other Agencies - N.E.T.E.N.	Expenditures for payments to other agencies.
573000.001	Payments to Others - Monthly Pension Benefits	Expenditures for payments to individuals and others (e.g., local government single employer pension)
573000.002	Payments to Others - Pension Refunds	Expenditures for payments to individuals and others (e.g., local government single employer pension)
573000.003	Payments to Others - Unspecified	Expenditures for payments to individuals and others (e.g., local government single employer pension)
574000.000	Bad Debt Expense - Bad Debt Expense	Expenses for write off of bad debts in proprietary funds
579000.000	Contingency - Contingency	An account used for budgetary purposes only.
<b>Debt Services</b>		
581100.000	Bonds - Principal - Bonds - Principal	Expenditures for periodic principal maturities of general obligation and revenue bonds
581100.001	Bonds - Principal - TWS BUILDING	Expenditures for periodic principal maturities of general obligation and revenue bonds
581200.000	Capital Lease - Principal - Capital Lease - Principal	Expenditures for capital leases
581300.000	Other Debt - Principal - Other Debt - Principal	Expenditures for principal on general long-term debt other than bonds or capital leases
582100.000	Bonds - Interest - Bonds - Interest	Periodic interest payments on general obligation and revenue bonds
582100.001	Bonds - Interest - TWS BUILDING	Periodic interest payments on general obligation and revenue bonds
582200.000	Capital Lease - Interest - Capital Lease - Interest	Interest payments on capital leases
582300.000	Other Debt - Interest - Other Debt - Interest	Interest payments on tax anticipation notes and general long-term debt other than bonds or capital leases
583000.000	Fiscal Agent's Fees - Fiscal Agent's Fees	Expenditures made to financial institution for services rendered in paying interest and redeeming debt
584000.000	Bond Issue Costs - Bond Issue Costs	Payments to bond underwriters, legal fees, and other costs associated with bond issuance
584000.001	Bond Issue Costs - TWS BUILDING	Payments to bond underwriters, legal fees, and other costs associated with bond issuance
585000.000	Advance Refunding Escrow - Advance Refunding Escrow	Payments made to an escrow agent from sources other than refunding proceeds

585000.001	Advance Refunding Escrow - REGIONS BANK	Payments made to an escrow agent from sources other than refunding proceeds
<b>Other Financing Uses</b>		
611100.000	Transfer to General Fund - Transfer to General Fund	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611201.000	Transfer to Community Service Center - Transfer to Community Service Ce	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611202.000	Transfer to Cemetery - Transfer to Cemetery	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611210.000	Transfer to Confiscated Assets - Transfer to Confiscated Assets	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611220.000	Transfer to Grants - Transfer to Grants	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611221.000	Transfer to HUD Grants - Transfer to HUD Grants	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611222.000	Transfer to HUD Revolving Loan - Transfer to HUD Revolving Loan	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611230.000	Transfer to Economic Development - Transfer to Economic Development	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611251.000	Transfer to Government Access Cable - Transfer to Government Access Ca	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611271.000	Transfer to Tax Allocation Districts - Transfer to Tax Allocation Distr	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611275.000	Transfer to Hotel / Motel Tax - Transfer to Hotel / Motel Tax	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611285.000	Transfer to Impact Fee - Transfer to Impact Fee	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611286.000	Transfer to Information Technology - Transfer to Information Technolo	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611290.000	Transfer to Parks and Recreation - Transfer to Parks and Recreation	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611295.000	Transfer to Communications and Tourism - Transfer to Communciations and T	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611308.000	Transfer to Capital Projects - DWR - Transfer to CP - DWR	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611320.000	Transfer to Capital Projects - SPLOST - Transfer to CP - SPLOST	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611340.000	Transfer to Capital Projects - Grants - Transfer to CP - Grants	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611350.000	Transfer to Capital Projects - Governmental - Transfer to CP - Governmental	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611390.000	Transfer to Capital Projects - Parks and Recreation - Transfer to CP - Parks & Rec	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611400.000	Transfer to Debt Service - Transfer to Debt Service	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611505.000	Transfer to Water and Sewer - Transfer to Water and Sewer	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611540.000	Transfer to Solid Waste - Transfer to Solid Waste	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611550.000	Transfer to Airport - Transfer to Airport	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611595.000	Transfer to Chattahoochee Golf Course - Transfer to Chattahoochee Golf C	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611610.000	Transfer to General Insurance - Transfer to General Insurance	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611620.000	Transfer to Life and Health Insurance - Transfer to Life and Health Ins	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611630.000	Transfer to Vehicle Services - Transfer to Vehicle Services	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611711.000	Transfer to Community Trust - Transfer to Community Trust	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611712.000	Transfer to Gainesville Board of Education - Transfer to GBOE	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611713.000	Transfer to Gainesville Housing and Neighborhood Development	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611745.000	Transfer to Municipal Court - Transfer to Minicipal Court	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
611775.000	Transfer to Employee Pension Trust - Transfer to Employee Pension Tru	Financial outflows to other funds of the government reporting entity that are not classified as interfund services
613000.000	Payments To Refunded Bond Escrow Agent from Debt Issuance	Payments to an escrow agent from advance refunding bond proceeds to be placed in a trust
615000.000	Discount on Bonds Issued - Discount on Bonds Issued	Adjustment in the interest rate that reflects the difference between the present value and face amount