



**FY 2011
Approved
Budget**



Electronic versions of the
FY 2011 Approved Budget
can be found online at
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City of Roswell
FY 2011 APPROVED BUDGET
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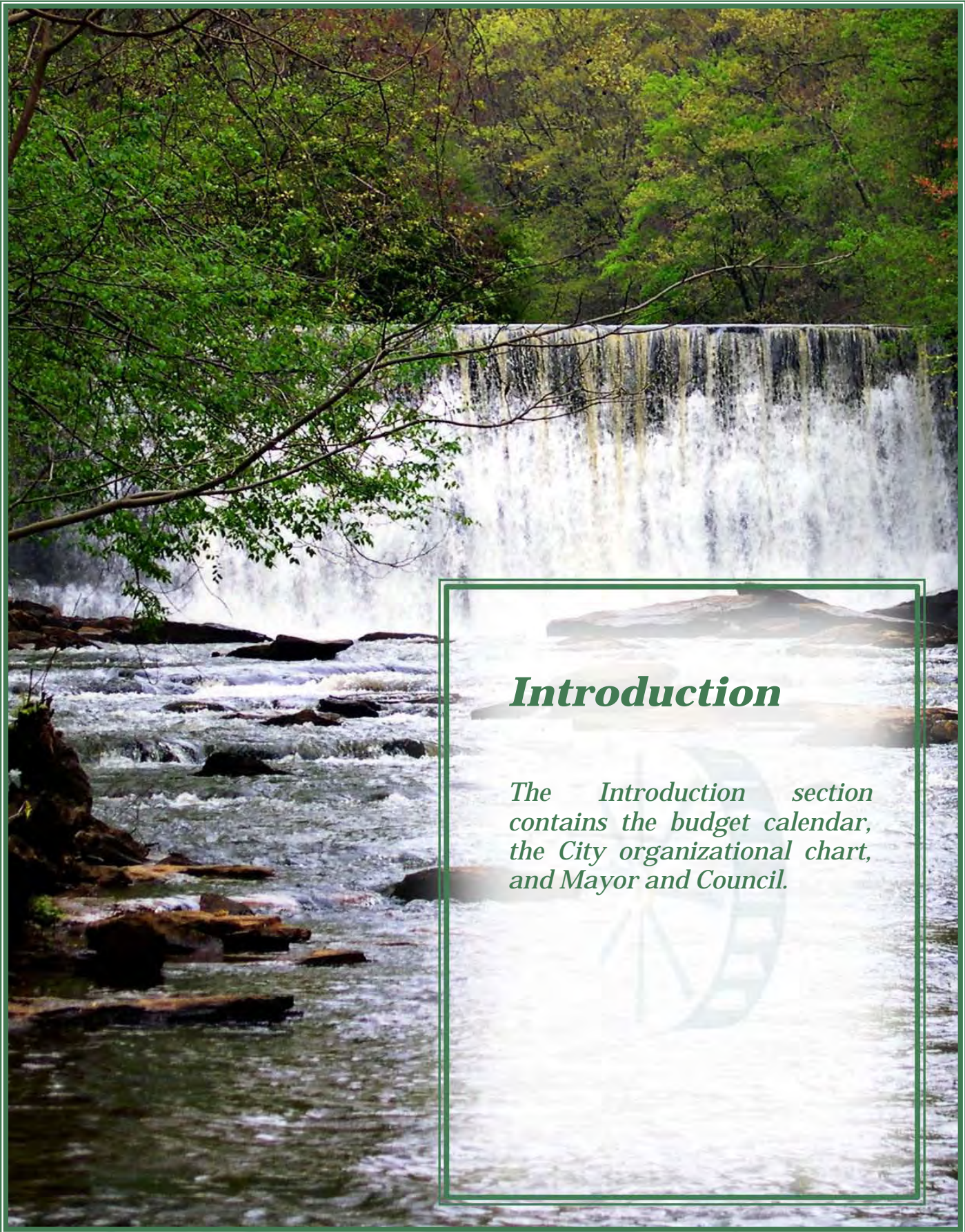
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Introduction

The Introduction section contains the budget calendar, the City organizational chart, and Mayor and Council.

FY 11 BUDGET CALENDAR

NOVEMBER						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

- City Staff Meetings
- Mayor & City Council Meetings

11/24 - Departmental Scorecard handed out
 11/30 - Handout prelim budget forms to Depts (Rev, Year End Est)

DECEMBER						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

12/18 - Departmental Scorecard due
 12/28 - Department FY11 Revenues, FY10 Year End Expenditure Estimates due

JANUARY						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

Budget Staff / Dept Liason Meetings every Thursday

01/11 - Mayor & City Council Work Session - Economic Update & FY 2011 Budget Discussion
 01/20 - Mayor & City Council Mid-Year Budget Review
 01/21 - Budget Kickoff for Staff

FEBRUARY						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28						

02/19 - FY 11 Budget Requests due from Departments

MARCH						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

03/01 - 03/05 - Budget Staff Meetings with Departments

03/24 - Management Team Budget Review
 03/29 - Mayor & City Council Budget Work Session

APRIL						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

04/12 - FY 11 Budget Workbook to Mayor

04/26 - Mayor & City Council Budget Work Session

MAY						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

5/3 - FY 11 Proposed Budget presented to Council
 5/10 - FY 11 Proposed Budget presented to Council
 5/10 - Mayor & City Council Budget Work Session (immediately following Council Meeting)
 05/11 - 05/14 - Meetings with Council: Budget Review
 05/18 - Mayor & City Council Budget Work Session - (5:00 pm)
 05/24 - Mayor & City Council Budget Work Session
 05/27 - Mayor & City Council Budget Work Session - (5:00 pm)

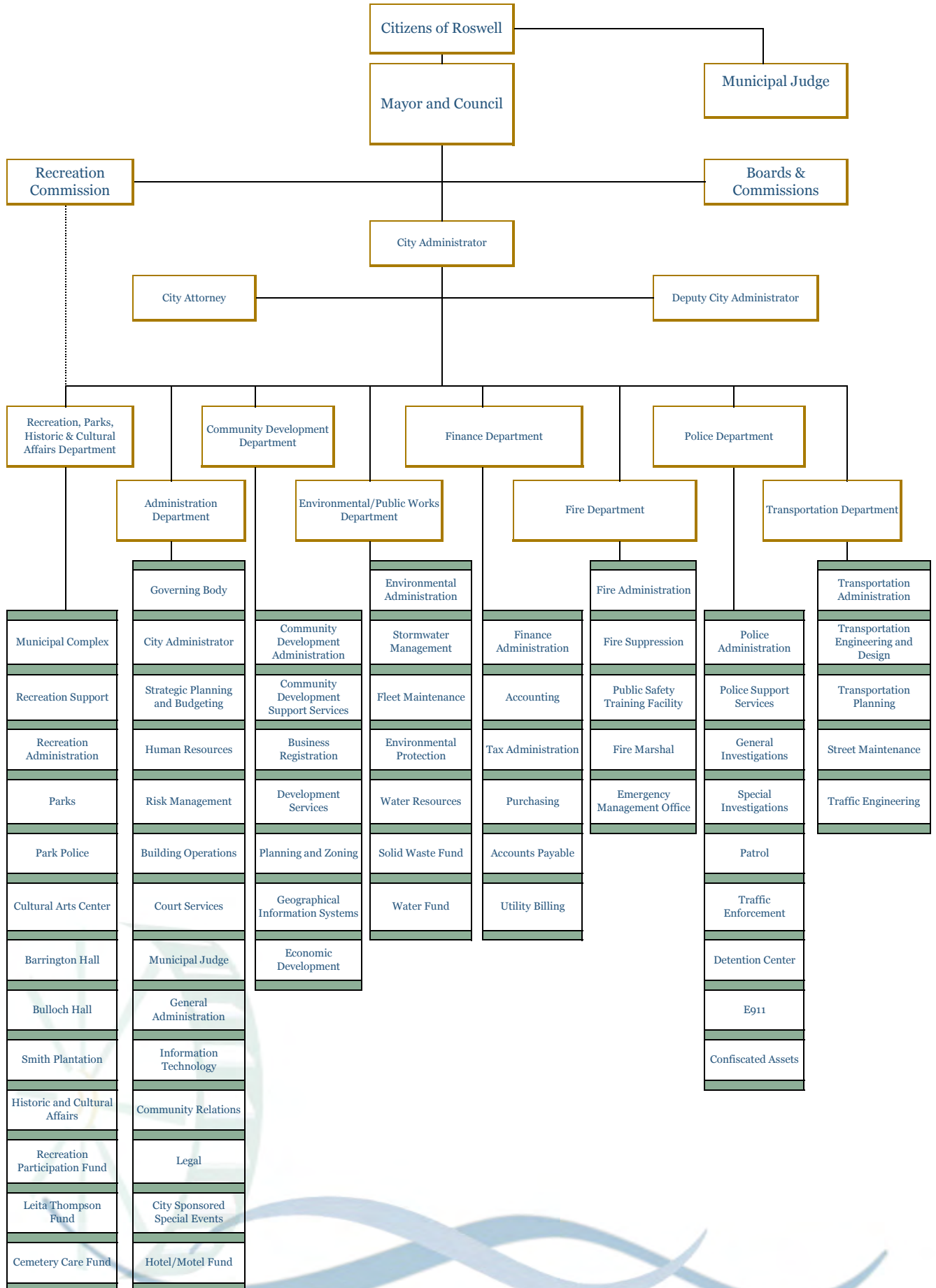
JUNE						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

06/02 - Mayor & City Council Budget Work Session - (5:00 pm)
 06/07 - Budget Reading/Millage Rate Hearing (Special Called Public Hearing - 6:30 pm)
 06/14 - Millage Rate Hearing (Special Called Public Hearing - 7:00 pm)
 06/21 - Budget Reading/Millage Rate Hearing (Special Called Public Hearing - 7:00 pm)

JULY						
S	M	T	W	T	F	S
				1	2	3

07/01 - FY 11 begins

Organizational Chart





Pictured from left: Councilperson Dr. Betty Price, Councilperson Nancy Diamond, Councilperson Jerry Orlans, Mayor Jere Wood, Councilperson Rich Dippolito, Councilperson Becky Wynn, and Councilperson Kent Igleheart

***City Administrator
Deputy City Administrator***

***Kay Love
Michael Fischer***

Department Heads

***Alice Wakefield
Julia Luke
Ricky Spencer
Edwin Williams
Stuart Moring
Joe Glover
Steve Acenbrak***

***Community Development
Finance
Fire
Police
Public Works/Environmental
Recreation and Parks
Transportation***



Message from the Mayor **2010-2011 Budget**

The City of Roswell remains in sound financial condition, with \$27 million in reserves despite two consecutive years of falling revenue.

We expect general fund revenues to fall a gain this year from \$56,400,000 to \$55,900,000. To offset this decline and balance the budget, I am proposing additional cuts. The biggest cut, \$113,000, will be in our Community Development Department, which has seen a large drop in new construction and demand for its services. I am also proposing a \$150,000 cut in subsidies to recreation programs, but this is offset by an increase of \$150,000 in the Recreation and Parks maintenance budget.

Not all departments are experiencing cuts. Three new battalion commanders have been added to improve the operation of our Fire Department.

There will be no tax increase this year. Roswell will continue to have the lowest operating property tax millage rate in North Fulton County.

Thanks to the hard work of our City employees, and conservative fiscal management by our City Council, Roswell will continue to offer the highest level of City services at the lowest cost per capita in North Fulton County.



Handwritten signature of Jere Wood in black ink.

Mayor Jere Wood

Message from the City Administrator

FY 2011 Budget

Mayor and Council:

The Fiscal Year (FY) 2011 budget reflects the City of Roswell's continued efforts to flex to the evolving conditions of the economy. This budget is consistent with the goals of Roswell and it reflects the conservative principles utilized in making decisions during the budget process. The principles of the FY 2011 budget are:

- Balanced Budget: Revenues \geq Operating Expenditures + Maintenance Capital
- Use of General Fund Reserves for One Time Capital, Road Reconstruction and Vehicles
- No Millage Rate Increase
- Maintain General Fund fund balance \geq 3 months operating expenditures
- Maintain or Improve Current Level of Services

The FY 2011 budget has been developed within the framework of the delivery of high quality services to the citizens of Roswell while meeting the budget principles. General Fund Revenues are Approved to be \$584,865 or 0.9% below FY 2010. The Source of All Funds for FY 2011 totals \$107,709,263 which is a decrease of \$3,172,619 from the FY 2010 Approved Budget of \$110,881,882. Salaries and benefits represent the largest source of expenditures for the City at \$49,587,527 or 46%. The amount is an increase of \$492,326 over the previous fiscal year. Operating Expenditures account for \$24,083,995 or 23% of the total Approved budget and is an increase of \$2,024,153.

Roswell has enjoyed a stable and diverse digest which allows the city to maintain a millage rate of 5.455 for FY 2011. The millage rate includes 4.059 for maintenance and 1.396 for debt service. This budget represents the City's commitment to provide the highest level of services within available resources to our residents while holding the line on taxes.

Budget Planning Process

The FY 2011 budget is a reflection of how the City has changed over the last several years and as a result the FY 2011 budget included significant participation at all levels of the organization. The City conducted monthly work sessions in which the Mayor and Council were made aware of changes to the staff working budget. The City's Management Team, comprised of department heads was included at all phases of the budget and in preparing the budget working papers.

In December, departments were asked to review revenue projections and estimated expenditure budgets. The revenue projections are estimated by the departments and then

the estimates are refined later in the budget process as more information is available on the current year. Departments were encouraged to be realistic on estimating expenditure budget to reflect actual needs.

For FY 2011, review of all expenditures and the workings of each department were examined. The Recreation, Parks, Historic and Cultural Affairs Department activities were reviewed to place expenditures in the Recreation Participation fund created to monitor the revenues and expenditures related to that function. The special event activities that benefit all citizens were moved into general fund.

The Internal Service Funds will complete the final phase of implementation in FY 2011 to include all direct costs of the program by moving program costs into the each fund. Three employees and all other costs associated were moved in Group Benefits Fund, Risk and Liability Fund, and Workers Compensation Fund.

The workload associated with the downturn economy was also evaluated for FY 2011. The Community Development Department was reviewed and a reorganization was worked on by the department and the elected officials. The level of services and staffing were considered and reorganization was implemented.

The budget development process included:

- Budget Overview and Economic Update was presented to Mayor and Council on January 20, 2010
- Budget kickoff meeting was held with department heads and staff on January 21, 2010;
- Weekly meetings between the Office of Strategic Planning and Budgeting and the Departments were held as the Departments developed their requests;
- Department Budget Requests were due on February 19, 2010;
- The All Funds Budget was organized, evaluated and the City Administrator, Deputy City Administrator and the Office of Strategic Planning and Budgeting staff met with the Departments to evaluate their requests;
- On March 29, 2010 a Mayor and Council Work Session was held to discuss current Fiscal Year conditions and to provide an overview of the status of the FY 2011 budget development;
- April 26, 2010 Mayor and Council Work Session indicated a preliminary balanced budget;
- May 3, 2010 Mayor and Council were presented a budget workbook;
- May 10, 2010 the Mayor presented his FY 2011 proposed budget;
- Mayor and Council Work Sessions were on May 18th, May 24th, May 27th, and June 2nd;
- At June 7th, June 14th and June 21st council meetings, the FY 2011 Proposed Budget and Millage Rate were read and public comment invited;
- Budget ordinance Millage Rate were passed on June 21st ;and
- Fiscal Year 2011 began on July 1, 2010.

Budget Revenue

The FY 2011 Approved Source of Funds is \$107,709,263 which is a decline of \$3,172,619 from the FY 2010 Approved Budget. The major changes from FY 2010 to FY 2011 include:

- A decline in General Fund Fines and Forfeitures of \$552,000; and
- A decline of \$340,000 in business type taxes.

All Funds	FY 2010 Actual	FY 2011 Approved	Percent Change
Property Tax	\$25,925,100	\$25,980,100	1%
Sales Tax	\$18,000,000	\$18,200,000	1%
Franchise, Alcohol, Business / Insurance Taxes	\$12,350,000	\$12,010,000	-5%
Licenses & Permits	\$1,180,200	\$1,040,375	-12%
Intergovernmental	\$85,000	\$85,000	0%
Charges for Service - External	\$19,035,858	\$19,147,793	1%
Charges for Service - Internal	\$3,788,571	\$3,050,481	-19%
Fines & Forfeitures	\$3,297,000	\$2,745,000	-17%
Interest Income	\$625,100	\$483,600	-23%
Miscellaneous Revenues	\$121,500	\$126,600	4%
Transfers In	\$11,061,183	\$10,074,193	-9%
Employee Contribution	\$200,000	\$630,000	215%
Employer Contribution	\$5,738,000	\$6,072,407	6%
Use of Reserves	\$9,474,370	\$8,063,714	-15%
Total	\$110,881,882	\$107,709,263	-3%

Budget Expense

The total Approved expenditures is \$107,347,042 which is a decline of \$930,129 or 0.9% percent. The major changes from FY 2010 to FY 2011 include:

- The addition of three Battalion Chiefs for the Fire Department to implement Phase I of Fire Department Reorganization along with the elimination of the Deputy Chief of Logistics position;
- A reorganization in the Community Development Department resulting in a net decrease of four positions;
- \$1,605,972 for Maintenance Capital and \$7,063,147 for one time capital;

Use of Funds by Fund	FY 2010 Approved	FY 2011 Approved
General Fund	\$63,405,210	\$63,092,471
Solid Waste Fund	\$10,048,000	\$9,621,231
Debt Service Fund	\$6,188,529	\$6,407,100
Group Benefits	\$7,638,000	\$6,843,033
Participant Recreation Fund	\$3,948,041	\$4,933,348
Water Fund	\$4,319,158	\$3,459,379
E911	\$1,508,279	\$1,586,541
Capital Projects	\$7,661,000	\$9,012,339
Risk Management	\$1,050,000	\$863,393
Confiscated Assets	\$296,529	\$554,570
Worker's Comp	\$1,273,050	\$446,350
Hotel/Motel	\$515,509	\$441,187
Leita Thompson	\$62,500	\$62,500
Cemetery Care	\$23,500	\$23,500
Soil Erosion	\$100	\$100
Impact Fee	\$339,615	\$0
Total	\$108,277,171	\$107,347,042

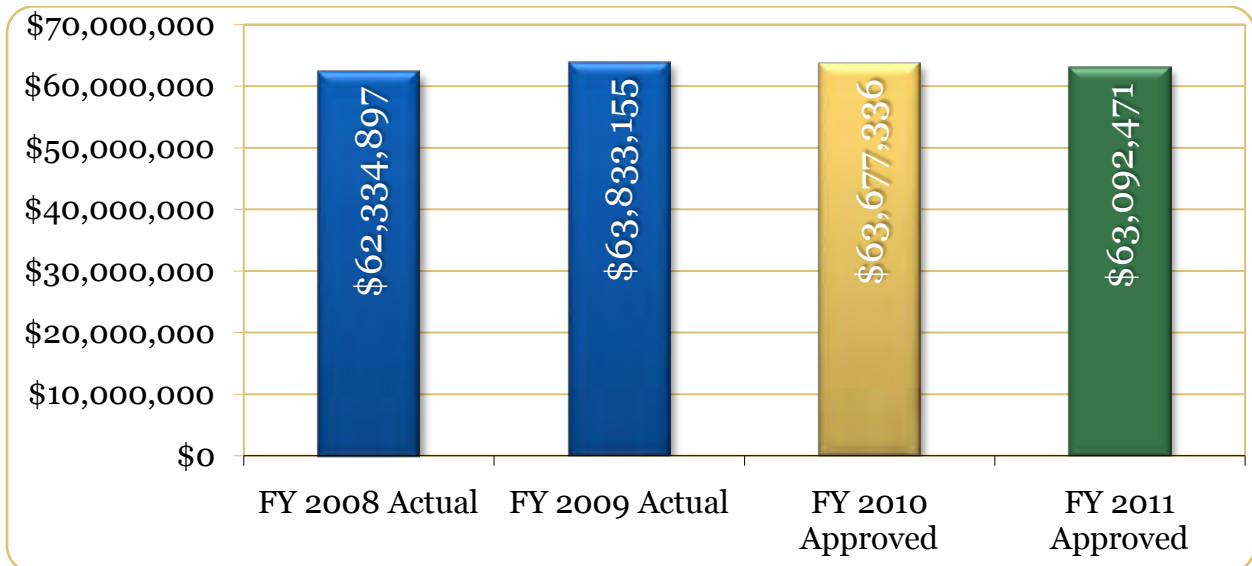
Operating Changes

The FY 2011 budget includes a reorganization in the Community Development, increased costs for electricity related to Streetlights, and additional personnel for the Fire Department.

IT Maintenance increase on current agreements:	\$5,222
ESRI - SGELA (unlimited users - GIS system info,):	\$28,465
Education and Training:	\$10,820
Codification of Zoning Ordinance updates:	\$3,000
Professional Dues and Fees:	\$2,436
Proactive Economic Development tool - "Constant Contact":	\$7,665
Increase for Storm Water if Utility not implemented:	\$20,500
Collection fees - delinquent red-light camera fees:	\$35,000
Loomis Fargo services - cost increase:	\$900
Hybrid Fire Department - Phase 1 (3 Battalion Officers):	\$292,500
Police - Career Development Plan:	\$30,000
Police Laptop Maintenance:	\$15,000
Indoor Firing Range fees;	\$10,000
Vehicle weapon mounts for rifles/shotguns:	\$11,000
Move Special Events from Recreation Participation Fund:	\$80,000
Historical Homes Maintenance:	\$42,000
Synchro 7 (roadway capacity analysis software) - additional license:	\$2,200
Increase in electricity - streetlights:	\$130,000
Increase in additional Park Maintenance:	\$150,000
Community Development Restructuring:	(\$113,469)
Add / Delete List Changes:	(\$60,100)
Cost of Doing Business:	\$703,139

General Fund Revenues

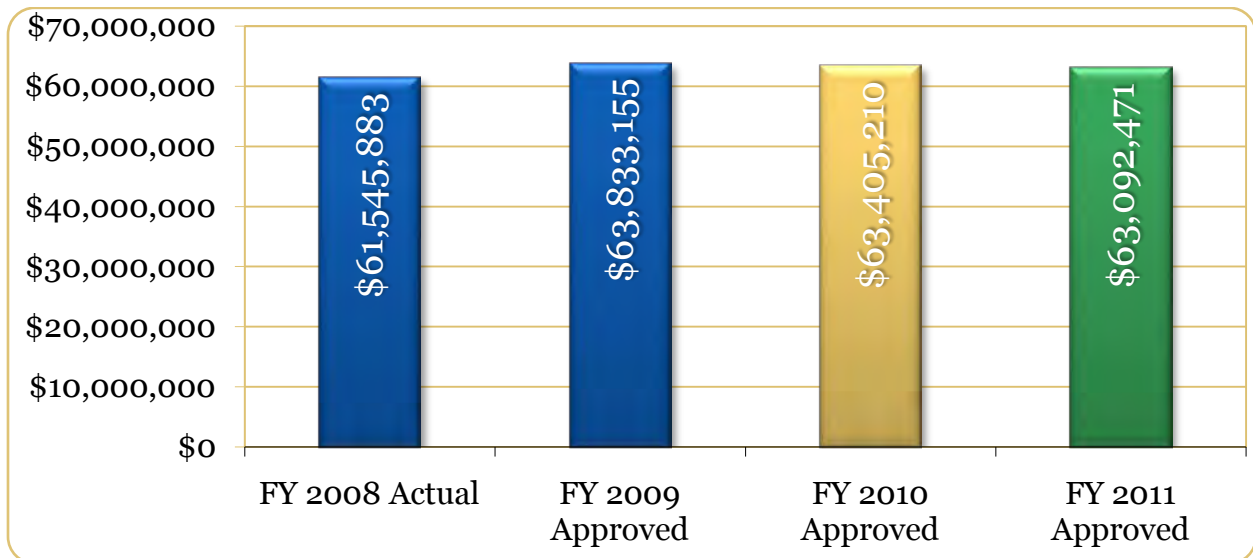
	FY 08 ACTUAL	FY 09 ACTUAL	FY 10 APPROVED	FY 11 APPROVED
SOURCES OF FUNDS				
Property taxes	\$17,265,152	\$18,848,057	\$19,025,100	\$19,600,100
Sales and use taxes	\$21,368,563	\$18,020,307	\$18,000,000	\$18,200,000
Business Taxes	\$12,532,387	\$12,893,198	\$12,025,000	\$11,510,000
Intergovernmental	\$710,256	\$960,472	\$85,000	\$85,000
Licenses and permits	\$1,641,569	\$1,294,871	\$1,176,200	\$1,036,625
Charges for services	\$1,696,060	\$1,619,063	\$2,282,321	\$2,319,288
Fines and forfeitures	\$4,508,111	\$3,175,128	\$3,267,000	\$2,715,000
Interest income	\$2,031,715	\$1,046,744	\$500,000	\$400,100
Miscellaneous	\$560,340	\$205,579	\$35,300	\$50,300
Transfers In	\$20,745	\$0	\$1,700,000	\$0
Current Year Revenues	\$62,334,897	\$58,063,419	\$58,095,921	\$55,916,413
Fund Balance				
Appropriation - Use of Reserves	\$0	\$5,769,746	\$5,581,415	\$7,176,058
Total	\$62,334,897	\$63,833,165	\$63,677,336	\$63,092,471



The FY 2011 General Fund revenue estimates total \$63,092,471. These estimates are based on a combination of an analysis of actual collections for the past three years while factoring in current economic conditions. Property tax is estimated similar to last year's approved number. The Approved sales tax amount is \$200,000 more than in FY 2010. The FY 2011 sales tax number is based on the actual collection amount in FY 2010 and the current economy. Franchise, Alcohol, Business/Insurance taxes decreased \$515,000 due to the economic slowdown. In FY 2010, the Transfer In was a onetime transfer from Group Insurance Fund to Risk and Liability and Workers Compensation.

General Fund Expenditures

	FY 08 ACTUAL	FY 09 ACTUAL	FY 10 APPROVED	FY 11 APPROVED
USES OF FUNDS				
Administration	\$7,781,469	\$7,869,089	\$8,451,821	\$7,900,437
Community Development	\$3,534,854	\$3,698,776	\$3,475,125	\$3,418,727
Environmental/Public Works	\$1,548,497	\$1,698,177	\$1,950,396	\$1,947,367
Finance	\$2,266,544	\$2,424,313	\$2,445,195	\$2,441,111
Fire	\$5,250,597	\$5,780,374	\$5,936,230	\$6,156,417
Police	\$14,892,416	\$15,675,053	\$15,988,397	\$16,321,270
Recreation and Parks	\$10,512,064	\$10,068,447	\$10,018,189	\$10,156,761
Transportation	\$5,649,505	\$5,824,759	\$5,928,674	\$6,079,262
City-Wide Expenditures	\$10,109,936	\$10,794,176	\$9,211,183	\$8,669,119
Total Expenditures	\$61,545,883	\$63,833,165	\$63,405,210	\$63,092,471



The General Fund Approved Budget for FY 2011 was reduced by \$7,488,797. Reductions include: restructuring Community Development; budgeting \$505,000 in vacancy savings, and the removal of \$343,000 of FY 2010 on e-time operating costs. Cost of Doing Business initiatives total \$446,121, maintenance of the City's assets totals \$1,756,079. This funding allows the City to accomplish the objectives stated in the department budgets. In FY 2010, \$1,700,000 of the city-wide expenditures was a onetime transfer from Group Insurance Fund to Risk and Liability and Workers Compensation.

Departmental Budgets

Administration

Approved budget: \$7,900,437

What We Expect to Accomplish

The Administration Department objectives for FY 2011 will continue to support all of the City's Strategic Goals. Focus on ethics regarding our people and practices by regularly reviewing and discussing various ethical scenarios. Explore areas and implement activities to continue the sustainability efforts of the City, by providing research and information into the establishment of a alternative fuels for our City's vehicles. Continue to design and develop a centralized customer information response center to provide a responsive delivery of quality services to our citizens. The information response center will integrate into the city wide Enterprise Resources Program (ERP) as a component of many technological enhancements which will greatly increase the responsiveness and efficiencies of the City operations. The Facilities Condition Assessment Program (FCA) will be expanded to include the remaining 44 facilities identified as City structures. These facilities will be assessed as to their physical condition and a plan developed for ongoing operations, maintenance and repairs to insure the citizens of Roswell an active lifestyle and culture well into the future. Continuity of Operations (COOP) is a major focal point for the Administration Department. Conduct regular reviews and updates to the COOP plan to always improve our ability to serve the citizens in emergencies.

Salaries and Benefits Highlights...

- Transferred three FTEs from General Fund to Internal Service Funds: \$241,404

Operating Budget Highlights...

- Removed Municipal Election expenses: \$310,000

Capital Budget Highlights...

- Citywide Facilities Maintenance: \$915,972

Community Development

Approved budget: \$3,418,727

What we expect to accomplish

The Department will continue to strive to provide exceptional customer service. These expected accomplishments will further support the Cities' Strategic Goals: Promote a well Designed Community and III Emphasize a responsive Delivery of Quality Services. Initiate the 2030 Comprehensive Plan. Implement the recommendations of the Lean Kaizen Event to streamline the Land Development Process. Use the Lean Kaizen techniques to make improvements in our other permitting processes. Continue to work with the Groveway Community to facilitate the results of the Groveway Charrette. Update the Historic District Design Guidelines with the assistance of the Georgia State University. Focus on Economic Development. Look at a potential urban redevelopment plan for consideration of Tax Allocation District Funding, Opportunity Zone Program, and Marketing. Work with ERP Contractors to address mission critical systems throughout the City in a non overall effort to improve internal efficiency thus providing improved and enhanced customer service to all citizens of Roswell.

Salaries and Benefits Highlights...

- Reorganization of Department (\$204,440)

Operating Budget Highlights...

- ESRI – SGELA – unlimited Citywide license \$50,000
- “Constant Contact” subscription for proactive Economic Development \$7,665

- Increase in Training and Dues \$12,116
- Strategic Economic Development Plan \$120,000
- Other Operating Changes (\$51,700)

Capital Budget Highlights...

- ADA Compliance City Buildings \$25,000

Environmental/Public Works

Approved budget: \$1,947,367

What we expect to accomplish

The Environmental/Public Works Department objectives for FY 2011 will support City Strategic Goal II.- Sustain and Protect the City's Resources and City Strategic Goal III.-Emphasize a Responsive Delivery of Quality Services. Change out the Parks fuel tanks with more efficient systems and have them tied into our City Fleet maintenance database. Continue to look at alternative fuels for the City Fleet. Ensure that City vehicles and equipment are maintained to the highest standards. Complete the Community Rating System (CRS) 5-year update and improve the program rating to reduce the cost of flood insurance for residents. Complete Watershed Improvement Plans (WIP), in accordance with the Metro North Georgia Water Planning District, for all five impaired streams as well as a combined City-wide Plan. Establish city-wide floodplain criteria for evaluation of properties and storm water capital project priorities. Initiate Septic Tank Elimination Program. Explore a City Wide motor pool system to create more efficient and sustainable Fleet vehicle use.

Salaries and Benefits Highlights...

- None

Operating Budget Highlights...

- Increase for storm water maintenance: \$20,500

Capital Budget Highlights...

- Repaving parking lot at 105 Dobbs Drive \$146,000
- Laurel Lake Drive pipe replacement \$200,000
- Riverside Rd @ Martin Rd Culvert replacement \$200,000
- 1261 Riverside Rd pipe replacement \$85,000
- Security Gate at 105 Dobbs Dr \$15,000

Finance

Approved budget: \$2,441,111

What we expect to accomplish

Increase the percentage of recycled office products purchased from 33% to 40%. Develop and present the P-Card training program. Close the City's monthly financial books by the 15th of the following month. Encourage staff to receive their college degrees and obtain the various certifications offered in the fields of governmental finance. Implement an improved financial software system. Move hard copy forms and handouts to an electronic format.

Salaries and Benefits Highlights...

- None

Operating Budget Highlights...

- None

Capital Budget Highlights...

- None

Fire

Approved budget: \$6,156,417

What we expect to accomplish

The Fire Department objectives for FY 2011 will support City Strategic Goal III. Emphasize a Responsive Delivery of Quality Services and Goal V. Maintain a Safe and Secure Environment for People and Property, and Provide a Prepared Response to All Emergencies. Maintain the staffing of seven fire engines with three people, two rescue trucks with two people and a Battalion Officer every day for a total staffing of 25 personnel. Expand the Fire Safety Education Program to increase the number of fire safety education student contacts utilizing the fire safety trailer at different venues. Explore various organizational changes to transform the fire department from part time to full time staffing. Continue to decrease response times without jeopardizing response safety. Expand continuing education courses for all public safety personnel at the RAPSTC. Make every effort to minimize firefighter injuries. Prepare for an ISO evaluation in 2016.

Salaries and Benefits Highlights...

- Add Three Battalion Officers: \$292,500
- Elimination of one position: (\$62,100)

Operating Budget Highlights...

- None

Capital Budget Highlights...

- Replace Cardiac Monitors: \$60,000

Police

Approved budget: \$16,321,270

What we expect to accomplish

The Police Department's expectations are consistent with City Goal III "Emphasize a Responsive Delivery of Services." Provide firearms training at a local indoor firing range. Enhance criminal investigation capability. Provide for improved safety of our officers through training and equipment.

Salaries and Benefits Highlights...

- Salary Adjustments to current Roster: \$96,873
- Career Development Plan: \$30,000

Operating Budget Highlights...

- Indoor Firing Range Fees: \$10,000
- Vehicle weapon mounts for riffles/shotguns: \$11,000

Capital Budget Highlights...

- In Car Video Camera Replacement Program, Cameras: \$35,500
- Replacement of Mobile Data Terminals MDT: \$145,000
- Digital video system for motorcycles: \$48,000
- Upgrade communication building @ water tower: \$45,000

Recreation, Parks, Historic and Cultural Affairs

Approved budget: \$10,231,761

What we expect to accomplish

The Recreation, Parks, Historic & Cultural Affairs Department will continue to support the goals of the City of Roswell, specifically the goal: IV. Celebrate our History, Culture, Heritage and Character. Complete Roswell River Walk from Azalea Drive to Nature Center. Construct Spray Ground at East Roswell Park. Install new filtration system at Roswell Area Park Pool. Construct new community garden at East Roswell Park. Purchase new school type bus for use by various programs. Expenditures and Employees transferred from General Fund to more accurately show the expense of the Recreation Participation Fund.

Salaries and Benefits Highlights...

- Moved 19 Program Related FTEs to Recreation Participation Fund: \$1,211,854

Operating Budget Highlights...

- Supplement Recreation Participation Fund by: \$1,061,854
- Increase Recreation Operations and Maintenance by: \$150,000
- Moved Special Events from Recreation Participation Fund to GF: \$80,000

Capital Budget Highlights...

- General Maintenance: \$75,000
- New Supports Under Smith Plantation: \$8,500
- Backflow Preventers: \$75,000
- Remove Concrete Pad for ADA Parking - Smith Plantation: \$10,000
- Retaining Wall Repairs: \$40,000
- Skid Steer Loader (Bobcat): \$48,000
- Wood Chipper: \$26,000
- New Supports Under Bulloch Hall: \$8,500

Transportation

Approved budget: \$6,079,262

What we expect to accomplish

The Transportation Department objectives for FY 2011 support City Strategic Goal I. –Promote a Well Designed Community and City Strategic Goal III. – Emphasize a Responsive Delivery of Quality Services. Complete construction of Holcomb Bridge Road Sidewalks. Complete construction of the Crabapple/Rucker intersection improvement. Complete construction of the Midtown Roswell Streetscape. Complete construction of Grimes Bridge/Norcross/Warsaw roundabout intersection improvement. Complete the development of the North Fulton Comprehensive Transportation Plan. Complete Oak Street Streetscape Phase I. Begin construction of the SR9/SR140 Intersection Improvement. Begin design and construction of several MARTA offset projects. Complete construction of Swaybranch Drive connectivity project.

Salaries and Benefits Highlights...

- None

Operating Budget Highlights...

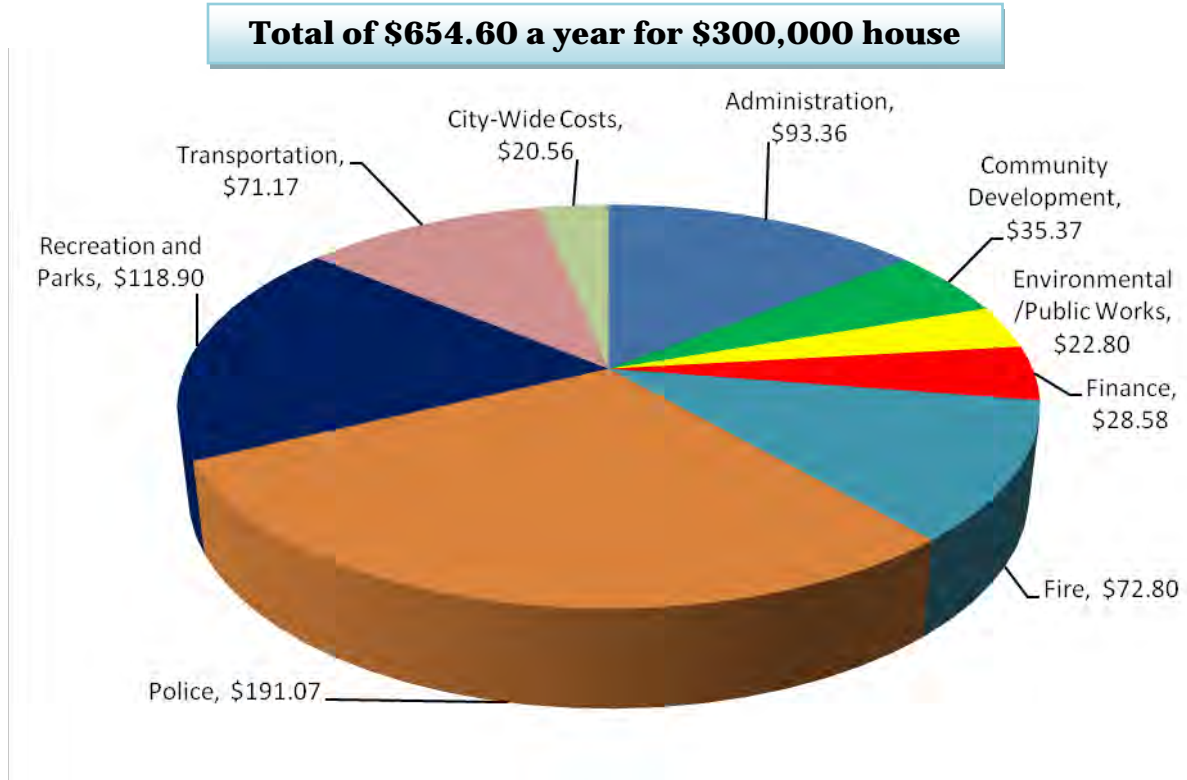
- Increase in electricity: \$130,000
- Increase Education, Travel and Training: \$6,402

Capital Budget Highlights...

- Road Safety Program \$210,126
- Bridge Maintenance Program \$25,000

Average Homeowners' Costs

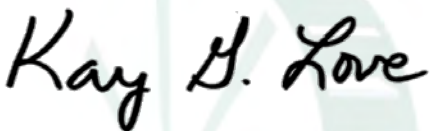
The chart below illustrates the yearly cost in property taxes to the owner of a house valued at \$300,000 in the City of Roswell.



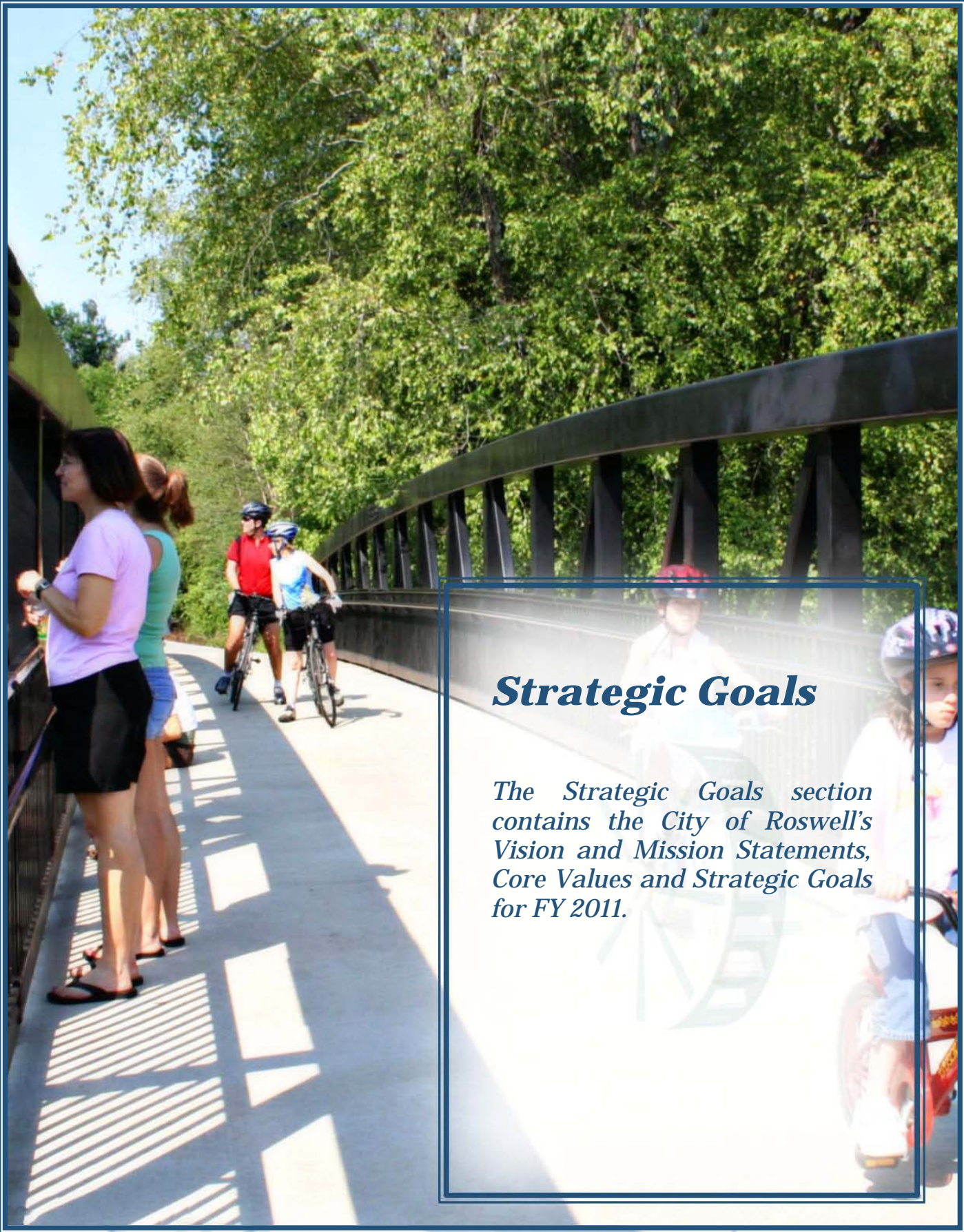
Conclusion

This budget illustrates the City's dedication to providing the highest level of services within available resources while maintaining Roswell's tradition of sound fiscal policies. I would like to say "Thank You" to the City of Roswell staff members for their efforts in this year's budget process and for their continued commitment to excellence. I look forward to the opportunity to discuss the FY 2011 budget more fully with the Mayor and Council.

Sincerely,



Kay G. Love, City Administrator



Strategic Goals

The Strategic Goals section contains the City of Roswell's Vision and Mission Statements, Core Values and Strategic Goals for FY 2011.



VISION STATEMENT

*“We are a family oriented , safe and attractive community that respects the natural environment, protects its historic character and celebrates its culture.
We are Roswell...
The best place to live in Georgia.”*



MISSION STATEMENT

“It is our mission to meet the present and future needs of the citizens of Roswell in a fiscally responsible manner to ensure the highest quality of life.”



Core Values

OPEN GOVERNMENT

The City of Roswell's elected officials and staff believe in honest and open government. We are dedicated to the highest standards of integrity, openness, and fairness in all that we do in serving our citizens.

RESPONSIVE GOVERNMENT

We are passionate about representing the citizens of Roswell. We believe in listening to our citizens and being responsive to their needs. We believe a government that is receptive to citizen input and quick to respond can better serve its citizens.

SERVICE TO OUR CITIZENS

The City of Roswell exists to serve our citizens. We believe we have an obligation to ensure that City services are delivered to our citizens in a professional, timely and courteous manner.

COMMUNITY PARTNERSHIPS

We are committed to encouraging our citizens and businesses to participate in the City's planning and decision-making process. We believe by creating strong partnerships within our community, we will make Roswell a better place to live for current and future generations.

CITY STAFF

We believe City of Roswell employees are our most important resource. Through them, the City's vision and mission will be accomplished. We believe in treating City staff with fairness, dignity and respect.

QUALITY OF LIFE

We believe in maintaining the high quality of life enjoyed by our citizens by adapting to changing economies and demographics. Roswell's prosperity is founded in its residential neighborhoods, and protecting and enhancing them is paramount in every decision the City makes. We are committed to safeguarding the City's financial as well as physical resources for current and future generations.



STRATEGIC GOALS

I. PROMOTE A WELL DESIGNED COMMUNITY

The City will identify and implement solutions which support and balance Roswell's Livability.

II. SUSTAIN AND PROTECT THE CITY'S RESOURCES

The City will maintain and protect Roswell's Resources including the City's infrastructure to meet the current and future needs of our community.

III. EMPHASIZE A RESPONSIVE DELIVERY OF QUALITY SERVICES

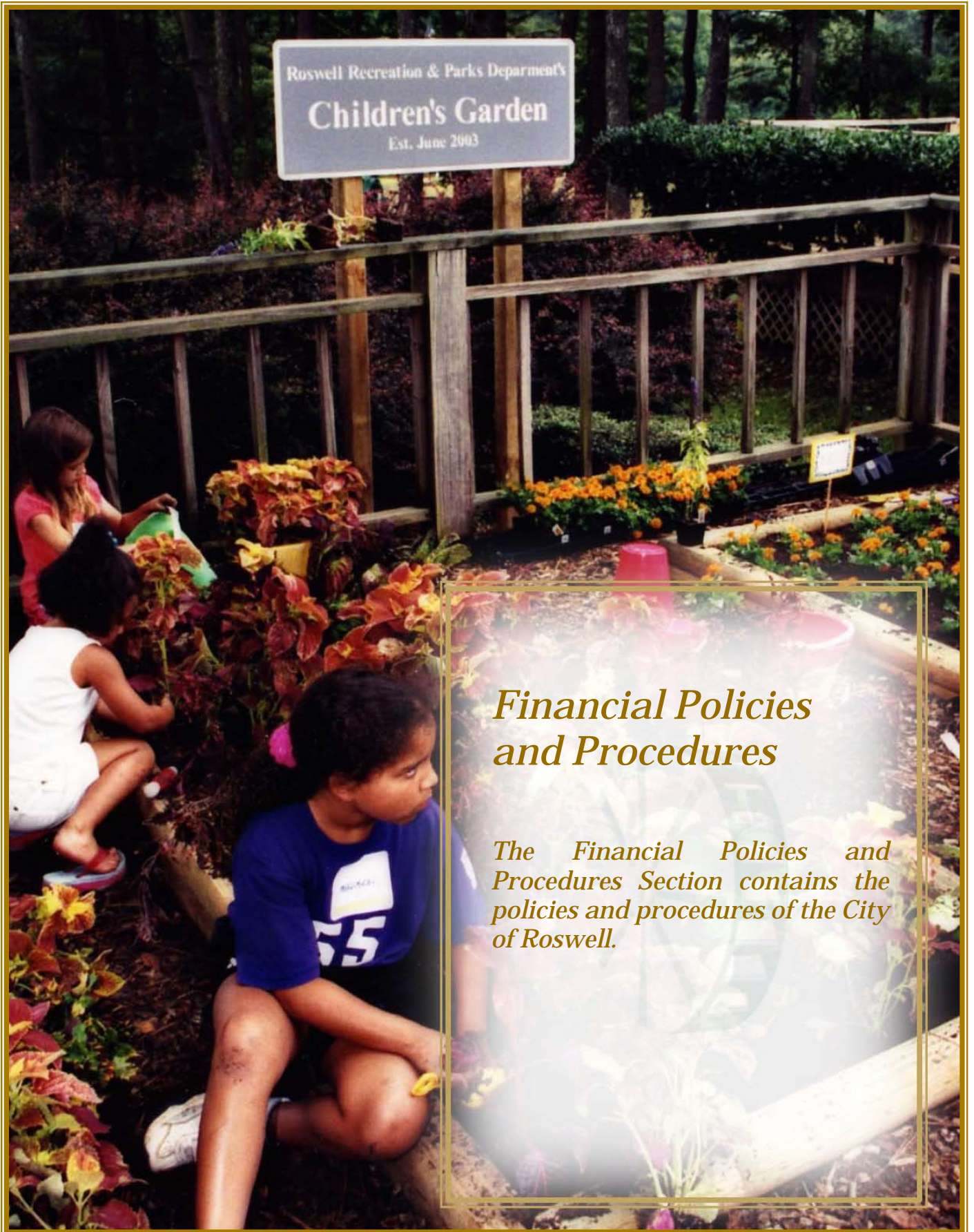
The City will take a proactive approach to improve services.

IV. CELEBRATE OUR HISTORY, CULTURE, HERITAGE AND CHARACTER

The City will provide opportunities to enjoy Roswell's distinct and unique quality of life.

V. MAINTAIN A SAFE AND SECURE ENVIRONMENT FOR PEOPLE AND PROPERTY, AND PROVIDE A PREPARED RESPONSE TO ALL EMERGENCIES

The City will be prepared to act in the event of an emergency to protect and render aid to all individuals in need of assistance.



Roswell Recreation & Parks Department's
Children's Garden
Est. June 2003

Financial Policies and Procedures

The Financial Policies and Procedures Section contains the policies and procedures of the City of Roswell.

The development and management of the City of Roswell's Annual Budget and Program for Services is governed by formal policies, accepted practices and the City of Roswell's budget principles. The principles that guide the development of the City of Roswell's budget include a balanced budget where operating revenue is equal to or is greater than operating expenses and maintenance capital; fund balance is used for one-time capital, road resurfacing/reconstruction and specific maintenance capital only; maintenance of existing service levels; and a reserve by policy of General Fund, fund balance equal to three months of operating expenditures. The Solid Waste and Water Funds maintain an undesignated/reserve fund balance of two months operating expenditures. A number of the other pertinent policies and practices are outlined in this section.

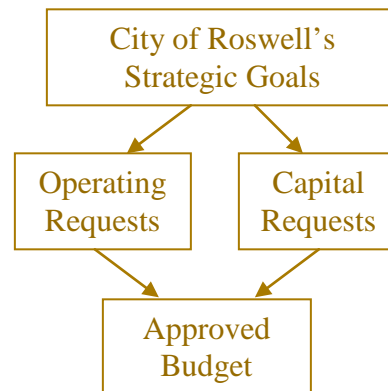
Budget Development and Adoption

In December 2009, departments were asked to review revenue projections. The revenue projections are estimated by the departments and then the estimates are refined later in the budget process as more information becomes available on current year.

A Budget Overview and Economic Update were presented to Mayor and Council. The presentation reported the economic trends, impacts on City revenues and expenditures as well as reviewed the budget principles and standards.

A budget kickoff meeting was held with department heads and staff. The budget kickoff displayed the information presented to Mayor and Council and reviewed the budget process. The departments were made aware of the effects that the economic trends have had on the City's revenue and that the departments would need to look for efficiencies. The department liaisons also reviewed the forms and submittal process. The submittal was in seven parts; the budget document, base budget, "cost of doing business" increase initiatives and capital

requests, vehicles, IT requests and grant information. All requests were to identify which City of Roswell Strategic Goal it supported and its effect on service level.



The budget document identifies the achievements of each department and what they expect to accomplish in the FY 2011 year. Departments also identify their customers and the list of services provided. Performance measures show how the department is doing.

Budget Management Process

The City Administrator and the Office of Strategic Planning and Budgeting work throughout the year to monitor the City's budget. Each month a monthly budget report is submitted to the Administration, Finance and Recreation & Parks committee as an update on the budget. The Office of Strategic Planning and Budgeting also review and approve all check requests and requisitions for accuracy. Departments are not allowed to exceed expenditures at the account level.

Basis of Budgeting/Accounting

All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Our budget is balanced, where Revenues meet or exceed Expenditures. Revenues and Expenditures for budgetary purposes are recognized on the modified accrual basis to include encumbrances, which measures cash and all other financial assets

FINANCIAL POLICIES AND PROCEDURES

that can readily be converted to cash. The basis of a accounting for the governmental funds is modified accrual and the basis of accounting for the proprietary funds is full accrual. Full accrual recognizes economic events regardless of when cash transactions occur. So the differences in proprietary funds are events which the cash is received before or after the event. Full accrual only requires reasonable assurance that the cash will be collected, while modified accrual accounting provides greater assurance that the cash will be available to pay liabilities when they come due.

Financial Policies and Procedures

The Roswell City Council has adopted a set of financial policies to govern the financial management of the various City funds. The practice of these policies has enabled the City to maintain an AAAA unsecured rating with Moody's and Standard and Poor's. These policies cover 1) Budget Amendments for Expenditures, 2) Budget Amendments for Revenues, 3) Budget Transfers for Expenditures, 4) Budget Transfers for Revenues, and 5) City's Investment Policy. The City of Roswell has also established procedures for 1) Deposits, 2) Deferred Revenue, 3) Disposal of Assets, 4) Purchasing, 5) Petty Cash, 6) Acceptance of Checks, 7) Change Drawer Fund 8) Purchasing Card, 9) Contracts, and 10) returned checks.

The City has developed financial policies to ensure that the City's financial resources are managed in a prudent manner. The City maintains the goal of a structurally balanced budget to achieve long-term financial stability for the community. Current revenue will be sufficient to support current operating expenditures plus recurring capital (defined as "balanced budget"). Unreserved fund balances of three months operating expenditures will be maintained in the General Fund. Additional fund balance can be used for nonrecurring capital expenses. However, if projected revenue in future years is not sufficient to support projected requirements,

an unreserved ending balance may be budgeted to achieve structural balance. This year's budget is also reviewed in respect to how the decisions made this year will affect the City's revenues and expenditures in the following years.

Revenue and Expenditure Policies

Current expenditures (both operating and recurring capital) are to be financed with current revenues. This is the City's definition of a balanced budget, current revenues equal operating expenditures and recurring capital. Fund balance in excess of authorized reserves will be used for one-time capital purchases. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one-time revenues. The City shall strive to avoid short-term borrowing to meet operational budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

Revenue estimates are based on historical trends and current information. The two largest revenue sources of property tax and sales tax are based upon historical data. User fees such as water and sewer, solid waste and participant recreation rates are based on current number of users and historical trends.

Debt Service Policy

The City of Roswell has not established a formal debt service policy, but its debt service practices have been governed by State of Georgia restrictions on local government debt. The Constitution of the State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality,

FINANCIAL POLICIES AND PROCEDURES

or other political subdivisions shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law.”¹ The City of Roswell currently has a 0.63% ratio of bonded debt to assessed value, well below the State of Georgia constitutional threshold of 10%.

	Amount	Percent
Estimated Total Assessed Value	\$4,874,565,000	
Debt Limit	\$487,456,500	10.00%
Total Debt Applicable to Limit	\$30,910,853	0.63%
Legal Debt Margin	\$456,545,647	9.37%

Specifically, the City of Roswell has utilized both general obligation and revenue bonds to finance capital improvements too large to be financed from current revenues. The most recent bond issues sold April 2008 with a uninsured AAA rating.

A bond package is planned to be brought in front of the voters in the future but, the approved budget placed an emphasis on a “pay as you go” approach.

Budget Transfers and Amendment

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for transfers and amendments to the budget. The City of Roswell Budget Amendment/Budget Transfer process is regulated by the Official Code of Georgia Annotated and local policies. The level of control, the level at which budgeted expenditures may not legally exceed budget revenues plus allocated fund balance, is set at a minimum at the department level for each fund. Any increase in appropriation in any fund for a Department of local government, whether accomplished through a change in anticipated revenues in any fund or through a transfer of appropriations among

Departments, shall require the approval of the governing authority.

Budget Transfers of less than \$1,000 that do not change the total departmental location require approval of the appropriate Department Head. Departments may transfer a maximum of \$ 5,000 per year in this manner. Budget Transfers of \$1,000 or more require approval of the City Administrator. Budget Transfers cannot increase the appropriation to any Department unless revenues to fund expenditures are from Deferred Revenue and/or State or Federal reimbursement grant funds. Budget Transfers cannot exceed \$25,000 and shall not be used to fund new capital projects that have not been previously approved by the governing authority.

Budget Amendments require approval of the governing authority. Any increase in appropriation in any fund for a Department that does not qualify as a Budget Transfer, shall qualify as a Budget Amendment and require approval of Council at any regular or special meeting of Mayor and Council.

Capital Improvement Program

The Capital Improvement Program (CIP) is a five-year program and details anticipated expenditures as well as the approved sources of funding. Capital requests are funded through fund balance, bond proceeds, grants, impact fees or other specially designated revenue sources.

The first year of the CIP is incorporated into the Annual Budget and Program for Services and is commonly known as the Capital Budget for the fiscal year. The Capital Budget is the governing body’s annual appropriation for capital spending and authorizes specific projects and appropriates specific funding for these projects. The subsequent following years of the CIP are updated and revised each year to reflect the changing needs and priorities of the City. Projects and financing sources listed in the CIP for years other than

¹ State of Georgia Constitution, Article IX, Section V

FINANCIAL POLICIES AND PROCEDURES

the first year are not authorized until the Annual Budget and Program for Services for those years is legally adopted. The outlying years serve only as a guide for future planning and a subject to further review and modification in subsequent years.

Funding decisions are based upon the type of project. Recurring or maintenance projects are funded using operating revenues just like an operating expense. One time projects can use undesignated unreserved fund balance as a funding source. Other funding sources include federal and state grants, impact fees, bond issues, hotel/motel tax funding for trails and enterprise funds.

Capital Assets are those things the City owns that cost a considerable amount of money and are intended to last a long time, such as buildings, land, roads and vehicles. For an item or project to be considered a capital asset by the city, the project or purchase must have an initial purchase cost of \$5,000 or more and last more than two years. However, the Capital Budget may have items in it that are not considered Capital Assets.

In order to effectively manage and track these items and projects, the capital projects fund has been created. With the exception of enterprise funds and E-911 fund, aquisition of all capital assets including all capital projects will be conducted through the capital projects fund.

After the annual audit has been completed the unspent and unencumbered balances of each capital project approved in the current year's budget will be re-allocated in the following fiscal year to their respective projects.

Accounting Policies

The budgeting and basis of accounting policies of the City of Roswell conform to Generally Accepted Accounting Principles (GAAP) as applicable to governments. The basis of accounting refers to when revenues and expenditures are recognized in the accounts

and reported in the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund level, government funds use the modified accrual basis of accounting. All government fund types, expendable trust funds and agency funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available).

“Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities in the current period. The City considers revenues available if they are collected within 60 days after year-end. Those revenues considered susceptible to accrual are property taxes, charges for services, sales taxes, fines, forfeitures, interest income and intergovernmental grants. Revenues from licenses and permits and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used for guidance. There are, however, essentially two types of these revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based on the expenditures recorded. In the other type, monies are virtually unrestricted as to purpose of expenditure and are nearly irrevocable (i.e., revocable only for failure to comply with prescribed compliance requirements, such as equal employment opportunity.) These resources are reflected as revenues at the time of receipt or earlier if they meet the criteria for availability.

Expenditures are generally recognized under the modified accrual basis of accounting when the related liabilities are incurred. Exceptions to this general rule include: 1) a accumulated

FINANCIAL POLICIES AND PROCEDURES

unpaid vacation, judgments and claims which are not expected to be paid out of “available spendable resources”, 2) principal and interest on general obligation long-term debt which are recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year and 3) inventory of materials and supplies which are recorded as expenditures when they are consumed.

Enterprise funds utilize the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The following is a summary of the more significant policies:

Fund Accounting

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equities, revenues and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds in the budget are grouped into generic fund types and two broad fund categories as follows:

Governmental Funds

General Fund: The general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.

Special Revenue Funds: Used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. Special Revenue Funds currently used are: *Cemetery Care Fund, Leita Thompson Rental Fund, Confiscated Assets Fund, E-911 Fund, State Grant Fund,*

Federal Grant Fund, Tree Bank Fund, Soil and Erosion Fund, County/Local Grant Fund, and Hotel/Motel Revenue Fund.

Debt Service Fund: Debt Service Funds are used to account for debt service transactions for bonds and other debts issued by the City.

Capital Projects Funds: Account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, E-911 funds, or sponsored operations) and capital outlay. The Capital Project Funds are divided into two funds: *Impact Fee Fund and Capital Projects Fund.*

Proprietary Funds

Enterprise Funds: Enterprise Funds are used to account for operations: 1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis are to be financed or recovered primarily through user charges; or 2) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, or accountability or other purposes. The City currently operates three enterprise funds: *Solid Waste Fund, Water and Sewer Fund, Recreation Participation Fund.*

Internal Service Funds: A type of Proprietary Funds used to account for the financing of goods or services provided on a cost reimbursement basis by one department to other departments. The City has three internal service funds: *Risk/Liability Fund, Worker's Compensation Fund, and the Group Benefits Fund.*

FINANCIAL POLICIES AND PROCEDURES

Fund Balances

Fund Balance is the difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies and encumbrances.

General Fund: The City's policy is to keep, at minimum, 2.5% of budgeted expenditures for the General Fund within fund balance at the end of each fiscal year. The amount used to calculate budgeted expenditures may be discounted for extraordinary one-time contribution or purchases. This policy may be further adjusted through action of the Mayor and City Council.

Additional fund balance over and above the 2.5% may be scheduled for use for future one-time capital projects in lieu of borrowing. The estimated ending undesignated/unreserved fund balance for FY 2010 is \$11,298,138.

Solid Waste Fund:

This budget also adopts a policy of keeping, at minimum, 1.667% of budgeted expenditures for the Solid Waste Fund within fund balance at the end of each fiscal year. The amount used to calculate budgeted expenditures may be discounted for extraordinary one-time contribution or purchases. This policy may be further adjusted through action of the Mayor and City Council. The estimated ending undesignated/unreserved fund balance for FY 2010 is \$5,647,779.

Water Fund:

This budget also adopts a policy of keeping, at minimum, 1.667% of budgeted expenditures for the Water Fund within fund balance at the end of each fiscal year. The amount used to calculate budgeted expenditures may be discounted for extraordinary one-time contribution or purchases. This policy may be further adjusted through action of the Mayor and City Council. The estimated ending undesignated/unreserved fund balance for FY 2010 is \$766,508.

Internal Service Funds: Proposed for FY 2011 is to add a reserved fund balance in both the Risk and Liability Fund and the Worker's Compensation Fund. The reserve proposed for the Risk and Liability Fund is \$1,500,000 and would be reserved to cover a catastrophic loss/uncovered claim as well as any significant inmate medical liability.

The reserve proposed for the Worker's Compensation Fund is \$2,045,406 and represents the City of Roswell's aggregate liability for Worker's Compensation. Reserved funds would be used to cover any subsequent injury trust fund payments and/or any significant change in the City's open "claims reserve" amount.

Other Funds: The City Administrator or his/her designee may establish fund balance policies for all other city funds as needed or required by law.

Investment Policy

The City's Investment Policy is to invest public funds in a manner which will provide the maximum security with the best investment return, while meeting the daily cash flow demands of the City and conforming to all state and local statutes governing the investment of public funds. This policy applies to all funds under the control of the City of Roswell which are eligible to be invested, exclusive of pension obligations. The City's investment objectives are:

- Safety: To insure that losses are avoided to the principal of the City's investments and deposits.
- Compliance: To conform to the requirements of Federal and State law.
- Liquidity: To generate sufficient cash to meet all operating requirements and pay obligations as they become due.
- Income: To maximize the amount of interest income within the constraints of the objectives.

FINANCIAL POLICIES AND PROCEDURES

Purchasing Policy

The City Charter and State law set forth requirements for the expenditure of local government funds for the purchase of goods and services. Per the City of Roswell Code of Ordinances, the City Administrator shall have the responsibilities and powers of the Purchasing Agent for the City and may delegate some or all of the responsibilities to the Purchasing Manager.

The Purchasing Managers shall establish procedures for purchases of goods and services involving the estimated expenditures of \$10,000 or less. These procedures determine the thresholds at which the number

and type of quotes are required. Purchases with anticipated amount of \$10,000 or over require sealed bids or proposals.

The City has a partially decentralized purchasing process. Departments are authorized to obtain quotes for items under \$500. Quotes on items over \$1000 are to be obtained by the Purchasing Division.

All purchasing activities of the Recreation and Parks Department are conducted by the Recreation and Parks Department and do not fall under the auspices of the Purchasing Division of the City, however the City's purchasing policies apply.



All Funds Summary

The All Funds Summary contains an overview of Roswell's Source of Funds and Use of Funds. This section includes "Schedule A" from the FY 2011 Budget Ordinance, descriptions and historical information on the City's Sources of Funds, Use of Funds, and fund summaries.

City of Roswell

General/Special Revenue Funds								
Available Fund Balance from FY 2009 CAFR:	\$34,466,000	\$963,000	\$1,587,000	\$496,000	\$292,000	\$136,000	\$135,000	\$956,000
FY 10 Budgeted Use of Fund Balance:	(\$7,202,619)	(\$266,529)	\$0	(\$62,044)	(\$250)	(\$23,500)	\$0	\$0
FY 11 Estimated Beginning Available Fund Balance:	\$27,263,381	\$696,471	\$1,587,000	\$433,956	\$291,750	\$112,500	\$135,000	\$956,000
Source of Funds Revenues	General Fund	Confiscated Assets Fund	E-911 Fund	Tree Bank Fund	Soil Erosion Fund	Cemetery Care Fund	Leita Thompson Fund	Hotel / Motel Fund
Property Tax	\$19,600,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sales Tax	\$18,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Franchise, Alcohol, Business / Insurance Taxes	\$11,510,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Licenses & Permits	\$1,036,625	\$0	\$0	\$0	\$3,000	\$0	\$0	\$0
Intergovernmental	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service - External	\$578,550	\$0	\$1,675,000	\$0	\$0	\$0	\$0	\$0
Charges for Service - Internal	\$1,740,738	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fines & Forfeitures	\$2,715,000	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income	\$400,100	\$0	\$0	\$500	\$500	\$0	\$0	\$2,500
Miscellaneous Revenues	\$50,300	\$0	\$0	\$100	\$0	\$0	\$76,200	\$0
Transfers In	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Employee Contribution	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Employer Contribution	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$55,916,413	\$30,000	\$1,675,000	\$600	\$3,500	\$0	\$76,200	\$502,500
Budgeted Use of Reserves (prior yr revenues)	\$7,176,058	\$524,570				\$23,500		
Total Source of Funds	\$63,092,471	\$554,570	\$1,675,000	\$600	\$3,500	\$23,500	\$76,200	\$502,500
General/Special Revenue Funds								

General/Special Revenue Funds								
Use of Funds Expenditures	General Fund	Confiscated Assets Fund	E - 911 Fund	Tree Bank Fund	Soil Erosion Fund	Cemetery Care Fund	Leita Thompson Fund	Hotel / Motel Fund
Administration	\$7,900,437							\$441,187
Community Development	\$3,418,727							
Environmental/ Public Works	\$1,947,367				\$100			
Finance	\$2,441,111							
Fire	\$6,156,417							
Police	\$16,321,270	\$211,350	\$1,586,541					
Recreation and Parks	\$10,158,761					\$23,500	\$62,500	
Transportation	\$6,079,262							
City-Wide Costs								
Transfer to Capital	\$8,669,119	\$343,220						
Internal Service Funds								
Contingency/Other								
Total Use of Funds	\$63,092,471	\$554,570	\$1,586,541	\$0	\$100	\$23,500	\$62,500	\$441,187
Excess (Deficiency) of revenues vs expenditures	\$0	\$0	\$88,459	\$600	\$3,400	\$0	\$13,700	\$61,313
Total Balanced Budget	\$63,092,471	\$554,570	\$1,675,000	\$600	\$3,500	\$23,500	\$76,200	\$502,500
General/Special Revenue Funds								
FY 11 Fund Balance Reserve by Policy:	\$13,979,103	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FY 11 Estimated Ending Fund Balance Available over the Reserve by Policy:	\$6,108,220	\$171,901	\$1,675,459	\$434,556	\$295,150	\$89,000	\$148,700	\$1,017,313
FY 11 Total Estimated Ending Available Fund Balance:	\$20,087,323	\$171,901	\$1,675,459	\$434,556	\$295,150	\$89,000	\$148,700	\$1,017,313
FY 11 Estimated Increase / (Decrease) in Fund Balance:	(\$7,176,058)	(\$524,570)	\$88,459	\$600	\$3,400	(\$23,500)	\$13,700	\$61,313
General/Special Revenue Funds								

FY 2011 Approved Budget "Schedule A"

Enterprise Funds			Internal Service Funds			Capital Project Funds		Debt Service Fund	Totals
\$9,170,000	\$3,566,000	\$711,000	\$3,719,000	\$820,000	\$1,108,000	\$6,265,000	\$12,444,000	\$7,845,000	\$84,679,000
(\$921,957)	(\$1,603,277)	(\$300,000)	(\$1,700,000)	\$700,000	\$1,000,000	(\$3,765,823)	(\$10,868,258)	\$0	(\$25,014,257)
\$8,248,043	\$1,962,723	\$411,000	\$2,019,000	\$1,520,000	\$2,108,000	\$2,499,177	\$1,575,742	\$7,845,000	\$59,664,743
Solid Waste Fund	Water and Sewer Fund	Recreation Participation and Special Events Fund	Group Benefits Fund	Risk / Liability Fund	Worker's Comp Fund	Impact Fee Fund	Capital Project Fund	Debt Service Fund	Total Revenues
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,380,000	\$25,980,100
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,200,000
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,010,000
\$0	\$750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,040,375
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$85,000
\$9,508,000	\$3,320,000	\$3,966,243	\$0	\$0	\$0	\$100,000	\$0	\$0	\$19,147,793
\$0	\$0	\$0	\$0	\$863,393	\$446,350	\$0	\$0	\$0	\$3,050,481
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,745,000
\$30,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$483,600
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$126,600
\$0	\$0	\$1,061,854	\$0	\$0	\$0	\$0	\$9,012,339	\$0	\$10,074,193
\$0	\$0	\$0	\$630,000	\$0	\$0	\$0	\$0	\$0	\$630,000
\$0	\$0	\$0	\$6,072,407	\$0	\$0	\$0	\$0	\$0	\$6,072,407
\$9,538,000	\$3,345,750	\$5,028,097	\$6,702,407	\$863,393	\$446,350	\$100,000	\$9,012,339	\$6,405,000	\$99,645,549
\$83,231	\$113,629		\$140,626					\$2,100	\$8,063,714
\$9,621,231	\$3,459,379	\$5,028,097	\$6,843,033	\$863,393	\$446,350	\$100,000	\$9,012,339	\$6,407,100	\$107,709,263
Enterprise Funds			Internal Service Funds			Capital Project Funds		Debt Service Fund	Totals

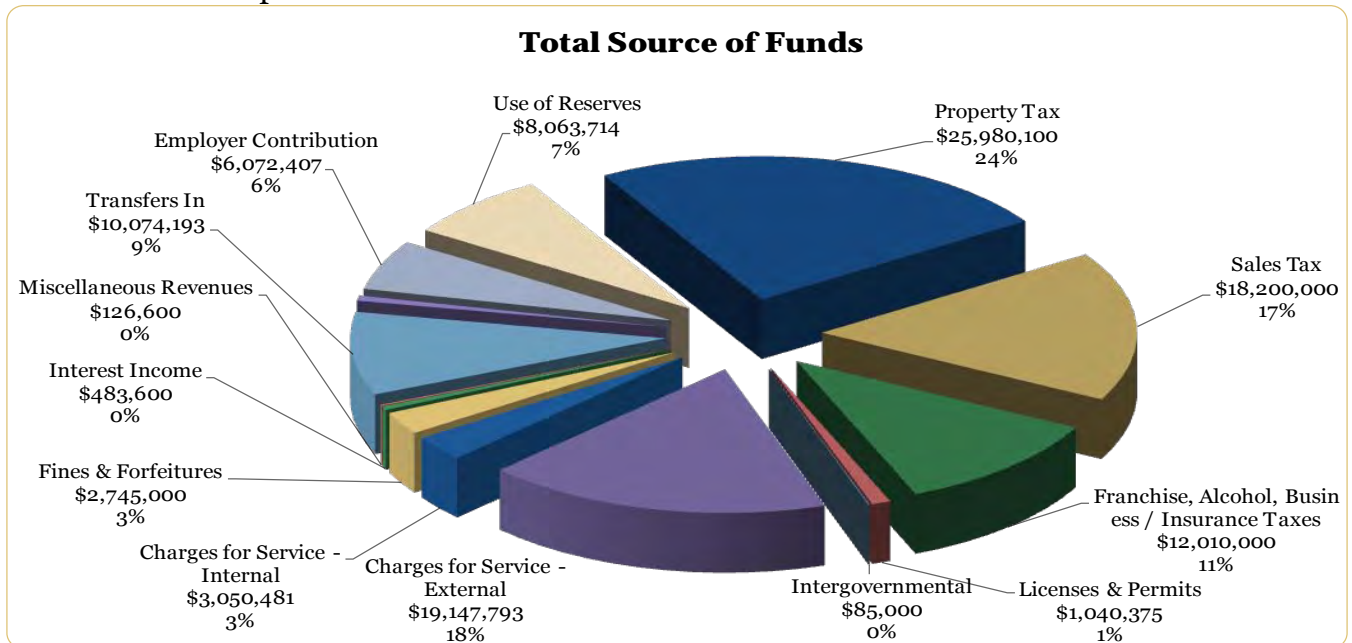
Enterprise Funds			Internal Service Funds			Capital Project Funds		Debt Service Fund	Total Expenditures
							\$4,215,972		\$12,557,596
							\$25,000		\$3,443,727
\$9,621,231	\$3,459,379						\$500,000		\$15,528,077
								\$6,407,100	\$8,848,211
							\$60,000		\$6,216,417
							\$513,220		\$18,632,381
		\$4,933,348					\$291,000		\$15,469,109
							\$3,232,147		\$9,311,409
							\$175,000		\$175,000
									\$9,012,339
			\$6,843,033	\$863,393	\$446,350				\$8,152,776
									\$0
\$9,621,231	\$3,459,379	\$4,933,348	\$6,843,033	\$863,393	\$446,350	\$0	\$9,012,339	\$6,407,100	\$107,347,042
\$0	\$0	\$94,749	\$0	\$0	\$0	\$100,000	\$0	\$0	\$362,221
\$9,621,231	\$3,459,379	\$5,028,097	\$6,843,033	\$863,393	\$446,350	\$100,000	\$9,012,339	\$6,407,100	\$107,709,263
\$1,603,859	\$576,678	\$0	\$0	\$1,500,000	\$2,045,406	\$0	\$0	\$0	\$19,705,047
\$6,560,953	\$1,272,415	\$505,749	\$1,878,374	\$20,000	\$62,594	\$2,599,177	\$1,575,742	\$7,842,900	\$32,258,203
\$8,164,812	\$1,849,094	\$505,749	\$1,878,374	\$1,520,000	\$2,108,000	\$2,599,177	\$1,575,742	\$7,842,900	\$51,963,250
(\$83,231)	(\$113,629)	\$94,749	(\$140,626)	\$0	\$0	\$100,000	\$0	(\$2,100)	(\$7,701,493)
Enterprise Funds			Internal Service Funds			Capital Project Funds		Debt Service Fund	Totals

City Wide Source of Funds

The City of Roswell's operations are funded through a variety of revenue sources. Two of the largest sources of revenue are Property Tax and Sales Tax which fund the basic services such as police and fire protection, recreation and parks, and roads. Another large revenue source is Charges for Services which include recreation participation fees, solid waste fees and water fees. The fourth largest revenue source is Franchise, Alcohol, and Business/Insurance Taxes. These taxes are collected as part of doing business in Roswell and go to fund General Fund services, such as Police, Fire and Parks. The fifth largest revenue source is the Interfund Transfers which is the moving of revenue from one fund to another for the provision of services.

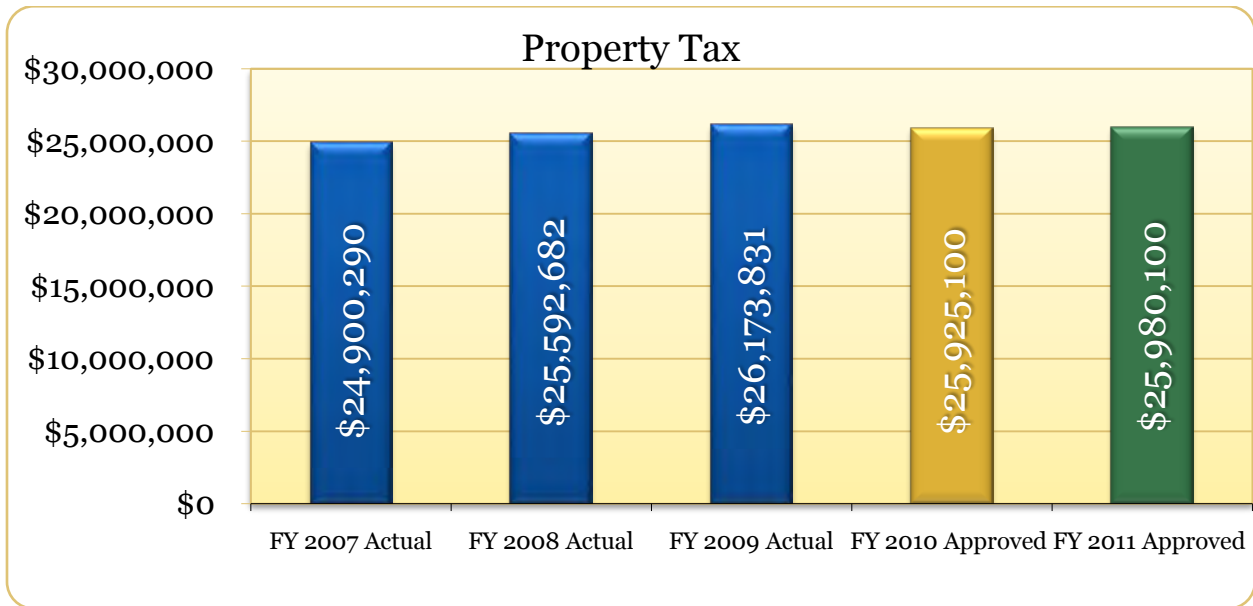
The City of Roswell has historically experienced strong financial strength and sound financial management. This is exhibited by the fact that Roswell is one of two large cities in the State of Georgia to have an unsecured AAA bond rating.¹ This strong financial history will allow the city to react to the economy and still have fund balance that will allow the city to complete capital projects.

Revenue Projections for All Funds for Fiscal Year 2011 total \$107,709,263 which is a decrease of **(-\$3,172,619)** or **(-2.9%)** from the total revenue amount of \$110,881,882 in the original approved budget for FY 2010. A majority of the decrease in revenue **(-\$1,410,656)** occurs in Transfers In due primarily to the elimination of a one-time transfer from the Internal Services Fund in FY 2010. Other decreases include **(-\$738,090)** in Charges for Services-Internal due to a decrease in contribution to both the Risk and Liability Fund and Workers Comp Fund for FY 2011 and **(-\$552,000)** in Fines and Forfeitures. Revenue increases for FY 2011 include \$200,000 in Sales Tax revenue which is attributable to Sales Tax revenue stabilizing in FY 2010 and \$111,935 in Water Fees anticipated as a result of lifting the drought contingency measure. Revenues were estimated by trend analysis using historical data from the City of Roswell and factoring the current economic conditions. The Solid Waste, Water, and Recreation Participation rates will remain the same.



¹ Information from Standard & Poor's, Moody's and Fitch - Spring 2008

Property Taxes: The primary source of revenue for the City represents 24% of the total budget. Revenue projections for Fiscal Year 2011 amount to \$25,980,100 which is \$55,000 more than the FY 2010 budgeted amount of \$25,925,100.



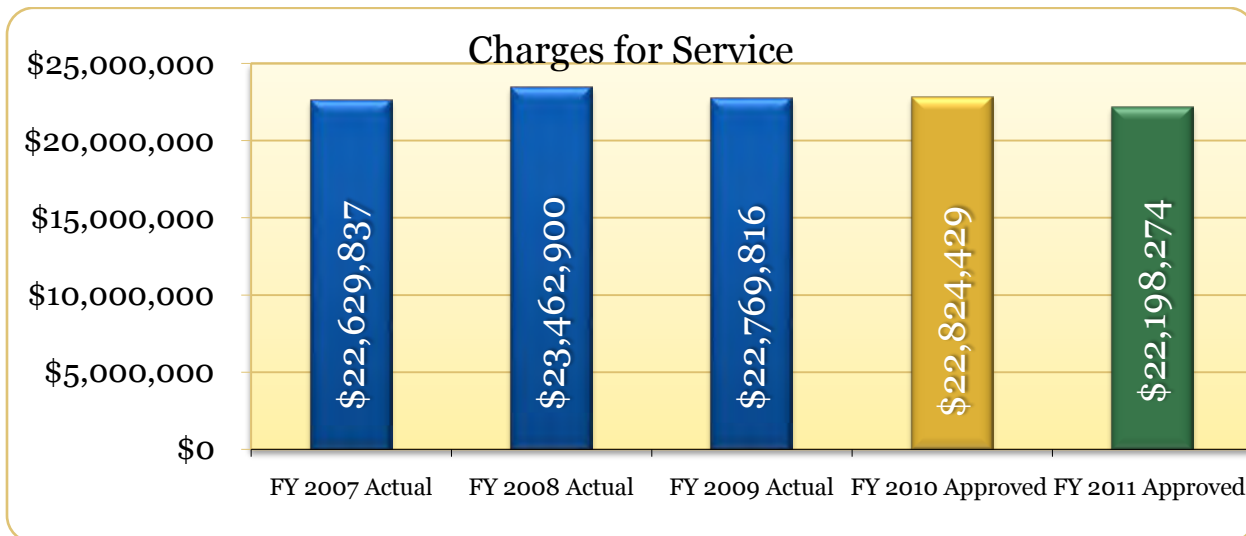
Fulton County maintains the digest and increases from FY 2007 to FY 2009 are from increases in the property tax digest. The FY 2009 Budget included a decrease of .202 mills (from 5.657 to 5.455) and the refunding of existing debt during FY 2008 allowed the City to move 0.148 mills from debt service to the General Fund in FY 2009. Due to a large reassessment of property, a significant number of appeals has delayed the Certification of the County digest for three years. The City is awaiting Fulton County to obtain a certified digest for 2008 (Roswell's FY 2009), 2009 (Roswell's FY 2010), and 2010 (Roswell's FY 2011). The FY 2010 approved budget held the millage rate stable at 5.455 and the Approved millage rate for FY 2011 is 5.455 mills. The General Fund (maintenance and operations) millage rate for the FY 2011 is approved to be 4.059 mills. The General Obligation Debt Fund millage rate for the FY 2011 is approved to be 1.396 mills.

The approved millage rate and FY 2011 Approved Property Tax revenue is based on the Fulton County estimated real and personal digest of \$4,587,126,210 and motor vehicles of \$287,438,800 as of March, 2010.

The General Fund and General Obligation Debt Fund are expected to meet the rising demands on city services, especially the maintenance of assets purchased over the past few years, by maintaining the tax rate to 4.059 mills for operations and maintenance 1.396 mills for debt service.

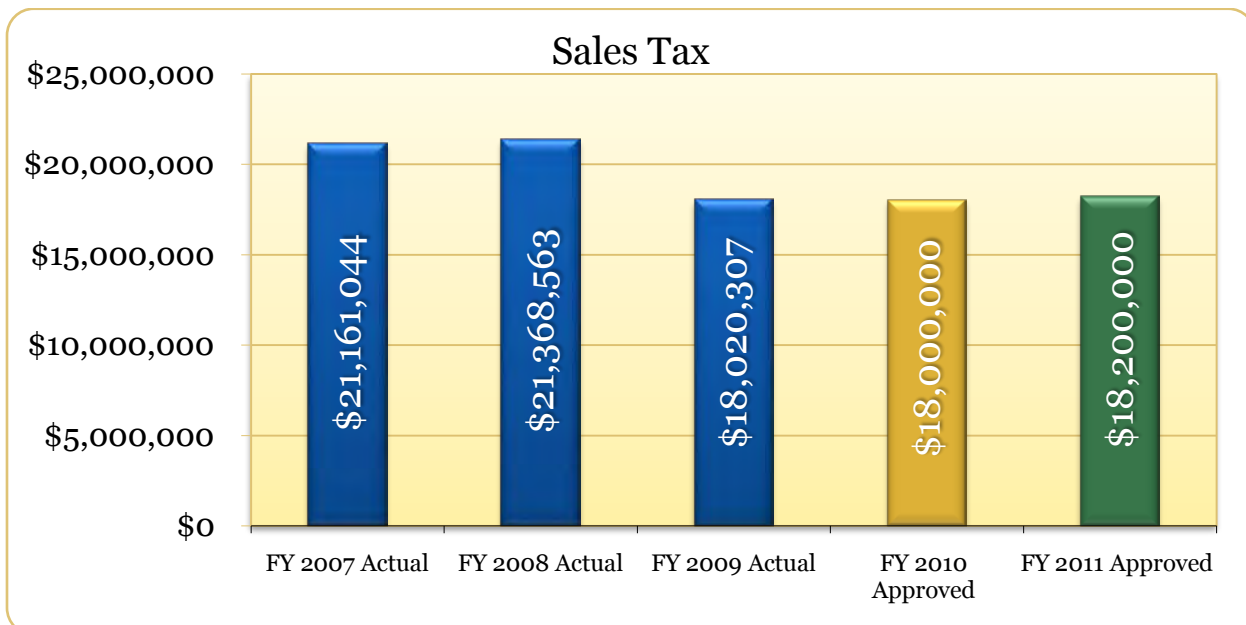
The projections show that the General Fund budget can maintain the current millage rate in FY 2011, but decisions will need to be made in future budget years for funding capital projects to maintain the current designated fund balance policy, which states the city will maintain at a minimum 25% of budgeted expenditures for the General Fund within fund balance at the end of each fiscal year.

Charges for Service: The second largest source of revenue for the City, Charges for Service, represents 21% of the total budget. Revenue projections for Fiscal Year 2011 amount to \$22,198,274. This is a decrease from the previous fiscal year amount of \$22,824,429 by (-\$626,155).



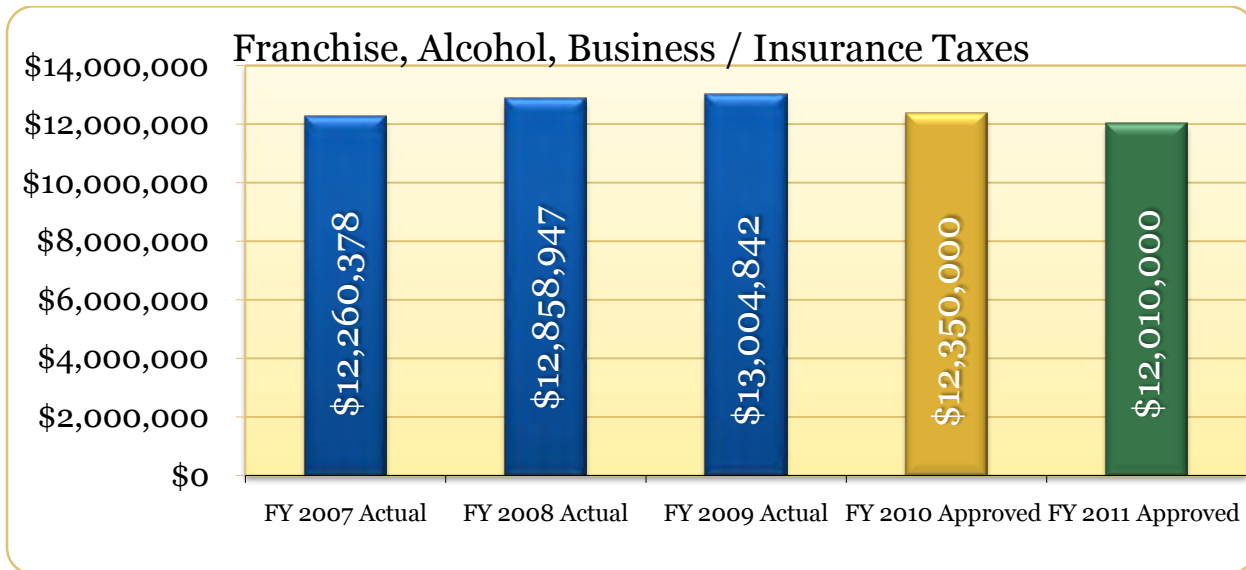
The decrease in Charges for Services is a result of a decrease in contribution to the Risk and Liability Fund and Worker’s Compensation Fund. Charges for services include, but are not limited to: contributions to the internal service funds, receipts from hotel/motel taxes, recreation participation fees, sanitation fees, water billing revenue, in direct cost charges and other similar revenue sources.

Local Option Sales Tax: The third largest source of revenue for the City represents 17% of the total budget. The revenue projection for FY 2011 is \$18,200,000 which is a slight increase of \$200,000 over the previous fiscal year budgeted amount of \$18,000,000.



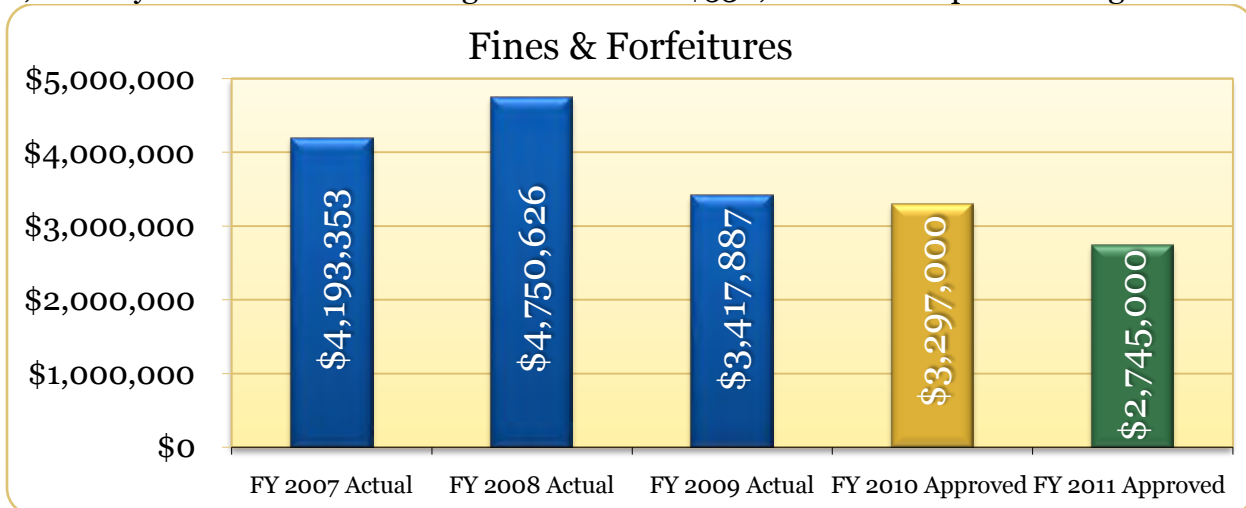
The increase is based on the current distribution of sales tax from the Department of Revenue and continued stabilization from FY 2010 of this revenue source.

Franchise, Alcohol, Business/Insurance Taxes: Another large source of revenue for the City, accounting for 11% of total revenues with a projected collection of \$12,010,000 for FY 2011 is Franchise, Alcohol, Business/Insurance Taxes. The FY 2011 Approved amount represents a decrease of **(-\$340,000)** from the FY 2010 Approved amount of \$12,350,000. \$300,000 of the \$340,000 decrease is Electric Franchise Taxes experienced in FY 2010.

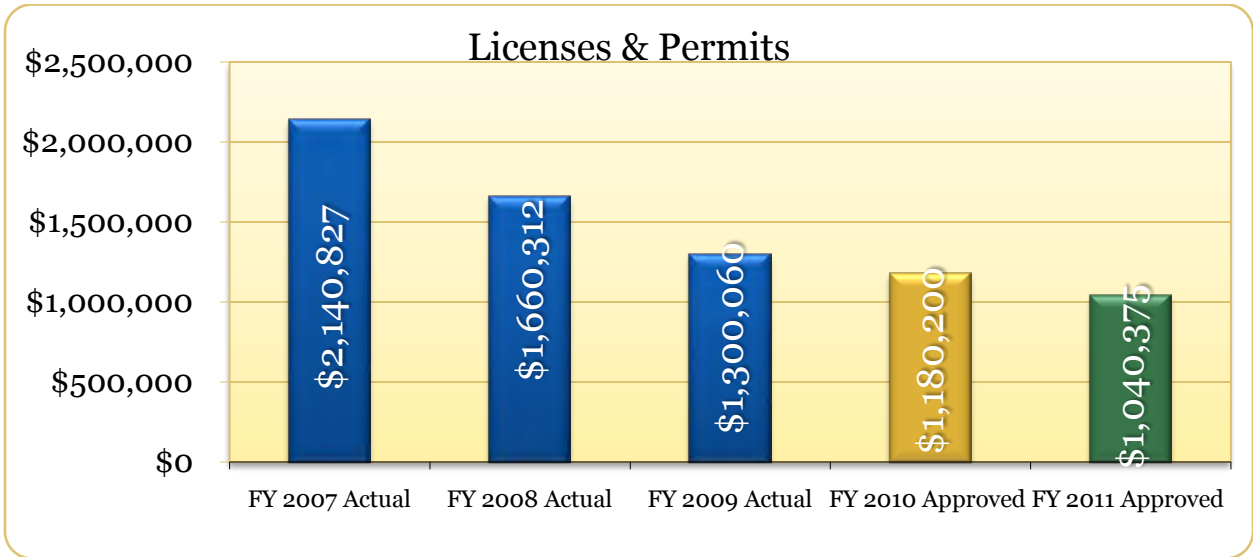


These revenues were estimated using historical trends and economic effects on the current year. Revenues falling into this category include Franchise Taxes, Beverage Taxes and other similar sources of revenue. This revenue source results from the cost of operating a business in the City of Roswell.

Fines and Forfeitures: This revenue source represents the fines collected by the court system and the fines collected through the red light camera system. The projected revenue for FY 2011 is \$2,745,000 which is \$552,000 or 17% less than FY 2010 approved amount of \$3,297,000. The decrease is due to projected reduction in court fines and fees collected. In FY 2011, the City will focus on collecting the estimated \$530,000 in delinquent red-light citations.



Licenses and Permits: Revenue from this source comes from licenses to conduct business in the City of Roswell. These licenses include alcohol and liquor pouring. The permits in this category include building, grading, zoning, signs and taxi cabs. The projected revenue for FY 2011 is \$ 1,040,375 which is \$ 139,825 or 12% less than F Y 2010 approved amount of \$1,180,200.



This revenue source is budgeted conservatively given the volatility of the revenue stream. As with other revenue sources, the City looks to previous year’s actual to estimate future revenues. Drastic changes in the economy have had a direct impact on this revenue source.

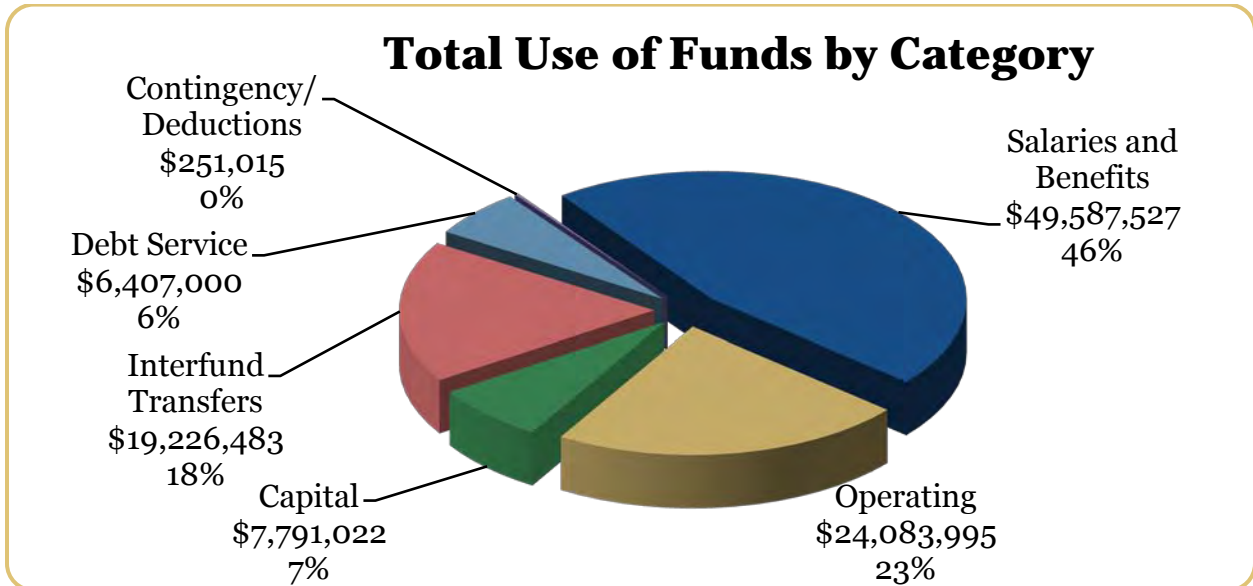
Interfund Transfers: The items included in this category include \$9,012,339 from General Fund and Confiscated Assets Fund to the Capital Projects Fund for capital projects and a transfer from General Fund to Recreation Participation Fund in the amount of \$1,061,854.

Intergovernmental Revenues: \$85,000 in intergovernmental revenues is expected for FY 2011; \$75,000 for the City of Alpharetta’s portion of the Fire Training Facility operations and \$10,000 from the Housing Authority.

Miscellaneous/Investment: The City is projecting collections of \$438,600 in investment income in the FY 2011 fiscal year. The miscellaneous revenue budget includes private donations and miscellaneous at \$300, telephone commissions at \$5,000; tree bank funds at \$100; rent from the apartments at Leita Thompson and other properties at \$116,200, and sale of assets at \$5,000.

City Wide Use of Funds

The approved expenditures for All Funds for Fiscal Year 2011 totals \$107,347,042 which is a decrease of (-\$930,129) or (-0.9%) from the original approved expenditure budget for Fiscal Year 2010 of \$108,277,271. The single, largest area of expenditure for the City involves personnel costs including salary, benefits and other related costs. The chart below shows the total expenditure budget by category.



Salaries and Benefits: Salaries and Benefits represent the largest source of expenditures for the City at \$49,587,527 or 46% of the total expenditure budget. This category includes salaries and benefits for employees of the City. This amount is an increase of \$492,326 or 1% over the previous fiscal year amount of \$49,095,201.

Operating: Accounting for \$24,083,995 or 23% of the total approved budget, operating costs are the next largest category of expenditures for the City. This amount represents a increase of \$2,024,153 or 9% above the previous year originally approved budget amount of \$22,059,842.

Capital: Capital accounts for \$7,791,022 or 7% of the total budget. These appropriations are allocated for capital improvements, equipment and system improvements.

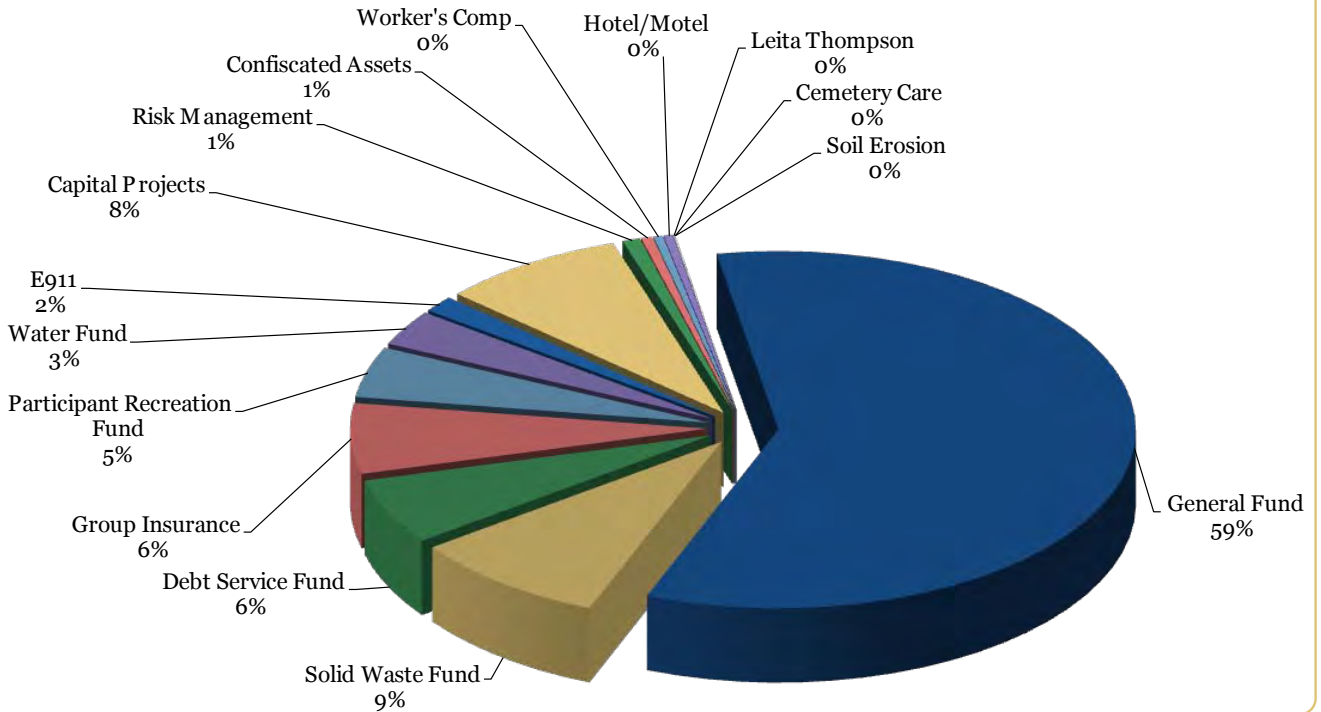
Interfund Transfers: \$19,226,483 or 18% of the total budget falls into this category is designated for payments from one fund to another as prescribed by GAAP and GASB as well as interfund transfer to the internal service funds.

Debt Service: Accounting for \$6,407,000 or 6% of the total budget, debt service transactions are used to pay the principal and interest requirements of the City's outstanding bond obligations. The funding comes from the percentage of the millage rate that is designated for retirement of debt.

Contingency/Insurance Deductibles: Accounting for \$251,015 is the insurance deductibles.

Overview of the Budget by Fund

All Funds Use of Funds



Fund	Salaries & Benefits	Operating	Capital / Other	Totals
General Fund	\$35,134,371	\$12,077,404	\$15,880,696	\$63,092,471
Solid Waste Fund	\$2,364,073	\$5,096,269	\$2,160,889	\$9,621,231
Debt Service Fund	\$0	\$100	\$6,407,000	\$6,407,100
Group Insurance	\$6,783,283	\$50,000	\$9,750	\$6,843,033
Participant Recreation Fund	\$2,819,771	\$1,617,590	\$495,987	\$4,933,348
Water Fund	\$1,034,238	\$1,388,988	\$1,036,153	\$3,459,379
E911	\$958,170	\$431,970	\$196,401	\$1,586,541
Capital Projects	\$0	\$2,196,000	\$6,816,339	\$9,012,339
Risk Management	\$73,607	\$548,021	\$241,765	\$863,393
Confiscated Assets	\$74,808	\$121,972	\$357,790	\$554,570
Worker's Comp	\$345,206	\$91,394	\$9,750	\$446,350
Hotel/Motel	\$0	\$432,187	\$9,000	\$441,187
Leita Thompson	\$0	\$62,500	\$0	\$62,500
Cemetery Care	\$0	\$23,500	\$0	\$23,500
Soil Erosion	\$0	\$100	\$0	\$100
Total	\$49,587,527	\$24,137,995	\$33,621,520	\$107,347,042

Citywide Revenues and Expenditures by Fiscal Year

Source of Funds	FY 2007 - 2008 Actual	FY 2008 - 2009 Actual	FY 2009 - 2010 Approved	FY 2010 - 2011 Approved
Property Tax	\$25,592,682	\$26,173,831	\$25,650,100	\$25,980,100
Sales Tax	\$21,368,563	\$18,020,307	\$18,000,000	\$18,200,000
Franchise/Alcohol, Business/Insurance Taxes	\$12,858,947	\$13,004,842	\$12,625,000	\$12,010,000
Licenses & Permits	\$1,660,312	\$1,300,060	\$1,180,200	\$1,040,375
Intergovernmental	\$2,775,720	\$3,095,057	\$85,000	\$85,000
Charges for Services - External	\$20,348,078	\$19,531,994	\$19,035,858	\$19,147,793
Charges for Services - Internal	\$3,114,823	\$3,237,823	\$3,788,571	\$3,050,481
Fines & Forfeitures	\$4,750,626	\$3,417,887	\$3,297,000	\$2,745,000
Interest Income	\$3,740,681	\$2,025,659	\$625,100	\$483,600
Miscellaneous Revenues	\$17,815,734	\$321,376	\$121,500	\$126,600
Transfers In	\$10,447,691	\$11,492,007	\$11,061,183	\$10,074,193
Employee Contribution	\$518,687	\$298,563	\$200,000	\$630,000
Employer Contribution	\$5,349,200	\$6,040,536	\$5,738,000	\$6,072,407
Use of Reserves		\$5,769,746	\$9,474,370	\$8,063,714
Total	\$130,341,742	\$113,729,687	\$110,881,882	\$107,709,263

Use of Funds by Fund	FY 2007 - 2008 Actual	FY 2008 - 2009 Actual	FY 2009 - 2010 Approved	FY 2010 - 2011 Approved
General Fund	\$61,545,883	\$63,835,490	\$63,405,210	\$63,092,471
Solid Waste Fund	\$8,631,468	\$8,606,063	\$10,048,000	\$9,621,231
Debt Service Fund	\$27,176,794	\$6,002,825	\$6,188,529	\$6,407,100
Group Benefits	\$5,350,922	\$5,446,185	\$7,638,000	\$6,843,033
Participant Recreation Fund	\$3,854,529	\$3,869,509	\$3,948,041	\$4,933,348
Water Fund	\$2,733,211	\$2,679,506	\$4,319,158	\$3,459,379
E911	\$1,509,395	\$2,119,593	\$1,508,279	\$1,586,541
Capital Projects	\$7,844,246	\$9,614,541	\$7,661,000	\$9,012,339
Risk Management	\$1,005,408	\$816,939	\$1,050,000	\$863,393
Confiscated Assets	\$254,246	\$259,234	\$296,529	\$554,570
Worker's Comp	\$873,288	\$119,588	\$1,273,050	\$446,350
Hotel/Motel	\$490,387	\$600,258	\$515,509	\$441,187
Leita Thompson	\$56,612	\$56,599	\$62,500	\$62,500
Cemetery Care	\$22,458	\$19,005	\$23,500	\$23,500
Soil Erosion	\$15	\$0	\$100	\$100
Impact Fee	\$698,216	\$1,188,196	\$339,615	\$0
1995 Bond	\$604,894	\$417,857	\$0	\$0
2000 Bond	\$772,076	\$124,942	\$0	\$0
Tree Bank Fund	\$425	\$0	\$0	\$0
Grant Fund	\$2,543,917	\$1,211,567	\$0	\$0
Total	\$125,968,387	\$106,987,897	\$108,277,171	\$107,347,042

Use of Funds by Department	FY 2007 - 2008 Actual	FY 2008 - 2009 Actual	FY 2009 - 2010 Approved	FY 2010 - 2011 Approved
Administration	\$8,605,957	\$10,070,798	\$9,786,248	\$12,557,596
Community Development	\$3,905,594	\$4,333,480	\$3,475,125	\$3,443,727
Environmental/Public Works	\$14,065,177	\$14,475,863	\$16,617,622	\$15,528,077
Finance	\$29,541,804	\$8,427,139	\$8,633,724	\$8,848,211
Fire	\$5,959,160	\$6,278,384	\$6,373,230	\$6,216,417
Police	\$17,639,514	\$19,168,378	\$17,825,905	\$18,632,381
Recreation, Parks, Historic and Cultural Affairs	\$16,992,306	\$16,909,317	\$14,758,730	\$15,469,109
Transportation	\$10,218,736	\$10,147,651	\$10,041,154	\$9,311,409
City-Wide Costs	\$19,040,140	\$17,176,888	\$20,765,433	\$17,340,115
Total	\$125,968,387	\$106,987,897	\$108,277,171	\$107,347,042

General Fund

The General Fund is the general operating fund of the City and accounts for all financial resources, except those required to be accounted for in another fund. Accounting for 60% of the City's total expenditure budget, the General Fund is the largest of the City's funds. The General Fund approved expenditure budget for Fiscal Year 2011 totals \$63,092,471, a decrease of (-\$312,739) or (-0.5%) from the previous fiscal year originally approved budget amount of \$63,405,210.

Revenues for the General Fund include sales tax, property tax, franchise, alcohol, business/insurance taxes, licenses, charges for services, fines, interest, miscellaneous, interfund transfers and use of reserves. The total General Fund revenue budget approved for FY 2011 is \$55,916,413 and use of reserves totals \$7,176,058 for a total General Fund source of funds of \$63,092,471. Property tax is \$19,600,100 or 35% of the total General Fund revenue and is based on the estimated digest received from Fulton County. Sales tax for FY 2011 is approved at \$18,200,000 or 33% of the General Fund revenue. This is an increase of \$200,000 from the FY 2010 Approved Budget and is based upon collections becoming stable. The third largest revenue source is franchise, alcohol, business/insurance tax with projected revenue of \$11,510,000 or 21% of the General Fund revenue. These taxes come from electric, gas, cable and phone utilities paying for the use of right of way in the City of Roswell. Other taxes in this category come from alcohol excise taxes paid by the restaurants to serve alcohol in Roswell, licenses to conduct business in the City of Roswell and premiums from life insurance policies.

Expenditures in the General Fund are approved at \$63,092,471 which is a decrease of (-\$312,739) or (-0.5%) from the FY 2010 Approved Budget of \$63,405,210. Personnel expenditures are approved at \$35,134,371 or 56% of General Fund expenditures. These expenditures include salaries of full time and part time employees, temporary employees, fireman's fees, overtime, and benefits. Operating costs including professional services, technical services, supplies, repairs and maintenance are approved at \$12,077,404 or 19% of the FY 2011 General Fund budget. The final category is capital/transfers approved at \$15,880,696 or 25%. Capital includes such items as maintenance on parks and buildings.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. The City operates several Special Revenue Funds. Special Revenue Funds include: Confiscated Assets, E-911, Tree Bank, Soil Erosion, Leita Thompson Rental, Cemetery Care and Hotel/Motel.

Confiscated Assets: Revenues are projected to be \$30,000 in FY 2011 and \$524,570 use of reserves. Expenditures are approved to be \$554,570 in FY 2011. The fund balance is projected to decrease by more than 70%. This fund receives revenue based upon assets seized in criminal activity and it is difficult to forecast potential revenues. Expenditures in one year are funded from revenues collected in the previous year. Typically revenues have exceeded the forecasted amount.

E-911: Revenues for Fiscal Year FY 2011 are projected to be \$1,675,000 and \$0 use of reserves. Expenditures are approved at \$1,586,541. This fund provides the Emergency 911 call center function.

Tree Bank: Revenues are projected at \$600 and expenditures at \$0. Expenditures may be approved by action of Mayor and Council throughout the fiscal year as specific needs are identified.

Soil Erosion: Revenues are projected at \$3,500 and expenditures at \$100. Additional expenditures may be budgeted as specific needs are identified.

Cemetery Care: No new revenues are projected for FY 2011. Expenditures are approved at \$23,500 and will be funded through use of reserves. The fund balance will decrease by more than 22%. This

fund is using existing fund balance currently and may in the future require funding from another source.

Leita Thompson Rental: Includes the cost center for maintenance of the rental property at the Leita Thompson property. Revenues are approved at \$76,200 and expenditures are approved at \$62,500, with a \$13,700 contribution to reserves.

Hotel-Motel: Includes cost centers for Historic Trails, and the Historic Roswell Convention and Visitors Bureau. Revenues are projected to be \$502,500. The FY 2011 expenditures are approved at \$441,187.

Enterprise Funds

Enterprise Funds are proprietary funds that are financed and operated in a manner similar to private business enterprises. The individual funds are to be self supporting and generate enough revenue to cover their costs. The City operates three Enterprise Funds: Solid Waste, Water and Recreation Participation.

Solid Waste Fund: Includes: Sanitation (Residential, Commercial, and Yard Waste), Solid Waste Disposal and Recycling (Collection and Recycling Center). Revenues come from the rates charged to residential and commercial property owners and are approved at \$9,621,231 for FY 2011 which is a (-\$92,435) decrease to FY 2010's original approved budgeted amount of \$10,047,968.

Expenditures are approved at \$9,621,231 or (-\$426,737) less than last year's budget. Personnel costs are approved at \$2,364,073, operating costs are approved at \$5,096,269 and capital/other costs are approved at \$2,160,889.

Water Fund: includes Water Distribution, Water Administration and the Water Plant. Revenues are received from citizens that are connected to the City of Roswell's water system. FY 2011 revenues for the Water Fund are approved at \$3,459,379. Water rates increased during FY 2008 budget is to encourage conservation due to Georgia's continuing drought conditions. The fund is also approved to use \$113,626 of fund balance.

Expenditures for FY 2011 are approved at \$3,459,379 or (-\$859,779) less than last year's approved amount \$4,319,158. Personnel costs are approved at \$1,034,238, operating costs are approved at \$1,388,988 and capital/other costs are approved at \$1,036,153. Water Fund's fund balance will provide the necessary revenue to fund the \$113,626 difference. The Fund's balance will decrease by 6% with the planned use of reserves.

Recreation Participation Fund: Includes cost centers for special events and for participant recreation programs. Revenue comes from the participants' fees. Revenues are approved at \$5,028,097 in FY 2011. Expenditures for FY 2011 are approved at \$4,933,348, \$985,307 more than FY 2010's amount of \$ 3,948,041. Personnel expenditures are approved at \$2,819,771, with operating expenditures at \$1,617,590 and capital/other costs approved at \$495,987.

Internal Service Funds

The Internal Service Funds are proprietary funds that track expenditures of services provided to departments, typically on a cost reimbursement basis. For the City of Roswell these funds include: Group Benefits Fund, Risk/Liability Fund and Worker's Compensation Fund.

Group Benefits Fund: Revenues from the Group Benefits fund come from City contributions (\$6,072,407) and employee contributions (\$630,000). Expenditures will go toward premiums for

health, dental, life and other benefits. This fund is budgeted at \$6,702,407 for revenues and \$6,843,033 for group benefit expenses. FY 2011 approved budget uses \$140,626 of the fund balance.

Risk/Liability Fund: Revenues for the Risk/Liability Fund come from transfers in from other departments and fund the liability premiums paid by the City. This fund is budgeted at \$863,393 for revenues and \$863,393 for expenditures.

Worker's Compensation Fund: Revenues for the Worker's Compensation Fund come from transfers in from other departments and fund the City's self insurance of worker's comp claims. This fund is budgeted at \$446,350 for revenues and \$446,350 expenditures.

Capital Project Funds

The Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds) and capital outlay. The Capital Project Funds are separated into two funds specifically for capital projects: Impact Fee Fund and Capital Projects Fund.

Impact Fee Fund: Revenues come from developments to offset the cost to the City for provision of services and are estimated to be \$100,000 in FY 2010. The City understands this revenue source depends on the annual increases and decreases in development. Expenditures are approved at \$0.

Capital Projects Fund: Revenues are transfers from general fund and confiscated assets fund to fund capital at \$9,012,339. Expenditures are budgeted at \$9,012,339 for specific projects funds.

Debt Service Fund

The Debt Service Fund is used to account for debt transactions for bonds and other debts issued by the City. The funding comes from the percentage of the millage rate that is designated for retirement of general obligation bond indebtedness. The revenue projected in FY 2011 is \$6,407,100. The amount due to bond holders during FY 2011 is \$6,407,100. The City maintains a one year payment fund balance and the additional revenue over expenditures will allow that policy to continue.

Federal, State, and Local/County Funds

Grants are placed into a separate fund for each type of granting organization; The Federal Government, State Government, and County Government and/or Local Organizations. The grants allow the city to do more for its citizens than it would be able to do itself. The grants will not appear on the All Funds Summary. Grants in the City of Roswell require Council approval prior to acceptance and are budgeted at the time of acceptance by our City Council. Historical Grant Revenues and Expenditures as well as the status of current, approved grants is included in the Appendix.

This annual budget and program for services represents months of intensive effort by all those involved in the budget process. Our goal is to satisfy the City's ongoing commitment to provide our community with the highest levels of service attainable within the resources available. It is important that we continue our vigilant pursuit of finding ways to minimize costs and maximize our resources.



Fund Summaries

The Fund Summary section contains 3-year Revenue and Expenditure history; FY 2011 Approved Revenue and Expenditure data as well as FY 2011 estimated beginning and ending fund balance estimates for every fund.

General Fund (Fund 100)

Revenue Trends...

General Fund revenues are the property taxes, sales taxes and business taxes paid by citizens living and working in the City of Roswell. As shown on the following page the property, sales, and business taxes comprise over 88% of the General Fund revenues. Property tax revenues remain static and the millage rate remains at 4.059. Sales taxes are projected to decrease in the current economic climate. The business taxes including the utility franchise fees are showing decreases in collection. The FY 2011 revenue estimate is a decrease of (\$2,179,508) or (4%) from FY 2010. The largest decreases include \$1,700,000 in transfers-in that was a one-time transfer in FY 2010 and \$552,000 decrease in fines and forfeitures.

Expenditure Trends...

General fund expenditures are the basic services the City of Roswell provides. This includes fire, police, recreation and parks, transportation, community development and the administrative support. The General Fund expenditures also include the transfer out of funding to the Capital Projects Fund to track and pay for the capital projects of the General Fund. Over the past several years, the City has purchased land and built structures for the use and enjoyment of our citizens and employees. The primary focus for expenditures has been to maintain fiscal responsibility by finding a balance between funding the continuance of current programs and the enhancement of core services, and the development of new assets and maintenance of existing assets of the City. Since FY 2004, the City has added 49 FTE's in the General Fund. (27) of the new employees are additional Police Officers and Detention Officers in the Police Department, (9) are Recreation and Parks Maintenance employees, (6) are Administration employees (Building Operations, Court Marshals and additional Information Technology employees), (2) are Finance employees, (2) are Public Works employees, (2) Transportation employees and (1) is a Fire employee. The future expenditures will continue to focus on the maintenance of City-owned assets. The FY 2011 Budget proposes to decrease the General Fund budget by (\$312,739) or (0.5%). The FY 2011 approved budget includes \$7,063,147 of "one-time" capital using fund balance. In FY 2010, \$4,421,865 was approved for one-time capital. The Fiscal Year 2011 operating budget is approved to be \$54,423,352 which is a 3% reduction from the FY 2010 operating budget of \$55,894,027. The FY 2010 budget included a "one-time" transfer in from internal service funds last year for \$1,700,000.

General Fund Revenue and Expenditures Fiscal Year Ending June 30th

The General Fund is the general operating fund of the City and is used to account for all financial resources, except those required to be accounted for in another fund (Fund 100).

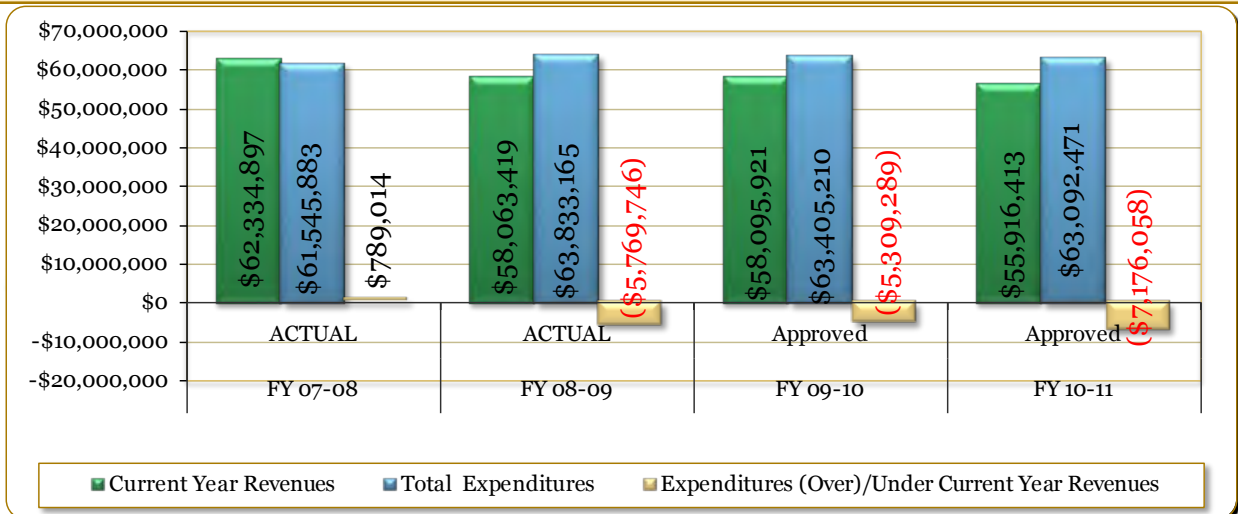
Estimated Beginning Fund Balance: **\$27,263,381**

	FY 07-08 ACTUAL	FY 08-09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Property taxes	\$17,265,152	\$18,848,057	\$19,300,100	\$19,600,100
Sales and use taxes	\$21,368,563	\$18,020,307	\$18,000,000	\$18,200,000
Business Taxes	\$12,532,387	\$12,893,198	\$11,750,000	\$11,510,000
Intergovernmental	\$710,256	\$960,472	\$85,000	\$1,036,625
Licenses and permits	\$1,641,569	\$1,294,871	\$1,176,200	\$85,000
Charges for services	\$1,696,060	\$1,619,063	\$2,282,321	\$2,319,288
Fines and forfeitures	\$4,508,111	\$3,175,128	\$3,267,000	\$2,715,000
Interest income	\$2,031,715	\$1,046,744	\$500,000	\$400,100
Miscellaneous	\$560,340	\$205,579	\$35,300	\$50,300
Transfers In	\$20,745	\$0	\$1,700,000	\$0
Current Year Revenues	\$62,334,897	\$58,063,419	\$58,095,921	\$55,916,413
Fund Balance Appropriation - Use of Reserves	\$0	\$5,769,746	\$5,581,415	\$7,176,058
Total	\$62,334,897	\$63,833,165	\$63,677,336	\$63,092,471

USES OF FUNDS				
Administration	\$7,781,469	\$7,869,089	\$8,451,821	\$7,900,437
Community Development	\$3,534,854	\$3,698,776	\$3,475,125	\$3,418,727
Environmental/Public Works	\$1,548,497	\$1,698,177	\$1,950,396	\$1,947,367
Finance	\$2,266,544	\$2,424,313	\$2,445,195	\$2,441,111
Fire	\$5,250,597	\$5,780,374	\$5,936,230	\$6,156,417
Police	\$14,892,416	\$15,675,053	\$15,988,397	\$16,321,270
Recreation and Parks	\$10,512,064	\$10,068,447	\$10,018,189	\$10,158,761
Transportation	\$5,649,505	\$5,824,759	\$5,928,674	\$6,079,262
City-Wide Expenditures	\$10,109,936	\$10,794,176	\$9,211,183	\$8,669,119
Total Expenditures	\$61,545,883	\$63,833,165	\$63,405,210	\$63,092,471

Expenditures (Over) / Under Current Year Revenues **\$789,014** **(\$5,769,746)** **(\$5,309,289)** **(\$7,176,058)**

Estimated Ending Fund Balance: **\$20,087,323**



Capital Projects Fund (Fund 350)

Revenue Trends...

The Capital Projects fund was established in FY 2004 to replace the encumbrance authorization, or “EA” process which allowed projects to carry forward spending authority, and allows funding for multi-year projects to remain with the project until its completion. Revenues in the Capital Projects Fund come from transfers in from the General Fund and Special Revenue Funds as well as interest income. The FY 2010 Approved Revenue Budget was \$7,661,183. \$9,012,339 is the approved revenues for FY 2011.

Expenditure Trends...

The capital project expenditures in this fund include the General Fund and the Special Revenues Funds. Funding for capital projects in other funds such as Solid Waste, Water and E911 are found in their specific fund. The FY 2011 Approved Expenditure Budget is \$9,012,339 which includes \$3,300,000 for ERP: Citywide Technology System, \$1,800,000 for Road Resurfacing, \$960,453 for maintenance of City Facilities and assets, \$485,000 for Stormwater projects, \$450,000 for Oxbo Road Realignment, \$300,000 for the Phase I of Sun Valley Extension Transportation Project, and \$1,716,886 for other capital projects and purchases.

Capital Projects Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities and capital outlay (Fund 350).

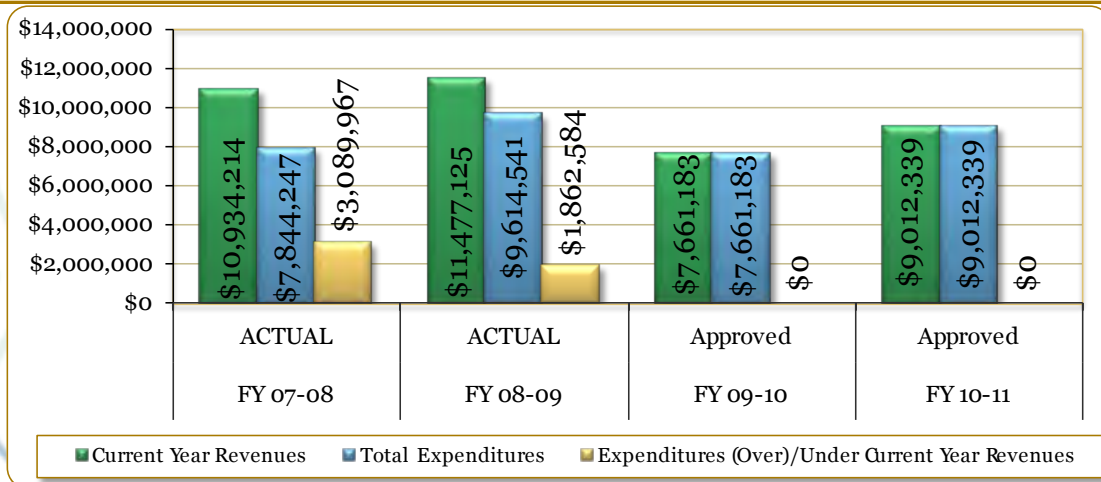
Estimated Beginning Fund Balance: **\$1,575,742**

<u>CAPITAL PROJECTS FUND:</u>	FY 07-08 ACTUAL	FY 08-09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
<u>SOURCES OF FUNDS</u>				
Intergovernmental	\$377,403	\$89,736		
Charges for services	\$1,725			
Interest income	\$417,040	\$328,261		
Miscellaneous	\$65,389	\$7,246		
Transfers In	\$10,072,657	\$11,051,882	\$7,661,183	\$9,012,339
Current Year Revenues	\$10,934,214	\$11,477,125	\$7,661,183	\$9,012,339
Fund Balance Appropriation - Use of Reserves				\$0
Total Revenues	\$10,934,214	\$11,477,125	\$7,661,183	\$9,012,339

<u>USES OF FUNDS</u>				
Administration	\$383,969	\$1,746,606	\$893,918	\$4,215,972
Community Development	\$121,249	\$279,815	\$0	\$25,000
Environmental/Public Works	\$160,267	\$922,993	\$300,000	\$500,000
Finance	\$98,465	\$0	\$0	\$0
Fire	\$708,563	\$458,062	\$437,000	\$60,000
Police	\$992,765	\$1,090,046	\$107,700	\$513,220
Recreation and Parks	\$1,714,549	\$1,752,016	\$606,500	\$291,000
Transportation	\$2,964,382	\$3,365,003	\$3,872,865	\$3,232,147
Non-Departmental	\$700,038	\$0	\$1,443,200	\$175,000
Total Expenditures	\$7,844,247	\$9,614,541	\$7,661,183	\$9,012,339

Expenditures (Over) / Under Current Year Revenues **\$3,089,967** **\$1,862,584** **\$0** **\$0**

Estimated Ending Fund Balance: **\$1,575,742**



Cemetery Care Fund (Fund 235)

Revenue Trends...

The Cemetery Care Fund is utilized to account for revenues associated with the maintenance and care of the Old Roswell Cemetery. Prior to FY 2005, revenues came as a transfer in from the General Fund. Beginning in FY 2005, because this fund had built up a fund balance and because General Fund expenditures were increasing, funding for the Cemetery Care Fund was approved from the Cemetery Care Fund's fund balance appropriation. After FY 2011, it is anticipated the fund balance will sustain it for about four more years.

Expenditure Trends...

In accordance with an agreement between the City of Roswell and the Historic Cemetery Care Association for the acceptance of the Association's assets in April 1997, the City assumed responsibility for maintenance and care of the property. Expenditures for maintenance of the cemetery are remaining stable. The approved funding for FY 2011 is \$23,500 and will come from the Fund's fund balance.

Cemetery Care Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Cemetery Care Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for cemetery care (Fund 235).

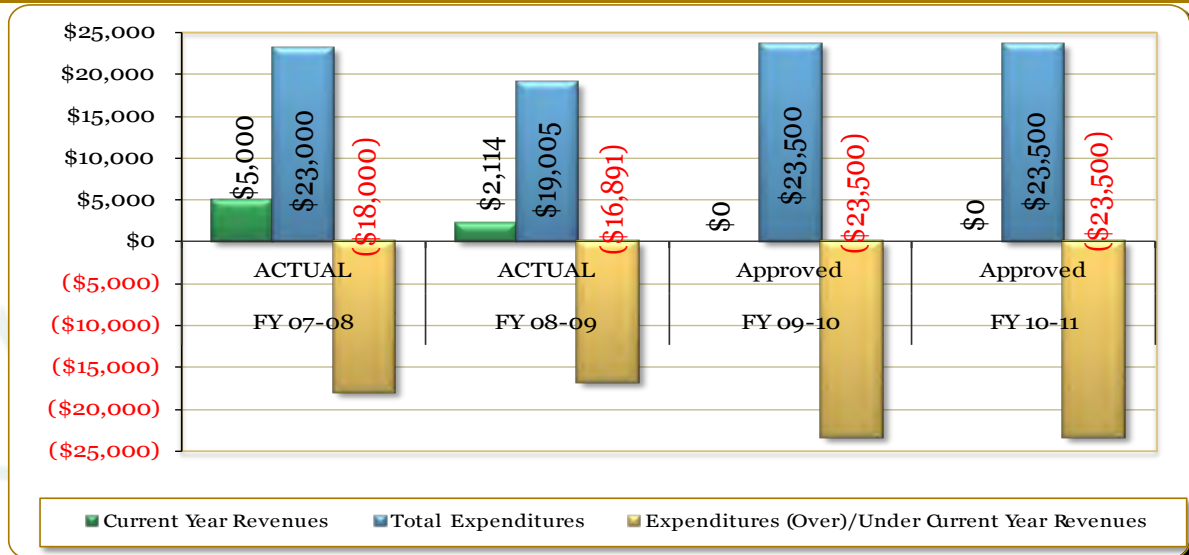
Estimated Beginning Fund Balance: **\$112,500**

	FY 07-08 ACTUAL	FY 08-09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Charges for services	\$600			
Interest income	\$4,400	\$2,114		
Current Year Revenues	\$5,000	\$2,114	\$0	\$0
Fund Balance Appropriation - Use of Reserves	\$18,000	\$16,891	\$23,500	\$23,500
Total Revenues	\$23,000	\$19,005	\$23,500	\$23,500

USES OF FUNDS				
Recreation and Parks	\$23,000	\$19,005	\$23,500	\$23,500
Total Expenditures	\$23,000	\$19,005	\$23,500	\$23,500

Expenditures (Over) / Under Current Year Revenues **(\$18,000)** **(\$16,891)** **(\$23,500)** **(\$23,500)**

Estimated Ending Fund Balance: **\$89,000**



*The fund balance will decrease by more than 10%. This fund is using existing fund balance currently and may in the future require General Fund funding.

Confiscated Assets Fund (Fund 210)

Revenue Trends...

The Confiscated Assets Fund is a special revenue fund used to account for revenue sharing proceeds received from drug enforcement agencies. Revenues in this fund are not predictable so revenue estimates included in the annual revenue budget are conservative.

Expenditure Trends...

This fund enhances the operation of the Special Investigations (General Fund) Program. Expenditures in this fund consist of overtime associated with drug and vice crimes, rental of undercover vehicles and fuel used by narcotics officers, warehouse rental for seized property, surveillance equipment and paid evidence/paid information funds. The expenditure budget for each year is funded primarily through actual revenues received in prior years. The approved expenditure budget of \$506,570 for FY 2011 utilizes available fund balance.

Confiscated Assets Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Confiscated Assets Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures from the sale of confiscated assets (Fund 210).

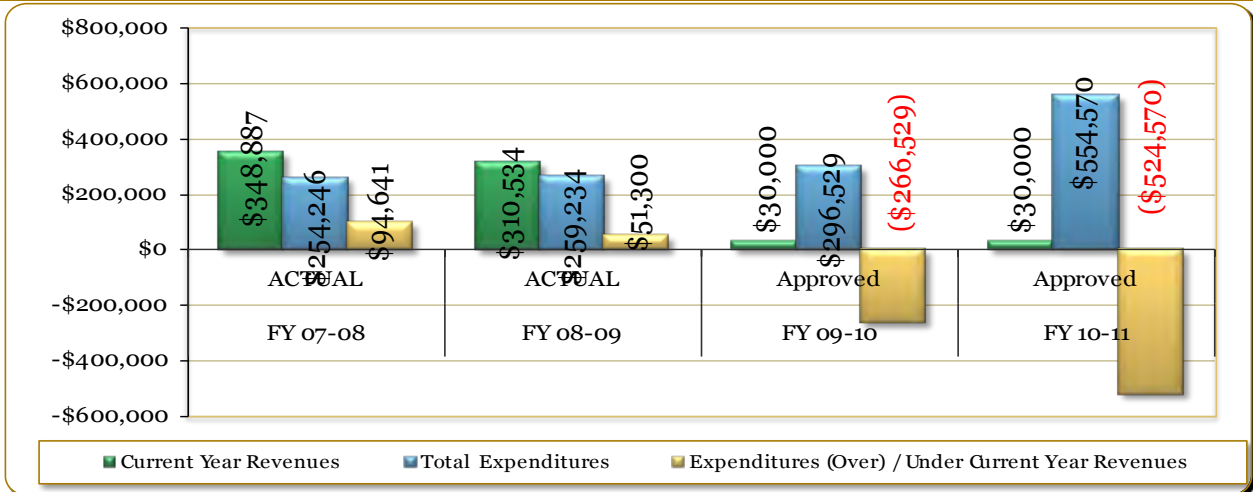
Estimated Beginning Fund Balance: \$696,471

	FY 07-08 ACTUAL	FY 08-09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Charges for services	\$61,751	\$58,153		
Fines and forfeitures	\$242,515	\$242,759	\$30,000	\$30,000
Interest income	\$16,612	\$9,622		
Miscellaneous	\$28,009			
Current Year Revenues	\$348,887	\$310,534	\$30,000	\$30,000
Fund Balance Appropriation - Use of Reserves			\$266,529	\$524,570
Total Revenues	\$348,887	\$310,534	\$296,529	\$554,570

USES OF FUNDS				
Police	\$225,496	\$133,128	\$221,529	\$211,350
Transfers to Capital	\$28,750	\$126,106	\$75,000	\$343,220
Total Expenditures	\$254,246	\$259,234	\$296,529	\$554,570

Expenditures (Over) / Under Current Year Revenues	\$94,641	\$51,300	(\$266,529)	(\$524,570)
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Estimated Ending Fund Balance: \$171,901



*The fund balance will decrease by more than 10% due to planned use of fund balance. Due to unpredictable nature of this fund, the expenditure budget for each year is funded primarily through actual revenues received in prior years.

Debt Service Fund (Fund 410)

Revenue Trends...

The Debt Service Fund receives its funding from the debt service portion of the City of Roswell's millage rate. In FY 2011, the approved debt service millage rate is 1.396. The City refunded debt in 2008 and the new debt service allows the City to cut the Debt Service Fund millage rate. In FY 2006, the City moved \$ 2,226,000 from the General Fund unreserved, undesignated fund balance to the Debt Service Fund. This action provided the Debt Service Fund with a one year reserve in the fund balance. The City's policy is to maintain a one year fund balance in this fund. The millage rate is applied to real and personal property as well as motor vehicles. Exemptions do not apply to debt service assessments.

Expenditure Trends...

The expenditures go toward the principle and interest of the Series 2002 and Series 2008 (refunding) bonds. The expenditures for this fund are charted out in the debt service section of the budget book. The City is currently obligated to repay \$37 million in principal and interest from now till 2015. The City of Roswell currently has a .75% ratio of bonded debt to assessed value, well below the State of Georgia constitutional threshold of 10%. The City may consider a bond issue to finance major capital improvements in the next few years. Any future bond issue would require voter approval.

Debt Service Fund Revenue and Expenditures Fiscal Year Ending June 30th

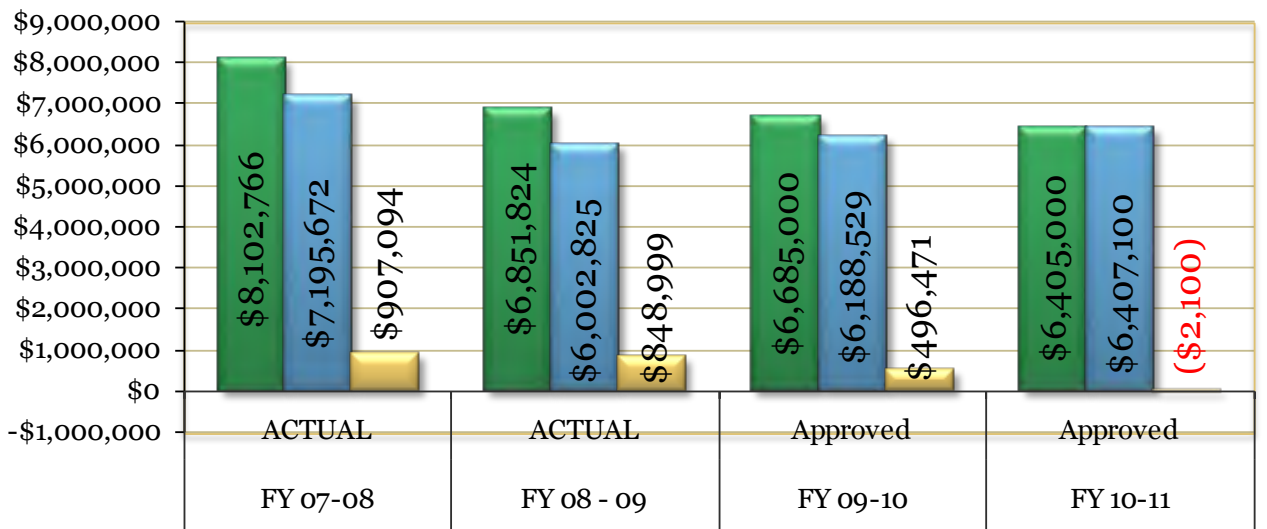
The Debt Service Fund is used to account for debt transactions for bonds and other debts issued by the City. The funding comes from the percentage of the millage rate that is designated for retirement of general obligation bond indebtedness (Fund 410).

Estimated Beginning Fund Balance: **\$7,845,000**

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Property taxes	\$7,800,910	\$6,750,381	\$6,625,000	\$6,380,000
Interest income	\$301,856	\$101,443	\$60,000	\$25,000
Current Year Revenues	\$8,102,766	\$6,851,824	\$6,685,000	\$6,405,000
Fund Balance Appropriation - Use of Reserves				\$2,100
Total Revenues	\$8,102,766	\$6,851,824	\$6,685,000	\$6,407,100

USES OF FUNDS				
Principal	\$5,100,000	\$4,525,000	\$4,755,000	\$5,166,000
Interest	\$2,093,099	\$1,473,443	\$1,429,929	\$1,236,000
Other Charges	\$2,573	\$4,382	\$3,600	\$5,100
Total Expenditures	\$7,195,672	\$6,002,825	\$6,188,529	\$6,407,100
Expenditures (Over) / Under Current Year Revenues	\$907,094	\$848,999	\$496,471	(\$2,100)

Estimated Ending Fund Balance: **\$7,842,900**



■ Current Year Revenues ■ Total Expenditures ■ Expenditures (Over) / Under Current Year Revenues

E-911 Fund (Fund 215)

Revenue Trends...

E-911 revenues are derived from fees collected on telephone lines. City Council re-authorizes these fees and collection of these fees each year by Resolution. Current fees are: \$1.50 per month per land line, and \$1.50 per month per wireless line. All Federal, State, and Local governments are exempt from paying the charge.

The City receives the fee from service providers with subscribers within the City limits. The service provider bills the customer and remits payment to the City. The service provider gets to keep 3% of the amount collected to defray administrative costs. The wireless service providers also bill the City for the cost of making and maintaining their systems E-911 compliant. Fifteen cents (\$0.15) of each dollar (\$1) imposed for the wireless E-911 charge is deposited into a separate restricted account called the Wireless Phase I Reserve Account and thirty cents (\$0.30) of each dollar (\$1) imposed for the wireless E-911 charge shall be deposited into a separate restricted account called the Wireless Phase II Reserve. These accounts are used to pay for the recurring and non-recurring charges by the service providers related to making and maintaining their systems E-911 compliant.

The City is currently reviewing a charge for customers with "Voice Internet Protocol" (VoIP) telephone service. In addition, unlike land line and wireless service providers, there is no current mandate to ensure that VoIP providers are E-911 compliant. As more consumers switch to VoIP service, eliminate home telephone service and switch to wireless accounts subscribed to outside the City limits (business accounts), there is a greater possibility for E-911 revenues to decline. Increased fees and/or new fees imposed for VoIP will need to be reviewed, annually, as the costs to maintain E-911 compliance exceeds the fees collected.

Expenditure Trends...

Over \$1,000,000 has been spent previously on capital improvements in relation to E-911 for upgrades to equipment and furniture. The approved FY 2011 expenditures are \$1,586,541 for basic operations.

E-911 Fund Revenue and Expenditures Fiscal Year Ending June 30th

The E-911 Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for E-911 expenditures (Fund 215).

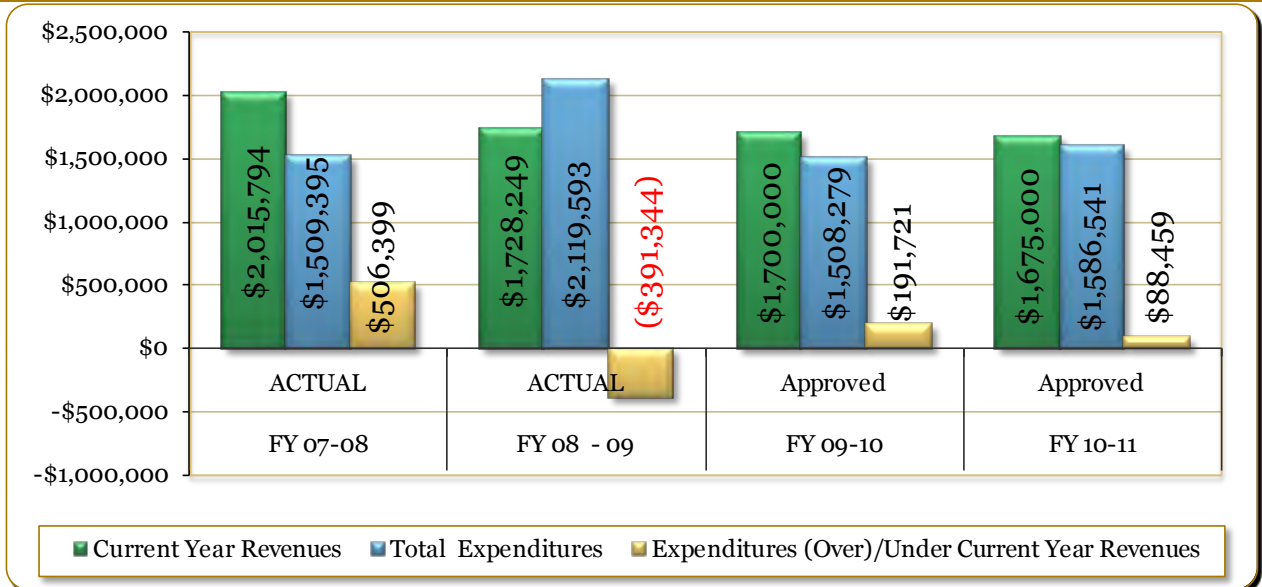
Estimated Beginning Fund Balance: **\$1,587,000**

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Charges for services	\$1,745,745	\$1,705,105	\$1,700,000	\$1,675,000
Interest income	\$58,853	\$23,136		
Miscellaneous	\$43	\$8		
Transfers In	\$211,153			
Current Year Revenues	\$2,015,794	\$1,728,249	\$1,700,000	\$1,675,000
Fund Balance Appropriation - Use of Reserves		\$391,344		\$0
Total Revenues	\$2,015,794	\$2,119,593	\$1,700,000	\$1,675,000

USES OF FUNDS				
Police	\$1,509,395	\$2,119,593	\$1,508,279	\$1,586,541
Total Expenditures	\$1,509,395	\$2,119,593	\$1,508,279	\$1,586,541

Expenditures (Over) / Under Current Year Revenues	\$506,399	(\$391,344)	\$191,721	\$88,459
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Estimated Ending Fund Balance: **\$1,675,459**



Group Benefits Fund (Fund 602)

Revenue Trends...

The Group Benefits Fund was established in FY05 to better track revenues (contributions) and expenditures associated with employee benefits. The Group Benefits Fund is approved to have revenues of \$6,072,407 in FY 2011 and will utilize \$140,626 of fund balance. The Group Benefit Fund "charges" each fund with personnel a constant dollar amount for each authorized full-time employee. Budgeted contributions for vacant positions are used to offset any catastrophic charges or to even out large fluctuations in the cost of benefits. Benefits included in this fund are Group Health, Dental and Life, short-term and long-term disability and the Employee Assistance Program.

The employee contribution for group insurance premiums in FY 09 was \$298,563 as reflected in the revenues above. The employee contribution for group insurance premiums for FY 11 is budgeted at \$630,000.

Expenditure Trends...

The Group Benefit Fund "charges" each fund with personnel a constant dollar amount for each authorized full-time employee. Benefits included in this fund are Group Health, Dental and Life, short-term and long-term disability and the Employee Assistance Program. In FY 2011, the Benefits Manager will be transferred from the General Fund to the Group Benefits Fund. In FY 2010, \$1,700,000 was transferred to Risk and Liability Fund and Workers Compensation Fund.

As the cost of employee benefits continues to increase, the City continues to look for ways to keep insurance costs down. In FY 2006, the City began offering a "HRA" or Health Reimbursement Account to try and keep costs down. The FY08 actual expenditure was \$5,350,922 and the FY 2009 actual expenditure was \$5,446,185. The Group Benefits Fund is approved to have expenditures of \$6,843,033 in FY 2011.

Group Benefits Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Group Benefit Fund is an internal service fund used to account for the contributions and insurance payments for the employee health care (Fund 602).

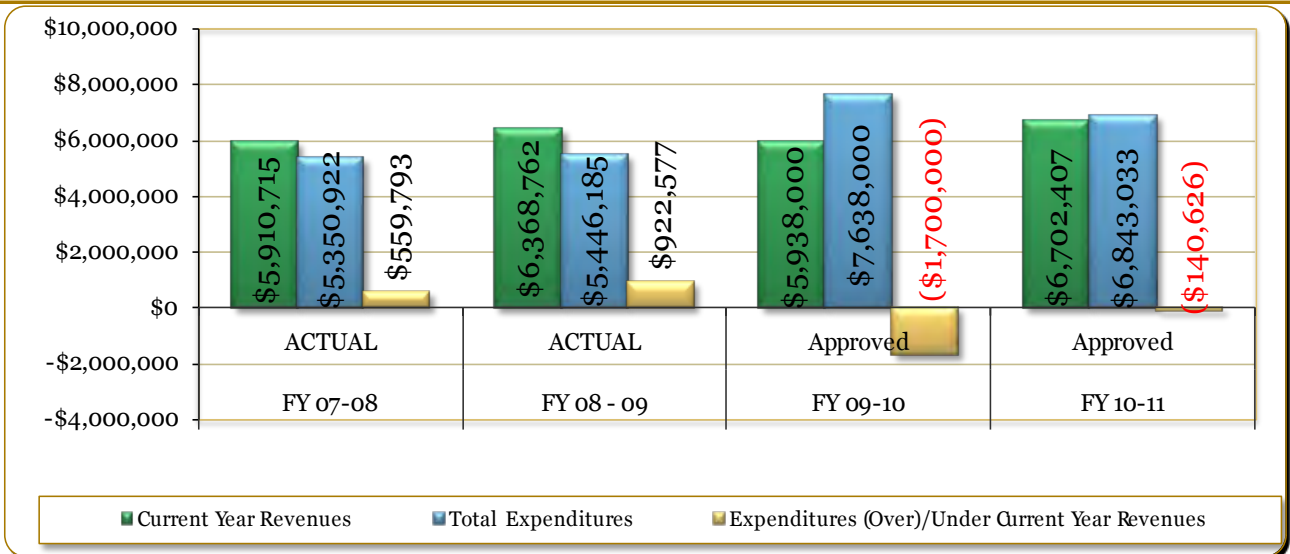
Estimated Beginning Fund Balance: \$2,019,000

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Interest income	\$42,828	\$29,663		
Employer Contribution	\$5,349,200	\$6,040,536	\$5,738,000	\$6,072,407
Employee Contribution	\$518,687	\$298,563	\$200,000	\$630,000
Current Year Revenues	\$5,910,715	\$6,368,762	\$5,938,000	\$6,702,407
Fund Balance Appropriation - Use of Reserves			\$1,700,000	\$140,626
Total Revenues	\$5,910,715	\$6,368,762	\$7,638,000	\$6,843,033

USES OF FUNDS				
Non-Departmental	\$5,350,922	\$5,446,185	\$7,638,000	\$6,843,033
Total Expenditures	\$5,350,922	\$5,446,185	\$7,638,000	\$6,843,033

Expenditures (Over) / Under Current Year Revenues	\$559,793	\$922,577	(\$1,700,000)	(\$140,626)
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Estimated Ending Fund Balance: \$1,878,374



Hotel / Motel Fund (Fund 275)

Revenue Trends...

The Hotel/Motel Fund is a special revenue fund used to account for the proceeds from taxes on hotel and motel rooms. There is an additional 6% sales tax on hotel rooms in the City of Roswell. Over the last three years the revenues have shown increases, however the City continues to budget this revenue conservatively based upon its volatility. The FY 2011 approved revenue is projected to decrease by \$ 97,500 to \$502,500 based on the current economy.

Expenditure Trends...

Under current statute, 16.67% of tax collected is legally restricted and must be spent on the trail system, 43.33% is designated as “restricted” and is legally obligated for the promotion of tourism and trails as stated under State law and 40.00% is “unrestricted”. In the FY 2006 budget, funding for Smith Plantation and Bulloch Hall, which had previously been funded through the Hotel/Motel Fund, was moved to the General Fund. In addition, the first full year of funding for newly acquired Barrington Hall was also funded in the General Fund. The FY 2011 expenditure is \$441,187 to Roswell’s Convention and Visitors Bureau, bank fees, and water / sewer charges.

Hotel/Motel Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Hotel/Motel Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for the promotion of tourism and trails as stated under State law (Fund 275).

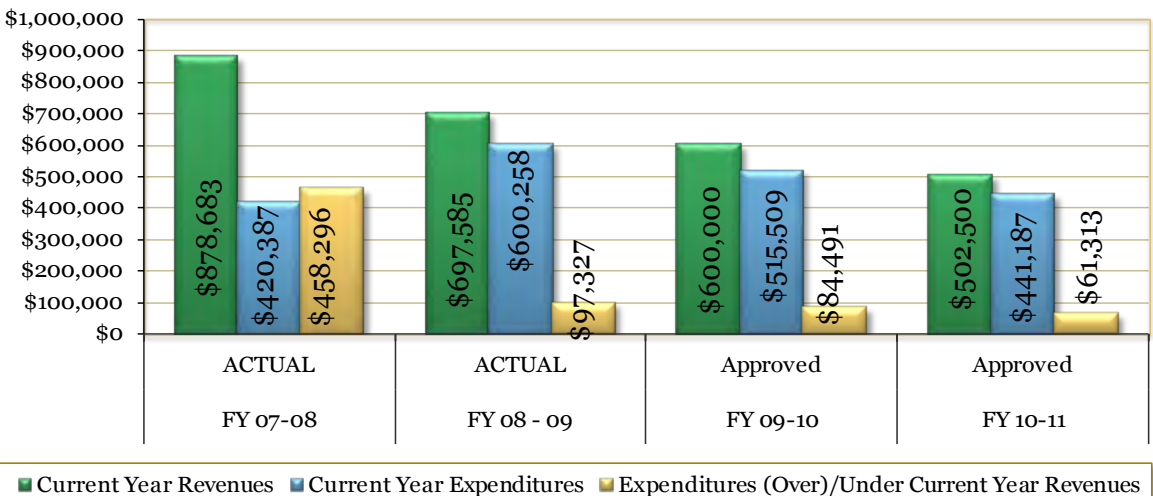
Estimated Beginning Fund Balance: \$956,000

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Charges for services				
Restricted (43.33%)	\$366,998	\$297,702	\$259,980	\$216,650
Unrestricted (40.00%)	\$343,869	\$274,803	\$240,000	\$200,000
Trails (16.67%)	\$142,310	\$114,533	\$100,020	\$83,350
Interest income	\$25,506	\$10,547	\$0	\$2,500
Current Year Revenues	\$878,683	\$697,585	\$600,000	\$502,500
Fund Balance Appropriation - Use of Reserves				
Total Revenues	\$878,683	\$697,585	\$600,000	\$502,500

USES OF FUNDS				
Administration	\$420,387	\$440,258	\$440,509	\$441,187
Recreation and Parks		\$160,000	\$75,000	\$0
Total Expenditures	\$420,387	\$600,258	\$515,509	\$441,187

Expenditures (Over) / Under Current Year Revenues **\$458,296** **\$97,327** **\$84,491** **\$61,313**

Estimated Ending Fund Balance: \$1,017,313



Leita Thompson Rental Property Fund (Fund 290)

Revenue Trends...

This fund receives revenue from the rental properties located on the Leita Thompson Park property. The revenue comes from the tenants and pays for the upkeep of the properties. Revenues increased in FY 2007 and are expected to maintain their current levels. The revenues for FY 2011 are approved at \$76,200.

Expenditure Trends...

Expenditures pay for the maintenance of the rental units located at Leita Thompson Park. Expenditures were stable in past years, and are expected to increase as maintenance issues are identified in future years. The expenditures for FY 2011 are approved at \$62,500.

Leita Thompson Rental Property Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Leita Thompson Rental Property Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are restricted to expenditures for the rental property at the Leita Thompson Park (Fund 290).

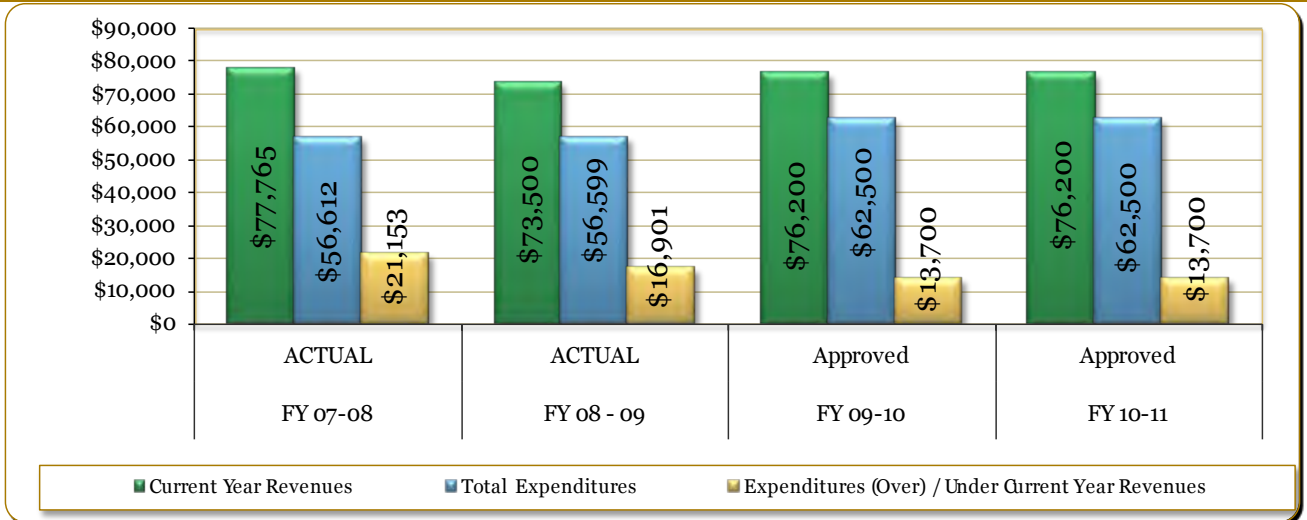
Estimated Beginning Fund Balance: \$135,000

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Interest income	\$3,240	\$1,100	\$0	\$0
Miscellaneous	\$74,525	\$72,400	\$76,200	\$76,200
Current Year Revenues	\$77,765	\$73,500	\$76,200	\$76,200
Fund Balance Appropriation - Use of Reserves				
Total Revenues	\$77,765	\$73,500	\$76,200	\$76,200

USES OF FUNDS				
Recreation and Parks	\$56,612	\$56,599	\$62,500	\$62,500
Total Expenditures	\$56,612	\$56,599	\$62,500	\$62,500

Expenditures (Over) / Under Current Year Revenues	\$21,153	\$16,901	\$13,700	\$13,700
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Estimated Ending Fund Balance: \$148,700



Recreation Participation & Special Events Fund (Fund 555)

Revenue Trends...

The Recreation Participation & Special Events Fund is an enterprise fund used to account for user fees collected for recreation programs and donations to special events throughout the City. Revenue estimates are based on the planned number of classes and participants. This fund was created in FY 2004. Before FY 2004, the program revenue and expenditures were part of the General Fund. As fees are reviewed and participation increases, revenues are projected to increase. The approved revenues for FY 2011 are \$5,028,097. \$3,966,243 is revenue collected directly for the programs and \$1,061,854 is a transfer from General Fund.

Expenditure Trends...

Expenditures in this fund consist of part-time and temporary employees who run the programs, umpires, officials, and instructors' fees, repair and maintenance of program equipment, rental of postage equipment, program brochures, banners, ads, fireworks, program supplies, game room supplies, training for national accreditation, ceremonies, and other related expenditures. In FY 2011, the cost of employees related to programs has been moved to this fund. A new expenditure is the cost of the docents who provide tours at the historic houses. The approved expenditures for FY 2011 are \$4,933,348 for program related salaries and supplies.

Recreation Participation and Special Events Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Recreation Participation and Special Events Fund is an enterprise fund used to account for the proceeds of user fees to pay for program participation (Fund 555).

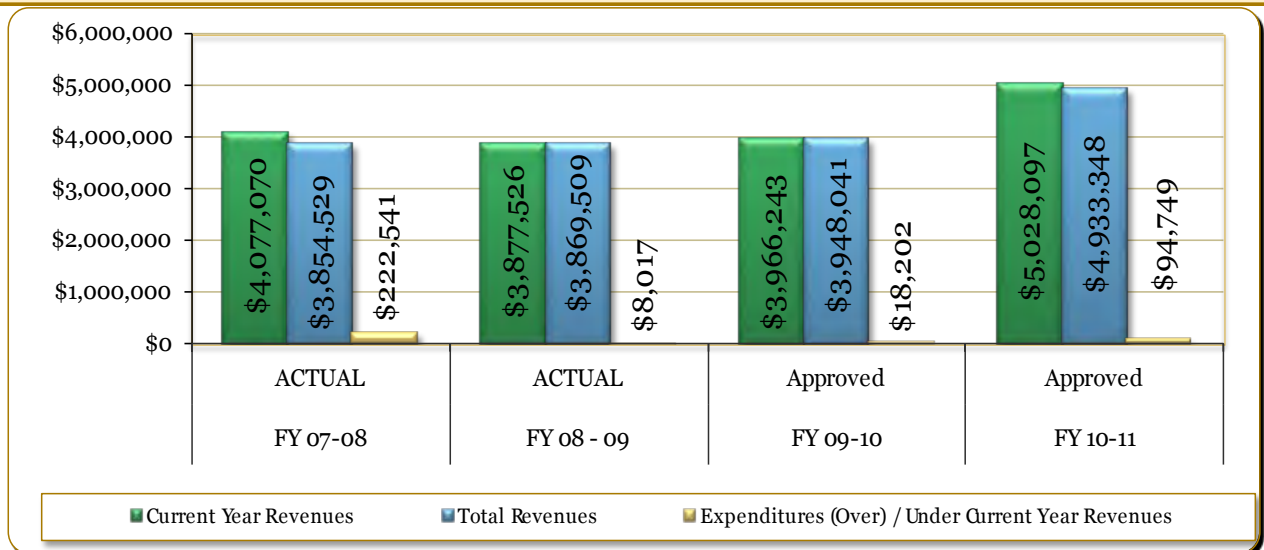
Estimated Beginning Fund Balance: \$411,000

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Charges for services	\$4,076,984	\$3,866,243	\$3,966,243	\$3,966,243
Interest income		\$6,396		
Miscellaneous	\$86	\$42		\$0
Transfers In		\$4,845		\$1,061,854
Current Year Revenues	\$4,077,070	\$3,877,526	\$3,966,243	\$5,028,097
Fund Balance Appropriation - Use of Reserves				\$0
Total Revenues	\$4,077,070	\$3,877,526	\$3,966,243	\$5,028,097

USES OF FUNDS				
Recreation and Parks	\$3,854,529	\$3,869,509	\$3,948,041	\$4,933,348
Total Expenditures	\$3,854,529	\$3,869,509	\$3,948,041	\$4,933,348

Expenditures (Over) / Under Current Year Revenues **\$222,541** **\$8,017** **\$18,202** **\$94,749**

Estimated Ending Fund Balance: \$505,749



Risk and Liability Fund (Fund 603)

Revenue Trends...

The Risk and Liability Fund is approved to have \$863,393 in revenues in FY 2011. The Risk and Liability Fund was created in FY 2005 to enable the City to better track the cost of the City's Risk and Liability Insurance. FY 2011 will complete the final phase of Internal Service Fund implementation to include all direct costs of the City's Risk Management program by moving the Risk Manager and related Risk Management program costs into the Risk and Liability Fund. The fund "charges" each fund an appropriate amount based on its relative risk.

Expenditure Trends...

Before FY 2005 risk and liability expenditures were tracked in the various funds. The Risk and Liability Fund is approved to have \$863,393 in expenditures in FY 2011. Since FY 2007, with the hiring of a Risk Manager, the City has seen a significant decrease in insurance premiums. FY 2011 will complete the final phase of Internal Service Fund implementation to include all direct costs of the City's Risk Management program by moving the Risk Manager and related Risk Management program costs into the Risk and Liability Fund. The FY 2011 Approved Expenditure Budget includes \$539,831 for Risk and Liability insurance premiums, \$232,015 for deductibles and claims and \$91,547 for the Risk Manager and related Risk Management program costs.

Risk and Liability Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Risk/Liability Fund is an internal service fund used to account for the transfers in from other funds and the risk and liability payments and deductibles paid by the City (Fund 603).

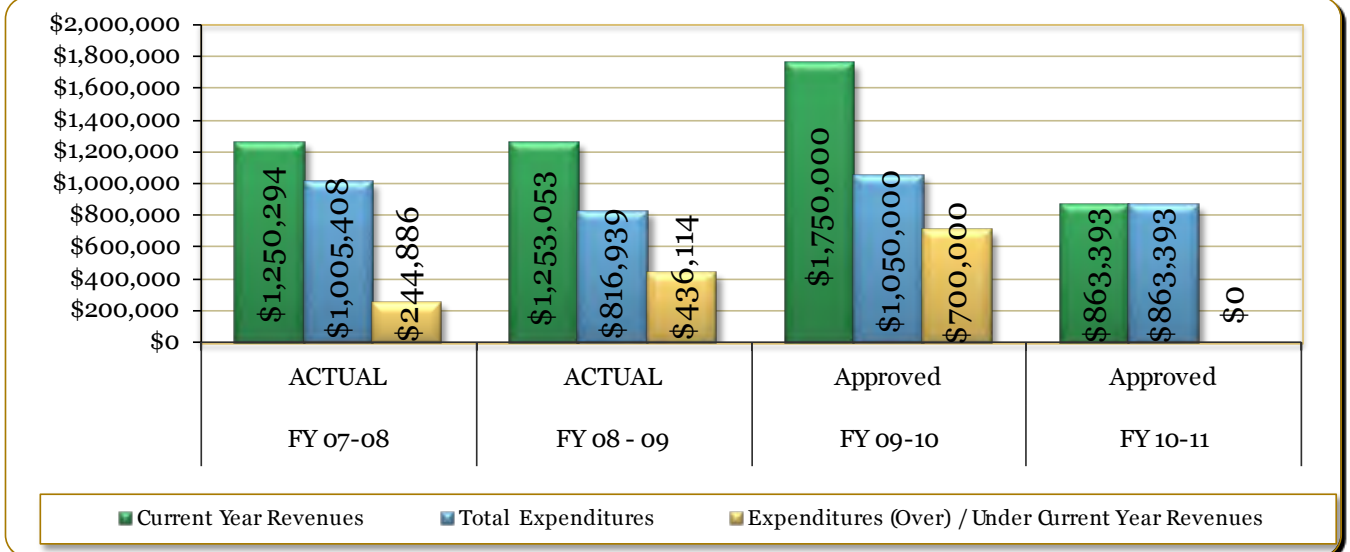
Estimated Beginning Fund Balance: **\$1,520,000**

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Charges for services	\$1,250,000	\$1,250,000	\$1,050,000	\$863,393
Interest income	\$294	\$3,053		
Transfers In		\$0	\$700,000	\$0
Current Year Revenues	\$1,250,294	\$1,253,053	\$1,750,000	\$863,393
Fund Balance Appropriation - Use of Reserves				\$0
Total Revenues	\$1,250,294	\$1,253,053	\$1,750,000	\$863,393

USES OF FUNDS				
Non-Departmental	\$1,005,408	\$816,939	\$1,050,000	\$863,393
Total Expenditures	\$1,005,408	\$816,939	\$1,050,000	\$863,393

Expenditures (Over) / Under Current Year Revenues	\$244,886	\$436,114	\$700,000	\$0
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Estimated Ending Fund Balance: **\$1,520,000**



Soil and Erosion Fund (Fund 240)

Revenue Trends...

The Soil and Erosion Fund is a special revenue fund used to account for all fees paid by developers of any project which requires a building permit to meet the demands placed on the community to remedy problems, hazards, or undesirable effects caused by soil erosion from undeterminable sources. Revenues in this fund are not very predictable so revenue estimates included in the annual revenue budget are reasonably conservative. The expenditure budget for each year is funded primarily through actual revenues received in prior years. The fund currently has an unreserved balance of \$291,750 for use. Revenues of \$3,100 are projected for FY 2011.

Expenditure Trends...

Expenditures in this fund shall be used for the purpose of reducing hazards, damage, unsightliness, or other effect of soil erosion which has been determined by the Soil Erosion Committee to be an erosion and sediment control problem from an undeterminable source. The total FY 2005 expenditures were \$78,000 and total FY 2006 expenditures were \$20,000. In mid FY 2007 \$165,000 was approved for the Horseshoe Bend Lakes and Ponds project. There were no projects for FY 2008. The only expenditure currently for FY 2011 is \$100 in bank fees; if a project should arise during FY 2011 it will be presented to Mayor and Council as a budget amendment.

Soil and Erosion Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Soil and Erosion Fund is a special revenue fund used to account for the fee for the issuance of a land disturbance permit. This fee is to prevent excessive soil erosion from occurring as building is taking place. Several Inspections take place throughout the building phase and there is a plan pre-inspection as well (Fund 240).

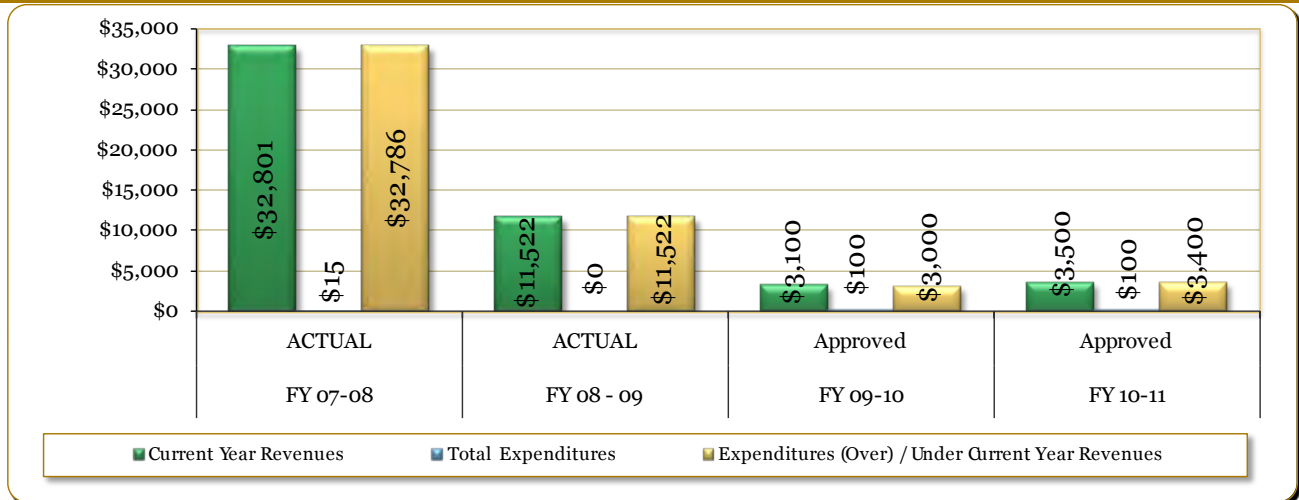
Estimated Beginning Fund Balance: \$291,750

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Licenses and permits	\$17,228	\$4,422	\$3,000	\$3,000
Interest income	\$15,573	\$7,100	\$100	\$500
Current Year Revenues	\$32,801	\$11,522	\$3,100	\$3,500
Fund Balance Appropriation - Use of Reserves				
Total Revenues	\$32,801	\$11,522	\$3,100	\$3,500

USES OF FUNDS				
Environmental/Public Works	\$15	\$0	\$100	\$100
Total Expenditures	\$15	\$0	\$100	\$100

Expenditures (Over) / Under Current Year Revenues \$32,786 \$11,522 \$3,000 \$3,400

Estimated Ending Fund Balance: \$295,150



Solid Waste Fund (Fund 540)

Revenue Trends...

Solid Waste Fund revenues consist of charges for residential and commercial solid waste pickup and disposal services, recycling fees and interest income. Prior to FY 2004, residential rates had not increased in fifteen years. Standard residential rates increased from \$15 per month to \$19 per month in FY 2004 and from \$19 per month to \$22 per month in FY 2005. Basic residential service consists of once-a-week, curbside, garbage, recycling and yard waste pickup. In addition, fees for premium residential service, large item pickup and delinquent bill collection were also imposed in FY 2005. Commercial rates also increased, by 27% in FY 2004, and 33% in FY 2005. The FY 2011 approved revenues for the Solid Waste Fund total \$9,621,231. The fund is also projected to use \$83,231 in fund balance.

Expenditure Trends...

Solid Waste Fund expenditures have increased over the last couple of years. The increases were driven by annexation on the east side of Roswell and the accompanying increase in customers. The FY 2011 approved expenditures for the Solid Waste Fund total \$9,621,231. The City will continue to implement efficiency improvements and review its garbage collection policies in order to ensure the optimal level of service for citizens is provided at the most cost effective means.

Solid Waste Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Solid Waste Fund is an enterprise fund used to account for the proceeds of payment for sanitation services. This includes residential and commercial collection, recycling, large pickup fees and dumpster setup (Fund 540).

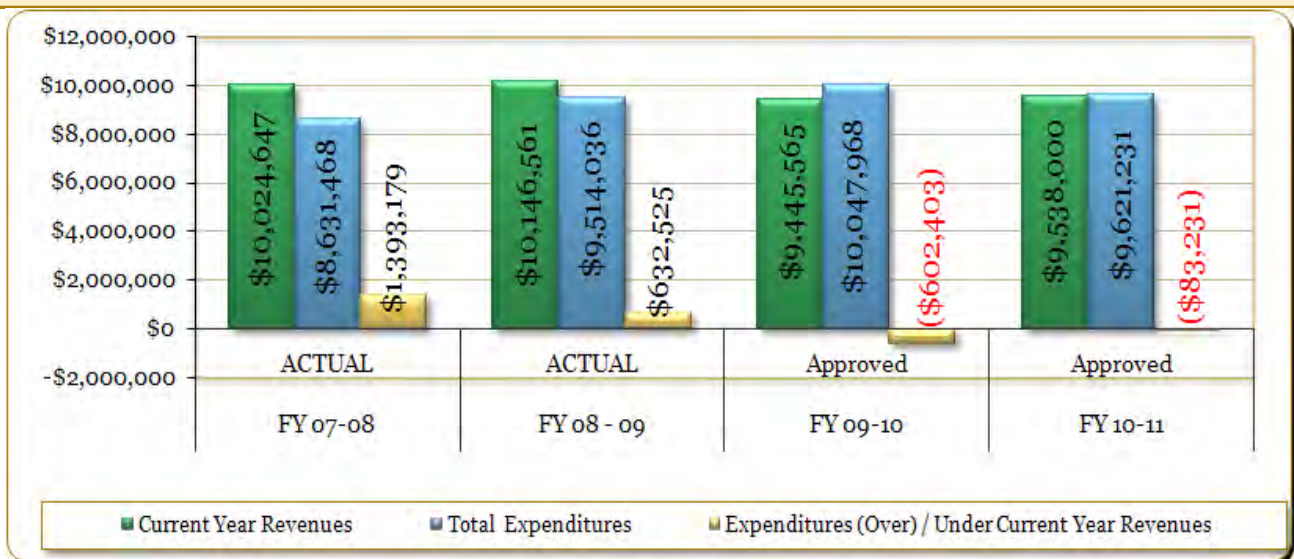
Estimated Beginning Fund Balance: \$8,248,043

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Charges for services	\$9,763,334	\$9,680,522	\$9,415,565	\$9,508,000
Interest income	\$235,111	\$184,538	\$30,000	\$30,000
Miscellaneous	\$35,808	\$8,262		
Transfers In	-\$9,606	\$273,239		
Current Year Revenues	\$10,024,647	\$10,146,561	\$9,445,565	\$9,538,000
Fund Balance Appropriation - Use of Reserves			\$602,403	\$83,231
Total Revenues	\$10,024,647	\$10,146,561	\$10,047,968	\$9,621,231

USES OF FUNDS				
Environmental/Public Works	\$8,631,468	\$9,514,036	\$10,047,968	\$9,621,231
Total Expenditures	\$8,631,468	\$9,514,036	\$10,047,968	\$9,621,231

Expenditures (Over) / Under Current Year Revenues	\$1,393,179	\$632,525	(\$602,403)	(\$83,231)
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Estimated Ending Fund Balance: \$8,164,812



Tree Bank Fund (Fund 245)

Revenue Trends...

The Tree Bank Fund is a special revenue fund used to account for fees paid by developers as part of the tree protection ordinance. Revenues in this fund are not very predictable so revenue estimates included in the annual revenue budget are conservative. The expenditure budget for each year is funded primarily through actual revenues received in prior years. This fund has a fund balance to begin FY 2011 of \$433,956.

Expenditure Trends...

Expenditures in this fund shall be used for the purpose of replacement of damaged trees within the right of way (ROW) or near the ROW, city property, and private property abutting city property. This fund is used to implement the City's approved Tree Care Planting and Replacement Master Plan. Prior year approved funds are still available and will be re-appropriated in FY 2011. When all prior year approved projects are complete and funds are expended, the next project list will be presented to Mayor and Council for approval.

Tree Bank Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Tree Bank Fund is a special revenue fund used to account for the proceeds of developers' payment in order to cut down specimen trees so as to be able to build. The money is to be used to replace trees in the City (Fund 245).

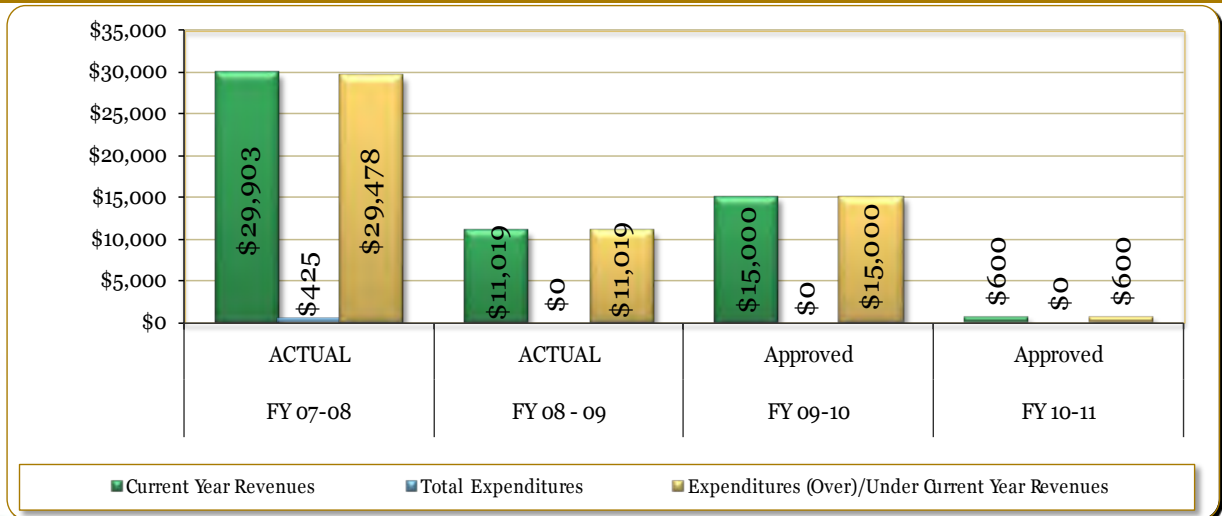
Estimated Beginning Fund Balance: \$433,956

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Interest income	\$15,428	\$8,019	\$5,000	\$500
Miscellaneous	\$14,475	\$3,000	\$10,000	\$100
Current Year Revenues	\$29,903	\$11,019	\$15,000	\$600
Fund Balance Appropriation - Use of Reserves				
Total Revenues	\$29,903	\$11,019	\$15,000	\$600

USES OF FUNDS				
Community Development	\$425	\$0	\$0	\$0
Total Expenditures	\$425	\$0	\$0	\$0

Expenditures (Over) / Under Current Year Revenues \$29,478 \$11,019 \$15,000 \$600

Estimated Ending Fund Balance: \$434,556



Water Fund (Fund 505)

Revenue Trends...

Water Fund revenues consist of charges for water supplied to 5,500 City water customers, a 3% administrative fee paid by Fulton County for the City billing and collecting sewer charges for City water customers on their behalf, and interest income. In FY 2005, the City established a three tier water rate system based on meter size and consumption. The City revised the water rate structure in FY 2008 to encourage conservation. The goal is for a typical household in Roswell to use approximately 10,000 gallons every billing cycle (two months). The FY 2011 approved revenues for the Water Fund total \$3,459,379. The fund is also projected to use \$113,629 in fund balance.

Expenditure Trends...

Water Fund expenditures for the maintenance and operation of the City of Roswell's water system have increased over the last couple of years. In general, the increase can be attributed to an increase in personnel costs and a general increase in the cost for commodities. As the City's water system ages, funds needed for infrastructure improvements will continue. The FY 2011 approved expenditure budget of \$3,459,379.

Water Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Water Fund is an enterprise fund used to account for the proceeds of payment and expenditures for water and sewer services (Fund 505).

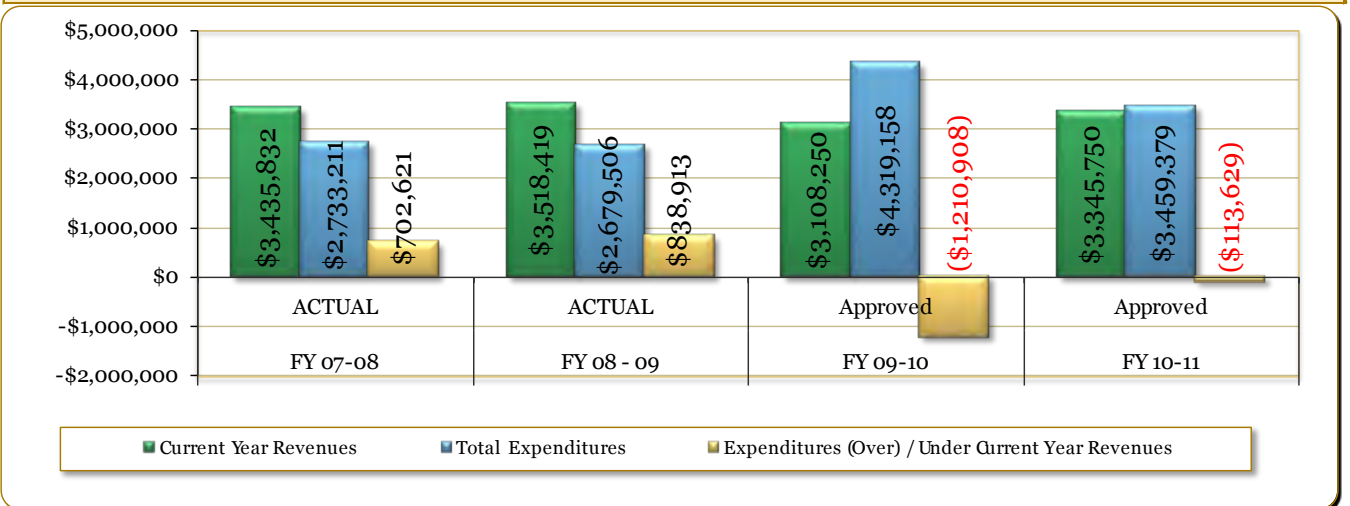
Estimated Beginning Fund Balance: **\$1,962,723**

	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Licenses and permits	\$1,515	\$766	\$1,000	\$750
Charges for services	\$3,182,173	\$3,246,787	\$3,087,250	\$3,320,000
Interest income	\$111,721	\$83,987	\$20,000	\$25,000
Miscellaneous	\$32,937	\$24,839		
Transfers In	\$107,486	\$162,040		
Current Year Revenues	\$3,435,832	\$3,518,419	\$3,108,250	\$3,345,750
Fund Balance Appropriation - Use of Reserves			\$1,210,908	\$113,629
Total Revenues	\$3,435,832	\$3,518,419	\$4,319,158	\$3,459,379

USES OF FUNDS				
Environmental/Public Works	\$2,733,211	\$2,679,506	\$4,319,158	\$3,459,379
Total Expenditures	\$2,733,211	\$2,679,506	\$4,319,158	\$3,459,379

Expenditures (Over) / Under Current Year Revenues **\$702,621** **\$838,913** **(\$1,210,908)** **(\$113,629)**

Estimated Ending Fund Balance: **\$1,849,094**



Workers Compensation Fund (Fund 601)

Revenue Trends...

The Workers' Compensation Fund is approved to have revenues of \$446,350 in FY 2011. The Worker's Compensation Fund was created in FY 2005 to better track the City's liability for future workers' compensation claims. The fund "charges" each fund an appropriate amount based on its relative risk.

Expenditure Trends...

The Workers' Compensation Fund is approved to have expenditures of \$446,350 in FY 2011. FY 2011 will complete the final phase of Internal Service Fund implementation to include all direct costs of the City's Risk Management program by moving the Worker's Compensation Coordinator and related Worker's Compensation program costs into the Worker's Compensation Fund. The FY 2011 Approved Expenditure Budget includes \$295,685 for worker's compensation claims, \$91,350 for the annual third party catastrophic insurance premiums and \$59,312 for the Worker's Compensation Coordinator and related program costs.

Workers Compensation Fund Revenue and Expenditures Fiscal Year Ending June 30th

The Workers Compensation Fund is an internal service fund used to account for the employer's contribution and payments made on behalf of worker's compensation (Fund 601).

Estimated Beginning Fund Balance: \$2,108,000

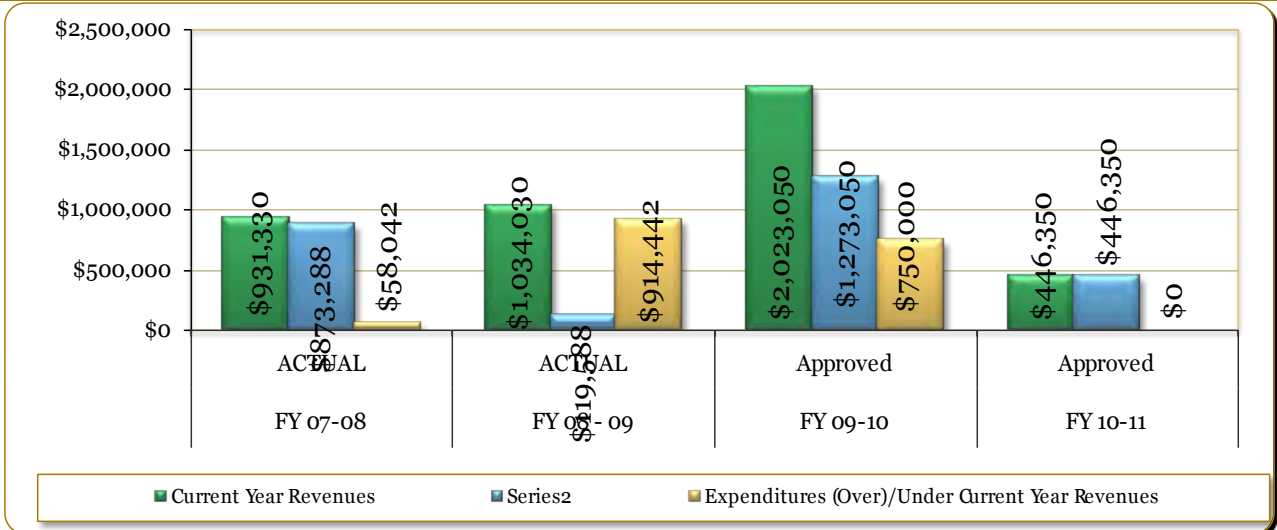
	FY 07-08 ACTUAL	FY 08 - 09 ACTUAL	FY 09-10 Approved	FY 10-11 Approved
SOURCES OF FUNDS				
Charges for services	\$900,050	\$1,023,050	\$1,023,050	\$446,350
Interest income	\$31,280	\$10,980		
Miscellaneous				
Transfer In			\$1,000,000	
Current Year Revenues	\$931,330	\$1,034,030	\$2,023,050	\$446,350
Fund Balance Appropriation - Use of Reserves				\$0
Total Revenues	\$931,330	\$1,034,030	\$2,023,050	\$446,350

USES OF FUNDS				
Non-Departmental	\$873,288	\$119,588	\$1,273,050	\$446,350
Total Expenditures	\$873,288	\$119,588	\$1,273,050	\$446,350

Expenditures (Over) / Under Current Year Revenues \$0

	\$58,042	\$914,442	\$750,000
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Estimated Ending Fund Balance: \$2,108,000





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General Fund (Fund 100)

The General Fund is the general operating fund of the City and is used to account for all financial resources, except those required to be accounted for in another fund. The eight City Departments are Administration, Community Development, Environmental/Public Works, Finance, Fire, Police, Recreation, Parks, Historic and Cultural Affairs and Transportation.

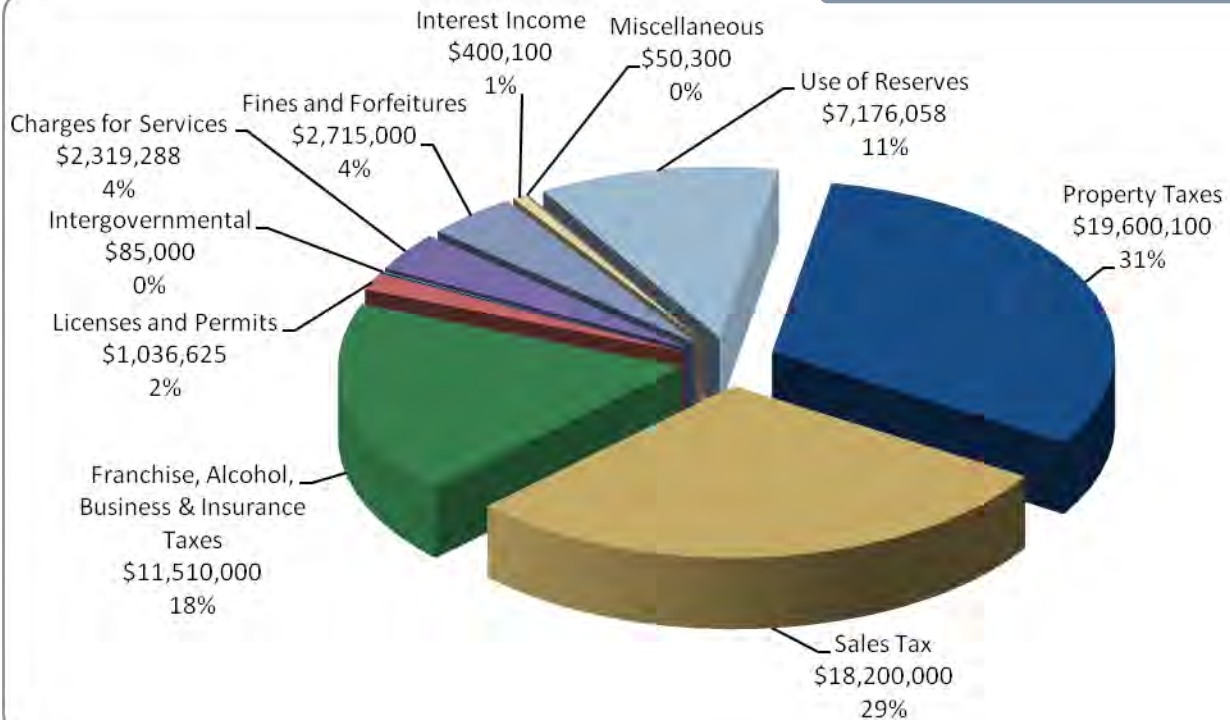
General Fund

Summary of Changes from FY 2010 Approved To FY 2011 Approved

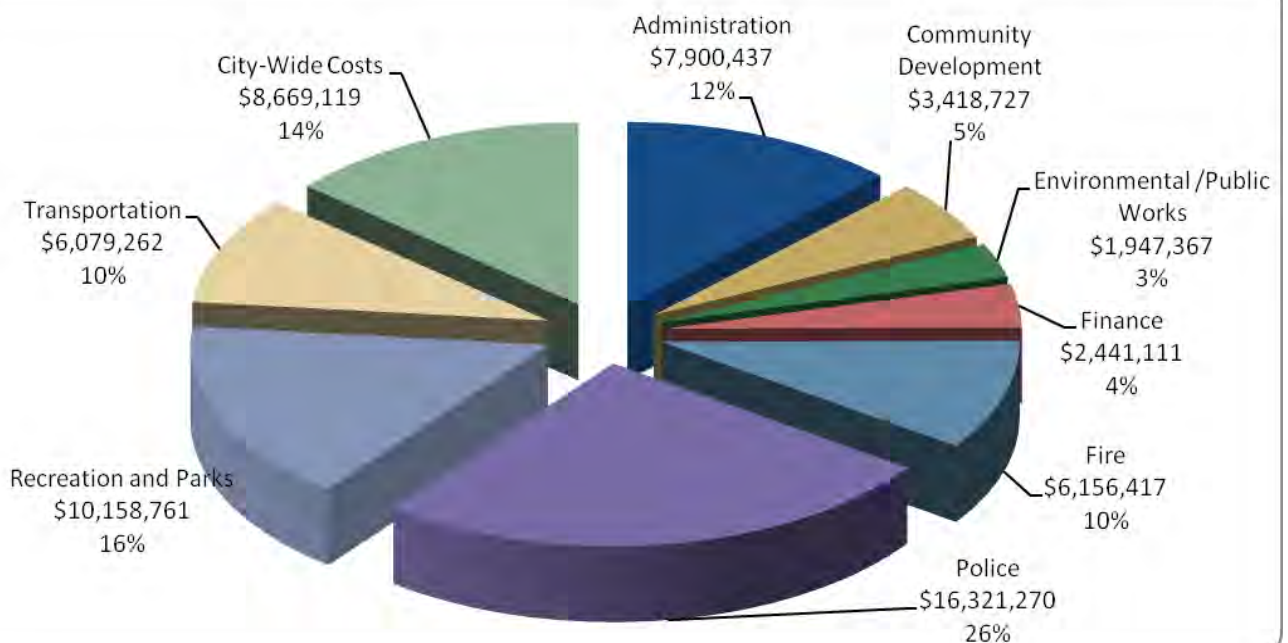
FY 2010 Approved Operating Budget:	\$55,894,027
FY 2010 "One-Time" Costs removed from Base Budget:	(\$343,000)
FY 2010 Transfer removed from Base Budget:	(\$1,700,000)
Mid-year Adjustments approved in FY 2010 added to Base Budget (contracted property maint, Fulton radio use agreement, gasoline):	\$245,000
Transfer (3) FTE's from General Fund to Internal Service Funds (Workers' Comp Coord to Workers Comp Fund, Risk Manager to Risk and Liability Fund, Benefits Manager to Group Benefits Fund):	(\$241,404)
FY 2011 Salary related Adjustments based on current Roster/Base Budget request (FT, PT, Temp, Firefighter, OT, SS, Med, Vacancy Savings, Other Benefits):	\$26,218
Move Recreation Program Related Employees from General Fund to Recreation Participation Fund (19 FTE's):	(\$1,211,854)
General Fund Subsidy to Recreation Participation:	\$1,061,854
Other Operating Changes by Departments:	(\$10,628)
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	(\$2,173,814)
FY 2011 Approved General Fund Base Budget:	\$53,720,213
IT Maintenance increase on current agreements:	\$5,222
ESRI - SGELA (unlimited users - GIS system info, existing budgeted amounts were moved):	\$28,465
Education and Training:	\$10,820
Codification of Zoning Ordinance updates:	\$3,000
Professional Dues and Fees:	\$2,436
Proactive Economic Development tool - "Constant Contact":	\$7,665
Increase for Stormwater if Utility not implemented:	\$20,500
Collection fees - delinquent red-light camera fees:	\$35,000
Loomis Fargo services - cost increase:	\$900
Hybrid Fire Department - Phase 1 (3 Battallion Commanders):	\$292,500
Police - Career Development Plan:	\$30,000
Police Laptop Maintenance:	\$15,000
Indoor Firing Range fees:	\$10,000
Vehicle weapon mounts for rifles/shotguns:	\$11,000
Move Special Events from Rec Participation Fund:	\$80,000
Bulloch Hall - paint and reseal metal roof:	\$11,000
Bulloch Hall - liner for existing pond:	\$26,000
Bulloch Hall - rainwater collection system:	\$5,000
Synchro 7 (roadway capacity analysis software) - additional license:	\$2,200
Increase in electricity - streetlights:	\$130,000
Increase in additional Park Maintenance:	\$150,000
Salary, Benefit and Operating adjustments related to restructuring the Community Development Department (-10 employees):	(\$436,587)
Salary, Benefit and Operating adjustments related to Community Development Department reorg (-4 employees):	\$204,189
Add / Delete List Changes:	\$58,829
Subtotal - Approved "Cost of Doing Business" Increases:	\$703,139
FY 2011 Approved General Fund Operating Budget:	\$54,423,352
<i>FY 2010 Approved Maintenance Capital:</i>	<i>\$3,089,318</i>
FY 2011 Proposed Maintenance Capital:	\$1,756,079
Add / Delete List Changes:	(\$150,107)
Subtotal - FY 2011 Approved General Fund Maintenance Capital:	\$1,605,972
<i>FY 2010 Approved One-Time Capital:</i>	<i>\$4,421,865</i>
Subtotal - FY 2011 Approved One-Time Capital:	\$7,063,147
FY 2011 Approved General Fund Capital:	\$8,669,119
FY 2011 Approved General Fund Budget:	\$63,092,471

City of Roswell FY 2011 General Fund

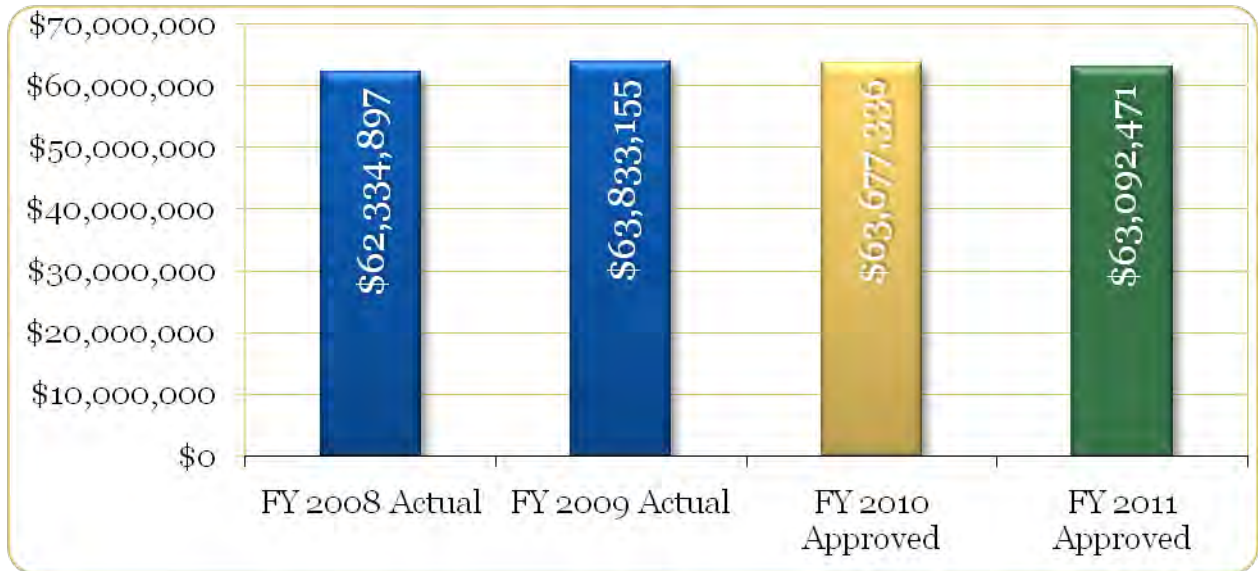
Source of Funds = \$63,092,471



Use of Funds = \$63,092,471



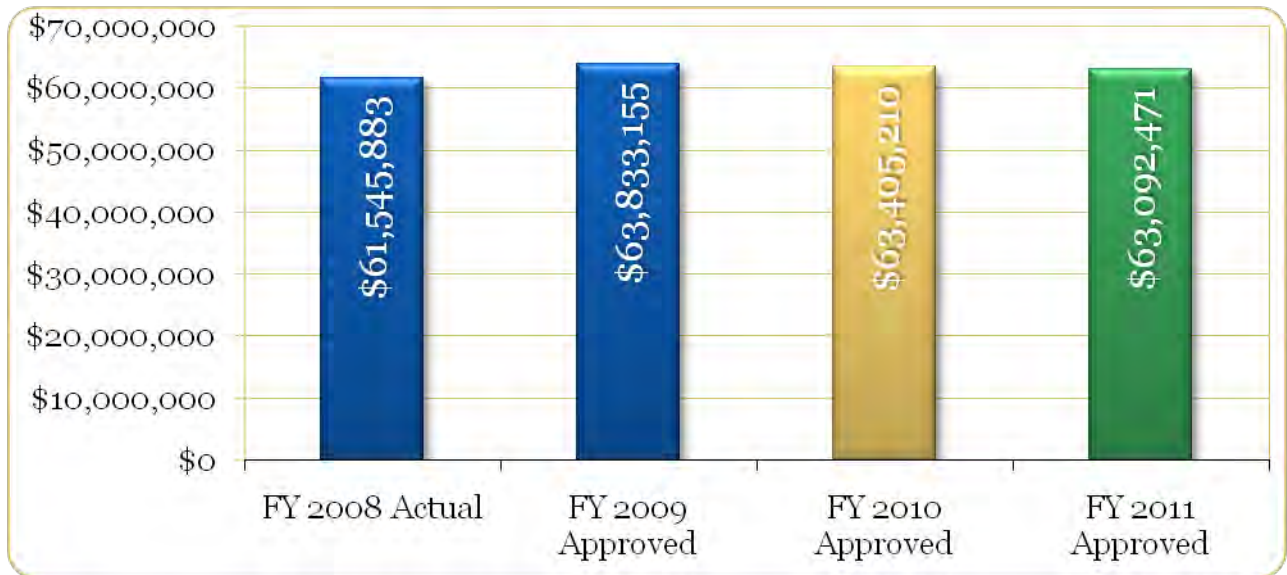
General Fund Revenue History Summary



	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2011 Approved
Property Taxes	\$17,265,152	\$18,848,057	\$19,025,100	\$19,600,100
Sales Tax	\$21,368,563	\$18,020,307	\$18,000,000	\$18,200,000
Franchise, Alcohol, Business & Insurance Taxes	\$12,532,387	\$12,893,198	\$12,025,000	\$11,510,000
Licenses and Permits	\$1,641,569	\$1,294,871	\$1,176,200	\$1,036,625
Intergovernmental	\$710,256	\$960,472	\$85,000	\$85,000
Charges for Services	\$1,696,060	\$1,619,063	\$2,282,321	\$2,319,288
Fines and Forfeitures	\$4,508,111	\$3,175,128	\$3,267,000	\$2,715,000
Interest Income	\$2,031,715	\$1,046,744	\$500,000	\$400,100
Miscellaneous	\$560,340	\$205,579	\$35,300	\$50,300
<i>sub-total</i>		<i>\$58,063,419</i>	<i>\$56,395,921</i>	<i>\$55,916,413</i>
Interfund Transfers	\$20,745	\$0	\$1,700,000	\$0
Use of Reserves		\$5,769,736	\$5,581,415	\$7,176,058
Total	\$62,334,897	\$63,833,155	\$63,677,336	\$63,092,471

General Fund Revenue – The Approved General Fund Revenue Budget for FY 2011 totals \$55,916,413 and \$7,176,058 in use of reserves for a total source of funds of \$63,092,471. These estimates are based on a combination of an analysis of actual collections for the past two years while factoring in current economic conditions. Property tax is estimated \$575,000 higher than last year's approved number based on the estimated digest received from Fulton County. The Approved sales tax amount is \$200,000 higher than in FY 2010. The FY 2011 sales tax estimate is based on the actual collection amounts and the current economic conditions. Franchise, Alcohol, Business/Insurance taxes are estimated to decrease by \$515,000 and Fines and forfeitures are estimated to decrease by \$552,000.

General Fund Expenditure History Summary



	FY 2008 Actual	FY 2009 Approved	FY 2010 Approved	FY 2011 Approved
Administration	\$7,781,469	\$7,871,413	\$8,451,821	\$7,900,437
Community Development	\$3,534,854	\$3,698,776	\$3,475,125	\$3,418,727
Environmental /Public Works	\$1,548,497	\$1,698,177	\$1,950,396	\$1,947,367
Finance	\$2,266,544	\$2,424,314	\$2,445,195	\$2,441,111
Fire	\$5,250,597	\$5,780,374	\$5,936,230	\$6,156,417
Police	\$14,892,416	\$15,672,719	\$15,988,397	\$16,321,270
Recreation and Parks	\$10,512,064	\$10,068,447	\$10,018,189	\$10,158,761
Transportation	\$5,649,505	\$5,824,759	\$5,928,674	\$6,079,262
City-Wide Costs	\$10,109,936	\$10,794,176	\$9,211,183	\$8,669,119
Total	\$61,545,883	\$63,833,155	\$63,405,210	\$63,092,471

General Fund Expenditure - The Approved General Fund Expenditure Budget for FY 2011 totals \$63,092,471 and includes \$292,500 for (3) additional Fire Battalion Officers to implement Phase 1 of the hybrid Fire Department, \$703,139 for “Cost of Doing Business” increases, \$1,605,972 for Maintenance Capital and \$7,063,147 for “One Time” Capital.

General Fund Revenues by Account

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
311101	REAL PROP - CURRENT YEAR	\$15,035,140	\$15,638,834	\$17,376,648	\$17,750,000	\$17,899,647	\$0	\$17,750,000
311110	PUBLIC UTILITY	\$221,066	\$276,951	\$180,289	\$175,000	\$178,328	\$0	\$175,000
311200	REAL PROP - PRIOR	(\$61,639)	\$19,847	(\$7,097)	\$0	\$80,878	\$0	\$0
311310	MOTOR VEHICLE	\$1,128,242	\$1,138,619	\$1,120,133	\$1,050,000	\$1,143,504	\$50,000	\$1,100,000
311340	INTANGIBLES (REG & RECRD)	\$619,001	\$526,619	\$575,393	\$275,000	\$575,000	\$225,000	\$500,000
311600	REAL ESTATE TRANS(INTANG)	\$205,486	\$203,685	\$87,636	\$100,000	\$90,000	(\$20,000)	\$80,000
311710	ELECTRIC FRANCHISE TAXES	\$3,011,335	\$3,351,334	\$3,688,521	\$3,600,000	\$3,367,784	(\$300,000)	\$3,300,000
311730	GAS FRANCHISE TAXES	\$635,002	\$640,303	\$640,118	\$625,000	\$625,000	\$0	\$625,000
311750	TV CABLE FRANCHISE TAXES	\$595,332	\$626,828	\$702,363	\$600,000	\$665,000	\$25,000	\$625,000
311760	TELEPHONE FRANCHISE TAXES	\$584,599	\$556,431	\$545,636	\$550,000	\$500,000	(\$50,000)	\$500,000
313100	LOCAL OPTION SALES TAX	\$21,161,044	\$21,368,563	\$18,020,307	\$18,000,000	\$18,500,000	\$200,000	\$18,200,000
314200	WHOLESALE ALCOHOLIC EXCIS	\$1,080,743	\$1,099,646	\$1,063,697	\$1,000,000	\$980,000	(\$20,000)	\$980,000
314300	RETAIL ALCOHOLIC EXCISE	\$201,391	\$220,355	\$211,532	\$200,000	\$200,000	\$0	\$200,000
316101	BUSINESS & OCCUPATION TAX	\$846,157	\$847,465	\$845,641	\$725,000	\$850,000	\$25,000	\$750,000
316102	INSURANCE OCCUPATION TAX	\$0	\$0	\$0	\$0	\$0	\$0	\$0
316200	INSURANCE PREMIUM TAXES	\$4,155,780	\$4,334,941	\$4,438,633	\$4,250,000	\$4,397,138	\$100,000	\$4,350,000
316300	FINANCIAL INSTIT. TAXES	\$149,245	\$124,780	\$94,029	\$100,000	\$86,126	\$0	\$100,000
319110	GEN PROP: PEN & INT : REAL	\$141,948	\$188,091	\$174,605	\$50,000	\$132,962	\$25,000	\$75,000
319500	FIFA	\$4,161	\$2,809	\$3,478	\$100	\$2,371	\$0	\$100
321110	ALCOHOL, BEER, WINE LIC	\$525,400	\$523,519	\$568,933	\$525,000	\$560,000	\$0	\$525,000
321130	LIQUOR POURING LICENSE	\$24,120	\$33,700	\$26,305	\$25,000	\$25,000	\$0	\$25,000
321140	BAR CARDS (LIQ HANDL LIC)	\$7,550	\$5,900	\$9,675	\$6,000	\$3,975	\$0	\$6,000
321220	INSURANCE	\$59,855	\$66,511	\$69,825	\$60,000	\$71,205	\$0	\$60,000
321291	MASSAGE PARLOR FEES	\$1,700	\$0	\$0	\$0	\$0	\$0	\$0
321292	SOLICITOR FEES	\$500	\$200	\$1,175	\$200	\$300	\$300	\$500
321295	PRECIOUS METAL DEALER FEE	\$0	\$0	\$25	\$0	\$0	\$25	\$25
322210	ZONING AND LAND USE	\$87,884	\$53,264	\$40,643	\$35,000	\$33,000	(\$10,000)	\$25,000
322230	SIGN PERMITS	\$70,033	\$65,232	\$52,770	\$50,000	\$52,000	\$0	\$50,000
322231	SPECIAL EVENTS FEE	\$0	\$0	\$10,256	\$0	\$5,478	\$100	\$100
322300	TAXI CAB PERMITS	\$59,760	\$38,765	\$30,650	\$35,000	\$32,000	(\$5,000)	\$30,000
323120	BLDNG & INSPECT FEES	\$1,095,577	\$733,984	\$457,072	\$400,000	\$300,000	(\$100,000)	\$300,000
323196	GRADING PERMITS	\$184,465	\$120,494	\$27,543	\$40,000	\$18,000	(\$25,000)	\$15,000
333100	HOUSING AUTHORITY	\$11,434	\$22,812	\$11,782	\$10,000	\$11,000	\$0	\$10,000
335100	HOMEOWNER TAX RELIEF GRAN	\$656,267	\$610,648	\$643,433	\$0	\$0	\$0	\$0
336010	ALPHARETTA FIRE PAYMENTS	\$100,982	\$76,795	\$84,479	\$75,000	\$75,000	\$0	\$75,000
337300	FULTON CO. SHARED REV	\$0	\$0	\$220,778	\$0	\$0	\$0	\$0
341200	RECORDING FEES	\$1,017	\$567	\$27	\$500	\$0	(\$400)	\$100
341333	3% ADMIN IMPACT FEES	\$21,347	\$23,552	\$8,328	\$5,000	\$2,000	(\$2,000)	\$3,000
341400	PRINTING AND DUP FEES	\$5,268	\$9	\$3,110	\$3,000	\$2,000	\$0	\$3,000
341701	INDIRECT COST CONFISCATED ASSETS	\$3,126	\$3,126	\$3,126	\$15,920	\$15,920	(\$2,778)	\$13,142
341702	INDIRECT COST E911	\$0	\$0	\$0	\$0	\$0	\$0	\$0
341703	INDIRECT COST WATER FUND	\$189,689	\$160,153	\$160,153	\$309,641	\$309,641	(\$39,661)	\$269,980
341704	INDIRECT COST SOLID WASTE	\$657,707	\$657,707	\$657,707	\$1,153,114	\$1,153,114	\$23,904	\$1,177,018
341705	INDIRECT COST PARTIC REC	\$143,787	\$143,787	\$143,787	\$236,846	\$236,846	\$43,752	\$280,598
341706	INDIRECT COST STORMWATER	\$0	\$0	\$0	\$0	\$0	\$0	\$0
341905	OTHER/MISC. FEES	\$93,715	\$11,691	\$13,491	\$10,000	\$55,000	\$0	\$10,000

General Fund Revenues by Account

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
341910	ELECTION QUALIFY FEES	\$0	\$5,790	\$0	\$5,000	\$8,470	(\$5,000)	\$0
342120	ACCIDENT REPORTS	\$9,424	\$13,514	\$16,327	\$15,000	\$17,000	\$0	\$15,000
342130	FALSE ALARM FEES	\$70,055	\$62,945	\$58,929	\$60,000	\$60,000	\$0	\$60,000
342131	FIRE ALARM FEES	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0
342140	EXSPUNGEMENT FEES	\$8,393	\$8,200	\$8,565	\$7,000	\$7,000	\$0	\$7,000
342310	FINGERPRINTING FEES	\$20,625	\$18,355	\$14,131	\$12,000	\$12,000	\$0	\$12,000
342331	PRISONER HOUSING (FED)	\$4,700	\$0	\$0	\$0	\$0	\$0	\$0
342332	PRISONER HOUSING (OTHER)	\$288,796	\$0	\$0	\$0	\$0	\$0	\$0
342910	FIRE TRAINING FACILITY	\$0	\$0	\$5,967	\$0	\$0	\$100	\$100
342920	MOUNTAIN PARK	\$27,000	\$27,042	\$27,000	\$35,000	\$27,000	\$0	\$35,000
342925	RAPSTC TRAINING	\$9,361	\$21,269	\$7,231	\$0	\$742	\$100	\$100
343101	SIDEWALK ASSESSMENTS	\$13,800	\$0	\$0	\$0	\$0	\$0	\$0
343210	LAKE CHARLES -SPEC ASSESS	\$6,368	\$65,632	\$19,000	\$0	\$0	\$18,000	\$18,000
345610	TELECOMMUNICATION CHARGES	\$293,463	\$332,125	\$324,977	\$275,000	\$325,000	\$25,000	\$300,000
346400	BACKGROUND CHECK FEES	\$25,653	\$22,208	\$15,665	\$20,000	\$15,000	(\$7,000)	\$13,000
347201	AUDITORIUM RENTAL FEES	\$92,790	\$93,495	\$102,435	\$95,000	\$75,000	(\$20,000)	\$75,000
347202	OTHER RENTAL FEES	\$20,650	\$20,250	\$20,250	\$15,000	\$20,250	\$5,250	\$20,250
347301	AUDITORIUM TICKET RECEIPT	\$60,035	\$2,695	\$6,860	\$7,000	\$0	(\$2,000)	\$5,000
347502	SPECIAL EVENTS	\$4,405	\$0	\$0	\$1,200	\$0	(\$1,100)	\$100
347701	CITY HOSTED CONFERENCE FE	\$100	\$0	\$0	\$0	\$0	\$0	\$0
349300	BAD CHECK FEES	\$1,240	\$1,800	\$1,800	\$1,000	\$1,800	\$800	\$1,800
349920	VIETNAM MEMORIAL BRICKS	\$100	\$150	\$200	\$100	\$100	\$0	\$100
351171	MUNICIPAL COURT FINES	\$2,335,855	\$2,201,191	\$1,832,095	\$1,800,000	\$1,500,000	(\$200,000)	\$1,600,000
351172	MUNICIPAL COURT PROBATION	\$118,312	\$128,948	\$137,826	\$105,000	\$120,000	\$0	\$105,000
351173	JAIL FEES	\$241,775	\$228,084	\$0	\$0	\$0	\$0	\$0
351174	COURTWARE ADMIN FEE	\$14,038	\$12,581	\$8,737	\$12,000	\$7,000	(\$2,000)	\$10,000
351175	COURT RELATED - OTHER	\$396,267	\$582,680	\$438,181	\$350,000	\$300,000	(\$50,000)	\$300,000
351920	RED LIGHT FINES	\$495,758	\$1,354,628	\$758,290	\$1,000,000	\$750,000	(\$300,000)	\$700,000
361000	INTEREST REVENUES	\$2,062,445	\$1,990,005	\$874,898	\$500,000	\$450,000	(\$100,000)	\$400,000
361010	UNREALIZED INVEST GAINS	\$158,220	\$41,710	\$171,846	\$0	(\$61,596)	\$100	\$100
371004	CONTRI/DONATION R&P	\$0	\$0	\$69	\$0	\$0	\$0	\$0
371005	PRIVATE DONATIONS/CONTRIB	\$57,946	\$4,250	\$1,750	\$100	\$100	\$0	\$100
381105	RENT OF PROPERTY	\$57,700	\$56,180	\$54,884	\$20,000	\$40,000	\$20,000	\$40,000
382000	TELEPHONE COMMISSIONS	\$21,446	\$8,920	\$6,602	\$10,000	\$7,000	(\$5,000)	\$5,000
383100	REIMBURSEMENT FROM INSURA	\$17,212	\$418,846	\$49,450	\$100	\$7,584	\$0	\$100
383800	CITY- FRAUD REIMBURSE	\$382	\$1,108	\$1,010	\$0	\$0	\$0	\$0
389110	RECOVERY OF BAD DEBT	\$0	\$0	(\$2,535)	\$0	(\$1,711)	\$0	\$0
389400	MISCELLANEOUS	\$2,828	(\$8,431)	\$375	\$100	\$0	\$0	\$100
389999	OVER AND SHORT	\$74	\$600	\$262	\$0	\$230	\$0	\$0
391250	CAPITAL TRANSFER IN	\$0	\$20,745	\$0	\$0	\$0	\$0	\$0
391201	OPERATING TRANSFER IN	\$0	\$0	\$0	\$1,700,000	\$0	(\$1,700,000)	\$0
392100	SALE OF ASSETS	\$212,632	\$78,867	\$92,052	\$5,000	\$42,117	\$0	\$5,000
392300	SALE OF ABANDONED PROPERTY	\$0	\$0	\$1,660	\$0	\$2,426	\$0	\$0
General Fund Total		\$60,865,062	\$62,334,897	\$58,063,419	\$58,095,921	\$56,968,729	(\$2,179,508)	\$55,916,413

General Fund Expenditures by Account

Acct #	Account Name	FY 10 Approved	FY 10 Amended	FY 10 Estimated	Changes from FY		FY 2011	FY 11 Proposed	FY 11 Approved
		FY09 Actual	Budget	Budget	10 Approved to	11 Proposed Base	Proposed Base	Changes	Budget
511100	Regular Employees	\$25,274,834	\$25,857,637	\$25,894,391	\$25,259,300	(\$273,637)	\$25,584,000	(\$803,023)	\$24,780,977
511105	Part Time Employees	\$818,542	\$774,217	\$791,709	\$804,271	(\$25,356)	\$748,861	(\$14,000)	\$734,861
511110	Elected Officials	\$225,242	\$239,634	\$239,634	\$239,634	\$0	\$239,634	\$0	\$239,634
511115	Firefighter's Fees	\$2,906,045	\$3,008,759	\$3,038,759	\$3,057,000	\$50,241	\$3,059,000	\$0	\$3,059,000
511200	Temporary Employees	\$58,373	\$29,516	\$36,236	\$19,000	\$38,876	\$68,392	\$0	\$68,392
511300	Overtime	\$502,408	\$648,119	\$695,619	\$842,852	\$89,504	\$737,623	\$0	\$737,623
511400	Other Compensation	\$7,150	\$7,200	\$7,200	\$7,200	\$0	\$7,200	\$0	\$7,200
512200	Social Security (FICA) Contributions	\$1,811,557	\$1,921,160	\$1,921,268	\$1,892,896	(\$31,960)	\$1,889,200	(\$52,860)	\$1,836,340
512300	Medicare	\$426,279	\$451,673	\$451,673	\$444,341	(\$10,153)	\$441,520	(\$12,320)	\$429,200
512400	Retirement Contributions	\$2,495,834	\$2,686,695	\$2,686,695	\$2,666,707	\$377,851	\$3,064,546	(\$103,074)	\$2,961,472
512401	Deferred Compensation Con	\$138,555	\$160,700	\$160,700	\$156,695	(\$11,870)	\$148,830	(\$838)	\$147,992
512500	Tuition Reimbursements	\$42,302	\$60,000	\$60,000	\$45,000	(\$10,000)	\$50,000	\$0	\$50,000
512600	Unemployment Insurance	\$37,337	\$29,120	\$29,120	\$29,120	\$5,880	\$35,000	\$3,180	\$66,680
512920	Other Benefits	\$20,830	\$12,500	\$12,500	\$10,000	\$2,500	\$15,000	\$0	\$15,000
Salaries and Benefits Total		\$34,765,289	\$35,886,930	\$36,025,504	\$35,474,016	\$201,876	\$36,088,806	(\$954,435)	\$35,134,371
521201	Professional Services	\$786,524	\$551,453	\$941,233	\$942,935	\$2,171	\$553,624	\$145,665	\$699,289
521202	Legal	\$36,502	\$60,000	\$60,000	\$55,000	\$0	\$60,000	\$0	\$60,000
521203	Animal Control	\$75,354	\$87,000	\$87,000	\$75,354	\$0	\$87,000	\$0	\$87,000
521300	Technical Services	\$81,810	\$121,905	\$133,286	\$124,301	\$3,675	\$125,580	\$0	\$125,580
521400	Contract Services	\$479,887	\$920,641	\$1,266,659	\$1,266,268	(\$245,700)	\$674,941	\$26,400	\$701,341
522110	Disposal	\$25,297	\$27,875	\$27,875	\$27,750	\$2,000	\$29,875	\$5,000	\$34,875
522130	Custodial	\$132,634	\$171,349	\$171,449	\$171,399	\$100	\$171,449	\$0	\$171,449
522140	Repairs And Maintenance - Grounds	\$81,329	\$85,906	\$98,630	\$99,830	\$3,084	\$88,990	\$31,000	\$119,990
522205	Repairs And Maintenance	\$1,362,701	\$1,445,283	\$1,519,017	\$1,461,510	(\$2,044)	\$1,443,239	\$88,987	\$1,532,226
522210	Vehicle Repair	\$171,049	\$215,092	\$215,984	\$223,267	(\$11,800)	\$203,292	(\$500)	\$202,792
522310	Rental Of Land And Buildings	\$13,479	\$15,156	\$15,156	\$12,450	\$744	\$15,900	\$10,000	\$25,900
522320	Rental Of Equipment And Vehicles	\$462,518	\$485,683	\$494,509	\$482,356	(\$5,472)	\$480,211	\$0	\$480,211
523100	Property And Liability Insurance	\$8,224	\$11,947	\$11,947	\$11,947	\$0	\$11,947	\$0	\$11,947
523210	Communication Services	\$523,039	\$543,565	\$704,565	\$714,154	\$162,483	\$706,048	(\$1,500)	\$704,548
523220	Postage	\$122,315	\$132,633	\$134,226	\$130,073	(\$1,285)	\$131,348	\$0	\$131,348
523300	Advertising	\$62,532	\$101,450	\$103,258	\$95,942	(\$11,275)	\$90,175	(\$5,000)	\$85,175
523400	Printing And Binding	\$91,059	\$105,500	\$116,124	\$113,574	\$2,100	\$107,600	\$0	\$107,600
523500	Travel	\$126,199	\$118,986	\$118,071	\$110,471	(\$8,866)	\$110,120	(\$6,655)	\$103,465
523600	Dues And Fees	\$61,509	\$75,258	\$77,847	\$71,946	(\$4,968)	\$70,290	\$1,236	\$71,526
523700	Education And Training	\$117,371	\$122,379	\$119,146	\$111,314	(\$8,181)	\$114,198	\$17,737	\$131,935
523800	Licenses	\$961	\$3,280	\$3,580	\$3,503	(\$225)	\$3,055	\$0	\$3,055
523851	Contracted Temporary Labor	\$51,787	\$6,350	\$14,276	\$23,107	(\$6,350)	\$0	\$0	\$0
523852	Instruction Fees	\$26,000	\$18,164	\$18,164	\$18,164	(\$189)	\$17,975	\$0	\$17,975
523853	Contracted Interns	\$0	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
523901	Bank Fees / Charges	\$116,085	\$125,211	\$125,211	\$125,000	(\$9,126)	\$116,085	\$0	\$116,085
523902	Sanitation Services	\$120,485	\$186,100	\$186,100	\$181,100	(\$8)	\$186,092	\$0	\$186,092
531105	Supplies	\$1,279,826	\$1,213,596	\$1,285,571	\$1,262,950	(\$74,703)	\$1,138,893	(\$2,500)	\$1,136,393
531110	Inmate Supplies	\$10,578	\$17,500	\$19,243	\$18,500	\$2,475	\$19,975	\$0	\$19,975
531115	Recreation Supplies	\$152,982	\$148,500	\$148,500	\$181,500	\$50,000	\$198,500	\$102,000	\$300,500
531120	Vehicle Parts And Supplies	\$374,659	\$368,672	\$372,834	\$366,717	\$9,900	\$378,572	\$23,800	\$402,372
531130	Officials Expenses	\$3,000	\$3,000	\$3,000	\$3,000	\$0	\$3,000	\$0	\$3,000
531131	Mayor's Expenses	\$4,961	\$7,000	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
531210	Water / Sewerage	\$178,892	\$300,721	\$300,721	\$300,721	\$0	\$300,721	\$0	\$300,721
531220	Natural Gas	\$207,821	\$190,276	\$190,276	\$190,276	\$748	\$191,024	\$10,000	\$201,024
531230	Electricity	\$2,193,856	\$1,950,183	\$1,950,183	\$2,101,988	\$19,071	\$1,969,254	\$145,000	\$2,114,254
531240	Bottled Gas	\$6,612	\$12,518	\$12,518	\$12,518	\$400	\$12,918	\$0	\$12,918
531250	Oil	\$19,495	\$9,404	\$12,004	\$23,805	\$1,715	\$11,119	(\$800)	\$10,319
531270	Gasoline/diesel	\$689,522	\$838,920	\$840,720	\$732,840	\$30,104	\$869,024	(\$6,000)	\$863,024
531310	Hospitality And Events	\$38,331	\$10,000	\$10,020	\$10,020	\$0	\$10,000	\$0	\$10,000
531320	Inmate Meals	\$90,141	\$90,000	\$90,000	\$92,000	\$3,000	\$93,000	\$0	\$93,000
531400	Books And Periodicals	\$47,246	\$52,869	\$57,722	\$51,381	\$12,230	\$65,099	(\$300)	\$64,799
531605	Machinery And Equipment-operating	\$199,320	\$184,459	\$224,799	\$213,739	(\$12,010)	\$172,449	\$10,800	\$183,249
531610	Furniture/fixtures-operating	\$57,454	\$21,720	\$30,414	\$22,204	\$3,450	\$25,170	(\$2,500)	\$22,670
531615	Computer Equipment-operating	\$138,191	\$83,025	\$98,747	\$93,746	(\$29,425)	\$53,600	\$45,400	\$99,000
531620	Communication Equipment-operating	\$12,638	\$21,553	\$21,553	\$18,313	(\$400)	\$21,153	(\$200)	\$20,953
531710	Vietnam Memorial Bricks	\$244	\$400	\$400	\$400	\$0	\$400	\$0	\$400
531720	Uniforms	\$279,710	\$255,349	\$268,872	\$264,615	(\$11,620)	\$243,729	\$700	\$244,429
531730	Miscellaneous	\$23,481	\$0	\$0	\$0	\$0	\$0	\$0	\$0
539999	Special Events - Contra Acct	(\$53,619)	\$60,000	\$60,000	\$60,000	\$0	\$60,000	(\$5,000)	\$55,000
Operating Total		\$11,145,609	\$11,518,831	\$12,709,409	\$12,621,949	(\$134,197)	\$11,444,634	\$637,770	\$12,077,404

General Fund Expenditures by Account

Acct #	Account Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget	FY 10 Estimated Spent	Changes from FY	FY 2011 Proposed Base	FY 11 Proposed Changes	FY 11 Approved Budget
						10 Approved to FY 11 Proposed Base			
542300	Furniture And Fixtures	\$2,334	\$0	\$0	\$0	\$0	\$0	\$0	\$0
542400	Computer Equipment	\$0	\$0	\$25,938	\$25,938	\$0	\$0	\$0	\$0
552400	Risk/liability Contribution	\$1,103,641	\$1,627,058	\$1,627,058	\$1,625,763	(\$864,756)	\$762,302	\$0	\$762,302
553100	Group Insurance Contribution	\$5,181,212	\$4,922,300	\$4,922,300	\$4,918,300	\$268,707	\$5,191,007	(\$187,050)	\$5,003,957
554100	Workers Comp Contribution	\$878,908	\$1,878,908	\$1,878,908	\$1,878,160	(\$1,495,444)	\$383,464	\$0	\$383,464
579001	Contingency Operating	\$0	\$0	\$224,667	\$0	\$0	\$0	\$0	\$0
579003	Contingency - Tree Program	\$17,940	\$0	\$145,048	\$0	\$0	\$0	\$0	\$0
579020	Matching Grant Fund Contingency	\$0	\$0	\$381,210	\$0	\$0	\$0	\$0	\$0
611350	Operating Transfer Out - Capital Project	\$10,765,776	\$7,511,183	\$7,511,183	\$7,511,183	(\$7,511,183)	\$0	\$8,669,119	\$8,669,119
611351	Operating Transfer Out - Federal Grant	\$17,600	\$0	\$4,340	\$0	\$0	\$0	\$0	\$0
611355	Transfer Out - Subsidy to Rec Participant	\$0	\$0	\$0	\$0	\$0	\$0	\$1,061,854	\$1,061,854
611356	Operating Transfer Out - County Grant	\$10,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers, Capital, Other Total		\$17,978,211	\$15,939,449	\$16,720,652	\$15,959,344	(\$9,602,676)	\$6,336,773	\$9,543,923	\$15,880,696
Fund Total		\$63,835,490	\$63,405,210	\$65,515,565	\$64,115,308	(\$9,534,997)	\$53,870,213	\$9,222,258	\$63,092,471

General Fund
“Cost of Doing Business” Increases

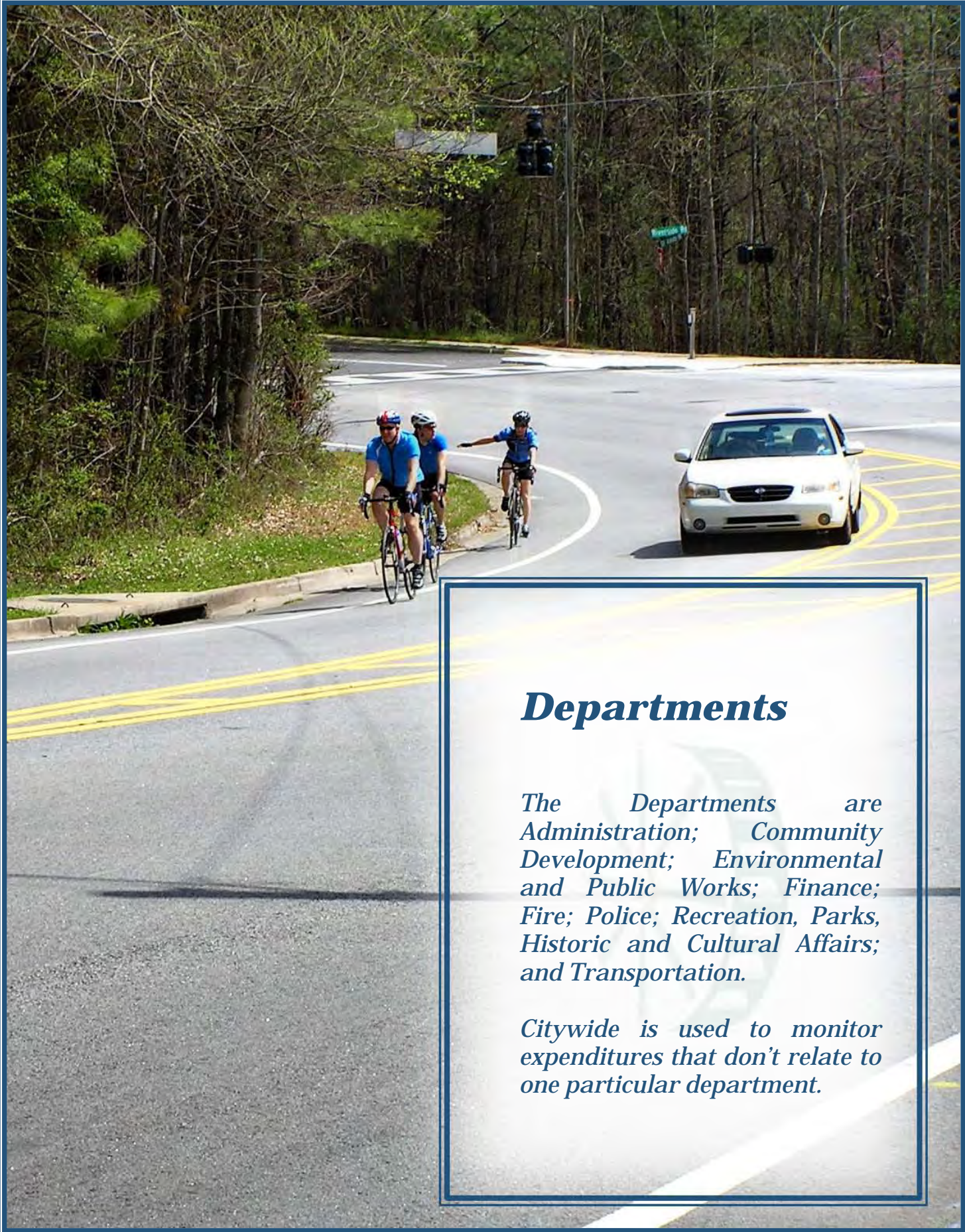
Description of Request	FY 2011 Approved Operating
Citywide IT Maintenance	\$5,222
ESRI - SGELA - current license costs to be replaced by unlimited in Com Dev	(\$14,300)
Unemployment Insurance Increase related to restructuring the Community Development Department	\$31,680
Citizen Survey	\$15,000
Eliminate part-time position in Mayor's Office	(\$15,071)
Reduce Special Events from \$60,000 to \$55,000 and cap City Sponsorship of Bike Festival at \$20,000	(\$5,000)
Reduce Council Training/Travel from \$3,000 to \$2,000 per Council Member	(\$6,000)
ADMINISTRATION:	\$11,531
7415 - ESRI - SGELA: unlimited Citywide license	\$50,000
7005-Ed & Training - (2) Permit Tech certifications and (1) Admin Specialist training	\$1,500
7410 - Municode - Zoning: Codification of Zoning Ordinance updates	\$3,000
7225 - Dues & Fees: Engineering memberships	\$791
7220 - Dues & Fees: State statue changes to inspector certifications	\$615
7510 - Professional Services: Constant Contact contract for proactive Economic Development tool	\$7,665
7410 - Dues and Fees: Planning & Zoning staff	\$1,030
7410 - Training & Travel: National American Planning Conference in Boston, Green Build Conference and Ga Planning Conference	\$1,200
7225 - Ed & Training: Engineering	\$1,918
Salary, Benefit and Operating adjustments related to restructuring the Community Development Department (elimination of 4 positions)	(\$264,078)
Reactivation of Development Authority and/or Downtown Development Authority (required training)	\$10,000
Stategic Economic Development Plan	\$120,000
COMMUNITY DEVELOPMENT:	(\$66,359)
Collection fee of 10% of all red light camera delq rec	\$35,000
Increase Loomis Fargo Services	\$900
FINANCE:	\$35,900
Hybrid Fire Department - Phase 1 of Department re-organization (3) Battallion Commanders	\$292,500
ESRI - SGELA - current license costs to be replaced by unlimited in Com Dev	(\$2,235)
Elimination of Deputy Chief of Logistics position and upgrade of Fire Marshal position to Deputy Fire Chief of Fire Prevention	(\$62,100)
FIRE:	\$228,165
Career Development Plan	\$30,000
Laptop maintenance	\$15,000
Tactical firearms training at indoor range	\$10,000
Vehicle weapon mounts for rifles/shotguns-	\$11,000
POLICE:	\$66,000
ESRI - SGELA - current license costs to be replaced by unlimited in Com Dev	(\$1,600)
Stormwater Management - Plan B (min GF)	\$20,500
PUBLIC WORKS/ENVIRONMENTAL:	\$18,900
HISTORIC HOMES (Bulloch) - Paint & Reseal Bulloch Hall Metal Roof	\$11,000
HISTORIC HOMES (Bulloch) - Liner for Existing pond	\$26,000
HISTORIC HOMES (Bulloch) - Rainwater Collection System	\$5,000
Recreation Special Events (transferred from Recreation Participation Fund to the General Fund)	\$80,000
Increase in additional Park Maintenance (funded by a decrease in expenditures in Recreation Participation Fund)	\$150,000
Recreation Supplies - Recycling Containers for Parks	\$2,000
RECREATION AND PARKS:	\$274,000
Education/Training and Travel for Department	\$6,202
ESRI - SGELA - current license costs to be replaced by unlimited in Com Dev	(\$3,400)
SYNCHRO 7 (2 Licenses)	\$2,200
Electricity	\$130,000
TRANSPORTATION:	\$135,002
TOTAL:	\$703,139

General Fund
Maintenance Capital

Description of Request	FY 2011 Approved Capital
Citywide Facilities Maintenance	\$915,972
ADMINISTRATION:	\$915,972
Citywide Vehicle Replacement program	\$150,000
Citywide Computer Replacement program	\$25,000
CITYWIDE:	\$175,000
Cardiac Monitor Replacement Program	\$60,000
FIRE:	\$60,000
MDT Replacement Program	\$145,000
In Car Video Replacement Program	\$25,000
Replacement of Patrol Motorcycles	\$0
POLICE:	\$170,000
Tennis Court Resurfacing	\$15,000
Commercial Mowers (new/used)	\$20,000
Gators (new/used)	\$9,000
Sidewalk Repair - Smith Plantation	\$11,000
Field Rakes (new/used)	\$20,000
Seat Cushion Replacement	\$0
First Electric Stage Winch	\$0
Roof Repairs/replacement - Visual Arts Center	\$0
Safety Netting for Athletic Fields	\$0
Lightpole Replacement	\$0
Sidewalk Repair - Municipal Complex	\$0
Recreation Center Furniture	\$0
Natural Gas Commercial Mower	\$0
Mobile Sweeper/blower for Roswell Riverwalk	\$0
Playground Renovations	\$0
Replacement Trailers	\$0
RECREATION AND PARKS:	\$75,000
Road Safety Program	\$165,000
Bridge Maintenance Program	\$25,000
Traffic Counts Program	\$20,000
2 Walk Behind Mowers	\$0
TRANSPORTATION:	\$210,000
TOTAL:	\$1,605,972

General Fund
One Time Capital

Description of Request	FY 2011 Approved Capital
ERP Project: Complete Citywide Technology System to include Financial Management System that integrates with other core City processes (Enterprise Resource Program (ERP))	\$3,300,000
ADMINISTRATION:	\$3,300,000
ADA Compliance City Buildings	\$25,000
COMMUNITY DEVELOPMENT:	\$25,000
Laurel Lake Drive pipe replacement	\$200,000
Plan B: Riverside Rd @ Martin Rd Culvert replacement	\$200,000
1261 Riverside Rd pipe replacement	\$85,000
Security Gate at 105 Dobbs Dr	\$15,000
PUBLIC WORKS/ENVIRONMENTAL:	\$500,000
New Supports Under Smith Plantation	\$8,500
Backflow Preventers	\$75,000
Remove Concrete Pad for ADA Parking - Smith Plantation	\$10,000
Retaining Wall Repairs	\$40,000
Skid Steer Loader (Bobcat)	\$48,000
Wood Chipper	\$26,000
New Supports Under Bulloch Hall	\$8,500
RECREATION AND PARKS:	\$216,000
Northeast Connector - Phase 1 - Sun Valley Extension	\$300,000
SR 9 ATMS (Sandy Springs to Forsyth Co line)	\$132,147
Atlanta Street Multiuse Connection (Bridge over Chattahoochee)	\$100,000
Holcomb Bridge Road/SR400 Interchange Area Study (HBR/Old Alabama Intersection)	\$100,000
Oxbo Road Realignment	\$450,000
Mansell Road Extension	\$50,000
Citywide Resurfacing Program	\$1,800,000
Asphalt Zipper	\$90,000
TRANSPORTATION:	\$3,022,147
TOTAL:	\$7,063,147



Departments

The Departments are Administration; Community Development; Environmental and Public Works; Finance; Fire; Police; Recreation, Parks, Historic and Cultural Affairs; and Transportation.

Citywide is used to monitor expenditures that don't relate to one particular department.



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Administration Department

Mission Statement...

Providing result-oriented communication, service, and innovation to our customers.

Who We Are...

The Administration Department is made up of many different offices and divisions. They include the Governing Body, City Administrator's Office, the City Clerk, Grants Office, Strategic Planning and Budgeting, Human Resources, Building Operations, Court Services, Municipal Judge, Community Relations, Legal, City Sponsored Special Events and Information Technology. The Administration Department provides policy direction and guidance, provides accurate and timely information to all customers, supports the mission and goals of the other City departments and manages the day-to-day operations of the City.

Administration Department

What We Have Accomplished...

During FY 2010 the Administration Department accomplishments supported all of the City's Strategic Goals.

- Ensure the City remains in compliance with new or amended State and Federal laws.
- Develop long range plan for Group Benefits, Risk and Liability and Worker's Comp Funds.
- Received the Silver designation from the Atlanta Regional Commission's Green Communities Program. Roswell is the first City in the ARC to achieve the Silver status.
- Implementation of the City's new content management system for our internet and intranet sites which will include the ability to accept an online job application from applicants; vendor registration on the website; and provide a subscription service so visitors can register to receive updates on information they are interested in via email when it is posted to the website.
- Finalize the City of Roswell Risk Management and Safety Manual.
- Develop an IT Disaster Recovery Site and Master Plan.

What We Expect to Accomplish...

The Administration Department objectives for FY 2011 will continue to support all of the City's Strategic Goals.

- Focus on ethics regarding our people and practices by regularly reviewing and discussing various ethical scenarios.
- Explore areas and implement activities to continue the sustainability efforts of the City, by providing research and information into the establishment of alternative fuels for our City's vehicles.
- Continue to design and develop a centralized customer information response center to provide a responsive delivery of quality services to our citizens. The information response center will integrate into the city wide Enterprise Resources Program (ERP) as a component of many technological enhancements which will greatly increase the responsiveness and efficiencies of the City operations.
- The Facilities Condition Assessment Program (FCA) will be expanded to include the remaining 44 facilities identified as City structures. These facilities will be assessed as to their physical condition and a plan developed for ongoing operations, maintenance and repairs to insure the citizens of Roswell an active lifestyle and culture well into the future.
- Continuity of Operations (COOP) is a major focal point for the Administration Department. Conduct regular reviews and updates to the COOP plan to always improve our ability to serve the citizens in emergencies.

Administration Department

Opportunities...

The department has several opportunities for the upcoming year including the expanded role of facilitating entity-wide Enterprise Resource planning to ensure the City's viability to continue to deliver outstanding services. In addition, the City has a renewed emphasis on the development of employee talent and succession planning.

Challenges...

Our challenges are primarily from external sources, however they present a unique set of circumstances which we must study and provide innovative measures to address. Such items include state and federal legislation which limits revenue sources or places a requirement on the City. In addition, the economic environment we operate in is dynamic. The City will find proactive solutions to provide quality services to our citizens within our financial means.

	Approved Expenditures	Full-Time Positions	Page
General Fund	\$7,900,437	60.0	94
Hotel/Motel Fund	\$441,187	0.0	119
Capital Projects Fund	\$4,215,972	0.0	308
Total:	\$12,557,596	60.0	

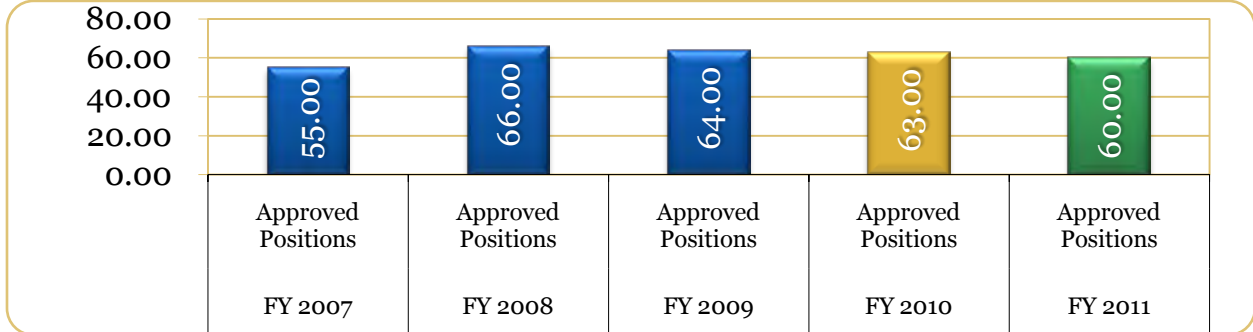
Administration Department General Fund

Expenditures by Account...

Acct #	Account Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY	FY 2011	FY 11	FY 11
			Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent	10 Approved to FY 11 Approved Base	Approved Base	Approved Changes	Approved Budget
511100	Regular Employees	\$3,510,723	\$3,557,300	\$3,528,678	\$3,521,800	(\$191,300)	\$3,366,000	\$0	\$3,366,000
511105	Part Time Employees	\$101,794	\$136,000	\$170,200	\$150,300	\$0	\$136,000	(\$14,000)	\$122,000
511110	Elected Officials	\$225,242	\$239,634	\$239,634	\$239,634	\$0	\$239,634	\$0	\$239,634
511200	Temporary Employees	\$5,620	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
511300	Overtime	\$1,303	\$1,500	\$1,500	\$1,500	(\$500)	\$1,000	\$0	\$1,000
511400	Other Compensation	\$7,150	\$7,200	\$7,800	\$7,200	\$0	\$7,200	\$0	\$7,200
512200	Social Security (FICA) Contributor	\$227,702	\$245,830	\$245,830	\$245,830	(\$13,130)	\$232,700	(\$868)	\$231,832
512300	Medicare	\$54,752	\$58,180	\$58,180	\$58,180	(\$3,800)	\$54,380	(\$203)	\$54,177
512400	Retirement Contributions	\$342,536	\$368,730	\$368,730	\$368,410	\$34,462	\$403,192	\$0	\$403,192
512401	Deferred Compensation Con	\$24,926	\$27,000	\$27,822	\$27,000	(\$3,190)	\$23,810	\$0	\$23,810
512500	Tuition Reimbursements	\$42,302	\$60,000	\$60,000	\$45,000	(\$10,000)	\$50,000	\$0	\$50,000
512600	Unemployment Insurance	\$37,337	\$29,120	\$33,520	\$29,120	\$5,880	\$35,000	\$31,680	\$66,680
512920	Other Benefits	\$19,330	\$12,500	\$16,100	\$10,000	\$2,500	\$15,000	\$0	\$15,000
Salaries and Benefits Total		\$4,600,716	\$4,747,994	\$4,762,994	\$4,708,974	(\$179,078)	\$4,568,916	\$16,609	\$4,585,525
521201	Professional Services	\$107,230	\$108,750	\$112,970	\$107,470	\$550	\$109,300	\$15,000	\$124,300
521202	Legal	\$36,502	\$60,000	\$60,000	\$55,000	\$0	\$60,000	\$0	\$60,000
521300	Technical Services	\$13,297	\$21,000	\$21,985	\$14,500	(\$1,000)	\$20,000	\$0	\$20,000
521400	Contract Services	\$35,124	\$341,000	\$341,325	\$337,814	(\$311,000)	\$30,000	\$0	\$30,000
522130	Custodial	\$109,273	\$140,149	\$140,149	\$140,149	\$100	\$140,249	\$0	\$140,249
522205	Repairs And Maintenance	\$523,051	\$638,339	\$650,701	\$554,700	(\$7,133)	\$631,206	(\$9,078)	\$622,128
522210	Vehicle Repair	\$611	\$1,750	\$1,150	\$520	\$0	\$1,750	\$0	\$1,750
522310	Rental Of Land And Buildings	\$7,084	\$7,500	\$7,300	\$3,100	\$4,500	\$12,000	\$0	\$12,000
522320	Rental Of Equipment And Vehicles	\$37,445	\$58,500	\$56,209	\$51,827	(\$5,214)	\$53,286	\$0	\$53,286
523210	Communication Services	\$338,344	\$323,888	\$326,588	\$330,736	(\$8,230)	\$315,658	\$0	\$315,658
523220	Postage	\$7,728	\$9,198	\$10,891	\$8,188	\$1,490	\$10,688	\$0	\$10,688
523300	Advertising	\$15,674	\$22,500	\$21,294	\$12,950	(\$2,500)	\$20,000	\$0	\$20,000
523400	Printing And Binding	\$5,519	\$19,250	\$24,731	\$9,900	\$0	\$19,250	\$0	\$19,250
523500	Travel	\$30,888	\$34,014	\$33,020	\$29,943	(\$770)	\$33,244	(\$6,000)	\$27,244
523600	Dues And Fees	\$34,568	\$39,825	\$41,480	\$39,545	(\$650)	\$39,175	\$0	\$39,175
523700	Education And Training	\$54,383	\$49,920	\$49,400	\$43,460	(\$4,320)	\$45,600	\$0	\$45,600
523851	Contracted Temporary Labor	\$29,701	\$6,350	\$4,000	\$0	(\$6,350)	\$0	\$0	\$0
523902	Sanitation Services	\$48,343	\$100,000	\$100,000	\$95,000	\$0	\$100,000	\$0	\$100,000
531105	Supplies	\$182,638	\$113,940	\$110,317	\$102,240	(\$7,070)	\$106,870	\$0	\$106,870
531120	Vehicle Parts And Supplies	\$1,302	\$2,200	\$2,200	\$2,000	(\$300)	\$1,900	\$0	\$1,900
531130	Officials Expenses	\$3,000	\$3,000	\$3,000	\$3,000	\$0	\$3,000	\$0	\$3,000
531131	Mayor's Expenses	\$4,961	\$7,000	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
531210	Water / Sewerage	\$28,294	\$76,000	\$76,000	\$76,000	\$0	\$76,000	\$0	\$76,000
531220	Natural Gas	\$79,748	\$79,000	\$79,000	\$79,000	\$748	\$79,748	\$0	\$79,748
531230	Electricity	\$443,521	\$424,450	\$424,450	\$424,450	\$19,071	\$443,521	\$0	\$443,521
531250	Oil	\$377	\$330	\$330	\$205	\$100	\$430	\$0	\$430
531270	Gasoline/diesel	\$10,381	\$11,000	\$14,268	\$10,500	\$1,000	\$12,000	\$0	\$12,000
531310	Hospitality And Events	\$14,563	\$10,000	\$10,000	\$10,000	\$0	\$10,000	\$0	\$10,000
531400	Books And Periodicals	\$35,461	\$34,550	\$40,229	\$32,623	\$11,900	\$46,450	\$0	\$46,450
531605	Machinery And Equipment-operati	\$17,977	\$5,500	\$11,909	\$5,500	\$0	\$5,500	\$0	\$5,500
531610	Furniture/fixtures-operating	\$31,528	\$4,225	\$4,225	\$3,725	\$250	\$4,475	\$0	\$4,475
531615	Computer Equipment-operating	\$42,860	\$30,025	\$30,025	\$25,025	(\$1,375)	\$28,650	\$0	\$28,650
531620	Communication Equipment-operat	\$6,034	\$8,500	\$7,814	\$5,500	(\$1,000)	\$7,500	\$0	\$7,500
531720	Uniforms	\$3,676	\$2,360	\$2,360	\$2,360	\$140	\$2,500	\$0	\$2,500
531730	Miscellaneous	\$875	\$0	\$0	\$0	\$0	\$0	\$0	\$0
539999	Special Events - Contra Acct	(\$2,226)	\$60,000	\$60,000	\$60,000	\$0	\$60,000	(\$5,000)	\$55,000
Operating Total		\$2,339,735	\$2,854,013	\$2,886,319	\$2,683,930	(\$317,063)	\$2,536,950	(\$5,078)	\$2,531,872
542400	Computer Equipment	\$0	\$0	\$25,938	\$25,938	\$0	\$0	\$0	\$0
552400	Risk/liability Contribution	\$110,779	\$93,054	\$93,054	\$93,054	(\$16,538)	\$76,516	\$0	\$76,516
553100	Group Insurance Contribution	\$702,506	\$657,000	\$657,000	\$657,000	\$6,000	\$663,000	\$0	\$663,000
554100	Workers Comp Contribution	\$99,760	\$99,760	\$99,760	\$99,760	(\$56,236)	\$43,524	\$0	\$43,524
579003	Contingency - Tree Program	\$17,940	\$0	\$145,048	\$0	\$0	\$0	\$0	\$0
Transfers, Capital, Other Total		\$930,985	\$849,814	\$1,020,800	\$875,752	(\$66,774)	\$783,040	\$0	\$783,040
Fund Total		\$7,871,436	\$8,451,821	\$8,670,113	\$8,268,656	(\$562,915)	\$7,888,906	\$11,531	\$7,900,437

Administration Department General Fund

Full-Time Employees...



Summary of Changes from FY 2010 Approved to FY 2011 Approved...

	Administration
FY 2010 Approved Operating Budget:	\$8,451,821
FY 2010 "One-Time" Costs removed from Base Budget:	(\$310,000)
Transfer (3) FTE's from General Fund to Internal Service Funds (Workers' Comp Coord to Workers Comp Fund, Risk Manager to Risk and Liability Fund, Benefits Manager to Group Benefits Fund):	(\$241,404)
FY 2011 Salary related Adjustments based on current Roster/Base Budget request (FT, PT, Temp, Firefighter, OT, SS, Med, Vacancy Savings, Other Benefits):	(\$15,478)
Other Operating Changes by Departments:	\$3,967
	<small>storage facility costs transferred from ComDev and Finance</small>
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	(\$562,915)
FY 2011 Approved General Fund Base Budget:	\$7,888,906
IT Maintenance increase on current agreements:	\$5,222
ESRI - SGELA (unlimited users - GIS system info, existing budgeted amounts were moved):	(\$14,300)
Salary, Benefit and Operating adjustments related to restructuring the Community Development Department (-10 employees):	\$95,040
Salary, Benefit and Operating adjustments related to Community Development Department reorg (-4 employees):	(\$63,360)
Add / Delete List Changes:	(\$11,071)
Subtotal - Approved "Cost of Doing Business" Increases:	\$11,531
FY 2011 Approved General Fund Operating Budget:	\$7,900,437
<i>FY 2010 Approved Maintenance Capital:</i>	<i>\$393,918</i>
FY 2011 Approved Maintenance Capital:	\$960,453
Add / Delete List Changes:	(\$44,481)
Subtotal - FY 2011 Proposed General Fund Maintenance Capital:	\$915,972
<i>FY 2010 Approved One-Time Capital:</i>	<i>\$500,000</i>
Subtotal - FY 2011 Approved One-Time Capital:	\$3,300,000
FY 2011 Approved General Fund Capital:	\$4,215,972
TOTAL FY 2011 Approved Budget:	\$12,116,409

Administration Department General Fund

FY 2011 Approved Cost of Doing Business Increases...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Operating
152B	522205	Citywide IT Maintenance	\$5,222
152B	522205	ESRI - SGELA - current license costs to be replaced by unlimited in Com Dev	(\$14,300)
1540	512600	Unemployment Insurance Increase related to restructuring the Community Development Department	\$31,680
152C	521201	Citizen Survey	\$15,000
1110	various	Eliminate part-time position in Mayor's Office	(\$15,071)
152E	539999	Reduce Special Events from \$60,000 to \$55,000 and cap City Sponsorship of Bike Festival at \$20,000	(\$5,000)
1110	523500	Reduce Council Training/Travel from \$3,000 to \$2,000 per Council Member	(\$6,000)
ADMINISTRATION:			\$11,531

FY 2011 Approved Maintenance Capital...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Capital
1520MP	541300	Citywide Facilities Maintenance	\$915,972
ADMINISTRATION:			\$915,972

FY 2011 Approved One-Time Capital...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Capital
1520CP	542400	ERP Project: Complete Citywide Technology System to include Financial Management System that integrates with other core City processes (Enterprise Resource Program (ERP))	\$3,300,000
ADMINISTRATION:			\$3,300,000

FY 2011 Approved Re-programming Requests...

Project	FY 2010 Current Available	Approved re-programming	FY 2011 Approved
1520CP 542400 ERP Project: Complete Citywide Technology System to include Financial Management System that integrates with other core City processes (Enterprise Resource Program (ERP))	\$1,682,269.68	\$50,000.00	\$1,732,269.68
1520CP 542400 Training, Scheduling and Registration System for RAPSTC	\$35,000.00	(\$35,000.00)	\$0.00
7410CP 542400 Document Management Enhancement	\$15,000.00	(\$15,000.00)	\$0.00
1520CP 541300 Hembree Facility Door Access Control Replacement (reprogram avail funds from Replace Rooftop Unit 2 @ LEC)	\$0.00	\$20,000.00	\$20,000.00
1520CP 542100 Replace Rooftop Unit 2 @ LEC	\$30,014.50	(\$30,014.50)	\$0.00
	\$1,762,284.18	(\$10,014.50)	\$1,752,269.68

Administration Department General Fund

The following pages contain detailed information for each Administration Department program.

Program	Approved Expenditures	Full-Time Positions
Governing Body	\$413,696	2.00
City Administrator	\$434,904	3.00
Strategic Planning & Budgeting	\$293,655	3.00
Human Resources	\$506,406	3.00
Risk Management	\$0	0.00
Building Operations	\$1,602,713	8.00
Court Services	\$1,427,227	20.00
Municipal Judge	\$122,364	0.00
General Administration	\$658,412	6.00
Information Technology (IT)	\$1,417,296	8.00
Community Relations	\$456,873	4.00
Legal	\$511,891	3.00
City Sponsored Special Events	\$55,000	0.00
Total:	\$7,900,437	60.00

Governing Body Program 1110

Mission Statement...

To provide the vision and policy necessary to meet the needs of the citizens of Roswell.

Services Provided... Policy direction, sound fiscal management, strategic planning.

Customers... Citizens, Residents, Visitors, City Departments

What We Have Accomplished...

- Discussed short-term and long-term needs of the organization by department.
- Raised awareness within the organization about the City's sustainability initiatives and supported incorporating these measures into daily operations.
- Demonstrated sound fiscal management through diligent involvement in the budget process.

What We Expect to Accomplish...

- Discuss short-term and long-term needs of the organization by department.
- Raise awareness within the organization about the City's sustainability initiatives and support incorporating these measures into daily operations.
- Demonstrate sound fiscal management through diligent involvement in the budget process.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1110	511100	Regular Employees	\$105,414	\$106,000	\$106,000	\$106,000	\$0	\$106,000	\$0	\$106,000
1110	511105	Part Time Employees	\$12,442	\$14,000	\$14,000	\$14,000	\$0	\$14,000	(\$14,000)	\$0
1110	511110	Elected Officials	\$135,667	\$148,000	\$148,000	\$148,000	\$0	\$148,000	\$0	\$148,000
1110	512200	Social Security (FICA) Contributio	\$15,066	\$16,700	\$16,700	\$16,700	\$0	\$16,700	(\$868)	\$15,832
1110	512300	Medicare	\$3,523	\$3,900	\$3,900	\$3,900	(\$10)	\$3,890	(\$203)	\$3,687
1110	512400	Retirement Contributions	\$13,711	\$14,760	\$14,760	\$14,760	(\$2,063)	\$12,697	\$0	\$12,697
1110	512401	Deferred Compensation Con	\$1,988	\$1,100	\$1,848	\$1,100	\$760	\$1,860	\$0	\$1,860
1110	521201	Professional Services	(\$75)	\$1,000	\$400	\$0	(\$600)	\$400	\$0	\$400
1110	523210	Communication Services	\$4,673	\$2,200	\$4,600	\$4,536	\$920	\$3,120	\$0	\$3,120
1110	523220	Postage	\$360	\$500	\$500	\$300	\$0	\$500	\$0	\$500
1110	523500	Travel	\$5,003	\$14,500	\$14,500	\$14,500	\$0	\$14,500	(\$6,000)	\$8,500
1110	523600	Dues And Fees	\$35	\$500	\$500	\$500	\$0	\$500	\$0	\$500
1110	523700	Education And Training	\$1,829	\$8,500	\$8,500	\$8,500	\$0	\$8,500	\$0	\$8,500
1110	531105	Supplies	\$1,224	\$400	\$1,502	\$900	\$0	\$400	\$0	\$400
1110	531130	Officials Expenses	\$3,000	\$3,000	\$3,000	\$3,000	\$0	\$3,000	\$0	\$3,000
1110	531131	Mayor's Expenses	\$4,961	\$7,000	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
1110	531310	Hospitality And Events	\$8,054	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
1110	531400	Books And Periodicals	\$357	\$350	\$73	\$73	\$0	\$350	\$0	\$350
1110	531610	Furniture/Fixtures-Operating	\$1,414	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1110	531615	Computer Equipment-Operating	\$0	\$350	\$350	\$350	\$0	\$350	\$0	\$350
1110	531620	Communication Equipment-Oper	\$347	\$250	\$767	\$250	\$0	\$250	\$0	\$250
1110	553100	Group Insurance Contribution	\$90,000	\$85,500	\$85,500	\$85,500	\$2,250	\$87,750	\$0	\$87,750
1110	579003	Contingency - Tree Program	\$17,940	\$0	\$145,048	\$0	\$0	\$0	\$0	\$0
1110		TOTAL	\$426,933	\$433,510	\$582,448	\$434,869	\$1,257	\$434,767	(\$21,071)	\$413,696

*A total of \$17,000 is budgeted for Education/Training and Travel for Elected Officials. \$5,000 is allocated for the Mayor and \$2,000 per Council Member.

City Administrator Program 1320

Mission Statement...

To provide policy guidance and fiscally responsible direction to support the mission, goals and strategic plans of the City of Roswell.

Services Provided... City administration, special projects, management development.

Customers... Citizens, Elected Officials, Department Heads, City staff

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1320	511100	Regular Employees	\$310,748	\$327,000	\$317,378	\$310,500	(\$21,000)	\$306,000	\$0	\$306,000
1320	511400	Other Compensation	\$7,150	\$7,200	\$7,800	\$7,200	\$0	\$7,200	\$0	\$7,200
1320	512200	Social Security (FICA) Contributic	\$14,668	\$20,800	\$20,800	\$20,800	(\$1,800)	\$19,000	\$0	\$19,000
1320	512300	Medicare	\$4,593	\$4,900	\$4,900	\$4,900	(\$460)	\$4,440	\$0	\$4,440
1320	512400	Retirement Contributions	\$34,037	\$36,640	\$36,640	\$36,640	\$14	\$36,654	\$0	\$36,654
1320	512401	Deferred Compensation Con	\$3,051	\$3,300	\$3,300	\$3,300	(\$240)	\$3,060	\$0	\$3,060
1320	521201	Professional Services	\$3,375	\$3,500	\$3,500	\$3,500	\$0	\$3,500	\$0	\$3,500
1320	522210	Vehicle Repair	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1320	523210	Communication Services	\$1,644	\$1,600	\$1,600	\$1,600	\$0	\$1,600	\$0	\$1,600
1320	523220	Postage	\$79	\$200	\$200	\$200	\$0	\$200	\$0	\$200
1320	523500	Travel	\$4,530	\$2,300	\$2,300	\$2,300	\$0	\$2,300	\$0	\$2,300
1320	523600	Dues And Fees	\$3,039	\$4,000	\$4,000	\$4,000	\$0	\$4,000	\$0	\$4,000
1320	523700	Education And Training	\$10,062	\$10,950	\$10,950	\$10,950	\$0	\$10,950	\$0	\$10,950
1320	531105	Supplies	\$0	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
1320	531120	Vehicle Parts And Supplies	\$219	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1320	531250	Oil	\$8	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1320	531270	Gasoline/ Diesel	\$947	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1320	531310	Hospitality And Events	\$2,548	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
1320	531400	Books And Periodicals	\$596	\$250	\$356	\$250	\$0	\$250	\$0	\$250
1320	531610	Furniture/Fixtures-Operating	\$2,610	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1320	553100	Group Insurance Contribution	\$30,000	\$28,500	\$28,500	\$28,500	\$750	\$29,250	\$0	\$29,250
1320		TOTAL	\$433,925	\$457,640	\$448,724	\$441,140	(\$22,736)	\$434,904	\$0	\$434,904

Strategic Planning & Budgeting Program 1513

Mission Statement...

To provide elected officials, citizens and city staff a program based budget that allocates resources based on City strategic goals and department strategic plans.

Services Provided... Budget Document, Budget Development, Financial Monitoring, Council Agenda Review, Strategic Planning, Fiscal Impact Analysis, Financial Planning

Customers... Elected Officials, City Management, City-wide staff, Citizens

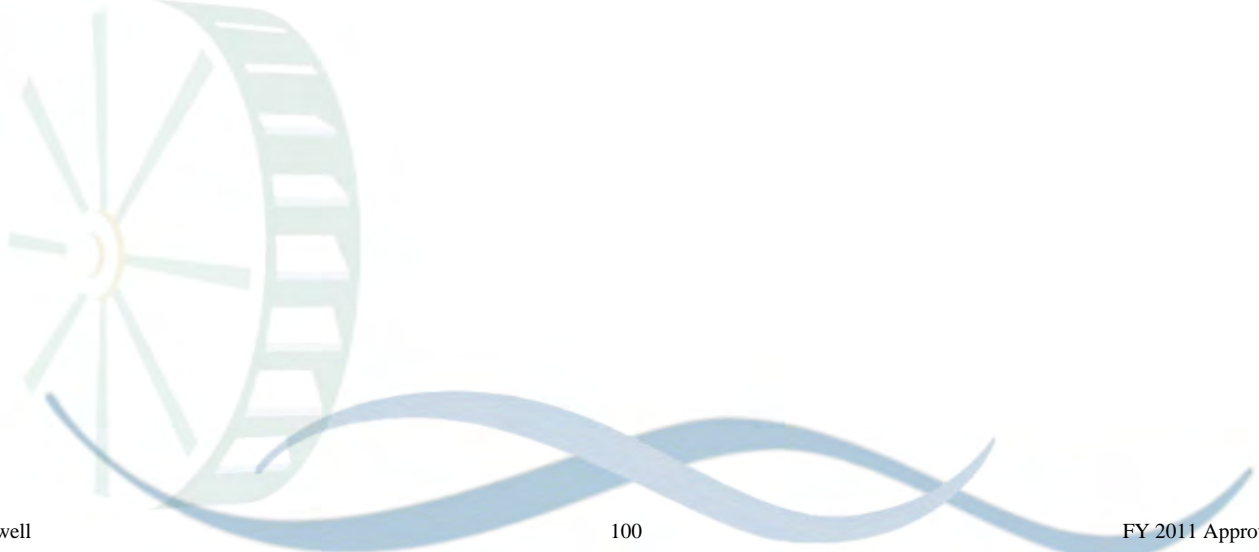
<i>Outcome Measure...</i>	<i>FY 2009 Actual</i>	<i>FY 2010 Estimated</i>	<i>FY 2011 Approved</i>
% of GFOA Distinguished Budget Award Criteria Ratings of proficient or better	100%	100%	100%

What We Have Accomplished...

- Received the Government Finance Officers Association’s “Distinguished Budget Presentation Award” for the fifth consecutive year.
- Implemented successful budget process changes that allowed the city to fund priority requests and maintenance capital without raising taxes or cutting back on city services.
- Expanded performance measurement program to include reporting at the cost center level.
- Updated the City’s Indirect Cost Allocation Plan.

What We Expect to Accomplish...

- Receive the Government Finance Officers Association’s “Distinguished Budget Presentation Award” for the sixth consecutive year.
- Continue to implement budget process changes that allow the city to fund priority requests and maintenance capital without raising taxes or cutting back on city services.
- Complete final phase of Internal Service Fund implementation to include all direct costs of the City’s Risk Management program.
- Develop a “City of Roswell Scorecard” to quantify our value by reviewing the past, acknowledging the present and looking to the future.



Strategic Planning & Budgeting Program 1513

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1513	511100	Regular Employees	\$200,644	\$201,000	\$184,000	\$184,000	\$7,000	\$208,000	\$0	\$208,000
1513	512200	Social Security (FICA) Contributio	\$12,150	\$12,500	\$12,500	\$12,500	\$400	\$12,900	\$0	\$12,900
1513	512300	Medicare	\$2,842	\$3,000	\$3,000	\$3,000	\$20	\$3,020	\$0	\$3,020
1513	512400	Retirement Contributions	\$18,440	\$19,850	\$19,850	\$19,850	\$5,065	\$24,915	\$0	\$24,915
1513	512401	Deferred Compensation Con	\$1,996	\$2,000	\$2,000	\$2,000	\$80	\$2,080	\$0	\$2,080
1513	522320	Rental Of Equipment And Vehicle	\$1,415	\$5,000	\$5,618	\$5,618	\$1,000	\$6,000	\$0	\$6,000
1513	523220	Postage	\$36	\$50	\$50	\$28	(\$10)	\$40	\$0	\$40
1513	523500	Travel	\$57	\$790	\$790	\$500	(\$290)	\$500	\$0	\$500
1513	523600	Dues And Fees	\$864	\$1,500	\$1,500	\$1,250	(\$150)	\$1,350	\$0	\$1,350
1513	523700	Education And Training	\$2,309	\$2,400	\$2,400	\$2,000	\$0	\$2,400	\$0	\$2,400
1513	531105	Supplies	\$3,002	\$3,500	\$3,500	\$3,000	(\$500)	\$3,000	\$0	\$3,000
1513	531310	Hospitality And Events	\$37	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1513	531400	Books And Periodicals	\$81	\$250	\$250	\$200	(\$50)	\$200	\$0	\$200
1513	553100	Group Insurance Contribution	\$30,000	\$28,500	\$28,500	\$28,500	\$750	\$29,250	\$0	\$29,250
1513		TOTAL	\$273,872	\$280,340	\$263,958	\$262,446	\$13,315	\$293,655	\$0	\$293,655

Human Resources Program 1540

Mission Statement...

To create a workplace environment whereby the City of Roswell recruits and retains a qualified, motivated workforce dedicated to the citizens of Roswell.

Services Provided... Recruitment and retention, payroll administration, benefits administration, performance appraisal, training and development opportunities, policies and procedures administration, employee relations, drug-free workplace requirements, strategic planning, conflict resolution, records compliance and ensuring legal compliance with state and federal regulations.

Customers... Citizens, City Employees, Elected Officials, Insurance Representatives, Medical Providers, Applicants, Government Agencies, and Vendors.

Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
% of Total Available Work Hours (1,254,240) to Sick Leave Hours (41,273)	3.3%	3.5%	3.1%

What We Have Accomplished...

- Maintained competitive benefits for our employees
- Established a City of Roswell Wellness Program
- Introduced a Health Savings Account for Employees
- Maintained 401a Matching Funds Program
- Introduced On-Line Open Enrollment for Health Benefits
- Increased Flexible Spending Account Limits
- Streamlined Employment Application Process through CivicPlus
- Increased Direct Deposit
- Improved Benefit and Wellness information on the Intranet
- Developed Performance Appraisal Training Program for Supervisors

What We Expect to Accomplish...

- Maintain competitive benefits for our employees
- Increase Employees' Knowledge of Current Benefits Through Dept. Meetings
- Continue to Enhance City of Roswell Wellness Program
- Continue to develop additional Supervisory Training Programs

Human Resources Program 1540

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1540	511100	Regular Employees	\$292,177	\$292,000	\$292,000	\$292,000	(\$66,000)	\$226,000	\$0	\$226,000
1540	511105	Part Time Employees	\$23,493	\$25,700	\$25,700	\$25,000	\$0	\$25,700	\$0	\$25,700
1540	512200	Social Security (FICA) Contributio	\$19,428	\$19,700	\$19,700	\$19,700	(\$4,100)	\$15,600	\$0	\$15,600
1540	512300	Medicare	\$4,544	\$4,700	\$4,700	\$4,700	(\$1,050)	\$3,650	\$0	\$3,650
1540	512400	Retirement Contributions	\$30,024	\$32,320	\$32,320	\$32,320	(\$5,249)	\$27,071	\$0	\$27,071
1540	512401	Deferred Compensation Con	\$2,907	\$3,000	\$3,000	\$3,000	(\$740)	\$2,260	\$0	\$2,260
1540	512500	Tuition Reimbursements	\$42,302	\$60,000	\$60,000	\$45,000	(\$10,000)	\$50,000	\$0	\$50,000
1540	512600	Unemployment Insurance	\$37,337	\$29,120	\$33,520	\$29,120	\$5,880	\$35,000	\$31,680	\$66,680
1540	512920	Other Benefits	\$16,874	\$12,500	\$16,100	\$10,000	\$2,500	\$15,000	\$0	\$15,000
1540	521201	Professional Services	\$16,206	\$8,000	\$8,000	\$8,000	\$0	\$8,000	\$0	\$8,000
1540	521300	Technical Services	\$11,122	\$12,000	\$12,000	\$10,000	(\$1,000)	\$11,000	\$0	\$11,000
1540	522205	Repairs And Maintenance	\$2,308	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
1540	522320	Rental Of Equipment And Vehicle	\$2,060	\$3,900	\$4,070	\$4,070	\$0	\$3,900	\$0	\$3,900
1540	523210	Communication Services	\$252	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1540	523220	Postage	\$1,882	\$1,000	\$2,569	\$2,000	\$2,000	\$3,000	\$0	\$3,000
1540	523300	Advertising	\$7,771	\$7,500	\$7,500	\$4,000	(\$2,500)	\$5,000	\$0	\$5,000
1540	523400	Printing And Binding	\$65	\$500	\$431	\$300	\$0	\$500	\$0	\$500
1540	523500	Travel	\$184	\$685	\$685	\$500	(\$185)	\$500	\$0	\$500
1540	523600	Dues And Fees	\$1,052	\$1,250	\$1,445	\$1,445	\$0	\$1,250	\$0	\$1,250
1540	523700	Education And Training	\$2,472	\$4,515	\$4,515	\$4,515	(\$1,695)	\$2,820	\$0	\$2,820
1540	531105	Supplies	\$6,762	\$7,000	\$5,500	\$4,000	\$0	\$7,000	\$0	\$7,000
1540	531310	Hospitality And Events	\$1,399	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1540	531400	Books And Periodicals	\$525	\$500	\$500	\$0	\$0	\$500	\$0	\$500
1540	531610	Furniture/Fixtures-Operating	\$0	\$225	\$225	\$225	\$0	\$225	\$0	\$225
1540	553100	Group Insurance Contribution	\$40,000	\$47,500	\$38,000	\$38,000	(\$18,250)	\$29,250	\$0	\$29,250
1540		TOTAL	\$563,144	\$575,115	\$573,980	\$539,395	(\$100,389)	\$474,726	\$31,680	\$506,406

Building Operations Program 1567

Mission Statement...

To provide lasting facilities, the foundation for quality government.

Services Provided... Building, equipment and system maintenance and operation; custodial services, security services, building construction services, special event services, interdepartmental project management, and mail services.

Customers... Citizens, City Employees, Visitors, Groups or Organizations using City Facilities.

<i>Outcome Measure...</i>	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
% of Work Orders Completed by Due Date	92%	95%	95%

What We Have Accomplished...

- Updated security software program to accommodate off-site facilities.
- Completed HVAC replacement project at Law Enforcement Center.
- Completed funded energy performance upgrade lighting retrofit.
- Coordinated multi-department relocation and consolidation of archive storage.
- Corrected deficiencies identified in the Facilities Condition Assessment (FCA) and assisted other departments with FCA projects.

What We Expect to Accomplish...

- Complete building lighting projects assigned to Building Operations and funded by EECSBG (Energy Efficiency Conservation Block Grant).
- Complete FCA projects assigned to Building Operations and funded through Citywide Facilities Maintenance capital account.
- Maintain and operate approximately 250,000 square feet of City owned facilities in an efficient and cost-effective manner. Manage and coordinate any remodeling or new construction projects.



Building Operations Program 1567

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1567	511100	Regular Employees	\$349,955	\$327,300	\$327,300	\$327,300	(\$300)	\$327,000	\$0	\$327,000
1567	511105	Part Time Employees	\$8,173	\$18,000	\$18,000	\$18,000	\$0	\$18,000	\$0	\$18,000
1567	511300	Overtime	\$1,247	\$1,500	\$1,500	\$1,500	(\$500)	\$1,000	\$0	\$1,000
1567	512200	Social Security (FICA) Contributio	\$22,104	\$21,230	\$21,230	\$21,230	\$270	\$21,500	\$0	\$21,500
1567	512300	Medicare	\$5,169	\$5,080	\$5,080	\$5,080	(\$60)	\$5,020	\$0	\$5,020
1567	512400	Retirement Contributions	\$29,903	\$32,190	\$32,190	\$32,190	\$6,979	\$39,169	\$0	\$39,169
1567	512401	Deferred Compensation Con	\$2,707	\$3,100	\$3,100	\$3,100	(\$500)	\$2,600	\$0	\$2,600
1567	521201	Professional Services	\$0	\$0	\$470	\$470	\$0	\$0	\$0	\$0
1567	521400	Contract Services	\$0	\$0	\$325	\$0	\$0	\$0	\$0	\$0
1567	522130	Custodial	\$109,273	\$140,149	\$140,149	\$140,149	\$100	\$140,249	\$0	\$140,249
1567	522205	Repairs And Maintenance	\$183,330	\$191,050	\$193,748	\$140,000	\$3,764	\$194,814	\$0	\$194,814
1567	522210	Vehicle Repair	\$286	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1567	522320	Rental Of Equipment And Vehicle	\$6,660	\$11,000	\$11,000	\$9,800	(\$3,764)	\$7,236	\$0	\$7,236
1567	523210	Communication Services	\$5,454	\$5,738	\$5,738	\$4,700	\$0	\$5,738	\$0	\$5,738
1567	523220	Postage	\$65	\$98	\$98	\$75	\$0	\$98	\$0	\$98
1567	523500	Travel	\$148	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1567	523700	Education And Training	\$120	\$0	\$295	\$295	\$0	\$0	\$0	\$0
1567	523902	Sanitation Services	\$48,343	\$100,000	\$100,000	\$95,000	\$0	\$100,000	\$0	\$100,000
1567	531105	Supplies	\$66,793	\$53,540	\$53,540	\$53,540	\$0	\$53,540	\$0	\$53,540
1567	531120	Vehicle Parts And Supplies	\$566	\$650	\$650	\$650	\$0	\$650	\$0	\$650
1567	531210	Water / Sewerage	\$28,294	\$76,000	\$76,000	\$76,000	\$0	\$76,000	\$0	\$76,000
1567	531220	Natural Gas	\$79,748	\$79,000	\$79,000	\$79,000	\$748	\$79,748	\$0	\$79,748
1567	531230	Electricity	\$443,521	\$424,450	\$424,450	\$424,450	\$19,071	\$443,521	\$0	\$443,521
1567	531250	Oil	\$175	\$80	\$80	\$75	\$0	\$80	\$0	\$80
1567	531270	Gasoline/ Diesel	\$5,772	\$5,500	\$8,768	\$5,500	\$0	\$5,500	\$0	\$5,500
1567	531605	Machinery And Equipment-Opera	\$896	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1567	531610	Furniture/Fixtures-Operating	\$507	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
1567	531615	Computer Equipment-Operating	\$180	\$1,375	\$1,375	\$1,375	(\$1,375)	\$0	\$0	\$0
1567	531620	Communication Equipment-Oper	\$0	\$250	\$250	\$250	\$0	\$250	\$0	\$250
1567	531720	Uniforms	\$1,120	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
1567	553100	Group Insurance Contribution	\$80,000	\$66,500	\$66,500	\$66,500	\$11,500	\$78,000	\$0	\$78,000
1567		TOTAL	\$1,480,511	\$1,566,780	\$1,573,836	\$1,509,229	\$35,933	\$1,602,713	\$0	\$1,602,713

Court Services Program 2651

Mission Statement...

To accurately maintain, all Court records, collect and disburse all monies as directed by legal mandate and dispose of all Municipal Court cases in an expedient and positive manner. A knowledgeable and diverse staff will serve all who use this court, through competent Customer Service, Communications and Innovation.

Services Provided... Clerk administration, court administration, solicitor services, probation services, marshal services.

Customers... Citizens, Defendants, Witnesses, Police, Attorneys, Department of Driver Services, Georgia Crime Information Center, Bonding Companies, Elected Officials, Other Local and State Courts, Other Government Agencies.

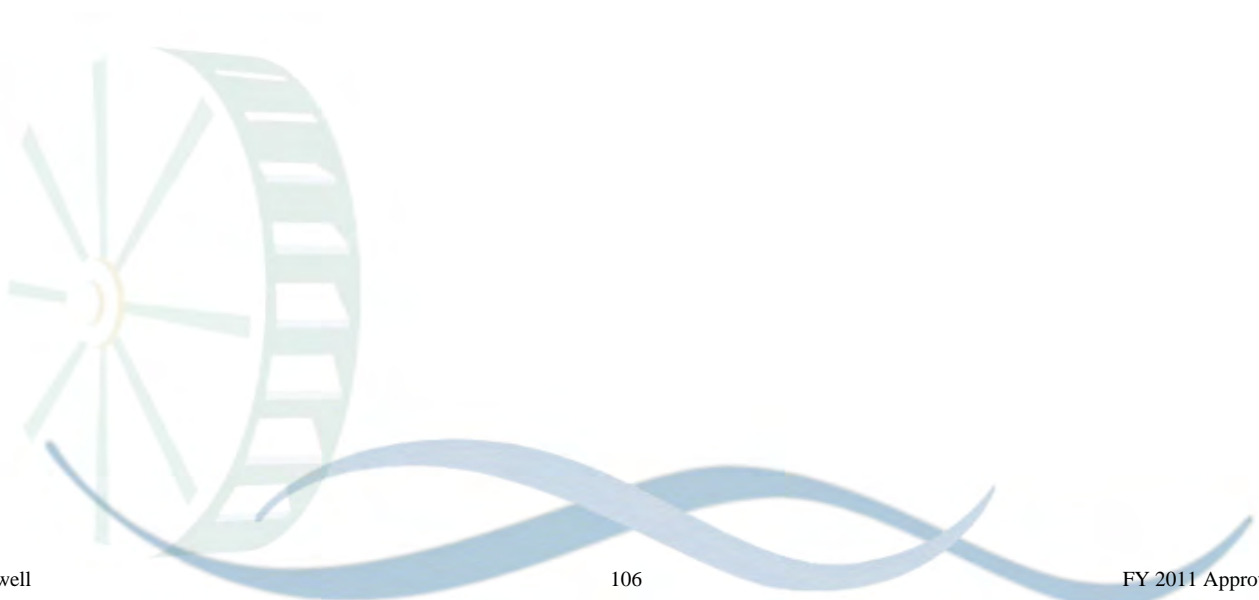
<i>Outcome Measure...</i>	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Average age of case/ticket when adjudicated	114.6 Days	100.6	95.0 Days

What We Have Accomplished...

- Warrant Audit – An audit was conducted on all outstanding warrants to check for the validity of the warrant.
- One Court Marshal is currently in POST Instructor Training.
- Certified an additional clerk as a GCIC operator.
- Archives – All offsite archives were moved into one city wide location that is within walking distance to the Court.

What We Expect to Accomplish...

- Continue to explore areas to improve customer service (extended payment hours & payment drop box).
- Continue working to clear back-log of Court Dispositions through Georgia Crime Information Center (GCIC).



Court Services Program 2651

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
351171	MUNICIPAL COURT FINES	\$2,335,855	\$2,201,191	\$1,832,095	\$1,800,000	\$1,500,000	(\$200,000)	\$1,600,000
351172	MUNICIPAL COURT PROBATION	\$118,312	\$128,948	\$137,826	\$105,000	\$120,000	\$0	\$105,000
351173	JAIL FEES	\$241,775	\$228,084	\$0	\$0	\$0	\$0	\$0
351174	COURTWARE ADMIN FEE	\$14,038	\$12,581	\$8,737	\$12,000	\$7,000	(\$2,000)	\$10,000
351175	COURT RELATED - OTHER	\$396,267	\$582,680	\$438,181	\$350,000	\$300,000	(\$50,000)	\$300,000
Part of General Fund Total		\$ 3,106,247	\$ 3,153,483	\$ 2,416,838	\$ 2,267,000	\$ 1,927,000	\$ (252,000)	\$ 2,015,000

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
2651	511100	Regular Employees	\$889,230	\$904,000	\$904,000	\$904,000	(\$13,000)	\$891,000	\$0	\$891,000
2651	511105	Part Time Employees	\$18,373	\$24,300	\$24,300	\$24,300	\$0	\$24,300	\$0	\$24,300
2651	512200	Social Security (FICA) Contributic	\$55,021	\$57,900	\$57,900	\$57,900	(\$1,200)	\$56,700	\$0	\$56,700
2651	512300	Medicare	\$12,868	\$13,600	\$13,600	\$13,600	(\$330)	\$13,270	\$0	\$13,270
2651	512400	Retirement Contributions	\$77,178	\$83,080	\$83,080	\$83,080	\$23,647	\$106,727	\$0	\$106,727
2651	512401	Deferred Compensation Con	\$3,012	\$3,800	\$3,800	\$3,800	(\$1,250)	\$2,550	\$0	\$2,550
2651	521201	Professional Services	\$72,668	\$75,000	\$76,800	\$73,000	\$0	\$75,000	\$0	\$75,000
2651	521300	Technical Services	\$0	\$1,000	\$1,000	\$500	\$0	\$1,000	\$0	\$1,000
2651	522205	Repairs And Maintenance	\$6,567	\$8,000	\$1,650	\$1,300	\$0	\$8,000	\$0	\$8,000
2651	522210	Vehicle Repair	\$275	\$1,250	\$650	\$20	\$0	\$1,250	\$0	\$1,250
2651	522310	Rental Of Land And Buildings	\$6,300	\$6,500	\$6,300	\$2,100	(\$6,500)	\$0	\$0	\$0
2651	522320	Rental Of Equipment And Vehicle	\$2,768	\$6,600	\$7,113	\$6,795	\$0	\$6,600	\$0	\$6,600
2651	523210	Communication Services	\$3,839	\$4,750	\$4,200	\$2,500	(\$1,250)	\$3,500	\$0	\$3,500
2651	523220	Postage	\$3,626	\$4,750	\$4,750	\$4,000	(\$500)	\$4,250	\$0	\$4,250
2651	523400	Printing And Binding	\$123	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2651	523500	Travel	\$4,884	\$5,875	\$4,875	\$3,575	\$855	\$6,730	\$0	\$6,730
2651	523600	Dues And Fees	\$611	\$800	\$800	\$800	\$0	\$800	\$0	\$800
2651	523700	Education And Training	\$1,244	\$2,205	\$1,555	\$1,100	(\$505)	\$1,700	\$0	\$1,700
2651	523851	Contracted Temporary Labor	\$13,707	\$2,350	\$0	\$0	(\$2,350)	\$0	\$0	\$0
2651	531105	Supplies	\$15,906	\$16,000	\$16,000	\$13,000	\$0	\$16,000	\$0	\$16,000
2651	531120	Vehicle Parts And Supplies	\$184	\$800	\$800	\$600	(\$300)	\$500	\$0	\$500
2651	531250	Oil	\$194	\$150	\$150	\$30	\$0	\$150	\$0	\$150
2651	531270	Gasoline/ Diesel	\$3,193	\$3,000	\$3,000	\$2,500	\$0	\$3,000	\$0	\$3,000
2651	531310	Hospitality And Events	\$255	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2651	531400	Books And Periodicals	\$1,838	\$3,000	\$2,800	\$2,400	\$200	\$3,200	\$0	\$3,200
2651	531605	Machinery And Equipment-Opera	\$3,397	\$1,500	\$6,150	\$1,000	\$0	\$1,500	\$0	\$1,500
2651	531610	Furniture/Fixtures-Operating	\$24,171	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
2651	531620	Communication Equipment-Oper	\$481	\$3,000	\$1,797	\$1,500	(\$1,000)	\$2,000	\$0	\$2,000
2651	531720	Uniforms	\$2,556	\$860	\$860	\$860	\$140	\$1,000	\$0	\$1,000
2651	553100	Group Insurance Contribution	\$190,000	\$180,000	\$180,000	\$180,000	\$15,000	\$195,000	\$0	\$195,000
2651		TOTAL	\$1,414,469	\$1,415,570	\$1,409,430	\$1,385,760	\$11,657	\$1,427,227	\$0	\$1,427,227

Municipal Judge Program 2652

Mission Statement...

To administer justice in a fair and equal manner as accorded under each person's constitutional rights.

Services Provided... Judicial services.

Customers... Citizens, Defendants, Witnesses, Police, Attorneys, Other Government Agencies, Bonding Companies, Elected Officials, Other Local and State Courts.

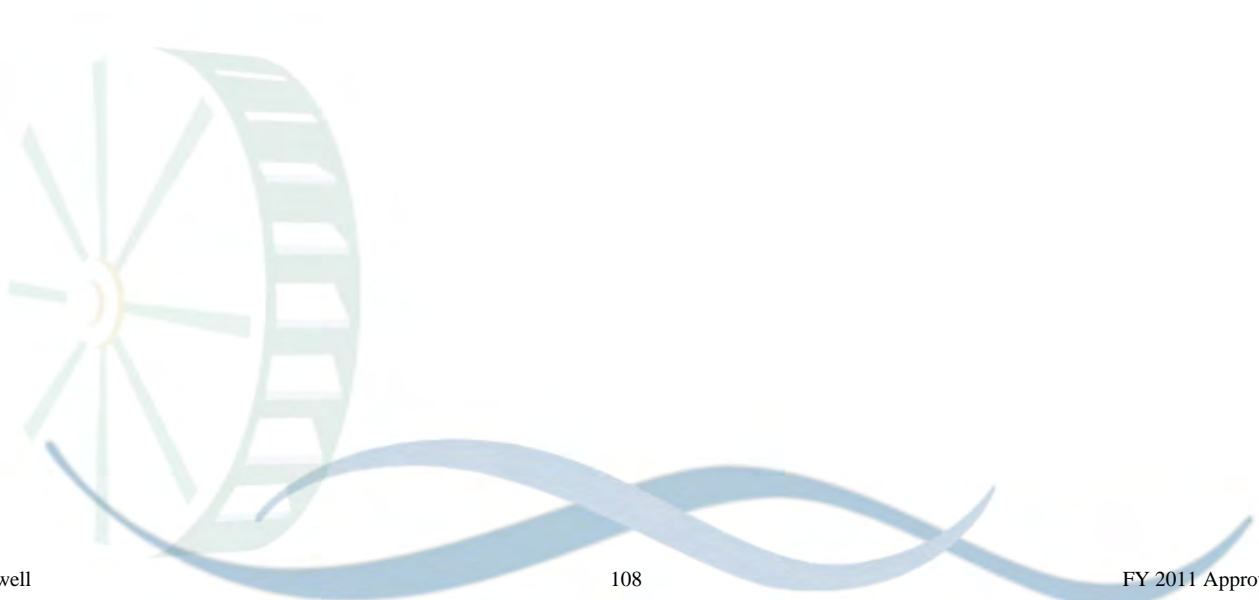
<i>Outcome Measure...</i>	<i>FY 2009 Actual</i>	<i>FY 2010 Estimated</i>	<i>FY 2011 Approved</i>
Number of cases appealed to Fulton County Superior Court.	1	0	0

What We Have Accomplished...

- Bond Hearings and In Custody Trials of inmates in the Roswell Jail were reorganized to shorten their time in jail, thus saving the City money on the housing/upkeep of said inmates

What We Expect to Accomplish...

- Continue to be a respected member of the Georgia Municipal Court Community



Municipal Judge Program 2652

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10		FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
				FY 10 Approved Budget	Amended Budget as of June 13, 2010					
2652	511110	Elected Officials	\$89,575	\$91,634	\$91,634	\$91,634	\$0	\$91,634	\$0	\$91,634
2652	512200	Social Security (FICA) Contributic	\$5,617	\$5,700	\$5,700	\$5,700	\$0	\$5,700	\$0	\$5,700
2652	512300	Medicare	\$1,314	\$1,400	\$1,400	\$1,400	(\$70)	\$1,330	\$0	\$1,330
2652	521201	Professional Services	\$9,600	\$11,250	\$16,800	\$17,500	\$0	\$11,250	\$0	\$11,250
2652	523210	Communication Services	\$1,081	\$600	\$1,150	\$600	\$600	\$1,200	\$0	\$1,200
2652	523500	Travel	\$22	\$100	\$100	\$50	\$0	\$100	\$0	\$100
2652	523600	Dues And Fees	\$346	\$400	\$400	\$400	\$0	\$400	\$0	\$400
2652	523700	Education And Training	\$86	\$300	\$300	\$150	\$0	\$300	\$0	\$300
2652	531400	Books And Periodicals	\$250	\$450	\$650	\$450	\$250	\$700	\$0	\$700
2652	553100	Group Insurance Contribution	\$10,000	\$9,500	\$9,500	\$9,500	\$250	\$9,750	\$0	\$9,750
2652		TOTAL	\$117,890	\$121,334	\$127,634	\$127,384	\$1,030	\$122,364	\$0	\$122,364

General Administration Program

152A

Mission Statement...

To maintain accurate records, provide accessible information and effectively administer public funds.

Services Provided... Administrative services, support services, Council agenda and meeting minutes, record retention and management, municipal elections, grant services, community outreach.

Customers... Citizens, Residents, Visitors, City Departments, Elected Officials, the Public, the Media, City staff

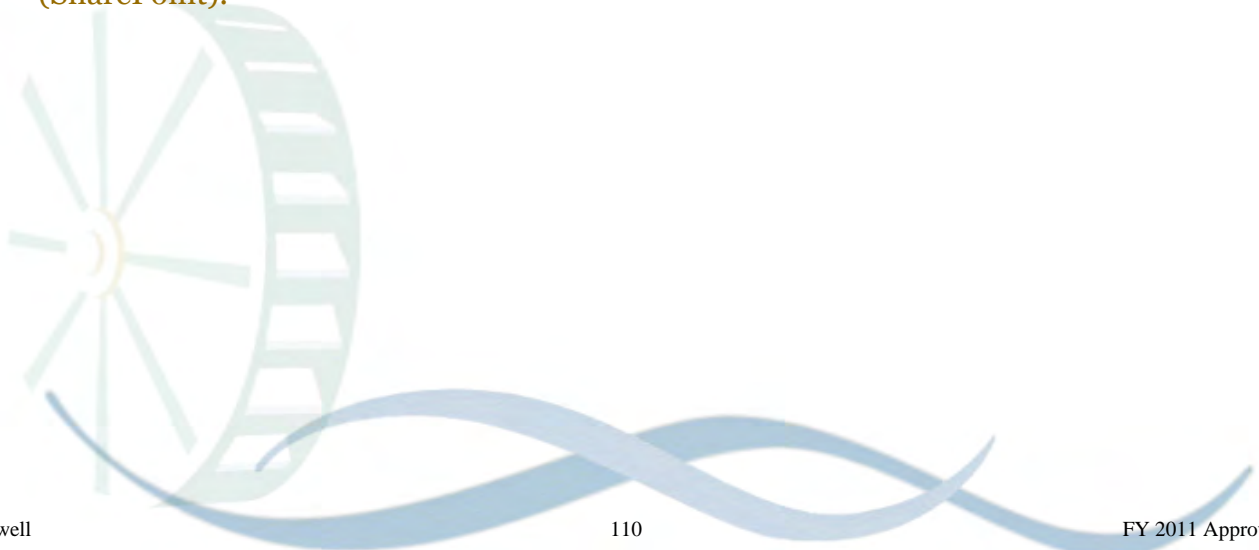
<i>Outcome Measure...</i>	<i>FY 2009 Actual</i>	<i>FY 2010 Estimated</i>	<i>FY 2011 Approved</i>
Percentage of Open Records Requests processed within two (2) days of request	50%	50%	75%

What We Have Accomplished...

- Integration of the automated agenda management software into all boards, committees, and commissions for agenda management.
- Implementation of a Grants Management Software System.
- Conducted qualifying of 12 candidates for Mayor and Council Election.
- Coordinated the Municipal General Election and Run-off Election for the City.

What We Expect to Accomplish...

- Develop and implement paperless system for conducting public meetings with Mayor and Council.
- Administration and implementation of the Energy Efficiency and Conservation Block Grant project.
- Design and promote electronic records repository for internal project management (SharePoint).



General Administration Program 152A

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
152A	511100	Regular Employees	\$306,723	\$306,000	\$306,000	\$306,000	\$0	\$306,000	\$0	\$306,000
152A	511105	Part Time Employees	\$6,678	\$18,400	\$50,600	\$33,400	\$0	\$18,400	\$0	\$18,400
152A	512200	Social Security (FICA) Contributic	\$18,597	\$20,200	\$20,200	\$20,200	\$0	\$20,200	\$0	\$20,200
152A	512300	Medicare	\$4,349	\$4,800	\$4,800	\$4,800	(\$90)	\$4,710	\$0	\$4,710
152A	512400	Retirement Contributions	\$39,007	\$41,990	\$41,990	\$41,990	(\$5,336)	\$36,654	\$0	\$36,654
152A	512401	Deferred Compensation Con	\$2,438	\$2,900	\$2,900	\$2,900	(\$100)	\$2,800	\$0	\$2,800
152A	521400	Contract Services	\$0	\$310,000	\$310,000	\$306,814	(\$310,000)	\$0	\$0	\$0
152A	522205	Repairs And Maintenance	\$785	\$1,750	\$1,750	\$1,750	\$0	\$1,750	\$0	\$1,750
152A	522210	Vehicle Repair	\$0	\$500	\$500	\$500	\$0	\$500	\$0	\$500
152A	522310	Rental Of Land And Buildings	\$784	\$1,000	\$1,000	\$1,000	\$11,000	\$12,000	\$0	\$12,000
152A	522320	Rental Of Equipment And Vehicle	\$15,582	\$23,500	\$18,606	\$16,000	(\$3,500)	\$20,000	\$0	\$20,000
152A	523210	Communication Services	\$62	\$500	\$500	\$500	\$0	\$500	\$0	\$500
152A	523220	Postage	\$172	\$500	\$500	\$250	\$0	\$500	\$0	\$500
152A	523300	Advertising	\$565	\$500	\$500	\$250	\$0	\$500	\$0	\$500
152A	523400	Printing And Binding	\$119	\$500	\$500	\$250	\$0	\$500	\$0	\$500
152A	523500	Travel	\$4,524	\$2,968	\$2,974	\$2,968	\$0	\$2,968	\$0	\$2,968
152A	523600	Dues And Fees	\$24,326	\$26,000	\$27,410	\$26,000	\$0	\$26,000	\$0	\$26,000
152A	523700	Education And Training	\$7,996	\$3,190	\$3,025	\$2,800	\$1,570	\$4,760	\$0	\$4,760
152A	523800	Licenses	(\$23)	\$0	\$0	\$23	\$0	\$0	\$0	\$0
152A	523851	Contracted Temporary Labor	\$15,994	\$4,000	\$4,000	\$0	(\$4,000)	\$0	\$0	\$0
152A	531105	Supplies	\$14,680	\$18,000	\$14,300	\$14,000	(\$2,570)	\$15,430	\$0	\$15,430
152A	531120	Vehicle Parts And Supplies	\$332	\$750	\$750	\$750	\$0	\$750	\$0	\$750
152A	531250	Oil	\$0	\$100	\$100	\$100	\$100	\$200	\$0	\$200
152A	531270	Gasoline/ Diesel	\$10	\$2,500	\$2,500	\$2,500	\$1,000	\$3,500	\$0	\$3,500
152A	531310	Hospitality And Events	\$1,682	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152A	531400	Books And Periodicals	\$0	\$250	\$250	\$250	\$0	\$250	\$0	\$250
152A	531605	Machinery And Equipment-Opera	\$2,325	\$0	\$1,759	\$500	\$0	\$0	\$0	\$0
152A	531610	Furniture/Fixtures-Operating	\$2,325	\$1,000	\$1,000	\$500	(\$500)	\$500	\$0	\$500
152A	531615	Computer Equipment-Operating	\$7,697	\$500	\$500	\$500	\$0	\$500	\$0	\$500
152A	539999	Special Events Contra Account	(\$2,226)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152A	552400	Risk/Liability Contribution	\$110,779	\$93,054	\$93,054	\$93,054	(\$16,538)	\$76,516	\$0	\$76,516
152A	553100	Group Insurance Contribution	\$65,006	\$61,500	\$61,500	\$61,500	(\$3,000)	\$58,500	\$0	\$58,500
152A	554100	Workers Comp Contribution	\$99,760	\$99,760	\$99,760	\$99,760	(\$56,236)	\$43,524	\$0	\$43,524
152A		TOTAL	\$751,049	\$1,046,612	\$1,073,228	\$1,041,809	(\$388,200)	\$658,412	\$0	\$658,412

Information Technology (IT) Program 152B

Mission Statement...

To provide the highest quality technology based services in a cost-effective and environmentally friendly manner. Be a leader in Customer Service. Establish systems, processes, and solutions based on best practices and industry standards.

Services Provided... Data and Voice Technology, Help Desk Infrastructure, and Disaster Recovery.

Customers... City wide Staff, Citizens, Elected Officials and City Management.

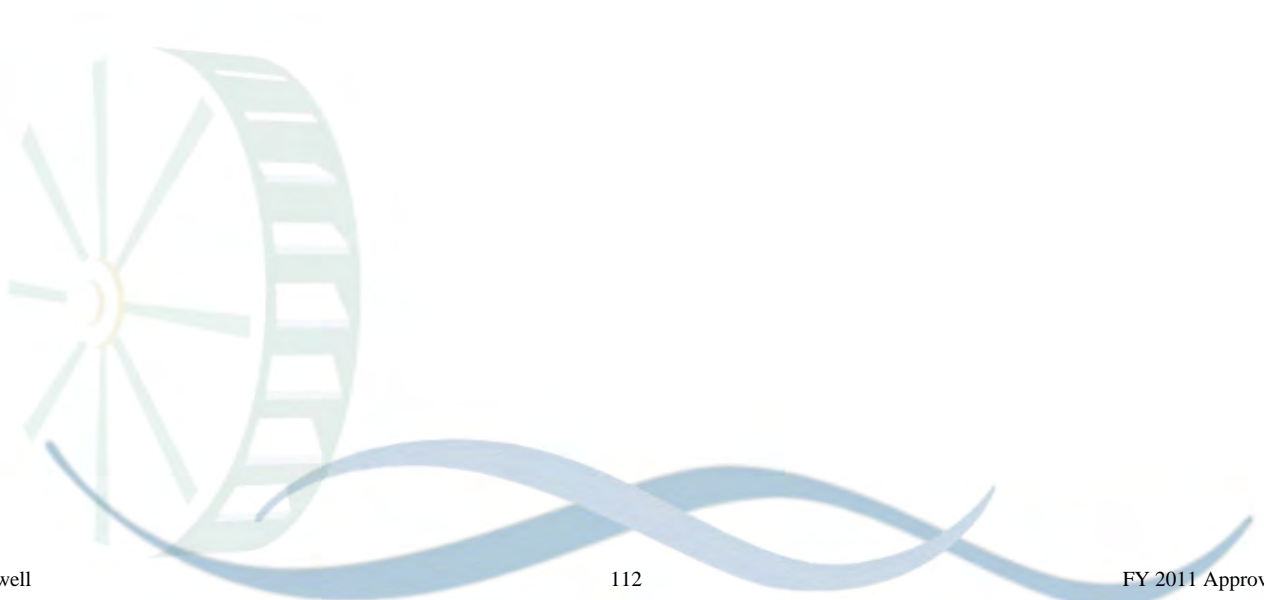
<i>Outcome Measure...</i>	<i>FY 2009 Actual</i>	<i>FY 2010 Estimated</i>	<i>FY 2011 Approved</i>
Percent of Help Desk requests resolved Within 2 hours	93%	93%	94%

What We Have Accomplished...

- Kicked off Enterprise Resources Planning Software Project.
- Installed and configured state of the art Data Protection System.
- Implemented wireless point to point network to attach remote offices to fiber ring.
- Developed disaster recovery site.

What We Expect to Accomplish...

- Finalize RFP for Enterprise Resource Planning Project / Business process management implementation.
- Complete Disaster Recovery Plan and create second site outside of the metro area.
- Develop Long Term Technology Plan
- Continue to manage speed, security and reliability of City-wide information systems.



Information Technology (IT) Program 152B

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10		FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
				Approved Budget	Amended Budget as of June 13, 2010					
152B	511100	Regular Employees	\$474,907	\$481,000	\$481,000	\$481,000	\$0	\$481,000	\$0	\$481,000
152B	511300	Overtime	\$56	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152B	512200	Social Security (FICA) Contributic	\$28,833	\$29,900	\$29,900	\$29,900	\$0	\$29,900	\$0	\$29,900
152B	512300	Medicare	\$6,743	\$7,000	\$7,000	\$7,000	(\$20)	\$6,980	\$0	\$6,980
152B	512400	Retirement Contributions	\$46,216	\$49,750	\$49,750	\$49,750	\$7,866	\$57,616	\$0	\$57,616
152B	512401	Deferred Compensation Con	\$2,292	\$2,600	\$2,600	\$2,600	\$0	\$2,600	\$0	\$2,600
152B	512920	Other Benefits	\$2,456	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152B	521300	Technical Services	\$2,175	\$8,000	\$8,985	\$4,000	\$0	\$8,000	\$0	\$8,000
152B	522205	Repairs And Maintenance	\$326,881	\$433,389	\$449,403	\$410,000	(\$10,747)	\$422,642	(\$9,078)	\$413,564
152B	522320	Rental Of Equipment And Vehicle	\$380	\$0	\$1,008	\$750	\$1,050	\$1,050	\$0	\$1,050
152B	523210	Communication Services	\$320,458	\$307,500	\$307,500	\$315,000	(\$7,500)	\$300,000	\$0	\$300,000
152B	523220	Postage	\$52	\$50	\$143	\$85	\$50	\$100	\$0	\$100
152B	523400	Printing And Binding	\$32	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152B	523500	Travel	\$1,135	\$1,156	\$1,156	\$500	\$0	\$1,156	\$0	\$1,156
152B	523600	Dues And Fees	\$132	\$250	\$300	\$250	\$0	\$250	\$0	\$250
152B	523700	Education And Training	\$16,503	\$8,570	\$8,570	\$6,000	(\$3,990)	\$4,580	\$0	\$4,580
152B	531105	Supplies	\$1,486	\$2,000	\$2,000	\$1,500	\$0	\$2,000	\$0	\$2,000
152B	531270	Gasoline/ Diesel	\$419	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152B	531400	Books And Periodicals	\$0	\$500	\$500	\$250	\$0	\$500	\$0	\$500
152B	531615	Computer Equipment-Operating	\$23,804	\$25,000	\$25,000	\$20,000	\$0	\$25,000	\$0	\$25,000
152B	531620	Communication Equipment-Oper	\$5,206	\$5,000	\$5,000	\$3,500	\$0	\$5,000	\$0	\$5,000
152B	542400	Computer Equipment	\$0	\$0	\$25,938	\$25,938	\$0	\$0	\$0	\$0
152B	553100	Group Insurance Contribution	\$77,500	\$73,500	\$73,500	\$73,500	\$4,500	\$78,000	\$0	\$78,000
152B		TOTAL	\$1,337,665	\$1,435,165	\$1,479,252	\$1,431,523	(\$8,791)	\$1,426,374	(\$9,078)	\$1,417,296

Community Relations Program 152C

Mission Statement...

To promote the City and its services and provide accurate and timely information to the public and City employees.

Services Provided... Website, RCTV, Internal Communications, External Communications, Media Relations, Public Outreach.

Customers... Citizens, Visitors, Website Visitors, Elected Officials, and City Staff.

Outcome Measure...

	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Web Page Views per Capita	103	103	103

What We Have Accomplished...

- Launched Roswell's new website
- Implemented online job application
- Implemented vendor registration on the website
- Implemented a subscription service so visitors can register to receive updates on information they are interested in via email when it is posted to the website

What We Expect to Accomplish...

- Update all department pages on the website
- Expand social media efforts with Facebook, Twitter, and NIXLE.
- Establish a speakers bureau for the City of Roswell

Community Relations Program 152C

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10		FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
				FY 10 Approved Budget	Amended Budget as of June 13, 2010					
152C	511100	Regular Employees	\$225,003	\$240,000	\$238,000	\$238,000	\$0	\$240,000	\$0	\$240,000
152C	511105	Part Time Employees	\$18,067	\$20,600	\$22,600	\$20,600	\$0	\$20,600	\$0	\$20,600
152C	511200	Temporary Employees	\$5,620	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
152C	512200	Social Security (FICA) Contributic	\$15,128	\$16,800	\$16,800	\$16,800	(\$300)	\$16,500	\$0	\$16,500
152C	512300	Medicare	\$3,538	\$4,000	\$4,000	\$4,000	(\$140)	\$3,860	\$0	\$3,860
152C	512400	Retirement Contributions	\$22,815	\$24,560	\$24,560	\$24,560	\$4,188	\$28,748	\$0	\$28,748
152C	512401	Deferred Compensation Con	\$1,942	\$2,500	\$2,500	\$2,500	(\$600)	\$1,900	\$0	\$1,900
152C	521201	Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000
152C	521400	Contract Services	\$35,124	\$30,000	\$30,000	\$30,000	\$0	\$30,000	\$0	\$30,000
152C	522205	Repairs And Maintenance	\$3,060	\$2,500	\$2,500	\$0	\$0	\$2,500	\$0	\$2,500
152C	523220	Rental Of Equipment And Vehicle	\$6,171	\$6,000	\$6,256	\$6,256	\$0	\$6,000	\$0	\$6,000
152C	523210	Communication Services	\$46	\$0	\$300	\$300	\$0	\$0	\$0	\$0
152C	523220	Postage	\$563	\$1,000	\$1,000	\$200	\$0	\$1,000	\$0	\$1,000
152C	523300	Advertising	\$5,854	\$7,000	\$9,500	\$7,000	\$0	\$7,000	\$0	\$7,000
152C	523400	Printing And Binding	\$5,145	\$18,000	\$22,950	\$9,000	\$0	\$18,000	\$0	\$18,000
152C	523500	Travel	\$5,400	\$1,700	\$1,700	\$1,300	\$0	\$1,700	\$0	\$1,700
152C	523600	Dues And Fees	\$2,034	\$2,125	\$2,125	\$1,900	\$0	\$2,125	\$0	\$2,125
152C	523700	Education And Training	\$4,844	\$6,140	\$6,140	\$4,000	\$0	\$6,140	\$0	\$6,140
152C	531105	Supplies	\$11,835	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
152C	531310	Hospitality And Events	\$424	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152C	531400	Books And Periodicals	\$201	\$500	\$750	\$450	\$0	\$500	\$0	\$500
152C	531605	Machinery And Equipment-Opera	\$11,359	\$4,000	\$4,000	\$4,000	\$0	\$4,000	\$0	\$4,000
152C	531610	Furniture/Fixtures-Operating	\$502	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152C	531615	Computer Equipment-Operating	\$9,709	\$2,300	\$2,300	\$2,300	\$0	\$2,300	\$0	\$2,300
152C	553100	Group Insurance Contribution	\$40,000	\$38,000	\$38,000	\$38,000	\$1,000	\$39,000	\$0	\$39,000
152C		TOTAL	\$434,386	\$437,725	\$445,981	\$421,166	\$4,148	\$441,873	\$15,000	\$456,873

Legal Program 152D

Mission Statement...

Communication of legal guidance and counsel to support the objectives of the City of Roswell by recommending innovative solutions for initiatives of Mayor and Council that lead to enhanced services for citizens and employees of the City while minimizing the City's exposure to liability.

Services Provided... Legal opinions, legal documents, legal representation and support, contract review and negotiation, alcoholic beverage license issuance.

Customers... Elected Officials, City Administrator, Department Heads, City staff, Boards and Committees, Outside Counsel, Businesses and citizens.

Outcome Measure...

	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Percent of legal issues and matters handled	74%	76%	80%

What We Have Accomplished...

- One of the first cities in the State to fully implement SAVE program
- Collected over \$500,000 in Alcohol licensing fees
- Performed legal oversight and processing of over twelve (12) new claims and cases and seventeen (17) ongoing cases in State, Superior, and Appellate Courts.

What We Expect to Accomplish...

- Increase the level of service provided to citizens, elected officials and city staff by reducing the dependence on external legal assistance through expanded utilization of internal staff.
- Continue to provide professional legal assistance to the Mayor and Council and Departments in achieving goals and initiatives within Federal, State and Local law to minimize exposure to liability.
- Ensure that the City remains in compliance with new or amended State and Federal laws.
- Renegotiate Service Delivery Strategy

Legal Program 152D

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated (DECREASE) Over as of 3/23/10	Increase / FY 10 Approved	FY 2011 Approved Revenue
321110	ALCOHOL, BEER, WINE LIC	\$525,400	\$523,519	\$568,933	\$525,000	\$560,000	\$0	\$525,000
321130	LIQUOR POURING LICENSE	\$24,120	\$33,700	\$26,305	\$25,000	\$25,000	\$0	\$25,000
321140	BAR CARDS (LIQ HANDL LIC)	\$7,550	\$5,900	\$9,675	\$6,000	\$3,975	\$0	\$6,000
Part of General Fund Total		\$557,070	\$563,119	\$604,913	\$556,000	\$588,975	\$0	\$556,000

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
152D	511100	Regular Employees	\$274,851	\$275,000	\$275,000	\$275,000	\$0	\$275,000	\$0	\$275,000
152D	511105	Part Time Employees	\$14,569	\$15,000	\$15,000	\$15,000	\$0	\$15,000	\$0	\$15,000
152D	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152D	512200	Social Security (FICA) Contributic	\$16,160	\$18,000	\$18,000	\$18,000	\$0	\$18,000	\$0	\$18,000
152D	512300	Medicare	\$4,116	\$4,300	\$4,300	\$4,300	(\$90)	\$4,210	\$0	\$4,210
152D	512400	Retirement Contributions	\$23,521	\$25,320	\$25,320	\$25,000	\$7,621	\$32,941	\$0	\$32,941
152D	512401	Deferred Compensation Con	\$1,869	\$1,900	\$1,900	\$1,900	\$200	\$2,100	\$0	\$2,100
152D	521201	Professional Services	\$5,456	\$10,000	\$7,000	\$5,000	\$1,150	\$11,150	\$0	\$11,150
152D	521202	Legal	\$36,502	\$60,000	\$60,000	\$55,000	\$0	\$60,000	\$0	\$60,000
152D	521400	Contract Services	\$0	\$1,000	\$1,000	\$1,000	(\$1,000)	\$0	\$0	\$0
152D	522205	Repairs And Maintenance	\$119	\$150	\$150	\$150	(\$150)	\$0	\$0	\$0
152D	522320	Rental Of Equipment And Vehicle	\$2,408	\$2,500	\$2,537	\$2,537	\$0	\$2,500	\$0	\$2,500
152D	523220	Postage	\$882	\$1,000	\$1,031	\$1,000	\$0	\$1,000	\$0	\$1,000
152D	523300	Advertising	\$1,484	\$7,500	\$3,794	\$1,700	\$0	\$7,500	\$0	\$7,500
152D	523400	Printing And Binding	\$0	\$250	\$750	\$250	\$0	\$250	\$0	\$250
152D	523500	Travel	\$2,804	\$2,790	\$2,790	\$2,600	\$0	\$2,790	\$0	\$2,790
152D	523600	Dues And Fees	\$1,837	\$2,500	\$2,500	\$2,500	\$0	\$2,500	\$0	\$2,500
152D	523700	Education And Training	\$4,185	\$2,200	\$2,200	\$2,200	\$1,250	\$3,450	\$0	\$3,450
152D	531105	Supplies	\$4,607	\$3,000	\$3,575	\$3,000	\$0	\$3,000	\$0	\$3,000
152D	531400	Books And Periodicals	\$30,509	\$28,000	\$33,600	\$28,000	\$12,000	\$40,000	\$0	\$40,000
152D	531610	Furniture/Fixtures-Operating	\$0	\$0	\$0	\$0	\$750	\$750	\$0	\$750
152D	531615	Computer Equipment-Operating	\$1,470	\$500	\$500	\$500	\$0	\$500	\$0	\$500
152D	553100	Group Insurance Contribution	\$30,000	\$28,500	\$28,500	\$28,500	\$750	\$29,250	\$0	\$29,250
152D		TOTAL	\$457,348	\$489,410	\$489,447	\$473,137	\$22,481	\$511,891	\$0	\$511,891

City Sponsored Special Events Program 152E

Mission Statement...

To provide a mechanism in which promotion of special events within the City can receive funding sponsorship.

Services Provided... Financial sponsorship of special events held within the City. Sponsorship may include any of the following... personnel costs, cleaning costs, traffic control and costs, use of City facilities and supply costs.

Customers... Citizens, non-profit organizations, local schools, churches and volunteer organizations.

What we have accomplished...

- Design and implementation of a program and practice for external entities to request consideration of financial sponsorship.
- Implementation of the special events policy.

What We Expect to Accomplish...

- Improved means and methods in which special event costs can be tracked and recorded.
- Measurement of the impacts of these events towards meeting the City's goals and mission.

Examples of Events the City has sponsored in the past...

**Georgia Rides to the Capitol
Flying Colors Butterfly Festival
A Night out with Nature
Chattahoochee Challenge 10k Race
Alive After 5
Taste of Roswell
The Roswell Woman
Miss Mary's Ice Cream Crankin
End of Summer Celebration
Magnolia Storytelling Festival
Homestretch
Historic Roswell Criterium
National day of Prayer
Centennial High Homecoming Parade**

**Halloween Hikes
Possum Trot 10k Race
Down to Earth Day Kids Fest
North Fulton WalkAmerica
Walk for Life
Dyslexia Day 5k
Youth Day Parade
Roswell High Cross Country Boosters 5k
North Fulton Community Charities 5k
Colors Festival of Arts
Mayor's Ride
Elkins Point Middle School Walkmania
Roswell Historical Society Antique Show**

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated (DECREASE) Over as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
347502	SPECIAL EVENTS	\$4,405	\$0	\$0	\$1,200	\$0	(\$1,100)	\$100
Part of General Fund Total		\$4,405	\$0	\$0	\$1,200	\$0	(\$1,100)	\$100

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
152E	531105	Supplies	\$53,619	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152E	539999	Special Events Contra Account	\$0	\$60,000	\$60,000	\$60,000	\$0	\$60,000	(\$5,000)	\$55,000
152E		TOTAL	\$53,619	\$60,000	\$60,000	\$60,000	\$0	\$60,000	(\$5,000)	\$55,000

Hotel/Motel Fund

Fund Balance Estimated at the End of FY 2010

\$956,000

Hotel/Motel Fund Revenue by Account...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
314101	H/M TAX : TRAILS 16.67%	\$132,578	\$142,310	\$114,533	\$100,020	\$100,000	(\$16,670)	\$83,350
314102	H/M TAX : 40.00%	\$318,123	\$343,869	\$274,803	\$240,000	\$240,000	(\$40,000)	\$200,000
314103	H/M TAX : 43.33%	\$344,607	\$366,998	\$297,702	\$259,980	\$259,000	(\$43,330)	\$216,650
341905	OTHER/MISC. FEES	\$0	\$0	\$0	\$0	\$0	\$0	\$0
361000	INTEREST REVENUES	\$14,383	\$25,506	\$10,547	\$0	\$5,000	\$2,500	\$2,500
391205	H/M INTERFUND TRANSFER	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HOTEL/MOTEL FUND Total		\$809,691	\$878,685	\$697,585	\$600,000	\$604,000	(\$97,500)	\$502,500

Program Expenditures by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
7541	523901	Bank Fees / Charges	\$134	\$200	\$200	\$200	\$678	\$878	\$0	\$878
7541		TOTAL	\$134	\$200	\$200	\$200	\$678	\$878	\$0	\$878
7544	521201	Professional Services	\$9,000	\$0	\$9,000	\$0	\$0	\$0	\$0	\$0
7544	521400	Contract Services	\$431,109	\$431,109	\$431,109	\$431,109	\$0	\$431,109	\$0	\$431,109
7544	531210	Water / Sewerage	\$14	\$200	\$200	\$200	\$0	\$200	\$0	\$200
7544	579001	Contingency Operating	\$0	\$9,000	\$0	\$9,000	\$0	\$9,000	\$0	\$9,000
7544		TOTAL	\$440,123	\$440,309	\$440,309	\$440,309	\$0	\$440,309	\$0	\$440,309

Fund Balance Estimated at the End of FY 2011

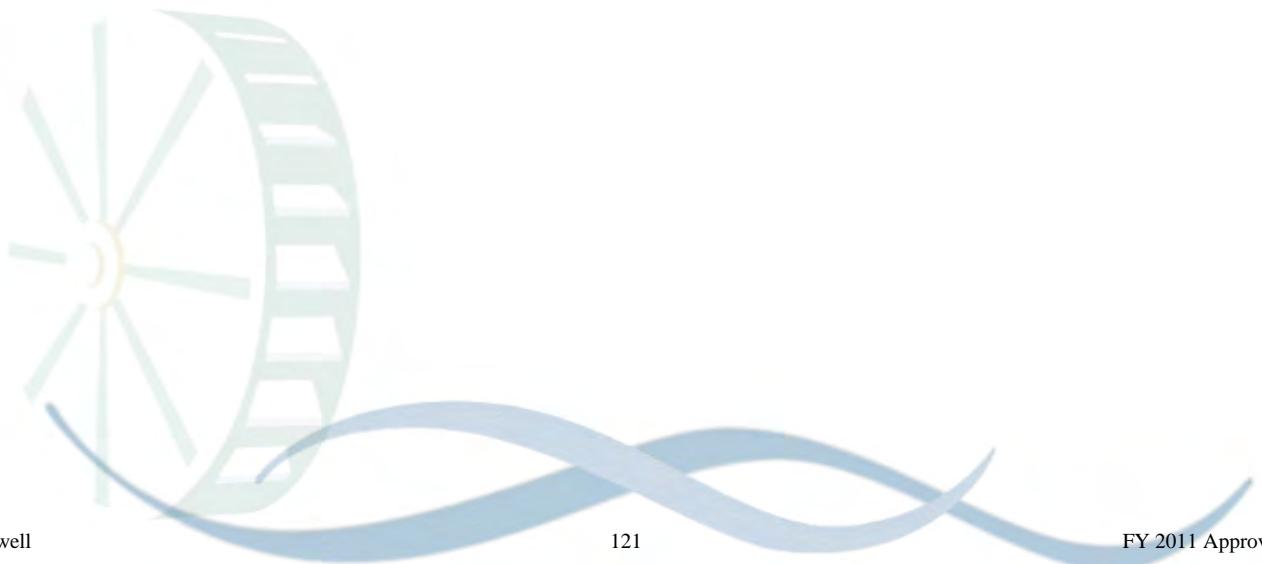
\$1,017,313

Hotel/Motel Fund

FY 2011 Approved Cost of Doing Business Increases...
NO FY 2011 COST OF DOING BUSINESS INCREASES

FY 2011 Approved Maintenance Capital...
NO FY 2011 MAINTENANCE CAPITAL

FY 2011 Approved One-Time Capital...
NO FY 2011 ONE-TIME CAPITAL



Historic Roswell Convention & Visitors Bureau 7544

Mission Statement... *“Heads in Beds and Faces in Places”*

Services Provided... Promotion of tourism including historic sites, lodging facilities, special events facilities and festivals within the City.

Customers... City of Roswell, visitors and residents

Some highlights of What We Have Accomplished...

- We were able to present an advertising and marketing campaign valued at over **\$376,847.77**
- We distributed an additional **99,973** brochures and other printed materials about Roswell as a Tourism Destination (this is in addition to what was picked up at the Visitors Center)
- We fulfilled over **47,804** direct requests for information about Roswell.
- We were not only a participant but a leader in the Hospitality Highway Committee. In our cooperative partnership we produced a new GA 400 – The Hospitality Highway; *A Smile In Every Mile*. The brochure featured each city’s attractions, major special events, and all lodging facilities. **This partnership resulted in an advertising and promotional effort valued at over \$46,000**
- We are active members of the Atlanta Metro Travel Association. (*NOTE: ATMA is the State Tourism’s region as defined in their regional marketing programs and their regional representation programs*) In addition to our own membership to AMTA, the CVB paid for Bulloch, Barrington& Smith to have a membership so they could individually be listed in the materials and network as they would like to.
- Our Atlanta Metro Travel Association Coop Marketing and Advertising program for the past year was valued at \$66,500
- We are an active member of Southeast Tourism Society and the CVB Executive Director serves on the Board of STS and sits on the Advisory Council as Vice President for Georgia. We took advantage of STS Cooperative Marketing opportunities and these generated thousands of requests for information about Roswell. Each of these requests was mailed the Roswell Attractions Guide or appropriate printed materials.
- We participated in the Atlanta Metro Travel Association press familiarization tour instead. This resulted in less cost and at the same time gave us exposure.
- We worked with Laurie Rowe Communications to create professionally written and distributed quarterly releases about Roswell. Some done only as Roswell, some as Roswell sections with Hospitality Highway and Atlanta Metro Travel Association.
- We worked in partnership with the City of Roswell and the Roswell Business Community to create, implement, and market the **Find It All Roswell** program.

Some highlights of What We Expect to Accomplish...

- Through the Roswell CVB, market, advertise, and promote the city of Roswell as a destination, focusing on attractions, history, nature, shopping, biking, arts & culture, festivals, events, weddings, reunions, and meetings.
- Work in partnership with GA – 400 The Hospitality Highway to increase awareness of the communities along Georgia 400 and to increase awareness of Roswell through this cooperative effort including printed materials, public relations efforts, paid advertising, extensive website, and promotional efforts.
- Work in partnership with the Atlanta Metro Travel Association to promote Roswell, and to increase awareness of Roswell, through their website, printed materials, paid advertising, and promotional efforts. This effort extends to the Georgia Department of Economic Development and the Tourism Division since AMTA is the State’s Travel Region Association.
- Work in partnership with Southeast Tourism Society to cooperatively market, advertise and promote Roswell as a destination to southeast markets.
- Work in partnership with the Roswell Community Development/Economic Development Department, the Greater North Fulton Chamber of Commerce, and the State Film Office to increase awareness of Roswell as “Film Friendly.”
- To present the Roswell Wedding Showcase, Roswell Reunion Workshops, and to market and promote this important area of economic impact.
- Continue to work with the Tri-State 150th Civil War Association, the State Dept. of Tourism, and other entities as appropriate to market and promote Roswell Civil War heritage and special activities focusing on the 150th.
- Continue to utilize the Georgia State Welcome Center of Ringgold, Lavonia, and Tallapoosa to actively promote and market Roswell through special Roswell days and through exhibits and displays set up there.

Community Development Department

Mission Statement...

To improve and sustain the City of Roswell with quality development, to provide community support services, guiding citizens in the best practices for enhancing the livability of our community, to promote sustainable growth through strategic partnerships protecting resources while supporting the city and its values through implementation of the City's plan and priorities with permitting and code enforcement.

Who We Are...

The Community Development Department is responsible for undertaking current and long range planning, promoting economic development, enforcing the zoning regulations and issuing building and land disturbance permits. It is also responsible for the registration of businesses and for providing a geographic information system on a citywide basis.

Community Development Department

Changes to the Department...

The Community Development Department underwent reorganization as part of the FY 2011 Budget Process.

- Reduce Cost Centers from 9 to 7 for improved efficiencies and better allocation of resources
- Reassign Positions to the functional area supported
- Eliminate 4 Positions in response to Business Activity
 - Land Development Inspector
 - GIS Analyst
 - Building Inspector
 - Planner

What We Have Accomplished...

The Department supported the City's Strategic Goals of I. Promote a Well Designed Community; and III. Emphasize a Responsive Delivery of Quality Services.

- A Lean Kaizen event was held to review and streamline the land development permit process and to improve customer satisfaction with the process.
- Enhanced public input opportunity
 - Public notices mailed to property owners within 300 feet of the subject property.
 - Improve sign postings
 - Re-format staff reports for clarity and ease of understanding

What We Expect to Accomplish...

The Department will continue to strive to provide exceptional customer service. These expected accomplishments will further support the City's Strategic Goals: Promote a Well Designed Community and III Emphasize a responsive Delivery of Quality Services.

- Initiate the 2030 Comprehensive Plan
- Implement the recommendations of the Lean Kaizen Event to streamline the Land Development Process
- Use the Lean Kaizen techniques to make improvements in our other permitting processes
- Continue to work with the Groveway Community to facilitate the results of the Groveway Charrette
- Update the Historic District Design Guidelines with the assistance of the Georgia State University
- Focus on Economic Development
 - Look at a potential urban redevelopment plan for consideration of Tax Allocation District Funding
 - Opportunity Zone Program
 - Marketing
- Work with ERP Contractors to address mission critical systems throughout the City in an overall effort to improve internal efficiency thus providing improved and enhanced customer service to all citizens of Roswell.

Community Development Department

Opportunities...

FY 2011 presents the opportunity for the Community Development department to enhance the planning culture in the City of Roswell. The Department will strive to be more efficient and effective through clear communication, demonstrated willingness to help, and provide creativity and innovative solutions to complex problems. More importantly, the Department will be accountable for the quality, timeliness, and consistency of the delivery of services. The initiation of the update of the Comprehensive Plan is an opportunity to bring together and address aspects of community and economic functions with the objective of sustaining and improving these functions in the future. The Community Development Department must be able to proactively recognize these challenges and the need to create responsible solutions.

Challenges...

Although we have experienced some movement in development, our challenge will be to encourage development and redevelopment during the current slow economy. We will need to develop more creative ways to attract private development and work with businesses and developers to promote redevelopment.

	Approved Expenditures	Funded Full-Time Positions	Pages
General Fund	\$3,418,727	38.00	126
Capital Projects Fund	\$25,000	0.0	308
Total:	\$3,443,727	38.00	

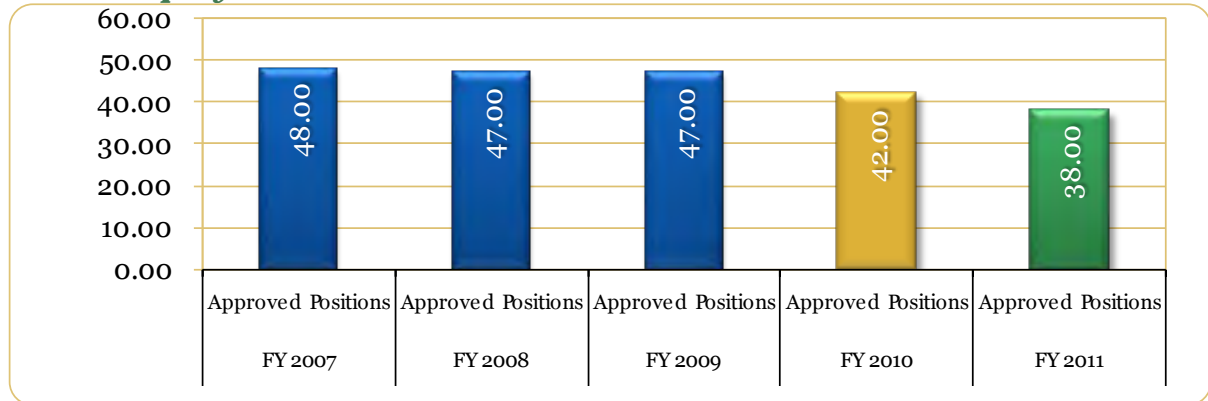
Community Development Department General Fund

Expenditures by Account...

Acct #	Account Name	FY09 Actual	Changes from						
			FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	FY 10 Approved FY 11 Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
511100	Regular Employees	\$2,226,128	\$2,176,725	\$2,191,405	\$2,046,000	(\$4,725)	\$2,172,000	(\$160,470)	\$2,011,530
511105	Part Time Employees	\$47,105	\$23,787	\$29,287	\$27,987	\$0	\$23,787	\$0	\$23,787
511200	Temporary Employees	\$31,644	\$0	\$5,320	\$0	\$0	\$0	\$0	\$0
511300	Overtime	\$5,828	\$6,100	\$6,100	\$5,800	\$0	\$6,100	\$0	\$6,100
512200	Social Security (FICA) Contributor	\$140,988	\$140,230	\$140,230	\$129,750	(\$3,330)	\$136,900	(\$10,400)	\$126,500
512300	Medicare	\$33,212	\$33,293	\$33,293	\$30,850	(\$1,343)	\$31,950	(\$2,370)	\$29,580
512400	Retirement Contributions	\$240,192	\$258,560	\$258,560	\$244,210	\$1,609	\$260,169	\$0	\$260,169
512401	Deferred Compensation Con	\$13,040	\$15,000	\$15,000	\$13,484	(\$1,120)	\$13,880	\$0	\$13,880
512920	Other Benefits	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits Total		\$2,739,636	\$2,653,695	\$2,679,195	\$2,498,081	(\$8,909)	\$2,644,786	(\$173,240)	\$2,471,546
521201	Professional Services	\$25,170	\$10,000	\$216,500	\$216,500	\$0	\$10,000	\$130,665	\$140,665
521300	Technical Services	\$510	\$1,000	\$1,000	\$500	\$0	\$1,000	\$0	\$1,000
521400	Contract Services	\$91,043	\$30,000	\$95,000	\$90,000	\$60,000	\$90,000	(\$30,000)	\$60,000
522205	Repairs And Maintenance	\$1,388	\$4,500	\$4,500	\$3,800	\$0	\$4,500	(\$2,500)	\$2,000
522210	Vehicle Repair	\$2,076	\$2,880	\$2,880	\$1,725	\$0	\$2,880	(\$500)	\$2,380
522310	Rental Of Land And Buildings	\$202	\$300	\$300	\$300	(\$300)	\$0	\$0	\$0
522320	Rental Of Equipment And Vehicles	\$14,420	\$13,676	\$14,409	\$13,500	\$0	\$13,676	\$0	\$13,676
523210	Communication Services	\$10,512	\$13,450	\$14,150	\$10,350	\$0	\$13,450	(\$1,500)	\$11,950
523220	Postage	\$8,283	\$9,800	\$9,800	\$9,300	\$0	\$9,800	\$0	\$9,800
523300	Advertising	\$28,977	\$35,000	\$35,000	\$34,000	\$0	\$35,000	(\$5,000)	\$30,000
523400	Printing And Binding	\$11,261	\$9,000	\$9,000	\$8,500	(\$650)	\$8,350	\$0	\$8,350
523500	Travel	\$17,466	\$16,740	\$15,790	\$13,545	(\$2,190)	\$14,550	(\$655)	\$13,895
523600	Dues And Fees	\$5,066	\$5,900	\$6,850	\$6,561	\$1,370	\$7,270	\$1,236	\$8,506
523700	Education And Training	\$11,565	\$21,860	\$17,860	\$14,950	\$2,190	\$24,050	\$11,535	\$35,585
531105	Supplies	\$28,738	\$29,830	\$86,372	\$83,550	(\$720)	\$29,110	(\$2,500)	\$26,610
531120	Vehicle Parts And Supplies	\$5,000	\$8,530	\$8,530	\$4,954	\$0	\$8,530	(\$1,200)	\$7,330
531250	Oil	\$847	\$1,320	\$1,320	\$850	\$0	\$1,320	(\$800)	\$520
531270	Gasoline/diesel	\$25,937	\$32,514	\$32,514	\$21,400	\$0	\$32,514	(\$6,000)	\$26,514
531310	Hospitality And Events	\$6,807	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531400	Books And Periodicals	\$975	\$1,915	\$2,520	\$1,807	\$0	\$1,915	(\$300)	\$1,615
531605	Machinery And Equipment-operati	\$0	\$1,200	\$500	\$500	\$0	\$1,200	(\$200)	\$1,000
531610	Furniture/fixtures-operating	\$6,763	\$2,500	\$2,500	\$2,500	\$0	\$2,500	(\$2,500)	\$0
531615	Computer Equipment-operating	\$0	\$400	\$4,158	\$4,157	\$0	\$400	\$50,000	\$50,400
531620	Communication Equipment-operat	\$1,142	\$1,300	\$1,300	\$875	\$0	\$1,300	(\$200)	\$1,100
531720	Uniforms	\$763	\$3,600	\$6,252	\$6,000	\$0	\$3,600	(\$1,500)	\$2,100
Operating Total		\$304,911	\$257,215	\$589,006	\$550,124	\$59,700	\$316,915	\$138,081	\$454,996
552400	Risk/liability Contribution	\$118,840	\$99,826	\$99,826	\$99,826	(\$17,742)	\$82,084	\$0	\$82,084
553100	Group Insurance Contribution	\$462,500	\$391,500	\$391,500	\$390,500	\$18,000	\$409,500	(\$31,200)	\$378,300
554100	Workers Comp Contribution	\$72,889	\$72,889	\$72,889	\$72,889	(\$41,088)	\$31,801	\$0	\$31,801
Transfers, Capital, Other Total		\$654,229	\$564,215	\$564,215	\$563,215	(\$40,830)	\$523,385	(\$31,200)	\$492,185
Fund Total		\$3,698,776	\$3,475,125	\$3,832,416	\$3,611,420	\$9,961	\$3,485,086	(\$66,359)	\$3,418,727

Community Development Department General Fund

Full-Time Employees...



*FY 2011 Approved Budget eliminates (4) positions (Land Development Inspector, GIS Analyst, Building Inspector, Planner)

Summary of Changes from FY 2010 Approved to FY 2011 Approved...

FY 2010 Approved Operating Budget:	\$3,475,125
Mid-year Adjustments approved in FY 2010 added to Base Budget (contracted property maint, Fulton radio use agreement, gasoline):	\$60,000
FY 2011 Salary related Adjustments based on current Roster/Base Budget request (FT, PT, Temp, Firefighter, OT, SS, Med, Vacancy Savings, Other Benefits):	(\$49,739)
Other Operating Changes by Departments:	(\$300)
	<small>storage facility costs transferred to Admin</small>
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	\$9,961
FY 2011 Approved General Fund Base Budget:	\$3,485,086
ESRI - SGELA (unlimited users - GIS system info, existing budgeted amounts were moved):	\$50,000
Education and Training:	\$4,618
Codification of Zoning Ordinance updates:	\$3,000
Professional Dues and Fees:	\$2,436
Proactive Economic Development tool - "Constant Contact":	\$7,665
Salary, Benefit and Operating adjustments related to restructuring the Community Development Department (-10 employees):	(\$531,627)
Salary, Benefit and Operating adjustments related to Community Development Department reorg (-4 employees):	\$267,549
Add / Delete List Changes:	\$130,000
Subtotal - Approved "Cost of Doing Business" Increases:	(\$66,359)
FY 2011 Approved General Fund Operating Budget:	\$3,418,727
<i>FY 2010 Approved Maintenance Capital:</i>	\$0
<i>FY 2011 Approved Maintenance Capital:</i>	\$0
Subtotal - FY 2011 Approved General Fund Maintenance Capital:	\$0
<i>FY 2010 Approved One-Time Capital:</i>	\$0
Subtotal - FY 2011 Approved One-Time Capital:	\$25,000
FY 2011 Approved General Fund Capital:	\$25,000
FY 2011 Approved General Fund Budget:	\$3,443,727

Community Development Department General Fund

FY 2011 Approved Cost of Doing Business Increases...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Operating
7415	531615	ESRI Small Government Enterprise License Agreement GIS Software - entity wide licensing in Community Development	\$50,000
7005	523700	Education & Training - (2) Permit Tech certifications and (1) Admin Specialist training	\$1,500
7410	521201	Municode - Zoning: Codification of Zoning Ordinance updates	\$3,000
7200	523600	Development Services Dues & Fees: Engineering memberships	\$791
7200	523600	Development Services Dues & Fees: State statute changes to inspector certifications	\$615
7510	521201	Professional Services: Constant Contact contract for proactive Economic Development tool	\$7,665
7410	523600	Dues and Fees: Planning & Zoning staff	\$1,030
7410	523700	Planning and Zoning Training & Travel: National American Planning Conference in Boston, Green Build Conference and Ga Planning Conference	\$1,200
7200	523700	Development Services Education & Training: Engineering	\$1,918
various	various	Salary, Benefit and Operating adjustments related to restructuring the Community Development Department (elimination of 4 positions)	(\$264,078)
7510	523700	Reactivation of Development Authority and/or Downtown Development Authority (required training)	\$10,000
7510	521201	Strategic Economic Development Plan	\$120,000
COMMUNITY DEVELOPMENT:			(\$66,359)

FY 2011 Approved Maintenance Capital...

NO FY 2011 APPROVED MAINTENANCE CAPITAL

FY 2011 Approved One-Time Capital...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Capital
7410CP	522205	ADA Compliance City Buildings	\$25,000
COMMUNITY DEVELOPMENT:			\$25,000

FY 2011 Unfunded Requests...

NO FY 2011 Unfunded Requests

Community Development Department General Fund

*The following pages contain detailed information for each
Community Development Department program.*

Program	Approved Expenditures	Full-Time Positions
CD Administration	\$480,682	3.00
CD Support Services	\$188,685	2.00
Business Registration	\$80,051	1.00
Development Services	\$937,440	12.00
Planning And Zoning	\$1,010,016	13.00
Geo. Info. Services	\$313,979	3.00
Economic Development	\$407,874	4.00
Total:	\$3,418,727	38.00

Community Development Administration 7006

Mission Statement...

To facilitate the implementation of the programs, responsibilities and regulations of the department in a fiscally responsible manner.

Services Provided... Department Administration, Continuing Education, Customer Service

Customers... Residents, Business owners, City Departments, Department of Community Development, and Outside Agencies

Outcome Measure...

	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Percent increase of web based inquiries made into the Genero database over prior year	169%	219%	270%

What We Have Accomplished...

- After successfully receiving a Community Choice Grant, worked with ARC staff to execute the Groveway Community Charrette.
- Continued to work with the Roswell Transportation Department and Public Works/Environmental Works Department on several CDBG projects

What We Expect to Accomplish...

- Pursue other grant opportunities such as LCI, Historic Preservation Fund Grant, etc.
- Continue the development of a permit application process through the use of web
- Increase the utilization of technology

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
7006	511100	Regular Employees	\$244,584	\$245,000	\$265,000	\$250,000	\$1,000	\$246,000	\$0	\$246,000
7006	512200	Social Security (FICA) Contributi	\$14,233	\$15,200	\$15,200	\$14,250	\$100	\$15,300	\$0	\$15,300
7006	512300	Medicare	\$3,568	\$3,600	\$3,600	\$3,400	(\$30)	\$3,570	\$0	\$3,570
7006	512400	Retirement Contributions	\$22,815	\$24,560	\$24,560	\$23,000	\$4,907	\$29,467	\$0	\$29,467
7006	512401	Deferred Compensation Con	\$686	\$1,600	\$1,600	\$1,200	(\$200)	\$1,400	\$0	\$1,400
7006	521201	Professional Services	\$13,846	\$10,000	\$160,000	\$160,000	\$0	\$10,000	\$0	\$10,000
7006	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7006	522210	Vehicle Repair	\$20	\$50	\$50	\$50	\$0	\$50	\$0	\$50
7006	523210	Communication Services	\$1,284	\$1,100	\$1,100	\$1,000	\$0	\$1,100	\$0	\$1,100
7006	523220	Postage	\$2,366	\$4,000	\$4,000	\$3,500	\$0	\$4,000	\$0	\$4,000
7006	523500	Travel	\$2,172	\$2,000	\$1,100	\$900	\$0	\$2,000	\$0	\$2,000
7006	523600	Dues And Fees	\$397	\$700	\$1,600	\$1,600	\$720	\$1,420	\$0	\$1,420
7006	523700	Education And Training	\$894	\$1,825	\$1,825	\$1,700	\$0	\$1,825	\$0	\$1,825
7006	531105	Supplies	\$23,313	\$22,535	\$22,955	\$21,000	(\$720)	\$21,815	(\$2,000)	\$19,815
7006	531120	Vehicle Parts And Supplies	\$29	\$280	\$280	\$280	\$0	\$280	\$0	\$280
7006	531250	Oil	\$42	\$70	\$70	\$70	\$0	\$70	(\$50)	\$20
7006	531270	Gasoline/ Diesel	\$901	\$950	\$950	\$500	\$0	\$950	\$0	\$950
7006	531310	Hospitality And Events	\$6,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7006	531400	Books And Periodicals	\$242	\$350	\$350	\$260	\$0	\$350	\$0	\$350
7006	539999	Special Events Contra Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7006	552400	Risk/Liability Contribution	\$118,840	\$99,826	\$99,826	\$99,826	(\$17,742)	\$82,084	\$0	\$82,084
7006	553100	Group Insurance Contribution	\$30,000	\$28,500	\$28,500	\$28,500	\$750	\$29,250	\$0	\$29,250
7006	554100	Workers Comp Contribution	\$72,889	\$72,889	\$72,889	\$72,889	(\$41,088)	\$31,801	\$0	\$31,801
7006	Comm Development Administration		\$559,209	\$535,035	\$705,455	\$683,925	(\$52,303)	\$482,732	(\$2,050)	\$480,682

Community Development Support Services Program

7005

Mission Statement...

Assist in the implementation of the department programs, assist customers and increase the efficiency of the department.

Services Provided... Department Support, Customer Service

Customers... Residents, Business owners, Developers, City Departments and Outside Agencies

Outcome Measure...

	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Percent of total calls seeking permit information	39%	39%	40%

Changes due to Reorganization...

- Personnel Changes
 - Reassign 2 Adm Positions to Development Services
 - Reassign 1 Adm Position to Economic Development
 - Reassign 1 Records Coordinator to GIS
- Core Functions:
 - Front Desk and Customer Service
 - All Department HR / Payroll / Budget activities
 - Staff becomes more focused on primary job, yet maintain cross functional training

What We Have Accomplished...

- Distributed monthly impact fee reports and construction activity reports timely to other departments and external agencies requesting such information
- Completed scanning the zoning archive files
- Completed scanning of 40% of Engineering archive plans
- Reconfigured the Land Dev. Inspectors work area to incorporate file storage and a meeting/ plan review area
- Began scanning current permit applications/documents as received daily

What We Expect to Accomplish...

- Continue with the scanning of current permit applications/documents received daily
- Begin scanning building plan/permit files

Community Development Support Services Program 7005

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
7005	511100	Regular Employees	\$288,814	\$253,169	\$253,169	\$240,000	(\$169)	\$253,000	(\$150,000)	\$103,000
7005	511105	Part Time Employees	\$5,040	\$10,500	\$10,500	\$9,200	\$0	\$10,500	\$0	\$10,500
7005	511300	Overtime	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7005	512200	Social Security (FICA) Contributi	\$17,977	\$16,362	\$16,362	\$15,200	\$38	\$16,400	(\$9,400)	\$7,000
7005	512300	Medicare	\$4,204	\$3,919	\$3,919	\$3,600	(\$89)	\$3,830	(\$2,180)	\$1,650
7005	512400	Retirement Contributions	\$28,129	\$30,280	\$30,280	\$28,500	\$25	\$30,305	\$0	\$30,305
7005	512401	Deferred Compensation Con	\$1,698	\$1,800	\$1,800	\$1,680	(\$170)	\$1,630	\$0	\$1,630
7005	522205	Repairs And Maintenance	\$1,388	\$4,500	\$4,500	\$3,800	\$0	\$4,500	(\$2,500)	\$2,000
7005	522310	Rental Of Land And Buildings	\$202	\$300	\$300	\$300	(\$300)	\$0	\$0	\$0
7005	522320	Rental Of Equipment And Vehicl	\$7,901	\$8,500	\$9,233	\$8,500	\$0	\$8,500	\$0	\$8,500
7005	523220	Postage	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7005	523500	Travel	\$0	\$50	\$50	\$395	\$0	\$50	\$0	\$50
7005	523600	Dues And Fees	\$30	\$50	\$50	\$65	\$0	\$50	\$0	\$50
7005	523700	Education And Training	\$0	\$500	\$500	\$400	\$0	\$500	\$1,500	\$2,000
7005	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7005	531120	Vehicle Parts And Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7005	531400	Books And Periodicals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7005	531610	Furniture/Fixtures-Operating	\$2,300	\$2,500	\$2,500	\$2,500	\$0	\$2,500	(\$2,500)	\$0
7005	531615	Computer Equipment-Operating	\$0	\$400	\$400	\$400	\$0	\$400	\$0	\$400
7005	531720	Uniforms	\$763	\$3,600	\$6,252	\$6,000	\$0	\$3,600	(\$1,500)	\$2,100
7005	553100	Group Insurance Contribution	\$70,000	\$57,000	\$57,000	\$57,000	\$1,500	\$58,500	(\$39,000)	\$19,500
7005		Comm Development Support Service	\$428,505	\$393,430	\$396,815	\$377,540	\$835	\$394,265	(\$205,580)	\$188,685

Business Registration Program

1516

Mission Statement...

To ensure all Roswell business are properly registered and compliant with City and State rules and regulations which governor license specific business activities.

Services Provided... Occupation Tax Certificates and Roswell Business Database

Customers... Business owners, city departments and outside agencies

Outcome Measure...

	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Percent of total businesses registered as home businesses	20%	23%	23%

Changes due to Reorganization...

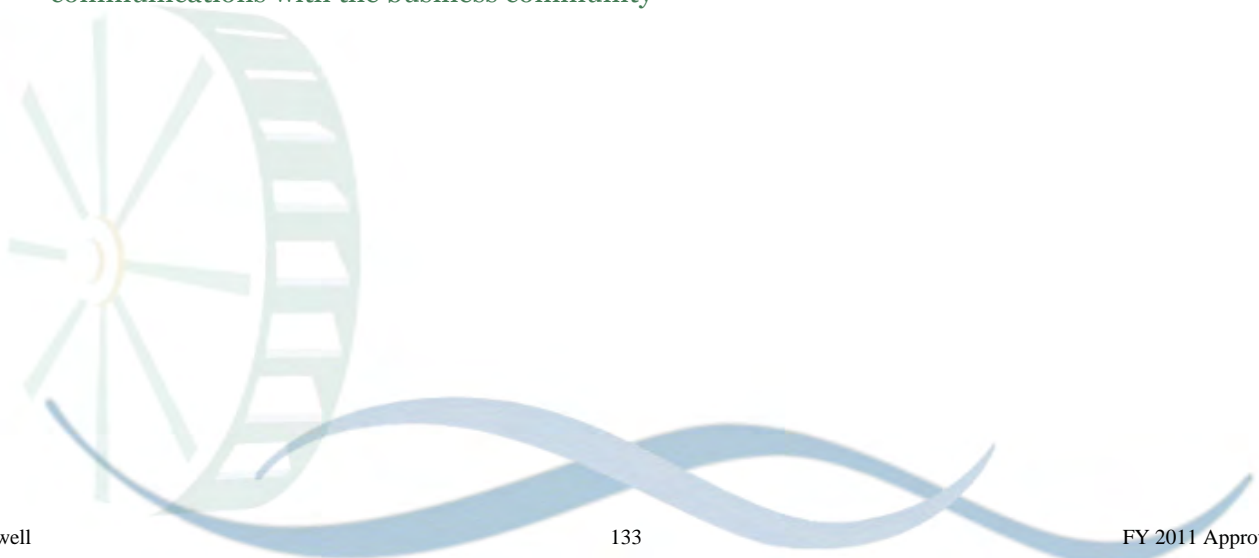
- Personnel Changes
 - Reassign 1 Code Enforcement Position to Planning and Zoning
- Core Functions:
 - Business Registration

What We Have Accomplished...

- Updated information provided on the Business Registration website to allow for a higher level of “self help” for the new business customers
- Began verifying the status of legal presence for all business applicants in compliance with the Georgia Security and Immigration Compliance Act passed by the Georgia General Assembly
- Successfully and timely completed the renewal and billing cycle for 2010

What We Expect to Accomplish...

- Continue to maintain a business registration database which represents the most current and accurate information available to us
- Complete and maintain an e-mail database for our registered businesses to improve communications with the business community



Business Registration Program 1516

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
316101	BUSINESS & OCCUPATION TAX	\$846,157	\$847,465	\$845,641	\$725,000	\$850,000	\$25,000	\$750,000
321292	SOLICITOR FEES	\$500	\$200	\$1,175	\$200	\$300	\$300	\$500
321295	PRECIOUS METAL DEALER FEE	\$0	\$0	\$25	\$0	\$0	\$25	\$25
Part of General Fund Total		\$846,657	\$847,665	\$846,841	\$725,200	\$850,300	\$25,325	\$750,525

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1516	511100	Regular Employees	\$75,359	\$76,000	\$76,000	\$72,000	\$6,000	\$82,000	(\$42,000)	\$40,000
1516	511300	Overtime	\$273	\$400	\$400	\$300	\$0	\$400	\$0	\$400
1516	512200	Social Security (FICA) Contributi	\$4,600	\$4,800	\$4,800	\$4,500	\$400	\$5,200	(\$2,700)	\$2,500
1516	512300	Medicare	\$1,076	\$1,200	\$1,200	\$1,100	\$0	\$1,200	(\$620)	\$580
1516	512400	Retirement Contributions	\$7,218	\$7,770	\$7,770	\$7,000	\$2,052	\$9,822	\$0	\$9,822
1516	512401	Deferred Compensation Con	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1516	522210	Vehicle Repair	\$0	\$280	\$280	\$200	\$0	\$280	(\$80)	\$200
1516	523210	Communication Services	\$569	\$750	\$750	\$650	\$0	\$750	\$0	\$750
1516	523220	Postage	\$5,918	\$5,800	\$5,800	\$5,800	\$0	\$5,800	\$0	\$5,800
1516	523400	Printing And Binding	\$5,802	\$6,500	\$6,500	\$6,000	\$0	\$6,500	\$0	\$6,500
1516	523500	Travel	\$0	\$500	\$500	\$500	\$0	\$500	\$0	\$500
1516	523600	Dues And Fees	\$77	\$200	\$200	\$150	\$0	\$200	\$0	\$200
1516	523700	Education And Training	\$0	\$450	\$450	\$450	\$0	\$450	\$0	\$450
1516	531120	Vehicle Parts And Supplies	\$113	\$450	\$450	\$824	\$0	\$450	\$0	\$450
1516	531250	Oil	\$107	\$100	\$100	\$90	\$0	\$100	(\$75)	\$25
1516	531270	Gasoline/ Diesel	\$2,554	\$2,124	\$2,124	\$1,900	\$0	\$2,124	\$0	\$2,124
1516	553100	Group Insurance Contribution	\$20,000	\$19,000	\$19,000	\$18,000	\$500	\$19,500	(\$9,750)	\$9,750
1516	Business Registration Total		\$123,665	\$126,324	\$126,324	\$119,464	\$8,952	\$135,276	(\$55,225)	\$80,051

Development Services Program

7200

Mission Statement...

Facilitate the development process by assisting citizens and developers in the use of best practices in land development and building construction with the goal of creating and maintaining a sustainable community efficiently providing the highest level of permitting and inspection services.

Services Provided... Land Development Permitting and Inspection, building plan review, permitting and inspection services for the public while providing training and certification for the inspectors to ensure competency.

Customers... Citizens, business owners, business tenants, architects, engineers, commercial general contractors and residential builders, city departments, and developers

Outcome Measure...

	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Percent of building permits issued for new residential units	11 %	11%	12%
Percent of inspections resulting in issuance of warnings/citations	9.37	8.0	11.0

Changes due to Reorganization...

- Personnel Changes
 - Combine Engineering and Building Inspections into a one Cost Center
 - Eliminate 1 Building Inspector Position
 - Eliminate 1 Land Development Inspector III Position
 - Reassign 1 Landscape Arch/Arborist Position from Planning and Zoning
 - Reassign 2 Administrative Positions from Support Services
- Core Function:
 - Front Desk and Customer Service
 - Cross train staff on erosion procedures
 - Improves cooperation within the inspection activities
 - Moves toward a One-Stop permitting shop

What We Have Accomplished...

- Began working toward ADA compliance for City facilities
- Participated in 4 ACE sweeps and housing abatements
- Implemented the use of laptops for our. Bldg. Inspectors to provide real time results for inspections and utilities releases
- Provided the ability to complete the building and sub-trade permit applications on-line
- Sponsored a 3-day Lean Kaizen Event to develop a streamlined land disturbance permitting process
- Researched state and local permitting requirements and began working with other city departments to bring city projects into compliance

Development Services Program

7200

- Responded to emergency situations during flooding events in September and October, 2009 and assisted citizens resolve problems
- Trained DPRT and land disturbance inspectors to use of Genero as the repository for inspection reports, photos, plan review comments and redlines
- Improved the quality of inspections encouraging inspectors to identify the cause of failed inspections and discourage “drive-by” inspections

What We Expect to Accomplish...

- Continue to provide plan review, permitting and inspection services in a timely basis
- Continue with participation in the ACE sweeps to monitor and correct substandard conditions of multifamily complexes
- Maintain training levels to ensure compliance with State regulations through the International Code Congress (ICC) certification program
- To provide a high level of service to our customers working through the permitting and inspection process
- Continue to provide same day inspections at 100% performance level
- Execute the 30-60-90 day roadmap for implementation of the land development permit process identified during the Lean Kaizen Event
- Improve communication through the website and documentation
- Provide training for the Land Development Inspectors to encourage confidence and more efficient inspections
- Better compliance through the use of failed inspections
- Increase usage by DPRT, developers, engineers and contractors of the web-based online services / Genero for plan review comments and inspection reports
- Update codes and construction standards and specifications for compliance with state mandates and current engineering practices

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
323120	BLDNG & INSPECT FEES	\$1,095,577	\$733,984	\$457,072	\$400,000	\$300,000	(\$100,000)	\$300,000
323196	GRADING PERMITS	\$184,465	\$120,494	\$27,543	\$40,000	\$18,000	(\$25,000)	\$15,000
Part of General Fund Total		\$1,280,042	\$854,478	\$484,615	\$440,000	\$318,000	(\$125,000)	\$315,000

Development Services Program 7200

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11	
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget	
7200	511100	Regular Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$653,440	\$653,440	
7200	511105	Part Time Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$8,287	\$8,287	
7200	511200	Temporary Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7200	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$700	\$700	
7200	512200	Social Security (FICA) Contributi	\$0	\$0	\$0	\$0	\$0	\$0	\$41,000	\$41,000	
7200	512300	Medicare	\$0	\$0	\$0	\$0	\$0	\$0	\$9,580	\$9,580	
7200	512400	Retirement Contributions	\$0	\$0	\$0	\$0	\$0	\$0	\$70,193	\$70,193	
7200	512401	Deferred Compensation Con	\$0	\$0	\$0	\$0	\$0	\$0	\$4,060	\$4,060	
7200	521201	Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7200	521300	Technical Services	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000	
7200	521400	Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7200	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7200	522210	Vehicle Repair	\$0	\$0	\$0	\$0	\$0	\$0	\$1,580	\$1,580	
7200	523210	Communication Services	\$0	\$0	\$0	\$0	\$0	\$0	\$5,300	\$5,300	
7200	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7200	523500	Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$435	\$435	
7200	523600	Dues And Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$2,226	\$2,226	
7200	523700	Education And Training	\$0	\$0	\$0	\$0	\$0	\$0	\$7,608	\$7,608	
7200	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7200	531120	Vehicle Parts And Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$4,200	\$4,200	
7200	531250	Oil	\$0	\$0	\$0	\$0	\$0	\$0	\$375	\$375	
7200	531270	Gasoline/ Diesel	\$0	\$0	\$0	\$0	\$0	\$0	\$16,340	\$16,340	
7200	531400	Books And Periodicals	\$0	\$0	\$0	\$0	\$0	\$0	\$740	\$740	
7200	531605	Machinery And Equipment-Oper	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000	
7200	531615	Computer Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7200	531620	Communication Equipment-Oper	\$0	\$0	\$0	\$0	\$0	\$0	\$500	\$500	
7200	553100	Group Insurance Contribution	\$0	\$0	\$0	\$0	\$0	\$0	\$108,876	\$108,876	
7200	Development Services Total			\$0	\$0	\$0	\$0	\$0	\$937,440	\$937,440	
7220	511100	Regular Employees	\$249,359	\$220,716	\$220,716	\$200,000	(\$716)	\$220,000	(\$220,000)	\$0	
7220	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7220	512200	Social Security (FICA) Contributi	\$15,483	\$13,754	\$13,754	\$12,500	(\$54)	\$13,700	(\$13,700)	\$0	
7220	512300	Medicare	\$3,621	\$3,258	\$3,258	\$3,000	(\$68)	\$3,190	(\$3,190)	\$0	
7220	512400	Retirement Contributions	\$24,822	\$26,720	\$26,720	\$24,500	(\$368)	\$26,352	(\$26,352)	\$0	
7220	512401	Deferred Compensation Con	\$2,191	\$2,200	\$2,200	\$1,950	(\$500)	\$1,700	(\$1,700)	\$0	
7220	521400	Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7220	522210	Vehicle Repair	\$501	\$1,000	\$1,000	\$500	\$0	\$1,000	(\$1,000)	\$0	
7220	523210	Communication Services	\$833	\$2,000	\$2,700	\$1,500	\$0	\$2,000	(\$2,000)	\$0	
7220	523500	Travel	\$0	\$500	\$500	\$250	\$0	\$500	(\$500)	\$0	
7220	523600	Dues And Fees	\$258	\$250	\$250	\$200	\$0	\$250	(\$250)	\$0	
7220	523700	Education And Training	\$269	\$1,500	\$1,500	\$1,000	\$0	\$1,500	(\$1,500)	\$0	
7220	531120	Vehicle Parts And Supplies	\$1,106	\$2,500	\$2,500	\$500	\$0	\$2,500	(\$2,500)	\$0	
7220	531250	Oil	\$99	\$300	\$300	\$150	\$0	\$300	(\$300)	\$0	
7220	531270	Gasoline/ Diesel	\$5,357	\$7,600	\$7,600	\$4,500	\$0	\$7,600	(\$7,600)	\$0	
7220	531400	Books And Periodicals	\$331	\$815	\$815	\$700	\$0	\$815	(\$815)	\$0	
7220	531605	Machinery And Equipment-Oper	\$0	\$700	\$0	\$0	\$0	\$700	(\$700)	\$0	
7220	531615	Computer Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7220	531620	Communication Equipment-Oper	\$0	\$200	\$200	\$75	\$0	\$200	(\$200)	\$0	
7220	553100	Group Insurance Contribution	\$50,000	\$38,000	\$38,000	\$38,000	\$1,000	\$39,000	(\$39,000)	\$0	
7220	Building Inspections Total			\$354,229	\$322,013	\$322,013	\$289,325	(\$706)	\$321,307	(\$321,307)	\$0
7225	511100	Regular Employees	\$370,601	\$385,324	\$380,004	\$350,000	(\$19,324)	\$366,000	(\$366,000)	\$0	
7225	511105	Part Time Employees	\$12,600	\$8,287	\$8,287	\$8,287	\$0	\$8,287	(\$8,287)	\$0	
7225	511200	Temporary Employees	\$31,644	\$0	\$5,320	\$0	\$0	\$0	\$0	\$0	
7225	511300	Overtime	\$185	\$700	\$700	\$500	\$0	\$700	(\$700)	\$0	
7225	512200	Social Security (FICA) Contributi	\$25,309	\$27,100	\$27,100	\$25,000	(\$3,900)	\$23,200	(\$23,200)	\$0	
7225	512300	Medicare	\$5,919	\$6,400	\$6,400	\$6,000	(\$970)	\$5,430	(\$5,430)	\$0	
7225	512400	Retirement Contributions	\$51,056	\$54,960	\$54,960	\$52,000	(\$11,119)	\$43,841	(\$43,841)	\$0	
7225	512401	Deferred Compensation Con	\$2,731	\$2,900	\$2,900	\$2,000	(\$540)	\$2,360	(\$2,360)	\$0	
7225	521201	Professional Services	\$1,209	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7225	521300	Technical Services	\$510	\$1,000	\$1,000	\$500	\$0	\$1,000	(\$1,000)	\$0	
7225	521400	Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7225	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7225	522210	Vehicle Repair	\$754	\$1,000	\$1,000	\$500	\$0	\$1,000	(\$1,000)	\$0	
7225	523210	Communication Services	\$3,913	\$4,000	\$4,000	\$3,500	\$0	\$4,000	(\$4,000)	\$0	
7225	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7225	523500	Travel	\$1,336	\$2,500	\$2,500	\$2,000	(\$2,190)	\$310	(\$310)	\$0	
7225	523600	Dues And Fees	\$535	\$750	\$750	\$750	\$0	\$750	(\$750)	\$0	
7225	523700	Education And Training	\$1,693	\$2,000	\$2,000	\$1,800	\$2,190	\$4,190	(\$4,190)	\$0	
7225	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7225	531120	Vehicle Parts And Supplies	\$1,766	\$2,500	\$2,500	\$1,400	\$0	\$2,500	(\$2,500)	\$0	
7225	531250	Oil	\$363	\$500	\$500	\$250	\$0	\$500	(\$500)	\$0	
7225	531270	Gasoline/ Diesel	\$9,799	\$11,740	\$11,740	\$7,000	\$0	\$11,740	(\$11,740)	\$0	
7225	531400	Books And Periodicals	\$0	\$100	\$100	\$82	\$0	\$100	(\$100)	\$0	
7225	531605	Machinery And Equipment-Oper	\$0	\$500	\$500	\$500	\$0	\$500	(\$500)	\$0	
7225	531615	Computer Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7225	531620	Communication Equipment-Oper	\$0	\$300	\$300	\$300	\$0	\$300	(\$300)	\$0	
7225	553100	Group Insurance Contribution	\$77,500	\$64,000	\$64,000	\$64,000	\$4,250	\$68,250	(\$68,250)	\$0	
7225	Engineering Total			\$599,423	\$576,561	\$576,561	\$526,369	(\$31,603)	\$544,958	(\$544,958)	\$0

Planning and Zoning Program

7410

Mission Statement...

To administer the Zoning Ordinance and assist various Boards and Commissions, the general public, and the development community. Protect the welfare of the citizens and businesses of Roswell through the enforcement of the Zoning Ordinance and the City's code of Ordinances.

Services Provided... Administration of zoning ordinance, staffing services to Boards and Commissions, and Planner of the Day services, Enforcement of City Code & Zoning Ordinance, Citizen Deputy Program, and Action Code Enforcement (ACE) Sweep Program

Customers... Applicants to Historic Preservation Commission, Design Review Board, Planning Commission, Board of Zoning Appeals, Elected Officials, Development Community, Real Estate Community, Property Owners, Business Owners, General Public, Department of Community Development, and other City Departments.

Outcome Measure...

	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Percent of total visitors to the Community Development Department seeking planning and zoning assistance	15%	15%	18%
Percent of Code Enforcement actions which were proactive and not complaint driven	41%	43%	45%

Changes due to Reorganization...

- Personnel Changes
 - Combine Code Enforcement Cost Center with Planning and Zoning
 - Eliminate Planner II
 - Reassign 1 Planner Position to Economic Development
 - Reassign 1 Landscape Arch/Arborist Position to Development Services
 - No Personnel Changes to Code Enforcement
- Core Function
 - Front Desk and Customer Service
 - Reduction in Force in response to level of Planning Applications
 - Code Enforcement activity directly to Zoning Ordinance
 - Facilitates communication between Code Enforcement and Planning and Zoning

Planning and Zoning Program 7410

What We Have Accomplished...

- Revised the Zoning ordinance to include control of backyard poultry
- Continued with the immediate availability of our professional staff to the public by utilizing the “planner of the Day” office
- Continued providing staff support for our various City Boards and Commissions
- Acted on 2,580 complaint/nuisance cases.
- Processed 113 cases in the Roswell Municipal Court.
- Participated in 4 coordinated ACE sweeps.
- 3 Code Enforcement Officers obtained Level 1 Certification.

What We Expect to Accomplish...

- Begin reviewing developments which have regional impact
- Develop a more “business friendly” approach to development while maintaining the integrity of the codes, ordinances, and policies established by the Mayor and City Council
- Begin with the update of the 2030 Comprehensive Plan
- Continue with the ACE sweeps for apartment complexes
- Continue to provide enforcement of the Sign Ordinance through the weekends as needed
- Complete all Levels of Code Enforcement Certification for all Code Enforcement Officers

Planning and Zoning Program

7410

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
322210	ZONING AND LAND USE	\$87,884	\$53,264	\$40,643	\$35,000	\$33,000	(\$10,000)	\$25,000
322230	SIGN PERMITS	\$70,933	\$65,232	\$52,770	\$50,000	\$52,000	\$0	\$50,000
Part of General Fund Total		\$157,917	\$118,495	\$93,413	\$85,000	\$85,000	(\$10,000)	\$75,000

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget	
7410	511100	Regular Employees	\$458,205	\$455,516	\$455,516	\$425,000	\$15,484	\$471,000	\$131,593	\$602,593	
7410	511105	Part Time Employees	\$20,990	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7410	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000	
7410	512200	Social Security (FICA) Contributi	\$29,514	\$28,614	\$28,614	\$26,500	\$686	\$29,300	\$8,400	\$37,700	
7410	512300	Medicare	\$6,903	\$6,716	\$6,716	\$6,250	\$114	\$6,830	\$1,980	\$8,810	
7410	512400	Retirement Contributions	\$56,137	\$60,430	\$60,430	\$56,000	(\$4,012)	\$56,418	\$29,107	\$85,525	
7410	512401	Deferred Compensation Con	\$2,707	\$3,400	\$3,400	\$3,150	(\$200)	\$3,200	\$1,300	\$4,500	
7410	512920	Other Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7410	521201	Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000	\$3,000	
7410	521400	Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$60,000	
7410	522210	Vehicle Repair	\$198	\$300	\$300	\$275	\$0	\$300	\$250	\$550	
7410	522320	Rental Of Equipment And Vehicl	\$6,519	\$5,176	\$5,176	\$5,000	\$0	\$5,176	\$0	\$5,176	
7410	523210	Communication Services	\$819	\$800	\$800	\$700	\$0	\$800	\$4,000	\$4,800	
7410	523220	Postage	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7410	523300	Advertising	\$26,227	\$30,000	\$30,000	\$30,000	\$0	\$30,000	(\$5,000)	\$25,000	
7410	523500	Travel	\$2,751	\$3,500	\$3,500	\$2,500	\$0	\$3,500	\$3,720	\$7,220	
7410	523600	Dues And Fees	\$1,977	\$2,000	\$2,000	\$1,800	\$0	\$2,000	\$580	\$2,580	
7410	523700	Education And Training	\$1,302	\$1,800	\$1,800	\$1,500	\$0	\$1,800	\$4,350	\$6,150	
7410	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250	\$1,250	
7410	531120	Vehicle Parts And Supplies	(\$14)	\$300	\$300	\$150	\$0	\$300	\$2,100	\$2,400	
7410	531250	Oil	\$48	\$100	\$100	\$80	\$0	\$100	\$0	\$100	
7410	531270	Gasoline/ Diesel	\$1,085	\$1,400	\$1,400	\$1,000	\$0	\$1,400	\$5,700	\$7,100	
7410	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7410	531400	Books And Periodicals	\$0	\$100	\$100	\$50	\$0	\$100	\$275	\$375	
7410	531620	Communication Equipment-Ope	\$0	\$0	\$0	\$0	\$0	\$0	\$600	\$600	
7410	541200	Site Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7410	553100	Group Insurance Contribution	\$105,000	\$80,500	\$80,500	\$80,500	\$7,250	\$87,750	\$51,837	\$139,587	
7410	Planning & Zoning Total			\$720,368	\$680,652	\$680,652	\$640,455	\$19,322	\$699,974	\$310,042	\$1,010,016
7420	511100	Regular Employees	\$249,406	\$250,000	\$250,000	\$235,000	(\$7,000)	\$243,000	(\$243,000)	\$0	
7420	511300	Overtime	\$5,311	\$5,000	\$5,000	\$5,000	\$0	\$5,000	(\$5,000)	\$0	
7420	512200	Social Security (FICA) Contributi	\$15,390	\$16,000	\$16,000	\$15,000	(\$600)	\$15,400	(\$15,400)	\$0	
7420	512300	Medicare	\$3,599	\$3,800	\$3,800	\$3,500	(\$200)	\$3,600	(\$3,600)	\$0	
7420	512400	Retirement Contributions	\$20,809	\$22,400	\$22,400	\$22,400	\$6,707	\$29,107	(\$29,107)	\$0	
7420	512401	Deferred Compensation Con	\$817	\$800	\$800	\$1,254	\$500	\$1,300	(\$1,300)	\$0	
7420	521400	Contract Services	\$91,043	\$30,000	\$95,000	\$90,000	\$60,000	\$90,000	(\$90,000)	\$0	
7420	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7420	522210	Vehicle Repair	\$603	\$250	\$250	\$200	\$0	\$250	(\$250)	\$0	
7420	523210	Communication Services	\$3,094	\$4,800	\$4,800	\$3,000	\$0	\$4,800	(\$4,800)	\$0	
7420	523500	Travel	\$2,545	\$4,000	\$4,000	\$4,000	\$0	\$4,000	(\$4,000)	\$0	
7420	523600	Dues And Fees	\$250	\$200	\$200	\$200	\$0	\$200	(\$200)	\$0	
7420	523700	Education And Training	\$1,028	\$3,150	\$3,150	\$2,800	\$0	\$3,150	(\$3,150)	\$0	
7420	531105	Supplies	\$1,834	\$1,500	\$895	\$1,350	\$0	\$1,500	(\$1,500)	\$0	
7420	531120	Vehicle Parts And Supplies	\$2,001	\$2,500	\$2,500	\$1,800	\$0	\$2,500	(\$2,500)	\$0	
7420	531250	Oil	\$188	\$250	\$250	\$210	\$0	\$250	(\$250)	\$0	
7420	531270	Gasoline/ Diesel	\$6,240	\$8,700	\$8,700	\$6,500	\$0	\$8,700	(\$8,700)	\$0	
7420	531310	Hospitality And Events	\$63	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7420	531400	Books And Periodicals	\$286	\$300	\$905	\$565	\$0	\$300	(\$300)	\$0	
7420	531605	Machinery And Equipment-Oper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7420	531610	Furniture/Fixtures-Operating	\$238	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7420	531615	Computer Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7420	531620	Communication Equipment-Ope	\$1,142	\$800	\$800	\$500	\$0	\$800	(\$800)	\$0	
7420	531720	Uniforms	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7420	553100	Group Insurance Contribution	\$60,000	\$57,000	\$57,000	\$57,000	\$1,500	\$58,500	(\$58,500)	\$0	
7420	Code Enforcement Total			\$465,886	\$411,450	\$476,450	\$450,279	\$60,907	\$472,357	(\$472,357)	\$0

GIS Services Program

7415

Mission Statement...

To support the activities of the City of Roswell and its citizens by maintaining and disseminating accurate, current and complete geospatial data.

Services Provided... Geographic Information Systems, Computer Support, Addressing, Document Management Systems

Customers... City Departments and the Citizens of Roswell

Outcome Measure...

	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Percent of lots verified on GIS database	84%	89%	94%

Changes due to Reorganization...

- Personnel Changes
 - Eliminate 1 GIS Analyst Position
 - Reassign 1 Records Coordinator Position from Support Services
- Core Functions:
 - Front Desk and Customer Service
 - Develop and maintain the Master Address Database
 - Maintenance of the parcel, zoning existing and future land use database
 - Develop and maintain the E911 street centerline database
 - File and Document Management

What We Have Accomplished...

- Upgraded Interactive Mapping Service front and back ends. Provided for more efficient and inclusive internal and external web searches thereby enhancing customer service
- Completed 2010 Local Update of Census Addresses (LUCA) Appeals, New Home Construction, and Boundary Annexation Survey.
- Completed the 2010 Roswell Street Atlas, made available to City staff and public via internal and external download.
- Continued ongoing updating of the Basemap while improving the database and spatial integrity of the Parcel, Land Use, and Zoning data layers
- Continued to build the Citywide Master Address Database (CMAD), reconciling with the tax, utility, fire & GIS address databases

What We Expect to Accomplish...

- Work with Vendors to obtain new 2010 Aerial Photography and LiDAR data, along with subsequent Street Centerlines.
- Continue resolution of addressing issues while building CMAD.
- Assist Public Safety and Transportation in resolving Street Naming Issues which continue to plague e911, Police, and Fire.
- Continue process of conflating Future Land Use and Zoning data layers into the Basemap in preparation for map production relative to the Comprehensive Plan.

GIS Services Program

7415

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
7415	511100	Regular Employees	\$180,159	\$169,000	\$169,000	\$169,000	\$0	\$169,000	\$497	\$169,497
7415	511105	Part Time Employees	\$8,475	\$5,000	\$10,500	\$10,500	\$0	\$5,000	\$0	\$5,000
7415	512200	Social Security (FICA) Contributi	\$11,669	\$10,800	\$10,800	\$10,800	\$0	\$10,800	\$0	\$10,800
7415	512300	Medicare	\$2,729	\$2,600	\$2,600	\$2,600	(\$70)	\$2,530	\$0	\$2,530
7415	512400	Retirement Contributions	\$16,080	\$17,310	\$17,310	\$17,310	\$2,933	\$20,243	\$0	\$20,243
7415	512401	Deferred Compensation Con	\$1,675	\$1,700	\$1,700	\$1,700	(\$10)	\$1,690	\$0	\$1,690
7415	521201	Professional Services	\$3,200	\$0	\$56,500	\$56,500	\$0	\$0	\$0	\$0
7415	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7415	523300	Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7415	523500	Travel	\$4,842	\$1,540	\$1,540	\$1,500	\$0	\$1,540	\$0	\$1,540
7415	523600	Dues And Fees	\$560	\$750	\$750	\$750	\$0	\$750	(\$250)	\$500
7415	523700	Education And Training	\$2,784	\$7,630	\$3,630	\$2,500	\$0	\$7,630	(\$3,083)	\$4,547
7415	531105	Supplies	\$3,592	\$5,795	\$5,972	\$5,200	\$0	\$5,795	(\$250)	\$5,545
7415	531610	Furniture/Fixtures-Operating	\$4,225	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7415	531615	Computer Equipment-Operating	\$0	\$0	\$3,758	\$3,757	\$0	\$0	\$50,000	\$50,000
7415	553100	Group Insurance Contribution	\$30,000	\$28,500	\$28,500	\$28,500	\$750	\$29,250	\$12,837	\$42,087
7415	GIS Total		\$269,991	\$250,625	\$312,560	\$310,617	\$3,603	\$254,228	\$59,751	\$313,979

Economic Development Program

7510

Mission Statement...

To retain Roswell’s existing businesses and recruit new businesses that contribute to Roswell’s goal of maintaining a healthy, balanced economy which provides quality jobs, goods and services for Roswell’s citizens.

Services Provided... Development of incentives and resources for existing businesses, incoming businesses, redevelopment projects and home-based businesses, marketing to existing and prospective businesses.

Customers... Existing businesses and developers; prospective businesses and developers.

Outcome Measure...

	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Number of new business expansions resulting from the new e-newsletter and new web site as determined from their direct contact with our office.	-0-	5	20

Changes due to Reorganization...

- Personnel Changes
 - Reassign 1 Administrative Position from Support Services
 - Reassign 1 Planner from Planning and Zoning to assist with redevelopment plans
- Core Functions:
 - Front Desk and Customer Service
 - Support existing business
 - Business Development
 - Administer Opportunity Zone (OZ) program
 - Develop and implement economic development plan
 - Develop and implement economic incentives
 - Support development authority

What We Have Accomplished...

- Developed the Small Businesses Resources web page to respond directly to the surveyed Home-Based Business needs.
- Developed the Economic Development Division web area outline for the new City web site, and many new pages that are to be a part of that area.
- Partnered with the CVB to implement Mayor and City Council’s “Find It All – Roswell GA” marketing program for local businesses.
- Developed a data base of local business email addresses, to be used for the new e-newsletter and other business communications.
- Approved an Urban Redevelopment Plan and Area.
- Completed CDBG waterline project (Charles Place).
- Approved federal HOME funding to two local non-profits developing affordable units.

Economic Development Program 7510

What We Expect to Accomplish...

- State approval of the Roswell Opportunity Zone.
- E-newsletter to all Roswell businesses at least quarterly.
- Re-activation of either the Roswell Development Authority or Downtown Development Authority.
- Develop and prioritize CDBG opportunities for infrastructure to support redevelopment.
- Approve funding to non-profits for affordable housing using federal HOME funds.
- Start Zoning Ordinance review to support redevelopment.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
7510	511100	Regular Employees	\$109,642	\$122,000	\$122,000	\$105,000	\$0	\$122,000	\$75,000	\$197,000
7510	512200	Social Security (FICA) Contributi	\$6,812	\$7,600	\$7,600	\$6,000	\$0	\$7,600	\$4,600	\$12,200
7510	512300	Medicare	\$1,593	\$1,800	\$1,800	\$1,400	(\$30)	\$1,770	\$1,090	\$2,860
7510	512400	Retirement Contributions	\$13,126	\$14,130	\$14,130	\$13,500	\$484	\$14,614	\$0	\$14,614
7510	512401	Deferred Compensation Con	\$536	\$600	\$600	\$550	\$0	\$600	\$0	\$600
7510	512920	Other Benefits	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7510	521201	Professional Services	\$6,915	\$0	\$0	\$0	\$0	\$0	\$127,665	\$127,665
7510	523210	Communication Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7510	523300	Advertising	\$2,750	\$5,000	\$5,000	\$4,000	\$0	\$5,000	\$0	\$5,000
7510	523400	Printing And Binding	\$5,459	\$2,500	\$2,500	\$2,500	(\$650)	\$1,850	\$0	\$1,850
7510	523500	Travel	\$3,819	\$2,150	\$2,100	\$1,500	\$0	\$2,150	\$0	\$2,150
7510	523600	Dues And Fees	\$982	\$1,000	\$1,050	\$1,046	\$650	\$1,650	(\$120)	\$1,530
7510	523700	Education And Training	\$3,595	\$3,005	\$3,005	\$2,800	\$0	\$3,005	\$10,000	\$13,005
7510	531105	Supplies	\$0	\$0	\$56,550	\$56,000	\$0	\$0	\$0	\$0
7510	531310	Hospitality And Events	\$656	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7510	531400	Books And Periodicals	\$117	\$250	\$250	\$150	\$0	\$250	(\$100)	\$150
7510	531610	Furniture/Fixtures-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7510	553100	Group Insurance Contribution	\$20,000	\$19,000	\$19,000	\$19,000	\$500	\$19,500	\$9,750	\$29,250
7510	Economic Development Total		\$177,502	\$179,035	\$235,585	\$213,446	\$954	\$179,989	\$227,885	\$407,874

Environmental/ Public Works Department

Mission Statement...

We protect and enhance the environment for our community, as we strive to exceed expectations everyday with caring and efficient responsiveness.

Who We Are...

The Environmental / Public Works Department is responsible for a range of environmental services for the City and its citizens, including solid waste management, environmental education and enforcement, stormwater management and watershed protection, and production and distribution of water for a portion of its citizens. The Department provides fueling and repairs for the majority of the City's fleet, and provides staff liaison and support for Keep Roswell Beautiful, a community service organization.

Environmental/Public Works Department

What We Have Accomplished...

During FY 2010 the Environmental/Public Works Department accomplishments supported City Strategic Goal II.-Sustain and Protect the City's Resources.

- Replacement of our Fleet Database system.
- Changed our (PM) Preventive Maintenance oil changes to every 7,500 miles for gasoline powered vehicles.
- Converted our Fleet Maintenance parts, and wiring diagrams to web version to provide current maintenance data of those items.
- Continue to develop ways to increase communication with our residents including the HOA monthly e-newsletter and the FaceBook Fan Page for the Recycling Center.
- Updated approximately 60% of the City's future floodplain base flood elevations/mapping.
- Completed participation in the assessment and LEAN process for the City of Roswell development ordinances through the Environmental Protection Agency (EPA) Municipal Self-Evaluation Process for Leaner and Greener Cities.
- Completed one year of Total Maximum Daily Loads (TMDLs) impaired stream monitoring.
- Created and implemented the City's Spill Prevention, Control and Countermeasure Plan for the City's fueling operations at 105A Dobbs Drive facility.
- Continued advancement of NIMS/ICS Training – Emergency Management for department supervisors

What We Expect to Accomplish...

The Environmental/Public Works Department objectives for FY 2011 will support City Strategic Goal II.-Sustain and Protect the City's Resources and City Strategic Goal III.-Emphasize a Responsive Delivery of Quality Services.

- Change out the Parks fuel tanks with more efficient systems and have them tied into our City Fleet maintenance database.
- Continue to look at alternative fuels for our City Fleet.
- Ensure our City vehicles and equipment are maintained to the highest standards.
- Implementation of a partnership with the City of Milton concerning the Recycling Center.
- Complete the Community Rating System (CRS) 5-year update and improve the program rating to reduce the cost of flood insurance for residents.
- Complete Watershed Improvement Plans (WIP), in accordance with the Metro North Georgia Water Planning District, for all five impaired streams as well as a combined City-wide Plan.
- Establish city-wide floodplain criteria for evaluation of properties and stormwater capital project priorities.
- Initiate Septic Tank Elimination Program.
- Exploration of a City Wide motor pool system to create more efficient and sustainable Fleet vehicle use.

Environmental/Public Works Department

Opportunities...

- The City Fleet Maintenance Operations continues to provide high quality maintenance and repairs of all City vehicles and equipment and ensures that all Fleet vehicles and equipment are capable of providing the most efficient services to our residents and business community.
- With the Environmental Education Coordinator also serving as the Water Conservation Coordinator, we have the more opportunities to educate our residents and businesses on water conservation.
- Watershed Protection will continue to be an opportunity for performing assessments; gathering critical watershed data and initiating best management practices for watershed improvements will continue to be an opportunity to improve water quality throughout the City.
- Establishing a Septic Tank Elimination Program (STEP) will be a unique opportunity for Roswell residents and the City to partner and encourage more people to transition to sewer.

Challenges...

- Fleet maintenance of vehicles and equipment changes daily with new emissions standards for Heavy Duty vehicles and looking at alternative types of fuels to reduce our carbon emissions.
- The implementation of a water quality monitoring program continues to be a challenge due to staffing and funding priorities.
- Coordination with adjacent municipalities such as Mountain Park and Alpharetta, to improve watershed protection, is also limited due to staffing and time constraints.

	Approved Expenditures	Full-Time Positions	Page
General Fund	\$1,947,367	20.4	148
Solid Waste Fund	\$9,621,231	53.3	162
Water Fund	\$3,459,379	18.3	178
Capital Projects Fund	\$500,000	0.0	308
Soil Erosion Fund	\$100	0.0	66
Total:	\$15,528,077	92.0	

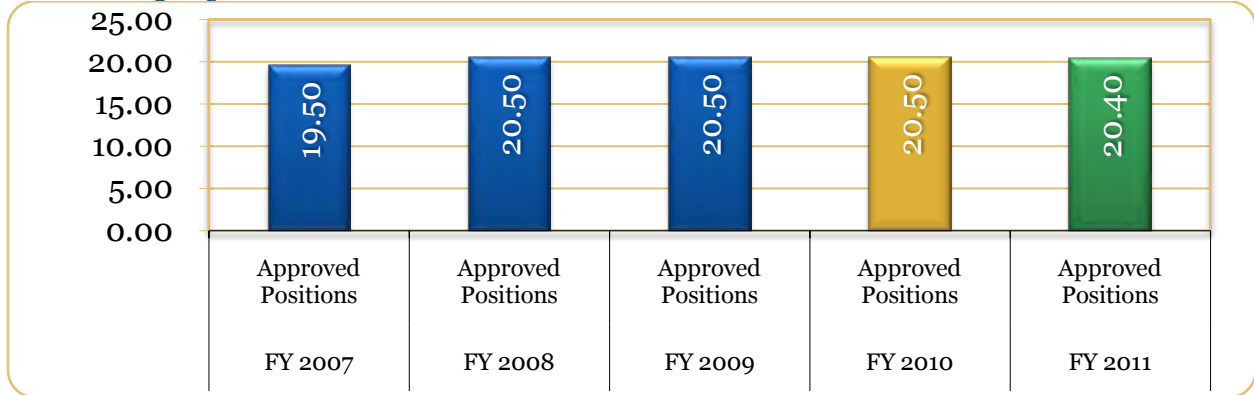
Environmental/Public Works Department General Fund

Expenditures by Account...

Acct #	Account Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from	FY 2011	FY 11	FY 11
			Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent	FY 10 Approved to FY 11 Approved Base	Approved Base	Approved Changes	Approved Budget
511100	Regular Employees	\$989,656	\$989,000	\$968,474	\$989,000	(\$18,000)	\$971,000	\$0	\$971,000
511200	Temporary Employees	\$4,643	\$0	\$0	\$0	\$0	\$0	\$0	\$0
511300	Overtime	\$18,192	\$27,139	\$30,039	\$27,000	\$0	\$27,139	\$0	\$27,139
512200	Social Security (FICA) Contributor	\$61,184	\$63,500	\$63,500	\$63,500	(\$1,500)	\$62,000	\$0	\$62,000
512300	Medicare	\$14,465	\$15,000	\$15,000	\$15,000	(\$510)	\$14,490	\$0	\$14,490
512400	Retirement Contributions	\$90,917	\$97,870	\$97,870	\$97,870	\$18,440	\$116,310	\$0	\$116,310
512401	Deferred Compensation Con	\$3,009	\$4,200	\$4,200	\$4,000	(\$990)	\$3,210	\$0	\$3,210
Salaries and Benefits Total		\$1,182,067	\$1,196,709	\$1,179,083	\$1,196,370	(\$2,560)	\$1,194,149	\$0	\$1,194,149
521300	Technical Services	\$4,390	\$5,390	\$5,390	\$5,390	(\$280)	\$5,110	\$0	\$5,110
521400	Contract Services	\$79,854	\$305,000	\$579,213	\$578,643	(\$10,000)	\$295,000	\$20,500	\$315,500
522110	Disposal	\$3,057	\$5,875	\$5,875	\$4,827	\$0	\$5,875	\$0	\$5,875
522130	Custodial	\$396	\$1,500	\$1,600	\$1,500	\$0	\$1,500	\$0	\$1,500
522205	Repairs And Maintenance	\$10,780	\$14,250	\$5,602	\$4,152	\$0	\$14,250	\$0	\$14,250
522210	Vehicle Repair	\$2,087	\$3,550	\$3,550	\$2,900	(\$300)	\$3,250	\$0	\$3,250
522320	Rental Of Equipment And Vehicles	\$13,117	\$10,400	\$11,699	\$11,096	\$0	\$10,400	\$0	\$10,400
523210	Communication Services	\$7,460	\$8,760	\$9,010	\$7,292	\$300	\$9,060	\$0	\$9,060
523220	Postage	\$1,273	\$2,475	\$1,575	\$1,475	(\$125)	\$2,350	\$0	\$2,350
523300	Advertising	\$0	\$100	\$400	\$400	\$300	\$400	\$0	\$400
523400	Printing And Binding	\$3,180	\$1,000	\$2,300	\$1,000	\$2,000	\$3,000	\$0	\$3,000
523500	Travel	\$8,072	\$5,918	\$6,373	\$6,310	(\$993)	\$4,925	\$0	\$4,925
523600	Dues And Fees	\$2,016	\$2,048	\$2,482	\$2,124	\$432	\$2,480	\$0	\$2,480
523700	Education And Training	\$4,803	\$7,859	\$7,504	\$7,504	(\$1,717)	\$6,142	\$0	\$6,142
523800	Licenses	\$43	\$130	\$130	\$130	\$205	\$335	\$0	\$335
523851	Contracted Temporary Labor	\$4,048	\$0	\$21,385	\$0	\$0	\$0	\$0	\$0
531105	Supplies	\$86,925	\$87,450	\$91,484	\$89,125	(\$1,300)	\$86,150	\$0	\$86,150
531120	Vehicle Parts And Supplies	\$7,209	\$6,000	\$8,300	\$5,475	\$0	\$6,000	\$0	\$6,000
531220	Natural Gas	\$0	\$5,200	\$5,200	\$5,200	\$0	\$5,200	\$0	\$5,200
531230	Electricity	\$1,042	\$400	\$400	\$419	\$0	\$400	\$0	\$400
531250	Oil	\$269	\$400	\$1,090	\$965	\$40	\$440	\$0	\$440
531270	Gasoline/diesel	\$12,094	\$12,950	\$14,847	\$15,170	\$30	\$12,980	\$0	\$12,980
531310	Hospitality And Events	\$872	\$0	\$20	\$20	\$0	\$0	\$0	\$0
531400	Books And Periodicals	\$203	\$200	\$300	\$300	\$0	\$200	\$0	\$200
531615	Computer Equipment-operating	\$569	\$19,600	\$20,145	\$20,145	(\$10,700)	\$8,900	(\$1,600)	\$7,300
531720	Uniforms	\$6,199	\$6,384	\$7,184	\$6,400	(\$50)	\$6,334	\$0	\$6,334
Operating Total		\$259,958	\$512,839	\$813,058	\$777,962	(\$22,158)	\$490,681	\$18,900	\$509,581
552400	Risk/liability Contribution	\$31,896	\$26,792	\$26,792	\$26,792	\$8,446	\$35,238	\$0	\$35,238
553100	Group Insurance Contribution	\$202,500	\$192,300	\$192,300	\$192,300	\$6,601	\$198,901	\$0	\$198,901
554100	Workers Comp Contribution	\$21,756	\$21,756	\$21,756	\$21,756	(\$12,258)	\$9,498	\$0	\$9,498
Transfers, Capital, Other Total		\$256,152	\$240,848	\$240,848	\$240,848	\$2,789	\$243,637	\$0	\$243,637
Fund Total		\$1,698,177	\$1,950,396	\$2,232,989	\$2,215,180	(\$21,929)	\$1,928,467	\$18,900	\$1,947,367

Environmental/Public Works Department General Fund

Full-Time Employees...



Summary of Changes from FY 2010 Approved to FY 2011 Approved...

	Environmental / PW
FY 2010 Approved Operating Budget:	\$1,950,396
FY 2010 "One-Time" Costs removed from Base Budget:	(\$18,000)
FY 2011 Salary related Adjustments based on current Roster/Base Budget request (FT, PT, Temp, Firefighter, OT, SS, Med, Vacancy Savings, Other Benefits):	\$229
Other Operating Changes by Departments:	(\$4,158)
	decrease in contract services
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	(\$21,929)
FY 2011 Approved General Fund Base Budget:	\$1,928,467
ESRI - SGELA (unlimited users - GIS system info, existing budgeted amounts were moved):	(\$1,600)
Increase for Stormwater if Utility not implemented:	\$20,500
Subtotal - Approved "Cost of Doing Business" Increases:	\$18,900
FY 2011 Approved General Fund Operating Budget:	\$1,947,367
<i>FY 2010 Approved Maintenance Capital:</i>	<i>\$0</i>
FY 2011 Approved Maintenance Capital:	\$0
Add / Delete List Changes:	
Subtotal - FY 2011 Approved General Fund Maintenance Capital:	\$0
<i>FY 2010 Approved One-Time Capital:</i>	<i>\$300,000</i>
Subtotal - FY 2011 Approved One-Time Capital:	\$500,000
FY 2011 Approved General Fund Capital:	\$500,000
FY 2011 Approved General Fund Budget:	\$2,447,367

Environmental/Public Works Department General Fund

FY 2011 Approved Cost of Doing Business Increases...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Operating
7120	531615	ESRI Small Government Enterprise License Agreement GIS Software - current license costs to be replaced by unlimited in Community Development	(\$1,600)
4320	521400	Stormwater Management - Plan B (min GF)	\$20,500
PUBLIC WORKS/ENVIRONMENTAL:			\$18,900

FY 2011 Approved Maintenance Capital...

NO FY 2011 APPROVED MAINTENANCE CAPITAL

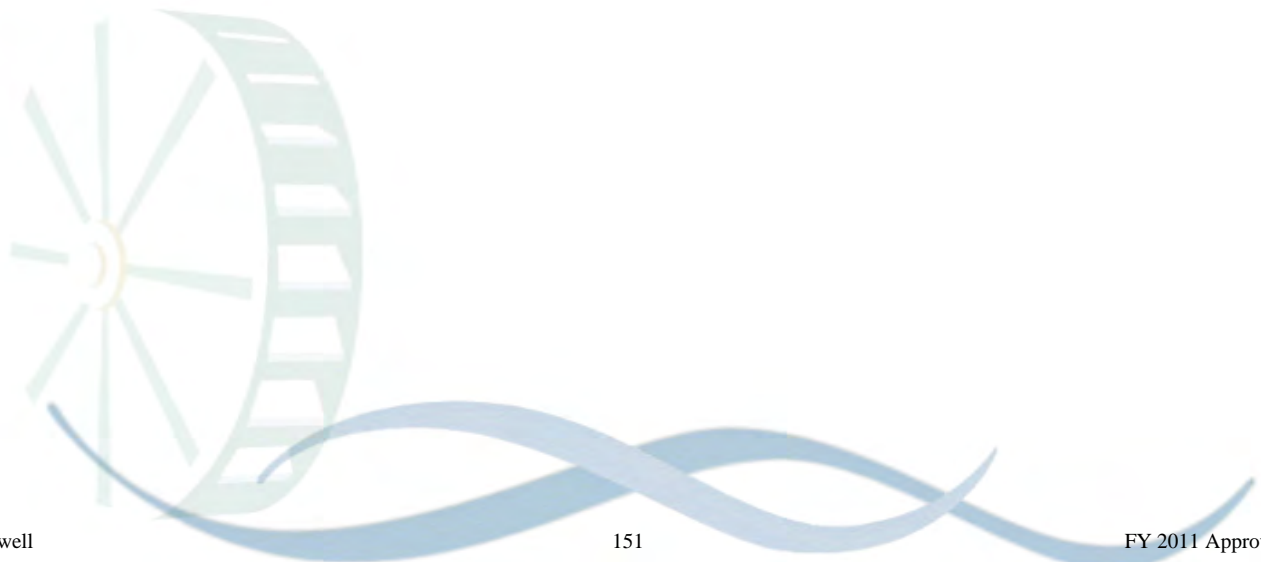
FY 2011 Approved One-Time Capital...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Capital
7110CP	541200	Laurel Lake Drive pipe replacement	\$200,000
7110CP	541200	Plan B: Riverside Rd @ Martin Rd Culvert replacement	\$200,000
7110CP	541200	1261 Riverside Rd pipe replacement	\$85,000
7110CP	522205	Security Gate at 105 Dobbs Dr	\$15,000
PUBLIC WORKS/ENVIRONMENTAL:			\$500,000

Environmental/Public Works Department General Fund

*The following pages contain detailed information for each
Environmental/Public Works Department program.*

Program	Approved Expenditures	Full-Time Positions
Environmental Administration	\$257,078	2.15
Stormwater Management	\$796,730	6.75
Fleet Management/Garage	\$522,708	7.00
Environmental Protection	\$195,498	3.00
Water Resources	\$175,353	1.50
Total:	\$1,947,367	20.40



Environmental/Public Works Administration Program 7105

Mission Statement...

To provide administrative support for the Environmental/Public Works Department.

Services Provided... Administrative support

Customers... Environmental/Public Works Department employees, Citizens, Civic organizations, Youth organizations, Schools, Volunteers, Elected Officials, City Departments, Businesses.

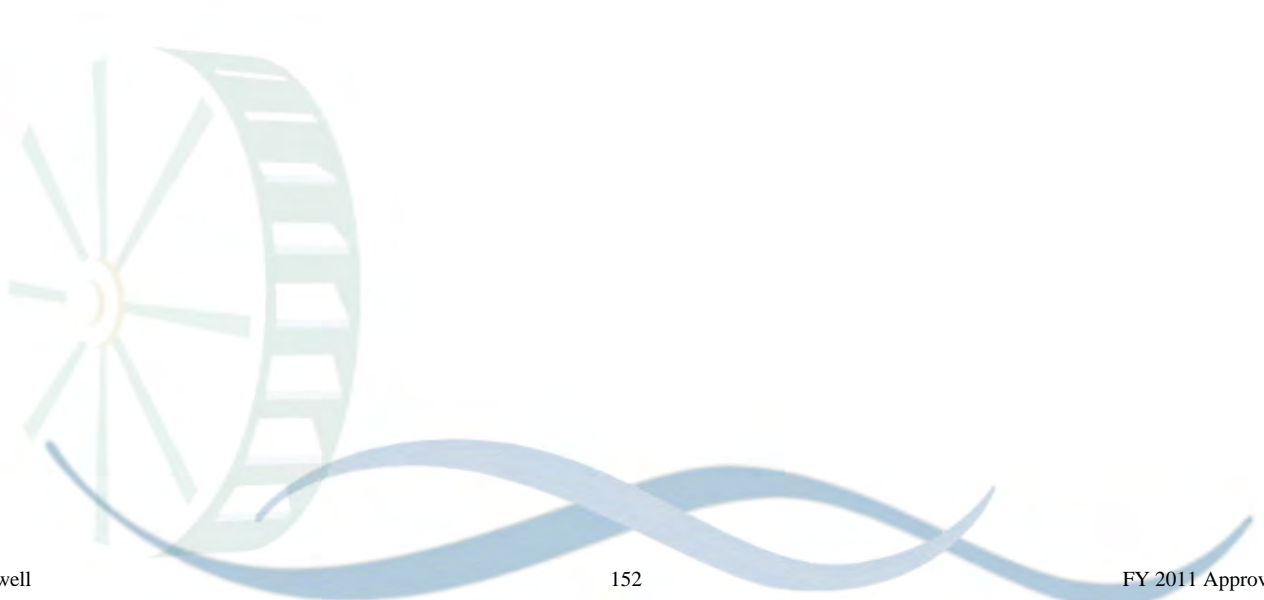
<i>Outcome Measure...</i>	<u>FY 2009 Actual</u>	<u>FY 2010 Estimated</u>	<u>FY 2011 Approved</u>
Number of contacts receiving the department's monthly Homeowner's Association and informative e-mail Blast.	99	120	150

What We Have Accomplished...

- Staff attended a customer service workshop to increase customer service skills.
- Monthly HOA newsletter is continuously sent to all HOAs and any individuals asking to be included.

What We Expect to Accomplish...

- Continue to communicate with our citizens through the HOA newsletter.
- Continue education of staff on customer service trends and issues.



Environmental/Public Works Administration Program 7105

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10		FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
				FY 10 Approved Budget	Amended Budget as of June 13, 2010					
7105	511100	Regular Employees	\$139,981	\$140,000	\$140,000	\$140,000	\$3,000	\$143,000	\$0	\$143,000
7105	512200	Social Security (FICA) Contributio	\$8,079	\$8,700	\$8,700	\$8,700	\$200	\$8,900	\$0	\$8,900
7105	512300	Medicare	\$2,045	\$2,100	\$2,100	\$2,100	(\$20)	\$2,080	\$0	\$2,080
7105	512400	Retirement Contributions	\$14,780	\$15,910	\$15,910	\$15,910	\$1,219	\$17,129	\$0	\$17,129
7105	512401	Deferred Compensation Con	\$1,107	\$900	\$900	\$900	\$0	\$900	\$0	\$900
7105	522210	Vehicle Repair	\$65	\$250	\$250	\$250	\$0	\$250	\$0	\$250
7105	522320	Rental Of Equipment And Vehicle	\$6,038	\$6,400	\$7,596	\$7,596	\$0	\$6,400	\$0	\$6,400
7105	523210	Communication Services	\$1,207	\$1,000	\$1,000	\$1,000	\$300	\$1,300	\$0	\$1,300
7105	523220	Postage	\$30	\$75	\$75	\$75	(\$25)	\$50	\$0	\$50
7105	523500	Travel	\$3,588	\$2,750	\$2,750	\$2,750	(\$250)	\$2,500	\$0	\$2,500
7105	523600	Dues And Fees	\$512	\$0	\$158	\$0	\$225	\$225	\$0	\$225
7105	523700	Education And Training	\$1,740	\$1,680	\$1,680	\$1,680	\$95	\$1,775	\$0	\$1,775
7105	523851	Contracted Temporary Labor	\$0	\$0	\$6,785	\$0	\$0	\$0	\$0	\$0
7105	531105	Supplies	\$4,297	\$6,500	\$5,025	\$3,500	(\$1,000)	\$5,500	\$0	\$5,500
7105	531250	Oil	\$0	\$50	\$140	\$50	\$20	\$70	\$0	\$70
7105	531270	Gasoline/ Diesel	\$220	\$500	\$500	\$500	\$600	\$1,100	\$0	\$1,100
7105	531310	Hospitality And Events	\$872	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7105	531400	Books And Periodicals	\$203	\$200	\$300	\$300	\$0	\$200	\$0	\$200
7105	531720	Uniforms	\$65	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7105	552400	Risk/Liability Contribution	\$31,896	\$26,792	\$26,792	\$26,792	\$8,446	\$35,238	\$0	\$35,238
7105	553100	Group Insurance Contribution	\$20,000	\$19,000	\$19,000	\$19,000	\$1,963	\$20,963	\$0	\$20,963
7105	554100	Workers Comp Contribution	\$21,756	\$21,756	\$21,756	\$21,756	(\$12,258)	\$9,498	\$0	\$9,498
7105		TOTAL	\$258,480	\$254,563	\$261,417	\$252,859	\$2,515	\$257,078	\$0	\$257,078

Stormwater Management 4320

Mission Statement...
To provide stormwater services throughout the City.

Services Provided... Provide routine maintenance and repair to the City's publicly-maintained stormwater system

Customers... Citizens, City Management, City Departments, Elected Officials

Outcome Measure...

	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Total Projects from Master Stormwater Work Order List Completed	60%	60%	60%

What We Have Accomplished...

- Completed the Stormwater Structure System for the entire City, which includes 11,629 structures that the City is responsible to inspect and maintain.
- Improvement of the total number of catch basin lids replaced.
- Completed required inspections of the stormwater system.
- Renew the MS4 (Municipal Separate Storm Sewer System) Federal National Pollutant Discharge Elimination System (NPDES) Permit.
- Submitted and obtained approval from Environmental Protection Division for a revised Stormwater Management Plan.
- Completed six emergency repairs to large culverts, sinkholes, due to floods from Sept/Oct 2009.

What We Expect to Accomplish...

- Complete an overall assessment of data, including flood data, to evaluate and review the Capital Improvement List.
- Improve customer service by reducing response time to routine maintenance calls.
- Obtain a laptop for the Drainage System Investigator to improve routine inspection documentation.
- Complete culvert replacement projects and a portion of CIPP lining projects.
- Inspect required 20% of City stormwater system.



Stormwater Management 4320

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
4320	511100	Regular Employees	\$150,542	\$154,000	\$154,000	\$154,000	\$138,000	\$292,000	\$0	\$292,000
4320	511300	Overtime	\$0	\$750	\$3,250	\$750	\$0	\$750	\$0	\$750
4320	512200	Social Security (FICA) Contributio	\$9,158	\$9,600	\$9,600	\$9,600	\$8,600	\$18,200	\$0	\$18,200
4320	512300	Medicare	\$2,142	\$2,300	\$2,300	\$2,300	\$1,950	\$4,250	\$0	\$4,250
4320	512400	Retirement Contributions	\$14,427	\$15,530	\$15,530	\$15,530	\$19,447	\$34,977	\$0	\$34,977
4320	512401	Deferred Compensation Con	\$0	\$1,200	\$575	\$575	(\$600)	\$600	\$0	\$600
4320	521400	Contract Services	\$61,786	\$275,000	\$548,393	\$548,393	\$0	\$275,000	\$20,500	\$295,500
4320	522110	Disposal	\$2,182	\$3,500	\$3,500	\$2,577	\$0	\$3,500	\$0	\$3,500
4320	522130	Custodial	\$396	\$1,500	\$1,600	\$1,500	\$0	\$1,500	\$0	\$1,500
4320	522205	Repairs And Maintenance	\$9,530	\$12,000	\$3,352	\$3,352	\$0	\$12,000	\$0	\$12,000
4320	522210	Vehicle Repair	\$735	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
4320	522320	Rental Of Equipment And Vehicle	\$4,522	\$1,000	\$903	\$500	\$0	\$1,000	\$0	\$1,000
4320	523210	Communication Services	\$936	\$3,000	\$3,000	\$1,602	\$0	\$3,000	\$0	\$3,000
4320	523220	Postage	\$17	\$1,000	\$100	\$100	\$0	\$1,000	\$0	\$1,000
4320	523500	Travel	\$3	\$0	\$336	\$238	\$0	\$0	\$0	\$0
4320	523600	Dues And Fees	\$92	\$40	\$86	\$86	\$0	\$40	\$0	\$40
4320	523700	Education And Training	\$864	\$1,850	\$1,100	\$1,100	\$0	\$1,850	\$0	\$1,850
4320	531105	Supplies	\$44,004	\$44,450	\$48,491	\$47,646	\$0	\$44,450	\$0	\$44,450
4320	531120	Vehicle Parts And Supplies	\$1,185	\$1,000	\$3,300	\$1,000	\$0	\$1,000	\$0	\$1,000
4320	531220	Natural Gas	\$0	\$5,200	\$5,200	\$5,200	\$0	\$5,200	\$0	\$5,200
4320	531250	Oil	\$205	\$100	\$600	\$600	\$0	\$100	\$0	\$100
4320	531270	Gasoline/ Diesel	\$8,170	\$6,500	\$8,097	\$9,020	\$0	\$6,500	\$0	\$6,500
4320	531310	Hospitality And Events	\$0	\$0	\$20	\$20	\$0	\$0	\$0	\$0
4320	531615	Computer Equipment-Operating	\$0	\$0	\$800	\$800	\$0	\$0	\$0	\$0
4320	531720	Uniforms	\$2,633	\$2,500	\$3,300	\$3,000	\$0	\$2,500	\$0	\$2,500
4320	553100	Group Insurance Contribution	\$40,000	\$38,000	\$38,000	\$38,000	\$27,813	\$65,813	\$0	\$65,813
4320		TOTAL	\$353,529	\$581,020	\$856,433	\$848,489	\$195,210	\$776,230	\$20,500	\$796,730

Fleet Maintenance Program 4900

Mission Statement...
To maintain the city's fleet and fuel system.

Services Provided... Vehicle repair and maintenance, vehicle and system inspections, education, parts disposal and rental of equipment.

Customers... City's fleet of vehicles and heavy equipment, fuel system, mechanics

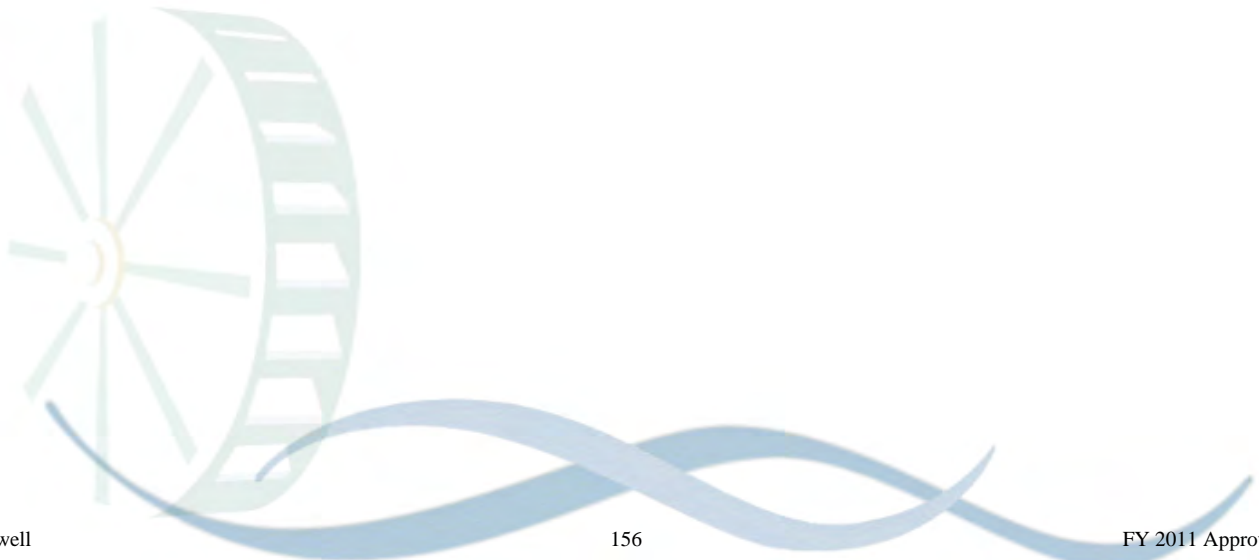
<i>Outcome Measure...</i>	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Total # of vehicle maintenance service jobs performed annually	2,917	3,151	3,282

What We Have Accomplished...

- We've purchased a new Fleet Data Base System (Collective Data) to streamline our Fleet Maintenance Department in notifications to departments on their vehicles and equipment expenses in repairs costs in-house and outside vendors along with parts, fuel and oil costs.
- We've switch our motor oil to Mobil-1 5W30 Extended to extend the (PM) Preventive Maintenance to reduce the frequency of oil changes.
- We've switched from (CD) version of Mitchell On-Demand to web version to which reduces year update costs and allows real-time data and most updated automotive parts info, and repair a diagram that also includes wiring diagrams.
- Upgraded our 27 year old fuel tanks and dispensers.

What We Expect to Accomplish...

- Exploration of a City Wide motor pool system to create more efficient and sustainable Fleet vehicle use.
- Continue to look into more efficient types of fuels for our City Fleet such as (E85, Propane etc.) which would provide an environment friendly vehicle to service to City and its residents.
- Obtain a new vehicle lift to provide more serviceability of vehicles and reduce the down time of vehicles waiting for lift for repairs to be completed.



Fleet Maintenance Program 4900

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
4900	511100	Regular Employees	\$313,870	\$305,000	\$305,000	\$305,000	\$5,000	\$310,000	\$0	\$310,000
4900	511300	Overtime	\$17,816	\$26,139	\$26,139	\$26,000	\$0	\$26,139	\$0	\$26,139
4900	512200	Social Security (FICA) Contributio	\$20,269	\$20,900	\$20,900	\$20,900	\$0	\$20,900	\$0	\$20,900
4900	512300	Medicare	\$4,740	\$4,900	\$4,900	\$4,900	(\$20)	\$4,880	\$0	\$4,880
4900	512400	Retirement Contributions	\$28,491	\$30,670	\$30,670	\$30,670	\$6,463	\$37,133	\$0	\$37,133
4900	512401	Deferred Compensation Con	\$419	\$1,200	\$1,200	\$1,000	(\$500)	\$700	\$0	\$700
4900	521300	Technical Services	\$4,390	\$5,390	\$5,390	\$5,390	(\$280)	\$5,110	\$0	\$5,110
4900	522110	Disposal	\$875	\$2,375	\$2,375	\$2,250	\$0	\$2,375	\$0	\$2,375
4900	522205	Repairs And Maintenance	\$1,250	\$2,250	\$2,250	\$800	\$0	\$2,250	\$0	\$2,250
4900	522210	Vehicle Repair	\$1,000	\$1,300	\$1,300	\$650	(\$300)	\$1,000	\$0	\$1,000
4900	522320	Rental Of Equipment And Vehicle	\$2,558	\$3,000	\$3,200	\$3,000	\$0	\$3,000	\$0	\$3,000
4900	523210	Communication Services	\$1,401	\$1,875	\$1,875	\$1,150	\$0	\$1,875	\$0	\$1,875
4900	523700	Education And Training	\$90	\$233	\$233	\$233	(\$41)	\$192	\$0	\$192
4900	531105	Supplies	\$33,907	\$30,000	\$30,169	\$30,169	\$0	\$30,000	\$0	\$30,000
4900	531120	Vehicle Parts And Supplies	\$2,800	\$2,400	\$2,400	\$1,875	\$0	\$2,400	\$0	\$2,400
4900	531230	Electricity	\$603	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4900	531250	Oil	\$42	\$140	\$140	\$105	\$0	\$140	\$0	\$140
4900	531270	Gasoline/ Diesel	\$2,062	\$3,200	\$3,200	\$2,850	(\$320)	\$2,880	\$0	\$2,880
4900	531615	Computer Equipment-Operating	\$0	\$18,000	\$18,000	\$18,000	(\$18,000)	\$0	\$0	\$0
4900	531720	Uniforms	\$3,073	\$3,484	\$3,484	\$3,000	\$0	\$3,484	\$0	\$3,484
4900	553100	Group Insurance Contribution	\$70,000	\$66,500	\$66,500	\$66,500	\$1,750	\$68,250	\$0	\$68,250
4900		TOTAL	\$509,657	\$528,956	\$529,325	\$524,442	(\$6,248)	\$522,708	\$0	\$522,708

Environmental Protection Program 7110

Mission Statement...

To provide environmental education programs, volunteer opportunities and environmental enforcement to create a better community.

Services Provided... Volunteer program coordination, environmental education, and environmental enforcement.

Customers... Citizens, Civic organizations, Youth organizations, Schools, Volunteers, Elected Officials, City Departments, Businesses, Construction sites.

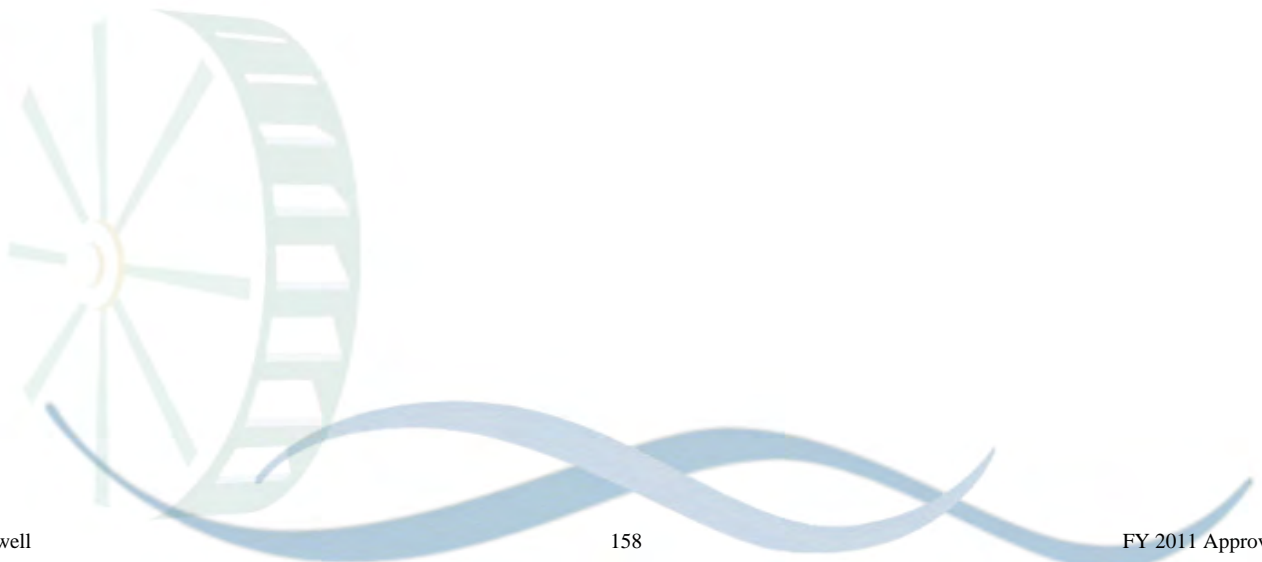
Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Keep Roswell Beautiful Volunteer Hours in Dollars	\$51,727	\$55,000	\$57,000

What We Have Accomplished...

- Held first Rain Barrel/Compost bin sale.
- Held multiple volunteer events and increased the dollar value of their hours by \$10,000 over FY08.
- The Environmental Enforcement Officer completed the Phase 2 certification of the Georgia Association of Code Enforcement and was in the first class to complete both phases.
- The Environmental Education Coordinator saw over 2,000 children in Roswell area schools.

What We Expect to Accomplish...

- Continue to increase the dollar value of volunteer hours thru better marketing of events utilizing the City's website, Facebook page and Twitter as well as RCTV.
- Continue working with outside vendors to hold events that assist our residents.
- To support the Green Business Designation Program sponsored by Keep Roswell Beautiful.



Environmental Protection Program 7110

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
7110	511100	Regular Employees	\$124,069	\$128,000	\$107,474	\$110,000	(\$3,000)	\$125,000	\$0	\$125,000
7110	511200	Temporary Employees	\$2,063	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7110	511300	Overtime	\$240	\$250	\$250	\$250	\$0	\$250	\$0	\$250
7110	512200	Social Security (FICA) Contributio	\$7,688	\$8,000	\$8,000	\$8,000	(\$300)	\$7,700	\$0	\$7,700
7110	512300	Medicare	\$1,798	\$1,900	\$1,900	\$1,900	(\$90)	\$1,810	\$0	\$1,810
7110	512400	Retirement Contributions	\$13,600	\$14,640	\$14,640	\$14,640	\$333	\$14,973	\$0	\$14,973
7110	512401	Deferred Compensation Con	\$490	\$500	\$500	\$500	\$0	\$500	\$0	\$500
7110	521201	Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7110	521400	Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7110	522205	Repairs And Maintenance	(\$0)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7110	522210	Vehicle Repair	\$288	\$900	\$900	\$900	\$0	\$900	\$0	\$900
7110	523210	Communication Services	\$1,413	\$1,085	\$1,085	\$1,085	\$0	\$1,085	\$0	\$1,085
7110	523220	Postage	\$160	\$400	\$400	\$300	(\$100)	\$300	\$0	\$300
7110	523400	Printing And Binding	\$1,764	\$500	\$500	\$500	\$0	\$500	\$0	\$500
7110	523500	Travel	\$2,364	\$1,600	\$1,600	\$1,600	(\$800)	\$800	\$0	\$800
7110	523600	Dues And Fees	\$920	\$1,145	\$1,175	\$1,175	\$180	\$1,325	\$0	\$1,325
7110	523700	Education And Training	\$1,410	\$2,225	\$2,225	\$2,225	(\$1,300)	\$925	\$0	\$925
7110	523851	Contracted Temporary Labor	\$0	\$0	\$14,600	\$14,600	\$0	\$0	\$0	\$0
7110	531105	Supplies	\$3,253	\$5,000	\$5,000	\$5,000	(\$300)	\$4,700	\$0	\$4,700
7110	531120	Vehicle Parts And Supplies	\$3,225	\$2,500	\$2,500	\$2,500	\$0	\$2,500	\$0	\$2,500
7110	531240	Bottled Gas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7110	531250	Oil	\$22	\$110	\$110	\$110	\$20	\$130	\$0	\$130
7110	531270	Gasoline/ Diesel	\$1,542	\$2,750	\$2,750	\$2,500	(\$250)	\$2,500	\$0	\$2,500
7110	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7110	531400	Books And Periodicals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7110	531615	Computer Equipment-Operating	\$569	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7110	531720	Uniforms	\$264	\$400	\$400	\$400	(\$50)	\$350	\$0	\$350
7110	553100	Group Insurance Contribution	\$30,000	\$28,500	\$28,500	\$28,500	\$750	\$29,250	\$0	\$29,250
7110	572010	Payments To Local Nonprofits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7110		TOTAL	\$197,140	\$200,405	\$194,509	\$196,685	(\$4,907)	\$195,498	\$0	\$195,498

Water Resources Program 7120

Mission Statement...

To protect and enhance the water resources within the City of Roswell with watershed protection and management projects.

Services Provided... Watershed protection and management, hydrology plan reviews, planning and permitting, problem investigation and mitigation, water quality monitoring, grant management and multi-departmental coordination.

Customers... Citizens, City Management, City Departments, Elected Officials

Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Monthly updates to geographic information system (GIS) water distribution database and InfoWater Model.	100%	100%	100%

What We Have Accomplished...

- Update approximately 60% of the City’s future floodplain base flood elevations/mapping.
- Initiated Impaired Streams Monitoring plan for each impaired stream in the City as required by the City’s National Pollutant Discharge Elimination System (NPDES) Phase I permit.
- Completed participation in the assessment and LEAN process for the City of Roswell development ordinances through the Environmental Protection Agency (EPA) Municipal Self-Evaluation Process for Leaner and Greener Cities.
- Completed two Residential Substantial Damage Evaluations (RSDE) due to the Sept/Oct 2009 floods.
- Completed one year of Total Maximum Daily Loads (TMDLs) impaired stream monitoring.

What We Expect to Accomplish...

- Complete the Community Rating System (CRS) 5-year update and improve the program rating to reduce the cost of flood insurance for residents.
- Complete Watershed Improvement Plans (WIP), in accordance with the Metro North Georgia Water Planning District, for all five impaired streams as well as a combined City- wide Plan.
- Continue to progress on establishing city-wide floodplain criteria for evaluation of properties and capital project priorities.
- Initiate Septic Tank Elimination Program.

Water Resources Program 7120

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
7120	511100	Regular Employees	\$261,194	\$262,000	\$262,000	\$262,000	(\$161,000)	\$101,000	\$0	\$101,000
7120	511200	Temporary Employees	\$2,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7120	511300	Overtime	\$136	\$0	\$400	\$0	\$0	\$0	\$0	\$0
7120	512200	Social Security (FICA) Contributio	\$15,989	\$16,300	\$16,300	\$16,300	(\$10,000)	\$6,300	\$0	\$6,300
7120	512300	Medicare	\$3,739	\$3,800	\$3,800	\$3,800	(\$2,330)	\$1,470	\$0	\$1,470
7120	512400	Retirement Contributions	\$19,620	\$21,120	\$21,120	\$21,120	(\$9,022)	\$12,098	\$0	\$12,098
7120	512401	Deferred Compensation Con	\$993	\$400	\$1,025	\$400	\$110	\$510	\$0	\$510
7120	521400	Contract Services	\$18,068	\$30,000	\$30,820	\$30,250	(\$10,000)	\$20,000	\$0	\$20,000
7120	522210	Vehicle Repair	\$0	\$100	\$100	\$100	\$0	\$100	\$0	\$100
7120	523210	Communication Services	\$2,503	\$1,800	\$2,050	\$2,455	\$0	\$1,800	\$0	\$1,800
7120	523220	Postage	\$1,066	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
7120	523300	Advertising	\$0	\$100	\$400	\$400	\$300	\$400	\$0	\$400
7120	523400	Printing And Binding	\$1,417	\$500	\$1,800	\$500	\$2,000	\$2,500	\$0	\$2,500
7120	523500	Travel	\$2,118	\$1,568	\$1,687	\$1,722	\$57	\$1,625	\$0	\$1,625
7120	523600	Dues And Fees	\$492	\$863	\$1,063	\$863	\$27	\$890	\$0	\$890
7120	523700	Education And Training	\$699	\$1,871	\$2,266	\$2,266	(\$471)	\$1,400	\$0	\$1,400
7120	523800	Licenses	\$43	\$130	\$130	\$130	\$205	\$335	\$0	\$335
7120	523851	Contracted Temporary Labor	\$4,048	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7120	531105	Supplies	\$1,464	\$1,500	\$2,800	\$2,811	\$0	\$1,500	\$0	\$1,500
7120	531120	Vehicle Parts And Supplies	\$0	\$100	\$100	\$100	\$0	\$100	\$0	\$100
7120	531230	Electricity	\$438	\$400	\$400	\$419	\$0	\$400	\$0	\$400
7120	531250	Oil	\$0	\$0	\$100	\$100	\$0	\$0	\$0	\$0
7120	531270	Gasoline/ Diesel	\$99	\$0	\$300	\$300	\$0	\$0	\$0	\$0
7120	531615	Computer Equipment-Operating	\$0	\$1,600	\$1,345	\$1,345	\$7,300	\$8,900	(\$1,600)	\$7,300
7120	531720	Uniforms	\$165	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7120	553100	Group Insurance Contribution	\$42,500	\$40,300	\$40,300	\$40,300	(\$25,675)	\$14,625	\$0	\$14,625
7120		TOTAL	\$379,371	\$385,452	\$391,306	\$388,681	(\$208,499)	\$176,953	(\$1,600)	\$175,353

Environmental/ Public Works Department Solid Waste Fund

Mission Statement...

To provide efficient and effective solid waste management and recycling services.

Who We Are...

The Solid Waste Fund is an Enterprise fund that provides solid waste collection and recycling services throughout the city. Services are provided for 24,873 Residential customers for once-a-week garbage, recycling, and yard waste collection and disposal services and 821 Commercial customers for garbage collection and disposal services. The City owns and operates a full-time Recycling Center within the City. This division also provides large item collection and storm debris pickup services to Residential customers as needed and recycling collection from City facilities and schools.

Environmental/Public Works Department Solid Waste Fund – Fund 540

What We Have Accomplished...

During FY 2010 the Solid Waste Fund accomplishments supported City Strategic Goal II.-Sustain and Protect the City's Resources.

- Staff at the Recycling Center is certified in both fork lift and skid steer operation.
- Added used vegetable oil to the commodities accepted at the Center.
- Developed a Facebook Fan page for the Recycling Center in order to improve communications with our customers.
- Renovated the driveway of the City's Transfer Station.
- Installed scales at the Transfer Station in order to receive an accurate reading of how much tonnage was being collected by the Residential and Commercial Sanitation Operations.

What We Expect to Accomplish...

The Solid Waste Fund objectives for FY 2011 will support City Strategic Goals II.-Sustain and Protect the City's Resources and City Strategic Goal III.-Emphasize a Responsive Delivery of Quality Services.

- Implementation of a membership fee structure for non residents at the Recycling Center.
- Implement partnership with sister cities for the Recycling Center.

Opportunities...

- Our Solid Waste department continues to provide the high quality services to our City residents and business, and with our new scale system at our Transfer Station we'll be able to provide an accurate tonnage of Residential and Commercial solid waste that is disposed through our sanitation operations.
- The Recycling Center will strive to continue to provide citizens with the current level of materials accepted at the Center despite falling recycling market prices. Operational costs absorbed by actual users of the Recycling Center will be implemented through membership fees.

Challenges...

- Sanitation Operations are working to insure that we dispose of our aging Solid Waste trucks with new efficient trucks so we continue to provide the highest quality of services expected by Residents and Business community.
- Development of a commercial recycling program continues to be a challenge due to the diverse businesses within Roswell.
- Recycling markets will continue to challenge the ability to add new programs and the state budget will compound that with the elimination of the Solid Waste Trust Fund.

Environmental/Public Works Department

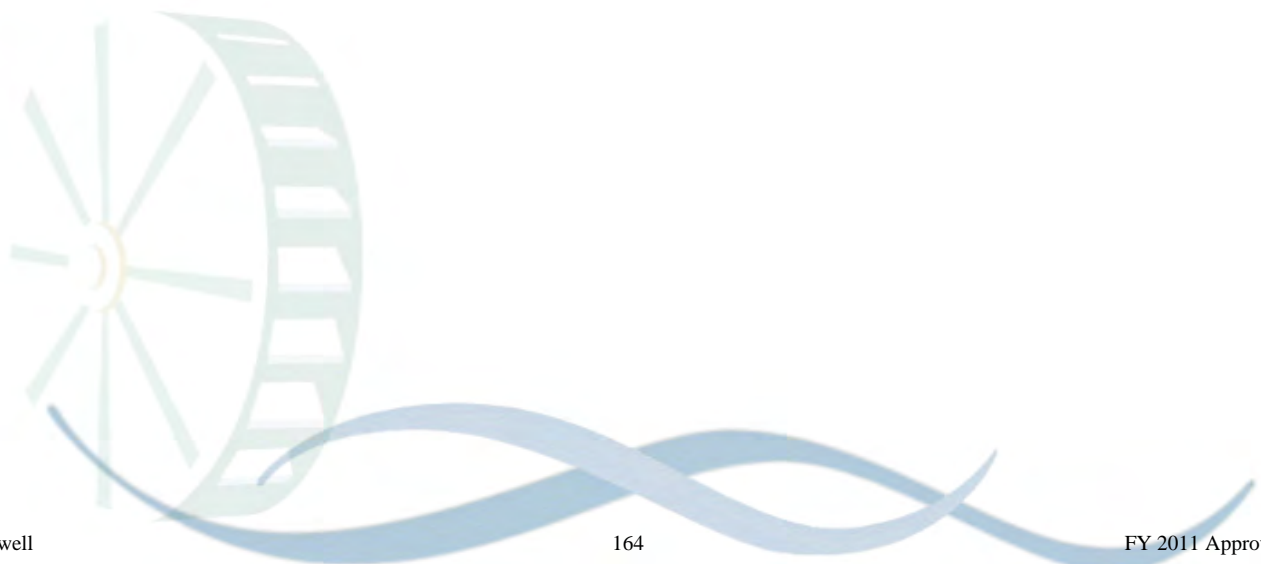
Solid Waste Fund – Fund 540

Fund Balance Estimated at the End of FY 2010

\$8,248,043

Revenues by Account...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
341905	OTHER/MISC. FEES	\$0	\$0	\$6,761	\$0	\$0	\$0	\$0
344111	RESIDENTIAL REFUSE COLECT	\$5,942,480	\$6,136,637	\$6,434,945	\$6,200,000	\$6,200,000	\$200,000	\$6,400,000
344112	COMMERCIAL REFUSE COLECT	\$2,800,549	\$3,153,690	\$2,844,780	\$2,900,549	\$2,900,000	(\$100,549)	\$2,800,000
344113	REF COLL RES PREM SVC	\$127,756	\$181,881	\$175,123	\$150,000	\$175,000	\$0	\$150,000
344114	REF COLL RES PREM-CURBEXE	\$3,880	\$7,193	\$8,574	\$3,516	\$8,000	\$484	\$4,000
344160	SOLID WASTE RECYCLING FES	\$182,475	\$251,553	\$184,059	\$130,000	\$130,000	(\$5,000)	\$125,000
344162	LARGE ITEM FEES	\$30,911	\$30,595	\$27,435	\$30,500	\$30,500	(\$2,500)	\$28,000
344191	DUMPSTER SET UP FEES	\$1,710	\$190	\$2,660	\$1,000	\$3,047	\$0	\$1,000
344301	UTILITY BILL LATE CHARGES	(\$1,132)	(\$2,046)	(\$4,160)	\$0	\$128,807	\$0	\$0
344302	UTILITY BILL PENALTIES	(\$1)	\$0	\$0	\$0	\$0	\$0	\$0
349171	PAYMENT OF LIENS	\$0	\$1,419	(\$44)	\$0	\$800	\$0	\$0
349300	BAD CHECK FEES	\$1,570	\$2,220	\$390	\$0	\$0	\$0	\$0
361000	INTEREST REVENUES	\$214,466	\$216,921	\$159,458	\$30,000	\$63,000	\$0	\$30,000
361010	UNREALIZED INVEST GAINS	\$1,880	\$18,190	\$25,080	\$0	(\$17,250)	\$0	\$0
391201	OPERATING TRANS IN - FUND	\$4,922	\$13,745	\$0	\$0	\$0	\$0	\$0
391202	WATER INTERFUND TRANSFER	\$42,716	\$0	\$0	\$0	\$0	\$0	\$0
391251	CAPITAL CONTRIBUTION	\$79,462	(\$23,351)	\$273,239	\$0	\$0	\$0	\$0
392200	GAIN ON PROPERTY SALE	\$0	\$35,808	\$8,262	\$0	\$0	\$0	\$0
SOLID WASTE FUND Total		\$9,433,645	\$10,024,647	\$10,146,562	\$9,445,565	\$9,621,904	\$92,435	\$9,538,000



Environmental/Public Works Department

Solid Waste Fund – Fund 540

Expenditures by Account...

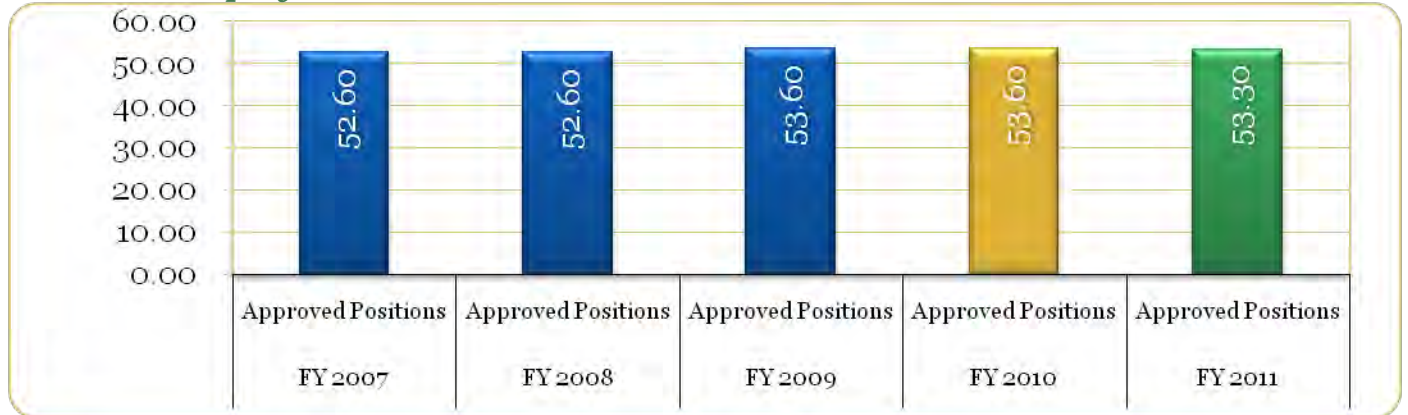
Acct #	Account Name	FY09 Actual	FY 10	Amended	FY 10	Changes from	FY 2011	FY 11	FY 11
			Approved Budget	Budget as of June 13, 2010	Estimated Spent	FY 10 Approved to FY 11 Approved Base	Approved Base	Approved Changes	Approved Budget
511100	Regular Employees	\$1,956,308	\$1,905,000	\$1,905,000	\$1,905,000	(\$28,000)	\$1,877,000	\$0	\$1,877,000
511200	Temporary Employees	\$1,370	\$0	\$0	\$0	\$0	\$0	\$0	\$0
511300	Overtime	\$90,717	\$106,269	\$106,269	\$158,100	\$0	\$106,269	\$0	\$106,269
512200	Social Security (FICA) Contributor	\$125,099	\$125,000	\$125,000	\$125,000	(\$1,800)	\$123,200	\$0	\$123,200
512300	Medicare	\$29,326	\$29,400	\$29,400	\$29,400	(\$610)	\$28,790	\$0	\$28,790
512400	Retirement Contributions	\$184,171	\$198,255	\$198,255	\$198,255	\$26,579	\$224,834	\$0	\$224,834
512401	Deferred Compensation Con	\$3,618	\$5,000	\$5,000	\$4,725	(\$1,020)	\$3,980	\$0	\$3,980
Salaries and Benefits Total		\$2,390,609	\$2,368,924	\$2,368,924	\$2,420,480	(\$4,851)	\$2,364,073	\$0	\$2,364,073
521400	Contract Services	\$2,434,565	\$2,636,302	\$2,639,063	\$2,639,063	\$430	\$2,636,732	\$0	\$2,636,732
522110	Disposal	\$1,479,688	\$1,764,960	\$1,766,838	\$1,766,838	(\$133,260)	\$1,631,700	\$3,000	\$1,634,700
522130	Custodial	\$2,067	\$2,160	\$2,160	\$2,160	(\$360)	\$1,800	\$0	\$1,800
522140	Repairs And Maintenance - Ground	\$3,000	\$8,480	\$8,480	\$8,480	(\$5,000)	\$3,480	\$0	\$3,480
522205	Repairs And Maintenance	\$1,277	\$5,530	\$5,530	\$5,250	\$0	\$5,530	\$0	\$5,530
522210	Vehicle Repair	\$11,142	\$23,000	\$23,000	\$17,939	(\$3,000)	\$20,000	\$0	\$20,000
522320	Rental Of Equipment And Vehicles	\$3,037	\$3,100	\$3,100	\$3,100	\$0	\$3,100	\$0	\$3,100
523210	Communication Services	\$9,732	\$13,000	\$24,580	\$11,761	\$12,000	\$25,000	\$0	\$25,000
523220	Postage	\$1,336	\$2,325	\$2,386	\$1,399	(\$300)	\$2,025	\$0	\$2,025
523300	Advertising	\$0	\$500	\$500	\$500	\$0	\$500	\$0	\$500
523400	Printing And Binding	\$1,697	\$2,000	\$2,000	\$1,000	\$895	\$2,895	\$0	\$2,895
523500	Travel	\$2,725	\$1,545	\$1,902	\$1,902	(\$320)	\$1,225	\$0	\$1,225
523600	Dues And Fees	\$225	\$225	\$225	\$225	\$0	\$225	\$0	\$225
523700	Education And Training	\$1,231	\$3,405	\$3,700	\$3,650	(\$1,445)	\$1,960	\$0	\$1,960
523800	Licenses	\$57	\$66	\$66	\$66	\$74	\$140	\$0	\$140
523851	Contracted Temporary Labor	\$4,186	\$10,000	\$10,000	\$5,000	(\$5,000)	\$5,000	\$0	\$5,000
523901	Bank Fees / Charges	\$75,976	\$84,000	\$84,000	\$84,000	(\$37,814)	\$46,186	\$0	\$46,186
523902	Sanitation Services	\$1,848	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
531105	Supplies	\$46,762	\$44,160	\$46,726	\$43,237	\$2,995	\$47,155	\$20,000	\$67,155
531120	Vehicle Parts And Supplies	\$276,591	\$280,200	\$282,312	\$223,455	(\$8,000)	\$272,200	\$0	\$272,200
531210	Water / Sewerage	\$798	\$900	\$900	\$900	\$90	\$990	\$0	\$990
531220	Natural Gas	\$2,187	\$3,205	\$3,205	\$3,205	(\$2,205)	\$1,000	\$0	\$1,000
531230	Electricity	\$4,945	\$7,000	\$7,000	\$7,000	\$0	\$7,000	\$375	\$7,375
531240	Bottled Gas	\$2,318	\$2,750	\$2,750	\$2,750	\$0	\$2,750	\$0	\$2,750
531250	Oil	\$6,819	\$9,468	\$9,468	\$5,468	\$0	\$9,468	\$0	\$9,468
531270	Gasoline/diesel	\$165,441	\$242,651	\$242,651	\$149,657	(\$23,791)	\$218,860	\$0	\$218,860
531310	Hospitality And Events	\$97	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531605	Machinery And Equipment-operati	\$23,818	\$24,284	\$24,284	\$7,700	(\$16,584)	\$7,700	\$8,030	\$15,730
531615	Computer Equipment-operating	\$0	\$13,000	\$1,420	\$1,416	\$0	\$13,000	\$0	\$13,000
531625	Dumpster - Equipment Op	\$101,361	\$78,714	\$86,268	\$86,210	(\$7,841)	\$70,873	\$0	\$70,873
531720	Uniforms	\$23,610	\$24,059	\$24,059	\$26,970	\$311	\$24,370	\$0	\$24,370
Operating Total		\$4,688,538	\$5,292,989	\$5,310,573	\$5,112,301	(\$228,125)	\$5,064,864	\$31,405	\$5,096,269
541200	Site Improvements	\$19,100	\$0	\$192,233	\$99,333	\$0	\$0	\$0	\$0
541300	Buildings	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$0
542100	Machinery	\$7,700	\$105,478	\$110,278	\$105,378	(\$105,478)	\$0	\$87,986	\$87,986
542200	Vehicles	\$438,095	\$507,049	\$616,570	\$381,870	(\$507,049)	\$0	\$288,597	\$288,597
549999	Contra- Capital Expense Account	(\$464,894)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
551110	Indirect Costs	\$480,491	\$995,617	\$995,617	\$0	\$7,596	\$1,003,213	\$0	\$1,003,213
551115	Interfund Transfer - Garage	\$177,216	\$157,497	\$157,497	\$0	\$16,309	\$173,806	\$0	\$173,806
552400	Risk/liability Contribution	\$86,927	\$73,019	\$73,019	\$0	(\$12,978)	\$60,041	\$0	\$60,041
553100	Group Insurance Contribution	\$510,662	\$484,200	\$484,200	\$484,200	\$35,475	\$519,675	\$0	\$519,675
554100	Workers Comp Contribution	\$63,195	\$63,195	\$63,195	\$0	(\$35,624)	\$27,571	\$0	\$27,571
561001	Building- Depreciation	\$2,419	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561003	Site Improvement- Depreciation	\$727	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561004	Machinery & Equipment- Depreciat	\$2,661	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561005	Vehicles-depreciation	\$202,618	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers, Capital, Other Total		\$1,526,917	\$2,386,055	\$2,705,609	\$1,070,781	(\$601,749)	\$1,784,306	\$376,583	\$2,160,889
Fund Total		\$8,606,063	\$10,047,968	\$10,385,106	\$8,603,561	(\$834,725)	\$9,213,243	\$407,988	\$9,621,231

Fund Balance Estimated at the End of FY 2011

\$8,164,812

Environmental/Public Works Department Solid Waste Fund – Fund 540

Full-Time Employees...



FY 2011 Approved Cost of Doing Business Increases...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Operating
455A	531605	Security Camera & ID card software for Membership Prg	\$3,300
455A	531105	Key fob ID cards/membership decals - Membership Prg	\$20,000
455A	531230	12 months of power for security light at gate - membership prg	\$375
455A	531605	Air Cycle Fluorsecent Bulb Recycling Machine	\$3,650
455A	522110	Estimated cost for disposal of bulbs	\$3,000
455A	531605	replacement filters for Bulb Recycling Machine	\$1,080
TOTAL:			\$31,405

FY 2011 Approved Maintenance Capital...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Capital
451D	542200	Commercial Front Loader Truck Program	\$158,178
451C	542200	Residential Rear Loader Truck Program	\$82,923
451D	531625	Commercial Dumpsters and Parts Program	\$0
451C	542200	Solid Waste Pickup Truck Program	\$47,496
451C	542100	Scout Truck 6 CU YD Dump Body Program	\$17,000
451C	542100	Residential Rear Loader Engine Replacement Program	\$29,902
451D	542100	Commercial Hydraulic Cylinder Program	\$16,584
455A	542100	Replacement Fork Lift	\$24,500
Maintenance Capital Subtotal:			\$376,583

FY 2011 Approved One-Time Capital...

NO FY 2011 APPROVED ONE-TIME CAPITAL

Solid Waste and Recycling Administration Program 451A

Mission Statement...

To provide management and administrative support for the solid waste fund.

Services Provided... Administrative support, customer service, logistical and materials management support.

Customers... Residents, Business owners, Solid Waste Employees

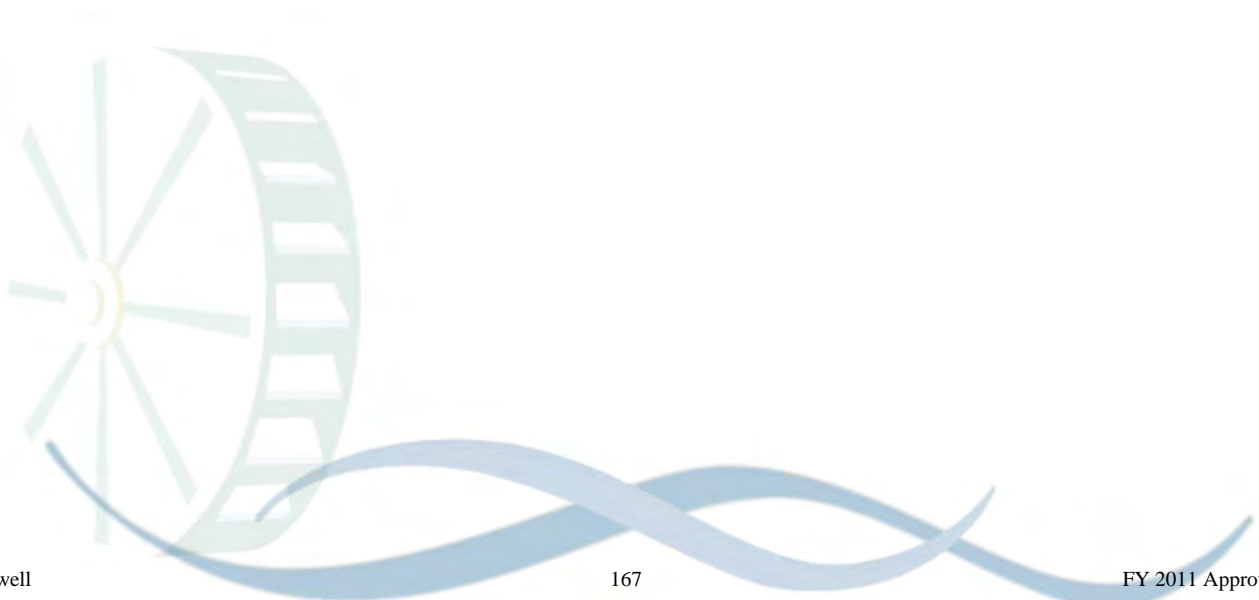
Outcome Measure...	<u>FY 2009 Actual</u>	<u>FY 2010 Estimated</u>	<u>FY 2011 Approved</u>
% of missed sanitation accounts which are resolved within 24 hours	100	100	100

What We Have Accomplished...

- Continue to manage and monitor our yard waste and recycling collections to ensure they are serviced on those scheduled routes.
- Continue to inform our City residents and business of current Solid Waste changes of services by sending out notifications in our Annual Sanitation Holiday Brochures.
- We've revised our Curbside Exemption Policy to include (Right of Entry) so that the homeowner will allow City employees, City Contractors and their equipment to enter the property to provide at House services.

What We Expect to Accomplish...

- Continue use of newspaper, website, mass mailings, and Homeowners Association blast to notify our residents of the Annual Solid Waste Holiday Brochure schedule of pickup date changes.
- Continue use of our revised Curbside Exemption for Residential Sanitation Services form which notifies the applicant of their responsibilities regarding (Right of Entry).



Solid Waste and Recycling Administration Program 451A

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
451A	511100	Regular Employees	\$295,245	\$288,000	\$288,000	\$288,000	(\$14,000)	\$274,000	\$0	\$274,000
451A	511300	Overtime	\$10,175	\$30,000	\$30,000	\$16,000	\$0	\$30,000	\$0	\$30,000
451A	512200	Social Security (FICA) Contributio	\$17,818	\$19,800	\$19,800	\$19,800	(\$900)	\$18,900	\$0	\$18,900
451A	512300	Medicare	\$4,236	\$4,700	\$4,700	\$4,700	(\$290)	\$4,410	\$0	\$4,410
451A	512400	Retirement Contributions	\$26,717	\$28,760	\$28,760	\$28,760	\$4,061	\$32,821	\$0	\$32,821
451A	512401	Deferred Compensation Con	\$1,431	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
451A	522210	Vehicle Repair	\$370	\$3,500	\$3,500	\$2,000	(\$3,000)	\$500	\$0	\$500
451A	522320	Rental Of Equipment And Vehicle	\$1,105	\$1,200	\$1,200	\$1,200	\$0	\$1,200	\$0	\$1,200
451A	523210	Communication Services	\$1,837	\$2,400	\$13,980	\$2,400	\$12,000	\$14,400	\$0	\$14,400
451A	523220	Postage	\$6	\$0	\$61	\$10	\$0	\$0	\$0	\$0
451A	523700	Education And Training	\$0	\$150	\$50	\$50	(\$150)	\$0	\$0	\$0
451A	523901	Bank Fees / Charges	\$75,976	\$84,000	\$84,000	\$84,000	(\$37,814)	\$46,186	\$0	\$46,186
451A	531105	Supplies	\$4,750	\$2,000	\$1,939	\$1,400	\$0	\$2,000	\$0	\$2,000
451A	531120	Vehicle Parts And Supplies	\$1,557	\$5,200	\$5,200	\$3,000	(\$2,200)	\$3,000	\$0	\$3,000
451A	531250	Oil	\$75	\$280	\$280	\$280	\$0	\$280	\$0	\$280
451A	531270	Gasoline/ Diesel	\$3,855	\$6,425	\$6,425	\$6,000	(\$643)	\$5,782	\$0	\$5,782
451A	531615	Computer Equipment-Operating	\$0	\$13,000	\$1,420	\$1,416	\$0	\$13,000	\$0	\$13,000
451A	531720	Uniforms	\$447	\$450	\$450	\$250	\$0	\$450	\$0	\$450
451A	551110	Indirect Costs	\$480,491	\$995,617	\$995,617	\$0	\$7,596	\$1,003,213	\$0	\$1,003,213
451A	551115	Interfund Transfer - Garage	\$177,216	\$157,497	\$157,497	\$0	\$16,309	\$173,806	\$0	\$173,806
451A	552400	Risk/Liability Contribution	\$86,927	\$73,019	\$73,019	\$0	(\$12,978)	\$60,041	\$0	\$60,041
451A	553100	Group Insurance Contribution	\$48,500	\$46,075	\$46,075	\$46,075	(\$2,200)	\$43,875	\$0	\$43,875
451A	554100	Workers Comp Contribution	\$63,195	\$63,195	\$63,195	\$0	(\$35,624)	\$27,571	\$0	\$27,571
451A		TOTAL	\$1,301,931	\$1,826,768	\$1,826,668	\$506,841	(\$69,833)	\$1,756,935	\$0	\$1,756,935

Solid Waste and Recycling Education Program 451B

Mission Statement...

To provide educational information on solid waste and recycling issues to the public.

Services Provided... Educational workshops, educational materials.

Customers... Residents, Schools, Civic Organizations

Outcome Measure...	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Ratio of Roswell schools participating in the EverGreen School program to non participating schools	11/14	12/14	12/14

What We Have Accomplished...

- The Environmental Education Specialist position was upgrade to Environmental Education Coordinator and additional responsibilities in water education/conservation were included.
- The Environmental Education Coordinator saw over 6,000 children in Roswell public and private schools in the last year.

What We Expect to Accomplish...

- Continue growth of the EverGreen School program reaching all 14 schools in Roswell.
- Expand opportunities for educating the general community by forming partnerships with other organizations.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
451B	511100	Regular Employees	\$34,382	\$34,000	\$34,000	\$34,000	(\$6,000)	\$28,000	\$0	\$28,000
451B	512200	Social Security (FICA) Contributio	\$2,095	\$2,200	\$2,200	\$2,200	(\$400)	\$1,800	\$0	\$1,800
451B	512300	Medicare	\$490	\$500	\$500	\$500	(\$90)	\$410	\$0	\$410
451B	512400	Retirement Contributions	\$3,669	\$3,950	\$3,950	\$3,950	(\$596)	\$3,354	\$0	\$3,354
451B	512401	Deferred Compensation Con	\$336	\$400	\$400	\$400	(\$120)	\$280	\$0	\$280
451B	523220	Postage	\$902	\$2,000	\$2,000	\$800	(\$500)	\$1,500	\$0	\$1,500
451B	523400	Printing And Binding	\$1,697	\$2,000	\$2,000	\$1,000	\$895	\$2,895	\$0	\$2,895
451B	523500	Travel	\$910	\$895	\$1,252	\$1,252	(\$320)	\$575	\$0	\$575
451B	523700	Education And Training	\$234	\$900	\$1,295	\$1,295	(\$375)	\$525	\$0	\$525
451B	531105	Supplies	\$5,214	\$5,900	\$5,900	\$5,900	\$2,995	\$8,895	\$0	\$8,895
451B	553100	Group Insurance Contribution	\$7,500	\$7,125	\$7,125	\$7,125	(\$1,763)	\$5,362	\$0	\$5,362
451B		TOTAL	\$57,430	\$59,870	\$60,622	\$58,422	(\$6,274)	\$53,596	\$0	\$53,596

Residential Solid Waste Collection Program 451C

Mission Statement...

To provide household garbage and large item collection services to residential property owners.

Services Provided... Standard household garbage collection, premium household garbage collection, “curbside exempt” household garbage collection for qualified applicants, large item collection.

Customers... Residential property owners

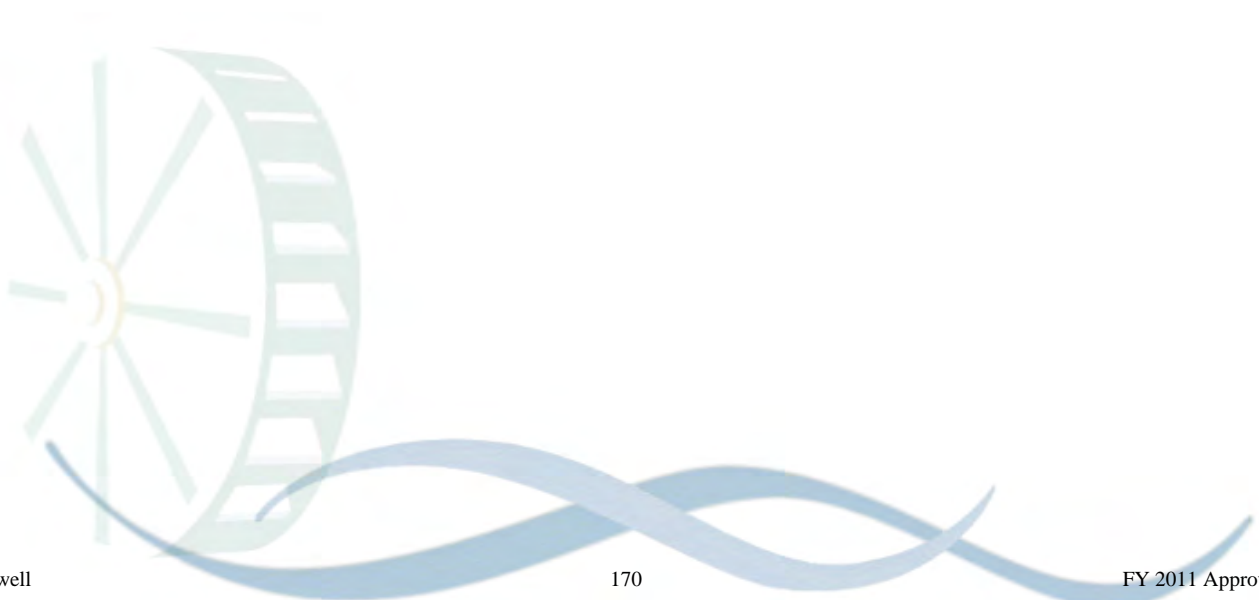
Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Total # of items collected for Special pick up/large items services quarterly	439	879	1,024

What We Have Accomplished...

- We’ve installed our (GPS) systems to our City Solid Waste Fleet both Commercial and Residential trucks to implement a more efficient service to our Solid Waste operations and routes.
- Updated our Large Item Trucks to better service our residents with their needs disposing large items (i.e. furniture, Refrigerators, Freezers etc.), and reducing maintenance costs by replacing older trucks.
- Updated our Scout Trucks Fleet to better serve our residents, small business, and updated Dump body’s sizes to reduce trips to transfer station and increase capacity. Along with reducing our maintenance cost on older trucks.

What We Expect to Accomplish...

- Ability to track the amount of Solid Waste disposed by our Residential Trucks by the new automated scale system which was provided by the new vendor at our Transfer Station.
- Continue to monitor the Solid Waste’s new (GPS) system to provide more efficient service in our Solid Waste Operations and routes.
- Continue to replace our current Solid Waste Rear Loaders trucks to ensure our residents and business routes completed with out delay.



Residential Solid Waste Collection Program 451C

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
451C	511100	Regular Employees	\$1,056,181	\$1,025,000	\$1,025,000	\$1,025,000	(\$22,000)	\$1,003,000	\$0	\$1,003,000
451C	511300	Overtime	\$43,041	\$43,207	\$43,207	\$80,000	\$0	\$43,207	\$0	\$43,207
451C	512200	Social Security (FICA) Contributio	\$68,393	\$66,300	\$66,300	\$66,300	(\$1,400)	\$64,900	\$0	\$64,900
451C	512300	Medicare	\$15,781	\$15,500	\$15,500	\$15,500	(\$320)	\$15,180	\$0	\$15,180
451C	512400	Retirement Contributions	\$98,572	\$106,110	\$106,110	\$106,110	\$14,033	\$120,143	\$0	\$120,143
451C	512401	Deferred Compensation Con	\$535	\$1,500	\$1,500	\$1,500	(\$900)	\$600	\$0	\$600
451C	522205	Repairs And Maintenance	\$0	\$1,080	\$1,080	\$800	\$0	\$1,080	\$0	\$1,080
451C	522210	Vehicle Repair	\$8,078	\$11,500	\$11,500	\$11,500	\$0	\$11,500	\$0	\$11,500
451C	523210	Communication Services	\$5,075	\$7,000	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
451C	523220	Postage	\$370	\$300	\$300	\$564	\$200	\$500	\$0	\$500
451C	523700	Education And Training	\$262	\$270	\$270	\$270	(\$270)	\$0	\$0	\$0
451C	523800	Licenses	\$29	\$66	\$66	\$66	\$74	\$140	\$0	\$140
451C	523851	Contracted Temporary Labor	\$0	\$10,000	\$10,000	\$5,000	(\$5,000)	\$5,000	\$0	\$5,000
451C	531105	Supplies	\$21,825	\$20,000	\$20,000	\$17,825	\$0	\$20,000	\$0	\$20,000
451C	531120	Vehicle Parts And Supplies	\$144,212	\$145,000	\$146,077	\$142,348	(\$5,800)	\$139,200	\$0	\$139,200
451C	531250	Oil	\$3,230	\$4,000	\$4,000	\$2,000	\$0	\$4,000	\$0	\$4,000
451C	531270	Gasoline/ Diesel	\$88,649	\$131,000	\$131,000	\$80,583	(\$13,100)	\$117,900	\$0	\$117,900
451C	531720	Uniforms	\$18,118	\$16,000	\$16,000	\$20,864	\$640	\$16,640	\$0	\$16,640
451C	542100	Machinery	\$7,700	\$45,478	\$50,278	\$45,378	(\$45,478)	\$0	\$46,902	\$46,902
451C	542200	Vehicles	\$180,526	\$250,125	\$359,646	\$182,157	(\$250,125)	\$0	\$130,419	\$130,419
451C	549999	Contra- Capital Expense Account	(\$138,109)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
451C	553100	Group Insurance Contribution	\$315,000	\$298,000	\$298,000	\$298,000	\$33,500	\$331,500	\$0	\$331,500
451C		TOTAL	\$1,937,467	\$2,197,436	\$2,312,834	\$2,108,765	(\$295,946)	\$1,901,490	\$177,321	\$2,078,811

Commercial Solid Waste Collection Program 451D

Mission Statement...

To provide garbage collection services to commercial establishments.

Services Provided... Dumpster service collection, small commercial (can) garbage collection.

Customers... Businesses and Commercial Establishments, Multi-Family Residential Establishments, City-owned facilities, Churches

Outcome Measure...

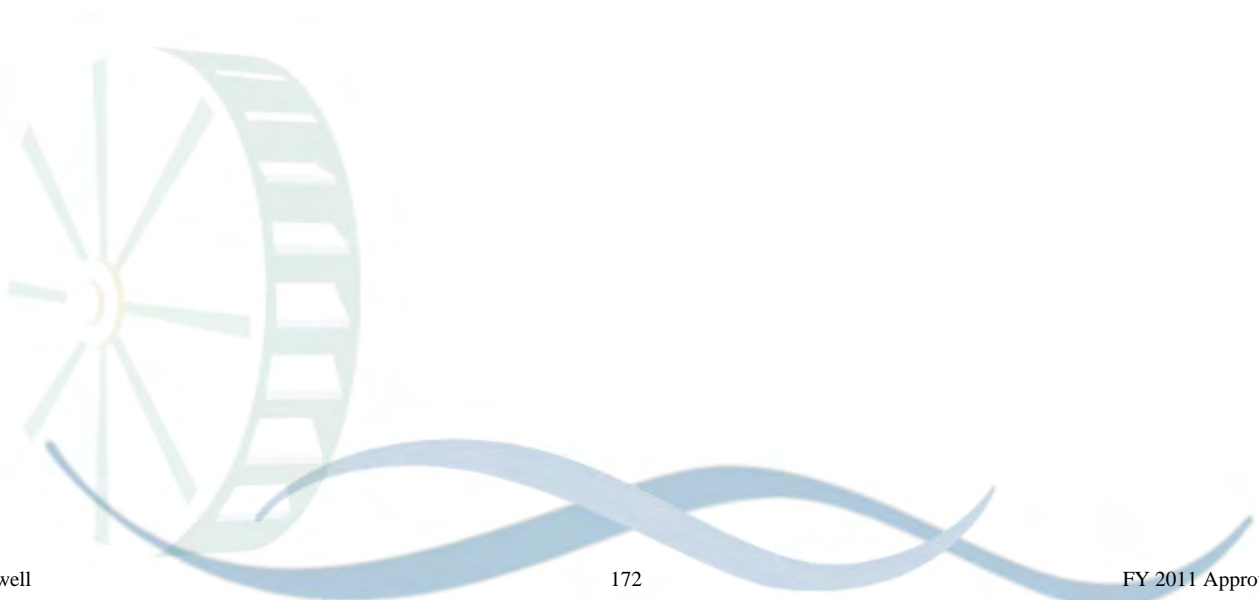
	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Number of dumpsters in service	988	1,014	1,068

What We Have Accomplished...

- We've installed our (GPS) systems to our City Solid Waste Fleet both Commercial and Residential trucks to implement a more efficient service to our Solid Waste operations and routes.
- We've replaced (1) Commercial Front Loader.
- Provided efficient and high quality service to our commercial business accounts.

What We Expect to Accomplish...

- Ability to track the amount of Solid Waste disposed by our Commercial Trucks by the new automated scale system which was provided by the new vendor at our Transfer Station
- Continue to monitor the Solid Waste's new (GPS) system to provide more efficient service in our Solid Waste Operations and routes.
- Continue reporting commercial dumpster sites with code violations that prohibits our trucks from servicing those locations and resolving them within 2 weeks.



Commercial Solid Waste Collection Program 451D

Program Budget...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
451D	511100	Regular Employees	\$372,922	\$358,000	\$358,000	\$358,000	(\$1,000)	\$357,000	\$0	\$357,000
451D	511300	Overtime	\$37,501	\$31,462	\$31,462	\$60,500	\$0	\$31,462	\$0	\$31,462
451D	512200	Social Security (FICA) Contributio	\$24,989	\$24,200	\$24,200	\$24,200	(\$100)	\$24,100	\$0	\$24,100
451D	512300	Medicare	\$6,058	\$5,700	\$5,700	\$5,700	(\$60)	\$5,640	\$0	\$5,640
451D	512400	Retirement Contributions	\$33,331	\$35,880	\$35,880	\$35,880	\$6,883	\$42,763	\$0	\$42,763
451D	512401	Deferred Compensation Con	\$460	\$700	\$700	\$425	\$0	\$700	\$0	\$700
451D	522210	Vehicle Repair	\$1,112	\$4,000	\$4,000	\$439	\$0	\$4,000	\$0	\$4,000
451D	523210	Communication Services	\$2,316	\$3,000	\$3,000	\$1,861	\$0	\$3,000	\$0	\$3,000
451D	523220	Postage	\$2	\$0	\$0	\$0	\$0	\$0	\$0	\$0
451D	523700	Education And Training	\$200	\$200	\$200	\$200	(\$200)	\$0	\$0	\$0
451D	523800	Licenses	\$28	\$0	\$0	\$0	\$0	\$0	\$0	\$0
451D	531105	Supplies	\$4,455	\$4,000	\$4,000	\$3,225	\$0	\$4,000	\$0	\$4,000
451D	531120	Vehicle Parts And Supplies	\$128,450	\$125,000	\$126,035	\$73,107	\$0	\$125,000	\$0	\$125,000
451D	531250	Oil	\$3,279	\$5,000	\$5,000	\$3,000	\$0	\$5,000	\$0	\$5,000
451D	531270	Gasoline/ Diesel	\$69,663	\$100,476	\$100,476	\$58,324	(\$10,048)	\$90,428	\$0	\$90,428
451D	531605	Machinery And Equipment-Opera	\$1,725	\$16,584	\$16,584	\$0	(\$16,584)	\$0	\$0	\$0
451D	531625	Dumpster - Equipment Op	\$101,361	\$78,714	\$86,268	\$86,210	(\$7,841)	\$70,873	\$0	\$70,873
451D	531720	Uniforms	\$2,838	\$4,284	\$4,284	\$2,531	\$171	\$4,455	\$0	\$4,455
451D	542100	Machinery	\$0	\$0	\$0	\$0	\$0	\$0	\$16,584	\$16,584
451D	542200	Vehicles	\$224,192	\$256,924	\$256,924	\$199,713	(\$256,924)	\$0	\$158,178	\$158,178
451D	549999	Contra- Capital Expense Account	(\$326,785)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
451D	553100	Group Insurance Contribution	\$80,000	\$76,000	\$76,000	\$76,000	\$2,000	\$78,000	\$0	\$78,000
451D	561001	Building- Depreciation	\$2,419	\$0	\$0	\$0	\$0	\$0	\$0	\$0
451D	561003	Site Improvement- Depreciation	\$727	\$0	\$0	\$0	\$0	\$0	\$0	\$0
451D	561004	Machinery & Equipment- Depreci	\$2,661	\$0	\$0	\$0	\$0	\$0	\$0	\$0
451D	561005	Vehicles-depreciation	\$202,618	\$0	\$0	\$0	\$0	\$0	\$0	\$0
451D		TOTAL	\$976,522	\$1,130,124	\$1,138,713	\$989,315	(\$283,703)	\$846,421	\$174,762	\$1,021,183

Yard Waste and Recycling Collection Program 451E

Mission Statement...

To oversee the contracted service to collect the residential property owners' curbside yard waste and recycling.

Services Provided... Weekly yard waste and recycling collection and disposal, storm debris collection and disposal.

Customers... Residential property owners

Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
% of residential households participating in the curbside program	85%	87%	90%

What We Have Accomplished...

- Continued to manage and monitor Community Waste Services Contract for a high level of service to our residents.
- Through the CWS's contract, additional pick up services of residents' higher than normal yard waste was successfully handled following the storms in September and October 2009.

What We Expect to Accomplish...

- City of Roswell and CWS will continue to review and evaluate the recycling needs of the community in order to provide an enhanced recycling program.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10		FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
				FY 10 Approved Budget	Amended Budget as of June 13, 2010					
451E	521400	Contract Services	\$2,434,280	\$2,635,852	\$2,635,852	\$2,635,852	\$0	\$2,635,852	\$0	\$2,635,852
451E		TOTAL	\$2,434,280	\$2,635,852	\$2,635,852	\$2,635,852	\$0	\$2,635,852	\$0	\$2,635,852

Solid Waste Disposal Program 451F

Mission Statement...

To oversee the City's transfer station and ensure the proper disposal of the solid waste collected in the community.

Services Provided... Solid waste disposal, large item disposal.

Customers... All Solid Waste service customers

Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Annual cost for the disposal of solid waste	\$1,446,641	\$1,478,386	\$1,507,954

What We Have Accomplished...

- We switched vendors to operate the City's Transfer Station from Republic to CWS. Which will maintain the City Transfer Station, and items added to facility were new floor, and scales to weigh all trucks disposing solid waste.
- The new vendor operating the Transfer Station has setup a computer based scale system which was setup in the Solid Waste office to monitor all trucks coming into facility and this notifies Solid Waste office as to when truck are being weighed and creates reports of all trips, tons, and costs of disposal for the City Solid Waste trucks.
- Held 2 Bulky Trash Amnesty Days partnering with several of our sister cities.
- Held the 2nd Household Hazardous Waste collection event.

What We Expect to Accomplish...

- The new scale system at our Transfer Station will provide us the ability to determine the amount of Solid Waste the Commercial and Residential trucks remove from our City and provide areas where Solid Waste reduction can be obtained.
- Continue with the Bulky Trash Amnesty Day program
- Continue with the Household Hazardous Waste program.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
451F	522110	Disposal	\$1,460,500	\$1,743,760	\$1,745,638	\$1,745,638	(\$133,260)	\$1,610,500	\$0	\$1,610,500
451F	541200	Site Improvements	\$0	\$0	\$99,333	\$99,333	\$0	\$0	\$0	\$0
451F		TOTAL	\$1,460,500	\$1,743,760	\$1,844,971	\$1,844,971	(\$133,260)	\$1,610,500	\$0	\$1,610,500

Recycling Program 455A

Mission Statement...

To provide the community with a variety of recycling opportunities

Services Provided... Public recycling center operation, public school recycling collection and disposal, city facility recycling collection and disposal.

Customers... Residential property owners, City-owned facilities, Roswell area schools, persons wanting to recycle, civic organizations

Outcome Measure...	<u>FY 2009 Actual</u>	<u>FY 2010 Estimated</u>	<u>FY 2011 Approved</u>
Number of events utilizing Away From Home Recycling Trailer	12	10	14

What We Have Accomplished...

- Implemented a waste vegetable oil acceptance program at a minimal cost which is generating revenue and avoiding disposal costs.
- Storm water study completed for the Recycling Center.
- Partnered with 15 public and private schools in Roswell to pick up recyclables.

What We Expect to Accomplish...

- Complete the construction phase of the storm water study.
- Continue to pick up recyclables at Roswell schools and City buildings.
- Continue to provide the best customer service possible.



Recycling Program 455A

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
455A	511100	Regular Employees	\$197,577	\$200,000	\$200,000	\$200,000	\$15,000	\$215,000	\$0	\$215,000
455A	511200	Temporary Employees	\$1,370	\$0	\$0	\$0	\$0	\$0	\$0	\$0
455A	511300	Overtime	\$0	\$1,600	\$1,600	\$1,600	\$0	\$1,600	\$0	\$1,600
455A	512200	Social Security (FICA) Contributio	\$11,804	\$12,500	\$12,500	\$12,500	\$1,000	\$13,500	\$0	\$13,500
455A	512300	Medicare	\$2,761	\$3,000	\$3,000	\$3,000	\$150	\$3,150	\$0	\$3,150
455A	512400	Retirement Contributions	\$21,882	\$23,555	\$23,555	\$23,555	\$2,198	\$25,753	\$0	\$25,753
455A	512401	Deferred Compensation Con	\$856	\$900	\$900	\$900	\$0	\$900	\$0	\$900
455A	521400	Contract Services	\$285	\$450	\$3,211	\$3,211	\$430	\$880	\$0	\$880
455A	522110	Disposal	\$19,189	\$21,200	\$21,200	\$21,200	\$0	\$21,200	\$3,000	\$24,200
455A	522130	Custodial	\$2,067	\$2,160	\$2,160	\$2,160	(\$360)	\$1,800	\$0	\$1,800
455A	522140	Repairs And Maintenance - Grou	\$3,000	\$8,480	\$8,480	\$8,480	(\$5,000)	\$3,480	\$0	\$3,480
455A	522205	Repairs And Maintenance	\$1,277	\$4,450	\$4,450	\$4,450	\$0	\$4,450	\$0	\$4,450
455A	522210	Vehicle Repair	\$1,582	\$4,000	\$4,000	\$4,000	\$0	\$4,000	\$0	\$4,000
455A	522320	Rental Of Equipment And Vehicle	\$1,932	\$1,900	\$1,900	\$1,900	\$0	\$1,900	\$0	\$1,900
455A	523210	Communication Services	\$503	\$600	\$600	\$500	\$0	\$600	\$0	\$600
455A	523220	Postage	\$56	\$25	\$25	\$25	\$0	\$25	\$0	\$25
455A	523300	Advertising	\$0	\$500	\$500	\$500	\$0	\$500	\$0	\$500
455A	523500	Travel	\$1,815	\$650	\$650	\$650	\$0	\$650	\$0	\$650
455A	523600	Dues And Fees	\$225	\$225	\$225	\$225	\$0	\$225	\$0	\$225
455A	523700	Education And Training	\$535	\$1,885	\$1,885	\$1,885	(\$450)	\$1,435	\$0	\$1,435
455A	523851	Contracted Temporary Labor	\$4,186	\$0	\$0	\$0	\$0	\$0	\$0	\$0
455A	523902	Sanitation Services	\$1,848	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
455A	531105	Supplies	\$10,518	\$12,260	\$14,887	\$14,887	\$0	\$12,260	\$20,000	\$32,260
455A	531120	Vehicle Parts And Supplies	\$2,373	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
455A	531210	Water / Sewerage	\$798	\$900	\$900	\$900	\$90	\$990	\$0	\$990
455A	531220	Natural Gas	\$2,187	\$3,205	\$3,205	\$3,205	(\$2,205)	\$1,000	\$0	\$1,000
455A	531230	Electricity	\$4,945	\$7,000	\$7,000	\$7,000	\$0	\$7,000	\$375	\$7,375
455A	531240	Bottled Gas	\$2,318	\$2,750	\$2,750	\$2,750	\$0	\$2,750	\$0	\$2,750
455A	531250	Oil	\$234	\$188	\$188	\$188	\$0	\$188	\$0	\$188
455A	531270	Gasoline/ Diesel	\$3,274	\$4,750	\$4,750	\$4,750	\$0	\$4,750	\$0	\$4,750
455A	531310	Hospitality And Events	\$97	\$0	\$0	\$0	\$0	\$0	\$0	\$0
455A	531605	Machinery And Equipment-Opera	\$22,094	\$7,700	\$7,700	\$7,700	\$0	\$7,700	\$8,030	\$15,730
455A	531720	Uniforms	\$2,208	\$3,325	\$3,325	\$3,325	(\$500)	\$2,825	\$0	\$2,825
455A	541200	Site Improvements	\$19,100	\$0	\$92,900	\$0	\$0	\$0	\$0	\$0
455A	541300	Buildings	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$0
455A	542100	Machinery	\$0	\$60,000	\$60,000	\$60,000	(\$60,000)	\$0	\$24,500	\$24,500
455A	542200	Vehicles	\$33,377	\$0	\$0	\$0	\$0	\$0	\$0	\$0
455A	553100	Group Insurance Contribution	\$59,662	\$57,000	\$57,000	\$57,000	\$3,938	\$60,938	\$0	\$60,938
455A		TOTAL	\$437,933	\$454,158	\$565,446	\$459,446	(\$45,709)	\$408,449	\$55,905	\$464,354



Environmental/ Public Works Department Water Fund

Mission Statement...

To produce and distribute the highest quality drinking water to our customers.

Who We Are...

The Water Fund is an enterprise fund that provides water service to a portion of the city. There are approximately 5,400 City Water customers; the remaining customers are serviced by Fulton County. The City maintains 151 miles of water mains and operates a Water Plant that produces 1.2 million gallons per day. The City also purchases water from Fulton County to supplement what is produced at the Water Plant in order to service our customers.

Environmental/Public Works Department Water Fund – Fund 505

What We Have Accomplished...

During FY 2010 the Water Fund accomplishments supported City Strategic Goal II.-Sustain and Protect the City's Resources and City Strategic Goal III.-Emphasize a Responsive Delivery of Quality Services.

- Continue groundwater supply study and drilled 3 groundwater test wells.
- Maintained 100% of satisfactory drinking water quality tests.
- Made critical equipment replacement to aging water plant; chemical feeder, clear well level measuring device, sludge removal system, dredging of raw water intake, filter media and flocculator baffles
- Continued to progress on groundwater supply system project to supplement surface supply.
- Replaced 500 meters in the water system that is over 15 years old.
- Continued programs that will reduce unaccounted for water loss.

What We Expect to Accomplish...

The Water Fund objectives for FY 2011 will support City Strategic Goal II.-Sustain and Protect the City's Resources and City Strategic Goal III.-Emphasize a Responsive Delivery of Quality Services.

- Convert one ground water test well into full production drinking water well.
- Make critical equipment replacements to water plant; control systems, pneumatic actuator valves, air compressor system, laboratory equipment, and chemical feeder.
- Submit 3.0 MGD water withdrawal permit to State EPD
- Begin design feasibility study for increasing water plant withdrawal permit from 1.2 MDG to 3.0 MGD.
- Replace 500 water meters that are over 15 years old
- Continue programs that will reduce unaccounted for water loss.

Environmental/Public Works Department Water Fund – Fund 505

Opportunities...

The City Of Roswell has the opportunity to be a leader in water supply and water conservation. The Groundwater Exploration Program is beginning Phase IV and will be performing tests to determine the sustainability of the test wells drilled this past year. We also have the opportunity to fully comply with the Metropolitan North Georgia Water Planning District (MNGWPD) Plans and regulatory permits.

Challenges...

FY11 will be a financially challenging year as we face uncertain economic times. The Water Fund will need to have a comprehensive look at the water supply availability and future sources, as well as reviewing the rate structure. Master Planning has begun that will interface the surface and groundwater supplies, the increased permit and plant expansion opportunities.



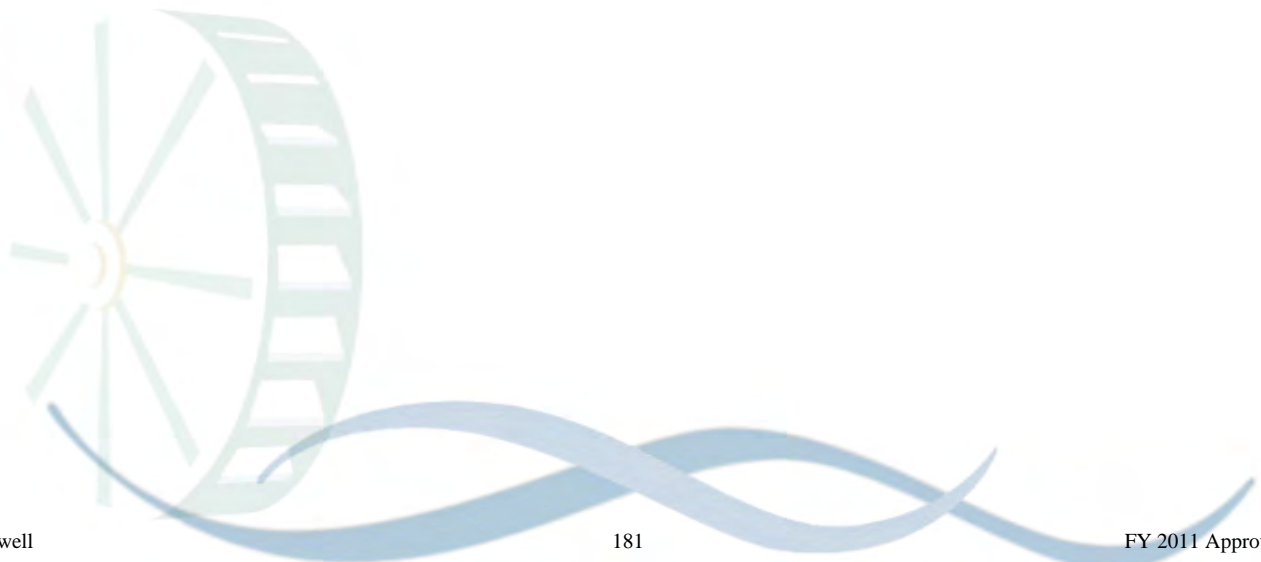
Environmental/Public Works Department Water Fund – Fund 505

Fund Balance Estimated at the End of FY 2010

\$1,962,723

Revenues by Account...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
323120	BLDNG & INSPECT FEES	\$1,890	\$1,515	\$766	\$1,000	\$650	(\$250)	\$750
341400	PRINTING AND DUP FEES	\$175	\$400	\$0	\$0	\$0	\$0	\$0
341905	OTHER/MISC. FEES	\$1,698	\$626	\$4,472	\$0	\$150	\$0	\$0
344210	WATER CHARGES	\$2,892,229	\$2,950,195	\$2,894,440	\$2,800,000	\$2,800,000	\$200,000	\$3,000,000
344215	RECONNECT FEES	\$11,098	\$7,300	\$541	\$2,000	\$500	(\$2,000)	\$0
344216	METER FEES	\$82,456	\$34,624	\$14,053	\$15,000	\$6,000	\$0	\$15,000
344217	WATER SERVICE STOP FEES	\$10,650	\$32,767	\$39,632	\$20,000	\$30,000	\$10,000	\$30,000
344255	SEWERAGE CHARGES	\$333,722	\$154,981	\$290,319	\$250,000	\$200,000	\$25,000	\$275,000
344302	UTILITY BILL PENALTIES	(\$524)	\$0	(\$82)	\$0	\$32,041	\$0	\$0
349300	BAD CHECK FEES	\$360	\$640	\$3,412	\$250	\$3,000	(\$250)	\$0
361000	INTEREST REVENUES	\$98,741	\$95,401	\$71,057	\$20,000	\$20,000	\$5,000	\$25,000
361010	UNREALIZED INVEST GAINS	(\$310)	\$16,320	\$12,930	\$0	(\$1,350)	\$0	\$0
383100	REIMBURSEMENT FROM INSURA	\$0	\$667	\$8,887	\$0	\$0	\$0	\$0
389205	SALE FA PROPERTY	\$0	\$28,724	\$0	\$0	\$0	\$0	\$0
391201	OPERATING TRANS IN - FUND	\$1,472	\$0	\$0	\$0	\$0	\$0	\$0
391251	CAPITAL CONTRIBUTION	\$541,397	\$107,486	\$162,040	\$0	\$0	\$0	\$0
392100	SALE OF ASSETS	\$20,323	\$0	\$15,952	\$0	\$0	\$0	\$0
392200	GAIN ON PROPERTY SALE	(\$5,504)	\$4,213	\$0	\$0	\$0	\$0	\$0
393000	PROCEEDS - LONG-TERM LIABILITY	\$0	\$0	\$0	\$0	\$1,100,180	\$0	\$0
WATER AND SEWER FUND Total		\$3,989,873	\$3,435,859	\$3,518,419	\$3,108,250	\$4,191,171	\$237,500	\$3,345,750



Environmental/Public Works Department

Water Fund – Fund 505

Expenditures by Account...

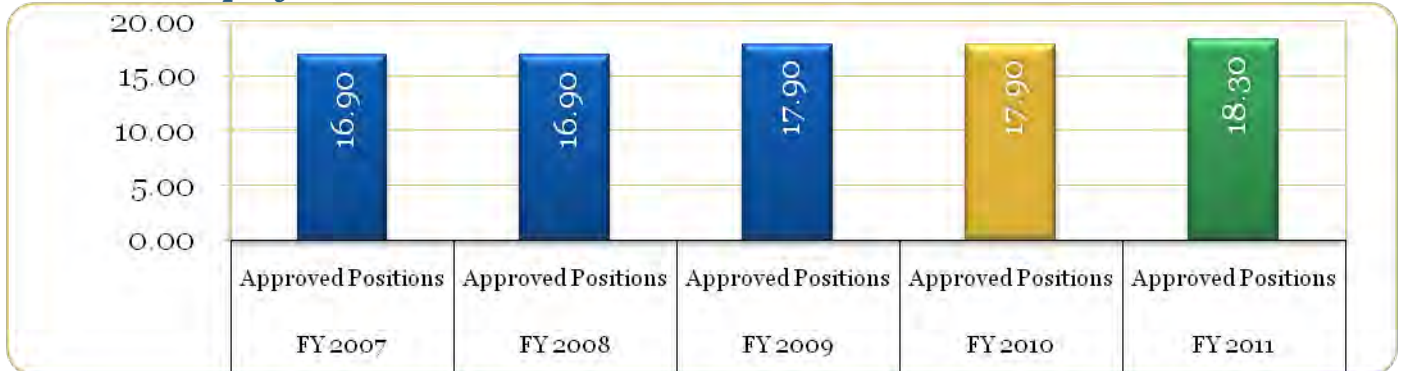
Acct #	Account Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from	FY 2011	FY 11	FY 11
			Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent	FY 10 Approved to FY 11 Approved Base	Approved Base	Approved Changes	Approved Budget
511100	Regular Employees	\$754,671	\$822,000	\$814,000	\$819,000	\$21,000	\$843,000	\$0	\$843,000
511300	Overtime	\$25,734	\$18,000	\$24,486	\$18,000	\$3,500	\$21,500	\$0	\$21,500
512200	Social Security (FICA) Contributor	\$48,160	\$39,900	\$52,045	\$52,045	\$13,900	\$53,800	\$0	\$53,800
512300	Medicare	\$11,333	\$9,300	\$12,200	\$12,200	\$3,260	\$12,560	\$0	\$12,560
512400	Retirement Contributions	\$80,084	\$86,208	\$86,208	\$86,208	\$14,770	\$100,978	\$0	\$100,978
512401	Deferred Compensation Con	\$1,852	\$4,000	\$4,000	\$4,000	(\$1,600)	\$2,400	\$0	\$2,400
Salaries and Benefits Total		\$921,834	\$979,408	\$992,939	\$991,453	\$54,830	\$1,034,238	\$0	\$1,034,238
521201	Professional Services	\$342	\$5,000	\$5,000	\$4,462	\$0	\$5,000	\$0	\$5,000
521300	Technical Services	\$11,092	\$25,000	\$26,567	\$25,000	\$4,750	\$29,750	\$0	\$29,750
521400	Contract Services	\$51,198	\$67,000	\$156,925	\$152,000	\$500	\$67,500	\$18,000	\$85,500
522110	Disposal	\$0	\$1,000	\$2,000	\$2,000	\$0	\$1,000	\$0	\$1,000
522130	Custodial	\$3,726	\$750	\$1,590	\$1,590	\$1,250	\$2,000	\$0	\$2,000
522140	Repairs And Maintenance - Ground	\$5,787	\$7,100	\$7,015	\$7,100	\$1,900	\$9,000	\$1,800	\$10,800
522205	Repairs And Maintenance	\$33,513	\$85,000	\$64,804	\$62,371	(\$21,000)	\$64,000	\$0	\$64,000
522210	Vehicle Repair	\$249	\$2,750	\$2,750	\$2,750	(\$1,000)	\$1,750	\$0	\$1,750
523210	Communication Services	\$2,770	\$5,250	\$5,250	\$5,250	(\$1,500)	\$3,750	\$0	\$3,750
523220	Postage	\$429	\$300	\$1,933	\$1,808	\$150	\$450	\$0	\$450
523300	Advertising	\$0	\$2,500	\$2,500	\$2,500	(\$1,000)	\$1,500	\$0	\$1,500
523400	Printing And Binding	\$1,782	\$3,000	\$2,500	\$2,000	\$0	\$3,000	\$0	\$3,000
523500	Travel	\$1,541	\$5,640	\$5,813	\$6,390	\$902	\$6,542	\$0	\$6,542
523600	Dues And Fees	\$4,814	\$5,100	\$7,170	\$5,600	\$0	\$5,100	\$0	\$5,100
523700	Education And Training	\$2,513	\$6,565	\$6,050	\$6,475	(\$5)	\$6,560	\$0	\$6,560
523800	Licenses	\$426	\$1,880	\$930	\$930	\$150	\$2,030	\$0	\$2,030
523901	Bank Fees / Charges	\$15,455	\$0	\$15,000	\$15,000	\$9,843	\$9,843	\$0	\$9,843
523902	Sanitation Services	\$2,736	\$3,000	\$3,000	\$3,000	\$0	\$3,000	\$0	\$3,000
531105	Supplies	\$88,511	\$103,500	\$107,710	\$106,300	\$4,500	\$108,000	\$0	\$108,000
531120	Vehicle Parts And Supplies	\$9,773	\$5,200	\$5,200	\$5,200	\$8,000	\$13,200	\$8,000	\$21,200
531140	Water Line/Meter Maint Supplies	\$224,252	\$239,071	\$220,501	\$215,000	(\$53,618)	\$185,453	\$0	\$185,453
531210	Water / Sewerage	\$439,357	\$756,000	\$748,955	\$748,955	(\$56,000)	\$700,000	\$0	\$700,000
531220	Natural Gas	\$13,017	\$5,250	\$9,350	\$5,250	\$0	\$5,250	\$0	\$5,250
531230	Electricity	\$72,643	\$62,000	\$70,313	\$62,000	\$3,000	\$65,000	\$0	\$65,000
531250	Oil	\$758	\$250	\$550	\$575	\$0	\$250	\$0	\$250
531270	Gasoline/diesel	\$18,687	\$17,000	\$16,769	\$17,891	\$2,000	\$19,000	\$0	\$19,000
531310	Hospitality And Events	\$79	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531400	Books And Periodicals	\$75	\$600	\$400	\$600	\$0	\$600	\$0	\$600
531605	Machinery And Equipment-operati	\$20,841	\$19,600	\$23,400	\$19,600	\$2,000	\$21,600	\$0	\$21,600
531615	Computer Equipment-operating	\$11,474	\$5,200	\$6,000	\$6,000	\$5,500	\$10,700	\$5,000	\$15,700
531620	Communication Equipment-operat	\$0	\$400	\$400	\$400	\$0	\$400	\$0	\$400
531720	Uniforms	\$4,539	\$5,500	\$5,000	\$5,000	(\$540)	\$4,960	\$0	\$4,960
Operating Total		\$1,042,378	\$1,446,406	\$1,531,345	\$1,498,997	(\$90,218)	\$1,356,188	\$32,800	\$1,388,988
541200	Site Improvements	\$131,415	\$481,000	\$513,585	\$513,585	(\$481,000)	\$0	\$200,000	\$200,000
541300	Buildings	\$10,605	\$26,000	\$281,175	\$21,075	(\$26,000)	\$0	\$125,000	\$125,000
541420	Water Lines	\$758,753	\$631,120	\$1,901,840	\$1,774,167	(\$631,120)	\$0	\$141,600	\$141,600
542100	Machinery	\$125,396	\$152,500	\$319,451	\$319,451	(\$152,500)	\$0	\$17,500	\$17,500
542200	Vehicles	\$19,402	\$70,000	\$70,000	\$70,000	(\$70,000)	\$0	\$60,000	\$60,000
549999	Contra- Capital Expense Account	(\$1,045,571)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
551110	Indirect Costs	\$150,683	\$303,906	\$303,906	\$0	(\$39,979)	\$263,927	\$0	\$263,927
551115	Interfund Transfer - Garage	\$9,470	\$5,735	\$5,735	\$5,735	\$319	\$6,054	\$0	\$6,054
552400	Risk/liability Contribution	\$33,693	\$28,302	\$28,302	\$0	(\$5,030)	\$23,272	\$0	\$23,272
553100	Group Insurance Contribution	\$163,662	\$156,000	\$156,000	\$156,000	\$22,425	\$178,425	\$0	\$178,425
554100	Workers Comp Contribution	\$23,781	\$23,781	\$23,781	\$0	(\$13,406)	\$10,375	\$0	\$10,375
561001	Building- Depreciation	\$5,092	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561002	Infrastructure- Depreciation	\$231,993	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561003	Site Improvement- Depreciation	\$16,642	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561004	Machinery & Equipment- Depreciat	\$49,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561005	Vehicles-depreciation	\$20,619	\$0	\$0	\$0	\$0	\$0	\$0	\$0
573100	Low Flow Rebate	\$10,010	\$15,000	\$14,724	\$0	(\$5,000)	\$10,000	\$0	\$10,000
582100	Interest - Long Term Debt	\$0	\$0	\$33,000	\$0	\$0	\$0	\$0	\$0
Transfers, Capital, Other Total		\$715,295	\$1,893,344	\$3,651,498	\$2,860,013	(\$1,401,291)	\$492,053	\$544,100	\$1,036,153
Fund Total		\$2,679,506	\$4,319,158	\$6,175,782	\$5,350,463	(\$1,436,679)	\$2,882,479	\$576,900	\$3,459,379

Fund Balance Estimated at the End of FY 2011

\$1,849,094

Environmental/Public Works Department Water Fund – Fund 505

Full-Time Employees...



FY 2011 Approved Cost of Doing Business Increases...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Operating
440C	531615	Laptop for Utility Locates and Leak Detection Analysis	\$5,000
440C	521400	Boring new services to replace blue poly services	\$10,000
440C	531120	LED Emergency Lights for Ford Ranger- On Call Vehicle	\$4,000
440C	531120	LED Emergency Lights for Ford Ranger- Field Services Rep Vehicle	\$4,000
440C	521400	Fire Flow Analysis	\$8,000
440C	522140	Bay Door Opener (split 50/50 between 440C and 4320)	\$1,800
TOTAL:			\$32,800

FY 2011 Approved Maintenance Capital...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Capital
440C	542200	Vehicle Replacement Program- Replace F-350 Service Truck	\$60,000
TOTAL:			\$60,000

Environmental/Public Works Department Water Fund – Fund 505

FY 2011 Approved One-Time Capital...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Capital
440C	541420	Replace 4" AC water line on Nancy Trail with new 8" DI water line	\$141,600
440B	541200	Phase IV Ground Exploration - Water Supply Options/Dev Prog (Phase 4 of 6 converting test wells into production wells)	\$200,000
440B	542100	Replace Water Plant Air Compressor System	\$9,000
440B	542100	Replace Laboratory Equipment (fume hood & laboratory grade water system)	\$8,500
440B	541300	Pre-Design/ Evaluation of New 3.0 MGD Water Plant, Intake & Raw Water Storage	\$125,000
TOTAL:			\$484,100

FY 2011 Approved Re-Programming Requests...

Project	FY 2010 Current Available	Approved re-programming	FY 2011 Approved
440C 541420 North Coleman Waterline replacement	\$123,765.46	(\$92,606.54)	\$31,158.92
440C 541420 Fowler Avenue Waterline replacement	\$100,230.50	(\$100,230.50)	\$0.00
440B 542100 Replace Sedimentation Weirs/Baffle System	\$51.40	(\$51.40)	\$0.00
440B 541300 Water Plant Window replacement	\$21,074.88	(\$21,074.88)	\$0.00
440B 542100 Water Plant Clearwell Instrument replacement	\$2,700.00	(\$2,700.00)	\$0.00
440C 541420 Cedar Creek Ct Waterline Replacement	\$7,419.84	(\$7,419.84)	\$0.00
440C 542100 Vacuum Excavator and Valve Exerciser/GPS	\$1,366.80	(\$1,366.80)	\$0.00
440C 542200 F-350 Water service Truck replacement	\$598.30	(\$598.30)	\$0.00
440B 542100 KMNO4 Chemical Feeder replacement	\$6,400.00	\$17,600.00	\$24,000.00
440C 541420 Replace 4" AC Water Line on Melody Lane with new 8" DI Water Line	\$0.00	\$228,000.00	\$228,000.00
	\$263,607.18	\$19,551.74	\$283,158.92

Water Administration Program 440A

Mission Statement...

To provide management and administrative support for the water fund.

Services Provided... Administrative support, customer service, logistical and materials management support, information systems support, system planning.

Customers... Water Service Customers, Elected Officials, Water Division employees

Outcome Measure...

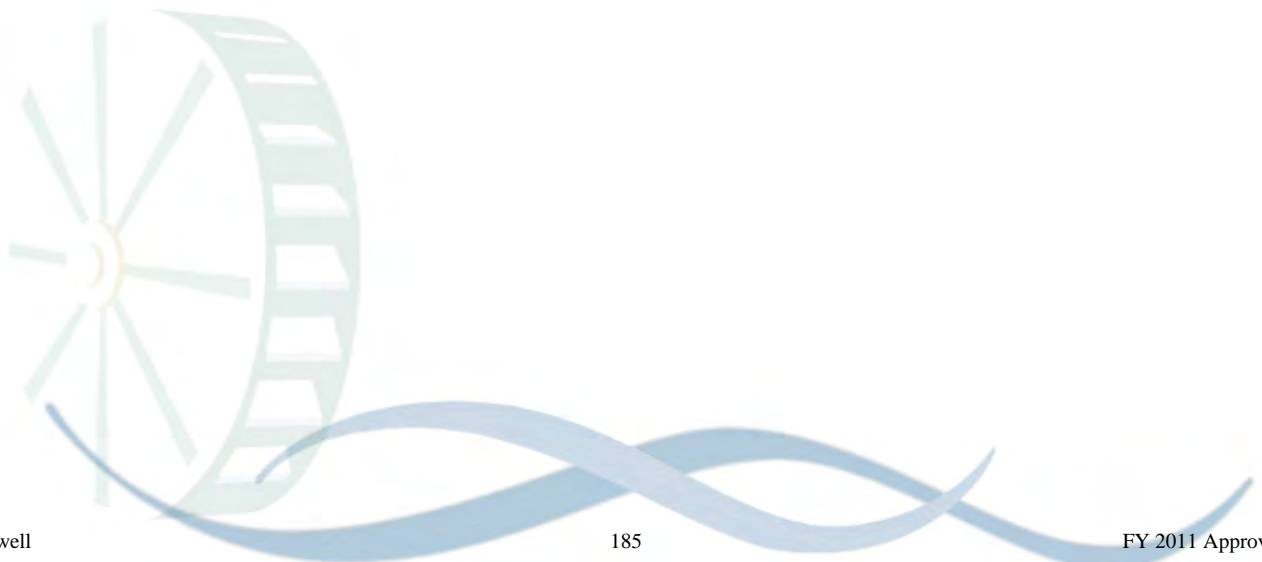
	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Locate & GPS valve locations	0%	26%	80%

What We Have Accomplished...

- Initiate Flush Valve Program and install 5 valves and analyzed benefit to the system's water quality.
- Replace Fowler Avenue, Elaine Drive, Warsaw Road, and Cedar Creek Court Water mains.
- Installed new water main on Swaybranch Drive to loop system.
- Replace 500 water meters that are 15 years or older.
- Drilled 2 Ground water wells and ran pump tests.
- Provided 100 Toilet Rebates as part of Water Conservation Program.
- Created Water Conservation Plan outlining water conservation programs.
- Created a water customer newsletter and distributed as an insert in water bills.

What We Expect to Accomplish...

- Replace Melody Lane and Nancy Trail Water mains.
- Replace 500 water meters that are over 15 years old
- Begin GPS'ing valves in water system to include in the GIS system
- Complete conversion of wells to production wells.
- Continue Ground Water Exploration Study



Water Administration Program 440A

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
440A	511100	Regular Employees	\$64,743	\$65,000	\$62,000	\$62,000	\$31,000	\$96,000	\$0	\$96,000
440A	512200	Social Security (FICA) Contributio	\$3,701	(\$8,300)	\$3,845	\$3,845	\$14,300	\$6,000	\$0	\$6,000
440A	512300	Medicare	\$935	(\$2,000)	\$900	\$900	\$3,400	\$1,400	\$0	\$1,400
440A	512400	Retirement Contributions	\$11,937	\$12,850	\$12,850	\$12,850	(\$1,351)	\$11,499	\$0	\$11,499
440A	512401	Deferred Compensation Con	\$586	\$800	\$800	\$800	\$0	\$800	\$0	\$800
440A	522205	Repairs And Maintenance	\$133	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$20,000
440A	523901	Bank Fees / Charges	\$15,455	\$0	\$15,000	\$15,000	\$9,843	\$9,843	\$0	\$9,843
440A	531105	Supplies	\$0	\$0	\$316	\$0	\$5,000	\$5,000	\$0	\$5,000
440A	531615	Computer Equipment-Operating	\$4,667	\$3,000	\$3,000	\$3,000	\$0	\$3,000	\$0	\$3,000
440A	541300	Buildings	\$5,341	\$0	\$260,100	\$0	\$0	\$0	\$0	\$0
440A	542100	Machinery	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440A	549999	Contra- Capital Expense Account	(\$22,367)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440A	551110	Indirect Costs	\$150,683	\$303,906	\$303,906	\$0	(\$39,979)	\$263,927	\$0	\$263,927
440A	551115	Interfund Transfer - Garage	\$9,470	\$5,735	\$5,735	\$5,735	\$319	\$6,054	\$0	\$6,054
440A	552400	Risk/Liability Contribution	\$33,693	\$28,302	\$28,302	\$0	(\$5,030)	\$23,272	\$0	\$23,272
440A	553100	Group Insurance Contribution	\$9,000	\$9,500	\$9,500	\$9,500	\$3,175	\$12,675	\$0	\$12,675
440A	554100	Workers Comp Contribution	\$23,781	\$23,781	\$23,781	\$0	(\$13,406)	\$10,375	\$0	\$10,375
440A	561001	Building- Depreciation	\$5,092	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440A	561002	Infrastructure- Depreciation	\$231,993	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440A	561003	Site Improvement- Depreciation	\$16,642	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440A	561004	Machinery & Equipment- Depreci	\$49,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440A	561005	Vehicles-depreciation	\$20,619	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440A	573100	Low Flow Rebate	\$10,010	\$15,000	\$14,724	\$0	(\$5,000)	\$10,000	\$0	\$10,000
440A		TOTAL	\$665,763	\$477,574	\$744,759	\$113,630	\$2,271	\$479,845	\$0	\$479,845

Water Plant Program 440B

Mission Statement...

To produce high-quality water in an efficient, secure and customer oriented manner.

Services Provided... Water treatment, water supply security, laboratory analysis.

Customers... Water Service Customers, Elected Officials, Georgia Environmental Protection Division and Environmental Protection Agency

Outcome Measure...

	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Total amount of water produced annually	354.58 MG	365.00 MG	400.00 MG

What We Have Accomplished...

- Completed Phase II and III of the groundwater supply study.
- Maintain 100% of satisfactory drinking water quality tests.
- Maintain above 92% of allowable drinking water production. (1.10 MGD)
- Performed over 70,000 water quality tests.
- Made critical equipment replacement to aging plant; chemical feeder, clear well level measuring device, sludge removal system, dredging of raw water intake, filter media and flocculator baffles
- Awarded GAWP Gold Award for meeting 100% of State EPD requirements.
- Plant is *now* fully staffed with highly qualified operators; 3-Class 1, 2- Class 2 and 2- Class 3.

What We Expect to Accomplish...

- Maintain above 98% of satisfactory drinking water quality tests
- Maintain above 95% of allowable drinking water production
- Convert one ground water test well into full production drinking water well.
- Make critical equipment replacements to water plant; control systems, pneumatic actuator valves, air compressor system, laboratory equipment, and chemical feeder.
- Submit 3.0 MGD water withdrawal permit to State EPD
- Begin design feasibility study for increasing water plant withdrawal permit form 1.2 MDG to 3.0 MGD.
- Complete Water Supply Master Planning effort.



Water Plant Program 440B

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
440B	511100	Regular Employees	\$334,821	\$357,000	\$352,000	\$357,000	(\$5,000)	\$352,000	\$0	\$352,000
440B	511300	Overtime	\$15,082	\$8,000	\$14,486	\$8,000	\$3,500	\$11,500	\$0	\$11,500
440B	512200	Social Security (FICA) Contributio	\$21,832	\$22,700	\$22,700	\$22,700	(\$100)	\$22,600	\$0	\$22,600
440B	512300	Medicare	\$5,106	\$5,300	\$5,300	\$5,300	(\$20)	\$5,280	\$0	\$5,280
440B	512400	Retirement Contributions	\$33,283	\$35,828	\$35,828	\$35,828	\$6,336	\$42,164	\$0	\$42,164
440B	512401	Deferred Compensation Con	\$0	\$900	\$900	\$900	(\$400)	\$500	\$0	\$500
440B	521201	Professional Services	\$342	\$5,000	\$5,000	\$4,462	\$0	\$5,000	\$0	\$5,000
440B	521300	Technical Services	\$11,092	\$25,000	\$26,567	\$25,000	\$4,750	\$29,750	\$0	\$29,750
440B	521400	Contract Services	\$50,178	\$65,000	\$144,925	\$140,000	\$0	\$65,000	\$0	\$65,000
440B	522130	Custodial	\$1,575	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440B	522140	Repairs And Maintenance - Grou	\$3,780	\$5,000	\$4,915	\$5,000	\$0	\$5,000	\$0	\$5,000
440B	522205	Repairs And Maintenance	\$30,119	\$61,000	\$61,032	\$61,321	(\$21,000)	\$40,000	\$0	\$40,000
440B	522210	Vehicle Repair	\$20	\$250	\$250	\$250	\$0	\$250	\$0	\$250
440B	523210	Communication Services	\$451	\$750	\$750	\$750	\$0	\$750	\$0	\$750
440B	523220	Postage	\$163	\$150	\$1,653	\$1,658	\$0	\$150	\$0	\$150
440B	523300	Advertising	\$0	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
440B	523400	Printing And Binding	\$650	\$2,000	\$1,500	\$1,000	\$0	\$2,000	\$0	\$2,000
440B	523500	Travel	\$596	\$2,650	\$2,823	\$3,400	\$0	\$2,650	\$0	\$2,650
440B	523600	Dues And Fees	\$520	\$600	\$600	\$600	\$0	\$600	\$0	\$600
440B	523700	Education And Training	\$755	\$2,090	\$1,575	\$2,000	\$0	\$2,090	\$0	\$2,090
440B	523800	Licenses	\$146	\$1,000	\$50	\$50	\$0	\$1,000	\$0	\$1,000
440B	523902	Sanitation Services	\$1,326	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
440B	531105	Supplies	\$74,227	\$75,500	\$78,325	\$78,290	\$4,500	\$80,000	\$0	\$80,000
440B	531120	Vehicle Parts And Supplies	\$435	\$200	\$200	\$200	\$0	\$200	\$0	\$200
440B	531230	Electricity	\$64,399	\$58,000	\$63,085	\$58,000	\$2,000	\$60,000	\$0	\$60,000
440B	531250	Oil	\$39	\$0	\$100	\$100	\$0	\$0	\$0	\$0
440B	531270	Gasoline/ Diesel	\$2,119	\$2,000	\$1,769	\$1,858	\$0	\$2,000	\$0	\$2,000
440B	531400	Books And Periodicals	\$0	\$200	\$0	\$200	\$0	\$200	\$0	\$200
440B	531605	Machinery And Equipment-Opera	\$11,914	\$14,500	\$18,300	\$14,500	\$0	\$14,500	\$0	\$14,500
440B	531720	Uniforms	\$1,202	\$1,000	\$500	\$500	\$0	\$1,000	\$0	\$1,000
440B	541200	Site Improvements	\$131,415	\$481,000	\$513,585	\$513,585	(\$481,000)	\$0	\$200,000	\$200,000
440B	541300	Buildings	\$5,264	\$26,000	\$21,075	\$21,075	(\$26,000)	\$0	\$125,000	\$125,000
440B	541420	Water Lines	\$27,208	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440B	542100	Machinery	\$99,396	\$102,500	\$269,451	\$269,451	(\$102,500)	\$0	\$17,500	\$17,500
440B	553100	Group Insurance Contribution	\$94,662	\$80,000	\$80,000	\$80,000	(\$11,750)	\$68,250	\$0	\$68,250
440B		TOTAL	\$1,024,114	\$1,443,618	\$1,731,744	\$1,715,478	(\$626,684)	\$816,934	\$342,500	\$1,159,434

Water Distribution Program 440C

Mission Statement...

To distribute high-quality water in an efficient, secure and customer oriented manner.

Services Provided... Water system infrastructure maintenance, water meter reading, backflow prevention, work order execution, emergency repairs.

Customers... Water Service Customers, Elected Officials, Georgia EPD and EPA

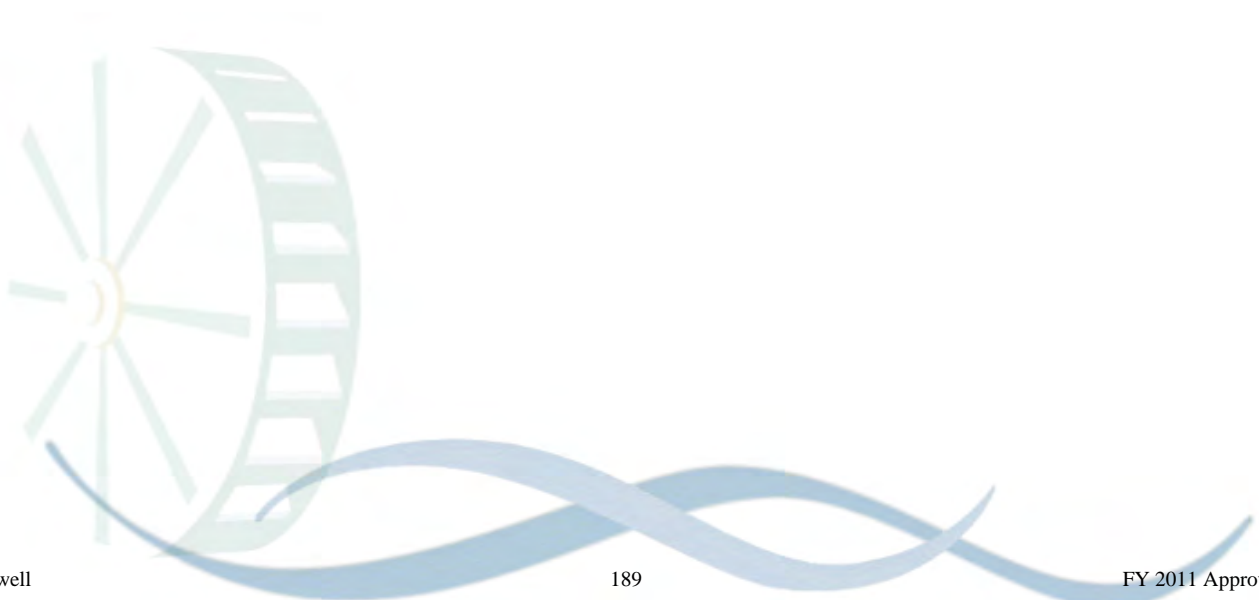
Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Total estimated water lost due to leaks	13%	12%	10%

What We Have Accomplished...

- Initiate Flush Valve Program and install 5 valves and analyzed benefit to the system's water quality.
- Replace Fowler Avenue, Elaine Drive, Warsaw Road, and Cedar Creek Court Water mains.
- Installed new water main on Swaybranch Drive to loop system.
- Replaced 500 water meters that are 15 years or older

What We Expect to Accomplish...

- Replace Melody Lane and Nancy Trail Water mains.
- Replace 500 water meters that are over 15 years old
- Continue to GPS and exercise valves in system using new Valve locator equipment.
- Reduce Unaccounted for Water to 10%
- Replace 6-inch water main on S. Atlanta Street with a 12-inch ductile iron line.



Water Distribution Program 440C

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
440C	511100	Regular Employees	\$355,107	\$400,000	\$400,000	\$400,000	(\$5,000)	\$395,000	\$0	\$395,000
440C	511300	Overtime	\$10,653	\$10,000	\$10,000	\$10,000	\$0	\$10,000	\$0	\$10,000
440C	512200	Social Security (FICA) Contributio	\$22,628	\$25,500	\$25,500	\$25,500	(\$300)	\$25,200	\$0	\$25,200
440C	512300	Medicare	\$5,292	\$6,000	\$6,000	\$6,000	(\$120)	\$5,880	\$0	\$5,880
440C	512400	Retirement Contributions	\$34,864	\$37,530	\$37,530	\$37,530	\$9,785	\$47,315	\$0	\$47,315
440C	512401	Deferred Compensation Con	\$1,266	\$2,300	\$2,300	\$2,300	(\$1,200)	\$1,100	\$0	\$1,100
440C	521400	Contract Services	\$1,020	\$2,000	\$12,000	\$12,000	\$500	\$2,500	\$18,000	\$20,500
440C	522110	Disposal	\$0	\$1,000	\$2,000	\$2,000	\$0	\$1,000	\$0	\$1,000
440C	522130	Custodial	\$2,151	\$750	\$1,590	\$1,590	\$1,250	\$2,000	\$0	\$2,000
440C	522140	Repairs And Maintenance - Grou	\$2,007	\$2,100	\$2,100	\$2,100	\$1,900	\$4,000	\$1,800	\$5,800
440C	522205	Repairs And Maintenance	\$3,260	\$4,000	\$3,772	\$1,050	\$0	\$4,000	\$0	\$4,000
440C	522210	Vehicle Repair	\$229	\$2,500	\$2,500	\$2,500	(\$1,000)	\$1,500	\$0	\$1,500
440C	523210	Communication Services	\$2,319	\$4,500	\$4,500	\$4,500	(\$1,500)	\$3,000	\$0	\$3,000
440C	523220	Postage	\$267	\$150	\$280	\$150	\$150	\$300	\$0	\$300
440C	523300	Advertising	\$0	\$1,500	\$1,500	\$1,500	(\$1,000)	\$500	\$0	\$500
440C	523400	Printing And Binding	\$1,132	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
440C	523500	Travel	\$945	\$2,990	\$2,990	\$2,990	\$902	\$3,892	\$0	\$3,892
440C	523600	Dues And Fees	\$4,294	\$4,500	\$6,570	\$5,000	\$0	\$4,500	\$0	\$4,500
440C	523700	Education And Training	\$1,758	\$4,475	\$4,475	\$4,475	(\$5)	\$4,470	\$0	\$4,470
440C	523800	Licenses	\$280	\$880	\$880	\$880	\$150	\$1,030	\$0	\$1,030
440C	523902	Sanitation Services	\$1,410	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
440C	531105	Supplies	\$14,284	\$28,000	\$29,068	\$28,010	(\$5,000)	\$23,000	\$0	\$23,000
440C	531120	Vehicle Parts And Supplies	\$9,339	\$5,000	\$5,000	\$5,000	\$8,000	\$13,000	\$8,000	\$21,000
440C	531140	Water Line/Meter Maint Supplies	\$224,252	\$239,071	\$220,501	\$215,000	(\$53,618)	\$185,453	\$0	\$185,453
440C	531210	Water / Sewerage	\$439,357	\$756,000	\$748,955	\$748,955	(\$56,000)	\$700,000	\$0	\$700,000
440C	531220	Natural Gas	\$13,017	\$5,250	\$9,350	\$5,250	\$0	\$5,250	\$0	\$5,250
440C	531230	Electricity	\$8,243	\$4,000	\$7,228	\$4,000	\$1,000	\$5,000	\$0	\$5,000
440C	531250	Oil	\$719	\$250	\$450	\$475	\$0	\$250	\$0	\$250
440C	531270	Gasoline/ Diesel	\$16,568	\$15,000	\$15,000	\$16,033	\$2,000	\$17,000	\$0	\$17,000
440C	531310	Hospitality And Events	\$79	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440C	531400	Books And Periodicals	\$75	\$400	\$400	\$400	\$0	\$400	\$0	\$400
440C	531605	Machinery And Equipment-Opera	\$8,927	\$5,100	\$5,100	\$5,100	\$2,000	\$7,100	\$0	\$7,100
440C	531610	Furniture/Fixtures-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440C	531615	Computer Equipment-Operating	\$6,808	\$2,200	\$3,000	\$3,000	\$5,500	\$7,700	\$5,000	\$12,700
440C	531620	Communication Equipment-Oper	\$0	\$400	\$400	\$400	\$0	\$400	\$0	\$400
440C	531720	Uniforms	\$3,337	\$4,500	\$4,500	\$4,500	(\$540)	\$3,960	\$0	\$3,960
440C	541420	Water Lines	\$731,546	\$631,120	\$1,901,840	\$1,774,167	(\$631,120)	\$0	\$141,600	\$141,600
440C	542100	Machinery	\$6,001	\$50,000	\$50,000	\$50,000	(\$50,000)	\$0	\$0	\$0
440C	542200	Vehicles	\$19,402	\$70,000	\$70,000	\$70,000	(\$70,000)	\$0	\$60,000	\$60,000
440C	549999	Contra- Capital Expense Account	(\$1,023,204)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
440C	553100	Group Insurance Contribution	\$60,000	\$66,500	\$66,500	\$66,500	\$31,000	\$97,500	\$0	\$97,500
440C	582100	Interest - Long Term Debt	\$0	\$0	\$33,000	\$0	\$0	\$0	\$0	\$0
440C		TOTAL	\$989,629	\$2,397,966	\$3,699,279	\$3,521,355	(\$812,266)	\$1,585,700	\$234,400	\$1,820,100

Finance Department

Mission Statement...

Provide excellent and accurate service to our customers, financial stewardship for the City's resources, and professional financial services to City departments.

Who We Are...

The Finance Department is responsible for the financial aspects of Roswell's government. The department is comprised of Administration, Financial Services, Accounting, Accounts Payable and Purchasing. These offices work together to ensure the City is managing its funds appropriately and in a cost effective manner.

Finance Department

What We Have Accomplished...

- Government Finance Officers Association of the United States and Canada Certificate of Achievement in Financial Reporting for the 20th consecutive year;
- National Purchasing Institute's Annual Achievement of Excellence in Procurement Award for the 5th consecutive year.
- Reformatted the utility bill to have comparison data of consumption including a graph for the past 12 months.
- Updated the department policies and procedures, collated them with a table of contents and index.
- Documented all current business processes with flowcharts, collated with a table of contents and indexed.
- Unclaimed property reporting process reorganized so that states outside of Georgia are now notified if the payee has relocated outside the State of Georgia.

What We Expect to Accomplish...

- Increase the percentage of recycled office products purchased from 33% to 40%;
- Develop and present the P-Card training program;
- Close the City's monthly financial books by the 15th of the following month;
- Encourage staff to receive their college degrees and obtain the various certifications offered in the fields of governmental finance;
- Implement an improved financial software system;
- Move hard copy forms and handouts to an electronic format.

Finance Department

Opportunities...

The Finance Department strives to be a leader in financial policies and procedures. There are many finance and accounting degrees within the staff. The mix of long term and new employees who trade ideas on how to improve the work processes is an asset to the department. There is an attitude of expectancy and the desire to be the best the department can be. The economy has a positive influence for the Finance Department and the City as a whole. There is larger participation by vendors in responding to Request for Proposals, Request for Qualifications, as well as items/projects that are bid. The bigger participation by vendors is leading to a lower dollar cost for the items/projects being acquired.

Challenges...

The challenges for Finance are many and they include accepting the status quo, failing to keep abreast of the changes in financial best practices and accounting standards, and finding time to update the many financial policies. The economy is also a challenge, as well as an opportunity. The challenge is with the City's portfolio of investments. There has been a steady downward slide in the earnings that the City is receiving due to the lowering of interest rates earned. Because of the investments staff has made, the average earnings continues to be ahead of the City's benchmarks.

	Approved Expenditures	Full-Time Positions	Pages
General Fund	\$2,441,111	24.00	194
Debt Service Fund	\$6,407,100	0.00	330
Total	\$8,848,211	24.00	

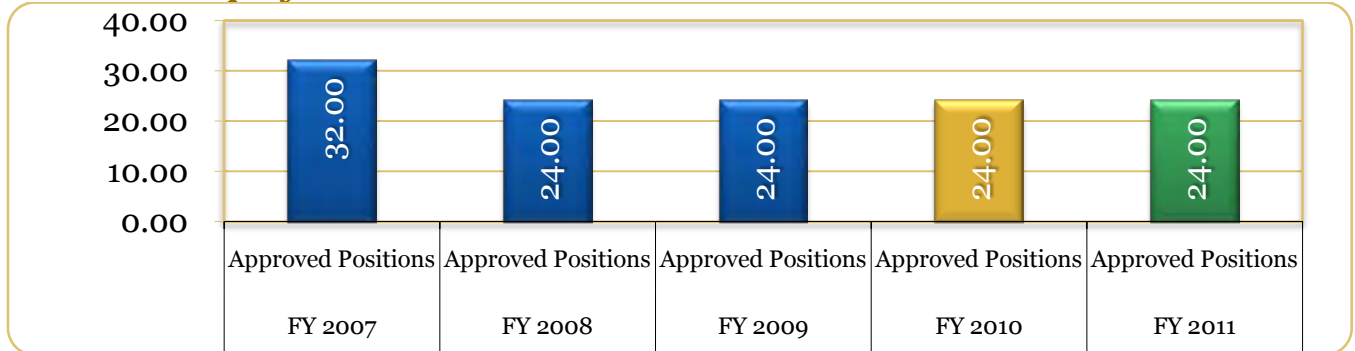
Finance Department General Fund

Expenditures by Account...

Acct #	Account Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to			
						FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
511100	Regular Employees	\$1,189,706	\$1,202,000	\$1,202,000	\$1,091,000	\$0	\$1,202,000	\$0	\$1,202,000
511105	Part Time Employees	\$33,905	\$42,446	\$48,710	\$33,000	\$16,514	\$58,960	\$0	\$58,960
511200	Temporary Employees	\$16,467	\$16,870	\$12,698	\$14,000	(\$2,994)	\$13,876	\$0	\$13,876
511300	Overtime	\$1,151	\$9,500	\$7,300	\$1,900	(\$5,496)	\$4,004	\$0	\$4,004
512200	Social Security (FICA) Contributor	\$75,231	\$79,900	\$80,008	\$70,866	(\$300)	\$79,600	\$0	\$79,600
512300	Medicare	\$17,667	\$18,800	\$18,800	\$16,711	(\$230)	\$18,570	\$0	\$18,570
512400	Retirement Contributions	\$119,528	\$128,668	\$128,668	\$123,350	\$15,312	\$143,980	\$0	\$143,980
512401	Deferred Compensation Con	\$8,339	\$9,500	\$9,500	\$7,465	(\$750)	\$8,750	\$0	\$8,750
Salaries and Benefits Total		\$1,461,993	\$1,507,684	\$1,507,684	\$1,358,292	\$22,056	\$1,529,740	\$0	\$1,529,740
521201	Professional Services	\$163,019	\$173,080	\$201,266	\$197,600	\$8,271	\$181,351	\$0	\$181,351
521300	Technical Services	\$6,325	\$6,300	\$7,871	\$7,871	\$900	\$7,200	\$0	\$7,200
521400	Contract Services	\$6,099	\$6,000	\$13,957	\$6,000	\$300	\$6,300	\$35,900	\$42,200
522205	Repairs And Maintenance	\$11,536	\$12,200	\$12,482	\$12,147	\$0	\$12,200	\$0	\$12,200
522310	Rental Of Land And Buildings	\$4,180	\$4,356	\$4,356	\$4,200	(\$4,356)	\$0	\$0	\$0
522320	Rental Of Equipment And Vehicles	\$13,996	\$16,100	\$17,844	\$15,411	\$500	\$16,600	\$0	\$16,600
523210	Communication Services	\$945	\$1,100	\$1,100	\$1,100	(\$140)	\$960	\$0	\$960
523220	Postage	\$94,803	\$97,700	\$97,350	\$97,400	(\$2,450)	\$95,250	\$0	\$95,250
523300	Advertising	\$4,332	\$13,075	\$3,966	\$8,000	(\$8,575)	\$4,500	\$0	\$4,500
523400	Printing And Binding	\$54,217	\$56,000	\$56,775	\$56,399	\$750	\$56,750	\$0	\$56,750
523500	Travel	\$14,936	\$10,181	\$12,344	\$10,181	\$23	\$10,204	\$0	\$10,204
523600	Dues And Fees	\$2,848	\$4,800	\$4,820	\$3,760	(\$330)	\$4,470	\$0	\$4,470
523700	Education And Training	\$19,374	\$10,290	\$11,477	\$10,290	(\$1,618)	\$8,672	\$0	\$8,672
523800	Licenses	\$0	\$375	\$675	\$675	(\$75)	\$300	\$0	\$300
523851	Contracted Temporary Labor	\$735	\$0	\$0	\$0	\$0	\$0	\$0	\$0
523901	Bank Fees / Charges	\$116,085	\$125,211	\$125,211	\$125,000	(\$9,126)	\$116,085	\$0	\$116,085
531105	Supplies	\$28,760	\$35,000	\$28,766	\$31,980	\$0	\$35,000	\$0	\$35,000
531230	Electricity	\$198	\$600	\$600	\$575	\$0	\$600	\$0	\$600
531270	Gasoline/diesel	\$15	\$50	\$50	\$50	\$0	\$50	\$0	\$50
531310	Hospitality And Events	\$1,437	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531400	Books And Periodicals	\$3,899	\$4,550	\$3,803	\$4,353	\$53	\$4,603	\$0	\$4,603
531610	Furniture/fixtures-operating	\$0	\$0	\$2,898	\$984	\$0	\$0	\$0	\$0
531615	Computer Equipment-operating	\$3,150	\$0	\$624	\$709	\$0	\$0	\$0	\$0
531720	Uniforms	\$66	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531730	Miscellaneous	\$22,606	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total		\$573,558	\$576,968	\$608,236	\$594,685	(\$15,873)	\$561,095	\$35,900	\$596,995
552400	Risk/liability Contribution	\$103,447	\$86,895	\$86,895	\$85,600	(\$28,616)	\$58,279	\$0	\$58,279
553100	Group Insurance Contribution	\$234,668	\$223,000	\$223,000	\$220,000	\$11,000	\$234,000	\$0	\$234,000
554100	Workers Comp Contribution	\$50,648	\$50,648	\$50,648	\$49,900	(\$28,551)	\$22,097	\$0	\$22,097
Transfers, Capital, Other Total		\$388,763	\$360,543	\$360,543	\$355,500	(\$46,167)	\$314,376	\$0	\$314,376
Fund Total		\$2,424,313	\$2,445,195	\$2,476,463	\$2,308,477	(\$39,984)	\$2,405,211	\$35,900	\$2,441,111

Finance Department General Fund

Full-Time Employees...



Summary of Changes from FY 2010 Approved to FY 2011 Approved...

FY 2010 Approved Operating Budget:	\$2,445,195
FY 2011 Salary related Adjustments based on current Roster/Base Budget request (FT, PT, Temp, Firefighter, OT, SS, Med, Vacancy Savings, Other Benefits):	(\$33,150)
Other Operating Changes by Departments:	(\$6,834)
	<small>storage facility costs transferred to Admin, decrease in Bank Fees and Advertising</small>
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	(\$39,984)
FY 2011 Approved General Fund Base Budget:	\$2,405,211
Collection fees - delinquent red-light camera fees:	\$35,000
Loomis Fargo services - cost increase:	\$900
Subtotal - Approved "Cost of Doing Business" Increases:	\$35,900
FY 2011 Approved General Fund Operating Budget:	\$2,441,111
<i>FY 2010 Approved Maintenance Capital:</i>	<i>\$0</i>
<i>FY 2011 Approved Maintenance Capital:</i>	<i>\$0</i>
Subtotal - FY 2011 Approved General Fund Maintenance Capital:	\$0
<i>FY 2010 Approved One-Time Capital:</i>	<i>\$0</i>
Subtotal - FY 2011 Approved One-Time Capital:	\$0
FY 2011 Approved General Fund Capital:	\$0
FY 2011 Approved General Fund Budget:	\$2,441,111

Finance Department General Fund

FY 2011 Approved Cost of Doing Business Increases...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Operating
1514	521400	Collection fee of 10% of all red light camera delinquent receivables	\$35,000
1519	521400	Increase Loomis Fargo Services	\$900
FINANCE:			\$35,900

FY 2011 Approved Maintenance Capital... No Approved Maintenance Capital

FY 2011 Unfunded Requests... No Unfunded Requests

Finance Department General Fund

*The following pages contain detailed information for each
Finance Department program.*

Program	Approved Expenditures	Full-Time Positions
Finance Administration	\$380,316	2.00
Accounting	\$708,955	5.00
Tax Administration	\$382,722	5.00
Purchasing	\$326,254	4.00
Accounts Payable	\$215,896	3.00
Utility Billing	\$426,968	5.00
Total:	\$2,441,111	24.00

Finance Administration Program

1511

Mission Statement...

To develop an organization that effectively builds and uses skills and talents of each Finance team member in achieving departmental goals and objectives.

Services Provided... Plan, organize, lead and monitor the six finance programs.

Customers... Citizens, Elected Officials, City Management, City-Wide Staff, State and other Local Governments, Bankers, Investment Brokers, Bonding Agencies and Professional Organizations.

Outcome Measure...	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Department Training Activities	27	30	30

What We Have Accomplished...

- Coordinated four staff award luncheons for the Employee of the Quarter, “Above and Beyond Awards” and “Thank You Coins”;
- Issued a Banking Service’s Request for Proposal and issued the contract with the awarded vendor;
- Issued a Financial Advisor Request for Proposal and issued the contract with the awarded vendor;
- Reorganized record retention procedures;
- Created and implemented a Finance Employee Orientation;
- Coordinated training for staff; and
- Researched and coordinated the Red Flag Identity Theft procedures.

What We Expect to Accomplish...

- Improve customer service through professional development;
- Transition to a new bank for banking services;
- Coordinate staff award luncheons;
- Coordinate training in cash handling including awarding a certificate for the successful completion of the course.
- Research the use of internet training for the various training courses offered by the Finance Department.

Finance Administration Program 1511

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1511	511100	Regular Employees	\$157,670	\$157,000	\$157,000	\$140,000	\$0	\$157,000	\$0	\$157,000
1511	511200	Temporary Employees	\$0	\$0	\$1,400	\$0	\$13,876	\$13,876	\$0	\$13,876
1511	511300	Overtime	\$419	\$1,500	\$1,500	\$900	(\$1,000)	\$500	\$0	\$500
1511	512200	Social Security (FICA) Contributi	\$9,412	\$9,900	\$10,008	\$8,750	\$800	\$10,700	\$0	\$10,700
1511	512300	Medicare	\$2,274	\$2,300	\$2,300	\$2,050	\$190	\$2,490	\$0	\$2,490
1511	512400	Retirement Contributions	\$14,427	\$15,530	\$15,530	\$14,850	\$3,276	\$18,806	\$0	\$18,806
1511	512401	Deferred Compensation Con	\$1,168	\$1,100	\$1,100	\$1,000	\$150	\$1,250	\$0	\$1,250
1511	521201	Professional Services	\$9,738	\$30,000	\$34,150	\$30,000	\$0	\$30,000	\$0	\$30,000
1511	521300	Technical Services	\$325	\$200	\$971	\$971	(\$200)	\$0	\$0	\$0
1511	522205	Repairs And Maintenance	\$1,163	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1511	522320	Rental Of Equipment And Vehicl	\$3,550	\$3,000	\$3,328	\$1,500	\$500	\$3,500	\$0	\$3,500
1511	523210	Communication Services	\$681	\$720	\$720	\$720	\$0	\$720	\$0	\$720
1511	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1511	523500	Travel	\$4,153	\$2,350	\$2,350	\$2,350	\$611	\$2,961	\$0	\$2,961
1511	523600	Dues And Fees	\$552	\$700	\$700	\$700	\$0	\$700	\$0	\$700
1511	523700	Education And Training	\$4,863	\$1,945	\$1,945	\$1,945	(\$8)	\$1,937	\$0	\$1,937
1511	523800	Licenses	\$0	\$375	\$375	\$375	(\$375)	\$0	\$0	\$0
1511	531105	Supplies	\$28,760	\$35,000	\$30,066	\$31,980	\$0	\$35,000	\$0	\$35,000
1511	531310	Hospitality And Events	\$1,437	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1511	531400	Books And Periodicals	\$1,634	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
1511	531605	Machinery And Equipment-Oper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1511	531610	Furniture/Fixtures-Operating	\$0	\$0	\$2,563	\$649	\$0	\$0	\$0	\$0
1511	531615	Computer Equipment-Operating	\$3,033	\$0	\$500	\$500	\$0	\$0	\$0	\$0
1511	552400	Risk/Liability Contribution	\$103,447	\$86,895	\$86,895	\$85,600	(\$28,616)	\$58,279	\$0	\$58,279
1511	553100	Group Insurance Contribution	\$20,000	\$19,000	\$19,000	\$18,800	\$500	\$19,500	\$0	\$19,500
1511	554100	Workers Comp Contribution	\$50,648	\$50,648	\$50,648	\$49,900	(\$28,551)	\$22,097	\$0	\$22,097
1511	574000	Bad Debts	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1511		Finance Administration Total	\$419,351	\$419,163	\$424,049	\$394,540	(\$38,847)	\$380,316	\$0	\$380,316

Accounting Program

1512

Mission Statement...

To provide timely, accurate and consistent financial information and solutions for the purpose of informing and assisting the City of Roswell's elected officials and citizens.

Services Provided... Coordinates preparation of the City's Comprehensive Financial Report, issues interim financial reports, and administers the City's banking service contract.

Customers... Citizens, E lected O fficials, C ity M anagement, C ity-wide S taff, a uditors, b anking representatives, F ederal, S tate a nd C ounty a gencies, b onding a gencies, a ttorneys, p rofessional organizations, and property and business owners.

Outcome Measure...

	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Percent of time monthly numbers finalized by the 18 th of the following month	75%	90%	90%

What We Have Accomplished...

- Created an End of Year Manual
- Updated Current Policies and Procedures
- Created a Capital Asset Manual
- Created and Formalized a Surplus Property Manual
- Conducted 1st round of physical inventory of capital assets
- Developed plan to revamp workflow process for capital asset tracking and reporting

What We Expect to Accomplish...

- Formalize an End of Year Manual
- Create End of Month Manual
- Popular Annual Financial Report
- Conduct second round of physical inventory of capital assets
- Finalize changes to workflow processes for capital asset tracking and reporting

Accounting Program 1512

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
361000	INTEREST REVENUES	\$2,062,445	\$1,990,005	\$874,898	\$500,000	\$450,000	(\$100,000)	\$400,000
361000	INTEREST REVENUES	\$17,157	\$16,612	\$9,622	\$0	\$3,000	\$0	\$0
361000	INTEREST REVENUES	\$55,087	\$58,853	\$21,416	\$0	\$10,000	\$0	\$0
361000	INTEREST REVENUES	\$318,008	\$309,518	\$135,472	\$10,000	\$60,000	(\$10,000)	\$0
361000	INTEREST REVENUES	\$7,439	\$4,400	\$2,114	\$0	\$500	\$0	\$0
361000	INTEREST REVENUES	\$18,195	\$15,573	\$7,100	\$100	\$1,616	\$400	\$500
361000	INTEREST REVENUES	\$18,066	\$15,428	\$8,019	\$5,000	\$2,000	(\$4,500)	\$500
361000	INTEREST REVENUES	\$14,383	\$25,506	\$10,547	\$0	\$5,000	\$2,500	\$2,500
361000	INTEREST REVENUES	\$3,634	\$3,240	\$1,100	\$0	\$100	\$0	\$0
361000	INTEREST REVENUES	\$70,538	\$36,612	\$4,595	\$0	\$300	\$0	\$0
361000	INTEREST REVENUES	\$153,322	\$86,023	\$11,389	\$0	\$2,000	\$0	\$0
361000	INTEREST REVENUES	\$493,518	\$385,380	\$303,961	\$0	\$100,000	\$0	\$0
361000	INTEREST REVENUES	\$264,448	\$298,726	\$90,659	\$60,000	\$30,000	(\$35,000)	\$25,000
361000	INTEREST REVENUES	\$98,741	\$95,401	\$71,057	\$20,000	\$20,000	\$5,000	\$25,000
361000	INTEREST REVENUES	\$0	\$0	\$0	\$0	\$0	\$0	\$0
361000	INTEREST REVENUES	\$214,466	\$216,921	\$159,458	\$30,000	\$63,000	\$0	\$30,000
361000	INTEREST REVENUES	\$0	\$0	\$6,396	\$0	\$10,000	\$0	\$0
361000	INTEREST REVENUES	\$12,911	\$31,280	\$10,980	\$0	\$6,000	\$0	\$0
361000	INTEREST REVENUES	\$68,987	\$42,828	\$29,663	\$0	\$3,000	\$0	\$0
361000	INTEREST REVENUES	\$6,367	\$294	\$3,053	\$0	\$4,000	\$0	\$0
361000	INTEREST REVENUES	\$954	\$840	\$442	\$0	\$200	\$0	\$0
361000	INTEREST REVENUES	\$0	\$0	\$0	\$0	\$0	\$0	\$0
361000	INTEREST REVENUES	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Part of All Funds Total		\$3,898,664	\$3,633,441	\$1,761,938	\$625,100	\$770,716	(\$141,600)	\$483,500

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1512	511100	Regular Employees	\$439,093	\$305,000	\$305,000	\$274,500	\$5,000	\$310,000	\$0	\$310,000
1512	511105	Part Time Employees	\$13,954	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1512	511300	Overtime	\$133	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1512	512200	Social Security (FICA) Contributi	\$27,477	\$19,300	\$19,300	\$17,100	\$0	\$19,300	\$0	\$19,300
1512	512300	Medicare	\$6,426	\$4,500	\$4,500	\$4,000	\$0	\$4,500	\$0	\$4,500
1512	512400	Retirement Contributions	\$46,827	\$50,408	\$50,408	\$48,200	(\$13,275)	\$37,133	\$0	\$37,133
1512	512401	Deferred Compensation Con	\$3,366	\$2,000	\$2,000	\$2,000	\$200	\$2,200	\$0	\$2,200
1512	521201	Professional Services	\$141,905	\$133,120	\$158,313	\$158,000	\$9,351	\$142,471	\$0	\$142,471
1512	521300	Technical Services	\$6,000	\$6,100	\$6,900	\$6,900	\$1,100	\$7,200	\$0	\$7,200
1512	521400	Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1512	522205	Repairs And Maintenance	\$514	\$0	\$197	\$197	\$0	\$0	\$0	\$0
1512	522310	Rental Of Land And Buildings	\$4,180	\$4,356	\$4,356	\$4,200	(\$4,356)	\$0	\$0	\$0
1512	522320	Rental Of Equipment And Vehicl	\$4,785	\$4,500	\$4,974	\$4,900	\$0	\$4,500	\$0	\$4,500
1512	523210	Communication Services	\$207	\$240	\$240	\$240	\$0	\$240	\$0	\$240
1512	523220	Postage	\$4,018	\$100	\$100	\$100	\$50	\$150	\$0	\$150
1512	523400	Printing And Binding	\$2,118	\$4,000	\$3,665	\$3,665	\$0	\$4,000	\$0	\$4,000
1512	523500	Travel	\$7,664	\$5,531	\$5,531	\$5,531	(\$740)	\$4,791	\$0	\$4,791
1512	523600	Dues And Fees	\$828	\$2,240	\$2,240	\$1,200	\$0	\$2,240	\$0	\$2,240
1512	523700	Education And Training	\$9,235	\$3,895	\$3,895	\$3,895	(\$850)	\$3,045	\$0	\$3,045
1512	523800	Licenses	\$0	\$0	\$300	\$300	\$300	\$300	\$0	\$300
1512	523851	Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1512	523901	Bank Fees / Charges	\$116,085	\$125,211	\$125,211	\$125,000	(\$9,126)	\$116,085	\$0	\$116,085
1512	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1512	531120	Vehicle Parts And Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1512	531270	Gasoline/ Diesel	\$15	\$50	\$50	\$50	\$0	\$50	\$0	\$50
1512	531400	Books And Periodicals	\$1,069	\$2,000	\$1,803	\$1,803	\$0	\$2,000	\$0	\$2,000
1512	531605	Machinery And Equipment-Oper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1512	531610	Furniture/Fixtures-Operating	\$0	\$0	\$335	\$335	\$0	\$0	\$0	\$0
1512	531615	Computer Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1512	531730	Miscellaneous	\$22,606	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1512	553100	Group Insurance Contribution	\$74,668	\$42,500	\$42,500	\$42,000	\$6,250	\$48,750	\$0	\$48,750
1512	Accounting Total		\$933,173	\$715,051	\$741,818	\$704,116	(\$6,096)	\$708,955	\$0	\$708,955

Tax Administration Program

1514

Mission Statement...

To maintain the billing of the City's property taxes while providing quality customer service.

Services Provided... Property Tax Management, Property Tax Data Management, Customer Service, and Collection Management

Customers... Citizens, Elected Officials, City Management, City-wide Staff, State and County agencies, attorneys, auditors, property and business owners.

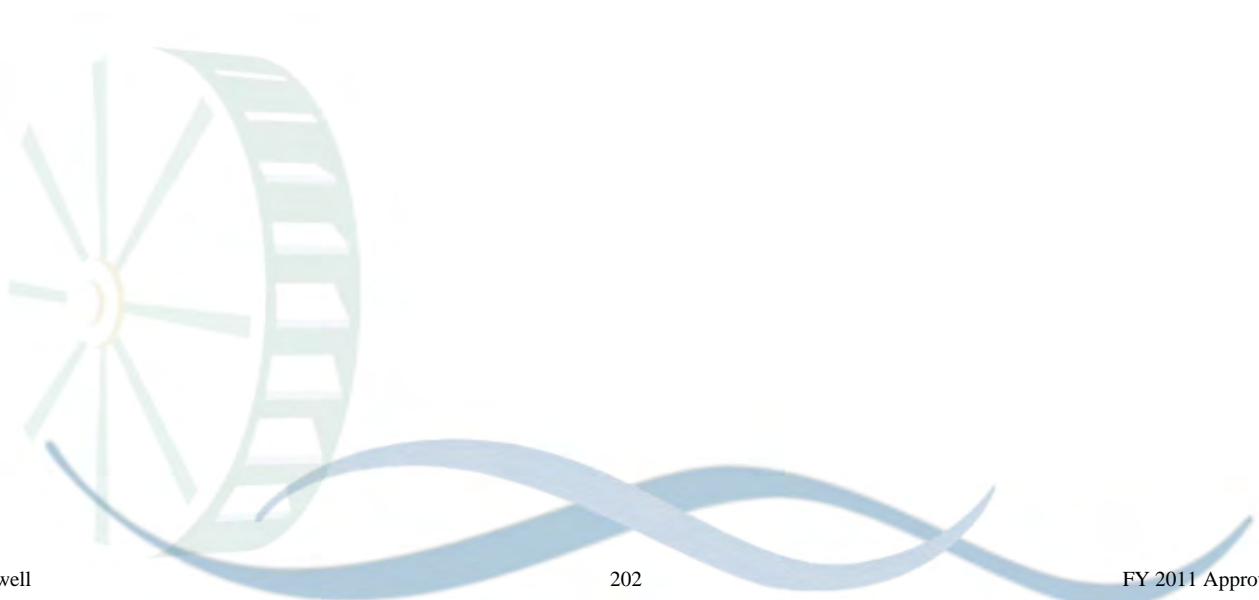
Outcome Measure...	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Percent of property taxes collected	98%	98%	98%

What We Have Accomplished...

- We have taken a proactive approach in identifying new property owners to ensure their eligibility in receiving homestead exemptions.
- Taken responsibility for the false alarm billing.

What We Expect to Accomplish...

- Improve our method of evaluating the tax digest for increased assessments enabling us to supplement bill and increase revenue.



Tax Administration Program

1514

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
1514	511100	Regular Employees	\$209,839	\$221,000	\$221,000	\$190,000	(\$12,000)	\$209,000	\$0	\$209,000
1514	511200	Temporary Employees	\$16,467	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1514	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1514	512200	Social Security (FICA) Contributi	\$13,835	\$13,800	\$13,800	\$11,800	(\$900)	\$12,900	\$0	\$12,900
1514	512300	Medicare	\$3,236	\$3,300	\$3,300	\$2,800	(\$270)	\$3,030	\$0	\$3,030
1514	512400	Retirement Contributions	\$23,438	\$16,030	\$16,030	\$24,100	\$9,005	\$25,035	\$0	\$25,035
1514	512401	Deferred Compensation Con	\$1,828	\$1,900	\$1,900	\$1,700	\$100	\$2,000	\$0	\$2,000
1514	521201	Professional Services	\$0	\$880	\$880	\$600	\$0	\$880	\$0	\$880
1514	521400	Contract Services	\$1,540	\$1,500	\$1,500	\$1,500	\$300	\$1,800	\$35,000	\$36,800
1514	522205	Repairs And Maintenance	\$1,098	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
1514	522320	Rental Of Equipment And Vehicl	\$1,268	\$2,600	\$2,673	\$2,672	\$0	\$2,600	\$0	\$2,600
1514	523220	Postage	\$17,224	\$23,000	\$23,000	\$23,000	(\$2,500)	\$20,500	\$0	\$20,500
1514	523300	Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1514	523400	Printing And Binding	\$16,993	\$16,000	\$16,000	\$16,000	\$0	\$16,000	\$0	\$16,000
1514	523500	Travel	\$586	\$900	\$900	\$900	(\$23)	\$877	\$0	\$877
1514	523600	Dues And Fees	\$53	\$0	\$63	\$13	\$65	\$65	\$0	\$65
1514	523700	Education And Training	\$612	\$1,000	\$1,000	\$1,000	\$85	\$1,085	\$0	\$1,085
1514	523851	Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1514	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1514	531400	Books And Periodicals	\$1,048	\$1,200	\$1,150	\$1,200	\$0	\$1,200	\$0	\$1,200
1514	531605	Machinery And Equipment-Oper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1514	531610	Furniture/Fixtures-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1514	531615	Computer Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1514	531720	Uniforms	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1514	553100	Group Insurance Contribution	\$50,000	\$28,500	\$28,500	\$28,100	\$20,250	\$48,750	\$0	\$48,750
1514	Taxes Total		\$359,065	\$333,610	\$333,696	\$307,385	\$14,112	\$347,722	\$35,000	\$382,722

Purchasing Program

1517

Mission Statement...

To obtain needed goods and services by the most efficient and effective methods while providing the highest level of service and courtesy to our customers.

Services Provided... Procurement Management, Contract Management and Purchasing of Construction, Equipment, Services and Supplies.

Customers... Citizens, Elected Officials, City Management, Citywide Staff (excluding Recreation and Parks Department), vendors, auditors, Federal, State and County agencies, and attorneys

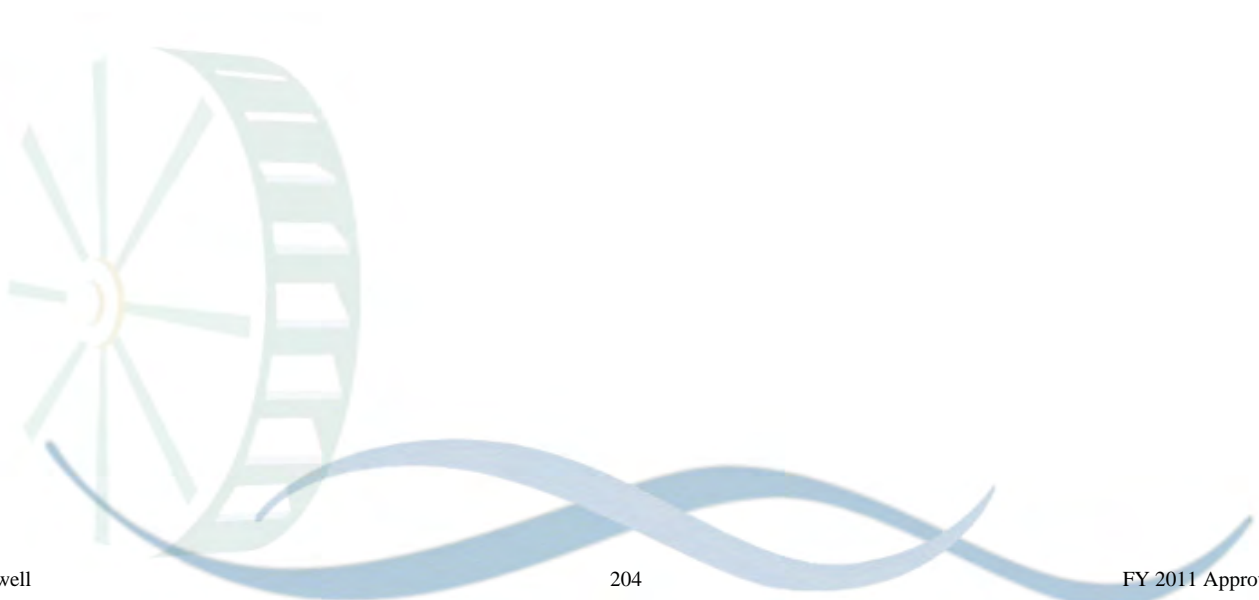
Outcome Measure...	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Percentage of Office Supplies to be Recycled	32%	35%	40%

What We Have Accomplished...

- Received the fifth consecutive Achievement of Excellence in Procurement award by the National Purchasing Institute;
- Received the Universal Public Purchasing Certification Council Agency Certification Award for achieving 100% certification of the Purchasing staff;
- Implemented the website email notification of formal solicitations to registered vendors; and
- Parks Division is now included in the departments that process requisitions and bids through the Purchasing Division.

What We Expect to Accomplish...

- E-Commerce and E-Procurement initiatives, to include electronic requisition approvals and processing, vendor self-maintained registration database, on-line receipt of bids, and issuance of electronic purchase orders to vendors.



Purchasing Program 1517

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
1517	511100	Regular Employees	\$196,958	\$202,000	\$202,000	\$200,000	\$0	\$202,000	\$0	\$202,000
1517	511105	Part Time Employees	\$19,951	\$23,867	\$23,113	\$18,000	(\$356)	\$23,511	\$0	\$23,511
1517	511300	Overtime	\$0	\$500	\$500	\$0	\$4	\$504	\$0	\$504
1517	512200	Social Security (FICA) Contributi	\$13,091	\$14,100	\$14,100	\$13,516	\$0	\$14,100	\$0	\$14,100
1517	512300	Medicare	\$3,062	\$3,300	\$3,300	\$3,161	(\$20)	\$3,280	\$0	\$3,280
1517	512400	Retirement Contributions	\$19,146	\$20,610	\$20,610	\$19,700	\$3,586	\$24,196	\$0	\$24,196
1517	512401	Deferred Compensation Con	\$1,176	\$1,300	\$1,300	\$1,115	\$0	\$1,300	\$0	\$1,300
1517	521201	Professional Services	\$8,767	\$6,000	\$6,000	\$6,000	\$0	\$6,000	\$0	\$6,000
1517	522205	Repairs And Maintenance	\$11	\$500	\$500	\$250	\$0	\$500	\$0	\$500
1517	522320	Rental Of Equipment And Vehicl	\$1,712	\$1,500	\$1,719	\$1,718	\$0	\$1,500	\$0	\$1,500
1517	523210	Communication Services	\$57	\$140	\$140	\$140	(\$140)	\$0	\$0	\$0
1517	523220	Postage	\$328	\$500	\$500	\$500	\$0	\$500	\$0	\$500
1517	523300	Advertising	\$4,332	\$13,075	\$12,666	\$8,000	(\$8,575)	\$4,500	\$0	\$4,500
1517	523400	Printing And Binding	\$1,107	\$1,000	\$1,934	\$1,734	\$750	\$1,750	\$0	\$1,750
1517	523500	Travel	\$1,851	\$300	\$300	\$300	\$0	\$300	\$0	\$300
1517	523600	Dues And Fees	\$1,416	\$1,585	\$1,585	\$1,585	(\$395)	\$1,190	\$0	\$1,190
1517	523700	Education And Training	\$2,880	\$2,000	\$2,000	\$2,000	(\$880)	\$1,120	\$0	\$1,120
1517	523851	Contracted Temporary Labor	\$735	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1517	531230	Electricity	\$198	\$600	\$600	\$575	\$0	\$600	\$0	\$600
1517	531400	Books And Periodicals	\$148	\$350	\$350	\$350	\$53	\$403	\$0	\$403
1517	531610	Furniture/Fixtures-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1517	531615	Computer Equipment-Operating	\$117	\$0	\$209	\$209	\$0	\$0	\$0	\$0
1517	531720	Uniforms	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1517	553100	Group Insurance Contribution	\$40,000	\$38,000	\$38,000	\$37,500	\$1,000	\$39,000	\$0	\$39,000
1517	Purchasing Total		\$317,043	\$331,227	\$331,426	\$316,353	(\$4,973)	\$326,254	\$0	\$326,254

Accounts Payable 1518

Mission Statement...

To provide highest quality services to our external and internal customers while safeguarding the assets of the city.

Services Provided... Issuance of checks for all departments to pay city obligations; Stop payments and voids; Issue 1099s annually; Record and report Unclaimed Property to all states; Supervision of Purchasing card program and monthly upload of journal entry.

Customers... Citizens, Elected Officials, City Management, City-wide Staff, auditors, banking representatives, Federal, State and County agencies, attorneys, professional organizations, and property and business owners.

Outcome Measure...	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Days to upload the Purchasing card transactions to Pentamation after the Purchasing Card period closes	18	17	16

What We Have Accomplished...

- P-card manual revised
- Unclaimed Property reported to states other than Georgia
- Updating multiple years of Unclaimed Property on spreadsheet

What We Expect to Accomplish...

- Participate in creation of Finance Department manual
- P-card Manual approval and distribution to liaisons
- P-card liaison training
- Reduce number of checks reported as Unclaimed Property

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1518	511100	Regular Employees	\$0	\$131,000	\$131,000	\$115,500	\$0	\$131,000	\$0	\$131,000
1518	511105	Part Time Employees	\$0	\$18,579	\$17,825	\$15,000	\$0	\$18,579	\$0	\$18,579
1518	511300	Overtime	\$0	\$5,500	\$5,500	\$1,000	(\$4,500)	\$1,000	\$0	\$1,000
1518	512200	Social Security (FICA) Contributi	\$0	\$9,700	\$9,700	\$8,200	(\$300)	\$9,400	\$0	\$9,400
1518	512300	Medicare	\$0	\$2,300	\$2,300	\$2,000	(\$110)	\$2,190	\$0	\$2,190
1518	512400	Retirement Contributions	\$0	\$0	\$0	\$0	\$15,692	\$15,692	\$0	\$15,692
1518	512401	Deferred Compensation Con	\$0	\$2,000	\$2,000	\$900	(\$1,000)	\$1,000	\$0	\$1,000
1518	522205	Repairs And Maintenance	\$0	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
1518	522320	Rental Of Equipment And Vehicl	\$0	\$500	\$500	\$500	\$0	\$500	\$0	\$500
1518	523220	Postage	\$0	\$4,100	\$4,100	\$3,800	\$0	\$4,100	\$0	\$4,100
1518	523500	Travel	\$0	\$800	\$753	\$800	\$175	\$975	\$0	\$975
1518	523600	Dues And Fees	\$0	\$225	\$225	\$225	\$0	\$225	\$0	\$225
1518	523700	Education And Training	\$0	\$950	\$997	\$950	\$35	\$985	\$0	\$985
1518	553100	Group Insurance Contribution	\$0	\$28,500	\$28,500	\$28,100	\$750	\$29,250	\$0	\$29,250
1518	Accounts Payable Total		\$0	\$205,154	\$204,400	\$177,975	\$10,742	\$215,896	\$0	\$215,896

Utility Billing Program

1519

Mission Statement...

To manage the billing of the City's utilities while providing quality customer service.

Services Provided... Utility Billing Management, Utility Billing Data Management, Customer Service, and Collection Management.

Customers... Citizens, Elected Officials, City Management, City-wide Staff, State and County agencies, attorneys, auditors, property and business owners.

<i>Outcome Measure...</i>	<i>FY 2009</i>	<i>FY 2010</i>	<i>FY 2011</i>
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Percent of utility bills collected	98%	98%	98%

What We Have Accomplished...

- Ensured customer's accounts are accurate and consistent with the services provided by the public works department
- We have reduced the number of billing errors by monitoring the consumption reports closely

What We Expect to Accomplish...

- Improve our method of finding unbilled accounts for increased revenue



Utility Billing Program 1519

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1519	511100	Regular Employees	\$186,146	\$186,000	\$186,000	\$171,000	\$7,000	\$193,000	\$0	\$193,000
1519	511105	Part Time Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	511200	Temporary Employees	\$0	\$16,870	\$16,870	\$14,000	\$0	\$16,870	\$0	\$16,870
1519	511300	Overtime	\$599	\$2,000	\$2,000	\$0	\$0	\$2,000	\$0	\$2,000
1519	512200	Social Security (FICA) Contributi	\$11,416	\$13,100	\$13,100	\$11,500	\$100	\$13,200	\$0	\$13,200
1519	512300	Medicare	\$2,670	\$3,100	\$3,100	\$2,700	(\$20)	\$3,080	\$0	\$3,080
1519	512400	Retirement Contributions	\$15,690	\$26,090	\$26,090	\$16,500	(\$2,972)	\$23,118	\$0	\$23,118
1519	512401	Deferred Compensation Con	\$800	\$1,200	\$1,200	\$750	(\$200)	\$1,000	\$0	\$1,000
1519	521201	Professional Services	\$2,609	\$3,080	\$3,080	\$3,000	(\$1,080)	\$2,000	\$0	\$2,000
1519	521400	Contract Services	\$4,559	\$4,500	\$4,500	\$4,500	\$0	\$4,500	\$900	\$5,400
1519	522205	Repairs And Maintenance	\$8,750	\$8,700	\$8,700	\$8,700	\$0	\$8,700	\$0	\$8,700
1519	522320	Rental Of Equipment And Vehicl	\$2,682	\$4,000	\$4,121	\$4,121	\$0	\$4,000	\$0	\$4,000
1519	523210	Communication Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	523220	Postage	\$73,233	\$70,000	\$70,000	\$70,000	\$0	\$70,000	\$0	\$70,000
1519	523300	Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	523400	Printing And Binding	\$33,998	\$35,000	\$35,000	\$35,000	\$0	\$35,000	\$0	\$35,000
1519	523500	Travel	\$683	\$300	\$300	\$300	\$0	\$300	\$0	\$300
1519	523600	Dues And Fees	\$0	\$50	\$37	\$37	\$0	\$50	\$0	\$50
1519	523700	Education And Training	\$1,783	\$500	\$500	\$500	\$0	\$500	\$0	\$500
1519	523851	Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	531400	Books And Periodicals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	531605	Machinery And Equipment-Oper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	531610	Furniture/Fixtures-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	531615	Computer Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	531720	Uniforms	\$66	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1519	553100	Group Insurance Contribution	\$50,000	\$66,500	\$66,500	\$65,500	(\$17,750)	\$48,750	\$0	\$48,750
1519	Utility Billing Total		\$395,682	\$440,990	\$441,098	\$408,108	(\$14,922)	\$426,068	\$900	\$426,968



Fire Department

Mission Statement...

To protect the lives and property of all individuals throughout the City of Roswell.

Who we are...

The Roswell Fire Department employs 19 full time and 148 part time personnel dedicated to providing fire protection and emergency medical services to the citizens of Roswell. These highly trained men and women staff seven fire stations on a 24 hour basis and respond to 30 emergency calls a day. In addition the department maintains an aggressive fire prevention program recognized as one of the premiere programs in Georgia.

Fire Department

What We Have Accomplished...

During FY 2010, the Fire Department accomplishments supported City Strategic Goal III.- Emphasize a Responsive Delivery of Quality Services.

- Fire Marshal Paul Piccirilli was awarded the Fire Official of the Year by the Georgia Insurance Commissioner. Last year the entire Fire Prevention Division was awarded the Fire Prevention Program of the Year.
- Experienced a 5% increase in requests for services but a 33% reduction in the number of fire related incidents. Emergency medical calls increased 10.5%.
- Maintained an average response time to emergencies less than six minutes actually decreasing it from 5.45 minutes to 5.28 minutes.
- Implemented a mass alert system to notify citizens of impending severe weather, road closures, or incidents involving evacuations.
- Developed a child safety seat inspection program through the Fire Prevention Division.
- Completed over 9,000 fire safety inspection in businesses throughout the City.
- Provided positive customer contacts and educational programs for over 20,000 people in Fire Safety Education.
- The Fire/EMS Operations Division documented 7 Life Saving Awards at our Annual Awards Diner in December. These 7 lives were saved due to the efforts of the men & women of the Roswell Fire Department.
- 100 percent employee compliance of Georgia Firefighter Standards and Training Council Required Firefighter Core Competencies for 2009.
- 530 hours of Fire and EMS training hours were held for Roswell Fire Department Personnel by the Training Division. This includes training all personnel on water rescue and emergency boating techniques on the Chattahoochee River.
- Participated in a fire safety blitz hosted by the Georgia Fire safety Educators Association. This blitz was the first for Roswell and was held in Walker County utilizing our Fire and Life Safety Center.

What We Expect to Accomplish...

The Fire Department objectives for FY 2011 will support City Strategic Goal III.-Emphasize a Responsive Delivery of Quality Services and Goal V. – Maintain a Safe and Secure Environment for People and Property, and Provide a Prepared Response to All Emergencies.

- Maintain the staffing of seven fire engines with three people, two rescue trucks with two people and a Battalion Officer every day for a total staffing of 25 personnel.
- Expand the Fire Safety Education Program to increase the number of fire safety education student contacts utilizing the fire safety trailer at different venues.
- Explore various organizational changes to transform the fire department from part time to full time staffing.
- Continue to decrease response times without jeopardizing response safety.
- Expand continuing education courses for all public safety personnel at the RAPSTC.
- Make every effort to minimize firefighter injuries.
- Prepare for an ISO evaluation in 2016.

Fire Department

Opportunities...

Over the past six months the Command Staff has been laying out the organizational ground work to ensure the department can meet the service demands that will be placed upon them over the next 10 years. An important component of this plan includes the preparation for an ISO evaluation in 2016 which will most probably result in a better ISO rating. This planning project affords the opportunity to realistically project the needs of the department with regards to full time suppression staffing, strategically locating new and re-locating certain existing fire stations, and expanding the training facility.

The training facility has been exploring many opportunities involving the partnership with surrounding cities with regards to sharing specialize training courses and topic expert instructors. The theory behind this to maximize class capacities while minimizing the number of time a particular class is taught.

Challenges...

There is always the challenge of funding given the economy, but many of the opportunities afforded to the department can be done with existing funding and creative thinking. Long term organizational plans have soft costs associated with planning meetings and documentation. The gathering of statistics and verification of resources for an ISO evaluation also has associated soft costs. It is only when we get into the implementation phase of the project the acquisition of real costs become challenging. The Command Staff is prepared to meet these challenges by establishing prioritized strategies, validated statistical information supporting the strategies, solutions to overcome a wide variety of problems, and thoughtful responses to questions.

	Approved Expenditures	Full-Time Positions	Page
General Fund	\$6,156,417	18.0	212
Capital Projects Fund	\$60,000	0.0	308
Total:	\$6,216,417	18.0	

Fire Department General Fund

Expenditures by Account...

Acct #	Account Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY	FY 2011	FY 11	FY 11
			Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent	10 Approved to FY 11 Approved Base	Approved Base	Approved Changes	Approved Budget
511100	Regular Employees	\$962,116	\$966,000	\$966,000	\$966,000	\$0	\$966,000	\$182,447	\$1,148,447
511115	Firefighter's Fees	\$2,906,045	\$3,008,759	\$3,038,759	\$3,057,000	\$50,241	\$3,059,000	\$0	\$3,059,000
511300	Overtime	\$0	\$0	\$50,000	\$9,315	\$0	\$0	\$0	\$0
512200	Social Security (FICA) Contributor	\$238,276	\$252,900	\$252,900	\$253,150	(\$3,100)	\$249,800	\$11,308	\$261,108
512300	Medicare	\$55,779	\$59,300	\$59,300	\$59,300	(\$930)	\$58,370	\$2,643	\$61,013
512400	Retirement Contributions	\$82,631	\$88,950	\$88,950	\$88,950	\$26,761	\$115,711	\$0	\$115,711
512401	Deferred Compensation Con	\$5,749	\$7,000	\$7,000	\$7,000	(\$240)	\$6,760	\$2,402	\$9,162
Salaries and Benefits Total		\$4,250,595	\$4,382,909	\$4,462,909	\$4,440,715	\$72,732	\$4,455,641	\$198,800	\$4,654,441
521201	Professional Services	\$95	\$600	\$600	\$600	(\$100)	\$500	\$0	\$500
521300	Technical Services	\$0	\$36,915	\$43,175	\$40,922	\$3,255	\$40,170	\$0	\$40,170
521400	Contract Services	\$132,250	\$132,250	\$132,250	\$132,250	\$0	\$132,250	\$0	\$132,250
522130	Custodial	\$15,769	\$17,500	\$17,500	\$17,500	\$0	\$17,500	\$0	\$17,500
522140	Repairs And Maintenance - Ground	\$24,424	\$23,506	\$28,141	\$20,950	(\$3,516)	\$19,990	\$0	\$19,990
522205	Repairs And Maintenance	\$163,566	\$150,210	\$170,087	\$153,702	\$3,354	\$153,564	(\$2,235)	\$151,329
522210	Vehicle Repair	\$28,685	\$49,893	\$53,893	\$51,976	\$0	\$49,893	\$0	\$49,893
522310	Rental Of Land And Buildings	\$202	\$1,200	\$1,200	\$1,200	\$0	\$1,200	\$0	\$1,200
522320	Rental Of Equipment And Vehicles	\$15,728	\$16,959	\$18,361	\$16,084	(\$1,650)	\$15,309	\$0	\$15,309
523100	Property And Liability Insurance	\$8,224	\$11,947	\$11,947	\$11,947	\$0	\$11,947	\$0	\$11,947
523210	Communication Services	\$20,219	\$28,507	\$30,507	\$30,242	\$5,341	\$33,848	\$0	\$33,848
523220	Postage	\$1,750	\$2,250	\$2,250	\$1,869	\$0	\$2,250	\$0	\$2,250
523300	Advertising	\$0	\$900	\$900	\$0	\$0	\$900	\$0	\$900
523400	Printing And Binding	\$3,051	\$3,500	\$3,300	\$1,700	\$0	\$3,500	\$0	\$3,500
523500	Travel	\$3,786	\$5,470	\$5,320	\$3,542	\$670	\$6,140	\$0	\$6,140
523600	Dues And Fees	\$6,563	\$7,645	\$8,245	\$3,213	(\$3,945)	\$3,700	\$0	\$3,700
523700	Education And Training	\$1,424	\$3,196	\$3,196	\$1,225	(\$206)	\$2,990	\$0	\$2,990
523800	Licenses	\$588	\$2,425	\$2,425	\$415	(\$475)	\$1,950	\$0	\$1,950
523852	Instruction Fees	\$26,000	\$18,164	\$15,164	\$8,000	(\$189)	\$17,975	\$0	\$17,975
523902	Sanitation Services	\$1,739	\$2,000	\$2,000	\$2,000	(\$8)	\$1,992	\$0	\$1,992
531105	Supplies	\$159,284	\$145,636	\$145,411	\$142,723	(\$4,596)	\$141,040	\$0	\$141,040
531120	Vehicle Parts And Supplies	\$59,517	\$64,292	\$60,903	\$64,431	\$0	\$64,292	\$0	\$64,292
531210	Water / Sewerage	\$7,579	\$13,324	\$13,324	\$7,648	\$0	\$13,324	\$0	\$13,324
531220	Natural Gas	\$43,598	\$46,076	\$46,076	\$41,500	\$0	\$46,076	\$0	\$46,076
531230	Electricity	\$83,087	\$68,093	\$69,593	\$69,691	\$0	\$68,093	\$0	\$68,093
531240	Bottled Gas	\$6,093	\$11,818	\$10,318	\$6,548	\$400	\$12,218	\$0	\$12,218
531250	Oil	\$3,377	\$1,012	\$1,712	\$1,619	\$0	\$1,012	\$0	\$1,012
531270	Gasoline/diesel	\$80,651	\$104,704	\$106,204	\$98,189	\$8,274	\$112,978	\$0	\$112,978
531310	Hospitality And Events	\$5,050	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531400	Books And Periodicals	\$2,409	\$5,629	\$4,429	\$3,750	\$377	\$6,006	\$0	\$6,006
531605	Machinery And Equipment-operati	\$100,513	\$132,544	\$104,290	\$83,350	(\$10,050)	\$122,494	\$0	\$122,494
531610	Furniture/fixtures-operating	\$8,818	\$11,920	\$15,420	\$15,189	\$0	\$11,920	\$0	\$11,920
531615	Computer Equipment-operating	\$38,107	\$3,000	\$6,223	\$5,359	\$0	\$3,000	\$0	\$3,000
531620	Communication Equipment-operat	\$2,433	\$5,653	\$2,853	\$2,038	\$0	\$5,653	\$0	\$5,653
531720	Uniforms	\$76,705	\$50,375	\$49,854	\$49,587	(\$40)	\$50,335	\$2,200	\$52,535
539999	Special Events - Contra Acct	(\$4,718)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total		\$1,126,566	\$1,179,113	\$1,187,071	\$1,090,959	(\$3,104)	\$1,176,009	(\$35)	\$1,175,974
552400	Risk/liability Contribution	\$131,281	\$110,276	\$110,276	\$110,276	(\$19,599)	\$90,677	\$0	\$90,677
553100	Group Insurance Contribution	\$157,500	\$149,500	\$149,500	\$149,500	\$6,500	\$156,000	\$29,400	\$185,400
554100	Workers Comp Contribution	\$114,432	\$114,432	\$114,432	\$114,432	(\$64,507)	\$49,925	\$0	\$49,925
Transfers, Capital, Other Total		\$403,213	\$374,208	\$374,208	\$374,208	(\$77,606)	\$296,602	\$29,400	\$326,002
Fund Total		\$5,780,374	\$5,936,230	\$6,024,188	\$5,905,882	(\$7,978)	\$5,928,252	\$228,165	\$6,156,417

Fire Department General Fund

Full-Time Employees...



Summary of Changes from FY 2010 Approved to FY 2011 Approved...

	Fire
FY 2010 Approved Operating Budget:	\$5,936,230
FY 2011 Salary related Adjustments based on current Roster/Base Budget request (FT, PT, Temp, Firefighter, OT, SS, Med, Vacancy Savings, Other Benefits):	(\$4,874)
Other Operating Changes by Departments:	(\$3,104)
	decrease in machinery and equipment
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	(\$7,978)
FY 2011 Approved General Fund Base Budget:	\$5,928,252
ESRI - SGELA (unlimited users - GIS system info, existing budgeted amounts were moved):	(\$2,235)
Hybrid Fire Department - Phase 1 (3 Battallion Commanders):	\$292,500
Add / Delete List Changes:	(\$62,100)
Subtotal - Approved "Cost of Doing Business" Increases:	\$228,165
FY 2011 Approved General Fund Operating Budget:	\$6,156,417
FY 2010 Approved Maintenance Capital:	\$0
FY 2011 Approved Maintenance Capital:	\$60,000
Subtotal - FY 2011 Proposed General Fund Maintenance Capital:	\$60,000
FY 2010 Approved One-Time Capital:	\$437,000
Subtotal - FY 2011 Approved One-Time Capital:	\$0
FY 2011 Approved General Fund Capital:	\$60,000
TOTAL FY 2011 Approved Budget:	\$6,216,417

Fire Department General Fund

FY 2011 Approved Cost of Doing Business Increases...

3520	511100	Hybrid Fire Department - Phase 1 of Department re-organization (3) Battalion Commanders	\$292,500
3540	522205	ESRI - SGELA - current license costs to be replaced by unlimited in Com Dev	(\$2,235)
3520	various	Elimination of Deputy Chief of Logistics position and upgrade of Fire Marshal position to Deputy Fire Chief of Fire Prevention	(\$62,100)
FIRE:			\$228,165

FY 2011 Approved Maintenance Capital...

3520MP	542100	Cardiac Monitor Replacement Program	\$60,000
FIRE:			\$60,000

FY 2011 Approved One-Time Capital...

NO FY 2011 ONE-TIME CAPITAL PROPOSED

Fire Department General Fund

*The following pages contain detailed information for each
Fire Department program.*

Program	Approved Expenditures	Full-Time Positions
Fire Administration	\$384,390	2.00
Fire Suppression	\$4,804,307	6.00
Public Safety Training Facility	\$212,699	1.00
Fire Marshal	\$726,346	9.00
Emergency Management Office	\$28,675	0.00
Total:	\$6,156,417	18.00

Fire Administration Division

3510

Mission Statement...

Respond to citizens' requests and manage Fire Department resources.

Services Provided... Provide fire and EMS reports to citizens and insurance companies, process bills and invoices for payment, order goods and services from vendors, manage the human resource aspect of the department, analyze data, develop and manage the department budget,

Customers... Citizens, fire personnel, City employees, visitors, business owners, State, County and other government agencies, insurance companies, legal professionals and City officials.

<i>Outcome Measure...</i>	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Percentage of reports quality checked	100%	100%	100%

What We Have Accomplished...

The Administration Division has accomplished the following;

- Initially cut \$80,000 from this year's general budget and then cut another \$120,000 of money carried over for staffing fire stations.
- Created streamline budget process tools to easily identify spending trends, increases and decreases in account funding, and tracking station staffing costs.
- Instituted policies to require firefighters study City maps and the location of major landmarks to reduce response times.
- Monitored 911 performances to identify problems with dispatching emergency calls.
- Initiated the planning phase of transitioning the department from part time suppression staffing to full time suppression staffing.

What We Expect to Accomplish...

The Administrative Division is gearing up to expand services without increasing funding. This will be accomplished by continuing to monitor expenses; instituting cost saving measures and identifying internal funding sources. These expansion programs include;

- Convert all fire department statistic calculation methods to conform to the U.S. Fire Administration's Fire Data Analysis Handbook.
- Maintain surveillance on spending.
- Continue to plan for the transition from part time suppression personnel to full time suppression personnel.
- Initiate efforts to prepare for an ISO evaluation in 2016.

Fire Administration Division

3510

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
3510	511100	Regular Employees	\$159,255	\$160,000	\$160,000	\$160,000	\$0	\$160,000	\$0	\$160,000
3510	512200	Social Security (FICA) Contributio	\$9,456	\$10,000	\$10,000	\$10,000	\$0	\$10,000	\$0	\$10,000
3510	512300	Medicare	\$2,264	\$2,400	\$2,400	\$2,400	(\$80)	\$2,320	\$0	\$2,320
3510	512400	Retirement Contributions	\$14,427	\$15,530	\$15,530	\$15,530	\$3,635	\$19,165	\$0	\$19,165
3510	512401	Deferred Compensation Con	\$1,542	\$1,600	\$1,600	\$1,600	\$0	\$1,600	\$0	\$1,600
3510	522205	Repairs And Maintenance	\$533	\$250	\$400	\$300	\$0	\$250	\$0	\$250
3510	522210	Vehicle Repair	\$3,073	\$1,000	\$1,000	\$100	\$0	\$1,000	\$0	\$1,000
3510	522310	Rental Of Land And Buildings	\$202	\$1,200	\$1,200	\$1,200	\$0	\$1,200	\$0	\$1,200
3510	522320	Rental Of Equipment And Vehicle	\$7,093	\$7,741	\$8,084	\$8,084	(\$200)	\$7,541	\$0	\$7,541
3510	523210	Communication Services	\$1,707	\$2,496	\$2,496	\$2,672	\$195	\$2,691	\$0	\$2,691
3510	523220	Postage	\$1,539	\$2,000	\$2,000	\$1,600	\$0	\$2,000	\$0	\$2,000
3510	523500	Travel	\$70	\$890	\$740	\$712	\$0	\$890	\$0	\$890
3510	523600	Dues And Fees	\$1,378	\$1,660	\$1,660	\$560	(\$1,100)	\$560	\$0	\$560
3510	523700	Education And Training	\$0	\$475	\$475	\$475	\$0	\$475	\$0	\$475
3510	523800	Licenses	\$0	\$100	\$100	\$100	\$0	\$100	\$0	\$100
3510	531105	Supplies	\$4,274	\$10,538	\$9,038	\$10,538	(\$2,000)	\$8,538	\$0	\$8,538
3510	531120	Vehicle Parts And Supplies	\$370	\$250	\$850	\$800	\$0	\$250	\$0	\$250
3510	531250	Oil	\$44	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3510	531270	Gasoline/ Diesel	\$2,083	\$2,154	\$2,154	\$1,800	\$396	\$2,550	\$0	\$2,550
3510	531310	Hospitality And Events	\$4,195	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3510	531400	Books And Periodicals	\$0	\$0	\$500	\$0	\$0	\$0	\$0	\$0
3510	531620	Communication Equipment-Oper	\$0	\$1,038	\$438	\$1,038	\$0	\$1,038	\$0	\$1,038
3510	531720	Uniforms	\$1,646	\$2,160	\$2,160	\$2,600	(\$40)	\$2,120	\$0	\$2,120
3510	539999	Special Events Contra Account	(\$4,718)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3510	552400	Risk/Liability Contribution	\$131,281	\$110,276	\$110,276	\$110,276	(\$19,599)	\$90,677	\$0	\$90,677
3510	553100	Group Insurance Contribution	\$20,000	\$19,000	\$19,000	\$19,000	\$500	\$19,500	\$0	\$19,500
3510	554100	Workers Comp Contribution	\$114,432	\$114,432	\$114,432	\$114,432	(\$64,507)	\$49,925	\$0	\$49,925
3510		TOTAL	\$476,145	\$467,190	\$466,533	\$465,817	(\$82,800)	\$384,390	\$0	\$384,390

Fire Suppression Division

3520

Mission Statement...

To provide all of the resources necessary to respond to and control all fire, medical, technical rescue, hazardous materials, and disaster emergencies.

Services Provided... Emergency medical operations, fire suppression operations, public relations, technical rescue operations, hazardous materials operations, disaster response and recovery operations, and mutual aid to other jurisdictions.

Customers... Citizens, City employees, visitors, business owners, State, County and other government agencies, and City officials.

<i>Outcome Measure...</i>	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Average response time	5.45 minutes	5.28 minutes	5.13 minutes

What We Have Accomplished...

The Fire Suppression Division accounts for 75% of the Fire Department's budget. The biggest accomplishment the Suppression Division has made is that no firefighters were injured or killed in the line of duty during the FY 10 budget year. Other accomplishments include:

- Experienced a 5% increase in requests for services but a 33% reduction in the number of fire related incidents. Emergency medical calls increased 10.5%.
- Maintained an average response time to emergencies less than six minutes actually decreasing it from 5.45 minutes to 5.28 minutes.
- The Fire/EMS Operations Division documented 7 Life Saving Awards at our Annual Awards Diner in December. These 7 lives were saved due to the efforts of the men & women of the Roswell Fire Department.

What We Expect to Accomplish...

The Fire Suppression Division will make every effort to continue providing a safe working environment utilizing up to date strategies and tactics designed to reduce the incident of fire ground injury/death. The Fire Suppression Division will also;

- Reduce the average response time to 5.13 minutes.
- Minimize/eliminate vehicle accidents involving backing.
- Reduce energy costs through sustainability efforts.

Fire Suppression Division 3520

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
342130	FALSE ALARM FEES	\$70,055	\$62,945	\$58,929	\$60,000	\$60,000	\$0	\$60,000
342131	FIRE ALARM FEES	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0
342920	MOUNTAIN PARK	\$27,000	\$27,042	\$27,000	\$35,000	\$27,000	\$0	\$35,000
Part of General Fund Total		\$97,055	\$89,987	\$85,929	\$95,000	\$88,000	\$0	\$95,000

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
3520	511100	Regular Employees	\$283,794	\$284,000	\$284,000	\$284,000	\$0	\$284,000	\$182,447	\$466,447
3520	511115	Firefighter's Fees	\$2,906,045	\$3,008,759	\$3,038,759	\$3,057,000	\$50,241	\$3,059,000	\$0	\$3,059,000
3520	511300	Overtime	\$0	\$0	\$50,000	\$9,315	\$0	\$0	\$0	\$0
3520	512200	Social Security (FICA) Contributio	\$197,659	\$210,400	\$210,400	\$210,650	(\$3,100)	\$207,300	\$11,308	\$218,608
3520	512300	Medicare	\$46,226	\$49,200	\$49,200	\$49,200	(\$730)	\$48,470	\$2,643	\$51,113
3520	512400	Retirement Contributions	\$20,688	\$22,270	\$22,270	\$22,270	\$11,749	\$34,019	\$0	\$34,019
3520	512401	Deferred Compensation Con	\$826	\$1,300	\$1,300	\$1,300	(\$100)	\$1,200	\$2,402	\$3,602
3520	521300	Technical Services	\$0	\$33,490	\$39,025	\$37,272	\$2,805	\$36,295	\$0	\$36,295
3520	521400	Contract Services	\$132,250	\$132,250	\$132,250	\$132,250	\$0	\$132,250	\$0	\$132,250
3520	522140	Repairs And Maintenance - Grou	\$16,824	\$17,406	\$21,051	\$15,950	(\$3,516)	\$13,890	\$0	\$13,890
3520	522205	Repairs And Maintenance	\$110,641	\$103,591	\$124,818	\$116,402	\$644	\$104,235	\$0	\$104,235
3520	522210	Vehicle Repair	\$25,337	\$43,700	\$47,700	\$47,376	\$0	\$43,700	\$0	\$43,700
3520	523100	Property And Liability Insurance	\$8,038	\$9,947	\$9,947	\$9,947	\$0	\$9,947	\$0	\$9,947
3520	523210	Communication Services	\$10,600	\$18,359	\$20,359	\$19,918	\$5,146	\$23,505	\$0	\$23,505
3520	523300	Advertising	\$0	\$700	\$700	\$0	\$0	\$700	\$0	\$700
3520	523400	Printing And Binding	\$0	\$1,500	\$1,300	\$500	\$0	\$1,500	\$0	\$1,500
3520	523500	Travel	\$1,532	\$2,650	\$2,650	\$1,000	\$0	\$2,650	\$0	\$2,650
3520	523600	Dues And Fees	\$4,315	\$4,680	\$4,680	\$1,253	(\$3,000)	\$1,680	\$0	\$1,680
3520	523700	Education And Training	\$98	\$1,775	\$1,775	\$250	\$0	\$1,775	\$0	\$1,775
3520	523800	Licenses	\$588	\$2,325	\$2,325	\$315	(\$475)	\$1,850	\$0	\$1,850
3520	523852	Instruction Fees	\$0	\$5,000	\$3,000	\$3,000	\$0	\$5,000	\$0	\$5,000
3520	531105	Supplies	\$110,158	\$99,789	\$99,789	\$99,789	(\$4,920)	\$94,869	\$0	\$94,869
3520	531120	Vehicle Parts And Supplies	\$56,635	\$59,870	\$55,881	\$59,881	\$0	\$59,870	\$0	\$59,870
3520	531210	Water / Sewerage	\$6,270	\$9,824	\$9,824	\$6,148	\$0	\$9,824	\$0	\$9,824
3520	531220	Natural Gas	\$42,356	\$43,076	\$43,076	\$40,000	\$0	\$43,076	\$0	\$43,076
3520	531230	Electricity	\$64,191	\$51,520	\$51,520	\$51,520	\$0	\$51,520	\$0	\$51,520
3520	531240	Bottled Gas	\$0	\$2,080	\$2,080	\$1,500	\$400	\$2,480	\$0	\$2,480
3520	531250	Oil	\$2,986	\$812	\$1,312	\$1,300	\$0	\$812	\$0	\$812
3520	531270	Gasoline/ Diesel	\$66,264	\$81,389	\$81,389	\$81,389	\$9,144	\$90,533	\$0	\$90,533
3520	531310	Hospitality And Events	\$854	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3520	531400	Books And Periodicals	\$1,829	\$219	\$519	\$0	\$0	\$219	\$0	\$219
3520	531605	Machinery And Equipment-Opera	\$85,644	\$116,295	\$88,041	\$78,000	(\$6,000)	\$110,295	\$0	\$110,295
3520	531610	Furniture/Fixtures-Operating	\$7,521	\$10,920	\$14,420	\$14,189	\$0	\$10,920	\$0	\$10,920
3520	531615	Computer Equipment-Operating	\$36,077	\$0	\$2,223	\$2,223	\$0	\$0	\$0	\$0
3520	531620	Communication Equipment-Oper	\$2,433	\$4,615	\$2,415	\$1,000	\$0	\$4,615	\$0	\$4,615
3520	531720	Uniforms	\$67,176	\$42,908	\$42,987	\$42,987	\$0	\$42,908	\$2,200	\$45,108
3520	553100	Group Insurance Contribution	\$40,000	\$38,000	\$38,000	\$38,000	\$1,000	\$39,000	\$29,400	\$68,400
3520		TOTAL	\$4,355,855	\$4,514,619	\$4,600,986	\$4,537,094	\$59,288	\$4,573,907	\$230,400	\$4,804,307

Public Safety Training Facility Program 3530

Mission Statement...
To provide professional training for public safety personnel

Services Provided... Continuing education courses for public safety personnel, curriculum design and development, learning resource center, training records retention, facility maintenance.

Customers... Police officers, Firefighters, Emergency Medical Technicians, Paramedics, Georgia Peace Officer Standards and Training (POST) Council, Georgia Firefighters and Training Council, City Officials.

Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Number of student instructional hours	57,684	53,000	53,000

What We Have Accomplished...

The Roswell – Alpharetta Public Safety Training Facility is a joint training facility that has continually increased the number of courses and enrollment since opening its doors in April 2002. Accomplishments include;

- Combining Roswell and Alpharetta students in core competency classes for Fire, Police, and EMS certifications.
- Established a Joint Training Committee with Sandy Springs, Milton, Roswell, Alpharetta, and Johns Creek to share topic expert instructors and certification classes.
- Reduced the cost per student instructional hour from \$4.30 to \$3.86.

Accomplishments for the Roswell Fire Training Division (separate from RAPSTC) include;

- 100 percent employee compliance of Georgia Firefighter Standards and Training Council Required Firefighter Core Competencies for 2009.
- 530 hours of Fire and EMS training hours were held for Roswell Fire Department Personnel by the Training Division. This includes training all personnel on water rescue and emergency boating techniques on the Chattahoochee River.
- Successfully satisfied a training record audit conducted by the Georgia Firefighters Standards and Training Council.

What We Expect to Accomplish...

The RAPSTC expects to continue to take advantage of topic experts from other departments to offer high level training classes to Roswell and Alpharetta public safety employees. RAPSTC expects to accomplish the following;

- Certify the facility as a certified Emergency Medical Dispatching training center.
- Offer advanced terrorism classes in various subject topics.
- Continue to explore expansion of training facilities to include more classroom space and an indoor weapons training facility.

Public Safety Training Facility Program 3530

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
336010	ALPHARETTA FIRE PAYMENTS	\$100,982	\$76,795	\$84,479	\$75,000	\$75,000	\$0	\$75,000
342910	FIRE TRAINING FACILITY	\$0	\$0	\$5,967	\$0	\$0	\$100	\$100
342925	RAPSTC TRAINING	\$9,361	\$21,269	\$7,231	\$0	\$742	\$100	\$100
Part of General Fund Total		\$110,343	\$98,064	\$97,676	\$75,000	\$75,742	\$200	\$75,200

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
3530	511100	Regular Employees	\$45,153	\$46,000	\$46,000	\$46,000	\$0	\$46,000	\$0	\$46,000
3530	512200	Social Security (FICA) Contributio	\$2,707	\$2,900	\$2,900	\$2,900	\$0	\$2,900	\$0	\$2,900
3530	512300	Medicare	\$633	\$700	\$700	\$700	(\$30)	\$670	\$0	\$670
3530	512400	Retirement Contributions	\$4,255	\$4,580	\$4,580	\$4,580	\$930	\$5,510	\$0	\$5,510
3530	512401	Deferred Compensation Con	\$451	\$500	\$500	\$500	(\$40)	\$460	\$0	\$460
3530	521300	Technical Services	\$0	\$1,925	\$1,925	\$1,925	\$200	\$2,125	\$0	\$2,125
3530	522130	Custodial	\$15,769	\$17,500	\$17,500	\$17,500	\$0	\$17,500	\$0	\$17,500
3530	522140	Repairs And Maintenance - Grou	\$7,600	\$6,100	\$7,090	\$5,000	\$0	\$6,100	\$0	\$6,100
3530	522205	Repairs And Maintenance	\$29,883	\$27,569	\$27,569	\$27,000	\$560	\$28,129	\$0	\$28,129
3530	522320	Rental Of Equipment And Vehicle	\$8,635	\$9,218	\$10,277	\$8,000	(\$1,450)	\$7,768	\$0	\$7,768
3530	523100	Property And Liability Insurance	\$186	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
3530	523220	Postage	\$211	\$250	\$250	\$269	\$0	\$250	\$0	\$250
3530	523300	Advertising	\$0	\$200	\$200	\$0	\$0	\$200	\$0	\$200
3530	523400	Printing And Binding	\$0	\$200	\$200	\$0	\$0	\$200	\$0	\$200
3530	523500	Travel	\$0	\$100	\$100	\$0	\$0	\$100	\$0	\$100
3530	523600	Dues And Fees	\$25	\$150	\$150	\$100	\$0	\$150	\$0	\$150
3530	523700	Education And Training	\$0	\$100	\$100	\$0	\$0	\$100	\$0	\$100
3530	523852	Instruction Fees	\$26,000	\$13,164	\$12,164	\$5,000	(\$189)	\$12,975	\$0	\$12,975
3530	523902	Sanitation Services	\$1,739	\$2,000	\$2,000	\$2,000	(\$8)	\$1,992	\$0	\$1,992
3530	531105	Supplies	\$31,089	\$22,182	\$22,182	\$22,182	\$776	\$22,958	\$0	\$22,958
3530	531210	Water / Sewerage	\$1,310	\$3,500	\$3,500	\$1,500	\$0	\$3,500	\$0	\$3,500
3530	531220	Natural Gas	\$1,242	\$3,000	\$3,000	\$1,500	\$0	\$3,000	\$0	\$3,000
3530	531230	Electricity	\$18,896	\$16,573	\$18,073	\$18,171	\$0	\$16,573	\$0	\$16,573
3530	531240	Bottled Gas	\$6,093	\$8,190	\$6,690	\$3,500	\$0	\$8,190	\$0	\$8,190
3530	531270	Gasoline/ Diesel	\$0	\$0	\$1,500	\$0	\$1,400	\$1,400	\$0	\$1,400
3530	531400	Books And Periodicals	\$108	\$2,550	\$2,550	\$2,550	\$0	\$2,550	\$0	\$2,550
3530	531605	Machinery And Equipment-Opera	\$7,017	\$5,149	\$5,149	\$500	\$0	\$5,149	\$0	\$5,149
3530	531610	Furniture/Fixtures-Operating	\$917	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
3530	531615	Computer Equipment-Operating	\$2,030	\$3,000	\$4,000	\$3,136	\$0	\$3,000	\$0	\$3,000
3530	531720	Uniforms	\$491	\$500	\$500	\$500	\$0	\$500	\$0	\$500
3530	553100	Group Insurance Contribution	\$10,000	\$9,500	\$9,500	\$9,500	\$250	\$9,750	\$0	\$9,750
3530		TOTAL	\$222,439	\$210,300	\$213,849	\$187,513	\$2,399	\$212,699	\$0	\$212,699

The Roswell-Alpharetta Public Safety Training Center serves as a joint training center for City of Roswell and City of Alpharetta Police and Fire personnel. Per an intergovernmental agreement the City of Roswell is responsible for 60% and the City of Alpharetta 40% of all operating expenses associated with this facility/program.

Fire Marshal Division

3540

Mission Statement...

To reduce the probability of fire through effective fire and life safety code enforcement, and fire safety education.

Services Provided... Code enforcement, fire safety education, fire investigations, and plan review.

Customers... Business owners, Building owners, Contractors, Architects, Engineers, Developers, Citizens, Other Government Agencies, Insurance companies, Public and private schools, civic groups, Day care centers, churches, other City departments, and City officials.

Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Number of fire inspections	9,363	9,400	9,400

What We Have Accomplished...

The Fire Prevention Division has been the silent force behind Roswell's low fire injury/death rate and fire property loss rate over the past 30 years. Last year the Roswell Fire Prevention Division was awarded the Fire Safety Program of the Year by the Insurance Commissioner's Office. It is a huge asset to the City and their accomplishments this past year attest to it including;

- Fire Marshal Paul Piccirilli was awarded the Fire Official of the Year by the Georgia Insurance Commissioner. Last year the entire Fire Prevention Division was awarded the Fire Prevention Program of the Year.
- Developed a child safety seat inspection program through the Fire Prevention Division.
- Completed over 9,000 fire safety inspection in businesses throughout the City.
- Provided positive customer contacts and educational programs for over 20,000 people in Fire Safety Education.
- Participated in a fire safety blitz hosted by the Georgia Fire Safety Educators Association. This blitz was the first for Roswell and was held in Walker County utilizing our Fire and Life Safety Center.

What We Expect to Accomplish...

- Coordinate passage of three new fire safety ordinances with regards to false fire alarms, Knox Box gate switch requirements, and fire sprinkler requirement for commercial buildings.
- Provide CPR Training to City employees.
- Maintain current levels of service with regards to inspections, pre-fire plans, hydrant maintenance, etc.
- Expansion of the Fire Safety Education Program by utilizing the Fire Safety Trailer at different venues.

Fire Marshal Division 3540

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
3540	511100	Regular Employees	\$473,914	\$476,000	\$476,000	\$476,000	\$0	\$476,000	\$0	\$476,000
3540	512200	Social Security (FICA) Contributio	\$28,454	\$29,600	\$29,600	\$29,600	\$0	\$29,600	\$0	\$29,600
3540	512300	Medicare	\$6,655	\$7,000	\$7,000	\$7,000	(\$90)	\$6,910	\$0	\$6,910
3540	512400	Retirement Contributions	\$43,262	\$46,570	\$46,570	\$46,570	\$10,447	\$57,017	\$0	\$57,017
3540	512401	Deferred Compensation Con	\$2,930	\$3,600	\$3,600	\$3,600	(\$100)	\$3,500	\$0	\$3,500
3540	521201	Professional Services	\$95	\$600	\$600	\$600	(\$100)	\$500	\$0	\$500
3540	521300	Technical Services	\$0	\$500	\$1,225	\$1,225	\$250	\$750	\$0	\$750
3540	522205	Repairs And Maintenance	\$2,085	\$2,300	\$2,300	\$2,000	\$2,150	\$4,450	(\$2,235)	\$2,215
3540	522210	Vehicle Repair	\$275	\$5,193	\$5,193	\$4,500	\$0	\$5,193	\$0	\$5,193
3540	523210	Communication Services	\$7,913	\$7,652	\$7,652	\$7,652	\$0	\$7,652	\$0	\$7,652
3540	523400	Printing And Binding	\$3,051	\$1,800	\$1,800	\$1,200	\$0	\$1,800	\$0	\$1,800
3540	523500	Travel	\$2,424	\$1,830	\$1,830	\$1,830	\$670	\$2,500	\$0	\$2,500
3540	523600	Dues And Fees	\$845	\$1,155	\$1,755	\$1,300	\$155	\$1,310	\$0	\$1,310
3540	523700	Education And Training	\$1,326	\$846	\$846	\$500	(\$206)	\$640	\$0	\$640
3540	531105	Supplies	\$13,763	\$6,702	\$7,977	\$7,714	\$1,548	\$8,250	\$0	\$8,250
3540	531120	Vehicle Parts And Supplies	\$2,512	\$4,172	\$4,172	\$3,750	\$0	\$4,172	\$0	\$4,172
3540	531240	Bottled Gas	\$0	\$1,548	\$1,548	\$1,548	\$0	\$1,548	\$0	\$1,548
3540	531250	Oil	\$347	\$200	\$400	\$319	\$0	\$200	\$0	\$200
3540	531270	Gasoline/ Diesel	\$12,304	\$21,161	\$21,161	\$15,000	(\$2,666)	\$18,495	\$0	\$18,495
3540	531400	Books And Periodicals	\$472	\$2,860	\$860	\$1,200	\$377	\$3,237	\$0	\$3,237
3540	531605	Machinery And Equipment-Opera	\$3,374	\$4,850	\$4,850	\$4,850	(\$2,550)	\$2,300	\$0	\$2,300
3540	531610	Furniture/Fixtures-Operating	\$380	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3540	531720	Uniforms	\$7,392	\$4,807	\$4,207	\$3,500	\$0	\$4,807	\$0	\$4,807
3540	553100	Group Insurance Contribution	\$87,500	\$83,000	\$83,000	\$83,000	\$4,750	\$87,750	\$0	\$87,750
3540		TOTAL	\$701,272	\$713,946	\$714,146	\$704,458	\$14,635	\$728,581	(\$2,235)	\$726,346

Emergency Management Office 3920

Mission Statement...

To identify all possible disasters that can affect the City, develop a plan for the response and recovery of each, and implement those plans utilizing the National Incident Management System (NIMS) concepts and protocols.

Services Provided... Management of disaster emergencies, provides the public with emergency information, maintain a weather alert system, and conduct citywide disaster training exercises.

Customers... Citizens, all City departments, City officials, and employees.

Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Number of times Emergency Operations Center is mobilized	1	1	1

What We Have Accomplished...

The Roswell Emergency Management Office activated the Emergency Operations Center (EOC) on September 21, 2009 for the severe weather event that resulted in a federal disaster declaration. The EMO, with the help of staff members from every City department, successfully captured storm related expenses, documented those expenses, and submitted them to FEMA in the proper format to receive federal reimbursement funds under the Stafford Disaster Relief and Emergency Assistance Act. Other accomplishments include;

- The finalization of the Roswell Emergency Operations Plan (EOP).
- Implemented a mass emergency communication system to alert subscribers to severe weather alerts and other incidents within the City that will concern citizens.
- Applied for federal grants to fund EMO projects.
- Continued to maintain tornado warning siren system.
- Secured a part time employee from the Fire Suppression Division to facilitate EMO functions.

What We Expect to Accomplish...

- Provide emergency management training for City personnel through a series of disaster drills.
- Expand the operational capabilities of the EOC and establish a backup EOC in the City.
- Maintain the EOP making adjustments as needed to ensure quick and efficient response.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
3920	521300	Technical Services	\$0	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
3920	522205	Repairs And Maintenance	\$20,425	\$16,500	\$15,000	\$15,000	\$0	\$16,500	\$0	\$16,500
3920	523500	Travel	(\$240)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3920	531105	Supplies	\$0	\$6,425	\$6,425	\$6,425	\$0	\$6,425	\$0	\$6,425
3920	531605	Machinery And Equipment-Oper	\$4,478	\$6,250	\$6,250	\$6,250	(\$1,500)	\$4,750	\$0	\$4,750
3920	TOTAL:		\$24,663	\$30,175	\$28,675	\$28,675	(\$1,500)	\$28,675	\$0	\$28,675

Police Department

Mission Statement...

The Roswell Police Department protects the Constitutional and Statutory rights of all people, and promptly responds to crime and disorder within the City of Roswell, arresting offenders and bringing them before competent judicial authority.

Who We Are...

The Police Department provides a range of quality police services to the community 24 hours a day. This includes answering citizens' calls for service; providing preventive patrol and other crime prevention programs; the enforcement of Federal, State, and local laws; and conducting investigations into known criminal activity and arresting violators of the law. The department also includes a modern dispatch center, which serves as the answering point for all 911 emergency calls, and as the receiving point for all after-hours emergency calls for other departments of the city. The police department is responsible for the operation of an adult criminal detention center. The Detention Center houses both felony and misdemeanor pretrial detainees for the City of Roswell, the federal government, and also houses prisoners sentenced by the Roswell Municipal Court.

Police Department

What We Have Accomplished...

The Police Department's expectations are consistent with City Goal I II "Emphasize a Responsive Delivery of Services."

- Expanded the scope and capabilities of the criminal and cyber crimes intelligence program.
- Achieved CALEA fourth reaccreditation.
- Established a full time criminal intelligence unit and website
- Implemented Crime Free Multi-Housing Program
- Established Crime Prevention Through Environmental Design (CPTED) Program

What We Expect to Accomplish...

The Police Department's expectations are consistent with City Goal I II "Emphasize a Responsive Delivery of Services."

- Provide firearms training at a local indoor firing range
- Enhance criminal investigation capability
- Provide for improved safety of our officers through training and equipment

Police Department

Opportunities...

North Fulton municipal public safety agencies have agreed to team together to improve public safety communications in our area. Police Departments in North Fulton continue to cross-swear police officers in order to provide more seamless police services to our citizens. This provides an unprecedented opportunity to work together on crime and other regional issues. In addition we have launched a new unit with a dedicated staff focused on crime analysis and intelligence gathering. We will seek opportunities to partner with developers, apartment and business managers to implement a new Crime Prevention Through Environmental Design (CPETD) and Crime Free housing programs.

Challenges...

In FY11 our goal is to maintain a consistently low crime rate and provide a high level of service to our citizens. Our challenge is to identify creative ways to achieve this while facing changing environmental conditions. These conditions include budget constraints due to forecast sales tax revenue shortfalls, shifting demographics and an overburdened justice system which can lead to deferral of prosecution of criminal offenders who then remain in our jurisdiction. Despite these factors our 2009 index crime rate declined 3% from the previous year. We will continue to assign resources in such a way as to best detect and deter crime, and to provide the most stable public safety environment possible.

	Approved Expenditures	Full-Time Positions	Page
General Fund	\$16,321,270	190.00	228
E-911 Fund	\$1,586,541	19.00	244
Confiscated Assets Fund	\$554,570	0.00	248
Capital Projects Fund	\$513,220	0.00	308
Total:	\$18,975,601	209.00	

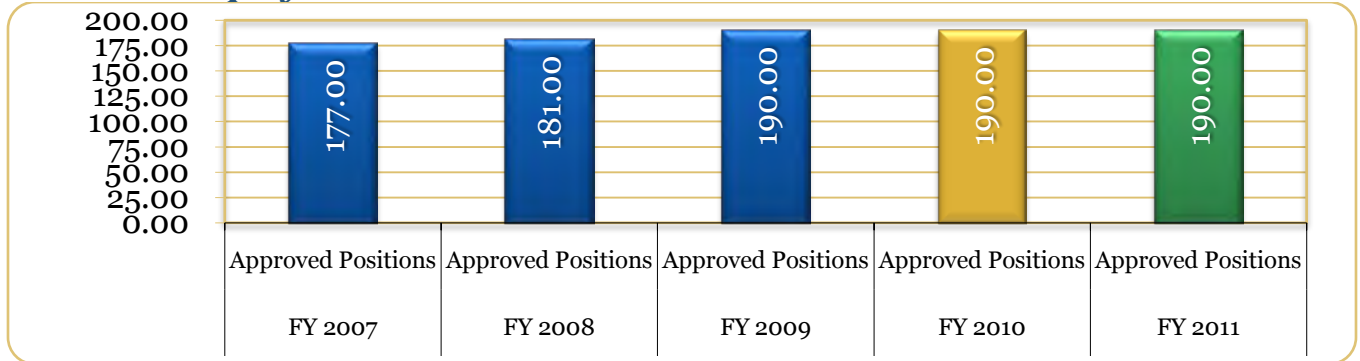
Police Department General Fund

Expenditures by Account...

Acct #	Account Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from	FY 2011	FY 11	FY 11
			Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent	FY 10 Approved to FY 11	Approved Base	Approved Changes	Approved Budget
511100	Regular Employees	\$8,962,802	\$9,165,612	\$9,113,205	\$8,948,500	(\$52,612)	\$9,113,000	\$30,000	\$9,143,000
511105	Part Time Employees	\$157,925	\$112,000	\$112,000	\$158,000	\$0	\$112,000	\$0	\$112,000
511300	Overtime	\$350,635	\$438,360	\$467,360	\$563,500	\$90,000	\$528,360	\$0	\$528,360
512200	Social Security (FICA) Contributor	\$577,978	\$604,800	\$604,800	\$595,800	\$200	\$605,000	\$0	\$605,000
512300	Medicare	\$135,483	\$141,700	\$141,700	\$138,900	(\$250)	\$141,450	\$0	\$141,450
512400	Retirement Contributions	\$867,370	\$933,700	\$933,700	\$933,700	\$157,889	\$1,091,589	\$0	\$1,091,589
512401	Deferred Compensation Con	\$48,735	\$55,000	\$55,000	\$55,000	(\$5,310)	\$49,690	\$0	\$49,690
Salaries and Benefits Total		\$11,100,929	\$11,451,172	\$11,427,765	\$11,393,400	\$189,917	\$11,641,089	\$30,000	\$11,671,089
521201	Professional Services	\$194,065	\$182,550	\$318,369	\$289,912	(\$1,550)	\$181,000	\$0	\$181,000
521203	Animal Control	\$75,354	\$87,000	\$66,700	\$66,638	\$0	\$87,000	\$0	\$87,000
521300	Technical Services	\$57,288	\$51,100	\$59,200	\$58,200	\$800	\$51,900	\$0	\$51,900
522205	Repairs And Maintenance	\$255,358	\$281,350	\$295,272	\$289,379	(\$3,465)	\$277,885	\$15,000	\$292,885
522210	Vehicle Repair	\$69,263	\$68,320	\$83,212	\$82,900	\$0	\$68,320	\$0	\$68,320
522310	Rental Of Land And Buildings	\$1,811	\$1,800	\$1,800	\$1,647	\$900	\$2,700	\$10,000	\$12,700
522320	Rental Of Equipment And Vehicles	\$346,914	\$345,500	\$347,711	\$346,258	\$200	\$345,700	\$0	\$345,700
523210	Communication Services	\$112,006	\$124,860	\$279,755	\$249,100	\$165,512	\$290,372	\$0	\$290,372
523220	Postage	\$6,476	\$6,800	\$6,800	\$6,600	(\$200)	\$6,600	\$0	\$6,600
523300	Advertising	\$810	\$1,500	\$100	\$80	(\$500)	\$1,000	\$0	\$1,000
523400	Printing And Binding	\$1,637	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
523500	Travel	\$39,875	\$37,978	\$31,478	\$30,800	(\$10,112)	\$27,866	\$0	\$27,866
523600	Dues And Fees	\$5,749	\$9,655	\$9,655	\$9,672	(\$1,925)	\$7,730	\$0	\$7,730
523700	Education And Training	\$13,344	\$18,920	\$19,920	\$17,465	(\$4,390)	\$14,530	\$0	\$14,530
523851	Contracted Temporary Labor	\$2,827	\$0	\$23,107	\$23,107	\$0	\$0	\$0	\$0
531105	Supplies	\$134,372	\$155,457	\$170,795	\$161,000	\$5,290	\$160,747	\$0	\$160,747
531110	Inmate Supplies	\$10,578	\$17,500	\$19,243	\$18,500	\$2,475	\$19,975	\$0	\$19,975
531120	Vehicle Parts And Supplies	\$155,097	\$153,400	\$155,759	\$151,138	\$0	\$153,400	\$0	\$153,400
531230	Electricity	\$1,831	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
531250	Oil	\$10,048	\$450	\$11,125	\$11,135	\$75	\$525	\$0	\$525
531270	Gasoline/diesel	\$340,418	\$411,150	\$406,475	\$360,350	\$25,800	\$436,950	\$0	\$436,950
531310	Hospitality And Events	\$3,535	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531320	Inmate Meals	\$90,141	\$90,000	\$96,000	\$92,000	\$3,000	\$93,000	\$0	\$93,000
531400	Books And Periodicals	\$3,741	\$5,425	\$5,425	\$5,400	\$0	\$5,425	\$0	\$5,425
531605	Machinery And Equipment-operati	\$77,659	\$38,215	\$125,251	\$73,045	\$40	\$38,255	\$11,000	\$49,255
531610	Furniture/fixtures-operating	\$1,737	\$500	\$500	\$500	\$2,200	\$2,700	\$0	\$2,700
531615	Computer Equipment-operating	\$21,288	\$18,850	\$27,082	\$27,082	(\$15,350)	\$3,500	\$0	\$3,500
531620	Communication Equipment-operat	\$3,028	\$6,100	\$6,100	\$6,285	\$600	\$6,700	\$0	\$6,700
531720	Uniforms	\$135,536	\$123,200	\$119,852	\$117,259	\$600	\$123,800	\$0	\$123,800
539999	Special Events - Contra Acct	(\$25,762)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total		\$2,146,022	\$2,241,080	\$2,690,185	\$2,498,952	\$170,000	\$2,411,080	\$36,000	\$2,447,080
552400	Risk/liability Contribution	\$326,009	\$273,848	\$273,848	\$273,848	(\$48,699)	\$225,149	\$0	\$225,149
553100	Group Insurance Contribution	\$1,812,462	\$1,735,000	\$1,735,000	\$1,735,000	\$117,606	\$1,852,606	\$0	\$1,852,606
554100	Workers Comp Contribution	\$287,297	\$287,297	\$287,297	\$287,297	(\$161,951)	\$125,346	\$0	\$125,346
Transfers, Capital, Other Total		\$2,425,768	\$2,296,145	\$2,296,145	\$2,296,145	(\$93,044)	\$2,203,101	\$0	\$2,203,101
Fund Total		\$15,672,719	\$15,988,397	\$16,414,095	\$16,188,497	\$266,873	\$16,255,270	\$66,000	\$16,321,270

Police Department General Fund

Full-Time Employees...



Summary of Changes from FY 2010 Approved to FY 2011 Approved...

FY 2010 Approved Operating Budget:	\$15,988,397
FY 2010 "One-Time" Costs removed from Base Budget:	(\$15,000)
Mid-year Adjustments approved in FY 2010 added to Base Budget (contracted property maint, Fulton radio use agreement, gasoline):	\$185,000
FY 2011 Salary related Adjustments based on current Roster/Base Budget request (FT, PT, Temp, Firefighter, OT, SS, Med, Vacancy Savings, Other Benefits):	\$96,873
Other Operating Changes by Departments:	\$0
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	\$266,873
FY 2011 Approved General Fund Base Budget:	\$16,255,270
Police - Career Development Plan:	\$30,000
Police Laptop Maintenance:	\$15,000
Indoor Firing Range fees;	\$10,000
Vehicle weapon mounts for rifles/shotguns:	\$11,000
Subtotal - Approved "Cost of Doing Business" Increases:	\$66,000
FY 2011 Approved General Fund Operating Budget:	\$16,321,270
FY 2010 Approved Maintenance Capital:	\$32,700
FY 2011 Approved Maintenance Capital:	\$180,500
Add / Delete List Changes:	(\$10,500)
Subtotal - FY 2011 Approved General Fund Maintenance Capital:	\$170,000
FY 2010 Approved One-Time Capital:	\$0
Subtotal - FY 2011 Approved One-Time Capital:	\$0
FY 2011 Approved General Fund Capital:	\$170,000
FY 2011 Approved General Fund Budget:	\$16,491,270

Police Department General Fund

FY 2011 Approved Cost of Doing Business Increases...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Operating
322C	511100	Career Development Plan	\$30,000
321B	522205	Laptop maintenance	\$15,000
321B	522310	Tactical firearms training at indoor range	\$10,000
322C	531605	Vehicle weapon mounts for rifles/shotguns-	\$11,000
POLICE:			\$66,000

FY 2011 Approved Maintenance Capital...

Cost Center	Account Number (s)	Description of Request	FY 2011 Approved Capital
3210MP	542400	Mobile Data Terminal (MDT) Replacement Program	\$145,000
3210MP	542100	In Car Video Replacement Program	\$25,000
3210MP	542300	Replacement of Patrol Motorcycles	\$0
POLICE:			\$170,000

FY 2011 Unfunded Requests...

Cost Center	Account Number(s)	Description of Request	FY 2011 Requested Capital
3210CP	542100	Digital video system for motorcycles	\$48,000
3210CP	541300	Upgrade communication building @ water tower	\$45,000
			\$93,000

Police Department General Fund

*The following pages contain detailed information for each
Police Department program.*

Program	Approved Expenditures	Full-Time Positions
Police Administration	\$793,165	2.00
Police Support Services	\$2,050,942	24.00
General Investigations	\$1,815,849	21.00
Special Investigations	\$1,081,606	13.00
Patrol	\$6,966,188	86.00
Traffic Enforcement	\$1,318,660	10.00
Detention Center	\$2,294,860	34.00
Total:	\$16,321,270	190.00

Police Administration Program

321A

Mission Statement...

The Office of the Chief of Police provides effective and efficient management and direction of the Department

Services... Department management and administration.

Customers... Officers, Detectives, Support Staff, Elected Officials, City Management, Media, Citizens of Roswell

<i>Outcome Measure...</i>	<i>FY 2009</i>	<i>FY 2010</i>	<i>FY 2011</i>
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Maintain CALEA accreditation & State Certification	Yes	Yes	Yes

What We Have Accomplished...

- Maintained one of the lowest crime rates in the nation
- Maintained compliance with CALEA and State certification standards

What We Expect to Accomplish...

- Maintain compliance with CALEA and State certification standards
- Proactively increase patrol presence in zones with highest crime activity



Police Administration Program

321A

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
321A	511100	Regular Employees	\$166,877	\$170,000	\$163,059	\$152,000	\$0	\$170,000	\$0	\$170,000
321A	511300	Overtime	\$0	\$400	\$400	\$0	\$0	\$400	\$0	\$400
321A	512200	Social Security (FICA) Contributi	\$9,318	\$10,600	\$10,600	\$8,000	\$0	\$10,600	\$0	\$10,600
321A	512300	Medicare	\$2,449	\$2,500	\$2,500	\$2,300	(\$20)	\$2,480	\$0	\$2,480
321A	512400	Retirement Contributions	\$15,365	\$16,540	\$16,540	\$16,540	\$3,823	\$20,363	\$0	\$20,363
321A	512401	Deferred Compensation Con	\$1,673	\$1,800	\$1,800	\$1,800	(\$100)	\$1,700	\$0	\$1,700
321A	512920	Other Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321A	521201	Professional Services	\$305	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321A	521203	Animal Control	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321A	521300	Technical Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321A	522205	Repairs And Maintenance	\$0	\$0	\$0	\$59	\$0	\$0	\$0	\$0
321A	522210	Vehicle Repair	\$151	\$450	\$450	\$400	\$0	\$450	\$0	\$450
321A	522310	Rental Of Land And Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321A	523210	Communication Services	\$800	\$1,500	\$154,395	\$140,000	\$160,000	\$161,500	\$0	\$161,500
321A	523220	Postage	\$6,470	\$6,800	\$6,800	\$6,600	(\$200)	\$6,600	\$0	\$6,600
321A	523300	Advertising	\$810	\$1,500	\$100	\$80	(\$500)	\$1,000	\$0	\$1,000
321A	523500	Travel	\$3,743	\$3,685	\$3,685	\$3,685	(\$90)	\$3,595	\$0	\$3,595
321A	523600	Dues And Fees	\$91	\$175	\$175	\$192	\$0	\$175	\$0	\$175
321A	523700	Education And Training	\$625	\$1,525	\$2,525	\$1,715	(\$325)	\$1,200	\$0	\$1,200
321A	523851	Contracted Temporary Labor	\$0	\$0	\$16,166	\$16,166	\$0	\$0	\$0	\$0
321A	531105	Supplies	\$31,936	\$38,657	\$38,657	\$38,000	\$2,000	\$40,657	\$0	\$40,657
321A	531120	Vehicle Parts And Supplies	\$13	\$900	\$900	\$800	\$0	\$900	\$0	\$900
321A	531250	Oil	\$56	\$0	\$75	\$50	\$75	\$75	\$0	\$75
321A	531270	Gasoline/ Diesel	\$776	\$850	\$775	\$850	\$0	\$850	\$0	\$850
321A	531310	Hospitality And Events	\$3,535	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321A	531320	Inmate Meals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321A	531400	Books And Periodicals	\$0	\$25	\$25	\$0	\$0	\$25	\$0	\$25
321A	531605	Machinery And Equipment-Oper	(\$1)	\$0	\$2,505	\$0	\$0	\$0	\$0	\$0
321A	531610	Furniture/Fixtures-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321A	531615	Computer Equipment-Operating	\$0	\$15,000	\$15,000	\$15,000	(\$15,000)	\$0	\$0	\$0
321A	531720	Uniforms	\$471	\$600	\$600	\$100	\$0	\$600	\$0	\$600
321A	539999	Special Events Contra Account	(\$25,762)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321A	552400	Risk/Liability Contribution	\$326,009	\$273,848	\$273,848	\$273,848	(\$48,699)	\$225,149	\$0	\$225,149
321A	553100	Group Insurance Contribution	\$20,000	\$19,000	\$19,000	\$19,000	\$500	\$19,500	\$0	\$19,500
321A	554100	Workers Comp Contribution	\$287,297	\$287,297	\$287,297	\$287,297	(\$161,951)	\$125,346	\$0	\$125,346
321A	Police Administrative Services Total		\$853,008	\$853,652	\$1,017,877	\$984,482	(\$60,487)	\$793,165	\$0	\$793,165

Police Support Services Program

321B

Mission Statement...

Provide logistical and administrative support to the operating units of the department.

Services Provided... Staff training, accreditation, records management and distribution, inventory control and distribution, permits and licensing, community affairs, internal investigations, recruiting and pre-employment services, research and planning, budget preparation and analysis, Information systems and Police help desk, Property and Evidence, Administrative Support.

Customers... Officers, detectives, traffic enforcement supervisors, command staff, policy makers, and public

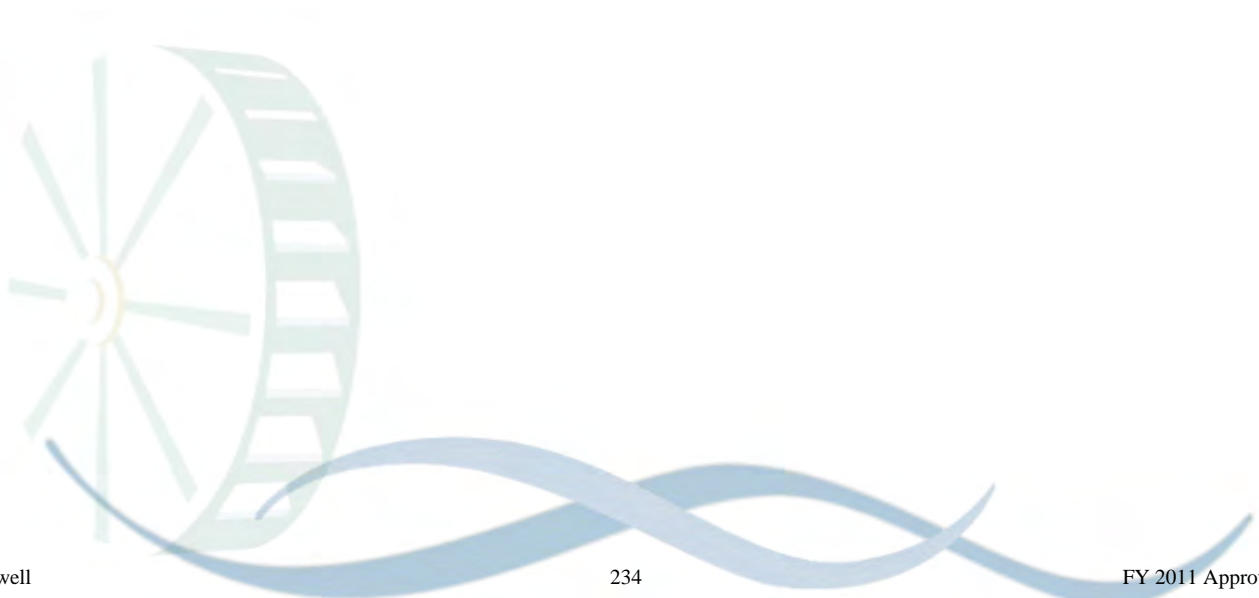
<i>Outcome Measure...</i>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Number of Formal Open Records Requests responded to within 3 days	689	700	700

What We Have Accomplished...

- Continued neighborhood and citizen crime prevention programs.
- Fulfilled requests for information in accordance with Ga. Open Records Act.
- Provided support to field operations with administrative and logistical management operations

What We Expect to Accomplish...

- Meet or exceed expectations of support to field operations with no increase in civilian staff.
- Continue crime prevention and community outreach.



Police Support Services Program 321B

Revenues Associated with this Program ...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Proposed Revenue
321291	MASSAGE PARLOR FEES	\$1,700	\$0	\$0	\$0	\$0	\$0	\$0
322300	TAXI CAB PERMITS	\$59,760	\$38,765	\$30,650	\$35,000	\$32,000	(\$5,000)	\$30,000
342120	ACCIDENT REPORTS	\$9,424	\$13,514	\$16,327	\$15,000	\$17,000	\$0	\$15,000
342140	EXSPUNGEMENT FEES	\$8,393	\$8,200	\$8,565	\$7,000	\$7,000	\$0	\$7,000
342310	FINGERPRINTING FEES	\$20,625	\$18,355	\$14,131	\$12,000	\$12,000	\$0	\$12,000
346400	BACKGROUND CHECK FEES	\$25,653	\$22,208	\$15,665	\$20,000	\$15,000	(\$7,000)	\$13,000
Part of General Fund Total		\$125,555	\$101,041	\$85,338	\$89,000	\$83,000	(\$12,000)	\$77,000

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
321B	511100	Regular Employees	\$1,127,206	\$1,132,000	\$1,115,834	\$1,048,500	(\$9,000)	\$1,123,000	\$0	\$1,123,000
321B	511300	Overtime	\$7,121	\$12,500	\$12,500	\$12,500	\$0	\$12,500	\$0	\$12,500
321B	512200	Social Security (FICA) Contributi	\$69,076	\$71,000	\$71,000	\$67,000	(\$500)	\$70,500	\$0	\$70,500
321B	512300	Medicare	\$16,155	\$16,600	\$16,600	\$15,000	(\$130)	\$16,470	\$0	\$16,470
321B	512400	Retirement Contributions	\$104,136	\$112,100	\$112,100	\$112,100	\$22,417	\$134,517	\$0	\$134,517
321B	512401	Deferred Compensation Con	\$8,580	\$8,900	\$8,900	\$8,900	(\$500)	\$8,400	\$0	\$8,400
321B	521201	Professional Services	\$29,452	\$10,000	\$16,000	\$9,000	\$0	\$10,000	\$0	\$10,000
321B	521203	Animal Control	\$75,354	\$87,000	\$66,700	\$66,638	\$0	\$87,000	\$0	\$87,000
321B	521300	Technical Services	\$28,252	\$31,700	\$34,550	\$34,000	(\$200)	\$31,500	\$0	\$31,500
321B	522205	Repairs And Maintenance	\$161,282	\$160,500	\$171,852	\$167,000	\$65,585	\$226,085	\$15,000	\$241,085
321B	522210	Vehicle Repair	\$1,004	\$1,300	\$1,300	\$1,000	\$0	\$1,300	\$0	\$1,300
321B	522310	Rental Of Land And Buildings	\$1,811	\$1,800	\$1,800	\$1,300	(\$900)	\$900	\$10,000	\$10,900
321B	522320	Rental Of Equipment And Vehicl	\$7,707	\$5,800	\$7,065	\$6,000	\$200	\$6,000	\$0	\$6,000
321B	523210	Communication Services	\$6,223	\$7,200	\$7,200	\$6,500	\$0	\$7,200	\$0	\$7,200
321B	523220	Postage	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321B	523400	Printing And Binding	\$1,637	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
321B	523500	Travel	\$6,216	\$9,865	\$9,865	\$9,865	\$4,990	\$14,855	\$0	\$14,855
321B	523600	Dues And Fees	\$4,330	\$7,135	\$7,135	\$7,135	(\$1,400)	\$5,735	\$0	\$5,735
321B	523700	Education And Training	\$1,994	\$9,145	\$7,145	\$6,500	(\$7,015)	\$2,130	\$0	\$2,130
321B	523851	Contracted Temporary Labor	\$2,827	\$0	\$6,941	\$6,941	\$0	\$0	\$0	\$0
321B	531105	Supplies	\$8,941	\$14,400	\$15,414	\$14,000	\$500	\$14,900	\$0	\$14,900
321B	531120	Vehicle Parts And Supplies	\$1,846	\$2,300	\$2,300	\$2,000	\$0	\$2,300	\$0	\$2,300
321B	531250	Oil	\$280	\$300	\$300	\$300	\$0	\$300	\$0	\$300
321B	531270	Gasoline/ Diesel	\$6,834	\$9,500	\$9,500	\$8,000	\$0	\$9,500	\$0	\$9,500
321B	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321B	531400	Books And Periodicals	\$154	\$200	\$200	\$200	\$0	\$200	\$0	\$200
321B	531605	Machinery And Equipment-Oper	\$495	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321B	531610	Furniture/Fixtures-Operating	\$288	\$500	\$500	\$500	\$0	\$500	\$0	\$500
321B	531615	Computer Equipment-Operating	\$3,309	\$850	\$850	\$850	\$0	\$850	\$0	\$850
321B	531620	Communication Equipment-Ope	\$0	\$0	\$0	\$0	\$200	\$200	\$0	\$200
321B	531720	Uniforms	\$3,012	\$3,600	\$3,600	\$3,600	\$0	\$3,600	\$0	\$3,600
321B	542300	Furniture And Fixtures	\$2,334	\$0	\$0	\$0	\$0	\$0	\$0	\$0
321B	553100	Group Insurance Contribution	\$230,000	\$218,000	\$218,000	\$218,000	\$16,000	\$234,000	\$0	\$234,000
321B	Police Support Services Total		\$1,917,855	\$1,935,695	\$1,926,651	\$1,834,829	\$90,247	\$2,025,942	\$25,000	\$2,050,942

General Investigations Section Program

322A

Mission Statement...

The General Investigations Section of the Field Services Division investigates reports of criminal activity and apprehends and prosecutes those responsible.

Services Provided... Criminal investigations, intelligence gathering, property and evidence collecting and processing, arresting offenders, preparing case files, and testifying in court

Customers... Victims/Reporters of Crime, Other Law Enforcement/Government Agencies, Prosecutor's Office, Courts, and Public.

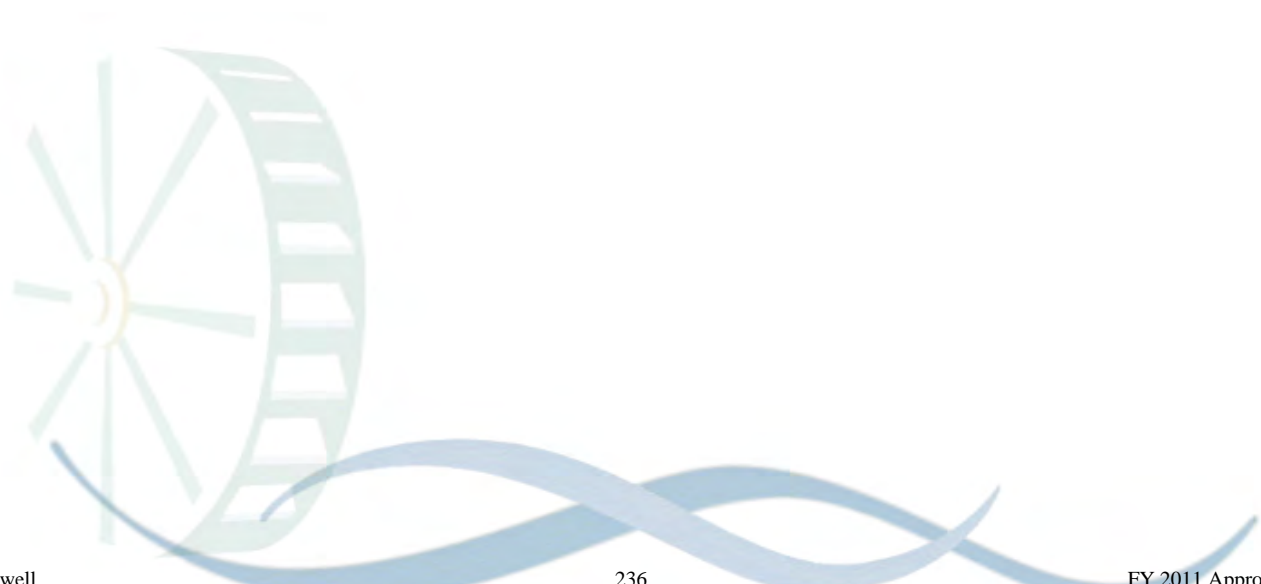
Outcome Measure...	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Number of Cases Initiated	3,574	3,980	4,200

What We Have Accomplished...

- Increased intelligence gathering and dissemination through new technology resources.
- Continued to offer the latest training and equipment to investigators leading to greater efficiency.
- Improved quality and quantity of forensic investigations involving internet crimes.

What We Expect to Accomplish...

- Continue intelligence sharing and networking with other law enforcement agencies.
- Continue to train and equip investigators to improve job performance.
- Continue to use all resources available to clear assigned cases.



General Investigations Section Program 322A

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
322A	511100	Regular Employees	\$1,170,995	\$1,200,000	\$1,200,000	\$1,150,000	(\$48,000)	\$1,152,000	\$0	\$1,152,000
322A	511300	Overtime	\$61,844	\$55,000	\$55,000	\$111,000	\$0	\$55,000	\$0	\$55,000
322A	512200	Social Security (FICA) Contributi	\$74,806	\$77,900	\$77,900	\$77,900	(\$3,000)	\$74,900	\$0	\$74,900
322A	512300	Medicare	\$17,535	\$18,200	\$18,200	\$18,000	(\$690)	\$17,510	\$0	\$17,510
322A	512400	Retirement Contributions	\$97,977	\$105,470	\$105,470	\$105,470	\$32,521	\$137,991	\$0	\$137,991
322A	512401	Deferred Compensation Con	\$6,867	\$7,300	\$7,300	\$7,300	(\$900)	\$6,400	\$0	\$6,400
322A	521201	Professional Services	\$1,173	\$0	\$0	\$662	\$0	\$0	\$0	\$0
322A	521300	Technical Services	\$14,344	\$9,200	\$14,450	\$14,000	\$0	\$9,200	\$0	\$9,200
322A	522205	Repairs And Maintenance	\$7,119	\$21,000	\$16,000	\$15,500	(\$17,450)	\$3,550	\$0	\$3,550
322A	522210	Vehicle Repair	\$3,471	\$7,000	\$7,000	\$6,500	\$0	\$7,000	\$0	\$7,000
322A	522310	Rental Of Land And Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322A	522320	Rental Of Equipment And Vehicl	\$4,734	\$4,500	\$5,259	\$5,258	\$0	\$4,500	\$0	\$4,500
322A	523210	Communication Services	\$20,072	\$30,828	\$26,828	\$23,000	\$0	\$30,828	\$0	\$30,828
322A	523220	Postage	\$6	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322A	523500	Travel	\$5,722	\$4,550	\$1,550	\$1,500	\$0	\$4,550	\$0	\$4,550
322A	523600	Dues And Fees	\$845	\$770	\$770	\$770	\$0	\$770	\$0	\$770
322A	523700	Education And Training	\$295	\$3,000	\$3,000	\$3,000	\$0	\$3,000	\$0	\$3,000
322A	531105	Supplies	\$15,103	\$18,500	\$18,500	\$17,000	\$0	\$18,500	\$0	\$18,500
322A	531120	Vehicle Parts And Supplies	\$10,532	\$9,000	\$12,875	\$12,000	\$0	\$9,000	\$0	\$9,000
322A	531250	Oil	\$1,021	\$0	\$1,400	\$1,200	\$0	\$0	\$0	\$0
322A	531270	Gasoline/ Diesel	\$38,059	\$46,000	\$44,600	\$39,000	\$0	\$46,000	\$0	\$46,000
322A	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322A	531400	Books And Periodicals	\$438	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
322A	531605	Machinery And Equipment-Oper	\$46,158	\$11,000	\$31,099	\$11,699	\$0	\$11,000	\$0	\$11,000
322A	531610	Furniture/Fixtures-Operating	\$452	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322A	531615	Computer Equipment-Operating	\$14,827	\$0	\$8,232	\$8,232	\$0	\$0	\$0	\$0
322A	531620	Communication Equipment-Ope:	\$473	\$0	\$0	\$185	\$400	\$400	\$0	\$400
322A	531720	Uniforms	\$16,550	\$17,000	\$12,400	\$13,500	\$0	\$17,000	\$0	\$17,000
322A	553100	Group Insurance Contribution	\$190,000	\$180,500	\$180,500	\$180,500	\$24,250	\$204,750	\$0	\$204,750
322A		General Investigation Total	\$1,821,417	\$1,828,718	\$1,850,333	\$1,825,176	(\$12,869)	\$1,815,849	\$0	\$1,815,849

Special Operations Section Program

322B

Mission Statement...

The Special Operations Section of the Field Services Division investigates narcotics and vice activity and apprehends and prosecutes those responsible and responds to unusual high-risk situations that require special equipment and tactics.

Services Provided... Narcotics and vice investigations, intelligence gathering, property and evidence collecting and processing, emergency tactical response, arresting offenders and testifying in court

Customers... Victims/Reporters of Crime, Other Law Enforcement/Government Agencies, Prosecutor's Office, Courts, and Public.

Outcome Measure...	FY 2009	FY 2010	FY 2011
	Actual	Estimated	Approved
Number of Cases Initiated	149	270	300

What We Have Accomplished...

- Participated in federal drug task (DEA) force and High Intensity Drug Trafficking Area (HIDTA) task force targeting vice and drug crimes.
- Provided added support to Uniform Patrol through surveillance and targeted patrol.
- Conducted twice monthly training sessions for SWAT high risk situations.

What We Expect to Accomplish...

- Continue to participate in both DEA and HIDTA task forces.
- Continue to target specific crimes and high criminal activity areas with added patrols and surveillance.
- Continue to conduct regular training for SWAT and Crisis Intervention team members for response to high risk situations.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10		FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
				FY 10 Approved Budget	Amended Budget as of June 13, 2010					
322B	511100	Regular Employees	\$552,411	\$541,000	\$680,000	\$668,000	\$167,000	\$708,000	\$0	\$708,000
322B	511300	Overtime	\$32,474	\$25,000	\$54,000	\$54,000	\$0	\$25,000	\$0	\$25,000
322B	512200	Social Security (FICA) Contributi	\$37,122	\$35,100	\$35,100	\$35,100	\$10,400	\$45,500	\$0	\$45,500
322B	512300	Medicare	\$8,682	\$8,300	\$8,300	\$8,300	\$2,330	\$10,630	\$0	\$10,630
322B	512400	Retirement Contributions	\$42,546	\$45,800	\$45,800	\$45,800	\$39,007	\$84,807	\$0	\$84,807
322B	512401	Deferred Compensation Con	\$2,585	\$2,800	\$2,800	\$2,800	\$500	\$3,300	\$0	\$3,300
322B	521201	Professional Services	\$246	\$2,550	\$250	\$250	(\$1,550)	\$1,000	\$0	\$1,000
322B	521300	Technical Services	\$2,265	\$3,000	\$3,000	\$3,000	\$1,000	\$4,000	\$0	\$4,000
322B	522205	Repairs And Maintenance	\$593	\$250	\$250	\$250	\$0	\$250	\$0	\$250
322B	522210	Vehicle Repair	\$4,980	\$5,200	\$7,200	\$5,000	\$0	\$5,200	\$0	\$5,200
322B	523210	Communication Services	\$727	\$5,088	\$5,088	\$2,500	\$6,360	\$11,448	\$0	\$11,448
322B	523220	Postage	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322B	523500	Travel	\$2,992	\$1,428	\$1,428	\$1,400	(\$12)	\$1,416	\$0	\$1,416
322B	523600	Dues And Fees	\$281	\$550	\$550	\$550	\$0	\$550	\$0	\$550
322B	523700	Education And Training	\$1,672	\$2,700	\$2,700	\$2,700	(\$1,500)	\$1,200	\$0	\$1,200
322B	531105	Supplies	\$16,385	\$15,900	\$19,659	\$19,000	\$0	\$15,900	\$0	\$15,900
322B	531120	Vehicle Parts And Supplies	\$7,210	\$8,000	\$10,300	\$8,000	\$0	\$8,000	\$0	\$8,000
322B	531250	Oil	\$516	\$0	\$700	\$335	\$0	\$0	\$0	\$0
322B	531270	Gasoline/ Diesel	\$16,991	\$16,000	\$15,300	\$15,000	\$0	\$16,000	\$0	\$16,000
322B	531605	Machinery And Equipment-Oper	\$568	\$7,500	\$15,257	\$15,257	(\$245)	\$7,255	\$0	\$7,255
322B	531720	Uniforms	\$5,368	\$4,200	\$6,200	\$4,200	\$1,200	\$5,400	\$0	\$5,400
322B	533100	Group Insurance Contribution	\$90,000	\$85,500	\$85,500	\$85,500	\$41,250	\$126,750	\$0	\$126,750
322B		Special Investigation Total	\$826,615	\$815,866	\$999,382	\$976,942	\$265,740	\$1,081,606	\$0	\$1,081,606

Uniform Patrol Section Program

322C

Mission Statement...

The Uniform Patrol Section of the Roswell Police Department provides a safe environment for all who live and travel through the city. The officers respond to calls for service, enforce city ordinance, state and federal law, and conduct patrols to detect criminal behavior and apprehend those responsible.

Services Provided... Law enforcement, Criminal investigations, Property and evidence, Apprehend offenders, Traffic accident investigations, and Calls for service

Customers... General Public, Residents, Business Owners/Operators, Motorists, Visitors, Victims, Witnesses, Law Enforcement Agencies, Prosecutors' Offices, Courts

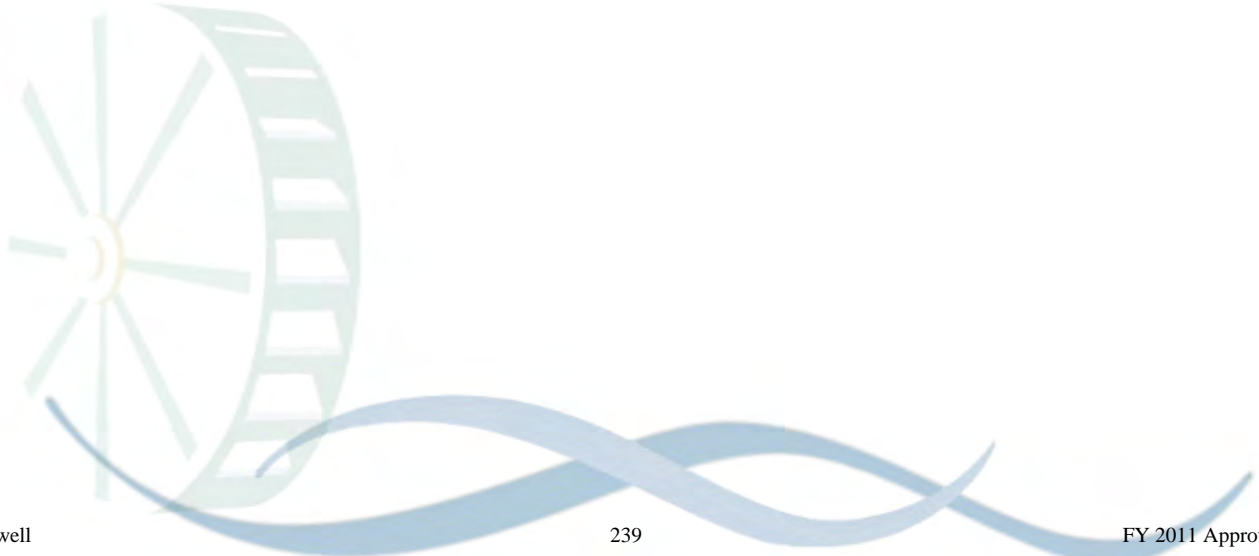
<i>Outcome Measure...</i>	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Number of Calls for Service Completed	93,651	105,000	105,000

What We Have Accomplished...

- Conducted 34,139 traffic stops to apprehend violators of traffic law.
- Responded to 93,651 calls for service.
- Investigated 3,423 motor vehicle accidents.

What We Expect to Accomplish...

- Respond to all calls for police service and provide initial investigation for reported crimes and vehicle accidents and maintain a safe community.
- Utilize available technology to identify areas to conduct directed patrols in an attempt to deter criminal activity and apprehend those participating in such activity.
- Detect and apprehend violators of traffic law, conducting traffic stops.
- Continue to provide training to prepare Patrol Section officers for effective response to calls for service.



Uniform Patrol Section Program 322C

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
322C	511100	Regular Employees	\$4,216,150	\$4,391,000	\$4,222,700	\$4,200,000	(\$186,000)	\$4,205,000	\$30,000	\$4,235,000
322C	511105	Part Time Employees	\$22,287	\$0	\$0	\$46,000	\$0	\$0	\$0	\$0
322C	511300	Overtime	\$140,805	\$222,460	\$222,460	\$240,000	\$90,000	\$312,460	\$0	\$312,460
322C	512200	Social Security (FICA) Contributi	\$267,613	\$287,600	\$287,600	\$287,600	(\$7,600)	\$280,000	\$0	\$280,000
322C	512300	Medicare	\$62,587	\$67,300	\$67,300	\$67,300	(\$1,800)	\$65,500	\$0	\$65,500
322C	512400	Retirement Contributions	\$435,218	\$468,500	\$468,500	\$468,500	\$35,190	\$503,690	\$0	\$503,690
322C	512401	Deferred Compensation Con	\$20,907	\$23,500	\$23,500	\$23,500	(\$2,010)	\$21,490	\$0	\$21,490
322C	521201	Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322C	521300	Technical Services	\$7,535	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
322C	522130	Custodial	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322C	522205	Repairs And Maintenance	\$35,416	\$38,100	\$44,100	\$44,000	(\$32,100)	\$6,000	\$0	\$6,000
322C	522210	Vehicle Repair	\$33,879	\$33,370	\$33,370	\$33,000	\$0	\$33,370	\$0	\$33,370
322C	522310	Rental Of Land And Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322C	522320	Rental Of Equipment And Vehicl	\$700	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322C	523210	Communication Services	\$73,096	\$65,232	\$71,232	\$65,000	(\$300)	\$64,932	\$0	\$64,932
322C	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322C	523500	Travel	\$19,441	\$10,550	\$10,550	\$10,550	(\$8,000)	\$2,550	\$0	\$2,550
322C	523600	Dues And Fees	\$145	\$250	\$250	\$250	(\$50)	\$200	\$0	\$200
322C	523700	Education And Training	\$5,588	\$650	\$650	\$650	\$2,850	\$3,500	\$0	\$3,500
322C	523800	Licenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322C	531105	Supplies	\$42,939	\$40,000	\$43,961	\$45,000	\$1,290	\$41,290	\$0	\$41,290
322C	531120	Vehicle Parts And Supplies	\$122,225	\$117,000	\$117,183	\$117,138	\$0	\$117,000	\$0	\$117,000
322C	531250	Oil	\$7,716	\$0	\$8,000	\$8,700	\$0	\$0	\$0	\$0
322C	531270	Gasoline/ Diesel	\$258,152	\$317,000	\$311,000	\$275,000	\$25,000	\$342,000	\$0	\$342,000
322C	531400	Books And Periodicals	\$2,653	\$2,500	\$2,500	\$2,500	\$0	\$2,500	\$0	\$2,500
322C	531605	Machinery And Equipment-Oper	\$20,173	\$14,000	\$62,125	\$40,374	\$0	\$14,000	\$11,000	\$25,000
322C	531615	Computer Equipment-Operating	\$541	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
322C	531620	Communication Equipment-Ope	\$0	\$1,600	\$1,600	\$1,600	\$0	\$1,600	\$0	\$1,600
322C	531720	Uniforms	\$76,683	\$63,000	\$58,732	\$58,000	\$3,000	\$66,000	\$0	\$66,000
322C	553100	Group Insurance Contribution	\$853,476	\$824,000	\$824,000	\$824,000	\$14,606	\$838,606	\$0	\$838,606
322C	Patrol Total		\$6,725,925	\$6,991,112	\$6,884,814	\$6,862,162	(\$65,924)	\$6,925,188	\$41,000	\$6,966,188

Traffic Enforcement Unit Program

322D

Mission Statement...

The Traffic Enforcement Unit of the Field Services Division analyzes traffic patterns and problems strategically enforces traffic laws and responds to all serious injury/fatality accidents and those involving city owned or operated vehicles.

Services Provided... Law enforcement, complainant area patrol, traffic accident investigations, special events, and commercial vehicle inspections

Customers... General Public, Residents, Business Owners/Operators, Motorists, Visitors, Victims, Witnesses, Law Enforcement Agencies, Prosecutors' Offices, Courts.

<i>Outcome Measure...</i>	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Number of Traffic Enforcement Operations	2,753	2,900	3,200

What We Have Accomplished...

- Conducted enforcement operations using traffic crash analysis, complaint area patrols, and further data analysis.
- Investigated city vehicle accidents and all fatality or serious injury motor vehicle accidents occurring in the city.
- Conducted coordinated traffic enforcement activities with area law enforcement agencies

What We Expect to Accomplish...

- Continue coordinated traffic enforcement activities with area law enforcement agencies.
- Enforce traffic laws, targeting citizen's complaint areas and high accident areas.
- Provide thorough investigation of all city vehicle, fatality and serious injury accidents occurring in the city.
- Conduct of training to prepare officers for more effective services.



Traffic Enforcement Unit Program 322D

Revenues Associated with this Program ...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
351920	RED LIGHT FINES	\$495,758	\$1,354,628	\$758,290	\$1,000,000	\$750,000	(\$300,000)	\$700,000
Part of General Fund Total		\$495,758	\$1,354,628	\$758,290	\$1,000,000	\$750,000	(\$300,000)	\$700,000

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
322D	511100	Regular Employees	\$508,394	\$488,000	\$488,000	\$530,000	\$40,000	\$528,000	\$0	\$528,000
322D	511105	Part Time Employees	\$135,638	\$112,000	\$112,000	\$112,000	\$0	\$112,000	\$0	\$112,000
322D	511300	Overtime	\$18,521	\$15,000	\$15,000	\$26,000	\$0	\$15,000	\$0	\$15,000
322D	512200	Social Security (FICA) Contributi	\$40,626	\$38,200	\$38,200	\$38,200	\$2,500	\$40,700	\$0	\$40,700
322D	512300	Medicare	\$9,502	\$9,000	\$9,000	\$9,000	\$500	\$9,500	\$0	\$9,500
322D	512400	Retirement Contributions	\$55,199	\$59,420	\$59,420	\$59,420	\$3,826	\$63,246	\$0	\$63,246
322D	512401	Deferred Compensation Con	\$4,628	\$4,400	\$4,400	\$4,400	\$200	\$4,600	\$0	\$4,600
322D	521300	Technical Services	\$4,757	\$5,700	\$5,700	\$5,700	\$0	\$5,700	\$0	\$5,700
322D	522205	Repairs And Maintenance	\$7,508	\$19,500	\$19,500	\$19,000	(\$14,500)	\$5,000	\$0	\$5,000
322D	522210	Vehicle Repair	\$25,367	\$20,000	\$32,892	\$36,000	\$0	\$20,000	\$0	\$20,000
322D	522320	Rental Of Equipment And Vehicl	\$329,373	\$330,000	\$330,000	\$330,000	\$0	\$330,000	\$0	\$330,000
322D	523210	Communication Services	\$7,989	\$11,612	\$11,612	\$9,000	(\$248)	\$11,364	\$0	\$11,364
322D	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322D	523500	Travel	\$843	\$3,300	\$3,300	\$3,300	(\$2,800)	\$500	\$0	\$500
322D	523600	Dues And Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
322D	523700	Education And Training	\$2,275	\$1,900	\$1,900	\$1,900	\$1,600	\$3,500	\$0	\$3,500
322D	531105	Supplies	\$7,321	\$8,500	\$11,500	\$10,000	\$1,500	\$10,000	\$0	\$10,000
322D	531120	Vehicle Parts And Supplies	\$12,922	\$15,000	\$11,000	\$10,000	\$0	\$15,000	\$0	\$15,000
322D	531230	Electricity	\$1,831	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
322D	531250	Oil	\$378	\$0	\$500	\$400	\$0	\$0	\$0	\$0
322D	531270	Gasoline/ Diesel	\$16,727	\$18,500	\$22,000	\$19,000	\$0	\$18,500	\$0	\$18,500
322D	531400	Books And Periodicals	\$350	\$400	\$400	\$400	\$0	\$400	\$0	\$400
322D	531605	Machinery And Equipment-Oper	\$9,056	\$5,715	\$14,265	\$5,715	\$285	\$6,000	\$0	\$6,000
322D	531615	Computer Equipment-Operating	\$1,551	\$1,000	\$1,000	\$1,000	(\$350)	\$650	\$0	\$650
322D	531620	Communication Equipment-Ope	\$2,555	\$4,500	\$4,500	\$4,500	\$0	\$4,500	\$0	\$4,500
322D	531720	Uniforms	\$18,780	\$15,000	\$19,860	\$19,859	\$0	\$15,000	\$0	\$15,000
322D	553100	Group Insurance Contribution	\$100,000	\$95,000	\$95,000	\$95,000	\$2,500	\$97,500	\$0	\$97,500
322D		Traffic Enforcement Unit Total	\$1,322,093	\$1,283,647	\$1,312,949	\$1,351,794	\$35,013	\$1,318,660	\$0	\$1,318,660

Detention Center Program

3226

Mission Statement...

The Detention Center of the Police Department provides a healthy and secure environment for processing and housing accused and convicted violators of the law.

Services Provided... Inmate Processing, Inmate Housing, and Detention Center Administration

Customers... Inmates, Court Services, Roswell, and the U.S. Marshals.

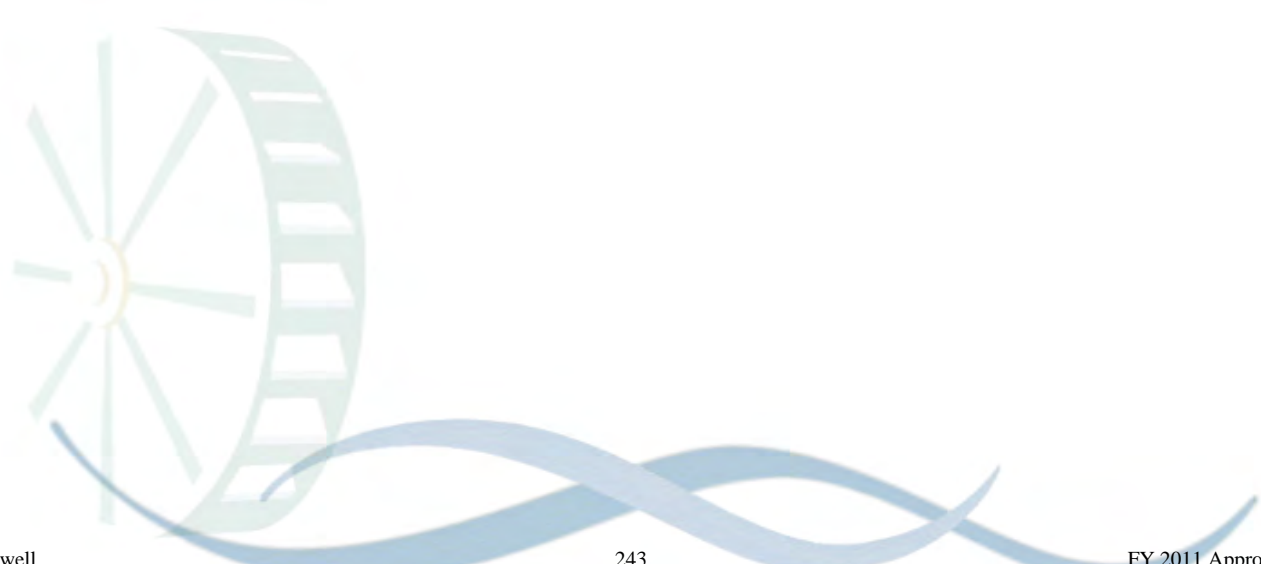
<i>Outcome Measure...</i>	<i>FY 2009</i>	<i>FY 2010</i>	<i>FY 2011</i>
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Number of Inmates Booked	4,128	4,966	4,540

What We Have Accomplished...

- Implementation of Detention Officer II program is underway. Detention staff is regularly transporting inmates to Fulton County and other jurisdictions.
- Replaced porcelain toilets and sinks with stainless steel
- Replaced residential grade washers and dryers with commercial equipment

What We Expect to Accomplish...

- Provide Detention Officer II training to 75% of Detention staff. Promote three more officers to complete implementation of DO II program across all shifts.



Detention Center Program 3226

Revenues Associated with this Program ...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
342331	PRISONER HOUSING (FED)	\$4,700	\$0	\$0	\$0	\$0	\$0	\$0
342332	PRISONER HOUSING (OTHER)	\$288,796	\$0	\$0	\$0	\$0	\$0	\$0
Part of General Fund Total		\$293,496	\$0	\$0	\$0	\$0	\$0	\$0

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
3226	511100	Regular Employees	\$1,220,769	\$1,243,612	\$1,243,612	\$1,200,000	(\$16,612)	\$1,227,000	\$0	\$1,227,000
3226	511300	Overtime	\$89,870	\$108,000	\$108,000	\$120,000	\$0	\$108,000	\$0	\$108,000
3226	512200	Social Security (FICA) Contributi	\$79,417	\$84,400	\$84,400	\$82,000	(\$1,600)	\$82,800	\$0	\$82,800
3226	512300	Medicare	\$18,573	\$19,800	\$19,800	\$19,000	(\$400)	\$19,360	\$0	\$19,360
3226	512400	Retirement Contributions	\$116,928	\$125,870	\$125,870	\$125,870	\$21,105	\$146,975	\$0	\$146,975
3226	512401	Deferred Compensation Con	\$3,496	\$6,300	\$6,300	\$6,300	(\$2,500)	\$3,800	\$0	\$3,800
3226	521201	Professional Services	\$162,889	\$170,000	\$302,119	\$280,000	\$0	\$170,000	\$0	\$170,000
3226	521300	Technical Services	\$135	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3226	522205	Repairs And Maintenance	\$43,440	\$42,000	\$43,570	\$43,570	(\$5,000)	\$37,000	\$0	\$37,000
3226	522210	Vehicle Repair	\$410	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
3226	522310	Rental Of Land And Buildings	\$0	\$0	\$0	\$347	\$1,800	\$1,800	\$0	\$1,800
3226	522320	Rental Of Equipment And Vehicl	\$4,400	\$5,200	\$5,387	\$5,000	\$0	\$5,200	\$0	\$5,200
3226	523210	Communication Services	\$3,098	\$3,400	\$3,400	\$3,100	(\$300)	\$3,100	\$0	\$3,100
3226	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3226	523500	Travel	\$918	\$4,600	\$1,100	\$500	(\$4,200)	\$400	\$0	\$400
3226	523600	Dues And Fees	\$56	\$775	\$775	\$775	(\$475)	\$300	\$0	\$300
3226	523700	Education And Training	\$895	\$0	\$2,000	\$1,000	\$0	\$0	\$0	\$0
3226	531105	Supplies	\$11,747	\$19,500	\$23,104	\$18,000	\$0	\$19,500	\$0	\$19,500
3226	531110	Inmate Supplies	\$10,578	\$17,500	\$19,243	\$18,500	\$2,475	\$19,975	\$0	\$19,975
3226	531120	Vehicle Parts And Supplies	\$349	\$1,200	\$1,200	\$1,200	\$0	\$1,200	\$0	\$1,200
3226	531250	Oil	\$80	\$150	\$150	\$150	\$0	\$150	\$0	\$150
3226	531270	Gasoline/ Diesel	\$2,878	\$3,300	\$3,300	\$3,500	\$800	\$4,100	\$0	\$4,100
3226	531320	Inmate Meals	\$90,141	\$90,000	\$96,000	\$92,000	\$3,000	\$93,000	\$0	\$93,000
3226	531400	Books And Periodicals	\$146	\$300	\$300	\$300	\$0	\$300	\$0	\$300
3226	531605	Machinery And Equipment-Oper	\$1,210	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3226	531610	Furniture/Fixtures-Operating	\$997	\$0	\$0	\$0	\$2,200	\$2,200	\$0	\$2,200
3226	531615	Computer Equipment-Operating	\$1,060	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3226	531620	Communication Equipment-Ope	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3226	531720	Uniforms	\$14,671	\$19,800	\$18,460	\$18,000	(\$3,600)	\$16,200	\$0	\$16,200
3226	553100	Group Insurance Contribution	\$328,986	\$313,000	\$313,000	\$313,000	\$18,500	\$331,500	\$0	\$331,500
3226	Jail / Detention Center Total		\$2,208,138	\$2,279,707	\$2,422,089	\$2,353,112	\$15,153	\$2,294,860	\$0	\$2,294,860

Emergency 911 Fund Fund 215

Who We Are...

The E-911 Fund is designed to implement and update all aspects of the 24 hour public safety answering point. The 911 center is responsible for all non emergency and emergency calls for all persons requiring police, fire or medical assistance within the city limits of the City of Roswell. The 911 center also handles all after hour emergency calls for water, streets and public works. We are responsible for maintaining GCIC/NCIC entries and cancellations. All employees are GCIC, Emergency Medical Dispatch and POST certified.

E-911 Program 3800

Mission Statement...

Emergency Communications Division receives, prioritizes, transmits and coordinates all requests for emergency and non-emergency services and maintains all related supporting equipment.

Services Provided... 24 hour answering service for 911 and non emergency calls. Pre-Arrival Medical Instructions, Back ground Checks, Arrest Expungements, and General Information. Dispatch of Police, Fire and Medical assistance to anyone within the City limits of Roswell as well as mutual aid to surrounding agencies.

Customers... General Public

Outcome Measure...	FY 2009	FY 2010	FY 2011
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Percentage of 911 calls answered by 3 ring (5 seconds or less)	98%	98%	98%

What We Have Accomplished...

- Completed upgrade of the 911 Center.
- Replaced all of the radio consoles and expanded from 5 full consoles to 8 full radio consoles. The carpet was replaced and the walls were painted.
- Replaced the UPS system which maintains the center in event of a power outage.

What We Expect to Accomplish...

- Upgraded training for existing and new employees including EMD certified and taking classes that are offered online through APCO.
- Maintain high level of service.

E-911 Program 3800

Fund Balance Estimated at the End of FY 2010

\$1,587,000

Revenue by Account...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
342501	E-911 CHARGES - LANDLINES	\$778,925	\$802,287	\$775,590	\$725,000	\$725,000	\$25,000	\$750,000
342502	E-911 CHARGES - WIRELESS	\$862,559	\$943,458	\$929,516	\$975,000	\$800,000	(\$50,000)	\$925,000
361000	INTEREST REVENUES	\$55,087	\$58,853	\$21,416	\$0	\$10,000	\$0	\$0
361010	UNREALIZED INVEST GAINS	\$0	\$0	\$1,720	\$0	(\$1,720)	\$0	\$0
391250	CAPITAL TRANSFER IN	\$0	\$211,153	\$0	\$0	\$0	\$0	\$0
392100	SALE OF ASSETS	\$0	\$43	\$8	\$0	\$0	\$0	\$0
E-911 FUND Total		\$1,696,572	\$2,015,794	\$1,728,249	\$1,700,000	\$1,533,280	(\$25,000)	\$1,675,000

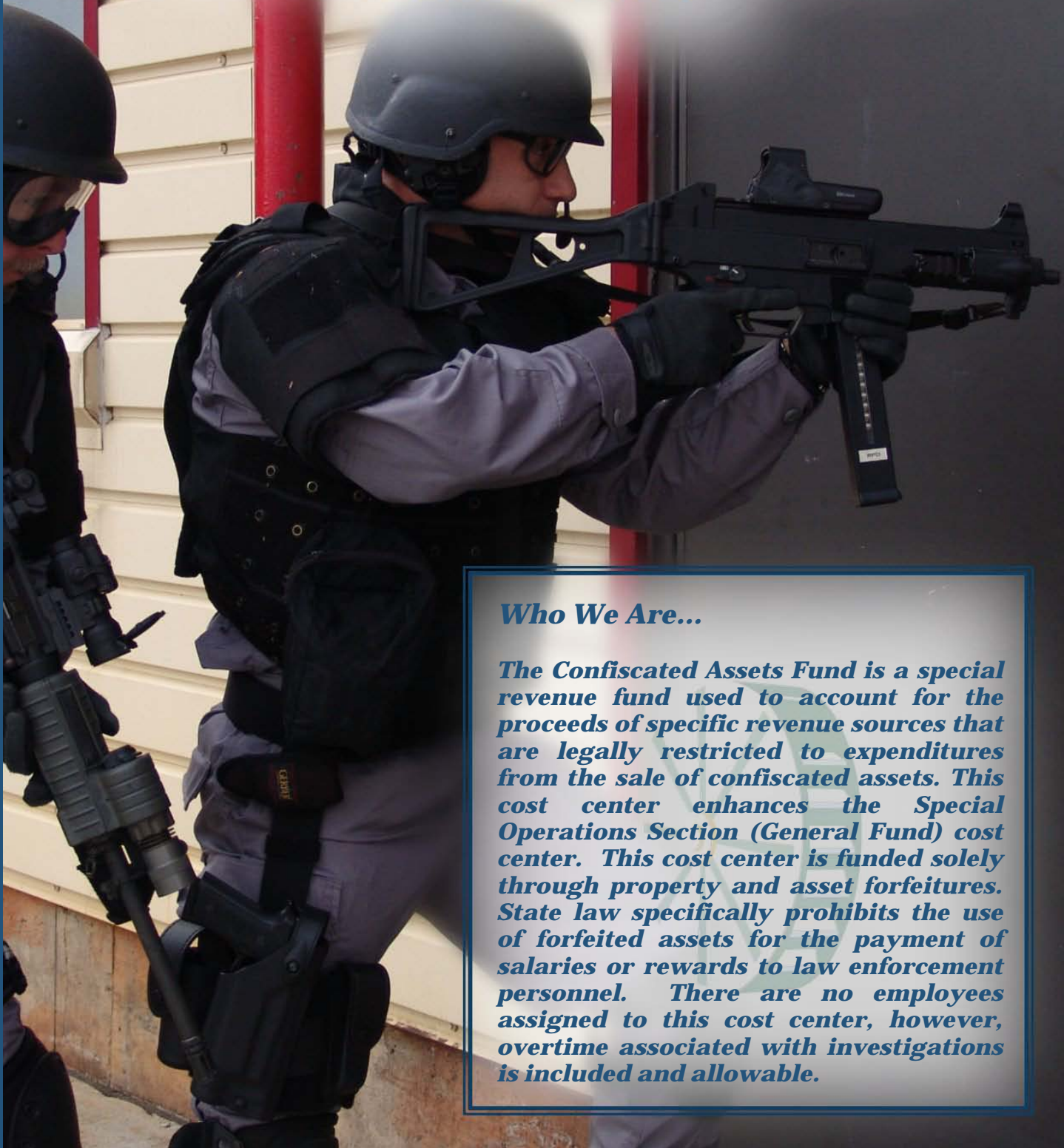
Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
3800	511100	Regular Employees	\$739,235	\$738,000	\$738,000	\$728,000	\$9,000	\$747,000	\$0	\$747,000
3800	511105	Part Time Employees	\$107	\$500	\$500	\$0	\$0	\$500	\$0	\$500
3800	511300	Overtime	\$55,558	\$30,000	\$70,000	\$63,000	\$0	\$30,000	\$28,512	\$58,512
3800	512200	Social Security (FICA) Contributi	\$48,544	\$47,700	\$47,700	\$47,700	\$600	\$48,300	\$0	\$48,300
3800	512300	Medicare	\$11,353	\$11,200	\$11,200	\$11,200	\$80	\$11,280	\$0	\$11,280
3800	512400	Retirement Contributions	\$69,496	\$74,810	\$74,810	\$74,810	\$14,668	\$89,478	\$0	\$89,478
3800	512401	Deferred Compensation Con	\$4,001	\$5,000	\$5,000	\$5,000	(\$1,900)	\$3,100	\$0	\$3,100
3800	521201	Professional Services	\$0	\$3,500	\$3,500	\$3,500	(\$1,000)	\$2,500	\$0	\$2,500
3800	521204	E-911 Fund Reserve Expenditure	\$115,724	\$50,000	\$116,000	\$116,000	\$0	\$50,000	\$37,000	\$87,000
3800	521300	Technical Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3800	522205	Repairs And Maintenance	\$43,687	\$54,000	\$59,000	\$55,000	\$0	\$54,000	\$0	\$54,000
3800	522310	Rental Of Land And Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3800	522320	Rental Of Equipment And Vehicl	\$3,754	\$3,600	\$3,645	\$3,645	\$0	\$3,600	\$0	\$3,600
3800	523210	Communication Services	\$230,000	\$250,000	\$250,000	\$250,000	\$0	\$250,000	\$0	\$250,000
3800	523220	Postage	\$0	\$100	\$100	\$100	\$0	\$100	\$0	\$100
3800	523300	Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3800	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3800	523500	Travel	\$390	\$4,155	\$4,155	\$4,155	(\$3,105)	\$1,050	\$0	\$1,050
3800	523600	Dues And Fees	\$0	\$0	\$0	\$0	\$1,395	\$1,395	\$0	\$1,395
3800	523700	Education And Training	\$1,584	\$2,855	\$2,855	\$2,855	\$670	\$3,525	\$0	\$3,525
3800	523901	Bank Fees / Charges	\$29	\$100	\$100	\$100	\$0	\$100	\$0	\$100
3800	531105	Supplies	\$2,984	\$5,000	\$5,000	\$4,500	\$0	\$5,000	\$0	\$5,000
3800	531210	Water / Sewerage	\$0	\$500	\$500	\$0	\$0	\$500	\$0	\$500
3800	531220	Natural Gas	\$0	\$500	\$500	\$0	\$0	\$500	\$0	\$500
3800	531230	Electricity	\$6,235	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
3800	531250	Oil	\$0	\$200	\$200	\$0	\$0	\$200	\$0	\$200
3800	531270	Gasoline/ Diesel	\$0	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
3800	531400	Books And Periodicals	\$741	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
3800	531605	Machinery And Equipment-Oper	\$0	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
3800	531610	Furniture/Fixtures-Operating	\$0	\$3,000	\$3,000	\$3,000	(\$1,000)	\$2,000	\$0	\$2,000
3800	531615	Computer Equipment-Operating	\$0	\$2,500	\$2,500	\$2,500	\$0	\$2,500	\$0	\$2,500
3800	531620	Communication Equipment-Ope	\$2,975	\$4,000	\$4,000	\$4,000	(\$1,500)	\$2,500	\$0	\$2,500
3800	531720	Uniforms	\$6,237	\$7,000	\$7,000	\$0	(\$500)	\$6,500	\$0	\$6,500
3800	541300	Buildings	\$43,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3800	542100	Machinery	\$26,307	\$0	\$38,841	\$38,840	\$0	\$0	\$0	\$0
3800	542300	Furniture And Fixtures	\$497,002	\$0	\$52,319	\$52,318	\$0	\$0	\$0	\$0
3800	542400	Computer Equipment	\$92	\$0	\$71,642	\$71,641	\$0	\$0	\$0	\$0
3800	542500	Communication Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3800	551110	Indirect Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3800	551150	Interfund Transfer - Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3800	552400	Risk/Liability Contribution	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3800	553100	Group Insurance Contribution	\$185,000	\$175,500	\$175,500	\$175,500	\$9,750	\$185,250	\$0	\$185,250
3800	554100	Workers Comp Contribution	\$25,559	\$25,559	\$25,559	\$25,559	(\$14,408)	\$11,151	\$0	\$11,151
3800	611350	Operating Transfers Out - Cap Pr	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
15 Tota E-911 Total			\$2,119,593	\$1,508,279	\$1,782,126	\$1,751,923	\$12,750	\$1,521,029	\$65,512	\$1,586,541

Fund Balance Estimated at the End of FY 2011

\$1,675,459

Confiscated Assets Fund Fund 210



Who We Are...

The Confiscated Assets Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures from the sale of confiscated assets. This cost center enhances the Special Operations Section (General Fund) cost center. This cost center is funded solely through property and asset forfeitures. State law specifically prohibits the use of forfeited assets for the payment of salaries or rewards to law enforcement personnel. There are no employees assigned to this cost center, however, overtime associated with investigations is included and allowable.

Confiscated Assets Program

3250

Services Provided... Narcotics and vice investigations, Intelligence gathering, Property and Evidence, Emergency response, Arrest and testify

Customers... Victims/Reporters of Crime, Other Law Enforcement/Government Agencies, Prosecutor's Office, Courts, and Public.

What We Have Accomplished...

- Participated in federal drug task forces (HIDTA and DEA), reducing operating costs and need for time spent on basic drug enforcement training.
- Provided support for Patrol and Investigations sections through targeted patrols and surveillance.
- Trained and equipped SWAT members for response to high risk drug arrests and Crisis Intervention.

What We Expect to Accomplish...

- Continue participation in federal drug task forces (High Intensity Drug Trafficking Area and Drug Enforcement Agency).
- Continue monthly training program for Crisis Negotiation Team.
- Continue to train SWAT team two (2) days per month plus a forty (40) hour class totaling 216 hours training for team members.

FY 2011 Approved Capital...

Description of Request	FY 2011 Approved Capital
ACISS Systems case management system & intelligence software - 2 users	\$36,600
covert cameras	\$27,520
Office space development in Ripley Building	\$100,000
Thermal imaging system - 2 at \$10,000 (patrol & CSU)	\$20,000
Patrol rifles - \$1,500.00 each for 30/year 3 years	\$54,000
Level III Ballistic blanket (rifle protection)	\$36,100
Cell phone synchronization units with 2 years support	\$10,000
Night vision rifle scope	\$11,000
Digital video system for motorcycles	\$48,000
Capital Total	\$343,220

Confiscated Assets Program

3250

Fund Balance Estimated at the End of FY 2010

\$696,471

Revenue by Account...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
342101	SPECIAL POLICE SER- OT	\$32,586	\$61,751	\$58,153	\$0	\$20,000	\$0	\$0
351310	D.E.A. FUNDS	\$583,529	\$207,909	\$224,654	\$30,000	\$496,368	\$0	\$30,000
351315	STATE DRUG FORFEITURE	\$0	\$34,606	\$18,105	\$0	\$0	\$0	\$0
351360	SALE OF CONFIS PROPERTY	\$7,820	\$0	\$0	\$0	\$0	\$0	\$0
361000	INTEREST REVENUES	\$17,157	\$16,612	\$9,622	\$0	\$3,000	\$0	\$0
361010	UNREALIZED INVEST GAINS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
392100	SALE OF ASSETS	\$0	\$28,009	\$0	\$0	\$0	\$0	\$0
CONFISCATED ASSETS FUND Total		\$641,092	\$348,887	\$310,534	\$30,000	\$519,368	\$0	\$30,000

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
3250	511300	Overtime	\$62,029	\$36,300	\$61,300	\$61,000	\$0	\$36,300	\$35,678	\$71,978
3250	512200	Social Security (FICA) Contributi	\$2,423	\$2,300	\$2,300	\$2,300	\$0	\$2,300	\$0	\$2,300
3250	512300	Medicare	\$567	\$600	\$600	\$600	(\$70)	\$530	\$0	\$530
3250	512401	Deferred Compensation Con	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3250	521300	Technical Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3250	522205	Repairs And Maintenance	\$2,595	\$2,500	\$2,500	\$2,500	(\$303)	\$2,197	\$0	\$2,197
3250	522210	Vehicle Repair	\$240	\$0	\$0	\$500	\$0	\$0	\$0	\$0
3250	522310	Rental Of Land And Buildings	\$8,058	\$8,000	\$9,000	\$9,000	\$1,000	\$9,000	\$0	\$9,000
3250	522320	Rental Of Equipment And Vehicl	\$426	\$5,000	\$5,000	\$3,000	\$5,000	\$10,000	\$0	\$10,000
3250	523210	Communication Services	\$8,135	\$14,154	\$14,154	\$13,000	(\$2,700)	\$11,454	\$28,000	\$39,454
3250	523500	Travel	\$1,612	\$2,028	\$2,028	\$2,028	\$1,563	\$3,591	\$0	\$3,591
3250	523700	Education And Training	\$0	\$14,990	\$14,990	\$14,990	(\$9,890)	\$5,100	\$0	\$5,100
3250	523901	Bank Fees / Charges	\$43	\$100	\$100	\$100	\$0	\$100	\$0	\$100
3250	531105	Supplies	\$3,453	\$17,000	\$32,832	\$28,000	(\$2,000)	\$15,000	\$0	\$15,000
3250	531120	Vehicle Parts And Supplies	\$28	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3250	531270	Gasoline/ Diesel	\$39	\$4,000	\$4,000	\$4,000	(\$4,000)	\$0	\$0	\$0
3250	531400	Books And Periodicals	\$971	\$1,400	\$1,400	\$1,400	\$0	\$1,400	\$0	\$1,400
3250	531605	Machinery And Equipment-Oper	\$21,506	\$38,000	\$44,588	\$44,588	(\$19,855)	\$18,145	\$0	\$18,145
3250	531615	Computer Equipment-Operating	\$14,164	\$48,000	\$48,000	\$48,000	(\$36,315)	\$11,685	\$0	\$11,685
3250	531620	Communication Equipment-Ope	\$0	\$2,100	\$2,100	\$2,100	\$0	\$2,100	\$0	\$2,100
3250	531720	Uniforms	\$1,645	\$7,400	\$8,400	\$0	(\$3,200)	\$4,200	\$0	\$4,200
3250	551110	Indirect Costs	\$3,126	\$15,767	\$15,767	\$15,767	(\$2,787)	\$12,980	\$0	\$12,980
3250	551115	Interfund Transfer - Garage	\$0	\$153	\$153	\$153	\$9	\$162	\$0	\$162
3250	552400	Risk/Liability Contribution	\$2,068	\$1,737	\$1,737	\$1,737	(\$309)	\$1,428	\$0	\$1,428
3250	554100	Workers Comp Contribution	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3250	611350	Operating Transfers Out - Cap Pr	\$126,106	\$75,000	\$75,000	\$75,000	(\$75,000)	\$0	\$343,220	\$343,220
10 Total Confiscated Assets Total			\$259,234	\$296,529	\$345,949	\$329,763	(\$148,857)	\$147,672	\$406,898	\$554,570

Fund Balance Estimated at the End of FY 2011

\$219,901

Recreation, Parks, Historic & Cultural Affairs Department

Mission Statement...

The Department continues to strive to meet the leisure needs of the Citizens of Roswell by providing quality, comprehensive, recreational opportunities, parks and facilities.



Who We Are...

The Recreation, Parks, Historic & Cultural Affairs Department is responsible for providing for the leisure needs of the Citizens of Roswell by offering many diverse opportunities to engage in recreational, historical, and cultural programs and activities, and by providing a host of parks, historical sites, open space and facilities for all to enjoy.

Recreation, Parks, Historic & Cultural Affairs Department

What We Have Accomplished...

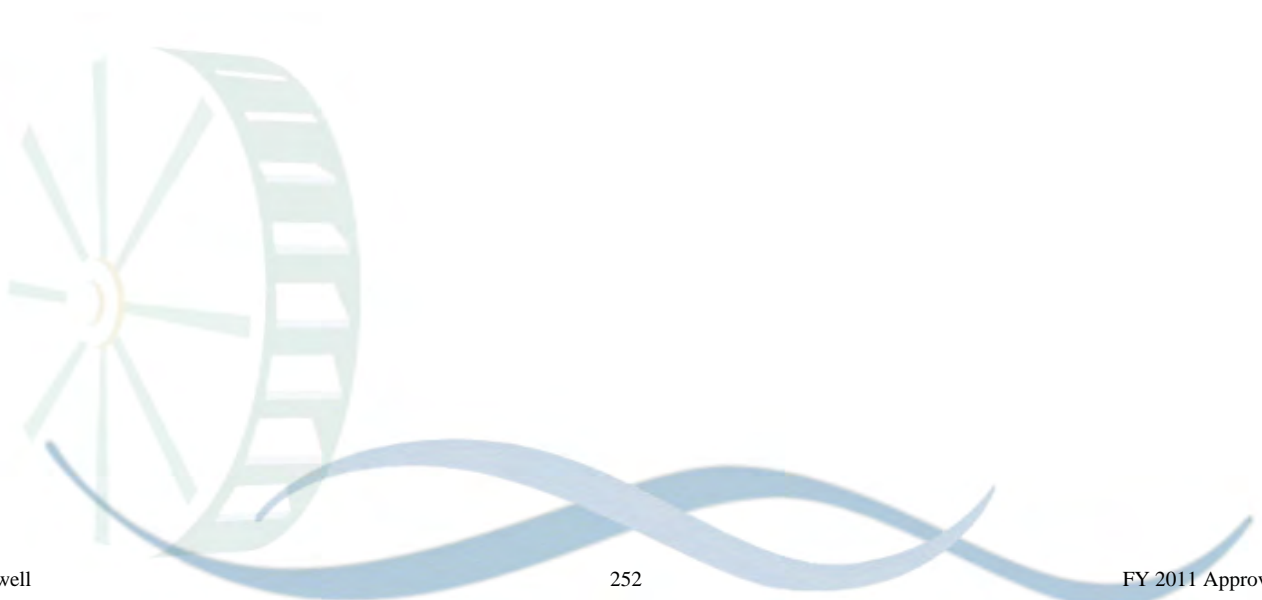
The Recreation, Parks, Historic & Cultural Affairs Department continued to support the goals of the City of Roswell, specifically the goal: I V. Celebrate our History, Culture, Heritage and Character.

- Opening of Spray Ground at Riverside Park.
- Completion of amenity projects at Big Creek Park and Garrard Landing Park.
- Completion of Town Square Renovations.
- Installation of interpretive signage and plaza at Old Mill Park.

What We Expect to Accomplish...

The Recreation, Parks, Historic & Cultural Affairs Department will continue to support the goals of the City of Roswell, specifically the goal: I V. Celebrate our History, Culture, Heritage and Character.

- Completion of Roswell River Walk from Azalea Drive to Nature Center.
- Construct Spray Ground at East Roswell Park
- Install new filtration system at Roswell Area Park Pool
- Construct new community garden at East Roswell Park
- Purchase new school type bus for use by various programs.
- Expenditures and Employees transferred from General Fund to more accurately show the expense of the Recreation Participation Fund.



Recreation, Parks, Historic & Cultural Affairs Department

Opportunities...

The biggest opportunity the Department has this fiscal year will be to continue to provide quality programs and services to the citizens of Roswell. In addition our citizens have come to expect new and innovative programs and services each year.

Challenges...

The biggest challenge will be to continue to high level of service, innovative programming and quality facilities under the current economic climate.

	Approved Expenditures	Full-Time Positions	Pages
General Fund	\$10,158,761	88.00	254
Recreation Participation Fund	\$4,933,348	19.00	274
Leita Thompson Rental Fund	\$62,500	0.00	279
Cemetery Care Fund	\$23,500	0.00	280
Capital Project Fund	\$291,000	0.00	308
Total	\$15,469,109	107.00	

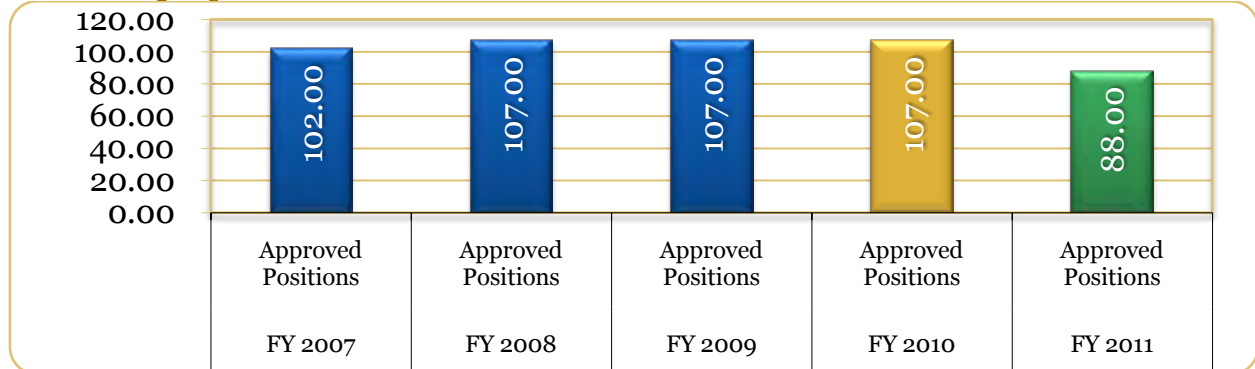
Recreation, Parks, Historic & Cultural Affairs Department General Fund

Expenditures by Account...

Acct #	Account Name	FY09 Actual	Changes from						
			FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	FY 10 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
511100	Regular Employees	\$5,039,081	\$5,043,000	\$5,043,000	\$5,043,000	(\$17,000)	\$5,026,000	(\$855,000)	\$4,171,000
511105	Part Time Employees	\$449,064	\$411,870	\$407,505	\$411,870	\$0	\$411,870	\$0	\$411,870
511300	Overtime	\$89,839	\$115,521	\$110,521	\$93,007	\$5,500	\$121,021	\$0	\$121,021
512200	Social Security (FICA) Contributor	\$339,388	\$347,000	\$347,000	\$347,000	(\$2,100)	\$344,900	(\$52,900)	\$292,000
512300	Medicare	\$79,652	\$81,500	\$81,500	\$81,500	(\$870)	\$80,630	(\$12,390)	\$68,240
512400	Retirement Contributions	\$454,921	\$489,710	\$489,710	\$489,710	\$112,324	\$602,034	(\$103,074)	\$498,960
512401	Deferred Compensation Con	\$24,022	\$29,000	\$29,000	\$29,000	(\$1,860)	\$27,140	(\$3,240)	\$23,900
Salaries and Benefits Total		\$6,475,967	\$6,517,601	\$6,508,236	\$6,495,087	\$95,994	\$6,613,595	(\$1,026,604)	\$5,586,991
521201	Professional Services	\$47,314	\$36,473	\$32,895	\$35,973	(\$5,000)	\$31,473	\$0	\$31,473
521300	Technical Services	\$0	\$200	\$149	\$200	\$0	\$200	\$0	\$200
521400	Contract Services	\$135,518	\$106,391	\$102,044	\$123,991	\$15,000	\$121,391	\$0	\$121,391
522110	Disposal	\$4,000	\$4,000	\$4,000	\$4,000	\$2,000	\$6,000	\$5,000	\$11,000
522130	Custodial	\$7,196	\$12,200	\$7,980	\$12,200	\$0	\$12,200	\$0	\$12,200
522140	Repairs And Maintenance - Ground	\$56,904	\$62,400	\$85,931	\$70,489	\$6,600	\$69,000	\$31,000	\$100,000
522205	Repairs And Maintenance	\$275,181	\$246,534	\$278,182	\$251,092	\$10,000	\$256,534	\$86,000	\$342,534
522210	Vehicle Repair	\$56,490	\$72,799	\$54,753	\$55,799	(\$11,500)	\$61,299	\$0	\$61,299
522320	Rental Of Equipment And Vehicles	\$7,658	\$10,940	\$11,029	\$11,029	\$0	\$10,940	\$0	\$10,940
523210	Communication Services	\$18,160	\$22,000	\$22,000	\$22,000	\$0	\$22,000	\$0	\$22,000
523220	Postage	\$1,820	\$4,210	\$2,199	\$4,210	\$0	\$4,210	\$0	\$4,210
523300	Advertising	\$12,739	\$28,375	\$35,667	\$32,792	\$0	\$28,375	\$0	\$28,375
523400	Printing And Binding	\$11,447	\$14,650	\$12,085	\$15,775	\$0	\$14,650	\$0	\$14,650
523500	Travel	\$4,683	\$2,985	\$2,985	\$2,985	\$295	\$3,280	\$0	\$3,280
523600	Dues And Fees	\$2,346	\$2,675	\$3,415	\$2,775	\$0	\$2,675	\$0	\$2,675
523700	Education And Training	\$2,293	\$1,734	\$1,694	\$1,734	(\$295)	\$1,439	\$0	\$1,439
523853	Contracted Interns	\$0	\$1,000	\$0	\$1,000	\$0	\$1,000	\$0	\$1,000
523902	Sanitation Services	\$70,403	\$84,100	\$84,100	\$84,100	\$0	\$84,100	\$0	\$84,100
531105	Supplies	\$390,657	\$380,076	\$378,919	\$339,052	(\$77,100)	\$302,976	\$0	\$302,976
531115	Recreation Supplies	\$152,982	\$148,500	\$173,246	\$205,231	\$50,000	\$198,500	\$102,000	\$300,500
531120	Vehicle Parts And Supplies	\$75,258	\$66,500	\$67,500	\$66,500	\$10,000	\$76,500	\$25,000	\$101,500
531210	Water / Sewerage	\$143,018	\$211,397	\$198,547	\$210,897	\$0	\$211,397	\$0	\$211,397
531220	Natural Gas	\$84,476	\$60,000	\$69,815	\$59,815	\$0	\$60,000	\$10,000	\$70,000
531230	Electricity	\$546,246	\$456,470	\$461,470	\$456,470	\$0	\$456,470	\$15,000	\$471,470
531240	Bottled Gas	\$463	\$700	\$700	\$700	\$0	\$700	\$0	\$700
531250	Oil	\$0	\$3,000	\$3,000	\$5,600	\$1,500	\$4,500	\$0	\$4,500
531270	Gasoline/diesel	\$95,000	\$123,000	\$98,000	\$116,000	(\$5,000)	\$118,000	\$0	\$118,000
531310	Hospitality And Events	\$3,191	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531400	Books And Periodicals	\$295	\$300	\$315	\$311	\$0	\$300	\$0	\$300
531605	Machinery And Equipment-operati	\$3,171	\$7,000	\$7,050	\$7,050	(\$2,000)	\$5,000	\$0	\$5,000
531610	Furniture/fixtures-operating	\$8,608	\$2,575	\$11,171	\$2,575	\$0	\$2,575	\$0	\$2,575
531615	Computer Equipment-operating	\$1,986	\$5,850	\$4,229	\$5,850	\$0	\$5,850	\$0	\$5,850
531710	Vietnam Memorial Bricks	\$244	\$400	\$400	\$400	\$0	\$400	\$0	\$400
531720	Uniforms	\$35,442	\$47,160	\$48,160	\$47,160	\$0	\$47,160	\$0	\$47,160
539999	Special Events - Contra Acct	(\$10,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total		\$2,245,189	\$2,226,594	\$2,263,630	\$2,255,755	(\$5,500)	\$2,221,094	\$274,000	\$2,495,094
552400	Risk/liability Contribution	\$123,733	\$103,936	\$103,936	\$103,936	(\$18,472)	\$85,464	\$0	\$85,464
553100	Group Insurance Contribution	\$1,060,000	\$1,006,500	\$1,006,500	\$1,006,500	\$36,750	\$1,043,250	(\$185,250)	\$858,000
554100	Workers Comp Contribution	\$163,558	\$163,558	\$163,558	\$163,558	(\$92,200)	\$71,358	\$0	\$71,358
611355	Transfer Out - Subsidy to Rec Parti	\$0	\$0	\$0	\$0	\$0	\$0	\$1,061,854	\$1,061,854
Transfers, Capital, Other Total		\$1,347,291	\$1,273,994	\$1,273,994	\$1,273,994	(\$73,922)	\$1,200,072	\$876,604	\$2,076,676
Fund Total		\$10,068,447	\$10,018,189	\$10,045,860	\$10,024,836	\$16,572	\$10,034,761	\$124,000	\$10,158,761

Recreation, Parks, Historic & Cultural Affairs Department General Fund

Full-Time Employees...



**FY 2011 19 FTE's that relate to the Recreation Participation Fund were moved to that fund.*

Summary of Changes from FY 2010 Approved to FY 2011 Approved...

FY 2010 Approved Operating Budget:	\$10,018,189
FY 2011 Salary related Adjustments based on current Roster/Base Budget request (FT, PT, Temp, Firefighter, OT, SS, Med, Vacancy Savings, Other Benefits):	\$16,572
Move Recreation Program Related Employees from General Fund to Recreation Participation Fund (19 FTE's):	(\$1,211,854)
General Fund Subsidy to Recreation Participation:	\$1,061,854
Other Operating Changes by Departments:	\$0
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	(<i>\$133,428</i>)
FY 2011 Approved General Fund Base Budget:	\$9,884,761
Move Special Events from Rec Participation Fund:	\$80,000
Bulloch Hall - paint and reseal metal roof:	\$11,000
Bulloch Hall - liner for existing pond:	\$26,000
Bulloch Hall - rainwater collection system:	\$5,000
Increase in additional Park Maintenance:	\$150,000
Add / Delete List Changes:	\$2,000
Subtotal - Approved "Cost of Doing Business" Increases:	\$274,000
FY 2011 Approved General Fund Operating Budget:	\$10,158,761
<i>FY 2010 Approved Maintenance Capital:</i>	<i>\$531,500</i>
FY 2011 Approved Maintenance Capital:	\$75,000
Subtotal - FY 2011 Approved General Fund Maintenance Capital:	\$75,000
<i>FY 2010 Approved One-Time Capital:</i>	<i>\$0</i>
Subtotal - FY 2011 Approved One-Time Capital:	\$216,000
FY 2011 Approved General Fund Capital:	\$291,000
FY 2011 Approved General Fund Budget:	\$10,449,761

Recreation, Parks, Historic & Cultural Affairs Department General Fund

FY 2011 Approved Cost of Doing Business Increases...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Operating
6182	522205	HISTORIC HOMES (Bulloch) - Paint & Reseal Bulloch Hall Metal Roof	\$11,000
6182	522140	HISTORIC HOMES (Bulloch) - Liner for Existing pond	\$26,000
6182	522140	HISTORIC HOMES (Bulloch) - Rainwater Collection System	\$5,000
6111	531115	Recreation Special Events (transferred from Recreation Participation Fund to the General Fund)	\$80,000
6149	various	Increase in additional Park Maintenance (funded by a decrease in expenditures in Recreation Participation Fund)	\$150,000
6149	531115	Recreation Supplies - Recycling Containers for Parks	\$2,000
RECREATION AND PARKS:			\$274,000

FY 2011 Approved Maintenance Capital...

Cost Center	Account Number (s)	Description of Request	FY 2011 Approved Capital
1585MP	531615	Citywide Computer Replacement program	\$25,000
3210MP	542100	In Car Video Replacement Program	\$25,000
6110MP	541210	Tennis Court Resurfacing	\$15,000
6110MP	542100	Commercial Mowers (new/used)	\$20,000
6110MP	531605	Gators (new/used)	\$9,000
6110MP	541200	Sidewalk Repair - Smith Plantation	\$11,000
6110MP	531605	Field Rakes (new/used)	\$20,000
RECREATION AND PARKS:			\$75,000

FY 2011 One Time Capital...

Cost Center	Account Number(s)	Description of Request	FY 2011 Approved Capital
6110CP	522205	New Supports Under Smith Plantation	\$8,500
6110CP	531605	Backflow Preventers	\$75,000
6110CP	541200	Remove Concrete Pad for ADA Parking - Smith Plantation	\$10,000
6110CP	541210	Retaining Wall Repairs	\$40,000
6110CP	542100	Skid Steer Loader (Bobcat)	\$48,000
6110CP	542100	Wood Chipper	\$26,000
6110CP	522205	New Supports Under Bulloch Hall	\$8,500
RECREATION AND PARKS:			\$216,000

Recreation, Parks, Historic & Cultural Affairs Department General Fund

*The following pages contain detailed information for each
Recreation, Parks, Historic & Cultural Affairs Department program.*

Program	Approved Expenditures	Full-Time Positions
Municipal Complex	\$154,717	2.00
Recreation Support	\$2,821,648	22.00
Recreation Administration	\$517,014	2.00
Parks	\$5,147,097	51.00
Park Police	\$368,255	5.00
Cultural Arts Center	\$227,825	2.00
Barrington Hall	\$237,168	1.00
Bulloch Hall	\$271,674	1.00
Smith Plantation	\$231,105	1.00
Historic And Cultural Affairs	\$182,258	1.00
Total:	\$10,158,761	88.00

Municipal Complex Program 1566

Mission Statement...

Provide safe, clean park like setting for the purpose of conducting City business and enjoying special events.

Services Provided... Grounds Maintenance

Customers... City of Roswell Customers and Visitors.

Outcome Measure...	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Memorial Day Celebration Attendance	5,000	5,200	5,300

What We Have Accomplished...

- Provided a clean environment for our citizens and visitors as they visited City Hall.
- Served as the site of several major special events such as the Memorial Day Celebration and the March of Dime WalkAmerica.

What We Expect to Accomplish...

- Continue to provide daily maintenance of the grounds of the Municipal Complex to include trash removal and disposal, lawn care, and landscape services.
- Prepare grounds for special events and activities such as Memorial Day and the Boy Scout Jamboree.
- Host the Roswell Farmers Market on Saturday mornings in the spring and summer.
- Provide a positive first impression for citizens and visitors to City Hall and the Municipal Complex.
- Provide a safe, clean park-like setting for the purpose of conducting city business and enjoying special events.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
1566	511100	Regular Employees	\$87,526	\$87,000	\$87,000	\$87,000	\$0	\$87,000	\$0	\$87,000
1566	511300	Overtime	\$251	\$1,007	\$1,007	\$2,007	\$500	\$1,507	\$0	\$1,507
1566	512200	Social Security (FICA) Contributi	\$5,379	\$5,500	\$5,500	\$5,500	\$0	\$5,500	\$0	\$5,500
1566	512300	Medicare	\$1,258	\$1,300	\$1,300	\$1,300	(\$10)	\$1,290	\$0	\$1,290
1566	512400	Retirement Contributions	\$8,156	\$8,780	\$8,780	\$8,780	\$1,641	\$10,421	\$0	\$10,421
1566	512401	Deferred Compensation Con	\$444	\$500	\$500	\$500	\$0	\$500	\$0	\$500
1566	522140	Repairs And Maintenance - Grou	\$2,035	\$5,400	\$5,400	\$6,600	\$6,600	\$12,000	\$0	\$12,000
1566	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1566	522210	Vehicle Repair	\$1,299	\$1,299	\$1,299	\$1,299	\$0	\$1,299	\$0	\$1,299
1566	523902	Sanitation Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1566	531105	Supplies	\$16,025	\$18,400	\$18,400	\$16,200	(\$7,100)	\$11,300	\$0	\$11,300
1566	531270	Gasoline/ Diesel	\$0	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
1566	531710	Vietnam Memorial Bricks	\$244	\$400	\$400	\$400	\$0	\$400	\$0	\$400
1566	531720	Uniforms	\$2,000	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
1566	553100	Group Insurance Contribution	\$20,000	\$19,000	\$19,000	\$19,000	\$500	\$19,500	\$0	\$19,500
1566		Municipal Complex Grounds Total	\$144,617	\$152,586	\$152,586	\$152,586	\$2,131	\$154,717	\$0	\$154,717

Recreation Support Services Program 6110

Mission Statement...

The Recreation Support Services provides quality recreation personnel to enhance leisure services for the Citizens of Roswell.

Services Provided... Administration and Administration Support

Customers... Registered participants, other professional staff, administrative staff, Recreation Commission

Outcome Measure...	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Total number of registered participants	176,716	161,716	170,916

What We Have Accomplished...

- Oversaw the Recreation Programs for a total of 200,000 registered participants and many more visitors and guest.
- Staff attended various training sessions on the local, state and national levels to ensure the Department is on the cutting edge of service to our citizens.

What We Expect to Accomplish...

- Investigate avenues within budget constraints to provide training and educational opportunities to allow staff to remain current with trends, technology and customer service.
- Provide a positive first impression of a clean, safe and inviting environment for citizens and visitors to our park system.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
6110	51100	Regular Employees	\$2,281,534	\$2,286,000	\$2,286,000	\$2,286,000	(\$148,000)	\$2,138,000	(\$855,000)	\$1,283,000
6110	512200	Social Security (FICA) Contributi	\$138,428	\$142,400	\$142,400	\$142,400	(\$9,900)	\$132,500	(\$52,900)	\$79,600
6110	512300	Medicare	\$32,374	\$33,300	\$33,300	\$33,300	(\$2,300)	\$31,000	(\$12,390)	\$18,610
6110	512400	Retirement Contributions	\$211,078	\$227,220	\$227,220	\$227,220	\$28,878	\$256,098	(\$103,074)	\$153,024
6110	512401	Deferred Compensation Con	\$12,958	\$14,600	\$14,600	\$14,600	(\$300)	\$14,300	(\$3,240)	\$11,060
6110	522140	Repairs And Maintenance - Grou	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6110	523500	Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6110	553100	Group Insurance Contribution	\$425,000	\$403,500	\$403,500	\$403,500	(\$3,750)	\$399,750	(\$185,250)	\$214,500
Subtotal before Subsidy			\$3,101,373	\$3,107,020	\$3,107,020	\$3,107,020	(\$135,372)	\$2,971,648	(\$1,211,854)	\$1,759,794
6110	611355	Subsidy to Rec Participation Fun	\$0	\$0	\$0	\$0	\$0	\$0	\$1,061,854	\$1,061,854
6110	Recreation Support Services Total		\$3,101,373	\$3,107,020	\$3,107,020	\$3,107,020	(\$135,372)	\$2,971,648	(\$150,000)	\$2,821,648

Recreation Administration Program 6111

Mission Statement...

The Recreation Administration provides quality recreation personnel to ensure and enhance leisure services for the Citizens of Roswell.

Services Provided... Administration and Administration Support

Customers... Registered participants, other professional staff, administrative staff, Recreation Commission

Outcome Measure...	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Percentage of Citizens rating services or goods as satisfactory	98%	98%	98%

What We Have Accomplished...

- Maintained a high level of professionalism and a high level of staff morale throughout the state.
- Continued to document activity and services in order to maintain national accreditation by the Commission of Park and Recreation Agencies.

What We Expect to Accomplish...

- Continue to hire highly qualified, motivated and specialized personnel.
- Provide the necessary equipment and supplies allowing staff to effectively and efficiently implement market and communicate their duties and responsibilities.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
6111	511100	Regular Employees	\$174,479	\$175,000	\$175,000	\$175,000	\$0	\$175,000	\$0	\$175,000
6111	511105	Part Time Employees	\$18,179	\$20,000	\$20,000	\$20,000	\$0	\$20,000	\$0	\$20,000
6111	512200	Social Security (FICA) Contributi	\$10,440	\$12,100	\$12,100	\$12,100	\$0	\$12,100	\$0	\$12,100
6111	512300	Medicare	\$2,720	\$2,900	\$2,900	\$2,900	(\$70)	\$2,830	\$0	\$2,830
6111	512400	Retirement Contributions	\$15,960	\$17,180	\$17,180	\$17,180	\$3,782	\$20,962	\$0	\$20,962
6111	512401	Deferred Compensation Con	\$1,199	\$1,300	\$1,300	\$1,300	\$0	\$1,300	\$0	\$1,300
6111	523700	Education And Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6111	531115	Recreation Supplies	\$21,286	\$28,500	\$28,500	\$28,500	\$0	\$28,500	\$80,000	\$108,500
6111	539999	Special Events Contra Account	(\$10,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6111	552400	Risk/Liability Contribution	\$123,733	\$103,936	\$103,936	\$103,936	(\$18,472)	\$85,464	\$0	\$85,464
6111	553100	Group Insurance Contribution	\$20,000	\$19,000	\$19,000	\$19,000	\$500	\$19,500	\$0	\$19,500
6111	554100	Workers Comp Contribution	\$163,558	\$163,558	\$163,558	\$163,558	(\$92,200)	\$71,358	\$0	\$71,358
6111		Recreation Administration Total	\$541,553	\$543,474	\$543,474	\$543,474	(\$106,460)	\$437,014	\$80,000	\$517,014

Parks Program 6149

Mission Statement...

To provide and maintain safe, clean, attractive buildings, facilities, parks and grounds, while preserving Greenspace and offering recreational opportunities to our passive parklands, while protecting its character and natural assets.

Services Provided... Building Maintenance and Parkland Grounds Maintenance

Customers... Park patrons and visitors.

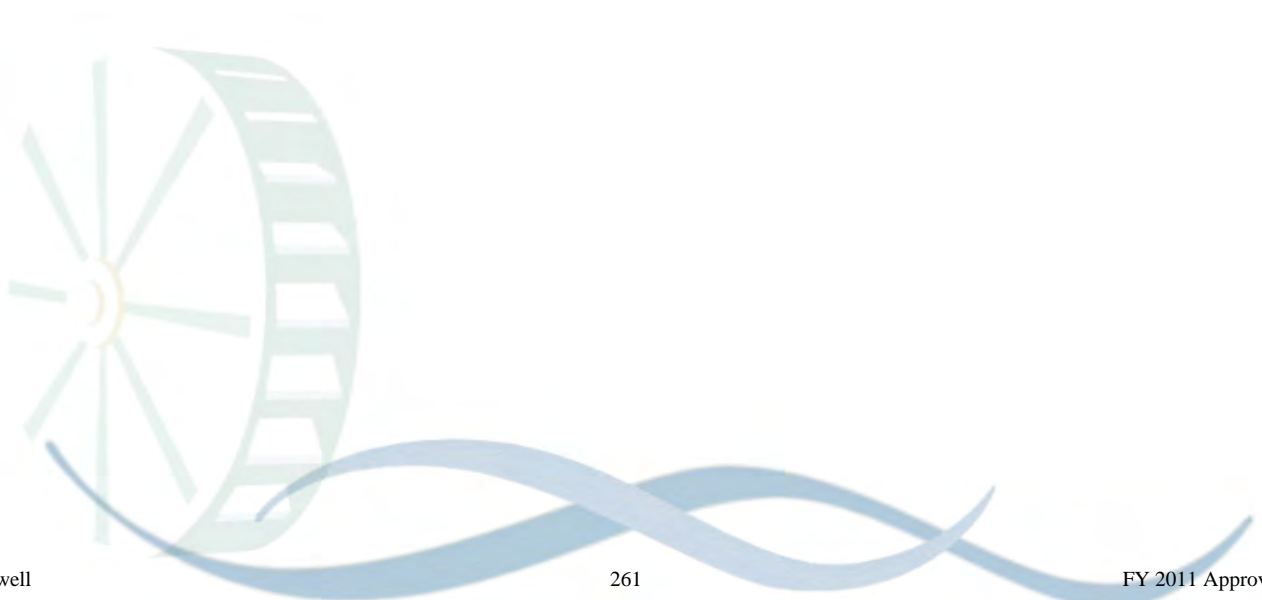
Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Total number of parks visits	1,975,234	1,990,000	2,000,000

What We Have Accomplished...

- Performed regular maintenance tasks to provide for safe, clean, positive environment parks, facilities and program activities.
- Build new community garden at Leita Thompson Memorial Park
- Added new playground apparatus at Hembree Park and Sloan Street Park
- Renovated trail at Old Mill Park to be ADA compliant.
- Stabilized historic ruins and installed new boardwalks at Old Mill Park.

What We Expect to Accomplish...

- To maintain a safe, clean and positive environment for parkland and nine major centers.
- Maintain highest level of safety standards for equipment, playgrounds, park areas and facilities.
- Explore opportunities to develop, expand and enhance new and existing parklands and facilities based on budgetary allocations.



Parks Program 6149

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
6149	511100	Regular Employees	\$2,144,765	\$2,140,000	\$2,140,000	\$2,140,000	(\$124,000)	\$2,016,000	\$0	\$2,016,000
6149	511105	Part Time Employees	\$223,083	\$200,000	\$200,000	\$200,000	\$0	\$200,000	\$0	\$200,000
6149	511300	Overtime	\$89,024	\$113,514	\$108,514	\$113,514	\$5,000	\$118,514	\$0	\$118,514
6149	512200	Social Security (FICA) Contributi	\$150,372	\$152,800	\$152,800	\$152,800	(\$8,100)	\$144,700	\$0	\$144,700
6149	512300	Medicare	\$35,168	\$35,800	\$35,800	\$35,800	(\$1,950)	\$33,850	\$0	\$33,850
6149	512400	Retirement Contributions	\$186,972	\$201,270	\$201,270	\$201,270	\$40,214	\$241,484	\$0	\$241,484
6149	512401	Deferred Compensation Con	\$6,933	\$9,300	\$9,300	\$9,300	(\$2,080)	\$7,220	\$0	\$7,220
6149	521201	Professional Services	\$21,663	\$18,000	\$18,000	\$18,000	(\$5,000)	\$13,000	\$0	\$13,000
6149	521400	Contract Services	\$11,801	\$12,100	\$17,100	\$19,100	\$15,000	\$27,100	\$0	\$27,100
6149	522110	Disposal	\$4,000	\$4,000	\$4,000	\$4,000	\$2,000	\$6,000	\$5,000	\$11,000
6149	522140	Repairs And Maintenance - Grou	\$821	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6149	522205	Repairs And Maintenance	\$176,739	\$178,699	\$178,793	\$178,793	\$10,000	\$188,699	\$75,000	\$263,699
6149	522210	Vehicle Repair	\$55,191	\$71,500	\$71,500	\$71,500	(\$11,500)	\$60,000	\$0	\$60,000
6149	522320	Rental Of Equipment And Vehicl	\$7,138	\$8,000	\$8,000	\$8,000	\$0	\$8,000	\$0	\$8,000
6149	523210	Communication Services	\$17,299	\$20,000	\$20,000	\$20,000	\$0	\$20,000	\$0	\$20,000
6149	523500	Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6149	523600	Dues And Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6149	523700	Education And Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6149	523902	Sanitation Services	\$66,875	\$80,000	\$80,000	\$80,000	\$0	\$80,000	\$0	\$80,000
6149	531105	Supplies	\$343,118	\$333,000	\$333,000	\$290,400	(\$73,500)	\$259,500	\$0	\$259,500
6149	531115	Recreation Supplies	\$131,696	\$120,000	\$120,000	\$153,000	\$50,000	\$170,000	\$20,000	\$190,000
6149	531120	Vehicle Parts And Supplies	\$75,258	\$66,500	\$66,500	\$66,500	\$10,000	\$76,500	\$25,000	\$101,500
6149	531210	Water / Sewerage	\$132,872	\$185,000	\$185,000	\$185,000	\$0	\$185,000	\$0	\$185,000
6149	531220	Natural Gas	\$68,112	\$45,000	\$45,000	\$45,000	\$0	\$45,000	\$10,000	\$55,000
6149	531230	Electricity	\$524,427	\$436,470	\$436,470	\$436,470	\$0	\$436,470	\$15,000	\$451,470
6149	531240	Bottled Gas	\$463	\$700	\$700	\$700	\$0	\$700	\$0	\$700
6149	531250	Oil	\$0	\$3,000	\$3,000	\$5,600	\$1,500	\$4,500	\$0	\$4,500
6149	531270	Gasoline/ Diesel	\$95,000	\$121,000	\$121,000	\$121,000	(\$5,000)	\$116,000	\$0	\$116,000
6149	531605	Machinery And Equipment-Oper	\$3,171	\$7,000	\$7,050	\$7,050	(\$2,000)	\$5,000	\$0	\$5,000
6149	531615	Computer Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6149	531720	Uniforms	\$32,983	\$44,610	\$44,610	\$44,610	(\$10,000)	\$34,610	\$0	\$34,610
6149	553100	Group Insurance Contribution	\$535,000	\$508,000	\$508,000	\$508,000	(\$10,750)	\$497,250	\$0	\$497,250
6149	Parks / Park Areas Total		\$5,139,945	\$5,115,263	\$5,115,407	\$5,115,407	(\$120,166)	\$4,995,097	\$150,000	\$5,145,097

Park Police Program 6250

Mission Statement...

Services Provided... Daily patrol of all parks

Customers... All park visitors.

Outcome Measure...	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
<i>Number of visitor contacts</i>	<i>3,564</i>	<i>3,750</i>	<i>4,000</i>

What We Have Accomplished...

- This is the first year this cost center has been broken out by itself.
- Provided patrols of all parks with the Roswell system to ensure that visitors and guests have a pleasant and safe experience.
- Assisted staff at various programs and events as needed.

What We Expect to Accomplish...

- Continue to patrol all parks on a daily basis.
- Respond to safety and security needs as they arise.
- Assist Roswell Police Department as requested.

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
6250	511100	Regular Employees	\$0	\$0	\$0	\$0	\$255,000	\$255,000	\$0	\$255,000
6250	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	512200	Social Security (FICA) Contributi	\$0	\$0	\$0	\$0	\$15,900	\$15,900	\$0	\$15,900
6250	512300	Medicare	\$0	\$0	\$0	\$0	\$3,700	\$3,700	\$0	\$3,700
6250	512400	Retirement Contributions	\$0	\$0	\$0	\$0	\$30,545	\$30,545	\$0	\$30,545
6250	512401	Deferred Compensation Con	\$0	\$0	\$0	\$0	\$860	\$860	\$0	\$860
6250	522210	Vehicle Repair	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	523210	Communication Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	523500	Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	523600	Dues And Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	523700	Education And Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	531105	Supplies	\$0	\$0	\$0	\$0	\$3,500	\$3,500	\$0	\$3,500
6250	531115	Recreation Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	531120	Vehicle Parts And Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	531250	Oil	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	531270	Gasoline/ Diesel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6250	531720	Uniforms	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$0	\$10,000
6250	553100	Group Insurance Contribution	\$0	\$0	\$0	\$0	\$48,750	\$48,750	\$0	\$48,750
6250		Park Police Total	\$0	\$0	\$0	\$0	\$368,255	\$368,255	\$0	\$368,255

Cultural Arts Center

6180

Mission Statement...

To bring a broad spectrum of performing and visual arts and diverse audiences together to enrich the cultural life of the community.

Services Provided... Facility management, stage production, and rental and event coordination.

Customers... City Departments, Not-for-profit organizations, Corporations, Small Businesses, anyone requiring a stage for a presentation or performance with seating capacity of 600.

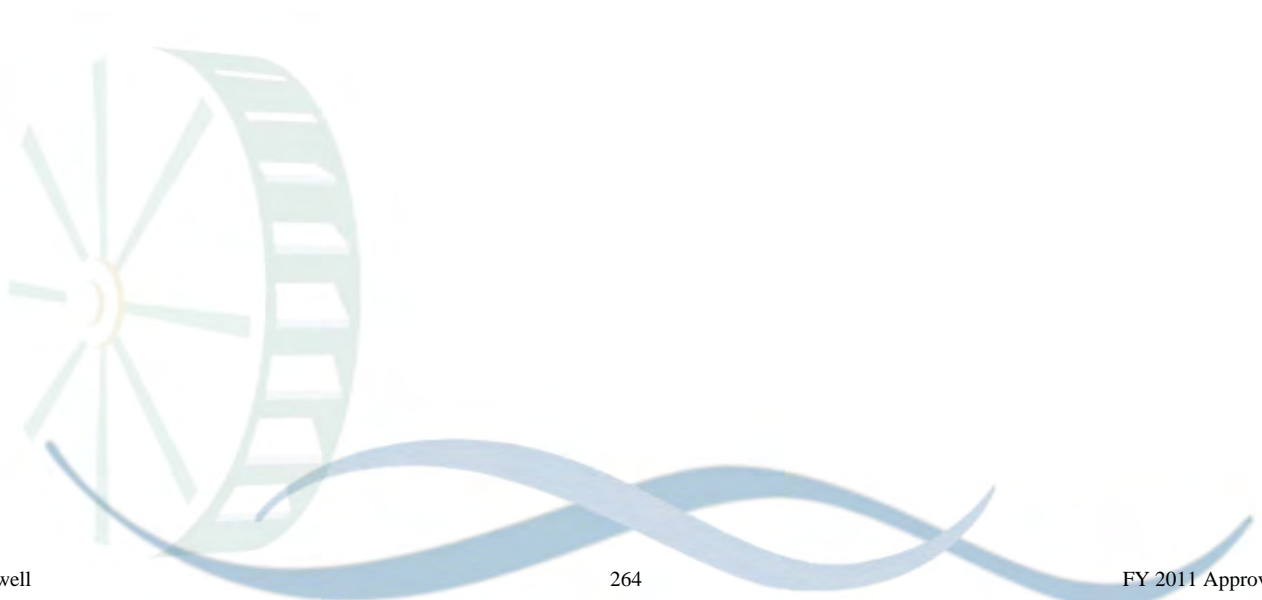
Outcome Measure...	FY 2009 Actual	FY 2010 Estimated	FY 2011 Approved
Number of people attending puppet shows	15,802	15,850	16,000

What We Have Accomplished...

- The puppet program continues to grow in popularity due to the quality shows and affordable costs. Puppeteers from all around this country have taken part in our puppet program and the RCAC has developed an outstanding reputation among puppeteers.
- Provide a clean, first class facility for quality performing arts programs and services.

What We Expect to Accomplish...

- Continue to offer quality shows at an affordable cost to the public
- Continue to provide a clean, first class facility for quality performing arts programs and services.



Cultural Arts Center 6180

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
100 100 347201	Auditorium Rental Fees	\$92,790	\$93,495	\$102,435	\$95,000	\$75,000	(\$20,000)	\$75,000
100 100 347301	Auditorium Ticket Receipts	\$60,035	\$2,695	\$6,860	\$7,000	\$0	(\$2,000)	\$5,000
Cultural Arts Center Revenues in General Fund		\$152,825	\$96,190	\$109,295	\$102,000	\$75,000	(\$22,000)	\$80,000
Revenues in Recreation Participation Fund		\$0	\$63,411	\$75,973	\$0	\$52,028	\$0	\$0
TOTAL REVENUES		\$152,825	\$159,601	\$185,268	\$102,000	\$127,028	(\$22,000)	\$80,000

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
6180	511100	Regular Employees	\$98,281	\$99,000	\$99,000	\$99,000	\$0	\$99,000	\$0	\$99,000
6180	511105	Part Time Employees	\$23,939	\$29,945	\$29,945	\$29,945	\$0	\$29,945	\$0	\$29,945
6180	511300	Overtime	\$564	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
6180	512200	Social Security (FICA) Contributi	\$7,630	\$8,100	\$8,100	\$8,100	\$0	\$8,100	\$0	\$8,100
6180	512300	Medicare	\$1,785	\$1,900	\$1,900	\$1,900	(\$10)	\$1,890	\$0	\$1,890
6180	512400	Retirement Contributions	\$9,104	\$9,800	\$9,800	\$9,800	\$2,059	\$11,859	\$0	\$11,859
6180	512401	Deferred Compensation Con	\$505	\$800	\$800	\$800	(\$400)	\$400	\$0	\$400
6180	521201	Professional Services	\$0	\$600	\$600	\$600	\$0	\$600	\$0	\$600
6180	521300	Technical Services	\$0	\$200	\$200	\$200	\$0	\$200	\$0	\$200
6180	521400	Contract Services	\$9,806	\$5,800	\$4	\$5,800	\$0	\$5,800	\$0	\$5,800
6180	522205	Repairs And Maintenance	\$10,625	\$8,305	\$8,305	\$8,305	\$0	\$8,305	\$0	\$8,305
6180	522320	Rental Of Equipment And Vehicl	\$520	\$2,940	\$3,029	\$3,029	\$0	\$2,940	\$0	\$2,940
6180	523210	Communication Services	\$861	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
6180	523220	Postage	\$512	\$400	\$400	\$400	\$0	\$400	\$0	\$400
6180	523300	Advertising	\$1,683	\$3,525	\$3,525	\$3,525	\$0	\$3,525	\$0	\$3,525
6180	523400	Printing And Binding	\$1,336	\$1,200	\$1,200	\$1,200	\$0	\$1,200	\$0	\$1,200
6180	523500	Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6180	523600	Dues And Fees	\$499	\$735	\$735	\$735	\$0	\$735	\$0	\$735
6180	523700	Education And Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6180	523902	Sanitation Services	\$1,410	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
6180	531105	Supplies	\$10,300	\$10,475	\$10,475	\$10,475	\$0	\$10,475	\$0	\$10,475
6180	531210	Water / Sewerage	\$3,763	\$15,476	\$15,476	\$15,476	\$0	\$15,476	\$0	\$15,476
6180	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6180	531610	Furniture/Fixtures-Operating	\$8,256	\$2,175	\$7,971	\$2,175	\$0	\$2,175	\$0	\$2,175
6180	531615	Computer Equipment-Operating	\$200	\$250	\$250	\$250	\$0	\$250	\$0	\$250
6180	531720	Uniforms	\$458	\$550	\$550	\$550	\$0	\$550	\$0	\$550
6180	553100	Group Insurance Contribution	\$20,000	\$19,000	\$19,000	\$19,000	\$500	\$19,500	\$0	\$19,500
6180	Cultural Arts Center cost center		\$212,039	\$225,676	\$225,765	\$225,765	\$2,149	\$227,825	\$0	\$227,825
Expenditures in Recreation Participation Fund			\$9,071	\$0	\$0	\$11,959	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES			\$221,110	\$225,676	\$225,765	\$237,724	\$2,149	\$227,825	\$0	\$227,825

Net Subsidy for Program...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
Net Subsidy for Cultural Arts Center			\$35,842	\$123,676	\$123,765	\$135,724		\$147,825		\$147,825

Barrington Hall 6181

Mission Statement...

To conserve and communicate the multi-generational history of the site and its residents through the preservation, interpretation and promotion of the property and collections.

Services Provided... Preservation, Education, Community Events, and Management

Customers... The City of Roswell, Citizens, and General Public

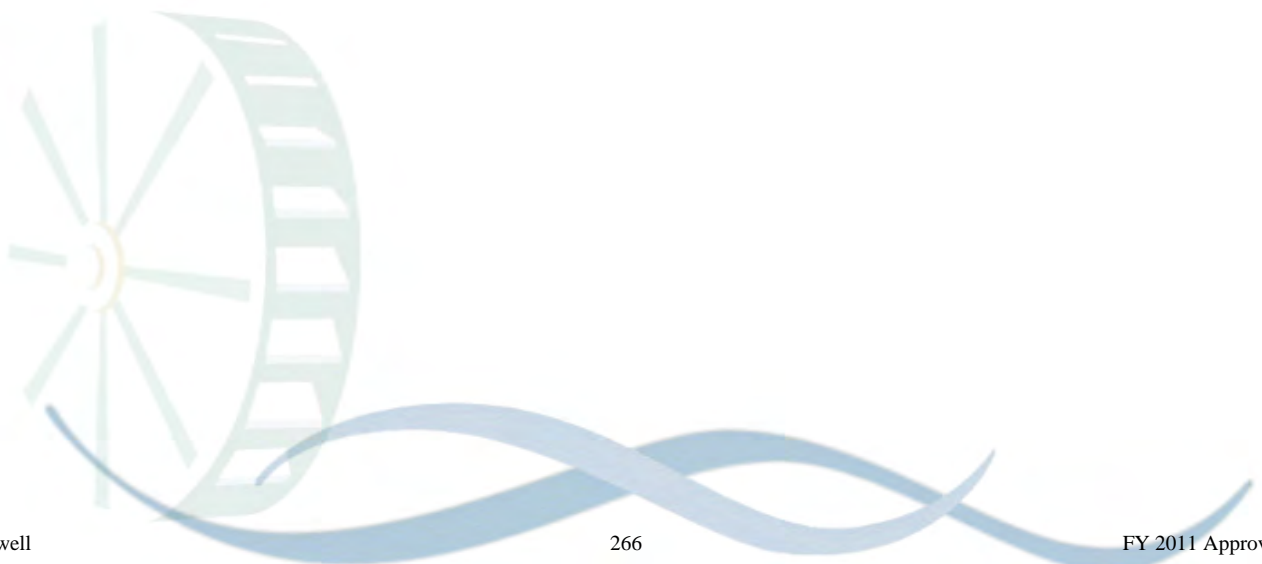
<i>Outcome Measure...</i>	<i>FY 2009 Actual</i>	<i>FY 2010 Estimated</i>	<i>FY 2011 Approved</i>
Number of Annual Visitors	8,470	8,550	9,500

What We Have Accomplished...

- Completed restoration of original exterior shutters
- Built pedestrian steps to link Barrington Hall to the town square
- Installed new way finding and on site signage
- Added new children's programming
- Three new educational tours, Land Lottery program, All the Comforts of Home, Science and History, "I Spy" Tours
- Expanded the Cooking Classes with Chef John Wilson
- Installed UV filtering covers on all windows

What We Expect to Accomplish...

- Install new surfacing on front drive and walkways
- Complete a tree inventory of the grounds
- Begin a tree replanting program
- Reconstruct the missing kitchen building on outline form
- Add a gift shop in the existing kitchen
- Develop a first person tour



Barrington Hall 6181

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
Barrington Hall Revenues in General Fund		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenues in Recreation Participation Fund		\$0	\$14,414	\$16,196	\$0	\$16,703	\$0	\$0
TOTAL REVENUES		\$0	\$14,414	\$16,196	\$0	\$16,703	\$0	\$0

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
6181	511100	Regular Employees	\$60,819	\$61,000	\$61,000	\$61,000	\$0	\$61,000	\$0	\$61,000
6181	511105	Part Time Employees	\$50,936	\$53,975	\$53,975	\$53,975	\$0	\$53,975	\$0	\$53,975
6181	512200	Social Security (FICA) Contributi	\$6,953	\$7,200	\$7,200	\$7,200	\$0	\$7,200	\$0	\$7,200
6181	512300	Medicare	\$1,626	\$1,700	\$1,700	\$1,700	(\$30)	\$1,670	\$0	\$1,670
6181	512400	Retirement Contributions	\$5,676	\$6,110	\$6,110	\$6,110	\$1,197	\$7,307	\$0	\$7,307
6181	512401	Deferred Compensation Con	\$605	\$700	\$700	\$700	(\$90)	\$610	\$0	\$610
6181	521201	Professional Services	\$15,408	\$6,656	\$6,656	\$6,656	\$0	\$6,656	\$0	\$6,656
6181	521400	Contract Services	\$29,368	\$15,000	\$17,600	\$17,600	\$0	\$15,000	\$0	\$15,000
6181	522130	Custodial	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6181	522140	Repairs And Maintenance - Grou	\$21,422	\$24,000	\$30,430	\$30,430	\$0	\$24,000	\$0	\$24,000
6181	522205	Repairs And Maintenance	\$34,003	\$15,000	\$19,464	\$19,464	\$0	\$15,000	\$0	\$15,000
6181	522210	Vehicle Repair	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6181	523220	Postage	\$116	\$500	\$500	\$500	\$0	\$500	\$0	\$500
6181	523300	Advertising	\$1,143	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
6181	523400	Printing And Binding	\$1,495	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
6181	523500	Travel	\$1,210	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6181	523600	Dues And Fees	\$415	\$600	\$700	\$700	\$0	\$600	\$0	\$600
6181	523700	Education And Training	\$515	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6181	523853	Contracted Interns	\$0	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
6181	523902	Sanitation Services	\$396	\$600	\$600	\$600	\$0	\$600	\$0	\$600
6181	531105	Supplies	\$7,319	\$4,500	\$10,193	\$10,192	\$0	\$4,500	\$0	\$4,500
6181	531210	Water / Sewerage	\$2,915	\$5,500	\$5,500	\$5,500	\$0	\$5,500	\$0	\$5,500
6181	531220	Natural Gas	\$4,370	\$4,000	\$4,000	\$4,000	\$0	\$4,000	\$0	\$4,000
6181	531230	Electricity	\$6,410	\$6,000	\$6,000	\$6,000	\$0	\$6,000	\$0	\$6,000
6181	531310	Hospitality And Events	\$1,063	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6181	531400	Books And Periodicals	\$295	\$300	\$300	\$300	\$0	\$300	\$0	\$300
6181	531615	Computer Equipment-Operating	\$66	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
6181	553100	Group Insurance Contribution	\$10,000	\$9,500	\$9,500	\$9,500	\$250	\$9,750	\$0	\$9,750
6181	Barrington Hall Total		\$264,545	\$235,841	\$255,128	\$255,127	\$1,327	\$237,168	\$0	\$237,168
Expenditures in Recreation Participation Fund		\$18,422	\$0	\$0	\$30,793	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$282,967	\$235,841	\$255,128	\$285,920	\$1,327	\$237,168	\$0	\$237,168	

Net Subsidy for Program...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
Net Subsidy for Barrington Hall			\$266,771	\$235,841	\$255,128	\$285,920		\$237,168		\$237,168

Bulloch Hall

6182

Mission Statement...

The mission of Bulloch Hall is to accurately restore, preserve and interpret this nationally significant c. 1840s historic site and to present an authentic interpretation to all Roswell citizens and visitors through quality tours, educational programs, community outreach and events.

Services Provided... Preservation, Education, Community Events, and Management

Customers... The City of Roswell, Citizens, and General Public

<i>Outcome Measure...</i>	<i>FY 2009</i>	<i>FY 2010</i>	<i>FY 2011</i>
	<u>Actual</u>	<u>Estimated</u>	<u>Approved</u>
Number of Annual Visitors	11,490	12,250	13,000

What We Have Accomplished...

- The house furnishings plan was completed by Dr. Page Talbot in April 2009 from an IMLS matching grant of \$25,952. Implementations have begun.
- The preservation of the Bulloch pond and the first phase of the restoration of area know as “Orchard Hill” have been completed. The 1940’s shed has been restored and a fern glen has been planted, and the eradication of bamboo is under way.
- Bulloch Hall formed a partnership with Crossroads Second Chance North School and under the supervision of Crossroads teachers, North Fulton Master Gardeners and Bulloch Hall staff, nature paths have been cleared and mulched around pond and to the back of the property.
- The brick path to the rear of Bulloch Hall’s open hearth kitchen was installed for easier access.
- The slave cabin was constructed and the interior walls were white washed.
- Bulloch Hall received approval by RHPC and Mayor and Council for the construction of the pavilion which will be located in the area known as Orchard Hill. Architectural drawings and structural engineering drawings have been completed.

What We Expect to Accomplish...

- The completion of the 20’x 50’ pavilion and retaining wall.
- Installation of a “Memorial Walk” to the pavilion. A portion of this will be funded by the selling of bricks.
- The reconstruction of the second known slave cabin which will become the staff offices. This project will be funded primarily by the non profit Friends of Bulloch, Inc.
- Friends of Bulloch, Inc. will continue to raise funds for the reconstruction of the carriage house to complete the 1840’s service yard.
- The grounds at Bulloch Hall will be made “Green” by the first phase of a rainwater system.

Bulloch Hall 6182

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
Bulloch Hall Revenues in General Fund			\$0	\$0	\$0	\$0	\$0	\$0
Revenues in Recreation Participation Fund			\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUES			\$0	\$0	\$0	\$0	\$0	\$0

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
6182	511100	Regular Employees	\$57,896	\$58,000	\$58,000	\$58,000	\$0	\$58,000	\$0	\$58,000
6182	511105	Part Time Employees	\$63,769	\$53,975	\$53,975	\$53,975	\$0	\$53,975	\$0	\$53,975
6182	512200	Social Security (FICA) Contributi	\$7,571	\$7,000	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
6182	512300	Medicare	\$1,771	\$1,700	\$1,700	\$1,700	(\$70)	\$1,630	\$0	\$1,630
6182	512400	Retirement Contributions	\$5,323	\$5,730	\$5,730	\$5,730	\$1,217	\$6,947	\$0	\$6,947
6182	512401	Deferred Compensation Con	\$554	\$600	\$600	\$600	(\$20)	\$580	\$0	\$580
6182	521201	Professional Services	\$1,529	\$2,217	\$2,217	\$2,217	\$0	\$2,217	\$0	\$2,217
6182	521400	Contract Services	\$1,835	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
6182	522130	Custodial	\$360	\$5,200	\$5,200	\$5,200	\$0	\$5,200	\$0	\$5,200
6182	522140	Repairs And Maintenance - Grou	\$17,937	\$19,500	\$21,115	\$21,115	\$0	\$19,500	\$31,000	\$50,500
6182	522205	Repairs And Maintenance	\$36,564	\$29,000	\$29,000	\$29,000	\$0	\$29,000	\$11,000	\$40,000
6182	523220	Postage	\$550	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
6182	523300	Advertising	\$1,043	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
6182	523500	Travel	\$615	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
6182	523600	Dues And Fees	\$342	\$600	\$600	\$600	\$0	\$600	\$0	\$600
6182	523700	Education And Training	\$480	\$554	\$554	\$554	\$0	\$554	\$0	\$554
6182	523902	Sanitation Services	\$1,326	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
6182	531105	Supplies	\$4,500	\$4,500	\$4,500	\$4,500	\$0	\$4,500	\$0	\$4,500
6182	531210	Water / Sewerage	\$3,228	\$4,421	\$4,421	\$4,421	\$0	\$4,421	\$0	\$4,421
6182	531220	Natural Gas	\$5,870	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
6182	531230	Electricity	\$10,314	\$9,000	\$9,000	\$9,000	\$0	\$9,000	\$0	\$9,000
6182	531615	Computer Equipment-Operating	\$400	\$1,800	\$1,800	\$1,800	\$0	\$1,800	\$0	\$1,800
6182	553100	Group Insurance Contribution	\$10,000	\$9,500	\$9,500	\$9,500	\$250	\$9,750	\$0	\$9,750
6182		Bulloch Hall Total	\$233,776	\$228,297	\$229,912	\$229,912	\$1,377	\$229,674	\$42,000	\$271,674
Expenditures in Recreation Participation Fund			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES			\$233,776	\$228,297	\$229,912	\$229,912	\$1,377	\$229,674	\$42,000	\$271,674

Net Subsidy for Program...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
Net Subsidy for Bulloch Hall			\$233,776	\$228,297	\$229,912	\$229,912		\$229,674		\$271,674

Smith Plantation 6183

Mission Statement...

The mission of the Smith Plantation is to conserve and communicate the multi-generational history of the site and its residents through the preservation, interpretation and promotion of the property and collections.

Services Provided... Preservation, Education, Community Events, and Management

Customers... The City of Roswell, Citizens, and General Public

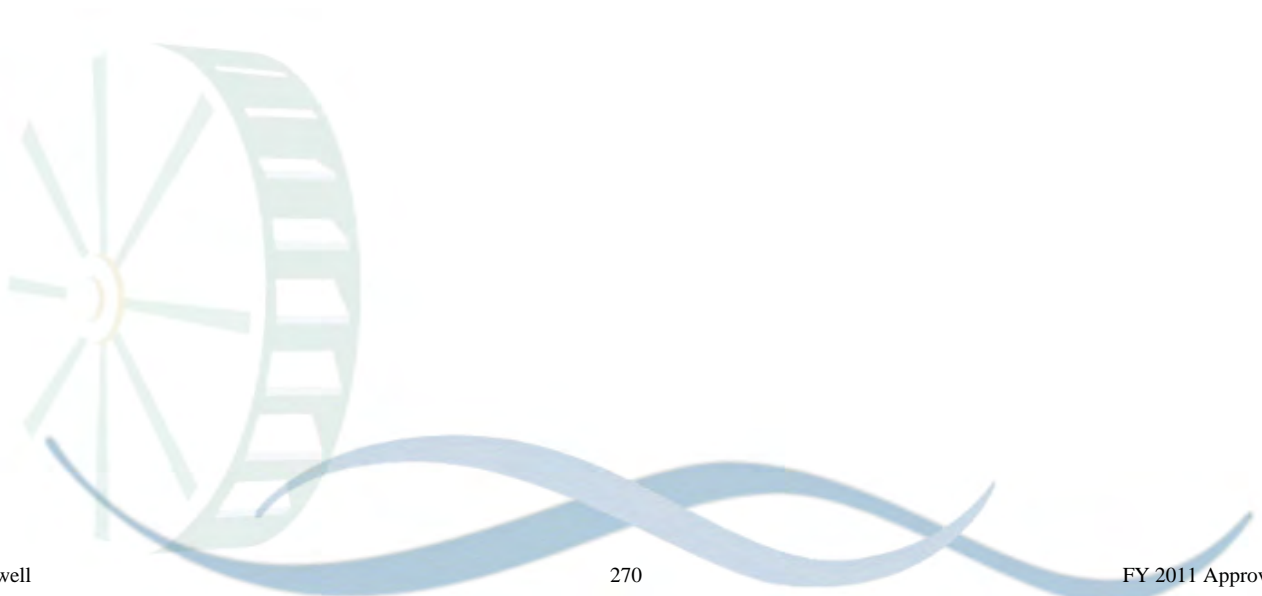
Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Number of Annual Visitors	7,625	7,750	8,000

What We Have Accomplished...

- Hosted the Trilogy Trolley Crawl – most successful event ever with over 1100
- Corrected major drainage problems on site
- Restored exterior of Guest House (paint as well as restoration of windows & shutters)
- Removed wall and reinterpreted Slave Cabin
- Continued work on artifact conservation & preservation

What We Expect to Accomplish...

- Complete new main entrance to site (add lighting & landscaping)
- Complete restoration of windows & shutters of Main House
- Complete reorganization of storage buildings for enhanced preservation of artifacts
- Continue work on restoration & preservation of artifacts
- Replace front porch floor of Main House



Smith Plantation 6183

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated (DECREASE) Over as of 3/23/10	Increase / FY 10 Approved	FY 2011 Approved Revenue
Smith Plantation Revenues in General Fund		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenues in Recreation Participation Fund		\$0	\$40,576	\$33,013	\$0	\$27,001	\$0	\$0
TOTAL REVENUES		\$0	\$40,576	\$33,013	\$0	\$27,001	\$0	\$0

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
6183	511100	Regular Employees	\$56,810	\$57,000	\$57,000	\$57,000	\$0	\$57,000	\$0	\$57,000
6183	511105	Part Time Employees	\$69,158	\$53,975	\$53,975	\$53,975	\$0	\$53,975	\$0	\$53,975
6183	512200	Social Security (FICA) Contributi	\$7,817	\$6,900	\$6,900	\$6,900	\$0	\$6,900	\$0	\$6,900
6183	512300	Medicare	\$1,828	\$1,700	\$1,700	\$1,700	(\$90)	\$1,610	\$0	\$1,610
6183	512400	Retirement Contributions	\$5,323	\$5,730	\$5,730	\$5,730	\$1,098	\$6,828	\$0	\$6,828
6183	512401	Deferred Compensation Con	\$522	\$600	\$600	\$600	(\$30)	\$570	\$0	\$570
6183	521201	Professional Services	\$2,894	\$3,000	\$3,000	\$3,000	\$0	\$3,000	\$0	\$3,000
6183	521400	Contract Services	\$37,278	\$32,741	\$32,741	\$32,741	\$0	\$32,741	\$0	\$32,741
6183	522130	Custodial	\$6,836	\$7,000	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
6183	522140	Repairs And Maintenance - Grou	\$14,690	\$13,500	\$13,544	\$13,544	\$0	\$13,500	\$0	\$13,500
6183	522205	Repairs And Maintenance	\$17,250	\$15,530	\$15,530	\$15,530	\$0	\$15,530	\$0	\$15,530
6183	523210	Communication Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6183	523220	Postage	\$440	\$310	\$310	\$310	\$0	\$310	\$0	\$310
6183	523300	Advertising	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
6183	523400	Printing And Binding	\$908	\$450	\$450	\$450	\$0	\$450	\$0	\$450
6183	523500	Travel	\$809	\$720	\$720	\$720	\$295	\$1,015	\$0	\$1,015
6183	523600	Dues And Fees	\$532	\$440	\$440	\$440	\$0	\$440	\$0	\$440
6183	523700	Education And Training	\$783	\$580	\$580	\$580	(\$295)	\$285	\$0	\$285
6183	523902	Sanitation Services	\$396	\$500	\$500	\$500	\$0	\$500	\$0	\$500
6183	531105	Supplies	\$1,869	\$4,001	\$4,001	\$4,001	\$0	\$4,001	\$0	\$4,001
6183	531210	Water / Sewerage	\$241	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
6183	531220	Natural Gas	\$6,123	\$6,000	\$6,000	\$6,000	\$0	\$6,000	\$0	\$6,000
6183	531230	Electricity	\$5,095	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
6183	531310	Hospitality And Events	\$388	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6183	531610	Furniture/Fixtures-Operating	\$352	\$400	\$400	\$400	\$0	\$400	\$0	\$400
6183	531615	Computer Equipment-Operating	\$1,319	\$1,800	\$1,800	\$1,800	\$0	\$1,800	\$0	\$1,800
6183	533100	Group Insurance Contribution	\$10,000	\$9,500	\$9,500	\$9,500	\$250	\$9,750	\$0	\$9,750
6183		Smith Plantation Total	\$251,160	\$229,877	\$229,921	\$229,921	\$1,228	\$231,105	\$0	\$231,105
Expenditures in Recreation Participation Fund		\$31,015	\$0	\$0	\$49,705	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$282,175	\$229,877	\$229,921	\$279,626	\$1,228	\$231,105	\$0	\$231,105	

Net Subsidy for Program...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
Net Subsidy for Smith Plantation		\$249,162	\$229,877	\$229,921	\$252,625	\$231,105	\$231,105	\$231,105	\$0	\$231,105

Historic & Cultural Affairs Program

7550

Mission Statement...

To enhance the quality of life by strengthening the community's cultural environment through support of the arts, preservation of its' historic resources and facilitation of access for all.

Services Provided... Facilities management, community events, arts and cultural programs, program administration and community outreach

Customers... Citizens, visitors, local and regional participants in programs and events including all ages, and City of Roswell

Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Riverside Sounds Attendance	18,000-20,000	18,000-20,000	20,000-22,000

What We Have Accomplished...

- Successful execution of annual programs to include Riverside Sounds, Sundays on the Square, Roswell Roots, GalleryGoRound, Heritage Days in May, Arts & Humanities Month events, Roswell Reads, Alive After Five, pARTners Power Lunches and more.
- Obtained a Fulton County Arts Council grant for project implementation support for Municipalities (Sundays on the Square program).
- Obtained Historic Preservation Division grant to design, fabricate and install six new entry signs (2 at each site) for Barrington Hall, Bulloch Hall and Smith Plantation, A Southern Trilogy.
- Executed the highly successful first annual Trilogy Trolley Crawl event at the three historic sites with @ 1200 people in attendance (@80% of whom had never visited previously). This event won a statewide award from the Georgia Association of Museums and Galleries.
- Continued work with the Cultural Arts Board exploring possible new outside sources of support for arts and culture, i.e. United Arts Fund and Contracts for Services programs.
- Continued to oversee and enhance operations at four facilities: Barrington Hall, Bulloch Hall, Smith Plantation and Cultural Arts Center.
- Produced new video called "VRoom" which promotes Roswell's 27 arts and cultural organizations.
- Applied for second Preserve America grant for Phase Two implementation of the Comprehensive Interpretive Plan and Joint Marketing Plan for the Southern Trilogy sites.
- Initiated an update of the Cultural Arts Center Long-Range Strategic Plan.
- Initiated the development of a Long-Range Strategic Plan for Barrington Hall.

What We Expect to Accomplish...

- Successful execution of annual programs and events to include Riverside Sounds, Sundays on the Square, Roswell Roots, GalleryGoRound, Heritage Days in May, Arts & Humanities Month events, Roswell Reads, Alive After Five, pARTners Power Lunches and the 2nd annual Trilogy Trolley Crawl.
- Will apply for available grants for programs and projects such as the Sundays on the Square program, a public art program, etc.
- Will continue to work with the Cultural Arts Board on a possible United Arts Fund/Contracts for Services program; the completion of the Cultural Arts Center Strategic Plan; execution of the pARTner Power Lunch events and more.
- Will continue to collaborate locally and regionally to develop programming, funding and other methods of support for Roswell's 27 arts and cultural organizations.

Historic & Cultural Affairs Program

7550

Revenues Associated with this Program...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
Historic & Cultural Affairs Revenues in General		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenues in Recreation Participation Fund		\$0	\$0	\$2,090	\$0	\$36,434	\$0	\$0
TOTAL REVENUES		\$0	\$0	\$2,090	\$0	\$36,434	\$0	\$0

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
7550	511100	Regular Employees	\$76,971	\$80,000	\$80,000	\$80,000	\$0	\$80,000	\$0	\$80,000
7550	512200	Social Security (FICA) Contributi	\$4,797	\$5,000	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
7550	512300	Medicare	\$1,122	\$1,200	\$1,200	\$1,200	(\$40)	\$1,160	\$0	\$1,160
7550	512400	Retirement Contributions	\$7,329	\$7,890	\$7,890	\$7,890	\$1,693	\$9,583	\$0	\$9,583
7550	512401	Deferred Compensation Con	\$304	\$600	\$600	\$600	\$200	\$800	\$0	\$800
7550	521201	Professional Services	\$5,820	\$6,000	\$6,100	\$6,100	\$0	\$6,000	\$0	\$6,000
7550	521400	Contract Services	\$45,430	\$35,750	\$35,850	\$35,850	\$0	\$35,750	\$0	\$35,750
7550	523220	Postage	\$201	\$2,000	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
7550	523300	Advertising	\$7,369	\$16,850	\$21,267	\$21,267	\$0	\$16,850	\$0	\$16,850
7550	523400	Printing And Binding	\$7,708	\$8,000	\$9,725	\$9,725	\$0	\$8,000	\$0	\$8,000
7550	523500	Travel	\$2,048	\$1,265	\$1,265	\$1,265	\$0	\$1,265	\$0	\$1,265
7550	523600	Dues And Fees	\$558	\$300	\$300	\$300	\$0	\$300	\$0	\$300
7550	523700	Education And Training	\$515	\$600	\$600	\$600	\$0	\$600	\$0	\$600
7550	531105	Supplies	\$7,526	\$5,200	\$5,350	\$5,339	\$0	\$5,200	\$0	\$5,200
7550	531310	Hospitality And Events	\$1,740	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7550	531400	Books And Periodicals	\$0	\$0	\$0	\$11	\$0	\$0	\$0	\$0
7550	531610	Furniture/Fixtures-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7550	553100	Group Insurance Contribution	\$10,000	\$9,500	\$9,500	\$9,500	\$250	\$9,750	\$0	\$9,750
Historic & Cultural Affairs Total		\$179,439	\$180,155	\$186,647	\$186,647	\$2,103	\$182,258	\$0	\$182,258	
Expenditures in Recreation Participation Fund		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$179,439	\$180,155	\$186,647	\$186,647	\$2,103	\$182,258	\$0	\$182,258	

Net Subsidy for Program...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
Net Subsidy for Historic and Cultural Affairs			\$177,349	\$180,155	\$186,647	\$150,213		\$182,258		\$182,258

Recreation Participation and Special Events Fund Fund 555

Mission Statement...

To offer quality fee-based programs, activities and special events that meet the present and future leisure needs of all Roswell Citizens.

Who We Are...

The Recreation Participation and Special Events Fund is an enterprise fund that provides recreation programs and Special Events throughout the city.

Recreation, Parks, Historic & Cultural Affairs Department Recreation Participation and Special Events Fund – Fund 555

What We Have Accomplished...

During FY 2010 the Recreation Participation programs supported the following City Goal: IV. Celebrate our History, Culture, Heritage and Character.

- Provide diversified programs activities for all citizens of Roswell.
- Continue to develop new program areas and activities.
- Continue to improve customer satisfaction through innovative approaches to registration, program publicity and service delivery.
- Conduct the Annual July 4th and End of Summer Celebrations.
- Conduct additional city wide events as budgetary allocations will allow.

What We Expect to Accomplish...

During FY 2011 the Recreation Participation Fund will work toward the following City Goal: IV. Celebrate our History, Culture, Heritage and Character.

- Expenditures and Employees transferred from General Fund to more accurately show the expense of the Recreation Participation Fund.
- Provide diversified programs activities for all citizens of Roswell.
- Continue to develop new program areas and activities.
- Continue to improve customer satisfaction through innovative approaches to registration, program publicity and service delivery.

Opportunities...

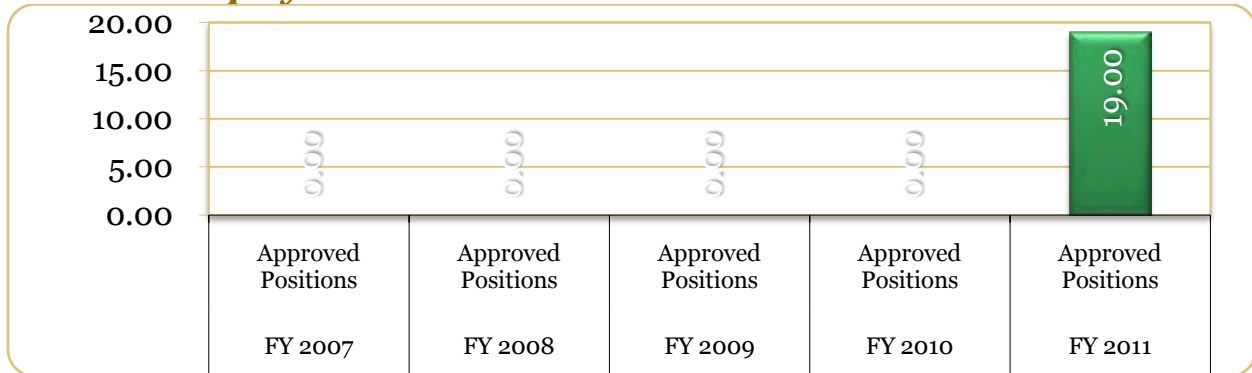
The opportunities for 2011 are many. Our citizens continue to expect additional programs services without any reduction in ongoing programs and services.

Challenges...

The greatest challenge we face in 2011 is trying to do more with less.

Recreation, Parks, Historic & Cultural Affairs Department Recreation Participation and Special Events Fund – Fund 555

Full-Time Employees...



Recreation, Parks, Historic & Cultural Affairs Department Recreation Participation and Special Events Fund – Fund 555

**Fund Balance Estimated at the End of FY 2010
Revenues by Account...**

\$411,000

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
341905	OTHER/MISC. FEES	\$10,371	\$8,404	\$13,890	\$0	\$10,172	\$0	\$0
347202	OTHER RENTAL FEES	\$141,360	\$159,576	\$169,838	\$150,000	\$150,000	\$0	\$150,000
347501	GENERAL PROGRAMS	\$406,413	\$564,757	\$556,958	\$566,243	\$566,243	\$27,000	\$593,243
347502	SPECIAL EVENTS	\$17,916	\$37,007	\$27,263	\$25,000	\$25,000	\$6,000	\$31,000
347503	ATHLETICS	\$863,528	\$912,604	\$761,164	\$835,000	\$825,000	\$52,000	\$887,000
347504	TENNIS	\$104,077	\$105,824	\$102,645	\$100,000	\$100,000	\$0	\$100,000
347505	SWIMMING	\$119,521	\$127,732	\$115,571	\$125,000	\$105,000	(\$10,000)	\$115,000
347506	GYM & PHYSICAL FITNESS	\$739,064	\$845,816	\$834,333	\$835,000	\$835,000	(\$5,000)	\$830,000
347507	DANCE, DRAMA, & MUSIC	\$317,304	\$356,577	\$374,459	\$350,000	\$325,000	(\$5,000)	\$345,000
347508	ARTS & CRAFTS	\$264,005	\$270,612	\$248,140	\$265,000	\$240,000	(\$35,000)	\$230,000
347509	GENERAL INSTRUCTION PROGS	\$357,320	\$407,530	\$463,903	\$450,000	\$425,000	(\$30,000)	\$420,000
347510	REC & PARKS CONTRIBUTIONS	\$31,151	\$43,994	\$34,053	\$50,000	\$62,204	\$0	\$50,000
347512	REC & PARKS MISCELLANEOUS	\$123,164	\$75,091	\$29,697	\$40,000	\$40,000	\$0	\$40,000
347513	SENIOR ADULT CENTER	\$146,336	\$161,460	\$177,634	\$175,000	\$170,000	\$0	\$175,000
361000	INTEREST REVENUES	\$0	\$0	\$6,396	\$0	\$10,000	\$0	\$0
391201	OPERATING TRANS IN - FUND	\$1,450	\$0	\$4,845	\$0	\$0	\$1,061,854	\$1,061,854
392200	GAIN/LOSS SALE OF ASSETS	\$0	\$86	\$42	\$0	(\$4,845)	\$0	\$0
PARTICIPANT RECREATION Total		\$3,642,978	\$4,077,070	\$3,920,830	\$3,966,243	\$3,883,774	\$1,061,854	\$5,028,097

Expenditures by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
6120	511100	Regular Employees	\$0	\$0	\$0	\$0	\$0	\$855,000	\$855,000	
6120	511105	Part Time Employees	\$109,017	\$125,000	\$110,000	\$110,000	\$0	\$125,000	\$0	\$125,000
6120	511200	Temporary Employees	\$1,399,928	\$1,347,288	\$1,397,288	\$1,347,288	\$0	\$1,347,288	\$0	\$1,347,288
6120	511250	Seasonal Employees	\$201,862	\$193,419	\$193,419	\$193,419	\$0	\$193,419	\$0	\$193,419
6120	512200	Social Security (FICA) Contributi	\$106,075	\$103,274	\$103,274	\$103,274	\$26	\$103,300	\$52,900	\$156,200
6120	512300	Medicare	\$24,808	\$24,153	\$24,153	\$24,153	\$7	\$24,160	\$12,390	\$36,550
6120	512400	Retirement Contributions	\$0	\$0	\$0	\$0	\$0	\$103,074	\$103,074	
6120	512401	Deferred Compensation Con	\$0	\$0	\$0	\$0	\$0	\$3,240	\$3,240	
6120	521201	Professional Services	\$0	\$200	\$200	\$200	\$0	\$200	\$0	\$200
6120	521400	Contract Services	\$42,920	\$35,000	\$35,000	\$35,000	\$8,000	\$43,000	\$0	\$43,000
6120	522205	Repairs And Maintenance	\$12,765	\$11,500	\$4,504	\$4,500	(\$4,900)	\$6,600	\$0	\$6,600
6120	522320	Rental Of Equipment And Vehicl	\$16,037	\$15,000	\$30,855	\$15,355	\$7,100	\$22,100	\$0	\$22,100
6120	523100	Property And Liability Insurance	\$0	\$18,000	\$0	\$0	\$0	\$18,000	\$0	\$18,000
6120	523210	Communication Services	\$18,218	\$16,500	\$18,500	\$16,500	\$1,000	\$17,500	\$0	\$17,500
6120	523220	Postage	\$54,380	\$45,000	\$25,000	\$20,000	\$0	\$45,000	\$0	\$45,000
6120	523300	Advertising	\$2,188	\$6,500	\$3,500	\$3,500	(\$1,500)	\$5,000	\$0	\$5,000
6120	523400	Printing And Binding	\$57,384	\$58,000	\$43,000	\$43,000	(\$13,000)	\$45,000	\$0	\$45,000
6120	523500	Travel	\$18,612	\$12,220	\$9,220	\$9,000	\$0	\$12,220	\$0	\$12,220
6120	523600	Dues And Fees	\$5,129	\$5,500	\$7,500	\$5,500	\$0	\$5,500	\$0	\$5,500
6120	523700	Education And Training	\$2,809	\$5,780	\$3,780	\$3,780	\$0	\$5,780	\$0	\$5,780
6120	523852	Instruction Fees	\$736,918	\$700,000	\$702,400	\$702,400	\$0	\$700,000	\$0	\$700,000
6120	523901	Bank Fees / Charges	\$48,175	\$50,000	\$50,000	\$50,000	(\$18,980)	\$31,020	\$0	\$31,020
6120	531105	Supplies	\$58,619	\$75,000	\$63,000	\$65,000	\$0	\$75,000	\$0	\$75,000
6120	531115	Recreation Supplies	\$662,491	\$709,870	\$882,330	\$713,207	\$3,300	\$713,170	(\$150,000)	\$563,170
6120	531310	Hospitality And Events	\$8,190	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6120	531400	Books And Periodicals	\$216	\$500	\$578	\$578	\$0	\$500	\$0	\$500
6120	531605	Machinery And Equipment-Oper	\$5,588	\$16,000	\$3,000	\$16,000	\$0	\$16,000	\$0	\$16,000
6120	531610	Furniture/Fixtures-Operating	\$3,099	\$6,000	\$6,765	\$5,923	\$0	\$6,000	\$0	\$6,000
6120	542400	Computer Equipment	\$42,903	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6120	549999	Contra- Capital Expense Account	(\$42,903)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6120	551110	Indirect Costs	\$143,787	\$236,846	\$236,846	\$236,846	(\$19,929)	\$216,917	\$63,681	\$280,598
6120	552400	Risk/Liability Contribution	\$23,671	\$19,884	\$19,884	\$19,884	(\$3,534)	\$16,350	\$0	\$16,350
6120	553100	Group Insurance Contribution	\$0	\$0	\$0	\$0	\$0	\$185,250	\$185,250	
6120	554100	Workers Comp Contribution	\$31,607	\$31,607	\$31,607	\$31,607	(\$17,818)	\$13,789	\$0	\$13,789
6120	561004	Machinery & Equipment- Deprec	\$5,885	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6120	611351	Operating Transfer Out - Fed Gra	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Participant Recreation Total		\$3,810,378	\$3,868,041	\$4,005,603	\$3,775,913	(\$60,228)	\$3,807,813	\$1,125,535	\$4,933,348	
6190	521400	Contract Services	\$41,193	\$50,500	\$45,500	\$50,500	(\$50,500)	\$0	\$0	\$0
6190	531115	Recreation Supplies	\$17,938	\$29,500	\$34,500	\$29,500	(\$29,500)	\$0	\$0	\$0
Recreation Special Events Total		\$59,131	\$80,000	\$80,000	\$80,000	(\$80,000)	\$0	\$0	\$0	
Total		\$3,869,509	\$3,948,041	\$4,085,603	\$3,855,913	(\$140,228)	\$3,807,813	\$1,125,535	\$4,933,348	

Fund Balance Estimated at the End of FY 2011

\$505,749

Participant Recreation Program

6120

Mission Statement...

To offer quality fee-based programs and activities that meet the present and future leisure needs of Citizens of Roswell.

Services Provided... Athletic Programs and Recreation Programs

Customers... Registered Participants

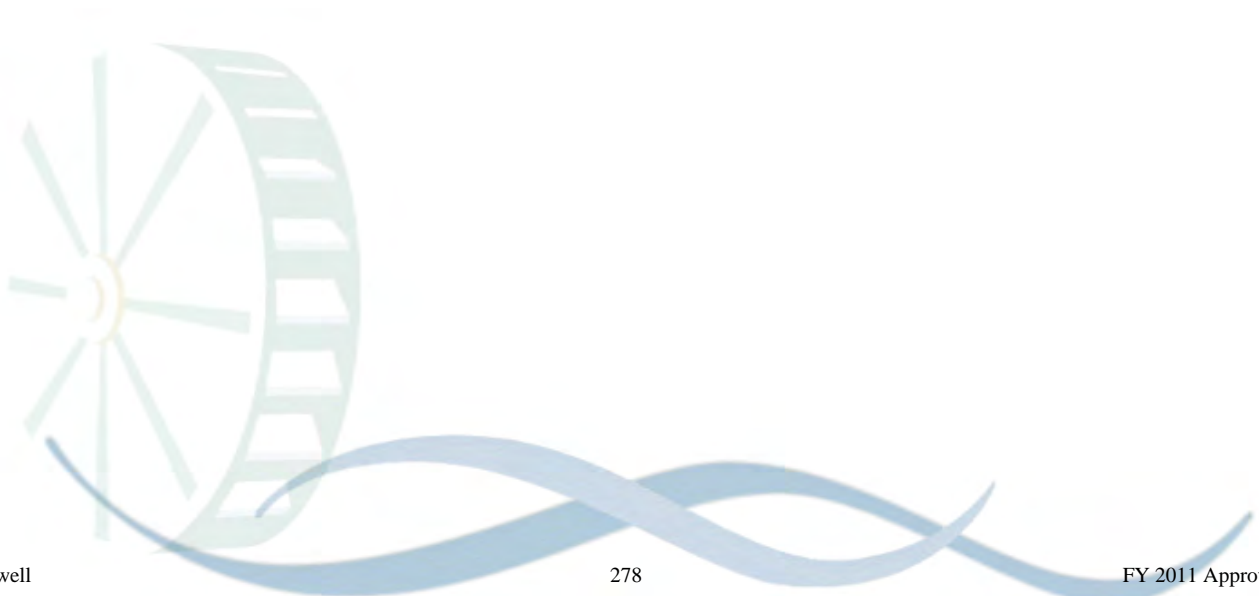
<i>Outcome Measure...</i>	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Number of total registered participants	176,716	161,716	170,916

What we have accomplished...

- Expanded program offerings in all areas of programming and throughout the park system.
- Expanded programs at East Roswell Park, Riverside Park and Adult Recreation Center
- Increased the number of participants in lacrosse, tennis and outdoor programs.

What we expect to accomplish...

- Provide diversified program activities for all citizens of Roswell.
- Continue to develop new program areas and activities.
- Evaluate and enhance the existing programs and services to ensure the highest level of excellence.



Leita Thompson Rental Property Fund Fund 290



Who we are...

The Leita Thompson Rental Property Fund is utilized to account for revenues and expenditures associated with the apartments located on the donated 107 acres of property known as the Leita Thompson property. In accordance with an agreement between the City of Roswell and the Leitalift Foundation for the acceptance of the donated land and its assets in May, 2001, the City provided a safe, clean, and comfortable quality of lifestyle for the elderly retired residents who live in the apartments on the property for a period of five years. The City continues to operate the rental property today.

Leita Thompson Rental Property

7345

Mission Statement...

Provide a safe, clean, and comfortable quality of lifestyle for the residents who live in the apartments on the property.

Services Provided... Apartment Rental

Customers... Residents

What We Have Accomplished...

- Maintained a safe, clean and comfortable environment for the residents who lived in the apartments on the property.

What We Expect to Accomplish...

- Maintain a safe, clean, and comfortable environment for the residents who live in the apartments on the property.

Fund Balance Estimated at the End of FY 2010

\$135,000

Revenues by Account...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
361000	INTEREST REVENUES	\$3,634	\$3,240	\$1,100	\$0	\$100	\$0	\$0
361010	UNREALIZED INVEST GAINS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
381105	RENT OF PROPERTY	\$0	\$0	\$0	\$0	\$0	\$0	\$0
381110	LEITA T. - RENT INCOME	\$72,071	\$74,525	\$72,400	\$76,200	\$77,000	\$0	\$76,200
399290	LEITA T. - USE OF FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LEITA THOMPSON RENTAL Total		\$75,705	\$77,765	\$73,500	\$76,200	\$77,100	\$0	\$76,200

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
7345	521400	Contract Services	\$24,000	\$24,000	\$24,000	\$24,000	\$0	\$24,000	\$0	\$24,000
7345	522140	Repairs And Maintenance - Grou	\$5,000	\$8,000	\$8,000	\$8,000	\$0	\$8,000	\$0	\$8,000
7345	522205	Repairs And Maintenance	\$16,405	\$16,000	\$16,000	\$16,000	\$0	\$16,000	\$0	\$16,000
7345	523902	Sanitation Services	\$396	\$500	\$500	\$500	\$0	\$500	\$0	\$500
7345	531105	Supplies	\$3,448	\$6,000	\$6,000	\$6,000	\$0	\$6,000	\$0	\$6,000
7345	531210	Water / Sewerage	\$2,714	\$2,500	\$2,500	\$2,500	\$0	\$2,500	\$0	\$2,500
7345	531220	Natural Gas	(\$183)	\$1,500	\$1,506	\$1,506	\$0	\$1,500	\$0	\$1,500
7345	531230	Electricity	\$4,818	\$4,000	\$4,866	\$4,866	\$0	\$4,000	\$0	\$4,000
290 T Leita Thompson Memorial Park Total			\$56,599	\$62,500	\$63,372	\$63,372	\$0	\$62,500	\$0	\$62,500

Fund Balance Estimated at the End of FY 2011

\$148,700



Cemetery Care Fund Fund 235

Who we are...

The Cemetery Care Fund is utilized to account for funds designated for the maintenance and care of the Old Roswell Cemetery. In accordance with an agreement between the City of Roswell and the Historic Cemetery Care Association for the acceptance of the Associations' assets in April, 1997, the City assumed responsibility for maintenance and care of the property.

Cemetery Care Program

4950

Services Provided... Cemetery Care

Customers... Citizens

What We Have Accomplished...

- Maintained and cared for the Old Roswell Cemetery property in accordance with the agreement between the City of Roswell and the Historic Cemetery Care Association.

What We Expect to Accomplish...

- Maintain and care for the Old Roswell Cemetery property in accordance with the agreement between the City of Roswell and the Historic Cemetery Care Association.

Fund Balance Estimated at the End of FY 2010

\$112,500

Revenues by Account...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
349100	CEMETERY FEES	\$0	\$600	\$0	\$0	\$0	\$0	\$0
361000	INTEREST REVENUES	\$7,439	\$4,400	\$2,114	\$0	\$500	\$0	\$0
361010	UNREALIZED INVEST GAINS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
399235	USE OF RESERVES - CEMETERY OPER	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CEMETERY CARE FUND Total		\$7,439	\$5,000	\$2,114	\$0	\$500	\$0	\$0

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
4950	522140	Repairs And Maintenance - Grou	\$19,003	\$23,500	\$23,500	\$23,500	\$0	\$23,500	\$0	\$23,500
4950	531210	Water / Sewerage	\$2	\$0	\$0	\$0	\$0	\$0	\$0	\$0
235 T Cemetery Fund Total			\$19,005	\$23,500	\$23,500	\$23,500	\$0	\$23,500	\$0	\$23,500

Fund Balance Estimated at the End of FY 2011

\$89,000

Transportation Department

A photograph of a utility worker in a white hard hat and high-visibility vest standing in a bucket, adjusting a traffic light. The traffic light has a red light illuminated. The background is a clear blue sky with some power lines and trees visible in the distance.

Mission Statement...
We Keep Roswell Moving!

Who We Are...

The Transportation Department sustains the transportation system and related services that support and enhance the movement of pedestrian, bicycle and vehicular traffic throughout the City. The Transportation Department is responsible for planning, design, and construction of major and minor multi-modal transportation facilities; maintaining 360 lane miles of roads; installing, operating, and maintaining 101 traffic signals; maintaining traffic signs and pavement markings; maintaining the City's rights-of-way; and responding to emergencies 24 hours/7 days a week.

Transportation Department

What We Have Accomplished...

During FY 2010 the Transportation Department accomplishments supported City Strategic Goal I. –Promote a Well Designed Community and City Strategic Goal III. – Emphasize a Responsive Delivery of Quality Services.

- Completed Construction of Grimes Bridge Road Bridge Replacement
- Completed Construction of Hembree Road Bridge Replacement
- Completed Construction of Westside Parkway in coordination with City of Alpharetta
- Completed Construction of Crabapple/Chaffin Intersection Improvement
- Completed Construction of Fouts Steeplechase Multiuse Trail Along Holcomb Bridge Road
- Completed Transportation Master Plan Update (using in house staff)
- Completed the Big Creek Bridge Road Corridor Study
- Participated in the North Fulton Comprehensive Transportation Plan to program regionally significant projects
- Completed ITS Master Plan
- Began Construction of the Midtown Streetscape project
- Began Construction of the Holcomb Bridge Road Sidewalks project
- Began Construction of the Crabapple/Rucker Intersection Improvement
- Completed Design and Acquired Right-of-Way for the Grimes Bridge/Norcross/Warsaw Roundabout
- Completed Design of the SR 9 ATMS project
- Acquired Right-of-Way for the Holcomb Bridge Road/SR 9 intersection improvement
- Initiated a Project on South Atlanta Street to Remove the Reversible Lanes by adding a 4th Through Lane (called the Historic Gateway project)
- Initiated a Multiuse Trail project along the SR 9 bridge over the Chattahoochee River using Federal Earmark Funds in coordination with the City of Sandy Springs
- Designed the Swaybranch Drive Extension project
- Prepared the Concept for the Oxbo Road Realignment
- Reached Agreement on a Plan to Relocate Power Lines for the Oak Street Streetscape project Phase I
- Resurfaced \$1.8 Million of City Streets
- Cancelled the Old Alabama road/Old Alabama Connector Intersection project in its present form because the City's share was too expensive. Redistributed Federal HPP Funds to other projects.

What We Expect to Accomplish...

The Transportation Department objectives for FY 2011 support City Strategic Goal I. –Promote a Well Designed Community and City Strategic Goal III. – Emphasize a Responsive Delivery of Quality Services.

- Begin Design and Environmental Document for Historic Gateway Project (South Atlanta Street)
- Complete Construction of Midtown Streetscape project
- Complete Construction of Holcomb Bridge Road Sidewalks project
- Complete Construction of the Crabapple/Rucker Intersection Improvement
- Construct Grimes Bridge/Norcross/Warsaw Roundabout
- Begin Construction of the SR 9 ATMS project
- Begin Design of the SR 140 and SR 92 ATMS projects
- Construct Norcross Street Drainage Improvements at Hog Wallow Creek
- Design the Oxbo Road Realignment
- Resurface \$1.8 Million of City Streets
- Holcomb Bridge Road/SR400 Interchange Area Study (including the HBR/Old Alabama Intersection)
- Design the Northeast Connector (Sun Valley/Old Ellis to Warsaw)
- Design the Mansell Road Extension
- Conduct Citywide Traffic Counts and Report on Congestion and High Accident Locations

Transportation Department General Fund

Opportunities...

With recent organization improvements, the addition of new road design software and utilizing in-house resources, we are initiating a major update to our Transportation Master Plan. New planner positions and design software allow us to bring services previously provided by consultants in-house. Significant savings will be realized when capitalizing on in-house crews and equipment to complete more projects.

Challenges...

The current economic climate presents funding challenges that compel us to carefully prioritize projects. Additionally, funding from the Georgia Department of Transportation will be limited. However, the list of important improvements to infrastructure continues to increase. Funding sources will be a primary concern for this fiscal year and future years.

	Approved Expenditures	Full-Time Positions	Page
General Fund	\$6,079,262	65.0	286
Capital Projects Fund	\$3,232,147	0.0	308
Total:	\$9,311,409	65.0	

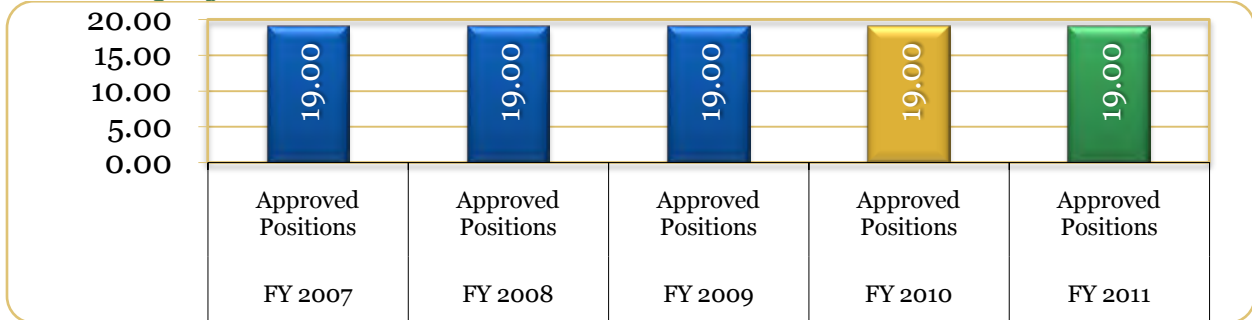
Transportation Department General Fund

Expenditures by Account...

Acct #	Account Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from	FY 2011	FY 11	FY 11
			Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent	FY 10 Approved to FY 11 Approved Base	Approved Base	Approved Changes	Approved Budget
511100	Regular Employees	\$2,394,623	\$2,758,000	\$2,780,400	\$2,622,690	\$10,000	\$2,768,000	\$0	\$2,768,000
511105	Part Time Employees	\$28,750	\$48,114	\$28,187	\$23,114	(\$25,000)	\$23,114	\$0	\$23,114
511200	Temporary Employees	\$0	\$7,646	\$0	\$0	\$25,000	\$32,646	\$0	\$32,646
511300	Overtime	\$35,460	\$49,999	\$52,572	\$48,212	\$0	\$49,999	\$0	\$49,999
512200	Social Security (FICA) Contributor	\$150,810	\$187,000	\$187,000	\$187,000	(\$8,700)	\$178,300	\$0	\$178,300
512300	Medicare	\$35,270	\$43,900	\$43,900	\$43,900	(\$2,220)	\$41,680	\$0	\$41,680
512400	Retirement Contributions	\$297,738	\$320,507	\$320,507	\$320,507	\$11,054	\$331,561	\$0	\$331,561
512401	Deferred Compensation Con	\$10,734	\$14,000	\$14,000	\$12,450	\$1,590	\$15,590	\$0	\$15,590
Salaries and Benefits Total		\$2,953,386	\$3,429,166	\$3,426,566	\$3,257,873	\$11,724	\$3,440,890	\$0	\$3,440,890
521201	Professional Services	\$249,632	\$40,000	\$43,668	\$43,668	\$0	\$40,000	\$0	\$40,000
522110	Disposal	\$18,240	\$18,000	\$14,000	\$12,000	\$0	\$18,000	\$0	\$18,000
522205	Repairs And Maintenance	\$121,841	\$97,900	\$94,857	\$91,911	(\$4,800)	\$93,100	\$1,800	\$94,900
522210	Vehicle Repair	\$11,839	\$15,900	\$8,885	\$8,700	\$0	\$15,900	\$0	\$15,900
522320	Rental Of Equipment And Vehicles	\$13,240	\$13,608	\$14,146	\$13,475	\$692	\$14,300	\$0	\$14,300
523210	Communication Services	\$15,394	\$21,000	\$20,500	\$19,200	(\$300)	\$20,700	\$0	\$20,700
523220	Postage	\$182	\$200	\$200	\$150	\$0	\$200	\$0	\$200
523400	Printing And Binding	\$747	\$600	\$600	\$600	\$0	\$600	\$0	\$600
523500	Travel	\$6,492	\$5,700	\$4,553	\$4,043	\$4,211	\$9,911	\$0	\$9,911
523600	Dues And Fees	\$2,355	\$2,710	\$3,306	\$3,041	\$80	\$2,790	\$0	\$2,790
523700	Education And Training	\$10,185	\$8,600	\$6,457	\$6,094	\$2,175	\$10,775	\$6,202	\$16,977
523800	Licenses	\$353	\$350	\$320	\$250	\$120	\$470	\$0	\$470
523851	Contracted Temporary Labor	\$14,476	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531105	Supplies	\$268,451	\$266,207	\$352,894	\$269,044	\$10,793	\$277,000	\$0	\$277,000
531120	Vehicle Parts And Supplies	\$71,275	\$67,750	\$58,443	\$58,971	\$200	\$67,950	\$0	\$67,950
531230	Electricity	\$1,117,931	\$998,170	\$1,034,570	\$1,054,000	\$0	\$998,170	\$130,000	\$1,128,170
531240	Bottled Gas	\$56	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531250	Oil	\$4,579	\$2,892	\$3,892	\$3,050	\$0	\$2,892	\$0	\$2,892
531270	Gasoline/diesel	\$125,026	\$143,552	\$119,032	\$99,200	\$0	\$143,552	\$0	\$143,552
531310	Hospitality And Events	\$2,876	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531400	Books And Periodicals	\$264	\$300	\$300	\$300	(\$100)	\$200	\$0	\$200
531610	Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$0	\$1,000
531615	Computer Equipment-operating	\$30,231	\$5,300	\$4,310	\$4,289	(\$2,000)	\$3,300	(\$3,000)	\$300
531720	Uniforms	\$21,324	\$22,270	\$19,000	\$18,800	(\$12,270)	\$10,000	\$0	\$10,000
539999	Special Events - Contra Acct	(\$10,914)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total		\$2,096,074	\$1,731,009	\$1,803,933	\$1,710,786	(\$199)	\$1,730,810	\$135,002	\$1,865,812
552400	Risk/liability Contribution	\$157,656	\$132,431	\$132,431	\$132,431	(\$23,536)	\$108,895	\$0	\$108,895
553100	Group Insurance Contribution	\$549,076	\$567,500	\$567,500	\$567,500	\$66,250	\$633,750	\$0	\$633,750
554100	Workers Comp Contribution	\$68,568	\$68,568	\$68,568	\$68,568	(\$38,653)	\$29,915	\$0	\$29,915
Transfers, Capital, Other Total		\$775,300	\$768,499	\$768,499	\$768,499	\$4,061	\$772,560	\$0	\$772,560
Fund Total		\$5,824,759	\$5,928,674	\$5,998,998	\$5,737,158	\$15,586	\$5,944,260	\$135,002	\$6,079,262

Transportation Department General Fund

Full-Time Employees...



Summary of Changes from FY 2010 Approved to FY 2011 Approved...

	Transportation
FY 2010 Approved Operating Budget:	\$5,928,674
FY 2011 Salary related Adjustments based on current Roster/Base Budget request (FT, PT, Temp, Firefighter, OT, SS, Med, Vacancy Savings, Other Benefits):	\$15,785
Other Operating Changes by Departments:	(\$199) <small>decrease in uniforms</small>
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	\$15,586
FY 2011 Approved General Fund Base Budget:	\$5,944,260
ESRI - SGELA (unlimited users - GIS system info, existing budgeted amounts were moved):	(\$3,400)
Education and Training:	\$6,202
Synchro 7 (roadway capacity analysis software) - additional license:	\$2,200
Increase in electricity - streetlights:	\$130,000
Subtotal - Approved "Cost of Doing Business" Increases:	\$135,002
FY 2011 Approved General Fund Operating Budget:	\$6,079,262
<i>FY 2010 Approved Maintenance Capital:</i>	<i>\$688,000</i>
FY 2011 Approved Maintenance Capital:	\$235,126
Add / Delete List Changes:	(\$25,126)
Subtotal - FY 2011 Proposed General Fund Maintenance Capital:	\$210,000
<i>FY 2010 Approved One-Time Capital:</i>	<i>\$3,184,865</i>
Subtotal - FY 2011 Approved One-Time Capital:	\$3,022,147
FY 2011 Approved General Fund Capital:	\$3,232,147
TOTAL FY 2011 Approved Budget:	\$9,311,409

Transportation Department General Fund

FY 2011 Approved Cost of Doing Business Increases...

4210	523700	Education/Training and Travel for Department	\$6,202
4210,	531615,		
4220	522205	ESRI - SGELA - current license costs to be replaced by unlimited in Com Dev	(\$3,400)
4210	522205	SYNCHRO 7 (2 Licenses)	\$2,200
4270	531230	Electricity	\$130,000
TRANSPORTATION:			\$135,002

FY 2011 Approved Maintenance Capital...

4210MP	522205	Road Safety Program	\$165,000
4210MP	522205	Bridge Maintenance Program	\$25,000
4210MP	522205	Traffic Counts Program	\$20,000
TRANSPORTATION:			\$210,000

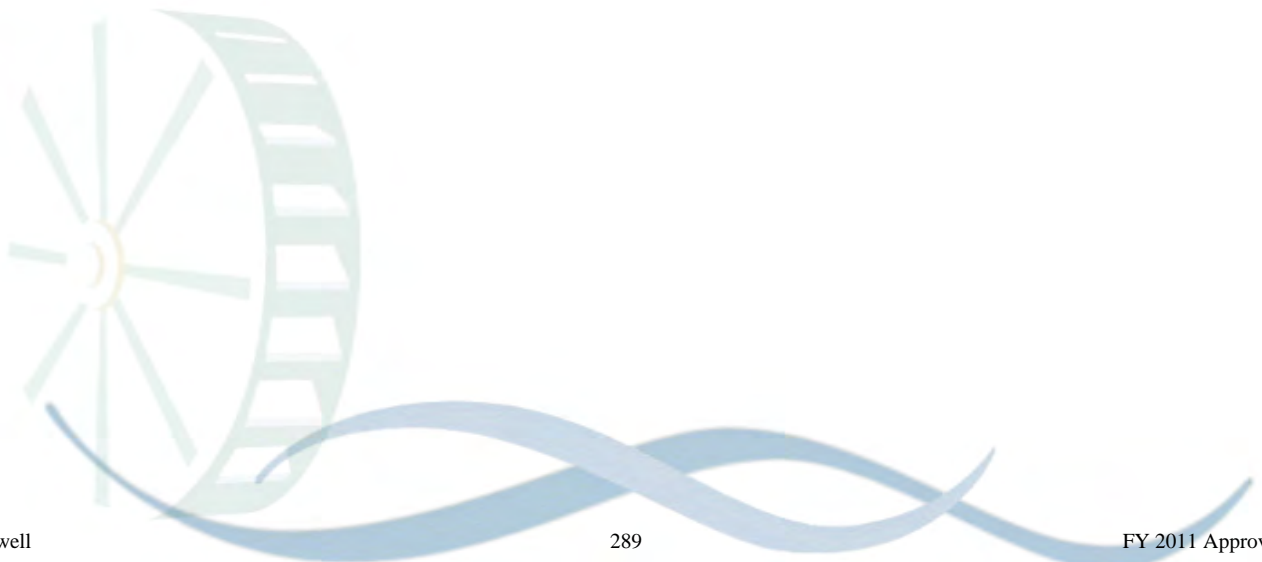
FY 2011 Approved One-Time Capital...

4210CP	541415	Northeast Connector - Phase 1 - Sun Valley Extension	\$300,000
4210CP	541415	SR 9 ATMS (Sandy Springs to Forsyth Co line)	\$132,147
4210CP	541415	Atlanta Street Multiuse Connection (Bridge over Chattahoochee)	\$100,000
4210CP	541415	Holcomb Bridge Road/SR400 Interchange Area Study (HBR/Old Alabama Intersection)	\$100,000
4210CP	541415	Oxbo Road Realignment	\$450,000
4210CP	541415	Mansell Road Extension	\$50,000
4210CP	522205	Citywide Resurfacing Program	\$1,800,000
4210CP	542100	Asphalt Zipper	\$90,000
TRANSPORTATION:			\$3,022,147

Transportation Department General Fund

*The following pages contain detailed information for each
Transportation Department program.*

Program	Approved Expenditures	Full-Time Positions
Transportation Administration	\$490,979	3.00
Transportation Engineering & Design	\$665,534	8.00
Transportation Planning	\$249,956	3.00
Street Maintenance	\$2,120,771	31.00
Traffic Engineering	\$2,552,022	20.00
Total:	\$6,079,262	65.00



Transportation Administration Program 4212

Mission Statement...

To provide leadership, management, and financial control of the Transportation Department.

Services Provided... Administrative support

Customers... Citizens, Transportation personnel, Motorists, Cyclists, Pedestrians, Elected Officials, Designers, Contractors, Utility Companies, Fulton County, Georgia Department of Transportation, Property Owners, City Departments

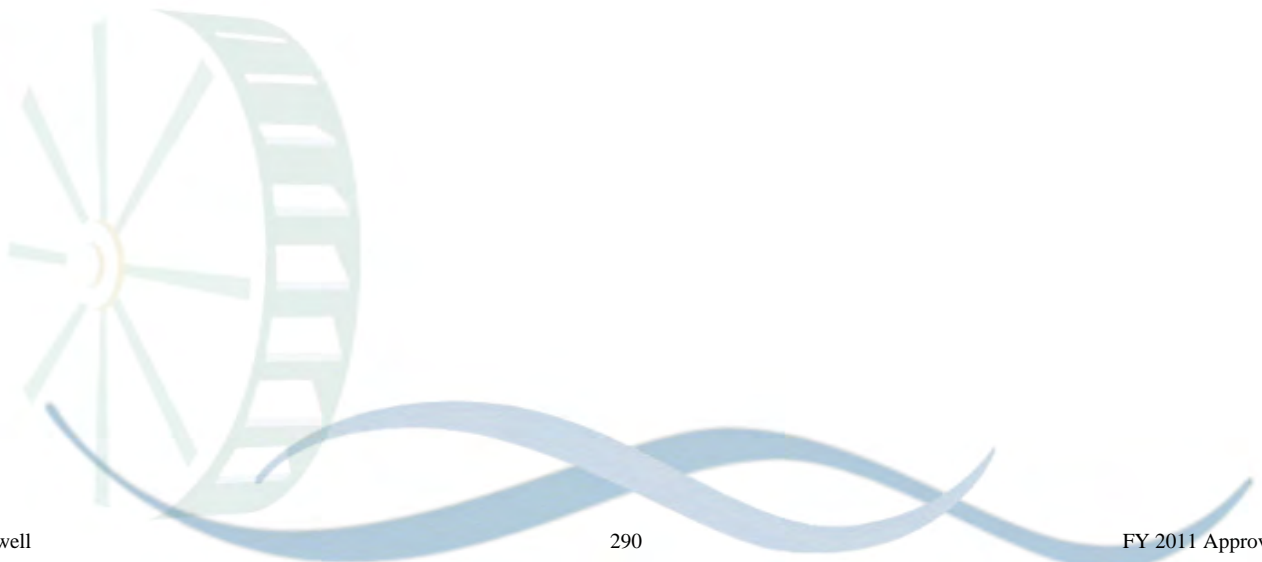
<i>Outcome Measure...</i>	<u>FY 2009 Actual</u>	<u>FY 2010 Estimated</u>	<u>FY 2011 Approved</u>
Percentage of contract invoices processed within 30 days of receipt	98%	98%	100%

What We Have Accomplished...

- Continued new employee orientation with new staff members
- Promoted from within to fill vacancies
- Continued policy revision in preparation for ERP implementation
- Continued public relations through public information meetings
- Improved information provided to the public via website material updating

What We Expect to Accomplish...

- Professional development of staff through training and mentor programs
- Improve project management through utilization of ERP program
- Continue to increase communication to the public via continuing website updates, social networking and local media sources



Transportation Administration Program 4212

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
				Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
4212	511100	Regular Employees	\$217,204	\$248,000	\$248,000	\$248,000	\$0	\$248,000	\$0	\$248,000
4212	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4212	512200	Social Security (FICA) Contributio	\$13,539	\$15,400	\$15,400	\$15,400	\$0	\$15,400	\$0	\$15,400
4212	512300	Medicare	\$3,167	\$3,600	\$3,600	\$3,600	\$0	\$3,600	\$0	\$3,600
4212	512400	Retirement Contributions	\$24,590	\$26,470	\$26,470	\$26,470	\$3,236	\$29,706	\$0	\$29,706
4212	512401	Deferred Compensation Con	\$1,093	\$1,600	\$2,400	\$1,600	\$880	\$2,480	\$0	\$2,480
4212	522320	Rental Of Equipment And Vehicle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4212	523220	Postage	\$182	\$200	\$200	\$150	\$0	\$200	\$0	\$200
4212	523500	Travel	\$2,957	\$3,200	\$3,200	\$2,800	\$0	\$3,200	\$0	\$3,200
4212	523600	Dues And Fees	\$508	\$1,300	\$1,184	\$1,100	(\$937)	\$363	\$0	\$363
4212	523700	Education And Training	\$1,814	\$1,800	\$1,865	\$1,500	\$0	\$1,800	\$0	\$1,800
4212	523800	Licenses	\$50	\$100	\$100	\$100	\$70	\$170	\$0	\$170
4212	523851	Contracted Temporary Labor	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4212	531105	Supplies	\$10,878	\$22,000	\$11,655	\$11,600	(\$4,000)	\$18,000	\$0	\$18,000
4212	531310	Hospitality And Events	\$2,876	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4212	531720	Uniforms	\$751	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4212	539999	Special Events Contra Account	(\$10,914)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4212	552400	Risk/Liability Contribution	\$157,656	\$132,431	\$132,431	\$132,431	(\$23,536)	\$108,895	\$0	\$108,895
4212	553100	Group Insurance Contribution	\$27,500	\$28,500	\$28,500	\$28,500	\$750	\$29,250	\$0	\$29,250
4212	554100	Workers Comp Contribution	\$68,568	\$68,568	\$68,568	\$68,568	(\$38,653)	\$29,915	\$0	\$29,915
4212	TOTAL		\$522,818	\$553,169	\$543,573	\$541,819	(\$62,190)	\$490,979	\$0	\$490,979

Transportation Engineering and Design Program 4210

Mission Statement...

To serve the public by planning, designing, operating and maintaining a high quality, multi-modal transportation system for the City

Services Provided... Program management; project programming; contract administration; development plan review and support; right-of-way acquisition; coordination with GDOT, ARC, GRTA, NFCID, and Fulton County, Fulton County Schools; administrative support

Customers... Citizens, Homeowner's Associations, Motorists, Cyclists, Pedestrians, Elected Officials, Designers, Contractors, Utility Companies, Fulton County, Georgia DOT, Property Owners, City Departments

Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Percentage of Plans Reviewed	100%	100%	100%

What We Have Accomplished...

- Completed the construction of Mimosa Boulevard
- Completed the construction of Grimes Bridge Road Project
- Groundbreaking on Midtown LCI Project
- Groundbreaking on Holcomb Bridge Road Sidewalk Project (Stimulus funds)

What We Expect to Accomplish...

- Begin design on Chattahoochee River Bridge Bike/Pedestrian
- Begin design on Atlanta Street Improvements
- Begin and complete construction of Grimes/Warsaw/Norcross Roundabout
- Continue constructing sidewalk connections within 1/2 mile radius of schools



Transportation Engineering and Design Program 4210

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
4210	511100	Regular Employees	\$455,904	\$556,000	\$661,000	\$630,000	(\$149,000)	\$407,000	\$0	\$407,000
4210	511105	Part Time Employees	\$0	\$25,000	\$0	\$0	(\$25,000)	\$0	\$0	\$0
4210	511200	Temporary Employees	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$0	\$25,000
4210	511300	Overtime	\$54	\$0	\$212	\$212	\$0	\$0	\$0	\$0
4210	512200	Social Security (FICA) Contributio	\$28,171	\$41,000	\$41,000	\$41,000	(\$14,200)	\$26,800	\$0	\$26,800
4210	512300	Medicare	\$6,588	\$9,600	\$9,600	\$9,600	(\$3,340)	\$6,260	\$0	\$6,260
4210	512400	Retirement Contributions	\$66,678	\$71,777	\$71,777	\$71,777	(\$23,025)	\$48,752	\$0	\$48,752
4210	512401	Deferred Compensation Con	\$3,672	\$4,800	\$5,550	\$4,800	(\$730)	\$4,070	\$0	\$4,070
4210	521201	Professional Services	\$249,632	\$40,000	\$43,668	\$43,668	\$0	\$40,000	\$0	\$40,000
4210	521400	Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4210	522205	Repairs And Maintenance	\$15	\$500	\$500	\$500	\$200	\$700	\$2,200	\$2,900
4210	522210	Vehicle Repair	\$40	\$500	\$485	\$300	\$0	\$500	\$0	\$500
4210	522320	Rental Of Equipment And Vehicle	\$5,274	\$5,800	\$6,671	\$6,000	\$700	\$6,500	\$0	\$6,500
4210	523210	Communication Services	\$3,652	\$7,200	\$4,200	\$4,300	(\$2,700)	\$4,500	\$0	\$4,500
4210	523300	Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4210	523400	Printing And Binding	\$747	\$600	\$600	\$600	\$0	\$600	\$0	\$600
4210	523500	Travel	\$1,657	\$1,000	\$1,110	\$1,000	\$0	\$1,000	\$0	\$1,000
4210	523600	Dues And Fees	\$1,260	\$800	\$880	\$865	(\$150)	\$650	\$0	\$650
4210	523700	Education And Training	\$4,124	\$2,300	\$2,021	\$2,021	\$0	\$2,300	\$6,202	\$8,502
4210	523800	Licenses	\$150	\$200	\$170	\$100	\$0	\$200	\$0	\$200
4210	523851	Contracted Temporary Labor	\$8,636	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4210	531120	Vehicle Parts And Supplies	\$266	\$750	\$1,250	\$971	\$200	\$950	\$0	\$950
4210	531250	Oil	\$41	\$225	\$225	\$150	\$0	\$225	\$0	\$225
4210	531270	Gasoline/ Diesel	\$1,890	\$1,925	\$1,725	\$1,200	\$0	\$1,925	\$0	\$1,925
4210	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4210	531400	Books And Periodicals	\$264	\$300	\$300	\$300	(\$100)	\$200	\$0	\$200
4210	531610	Furniture/Fixtures-Operating	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$0	\$1,000
4210	531615	Computer Equipment-Operating	\$30,231	\$5,000	\$4,310	\$4,289	(\$2,000)	\$3,000	(\$3,000)	\$0
4210	531620	Communication Equipment-Oper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4210	541415	Road Improvements/ Sidewalks	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4210	553100	Group Insurance Contribution	\$109,071	\$114,000	\$114,000	\$114,000	(\$36,000)	\$78,000	\$0	\$78,000
4210	TOTAL		\$978,017	\$889,277	\$971,253	\$937,653	(\$229,145)	\$660,132	\$5,402	\$665,534

Transportation Planning Program 4213

Mission Statement...

To serve the public by planning, designing, operating and maintaining a high quality, multi-modal transportation system for the City

Customers... Citizens, Homeowner's Associations, Motorists, Cyclists, Pedestrians, Elected Officials, Designers, Contractors, Utility Companies, Fulton County, Georgia DOT, Property Owners, City Departments

Outcome Measure...

FY 2009
Actual

FY 2010
Estimated

FY 2011
Approved

*No Measure - First year of this program.

What We Have Accomplished...

- Began the update of the Transportation Master Plan
- Development of North Fulton Comprehensive Transportation Plan
- Completed corridor study on Pine Grove Rd
- Identified projects using MARTA offset funds

What We Expect to Accomplish...

- Coordination with the city's comp plan update
- Corridor study on HBR
- Development of a travel demand model
- Coordinate with ARC's Regional Transportation Plan Update

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
4213	511100	Regular Employees	\$0	\$0	\$0	\$0	\$181,000	\$181,000	\$0	\$181,000
4213	511105	Part Time Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	511200	Temporary Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	512200	Social Security (FICA) Contributio	\$0	\$0	\$0	\$0	\$11,300	\$11,300	\$0	\$11,300
4213	512300	Medicare	\$0	\$0	\$0	\$0	\$2,630	\$2,630	\$0	\$2,630
4213	512400	Retirement Contributions	\$0	\$0	\$0	\$0	\$21,681	\$21,681	\$0	\$21,681
4213	512401	Deferred Compensation Con	\$0	\$0	\$0	\$0	\$1,310	\$1,310	\$0	\$1,310
4213	521201	Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	521400	Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	522210	Vehicle Repair	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	522320	Rental Of Equipment And Vehicle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	523210	Communication Services	\$0	\$0	\$0	\$0	\$2,400	\$2,400	\$0	\$2,400
4213	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	523500	Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	523600	Dues And Fees	\$0	\$0	\$0	\$0	\$335	\$335	\$0	\$335
4213	523700	Education And Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	523800	Licenses	\$0	\$0	\$0	\$0	\$50	\$50	\$0	\$50
4213	531120	Vehicle Parts And Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	531250	Oil	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	531270	Gasoline/ Diesel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	531400	Books And Periodicals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4213	553100	Group Insurance Contribution	\$0	\$0	\$0	\$0	\$29,250	\$29,250	\$0	\$29,250
4213	TOTAL		\$0	\$0	\$0	\$0	\$249,956	\$249,956	\$0	\$249,956

Street Maintenance Program 4220

Mission Statement...

To sustain and enhance Roswell's transportation system through construction, maintenance, and utility coordination activities

Services Provided... Construction management, road maintenance and improvements, right-of-way maintenance, sidewalk installation and maintenance, utility permits and coordination, emergency response

Customers... Citizens, Motorists, Cyclists, Pedestrians, Homeowners, Business Owners, Schools, GDOT, City Departments, Elected Officials

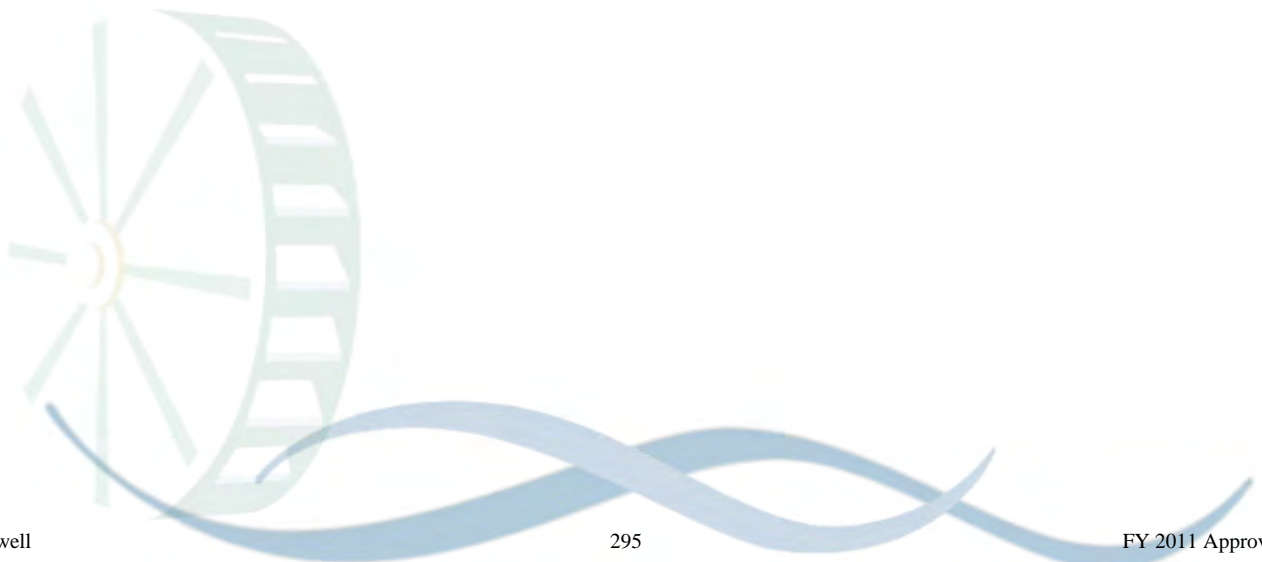
Outcome Measure...	FY 2009 <u>Actual</u>	FY 2010 <u>Estimated</u>	FY 2011 <u>Approved</u>
Linear feet of sidewalks completed in-house	4,612 LF	9,000 LF	13,000 LF

What We Have Accomplished...

- Responded to over 100 emergency calls
- Completed 6 cycles of sweeping arterial, collector and residential streets resulting in 1,659 cubic yards of waste being removed from roadways
- Installed 310 linear feet of sidewalk as part of the Grimes Bridge Project
- Performed yearly inspection of all city streets in pavement management system with a current inventory of 1,199 City Streets

What We Expect to Accomplish...

- Respond to emergency calls as quickly as possible
- Monitor utility work for various contractors working on City Streets including work done by our own Water Department
- Provide street sweeping on arterial, collector and residential streets a minimum of four (4) cycles
- Continue the Citywide Resurfacing Program



Street Maintenance Program 4220

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
4220	511100	Regular Employees	\$1,130,455	\$1,152,000	\$1,152,000	\$1,144,690	(\$9,000)	\$1,143,000	\$0	\$1,143,000
4220	511105	Part Time Employees	\$28,750	\$23,114	\$28,187	\$23,114	\$0	\$23,114	\$0	\$23,114
4220	511200	Temporary Employees	\$0	\$2,500	\$0	\$0	\$0	\$2,500	\$0	\$2,500
4220	511300	Overtime	\$19,594	\$30,000	\$30,000	\$30,000	\$0	\$30,000	\$0	\$30,000
4220	512200	Social Security (FICA) Contributio	\$71,997	\$77,100	\$77,100	\$77,100	(\$2,800)	\$74,300	\$0	\$74,300
4220	512300	Medicare	\$16,838	\$18,100	\$18,100	\$18,100	(\$720)	\$17,380	\$0	\$17,380
4220	512400	Retirement Contributions	\$111,215	\$119,720	\$119,720	\$119,720	\$17,193	\$136,913	\$0	\$136,913
4220	512401	Deferred Compensation Con	\$2,928	\$3,500	\$3,100	\$3,100	\$200	\$3,700	\$0	\$3,700
4220	522110	Disposal	\$18,240	\$18,000	\$14,000	\$12,000	\$0	\$18,000	\$0	\$18,000
4220	522205	Repairs And Maintenance	\$23,851	\$40,400	\$54,589	\$54,000	\$0	\$40,400	(\$400)	\$40,000
4220	522210	Vehicle Repair	\$7,865	\$10,000	\$5,000	\$5,000	\$0	\$10,000	\$0	\$10,000
4220	522320	Rental Of Equipment And Vehicle	\$4,850	\$5,000	\$4,600	\$4,600	\$0	\$5,000	\$0	\$5,000
4220	523210	Communication Services	\$8,746	\$7,900	\$10,400	\$9,000	\$0	\$7,900	\$0	\$7,900
4220	523500	Travel	\$1,313	\$0	\$0	\$0	\$4,211	\$4,211	\$0	\$4,211
4220	523600	Dues And Fees	\$110	\$110	\$226	\$226	\$116	\$226	\$0	\$226
4220	523700	Education And Training	\$117	\$1,800	\$898	\$900	\$2,175	\$3,975	\$0	\$3,975
4220	523800	Licenses	\$50	\$50	\$50	\$50	\$0	\$50	\$0	\$50
4220	523851	Contracted Temporary Labor	\$5,440	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4220	531105	Supplies	\$132,544	\$116,207	\$179,436	\$123,444	\$8,793	\$125,000	\$0	\$125,000
4220	531120	Vehicle Parts And Supplies	\$61,067	\$57,000	\$48,000	\$49,000	\$0	\$57,000	\$0	\$57,000
4220	531250	Oil	\$3,908	\$1,512	\$2,512	\$2,200	\$0	\$1,512	\$0	\$1,512
4220	531270	Gasoline/ Diesel	\$92,146	\$107,740	\$93,420	\$80,000	\$0	\$107,740	\$0	\$107,740
4220	531605	Machinery And Equipment-Opera	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4220	531720	Uniforms	\$12,795	\$14,500	\$12,000	\$12,000	(\$7,500)	\$7,000	\$0	\$7,000
4220	553100	Group Insurance Contribution	\$256,667	\$264,500	\$264,500	\$264,500	\$37,750	\$302,250	\$0	\$302,250
4220	TOTAL		\$2,011,484	\$2,070,753	\$2,117,838	\$2,032,744	\$50,418	\$2,121,171	(\$400)	\$2,120,771

Traffic Engineering Program 4270

Mission Statement...

To sustain and enhance Roswell's transportation system and improve safety through installation, upgrades, and maintenance of traffic control devices

Services Provided... Traffic control device installation, maintenance, and upgrades; traffic studies; traffic control for emergencies and special events; customer service; emergency response

Customers... Citizens, Motorists, Cyclists, Pedestrians, Homeowners, Business Owners, Schools, GDOT, City Departments, Elected Officials

<i>Outcome Measure...</i>	<i>FY 2009 Actual</i>	<i>FY 2010 Estimated</i>	<i>FY 2011 Approved</i>
Percentage of signals maintained quarterly	25	25	25

What We Have Accomplished...

- Completed design of SR 9 ATMS Project
- Installation of bike boxes and arrows to improve safety for bicycles around the City
- Installation of City's first Traffic monitoring Camera
- Initiated Speed Feed Back Sign Rotation Program to control traffic speeds
- Initiated concept and design of SR 140 ATMS and SR 92 ATMS

What We Expect to Accomplish...

- Reversible Lane equipment replacement on SR 9
- Construction of SR 9 ATMS; Operational Traffic Control Center with a ability to communicate and remotely monitor approximately 14 of the City's Traffic Signals
- Complete concept and design of SR 140 and SR 92 ATMS
- Identify high accident location intersections and corridors and develop countermeasures



Traffic Engineering Program 4270

Program Budget by Account...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
4270	511100	Regular Employees	\$591,061	\$802,000	\$719,400	\$600,000	(\$13,000)	\$789,000	\$0	\$789,000
4270	511200	Temporary Employees	\$0	\$5,146	\$0	\$0	\$0	\$5,146	\$0	\$5,146
4270	511300	Overtime	\$15,813	\$19,999	\$22,360	\$18,000	\$0	\$19,999	\$0	\$19,999
4270	512200	Social Security (FICA) Contributio	\$37,103	\$53,500	\$53,500	\$53,500	(\$3,000)	\$50,500	\$0	\$50,500
4270	512300	Medicare	\$8,677	\$12,600	\$12,600	\$12,600	(\$790)	\$11,810	\$0	\$11,810
4270	512400	Retirement Contributions	\$95,256	\$102,540	\$102,540	\$102,540	(\$8,031)	\$94,509	\$0	\$94,509
4270	512401	Deferred Compensation Con	\$3,041	\$4,100	\$2,950	\$2,950	(\$70)	\$4,030	\$0	\$4,030
4270	522205	Repairs And Maintenance	\$97,975	\$57,000	\$39,768	\$37,411	(\$5,000)	\$52,000	\$0	\$52,000
4270	522210	Vehicle Repair	\$3,934	\$5,400	\$3,400	\$3,400	\$0	\$5,400	\$0	\$5,400
4270	522320	Rental Of Equipment And Vehicle	\$3,115	\$2,808	\$2,875	\$2,875	(\$8)	\$2,800	\$0	\$2,800
4270	523210	Communication Services	\$2,996	\$5,900	\$5,900	\$5,900	\$0	\$5,900	\$0	\$5,900
4270	523500	Travel	\$565	\$1,500	\$243	\$243	\$0	\$1,500	\$0	\$1,500
4270	523600	Dues And Fees	\$477	\$500	\$1,017	\$850	\$716	\$1,216	\$0	\$1,216
4270	523700	Education And Training	\$4,129	\$2,700	\$1,673	\$1,673	\$0	\$2,700	\$0	\$2,700
4270	523800	Licenses	\$103	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4270	531105	Supplies	\$125,029	\$128,000	\$161,803	\$134,000	\$6,000	\$134,000	\$0	\$134,000
4270	531120	Vehicle Parts And Supplies	\$9,942	\$10,000	\$9,193	\$9,000	\$0	\$10,000	\$0	\$10,000
4270	531230	Electricity	\$1,117,931	\$998,170	\$1,034,570	\$1,054,000	\$0	\$998,170	\$130,000	\$1,128,170
4270	531240	Bottled Gas	\$56	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4270	531250	Oil	\$630	\$1,155	\$1,155	\$700	\$0	\$1,155	\$0	\$1,155
4270	531270	Gasoline/ Diesel	\$30,990	\$33,887	\$23,887	\$18,000	\$0	\$33,887	\$0	\$33,887
4270	531615	Computer Equipment-Operating	\$0	\$300	\$0	\$0	\$0	\$300	\$0	\$300
4270	531720	Uniforms	\$7,778	\$7,770	\$7,000	\$6,800	(\$4,770)	\$3,000	\$0	\$3,000
4270	542100	Machinery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4270	553100	Group Insurance Contribution	\$155,839	\$160,500	\$160,500	\$160,500	\$34,500	\$195,000	\$0	\$195,000
4270	TOTAL		\$2,312,440	\$2,415,475	\$2,366,334	\$2,224,942	\$6,547	\$2,422,022	\$130,000	\$2,552,022



City-wide Expenditures...

The “City-wide” designation is used to account for funding that is not specifically associated with any single department. Contingencies, unspecified grant match, subsidies to other funds and contribution to Capital are all accounted for in “City-wide Expenditures.”

City-wide Expenditures

Program	Approved Expenditures	Full-Time Positions
General Fund Citywide	\$8,669,119	0.00
Worker's Compensation Fund	\$446,350	1.00
Group Benefits Fund	\$6,843,033	1.00
Risk Management Fund	\$863,393	1.00
Capital Projects Fund	\$175,000	0.00
Total:	\$16,996,895	3.00

The City of Roswell was named one of the best places to live in the United States by Money Magazine. Roswell came in at number 76 out of 100 cities with populations between 50,000 and 300,000 residents. Roswell was also ranked number 24 on the list as one of the top-earning towns in the country with a median income of \$113,750.



City-wide Expenditures General Fund

Expenditures by Account...

Fund	CC	CC Name	Acct	Acct Name	FY09 Actual	FY 10	FY 10	FY 10	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011	FY 11	FY 11
						Approved Budget	Amended Budget as of June 13, 2010	Estimated Spent		Approved Base	Approved Changes	Approved Budget
100	1585	General Fund Contingency	552400	Risk/Liability Contribution	\$0	\$700,000	\$700,000	\$700,000	(\$700,000)	\$0	\$0	\$0
100	1585	General Fund Contingency	554100	Workers Comp Contribution	\$0	\$1,000,000	\$1,000,000	\$1,000,000	(\$1,000,000)	\$0	\$0	\$0
100	1585	General Fund Contingency	579020	Matching Grant Fund Contingenc	\$0	\$0	\$376,710	\$0	\$0	\$0	\$0	\$0
100	1585	General Fund Contingency	611350	Operating Transfers Out - Cap Pr	\$10,765,776	\$7,511,183	\$7,523,183	\$7,511,183	(\$7,511,183)	\$0	\$8,669,119	\$8,669,119
100	1585	General Fund Contingency	611351	Operating Transfer Out - Fed Gra	\$17,600	\$0	\$8,840	\$0	\$0	\$0	\$0	\$0
100	1585	General Fund Contingency	611356	Operating Transfer Out - County C	\$10,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	1585	General Fund Contingency Total			\$10,794,176	\$9,211,183	\$9,821,400	\$9,211,183	(\$9,211,183)	\$0	\$8,669,119	\$8,669,119
350	1585MP	Capital Projects Fund Cont	531615	Computer Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
350	1585MP	Capital Projects Fund Cont	542200	Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
	1585MP	Capital Projects Fund Total			\$0	\$0	\$0	\$0	\$0	\$0	\$175,000	\$175,000

Summary of Changes from FY 2010 Approved to FY 2011 Approved...

	Citywide
FY 2010 Approved Operating Budget:	\$1,700,000
FY 2010 Transfer removed from Base Budget:	(\$1,700,000)
Subtotal - Changes from FY 2010 Approved to FY 2011 Base:	(\$1,700,000)
FY 2011 Approved General Fund Base Budget:	\$0
Subtotal - Approved "Cost of Doing Business" Increases:	\$0
FY 2011 Approved General Fund Operating Budget:	\$0
<i>FY 2010 Approved Maintenance Capital:</i>	<i>\$1,443,200</i>
FY 2011 Approved Maintenance Capital:	\$245,000
Add / Delete List Changes:	(\$70,000)
Subtotal - FY 2011 Approved General Fund Maintenance Capital:	\$175,000
<i>FY 2010 Approved One-Time Capital:</i>	
Subtotal - FY 2011 Approved One-Time Capital:	\$0
FY 2011 Approved General Fund Capital:	\$175,000
FY 2011 Approved General Fund Budget:	\$175,000

City-wide Expenditures

What is Included:

- 1585-611350: Contribution from General Fund to Capital Projects Fund: \$ *8,669,119
Total: **\$ 8,669,119**

**Contribution from General Fund to Capital Projects Fund (\$7,063,147 in “one-time” capital and \$1,605,972 in “maintenance” capital)*

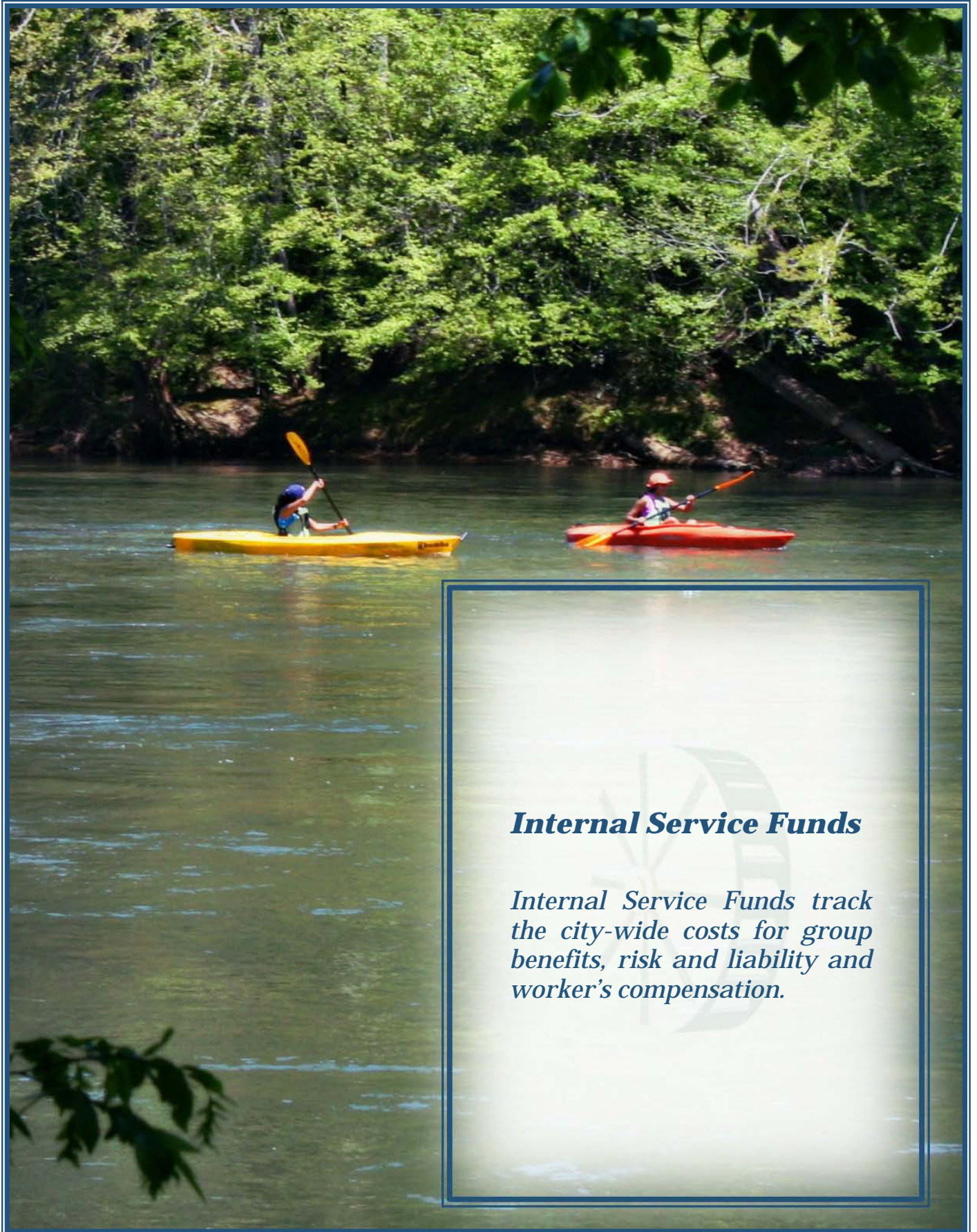
General Fund Capital

Transfer by Department	FY 2011 Approved
Administration	\$4,215,972
Community Development	\$25,000
Environmental/Public Works	\$500,000
Finance	\$0
Fire	\$60,000
Police	\$170,000
Recreation and Parks	\$291,000
Transportation	\$3,232,147
City-wide	\$175,000
Total:	\$8,669,119

FY 11 APPROVED GENERAL FUND MAINTENANCE CAPITAL:	\$1,605,972
FY 11 APPROVED GENERAL FUND ONE-TIME CAPITAL:	\$7,063,147
TOTAL FY 11 APPROVED GENERAL FUND CAPITAL:	\$8,669,119

Capital Projects Included under City-wide Expenditures:

1585MP	542200	Citywide Vehicle Replacement program	\$150,000
1585MP	531615	Citywide Computer Replacement program	\$25,000
CITYWIDE:			\$175,000



Internal Service Funds

Internal Service Funds track the city-wide costs for group benefits, risk and liability and worker's compensation.

Group Benefits Fund (cost center 9002) Revenue and Expenditures

Fund Balance Estimated at the End of FY 2010

\$819,000

Group Benefits Fund Revenues...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
341815	GROUP HEALTH PAYMENTS	\$5,117,884	\$5,349,200	\$6,040,536	\$5,738,000	\$334,407	\$6,072,407
361000	INTEREST REVENUES	\$68,987	\$42,828	\$29,663	\$0	\$0	\$0
361010	UNREALIZED INVEST GAINS	\$0	\$0	\$0	\$0	\$0	\$0
389500	EMPLOYEE HC CONTRIBUTION	\$568,713	\$518,687	\$298,563	\$200,000	\$430,000	\$630,000
391260	EMPLOYER HC CONTRIBUTION	\$0	\$0	\$0	\$0	\$0	\$0
GROUP HEALTH INSURANCE Total		\$5,755,583	\$5,910,715	\$6,368,762	\$5,938,000	\$764,407	\$6,702,407

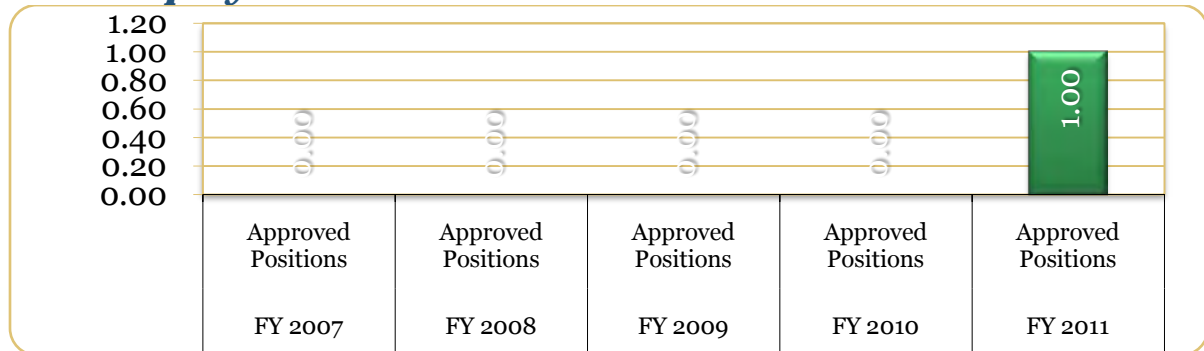
Group Benefits Fund Expenditures...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
9002	511100	Regular Employees	\$0	\$0	\$0	\$0	\$67,000	\$67,000	\$0	\$67,000
9002	512200	Social Security (FICA) Contributi	\$0	\$0	\$0	\$0	\$4,200	\$4,200	\$0	\$4,200
9002	512300	Medicare	\$0	\$0	\$0	\$0	\$980	\$980	\$0	\$980
9002	512400	Retirement Contributions	\$0	\$0	\$0	\$0	\$8,026	\$8,026	\$0	\$8,026
9002	512401	Deferred Compensation Con	\$0	\$0	\$0	\$0	\$670	\$670	\$0	\$670
9002	512100	Group Insurance	\$5,424,484	\$5,925,400	\$6,225,400	\$6,225,400	\$808,207	\$6,733,607	(\$31,200)	\$6,702,407
9002	521201	Professional Services	\$21,701	\$12,600	\$12,600	\$12,600	(\$12,600)	\$0	\$50,000	\$50,000
9002	553100	Group Insurance Contribution	\$0	\$0	\$0	\$0	\$9,750	\$9,750	\$0	\$9,750
9002	611357	Operating Transfers Out - Gener	\$0	\$1,700,000	\$1,700,000	\$1,700,000	(\$1,700,000)	\$0	\$0	\$0
Total:			\$5,446,185	\$7,638,000	\$7,938,000	\$7,938,000	(\$813,767)	\$6,824,233	\$18,800	\$6,843,033

Fund Balance Estimated at the End of FY 2011

\$678,374

Full Time Employees...



The Group Benefits Fund is approved to have revenues of \$6,702,407, will utilize \$140,626 of fund balance and have approved expenditures of \$6,843,033 in FY 2011. The Group Benefit Fund "charges" each fund with personnel a constant dollar amount for each authorized full-time employee. Budgeted contributions for vacant positions are used to offset any catastrophic charges or to even out large fluctuations in the cost of benefits. Benefits included in this fund are Group Health, Dental and Life, short-term and long-term disability and the Employee Assistance Program. In FY 11 the Benefits Manager will be transferred from the General Fund to the Group Benefits Fund.

The employer contribution for group insurance for FY 11 is approved at \$6,072,407 (\$9,730 per employee) and the employee contribution for group insurance premiums for FY 11 is estimated at \$630,000 (\$1,010 per employee).

Risk and Liability Fund (cost center 9003) Revenue and Expenditures

Fund Balance Estimated at the End of FY 2010

\$1,520,000

Risk and Liability Fund Revenues...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
341805	RISK CLAIMS PAYMENTS	\$1,000,000	\$1,250,000	\$1,250,000	\$1,050,000	(\$186,607)	\$863,393
361000	INTEREST REVENUES	\$6,367	\$294	\$3,053	\$0	\$0	\$0
361010	UNREALIZED INVEST GAINS	\$0	\$0	\$0	\$0	\$0	\$0
391201	OPERATING TRANS IN - FUND	\$0	\$0	\$0	\$700,000	(\$700,000)	\$0
RISK MANAGEMENT Total		\$1,006,367	\$1,250,294	\$1,253,053	\$1,750,000	(\$886,607)	\$863,393

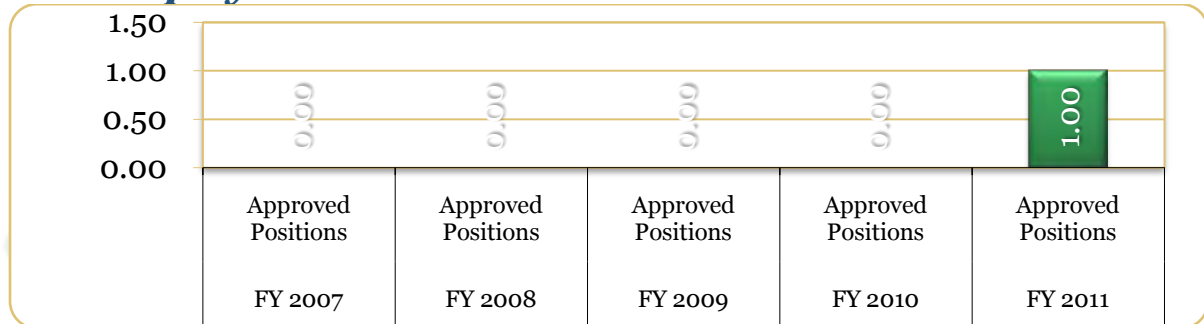
Risk and Liability Fund Expenditures...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
9003	511100	Regular Employees	\$0	\$0	\$0	\$0	\$61,000	\$61,000	\$0	\$61,000
9003	512200	Social Security (FICA) Contributi	\$0	\$0	\$0	\$0	\$3,800	\$3,800	\$0	\$3,800
9003	512300	Medicare	\$0	\$0	\$0	\$0	\$890	\$890	\$0	\$890
9003	512400	Retirement Contributions	\$0	\$0	\$0	\$0	\$7,307	\$7,307	\$0	\$7,307
9003	512401	Deferred Compensation Con	\$0	\$0	\$0	\$0	\$610	\$610	\$0	\$610
9003	523100	Property And Liability Insurance	\$622,219	\$700,000	\$700,000	\$700,000	(\$160,169)	\$539,831	\$0	\$539,831
9003	523210	Communication Services	\$0	\$0	\$0	\$0	\$1,100	\$1,100	\$0	\$1,100
9003	523220	Postage	\$0	\$0	\$0	\$0	\$50	\$50	\$0	\$50
9003	523500	Travel	\$0	\$0	\$0	\$0	\$1,150	\$1,150	\$0	\$1,150
9003	523600	Dues And Fees	\$0	\$0	\$0	\$0	\$650	\$650	\$0	\$650
9003	523700	Education And Training	\$0	\$0	\$0	\$0	\$950	\$950	\$0	\$950
9003	523901	Bank Fees / Charges	\$0	\$0	\$0	\$0	\$40	\$40	\$0	\$40
9003	531105	Supplies	\$0	\$0	\$0	\$0	\$3,750	\$3,750	\$0	\$3,750
9003	531400	Books And Periodicals	\$0	\$0	\$0	\$0	\$500	\$500	\$0	\$500
9003	553100	Group Insurance Contribution	\$0	\$0	\$0	\$0	\$9,750	\$9,750	\$0	\$9,750
9003	579025	Insurance Deductibles	\$194,719	\$350,000	\$350,000	\$350,000	(\$117,985)	\$232,015	\$0	\$232,015
Total:			\$816,939	\$1,050,000	\$1,050,000	\$1,050,000	(\$186,607)	\$863,393	\$0	\$863,393

Fund Balance Estimated at the End of FY 2011

\$1,520,000

Full Time Employees...



The Risk and Liability Fund is approved to have \$863,393 in revenues and \$863,393 in expenditures for FY 2011. This fund was created to enable the City to better track the cost of the City's Risk and Liability Insurance. FY 2011 will complete the final phase of Internal Service Fund implementation to include all direct costs of the City's Risk Management program by moving the Risk Manager and related Risk Management program costs into the Risk and Liability Fund. The fund "charges" each fund an appropriate amount based on its relative risk. The FY 2011 Approved Expenditure Budget includes \$539,831 for Risk and Liability insurance premiums which include Flood Insurance, \$232,015 for deductibles and claims and \$91,547 for the Risk Manager and related Risk Management program costs.

Worker's Compensation Fund (cost center 9001)

Revenue and Expenditures

Fund Balance Estimated at the End of FY 2010

\$2,108,000

Worker's Compensation Fund Revenues...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
341810	TRANSFERS IN - WORK COMP	\$1,105,364	\$900,050	\$1,023,050	\$1,023,050	(\$576,700)	\$446,350
361000	INTEREST REVENUES	\$12,911	\$31,280	\$10,980	\$0	\$0	\$0
361010	UNREALIZED INVEST GAINS	\$0	\$0	\$0	\$0	\$0	\$0
383100	REIMBURSEMENT	\$40,543	\$0	\$0	\$0	\$0	\$0
391201	OPERATING TRANS IN - FUND	\$0	\$0	\$0	\$1,000,000	(\$1,000,000)	\$0
WORKMAN'S COMP FUND Total		\$1,158,818	\$931,330	\$1,034,030	\$2,023,050	(\$1,576,700)	\$446,350

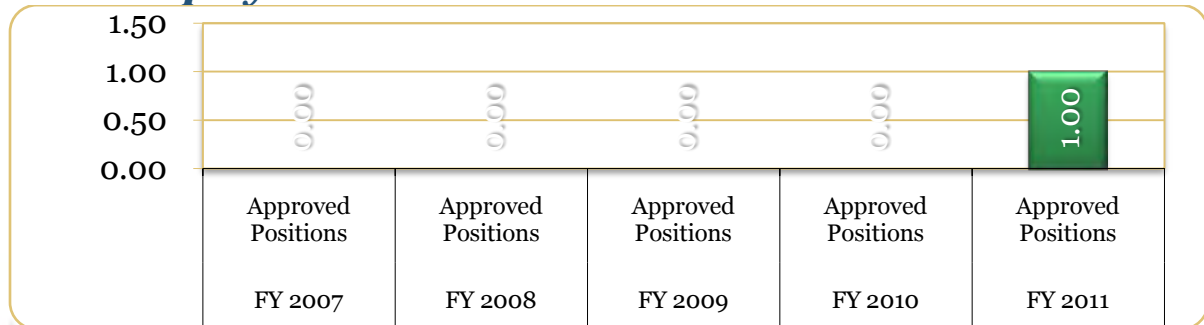
Worker's Compensation Fund Expenditures...

CC	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
9001	511100	Regular Employees	\$0	\$0	\$0	\$0	\$41,000	\$41,000	\$0	\$41,000
9001	512200	Social Security (FICA) Contributi	\$0	\$0	\$0	\$0	\$2,600	\$2,600	\$0	\$2,600
9001	512300	Medicare	\$0	\$0	\$0	\$0	\$600	\$600	\$0	\$600
9001	512400	Retirement Contributions	\$0	\$0	\$0	\$0	\$4,911	\$4,911	\$0	\$4,911
9001	512401	Deferred Compensation Con	\$0	\$0	\$0	\$0	\$410	\$410	\$0	\$410
9001	512700	Workers' Compensation	\$31,208	\$1,182,950	\$1,182,950	\$1,182,950	(\$887,265)	\$295,685	\$0	\$295,685
9001	521201	Professional Services	\$88,364	\$90,000	\$90,000	\$90,000	\$1,350	\$91,350	\$0	\$91,350
9001	523901	Bank Fees / Charges	\$16	\$100	\$100	\$100	(\$56)	\$44	\$0	\$44
9001	553100	Group Insurance Contribution	\$0	\$0	\$0	\$0	\$9,750	\$9,750	\$0	\$9,750
Total:			\$119,588	\$1,273,050	\$1,273,050	\$1,273,050	(\$826,700)	\$446,350	\$0	\$446,350

Fund Balance Estimated at the End of FY 2011

\$2,108,000

Full Time Employees...



The Workers' Compensation Fund is approved to have revenues of \$446,350 and expenditures of \$446,350 in FY 2011. This fund was created to better track the City's liability for future workers' compensation claims. FY 2011 will complete the final phase of Internal Service Fund implementation to include all direct costs of the City's Risk Management program by moving the Worker's Compensation Coordinator and related Worker's Compensation program costs into the Worker's Compensation Fund. The fund "charges" each fund an appropriate amount based on its relative risk. The FY 2011 Approved Expenditure Budget includes \$295,685 for worker's compensation claims, \$91,350 for the annual third party catastrophic insurance premiums and \$59,315 for the Worker's Compensation Coordinator and related program costs.



Capital Projects Funds...

The Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and capital outlay. Project funding in the Capital Projects Funds is also known as the capital budget. The capital budget is the first year of the 5-year Capital Improvement Program.

FY 2011 APPROVED GENERAL FUND CAPITAL PROJECTS

Capital Projects Fund FY 11 APPROVED CAPITAL PROJECTS

Administration:		Impact on Operating Budget
1520MP-541300-09ADM008	Citywide Facilities Maintenance	\$915,972 decrease in annual maintenance costs from replacement of older facility equipment w/more efficient equipment
1520CP-542400-06FIN001	ERP Project: Complete Citywide Technology System to include Financial Management System that integrates with other core City processes (Enterprise Resource Program (ERP))	\$3,300,000 Still in planning stage. Future year operating impact includes the addition of (3) additional FT employees at an estimated annual cost of \$225,000 and an increase in annual maintenance costs of approximately \$50,000.
Administration Subtotal:		\$4,215,972
Community Development:		
7410CP-522205-08COM004	ADA Compliance City Buildings	\$25,000 N/A - one-time costs
Community Development Subtotal:		\$25,000
Environmental / Public Works:		
7110CP-541200-11ENV001	Laurel Lake Drive pipe replacement	\$200,000 decrease in annual maintenance costs from replacement of old, failing infrastructure
7110CP-541200-11ENV002	Riverside Rd @ Martin Rd Culvert replacement	\$85,000 decrease in annual maintenance costs from replacement of old, failing infrastructure
7110CP-541200-11ENV003	1261 Riverside Rd pipe replacement	\$200,000 decrease in annual maintenance costs from replacement of old, failing infrastructure
7110CP-522205-11ENV004	Security Gate at 105 Dobbs Dr	\$15,000 N/A - one-time costs
Environmental / Public Works Subtotal:		\$500,000
Fire:		
3520MP-542100-11FIR001	Cardiac Monitor Replacement program	\$60,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
Fire Subtotal:		\$60,000
Police:		
3210MP-542400-06POL001	MDT Replacement program	\$145,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
3210MP-542100-09POL004	Digital In-Car Camera Replacement Program (replace VHS and 8 mm camera systems with digital systems)	\$25,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
Police Subtotal:		\$170,000
Recreation and Parks:		
6110MP-541210-05REC008	Tennis Court Resurfacing	\$15,000 ongoing program - decrease in annual maintenance costs associated w/older infrastructure
6110MP-542100-05REC003	Commercial Mower replacement	\$20,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
6110MP-531605-07REC005	New gators (replacement of aged gators utilized in all aspects of daily park maintenance)	\$9,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
6110MP-541200-11REC001	Sidewalk repair - Smith Plantation	\$11,000 ongoing program - decrease in annual maintenance costs associated w/older infrastructure
6110MP-531605-05REC005	Field rakes for field maintenance (replacement of aged field rakes that are used to maintain ball field athletic infields and some trails)	\$20,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
6110CP-522205-11REC002	New Supports Under Smith Plantation	\$8,500 N/A - one-time costs
6110CP-531605-10REC012	Backflow Preventers	\$75,000 reduced cost for water at park facilities
6110CP-541200-11REC003	Remove Concrete Pad for ADA Parking Spaces @ Smith Plantation	\$10,000 N/A - one-time costs
6110CP-541210-09REC004	Retaining Wall Repairs	\$40,000 ongoing program - decrease in annual maintenance costs associated w/older infrastructure
6110CP-542100-11REC004	Skid Steer Loader (Bobcat)	\$48,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
6110CP-542100-11REC005	Wood Chipper	\$26,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
6110CP-522205-11REC006	New Supports Under Bulloch Hall	\$8,500 N/A - one-time costs
Recreation and Parks Subtotal:		\$291,000
Transportation:		
4210MP-522205-09TRA013	Road Safety Program	\$165,000 no measurable additional operating costs
4210MP-522205-09TRA011	Bridge Maintenance Program	\$25,000 decrease in annual maintenance costs associated with older infrastructure
4210MP-522205-11TRA005	Traffic Counts Program	\$20,000 N/A - one-time costs
4210CP-541415-11TRA001	Northeast Connector - Phase 1 - Sun Valley Extension	\$300,000 no measurable additional operating costs
4210CP-541415-08TRA004	SR 9 ATMS (Sandy Springs to Forsyth Co line)	\$132,147 increase in annual operating costs for equipment once installed and operational
4210CP-541415-11TRA002	Atlanta Street (SR 9) Multiuse Connection (Bridge over Chattahoochee)	\$100,000 no measurable additional operating costs
4210CP-541415-11TRA003	Holcomb Bridge Road/SR400 Interchange Area Study (HBR/Old Alabama Intersection)	\$100,000 no measurable additional operating costs
4210CP-541415-09TRA020	Oxbo Road Realignment	\$450,000 no measurable additional operating costs
4210CP-541415-06TRA003	Mansell Road Extension	\$50,000 no measurable additional operating costs
4210CP-522205-05TRA006	Citywide Resurfacing Program	\$1,800,000 maintain annual level of patching - no increase or decrease in annual maintenance costs
4210CP-542100-11TRA004	Asphalt Zipper	\$90,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
Transportation Subtotal:		\$3,232,147
Citywide:		
1585MP-542200-05NON002	Citywide Vehicle Replacement Program	\$150,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
1585MP-531615-05NON004	Citywide Computer Replacement Program	\$25,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
Citywide Subtotal:		\$175,000
TOTAL GENERAL FUND:		\$8,669,119

FY 11 APPROVED GENERAL FUND MAINTENANCE CAPITAL:	\$1,605,972
FY 11 APPROVED GENERAL FUND ONE-TIME CAPITAL:	\$7,063,147
TOTAL FY 11 APPROVED GENERAL FUND CAPITAL:	\$8,669,119

FY 2011 APPROVED CONFISCATED ASSETS FUND CAPITAL PROJECTS

		Impact on Operating Budget
3250CP-542400-11POL001	ACISS Systems case management system & intelligence software - 2 users	\$36,600 Annual maintenance = \$3,000
3250CP-542100-11POL002	covert cameras	\$27,520 N/A - one-time costs
3250CP-541300-11POL003	Office space development in Ripley Building	\$100,000 annual cost for utilities estimated @ \$7,500
3250CP-542100-11POL004	Thermal imaging system - 2 @ \$10,000.00 (patrol & CSU)	\$20,000 N/A - one-time costs
3250CP-542100-11POL005	Patrol rifles - \$1,500.00 each for 30/year 3 years	\$54,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
3250CP-542100-11POL006	Level III Ballistic blanket (rifle protection)	\$36,100 N/A - one-time costs
3250CP-542400-11POL007	Cell phone synchronization units w/ 2 years support	\$10,000 Annual support included
3250CP-542100-11POL008	Night vision rifle scope	\$11,000 N/A - one-time costs
3250CP-542100-11POL009	Digital video system for motorcycles	\$48,000 Annual maintenance = \$2,000
TOTAL CONFISCATED ASSETS FUND:		\$343,220

FY 2011 APPROVED WATER FUND CAPITAL PROJECTS

		Impact on Operating Budget
440B-541200-08ENV016	Phase IV Ground Exploration - Water Supply Options/Development Program	\$200,000 TBD - depending on number of water producing wells, the annual cost of purchasing water from the County will decrease
440C-541420-11ENV007	Nancy Trail Waterline Replacement	\$141,600 decrease in annual maintenance costs from replacement of old, failing infrastructure
440C-541420-11ENV008	Melody Lane Waterline Replacement and Upgrade (from 4" to 8") (use re-programmed funds)	\$0 decrease in annual maintenance costs from replacement of old, failing infrastructure
440B-542100-10ENV008	KMNO4 Chemical Feeder Replacement (use re-programmed funds)	\$0 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
440B-542100-11ENV009	Water Plant Air Compressor System Replacement	\$9,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
440B-542100-10ENV010	Water Plant Laboratory Equipment replacement (fume hood and lab grade water system)	\$8,500 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
440B-541300-11ENV010	Pre-Design/Evaluation of new 3.0 MGD Water Plant, Intake and Raw Water Storage	\$125,000 TBD - future operating costs will be greatly impacted if Water Plant and Raw Storage added.
440C-542200-10ENV013	F-350 Water Service Truck Replacement	\$60,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
TOTAL WATER FUND:		\$544,100

FY 2011 APPROVED SOLID WASTE FUND CAPITAL PROJECTS

		Impact on Operating Budget
451C-542200-08ENV011	Pickup Truck Program (Scout Truck)	\$47,496 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
451C-542100-09ENV004	Scout Truck 6 cubic yard Dump Body Program	\$17,000 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
451D-542200-08ENV012	Commercial Hydraulic Cylinder Replacement Program	\$16,584 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
451D-542200-06ENV002	Commercial Front Loader Truck Program	\$158,178 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
451C-542200-06ENV003	Residential Rear Loader Truck Program	\$82,923 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
451C-542100-05ENV008	Residential Rear Loader Engine Replacement Program	\$29,902 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
455A-542100-11ENV006	Forklift Replacement @ Recycling Center	\$24,500 ongoing replacement program - decrease in annual maintenance costs associated w/older equipment
TOTAL SOLID WASTE FUND:		\$376,583

Total FY 2011 Approved Investment in Capital:

\$9,933,022

FY 2010 APPROVED CAPITAL – PROJECT CHANGES APPROVED FOR FY 2011 (RE-PROGRAMMING CURRENT AVAILABLE)

Capital Projects Fund Reprogramming...

Project			FY 2010 Current Available	Approved re-programming	FY 2011 Approved
ERP Project: Complete Citywide Technology System to include Financial Management System that integrates with other core City processes (Enterprise Resource Program (ERP))			\$1,682,269.68	\$50,000.00	\$1,732,269.68
1520CP	542400	Training, Scheduling and Registration System for RAPSTC	\$35,000.00	(\$35,000.00)	\$0.00
7410CP	542400	Document Management Enhancement	\$15,000.00	(\$15,000.00)	\$0.00
Hembree Facility Door Access Control Replacement (reprogram avail funds from Replace Rooftop Unit 2 @ LEC)			\$0.00	\$20,000.00	\$20,000.00
1520CP	541300	Replace Rooftop Unit 2 @ LEC	\$30,014.50	(\$30,014.50)	\$0.00
			\$1,762,284.18	(\$10,014.50)	\$1,752,269.68

Water Fund Reprogramming...

Project			FY 2010 Current Available	Approved re-programming	FY 2011 Approved
440C	541420	North Coleman Waterline replacement	\$123,765.46	(\$92,606.54)	\$31,158.92
440C	541420	Fowler Avenue Waterline replacement	\$100,230.50	(\$100,230.50)	\$0.00
440B	542100	Replace Sedimentation Weirs/Baffle System	\$51.40	(\$51.40)	\$0.00
440B	541300	Water Plant Window replacement	\$21,074.88	(\$21,074.88)	\$0.00
440B	542100	Water Plant Clearwell Instrument replacement	\$2,700.00	(\$2,700.00)	\$0.00
440C	541420	Cedar Creek Ct Waterline Replacement	\$7,419.84	(\$7,419.84)	\$0.00
440C	542100	Vacuum Excavator and Valve Exerciser/GPS	\$1,366.80	(\$1,366.80)	\$0.00
440C	542200	F-350 Water service Truck replacement	\$598.30	(\$598.30)	\$0.00
440B	542100	KMNO4 Chemical Feeder replacement	\$6,400.00	\$17,600.00	\$24,000.00
440C	541420	Replace 4" AC Water Line on Melody Lane with new 8" DI Water Line	\$0.00	\$228,000.00	\$228,000.00
			\$263,607.18	\$19,551.74	\$283,158.92

Capital Improvement Program

A five-year Capital Improvement Program (CIP) is developed and updated annually. The capital budget is the first year of the CIP and provides the basis for control of expenditures for the acquisition of significant City assets and construction of all capital facilities. As capital improvement projects are completed they are capitalized and the operations and maintenance are funded in the annual operating budget.

The following guidelines determine what a CIP project is:

- Relatively high monetary value (at least \$5,000)
- Long life (at least two years)
- Results in creation of a capital asset, or the revitalization of a capital asset

Included within the above definition of a Capital project are the following items:

- Construction of new City facilities
- Remodeling or expansion of existing facilities
- Purchase, improvement and development of land
- Street construction, reconstruction, resurfacing or road improvements
- Sidewalks, Drainage and Waterline projects
- Vehicles, Heavy Equipment, Computers and Other Machinery and Equipment
- Planning and engineering costs related to specific capital improvements

The FY 2011-FY 2015 Approved Capital Improvement Program

The FY 2011–FY 2015 Approved Capital Improvement Program totals \$39,483,129. A summary of the plan is as follows:

	FY 2011 Approved	FY 2012 Proposed	FY 2013 Proposed	FY 2014 Proposed	FY 2015 Proposed	Total	Long-Term (outside of CIP)
General Fund	\$8,669,119	\$4,540,662	\$4,358,092	\$4,269,381	\$3,273,033	\$25,110,287	\$8,719,078
Solid Waste Fund	\$376,583	\$576,063	\$562,912	\$596,740	\$614,884	\$2,727,182	\$684,806
Water Fund	\$544,100	\$1,976,300	\$1,155,000	\$7,260,000	\$200,000	\$11,135,400	\$0
Impact Fee Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E-911 Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hotel/Motel Trails	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Confiscated Assets Fund	\$343,220	\$81,520	\$85,520	\$0	\$0	\$510,260	\$0
Projects Proposed to be Funded:	\$9,933,022	\$7,174,545	\$6,161,524	\$12,126,121	\$4,087,917	\$39,483,129	\$9,403,884

The projects included in the Proposed FY 2011 – FY 2015 Capital Improvement Program are listed on the following pages.

FY 10/11 –FY 14/15 APPROVED CIP

Approved General Fund Maintenance Capital:

Description of Request	FY 2011 Approved Capital	FY 2012 CIP Request	FY 2013 CIP Request	FY 2014 CIP Request	FY 2015 CIP Request	FY 2016 and Beyond
Citywide Facilities Maintenance	\$915,972	\$2,223,512	\$2,239,673	\$2,038,095	\$1,093,428	\$8,311,395
ADMINISTRATION:	\$915,972	\$2,223,512	\$2,239,673	\$2,038,095	\$1,093,428	\$8,311,395
Citywide Vehicle Replacement program	\$150,000	\$854,150	\$939,565	\$1,033,522	\$1,136,874	
Citywide Computer Replacement program	\$25,000	\$155,200	\$155,200	\$155,200	\$155,200	
CITYWIDE:	\$175,000	\$1,009,350	\$1,094,765	\$1,188,722	\$1,292,074	\$0
Cardiac Monitor Replacement Program	\$60,000	\$61,800	\$63,654	\$65,564	\$67,531	\$69,557
FIRE:	\$60,000	\$61,800	\$63,654	\$65,564	\$67,531	\$69,557
Mobile Data Terminal (MDT) Replacement Program	\$145,000	\$290,000	\$290,000	\$145,000		
In Car Video Replacement Program	\$25,000	\$35,500	\$35,500	\$35,500	\$35,500	\$10,500
Replacement of Patrol Motorcycles	\$0	\$150,000				
POLICE:	\$170,000	\$475,500	\$325,500	\$180,500	\$35,500	\$10,500
Tennis Court Resurfacing	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	
Commercial Mowers (new/used)	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	
Gators (new/used)	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	
Sidewalk Repair - Smith Plantation	\$11,000	\$13,000				
Field Rakes (new/used)	\$20,000	\$14,000	\$14,000	\$14,000	\$14,000	
Seat Cushion Replacement	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
First Electric Stage Winch	\$0	\$15,000				
Safety Netting for Athletic Fields	\$0	\$10,000	\$10,000	\$10,000	\$10,000	
Lightpole Replacement	\$0	\$24,000	\$24,000	\$24,000	\$24,000	
Sidewalk Repair - Municipal Complex	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Recreation Center Furniture	\$0	\$25,000	\$25,000	\$25,000	\$25,000	
Natural Gas Commercial Mower	\$0	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
Mobile Sweeper/blower for Roswell Riverwalk	\$0	\$20,000				
Playground Renovations	\$0	\$50,000		\$150,000	\$150,000	
Replacement Trailers	\$0	\$12,000		\$12,000		
RECREATION AND PARKS:	\$75,000	\$244,500	\$134,500	\$296,500	\$284,500	\$17,500
Road Safety Program	\$165,000	\$400,000	\$400,000	\$400,000	\$400,000	\$210,126
Bridge Maintenance Program	\$25,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Traffic Counts Program	\$20,000					
2 Walk Behind Mowers	\$0	\$26,000				
TRANSPORTATION:	\$210,000	\$526,000	\$500,000	\$500,000	\$500,000	\$310,126
TOTAL:	\$1,605,972	\$4,540,662	\$4,358,092	\$4,269,381	\$3,273,033	\$8,719,078

FY 10/11 –FY 14/15 APPROVED CIP

Approved General Fund “One-Time” Capital:

Description of Request	FY 2011 Approved Capital	FY 2012 CIP Request	FY 2013 CIP Request	FY 2014 CIP Request	FY 2015 CIP Request	FY 2016 and Beyond
ERP Project: Complete Citywide Technology System to include Financial Management System that integrates with other core City processes (Enterprise Resource Program (ERP))	\$3,300,000					
ADMINISTRATION:	\$3,300,000	\$0	\$0	\$0	\$0	\$0
ADA Compliance City Buildings	\$25,000					
COMMUNITY DEVELOPMENT:	\$25,000	\$0	\$0	\$0	\$0	\$0
Laurel Lake Drive pipe replacement	\$200,000					
Riverside Rd @ Martin Rd Culvert replacement	\$200,000					
1261 Riverside Rd pipe replacement	\$85,000					
Security Gate at 105 Dobbs Dr	\$15,000					
PUBLIC WORKS/ENVIRONMENTAL:	\$500,000	\$0	\$0	\$0	\$0	\$0
New Supports Under Smith Plantation	\$8,500					
Backflow Preventers	\$75,000					
Remove Concrete Pad for ADA Parking - Smith Plantation	\$10,000					
Retaining Wall Repairs	\$40,000					
Skid Steer Loader (Bobcat)	\$48,000					
Wood Chipper	\$26,000					
New Supports Under Bulloch Hall	\$8,500					
RECREATION AND PARKS:	\$216,000	\$0	\$0	\$0	\$0	\$0
Northeast Connector - Phase 1 - Sun Valley Extension	\$300,000					
SR 9 ATMS (Sandy Springs to Forsyth Co line)	\$132,147					
Atlanta Street Multiuse Connection (Bridge over Chattahoochee)	\$100,000					
Holcomb Bridge Road/SR400 Interchange Area Study (HBR/Old Alabama Intersection)	\$100,000					
Oxbo Road Realignment	\$450,000					
Mansell Road Extension	\$50,000					
Citywide Resurfacing Program	\$1,800,000					
Asphalt Zipper	\$90,000					
TRANSPORTATION:	\$3,022,147	\$0	\$0	\$0	\$0	\$0
TOTAL:	\$7,063,147	\$0	\$0	\$0	\$0	\$0

Total General Fund Approved Capital:

GENERAL FUND CAPITAL	FY 2011 Approved	FY 2012 Proposed	FY 2013 Proposed	FY 2014 Proposed	FY 2015 Proposed	Total
Maintenance Capital	\$1,605,972	\$4,540,662	\$4,358,092	\$4,269,381	\$3,273,033	\$18,047,140
One Time Capital	\$7,063,147	\$0	\$0	\$0	\$0	\$7,063,147
General Fund CIP:	\$8,669,119	\$4,540,662	\$4,358,092	\$4,269,381	\$3,273,033	\$25,110,287

FY 10/11 –FY 14/15 APPROVED CIP

Solid Waste Fund Capital:

Fund Description of Request	FY 2011 Approved Capital	FY 2012 CIP Request	FY 2013 CIP Request	FY 2014 CIP Request	FY 2015 CIP Request	FY 2016 and Beyond
SW Commercial Front Loader Truck Program	\$158,178	\$249,641	\$262,123	\$275,229	\$288,990	\$303,440
SW Residential Rear Loader Truck Program	\$82,923	\$170,331	\$178,848	\$187,790	\$197,180	\$207,039
SW Commercial Dumpsters and Parts Program	\$0	\$70,873	\$73,290	\$74,755	\$76,250	\$77,775
SW Solid Waste Pickup Truck Program	\$47,496	\$38,400	\$0	\$0	\$0	\$30,000
SW Scout Truck 6 CU YD Dump Body Program	\$17,000	\$0	\$0	\$8,500	\$0	\$12,000
SW Residential Rear Loader Engine Replacement Program	\$29,902	\$29,902	\$31,397	\$32,967	\$34,615	\$36,346
SW Commercial Hydraulic Cylinder Program	\$16,584	\$16,916	\$17,254	\$17,499	\$17,849	\$18,206
SW Replacement Fork Lift	\$24,500					
Maintenance Capital Subtotal:	\$376,583	\$576,063	\$562,912	\$596,740	\$614,884	\$684,806
TOTAL:	\$376,583	\$576,063	\$562,912	\$596,740	\$614,884	\$684,806

Water Fund Capital:

Fund Description of Request	FY 2011 Approved Capital	FY 2012 CIP Request	FY 2013 CIP Request	FY 2014 CIP Request	FY 2015 CIP Request	FY 2016 and Beyond
WF Vehicle Replacement Program (F-350 Service Truck)	\$60,000					
WF Replace aging fork lift (1/2 paid by 440C, 1/2 paid by 4320)	\$0	\$30,000				
WF Vehicle Replacement Program	\$0	\$40,000	\$60,000	\$60,000	\$0	\$0
Maintenance Capital Subtotal:	\$60,000	\$70,000	\$60,000	\$60,000	\$0	\$0
WF Nancy Trail Waterline (replace 4" AC line w/ 8" DI line)	\$141,600	\$0				
WF Phase IV Ground Exploration - Water Supply Options/Dev Prog (Phase 4 of 6 converting test wells into production wells)	\$200,000			\$0	\$0	
WF Replace Water Plant Air Compressor System	\$9,000					
WF Replace Laboratory Equipment (fume hood & laboratory grade water system)	\$8,500					
WF Replace Pneumatic Actuators on Plant Valves	\$0	\$50,000	\$0	\$0	\$0	
WF Replace Water Plant Control Systems	\$0	\$15,000	\$0	\$0	\$0	
WF Valley Ridge Dr. Waterline (replace 4" AC line w/ 8" DI line)	\$0	\$172,800				
WF Repaving parking lot at 105 Dobbs Drive	\$0	\$146,000				
WF Replace Security Gate for Dobbs Drive	\$0	\$15,000	\$0	\$0	\$0	\$0
WF Pre-Design/ Evaluation of New 3.0 MGD Water Plant, Intake & Raw Water Storage	\$125,000					
WF Pre-Flash Mixer for Raw Water	\$0	\$7,500				
WF Water Line Replacement Program	\$0		\$200,000	\$200,000	\$200,000	
WF Replace Backwash Troughs in Four Filters		\$0	\$35,000			
WF Replace Gas Chlorine System with Liquid System Design & Engineering of New 3.0MGD Water Plant, Intake & Raw Water Storage		\$0	\$60,000			
WF Construction of New 3.0MGD Water Plant, Intake & Raw Water Storage			\$800,000	\$0	\$0	\$0
WF New 1MG Elevated Finished Water Storage Tank		\$1,500,000	\$0	\$7,000,000	\$0	\$0
One-Time Capital Subtotal:	\$484,100	\$1,906,300	\$1,095,000	\$7,200,000	\$200,000	\$0
TOTAL:	\$544,100	\$1,976,300	\$1,155,000	\$7,260,000	\$200,000	\$0

FY 10/11 –FY 14/15 APPROVED CIP

Confiscated Assets Fund Capital:

Fund Description of Request	FY 2011 Approved Capital	FY 2012 CIP Request	FY 2013 CIP Request	FY 2014 CIP Request	FY 2015 CIP Request	FY 2016 and Beyond
CA ACISS Systems case management system & intelligence software - 2 users	\$36,600					
CA covert cameras	\$27,520	\$27,520	\$27,520			
CA Office space development in Ripley Building	\$100,000					
CA Thermal imaging system - 2 @ \$10,000 (patrol & CSU)	\$20,000					
CA Patrol rifles - \$1,500.00 each for 30/year 3 years	\$54,000	\$54,000	\$58,000			
CA Level III Ballistic blanket (rifle protection)	\$36,100					
CA Cell phone synchronization units w/ 2 years support	\$10,000					
CA Night vision rifle scope	\$11,000					
CA Digital video system for motorcycles	\$48,000					
One-Time Capital Subtotal:	\$343,220	\$81,520	\$85,520	\$0	\$0	\$0
	\$343,220	\$81,520	\$85,520	\$0	\$0	\$0

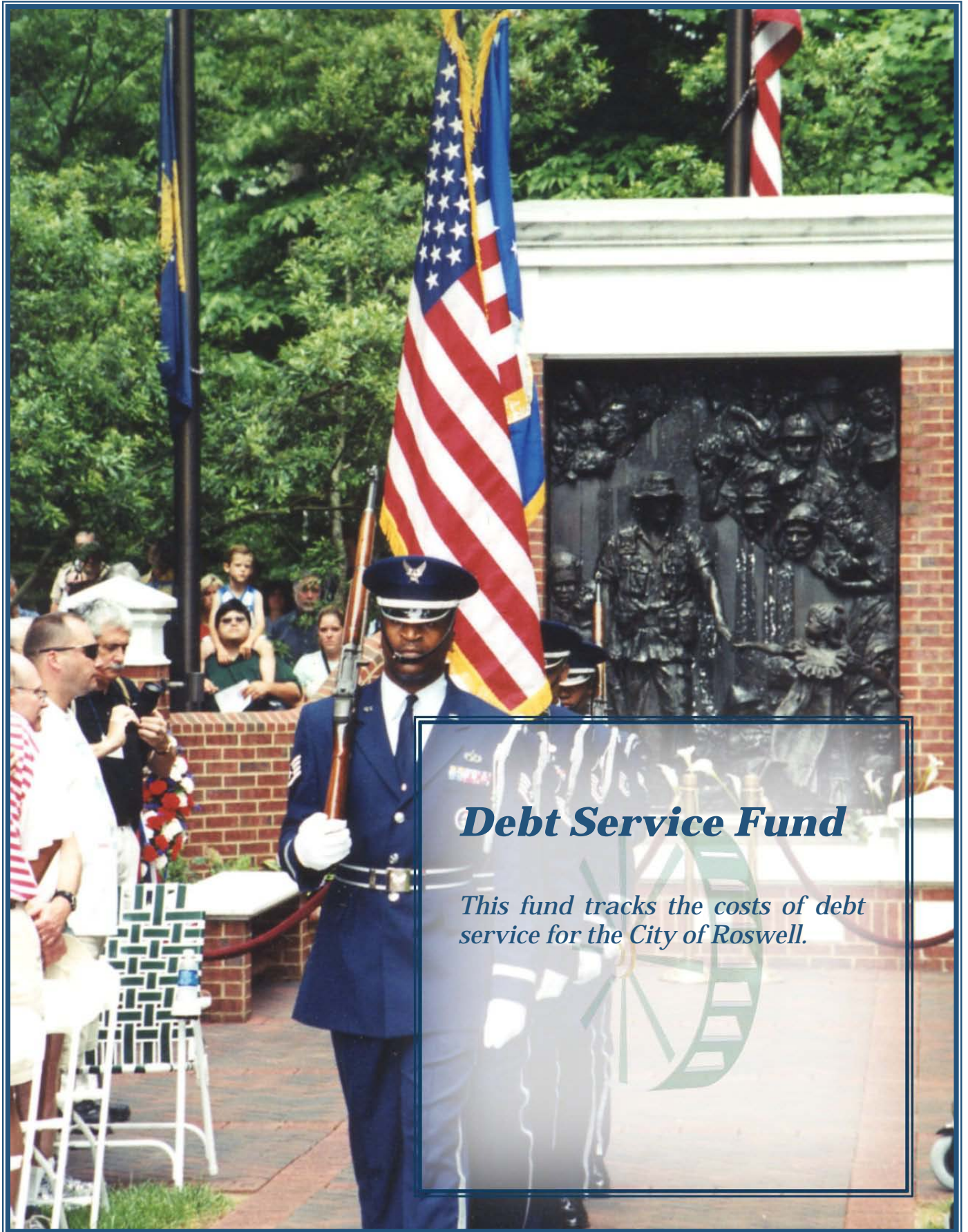
TOTAL APPROVED CIP:

	FY 2011 Approved	FY 2012 Proposed	FY 2013 Proposed	FY 2014 Proposed	FY 2015 Proposed	Total
General Fund	\$8,669,119	\$4,540,662	\$4,358,092	\$4,269,381	\$3,273,033	\$25,110,287
Solid Waste Fund	\$376,583	\$576,063	\$562,912	\$596,740	\$614,884	\$2,727,182
Water Fund	\$544,100	\$1,976,300	\$1,155,000	\$7,260,000	\$200,000	\$11,135,400
Impact Fee Fund	\$0	\$0	\$0	\$0	\$0	\$0
E-911 Fund	\$0	\$0	\$0	\$0	\$0	\$0
Hotel/Motel Trails	\$0	\$0	\$0	\$0	\$0	\$0
Confiscated Assets Fund	\$343,220	\$81,520	\$85,520	\$0	\$0	\$510,260
Projects Proposed to be Funded:	\$9,933,022	\$7,174,545	\$6,161,524	\$12,126,121	\$4,087,917	\$39,483,129



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Debt Service Fund

This fund tracks the costs of debt service for the City of Roswell.

Debt Service Revenue and Expenditures

Fund Balance Estimated at the End of FY 2010 \$7,845,000

Debt Service Fund Revenues...

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated as of 3/23/10	Increase / (DECREASE) Over FY 10 Approved	FY 2011 Approved Revenue
311101	REAL PROP - CURRENT YEAR	\$7,204,136	\$7,335,668	\$6,363,409	\$6,275,000	\$6,275,000	(\$275,000)	\$6,000,000
311110	PUBLIC UTILITY	\$117,824	\$0	\$0	\$0	\$0	\$0	\$0
311200	REAL PROP - PRIOR	(\$30,163)	\$11,378	(\$3,297)	\$0	\$20,718	\$0	\$0
311300	PERSONAL PROP - CURRENT	\$0	\$0	\$0	\$0	\$0	\$0	\$0
311310	MOTOR VEHICLE	\$457,247	\$453,864	\$390,269	\$350,000	\$350,000	\$30,000	\$380,000
319100	GEN PROP - PEN & INT	\$0	\$0	\$0	\$0	\$0	\$0	\$0
319110	GEN PROP-PEN & INT : REAL	\$63,327	\$0	\$0	\$0	\$0	\$0	\$0
341905	OTHER/MISC. FEES	\$0	\$0	\$0	\$0	\$0	\$0	\$0
361000	INTEREST REVENUES	\$264,448	\$298,726	\$90,659	\$60,000	\$30,000	(\$35,000)	\$25,000
361010	UNREALIZED INVEST GAINS	\$23,120	\$3,130	\$10,785	\$0	(\$12,035)	\$0	\$0
362000	REALIZED INVEST NET GAIN	\$0	\$0	\$0	\$0	\$0	\$0	\$0
391250	CAPITAL TRANSFER IN	\$0	\$0	\$0	\$0	\$0	\$0	\$0
393100	GEN OBLIGATION BOND PROCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
393300	REFUNDING BOND PROCEEDS	\$0	\$15,975,000	\$0	\$0	\$0	\$0	\$0
393400	PREMIUMS ON BONDS SOLD	\$0	\$997,189	\$0	\$0	\$0	\$0	\$0
G.O. BOND FUND (DEBT SER) Total		\$8,099,939	\$25,074,955	\$6,851,824	\$6,685,000	\$6,663,683	(\$280,000)	\$6,405,000

Debt Service Fund Expenditures...

Fund	CC	CC Name	Acct	Acct Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget as of June 13, 2010	FY 10 Estimated Spent	Changes from FY 10 Approved to FY 11 Approved Base	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
410	8000	DEBT SERVICE	521201	Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
410	8000	DEBT SERVICE	523901	Bank Fees / Charges	\$34	\$100	\$100	\$50	\$0	\$100	\$0	\$100
410	8000	DEBT SERVICE	581100	Principal- Long Term Debt	\$4,525,000	\$4,755,000	\$4,755,000	\$4,755,000	\$411,000	\$5,166,000	\$0	\$5,166,000
410	8000	DEBT SERVICE	582100	Interest - Long Term Debt	\$1,473,443	\$1,429,929	\$1,429,929	\$1,429,929	(\$193,929)	\$1,236,000	\$0	\$1,236,000
410	8000	DEBT SERVICE	583000	Fiscal Agent Fees	\$4,348	\$3,500	\$3,500	\$3,500	\$1,500	\$5,000	\$0	\$5,000
410	8000	DEBT SERVICE	584000	Debt Issuance Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
410	8000	DEBT SERVICE	585000	Advance Refunding Escrow	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
410 Total		DEBT SERVICE Total			\$6,002,825	\$6,188,529	\$6,188,529	\$6,188,479	\$218,571	\$6,407,100	\$0	\$6,407,100

Fund Balance Estimated at the End of FY 2011 \$7,842,900

Debt and Tax Digest Information

DEBT AND TAX DIGEST INFORMATION

This section provides financial data on the City's long term financial obligation, current debt obligation, debt levels and legal limits, City's tax digest, and information on the largest taxpayers.

Principal and Interest Requirements on City's General Obligation Debt

Following are the estimated principal and interest requirements on the City's outstanding general obligation bonds and the previously issued outstanding general obligation bonds of the City for the fiscal years ending June 30, 2006 and thereafter.

Series 2002 Bonds *(refunding of bonds)*

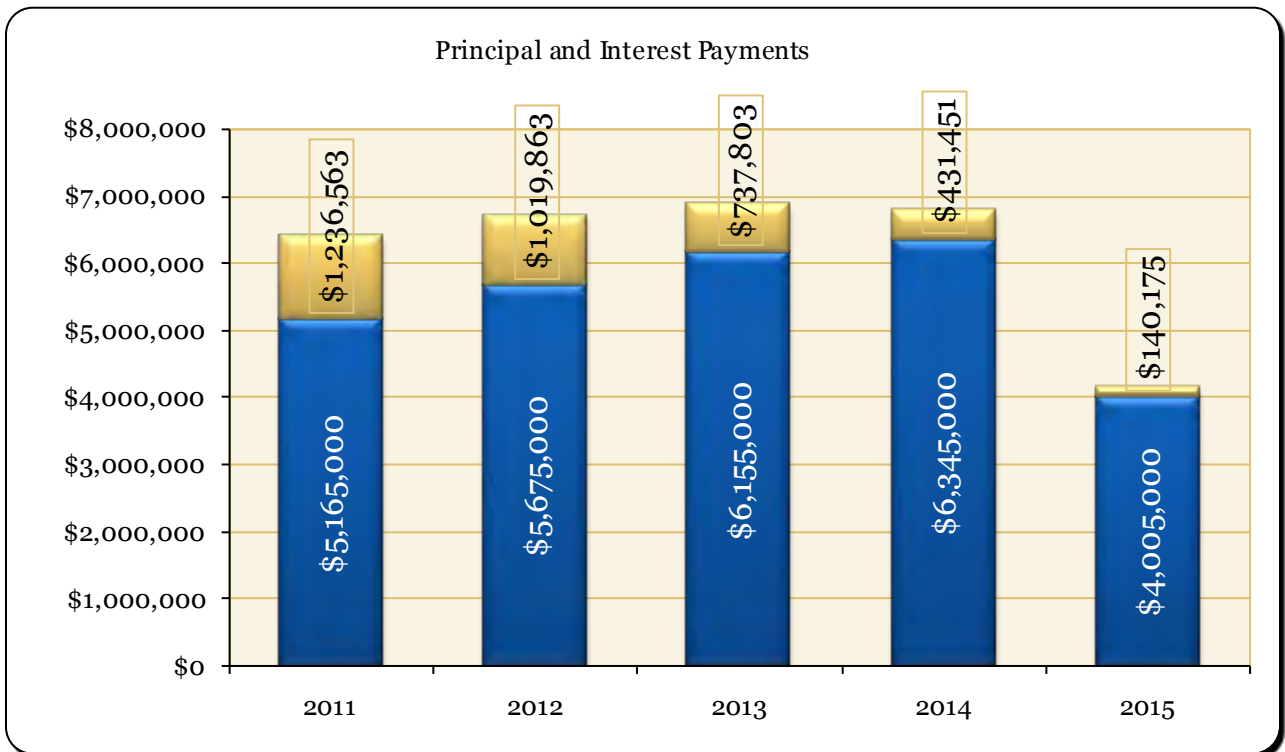
FYE June 30th	Principal	Interest	Total
2011	\$4,940,000	\$520,638	\$5,460,638
2012	\$220,000	\$310,688	\$530,688
2013	\$230,000	\$301,378	\$531,378
2014	\$6,345,000	\$291,276	\$6,636,276
2015			
	\$11,735,000	\$1,423,978	\$13,158,978

Series 2008 Bonds *(refunding of bonds)*

FYE June 30th	Principal	Interest	Total
2011	\$225,000	\$715,925	\$940,925
2012	\$5,455,000	\$709,175	\$6,164,175
2013	\$5,925,000	\$436,425	\$6,361,425
2014	\$0	\$140,175	\$140,175
2015	\$4,005,000	\$140,175	\$4,145,175
	\$15,610,000	\$2,141,875	\$17,751,875

Total Principal and Interest Requirements on City's General Obligation Debt

FYE June 30th	Principal	Interest	Total
2011	\$5,165,000	\$1,236,563	\$6,401,563
2012	\$5,675,000	\$1,019,863	\$6,694,863
2013	\$6,155,000	\$737,803	\$6,892,803
2014	\$6,345,000	\$431,451	\$6,776,451
2015	\$4,005,000	\$140,175	\$4,145,175
	\$27,345,000	\$3,565,853	\$30,910,853



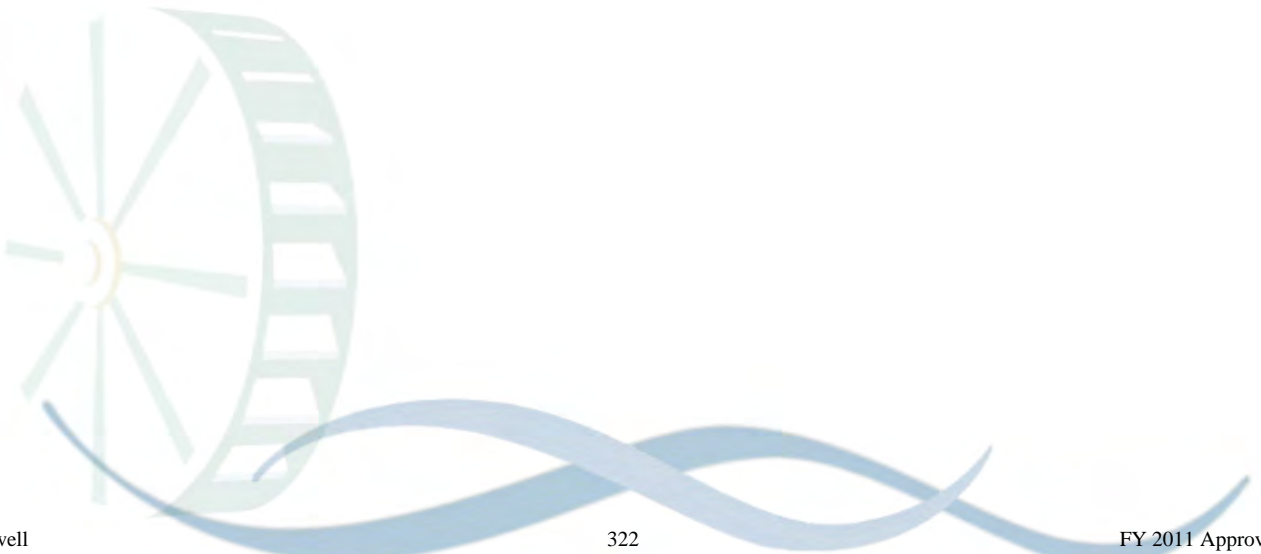
Legal Debt Margin Calculation for Fiscal Year 2009 City of Roswell, Georgia

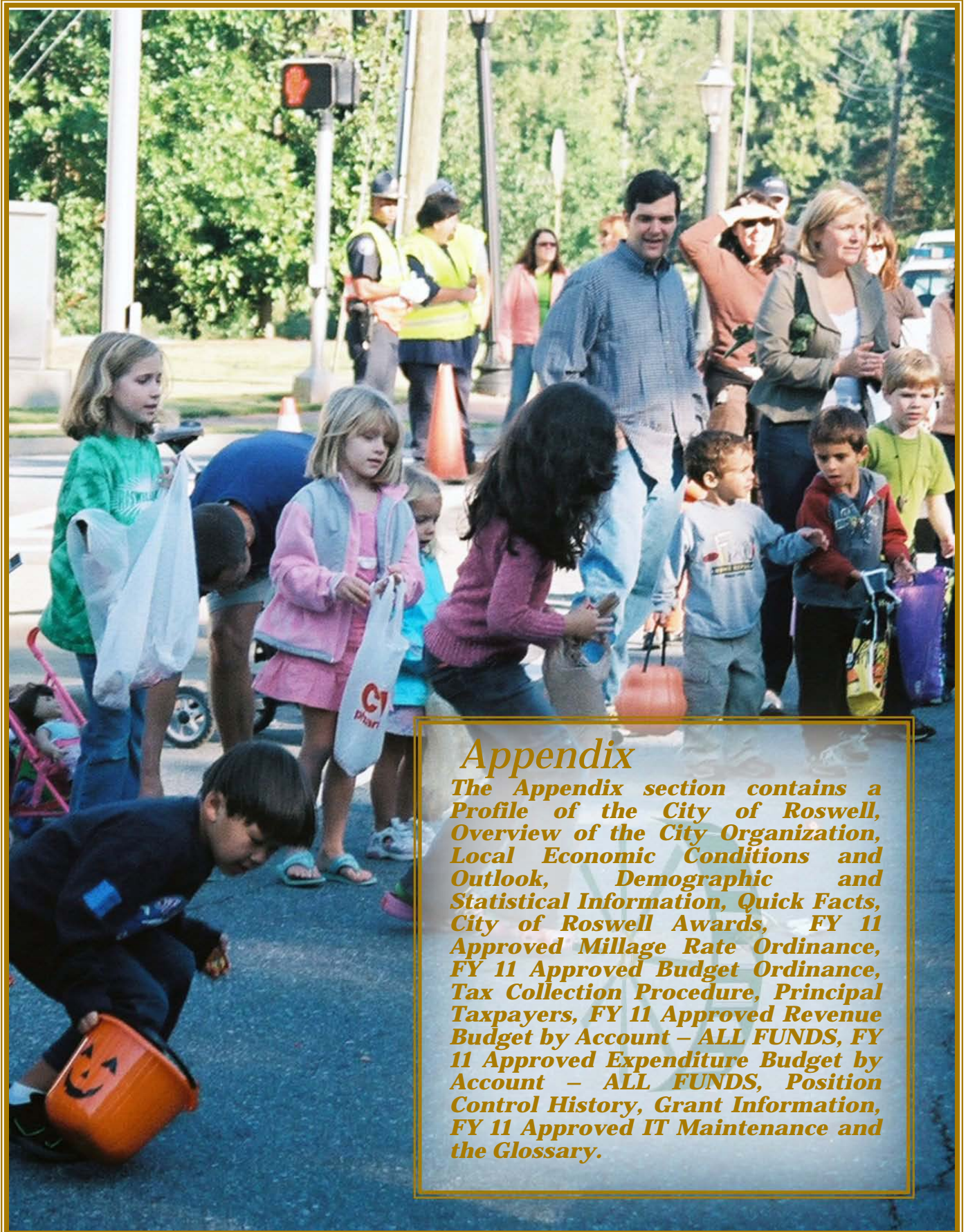
The City of Roswell has not established a formal debt service policy, but its debt service practices have been governed by State of Georgia restrictions on local government debt. The Constitution for the State of Georgia states that “The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law” (State of Georgia Constitution, Article IX, Section V). The City of Roswell currently has a 0.63% ratio of bonded debt to assessed value, well below the State of Georgia constitutional threshold of 10%.

	Amount	Percent
Estimated Total Assessed Value	\$4,874,565,000	
Debt Limit	\$487,456,500	10.00%
 Total Debt Applicable to Limit	 \$30,910,853	 0.63%
 Legal Debt Margin	 \$456,545,647	 9.37%



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Appendix

The Appendix section contains a Profile of the City of Roswell, Overview of the City Organization, Local Economic Conditions and Outlook, Demographic and Statistical Information, Quick Facts, City of Roswell Awards, FY 11 Approved Millage Rate Ordinance, FY 11 Approved Budget Ordinance, Tax Collection Procedure, Principal Taxpayers, FY 11 Approved Revenue Budget by Account – ALL FUNDS, FY 11 Approved Expenditure Budget by Account – ALL FUNDS, Position Control History, Grant Information, FY 11 Approved IT Maintenance and the Glossary.



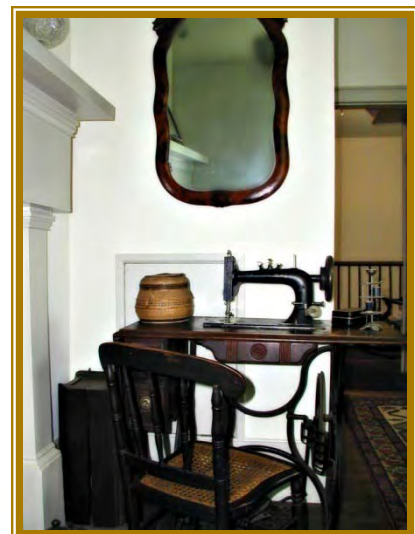
Roswell...Yesterday and Today

The City of Roswell, Georgia was incorporated over 150 years ago in 1854, and is located in northern Fulton County, 20 miles north of the City of Atlanta. The City of Roswell has a land area of 4.95 square miles and has an unparalleled quality of life for its 87,807 residents (per the U.S. Census Bureau, 2006).



Roswell's historical chronology begins around 1830 with founder Roswell King arriving on horseback from Darien, Georgia. On February 16, 1854, the Georgia General Assembly incorporated the City of Roswell. Roswell was a manufacturing village comprised of a cotton factory and later a woolen mill run with waterpower from Vickery Creek, now known as Big Creek. Homes were large columned structures of the millowners and smaller homes and even apartments of the mill employees. Roswell was to be affected by the Civil War early in July, 1864. Brigadier General Kerner Garrard's cavalry corps occupied the town. General Garrard and

troops destroyed the factories and mills by fire, at General Sherman's order. General Garrard arrested the owners and employees for treason and sent women and children north. Roswell's prominent families had fled to other parts of Georgia. The Presbyterian Church was used as a hospital. Barrington Hall and Great Oaks were used as headquarters and Holly Hill as a garrison. The occupation of Roswell by thousands of troops is why so much of the original Roswell survived the war. After the war and the return of Roswell's leaders, the Roswell Manufacturing Company was rebuilt and prospered until 1892 when the major buildings were destroyed by lightning and never rebuilt. The ruins remain to remind us of what the town was like when incorporated in 1854. In the Historic District, many of the old homes remain



from the hardworking village supported by an economy based on textiles.

Today, Roswell continues to be a prosperous municipality. The City of Roswell earned an uninsured "AAA" bond rating, the highest possible rating. Fiscally prudent practices on behalf of the elected officials and the city administration contribute to this superior rating and the City's excellent financial strength.

As of 2006, the Population Division of the U.S. Census Bureau determined that the annual estimated population of Roswell, Georgia was 87,807. The average household size is an estimated 2.75 persons with a median annual household income of \$93,580.00. The per capita income in Roswell is \$40,106. In Roswell 93.0% of the population has a high school degree or above with 50.9% having obtained a college degree. Of the residents of Roswell 78.5% own their own home and the median value is \$299,000. (2005 census)



Roswell is nestled beneath a canopy of trees alongside the Chattahoochee River. The City is rich in heritage and preserves its past with a 640-acre Historic District. The Historic District has adopted a trend toward "new urbanism" where pedestrians are encouraged to get out of their cars to stroll along brick-paved, tree-lined sidewalks. Tourists and day visitors, drawn to Roswell's many historical homes and churches, often stay to shop in a number of popular restaurants, trendy art galleries, shops and offices. The City's three historic

house museums, Barrington Hall, Bulloch Hall and Smith Plantation host thousands of visitors annually through the numerous tours and special events offered throughout the year. According to a Georgia Tech revenue model, tourism and tourism-related activities bring an excess of \$76 million annually to the Roswell community.



City of Roswell essential services meet the highest customer service standards and the Mayor and Council are committed to maintaining a high quality of life for Roswell's citizens. The City of Roswell provides a full range of services to its citizens. These services include police and fire protection; public works; court system; detention facility; the construction and maintenance of recreational pathways, streets and infrastructure; solid waste collection and recycling; planning and zoning; building inspections; recreation activities and cultural events; water and storm water management; and inherent administrative and support activities. The City also operates a website, citizen newsletter and broadcasts a government access channel.

The Fulton County Board of Education provides public education for all of Fulton County, including Roswell. Within Roswell City limits there are 9 elementary schools, 2 middle schools, 3 high schools and 11 private schools.

Cultural facilities include Roswell's Cultural Arts Center and many historic properties

including Barrington Hall, Bulloch Hall and Smith Plantation. Roswell is served by the Atlanta-Fulton County Library System.

City Organization

The City operates under a charter adopted in 1854 and revised on April 19, 2000, which provides for a Mayor-Council form of government with a city administrator. The Mayor and six council members are part-time employees.

Each Council member is elected by the entire City and serves "at large" with post assignments. An election for one half of the council occurs every two years. While all six Council Members are elected at large, all must reside within the City of Roswell. The Mayor is elected to a term of four years to serve on a part-time basis. It is the duty of the Council members, in general, to set policy, set millage rates, to approve budgets, to pass ordinances and to hear and act on requests for rezoning and annexation.

The Chief Administrative and Operational Officer of the City is the City Administrator, who is appointed by the City of Roswell Mayor and Council to: implement Council policies; oversee the daily activities of the City; and supervise the City's department heads.



Local Economic Conditions and Outlook

The City of Roswell has earned an "AAA" bond rating, the highest possible rating, consistently each year since 2000. The City is also a great place to do business. New business starts continue to increase in Roswell, with the largest increase in the home-based business sector. The City is fortunate to have a stable list of large employers such as Kimberly Clark and North Fulton Regional Hospital. Given Roswell's access to GA 400 and proximity to Perimeter Center, Buckhead, Midtown and Downtown Atlanta, the City is well situated to capitalize on future expansion and relocation.

Office development continues to expand throughout Roswell. Companies including Royal Oaks Enterprises, the UPS Innoplex, Witness Systems and the Accu-Tech Corporation have joined other firms that have chosen Roswell as the ideal location for their corporate offices. High-tech firms are attracted to the city's high quality of life, which makes it easy to recruit and retain a well-educated workforce. Roswell is part of the award-winning Fulton County School system.

The City of Roswell enhances its family-oriented focus by sponsoring major special events that are open and free to the general public. They include an annual 4th of July Fireworks Extravaganza, Memorial Day Celebration, Annual Egg Hunt Extravaganza, Annual Tree Lighting at Town Square, the Historic Roswell Criterium Bike Race, an annual Youth Day Parade and Festival in the Historic District, annual Arts Festival at Town Square, annual End of Summer Celebration with Fireworks, an annual Backlot the Chattahoochee Kayak Race and a Special Populations Fair.

Demographic and Statistical Information

Demographic and Statistical Information

Date of Incorporation:	1854
Date First Charter Adopted:	1854
Date Present Charter Adopted:	January 3, 2000
Location:	20 minutes north of Atlanta
Total Estimated Population (2008 Census):	87,657
Number of Full-Time Employees - 2010:	618
Form of Government:	Mayor and City Council

Median age (2007 Census):	36.6
Median family income (2007 Census):	\$94,666
Area - square miles:	41.95
Median Housing Value - 2007:	\$294,100
2009 Total Taxable Assessed Valuation:	\$4,865,658,856
City Bond Rating:	AAA

The City of Roswell government is a Mayor/Council style of government with a City Administrator. The Mayor and six Council Members are part time employees.

Each Councilmember is elected by the entire City and serves "at large" with post assignments. Elections for one half the council occur every two years. It is the duty of Council members, in general, to set policy, set millage rates, to approve budgets, to pass ordinances and to hear and act on requests for rezoning and annexation.

Council meetings are held the second and the fourth Monday of each month in Council Chambers of the Roswell City Hall, 38 Hill Street. Work Sessions are scheduled, and advertised, as needed. The fifth Monday of a month, when it occurs, is an open forum meeting where citizens may address Mayor and Council on any concern.

In addition to Mayor and Council, various boards and commissions assist in carrying out established policies.

Cultural Arts Board	Meets the 1st Tuesday of the month, 7PM, City Hall
Design Review Board	Meets the 1st Tuesday of the month, 6:30PM, Council Chambers. Second meetings are held the 3rd Thursday as needed.
Board of Zoning Appeals	Meets the 2nd Tuesday of the month, 7:00PM, Council Chambers
Historic Preservation Commission	Meets the 2nd Wednesday of the month, 7:30PM, Council Chambers
Planning Commission	Meets the 3rd Tuesday of the month, 7:30PM, Council Chambers
Recreation Commission	Meets the last Thursday of the month, 7:00PM, Room 220-City Hall

Transportation

Streets - Paved:	360 miles
Traffic Signals:	101

Fire Protection

Number of Stations:	8
Number of Full-Time Employees - 2010:	16
Number of Part-Time - 2010:	142

Police Protection

Number of Employees - 2010:	209
Number of Stations:	1

Recreation

Number of Parks and Playgrounds:	20
Acreage in Parks and Playgrounds:	912
Number of Swimming Pools:	1
Number of Spraygrounds:	1
Number of Tennis Courts:	34
Number of Athletic Fields:	43
Number of Recreation Buildings:	9

Municipal Water System

Miles of Water Mains:	151
Number of Fire Hydrants:	4,443
Water Production Annually:	413 million gallons

Municipal Sanitation Service

Number of Residential Consumers:	24,729
Number of Commercial Consumers:	1,251
Number of Employees - 2010:	53.3

Quick Facts

- The City of Roswell was founded by Roswell King who came from St. Simons Island, GA in 1836.
- He established the Roswell Manufacturing Company. He built a mill to harness the power of the local rivers to make textiles.
- Roswell was incorporated, officially became a city, on February 16, 1854.
- Union Soldiers occupied Roswell from July 5 – July 17, 1864 on their march to Atlanta.
- The Roswell Manufacturing Company mill was destroyed by fire twice. In 1864 Union General W.T. Sherman ordered soldiers to torch the mill. Lightening caused the second fire.
- Telephone service came to Roswell in 1901. All phone numbers were one digit.
- The very first traffic signal was installed in 1949 at the intersection of Sloan and Atlanta streets for \$436.40. Today there are 103 traffic signals in the City.
- President Theodore Roosevelt’s family tree branches back to Roswell. Teddy’s mother, Martha (Mittie) Bulloch was the daughter of one of Roswell’s first families.
- Dr. Francis Goulding, an early Roswell resident and author of children’s books, invented the sewing

machine. Unfortunately, this machine is not associated with his name because he failed to obtain a patent.

- Mittie’s other son, Elliot, became the father of Eleanor Roosevelt who would later marry President Franklin D. Roosevelt (a distant cousin).
- Roswell is now Georgia’s sixth largest city, but its major growth has just happened in the last fifteen years.

1870	479
1880	1,180
1920	1,316
1940	1,622
1950	2,123
1980	23,337
1990	48,257
2000	79,334
2003	82,714
2006	87,807

- The City of Roswell has 19 parks with over 912 acres of active and passive parkland and facilities.
- The City Hall building was completed in 1991 at a cost of \$12 million.
- The City has been chosen twice by Atlanta Magazine as the best place to live in the Metro-Atlanta area.
- The Georgia Municipal Association awarded the City of Roswell the City of Excellence Award in 2003.
- The City of Roswell has been ranked one of the safest cities to live in the United States according to City Crime Rankings.

Source: <http://www.roswellgov.com/index.php/p/76/t/Quick%20Facts>

City of Roswell Awards

Named One of the Best Affordable Suburbs in U.S. Roswell was added to the 25 Best Affordable Suburbs in the U.S. by BusinessWeek.com and Sperling's Best Places. The list is comprised of suburbs of the nation's largest metro areas and focuses on median home prices, cost of living, crime rates and education systems.

Named One of the Top Three Cities in the Nation to Raise Your Family. Roswell was listed third in the book, *Best Places to Raise Your Family*, released by Frommer's.

Sixth Best Place in America to Retire (*Black Enterprise Magazine, September 2008*)

Ranked the 18th Safest City in the United States – City Crime Rankings

ARC Green Communities Silver Certification 2009 - Roswell is the first municipality to be certified Silver. Certified Green Communities set an example by conserving energy, investing in renewable energy, conserving water, conserving fuel, reducing waste and protecting and restoring the community's natural resources.

Georgia Trendsetter Award 2006 - Georgia Municipal Association - Roswell received the award for the Big Creek Wetlands demonstration project.

Create Community Award 2005 - The Atlanta Regional Commission's most prestigious award. Roswell was honored for its efforts in environmental sustainability.

City of Excellence 2003 – Georgia Municipal Association's most prestigious award. Only 50 cities in the state have been honored with the designation.

Designation as a Bicycle Friendly Community 2006 – League of American Bicyclists

Money Magazine's 19th Best City to Live in the Eastern US – Roswell was ranked 19th for cities with populations under 100,000.

Atlanta Magazine's Best Place to Live in Metro Atlanta– Roswell was honored twice by Atlanta Magazine as the best place to live in the metro area.

Internationally Accredited Police Department - Commission on Accreditation of Law Enforcement Agencies (CALEA).

State of Georgia Law Enforcement Certification - Roswell Police Department.

Gold Award for the City of Roswell Cecil Wood Water Processing Plant from the Georgia Association of Water Professionals.

Tree City USA Award from the National Arbor Day Foundation

Parent Magazine's 2003 Best Day Camp – Roswell Area/East Roswell Park

Nationally Accredited Recreation and Parks Department – Commission for Accreditation of Park and Recreation Agencies

Preserve America Community Designation – Honored for its efforts in preserving our historic, cultural and natural heritage.

2007 Gold Award for the City's Website from the Association of Marketing & Communication Professionals

Savvy Award for the 150th Birthday Celebration– City County Government Communicators Association (3CMA) National Award.

Marcom Creative Award for the 2005 Roswell Annual Report

Achievement of Excellence in Procurement – 2004, 2005, 2006, 2007 – The National Institute of Governmental Purchasing

GFOA Distinguished Budget Presentation Award – 2005, 2006, 2007, 2008: Government Finance Officer's Association

Certificate of Achievement for Excellence in Financial Reporting (CAFR) – 18 consecutive yrs: Government Finance Officer's Association

Georgia Recreation and Parks Agency of the Year – 1974, 1979, 1984, 1988, 1990, 2000, 2005

Atlanta Magazine's 2002 Best Park for a Family Picnic – Riverside

STATE OF GEORGIA

FULTON COUNTY

1st Reading: June 7, 2010
2nd Reading: June 21, 2010

ORDINANCE TO ADOPT MILLAGE RATE

WHEREAS, the Mayor and Council of the City of Roswell are the governing authority of the City of Roswell; and

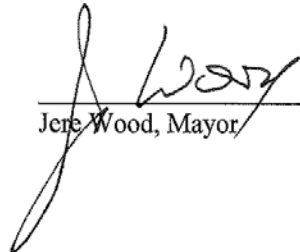
WHEREAS, the governing authority of the City of Roswell is authorized by State Law at O.C.G.A. § 48-5-32 to set the millage rate for the collection of ad valorem taxes; and

WHEREAS, all required notices have been published or are scheduled to be published in a newspaper of general circulation throughout the jurisdiction pursuant to such statute:

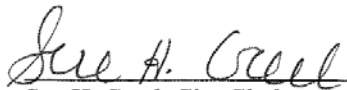
NOW, THEREFORE, the Mayor and Council of the City of Roswell wish to establish a millage rate of 5.455. The millage rate has a component of 4.059 for the general fund, operating and capital improvements budget, and a 1.396 mills component for servicing bonded indebtedness. The millage rate may require adjustment upon approval of a certified Tax Digest for the year 2010.

The above Ordinance was read and approved by the Mayor and Council of the City of Roswell, Georgia on the 7th / 21st day of June, 2010.


Attest:



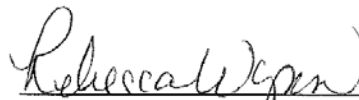
Jere Wood, Mayor



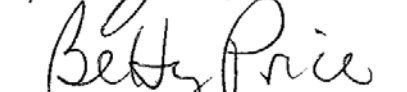
Sue H. Creel, City Clerk
(Seal)




Councilmember Jerry Orleans



Councilmember Rebecca Wynn




Councilmember Betty Price



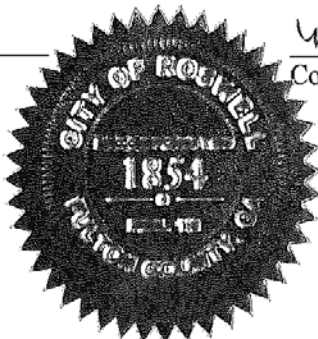
Councilmember Richard Dippolito



Councilmember Kent Igleheart



Councilmember Nancy Diamond



AN ORDINANCE ADOPTING A BUDGET FOR THE FISCAL YEAR 2011 FOR EACH FUND OF THE CITY OF ROSWELL, GEORGIA, PURSUANT TO ARTICLE VI, CHAPTER 6 OF THE CHARTER OF THE CITY, BEGINNING JULY 1, 2010, AND ENDING JUNE 30, 2011, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES, ADOPTING THE ITEM OF ANTICIPATED FUNDING SOURCES, PROHIBITING EXPENDITURES TO EXCEED APPROPRIATIONS, AND PROHIBITING EXPENDITURES FROM EXCEEDING ACTUAL FUNDING SOURCES AND AMENDING THE CODE OF ORDINANCES TO EFFECTUATE SUCH ADOPTION.

Whereas, a proposed budget for each of the various funds of the city has been presented to the Mayor and City Council; and

Whereas, appropriate advertised public hearings have been held on the proposed budget, as required by law and regulations; and

Whereas, the Mayor and City Council have reviewed the proposed budget and have made certain amendments to both funding sources and appropriations; and

Whereas, each of the funds has a balanced budget, such that anticipated funding sources equal or exceed proposed expenditures; and

Whereas, the Mayor and City Council intend to adopt an annual budget for the Fiscal Year 2011 and a Capital Improvement Plan for the Fiscal Years 2011 through 2015:

Now, Therefore, the Mayor and Council of the City of Roswell, pursuant to their authority, do hereby adopt the following Ordinance:

1.

The City of Roswell, Georgia hereby adopts a budget for the Fiscal Year 2011, said budget being described below and shown on Attachment "A" for each fund of the City of Roswell, Georgia:

General Fund	\$55,916,413	\$63,092,471
Confiscated Assets Fund	\$506,570	\$554,570
E-911 Fund	\$1,586,541	\$1,586,541
Tree Bank Fund	\$0	\$0
Soil and Erosion Fund	\$100	\$100
Cemetery Care Fund	\$23,500	\$23,500
Leita Thompson Fund	\$62,500	\$62,500
Hotel / Motel Fund	\$441,187	\$441,187
Solid Waste Fund	\$9,621,231	\$9,621,231
Water Fund	\$3,459,379	\$3,459,379

Recreation Participation Fund	\$4,933,348	\$4,933,348
Group Benefits Fund	\$6,738,921	\$6,843,033
Risk and Liability Fund	\$863,393	\$863,393
Worker's Compensation Fund	\$446,350	\$446,350
Impact Fee Fund	\$0	\$0
Capital Projects Fund	\$2,051,299	\$9,012,339
Debt Service Fund	\$6,407,100	\$6,407,100
TOTAL:	\$93,057,832	\$107,347,042

2.

Any increase or decrease in appropriations or revenue of any fund or for any department; the establishment of new capital projects; or the establishment of new grant projects other than those exceptions provided for herein, shall require approval of Mayor and City Council.

3.

A millage rate of 5.455 mills is hereby established as part of the approved budget based on the estimated digest of Fulton County. The millage rate has a component of 4.059 for the General Fund and a 1.396 component for the General Obligation Bond Debt Fund. This millage rate may be adjusted at a future date based on receipt of a certified digest.

4.

This budget fixes the number of established full-time positions of the City at ~~611~~ 616. This number may only be increased or decreased through approval of the Mayor and City Council. The City Administrator or his/her designee is authorized to create policies and procedures for the number, pay grade, classification, and/or cost center location to be changed throughout the year.

5.

Mayor and Council further also adopt a Capital Improvement Plan for Fiscal Years 2011 through 2015 as attached hereto and incorporated herein as Schedule "B." This plan does not indicate any promise of appropriations for future years. This plan may only be modified through action of Mayor and City Council.

6.

Mayor and Council further approve the re-appropriation of all capital projects listed in Schedule "C". This is a listing of currently appropriated capital projects which will be re-appropriated as of July 1, 2010 with the passage of this ordinance.

7.

This budget also adopts a policy of keeping, at minimum, 25% of budgeted expenditures for the General Fund within fund balance at the end of each fiscal year. The amount used to calculate budgeted expenditures may be discounted for extraordinary one-time contribution or purchases. This policy may be further adjusted through action of the Mayor and City Council. The City Administrator or his/her designee may establish fund balance policies for all other city funds as needed or required by law.

8.

This budget also adopts a policy of keeping, at minimum, 16.67% of budgeted expenditures for the Solid Waste Fund within fund balance at the end of each fiscal year. The amount used to calculate budgeted expenditures may be discounted for extraordinary one-time contribution or purchases. This policy may be further adjusted through action of the Mayor and City Council. The City Administrator or his/her designee may establish fund balance policies for all other city funds as needed or required by law.

9.

This budget also adopts a policy of keeping, at minimum, 16.67% of budgeted expenditures for the Water Fund within fund balance at the end of each fiscal year. The amount used to calculate budgeted expenditures may be discounted for extraordinary one-time contribution or purchases. This policy may be further adjusted through action of the Mayor and City Council. The City Administrator or his/her designee may establish fund balance policies for all other city funds as needed or required by law.

10.

This budget also reserves \$2,045,406 within fund balance in the Worker’s Compensation Fund representing the City’s aggregate liability for Worker’s Compensation. Reserved funds would be used to cover any subsequent injury trust fund payments and/or any significant change in the City’s open “claims reserve” amount. This policy may be further adjusted through action of the Mayor and City Council. The City Administrator or his/her designee may establish fund balance policies for all other city funds as needed or required by law.

11.

This budget also reserves \$1,500,000 within fund balance in the Risk and Liability Fund. Reserved funds would be used to cover any catastrophic loss/uncovered claims as well as any significant, unbudgeted, inmate medical liability. This policy may be further adjusted through action of the Mayor and City Council. The City Administrator or his/her designee may establish fund balance policies for all other city funds as needed or required by law.

12.

The City Administrator and his/her designee may promulgate all necessary internal rules, regulations, and policies to ensure that this Budget Ordinance is followed.

The above Ordinance was read and approved by the Mayor and Council of the City of Roswell, Georgia on the 7th / 21st day of June, 2010.

Attest:

Sue H. Creel, City Clerk
(Seal)

Councilmember Jerry Orlans

Councilmember Betty Price

Councilmember Kent Igleheart

Jere Wood, Mayor

Councilmember Rebecca Wynn

Councilmember Richard Dippolito

Councilmember Nancy Diamond

Tax Collection Procedure

The City of Roswell levies and collects ad valorem taxes. Real and personal taxes are generally billed in October of each year and are due in December. The City's tax collection rate has averaged 98.77% over the last five years.

Principal Taxpayers

**City of Roswell, Georgia
Schedule 8
Principal Property Tax Payers
2009**
(amounts expressed in thousands)

FY 2009

Taxpayer	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Northmeadow Investors, LLC	\$ 31,518	1	0.64%
Orion Roswell Associates	\$ 22,854	2	0.46%
Kimberly-Clark Corp	\$ 20,577	3	0.42%
A Colonial Three Hundred	\$ 19,673	4	0.40%
WLI IV Roswell LLC	\$ 17,228	5	0.35%
Sanctuary Park Realty Holdings	\$ 16,700	6	0.34%
AMIREIT	\$ 16,303	7	0.33%
Jefferson at Champions Pkwy	\$ 13,466	8	0.27%
EQR Bond Partnership	\$ 11,788	9	0.24%
BHR Landing LLC	\$ 11,363	10	0.23%
Total	\$ 181,470		3.67%

Source: Financial Services Division within the Finance Department

FY 2011 Approved Revenue Budget by Account – ALL FUNDS

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	FY 2010 Estimated	Changes from FY		FY 2011 Approved
						as of 3/23/10	2010 Approved to FY 2011 Approved	2011 Approved	
311101	REAL PROP - CURRENT YEAR	\$22,239,277	\$22,974,503	\$23,740,057	\$24,025,000	\$24,174,647	(\$275,000)	\$23,750,000	
311110	PUBLIC UTILITY	\$338,890	\$276,951	\$180,289	\$175,000	\$178,328	\$0	\$175,000	
311200	REAL PROP - PRIOR	(\$91,802)	\$31,225	(\$10,394)	\$0	\$101,596	\$0	\$0	
311310	MOTOR VEHICLE	\$1,585,489	\$1,592,483	\$1,510,402	\$1,400,000	\$1,493,504	\$80,000	\$1,480,000	
311340	INTANGIBLES (REG & RECRD)	\$619,001	\$526,619	\$575,393	\$275,000	\$575,000	\$225,000	\$500,000	
311600	REAL ESTATE TRANS(INTANG)	\$205,486	\$203,685	\$87,636	\$100,000	\$90,000	(\$20,000)	\$80,000	
311710	ELECTRIC FRANCHISE TAXES	\$3,011,335	\$3,351,334	\$3,688,521	\$3,600,000	\$3,367,784	(\$300,000)	\$3,300,000	
311730	GAS FRANCHISE TAXES	\$635,002	\$640,303	\$640,118	\$625,000	\$625,000	\$0	\$625,000	
311750	TV CABLE FRANCHISE TAXES	\$595,332	\$626,828	\$702,363	\$600,000	\$665,000	\$25,000	\$625,000	
311760	TELEPHONE FRANCHISE TAXES	\$584,599	\$556,431	\$545,636	\$550,000	\$500,000	(\$50,000)	\$500,000	
313100	LOCAL OPTION SALES TAX	\$21,161,044	\$21,368,563	\$18,020,307	\$18,000,000	\$18,500,000	\$200,000	\$18,200,000	
314101	H/M TAX : TRAILS 16.67%	\$132,578	\$142,310	\$114,533	\$100,020	\$100,000	(\$16,670)	\$83,350	
314102	H/M TAX : 40.00%	\$318,123	\$343,869	\$274,803	\$240,000	\$240,000	(\$40,000)	\$200,000	
314103	H/M TAX : 43.33%	\$344,607	\$366,998	\$297,702	\$259,980	\$259,000	(\$43,330)	\$216,650	
314200	WHOLESALE ALCOHOLIC EXCIS	\$1,080,743	\$1,099,646	\$1,063,697	\$1,000,000	\$980,000	(\$20,000)	\$980,000	
314300	RETAIL ALCOHOLIC EXCISE	\$201,391	\$220,355	\$211,532	\$200,000	\$200,000	\$0	\$200,000	
316101	BUSINESS & OCCUPATION TAX	\$846,157	\$847,465	\$845,641	\$725,000	\$850,000	\$25,000	\$750,000	
316200	INSURANCE PREMIUM TAXES	\$4,155,780	\$4,334,941	\$4,438,633	\$4,250,000	\$4,397,138	\$100,000	\$4,350,000	
316300	FINANCIAL INSTT. TAXES	\$149,245	\$124,780	\$94,029	\$100,000	\$86,126	\$0	\$100,000	
319110	GEN PROP: PEN & INT : REAL	\$205,275	\$188,091	\$174,605	\$50,000	\$132,962	\$25,000	\$75,000	
319500	FIFA	\$4,161	\$2,809	\$3,478	\$100	\$2,371	\$0	\$100	
321110	ALCOHOL BEER, WINE LIC	\$525,400	\$523,519	\$568,933	\$525,000	\$560,000	\$0	\$525,000	
321130	LIQUOR POURING LICENSE	\$24,120	\$33,700	\$26,305	\$25,000	\$25,000	\$0	\$25,000	
321140	BAR CARDS (LIQ HANDL LIC)	\$7,550	\$5,900	\$9,675	\$6,000	\$3,975	\$0	\$6,000	
321220	INSURANCE	\$59,855	\$66,511	\$69,825	\$60,000	\$71,205	\$0	\$60,000	
321292	SOLICITOR FEES	\$500	\$200	\$1,175	\$200	\$300	\$300	\$500	
321295	PRECIOUS METAL DEALER FEE	\$0	\$0	\$25	\$0	\$0	\$25	\$25	
322210	ZONING AND LAND USE	\$87,884	\$53,264	\$40,643	\$35,000	\$33,000	(\$10,000)	\$25,000	
322230	SIGN PERMITS	\$70,033	\$65,232	\$52,770	\$50,000	\$52,000	\$0	\$50,000	
322231	SPECIAL EVENTS FEE	\$0	\$0	\$10,256	\$0	\$5,478	\$100	\$100	
322300	TAXI CAB PERMITS	\$59,760	\$38,765	\$30,650	\$35,000	\$32,000	(\$5,000)	\$30,000	
323120	BLDNG & INSPECT FEES	\$1,097,467	\$735,499	\$457,838	\$401,000	\$300,650	(\$100,250)	\$300,750	
323190	SOIL EROSION FEES	\$12,670	\$12,966	\$3,380	\$3,000	\$1,500	\$0	\$3,000	
323196	GRADING PERMITS	\$184,805	\$120,624	\$27,543	\$40,000	\$18,000	(\$25,000)	\$15,000	
323197	GRADING PERMITS - SOIL ER	\$9,083	\$4,132	\$1,042	\$0	\$261	\$0	\$0	
331360	ADMIN FEDERAL GRANTS	\$1,007	\$1,007	\$34,123	\$0	\$0	\$0	\$0	
331362	COM DEV FEDERAL GRANTS	\$110,976	\$110,976	\$86,798	\$0	\$2,776	\$0	\$0	
331363	R & P FEDERAL GRANTS	\$0	\$0	\$106,329	\$0	\$9,730	\$0	\$0	
331364	FIRE FEDERAL GRANTS	\$61,265	\$61,265	\$228,375	\$0	\$0	\$0	\$0	
331365	POLICE FEDERAL GRANTS	\$13,984	\$13,984	\$26,788	\$0	\$81,538	\$0	\$0	
331366	ENV & PW FEDERAL GRANTS	\$872,914	\$872,914	\$906,150	\$0	\$0	\$0	\$0	
331367	TRANS FEDERAL GRANTS	\$39,239	\$39,239	\$88,820	\$0	\$526,651	\$0	\$0	
331368	MATCH-FEDERAL GRANTS	\$0	\$0	\$27,600	\$0	\$0	\$0	\$0	
331369	CDBG REVENUE	\$234,242	\$234,242	\$483,823	\$0	\$34,077	\$0	\$0	
333100	HOUSING AUTHORITY	\$11,434	\$22,812	\$11,782	\$10,000	\$11,000	\$0	\$10,000	
334360	ADMIN STATE GRANTS	\$182,500	\$87,500	\$12,500	\$0	\$0	\$0	\$0	
334363	R & P STATE GRANTS	\$37,500	\$37,500	\$12,500	\$0	\$0	\$0	\$0	
335100	HOMEOWNER TAX RELIEF GRAN	\$656,267	\$610,648	\$643,433	\$0	\$0	\$0	\$0	
336010	ALPHARETTA FIRE PAYMENTS	\$100,982	\$76,795	\$84,479	\$75,000	\$75,000	\$0	\$75,000	
336011	INTERGOVERNMENTAL	\$0	\$377,403	\$89,736	\$0	\$0	\$0	\$0	
336012	INTERGOVT-BARRINGTON FARM	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	
336101	ADMIN COUNTY/LOCAL GRANTS	\$0	\$0	\$2,184	\$0	\$0	\$0	\$0	
336104	REC/PKS COUNTY/LOCAL GRANT	\$0	\$0	\$18,060	\$0	\$11,590	\$0	\$0	
336110	COUNTY/LOCAL MATCH	\$0	\$0	\$10,800	\$0	\$0	\$0	\$0	
337300	FULTON CO. SHARED REV	\$0	\$0	\$220,778	\$0	\$0	\$0	\$0	
341200	RECORDING FEES	\$1,017	\$567	\$27	\$500	\$0	(\$400)	\$100	
341330	RECREATION IMPACT FEES	\$293,239	\$139,565	\$35,179	\$50,000	\$40,000	\$0	\$50,000	
341331	TRANS IMPACT FEES	\$131,288	\$366,983	\$120,668	\$150,000	\$6,000	(\$125,000)	\$25,000	
341332	PUBLIC SAFETY IMPACT FEES	\$289,672	\$278,572	\$121,742	\$100,000	\$25,000	(\$75,000)	\$25,000	
341333	3% ADMIN IMPACT FEES	\$21,347	\$23,552	\$8,328	\$5,000	\$2,000	(\$2,000)	\$3,000	
341400	PRINTING AND DUP FEES	\$5,443	\$2,134	\$3,110	\$3,000	\$2,000	\$0	\$3,000	
341701	INDIRECT COST CONFISCATED ASSETS	\$3,126	\$3,126	\$3,126	\$15,920	\$15,920	(\$2,778)	\$13,142	
341702	INDIRECT COST E911	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
341703	INDIRECT COST WATER FUND	\$189,689	\$160,153	\$160,153	\$309,641	\$309,641	(\$39,661)	\$269,980	
341704	INDIRECT COST SOLID WASTE	\$657,707	\$657,707	\$657,707	\$1,153,114	\$1,153,114	\$23,904	\$1,177,018	
341705	INDIRECT COST PARTIC REC	\$143,787	\$143,787	\$143,787	\$236,846	\$236,846	\$43,752	\$280,598	
341805	RISK CLAIMS PAYMENTS	\$1,000,000	\$1,250,000	\$1,250,000	\$1,050,000	\$1,050,000	(\$186,607)	\$863,393	
341810	TRANSFERS IN - WORK COMP	\$1,105,364	\$900,050	\$1,023,050	\$1,023,050	\$1,023,050	(\$576,700)	\$446,350	
341815	GROUP HEALTH PAYMENTS	\$5,117,884	\$5,349,200	\$6,040,536	\$5,738,000	\$5,738,000	\$334,407	\$6,072,407	
341905	OTHER/MISC. FEES	\$105,783	\$20,721	\$38,615	\$10,000	\$65,322	\$0	\$10,000	
341910	ELECTION QUALIFY FEES	\$0	\$5,790	\$0	\$5,000	\$8,470	(\$5,000)	\$0	
342101	SPECIAL POLICE SER- OT	\$32,586	\$61,751	\$58,153	\$0	\$20,000	\$0	\$0	
342120	ACCIDENT REPORTS	\$9,424	\$13,514	\$16,327	\$15,000	\$17,000	\$0	\$15,000	
342130	FALSE ALARM FEES	\$70,055	\$62,945	\$58,929	\$60,000	\$60,000	\$0	\$60,000	
342131	FIRE ALARM FEES	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	
342140	EXPUNGEMENT FEES	\$8,393	\$8,200	\$8,565	\$7,000	\$7,000	\$0	\$7,000	
342310	FINGERPRINTING FEES	\$20,625	\$18,355	\$14,131	\$12,000	\$12,000	\$0	\$12,000	
342501	E-911 CHARGES - LANDLINES	\$778,925	\$802,287	\$775,590	\$725,000	\$725,000	\$25,000	\$750,000	
342502	E-911 CHARGES - WIRELESS	\$862,559	\$943,458	\$929,516	\$975,000	\$800,000	(\$50,000)	\$925,000	
342910	FIRE TRAINING FACILITY	\$0	\$0	\$5,967	\$0	\$0	\$100	\$100	
342920	MOUNTAIN PARK	\$27,000	\$27,042	\$27,000	\$35,000	\$27,000	\$0	\$35,000	
342925	RAPSTC TRAINING	\$9,361	\$21,269	\$7,231	\$0	\$742	\$100	\$100	
343210	LAKE CHARLES - SPEC ASSESS	\$6,368	\$65,632	\$19,000	\$0	\$0	\$18,000	\$18,000	
344111	RESIDENTIAL REFUSE COLECT	\$5,942,480	\$6,136,637	\$6,434,945	\$6,200,000	\$6,200,000	\$200,000	\$6,400,000	
344112	COMMERCIAL REFUSE COLECT	\$2,800,549	\$3,153,690	\$2,844,780	\$2,900,549	\$2,900,000	(\$100,549)	\$2,800,000	

FY 2011 Approved Revenue Budget by Account – ALL FUNDS, continued

Account	Account Name	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Approved	Changes from FY		
						FY 2010 Estimated as of 3/23/10	2010 Approved to FY 2011 Approved	FY 2011 Approved
344113	REF COLL RES PREM SVC	\$127,756	\$181,881	\$175,123	\$150,000	\$175,000	\$0	\$150,000
344114	REF COLL RES PREM-CURBEXE	\$3,880	\$7,193	\$8,574	\$3,516	\$8,000	\$484	\$4,000
344160	SOLID WASTE RECYCLING FES	\$182,475	\$251,553	\$184,059	\$130,000	\$130,000	(\$5,000)	\$125,000
344162	LARGE ITEM FEES	\$30,911	\$30,595	\$27,435	\$30,500	\$30,500	(\$2,500)	\$28,000
344191	DUMPSTER SET UP FEES	\$1,710	\$190	\$2,660	\$1,000	\$3,047	\$0	\$1,000
344210	WATER CHARGES	\$2,892,229	\$2,950,195	\$2,894,440	\$2,800,000	\$2,800,000	\$200,000	\$3,000,000
344215	RECONNECT FEES	\$11,098	\$7,300	\$541	\$2,000	\$500	(\$2,000)	\$0
344216	METER FEES	\$82,456	\$34,624	\$14,052	\$15,000	\$6,000	\$0	\$15,000
344217	WATER SERVICE STOP FEES	\$10,650	\$32,767	\$39,632	\$20,000	\$30,000	\$10,000	\$30,000
344255	SEWERAGE CHARGES	\$333,722	\$154,981	\$290,319	\$250,000	\$200,000	\$25,000	\$275,000
344301	UTILITY BILL LATE CHARGES	(\$1,132)	(\$2,046)	(\$4,160)	\$0	\$128,807	\$0	\$0
344302	UTILITY BILL PENALTIES	(\$525)	\$0	(\$82)	\$0	\$32,041	\$0	\$0
345610	TELECOMMUNICATION CHARGES	\$293,463	\$332,125	\$324,977	\$275,000	\$325,000	\$25,000	\$300,000
346400	BACKGROUND CHECK FEES	\$25,653	\$22,208	\$15,665	\$20,000	\$15,000	(\$7,000)	\$13,000
347201	AUDITORIUM RENTAL FEES	\$92,790	\$93,495	\$102,435	\$95,000	\$75,000	(\$20,000)	\$75,000
347202	OTHER RENTAL FEES	\$162,010	\$179,826	\$190,088	\$165,000	\$170,250	\$5,250	\$170,250
347301	AUDITORIUM TICKET RECEIPT	\$60,035	\$2,695	\$6,860	\$7,000	\$0	(\$2,000)	\$5,000
347501	GENERAL PROGRAMS	\$406,413	\$564,757	\$556,958	\$566,243	\$566,243	\$27,000	\$593,243
347502	SPECIAL EVENTS	\$22,321	\$37,007	\$27,263	\$26,200	\$25,000	\$4,900	\$31,100
347503	ATHLETICS	\$863,528	\$912,604	\$761,164	\$835,000	\$825,000	\$52,000	\$887,000
347504	TENNIS	\$104,077	\$105,824	\$102,645	\$100,000	\$100,000	\$0	\$100,000
347505	SWIMMING	\$119,521	\$127,732	\$115,521	\$125,000	\$105,000	(\$10,000)	\$115,000
347506	GYM & PHYSICAL FITNESS	\$739,064	\$845,816	\$834,333	\$835,000	\$835,000	(\$5,000)	\$830,000
347507	DANCE, DRAMA, & MUSIC	\$317,304	\$356,577	\$374,459	\$350,000	\$325,000	(\$5,000)	\$345,000
347508	ARTS & CRAFTS	\$264,005	\$270,612	\$248,140	\$265,000	\$240,000	(\$35,000)	\$230,000
347509	GENERAL INSTRUCTION PROGS	\$357,320	\$407,530	\$463,903	\$450,000	\$425,000	(\$30,000)	\$420,000
347510	REC & PARKS CONTRIBUTIONS	\$31,151	\$43,994	\$34,053	\$50,000	\$62,204	\$0	\$50,000
347512	REC & PARKS MISCELLANEOUS	\$123,164	\$75,091	\$29,697	\$40,000	\$40,000	\$0	\$40,000
347513	SENIOR ADULT CENTER	\$146,336	\$161,460	\$177,634	\$175,000	\$170,000	\$0	\$175,000
349171	PAYMENT OF LIENS	\$0	\$1,419	(\$44)	\$0	\$800	\$0	\$0
349300	BAD CHECK FEES	\$3,170	\$4,660	\$5,602	\$1,250	\$4,800	\$550	\$1,800
349920	VIETNAM MEMORIAL BRICKS	\$100	\$150	\$200	\$100	\$100	\$0	\$100
351171	MUNICIPAL COURT FINES	\$2,335,855	\$2,201,191	\$1,832,095	\$1,800,000	\$1,500,000	(\$200,000)	\$1,600,000
351172	MUNICIPAL COURT PROBATION	\$118,312	\$128,948	\$137,826	\$105,000	\$120,000	\$0	\$105,000
351174	COURTWARE ADMIN FEE	\$14,038	\$12,581	\$8,737	\$12,000	\$7,000	(\$2,000)	\$10,000
351175	COURT RELATED - OTHER	\$396,267	\$582,680	\$438,181	\$350,000	\$300,000	(\$50,000)	\$300,000
351310	D.E.A. FUNDS	\$583,529	\$207,909	\$224,654	\$30,000	\$496,368	\$0	\$30,000
351315	STATE DRUG FORFEITURE	\$0	\$34,606	\$18,105	\$0	\$0	\$0	\$0
351920	RED LIGHT FINES	\$495,758	\$1,354,628	\$758,290	\$1,000,000	\$750,000	(\$300,000)	\$700,000
361000	INTEREST REVENUES	\$3,898,664	\$3,633,441	\$1,761,938	\$625,100	\$770,716	(\$141,600)	\$483,500
361010	UNREALIZED INVEST GAINS	\$198,205	\$107,240	\$263,720	\$0	(\$108,081)	\$100	\$100
371004	CONTRI/DONATION R&P	\$0	\$0	\$69	\$0	\$0	\$0	\$0
371005	PRIVATE DONATIONS/CONTRIB	\$282,683	\$100,906	\$1,750	\$100	\$100	\$0	\$100
381105	RENT OF PROPERTY	\$57,700	\$56,180	\$54,884	\$20,000	\$40,000	\$20,000	\$40,000
381110	LETTA T. - RENT INCOME	\$72,071	\$74,525	\$72,400	\$76,200	\$77,000	\$0	\$76,200
382000	TELEPHONE COMMISSIONS	\$21,446	\$8,920	\$6,602	\$10,000	\$7,000	(\$5,000)	\$5,000
383100	REIMBURSEMENT FROM INSURA	\$79,302	\$419,512	\$65,583	\$100	\$706,646	\$0	\$100
383800	CITY- FRAUD REIMBURSE	\$382	\$1,108	\$1,010	\$0	\$0	\$0	\$0
389105	TREE BANK FUNDS	\$41,208	\$14,475	\$3,000	\$10,000	\$100	(\$9,900)	\$100
389110	RECOVERY OF BAD DEBT	\$0	\$0	(\$2,535)	\$0	(\$1,711)	\$0	\$0
389400	MISCELLANEOUS	\$2,828	(\$8,431)	\$375	\$100	\$0	\$0	\$100
389500	EMPLOYEE HC CONTRIBUTION	\$568,713	\$518,687	\$298,563	\$200,000	\$0	\$430,000	\$630,000
389999	OVER AND SHORT	\$74	\$600	\$262	\$0	\$230	\$0	\$0
391201	OPERATING TRANSFER IN	\$2,036,158	\$82,425	\$4,845	\$3,400,000	\$1,700,000	(\$2,338,146)	\$1,061,854
391250	CAPITAL TRANSFER IN	\$5,804,493	\$10,446,725	\$11,051,882	\$7,661,183	\$7,661,183	\$1,351,156	\$9,012,339
391251	CAPITAL CONTRIBUTION	\$620,859	\$129,391	\$435,279	\$0	\$0	\$0	\$0
392100	SALE OF ASSETS	\$232,954	\$106,919	\$108,012	\$5,000	\$42,117	\$0	\$5,000
392200	GAIN ON PROPERTY SALE	(\$5,504)	\$40,107	\$8,304	\$0	(\$4,845)	\$0	\$0
392300	SALE OF ABANDONED PROPERTY	\$0	\$0	\$1,660	\$0	\$2,426	\$0	\$0
393000	PROCEEDS - LONG-TERM LIABILITY	\$0	\$0	\$0	\$0	\$1,100,180	\$0	\$0
TOTAL REVENUE - ALL FUNDS:		\$108,915,722	\$130,341,742	\$107,959,941	\$101,407,512	\$102,904,013	(\$1,761,963)	\$99,645,549

FY 2011 Approved Expenditure Budget by Account – ALL FUNDS

Acct #	Account Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget	FY 10 Estimated Spent	Changes from FY		FY 11 Approved Budget	
						10 Approved to FY 11 Approved Base	11 Approved Base		
511100	Regular Employees	\$28,729,687	\$29,322,637	\$29,356,391	\$28,711,300	(\$102,637)	\$29,220,000	\$51,977	\$29,271,977
511105	Part Time Employees	\$927,666	\$899,717	\$917,209	\$929,271	(\$25,356)	\$874,361	(\$14,000)	\$860,361
511110	Elected Officials	\$225,242	\$239,634	\$239,634	\$239,634	\$0	\$239,634	\$0	\$239,634
511115	Firefighter's Fees	\$2,906,045	\$3,008,759	\$3,038,759	\$3,057,000	\$50,241	\$3,059,000	\$0	\$3,059,000
511200	Temporary Employees	\$1,459,671	\$1,376,804	\$1,383,524	\$1,366,288	\$22,006	\$1,398,810	\$0	\$1,398,810
511250	Seasonal Employees	\$201,862	\$193,419	\$193,419	\$193,419	\$0	\$193,419	\$0	\$193,419
511300	Overtime	\$736,447	\$838,688	\$887,674	\$1,092,234	\$93,004	\$931,692	\$64,190	\$995,882
511400	Other Compensation	\$7,150	\$7,200	\$7,200	\$7,200	\$0	\$7,200	\$0	\$7,200
512100	Group Insurance	\$5,424,484	\$5,925,400	\$6,225,400	\$6,225,400	\$808,207	\$6,733,607	(\$31,200)	\$6,702,407
512200	Social Security (FICA) Contribution	\$2,141,858	\$2,239,334	\$2,251,587	\$2,223,215	(\$8,634)	\$2,230,700	\$40	\$2,230,740
512300	Medicare	\$503,666	\$526,326	\$529,226	\$521,894	(\$5,016)	\$521,310	\$70	\$521,380
512400	Retirement Contributions	\$2,829,584	\$3,045,968	\$3,045,968	\$3,025,980	\$454,112	\$3,500,080	\$0	\$3,500,080
512401	Deferred Compensation Con	\$148,025	\$174,700	\$174,700	\$170,420	(\$14,700)	\$160,000	\$2,402	\$162,402
512500	Tuition Reimbursements	\$42,302	\$60,000	\$60,000	\$45,000	(\$10,000)	\$50,000	\$0	\$50,000
512600	Unemployment Insurance	\$37,337	\$29,120	\$29,120	\$29,120	\$5,880	\$35,000	\$31,680	\$66,680
512700	Workers' Compensation	\$31,208	\$1,182,950	\$1,182,950	\$1,182,950	(\$887,265)	\$295,685	\$0	\$295,685
512920	Other Benefits	\$20,830	\$12,500	\$12,500	\$10,000	\$2,500	\$15,000	\$0	\$15,000
Salaries and Benefits Total		\$46,373,064	\$49,083,156	\$49,535,261	\$49,030,325	\$382,342	\$49,465,498	\$105,159	\$49,570,657
521201	Professional Services	\$961,366	\$662,753	\$1,104,994	\$1,056,958	(\$10,079)	\$652,674	\$195,665	\$848,339
521202	Legal	\$36,502	\$60,000	\$60,000	\$55,000	\$0	\$60,000	\$0	\$60,000
521203	Animal Control	\$75,354	\$87,000	\$87,000	\$75,354	\$0	\$87,000	\$0	\$87,000
521204	E-911 Fund Reserve Expenditures	\$115,724	\$50,000	\$50,000	\$116,000	\$0	\$50,000	\$37,000	\$87,000
521300	Technical Services	\$100,842	\$146,905	\$168,238	\$157,712	\$8,425	\$155,330	\$0	\$155,330
521400	Contract Services	\$3,554,509	\$4,164,552	\$4,598,331	\$4,597,940	(\$287,270)	\$3,877,282	\$44,400	\$3,921,682
522110	Disposal	\$1,504,986	\$1,793,835	\$1,796,713	\$1,796,588	(\$131,260)	\$1,662,575	\$8,000	\$1,670,575
522130	Custodial	\$138,427	\$174,259	\$175,199	\$175,149	\$990	\$175,249	\$0	\$175,249
522140	Repairs And Maintenance - Ground	\$114,119	\$132,986	\$207,754	\$146,910	(\$16)	\$132,970	\$47,800	\$180,770
522205	Repairs And Maintenance	\$2,412,579	\$3,929,813	\$6,372,517	\$6,012,306	(\$2,338,247)	\$1,591,566	\$2,169,987	\$3,761,553
522210	Vehicle Repair	\$182,680	\$240,842	\$241,734	\$245,738	(\$15,800)	\$225,042	(\$500)	\$224,542
522310	Rental Of Land And Buildings	\$21,537	\$23,156	\$23,156	\$21,450	\$1,744	\$24,900	\$10,000	\$34,900
522320	Rental Of Equipment And Vehicles	\$485,772	\$512,383	\$521,609	\$507,456	\$6,628	\$519,011	\$0	\$519,011
523100	Property And Liability Insurance	\$630,443	\$729,947	\$729,947	\$729,947	(\$160,169)	\$569,778	\$0	\$569,778
523210	Communication Services	\$791,894	\$842,469	\$1,015,049	\$1,010,665	\$172,383	\$1,014,852	\$26,500	\$1,041,352
523220	Postage	\$178,461	\$180,358	\$182,051	\$176,664	(\$1,385)	\$178,973	\$0	\$178,973
523300	Advertising	\$72,720	\$110,950	\$114,311	\$106,995	(\$13,775)	\$97,175	(\$5,000)	\$92,175
523400	Printing And Binding	\$153,014	\$168,500	\$179,124	\$175,574	(\$10,005)	\$158,495	\$0	\$158,495
523500	Travel	\$153,738	\$144,574	\$147,367	\$136,416	(\$8,676)	\$135,898	(\$6,655)	\$129,243
523600	Dues And Fees	\$71,677	\$86,083	\$89,172	\$83,271	(\$2,923)	\$83,160	\$1,236	\$84,396
523700	Education And Training	\$128,348	\$155,974	\$157,253	\$145,304	(\$17,901)	\$138,073	\$17,737	\$155,810
523800	Licenses	\$1,444	\$5,226	\$4,526	\$5,449	(\$1)	\$5,225	\$0	\$5,225
523851	Contracted Temporary Labor	\$55,993	\$16,350	\$24,276	\$28,107	(\$11,350)	\$5,000	\$0	\$5,000
523852	Instruction Fees	\$762,918	\$718,164	\$720,564	\$720,564	(\$189)	\$717,975	\$0	\$717,975
523853	Contracted Interns	\$0	\$1,000	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
523901	Bank Fees / Charges	\$257,366	\$261,911	\$278,180	\$277,669	(\$57,415)	\$204,496	\$0	\$204,496
523902	Sanitation Services	\$125,465	\$191,600	\$191,600	\$186,600	(\$8)	\$191,592	\$0	\$191,592
531105	Supplies	\$1,511,383	\$1,464,256	\$1,560,132	\$1,528,915	(\$65,458)	\$1,398,798	\$17,500	\$1,416,298
531110	Inmate Supplies	\$10,578	\$17,500	\$19,243	\$18,500	\$2,475	\$19,975	\$0	\$19,975
531115	Recreation Supplies	\$848,232	\$887,870	\$899,004	\$924,661	\$23,800	\$911,670	(\$48,000)	\$863,670
531120	Vehicle Parts And Supplies	\$661,051	\$654,072	\$660,347	\$595,372	\$9,900	\$663,972	\$31,800	\$695,772
531130	Officials Expenses	\$3,000	\$3,000	\$3,000	\$3,000	\$0	\$3,000	\$0	\$3,000
531131	Mayor's Expenses	\$4,961	\$7,000	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
531140	Water Line/Meter Maint Supplies	\$224,252	\$239,071	\$228,231	\$228,231	(\$53,618)	\$185,453	\$0	\$185,453
531210	Water / Sewerage	\$621,777	\$1,060,821	\$1,053,776	\$1,053,276	(\$55,910)	\$1,004,911	\$0	\$1,004,911
531220	Natural Gas	\$222,842	\$200,731	\$200,737	\$200,237	(\$1,457)	\$199,274	\$10,000	\$209,274
531230	Electricity	\$2,282,496	\$2,028,183	\$2,028,294	\$2,180,854	\$22,071	\$2,050,254	\$145,375	\$2,195,629
531240	Bottled Gas	\$8,930	\$15,268	\$15,268	\$15,268	\$400	\$15,668	\$0	\$15,668
531250	Oil	\$27,072	\$19,322	\$22,222	\$35,247	\$1,715	\$21,037	(\$800)	\$20,237
531270	Gasoline/diesel	\$873,689	\$1,104,071	\$1,105,640	\$904,997	\$4,313	\$1,108,384	(\$6,000)	\$1,102,384
531310	Hospitality And Events	\$46,697	\$10,000	\$10,020	\$10,020	\$0	\$10,000	\$0	\$10,000
531320	Inmate Meals	\$90,141	\$90,000	\$90,000	\$92,000	\$3,000	\$93,000	\$0	\$93,000
531400	Books And Periodicals	\$49,248	\$56,369	\$61,022	\$54,958	\$12,730	\$69,099	(\$300)	\$68,799
531605	Machinery and Equip-operating	\$696,729	\$339,843	\$464,747	\$434,127	(\$102,449)	\$237,394	\$93,830	\$331,224
531610	Furniture/fixtures-operating	\$65,568	\$30,720	\$39,414	\$31,127	\$2,450	\$33,170	(\$2,500)	\$30,670
531615	Computer Equipment-operating	\$245,034	\$201,725	\$353,329	\$271,860	(\$110,240)	\$91,485	\$75,400	\$166,885
531625	Dumpster - Equipment Op	\$101,361	\$78,714	\$86,268	\$86,210	(\$7,841)	\$70,873	\$0	\$70,873
531620	Communication Equip-operating	\$15,612	\$28,053	\$99,947	\$96,707	(\$1,900)	\$26,153	(\$200)	\$25,953
531710	Vietnam Memorial Bricks	\$244	\$400	\$400	\$400	\$0	\$400	\$0	\$400
531720	Uniforms	\$315,742	\$299,308	\$297,931	\$295,248	(\$15,549)	\$283,759	\$700	\$284,459
531730	Miscellaneous	\$23,481	\$0	\$0	\$0	\$0	\$0	\$0	\$0
539999	Special Events - Contra Acct	(\$53,619)	\$60,000	\$60,000	\$60,000	\$0	\$60,000	(\$5,000)	\$55,000
Operating Total		\$22,037,997	\$24,427,887	\$28,547,636	\$27,817,001	(\$3,207,867)	\$21,220,020	\$2,862,975	\$24,137,995

FY 2011 Approved Expenditure Budget by Account – ALL FUNDS, continued

Acct #	Account Name	FY09 Actual	FY 10 Approved Budget	FY 10 Amended Budget	FY 10 Estimated Spent	Changes from FY	FY 2011 Approved Base	FY 11 Approved Changes	FY 11 Approved Budget
						10 Approved to FY 11 Approved Base			
541100	Sites (land)	\$210,343	\$0	\$978,172	\$290,034	\$0	\$0	\$0	\$0
541200	Site Improvements	\$1,869,490	\$781,000	\$2,894,142	\$798,405	(\$781,000)	\$0	\$706,000	\$706,000
541210	Recreation Facilities	\$1,984,489	\$553,000	\$3,784,510	\$589,257	(\$553,000)	\$0	\$55,000	\$55,000
541300	Buildings	\$463,086	\$427,418	\$1,405,356	\$576,401	(\$427,418)	\$0	\$1,140,972	\$1,140,972
541415	Road Improvements/ Sidewalks	\$2,937,620	\$1,772,480	\$12,907,143	\$3,772,167	(\$1,772,480)	\$0	\$1,132,147	\$1,132,147
541420	Water Lines	\$844,687	\$631,120	\$2,517,058	\$2,386,615	(\$631,120)	\$0	\$141,600	\$141,600
542100	Machinery	\$1,078,265	\$363,678	\$748,349	\$654,055	(\$363,678)	\$0	\$571,106	\$571,106
542200	Vehicles	\$1,908,037	\$2,447,249	\$2,617,708	\$2,369,444	(\$2,447,249)	\$0	\$498,597	\$498,597
542300	Furniture And Fixtures	\$499,336	\$45,000	\$186,584	\$102,318	(\$45,000)	\$0	\$0	\$0
542400	Computer Equipment	\$172,884	\$500,000	\$2,293,107	\$597,579	(\$500,000)	\$0	\$3,491,600	\$3,491,600
542500	Communication Equipment	\$698,381	\$35,000	\$162,730	\$147,439	(\$35,000)	\$0	\$0	\$0
543000	Consulting Contracts	\$178,574	\$0	\$95,394	\$54,850	\$0	\$0	\$0	\$0
549999	Contra- Capital Expense Account	(\$1,553,368)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
551110	Indirect Costs	\$778,087	\$1,552,136	\$1,552,136	\$252,613	(\$55,099)	\$1,497,037	\$63,681	\$1,560,718
551115	Interfund Transfer - Garage	\$186,686	\$163,385	\$163,385	\$5,888	\$16,637	\$180,022	\$0	\$180,022
552400	Risk/liability Contribution	\$1,250,000	\$1,750,000	\$1,750,000	\$1,647,384	(\$886,607)	\$863,393	\$0	\$863,393
553100	Group Insurance Contribution	\$6,040,536	\$5,738,000	\$5,738,000	\$5,734,000	\$365,607	\$6,103,607	(\$1,800)	\$6,101,807
554100	Workers Comp Contribution	\$1,023,050	\$2,023,050	\$2,023,050	\$1,935,326	(\$1,576,700)	\$446,350	\$0	\$446,350
561001	Building- Depreciation	\$7,511	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561002	Infrastructure- Depreciation	\$231,993	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561003	Site Improvement- Depreciation	\$17,369	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561004	Machinery & Equipment- Deprecia	\$58,196	\$0	\$0	\$0	\$0	\$0	\$0	\$0
561005	Vehicles-depreciation	\$223,238	\$0	\$0	\$0	\$0	\$0	\$0	\$0
572010	Payments To Local Nonprofits	\$18,350	\$0	\$0	\$0	\$0	\$0	\$0	\$0
573100	Low Flow Rebate	\$10,010	\$15,000	\$14,724	\$0	(\$5,000)	\$10,000	\$0	\$10,000
579001	Contingency Operating	\$0	\$9,000	\$212,667	\$9,000	\$0	\$9,000	\$0	\$9,000
579002	Contingency Capital	\$0	\$0	\$275,056	\$37,056	\$0	\$0	\$0	\$0
579003	Contingency - Tree Program	\$19,240	\$0	\$159,304	\$0	\$0	\$0	\$0	\$0
579010	Reserve For E-Government/ Comn	\$0	\$0	\$102,226	\$0	\$0	\$0	\$0	\$0
579020	Matching Grant Fund Contingency	\$0	\$0	\$476,941	\$0	\$0	\$0	\$0	\$0
579025	Insurance Deductibles	\$194,719	\$350,000	\$350,000	\$350,000	(\$117,985)	\$232,015	\$0	\$232,015
581100	Principal- Long Term Debt	\$4,705,407	\$4,755,000	\$4,755,000	\$4,755,000	\$411,000	\$5,166,000	\$0	\$5,166,000
582100	Interest - Long Term Debt	\$1,479,608	\$1,429,929	\$1,462,929	\$1,429,929	(\$193,929)	\$1,236,000	\$0	\$1,236,000
583000	Fiscal Agent Fees	\$4,348	\$3,500	\$3,500	\$3,500	\$1,500	\$5,000	\$0	\$5,000
611350	Operating Transfer Out - Capital Pt	\$11,051,882	\$7,661,183	\$7,673,183	\$7,661,183	(\$7,661,183)	\$0	\$9,012,339	\$9,012,339
611355	Transfer Out - Subsidy to Rec Parti	\$0	\$0	\$0	\$0	\$0	\$0	\$1,061,854	\$1,061,854
Transfers, Capital, Other Total		\$38,630,454	\$34,706,128	\$59,011,193	\$37,859,443	(\$18,957,704)	\$15,748,424	\$17,873,096	\$33,621,520
Total		\$106,987,897	\$108,277,171	\$137,997,312	\$114,028,332	(\$21,766,359)	\$86,510,812	\$20,836,230	\$107,347,042

Position Control History

General Fund (100)

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2011
	Approved Positions	Approved Positions	Approved Positions	Approved Positions	Approved Positions	Approved Changes	Approved Positions
<i>Administration</i>							
Building Operations (1567)	6.00	7.00	8.00	9.00	8.00		8.00
City Administrator (1320)	3.00	3.00	3.00	3.00	3.00		3.00
Community Information (152C)	4.00	4.00	4.00	4.00	4.00		4.00
Court Services (2651)	18.00	18.00	20.00	20.00	20.00		20.00
General Administration (152A)	8.00	8.00	8.00	6.00	6.00		6.00
Information Technology (IT) (152B) <i>moved from Finance FY 08</i>	0.00	0.00	8.00	8.00	8.00		8.00
Governing Body (1110)	3.00	3.00	3.00	2.00	2.00		2.00
Human Resources (1540)	5.00	5.00	5.00	4.00	4.00	(1.00)	3.00
Legal (152D)	3.00	3.00	3.00	3.00	3.00		3.00
Municipal Judge (2652)	0.00	0.00	0.00	0.00	0.00		0.00
Risk Management (1555)	1.00	1.00	1.00	2.00	2.00	(2.00)	0.00
City Sponsored Special Events (152E)	0.00	0.00	0.00	0.00	0.00		0.00
Strat. Planning & Bdgt (1513) <i>moved from Finance in FY 07</i>	0.00	3.00	3.00	3.00	3.00		3.00
Administration General Fund	51.00	55.00	66.00	64.00	63.00	(3.00)	60.00
<i>Community Development</i>							
Building Inspection (7220) <i>(elim cc in FY 11)</i>	5.00	5.00	5.00	5.00	4.00	(4.00)	0.00
Business Registration (1516)	2.00	2.00	2.00	2.00	2.00	(1.00)	1.00
Code Enforcement (7420) <i>(elim cc in FY 11)</i>	4.00	5.00	5.00	6.00	6.00	(6.00)	0.00
Com Dev Support Services (7005)	11.00	7.00	7.00	7.00	6.00	(4.00)	2.00
Community Develop Admin (7006)	0.00	3.00	3.00	3.00	3.00		3.00
Development Services (7200) <i>(new cc-Bldg Insp & Engin)</i>	0.00	0.00	0.00	0.00	0.00	12.00	12.00
Economic Development (7510)	1.00	2.00	2.00	2.00	2.00	2.00	4.00
Engineering (7225) <i>(elim cc in FY 11)</i>	10.00	10.00	9.00	8.00	7.00	(7.00)	0.00
GIS (7415)	3.00	3.00	3.00	3.00	3.00		3.00
Planning and Zoning (7410) <i>(inc Code Enf beg in FY 11)</i>	11.00	11.00	11.00	11.00	9.00	4.00	13.00
Community Development General Fund	47.00	48.00	47.00	47.00	42.00	(4.00)	38.00
<i>Environmental/Public Works</i>							
Environmental/PW Administration (7105)	0.00	2.00	2.00	2.00	2.00	0.15	2.15
Environmental Protection (7110)	5.00	3.00	3.00	3.00	3.00		3.00
Water Resources (7120)	3.00	3.50	4.50	4.50	4.50	(3.00)	1.50
Garage (4900)	7.00	7.00	7.00	7.00	7.00		7.00
Stormwater Management (4320)	5.00	4.00	4.00	4.00	4.00	2.75	6.75
Environmental/Public Works General Fund	20.00	19.50	20.50	20.50	20.50	(0.10)	20.40
<i>Finance</i>							
Accounting (1512)	8.00	8.00	8.00	8.00	5.00		5.00
Finance Administration (1511)	3.00	2.00	2.00	2.00	2.00		2.00
Information Technology (IT) (152B) <i>moved to Admin in FY 08</i>	6.00	8.00	0.00	0.00	0.00		0.00
Purchasing (1517)	5.00	4.00	4.00	4.00	4.00		4.00
Strat. Planning & Bdgt (1513) <i>moved to Admin in FY 07</i>	3.00	0.00	0.00	0.00	0.00		0.00
Taxes (1514)	4.00	4.00	3.00	5.00	5.00		5.00
Accounts Payable (1518)	0.00	0.00	0.00	0.00	3.00		3.00
Utility Billing (1519)	4.00	6.00	7.00	5.00	5.00		5.00
Finance General Fund	33.00	32.00	24.00	24.00	24.00	0.00	24.00
<i>Fire</i>							
Emergency Management Office (3920)	0.00	0.00	0.00	0.00	0.00		0.00
Fire Administration (3510)	0.00	2.00	2.00	2.00	2.00		2.00
Fire Marshall (3540)	10.00	9.00	9.00	9.00	9.00		9.00
Fire Suppression (3520)	4.00	3.00	4.00	4.00	4.00	2.00	6.00
Public Safety Training Facility (3530)	1.00	1.00	1.00	1.00	1.00		1.00
Rescue (3630)	0.00	0.00	0.00	0.00	0.00		0.00
Fire General Fund	15.00	15.00	16.00	16.00	16.00	2.00	18.00

Position Control History, continued

	FY 2006 Approved Positions	FY 2007 Approved Positions	FY 2008 Approved Positions	FY 2009 Approved Positions	FY 2010 Approved Positions	FY 11 Approved Changes	FY 11 Approved Positions
Police							
General Investigations (322A)	21.00	18.00	19.00	21.00	21.00		21.00
Jail / Detention (3226)	27.00	28.00	31.00	34.00	34.00		34.00
Patrol (322C)	81.00	87.00	86.00	90.00	90.00	(4.00)	86.00
Police - Admin Services (321A)	16.00	2.00	2.00	2.00	2.00		2.00
Police Building Maintenance (3211)	1.00	0.00	0.00	0.00	0.00		0.00
Police - Support Services (321B)	7.00	23.00	24.00	24.00	24.00		24.00
Special Investigations (322B)	10.00	8.00	9.00	10.00	10.00	3.00	13.00
Traffic Enforcement Unit (322D)	13.00	11.00	10.00	9.00	9.00	1.00	10.00
Police General Fund	176.00	177.00	181.00	190.00	190.00	0.00	190.00
Recreation and Parks							
Barrington Hall (6181)	1.00	1.00	1.00	1.00	1.00		1.00
Bulloch Hall (6182) <i>moved from H/M Fund FY 06</i>	1.00	1.00	1.00	1.00	1.00		1.00
Cultural Arts (6180) <i>moved from Admin FY 05</i>	2.00	2.00	2.00	2.00	2.00		2.00
Historic & Cultural Affairs (7550) <i>moved from Admin FY 05</i>	1.00	1.00	1.00	1.00	1.00		1.00
LeitaThompson Rental Units (7345)	0.00	0.00	0.00	0.00	0.00		0.00
Municipal Complex Grounds (1566)	2.00	2.00	2.00	2.00	2.00		2.00
Parks (6149)	49.00	49.00	54.00	54.00	54.00	(3.00)	51.00
Park Areas (6220)	0.00	0.00	0.00	0.00	0.00		0.00
Park Police (6250)	0.00	0.00	0.00	0.00	0.00	5.00	5.00
Participant Recreation (6120)	0.00	0.00	0.00	0.00	0.00		0.00
Recreation and Parks - Admin. (6111)	0.00	2.00	2.00	2.00	2.00		2.00
Recreation and Parks Support Services (6110)	45.00	43.00	43.00	43.00	43.00	(21.00)	22.00
Smith Plantation (6183) <i>moved from H/M Fund FY 06</i>	1.00	1.00	1.00	1.00	1.00		1.00
Recreation and Parks General Fund	102.00	102.00	107.00	107.00	107.00	(19.00)	88.00
Transportation							
Transportation Engineering & Design (4210)	10.00	7.00	9.00	11.00	11.00	(3.00)	8.00
Transportation Planning (4213)	0.00	0.00	0.00	0.00	0.00	3.00	3.00
Public Works / Transp Facility (4211)	8.00	1.00	0.00	0.00	0.00		0.00
Street Maintenance (4220)	31.00	31.00	31.00	31.00	31.00		31.00
Traffic Engineering (4270)	15.00	22.00	20.00	20.00	20.00		20.00
Transportation Administration (4212)	0.00	3.00	3.00	3.00	3.00		3.00
Transportation General Fund	64.00	64.00	63.00	65.00	65.00	0.00	65.00
General Fund (100)	508.00	512.50	524.50	533.50	527.50	(24.10)	503.40
Confiscated Assets Fund (210)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E-911 Fund (215)	19.00	19.00	19.00	19.00	19.00	0.00	19.00
State Grant Fund (220)							
Envir./Public Works State Grant Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00
State Grant Fund (220)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Federal Grant Fund (221)							
Envir./Public Works Federal Grant Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Police Federal Grant Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Federal Grant Fund (221)	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Position Control History, continued

	FY 2006 Approved Positions	FY 2007 Approved Positions	FY 2008 Approved Positions	FY 2009 Approved Positions	FY 2010 Approved Positions	FY 11 Approved Changes	FY 11 Approved Positions
Hotel/Motel Fund (275)							
Barrington Hall (7547) moved to GF	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bulloch Hall (7542) moved to GF	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Smith Plantation (7546) moved to GF	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Recreation and Parks Hotel/Motel Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Hotel/Motel Fund (275)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Leita Thompson Rental Units Fund (290)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Water and Sewer Fund (505)							
<i>Environmental/Public Works</i>							
Water Administration (440A)	1.40	1.90	0.90	0.90	0.90	0.40	1.30
Water Distribution (440C)	10.25	9.25	10.00	10.00	10.00		10.00
Water Plant (440B)	5.75	5.75	6.00	7.00	7.00		7.00
Water and Sewer Fund (505)	17.40	16.90	16.90	17.90	17.90	0.40	18.30
Stormwater Utility Fund Fund (507)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Solid Waste and Recycling Fund (540)							
<i>Environmental/Public Works</i>							
Solid Waste and Recycling Admin. (451A)	4.85	4.85	4.85	4.85	4.85	(0.35)	4.50
Solid Waste Public Education (451B)	0.75	0.75	0.75	0.75	0.75	(0.20)	0.55
Residential Collection (451C)	39.00	34.00	34.00	34.00	34.00		34.00
Commercial Collection (451D)	8.00	8.00	8.00	8.00	8.00		8.00
Yard Trimmings Collection (451E)	12.00	0.00	0.00	0.00	0.00		0.00
Solid Waste Disposal (451F)	0.00	0.00	0.00	0.00	0.00		0.00
Recycling Center (455A)	6.00	5.00	5.00	6.00	6.00	0.25	6.25
Recycling Disposal (455B)	0.00	0.00	0.00	0.00	0.00		0.00
Solid Waste and Recycling Fund (540)	70.60	52.60	52.60	53.60	53.60	(0.30)	53.30
Participant Recreation Fund (555)	0.00	0.00	0.00	0.00	0.00	19.00	19.00
Worker's Compensation Fund (601)	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Group Health Insurance (602)	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Risk and Liability Fund (603)	0.00	0.00	0.00	0.00	0.00	1.00	1.00
150th Birthday Celebration Fund (760)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Scholarship Endowment Fund (771)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	FY 2006 Approved Positions	FY 2007 Approved Positions	FY 2008 Approved Positions	FY 2009 Approved Positions	FY 2010 Approved Positions	FY 11 Approved Changes	FY 11 Approved Positions
GRAND TOTAL ALL FUNDS	615.00	601.00	613.00	624.00	618.00	(2.00)	616.00

Grant Information

The Grants Fund is a special revenue fund that provides for the administrative accounting of funds received from State, Federal or Local/County agencies for some entitlement programs and specific projects. Grants are presented to Mayor and Council throughout the fiscal year, when they are awarded by the sponsor, for acceptance. As Grants are accepted, the Grant Budget is amended through the formal City Budget Amendment process.

	FY 07-08 ACTUAL	FY 08-09 ACTUAL	FY 09-10 APPROVED	FY 10-11 APPROVED
SOURCES OF FUNDS				
Grant Revenue	\$1,462,709	\$2,006,449	\$6,130,674	\$0
Interest income	\$0	\$0		\$0
Transfers In - (Local Match)	\$250,089	\$38,400		\$0
Current Year Revenues	\$1,712,798	\$2,044,849	\$6,130,674	\$0
Fund Balance Appropriation - Use of Reserves				\$0
Total Revenues	\$1,712,798	\$2,044,849	\$6,130,674	\$0

USES OF FUNDS				
Administration	\$126,008	\$12,521	\$825,700	\$0
Community Development	\$560,589	\$354,890	\$1,579,218	\$0
Environmental/Public Works	\$1,255,495	\$569,123	\$127,413	\$0
Finance	\$0	\$0	\$0	\$0
Fire	\$309,203	\$39,948	\$0	\$0
Police	\$33,253	\$24,452	\$90,125	\$0
Recreation and Parks	\$169,843	\$161,910	\$9,350	\$0
Transportation	\$89,526	\$48,723	\$3,498,868	\$0
Non-Departmental				
Total Expenditures	\$2,543,917	\$1,211,567	\$6,130,674	\$0

Expenditures (Over) / Under Current Year Revenues	(\$831,119)	\$833,282	\$0	\$0
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Grant Information, continued

Since the award period for many grant projects does not lapse at the end of the City fiscal year, as part of the FY 2011 Budget Ordinance, the available balance for all current approved grant projects as of June 30, 2010 will be re-appropriated in FY 2011 to allow departments to continue approved grant projects without delay in FY 2011. The current amount approved, expended/encumbered and the available balance as of July 2, 2010 for all grant projects is listed below.

Grant Funds

STATUS OF FY 09/10 PROJECTS - JULY 2, 2010

				FY 10 Amended Budget as of 7/2/10	Expended as of 7/2/10	Encumbered as of 7/2/10	Available Balance as of 7/2/10
Administration							
4600S1	511105	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Conservation Strategy	\$0.00	(\$250.00)		(\$250.00)
4600S1	542100	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Conservation Strategy	\$2,750.00	(\$1,861.00)		\$889.00
4600S2	511105	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Retrofits	\$71,325.00	(\$39.00)		\$71,286.00
4600S2	512200	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Retrofits	\$4,430.00			\$4,430.00
4600S2	512300	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Retrofits	\$1,040.00			\$1,040.00
4600S2	521201	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Retrofits	\$30,000.00		(\$9,880.00)	\$20,120.00
4600S2	522205	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Retrofits	\$600,000.00		(\$25,584.76)	\$574,415.24
4600S2	531105	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Retrofits	\$41,655.00			\$41,655.00
4600S2	531605	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Retrofits	\$1,500.00	(\$460.20)	(\$999.99)	\$39.81
4600S2	542100	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Retrofits	\$18,000.00	(\$4,536.34)	(\$13,463.66)	\$0.00
4600S3	542100	10GRA008	2010 Energy Efficiency and Conservation Block grant (ARRA Stimulus) - Lighting	\$55,000.00			\$55,000.00
Community Development:							
7323G1	541100	06GRA004	Oak Street Streetscape - CDBG	\$150,000.00	(\$56,630.00)		\$93,370.00
7323G1	541415	06GRA004	Oak Street Streetscape - CDBG	\$512,685.01	(\$360,186.11)	(\$3,455.14)	\$149,043.76
7322G1	521201	07GRA005	Hist District Heritage Tour Grant	\$46,208.85	(\$45,408.86)	(\$799.99)	\$0.00
7322G1	531105	07GRA005	Hist District Heritage Tour Grant	\$281.64	(\$281.64)		\$0.00
7323S1	521400	10GRA011	NEIGHBORHOOD STABILIZFY09	\$339,021.00		(\$339,021.00)	\$0.00
Environmental / Public Works:							
G302	541200	05GRA005	Lake Charles Stormwater Demo Grant	\$51,623.71	(\$12,400.00)	(\$14,778.32)	\$24,445.39
G302	521300	05GRA006	Water Quality Monitoring	\$38,261.92	(\$9,510.50)		\$28,751.42
G302	543000	10ENVO15	EPA SPAP Grant	\$31,460.00	(\$20,250.00)	(\$11,000.00)	\$210.00
4440G1	541420	06GRA003	Charles Place Waterline II	\$117,627.69			\$117,627.69
4440G2	541420	09GRA010	Opal / Thomas Waterline	\$465,218.00	(\$24,456.45)	(\$247,160.19)	\$193,601.36
4440G3	541420	09GRA007	Warsaw Road Waterline	\$150,000.00	(\$36,694.64)	(\$113,305.36)	\$0.00
4440S1	541420	09ENVO22	Swaybranch Waterline	\$105,000.00	(\$21,454.32)	(\$74,869.00)	\$8,676.68
Police:							
3240G1	523500	08GRA009	FY 07 JAG - FTO program	\$3,177.63	(\$1,165.96)		\$2,011.67
3240G1	523700	08GRA009	FY 07 JAG - FTO program	\$4,632.00	(\$1,500.00)		\$3,132.00
3240G1	531605	08GRA009	FY 07 JAG - FTO program	\$564.20			\$564.20
3240G1	531615	08GRA009	FY 07 JAG - FTO program	\$22.70			\$22.70
3223G3	531605	04GRA010	08 Bulletproof Vest Grant	\$1,154.62	(\$2,399.80)		(\$1,245.18)
3223G4	531605	04GRA010	09 Bulletproof Vest Grant	\$8,680.00	(\$1,799.85)	(\$4,199.65)	\$2,680.50
3223S1	531620	10GRA002	JAG 09 (ARRA Stimulus)	\$71,894.01			\$71,894.01
Recreation and Parks:							
6190G3	523300	08GRA002	FY 08 Sundays on the Square	\$1,552.56		(\$1,552.56)	\$0.00
6190G4	531115	08GRA012	National Endowment for Arts Grant	\$7,342.99			\$7,342.99
6190G6	521201	10GRA003	FY 10 Sundays on the Square	\$1,500.00	(\$1,500.00)		\$0.00
6190G6	521400	10GRA003	FY 10 Sundays on the Square	\$7,550.00	(\$7,550.00)		\$0.00
6190G6	523400	10GRA003	FY 10 Sundays on the Square	\$1,100.00	(\$1,048.85)		\$51.15
6190G6	531105	10GRA003	FY 10 Sundays on the Square	\$850.00	(\$818.50)		\$31.50
6220G5	531115	09GRA002	Challenge America Grant	\$454.88	(\$454.75)		\$0.13
7322G4	521400	10GRA001	PRESERVE AMERICA TRILOGY FY 09	\$9,000.00	(\$5,000.00)		\$4,000.00
Transportation:							
G803	541415	05TRA007	Midtown Roswell Redevelopment - Atlanta Street Beautification (LCI Grant)	\$1,620,503.83	(\$366,748.59)	(\$1,253,755.24)	\$0.00
G806	541415	05TRA005	Crabapple/Chaffin Intersection Improvements	\$365,385.00	(\$365,385.00)		\$0.00
4224S1	541415	05TRA003	HBR Sidewalks (ARRA Stimulus)	\$1,233,447.00	(\$511,824.82)	(\$704,999.82)	\$16,622.36
4250S1	541415	10GRA005	Crestview/Norcross Drainage (ARRA Stimulus)	\$20,611.00	(\$621.12)	(\$19,890.00)	\$99.88
G807	541100	05TRA013	HBR/Alpharetta/Houze Intersect Improve	\$240,000.00	(\$238,313.00)		\$1,687.00
G807	541415	05TRA013	HBR/Alpharetta/Houze Intersect Improve	\$39,532.00			\$39,532.00
TOTAL GRANT FUNDS:				\$6,472,042.24	(\$2,546,671.36)	(\$2,838,714.68)	\$1,086,656.20

FY 2011 Approved IT Maintenance listed by Department

Citywide IT Maintenance List	FY 11 APPROVED 152B-522205
Administration	
Pentamation Financial and Community Dev Modules	\$168,000
Sungard Recovery	\$8,000
Maintenance of People Trak software in HR	\$1,358
HTE Jalan Probation Software	\$9,135
HTE Traffic Court Software	\$8,855
i365 Evalut Maintenance Agreement	\$12,000
Teleworks Maintenance Agreement	\$22,296
Cisco SmartNet Support for Routers and Firewalls	\$5,000
Mitel Phone Systems Maintenance and Support	\$36,383
BridgeTrak - HelpDesk Tracking Application Maintenance	\$2,381
Cymphonix Content Filtering Maintenance	\$4,350
Symantec Anti-virus Maintenance for PCs and Servers	\$12,894
Symantec Ghost Enterprise Maintenance	\$70
Barracuda Support Contract - SPAM Filter/Firewall	\$1,898
Barracuda Support Contract - Mail Archiver	\$4,300
BlackBerry Support Contract	\$2,000
Verisign SSL Maintenance - for on-line payments	\$3,000
WhatsUp Gold - IPSwitch Network Monitoring Maintenance	\$1,395
Legistar	\$17,500
EATON Power	\$4,572
Vmware Support	\$7,665
EMC CX3-10 SAN Warranty Extend	\$6,600
Ccure	\$2,500
IT Maintenance Contingency (Paypal/P-Card charges)	\$10,000
Netmotion mobility	\$10,423
Community Development	
Ben & Howell 3200 Scanner - post warranty maintenance	\$885
HP 110 Printer Maintenance	\$256
Auto CAD Map	\$600
Orion - Web Mapping Software	\$5,000
ESRI-GIS Annual Maint.	\$14,300
Tele Atlas Road network quarterly updates	\$6,275
FileNet	\$8,300
GIS Tech (annual Kofax and PLACELYNX software)	\$1,653
HP 6400 Plotter	\$2,800
Xerox 6400 Scanner	\$1,200
Environmental/Public Works	
Mitchell on Demand Fleet Maintenance	\$1,000
Finance	
Fire	
Police	
Rec & Parks	
Vermont Systems (RecTrac/MaintTrac/WebTrac)	\$8,988
Transportation	
HP 5000 Plotter & CADPro Printer	\$1,600
Microstation Select	\$1,500
Flowmaster	\$265
Bentley stormCAD	\$745
Bentley Software maintenance	\$4,700
Total Base Budget	\$422,642
FY 11 Changes to Base Budget:	
Finance - Utility Billing graph maintenance (Pentamation)	\$1,600
Environmental/PW - Fleet Maintenance Database (Collective Data) Support	\$2,912
Transportation - Auto-Turn	\$710
Revised Base Budget	\$427,864
FY 11 Add/Delete Changes:	
elimination of ESRI-GIS Annual Maint. (if Enterprise License approved)	(\$14,300)
FY 11 Approved Budget	\$413,564

The following is an abbreviated list of the specialized governmental budgeting and accounting terms used in this budget:

ACCOUNT NUMBER - A line item code defining an appropriation.

ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they occur.

AD VALOREM TAXES - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

AMORTIZATION - The reduction of debt by regular payments of principal and interest sufficient to retire the debt by maturity.

APPROPRIATION - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes.

ASSET - Resources owned or held by a government, which has monetary value.

BALANCED BUDGET - A budget in which planned revenues available equals planned expenditures.

BASE BUDGET - The on-going expense for personnel, operating services, supplies and equipment to maintain service levels.

BASIS OF ACCOUNTING - A system used by an individual government to determine when revenues have been realized and when expenditures have been incurred. The City uses the modified accrual method.

BASIS OF BUDGETING - A system used by an individual government to determine when budgetary revenues have been realized and when budgetary expenditures have been incurred. The City uses the modified accrual method.

BOND - A written promise to pay a specified sum of money, called the par value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

BONDED DEBT - That portion of indebtedness represented by outstanding bonds.

BUDGET - A service plan for a given period embodying estimated expenditures for providing services and the approved means of financing them. A balanced budget limits expenditures to available resources.

BUDGET AMENDMENT - A revision of the adopted budget that, when approved, replaces the original provision and increases or decreases the budget appropriation.

BUDGET CALENDAR - The schedule of key dates that a government follows in preparation and adoption of the budget.

BUDGET ORDINANCE - The governmental action which appropriates revenues and fund balances for specified purposes, functions, or activities for a budget period.

BUDGET PERIOD - The period for which a budget is approved or a budget ordinance is adopted. Normally coincides with the fiscal year.

BUDGET TRANSFER - A procedure utilized by City Departments to revise budget appropriations within the departmental operating budget accounts. Transfers monies from one account to another and does not increase or decrease the overall budget appropriation for the department.

BUDGETARY CONTROL - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CAPITAL ASSETS - Assets of significant value and having a useful life of several years. Capital assets for the City of Roswell have a purchase cost of \$5,000.00 or over and have a useful life of more than one year. See also Fixed Assets.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A comprehensive five year plan, updated annually, of Capital projects for the City. Project costs, funding sources and future fiscal year funding needs are identified.

CAPITAL OUTLAY - Expenditures for the acquisition of capital assets.

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CAPITAL PROJECT – A project that results in the purchase or construction of capital assets. Capital projects may encompass the purchase of land, construction of a building or facility, or purchase of a major piece of equipment.

CAPITAL PROJECTS FUND – A fund used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by resources from enterprise fund activities.

CHART OF ACCOUNTS – A numbering system that assigns a unique number to each type of transaction and to each budgetary unit in the organization. The City of Roswell utilizes the Uniform Chart of Accounts for Local Governments in Georgia as mandated by the Georgia Department of Community Affairs (DCA).

COGNOS - A report generating software used with the financial management software.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – U. S. Department of Housing and Urban Development (HUD) program where grants are awarded to entitlement community grantees to carry out a wide range of community development activities directed toward revitalizing neighborhoods, economic development, and providing improved community facilities and services. Grantees must give maximum feasible priority to activities which benefit low and moderate income persons, or where community development needs have a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and where other financial resources are not available to meet such needs.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) - The report that summarizes financial data for the previous fiscal year in a standardized format.

CONTINGENCY - Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year.

COST CENTER – An organizational budget/operating unit within each City department.

DEBT - An obligation resulting from the borrowing of money or from the purchase of goods and services over a period of time. Debts of government include bonds, time warrants, notes, and floating debts.

A. **General Obligation Debt** is secured by the pledge of the issuer's full faith, credit, and taxing power.

B. **Revenue Debt** is a bond, debt, or obligation for which principal and interest are payable exclusively from the earnings of a government enterprise. This term can refer more broadly to any state or local government debt that is not a general obligation.

DEBT LIMIT - The maximum amounts of gross or net debt that is legally outstanding debt.

DEBT SERVICE - Payment of principal and interest to lenders or creditors on outstanding debt.

DEBT SERVICE FUND - A fund that is used to account for the accumulation of resources for the payment of general long-term debt principal and interest.

DEFICIT - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

DEPRECIATION - Expiration in the service life of capital assets attributable to wear and tear, deterioration, a ction of the physical elements, inadequacy or obsolescence.

EFFECTIVENESS - Depicts the degree to which performance objectives are being achieved or otherwise reflects the quality of local government performance.

EFFICIENCY - Reflects the relationship between work performed and the resources required performing it. Compares outputs to input.

ENCUMBRANCE - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprise where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed primarily through user charges. Services accounted for in enterprise funds are tangible, and it is possible to determine the extent to which they benefit individual service consumers.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating

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expenses, which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FIDUCIARY FUND – Those trust and agency funds used to account for assets held by a local government in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds.

FINANCIAL INDICATORS - Comparison of planned vs. actual expenditures, cost, obligations, receipts, allocations or losses.

FISCAL YEAR - The accounting period for which an organization's budget is termed the fiscal year. In Roswell, the fiscal year runs from July 1 to June 30 of the following year.

FIXED ASSETS – Assets owned by the City with a purchase cost of less than \$5,000.00 each and usually have a useful life of one to three years. See also Capital Assets.

FUND - A fund is an independent financial and accounting entity. It has a balanced set of accounts and records, cash and other resources together with all related liabilities and residual equities or balances which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Though funds are independent entities with the financial records of a government, there need not be physical segregation of assets.

FUND ACCOUNTS - All accounts necessary to set forth the financial position and results of operations of a fund.

FUND BALANCE - The excess of a fund's revenues and other financing sources (assets) over the expenditures/expenses and other uses (liabilities).

GENERAL FUND - This fund accounts for the revenues and activities not required by law or administrative decision to be accounted for in a special fund. Ordinarily, the General Fund has a great variety of revenues and is used to finance many more activities than any other fund. The General Fund provides general-purpose governmental services.

GENERAL OBLIGATION (GO) BONDS – Bonds that are secured by the issuer's full faith and

credit pledge. Most GO bonds are backed by the issuer's ability to level and valorem tax in an amount sufficient to meet debt service requirements.

GENERAL REVENUE - The revenue of a government other than those derived from and retained in an enterprise. If a portion of the net income in a Proprietary or Enterprise Fund is contributed to another non-enterprise fund, such as the General Fund, the amount transferred constitutes general revenue to the government.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum, standards used by state and local governments for financial accounting, recording and reporting, encompassing the conventions, rules and procedures that define accepted accounting principles; established by the Governmental Accounting Standards Board (GASB).

GEORGIA INTERLOCAL RISK MANAGEMENT AGENCY (GIRMA) – Intergovernmental risk sharing fund created in 1987 to provide property and liability coverage to local government entities in Georgia. GIRMA is administered by GMA.

GEORGIA MUNICIPAL ASSOCIATION (GMA) – Organization representing municipal governments in Georgia.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) – The body that sets accounting standards specifically for governmental entities at the state and local level.

GOVERNMENTAL FINANCE OFFICERS ASSOCIATION (GFOA) – Professional association of state/provincial and local finance officers in the United States and Canada dedicated to the sound management of government financial resources.

GRANTS – A financial gift, donation or award that is made from a funding source, usually a governmental unit, to the City for the acquisition of goods, services or land. The grant award agreement defines the City's responsibilities and duties to be exchanged for the grant. Grants are often earmarked for a specific purpose of program.

INDIRECT COSTS - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as

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administrative support, information technology, human resources, budget and purchasing.

INTERNAL SERVICE FUNDS - A fund used to account for the financing of goods or services provided by one department to other departments within the City on a cost-reimbursement basis.

INVESTMENTS - Securities and real estate held for production of revenue in the form of interest, dividend, rentals or lease payments. The term does not include fixed assets used in governmental operations.

LEVY - To impose taxes, special assessments or service charges for the support of governmental activities.

LINE -ITEM BUDGET – A budget format in which departmental outlays are grouped according to the items that will be purchased, with one item or group of items on each line.

LONG-TERM DEBT - Debt with a maturity of more than one year after the date of issuance.

MILLAGE RATE – The rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MISSION - The reason or purpose for the organizational unit's existence.

NET INCOME - Enterprise Fund income less of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating transfers-out.

OBJECTIVES - The specified end result expected and can include the time at which it will be achieved.

OPERATING EXPENSES - Enterprise Fund expenses that are directly related to the fund's primary service activities.

OPERATING INCOME - The excess of Enterprise Fund operating revenues over operating expenses.

OPERATING REVENUES - Enterprise Fund revenues that are directly related to the fund's

primary service activities. They consist of user charges for services.

PROPRIETARY FUND - Used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses and transfers relating to the government's business and quasi-business activities - where net income and capital maintenance are measured - are accounted for through proprietary funds.

REVENUES - Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers.

SINKING FUND - Schedule of annual payments required on General Obligation Bonds Payable. Principal and interest are payable from an ad valorem tax upon all property of the City.

SPECIAL REVENUE - A fund used to account for revenues earmarked for a particular purpose.

TAX DIGEST - The total assessed value of all real estate property, motor vehicles, mobile homes, timber and heavy-duty equipment in the city of Roswell, Georgia.

TAX RATE LIMIT - The maximum rate at which a government may levy a tax. Overall tax rate limits usually restrict levies for all purposes and of all governments, state or local, having jurisdiction in a given area. Taxes are levied via a Tax Levy Ordinance.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for a common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

TIMELINESS OF PRODUCT OR SERVICE - Measures of timeliness, which may be based on specific standards or past trends.

UNIFORM CHART OF ACCOUNTS - State mandated financial reporting format for governments. See "Chart of Accounts".

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The following is an abbreviated list of the Acronyms used in this budget:

- ACE** – Action Code Enforcement
ACLS - Advanced Cardiac Life Support)
ADA – Americans with Disabilities Act
ADT – Average Daily Traffic
AED – Automatic External Defibrillator
AFIS – Automated Fingerprint Identification System
AGA - Association of Government Accountants
ARC – Atlanta Regional Commission
ASCAP – American Society of Cultural Arts Professionals
ASCE – American Society of Civil Engineers
ASE - Automotive Service Excellence
ATMS – Advanced Traffic Management System
AWWA – American Water Works Association
- BEST** – Building Excellence through Strategic Teams
BTA - Bulky Trash Amnesty Days
- CAB** – Cultural Arts Board
CABY - Cultural Arts Board Award Show
CAC – Cultural Arts Center
CAD – Computer Aided Dispatch
CAFR – Comprehensive Annual Financial Report
CALEA – Commission on Accreditation of Law Enforcement Agencies
CBRN – Chemical, Biological, Radiological, Nuclear
CC – Cost Center
CDBG – Community Development Block Grant
CFFP – Clean Fueled Fleet Program
CFS – Calls For Service
CIP – Capital Improvement Program
CORE - City of Roswell Enrichment Academy
CPPO - Certified Public Purchasing Officer
CSU – Crime Suppression Unit
CVB – Convention and Visitors Bureau
CWS – Community Waste Services
- DCA** - Georgia’s Department of Community Affairs
DEA – Drug Enforcement Agency
DO – Detention Officer
- EMT** – Emergency Medical Technician
EPA – Environmental Protection Agency
EPD – Environmental Protection Division
ERP – Enterprise Resource Project
- FATS** – Fire Arms Training Simulator
FB – Fund Balance
- FEMA** – Federal Emergency Management Agency
FICA -Federal Insurance Contributions Act
FTE – Full-Time Employee
FY – Fiscal Year
- GAWP** – Georgia Association of Water Professionals
GCCMA – Georgia City County Managers Association
GCIC – Georgia Crime Information Center
GDOT – Georgia Department of Transportation
GF – General Fund
GFOA – Government Finance Officers Association
GGFOA – Georgia Government Finance Officers Association
GIS – Geographic Information Services
GMA – Georgia Municipal Association
GPS – Global Positioning System
GRTA – Georgia Regional Transportation Authority
- HBR** – Holcomb Bridge Road
HHW – Household Hazardous Waste
HIDTA – High Intensity Drug Trafficking Area Task Force
HOA – Home Owners Association
HVAC – Heating Ventilation and Cooling
- ICC** - International Code Congress
ICMA – International County Managers Association
ICS - Incident Command System
ISO – Insurance Services Office
IT – Information Technology
- KRB** – Keep Roswell Beautiful
- LCI** – Livable Centers Initiative
LEC – Law Enforcement Center
- MAG** – Management Advisory Group
MC – Maintenance Capital
MDT – Mobile Data Terminal
MGD – Million Gallons per Day
MNGWPD - Metropolitan North Georgia Water Planning District
- NCIC** – National Crime Information Center
NFCID – North Fulton Community Improvement District
NFPA – National Fire Protection Association

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NIMS - National Incident Management System
NPI – National Purchasing Institute
NPDES - National Pollutant Discharge Elimination System
NRPA – National Recreation and Parks Association
NS – New Service

OSHA – Occupational Safety and Health Administration
OT – Overtime
OTC – One Time Capital

PEPI – Paid Evidence Paid Information
PIMS – Project Information Management System
PM – Preventative Maintenance
POST – Peace Officer Standards and Training Council
PT – Part-Time

PW – Public Works

RAP – Roswell Area Park
RAPSTC – Roswell Alpharetta Public Safety Training Center
RCTV – Roswell City Television
RDOT – Roswell Department of Transportation
RO – Repair Order
ROW – Right-of-Way

SAFE - Safety Awareness For Everyone Team
SI – Cost of Service Increase
SIS – Special Investigations Section
SOU – Special Operations Unit
SWAT - Special Weapons And Tactics

UPS – Uninterruptible Power Supply