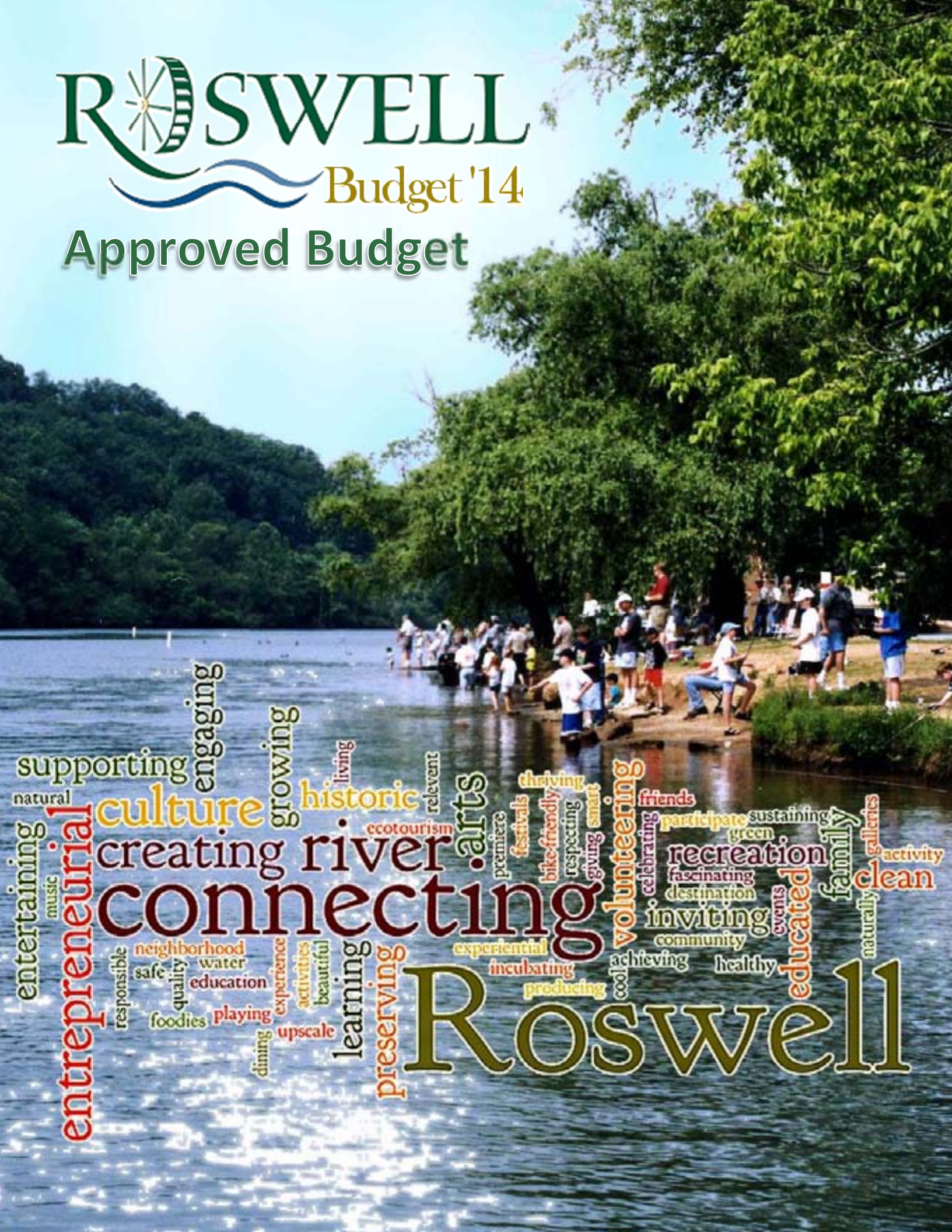


ROSWELL

Budget '14

Approved Budget



entrepreneurial
entertaining
music
natural
supporting
engaging
culture
growing
historic
living
relevant
arts
ecotourism
premiere
festivals
thriving
bike-friendly
respecting
giving
smart
volunteering
celebrating
friends
participate
sustaining
green
recreation
fascinating
destination
inviting
community
events
educated
family
naturally
galenics
activity
clean
connecting
river
creating
neighborhood
responsible
safe
quality
water
education
experience
activities
beautiful
learning
preserving
dining
upscale
playing
foodies
producing
incubating
experiential
achieving
healthy
cool



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Roswell
Georgia**

For the Fiscal Year Beginning

July 1, 2012

Christopher P. Morill

President

Jeffrey R. Brown

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Roswell, Georgia for its annual budget for the fiscal year beginning July 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City of Roswell
FISCAL YEAR 2014 APPROVED BUDGET
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Introduction

The Introduction section contains the budget calendar, Principal City Officials, Budget Message from the Mayor, Budget Message from the City Administrator, the City organizational chart, and position control history.

FY 2014 BUDGET CALENDAR

DECEMBER, 2012						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	Mayor & City Council Meeting
	City Staff Meeting/Milestone Date
	City Holiday

12/10 - FY 2013 Preliminary Expenditure Estimate and FY 2014 Preliminary Revenue Estimate information sent to Departments

JANUARY, 2013						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

1/4 - FY 2013 Preliminary Expenditure Estimates and FY 2014 Preliminary Revenue Estimates due from Departments

1/7-1/11 - Munis Software Training for Department liaisons

1/14 - Mayor & City Council Work Session 1)-Economic Update, 2)-FY 2014 Preliminary Budget Principles / Priorities / Strategic Goals

1/17 - Budget Kickoff for Staff

FEBRUARY, 2013						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

2/20 - FY 2014 Budget requests due from Departments

2/25 - 3/15 - Staff review of budget requests and meetings with Departments

2/25 - Mayor & City Council Budget Work Session: 1)-5 year Pro-Forma, 2)-Personnel / Benefits / Retirement , 3)-Update on FY 2013 Cost-Saving Initiatives

MARCH, 2013						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

3/18 - Mayor & City Council Budget Work Session: FY 2014 Revenues by Fund

3/25 - Mayor & City Council Budget Work Session: Department Presentations - FY 2013 Accomplishments and FY 2014 Goals

APRIL, 2013						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

4/8 - Mayor & City Council Budget Work Session: Outside Organization Presentations - Roswell Business Alliance, Roswell Cultural Arts Board, Roswell Convention and Visitors Bureau Presentations

4/29 - FY 2014 Proposed Budget presented to Council

MAY, 2013						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

4/30 - 5/1 - Meetings with Council: Budget Review

5/13 - 1st Reading of Budget Ordinance and Millage Rate Ordinance - Public Hearing

5/20 - Millage Rate Public Hearing (Special Called Public Hearing - 6:30 pm)

5/29 - 2nd Reading of Budget Ordinance and Millage Rate Ordinance - Public Hearing

JUNE, 2013						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

6/28 - Submit Budget Document to Carl Vinson Institute of Government

JULY, 2013						
S	M	T	W	T	F	S
	1	2	3	4	5	6

07/01 - FY 2014 begins



Pictured from left: Councilmember Dr. Betty Price, Councilmember Nancy Diamond, Councilmember Jerry Orleans, Mayor Jere Wood, Councilmember Rich Dippolito, Councilmember Becky Wynn, and Councilmember Kent Igleheart

City Administrator
Deputy City Administrator

Kay Love
Michael Fischer

Department Heads

Alice Wakefield
Keith Lee
Ricky Spencer
Rusty Grant
Stuart Moring
Joe Glover
Steve Acenbrak

Community Development
Finance
Fire
Police
Public Works/Environmental
Recreation and Parks
Transportation



Message from the Mayor
FY 2014 Budget

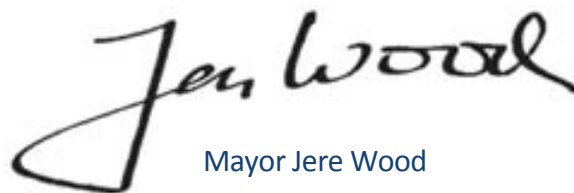
The 2013-2014 City of Roswell budget keeps our city on track to becoming the most business friendly city in Georgia while maintaining our status as the best place to live in the state.

The Roswell City Council's efforts to become business friendly are paying off, bringing 1,600 new jobs to Roswell over the past six months. The proposed budget increases programs to assist local businesses and attract new business. It funds efforts to reduce, simplify, and streamline City regulations. Planning for redevelopment and design and construction for roads and other public infrastructure is also funded in the new budget.

We project City revenues will rise, without raising taxes, from \$59.9 million last year to \$61.1 million with the increase coming from sales tax revenues.

An increase in operating expenditures funds initiatives such as a new Fire Captain position, an additional maintenance worker for our river parks, and a new digital media employee.

Programs funded by the 2013-2014 budget and the \$14.7 million bond approved by voters last November will be invested in roads, parks, and a new fire station, assuring that Roswell will continue to bring good jobs and people to our city.



Mayor Jere Wood

ROSWELL

Budget '14

Message from the City Administrator

The Fiscal Year (FY) 2014 Approved Budget represents the City of Roswell's commitment to providing the highest level of City services to maximize the quality of life for Roswell residents.

From maintaining over 900 acres of park land, almost 400 miles of roads, and providing athletic and recreational activities for almost 200,000 participants, the FY 2014 Approved Budget provides the resources necessary to sustain the services and amenities that make Roswell a premier riverside community. Additionally, this budget reflects the City's continued efforts to encourage economic development and job creation to ensure an economically vibrant Roswell.

While other governments at all levels are reducing services or increasing taxes in response to budget shortfalls, the City of Roswell, through prudent financial policies and best management practices, is able to fully fund City services and activities that are vitally important to ensuring the safety and quality of life that residents have come to expect in Roswell, all while maintaining the same total tax rate since FY 2009.

ECONOMIC DEVELOPMENT & JOB CREATION

The FY 2014 Approved Budget focuses on economic development and job creation by continuing to build upon the successful initiatives approved by Mayor and Council in last year's budget. FY 2013 represented the first full year of activity for the Roswell Business Alliance (RBA). The RBA is an organization that works in partnership with the City to promote and assist existing businesses and to encourage development of new businesses in Roswell. Within the first six months

Kay Love



Kay Love was appointed City Administrator by Mayor and Council in February 2007. Prior to her appointment, she served as Roswell's Deputy City Administrator for three years. Kay has more than twenty years experience in local government management.



Roswell Business Alliance

The Roswell Business Alliance (RBA) was formed for the purpose of encouraging a strong business community in Roswell. The RBA works through a contract with the City of Roswell to promote, assist and encourage development of new businesses in the City of Roswell, guided by the Strategic Economic Development Plan, and works to assist, sustain and expand existing businesses. A dynamic business community adds to the quality of life for Roswell residents and attracts visitors to the area. RBA is a 501 (c) (6) organization of businesses and concerned individuals and professionals. We are action-oriented and give a united voice to the Roswell business community, as RBA positions Roswell as one of the best places in Georgia and the Southeast to do business.

of FY 2013, the RBA's efforts resulted in the creation or retention of over 1,600 jobs, with 1,000 of those jobs resulting from the successful recruitment of a new General Motors Innovation Center located in Roswell. The FY 2014 Budget includes an additional \$30,000 in funding for the RBA, for a total of \$440,000, to implement the City's Strategic Economic Development Plan, a roadmap for future efforts in attracting and retaining private investment and new jobs in Roswell.

The FY 2014 Budget also continues funding for the Roswell Downtown Development Authority (DDA). The DDA was re-established within the last year to promote the redevelopment and growth of Roswell's central business district. Funding in the amount of \$217,000 will assist the DDA in continuing to develop concepts and projects that will assure an economically vibrant and exciting downtown Roswell, making it a great place to live, work, play, invest, and do business.

Over the past year, the Community Development Department successfully transitioned code enforcement and building administration services to SAFEbuilt, a private vendor, that resulted in an annual savings of \$157,000 to the City. This change in providing development services has resulted in a greater emphasis on customer service, community outreach, as well as an increased depth of knowledge among the staff that provides these services.

These efforts positively impact the City's reputation as a business and development-friendly community that maintains high development standards while also encouraging investment. FY 2013 building permit activity has exceeded anticipated levels and additional staffing capacity for SAFEbuilt is necessary to meet the current demand as well as future demand associated with known and anticipated redevelopment projects. The FY 2014 Budget includes an additional \$66,865 to increase staff capacity to meet this demand.



SUSTAINING ROSWELL'S QUALITY OF LIFE

The FY 2014 Approved Budget includes the resources necessary to sustain the services and amenities that make Roswell one of the best cities in the State of Georgia. The Budget provides for the operations and maintenance of over 900 acres of parkland as well as the City's outstanding recreation programs. Funding is added to ensure that park and recreation facilities are well-maintained and updated so as to provide the best possible experience for Roswell residents.

Making Roswell one of the safest cities is vitally important to sustaining the City's quality of life. The FY 2014 Budget fully funds the ten new Police Officer positions and related equipment added in

The City of Roswell is committed to maintaining the quality of life that distinguishes Roswell as a premier riverside community connecting strong neighborhoods and the entrepreneurial spirit.

FY 2013. The Budget also includes the creation of a Narcotics Unit, utilizing existing personnel, to focus on drug-related criminal activity.

The Fire Department Budget includes increasing staffing from 25 to 28 firefighters each day as well as an additional Fire Captain position to manage the City's Emergency Medical Services division. This position will focus on the effective and efficient procurement and management of EMS supplies and drugs as well as maintaining an excellent quality of medical care provided to residents. Additional funds are included for scheduled replacement of medical equipment, such as cardiac monitors, with the latest available technology.

Investing in the community's infrastructure is another vital component to sustaining the City of Roswell's quality of life. As the City's population has steadily increased, transportation has become a core focus. Roswell residents confirmed the need to focus on transportation improvements with the passage of the 2013 Bond Referendum which includes funding of \$8.7 million for transportation enhancements. These projects are well underway and are designed to improve traffic flow and safety and provide alternate modes of travel through the continued expansion and connection of multi-use trails.

Road resurfacing continues to be a priority of the Mayor and Council. The FY 2014 Budget incorporates the resurfacing program as an annual recurring investment within the General Fund Operating



Budget. With this change, the resurfacing program is elevated in funding priorities and will be considered as part of the regular operating expenditures of the City, rather than relying on available one-time resources. This transition will ensure that that the City's transportation infrastructure is optimally maintained.

PRUDENT FINANCIAL MANAGEMENT

Continuation of the highest quality services for Roswell residents would not be possible without the prudent management of the City's financial resources. Despite challenges in property tax and sales tax revenues over the last several years, the City has been able to maintain and enhance service levels through the commitment of City staff in finding opportunities for cost-saving measures. Just a few examples of such measures include the implementation of a 28-day work schedule for uniformed employees saving the City \$280,000 in annual overtime expense; the defeasance of the 2002 General Obligation Bonds saving the City over \$500,000; and the transition of the Detention Center to a 72 hour facility saving the City \$400,000. More recently, a renegotiated EMS contract resulted in an expansion of service and a savings of \$132,250 annually.

These and other measures have allowed the City to decrease the total millage rate twice since FY 2007 and maintain the same total rate of 5.455 mills since FY 2009. The FY 2014 Approved Budget maintains the same total rate of 5.455 mills.

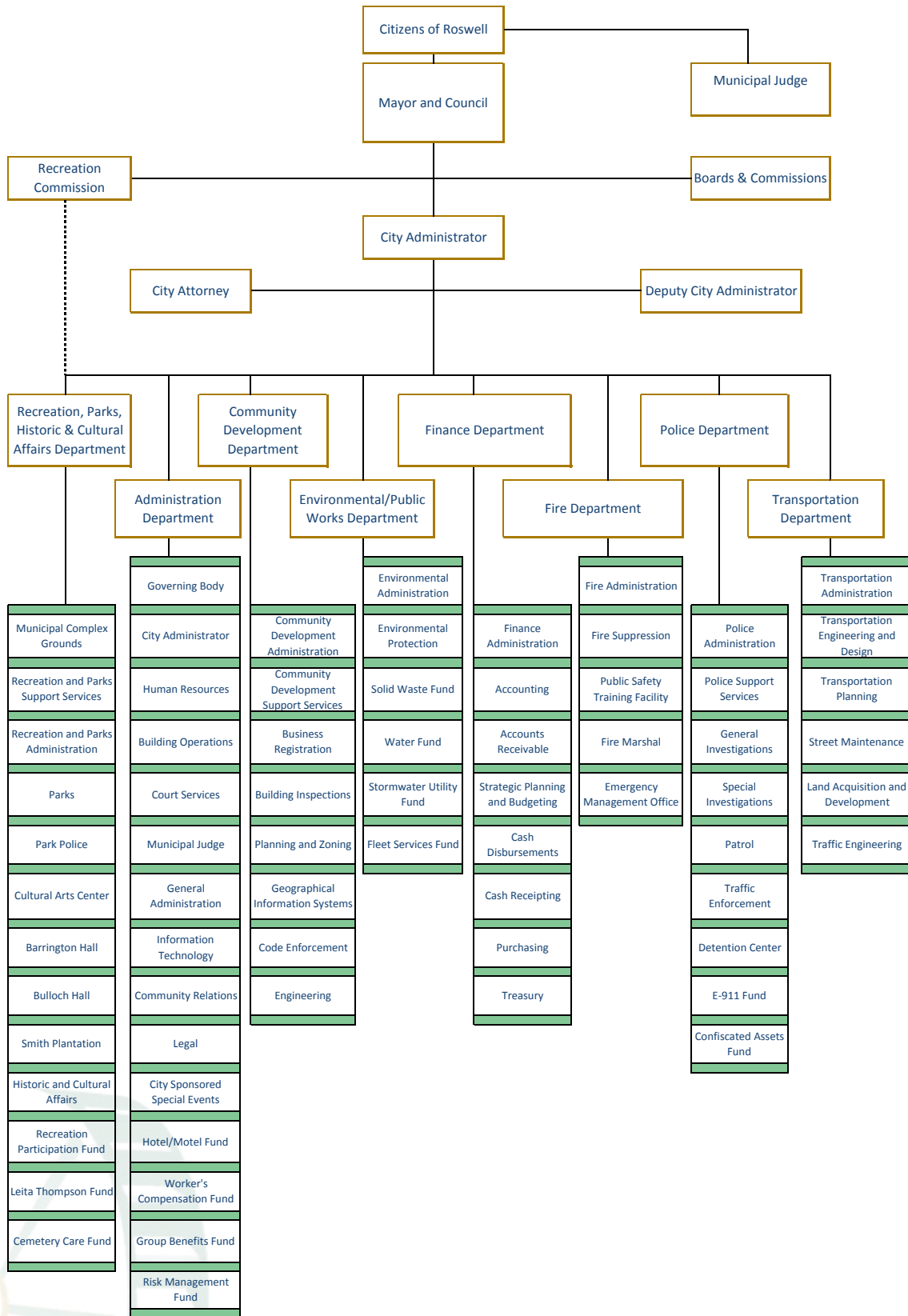
Over the past fiscal year, sales tax revenues have demonstrated that the Roswell economy continues to recover. Monthly sales tax revenues in FY 2013 have consistently exceeded projections and total collections are expected to exceed the prior fiscal year. The FY 2014 Budget anticipates continued, conservative growth in sales tax revenues.

Finally, the FY 2014 Budget is consistent with the financial policies adopted by Mayor and Council to ensure the City's financial strength. The Budget is balanced utilizing current year revenues to fund operating expenditures and maintenance capital. The Budget also maintains the City's financial reserve policy in the General Fund of 25% of operating expenditures, resulting in nearly \$14 million set aside to strengthen the City's financial position in case of unforeseen, catastrophic events.

The City of Roswell is committed to maintaining the quality of life that distinguishes Roswell as a premier riverside community connecting strong neighborhoods and the entrepreneurial spirit. The FY 2014 Approved Budget accomplishes that goal by continuing to provide the highest level of services and promote economic development and job creation.



Organizational Chart



FULL-TIME Position Control Sheet
FY 2014 Approved
City of Roswell, Georgia

General Fund (100)	FY 2010 Approved Positions	FY 2011 Approved Positions	FY 2012 Approved Positions	FY 2013 Approved Positions	FY 2014 Approved Changes	FY 2014 Approved Positions
Administration						
Building Operations (10015651)	8.00	8.00	9.00	9.00		9.00
City Administrator (10013200)	3.00	3.00	3.00	3.00		3.00
City Clerk (10013300) new org unit in FY 13	0.00	0.00	0.00	2.00		2.00
Community Relations (10015700)	4.00	4.00	4.00	4.00	1.00	5.00
Court Services (10026501)	20.00	16.00	17.00	16.00		16.00
General Administration (10015000)	6.00	5.00	5.00	2.00	0.50	2.50
Information Technology (IT) (10015351)	8.00	9.00	9.00	9.00		9.00
Governing Body (10011100)	2.00	2.00	2.00	2.00		2.00
Human Resources (10015400)	4.00	3.00	3.00	4.00		4.00
Legal (10015300)	3.00	3.00	3.00	3.00		3.00
Risk Management (10015550)	2.00	0.00	0.00	0.00		0.00
Strategic Planning & Budget (10015300)	3.00	3.00	3.00	0.00		0.00
Administration General Fund	63.00	56.00	58.00	54.00	1.50	55.50
Community Development						
Building Inspections (10072200)	4.00	0.00	5.00	0.00		0.00
Business Registration (10015160)	2.00	0.00	1.00	1.00		1.00
Code Enforcement (10074500)	6.00	0.00	7.00	0.00		0.00
Com Dev Support Services (10070102)	6.00	2.00	2.00	2.00	1.00	3.00
Community Develop Admin (10070101)	3.00	3.00	2.00	4.00	(1.00)	3.00
Development Services (was-Bldg Insp & Engin)	0.00	11.00	0.00	0.00		0.00
Economic Development (10075100)	2.00	4.00	3.00	0.00		0.00
Engineering (10015750)	7.00	0.00	6.00	7.00		7.00
Geographic Information Services (GIS) (10015352)	3.00	3.00	4.00	4.00		4.00
Planning and Zoning (10074100)	9.00	13.00	6.00	7.00		7.00
Community Development General Fund	42.00	36.00	36.00	25.00	0.00	25.00
Environmental/Public Works						
Environmental/PW Administration (10041000)	2.00	2.15	2.15	2.00		2.00
Environmental Protection (10071100)	3.00	3.00	3.00	3.00		3.00
Water Resources	4.50	1.50	0.00	0.00		0.00
Garage	7.00	7.00	7.00	0.00		0.00
Stormwater Management	4.00	6.75	0.00	0.00		0.00
Environmental/Public Works General Fund	20.50	20.40	12.15	5.00	0.00	5.00
Finance						
Accounting (10016121)	5.00	4.00	4.00	4.00		4.00
Accounts Receivable (10016122)	0.00	6.00	6.00	6.00		6.00
Cash Disbursements (10016123)	0.00	3.00	3.00	3.00		3.00
Cash Receipting (10016152)	0.00	3.00	3.00	3.00		3.00
Finance Administration (10016100)	2.00	3.00	3.00	3.00		3.00
Purchasing (10016170)	4.00	3.00	3.00	3.00		3.00
Strategic Planning & Budget (10015130)	0.00	0.00	0.00	3.00		3.00
Taxes	5.00	0.00	0.00	0.00		0.00
Treasury (10016151)	0.00	1.00	1.00	1.00		1.00
Accounts Payable	3.00	0.00	0.00	0.00		0.00
Utility Billing	5.00	0.00	0.00	0.00		0.00
Finance General Fund	24.00	23.00	23.00	26.00	0.00	26.00
Fire						
Fire Administration (10035101)	2.00	2.00	2.00	2.00		2.00
Fire Marshall (10035102)	9.00	9.00	9.00	9.00		9.00
Fire Suppression (10035200)	4.00	6.00	6.00	6.00	1.00	7.00
Public Safety Training Facility (10035400)	1.00	1.00	1.00	1.00		1.00
Fire General Fund	16.00	18.00	18.00	18.00	1.00	19.00
Police						
General Investigations (10032200)	21.00	21.00	22.00	21.00		21.00
Jail / Detention (10032260)	34.00	34.00	33.00	18.00		18.00
Patrol (10032230)	90.00	85.00	77.00	83.00		83.00
Police - Admin Services (10032101)	2.00	3.00	3.00	3.00		3.00
Police - Support Services (10032102)	24.00	23.00	27.00	38.00		38.00
Special Investigations (10032500)	10.00	13.00	13.00	6.00		6.00
Traffic Enforcement Unit (10032300)	9.00	10.00	12.00	13.00		13.00
Police General Fund	190.00	189.00	187.00	182.00	0.00	182.00

FULL-TIME Position Control Sheet
FY 2014 Approved
City of Roswell, Georgia

	FY 2010 Approved Positions	FY 2011 Approved Positions	FY 2012 Approved Positions	FY 2013 Approved Positions	FY 2014 Approved Changes	FY 2014 Approved Positions
Recreation and Parks						
Barrington Hall (10061751)	1.00	1.00	1.00	1.00		1.00
Bulloch Hall (10061752)	1.00	1.00	1.00	1.00		1.00
Cultural Arts (10061753)	2.00	2.00	2.00	2.00		2.00
Historic & Cultural Affairs (10061700)	1.00	1.00	1.00	1.00		1.00
Municipal Complex Grounds (10062201)	2.00	2.00	2.00	2.00		2.00
Parks (10062000)	54.00	51.00	51.00	51.00	2.00	53.00
Park Police (10062500)	0.00	5.00	5.00	5.00		5.00
Recreation and Parks - Administration (10061101)	2.00	2.00	2.00	2.00		2.00
Recreation and Parks Support Services (10061102)	43.00	21.00	21.00	21.00		21.00
Smith Plantation (10061754)	1.00	1.00	1.00	1.00		1.00
Recreation and Parks General Fund	107.00	87.00	87.00	87.00	2.00	89.00
Transportation						
Transportation Engineering & Design (10042102)	11.00	8.00	5.00	5.00		5.00
Transportation Planning (10042103)	0.00	3.00	3.00	3.00		3.00
Land Acquisition and Development (10042104)	0.00	0.00	3.00	3.00		3.00
Street Maintenance (10042200)	31.00	31.00	31.00	31.00		31.00
Traffic Engineering (10042700)	20.00	18.00	18.00	18.00		18.00
Transportation Administration (10042101)	3.00	4.00	4.00	4.00		4.00
Transportation General Fund	65.00	64.00	64.00	64.00	0.00	64.00
General Fund (100)	527.50	493.40	485.15	461.00	4.50	465.50
E-911 Fund (21538000)	19.00	19.00	22.00	22.00		22.00
Water and Sewer Fund (505)						
<i>Environmental/Public Works</i>						
Water Administration (50544100)	0.90	1.30	2.05	2.05		2.05
Water Distribution (50544400)	10.00	9.00	8.50	8.50		8.50
Water Plant (50544300)	7.00	7.00	7.00	7.00		7.00
Water and Sewer Fund (505)	17.90	17.30	17.55	17.55	0.00	17.55
Stormwater Utility Fund (50743200)	0.00	0.00	9.00	12.00	0.00	12.00
Solid Waste and Recycling Fund (540)						
<i>Environmental/Public Works</i>						
Solid Waste and Recycling Admin. (54045100)	4.85	4.50	4.50	4.35		4.35
Solid Waste Public Education (54045800)	0.75	0.55	0.55	0.55		0.55
Residential Collection (54045201)	34.00	34.00	34.00	34.00		34.00
Commercial Collection (54045202)	8.00	8.00	8.00	8.00		8.00
Recycling Center (54045500)	6.00	6.25	6.25	6.25		6.25
Solid Waste and Recycling Fund (540)	53.60	53.30	53.30	53.15	0.00	53.15
Fleet Services Fund (60449000)	0.00	0.00	0.00	7.30	0.00	7.30
Participant Recreation Fund (55561200)	0.00	19.00	17.00	17.00	0.00	17.00
CDBG Grant Fund (22570101)	0.00	0.00	1.00	1.00	(0.50)	0.50
Worker's Compensation Fund (60115401)	0.00	1.00	1.00	1.00	0.00	1.00
Group Health Insurance (60215402)	0.00	1.00	1.00	1.00	0.00	1.00
Risk and Liability Fund (60315550)	0.00	1.00	1.00	1.00	0.00	1.00
	FY 2010 Approved Positions	FY 2011 Approved Positions	FY 2012 Approved Positions	FY 2013 Approved Positions	FY 2014 Approved Changes	FY 2014 Approved Positions
GRAND TOTAL ALL FUNDS	618.00	605.00	608.00	594.00	4.00	598.00

FY 2013 APPROVED
FULL-TIME POSITIONS: 594

PERSONNEL CHANGES APPROVED FOR FY 2014:

Administration	1	\$42,285.00	Upgrade current part-time Digital Media Designer position to full-time
Community Development	0	\$4,000.00	Add a temporary employee to assist with Business License renewal
Finance	(1)	(\$88,250.00)	Eliminate a Buyer III position
Finance	1	\$88,250.00	Create a Contracts Administrator position
Fire	0	\$0.00	Increase Firefighter staffing from 25 to 28 personnel per day: Increasing staffing to 28 allows the Ladder @ Station #1 to be in service at all times. The current Firefighters Fees Base Budget can absorb staffing of 28 per shift 96% of the time.
Fire	1	\$100,108.00	Create (1) Emergency Management Services (EMS) Captain position. Funding amount is for 9 months
Police	0	\$45,000.00	Police Career Development Plan Allowance
Recreation and Parks	1	\$45,415.00	(1) full-time Parks crew worker for River Parks and trails
Recreation and Parks	1	\$45,415.00	(1) full-time Parks crew worker for Park Beautification initiative
Citywide	0	\$65,613.00	One-Time Employee Compensation: \$100 payment for full-time employees, \$50 payment for part-time employees hired as of July 1, 2013 and working an average of 20+ hours/week, \$100 payment for all part-time firefighters.
Citywide	0	\$10,000.00	Salary Adjustment Reserve (career development, upgrades, reclassifications)
General Fund Subtotal:	4	\$357,836.00	
215 - E-911 Fund	0	\$2,368.00	One-Time Employee Compensation: \$100 payment for full-time employees, \$50 payment for part-time employees hired as of July 1, 2013 and working an average of 20+ hours/week.
E-911 Fund Subtotal:	0	\$2,368.00	
505 - Water Fund	0	\$5,000.00	Salary Adjustment Reserve (career development, upgrades, reclassifications)
505 - Water Fund	0	\$1,938.00	One-Time Employee Compensation: \$100 payment for full-time employees, \$50 payment for part-time employees hired as of July 1, 2013 and working an average of 20+ hours/week.
Water Fund Subtotal:	0	\$6,938.00	
507 - Stormwater Utility Fund	0	\$5,000.00	Salary Adjustment Reserve (career development, upgrades, reclassifications)
507 - Stormwater Utility Fund	0	\$1,292.00	One-Time Employee Compensation: \$100 payment for full-time employees, \$50 payment for part-time employees hired as of July 1, 2013 and working an average of 20+ hours/week.
Stormwater Utility Fund Subtotal:	0	\$6,292.00	
540- Solid Waste Fund	0	\$7,500.00	Salary Adjustment Reserve (career development, upgrades, reclassifications)
540- Solid Waste Fund	0	\$2,584.00	Seasonal Help for the Recycling Center
540- Solid Waste Fund	0	\$16,440.00	(1) part-time Equipment Operator II to support recycling efforts
540- Solid Waste Fund	0	\$5,705.00	One-Time Employee Compensation: \$100 payment for full-time employees, \$50 payment for part-time employees hired as of July 1, 2013 and working an average of 20+ hours/week.
Solid Waste Fund Subtotal:	0	\$32,229.00	
555 - Recreation Participation Fund	0	\$55,000.00	Seasonal Employees - Sprayground Attendants for (2) spraygrounds
555 - Recreation Participation Fund	0	\$1,992.00	One-Time Employee Compensation: \$100 payment for full-time employees, \$50 payment for part-time employees hired as of July 1, 2013 and working an average of 20+ hours/week.
Recreation Participation Fund Subtotal:	0	\$56,992.00	
602 - Group Benefits Fund	0	\$108.00	One-Time Employee Compensation: \$100 payment for full-time employees, \$50 payment for part-time employees hired as of July 1, 2013 and working an average of 20+ hours/week.
Group Benefits Fund Subtotal:	0	\$108.00	
603 - Risk Management Fund	0	\$108.00	One-Time Employee Compensation: \$100 payment for full-time employees, \$50 payment for part-time employees hired as of July 1, 2013 and working an average of 20+ hours/week.
Risk Management Fund Subtotal:	0	\$108.00	
604- Fleet Services Fund	0	\$5,000.00	Salary Adjustment Reserve (career development, upgrades, reclassifications)
604- Fleet Services Fund	0	\$754.00	One-Time Employee Compensation: \$100 payment for full-time employees, \$50 payment for part-time employees hired as of July 1, 2013 and working an average of 20+ hours/week.
Fleet Services Fund Subtotal:	0	\$5,754.00	

FY 2014 APPROVED
FULL-TIME POSITIONS: 598 \$468,625.00

City Strategies

The City Strategies section contains the City of Roswell's Vision and Mission Statements, Core Values, City Strategies and Tagline for FY 2014.



Vision Statement

“To be the premier riverside community, connecting strong neighborhoods and the entrepreneurial spirit”



Mission Statement

“To provide our citizens with responsive, high-quality services in a fiscally sound manner to ensure Roswell continues to be a vibrant community.”





City Strategies

ROSWELL WILL DELIVER ON THE CITY VISION BY ENABLING EXCELLENCE IN THE FOLLOWING CORE AREAS OF FOCUS:

CULTURAL ARTS AND HISTORY

LIFELONG LEARNING AND EDUCATION

TOURISM AND TRAVEL

BUSINESS AND ECONOMIC DEVELOPMENT

RECREATION AND ENTERTAINMENT

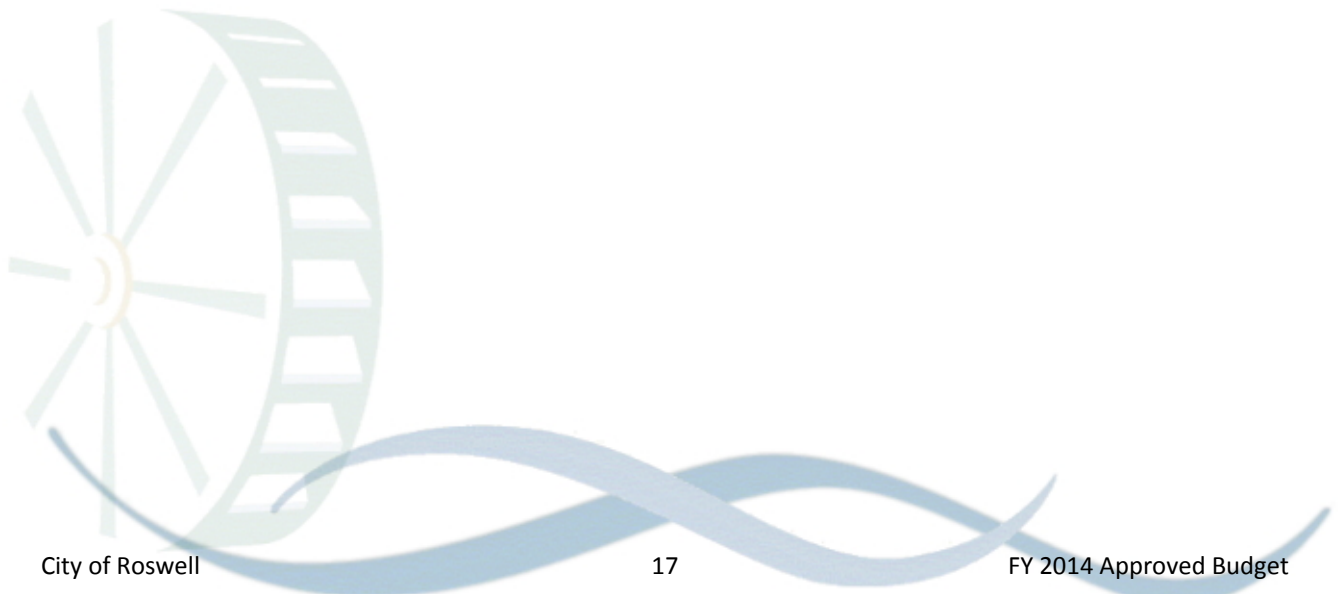
SUPPORT SERVICES AND INFRASTRUCTURE



City Tagline...



Right in the heart of
what matters.



ALIGNING CITY STRATEGIES WITH DEPARTMENT SUCCESS MEASURES

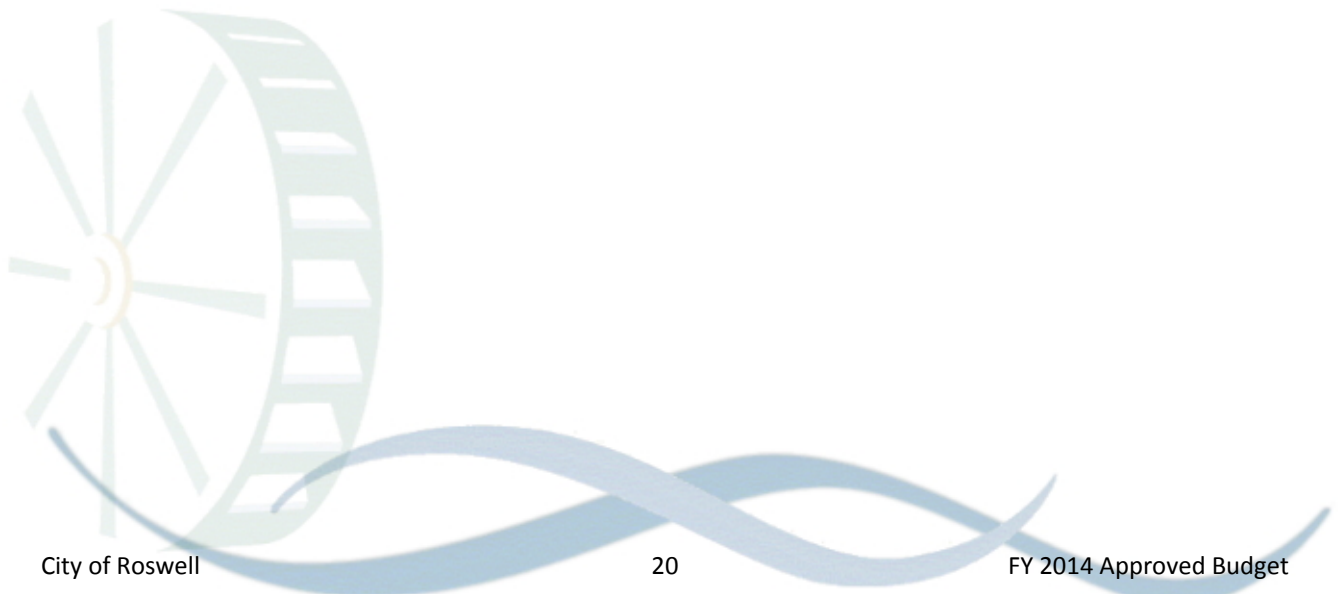
Department	Measurement	CULTURAL ARTS AND HISTORY	LIFELONG LEARNING AND EDUCATION	TOURISM AND TRAVEL	BUSINESS AND ECONOMIC DEVELOPMENT	RECREATION AND ENTERTAINMENT	SUPPORT SERVICES AND INFRASTRUCTURE
Administration	Community technology strategic committee support and organization meetings				X		
Administration	Social Media Subscribers (Includes Facebook, Twitter, NIXLE)			X			
Administration	Number of new jobs established in Roswell				X		
Administration	Posting and publishing the Mayor and Council summary/brief within 48 hours of the meeting						X
Administration	The number of special events the Mayor and City Council are able to sponsor			X			
Administration	Average cost of processing a single Municipal court case.						X
Community Development	% of Opportunity Zone applications certified				X		
Community Development	Percent of new Business Registration applications approved within 4 business days				X		
Community Development	Percent of walk-in customers experiencing counter wait times of less than 15 minutes						X
Community Development	Average Net Work Days for Engineering Review of Initial Submittal LDP Plans				X		
Community Development	% of Zoning Verification requests will be completed within 5 business days.				X		
Community Development	Percent of Code Enforcement phone inquiries/complaints responded to within 24 hours						X
Community Development	Percentage of City Parcels (parcel database) verified for positional accuracy, correct parcel identification numbers, physical address, and current owner & address information.						X
Environmental / PW	Compliance with all Federal and State Safe Drinking Water regulations						X
Environmental / PW	Percentage by which to reduce "non-revenue" (unaccounted for) water						X
Environmental / PW	Number of projects completed from master stormwater work order list						X
Environmental / PW	Percent of residential households participating in curbside recycling program		X				
Environmental / PW	Percentage of total Fleet vehicles and equipment serviced annually						X
Environmental / PW	Number of EverGreen Schools		X				
Environmental / PW	The value (\$) of Keep Roswell Beautiful volunteers						X
Finance	Exceed Investment Benchmark by 50 basis points						X
Finance	Days to Convert Requisitions < \$2,500						X
Finance	Number of days that prior fiscal year invoices were received after year end						X
Finance	Collection rate for insurance license fees						X
Finance	Percent of GFOA Distinguished Budget Award criteria ratings of proficient or better						X
Fire	Monthly staffing levels maintained above 95%						X
Fire	Average Fire response time						X
Fire	Number of Public Safety classes provided		X				
Fire	Number of Fire Safety Education Classes		X				

ALIGNING CITY STRATEGIES WITH DEPARTMENT SUCCESS MEASURES

Department	Measurement	CULTURAL ARTS AND HISTORY	LIFELONG LEARNING AND EDUCATION	TOURISM AND TRAVEL	BUSINESS AND ECONOMIC DEVELOPMENT	RECREATION AND ENTERTAINMENT	SUPPORT SERVICES AND INFRASTRUCTURE
Fire	Number of Fire Building Inspections				X		
Fire	Number of emergency drills conducted						X
Police	Percentage of 911 calls answered by three rings (five seconds or less)						X
Police	Number of General Investigation cases/operations initiated						X
Police	Participation in HIDTA and DEA task forces						X
Police	Uniform Patrol Calls for service completed						X
Police	Traffic Enforcement calls for service						X
Police	Number of inmates booked						X
Police	Maintenance of Police CALEA accreditation and State Certification						X
Recreation and Parks	Riverside Farmers Market Vendor Participation			X			
Recreation and Parks	Number of Roswell business sponsorships for City Special Events			X			
Recreation and Parks	Number of Cultural Arts Center Events	X					
Recreation and Parks	Number of Barrington Hall visitors to the site for tours, programs and events.	X					
Recreation and Parks	Number of Bulloch Hall visitors to the site for tours, programs and events.	X					
Recreation and Parks	Number of Smith Plantation visitors to the site for tours, programs and events.	X					
Recreation and Parks	Riverside Sounds Concert Series attendance					X	
Recreation and Parks	Number of total registered recreation participants					X	
Recreation and Parks	Percentage of recreation registrations completed on-line					X	
Recreation and Parks	Number of Sprayground Visitors					X	
Transportation	Our commitment to complete streets as measured by the linear feet of bicycle-friendly shoulder created by our street maintenance crew			X			
Transportation	Number of projects that have begun Construction				X		
Transportation	The environmental responsibility of our street sweeping program as measured by the volume of debris (in cubic yards) removed from city streets and						X
Transportation	Pedestrian connectivity in Linear Feet			X			
Transportation	Number of work orders for traffic signs & pavement striping performed compared to Roswell benchmark standard of 1500/yr						X



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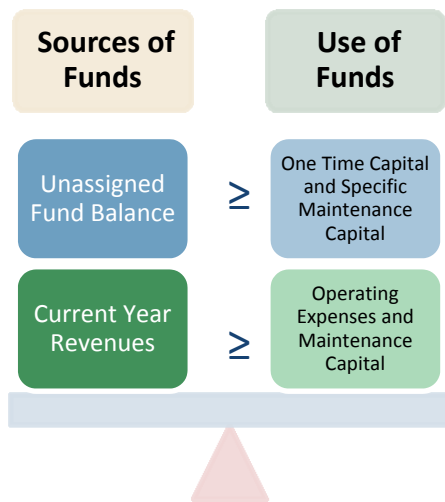


Financial Policies and Procedures

The Financial Policies and Procedures Section contains the policies and procedures of the City of Roswell.

Balanced Budget

The development and management of the City of Roswell's Annual Budget and Program for Services is governed by formal policies, accepted practices, and the City of Roswell's budget principles. The principles that guide the development of the City of Roswell's budget is a balanced budget where current year revenue is equal to or is greater than operating expenses and maintenance capital; unassigned fund balance is used for one-time capital and road resurfacing/reconstruction. A number of the other pertinent policies and practices are outlined in this section.



Budget Development and Adoption

In December 2012, departments were asked to review revenue projections for the next year and provide year end estimates on the current year. This review of the revenue and expenditures evaluates the City of Roswell's trends and how the economy is affecting the City. The revenue projections are estimated by the departments and are refined later in the budget process as more information becomes available on current year actuals.

A Budget Overview and Economic Update were presented to Mayor and Council. The presentation reported the economic trends, impacts on City revenues and expenditures as well

as a review of existing budget principles and standards.

A budget kickoff meeting was held with department heads and staff. The budget kickoff displayed the information presented previously to Mayor and Council and reviewed the budget process. The departments were made aware of the effects the economic trends have had on the City's revenue and expenditures. The department liaisons also reviewed the forms and submittal process.

The Department's developed their requests and submitted the requests on February 20, 2013. The Departments identified the strategic goals or plan supported by their requests.

Department submissions also included department achievements for FY 2013 and what they expect to accomplish in FY 2014. Departments also identified their customers and the list of services provided. Performance measures were identified to show how the department is doing.

The requests are reviewed for the next three months by Departments, City Administrator, City's Management Team, Mayor and City Council.

Mayor and City Council Work Sessions, open to the public, were held on January 14, February 25, March 18, March 25, and April 8, 2012 to review and discuss various budget-related topics.

The Mayor presented the FY 2014 Proposed Budget at the April 29, 2013 Special Called Council Meeting. The FY 2014 Budget Ordinance was then presented at a public hearing and voted on and approved on May 13th and May 29th 2013.

Other Planning Processes

For several years, the city of Roswell has recognized that sizable economic and demographic shifts have been and are taking place in our community and nationwide. To ensure that

FINANCIAL POLICIES AND PROCEDURES

the philosophies and strategies that govern the city continue to be in line with those of stakeholders and tangible realities, the City embarked on creating a new Vision Statement, Tagline and Core Values that reflected what Roswell currently is, what Roswell should be in the future and how to go about getting there.

In FY 2012, the Mayor and City Council, key department employees, along with members of the business community attended a Community Building trip to Greenville, South Carolina to study successful revitalization efforts through a leadership exchange program. This program exposed participants to innovative ideas, leadership models and solutions to similar challenges faced by Greenville. Program elements included Economic Development, Economic Security and Multi-modal Transportation.

Following this trip, the vision and strategy thought process began. Various stakeholder groups participated in Vision Team workshops to create a strategic framework of shared vision and mission and parallel tagline and branding position for the City.

Some of the plans used in development of the FY 2014 Budget include the City's Comprehensive Plan, Strategic Economic Development Plan, Transportation Master Plan, Recreation & Parks Master Plan, and the Water Supply Master Plan.

Budget Management Process

The City Administrator and the Office of Strategic Planning and Budgeting work throughout the year to monitor the City's budget. Each month a budget report is submitted to the Administration, Finance, and Recreation & Parks committee to provide a status report on revenues and expenditures. The Office of Strategic Planning and Budgeting also reviews and approves all check requests and requisitions for accuracy. Departments are not allowed to exceed expenditures at the department by fund level.

Basis of Budgeting/Accounting

All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Our budget is balanced, where revenues meet or exceed expenditures. Revenues and expenditures for budgetary purposes are recognized on the modified accrual basis to include encumbrances, which measures cash and all other financial assets that can readily be converted to cash. The basis of accounting for the governmental funds is modified accrual and the basis of accounting for the proprietary funds is full accrual. Full accrual recognizes economic events regardless of when cash transactions occur. So the differences in proprietary funds are events which the cash is received before or after the event. Full accrual only requires reasonable assurance that the cash will be collected, while modified accrual accounting provides greater assurance that the cash will be available to pay liabilities when they come due.

Financial Policies and Procedures

The Roswell City Council has adopted a set of financial policies to govern the financial management of the various City funds. The practice of these policies has enabled the City to maintain an AAA unsecured rating with Moody's and Standard and Poor's. These policies cover 1) Budget Amendments for expenditures, 2) budget amendments for revenues, 3) budget transfers for expenditures, 4) budget transfers for revenues, and 5) City's Investment Policy. The City of Roswell has also established procedures for 1) deposits, 2) deferred revenue, 3) disposal of assets, 4) purchasing, 5) petty cash, 6) acceptance of checks, 7) change drawer fund 8) purchasing card, 9) contracts, and 10) returned checks.

The City has developed financial policies to ensure that the City's financial resources are managed in a prudent manner. The City maintains the goal of a structurally balanced budget to achieve long-term financial stability for the community. Current revenue will be sufficient to support current operating expenditures plus recurring capital

FINANCIAL POLICIES AND PROCEDURES

(defined as “balanced budget”). Unreserved fund balances of three months operating expenditures will be maintained in the General Fund. Additional fund balance can be used for nonrecurring capital expenses. However, if projected revenue in future years is not sufficient to support projected requirements, an unreserved ending balance may be budgeted to achieve structural balance. This year’s budget is also reviewed in respect to how the decisions made this year will affect the City’s revenues and expenditures in the following years.

Revenue and Expenditure Policies

Current expenditures (both operating and recurring capital) are to be financed with current revenues. Fund balance in excess of authorized reserves will be used for one time capital purchases. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one-time revenues. The City shall strive to avoid short-term borrowing to meet operational budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

Revenue estimates are based on historical trends and current information. The two largest revenue sources of property tax and sales tax are based upon historical data. User fees such as water and sewer, solid waste, and participant recreation rates are based on current number of users and historical trends.

Budget Transfers and Amendments

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for transfers and amendments to the budget. The City of Roswell Budget Amendment/Budget Transfer process is regulated by the Official Code of Georgia Annotated and local policies. The level of control, the level at which budgeted expenditures may not legally

exceed budget revenues plus allocated fund balance, is set at a minimum at the department level for each fund. Any increase in appropriation in any fund for a Department of local government, whether accomplished through a change in anticipated revenues in any fund or through a transfer of appropriations among Departments, shall require the approval of the governing authority.

Budget Transfers of less than \$1,000 that do not change the total department allocation require approval of the appropriate Department Head. Departments may transfer a maximum of \$5,000 per year in this manner. Budget Transfers of \$1,000 or more require approval of the City Administrator. Budget Transfers cannot increase the appropriation to any Department unless revenues to fund expenditures are from Deferred Revenue and/or State or Federal reimbursement grant funds. Budget Transfers cannot exceed \$25,000 and shall not be used to fund new capital projects that have not been previously approved by the governing authority.

Budget Amendments require approval of the governing authority. Any increase in appropriation in any fund for a Department that does not qualify as a Budget Transfer, shall qualify as a Budget Amendment and require approval of Council at any regular or special meeting of Mayor and Council.

Capital Improvement Program

The Capital Improvement Program (CIP) is a five-year program and details anticipated expenditures as well as the approved sources of funding. Capital requests are funded through fund balance, bond proceeds, grants, impact fees or other specially designated revenue sources.

The first year of the CIP is incorporated into the Annual Budget and Program for Services and is commonly known as the Capital Budget for the fiscal year. The Capital Budget is the governing body’s annual appropriation for capital spending

FINANCIAL POLICIES AND PROCEDURES

and authorizes specific projects and appropriates specific funding for these projects. The subsequent or outlying years of the CIP are updated and revised each year to reflect the changing needs and priorities of the City. Projects and financing sources listed in the CIP for years other than the first year are not authorized until the Annual Budget and Program for Services for those years is legally adopted. The outlying years serve only as a guide for future planning and are subject to further review and modification in subsequent years. Funding decisions are based upon the type of project. Recurring or maintenance projects are funded using operating revenues just like an operating expense. One time projects can use undesignated unreserved fund balance as a funding source. Other funding sources include federal and state grants, impact fees, bond issues, hotel/motel tax funding for trails, and enterprise funds.

Capital Assets are those things the City owns that cost a considerable amount of money and are intended to last a long time, such as buildings, land, roads, and vehicles. For an item or project to be considered a capital asset by the city, the project or purchase must have an initial purchase cost of \$5,000 or more and last more than two years. However, the Capital Budget may have items in it that are not considered Capital Assets.

In order to effectively manage and track these items and projects, the capital projects fund has been created. With the exception of enterprise funds and E-911 fund, acquisition of all capital assets including all capital projects will be conducted through the capital projects fund.

After the annual audit has been completed the unspent and unencumbered balances of each capital project approved in the current year's budget will be re-allocated in the following fiscal year to their respective projects.

Accounting Policies

The budgeting and basis of accounting policies of the City of Roswell conform to Generally Accepted

Accounting Principles (GAAP) as applicable to governments. The basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund level, government funds use the modified accrual basis of accounting. All government fund types, expendable trust funds and agency funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available).

“Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities in the current period. The City considers revenues as available if they are collected within 60 days after year-end. Those revenues considered susceptible to accrual are property taxes, charges for services, sales taxes, fines, forfeitures, interest income, and intergovernmental grants. Revenues from licenses and permits and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used for guidance. There are, however, essentially two types of these revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based on the expenditures recorded. In the other type, monies are virtually unrestricted as to purpose of expenditure and are nearly irrevocable (i.e., revocable only for failure to comply with prescribed compliance requirements, such as equal employment opportunity.) These resources are reflected as revenues at the time of receipt or earlier if they meet the criteria for availability.

FINANCIAL POLICIES AND PROCEDURES

Expenditures are generally recognized under the modified accrual basis of accounting when the related liabilities are incurred. Exceptions to this general rule include: 1) accumulated unpaid vacation, judgments, and claims which are not expected to be paid out of “available spendable resources”, 2) principal and interest on general obligation long-term debt which are recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year, and 3) inventory of materials and supplies which are recorded as expenditures when they are consumed.

Enterprise funds utilize the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The following is a summary of the more significant policies:

Fund Accounting/Fund Structure

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equities, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds in this budget are grouped into generic fund types and two broad fund categories as follows:

Governmental Funds

General Fund: The General Fund accounts for resources that are generally not dedicated for a specific purpose. Most services provided are basic to the everyday operation of a municipality.

Major Revenues

- Property Tax
- Sales Tax

- Franchise, Alcohol, Business/Insurance Taxes
- Fines and Forfeitures
- Licenses and Permits

Primary Services

- General administration
- Planning
- Financial services
- Fire protection
- Police protection
- Parks
- Transportation services

Special Revenue Funds: Used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. Special Revenue Funds currently used are: *Cemetery Care Fund, Leita Thompson Rental Fund, Confiscated Assets Fund, E-911 Fund, State Grant Fund, Federal Grant Fund, Tree Bank Fund, Soil and Erosion Fund, County/Local Grant Fund, and Hotel/Motel Revenue Fund.*

Major Revenues

- E-911 charges
- Confiscated Assets
- Federal and State Grants
- Hotel/Motel Tax

Primary Services

- E-911 Call Center
- SWAT and Crisis Negotiation
- Economic Development
- Tourism and Marketing
- Roswell Business Alliance

Debt Service Fund: Debt Service Funds are used to account for debt service transactions for bonds and other debts issued by the City.

Major Revenues

- Property Tax

Primary Services

- Payment of principal and interest on outstanding bonds.

Capital Projects Funds: Account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, E-911 funds, or sponsored operations) and capital outlay. The Capital Project Funds are divided into two funds: *Impact Fee Fund and Capital Projects Fund.*

FINANCIAL POLICIES AND PROCEDURES

Major Revenues

- Transfers from other funds
- Impact Fees
- Bond Proceeds

Primary Services

- Acquisition, construction, and improvement of City buildings, facilities and roads as well as purchase and replacement of vehicles and equipment.

Proprietary Funds

Enterprise Funds: Enterprise Funds are used to account for operations: 1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis are to be financed or recovered primarily through user charges; or 2) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, or accountability or other purposes. The City currently operates four enterprise funds: *Solid Waste Fund, Water and Sewer Fund, Stormwater Utility Fund, and Recreation Participation Fund.*

Major Revenues

- Solid Waste charges for service
- Water charges for service
- Stormwater charges for service
- Recreation participant charges for service

Primary Services

- Solid waste, recycling and yard waste collection
- Water production, treatment and distribution
- Stormwater management
- Recreation programs and special events

Internal Service Funds: A type of Proprietary Fund used to account for the financing of goods or services provided on a cost reimbursement basis by one department to other departments. The City has four internal service funds: *Risk/Liability Fund, Worker's Compensation Fund, Group Benefits Fund, and Fleet Services Fund.*

Major Revenues

- Charges to City departments

Primary Services

- Risk Management services
- Group benefits
- Employee professional development
- Fleet services

Fund Equity Policy

In a government there are two major classes of funds, Governmental and Proprietary. The Proprietary funds operate very similar to private-sector businesses. How much an individual customer pays typically will vary depending upon the quantity of goods or services. For the Proprietary Funds the focus is the inflows and outflows of economic resources (changes in net assets). Changes in net asset are recognized as soon as the cause of the change occurs, regardless of the timing of the related cash flows. Another way of looking at this is revenues are recognized as soon as they are earned, and expenses are recognized as soon as a liability is incurred. Equity of the Proprietary Funds is reflected with the terminology "Net Assets."

Net Assets

The term Net Assets is the terminology used for the equity of the Proprietary Fund and will also be in the Government-wide financial statements. Net Assets are also broken into three classes; invested in capital net of related debt, restricted, and unrestricted.

Invested In Capital Net Of Related Debt

Invested in capital net of related debt is equal to the capital assets minus any outstanding balance of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of capital assets of the government.

Restricted Net Assets

Restricted net assets include net assets that are not subject solely to the government's own discretion. This category would include resources subject to externally imposed restrictions (creditors, grantors, contributors, laws/regulation of other governments, constitutional provisions.) Restricted net assets cannot report a negative

FINANCIAL POLICIES AND PROCEDURES

balance. If the liabilities exceed those assets, the excess is to be reported as reduction of unrestricted net assets.

Unrestricted Net Assets

Any remaining balance of net assets is reported as unrestricted net assets.

Most functions of a typical government however are supported by taxes rather than by user charges. These tax-supported or governmental functions operate quite differently from the business model just described. Normally, there is no direct relationship between how much an individual taxpayer pays and the quantity of goods and services that same taxpayer receives. For example, the City does not charge every time the fire truck is sent to a call, likewise we do not charge the victim for the Police to make an arrest. Because of these differences the governmental funds measurement focus is based on inflows and outflows of the current financial resources (changes in net expendable assets). Further, changes in net expendable assets must have a near-term impact. Thus inflows are recognized only if they are available to liquidate liabilities of the current period within sixty days of yearend. Similarly, future outflows typically are recognized only if they are a drain on current financial resources. Equity of the Governmental Funds is reflected with the terminology of "Fund Balance".

Fund Balance

The Governmental Accounting Standards Board Statement Number 54 (GASB 54) requires five components of fund balance; non-expendable, restricted, committed, assigned, and unassigned.

Non-Spendable Fund Balance

Non-spendable fund balance includes the value of the City's assets that will never be converted to cash. These include but are not limited to prepaid items and inventories. This will also include assets that will not convert to cash soon enough to affect the current period such as long-term receivables

and the non-cash assets held for resale such as land.

Restricted Fund Balance

Restricted fund balance includes the value of resources that are limited in how they may be used by external enforceable legal restrictions. This may be the result of other governments through laws and regulations, grantors or contributions through agreements, creditors through debt covenants or other contracts, and enabling legislation that limits how revenue can be used.

Committed Fund Balance

Committed fund balance includes the value of resources that are limited by the Mayor and Council. Further the limitation that has been placed on the resources can only be removed by similar action that committed these resources in the fund balance.

Assigned Fund Balance

Assigned fund balance includes resources that the government has intentions for use but are not externally restricted or committed through formal action by the Mayor and Council. The Mayor and Council approve who has the authority to assign these resource values. Examples would be the purchasing buyers issuing purchase orders for goods or services which are under the dollar threshold for Mayor and Council's approval.

Unassigned Fund Balance

Unassigned fund balance includes the remaining resources that have not been classified in the above categories. Only the General Fund may have a positive fund balance in this category. All other governmental funds will only have this classification, if the remaining resources are negative to balance the fund.

Stabilization Funds

Adequate fund balance in the governmental funds and net assets in the proprietary funds are a necessary component of the City's overall financial management strategy and a key factor in the

FINANCIAL POLICIES AND PROCEDURES

external agencies' measurement of the City's financial strength.

Maintenance of fund balance and net assets assures adequate resources for cash flow and to mitigate short-term effects of revenue shortages.

The City shall maintain stabilization funds required by ordinance and/or bond covenants. The stabilization fund in the General Fund shall be 25% of budgeted expenditures, in the Enterprise Funds shall be 16.67% of budgeted expenditures. The use of the stabilization fund will only be used to:

- Strengthen the City's position in response to self-insurance,
- Provide funds in the event unplanned expenditures the City could face as a result of natural disaster or terrorist attack.

All expenditures drawn from stabilization funds shall require prior Council approval.

When a new Enterprise Fund is established the target reserve will be built by committing a minimum of 3.33% of budgeted expenditures until the 16.67% threshold is established. If stabilization funds fall below required levels as set by this policy, the Mayor and Council must approve and adopt a plan to restore this balance to the target level within 24 months. If restoration of the reserve cannot be accomplished within such period without severe hardship to the City, then the Mayor and Council will establish a different time period.

The table below shows that all funds are in compliance with this policy.

	General Fund	Solid Waste Fund	Water Fund	Recreation Participation Fund	Stormwater Utility Fund
FY 2014 Estimated Beginning Fund Balance	\$15,525,890	\$7,603,371	\$1,289,373	\$1,274,356	\$204,139
FY 2014 Approved Revenue	\$59,528,553	\$8,429,000	\$3,484,400	\$5,079,391	\$2,911,500
FY 2014 Approved Expenditures*	\$55,455,486	\$9,508,701	\$3,883,373	\$5,310,349	\$2,549,667
Policy	25%	16.67%	16.67%	16.67%	16.67%
FY 2014 Required Threshold	\$13,863,872	\$1,585,100	\$647,358	\$885,235	\$425,029
FY 2014 Above/(Below) Required Threshold	\$131,722	\$4,938,570	\$243,042	\$158,163	\$140,943

* General Fund Approved Expenditures excludes Capital and Contingency for calculation of the "Reserve by Policy"

Funds not otherwise non-spendable, restricted, committed, and assigned represent balances available for appropriation at the discretion of the Mayor and Council. However, the Mayor and Council will make every effort to use the unassigned funds for the following purposes:

- To provide pay-as-you go financing for capital projects,
- To provide for revenue shortfalls resulting from unexpected economic changes or recessionary periods

Funds in excess of the policy plus non-spendable, restricted, committed, and assigned may be authorized by the Mayor and Council for expenditure within the City's annual budget.

Investment Policy

The City's Investment Policy is to invest public funds in a manner which will provide the maximum security with the best investment return, while meeting the daily cash flow demands of the City and conforming to all state and local statutes governing the investment of public funds. This policy applies to all funds under the control of the City of Roswell which are eligible to be invested, exclusive of pension obligations. The City's investment objectives are:

- Safety: To insure that losses are avoided to the principal of the City's investments and deposits.
- Compliance: To conform to the requirements of Federal and State law.
- Liquidity: To generate sufficient cash to meet all operating requirements and pay obligations as they become due.
- Income: To maximize the amount of interest income within the constraints of the objectives.

FINANCIAL POLICIES AND PROCEDURES

Purchasing Policy

The City Charter and State law set forth requirements for the expenditure of local government funds for the purchase of goods and services. Per the City of Roswell Code of Ordinances, the City Administrator shall have the responsibilities and powers of the Purchasing Agent for the City and may delegate some or all of the responsibilities to the Purchasing Manager.

The Purchasing Manager shall establish procedures for purchases of goods and services involving the estimated expenditures of \$10,000 or less. These procedures determine the thresholds at which the number and type of quotes are required. Purchases with anticipated amount of \$10,000 or over require sealed bids or proposals.

The City has a partially decentralized purchasing process. Departments are authorized to obtain quotes for items under \$2,500. Quotes on items over \$2,500 are to be obtained by the Purchasing Division.

Debt Service Policy

The Mayor and City Council adopted a formal debt policy in FY 2013 with the following objectives:

1. establishing conditions for the managed use of debt
2. creating procedures and policies that minimize the City's debt service and issuance costs
3. retaining the highest practical credit rating
4. maintaining full and complete financial disclosure and reporting

Additionally, the City's practices regarding debt are governed by the State of Georgia. The Constitution for the State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all

taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law."¹ The City of Roswell currently has a 0.18% ratio of bonded debt to assessed value, well below the State of Georgia constitutional threshold of 10%.

The City of Roswell has utilized both general obligation and revenue bonds to finance capital improvements too large to be financed from current revenues. The most recent bond issue was approved by voters in November 2012 and sold April 2013 with an uninsured AAA rating.

The City's Debt Policy establishes benchmarks based upon Standard and Poor's (S&P) analytical characterizations of debt levels. These benchmarks measure the budgetary impact of debt as well as the community's ability to support debt. Based on the FY 2014 Approved Budget, the City's annual debt service payment of \$1,205,948 is 2.17% of the approved General Fund operating expenditures, well below the 15% threshold characterized by S&P as "moderate."

The community's ability to support debt is measured by the City's per capita overlapping debt, or the total amount of property tax supported debt represented by all governments that coincide, at least in part, with the geographic boundaries of the city. Based on the latest information available, the per capita overlapping debt is \$283, also below the \$2,000 threshold characterized by S&P as "moderate."

¹ State of Georgia Constitution, Article IX, Section V

All Funds Summary

The All Funds Summary section includes "Schedule A" from the FY 2014 Budget Ordinance, The City of Roswell Fund Structure Chart, City Wide Revenue and Expenditure History, Major Revenue Source History, City Wide Revenues by Account, City Wide Use of Funds History, City Wide Expenditures by Account, and Fund Revenue, Expenditure and Fund Balance History for each Fund.

FY 2014 Approved Budget - "

FY 2014 Estimated Beginning Available Fund Balance:	General/Special Revenue Funds								Enterprise	
	General Fund	Confiscated Assets Fund	E-911 Fund	Soil Erosion Fund	Cemetery Care Fund	Leita Thompson Fund	CDBG Grant Funds	Hotel / Motel Fund	Solid Waste Fund	Water and Sewer Fund
	\$15,525,890	\$387,833	\$830,112	\$217,117	\$59,905	\$148,365	\$0	\$613,063	\$7,603,371	\$1,289,373
Source of Funds Revenues										
Property Tax	\$19,480,682									
Sales Tax	\$21,400,000									
Frnchs., Alchl, Bus./Ins. Taxes	\$12,091,000							\$785,400		
Licenses & Permits	\$1,426,000			\$7,800						\$1,000
Intergovernmental	\$130,387						\$20,270			
Charges for Service - External	\$655,810	\$5,000	\$1,650,000						\$8,399,000	\$3,477,400
Charges for Service - Internal	\$1,684,732									
Fines & Forfeitures	\$2,379,284	\$80,000								
Interest Income	\$150,000	\$5,000	\$4,000					\$4,000	\$30,000	\$6,000
Miscellaneous Revenues	\$130,658					\$89,000				
Transfers In	\$0									
Employee Contribution	\$0									
Employer Contribution	\$0									
Total Revenues	\$59,528,553	\$90,000	\$1,654,000	\$7,800	\$0	\$89,000	\$20,270	\$789,400	\$8,429,000	\$3,484,400
Budgeted Use of Reserves	\$1,651,968	\$220,878	\$353,693		\$23,500			\$163,531	\$1,079,701	\$398,973
Total Source of Funds	\$61,180,521	\$310,878	\$2,007,693	\$7,800	\$23,500	\$89,000	\$20,270	\$952,931	\$9,508,701	\$3,883,373
	General/Special Revenue Funds								Enterprise	

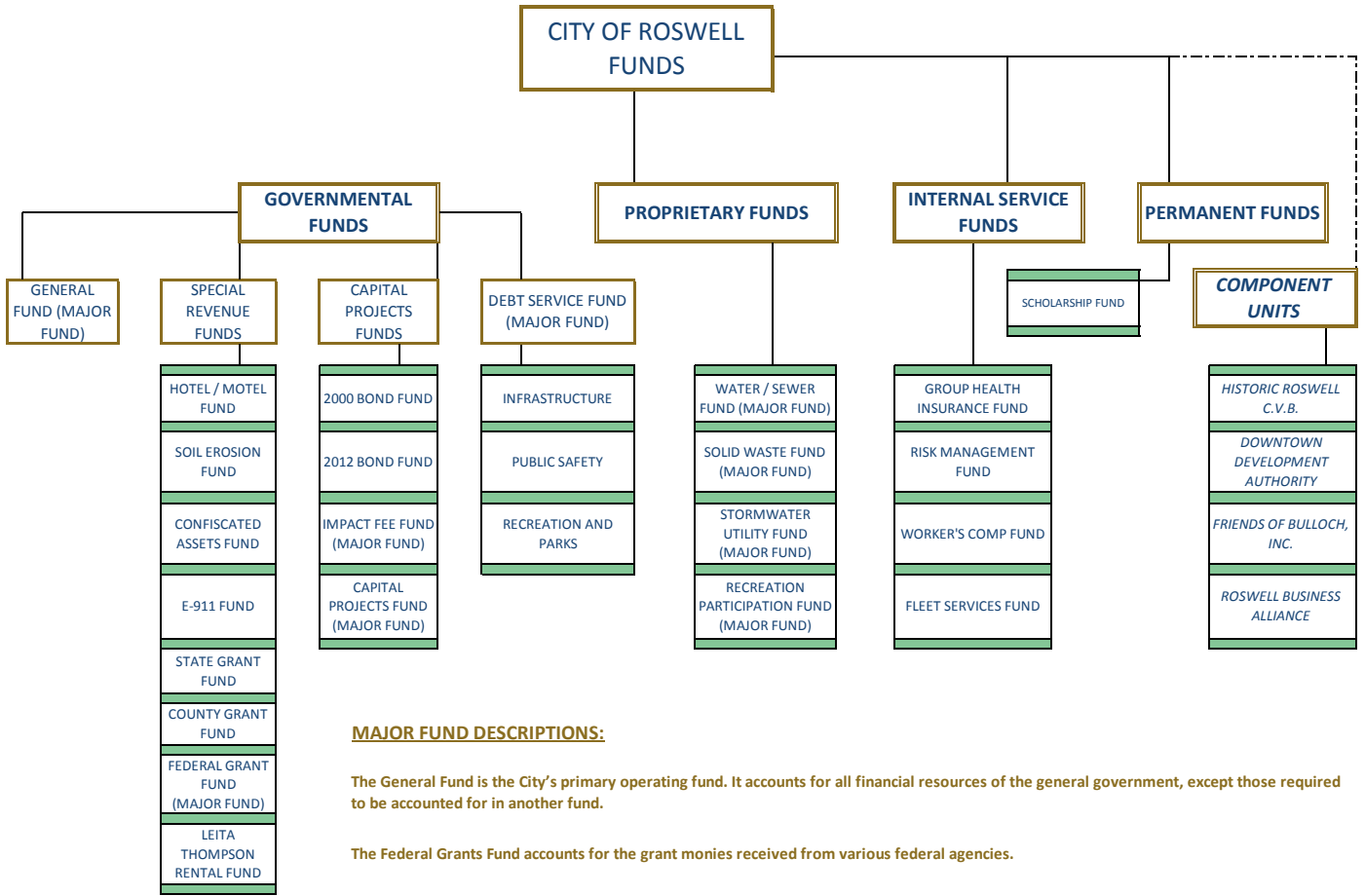
Use of Funds Expenditures	General/Special Revenue Funds								Enterprise	
	General Fund	Confiscated Assets Fund	E - 911 Fund	Soil Erosion Fund	Cemetery Care Fund	Leita Thompson Fund	CDBG Grant Funds	Hotel / Motel Fund	Solid Waste Fund	Water and Sewer Fund
Administration	\$8,493,260						\$20,270	\$952,931		
Community Development	\$3,222,134									
Environmental/ Public Works	\$427,527			\$0					\$9,508,701	\$3,883,373
Finance	\$2,552,931									
Fire	\$7,055,108									
Police	\$15,848,555	\$294,878	\$2,007,693							
Recreation and Parks	\$10,292,690				\$23,500	\$88,192				
Transportation	\$7,383,076									
City-Wide Costs	\$418,259									
Transfer to Capital	\$5,365,309	\$16,000								
Internal Service Funds										
Contingency/Other										
Total Use of Funds	\$61,058,849	\$310,878	\$2,007,693	\$0	\$23,500	\$88,192	\$20,270	\$952,931	\$9,508,701	\$3,883,373
Excess (Deficiency) of revenues vs expenditures	(\$1,530,296)	(\$220,878)	(\$353,693)	\$7,800	(\$23,500)	\$808	\$0	(\$163,531)	(\$1,079,701)	(\$398,973)
FY 2014 Fund Balance Reserve by Policy:	\$13,863,872								\$1,585,100	\$647,358
FY 2014 Est. Ending Fund Balance Available over Reserve by Policy:	\$131,722	\$166,955	\$476,419	\$224,917	\$36,405	\$149,173	\$0	\$449,532	\$4,938,570	\$243,042
FY 2014 Total Estimated Ending Available Fund Balance:	\$13,995,594	\$166,955	\$476,419	\$224,917	\$36,405	\$149,173	\$0	\$449,532	\$6,523,670	\$890,400
FY 2014 Estimated Increase / (Decrease) in Fund Balance:	(\$1,530,296)	(\$220,878)	(\$353,693)	\$7,800	(\$23,500)	\$808	\$0	(\$163,531)	(\$1,079,701)	(\$398,973)
	General/Special Revenue Funds								Enterprise	

Schedule A"

se Funds		Internal Service Funds				Capital Project Funds		Debt Service Fund	Totals	FY 2014 Estimated Beginning Available Fund Balance:
\$204,139	\$1,274,356	\$1,851,117	\$1,956,567	\$2,552,432	\$0	\$382,866	\$317,998	\$719,527	\$35,934,031	
Stormwater Utility Fund	Recreation Participation and Special Events Fund	Group Benefits Fund	Risk / Liability Fund	Worker's Comp Fund	Fleet Services Fund	Impact Fee Fund	Capital Project Fund	Debt Service Fund	Total Revenues	Source of Funds Revenues
								\$4,184,763	\$23,665,445	Property Tax
									\$21,400,000	Sales Tax
									\$12,876,400	Frnchs., Alchl, Bus./Ins. Taxes
									\$1,434,800	Licenses & Permits
									\$150,657	Intergovernmental
\$2,909,000	\$4,508,000					\$318,819			\$21,923,029	Charges for Service - External
		\$1,050,000	\$466,000	\$664,716					\$3,865,448	Charges for Service - Internal
									\$2,459,284	Fines & Forfeitures
\$2,500			\$76			\$2,000			\$203,576	Interest Income
							\$70,000		\$289,658	Miscellaneous Revenues
	\$571,391						\$5,414,309		\$5,985,700	Transfers In
		\$838,000							\$838,000	Employee Contribution
		\$5,568,498							\$5,568,498	Employer Contribution
\$2,911,500	\$5,079,391	\$6,406,498	\$1,050,076	\$466,000	\$664,716	\$320,819	\$5,484,309	\$4,184,763	\$100,660,495	Total Revenues
	\$230,958	\$141,874							\$4,265,076	Budgeted Use of Reserves
\$2,911,500	\$5,310,349	\$6,548,372	\$1,050,076	\$466,000	\$664,716	\$320,819	\$5,484,309	\$4,184,763	\$104,925,571	Total Source of Funds
		Internal Service Funds				Capital Project Funds		Debt Service Fund		

se Funds		Internal Service Funds				Capital Project Funds		Debt Service Fund	Totals	Use of Funds Expenditures
Stormwater Utility Fund	Recreation Participation and Special Events Fund	Group Benefits Fund	Risk / Liability Fund	Worker's Comp Fund	Fleet Services Fund	Impact Fee Fund	Capital Project Fund	Debt Service Fund	Total Expenditures	Use of Funds Expenditures
		\$6,548,372	\$1,050,076	\$464,505			\$106,545		\$17,635,959	Administration
							\$150,000		\$3,372,134	Community Development
\$2,549,667					\$626,684		\$97,600		\$17,093,552	Environmental/ Public Works
								\$1,205,948	\$3,758,879	Finance
							\$191,414		\$7,246,522	Fire
							\$372,300		\$18,523,426	Police
\$5,310,349							\$791,450		\$16,506,181	Recreation and Parks
							\$1,425,000		\$8,808,076	Transportation
							\$2,350,000		\$2,768,259	City-Wide Costs
									\$5,381,309	Transfer to Capital
									\$0	Internal Service Funds
									\$0	Contingency/Other
\$2,549,667	\$5,310,349	\$6,548,372	\$1,050,076	\$464,505	\$626,684	\$0	\$5,484,309	\$1,205,948	\$101,094,297	Total Use of Funds
\$361,833	(\$230,958)	(\$141,874)	\$0	\$1,495	\$38,032	\$320,819	\$0	\$2,978,815		Excess (Deficiency) of revenues vs expenditures
\$425,029	\$885,235								\$17,406,595	FY 2014 Fund Balance Reserve by Policy:
\$140,943	\$158,163	\$1,709,243	\$1,956,567	\$2,553,927	\$38,032	\$703,685	\$317,998	\$3,698,342	\$18,093,634	FY 2014 Est. Ending Fund Balance Available over Reserve by Policy:
\$565,972	\$1,043,398	\$1,709,243	\$1,956,567	\$2,553,927	\$38,032	\$703,685	\$317,998	\$3,698,342	\$35,500,229	FY 2014 Total Estimated Ending Available Fund Balance:
\$361,833	(\$230,958)	(\$141,874)	\$0	\$1,495	\$38,032	\$320,819	\$0	\$2,978,815	(\$433,802)	FY 2014 Estimated Increase / (Decrease) in Fund Balance:
		Internal Service Funds				Capital Project Funds		Debt Service Fund	Totals	

BUDGET FUND STRUCTURE



MAJOR FUND DESCRIPTIONS:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Federal Grants Fund accounts for the grant monies received from various federal agencies.

The Impact Fees Fund accounts for the collection of impact fees to pay for system improvements for fire, recreation and parks and transportation facilities as projected in the Roswell Comprehensive Land Use Plan.

The Capital Projects Fund accounts for financial resources to be used for the acquisition and construction of major capital projects.

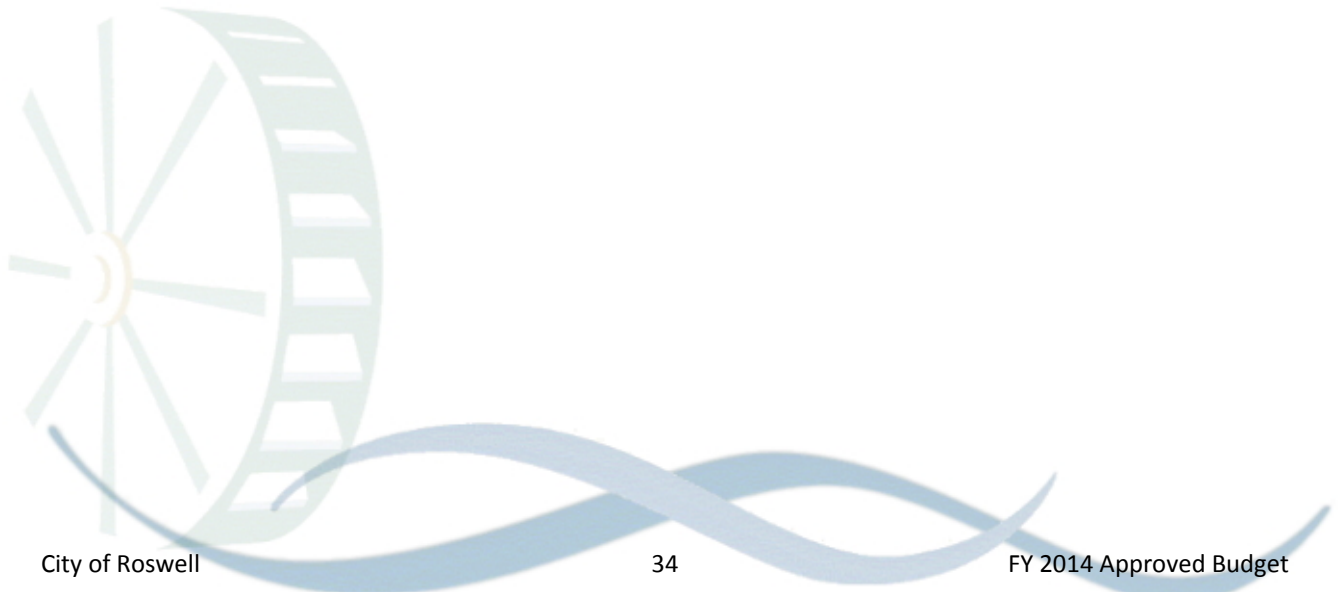
The Debt Service Fund accounts for the accumulation of resources and payments made of principal and interest on the City's general obligation debt.

The Water and Sewer Fund accounts for the activities of the City's water system and the billing on behalf of Fulton County's sewer system as it applies to City residents, which renders those services to the residents and businesses located within the City.

The Solid Waste Fund accounts for the operations of the City's solid waste and sanitation program.

The Participant Recreation Fund accounts for the operations of activities held at the City's parks.

The Stormwater Fund accounts for the operations of the City's stormwater program.



City Wide Revenue and Expenditure History

Citywide Revenue:

	FY 2011 Actual	FY 2012 Actual	FY 2013 Approved Budget	FY 2014 Approved Budget
Property Tax	\$25,850,802	\$24,522,003	\$24,450,800	\$23,665,445
Sales Tax	\$18,808,121	\$20,618,957	\$19,700,000	\$21,400,000
Franchise, Alcohol, Business / Insurance Taxes	\$12,982,090	\$12,868,804	\$12,721,000	\$12,876,400
Licenses & Permits	\$1,274,618	\$1,447,158	\$1,296,356	\$1,434,800
Intergovernmental	\$4,725,189	\$8,321,682	\$195,516	\$150,657
Charges for Service - External	\$20,089,385	\$22,831,188	\$21,550,757	\$21,923,029
Charges for Service - Internal	\$3,050,483	\$2,939,585	\$3,727,312	\$3,865,448
Fines & Forfeitures	\$3,390,941	\$3,260,488	\$2,949,000	\$2,459,284
Interest Income	\$580,733	\$604,261	\$352,000	\$203,576
Miscellaneous Revenues	\$223,262	\$646,559	\$3,338,600	\$289,658
Transfers In	\$9,427,985	\$20,219,546	\$7,289,531	\$5,985,700
Employee Contribution	\$1,520,987	\$1,575,835	\$838,000	\$838,000
Employer Contribution	\$6,040,059	\$5,928,000	\$5,463,181	\$5,568,498
Fund Balance Appropriations (Budgeted)			\$5,854,988	\$4,265,076
Total Revenues	\$107,964,655	\$125,784,067	\$109,727,041	\$104,925,571

Citywide Expenditures:

	FY 2011 Actual	FY 2012 Actual	FY 2013 Approved Budget	FY 2014 Approved Budget
100 - General Fund	\$60,452,435	\$63,065,001	\$59,963,146	\$61,058,849
210 - Confiscated Assets Fund	\$531,847	\$710,877	\$413,493	\$310,878
215 - E911 Fund	\$1,470,666	\$1,971,341	\$2,067,054	\$2,007,693
230 - Impact Fee Fund	\$1,022,779	\$3,838,323	\$128,000	\$0
235 - Cemetery Fund	\$13,359	\$17,064	\$23,500	\$23,500
240 - Soil Erosion Fund	\$40,681	\$609	\$0	\$0
245 - Tree Bank Fund	\$0	\$140	\$0	\$0
275 - Hotel/Motel Fund	\$435,984	\$1,001,174	\$1,039,024	\$952,931
290 - Leita Thompson Rental Fund	\$81,219	\$95,876	\$73,192	\$88,192
311 - Bond Fund	\$31,828	\$438,709	\$0	\$0
350 - Capital Projects Fund	\$4,914,823	\$25,462,455	\$9,593,140	\$5,484,309
410 - Debt Service Fund	\$6,404,984	\$13,343,387	\$6,502,575	\$1,205,948
505 - Water/Sewer Fund	\$2,894,261	\$3,345,838	\$3,353,893	\$3,883,373
507 - Stormwater Fund	\$0	\$1,664,929	\$2,640,301	\$2,549,667
540 - Solid Waste Fund	\$8,931,694	\$8,910,019	\$9,807,779	\$9,508,701
555 - Recreation Participation Fund	\$4,802,417	\$4,861,370	\$4,829,852	\$5,310,349
601 - Worker's Compensation Fund	\$537,902	\$718,878	\$447,254	\$464,505
602 - Group Benefit Fund	\$7,359,517	\$6,922,765	\$6,748,527	\$6,548,372
603 - Risk and Liability Fund	\$745,615	\$726,686	\$1,023,722	\$1,050,076
604 - Fleet Services Fund	\$202,355	\$0	\$609,296	\$626,684
Grant	\$3,597,351	\$11,933,900	\$60,090	\$20,270
Grand Total	\$104,471,715	\$149,029,340	\$109,323,838	\$101,094,297

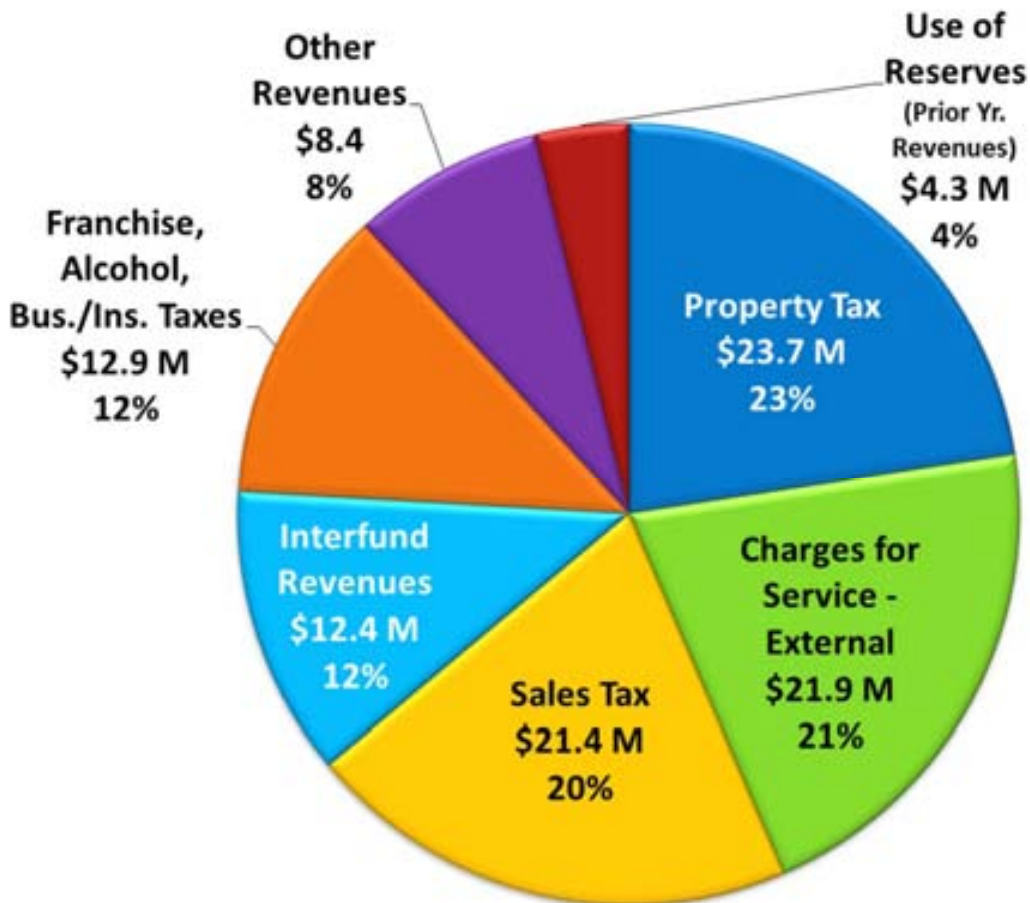
	FY 2011 Actual	FY 2012 Actual	FY 2013 Approved Budget	FY 2014 Approved Budget
Administration	\$7,936,458	\$21,997,534	\$17,120,612	\$17,635,959
City-Wide	\$17,312,153	\$12,726,755	\$9,859,588	\$8,133,568
Community Development	\$5,443,728	\$3,784,846	\$3,069,739	\$3,372,134
Environmental / Public Works	\$14,330,130	\$20,839,320	\$16,809,863	\$16,995,952
Finance	\$8,608,529	\$15,693,820	\$8,986,909	\$3,758,879
Fire	\$5,848,553	\$7,592,325	\$8,715,537	\$7,246,522
Police	\$18,300,467	\$20,665,925	\$18,705,498	\$18,539,426
Recreation, Parks, Historic and Cultural Affairs	\$15,560,230	\$19,537,762	\$17,351,803	\$16,603,781
Transportation	\$11,131,468	\$26,191,054	\$8,704,289	\$8,808,076
Grand Total	\$104,471,715	\$149,029,340	\$109,323,838	\$101,094,297

City Wide Source of Funds

The City of Roswell's operations are funded through a variety of revenue sources. Basic services such as police and fire protection, recreation and parks, and roads are provided in large part by Property Tax and Sales Tax.

Source of Funds Projections for All Funds for Fiscal Year 2014 total \$104,925,571 which is a decrease of (-\$4,801,470) or 4.4% from the total source of funds amount of \$109,727,041 in the original approved budget for FY 2013. The decrease is attributed to eliminating \$3,150,000 in loan proceeds related to the leasing of capital equipment from FY 2013 and a reduction of \$1,589,912 in use of reserves.

The City of Roswell has historically experienced strong financial strength and sound financial management. This is exhibited by the fact that Roswell is one of two large cities in the State of Georgia to have an uninsured AAA bond rating. This strong financial history allows the city to maintain financial stability despite economic challenges



Major Revenue Source History

Property Taxes:

This primary source of revenue for the City represents 23% of the total budget. Revenue projections for Fiscal Year 2014 amount to \$23,665,445 which is a (-\$785,355) decrease from the FY 2013 budgeted amount of \$24,450,800.

FY 2014 property tax revenue projections are based upon an estimated digest as the City is awaiting a digest from Fulton County for FY 2014. Initial indications from the County estimate a slight increase in digest attributable to growth. However, due to a continued reassessment of property under appeal and the impact of House Bill 386 resulting in an anticipated 15% decline in motor vehicle digest, a 3% decrease in property tax revenues is expected for FY 2014. The table below represents the estimated digest and exemptions used to project FY 2014 revenues.

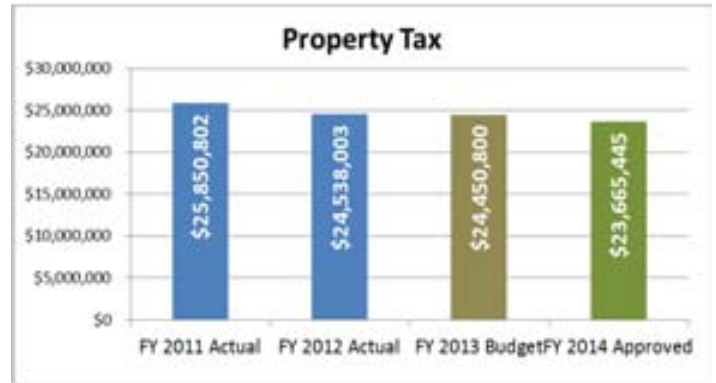
FY 2014	
Real Property	3,808,441,430
Personal Property	185,963,550
Public Utilities	35,140,297
Motor Vehicles	265,523,776
Gross Digest	\$4,295,069,052
City Exemptions	(45,424,000)
County Exempt	(18,981,430)
Net Digest	\$4,230,663,622

For FY 2014 the millage rate is approved at 5.455 mills, the same rate since FY 2009. Although the FY 2014 approved budget will hold the millage rate stable at 5.455, the City will shift 0.405 mills from debt service to the General Fund to fund maintenance capital expenditures, such as road resurfacing.

	Millage Rate
FY 2013 Maintenance & Operations Millage Rate	4.059
FY 2013 Debt Service Millage Rate	1.396
TOTAL FY 2013 MILLAGE RATE	5.455
Maintenance & Operations Rate Adjustment	0.405
Debt Service Rate Adjustment	(0.405)
TOTAL CHANGE	-
FY 2014 Maintenance & Operations Millage Rate	4.464
FY 2014 Debt Service Millage Rate	0.991
TOTAL FY 2014 MILLAGE RATE	5.455

The capital needs for the City show that decisions will need to be made in future budget years for funding capital projects to maintain the current designated fund balance policy. Although the City has a healthy available

fund balance of \$23,436,892 at the end of FY 2012 for the general fund, as capital needs continue to climb the City will continue to evaluate alternative funding sources to meet this demand including debt, leases, grants, loans and bonds.

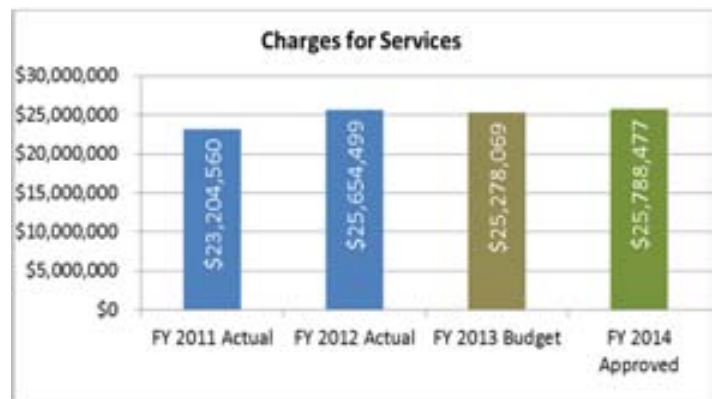


Charges for Service (Internal and External):

The second largest source of revenue for the City, Charges for Service, represents 21% of the total budget. Revenue projections are \$25,788,477 for Fiscal Year 2014. This is an increase of \$510,408 from the previous fiscal year amount of \$25,278,069.

The increase in Charges for Services is due to a \$1 base water rate increase needed to fund debt service associated with the new water plant, an increase in anticipated Recreation Participation program revenues from a fee increase in FY 2012 and an increase in Indirect Costs.

Charges for services include, but are not limited to: contributions to the internal service funds, receipts from hotel/motel taxes, recreation participation fees, sanitation fees, stormwater utility fees, water billing revenue, indirect cost charges, and other similar revenue sources.

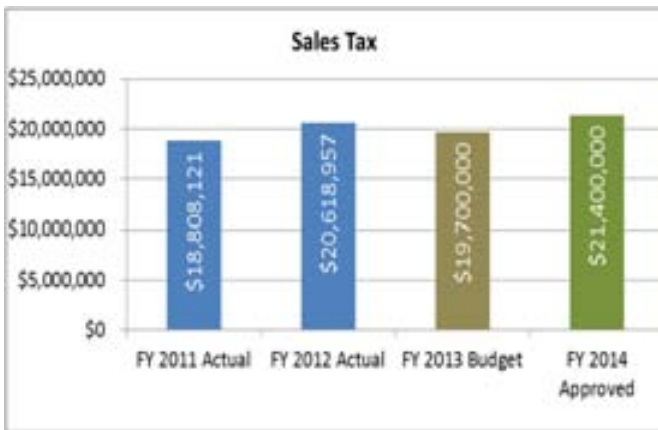


Major Revenues Source History, continued

Local Option Sales Tax:

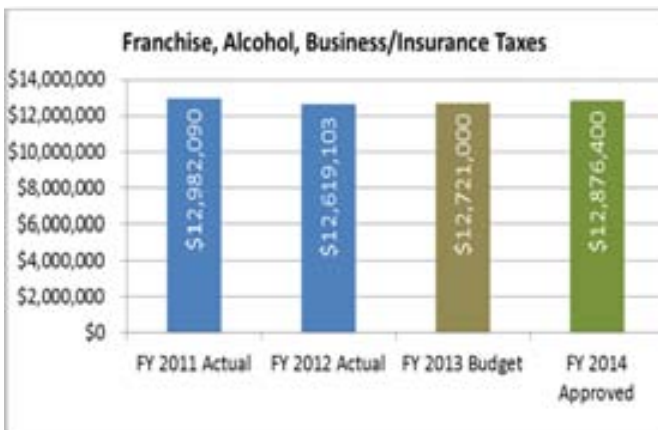
This third largest source of revenue for the City represents 20% of the total budget. The revenue projection for FY 2014 is \$21,400,000 which is an increase of \$1,700,000 over the previous fiscal year budgeted amount of \$19,700,000.

The increase is based on continued stabilization in the local economy as well as an anticipated increase in the distribution formula resulting from LOST negotiations in FY 2013.



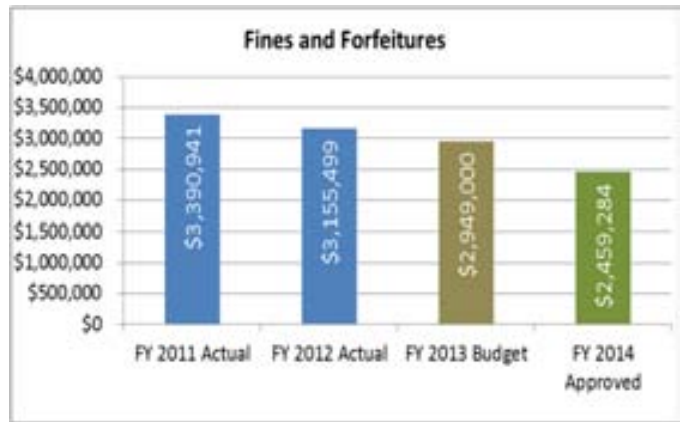
Franchise, Alcohol, Business/Insurance Taxes:

Another large source of revenue for the City, accounting for 12% of total revenues with a projected collection of \$12,876,400 for FY 2014, is Franchise, Alcohol, Business/Insurance Taxes. The FY 2014 Approved amount represents an increase of \$155,400 from the FY 2013 Approved amount of \$12,721,000. Most of the increase results from an increase in overnight tourism (Hotel/Motel Fees), and an increase in Insurance Premium Tax collections.



Fines and Forfeitures:

This revenue source primarily includes the fines collected by the City of Roswell Municipal Court. The projected revenue for FY 2014 is \$2,459,284 which is \$489,716 or 16% less than FY 2013 approved amount of \$2,949,000. The decrease is due to the elimination of red light cameras by M&CC in FY 2013.



Interfund Transfers:

The items included in this category include a \$5,484,309 transfer from the General Fund and Confiscated Assets Fund to the Capital Projects Fund for capital projects, a transfer of \$6,406,498 from various funds to the Group Benefits Fund representing both the employee and employer contribution to group benefits and a \$571,391 General Fund subsidy to the Recreation Participation Fund to cover administrative costs associated with recreation programs. These items are specific to each fiscal year and do not use any historical trends.

Licenses and Permits:

Revenue from this source comes from licenses to conduct business in the City of Roswell. These licenses include alcohol and liquor pouring. The permits in this category include building, grading, zoning, signs, and taxi cabs. The projected revenue for FY 2014 is \$1,434,800 which is \$138,444 or 11% more than FY 2013 approved amount of \$1,296,356.

This revenue source is budgeted conservatively given the volatility of the revenue stream. Drastic changes in the economy have had a direct impact on this revenue source. As with other revenue sources, the City looks to previous year's actual to estimate future revenues. The past two years have shown slow but steady growth in this area.

Major Revenues Source History, continued

Miscellaneous/Investment:

Miscellaneous revenues of \$289,658 include rent from the apartments at Leita Thompson, private donations, telephone commissions, tree bank funds and the sale of assets.

The City is projecting collections of \$203,576 in investment income in FY 2014.

Intergovernmental Revenues:

A total of \$150,657 in intergovernmental revenues is expected for FY 2014 for the City of Alpharetta's portion of the Roswell/Alpharetta Public Safety Training Facility as well as a City position partially funded by the Community Development Block Grant (CDBG).

City Wide Revenues by Account

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year		FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
				to Date (June 10, 2013)				
311100 Real Property - Current Year	\$22,113,522	\$21,916,000	\$21,916,000	\$20,375,918	\$21,916,000	(\$1,492,283)	\$20,423,717	
311110 Public Utility	\$191,317	\$145,000	\$145,000	\$197,515	\$145,000	\$46,690	\$191,690	
311111 Tax Lien Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
311200 Real Property - Prior	(\$175,063)	\$90,000	\$90,000	(\$155,348)	\$90,000	(\$70,000)	\$20,000	
311300 Personal Property - Current	\$0	\$0	\$0	\$1,022,684	\$0	\$1,014,430	\$1,014,430	
311305 Personal Property - Prior	\$0	\$0	\$0	(\$60)	\$0	\$0	\$0	
311310 Motor Vehicle	\$1,773,433	\$1,582,800	\$1,582,800	\$1,731,687	\$1,582,800	(\$157,192)	\$1,425,608	
311340 Intangibles (Reg & Recrd)	\$373,714	\$480,000	\$480,000	\$362,535	\$480,000	(\$60,000)	\$420,000	
311600 Real Estate Trans (intang)	\$110,736	\$100,000	\$100,000	\$134,165	\$100,000	\$0	\$100,000	
319110 General Property - Penalty & Interest - Real	\$132,940	\$135,000	\$135,000	\$152,504	\$135,000	(\$65,000)	\$70,000	
319500 Fifa	\$1,403	\$2,000	\$2,000	(\$48)	\$2,000	(\$2,000)	\$0	
Property Tax Total	\$24,522,003	\$24,450,800	\$24,450,800	\$23,821,551	\$24,450,800	(\$785,355)	\$23,665,445	
313100 Local Option Sales Tax	\$20,618,957	\$19,700,000	\$19,700,000	\$17,206,591	\$19,700,000	\$1,700,000	\$21,400,000	
Sales Tax Total	\$20,618,957	\$19,700,000	\$19,700,000	\$17,206,591	\$19,700,000	\$1,700,000	\$21,400,000	
311710 Electric Franchise Taxes	\$3,957,869	\$3,900,000	\$3,900,000	\$3,751,050	\$3,900,000	(\$200,000)	\$3,700,000	
311730 Gas Franchise Taxes	\$639,143	\$636,000	\$636,000	\$484,896	\$636,000	\$0	\$636,000	
311750 TV Cable Franchise Taxes	\$831,372	\$900,000	\$900,000	\$682,919	\$900,000	\$0	\$900,000	
311760 Telephone Franchise Taxes	\$380,057	\$345,000	\$345,000	\$344,726	\$345,000	\$0	\$345,000	
314101 Hotel/Motel Tax : Trails 16.67%	\$131,396	\$108,355	\$108,355	\$109,118	\$108,355	\$22,571	\$130,926	
314102 Hotel/Motel Tax : General 40.00%	\$315,288	\$260,000	\$260,000	\$261,830	\$260,000	\$54,160	\$314,160	
314103 Hotel/Motel Tax : Tourism 43.33%	\$341,536	\$281,645	\$281,645	\$283,628	\$281,645	\$58,669	\$340,314	
314200 Alcoholic Beverage Excise Tax	\$994,819	\$975,000	\$975,000	\$804,751	\$975,000	\$0	\$975,000	
314300 Local Option Mixed Drink Excise Tax	\$249,666	\$200,000	\$200,000	\$263,927	\$200,000	\$0	\$200,000	
316100 Business & Occupation Tax	\$717,791	\$0	\$0	\$740,212	\$0	\$815,000	\$815,000	
316101 Business & Occupation Tax	\$26,133	\$815,000	\$815,000	\$165	\$815,000	(\$815,000)	\$0	
316102 Insurance Occupation Tax	\$0	\$0	\$0	\$57,150	\$0	\$70,000	\$70,000	
316200 Insurance Premium Tax	\$4,143,799	\$4,150,000	\$4,150,000	\$4,401,407	\$4,150,000	\$150,000	\$4,300,000	
316300 Financial Institution Tax	\$139,935	\$150,000	\$150,000	\$145,339	\$150,000	\$0	\$150,000	
Franchise, Alcohol, Business / Insurance Taxes Total	\$12,868,804	\$12,721,000	\$12,721,000	\$12,331,118	\$12,721,000	\$155,400	\$12,876,400	
321110 Alcohol, Beer, Wine License	\$566,384	\$570,000	\$570,000	\$574,441	\$570,000	\$0	\$570,000	
321130 Liquor Pouring License	\$34,510	\$29,000	\$29,000	\$28,269	\$29,000	\$1,000	\$30,000	
321140 Bar Cards (Liquor Handling License)	\$7,550	\$5,000	\$5,000	\$9,475	\$5,000	\$1,000	\$6,000	
321220 Insurance	\$70,860	\$70,000	\$70,000	\$13,575	\$70,000	\$0	\$70,000	
321292 Solicitor Fees	\$525	\$400	\$400	\$825	\$400	(\$400)	\$0	
322210 Zoning And Land Use	\$41,369	\$25,000	\$25,000	\$64,151	\$25,000	\$25,000	\$50,000	
322230 Sign Permits	\$53,565	\$45,000	\$45,000	\$37,164	\$45,000	\$0	\$45,000	
322300 Taxi Cab Permits	\$55,125	\$40,000	\$40,000	\$43,730	\$40,000	\$10,000	\$50,000	
322905 Photo and Film Fees	\$10,400	\$12,000	\$12,000	\$6,950	\$12,000	\$3,000	\$15,000	
322991 Special Events Fee	\$19,698	\$20,000	\$20,000	\$28,244	\$20,000	\$0	\$20,000	
322993 Photo & Film Fees	\$750	\$0	\$0	\$750	\$0	\$0	\$0	
323120 Building & Inspection Fees	\$505,905	\$411,286	\$411,286	\$595,077	\$411,286	\$89,714	\$501,000	
323190 Soil Erosion Fees	\$6,690	\$8,670	\$8,670	\$4,744	\$8,670	(\$1,670)	\$7,000	
323197 Soil Erosion Grading Permit	\$3,623	\$0	\$0	\$400	\$0	\$800	\$800	
323902 Grading Permits	\$70,205	\$60,000	\$60,000	\$66,113	\$60,000	\$10,000	\$70,000	
323903 Soil Erosion Grading Permit	\$0	\$0	\$0	\$1,294	\$0	\$0	\$0	
Licenses & Permits Total	\$1,447,158	\$1,296,356	\$1,296,356	\$1,475,202	\$1,296,356	\$138,444	\$1,434,800	
331360 Administration Federal Grants	\$1,381,607	\$0	\$1,386,980	\$1,441,511	\$0	\$0	\$0	
331362 Community Development Federal Grants	\$13,584	\$0	\$52,526	\$49,584	\$0	\$0	\$0	
331363 Rec & Parks Federal Grants	\$4,597	\$0	\$1,964,597	\$4,597	\$0	\$0	\$0	
331364 Fire Federal Grants	\$150,785	\$0	\$150,785	\$150,785	\$0	\$0	\$0	
331365 Police Federal Grants	\$167,269	\$0	\$259,187	\$208,396	\$0	\$0	\$0	
331366 Env & PW Federal Grants	\$884,930	\$0	\$1,470,453	\$885,305	\$0	\$0	\$0	
331367 Trans Federal Grants	\$2,230,448	\$0	\$1,474,660	\$2,855,584	\$0	\$0	\$0	
331368 Match - Federal Grants	\$88	\$0	(\$5,401)	(\$2,193)	\$0	\$0	\$0	

City Wide Revenues by Account

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
				to Date (June 10, 2013)			
331369 CDBG Revenue	\$1,776,208	\$83,516	\$2,760,026	\$2,321,449	\$83,516	(\$63,246)	\$20,270
333100 Housing Authority	\$20,377	\$0	\$0	\$17,181	\$0	\$0	\$0
334362 Community Development State Grants	\$0	\$0	\$800	\$0	\$0	\$0	\$0
334366 Env & PW State Grants	\$0	\$0	\$160,484	\$0	\$0	\$0	\$0
334367 Trans State Grants	\$1,574,283	\$0	\$4,831,867	\$2,411,675	\$0	\$0	\$0
336010 Alpharetta Fire Payments	\$99,449	\$112,000	\$112,000	\$38,324	\$112,000	\$18,387	\$130,387
336012 Intergov - Barrington Farm	\$650	\$0	\$0	\$650	\$0	\$0	\$0
336013 Intergov - Sandy Springs	\$0	\$0	\$1,000,000	(\$49,403)	\$0	\$0	\$0
336104 Rec & Parks County/Local Grants	\$1,766	\$0	\$1,766	\$1,766	\$0	\$0	\$0
336106 Police County/Local Grants	\$5,000	\$0	\$2,000	\$2,000	\$0	\$0	\$0
336108 Trans County/Local Grants	\$10,640	\$0	\$670,757	\$12,036	\$0	\$0	\$0
Intergovernmental Total	\$8,321,682	\$195,516	\$16,293,488	\$10,349,245	\$195,516	(\$44,859)	\$150,657
341200 Recording Fees	\$135	\$0	\$0	\$376	\$0	\$0	\$0
341323 Recreation Impact Fees	\$291,075	\$75,000	\$293,843	\$515,179	\$75,000	\$88,460	\$163,460
341324 Trans Impact Fees	\$103,308	\$15,000	\$131,903	\$306,008	\$15,000	\$52,779	\$67,779
341325 Public Safety Impact Fees	\$127,338	\$40,000	\$145,924	\$229,507	\$40,000	\$32,581	\$72,581
341400 Printing And Duplication Fees	\$679	\$1,000	\$1,000	\$351	\$1,000	(\$700)	\$300
341426 3% Admin Impact Fees	\$9,014	\$8,000	\$8,600	\$19,103	\$8,000	\$19,000	\$27,000
341905 Other/Misc. Fees	\$20,840	\$20,000	\$20,000	\$24,543	\$20,000	\$8,000	\$28,000
341906 Community Trip	\$10,625	\$0	\$0	\$0	\$0	\$0	\$0
341910 Election Qualify Fees	\$8,130	\$0	\$0	\$0	\$0	\$8,460	\$8,460
342101 Special Police Ser- Ot	\$42,207	\$5,000	\$5,000	\$45,309	\$5,000	\$0	\$5,000
342120 Accident Reports	\$18,807	\$15,000	\$15,000	\$17,473	\$15,000	\$0	\$15,000
342130 False Alarm Fees	\$43,600	\$60,000	\$60,000	\$66,940	\$60,000	\$0	\$60,000
342131 Fire Alarm Fees	\$1,050	\$3,400	\$3,400	\$0	\$3,400	(\$3,400)	\$0
342140 Exspungement Fees	\$5,432	\$5,500	\$5,500	\$5,135	\$5,500	(\$500)	\$5,000
342210 Fire Alarm Fees	\$1,250	\$0	\$0	\$1,900	\$0	\$3,400	\$3,400
342310 Fingerprinting Fees	\$9,994	\$13,000	\$13,000	\$6,801	\$13,000	(\$5,000)	\$8,000
342331 Prisoner Housing (fed)	\$5,800	\$0	\$0	\$5	\$0	\$0	\$0
342332 Prisoner Housing (other)	\$0	\$0	\$0	\$45	\$0	\$0	\$0
342501 E-911 Charges - Landlines	\$665,321	\$640,000	\$640,000	\$622,553	\$640,000	\$10,000	\$650,000
342502 E-911 Charges - Wireless	\$1,098,711	\$940,000	\$940,000	\$786,914	\$940,000	\$60,000	\$1,000,000
342910 Fire Training Facility	\$0	\$0	\$0	\$58,995	\$0	\$0	\$0
342920 Mountain Park	\$36,676	\$35,000	\$35,000	\$33,855	\$35,000	\$0	\$35,000
342925 Rapstc Training	\$9,697	\$1,000	\$1,000	(\$7,382)	\$1,000	\$0	\$1,000
343210 Lake Charles - Spec Assess	\$16,060	\$19,000	\$19,000	\$0	\$19,000	\$0	\$19,000
344111 Residential Refuse Collect	\$5,197,180	\$5,200,000	\$5,200,000	\$5,444,374	\$5,200,000	\$0	\$5,200,000
344112 Commercial Refuse Collect	\$2,731,569	\$2,900,000	\$2,900,000	\$2,665,455	\$2,900,000	(\$300,000)	\$2,600,000
344113 Ref Coll Res Prem Svc	\$143,091	\$175,000	\$175,000	\$126,135	\$175,000	(\$55,000)	\$120,000
344114 Ref Coll Res Prem-curbexe	\$4,938	\$7,000	\$7,000	\$4,169	\$7,000	(\$3,000)	\$4,000
344160 Solid Waste Recycling Fees	\$244,438	\$200,000	\$200,000	\$188,760	\$200,000	\$0	\$200,000
344162 Large Item Fees	\$30,154	\$0	\$0	\$26,022	\$0	\$20,000	\$20,000
344191 Dumpster Set Up Fees	\$3,071	\$2,500	\$2,500	\$2,568	\$2,500	\$0	\$2,500
344210 Water Charges	\$3,132,888	\$2,900,000	\$2,900,000	\$2,843,862	\$2,900,000	\$200,000	\$3,100,000
344215 Reconnect Fees	\$467	\$0	\$0	\$527	\$0	\$500	\$500
344216 Meter Fees	\$59,111	\$40,000	\$40,000	\$74,485	\$40,000	\$35,000	\$75,000
344217 Water Service Stop Fees	\$29,494	\$30,000	\$30,000	\$39,533	\$30,000	\$0	\$30,000
344255 Sewerage Charges	\$321,609	\$275,000	\$275,000	\$390,190	\$275,000	(\$25,000)	\$250,000
344256 Sewer Permit Fees Admin	\$0	\$0	\$0	\$15,328	\$0	\$15,000	\$15,000
344261 Stormwater Utility	\$2,895,720	\$2,900,000	\$2,900,000	\$2,791,772	\$2,900,000	\$0	\$2,900,000
344301 Utility Bill Late Charges	\$200,219	\$180,000	\$180,000	\$276,764	\$180,000	\$70,000	\$250,000
344302 Utility Bill Penalties	\$13,921	\$40,000	\$40,000	\$3,178	\$40,000	(\$34,600)	\$5,400
344303 Stormwater Late Charges	\$4,654	\$2,000	\$2,000	\$8,660	\$2,000	\$7,000	\$9,000
344700 Utility Bill Late Charges	\$100,169	\$0	\$0	(\$2,867)	\$0	\$0	\$0
344701 Utility Bill Penalties	\$420	\$0	\$0	\$0	\$0	\$0	\$0

City Wide Revenues by Account

		FY 2012	FY 2013	FY 2013	FY 2013 Year	FY 2014	Sum of ALL	FY 2014
		Actual	Approved Budget	Amended Budget	to Date (June 10, 2013)	Initial Base	CHANGES	APPROVED BUDGET
345610	Telecommunication Charges	\$332,150	\$325,000	\$325,000	\$362,839	\$325,000	\$0	\$325,000
345611	Telecommunication Rebanding	\$90,691	\$0	\$0	\$0	\$0	\$0	\$0
346400	Background Check Fees	\$13,050	\$15,000	\$15,000	\$15,386	\$15,000	\$0	\$15,000
347201	Auditorium Rental Fees	\$105,274	\$113,000	\$113,000	\$69,323	\$113,000	(\$5,000)	\$108,000
347202	Other Rental Fees	\$274,293	\$240,250	\$240,250	\$305,877	\$240,250	\$30,000	\$270,250
347301	Auditorium Ticket Receipt	\$510	\$0	\$0	\$0	\$0	\$0	\$0
347501	General Programs	\$703,993	\$769,707	\$769,707	\$562,536	\$769,707	(\$119,707)	\$650,000
347502	Special Events	\$14,682	\$20,000	\$20,000	\$7,781	\$20,000	(\$10,000)	\$10,000
347503	Athletics	\$1,033,016	\$965,000	\$965,000	\$929,236	\$965,000	\$35,000	\$1,000,000
347504	Tennis	\$176,232	\$100,000	\$100,000	\$210,444	\$100,000	\$100,000	\$200,000
347505	Swimming	\$232,921	\$200,000	\$200,000	\$158,309	\$200,000	\$0	\$200,000
347506	Gym & Physical Fitness	\$897,658	\$900,000	\$900,000	\$1,002,513	\$900,000	\$100,000	\$1,000,000
347507	Dance, Drama, & Music	\$384,126	\$310,000	\$310,000	\$279,763	\$310,000	(\$10,000)	\$300,000
347508	Arts & Crafts	\$254,851	\$225,000	\$225,000	\$225,064	\$225,000	\$25,000	\$250,000
347509	General Instrction Progs	\$422,354	\$390,000	\$390,000	\$380,602	\$390,000	\$10,000	\$400,000
347510	Rec & Parks Contributions	\$63,772	\$46,700	\$61,700	\$76,815	\$46,700	(\$1,700)	\$45,000
347512	Rec & Parks Miscellaneous	\$18,489	\$20,000	\$20,000	\$1,695	\$20,000	\$5,000	\$25,000
347513	Senior Adult Center	\$172,697	\$160,000	\$160,000	\$185,959	\$160,000	\$10,000	\$170,000
349171	Payment Of Liens	(\$44)	\$1,000	\$1,000	\$2,167	\$1,000	\$1,500	\$2,500
349300	Bad Check Fees	\$1,461	\$2,500	\$2,500	\$1,789	\$2,500	(\$800)	\$1,700
349920	Vietnam Memorial Bricks	\$150	\$200	\$200	\$100	\$200	\$0	\$200
Charges for Service - External Total		\$22,831,188	\$21,550,757	\$22,008,028	\$22,410,723	\$21,550,757	\$372,272	\$21,923,029
341701	Indirect Cost Confiscated Asset Fund	\$14,061	\$33,976	\$33,976	\$31,145	\$33,976	\$7,660	\$41,636
341702	Indirect Cost E911	\$0	\$108,711	\$108,711	\$99,652	\$108,711	\$26,085	\$134,796
341703	Indirect Cost Water Fund	\$233,651	\$226,029	\$226,029	\$207,193	\$226,029	\$5,930	\$231,959
341704	Indirect Cost Solid Waste	\$938,725	\$805,165	\$805,165	\$738,068	\$805,165	(\$7,886)	\$797,279
341705	Indirect Cost Rec Participation Fund	\$0	\$0	\$0	\$0	\$0	\$21,150	\$21,150
341706	Indirect Cost Stormwater	\$443,405	\$466,505	\$466,505	\$427,630	\$466,505	(\$8,593)	\$457,912
341805	Risk Claims Payments	\$863,392	\$1,027,417	\$1,027,417	\$940,062	\$1,027,417	\$22,583	\$1,050,000
341810	Transfers In - Work Comp	\$446,350	\$446,350	\$446,350	\$0	\$446,350	\$19,650	\$466,000
391201	Operating Transfer In	\$0	\$613,159	\$613,159	\$483,084	\$613,159	\$51,557	\$664,716
Charges for Service - Internal Total		\$2,939,585	\$3,727,312	\$3,727,312	\$2,926,834	\$3,727,312	\$138,136	\$3,865,448
351171	Municipal Court Fines	\$2,234,537	\$2,050,000	\$2,050,000	\$1,595,574	\$2,050,000	(\$19,286)	\$2,030,714
351172	Municipal Court Probation	\$63,210	\$60,000	\$60,000	\$71,766	\$60,000	\$10,482	\$70,482
351173	Jail Fees	\$93	\$0	\$0	\$93	\$0	\$46	\$46
351174	Munis Admin Fee	\$20,566	\$30,000	\$30,000	\$36,413	\$30,000	\$11,678	\$41,678
351175	Court Related - Other	\$234,879	\$200,000	\$200,000	\$156,778	\$200,000	(\$9,968)	\$190,032
351176	Diversion Fee	\$26,385	\$54,000	\$54,000	\$32,726	\$54,000	(\$7,668)	\$46,332
351300	Confiscation	\$6,399	\$0	\$0	\$6,297	\$0	\$0	\$0
351310	D.E.A. Funds	\$315,799	\$50,000	\$50,000	\$149,105	\$50,000	\$25,000	\$75,000
351315	State Drug Forfeiture	\$0	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
351920	Red Light Fines	\$358,620	\$500,000	\$500,000	\$265,720	\$500,000	(\$500,000)	\$0
Fines & Forfeitures Total		\$3,260,488	\$2,949,000	\$2,949,000	\$2,314,471	\$2,949,000	(\$489,716)	\$2,459,284
361000	Interest Revenues	\$150,196	\$352,000	\$391,342	\$133,612	\$352,000	(\$156,924)	\$195,076
361010	Unrealized Invest Gains	\$109,521	\$0	(\$5,000)	\$45,678	\$0	\$0	\$0
361015	Bank Interest Earned	\$39,058	\$0	\$50	\$32,974	\$0	\$2,500	\$2,500
361016	Invest Interest Earned	\$305,485	\$0	\$0	\$321,963	\$0	\$6,000	\$6,000
Interest Income Total		\$604,261	\$352,000	\$386,392	\$534,227	\$352,000	(\$148,424)	\$203,576

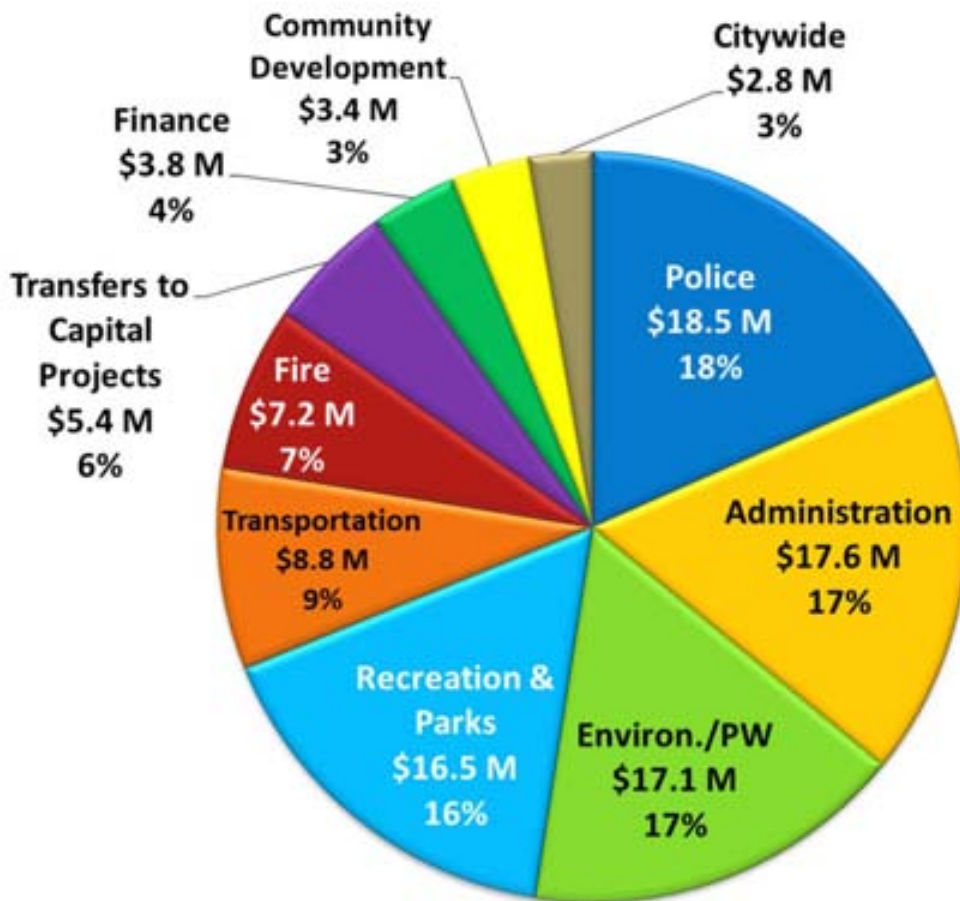
City Wide Revenues by Account

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
371004 Gas South Affinity Program	\$22,790	\$0	\$0	\$19,075	\$0	\$20,000	\$20,000
371005 Private Donations/contrib	\$4,791	\$2,000	(\$33,000)	(\$27,953)	\$2,000	\$68,500	\$70,500
381105 Rent Of Property	\$33,082	\$33,900	\$33,900	\$29,700	\$33,900	\$6,708	\$40,608
381110 Leita T. - Rent Income	\$80,473	\$82,000	\$82,000	\$82,385	\$82,000	\$7,000	\$89,000
382000 Telephone Commissions	\$5,634	\$6,100	\$6,100	\$1,380	\$6,100	(\$3,100)	\$3,000
383100 Reimbursement From Insura	\$123,380	\$2,500	\$6,331	\$162,397	\$2,500	\$0	\$2,500
383110 Valet Parking	\$0	\$0	\$0	\$977	\$0	\$2,000	\$2,000
383800 City- Fraud Reimburse	(\$394)	\$0	\$0	\$0	\$0	\$0	\$0
389105 Tree Bank Funds	\$44,100	\$0	\$0	\$14,500	\$0	\$0	\$0
389400 Miscellaneous	\$16,194	\$50	\$50	\$154	\$50	\$0	\$50
389600 Recording of Abatement	\$19,486	\$0	\$0	\$23,318	\$0	\$0	\$0
389997 Leita T. Utility Reimbursements			\$0	(\$11,052)	\$0	\$0	\$0
389999 Over And Short	\$643	\$50	\$50	\$11,478	\$50	(\$50)	\$0
392100 Sale Of Assets	\$139,681	\$60,000	\$60,000	\$4,651	\$60,000	\$0	\$60,000
392200 Gain On Property Sale	\$143,846	\$0	\$0	\$0	\$0	\$0	\$0
392300 Sale Of Abandoned Property	\$12,853	\$2,000	\$2,000	\$4,057	\$2,000	\$0	\$2,000
393500 Capital Lease Program	\$0	\$3,150,000	\$3,150,000	\$0	\$0	\$0	\$0
Miscellaneous Revenues Total	\$646,559	\$3,338,600	\$3,307,431	\$315,067	\$188,600	\$101,058	\$289,658
391201 Operating Transfer In	\$658,875	\$771,391	\$870,410	\$1,002,959	\$847,316	(\$275,925)	\$571,391
391205 Hotel/Motel Interfund Transfer	\$0	\$75,000	\$75,000	\$68,750	\$75,000	(\$75,000)	\$0
391250 Capital Transfer In	\$19,560,672	\$6,443,140	\$31,996,065	\$32,070,099	\$6,443,140	(\$1,028,831)	\$5,414,309
Transfers In Total	\$20,219,546	\$7,289,531	\$32,941,474	\$33,141,808	\$7,365,456	(\$1,379,756)	\$5,985,700
341801 HSA & HRA Contribution	\$389,735	\$0	\$0	\$0	\$0	\$0	\$0
341802 Surchg - Group Benefits	\$112,466	\$0	\$0	\$71,169	\$0	\$0	\$0
341803 Cobra	\$29,131	\$0	\$0	\$24,516	\$0	\$0	\$0
341804 Ded-Dental Employee	\$171,403	\$0	\$0	\$261,654	\$0	\$0	\$0
341806 Basic Life	\$0	\$0	\$0	\$94,080	\$0	\$0	\$0
341807 Disability	\$0	\$0	\$0	\$41,657	\$0	\$0	\$0
341808 Supplemental Life	\$146,933	\$0	\$0	\$36,683	\$0	\$0	\$0
341809 Colonial	\$5,320	\$0	\$0	\$4,128	\$0	\$0	\$0
341811 Aflac	\$5,945	\$0	\$0	\$5,057	\$0	\$0	\$0
341812 Fsa Deductions	\$152,218	\$0	\$0	\$32,963	\$0	\$0	\$0
341816 Group Health Emp Ded	\$544,692	\$0	\$0	\$4,776,450	\$0	\$0	\$0
341817 Vision Ins Ded	\$17,992	\$0	\$0	\$30,720	\$0	\$0	\$0
389500 Employee Hc Contribution	\$0	\$838,000	\$838,000	\$0	\$838,000	\$0	\$838,000
Employee Contribution Total	\$1,575,835	\$838,000	\$838,000	\$5,379,076	\$838,000	\$0	\$838,000
341815 Group Health Payments	\$5,928,000	\$5,463,181	\$5,463,181	\$0	\$5,463,181	\$105,317	\$5,568,498
391260 Employer Hc Contribution	\$0	\$0	\$0	\$22,558	\$0	\$0	\$0
Employer Contribution Total	\$5,928,000	\$5,463,181	\$5,463,181	\$22,558	\$5,463,181	\$105,317	\$5,568,498
Grand Total	\$125,784,067	\$103,872,053	\$146,082,461	\$132,228,471	\$100,797,978	(\$137,483)	\$100,660,495

City Wide Use of Funds

The goal of the annual budget and program for services is to satisfy the City's ongoing commitment to provide the community with the highest levels of service attainable within the resources available. The City strives daily to find new and innovative approaches to deliver excellent services while minimizing costs.

The approved expenditures for all funds for Fiscal Year 2014 total \$101,094,297, which is a decrease of (-\$8,229,541) or 7.53% from the original approved expenditure budget for Fiscal Year 2013 of \$109,323,838. This decrease is due to less debt service as well as fewer dollars allocated for capital expenditures. The largest area of expenditure for the City is related to personnel, including salary, benefits, and other related costs.



City Wide Expenditures by Account

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$28,369,427	\$28,890,112	\$28,890,257	\$25,022,051	\$28,886,711	(\$232,966)	\$28,653,745
511105 Part Time Employees	\$919,195	\$930,061	\$999,057	\$809,971	\$930,061	\$18,940	\$949,001
511110 Elected Officials	\$236,609	\$239,634	\$239,634	\$218,035	\$239,634	\$0	\$239,634
511115 Firefighter's Fees	\$3,090,910	\$3,338,835	\$3,338,835	\$2,780,797	\$3,338,835	\$0	\$3,338,835
511200 Temporary Employees	\$1,452,628	\$1,439,064	\$1,442,145	\$1,333,115	\$1,439,064	(\$21,416)	\$1,417,648
511250 Seasonal Employees	\$252,506	\$198,419	\$198,419	\$186,154	\$194,219	\$55,000	\$249,219
511300 Overtime	\$658,580	\$811,210	\$842,376	\$500,792	\$811,210	(\$120,000)	\$691,210
511400 Other Compensation	\$7,800	\$7,200	\$7,200	\$1,950	\$7,200	\$0	\$7,200
512100 Group Insurance	\$5,360,022	\$6,338,331	\$6,416,320	\$4,649,599	\$6,338,331	\$0	\$6,338,331
512200 Social Security (FICA) Contributions	\$2,087,911	\$2,122,985	\$2,153,017	\$1,841,562	\$2,129,155	\$24,261	\$2,153,416
512300 Medicare	\$489,664	\$496,442	\$503,462	\$433,473	\$497,873	\$5,632	\$503,505
512400 Retirement Contributions	\$3,819,358	\$3,849,818	\$3,947,946	\$3,621,313	\$3,843,938	\$94,141	\$3,938,079
512401 Deferred Compensation	\$145,294	\$168,800	\$168,800	\$133,113	\$168,800	\$0	\$168,800
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$579,956	\$579,956
512500 Tuition Reimbursements	\$43,601	\$50,000	\$50,000	\$35,580	\$50,000	\$0	\$50,000
512600 Unemployment Insurance	\$23,347	\$0	\$0	\$31,870	\$0	\$0	\$0
512700 Workers' Compensation	\$569,372	\$296,006	\$296,006	\$309,403	\$296,006	(\$910)	\$295,096
512920 Other Benefits	\$14,833	\$15,000	\$15,000	\$15,698	\$15,000	\$0	\$15,000
553100 Group Insurance Contribution	\$5,928,000	\$5,463,181	\$5,463,181	\$4,226,611	\$5,453,931	\$282,505	\$5,736,436
553300 Surch-group Benefits	\$108,840	\$0	\$0	\$23,375	\$0	\$0	\$0
553400 Deductions-dental	\$44,373	\$0	\$0	\$148,867	\$0	\$0	\$0
553500 Supplemental Life	\$146,231	\$0	\$0	\$126,299	\$0	\$0	\$0
553600 Colonial	\$5,320	\$0	\$0	\$4,128	\$0	\$0	\$0
553700 Aflac	\$6,441	\$0	\$0	\$4,164	\$0	\$0	\$0
553800 FSA Deductions	\$145,363	\$0	\$0	\$95,102	\$0	\$0	\$0
553900 COBRA	\$38,791	\$0	\$0	\$5,500	\$0	\$0	\$0
553901 Over/Under Employee Healthcare	(\$318,679)	\$0	\$0	\$54,956	\$0	\$0	\$0
554000 Basic Life	\$132,741	\$0	\$0	\$124,027	\$0	\$0	\$0
554100 Workers Comp Contribution	\$446,350	\$446,352	\$446,352	\$409,156	\$446,352	\$19,648	\$466,000
Salaries and Benefits Total	\$54,769,205	\$55,101,450	\$55,418,007	\$47,265,695	\$55,086,320	\$704,791	\$55,791,111
521201 Professional Services	\$1,408,668	\$1,193,371	\$2,196,966	\$1,370,543	\$1,185,171	\$94,247	\$1,279,418
521202 Legal	\$45,364	\$70,000	\$155,907	\$33,847	\$70,000	\$0	\$70,000
521203 Animal Control	\$63,360	\$70,000	\$70,000	\$35,263	\$70,000	\$500	\$70,500
521204 E-911 Fund Reserve Expenditure	\$138,713	\$127,000	\$138,052	\$96,601	\$127,000	\$5,000	\$132,000
521300 Technical Services	\$153,336	\$279,073	\$309,368	\$150,080	\$261,073	(\$1,901)	\$259,172
521400 Contract Services	\$5,530,941	\$4,998,229	\$8,194,854	\$5,993,509	\$5,012,229	\$728,947	\$5,741,176
522110 Disposal	\$1,326,974	\$1,768,675	\$1,774,375	\$1,282,957	\$1,768,675	(\$249,458)	\$1,519,217
522130 Custodial	\$172,148	\$177,749	\$177,749	\$170,013	\$177,749	\$720	\$178,469
522205 Repairs And Maintenance	\$8,810,632	\$2,175,040	\$13,484,173	\$10,722,827	\$1,820,640	\$788,727	\$2,609,367
522210 Vehicle Repair	\$208,022	\$226,291	\$343,889	\$180,957	\$226,291	\$24,408	\$250,699
522215 Garage Base Rate	\$0	\$286,531	\$286,531	\$262,653	\$286,531	\$15,104	\$301,635
522216 Mechanics Rate	\$0	\$317,277	\$318,277	\$220,431	\$317,277	\$39,699	\$356,976
522310 Rental Of Land And Buildings	\$17,461	\$48,200	\$49,259	\$19,869	\$48,200	(\$1,700)	\$46,500
522320 Rental Of Equipment And Vehicles	\$418,390	\$518,646	\$570,673	\$279,480	\$208,646	(\$7,400)	\$201,246
523100 Property And Liability Insurance	\$538,533	\$661,947	\$661,947	\$662,039	\$661,947	\$43,150	\$705,097
523210 Communication Services	\$953,553	\$927,982	\$949,068	\$766,097	\$927,982	\$4,798	\$932,780
523220 Postage	\$113,137	\$156,365	\$156,365	\$96,203	\$156,365	(\$626)	\$155,739
523300 Advertising	\$46,624	\$85,275	\$86,612	\$54,094	\$85,275	\$1,150	\$86,425
523500 Travel	\$98,627	\$156,406	\$174,443	\$124,342	\$144,626	\$42,097	\$186,723

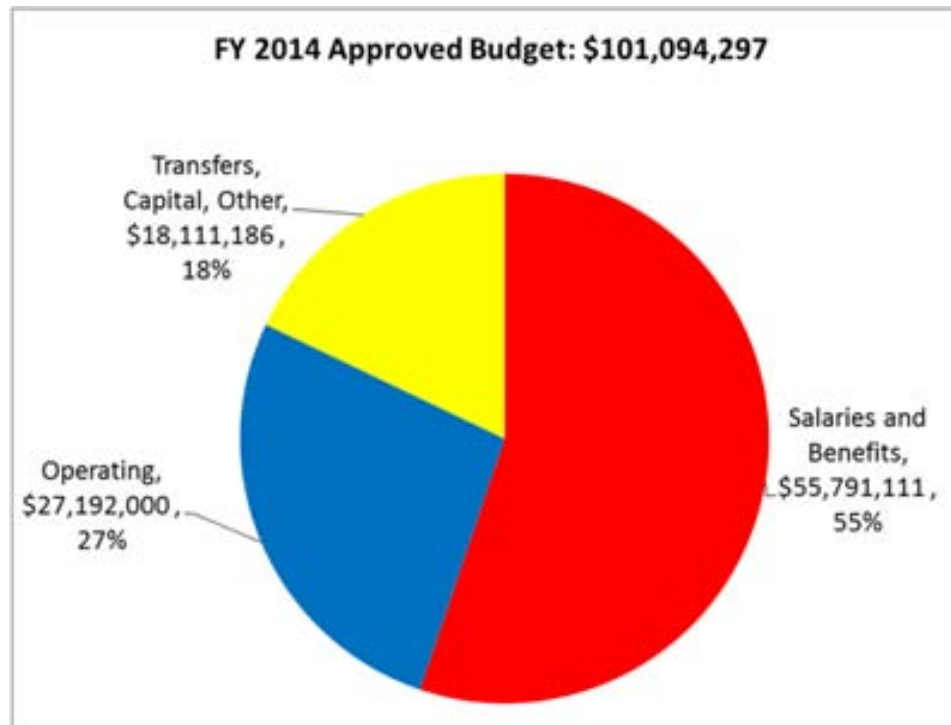
City Wide Expenditures by Account

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
523600 Dues And Fees	\$84,911	\$133,157	\$144,738	\$107,949	\$115,457	\$13,230	\$128,687
523700 Education And Training	\$207,152	\$271,329	\$326,445	\$164,434	\$268,809	\$41,644	\$310,453
523800 Licenses	\$1,833	\$6,112	\$6,212	\$1,496	\$6,112	(\$294)	\$5,818
523851 Contracted Temporary Labor	\$72,078	\$2,500	\$12,500	\$145,714	\$2,500	\$4,000	\$6,500
523852 Instruction Fees	\$738,034	\$737,975	\$741,495	\$579,986	\$737,975	\$0	\$737,975
523901 Bank Fees / Charges	\$283,930	\$318,450	\$323,669	\$176,240	\$315,450	(\$95,450)	\$220,000
523902 Sanitation Services	\$79,519	\$121,050	\$121,050	\$92,307	\$121,050	\$0	\$121,050
531110 Inmate Supplies	\$7,951	\$14,975	\$14,975	\$6,563	\$14,975	\$0	\$14,975
531115 Recreation Supplies	\$942,886	\$962,350	\$1,042,283	\$956,048	\$962,350	\$108,200	\$1,070,550
531120 Vehicle Parts And Supplies	\$712,798	\$704,550	\$722,706	\$583,547	\$704,550	(\$4,650)	\$699,900
531130 Officials Expenses	\$3,000	\$3,000	\$3,000	\$1,000	\$3,000	\$0	\$3,000
531131 Mayor's Expenses	\$0	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
531140 Water Line Maintenance & Suppl	\$208,968	\$190,000	\$162,500	\$133,351	\$190,000	(\$2,500)	\$187,500
531210 Water / Sewerage	\$836,645	\$760,361	\$811,967	\$438,246	\$760,361	(\$50,000)	\$710,361
531215 Stormwater Fees	\$554,241	\$658,625	\$658,675	\$658,359	\$658,625	\$0	\$658,625
531220 Natural Gas	\$133,371	\$198,823	\$198,823	\$113,679	\$198,823	\$0	\$198,823
531230 Electricity	\$2,543,248	\$2,611,653	\$2,623,996	\$2,140,953	\$2,611,653	\$0	\$2,611,653
531240 Bottled Gas	\$9,585	\$14,826	\$14,826	\$8,890	\$14,826	(\$430)	\$14,396
531250 Oil	\$30,709	\$33,195	\$34,195	\$20,745	\$33,195	\$350	\$33,545
531270 Gasoline/ Diesel	\$1,228,417	\$1,358,747	\$1,379,601	\$976,744	\$1,388,347	\$11,981	\$1,400,328
531310 Hospitality And Events	\$15,443	\$11,000	\$17,587	\$14,351	\$11,000	\$0	\$11,000
531320 Inmate Meals	\$52,872	\$53,000	\$41,550	\$4,993	\$53,000	(\$23,000)	\$30,000
531400 Books And Periodicals	\$38,293	\$60,374	\$65,681	\$37,969	\$60,374	\$245	\$60,619
531605 Machinery And Equipment-Operating	\$692,871	\$299,190	\$983,380	\$599,273	\$249,141	\$64,505	\$313,646
531615 Computer Equipment-operating	\$391,860	\$229,607	\$736,791	\$408,967	\$104,307	\$55,595	\$159,902
531620 Communication Equipment-Operating	\$716,153	\$25,897	\$682,604	\$695,948	\$25,897	\$0	\$25,897
531625 Dumpster Replacement	\$68,403	\$70,873	\$102,219	\$71,275	\$70,873	\$0	\$70,873
531710 Vietnam Memorial Bricks	\$228	\$400	\$400	\$120	\$400	\$0	\$400
531720 Uniforms	\$215,087	\$322,037	\$361,504	\$229,518	\$295,837	\$22,456	\$318,293
539999 Special Events Contra Account	\$21,796	\$60,000	\$61,118	(\$2,300)	\$60,000	\$0	\$60,000
Operating Total	\$32,984,166	\$26,368,617	\$44,783,888	\$33,530,524	\$25,487,068	\$1,704,932	\$27,192,000
541100 Sites (land)	\$1,449,231	\$0	\$1,975,918	\$1,449,231	\$0	\$0	\$0
541200 Site Improvements	\$3,290,548	\$488,650	\$4,964,029	\$3,726,399	\$0	\$1,461,000	\$1,461,000
541210 Recreation Facilities	\$2,343,949	\$1,873,000	\$13,301,014	\$3,007,442	\$0	\$325,400	\$325,400
541300 Buildings	\$2,418,963	\$2,203,512	\$10,751,310	\$3,089,740	\$0	\$972,900	\$972,900
541415 Road Improvements/ Sidewalks	\$10,997,589	\$1,058,000	\$29,515,334	\$14,132,196	\$0	\$625,000	\$625,000
541420 Water Lines	\$1,806,993	\$172,800	\$1,775,063	\$1,564,392	\$0	\$498,000	\$498,000
542100 Machinery	\$1,632,241	\$640,378	\$2,303,752	\$1,669,850	\$0	\$475,964	\$475,964
542200 Vehicles	\$4,006,580	\$4,067,971	\$8,986,439	\$6,448,839	\$0	\$2,201,000	\$2,201,000
542300 Furniture And Fixtures	\$243,720	\$17,000	\$165,392	\$266,229	\$0	\$20,000	\$20,000
542400 Computer Equipment	\$3,251,179	\$48,000	\$6,278,944	\$3,727,832	\$0	\$53,400	\$53,400
542500 Communication Equipment	\$184,316	\$10,000	\$5,487,493	\$171,356	\$0	\$16,000	\$16,000
549999 Contra- Capital Expense Account	(\$1,529,697)	\$0	\$0	(\$1,506,192)	\$0	\$0	\$0
551110 Indirect Costs	\$1,450,527	\$1,640,386	\$1,640,386	\$1,503,687	\$1,640,386	\$44,346	\$1,684,732
552400 Risk/liability Contribution	\$863,392	\$1,025,417	\$1,025,417	\$940,062	\$1,025,417	\$24,583	\$1,050,000
554200 Disability	\$124,609	\$0	\$0	\$74,203	\$0	\$0	\$0
554300 Hsa Contributions	\$376,252	\$0	\$0	\$67,431	\$0	\$0	\$0
561004 Machinery & Equipment- Depreciation	\$111,875	\$0	\$0	\$14,093	\$0	\$0	\$0
572010 Payments To Local Nonprofits	\$0	\$0	\$160,000	\$103,805	\$0	\$0	\$0
573100 Low Flow Rebate Program	\$9,800	\$10,000	\$10,440	\$9,610	\$10,000	(\$10,000)	\$0

City Wide Expenditures by Account

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
579001 Contingency Operating	\$12,200	\$21,646	\$32,524	\$0	\$21,646	\$559,600	\$581,246
579002 Contingency Capital	\$0	\$0	\$29,879	\$0	\$0	\$0	\$0
579003 Contingency - Tree Program	\$13,286	\$0	\$131,130	\$598	\$0	\$0	\$0
579020 Matching Grant Fund Contingency	\$0	\$0	\$376,348	\$3,667	\$0	\$0	\$0
579025 Insurance Deductibles	\$99,357	\$232,055	\$232,055	\$147,963	\$232,055	(\$18,764)	\$213,291
581100 Principal- Long Term Debt	\$12,250,000	\$6,267,000	\$6,267,000	\$5,925,000	\$0	\$1,379,605	\$1,379,605
584000 Debt Issuance Costs	\$0	\$0	\$0	\$133,236	\$0	\$0	\$0
611350 Operating Transfers Out - Cap Projects	\$12,478,550	\$6,443,140	\$14,510,953	\$13,369,223	\$51,000	\$5,363,309	\$5,414,309
611351 Operating Transfer Out - Fed Grant	\$0	\$0	\$9,489	\$8,698	\$0	\$0	\$0
611353 Operating Transfer Out - Solid Waste	\$0	\$0	\$0	\$0	\$155,000	\$0	\$155,000
611355 Operating Transfer Out - Parti	\$658,445	\$571,391	\$571,391	\$523,775	\$571,391	\$0	\$571,391
611357 Operating Transfers Out - Gene	\$240,000	\$440,000	\$440,000	\$20,000	\$0	\$0	\$0
611358 OPERATING TRANS-HOT/MOT	\$0	\$75,000	\$75,000	\$68,750	\$0	\$0	\$0
Grand Total	\$149,029,340	\$109,323,838	\$212,274,006	\$142,181,967	\$84,357,283	\$16,737,014	\$101,094,297

City Wide Expenditure Budget by Fund



	FY 2014 APPROVED BUDGET
100 - General Fund	\$61,058,849
210 - Confiscated Assets Fund	\$310,878
215 - E911 Fund	\$2,007,693
235 - Cemetery Fund	\$23,500
275 - Hotel/Motel Fund	\$952,931
290 - Leita Thompson Rental Fund	\$88,192
350 - Capital Projects Fund	\$5,484,309
410 - Debt Service Fund	\$1,205,948
505 - Water/Sewer Fund	\$3,883,373
507 - Stormwater Fund	\$2,549,667
540 - Solid Waste Fund	\$9,508,701
555 - Recreation Participation Fund	\$5,310,349
601 - Worker's Compensation Fund	\$464,505
602 - Group Benefit Fund	\$6,548,372
603 - Risk and Liability Fund	\$1,050,076
604 - Fleet Services Fund	\$626,684
Grant	\$20,270
Grand Total	\$101,094,297

General Fund

The General Fund is the general operating fund of the City and accounts for all financial resources, except those required to be accounted for in another fund. Accounting for 60% of the City's total expenditure budget, the General Fund is the largest of the City's funds. The General Fund approved expenditure budget for Fiscal Year 2014 totals \$61,058,849; an increase of \$1,095,703 or 1.8% from the previous fiscal year's approved budget amount of \$59,963,146.

Revenues for the General Fund include sales tax, property tax, franchise, alcohol, business/insurance taxes, licenses, charges for services, fines, interest, miscellaneous, interfund transfers and use of reserves. The total General Fund revenue budget approved for FY 2014 is \$59,528,553 and use of reserves \$1,651,968 for a total General Fund source of funds of \$61,180,521. Property tax is \$19,480,682 or 31.9% of the total General Fund revenue and is based on an estimated digest. Sales tax for FY 2014 is approved at \$21,400,000 or 35% of the General Fund revenue. The third largest revenue source is comprised of franchise, alcohol, business/insurance taxes with projected revenues of \$12,091,000 or 19.8% of General Fund revenue. These taxes come from electric, gas, cable and phone utilities paying for the use of right of way in the City of Roswell. Other taxes in this category come from alcohol excise taxes paid by the restaurants to serve alcohol in Roswell, licenses to conduct business in the City of Roswell and taxes on premiums from insurance policies sold in Roswell.

Expenditures in the General Fund are approved at \$61,058,849. Personnel expenditures are approved at \$38,913,286 or 63.7% of General Fund expenditures. These expenditures include salaries of full time and part time employees, temporary employees, overtime, and benefits. Operating costs including professional services, technical services, supplies, repairs and maintenance are approved at \$14,378,005 or 23.5% of the FY 2014 General Fund budget. The final category is capital/transfers/contingency approved at \$7,767,558 or 12.7%. Capital includes such items as maintenance on city facilities, replacement of equipment, infrastructure improvements and road resurfacing.

General Fund

The General Fund is the general operating fund of the City and is used to account for all financial resources, except those required to be accounted for in another fund (Fund 100).

Estimated Beginning Fund Balance for FY 2014:					\$15,525,890
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget	
Property Tax	\$19,256,027	\$18,353,788	\$18,558,000	\$19,480,682	
Sales Tax	\$18,808,121	\$20,618,957	\$19,700,000	\$21,400,000	
Franchise, Alcohol, Business / Insurance Taxes	\$12,261,210	\$12,080,584	\$12,071,000	\$12,091,000	
Licenses & Permits	\$1,268,394	\$1,428,524	\$1,287,686	\$1,426,000	
Intergovernmental	\$68,584	\$119,826	\$112,000	\$130,387	
Charges for Service - External	\$701,946	\$763,513	\$651,350	\$655,810	
Charges for Service - Internal	\$1,740,740	\$1,629,842	\$1,640,386	\$1,684,732	
Fines & Forfeitures	\$3,048,419	\$2,938,290	\$2,894,000	\$2,379,284	
Interest Income	\$296,082	\$264,308	\$300,000	\$150,000	
Miscellaneous Revenues	\$107,259	\$264,044	\$105,100	\$130,658	
Transfers In	\$0	\$0	\$200,000	\$0	
Current Year Revenues	\$57,556,782	\$58,461,676	\$57,519,522	\$59,528,553	
Prior Year Revenues	\$2,895,653	\$4,603,324	\$2,443,624	\$1,651,968	
Total of Fund 100 - General Fund Source of Funds	\$60,452,435	\$63,065,000	\$59,963,146	\$61,180,521	
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget	
Administration	\$7,500,474	\$7,392,767	\$7,967,325	\$8,493,260	
Citywide	\$8,669,119	\$10,826,932	\$6,613,676	\$5,783,568	
Community Development	\$3,208,895	\$3,014,000	\$3,039,739	\$3,222,134	
Environmental Public Works	\$1,708,987	\$955,353	\$398,594	\$427,527	
Finance	\$2,203,545	\$2,350,432	\$2,213,804	\$2,552,931	
Fire	\$5,775,786	\$6,123,081	\$6,723,159	\$7,055,108	
Police	\$15,663,481	\$15,593,644	\$15,689,951	\$15,848,555	
Recreation and Parks	\$9,801,924	\$9,874,192	\$10,005,609	\$10,292,690	
Transportation	\$5,920,224	\$6,934,599	\$7,311,289	\$7,383,076	
Total of Fund 100 - General Fund Use of Funds	\$60,452,435	\$63,065,000	\$59,963,146	\$61,058,849	
Estimated Ending Fund Balance for FY 2014:					\$13,995,594

*The fund balance will decrease by more than 10% due to planned use of fund balance for one-time capital projects. This use of fund balance is consistent with the FY 2014 Budget Principles and the City's policy to draw upon unreserved, undesignated General Fund, fund balance to provide pay-as-you-go financing for capital projects.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. The City operates several Special Revenue Funds, including Confiscated Assets, E-911, Tree Bank, Soil Erosion, Leita Thompson Rental, Cemetery Care and Hotel/Motel.

Confiscated Assets: Revenues are projected to be \$90,000 in FY 2014 and \$220,878 use of reserves. Expenditures are approved to be \$310,878 in FY 2014. This fund receives revenue based upon assets seized in criminal activity and varies annually. Expenditures in one year are funded from revenues collected in the previous year. Typically revenues have exceeded the forecasted amount.

E-911: Revenues for FY 2014 are projected to be \$1,654,000 and \$353,693 use of reserves. Expenditures are approved at \$2,007,693. This fund provides the Emergency 911 call center function.

Tree Bank: Revenues are projected at \$0 and expenditures at \$0. Expenditures may be approved by action of Mayor and Council throughout the fiscal year as specific needs are identified.

Soil Erosion: Revenues are projected at \$7,800 and expenditures at \$0. Expenditures may be approved by action of Mayor and Council throughout the fiscal year as specific needs are identified.

Cemetery Care: No new revenues are projected for FY 2014. Expenditures are approved at \$23,500 and will be funded through use of reserves. This fund is using existing fund balance currently and may in the future require funding from another source.

Leita Thompson Rental: Includes the maintenance for the rental property at the Leita Thompson property. Revenues are approved at \$89,000 and expenditures are approved at \$88,192.

Hotel-Motel: Includes funding for Historic Trails, the Historic Roswell Convention and Visitors Bureau and the Roswell Business Alliance. Revenues are projected to be \$789,400 and \$163,531 use of reserves. Expenditures are approved at \$952,931 for FY 2014.

Confiscated Assets Fund

The Confiscated Assets Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures from the sale of confiscated assets (Fund 210).

Estimated Beginning Fund Balance for FY 2014:				\$387,833
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Charges for Service - External	\$33,831	\$42,207	\$5,000	\$5,000
Fines & Forfeitures	\$342,522	\$322,198	\$55,000	\$80,000
Interest Income	\$13,828	\$10,152	\$5,000	\$5,000
Miscellaneous Revenues	\$0	\$12,338	\$0	\$0
Current Year Revenues	\$390,181	\$386,895	\$65,000	\$90,000
Prior Year Revenues	\$141,666	\$323,982	\$348,493	\$220,878
Total of Fund 210 - Confiscated Assets Fund Source of Funds	\$531,847	\$710,877	\$413,493	\$310,878
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Police	\$531,847	\$710,877	\$413,493	\$310,878
Total of Fund 210 - Confiscated Assets Fund Use of Funds	\$531,847	\$710,877	\$413,493	\$310,878
Estimated Ending Fund Balance for FY 2014:				\$166,955

*The fund balance will decrease by more than 10% due to planned use of fund balance. Due to the unpredictable nature of this revenue source, the expenditure budget for each year is funded primarily through actual revenues received in prior years.

E-911 Fund

The E-911 Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for E-911 expenditures (Fund 215).

Estimated Beginning Fund Balance for FY 2014:				\$830,112
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Charges for Service - External	\$1,594,536	\$1,764,032	\$1,580,000	\$1,650,000
Interest Income	\$8,843	\$3,575	\$2,000	\$4,000
Miscellaneous Revenues	\$0	\$12,338	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Current Year Revenues	\$1,603,379	\$1,779,945	\$1,582,000	\$1,654,000
Prior Year Revenues	\$0	\$191,396	\$485,054	\$353,693
Total of Fund 215 - E911 Fund Source of Funds	\$1,603,379	\$1,971,341	\$2,067,054	\$2,007,693
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Police	\$1,470,666	\$1,971,341	\$2,067,054	\$2,007,693
Total of Fund 215 - E911 Fund Use of Funds	\$1,470,666	\$1,971,341	\$2,067,054	\$2,007,693
Estimated Ending Fund Balance for FY 2014:				\$476,419

*The fund balance will decrease by more than 10% due to planned use of fund balance for one-time capital projects and costs associated with implementation of E-911 Plan adopted by Mayor and City Council.

Tree Bank Fund

The Tree Bank Fund is a special revenue fund used to account for the tree removal permit fees collected by the City. Revenues are utilized for tree replacement within the City of Roswell (Fund 245).

Estimated Beginning Fund Balance for FY 2014:				\$488,150
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Interest Income	\$6,428	\$3,430	\$0	\$0
Miscellaneous Revenues	\$0	\$44,100	\$0	\$0
Current Year Revenues	\$6,428	\$47,530	\$0	\$0
Prior Year Revenues	\$0	\$0	\$0	\$0
Total of Fund 245 - Tree Bank Fund Source of Funds	\$6,428	\$47,530	\$0	\$0
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Community Development	\$0	\$140	\$0	\$0
Total of Fund 245 - Tree Bank Fund Use of Funds	\$0	\$140	\$0	\$0
Estimated Ending Fund Balance for FY 2014:				\$488,150

Soil and Erosion Fund

The Soil and Erosion Fund is a special revenue fund used to account for land disturbance permit fees. These permits are issued to prevent excessive soil erosion from occurring as a result of development (Fund 240).

Estimated Beginning Fund Balance for FY 2014:				\$217,117
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Licenses & Permits	\$5,084	\$10,313	\$8,670	\$0
Interest Income	\$7,512	\$4,303	\$0	\$0
Current Year Revenues	\$12,596	\$14,616	\$8,670	\$0
Prior Year Revenues	\$28,085	\$0	\$0	\$0
Total of Fund 240 - Soil Erosion Fund Source of Funds	\$40,681	\$14,616	\$8,670	\$0
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Environmental Public Works	\$40,681	\$609	\$0	\$0
Total of Fund 240 - Soil Erosion Fund Use of Funds	\$40,681	\$609	\$0	\$0
Estimated Ending Fund Balance for FY 2014:				\$217,117

Cemetery Care Fund

The Cemetery Care Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for cemetery care (Fund 235).

Estimated Beginning Fund Balance for FY 2014:				\$59,905
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Charges for Service - External	\$0	\$0	\$0	\$0
Interest Income	\$284	\$0	\$0	\$0
Miscellaneous Revenues	\$0	\$0	\$0	\$0
Current Year Revenues	\$284	\$0	\$0	\$0
Prior Year Revenues	\$13,075	\$17,064	\$23,500	\$23,500
Total of Fund 235 - Cemetery Fund Source of Funds	\$13,359	\$17,064	\$23,500	\$23,500
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Recreation and Parks	\$13,359	\$17,064	\$23,500	\$23,500
Total of Fund 235 - Cemetery Fund Use of Funds	\$13,359	\$17,064	\$23,500	\$23,500
Estimated Ending Fund Balance for FY 2014:				\$36,405

*The fund balance will decrease by more than 10% due to planned use of fund balance. This fund is utilizing available fund balance and may require alternate sources of funding in the future.

Leita Thompson Rental Property Fund

The Leita Thompson Rental Property Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are restricted to expenditures for the rental property at the Leita Thompson Park (Fund 290).

Estimated Beginning Fund Balance for FY 2014:				\$148,365
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Interest Income	\$196	\$1	\$0	\$0
Miscellaneous Revenues	\$83,050	\$80,473	\$82,000	\$89,000
Current Year Revenues	\$83,246	\$80,474	\$82,000	\$89,000
Prior Year Revenues	\$0	\$15,402	\$0	\$0
Total of Fund 290 - Leita Thompson Rental Fund Source of Fund:	\$83,246	\$95,876	\$82,000	\$89,000
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Recreation and Parks	\$81,219	\$95,876	\$73,192	\$88,192
Total of Fund 290 - Leita Thompson Rental Fund Use of Funds	\$81,219	\$95,876	\$73,192	\$88,192
Estimated Ending Fund Balance for FY 2014:				\$149,173

Hotel/Motel Fund

The Hotel/Motel Fund is a special revenue fund used to account for the collection of Hotel/Motel taxes. Revenues are legally restricted under State law to be utilized for the promotion of tourism (43.33%), construction of trails (16.67%) and other general purposes (40%) as approved by the Mayor and City Council (Fund 275).

Estimated Beginning Fund Balance for FY 2014:					\$613,063
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget	
Franchise, Alcohol, Business / Insurance Taxes	\$720,880	\$788,220	\$650,000	\$785,400	
Interest Income	\$7,949	\$2,550	\$5,000	\$4,000	
Transfers In	\$0	(\$123)	\$75,000	\$0	
Current Year Revenues	\$728,829	\$790,647	\$730,000	\$789,400	
Prior Year Revenues	\$0	\$210,527	\$309,024	\$163,531	
Total of Fund 275 - Hotel/Motel Fund Source of Funds	\$728,829	\$1,001,174	\$1,039,024	\$952,931	
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget	
Administration	\$435,984	\$1,001,174	\$878,874	\$952,931	
Recreation and Parks	\$0	\$0	\$160,150	\$0	
Total of Fund 275 - Hotel/Motel Fund Use of Funds	\$435,984	\$1,001,174	\$1,039,024	\$952,931	
Estimated Ending Fund Balance for FY 2014:					\$449,532

*The fund balance will decrease by more than 10% due to planned use of fund balance for capital projects and economic development.

Enterprise Funds

Enterprise Funds are proprietary funds that are financed and operated in a manner similar to a private business. The individual funds are to be self-supporting and generate enough revenue to cover costs. The City operates four Enterprise Funds: Solid Waste, Water / Sewer, Recreation Participation, and Stormwater Utility. These funds maintain stabilization funds of 16.67% of budgeted expenditures to assure adequate resources and to mitigate short-term effects of revenue shortage. Unassigned fund balance may be used for capital expenditures.

Water Fund: FY 2014 revenues are approved at \$3,484,400 for the Water Fund. The fund is also approved to use \$398,973 of unassigned fund balance for capital expenditures. Expenditures for FY 2014 are approved at \$3,883,373.

Stormwater Utility Fund: Revenues are approved at \$2,911,500 in FY 2014 and expenditures are approved at \$2,549,667 for FY 2014. Revenues are collected from property owners based on the amount of impervious surface of the property. Stormwater expenditures include stormwater pipe, culvert and drainage improvements and repairs.

Solid Waste Fund: FY 2014 revenues are approved at \$8,429,000 in addition to the use \$1,079,701 of unassigned fund balance. Expenditures are approved at \$9,508,701 for FY 2014. Services accounted for in the fund include Sanitation Collection (Residential, Commercial, and Yard Waste) and Waste Disposal and Recycling (Collection and Recycling Center). Revenues come from the rates charged to residential and commercial property owners.

Recreation Participation Fund: Revenues are approved at \$5,079,391, including \$571,391 as a transfer from General Fund. Additionally, the budget includes the use of \$230,958 in unassigned fund balance to pay for one-time capital expenditures. Expenditures for FY 2014 are approved at \$5,310,349. Revenue comes from the recreation participant fees and a transfer from the General Fund to subsidize overhead costs.

Water / Sewer Fund

The Water Fund is an enterprise fund used to account for the proceeds of payment and expenditures for water and sewer services (Fund 505).

Estimated Beginning Fund Balance for FY 2014:				\$1,289,373
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Licenses & Permits	\$1,140	\$8,322	\$0	\$1,000
Charges for Service - External	\$3,303,721	\$3,558,980	\$3,286,500	\$3,477,400
Interest Income	\$52,583	\$10,902	\$5,000	\$6,000
Miscellaneous Revenues	\$159	\$14,290	\$0	\$0
Transfers In	\$685,645	\$0	\$0	\$0
Current Year Revenues	\$4,043,249	\$3,592,494	\$3,291,500	\$3,484,400
Prior Year Revenues	\$0	\$0	\$62,393	\$398,973
Total of Fund 505 - Water/Sewer Fund Source of Funds	\$4,043,249	\$3,592,494	\$3,353,893	\$3,883,373
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Environmental Public Works	\$2,894,261	\$3,345,838	\$3,353,893	\$3,883,373
Total of Fund 505 - Water/Sewer Fund Use of Funds	\$2,894,261	\$3,345,838	\$3,353,893	\$3,883,373
Estimated Ending Fund Balance for FY 2014:				\$890,400

Stormwater Utility Fund

The Stormwater Management Fund is an enterprise fund used to account for the proceeds of payment for Stormwater management services (Fund 507).

Estimated Beginning Fund Balance for FY 2014:				\$204,139
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Charges for Service - External	\$0	\$2,900,374	\$2,902,000	\$2,909,000
Interest Income	\$0	(\$191)	\$0	\$2,500
Miscellaneous Revenues	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Current Year Revenues	\$0	\$2,900,183	\$2,902,000	\$2,911,500
Prior Year Revenues	\$0	\$0	\$0	\$0
Total of Fund 507 - Stormwater Fund Source of Funds	\$0	\$2,900,183	\$2,902,000	\$2,911,500
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Environmental Public Works	\$0	\$1,664,929	\$2,640,301	\$2,549,667
Total of Fund 507 - Stormwater Fund Use of Funds	\$0	\$1,664,929	\$2,640,301	\$2,549,667
Estimated Ending Fund Balance for FY 2014:				\$565,972

Solid Waste Fund

The Solid Waste Fund is an enterprise fund used to account for the proceeds of payment for sanitation services. This includes residential and commercial collection, recycling, large pickup fees and dumpster setup (Fund 540).

Estimated Beginning Fund Balance for FY 2014:				\$7,603,371
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Charges for Service - External	\$9,820,523	\$8,654,480	\$8,665,500	\$8,399,000
Interest Income	\$21,515	\$57,462	\$15,000	\$30,000
Miscellaneous Revenues	\$0	\$129,556	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Current Year Revenues	\$9,842,038	\$8,841,498	\$8,680,500	\$8,429,000
Prior Year Revenues	\$0	\$68,521	\$1,127,279	\$1,079,701
Total of Fund 540 - Solid Waste Fund Source of Funds	\$9,842,038	\$8,910,019	\$9,807,779	\$9,508,701
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Environmental Public Works	\$8,931,694	\$8,910,019	\$9,807,779	\$9,508,701
Total of Fund 540 - Solid Waste Fund Use of Funds	\$8,931,694	\$8,910,019	\$9,807,779	\$9,508,701

Estimated Ending Fund Balance for FY 2014:				\$6,523,670
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*The fund balance will decrease by more than 10% due to planned use of fund balance. This use of fund balance is consistent with the FY 14 Budget Principles and the City's policy to draw upon fund balance to provide pay-as-you-go financing for capital projects.

Recreation Participation Fund

The Recreation Participation Fund is an enterprise fund used to account for the proceeds of user fees to pay for program participation (Fund 555).

Estimated Beginning Fund Balance for FY 2014:				\$1,274,356
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Charges for Service - External	\$4,359,107	\$4,625,882	\$4,326,407	\$4,508,000
Interest Income	\$3,486	\$1,982	\$0	\$0
Miscellaneous Revenues	\$0	\$0	\$0	\$0
Transfers In	\$1,061,854	\$658,445	\$571,391	\$571,391
Other Financing Options	\$0	\$0	\$0	\$0
Current Year Revenues	\$5,424,447	\$5,286,309	\$4,897,798	\$5,079,391
Proceeds from Other Financing Options	\$0	\$0	\$0	\$230,958
Total of Fund 555 - Recreation Participation Fund Source of Funds	\$5,424,447	\$5,286,309	\$4,897,798	\$5,310,349
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Recreation and Parks	\$4,802,417	\$4,861,370	\$4,829,852	\$5,310,349
Total of Fund 555 - Recreation Participation Fund Use of Funds	\$4,802,417	\$4,861,370	\$4,829,852	\$5,310,349

Estimated Ending Fund Balance for FY 2014:				\$1,043,398
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Internal Service Funds

Internal Service Funds are proprietary funds that track expenditures of services provided to departments, typically on a cost reimbursement basis. For the City of Roswell these funds include: Group Benefits Fund, Risk/Liability Fund, Worker's Compensation Fund and the Fleet Services Fund.

Group Benefit Fund: Revenues from the Group Benefit fund come from \$5,568,498 in City contributions and \$838,000 in employee contributions. Expenditures will go toward premiums for health, dental, life and other benefits. This fund is budgeted at \$6,548,372 for revenues and \$6,548,372 for group benefit expenses. The FY 2014 approved budget uses \$141,874 of the fund balance.

Risk/Liability Fund: Revenues for the Risk/Liability fund come from transfers in from other departments and fund the liability premiums paid by the City. This fund is budgeted at \$1,050,076 for revenues and \$1,050,076 for expenditures.

Worker's Compensation Fund: Revenues for the Worker's Compensation Fund come from transfers in from other departments and fund the City's self-insurance of worker's compensation claims. This fund is budgeted at \$466,000 for revenues and \$464,505 for expenditures.

Fleet Services Fund: Revenues for the Fleet Services Fund come from transfers in from other departments and fund the City's fleet services program. This fund is budgeted at \$664,716 for revenues and \$626,684 for expenditures.

Group Benefit Fund

The Group Benefit Fund is an internal service fund used to account for the contributions and insurance payments for the employee health care (Fund 602).

Estimated Beginning Fund Balance for FY 2014:				\$1,851,117
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Employee Contribution	\$1,520,987	\$6,961	\$838,000	\$0
Employer Contribution	\$6,040,059	\$2,150	\$5,463,181	\$0
Interest Income	\$877	\$1,575,835	\$0	\$838,000
Miscellaneous Revenues	\$2,575	\$5,928,000	\$1,500	\$5,568,498
Current Year Revenues	\$7,564,498	\$7,512,946	\$6,302,681	\$6,406,498
Prior Year Revenues	\$0	\$0	\$445,846	\$141,874
Total of Fund 602 - Group Benefit Fund Source of Funds	\$7,564,498	\$7,512,946	\$6,748,527	\$6,548,372
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Citywide	\$7,359,517	\$6,922,765	\$6,748,527	\$6,548,372
Total of Fund 602 - Group Benefit Fund Use of Funds	\$7,359,517	\$6,922,765	\$6,748,527	\$6,548,372
Estimated Ending Fund Balance for FY 2014:				\$1,709,243

Risk and Liability Fund

The Risk/Liability Fund is an internal service fund used to account for the transfers in from other funds and the risk and liability payments and deductibles paid by the City (Fund 603).

Estimated Beginning Fund Balance for FY 2014:				\$1,956,567
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Charges for Service - Internal	\$863,393	\$863,392	\$1,027,417	\$1,050,000
Interest Income	\$3,116	(\$1,466)	\$0	\$76
Miscellaneous Revenues	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Current Year Revenues	\$866,509	\$861,926	\$1,027,417	\$1,050,076
Prior Year Revenues	\$0	\$0	\$0	\$0
Total of Fund 603 - Risk and Liability Fund Source of Funds	\$866,509	\$861,926	\$1,027,417	\$1,050,076
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Citywide	\$745,615	\$726,686	\$1,023,722	\$1,050,076
Fire	\$0	\$0	\$0	\$0
Total of Fund 603 - Risk and Liability Fund Use of Funds	\$745,615	\$726,686	\$1,023,722	\$1,050,076
Estimated Ending Fund Balance for FY 2014:				\$1,956,567

Workers Compensation Fund

The Workers Compensation Fund is an internal service fund used to account for the employer's contribution and payments made on behalf of worker's compensation (Fund 601).

Estimated Beginning Fund Balance for FY 2014:				\$2,552,432
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Charges for Service - Internal	\$446,350	\$446,350	\$446,350	\$466,000
Interest Income	\$22,064	\$14,148	\$10,000	\$0
Miscellaneous Revenues	\$6,330	\$39,158	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Current Year Revenues	\$474,744	\$499,656	\$456,350	\$466,000
Prior Year Revenues	\$63,158	\$219,222	\$0	\$0
Total of Fund 601 - Worker's Compensation Fund Source of Fun	\$537,902	\$718,878	\$456,350	\$466,000
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Citywide	\$537,902	\$718,878	\$447,254	\$464,505
Total of Fund 601 - Worker's Compensation Fund Use of Funds	\$537,902	\$718,878	\$447,254	\$464,505
Estimated Ending Fund Balance for FY 2014:				\$2,553,927

Fleet Services Fund

The Fleet Services Fund is an internal services fund used to account for the City's fleet services program.

Estimated Beginning Fund Balance for FY 2014:				\$0
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget
Charges for Service - Internal	\$0	\$0	\$613,159	\$664,716
Current Year Revenues	\$0	\$0	\$613,159	\$664,716
Prior Year Revenues	\$0	\$0	\$0	\$0
Total of Fund 604 - Fleet Services Fund Source of Funds	\$0	\$0	\$613,159	\$664,716
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget
Environmental Public Works	\$0	\$0	\$609,296	\$626,684
Total of Fund 604 - Fleet Services Fund Use of Funds	\$0	\$0	\$609,296	\$626,684
Estimated Ending Fund Balance for FY 2014:				\$38,032

Capital Project Funds

The Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds) and capital outlay. The Capital Project Funds are separated into two funds specifically for capital projects: Impact Fee Fund and Capital Projects Fund.

Impact Fee Fund: Revenues come from development fees used to offset the cost to the City for increased service levels and are estimated to be \$320,819 in FY 2014. Revenues are dependent upon develop activity throughout the City. No expenditures are programmed at this time for FY 2014.

Capital Projects Fund: Revenues of \$5,484,309 are transfers from general fund and confiscated assets fund to fund capital. Expenditures are budgeted at \$5,484,309 for specific projects, outlined in the Capital Improvement Program section of this document.

Impact Fee Fund

The Impact Fee Fund is a capital projects fund used to offset the cost to the City for the provision of capital items to serve new developments. Fees collected are dependent upon the type of development. These funds must be spent within five years of receipt (Fund 230).

Estimated Beginning Fund Balance for FY 2014:					\$382,866
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget	
Charges for Service - External	\$275,720	\$521,720	\$134,000	\$318,819	
Interest Income	\$31,943	\$56,895	\$10,000	\$2,000	
Miscellaneous Revenues	\$0	\$0	\$0	\$0	
Current Year Revenues	\$307,663	\$578,615	\$144,000	\$320,819	
Prior Year Revenues	\$715,116	\$3,259,709	\$0	\$0	
Total of Fund 230 - Impact Fee Fund Source of Funds	\$1,022,779	\$3,838,324	\$144,000	\$320,819	
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget	
Fire	\$0	\$0	\$0	\$0	
Recreation and Parks	\$260,407	\$987,333	\$125,000	\$0	
Transportation	\$762,372	\$2,850,991	\$3,000	\$0	
Total of Fund 230 - Impact Fee Fund Use of Funds	\$1,022,779	\$3,838,324	\$128,000	\$0	
Estimated Ending Fund Balance for FY 2014:					\$703,685

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities and capital outlay (Fund 350).

Estimated Beginning Fund Balance for FY 2014:					\$317,998
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget	
Intergovernmental	\$0	\$650	\$0	\$0	
Charges for Service - External	\$0	\$0	\$0	\$0	
Interest Income	\$87,306	\$153,100	\$0	\$0	
Miscellaneous Revenues	\$23,889	\$48,235	\$0	\$70,000	
Transfers In	\$7,680,486	\$19,560,672	\$6,443,140	\$5,414,309	
Other Financing Options	\$0		\$3,150,000	\$0	
Current Year Revenues	\$7,791,681	\$19,762,657	\$9,593,140	\$5,484,309	
Prior Year Revenues	\$0	\$0	\$0	\$0	
Total of Fund 350 - Capital Projects Fund Source of Funds	\$7,791,681	\$19,762,657	\$9,593,140	\$5,484,309	
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget	
Administration	\$0	\$4,469,675	\$105,200	\$106,545	
Citywide	\$0	\$1,899,823	\$3,245,912	\$2,350,000	
Community Development	\$293,534	\$770,706	\$30,000	\$150,000	
Environmental Public Works	\$419,632	\$1,815,740	\$0	\$0	
Fire	\$72,767	\$1,026,165	\$1,992,378	\$191,414	
Police	\$570,807	\$2,107,548	\$535,000	\$372,300	
Recreation and Parks	\$564,437	\$3,207,251	\$2,294,650	\$889,050	
Transportation	\$2,993,646	\$10,165,548	\$1,390,000	\$1,425,000	
Total of Fund 350 - Capital Projects Fund Use of Funds	\$4,914,823	\$25,462,456	\$9,593,140	\$5,484,309	
Estimated Ending Fund Balance for FY 2014:					\$317,998

Debt Service Fund

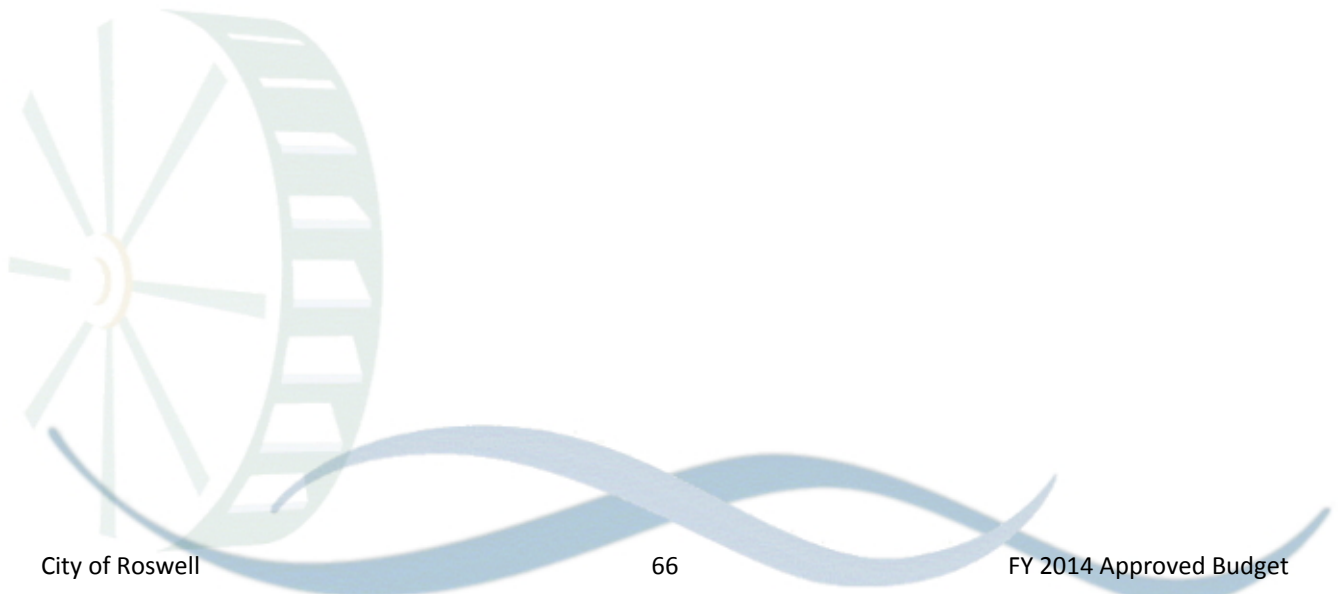
The Debt Service Fund is used to account for bonds and other debts issued by the City. The funding comes from the percentage of the millage rate that is designated for retirement of general obligation bond indebtedness. The revenue projected for FY 2014 is \$4,184,763. The amount due to bond holders in FY 2014 is \$1,205,948.

The City maintains a one year payment fund balance. The ending estimated fund balance of \$3,698,342 will maintain that policy. The City issued new debt in FY 2013 and plans on a second issue in FY 2015.

Estimated Beginning Fund Balance for FY 2014:					\$719,527
	FY 2011 Actual Revenue	FY 2012 Actual Revenue	FY 2013 Approved Budget	FY 2014 Approved Budget	
Property Tax	\$6,594,775	\$6,168,215	\$5,892,800	\$4,184,763	
Charges for Service - External	\$0	\$0	\$0	\$0	
Interest Income	\$14,837	\$9,904	\$0	\$0	
Miscellaneous Revenues	\$0	\$0	\$0	\$0	
Current Year Revenues	\$6,609,612	\$6,178,119	\$5,892,800	\$4,184,763	
Prior Year Revenues	\$0	\$7,165,268	\$609,775	\$0	
Total of Fund 410 - Debt Service Fund Source of Funds	\$6,609,612	\$13,343,387	\$6,502,575	\$4,184,763	
	FY 2011 Actual Expenditures	FY 2012 Actual Expenditures	FY 2013 Approved Budget	FY 2014 Approved Budget	
Finance	\$6,404,984	\$13,343,387	\$6,502,575	\$1,205,948	
Total of Fund 410 - Debt Service Fund Use of Funds	\$6,404,984	\$13,343,387	\$6,502,575	\$1,205,948	
Estimated Ending Fund Balance for FY 2014:					\$3,698,342

Federal, State, and Local/County Funds

Grants are placed into a separate fund for each type of granting organization: Federal, State, and County governments and/or Local Organizations. Grants allow the city to accomplish vital goals while lessening the tax burden for Roswell residents. The grants will not appear on the All Funds Summary. Grants in the City of Roswell require Mayor and Council approval prior to acceptance and are budgeted at the time of acceptance.



General Fund

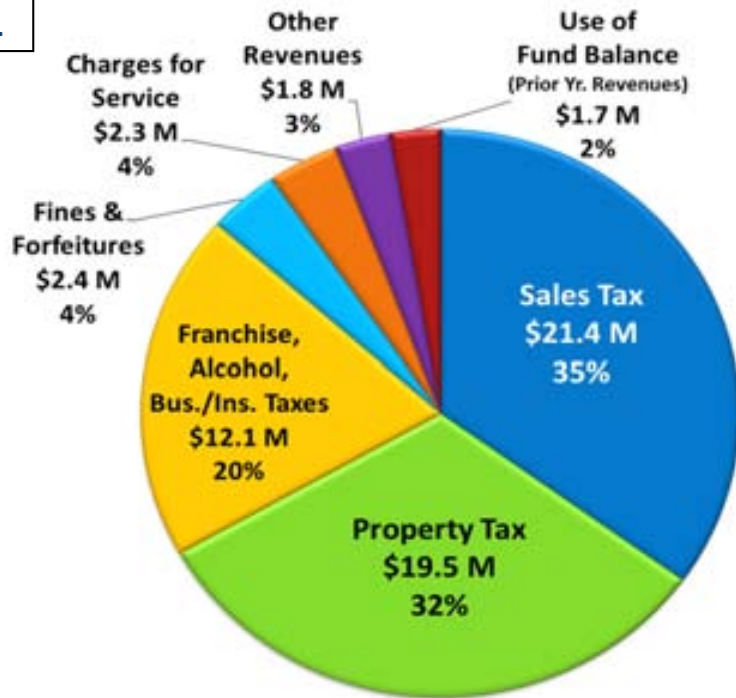
(Fund 100)

The General Fund is the general operating fund of the City and is used to account for all financial resources, except those required to be accounted for in another fund. The eight City Departments are Administration, Community Development, Environmental/Public Works, Finance, Fire, Police, Recreation, Parks, Historic and Cultural Affairs and Transportation.

General Fund Revenue and Expenditures

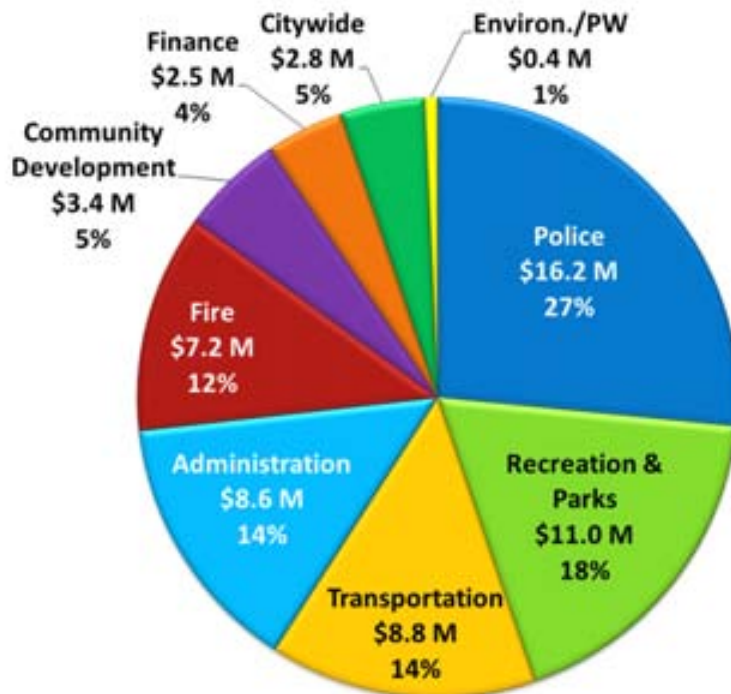
REVENUES

\$61,180,521



EXPENDITURES

\$61,058,849



**General Fund
Summary of Changes**

FY 2014 APPROVED REVENUE: \$59,528,553

FY 2013 Approved Operating Budget:	\$53,945,156
FY 2013 One-Time Expends removed:	(\$124,850)
FY 2013 Mid-Year Adjustments to continue:	\$18,000

FY 2014 Expenditure Base Budget: \$53,838,306

Revenues Over/ (Under) Expenditures: \$5,690,247

Department Changes to Base Budget:	\$5,118
Elimination of red-light cameras:	(\$310,000)
Elimination of Rural Metro EMS contract subsidy:	(\$132,250)
Building Inspections - SAFEBuilt contract adjustment based on current service level:	\$9,941
Group Benefits Adjustment for full-year Police re-org and Com Dev Outsourcing:	\$77,567
Impact of providing group benefits for qualified part-time employees for half of FY 2014 (38 total employees: (35) Fire, (2) R/P, (1) Admin X \$3,750 = \$142,500):	\$142,500
DELL Computer Lease (per adopted Debt Policy; was previously in Capital Projects Fund):	\$93,655
DELL MDT Lease (per adopted Debt Policy; was previously in Capital Projects Fund):	\$139,950
Fire Ladder Truck Lease (per adopted Debt Policy; was previously in Capital Projects Fund):	\$100,000
Move all cell-phones to Information Technology (off-set by revenue from other funds):	\$51,350
Defined Benefit Retirement Adjustment:	\$68,498
Defined Contribution Retirement Adjustment:	\$427,654
Risk and Liability Adjustment:	\$20,383
Workers Comp Adjustment:	\$15,340
Bank Fee Adjustments:	(\$5,000)
Fleet Services adjustment:	\$44,932
Remove FY 2013 Merit:	(\$583,040)
Police Overtime Adjustment:	(\$120,000)
Salary Adjustments based on current Roster:	\$317,960
Total Base Budget Changes:	\$364,558

FY 2014 Adjusted Expenditure Base Budget: \$54,202,864

Administration:	\$279,485
Community Development:	\$357,030
Environmental/PW:	\$0
Finance:	\$0
Fire:	\$172,436
Police:	\$93,000
Recreation and Parks:	\$183,112
Transportation:	\$0
Citywide:	\$405,613

FY 2014 APPROVED NEW INITIATIVES: \$1,490,676

FY 2014 TOTAL APPROVED OPERATING BUDGET: \$55,693,540

Administration:	\$61,545
Citywide:	\$2,350,000
Community Development:	\$0
Environmental/PW:	\$0
Finance:	\$0
Fire:	\$94,914
Police:	\$260,300
Recreation and Parks:	\$239,250
Transportation:	\$800,000

FY 2014 APPROVED MAINTENANCE CAPITAL: \$3,806,009

Administration:	\$45,000
Citywide:	\$0
Community Development:	\$150,000
Environmental/PW:	\$0
Finance:	\$0
Fire:	\$63,500
Police:	\$96,000
Recreation and Parks:	\$579,800
Transportation:	\$625,000

FY 2014 APPROVED ONE-TIME CAPITAL: \$1,559,300

FY 2014 APPROVED GENERAL FUND BUDGET: \$61,058,849

General Fund
NEW INITIATIVES – FUNDED AND UNFUNDED

FUNDED NEW INITIATIVES...

Department	Title	FY 14 Amount
Admin	Elections - includes advanced voting	\$230,000
Admin	Replacement body armor for Court Marshals	\$7,200
Admin	Community Relations Part-time Digital Media Designer to Full-time Position	\$42,285
Com Dev	SAFEbuilt Services - Bldg. Construction	\$66,865
Com Dev	Downtown Development Authority (DDA) Annual Funding	\$217,000
Com Dev	Progress Partners	\$25,000
Com Dev	Property Abatement	\$44,165
Com Dev	Temporary services - business registration	\$4,000
Finance	Eliminate a Buyer III position	(\$88,250)
Finance	Create a Contracts Administrator position	\$88,250
Fire	EMS Captain - 9 mos of funding (includes purchase of vehicle)	\$100,108
Fire	Fire Station Staffing (28)	\$0
Fire	Target Solutions Online Training Management	\$18,354
Fire	(2) Fire Rescue Truck Leases	\$50,000
Fire	Fire Training and Travel	\$3,974
Police	Police Career Development Plan	\$45,000
Police	Creation of Drug Unit - Equipment	\$36,500
Rec/Pks	Dues and Fees: increase in professional licensing fees	\$1,265
Rec/Pks	Dues and Fees - Sharpshooters annual membership for park police	\$600
Police	Uniformed Medical Kits for all Officers	\$11,500
Rec/Pks	Dues and Fees for Parks Operating Budget	\$587
Rec/Pks	Travel for Parks Operating Budget	\$5,230
Rec/Pks	Education and Training for Parks Operating Budget	\$4,600
Rec/Pks	Adding (1) Full Time Crew Worker for park beautification	\$45,415
Rec/Pks	Adding (1) Full Time Crew Worker for river	\$45,415
Rec/Pks	Cultural Arts Board Community Visioning Plan	\$80,000
Citywide	One-Time Employee Compensation	\$65,613
Citywide	City Branding and Outreach Campaign	\$80,000
Citywide	Operating Contingency	\$250,000
Citywide	Salaries Adjustment Reserve (Career Development, Upgrades, and Reorganization)	\$10,000
TOTAL:		\$1,490,676

UNFUNDED NEW INITIATIVES...

Department	Title	FY 14 Amount
Com Dev	Progress Partners	\$25,000
Rec/Pks	Citywide Park Beautification and upgrades	\$100,000
Rec/Pks	(2) Additional Part-time Crew Workers	\$32,528
Rec/Pks	H&CA Programs Coordinator position to Full Time	\$76,776
Rec/Pks	H&CA Administrative Assistant - Part Time position	\$22,089
Rec/Pks	Kaleidoscope International Festival	\$25,000
Rec/Pks	Roswell Culture and ALL ARTS Comprehensive Website	\$25,000
Rec/Pks	Part Time Staff position to Manage Website and Initiate Fundraising	\$25,000
Rec/Pks	Contracts for Cultural Services increase to \$50,000 (currently at \$25,000)	\$25,000
TOTAL:		\$356,393

General Fund
MAINTENANCE CAPITAL – FUNDED AND UNFUNDED

FUNDED MAINTENANCE CAPITAL...

Department	FY 14 Priority	ProjectName	FY 2014 Approved
Admin	1	Information Technology Equipment replacement	\$61,545
Citywide	2	Citywide Facilities Maintenance(FCA)	\$750,000
Citywide	1	Citywide Vehicle Replacement Program	\$1,600,000
Fire	2	Cardiac Monitor Replacement	\$65,564
Fire	4	RAPSTC Burn Building Renovation (50% will be covered by Revenue from Alpharetta)	\$29,350
Police	3	Motorcycle Replacement Program	\$252,000
Police	5	Intoxilyzer replacement	\$8,300
Rec/Pks	3	Rec/Pks Small Equipment replacement program	\$36,000
Rec/Pks	12	Visual Arts Center Exterior Painting	\$14,750
Rec/Pks	18	Historic Homes Facility Maintenance (painting, plumbing, electrical, HVAC)	\$61,000
Rec/Pks	22	System wide Park Improvements/Maintenance Replace aged entrance signs, bathrooms floors and fixtures, painting , and roofing (not covered under FCA) at Roswell Area Park, Hembree Park, East Roswell Park, Willeo Park, Grimes Bridge Park, Waller Park, and Waller Park Extension	\$100,000
Rec/Pks	29	Replacement of aged hardware on external doors at the Cultural Arts Center	\$27,500
Trans	1	Road Resurfacing	\$800,000
TOTAL			\$3,806,009

UNFUNDED MAINTENANCE CAPITAL...

ALL GENERAL FUND MAINTENANCE CAPITAL FUNDED

**General Fund
ONE-TIME CAPITAL – FUNDED**

FUNDED ONE-TIME CAPITAL...

Department	FY 14 Priority	ProjectName	FY 2014 Approved
Admin	4	Upgrade Mitel Phone Server & Software	\$45,000
Com Dev	3	Document Scanning	\$150,000
Fire	3	Fire Station #1 Renovation	\$63,500
Police	1	Patrol Vehicles for new officers (last 2 phased in from FY 13)	\$96,000
Rec/Pks	2	Replacement of Smith House Roofs (Smith House + 2 outbuildings)	\$38,800
Rec/Pks	14	Outdoor park security cameras	\$30,000
Rec/Pks	15	Old Mill Phase II	\$150,000
Rec/Pks	16	Shade Systems (park wide)	\$68,000
Rec/Pks	17	Roswell Area Park sidewalk extension plan	\$13,500
Rec/Pks	23	Roswell River Walk Master Plan	\$75,000
Rec/Pks	31	Fouts Rd. Art Center parking lot	\$18,000
Rec/Pks	32	Acoustical Improvements & Assisted listening system at Cultural Arts Center (\$140,000 project cost to be 1/2 funded by Georgia Ensemble Theatre)	\$70,000
Rec/Pks	35	New wireless headset system or technical support at the Cultural Arts Center	\$13,000
Rec/Pks	41	Big Creek Park entrance and greenway signage	\$5,900
Rec/Pks		Relocate Maintenance Facilities	\$97,600
Trans	6	Sidewalk Connectivity	\$25,000
Trans	3	River to Town Square Multi-Use Trail	\$600,000
TOTAL			\$1,559,300

**General Fund
ONE-TIME CAPITAL – UNFUNDED**

UNFUNDED ONE-TIME CAPITAL...

Department	FY 14 Priority	ProjectName	FY 2014 Approved
Admin	6	Abandon Underground Storage Tank at CAC & Replace with Above-Ground Tank	\$35,000
Rec/Pks	5	Bill Johnson Community Activity Building fitness room restroom Renovation	\$65,000
Rec/Pks	9	Physical Activity Building Restroom Upgrades	\$25,000
Rec/Pks	19	Waller Park Extension repaving project	\$75,000
Rec/Pks	20	Additional Lighting for Town Square	\$20,000
Rec/Pks	25	Riverside Park canoe/kayak dock Improvements	\$28,000
Rec/Pks	34	Dotsie Garner Mills Park	\$15,000
Rec/Pks	36	Barrington Hall Barn Meeting Room Renovations	\$12,500
Rec/Pks	37	New Shelving in Electrical and Mechanical Rooms at the Cultural Arts Center	\$6,000
Rec/Pks	38	Terramont Community Garden	\$25,000
Rec/Pks	39	Reconstruct Widows Walk at Barrington	\$5,700
Rec/Pks	40	Construction of public restrooms inside barn at Barrington Hall	\$65,500
Trans	6	Sidewalk Connectivity	\$475,000
Trans	4	Citywide Bicycle/Pedestrian Plan	\$150,000
Trans	5	Riverside Road Bicycle Lanes	\$325,000
Trans	7	Oxbo Drive, Convert to 2-Way (west of SR 9)	\$150,000
Trans	10	SR 92 at Hardscrabble Road Traffic Study	\$75,000
TOTAL			\$1,552,700

**General Fund
Revenues by Account**

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
311100 Real Property - Current Year	\$16,409,189	\$16,416,000	\$16,416,000	\$15,101,148	\$16,416,000	\$297,377	\$16,713,377
311110 Public Utility	\$142,357	\$145,000	\$145,000	\$146,968	\$145,000	\$11,866	\$156,866
311200 Real Property - Prior	(\$127,636)	\$50,000	\$50,000	(\$124,641)	\$50,000	(\$35,000)	\$15,000
311300 Personal Property - Current	\$0	\$0	\$0	\$760,967	\$0	\$830,141	\$830,141
311305 Personal Property - Prior	\$0	\$0	\$0	(\$45)	\$0	\$0	\$0
311310 Motor Vehicle	\$1,343,702	\$1,230,000	\$1,230,000	\$1,288,375	\$1,230,000	(\$44,702)	\$1,185,298
311340 Intangibles (Reg & Recrd)	\$373,714	\$480,000	\$480,000	\$362,535	\$480,000	(\$60,000)	\$420,000
311600 Real Estate Trans (intang)	\$110,736	\$100,000	\$100,000	\$134,165	\$100,000	\$0	\$100,000
319110 General Property - Penalty & Interest - Real	\$100,322	\$135,000	\$135,000	\$139,419	\$135,000	(\$75,000)	\$60,000
319500 Fifa	\$1,403	\$2,000	\$2,000	(\$48)	\$2,000	(\$2,000)	\$0
Property Tax Total	\$18,353,788	\$18,558,000	\$18,558,000	\$17,808,843	\$18,558,000	\$922,682	\$19,480,682
313100 Local Option Sales Tax	\$20,618,957	\$19,700,000	\$19,700,000	\$17,206,591	\$19,700,000	\$1,700,000	\$21,400,000
Sales Tax Total	\$20,618,957	\$19,700,000	\$19,700,000	\$17,206,591	\$19,700,000	\$1,700,000	\$21,400,000
311710 Electric Franchise Taxes	\$3,957,869	\$3,900,000	\$3,900,000	\$3,751,050	\$3,900,000	(\$200,000)	\$3,700,000
311730 Gas Franchise Taxes	\$639,143	\$636,000	\$636,000	\$484,896	\$636,000	\$0	\$636,000
311750 TV Cable Franchise Taxes	\$831,372	\$900,000	\$900,000	\$682,919	\$900,000	\$0	\$900,000
311760 Telephone Franchise Taxes	\$380,057	\$345,000	\$345,000	\$344,726	\$345,000	\$0	\$345,000
314200 Alcoholic Beverage Excise Tax	\$994,819	\$975,000	\$975,000	\$804,751	\$975,000	\$0	\$975,000
314300 Local Option Mixed Drink Excise Tax	\$249,666	\$200,000	\$200,000	\$263,927	\$200,000	\$0	\$200,000
316100 Business & Occupation Tax	\$717,791	\$0	\$0	\$740,212	\$0	\$815,000	\$815,000
316101 Business & Occupation Tax	\$26,133	\$815,000	\$815,000	\$165	\$815,000	(\$815,000)	\$0
316102 Insurance Occupation Tax	\$0	\$0	\$0	\$57,150	\$0	\$70,000	\$70,000
316200 Insurance Premium Tax	\$4,143,799	\$4,150,000	\$4,150,000	\$4,401,407	\$4,150,000	\$150,000	\$4,300,000
316300 Financial Institution Tax	\$139,935	\$150,000	\$150,000	\$145,339	\$150,000	\$0	\$150,000
Franchise, Alcohol, Business / Insurance Taxes Total	\$12,080,584	\$12,071,000	\$12,071,000	\$11,676,543	\$12,071,000	\$20,000	\$12,091,000
321110 Alcohol, Beer, Wine License	\$566,384	\$570,000	\$570,000	\$574,441	\$570,000	\$0	\$570,000
321130 Liquor Pouring License	\$34,510	\$29,000	\$29,000	\$28,269	\$29,000	\$1,000	\$30,000
321140 Bar Cards (Liquor Handling License)	\$7,550	\$5,000	\$5,000	\$9,475	\$5,000	\$1,000	\$6,000
321220 Insurance	\$70,860	\$70,000	\$70,000	\$13,575	\$70,000	\$0	\$70,000
321292 Solicitor Fees	\$525	\$400	\$400	\$825	\$400	(\$400)	\$0
322210 Zoning And Land Use	\$41,369	\$25,000	\$25,000	\$64,151	\$25,000	\$25,000	\$50,000
322230 Sign Permits	\$53,565	\$45,000	\$45,000	\$37,164	\$45,000	\$0	\$45,000
322300 Taxi Cab Permits	\$55,125	\$40,000	\$40,000	\$43,730	\$40,000	\$10,000	\$50,000
322905 Photo and Film Fees	\$10,400	\$12,000	\$12,000	\$6,950	\$12,000	\$3,000	\$15,000
322991 Special Events Fee	\$19,698	\$20,000	\$20,000	\$28,244	\$20,000	\$0	\$20,000
322993 Photo & Film Fees	\$750	\$0	\$0	\$750	\$0	\$0	\$0
323120 Building & Inspection Fees	\$497,584	\$411,286	\$411,286	\$594,147	\$411,286	\$88,714	\$500,000
323902 Grading Permits	\$70,205	\$60,000	\$60,000	\$66,113	\$60,000	\$10,000	\$70,000
Licenses & Permits Total	\$1,428,524	\$1,287,686	\$1,287,686	\$1,467,834	\$1,287,686	\$138,314	\$1,426,000
333100 Housing Authority	\$20,377	\$0	\$0	\$17,181	\$0	\$0	\$0
336010 Alpharetta Fire Payments	\$99,449	\$112,000	\$112,000	\$38,324	\$112,000	\$18,387	\$130,387
Intergovernmental Total	\$119,826	\$112,000	\$112,000	\$55,505	\$112,000	\$18,387	\$130,387
341200 Recording Fees	\$135	\$0	\$0	\$376	\$0	\$0	\$0
341400 Printing And Duplication Fees	\$679	\$1,000	\$1,000	\$351	\$1,000	(\$700)	\$300
341426 3% Admin Impact Fees	\$9,014	\$4,000	\$4,000	\$15,137	\$4,000	\$8,000	\$12,000
341905 Other/Misc. Fees	\$15,212	\$20,000	\$20,000	\$15,719	\$20,000	\$0	\$20,000
341906 Community Trip	\$10,625	\$0	\$0	\$0	\$0	\$0	\$0
341910 Election Qualify Fees	\$8,130	\$0	\$0	\$0	\$0	\$8,460	\$8,460
342120 Accident Reports	\$18,807	\$15,000	\$15,000	\$17,473	\$15,000	\$0	\$15,000
342130 False Alarm Fees	\$43,600	\$60,000	\$60,000	\$66,940	\$60,000	\$0	\$60,000
342131 Fire Alarm Fees	\$1,050	\$3,400	\$3,400	\$0	\$3,400	(\$3,400)	\$0

**General Fund
Revenues by Account, continued**

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
342140 Exspungement Fees	\$5,432	\$5,500	\$5,500	\$5,135	\$5,500	(\$500)	\$5,000
342210 Fire Alarm Fees	\$1,250	\$0	\$0	\$1,900	\$0	\$3,400	\$3,400
342310 Fingerprinting Fees	\$9,994	\$13,000	\$13,000	\$6,801	\$13,000	(\$5,000)	\$8,000
342331 Prisoner Housing (fed)	\$5,800	\$0	\$0	\$5	\$0	\$0	\$0
342332 Prisoner Housing (other)	\$0	\$0	\$0	\$45	\$0	\$0	\$0
342910 Fire Training Facility	\$0	\$0	\$0	\$58,995	\$0	\$0	\$0
342920 Mountain Park	\$36,676	\$35,000	\$35,000	\$33,855	\$35,000	\$0	\$35,000
342925 Rapstc Training	\$9,697	\$1,000	\$1,000	(\$7,382)	\$1,000	\$0	\$1,000
343101 Sidewalk Assessments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
343210 Lake Charles - Spec Assess	\$16,060	\$19,000	\$19,000	\$0	\$19,000	\$0	\$19,000
344162 Large Item Fees	\$305	\$0	\$0	\$0	\$0	\$0	\$0
345610 Telecommunication Charges	\$332,150	\$325,000	\$325,000	\$362,839	\$325,000	\$0	\$325,000
345611 Telecommunication Rebanding	\$90,691	\$0	\$0	\$0	\$0	\$0	\$0
346400 Background Check Fees	\$13,050	\$15,000	\$15,000	\$15,386	\$15,000	\$0	\$15,000
347201 Auditorium Rental Fees	\$105,274	\$113,000	\$113,000	\$69,323	\$113,000	(\$5,000)	\$108,000
347202 Other Rental Fees	\$28,833	\$20,250	\$20,250	\$20,250	\$20,250	\$0	\$20,250
347301 Auditorium Ticket Receipt	\$510	\$0	\$0	\$0	\$0	\$0	\$0
349300 Bad Check Fees	\$390	\$1,000	\$1,000	\$420	\$1,000	(\$800)	\$200
349920 Vietnam Memorial Bricks	\$150	\$200	\$200	\$100	\$200	\$0	\$200
Charges for Service - External Total	\$763,513	\$651,350	\$651,350	\$683,667	\$651,350	\$4,460	\$655,810
341701 Indirect Cost Confiscated Asset Fund	\$14,061	\$33,976	\$33,976	\$31,145	\$33,976	\$7,660	\$41,636
341702 Indirect Cost E911	\$0	\$108,711	\$108,711	\$99,652	\$108,711	\$26,085	\$134,796
341703 Indirect Cost Water Fund	\$233,651	\$226,029	\$226,029	\$207,193	\$226,029	\$5,930	\$231,959
341704 Indirect Cost Solid Waste	\$938,725	\$805,165	\$805,165	\$738,068	\$805,165	(\$7,886)	\$797,279
341705 Indirect Cost Rec Participation Fund	\$0	\$0	\$0	\$0	\$0	\$21,150	\$21,150
341706 Indirect Cost Stormwater	\$443,405	\$466,505	\$466,505	\$427,630	\$466,505	(\$8,593)	\$457,912
Charges for Service - Internal Total	\$1,629,847	\$1,640,386	\$1,640,386	\$1,503,687	\$1,640,386	\$44,346	\$1,684,732
351171 Municipal Court Fines	\$2,234,532	\$2,050,000	\$2,050,000	\$1,595,574	\$2,050,000	(\$19,286)	\$2,030,714
351172 Municipal Court Probation	\$63,210	\$60,000	\$60,000	\$71,766	\$60,000	\$10,482	\$70,482
351173 Jail Fees	\$93	\$0	\$0	\$93	\$0	\$46	\$46
351174 Munis Admin Fee	\$20,566	\$30,000	\$30,000	\$36,413	\$30,000	\$11,678	\$41,678
351175 Court Related - Other	\$234,879	\$200,000	\$200,000	\$156,778	\$200,000	(\$9,968)	\$190,032
351176 Diversion Fee	\$26,385	\$54,000	\$54,000	\$32,726	\$54,000	(\$7,668)	\$46,332
351920 Red Light Fines	\$358,620	\$500,000	\$500,000	\$265,720	\$500,000	(\$500,000)	\$0
Fines & Forfeitures Total	\$2,938,290	\$2,894,000	\$2,894,000	\$2,159,070	\$2,894,000	(\$514,716)	\$2,379,284
361000 Interest Revenues	(\$5,986)	\$300,000	\$300,000	\$0	\$300,000	(\$150,000)	\$150,000
361010 Unrealized Invest Gains	\$6,832	\$0	\$0	(\$6,832)	\$0	\$0	\$0
361015 Bank Interest Earned	\$8,949	\$0	\$0	\$2,483	\$0	\$0	\$0
361016 Invest Interest Earned	\$254,514	\$0	\$0	\$77,246	\$0	\$0	\$0
Interest Income Total	\$264,308	\$300,000	\$300,000	\$72,896	\$300,000	(\$150,000)	\$150,000
371004 Gas South Affinity Program	\$22,790	\$0	\$0	\$19,075	\$0	\$20,000	\$20,000
371005 Private Donations/contrib	\$2,641	\$500	\$500	\$3,208	\$500	\$0	\$500
381105 Rent Of Property	\$33,082	\$33,900	\$33,900	\$29,700	\$33,900	\$6,708	\$40,608
382000 Telephone Commissions	\$5,634	\$6,100	\$6,100	\$1,380	\$6,100	(\$3,100)	\$3,000
383100 Reimbursement From Insura	\$35,987	\$2,500	\$2,500	\$39,938	\$2,500	\$0	\$2,500
383110 Valet Parking	\$0	\$0	\$0	\$977	\$0	\$2,000	\$2,000
383800 City- Fraud Reimburse	(\$394)	\$0	\$0	\$0	\$0	\$0	\$0
389400 Miscellaneous	\$16,194	\$50	\$50	\$154	\$50	\$0	\$50
389600 Recording of Abatement	\$19,486	\$0	\$0	\$23,318	\$0	\$0	\$0
389999 Over And Short	\$766	\$50	\$50	\$11,912	\$50	(\$50)	\$0
392100 Sale Of Assets	\$115,005	\$60,000	\$60,000	\$4,651	\$60,000	\$0	\$60,000
392300 Sale Of Abandoned Property	\$12,853	\$2,000	\$2,000	\$4,057	\$2,000	\$0	\$2,000
Miscellaneous Revenues Total	\$264,044	\$105,100	\$105,100	\$138,369	\$105,100	\$25,558	\$130,658
391201 Operating Transfer In	\$0	\$200,000	\$275,925	\$69,598	\$275,925	(\$275,925)	\$0
391250 Capital Transfer In	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0
Transfers In Total	\$0	\$200,000	\$275,925	\$89,598	\$275,925	(\$275,925)	\$0
100 - General Fund Total	\$58,461,676	\$57,519,522	\$57,595,447	\$52,862,601	\$57,595,447	\$1,933,106	\$59,528,553

General Fund Expenditures by Account

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$23,588,965	\$23,250,060	\$23,236,027	\$20,237,759	\$23,250,060	(\$35,679)	\$23,214,381
511105 Part Time Employees	\$801,937	\$800,561	\$826,136	\$709,442	\$800,561	\$2,500	\$803,061
511110 Elected Officials	\$236,609	\$239,634	\$239,634	\$218,035	\$239,634	\$0	\$239,634
511115 Firefighter's Fees	\$3,090,910	\$3,338,835	\$3,338,835	\$2,780,797	\$3,338,835	\$0	\$3,338,835
511200 Temporary Employees	\$30,472	\$48,022	\$48,022	\$35,899	\$48,022	(\$24,000)	\$24,022
511300 Overtime	\$351,502	\$535,790	\$535,790	\$231,786	\$535,790	(\$120,000)	\$415,790
511400 Other Compensation	\$7,800	\$7,200	\$7,200	\$1,950	\$7,200	\$0	\$7,200
512200 Social Security (FICA) Contributions	\$1,681,950	\$1,679,960	\$1,708,354	\$1,443,173	\$1,679,960	\$38,761	\$1,718,721
512300 Medicare	\$394,607	\$392,102	\$398,741	\$340,292	\$392,102	\$9,022	\$401,124
512400 Retirement Contributions	\$3,133,252	\$3,128,214	\$3,184,907	\$2,916,903	\$3,128,214	\$78,498	\$3,206,712
512401 Deferred Compensation	\$131,619	\$149,100	\$149,100	\$117,522	\$149,100	\$0	\$149,100
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$449,818	\$449,818
512500 Tuition Reimbursements	\$43,601	\$50,000	\$50,000	\$35,580	\$50,000	\$0	\$50,000
512600 Unemployment Insurance	\$2,982	\$0	\$0	\$0	\$0	\$0	\$0
512920 Other Benefits	\$14,833	\$15,000	\$15,000	\$15,698	\$15,000	\$0	\$15,000
Salaries and Benefits Total	\$33,511,039	\$33,634,478	\$33,737,746	\$29,084,835	\$33,634,478	\$398,920	\$34,033,398
521201 Professional Services	\$860,622	\$530,321	\$774,787	\$533,220	\$530,321	\$92,275	\$622,596
521202 Legal	\$45,364	\$60,000	\$145,907	\$33,847	\$60,000	\$0	\$60,000
521203 Animal Control	\$63,360	\$70,000	\$70,000	\$35,263	\$70,000	\$500	\$70,500
521300 Technical Services	\$109,135	\$118,263	\$149,589	\$83,894	\$118,263	(\$2,461)	\$115,802
521400 Contract Services	\$398,802	\$1,514,290	\$1,935,744	\$1,218,630	\$1,528,290	\$455,147	\$1,983,437
522110 Disposal	\$19,819	\$27,000	\$27,285	\$18,657	\$27,000	\$0	\$27,000
522130 Custodial	\$164,825	\$169,949	\$169,949	\$162,877	\$169,949	\$720	\$170,669
522140 Repairs And Maintenance - Grou	\$101,173	\$96,033	\$96,915	\$52,756	\$96,033	\$1,305	\$97,338
522205 Repairs And Maintenance	\$1,572,769	\$1,489,202	\$1,534,325	\$1,273,354	\$1,489,202	(\$23,873)	\$1,465,329
522210 Vehicle Repair	\$182,930	\$201,499	\$216,679	\$139,309	\$201,499	\$6,800	\$208,299
522215 Garage Base Rate	\$0	\$240,991	\$240,991	\$220,908	\$240,991	\$13,724	\$254,715
522216 Mechanics Rate	\$0	\$214,081	\$215,081	\$140,312	\$214,081	\$25,103	\$239,184
522310 Rental Of Land And Buildings	\$17,307	\$48,200	\$49,259	\$19,869	\$48,200	(\$1,700)	\$46,500
522320 Rental Of Equipment And Vehicl	\$345,824	\$455,586	\$504,940	\$240,162	\$145,586	(\$7,400)	\$138,186
523100 Property And Liability Insuran	\$9,840	\$11,947	\$11,947	\$9,839	\$11,947	(\$2,000)	\$9,947
523210 Communication Services	\$719,104	\$665,151	\$685,007	\$605,869	\$665,151	\$55,098	\$720,249
523220 Postage	\$109,246	\$147,008	\$147,008	\$91,965	\$147,008	(\$440)	\$146,568
523300 Advertising	\$41,543	\$77,675	\$77,675	\$48,962	\$77,675	\$1,150	\$78,825
523400 Printing And Binding	\$57,574	\$108,390	\$98,511	\$55,787	\$108,390	\$9,795	\$118,185
523500 Travel	\$61,129	\$112,416	\$115,982	\$64,583	\$112,416	\$22,983	\$135,399
523600 Dues And Fees	\$68,680	\$89,181	\$95,562	\$69,589	\$74,181	\$7,962	\$82,143
523700 Education And Training	\$118,233	\$141,599	\$155,623	\$94,712	\$139,599	\$42,699	\$182,298
523800 Licenses	\$1,156	\$3,850	\$3,950	\$953	\$3,850	\$290	\$4,140
523851 Contracted Temporary Labor	\$65,566	\$0	\$10,000	\$143,818	\$0	\$4,000	\$4,000
523852 Instruction Fees	\$350	\$17,975	\$17,975	\$3,190	\$17,975	\$0	\$17,975
523901 Bank Fees / Charges	\$75,222	\$105,000	\$105,000	\$78,722	\$105,000	(\$5,000)	\$100,000
523902 Sanitation Services	\$74,538	\$115,600	\$115,600	\$88,382	\$115,600	\$0	\$115,600
531101 Police Public Contribution Exp	\$92	\$0	\$0	\$0	\$0	\$0	\$0
531105 Supplies	\$1,224,731	\$1,117,065	\$1,183,940	\$871,489	\$1,119,065	\$14,816	\$1,133,881
531110 Inmate Supplies	\$7,951	\$14,975	\$14,975	\$6,563	\$14,975	\$0	\$14,975
531115 Recreation Supplies	\$213,205	\$249,600	\$280,755	\$285,968	\$249,600	(\$6,100)	\$243,500
531120 Vehicle Parts And Supplies	\$437,141	\$415,450	\$431,831	\$341,062	\$415,450	(\$1,750)	\$413,700
531130 Officials Expenses	\$3,000	\$3,000	\$3,000	\$1,000	\$3,000	\$0	\$3,000
531131 Mayor's Expenses	\$0	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
531210 Water / Sewerage	\$300,432	\$256,072	\$256,736	\$199,914	\$256,072	\$0	\$256,072
531215 Stormwater Fees	\$554,241	\$658,625	\$658,675	\$658,359	\$658,625	\$0	\$658,625
531220 Natural Gas	\$125,906	\$184,823	\$184,823	\$107,202	\$184,823	\$0	\$184,823

**General Fund
Expenditures by Account, continued**

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
531230 Electricity	\$2,443,231	\$2,494,760	\$2,507,103	\$2,044,539	\$2,494,760	\$0	\$2,494,760
531240 Bottled Gas	\$6,273	\$12,076	\$12,076	\$7,146	\$12,076	(\$430)	\$11,646
531250 Oil	\$23,883	\$21,337	\$22,337	\$14,616	\$21,337	\$0	\$21,337
531270 Gasoline/ Diesel	\$965,501	\$1,011,734	\$1,017,825	\$741,930	\$1,041,334	(\$7,881)	\$1,033,453
531310 Hospitality And Events	\$11,718	\$11,000	\$13,687	\$10,626	\$11,000	\$0	\$11,000
531320 Inmate Meals	\$52,872	\$53,000	\$41,550	\$4,993	\$53,000	(\$23,000)	\$30,000
531400 Books And Periodicals	\$37,172	\$57,774	\$62,414	\$35,321	\$57,774	\$105	\$57,879
531605 Machinery And Equipment-Operating	\$177,466	\$170,111	\$237,211	\$127,138	\$144,061	\$52,405	\$196,466
531610 Furniture/fixtures-operating	\$27,767	\$18,656	\$24,015	\$23,754	\$18,656	\$6,300	\$24,956
531615 Computer Equipment-operating	\$59,512	\$67,497	\$179,952	\$37,376	\$52,097	(\$16,950)	\$35,147
531620 Communication Equipment-operat	\$34,653	\$17,897	\$17,927	\$17,854	\$17,897	\$0	\$17,897
531710 Vietnam Memorial Bricks	\$228	\$400	\$400	\$120	\$400	\$0	\$400
531720 Uniforms	\$175,601	\$251,565	\$287,198	\$182,364	\$232,565	\$20,039	\$252,604
539999 Special Events Contra Account	\$21,796	\$60,000	\$61,118	(\$2,300)	\$60,000	\$0	\$60,000
Operating Total	\$12,188,482	\$13,985,624	\$15,277,838	\$11,246,463	\$13,643,774	\$734,231	\$14,378,005
542400 Computer Equipment	\$0	\$0	\$8,299	\$10,850	\$0	\$0	\$0
552400 Risk/liability Contribution	\$736,608	\$850,224	\$850,224	\$779,372	\$850,224	\$20,383	\$870,607
553100 Group Insurance Contribution	\$4,778,963	\$4,260,683	\$4,260,683	\$3,334,453	\$4,260,683	\$254,755	\$4,515,438
554100 Workers Comp Contribution	\$351,844	\$349,110	\$349,110	\$320,018	\$349,110	\$15,340	\$364,450
579001 Contingency Operating	\$0	\$12,646	\$23,524	\$0	\$12,646	\$325,000	\$337,646
579003 Contingency - Tree Program	\$12,688	\$0	\$116,874	\$0	\$0	\$0	\$0
579020 Matching Grant Fund Contingenc	\$0	\$0	\$276,117	\$3,667	\$0	\$0	\$0
581100 Principal- Long Term Debt	\$0	\$155,000	\$155,000	\$0	\$0	\$434,605	\$434,605
611350 Operating Transfers Out - Cap Projects	\$10,826,932	\$6,068,990	\$13,105,427	\$12,013,308	\$51,000	\$5,347,309	\$5,398,309
611351 Operating Transfer Out - Fed G	\$0	\$0	\$9,489	\$8,698	\$0	\$0	\$0
Operating Transfer Out - Solid Waste	\$0	\$0	\$0	\$0	\$155,000	\$0	\$155,000
611355 Operating Transfer Out - Parti	\$658,445	\$571,391	\$571,391	\$523,775	\$571,391	\$0	\$571,391
611358 OPERATING TRANS-HOT/MOT	\$0	\$75,000	\$75,000	\$68,750	\$0	\$0	\$0
Transfers, Capital, Other Total	\$17,365,480	\$12,343,044	\$19,801,138	\$17,062,891	\$6,250,054	\$6,397,392	\$12,647,446
100 - General Fund Total	\$63,065,001	\$59,963,146	\$68,816,722	\$57,394,189	\$53,528,306	\$7,530,543	\$61,058,849



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Administration Department

Mission Statement...
Providing result-oriented
communication, service,
and innovation to our
customers.

Who We Are...

The Administration Department is made up of many different offices and divisions. They include the Governing Body, City Administrator's Office, the City Clerk, Grants Office, Human Resources, Building Operations, Court Services, Municipal Judge, Community Relations, Legal, City Sponsored Special Events and Information Technology. The Administration Department provides policy direction and guidance, provides accurate and timely information to all customers, supports the mission and goals of the other City Departments and manages the day-to-day operations of the City.

Administration Department

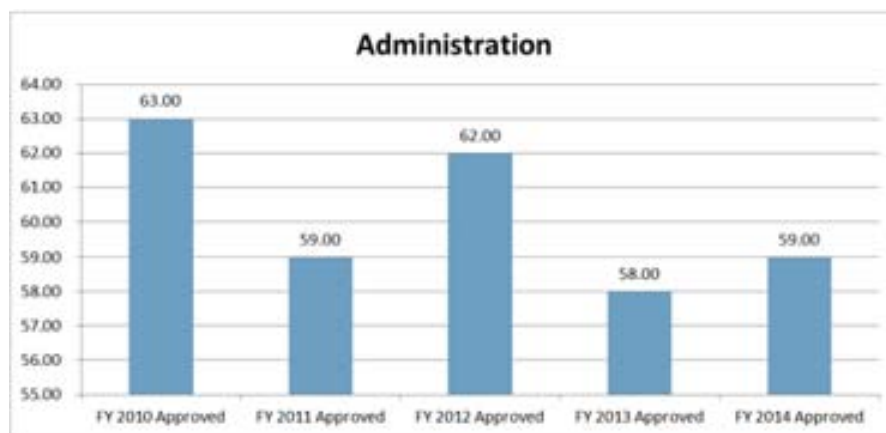
Opportunities...

The Administration Department is excited about the opportunities in FY 2014 to promote the City of Roswell as a premier riverside community connecting strong neighborhoods with the entrepreneurial spirit. By embracing technology through the use of the new ERP software program implemented for city operations, the Administration Department will have increased communication with other departments in the City and with the citizens through a new 311 program. Working with Community Relations to increase the effectiveness of the City website and multimedia and social media outlets will provide a connection between the city and the citizens, both residents and businesses.

Challenges...

Clear communications with citizens and businesses concerning the City's ongoing operations is always a challenge. With so many outlets for communications, management of the information is a high priority. Working with City Departments to gather current information and communicating that information through the proper channels will be emphasized in FY 2014.

Administration	\$17,635,959
100 - General Fund	\$8,493,260
275 - Hotel/Motel Fund	\$952,931
350 - Capital Projects Fund	\$106,545
601 - Worker's Compensation Fund	\$464,505
602 - Group Benefit Fund	\$6,548,372
603 - Risk and Liability Fund	\$1,050,076
Grant	\$20,270



Personnel Changes:

FY 2010: Eliminated (1) Full-Time Mail Clerk position. Position re-organized into a part-time position.

FY 2011: Eliminated (4) Full-Time positions in Court Services through the ERIP and Restructuring: (1) Chief Marshal, (1) GCIC Coordinator, (1) Probation Officer and (1) Deputy Court Clerk II. Also, eliminated (1) Administrative Assistant and created (1) IT Program Coordinator. (1) Part-Time Administrative Assistant in Community Relations was eliminated and (2) Part-Time Security Officers for Court Services were added.

FY 2012: Added (1) Municipal Complex Officer (a transfer of position from the Police Department).

FY 2013: Eliminated (1) Court Services Clerk I and (1) Administrative Specialist position. Added (1) Employee Relations and Organizational Development Manager position and Strategic Planning and Budget moved to Finance (-3) Full-Time positions.

FY 2014: Upgraded (1) Digital Media Designer from part-time to full-time.

Administration Department

FY 2013 Approved Budget	\$7,696,795
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One-Time Costs Removed (Bond Election Fees)	(\$4,000)
DELL Citywide Computer and MDT Lease Payments	\$233,605
All cell phones moved to IT	\$145,400
Department Changes	\$0
Salary and Benefit Adjustments	\$66,330
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$452
Risk and Liability Adjustments	\$2,856
Retirement Adjustment - Defined Benefit Plan	\$9,374
Retirement Adjustment - Defined Contribution Plan	\$58,381
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$832
Group Benefits for qualified part-time	\$3,750
FY 2014 Approved Base Budget	\$8,213,775

Elections - includes advanced voting	\$230,000
Replacement body armor for Court Marshals	\$7,200
Community Relations Part-time Digital Media Designer to Full-time Position	\$42,285
FY 2014 Approved New Initiatives	\$279,485

Information Technology Equipment replacement	\$61,545
Upgrade Mitel Phone Server & Software	\$45,000
FY 2014 Approved Capital	\$106,545

Available funds from completed projects	(\$75,000)
Data Center Relocation	\$75,000
FY 2013 Current Approved re-programming	\$0

FY 2014 TOTAL Approved Budget	\$8,599,805
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Administration Department

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$2,952,868	\$3,047,270	\$3,105,599	\$2,610,223	\$3,047,270	\$108,233	\$3,155,503
511105 Part Time Employees	\$175,061	\$187,240	\$217,240	\$149,830	\$187,240	\$0	\$187,240
511110 Elected Officials	\$236,609	\$239,634	\$239,634	\$218,035	\$239,634	\$0	\$239,634
511200 Temporary Employees	\$25,196	\$24,000	\$24,000	\$34,267	\$24,000	(\$24,000)	\$0
511300 Overtime	\$3,887	\$11,000	\$11,000	\$5,932	\$11,000	\$0	\$11,000
511400 Other Compensation	\$7,800	\$7,200	\$7,200	\$1,950	\$7,200	\$0	\$7,200
512200 Social Security (FICA) Contributions	\$199,045	\$214,700	\$218,315	\$176,101	\$214,700	\$6,583	\$221,283
512300 Medicare	\$47,958	\$50,170	\$51,015	\$42,459	\$50,170	\$1,574	\$51,744
512400 Retirement Contributions	\$400,332	\$418,616	\$426,203	\$395,675	\$418,616	\$9,373	\$427,989
512401 Deferred Compensation	\$20,275	\$24,000	\$24,000	\$18,275	\$24,000	\$0	\$24,000
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$65,357	\$65,357
512500 Tuition Reimbursements	\$43,601	\$50,000	\$50,000	\$35,580	\$50,000	\$0	\$50,000
512600 Unemployment Insurance	\$2,982	\$0	\$0	\$0	\$0	\$0	\$0
512920 Other Benefits	\$14,833	\$15,000	\$15,000	\$15,698	\$15,000	\$0	\$15,000
512940 Irs Penalties	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits Total	\$4,130,446	\$4,288,830	\$4,389,206	\$3,704,023	\$4,288,830	\$167,120	\$4,455,950
521201 Professional Services	\$129,721	\$141,348	\$178,458	\$158,386	\$141,348	\$0	\$141,348
521202 Legal	\$45,364	\$60,000	\$145,907	\$33,847	\$60,000	\$0	\$60,000
521300 Technical Services	\$12,161	\$19,750	\$19,750	\$14,662	\$19,750	\$0	\$19,750
521400 Contract Services	\$28,855	\$61,500	\$83,518	\$43,408	\$57,500	\$224,600	\$282,100
522130 Custodial	\$141,274	\$140,249	\$140,249	\$140,868	\$140,249	\$720	\$140,969
522140 Repairs And Maintenance - Group	\$0	\$0	\$0	\$0	\$0	\$0	\$0
522205 Repairs And Maintenance	\$655,726	\$719,930	\$725,263	\$672,817	\$719,930	(\$2,349)	\$717,581
522210 Vehicle Repair	\$2,250	\$1,000	\$1,000	\$146	\$1,000	\$500	\$1,500
522215 Garage Base Rate	\$0	\$5,520	\$5,520	\$5,060	\$5,520	\$0	\$5,520
522216 Mechanics Rate	\$0	\$2,552	\$2,552	\$1,444	\$2,552	\$832	\$3,384
522310 Rental Of Land And Buildings	\$12,895	\$12,000	\$13,059	\$13,012	\$12,000	\$0	\$12,000
522320 Rental Of Equipment And Vehicle	\$35,333	\$44,286	\$50,038	\$28,243	\$44,286	\$0	\$44,286
523210 Communication Services	\$389,373	\$315,908	\$321,029	\$390,577	\$315,908	\$145,400	\$461,308
523220 Postage	\$6,647	\$10,648	\$10,648	\$6,999	\$10,648	\$0	\$10,648
523300 Advertising	\$6,730	\$18,500	\$17,360	\$14,582	\$18,500	\$0	\$18,500
523400 Printing And Binding	\$9,363	\$15,740	\$15,740	\$10,586	\$15,740	\$8,745	\$24,485
523500 Travel	\$15,575	\$41,544	\$41,544	\$21,029	\$41,544	\$1,760	\$43,304
523600 Dues And Fees	\$41,647	\$38,925	\$38,925	\$38,274	\$38,925	\$430	\$39,355
523700 Education And Training	\$75,061	\$49,849	\$63,644	\$50,921	\$49,849	\$14,969	\$64,818
523800 Licenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
523851 Contracted Temporary Labor	\$7,910	\$0	\$0	\$79,055	\$0	\$0	\$0
523853 Contracted Interns	\$0	\$0	\$0	\$0	\$0	\$0	\$0
523902 Sanitation Services	\$34,476	\$60,000	\$60,000	\$41,515	\$60,000	\$0	\$60,000
531105 Supplies	\$103,914	\$109,770	\$117,455	\$83,526	\$109,770	(\$8,375)	\$101,395
531120 Vehicle Parts And Supplies	\$2,013	\$2,900	\$2,900	\$1,550	\$2,900	(\$500)	\$2,400
531130 Officials Expenses	\$3,000	\$3,000	\$3,000	\$1,000	\$3,000	\$0	\$3,000
531131 Mayor's Expenses	\$0	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
531210 Water / Sewerage	\$47,950	\$46,000	\$46,000	\$25,227	\$46,000	\$0	\$46,000
531215 Stormwater Fees	\$15,588	\$14,000	\$14,000	\$14,237	\$14,000	\$0	\$14,000
531220 Natural Gas	\$48,490	\$74,748	\$74,748	\$40,247	\$74,748	\$0	\$74,748
531230 Electricity	\$502,383	\$515,477	\$493,459	\$378,027	\$515,477	\$0	\$515,477
531250 Oil	\$234	\$430	\$430	\$249	\$430	\$0	\$430
531270 Gasoline/ Diesel	\$14,253	\$12,226	\$12,326	\$11,569	\$12,226	\$0	\$12,226
531310 Hospitality And Events	\$11,718	\$10,000	\$12,687	\$10,626	\$10,000	\$0	\$10,000
531400 Books And Periodicals	\$27,572	\$40,050	\$40,190	\$24,272	\$40,050	(\$500)	\$39,550
531605 Machinery And Equipment-Operating	\$9,392	\$5,500	\$5,500	\$2,091	\$5,500	\$7,200	\$12,700
531610 Furniture/fixtures-operating	\$15,864	\$4,475	\$4,475	\$12,566	\$4,475	(\$1,000)	\$3,475
531615 Computer Equipment-operating	\$43,613	\$28,650	\$28,650	\$25,355	\$28,650	(\$10,000)	\$18,650
531620 Communication Equipment-operating	\$24,723	\$6,500	\$6,530	\$9,966	\$6,500	\$0	\$6,500
531720 Uniforms	\$2,848	\$4,500	\$4,500	\$2,641	\$4,500	\$1,000	\$5,500
531730 Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
539999 Special Events Contra Account	\$21,796	\$60,000	\$61,118	(\$2,300)	\$60,000	\$0	\$60,000
Operating Total	\$2,545,710	\$2,704,475	\$2,869,172	\$2,406,279	\$2,704,475	\$383,432	\$3,083,907
542400 Computer Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
552400 Risk/liability Contribution	\$88,556	\$119,122	\$119,122	\$109,195	\$119,122	\$2,856	\$121,978
553100 Group Insurance Contribution	\$604,500	\$573,500	\$573,500	\$427,303	\$573,500	\$13,000	\$586,500
554100 Workers Comp Contribution	\$10,868	\$10,868	\$10,868	\$9,962	\$10,868	\$452	\$11,320
579003 Contingency - Tree Program	\$12,688	\$0	\$116,874	\$0	\$0	\$0	\$0
579010 Reserve For E-govt/comm Dev	\$0	\$0	\$0	\$0	\$0	\$0	\$0
581100 Principal- Long Term Debt	\$0	\$0	\$0	\$0	\$0	\$233,605	\$233,605
Transfers, Capital, Other Total	\$716,612	\$703,490	\$820,364	\$546,460	\$703,490	\$249,913	\$953,403
Administration Total	\$7,392,767	\$7,696,795	\$8,078,741	\$6,656,763	\$7,692,795	\$800,465	\$8,493,260

Governing Body Program 10011100

Services Provided... Policy direction, sound fiscal management, strategic planning

Customers... Citizens; City Boards; City Management; City wide staff; Elected Officials; Government Entities; Homeowner Associations; Media; Organizations; Public; Visitors

What We Have Accomplished...

- Positioned the City of Roswell to promote new development and re-development for a healthy economic future.
- Maintained the City of Roswell's financial rating of AAA by Moody's and S&P.

What We Expect to Accomplish...

- Position the City of Roswell to become a premier riverside community connecting strong neighborhoods with the entrepreneurial spirit.

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10011100	511100	Regular Employees	\$89,719	\$89,000	\$90,768	\$81,576	\$89,000	\$2,000	\$91,000
10011100	511105	Part Time Employees	\$0	\$0	\$0	\$32	\$0	\$0	\$0
10011100	511110	Elected Officials	\$148,750	\$148,000	\$148,000	\$135,667	\$148,000	\$0	\$148,000
10011100	511200	Temporary Employees	\$11,536	\$0	\$0	\$16,748	\$0	\$0	\$0
10011100	511300	Overtime	\$504	\$0	\$0	\$1,344	\$0	\$0	\$0
10011100	512200	Social Security (FICA) Contributions	\$14,505	\$14,750	\$14,860	\$13,042	\$14,750	\$100	\$14,850
10011100	512300	Medicare	\$3,392	\$3,440	\$3,466	\$3,050	\$3,440	\$30	\$3,470
10011100	512400	Retirement Contributions	\$12,889	\$12,151	\$12,371	\$11,340	\$12,151	\$266	\$12,417
10011100	512401	Deferred Compensation	\$1,297	\$1,500	\$1,500	\$1,129	\$1,500	\$0	\$1,500
10011100	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$5,816	\$5,816
10011100	521201	Professional Services	\$263	\$400	\$400	\$0	\$400	\$0	\$400
10011100	523210	Communication Services	\$3,261	\$3,120	\$3,120	\$3,290	\$3,120	\$0	\$3,120
10011100	523220	Postage	\$289	\$500	\$500	\$145	\$500	\$0	\$500
10011100	523300	Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10011100	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10011100	523500	Travel	\$1,496	\$8,500	\$8,500	\$638	\$8,500	\$0	\$8,500
10011100	523600	Dues And Fees	\$37	\$500	\$500	\$0	\$500	\$0	\$500
10011100	523700	Education And Training	\$2,229	\$8,500	\$8,500	\$1,694	\$8,500	\$0	\$8,500
10011100	531105	Supplies	\$7,402	\$400	\$400	\$4,669	\$400	\$0	\$400
10011100	531130	Officials Expenses	\$3,000	\$3,000	\$3,000	\$1,000	\$3,000	\$0	\$3,000
10011100	531131	Mayor's Expenses	\$0	\$7,000	\$7,000	\$0	\$7,000	\$0	\$7,000
10011100	531310	Hospitality And Events	\$6,163	\$5,000	\$5,000	\$6,010	\$5,000	\$0	\$5,000
10011100	531400	Books And Periodicals	\$229	\$350	\$350	\$163	\$350	\$0	\$350
10011100	531610	Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10011100	531615	Computer Equipment-operating	\$1,512	\$350	\$350	\$285	\$350	\$0	\$350
10011100	531620	Communication Equipment-operat	\$1,825	\$250	\$280	\$743	\$250	\$0	\$250
10011100	531720	Uniforms	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10011100	531730	Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10011100	553100	Group Insurance Contribution	\$87,750	\$83,250	\$83,250	\$57,493	\$83,250	\$0	\$83,250
10011100	579003	Contingency - Tree Program	\$12,688	\$0	\$116,874	\$0	\$0	\$0	\$0
Governing Body Total			\$410,737	\$389,961	\$508,989	\$340,059	\$389,961	\$8,212	\$398,173

**City Administrator Program
10013200**

Services Provided... City administration, special projects, management development

Customers... Citizens; City Boards; City Management; City wide staff; Court Officials, Defendants; Attorneys; Elected Officials; Government Entities; Homeowner Associations; Local Businesses; Media

			FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
			Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
10013200	511100	Regular Employees	\$326,058	\$325,000	\$332,014	\$304,350	\$325,000	\$7,000	\$332,000
10013200	511300	Overtime	\$125	\$0	\$0	\$62	\$0	\$0	\$0
10013200	511400	Other Compensation	\$7,800	\$7,200	\$7,200	\$1,950	\$7,200	\$0	\$7,200
10013200	512200	Social Security (FICA) Contributions	\$15,943	\$20,200	\$20,635	\$14,508	\$20,200	\$400	\$20,600
10013200	512300	Medicare	\$4,817	\$4,720	\$4,822	\$4,407	\$4,720	\$100	\$4,820
10013200	512400	Retirement Contributions	\$43,216	\$44,684	\$45,494	\$41,703	\$44,684	\$977	\$45,661
10013200	512401	Deferred Compensation	\$3,241	\$3,800	\$3,800	\$2,991	\$3,800	\$0	\$3,800
10013200	521201	Professional Services	\$1,865	\$3,500	\$3,500	\$0	\$3,500	\$0	\$3,500
10013200	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10013200	522210	Vehicle Repair	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10013200	523210	Communication Services	\$805	\$1,600	\$1,600	\$452	\$1,600	(\$1,600)	\$0
10013200	523220	Postage	\$602	\$200	\$200	\$80	\$200	\$0	\$200
10013200	523500	Travel	\$2,141	\$10,105	\$10,105	\$8,372	\$10,105	\$0	\$10,105
10013200	523600	Dues And Fees	\$2,346	\$4,000	\$4,000	\$5,227	\$4,000	\$0	\$4,000
10013200	523700	Education And Training	\$44,377	\$17,645	\$30,145	\$15,132	\$17,645	\$0	\$17,645
10013200	531105	Supplies	\$1,023	\$1,000	\$1,000	\$2,272	\$1,000	\$0	\$1,000
10013200	531120	Vehicle Parts And Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10013200	531250	Oil	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10013200	531270	Gasoline/ Diesel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10013200	531310	Hospitality And Events	\$5,555	\$5,000	\$7,687	\$4,555	\$5,000	\$0	\$5,000
10013200	531400	Books And Periodicals	\$62	\$250	\$250	\$0	\$250	\$0	\$250
10013200	531610	Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10013200	531615	Computer Equipment-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10013200	553100	Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$22,481	\$27,750	\$0	\$27,750
10013200	579010	Reserve For E-govt/comm Dev	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Administrator Total			\$489,226	\$476,654	\$500,202	\$428,542	\$476,654	\$6,877	\$483,531



City Clerk Program 10013300

Services Provided... Agenda preparation, meeting minutes, administrative services, record retention and management, municipal elections, open records requests, custodian of contracts, agreements, and other official documents

Customers... Citizens; City Boards; City Management; City wide staff; Attorneys; Developers; Elected Officials; Government Entities; Media; Organizations; Public

What We Have Accomplished...

- Fulfilled most Open Records Requests within the 3 day requirement under the State's Open Records Act unless the amount of information requested could not feasibly be completed within three days. However, all requestors were responded to within the three days.
- Maintain the Georgia Secretary of State's Records Retention schedule for documents.
- Continue to ensure that all ordinances, resolutions and all documents retained in the City Clerk's office are scanned so they are electronic for citywide access.

What We Expect to Accomplish...

- Continue working to make the Open Records process even more efficient.
- Perform all duties required as elections superintendent including qualifying all candidates for the 2013 municipal elections and to keep a strong communication network with the Fulton County Registration and Elections Office, the Secretary of State's office and the Georgia Transparency and Campaign Finance Commission office (formerly known as State Ethics office).
- Work toward finding a more effective and efficient Agenda Management program that will help both city staff and the general public.
- Continue the ongoing project of getting all documents electronic for easier access and open government.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percent of Open Records requests processed within two days of request	50%	75%	75%	75%
Posting and publishing the Mayor and Council summary/brief after the Meeting within the 48 hour required period under the Georgia Sunshine Law	100%	100%	100%	100%

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10013300 511100 Regular Employees	\$0	\$103,000	\$105,147	\$75,802	\$103,000	\$7,000	\$110,000
10013300 512200 Social Security (FICA) Contributions	\$0	\$6,400	\$6,533	\$4,573	\$6,400	\$400	\$6,800
10013300 512300 Medicare	\$0	\$1,500	\$1,531	\$1,070	\$1,500	\$100	\$1,600
10013300 512400 Retirement Contributions	\$0	\$14,111	\$14,367	\$13,170	\$14,111	\$308	\$14,419
10013300 512401 Deferred Compensation	\$0	\$800	\$800	\$758	\$800	\$0	\$800
10013300 521400 Contract Services	\$0	\$4,000	\$26,018	\$0	\$0	\$234,600	\$234,600
10013300 522205 Repairs And Maintenance	\$0	\$0	\$0	\$4,155	\$0	\$0	\$0
10013300 523400 Printing And Binding	\$0	\$500	\$500	\$7,198	\$500	\$8,745	\$9,245
10013300 523500 Travel	\$0	\$1,590	\$1,590	\$125	\$1,590	(\$390)	\$1,200
10013300 523600 Dues And Fees	\$0	\$200	\$200	\$506	\$200	\$0	\$200
10013300 523700 Education And Training	\$0	\$1,440	\$1,440	\$46	\$1,440	\$0	\$1,440
10013300 553100 Group Insurance Contribution	\$0	\$18,500	\$18,500	\$12,795	\$18,500	\$0	\$18,500
City Clerk Total	\$0	\$152,041	\$176,625	\$120,196	\$148,041	\$250,763	\$398,804

Human Resources Program 10015400

Services Provided... Recruitment and retention, payroll administration, benefits administration, performance appraisal, training and development opportunities, policies and procedures administration, employee relations, drug-free workplace requirements, conflict resolution, records compliance and ensuring legal compliance with state and federal regulations

Customers... Citizens; City Boards; City Management; City wide staff; Attorneys; Elected Officials; Government Entities; Law Enforcement; Media; Medical Providers; Public; Vendors; Visitors

What We Have Accomplished...

- Formulation of employee pension plan design for employees hired on or after March 1, 2011.
- Expansion of Roswell University training and development programs, to include Microsoft Office skills training, management and supervisory development training.
- Creation of Employee Master files in Tyler Munis and successful “go-live” conversion of payroll processing in Munis.
- Completed legal/compliance review of Human Resources Policies and Procedures Manual.

What We Expect to Accomplish...

- Complete processing of employees hired on or after March 1, 2011 into the new pension plan.
- Continued expansion of Roswell University course offerings, including a more robust management and supervisory development program.
- Complete review of part-time employment status and compliance with related healthcare reform legislation.
- Initial implementation of employee wellness program and creation of related performance measures.
- Implementation of revised and improved employee performance evaluation process.
- Full implementation of remaining modules in Tyler Munis.
- Implementation of improved employee recruitment and selection activities.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of sick leave hours used to available work hours	4%	3%	2.84%	2.5%

Human Resources Program 10015400

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
10015400	511100 Regular Employees	\$230,007	\$298,250	\$301,237	\$230,028	\$298,250	(\$8,250)	\$290,000
10015400	511105 Part Time Employees	\$33,628	\$25,700	\$25,700	\$15,362	\$25,700	\$0	\$25,700
10015400	511300 Overtime	\$336	\$0	\$0	\$3,325	\$0	\$0	\$0
10015400	512200 Social Security (FICA) Contributions	\$16,132	\$15,800	\$15,985	\$14,980	\$15,800	(\$500)	\$15,300
10015400	512300 Medicare	\$3,773	\$3,680	\$3,723	\$3,503	\$3,680	(\$120)	\$3,560
10015400	512400 Retirement Contributions	\$30,327	\$31,357	\$31,925	\$29,265	\$31,357	\$685	\$32,042
10015400	512401 Deferred Compensation	\$2,273	\$2,600	\$2,600	\$2,186	\$2,600	\$0	\$2,600
10015400	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$8,777	\$8,777
10015400	512500 Tuition Reimbursements	\$43,601	\$50,000	\$50,000	\$35,580	\$50,000	\$0	\$50,000
10015400	512600 Unemployment Insurance	\$2,982	\$0	\$0	\$0	\$0	\$0	\$0
10015400	512920 Other Benefits	\$14,833	\$15,000	\$15,000	\$15,698	\$15,000	\$0	\$15,000
10015400	512940 Irs Penalties	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015400	521201 Professional Services	\$5,405	\$8,000	\$38,000	\$32,495	\$8,000	\$0	\$8,000
10015400	521300 Technical Services	\$10,249	\$11,000	\$11,000	\$11,662	\$11,000	\$0	\$11,000
10015400	522205 Repairs And Maintenance	\$182	\$1,500	\$1,500	\$363	\$1,500	\$0	\$1,500
10015400	522320 Rental Of Equipment And Vehicl	\$2,656	\$3,900	\$3,989	\$2,276	\$3,900	\$0	\$3,900
10015400	523210 Communication Services	\$713	\$0	\$0	\$444	\$0	\$0	\$0
10015400	523220 Postage	\$1,350	\$3,000	\$3,000	\$1,584	\$3,000	\$0	\$3,000
10015400	523300 Advertising	\$1,439	\$5,000	\$5,000	\$2,011	\$5,000	\$0	\$5,000
10015400	523400 Printing And Binding	\$276	\$500	\$500	\$104	\$500	\$0	\$500
10015400	523500 Travel	\$66	\$1,350	\$1,350	\$0	\$1,350	\$0	\$1,350
10015400	523600 Dues And Fees	\$1,375	\$1,250	\$1,250	\$999	\$1,250	\$0	\$1,250
10015400	523700 Education And Training	\$3,154	\$2,190	\$3,485	\$19,690	\$2,190	\$3,000	\$5,190
10015400	523851 Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015400	531105 Supplies	\$5,092	\$6,500	\$8,819	\$4,762	\$6,500	(\$3,000)	\$3,500
10015400	531310 Hospitality And Events	\$0	\$0	\$0	\$61	\$0	\$0	\$0
10015400	531400 Books And Periodicals	\$475	\$500	\$500	\$141	\$500	\$0	\$500
10015400	531605 Machinery And Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015400	531610 Furniture/fixtures-operating	\$1,300	\$225	\$225	\$0	\$225	\$0	\$225
10015400	531615 Computer Equipment-operating	\$0	\$0	\$0	\$330	\$0	\$0	\$0
10015400	553100 Group Insurance Contribution	\$29,250	\$37,000	\$37,000	\$27,092	\$37,000	\$0	\$37,000
Human Resources Total		\$440,873	\$524,302	\$561,788	\$453,941	\$524,302	\$592	\$524,894

Building Operations Program 10015651

Services Provided... Building, equipment and system maintenance and operation; custodial services, security services, building construction services, special event services, interdepartmental project management, and mail services

Customers... Citizens; City Boards; City Management; City wide staff; Elected Officials; Law Enforcement; Organizations; Public; Visitors

What We Have Accomplished...

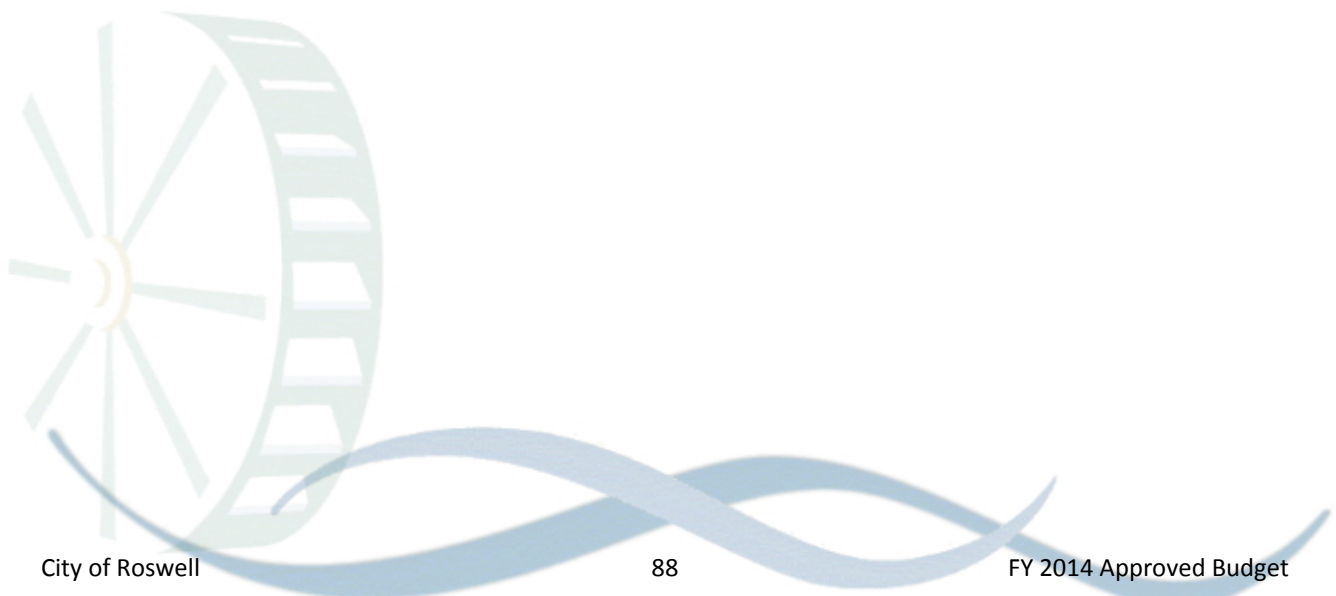
- Completed exterior lighting upgrades at two facilities utilizing the Energy Efficiency Conservation Block Grant (EECBG) utilizing LED and Solar power technology.
- Managed Citywide facilities maintenance projects identified in year 4 of the assessment.

What We Expect to Accomplish...

- Management of Citywide Facilities Management projects identified in year 5 of the assessment.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percent of work orders completed by due date	95%	95%	95%	95%



Building Operations Program 10015651

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
10015651	511100 Regular Employees	\$360,302	\$356,000	\$363,571	\$316,359	\$356,000	\$2,000	\$358,000
10015651	511105 Part Time Employees	\$27,334	\$30,240	\$30,240	\$24,132	\$30,240	\$0	\$30,240
10015651	511300 Overtime	\$1,462	\$11,000	\$11,000	\$1,201	\$11,000	\$0	\$11,000
10015651	512200 Social Security (FICA) Contributions	\$23,167	\$24,050	\$24,519	\$20,344	\$24,050	\$100	\$24,150
10015651	512300 Medicare	\$5,418	\$5,600	\$5,710	\$4,758	\$5,600	\$30	\$5,630
10015651	512400 Retirement Contributions	\$47,766	\$48,995	\$49,883	\$45,726	\$48,995	\$1,071	\$50,066
10015651	512401 Deferred Compensation	\$2,593	\$3,000	\$3,000	\$2,258	\$3,000	\$0	\$3,000
10015651	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$8,736	\$8,736
10015651	521201 Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015651	521400 Contract Services	\$10,316	\$10,000	\$10,000	\$10,000	\$10,000	(\$10,000)	\$0
10015651	522130 Custodial	\$141,274	\$140,249	\$140,249	\$140,868	\$140,249	\$720	\$140,969
10015651	522140 Repairs And Maintenance - Grou	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015651	522205 Repairs And Maintenance	\$206,170	\$189,814	\$191,993	\$164,296	\$189,814	(\$3,120)	\$186,694
10015651	522210 Vehicle Repair	\$115	\$0	\$0	\$73	\$0	\$500	\$500
10015651	522215 Garage Base Rate	\$0	\$2,760	\$2,760	\$2,530	\$2,760	\$0	\$2,760
10015651	522216 Mechanics Rate	\$0	\$1,040	\$1,040	\$410	\$1,040	\$184	\$1,224
10015651	522320 Rental Of Equipment And Vehicl	\$7,236	\$7,236	\$7,236	\$5,427	\$7,236	\$0	\$7,236
10015651	523210 Communication Services	\$4,739	\$5,738	\$5,738	\$3,195	\$5,738	(\$3,350)	\$2,388
10015651	523220 Postage	\$77	\$98	\$98	\$85	\$98	\$0	\$98
10015651	523500 Travel	\$9	\$0	\$0	\$0	\$0	\$1,000	\$1,000
10015651	523600 Dues And Fees	\$0	\$0	\$0	\$120	\$0	\$320	\$320
10015651	523700 Education And Training	\$375	\$0	\$0	\$2,558	\$0	\$3,500	\$3,500
10015651	523851 Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015651	523902 Sanitation Services	\$34,476	\$60,000	\$60,000	\$41,515	\$60,000	\$0	\$60,000
10015651	531105 Supplies	\$47,502	\$53,640	\$59,007	\$41,766	\$53,640	(\$1,420)	\$52,220
10015651	531120 Vehicle Parts And Supplies	\$1,205	\$1,650	\$1,650	\$1,059	\$1,650	(\$500)	\$1,150
10015651	531210 Water / Sewerage	\$47,950	\$46,000	\$46,000	\$25,227	\$46,000	\$0	\$46,000
10015651	531215 Stormwater Fees	\$15,588	\$14,000	\$14,000	\$14,237	\$14,000	\$0	\$14,000
10015651	531220 Natural Gas	\$48,490	\$74,748	\$74,748	\$40,247	\$74,748	\$0	\$74,748
10015651	531230 Electricity	\$502,383	\$515,477	\$493,459	\$378,027	\$515,477	\$0	\$515,477
10015651	531250 Oil	\$90	\$80	\$80	\$58	\$80	\$0	\$80
10015651	531270 Gasoline/ Diesel	\$7,422	\$5,711	\$5,711	\$6,080	\$5,711	\$0	\$5,711
10015651	531605 Machinery And Equipment-Operating	\$1,800	\$0	\$0	\$0	\$0	\$0	\$0
10015651	531610 Furniture/fixtures-operating	\$12,423	\$1,500	\$1,500	\$5,200	\$1,500	(\$1,000)	\$500
10015651	531615 Computer Equipment-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015651	531620 Communication Equipment-operat	\$3,173	\$250	\$250	\$0	\$250	\$0	\$250
10015651	531720 Uniforms	\$1,556	\$3,500	\$3,500	\$1,082	\$3,500	\$0	\$3,500
10015651	542400 Computer Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015651	553100 Group Insurance Contribution	\$87,750	\$83,250	\$83,250	\$61,100	\$83,250	\$0	\$83,250
Building Operations Total		\$1,650,160	\$1,695,626	\$1,690,192	\$1,359,938	\$1,695,626	(\$1,229)	\$1,694,397

Court Services Program 10026501

Services Provided... Clerk administration, court administration, solicitor services, probation services, marshal services

Customers... Citizens; City Management; City wide staff; Court Officials, Defendants; Attorneys; Elected Officials; Government Entities; Law Enforcement; Public; Visitors

What We Have Accomplished...

- Upgraded recording software to insure that the Court’s recorded proceedings are more secure, stable and easily accessible.
- Reorganized trial schedule to allow for more efficient use of the Court’s time. Trials are conducted 4 consecutive days every 7 weeks (reduces the time someone has to wait for their case to be called for trial).
- Formally adopted a redesigned court diversion program, which is monitored by the City’s probation office. The program allows the Solicitor to divert the prosecution of certain offenses for first time offenders.

What We Expect to Accomplish...

- Develop a desktop user’s /policy manual for court clerks and other court employees.
- In coordination with other City departments/divisions, finalize the ongoing process to purge court records in accordance with the Municipal Court retention schedule.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Cost Per Case: The average cost of processing a single case. Method: Court Services Operating Budget ÷ Total Number of Disposed Cases (All disposition types)	\$62.36	\$62.36	\$62.36	\$60.00

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Disposition Rate: The number or disposed cases (all disposition types) as a percentage of the number of filed cases. Method: Total Disposed Cases ÷ Total Filed Cases	95.6%	95%	95%	>100%

**Court Services Program
10026501**

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
10026501	511100 Regular Employees	\$723,180	\$687,620	\$701,285	\$640,158	\$687,620	\$21,380	\$709,000
10026501	511105 Part Time Employees	\$72,744	\$67,300	\$67,300	\$67,325	\$67,300	\$0	\$67,300
10026501	511300 Overtime	\$319	\$0	\$0	\$0	\$0	\$0	\$0
10026501	512200 Social Security (FICA) Contributions	\$47,535	\$49,300	\$50,147	\$42,210	\$49,300	\$1,300	\$50,600
10026501	512300 Medicare	\$11,117	\$11,550	\$11,748	\$9,872	\$11,550	\$310	\$11,860
10026501	512400 Retirement Contributions	\$90,981	\$99,950	\$101,761	\$93,281	\$99,950	\$2,184	\$102,134
10026501	512401 Deferred Compensation	\$2,967	\$3,400	\$3,400	\$2,686	\$3,400	\$0	\$3,400
10026501	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10026501	521201 Professional Services	\$107,396	\$98,048	\$98,618	\$83,793	\$98,048	\$0	\$98,048
10026501	521300 Technical Services	\$726	\$750	\$750	\$3,000	\$750	\$0	\$750
10026501	522205 Repairs And Maintenance	\$2,232	\$2,500	\$2,500	\$2,624	\$2,500	(\$110)	\$2,390
10026501	522210 Vehicle Repair	\$60	\$500	\$500	\$55	\$500	\$0	\$500
10026501	522215 Garage Base Rate	\$0	\$2,070	\$2,070	\$1,898	\$2,070	\$0	\$2,070
10026501	522216 Mechanics Rate	\$0	\$315	\$315	\$349	\$315	\$405	\$720
10026501	522310 Rental Of Land And Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10026501	522320 Rental Of Equipment And Vehicl	\$4,979	\$6,600	\$10,203	\$7,409	\$6,600	\$0	\$6,600
10026501	523210 Communication Services	\$3,965	\$3,750	\$3,750	\$2,919	\$3,750	(\$3,750)	\$0
10026501	523220 Postage	\$2,825	\$4,250	\$4,250	\$4,204	\$4,250	\$0	\$4,250
10026501	523400 Printing And Binding	\$0	\$0	\$0	\$457	\$0	\$0	\$0
10026501	523500 Travel	\$5,313	\$7,185	\$7,185	\$6,342	\$7,185	\$1,150	\$8,335
10026501	523600 Dues And Fees	\$670	\$900	\$900	\$2,228	\$900	\$110	\$1,010
10026501	523700 Education And Training	\$1,586	\$3,650	\$3,650	\$1,355	\$3,650	(\$1,150)	\$2,500
10026501	523851 Contracted Temporary Labor	\$0	\$0	\$0	\$1,507	\$0	\$0	\$0
10026501	531105 Supplies	\$18,377	\$23,800	\$23,800	\$10,406	\$23,800	(\$1,000)	\$22,800
10026501	531120 Vehicle Parts And Supplies	\$589	\$500	\$500	\$34	\$500	\$0	\$500
10026501	531250 Oil	\$18	\$150	\$150	\$86	\$150	\$0	\$150
10026501	531270 Gasoline/ Diesel	\$2,975	\$3,000	\$3,037	\$2,358	\$3,000	\$0	\$3,000
10026501	531310 Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10026501	531400 Books And Periodicals	\$3,051	\$3,000	\$3,000	\$3,009	\$3,000	\$0	\$3,000
10026501	531605 Machinery And Equipment-Operating	\$139	\$1,500	\$1,500	\$574	\$1,500	\$7,200	\$8,700
10026501	531610 Furniture/fixtures-operating	\$1,298	\$1,500	\$1,500	\$385	\$1,500	\$0	\$1,500
10026501	531615 Computer Equipment-operating	\$0	\$0	\$0	\$4,907	\$0	\$0	\$0
10026501	531620 Communication Equipment-operat	\$33	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
10026501	531720 Uniforms	\$943	\$1,000	\$1,000	\$1,560	\$1,000	\$1,000	\$2,000
10026501	553100 Group Insurance Contribution	\$156,000	\$148,000	\$148,000	\$104,254	\$148,000	\$3,750	\$151,750
Court Services Total		\$1,262,018	\$1,233,088	\$1,253,819	\$1,101,245	\$1,233,088	\$32,779	\$1,265,867

Municipal Judge Program 10026502

Services Provided... Judicial services

Customers... Citizens, Defendants, Witnesses, Police, Attorneys, Other Government Agencies, Bonding Companies, Elected Officials, Other Local and State Courts

What We Have Accomplished...

- Provided fair and just treatment of the people who come into contact with the City of Roswell Municipal Justice system.

What We Expect to Accomplish...

- Continue to be a respected member of the Georgia Municipal Court Community

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
10026502	511100 Regular Employees	\$1,716	\$0	\$0	(\$1,716)	\$0	\$0	\$0
10026502	511110 Elected Officials	\$87,859	\$91,634	\$91,634	\$82,368	\$91,634	\$0	\$91,634
10026502	512200 Social Security (FICA) Contributions	\$5,517	\$5,700	\$5,700	\$4,825	\$5,700	\$0	\$5,700
10026502	512300 Medicare	\$1,290	\$1,330	\$1,330	\$1,129	\$1,330	\$0	\$1,330
10026502	512400 Retirement Contributions	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10026502	512401 Deferred Compensation	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10026502	521201 Professional Services	\$6,143	\$20,250	\$20,250	\$6,400	\$20,250	\$0	\$20,250
10026502	523210 Communication Services	\$1,085	\$1,200	\$1,200	\$786	\$1,200	\$0	\$1,200
10026502	523500 Travel	\$0	\$100	\$100	\$0	\$100	\$0	\$100
10026502	523600 Dues And Fees	\$150	\$400	\$400	\$100	\$400	\$0	\$400
10026502	523700 Education And Training	\$445	\$300	\$300	\$325	\$300	\$0	\$300
10026502	531105 Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10026502	531310 Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10026502	531400 Books And Periodicals	\$461	\$700	\$700	\$489	\$700	\$0	\$700
10026502	531720 Uniforms	\$350	\$0	\$0	\$0	\$0	\$0	\$0
10026502	553100 Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$8,459	\$9,250	\$0	\$9,250
Municipal Judge Total		\$114,767	\$130,864	\$130,864	\$103,165	\$130,864	\$0	\$130,864

**General Administration Program
10015000**

Services Provided... Administrative services, support services, grant services, community outreach

Customers... Citizens; City Boards; City Management; City wide staff; Court Officials, Defendants; Attorneys; Government Entities; Homeowner Associations; Local Businesses; Media; Organizations; Public; Visitors

What We Have Accomplished...

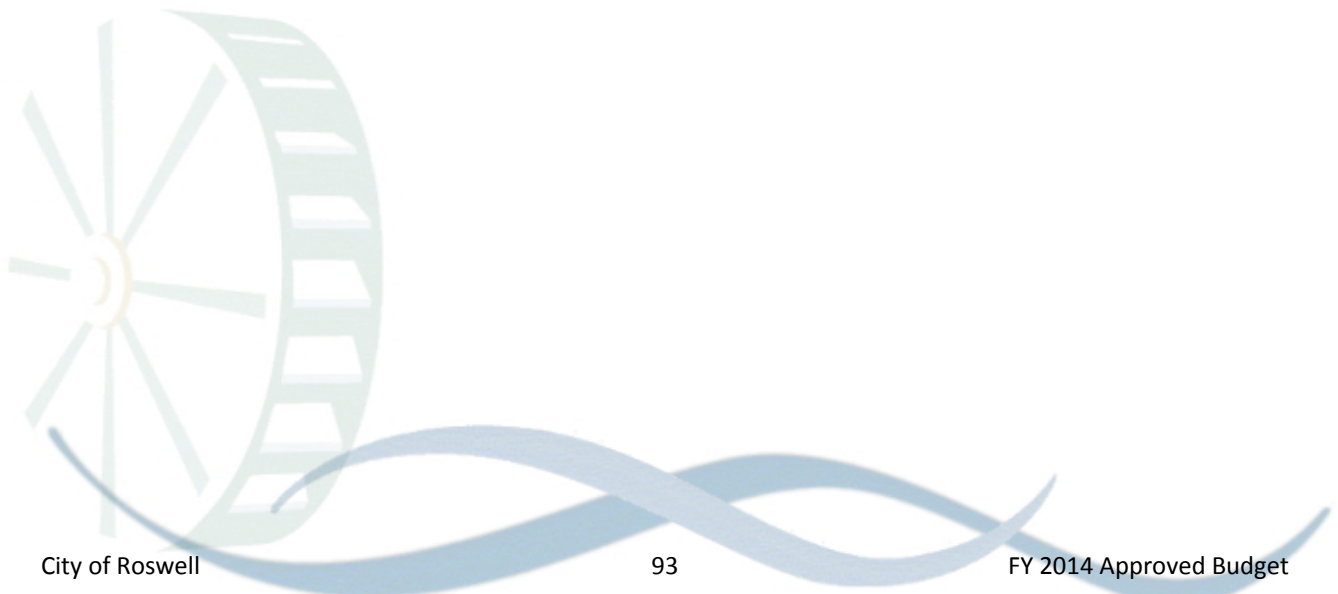
- The Grants Division of General Administration is now managing the CDBG program in house, with funding directly from the Department of Community Affairs. The City can now work directly with the non-profit organizations in the community to assist with their funding needs to reach the citizens of Roswell.
- Established a grants committee to include finance, budget and grants to work efficiently through the varied grants the division manages.
- Completed the NSP1 grant to provide housing through Habitat for Humanity for six families in Roswell to acquire permanent housing.

What We Expect to Accomplish...

- Provide increased community outreach through grant research to capitalize on funding for identified needs in the City.
- To provide support to the business community with increased participation in community initiatives such as the Roswell Business Alliance, Technology Committee, Sustainability.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Community technology strategic committee support and organization meetings.	N/A	N/A	N/A	4



**General Administration Program
10015000**

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014	
		Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET	
10015000	511100	Regular Employees	\$257,848	\$115,400	\$118,440	\$144,712	\$115,400	\$24,600	\$140,000
10015000	511105	Part Time Employees	\$17,875	\$49,000	\$49,000	\$16,156	\$49,000	\$0	\$49,000
10015000	511200	Temporary Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	512200	Social Security (FICA) Contributions	\$17,398	\$10,200	\$10,388	\$10,824	\$10,200	\$1,500	\$11,700
10015000	512300	Medicare	\$4,069	\$2,400	\$2,444	\$2,519	\$2,400	\$360	\$2,760
10015000	512400	Retirement Contributions	\$33,367	\$19,990	\$20,352	\$23,645	\$19,990	\$661	\$20,651
10015000	512401	Deferred Compensation	\$1,850	\$1,800	\$1,800	\$1,324	\$1,800	\$0	\$1,800
10015000	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$6,449	\$6,449
10015000	512920	Other Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	521201	Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	521202	Legal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	521400	Contract Services	\$1,015	\$0	\$0	\$0	\$0	\$0	\$0
10015000	522205	Repairs And Maintenance	\$2,411	\$1,750	\$1,750	\$0	\$1,750	\$0	\$1,750
10015000	522210	Vehicle Repair	\$2,075	\$500	\$500	\$18	\$500	\$0	\$500
10015000	522215	Garage Base Rate	\$0	\$690	\$690	\$633	\$690	\$0	\$690
10015000	522216	Mechanics Rate	\$0	\$1,197	\$1,197	\$684	\$1,197	\$243	\$1,440
10015000	522310	Rental Of Land And Buildings	\$12,895	\$12,000	\$13,059	\$13,012	\$12,000	\$0	\$12,000
10015000	522320	Rental Of Equipment And Vehicl	\$8,816	\$18,000	\$19,335	\$5,403	\$18,000	\$0	\$18,000
10015000	523210	Communication Services	\$791	\$500	\$500	\$777	\$500	(\$500)	\$0
10015000	523220	Postage	\$208	\$500	\$500	\$196	\$500	\$0	\$500
10015000	523300	Advertising	\$0	\$500	\$500	\$0	\$500	\$0	\$500
10015000	523400	Printing And Binding	\$3,820	\$0	\$0	\$0	\$0	\$0	\$0
10015000	523500	Travel	\$2,858	\$3,320	\$3,320	\$2,159	\$3,320	\$0	\$3,320
10015000	523600	Dues And Fees	\$30,638	\$25,800	\$25,800	\$22,623	\$25,800	\$0	\$25,800
10015000	523700	Education And Training	\$8,366	\$2,679	\$2,679	\$4,962	\$2,679	\$0	\$2,679
10015000	523800	Licenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	523851	Contracted Temporary Labor	\$7,910	\$0	\$0	\$31,312	\$0	\$0	\$0
10015000	531105	Supplies	\$10,284	\$14,930	\$14,930	\$10,162	\$14,930	(\$2,955)	\$11,975
10015000	531120	Vehicle Parts And Supplies	\$219	\$750	\$750	\$456	\$750	\$0	\$750
10015000	531250	Oil	\$125	\$200	\$200	\$105	\$200	\$0	\$200
10015000	531270	Gasoline/ Diesel	\$3,856	\$3,515	\$3,578	\$3,131	\$3,515	\$0	\$3,515
10015000	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	531400	Books And Periodicals	\$0	\$250	\$250	\$0	\$250	\$0	\$250
10015000	531605	Machinery And Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	531610	Furniture/fixtures-operating	\$0	\$500	\$500	\$0	\$500	\$0	\$500
10015000	531615	Computer Equipment-operating	\$250	\$500	\$500	\$0	\$500	\$0	\$500
10015000	531720	Uniforms	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	539999	Special Events Contra Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015000	552400	Risk/liability Contribution	\$88,556	\$119,122	\$119,122	\$109,195	\$119,122	\$2,856	\$121,978
10015000	553100	Group Insurance Contribution	\$48,750	\$18,500	\$18,500	\$25,196	\$18,500	\$0	\$18,500
10015000	554100	Workers Comp Contribution	\$10,868	\$10,868	\$10,868	\$9,962	\$10,868	\$452	\$11,320
General Administration Total		\$577,119	\$435,361	\$441,453	\$439,166	\$435,361	\$33,666	\$469,027	

Information Technology (IT) Program 10015351

Services Provided... Data and Voice Technology, Help Desk Infrastructure, and Disaster Recovery

Customers... Citizens; City Management; City wide staff; Court Officials, Defendants; Elected Officials; Government Entities; Law Enforcement

What We Have Accomplished...

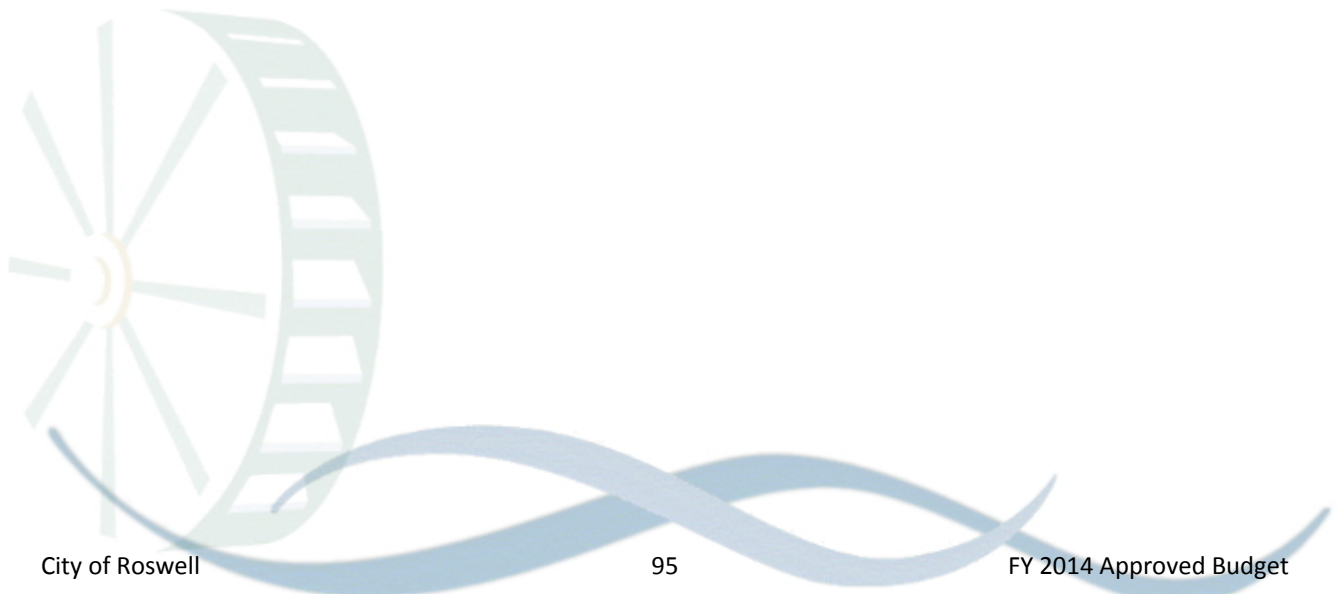
- Enterprise Resource Planning System (ERP) GO-Live: Payroll, Permits & Code Enforcement, Tax, Tyler Cashiering, Public Safety-Fire & Police Department, Employee Self Service.
- Replaced 400 Desktop Computers
- Replaced 385 Cell Phones & Services
- Replaced 195 Mobile Data Terminals

What We Expect to Accomplish...

- Relocate Data Center
- Upgrade Network Equipment
- Enterprise Resource Planning System (ERP) GO-Live: Utility Billing, Work Orders, Vendor Self- Service

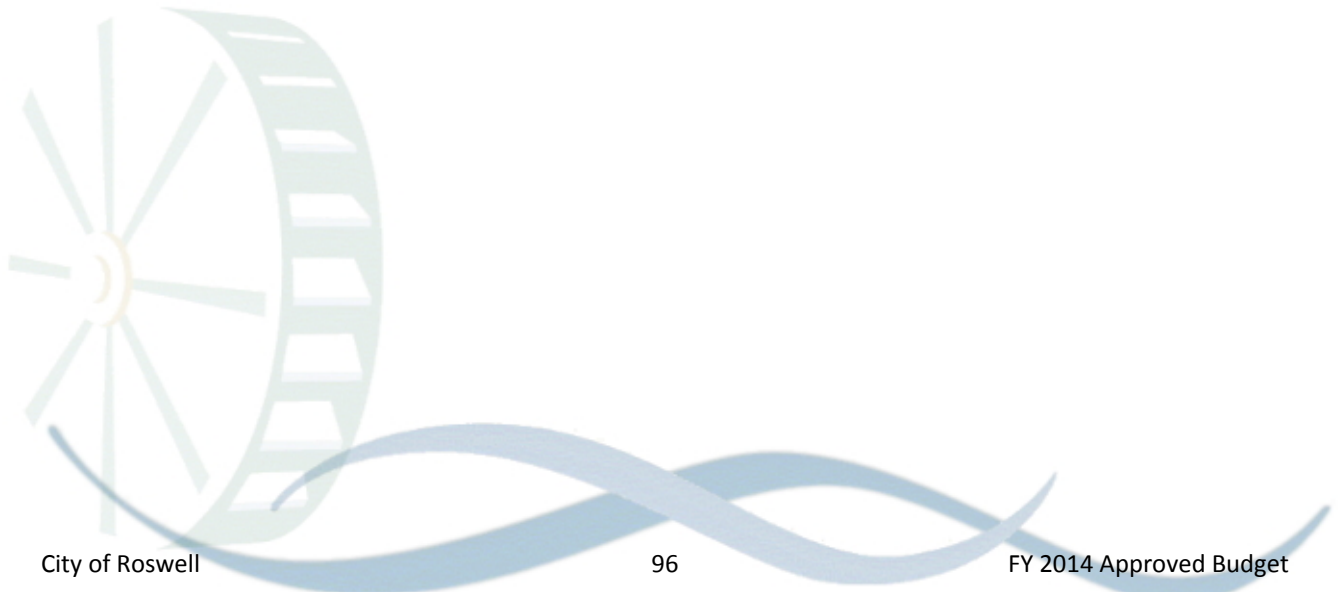
Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of Help Desk tickets resolved within 2 hours	92%	92%	91%	92%



**Information Technology (IT) Program
10015351**

			FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
			Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
10015351	511100	Regular Employees	\$442,805	\$558,000	\$567,193	\$352,719	\$558,000	(\$8,000)	\$550,000
10015351	511105	Part Time Employees	\$168	\$0	\$0	\$0	\$0	\$0	\$0
10015351	511200	Temporary Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	512200	Social Security (FICA) Contributions	\$26,509	\$34,600	\$35,170	\$21,185	\$34,600	(\$500)	\$34,100
10015351	512300	Medicare	\$6,200	\$8,080	\$8,213	\$4,955	\$8,080	(\$120)	\$7,960
10015351	512400	Retirement Contributions	\$73,163	\$76,824	\$78,216	\$71,698	\$76,824	\$1,679	\$78,503
10015351	512401	Deferred Compensation	\$2,232	\$2,600	\$2,600	\$1,530	\$2,600	\$0	\$2,600
10015351	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$22,144	\$22,144
10015351	512920	Other Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	521201	Professional Services	\$4,670	\$0	\$0	\$4,875	\$0	\$0	\$0
10015351	521300	Technical Services	\$1,186	\$8,000	\$8,000	\$0	\$8,000	\$0	\$8,000
10015351	522205	Repairs And Maintenance	\$443,939	\$521,866	\$525,020	\$499,914	\$521,866	\$881	\$522,747
10015351	522210	Vehicle Repair	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	522320	Rental Of Equipment And Vehicl	\$4,653	\$1,050	\$1,050	\$2,647	\$1,050	\$0	\$1,050
10015351	523210	Communication Services	\$374,013	\$300,000	\$305,121	\$378,715	\$300,000	\$154,600	\$454,600
10015351	523220	Postage	\$123	\$100	\$100	\$6	\$100	\$0	\$100
10015351	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	523500	Travel	\$6	\$404	\$404	\$0	\$404	\$0	\$404
10015351	523600	Dues And Fees	\$0	\$250	\$250	\$0	\$250	\$0	\$250
10015351	523700	Education And Training	\$7,775	\$3,195	\$3,195	\$1,485	\$3,195	\$9,619	\$12,814
10015351	523800	Licenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	523851	Contracted Temporary Labor	\$0	\$0	\$0	\$46,235	\$0	\$0	\$0
10015351	531105	Supplies	\$3,610	\$1,500	\$1,500	\$3,516	\$1,500	\$0	\$1,500
10015351	531120	Vehicle Parts And Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	531250	Oil	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	531270	Gasoline/ Diesel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	531400	Books And Periodicals	\$0	\$500	\$500	\$0	\$500	(\$500)	\$0
10015351	531605	Machinery And Equipment-Operating	\$3,495	\$0	\$0	\$0	\$0	\$0	\$0
10015351	531610	Furniture/fixtures-operating	\$0	\$0	\$0	\$5,847	\$0	\$0	\$0
10015351	531615	Computer Equipment-operating	\$39,409	\$25,000	\$25,000	\$18,430	\$25,000	(\$10,000)	\$15,000
10015351	531620	Communication Equipment-operat	\$19,691	\$5,000	\$5,000	\$9,223	\$5,000	\$0	\$5,000
10015351	531720	Uniforms	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	542400	Computer Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015351	553100	Group Insurance Contribution	\$87,750	\$83,250	\$83,250	\$52,404	\$83,250	\$0	\$83,250
10015351	581100	Principal- Long Term Debt	\$0	\$0	\$0	\$0	\$0	\$233,605	\$233,605
Information Technology Total			\$1,541,397	\$1,630,219	\$1,649,782	\$1,475,383	\$1,630,219	\$403,408	\$2,033,627



**Information Technology (IT) Program
10015351**

FY 2014 Citywide IT Maintenance List	Department	FY 2014
Pentamation Financial and Community Development Module Maintenance	Administration	\$ 160,845.00
Fiberlight Maintenance	Administration	\$ 40,000.00
Sungard Recovery Maintenance	Administration	\$ 7,600.00
People Trak HR Software Maintenance	Administration	\$ 1,500.00
i365 "EVault" Maintenance	Administration	\$ 12,000.00
Teleworks Maintenance	Administration	\$ 23,000.00
Cisco SmartNet Support for Routers and Firewalls	Administration	\$ 5,000.00
Mitel Phone Systems Maintenance and Support	Administration	\$ 45,000.00
Symantec Anti-virus Maintenance for PCs and Servers	Administration	\$ 11,000.00
Symantec SSL Certificate Renewals Maintenance	Administration	\$ 6,000.00
Barracuda Support Contract - SPAM Filter/Firewall	Administration	\$ 2,200.00
Barracuda Support Contract - Mail Archiver	Administration	\$ 4,500.00
WhatsUp Gold - IPSwitch Network Monitoring Maintenance	Administration	\$ 1,400.00
Legistar Maintenance	Administration	\$ 18,000.00
EATON Power Maintenance	Administration	\$ 4,600.00
VMware Support	Administration	\$ 8,000.00
EMC CX3-10 SAN Warranty Extend	Administration	\$ 8,600.00
Ccure Maintenance	Administration	\$ 2,300.00
IT Maintenance Contingency (Paypal/P-Card charges)	Administration	\$ 20,000.00
Netmotion mobility Maintenance	Administration	\$ 14,000.00
Tropos Wireless Router Support	Administration	\$ 3,000.00
Solarwinds Network Monitoring Maintenance	Administration	\$ 150.00
Still Secure Strataguard Network security Maintenance	Administration	\$ 8,900.00
KACE Support and Maintenance	Administration	\$ 8,000.00
Bell & Howell 3200 Scanner - post warranty maintenance	Community Development	\$ 1,350.00
HP 110 Printer Maintenance	Community Development	\$ 270.00
AutoCAD Map Maintenance	Community Development	\$ 600.00
Orion - Web Mapping Software Maintenance	Community Development	\$ 5,000.00
Tele Atlas Road network quarterly updates	Community Development	\$ 6,275.00
FileNet Maintenance	Community Development	\$ 4,500.00
GIS Tech (annual Kofax and PLACELYNX software) Maintenance	Community Development	\$ 2,060.00
HP 26100 Plotter Maintenance	Community Development	\$ 3,000.00
Xerox 6400 Scanner Maintenance	Community Development	\$ 1,200.00
ArcPad Maintenance (CD/Fire)	Community Development	\$ 500.00
ESRI Enterprise wide license	Community Development	\$ 50,000.00
Mitchell on Demand Fleet Maintenance	Environmental/Public Works	\$ 2,200.00
Fleet maintenance database (Collective Data) Support	Environmental/Public Works	\$ 3,852.00
Fleet Maintenance Diagnostics Equipment (Nu-Path Logic) Support	Environmental/Public Works	\$ 795.00
Utility Billing graph (Pentamation) Maintenance	Finance	\$ 1,600.00
Praire Fyre Maintenance	Finance	\$ 2,200.00
Lamtasia Camera Maintenance	Police	\$ 125.00
Vermont Systems (RecTrac/MaintTrac/WebTrac) Maintenance	Rec & Parks	\$ 9,500.00
HP 5000 Plotter & CADPro Printer Maintenance	Transportation	\$ 1,700.00
Microstation Select Maintenance	Transportation	\$ 1,500.00
Flowmaster Maintenance	Transportation	\$ 300.00
Bentley StormCAD Maintenance	Transportation	\$ 775.00
Bentley Software Maintenance	Transportation	\$ 6,000.00
Transportation - Auto-Turn Maintenance	Transportation	\$ 710.00
AutoCAD Civil 3-D Maintenance	Transportation	\$ 1,140.00
	TOTAL:	\$ 522,747.00

**Community Relations Program
10015700**

Services Provided... Website, Social Media, RCTV, Internal Communications, External Communications, Media Relations, Public Outreach

Customers... Citizens; City Boards; City Management; City wide staff; Court Officials, Defendants; Attorneys; Developers; Elected Officials; Government Entities; Homeowner Associations; Law Enforcement; Local Businesses; Media; Medical Providers; Organizations; Public; Vendors; Visitors

What We Have Accomplished...

- Educated the public concerning the City’s Bond Referendum (approved by voters with 65.32% of the vote).
- Began taping and re-airing City Council Meetings.
- Created new Police Department employee recruitment pieces including: video, posters, flyers.
- Proactively communicated City services, projects and programs to the public:
 - launched RoswellOnTheGo for smart phones,
 - increased followers on Facebook from 3,000 to 4,000 and
 - designed content and ongoing maintenance of Historic District Kiosks and City Hall Kiosks.

What We Expect to Accomplish...

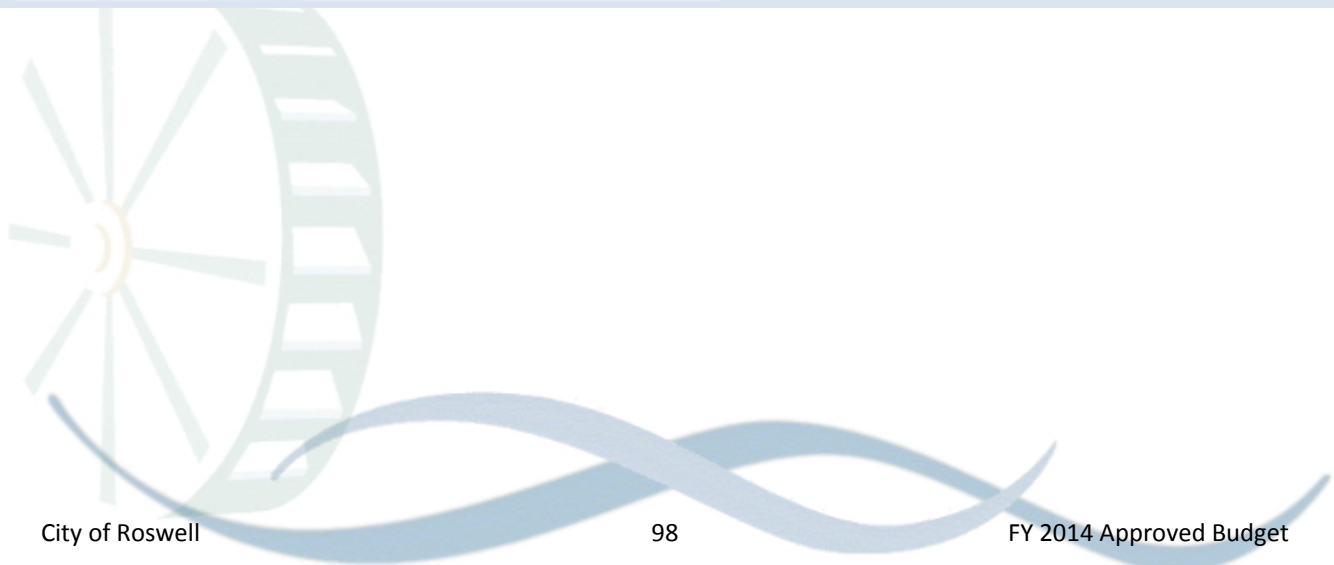
- Reorganize and revamp the City’s official website
- Reorganize and revamp the City’s employee intranet site.
- Increase the number of videos produced about city services and programs for the website. (Roswell You Tube Channel) and RCTV.
- Continue to communicate the status of the City’s bond projects with the public.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Unique Website Visits	759,085	725,000	751,837	755,000

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Social Media Subscribers Includes Facebook, Twitter, NIXLE	6,900	8,000	9,500	10,500

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Web Page Views	2,106,268	2,100,000	2,067,361	2,050,000



**Community Relations Program
10015700**

			FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
			Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
10015700	511100	Regular Employees	\$243,682	\$240,000	\$245,474	\$214,261	\$240,000	\$54,503	\$294,503
10015700	511105	Part Time Employees	\$0	\$0	\$30,000	\$20,515	\$0	\$0	\$0
10015700	511200	Temporary Employees	\$13,660	\$24,000	\$24,000	\$17,519	\$24,000	(\$24,000)	\$0
10015700	512200	Social Security (FICA) Contributions	\$15,269	\$15,700	\$16,039	\$15,037	\$15,700	\$3,383	\$19,083
10015700	512300	Medicare	\$3,571	\$3,660	\$3,739	\$3,517	\$3,660	\$794	\$4,454
10015700	512400	Retirement Contributions	\$31,847	\$32,925	\$33,522	\$30,728	\$32,925	\$720	\$33,645
10015700	512401	Deferred Compensation	\$1,945	\$2,300	\$2,300	\$1,692	\$2,300	\$0	\$2,300
10015700	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$13,435	\$13,435
10015700	521201	Professional Services	\$0	\$0	\$6,540	\$0	\$0	\$0	\$0
10015700	521400	Contract Services	\$17,524	\$47,500	\$47,500	\$32,525	\$47,500	\$0	\$47,500
10015700	522205	Repairs And Maintenance	\$792	\$2,500	\$2,500	\$801	\$2,500	\$0	\$2,500
10015700	522320	Rental Of Equipment And Vehicl	\$4,856	\$5,000	\$5,555	\$3,328	\$5,000	\$0	\$5,000
10015700	523210	Communication Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015700	523220	Postage	\$132	\$1,000	\$1,000	\$70	\$1,000	\$0	\$1,000
10015700	523300	Advertising	\$3,028	\$5,500	\$5,500	\$6,670	\$5,500	\$0	\$5,500
10015700	523400	Printing And Binding	\$5,203	\$14,490	\$14,490	\$2,795	\$14,490	\$0	\$14,490
10015700	523500	Travel	\$2,000	\$2,700	\$2,700	\$2,894	\$2,700	\$0	\$2,700
10015700	523600	Dues And Fees	\$3,561	\$2,125	\$2,125	\$4,184	\$2,125	\$0	\$2,125
10015700	523700	Education And Training	\$4,299	\$5,300	\$5,300	\$3,119	\$5,300	\$0	\$5,300
10015700	523853	Contracted Interns	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015700	531105	Supplies	\$9,289	\$5,000	\$5,000	\$3,655	\$5,000	\$0	\$5,000
10015700	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015700	531400	Books And Periodicals	\$353	\$500	\$500	\$56	\$500	\$0	\$500
10015700	531605	Machinery And Equipment-Operating	\$3,957	\$4,000	\$4,000	\$1,517	\$4,000	\$0	\$4,000
10015700	531610	Furniture/fixtures-operating	\$0	\$0	\$0	\$1,135	\$0	\$0	\$0
10015700	531615	Computer Equipment-operating	\$2,442	\$2,300	\$2,300	\$1,403	\$2,300	\$0	\$2,300
10015700	531620	Communication Equipment-operat	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015700	553100	Group Insurance Contribution	\$39,000	\$37,000	\$37,000	\$31,707	\$37,000	\$9,250	\$46,250
10015700	579010	Reserve For E-govt/comm Dev	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Community Relations Total			\$406,409	\$453,500	\$497,084	\$399,129	\$453,500	\$58,085	\$511,585



**Legal Program
10015300**

Services Provided... Legal opinions, legal documents, legal representation and support, contract review and negotiation, alcoholic beverage license issuance

Customers... Citizens; City Boards; City Management; City wide staff; Court Officials, Defendants; Attorneys; Developers; Elected Officials; Government Entities; Law Enforcement; Local Businesses; Media; Organizations; Public; Vendors

What We Have Accomplished...

- Negotiation of Local Option Sales Tax and Service Delivery Strategy
- Reduced inmate medical bills by over \$350,000 through negotiations with hospitals
- Processed and issued over 170 Alcoholic Beverage Licenses collecting over \$400,000 in fees
- Oversaw at least 10 litigation matters including dismissal of 2 cases at no cost to City

What We Expect to Accomplish...

- Complete Local Option Sales Tax and Service Delivery Strategy Matters
- Minimize City liability while effectively assisting Mayor and Council and city staff in achieving the City's goals
- Continue to reduce insurance and outside legal cost through proactive education and training and by recommendation of appropriate adjustments to procedures and personnel

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of legal issues and matters handled in-house	82 %	85%	85%	85%

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to <u>Date (June 10, 2013)</u>	FY 2014 Initial <u>Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
10015300 511100 Regular Employees	\$277,551	\$275,000	\$280,470	\$251,975	\$275,000	\$6,000	\$281,000
10015300 511105 Part Time Employees	\$16,140	\$15,000	\$15,000	\$6,308	\$15,000	\$0	\$15,000
10015300 511300 Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015300 512200 Social Security (FICA) Contributions	\$16,514	\$18,000	\$18,339	\$14,571	\$18,000	\$400	\$18,400
10015300 512300 Medicare	\$4,181	\$4,210	\$4,289	\$3,681	\$4,210	\$90	\$4,300
10015300 512400 Retirement Contributions	\$36,777	\$37,629	\$38,311	\$35,118	\$37,629	\$822	\$38,451
10015300 512401 Deferred Compensation	\$1,876	\$2,200	\$2,200	\$1,722	\$2,200	\$0	\$2,200
10015300 521201 Professional Services	\$3,980	\$11,150	\$11,150	\$30,823	\$11,150	\$0	\$11,150
10015300 521202 Legal	\$45,364	\$60,000	\$145,907	\$33,847	\$60,000	\$0	\$60,000
10015300 521400 Contract Services	\$0	\$0	\$0	\$883	\$0	\$0	\$0
10015300 522205 Repairs And Maintenance	\$0	\$0	\$0	\$664	\$0	\$0	\$0
10015300 522320 Rental Of Equipment And Vehicl	\$2,137	\$2,500	\$2,669	\$1,753	\$2,500	\$0	\$2,500
10015300 523220 Postage	\$1,040	\$1,000	\$1,000	\$629	\$1,000	\$0	\$1,000
10015300 523300 Advertising	\$2,264	\$7,500	\$6,360	\$5,901	\$7,500	\$0	\$7,500
10015300 523400 Printing And Binding	\$65	\$250	\$250	\$32	\$250	\$0	\$250
10015300 523500 Travel	\$1,686	\$6,290	\$6,290	\$497	\$6,290	\$0	\$6,290
10015300 523600 Dues And Fees	\$2,870	\$3,500	\$3,500	\$2,287	\$3,500	\$0	\$3,500
10015300 523700 Education And Training	\$2,203	\$4,950	\$4,950	\$804	\$4,950	\$0	\$4,950
10015300 531105 Supplies	\$1,335	\$3,000	\$3,000	\$1,523	\$3,000	\$0	\$3,000
10015300 531310 Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015300 531400 Books And Periodicals	\$22,941	\$34,000	\$34,140	\$20,413	\$34,000	\$0	\$34,000
10015300 531610 Furniture/fixtures-operating	\$844	\$750	\$750	\$0	\$750	\$0	\$750
10015300 531615 Computer Equipment-operating	\$0	\$500	\$500	\$0	\$500	\$0	\$500
10015300 553100 Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$24,321	\$27,750	\$0	\$27,750
Legal Total	\$469,017	\$515,179	\$606,825	\$437,752	\$515,179	\$7,312	\$522,491

City Sponsored Special Events Program 10061701

Services Provided... Financial sponsorship of special events held within the City. Sponsorship may include any of the following: personnel costs, cleaning costs, traffic control and costs, use of City facilities and supply costs

Customers... Citizens, non-profit organizations, local schools, churches and volunteer organizations

What we have accomplished...

Sponsored Special Events...

- Hospitality Highway
- Judson Collegiate Invitational
- Alive After 5 Expansion
- Miss Mary's Ice Cream Crankin'
- Rise N Run 5k
- CHS Homecoming Parade
- Dyslexia Dash
- Big Pumpkin 5k
- Holcomb Bridge Hustle 5k
- 11th Annual Flying Colors Butterfly Festival
- Hembree Runs Wild!
- Hillside Husky Dash
- Georgia Rides to the Capital
- Kiwanis Sprink K Classic 5/10k
- March for Babies
- Roswell Brew Fest
- Roswell Mayor's Ride
- Roswell Criterium
- Roswell Day of Hope
- Home Stretch 10K Run
- Chattahoochee Challenge
- Earth Day Kids Fest
- Rocking on the River
- Possum Trot

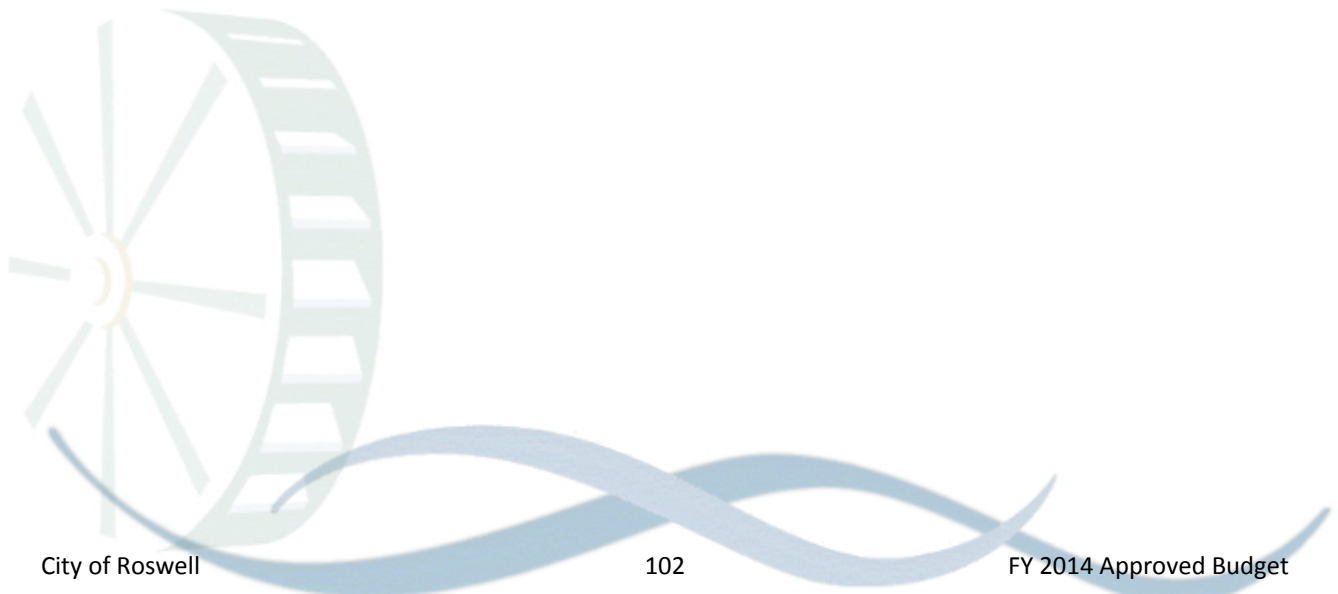
Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of events the Mayor and City Council are able to sponsor	24	24	25	30

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10061701	511105	Part Time Employees	\$7,172	\$0	\$0	\$0	\$0	\$0	\$0
10061701	511300	Overtime	\$1,140	\$0	\$0	\$0	\$0	\$0	\$0
10061701	512200	Social Security (FICA) Contributions	\$557	\$0	\$0	\$0	\$0	\$0	\$0
10061701	512300	Medicare	\$130	\$0	\$0	\$0	\$0	\$0	\$0
10061701	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10061701	539999	Special Events Contra Account	\$21,796	\$60,000	\$61,118	(\$2,300)	\$60,000	\$0	\$60,000
Special Events Total			\$30,794	\$60,000	\$61,118	(\$2,300)	\$60,000	\$0	\$60,000



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Hotel/Motel Fund

The Hotel/Motel Fund is a special revenue fund used to account for the proceeds from taxes on hotel and motel rooms. Expenditures are legally restricted for the promotion of tourism and trails as stated under State law.

Hotel/Motel Fund Fund 275

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
314101 Hotel/Motel Tax : Trails 16.67%	\$131,396	\$108,355	\$108,355	\$109,118	\$108,355	\$22,571	\$130,926
314102 Hotel/Motel Tax : General 40.00%	\$315,288	\$260,000	\$260,000	\$261,830	\$260,000	\$54,160	\$314,160
314103 Hotel/Motel Tax : Tourism 43.33%	\$341,536	\$281,645	\$281,645	\$283,628	\$281,645	\$58,669	\$340,314
Franchise, Alcohol, Business / Insurance Taxes Total	\$788,220	\$650,000	\$650,000	\$654,576	\$650,000	\$135,400	\$785,400
361000 Interest Revenues	\$428	\$5,000	\$5,000	\$0	\$5,000	(\$1,000)	\$4,000
361010 Unrealized Invest Gains	(\$1,129)	\$0	\$0	\$0	\$0	\$0	\$0
361015 Bank Interest Earned	\$2,482	\$0	\$0	\$1,501	\$0	\$0	\$0
361016 Invest Interest Earned	\$769	\$0	\$0	\$5,250	\$0	\$0	\$0
Interest Income Total	\$2,550	\$5,000	\$5,000	\$6,751	\$5,000	(\$1,000)	\$4,000
389999 Over And Short	(\$123)	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenues Total	(\$123)	\$0	\$0	\$0	\$0	\$0	\$0
391205 Hotel/Motel Interfund Transfer	\$0	\$75,000	\$75,000	\$68,750	\$75,000	(\$75,000)	\$0
Transfers In Total	\$0	\$75,000	\$75,000	\$68,750	\$75,000	(\$75,000)	\$0
275 - Hotel/Motel Fund Total	\$790,648	\$730,000	\$730,000	\$730,077	\$730,000	\$59,400	\$789,400

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
521201 Professional Services	\$175,000	\$410,000	\$410,000	\$410,000	\$410,000	\$30,000	\$440,000
521400 Contract Services	\$431,109	\$452,282	\$452,282	\$452,282	\$452,282	\$45,000	\$497,282
523901 Bank Fees / Charges	\$4,052	\$5,000	\$5,000	\$4,033	\$5,000	\$0	\$5,000
531210 Water / Sewerage	\$35	\$200	\$200	\$42	\$200	\$0	\$200
Operating Total	\$610,196	\$867,482	\$867,482	\$866,357	\$867,482	\$75,000	\$942,482
552400 Risk/liability Contribution	\$1,778	\$2,392	\$2,392	\$2,193	\$2,392	\$57	\$2,449
579001 Contingency Operating	\$12,200	\$9,000	\$9,000	\$0	\$9,000	(\$1,000)	\$8,000
611350 Operating Transfers Out - Cap Projects	\$377,000	\$160,150	\$287,403	\$263,453	\$0	\$0	\$0
Transfers, Capital, Other Total	\$390,978	\$171,542	\$298,795	\$265,645	\$11,392	(\$943)	\$10,449
275 - Hotel/Motel Fund Total	\$1,001,174	\$1,039,024	\$1,166,277	\$1,132,002	\$878,874	\$74,057	\$952,931

Hotel/Motel Fund

FY 2014 Available Fund Balance over Reserve by Policy	\$613,063
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FY 2014 Revenues	\$789,400
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FY 2013 Approved Budget	\$878,874
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One-Time Costs Removed	\$0
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Department Changes	\$0
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Salary and Benefit Adjustments	\$0
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Group Benefits Adjustments	\$0
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Workers Comp Adjustments	\$0
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Risk and Liability Adjustments	\$57
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Garage Base Rate Adjustment	\$0
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Garage Mechanics Fees Adjustment	\$0
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Indirect Costs Adjustment	\$0
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FY 2014 Approved Base Budget	\$878,931
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Roswell Business Alliance (RBA) Funding	\$30,000
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Convention & Visitors Bureau (CVB) New initiative	\$44,000
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FY 2014 Approved New Initiatives	\$74,000
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FY 2014 Approved Capital	\$0
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FY 2014 TOTAL Approved Budget	\$952,931
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Historic Roswell Convention & Visitors Bureau 27575402

Services Provided... Market, advertise, and promote the city of Roswell as a destination, focusing on attractions, history, nature, shopping, biking, arts & culture, festivals, events, weddings, reunions, and meetings, creating printed materials, websites and social media efforts

Customers... Citizens; City Boards; City Management; City wide staff; Elected Officials; Homeowner Associations; Media; Organizations; Public; Vendors; Visitors

What We Have Accomplished...

- Relationships established with cooperative advertising and marketing partners resulted in spending of \$19,563 for advertising placements with a value of \$183,150.
- Other advertising and promotional efforts resulted in spending of \$67,551 with a value of \$197,522.
- Implemented a strong social media program and expanded our internet marketing efforts resulting in more interactions with customers and potential visitors.
- Was instrumental in getting Christmas in Roswell recognized as a Top Twenty Event in the Southeast resulting in greater exposure and advertising for our holiday activities.
- Worked with Georgia Department of Economic Development/Tourism Division to set up Roswell exhibits in state visitor information centers located in Tallapoosa, Ringgold, Lavonia and Augusta.
- Continued to produce over 10 publications that are used to help spread the word about Roswell and to fulfill our inquiries for information.
- Created the Roswell Weddings Video to add to website and wedding marketing.
- Created the new Roswell Mill Village/Civil War app that is available at the App Store or Google Play.
- Expanded promotions of Roswell as a Camera Ready community with a three-page spread in the Georgia Film, Music, and Video Source Book.

What We Expect to Accomplish...

- Continue to market, promote, and advertise Roswell as a destination, working closely with partners within and outside of Roswell to maximize exposure and build relationships throughout the Southeast and beyond.
- Continue to upgrade and improve website, expand social media efforts, and work to design ads that position Roswell strongly in the marketplace, incorporating the vision of the city in our promotions.

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
27575402	521201 Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
27575402	521400 Contract Services	\$431,109	\$452,282	\$452,282	\$452,282	\$452,282	\$45,000	\$497,282
27575402	531150 Computer Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
27575402	531210 Water / Sewerage	\$35	\$200	\$200	\$42	\$200	\$0	\$200
27575402	531615 Computer Equipment-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
27575402	531620 Communication Equipment-operat	\$0	\$0	\$0	\$0	\$0	\$0	\$0
27575402	552400 Risk/liability Contribution	\$1,778	\$2,392	\$2,392	\$2,193	\$2,392	\$57	\$2,449
27575402	579001 Contingency Operating	\$12,200	\$9,000	\$9,000	\$0	\$9,000	(\$1,000)	\$8,000
Convention and Visitors Bureau Total		\$445,122	\$463,874	\$463,874	\$454,517	\$463,874	\$44,057	\$507,931

Roswell Business Alliance
27575404

Vision Statement... *An engaged citizenry and staff who leverage and promote Roswell's resources and reputation for excellence to attract and retain businesses that enhance the City*

Goal... *Working with the resources established through an active Board that represents the breath of City interests, the organization's staff, and members, emphasis would be devoted to attracting, promoting, marketing and giving a voice to business in Roswell.*

What We Have Accomplished...

- 61 Certified Businesses in the Opportunity Zone
- Greater than 2,000 jobs created in 7 months
- Official announcement of GM Innovation Center
- Events & Programs 2013:
 - Over 35 Ribbon Cuttings
 - 1 Roswell Realtor Showcase
 - 4 Roswell Business Academy Workshops
 - 5 Roswell Connect Networking Events
 - 2 Building Opportunity Roswell

What We Expect to Accomplish...

- Implementation of Strategic Economic Development Plan
- Establish initial objectives, funding, implementation, reporting and measurable
- Continue to conduct site visits with Potential relocating businesses
- Promote the Opportunity Zone Expansion
- Create/sustain business outreach programs(Ombudsman Program, Find It All Roswell, Roswell Connect, Restaurant Council, Roswell Business Academy, Building Opportunity Roswell, Roswell Realtor Showcase)
- Create and maintain economic/workforce data and analysis to recruit and retain employment
- Coordinate with City Community Development Department on new and existing City Programs
- Organize Economic Showcase of City Assets for potential business prospects

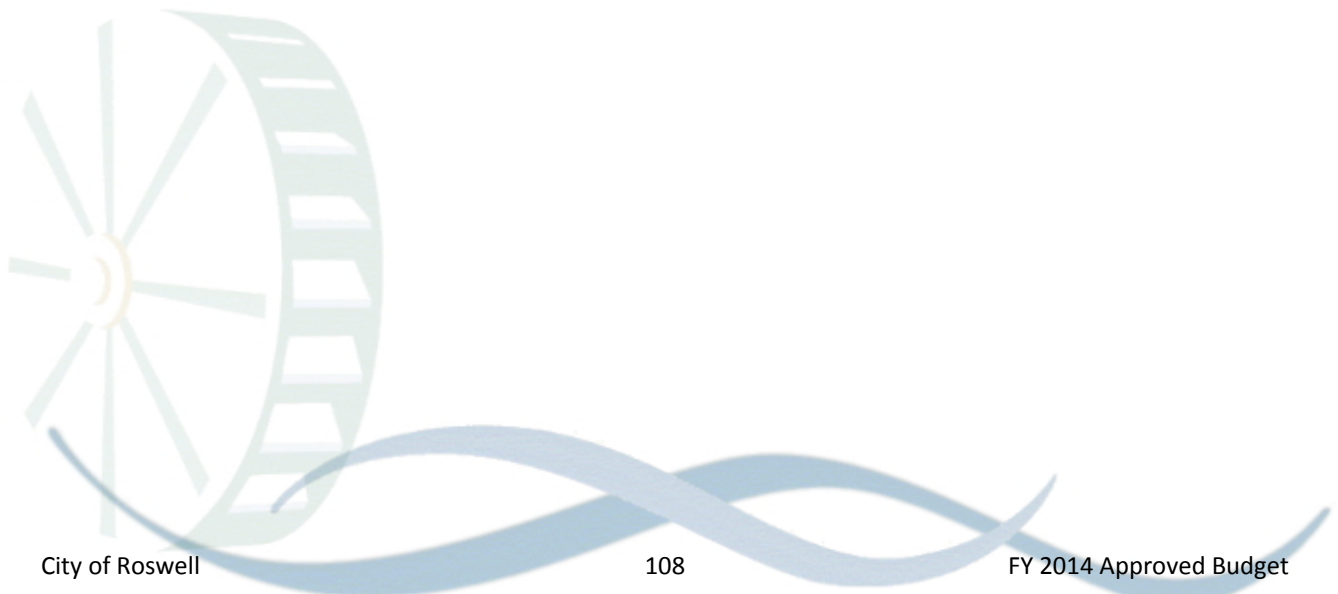
Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of new Partners of the Roswell Business Alliance (RBA)	N/A	600	600	650
Number of new opportunity zone certified companies	N/A	100	100	150
Number of new jobs established in Roswell	N/A	500	500	500

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
27575404	521201 Professional Services	\$175,000	\$410,000	\$410,000	\$410,000	\$410,000	\$30,000	\$440,000
Roswell Business Alliance Total		\$175,000	\$410,000	\$410,000	\$410,000	\$410,000	\$30,000	\$440,000



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City-wide Expenditures

Who We Are...

The "City-wide" designation is used to account for funding that is not specifically associated with any single department. Internal Service Funds, contingencies, unspecified grant match, subsidies to other funds and contribution to Capital are all accounted for in "City-wide Expenditures."

Internal Service Funds

Internal Service Funds track the city-wide costs for group benefits, risk and liability and worker's compensation.

City-wide Expenditures – General Fund (10015850)

Expenditures by Account...

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10015850	511100 Regular Employees	\$0	\$583,040	\$90,043	\$0	\$583,040	(\$507,427)	\$75,613
10015850	521400 Contract Services	\$0	\$0	\$0	\$0	\$0	\$80,000	\$80,000
10015850	579001 Contingency Operating	\$0	\$12,646	\$23,524	\$0	\$12,646	\$250,000	\$262,646
10015850	579020 Matching Grant Fund Contingenc	\$0	\$0	\$276,117	\$3,667	\$0	\$0	\$0
10015850	611350 Operating Transfers Out - Cap Projects	\$10,826,932	\$6,017,990	\$13,054,427	\$11,966,558	\$0	\$5,365,309	\$5,365,309
10015850	611351 Operating Transfer Out - Fed G	\$0	\$0	\$9,489	\$8,698	\$0	\$0	\$0
General Fund Contingency Total		\$10,826,932	\$6,613,676	\$13,453,600	\$11,978,923	\$595,686	\$5,187,882	\$5,783,568

Details by Account:

• 10015850-511100: One-Time Employee Compensation:	\$	65,613
• 10015850-521400: City Branding and Outreach Campaign:	\$	80,000
• 10015850-511100: Salary Adjustment Reserve (career dev, upgrade, re-org)	\$	10,000
• 10015850-579001: Operating Contingency:	\$	262,646
• 10015850-611350: Contribution from General Fund to Capital Projects Fund:	\$	<u>*5,365,309</u>
Total:	\$	5,783,568

*Contribution from General Fund to Capital Projects Fund (\$3,806,009 in maintenance capital, and \$1,559,300 in one-time capital).

General Fund Capital Transfer

by Department	FY 2014 Approved
Administration	\$106,545
Community Development	\$150,000
Environmental/Public Works	\$0
Finance	\$0
Fire	\$158,414
Police	\$356,300
Recreation and Parks	\$819,050
Transportation	\$1,425,000
City-wide	\$2,350,000
Total:	\$5,365,309

City-wide Expenditures – General Fund (10015850)

What is Included:

FY 2013 Approved Budget	\$595,686
One-Time Costs Removed	\$0
Department Changes	\$0
Salary and Benefit Adjustments (Citywide Merit)	(\$583,040)
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$0
Risk and Liability Adjustments	\$0
Retirement Adjustment - Defined Benefit Plan	\$0
Retirement Adjustment - Defined Contribution Plan	\$0
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$0
Group Benefits for qualified part-time	\$0
FY 2014 Approved Base Budget	\$12,646

One-Time Employee Compensation	\$65,613
City Branding and Outreach Campaign	\$80,000
Operating Contingency	\$250,000
Salaries Adjustment Reserve (Career Development, Upgrades, and Reorganization)	\$10,000
FY 2014 Approved New Initiatives	\$405,613

Maintenance Capital	\$3,806,009
One Time Capital	\$1,559,300
FY 2014 Approved Capital	\$5,365,309

FY 2014 TOTAL Approved Budget	\$5,783,568
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Group Benefits Fund (60215402)

Services Provided... Benefit Administration for Medical, Dental, Vision, Life and Disability Insurance lines of coverage, and EAP services for full-time employees.

Customers... Citizens, Elected Officials, City wide staff, Insurance Carriers Consultants, Government Entities, Medical Providers, Public, Vendors

The Group Benefits Fund is approved to have revenues of \$6,406,498, will utilize \$141,874 of fund balance and have approved expenditures of \$6,548,372 in FY 2014. The Group Benefit Fund "charges" each fund a constant dollar amount for each authorized full-time employee. Benefits included in this fund are Group Health, Dental and Life, short-term and long-term disability and the Employee Assistance Program.

Due to Healthcare Reform Legislation, healthcare benefits for qualified part-time employees (employees working an average of 30 hours per week), are included in the FY 2014 Approved budget. The implementation date for this law is January 1, 2014, so only half of a year cost is included for part-time employees. The FY 2015 budget will include full year funding for qualified part-time employees. The employer contribution for group insurance for FY 2014 is approved at \$6,338,331. This equates to \$9,250 per full time employee and \$3,750 for 38 qualified part-time employees. The employee contribution for group insurance premiums for FY 2014 is estimated at \$838,000 or \$1,404 per employee.

Opportunities...

- Converting to self-funding of the group health insurance

Challenges...

- Affordable Care Act
- Health Insurance Exchanges
- Medical Inflation

What We Have Accomplished...

- Flat renewal by bundling lines of coverage with one carrier (Aetna)
- New Consultant due to the RFP process

What We Expect to Accomplish...

- Introduction of the online enrollment module with ERP for annual open enrollment
- Introduction of the first stage of our Wellness Program
- Possibility of converting to self-funding of the group health insurance

Group Benefits Fund (60215402)

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
361000 Interest Revenues	\$1,806	\$0	\$0	\$0	\$0	\$0	\$0
361010 Unrealized Invest Gains	\$5,155	\$0	\$0	\$0	\$0	\$0	\$0
361016 Invest Interest Earned	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0
Interest Income Total	\$6,961	\$0	\$0	\$10,000	\$0	\$0	\$0
371005 Private Donations/contrib	\$2,150	\$1,500	\$1,500	\$3,840	\$1,500	(\$1,500)	\$0
383100 Reimbursement From Insura	\$0	\$0	\$0	\$73,224	\$0	\$0	\$0
Miscellaneous Revenues Total	\$2,150	\$1,500	\$1,500	\$77,064	\$1,500	(\$1,500)	\$0
341801 HSA & HRA Contribution	\$389,735	\$0	\$0	\$0	\$0	\$0	\$0
341802 Surchg - Group Benefits	\$112,466	\$0	\$0	\$71,169	\$0	\$0	\$0
341803 Cobra	\$29,131	\$0	\$0	\$24,516	\$0	\$0	\$0
341804 Ded-Dental Employee	\$171,403	\$0	\$0	\$261,654	\$0	\$0	\$0
341806 Basic Life	\$0	\$0	\$0	\$94,080	\$0	\$0	\$0
341807 Disability	\$0	\$0	\$0	\$41,657	\$0	\$0	\$0
341808 Supplemental Life	\$146,933	\$0	\$0	\$36,683	\$0	\$0	\$0
341809 Colonial	\$5,320	\$0	\$0	\$4,128	\$0	\$0	\$0
341811 Aflac	\$5,945	\$0	\$0	\$5,057	\$0	\$0	\$0
341812 Fsa Deductions	\$152,218	\$0	\$0	\$32,963	\$0	\$0	\$0
341816 Group Health Emp Ded	\$544,692	\$0	\$0	\$4,776,450	\$0	\$0	\$0
341817 Vision Ins Ded	\$17,992	\$0	\$0	\$30,720	\$0	\$0	\$0
389500 Employee Hc Contribution	\$0	\$838,000	\$838,000	\$0	\$838,000	\$0	\$838,000
Employee Contribution Total	\$1,575,835	\$838,000	\$838,000	\$5,379,076	\$838,000	\$0	\$838,000
341815 Group Health Payments	\$5,928,000	\$5,463,181	\$5,463,181	\$0	\$5,463,181	\$105,317	\$5,568,498
391260 Employer Hc Contribution	\$0	\$0	\$0	\$22,558	\$0	\$0	\$0
Employer Contribution Total	\$5,928,000	\$5,463,181	\$5,463,181	\$22,558	\$5,463,181	\$105,317	\$5,568,498
602 - Group Benefit Fund Total	\$7,512,946	\$6,302,681	\$6,302,681	\$5,488,698	\$6,302,681	\$103,817	\$6,406,498

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$67,440	\$68,450	\$68,450	\$61,165	\$68,450	(\$342)	\$68,108
512100 Group Insurance	\$5,360,022	\$6,338,331	\$6,416,320	\$4,649,599	\$6,338,331	\$0	\$6,338,331
512200 Social Security (FICA) Contributions	\$4,016	\$4,200	\$4,200	\$3,623	\$4,200	\$0	\$4,200
512300 Medicare	\$939	\$980	\$980	\$847	\$980	(\$10)	\$970
512400 Retirement Contributions	\$9,099	\$9,016	\$9,179	\$8,414	\$9,016	\$197	\$9,213
512401 Deferred Compensation	\$665	\$800	\$800	\$612	\$800	\$0	\$800
512600 Unemployment Insurance	\$20,365	\$0	\$0	\$31,870	\$0	\$0	\$0
553100 Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$5,471	\$9,250	\$0	\$9,250
553200 Employee Health Deduction	\$544,377	\$0	\$0	\$119,036	\$0	\$0	\$0
553300 Surch-group Benefits	\$108,840	\$0	\$0	\$23,375	\$0	\$0	\$0
553400 Deductions-dental	\$44,373	\$0	\$0	\$148,867	\$0	\$0	\$0
553500 Supplemental Life	\$146,231	\$0	\$0	\$126,299	\$0	\$0	\$0
553600 Colonial	\$5,320	\$0	\$0	\$4,128	\$0	\$0	\$0
553700 Aflac	\$6,441	\$0	\$0	\$4,164	\$0	\$0	\$0
553800 Fsa Deductions	\$145,363	\$0	\$0	\$95,102	\$0	\$0	\$0
553900 Cobra	\$38,791	\$0	\$0	\$5,500	\$0	\$0	\$0
553901 Over/Under Employee Healthcare	(\$318,679)	\$0	\$0	\$54,956	\$0	\$0	\$0
554000 Basic Life	\$132,741	\$0	\$0	\$124,027	\$0	\$0	\$0
554200 Disability	\$124,609	\$0	\$0	\$74,203	\$0	\$0	\$0
554300 Hsa Contributions	\$376,252	\$0	\$0	\$67,431	\$0	\$0	\$0
Salaries and Benefits Total	\$6,826,956	\$6,431,027	\$6,509,179	\$5,608,688	\$6,431,027	(\$155)	\$6,430,872
521201 Professional Services	\$35,366	\$115,000	\$583,000	\$73,831	\$115,000	\$0	\$115,000
523220 Postage	\$233	\$400	\$400	\$0	\$400	\$0	\$400
523500 Travel	\$322	\$100	\$100	\$0	\$100	\$0	\$100
523700 Education And Training	\$20	\$500	\$500	\$0	\$500	\$0	\$500
531105 Supplies	\$4,187	\$1,500	\$1,500	\$3,816	\$1,500	\$0	\$1,500
Operating Total	\$40,128	\$117,500	\$585,500	\$77,647	\$117,500	\$0	\$117,500
552101 City Portion Dental	\$55,681	\$0	\$0	\$0	\$0	\$0	\$0
611357 Operating Transfers Out - Gene	\$0	\$200,000	\$200,000	\$0	\$0	\$0	\$0
Transfers, Capital, Other Total	\$55,681	\$200,000	\$200,000	\$0	\$0	\$0	\$0
602 - Group Benefit Fund Total	\$6,922,765	\$6,748,527	\$7,294,679	\$5,686,335	\$6,548,527	(\$155)	\$6,548,372

Group Benefits Fund (60215402)

FY 2014 Available Fund Balance over Reserve by Policy **\$1,851,117**

FY 2014 Revenues **\$6,406,498**

FY 2013 Approved Budget **\$6,748,527**

One-Time Costs Removed (Com Dev re-org transition costs) (\$200,000)

Department Changes \$0

Salary and Benefit Adjustments (\$460)

Group Benefits Adjustments \$0

Workers Comp Adjustments \$0

Risk and Liability Adjustments \$0

Retirement Adjustment - Defined Benefit Plan \$197

Retirement Adjustment - Defined Contribution Plan \$0

Garage Base Rate Adjustment \$0

Garage Mechanics Fees Adjustment \$0

Group Benefits for qualified part-time \$0

FY 2014 Approved Base Budget **\$6,548,264**

One-Time Employee Compensation \$108

Pension Plan Transition Costs (carryover unspent from FY 2013) \$0

FY 2014 Approved New Initiatives **\$6,548,372**

FY 2014 Approved Capital **\$0**

FY 2014 TOTAL Approved Budget **\$6,548,372**

Risk and Liability Fund (60315550)

Services Provided... Insurance Procurement, Indemnification, Insurance Compliance, Loss Prevention and Control, Special Projects

Customers... Citizens, City Boards, City Management, City-wide staff, Court Officials, Attorneys, Elected Officials, Government Entities

The Risk and Liability Fund is approved to have \$1,050,076 in revenues and \$1,050,076 in expenditures for FY 2014. This fund was created to enable the City to better track the cost of the City's Risk and Liability Insurance. The fund "charges" each fund an appropriate amount based on its relative risk. The FY 2014 Approved Expenditure Budget is \$695,150 for Risk and Liability insurance premiums, which includes Flood Insurance, \$213,291 for deductibles and claims, \$50,000 for "Roswell University" - a wide ranging employee professional development initiative, and \$91,635 for the Risk Manager and related Risk Management program costs.

Opportunities...

- Explore financially sound deductible options that parallel the City's appetite for risk and consolidate claims, loss, and exposure data through a risk management information system (RMIS)

Challenges...

- Identifying, understanding and quantifying exposures through complete, consistent, relevant, and organized data; funding for training related to Risk Management and safety

What We Have Accomplished...

- Recovered over \$42,000 in City property losses through outside insurance agencies.
- Helped save the City over \$100,000 through negotiations with hospitals and doctors for inmate medical care.

What We Expect to Accomplish...

- Maintain good stewardship over City finances;
- Reduce risk and loss exposures through employee training and with loss control specialists;
- Recover inmate medical costs.

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
341805 Risk Claims Payments	\$863,392	\$1,027,417	\$1,027,417	\$940,062	\$1,027,417	\$22,583	\$1,050,000
Charges for Service - Internal Total	\$863,392	\$1,027,417	\$1,027,417	\$940,062	\$1,027,417	\$22,583	\$1,050,000
361000 Interest Revenues	\$1,388	\$0	\$0	\$0	\$0	\$76	\$76
361010 Unrealized Invest Gains	(\$2,854)	\$0	\$0	\$0	\$0	\$0	\$0
361016 Invest Interest Earned	\$0	\$0	\$0	\$7,640	\$0	\$0	\$0
Interest Income Total	(\$1,466)	\$0	\$0	\$7,640	\$0	\$76	\$76
603 - Risk and Liability Fund Total	\$861,927	\$1,027,417	\$1,027,417	\$947,703	\$1,027,417	\$22,659	\$1,050,076

Risk and Liability Fund (60315550)

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$61,590	\$62,320	\$62,320	\$55,703	\$62,320	(\$212)	\$62,108
512200 Social Security (FICA) Contributions	\$3,810	\$3,800	\$3,800	\$3,393	\$3,800	\$0	\$3,800
512300 Medicare	\$903	\$890	\$890	\$794	\$890	\$0	\$890
512400 Retirement Contributions	\$7,969	\$8,232	\$8,381	\$7,683	\$8,232	\$180	\$8,412
512401 Deferred Compensation	\$608	\$800	\$800	\$557	\$800	\$0	\$800
553100 Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$5,471	\$9,250	\$0	\$9,250
Salaries and Benefits Total	\$84,631	\$85,292	\$85,441	\$73,600	\$85,292	(\$32)	\$85,260
521300 Technical Services	(\$96)	\$2,200	\$2,200	\$346	\$2,200	\$0	\$2,200
522205 Repairs And Maintenance	\$10,873	\$0	\$0	\$0	\$0	\$0	\$0
523100 Property And Liability Insuran	\$528,693	\$650,000	\$650,000	\$652,200	\$650,000	\$45,150	\$695,150
523220 Postage	\$12	\$50	\$50	\$55	\$50	\$0	\$50
523500 Travel	\$1,205	\$1,500	\$1,500	\$125	\$1,500	\$0	\$1,500
523600 Dues And Fees	\$510	\$445	\$445	\$333	\$445	\$0	\$445
523700 Education And Training	\$820	\$50,850	\$50,850	\$350	\$50,850	\$0	\$50,850
531105 Supplies	\$681	\$1,050	\$1,050	\$114	\$1,050	\$0	\$1,050
531400 Books And Periodicals	\$0	\$280	\$280	\$0	\$280	\$0	\$280
Operating Total	\$542,698	\$706,375	\$706,375	\$653,524	\$706,375	\$45,150	\$751,525
579025 Insurance Deductibles	\$99,357	\$232,055	\$232,055	\$147,963	\$232,055	(\$18,764)	\$213,291
Transfers, Capital, Other Total	\$99,357	\$232,055	\$232,055	\$147,963	\$232,055	(\$18,764)	\$213,291
603 - Risk and Liability Fund Total	\$726,686	\$1,023,722	\$1,023,871	\$875,087	\$1,023,722	\$26,354	\$1,050,076

Risk and Liability Fund (60315550)

FY 2014 Available Fund Balance over Reserve by Policy **\$1,956,567**

FY 2014 Revenues **\$1,050,076**

FY 2013 Approved Budget **\$1,023,722**

One-Time Costs Removed	\$0
Department Changes	\$0
Salary and Benefit Adjustments	(\$320)
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$0
Risk and Liability Adjustments	\$0
Retirement Adjustment - Defined Benefit Plan	\$180
Retirement Adjustment - Defined Contribution Plan	\$0
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$0
Group Benefits for qualified part-time	\$0
FY 2014 Approved Base Budget	\$1,023,582

Increase in City property, casualty and liability insurance premium \$26,386

One-Time Employee Compensation \$108

FY 2014 Approved New Initiatives **\$26,494**

FY 2014 Approved Capital **\$0**

FY 2014 TOTAL Approved Budget **\$1,050,076**

Worker's Compensation Fund (60115401)

Services Provided... Worker's Compensation

Customers... Citizens, City Boards, City Management, City-wide staff, Court Officials, Attorneys, Elected Officials, Government Entities

The Workers' Compensation Fund is approved to have \$466,000 in revenues and \$464,505 in expenditures for FY 2014. This fund was created to better track the City's liability for future workers' compensation claims. The fund "charges" each fund an appropriate amount based on its relative risk. The FY 2014 Approved Expenditure Budget includes \$295,096 for worker's compensation claims, \$93,822 for the annual third party catastrophic insurance premiums and \$ 75,587 for the Worker's Compensation Coordinator and related program costs.

Opportunities...

- Enhance safety awareness training and accident/injury prevention training.
- Increase accountability with departments for prevention efforts.
- More stringent management of TPA arrangement and cost containment strategies.

Challenges...

- Staff vacancy in the position responsible for Workers' Comp administration.

What We Have Accomplished...

- Timely processing of claims.
- Successful mediation and resolution of one high cost claim.

What We Expect to Accomplish...

- Increased training for safety and accident/injury prevention.
- Reduction in total expenditures for Workers' Compensation claims.
- Review of TPA arrangement and possible RFP for competitive bid.

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
341810 Transfers In - Work Comp	\$446,350	\$446,350	\$446,350	\$0	\$446,350	\$19,650	\$466,000
Charges for Service - Internal Total	\$446,350	\$446,350	\$446,350	\$0	\$446,350	\$19,650	\$466,000
361000 Interest Revenues	\$4,600	\$10,000	\$10,000	\$0	\$10,000	(\$10,000)	\$0
361010 Unrealized Invest Gains	\$3,606	\$0	\$0	\$0	\$0	\$0	\$0
361015 Bank Interest Earned	\$4,575	\$0	\$0	\$5,549	\$0	\$0	\$0
361016 Invest Interest Earned	\$1,368	\$0	\$0	\$11,500	\$0	\$0	\$0
Interest Income Total	\$14,148	\$10,000	\$10,000	\$17,049	\$10,000	(\$10,000)	\$0
383100 Reimbursement From Insura	\$39,158	\$0	\$0	\$1,000	\$0	\$0	\$0
Miscellaneous Revenues Total	\$39,158	\$0	\$0	\$1,000	\$0	\$0	\$0
391201 Operating Transfer In	\$0	\$0	\$0	\$409,156	\$0	\$0	\$0
Transfers In Total	\$0	\$0	\$0	\$409,156	\$0	\$0	\$0
601 - Worker's Compensation Fund Total	\$499,656	\$456,350	\$456,350	\$427,205	\$456,350	\$9,650	\$466,000

Worker's Compensation Fund (60115401)

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$40,213	\$40,870	\$40,870	\$12,382	\$40,870	\$9,130	\$50,000
512200 Social Security (FICA) Contributions	\$2,384	\$2,500	\$2,500	\$742	\$2,500	\$600	\$3,100
512300 Medicare	\$557	\$580	\$580	\$174	\$580	\$130	\$710
512400 Retirement Contributions	\$5,310	\$5,488	\$5,587	\$5,122	\$5,488	\$120	\$5,608
512401 Deferred Compensation	\$0	\$100	\$100	\$0	\$100	\$0	\$100
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$5,859	\$5,859
512700 Workers' Compensation	\$569,372	\$296,006	\$296,006	\$309,403	\$296,006	(\$910)	\$295,096
553100 Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$3,198	\$9,250	\$0	\$9,250
Salaries and Benefits Total	\$627,585	\$354,794	\$354,893	\$331,021	\$354,794	\$14,929	\$369,723
521201 Professional Services	\$90,789	\$91,350	\$91,350	\$100,877	\$91,350	\$2,472	\$93,822
523220 Postage	\$20	\$0	\$0	\$0	\$0	\$0	\$0
523600 Dues And Fees	\$7	\$295	\$295	\$351	\$295	\$0	\$295
523700 Education And Training	\$445	\$445	\$445	\$0	\$445	\$0	\$445
523901 Bank Fees / Charges	\$32	\$150	\$150	\$0	\$150	(\$150)	\$0
531400 Books And Periodicals	\$0	\$220	\$220	\$0	\$220	\$0	\$220
Operating Total	\$91,292	\$92,460	\$92,460	\$101,228	\$92,460	\$2,322	\$94,782
601 - Worker's Compensation Fund Total	\$718,878	\$447,254	\$447,353	\$432,249	\$447,254	\$17,251	\$464,505

Worker's Compensation Fund (60115401)

FY 2014 Available Fund Balance over Reserve by Policy **\$2,552,432**

FY 2014 Revenues **\$466,000**

FY 2013 Approved Budget **\$447,254**

One-Time Costs Removed	\$0
Department Changes	\$0
Salary and Benefit Adjustments	\$9,860
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$0
Risk and Liability Adjustments	\$0
Retirement Adjustment - Defined Benefit Plan	\$120
Retirement Adjustment - Defined Contribution Plan	\$5,859
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$0
Bank Fees Adjustment	(\$150)
FY 2014 Approved Base Budget	\$462,943

Workers Comp Increase **\$1,562**

FY 2014 Approved New Initiatives **\$1,562**

FY 2014 Approved Capital **\$0**

FY 2014 TOTAL Approved Budget **\$464,505**

Community Development Department

Mission Statement...

To advance Roswell as a premier City where you can live, work and play and community values are reflected in the physical environment .

Who We Are...

Community Development consists of Planning, Building, Engineering/Land Development, Business Registration, Code Enforcement and GIS. The Community Development Department is responsible for current and long range planning, promoting economic development, enforcing zoning regulations and issuing building and land disturbance permits. The department is also responsible for business registration and for providing a geographic information system on a citywide basis. The Department acts as a liaison to the Planning Commission, Board of Zoning Appeals, Design Review Board, Historic Preservation Commission, and Construction Appeals Board. In addition the Department supports the Roswell Business Alliance and Downtown Development Authority.

Community Development Department

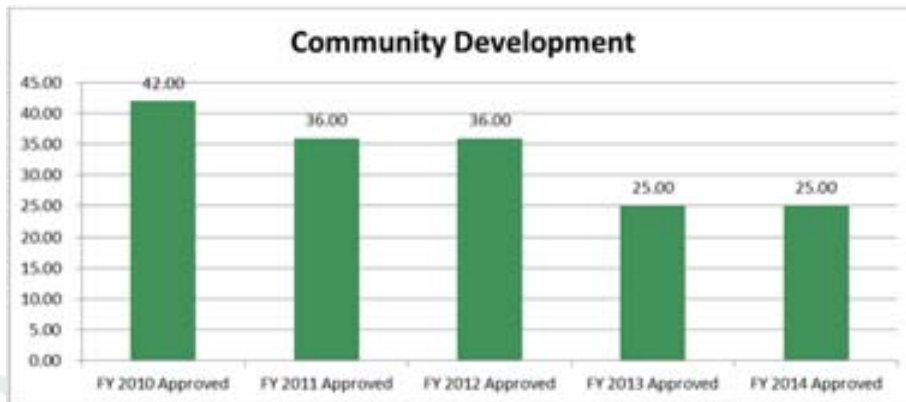
Opportunities...

The Department will continue to work toward the completion and approval of the Unified Development Code, which will provide clear and responsible development regulations with appropriate design criteria. The Department will continue to examine innovative and creative approaches to development and permitting as well as redevelopment of target areas. Another focus will be updating the impact fee ordinance which will allow for more equitable fees. Finally, the Department will continue to work with the Roswell Business Alliance to implement the Strategic Economic Development Plan.

Challenges...

The department will continue to develop creative staffing solutions to handle the anticipated increase in development activity. Transitioning from the Zoning Ordinance to the Unified Development Code presents many challenges that the Department is prepared to address. Community acceptance of change as redevelopment occurs will also be a major focus.

Community Development	\$3,372,134
100 - General Fund	\$3,222,134
245 - Tree Bank Fund	\$0
350 - Capital Projects Fund	\$150,000



Personnel Changes:

FY 2010: Eliminated (5) Full-Time positions: (1) Arborist, (1) Administrative Specialist II, (1) Building Inspector, (1) Planner I and (1) Land Development Inspector.

FY 2011: Eliminated (6) Full-Time positions: (1) Land Development Inspector, (1) Building Inspector, (1) Planner, (1) GIS Analyst, (1) Deputy Director and (1) Erosion Control Officer. Also, eliminated (1) Administrative Specialist II position and created (1) Assistant to the Director position.

FY 2012: Eliminate (1) Administrative Assistant position and create (1) GIS Technician position, eliminate (1) Administrative Assistant position and create (1) Administrative Specialist II position and eliminate (2) Administrative Specialist II positions and create (2) Permit Technician positions.

FY 2013: Eliminate (11) position through outsourcing the Building Inspections and Code Enforcement functions. Add (1) Land Development Inspector III position and eliminate (1) Economic Development Manager position.

Community Development Department

FY 2013 Approved Budget	\$3,039,739
One-Time Costs Removed (GIS Training)	(\$2,000)
One-Time Costs Removed (additional RBA funding for Economic Development)	(\$75,000)
Mid-Year Additions (property abatement)	\$18,000
Building Inspections SAFEbuilt Adjustment to current Contract	\$9,941
All cell phones moved to IT	(\$4,700)
Department Changes	\$0
Salary and Benefit Adjustments	(\$165,920)
Group Benefits Adjustments	\$9,250
Workers Comp Adjustments	\$396
Risk and Liability Adjustments	\$660
Retirement Adjustment - Defined Benefit Plan	\$3,957
Retirement Adjustment - Defined Contribution Plan	\$29,331
Garage Base Rate Adjustment	\$690
Garage Mechanics Fees Adjustment	\$760
FY 2014 Approved Base Budget	\$2,865,104

SAFEbuilt Services - Bldg. Construction	\$66,865
Downtown Development Authority (DDA) Annual Funding (\$142,000 annual funding, \$75,000 in Contingency for future project)	\$217,000
Progress Partners	\$25,000
Property Abatement	\$44,165
Temporary services - business registration	\$4,000
FY 2014 Approved New Initiatives	\$357,030

Document Scanning	\$150,000
FY 2014 Approved Capital	\$150,000

Available funds from completed projects	(\$120,000)
Design Guidelines (the City has five different design guidelines that need to be combined down to two areas Historic Area and Citywide)	\$70,000
Impact Fee Updates (with the Unified Development Code (UDC) the fees need to reflect the revised uses and to be more in line with surrounding jurisdictions and for full compliance with State Law change)	\$50,000
FY 2013 Current Approved re-programming	\$0

FY 2014 TOTAL Approved Budget	\$3,372,134
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Community Development Department

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$1,795,494	\$1,503,270	\$1,545,850	\$1,415,761	\$1,503,270	(\$168,270)	\$1,335,000
511105 Part Time Employees	\$23,170	\$23,787	\$19,362	\$20,730	\$23,787	\$2,500	\$26,287
511200 Temporary Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
511300 Overtime	\$1,852	\$1,100	\$1,100	\$1,902	\$1,100	\$0	\$1,100
512200 Social Security (FICA) Contributions	\$108,529	\$83,169	\$85,809	\$85,153	\$83,169	\$1,900	\$85,069
512300 Medicare	\$25,603	\$18,842	\$19,460	\$20,108	\$18,842	\$450	\$19,292
512400 Retirement Contributions	\$246,817	\$181,089	\$184,371	\$169,007	\$181,089	\$3,958	\$185,047
512401 Deferred Compensation	\$12,375	\$10,800	\$10,800	\$8,337	\$10,800	\$0	\$10,800
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$29,330	\$29,330
512920 Other Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits Total	\$2,213,839	\$1,822,057	\$1,866,752	\$1,720,998	\$1,822,057	(\$130,132)	\$1,691,925
521201 Professional Services	\$173,815	\$19,000	\$45,915	\$28,608	\$19,000	\$0	\$19,000
521300 Technical Services	\$0	\$1,000	\$4,000	\$0	\$1,000	\$0	\$1,000
521400 Contract Services	\$49,087	\$700,894	\$1,151,896	\$804,819	\$718,894	\$287,971	\$1,006,865
522205 Repairs And Maintenance	\$41	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
522210 Vehicle Repair	\$829	\$480	\$480	\$2,032	\$480	\$0	\$480
522215 Garage Base Rate	\$0	\$4,140	\$4,140	\$3,795	\$4,140	\$690	\$4,830
522216 Mechanics Rate	\$0	\$3,056	\$3,056	\$2,179	\$3,056	\$760	\$3,816
522310 Rental Of Land And Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
522320 Rental Of Equipment And Vehicle	\$9,041	\$13,676	\$14,279	\$8,024	\$13,676	\$0	\$13,676
523210 Communication Services	\$11,393	\$5,400	\$5,400	\$5,692	\$5,400	(\$3,750)	\$1,650
523220 Postage	\$7,116	\$9,800	\$9,800	\$5,952	\$9,800	\$0	\$9,800
523300 Advertising	\$15,588	\$25,000	\$25,000	\$16,350	\$25,000	\$0	\$25,000
523400 Printing And Binding	\$3,037	\$5,500	\$5,500	\$3,607	\$5,500	\$0	\$5,500
523500 Travel	\$11,326	\$9,215	\$9,215	\$7,716	\$9,215	\$3,997	\$13,212
523600 Dues And Fees	\$7,306	\$8,486	\$8,536	\$5,662	\$8,486	\$219	\$8,705
523700 Education And Training	\$9,486	\$18,467	\$25,467	\$4,964	\$16,467	\$5,284	\$21,751
523851 Contracted Temporary Labor	\$37,220	\$0	\$0	\$16,277	\$0	\$4,000	\$4,000
531105 Supplies	\$49,859	\$28,367	\$28,367	\$17,740	\$28,367	(\$1,500)	\$26,867
531120 Vehicle Parts And Supplies	\$4,747	\$2,830	\$2,830	\$692	\$2,830	(\$500)	\$2,330
531150 Computer Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531250 Oil	\$380	\$270	\$270	\$240	\$270	\$0	\$270
531270 Gasoline/ Diesel	\$26,657	\$19,907	\$20,855	\$10,032	\$19,907	(\$10,000)	\$9,907
531310 Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531400 Books And Periodicals	\$1,524	\$870	\$870	\$129	\$870	\$0	\$870
531605 Machinery And Equipment-Operating	\$214	\$500	\$500	\$0	\$500	\$0	\$500
531610 Furniture/fixtures-operating	\$0	\$0	\$4,000	\$5,261	\$0	\$0	\$0
531615 Computer Equipment-operating	\$129	\$3,100	\$3,100	\$40	\$3,100	(\$950)	\$2,150
531620 Communication Equipment-operat	\$39	\$550	\$550	\$0	\$550	\$0	\$550
531720 Uniforms	\$821	\$2,100	\$2,100	\$0	\$2,100	\$0	\$2,100
539999 Special Events Contra Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total	\$419,655	\$884,108	\$1,377,626	\$949,813	\$900,108	\$286,221	\$1,186,329
541200 Site Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0
542400 Computer Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
552400 Risk/Liability Contribution	\$20,477	\$27,545	\$27,545	\$25,250	\$27,545	\$660	\$28,205
553100 Group Insurance Contribution	\$351,000	\$222,000	\$222,000	\$177,487	\$222,000	\$9,250	\$231,250
554100 Workers Comp Contribution	\$9,029	\$9,029	\$9,029	\$8,277	\$9,029	\$396	\$9,425
579001 Contingency Operating	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
611358 OPERATING TRANS-HOT/MOT	\$0	\$75,000	\$75,000	\$68,750	\$0	\$0	\$0
Transfers, Capital, Other Total	\$380,506	\$333,574	\$333,574	\$279,763	\$258,574	\$85,306	\$343,880
Community Development Total	\$3,014,000	\$3,039,739	\$3,577,952	\$2,950,573	\$2,980,739	\$241,395	\$3,222,134

**Community Development Administration
10070101**

Services Provided... Department Administration, Continuing Education, Customer Service

Customers... Citizens; City Boards; City Management; Developers; Elected Officials; Government Entities; Local Businesses; Public, RBA, DDA

What We Have Accomplished...

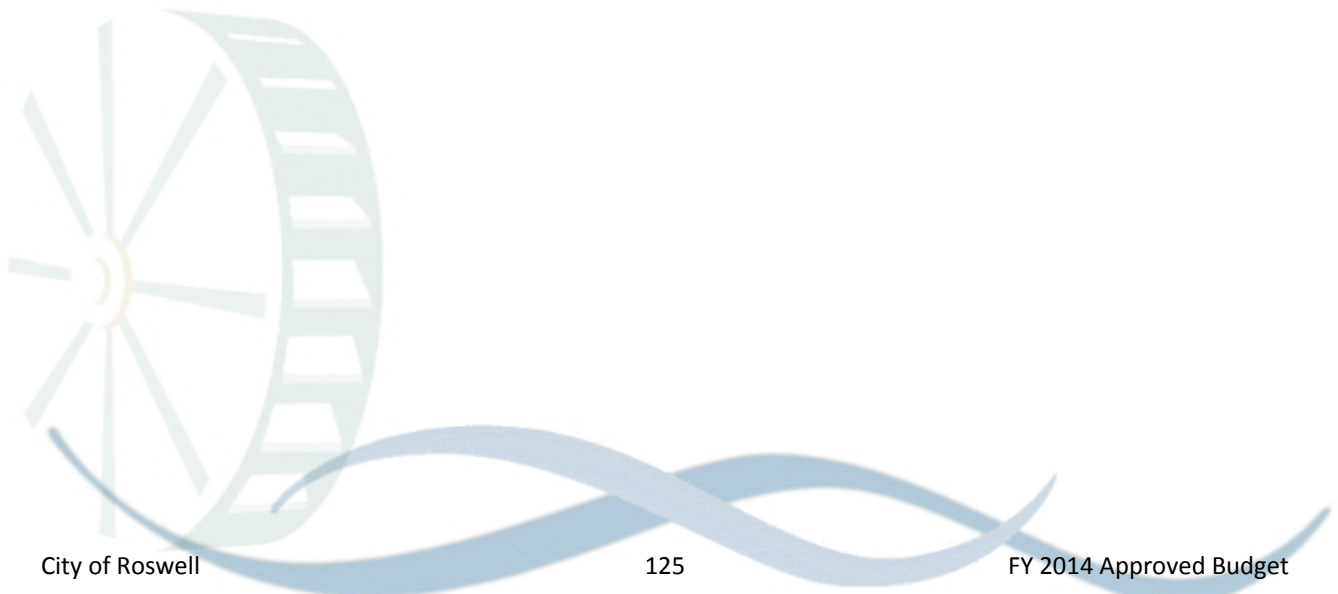
- Completed the Strategic Economic Development Plan.
- Completed the Gateway Master Plan.
- Successfully implemented the Enterprise Resource Planning (ERP) system.
- Selection to participate in the Georgia Initiative for Community Housing (GICH) program.
- Successful transition of building and code enforcement services to outside consultant.
- Enhanced the special event permitting and sponsorship process.
- Expansion of the Opportunity Zone and submittal for a second Opportunity Zone.
- Enhanced customer service – redesign of counter, expand the various permits to include graphs, flow. charts and checklists, and provide extended permitting hours quarterly.

What We Expect to Accomplish...

- Completion of Unified Development Code (UDC).
- Continue to work with the Roswell Business Alliance to implement the Strategic Economic Development Plan.
- Continue to support the Downtown Development Authority.
- Utilize the Enterprise Resource Planning (ERP) system as a means to enhance the permitting process and Citizen Self-Serve customer module.
- Continue to identify and develop opportunities to enhance customer service division-wide modeling CORE.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
% of Opportunity Zone applications certified	100%	100%	98%	100%
	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
% of staff receiving professional/developmental training	N/A	60%	60%	60%



**Community Development Administration
10070101**

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10070101	511100	Regular Employees	\$158,501	\$249,000	\$252,924	\$225,233	\$249,000	(\$26,000)	\$223,000
10070101	511105	Part Time Employees	\$0	\$0	\$13,287	\$0	\$0	\$2,500	\$2,500
10070101	511300	Overtime	\$0	\$0	\$0	\$267	\$0	\$0	\$0
10070101	512200	Social Security (FICA) Contributions	\$8,845	\$15,448	\$15,691	\$12,886	\$15,448	(\$1,600)	\$13,848
10070101	512300	Medicare	\$2,289	\$3,613	\$3,670	\$3,207	\$3,613	(\$380)	\$3,233
10070101	512400	Retirement Contributions	\$25,028	\$38,996	\$39,703	\$36,394	\$38,996	\$852	\$39,848
10070101	512401	Deferred Compensation	\$1,568	\$2,900	\$2,900	\$2,227	\$2,900	\$0	\$2,900
10070101	521201	Professional Services	\$5,558	\$10,000	\$10,000	\$838	\$10,000	\$0	\$10,000
10070101	521400	Contract Services	\$0	\$0	\$135,925	\$143,637	\$0	\$167,000	\$167,000
10070101	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10070101	522210	Vehicle Repair	\$20	\$50	\$50	\$18	\$50	\$0	\$50
10070101	522215	Garage Base Rate	\$0	\$690	\$690	\$633	\$690	\$0	\$690
10070101	522216	Mechanics Rate	\$0	\$158	\$158	\$66	\$158	\$58	\$216
10070101	523210	Communication Services	\$708	\$1,100	\$1,100	\$452	\$1,100	\$550	\$1,650
10070101	523220	Postage	\$2,849	\$4,000	\$4,000	\$2,638	\$4,000	\$0	\$4,000
10070101	523500	Travel	\$0	\$2,680	\$2,680	\$976	\$2,680	\$0	\$2,680
10070101	523600	Dues And Fees	\$1,082	\$3,690	\$3,690	\$1,137	\$3,690	\$0	\$3,690
10070101	523700	Education And Training	\$0	\$7,580	\$7,580	\$1,110	\$7,580	\$0	\$7,580
10070101	523851	Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$4,000	\$4,000
10070101	531105	Supplies	\$20,595	\$24,275	\$24,275	\$16,217	\$24,275	\$0	\$24,275
10070101	531120	Vehicle Parts And Supplies	\$38	\$280	\$280	\$0	\$280	\$0	\$280
10070101	531250	Oil	\$0	\$20	\$20	\$0	\$20	\$0	\$20
10070101	531270	Gasoline/ Diesel	\$480	\$267	\$304	\$368	\$267	\$0	\$267
10070101	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10070101	531400	Books And Periodicals	\$156	\$500	\$500	\$68	\$500	\$0	\$500
10070101	531610	Furniture/fixtures-operating			\$0	\$5,261	\$0	\$0	\$0
10070101	539999	Special Events Contra Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10070101	552400	Risk/liability Contribution	\$20,477	\$27,545	\$27,545	\$25,250	\$27,545	\$660	\$28,205
10070101	553100	Group Insurance Contribution	\$19,500	\$27,750	\$27,750	\$18,800	\$27,750	\$0	\$27,750
10070101	554100	Workers Comp Contribution	\$9,029	\$9,029	\$9,029	\$8,277	\$9,029	\$396	\$9,425
10070101	579001	Contingency Operating	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
10070101	611358	OPERATING TRANS-HOT/MOT	\$0	\$75,000	\$75,000	\$68,750	\$0	\$0	\$0
Comm Development Administration Total			\$276,722	\$504,571	\$658,750	\$574,708	\$429,571	\$223,036	\$652,607

Community Development Support Services Program 10070102

Services Provided... Department Support, Customer Service

Customers... Citizens; City wide staff; Developers; Homeowner Associations; Local Businesses; Public; Visitors

What We Have Accomplished...

- Reorganized staff and responsibilities to accommodate the outsourcing of Code Enforcement and Building Inspections.
- Trained staff on the Enterprise Resource Planning (ERP) Permit & Inspection database and implemented the new program.
- Remodeled the Department front office to accommodate the Municipal Complex Officer station.

What We Expect to Accomplish...

- Provide enhanced customer service training for our support staff using the inter-departmental CORE model.
- Participate in quarterly extended permitting hours.

Our Success Is Measured By...

	FY 2012 Actual	FY 2013 Target	FY 2013 Estimated	FY 2014 Proposed
% of calls responded to within 24 hours (business days)	N/A	N/A	95%	95%
% of e-mails responded to same day (business days)	N/A	95%	95%	98%

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10070102	511100	Regular Employees	\$104,375	\$103,000	\$105,198	\$94,108	\$103,000	\$36,000	\$139,000
10070102	511105	Part Time Employees	\$11,745	\$10,500	\$6,075	\$6,975	\$10,500	\$0	\$10,500
10070102	511300	Overtime	\$0	\$0	\$0	\$398	\$0	\$0	\$0
10070102	512200	Social Security (FICA) Contributions	\$6,992	\$8,500	\$8,636	\$6,075	\$8,500	\$2,200	\$10,700
10070102	512300	Medicare	\$1,635	\$1,400	\$1,432	\$1,421	\$1,400	\$520	\$1,920
10070102	512400	Retirement Contributions	\$18,958	\$14,111	\$14,367	\$13,170	\$14,111	\$308	\$14,419
10070102	512401	Deferred Compensation	\$243	\$300	\$300	\$564	\$300	\$0	\$300
10070102	521400	Contract Services	\$0	\$0	\$4,425	\$3,600	\$0	\$0	\$0
10070102	522205	Repairs And Maintenance	\$41	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
10070102	522310	Rental Of Land And Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10070102	522320	Rental Of Equipment And Vehicl	\$6,303	\$8,500	\$9,103	\$5,164	\$8,500	\$0	\$8,500
10070102	523220	Postage	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10070102	523500	Travel	\$0	\$50	\$50	\$120	\$50	(\$30)	\$20
10070102	523600	Dues And Fees	\$30	\$0	\$0	\$15	\$0	\$30	\$30
10070102	523700	Education And Training	\$0	\$500	\$500	\$200	\$500	\$0	\$500
10070102	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10070102	531120	Vehicle Parts And Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10070102	531400	Books And Periodicals	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10070102	531610	Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10070102	531615	Computer Equipment-operating	\$0	\$400	\$400	\$0	\$400	\$0	\$400
10070102	531720	Uniforms	\$821	\$2,100	\$2,100	\$0	\$2,100	\$0	\$2,100
10070102	553100	Group Insurance Contribution	\$29,250	\$18,500	\$18,500	\$13,779	\$18,500	\$9,250	\$27,750
Comm Development Support Services Total			\$180,394	\$169,361	\$172,585	\$145,590	\$169,361	\$48,278	\$217,639

Business Registration Program 10015160

Services Provided... Occupation Tax Certificates and Roswell Business Database

Customers... Citizens; City wide staff; Law Enforcement; Local Businesses; Public, RBA

What We Have Accomplished...

- Implemented the Enterprise Resource Planning (ERP) business registration database
- Updated all business registration applications to improve work flow and to accommodate implementation of new business registration database.
- Registered 678 new businesses in FY 2012 and 425 year to date in FY 2013

What We Expect to Accomplish...

- Work to establish an electronic application submittal process.
- Update established written standard operating procedures to reflect implementation of the Munis ERP business registration database.
- Work with the Roswell Business Alliance to explore ways to improve delivery of service and communication with our business customers.
- Continue to provide a high level of customer service to our business community.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percent of new applications approved within 4 business days	N/A	N/A	85%	95%
Percent of Business Registration Certificates issued within 5 business days following compliance	N/A	95%	95%	98%

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10015160 511100 Regular Employees	\$34,220	\$34,000	\$34,000	\$23,782	\$34,000	\$0	\$34,000
10015160 511300 Overtime	\$247	\$400	\$400	\$194	\$400	\$0	\$400
10015160 512200 Social Security (FICA) Contributions	\$1,988	\$2,200	\$2,200	\$1,378	\$2,200	\$0	\$2,200
10015160 512300 Medicare	\$465	\$500	\$500	\$322	\$500	\$0	\$500
10015160 512400 Retirement Contributions	\$4,550	\$4,704	\$4,789	\$4,390	\$4,704	\$104	\$4,808
10015160 512401 Deferred Compensation	\$332	\$500	\$500	\$71	\$500	\$0	\$500
10015160 512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$5,048	\$5,048
10015160 522210 Vehicle Repair	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015160 523210 Communication Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015160 523220 Postage	\$4,267	\$5,800	\$5,800	\$3,314	\$5,800	\$0	\$5,800
10015160 523400 Printing And Binding	\$3,037	\$5,500	\$5,500	\$3,607	\$5,500	\$0	\$5,500
10015160 523500 Travel	\$0	\$250	\$250	\$0	\$250	\$0	\$250
10015160 523600 Dues And Fees	\$35	\$100	\$100	\$0	\$100	\$0	\$100
10015160 523700 Education And Training	\$0	\$225	\$225	\$0	\$225	\$0	\$225
10015160 531120 Vehicle Parts And Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015160 531250 Oil	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015160 531270 Gasoline/ Diesel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015160 531610 Furniture/fixtures-operating	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0
10015160 553100 Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$8,614	\$9,250	\$0	\$9,250
Business Registration Total	\$58,890	\$63,429	\$65,514	\$45,673	\$63,429	\$5,152	\$68,581

Building Inspections 10072200

Services Provided... Building plan review, permitting and inspection services for the public while providing training and certification for the inspectors to ensure competency

Customers... Citizens; City wide staff; Developers; Government Entities; Local Businesses; Public; architects, engineers and general contractors

What We Have Accomplished...

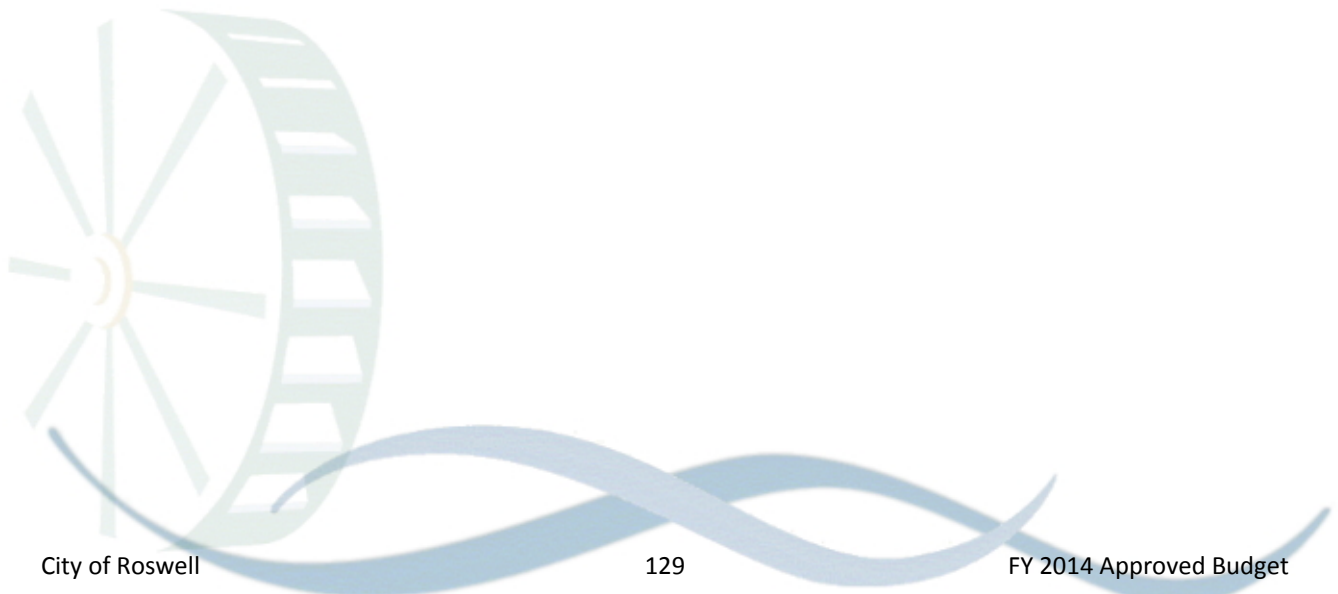
- Transitioned to Safebuilt staff
- Improved workflows for building permits and inspections
- Updated City codes to reflect mandatory state building code requirements
- Established quarterly extended hours for permitting
- Participated in quarterly Apartment Code Enforcement (ACE) sweeps
- Implemented the new Enterprise Resource Planning (ERP) permit & inspection database

What We Expect to Accomplish...

- Conduct bi-annual continuing education seminars for contractors.
- Continue participating in the quarterly Apartment Code Enforcement (ACE) sweeps
- Review processes for improvement as the city moves forward with the new Enterprise Resource Planning (ERP) permit and inspection database

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percent of walk-in customers experiencing counter wait times of less than 15 minutes	N/A	95%	95%	95%
Percent of inspections provided on next business day	N/A	100%	100%	100%
% of Commercial plan reviews completed within 10 business days	N/A	100%	100%	100%



Building Inspections 10072200

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10072200	511100	Regular Employees	\$259,130	\$105,000	\$107,258	\$126,866	\$105,000	(\$105,000)	\$0
10072200	511300	Overtime	\$24	\$0	\$0	\$0	\$0	\$0	\$0
10072200	512200	Social Security (FICA) Contributions	\$15,609	\$0	\$140	\$7,835	\$0	\$0	\$0
10072200	512300	Medicare	\$3,651	\$0	\$33	\$1,832	\$0	\$0	\$0
10072200	512400	Retirement Contributions	\$28,437	\$0	\$0	\$0	\$0	\$0	\$0
10072200	512401	Deferred Compensation	\$2,351	\$0	\$0	\$341	\$0	\$0	\$0
10072200	521400	Contract Services	\$0	\$280,894	\$280,894	\$243,340	\$280,894	\$66,865	\$347,759
10072200	522210	Vehicle Repair	\$60	\$0	\$0	\$0	\$0	\$0	\$0
10072200	522216	Mechanics Rate	\$0	\$0	\$0	\$198	\$0	\$0	\$0
10072200	523210	Communication Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10072200	523500	Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10072200	523600	Dues And Fees	\$70	\$0	\$0	\$150	\$0	\$0	\$0
10072200	523700	Education And Training	\$1,097	\$0	\$0	\$0	\$0	\$0	\$0
10072200	531120	Vehicle Parts And Supplies	\$433	\$0	\$0	\$20	\$0	\$0	\$0
10072200	531250	Oil	\$65	\$0	\$0	\$0	\$0	\$0	\$0
10072200	531270	Gasoline/ Diesel	\$3,646	\$0	\$92	\$1,809	\$0	\$0	\$0
10072200	531400	Books And Periodicals	\$355	\$0	\$0	\$0	\$0	\$0	\$0
10072200	531605	Machinery And Equipment-Operating	\$214	\$0	\$0	\$0	\$0	\$0	\$0
10072200	531610	Furniture/fixtures-operating	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0
10072200	531615	Computer Equipment-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10072200	531620	Communication Equipment-operat	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10072200	553100	Group Insurance Contribution	\$39,000	\$0	\$0	\$0	\$0	\$0	\$0
Building Inspections Total			\$354,143	\$385,894	\$390,417	\$382,391	\$385,894	(\$38,135)	\$347,759

Engineering 10015750

Services Provided... Development plan review team administration, land development plan review, permitting, inspections and erosion control for the public while providing training and certification for the engineering staff to ensure competency

Customers... Citizens; City Boards; City wide staff; Government Entities; Homeowner Associations; Local Businesses; Public; Visitors; Developers, Commercial General Contractors, Residential Builders, Landscape and Tree Removal companies, Engineers, Landscape Architects, Surveyors, Planners, National Park Service, Environmental Organizations, Fulton County Soil and Water Board

What We Have Accomplished...

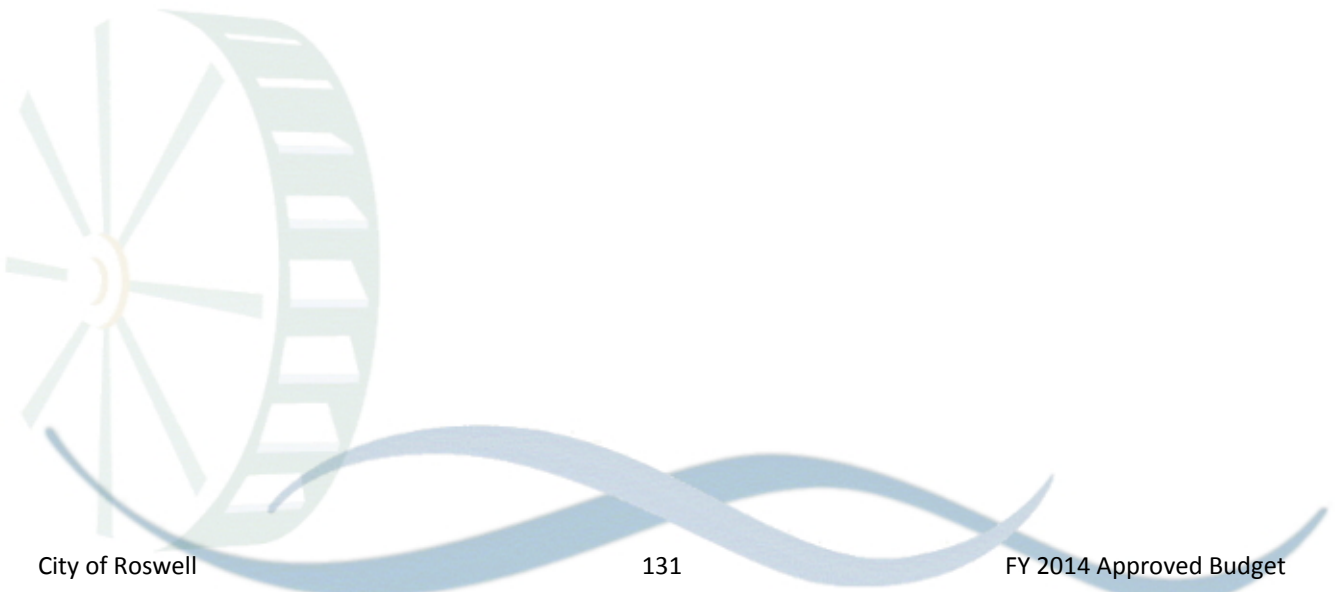
- Revised Standard Construction Specifications for Retaining Walls
- Revised all Engineering Permit Applications, Checklists and Workflow
- Implement improved permitting and review processes and complaint/violation tracking with the new citywide Enterprise Resource Program (ERP) system.
- Provide Georgia Association of Code Enforcement (GACE) training for Land Development Inspectors (to fill in the gap left by the loss of the Erosion Control Officer)
- Update Engineering Website for Land Development and Permitting Process
- Participated in the quarterly City Apartment Code Enforcement (ACE) Sweeps

What We Expect to Accomplish...

- Revise Standard Construction Specifications
- Revise development regulations as needed to improve clarity and dovetail with the new Unified Development Code (UDC)
- Work towards electronic plan submittal and eliminate as much paper as possible
- Continue to improve Engineering Website for Land Development and Permitting Process
- Review processes for improvement as we move forward with the new permit and inspection database

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percent of inspections resulting in issuance of written warnings/citations/stop work orders	1.29%	3.0%	1.27%	1.50%
Percent of inspections resulting in issuance of stop work orders		new	.57%	.40%
Average Net Work Days for Engineering Review of Initial Submittal LDP Plans		new	7.5	7



Engineering 10015750

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10015750	511100	Regular Employees	\$342,215	\$384,270	\$391,256	\$336,351	\$384,270	\$6,730	\$391,000
10015750	511105	Part Time Employees	\$9,577	\$0	\$0	\$13,755	\$0	\$0	\$0
10015750	511200	Temporary Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015750	511300	Overtime	\$0	\$700	\$700	\$775	\$700	\$0	\$700
10015750	512200	Social Security (FICA) Contributions	\$20,836	\$23,879	\$24,312	\$20,625	\$23,879	\$400	\$24,279
10015750	512300	Medicare	\$4,873	\$5,584	\$5,685	\$4,824	\$5,584	\$100	\$5,684
10015750	512400	Retirement Contributions	\$44,356	\$45,860	\$46,691	\$42,800	\$45,860	\$1,002	\$46,862
10015750	512401	Deferred Compensation	\$2,189	\$2,500	\$2,500	\$2,008	\$2,500	\$0	\$2,500
10015750	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$6,642	\$6,642
10015750	521201	Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015750	521300	Technical Services	\$0	\$1,000	\$4,000	\$0	\$1,000	\$0	\$1,000
10015750	521400	Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015750	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015750	522210	Vehicle Repair	\$248	\$330	\$330	\$1,923	\$330	\$0	\$330
10015750	522215	Garage Base Rate	\$0	\$2,760	\$2,760	\$2,530	\$2,760	\$690	\$3,450
10015750	522216	Mechanics Rate	\$0	\$63	\$63	\$655	\$63	\$1,737	\$1,800
10015750	523210	Communication Services	\$2,251	\$3,300	\$3,300	\$2,980	\$3,300	(\$3,300)	\$0
10015750	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015750	523500	Travel	\$530	\$225	\$225	\$657	\$225	\$1,477	\$1,702
10015750	523600	Dues And Fees	\$853	\$2,201	\$2,201	\$2,401	\$2,201	\$189	\$2,390
10015750	523700	Education And Training	\$1,472	\$4,927	\$4,927	\$1,294	\$4,927	(\$1,666)	\$3,261
10015750	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015750	531120	Vehicle Parts And Supplies	\$1,559	\$2,500	\$2,500	\$34	\$2,500	(\$500)	\$2,000
10015750	531250	Oil	\$136	\$225	\$225	\$125	\$225	\$0	\$225
10015750	531270	Gasoline/ Diesel	\$3,757	\$18,340	\$18,340	\$3,713	\$18,340	(\$10,000)	\$8,340
10015750	531400	Books And Periodicals	\$322	\$370	\$370	\$0	\$370	\$0	\$370
10015750	531605	Machinery And Equipment-Operating	\$0	\$500	\$500	\$0	\$500	\$0	\$500
10015750	531615	Computer Equipment-operating	\$129	\$1,750	\$1,750	\$40	\$1,750	\$0	\$1,750
10015750	531620	Communication Equipment-operat	\$0	\$550	\$550	\$0	\$550	\$0	\$550
10015750	553100	Group Insurance Contribution	\$58,500	\$64,750	\$64,750	\$53,833	\$64,750	\$0	\$64,750
Engineering Total			\$493,804	\$566,584	\$577,935	\$491,322	\$566,584	\$3,501	\$570,085

**Planning and Zoning Program
10074100**

Services Provided... Administration of zoning ordinance, staffing services to Boards and Commissions, and Planner services upon request.

Customers... Citizens; City Boards; City Management; City wide staff; Attorneys; Developers; Elected Officials; Homeowner Associations; Local Businesses; Public; Visitors

What We Have Accomplished...

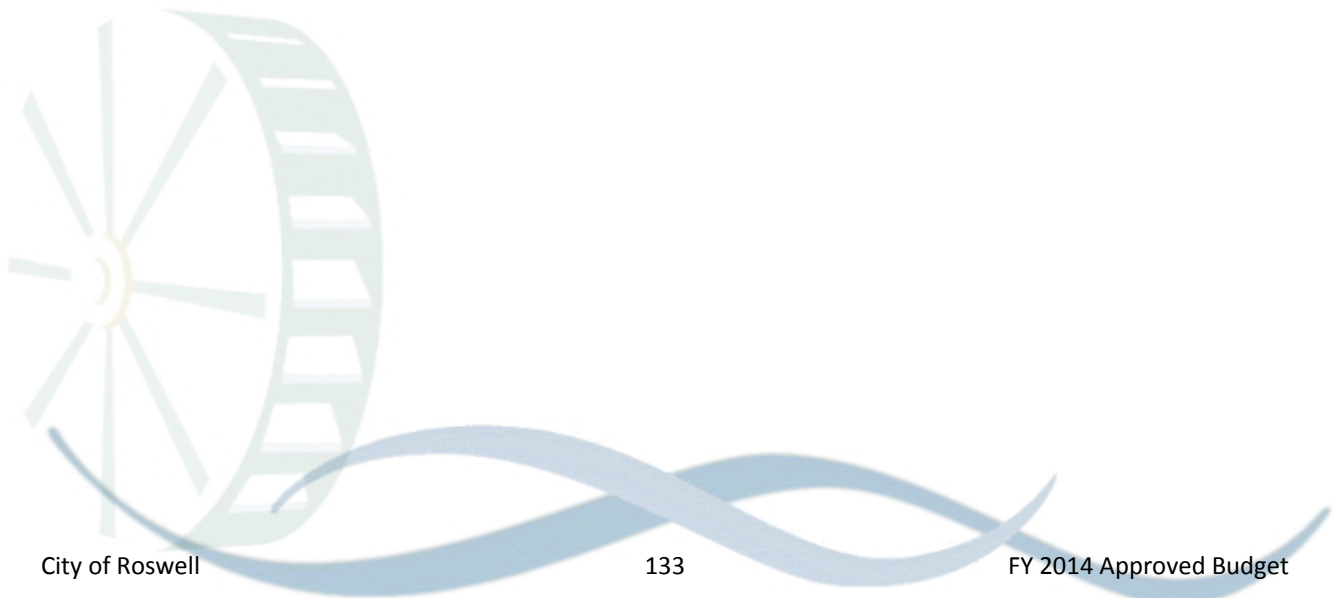
- 2030 Comprehensive plan approved by Mayor & City Council
- Historic Gateway Master Plan process completed by Duany Plater-Zyberk & Company
- Groveway Community Hybrid Form-based code adopted by Mayor & City Council
- Design Guidelines for Groveway Hybrid Form-based Overlay approved by Mayor & City Council
- Initiated the action to establish a Unified Development Code
- Completed the Strategic Economic Development Plan and partnered with the Roswell Business Alliance for Implementation.

What We Expect to Accomplish...

- Adoption of the Unified Development Code including major map changes
- Update Development Impact Fees
- Combine the Design Guidelines for Historic Properties, Parkway Village, Garrison Hill and Citywide into one document

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
% of Zoning Verification requests will be completed within 5 business days.	70%	75%	75%	75%
% of Sign permit applications which will be completed by Planning & Zoning staff within 5 business days.	70%	75%	75%	75%



**Planning and Zoning Program
10074100**

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10074100	511100	Regular Employees	\$315,013	\$344,000	\$365,995	\$317,313	\$344,000	\$12,000	\$356,000
10074100	511105	Part Time Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074100	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074100	512200	Social Security (FICA) Contributions	\$19,158	\$21,342	\$22,706	\$19,237	\$21,342	\$700	\$22,042
10074100	512300	Medicare	\$4,481	\$4,995	\$5,314	\$4,499	\$4,995	\$170	\$5,165
10074100	512400	Retirement Contributions	\$39,426	\$51,548	\$52,482	\$48,109	\$51,548	\$1,127	\$52,675
10074100	512401	Deferred Compensation	\$1,744	\$2,800	\$2,800	\$1,363	\$2,800	\$0	\$2,800
10074100	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$17,640	\$17,640
10074100	512920	Other Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074100	521201	Professional Services	\$2,860	\$3,000	\$3,140	\$0	\$3,000	\$0	\$3,000
10074100	521400	Contract Services	\$23,452	\$0	\$289,891	\$164,253	\$0	\$0	\$0
10074100	522210	Vehicle Repair	\$80	\$100	\$100	\$18	\$100	\$0	\$100
10074100	522215	Garage Base Rate	\$0	\$690	\$690	\$633	\$690	\$0	\$690
10074100	522216	Mechanics Rate	\$0	\$2,835	\$2,835	\$0	\$2,835	(\$1,035)	\$1,800
10074100	522320	Rental Of Equipment And Vehicl	\$2,737	\$5,176	\$5,176	\$2,860	\$5,176	\$0	\$5,176
10074100	523210	Communication Services	\$5,095	\$1,000	\$1,000	\$1,757	\$1,000	(\$1,000)	\$0
10074100	523220	Postage	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074100	523300	Advertising	\$15,588	\$25,000	\$25,000	\$16,350	\$25,000	\$0	\$25,000
10074100	523500	Travel	\$342	\$5,660	\$5,660	\$3,916	\$5,660	\$0	\$5,660
10074100	523600	Dues And Fees	\$2,299	\$1,995	\$1,995	\$1,140	\$1,995	\$0	\$1,995
10074100	523700	Education And Training	\$820	\$1,700	\$1,700	\$2,360	\$1,700	\$4,000	\$5,700
10074100	523851	Contracted Temporary Labor	\$37,220	\$0	\$0	\$16,277	\$0	\$0	\$0
10074100	531105	Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074100	531120	Vehicle Parts And Supplies	\$888	\$50	\$50	\$0	\$50	\$0	\$50
10074100	531250	Oil	\$42	\$25	\$25	\$0	\$25	\$0	\$25
10074100	531270	Gasoline/ Diesel	\$4,728	\$1,300	\$1,300	\$305	\$1,300	\$0	\$1,300
10074100	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074100	531400	Books And Periodicals	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074100	531620	Communication Equipment-operat	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074100	541200	Site Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074100	553100	Group Insurance Contribution	\$58,500	\$64,750	\$64,750	\$50,704	\$64,750	\$0	\$64,750
Planning & Zoning Total			\$534,473	\$537,966	\$852,609	\$651,093	\$537,966	\$33,602	\$571,568

Code Enforcement 10074500

Services Provided... Enforcement of City Code & Zoning Ordinance, Citizen Deputy Program, and Action Code Enforcement (ACE) Sweep Program

Customers... Citizens; City wide staff; Court Officials, Defendants; Homeowner Associations; Local Businesses; Public

What We Have Accomplished...

- Transitioned to Safebuilt staff
- Improved workflows for code enforcement inspections and activity
- Established a Neighborhood Improvement Team which partners with the community to proactively address concerns and educate the community on City ordinances, rules, and regulations.
- Participated in the quarterly City Apartment Code Enforcement (ACE) Sweeps
- Implemented the Enterprise Resource Planning (ERP) Code Enforcement Database

What We Expect to Accomplish...

- Partner with the Police Department by participating in the crime prevention program as needed
- Participation in the City Apartment Code Enforcement (ACE) sweeps program conducted on a quarterly basis
- Continue with the established Neighborhood Improvement Team
- Initiate an annual spring property clean-up

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percent of phone inquiries/complaints responded to within 24 hours	N/A	100%	100%	100%
Percent of voluntary compliance within 14 days of initial complaint	N/A	80%	85%	85%
Percent of voluntary compliance within 30 days of initial complaint	N/A	95%	95%	95%

Code Enforcement 10074500

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10074500	511100 Regular Employees	\$244,164	\$95,000	\$97,186	\$83,513	\$95,000	(\$95,000)	\$0
10074500	511300 Overtime	\$1,581	\$0	\$0	\$268	\$0	\$0	\$0
10074500	512200 Social Security (FICA) Contributions	\$14,566	\$0	\$136	\$4,880	\$0	\$0	\$0
10074500	512300 Medicare	\$3,407	\$0	\$32	\$1,141	\$0	\$0	\$0
10074500	512400 Retirement Contributions	\$39,426	\$0	\$0	\$0	\$0	\$0	\$0
10074500	512401 Deferred Compensation	\$996	\$0	\$0	\$174	\$0	\$0	\$0
10074500	521400 Contract Services	\$25,636	\$420,000	\$440,761	\$249,989	\$438,000	\$54,106	\$492,106
10074500	522205 Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074500	522210 Vehicle Repair	\$421	\$0	\$0	\$73	\$0	\$0	\$0
10074500	522216 Mechanics Rate	\$0	\$0	\$0	\$1,260	\$0	\$0	\$0
10074500	523210 Communication Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074500	523500 Travel	\$2,539	\$0	\$0	\$0	\$0	\$0	\$0
10074500	523600 Dues And Fees	\$100	\$0	\$50	\$185	\$0	\$0	\$0
10074500	523700 Education And Training	\$1,141	\$0	\$0	\$0	\$0	\$0	\$0
10074500	531105 Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074500	531120 Vehicle Parts And Supplies	\$968	\$0	\$0	\$638	\$0	\$0	\$0
10074500	531250 Oil	\$74	\$0	\$0	\$115	\$0	\$0	\$0
10074500	531270 Gasoline/ Diesel	\$11,099	\$0	\$819	\$3,837	\$0	\$0	\$0
10074500	531310 Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074500	531400 Books And Periodicals	\$617	\$0	\$0	\$12	\$0	\$0	\$0
10074500	531605 Machinery And Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074500	531610 Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074500	531615 Computer Equipment-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074500	531620 Communication Equipment-operat	\$39	\$0	\$0	\$0	\$0	\$0	\$0
10074500	531720 Uniforms	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10074500	553100 Group Insurance Contribution	\$68,250	\$0	\$0	\$0	\$0	\$0	\$0
Code Enforcement Total		\$415,026	\$515,000	\$538,984	\$346,084	\$533,000	(\$40,894)	\$492,106

Geographic Information Services (GIS) Program 10015352

Services Provided... Geographic Information Systems, Computer Support, Addressing, Interactive Web-Based Mapping, and Document Management Systems

Customers... Citizens; City wide staff; Developers; Surveyors, Elected Officials; Government Entities; Homeowner Associations; Local Businesses

What We Have Accomplished...

- Revised, edited and built GIS data and layers for input and update of the Central Property Master (CPM) module of the citywide Enterprise Resource Planning (ERP) system.
- Updated, edited and maintained street centerline and address point geometry and attributes for continued compliance with OSSI specifications and for construction of maps/graphics for the E-911 CAD system.
- Scanned approximately 19,000 current & historical documents for the department and added to FileNet, completed approximately 90 Open Records Requests from City Clerk’s office, handled multiple internal & external requests for data.
- Prepared data from many different GIS map layers for Property Master load for Munis, entered approximately 10,000 sub-addresses into Munis.
- Created new subdivision, multi-family, and survey on files maps. Began process of Unified Development Code zoning map changes and Roswell pictometry data.

What We Expect to Accomplish...

- Successfully upgrade to latest versions of ESRI software, training in ArcGIS for local government, ArcGIS online, Python scripting & LiDAR.
- Update, edit and maintain street centerline and address point geometry and attributes for continued compliance with OSSI specifications for construction of maps/graphics for the E-911 CAD system.
- Update parcels and address point files to reconcile with the 2013 & 2014 Computer Aided Mass Appraisal (CAMA) data to show current ownership, address information, and multiple other attributes.
- 100% accurate data for release to FileNet and for eventual conversion to Tyler Content Manager, eliminate as much paper as possible since the City policy is to go digital.
- Process LiDAR data for forest inventory, floodplain modeling, slope and building height analysis.

Our Success Is Measured By...

Percentage of City Parcels (parcel database) verified for positional accuracy, correct parcel identification numbers, physical address, and current owner & address information.	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
	93%	96%	94%	96%
Percentage of city addresses (point address database) verified for positional accuracy, correct parcel identification number, physical address, and current owner & address information. Track new businesses.	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
	87%	97%	93%	96%
Percentage of Open Records Requests submitted on time, (environmental assessments, site plans, underground containers, hydrology reports and building plans, historical documentation code violation – building & zoning code violations.	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
	100%	100%	100%	100%

**Geographic Information Services (GIS) Program
10015352**

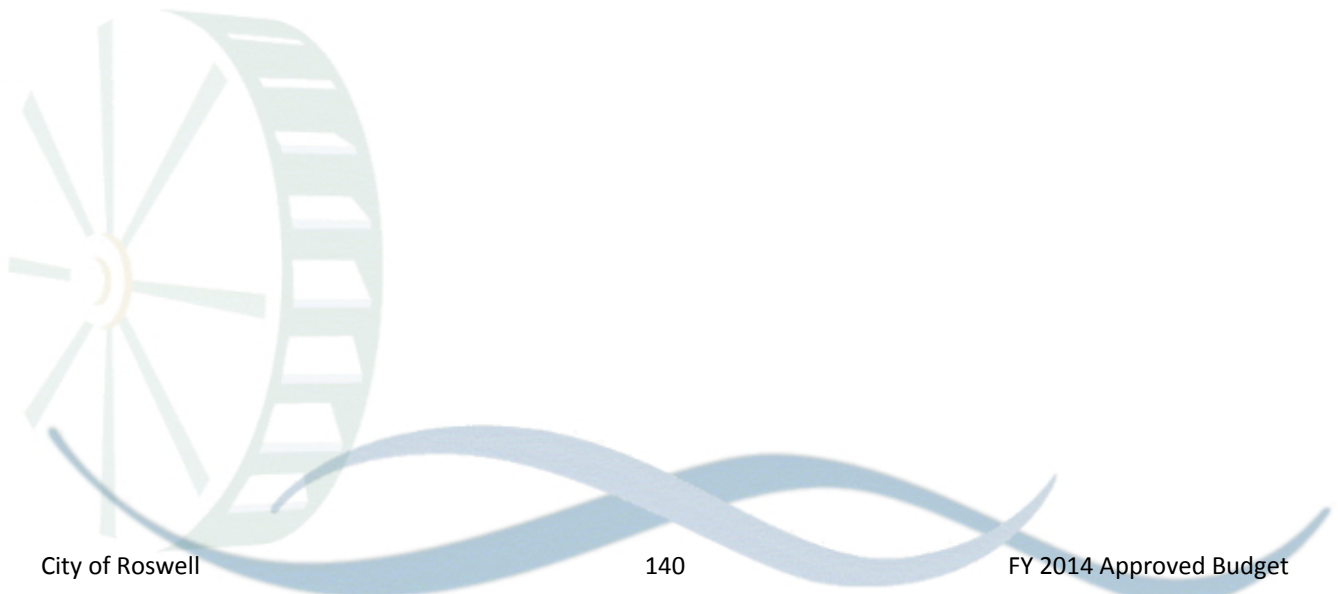
		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10015352	511100 Regular Employees	\$192,150	\$189,000	\$192,033	\$172,093	\$189,000	\$3,000	\$192,000
10015352	511105 Part Time Employees	\$1,848	\$13,287	\$0	\$0	\$13,287	\$0	\$13,287
10015352	511300 Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	512200 Social Security (FICA) Contributions	\$11,453	\$11,800	\$11,988	\$10,097	\$11,800	\$200	\$12,000
10015352	512300 Medicare	\$2,679	\$2,750	\$2,794	\$2,362	\$2,750	\$40	\$2,790
10015352	512400 Retirement Contributions	\$24,648	\$25,870	\$26,339	\$24,144	\$25,870	\$565	\$26,435
10015352	512401 Deferred Compensation	\$1,512	\$1,800	\$1,800	\$1,381	\$1,800	\$0	\$1,800
10015352	521201 Professional Services	\$30,210	\$6,000	\$16,000	\$15,143	\$6,000	\$0	\$6,000
10015352	522205 Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	523210 Communication Services	\$738	\$0	\$0	\$504	\$0	\$0	\$0
10015352	523300 Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	523500 Travel	\$5,071	\$350	\$350	\$2,047	\$350	\$2,550	\$2,900
10015352	523600 Dues And Fees	\$254	\$500	\$500	\$285	\$500	\$0	\$500
10015352	523700 Education And Training	\$0	\$3,535	\$3,535	\$0	\$1,535	\$2,950	\$4,485
10015352	531105 Supplies	\$629	\$4,092	\$4,092	\$1,504	\$4,092	(\$1,500)	\$2,592
10015352	531150 Computer Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	531610 Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	531615 Computer Equipment-operating	\$0	\$950	\$950	\$0	\$950	(\$950)	\$0
10015352	542400 Computer Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	553100 Group Insurance Contribution	\$39,000	\$37,000	\$37,000	\$31,756	\$37,000	\$0	\$37,000
GIS Total		\$310,189	\$296,934	\$297,381	\$261,316	\$294,934	\$6,855	\$301,789

**Geographic Information Services (GIS) Program
10015352**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10015352	511100 Regular Employees	\$192,150	\$189,000	\$192,033	\$172,093	\$189,000	\$3,000	\$192,000
10015352	511105 Part Time Employees	\$1,848	\$13,287	\$0	\$0	\$13,287	\$0	\$13,287
10015352	511300 Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	512200 Social Security (FICA) Contributions	\$11,453	\$11,800	\$11,988	\$10,097	\$11,800	\$200	\$12,000
10015352	512300 Medicare	\$2,679	\$2,750	\$2,794	\$2,362	\$2,750	\$40	\$2,790
10015352	512400 Retirement Contributions	\$24,648	\$25,870	\$26,339	\$24,144	\$25,870	\$565	\$26,435
10015352	512401 Deferred Compensation	\$1,512	\$1,800	\$1,800	\$1,381	\$1,800	\$0	\$1,800
10015352	521201 Professional Services	\$30,210	\$6,000	\$16,000	\$15,143	\$6,000	\$0	\$6,000
10015352	522205 Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	523210 Communication Services	\$738	\$0	\$0	\$504	\$0	\$0	\$0
10015352	523300 Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	523500 Travel	\$5,071	\$350	\$350	\$2,047	\$350	\$2,550	\$2,900
10015352	523600 Dues And Fees	\$254	\$500	\$500	\$285	\$500	\$0	\$500
10015352	523700 Education And Training	\$0	\$3,535	\$3,535	\$0	\$1,535	\$2,950	\$4,485
10015352	531105 Supplies	\$629	\$4,092	\$4,092	\$1,504	\$4,092	(\$1,500)	\$2,592
10015352	531150 Computer Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	531610 Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	531615 Computer Equipment-operating	\$0	\$950	\$950	\$0	\$950	(\$950)	\$0
10015352	542400 Computer Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10015352	553100 Group Insurance Contribution	\$39,000	\$37,000	\$37,000	\$31,756	\$37,000	\$0	\$37,000
GIS Total		\$310,189	\$296,934	\$297,381	\$261,316	\$294,934	\$6,855	\$301,789



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Environmental / Public Works Department

Mission Statement

We protect and enhance the environment for our community, as we strive to exceed expectations every day with caring and efficient responsiveness.

Who We Are...

The Environmental / Public Works Department is responsible for a range of environmental services for the City and its citizens, including solid waste management, environmental education and enforcement, stormwater management, watershed protection, and production and distribution of water for a portion of the City. The Department provides vehicle and equipment repairs for the City's fleet and administers the fueling system. The Department also provides staff liaison and support for Keep Roswell Beautiful, a community service organization.

Environmental/Public Works Department

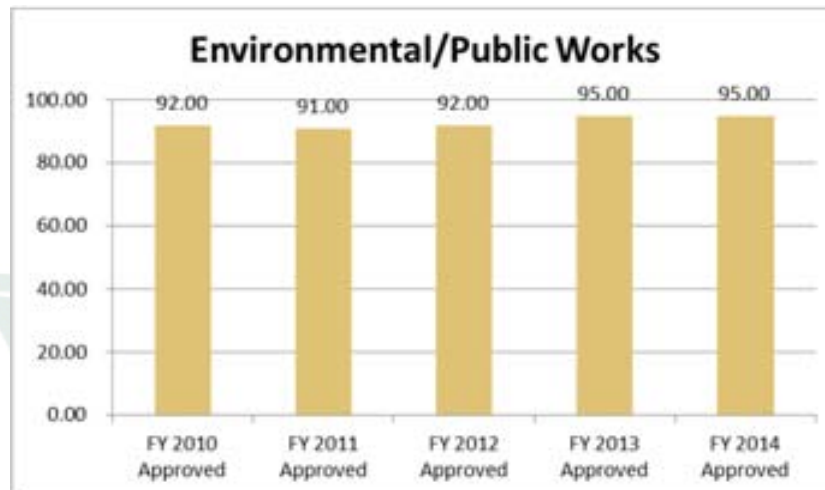
Opportunities...

The Department continues to provide quality service both internally and to the citizens and businesses of Roswell. There are numerous opportunities identified for improved efficiencies and use of technology in the management of the City's fleet and garage. Improved technology resources for Department staff in all Divisions, such as the use of tablets, will greatly improve service capabilities and data management. There may be opportunities to leverage partnerships and relationships within the business community to pilot a commercial recycling program. The Department plans to develop a strategy to work with residents and businesses to become the "premier water conservation community in Georgia".

Challenges...

The Department faces challenging circumstances with the uncertain and rising cost of equipment, fuel and parts associated with delivery, in particular, the City's fleet and sanitation services. Public education regarding water use and conservation, recycling practices, environmental protection and solid waste collection is an ongoing issue. Staff development is always a necessary and ongoing component of success and can be challenging during busy times. Finally, the design and construction of a new 3 million gallon per day (MGD) water treatment plant, intake and storage will require close management to ensure the best possible use of the resources of the citizens of Roswell.

Environmental / Public Works	\$16,995,952
100 - General Fund	\$427,527
240 - Soil Erosion Fund	\$0
350 - Capital Projects Fund	\$0
505 - Water/Sewer Fund	\$3,883,373
507 - Stormwater Fund	\$2,549,667
540 - Solid Waste Fund	\$9,508,701
604 - Fleet Services Fund	\$626,684



Personnel Changes:

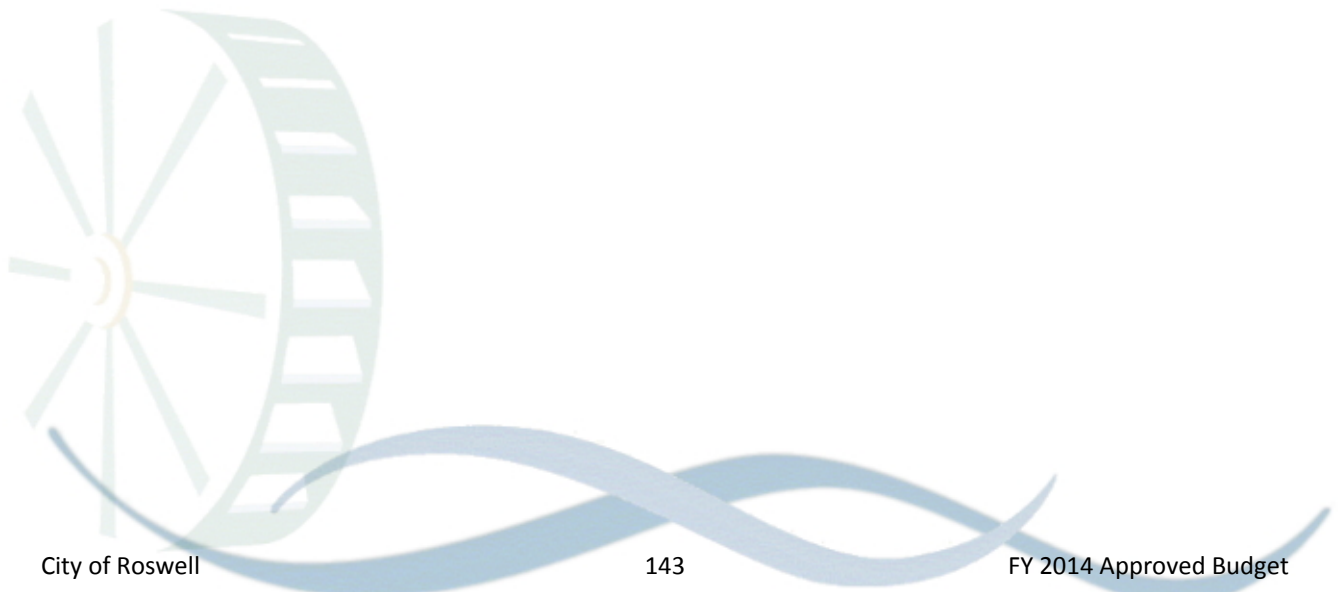
FY 2011: Eliminated (1) Full-Time position: (1) Utility locator position in the Water Fund.

FY 2012: Added a Stormwater Project Manager position mid-year.

FY 2013: Added a (3) positions for Stormwater Heavy Maintenance Crew.

Environmental/Public Works Department

FY 2013 Approved Budget	\$398,594
One-Time Costs Removed	\$0
Department Changes	\$0
All cell phones moved to IT	(\$1,200)
Salary and Benefit Adjustments	\$12,870
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$81
Risk and Liability Adjustments	\$67
Retirement Adjustment - Defined Benefit Plan	\$771
Retirement Adjustment - Defined Contribution Plan	\$16,349
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	(\$5)
Group Benefits for qualified part-time	\$0
FY 2014 Approved Base Budget	\$427,527
FY 2014 Approved New Initiatives	\$0
FY 2014 Approved Capital	\$0
FY 2014 TOTAL Approved Budget	\$427,527



Environmental/Public Works Department

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$547,572	\$257,000	\$262,584	\$248,279	\$257,000	\$12,000	\$269,000
511200 Temporary Employees	\$1,262	\$0	\$0	\$0	\$0	\$0	\$0
511300 Overtime	\$28,600	\$250	\$250	\$9,085	\$250	\$0	\$250
512200 Social Security (FICA) Contributions	\$35,053	\$16,200	\$16,547	\$14,371	\$16,200	\$700	\$16,900
512300 Medicare	\$8,313	\$3,800	\$3,881	\$3,468	\$3,800	\$170	\$3,970
512400 Retirement Contributions	\$76,583	\$35,278	\$35,917	\$25,342	\$35,278	\$771	\$36,049
512401 Deferred Compensation	\$2,416	\$2,100	\$2,100	\$1,519	\$2,100	\$0	\$2,100
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$16,349	\$16,349
Salaries and Benefits Total	\$699,799	\$314,628	\$321,279	\$302,064	\$314,628	\$29,990	\$344,618
521201 Professional Services	\$3,500	\$0	\$0	\$314	\$0	\$0	\$0
521300 Technical Services	\$5,147	\$0	\$0	(\$7,660)	\$0	\$0	\$0
521400 Contract Services	\$38,719	\$0	\$18,351	\$0	\$0	\$0	\$0
522110 Disposal	\$1,575	\$0	\$0	\$0	\$0	\$0	\$0
522130 Custodial	\$0	\$0	\$0	\$0	\$0	\$0	\$0
522205 Repairs And Maintenance	(\$1,409)	\$0	\$3,300	\$174	\$0	\$0	\$0
522210 Vehicle Repair	\$1,371	\$1,550	\$1,550	\$873	\$1,550	\$0	\$1,550
522215 Garage Base Rate	\$0	\$2,070	\$2,070	\$1,898	\$2,070	\$0	\$2,070
522216 Mechanics Rate	\$0	\$725	\$725	\$735	\$725	(\$5)	\$720
522320 Rental Of Equipment And Vehicle	\$7,034	\$5,500	\$6,062	\$3,451	\$5,500	\$0	\$5,500
523210 Communication Services	\$4,139	\$2,385	\$2,385	\$2,331	\$2,385	(\$1,200)	\$1,185
523220 Postage	\$115	\$130	\$130	\$113	\$130	\$0	\$130
523300 Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0
523400 Printing And Binding	\$0	\$500	\$500	\$0	\$500	(\$250)	\$250
523500 Travel	\$4,538	\$3,900	\$3,900	\$3,764	\$3,900	\$250	\$4,150
523600 Dues And Fees	\$2,913	\$1,129	\$1,404	\$1,855	\$1,129	\$566	\$1,695
523700 Education And Training	\$3,683	\$3,000	\$2,725	\$1,938	\$3,000	\$0	\$3,000
523800 Licenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
523851 Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531105 Supplies	\$41,188	\$6,825	\$8,200	(\$917)	\$6,825	(\$497)	\$6,328
531120 Vehicle Parts And Supplies	\$1,455	\$2,600	\$2,600	\$671	\$2,600	\$0	\$2,600
531220 Natural Gas	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531230 Electricity	\$359	\$0	\$0	\$0	\$0	\$0	\$0
531240 Bottled Gas	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531250 Oil	\$145	\$200	\$200	\$113	\$200	\$0	\$200
531270 Gasoline/ Diesel	\$7,444	\$1,886	\$2,131	\$988	\$1,886	(\$69)	\$1,817
531310 Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531400 Books And Periodicals	\$194	\$200	\$200	\$0	\$200	\$0	\$200
531605 Machinery And Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531610 Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531615 Computer Equipment-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531620 Communication Equipment-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
531720 Uniforms	\$4,818	\$410	\$410	(\$12)	\$410	\$0	\$410
539999 Special Events Contra Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total	\$126,927	\$33,010	\$56,843	\$10,630	\$33,010	(\$1,205)	\$31,805
541200 Site Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0
542100 Machinery	\$0	\$0	\$0	\$0	\$0	\$0	\$0
552400 Risk/liability Contribution	\$5,514	\$2,787	\$2,787	\$2,555	\$2,787	\$67	\$2,854
553100 Group Insurance Contribution	\$118,463	\$46,250	\$46,250	\$25,544	\$46,250	\$0	\$46,250
554100 Workers Comp Contribution	\$4,651	\$1,919	\$1,919	\$1,759	\$1,919	\$81	\$2,000
572010 Payments To Local Nonprofits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers, Capital, Other Total	\$128,628	\$50,956	\$50,956	\$29,858	\$50,956	\$148	\$51,104
Environmental / Public Works Total	\$955,353	\$398,594	\$429,078	\$342,551	\$398,594	\$28,933	\$427,527

Environmental/Public Works Administration Program 10041000

Services Provided... Administrative support

Customers... Citizens; Elected Officials; Homeowner Associations; Local Businesses; Public; Environmental / Public Works Staff

What We Have Accomplished...

- Implemented a program to improve existing commercial dumpsters to current City standards.
- Initiated design phase for new 3 million gallon per day (MGD) water treatment plant, intake and storage.
- Continued public education efforts through Department's monthly information newsletter to Homeowner Associations.

What We Expect to Accomplish...

- Begin implementation of feasible options for biodiesel production or trading.
- Implement \$1 monthly base rate increase to fund debt service associated with new water plant.
- Explore the establishment of a Department Operations Manual including plans and protocols as a step toward achieving American Public Works Association (APWA) accreditation.
- Assist Keep Roswell Beautiful and engage the Roswell Business Alliance in expanding outreach for the Green Business designation program.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of Department recordable, work-related safety incidents – NEW MEASURE FOR FY 2014	N/A	N/A	N/A	0

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10041000 511100 Regular Employees	\$138,039	\$132,000	\$135,368	\$123,627	\$132,000	\$5,000	\$137,000
10041000 511200 Temporary Employees	\$1,262	\$0	\$0	\$0	\$0	\$0	\$0
10041000 512200 Social Security (FICA) Contributions	\$8,891	\$8,300	\$8,509	\$7,169	\$8,300	\$300	\$8,600
10041000 512300 Medicare	\$2,195	\$1,980	\$2,029	\$1,783	\$1,980	\$70	\$2,050
10041000 512400 Retirement Contributions	\$18,958	\$18,031	\$18,358	\$16,828	\$18,031	\$394	\$18,425
10041000 512401 Deferred Compensation	\$1,314	\$1,600	\$1,600	\$1,236	\$1,600	\$0	\$1,600
10041000 512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$11,201	\$11,201
10041000 521201 Professional Services	\$3,500	\$0	\$0	\$0	\$0	\$0	\$0
10041000 522210 Vehicle Repair	\$148	\$350	\$350	\$18	\$350	\$0	\$350
10041000 522215 Garage Base Rate	\$0	\$690	\$690	\$633	\$690	\$0	\$690
10041000 522216 Mechanics Rate	\$0	\$126	\$126	\$245	\$126	\$162	\$288
10041000 522320 Rental Of Equipment And Vehicl	\$4,701	\$5,500	\$5,799	\$3,619	\$5,500	\$0	\$5,500
10041000 523210 Communication Services	\$965	\$1,300	\$1,300	\$663	\$1,300	(\$115)	\$1,185
10041000 523220 Postage	\$45	\$30	\$30	\$40	\$30	\$0	\$30
10041000 523500 Travel	\$3,648	\$2,900	\$2,900	\$2,719	\$2,900	\$0	\$2,900
10041000 523600 Dues And Fees	\$1,822	\$454	\$729	\$1,041	\$454	\$566	\$1,020
10041000 523700 Education And Training	\$2,537	\$2,000	\$1,725	\$1,249	\$2,000	\$0	\$2,000
10041000 531105 Supplies	\$3,408	\$2,700	\$2,700	\$1,348	\$2,700	(\$497)	\$2,203
10041000 531120 Vehicle Parts And Supplies	\$0	\$100	\$100	\$131	\$100	\$0	\$100
10041000 531250 Oil	\$46	\$70	\$70	\$10	\$70	\$0	\$70
10041000 531270 Gasoline/ Diesel	\$747	\$819	\$819	\$527	\$819	(\$69)	\$750
10041000 531400 Books And Periodicals	\$194	\$200	\$200	\$0	\$200	\$0	\$200
10041000 552400 Risk/liability Contribution	\$5,514	\$2,787	\$2,787	\$2,555	\$2,787	\$67	\$2,854
10041000 553100 Group Insurance Contribution	\$20,963	\$18,500	\$18,500	\$15,044	\$18,500	\$0	\$18,500
10041000 554100 Workers Comp Contribution	\$4,651	\$1,919	\$1,919	\$1,759	\$1,919	\$81	\$2,000
Environmental Administration Total	\$223,548	\$202,356	\$206,608	\$182,243	\$202,356	\$17,160	\$219,516

Environmental Protection Program 10071100

Services Provided... Volunteer program coordination, liaison with environmental and community service organizations providing enhanced quality of life for Roswell citizens, environmental education, and enforcement of environmental policies and programs

Customers... Citizens, Civic organizations, Youth organizations, Schools, Volunteers, Elected Officials, City Departments, Businesses, Construction sites

What We Have Accomplished...

- Worked with Keep Roswell Beautiful and the Sustainability Task Force to organize the 2nd Annual Roswell Green Expo.
- Environmental Compliance Officer continued to work with residents, businesses and City Departments on environmental compliance issues and resolutions.

What We Expect to Accomplish...

- Continue to involve the community in hands-on environmental activities through Keep Roswell Beautiful including but not limited to Rivers Alive, 3rd Annual Roswell Green Expo and Big Creek Wetlands Workday.
- Environmental Compliance Officer will continue to work with the community on environmental issues through inspections and education.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
The value (\$) of Keep Roswell Beautiful volunteers	90,000	57,000	90,000	92,000

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to <u>Date (June 10, 2013)</u>	FY 2014 Initial <u>Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
10071100 511100 Regular Employees	\$119,836	\$125,000	\$127,216	\$124,652	\$125,000	\$7,000	\$132,000
10071100 511300 Overtime	\$153	\$250	\$250	\$0	\$250	\$0	\$250
10071100 512200 Social Security (FICA) Contributions	\$7,120	\$7,900	\$8,038	\$7,202	\$7,900	\$400	\$8,300
10071100 512300 Medicare	\$1,665	\$1,820	\$1,852	\$1,684	\$1,820	\$100	\$1,920
10071100 512400 Retirement Contributions	\$17,058	\$17,247	\$17,560	\$16,096	\$17,247	\$377	\$17,624
10071100 512401 Deferred Compensation	\$370	\$500	\$500	\$283	\$500	\$0	\$500
10071100 512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$5,148	\$5,148
10071100 521201 Professional Services	\$0	\$0	\$0	\$314	\$0	\$0	\$0
10071100 522210 Vehicle Repair	\$1,103	\$1,200	\$1,200	\$36	\$1,200	\$0	\$1,200
10071100 522215 Garage Base Rate	\$0	\$1,380	\$1,380	\$1,265	\$1,380	\$0	\$1,380
10071100 522216 Mechanics Rate	\$0	\$599	\$599	\$490	\$599	(\$167)	\$432
10071100 523210 Communication Services	\$988	\$1,085	\$1,085	\$686	\$1,085	(\$1,085)	\$0
10071100 523220 Postage	\$18	\$100	\$100	\$74	\$100	\$0	\$100
10071100 523400 Printing And Binding	\$0	\$500	\$500	\$0	\$500	(\$250)	\$250
10071100 523500 Travel	\$890	\$1,000	\$1,000	\$1,045	\$1,000	\$250	\$1,250
10071100 523600 Dues And Fees	\$627	\$675	\$675	\$815	\$675	\$0	\$675
10071100 523700 Education And Training	\$894	\$1,000	\$1,000	\$395	\$1,000	\$0	\$1,000
10071100 523851 Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10071100 531105 Supplies	\$5,660	\$4,125	\$4,125	\$2,528	\$4,125	\$0	\$4,125
10071100 531120 Vehicle Parts And Supplies	\$119	\$2,500	\$2,500	\$562	\$2,500	\$0	\$2,500
10071100 531250 Oil	\$0	\$130	\$130	\$58	\$130	\$0	\$130
10071100 531270 Gasoline/ Diesel	\$1,029	\$1,067	\$1,067	\$734	\$1,067	\$0	\$1,067
10071100 531720 Uniforms	\$197	\$410	\$410	\$294	\$410	\$0	\$410
10071100 553100 Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$21,754	\$27,750	\$0	\$27,750
Environmental Protection Total	\$186,976	\$196,238	\$198,937	\$180,967	\$196,238	\$11,773	\$208,011



Environmental / Public Works Department

Water / Sewer Fund

Mission Statement...

The mission of the Roswell Water Utility is to produce and distribute the highest quality of drinking water to customers.

Who We Are...

There are approximately 5,000 Roswell Water Utility customers; the remaining citizens in Roswell receive their water service from the Fulton County water system. The City operates the Cecil B. Wood Water Treatment Plant that produces 1.2 million gallons per day (MGD) and maintains 201 miles of distribution waterline mains in order to get the highest quality water delivered to the customer. The City also operates a groundwater well and treatment facility capable of producing an additional 360,000 gallons per day. The City has been the recipient, for 5 years in a row of the Platinum Award, given to treatment plants, which meet all of the state standards for water production. The City also purchases water from Fulton County to supplement what is produced at the Cecil B. Wood Plant in order to meet the full daily demand of our customers.

Environmental/Public Works Department

Water Fund – Fund 505

Opportunities...

The Roswell Water Utility strives to be a leader in water supply and water conservation in the region. Roswell has completed a Water System Supply Master Plan and has identified future growth potential and system improvements to meet future water needs. In addition, the City of Roswell is part of the Metropolitan North Georgia Water Planning District whose primary purpose is to provide plans for the management of supply and conservation within the District. Roswell is prepared to fully comply with these plans while meeting the demands of our customers.

Challenges...

The vision for water supply for the City and region is forecast for 50 years. We need to continue to educate our customers about the vision and position the City for future water demands. The Roswell Water Utility has received a water withdrawal permit from the Georgia Environmental Protection Division and is poised to implement the expansion of a new water plant that will bring to its customers the latest technology to deliver the highest service in water production and treatment and distribution. The Department will strive to continue to secure safe water supplies for generations to come.

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
323120 Building & Inspection Fees	\$8,322	\$0	\$0	\$930	\$0	\$1,000	\$1,000
Licenses & Permits Total	\$8,322	\$0	\$0	\$930	\$0	\$1,000	\$1,000
344210 Water Charges	\$3,132,888	\$2,900,000	\$2,900,000	\$2,843,862	\$2,900,000	\$200,000	\$3,100,000
344215 Reconnect Fees	\$467	\$0	\$0	\$527	\$0	\$500	\$500
344216 Meter Fees	\$59,111	\$40,000	\$40,000	\$74,485	\$40,000	\$35,000	\$75,000
344217 Water Service Stop Fees	\$29,494	\$30,000	\$30,000	\$39,533	\$30,000	\$0	\$30,000
344255 Sewerage Charges	\$321,609	\$275,000	\$275,000	\$390,190	\$275,000	(\$25,000)	\$250,000
344256 Sewer Permit Fees Admin	\$0	\$0	\$0	\$15,328	\$0	\$15,000	\$15,000
344302 Utility Bill Penalties	\$13,921	\$40,000	\$40,000	\$3,178	\$40,000	(\$34,600)	\$5,400
344701 Utility Bill Penalties	\$420	\$0	\$0	\$0	\$0	\$0	\$0
349300 Bad Check Fees	\$1,071	\$1,500	\$1,500	\$1,369	\$1,500	\$0	\$1,500
Charges for Service - External Total	\$3,558,980	\$3,286,500	\$3,286,500	\$3,368,474	\$3,286,500	\$190,900	\$3,477,400
361000 Interest Revenues	\$0	\$5,000	\$5,000	\$0	\$5,000	(\$5,000)	\$0
361010 Unrealized Invest Gains	\$8,135	\$0	\$0	\$0	\$0	\$0	\$0
361015 Bank Interest Earned	\$472	\$0	\$0	\$0	\$0	\$0	\$0
361016 Invest Interest Earned	\$2,295	\$0	\$0	\$11,437	\$0	\$6,000	\$6,000
Interest Income Total	\$10,902	\$5,000	\$5,000	\$11,437	\$5,000	\$1,000	\$6,000
392200 Gain On Property Sale	\$14,290	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenues Total	\$14,290	\$0	\$0	\$0	\$0	\$0	\$0
505 - Water/Sewer Fund Total	\$3,592,494	\$3,291,500	\$3,291,500	\$3,380,841	\$3,291,500	\$192,900	\$3,484,400

Water Fund – Fund 505

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$864,509	\$841,780	\$841,235	\$763,660	\$841,780	\$1,158	\$842,938
511300 Overtime	\$15,923	\$23,000	\$23,000	\$7,903	\$23,000	\$0	\$23,000
512200 Social Security (FICA) Contributions	\$51,766	\$52,600	\$53,042	\$46,140	\$52,600	(\$400)	\$52,200
512300 Medicare	\$12,155	\$12,260	\$12,363	\$10,840	\$12,260	(\$80)	\$12,180
512400 Retirement Contributions	\$109,560	\$113,277	\$115,330	\$105,719	\$113,277	\$2,476	\$115,753
512401 Deferred Compensation	\$2,249	\$2,600	\$2,600	\$2,803	\$2,600	\$0	\$2,600
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$17,024	\$17,024
553100 Group Insurance Contribution	\$171,112	\$162,337	\$162,337	\$121,575	\$162,337	\$0	\$162,337
554100 Workers Comp Contribution	\$10,576	\$10,576	\$10,576	\$9,695	\$10,576	\$469	\$11,045
Salaries and Benefits Total	\$1,237,850	\$1,218,430	\$1,220,483	\$1,068,336	\$1,218,430	\$20,647	\$1,239,077
521201 Professional Services	\$4,308	\$8,000	\$8,000	\$10,428	\$8,000	\$0	\$8,000
521300 Technical Services	\$4,393	\$40,000	\$40,000	\$5,139	\$40,000	\$0	\$40,000
521400 Contract Services	\$74,256	\$82,425	\$82,425	\$13,048	\$82,425	\$0	\$82,425
522110 Disposal	\$0	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
522130 Custodial	\$2,917	\$3,000	\$3,000	\$2,674	\$3,000	\$0	\$3,000
522140 Repairs And Maintenance - Grou	\$20,428	\$7,100	\$7,415	\$1,459	\$7,100	(\$1,050)	\$6,050
522205 Repairs And Maintenance	\$86,524	\$181,700	\$130,285	\$33,579	\$181,700	(\$4,400)	\$177,300
522210 Vehicle Repair	\$2,273	\$2,850	\$2,850	\$1,260	\$2,850	\$0	\$2,850
522215 Garage Base Rate	\$0	\$11,040	\$11,040	\$10,120	\$11,040	\$0	\$11,040
522216 Mechanics Rate	\$0	\$7,592	\$7,592	\$5,238	\$7,592	\$3,352	\$10,944
522320 Rental Of Equipment And Vehicl	\$2,344	\$4,660	\$4,660	\$1,852	\$4,660	\$0	\$4,660
523210 Communication Services	\$5,303	\$6,750	\$6,750	\$4,142	\$6,750	(\$2,450)	\$4,300
523220 Postage	\$263	\$1,000	\$1,000	\$1,270	\$1,000	\$0	\$1,000
523300 Advertising	\$150	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
523400 Printing And Binding	\$3,693	\$3,000	\$3,000	\$5,750	\$3,000	\$3,000	\$6,000
523500 Travel	\$6,824	\$8,010	\$8,010	\$3,782	\$8,010	(\$2,236)	\$5,774
523600 Dues And Fees	\$7,277	\$8,746	\$13,746	\$9,331	\$8,746	\$5,268	\$14,014
523700 Education And Training	\$8,793	\$8,795	\$8,795	\$2,445	\$8,795	(\$325)	\$8,470
523800 Licenses	\$475	\$2,070	\$2,070	\$424	\$2,070	(\$520)	\$1,550
523851 Contracted Temporary Labor	\$2,706	\$0	\$0	\$0	\$0	\$0	\$0
523901 Bank Fees / Charges	\$42,397	\$60,000	\$60,000	\$8,527	\$60,000	(\$45,000)	\$15,000
523902 Sanitation Services	\$1,937	\$2,500	\$2,500	\$2,452	\$2,500	\$0	\$2,500
531105 Supplies	\$102,976	\$128,835	\$142,835	\$86,480	\$128,835	(\$1,008)	\$127,827
531120 Vehicle Parts And Supplies	\$8,895	\$13,500	\$13,500	\$6,403	\$13,500	\$0	\$13,500
531140 Water Line Maintenance & Suppl	\$208,968	\$190,000	\$162,500	\$133,351	\$190,000	(\$2,500)	\$187,500
531210 Water / Sewerage	\$533,509	\$500,000	\$550,809	\$237,169	\$500,000	(\$50,000)	\$450,000
531220 Natural Gas	\$3,311	\$6,000	\$6,000	\$2,054	\$6,000	\$0	\$6,000
531230 Electricity	\$77,593	\$88,397	\$88,397	\$54,708	\$88,397	\$0	\$88,397
531270 Gasoline/ Diesel	\$28,290	\$23,038	\$23,038	\$22,768	\$23,038	\$4,962	\$28,000
531605 Machinery And Equipment-Operating	\$36,667	\$39,700	\$39,700	\$19,686	\$39,700	\$3,000	\$42,700
531615 Computer Equipment-operating	\$7,737	\$27,500	\$27,500	\$16,507	\$27,500	\$11,000	\$38,500
531620 Communication Equipment-operat	\$55	\$400	\$400	\$0	\$400	\$0	\$400
531720 Uniforms	\$5,972	\$5,558	\$5,558	\$4,929	\$5,558	\$2,317	\$7,875
Operating Total	\$1,291,815	\$1,475,316	\$1,466,525	\$708,021	\$1,475,316	(\$75,640)	\$1,399,676
541200 Site Improvements	\$0	\$0	\$0	\$0	\$0	\$302,400	\$302,400
541300 Buildings	\$243,956	\$0	\$1,601,411	\$258,775	\$0	\$0	\$0
541420 Water Lines	\$424,569	\$172,800	\$293,379	\$181,968	\$0	\$498,000	\$498,000
542100 Machinery	\$96,347	\$110,000	\$110,000	\$300	\$0	\$95,000	\$95,000
542400 Computer Equipment	\$1,421	\$0	\$0	\$0	\$0	\$0	\$0
543000 Consulting Contracts	\$310,417	\$0	\$87,619	\$0	\$0	\$0	\$0
549999 Contra- Capital Expense Accoun	(\$952,230)	\$0	\$0	(\$340,363)	\$0	\$0	\$0
551110 Indirect Costs	\$227,916	\$226,029	\$226,029	\$207,193	\$226,029	\$5,930	\$231,959
551115 Interfund Transfer - Garage	\$5,735	\$0	\$0	\$0	\$0	\$0	\$0
552400 Risk/Liability Contribution	\$29,229	\$39,318	\$39,318	\$36,042	\$39,318	\$943	\$40,261
561001 Building- Depreciation	\$1,459	\$0	\$0	\$0	\$0	\$0	\$0
561002 Infrastructure- Depreciation	\$279,615	\$0	\$0	\$0	\$0	\$0	\$0
561003 Site Improvement- Depreciation	\$7,642	\$0	\$0	\$0	\$0	\$0	\$0
561004 Machinery & Equipment- Depreci	\$71,056	\$0	\$0	\$0	\$0	\$0	\$0
561005 Vehicles-depreciation	\$25,125	\$0	\$0	\$0	\$0	\$0	\$0
573100 Low Flow Rebate Program	\$9,800	\$10,000	\$10,440	\$9,610	\$10,000	(\$10,000)	\$0
582100 Interest - Long Term Debt	\$23,116	\$77,000	\$77,000	\$46,034	\$77,000	\$0	\$77,000
Transfers, Capital, Other Total	\$816,174	\$660,147	\$2,470,195	\$420,960	\$352,347	\$892,273	\$1,244,620
505 - Water/Sewer Fund Total	\$3,345,838	\$3,353,893	\$5,157,203	\$2,197,316	\$3,046,093	\$837,280	\$3,883,373

Water Fund – Fund 505

FY 2014 Available Fund Balance over Reserve by Policy	\$730,279
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FY 2014 Revenues	\$3,884,400
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FY 2013 Approved Budget	\$3,046,093
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One-Time Costs Removed	\$0
Department Changes	(\$40,492)
Salary and Benefit Adjustments	(\$6,260)
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$469
Risk and Liability Adjustments	\$943
Retirement Adjustment - Defined Benefit Plan	\$2,476
Retirement Adjustment - Defined Contribution Plan	\$17,024
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$3,352
Bank Fees Adjustment	(\$45,000)
Indirect Costs Adjustment	\$2,430
FY 2014 Approved Base Budget	\$2,981,035

Salaries Adjustment Reserve (Career Development, Upgrades, and Reorganization)	\$5,000
One-Time Employee Compensation	\$1,938
FY 2014 Approved New Initiatives	\$6,938

Water Plant SCADA Upgrade	\$25,000
Replace Skid Steer	\$70,000
Spring Drive Water Line Replacement Project	\$350,000
Atlanta Street 12" DI Water Main	\$148,000
Relocation of Maintenance Facility (remaining \$97,600 in General Fund)	\$302,400
FY 2014 Approved Capital	\$895,400

FY 2014 TOTAL Approved Budget	\$3,883,373
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**Water Administration Program
50544100**

Services Provided... Administrative support, customer service, logistical and materials management support, information systems support, system planning

Customers... Water Service Customers, Elected Officials, and Water Division employees

What We Have Accomplished...

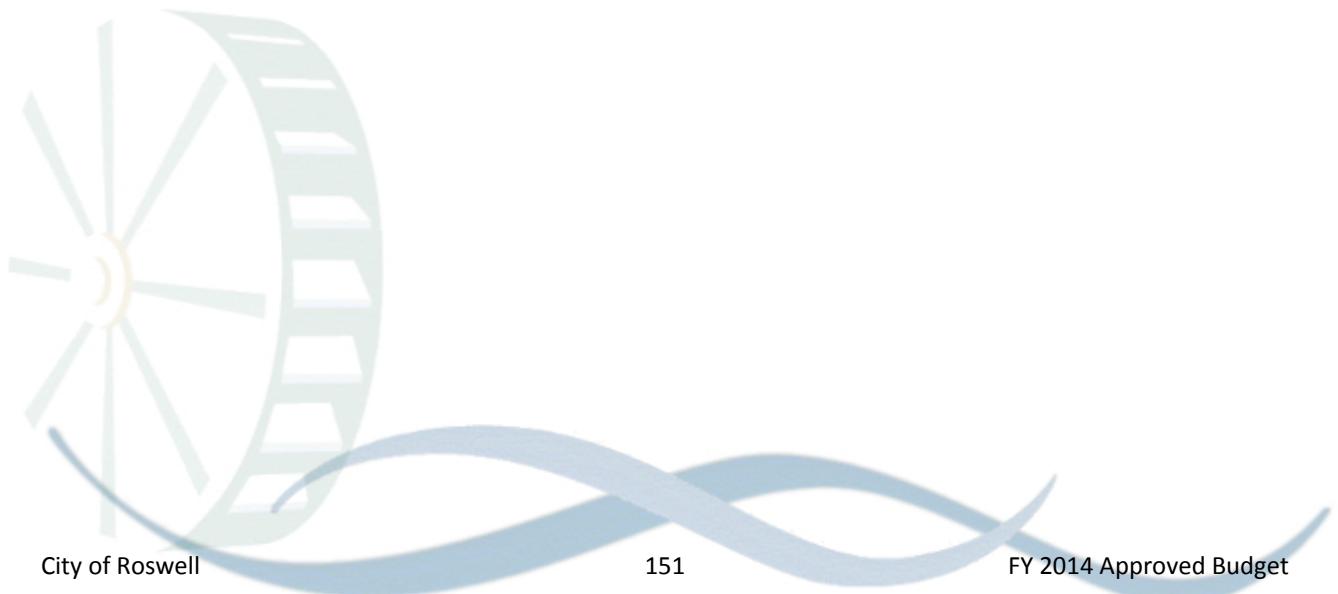
- Continued conceptual planning and environmental studies for water plant expansion.
- Completed construction of the groundwater well project in partnership with the US Army Corps of Engineers.
- Completed installation of the Automated Metering Infrastructure (AMI) system which reads meters automatically and sends data directly to financial database.
- Held 2nd Annual Safe Drinking Water Week Festival and Water Plant Open House
- Successfully participated in the Metropolitan North Georgia Water Planning District (MNGWPD) Conservation Plan activities such as the Toilet Rebate Program and Water conservation education and drinking water week.

What We Expect to Accomplish...

- Replace 4-inch water line on Valley Ridge Drive with new 8-inch ductile iron water main.
- Continue design of a new surface water treatment plant.
- Implement \$1 monthly base rate increase to fund debt service associated with new water plant.
- Continue active participation and completion of required MNGWPD water conservation efforts.
- Fully implement the Automated Metering Infrastructure technology for customer service as well as lowering nonrevenue water.
- Meet 100% of both State and Federal Safe Drinking Water Act Regulations.
- Conduct 3rd Annual Safe Drinking Water Week Festival and Water Plant Open House

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Locate and electronically record valve locations	65%	100%	90%	100%



**Water Administration Program
50544100**

			FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
			Actual	Approved	Amended	Date	Base	CHANGES	APPROVED
				Budget	Budget	(June 10, 2013)			BUDGET
50544100	511100	Regular Employees	\$160,863	\$165,780	\$158,102	\$136,340	\$165,780	(\$6,842)	\$158,938
50544100	511300	Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544100	512200	Social Security (FICA) Contributions	\$8,409	\$9,300	\$9,300	\$7,858	\$9,300	(\$900)	\$8,400
50544100	512300	Medicare	\$2,016	\$2,160	\$2,160	\$1,887	\$2,160	(\$200)	\$1,960
50544100	512400	Retirement Contributions	\$19,718	\$20,382	\$20,751	\$19,022	\$20,382	\$445	\$20,827
50544100	512401	Deferred Compensation	\$992	\$1,200	\$1,200	\$1,284	\$1,200	\$0	\$1,200
50544100	521201	Professional Services	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
50544100	521400	Contract Services	\$238	\$425	\$425	\$188	\$425	\$0	\$425
50544100	522130	Custodial	\$2,917	\$3,000	\$3,000	\$2,674	\$3,000	\$0	\$3,000
50544100	522140	Repairs And Maintenance - Grou	\$613	\$2,100	\$2,100	\$217	\$2,100	(\$1,050)	\$1,050
50544100	522205	Repairs And Maintenance	\$4,666	\$12,000	\$15,795	\$12,247	\$12,000	\$0	\$12,000
50544100	522210	Vehicle Repair	\$0	\$100	\$100	\$0	\$100	\$0	\$100
50544100	522215	Garage Base Rate	\$0	\$690	\$690	\$633	\$690	\$0	\$690
50544100	522216	Mechanics Rate	\$0	\$0	\$0	\$113	\$0	\$144	\$144
50544100	522320	Rental Of Equipment And Vehicl	\$2,344	\$4,660	\$4,660	\$1,852	\$4,660	\$0	\$4,660
50544100	523210	Communication Services	\$755	\$1,200	\$1,200	\$487	\$1,200	\$1,050	\$2,250
50544100	523220	Postage	\$81	\$100	\$100	\$15	\$100	\$0	\$100
50544100	523400	Printing And Binding	\$0	\$0	\$0	\$858	\$0	\$2,000	\$2,000
50544100	523500	Travel	\$1,852	\$290	\$290	\$57	\$290	\$290	\$580
50544100	523600	Dues And Fees	\$1,185	\$796	\$5,796	\$3,377	\$796	\$5,268	\$6,064
50544100	523700	Education And Training	\$797	\$810	\$810	\$0	\$810	\$115	\$925
50544100	523901	Bank Fees / Charges	\$42,397	\$60,000	\$60,000	\$8,527	\$60,000	(\$45,000)	\$15,000
50544100	523902	Sanitation Services	\$951	\$1,000	\$1,000	\$1,268	\$1,000	\$0	\$1,000
50544100	531105	Supplies	\$5,714	\$9,500	\$11,590	\$780	\$9,500	(\$2,673)	\$6,827
50544100	531120	Vehicle Parts And Supplies	\$22	\$100	\$100	\$4	\$100	\$0	\$100
50544100	531220	Natural Gas	\$3,311	\$6,000	\$6,000	\$2,054	\$6,000	\$0	\$6,000
50544100	531230	Electricity	\$5,328	\$5,300	\$5,300	\$18,801	\$5,300	\$0	\$5,300
50544100	531250	Oil	\$0	\$100	\$100	\$67	\$100	\$0	\$100
50544100	531270	Gasoline/ Diesel	\$349	\$500	\$500	\$488	\$500	\$0	\$500
50544100	531610	Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544100	531615	Computer Equipment-operating	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$0	\$3,000
50544100	541300	Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544100	542100	Machinery	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544100	542200	Vehicles	\$11,000	\$0	\$0	\$0	\$0	\$0	\$0
50544100	543000	Consulting Contracts	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544100	549999	Contra- Capital Expense Accoun	(\$11,000)	\$0	\$0	\$0	\$0	\$0	\$0
50544100	551110	Indirect Costs	\$227,916	\$226,029	\$226,029	\$207,193	\$226,029	\$5,930	\$231,959
50544100	551115	Interfund Transfer - Garage	\$5,735	\$0	\$0	\$0	\$0	\$0	\$0
50544100	552400	Risk/liability Contribution	\$29,229	\$39,318	\$39,318	\$36,042	\$39,318	\$943	\$40,261
50544100	553100	Group Insurance Contribution	\$19,987	\$18,962	\$18,962	\$15,029	\$18,962	\$0	\$18,962
50544100	554100	Workers Comp Contribution	\$10,576	\$10,576	\$10,576	\$9,695	\$10,576	\$469	\$11,045
50544100	561001	Building- Depreciation	\$1,459	\$0	\$0	\$0	\$0	\$0	\$0
50544100	561002	Infrastructure- Depreciation	\$279,615	\$0	\$0	\$0	\$0	\$0	\$0
50544100	561003	Site Improvement- Depreciation	\$7,642	\$0	\$0	\$0	\$0	\$0	\$0
50544100	561004	Machinery & Equipment- Depreci	\$71,056	\$0	\$0	\$0	\$0	\$0	\$0
50544100	561005	Vehicles-depreciation	\$25,125	\$0	\$0	\$0	\$0	\$0	\$0
50544100	573100	Low Flow Rebate Program	\$9,800	\$10,000	\$10,440	\$9,610	\$10,000	(\$10,000)	\$0
50544100	575000	Loss On Dispos Of Asset	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544100	579002	Contingency Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544100	611351	Operating Transfer Out - Fed G	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544100	611353	Operating Transfer Out - Solid	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water administration Total			\$959,657	\$615,378	\$619,395	\$501,665	\$615,378	(\$50,011)	\$565,367

**Water Plant Program
50544300**

Services Provided... Water treatment, water supply security, laboratory analysis

Customers... Water Service Customers, Elected Officials, Georgia Environmental Protection Division and Environmental Protection Agency

What We Have Accomplished...

- The water plant has high rated its filtration system from 1.2 million gallons per day (MGD) to 1.5 MGD and has built and placed in service its groundwater system capable of producing an additional 360,000 gallons per day.
- Maintained above 98% of satisfactory drinking water quality tests.
- Maintained above 95% of allowable drinking water production.
- Received increase in surface water withdrawal permit from State Environmental Protection Division (EPD) of 2.8 MGD.
- Received a groundwater withdrawal permit from State EPD of up to 360,000 gallons per day.

What We Expect to Accomplish...

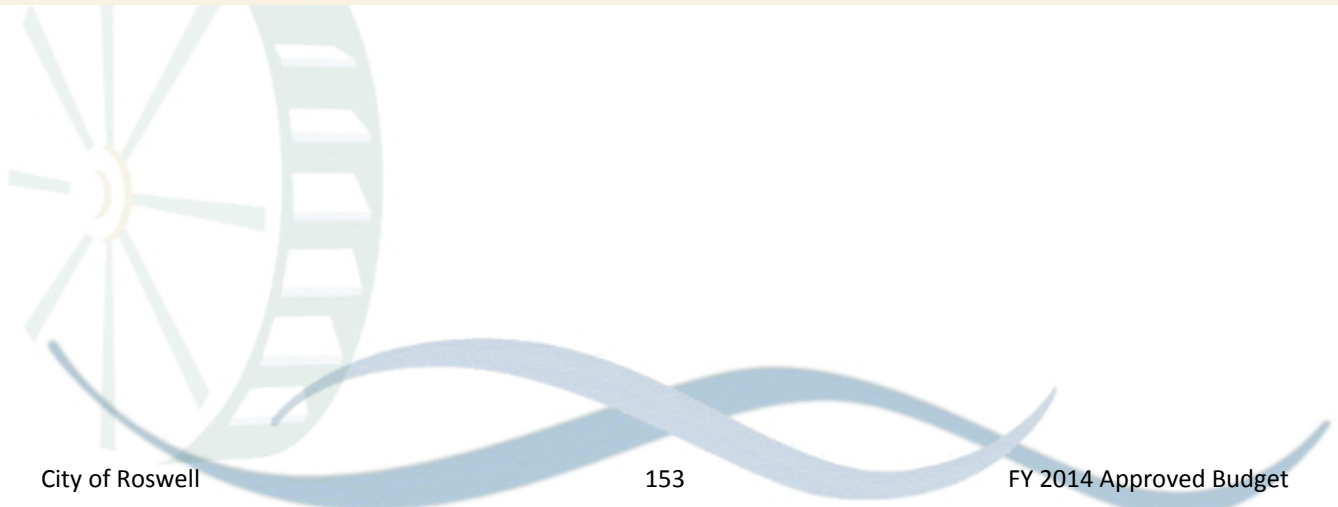
- Finish design/engineering of a new raw water intake, 3.0 MGD water plant and 10 million gallon (MG) raw water storage tank and begin construction.
- Maintain 100% of satisfactory drinking water quality tests.
- Maintain 95% of allowable drinking water production.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Compliance with all Federal and State Safe Drinking Water regulations	100%	100%	99%	100%

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Water Plant annual production (million gallons)	379	380	380	400

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Average Groundwater Filtration Plant daily production (gallons)	N/A	N/A	167,000	167,000



Water Plant Program 50544300

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
50544300	511100	Regular Employees	\$374,393	\$352,000	\$352,000	\$337,330	\$352,000	(\$1,000)	\$351,000
50544300	511105	Part Time Employees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544300	511300	Overtime	\$7,080	\$10,000	\$10,000	\$1,300	\$10,000	\$0	\$10,000
50544300	512200	Social Security (FICA) Contributions	\$23,186	\$22,500	\$22,500	\$20,558	\$22,500	(\$100)	\$22,400
50544300	512300	Medicare	\$5,423	\$5,250	\$5,250	\$4,808	\$5,250	(\$10)	\$5,240
50544300	512400	Retirement Contributions	\$47,006	\$48,854	\$49,739	\$45,594	\$48,854	\$1,068	\$49,922
50544300	512401	Deferred Compensation	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544300	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$12,652	\$12,652
50544300	521201	Professional Services	\$1,308	\$8,000	\$8,000	\$10,428	\$8,000	\$0	\$8,000
50544300	521300	Technical Services	\$4,393	\$40,000	\$40,000	\$5,139	\$40,000	\$0	\$40,000
50544300	521400	Contract Services	\$64,443	\$65,000	\$65,000	\$12,860	\$65,000	\$0	\$65,000
50544300	522130	Custodial	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544300	522140	Repairs And Maintenance - Grou	\$3,815	\$5,000	\$5,315	\$1,243	\$5,000	\$0	\$5,000
50544300	522205	Repairs And Maintenance	\$46,427	\$132,700	\$47,500	\$7,256	\$132,700	(\$4,400)	\$128,300
50544300	522210	Vehicle Repair	\$20	\$250	\$250	\$36	\$250	\$0	\$250
50544300	522215	Garage Base Rate	\$0	\$1,380	\$1,380	\$1,265	\$1,380	\$0	\$1,380
50544300	522216	Mechanics Rate	\$0	\$252	\$252	\$434	\$252	\$468	\$720
50544300	522320	Rental Of Equipment And Vehicl	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544300	523210	Communication Services	\$525	\$750	\$750	\$299	\$750	(\$750)	\$0
50544300	523220	Postage	\$92	\$300	\$300	\$1,088	\$300	\$0	\$300
50544300	523300	Advertising	\$150	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
50544300	523400	Printing And Binding	\$2,943	\$2,000	\$2,000	\$3,876	\$2,000	\$1,000	\$3,000
50544300	523500	Travel	\$1,813	\$1,536	\$1,536	\$943	\$1,536	\$0	\$1,536
50544300	523600	Dues And Fees	\$119	\$600	\$600	\$0	\$600	\$0	\$600
50544300	523700	Education And Training	\$1,305	\$1,165	\$1,165	\$1,525	\$1,165	\$900	\$2,065
50544300	523800	Licenses	\$293	\$1,000	\$1,000	\$293	\$1,000	\$0	\$1,000
50544300	523851	Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544300	523902	Sanitation Services	\$987	\$1,500	\$1,500	\$1,184	\$1,500	\$0	\$1,500
50544300	531105	Supplies	\$70,254	\$95,000	\$105,929	\$72,766	\$95,000	\$0	\$95,000
50544300	531120	Vehicle Parts And Supplies	\$176	\$400	\$400	\$37	\$400	\$0	\$400
50544300	531140	Water Line Maintenance & Suppl	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544300	531230	Electricity	\$69,696	\$80,197	\$80,197	\$30,508	\$80,197	\$0	\$80,197
50544300	531250	Oil	\$130	\$200	\$200	\$86	\$200	\$0	\$200
50544300	531270	Gasoline/ Diesel	\$3,329	\$3,500	\$3,500	\$2,952	\$3,500	\$0	\$3,500
50544300	531400	Books And Periodicals	\$0	\$200	\$200	\$0	\$200	\$0	\$200
50544300	531605	Machinery And Equipment-Operating	\$19,950	\$14,500	\$14,500	\$268	\$14,500	\$0	\$14,500
50544300	531615	Computer Equipment-operating	\$0	\$1,500	\$1,500	\$1,130	\$1,500	\$0	\$1,500
50544300	531720	Uniforms	\$1,692	\$1,000	\$1,000	\$961	\$1,000	\$0	\$1,000
50544300	541200	Site Improvements	\$0	\$0	\$0	\$0	\$0	\$302,400	\$302,400
50544300	541300	Buildings	\$243,956	\$0	\$1,601,411	\$258,775	\$0	\$0	\$0
50544300	541420	Water Lines	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544300	542100	Machinery	\$44,532	\$0	\$0	\$0	\$0	\$25,000	\$25,000
50544300	542200	Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544300	542400	Computer Equipment	\$1,421	\$0	\$0	\$0	\$0	\$0	\$0
50544300	542500	Communication Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544300	549999	Contra- Capital Expense Accoun	(\$419,128)	\$0	\$0	(\$198,325)	\$0	\$0	\$0
50544300	553100	Group Insurance Contribution	\$68,250	\$64,000	\$64,000	\$46,010	\$64,000	\$750	\$64,750
Water Plant Total			\$689,978	\$961,534	\$2,489,874	\$672,627	\$961,534	\$337,978	\$1,299,512

**Water Distribution Program
50544400**

Services Provided... Water system infrastructure maintenance, water meter reading, backflow prevention, work order execution, emergency repairs

Customers... Water Service Customers, Elected Officials, Georgia EPD and EPA

What We Have Accomplished...

- Replaced 6-inch asbestos concrete (AC) water line on Thomas Drive and 2-inch galvanized steel water line on Lisa Drive with new 8-inch ductile iron (DI) water lines.
- Replaced 4-inch AC water main on Valley Ridge Drive with a new 8-inch DI water main.
- Used global positioning system (GPS) technology to locate and map valves in system as part of valve exercising program.
- Began issuing constant consumption notifications to customers so that they could repair water leaks before their bill drastically increased.

What We Expect to Accomplish...

- Replace 6-inch AC water line on Spring Drive and Hillcrest Drive with new 8-inch DI water main.
- Extend 12-inch DI main on Atlanta Street from Hill Street to Marietta Highway.
- Continue to reduce our “non-revenue” water.
- Continue to survey water system with leak detection equipment to reduce water losses.
- Continue to GPS and exercise valves in system using new valve locator equipment.
- Calibrate approximately 500 water meters randomly in the system to ensure meter accuracy.
- Ensure that all hydrants meet code and are in working order.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage by which to reduce “non-revenue” (unaccounted for) water loss	10%	9%	11%	9%

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of water valve locations mapped with GPS	65%	100%	90%	100%

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of water meters calibrated to validate meter accuracy	100	500	100	500

**Water Distribution Program
50544400**

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
50544400	511100 Regular Employees	\$329,253	\$324,000	\$331,133	\$289,990	\$324,000	\$9,000	\$333,000
50544400	511300 Overtime	\$8,843	\$13,000	\$13,000	\$6,603	\$13,000	\$0	\$13,000
50544400	512200 Social Security (FICA) Contributions	\$20,171	\$20,800	\$21,242	\$17,724	\$20,800	\$600	\$21,400
50544400	512300 Medicare	\$4,717	\$4,850	\$4,953	\$4,145	\$4,850	\$130	\$4,980
50544400	512400 Retirement Contributions	\$42,836	\$44,041	\$44,839	\$41,103	\$44,041	\$963	\$45,004
50544400	512401 Deferred Compensation	\$1,256	\$1,400	\$1,400	\$1,520	\$1,400	\$0	\$1,400
50544400	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$4,372	\$4,372
50544400	521201 Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	521400 Contract Services	\$9,575	\$17,000	\$17,000	\$0	\$17,000	\$0	\$17,000
50544400	522110 Disposal	\$0	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
50544400	522130 Custodial	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	522140 Repairs And Maintenance - Grou	\$16,000	\$0	\$0	\$0	\$0	\$0	\$0
50544400	522205 Repairs And Maintenance	\$35,431	\$37,000	\$66,990	\$14,076	\$37,000	\$0	\$37,000
50544400	522210 Vehicle Repair	\$2,253	\$2,500	\$2,500	\$1,224	\$2,500	\$0	\$2,500
50544400	522215 Garage Base Rate	\$0	\$8,970	\$8,970	\$8,223	\$8,970	\$0	\$8,970
50544400	522216 Mechanics Rate	\$0	\$7,340	\$7,340	\$4,691	\$7,340	\$2,740	\$10,080
50544400	522320 Rental Of Equipment And Vehicl	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	523210 Communication Services	\$4,023	\$4,800	\$4,800	\$3,356	\$4,800	(\$2,750)	\$2,050
50544400	523220 Postage	\$89	\$600	\$600	\$167	\$600	\$0	\$600
50544400	523300 Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	523400 Printing And Binding	\$750	\$1,000	\$1,000	\$1,015	\$1,000	\$0	\$1,000
50544400	523500 Travel	\$3,159	\$6,184	\$6,184	\$2,782	\$6,184	(\$2,526)	\$3,658
50544400	523600 Dues And Fees	\$5,973	\$7,350	\$7,350	\$5,954	\$7,350	\$0	\$7,350
50544400	523700 Education And Training	\$6,691	\$6,820	\$6,820	\$920	\$6,820	(\$1,340)	\$5,480
50544400	523800 Licenses	\$183	\$1,070	\$1,070	\$131	\$1,070	(\$520)	\$550
50544400	523851 Contracted Temporary Labor	\$2,706	\$0	\$0	\$0	\$0	\$0	\$0
50544400	523902 Sanitation Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	531105 Supplies	\$27,008	\$24,335	\$25,316	\$12,933	\$24,335	\$1,665	\$26,000
50544400	531120 Vehicle Parts And Supplies	\$8,697	\$13,000	\$13,000	\$6,362	\$13,000	\$0	\$13,000
50544400	531140 Water Line Maintenance & Suppl	\$208,968	\$190,000	\$162,500	\$133,351	\$190,000	(\$2,500)	\$187,500
50544400	531210 Water / Sewerage	\$533,509	\$500,000	\$550,809	\$237,169	\$500,000	(\$50,000)	\$450,000
50544400	531220 Natural Gas	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	531230 Electricity	\$2,569	\$2,900	\$2,900	\$5,399	\$2,900	\$0	\$2,900
50544400	531250 Oil	\$303	\$250	\$250	\$478	\$250	\$350	\$600
50544400	531270 Gasoline/ Diesel	\$24,612	\$19,038	\$19,038	\$19,328	\$19,038	\$4,962	\$24,000
50544400	531310 Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	531400 Books And Periodicals	\$153	\$400	\$400	\$417	\$400	\$600	\$1,000
50544400	531605 Machinery And Equipment-Operating	\$16,717	\$25,200	\$25,200	\$19,417	\$25,200	\$3,000	\$28,200
50544400	531610 Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	531615 Computer Equipment-operating	\$4,737	\$23,000	\$23,000	\$12,377	\$23,000	\$11,000	\$34,000
50544400	531620 Communication Equipment-operat	\$55	\$400	\$400	\$0	\$400	\$0	\$400
50544400	531720 Uniforms	\$4,279	\$4,558	\$4,558	\$3,968	\$4,558	\$2,317	\$6,875
50544400	541200 Site Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	541420 Water Lines	\$424,569	\$172,800	\$293,379	\$181,968	\$0	\$498,000	\$498,000
50544400	542100 Machinery	\$51,816	\$110,000	\$110,000	\$300	\$0	\$70,000	\$70,000
50544400	542200 Vehicles	\$0	\$25,000	\$25,000	\$21,400	\$0	\$0	\$0
50544400	543000 Consulting Contracts	\$310,417	\$0	\$87,619	\$0	\$0	\$0	\$0
50544400	549999 Contra- Capital Expense Accoun	(\$522,102)	\$0	\$0	(\$142,038)	\$0	\$0	\$0
50544400	553100 Group Insurance Contribution	\$82,875	\$79,375	\$79,375	\$60,536	\$79,375	(\$750)	\$78,625
50544400	574000 Bad Debts	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	575000 Loss On Dispos Of Asset	\$0	\$0	\$0	\$0	\$0	\$0	\$0
50544400	582100 Interest - Long Term Debt	\$23,116	\$77,000	\$77,000	\$46,034	\$77,000	\$0	\$77,000
50544400	583000 Fiscal Agent Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water Distribution Total		\$1,696,203	\$1,776,981	\$2,047,934	\$1,023,024	\$1,469,181	\$549,313	\$2,018,494



Environmental / Public Works Department

Stormwater Utility Fund

Mission Statement...

To deliver outstanding customer service while providing maintenance and quality assurance to all stormwater structures and stormwater that leaves the municipal system and reaches waters of the State.

Who We Are...

The Stormwater Utility is an enterprise fund that provides stormwater services throughout the City. The City Stormwater staff responds to citizen calls and inquiries involving nuisance flooding, system failure or collapse, stream and ditch erosion as well as illicit discharge and illegal dumping calls throughout the City. The division is responsible for the maintenance and inspection of over 12,000 individual structures and over 138 miles of gravity flow pipe.

Environmental/Public Works Department

Stormwater Utility Fund – Fund 507

Services Provided... Inspections, maintenance and repairs, including the capital improvement project plan, to the City's publicly-maintained stormwater system, floodplain management, watershed protection, illicit discharge and illicit connection detection, pollution prevention/good housekeeping for City operations, water quality long-term monitoring, local education and public awareness program, impaired streams monitoring, and watershed improvement projects

Customers...: Citizens, City Management, City Departments, Elected Officials

Opportunities...

The full implementation of the Stormwater Management Program through the funding of the Stormwater Utility has allowed for an improvement of customer service by reducing the time required to respond to routine maintenance calls. The Utility provides funding for a greater level of compliance with Federal and State clean water mandates. Furthermore, various portions of Stormwater Management Program are consolidated into one manageable configuration which will ensure compliance and greater success of all aspects of the Program, such as maintenance, capital improvement projects, water quality monitoring and asset management.

Challenges...

Staff must work to ensure efficiency and fiscal responsibility while continuing to provide superior customer service. Project outsourcing as well as an improved capital improvement matrix will be used to achieve those objectives. Staff development and training must remain a focus along with appropriate use of technology and innovations such as portable communication devices. Future budget planning for capital equipment purchases must be balanced with the need to repair and maintain the City stormwater infrastructure.

What We Have Accomplished...

- Completed the first budget year with a full Utility staff.
- Completed an overall assessment of data, including flood data, to evaluate and review the capital improvement list.
- Improved customer service by reducing response time to routine maintenance calls. This was made possible by the addition of a crew and machinery.
- Completed all scheduled culvert replacement projects and a portion of cured-in-place-pipe (CIPP) lining projects per the priority matrix.
- Inspected the required 20% of City stormwater system.

What We Expect to Accomplish...

- Continue to achieve the goals of the Stormwater Utility by training and utilizing the full staff.
- Enhance and update the Capital Improvement Plan (CIP) matrix by identifying projects that can be completed by existing City staff.
- Improve the response time to citizen calls and inquires.
- Completion of all approved capital projects.
- Involve more citizen/civic groups in public education focused on stormwater management.
- Inspect the required 20% of City stormwater system.

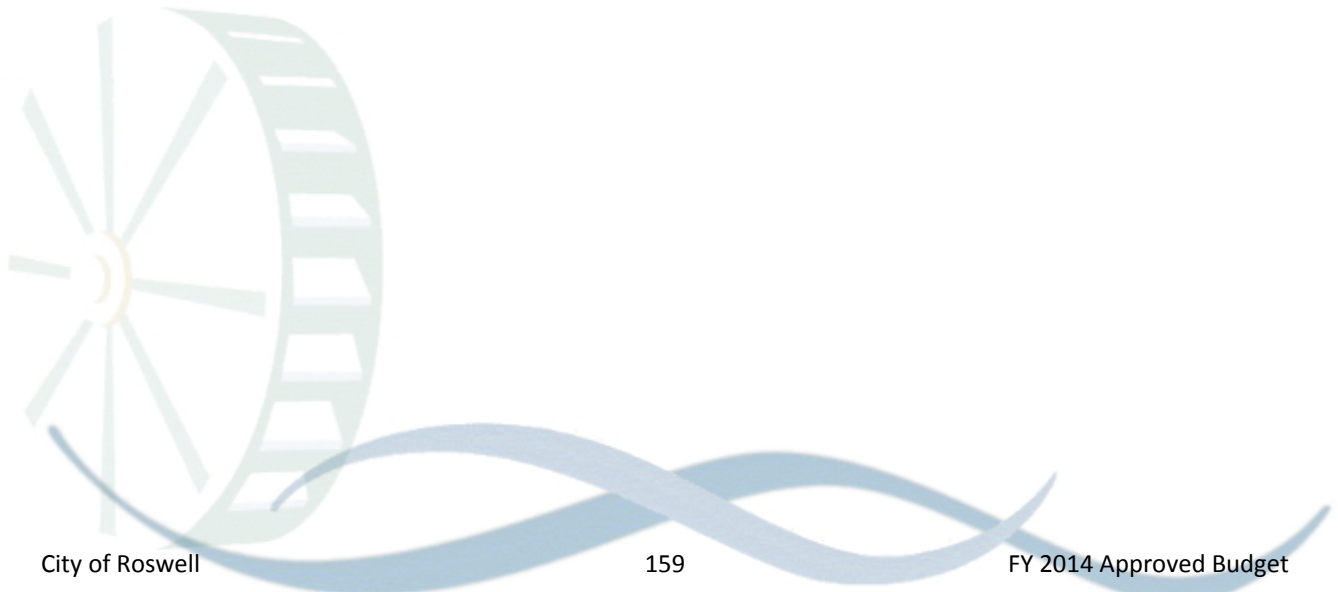
Stormwater Utility Fund – Fund 507

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of projects completed from master stormwater work order list.	490	500	580	620

Revenues...

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year <u>to Date (June 10, 2013)</u>	FY 2014 <u>Initial Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
344115 Utility Billing Lien Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0
344261 Stormwater Utility	\$2,895,720	\$2,900,000	\$2,900,000	\$2,791,772	\$2,900,000	\$0	\$2,900,000
344303 Stormwater Late Charges	\$4,654	\$2,000	\$2,000	\$8,660	\$2,000	\$7,000	\$9,000
Charges for Service - External Total	\$2,900,374	\$2,902,000	\$2,902,000	\$2,804,432	\$2,902,000	\$7,000	\$2,909,000
361000 Interest Revenues	\$947	\$0	\$0	\$0	\$0	\$0	\$0
361010 Unrealized Invest Gains	(\$1,315)	\$0	\$0	\$0	\$0	\$0	\$0
361015 Bank Interest Earned	\$177	\$0	\$0	\$0	\$0	\$2,500	\$2,500
361016 Invest Interest Earned	\$0	\$0	\$0	\$4,375	\$0	\$0	\$0
Interest Income Total	(\$191)	\$0	\$0	\$4,375	\$0	\$2,500	\$2,500
507 - Stormwater Fund Total	\$2,900,183	\$2,902,000	\$2,902,000	\$2,804,807	\$2,902,000	\$9,500	\$2,911,500



Stormwater Utility Fund – Fund 507

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$402,292	\$654,184	\$654,184	\$454,141	\$654,184	(\$130,892)	\$523,292
511300 Overtime	\$150	\$1,500	\$1,500	\$995	\$1,500	\$0	\$1,500
512200 Social Security (FICA) Contributions	\$22,285	\$26,200	\$26,200	\$27,173	\$26,200	(\$8,500)	\$17,700
512300 Medicare	\$5,212	\$6,130	\$6,130	\$6,355	\$6,130	(\$1,990)	\$4,140
512400 Retirement Contributions	\$65,204	\$58,010	\$59,061	\$54,140	\$58,010	\$1,268	\$59,278
512401 Deferred Compensation	\$1,205	\$2,500	\$2,500	\$1,950	\$2,500	\$0	\$2,500
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$8,146	\$8,146
553100 Group Insurance Contribution	\$78,000	\$83,250	\$83,250	\$66,309	\$83,250	\$27,750	\$111,000
554100 Workers Comp Contribution	\$4,406	\$4,464	\$4,464	\$4,092	\$4,464	\$201	\$4,665
Salaries and Benefits Total	\$578,754	\$836,238	\$837,289	\$615,156	\$836,238	(\$104,017)	\$732,221
521202 Legal	\$0	\$10,000	\$10,000	\$0	\$10,000	\$0	\$10,000
521300 Technical Services	\$16,806	\$80,000	\$95,474	\$29,894	\$80,000	\$0	\$80,000
521400 Contract Services	\$190,818	\$200,000	\$210,087	\$42,285	\$200,000	\$0	\$200,000
522110 Disposal	\$2,437	\$5,000	\$5,000	\$4,403	\$5,000	\$0	\$5,000
522130 Custodial	\$2,917	\$3,000	\$3,000	\$2,674	\$3,000	\$0	\$3,000
522140 Repairs And Maintenance - Grou	\$963	\$1,050	\$1,050	\$217	\$1,050	\$0	\$1,050
522205 Repairs And Maintenance	\$11,700	\$15,000	\$15,000	\$68,174	\$15,000	\$0	\$15,000
522210 Vehicle Repair	\$2,538	\$2,500	\$2,500	\$3,796	\$2,500	\$0	\$2,500
522215 Garage Base Rate	\$0	\$5,520	\$5,520	\$5,060	\$5,520	\$1,380	\$6,900
522216 Mechanics Rate	\$0	\$4,158	\$4,158	\$3,659	\$4,158	\$522	\$4,680
522320 Rental Of Equipment And Vehicl	\$10,082	\$15,000	\$15,000	\$6,995	\$15,000	\$0	\$15,000
523210 Communication Services	\$902	\$6,500	\$6,500	\$1,858	\$6,500	(\$5,200)	\$1,300
523220 Postage	\$721	\$1,500	\$1,500	\$695	\$1,500	\$0	\$1,500
523300 Advertising	\$280	\$1,100	\$1,100	\$0	\$1,100	\$0	\$1,100
523400 Printing And Binding	\$3,257	\$3,000	\$3,000	\$2,194	\$3,000	\$0	\$3,000
523500 Travel	\$2,192	\$2,000	\$2,000	\$684	\$2,000	\$1,000	\$3,000
523600 Dues And Fees	\$547	\$850	\$850	\$735	\$850	\$0	\$850
523700 Education And Training	\$3,576	\$4,130	\$4,130	\$3,389	\$4,130	\$1,500	\$5,630
523800 Licenses	\$0	\$100	\$100	\$41	\$100	\$0	\$100
523851 Contracted Temporary Labor	\$2,678	\$0	\$0	\$0	\$0	\$0	\$0
523901 Bank Fees / Charges	\$9,769	\$20,000	\$20,000	\$7,437	\$20,000	(\$10,000)	\$10,000
523902 Sanitation Services	\$106	\$750	\$750	\$0	\$750	\$0	\$750
531105 Supplies	\$104,052	\$110,000	\$100,200	\$58,666	\$110,000	\$0	\$110,000
531120 Vehicle Parts And Supplies	\$3,876	\$6,100	\$6,100	\$3,770	\$6,100	\$0	\$6,100
531220 Natural Gas	\$3,847	\$6,000	\$6,000	\$2,054	\$6,000	\$0	\$6,000
531230 Electricity	\$5,356	\$7,950	\$7,950	\$18,801	\$7,950	\$0	\$7,950
531250 Oil	\$187	\$1,500	\$1,500	\$345	\$1,500	\$0	\$1,500
531270 Gasoline/ Diesel	\$12,830	\$28,897	\$29,178	\$18,008	\$28,897	\$0	\$28,897
531615 Computer Equipment-operating	\$0	\$5,900	\$5,900	\$200	\$5,900	\$0	\$5,900
531620 Communication Equipment-operat	\$0	\$4,600	\$4,600	\$0	\$4,600	\$0	\$4,600
531720 Uniforms	\$248	\$8,500	\$8,500	\$4,077	\$8,500	(\$2,500)	\$6,000
Operating Total	\$392,684	\$560,605	\$576,648	\$290,109	\$560,605	(\$13,298)	\$547,307
541200 Site Improvements	\$237,242	\$360,000	\$1,288,743	\$557,748	\$0	\$840,000	\$840,000
542100 Machinery	\$0	\$50,000	\$30,000	\$600	\$0	\$0	\$0
542200 Vehicles	\$56,220	\$115,000	\$301,135	\$110,844	\$0	\$0	\$0
542400 Computer Equipment	\$0	\$0	\$9,800	\$9,793	\$0	\$0	\$0
549999 Contra- Capital Expense Accoun	(\$293,462)	\$0	\$0	(\$645,359)	\$0	\$0	\$0
551110 Indirect Costs	\$438,594	\$466,505	\$466,505	\$427,630	\$466,505	(\$48,606)	\$417,899
551115 Interfund Transfer - Garage	\$4,811	\$0	\$0	\$0	\$0	\$0	\$0
552400 Risk/liability Contribution	\$8,886	\$11,953	\$11,953	\$10,957	\$11,953	\$287	\$12,240
561005 Vehicles-depreciation	\$1,200	\$0	\$0	\$0	\$0	\$0	\$0
611357 Operating Transfers Out - Gene	\$240,000	\$240,000	\$240,000	\$20,000	\$0	\$0	\$0
Transfers, Capital, Other Total	\$693,491	\$1,243,458	\$2,348,136	\$492,212	\$478,458	\$791,681	\$1,270,139
507 - Stormwater Fund Total	\$1,664,929	\$2,640,301	\$3,762,073	\$1,397,476	\$1,875,301	\$674,366	\$2,549,667

Stormwater Utility Fund – Fund 507

FY 2014 Available Fund Balance over Reserve by Policy	\$28,118
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FY 2014 Revenues	\$2,911,500
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FY 2013 Approved Budget	\$1,875,301
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One-Time Costs Removed	\$0
Department Changes	\$0
Salary and Benefit Adjustments	(\$147,674)
Group Benefits Adjustments	\$27,750
Workers Comp Adjustments	\$201
Risk and Liability Adjustments	\$287
Retirement Adjustment - Defined Benefit Plan	\$1,268
Retirement Adjustment - Defined Contribution Plan	\$8,146
Garage Base Rate Adjustment	\$1,380
Garage Mechanics Fees Adjustment	\$522
Bank Fees Adjustment	(\$10,000)
Indirect Costs Adjustment	(\$53,806)
FY 2014 Approved Base Budget	\$1,703,375

Salaries Adjustment Reserve (Career Development, Upgrades, and Reorganization)	\$5,000
One-Time Employee Compensation	\$1,292
FY 2014 Approved New Initiatives	\$6,292

Stormwater Projects - Implementation of Master Work Order List*	\$840,000
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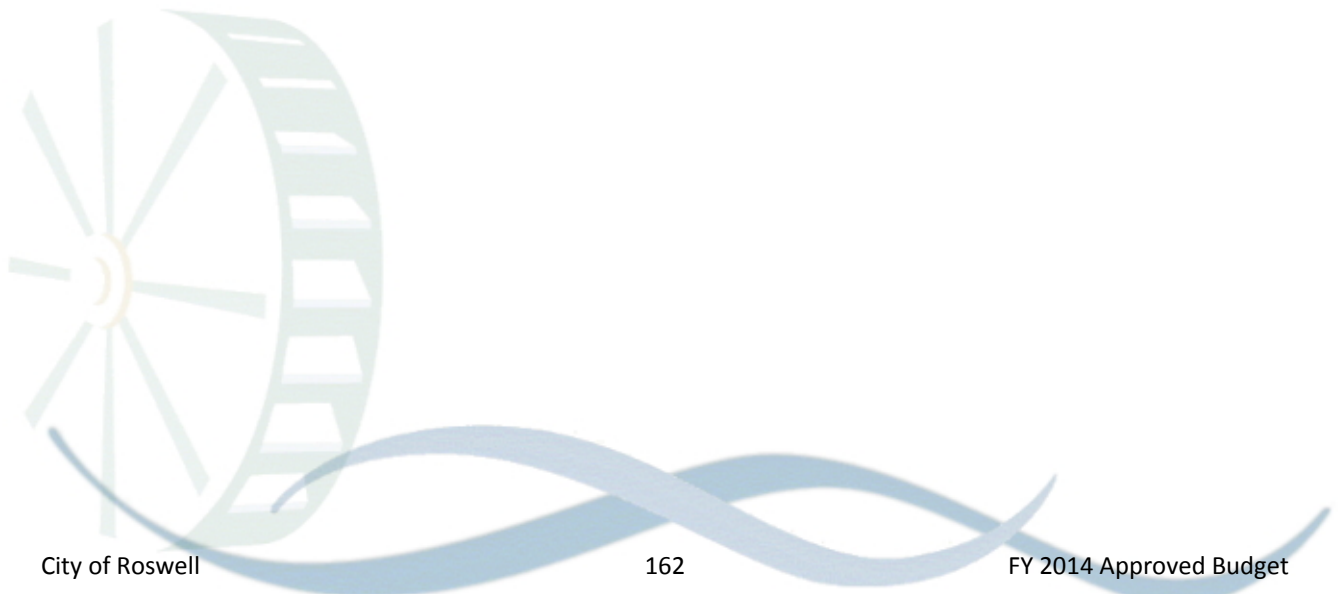
FY 2014 Approved Capital	\$840,000
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FY 2014 TOTAL Approved Budget	\$2,549,667
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***Master Work Order List - FY 2014 Priority projects include** : Tall Timber Drive culvert, Hembree Rd retention pond, Canton Street engineering analysis, King Rd pipe repair, Farm Trace drainage, Chaffin Rd drainage, Lake Charles Drive storm maint, Coleman storm maint, Ridgemont@Springview pipelining, Knoll Woods Dr. pipelining, Floss Flower Ct pipelining, Lakemont Dr pipelining, Buckthorn Ct pipelining, Sea Holly Cir pipelining, River Lake Dr pipelining, Pine Grove Pt pipelining, as well as stormwater streetscape and monitoring.



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Environmental / Public Works Department

Solid Waste Fund

Mission Statement...
To provide efficient and effective
solid waste management and
recycling services.

Who We Are...

The Solid Waste Fund is an enterprise fund that provides solid waste collection and recycling services throughout the City. Services are provided for 25,146 residential customers for weekly garbage, recycling, and yard waste collection and disposal services. There are 836 commercial customers for whom garbage collection and disposal services are provided. The City owns and operates a fully-staffed Recycling Center operating 7 days a week. Under the Solid Waste Fund, large item collection and storm debris pickup services are provided to residential customers as needed. In addition, recyclables are collected from City facilities and schools and a public education program promotes sustainable practices in waste management.

Environmental/Public Works Department

Solid Waste Fund – Fund 540

Opportunities...

The Solid Waste Fund continues to operate in a cost-efficient manner. The Recycling Center plans to add Styrofoam recycling as a service to its customers. We continue to look for and take advantage of opportunities to educate and partner with residents and businesses on solid waste and recycling issues.

Challenges...

Several challenges exist in the Solid Waste Fund for FY 2014. Revenues of the Recycling Center continue to be variable and are subject to current economic conditions. Challenges exist with maintaining sanitation trucks and equipment on a continual basis to ensure maximum life and efficient service. Issues with sanitation trucks gaining consistent, unobstructed access to commercial dumpsters are frequently encountered. A challenge for FY 2014 will be to address this issue on a general basis through policy and education.

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
344111 Residential Refuse Collect	\$5,197,180	\$5,200,000	\$5,200,000	\$5,444,374	\$5,200,000	\$0	\$5,200,000
344112 Commercial Refuse Collect	\$2,731,569	\$2,900,000	\$2,900,000	\$2,665,455	\$2,900,000	(\$300,000)	\$2,600,000
344113 Ref Coll Res Prem Svc	\$143,091	\$175,000	\$175,000	\$126,135	\$175,000	(\$55,000)	\$120,000
344114 Ref Coll Res Prem-curbexe	\$4,938	\$7,000	\$7,000	\$4,169	\$7,000	(\$3,000)	\$4,000
344160 Solid Waste Recycling Fees	\$244,438	\$200,000	\$200,000	\$188,760	\$200,000	\$0	\$200,000
344162 Large Item Fees	\$29,849	\$0	\$0	\$26,022	\$0	\$20,000	\$20,000
344191 Dumpster Set Up Fees	\$3,071	\$2,500	\$2,500	\$2,568	\$2,500	\$0	\$2,500
344301 Utility Bill Late Charges	\$200,219	\$180,000	\$180,000	\$276,764	\$180,000	\$70,000	\$250,000
344700 Utility Bill Late Charges	\$100,169	\$0	\$0	(\$2,867)	\$0	\$0	\$0
349171 Payment Of Liens	(\$44)	\$1,000	\$1,000	\$2,167	\$1,000	\$1,500	\$2,500
Charges for Service - External Total	\$8,654,480	\$8,665,500	\$8,665,500	\$8,733,548	\$8,665,500	(\$266,500)	\$8,399,000
361000 Interest Revenues	\$11,025	\$15,000	\$15,000	\$0	\$15,000	\$15,000	\$30,000
361010 Unrealized Invest Gains	\$26,124	\$0	\$0	\$0	\$0	\$0	\$0
361015 Bank Interest Earned	\$606	\$0	\$0	\$0	\$0	\$0	\$0
361016 Invest Interest Earned	\$19,707	\$0	\$0	\$52,105	\$0	\$0	\$0
Interest Income Total	\$57,462	\$15,000	\$15,000	\$52,105	\$15,000	\$15,000	\$30,000
392200 Gain On Property Sale	\$129,556	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenues Total	\$129,556	\$0	\$0	\$0	\$0	\$0	\$0
540 - Solid Waste Fund Total	\$8,841,498	\$8,680,500	\$8,680,500	\$8,785,653	\$8,680,500	(\$251,500)	\$8,429,000

Solid Waste Fund – Fund 540

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$1,916,551	\$1,909,290	\$1,907,124	\$1,720,341	\$1,909,290	(\$23,085)	\$1,886,205
511105 Part Time Employees	\$0	\$0	\$0	\$0	\$0	\$16,440	\$16,440
511200 Temporary Employees	\$0	\$0	\$0	\$0	\$0	\$2,584	\$2,584
511300 Overtime	\$126,462	\$106,269	\$106,269	\$79,281	\$106,269	\$0	\$106,269
512200 Social Security (FICA) Contributions	\$120,795	\$122,900	\$124,655	\$106,655	\$122,900	(\$2,300)	\$120,600
512300 Medicare	\$28,302	\$28,680	\$29,091	\$24,997	\$28,680	(\$530)	\$28,150
512400 Retirement Contributions	\$250,216	\$257,128	\$261,788	\$239,973	\$257,128	\$5,620	\$262,748
512401 Deferred Compensation	\$4,554	\$5,500	\$5,500	\$4,139	\$5,500	\$0	\$5,500
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$32,105	\$32,105
553100 Group Insurance Contribution	\$519,675	\$491,636	\$491,636	\$390,099	\$491,636	\$0	\$491,636
554100 Workers Comp Contribution	\$65,606	\$65,606	\$65,606	\$60,139	\$65,606	\$2,894	\$68,500
Salaries and Benefits Total	\$3,032,161	\$2,987,009	\$2,991,669	\$2,625,623	\$2,987,009	\$33,728	\$3,020,737
521201 Professional Services	\$3,500	\$0	\$0	\$523	\$0	\$0	\$0
521400 Contract Services	\$2,480,058	\$2,682,232	\$2,682,232	\$2,264,475	\$2,682,232	(\$500)	\$2,681,732
522110 Disposal	\$1,299,304	\$1,734,100	\$1,734,100	\$1,253,882	\$1,734,100	(\$250,000)	\$1,484,100
522130 Custodial	\$1,490	\$1,800	\$1,800	\$1,788	\$1,800	\$0	\$1,800
522140 Repairs And Maintenance - Grou	\$2,250	\$8,480	\$8,480	\$4,666	\$8,480	\$0	\$8,480
522205 Repairs And Maintenance	\$5,444	\$4,950	\$4,950	\$4,491	\$4,950	\$0	\$4,950
522210 Vehicle Repair	\$20,282	\$19,000	\$121,418	\$36,304	\$19,000	\$17,850	\$36,850
522215 Garage Base Rate	\$0	\$26,910	\$26,910	\$24,668	\$26,910	\$690	\$27,600
522216 Mechanics Rate	\$0	\$91,036	\$91,036	\$70,407	\$91,036	\$10,484	\$101,520
522320 Rental Of Equipment And Vehicl	\$3,339	\$3,100	\$3,373	\$2,095	\$3,100	\$0	\$3,100
523210 Communication Services	\$23,635	\$23,600	\$23,600	\$13,869	\$23,600	(\$16,600)	\$7,000
523220 Postage	\$694	\$1,407	\$1,407	\$587	\$1,407	(\$186)	\$1,221
523300 Advertising	\$0	\$500	\$500	\$0	\$500	\$0	\$500
523400 Printing And Binding	\$256	\$2,895	\$2,895	\$862	\$2,895	(\$250)	\$2,645
523500 Travel	\$762	\$1,850	\$1,850	\$1,618	\$1,850	\$150	\$2,000
523600 Dues And Fees	\$275	\$225	\$225	\$304	\$225	\$0	\$225
523700 Education And Training	\$934	\$1,810	\$1,810	\$2,025	\$1,810	\$0	\$1,810
523800 Licenses	\$202	\$92	\$92	\$78	\$92	(\$64)	\$28
523851 Contracted Temporary Labor	\$1,129	\$2,500	\$2,500	\$1,896	\$2,500	\$0	\$2,500
523901 Bank Fees / Charges	\$57,123	\$65,000	\$65,000	\$23,457	\$65,000	(\$35,000)	\$30,000
523902 Sanitation Services	\$2,726	\$1,700	\$1,700	\$1,015	\$1,700	\$0	\$1,700
531105 Supplies	\$43,021	\$51,100	\$51,156	\$41,134	\$51,100	\$350	\$51,450
531120 Vehicle Parts And Supplies	\$262,887	\$267,700	\$269,475	\$231,925	\$267,700	(\$2,600)	\$265,100
531210 Water / Sewerage	\$584	\$1,089	\$1,089	\$312	\$1,089	\$0	\$1,089
531220 Natural Gas	\$300	\$0	\$0	\$346	\$0	\$0	\$0
531230 Electricity	\$8,113	\$8,980	\$8,980	\$8,447	\$8,980	\$0	\$8,980
531240 Bottled Gas	\$3,312	\$2,750	\$2,750	\$1,744	\$2,750	\$0	\$2,750
531605 Machinery And Equipment-Operating	\$18,408	\$24,279	\$24,279	\$2,946	\$22,780	\$0	\$22,780
531610 Furniture/fixtures-operating	\$2,561	\$0	\$0	\$2,277	\$0	\$0	\$0
531615 Computer Equipment-operating	\$0	\$11,000	\$11,000	\$0	\$11,000	\$0	\$11,000
531720 Uniforms	\$26,681	\$30,730	\$30,730	\$25,299	\$30,730	\$2,600	\$33,330
541200 Site Improvements	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
541300 Buildings	\$74,551	\$0	\$2,774	\$1,600	\$0	\$0	\$0
542100 Machinery	\$16,712	\$73,000	\$0	\$0	\$0	\$0	\$0
542200 Vehicles	\$141,333	\$458,971	\$780,216	\$412,872	\$0	\$220,000	\$220,000
549999 Contra- Capital Expense Accoun	(\$232,596)	\$0	\$0	(\$414,472)	\$0	\$0	\$0
551110 Indirect Costs	\$770,109	\$805,165	\$805,165	\$738,068	\$805,165	(\$7,886)	\$797,279
551115 Interfund Transfer - Garage	\$168,616	\$0	\$0	\$0	\$0	\$0	\$0
552400 Risk/liability Contribution	\$34,925	\$46,980	\$46,980	\$43,065	\$46,980	\$1,126	\$48,106
561001 Building- Depreciation	\$31,212	\$0	\$0	\$0	\$0	\$0	\$0
561003 Site Improvement- Depreciation	\$12,983	\$0	\$0	\$0	\$0	\$0	\$0
561004 Machinery & Equipment- Depreci	\$15,253	\$0	\$0	\$0	\$0	\$0	\$0
561005 Vehicles-depreciation	\$279,088	\$0	\$0	\$0	\$0	\$0	\$0
579001 Contingency Operating	\$0	\$0	\$0	\$0	\$0	\$235,600	\$235,600
Transfers, Capital, Other Total	\$1,312,186	\$1,384,116	\$1,635,135	\$781,133	\$852,145	\$458,840	\$1,310,985
540 - Solid Waste Fund Total	\$8,910,019	\$9,807,779	\$10,213,808	\$7,697,617	\$9,274,309	\$234,392	\$9,508,701

Solid Waste Fund – Fund 540

FY 2014 Available Fund Balance over Reserve by Policy	\$5,968,414
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FY 2014 Revenues	\$8,429,000
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FY 2013 Approved Budget	\$9,275,808
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One-Time Costs Removed (recycling hoppers)	(\$1,499)
Department Changes	\$0
Salary and Benefit Adjustments	(\$39,120)
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$2,894
Risk and Liability Adjustments	\$1,126
Retirement Adjustment - Defined Benefit Plan	\$5,620
Retirement Adjustment - Defined Contribution Plan	\$32,105
Garage Base Rate Adjustment	\$690
Garage Mechanics Fees Adjustment	\$10,484
Bank Fees Adjustment	(\$35,000)
Indirect Costs Adjustment	(\$24,486)
FY 2014 Approved Base Budget	\$9,228,622

Temporary Seasonal Help at the Recycling Center	\$2,584
Part-Time Driver at Recycling Center	\$16,440
Salaries Adjustment Reserve (Career Development, Upgrades, and Reorganizational)	\$7,500
One-Time Employee Compensation	\$5,705
FY 2014 Approved New Initiatives	\$32,229

Commercial Front Loader Garbage Truck Replacement (FY 14 Request Amount reduced by the current amount available in project)	\$155,000
Residential Loader Garbage Truck Replacement (FY 14 Request Amount reduced by the current amount available in project)	\$65,000
Commercial Hydraulic Cylinder Replacement	\$17,850
Sign for Recycling Center	\$10,000
FY 2014 Approved Capital	\$247,850

FY 2014 TOTAL Approved Budget	\$9,508,701
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**Solid Waste and Recycling Administration Program
54045100**

Services Provided... Administrative support, customer service, logistical, and materials management support

Customers... Citizens; Local Businesses; Solid Waste Employees

What We Have Accomplished...

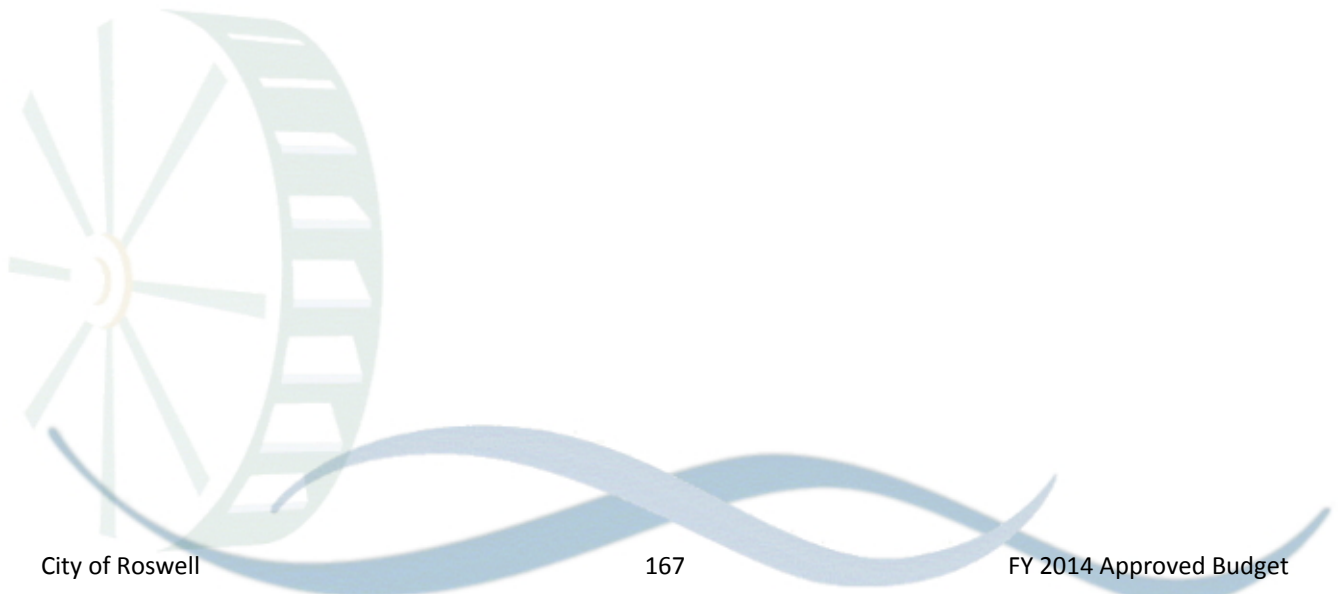
- Developed and distributed a revised Solid Waste Holiday Schedule brochure notifying residents of pickup date changes.
- Provided additional services for residents outside of regular trash collection including Bulky Item Amnesty Days, Household Hazardous Waste disposal and Drug Take Back collection events.

What We Expect to Accomplish...

- Continue to resolve all missed Solid Waste accounts within 24 hours.
- Add a Bulky Item Trash Event, bringing the annual total to four.
- Develop a policy and education plan for maintaining unobstructed access to commercial dumpsters.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of missed sanitation accounts resolved within 24 hours	100%	100%	100%	100%



Solid Waste and Recycling Administration Program
54045100

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
54045100	511100	Regular Employees	\$277,556	\$303,290	\$272,827	\$236,613	\$303,290	(\$20,085)	\$283,205
54045100	511300	Overtime	\$18,249	\$30,000	\$30,000	\$13,750	\$30,000	\$0	\$30,000
54045100	512200	Social Security (FICA) Contributions	\$16,903	\$18,300	\$18,300	\$14,681	\$18,300	(\$2,100)	\$16,200
54045100	512300	Medicare	\$4,005	\$4,260	\$4,260	\$3,487	\$4,260	(\$480)	\$3,780
54045100	512400	Retirement Contributions	\$36,397	\$36,453	\$37,114	\$34,021	\$36,453	\$797	\$37,250
54045100	512401	Deferred Compensation	\$1,308	\$1,600	\$1,600	\$1,237	\$1,600	\$0	\$1,600
54045100	522205	Repairs And Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
54045100	522210	Vehicle Repair	\$498	\$500	\$500	\$18	\$500	\$0	\$500
54045100	522215	Garage Base Rate	\$0	\$690	\$690	\$633	\$690	\$0	\$690
54045100	522216	Mechanics Rate	\$0	\$126	\$126	\$363	\$126	\$234	\$360
54045100	522320	Rental Of Equipment And Vehicl	\$1,222	\$1,200	\$1,463	\$879	\$1,200	\$0	\$1,200
54045100	523210	Communication Services	\$16,001	\$15,000	\$15,000	\$9,002	\$15,000	(\$8,000)	\$7,000
54045100	523220	Postage	\$16	\$0	\$0	\$14	\$0	\$0	\$0
54045100	523500	Travel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
54045100	523700	Education And Training	\$20	\$0	\$0	\$0	\$0	\$0	\$0
54045100	523901	Bank Fees / Charges	\$57,123	\$65,000	\$65,000	\$23,457	\$65,000	(\$35,000)	\$30,000
54045100	531105	Supplies	\$599	\$1,400	\$1,400	\$509	\$1,400	\$0	\$1,400
54045100	531120	Vehicle Parts And Supplies	\$141	\$3,000	\$3,000	\$426	\$3,000	\$400	\$3,400
54045100	531250	Oil	\$53	\$280	\$280	\$86	\$280	\$0	\$280
54045100	531270	Gasoline/ Diesel	\$1,250	\$4,767	\$4,862	\$979	\$4,767	\$0	\$4,767
54045100	531310	Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
54045100	531615	Computer Equipment-operating	\$0	\$11,000	\$11,000	\$0	\$11,000	\$0	\$11,000
54045100	531720	Uniforms	\$153	\$450	\$450	\$0	\$450	(\$400)	\$50
54045100	539999	Special Events Contra Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0
54045100	542100	Machinery	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
54045100	542200	Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
54045100	549999	Contra- Capital Expense Accoun	\$0	\$0	\$0	\$0	\$0	\$0	\$0
54045100	551110	Indirect Costs	\$770,109	\$805,165	\$805,165	\$738,068	\$805,165	(\$7,886)	\$797,279
54045100	551115	Interfund Transfer - Garage	\$168,616	\$0	\$0	\$0	\$0	\$0	\$0
54045100	552400	Risk/liability Contribution	\$34,925	\$46,980	\$46,980	\$43,065	\$46,980	\$1,126	\$48,106
54045100	553100	Group Insurance Contribution	\$43,875	\$40,237	\$40,237	\$35,430	\$40,237	\$0	\$40,237
54045100	554100	Workers Comp Contribution	\$65,606	\$65,606	\$65,606	\$60,139	\$65,606	\$2,894	\$68,500
54045100	579001	Contingency Operating	\$0	\$0	\$0	\$0	\$0	\$235,600	\$235,600
54045100	579002	Contingency Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Solid Waste and Recycling Administration Total			\$1,514,624	\$1,480,304	\$1,425,859	\$1,216,858	\$1,455,304	\$167,100	\$1,622,404

Solid Waste and Recycling Education Program 54045800

Services Provided... Workshops are conducted for schools and other organizations to educate students and the general public on environmental issues. Educational materials are developed and distributed as part of the education program

Customers... Residents, Schools, Civic Organization

What We Have Accomplished...

- Completed the requirements for certification from the National Wildlife Federation.
- Held successful 4th year of the Drippy Dropperson Coloring Book Contest.
- Re-vamped the EverGreen School Program.

What We Expect to Accomplish...

- Continue to provide education to the schools in Roswell via the Environmental Education Coordinator.
- Enroll Roswell public and private schools in the EverGreen School program.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of EverGreen Schools	4	-	4	6

			FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 <u>APPROVED BUDGET</u>
54045800	511100	Regular Employees	\$27,236	\$29,000	\$30,290	\$25,546	\$29,000	\$0	\$29,000
54045800	512200	Social Security (FICA) Contributions	\$1,640	\$1,900	\$1,980	\$1,485	\$1,900	\$0	\$1,900
54045800	512300	Medicare	\$383	\$430	\$449	\$347	\$430	\$0	\$430
54045800	512400	Retirement Contributions	\$3,800	\$3,920	\$3,991	\$3,658	\$3,920	\$86	\$4,006
54045800	512401	Deferred Compensation	\$152	\$200	\$200	\$139	\$200	\$0	\$200
54045800	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$6,646	\$6,646
54045800	521201	Professional Services	\$0	\$0	\$0	\$314	\$0	\$0	\$0
54045800	522110	Disposal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
54045800	523220	Postage	\$245	\$750	\$750	\$161	\$750	(\$250)	\$500
54045800	523400	Printing And Binding	\$256	\$2,895	\$2,895	\$862	\$2,895	(\$250)	\$2,645
54045800	523500	Travel	\$262	\$1,200	\$1,200	\$556	\$1,200	\$150	\$1,350
54045800	523600	Dues And Fees	\$50	\$0	\$0	\$0	\$0	\$0	\$0
54045800	523700	Education And Training	\$309	\$625	\$625	\$385	\$625	\$0	\$625
54045800	531105	Supplies	\$7,659	\$8,300	\$8,300	\$1,752	\$8,300	\$350	\$8,650
54045800	531400	Books And Periodicals	\$0	\$0	\$0	\$0	\$0	\$0	\$0
54045800	531610	Furniture/fixtures-operating	\$0	\$0	\$0	\$2,030	\$0	\$0	\$0
54045800	553100	Group Insurance Contribution	\$5,362	\$5,087	\$5,087	\$3,663	\$5,087	\$0	\$5,087
Solid Waste Public Education Total			\$47,354	\$54,307	\$55,767	\$40,899	\$54,307	\$6,732	\$61,039

Residential Solid Waste Collection Program 54045201

Services Provided... Standard household garbage collection, premium household garbage collection, "curbside exempt" household garbage collection for qualified applicants, large item collection

Customers... Citizens; Public

What We Have Accomplished...

- Replaced Scout Truck to improve efficiency and reliability for special curbside collections.
- Monitored Solid Waste GPS system to provide more efficient service to residential customers.
- Updated residential solid waste fleet by replacing an aging rear-loader sanitation truck.

What We Expect to Accomplish...

- Continue to look for opportunities to update fleet of residential collection vehicles to improve reliability.
- Provide residential solid waste collectors with heavy duty rain gear to wear during inclement weather.
- Update our current communications system with all residential and scout truck drivers.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Total # of items collected for Special pick up/large items services quarterly	927	1,020	1,122	1,234

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 <u>APPROVED BUDGET</u>
54045201 511100 Regular Employees	\$1,043,115	\$1,019,000	\$1,035,963	\$936,554	\$1,019,000	\$1,000	\$1,020,000
54045201 511300 Overtime	\$55,195	\$43,207	\$43,207	\$29,551	\$43,207	\$0	\$43,207
54045201 512200 Social Security (FICA) Contributions	\$65,409	\$65,900	\$66,952	\$57,517	\$65,900	\$100	\$66,000
54045201 512300 Medicare	\$15,297	\$15,410	\$15,656	\$13,452	\$15,410	\$10	\$15,420
54045201 512400 Retirement Contributions	\$135,707	\$140,322	\$142,865	\$130,960	\$140,322	\$3,067	\$143,389
54045201 512401 Deferred Compensation	\$997	\$1,200	\$1,200	\$918	\$1,200	\$0	\$1,200
54045201 512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$17,129	\$17,129
54045201 522205 Repairs And Maintenance	\$390	\$500	\$500	\$950	\$500	\$0	\$500
54045201 522210 Vehicle Repair	\$11,500	\$11,500	\$97,002	\$13,267	\$11,500	\$0	\$11,500
54045201 522215 Garage Base Rate	\$0	\$15,870	\$15,870	\$14,548	\$15,870	\$690	\$16,560
54045201 522216 Mechanics Rate	\$0	\$57,488	\$57,488	\$40,579	\$57,488	\$3,712	\$61,200
54045201 523210 Communication Services	\$4,406	\$5,000	\$5,000	\$2,930	\$5,000	(\$5,000)	\$0
54045201 523220 Postage	\$387	\$632	\$632	\$390	\$632	\$64	\$696
54045201 523800 Licenses	\$56	\$92	\$92	\$56	\$92	(\$64)	\$28
54045201 523851 Contracted Temporary Labor	\$0	\$2,500	\$2,500	\$1,896	\$2,500	\$0	\$2,500
54045201 531105 Supplies	\$17,748	\$21,140	\$21,196	\$23,991	\$21,140	\$0	\$21,140
54045201 531120 Vehicle Parts And Supplies	\$132,464	\$136,700	\$137,470	\$138,108	\$136,700	(\$3,000)	\$133,700
54045201 531250 Oil	\$3,087	\$4,000	\$4,000	\$2,625	\$4,000	\$0	\$4,000
54045201 531270 Gasoline/ Diesel	\$117,726	\$149,314	\$157,324	\$102,803	\$149,314	\$9,400	\$158,714
54045201 531605 Machinery And Equipment-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
54045201 531720 Uniforms	\$22,827	\$23,000	\$23,000	\$22,389	\$23,000	\$3,000	\$26,000
54045201 542100 Machinery	\$0	\$48,000	\$0	\$0	\$0	\$0	\$0
54045201 542200 Vehicles	\$141,333	\$178,848	\$246,127	\$168,385	\$0	\$65,000	\$65,000
54045201 549999 Contra- Capital Expense Account	\$0	\$0	\$0	(\$168,385)	\$0	\$0	\$0
54045201 553100 Group Insurance Contribution	\$331,500	\$314,500	\$314,500	\$245,475	\$314,500	\$0	\$314,500
Solid Waste Residential Collection Total	\$2,099,144	\$2,254,123	\$2,388,544	\$1,778,958	\$2,027,275	\$95,108	\$2,122,383

Commercial Solid Waste Collection Program 54045202

Services Provided...Commercial dumpster service collection, small commercial (can) garbage collection

Customers... Citizens; Government Entities; Public

What We Have Accomplished...

- Updated commercial solid waste fleet by replacing aging front-loader truck.
- Inspected inventory of commercial containers throughout the City to ensure serviceability.
- Continued to monitor commercial dumpster sites for sanitation and environmental code violations.
- Identified circumstances that prohibit collection from locations and focused on resolving those issues within two weeks.

What We Expect to Accomplish...

- Continue to look for opportunities to update fleet of commercial collection vehicles to improve reliability.
- Continue to replace and repair current inventory of commercial dumpsters, as needed.
- Update existing communications system between dispatch and commercial route drivers.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of commercial dumpsters replaced	10%	10%	10%	10%

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
54045202 511100 Regular Employees	\$346,507	\$340,000	\$345,799	\$325,638	\$340,000	\$5,000	\$345,000
54045202 511300 Overtime	\$53,003	\$31,462	\$31,462	\$35,827	\$31,462	\$0	\$31,462
54045202 512200 Social Security (FICA) Contributions	\$24,043	\$23,100	\$23,460	\$21,656	\$23,100	\$300	\$23,400
54045202 512300 Medicare	\$5,623	\$5,390	\$5,474	\$5,065	\$5,390	\$70	\$5,460
54045202 512400 Retirement Contributions	\$45,116	\$46,644	\$47,489	\$43,532	\$46,644	\$1,019	\$47,663
54045202 512401 Deferred Compensation	\$461	\$600	\$600	\$421	\$600	\$0	\$600
54045202 522210 Vehicle Repair	\$5,628	\$4,000	\$20,916	\$22,936	\$4,000	\$17,850	\$21,850
54045202 522215 Garage Base Rate	\$0	\$6,900	\$6,900	\$6,325	\$6,900	\$0	\$6,900
54045202 522216 Mechanics Rate	\$0	\$30,272	\$30,272	\$27,974	\$30,272	\$5,008	\$35,280
54045202 523210 Communication Services	\$2,962	\$3,000	\$3,000	\$1,881	\$3,000	(\$3,000)	\$0
54045202 523800 Licenses	\$146	\$0	\$0	\$22	\$0	\$0	\$0
54045202 531105 Supplies	\$3,409	\$5,500	\$5,500	\$3,338	\$5,500	\$0	\$5,500
54045202 531120 Vehicle Parts And Supplies	\$130,062	\$123,500	\$124,506	\$93,004	\$123,500	\$0	\$123,500
54045202 531250 Oil	\$2,956	\$5,000	\$5,000	\$2,213	\$5,000	\$0	\$5,000
54045202 531270 Gasoline/ Diesel	\$99,287	\$127,126	\$133,275	\$84,062	\$127,126	\$5,500	\$132,626
54045202 531625 Dumpster Replacement	\$68,403	\$70,873	\$102,219	\$71,275	\$70,873	\$0	\$70,873
54045202 531720 Uniforms	\$3,053	\$4,455	\$4,455	\$2,512	\$4,455	\$0	\$4,455
54045202 542200 Vehicles	\$0	\$262,123	\$513,602	\$224,000	\$0	\$155,000	\$155,000
54045202 549999 Contra- Capital Expense Account	\$0	\$0	\$0	(\$224,000)	\$0	\$0	\$0
54045202 553100 Group Insurance Contribution	\$78,000	\$74,000	\$74,000	\$58,009	\$74,000	\$0	\$74,000
54045202 561001 Building- Depreciation	\$31,212	\$0	\$0	\$0	\$0	\$0	\$0
54045202 561003 Site Improvement- Depreciation	\$12,983	\$0	\$0	\$0	\$0	\$0	\$0
54045202 561004 Machinery & Equipment- Depreci	\$15,253	\$0	\$0	\$0	\$0	\$0	\$0
54045202 561005 Vehicles-depreciation	\$279,088	\$0	\$0	\$0	\$0	\$0	\$0
Solid Waste Commercial Collection Total	\$1,207,193	\$1,163,945	\$1,477,928	\$805,703	\$901,822	\$186,747	\$1,088,569

Yard Waste and Recycling Collection Program 54045850

Services Provided... Weekly yard waste and recycling collection and disposal, storm debris collection and disposal

Customers... Residential property owners

What We Have Accomplished...

- Continued management and monitoring of contract with Advanced Disposal for yard waste and recycling curbside collection to ensure a high level of customer service.

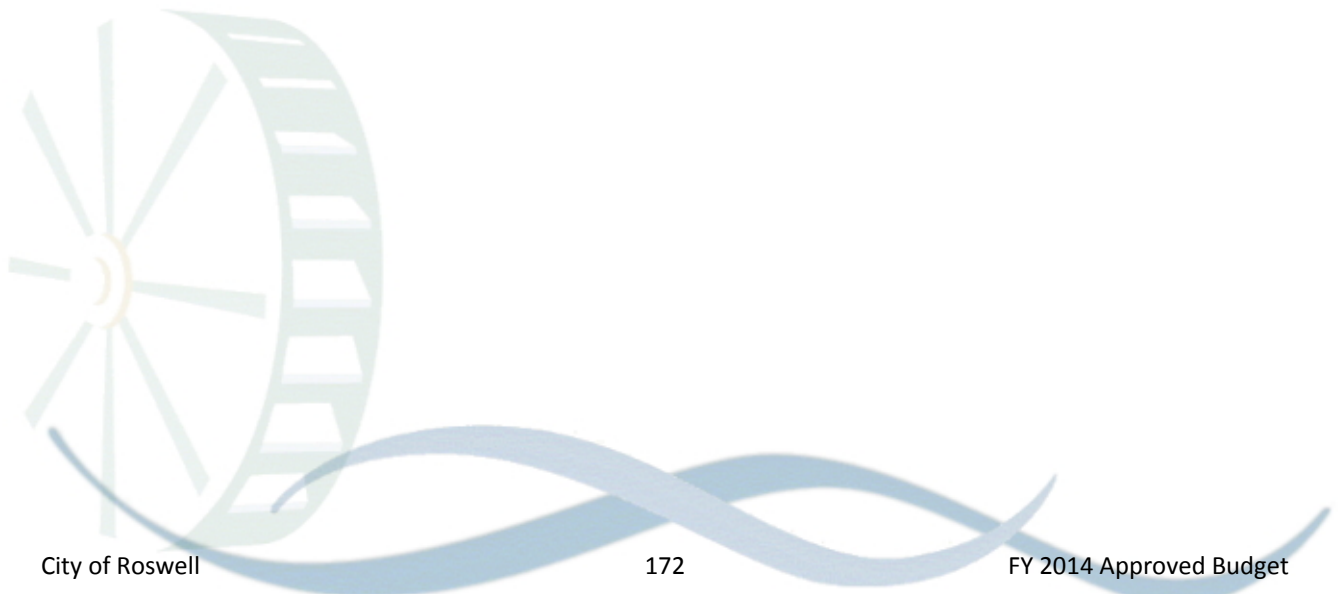
What We Expect to Accomplish...

- Work with Advanced Disposal to improve curbside recycling participation.
- Continue to explore potential for curbside organics collection pilot program.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percent of residential households participating in curbside recycling program.	65%	70%	68%	70%

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
54045850	521400 Contract Services	\$2,463,262	\$2,635,852	\$2,635,852	\$2,263,303	\$2,635,852	\$0	\$2,635,852
Solid Waste Yard Trimmings Total		\$2,463,262	\$2,635,852	\$2,635,852	\$2,263,304	\$2,635,852	\$0	\$2,635,852



Solid Waste Disposal Program 54045300

Services Provided... Solid waste and large item disposal, collection and disposal of items collected during Bulky Trash Amnesty days and Household Hazardous Waste collection days

Customers... Solid Waste Customers - commercial and residential

What We Have Accomplished...

- Added one Household Hazardous Waste disposal event, bringing the annual total to three.
- Secured future tonnage rate pricing for solid waste disposal and operation of the transfer station.

What We Expect to Accomplish...

- Continue Bulky Trash Amnesty and Household Hazardous Waste collection events as a service to Roswell residents.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Annual tonnage of solid waste collected and disposed of via the City's Transfer Station.	38,900	48,000	41,800	43,000

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
54045300	521400 Contract Services	\$15,840	\$45,500	\$45,500	\$0	\$45,500	(\$500)	\$45,000
54045300	522110 Disposal	\$1,283,460	\$1,690,000	\$1,690,000	\$1,228,440	\$1,690,000	(\$250,000)	\$1,440,000
Solid Waste Disposal Total		\$1,299,300	\$1,735,500	\$1,735,500	\$1,228,441	\$1,735,500	(\$250,500)	\$1,485,000

Recycling Program 54045500

Services Provided... Public recycling center operation, public and private school recycling collection and City facility recycling collection

Customers... Citizens; City wide staff; Homeowner Associations; Local Businesses; Public; Roswell public and private schools

What We Have Accomplished...

- The Recycling Center received the prestigious Spirit of Green Award from the Georgia Recycling Coalition for Outstanding Government Program.
- The Center began accepting latex paint from Roswell residents.
- New signage and a brochure were created to provide better service to the customers.

What We Expect to Accomplish...

In keeping with the City's vision to be the premier riverside community connecting strong neighborhoods and the entrepreneurial spirit:

- We will increase the visibility of the Center at community events and through America Recycle Day activities.
- We will begin collection of polystyrene (Styrofoam) at the Center from Roswell residents which was the number two most requested material on our customer survey.
- We will replace the identification sign at the Center with an updated version with the current City of Roswell logo making it easier for customers to locate us.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Tonnage of all materials collected	1,568	1,600	1,600	1,800
Gallons of motor oil, vegetable oil, anti-freeze and paint* collected	6,598	12,000	12,000	14,000

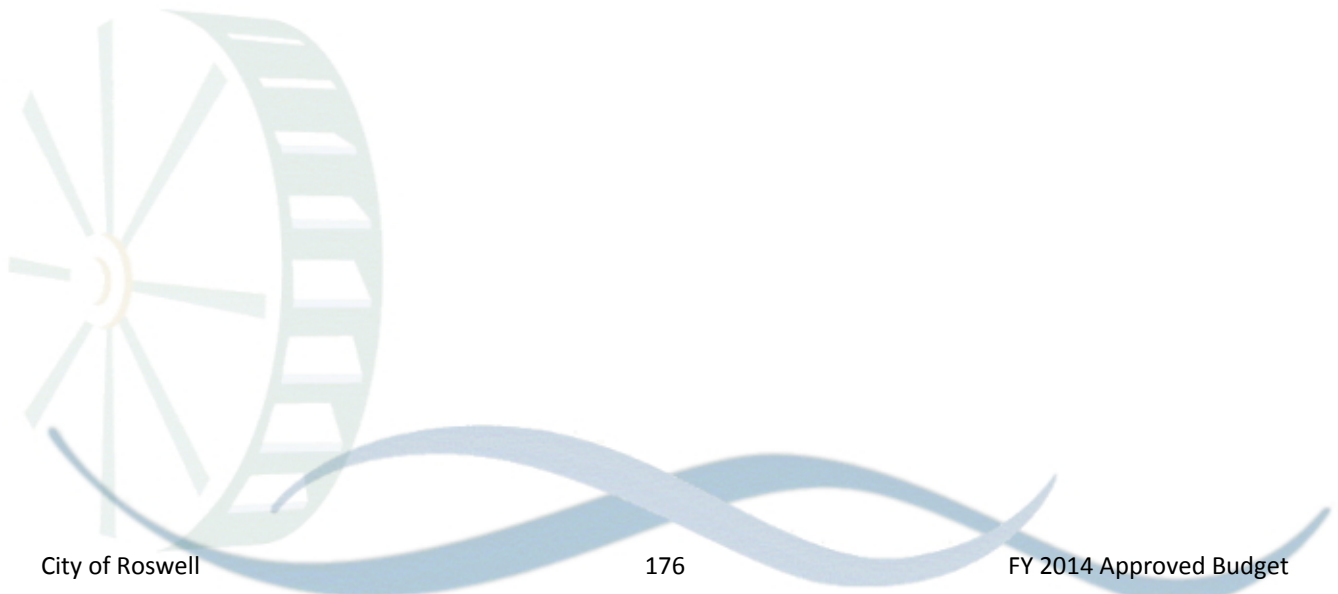
*Paint not collected in FY12

**Recycling Program
54045500**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
54045500	511100 Regular Employees	\$222,138	\$218,000	\$222,245	\$195,990	\$218,000	(\$9,000)	\$209,000
54045500	511105 Part Time Employees	\$0	\$0	\$0	\$0	\$0	\$16,440	\$16,440
54045500	511200 Temporary Employees	\$0	\$0	\$0	\$0	\$0	\$2,584	\$2,584
54045500	511300 Overtime	\$16	\$1,600	\$1,600	\$154	\$1,600	\$0	\$1,600
54045500	512200 Social Security (FICA) Contributions	\$12,801	\$13,700	\$13,963	\$11,315	\$13,700	(\$600)	\$13,100
54045500	512300 Medicare	\$2,993	\$3,190	\$3,252	\$2,646	\$3,190	(\$130)	\$3,060
54045500	512400 Retirement Contributions	\$29,197	\$29,789	\$30,329	\$27,802	\$29,789	\$651	\$30,440
54045500	512401 Deferred Compensation	\$1,635	\$1,900	\$1,900	\$1,423	\$1,900	\$0	\$1,900
54045500	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$8,330	\$8,330
54045500	521201 Professional Services	\$3,500	\$0	\$0	\$209	\$0	\$0	\$0
54045500	521400 Contract Services	\$957	\$880	\$880	\$1,172	\$880	\$0	\$880
54045500	522110 Disposal	\$15,843	\$44,100	\$44,100	\$25,443	\$44,100	\$0	\$44,100
54045500	522130 Custodial	\$1,490	\$1,800	\$1,800	\$1,788	\$1,800	\$0	\$1,800
54045500	522140 Repairs And Maintenance - Grou	\$2,250	\$8,480	\$8,480	\$4,666	\$8,480	\$0	\$8,480
54045500	522205 Repairs And Maintenance	\$5,054	\$4,450	\$4,450	\$3,541	\$4,450	\$0	\$4,450
54045500	522210 Vehicle Repair	\$2,656	\$3,000	\$3,000	\$83	\$3,000	\$0	\$3,000
54045500	522215 Garage Base Rate	\$0	\$3,450	\$3,450	\$3,163	\$3,450	\$0	\$3,450
54045500	522216 Mechanics Rate	\$0	\$3,150	\$3,150	\$1,490	\$3,150	\$1,530	\$4,680
54045500	522320 Rental Of Equipment And Vehicl	\$2,116	\$1,900	\$1,911	\$1,216	\$1,900	\$0	\$1,900
54045500	523210 Communication Services	\$266	\$600	\$600	\$56	\$600	(\$600)	\$0
54045500	523220 Postage	\$45	\$25	\$25	\$9	\$25	\$0	\$25
54045500	523300 Advertising	\$0	\$500	\$500	\$0	\$500	\$0	\$500
54045500	523500 Travel	\$500	\$650	\$650	\$1,062	\$650	\$0	\$650
54045500	523600 Dues And Fees	\$225	\$225	\$225	\$304	\$225	\$0	\$225
54045500	523700 Education And Training	\$605	\$1,185	\$1,185	\$1,640	\$1,185	\$0	\$1,185
54045500	523851 Contracted Temporary Labor	\$1,129	\$0	\$0	\$0	\$0	\$0	\$0
54045500	523902 Sanitation Services	\$2,726	\$1,700	\$1,700	\$1,015	\$1,700	\$0	\$1,700
54045500	531105 Supplies	\$13,606	\$14,760	\$14,760	\$11,544	\$14,760	\$0	\$14,760
54045500	531120 Vehicle Parts And Supplies	\$220	\$4,500	\$4,500	\$386	\$4,500	\$0	\$4,500
54045500	531210 Water / Sewerage	\$584	\$1,089	\$1,089	\$312	\$1,089	\$0	\$1,089
54045500	531220 Natural Gas	\$300	\$0	\$0	\$346	\$0	\$0	\$0
54045500	531230 Electricity	\$8,113	\$8,980	\$8,980	\$8,447	\$8,980	\$0	\$8,980
54045500	531240 Bottled Gas	\$3,312	\$2,750	\$2,750	\$1,744	\$2,750	\$0	\$2,750
54045500	531250 Oil	\$110	\$188	\$188	\$163	\$188	\$0	\$188
54045500	531270 Gasoline/ Diesel	\$3,533	\$4,291	\$4,518	\$3,216	\$4,291	\$0	\$4,291
54045500	531605 Machinery And Equipment-Operating	\$18,408	\$24,279	\$24,279	\$2,946	\$22,780	\$0	\$22,780
54045500	531610 Furniture/fixtures-operating	\$2,561	\$0	\$0	\$247	\$0	\$0	\$0
54045500	531720 Uniforms	\$648	\$2,825	\$2,825	\$397	\$2,825	\$0	\$2,825
54045500	541200 Site Improvements	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
54045500	541300 Buildings	\$74,551	\$0	\$2,774	\$1,600	\$0	\$0	\$0
54045500	542100 Machinery	\$16,712	\$0	\$0	\$0	\$0	\$0	\$0
54045500	542200 Vehicles	\$0	\$18,000	\$20,487	\$20,487	\$0	\$0	\$0
54045500	549999 Contra- Capital Expense Accoun	(\$232,596)	\$0	\$0	(\$22,087)	\$0	\$0	\$0
54045500	553100 Group Insurance Contribution	\$60,938	\$57,812	\$57,812	\$47,522	\$57,812	\$0	\$57,812
Recycling Program Total		\$279,143	\$483,748	\$494,357	\$363,456	\$464,249	\$29,205	\$493,454



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Environmental / Public Works Department

Fleet Services Fund

Mission Statement...

To provide safe, dependable equipment and fueling services in support of user Departments' missions at a competitive maintenance cost in the most effective and efficient manner possible.

Who We Are...

The Fleet Services Fund maintains the City's fleet and fuel systems. Fleet Services is responsible for preventative maintenance services, auto parts inventory, vehicle towing, tire repair and replacements, and vehicle and heavy equipment repairs. All vehicle records are comprehensively maintained by Fleet Services including permits, licensing and emissions records. Fleet Services is also responsible for maintaining the City's fuel tanks and the administration of fueling contracts. Fleet Services works diligently to provide services efficiently, effectively, and competitively in support of the missions of the user Departments.

Environmental/Public Works Department Fleet Services Fund – Fund 604

Services Provided... Provide vehicle repairs and maintenance, vehicle and equipment inspections, education, parts and tire disposal, and rental of equipment

Customers... City Management; City wide staff; Public

Opportunities...

In the first year of the Fleet Services Fund, a range of opportunities have been identified to improve efficiencies, tracking, reporting and overall service to Fleet user Departments. Fleet Services has identified key performance indicators and workload statistics that will be tracked in order to improve services, reduce costs, optimize operational efficiencies and lessen the Fleet’s environmental impact. The potential introduction of propane as a fuel source for some Fleet vehicles is consistent with the Fleet Services initiative to look for low cost opportunities to “green” the Garage.

Challenges...

A number of challenges have been identified for Fleet Services as well which will require new and creative solutions. Improving mechanic efficiency and reporting to user Departments are primary goals. The potential implementation of the MUNIS Work Order module to record and track maintenance and operating cost activity would require training and updated procedures for handling Fleet service work orders. Formalizing parts management procedures and implanting internal controls are expected to be addressed in FY 2014.

What We Have Accomplished...

- Implementation of first year of Fleet Services Fund.
- Fleet mechanics received Automotive Service Excellence (ASE) recertification in engine, brake and HVAC repairs.
- Continued research of alternative fuels for use in City fleet including biodiesel, propane and compressed natural gas (CNG).

What We Expect to Accomplish...

- Develop a tracking, notification and incentive program for vehicle preventative maintenance service.
- Review existing work order flow and implement improvements based on MUNIS Work Order module.
- Update inefficient HVAC recovery machine used to service fleet vehicle HVAC systems.
- Replace and update equipment on Fleet Services truck to improve reliability and capabilities on service calls.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of total Fleet vehicles and equipment serviced annually.	80%	90%	85%	95%

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of preventative maintenance (PM) work orders.	368	375	360	380

Fleet Services Fund – Fund 604

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
391201 Operating Transfer In	\$0	\$613,159	\$613,159	\$483,084	\$613,159	\$51,557	\$664,716
Charges for Service - Internal Total	\$0	\$613,159	\$613,159	\$483,084	\$613,159	\$51,557	\$664,716
604 - Fleet Services Fund Total	\$0	\$613,159	\$613,159	\$483,084	\$613,159	\$51,557	\$664,716

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$0	\$330,990	\$330,990	\$292,816	\$330,990	\$5,764	\$336,754
511300 Overtime	\$0	\$26,139	\$26,139	\$9,375	\$26,139	\$0	\$26,139
512200 Social Security (FICA) Contributions	\$0	\$20,100	\$20,100	\$18,510	\$20,100	\$0	\$20,100
512300 Medicare	\$0	\$4,810	\$4,810	\$4,339	\$4,810	\$0	\$4,810
512400 Retirement Contributions	\$0	\$44,684	\$45,494	\$49,285	\$44,684	\$977	\$45,661
512401 Deferred Compensation	\$0	\$1,000	\$1,000	\$1,098	\$1,000	\$0	\$1,000
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$4,958	\$4,958
553100 Group Insurance Contribution	\$0	\$67,525	\$67,525	\$72,473	\$67,525	\$0	\$67,525
554100 Workers Comp Contribution	\$0	\$2,678	\$2,678	\$2,455	\$2,678	\$117	\$2,795
Salaries and Benefits Total	\$0	\$497,926	\$498,736	\$450,351	\$497,926	\$11,816	\$509,742
521300 Technical Services	\$0	\$8,610	\$8,610	\$15,319	\$8,610	\$0	\$8,610
522110 Disposal	\$0	\$1,575	\$1,575	\$600	\$1,575	\$542	\$2,117
522205 Repairs And Maintenance	\$0	\$2,408	\$2,408	\$7,013	\$2,408	\$0	\$2,408
522210 Vehicle Repair	\$0	\$442	\$442	\$288	\$442	(\$242)	\$200
522215 Garage Base Rate	\$0	\$2,070	\$2,070	\$1,898	\$2,070	(\$690)	\$1,380
522216 Mechanics Rate	\$0	\$410	\$410	\$816	\$410	\$238	\$648
522320 Rental Of Equipment And Vehicl	\$0	\$3,000	\$3,000	\$1,906	\$3,000	\$0	\$3,000
523210 Communication Services	\$0	\$1,875	\$1,875	\$92	\$1,875	(\$1,600)	\$275
523700 Education And Training	\$0	\$330	\$330	\$0	\$330	\$0	\$330
531105 Supplies	\$0	\$30,000	\$30,000	\$31,859	\$30,000	\$0	\$30,000
531120 Vehicle Parts And Supplies	\$0	\$1,800	\$1,800	\$387	\$1,800	(\$300)	\$1,500
531250 Oil	\$0	\$140	\$140	\$67	\$140	\$0	\$140
531270 Gasoline/ Diesel	\$0	\$4,580	\$4,580	\$2,979	\$4,580	\$0	\$4,580
531720 Uniforms	\$0	\$3,484	\$3,484	\$3,564	\$3,484	\$0	\$3,484
Operating Total	\$0	\$60,724	\$60,724	\$66,787	\$60,724	(\$2,052)	\$58,672
541200 Site Improvements	\$0	\$0	\$14,373	\$0	\$0	\$0	\$0
542100 Machinery	\$0	\$6,000	\$6,000	\$0	\$0	\$13,500	\$13,500
542200 Vehicules	\$0	\$40,000	\$25,627	\$25,627	\$0	\$0	\$0
551110 Indirect Costs	\$0	\$0	\$0	\$0	\$0	\$40,013	\$40,013
552400 Risk/liability Contribution	\$0	\$4,646	\$4,646	\$4,356	\$4,646	\$111	\$4,757
Transfers, Capital, Other Total	\$0	\$50,646	\$50,646	\$29,982	\$4,646	\$53,624	\$58,270
604 - Fleet Services Fund Total	\$0	\$609,296	\$610,106	\$547,121	\$563,296	\$63,388	\$626,684

Fleet Services Fund – Fund 604

FY 2014 Available Fund Balance over Reserve by Policy	\$0
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FY 2014 Revenues	\$664,716
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FY 2013 Approved Budget	\$563,296
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One-Time Costs Removed	\$0
Department Changes	\$0
Salary and Benefit Adjustments	\$10
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$117
Risk and Liability Adjustments	\$111
Retirement Adjustment - Defined Benefit Plan	\$977
Retirement Adjustment - Defined Contribution Plan	\$4,958
Garage Base Rate Adjustment	(\$690)
Garage Mechanics Fees Adjustment	\$238
Indirect Costs Adjustment	\$38,413
FY 2014 Approved Base Budget	\$607,430

Salaries Adjustment Reserve (Career Development, Upgrades, and Reorganization)	\$5,000
One-Time Employee Compensation	\$754
FY 2014 Approved New Initiatives	\$5,754

Automotive Repair Equipment Program	\$6,000
Fleet Maintenance Tool Replacement Program	\$7,500
FY 2014 Approved Capital	\$13,500

FY 2014 TOTAL Approved Budget	\$626,684
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Fleet Services Fund – Fund 604

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
391201 Operating Transfer In	\$0	\$613,159	\$613,159	\$483,084	\$613,159	\$51,557	\$664,716
Charges for Service - Internal Total	\$0	\$613,159	\$613,159	\$483,084	\$613,159	\$51,557	\$664,716
604 - Fleet Services Fund Total	\$0	\$613,159	\$613,159	\$483,084	\$613,159	\$51,557	\$664,716

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
Regular Employees	\$0	\$330,990	\$330,990	\$292,816	\$330,990	\$5,764	\$336,754
Overtime	\$0	\$26,139	\$26,139	\$9,375	\$26,139	\$0	\$26,139
Social Security (FICA) Contributions	\$0	\$20,100	\$20,100	\$18,510	\$20,100	\$0	\$20,100
Medicare	\$0	\$4,810	\$4,810	\$4,339	\$4,810	\$0	\$4,810
Retirement Contributions	\$0	\$44,684	\$45,494	\$49,285	\$44,684	\$977	\$45,661
Deferred Compensation	\$0	\$1,000	\$1,000	\$1,098	\$1,000	\$0	\$1,000
Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$4,958	\$4,958
Salaries and Benefits Total	\$0	\$427,723	\$428,533	\$375,423	\$427,723	\$11,699	\$439,422
Technical Services	\$0	\$8,610	\$8,610	\$15,319	\$8,610	\$0	\$8,610
Disposal	\$0	\$1,575	\$1,575	\$600	\$1,575	\$542	\$2,117
Repairs And Maintenance	\$0	\$2,408	\$2,408	\$7,013	\$2,408	\$0	\$2,408
Vehicle Repair	\$0	\$442	\$442	\$288	\$442	-\$242	\$200
Garage Base Rate	\$0	\$2,070	\$2,070	\$1,898	\$2,070	-\$690	\$1,380
Mechanics Rate	\$0	\$410	\$410	\$816	\$410	\$238	\$648
Rental Of Equipment And Vehicl	\$0	\$3,000	\$3,000	\$1,906	\$3,000	\$0	\$3,000
Communication Services	\$0	\$1,875	\$1,875	\$92	\$1,875	-\$1,600	\$275
Education And Training	\$0	\$330	\$330	\$0	\$330	\$0	\$330
Supplies	\$0	\$30,000	\$30,000	\$31,859	\$30,000	\$0	\$30,000
Vehicle Parts And Supplies	\$0	\$1,800	\$1,800	\$387	\$1,800	-\$300	\$1,500
Oil	\$0	\$140	\$140	\$67	\$140	\$0	\$140
Gasoline/ Diesel	\$0	\$4,580	\$4,580	\$2,979	\$4,580	\$0	\$4,580
Uniforms	\$0	\$3,484	\$3,484	\$3,564	\$3,484	\$0	\$3,484
Operating Total	\$0	\$60,724	\$60,724	\$66,787	\$60,724	-\$2,052	\$58,672
Site Improvements	\$0	\$0	\$14,373	\$0	\$0	\$0	\$0
Machinery	\$0	\$6,000	\$6,000	\$0	\$0	\$13,500	\$13,500
Vehicles	\$0	\$40,000	\$25,627	\$25,627	\$0	\$0	\$0
Indirect Costs	\$0	\$0	\$0	\$0	\$0	\$40,013	\$40,013
Risk/liability Contribution	\$0	\$4,646	\$4,646	\$4,356	\$4,646	\$111	\$4,757
Group Insurance Contribution	\$0	\$67,525	\$67,525	\$72,473	\$67,525	\$0	\$67,525
Workers Comp Contribution	\$0	\$2,678	\$2,678	\$2,455	\$2,678	\$117	\$2,795
Transfers, Capital, Other Total	\$0	\$120,849	\$120,849	\$104,910	\$74,849	\$53,741	\$128,590
604 - Fleet Services Fund Total	\$0	\$609,296	\$610,106	\$547,121	\$563,296	\$63,388	\$626,684

Fleet Services Fund – Fund 604

FY 2014 Available Fund Balance over Reserve by Policy	\$0
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FY 2014 Revenues	\$664,716
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FY 2013 Approved Budget	\$563,296
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One-Time Costs Removed	\$0
Department Changes	\$0
Salary and Benefit Adjustments	\$10
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$117
Risk and Liability Adjustments	\$111
Retirement Adjustment - Defined Benefit Plan	\$977
Retirement Adjustment - Defined Contribution Plan	\$4,958
Garage Base Rate Adjustment	(\$690)
Garage Mechanics Fees Adjustment	\$238
Indirect Costs Adjustment	\$38,413
FY 2014 Approved Base Budget	\$607,430

Salaries Adjustment Reserve (Career Development, Upgrades, and Reorganization)	\$5,000
One-Time Employee Compensation	\$754
FY 2014 Approved New Initiatives	\$5,754

Automotive Repair Equipment Program	\$6,000
Fleet Maintenance Tool Replacement Program	\$7,500
FY 2014 Approved Capital	\$13,500

FY 2014 TOTAL Approved Budget	\$626,684
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Finance Department

Mission Statement...

Provide excellent and accurate service to our customers, financial stewardship for the City's resources, and professional financial services to City departments.

Who We Are...

The Finance Department is responsible for the financial aspects of Roswell's government. The Department is comprised of Administration, Accounting, Accounts Receivable, Cash Disbursements, Treasury, Cash Receipting, and Purchasing. These offices work together to ensure the City is managing its funds appropriately and in a cost effective manner.

Finance Department

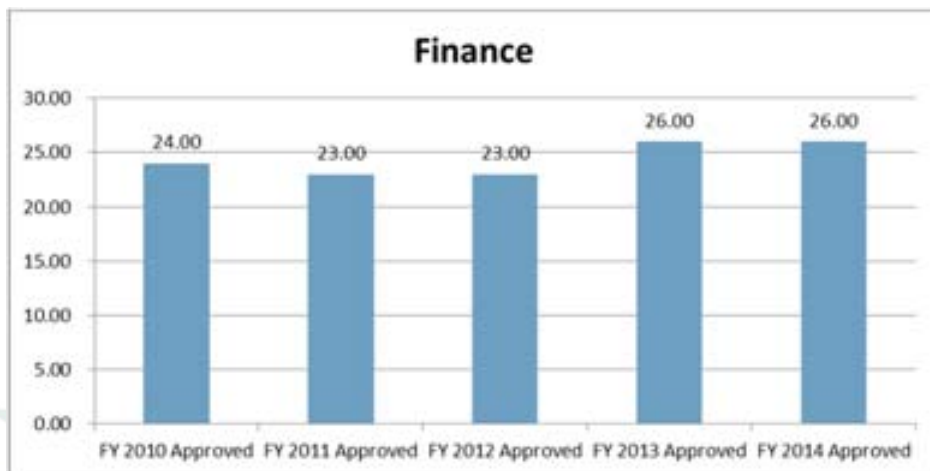
Opportunities...

The Finance Department strives to be a leader in financial policies and procedures. With the implementation of the new financial software the department faces many opportunities to improve efficiencies, work flow and auditing functions. The department will have the opportunity to improve business and financial procedures, which will provide information in a more timely fashion in order to make informed decisions quicker. The department has an opportunity to leverage the ideas of newer employees with the knowledge of long-term employees to provide greater support to our customers. With greater efficiencies the department will develop procedures that continue to improve on the review and auditing functions for good stewardship of the public's funds.

Challenges...

The Finance Department faces many challenges as we have emerged from the recession with a new economy. The demand for high quality services is a key to the success of Roswell; however, with slow and moderate growth prioritizing and managing expectations will place greater demand on funds. The execution on the City's budget and Bond Projects are critical components in managing cash flow, thus greater communication and management of funds will be a challenge.

Finance	\$3,758,879
100 - General Fund	\$2,552,931
410 - Debt Service Fund	\$1,205,948



Personnel Changes:

FY 2011: Eliminated (1) net Full-Time position through the ERIP and Restructuring. (1) Financial Services Rep I, (1) Accounts Payable Supervisor, (1) Purchasing Manager and (1) Buyer II positions were eliminated. (1) Buyer III, (1) Deputy Director/Treasurer and (1) Treasury Analyst positions were created. In addition, (2) Part-Time positions were eliminated: (1) Part-Time Purchasing Assistant and (1) Part-Time P-Card Coordinator.

FY 2013: Strategic Planning and Budget moved from Administration (+3) Full-Time positions.

FY 2014: Eliminated (1) Buyer III position and added (1) Contracts Administrator position.

Finance Department

FY 2013 Approved Budget	\$2,484,334
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One-Time Costs Removed	\$0
Department Changes	(\$2,378)
All cell phones moved to IT	(\$1,000)
Salary and Benefit Adjustments	\$20,560
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$34
Risk and Liability Adjustments	\$261
Retirement Adjustment - Defined Benefit Plan	\$3,845
Retirement Adjustment - Defined Contribution Plan	\$52,275
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$0
Bank Fees Adjustment	(\$5,000)

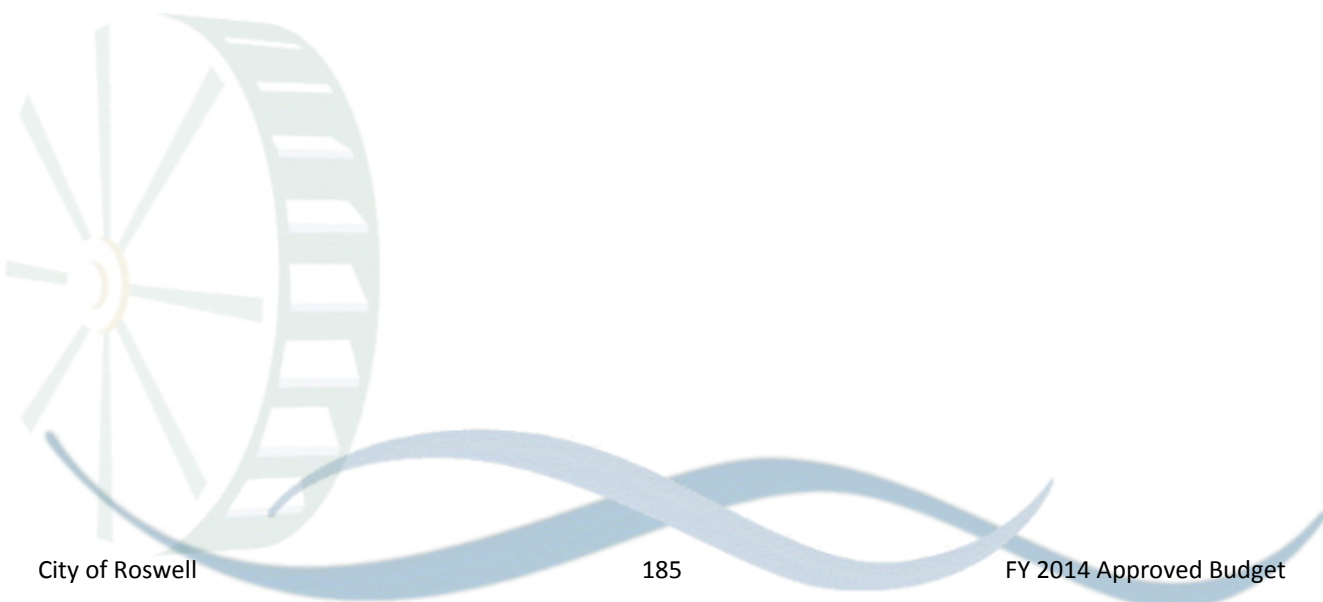
FY 2014 Approved Base Budget	\$2,552,931
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Eliminate a Buyer III position	(\$88,250)
Create a Contracts Administrator position	\$88,250

FY 2014 Approved New Initiatives	\$0
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FY 2014 Approved Capital	\$0
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FY 2014 TOTAL Approved Budget	\$2,552,931
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Finance Department

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$1,320,305	\$1,316,000	\$1,329,496	\$1,035,622	\$1,316,000	\$19,000	\$1,335,000
511105 Part Time Employees	\$26,400	\$38,050	\$38,050	\$11,563	\$38,050	\$0	\$38,050
511200 Temporary Employees	\$0	\$13,876	\$13,876	\$0	\$13,876	\$0	\$13,876
511300 Overtime	\$0	\$0	\$0	\$5,429	\$0	\$0	\$0
512200 Social Security (FICA) Contributions	\$80,057	\$84,290	\$85,128	\$62,591	\$84,290	\$1,300	\$85,590
512300 Medicare	\$18,758	\$19,630	\$19,825	\$14,638	\$19,630	\$260	\$19,890
512400 Retirement Contributions	\$176,313	\$180,305	\$183,573	\$168,275	\$180,305	\$3,843	\$184,148
512401 Deferred Compensation	\$7,992	\$10,500	\$10,500	\$6,824	\$10,500	\$0	\$10,500
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$52,277	\$52,277
Salaries and Benefits Total	\$1,629,826	\$1,662,651	\$1,680,448	\$1,304,942	\$1,662,651	\$76,680	\$1,739,331
521201 Professional Services	\$161,318	\$172,000	\$208,597	\$126,335	\$172,000	\$0	\$172,000
521300 Technical Services	\$3,732	\$0	\$0	\$1,448	\$0	\$0	\$0
521400 Contract Services	\$9,910	\$0	\$0	\$2,677	\$0	\$0	\$0
522205 Repairs And Maintenance	\$12,523	\$12,190	\$12,190	\$12,715	\$12,190	(\$25)	\$12,165
522320 Rental Of Equipment And Vehicle	\$18,114	\$17,876	\$16,030	\$8,503	\$17,876	(\$7,400)	\$10,476
523210 Communication Services	\$12,136	\$2,400	\$2,400	\$949	\$2,400	(\$1,000)	\$1,400
523220 Postage	\$88,780	\$115,770	\$115,770	\$74,062	\$115,770	(\$740)	\$115,030
523300 Advertising	\$2,050	\$4,500	\$5,640	\$1,800	\$4,500	\$1,150	\$5,650
523400 Printing And Binding	\$35,646	\$67,200	\$57,200	\$30,246	\$67,200	\$1,800	\$69,000
523500 Travel	\$3,031	\$12,160	\$12,160	\$821	\$12,160	\$1,095	\$13,255
523600 Dues And Fees	\$3,639	\$6,611	\$6,611	\$5,042	\$6,611	\$910	\$7,521
523700 Education And Training	\$5,263	\$11,493	\$11,493	\$2,135	\$11,493	\$832	\$12,325
523800 Licenses	\$0	\$0	\$0	\$39	\$0	\$0	\$0
523851 Contracted Temporary Labor	\$1,206	\$0	\$10,000	\$46,809	\$0	\$0	\$0
523901 Bank Fees / Charges	\$75,222	\$105,000	\$105,000	\$78,722	\$105,000	(\$5,000)	\$100,000
531105 Supplies	\$23,598	\$37,000	\$37,000	\$17,172	\$37,000	\$0	\$37,000
531230 Electricity	\$306	\$664	\$664	\$216	\$664	\$0	\$664
531400 Books And Periodicals	\$1,709	\$4,598	\$4,598	\$3,427	\$4,598	\$0	\$4,598
531615 Computer Equipment-operating	\$0	\$0	\$3,000	\$3,000	\$0	\$0	\$0
Operating Total	\$458,183	\$569,462	\$608,352	\$416,118	\$569,462	(\$8,378)	\$561,084
552400 Risk/liability Contribution	\$8,107	\$10,905	\$10,905	\$9,996	\$10,905	\$261	\$11,166
553100 Group Insurance Contribution	\$253,500	\$240,500	\$240,500	\$169,556	\$240,500	\$0	\$240,500
554100 Workers Comp Contribution	\$816	\$816	\$816	\$748	\$816	\$34	\$850
Transfers, Capital, Other Total	\$262,423	\$252,221	\$252,221	\$180,300	\$252,221	\$295	\$252,516
Finance Total	\$2,350,432	\$2,484,334	\$2,541,021	\$1,901,360	\$2,484,334	\$68,597	\$2,552,931

**Finance Administration
10016100**

Services Provided... Plan, organize, lead, and monitor the six finance programs

Customers... Citizens; City Management; City wide staff; Attorneys; Elected Officials; Organizations; Public; Bankers, Investment Brokers, and Bonding Agencies

What We Have Accomplished...

- Reduced General Fund audit findings to zero
- Received AAA bond rating from Standard and Poor's and Moody's
- Issued the 2013 series bonds for \$10,000,000
- Adopted the City's Debt Management Policy

What We Expect to Accomplish...

- Certification of Debt Management Policy and Investment Policy by the Association of Public Treasurers
- Improve financial reporting
- Develop innovative new approach to City Budget

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10016100	511100 Regular Employees	\$228,167	\$238,000	\$238,930	\$169,380	\$238,000	(\$8,000)	\$230,000
10016100	511200 Temporary Employees	\$0	\$13,876	\$13,876	\$0	\$13,876	\$0	\$13,876
10016100	511300 Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10016100	512200 Social Security (FICA) Contributions	\$13,691	\$15,750	\$15,808	\$10,351	\$15,750	(\$500)	\$15,250
10016100	512300 Medicare	\$3,238	\$3,660	\$3,673	\$2,421	\$3,660	(\$120)	\$3,540
10016100	512400 Retirement Contributions	\$32,227	\$32,533	\$33,123	\$30,362	\$32,533	\$711	\$33,244
10016100	512401 Deferred Compensation	\$962	\$1,300	\$1,300	\$1,117	\$1,300	\$0	\$1,300
10016100	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$15,345	\$15,345
10016100	521201 Professional Services	\$950	\$30,000	\$30,000	\$4,390	\$30,000	\$0	\$30,000
10016100	521300 Technical Services	\$2,132	\$0	\$0	\$1,448	\$0	\$0	\$0
10016100	522320 Rental Of Equipment And Vehicl	\$2,094	\$2,700	\$11,630	\$7,042	\$2,700	\$0	\$2,700
10016100	523210 Communication Services	\$1,654	\$2,400	\$2,400	\$949	\$2,400	(\$1,000)	\$1,400
10016100	523220 Postage	\$123	\$0	\$0	\$394	\$0	\$0	\$0
10016100	523500 Travel	\$2,265	\$3,594	\$3,594	\$748	\$3,594	\$0	\$3,594
10016100	523600 Dues And Fees	\$788	\$921	\$921	\$2,731	\$921	\$0	\$921
10016100	523700 Education And Training	\$723	\$2,634	\$2,634	\$922	\$2,634	\$0	\$2,634
10016100	523800 Licenses	\$0	\$0	\$0	\$39	\$0	\$0	\$0
10016100	523851 Contracted Temporary Labor			\$0	\$15,992	\$0	\$0	\$0
10016100	531105 Supplies	\$23,106	\$35,000	\$35,000	\$16,452	\$35,000	\$0	\$35,000
10016100	531310 Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10016100	531400 Books And Periodicals	\$592	\$845	\$845	\$1,390	\$845	\$0	\$845
10016100	531615 Computer Equipment-operating	\$0	\$0	\$3,000	\$3,000	\$0	\$0	\$0
10016100	552400 Risk/liability Contribution	\$8,107	\$10,905	\$10,905	\$9,996	\$10,905	\$261	\$11,166
10016100	553100 Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$16,654	\$27,750	\$0	\$27,750
10016100	554100 Workers Comp Contribution	\$816	\$816	\$816	\$748	\$816	\$34	\$850
10016100	574000 Bad Debts	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Finance Administration Total		\$350,886	\$422,684	\$436,204	\$296,525	\$422,684	\$6,731	\$429,415

**Strategic Planning & Budgeting Program
10015130**

Services Provided... Budget Document, Budget Development, Financial Monitoring, Council Agenda Review, Strategic Planning, Fiscal Impact Analysis, Financial Planning

Customers... Citizens; City Management; City wide staff; Elected Officials

What We Have Accomplished...

- Coordinated and provided analytical support for the development of the FY 2013 Budget
- Received the Government Finance Officers Association (GFOA) “Distinguished Budget Presentation Award” for the eighth consecutive year.
- Implemented the Budget Module in the new citywide Enterprise Resource Planning (ERP) system and provided training and support to department end-users.
- Provided monthly budget status reports to the Mayor and Council as well as fiscal impact analysis for City Council agenda items.

What We Expect to Accomplish...

- Coordinate and provide analytical support for the development of the FY 2014 Budget
- Receive the Government Finance Officers Association “Distinguished Budget Presentation Award” for the ninth consecutive year.
- Continuous training related to newly implemented Budget Module and further implementation of additional functionality.
- Evaluate current budget process and look for opportunities to implement innovative approaches.
- Begin the design and implementation of a City-wide performance measurement program.
- Continue to provide monthly budget status reports to the Mayor and Council as well as fiscal impact analysis for City Council agenda items.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percent of GFOA Distinguished Budget Award criteria ratings of proficient or better	100%	100%	100%	100%

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to <u>Date (June 10, 2013)</u>	FY 2014 Initial <u>Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
10015130 511100 Regular Employees	\$184,105	\$188,000	\$190,849	\$141,819	\$188,000	\$1,000	\$189,000
10015130 512200 Social Security (FICA) Contributions	\$11,101	\$11,700	\$11,877	\$8,292	\$11,700	\$100	\$11,800
10015130 512300 Medicare	\$2,596	\$2,730	\$2,771	\$1,939	\$2,730	\$10	\$2,740
10015130 512400 Retirement Contributions	\$25,028	\$25,870	\$26,339	\$24,144	\$25,870	\$467	\$26,337
10015130 512401 Deferred Compensation	\$1,026	\$1,500	\$1,500	\$1,010	\$1,500	\$0	\$1,500
10015130 512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$11,251	\$11,251
10015130 522320 Rental Of Equipment And Vehicl	\$7,065	\$6,500	\$3,946	\$0	\$6,500	(\$6,500)	\$0
10015130 523220 Postage	\$13	\$30	\$30	\$0	\$30	\$0	\$30
10015130 523300 Advertising	\$1,140	\$0	\$1,140	\$0	\$0	\$1,150	\$1,150
10015130 523400 Printing And Binding	\$0	\$0	\$0	\$2,517	\$0	\$2,000	\$2,000
10015130 523500 Travel	\$36	\$240	\$240	\$0	\$240	\$1,095	\$1,335
10015130 523600 Dues And Fees	\$188	\$1,350	\$1,350	\$350	\$1,350	\$0	\$1,350
10015130 523700 Education And Training	\$1,323	\$2,660	\$2,660	\$0	\$2,660	\$2,255	\$4,915
10015130 531105 Supplies	\$492	\$2,000	\$2,000	\$122	\$2,000	\$0	\$2,000
10015130 531400 Books And Periodicals	\$0	\$200	\$200	\$0	\$200	\$0	\$200
10015130 553100 Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$24,214	\$27,750	\$0	\$27,750
Strategic Planning & Budget Total	\$263,361	\$270,530	\$272,652	\$204,408	\$270,530	\$12,828	\$283,358

Accounting 10016121

Services Provided... Coordinates preparation of the City's Comprehensive Financial Report and issues interim financial reports

Customers... Citizens; City Boards; City Management; City wide staff; Elected Officials; Government Entities; Homeowner Associations; Law Enforcement; Local Businesses; Organizations; Public; Vendors; Visitors; Auditors, bonding agencies

What We Have Accomplished...

- Transitioned to new financial software
- Reduced audit findings from prior year
- Completed evolution of duties associated with modification of prior reorganization and prior years audit findings

What We Expect to Accomplish...

- Automate monthly and annual financial reports via the new citywide financial software
- Create a Popular Annual Financial Report
- Create Standard Operating Procedures for monthly and annual duties

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Awarded Governmental Finance Officers Association's (GFOA) Certificate of Excellence in Financial Reporting	1	1	1	1

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to <u>Date (June 10, 2013)</u>	FY 2014 Initial <u>Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
10016121 511100 Regular Employees	\$243,034	\$240,000	\$243,783	\$218,553	\$240,000	\$3,000	\$243,000
10016121 511105 Part Time Employees	\$0	\$0	\$0	\$2,086	\$0	\$0	\$0
10016121 512200 Social Security (FICA) Contributions	\$14,258	\$14,900	\$15,135	\$13,014	\$14,900	\$200	\$15,100
10016121 512300 Medicare	\$3,334	\$3,480	\$3,535	\$3,043	\$3,480	\$40	\$3,520
10016121 512400 Retirement Contributions	\$31,847	\$32,925	\$33,522	\$30,728	\$32,925	\$720	\$33,645
10016121 512401 Deferred Compensation	\$2,391	\$2,800	\$2,800	\$2,186	\$2,800	\$0	\$2,800
10016121 521201 Professional Services	\$136,331	\$130,000	\$165,471	\$107,845	\$130,000	\$0	\$130,000
10016121 522320 Rental Of Equipment And Vehicl	\$2,644	\$4,476	\$202	\$0	\$4,476	\$0	\$4,476
10016121 523220 Postage	\$450	\$360	\$360	\$274	\$360	\$140	\$500
10016121 523400 Printing And Binding	\$2,499	\$2,700	\$2,700	\$1,894	\$2,700	(\$200)	\$2,500
10016121 523500 Travel	\$146	\$4,184	\$4,184	\$42	\$4,184	\$0	\$4,184
10016121 523600 Dues And Fees	\$1,013	\$2,740	\$2,740	\$815	\$2,740	(\$1,000)	\$1,740
10016121 523700 Education And Training	\$797	\$2,863	\$2,863	\$249	\$2,863	(\$1,423)	\$1,440
10016121 531400 Books And Periodicals	\$267	\$1,800	\$1,800	\$1,100	\$1,800	\$0	\$1,800
10016121 553100 Group Insurance Contribution	\$39,000	\$37,000	\$37,000	\$31,176	\$37,000	\$0	\$37,000
Accounting Total	\$478,011	\$480,228	\$516,094	\$413,005	\$480,228	\$1,477	\$481,705

Accounts Receivable 10016122

Services Provided... Property Tax, Utility Billing, False Alarms, Fire Alarms, Storm Water, and various other billings for the City

Customers... Citizens; City Management; Attorneys; Developers; Government Entities; Homeowner Associations; Local Businesses; Organizations; Public

What We Have Accomplished...

- **General Billing - Insurance Companies**
 - Over 550 insurance companies successfully entered into Munis providing comprehensive reporting and tracking, which was not previously available. Invoices totalling \$83,250.00 were generated for 2013. As of February 25, 2012, \$52,950.00 has been collected reflecting a 64% collection rate.
- **Taxes – successful transition to Munis:**
 - Successful entry of 1999-2011 delinquent bills into Munis.
 - Successful entry of 5,444 City of Roswell tax exemptions into Munis.
 - Successful completion & billing of 2012 annual property taxes in Munis.
 - Created annual & delinquent tax bills using the new Munis data output files.
- **Utility Billing – Successful entry of 5,300 Meter Inventory into Munis.**

What We Expect to Accomplish...

- **General Billing** - increase the collection rate for insurance companies from 64% to 84%. With increased ability to track and report receivables, greater focus can now be placed on managing payment compliance.
- **Taxes –** To increase the processing time for supplemental billing from quarterly to monthly.
- **Utility Billing –** Successful conversion of Utility Billing to Munis.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Collection rate for insurance license fees	N/A	64%	84%	90%

		FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to <u>Date (June 10, 2013)</u>	FY 2014 Initial <u>Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
10016122	511100 Regular Employees	\$243,890	\$237,000	\$242,481	\$214,496	\$237,000	\$9,000	\$246,000
10016122	511300 Overtime	\$0	\$0	\$0	\$4,930	\$0	\$0	\$0
10016122	512200 Social Security (FICA) Contributions	\$14,403	\$14,800	\$15,140	\$13,050	\$14,800	\$600	\$15,400
10016122	512300 Medicare	\$3,369	\$3,440	\$3,519	\$3,052	\$3,440	\$130	\$3,570
10016122	512400 Retirement Contributions	\$27,297	\$32,533	\$33,123	\$30,362	\$32,533	\$711	\$33,244
10016122	512401 Deferred Compensation	\$1,548	\$1,800	\$1,800	\$1,352	\$1,800	\$0	\$1,800
10016122	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$4,499	\$4,499
10016122	521300 Technical Services	\$1,600	\$0	\$0	\$0	\$0	\$0	\$0
10016122	521400 Contract Services	\$411	\$0	\$0	\$1,487	\$0	\$0	\$0
10016122	522320 Rental Of Equipment And Vehicl	\$790	\$0	\$56	\$1,461	\$0	\$0	\$0
10016122	523210 Communication Services	\$10,482	\$0	\$0	\$0	\$0	\$0	\$0
10016122	523220 Postage	\$82,816	\$110,000	\$110,000	\$68,092	\$110,000	\$0	\$110,000
10016122	523400 Printing And Binding	\$31,738	\$64,000	\$54,000	\$25,835	\$64,000	\$0	\$64,000
10016122	523500 Travel	\$0	\$975	\$975	\$0	\$975	\$0	\$975
10016122	523600 Dues And Fees	\$50	\$55	\$55	\$50	\$55	\$0	\$55
10016122	523700 Education And Training	\$60	\$685	\$685	\$0	\$685	\$0	\$685
10016122	531400 Books And Periodicals	\$0	\$500	\$500	\$0	\$500	\$0	\$500
10016122	553100 Group Insurance Contribution	\$58,500	\$55,500	\$55,500	\$45,489	\$55,500	\$0	\$55,500
Accounts Receivable Total		\$476,954	\$521,288	\$517,833	\$409,714	\$521,288	\$14,940	\$536,228

Cash Disbursements 10016123

Services Provided... Issuance of checks for all departments to pay city obligations; stop payments and void and issue 1099s annually

Customers... City wide staff; Elected Officials; Government Entities; Vendors; Auditors and Banking Representatives

What We Have Accomplished...

- Transitioned to the new financial software
- Over the past year the Cash Disbursements staff has experienced a complete turnover. All new personnel have received training and have assumed all duties
- Implemented a duty rotation list where all Cash Disbursement staff will perform all accounts payable duties in a one year period

What We Expect to Accomplish...

- Implementation of Electronic Fund Transfer (EFT) payments
- Work on implementation of a Service Level Agreement with departments on timely invoice submittal and payment
- Continue focused communication with the departments

Our Success Is Measured By...

	FY 2012 Actual	FY 2013 Target	FY 2013 Estimated	FY 2014 Proposed
Number of days that prior fiscal year invoices were received after year end	132	100	100	50

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10016123 512200 Social Security (FICA) Contributions	\$6,575	\$6,640	\$6,668	\$5,914	\$6,640	(\$600)	\$6,040
10016123 512300 Medicare	\$1,538	\$1,550	\$1,557	\$1,383	\$1,550	(\$130)	\$1,420
10016123 512400 Retirement Contributions	\$14,409	\$14,503	\$14,766	\$13,535	\$14,503	\$317	\$14,820
10016123 512401 Deferred Compensation	\$662	\$900	\$900	\$395	\$900	\$0	\$900
10016123 512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$14,399	\$14,399
10016123 522205 Repairs And Maintenance	\$609	\$625	\$625	\$609	\$625	(\$25)	\$600
10016123 522320 Rental Of Equipment And Vehicl	\$537	\$1,500	\$62	\$0	\$1,500	(\$900)	\$600
10016123 523220 Postage	\$4,141	\$4,880	\$4,880	\$4,872	\$4,880	(\$880)	\$4,000
10016123 523600 Dues And Fees	\$0	\$175	\$175	\$0	\$175	\$1,910	\$2,085
10016123 523700 Education And Training	\$328	\$300	\$300	\$0	\$300	\$0	\$300
10016123 523851 Contracted Temporary Labor	\$1,206	\$0	\$10,000	\$26,559	\$0	\$0	\$0
10016123 531105 Supplies	\$0	\$0	\$0	\$598	\$0	\$0	\$0
10016123 553100 Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$15,621	\$27,750	\$0	\$27,750
Cash Disbursements Total	\$166,194	\$164,823	\$174,136	\$167,205	\$164,823	\$5,091	\$169,914

Treasury
10016151

Services Provided... monthly investment reports, track/purchases/sales of investments, monitor all bank transaction and service charges/fees, reconciliation of all City bank accounts, manage department surplus item requests, monitor various contract agreements, vehicle registration for tag/title, debt service payments

Customers... Citizens; City wide staff; Government Entities; Organizations; Bankers, auditors, bonding agencies and investment brokers

What We Have Accomplished...

- Improved bank reconciliation procedures
- Improved monitoring of collateralization
- Implementation of SymPro Investment Software

What We Expect to Accomplish...

- Implementation of SymPro Debt Software
- Integrating Sympro Software with General Ledger in Munis
- Improve Cash Flow projections based on historical and future needs

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Exceed Investment Benchmark by 50 basis points	51.6	50	55	55

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to <u>Date</u> (June 10, 2013)	FY 2014 Initial <u>Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
10016123 512200 Social Security (FICA) Contributions	\$6,575	\$6,640	\$6,668	\$5,914	\$6,640	(\$600)	\$6,040
10016123 512300 Medicare	\$1,538	\$1,550	\$1,557	\$1,383	\$1,550	(\$130)	\$1,420
10016123 512400 Retirement Contributions	\$14,409	\$14,503	\$14,766	\$13,535	\$14,503	\$317	\$14,820
10016123 512401 Deferred Compensation	\$662	\$900	\$900	\$395	\$900	\$0	\$900
10016123 512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$14,399	\$14,399
10016123 522205 Repairs And Maintenance	\$609	\$625	\$625	\$609	\$625	(\$25)	\$600
10016123 522320 Rental Of Equipment And Vehicl	\$537	\$1,500	\$62	\$0	\$1,500	(\$900)	\$600
10016123 523220 Postage	\$4,141	\$4,880	\$4,880	\$4,872	\$4,880	(\$880)	\$4,000
10016123 523600 Dues And Fees	\$0	\$175	\$175	\$0	\$175	\$1,910	\$2,085
10016123 523700 Education And Training	\$328	\$300	\$300	\$0	\$300	\$0	\$300
10016123 523851 Contracted Temporary Labor	\$1,206	\$0	\$10,000	\$26,559	\$0	\$0	\$0
10016123 531105 Supplies	\$0	\$0	\$0	\$598	\$0	\$0	\$0
10016123 553100 Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$15,621	\$27,750	\$0	\$27,750
Cash Disbursements Total	\$166,194	\$164,823	\$174,136	\$167,205	\$164,823	\$5,091	\$169,914

Cash Receipting 10016152

Services Provided... Receipt and process all funds received by the City

Customers... Citizens; City wide staff; Government Entities; Bankers

What We Have Accomplished...

- **Implementation of Check 21** – allows the recipient of paper check to create a digital version, thereby eliminating the need for further handling of the physical document & increase the speed in which checks are processed.
- **Taxes – successful transition to Munis:**
 - Implementation of Tax-Lock box uploads in Munis.
 - Implementation of Tax Web payments in Munis.
- **Training** - Successfully trained Public Works and Community Development with the inputting of their daily receipts in Munis.

What We Expect to Accomplish...

- **General Billing** –
 - Implement the remainder of the departments with inputting their daily receipts in Munis.
- **Utility Billing** –
 - Successful conversion of UB-Lock box uploads in Munis.
 - Successful Conversion of UB-Web payments in Munis

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Receipts posted same day of deposits	98%	98%	98%	98%

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10016152	511100 Regular Employees	\$113,809	\$109,000	\$109,000	\$69,353	\$109,000	\$11,000	\$120,000
10016152	511105 Part Time Employees	\$17,283	\$20,800	\$20,800	\$9,477	\$20,800	\$0	\$20,800
10016152	512200 Social Security (FICA) Contributions	\$7,696	\$8,100	\$8,100	\$4,542	\$8,100	\$700	\$8,800
10016152	512300 Medicare	\$1,799	\$1,890	\$1,890	\$1,062	\$1,890	\$160	\$2,050
10016152	512400 Retirement Contributions	\$19,338	\$14,895	\$15,165	\$13,901	\$14,895	\$326	\$15,221
10016152	512401 Deferred Compensation	\$322	\$500	\$500	\$0	\$500	\$0	\$500
10016152	521201 Professional Services	\$2,730	\$3,500	\$4,626	\$13,884	\$3,500	\$0	\$3,500
10016152	521400 Contract Services	\$9,499	\$0	\$0	\$1,190	\$0	\$0	\$0
10016152	522205 Repairs And Maintenance	\$11,914	\$11,065	\$11,065	\$12,106	\$11,065	\$0	\$11,065
10016152	522320 Rental Of Equipment And Vehicl	\$3,734	\$0	\$43	\$0	\$0	\$0	\$0
10016152	523220 Postage	\$474	\$0	\$0	\$231	\$0	\$0	\$0
10016152	523600 Dues And Fees	\$15	\$0	\$0	\$0	\$0	\$0	\$0
10016152	523700 Education And Training	\$0	\$199	\$199	\$0	\$199	\$0	\$199
10016152	531400 Books And Periodicals	\$612	\$750	\$750	\$624	\$750	\$0	\$750
10016152	553100 Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$16,622	\$27,750	\$0	\$27,750
Cash Receipting Total		\$218,476	\$198,499	\$199,937	\$142,992	\$198,499	\$12,186	\$210,685

**Purchasing
10016170**

Services Provided... Procurement Management, Contract Management and Purchasing of Construction, Equipment, Services, and Supplies

Customers... Citizens; City wide staff; Attorneys; Elected Officials; Government Entities; Vendors; Auditors

What We Have Accomplished...

- Purchasing Card upload into Munis
- Increased small purchasing threshold to \$2,500
- Improved Vendor Manual

What We Expect to Accomplish...

- Implementation of Commodity Codes
- Implementation of Bid Module
- Expansion of Contract Module
- Improve Purchasing and P-Card Manual

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Days to Convert Requisitions < \$2,500	2.9	3.0	2.9	2.9

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10016170 511100 Regular Employees	\$154,004	\$152,000	\$152,000	\$124,301	\$152,000	\$1,000	\$153,000
10016170 511105 Part Time Employees	\$9,117	\$17,250	\$17,250	\$0	\$17,250	\$0	\$17,250
10016170 511300 Overtime	\$0	\$0	\$0	\$499	\$0	\$0	\$0
10016170 512200 Social Security (FICA) Contributions	\$9,550	\$9,500	\$9,500	\$7,427	\$9,500	\$100	\$9,600
10016170 512300 Medicare	\$2,233	\$2,210	\$2,210	\$1,737	\$2,210	\$10	\$2,220
10016170 512400 Retirement Contributions	\$20,098	\$20,774	\$21,150	\$19,388	\$20,774	\$454	\$21,228
10016170 512401 Deferred Compensation	\$1,082	\$1,300	\$1,300	\$765	\$1,300	\$0	\$1,300
10016170 521201 Professional Services	\$21,099	\$5,000	\$5,000	\$158	\$5,000	\$0	\$5,000
10016170 522205 Repairs And Maintenance	\$0	\$500	\$500	\$0	\$500	\$0	\$500
10016170 522320 Rental Of Equipment And Vehicl	\$937	\$1,500	\$83	\$0	\$1,500	\$0	\$1,500
10016170 523220 Postage	\$644	\$500	\$500	\$199	\$500	\$0	\$500
10016170 523300 Advertising	\$910	\$4,500	\$4,500	\$1,800	\$4,500	\$0	\$4,500
10016170 523400 Printing And Binding	\$1,409	\$500	\$500	\$0	\$500	\$0	\$500
10016170 523500 Travel	\$536	\$1,699	\$1,699	\$31	\$1,699	\$0	\$1,699
10016170 523600 Dues And Fees	\$1,283	\$1,030	\$1,030	\$839	\$1,030	\$0	\$1,030
10016170 523700 Education And Training	\$1,885	\$1,315	\$1,315	\$964	\$1,315	\$0	\$1,315
10016170 523851 Contracted Temporary Labor	\$0	\$0	\$0	\$4,259	\$0	\$0	\$0
10016170 531400 Books And Periodicals	\$182	\$403	\$403	\$188	\$403	\$0	\$403
10016170 553100 Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$16,697	\$27,750	\$0	\$27,750
Purchasing Total	\$254,219	\$247,731	\$246,690	\$179,253	\$247,731	\$1,564	\$249,295



Fire Department

Mission Statement

To protect the lives and property of all individuals throughout the City of Roswell.

Who we are...

The Roswell Fire Department employs 18 full time and 143 part time personnel dedicated to providing fire protection and emergency medical services to the citizens of Roswell. These highly trained men and women staff seven fire stations on a 24 hour basis and respond to approximately 30 emergency calls a day. In addition, the department maintains an aggressive fire prevention program recognized as one of the premiere programs in Georgia.

Fire Department

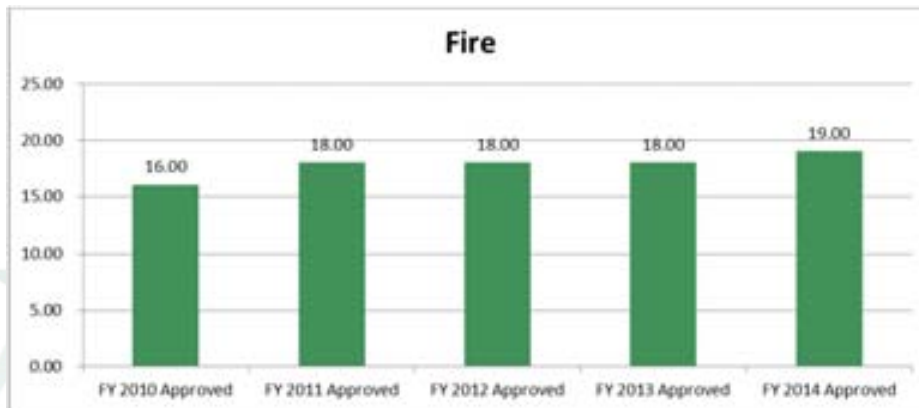
Opportunities...

The Fire Department is in the process of preparing for the upcoming Insurance Services Office (ISO) inspection in 2015. The ISO evaluates firefighting capabilities in cities across the country and assigns a rating based on how well the Department is prepared to respond to fire events. The ISO rating is important because it is one of several factors that insurance companies consider in setting property insurance rates within a community. The City of Roswell's current ISO rating of 3 places it in the top 6% of all jurisdictions in Georgia. Preparing for the ISO inspection provides an opportunity for the Department to review service delivery effectiveness as well as assess current equipment and resources to ensure the greatest level of compliance with ISO standards. The Department will continue to focus on standardizing the fleet of emergency response vehicles, efficient use of technology, and innovations in training.

Challenges...

Call volume resulting from an increasing population continues to pose the greatest challenge for the Fire Department. In the last five years, call volume has increased from 6,306 calls per year to 7,956 calls per year, a 26% increase. Within the last year, the number of calls increased by 994, a 14.2% increase. Increased number of calls, combined with growth in development and traffic volume in Roswell, can present quite a significant challenge for the Department in maintaining effective response times. The Department has addressed these challenges in past years through adjusting personnel levels to meet high demand days and times. The Department will continue to evaluate and implement measures that will allow the City of Roswell to provide the greatest level of fire protection to its residents.

Fire	\$7,246,522
100 - General Fund	\$7,055,108
350 - Capital Projects Fund	\$191,414



Personnel Changes:

FY 2011: Net (2) Full-Time positions through the ERIP and Restructuring: (1) Deputy Chief of Logistics position was eliminated and (3) Battalion Commanders were added as Phase 1 of Department re-organization into a Hybrid Fire Department. Also, (1) Fire Marshal position was upgraded to (1) Deputy Fire Chief of Fire Prevention.

FY 2014: Added (1) Emergency Management Services (EMS) Captain.

Fire Department

FY 2013 Approved Budget	\$6,723,159
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One-Time Costs Removed	\$0
Fire Ladder Truck Lease Payment	\$100,000
EMS Contract	(\$132,250)
All cell phones moved to IT	(\$10,400)
Department Changes	\$0
Salary and Benefit Adjustments	\$33,340
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$6,269
Risk and Liability Adjustments	\$2,041
Retirement Adjustment - Defined Benefit Plan	\$3,221
Retirement Adjustment - Defined Contribution Plan	\$14,626
Garage Base Rate Adjustment	\$4,140
Garage Mechanics Fees Adjustment	\$7,276
Group Benefits for qualified part-time	\$131,250
FY 2014 Approved Base Budget	\$6,882,672

EMS Captain - 9 mos of funding (includes purchase of vehicle)	\$100,108
Fire Station Staffing (28) (carryover unspent firefighter fees from FY 2013)	\$0
Target Solutions Online Training Management	\$18,354
(2) Fire Rescue Truck Leases - annual payment	\$50,000
Fire Training and Travel	\$3,974
FY 2014 Approved New Initiatives	\$172,436

Cardiac Monitor Replacement	\$65,564
RAPSTC Burn Building Renovation (50% will be covered by Revenue from Alpharetta)	\$29,350
Fire Station #1 Renovation	\$63,500
FY 2014 Approved Capital	\$158,414

FY 2014 TOTAL Approved Budget	\$7,213,522
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Fire Department

	FY 2013		FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
	FY 2012 Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
511100 Regular Employees	\$1,088,083	\$1,073,000	\$1,102,316	\$992,692	\$1,073,000	\$75,167	\$1,148,167
511115 Firefighter's Fees	\$3,090,910	\$3,338,835	\$3,338,835	\$2,780,797	\$3,338,835	\$0	\$3,338,835
511300 Overtime	\$13,408	\$50,000	\$50,000	\$1,348	\$50,000	\$0	\$50,000
512200 Social Security (FICA) Contributions	\$257,428	\$256,300	\$258,117	\$231,784	\$256,300	\$4,638	\$260,938
512300 Medicare	\$59,345	\$59,930	\$60,355	\$55,087	\$59,930	\$1,080	\$61,010
512400 Retirement Contributions	\$141,787	\$147,379	\$150,050	\$137,546	\$147,379	\$3,221	\$150,600
512401 Deferred Compensation	\$6,513	\$7,500	\$7,500	\$6,590	\$7,500	\$0	\$7,500
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$21,251	\$21,251
Salaries and Benefits Total	\$4,657,474	\$4,932,944	\$4,967,173	\$4,205,844	\$4,932,944	\$105,357	\$5,038,301
521201 Professional Services	\$0	\$500	\$500	\$0	\$500	\$0	\$500
521300 Technical Services	\$34,813	\$40,263	\$54,815	\$25,215	\$40,263	(\$9,450)	\$30,813
521400 Contract Services	\$132,250	\$140,305	\$140,305	\$121,529	\$140,305	(\$132,250)	\$8,055
522130 Custodial	\$16,682	\$17,500	\$17,500	\$15,769	\$17,500	\$0	\$17,500
522140 Repairs And Maintenance - Grou	\$18,599	\$27,033	\$27,033	\$11,198	\$27,033	\$1,305	\$28,338
522205 Repairs And Maintenance	\$157,762	\$174,513	\$198,002	\$120,827	\$174,513	\$1,464	\$175,977
522210 Vehicle Repair	\$55,969	\$50,250	\$50,250	\$34,528	\$50,250	(\$600)	\$49,650
522215 Garage Base Rate	\$0	\$26,220	\$26,220	\$24,035	\$26,220	(\$1,965)	\$24,255
522216 Mechanics Rate	\$0	\$30,524	\$30,524	\$26,162	\$30,524	\$7,276	\$37,800
522310 Rental Of Land And Buildings	\$0	\$16,200	\$16,200	\$0	\$16,200	(\$1,200)	\$15,000
522320 Rental Of Equipment And Vehicl	\$13,757	\$15,308	\$17,138	\$8,658	\$15,308	\$0	\$15,308
523100 Property And Liability Insuran	\$9,840	\$11,947	\$11,947	\$9,839	\$11,947	(\$2,000)	\$9,947
523210 Communication Services	\$28,249	\$37,130	\$37,130	\$18,919	\$37,130	(\$7,664)	\$29,466
523220 Postage	\$1,910	\$2,250	\$2,250	\$963	\$2,250	\$0	\$2,250
523300 Advertising	\$0	\$900	\$900	\$300	\$900	\$0	\$900
523400 Printing And Binding	\$1,575	\$3,500	\$3,500	\$702	\$3,500	\$0	\$3,500
523500 Travel	\$4,481	\$7,910	\$10,476	\$3,941	\$7,910	\$7,988	\$15,898
523600 Dues And Fees	\$1,362	\$3,700	\$4,300	\$3,374	\$3,700	\$2,030	\$5,730
523700 Education And Training	\$1,805	\$7,546	\$4,980	\$3,548	\$7,546	\$15,178	\$22,724
523800 Licenses	\$807	\$2,425	\$2,425	\$428	\$2,425	\$0	\$2,425
523852 Instruction Fees	\$350	\$17,975	\$17,975	\$2,940	\$17,975	\$0	\$17,975
523902 Sanitation Services	\$1,057	\$1,600	\$1,600	\$1,268	\$1,600	\$0	\$1,600
531105 Supplies	\$131,349	\$130,552	\$130,830	\$86,560	\$130,552	\$3,050	\$133,602
531120 Vehicle Parts And Supplies	\$62,185	\$77,420	\$77,420	\$52,934	\$77,420	(\$750)	\$76,670
531210 Water / Sewerage	\$8,715	\$10,675	\$10,675	\$6,537	\$10,675	\$0	\$10,675
531215 Stormwater Fees	\$1,719	\$1,900	\$1,900	\$1,809	\$1,900	\$0	\$1,900
531220 Natural Gas	\$29,001	\$45,075	\$45,075	\$23,998	\$45,075	\$0	\$45,075
531230 Electricity	\$84,182	\$87,756	\$87,756	\$71,491	\$87,756	\$0	\$87,756
531240 Bottled Gas	\$5,717	\$11,376	\$11,376	\$6,620	\$11,376	(\$430)	\$10,946
531250 Oil	\$1,430	\$1,020	\$1,020	\$1,488	\$1,020	\$0	\$1,020
531270 Gasoline/ Diesel	\$115,641	\$147,230	\$138,098	\$95,685	\$147,230	\$188	\$147,418
531400 Books And Periodicals	\$4,336	\$6,006	\$6,006	\$2,443	\$6,006	\$105	\$6,111
531605 Machinery And Equipment-Operating	\$111,803	\$116,286	\$124,446	\$94,029	\$116,286	\$5,080	\$121,366
531610 Furniture/fixtures-operating	\$5,061	\$9,356	\$9,696	\$3,010	\$9,356	\$0	\$9,356
531615 Computer Equipment-operating	\$1,243	\$7,197	\$26,622	\$5,021	\$7,197	\$0	\$7,197
531620 Communication Equipment-operat	\$6,480	\$8,247	\$8,247	\$5,968	\$8,247	\$0	\$8,247
531720 Uniforms	\$34,197	\$49,495	\$71,427	\$22,493	\$49,495	\$9,739	\$59,234
Operating Total	\$1,084,326	\$1,345,090	\$1,426,563	\$914,227	\$1,345,090	(\$102,906)	\$1,242,184
552400 Risk/liability Contribution	\$63,293	\$85,139	\$85,139	\$78,044	\$85,139	\$2,041	\$87,180
553100 Group Insurance Contribution	\$175,500	\$166,500	\$166,500	\$125,311	\$166,500	\$138,188	\$304,688
554100 Workers Comp Contribution	\$142,488	\$142,486	\$142,486	\$130,612	\$142,486	\$6,269	\$148,755
581100 Principal- Long Term Debt	\$0	\$0	\$0	\$0	\$0	\$201,000	\$201,000
611350 Operating Transfers Out - Cap Projects	\$0	\$51,000	\$51,000	\$46,750	\$51,000	(\$18,000)	\$33,000
Transfers, Capital, Other Total	\$381,281	\$445,125	\$445,125	\$380,717	\$445,125	\$329,498	\$774,623
Fire Total	\$6,123,081	\$6,723,159	\$6,838,861	\$5,500,789	\$6,723,159	\$331,949	\$7,055,108

**Fire Administration Division
10035101**

Services Provided... Ensure firefighters have the appropriate resources to complete their mission through efficient management of the department's funding; develop and validate a budget that reflects the needs of the department; and answer questions and requests from citizens and elected officials

Customers... Citizens; City wide staff; Elected Officials; Government Entities; and Firefighters

What We Have Accomplished...

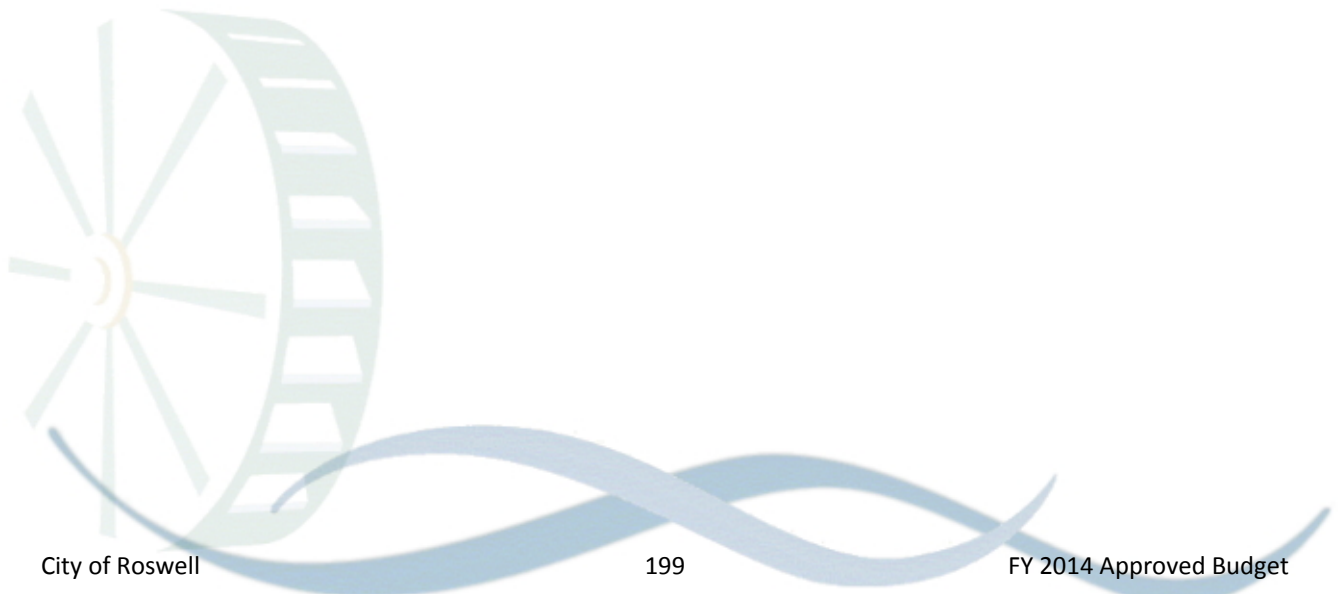
- Reduced the cost of medical supplies and drugs by implementing a new ordering, distribution, and reclamation program.
- Upgraded outdated cardiac monitors.
- Placed a new ladder truck in service and saved \$300,000 by utilizing a Harvest Program with vendor.
- Expanded station staffing from 23 to 25.
- Expanded preventative maintenance programs to include all vehicles and fire stations.
- Upgraded response levels for the new Computer Aided Dispatch (CAD) system.
- Donated a 1993 Fire Engine that was ready for surplus to Island Park, New York Volunteer Fire Department that was devastated by Super Storm Sandy.

What We Expect to Accomplish...

- Implement a new dispatching system using EMD codes, box alarms, automatic vehicle locating, and resource allocation programs.
- Begin construction of new fire station to replace Station #4.
- Standardize all equipment carried on fire vehicles to comply with ISO standards.
- Place a new fire engine in service.

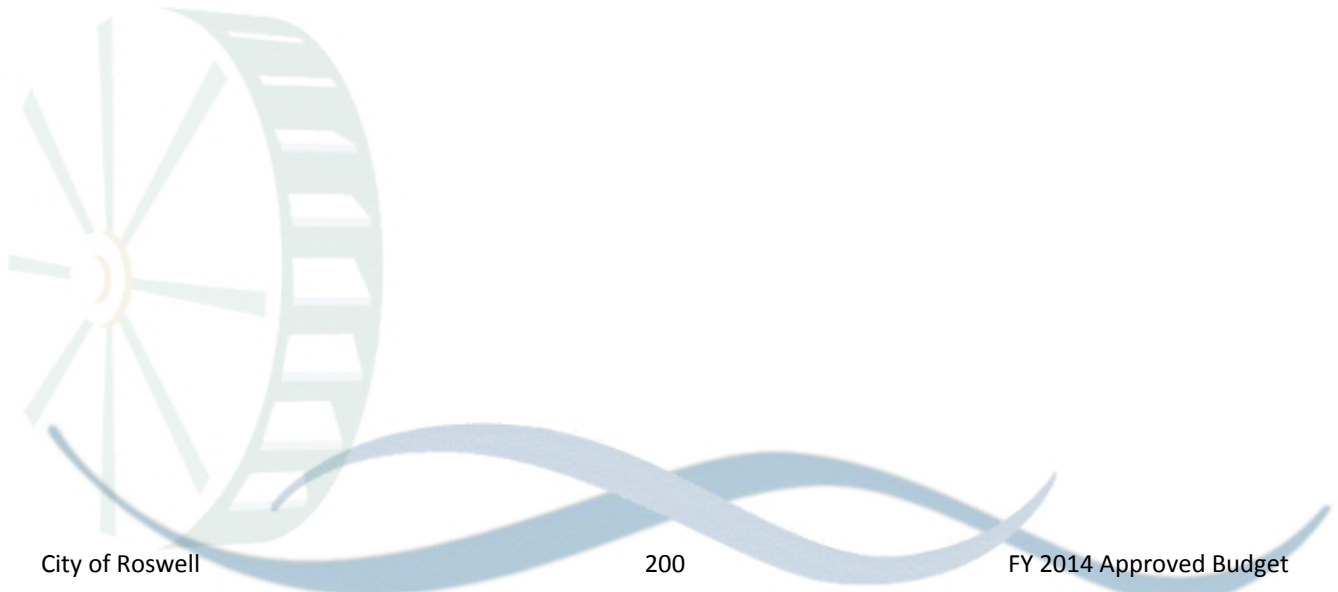
Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Monthly staffing levels maintained above 95%	99%	96%	96%	96%
Number of fires responded to	203	235	225	230



**Fire Administration Division
10035101**

			FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
			Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
10035101	511100	Regular Employees	\$142,606	\$141,000	\$145,036	\$132,101	\$141,000	\$6,000	\$147,000
10035101	512200	Social Security (FICA) Contributions	\$8,588	\$8,800	\$9,050	\$8,140	\$8,800	\$400	\$9,200
10035101	512300	Medicare	\$2,030	\$2,050	\$2,109	\$1,905	\$2,050	\$90	\$2,140
10035101	512400	Retirement Contributions	\$18,578	\$19,206	\$19,554	\$17,925	\$19,206	\$420	\$19,626
10035101	512401	Deferred Compensation	\$1,258	\$1,500	\$1,500	\$1,321	\$1,500	\$0	\$1,500
10035101	522205	Repairs And Maintenance	\$0	\$250	\$250	\$250	\$250	\$0	\$250
10035101	522210	Vehicle Repair	\$20	\$600	\$600	\$18	\$600	\$0	\$600
10035101	522215	Garage Base Rate	\$0	\$690	\$690	\$633	\$690	\$0	\$690
10035101	522216	Mechanics Rate	\$0	\$252	\$252	\$165	\$252	\$108	\$360
10035101	522310	Rental Of Land And Buildings	\$0	\$1,200	\$1,200	\$0	\$1,200	(\$1,200)	\$0
10035101	522320	Rental Of Equipment And Vehicl	\$7,172	\$7,540	\$8,534	\$3,978	\$7,540	\$0	\$7,540
10035101	523210	Communication Services	\$1,204	\$1,848	\$1,848	\$735	\$1,848	(\$500)	\$1,348
10035101	523220	Postage	\$1,555	\$2,000	\$2,000	\$776	\$2,000	\$0	\$2,000
10035101	523500	Travel	\$661	\$1,318	\$1,318	\$505	\$1,318	\$926	\$2,244
10035101	523600	Dues And Fees	\$205	\$560	\$560	\$502	\$560	(\$5)	\$555
10035101	523700	Education And Training	\$435	\$475	\$475	\$250	\$475	\$275	\$750
10035101	523800	Licenses	\$75	\$100	\$100	\$0	\$100	\$0	\$100
10035101	531105	Supplies	\$7,334	\$8,857	\$9,237	\$4,015	\$8,857	\$0	\$8,857
10035101	531120	Vehicle Parts And Supplies	\$159	\$1,075	\$1,075	\$4	\$1,075	\$0	\$1,075
10035101	531250	Oil	\$0	\$25	\$25	\$19	\$25	\$0	\$25
10035101	531270	Gasoline/ Diesel	\$2,420	\$2,668	\$2,871	\$1,902	\$2,668	\$84	\$2,752
10035101	531620	Communication Equipment-operat	\$604	\$1,132	\$1,132	\$0	\$1,132	\$0	\$1,132
10035101	531720	Uniforms	\$845	\$2,120	\$2,120	\$497	\$2,120	\$0	\$2,120
10035101	552400	Risk/liability Contribution	\$63,293	\$85,139	\$85,139	\$78,044	\$85,139	\$2,041	\$87,180
10035101	553100	Group Insurance Contribution	\$19,500	\$18,500	\$18,500	\$11,788	\$18,500	\$0	\$18,500
10035101	554100	Workers Comp Contribution	\$142,488	\$142,486	\$142,486	\$130,612	\$142,486	\$6,269	\$148,755
10035101	581100	Principal- Long Term Debt	\$0	\$0	\$0	\$0	\$0	\$201,000	\$201,000
10035101	611350	Operating Transfers Out - Cap Projects	\$0	\$51,000	\$51,000	\$46,750	\$51,000	(\$51,000)	\$0
Fire Administration Total			\$421,029	\$502,391	\$508,661	\$442,834	\$502,391	\$164,908	\$667,299



**Fire Suppression Division
10035200**

Services Provided... Respond to emergencies involving fire, medical, rescue, hazardous materials, and acts of terrorism; provide mutual aid resources to neighboring jurisdictions; perform public relations functions; and perform commercial site surveys for pre-fire planning purposes

Customers... Citizens; Government Entities; Law Enforcement; Local Businesses; Medical Providers; Public

What We Have Accomplished...

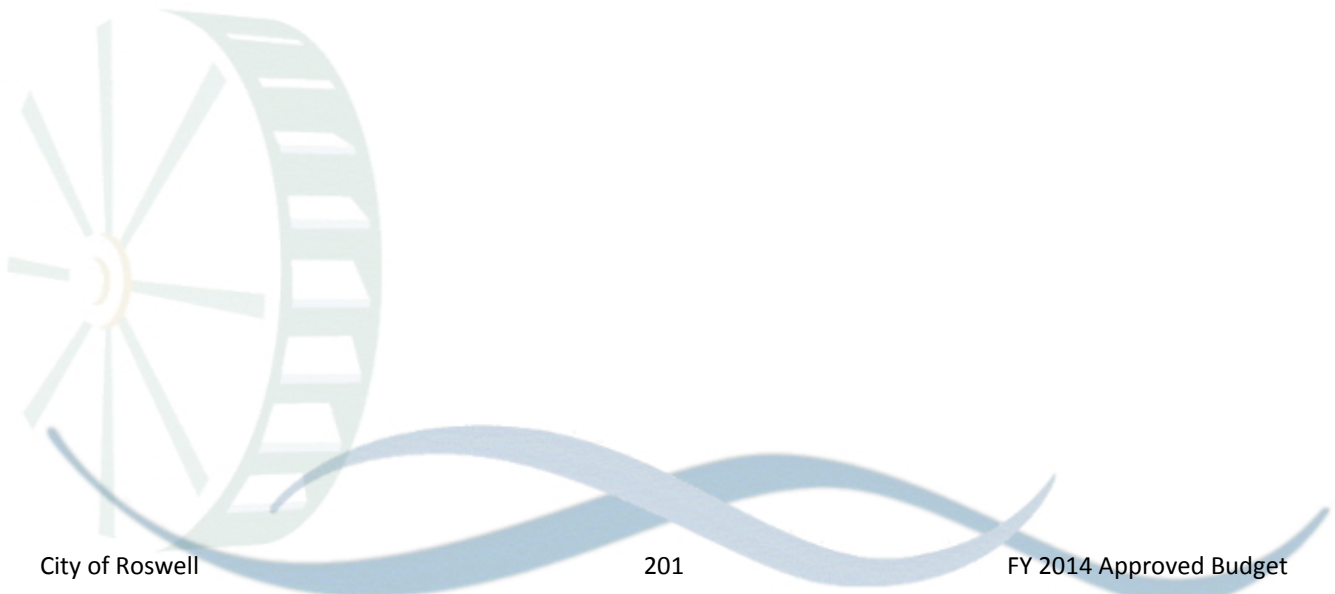
- Responded to 7,956 emergency calls, an increase of 994 calls or 14%.
- Placed audio amplifiers on all Fire Engine and Ladder Truck self-contained breathing apparatuses to enhance communications between the firefighter and Incident Commander.
- Completed testing of all fire hoses per ISO requirements.
- Implemented the Lucas Device (automated CPR Machine) on three units.
- Initiated procurement of personal safety escape systems for all firefighters.

What We Expect to Accomplish...

- Respond to a projected 8,100 calls for service.
- Maintain an average response time of 6.5 minutes.
- Implement site inspections on commercial buildings per ISO requirements.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of emergency call responses	7,956	8,000	8,000	8,100
Average response time (in minutes)	6.5	6.5	6.5	6.5



Fire Suppression Division
10035200

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10035200	511100 Regular Employees	\$409,863	\$405,000	\$417,002	\$375,149	\$405,000	\$56,167	\$461,167
10035200	511115 Firefighter's Fees	\$3,090,910	\$3,338,835	\$3,338,835	\$2,780,797	\$3,338,835	\$0	\$3,338,835
10035200	511300 Overtime	\$13,408	\$50,000	\$50,000	\$1,348	\$50,000	\$0	\$50,000
10035200	512200 Social Security (FICA) Contributions	\$217,316	\$214,800	\$215,544	\$195,121	\$214,800	\$3,438	\$218,238
10035200	512300 Medicare	\$49,943	\$50,230	\$50,404	\$46,512	\$50,230	\$810	\$51,040
10035200	512400 Retirement Contributions	\$53,835	\$55,659	\$56,668	\$51,945	\$55,659	\$1,216	\$56,875
10035200	512401 Deferred Compensation	\$2,033	\$2,400	\$2,400	\$1,988	\$2,400	\$0	\$2,400
10035200	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$6,625	\$6,625
10035200	521300 Technical Services	\$31,647	\$36,248	\$50,800	\$23,714	\$36,248	(\$9,450)	\$26,798
10035200	521400 Contract Services	\$132,250	\$140,305	\$140,305	\$121,529	\$140,305	(\$132,250)	\$8,055
10035200	522140 Repairs And Maintenance - Grou	\$14,341	\$20,688	\$20,688	\$8,645	\$20,688	\$0	\$20,688
10035200	522205 Repairs And Maintenance	\$121,464	\$124,610	\$148,099	\$101,550	\$124,610	\$0	\$124,610
10035200	522210 Vehicle Repair	\$55,759	\$45,300	\$45,300	\$33,659	\$45,300	\$0	\$45,300
10035200	522215 Garage Base Rate	\$0	\$20,010	\$20,010	\$18,343	\$20,010	(\$645)	\$19,365
10035200	522216 Mechanics Rate	\$0	\$26,807	\$26,807	\$23,935	\$26,807	\$6,673	\$33,480
10035200	522310 Rental Of Land And Buildings	\$0	\$15,000	\$15,000	\$0	\$15,000	\$0	\$15,000
10035200	523100 Property And Liability Insuran	\$9,840	\$9,947	\$9,947	\$9,839	\$9,947	\$0	\$9,947
10035200	523210 Communication Services	\$20,776	\$27,352	\$27,352	\$13,596	\$27,352	(\$6,300)	\$21,052
10035200	523300 Advertising	\$0	\$700	\$700	\$300	\$700	\$0	\$700
10035200	523400 Printing And Binding	\$0	\$1,500	\$1,500	\$0	\$1,500	\$0	\$1,500
10035200	523500 Travel	\$1,924	\$4,218	\$4,218	\$1,269	\$4,218	\$2,874	\$7,092
10035200	523600 Dues And Fees	\$445	\$1,680	\$1,680	\$831	\$1,680	\$1,240	\$2,920
10035200	523700 Education And Training	\$810	\$3,425	\$3,425	\$2,495	\$3,425	\$16,979	\$20,404
10035200	523800 Licenses	\$308	\$1,850	\$1,850	\$428	\$1,850	\$0	\$1,850
10035200	523852 Instruction Fees	\$0	\$5,000	\$5,000	\$1,500	\$5,000	\$0	\$5,000
10035200	531105 Supplies	\$93,131	\$84,062	\$84,300	\$69,216	\$84,062	\$3,500	\$87,562
10035200	531120 Vehicle Parts And Supplies	\$56,945	\$68,850	\$68,850	\$52,198	\$68,850	\$0	\$68,850
10035200	531210 Water / Sewerage	\$6,838	\$7,175	\$7,175	\$5,945	\$7,175	\$0	\$7,175
10035200	531220 Natural Gas	\$28,146	\$43,575	\$43,575	\$23,308	\$43,575	\$0	\$43,575
10035200	531230 Electricity	\$61,188	\$65,279	\$65,279	\$52,460	\$65,279	\$0	\$65,279
10035200	531240 Bottled Gas	\$1,248	\$2,240	\$2,240	\$751	\$2,240	\$0	\$2,240
10035200	531250 Oil	\$1,179	\$808	\$808	\$1,206	\$808	\$0	\$808
10035200	531270 Gasoline/ Diesel	\$91,861	\$119,067	\$109,731	\$81,186	\$119,067	\$0	\$119,067
10035200	531400 Books And Periodicals	\$0	\$219	\$219	\$0	\$219	\$0	\$219
10035200	531605 Machinery And Equipment-Operating	\$99,047	\$102,287	\$107,302	\$86,392	\$102,287	\$6,000	\$108,287
10035200	531610 Furniture/fixtures-operating	\$4,703	\$8,356	\$8,356	\$1,358	\$8,356	\$0	\$8,356
10035200	531615 Computer Equipment-operating	\$0	\$0	\$14,404	\$0	\$0	\$0	\$0
10035200	531620 Communication Equipment-operat	\$5,876	\$7,115	\$7,115	\$5,968	\$7,115	\$0	\$7,115
10035200	531720 Uniforms	\$29,314	\$42,068	\$64,000	\$19,594	\$42,068	\$9,739	\$51,807
10035200	553100 Group Insurance Contribution	\$58,500	\$55,500	\$55,500	\$37,581	\$55,500	\$138,188	\$193,688
10035200	611350 Operating Transfers Out - Cap Projects	\$0	\$0	\$0	\$0	\$0	\$33,000	\$33,000
Fire Suppression Total		\$4,764,851	\$5,208,165	\$5,292,387	\$4,251,654	\$5,208,165	\$137,804	\$5,345,969

**Public Safety Training Facility Program
10035400**

Services Provided... Provide continuing education, qualification, and certification courses for public safety personnel; curriculum research and development for all subject matter associated with public safety; maintain a public safety learning resource center; maintain training records of all students; and provide for facility maintenance

Customers... Government Entities; Law Enforcement; Medical Providers; All public safety employees

What We Have Accomplished...

- Roswell-Alpharetta Public Safety Training Center (RAPSTC) hosted the largest number of vehicle extrication courses in the southeastern United States. Over fifty firefighters from three states underwent vehicle extrication training at no cost to the students or the training center. The class was sponsored by several local businesses including towing companies, vehicle recycling companies, and extrication tool vendors.
- Expanded the firearms training using the Firearms Training Simulator (FATS) machine.
- Expanded advanced EMS training using the SIM Man (Advanced Cardiac Life Support Manikin).
- Completed repainting of building interior.
- Constructed parking lot at no cost using road millings and services from the Transportation Department.
- Refurbished landscaping on site.

What We Expect to Accomplish...

The training center plans to expand the vehicle extrication course to include swift water rescue and confined space rescue. Other accomplishments will include;

- Decrease the cost per student instructional hour.
- Renovate and paint Burn Building.
- Offer a confined space rescue certification class.
- Offer a pressurized container firefighting certification class.
- Construct a vehicle fire simulator on site using existing propane lines.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Cost per student instructional hour	\$6.35	\$6.30	\$6.31	\$6.28
Number of classes provided	352	360	350	360
Number of students enrollment	4,556	4,650	4,700	4,700

**Public Safety Training Facility Program
10035400**

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10035400	511100	Regular Employees	\$46,226	\$46,000	\$47,532	\$42,082	\$46,000	\$1,000	\$47,000
10035400	512200	Social Security (FICA) Contributions	\$2,729	\$2,900	\$2,995	\$2,433	\$2,900	\$100	\$3,000
10035400	512300	Medicare	\$638	\$670	\$692	\$569	\$670	\$10	\$680
10035400	512400	Retirement Contributions	\$6,069	\$6,272	\$6,386	\$5,854	\$6,272	\$137	\$6,409
10035400	512401	Deferred Compensation	\$452	\$600	\$600	\$421	\$600	\$0	\$600
10035400	521300	Technical Services	\$1,116	\$2,265	\$2,265	\$1,501	\$2,265	\$0	\$2,265
10035400	522130	Custodial	\$16,682	\$17,500	\$17,500	\$15,769	\$17,500	\$0	\$17,500
10035400	522140	Repairs And Maintenance - Grou	\$4,258	\$6,345	\$6,345	\$2,552	\$6,345	\$1,305	\$7,650
10035400	522205	Repairs And Maintenance	\$20,859	\$29,153	\$29,153	\$15,081	\$29,153	\$2,364	\$31,517
10035400	522320	Rental Of Equipment And Vehicl	\$6,585	\$7,768	\$8,604	\$4,680	\$7,768	\$0	\$7,768
10035400	523100	Property And Liability Insuran	\$0	\$2,000	\$2,000	\$0	\$2,000	(\$2,000)	\$0
10035400	523220	Postage	\$355	\$250	\$250	\$187	\$250	\$0	\$250
10035400	523300	Advertising	\$0	\$200	\$200	\$0	\$200	\$0	\$200
10035400	523400	Printing And Binding	\$0	\$200	\$200	\$0	\$200	\$0	\$200
10035400	523500	Travel	\$0	\$100	\$100	\$0	\$100	(\$100)	\$0
10035400	523600	Dues And Fees	\$71	\$150	\$150	\$104	\$150	\$15	\$165
10035400	523700	Education And Training	\$0	\$100	\$100	\$0	\$100	(\$100)	\$0
10035400	523852	Instruction Fees	\$350	\$12,975	\$12,975	\$1,440	\$12,975	\$0	\$12,975
10035400	523902	Sanitation Services	\$1,057	\$1,600	\$1,600	\$1,268	\$1,600	\$0	\$1,600
10035400	531105	Supplies	\$22,722	\$22,958	\$22,618	\$9,050	\$22,958	(\$450)	\$22,508
10035400	531210	Water / Sewerage	\$1,877	\$3,500	\$3,500	\$592	\$3,500	\$0	\$3,500
10035400	531215	Stormwater Fees	\$1,719	\$1,900	\$1,900	\$1,809	\$1,900	\$0	\$1,900
10035400	531220	Natural Gas	\$855	\$1,500	\$1,500	\$690	\$1,500	\$0	\$1,500
10035400	531230	Electricity	\$22,994	\$22,477	\$22,477	\$19,032	\$22,477	\$0	\$22,477
10035400	531240	Bottled Gas	\$4,063	\$8,190	\$8,190	\$5,805	\$8,190	\$0	\$8,190
10035400	531270	Gasoline/ Diesel	\$1,786	\$1,800	\$1,800	\$0	\$1,800	(\$225)	\$1,575
10035400	531400	Books And Periodicals	\$1,296	\$2,550	\$2,550	\$906	\$2,550	\$105	\$2,655
10035400	531605	Machinery And Equipment-Operating	\$3,654	\$6,949	\$10,094	\$5,604	\$6,949	(\$920)	\$6,029
10035400	531610	Furniture/fixtures-operating	\$358	\$1,000	\$1,340	\$1,652	\$1,000	\$0	\$1,000
10035400	531615	Computer Equipment-operating	\$1,243	\$3,000	\$3,000	\$0	\$3,000	\$0	\$3,000
10035400	531720	Uniforms	\$0	\$500	\$500	\$0	\$500	\$0	\$500
10035400	553100	Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$7,034	\$9,250	\$0	\$9,250
Public Safety Training Facility Total			\$179,764	\$222,622	\$228,365	\$146,115	\$222,622	\$1,241	\$223,863

**Fire Marshal Division
10035102**

Services Provided... Fire and life safety code enforcement, fire safety education, fire investigations, and construction plan review

Customers... Citizens; City Boards; City wide staff; Court Officials, Defendants; Developers; Elected Officials; Government Entities; Homeowner Associations; Law Enforcement; Local Businesses; Public; School children

What We Have Accomplished...

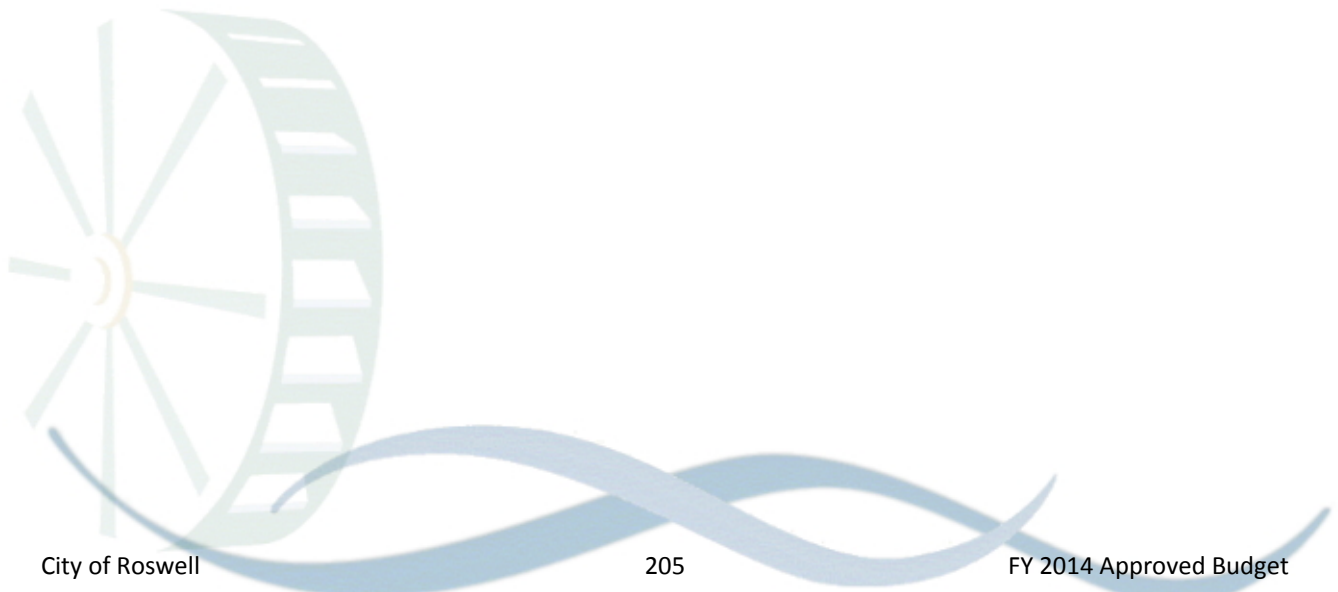
- Expanded the CPR and Car Seat Inspection Programs.
- Implemented IPads for inspections.
- Proposed new false alarm ordinance.
- Proposed Knox Box Gate Switch ordinance.
- Three employees received National Fire Protection Association Plans Examiner Certification.

What We Expect to Accomplish...

- Expand the fire extinguisher class using a propane simulator and equipment trailer.
- Expand the Pre-Fire Plan program to meet ISO requirements.
- Maintain current level of service including inspections, educations, investigations, and code enforcement.
- Maintain all employee certifications through continuing education.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of Fire Safety Education Classes	712	680	680	680
Number of Car Seat Inspections	160	210	225	225
Number of Building Inspections	8,381	8,500	8,350	8,380



**Fire Marshal Division
10035102**

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10035102	511100	Regular Employees	\$489,387	\$481,000	\$492,746	\$443,360	\$481,000	\$12,000	\$493,000
10035102	512200	Social Security (FICA) Contributions	\$28,794	\$29,800	\$30,528	\$26,091	\$29,800	\$700	\$30,500
10035102	512300	Medicare	\$6,734	\$6,980	\$7,150	\$6,102	\$6,980	\$170	\$7,150
10035102	512400	Retirement Contributions	\$63,304	\$66,242	\$67,443	\$61,822	\$66,242	\$1,448	\$67,690
10035102	512401	Deferred Compensation	\$2,770	\$3,000	\$3,000	\$2,860	\$3,000	\$0	\$3,000
10035102	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$14,626	\$14,626
10035102	521201	Professional Services	\$0	\$500	\$500	\$0	\$500	\$0	\$500
10035102	521300	Technical Services	\$250	\$750	\$750	\$0	\$750	\$0	\$750
10035102	522205	Repairs And Maintenance	\$2,426	\$4,000	\$4,000	\$28	\$4,000	(\$900)	\$3,100
10035102	522210	Vehicle Repair	\$190	\$4,350	\$4,350	\$850	\$4,350	(\$600)	\$3,750
10035102	522215	Garage Base Rate	\$0	\$5,520	\$5,520	\$5,060	\$5,520	(\$1,320)	\$4,200
10035102	522216	Mechanics Rate	\$0	\$3,465	\$3,465	\$2,061	\$3,465	\$495	\$3,960
10035102	523210	Communication Services	\$6,269	\$7,930	\$7,930	\$4,588	\$7,930	(\$864)	\$7,066
10035102	523400	Printing And Binding	\$1,575	\$1,800	\$1,800	\$702	\$1,800	\$0	\$1,800
10035102	523500	Travel	\$1,896	\$2,274	\$4,840	\$2,167	\$2,274	\$4,288	\$6,562
10035102	523600	Dues And Fees	\$641	\$1,310	\$1,910	\$1,937	\$1,310	\$780	\$2,090
10035102	523700	Education And Training	\$560	\$3,546	\$980	\$803	\$3,546	(\$1,976)	\$1,570
10035102	523800	Licenses	\$424	\$475	\$475	\$0	\$475	\$0	\$475
10035102	531105	Supplies	\$7,648	\$8,250	\$8,250	\$4,280	\$8,250	\$0	\$8,250
10035102	531120	Vehicle Parts And Supplies	\$5,081	\$7,495	\$7,495	\$732	\$7,495	(\$750)	\$6,745
10035102	531240	Bottled Gas	\$406	\$946	\$946	\$64	\$946	(\$430)	\$516
10035102	531250	Oil	\$251	\$187	\$187	\$263	\$187	\$0	\$187
10035102	531270	Gasoline/ Diesel	\$19,574	\$23,695	\$23,695	\$12,597	\$23,695	\$329	\$24,024
10035102	531400	Books And Periodicals	\$3,040	\$3,237	\$3,237	\$1,537	\$3,237	\$0	\$3,237
10035102	531605	Machinery And Equipment-Operating	\$2,179	\$2,300	\$2,300	\$150	\$2,300	\$0	\$2,300
10035102	531720	Uniforms	\$4,037	\$4,807	\$4,807	\$2,402	\$4,807	\$0	\$4,807
10035102	553100	Group Insurance Contribution	\$87,750	\$83,250	\$83,250	\$68,908	\$83,250	\$0	\$83,250
Fire Marshal Total			\$735,186	\$757,109	\$771,554	\$649,364	\$757,109	\$27,996	\$785,105

**Emergency Management Office
10039200**

Services Provided... Management of City's emergency operations plan and continuity of operations plan, dissemination of emergency information, maintenance of weather alert system

Customers... Citizens; City Management; City wide staff; Elected Officials; Government Entities; Homeowner Associations; Law Enforcement; Local Businesses; Media; Medical Providers; Public

What We Have Accomplished...

- Continued maintenance of all tornado sirens.
- Participated in an emergency operations drill with the North Fulton Hospital.
- Successfully activated sirens and alert systems during tornado threats.
- Updated Emergency Response Plans.

What We Expect to Accomplish...

- Purchase shelter cots for emergency work crews.
- Develop and participate in two Citywide Emergency Drills.
- Continue to test and maintain tornado sirens.

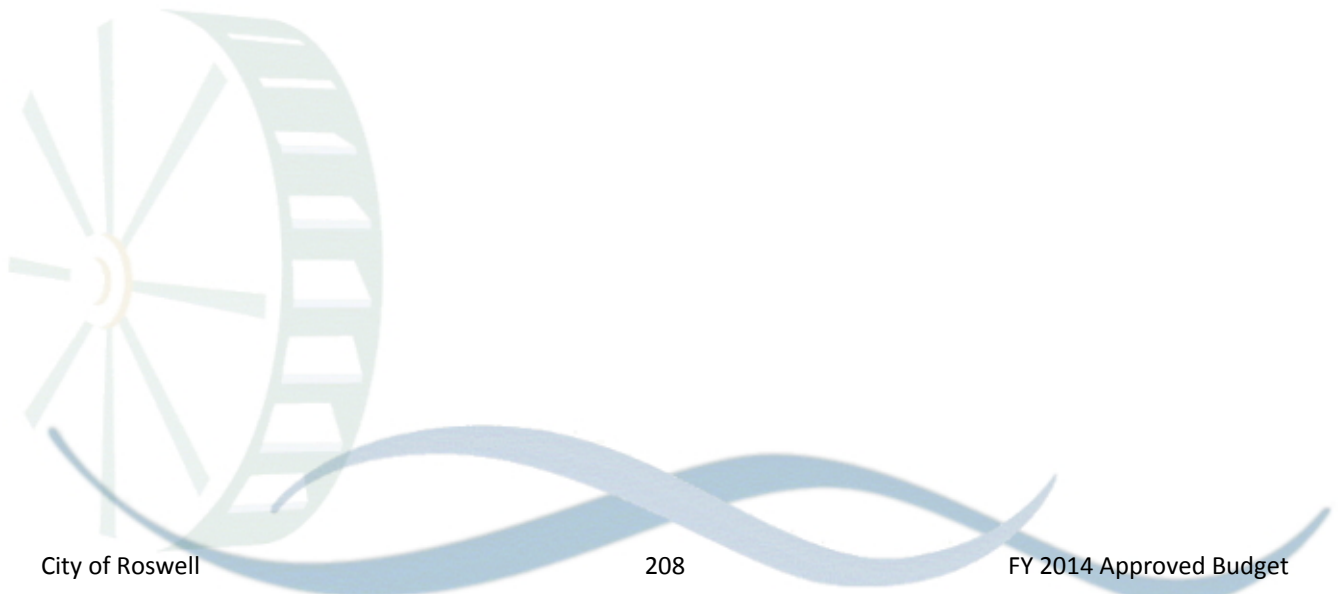
Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of Emergency Operations Center activations	0	0	0	0
Number of emergency drills conducted	1	2	2	2
Number of annual tornado siren tests	12	12	12	12

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to <u>Date (June 10, 2013)</u>	FY 2014 Initial <u>Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
10039200 521300 Technical Services	\$1,800	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
10039200 522205 Repairs And Maintenance	\$13,013	\$16,500	\$16,500	\$3,918	\$16,500	\$0	\$16,500
10039200 531105 Supplies	\$514	\$6,425	\$6,425	\$0	\$6,425	\$0	\$6,425
10039200 531605 Machinery And Equipment-Operating	\$6,924	\$4,750	\$4,750	\$1,883	\$4,750	\$0	\$4,750
10039200 531615 Computer Equipment-operating	\$0	\$4,197	\$9,219	\$5,021	\$4,197	\$0	\$4,197
Emergency management office Total	\$22,251	\$32,872	\$37,894	\$10,822	\$32,872	\$0	\$32,872



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Police Department

Mission Statement...

The Roswell Police Department vows to protect life and property, preserve the peace, and strives to prevent crime, fear, and disorder in the City of Roswell in partnership with all of those who live, work, and travel through our city.

Who We Are...

The Police Department provides a range of quality police services to the community 24 hours a day. This includes answering citizen's calls for service, providing preventive patrol and other crime prevention programs, the enforcement of Federal State and local laws and conducting investigations into known criminal activity and arresting violators of the law. The department is also responsible for the operation of an adult criminal detention center and emergency dispatch center.

Police Department

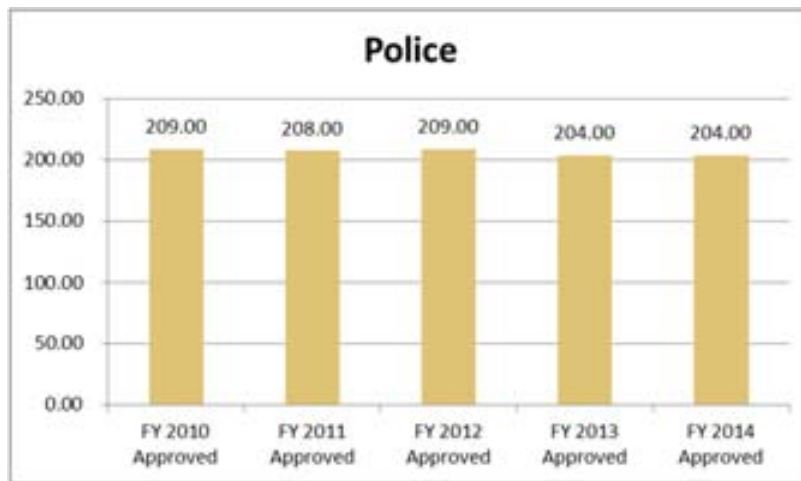
Opportunities...

During FY2013, the Police Department added ten Police Officer positions. As these new officers are trained and deployed, the department has the opportunity to renew emphasis on specialized units including crime suppression, intelligence gathering and criminal investigations. In addition, a new Narcotics unit with dedicated staff and resources is being launched. These units working collaboratively with other North Fulton agencies will provide us improved opportunity to detect and deter criminal activity.

Challenges...

Our FY 2014 goal is to maintain a consistently low crime rate, while providing a high level of service to our citizens. The ability to recruit, develop and retain staff is key to meeting this goal. The Police Department expects to implement new technologies and creative strategies to optimize our resources to provide the most stable and responsive public safety environment possible.

Police	\$18,539,426
100 - General Fund	\$15,848,555
210 - Confiscated Assets Fund	\$310,878
215 - E911 Fund	\$2,007,693
350 - Capital Projects Fund	\$372,300



Personnel Changes:

FY 2011: Eliminated (1) Full-Time position through the ERIP. (1) Administrative Specialist II position and (1) Major position eliminated, (1) Assistant Police Chief or position to be determined created but unfunded.

FY 2012: Eliminated (2) Full-Time positions: (1) Municipal Complex Officer (a transfer of position to the Administration Department) and (1) Cook position. The Cook position is funded through part-time employees in FY 2012. Other changes include the elimination of (1) Records Clerk to be replaced with (1) Evidence Technician position and the addition of (2) E-911 Dispatcher positions.

FY 2013: Eliminated (5) Full-time positions: Jail re-org to include the phase-out elimination of (15) Full-Time positions in the jail and the phase-in of (10) additional Police Officer positions. Also, (1) dispatcher position re-classified to re-instate the E-911 Manager position.

Police Department

FY 2013 Approved Budget	\$15,689,951
One-Time Costs Removed (one-time costs associated with Police re-org)	(\$28,850)
Elimination of red-light cameras	(\$310,000)
All cell phones moved to IT	(\$33,900)
Department Changes	\$0
Salary and Benefit Adjustments	\$38,708
Salary and Benefit Adjustments for Patrol 12 hr shifts	\$194,820
Overtime Adjustment for Patrol 12 hr shifts	(\$120,000)
Group Benefits Adjustments (full yr cost for re-org)	\$68,317
Workers Comp Adjustments	\$3,353
Risk and Liability Adjustments	\$6,803
Retirement Adjustment - Defined Benefit Plan	\$26,428
Retirement Adjustment - Defined Contribution Plan	\$198,674
Garage Base Rate Adjustment	\$7,930
Garage Mechanics Fees Adjustment	\$13,321
Group Benefits for qualified part-time	\$0
FY 2014 Approved Base Budget	\$15,755,555

Police Career Development Plan	\$45,000
Creation of Drug Unit - Equipment	\$36,500
Medical Kits for Police Officers	\$11,500
FY 2014 Approved New Initiatives	\$93,000

Motorcycle Replacement Program	\$252,000
Intoxilyzer replacement	\$8,300
Patrol Vehicles for new officers (last 2 phased in from FY 13)	\$96,000
FY 2014 Approved Capital	\$356,300

Available funds from completed projects	(\$50,000)
Narcotics Vehicles	\$50,000
FY 2013 Current Approved re-programming	\$0

FY 2014 TOTAL Approved Budget	\$16,204,855
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Police Department

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$8,839,316	\$8,492,002	\$8,681,672	\$7,736,901	\$8,492,002	\$261,998	\$8,754,000
511105 Part Time Employees	\$160,692	\$114,000	\$114,000	\$146,174	\$114,000	\$0	\$114,000
511300 Overtime	\$159,009	\$294,920	\$294,920	\$104,086	\$294,920	(\$120,000)	\$174,920
512200 Social Security (FICA) Contributions	\$548,233	\$553,561	\$564,018	\$475,223	\$553,561	\$13,400	\$566,961
512300 Medicare	\$128,216	\$129,510	\$131,955	\$111,192	\$129,510	\$3,130	\$132,640
512400 Retirement Contributions	\$1,165,659	\$1,209,159	\$1,231,073	\$1,128,480	\$1,209,159	\$26,428	\$1,235,587
512401 Deferred Compensation	\$45,288	\$51,900	\$51,900	\$41,052	\$51,900	\$0	\$51,900
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$198,674	\$198,674
Salaries and Benefits Total	\$11,046,412	\$10,845,052	\$11,069,538	\$9,743,107	\$10,845,052	\$383,630	\$11,228,682
521201 Professional Services	\$348,193	\$128,500	\$229,245	\$164,705	\$128,500	\$92,275	\$220,775
521203 Animal Control	\$63,360	\$70,000	\$70,000	\$35,263	\$70,000	\$500	\$70,500
521300 Technical Services	\$53,281	\$57,050	\$70,823	\$50,229	\$57,050	\$6,989	\$64,039
521400 Contract Services	\$0	\$345,000	\$243,000	\$77,370	\$345,000	(\$91,274)	\$253,726
522130 Custodial	\$0	\$0	\$0	\$0	\$0	\$0	\$0
522205 Repairs And Maintenance	\$274,948	\$156,835	\$167,903	\$154,158	\$156,835	(\$20,963)	\$135,872
522210 Vehicle Repair	\$61,031	\$71,020	\$79,844	\$46,519	\$71,020	(\$100)	\$70,920
522215 Garage Base Rate	\$0	\$107,990	\$107,990	\$98,991	\$107,990	\$7,930	\$115,920
522216 Mechanics Rate	\$0	\$95,543	\$95,543	\$64,604	\$95,543	\$13,321	\$108,864
522310 Rental Of Land And Buildings	\$4,412	\$20,000	\$20,000	\$6,857	\$20,000	(\$500)	\$19,500
522320 Rental Of Equipment And Vehicl	\$243,196	\$331,700	\$376,336	\$170,531	\$21,700	\$0	\$21,700
523210 Communication Services	\$237,895	\$255,528	\$270,263	\$163,408	\$255,528	(\$33,588)	\$221,940
523220 Postage	\$3,752	\$5,000	\$5,000	\$2,537	\$5,000	\$300	\$5,300
523300 Advertising	\$160	\$400	\$400	\$476	\$400	\$0	\$400
523400 Printing And Binding	\$325	\$700	\$700	\$2,402	\$700	(\$500)	\$200
523500 Travel	\$13,444	\$20,623	\$20,623	\$18,158	\$20,623	\$478	\$21,101
523600 Dues And Fees	\$6,571	\$8,730	\$11,930	\$7,869	\$8,730	\$600	\$9,330
523700 Education And Training	\$7,472	\$28,370	\$29,540	\$17,971	\$28,370	\$3,770	\$32,140
531101 Police Public Contribution Exp	\$92	\$0	\$0	\$0	\$0	\$0	\$0
531105 Supplies	\$184,448	\$166,521	\$227,608	\$143,753	\$168,521	\$26,688	\$195,209
531110 Inmate Supplies	\$7,951	\$14,975	\$14,975	\$6,563	\$14,975	\$0	\$14,975
531120 Vehicle Parts And Supplies	\$152,755	\$160,250	\$162,298	\$103,743	\$160,250	\$0	\$160,250
531230 Electricity	\$1,834	\$2,100	\$2,100	\$1,196	\$2,100	\$0	\$2,100
531250 Oil	\$11,883	\$12,025	\$12,025	\$8,011	\$12,025	\$0	\$12,025
531270 Gasoline/ Diesel	\$514,245	\$543,318	\$548,295	\$394,766	\$572,918	\$2,000	\$574,918
531320 Inmate Meals	\$52,872	\$53,000	\$41,550	\$4,993	\$53,000	(\$23,000)	\$30,000
531400 Books And Periodicals	\$1,016	\$5,350	\$9,850	\$4,698	\$5,350	\$0	\$5,350
531605 Machinery And Equipment-Operating	\$52,784	\$42,825	\$86,415	\$28,959	\$16,775	\$40,125	\$56,900
531610 Furniture/fixtures-operating	\$4,687	\$4,100	\$5,119	\$2,917	\$4,100	\$7,500	\$11,600
531615 Computer Equipment-operating	\$10,122	\$22,100	\$109,100	\$2,255	\$6,700	(\$5,700)	\$1,000
531620 Communication Equipment-operat	\$3,412	\$2,600	\$2,600	\$1,920	\$2,600	\$0	\$2,600
531720 Uniforms	\$84,734	\$137,900	\$152,987	\$122,732	\$118,900	\$8,500	\$127,400
539999 Special Events Contra Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total	\$2,400,873	\$2,870,053	\$3,174,062	\$1,910,229	\$2,531,203	\$35,351	\$2,566,554
552400 Risk/liability Contribution	\$266,697	\$283,751	\$283,751	\$260,105	\$283,751	\$6,803	\$290,554
553100 Group Insurance Contribution	\$1,803,750	\$1,615,183	\$1,615,183	\$1,270,630	\$1,615,183	\$68,317	\$1,683,500
554100 Workers Comp Contribution	\$75,912	\$75,912	\$75,912	\$69,586	\$75,912	\$3,353	\$79,265
Transfers, Capital, Other Total	\$2,146,359	\$1,974,846	\$1,974,846	\$1,600,321	\$1,974,846	\$78,473	\$2,053,319
Police Total	\$15,593,644	\$15,689,951	\$16,218,446	\$13,253,657	\$15,351,101	\$497,454	\$15,848,555

**Police Administration Program
10032101**

Services... Department management and administration

Customers... Officers, Detectives, Support Staff, Elected Officials, City Management, Media, Citizens of Roswell

What We Have Accomplished...

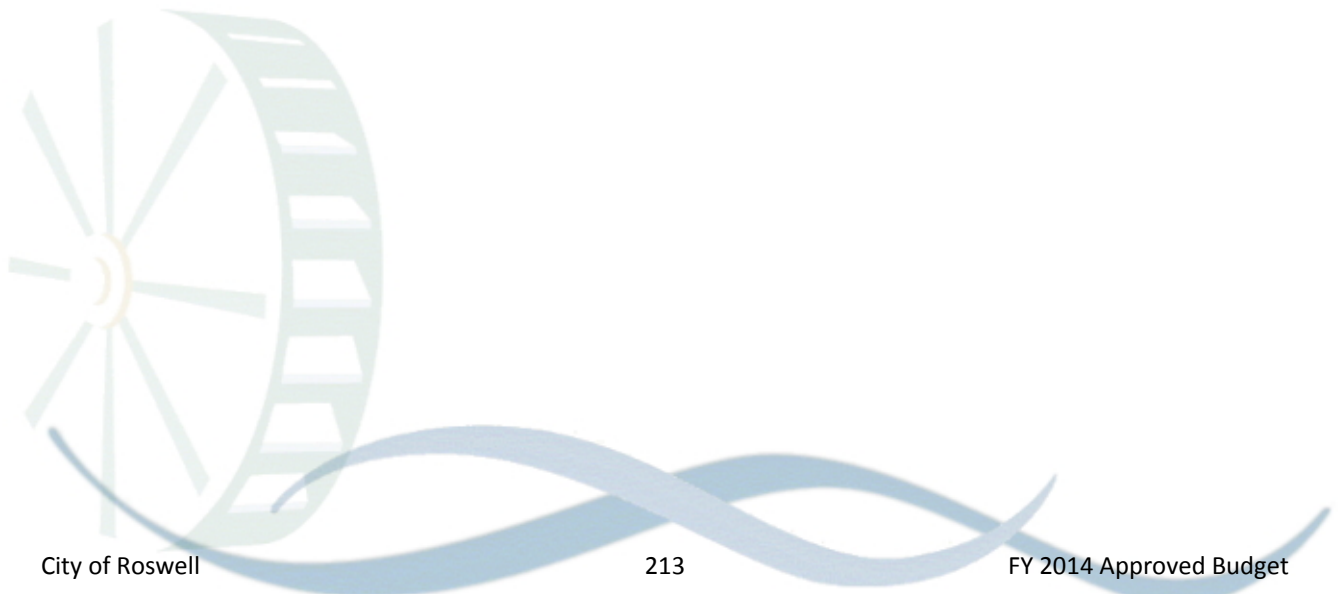
- Awarded our fifth reaccreditation with Commission on Accreditation of Law Enforcement Agencies (CALEA) and maintained State Certification
- Conducted comprehensive review of training program and provided increased specialized and management development training as required
- Implemented upgraded application software for our Records Management, Jail and Dispatch systems.

What We Expect to Accomplish...

- Maintain all CALEA and State standards
- Realize improvements in productivity and accessibility of data as a result of new software
- Implement technology upgrade to provide improved radio communications with four North Fulton Cities.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Maintain CALEA accreditation and State Certification	Yes	Yes	Yes	Yes



**Police Administration Program
10032101**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10032101	511100 Regular Employees	\$164,470	\$252,002	\$276,404	\$188,281	\$252,002	(\$6,002)	\$246,000
10032101	511300 Overtime	\$0	\$200	\$200	\$170	\$200	\$0	\$200
10032101	512200 Social Security (FICA) Contributions	\$9,966	\$15,786	\$15,997	\$11,327	\$15,786	(\$400)	\$15,386
10032101	512300 Medicare	\$2,331	\$3,783	\$3,832	\$2,700	\$3,783	(\$90)	\$3,693
10032101	512400 Retirement Contributions	\$33,367	\$34,493	\$35,118	\$32,192	\$34,493	\$754	\$35,247
10032101	512401 Deferred Compensation	\$480	\$600	\$600	\$999	\$600	\$0	\$600
10032101	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$12,599	\$12,599
10032101	521201 Professional Services	\$1,535	\$0	\$18,816	\$16,360	\$0	\$0	\$0
10032101	522205 Repairs And Maintenance	\$39	\$0	\$0	\$135	\$0	\$0	\$0
10032101	522210 Vehicle Repair	\$20	\$450	\$450	\$18	\$450	(\$100)	\$350
10032101	522215 Garage Base Rate	\$0	\$690	\$690	\$633	\$690	\$0	\$690
10032101	522216 Mechanics Rate	\$0	\$221	\$221	\$132	\$221	\$139	\$360
10032101	523210 Communication Services	\$110,575	\$123,000	\$131,628	\$65,493	\$123,000	(\$3,500)	\$119,500
10032101	523220 Postage	\$3,752	\$5,000	\$5,000	\$2,537	\$5,000	\$300	\$5,300
10032101	523300 Advertising	\$160	\$400	\$400	\$176	\$400	\$0	\$400
10032101	523500 Travel	\$4,569	\$4,222	\$4,222	\$5,501	\$4,222	(\$222)	\$4,000
10032101	523600 Dues And Fees	\$375	\$200	\$200	\$780	\$200	\$0	\$200
10032101	523700 Education And Training	\$1,435	\$1,955	\$1,955	\$961	\$1,955	(\$475)	\$1,480
10032101	523851 Contracted Temporary Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10032101	531101 Police Public Contribution Exp	\$92	\$0	\$0	\$0	\$0	\$0	\$0
10032101	531105 Supplies	\$39,275	\$39,921	\$46,743	\$30,676	\$39,921	\$1,788	\$41,709
10032101	531120 Vehicle Parts And Supplies	\$131	\$550	\$550	\$48	\$550	\$0	\$550
10032101	531250 Oil	\$229	\$175	\$175	\$67	\$175	\$0	\$175
10032101	531270 Gasoline/ Diesel	\$2,249	\$3,174	\$3,174	\$1,634	\$3,174	\$0	\$3,174
10032101	531400 Books And Periodicals	\$253	\$50	\$50	\$0	\$50	\$0	\$50
10032101	531615 Computer Equipment-operating	\$0	\$0	\$0	\$809	\$0	\$0	\$0
10032101	531720 Uniforms	\$1,204	\$1,600	\$1,600	\$1,498	\$1,600	(\$200)	\$1,400
10032101	552400 Risk/liability Contribution	\$266,697	\$283,751	\$283,751	\$260,105	\$283,751	\$6,803	\$290,554
10032101	553100 Group Insurance Contribution	\$19,500	\$27,750	\$27,750	\$16,610	\$27,750	\$0	\$27,750
10032101	554100 Workers Comp Contribution	\$75,912	\$75,912	\$75,912	\$69,586	\$75,912	\$3,353	\$79,265
Police Administrative Services Total		\$738,616	\$875,885	\$935,438	\$709,427	\$875,885	\$14,747	\$890,632

**Police Support Services Program
10032102**

Services Provided... Staff training, accreditation, records management and distribution, inventory control and distribution, permits and licensing, community affairs, internal investigations, recruiting and pre-employment services, research and planning, budget preparation and analysis, Information systems and Police help desk, Property and Evidence, Administrative Support

Customers... Officers, detectives, traffic enforcement supervisors, staff, policy makers, and public

What We Have Accomplished...

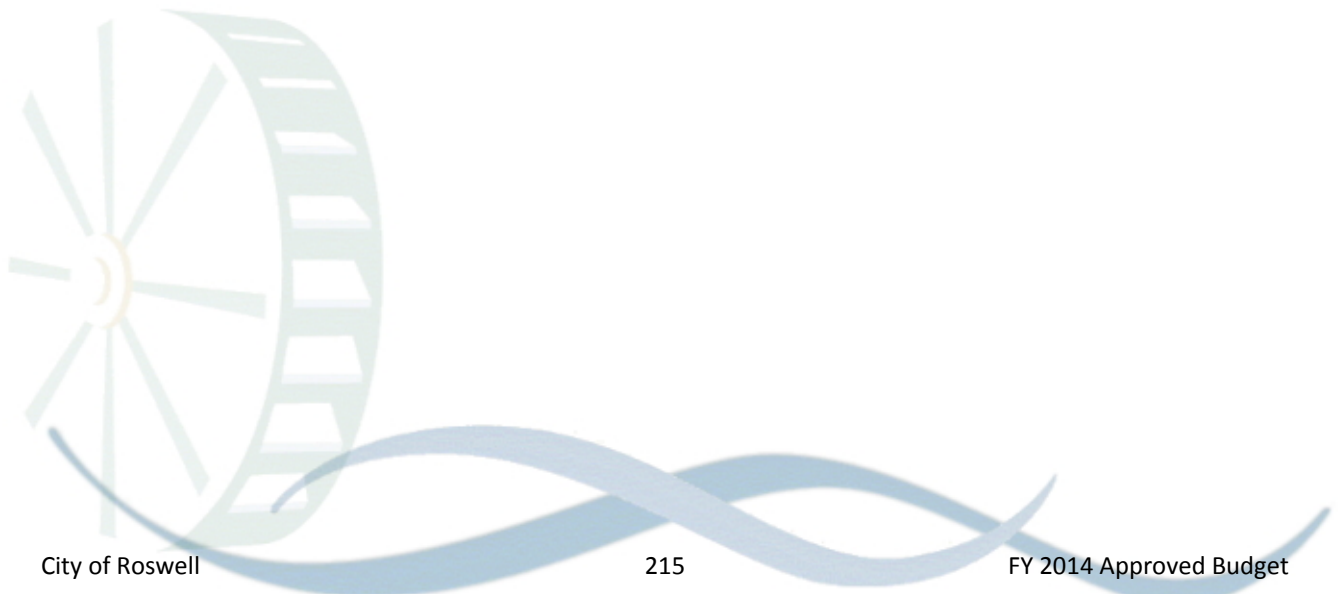
- Implemented new Records Management application Software
- Realized improvements in storage and processing of evidence and property in new repurposed facility
- Responded to all requests for Records in accordance with Georgia Open Records Act
- Enhanced Community Relations programs and outreach

What We Expect to Accomplish...

- Realize productivity improvements and accessibility of data with new Records Management software
- Implement bar-coding of evidence and property.
- Continue to identify opportunities for Community Relations and Crime Prevention Programs
- Provide high level of logistical support and data to operating units of the department

Our Success Is Measured By...

	FY 2012	FY 2013	FY 2013	FY 2014
	<u>Actual</u>	<u>Target</u>	<u>Estimated</u>	<u>Proposed</u>
Formal Open Records Requests fulfilled	892	850	850	850



**Police Support Services Program
10032102**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10032102	511100 Regular Employees	\$1,288,984	\$1,293,000	\$1,332,903	\$1,461,921	\$1,293,000	\$612,000	\$1,905,000
10032102	511300 Overtime	\$14,040	\$14,000	\$14,000	\$11,472	\$14,000	\$0	\$14,000
10032102	512200 Social Security (FICA) Contributions	\$77,437	\$81,100	\$83,574	\$87,504	\$81,100	\$37,900	\$119,000
10032102	512300 Medicare	\$18,110	\$18,950	\$19,528	\$20,465	\$18,950	\$8,870	\$27,820
10032102	512400 Retirement Contributions	\$142,156	\$177,558	\$180,776	\$165,711	\$177,558	\$3,881	\$181,439
10032102	512401 Deferred Compensation	\$9,428	\$11,000	\$11,000	\$10,555	\$11,000	\$0	\$11,000
10032102	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$35,800	\$35,800
10032102	521201 Professional Services	\$4,661	\$7,500	\$7,500	\$3,349	\$7,500	\$0	\$7,500
10032102	521203 Animal Control	\$63,360	\$70,000	\$70,000	\$35,263	\$70,000	\$500	\$70,500
10032102	521300 Technical Services	\$25,804	\$24,000	\$26,950	\$23,668	\$24,000	\$0	\$24,000
10032102	522205 Repairs And Maintenance	\$224,967	\$120,085	\$131,153	\$125,967	\$120,085	(\$25,250)	\$94,835
10032102	522210 Vehicle Repair	\$850	\$1,000	\$1,000	\$1,585	\$1,000	\$0	\$1,000
10032102	522215 Garage Base Rate	\$0	\$5,520	\$5,520	\$5,060	\$5,520	\$0	\$5,520
10032102	522216 Mechanics Rate	\$0	\$2,048	\$2,048	\$1,561	\$2,048	\$472	\$2,520
10032102	522310 Rental Of Land And Buildings	\$5,301	\$20,000	\$20,000	\$6,857	\$20,000	(\$500)	\$19,500
10032102	522320 Rental Of Equipment And Vehicl	\$5,576	\$6,500	\$6,672	\$4,956	\$6,500	\$0	\$6,500
10032102	523210 Communication Services	\$4,764	\$7,000	\$7,000	\$3,228	\$7,000	\$95,440	\$102,440
10032102	523300 Advertising	\$0	\$0	\$0	\$300	\$0	\$0	\$0
10032102	523400 Printing And Binding	\$325	\$700	\$700	\$2,402	\$700	(\$500)	\$200
10032102	523500 Travel	\$4,290	\$5,475	\$5,475	\$6,799	\$5,475	(\$100)	\$5,375
10032102	523600 Dues And Fees	\$4,821	\$6,635	\$9,835	\$6,000	\$6,635	\$500	\$7,135
10032102	523700 Education And Training	\$2,290	\$16,400	\$16,400	\$10,676	\$16,400	\$1,600	\$18,000
10032102	523851 Contracted Temporary Labor	\$0	\$0	\$0	\$1,677	\$0	\$0	\$0
10032102	531105 Supplies	\$45,776	\$22,100	\$30,265	\$25,154	\$22,100	\$21,400	\$43,500
10032102	531120 Vehicle Parts And Supplies	\$3,734	\$3,500	\$3,500	\$1,837	\$3,500	\$0	\$3,500
10032102	531250 Oil	\$245	\$300	\$300	\$269	\$300	\$0	\$300
10032102	531270 Gasoline/ Diesel	\$16,970	\$16,634	\$16,910	\$12,211	\$16,634	\$0	\$16,634
10032102	531310 Hospitality And Events	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10032102	531400 Books And Periodicals	\$459	\$200	\$425	\$350	\$200	\$0	\$200
10032102	531605 Machinery And Equipment-Operating	\$11,396	\$9,625	\$31,855	\$9,241	\$4,575	(\$3,575)	\$1,000
10032102	531610 Furniture/fixtures-operating	\$1,959	\$0	\$1,019	\$2,917	\$0	\$5,500	\$5,500
10032102	531615 Computer Equipment-operating	\$7,680	\$5,700	\$5,700	\$1,108	\$5,700	(\$5,700)	\$0
10032102	531620 Communication Equipment-operat	\$969	\$100	\$100	\$0	\$100	\$0	\$100
10032102	531720 Uniforms	\$6,062	\$6,000	\$6,097	\$6,076	\$6,000	\$4,100	\$10,100
10032102	553100 Group Insurance Contribution	\$224,250	\$249,750	\$249,750	\$214,161	\$249,750	\$101,750	\$351,500
Police Support Services Total		\$2,216,666	\$2,202,380	\$2,297,955	\$2,270,299	\$2,197,330	\$894,088	\$3,091,418

**General Investigations Section Program
10032200**

***Mission Statement...** The General Investigations Section of the Field Services Division investigates reports of criminal activity, and apprehends and prosecutes those responsible*

***Services Provided...** Criminal investigations, intelligence gathering, property and evidence collecting and processing, arresting offenders, preparing case files, and testifying in court*

***Customers...** Victims/reporters of crime, other Law Enforcement/Government Agencies, Prosecutor’s Office, Courts, and Public*

What We Have Accomplished...

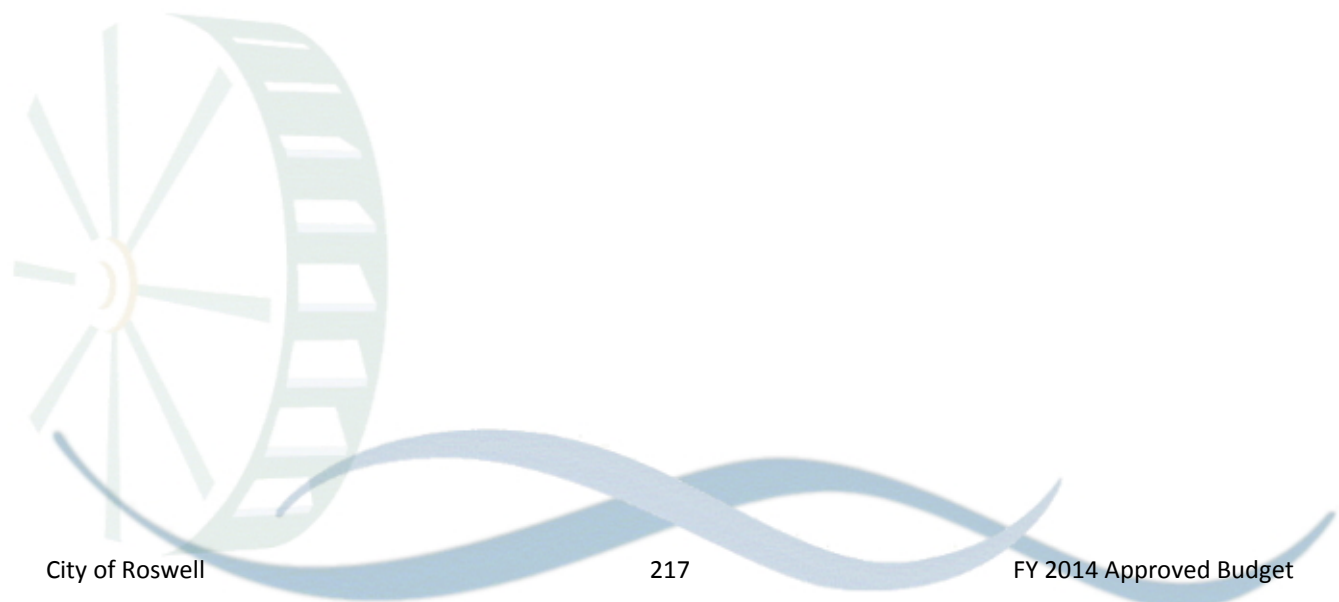
- Expanded monthly intelligence sharing and networking with other law enforcement agencies.
- Trained and equipped investigators to improve their job performance.
- Used all resources available to clear assigned cases.

What We Expect to Accomplish...

- Train investigators and other Department members to be activated at moment’s notice as a Child Abduction Response Team.
- Continue intelligence sharing and networking with other law enforcement agencies.
- Use all resources available to resolve assigned cases.

Our Success Is Measured By...

Outcome Measure...	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of cases/operations initiated	4,418	4,718	4,800	5,500



**General Investigations Section Program
10032200**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10032200	511100 Regular Employees	\$1,239,876	\$1,130,500	\$1,158,586	\$1,092,587	\$1,130,500	\$49,500	\$1,180,000
10032200	511300 Overtime	\$23,766	\$35,000	\$35,000	\$17,463	\$35,000	\$0	\$35,000
10032200	512200 Social Security (FICA) Contributions	\$74,654	\$72,160	\$73,901	\$65,821	\$72,160	\$3,100	\$75,260
10032200	512300 Medicare	\$17,459	\$18,490	\$18,897	\$15,394	\$18,490	\$720	\$19,210
10032200	512400 Retirement Contributions	\$129,268	\$154,824	\$157,630	\$144,494	\$154,824	\$3,384	\$158,208
10032200	512401 Deferred Compensation	\$4,863	\$5,600	\$5,600	\$5,566	\$5,600	\$0	\$5,600
10032200	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$12,935	\$12,935
10032200	521201 Professional Services	\$340	\$0	\$0	\$28	\$0	\$0	\$0
10032200	521300 Technical Services	\$17,948	\$18,300	\$27,488	\$14,508	\$18,300	\$0	\$18,300
10032200	522205 Repairs And Maintenance	\$1,770	\$3,000	\$3,000	\$1,148	\$3,000	\$0	\$3,000
10032200	522210 Vehicle Repair	\$3,869	\$3,000	\$3,000	\$1,610	\$3,000	\$0	\$3,000
10032200	522215 Garage Base Rate	\$0	\$16,560	\$16,560	\$15,180	\$16,560	\$1,380	\$17,940
10032200	522216 Mechanics Rate	\$0	\$9,356	\$9,356	\$7,737	\$9,356	\$3,604	\$12,960
10032200	522310 Rental Of Land And Buildings	(\$889)	\$0	\$0	\$0	\$0	\$0	\$0
10032200	522320 Rental Of Equipment And Vehicl	\$7,754	\$7,000	\$7,953	\$4,390	\$7,000	\$0	\$7,000
10032200	523210 Communication Services	\$24,300	\$26,712	\$27,675	\$19,264	\$26,712	(\$26,712)	\$0
10032200	523500 Travel	\$2,174	\$5,276	\$5,276	\$2,549	\$5,276	\$500	\$5,776
10032200	523600 Dues And Fees	\$578	\$770	\$770	\$638	\$770	\$0	\$770
10032200	523700 Education And Training	\$0	\$4,225	\$4,225	\$2,086	\$4,225	\$500	\$4,725
10032200	531105 Supplies	\$14,212	\$18,500	\$23,712	\$8,612	\$18,500	\$0	\$18,500
10032200	531120 Vehicle Parts And Supplies	\$11,459	\$9,000	\$9,000	\$3,920	\$9,000	\$0	\$9,000
10032200	531250 Oil	\$1,315	\$1,500	\$1,500	\$1,327	\$1,500	\$0	\$1,500
10032200	531270 Gasoline/ Diesel	\$58,654	\$60,000	\$60,655	\$51,976	\$60,000	\$0	\$60,000
10032200	531400 Books And Periodicals	\$130	\$2,000	\$3,125	\$1,112	\$2,000	\$0	\$2,000
10032200	531605 Machinery And Equipment-Operating	\$3,062	\$3,200	\$9,947	\$966	\$3,200	\$0	\$3,200
10032200	531610 Furniture/fixtures-operating	\$200	\$0	\$0	\$0	\$0	\$0	\$0
10032200	531615 Computer Equipment-operating	\$299	\$0	\$0	\$0	\$0	\$0	\$0
10032200	531620 Communication Equipment-operat	\$969	\$0	\$0	\$0	\$0	\$0	\$0
10032200	531720 Uniforms	\$12,981	\$14,500	\$14,959	\$12,353	\$14,500	\$2,100	\$16,600
10032200	553100 Group Insurance Contribution	\$195,000	\$203,500	\$203,500	\$177,369	\$203,500	(\$9,250)	\$194,250
General Investigation Total		\$1,846,010	\$1,822,973	\$1,881,315	\$1,668,099	\$1,822,973	\$41,761	\$1,864,734

Special Operations Section Program 10032500

Mission Statement... The Special Operations Section investigates narcotics and vice activity, apprehends and prosecutes those responsible, and responds to unusual high-risk situations that require special equipment and tactics

Services Provided... Narcotics and vice investigations, intelligence gathering, property and evidence collecting and processing, emergency tactical response, arresting offenders and testifying in court

Customers... Victims/ reporters of crime, other Law Enforcement/Government Agencies, Prosecutor's Office, Courts, and Public

What We Have Accomplished...

- Participated in both Drug Enforcement Agency (DEA) and High Intensity Drug Trafficking Area (HIDTA) task forces.
- Targeted specific crimes and high criminal activity areas with added patrols and surveillance.
- Conducted regular training for Special Weapons and Tactics (SWAT) and Crisis Intervention team members for response to high risk situations.

What We Expect to Accomplish...

- Participate in Drug Enforcement Agency (DEA) and High Intensity Drug Trafficking Area (HIDTA) task forces.
- Continue to target specific crimes and high criminal activity areas with added patrols and surveillance.
- Conduct regular training for Special Weapons and Tactics (SWAT) and Crisis Intervention team members for response to high risk situations.

Our Success Is Measured By...

	FY 2012 Actual	FY 2013 Target	FY 2013 Estimated	FY 2014 Proposed
Participated in HIDTA and DEA task forces	Yes	Yes	Yes	Yes

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10032500 511100 Regular Employees	\$623,241	\$710,000	\$712,546	\$190,315	\$710,000	(\$448,000)	\$262,000
10032500 511300 Overtime	\$8,610	\$12,500	\$12,500	\$997	\$12,500	(\$2,500)	\$10,000
10032500 512200 Social Security (FICA) Contributions	\$40,911	\$45,700	\$45,858	\$12,135	\$45,700	(\$27,800)	\$17,900
10032500 512300 Medicare	\$9,568	\$7,540	\$7,577	\$2,838	\$7,540	(\$6,500)	\$1,040
10032500 512400 Retirement Contributions	\$109,550	\$97,598	\$99,367	\$91,086	\$97,598	\$2,133	\$99,731
10032500 512401 Deferred Compensation	\$3,757	\$4,300	\$4,300	\$1,074	\$4,300	\$0	\$4,300
10032500 521201 Professional Services	\$526	\$1,000	\$1,000	\$538	\$1,000	\$1,000	\$2,000
10032500 521300 Technical Services	\$2,148	\$4,000	\$5,385	\$636	\$4,000	\$0	\$4,000
10032500 522205 Repairs And Maintenance	\$137	\$250	\$250	\$2,058	\$250	\$0	\$250
10032500 522210 Vehicle Repair	\$9,206	\$7,200	\$7,200	\$1,202	\$7,200	\$0	\$7,200
10032500 522215 Garage Base Rate	\$0	\$14,490	\$14,490	\$13,283	\$14,490	\$3,450	\$17,940
10032500 522216 Mechanics Rate	\$0	\$8,348	\$8,348	\$5,757	\$8,348	\$1,372	\$9,720
10032500 523210 Communication Services	\$16,727	\$14,220	\$14,220	\$15,516	\$14,220	(\$14,220)	\$0
10032500 523500 Travel	\$240	\$400	\$400	\$1,399	\$400	\$0	\$400
10032500 523600 Dues And Fees	\$430	\$625	\$625	\$272	\$625	\$100	\$725
10032500 523700 Education And Training	\$0	\$190	\$190	\$100	\$190	\$1,310	\$1,500
10032500 531105 Supplies	\$15,620	\$16,500	\$21,646	\$21,036	\$16,500	(\$8,000)	\$8,500
10032500 531120 Vehicle Parts And Supplies	\$11,320	\$11,000	\$11,000	\$4,499	\$11,000	\$0	\$11,000
10032500 531250 Oil	\$538	\$1,000	\$1,000	\$374	\$1,000	\$0	\$1,000
10032500 531270 Gasoline/ Diesel	\$36,916	\$38,000	\$38,879	\$31,829	\$38,000	\$0	\$38,000
10032500 531605 Machinery And Equipment-Operating	\$105	\$1,200	\$1,200	\$2,269	\$1,200	\$38,300	\$39,500
10032500 531720 Uniforms	\$2,185	\$7,000	\$14,790	\$7,790	\$7,000	\$0	\$7,000
10032500 553100 Group Insurance Contribution	\$146,250	\$120,250	\$120,250	\$58,713	\$120,250	(\$64,750)	\$55,500
Special Investigation Total	\$1,037,984	\$1,123,311	\$1,143,020	\$465,716	\$1,123,311	(\$524,105)	\$599,206

**Uniform Patrol Section Program
10032230**

Services Provided... Law enforcement, Criminal investigations, Property and evidence, Apprehend offenders, Traffic accident investigations, and Calls for service

Customers... General Public, Residents, Business Owners/Operators, Motorists, Visitors, Victims, Witnesses, Law Enforcement Agencies, Prosecutor's Offices, Courts

What We Have Accomplished...

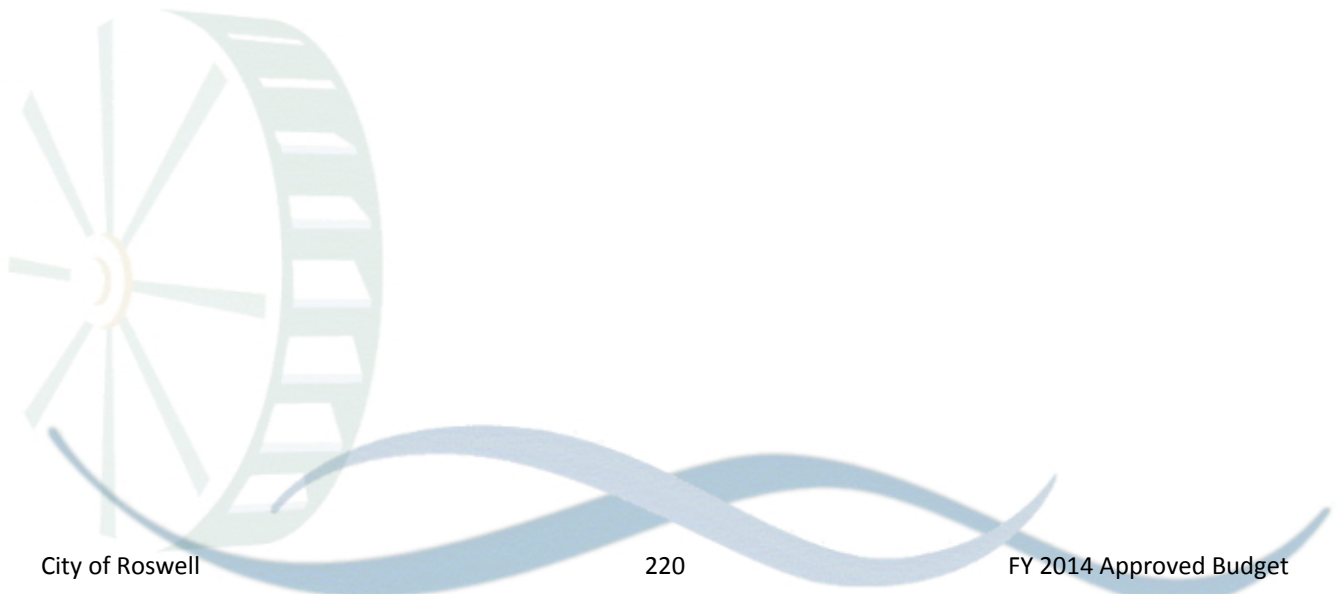
- Conducted 18,033 traffic stops to apprehend violators of traffic laws.
- Responded to 85,216 calls for service.
- Investigated 3,459 motor vehicle accidents.
- Detected and apprehended violators of traffic law, conducting traffic stops.
- Continued to provide training to prepare Patrol Section officers for effective response to calls for service.

What We Expect to Accomplish...

- Respond to all calls for police service and provide initial investigation for reported crimes, vehicle accidents, and maintain a safe community.
- Utilize available technology to identify areas to conduct directed patrols in attempt to deter criminal activity and apprehend those participating in such activity.
- Build partnerships in the community
- Detect and apprehend violators of traffic law, by conducting traffic stops.
- Continue to provide training to prepare Patrol Section Officers for effective response to calls for service and the changing needs and dynamics in crime prevention

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Calls for service completed	85,216	105,000	95,000	90,000



**Uniform Patrol Section Program
10032230**

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10032230	511100	Regular Employees	\$3,746,209	\$3,726,000	\$3,792,345	\$3,542,365	\$3,726,000	\$48,000	\$3,774,000
10032230	511105	Part Time Employees	\$40,521	\$0	\$0	\$33,930	\$0	\$0	\$0
10032230	511300	Overtime	\$77,702	\$110,220	\$110,220	\$51,533	\$110,220	(\$70,000)	\$40,220
10032230	512200	Social Security (FICA) Contributions	\$230,150	\$238,680	\$242,793	\$214,970	\$238,680	\$200	\$238,880
10032230	512300	Medicare	\$53,825	\$57,275	\$58,237	\$50,275	\$57,275	\$40	\$57,315
10032230	512400	Retirement Contributions	\$511,361	\$494,615	\$503,579	\$461,610	\$494,615	\$10,810	\$505,425
10032230	512401	Deferred Compensation	\$17,713	\$20,100	\$20,100	\$15,847	\$20,100	\$0	\$20,100
10032230	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$126,367	\$126,367
10032230	521201	Professional Services	\$0	\$0	\$0	\$135	\$0	\$0	\$0
10032230	521300	Technical Services	\$313	\$3,500	\$3,500	\$450	\$3,500	\$0	\$3,500
10032230	522205	Repairs And Maintenance	\$7,175	\$9,000	\$9,000	\$5,964	\$9,000	\$0	\$9,000
10032230	522210	Vehicle Repair	\$27,766	\$33,370	\$42,194	\$31,506	\$33,370	\$0	\$33,370
10032230	522215	Garage Base Rate	\$0	\$54,860	\$54,860	\$50,288	\$54,860	\$2,410	\$57,270
10032230	522216	Mechanics Rate	\$0	\$64,796	\$64,796	\$42,962	\$64,796	\$6,124	\$70,920
10032230	523210	Communication Services	\$69,765	\$70,532	\$75,121	\$49,611	\$70,532	(\$70,532)	\$0
10032230	523400	Printing And Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10032230	523500	Travel	\$727	\$2,550	\$2,550	\$1,162	\$2,550	\$0	\$2,550
10032230	523600	Dues And Fees	\$66	\$200	\$200	\$46	\$200	\$0	\$200
10032230	523700	Education And Training	\$2,012	\$3,500	\$4,670	\$2,233	\$3,500	\$700	\$4,200
10032230	531105	Supplies	\$44,961	\$45,000	\$73,366	\$40,704	\$45,000	\$11,500	\$56,500
10032230	531120	Vehicle Parts And Supplies	\$112,553	\$125,000	\$127,048	\$86,162	\$125,000	\$0	\$125,000
10032230	531250	Oil	\$8,956	\$8,500	\$8,500	\$5,409	\$8,500	\$0	\$8,500
10032230	531270	Gasoline/ Diesel	\$355,645	\$390,000	\$392,865	\$265,062	\$390,000	(\$5,000)	\$385,000
10032230	531400	Books And Periodicals	\$91	\$2,500	\$5,200	\$2,668	\$2,500	\$0	\$2,500
10032230	531605	Machinery And Equipment-Operating	\$38,221	\$22,800	\$32,293	\$5,258	\$1,800	\$0	\$1,800
10032230	531610	Furniture/fixtures-operating	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000
10032230	531615	Computer Equipment-operating	\$1,943	\$16,400	\$103,400	\$338	\$1,000	\$0	\$1,000
10032230	531620	Communication Equipment-operat	\$1,475	\$500	\$500	\$0	\$500	\$0	\$500
10032230	531720	Uniforms	\$49,701	\$86,600	\$92,334	\$78,597	\$67,600	\$0	\$67,600
10032230	553100	Group Insurance Contribution	\$799,500	\$739,450	\$739,450	\$607,714	\$739,450	\$28,300	\$767,750
Patrol Total			\$6,198,352	\$6,325,948	\$6,559,121	\$5,646,796	\$6,270,548	\$90,919	\$6,361,467

**Traffic Enforcement Unit Program
10032300**

Services Provided... Law enforcement, complainant area patrol, traffic accident investigations, special events, and commercial vehicle inspections

Customers... General Public, Residents, Business Owners/Operators, Motorists, Visitors, Victims, Witnesses, Law Enforcement Agencies, Prosecutor's Offices, Courts

What We Have Accomplished...

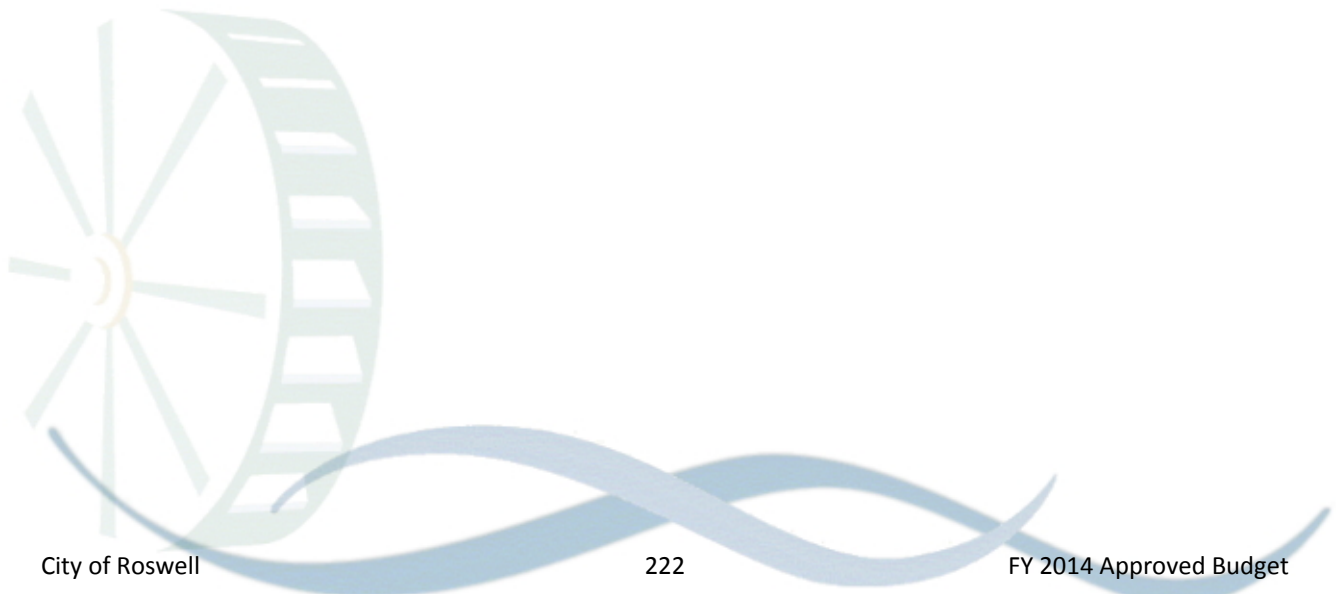
- Coordinated traffic enforcement activities with area law enforcement agencies.
- Enforced traffic laws, targeting citizen complaint areas and high accident areas.
- Provided thorough investigation of all city vehicle (fatality and serious injury) accidents occurring in the city.
- Conducted training to prepare officers for more effective services.

What We Expect to Accomplish...

- Continue to coordinate traffic enforcement activities with area law enforcement agencies.
- Enforce traffic laws, targeting citizen complaint areas and high accident areas.
- Provide thorough investigation of all city vehicle, fatality and serious injury accidents occurring in the city.
- Conduct training to prepare officers for more effective services.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Traffic Enforcement calls for service	12,818	12,000	12,000	12,000
DUI arrests	443	450	450	450



**Traffic Enforcement Unit Program
10032300**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10032300	511100 Regular Employees	\$649,119	\$611,500	\$623,688	\$569,452	\$611,500	\$63,500	\$675,000
10032300	511105 Part Time Employees	\$120,171	\$114,000	\$114,000	\$112,244	\$114,000	\$0	\$114,000
10032300	511300 Overtime	\$15,372	\$15,000	\$15,000	\$10,947	\$15,000	(\$5,000)	\$10,000
10032300	512200 Social Security (FICA) Contributions	\$47,196	\$45,700	\$46,456	\$41,603	\$45,700	\$3,900	\$49,600
10032300	512300 Medicare	\$11,038	\$10,750	\$10,927	\$9,730	\$10,750	\$920	\$11,670
10032300	512400 Retirement Contributions	\$78,093	\$83,488	\$85,001	\$77,918	\$83,488	\$1,825	\$85,313
10032300	512401 Deferred Compensation	\$5,647	\$6,400	\$6,400	\$4,529	\$6,400	\$0	\$6,400
10032300	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$6,152	\$6,152
10032300	521300 Technical Services	\$7,068	\$7,250	\$7,500	\$4,917	\$7,250	\$0	\$7,250
10032300	522205 Repairs And Maintenance	\$3,102	\$5,000	\$5,000	\$1,824	\$5,000	\$0	\$5,000
10032300	522210 Vehicle Repair	\$19,095	\$25,000	\$25,000	\$10,543	\$25,000	\$0	\$25,000
10032300	522215 Garage Base Rate	\$0	\$15,180	\$15,180	\$13,915	\$15,180	(\$1,380)	\$13,800
10032300	522216 Mechanics Rate	\$0	\$10,490	\$10,490	\$6,454	\$10,490	\$1,390	\$11,880
10032300	522320 Rental Of Equipment And Vehicl	\$223,087	\$310,000	\$353,141	\$155,987	\$0	\$0	\$0
10032300	523210 Communication Services	\$7,494	\$9,564	\$10,064	\$6,216	\$9,564	(\$9,564)	\$0
10032300	523500 Travel	\$1,443	\$2,300	\$2,300	\$749	\$2,300	\$300	\$2,600
10032300	523600 Dues And Fees	\$13	\$0	\$0	\$13	\$0	\$0	\$0
10032300	523700 Education And Training	\$1,440	\$2,100	\$2,100	\$1,390	\$2,100	\$135	\$2,235
10032300	531105 Supplies	\$10,932	\$10,000	\$15,232	\$10,818	\$12,000	\$0	\$12,000
10032300	531120 Vehicle Parts And Supplies	\$12,621	\$10,000	\$10,000	\$6,818	\$10,000	\$0	\$10,000
10032300	531230 Electricity	\$1,834	\$2,100	\$2,100	\$1,196	\$2,100	\$0	\$2,100
10032300	531250 Oil	\$526	\$400	\$400	\$537	\$400	\$0	\$400
10032300	531270 Gasoline/ Diesel	\$39,850	\$35,366	\$35,636	\$29,325	\$64,966	\$5,000	\$69,966
10032300	531400 Books And Periodicals	\$83	\$300	\$525	\$347	\$300	\$0	\$300
10032300	531605 Machinery And Equipment-Operating	\$0	\$6,000	\$6,000	\$6,105	\$6,000	\$5,400	\$11,400
10032300	531615 Computer Equipment-operating	\$200	\$0	\$0	\$0	\$0	\$0	\$0
10032300	531620 Communication Equipment-operat	\$0	\$2,000	\$2,000	\$1,920	\$2,000	\$0	\$2,000
10032300	531720 Uniforms	\$8,345	\$10,000	\$10,000	\$9,424	\$10,000	\$2,500	\$12,500
10032300	553100 Group Insurance Contribution	\$97,500	\$111,000	\$111,000	\$90,242	\$111,000	\$9,250	\$120,250
Traffic Enforcement Unit Total		\$1,361,269	\$1,460,888	\$1,525,139	\$1,185,160	\$1,182,488	\$84,328	\$1,266,816

**Detention Center Program
10032260**

***Mission Statement...** The Detention Center of the Police Department provides a healthy and secure environment for processing and housing accused and convicted violators of the law*

***Services Provided...** Inmate Processing, Inmate Housing, and Detention Center Administration*

***Customers...** Inmates, Court Services, Roswell, and the U.S. Marshals*

What We Have Accomplished...

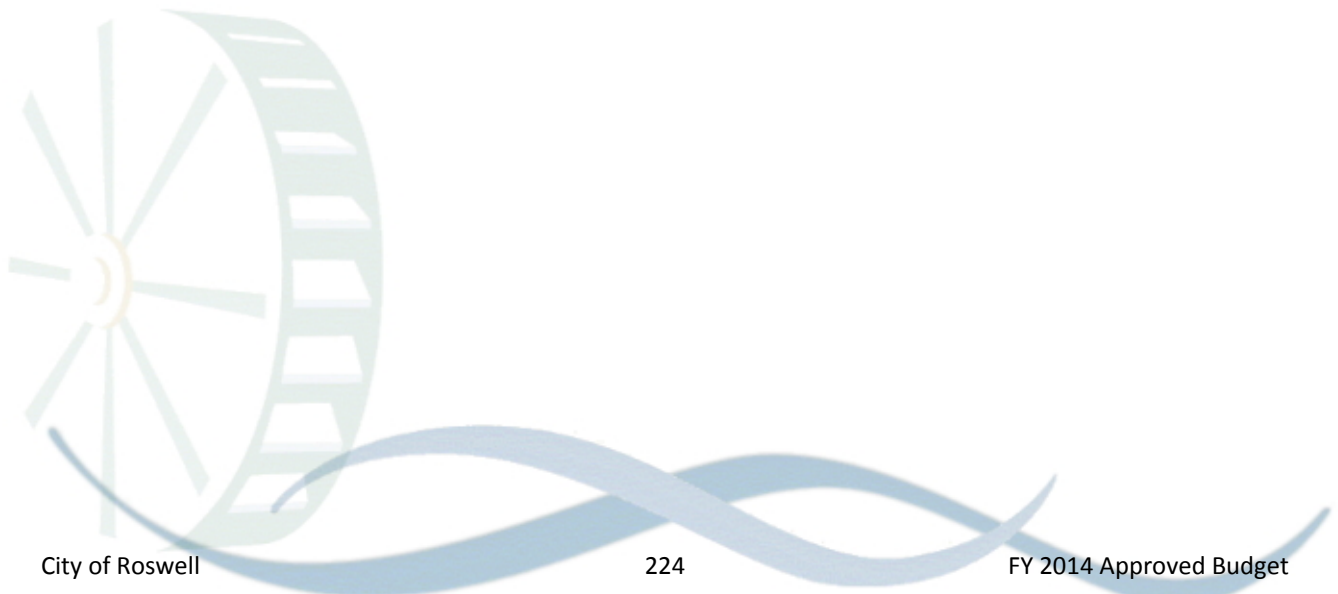
- Implemented updated camera systems and technologies with funds received from SCAAP grant award.
- Re-organized operations to become 72-hour holding facility.
- Initiated TeleHealth medical screening for inmates.

What We Expect to Accomplish...

- Continue to maintain a healthy and safe environment to process and house inmates.
- Enter into a Memorandum Of Understanding with Fulton County Sheriff's Office for the temporary housing of inmates during events that necessitate evacuation of either local facility.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of inmates booked	5,209	4,500	4,500	4,540

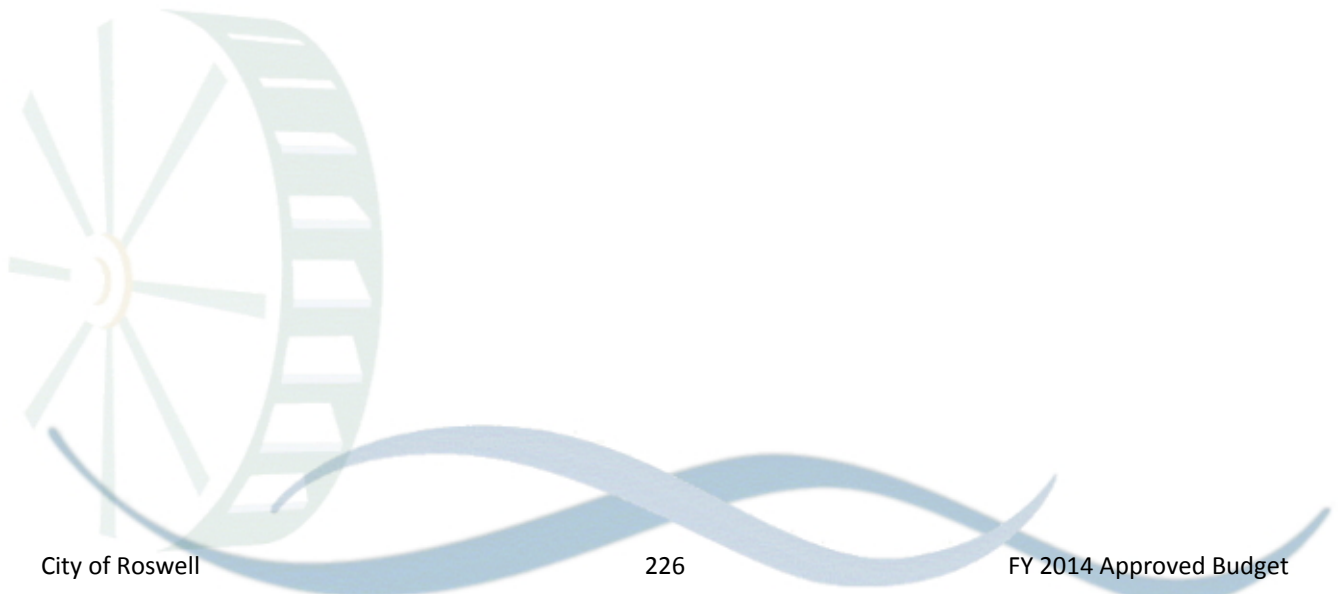


**Detention Center Program
10032260**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10032260	511100 Regular Employees	\$1,127,417	\$769,000	\$785,200	\$691,980	\$769,000	(\$57,000)	\$712,000
10032260	511300 Overtime	\$19,519	\$108,000	\$108,000	\$11,504	\$108,000	(\$42,500)	\$65,500
10032260	512200 Social Security (FICA) Contributions	\$67,920	\$54,435	\$55,439	\$41,863	\$54,435	(\$3,500)	\$50,935
10032260	512300 Medicare	\$15,885	\$12,722	\$12,957	\$9,791	\$12,722	(\$830)	\$11,892
10032260	512400 Retirement Contributions	\$161,865	\$166,583	\$169,602	\$155,469	\$166,583	\$3,641	\$170,224
10032260	512401 Deferred Compensation	\$3,400	\$3,900	\$3,900	\$2,482	\$3,900	\$0	\$3,900
10032260	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$4,821	\$4,821
10032260	521201 Professional Services	\$341,132	\$120,000	\$201,929	\$144,295	\$120,000	\$91,275	\$211,275
10032260	521300 Technical Services	\$0	\$0	\$0	\$6,050	\$0	\$6,989	\$6,989
10032260	521400 Contract Services	\$0	\$345,000	\$243,000	\$77,370	\$345,000	(\$91,274)	\$253,726
10032260	522205 Repairs And Maintenance	\$37,757	\$19,500	\$19,500	\$17,062	\$19,500	\$4,287	\$23,787
10032260	522210 Vehicle Repair	\$224	\$1,000	\$1,000	\$55	\$1,000	\$0	\$1,000
10032260	522215 Garage Base Rate	\$0	\$690	\$690	\$633	\$690	\$2,070	\$2,760
10032260	522216 Mechanics Rate	\$0	\$284	\$284	\$0	\$284	\$220	\$504
10032260	522320 Rental Of Equipment And Vehicl	\$6,779	\$8,200	\$8,570	\$5,199	\$8,200	\$0	\$8,200
10032260	523210 Communication Services	\$4,271	\$4,500	\$4,556	\$4,081	\$4,500	(\$4,500)	\$0
10032260	523500 Travel	\$0	\$400	\$400	\$0	\$400	\$0	\$400
10032260	523600 Dues And Fees	\$288	\$300	\$300	\$120	\$300	\$0	\$300
10032260	523700 Education And Training	\$295	\$0	\$0	\$526	\$0	\$0	\$0
10032260	531105 Supplies	\$13,671	\$14,500	\$16,646	\$6,753	\$14,500	\$0	\$14,500
10032260	531110 Inmate Supplies	\$7,951	\$14,975	\$14,975	\$6,563	\$14,975	\$0	\$14,975
10032260	531120 Vehicle Parts And Supplies	\$936	\$1,200	\$1,200	\$459	\$1,200	\$0	\$1,200
10032260	531250 Oil	\$74	\$150	\$150	\$29	\$150	\$0	\$150
10032260	531270 Gasoline/ Diesel	\$3,961	\$144	\$176	\$2,729	\$144	\$2,000	\$2,144
10032260	531320 Inmate Meals	\$52,872	\$53,000	\$41,550	\$4,993	\$53,000	(\$23,000)	\$30,000
10032260	531400 Books And Periodicals	\$0	\$300	\$525	\$222	\$300	\$0	\$300
10032260	531605 Machinery And Equipment-Operating	\$0	\$0	\$5,120	\$5,120	\$0	\$0	\$0
10032260	531610 Furniture/fixtures-operating	\$2,528	\$4,100	\$4,100	\$0	\$4,100	\$0	\$4,100
10032260	531720 Uniforms	\$4,254	\$12,200	\$13,207	\$6,993	\$12,200	\$0	\$12,200
10032260	553100 Group Insurance Contribution	\$321,750	\$163,483	\$163,483	\$105,820	\$163,483	\$3,017	\$166,500
Jail / Detention Center Total		\$2,194,747	\$1,878,566	\$1,876,458	\$1,308,160	\$1,878,566	(\$104,284)	\$1,774,282

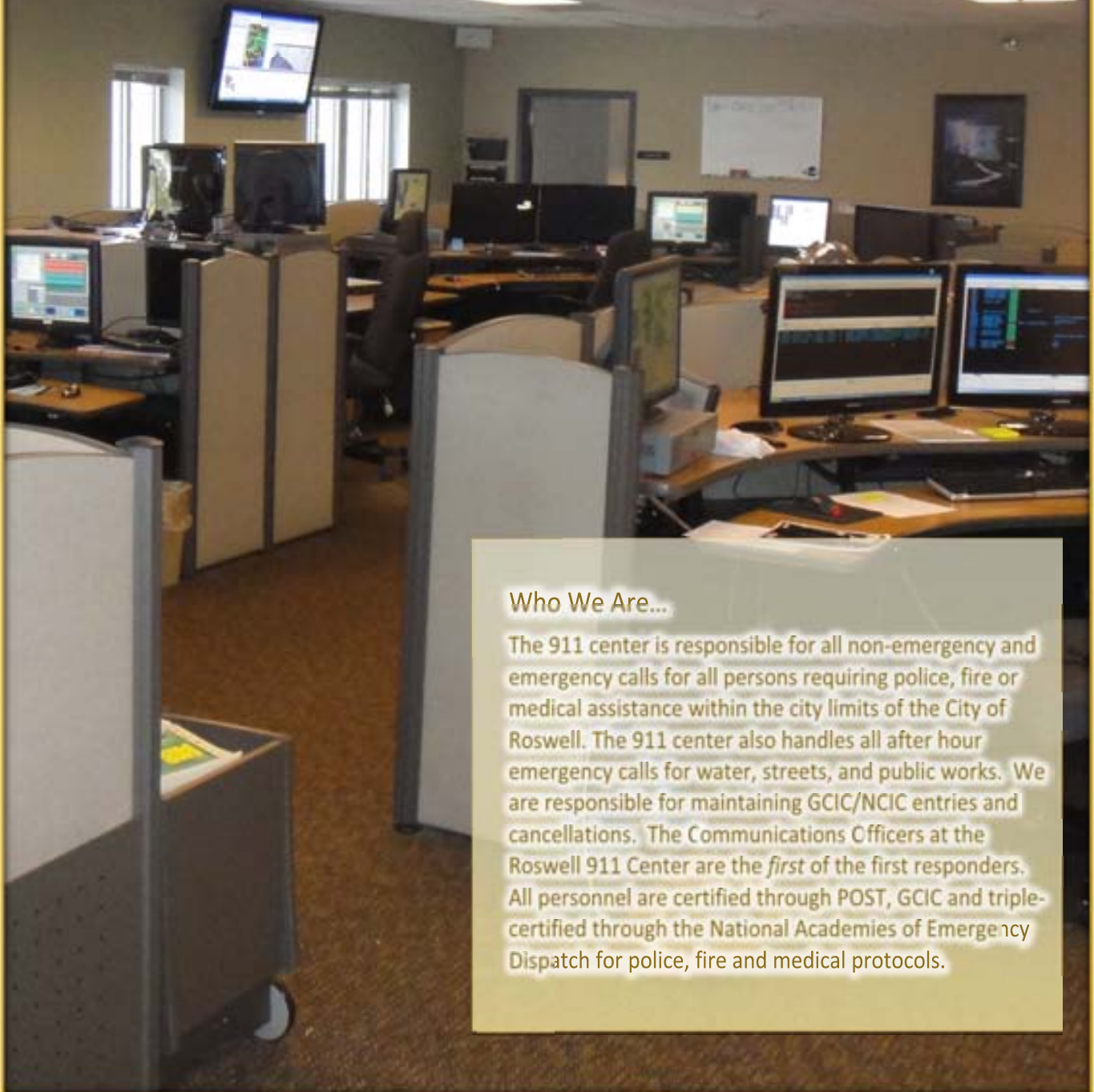


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Police Department

E-911 Fund



Who We Are...

The 911 center is responsible for all non-emergency and emergency calls for all persons requiring police, fire or medical assistance within the city limits of the City of Roswell. The 911 center also handles all after hour emergency calls for water, streets, and public works. We are responsible for maintaining GCIC/NCIC entries and cancellations. The Communications Officers at the Roswell 911 Center are the *first of the first responders*. All personnel are certified through POST, GCIC and triple-certified through the National Academies of Emergency Dispatch for police, fire and medical protocols.

E-911 Communications Center Program 21538000

Mission Statement... Commitment to provide outstanding customer service in answering all 911 and non-emergency calls with professionalism, integrity and compassion while effectively dispatching police, fire and emergency medical services.

Services Provided... 24 hour answering point for 911 and non-emergency calls. Provide excellent care and life-saving instructions, Background Checks, and General Information. Dispatch of Police, Fire, and Medical assistance to anyone within the City limits of Roswell as well as mutual aid to surrounding agencies.

Customers... Responding field units of the Roswell Police and Fire Departments as well as any unit that utilizes the radio system, & the General Public.

What We Have Accomplished...

- Completed approximately 90% of the new OSSI CAD build along with the ProQA and AQUA interfaces.
- All Communications Officers have obtained triple-certification through the National Academies of Emergency Dispatch for EMD, EFD & EPD, and the first agency in the State of Georgia to obtain triple-certification.
- Filled two mission-critical positions within the 911 center: Communications Manager and Training/QA Manager.

What We Expect to Accomplish...

- Enroll in CALEA Communications Accreditation process to become a nationally accredited 911 Center within 24 months of enrollment.
- Coordinate and implement a Quality Improvement Unit, Dispatch Review Committees and a Steering Committee to review workflow, give immediate feedback, and show training needs and set policy and procedures for daily operations.
- Take advantage of training opportunities afforded by APCO, POST, the National Academies of Emergency Dispatch

Our Success Is Measured By...

	FY 2012 Actual	FY 2013 Target	FY 2013 Estimated	FY 2014 Proposed
Percentage of 911 calls answered by three rings (five seconds or less)	98%	98%	98%	98%
Number of police/fire/EMS call processed by the Communications Center	89,048	89,680	90,577	91,935

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
342501 E-911 Charges - Landlines	\$665,321	\$640,000	\$640,000	\$622,553	\$640,000	\$10,000	\$650,000
342502 E-911 Charges - Wireless	\$1,098,711	\$940,000	\$940,000	\$786,914	\$940,000	\$60,000	\$1,000,000
Charges for Service - External Total	\$1,764,032	\$1,580,000	\$1,580,000	\$1,409,466	\$1,580,000	\$70,000	\$1,650,000
361000 Interest Revenues	\$33	\$2,000	\$2,000	\$0	\$2,000	\$2,000	\$4,000
361015 Bank Interest Earned	\$3,056	\$0	\$0	\$5,190	\$0	\$0	\$0
361016 Invest Interest Earned	\$486	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income Total	\$3,575	\$2,000	\$2,000	\$5,190	\$2,000	\$2,000	\$4,000
392100 Sale Of Assets	\$12,338	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenues Total	\$12,338	\$0	\$0	\$0	\$0	\$0	\$0
215 - E911 Fund Total	\$1,779,946	\$1,582,000	\$1,582,000	\$1,414,656	\$1,582,000	\$72,000	\$1,654,000

**E-911 Communications Center Program
21538000**

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$634,782	\$872,722	\$872,722	\$667,929	\$872,722	(\$36,354)	\$836,368
511105 Part Time Employees	\$4,564	\$500	\$500	\$1,543	\$500	\$0	\$500
511300 Overtime	\$73,146	\$58,512	\$58,512	\$82,190	\$58,512	\$0	\$58,512
512200 Social Security (FICA) Contributions	\$42,446	\$55,325	\$55,325	\$45,019	\$55,325	(\$2,400)	\$52,925
512300 Medicare	\$9,927	\$12,930	\$12,930	\$10,529	\$12,930	(\$560)	\$12,370
512400 Retirement Contributions	\$97,041	\$114,452	\$116,526	\$106,816	\$114,452	\$2,501	\$116,953
512401 Deferred Compensation	\$1,890	\$3,100	\$3,100	\$1,797	\$3,100	\$0	\$3,100
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$48,711	\$48,711
553100 Group Insurance Contribution	\$185,250	\$203,500	\$203,500	\$123,800	\$203,500	\$0	\$203,500
554100 Workers Comp Contribution	\$674	\$674	\$674	\$618	\$674	\$31	\$705
Salaries and Benefits Total	\$1,049,719	\$1,321,715	\$1,323,789	\$1,040,240	\$1,321,715	\$11,929	\$1,333,644
521201 Professional Services	\$76,530	\$10,700	\$10,700	\$680	\$2,500	(\$2,500)	\$0
521204 E-911 Fund Reserve Expenditure	\$138,713	\$127,000	\$138,052	\$96,601	\$127,000	\$5,000	\$132,000
522205 Repairs And Maintenance	\$75,389	\$75,880	\$77,615	\$37,787	\$75,880	\$17,000	\$92,880
523500 Travel	\$260	\$2,400	\$2,400	\$2,216	\$2,400	\$9,400	\$11,800
523600 Dues And Fees	\$1,322	\$1,395	\$1,595	\$2,016	\$1,395	\$600	\$1,995
523700 Education And Training	\$1,474	\$36,000	\$41,715	\$15,504	\$36,000	(\$21,000)	\$15,000
523901 Bank Fees / Charges	\$29	\$75	\$75	\$0	\$75	(\$75)	\$0
531105 Supplies	\$10,140	\$4,000	\$5,396	\$5,942	\$4,000	\$3,900	\$7,900
531210 Water / Sewerage	\$0	\$500	\$500	\$0	\$500	\$0	\$500
531220 Natural Gas	\$0	\$500	\$500	\$0	\$500	\$0	\$500
531230 Electricity	\$8,011	\$6,874	\$6,874	\$6,243	\$6,874	\$0	\$6,874
531250 Oil	\$0	\$200	\$200	\$0	\$200	\$0	\$200
531270 Gasoline/ Diesel	\$0	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
531400 Books And Periodicals	\$0	\$1,000	\$1,000	\$499	\$1,000	(\$460)	\$540
531605 Machinery And Equipment-Operating	\$10,818	\$9,600	\$22,080	\$6,271	\$9,600	\$4,500	\$14,100
531610 Furniture/fixtures-operating	\$0	\$2,000	\$2,000	\$78	\$2,000	\$0	\$2,000
531615 Computer Equipment-operating	\$11,722	\$7,200	\$7,200	\$465	\$2,500	\$0	\$2,500
531620 Communication Equipment-operat	\$8,978	\$2,500	\$7,900	\$5,654	\$2,500	\$0	\$2,500
531720 Uniforms	\$2,625	\$7,900	\$11,733	\$5,112	\$7,900	\$0	\$7,900
Operating Total	\$529,640	\$509,628	\$552,715	\$314,796	\$496,728	\$14,125	\$510,853
541300 Buildings	\$0	\$80,000	\$80,000	\$0	\$0	\$0	\$0
542100 Machinery	\$36,195	\$0	\$11,999	\$0	\$0	\$0	\$0
542200 Vehicles	\$0	\$35,000	\$35,000	\$0	\$0	\$0	\$0
542300 Furniture And Fixtures	\$0	\$12,000	\$26,400	\$11,773	\$0	\$20,000	\$20,000
542400 Computer Equipment	\$342,827	\$0	\$189,037	\$14,112	\$0	\$8,400	\$8,400
Transfers, Capital, Other Total	\$391,982	\$235,711	\$600,357	\$125,537	\$108,711	\$54,485	\$163,196
215 - E911 Fund Total	\$1,971,341	\$2,067,054	\$2,476,861	\$1,480,572	\$1,927,154	\$80,539	\$2,007,693

**E-911 Communications Center Program
21538000**

FY 2014 Available Fund Balance over Reserve by Policy **\$830,112**

FY 2014 Revenues **\$1,654,000**

FY 2013 Approved Budget **\$1,940,054**

One-Time Costs Removed (new computers for added personnel, CALEA fees)	(\$12,900)
Department Changes	\$0
Salary and Benefit Adjustments	(\$41,682)
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$31
Risk and Liability Adjustments	\$0
Retirement Adjustment - Defined Benefit Plan	\$2,501
Retirement Adjustment - Defined Contribution Plan	\$48,711
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$0
Bank Fees Adjustment	(\$75)
Indirect Costs Adjustment	\$23,285
FY 2014 Approved Base Budget	\$1,959,925

Annual Maintenance for Priority Dispatch Corporation	\$17,000
One-Time Employee Compensation	\$2,368
FY 2014 Approved New Initiatives	\$19,368

E911 Tornado Siren Client Software (5 computers)	\$8,400
E911 Console Upgrade/Reconfiguration (8 workstations)	\$20,000
FY 2014 Approved Capital	\$28,400

FY 2014 TOTAL Approved Budget **\$2,007,693**



Police Department

Confiscated Assets Fund

Who We Are...

The Confiscated Assets Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures from the sale of confiscated assets. This cost center enhances the Special Operations Section (General Fund) cost center. This cost center is funded solely through property and asset forfeitures. State law specifically prohibits the use of forfeited assets for the payment of salaries or rewards to law enforcement personnel. There are no employees assigned to this cost center; however, overtime associated with investigations is included and allowable.

Confiscated Assets Program Fund 210

Services Provided... Narcotics and vice investigations, Intelligence gathering, Property and Evidence, Emergency response, Arrest and testify

Customers... Victims/Reporters of Crime, Other Law Enforcement/Government Agencies, Prosecutor's Office, Courts, and Public

What We Have Accomplished...

- Participated with personnel assigned to federal drug task forces (High Intensity Drug Trafficking Area and Drug Enforcement Agency).
- All team members completed first 2 phases of training required for certification as negotiators.
- Training for SWAT personnel for over 200 hours of regular and specialized training. Began monthly joint training with Alpharetta SWAT.

What We Expect to Accomplish...

- Continue with assignment of personnel to drug task forces.
- Identify monthly and certification training for personnel
- Respond to incidents requiring the need for special services.

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
342101 Special Police Ser- Ot	\$42,207	\$5,000	\$5,000	\$45,309	\$5,000	\$0	\$5,000
Charges for Service - External Total	\$42,207	\$5,000	\$5,000	\$45,309	\$5,000	\$0	\$5,000
351300 Confiscation	\$6,399	\$0	\$0	\$6,297	\$0	\$0	\$0
351310 D.E.A. Funds	\$315,799	\$50,000	\$50,000	\$149,105	\$50,000	\$25,000	\$75,000
351315 State Drug Forfeiture	\$0	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
Fines & Forfeitures Total	\$322,198	\$55,000	\$55,000	\$155,402	\$55,000	\$25,000	\$80,000
361000 Interest Revenues	\$627	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
361010 Unrealized Invest Gains	\$6,417	\$0	\$0	\$0	\$0	\$0	\$0
361015 Bank Interest Earned	\$1,637	\$0	\$0	\$830	\$0	\$0	\$0
361016 Invest Interest Earned	\$1,471	\$0	\$0	\$7,646	\$0	\$0	\$0
Interest Income Total	\$10,152	\$5,000	\$5,000	\$8,476	\$5,000	\$0	\$5,000
392100 Sale Of Assets	\$12,338	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenues Total	\$12,338	\$0	\$0	\$0	\$0	\$0	\$0
210 - Confiscated Assets Fund Total	\$386,896	\$65,000	\$65,000	\$209,187	\$65,000	\$25,000	\$90,000

**Confiscated Assets Program – Federal Funds
21032501**

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511300 Overtime	\$60,230	\$60,000	\$60,000	\$58,096	\$60,000	\$0	\$60,000
512200 Social Security (FICA) Contributions	\$0	\$4,500	\$4,500	\$2,652	\$4,500	\$0	\$4,500
512300 Medicare	\$0	\$1,780	\$1,780	\$620	\$1,780	\$0	\$1,780
553100 Group Insurance Contribution	\$0	\$0	\$0	\$631	\$0	\$0	\$0
Salaries and Benefits Total	\$60,230	\$66,280	\$66,280	\$61,999	\$66,280	\$0	\$66,280
521201 Professional Services	\$0	\$28,000	\$72,948	\$58,718	\$28,000	(\$28,000)	\$0
522205 Repairs And Maintenance	\$16,450	\$15,500	\$15,500	\$13,406	\$15,500	\$0	\$15,500
522310 Rental Of Land And Buildings	\$154	\$0	\$0	\$0	\$0	\$0	\$0
522320 Rental Of Equipment And Vehicl	\$23,452	\$8,200	\$8,859	\$3,241	\$0	\$0	\$0
523210 Communication Services	\$12,306	\$4,652	\$4,652	\$2,556	\$4,652	(\$500)	\$4,152
523500 Travel	\$7,562	\$12,310	\$12,310	\$17,963	\$12,310	\$0	\$12,310
523600 Dues And Fees	\$203	\$23,820	\$23,820	\$19,946	\$23,820	\$1,200	\$25,020
523700 Education And Training	\$49,462	\$20,570	\$31,530	\$20,552	\$20,570	\$19,600	\$40,170
531605 Machinery And Equipment-Operating	\$31,430	\$39,500	\$45,653	\$2,868	\$17,000	\$4,600	\$21,600
531615 Computer Equipment-operating	\$2,847	\$5,310	\$5,310	\$1,086	\$5,310	\$0	\$5,310
531620 Communication Equipment-operat	\$27	\$500	\$500	\$0	\$0	\$0	\$0
Communication Equipment-Operating			\$0	\$0	\$500	\$0	\$500
531720 Uniforms	\$3,962	\$14,300	\$14,300	\$4,173	\$7,100	\$0	\$7,100
Operating Total	\$172,166	\$235,237	\$276,898	\$173,495	\$187,537	(\$575)	\$186,962
551115 Interfund Transfer - Garage	\$153	\$0	\$0	\$0	\$0	\$0	\$0
611350 Operating Transfers Out - Cap Projects	\$464,420	\$78,000	\$96,000	\$88,000	\$0	\$16,000	\$16,000
Transfers, Capital, Other Total	\$478,481	\$111,976	\$129,976	\$119,145	\$33,976	\$23,660	\$57,636
210 - Confiscated Assets Fund Total	\$710,877	\$413,493	\$473,154	\$354,638	\$287,793	\$23,085	\$310,878

**Confiscated Assets Program – State Funds
21032502**

NO STATE CONFISCATED ASSETS FUNDS ARE PROGRAMMED FOR FY 2014

**Confiscated Assets Program
Fund 210**

FY 2014 Available Fund Balance over Reserve by Policy **\$387,833**

FY 2014 Revenues **\$90,000**

FY 2013 Approved Budget **\$335,493**

One-Time Costs Removed (Sergeant Assessment, Mobile Field Force Equip, Uniforms for Explorers)	(\$47,700)
Department Changes	\$0
Salary and Benefit Adjustments	\$0
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$0
Risk and Liability Adjustments	\$0
Retirement Adjustment - Defined Benefit Plan	\$0
Retirement Adjustment - Defined Contribution Plan	\$0
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$0
Bank Fees Adjustment	(\$75)
Indirect Costs Adjustment	\$7,160
FY 2014 Approved Base Budget	\$294,878

FY 2014 Approved New Initiatives **\$0**

Crisis Negotiation System (\$10k funded in FY 13, equipment cost more than
anticipated) \$16,000

FY 2014 Approved Capital **\$16,000**

FY 2014 TOTAL Approved Budget **\$310,878**

Recreation, Parks, Historic and Cultural Affairs Department

Mission Statement...

The Department continues to strive to meet the leisure needs of the Citizens of Roswell by providing quality, comprehensive recreational opportunities, parks and facilities.

Who We Are...

The Recreation, Parks, Historic & Cultural Affairs Department is responsible for providing for the leisure needs of the Citizens of Roswell by offering many diverse opportunities to engage in recreational, historical, and cultural programs and activities, and by providing a host of parks, historical sites, open space and facilities for all to enjoy.

Recreation, Parks, Historic & Cultural Affairs Department

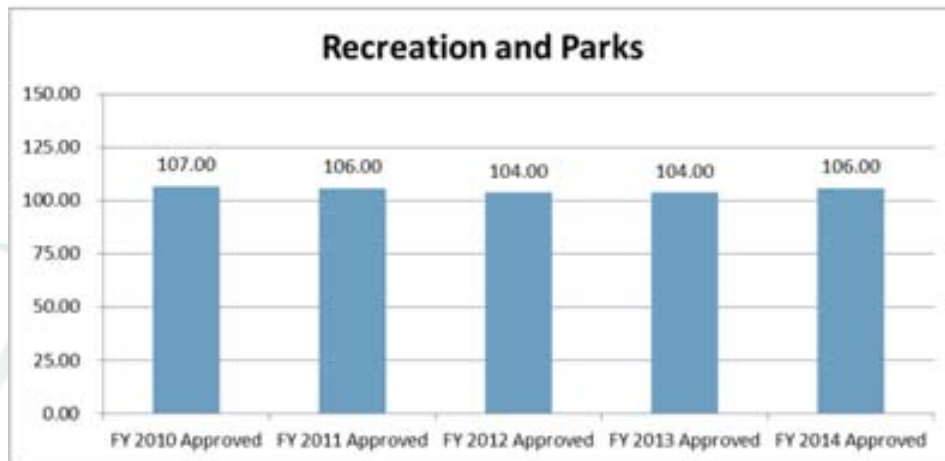
Opportunities...

- Showcase the Chattahoochee River to the Roswell community as the City's major asset.
- Utilize existing and new programs and activities to enhance the true sense of community throughout the City of Roswell.
- Explore opportunities for entrepreneurial businesses to engage in programs, activities and parks to enhance resource development and augment recreation tourism as a positive economic impact on the community.

Challenges...

- Continue to maintain standards that reflect on our status as a finalist of the Gold Medal Award and accredited agency from the National Recreation and Park Association.
- Improve upon the high level of existing services within the current fiscal constraints.
- Advance Roswell as a vibrant community through the utilization of recreation, parks, historic and cultural resources.

Recreation, Parks, Historic and Cultural Affairs	\$16,603,781
100 - General Fund	\$10,292,690
235 - Cemetery Fund	\$23,500
290 - Leita Thompson Rental Fund	\$88,192
350 - Capital Projects Fund	\$889,050
555 - Recreation Participation Fund	\$5,310,349



Personnel Changes:

FY 2011: Eliminated (1) Administrative Supervisor position.

FY 2012: Eliminated (1) Recreation Program Supervisor I position and (1) Administrative Specialist II position.

FY 2014: Added (1) Crew Worker position for the River and (1) Crew Worker for Park Beautification.

Recreation, Parks, Historic & Cultural Affairs Department

FY 2013 Approved Budget	\$10,005,609
One-Time Costs Removed	\$0
Department Changes (Holiday lighting transfer from Admin)	\$10,000
All cell phones moved to IT	(\$23,050)
Salary and Benefit Adjustments	\$66,292
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$1,604
Risk and Liability Adjustments	\$5,603
Retirement Adjustment - Defined Benefit Plan	\$12,250
Retirement Adjustment - Defined Contribution Plan	\$17,913
Garage Base Rate Adjustment	\$7,590
Garage Mechanics Fees Adjustment	(\$1,733)
Group Benefits for qualified part-time	\$7,500
FY 2014 Approved Base Budget	\$10,109,578
Dues and Fees: increase in professional licensing fees	\$1,265
Dues and Fees - Sharpshooters annual membership for park police	\$600
Dues and Fees for Parks Operating Budget	\$587
Travel for Parks Operating Budget	\$5,230
Education and Training for Parks Operating Budget	\$4,600
Adding (1) Full Time Crew Worker for river	\$45,415
Adding (1) Full Time Crew Worker for park beautification	\$45,415
Cultural Arts Board Community Visioning Plan	\$80,000
FY 2014 Approved New Initiatives	\$183,112
Small Equipment replacement program	\$36,000
Visual Arts Center Exterior Painting	\$14,750
Historic Homes Facility Maintenance (Painting, plumbing, electrical, & HVAC upgrades)	\$61,000
System wide Park Improvements/Maintenance	\$100,000
Replacement of aged hardware on external doors at the Cultural Arts Center	\$27,500
Roof Replacement - Smith House and 2 Smith property outbuildings	\$38,800
Outdoor Park Security Cameras	\$30,000
Old Mill Phase II	\$150,000
Roswell Area Park sidewalk extension plan	\$13,500
Fouts Rd. Art Center parking lot	\$18,000
New wireless headset system or technical support at the Cultural Arts Center	\$13,000
Acoustical Improvements and Assisted Listening System for Cultural Arts Center (Ga Ensemble Theater to pay 1/2)	\$140,000
Big Creek Park Entrance and Greenway Signage	\$5,900
Shade Systems	\$68,000
Relocation of Maintenance Facility (remaining \$302,400 in Water Fund)	\$97,600
Riverwalk Master Plan	\$75,000
FY 2014 Approved Capital	\$889,050
Available funds from completed projects	(\$145,000)
Hembree Park roof repair	\$45,000
ADA Upgrades of City Buildings	\$25,000
Physical Activity Center roof repairs	\$75,000
FY 2013 Current Approved re-programming	\$0
FY 2014 TOTAL Approved Budget	\$11,181,740

Recreation, Parks, Historic & Cultural Affairs Department

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$4,167,228	\$4,093,478	\$4,175,243	\$3,712,772	\$4,093,478	\$118,620	\$4,212,098
511105 Part Time Employees	\$397,938	\$411,870	\$411,870	\$366,441	\$411,870	\$0	\$411,870
511300 Overtime	\$114,476	\$128,521	\$128,521	\$80,230	\$128,521	\$0	\$128,521
512200 Social Security (FICA) Contributions	\$278,837	\$287,240	\$292,310	\$247,658	\$287,240	\$7,440	\$294,680
512300 Medicare	\$65,452	\$67,110	\$68,295	\$58,121	\$67,110	\$1,698	\$68,808
512400 Retirement Contributions	\$542,119	\$560,507	\$570,665	\$523,110	\$560,507	\$22,250	\$582,757
512401 Deferred Compensation	\$22,462	\$26,000	\$26,000	\$21,370	\$26,000	\$0	\$26,000
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$26,477	\$26,477
Salaries and Benefits Total	\$5,588,512	\$5,574,726	\$5,672,904	\$5,009,702	\$5,574,726	\$176,485	\$5,751,211
521201 Professional Services	\$27,629	\$28,973	\$61,473	\$12,439	\$28,973	\$0	\$28,973
521300 Technical Services	\$0	\$200	\$200	\$0	\$200	\$0	\$200
521400 Contract Services	\$139,980	\$186,591	\$203,175	\$148,738	\$186,591	\$86,100	\$272,691
522110 Disposal	\$6,691	\$11,000	\$11,285	\$7,868	\$11,000	\$0	\$11,000
522130 Custodial	\$6,868	\$12,200	\$12,200	\$6,240	\$12,200	\$0	\$12,200
522140 Repairs And Maintenance - Group	\$82,574	\$69,000	\$69,882	\$41,558	\$69,000	\$0	\$69,000
522205 Repairs And Maintenance	\$397,709	\$331,534	\$346,886	\$272,681	\$331,534	\$0	\$331,534
522210 Vehicle Repair	\$28,402	\$61,299	\$52,655	\$26,124	\$61,299	\$0	\$61,299
522215 Garage Base Rate	\$0	\$46,920	\$46,920	\$43,010	\$46,920	\$7,590	\$54,510
522216 Mechanics Rate	\$0	\$24,413	\$24,413	\$11,293	\$24,413	(\$1,733)	\$22,680
522320 Rental Of Equipment And Vehicle	\$8,969	\$12,940	\$10,035	\$5,245	\$12,940	\$0	\$12,940
523210 Communication Services	\$18,490	\$22,000	\$22,000	\$12,267	\$22,000	(\$22,000)	\$0
523220 Postage	\$765	\$3,210	\$3,210	\$1,196	\$3,210	\$0	\$3,210
523300 Advertising	\$17,015	\$28,375	\$28,375	\$15,455	\$28,375	\$0	\$28,375
523400 Printing And Binding	\$7,628	\$14,650	\$14,771	\$8,244	\$14,650	\$0	\$14,650
523500 Travel	\$2,697	\$6,915	\$6,915	\$1,760	\$6,915	\$5,230	\$12,145
523600 Dues And Fees	\$2,503	\$2,675	\$3,275	\$3,367	\$2,675	\$2,452	\$5,127
523700 Education And Training	\$2,630	\$3,000	\$3,000	\$2,719	\$3,000	\$4,600	\$7,600
523902 Sanitation Services	\$39,006	\$54,000	\$54,000	\$45,599	\$54,000	\$0	\$54,000
531105 Supplies	\$357,166	\$305,030	\$301,191	\$273,812	\$305,030	\$450	\$305,480
531115 Recreation Supplies	\$213,205	\$249,600	\$280,755	\$285,968	\$249,600	(\$6,100)	\$243,500
531120 Vehicle Parts And Supplies	\$124,985	\$101,500	\$111,068	\$109,926	\$101,500	\$0	\$101,500
531210 Water / Sewerage	\$243,649	\$199,397	\$199,961	\$168,108	\$199,397	\$0	\$199,397
531215 Stormwater Fees	\$29,998	\$36,150	\$36,150	\$35,726	\$36,150	\$0	\$36,150
531220 Natural Gas	\$48,415	\$65,000	\$65,000	\$42,958	\$65,000	\$0	\$65,000
531230 Electricity	\$541,884	\$560,081	\$593,955	\$515,188	\$560,081	\$0	\$560,081
531240 Bottled Gas	\$555	\$700	\$700	\$526	\$700	\$0	\$700
531250 Oil	\$5,926	\$4,500	\$4,500	\$1,930	\$4,500	\$0	\$4,500
531270 Gasoline/ Diesel	\$128,175	\$128,000	\$128,052	\$105,125	\$128,000	\$0	\$128,000
531310 Hospitality And Events	\$0	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
531400 Books And Periodicals	\$159	\$300	\$300	\$74	\$300	\$0	\$300
531605 Machinery And Equipment-Operating	\$3,273	\$5,000	\$8,000	\$2,058	\$5,000	\$0	\$5,000
531610 Furniture/fixtures-operating	\$2,155	\$525	\$525	\$0	\$525	\$0	\$525
531615 Computer Equipment-operating	\$4,405	\$5,350	\$5,350	\$1,174	\$5,350	\$0	\$5,350
531710 Vietnam Memorial Bricks	\$228	\$400	\$400	\$120	\$400	\$0	\$400
531720 Uniforms	\$37,895	\$47,160	\$43,958	\$25,243	\$47,160	\$800	\$47,960
Operating Total	\$2,531,629	\$2,629,588	\$2,755,533	\$2,233,988	\$2,629,588	\$77,389	\$2,706,977
542400 Computer Equipment	\$0	\$0	\$8,299	\$10,850	\$0	\$0	\$0
552400 Risk/Liability Contribution	\$210,910	\$233,708	\$233,708	\$214,232	\$233,708	\$5,603	\$239,311
553100 Group Insurance Contribution	\$848,250	\$804,750	\$804,750	\$667,106	\$804,750	\$26,000	\$830,750
554100 Workers Comp Contribution	\$36,446	\$36,446	\$36,446	\$33,409	\$36,446	\$1,604	\$38,050
581100 Principal- Long Term Debt	\$0	\$155,000	\$155,000	\$0	\$0	\$0	\$0
611353 Operating Transfer Out - Solid Waste	\$0	\$0	\$0	\$0	\$155,000	\$0	\$155,000
611355 Operating Transfer Out - Part	\$658,445	\$571,391	\$571,391	\$523,775	\$571,391	\$0	\$571,391
Transfers, Capital, Other Total	\$1,754,051	\$1,801,295	\$1,809,594	\$1,449,372	\$1,801,295	\$33,207	\$1,834,502
Recreation, Parks, Historic and Cultural Affairs Total	\$9,874,192	\$10,005,609	\$10,238,031	\$8,693,062	\$10,005,609	\$287,081	\$10,292,690

Municipal Complex Program 10062201

Services Provided... Grounds Maintenance

Customers... Citizens; City Boards; City Management; City wide staff; Court Officials, Defendants; Attorneys; Developers; Elected Officials; Government Entities; Law Enforcement; Local Businesses; Media; Organizations; Public; Vendors; Visitors

What We Have Accomplished...

- Provided a clean environment for our citizens and visitors to conduct business at the City of Roswell Municipal Complex.
- Improved the lighting behind City Hall to provide a safe pedestrian walkway from the parking lots to the Canton Street Merchants.
- Successfully relocated Riverside Park Farmers Market to Roswell City Hall.

What We Expect to Accomplish...

- Provide daily maintenance of the grounds of the Municipal Complex which includes trash removal and disposal, lawn care and landscape services.
- Provide a positive first impression for citizens and visitors to the City of Roswell Municipal Complex.
- Continue to replace the lighting at City Municipal Complex with LED lights as part of an effort to achieve Green Communities Certification.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Riverside Farmers Market Vendor Participation	48	55	60	60
Lights Replaced with LED's	6	6	6	4

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10062201 511100 Regular Employees	\$88,891	\$87,000	\$87,847	\$78,944	\$87,000	\$1,000	\$88,000
10062201 511300 Overtime	\$558	\$1,507	\$1,507	\$169	\$1,507	\$0	\$1,507
10062201 512200 Social Security (FICA) Contributions	\$5,285	\$5,500	\$5,553	\$4,694	\$5,500	\$100	\$5,600
10062201 512300 Medicare	\$1,236	\$1,290	\$1,302	\$1,098	\$1,290	\$10	\$1,300
10062201 512400 Retirement Contributions	\$11,759	\$11,759	\$11,972	\$10,974	\$11,759	\$257	\$12,016
10062201 512401 Deferred Compensation	\$446	\$600	\$600	\$407	\$600	\$0	\$600
10062201 522140 Repairs And Maintenance - Grou	\$10,260	\$12,000	\$12,882	\$3,117	\$12,000	\$0	\$12,000
10062201 522205 Repairs And Maintenance	\$0	\$0	\$0	\$4,935	\$0	\$0	\$0
10062201 522210 Vehicle Repair	\$0	\$1,299	\$1,299	\$0	\$1,299	\$0	\$1,299
10062201 531105 Supplies	\$9,261	\$11,300	\$11,300	\$4,903	\$11,300	\$0	\$11,300
10062201 531270 Gasoline/ Diesel	\$0	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
10062201 531710 Vietnam Memorial Bricks	\$228	\$400	\$400	\$120	\$400	\$0	\$400
10062201 531720 Uniforms	\$0	\$2,000	\$2,000	\$0	\$2,000	\$0	\$2,000
10062201 553100 Group Insurance Contribution	\$19,500	\$18,500	\$18,500	\$13,538	\$18,500	\$0	\$18,500
Municipal Complex Grounds Total	\$147,423	\$155,155	\$157,162	\$122,898	\$155,155	\$1,367	\$156,522

Recreation Support Services Program 10061102

Services Provided... Administration and Administration Support

Customers... Citizens; City Boards; City wide staff; Local Businesses; Organizations; Public; Visitors

What We Have Accomplished...

- Named a finalist for the second year in a row for the National Recreation and Parks Association's Gold Medal Award.
- Re-accredited by the Commission of Accreditation of Parks and Recreation Agencies.
- Maintained a large number of professional certified individuals including certified recreation professionals, certified gymnastics instructors, certified aquatic managers, and certified fitness instructors.

What We Expect to Accomplish...

- Continue to maintain professional's standards that reflect on our status as a finalist in the National Recreation and Park Association Gold Medal Award.
- Maintain National Accreditation through the National Recreation and Parks Association by complying with the 144 standards as outlined by the Commission of Accreditation of Parks and Recreation Agencies.
- Engage Roswell residents to ensure that expectations are being met and the services and programs offered are well received.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of registrations completed on-line	74%	77%	75%	77%
Percentage of CAPRA standards met	98%	98%	98%	100%

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10061102 511100 Regular Employees	\$1,243,693	\$1,231,733	\$1,258,041	\$1,109,334	\$1,231,733	\$18,267	\$1,250,000
10061102 511300 Overtime	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10061102 512200 Social Security (FICA) Contributions	\$74,278	\$75,900	\$77,531	\$66,230	\$75,900	\$1,100	\$77,000
10061102 512300 Medicare	\$17,378	\$17,750	\$18,131	\$15,495	\$17,750	\$260	\$18,010
10061102 512400 Retirement Contributions	\$163,005	\$168,151	\$171,198	\$156,932	\$168,151	\$3,675	\$171,826
10061102 512401 Deferred Compensation	\$8,603	\$9,800	\$9,800	\$7,916	\$9,800	\$0	\$9,800
10061102 512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$4,372	\$4,372
10061102 553100 Group Insurance Contribution	\$204,750	\$194,250	\$194,250	\$148,640	\$194,250	\$0	\$194,250
10061102 611355 Operating Transfer Out - Parti	\$658,445	\$571,391	\$571,391	\$523,775	\$571,391	\$0	\$571,391
Recreation Support Services Total	\$2,370,151	\$2,268,975	\$2,300,342	\$2,028,323	\$2,268,975	\$27,674	\$2,296,649

Recreation Administration Program 10061101

Services Provided... Administration and Administration Support, and city-wide special events

Customers... Citizens; City Boards; City Management; City wide staff; Elected Officials; Homeowner Associations; Local Businesses; Organizations; Public; Visitors

What We Have Accomplished...

- Re-accredited by the Commission of Accreditation of Parks and Recreation Agencies.
- Successfully conducted major community special events including July 4th, End of Summer, Youth Day, Egg Hunt, Halloween Fun House and Holiday on the Square.
- Named finalist for the National Recreation and Parks Association Gold Medal Award.

What We Expect to Accomplish...

- Continue to re-evaluate and execute the Strategic Plan for Recreation and Parks.
- Engage Roswell businesses for sponsorship and involvement in City-wide Special Events.
- Maintain standards that reflect on our status as a finalist in the National Recreation and Parks Association Gold Medal Award.

Our Success Is Measured By...

	FY 2012 Actual	FY 2013 Target	FY 2013 Estimated	FY 2014 Proposed
Percentage of survey respondents rating services or goods as satisfactory	98%	98%	98%	98%
Number of Roswell business sponsorships for City Special Events	11	14	14	16

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10061101 511100 Regular Employees	\$176,265	\$175,000	\$178,837	\$160,290	\$175,000	\$4,000	\$179,000
10061101 511105 Part Time Employees	\$20,608	\$20,000	\$20,000	\$27,296	\$20,000	\$0	\$20,000
10061101 512200 Social Security (FICA) Contributions	\$10,779	\$12,200	\$12,438	\$10,477	\$12,200	\$200	\$12,400
10061101 512300 Medicare	\$2,750	\$2,840	\$2,896	\$2,641	\$2,840	\$60	\$2,900
10061101 512400 Retirement Contributions	\$21,988	\$23,910	\$24,343	\$22,315	\$23,910	\$10,523	\$34,433
10061101 512401 Deferred Compensation	\$1,743	\$2,000	\$2,000	\$1,603	\$2,000	\$0	\$2,000
10061101 521201 Professional Services			\$14,500	\$1,300	\$0	\$0	\$0
10061101 521400 Contract Services	\$40,900	\$40,900	\$53,150	\$45,277	\$40,900	\$6,100	\$47,000
10061101 523852 Instruction Fees	\$0	\$0	\$0	\$250	\$0	\$0	\$0
10061101 531115 Recreation Supplies	\$30,436	\$57,600	\$85,895	\$58,608	\$57,600	(\$6,100)	\$51,500
10061101 552400 Risk/liability Contribution	\$210,910	\$233,708	\$233,708	\$214,232	\$233,708	\$5,603	\$239,311
10061101 553100 Group Insurance Contribution	\$19,500	\$18,500	\$18,500	\$18,609	\$18,500	\$3,750	\$22,250
10061101 554100 Workers Comp Contribution	\$36,446	\$36,446	\$36,446	\$33,409	\$36,446	\$1,604	\$38,050
10061101 581100 Principal- Long Term Debt	\$0	\$155,000	\$155,000	\$0	\$0	\$0	\$0
10061101 611353 Operating Transfer Out - Solid Waste	\$0	\$0	\$0	\$0	\$155,000	\$0	\$155,000
Recreation Administration Total	\$572,324	\$778,104	\$837,713	\$596,306	\$778,104	\$25,740	\$803,844

**Parks Program
10062000**

Services Provided... Building Maintenance and Parkland Grounds Maintenance

Customers... Citizens; Elected Officials; Homeowner Associations; Local Businesses; Organizations; Public; Visitors

What We Have Accomplished...

- Designed interpretative signs to identify the trees of Roswell Area Park.
- Constructed bandstand at Riverside Park for concerts and special events.
- Constructed trail overlook at Riverside Park.
- New restroom facility and sand volleyball courts at Don White Park.
- New restroom facility at Roswell Area Park football field.
- New lacrosse field with lights at Elkins Pointe Middle School.

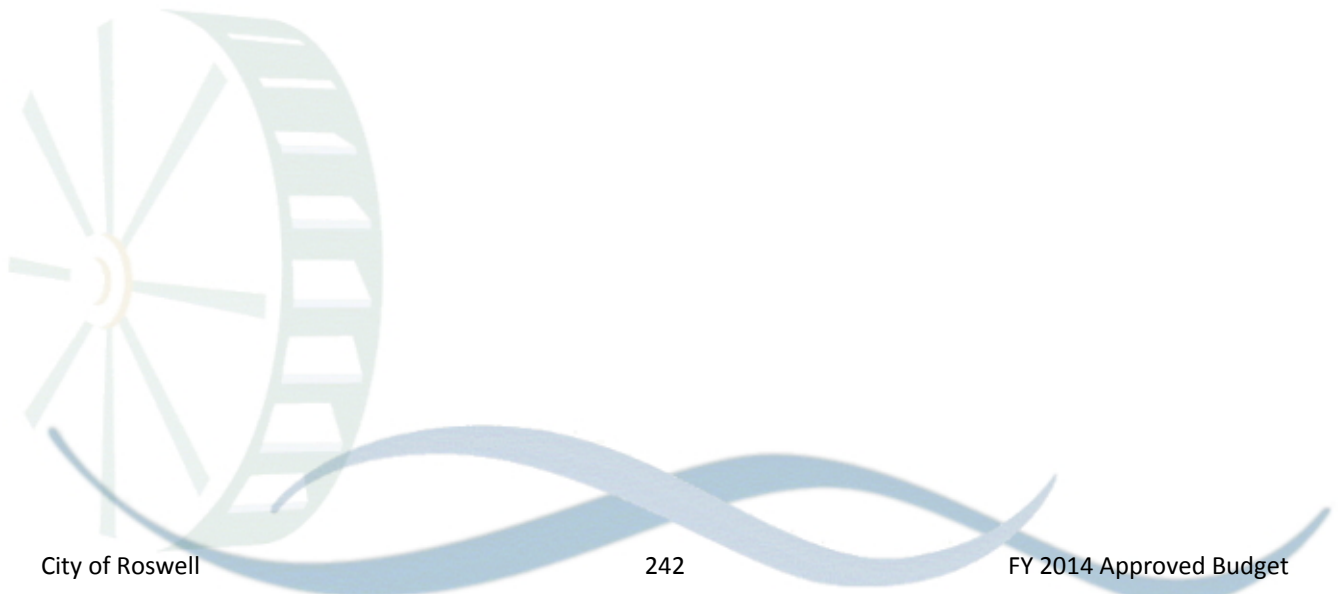
What We Expect to Accomplish...

- Maintain a safe and clean environment in our parks and recreation centers.
- To maintain a high level of safety standards for park equipment, playgrounds, park amenities and facilities.
- Update Master Plans for all River Parks, Grimes Bridge Park, Waller Park, and Waller Park Extension.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Riverside Park Splash N Play Sprayground Visitation	39,056	44,000	43,000	45,000

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
East Roswell Park Spraystation Visitation	11,534	15,000	14,500	16,000



**Parks Program
10062000**

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10062000	511100	Regular Employees	\$2,040,712	\$1,997,000	\$2,035,963	\$1,801,530	\$1,997,000	\$92,098	\$2,089,098
10062000	511105	Part Time Employees	\$181,801	\$200,000	\$200,000	\$175,121	\$200,000	\$0	\$200,000
10062000	511300	Overtime	\$112,488	\$118,514	\$118,514	\$78,767	\$118,514	\$0	\$118,514
10062000	512200	Social Security (FICA) Contributions	\$138,775	\$143,640	\$146,056	\$121,874	\$143,640	\$5,740	\$149,380
10062000	512300	Medicare	\$32,460	\$33,580	\$34,145	\$28,508	\$33,580	\$1,338	\$34,918
10062000	512400	Retirement Contributions	\$265,725	\$274,764	\$279,744	\$256,432	\$274,764	\$6,005	\$280,769
10062000	512401	Deferred Compensation	\$6,980	\$8,000	\$8,000	\$7,128	\$8,000	\$0	\$8,000
10062000	512402	Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$22,105	\$22,105
10062000	521201	Professional Services	\$11,000	\$11,000	\$11,000	\$9,825	\$11,000	\$0	\$11,000
10062000	521400	Contract Services	\$32,186	\$27,100	\$27,100	\$24,451	\$27,100	\$0	\$27,100
10062000	522110	Disposal	\$6,691	\$11,000	\$11,285	\$7,868	\$11,000	\$0	\$11,000
10062000	522140	Repairs And Maintenance - Grou	\$0	\$0	\$0	\$400	\$0	\$0	\$0
10062000	522205	Repairs And Maintenance	\$292,536	\$263,699	\$279,051	\$232,206	\$263,699	\$0	\$263,699
10062000	522210	Vehicle Repair	\$28,402	\$60,000	\$51,356	\$26,124	\$60,000	\$0	\$60,000
10062000	522215	Garage Base Rate	\$0	\$46,920	\$46,920	\$43,010	\$46,920	\$7,590	\$54,510
10062000	522216	Mechanics Rate	\$0	\$24,413	\$24,413	\$11,293	\$24,413	(\$1,733)	\$22,680
10062000	522320	Rental Of Equipment And Vehicl	\$7,159	\$10,000	\$7,000	\$3,708	\$10,000	\$0	\$10,000
10062000	523210	Communication Services	\$17,645	\$20,000	\$20,000	\$11,879	\$20,000	(\$20,000)	\$0
10062000	523500	Travel	\$0	\$0	\$0	\$0	\$0	\$5,230	\$5,230
10062000	523600	Dues And Fees	\$0	\$0	\$0	\$0	\$0	\$587	\$587
10062000	523700	Education And Training	\$0	\$0	\$0	\$0	\$0	\$4,600	\$4,600
10062000	523902	Sanitation Services	\$36,540	\$50,000	\$50,000	\$42,640	\$50,000	\$0	\$50,000
10062000	531105	Supplies	\$313,533	\$259,500	\$252,019	\$244,857	\$259,500	\$0	\$259,500
10062000	531115	Recreation Supplies	\$181,709	\$192,000	\$194,860	\$227,330	\$192,000	\$0	\$192,000
10062000	531120	Vehicle Parts And Supplies	\$124,985	\$101,500	\$111,068	\$109,926	\$101,500	\$0	\$101,500
10062000	531210	Water / Sewerage	\$232,715	\$173,000	\$173,564	\$156,165	\$173,000	\$0	\$173,000
10062000	531215	Stormwater Fees	\$29,763	\$36,150	\$36,150	\$35,658	\$36,150	\$0	\$36,150
10062000	531220	Natural Gas	\$38,809	\$50,000	\$50,000	\$34,454	\$50,000	\$0	\$50,000
10062000	531230	Electricity	\$517,332	\$536,529	\$570,403	\$496,541	\$536,529	\$0	\$536,529
10062000	531240	Bottled Gas	\$555	\$700	\$700	\$526	\$700	\$0	\$700
10062000	531250	Oil	\$5,926	\$4,500	\$4,500	\$1,930	\$4,500	\$0	\$4,500
10062000	531270	Gasoline/ Diesel	\$128,175	\$126,000	\$126,052	\$105,125	\$126,000	\$0	\$126,000
10062000	531605	Machinery And Equipment-Operating	\$3,273	\$5,000	\$8,000	\$2,058	\$5,000	\$0	\$5,000
10062000	531720	Uniforms	\$28,499	\$34,610	\$35,008	\$20,258	\$34,610	\$2,300	\$36,910
10062000	542400	Computer Equipment	\$0	\$0	\$8,299	\$10,850	\$0	\$0	\$0
10062000	553100	Group Insurance Contribution	\$497,250	\$471,750	\$471,750	\$416,122	\$471,750	\$22,250	\$494,000
Parks / Park Areas Total			\$5,313,623	\$5,290,869	\$5,392,918	\$4,744,561	\$5,290,869	\$148,110	\$5,438,979

**Park Police Program
10062500**

Services Provided... Daily patrol of all parks

Customers... Citizens; City wide staff; Public; Visitors

What We Have Accomplished...

- Provided daily patrol of all park properties.
- Assisted staff at various special events and programs.
- First City of Roswell police officers to obtain certifications for the use of Tasers.
- Acted as liaison between the Department and visitors.

What We Expect to Accomplish...

- Continue to patrol all parks on a daily basis to ensure that visitors and guest have a pleasant and safe experience.
- Respond to safety and security needs within the park system.
- Assist the Roswell Police Department as requested.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of Officers maintaining Peace Officer's Standards & Training Council (POST) certification	100%	100%	100%	100%

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10062500 511100 Regular Employees	\$272,723	\$261,745	\$266,802	\$249,844	\$261,745	(\$2,745)	\$259,000
10062500 511300 Overtime	\$1,240	\$7,500	\$7,500	\$1,283	\$7,500	\$0	\$7,500
10062500 512200 Social Security (FICA) Contributions	\$16,352	\$16,700	\$17,014	\$15,000	\$16,700	(\$200)	\$16,500
10062500 512300 Medicare	\$3,824	\$3,890	\$3,963	\$3,508	\$3,890	(\$40)	\$3,850
10062500 512400 Retirement Contributions	\$34,497	\$35,277	\$35,916	\$32,923	\$35,277	\$771	\$36,048
10062500 512401 Deferred Compensation	\$1,483	\$1,700	\$1,700	\$1,394	\$1,700	\$0	\$1,700
10062500 523600 Dues And Fees	\$0	\$0	\$600	\$600	\$0	\$600	\$600
10062500 531105 Supplies	\$3,858	\$6,000	\$9,643	\$6,177	\$6,000	\$1,500	\$7,500
10062500 531720 Uniforms	\$9,027	\$10,000	\$6,400	\$4,554	\$10,000	(\$1,500)	\$8,500
10062500 553100 Group Insurance Contribution	\$48,750	\$46,250	\$46,250	\$38,253	\$46,250	\$0	\$46,250
Park Police Total	\$391,754	\$389,062	\$395,788	\$353,535	\$389,062	(\$1,614)	\$387,448

**Cultural Arts Center
10061753**

Services Provided... Facility management, stage production, and rental and event coordination

Customers... City Departments, Not-for-profit organizations, Corporations, Small Businesses, anyone requiring a stage for a presentation or performance with seating capacity of 600

What We Have Accomplished...

- Provided a professional, first class facility for quality performing arts programs to enrich the cultural life of the community.
- Presented the Annual Roswell Summer Puppet Series to nearly 15,000 individuals over a seven week period.
- Installed new security measures to enhance building safety and security.
- Structural enhancements made to stage for added safety and presentation opportunities.

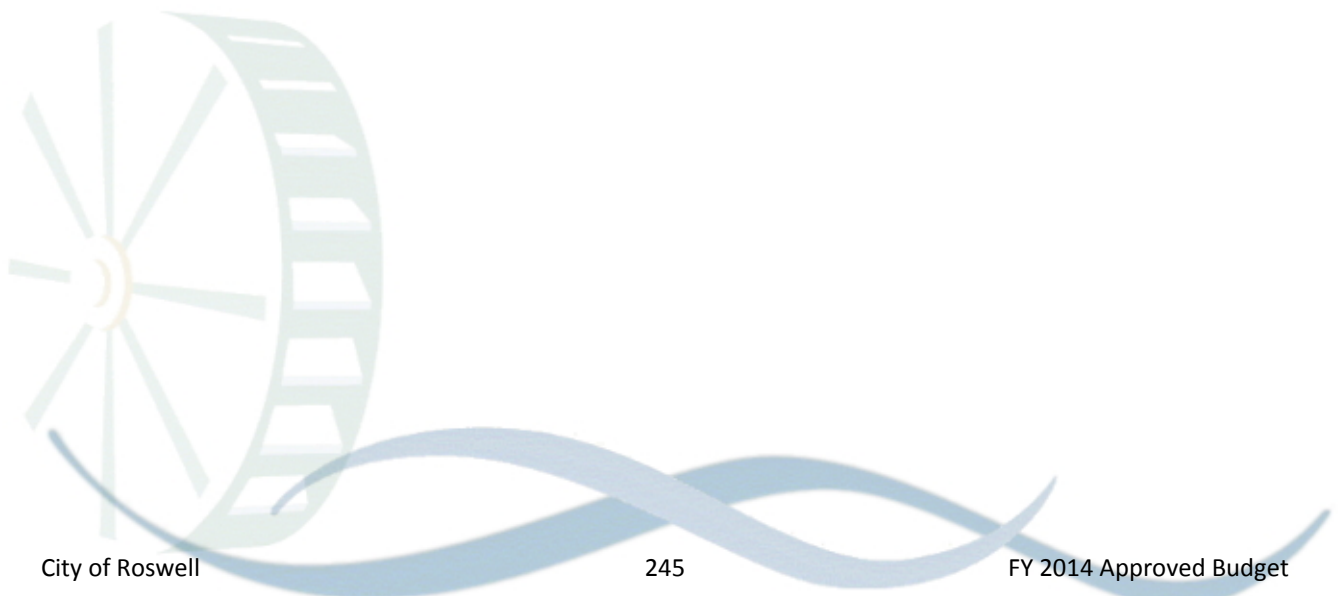
What We Expect to Accomplish...

- Expand the success of Roswell Summer Puppet Series.
- Grow the Roswell Presents Series.
- Continue to upgrade the facility to enhance patron and renter quality of experience.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Facility Revenues	\$208,004	\$215,000	\$212,000	\$216,000

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of Events	374	382	382	390



**Cultural Arts Center
10061753**

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved	Amended	Date	Base	CHANGES	APPROVED
			Budget	Budget	(June 10, 2013)			BUDGET
10061753	511100 Regular Employees	\$86,313	\$85,000	\$86,680	\$79,092	\$85,000	\$2,000	\$87,000
10061753	511105 Part Time Employees	\$29,289	\$29,945	\$29,945	\$23,120	\$29,945	\$0	\$29,945
10061753	511300 Overtime	\$190	\$1,000	\$1,000	\$11	\$1,000	\$0	\$1,000
10061753	512200 Social Security (FICA) Contributions	\$7,109	\$7,200	\$7,304	\$6,189	\$7,200	\$100	\$7,300
10061753	512300 Medicare	\$1,662	\$1,690	\$1,714	\$1,447	\$1,690	\$30	\$1,720
10061753	512400 Retirement Contributions	\$11,379	\$11,759	\$11,972	\$10,974	\$11,759	\$257	\$12,016
10061753	512401 Deferred Compensation	\$663	\$800	\$800	\$585	\$800	\$0	\$800
10061753	521201 Professional Services	\$0	\$600	\$600	\$509	\$600	\$0	\$600
10061753	521300 Technical Services	\$0	\$200	\$200	\$0	\$200	\$0	\$200
10061753	521400 Contract Services	\$248	\$5,800	\$5,800	\$0	\$5,800	\$0	\$5,800
10061753	522205 Repairs And Maintenance	\$4,828	\$8,305	\$8,305	\$5,628	\$8,305	\$0	\$8,305
10061753	522320 Rental Of Equipment And Vehicl	\$1,810	\$2,940	\$3,035	\$1,537	\$2,940	\$0	\$2,940
10061753	523210 Communication Services	\$845	\$2,000	\$2,000	\$388	\$2,000	(\$2,000)	\$0
10061753	523220 Postage	\$144	\$400	\$400	\$109	\$400	\$0	\$400
10061753	523300 Advertising	\$1,641	\$3,525	\$3,525	\$0	\$3,525	\$0	\$3,525
10061753	523400 Printing And Binding	\$237	\$1,200	\$1,200	\$0	\$1,200	\$0	\$1,200
10061753	523500 Travel	\$0	\$1,600	\$1,600	\$0	\$1,600	\$0	\$1,600
10061753	523600 Dues And Fees	\$1,144	\$735	\$735	\$737	\$735	\$1,265	\$2,000
10061753	523700 Education And Training	\$0	\$450	\$450	\$522	\$450	\$0	\$450
10061753	523902 Sanitation Services	\$1,057	\$1,500	\$1,500	\$1,268	\$1,500	\$0	\$1,500
10061753	531105 Supplies	\$10,480	\$10,475	\$10,475	\$9,550	\$10,475	\$0	\$10,475
10061753	531115 Recreation Supplies	\$1,060	\$0	\$0	\$30	\$0	\$0	\$0
10061753	531210 Water / Sewerage	\$2,984	\$15,476	\$15,476	\$4,116	\$15,476	\$0	\$15,476
10061753	531610 Furniture/fixtures-operating	\$1,760	\$125	\$125	\$0	\$125	\$0	\$125
10061753	531615 Computer Equipment-operating	\$250	\$250	\$250	\$0	\$250	\$0	\$250
10061753	531720 Uniforms	\$369	\$550	\$550	\$432	\$550	\$0	\$550
10061753	553100 Group Insurance Contribution	\$19,500	\$18,500	\$18,500	\$11,542	\$18,500	\$0	\$18,500
Cultural Arts Center Total		\$184,961	\$212,025	\$214,141	\$157,786	\$212,025	\$1,652	\$213,677

**Barrington Hall
10061751**

Services Provided... Preservation, Education, Community Events, and Management

Customers... Citizens; City Boards; City Management; City wide staff; Elected Officials; Local Businesses; Organizations; Public; Visitors

What We Have Accomplished...

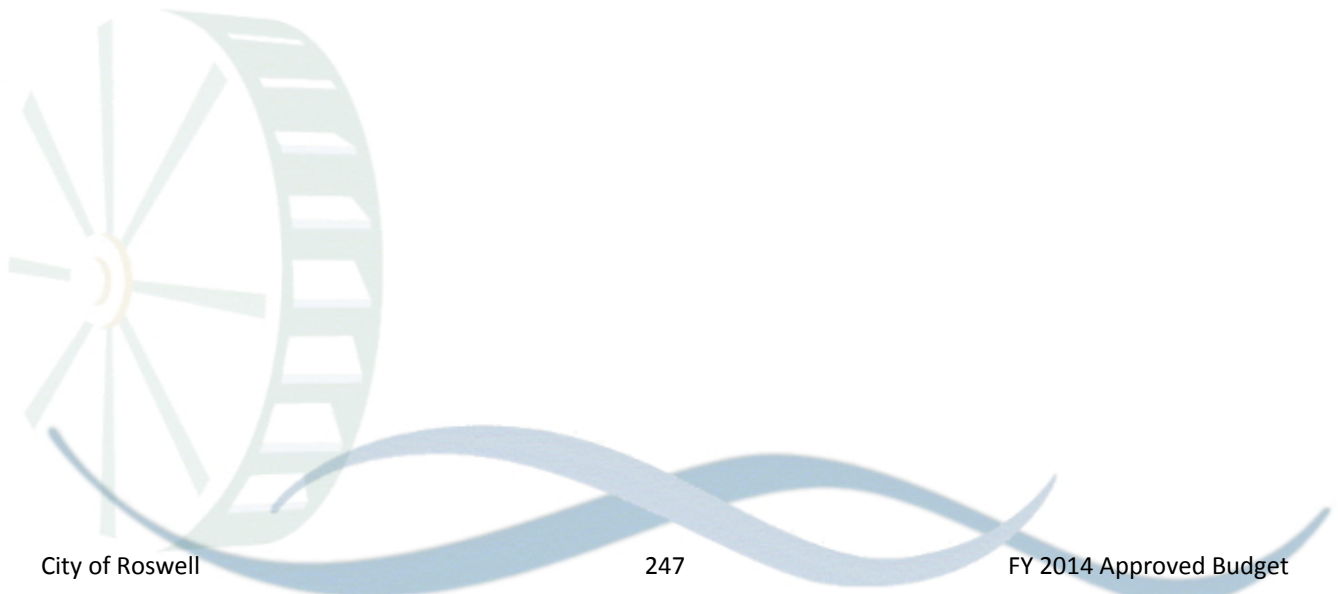
- Completed Phase II of the West Garden Restoration using a Grant from the Garden Club of Georgia.
- Expanded existing docent program, recruited and trained twelve new docents.
- Instituted two series of writing camps for children and an adult writing class.
- Expanded the number of weekly lecture series, added Saturday brunch lecture series, and added an extra weekend to the living history events.
- Recognized as a Certified Wildlife Habitat by the National Wildlife Foundation.

What We Expect to Accomplish...

- Enlarge meeting room for an additional capacity of 30.
- Add a one week children’s acting camp.
- Begin Phase III of West Garden Restoration, expand the historic bulb collection.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of visitors to the site for tours, programs and events.	20,973	16,000	22,000	24,000



**Barrington Hall
10061751**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10061751	511100 Regular Employees	\$61,719	\$61,000	\$62,210	\$55,738	\$61,000	\$1,000	\$62,000
10061751	511105 Part Time Employees	\$47,968	\$53,975	\$53,975	\$42,378	\$53,975	\$0	\$53,975
10061751	512200 Social Security (FICA) Contributions	\$6,811	\$7,200	\$7,275	\$6,141	\$7,200	\$100	\$7,300
10061751	512300 Medicare	\$1,593	\$1,670	\$1,688	\$1,436	\$1,670	\$10	\$1,680
10061751	512400 Retirement Contributions	\$7,969	\$8,232	\$8,381	\$7,683	\$8,232	\$180	\$8,412
10061751	512401 Deferred Compensation	\$607	\$700	\$700	\$557	\$700	\$0	\$700
10061751	521201 Professional Services	\$711	\$6,156	\$6,156	\$0	\$6,156	\$0	\$6,156
10061751	521400 Contract Services	\$8,832	\$15,000	\$19,334	\$6,292	\$15,000	\$0	\$15,000
10061751	522130 Custodial	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10061751	522140 Repairs And Maintenance - Grou	\$29,579	\$24,000	\$24,000	\$10,438	\$24,000	\$0	\$24,000
10061751	522205 Repairs And Maintenance	\$15,066	\$15,000	\$15,000	\$11,432	\$15,000	\$0	\$15,000
10061751	523220 Postage	\$55	\$500	\$500	\$100	\$500	\$0	\$500
10061751	523300 Advertising	\$4,071	\$5,000	\$5,000	\$4,645	\$5,000	\$0	\$5,000
10061751	523400 Printing And Binding	\$1,117	\$5,000	\$5,121	\$1,723	\$5,000	\$0	\$5,000
10061751	523500 Travel	\$0	\$1,350	\$1,350	\$206	\$1,350	\$0	\$1,350
10061751	523600 Dues And Fees	\$790	\$600	\$600	\$386	\$600	\$0	\$600
10061751	523700 Education And Training	\$0	\$650	\$650	\$410	\$650	\$0	\$650
10061751	523902 Sanitation Services	\$212	\$500	\$500	\$254	\$500	\$0	\$500
10061751	531105 Supplies	\$5,390	\$4,500	\$4,500	\$2,028	\$4,500	(\$350)	\$4,150
10061751	531210 Water / Sewerage	\$1,112	\$5,500	\$5,500	\$1,932	\$5,500	\$0	\$5,500
10061751	531215 Stormwater Fees	\$235	\$0	\$0	\$0	\$0	\$0	\$0
10061751	531220 Natural Gas	\$2,664	\$4,000	\$4,000	\$2,432	\$4,000	\$0	\$4,000
10061751	531230 Electricity	\$8,582	\$6,971	\$6,971	\$6,164	\$6,971	\$0	\$6,971
10061751	531400 Books And Periodicals	\$159	\$300	\$300	\$74	\$300	\$0	\$300
10061751	531615 Computer Equipment-operating	\$1,953	\$1,500	\$1,500	\$427	\$1,500	\$0	\$1,500
10061751	553100 Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$3,747	\$9,250	\$0	\$9,250
Barrington Hall Total		\$216,944	\$238,554	\$244,461	\$166,623	\$238,554	\$940	\$239,494

**Bulloch Hall
10061752**

Services Provided... Preservation, Education, Community Events, and Management

Customers... Citizens; City Boards; City Management; City wide staff; Elected Officials; Local Businesses; Organizations; Public; Visitors

What We Have Accomplished...

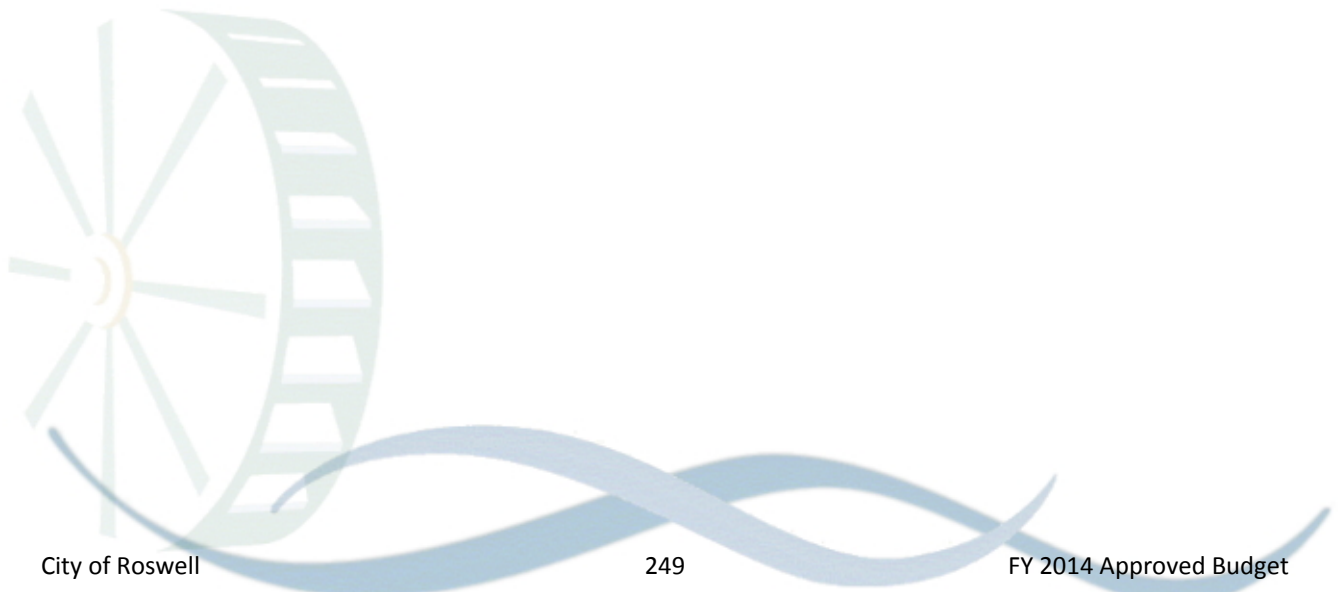
- Installation of exhibit “Rebel with a Cause”.
- Completion of a 21 page booklet on the history of Bulloch Hall.
- Installed outdoor fireplace at the Bulloch Hall pavilion.
- Installed split rail fence along drive to slave quarters and pavilion.
- Installed site signage for out buildings.
- Rebuilt back porch of Bulloch Hall.

What We Expect to Accomplish...

- Raise funds through Friends of Bulloch to reconstruct Carriage House which will house public restrooms.
- Paint rear wall and porch of Bulloch Hall.
- Extend fence along Hansell/Bulloch property line.
- Replace front walk as it was in the mid-1800’s using Crimson Stone.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of visitors to the site for tours, programs and events.	25,791	20,500	27,208	28,568



**Bulloch Hall
10061752**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10061752	511100 Regular Employees	\$58,796	\$58,000	\$59,151	\$53,050	\$58,000	\$1,000	\$59,000
10061752	511105 Part Time Employees	\$63,697	\$53,975	\$53,975	\$55,079	\$53,975	\$0	\$53,975
10061752	512200 Social Security (FICA) Contributions	\$7,566	\$7,000	\$7,071	\$6,696	\$7,000	\$100	\$7,100
10061752	512300 Medicare	\$1,770	\$1,630	\$1,647	\$1,566	\$1,630	\$10	\$1,640
10061752	512400 Retirement Contributions	\$7,589	\$7,840	\$7,982	\$7,317	\$7,840	\$171	\$8,011
10061752	512401 Deferred Compensation	\$578	\$700	\$700	\$530	\$700	\$0	\$700
10061752	521201 Professional Services	\$5,898	\$2,217	\$2,217	\$0	\$2,217	\$0	\$2,217
10061752	521400 Contract Services	\$1,680	\$5,000	\$5,000	\$780	\$5,000	\$0	\$5,000
10061752	522130 Custodial	\$0	\$5,200	\$5,200	\$0	\$5,200	\$0	\$5,200
10061752	522140 Repairs And Maintenance - Grou	\$27,396	\$19,500	\$19,500	\$15,410	\$19,500	\$0	\$19,500
10061752	522205 Repairs And Maintenance	\$69,531	\$29,000	\$29,000	\$4,958	\$29,000	\$0	\$29,000
10061752	523220 Postage	\$176	\$1,000	\$1,000	\$351	\$1,000	\$0	\$1,000
10061752	523300 Advertising	\$2,651	\$1,500	\$1,500	\$2,465	\$1,500	\$0	\$1,500
10061752	523500 Travel	\$0	\$1,350	\$1,350	\$0	\$1,350	\$0	\$1,350
10061752	523600 Dues And Fees	\$328	\$600	\$600	\$257	\$600	\$0	\$600
10061752	523700 Education And Training	\$0	\$650	\$650	\$0	\$650	\$0	\$650
10061752	523902 Sanitation Services	\$987	\$1,500	\$1,500	\$1,184	\$1,500	\$0	\$1,500
10061752	531105 Supplies	\$5,174	\$4,054	\$4,054	\$1,961	\$4,054	(\$350)	\$3,704
10061752	531150 Computer Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10061752	531210 Water / Sewerage	\$5,304	\$4,421	\$4,421	\$5,190	\$4,421	\$0	\$4,421
10061752	531215 Stormwater Fees	\$0	\$0	\$0	\$69	\$0	\$0	\$0
10061752	531220 Natural Gas	\$2,693	\$5,000	\$5,000	\$2,136	\$5,000	\$0	\$5,000
10061752	531230 Electricity	\$8,822	\$10,709	\$10,709	\$7,957	\$10,709	\$0	\$10,709
10061752	531615 Computer Equipment-operating	\$424	\$1,800	\$1,800	\$464	\$1,800	\$0	\$1,800
10061752	553100 Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$5,471	\$9,250	\$0	\$9,250
Bulloch Hall Total		\$280,809	\$231,896	\$233,277	\$172,891	\$231,896	\$931	\$232,827

**Smith Plantation
10061754**

Services Provided... Preservation, Education, Community Events, and Management

Customers... Citizens; City Boards; City Management; City wide staff; Organizations; Public; Visitors

What We Have Accomplished...

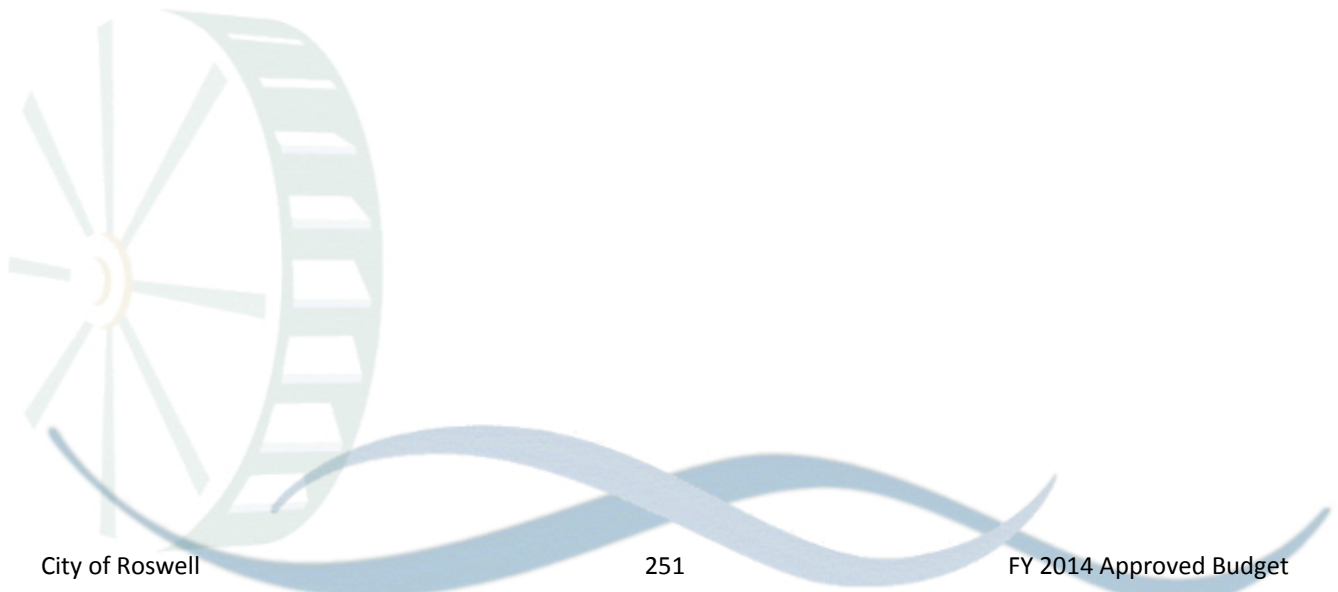
- Pursuant to Historic Structures Report, continued ongoing execution of painting maintenance plan and HVAC maintenance and replacement plan.
- Pursuant to Master Site Plan, continued enhancement and improvement of grounds, including placing grass, shrubs and bollards in the Highway 9 entrance area to eliminate parking in the area and enhancement of signage for both directional and interpretation purposes.
- Continued artifact conservation projects.

What We Expect to Accomplish...

- Replace existing roofs on Main House and Outbuildings.
- Replace two gas HVAC systems in Main House.
- Pursuant to Master Site Plan, remove existing front asphalt drive and resurface with new material.
- Execution of maintenance plans for painting, roofs, and HVAC systems on Smith Plantation sites.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of visitors to the site for tours, programs and events.	13,364	10,500	14,841	15,583



**Smith Plantation
10061754**

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10061754	511100	Regular Employees	\$57,710	\$57,000	\$58,130	\$52,054	\$57,000	\$1,000	\$58,000
10061754	511105	Part Time Employees	\$54,576	\$53,975	\$53,975	\$43,448	\$53,975	\$0	\$53,975
10061754	512200	Social Security (FICA) Contributions	\$6,942	\$6,900	\$6,970	\$5,901	\$6,900	\$100	\$7,000
10061754	512300	Medicare	\$1,624	\$1,610	\$1,626	\$1,380	\$1,610	\$10	\$1,620
10061754	512400	Retirement Contributions	\$7,589	\$7,840	\$7,982	\$7,317	\$7,840	\$171	\$8,011
10061754	512401	Deferred Compensation	\$567	\$700	\$700	\$521	\$700	\$0	\$700
10061754	521201	Professional Services	\$2,994	\$3,000	\$3,000	\$130	\$3,000	\$0	\$3,000
10061754	521400	Contract Services	\$31,524	\$32,041	\$32,041	\$15,852	\$32,041	\$0	\$32,041
10061754	522130	Custodial	\$6,868	\$7,000	\$7,000	\$6,240	\$7,000	\$0	\$7,000
10061754	522140	Repairs And Maintenance - Grou	\$15,339	\$13,500	\$13,500	\$12,193	\$13,500	\$0	\$13,500
10061754	522205	Repairs And Maintenance	\$15,749	\$15,530	\$15,530	\$13,522	\$15,530	\$0	\$15,530
10061754	523220	Postage	\$298	\$310	\$310	\$179	\$310	\$0	\$310
10061754	523300	Advertising	\$580	\$1,500	\$1,500	\$2,012	\$1,500	\$0	\$1,500
10061754	523400	Printing And Binding	\$560	\$450	\$450	\$190	\$450	\$0	\$450
10061754	523500	Travel	\$841	\$1,350	\$1,350	\$610	\$1,350	\$0	\$1,350
10061754	523600	Dues And Fees	\$71	\$440	\$440	\$237	\$440	\$0	\$440
10061754	523700	Education And Training	\$215	\$650	\$650	\$569	\$650	\$0	\$650
10061754	523902	Sanitation Services	\$212	\$500	\$500	\$254	\$500	\$0	\$500
10061754	531105	Supplies	\$3,896	\$4,001	\$4,001	\$1,087	\$4,001	(\$350)	\$3,651
10061754	531210	Water / Sewerage	\$1,534	\$1,000	\$1,000	\$706	\$1,000	\$0	\$1,000
10061754	531220	Natural Gas	\$4,249	\$6,000	\$6,000	\$3,936	\$6,000	\$0	\$6,000
10061754	531230	Electricity	\$7,148	\$5,872	\$5,872	\$4,525	\$5,872	\$0	\$5,872
10061754	531610	Furniture/fixtures-operating	\$395	\$400	\$400	\$0	\$400	\$0	\$400
10061754	531615	Computer Equipment-operating	\$1,778	\$1,800	\$1,800	\$283	\$1,800	\$0	\$1,800
10061754	553100	Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$5,712	\$9,250	\$0	\$9,250
Smith Plantation	Total		\$233,009	\$232,619	\$233,977	\$178,858	\$232,619	\$931	\$233,550

Historic & Cultural Affairs Program 10061700

Services Provided... Facilities management, community events, arts and cultural programs, program administration and community outreach

Customers... Citizens; City Boards; City Management; City wide staff; Elected Officials; Local Businesses; Media; Organizations; Public; Vendors; Visitors

What We Have Accomplished...

- Executed numerous successful programs and events including Roswell Reads, Roswell Roots, Riverside Sounds concert series, Heritage Days in May, Roswell Celebrates Arts & Humanities month, and Trilogy Trolley Crawl working with staff and many community volunteers/partners.
- Implemented first year of new contracts for Cultural Services program awarding eight contracts to Roswell organizations for the provision of arts and/or cultural services to the community.
- Coordinated efforts for consideration of Cultural Arts Center expansion as possible bond referendum project.
- Oversaw solicitation of corporate sponsorships for several programs including Trilogy Trolley Crawl, Riverside Sounds, Roswell Presents series, Roswell Roots to enhance program funding levels and build community partnerships.

What We Expect to Accomplish...

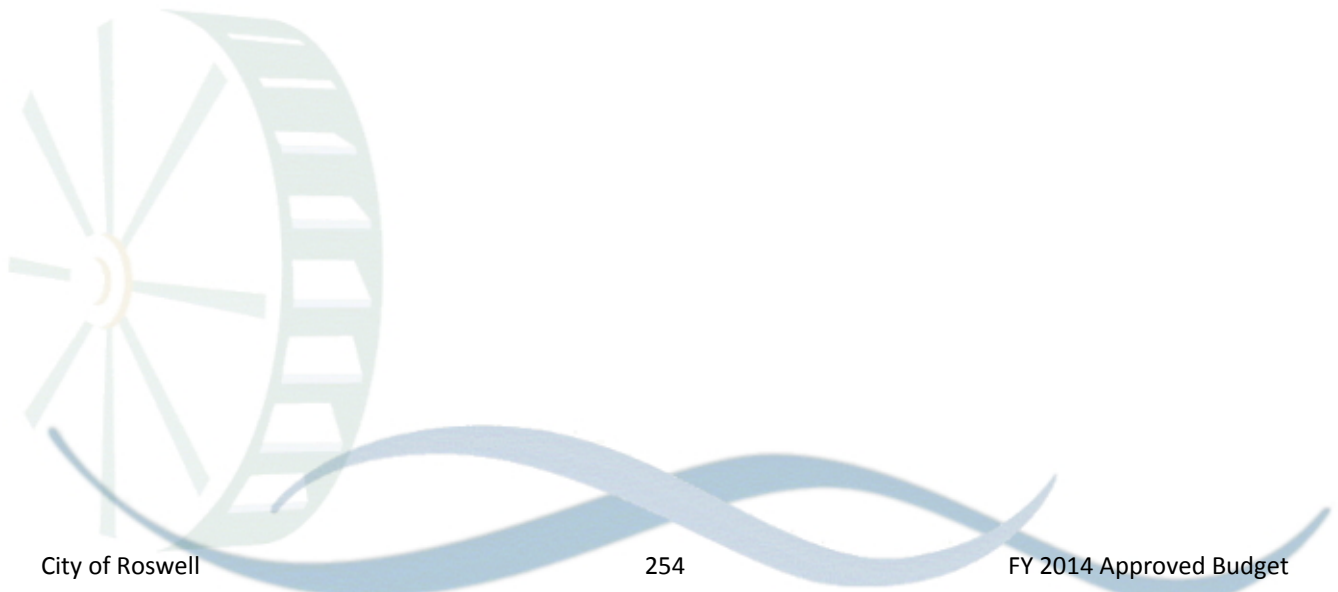
- Successful execution of numerous programs and events including Roswell Reads, Roswell Roots, Riverside Sounds concert series, Heritage Days in May, Roswell Celebrates Arts & Humanities month, and Trilogy Trolley Crawl working with staff and many volunteers/partners.
- Development of “Ambassadors” program to assist with the promotion of all events, programs, tours available from the division to inform local front-line staff, hotel staff, and related individuals.
- Oversee solicitation of corporate sponsorships for several programs including Trilogy Trolley Crawl, Riverside Sounds, Roswell Presents series, Roswell Roots to enhance program funding levels and build community partnerships.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Riverside Sounds Concert Series	11,000	11,500	16,000	16,000

**Historic & Cultural Affairs Program
10061700**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10061700	511100 Regular Employees	\$80,407	\$80,000	\$81,582	\$72,895	\$80,000	\$1,000	\$81,000
10061700	512200 Social Security (FICA) Contributions	\$4,940	\$5,000	\$5,098	\$4,457	\$5,000	\$100	\$5,100
10061700	512300 Medicare	\$1,155	\$1,160	\$1,183	\$1,042	\$1,160	\$10	\$1,170
10061700	512400 Retirement Contributions	\$10,619	\$10,975	\$11,174	\$10,243	\$10,975	\$240	\$11,215
10061700	512401 Deferred Compensation	\$794	\$1,000	\$1,000	\$729	\$1,000	\$0	\$1,000
10061700	521201 Professional Services	\$7,025	\$6,000	\$24,000	\$675	\$6,000	\$0	\$6,000
10061700	521400 Contract Services	\$24,611	\$60,750	\$60,750	\$56,086	\$60,750	\$80,000	\$140,750
10061700	523220 Postage	\$92	\$1,000	\$1,000	\$457	\$1,000	\$0	\$1,000
10061700	523300 Advertising	\$8,072	\$16,850	\$16,850	\$6,332	\$16,850	\$0	\$16,850
10061700	523400 Printing And Binding	\$5,714	\$8,000	\$8,000	\$6,331	\$8,000	\$0	\$8,000
10061700	523500 Travel	\$1,856	\$1,265	\$1,265	\$944	\$1,265	\$0	\$1,265
10061700	523600 Dues And Fees	\$170	\$300	\$300	\$1,149	\$300	\$0	\$300
10061700	523700 Education And Training	\$2,415	\$600	\$600	\$1,219	\$600	\$0	\$600
10061700	531105 Supplies	\$5,575	\$5,200	\$5,200	\$3,249	\$5,200	\$0	\$5,200
10061700	531310 Hospitality And Events	\$0	\$1,000	\$1,000	\$0	\$1,000	\$0	\$1,000
10061700	553100 Group Insurance Contribution	\$9,750	\$9,250	\$9,250	\$5,471	\$9,250	\$0	\$9,250
Historic & Cultural Affairs Total		\$163,194	\$208,350	\$228,252	\$171,279	\$208,350	\$81,350	\$289,700



Recreation, Parks, Historic & Cultural Affairs Department

Recreation Participation Fund

Mission Statement

To offer quality fee-based programs, activities and special events that meet the present and future leisure needs of all Roswell Citizens.

Who We Are...

The Recreation Participation Fund is an enterprise fund that provides recreation programs throughout the city.

Participant Recreation Fund - Fund 555

Services Provided... Athletic Programs and Recreation Programs

Customers... Registered Participants

Opportunities...

- Provide affordable fee based programs to the citizens of Roswell.
- Expand program offerings in areas requested by citizens.
- Increase rental revenue by ensuring that rental process is user friendly.

Challenges...

- Continue the high level of program services at the budgeted rate.
- Offer increased number of programs for citizens with special needs within budgetary restraints
- Install card swipe mechanisms to better track usage and participation.

What We Have Accomplished...

- Expanded fitness program offerings at the Adult Recreation Center with the completion of the Adult Recreation Center expansion project.
- Received a donation of fitness equipment for Waller Park Recreation Center which allowed for the establishment of a fitness program for the Groveway Community.
- Addition of Diving Team to the Roswell Rapids Swim Team.
- The Roswell Tennis Academy grew by 32%.

What We Expect to Accomplish...

- Open Art Center on Fouts Rd and expand art programming to include culinary programs, general art programs and clay programs.
- Reduce the number of program brochures printed and mailed annually from three to two resulting in significant savings.
- Offer touch-screen registration at major centers to allow for ease of registration by participants.
- Greatly increase the number of program opportunities for citizens with special needs.
- Establish additional baseball, soccer, and lacrosse tournaments and gymnastics meets that can help positively impact the local economy.

Our Success Is Measured By...

Outcome Measure:	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of total registered participants	192,436	193,000	193,000	195,000

Participant Recreation Fund - Fund 555

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
341905 Other/Misc. Fees	\$5,629	\$0	\$0	\$8,824	\$0	\$8,000	\$8,000
347202 Other Rental Fees	\$245,460	\$220,000	\$220,000	\$285,627	\$220,000	\$30,000	\$250,000
347501 General Programs	\$703,993	\$769,707	\$769,707	\$562,536	\$769,707	(\$119,707)	\$650,000
347502 Special Events	\$14,682	\$20,000	\$20,000	\$7,781	\$20,000	(\$10,000)	\$10,000
347503 Athletics	\$1,033,016	\$965,000	\$965,000	\$929,236	\$965,000	\$35,000	\$1,000,000
347504 Tennis	\$176,232	\$100,000	\$100,000	\$210,444	\$100,000	\$100,000	\$200,000
347505 Swimming	\$232,921	\$200,000	\$200,000	\$158,309	\$200,000	\$0	\$200,000
347506 Gym & Physical Fitness	\$897,658	\$900,000	\$900,000	\$1,002,513	\$900,000	\$100,000	\$1,000,000
347507 Dance, Drama, & Music	\$384,126	\$310,000	\$310,000	\$279,763	\$310,000	(\$10,000)	\$300,000
347508 Arts & Crafts	\$254,851	\$225,000	\$225,000	\$225,064	\$225,000	\$25,000	\$250,000
347509 General Instrction Progs	\$422,354	\$390,000	\$390,000	\$380,602	\$390,000	\$10,000	\$400,000
347510 Rec & Parks Contributions	\$63,772	\$46,700	\$61,700	\$76,815	\$46,700	(\$1,700)	\$45,000
347512 Rec & Parks Miscellaneous	\$18,489	\$20,000	\$20,000	\$1,695	\$20,000	\$5,000	\$25,000
347513 Senior Adult Center	\$172,697	\$160,000	\$160,000	\$185,959	\$160,000	\$10,000	\$170,000
Charges for Service - External Total	\$4,625,882	\$4,326,407	\$4,341,407	\$4,315,167	\$4,326,407	\$181,593	\$4,508,000
391201 Operating Transfer In	\$658,445	\$571,391	\$571,391	\$523,775	\$571,391	\$0	\$571,391
Transfers In Total	\$658,445	\$571,391	\$571,391	\$523,775	\$571,391	\$0	\$571,391
555 - Recreation Participation Fund Total	\$5,286,309	\$4,897,798	\$4,912,798	\$4,841,442	\$4,897,798	\$181,593	\$5,079,391



Participant Recreation Fund - Fund 555

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$778,956	\$814,486	\$814,486	\$729,304	\$814,260	\$506	\$814,766
511105 Part Time Employees	\$108,204	\$129,000	\$129,000	\$94,496	\$129,000	\$0	\$129,000
511200 Temporary Employees	\$1,380,672	\$1,391,042	\$1,391,042	\$1,255,732	\$1,391,042	\$0	\$1,391,042
511250 Seasonal Employees	\$252,506	\$198,419	\$198,419	\$186,154	\$194,219	\$55,000	\$249,219
512200 Social Security (FICA) Contributions	\$154,408	\$150,900	\$150,900	\$140,245	\$154,500	(\$100)	\$154,400
512300 Medicare	\$36,113	\$35,300	\$35,300	\$32,683	\$36,126	(\$20)	\$36,106
512400 Retirement Contributions	\$113,349	\$105,437	\$107,348	\$98,402	\$0	\$0	\$0
Defined Benefit Retirement Program			\$0	\$0	\$105,437	\$2,304	\$107,741
512401 Deferred Compensation	\$2,506	\$3,300	\$3,300	\$2,635	\$0	\$0	\$0
Deferred Compensation Con			\$0	\$0	\$3,300	\$0	\$3,300
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$13,335	\$13,335
553100 Group Insurance Contribution	\$165,750	\$157,250	\$157,250	\$103,130	\$157,250	\$0	\$157,250
Salaries and Benefits Total	\$3,005,708	\$2,998,378	\$3,000,289	\$2,654,921	\$2,998,378	\$71,621	\$3,069,999
521400 Contract Services	\$73,058	\$43,000	\$74,000	\$86,001	\$43,000	\$64,300	\$107,300
522205 Repairs And Maintenance	\$6,310	\$10,000	\$10,133	\$6,618	\$10,000	\$0	\$10,000
523210 Communication Services	\$17,088	\$21,150	\$21,150	\$9,903	\$21,150	(\$21,150)	\$0
523220 Postage	\$1,948	\$5,000	\$5,000	\$1,630	\$5,000	\$0	\$5,000
523300 Advertising	\$1,235	\$5,000	\$5,000	\$1,806	\$5,000	\$0	\$5,000
523400 Printing And Binding	\$15,277	\$31,350	\$31,350	\$15,171	\$31,350	(\$8,170)	\$23,180
523500 Travel	\$6,374	\$15,820	\$15,820	\$21,373	\$4,040	\$10,800	\$14,840
523600 Dues And Fees	\$6,090	\$8,200	\$8,200	\$5,344	\$5,500	(\$1,800)	\$3,700
523700 Education And Training	\$2,386	\$6,300	\$6,300	\$4,447	\$5,780	(\$830)	\$4,950
523852 Instruction Fees	\$737,684	\$720,000	\$723,520	\$576,796	\$720,000	\$0	\$720,000
523901 Bank Fees / Charges	\$89,226	\$60,000	\$60,000	\$46,346	\$60,000	\$0	\$60,000
531400 Books And Periodicals	\$301	\$500	\$500	\$1,065	\$500	\$0	\$500
531605 Machinery And Equipment-Operating	\$11,771	\$16,000	\$17,605	\$10,644	\$16,000	\$0	\$16,000
531610 Furniture/fixtures-operating	\$2,810	\$6,000	\$6,000	\$240	\$6,000	\$0	\$6,000
Operating Total	\$1,767,174	\$1,761,570	\$1,852,633	\$1,508,486	\$1,746,570	\$157,450	\$1,904,020
541210 Recreation Facilities	\$51,408	\$0	\$197,612	\$65,870	\$0	\$120,000	\$120,000
541300 Recreation Facilities			\$0	\$0	\$0	\$49,000	\$49,000
542200 Vehicles	\$0	\$0	\$86,283	\$86,283	\$0	\$0	\$0
549999 Contra- Capital Expense Account	(\$51,408)	\$0	\$0	(\$100,482)	\$0	\$0	\$0
Contra- Capital Expense Account			\$0	(\$5,516)	\$0	\$0	\$0
551110 Indirect Costs	\$0	\$0	\$0	\$0	\$0	\$21,150	\$21,150
552400 Risk/liability Contribution	\$51,967	\$69,904	\$69,904	\$64,079	\$69,904	\$1,676	\$71,580
561003 Site Improvement- Depreciation	\$2,519	\$0	\$0	\$0	\$0	\$0	\$0
561004 Machinery & Equipment- Depreci	\$25,566	\$0	\$0	\$14,093	\$0	\$0	\$0
561005 Vehicles-depreciation	\$8,436	\$0	\$0	\$0	\$0	\$0	\$0
Transfers, Capital, Other Total	\$88,487	\$69,904	\$353,799	\$124,326	\$69,904	\$266,426	\$336,330
555 - Recreation Participation Fund Total	\$4,861,370	\$4,829,852	\$5,206,721	\$4,287,733	\$4,814,852	\$495,497	\$5,310,349

Participant Recreation Fund - Fund 555

FY 2014 Available Fund Balance over Reserve by Policy	\$469,220
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FY 2014 Revenues	\$5,079,391
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FY 2013 Approved Budget	\$4,829,852
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One-Time Costs Removed (Nat'l Conf in CA and re-accreditation)	(\$15,000)
Department Changes	\$0
Salary and Benefit Adjustments	(\$1,606)
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$596
Risk and Liability Adjustments	\$1,676
Retirement Adjustment - Defined Benefit Plan	\$2,304
Retirement Adjustment - Defined Contribution Plan	\$13,335
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$0
Group Benefits for qualified part-time	\$0
FY 2014 Approved Base Budget	\$4,831,157

Recreation Supplies	\$114,300
Contract Services for Historic & Cultural Affairs (entertainment for the Annual Trilogy Trolley Crawl, Roswell Presents, special events at Barrington and Smith)	\$64,300
Sprayground Attendants	\$55,000
One-Time Employee Compensation	\$1,992
FY 2014 Approved New Initiatives	\$235,592

Appliances at Roswell River Landing and East Roswell Recreation Center, a shade structure at the Adult Recreation Center, recarpeting walls at Visual Arts Center	\$74,600
Recreation Facility Maintenance (Tennis court resurfacing, Athletic Field improvements, Backflow Preventers, and Big Creek Greenway boardwalk repairs)	\$120,000
Roswell River Landing Improvements (Painting interior and exterior, carpet, and flooring replacement)	\$49,000
FY 2014 Approved Capital	\$243,600

FY 2014 TOTAL Approved Budget	\$5,310,349
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**Participant Recreation Administration
55561101**

Programs Include...Overhead costs associated with Participant Recreation Administration, Capital Expenditures for Fund

			FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
			Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
55561101	511100	Regular Employees			\$0	\$0	\$38,471	\$506	\$38,977
55561101	511105	Part Time Employees			\$0	\$0	\$32,552	\$0	\$32,552
55561101	511200	Temporary Employees			\$0	\$0	\$207,568	\$0	\$207,568
55561101	511250	Seasonal Employees			\$0	\$0	\$0	\$0	\$0
55561101	512200	Social Security (FICA) Contributions			\$0	\$0	\$12,700	(\$100)	\$12,600
55561101	512300	Medicare			\$0	\$0	\$2,866	(\$20)	\$2,846
55561101	512400	Defined Benefit Retirement Program			\$0	\$0	\$2,937	\$2,304	\$5,241
55561101	512401	Deferred Compensation Con			\$0	\$0	\$100	\$0	\$100
55561101	512402	Defined Contribution Retirement Program			\$0	\$0	\$0	\$535	\$535
55561101	522205	Repairs And Maintenance			\$0	\$0	\$10,000	\$0	\$10,000
55561101	522320	Rental Of Equipment And Vehicles			\$0	\$0	\$25,500	\$0	\$25,500
55561101	523100	Property And Liability Insurance			\$0	\$0	\$0	\$0	\$0
55561101	523210	Communication Services			\$0	\$0	\$21,150	(\$21,150)	\$0
55561101	523220	Postage			\$0	\$0	\$5,000	\$0	\$5,000
55561101	523300	Advertising			\$0	\$0	\$5,000	\$0	\$5,000
55561101	523400	Printing And Binding			\$0	\$0	\$31,350	(\$8,170)	\$23,180
55561101	523500	Travel			\$0	\$0	\$4,040	\$10,800	\$14,840
55561101	523600	Dues And Fees			\$0	\$0	\$5,500	(\$1,800)	\$3,700
55561101	523700	Education And Training			\$0	\$0	\$5,780	(\$830)	\$4,950
55561101	523852	Instruction Fees			\$0	\$0	\$8,959	\$0	\$8,959
55561101	523901	Bank Fees / Charges			\$0	\$0	\$60,000	\$0	\$60,000
55561101	531105	Supplies			\$0	\$0	\$75,000	\$0	\$75,000
55561101	531115	Recreation Supplies			\$0	\$0	\$190,430	\$0	\$190,430
55561101	531400	Books And Periodicals			\$0	\$0	\$500	\$0	\$500
55561101	531605	Machinery And Equipment-Operating			\$0	\$0	\$16,000	\$0	\$16,000
55561101	531610	Furniture/fixtures-operating			\$0	\$0	\$6,000	\$0	\$6,000
55561101	541210	Recreation Facilities			\$0	\$0	\$0	\$120,000	\$120,000
55561101	541300	Recreation Facilities			\$0	\$0	\$0	\$49,000	\$49,000
55561101	542100	Machinery			\$0	\$0	\$0	\$74,600	\$74,600
55561101	551110	Indirect Costs			\$0	\$0	\$0	\$21,150	\$21,150
55561101	552400	Risk/liability Contribution			\$0	\$0	\$69,904	\$1,676	\$71,580
55561101	553100	Group Insurance Contribution			\$0	\$0	\$9,250	\$0	\$9,250
55561101	554100	Workers Comp Contribution			\$0	\$0	\$13,244	\$596	\$13,840
Recreation Participation Fund – Administration: 55561101 (includes Rentals and Special Events) Tot:					\$0	\$0	\$859,801	\$249,097	\$1,108,898

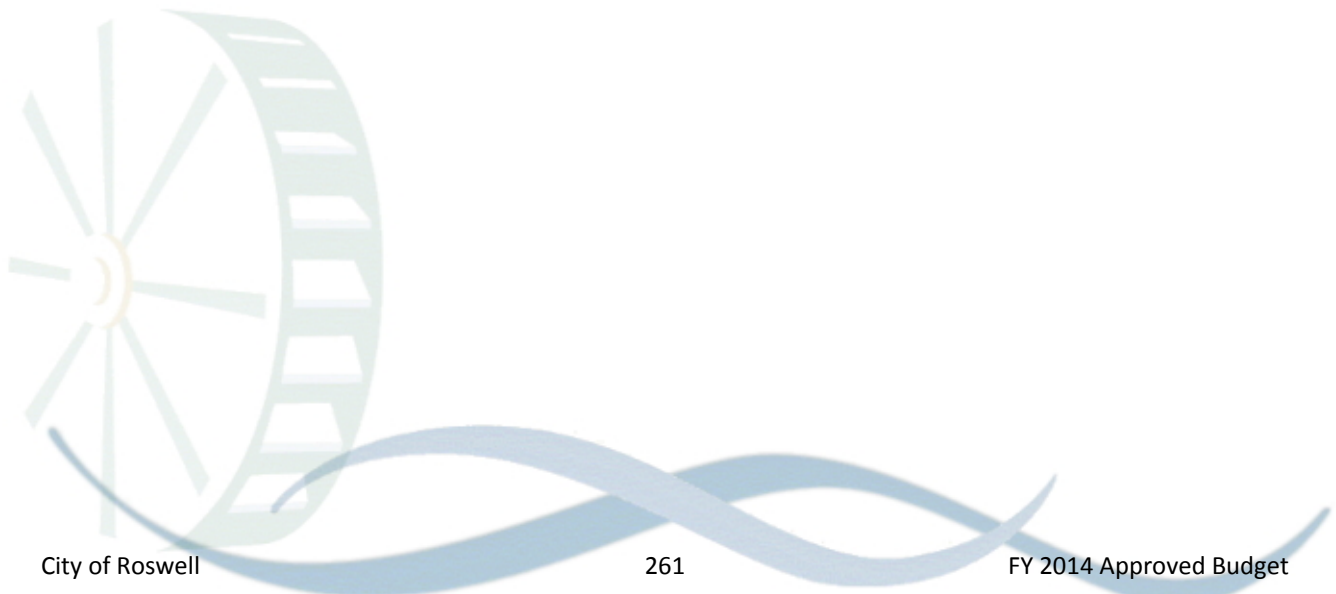
** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

**Participant Recreation – General Programs
55561201**

Programs Include...Fitness, Adult Workshop/Family, Camp/Creative Play, Youth General and Waller Park Skate Park

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
55561201	511100 Regular Employees			\$0	\$0	\$75,000	\$0	\$75,000
55561201	511200 Temporary Employees			\$0	\$0	\$82,064	\$0	\$82,064
55561201	511250 Seasonal Employees			\$0	\$0	\$93,255	\$0	\$93,255
55561201	512200 Social Security (FICA) Contributions			\$0	\$0	\$15,200	\$0	\$15,200
55561201	512300 Medicare			\$0	\$0	\$3,555	\$0	\$3,555
55561201	512400 Defined Benefit Retirement Program			\$0	\$0	\$9,900	\$0	\$9,900
55561201	512401 Deferred Compensation Con			\$0	\$0	\$300	\$0	\$300
55561201	512402 Defined Contribution Retirement Program			\$0	\$0	\$0	\$1,200	\$1,200
55561201	523852 Instruction Fees			\$0	\$0	\$32,982	\$0	\$32,982
55561201	531115 Recreation Supplies			\$0	\$0	\$66,540	\$0	\$66,540
55561201	553100 Group Insurance Contribution			\$0	\$0	\$12,025	\$0	\$12,025
Recreation Participation Fund – General Programs: 55561201 Total				\$0	\$0	\$390,821	\$1,200	\$392,021

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

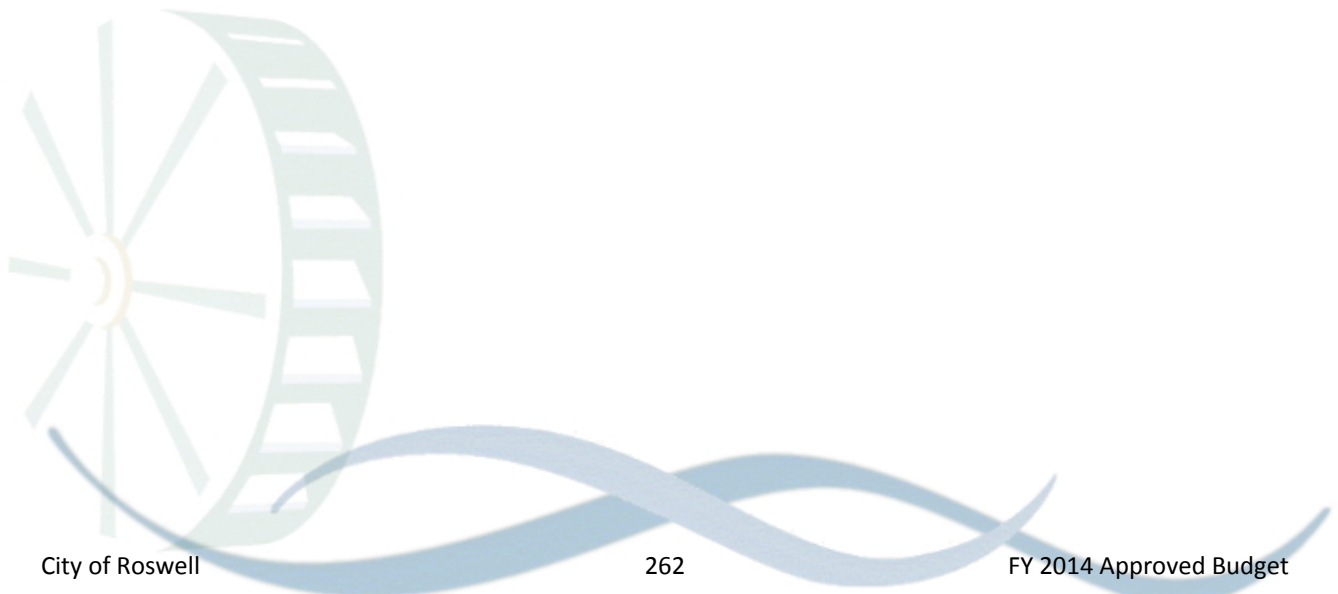


**Participant Recreation – Athletics
55561202**

Programs Include...Youth Athletics and Adult Athletics

			FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
			Actual	Approved	Amended	Date	Base	CHANGES	APPROVED
				Budget	Budget	(June 30, 2013)			BUDGET
55561202	511100	Regular Employees			\$0	\$0	\$187,000	\$0	\$187,000
55561202	511105	Part Time Employees			\$0	\$0	\$9,828	\$0	\$9,828
55561202	511200	Temporary Employees			\$0	\$0	\$76,500	\$0	\$76,500
55561202	511250	Seasonal Employees			\$0	\$0	\$0	\$0	\$0
55561202	512200	Social Security (FICA) Contributions			\$0	\$0	\$16,600	\$0	\$16,600
55561202	512300	Medicare			\$0	\$0	\$3,888	\$0	\$3,888
55561202	512400	Defined Benefit Retirement Program			\$0	\$0	\$24,700	\$0	\$24,700
55561202	512401	Deferred Compensation Con			\$0	\$0	\$800	\$0	\$800
55561202	512402	Defined Contribution Retirement Program			\$0	\$0	\$0	\$3,100	\$3,100
55561202	523852	Instruction Fees			\$0	\$0	\$418,374	\$0	\$418,374
55561202	531115	Recreation Supplies			\$0	\$0	\$224,196	\$114,300	\$338,496
55561202	553100	Group Insurance Contribution			\$0	\$0	\$38,850	\$0	\$38,850
Recreation Participation Fund – Athletics: 55561202 Total					\$0	\$0	\$1,000,736	\$117,400	\$1,118,136

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

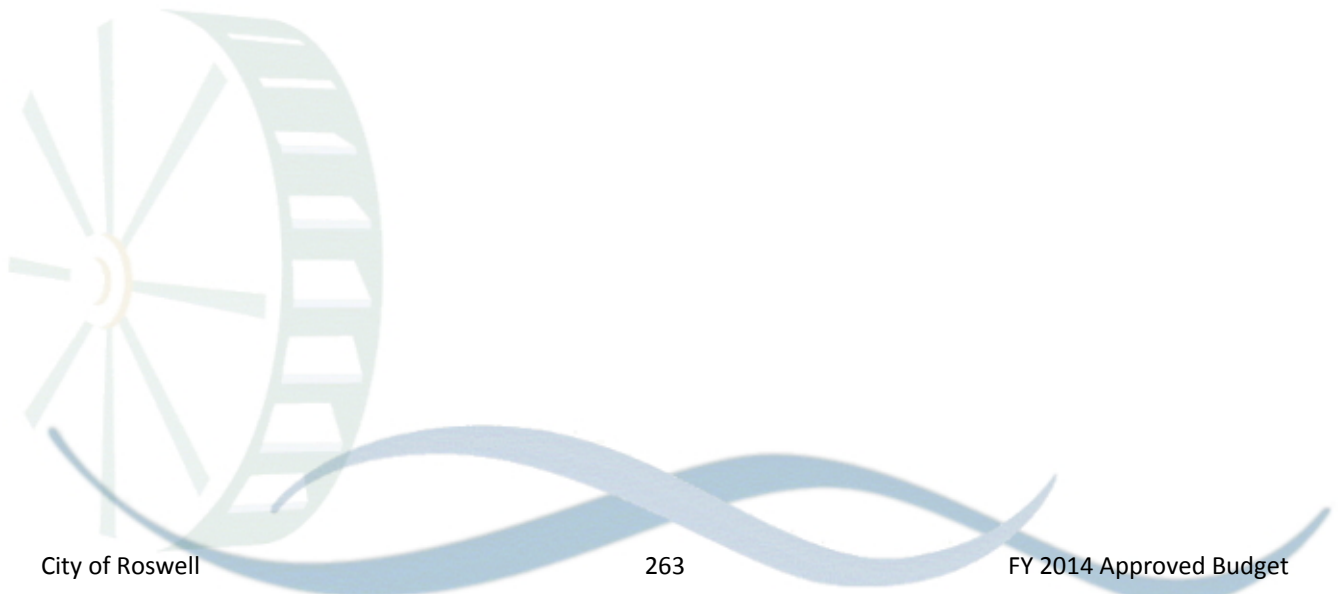


**Participant Recreation - Tennis
55561203**

Programs Include...Youth Tennis and Adult Tennis

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 30, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
55561203	511100 Regular Employees			\$0	\$0	\$53,000	\$0	\$53,000
55561203	511105 Part Time Employees			\$0	\$0	\$0	\$0	\$0
55561203	511200 Temporary Employees			\$0	\$0	\$101,427	\$0	\$101,427
55561203	511250 Seasonal Employees			\$0	\$0	\$0	\$0	\$0
55561203	512200 Social Security (FICA) Contributions			\$0	\$0	\$9,200	\$0	\$9,200
55561203	512300 Medicare			\$0	\$0	\$2,164	\$0	\$2,164
55561203	512400 Defined Benefit Retirement Program			\$0	\$0	\$7,000	\$0	\$7,000
55561203	512401 Deferred Compensation Con			\$0	\$0	\$200	\$0	\$200
55561203	512402 Defined Contribution Retirement Program			\$0	\$0	\$0	\$900	\$900
55561203	521201 Professional Services			\$0	\$0	\$0	\$0	\$0
55561203	521400 Contract Services			\$0	\$0	\$0	\$0	\$0
55561203	523852 Instruction Fees			\$0	\$0	\$99,967	\$0	\$99,967
55561203	531115 Recreation Supplies			\$0	\$0	\$12,053	\$0	\$12,053
55561203	553100 Group Insurance Contribution			\$0	\$0	\$9,250	\$0	\$9,250
Recreation Participation Fund – Tennis: 55561203 Total				\$0	\$0	\$294,261	\$900	\$295,161

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

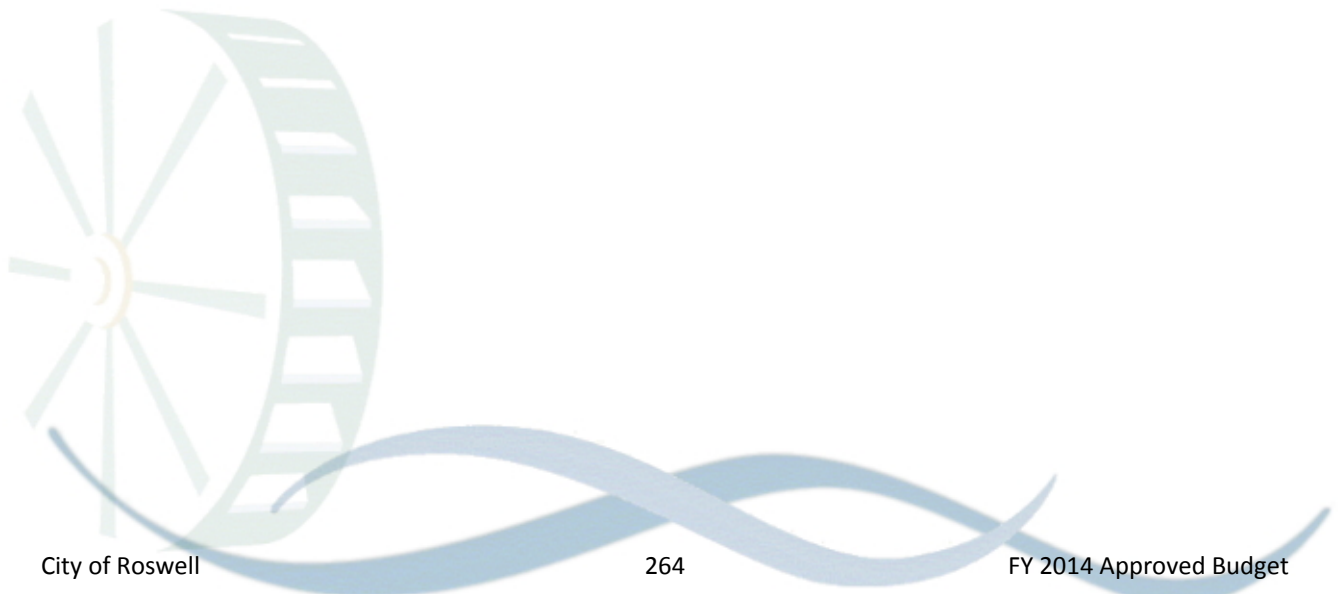


**Participant Recreation – Swimming/Spraygrounds
55561204**

Programs Include...(2) Spraygrounds and City Swimming Pool

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 30, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
55561204	511250	Seasonal Employees			\$0	\$0	\$68,912	\$55,000	\$123,912
55561204	512200	Social Security (FICA) Contributions			\$0	\$0	\$10,700	\$0	\$10,700
55561204	512300	Medicare			\$0	\$0	\$2,522	\$0	\$2,522
55561204	523852	Instruction Fees			\$0	\$0	\$441	\$0	\$441
55561204	531115	Recreation Supplies			\$0	\$0	\$35,565	\$0	\$35,565
Recreation Participation Fund – Swimming/Spraygrounds: 55561204 Total					\$0	\$0	\$118,140	\$55,000	\$173,140

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

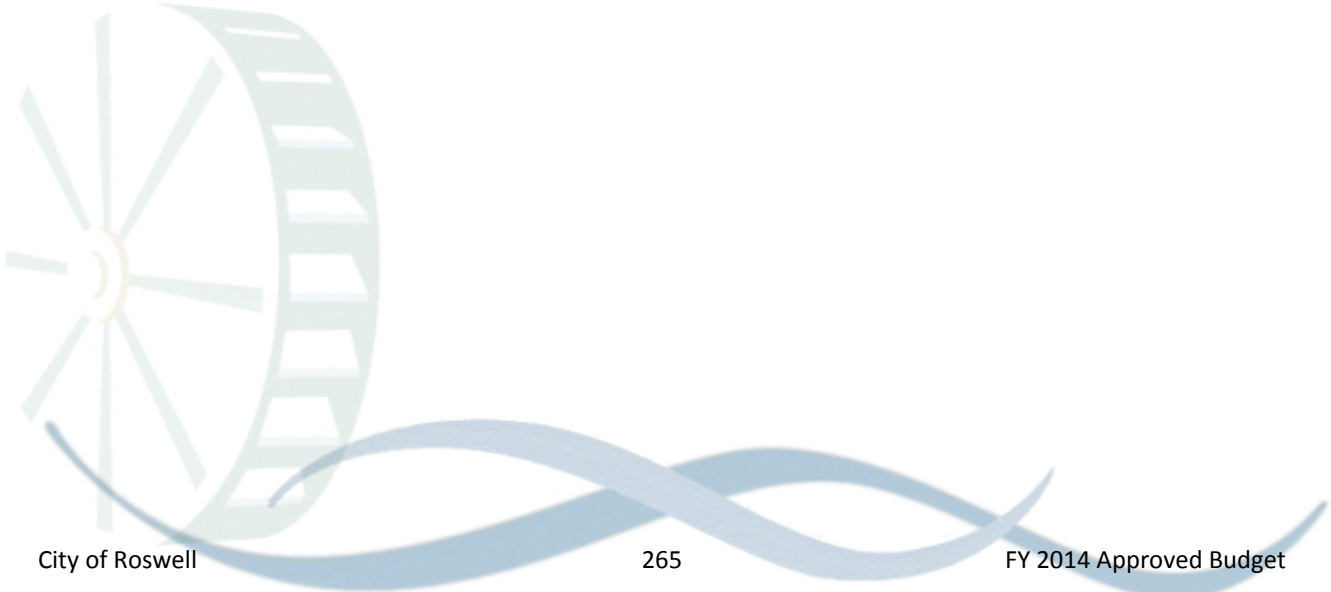


**Participant Recreation – Gymnastics & Physical Fitness
55561205**

Programs Include...Youth Gymnastics, Gym Team Fees and Gymnastics Summer Programs

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved	Amended	Date	Base	CHANGES	APPROVED
			Budget	Budget	(June 30, 2013)			BUDGET
55561205	511100 Regular Employees			\$0	\$0	\$214,000	\$0	\$214,000
55561205	511105 Part Time Employees			\$0	\$0	\$12,480	\$0	\$12,480
55561205	511200 Temporary Employees			\$0	\$0	\$651,590	\$0	\$651,590
55561205	512200 Social Security (FICA) Contributions			\$0	\$0	\$54,100	\$0	\$54,100
55561205	512300 Medicare			\$0	\$0	\$12,657	\$0	\$12,657
55561205	512400 Defined Benefit Retirement Program			\$0	\$0	\$28,300	\$0	\$28,300
55561205	512401 Deferred Compensation Con			\$0	\$0	\$900	\$0	\$900
55561205	512402 Defined Contribution Retirement Program			\$0	\$0	\$0	\$3,500	\$3,500
55561205	531115 Recreation Supplies			\$0	\$0	\$13,088	\$0	\$13,088
55561205	553100 Group Insurance Contribution			\$0	\$0	\$37,925	\$0	\$37,925
Recreation Participation Fund – Gymnastics & Physical Fitness: 55561205 Total				\$0	\$0	\$1,025,040	\$3,500	\$1,028,540

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

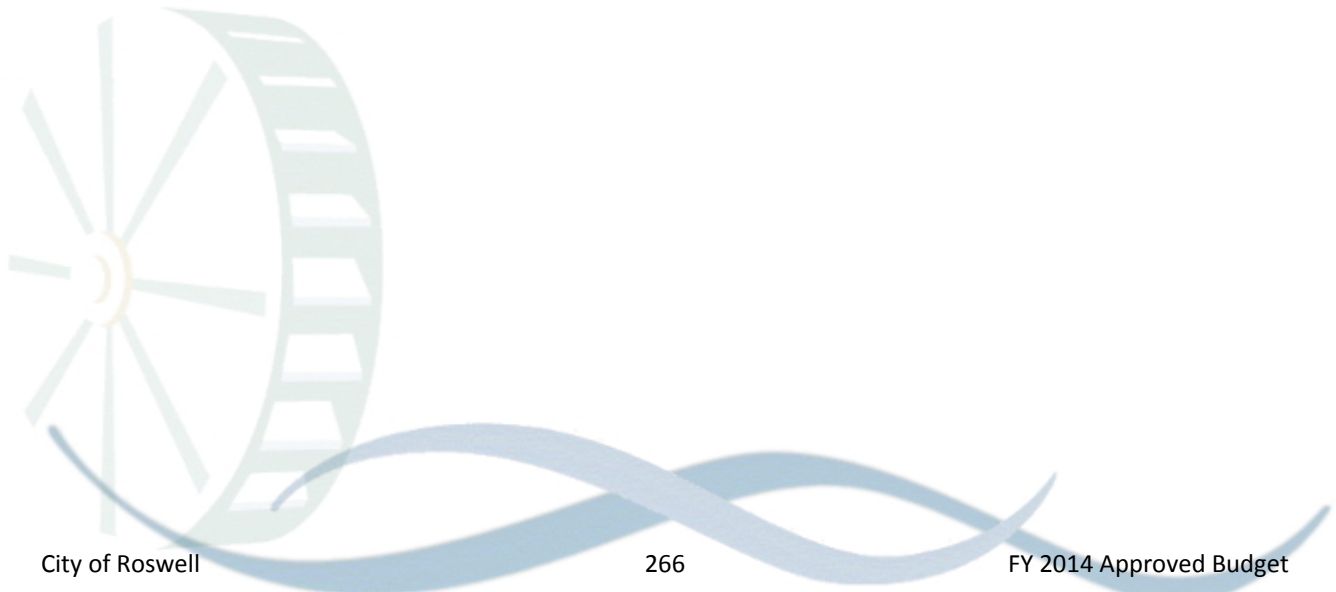


**Participant Recreation – Dance, Drama and Music
55561206**

Programs Include...Youth Dance, Dance Team Fees and Dance Summer Programs

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 30, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
55561206	511100 Regular Employees			\$0	\$0	\$90,000	\$0	\$90,000
55561206	511200 Temporary Employees			\$0	\$0	\$93,820	\$0	\$93,820
55561206	512200 Social Security (FICA) Contributions			\$0	\$0	\$11,000	\$0	\$11,000
55561206	512300 Medicare			\$0	\$0	\$2,590	\$0	\$2,590
55561206	512400 Defined Benefit Retirement Program			\$0	\$0	\$11,900	\$0	\$11,900
55561206	512401 Deferred Compensation Con			\$0	\$0	\$400	\$0	\$400
55561206	512402 Defined Contribution Retirement Program			\$0	\$0	\$0	\$1,500	\$1,500
55561206	523852 Instruction Fees			\$0	\$0	\$42,492	\$0	\$42,492
55561206	531115 Recreation Supplies			\$0	\$0	\$30,025	\$0	\$30,025
55561206	553100 Group Insurance Contribution			\$0	\$0	\$18,500	\$0	\$18,500
Recreation Participation Fund – Dance, Drama and Music: 55561206 Total				\$0	\$0	\$300,727	\$1,500	\$302,227

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

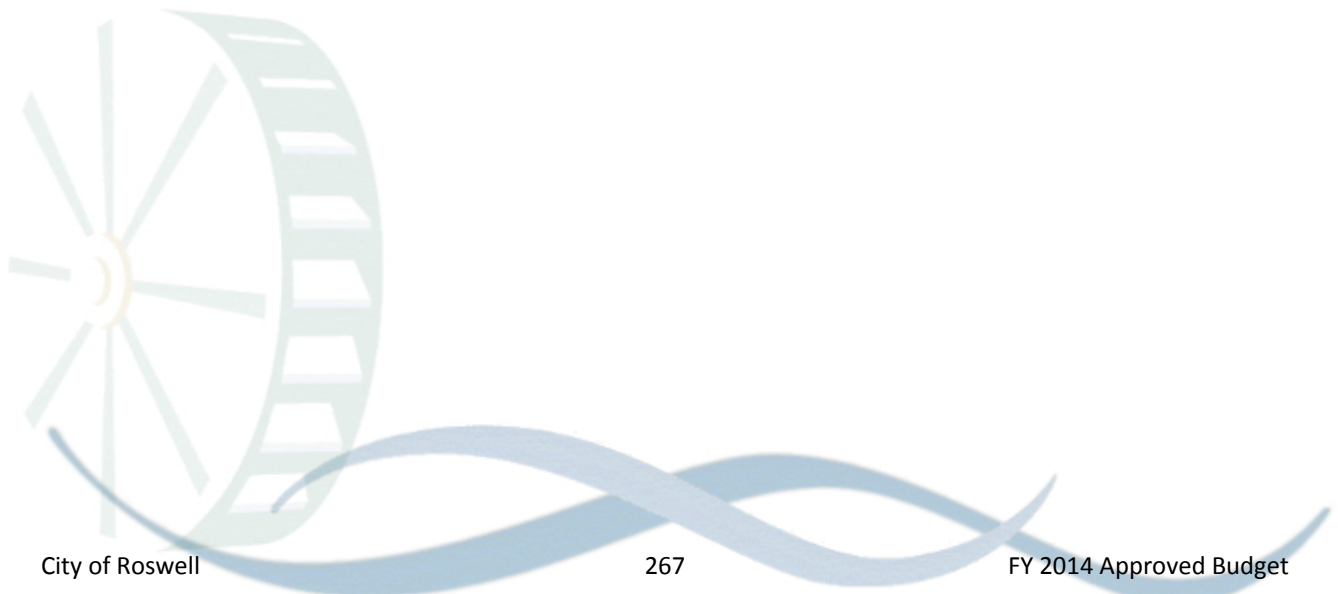


**Participant Recreation – Arts and Crafts
55561207**

Programs Include...Youth Art, Adult Art, Youth Music, Adult Music and Art & Music Summer Programs

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 30, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
55561207	511100	Regular Employees			\$0	\$0	\$12,000	\$0	\$12,000
55561207	512200	Social Security (FICA) Contributions			\$0	\$0	\$400	\$0	\$400
55561207	512300	Medicare			\$0	\$0	\$99	\$0	\$99
55561207	512400	Defined Benefit Retirement Program			\$0	\$0	\$1,600	\$0	\$1,600
55561207	512402	Defined Contribution Retirement Program			\$0	\$0	\$0	\$200	\$200
55561207	523852	Instruction Fees			\$0	\$0	\$82,499	\$0	\$82,499
55561207	531115	Recreation Supplies			\$0	\$0	\$15,903	\$0	\$15,903
55561207	553100	Group Insurance Contribution			\$0	\$0	\$1,850	\$0	\$1,850
Recreation Participation Fund – Arts and Crafts: 55561207 (includes Visual Arts Center and Art Cente					\$0	\$0	\$114,351	\$200	\$114,551

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

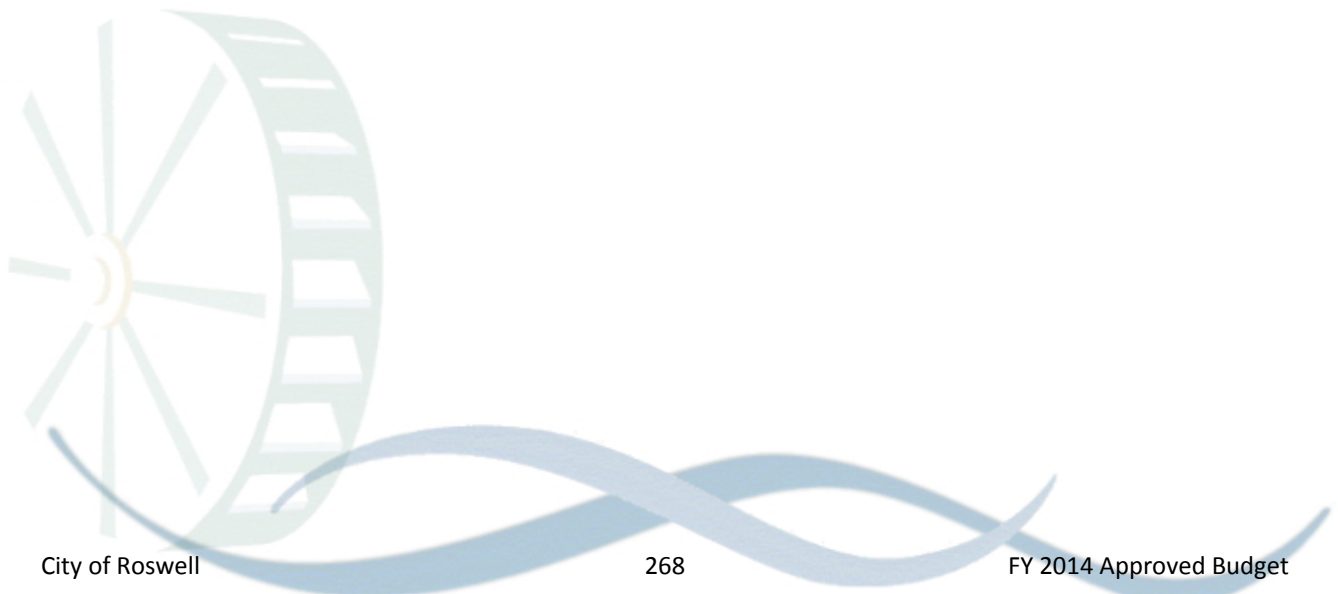


**Participant Recreation – East Roswell Recreation Programs
55561208**

Programs Include...Fitness, Adult Workshop/Family, Camp/Creative Play, Youth General, Gym/Dance programs at East Roswell Recreation Center and Big Creek/Riverside and Garrard Landing programs

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
55561208	511100 Regular Employees			\$0	\$0	\$50,000	\$0	\$50,000
55561208	511200 Temporary Employees			\$0	\$0	\$97,456	\$0	\$97,456
55561208	511250 Seasonal Employees			\$0	\$0	\$32,052	\$0	\$32,052
55561208	512200 Social Security (FICA) Contributions			\$0	\$0	\$10,800	\$0	\$10,800
55561208	512300 Medicare			\$0	\$0	\$2,528	\$0	\$2,528
55561208	512400 Defined Benefit Retirement Program			\$0	\$0	\$6,600	\$0	\$6,600
55561208	512401 Deferred Compensation Con			\$0	\$0	\$200	\$0	\$200
55561208	512402 Defined Contribution Retirement Program			\$0	\$0	\$0	\$800	\$800
55561208	523852 Instruction Fees			\$0	\$0	\$26,694	\$0	\$26,694
55561208	531115 Recreation Supplies			\$0	\$0	\$7,078	\$0	\$7,078
55561208	553100 Group Insurance Contribution			\$0	\$0	\$10,175	\$0	\$10,175
Recreation Participation Fund – East Roswell Recreation Programs: 55561208 (includes Big Creek/Riv				\$0	\$0	\$243,583	\$800	\$244,383

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*



**Participant Recreation – Adult Recreation Center
55561210**

Programs Include...Adult Recreation Center programs and special events

			FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 30, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
55561210	511100	Regular Employees			\$0	\$0	\$94,789	\$0	\$94,789
55561210	511105	Part Time Employees			\$0	\$0	\$9,880	\$0	\$9,880
55561210	511200	Temporary Employees			\$0	\$0	\$80,617	\$0	\$80,617
55561210	512200	Social Security (FICA) Contributions			\$0	\$0	\$11,100	\$0	\$11,100
55561210	512300	Medicare			\$0	\$0	\$2,612	\$0	\$2,612
55561210	512400	Defined Benefit Retirement Program			\$0	\$0	\$12,500	\$0	\$12,500
55561210	512401	Deferred Compensation Con			\$0	\$0	\$400	\$0	\$400
55561210	512402	Defined Contribution Retirement Program			\$0	\$0	\$0	\$1,600	\$1,600
55561210	521201	Professional Services			\$0	\$0	\$0	\$0	\$0
55561210	521400	Contract Services			\$0	\$0	\$0	\$0	\$0
55561210	523852	Instruction Fees			\$0	\$0	\$1,592	\$0	\$1,592
55561210	531115	Recreation Supplies			\$0	\$0	\$16,372	\$0	\$16,372
55561210	553100	Group Insurance Contribution			\$0	\$0	\$19,425	\$0	\$19,425
Recreation Participation Fund – Adult Recreation Center: 55561210 Total					\$0	\$0	\$249,287	\$1,600	\$250,887

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

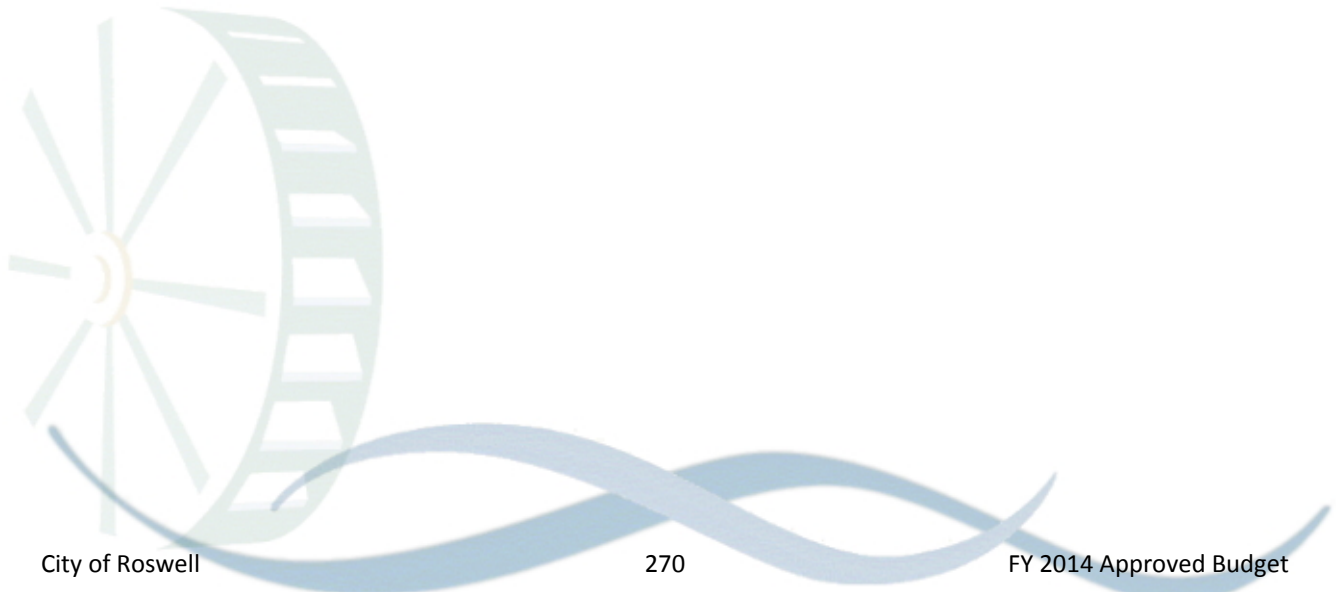


**Participant Recreation – Smith Plantation
55561754**

Programs Include...Smith Plantation Special Events

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 30, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
55561754	511105 Part Time Employees			\$0	\$0	\$39,780	\$0	\$39,780
55561754	512200 Social Security (FICA) Contributions			\$0	\$0	\$2,100	\$0	\$2,100
55561754	512300 Medicare			\$0	\$0	\$502	\$0	\$502
55561754	521400 Contract Services			\$0	\$0	\$0	\$10,550	\$10,550
55561754	531115 Recreation Supplies			\$0	\$0	\$28,568	\$0	\$28,568
Recreation Participation Fund – Smith Plantation: 55561754 Total				\$0	\$0	\$70,950	\$10,550	\$81,500

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

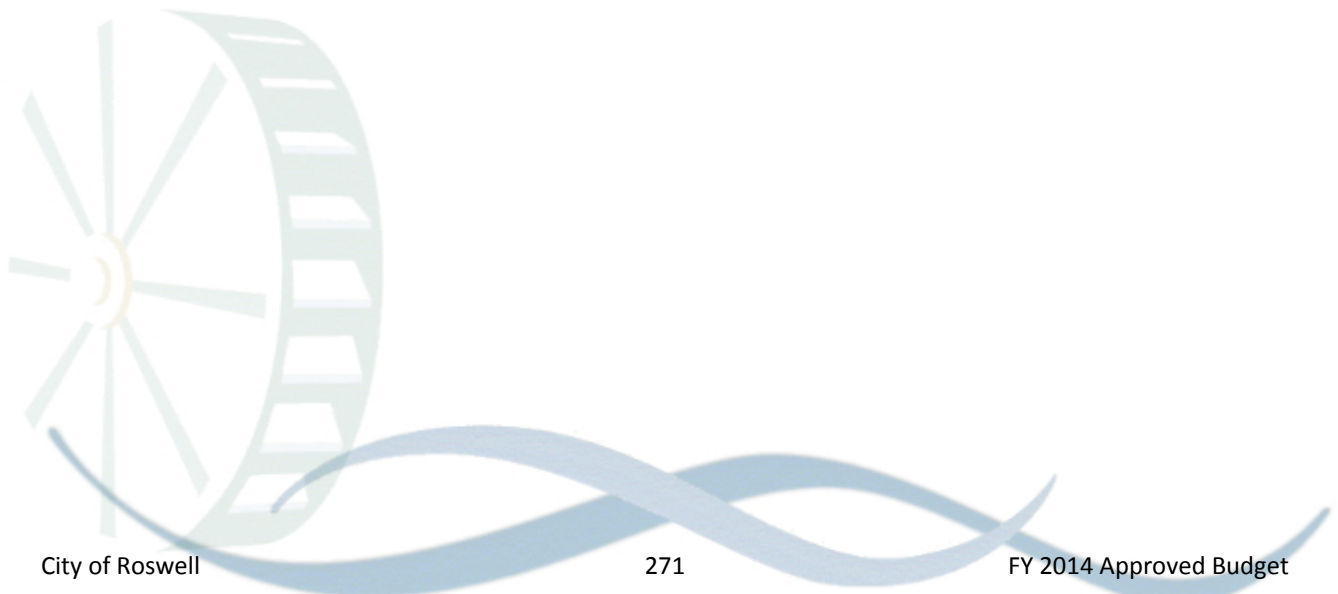


**Participant Recreation – Barrington Hall
55561751**

Programs Include...Barrington Hall Special Events

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved	Amended	Date	Base	CHANGES	APPROVED
			Budget	Budget	(June 10, 2013)			BUDGET
55561751	511105 Part Time Employees			\$0	\$0	\$15,000	\$0	\$15,000
55561751	512200 Social Security (FICA) Contributions			\$0	\$0	\$600	\$0	\$600
55561751	512300 Medicare			\$0	\$0	\$143	\$0	\$143
55561751	521400 Contract Services			\$0	\$0	\$0	\$8,750	\$8,750
55561751	523852 Instruction Fees			\$0	\$0	\$6,000	\$0	\$6,000
55561751	531115 Recreation Supplies			\$0	\$0	\$30,007	\$0	\$30,007
Recreation Participation Fund – Barrington Hall: 55561751 Total				\$0	\$0	\$51,750	\$8,750	\$60,500

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*

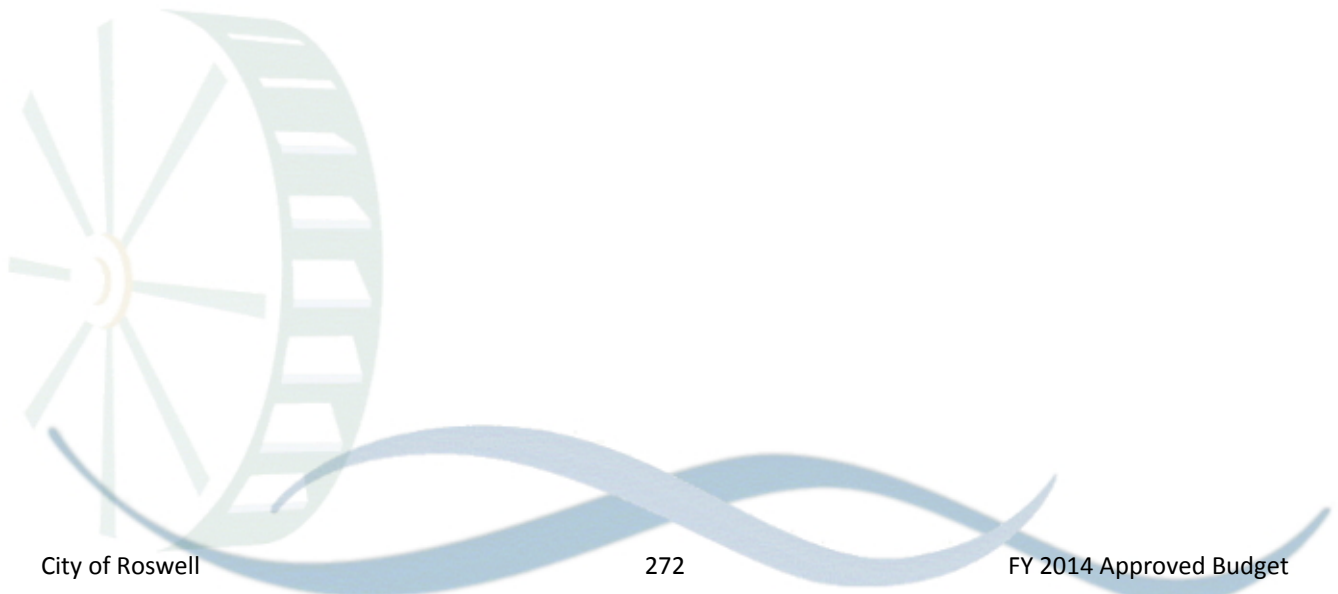


**Participant Recreation – Cultural Arts Center
55561753**

Programs Include...Cultural Arts Center Special Events

			FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
			Actual	Approved	Amended	Date	Base	CHANGES	APPROVED
				Budget	Budget	(June 10, 2013)			BUDGET
55561751	511105	Part Time Employees			\$0	\$0	\$15,000	\$0	\$15,000
55561751	512200	Social Security (FICA) Contributions			\$0	\$0	\$600	\$0	\$600
55561751	512300	Medicare			\$0	\$0	\$143	\$0	\$143
55561751	521400	Contract Services			\$0	\$0	\$0	\$8,750	\$8,750
55561751	523852	Instruction Fees			\$0	\$0	\$6,000	\$0	\$6,000
55561751	531115	Recreation Supplies			\$0	\$0	\$30,007	\$0	\$30,007
Recreation Participation Fund – Barrington Hall: 55561751 Total					\$0	\$0	\$51,750	\$8,750	\$60,500

** Beginning in FY 2014, the Recreation Participation Fund is being split out by individual program in order to provide greater detail as to the costs associated with each program.*



Recreation, Parks, Historic & Cultural Affairs Department

Leita Thompson Rental Property

Fund



Who we are...

The Leita Thompson Rental Property Fund is utilized to account for revenues and expenditures associated with the apartments located on the donated 107 acres of property known as the Leita Thompson property. In accordance with an agreement between the City of Roswell and the Leitalift Foundation for the acceptance of the donated land and its assets in May 2001, the City provided a safe, clean, and comfortable quality of lifestyle for the elderly retired residents who live in the apartments on the property for a period of five years. The City continues to operate the rental property today.

**Leita Thompson Rental Property
29073450**

Services Provided... Apartment Rental

Customers...Renters

What We Have Accomplished...

- Maintained a safe clean park like environment for residents who live in the apartments on the property.
- Preserved the property as required by the Leitalift Foundation as part of Ms. Leita Thompson’s vision.

What We Expect to Accomplish...

- Add additional landscaping, trees, and sculptures to the Memorial Gardens.
- Sustain and Protect the City’s resources by painting the exteriors of all apartments.

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Percentage of apartments leased	100%	100%	100%	100%

Revenues...

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year <u>to Date</u> (June 10, 2013)	FY 2014 <u>Initial Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
381110 Leita T. - Rent Income	\$80,473	\$82,000	\$82,000	\$82,385	\$82,000	\$7,000	\$89,000
Miscellaneous Revenues Total	\$80,473	\$82,000	\$82,000	\$71,333	\$82,000	\$7,000	\$89,000
290 - Leita Thompson Rental Fund Total	\$80,474	\$82,000	\$82,000	\$71,333	\$82,000	\$7,000	\$89,000

Expenditures...

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to <u>Date</u> (June 10, 2013)	FY 2014 <u>Initial Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
521400 Contract Services	\$24,000	\$24,000	\$24,000	\$24,785	\$24,000	\$15,000	\$39,000
522140 Repairs And Maintenance - Grou	\$6,600	\$8,000	\$8,000	\$8,785	\$8,000	\$0	\$8,000
522205 Repairs And Maintenance	\$58,497	\$26,000	\$26,000	\$11,111	\$26,000	\$0	\$26,000
523902 Sanitation Services	\$212	\$500	\$500	\$458	\$500	\$0	\$500
531105 Supplies	\$3,531	\$6,000	\$6,000	\$2,538	\$6,000	\$0	\$6,000
531210 Water / Sewerage	\$2,085	\$2,500	\$2,633	\$810	\$2,500	\$0	\$2,500
531220 Natural Gas	\$8	\$1,500	\$1,500	\$2,023	\$1,500	\$0	\$1,500
531230 Electricity	\$944	\$4,692	\$4,692	\$8,214	\$4,692	\$0	\$4,692
Operating Total	\$95,876	\$73,192	\$73,325	\$58,723	\$73,192	\$15,000	\$88,192
290 - Leita Thompson Rental Fund Total	\$95,876	\$73,192	\$73,325	\$58,723	\$73,192	\$15,000	\$88,192

**Leita Thompson Rental Property
29073450**

FY 2014 Available Fund Balance over Reserve by Policy **\$148,365**

FY 2014 Revenues **\$89,000**

FY 2013 Approved Budget **\$73,192**

One-Time Costs Removed	\$0
Department Changes	\$0
Salary and Benefit Adjustments	\$0
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$0
Risk and Liability Adjustments	\$0
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$0
Indirect Costs Adjustment	\$0

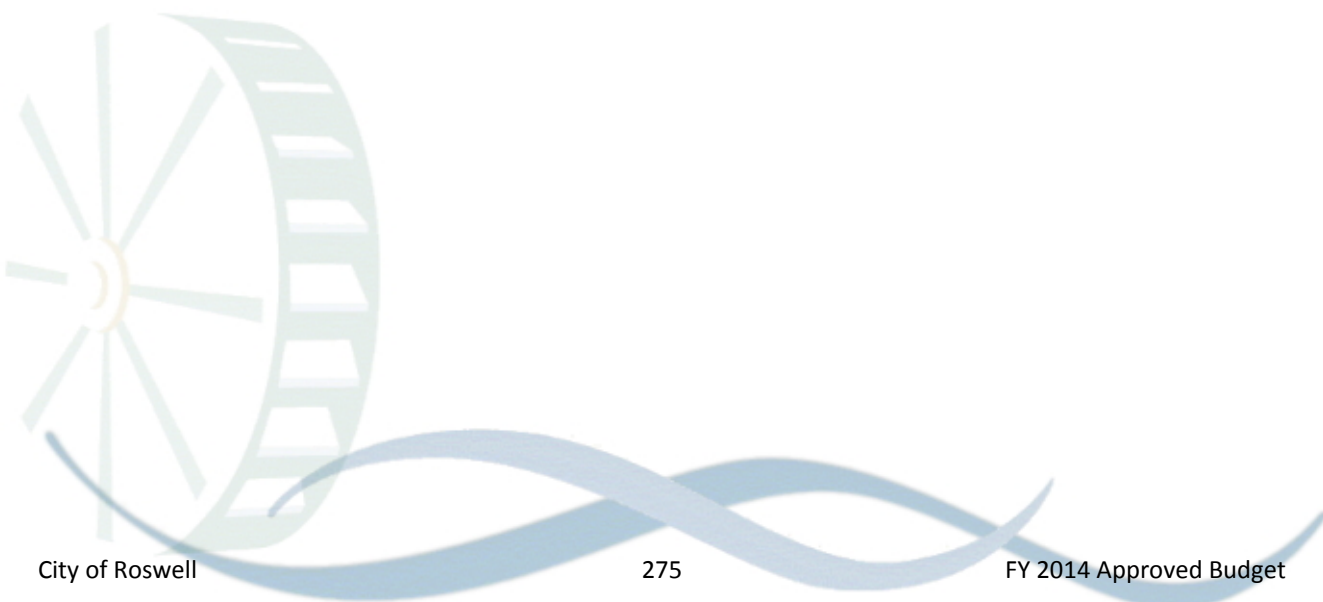
FY 2014 Approved Base Budget **\$73,192**

Increase in Leita Thompson Contract Services \$15,000

FY 2014 Approved New Initiatives **\$15,000**

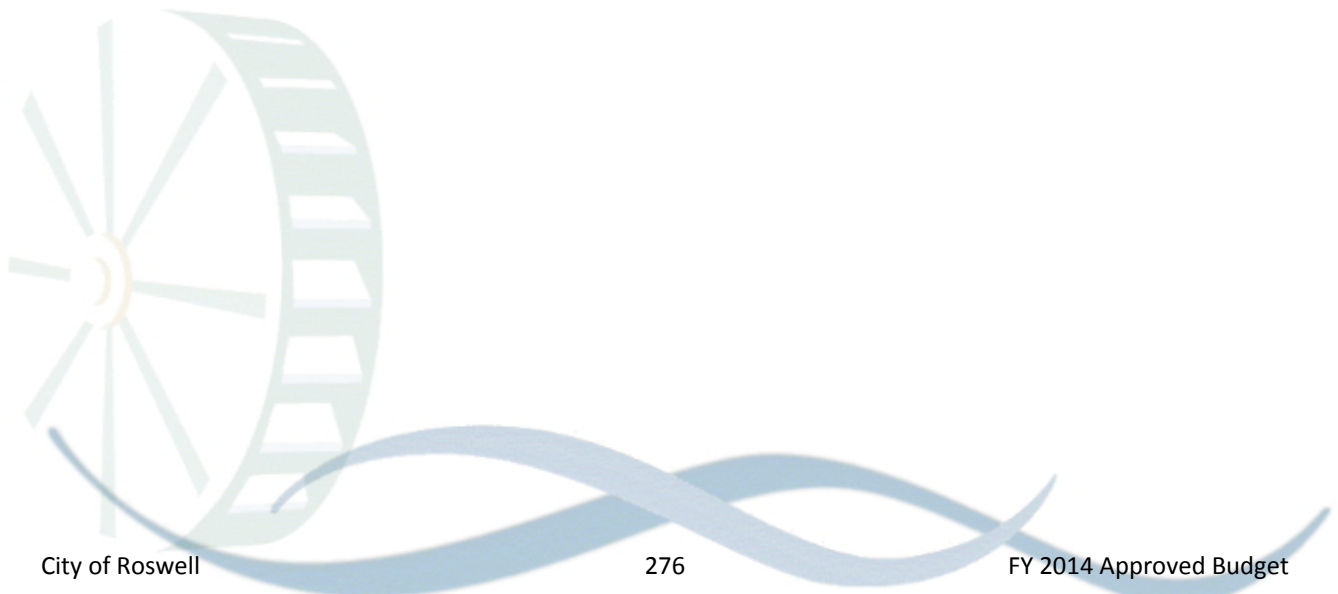
FY 2014 Approved Capital **\$0**

FY 2014 TOTAL Approved Budget **\$88,192**





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Recreation, Parks, Historic & Cultural Affairs Department

Cemetery Care Fund

Who we are...

The Cemetery Care Fund is utilized to account for funds designated for the maintenance and care of the Old Roswell Cemetery. In accordance with an agreement between the City of Roswell and the Historic Cemetery Care Association for the acceptance of the Associations' assets in April 1997, the City assumed responsibility for maintenance and care of the property.

Cemetery Care Program 23549500

Services Provided... Cemetery Care

Customers... Citizens

What We Have Accomplished...

- Maintained and cared for the Historic Roswell Cemetery Property off of Woodstock Road in accordance with the City of Roswell and the former Historic Roswell Cemetery Care Association.

What We Expect to Accomplish...

- Provide a quality contractor to maintain cemetery grounds and surrounding areas.

Our Success Is Measured By...

	FY 2012 Actual	FY 2013 Target	FY 2013 Estimated	FY 2014 Proposed
Number of annual visits by lawn care contractor	23	23	23	23

Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
349100 Cemetery Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service - External Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0
361016 Invest Interest Earned	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0
235 - Cemetery Fund Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
522140 Repairs And Maintenance - Grou	\$17,064	\$23,500	\$27,597	\$19,518	\$23,500	\$0	\$23,500
531210 Water / Sewerage	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total	\$17,064	\$23,500	\$27,597	\$19,518	\$23,500	\$0	\$23,500
235 - Cemetery Fund Total	\$17,064	\$23,500	\$27,597	\$19,518	\$23,500	\$0	\$23,500

**Cemetery Care Program
23549500**

FY 2014 Available Fund Balance over Reserve by Policy	\$59,905
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FY 2014 Revenues	\$0
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FY 2013 Approved Budget	\$23,500
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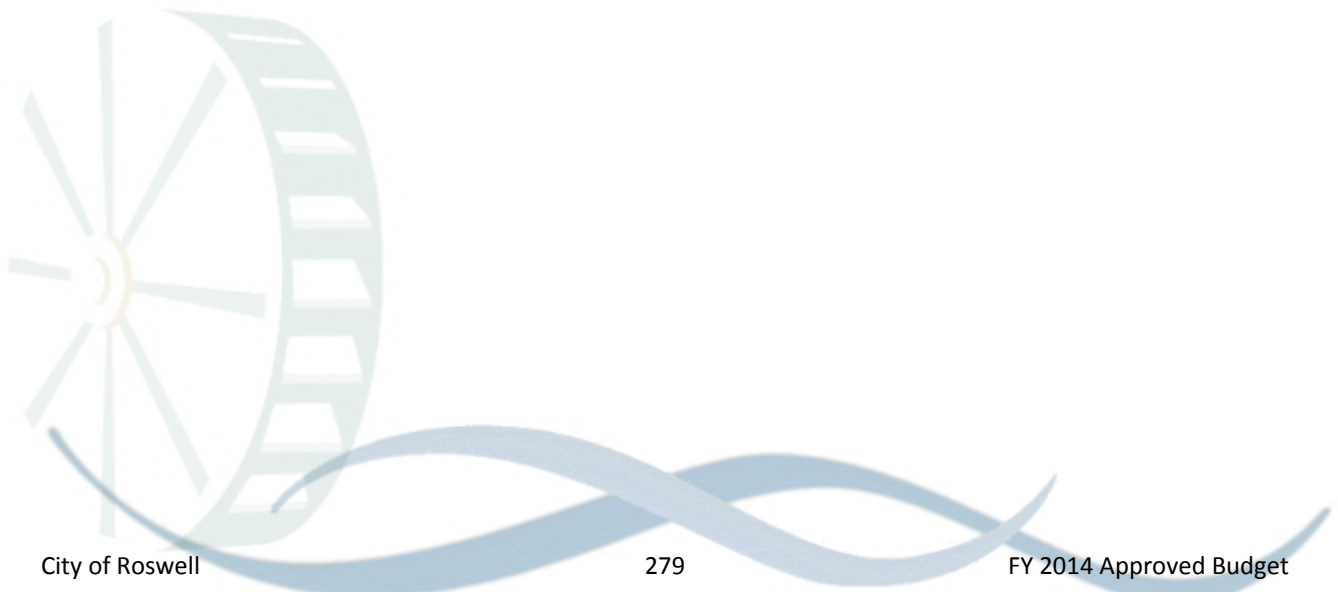
One-Time Costs Removed	\$0
Department Changes	\$0
Salary and Benefit Adjustments	\$0
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$0
Risk and Liability Adjustments	\$0
Garage Base Rate Adjustment	\$0
Garage Mechanics Fees Adjustment	\$0
Indirect Costs Adjustment	\$0

FY 2014 Approved Base Budget	\$23,500
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FY 2014 Approved New Initiatives	\$0
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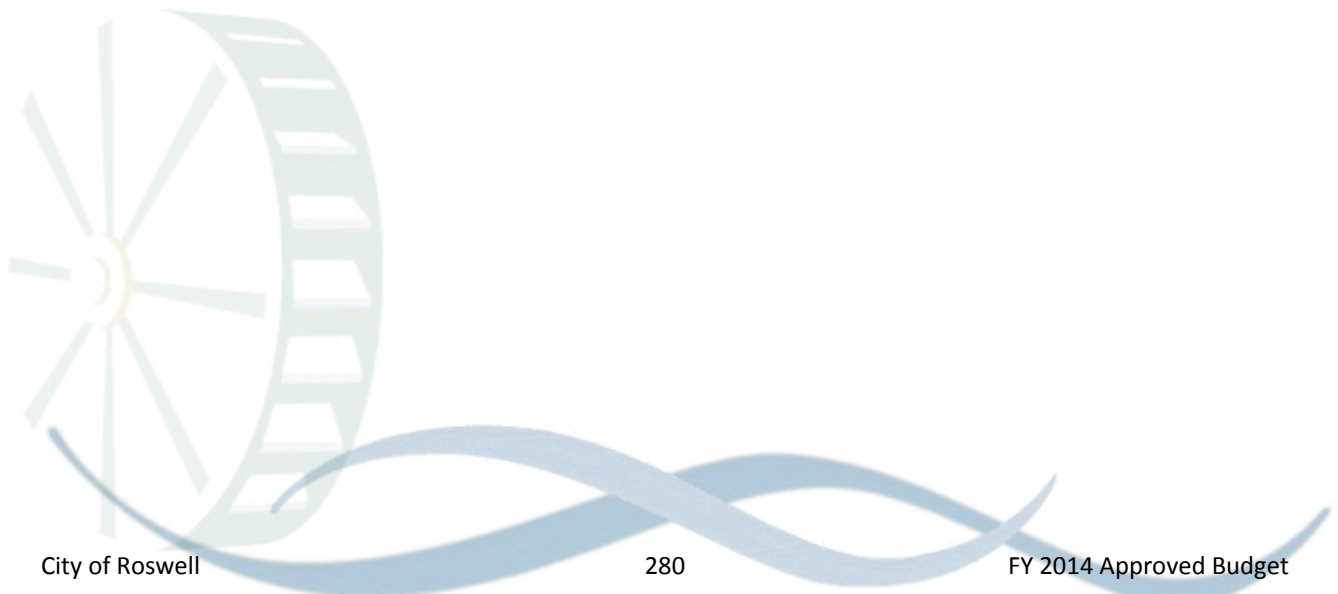
FY 2014 Approved Capital	\$0
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FY 2014 TOTAL Approved Budget	\$23,500
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Transportation Department

Mission Statement...
We Keep Roswell Moving!

Who We Are...

The Roswell Transportation Department (RDOT) is responsible for the Roswell transportation system. This includes the safe and efficient movement of pedestrian, bicycle, vehicular traffic, and freight. RDOT responsibilities include planning, design, and construction of major and minor multi-modal transportation facilities; maintaining 374 miles of roads and 102 traffic signals; all traffic signs and pavement markings; maintaining the City's rights-of-way; and responding to emergencies 24 hours/7 days a week.

Transportation Department

Opportunities...

- Effective plan to eliminate reversible lanes on SR9
- Public's growing acceptance of non-traditional solutions to old, vexing transportation dilemmas
- Solid financial position of the City
- Growing acceptance of bicycles sharing the road
- Expanding array of tools to improve pedestrian experience
- New solar options for street lighting and traffic control devices

Challenges...

- GDOT's financial challenges
- Funding for larger projects
- Environmental regulations, especially along the river

Transportation	\$8,808,076
100 - General Fund	\$7,383,076
350 - Capital Projects Fund	\$1,425,000



Personnel Changes:

FY 2011: Eliminated (1) Traffic Analyst I position, (1) Utility Coordinator position, and created (1) Land Development Manager.

Transportation Department

FY 2013 Approved Budget	\$7,311,289
One-Time Costs Removed (APWA Accreditation)	(\$15,000)
Department Changes	(\$4)
All cell phones moved to IT	(\$19,800)
Salary and Benefit Adjustments	\$48,460
Group Benefits Adjustments	\$0
Workers Comp Adjustments	\$3,151
Risk and Liability Adjustments	\$2,092
Retirement Adjustment - Defined Benefit Plan	\$8,652
Retirement Adjustment - Defined Contribution Plan	\$40,105
Garage Base Rate Adjustment	(\$521)
Garage Mechanics Fees Adjustment	\$4,652
Group Benefits for qualified part-time	\$0
FY 2014 Approved Base Budget	\$7,383,076

FY 2014 Approved New Initiatives	\$0
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Road Resurfacing	\$800,000
River to Historic Town Square Multi-use Trail	\$600,000
Sidewalk Connectivity	\$25,000
FY 2014 Approved Capital	\$1,425,000

Available funds from completed projects	(\$225,000)
Street Light Efficiency / Cost Reduction Study	\$75,000
Bucket Truck replacement	\$130,000
Traffic Counts Program	\$10,000
Speed Management and Pedestrian Safety	\$10,000
FY 2013 Current Approved re-programming	\$0

FY 2014 TOTAL Approved Budget	\$8,808,076
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Transportation Department

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
511100 Regular Employees	\$2,878,099	\$2,885,000	\$2,943,224	\$2,485,509	\$2,885,000	\$45,000	\$2,930,000
511105 Part Time Employees	\$18,677	\$25,614	\$25,614	\$14,705	\$25,614	\$0	\$25,614
511200 Temporary Employees	\$4,014	\$10,146	\$10,146	\$1,632	\$10,146	\$0	\$10,146
511300 Overtime	\$30,270	\$49,999	\$49,999	\$23,775	\$49,999	\$0	\$49,999
512200 Social Security (FICA) Contributions	\$174,768	\$184,500	\$188,110	\$150,294	\$184,500	\$2,800	\$187,300
512300 Medicare	\$40,962	\$43,110	\$43,955	\$35,218	\$43,110	\$660	\$43,770
512400 Retirement Contributions	\$383,643	\$395,881	\$403,056	\$369,468	\$395,881	\$8,654	\$404,535
512401 Deferred Compensation	\$14,298	\$16,300	\$16,300	\$13,554	\$16,300	\$0	\$16,300
512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$40,103	\$40,103
Salaries and Benefits Total	\$3,544,732	\$3,610,550	\$3,680,404	\$3,094,154	\$3,610,550	\$97,217	\$3,707,767
521201 Professional Services	\$16,446	\$40,000	\$50,600	\$42,434	\$40,000	\$0	\$40,000
521400 Contract Services	\$0	\$80,000	\$95,500	\$20,090	\$80,000	\$0	\$80,000
522110 Disposal	\$11,552	\$16,000	\$16,000	\$10,789	\$16,000	\$0	\$16,000
522205 Repairs And Maintenance	\$75,468	\$92,700	\$79,282	\$39,983	\$92,700	(\$2,000)	\$90,700
522210 Vehicle Repair	\$33,079	\$15,900	\$30,900	\$29,087	\$15,900	\$7,000	\$22,900
522215 Garage Base Rate	\$0	\$48,131	\$48,131	\$44,120	\$48,131	(\$521)	\$47,610
522216 Mechanics Rate	\$0	\$57,268	\$58,268	\$33,896	\$57,268	\$4,652	\$61,920
522320 Rental Of Equipment And Vehicle	\$10,380	\$14,300	\$15,023	\$7,507	\$14,300	\$0	\$14,300
523210 Communication Services	\$17,431	\$24,400	\$24,400	\$11,726	\$24,400	(\$21,100)	\$3,300
523220 Postage	\$161	\$200	\$200	\$143	\$200	\$0	\$200
523400 Printing And Binding	\$0	\$600	\$600	\$0	\$600	\$0	\$600
523500 Travel	\$6,036	\$10,149	\$11,149	\$7,395	\$10,149	\$2,185	\$12,334
523600 Dues And Fees	\$2,741	\$18,925	\$20,581	\$4,145	\$3,925	\$755	\$4,680
523700 Education And Training	\$12,834	\$19,874	\$14,774	\$10,516	\$19,874	(\$1,934)	\$17,940
523800 Licenses	\$349	\$1,425	\$1,525	\$487	\$1,425	\$290	\$1,715
523851 Contracted Temporary Labor	\$19,230	\$0	\$0	\$0	\$0	\$0	\$0
531105 Supplies	\$333,208	\$333,000	\$333,288	\$249,844	\$333,000	(\$5,000)	\$328,000
531120 Vehicle Parts And Supplies	\$89,002	\$67,950	\$72,715	\$71,546	\$67,950	\$0	\$67,950
531210 Water / Sewerage	\$118	\$0	\$100	\$42	\$0	\$0	\$0
531215 Stormwater Fees	\$506,937	\$606,575	\$606,625	\$606,587	\$606,575	\$0	\$606,575
531230 Electricity	\$1,312,282	\$1,328,682	\$1,329,169	\$1,078,421	\$1,328,682	\$0	\$1,328,682
531250 Oil	\$3,886	\$2,892	\$3,892	\$2,584	\$2,892	\$0	\$2,892
531270 Gasoline/ Diesel	\$159,086	\$159,167	\$168,069	\$123,765	\$159,167	\$0	\$159,167
531400 Books And Periodicals	\$663	\$400	\$400	\$277	\$400	\$500	\$900
531605 Machinery And Equipment-Operating	\$0	\$0	\$12,350	\$0	\$0	\$0	\$0
531610 Furniture/fixtures-operating	\$0	\$200	\$200	\$0	\$200	(\$200)	\$0
531615 Computer Equipment-operating	\$0	\$1,100	\$4,130	\$530	\$1,100	(\$300)	\$800
531720 Uniforms	\$10,288	\$10,000	\$11,817	\$9,266	\$10,000	\$0	\$10,000
539999 Special Events Contra Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Total	\$2,621,179	\$2,949,838	\$3,009,687	\$2,405,180	\$2,934,838	(\$15,673)	\$2,919,165
552400 Risk/liability Contribution	\$73,054	\$87,267	\$87,267	\$79,995	\$87,267	\$2,092	\$89,359
553100 Group Insurance Contribution	\$624,000	\$592,000	\$592,000	\$471,519	\$592,000	\$0	\$592,000
554100 Workers Comp Contribution	\$71,634	\$71,634	\$71,634	\$65,665	\$71,634	\$3,151	\$74,785
Transfers, Capital, Other Total	\$768,688	\$750,901	\$750,901	\$617,178	\$750,901	\$5,243	\$756,144
Transportation Total	\$6,934,599	\$7,311,289	\$7,440,992	\$6,116,511	\$7,296,289	\$86,787	\$7,383,076

Transportation Administration Program 10042101

Services Provided... Administrative support

Customers... Citizens; City wide staff; Elected Officials; Homeowner Associations; Local Businesses; Media; Public; Visitors; GDOT, Fulton County

What We Have Accomplished...

- Provided leadership, management, financial control and public relations outreach for the department
- Built strong relationships with neighborhoods, business groups, neighboring local governments and Georgia DOT
- Responsibility for seeing that all of the transportation system works well to serve the citizens of Roswell
- Partnered with GDOT, MARTA, SRTA and the NCFID, stretching our dollars to help fund projects
- Endeavored to create and maintain a transportation system that supports economic development and a high quality of life for our citizens
- Won awards for fostering excellence and innovation
- Continued public relations through public information meetings and rapid response to media inquiries
- Improved information provided to the public via website material updating

What We Expect to Accomplish...

- Professional development of staff through training and mentoring
- Work toward first ever National accreditation with the American Public Works Association (APWA)
- Continue to increase communication to the public via website updates, social networking and local media sources
- Seek funding in a difficult economy when Georgia DOT has very limited funds

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10042101	511100 Regular Employees	\$292,269	\$289,000	\$297,015	\$268,642	\$289,000	\$10,000	\$299,000
10042101	511300 Overtime	\$394	\$0	\$0	\$0	\$0	\$0	\$0
10042101	512200 Social Security (FICA) Contributions	\$17,318	\$18,000	\$18,497	\$16,084	\$18,000	\$600	\$18,600
10042101	512300 Medicare	\$4,139	\$4,200	\$4,316	\$3,831	\$4,200	\$150	\$4,350
10042101	512400 Retirement Contributions	\$32,987	\$39,588	\$40,305	\$36,947	\$39,588	\$865	\$40,453
10042101	512401 Deferred Compensation	\$2,480	\$2,900	\$2,900	\$2,316	\$2,900	\$0	\$2,900
10042101	522215 Garage Base Rate	\$0	\$1,380	\$1,380	\$1,265	\$1,380	\$0	\$1,380
10042101	522216 Mechanics Rate	\$0	\$441	\$441	\$0	\$441	\$1,359	\$1,800
10042101	523220 Postage	\$161	\$200	\$200	\$143	\$200	\$0	\$200
10042101	523500 Travel	\$486	\$2,222	\$2,186	\$1,617	\$2,222	\$1,243	\$3,465
10042101	523600 Dues And Fees	\$840	\$15,535	\$15,535	\$470	\$535	\$358	\$893
10042101	523700 Education And Training	\$2,130	\$4,450	\$2,450	\$2,305	\$4,450	(\$3,045)	\$1,405
10042101	523800 Licenses	\$234	\$180	\$180	\$81	\$180	\$95	\$275
10042101	531105 Supplies	\$12,216	\$15,000	\$14,562	\$8,492	\$15,000	\$0	\$15,000
10042101	552400 Risk/liability Contribution	\$73,054	\$87,267	\$87,267	\$79,995	\$87,267	\$2,092	\$89,359
10042101	553100 Group Insurance Contribution	\$29,250	\$37,000	\$37,000	\$26,804	\$37,000	\$0	\$37,000
10042101	554100 Workers Comp Contribution	\$71,634	\$71,634	\$71,634	\$65,665	\$71,634	\$3,151	\$74,785
Transportation Administration Total		\$539,592	\$588,997	\$595,869	\$514,656	\$573,997	\$16,868	\$590,865

Transportation Engineering and Design Program 10042102

Services Provided... Program management; project programming; contract administration; coordination with GDOT, ARC, GRTA, NFCID, MARTA, USDOT, Fulton County, and surrounding jurisdictions; Fulton County Schools; administrative support

Customers... Citizens; Elected Officials; Homeowner Associations

What We Have Accomplished...

- Completed preliminary engineering for Oxbo Road Intersection Improvement and Eves Road Complete Street, Holcomb Bridge Road Westbound Through Lane, Hardscrabble Green Loop Phase 1, Holcomb Bridge Road at GA 400 Northbound Early Off-Ramp, Arts Center West Deceleration Lane and multiple sidewalk projects throughout the City
- Completed preliminary and final plans for Midtown Gap, Old Mountain Park Sidewalks, Holcomb Bridge Road Multi-Use Trail, Chattahoochee Pedestrian Bridge and SR 120 Lane Diet
- Began preliminary engineering for Sun Valley Phase 1, Big Creek Parkway and Old Roswell Road at Warsaw Road Intersection Improvement
- Obtained approved concepts for Historic Gateway and the Houze Road at Hembree Road Intersection Improvement projects
- Supported bond projects

What We Expect to Accomplish...

- Begin right of way acquisition on Hardscrabble Green Loop Phase 1, Oxbo Road Intersection Improvement, Houze Road at Hembree Road Intersection Improvement, Old Roswell Road at Warsaw Road Intersection Improvement, and Sun Valley Phase 1
- Complete final plans on Oxbo Road Intersection Improvement and begin Right of Way as funds become available
- Begin construction on Eves Road Complete Street and Old Roswell Road at Warsaw Road Intersection Improvement
- Obtain approved concept for Big Creek Parkway
- Construction on Old Mountain Park Road Sidewalks

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Number of projects that have begun Right Of Way Acquisition	N/A	N/A	5	5
Number of approved project concepts	N/A	N/A	2	2

**Transportation Engineering and Design Program
10042102**

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10042102	511100 Regular Employees	\$307,935	\$295,000	\$300,871	\$259,154	\$295,000	\$6,000	\$301,000
10042102	511200 Temporary Employees	\$0	\$5,000	\$5,000	\$0	\$5,000	\$0	\$5,000
10042102	512200 Social Security (FICA) Contributions	\$18,777	\$18,700	\$19,064	\$15,743	\$18,700	\$400	\$19,100
10042102	512300 Medicare	\$4,391	\$4,360	\$4,445	\$3,682	\$4,360	\$90	\$4,450
10042102	512400 Retirement Contributions	\$50,795	\$40,372	\$41,104	\$37,678	\$40,372	\$882	\$41,254
10042102	512401 Deferred Compensation	\$2,375	\$2,600	\$2,600	\$2,171	\$2,600	\$0	\$2,600
10042102	521201 Professional Services	\$16,446	\$40,000	\$50,600	\$42,434	\$40,000	\$0	\$40,000
10042102	522205 Repairs And Maintenance	\$0	\$700	\$2,432	\$1,732	\$700	\$0	\$700
10042102	522210 Vehicle Repair	\$40	\$500	\$500	\$375	\$500	\$0	\$500
10042102	522216 Mechanics Rate	\$0	\$0	\$1,300	\$1,095	\$0	\$0	\$0
10042102	522320 Rental Of Equipment And Vehicl	\$6,061	\$6,500	\$7,223	\$4,025	\$6,500	\$0	\$6,500
10042102	523210 Communication Services	\$2,468	\$4,500	\$4,500	\$1,541	\$4,500	(\$1,200)	\$3,300
10042102	523400 Printing And Binding	\$0	\$600	\$600	\$0	\$600	\$0	\$600
10042102	523500 Travel	\$181	\$660	\$660	\$344	\$660	\$830	\$1,490
10042102	523600 Dues And Fees	\$298	\$305	\$305	\$280	\$305	\$78	\$383
10042102	523700 Education And Training	\$335	\$1,400	\$400	\$390	\$1,400	(\$40)	\$1,360
10042102	523800 Licenses	\$50	\$250	\$250	\$175	\$250	(\$250)	\$0
10042102	523851 Contracted Temporary Labor	\$2,812	\$0	\$0	\$0	\$0	\$0	\$0
10042102	531120 Vehicle Parts And Supplies	\$55	\$950	\$950	\$728	\$950	\$0	\$950
10042102	531250 Oil	\$9	\$225	\$225	\$48	\$225	\$0	\$225
10042102	531270 Gasoline/ Diesel	\$1,886	\$1,826	\$1,843	\$1,543	\$1,826	\$0	\$1,826
10042102	531400 Books And Periodicals	\$663	\$400	\$400	\$277	\$400	\$500	\$900
10042102	531610 Furniture/fixtures-operating	\$0	\$200	\$200	\$0	\$200	(\$200)	\$0
10042102	531615 Computer Equipment-operating	\$0	\$800	\$3,600	\$0	\$800	\$0	\$800
10042102	553100 Group Insurance Contribution	\$68,250	\$46,250	\$46,250	\$30,492	\$46,250	\$0	\$46,250
Transportation Engineering & Design Total		\$483,829	\$472,098	\$495,322	\$403,908	\$472,098	\$7,090	\$479,188

Transportation Planning Program 10042103

Services Provided... Program management; project programming; contract administration; coordination with GDOT, ARC, GRTA, NFCID, MARTA, USDOT, Fulton County, and surrounding jurisdictions; Fulton County Schools; administrative support

Customers... Citizens; City wide staff; Elected Officials; Homeowner Associations; Public

What We Have Accomplished...

- Completion of the Holcomb Bridge/400 Corridor Study
- Assisted in the development of Candidate Projects for Bond Referendum
- Assisted in the Public Outreach for the Bond Referendum
- Initiated an update of the Transportation Master Plan
- Led a North Fulton Project Selection Process for the recent update to the regional Transportation Improvement Program

What We Expect to Accomplish...

- Begin the Planning Study for Big Creek Parkway, phases 3 and 4
- Complete update of the Transportation Master Plan
- Continue coordination with Atlanta Regional Commission related to development of regional PLAN 2040 document

		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10042103	511100 Regular Employees	\$187,015	\$185,000	\$188,666	\$168,941	\$185,000	\$3,000	\$188,000
10042103	512200 Social Security (FICA) Contributions	\$11,062	\$11,500	\$11,727	\$9,980	\$11,500	\$200	\$11,700
10042103	512300 Medicare	\$2,587	\$2,690	\$2,743	\$2,334	\$2,690	\$40	\$2,730
10042103	512400 Retirement Contributions	\$24,648	\$25,478	\$25,940	\$23,778	\$25,478	\$557	\$26,035
10042103	512401 Deferred Compensation	\$1,840	\$2,100	\$2,100	\$1,689	\$2,100	\$0	\$2,100
10042103	523210 Communication Services	\$917	\$1,800	\$1,800	\$636	\$1,800	(\$1,800)	\$0
10042103	523500 Travel	\$1,808	\$1,700	\$2,736	\$2,736	\$1,700	\$355	\$2,055
10042103	523600 Dues And Fees	\$155	\$495	\$765	\$460	\$495	\$115	\$610
10042103	523700 Education And Training	\$1,070	\$1,510	\$1,510	\$1,260	\$1,510	\$0	\$1,510
10042103	523800 Licenses	\$0	\$50	\$50	\$50	\$50	(\$50)	\$0
10042103	553100 Group Insurance Contribution	\$29,250	\$27,750	\$27,750	\$30,957	\$27,750	\$0	\$27,750
Transportation Planning Total		\$260,351	\$260,073	\$265,787	\$242,822	\$260,073	\$2,417	\$262,490

Street Maintenance Program 10042200

Services Provided... Construction management, road maintenance and improvements, right-of-way maintenance, sidewalk installation and maintenance, utility permits and coordination, emergency response

Customers... Citizens; City wide staff; Elected Officials; Local Businesses; Public; Visitors; GDOT, Schools

What We Have Accomplished...

- Responded to over 200 emergency calls
- Completed five cycles of sweeping arterial, collector and residential streets resulting in over 1,500 tons of waste being removed from roadways that ends up in creeks and rivers
- Maintained high volume of output of our asphalt operations
- Performed yearly inspection of all city streets in Pavement Management System
- Performed construction inspection and contract management for a series of projects totaling over \$4M dollars
- Recovered and reutilized 100% of milled asphalt
- Asphalt rejuvenation on 10 miles of roads.
- Removed 223 dead animals from City right of way
- Completion of SR9@SR120 Intersection project contract including installing concrete curved edge line in-house
- Responded to request for pothole repairs within 48 hours 100% of the time.

What We Expect to Accomplish...

- Continue high level of service in response to emergency calls
- Monitor utility work for various contractors working on city streets
- Provide street sweeping on arterial, collector and residential streets a minimum of four cycles
- Continue the Citywide Resurfacing Program

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
The output of our asphalt operations as measured by the Tons of asphalt patching	2,488 tons	3,000 tons	3,000 tons	3,500 tons
The environmental responsibility of our street sweeping Program as measured by the volume of debris (in cubic yards) removed from city streets and storm drains	3,156 CY	3,200 CY	3,200 CY	3,300 CY
Our commitment to complete streets as measured by the linear feet of bicycle-friendly shoulder created by our street maintenance crew	N/A	5,000 LF	7,500 LF	10,000 LF

Street Maintenance Program 10042200

		FY 2012	FY 2013	FY 2013	FY 2013 Year to	FY 2014 Initial	Sum of ALL	FY 2014
		Actual	Approved Budget	Amended Budget	Date (June 10, 2013)	Base	CHANGES	APPROVED BUDGET
10042200	511100 Regular Employees	\$1,168,378	\$1,151,000	\$1,172,180	\$955,827	\$1,151,000	\$19,000	\$1,170,000
10042200	511105 Part Time Employees	\$18,677	\$25,614	\$25,614	\$14,705	\$25,614	\$0	\$25,614
10042200	511300 Overtime	\$19,346	\$30,000	\$30,000	\$14,263	\$30,000	\$0	\$30,000
10042200	512200 Social Security (FICA) Contributions	\$71,662	\$74,830	\$76,143	\$58,299	\$74,830	\$1,200	\$76,030
10042200	512300 Medicare	\$16,760	\$17,510	\$17,818	\$13,635	\$17,510	\$280	\$17,790
10042200	512400 Retirement Contributions	\$153,905	\$157,960	\$160,823	\$147,421	\$157,960	\$3,452	\$161,412
10042200	512401 Deferred Compensation	\$2,609	\$3,000	\$3,000	\$2,415	\$3,000	\$0	\$3,000
10042200	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$26,213	\$26,213
10042200	521400 Contract Services	\$0	\$80,000	\$80,000	\$4,814	\$80,000	\$0	\$80,000
10042200	522110 Disposal	\$11,552	\$16,000	\$16,000	\$10,789	\$16,000	\$0	\$16,000
10042200	522205 Repairs And Maintenance	\$35,576	\$40,000	\$44,200	\$27,624	\$40,000	\$0	\$40,000
10042200	522210 Vehicle Repair	\$22,384	\$10,000	\$15,000	\$14,863	\$10,000	\$5,000	\$15,000
10042200	522215 Garage Base Rate	\$0	\$32,261	\$32,261	\$29,573	\$32,261	\$2,239	\$34,500
10042200	522216 Mechanics Rate	\$0	\$45,581	\$45,281	\$27,813	\$45,581	\$1,939	\$47,520
10042200	522320 Rental Of Equipment And Vehicl	\$0	\$5,000	\$5,000	\$2,345	\$5,000	\$0	\$5,000
10042200	523210 Communication Services	\$10,189	\$10,400	\$10,400	\$6,947	\$10,400	(\$10,400)	\$0
10042200	523500 Travel	\$12	\$1,220	\$1,220	\$266	\$1,220	(\$420)	\$800
10042200	523600 Dues And Fees	\$236	\$250	\$700	\$421	\$250	\$26	\$276
10042200	523700 Education And Training	\$1,236	\$2,094	\$1,094	\$90	\$2,094	(\$279)	\$1,815
10042200	523800 Licenses	\$25	\$50	\$50	\$25	\$50	(\$50)	\$0
10042200	531105 Supplies	\$145,376	\$173,500	\$178,508	\$149,432	\$173,500	(\$5,000)	\$168,500
10042200	531120 Vehicle Parts And Supplies	\$76,966	\$57,000	\$56,265	\$56,221	\$57,000	\$0	\$57,000
10042200	531210 Water / Sewerage	\$118	\$0	\$100	\$42	\$0	\$0	\$0
10042200	531215 Stormwater Fees	\$506,937	\$606,575	\$606,625	\$606,587	\$606,575	\$0	\$606,575
10042200	531230 Electricity	\$363	\$0	\$0	(\$30)	\$0	\$0	\$0
10042200	531250 Oil	\$3,278	\$1,512	\$2,512	\$1,902	\$1,512	\$0	\$1,512
10042200	531270 Gasoline/ Diesel	\$126,582	\$131,107	\$137,535	\$97,056	\$131,107	\$0	\$131,107
10042200	531720 Uniforms	\$7,336	\$7,000	\$7,530	\$6,179	\$7,000	\$0	\$7,000
10042200	553100 Group Insurance Contribution	\$302,250	\$286,750	\$286,750	\$222,027	\$286,750	\$0	\$286,750
Street Maintenance Total		\$2,701,752	\$2,966,214	\$3,012,608	\$2,471,548	\$2,966,214	\$43,200	\$3,009,414

Transportation Land Acquisition & Development 10042104

Services Provided... Rights of way opportunity identification and land acquisition for trail connections, road connections, and other construction projects.

Customers... Citizens; City Management; City wide staff; Elected Officials; Local Businesses; Public; Visitors; GDOT, Schools

What We Have Accomplished...

- Worked to implement the Connectivity Program presented to the Mayor and City Council
- Worked with Community Development to review development plans submitted
- Acquired right of way for Holcomb Bridge Road Multi-Use Path Phase I, Hembree Road Multi-Use Path, Norcross Street and Pine Grove Road Sidewalks, Foe Killer Creek Trail, SR9 Midtown Sidewalk Gap (ongoing for nearly five years), Old Mountain Park Road Sidewalk, Oxbo Road Realignment, Elm Street as part of the Oxbo Road Realignment
- Negotiated a house swap and relocated one family
- Worked with Fulton County Schools

What We Expect to Accomplish...

- Development of a Canton Street Master Plan with Community Development and the DDA
- Work to develop a connection from Grimes Bridge Road to Oak Street
- Development of a parking plan and acquiring land for additional parking lots near Canton Street
- Acquire right of way for Grove Way widening, South Atlanta Street and connectors, Sun Valley Phase I, II and III, Eves Road Multi-Use Path, Taimen on the river trail extension, and Oxbo Rd. realignment

Our Success Is Measured By...

	FY 2012 <u>Actual</u>	FY 2013 <u>Target</u>	FY 2013 <u>Estimated</u>	FY 2014 <u>Proposed</u>
Connectivity in Linear Feet	9,389 LF	11,453 LF	15,278 LF	22,591 LF
Funds saved avoiding outsourcing Right of Way Acquisition Services	27,000	30,000	267,000	35,000
Connectivity opportunities identified (new links)	200	200	200	200

	FY 2012 <u>Actual</u>	FY 2013 <u>Approved Budget</u>	FY 2013 <u>Amended Budget</u>	FY 2013 Year to <u>Date</u> (June 10, 2013)	FY 2014 Initial <u>Base</u>	Sum of ALL <u>CHANGES</u>	FY 2014 <u>APPROVED BUDGET</u>
10042104 511100 Regular Employees	\$185,587	\$191,000	\$194,802	\$176,417	\$191,000	\$4,000	\$195,000
10042104 512200 Social Security (FICA) Contributions	\$11,225	\$11,950	\$12,186	\$10,646	\$11,950	\$200	\$12,150
10042104 512300 Medicare	\$2,625	\$2,770	\$2,825	\$2,490	\$2,770	\$60	\$2,830
10042104 512400 Retirement Contributions	\$18,578	\$26,262	\$26,738	\$24,510	\$26,262	\$574	\$26,836
10042104 512401 Deferred Compensation	\$896	\$1,100	\$1,100	\$898	\$1,100	\$0	\$1,100
10042104 521400 Contract Services	\$0	\$0	\$15,500	\$15,276	\$0	\$0	\$0
10042104 523210 Communication Services	\$0	\$800	\$800	\$0	\$800	(\$800)	\$0
10042104 523500 Travel	\$993	\$1,130	\$1,130	\$289	\$1,130	\$641	\$1,771
10042104 523600 Dues And Fees	\$399	\$825	\$1,261	\$941	\$825	\$110	\$935
10042104 523700 Education And Training	\$1,568	\$3,145	\$2,045	\$750	\$3,145	\$80	\$3,225
10042104 523800 Licenses	\$0	\$125	\$225	\$0	\$125	(\$125)	\$0
10042104 553100 Group Insurance Contribution	\$13,000	\$27,750	\$27,750	\$23,287	\$27,750	\$0	\$27,750
Land Acquisition & Development Total	\$234,871	\$266,857	\$286,362	\$255,504	\$266,857	\$4,740	\$271,597

Traffic Engineering Program 10042700

Services Provided... Traffic control device installation, maintenance, and upgrades including geometric design, traffic accident analysis, roadway lighting, traffic signage, pavement markings, traffic signalization, and timing, traffic safety, and other traffic engineering functions; traffic studies; traffic control for emergencies and special events; customer service; emergency response

Customers... Citizens; City Management; City wide staff; Elected Officials; Homeowner Associations; Local Businesses; Public; Visitors; GDOT, Schools

What We Have Accomplished...

- ATMS (Advanced Transportation Management System) – Completed construction of SR9 ATMS and started construction of HBR/SR92 ATMS project to establish remote communication to field devices, install adaptive signal control and traffic monitoring devices and began operating the Roswell Traffic Control Center
- Completed various roadway striping tasks, signals and signage projects: Conducted warrant analysis, count studies, observational studies, crash analysis, survey projects, speed studies and street light inventory
- Worked with GDOT (Georgia Department of Transportation) on RTOP (Regional Traffic Operations Program) on various improvement and equipment upgrade projects
- Responded to emergency calls 100 times

What We Expect to Accomplish...

- Utilize the City’s Traffic Control Center (TCC) to remotely monitor and control field devices and communications network; staff the TCC to provide peak hour traffic monitoring
- Complete construction of HBR/SR92 ATMS
- Implement higher standards for all assignments and work that gets done by the division

Our Success Is Measured By...

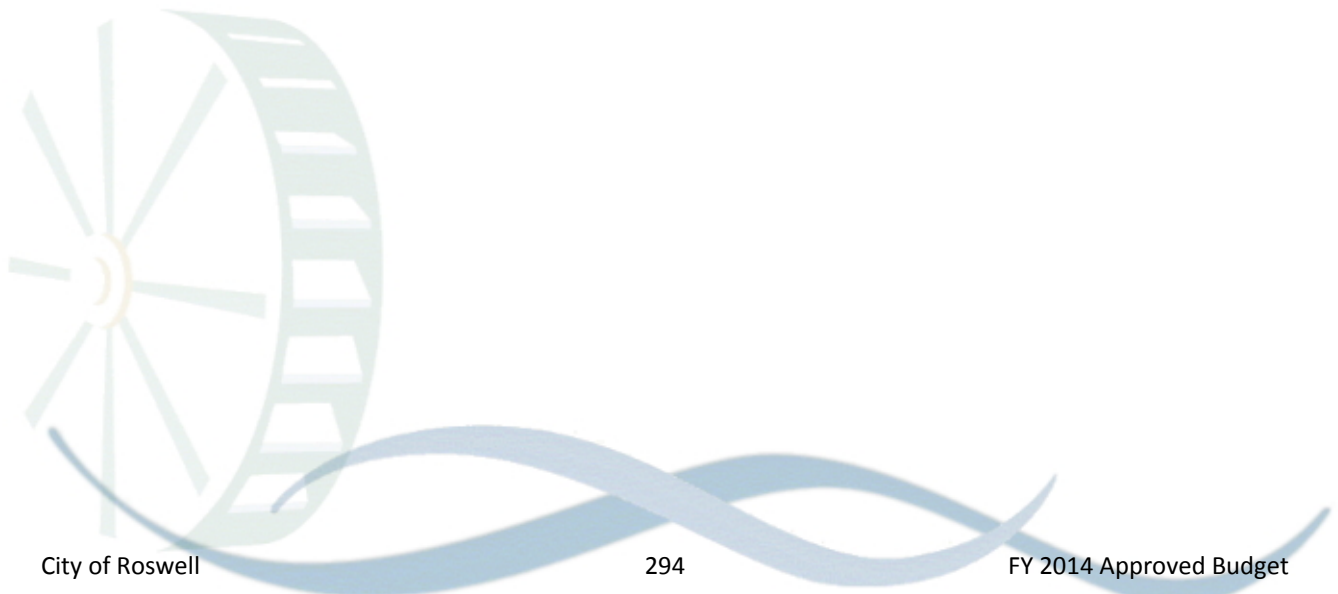
	FY 2012 Actual	FY 2013 Target	FY 2013 Estimated	FY 2014 Proposed
Percentage of intersections & roadways analyzed for crash patterns & rankings against the target goal of 100%	100%	100%	100%	100%
Number of work orders for traffic signs & pavement striping performed comparing to Roswell benchmark standard of 1,500/yr	1,500	1,500	2,800*	2,000
*2012 shows a higher number of work orders due to it being the working test period				
Percentage of count stations where 24-hour traffic counts were conducted against the target goal of 60%/year	39%	61%	61%	81%

Traffic Engineering Program 10042700

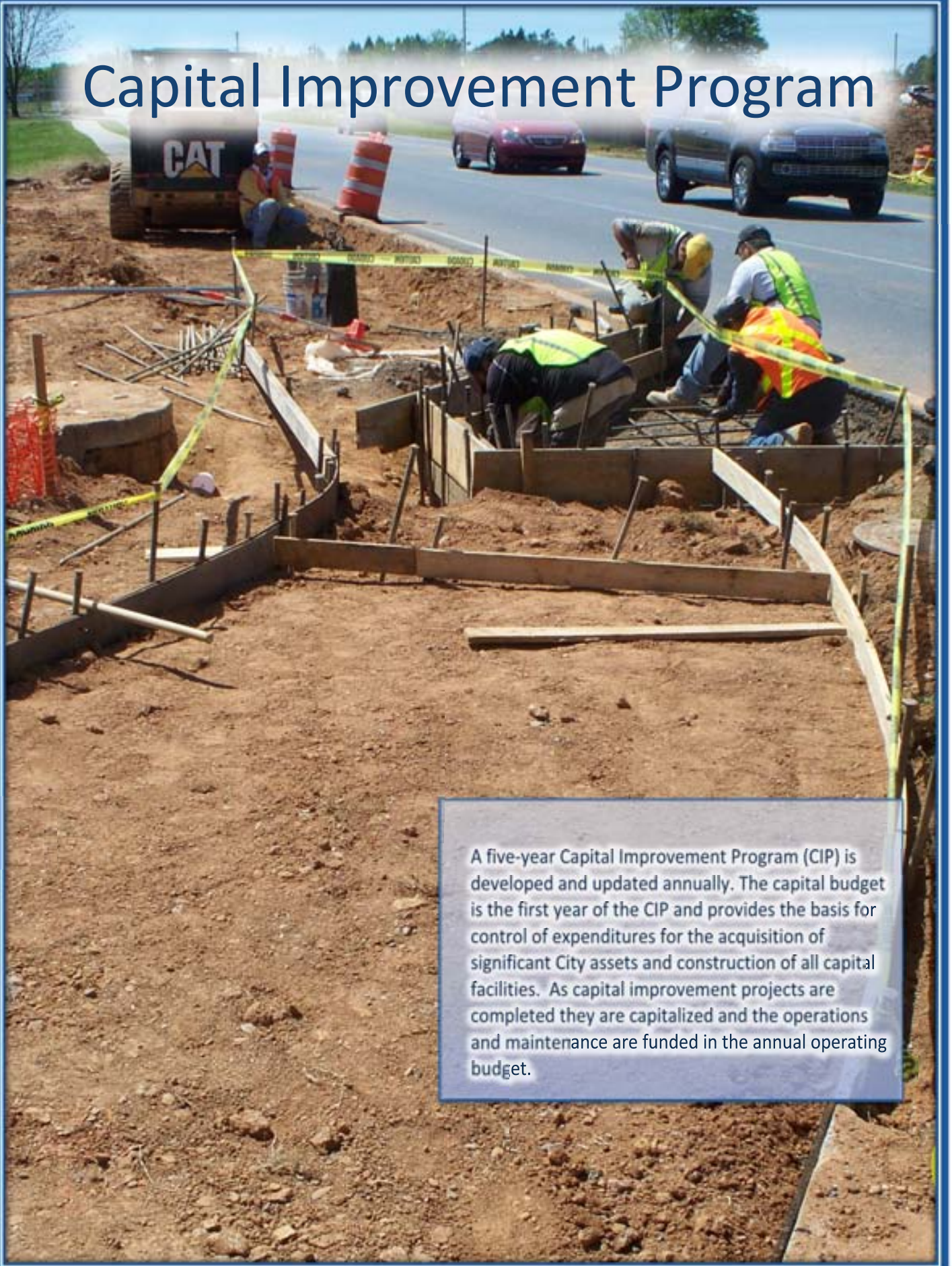
		FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
10042700	511100 Regular Employees	\$736,913	\$774,000	\$789,690	\$656,527	\$774,000	\$3,000	\$777,000
10042700	511200 Temporary Employees	\$4,014	\$5,146	\$5,146	\$1,632	\$5,146	\$0	\$5,146
10042700	511300 Overtime	\$10,530	\$19,999	\$19,999	\$9,512	\$19,999	\$0	\$19,999
10042700	512200 Social Security (FICA) Contributions	\$44,725	\$49,520	\$50,493	\$39,542	\$49,520	\$200	\$49,720
10042700	512300 Medicare	\$10,460	\$11,580	\$11,808	\$9,248	\$11,580	\$40	\$11,620
10042700	512400 Retirement Contributions	\$102,730	\$106,221	\$108,146	\$99,134	\$106,221	\$2,324	\$108,545
10042700	512401 Deferred Compensation	\$4,098	\$4,600	\$4,600	\$4,064	\$4,600	\$0	\$4,600
10042700	512402 Defined Contribution Retirement Program	\$0	\$0	\$0	\$0	\$0	\$13,890	\$13,890
10042700	522205 Repairs And Maintenance	\$39,892	\$52,000	\$32,650	\$10,627	\$52,000	(\$2,000)	\$50,000
10042700	522210 Vehicle Repair	\$10,655	\$5,400	\$15,400	\$13,849	\$5,400	\$2,000	\$7,400
10042700	522215 Garage Base Rate	\$0	\$14,490	\$14,490	\$13,283	\$14,490	(\$2,760)	\$11,730
10042700	522216 Mechanics Rate	\$0	\$11,246	\$11,246	\$4,988	\$11,246	\$1,354	\$12,600
10042700	522320 Rental Of Equipment And Vehicl	\$4,320	\$2,800	\$2,800	\$1,137	\$2,800	\$0	\$2,800
10042700	523210 Communication Services	\$3,857	\$6,900	\$6,900	\$2,602	\$6,900	(\$6,900)	\$0
10042700	523500 Travel	\$2,556	\$3,217	\$3,217	\$2,143	\$3,217	(\$464)	\$2,753
10042700	523600 Dues And Fees	\$813	\$1,515	\$2,015	\$1,573	\$1,515	\$68	\$1,583
10042700	523700 Education And Training	\$6,496	\$7,275	\$7,275	\$5,721	\$7,275	\$1,350	\$8,625
10042700	523800 Licenses	\$40	\$770	\$770	\$156	\$770	\$670	\$1,440
10042700	523851 Contracted Temporary Labor	\$16,419	\$0	\$0	\$0	\$0	\$0	\$0
10042700	531105 Supplies	\$175,616	\$144,500	\$140,218	\$91,920	\$144,500	\$0	\$144,500
10042700	531120 Vehicle Parts And Supplies	\$11,981	\$10,000	\$15,500	\$14,597	\$10,000	\$0	\$10,000
10042700	531230 Electricity	\$1,311,919	\$1,328,682	\$1,329,169	\$1,078,451	\$1,328,682	\$0	\$1,328,682
10042700	531250 Oil	\$599	\$1,155	\$1,155	\$634	\$1,155	\$0	\$1,155
10042700	531270 Gasoline/ Diesel	\$30,618	\$26,234	\$28,691	\$25,166	\$26,234	\$0	\$26,234
10042700	531605 Machinery And Equipment-Operating	\$0	\$0	\$12,350	\$0	\$0	\$0	\$0
10042700	531615 Computer Equipment-operating	\$0	\$300	\$530	\$530	\$300	(\$300)	\$0
10042700	531720 Uniforms	\$2,953	\$3,000	\$4,287	\$3,087	\$3,000	\$0	\$3,000
10042700	553100 Group Insurance Contribution	\$182,000	\$166,500	\$166,500	\$137,951	\$166,500	\$0	\$166,500
Traffic Engineering Total		\$2,714,204	\$2,757,050	\$2,785,045	\$2,228,074	\$2,757,050	\$12,472	\$2,769,522



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Capital Improvement Program



A five-year Capital Improvement Program (CIP) is developed and updated annually. The capital budget is the first year of the CIP and provides the basis for control of expenditures for the acquisition of significant City assets and construction of all capital facilities. As capital improvement projects are completed they are capitalized and the operations and maintenance are funded in the annual operating budget.

Capital Improvement Program

The FY 2014-FY 2018 Approved Capital Improvement Program

The FY 2014–FY 2018 Approved Capital Improvement Program totals \$115,046,471. A summary of the plan is as follows:

	FY 2014 Approved	FY 2015 Proposed	FY 2016 Proposed	FY 2017 Proposed	FY 2018 Approved	Total
350 - Capital Projects Fund	\$5,468,309	\$32,992,471	\$32,036,530	\$7,836,930	\$26,027,516	\$104,361,756
540 - Solid Waste Fund	\$247,850	\$451,217	\$454,390	\$458,099	\$463,909	\$2,075,465
604 - Fleet Services Fund	\$13,500	\$13,500	\$13,500	\$13,500	\$13,500	\$67,500
505 - Water/Sewer Fund	\$895,400	\$639,350	\$500,000	\$500,000	\$500,000	\$3,034,750
507 - Stormwater Utility Fund	\$840,000	\$550,000	\$550,000	\$550,000	\$620,000	\$3,110,000
210 - Confiscated Assets Fund	\$16,000	\$410,000	\$308,000	\$0	\$73,000	\$807,000
215 - E911 Fund	\$28,400	\$0	\$800,000	\$15,000	\$0	\$843,400
555 - Recreation Participation Fund	\$243,600	\$122,000	\$122,000	\$122,000	\$137,000	\$746,600
TOTAL:	\$7,753,059	\$35,178,538	\$34,784,420	\$9,495,529	\$27,834,925	\$115,046,471

FY 2014 –FY 2018 CIP

General Fund New Initiative Capital:

FY 14 Priority	ProjectName	Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
	Vehicle for new EMS Captain	35035200	542200	50007	\$33,000				
TOTAL					\$33,000	\$0	\$0	\$0	\$0

General Fund Maintenance Capital:

FY 14 Priority	ProjectName	Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
1	Information Technology Equipment replacement	35015351	531615	11001 -	\$61,545	\$61,545	\$61,545	\$61,545	\$61,545
2	Citywide Facilities Maintenance(FCA)	35015651	541300	10001 -	\$750,000	\$2,038,095	\$1,093,428	\$498,385	\$1,489,221
1	Citywide Vehicle Replacement Program	35015850	542200	14001	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000
2	Cardiac Monitor Replacement	35035101	542100	50004 -	\$65,564	\$67,531	\$69,557		
4	RAPSTC Burn Building Renovation (50% will be covered by Revenue from Alpharetta)	35035400	541300	51002	\$29,350				
3	Motorcycle Replacement Program	35032300	542200	71001	\$252,000				
5	Intoxilyzer replacement	35032230	542100	70005	\$8,300	\$8,300			
	SWAT Vests				\$0			\$50,000	
	Handgun Replacement				\$0	\$90,000			
3	Rec/Pks Small Equipment replacement program	35062000	542100	60003	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000
12	Visual Arts Center Exterior Painting	35062000	541300	60041	\$14,750				\$14,750
18	Historic Homes Facility Maintenance (painting, plumbing, electrical, HVAC)	35061700	541200	60042	\$61,000	\$61,000	\$61,000	\$61,000	\$61,000
	System wide Park Improvements/Maintenance Replace aged entrance signs, bathrooms floors and fixtures, painting, and roofing (not covered under FCA) at Roswell Area Park, Hembree								
22	Park, East Roswell Park, Willeo Park, Grimes Bridge Park, Waller Park, and Waller Park Extension	35062000	541210	60043	\$100,000				
29	Replacement of aged hardware on external doors at the Cultural Arts Center	35061753	541300	62006	\$27,500				
1	Road Resurfacing	35042200	522205	90001	\$800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000
TOTAL					\$3,806,009	\$5,762,471	\$4,721,530	\$4,106,930	\$5,062,516

FY 2014 –FY 2018 CIP

General Fund One-Time Capital:

FY 14 Priority	ProjectName	Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
4	Upgrade Mitel Phone Server & Software	35015351	542400	11008	\$45,000				
3	Document Scanning	35015352	521400	31002	\$150,000	\$150,000	\$300,000		
4	ArcGIS Local Government Services				\$0	\$20,000			
5	2016 Aerial Photograph				\$0		\$30,000		
3	Fire Station #1 Renovation	35035200	541300	50010	\$63,500				
1	Patrol Vehicles for new officers (last 2 phased in from FY 13)	35032230	542200	70004	\$96,000				
2	Replacement of Smith House Roofs (Smith House + 2 outbuildings)	35061754	541300	65007	\$38,800				
13	Riverside Park playground replacement	35062000	541210		\$0	\$135,000			
14	Outdoor park security cameras	35062000	542100	60034	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
15	Old Mill Phase II	35062000	541200	66010	\$150,000				
16	Shade Systems (park wide)	35062000	541210	60045	\$68,000				
17	Roswell Area Park sidewalk extension plan	35062000	541210	60046	\$13,500				
23	Roswell River Walk Master Plan	35062000	543000	60047	\$75,000				
31	Fouts Rd. Art Center parking lot	35062000	541210	60048	\$18,000				
32	Acoustical Improvements & Assisted listening system at Cultural Arts Center	35061753	542100	62007	\$140,000				
35	New wireless headset system or technical support at the Cultural Arts Center	35061753	542100	62008	\$13,000				
41	Big Creek Park entrance and greenway signage	35062000	541210	60049	\$5,900				
	Relocate Maintenance Facilities	35062000	541200	80039	\$97,600				
6	Sidewalk Connectivity	35042200	541415	92003	\$25,000	\$500,000	\$500,000	\$500,000	\$500,000
9	Pedestrian Safety	35042200	541415		\$0	\$45,000	\$45,000	\$45,000	\$45,000
12	MARTA Bus Stop Improvements, Phase II	35042200	542300	92005	\$0	\$50,000	\$50,000	\$50,000	\$50,000
2	Village Center (Design)	35042102	541415		\$0	\$650,000	\$8,000,000		
3	River to Town Square Multi-Use Trail	35042102	541415	92009	\$600,000				
11	Willeo Road Bridge Replacement	35042102	541415		\$0		\$1,680,000		
16	SR 9/120 at Oxbo Road	35042200	541415	90005	\$0		\$2,200,000		
17	Historic Gateway	35042200	541415	90006	\$0		\$14,000,000		
18	Parking Deck Study				\$0	\$100,000			
19	Additional Match for SR 9 Chatt Br Project				\$0	\$250,000			
20	Sun Valley Extension, Phase 1				\$0	\$300,000		\$2,000,000	
21	Big Creek Parkway				\$0	\$25,000,000			\$16,820,000
22	Eves Road Orange Loop Bridge				\$0		\$200,000		\$1,800,000
23	Hardscrabble Green Loop, Phase 2				\$0			\$200,000	
24	Oak Street Streetscape Phase 2				\$0		\$180,000		\$1,620,000
25	Pine Grove/Hightower Roundabout				\$0		\$100,000	\$580,000	
26	HBR Multi-Use Trail, Phase 5				\$0				\$100,000
27	Houze Road Realignment				\$0			\$325,000	
TOTAL					\$1,629,300	\$27,230,000	\$27,315,000	\$3,730,000	\$20,965,000

	FY 2014 Approved	FY 2015 Proposed	FY 2016 Proposed	FY 2017 Proposed	FY 2018 Approved	Total
GENERAL FUND CAPITAL						
New Initiative Capital	\$33,000	\$0	\$0	\$0	\$0	\$33,000
Maintenance Capital	\$3,806,009	\$5,762,471	\$4,721,530	\$4,106,930	\$5,062,516	\$23,459,456
One Time Capital (includes add'l revenue from Georgia Ensemble Theatre)	\$1,629,300	\$27,230,000	\$27,315,000	\$3,730,000	\$20,965,000	\$80,869,300
General Fund CIP:	\$5,468,309	\$32,992,471	\$32,036,530	\$7,836,930	\$26,027,516	\$104,361,756

FY 2014 General Fund Requests Funded with FY 2013 Re-Programming:

Available funds from completed projects \$ 615,000

AD	Data Center Relocation	75,000
CD	Design Guidelines (the City has five different design guidelines that need to be combined down to two areas Historic Area and Citywide)	70,000
CD	Impact Fee Updates (with the Unified Development Code (UDC) the fees need to reflect the revised uses and to be more in line with surrounding jurisdictions and for full compliance with State Law change)	50,000
PO	Narcotics Vehicles	50,000
RP	ADA Upgrades of City Buildings	25,000
RP	Hembree Park roof repair	45,000
RP	Physical Activity Center roof repairs	75,000
TR	Vehicle Replacement, Bucket Truck	130,000
TR	Street Light Study	75,000
TR	Traffic Counts Program	10,000
TR	Speed Management and Pedestrian Safety	10,000
	FY 2014 REQUESTS FUNDED WITH FY 2013 RE-PROGRAMMING:	\$ 615,000

Unfunded FY 2014 General Fund Requests:

FY 14			
Department	Priority	ProjectName	Amount
Admin	6	Abandon Underground Storage Tank at CAC & Replace with Above-Ground Tank	\$35,000
Rec/Pks	5	Bill Johnson Community Activity Building fitness room restroom Renovation	\$65,000
Rec/Pks	9	Physical Activity Building Restroom Upgrades	\$25,000
Rec/Pks	19	Waller Park Extension repaving project	\$75,000
Rec/Pks	20	Additional Lighting for Town Square	\$20,000
Rec/Pks	25	Riverside Park canoe/kayak dock Improvements	\$28,000
Rec/Pks	34	Dotsie Garner Mills Park	\$15,000
Rec/Pks	36	Barrington Hall Barn Meeting Room Renovations	\$12,500
Rec/Pks	37	New Shelving in Electrical and Mechanical Rooms at the Cultural Arts Center	\$6,000
Rec/Pks	38	Terramont Community Garden	\$25,000
Rec/Pks	39	Reconstruct Widows Walk at Barrington	\$5,700
Rec/Pks	40	Construction of public restrooms inside barn at Barrington Hall	\$65,500
Trans	6	Sidewalk Connectivity	\$475,000
Trans	4	Citywide Bicycle/Pedestrian Plan	\$150,000
Trans	5	Riverside Road Bicycle Lanes	\$325,000
Trans	7	Oxbo Drive, Convert to 2-Way (west of SR 9)	\$150,000
Trans	10	SR 92 at Hardscrabble Road Traffic Study	\$75,000
TOTAL			\$1,552,700

FY 2014 –FY 2018 CIP

Other Funds:

Solid Waste Fund:

FY 14		Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
Priority	ProjectName								
1	Commercial Front Loader Garbage Truck Replacement (FY 14 Request Amount reduced by the current amount available in project)	54045202	542200	81001 -	\$155,000	\$250,000	\$250,000	\$250,000	\$250,000
2	Residential Loader Garbage Truck Replacement (FY 14 Request Amount reduced by the current amount available in project)	54045201	542200	81002 -	\$65,000	\$150,000	\$150,000	\$150,000	\$150,000
4	Commercial Hydraulic Cylinder Replacement	54045202	542200	81006	\$17,850	\$18,250	\$19,775	\$21,753	\$23,928
	Solid Waste Vehicle Engine Replacement Program				\$0	\$32,967	\$34,615	\$36,346	\$39,981
3	Sign for Recycling Center	54045500	541200	81015	\$10,000				
TOTAL					\$247,850	\$451,217	\$454,390	\$458,099	\$463,909

Fleet Services Fund:

FY 14		Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
Priority	ProjectName								
1	Automotive Repair Equipment Program	60449000	542100	83001 -	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
2	Fleet Maintenance Tool Replacement Program	60449000	542100	83004	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
TOTAL					\$13,500	\$13,500	\$13,500	\$13,500	\$13,500

Water Fund:

FY 14		Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
Priority	ProjectName								
3	Water Plant SCADA Upgrade	50544300	542100	80035	\$25,000				
6	Replace Skid Steer	50544400	542100	80036	\$70,000				
1	Spring Drive Water Line Replacement Project	50544400	541420	80037	\$350,000	\$271,830			
2	Atlanta Street 12" DI Water Main	50544400	541420	80038	\$148,000				
4	Myrtle Street Water Line Replacement	50544400	541420		\$0	\$160,000			
5	Groveland Water Line	50544400	541420		\$0	\$207,520			
	Water Distribution Line Replacement - TBD				\$0	\$0	\$500,000	\$500,000	\$500,000
	Relocate Maintenance Facilities	50544300	541200	80039	\$302,400	\$0	\$0	\$0	\$0
TOTAL					\$895,400	\$639,350	\$500,000	\$500,000	\$500,000

Stormwater Utility Fund:

FY 14		Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
Priority	ProjectName								
	Replace Skid Steer				\$0				\$70,000
5	Stormwater - Master Work Order List	50743200	541200	82016	\$840,000	\$550,000	\$550,000	\$550,000	\$550,000
TOTAL					\$840,000	\$550,000	\$550,000	\$550,000	\$620,000

FY 2014 –FY 2018 CIP

Confiscated Assets Fund:

FY 14 Priority	ProjectName	Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
	Covert Cameras				\$0	\$30,000			
2	K-9	35032500	542100	74012	\$0	\$15,000			\$15,000
6	Vehicle for K-9	35032500	542200		\$0		\$58,000		\$58,000
7	Crisis Negotiation System	35032500	542500	74011	\$16,000				
	Surveillance Platform				\$0	\$15,000			
	Mobile Command Vehicle				\$0	\$350,000			
	Armored Vehicle				\$0		\$250,000		
	TOTAL				\$16,000	\$410,000	\$308,000	\$0	\$73,000

E-911 Fund:

FY 14 Priority	ProjectName	Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
	E911 Chair Replacement				\$0			\$15,000	
8	E911 Tornado Siren Client Software (5 computers)	21538000	542400	76007	\$8,400				
9	E911 Console Upgrade/Reconfiguration (8 workstations)	21538000	542300	76008	\$20,000				
	E911 Radio Console Upgrade				\$0		\$800,000		
	TOTAL				\$28,400	\$0	\$800,000	\$15,000	\$0

Recreation Participation Fund:

FY 14 Priority	ProjectName	Org	Object	Project	FY 2014	FY2015	FY2016	FY2017	FY2018
1	Recreation Facility Maintenance (Tennis court resurfacing, Athletic Field improvements, Backflow Preventers, and Big Creek Greenway boardwalk repairs)	55561101	541210	60039	\$120,000	\$108,000	\$108,000	\$108,000	\$108,000
8	Roswell River Landing Improvements (Painting interior and exterior, carpet, and flooring replacement)	55561101	541300	60040	\$49,000	\$14,000	\$14,000	\$14,000	\$29,000
1	Appliances at Roswell River Landing and East Roswell Recreation Center, a shade structure at the Adult Recreation Center, recarpeting walls at Visual Arts Center	55561101	542100	60050	\$74,600				
	TOTAL				\$243,600	\$122,000	\$122,000	\$122,000	\$137,000

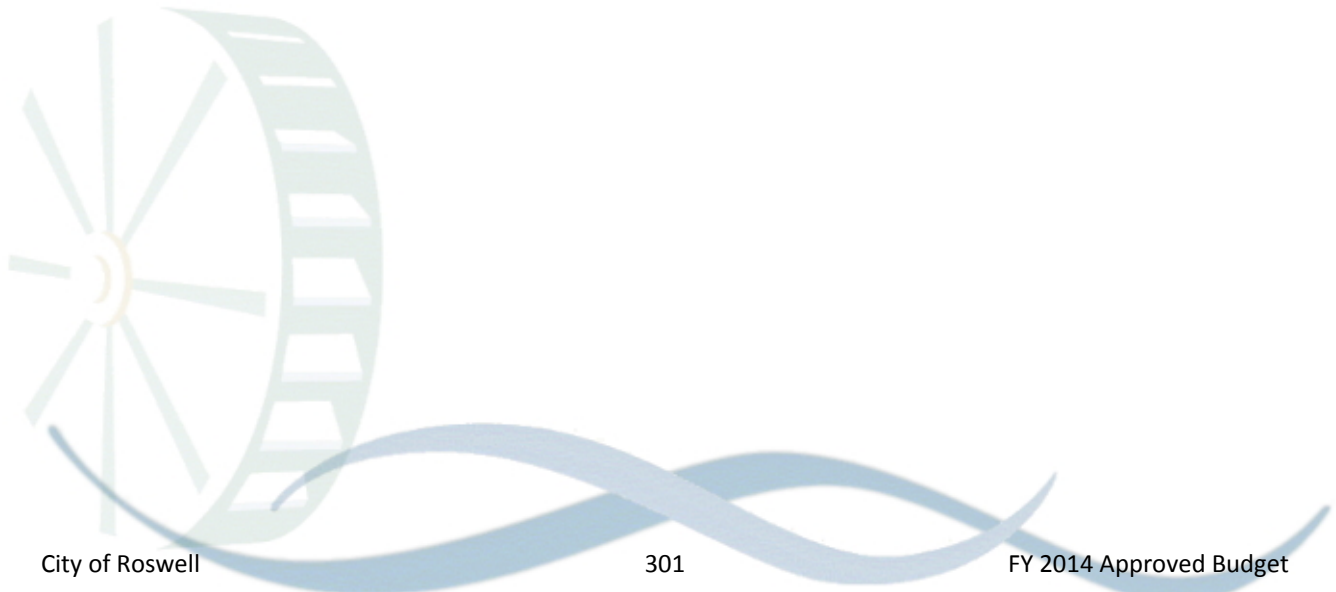
Impact Fee Fund:

	Mansell Rd Extension - \$152,000 amount remaining for project funding	(74,000)
	Midtown Streetscape - project complete	(76,000)
	Old Alabama/Old Alabama Connector - Add turn lane	150,000
	FY 2013 OTHER CAPITAL RE-PROGRAMMING:	\$ -

FY 2014 Approved Capital

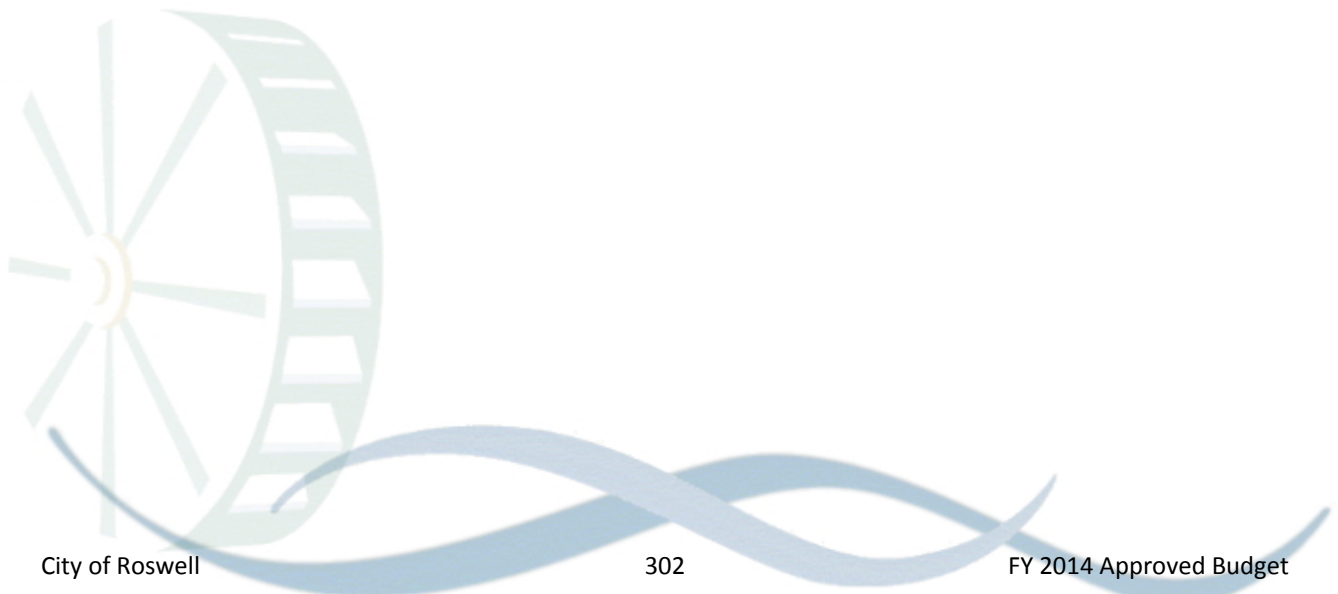
Estimated Operating Budget Impact of FY 2014 Approved Capital:

Project	Summary of Impact	Estimated Operating Impact
Additional vehicle for EMS Captain (new position)	annual gasoline and vehicle repair costs	\$3,500
Citywide Facilities Maintenance (FCA)	avoided general repairs and maintenance from proactive maintenance program for facilities	(\$100,000)
Citywide Vehicle Replacement Program	avoided vehicle repairs and maintenance from proactive vehicle replacement program	(\$20,000)
Motorcycle Replacement Program	avoided vehicle repairs and maintenance from proactive vehicle replacement program	(\$5,000)
Historic Homes Facility Maintenance	avoided general repairs and maintenance from proactive maintenance program for facilities	(\$3,500)
(2) Additional Patrol Vehicles for new officers (phased from FY 2013)	annual gasoline and vehicle repair costs	\$9,000
Replacement of Smith House Roofs (Smith House + 2 outbuildings)	avoided general repairs and maintenance from proactive maintenance program for facilities	(\$2,500)
Old Mill Phase II	annual utility cost increases	\$8,000
Hembree Park and Physical Activity Center Roof Repairs	avoided general repairs and maintenance from proactive maintenance program for facilities	(\$10,000)
Roswell River Landing Improvements (painting, carpet and flooring replacement)	avoided general repairs and maintenance from proactive maintenance program for facilities	(\$2,000)
Crisis Negotiation System	annual maintenance	\$2,500
Total Annual Impact:		(\$120,000)





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Debt Service Fund

This fund tracks the costs of debt service for the City of Roswell.

Debt Service

Revenue and Expenditures

Debt Service Fund Revenues...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
3111100 Real Prop - Current Year	\$5,704,333	\$5,500,000	\$5,500,000	\$5,274,770	\$5,500,000	(\$1,789,660)	\$3,710,340
3111110 Public Utility	\$48,960	\$0	\$0	\$50,546	\$0	\$34,824	\$34,824
3111111 TAX LIEN REV	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3111200 Real Prop - Prior	(\$47,428)	\$40,000	\$40,000	(\$30,707)	\$40,000	(\$35,000)	\$5,000
3111300 Personal Prop - Current	\$0	\$0	\$0	\$261,717	\$0	\$184,289	\$184,289
3111305 PERSONAL PROP PRIOR YR	\$0	\$0	\$0	(\$15)	\$0	\$0	\$0
3111310 Motor Vehicle	\$429,732	\$352,800	\$352,800	\$443,312	\$352,800	(\$112,491)	\$240,309
3119110 Gen Prop:pen & Int : Real	\$32,617	\$0	\$0	\$13,085	\$0	\$10,000	\$10,000
Property Tax Total	\$6,168,215	\$5,892,800	\$5,892,800	\$6,012,708	\$5,892,800	(\$1,708,038)	\$4,184,762
361015 Bank Interest Earned	\$7,890	\$0	\$0	\$2,802	\$0	\$0	\$0
361016 Invest Interest Earned	\$2,014	\$0	\$0	\$1,134	\$0	\$0	\$0
Interest Income Total	\$9,904	\$0	\$0	\$3,936	\$0	\$0	\$0
389999 Over And Short	\$0	\$0	\$0	(\$434)	\$0	\$0	\$0
Miscellaneous Revenues Total	\$0	\$0	\$0	(\$434)	\$0	\$0	\$0
410 - Debt Service Fund Total	\$6,178,119	\$5,892,800	\$5,892,800	\$6,016,210	\$5,892,800	(\$1,708,038)	\$4,184,762

Debt Service Fund Expenditures...

	FY 2012 Actual	FY 2013 Approved Budget	FY 2013 Amended Budget	FY 2013 Year to Date (June 10, 2013)	FY 2014 Initial Base	Sum of ALL CHANGES	FY 2014 APPROVED BUDGET
Professional Services	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0
Bank Fees / Charges	\$25	\$150	\$150	\$0	\$150	-\$150	\$0
Operating Total	\$25	\$150	\$150	\$2,500	\$150	-\$150	\$0
Principal - Long Term Debt	\$12,250,000	\$5,925,000	\$5,925,000	\$5,925,000	\$0	\$945,000	\$945,000
Interest - Long Term Debt	\$1,085,613	\$436,425	\$436,425	\$436,425	\$0	\$260,948	\$260,948
Fiscal Agent Fees	\$7,750	\$5,000	\$5,000	\$750	\$0	\$0	\$0
Debt Issuance Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Advance Refunding Escrow	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Transfers Out - Cap Projects	\$0	\$136,000	\$136,000	\$124,667	\$0	\$0	\$0
Transfers, Capital, Other Total	\$13,343,363	\$6,502,425	\$6,502,425	\$6,486,842	\$0	\$1,205,948	\$1,205,948
410 - Debt Service Fund Total	\$13,343,387	\$6,502,575	\$6,502,575	\$6,489,342	\$150	\$1,205,798	\$1,205,948

Debt Service

DEBT AND TAX DIGEST INFORMATION

This section provides financial data on the City's long term financial obligation, current debt obligation, debt levels and legal limits.

Principal and Interest Requirements on City's General Obligation Debt

In November, 2012 Roswell voters overwhelmingly approved a \$14.7 million bond referendum for transportation, recreation, and public safety improvements for our community. Specific projects include:

- Holcomb Bridge/GA 400 Interchange Improvements: \$6 million
- Replacement of Fire Station #4: \$1.5 million
- Eves Road multi-use path and bike lanes: \$1.2 million
- Holcomb Bridge Road multi-use Trail (segment 4): \$1.5 million
- Adult Recreation Center upgrades with Therapeutic Pool: \$2.5 million
- Synthetic Turf Fields (4 fields): \$2 million

Following are the estimated principal and interest requirements on the City's outstanding general obligation bonds and the previously issued outstanding general obligation bonds of the City for the fiscal years ending June 30, 2006 and thereafter.

Series 2008 Bonds

(refunding of bonds)

FYE June 30th	Principal	Interest	Total
2014	\$0	\$140,175	\$140,175
2015	\$4,005,000	\$140,175	\$4,145,175
	\$4,005,000	\$280,350	\$4,285,350

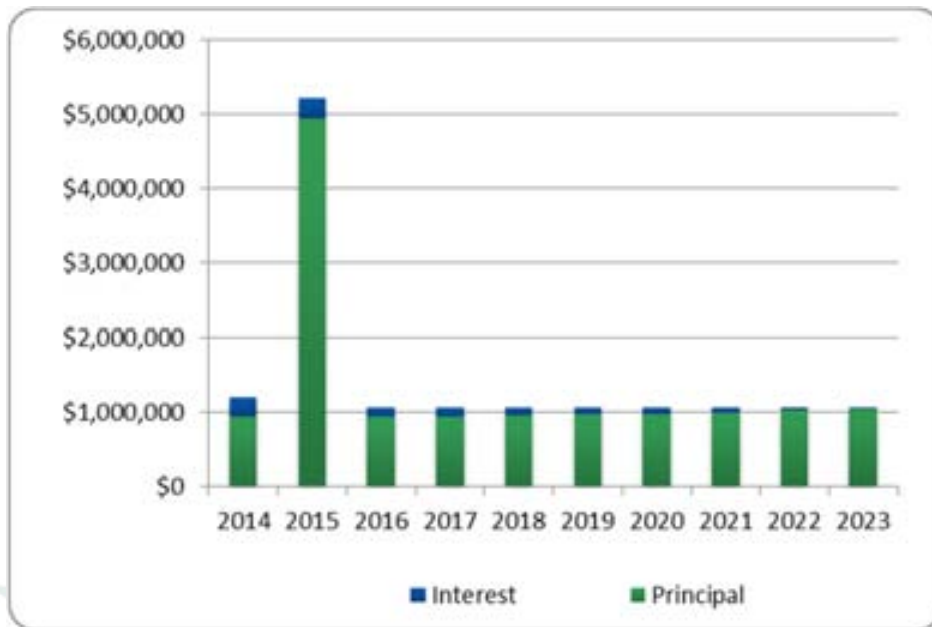
Series 2013 Bonds

FYE June 30th	Principal	Interest	Total
2014	\$945,000	\$120,773	\$1,065,773
2015	\$930,000	\$135,963	\$1,065,963
2016	\$940,000	\$126,663	\$1,066,663
2017	\$950,000	\$117,263	\$1,067,263
2018	\$960,000	\$105,388	\$1,065,388
2019	\$975,000	\$93,388	\$1,068,388
2020	\$985,000	\$81,200	\$1,066,200
2021	\$1,005,000	\$61,500	\$1,066,500
2022	\$1,025,000	\$41,400	\$1,066,400
2023	\$1,045,000	\$20,900	\$1,065,900
	\$9,760,000	\$904,438	\$10,664,438

Debt Service

TOTAL DEBT SERVICE PAYMENT BY FISCAL YEAR:

FYE June 30th	Principal	Interest	Total
2014	\$945,000	\$260,948	\$1,205,948
2015	\$4,935,000	\$276,138	\$5,211,138
2016	\$940,000	\$126,663	\$1,066,663
2017	\$950,000	\$117,263	\$1,067,263
2018	\$960,000	\$105,388	\$1,065,388
2019	\$975,000	\$93,388	\$1,068,388
2020	\$985,000	\$81,200	\$1,066,200
2021	\$1,005,000	\$61,500	\$1,066,500
2022	\$1,025,000	\$41,400	\$1,066,400
2023	\$1,045,000	\$20,900	\$1,065,900
	\$13,765,000	\$1,184,788	\$14,949,788



Legal Debt Margin Calculation
Comprehensive Annual Financial Report (CAFR) Fiscal Year 2012
City of Roswell, Georgia

The City of Roswell has a formal debt service policy that is utilized along with the regulations governed by the State of Georgia. The Constitution for the State of Georgia states that “The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law.”¹ The City of Roswell currently has a 0.18% ratio of bonded debt to assessed value, well below the State of Georgia constitutional threshold of 10%.

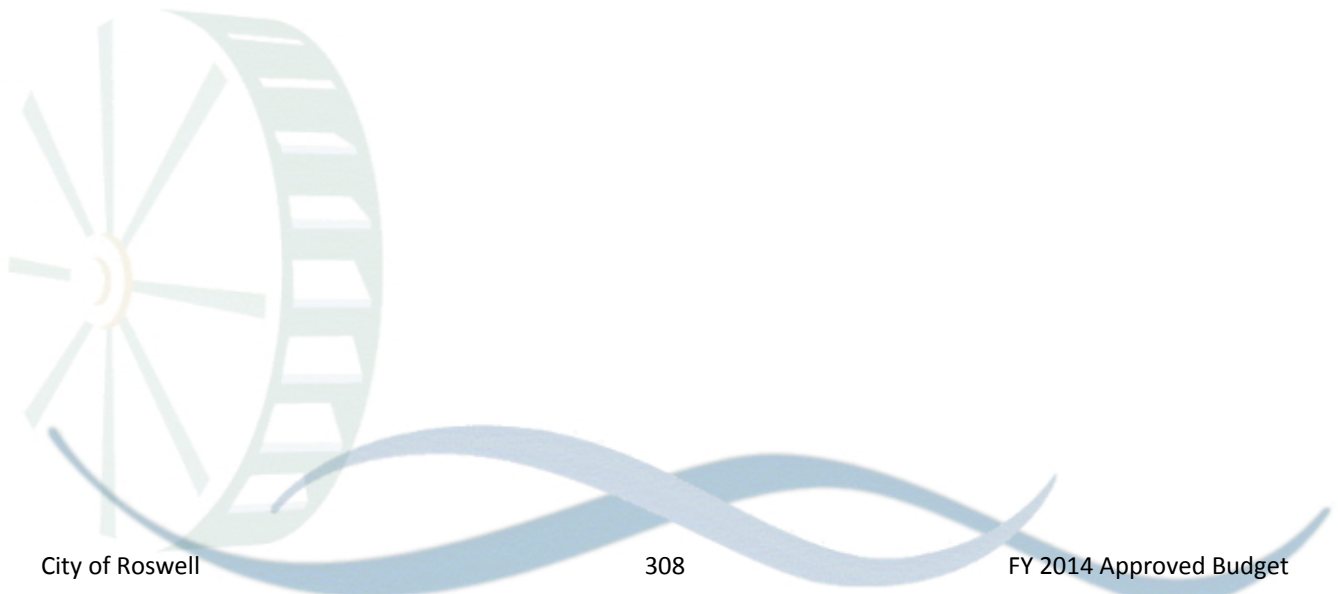
Specifically, the City of Roswell has utilized both general obligation and revenue bonds to finance capital improvements too large to be financed from current revenues. The most recent bond issue sold April 2013 with an uninsured AAA rating.

	Amount	Percent
Assessed Value	\$4,524,813,000	
Add back tax exempt property	\$264,119,000	
Total assessed Value	\$4,788,932,000	
Debt limit (10% of assessed value)	\$478,893,200	
Debt applicable to limit:		
General Obligation Bonds	\$9,930,000	
Less: Amount set aside for repayment of general obligation debt	(\$1,329,000)	
Total Net Debt Applicable toward Limit	\$8,601,000	0.18%
Legal Debt Margin	\$470,292,000	

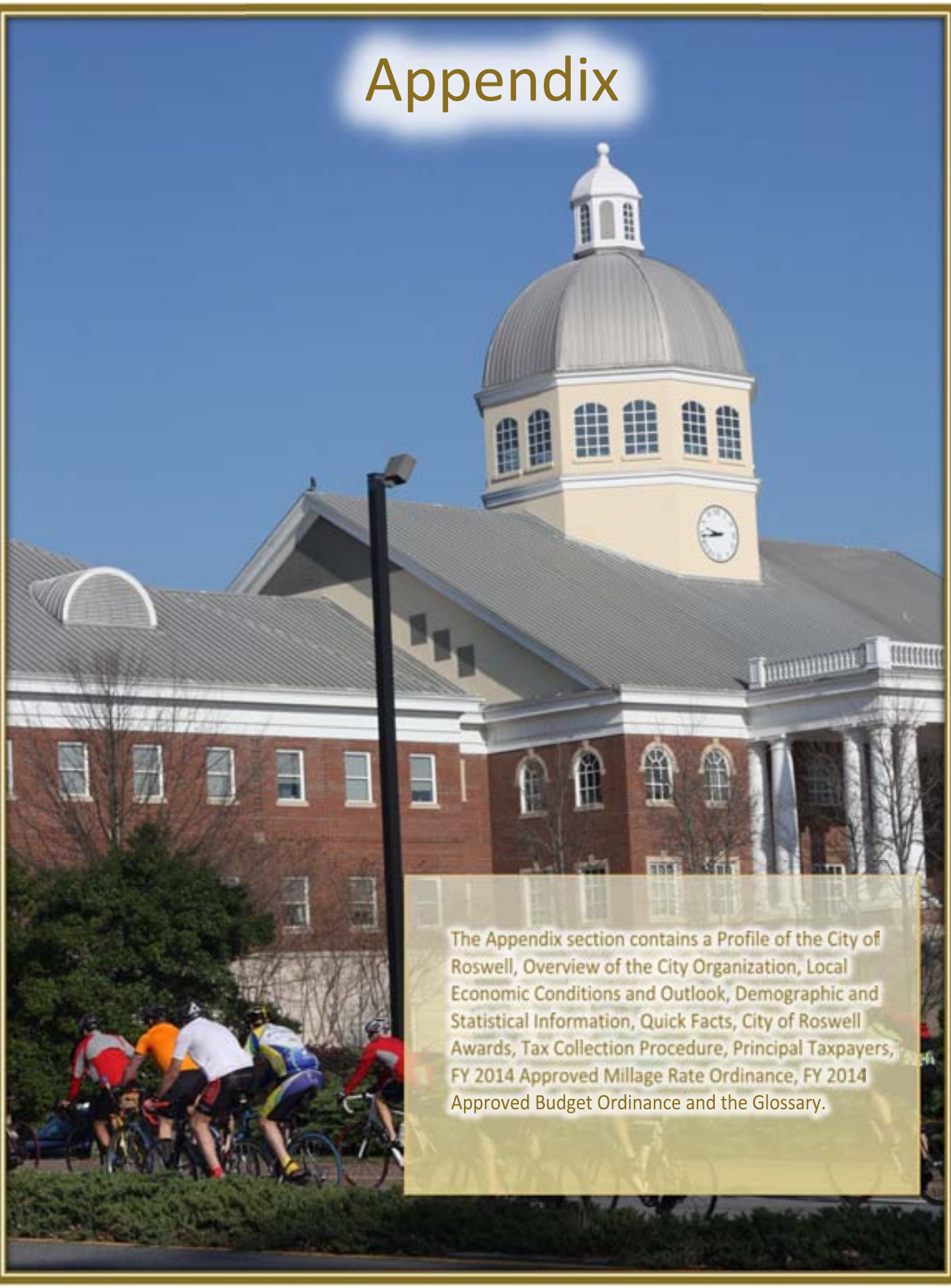
¹ State of Georgia Constitution, Article IX, Section V



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Appendix



The Appendix section contains a Profile of the City of Roswell, Overview of the City Organization, Local Economic Conditions and Outlook, Demographic and Statistical Information, Quick Facts, City of Roswell Awards, Tax Collection Procedure, Principal Taxpayers, FY 2014 Approved Millage Rate Ordinance, FY 2014 Approved Budget Ordinance and the Glossary.



Roswell...Yesterday and Today

The City of Roswell, Georgia was incorporated over 150 years ago in 1854, and is located in northern Fulton County, 20 miles north of the City of Atlanta. The City of Roswell has a land area of 42.02 square miles and has an unparalleled quality of life for its 88,346 residents (per the U.S. Census Bureau, 2010).

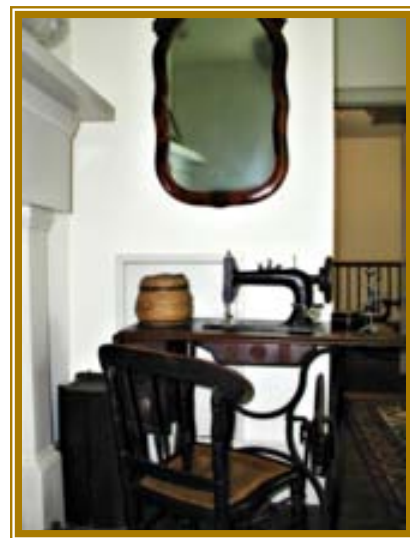


Roswell's historical chronology begins around 1830 with founder Roswell King arriving on horseback from Darien, Georgia. On February 16, 1854, the Georgia General Assembly incorporated the City of Roswell. Roswell was a manufacturing village comprised of a cotton factory and later, a woolen mill run with waterpower from Vickery Creek, now known as Big Creek. Homes were large columned structures of the mill owners, smaller homes, and even apartments of the mill employees. Roswell was to be affected by the Civil War early in July, 1864. Brigadier General Kenner Garrard's cavalry corps occupied the town. General Garrard and troops destroyed the factories and mills by fire, at General Sherman's order. General Garrard arrested the owners and employees for treason, and sent women and children north. Roswell's prominent families had refugeed to other parts of Georgia. The Presbyterian Church was used as a hospital. Barrington Hall and Great Oaks were used as headquarters, and Holly Hill as a garrison. The occupation of Roswell by thousands of

troops is why so much of the original Roswell survived the war. After the war and the return of Roswell's leaders, the Roswell Manufacturing Company was rebuilt, and prospered until 1892. The major buildings were destroyed by lightning and never rebuilt. The ruins remain to remind us of what the town was like when incorporated in 1854. In the Historic District, many of the old homes remain from the hardworking village supported by an economy based on textiles.

Today, Roswell continues to be a prosperous municipality. The City of Roswell earned an uninsured "AAA" bond rating, the highest possible rating. Fiscally prudent practices on behalf of the elected officials and the city administration contribute to this superior rating and the City's excellent financial strength.

As of 2010, the Population Division of the U.S. Census Bureau determined that the annual estimated population of Roswell, Georgia was 88,346. The average household



size is an estimated 2.59 persons with a median annual household income of \$87,080. The per capita income in Roswell is \$43,286. In Roswell 94.9% of the population

has a high school degree or above with 65.2% having obtained a college degree. Of the residents of Roswell 58.7% own their own home and the median value is \$199,430. (2010 census)



Roswell is nestled beneath a canopy of trees alongside the Chattahoochee River. The City is rich in heritage and preserves its past with a 640-acre Historic District. The Historic District has adopted a trend toward “new urbanism” where pedestrians are encouraged to get out of their cars to stroll along brick-paved, tree-lined sidewalks. Tourists and day visitors, drawn to Roswell’s many historical homes and churches, often stay to shop in a number of popular restaurants, trendy art galleries, shops, and offices. The City’s three historic house museums, Barrington Hall, Bulloch Hall, and Smith Plantation host thousands of visitors annually through the numerous tours and special events offered throughout the year. According to a Georgia Tech

revenue model, tourism, and tourism-related activities bring an excess of \$76 million annually to the Roswell community.

City of Roswell essential services meet the highest customer service standards and the Mayor and Council are committed to maintaining a high quality of life for Roswell’s citizens. The City of Roswell provides a full range of services to its citizens. These services include police and fire protection; public works; court system; detention facility; the construction and maintenance of recreational pathways, streets, and infrastructure; solid waste collection and recycling; planning and zoning; building inspections; recreation activities and cultural events; water and storm water management; and inherent administrative and support activities. The City also operates a web site, citizen newsletter, and broadcasts a government access channel.

The Fulton County Board of Education provides public education for all of Fulton County, including Roswell. Within Roswell City limits there are 9 elementary schools, 2 middle schools, 3 high schools, and 11 private schools.

Cultural facilities include Roswell's Cultural Arts Center and many historic properties including Barrington Hall, Bulloch Hall, and Smith Plantation. Roswell is served by the Atlanta-Fulton County Library System.

City Organization

The City operates under a charter adopted in 1854 and revised on April 19, 2000, which provides for a Mayor-Council form of government with a city administrator. The Mayor and six council members are part-time employees.

Each Council member is elected by the entire City and serves “at large” with post assignments. An election for one half of the council occurs every two years. While all six Council Members are elected at large, all must reside within the City of Roswell. The Mayor is elected to a term of four years to serve on a part-time basis. It is the duty of the Council members, in general, to set policy, set millage rates, to approve budgets, to pass ordinances, and to hear and act on requests for rezoning and annexation.

The Chief Administrative and Operational Officer of the City is the City Administrator, who is appointed by the City of Roswell Mayor and Council to: implement Council policies; oversee the daily activities of the City; and supervise the City’s department heads.

Local Economic Conditions and Outlook

The City of Roswell has earned an “AAA” bond rating, the highest possible rating, consistently each year since 2000. The City is also a great place to do business. New business starts continue to increase in Roswell, with the largest increase in the home-based business sector. The City is fortunate to have a stable list of large employers

such as Kimberly Clark and North Fulton Regional Hospital. Given Roswell's access to GA 400 and proximity to Perimeter Center, Buckhead, Midtown and Downtown Atlanta, the City is well situated to capitalize on future expansion and relocation.

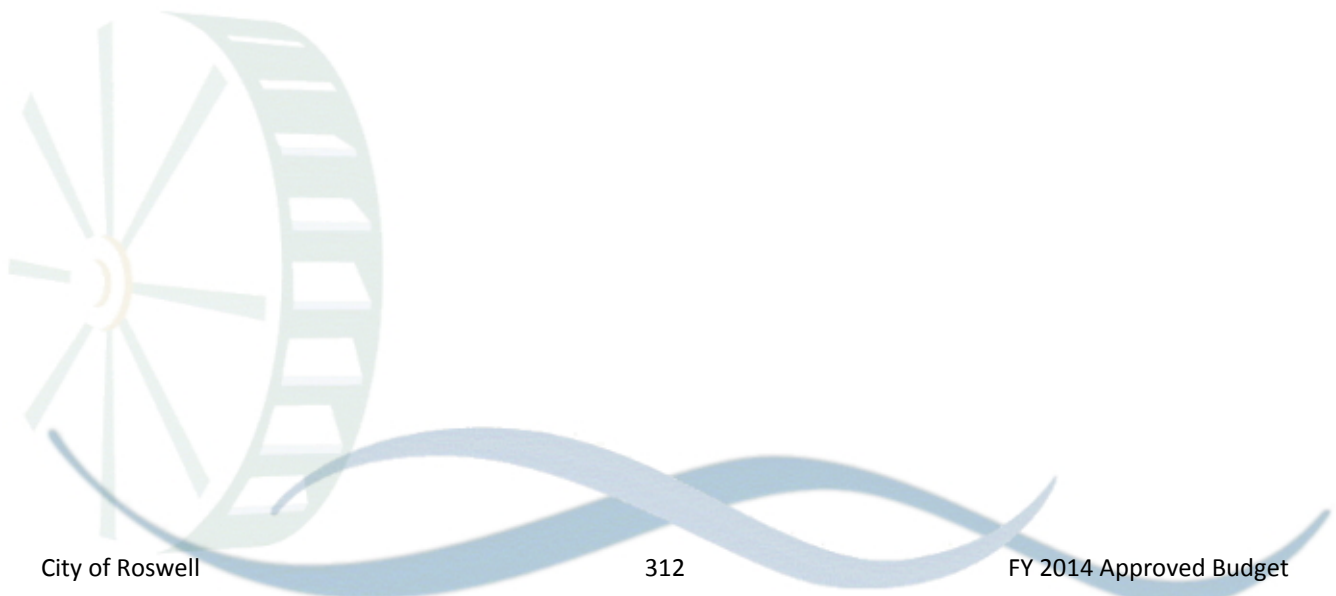
Office development continues to expand throughout Roswell. Companies including Royal Oaks Enterprises, the UPS Innoplex, Witness Systems, and the Accu-Tech Corporation have joined other firms that have chosen Roswell as the ideal location for their corporate offices.

High-tech firms are attracted to the city's high quality of life, which makes it easy to recruit and retain a well-educated workforce. Roswell is part of the award-winning Fulton County School system.

The City of Roswell enhances its family-oriented focus by sponsoring major special events that are open and free to the general public. They include an annual 4th of July Fireworks Extravaganza, Memorial Day Celebration,



Annual Egg Hunt Extravaganza, Annual Tree Lighting at Town Square, the Historic Roswell Criterium Bike Race, an annual Youth Day Parade, and Festival in the Historic District, annual Arts Festival at Town Square, annual End of Summer Celebration with Fireworks, annual Back to the Chattahoochee Kayak Race, and a Special Populations Fair.



Demographic and Statistical Information

Date of Incorporation:	1854	Median age (2010 Census):	37.6
Date First Charter Adopted:	1854	Median family income (2010 Census):	\$87,080
Date Present Charter Adopted:	January 3, 2000	Area - square miles:	42.02
Location:	20 minutes north of Atlanta	Median Housing Value - 2010:	\$199,430
Total Estimated Population (2010 Census):	88,346	2011 Total Taxable Assessed Valuation:	\$4,524,814,815
Number of Full-Time Employees - 2013:	594	City Bond Rating:	AAA
Form of Government:	Mayor and City Council		

The City of Roswell government is a Mayor/Council style of government with a City Administrator. The Mayor and six Council Members are part time employees.

Each Councilmember is elected by the entire City and serves "at large" with post assignments. Elections for one half the council occur every two years. It is the duty of Council members, in general, to set policy, set millage rates, to approve budgets, to pass ordinances and to hear and act on requests for rezoning and annexation.

Council meetings are held the second and the fourth Monday of each month in Council Chambers of the Roswell City Hall, 38 Hill Street at 7:00 pm. Work Sessions are scheduled, and advertised, as needed.

The fifth Monday of a month, when it occurs, is an open forum meeting where citizens may address Mayor and Council on any concern.

In addition to Mayor and Council, various boards and commissions assist in carrying out established policies.

Cultural Arts Board	Meets the 1st Tuesday of the month, 7PM, City Hall
Design Review Board	Meets the 1st Tuesday of the month, 6:30PM, Council Chambers. Second meetings are held the 3rd Thursday as needed.
Board of Zoning Appeals	Meets the 2nd Tuesday of the month, 7:00PM, Council Chambers
Historic Preservation Commission	Meets the 2nd Wednesday of the month, 7:30PM, Council Chambers
Planning Commission	Meets the 3rd Tuesday of the month, 7:30PM, Council Chambers
Recreation Commission	month, 7:00PM, Room 220-City Hall

Transportation

Streets - Paved:	373 miles
Traffic Signals:	145

Fire Protection

Number of Stations:	7
Number of Full-Time Employees - 2013:	18
Number of Part-Time - 2013:	143

Police Protection

Number of Employees - 2013:	204
Number of Stations:	1

Recreation

Number of Parks and Playgrounds:	19
Acreage in Parks and Playgrounds:	917
Number of Swimming Pools:	1
Number of Spraygrounds:	2
Number of Tennis Courts:	34
Number of Athletic Fields:	44
Number of Recreation Buildings:	9

Municipal Water System

Miles of Water Mains:	201
Number of Fire Hydrants:	4,452
Water Production Annually:	400 million gallons

Municipal Sanitation Service

Number of Residential Consumers:	25,146
Number of Commercial Consumers:	836
Number of Employees - 2013:	53.15

Quick Facts

- The City of Roswell was founded by Roswell King who came from St. Simons Island, GA in 1836.
- He established the Roswell Manufacturing Company. He built a mill to harness the power of the local rivers to make textiles.
- Roswell was incorporated, officially became a city, on February 16, 1854.
- Union Soldiers occupied Roswell from July 5 – July 17, 1864 on their march to Atlanta.
- The Roswell Manufacturing Company mill was destroyed by fire twice. In 1864 Union General W.T. Sherman ordered soldiers to torch the mill. Lightening caused the second fire.
- Telephone service came to Roswell in 1901. All phone numbers were one digit.
- The very first traffic signal was installed in 1949 at the intersection of Sloan and Atlanta streets for \$436.40. Today there are 103 traffic signals in the City.
- President Theodore Roosevelt’s family tree branches back to Roswell. Teddy’s mother, Martha (Mittie) Bulloch was the daughter of one of Roswell’s first families.
- Dr. Francis Goulding, an early Roswell resident and author of children’s books, invented the sewing machine. Unfortunately, this machine is not associated with his name because he failed to obtain a patent.
- Mittie’s other son, Elliot, became the father of Eleanor Roosevelt who would later marry President Franklin D. Roosevelt (a distant cousin).
- Roswell is now Georgia’s sixth largest city, but its major growth has just happened in the last twenty years.

1870	479
1880	1,180
1920	1,316
1940	1,622
1950	2,123
1980	23,337
1990	48,257
2000	79,334
2010	88,346

- The City of Roswell has 19 parks with over 917 acres of active and passive parkland and facilities.
- The City Hall building was completed in 1991 at a cost of \$12 million.
- The City has been chosen twice by Atlanta Magazine as the best place to live in the Metro-Atlanta area.
- The Georgia Municipal Association awarded the City of Roswell the City of Excellence Award in 2003.
- The City of Roswell has been ranked one of the safest cities to live in the United States according to City Crime Rankings.

Source: <http://www.roswellgov.com/index.php/p/76/t/Quick%20Facts>

City of Roswell Awards

Green Business Designation - 2011

Named One of the Best Affordable Suburbs in U.S. Roswell was added to the 25 Best Affordable Suburbs in the U.S. by BusinessWeek.com and Sperling's Best Places. The list is comprised of suburbs of the nation's largest metro areas and focuses on median home prices, cost of living, crime rates, and education systems.

Named One of the Top Three Cities in the Nation to Raise Your Family. Roswell was listed third in the book, *Best Places to Raise Your Family*, released by Frommer's.

Sixth Best Place in America to Retire (*Black Enterprise Magazine, September 2008*)

Ranked the 18th Safest City in the United States – City Crime Rankings

ARC Green Communities Silver Certification 2009 - Roswell is the first municipality to be certified Silver. Certified Green Communities set an example by conserving energy, investing in renewable energy, conserving water, conserving fuel, reducing waste, and protecting and restoring the community's natural resources.

Georgia Trendsetter Award 2006 - Georgia Municipal Association - Roswell received the award for the Big Creek Wetlands demonstration project.

Create Community Award 2005 - The Atlanta Regional Commission's most prestigious award. Roswell was honored for its efforts in environmental sustainability.

City of Excellence 2003 – Georgia Municipal Association's most prestigious award. Only 50 cities in the state have been honored with the designation.

Designation as a Bicycle Friendly Community 2006 – League of American Bicyclists

Money Magazine's 19th Best City to Live in the Eastern US – Roswell was ranked 19th for cities with populations under 100,000.

Atlanta Magazine's Best Place to Live in Metro Atlanta– Roswell was honored twice by Atlanta Magazine as the best place to live in the metro area.

Internationally Accredited Police Department - Commission on Accreditation of Law Enforcement Agencies (CALEA).

Gold Award for the City of Roswell Cecil Wood Water Processing Plant from the Georgia Association of Water Professionals.

Tree City USA Award from the National Arbor Day Foundation

Nationally Accredited Recreation and Parks Department – Commission for Accreditation of Park and Recreation Agencies

2007 Gold Award for the City's Website from the Association of Marketing & Communication Professionals

Achievement of Excellence in Procurement – 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011 – The National Institute of Governmental Purchasing

GFOA Distinguished Budget Presentation Award – 2005, 2006, 2007, 2008, 2009, 2010, 2011: Government Finance Officer's Association

Certificate of Achievement for Excellence in Financial Reporting (CAFR) – 19 consecutive years: Government Finance Officer's Association

Georgia Recreation and Parks Agency of the Year – 1974, 1979, 1984, 1988, 1990, 2000, 2005

Georgia Department of Transportation (GDOT) Best Innovative Solutions Award for the Grimes Bridge Road at Norcross Street/Warsaw Road Roundabout.

Georgia Engineering Alliance Honor Award for the Grimes Bridge Road at Norcross Street/Warsaw Road Roundabout.

Georgia Planning Association (GPA) Award - "2011 Great Places in Georgia - Great Street" Award for Canton Street.

Clean Air Campaign PACE award for being a Government Champion for offering its employees telecommute options, flexible work arrangements/compressed work week and carpool options with designated parking spaces at City facilities.

Tax Collection Procedure

The City of Roswell levies and collects ad valorem taxes. Real and personal taxes are generally billed in October of each year and are due in December. The City's tax collection rate has averaged 97.00% over the last five years.

City of Roswell, Georgia Principal Property Tax Payers, (amounts expressed in thousands) FY 2012

Taxpayer	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Kimberly-Clark Corp.	\$23,356	1	0.52%
Orion Roswell Associates	\$18,390	2	0.41%
Northmeadow Investors, LLC	\$17,904	3	0.40%
AMIREIT	\$16,304	4	0.36%
A Colonial Three Hundred	\$16,196	5	0.36%
Calibre Creek Apartment Partners	\$14,524	6	0.32%
Sanctuary Park Realty Holdings	\$12,920	7	0.29%
Willeo Creek Landings LP	\$10,445	8	0.23%
Jefferson at Champions Parkway	\$9,592	9	0.21%
DRA Grande Oaks LLC	\$9,560	10	0.21%
Total	\$149,191		3.30%

Source: Financial Services Division within the Finance Department

STATE OF GEORGIA
FULTON COUNTY

1st Reading: May 13, 2013
2nd Reading: May 29, 2013

ORDINANCE TO ADOPT MILLAGE RATE

WHEREAS, the Mayor and Council of the City of Roswell are the governing authority of the City of Roswell; and

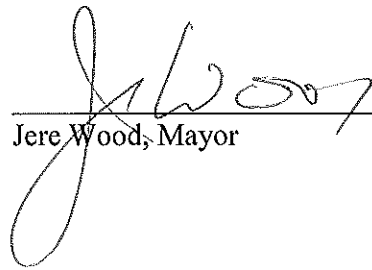
WHEREAS, the governing authority of the City of Roswell is authorized by State Law at O.C.G.A. § 48-5-32 to set the millage rate for the collection of ad valorem taxes; and

WHEREAS, all required notices have been published or are scheduled to be published in a newspaper of general circulation throughout the jurisdiction pursuant to such statute:

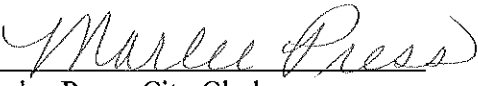
NOW, THEREFORE, the Mayor and Council of the City of Roswell wish to establish a millage rate of 5.455. The millage rate has a component of 4.464 for the general fund, operating and capital improvements budget, and a .991 mills component for servicing bonded indebtedness. The millage rate may require adjustment upon approval of a certified Tax Digest for the year 2013.

The above Ordinance was read and approved by the Mayor and Council of the City of Roswell, Georgia on the 29th day of May, 2013.

Attest:

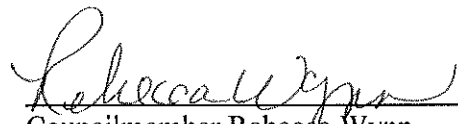


Jere Wood, Mayor



Marlee Press, City Clerk
(Seal)

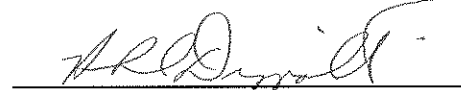
Councilmember Jerry Orleans




Councilmember Rebecca Wynn



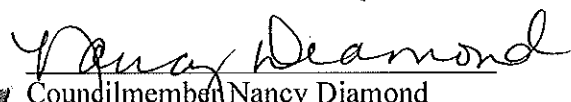
Councilmember Betty Price



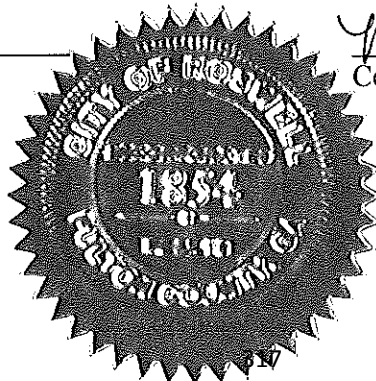
Councilmember Richard Dippolito



Councilmember Kent Igleheart



Councilmember Nancy Diamond



STATE OF GEORGIA

1st Reading: May 13, 2013

COUNTY OF FULTON

2nd Reading: May 29, 2013

AN ORDINANCE ADOPTING A BUDGET FOR THE FISCAL YEAR 2014 FOR EACH FUND OF THE CITY OF ROSWELL, GEORGIA, PURSUANT TO ARTICLE VI, CHAPTER 6 OF THE CHARTER OF THE CITY, BEGINNING JULY 1, 2013, AND ENDING JUNE 30, 2014, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES, ADOPTING THE ITEM OF ANTICIPATED FUNDING SOURCES, PROHIBITING EXPENDITURES TO EXCEED APPROPRIATIONS, AND PROHIBITING EXPENDITURES FROM EXCEEDING ACTUAL FUNDING SOURCES AND AMENDING THE CODE OF ORDINANCES TO EFFECTUATE SUCH ADOPTION.

Whereas, a proposed budget for each of the various funds of the city has been presented to the Mayor and City Council; and

Whereas, appropriate advertised public hearings have been held on the proposed budget, as required by law and regulations; and

Whereas, the Mayor and City Council have reviewed the proposed budget and have made certain amendments to funding sources or appropriations; and

Whereas, each of the funds has a balanced budget, such that anticipated funding sources equal or exceed proposed expenditures; and

Whereas, the Mayor and City Council intend to adopt an annual budget for the Fiscal Year 2014 and a Capital Improvement Plan for the Fiscal Years 2014 through 2018:

Now, Therefore, the Mayor and Council of the City of Roswell, pursuant to their authority, do hereby adopt the following Ordinance:

1.

The City of Roswell, Georgia hereby adopts an expenditure budget for Fiscal Year 2014, said budget being described below and shown on Schedule "A" for each fund of the City of Roswell, Georgia:

	FY 2014 APPROVED BUDGET
100 - General Fund	\$61,058,849
210 - Confiscated Assets Fund	\$310,878
215 - E911 Fund	\$2,007,693
235 - Cemetery Fund	\$23,500
275 - Hotel/Motel Fund	\$952,931
290 - Leita Thompson Rental Fund	\$88,192
350 - Capital Projects Fund	\$5,484,309

410 - Debt Service Fund	\$1,205,948
505 - Water/Sewer Fund	\$3,883,373
507 - Stormwater Fund	\$2,549,667
540 - Solid Waste Fund	\$9,508,701
555 - Recreation Participation Fund	\$5,310,349
601 - Worker's Compensation Fund	\$464,505
602 - Group Benefit Fund	\$6,548,372
603 - Risk and Liability Fund	\$1,050,076
604 - Fleet Services Fund	\$626,684
Grant	\$20,270
Grand Total	\$101,094,297

2.

Any increase or decrease in appropriations or revenue of any fund or for any department; the establishment of new capital projects; or the establishment of new grant projects other than those exceptions provided for herein, shall require approval of Mayor and City Council.

3.

A millage rate of 5.455 mills is hereby established as part of the approved budget based on the estimated digest of Fulton County. The millage rate has a component of 4.464 for the General Fund and a .991 component for the General Obligation Bond Debt Fund. This millage rate may be adjusted at a future date based on receipt of a certified digest.

4.

This budget fixes the number of budgeted full-time positions of the City at 598. This number may only be increased or decreased through approval of the Mayor and City Council. The City Administrator or his/her designee is authorized to create policies and procedures for the pay grade, classification, and/or cost center assignment for employees, which may be changed throughout the year.

5.

The City Administrator or his/her designee is authorized to distribute the one-time employee compensation and salary adjustment reserve funds included in the FY 2014 budget from Citywide to each Department.

6.

Mayor and Council adopt a Capital Improvement Plan for Fiscal Years 2014 through 2018 as attached hereto and incorporated herein as Schedule "B." This plan does not indicate any promise of appropriations for future years. This plan may only be modified through action of Mayor and City Council.

7.

Mayor and Council further approve the re-appropriation of all available funds for FY 2013 approved capital projects that have not been completed as of June 30, 2013.

8.

Mayor and Council further approve the re-appropriation of all unspent FY 2013 firefighters fees to fund the increase in Firefighter staffing from 25 to 28 personnel in FY 2014.

9.

Mayor and Council further approve the re-appropriation of all unspent FY 2013 pension plan transition costs in FY 2014 to complete the implementation of the Defined Contribution Retirement Plan.

10.

This budget also reserves \$1,843,049 within fund balance in the Worker's Compensation Fund representing the City's aggregate liability for Worker's Compensation. Reserved funds would be used to cover any subsequent injury trust fund payments and/or any significant change in the City's open "claims reserve" amount. This policy may be further adjusted through action of the Mayor and City Council.

11.

This budget also reserves \$1,000,000 within fund balance in the Risk and Liability Fund. Reserved funds would be used to cover any catastrophic loss/uncovered claims as well as any significant, unbudgeted, inmate medical liability. This policy may be further adjusted through action of the Mayor and City Council.

12.

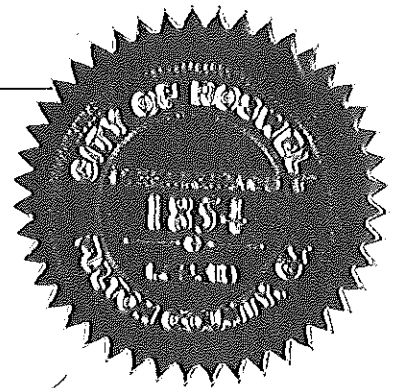
The City Administrator and his/her designee may promulgate all necessary internal rules, regulations, and policies to ensure that this Budget Ordinance is followed.

The above Ordinance was read and approved by the Mayor and Council of the City of Roswell, Georgia on the 13th day of May and the 29th day of May, 2013.

Attest:

Marlee Press
Marlee Press, City Clerk
(Seal)

J. Wood
Jere Wood, Mayor



Councilmember Jerry Orlans

Rebecca Wynn
Councilmember Rebecca Wynn

Betty Price
Councilmember Betty Price

Richard Dippolito
Councilmember Richard Dippolito

Kent Igleheart
Councilmember Kent Igleheart

Nancy Diamond
Councilmember Nancy Diamond

Glossary

The following is an abbreviated list of the specialized governmental budgeting and accounting terms used in this budget:

ACCOUNT NUMBER - A line item code defining an appropriation.

ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they occur.

AD VALOREM TAXES - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

AMORTIZATION - The reduction of debt by regular payments of principal and interest sufficient to retire the debt by maturity.

APPROPRIATION - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes.

ASSET - Resources owned or held by a government, which has monetary value.

BALANCED BUDGET - A budget in which planned revenues available equals planned expenditures.

BASE BUDGET - The on-going expense for personnel, operating services, supplies, and equipment to maintain service levels.

BASIS OF ACCOUNTING - A system used by an individual government to determine when revenues have been realized and when expenditures have been incurred. The City uses the modified accrual method.

BASIS OF BUDGETING - A system used by an individual government to determine when budgetary revenues have been realized and when budgetary expenditures have been incurred. The City uses the modified accrual method.

BOND - A written promise to pay a specified sum of money, called the par value or principal, at a specified date or

dates in the future, together with periodic interest at a specified rate.

BONDED DEBT - That portion of indebtedness represented by outstanding bonds.

BUDGET - A service plan for a given period embodying estimated expenditures for providing services and the approved means of financing them. A balanced budget limits expenditures to available resources.

BUDGET AMENDMENT - A revision of the adopted budget that, when approved, replaces the original provision and increases or decreases the budget appropriation.

BUDGET CALENDAR - The schedule of key dates that a government follows in preparation and adoption of the budget.

BUDGET ORDINANCE - The governmental action which appropriates revenues and fund balances for specified purposes, functions, or activities for a budget period.

BUDGET PERIOD - The period for which a budget is approved or a budget ordinance is adopted. Normally coincides with the fiscal year.

BUDGET TRANSFER - A procedure utilized by City Departments to revise budget appropriations within the departmental operating budget accounts. Transfers monies from one account to another and does not increase or decrease the overall budget appropriation for the department.

BUDGETARY CONTROL - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CAPITAL ASSETS - Assets of significant value and having a useful life of several years. Capital assets for the City of Roswell have a purchase cost of \$5,000.00 or over and have a useful life of more than one year. See also Fixed Assets.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A comprehensive five year plan, updated annually, of Capital projects for the City. Project costs, funding

sources and future fiscal year funding needs are identified.

CAPITAL OUTLAY – Expenditures for the acquisition of capital assets.

CAPITAL PROJECT – A project that results in the purchase or construction of capital assets. Capital projects may encompass the purchase of land, construction of a building or facility, or purchase of a major piece of equipment.

CAPITAL PROJECTS FUND – A fund used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by resources from enterprise fund activities.

CHART OF ACCOUNTS – A numbering system that assigns a unique number to each type of transaction and to each budgetary unit in the organization. The City of Roswell utilizes the Uniform Chart of Accounts for Local Governments in Georgia as mandated by the Georgia Department of Community Affairs (DCA).

COGNOS - A report generating software used with the financial management software.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – U. S. Department of Housing and Urban Development (HUD) program where grants are awarded to entitlement community grantees to carry out a wide range of community development activities directed toward revitalizing neighborhoods, economic development, and providing improved community facilities and services. Grantees must give maximum feasible priority to activities which benefit low and moderate income persons, or where community development needs have a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and where other financial resources are not available to meet such needs.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)
- The report that summarizes financial data for the previous fiscal year in a standardized format.

CONTINGENCY - Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year.

COST CENTER – An organizational budget/operating unit within each City department.

DEBT - An obligation resulting from the borrowing of money or from the purchase of goods and services over a

period of time. Debts of government include bonds, time warrants, notes, and floating debts.

A. General Obligation Debt is secured by the pledge of the issuer's full faith, credit, and taxing power.

B. Revenue Debt is a bond, debt, or obligation for which principal and interest are payable exclusively for the earnings of a government enterprise. This term can refer more broadly to any state or local government debt that is not a general obligation.

DEBT LIMIT - The maximum amounts of gross or net debt that is legally outstanding debt.

DEBT SERVICE - Payment of principal and interest to lenders or creditors on outstanding debt.

DEBT SERVICE FUND - A fund that is used to account for the accumulation of resources for the payment of general long-term debt principal and interest.

DEFICIT - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

DEPRECIATION - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

EFFECTIVENESS - Depicts the degree to which performance objectives are being achieved or otherwise reflects the quality of local government performance.

EFFICIENCY - Reflects the relationship between work performed and the resources required performing it. Compares outputs to input.

ENCUMBRANCE - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprise where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed primarily through user charges. Services accounted for in enterprise funds are tangible, and it is possible to determine the extent to which they benefit individual service consumers.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FIDUCIARY FUND – Those trust and agency funds used to account for assets held by a local government in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds.

FINANCIAL INDICATORS - Comparison of planned vs. actual expenditures, cost, obligations, receipts, allocations or losses.

FISCAL YEAR - The accounting period for which an organization's budget is termed the fiscal year. In Roswell, the fiscal year runs from July 1 to June 30 of the following year.

FIXED ASSETS – Assets owned by the City with a purchase cost of less than \$5,000.00 each and usually have a useful life of one to three years. See also Capital Assets.

FUND - A fund is an independent financial and accounting entity. It has a balanced set of accounts and records, cash and other resources together with all related liabilities and residual equities or balances which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Though funds are independent entities with the financial records of a government, there need not be physical segregation of assets.

FUND ACCOUNTS - All accounts necessary to set forth the financial position and results of operations of a fund.

FUND BALANCE - The excess of a fund's revenues and other financing sources (assets) over the expenditures/expenses and other uses (liabilities).

GENERAL FUND - This fund accounts for the revenues and activities not required by law or administrative decision to be accounted for in a special fund. Ordinarily, the General Fund has a great variety of revenues and is used to finance many more activities than any other fund. The General Fund provides general-purpose governmental services.

GENERAL OBLIGATION (GO) BONDS – Bonds that are secured by the issuer's full faith and credit pledge. Most GO bonds are backed by the issuer's ability to level an ad valorem tax in an amount sufficient to meet debt service requirements.

GENERAL REVENUE - The revenue of a government other than those derived from and retained in an enterprise. If a portion of the net income in a Proprietary or Enterprise Fund is contributed to another non-enterprise fund, such as the General Fund, the amount transferred constitutes general revenue to the government.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum, standards used by state and local governments for financial accounting, recording, and reporting, encompassing the conventions, rules, and procedures that define accepted accounting principles; established by the Governmental Accounting Standards Board (GASB).

GEORGIA INTERLOCAL RISK MANAGEMENT AGENCY (GIRMA) – Intergovernmental risk sharing fund created in 1987 to provide property and liability coverage to local government entities in Georgia. GIRMA is administered by GMA.

GEORGIA MUNICIPAL ASSOCIATION (GMA) – Organization representing municipal governments in Georgia.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) – The body that sets accounting standards specifically for governmental entities at the state and local level.

GOVERNMENTAL FINANCE OFFICERS ASSOCIATION (GFOA) – Professional association of state/provincial and local finance officers in the United States and Canada dedicated to the sound management of government financial resources.

GRANTS – A financial gift, donation or award that is made from a funding source, usually a governmental unity, to the City for the acquisition of goods, services or land. The grant award agreement defines the City's responsibilities and duties to be exchanged for the grant. Grants are often earmarked for a specific purpose of program.

INDIRECT COSTS - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support,

information technology, human resources, budget and purchasing.

INTERNAL SERVICE FUNDS - A fund used to account for the financing of goods or services provided by one department to other departments within the City on a cost-reimbursement basis.

INVESTMENTS - Securities and real estate held for production of revenue in the form of interest, dividend, rentals or lease payments. The term does not include fixed assets used in governmental operations.

LEVY - To impose taxes, special assessments of service charges for the support of governmental activities.

LINE-ITEM BUDGET - A budget format in which departmental outlays are grouped according to the items that will be purchased, with one item or group of items on each line.

LONG-TERM DEBT - Debt with a maturity of more than one year after the date of issuance.

MILLAGE RATE - The rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MISSION - The reason or purpose for the organizational unit's existence.

NET INCOME - Enterprise Fund in excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating transfers-out.

OBJECTIVES - The specified end result expected and can include the time at which it will be achieved.

OPERATING EXPENSES - Enterprise Fund expenses that are directly related to the fund's primary service activities.

OPERATING INCOME - The excess of Enterprise Fund operating revenues over operating expenses.

OPERATING REVENUES - Enterprise Fund revenues that are directly related to the fund's primary service activities. They consist of user charges for services.

PROPRIETARY FUND - Used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business activities - where net income and capital maintenance are measured - are accounted for through proprietary funds.

REVENUES - Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers.

SINKING FUND - Schedule of annual payments required on General Obligation Bonds Payable. Principal and interest are payable from an ad valorem tax upon all property of the City.

SPECIAL REVENUE - A fund used to account for revenues earmarked for a particular purpose.

TAX DIGEST - The total assessed value of all real estate property, motor vehicles, mobile homes, timber, and heavy-duty equipment in the city of Roswell, Georgia.

TAX RATE LIMIT - The maximum rate at which a government may levy a tax. Overall tax rate limits usually restrict levies for all purposes and of all governments, state or local, having jurisdiction in a given area. Taxes are levied via a Tax Levy Ordinance.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for a common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

TIMELINESS OF PRODUCT OR SERVICE - Measures of timeliness, which may be based on specific standards or past trends.

UNIFORM CHART OF ACCOUNTS - State mandated financial reporting format for governments. See "Chart of Accounts".

The following is an abbreviated list of the Acronyms used in this budget:

ACE – Action Code Enforcement
ACLS - Advanced Cardiac Life Support
ADA – Americans with Disabilities Act
ADT – Average Daily Traffic
AED – Automatic External Defibrillator
AFIS – Automated Fingerprint Identification System
AGA - Association of Government Accountants
ARC – Atlanta Regional Commission
ASCAP – American Society of Cultural Arts Professionals
ASCE – American Society of Civil Engineers
ASE - Automotive Service Excellence
ATMS – Advanced Traffic Management System
AWWA – American Water Works Association

BEST – Building Excellence through Strategic Teams
BTA - Bulky Trash Amnesty Days

CAB – Cultural Arts Board
CABY - Cultural Arts Board Award Show
CAC – Cultural Arts Center
CAD – Computer Aided Dispatch
CAFR – Comprehensive Annual Financial Report
CALEA – Commission on Accreditation of Law Enforcement Agencies
CBRN – Chemical, Biological, Radiological, Nuclear
CC – Cost Center
CDBG – Community Development Block Grant
CFFP – Clean Fueled Fleet Program
CFS – Calls For Service
CIP – Capital Improvement Program
CORE - City of Roswell Enrichment Academy
CPPO - Certified Public Purchasing Officer
CSU – Crime Suppression Unit
CVB – Convention and Visitors Bureau
CWS – Community Waste Services

DCA - Georgia’s Department of Community Affairs
DEA – Drug Enforcement Agency
DO – Detention Officer

EMT – Emergency Medical Technician
EPA – Environmental Protection Agency
EPD – Environmental Protection Division
ERP – Enterprise Resource Project

FATS – Fire Arms Training Simulator
FB – Fund Balance
FEMA – Federal Emergency Management Agency
FICA -Federal Insurance Contributions Act

FTE – Full-Time Employee
FY – Fiscal Year

GAWP – Georgia Association of Water Professionals
GCCMA – Georgia City County Managers Association
GCIC – Georgia Crime Information Center
GDOT – Georgia Department of Transportation
GF – General Fund
GFOA – Government Finance Officers Association
GGFOA – Georgia Government Finance Officers Association
GIS – Geographic Information Services
GMA – Georgia Municipal Association
GPS – Global Positioning System
GRTA – Georgia Regional Transportation Authority

HBR – Holcomb Bridge Road
HHW – Household Hazardous Waste
HIDTA – High Intensity Drug Trafficking Area Task Force
HOA – Home Owners Association
HVAC – Heating Ventilation and Cooling

ICC - International Code Congress
ICMA – International County Managers Association
ICS - Incident Command System
ISO – Insurance Services Office
IT – Information Technology

KRB – Keep Roswell Beautiful

LCI – Livable Centers Initiative
LEC – Law Enforcement Center

MAG – Management Advisory Group
MC – Maintenance Capital
MDT – Mobile Data Terminal
MGD – Million Gallons per Day
MNGWPD - Metropolitan North Georgia Water Planning District

NCIC – National Crime Information Center
NFCID – North Fulton Community Improvement District
NFPA – National Fire Protection Association
NIMS - National Incident Management System
NPI – National Purchasing Institute
NPDES - National Pollutant Discharge Elimination System
NRPA – National Recreation and Parks Association
NS – New Service

OSHA – Occupational Safety and Health Administration

OT – Overtime

OTC – One Time Capital

PEPI – Paid Evidence Paid Information

PIMS – Project Information Management System

PM – Preventative Maintenance

POST – Peace Officer Standards and Training Council

PT – Part-Time

PW – Public Works

RAP – Roswell Area Park

RAPSTC – Roswell Alpharetta Public Safety Training Center

RCTV – Roswell City Television

RDOT – Roswell Department of Transportation

RO – Repair Order

ROW – Right-of-Way

SAFE - Safety Awareness For Everyone Team

SI – Cost of Service Increase

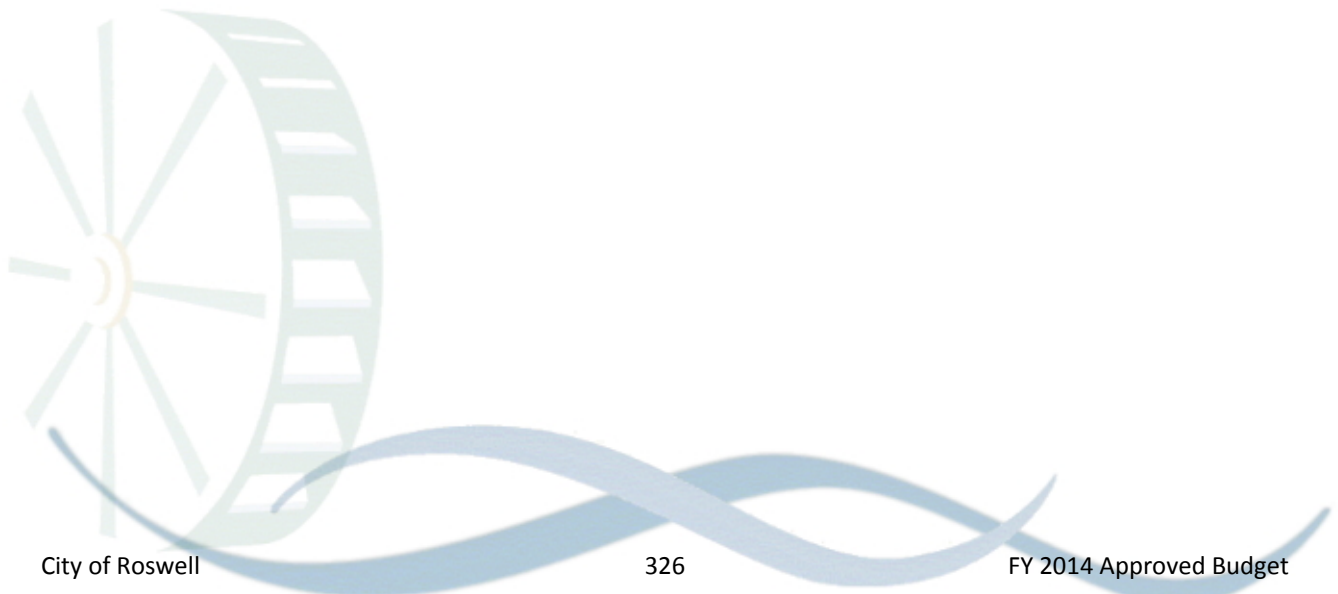
SIS – Special Investigations Section

SOU – Special Operations Unit

SR – State Route

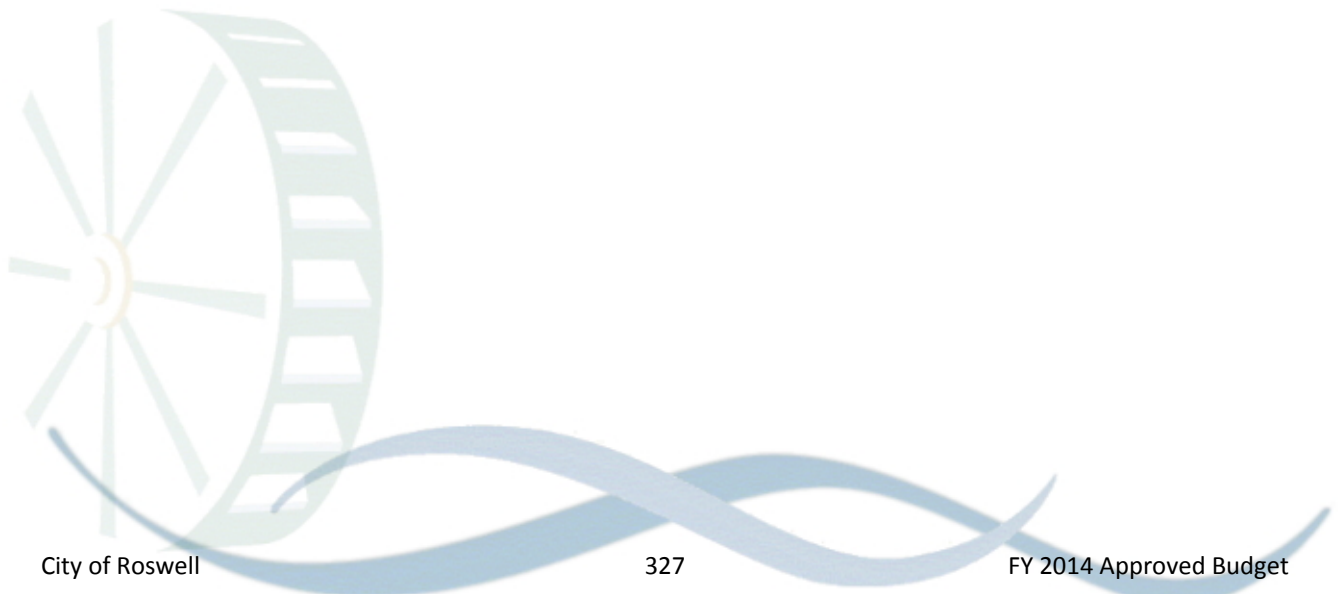
SWAT - Special Weapons and Tactics


UPS – Uninterruptible Power Supply





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**To be the premier
riverside community,
connecting strong
neighborhoods and the
entrepreneurial spirit.**