

## Barrow County, Georgia COMPREHENSIVE ANNUAL

## **FINANCIAL REPORT**

## FOR FISCAL YEAR ENDED SEPTEMBER 30, 2011





Prepared by: DEPARTMENT OF FINANCE

Rose Kisaalita, CPA

**Chief Financial Officer** 



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### **Introductory Section**

- Letter of Transmittal
- Principal Officials
- Organization Chart

#### **Barrow County Board of Commissioners**

233 East Broad Street, Winder, Georgia 30680



April 2, 2012

Citizens of Barrow County and the Board of Commissioners Barrow County, Georgia

The Comprehensive Annual Financial Report of Barrow County, Georgia (the "County") for the fiscal year ended September 30, 2011, is submitted in accordance with the Official Code of Georgia 36-81-7. Responsibility for the accuracy, completeness and fairness of the presented data, including all disclosures, rests with the County. We believe the data, as presented, is accurate in all material aspects. This form of presentation is designed to facilitate a better understanding of the financial operations of Barrow County. In developing and refining the County's accounting system, consideration is given to the adequacy of internal accounting controls. We have achieved the goals of sound internal accounting controls through a combination of written procedures, implementation of working checks and balances, sound information systems, periodic reviews of systems and results, and special reviews of new and emerging issues.

The County has prepared the financial statements to meet the current applicable requirements of the Governmental Accounting Standards Board (GASB). The basic financial statements in this report have been audited by Mauldin & Jenkins, LLC. Based on their audit, Mauldin & Jenkins, LLC have concluded that there is a reasonable basis for rendering an unqualified opinion that the County's financial statements for the fiscal year ended September 30, 2011, and are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first part of the Financial Section of this report.

The Comprehensive Annual Financial Report (CAFR) has three main sections: (1) Introduction – this include the transmittal letter, principal officials, and the organization chart. The letter of transmittal is designed to complement the management's discussion and analysis (MD&A) and should be read in conjunction with the audit; (2) Financial – this contains the independent auditor's report, MD&A, the basic financial statements with notes, individual and combining statements and schedules for individual funds, and the required supplementary information. The MD&A should be read in conjunction with this letter of transmittal and the financial statements; and (3) Statistical – this includes selected financial and demographic information presented mostly in multi-year form.

#### BARROW COUNTY GOVERNMENT

Barrow County was created in 1914 out of portions of Gwinnett, Jackson, and Walton counties and is located in the northeast portion of the State of Georgia. Barrow County ranks 148<sup>th</sup> in size and claims 162.2 square miles within its boundaries. Barrow County has six municipalities contained within its borders. The City of Auburn and the Town of Carl are located on the western end; the Town of Bethlehem is located on the southern end; the City of Statham is located on the eastern end; the City of Winder is located in the center of the County; and the Town of Braselton is located on the northwest side of the County.

The governing authority of the County is composed of six district commissioners and a Chairperson. According to the County's charter, the Chairperson is elected by the qualified electors of the entire County. The Chairperson is the Chief Executive Officer of the County, with authority and responsibility to implement the actions of the Board and generally to supervise, direct, control, and provide for the administration of the affairs of the County. The Chairperson and Commissioners, elected on a staggered basis, serve four-year terms. Additional information about current activities of the County can be obtained at our web site, <u>www.barrowga.org</u>.

As required by generally accepted accounting principles, this report includes all the funds of Barrow County (the primary government) and its component units. Component units are legally separate entities for which the primary government is financially accountable. The County reports the following entities as discretely presented component units: Board of Health, Industrial Building Authority, Joint Development Authority, Water and Sewage Authority, and the Airport Authority. Additional information about the County as a reporting entity is provided in the Notes to the Financial Statements.

#### THE BUDGET PROCESS

In accordance with State Law, Barrow County adopts an Annual Operating and Capital Budget consistent with generally accepted accounting principles. The budget process establishes a foundation which assists management in carrying out the daily operations of the County's various services that it provides. The budget is developed on a line item basis with the focus on the cost of services. The County's budget is adopted by the Board of Commissioners after a required public hearing and two public notices. The legal level of budgetary control is at the departmental level. The departments are permitted to transfer appropriations within the department. Budgetary amendments require the approval of the Board of Commissioners. Budgetary control is maintained using an encumbrance system and through management's monthly financial statement review and analysis.

#### BARROW COUNTY'S ECONOMIC CONDITION AND OUTLOOK

From the results of the 2010 national census, Barrow County's population was recorded at 69,367 people. This is a 50.33% increase from the previous 2000 census, which reported 46,144 people. In 2010, Barrow County's per capita income was \$25,134. The County's per capita income has grown from \$24,291 in 2000 a 3.47% increase in 2010. The area's three largest industries and employers are the Barrow County School System, which employs more than 2,000, Harrison Poultry is second with 945 employees, and Chico's FAS Inc. is third with approximately 630 employees.

Funding for the operations of the County comes from the following primary sources: taxes, licenses and permits, fines and forfeitures, and charges for services. During fiscal year 2011, all the primary funding sources have increased. The County has continued working diligently to reduce expenditures.

Barrow County is located within Georgia's Innovation Crescent region which is an association of more than 12 counties and entities that are a focused on life sciences and economic development in the area. The region starts in Atlanta, home to the nation's busiest airport, and ends in Athens-Clarke, home of the University of Georgia. There are 12 Fortune 500 companies and 26 Fortune 1000 companies headquartered in the region. The Innovation Crescent offers a certified workforce for the highly regulated life science clinical, research and manufacturing facilities. More than 250 life science companies call the Innovation Crescent Region home.

Barrow Crossings, a new retail center along highway 316, is attracting shoppers from surrounding counties, while also keeping Barrow County shoppers at home. Big box anchors include Belk, Target, Publix, Staples, and Pet Smart. New additions to this list include Home Depot and Chick-fil-A which opened in April, 2010.

Barrow County also received a Georgia Ready Accelerated Development (GRAD) site designation. GRAD sites are a pool of pre-qualified, available industrial sites across the state, which are highly favored by incoming industry. This 104 +/- is one of eight in the State. Communities that offer these sites have the most favorable chance of attracting new industry to the area. Barrow's GRAD site is located within the highly sought after Innovation Crescent Region.

Several companies have relocated or expanded their business in the County in fiscal year 2011. Price Industries Inc., a company that deals with plumbing, heating and HVAC is a new industry in the County. It is estimated to create more than seventy five new jobs. Chico's, a company that specializes in fashionable women's clothing and accessories expanded its business in the County with an investment of more than twenty four million dollars. Progressive Container Company is a diversified full service packaging company. Its investment in estimated at about \$1.8 million.

Trends in the local economy indicate that Barrow County's business outlook remains stable. The building sector has been hit hardest by the downturn in the economy over the past couple of years, which in turn has significantly slowed the number of building permits issued in recent years. Barrow County's foreclosures totaled about 1,367 during fiscal year 2011. The Government's property tax digest decreased by 17.5% for the 2010 property tax year reflecting \$402 million less in taxable property. Barrow County's unemployment level is currently 9.8%, while the national unemployment rate is presently at 8.3%, as of February 2012.

#### LONG TERM FINANCIAL PLANNING

Barrow County citizens voted to extend the current SPLOST for another six years beginning June 1, 2006, to fund an additional \$92 million of capital improvements. The newest SPLOST program, SPLOST 2005, has so far funded the following projects: a new criminal justice facility, a new E-911 center, a new fire station, a new training center, a new animal control facility, and renovations to the old historic court house.

The Roads and Bridges Department had three major projects in fiscal year 2011. The first was the completion of a turning lane at Highway 211 providing a safer left turn when accessing Barrow Park Drive. This project is part of a larger project called Ed Hogan and Cedar Creek. Hoyt King and Highway 81 is the second project that had been started in fiscal year 2011 with its projected completion date to be during fiscal year 2012. The County will receive partial reimbursement from Georgia Department of Transportation for the work at Hoyt King & Hwy 81. The final project, LMG Road Patching, consisted of several County roads being patched during fiscal year 2011 at approximately \$420,000.

The County is remodeling the County's Historic Courthouse and Courthouse Annex. What was previously a detention facility in the Courthouse, it is being converted to a new Barrow County Health Department facility. Remodeling the Courthouse and Courthouse annex will cost approximately \$4.25 million. The Health Department renovations will cost approximately \$1 million. Selected repairs were done in fiscal year 2010, with the bulk of the project completed during fiscal years 2011 and 2012. This project has an anticipated completion date during fiscal year 2013.

The Wastewater Services Department completed Phase II of the Hwy 53/316 sewer project during fiscal year 2011. The Auburn/Winder sewer project and the Bank Head Highway gravity sewer project are still ongoing.

The Water Department purchased the Fire Station located at 625 Hwy 211 N.E., and is under contract with Carter Watkins and Associates Architects for design services in remodeling of the Water Department facility.

#### CASH MANAGEMENT IN FISCAL YEAR 2011

The County currently invests substantially most of its temporarily idle cash, in the State's local government investment pool, Georgia Fund 1.

#### RISK MANAGEMENT

The County is exposed to various risks of losses related to: torts; thefts of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The County's liability insurance is with Traveler's. The County participates in the Association of County Commissioners of Georgia Group Self-Insurance Workers Compensation Fund, a public entity risk pool currently operating as a common risk management and insurance program for member local governments. As part of this risk pool, the County is obligated to pay all contributions and assessments as prescribed by the pool, to cooperate with the pool's agents and attorneys, to follow loss reduction procedures established by the fund, and to report as promptly as possible, and in accordance with any coverage descriptions issued, all incidents which could result in the Funds' being required to pay any claim of loss. The County is also obligated to allow the pool's agents and attorneys to represent the County in investigation, settlement discussions, and all levels of litigation arising out of any claim made against the County within the scope of loss protection furnished by the funds.

#### REGIONAL DEVELOPMENT CENTER

Under Georgia law, the County, in conjunction with other counties and cities in the area, is a member of the Northeast Georgia Regional Development Center ("RDC") and is required to pay annual dues thereto. Membership in a RDC is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34 which provides for the organizational structure of the RDC in Georgia.

The RDC Board membership includes the chief elected official of each county and municipality of the area. OCGA Section 50-8-39.1 provides that the member governments are liable for any debts or obligations of an RDC. The County contributes to the Association County Commissioners of Georgia ("ACCG") Defined Benefit Plan, an agent multiple-employer public employee retirement system that acts as a common investment and administrative agent for participating counties in Georgia.

#### PENSION PLAN

The specific benefit provisions of the County's plan ("the Plan") were established by an adoption agreement executed by the County Board of Commissioners. The Plan provides retirement, disability, and death benefits to plan participants and beneficiaries. The ACCG Plan, in its role as the Plan Sponsor, has the sole authority to amend the provisions of the ACCG Plan, as provided in Section 19.03 of the ACCG Plan document. The County has the authority to amend the adoption agreement, which defines the specific benefit provisions of the Plan, as provided in Section 19.02 of the ACCG Plan document.

#### OTHER POST EMPLOYMENT BENEFITS (OPEB)

In addition to providing pension benefits, the County provides funding for continued healthcare benefits to retired employees. The retired employees may become eligible for this benefit upon reaching the minimum age of 55 and having at least 10 years of service. Continued healthcare benefits in the form of single coverage will be paid at 50 percent of the premium. This benefit is limited to a period until the employee becomes Medicare eligible or reaches age 65 whichever comes first. The County has the authority to amend or terminate this benefit.

#### <u>GASB 54</u>

The County implemented GASB 54 during fiscal year 2011 which established new classifications for the components of fund balance in governmental funds. At the end of fiscal year 2011, General Fund had \$5,938,497 of unassigned fund balance, an amount equal to 19.5% of General Fund expenditures.

#### CERTIFICATE OF ACHIEVEMENT AWARD

The County applied for the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association (GFOA) for the fiscal year 2010. However, the County was not awarded the certificate. This program was established by GFOA to promote education and recognition of excellence in governmental accounting and financial reporting. To be awarded a Certificate of Achievement, a Governmental unit must publish an easily readable and efficiently organized, comprehensive annual financial report, with content conforming to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe this report meets the requirements of the Certificate of Achievement Program, and we are submitting it to GFOA for review.

#### ACKNOWLEDGMENTS

The preparation of this report would not have been accomplished without the effective and dedicated services of the entire staff of the Department of Finance. We express our appreciation to all Barrow County officials and employees who assisted and contributed to the operations of the County during Fiscal Year 2011 and the preparation of this report. We also thank Mauldin & Jenkins for their assistance.

Respectfully submitted,

isaalita

Rose K. Kisaalita, CPA Chief Financial Officer

#### BARROW COUNTY, GEORGIA PRINCIPAL OFFICIALS SEPTEMBER 30, 2011

#### CHAIRMAN AND COMMISSIONERS

Daniel Yearwood, Jr. Larry Joe Wilburn Eva S. Elder H. Steve Worley Isaiah Berry Billy E. Parks Ben Hendrix Chairman Commissioner Commissioner Commissioner Commissioner Commissioner

#### **ELECTED OFFICIALS**

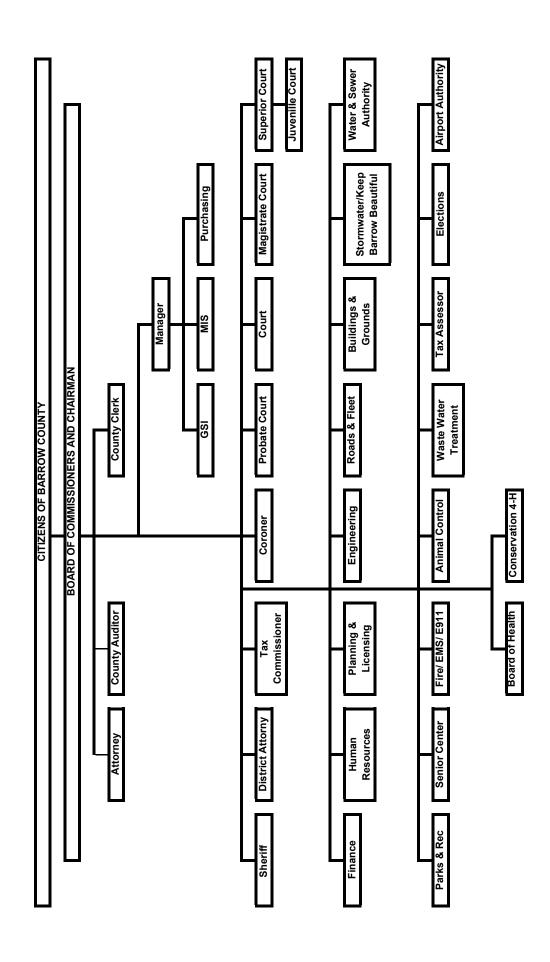
Brad Smith Currie Mingledorff David Crosby David Motes Joseph Booth Jud Smith June Davis Melinda Williams Regina McIntyre Tammy Brown District Attorney Judge, Superior Court Coroner Judge, Superior Court Judge, Superior Court Sheriff Judge, Magistrate Court Tax Commissioner Clerk of Superior Court Judge, Probate Court

#### APPOINTED OFFICIALS

Angie Davis Kevin Guidry Michelle Sims Attorney Juvenile Judge (Judges appointment) Clerk of Commission

#### DIRECTORS/SUPERVISORS

Britt West Cecil Highfield Darrell Greeson Dennis Merrifield Karen Townley Monica Franklin Kurt Cooper Mark Whiddon Myron Garrett Nat Dukes Rebecca Whiddon Robert Hohe Rose Kisaalita Shannon Young Director of Cooperative Extension Chief Appraiser Director of Engineering Chief of Emergency Services Director of Senior Center Interim Director of Elections and Registration Director of Recreation Services Director of Wastewater Services Director of Wastewater Services Director of Water Authority Director of Roads & Bridges/Fleet Maintenance Planning & License & Permits Supervisor Operations Development Manager Chief Financial Officer Director of KBB/Stormwater





## **Financial Section**

- Independent Auditor's Report
- Management's Discussion and Analysis
- Basic Financial Statements
  - Government-wide Financial Statements
  - Fund Financial Statements
- Required Supplementary Information
- Combining, Individual Fund Statements and Schedules



#### **INDEPENDENT AUDITOR'S REPORT**

To the Chairman and Members of the Board of Commissioners Barrow County, Georgia

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of **Barrow County, Georgia** (the "County"), as of and for the fiscal year ended September 30, 2011, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the County's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the Barrow County Board of Health, which represents 1.59% and 15.92%, respectively, of the assets and revenue of the aggregate discretely presented component units. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Barrow County Board of Health, is based on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Barrow County, Georgia, as of September 30, 2011 and the respective changes in financial position and cash flows, where applicable, thereof and the budgetary comparison for the General Fund for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1, the County implemented Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, as of October 1, 2010.

In accordance with *Government Auditing Standards*, we have also issued our report dated April 2, 2012 on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Schedules of Funding Progress (on pages 10 through 20 and page 69, respectively) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining and individual fund financial statements and schedules and the schedule of projects constructed with special sales tax proceeds (as required by the Official Code of Georgia Annotated 48-8-21), as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Atlanta, Georgia April 2, 2012

Mauldin & Jeulius, LLC

This section of the Barrow County, Georgia, annual financial report presents a narrative overview and an analysis of the financial activities of the Barrow County Board of Commissioners for the fiscal year ended September 30, 2011. Management encourages readers to consider the information presented here in conjunction with the basic financial statements to enhance their understanding of the County's financial performance.

#### Financial Highlights

- The assets of Barrow County's governmental activities exceeded its liabilities at September 30, 2011 by \$82,438,043 (net assets). Of this amount, \$6,237,518 (unrestricted net assets) may be used to meet the County's ongoing obligations to citizens and creditors. As of September 30, 2011, Barrow County's governmental funds reported combined ending fund balances of \$25,792,977, an increase of \$2,649,327 or 11.5% from the previous fiscal year. The majority of this increase was due to the various departments watching their spending.
- The General Fund reported an unassigned fund balance of \$5,938,497 or 19.5% of total General Fund expenditures. Based on fiscal year 2011 General Fund expenditures, the County's unassigned fund balance will cover 2.34 months of General Fund operating expenditures.
- The net change in the General Fund balance for this fiscal year is an increase of \$2,199,258 or 48.4%.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as introduction to the County's basic financial statements. These basic statements consist of three sections: government-wide financial statements, fund financial statements, and notes to the financial statements. This report also contains other information supplementary to the basic financial statements themselves.

#### **Government-wide Financial Statements**

The government-wide financial statements provide both long-term and short-term information about the County's overall financial status. These statements use a format similar to a private-sector business. They include a Statement of Net Assets and a Statement of Activities, which appear on pages 22 and 23 of this report.

The Statement of Net Assets presents information on the County's assets and liabilities. Net Assets, the difference between these assets and liabilities, is a useful way to measure the County's financial health or financial position. Over time, increases or decreases in the County's net assets are indicators of whether its financial health is improving or deteriorating.

The Statement of Activities presents information showing how the County's net assets changed during this current fiscal year. All of the current fiscal year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid. This statement separates program revenue (charges for services, grants, and contributions) from general revenue (including taxes) which shows the extent each program must rely on taxes for funding.

The Statement of Net Assets and the Statement of Activities for the County are divided into three categories:

- Governmental Activities These activities are comprised of functions of the County which are primarily financed by taxes and intergovernmental revenues. Examples include judicial, public safety, public works, health and welfare, culture and recreation, housing and development and general government.
- Business-type Activities The County charges fees to cover the services it provides. These activities include stormwater and water and sewer services.

• Component Units – The County's statements include five component units for which the County is financially responsible: the Board of Health, Industrial Building Authority, Joint Development Authority, Water and Sewerage Authority, and the Airport Authority. These component units are separately identified within the statements to show they are legally separate from the County.

#### Fund Financial Statements

Traditional users of governmental financial statements will find the fund financial statements presentation more familiar. A fund is a grouping of related accounts used to maintain control over resources which have been segregated for specific activities or objectives. Barrow County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All funds of Barrow County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

*Governmental funds* – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, this set of financial statements focuses on events which produce near term inflows and outflows of spendable resources as well as on the balances of spendable resources available at the end of the fiscal year. The fund statements also have a narrower focus than the government-wide financial statements.

By comparing functions between the two sets of statements for governmental funds and governmental activities, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund Balance Sheet and the governmental fund Statement of Revenues, Expenditures, and Changes in Fund Balances provide a reconciliation to facilitate this comparison.

Barrow County's statements present two individual major funds: General Fund and the Capital Projects Special Local Option Sales Tax (SPLOST) Fund. The other nonmajor governmental funds are presented in an aggregate column in the basic financial statements. Individually, Emergency 911, Confiscated Assets, Law Library, the Inmate Commissary, the Revolving Loan, and Multiple Grants special revenue funds are included in the form of Combining Statements and Individual Fund Statements and Schedules located in the supplementary information section following the notes to the financial statements.

Barrow County adopted an annual appropriated budget for the General Fund and each special revenue fund. A budgetary comparison statement is provided in order to present budgetary compliance. General Fund comparison statements can be found in the basic financial statements, while all nonmajor fund variances follow the notes to the financial statements. The basic governmental fund statements can be found on pages 24 through 31 of this report.

*Proprietary funds* – The financial statements of Barrow County include the Sewerage Treatment Fund and the Water Transmission Fund as major proprietary funds and the Stormwater Fund as a non major fund. Proprietary fund statements follow the governmental fund statements in this report. The County prepares budgetary estimates for the enterprise funds. The budgetary estimates, upon which such budgets are adopted, are retained in memorandum form for budget control purpose and are utilized in the preparation of comparative operating statements. Proprietary fund statements provide the same type of information as the government-wide financial statements, only in more detail, since both apply the accrual basis of accounting. The basic proprietary fund financial statements are found on 32 pages 34 through of this report.

*Agency funds* – Agency funds are used to account for resources held for the benefit of parties outside the County. The basic agency fund financial statements are found on page 35 of this report.

*Notes to the financial statements* – The notes provide additional information essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements are found on pages 36 through 68 of this report.

Other information – In addition to the basic financial statements and notes, this report also includes certain required supplementary information found on page 69.

Combining statements and schedules referred to earlier, which present more detailed views, are found on pages 70 through 88 of this report.

#### Government-wide Financial Analysis

As noted earlier, changes in net assets over time can be a useful indicator of a government's financial position. At the end of fiscal year ending September 30, 2011, the County's assets for governmental activities exceeded liabilities by \$82,438,043.

#### Table 1

		Governme	ntal A	ctivities		Business-	Туре /	Activities		Тс	otal		Perce of T	•
		2011		Restated 2010		2011		Restated 2010		2011		Restated 2010	2011	Restated 2010
Assets:														
Current and														
other assets	\$	29,885,738	\$	27,733,088	\$	1,150,618	\$	794,695	\$	31,036,356	\$	28,527,783	16%	15%
Capital assets		108,439,951		111,192,516	_	55,698,384	<u> </u>	53,903,990		164,138,335		165,096,506	<u>84</u> %	<u>85</u> %
Total assets		138,325,689		138,925,604		56,849,002	<u> </u>	54,698,685		195,174,691		193,624,289	<u>100</u> %	<u>100</u> %
Liabilities:														
Current liabilities		2,533,930		2,697,629		849,192		664,547		3,383,122		3,362,176	4%	4%
Long-term														
liabilities		53,353,716		55,529,107		26,561,914	<u> </u>	24,506,703	_	79,915,630		80,035,810	<u>96</u> %	<u>96</u> %
Total liabilities		55,887,646		58,226,736		27,411,106	<u> </u>	25,171,250		83,298,752		83,397,986	<u>100</u> %	<u>100</u> %
Net assets:														
Investment in														
capital assets,														
net of debt		57,390,634		57,375,698		29,163,888		29,422,542		86,554,522		86,798,240	77%	79%
Restricted		18,809,891		18,374,870		-		-		18,809,891		18,374,870	17%	17%
Unrestricted		6,237,518		4,948,300	_	274,008	<u> </u>	104,893		6,511,526		5,053,193	<u>6</u> %	<u>4</u> %
Total net assets	\$	82,438,043	\$	80,698,868	\$	29,437,896	\$	29,527,435	\$	111,875,939	\$	110,226,303	<u>100</u> %	<u>100</u> %
As illustrated	in	Table 1,	the	County's	as	sets for	bus	iness-type	ac	tivities exc	cee	ded liabilitie	es by	

As illustrated in Table 1, the County's assets for business-type activities exceeded liabilities by \$29,437,896 bringing the total primary government net assets to \$111,875,939.

Of the \$111,875,939 in net assets, Barrow County's investment in capital assets (e.g., land, buildings, machinery and equipment), less any outstanding related debt used to acquire the assets and accumulated depreciation, equals 77% of net assets. The County uses these capital assets to provide services to citizens and consequently these assets are not available for future spending. Although the County's investment in capital assets is reported net of related debt, it should be noted that the assets themselves cannot be used to liquidate these liabilities. Barrow County's net assets also include restricted net assets in the amount of \$18,809,891 out of which \$85,870 is restricted for public safety, \$172,720 is

restricted for the law library, \$39,071 is restricted for economic activities, and \$18,512,230 is restricted for capital improvements. Restricted net assets account for 17% of total net assets. Finally, unrestricted net assets of \$6,511,526 or 6% of total net assets, may be used to meet the County's ongoing obligations to citizens and creditors. At the end of the current fiscal year, Barrow County reported positive balances in all categories of net assets.

#### Table 2

Table 2	Governmental Activities 2011	Restated Governmental Activities 2010	Business-type Activities 2011	Restated Business-type Activities 2010	Total 2011	Restated Total 2010
Revenues:						
Program revenues						
Charges for services	\$ 9,027,891	\$ 8,851,092	\$ 3,201,945	\$ 2,628,111	\$ 12,229,836	\$ 11,479,203
Operating Grants and						
contributions	971,570	363,731	-	80,251	971,570	443,982
Capital Grants and						
contributions	44,646	1,934,789	520,680	726,993	565,326	2,661,782
General revenues:						
Taxes:						
Property taxes	17,180,883	16,730,759	-	-	17,180,883	16,730,759
Alcoholic beverages taxes	255,338	247,076	-	-	255,338	247,076
Insurance premium taxes	1,245,491	1,280,616	-	-	1,245,491	1,280,616
Franchise taxes	253,161	243,729			253,161	243,729
Sales taxes	12,973,150	12,598,996	-	-	12,973,150	12,598,996
Other taxes	255,029	294,325	-	-	255,029	294,325
Interest	53,528	141,182	660	535	54,188	141,717
Other revenues	472,709	699,826	-	-	472,709	699,826
Gain on sale of capital assets	472,700	302,245	_	_	472,700	302,245
Call of Sale of Capital assets						
Total revenues	42,733,396	43,688,366	3,723,285	3,435,890	46,456,681	47,124,256
Expenses:						
General government	7,891,169	8,801,693	-	-	7,891,169	8,801,693
Judicial	3,047,533	2,837,367	-	-	3,047,533	2,837,367
Public safety	21,787,947	21,916,777	-	-	21,787,947	21,916,777
Public works	3,154,020	3,085,370	-	-	3,154,020	3,085,370
Health and welfare	611,622	687,778	-	-	611,622	687,778
Culture and recreation	884,379	915,803	-	-	884,379	915,803
Housing and community	001,010	0.0,000			00 1,01 0	0.0,000
development	326,365	453,395	_		326,365	453,395
Interest on long-term debt	2,386,926	2,023,550	_		2,386,926	2,023,550
Sewage treatment	2,000,020	2,020,000	1,753,166	2,569,153	1,753,166	2,569,153
Water transmission	-	-	2,508,974			
Stormwater	-	-	, ,	2,596,396	2,508,974	2,596,396
Total expenses	40,089,961	40,721,733	<u>454,944</u> 4,717,084	<u> </u>	<u>454,944</u> 44,807,045	<u>292,967</u> 46,180,249
Total expenses	40,009,901	40,721,735	4,717,004	3,430,310		40,100,249
Increase (decrease) in net						
assets before transfers	2,643,435	2,966,633	(993,799)	(2,022,626)	1,649,636	944,007
Transfers	(904,260)	(1,002,922)	904,260	1,002,922		
Change in net assets	1,739,175	1,963,711	(89,539)	(1,019,704)	1,649,636	944,007
Net assets -beginning, restated	80,698,868	78,735,157	29,527,435	30,547,139	110,226,303	109,282,296

The above Table 2 is included for the purpose of comparing government wide statement of activities for the fiscal year ended September 30, 2011 with 2010.

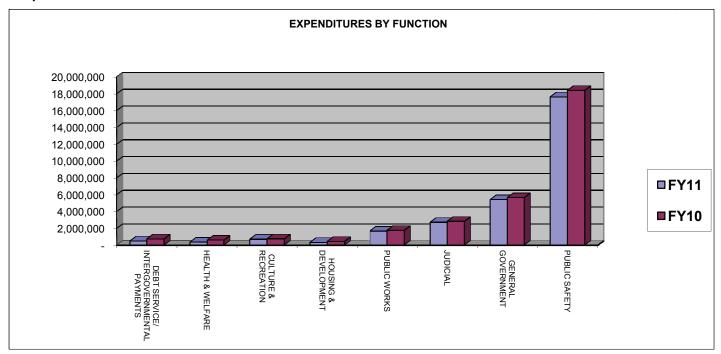
For governmental activities, capital grants and contributions was \$44,646 in fiscal year 2011 compared to \$1,934,789 in fiscal year 2010, a difference of \$1,890,143. These are donations from developers. Because of the down turn in the economy, there were no new subdivisions in the County. Property taxes went up by \$450,124 in fiscal year 2011 compared to fiscal year 2010. This was due mainly from the one mill increase in ad valorem tax rate the Board of Commissioners approved in the fiscal year 2011 budget. Local Option Sales Tax and Special Option Sales Tax increased by \$374,154 in fiscal year 2011 compared to 2010, an indication that the local economy was better in 2011 compared to 2010. Total expenditure in the general government went down by \$910,524 in fiscal 2011 compared in fiscal 2010. In fiscal year 2011, the County decided to make the recommended contribution, which was less than the annual required contribution, towards its retirement program, paying \$700,677 in fiscal 2011 compared to \$1,589,742 in fiscal 2010. Fiscal year 2010 ending balance was restated due to the following: change in reporting entity, reporting capital assets that were omitted in prior fiscal years, and adjustment to record revenue in the proper period. Detail on prior period adjustments is on page 67 through 68.

Business-type activities revenue for charges for services went up in fiscal year 2011 by \$573,834 and capital grants and contributions revenue went down by \$206,313.

#### **Barrow County General Fund Highlights**

The General Fund is the chief operating fund for the County. At September 30, 2011, unassigned fund balance in the General Fund was \$5,938,497. As a measure of liquidity of the General Fund, it is useful to compare unassigned fund balance to total fund expenditures. Unassigned fund balance represents 2.34 months of total General Fund expenditures.

Barrow County's General Fund expenditures totaled \$30,434,932 compared to \$32,069,732 of the prior fiscal year. The breakdown of expenditures by function is illustrated in the chart below. The majority of the expenditures, \$17,616,305 or 57.88%, was related to Public Safety compared to \$18,392,672 or 57.35% of the prior fiscal year.



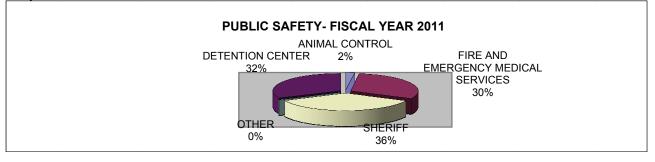
#### Graph 1

Illustrated in Graph 1, fiscal year 2011 expenditures represent \$1,634,800 or a 5.1% decrease over the previous fiscal year. Fiscal year 2011 expenditures totaled \$30,434,932. The majority of the decrease is related to General Government, Public Safety and Health and Welfare. Payments for Industrial Building Authority and the Joint Development debts are reflected in the payments to joint and other governmental agencies category (\$1,169,711).

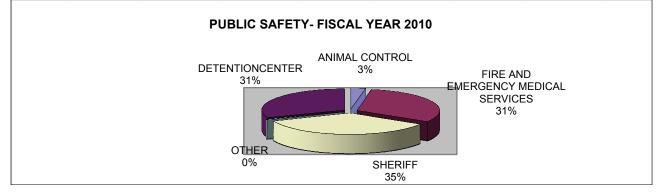
The following data includes the breakdown of the Public Safety expenditures which represents over 56.5% of the total General Fund budget.

	9/30/2	2011	9/	30/2010
Sheriff	\$ 6,2	59,666	\$ 6	6,433,873
Detention Center	5,6	13,509	ę	5,656,285
Fire and Emergency Medical Services	5,32	26,918	ę	5,700,421
Animal Control	30	65,658		518,229
Other		50,554		83,864
Total	<u>\$ 17,6</u>	16,305	<u>\$ 18</u>	3,392,672

#### Graph 2

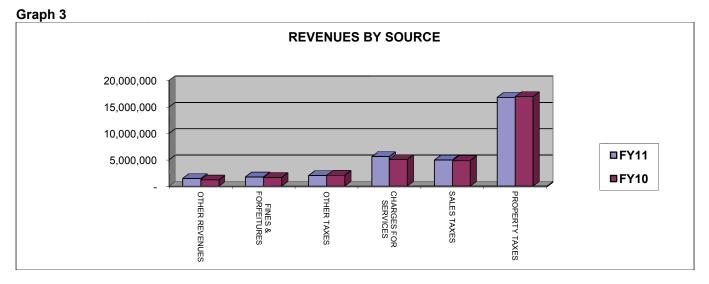


#### Graph 2.1



Barrow County's General Fund revenues totaled \$32,629,784 which represents an increase of \$826,376 over the previous fiscal year. The major revenue sources are listed in the chart below. Sales and Use Tax collections accounted for \$4,965,362 or 15.22% of total General Fund Revenues. Property Tax collections accounted for \$16,823,684 or 51.56% of General Fund revenues. Other revenue sources

included charges for services, other taxes, fines and forfeitures, license and permits, earnings on investments, intergovernmental revenues and miscellaneous income.



#### General Fund Budgetary Highlights

Differences between the General Fund's original expenditure budget (included transfer outs) of \$31,471,497 and the final amended budget of \$31,825,016 amounted to \$353,519 or a 1.12% increase. Because of the decline in revenues and the downturn in the economy, there were cuts in expenditure budgets in most departments. The original budget for revenues (including transfer in and proceeds from sale of capital assets) was \$31,471,497 and the final budget was \$31,254,526. The grants were budgeted for in the General Fund but were later moved to a grants special revenue fund. Total revenues (included transfer) for fiscal year 2011 were \$32,634,190, an increase of \$1,162,693 from the original budget and \$1,379,664 from the amended budget.

#### General Fund Revenue Highlights

Total taxes collected by Barrow County were \$23,798,065. This amount was \$93,203 or .39% higher than the fiscal year 2011 budget amount. Local Option Sales Tax (LOST) revenues increased \$143,519, or 2.98%, from the previous fiscal year. The County collected \$165,712 more than anticipated in the fiscal year 2011 budget for LOST revenues.

The County experienced a small increase for license and permits revenue due to the related slow turn around of the housing industry. Fiscal year 2011 County permits revenue was \$418,261, which represented an increase of \$74,758 from revenues in fiscal year 2010.

Intergovernmental revenues showed a positive variance of \$464,682 over the revised budget. Intergovernmental revenues include amounts received from component units as well as local government revenue received from surrounding counties. Federal and State Grant revenues are not included in the revised budget.

Charges for services were over the revised budget by \$587,525. The major component of the increase was in emergency medical services fee which represented 84.3% of the increase.

Fines and forfeitures came in at \$81,235 above the revised budget.

Investment income had a positive variance with the final budget of \$7,958. linterest rates are still very low.

#### **General Fund Position Highlights**

The fiscal year 2011 budget included 461 full-time positions. Per the Budget Ordinance, this represented the maximum employment level for such departments and agencies and could not be increased without the approval of the Chairman and Commission. The fiscal year 2011 Budget did not include any market adjustments or merit increases for the employees.

#### General Fund Expenditure Highlights

Overall expenditures for the general government were \$5,404,149. Total general government expenditures came in under the revised budget by \$267,791 and over the original budget by \$120,884. The negative variance was due mainly to moving the grants to a separate fund.

Judicial expenditures were \$2,717,460. This was \$96,340 below the revised budget and \$100,404 below the original budget.

Public Safety expenditures totaled \$17,616,305 for the fiscal year. The expenditures were under the final budget by \$153,023 and over the original budget by \$37,547. All Public Safety departments came in under the original budget.

Public Works expenditures were \$1,661,082 This amount was below the final budget by \$95,276.

Health and Welfare expenditures were \$352,198, which was \$18,289 under the final budget.

Culture and Recreation expenses were \$700,385, a positive variance from the final budget of \$47,943.

Housing and Development expenditures were \$319,115, which was \$20,060 less than the final budget.

Intergovernmental payments to joint and other governmental agencies expenditures were \$1,169,711. These were transfers to the Industrial Building Authority and the Joint Development Authority for the payment of interest on the debts in those two authorities.

Other financing sources (uses) totaled (\$4,406) for the fiscal year. This was transfers in from the Sewer Treatment enterprise fund.

Expenditures (including transfers out) for the General Fund were below the original budget by \$1,036,565 and below the revised budget by \$1,390,084. This represents a 34.1% variance from the original budget.

#### General Fund Summary

At the end of fiscal year 2011, General Fund's fund balance was \$6,743,724 of which \$5,938,497 is unassigned fund balance, or 2.34 months of expenditures. The budgeted level of fund balance at the end of fiscal year 2011 as restated was \$4,544,466. The actual impact on fund balance for the fiscal year was \$2,199,258. The County made the recommended contribution, which was less than the annual required contribution, towards its retirement program, paying \$700,677 in fiscal 2011 compared to \$1,589,742 in fiscal 2010; a variance of \$889,065. Charge of emergency services revenue went up from \$1,264,994 in fiscal year 2010 to \$1,497,453, a difference of \$232,459. Solid Waste Tipping fee went up from \$700,331 in fiscal year 2010 to \$832,472 in fiscal year 2011, a difference of \$132,141.

#### Financial Analysis of the Other County's Funds

*Governmental funds* – Governmental funds provide information on near-term inflows, outflows, and balances of spendable resources. This information is useful in assessing Barrow County's financing requirements. Unassigned fund balance is a useful measure of the County's net resources available for spending at the end of the fiscal year.

As of September 30, 2011, Barrow County's nonmajor governmental funds reported combined ending fund balances of \$537,023, of which \$297,661 is restricted, \$28,867 is committed, and \$210,495 is assigned fund balance.

The Capital Projects (SPLOST) Fund has a total fund balance of \$18,512,230. Current fiscal year total SPLOST revenues from taxes totaled \$8,007,788. The major SPLOST projects for fiscal year 2011 included various road repairs and improvements as well as the renovations to the old courthouse facilities. It is projected to take Barrow County through fiscal year 2012 to fully complete this project. The Fire Training Center project is on hold for now.

*Proprietary Funds* – Barrow County's proprietary funds provide the same type of information found business-type activities in the government-wide financial statements, but in more detail.

The Sewerage Treatment Fund had operating revenue in the amount of \$1,251,475 for fiscal year 2011, an increase of \$333,750 from fiscal year 2010. Operating expenses were \$1,611,704. The Sewerage Treatment fund had an operating loss for the year of \$360,229.

The Water Transmission Fund had operating revenue in the amount of \$1,478,307 for fiscal year 2011, and operating expenses of \$1,740,640. The Water Transmission Fund had an operating loss of 262,333 for the fiscal year. Transfers in from the Capital Projects SPLOST Fund were used for the debt payment obligation on the Bear Creek Reservoir as allotted under the SPLOST referendum. The Water Transmission Fund had a decrease in net assets for the fiscal year of \$130,344. The Stormwater Fund had operating revenue of \$472,163 and operating expenses of \$454,944. Change in net assets for the Stormwater Fund was \$17,219.

#### **Capital Assets and Debt Administration**

	BA	ARRO	OW COUNTY'S (	CAP	ITAL ASSETS					
			(net of depre	ciat	ion)					
		F	iscal Years 2011	l an	d 2010					
	Govern	men	tal		Busin	ess-ty	уре	Tot	al	
	 activi	ties			act	ivities	3	 Primary Go	vern	ment
	2011	20	010 - restated		2011	20	10 - restated	2011	20	10 - restated
Land	\$ 5,221,704	\$	5,221,704	\$	1,163,202	\$	1,163,202	\$ 6,384,906	\$	6,384,906
Construction in progress	5,470,292		6,666,336		2,024,421		1,130,904	7,494,713		7,797,240
Buildings and system	61,407,556		62,618,703		8,351,147		8,558,870	69,758,703		71,177,573
Improvements other than buildings	2,508,982		2,668,228		11,349		26,754	2,520,331		2,694,982
Machinery and equipment	3,630,547		4,563,067		99,176		117,463	3,729,723		4,680,530
Infrastructure and intangible assets	 30,200,870		29,210,607		44,049,089		42,906,797	 74,249,959		72,117,404
Total	\$ 108,439,951	\$	110,948,645	\$	55,698,384	\$	53,903,990	\$ 164,138,335	\$	164,852,635

Capital Assets – Barrow County's investment in capital assets as of September 30, 2011, for the primary government amounts to \$164,138,335, net of accumulated depreciation. This investment in capital assets includes land, buildings, improvements, vehicles, machinery and equipment, and infrastructure.

Major capital asset related events during the current fiscal year included the following:

- 211 Turn Lane
- Hoyt King and Highway 81
- LMG Road Patching
- Historic Courthouse/Courthouse Annex Renovation
- Auburn/Winder sewer project
- State Route 316/53 Pump Station line Phase II
- Bankhead highway sewer project.

#### • Bankhead highway sewer project.

Additional information regarding the County's capital assets can be found in Note 5 to the Basic Financial Statements

BARROW COUNTY'S OUTSTANDING DEBT

General Obligation and Revenue Bonds Fiscal Years 2011 and 2010											
	Govern acti	imental vities		ess-type vities		Total Primary Gove	rnment				
	2011	2010	2011	2010		2011	2010				
Contracts payable General obligation bonds Revenue bonds and capital leases	\$- 50,831,477 217,840	\$- 52,990,066 826,752	\$ 23,679,947 -	\$ 24,481,448 -	\$	23,679,947 50,831,477 217,840	\$ 24,481,448 52,990,066 826,752				
Compensated absences Net pension obligation Net OPEB obligation Notes payable	1,228,757 221,280 854,362	1,262,455 449,834	27,418 - 2,854,549	25,255 - - -		1,256,175 221,280 854,362 2,854,549	1,287,710 - 449,834 -				
Total	<u>\$ 53,353,716</u>	\$ 55,529,107	\$ 26,561,914	\$ 24,506,703	\$	79,915,630	<u>\$ 80,035,810</u>				

# Long-Term Debt – At the end of the current fiscal year, Barrow County (excluding component units) has total bonded debt outstanding of \$50,831,477. This amount represents the balance of the General Obligation Sales Tax Bond issuance. Additional County debt includes the following:

- Capital Lease Debt outstanding \$217,840
- Compensated Absences \$1,256,175
- Contracts Payable Bear Creek Reservoir and City of Winder \$23,679,947 and the GEFA loan \$2,854,549.

The above debt does not include any long-term debt related to the component units listed on the Barrow County Government-wide Financial Statements.

Additional information on the County's debt can be found in the Note 6 to the Basic Financial Statements.

#### Other Matters

The following factors are expected to have a significant effect on the County's financial position or results of operations and were taken into account in developing the fiscal year 2012 budget.

- The Fiscal Year 2012 General Fund Budget was \$399,741 higher than the Fiscal Year 2011 because of the expected increase in retirement contribution of \$1,016,455. The budget for taxes was reduced by \$1,264,054, 5% decrease compared to Fiscal Year 2011. Charges for Services, Fines and Forfeitures, Intergovernmental Revenue, and License and Permits budgets were increased by \$563,515, 7.69% increase compared to Fiscal Year 2011.
- Due to the recent economic downturn, there were no new positions added and the County did not include any merit or cost of living increases for County employees.
- On November 8, 2011 the citizens of Barrow County voted to create a new position of County Manager for Barrow County. This position will take into effect January of 2013.
- As a result of the above vote, the Chairperson of the Board shall be on a part-time basis.

#### **Requests for Information**

The financial report is designed to provide a general overview of Barrow County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Chief Financial Officer, Barrow County Financial Administration, 233 East Broad Street, Winder, GA 30680.

# **Basic Financial Statements**



#### BARROW COUNTY, GEORGIA STATEMENT OF NET ASSETS

#### SEPTEMBER 30, 2011

	PR		ІТ	COMPON	
	Governmental Activities	Business-type Activities	Total	Governmental Activities	Business-type Activities
ASSETS					
Cash and cash equivalents Investments Receivables (net where applicable, of	\$ 13,715,412 10,402,481	\$	\$ 14,431,558 10,402,481	\$ 1,039,440 -	\$
allowance for uncollectibles):	0 5 40 7 4 4		0 540 744		
Taxes Accounts	2,548,744 868,946	- 638,120	2,548,744 1,507,066	- 141,218	308,306
Interest	2,878		2,878		
Due from other governments	288,846	63,640	352,486	-	-
Due from primary government	-	-	-	-	141,707
Due from component unit	18,331	-	18,331	-	-
Prepaid items	57,308		57,308	-	-
Internal balances	267,288	(267,288)		-	-
Inventory Restricted assets:	32,289		32,289	-	80,055
Cash and cash equivalents	-	-	-	-	1,044,452
Deferred charges	1,683,215	-	1,683,215	470,420	192,092
Capital assets not being depreciated:	,, -		,, -	-, -	- ,
Land	5,221,704	1,163,202	6,384,906	20,487,763	3,719,110
Construction in progress Capital assets (net of accumulated depreciation):	5,470,292	2,024,421	7,494,713	148,706	141,331
Buildings and systems	61,407,556	8,351,147	69,758,703	-	1,106,636
Improvements other than buildings	2,508,982	11,349	2,520,331	-	2,660,735
Machinery and equipment	3,630,547	99,176	3,729,723	4,473	121,537
Infrastructure and intangible assets Total assets	<u>30,200,870</u> 138,325,689	<u>44,049,089</u> 56,849,002	74,249,959 195,174,691	22,292,020	<u>14,780,383</u> 30,360,330
LIABILITIES					
Accounts payable	667,184	161,825	829,009	27,507	104,234
Retainage payable	28,968	10,000	38,968	-	-
Salaries and wages payable	641,991	10,110	652,101	-	10,319
Accrued liabilities	8,701	25,373	34,074	-	7,798 18,331
Due to primary government Unearned revenues	-	403,500	403,500	-	
Due to component units	-	141,707	141,707	-	-
Accrued interest payable	1,187,086	96,677	1,283,763	531,980	68,242
Long-term liabilities:					
Due within one year:					
Contracts payable	-	833,715	833,715	-	-
Bonds payable Capital lease payable	2,145,000 217,840		2,145,000 217,840	375,000	635,000
Compensated absences	983,006	21,934	1,004,940	- 11,886	27,842
Due in more than one year:	000,000	,	1,001,010	,	
Net OPEB obligation	854,362	-	854,362	-	-
Contracts payable	-	22,846,232	22,846,232	-	-
Net pension obligation	221,280	-	221,280	-	-
Bonds payable (net of	40,000,477		40 000 477	00 550 050	0 700 000
unamortized discounts) Notes payable	48,686,477	2,854,549	48,686,477 2,854,549	26,556,359	9,700,000
Compensated absences	245,751	5,484	251,235	44,374	6,961
Total liabilities	55,887,646		83,298,752	27,547,106	10,578,727
NET ASSETS (DEFICITS) Invested in capital assets, net of related debt Restricted for:	57,390,634	29,163,888	86,554,522	(6,290,417)	12,194,732
Public safety	85,870	-	85,870	-	-
Law library	172,720	-	172,720	-	-
Economic activities	39,071	-	39,071	-	-
Debt service	-	-	-	-	341,210
Capital improvements Unrestricted	18,512,230 6,237,518	274,008	18,512,230 6,511,526	1,035,331	7,245,661
Total net assets (deficits)	\$ 82,438,043	<u>\$ 29,437,896</u>	<u>\$ 111,875,939</u>	\$ (5,255,086)	<u>\$ 19,781,603</u>

# FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

Net (Expense) Revenue and Changes in Net Assets

		ā	Program Revenues	s			net (Expense) revenue and Changes in Net Assets	e and ets	
					ł	Primary Government	Ŧ	Compor	Component Units
			Operating	Capital		1			
<b>Functions/Programs</b>	Expenses	Charges for Services	Grants and Contributions	Grants and Contributions	Governmental Activities	Business-type Activities	Total	Governmental Activities	Business-type Activities
Primary government: Governmental activities: General government Judicial Public safety Public safety Public works Health and welfare Culture and recreation Housing and development Interest on long term debt	\$ 7,891,169 3,047,533 2,1,787,947 3,147,622 6,14,622 884,379 326,365 2,386,326	\$ 1,434,003 2,888,169 3,067,011 537,251 227,619 873,838	\$ 3,160 232,806 106,652 106,652 169,411 169,415 453,415	\$ - 44,646 	\$ (6,454,006) 73,442 (18,614,284) (2,565,997) (442,21) (442,21) (442,210) 1,000,888 (2,386,926)	ч м	<ul> <li>\$ (6,454,006)</li> <li>73,442</li> <li>(18,614,284)</li> <li>(18,614,284)</li> <li>(15,6597)</li> <li>(4425,297)</li> <li>(4425,216)</li> <li>1,000,888</li> <li>(2,386,926)</li> </ul>	φ	ю
Total governmental activities	40,089,961	\$ 9,027,891	\$ 971,570	\$ 44,646	\$ (30,045,854)	۰ ب	\$ (30,045,854)	' ب	۰ ب
Business-type activities: Sewerage Treatment Water Transmission Stormwater Total business-type activities	1,753,166 2,508,974 454,944 4,717,084	1,251,475 1,478,307 472,163 3,201,945		520,680 - 520,680		18,989 (1,030,667) <u>17,219</u> (994,459)	18,989 (1,030,667) 17,219 (994,459)		
Total primary government	\$ 44,807,045	\$ 12,229,836	\$ 971,570	\$ 565,326	\$ (30,045,854)	\$ (994,459)	\$ (31,040,313)	' ج	' \$
Component units: Governmental activities Business-type activities	\$ 2,675,406 2,640,350	\$ 292,429 2,942,958	\$ 1,812,345 -	\$ - 765,000	↔	ω	θ	\$ (570,632) 	\$ 1,067,608
Total component units	\$ 5,315,756	\$ 3,235,387	\$ 1,812,345	\$ 765,000	\$	\$	\$	\$ (570,632)	\$ 1,067,608
	General revenues: Property taxes Sales taxes Franchise taxes Insurance premium taxes Alcholic beverage taxes Other taxes Interest Other revenues	n taxes taxes			17,180,883 12,973,150 253,161 1,245,491 1,245,491 255,338 255,029 53,528 53,528	099 99	17,180,883 12,973,150 253,161 1,245,491 255,029 54,188 54,188 54,188		54,186
	Transfers Total general rev	sfers Total general revenues and transfers	ers		(904,260) 31,785,029	904,260 904,920	32,689,949	1,900	67,348
	Change in net assets	assets			1,739,175	(89,539)	1,649,636	(568,732)	1,134,956
	Net assets (deficits) - beginning, as restated Net assets (deficits) - ending	s) - beginning, as s) - ending	s restated	č	80,698,868 \$ 82,438,043	29,527,435 \$ 29,437,896	110,226,303 \$ 111,875,939	(4,686,354) \$ (5,255,086)	18,646,647 \$ 19,781,603

The accompanying notes are an integral part of these financial statement.

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#### BARROW COUNTY, GEORGIA BALANCE SHEET GOVERNMENTAL FUNDS SEPTEMBER 30, 2011

	General	Capital Projects SPLOST	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 3,073,695	\$ 10,143,512	\$ 498,205	\$ 13,715,412
Investments	2,520,333	7,882,148	-	10,402,481
Receivables:				
Taxes	1,875,728	673,016	-	2,548,744
Accounts	708,628	-	160,318	868,946
Interest	1,469	1,393	16	2,878
Due from other governments	178,120	-	110,726	288,846
Due from other funds	410,588	-	-	410,588
Due from component unit	18,331	-	-	18,331
Inventory	32,289	-	-	32,289
Prepaid items	57,308			57,308
Total assets	\$ 8,876,489	<u>\$ 18,700,069</u>	\$ 769,265	\$ 28,345,823
LIABILITIES AND FUND BALANCES Liabilities: Accounts payable Retainage payable Salaries and wages payable Accrued liabilities Due to other funds Deferred revenue Total liabilities	\$ 440,793 - 620,732 8,701 - 1,062,539 2,132,765	\$ 158,871 28,968 - - - - - 187,839	\$ 67,520 - 21,259 - 143,300 - 163 - 232,242	\$ 667,184 28,968 641,991 8,701 143,300 <u>1,062,702</u> 2,552,846
Fund balances:				
Nonspendable	89,597	-	-	89,597
Restricted	-	18,512,230	297,661	18,809,891
Committed	664,491	-	28,867	693,358
Assigned	51,139	-	210,495	261,634
Unassigned	5,938,497	-	-	5,938,497
Total fund balances	6,743,724	18,512,230	537,023	25,792,977
Total liabilities and fund balances	\$ 8,876,489	<u>\$ 18,700,069</u>	\$ 769,265	\$ 28,345,823

#### BARROW COUNTY, GEORGIA RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

Amounts Reported for Governmental activities in the statement of net assets (page 22) are different because:

Total Fund Balance on the balance sheet (page 24)		\$ 25,792,977
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. Less: Accumulated Depreciation	\$ 156,524,349 (48,084,398)	108,439,951
The net pension obligation is not due and payable in current period and therfore is not reported in the funds.		(221,280)
Deferred charges, unamortized issuance costs, are not a current financial resource and therefore is not reported in the funds		1,683,215
Varioius receivables and other long-term assets are not available to pay for current- period expenditures and , therefore, are deferred in the funds.		1,062,702
Net OPEB obligation is not due and payable in current period and therefore is not reported in the funds.		(854,362)
Long-term liabilities, including bonds payable and compensated absences, are not due and payable in the current period and therfore are not reported in the funds: Accrued interest payable General obligation bonds due within one year General obligation bonds due in more than one year Capital lease payable Compensated absences	(1,187,086) (2,145,000) (48,686,477) (217,840) (1,228,757)	(53,465,160)
Net assets of governmental activities		<u>\$ 82,438,043</u>

#### BARROW COUNTY, GEORGIA STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	General		Capital Projects SPLOST	Nonmajor Governmental Funds		Total Governmental Funds	
REVENUES							
Taxes	\$ 23,798,065	\$	8,007,788	\$	-	\$	31,805,853
Licenses and permits	418,261	,	-	•	-	,	418,261
Intergovernmental	523,903		-		447,667		971,570
Charges for services	5,590,422		_		1,114,577		6,704,999
Fines and forfeitures	1,774,717		-		129,914		1,904,631
Investment income	53,093		27,646		435		81,174
Other revenue	471,323				1,386		472,709
Total revenues	32,629,784		8,035,434		1,693,979		42,359,197
EXPENDITURES Current:							
General government	5,404,149		3,913		211,417		5,619,479
Judicial	2,717,460		0,010		211,452		2,928,912
Public safety	17,616,305		_		1,478,470		19,094,775
Public works	1,661,082		_				1,661,082
Health and welfare	352,198		_		155,373		507,571
Culture and recreation	700,385		_				700,385
Housing and development	319,115		_		_		319,115
Intergovernmental: Payments to joint and	010,110						010,110
other government agencies	1,169,708		612,220		-		1,781,928
Capital outlay	-		1,088,688		-		1,088,688
Debt service:							
Principal	483,958		2,135,244		64,710		2,683,912
Interest	10,572		2,416,116		1,741		2,428,429
Total expenditures	30,434,932		6,256,181		2,123,163		38,814,276
Excess (deficiency) of revenues							
over (under) expenditures	2,194,852		1,779,253		(429,184)		3,544,921
OTHER FINANCING SOURCES(USES)							
Transfers in	4,406		-		-		4,406
Transfers out			(900,000)				(900,000)
Total other financing sources (uses)	4,406		(900,000)				(895,594)
Net change in fund balances	2,199,258		879,253		(429,184)		2,649,327
Fund balances - beginning, as restated	4,544,466		17,632,977		966,207		23,143,650
Fund balances - ending	\$ 6,743,724	\$	18,512,230	\$	537,023	\$	25,792,977

#### BARROW COUNTY, GEORGIA RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

Amounts Reported for Governmental activities in the statement of activities (page 23) are different because:

Net Change in fund balances- total governmental funds (page 26)		\$ 2,649,327
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimate use lives and		
reported as depreciation expense: Capital outlay Depreciation expense Capital assets transferred to enterprise funds (reflected as part of transfers out for governmenta	activities)	1,130,064 (3,873,305) (8,666)
Net effect of disposed assets Donated assets from external parties	,	(17,658) 17,000
Changes in the net pension obligation (asset) increase or decrease net assets of governmental activiti but do not affect governmental funds as they are not current financial resources.	es	(760,610)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		
Fiscal year 2011 deferred revenue Fiscal year 2010 deferred revenue	1,062,702 (705,503)	357,199
Expenses for compensated absences are reported for governmental activities but do not require the use of current financial resources and therefore are not reported as		
expenditures for governmental funds.		33,698
OPEB obligations did not require the use of current financial resources and therefore, were not reported as expenditures in governmental funds.		(404,528)
The issuance of long-term debt, (e.g. bonds, leases), provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the		
current financial resourses of governmental funds. Neither transaction, however, has any discounts, and similar items when debt is first issues, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in		
the treatment of long-term debt and related items: General obligation bond principal paid in Fiscal Year 2011	2,075,000	
Capital lease payments in FY2011 Fiscal Year 2010 accrued interest that was paid in Fiscal Year 2011	608,912 1,228,586	2,683,912
Fiscal Year 2011 accrued interest that was paid in Fiscal Year 2012	(1,187,086)	41,500
General obligation bond amortized premium amortization General obligation bond issuance cost amortization		 83,589 (192,347)
Change in net assets of governmental activities.		\$ 1,739,175

#### BARROW COUNTY, GEORGIA GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Budgeted Amounts		Actual	Variance With		
	Original	Final	Amounts	Final Budget		
REVENUES						
Taxes:						
Property tax	\$ 16,871,212	\$ 16,871,212	\$ 16,823,684	\$ (47,528)		
Sales and use tax	4,799,650	4,799,650	4,965,362	165,712		
Beer and wine tax	220,000	220,000	255,338	35,338		
Real estate transfer tax	54,000	54,000	39,717	(14,283)		
Franchise tax	230,000	230,000	253,161	23,161		
Intangible tax	265,000	265,000	215,312	(49,688)		
Insurance premium tax	1,265,000	1,265,000	1,245,491	(19,509)		
Total taxes	23,704,862	23,704,862	23,798,065	93,203		
Licenses and permits:						
Beer and wine licenses	71,000	71,000	107,475	36,475		
County permits	91,000	91,000	139,032	48,032		
Business licenses	85,000	85,000	93,950	8,950		
Financial institution business license	40,000	40,000	77,804	37,804		
Total licenses and permits	287,000	287,000	418,261	131,261		
Intergovernmental revenues:						
Federal grants	362,654	-	11,594	11,594		
State grants	36,250	-	4,179	4,179		
Local government revenue	59,221	59,221	508,130	448,909		
Total intergovernmental revenues	458,125	59,221	523,903	464,682		
Charges for services:						
Clerk of Superior Court	533,000	533,000	519,020	(13,980)		
Probate Court	154,000	154,000	120,799	(33,201)		
Magistrate Court	240,000	240,000	343,719	103,719		
Sheriff	377,100	377,100	407,775	30,675		
Leisure Services	284,000	284,000	227,619	(56,381)		
Planning and Zoning	38,500	38,500	41,366	2,866		
Emergency medical services	1,002,300	1,002,300	1,497,453	495,153		
Animal Services	40,350	50,350	47,206	(3,144)		
Solid waste tipping fees	801,500	801,500	832,472	30,972		
Commissions on taxes, tags & titles	912,000	912,000	936,484	24,484		
Subdivision street lights fee	540,000	540,000	537,251	(2,749)		
Other charges for services	142,147	70,147	79,258	9,111		
Total charges for services	5,064,897	5,002,897	5,590,422	587,525		

The accompanying notes are an integral part of these financial statements.

(Continued)

### BARROW COUNTY, GEORGIA GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Budgeted Amounts		Actual	Variance With	
-	Original	Final	Amounts	Final Budget	
Fines and forfeitures:					
Clerk of Superior Court	460,000	460,000	557,451	97,451	
Probate Court	850,000	850,000	630,857	(219,143)	
Magistrate Court	98,200	98,200	103,536	5,336	
District Attorney	155,000	155,000	133,333	(21,667)	
Other fines and forfeitures	84,000	76,282	55,764	(20,518)	
Late tag penalties Jail surcharge	54,000	54,000	55,355 238,421	1,355 238,421	
Total fines and forfeitures	1,701,200	1,693,482	1,774,717	81,235	
Investment income	45,135	45,135	53,093	7,958	
Other revenues	155,872	407,523	471,323	63,800	
Total revenues	31,417,091	31,200,120	32,629,784	1,429,664	
EXPENDITURES					
Current:					
General government:					
Governing Body	76,933	76,933	71,913	5,020	
Clerk of Commission	65,680	65,680	64,052	1,628	
Commission Chairperson	87,456	87,456	84,132	3,324	
Chief Administrator	122,275	122,275	118,280	3,995	
Elections	190,516	190,516	176,528	13,988	
Financial administration	471,786	456,787	451,847	4,940	
Licensing	196,366	148,108	142,199	5,909	
Purchasing	86,791	86,791	83,044	3,747	
County Attorney	200,000	415,000	414,541	459	
Data processing/MIS	255,197	255,197	241,425	13,772	
Human Resources	198,147	197,147	171,060	26,087	
Tax Commissioner	529,433	536,021	519,534	16,487	
Tax Assessor	533,025	526,582	515,488	11,094	
Board of equalization	2,938	20,718	1,970	18,748	
Insurance	845,000	846,000	845,115	885	
Building and grounds	1,196,707	1,415,714	1,283,552	132,162	
Engineering Northeast Georgia RDC - Dues	155,015	155,015	150,102	4,913	
5	<u> </u>	<u>70,000</u> 5,671,940	<u>69,367</u> 5,404,149	<u>633</u> 267,791	
Total general government		5,071,940	5,404,149	207,791	
Judicial:					
Superior Court	441,140	400,639	361,918	38,721	
Clerk of Superior Court	575,573	596,293	583,798	12,495	
District Attorney	671,092	671,954	667,696	4,258	
Magistrate Court	256,943	272,298	259,751	12,547	
Probate Court	351,689	351,689	347,054	4,635	
Juvenile Court Indigent Defense	190,136 331,291	189,636 331,291	189,080 308,163	556 23,128	
Total judicial	2,817,864	2,813,800	2,717,460	96,340	
	<u> </u>	. ,	· · ·	·	

The accompanying notes are an integral part of these financial statements.

(Continued)

### BARROW COUNTY, GEORGIA GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Budgeted An	nounts	Actual	Variance With
	Original	Final	Amounts	Final Budget
Public safety:				
Sheriff	6,242,998	6,340,908	6,259,666	81,242
Detention Center	5,574,132	5,624,132	5,613,509	10,623
Fire and Emergency Medical Services	5,238,496	5,328,496	5,326,918	1,578
Coroner	65,565	65,565	48,862	16,703
Animal control	438,512	408,512	365,658	42,854
Emergency Management Agency	19,055	1,715	1,692	23
Total public safety	17,578,758	17,769,328	17,616,305	153,023
Public works:				
Public Works Administration	493,000	493,000	477,642	15,358
Highways and Streets	1,209,142	1,156,401	1,076,872	79,529
Maintenance and Shop	106,957	106,957	106,568	389
Total public works	1,809,099	1,756,358	1,661,082	95,276
Health and welfare:				
Health Department	196,872	196,872	196,872	-
Advantage Behavioral	4,154	4,154	4,154	-
Dept of Family and Children	50,000	50,000	40,572	9,428
Funeral Home - Indigent	500	500	500	-
Aging program	271,361	115,961	107,100	8,861
Mental Center	3,000	3,000	3,000	
Total health and welfare	525,887	370,487	352,198	18,289
Culture and recreation:				
Leisure Services	702,600	692,600	644,657	47,943
Piedmont Regional Library	55,728	55,728	55,728	
Total culture and recreation	758,328	748,328	700,385	47,943
Housing and development:				
Keep Barrow Beautiful	18,380	18,380	17,179	1,201
Extension service	31,997	31,298	26,527	4,771
Soil conservation	4,000	4,000	4,000	-
Forrest resources	4,660	5,359	5,359	-
Planning and Zoning	180,735	180,735	172,269	8,466
GIS	82,924	79,403	73,781	5,622
Industrial Dev Authority	20,000	20,000	20,000	<u> </u>
Total housing and development	342,696	339,175	319,115	20,060

The accompanying notes are an integral part of these financial statements.

(Continued)

### BARROW COUNTY, GEORGIA GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Budgeted A	mounts	Actual	Variance With
	Original	Final	Amounts	Final Budget
Intergovernmental:				
Payments to joint and				
other government agencies	1,201,179	1,201,179	1,169,711	31,468
Debt service:				
Principal	483,944	483,955	483,955	-
Interest	10,583	10,572	10,572	
Total debt service	494,527	494,527	494,527	<u> </u>
Total expenditures	30,811,603	31,165,122	30,434,932	730,190
Excess (deficiency) of revenues				
over (under) expenditures	605,488	34,998	2,194,852	2,159,854
OTHER FINANCING SOURCES (USES)				
Transfers in	4,406	4,406	4,406	-
Proceeds from sale of capital assets	50,000	50,000	-	(50,000)
Transfers out	(659,894)	(659,894)		659,894
Total other financing uses	(605,488)	(605,488)	4,406	609,894
Net change in fund balances	-	(570,490)	2,199,258	2,769,748
Fund balance - beginning, as restated	4,544,466	4,544,466	4,544,466	_
Fund balance, end of fiscal year	\$ 4,544,466	\$ 3,973,976	\$ 6,743,724	\$ 2,769,748

#### BARROW COUNTY, GEORGIA STATEMENT OF NET ASSETS PROPRIETARY FUNDS SEPTEMBER 30, 2011

	Business-type Activities - Enterprise Funds					
	Sewerage Treatment Fund	Water Transmission Fund	Nonmajor Enterprise Fund- Stormwater	Total		
ASSETS						
Current assets:						
Cash and cash equivalents	\$ 231,168	\$ 121,187	\$ 363,791	\$ 716,146		
Accounts receivable, net of allowances	455,349	126,429	56,342	638,120		
Due from other governments	63,640			63,640		
Total current assets	750,157	247,616	420,133	1,417,906		
Noncurrent assets:						
Capital assets:						
Land	1,055,300	107,902	-	1,163,202		
Buildings	10,143,471	-	-	10,143,471		
Infrastructure and intangible assets	24,016,964	31,064,639	-	55,081,603		
Site improvements	240,502	-	-	240,502		
Machinery and equipment	318,795	56,265	67,378	442,438		
Construction in progress	2,024,421	-		2,024,421		
Total capital assets	37,799,453	31,228,806	67,378	69,095,637		
Less accumulated depreciation	(6,602,120)	(6,738,154)	(56,979)	(13,397,253)		
Total noncurrent assets	31,197,333	24,490,652	10,399	55,698,384		
Total assets	31,947,490	24,738,268	430,532	57,116,290		
LIABILITIES						
Current liabilities:						
Accounts payable	17,826	139,807	4,192	161,825		
Salaries and wages payable	5,810	1,426	2,874	10,110		
Accrued liabilities	20,632	4,741	-	25,373		
Due to other funds	111,953	155,335	-	267,288		
Due to component units	209	141,498	-	141,707		
Retainage payable	10,000	-	-	10,000		
Accrued interest payable	34,250	62,427	- 7 249	96,677		
Compensated absences payable Unearned revenue	13,515 403,500	1,071	7,348	21,934 403,500		
Contracts payable	148,975	- 684,740	-	833,715		
	140,070			000,710		
Total current liabilities	766,670	1,191,045	14,414	1,972,129		
Long-term liabilities:						
Compensated absences payable	3,379	268	1,837	5,484		
Notes payable	2,854,549	-	-	2,854,549		
Contracts payable	7,723,796	15,122,436		22,846,232		
Total long-term liabilities	10,581,724	15,122,704	1,837	25,706,265		
Total liabilities	11,348,394	16,313,749	16,251	27,678,394		
NET ASSETS						
Invested in capital assets, net of related debt	20,470,013	8,683,476	10,399	29,163,888		
Unrestricted	129,083	(258,957)	403,882	274,008		
Total net assets	\$ 20,599,096	<u>\$ 8,424,519</u>	\$ 414,281	<u>\$ 29,437,896</u>		

#### BARROW COUNTY, GEORGIA STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Sewerage Treatment Fund	Tra	Water ansmission Fund	E	onmajor nterprise Fund- ormwater	 Totals
Operating revenues:						
Charges for services	\$ 1,190,608	\$	1,478,307	\$	472,163	\$ 3,141,078
Other revenues	60,867		-		-	60,867
Total operating revenues	 1,251,475		1,478,307		472,163	 3,201,945
Operating expenses:						
Personnel costs	202,594		49,466		96,427	348,487
Contracted services	49,941		402,363		320,229	772,533
Professional and technical services	164,605		-		21,139	185,744
Purchased water	-		499,060		-	499,060
Supplies	149,615		6,601		10,914	167,130
Other operating expenses	76,500		42,855		5,369	124,724
Depreciation	 968,449		740,295		866	 1,709,610
Total operating expenses	 1,611,704		1,740,640		454,944	 3,807,288
Operating income (loss)	 (360,229)		(262,333)		17,219	 (605,343)
Nonoperating income (expenses)						
Interest income	337		323		-	660
Interest expense	 (141,462)		(768,334)		-	 (909,796)
Total nonoperating income (expenses)	 (141,125)		(768,011)			 (909,136)
Income (loss) before contributions and transfers	(501,354)		(1,030,344)		17,219	(1,514,479)
Capital contributions - from developers	520,680		_		-	520,680
Capital contributions - from other funds	8,666		_		_	8,666
Transfers in	-		900,000		-	900,000
Transfers out	 (4,406)				-	 (4,406)
Change in net assets	23,586		(130,344)		17,219	(89,539)
Total net assets - beginning, as restated	 20,575,510		8,554,863		397,062	 29,527,435
Total net assets - ending	\$ 20,599,096	\$	8,424,519	\$	414,281	\$ 29,437,896

#### BARROW COUNTY, GEORGIA STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Business-type Activities - Enterprise Funds							
		Sewerage reatment Fund	Tra	Water ansmission Fund	Er	onmajor hterprise Fund- ormwater		Total
Cash flows from operating activities: Receipts from customers and users	\$	876,607	\$	1,461,246	\$	440.049	\$	2,777,902
Payments to employees	÷	(200,400)	Ŧ	(49,144)	Ŧ	(98,642)	Ŧ	(348,186)
Payments to suppliers for goods and services provided		(256,406)		(1,007,509)		(353,593)		(1,617,508)
Net cash provided by (used in) operating activities	_	419,801		404,593		(12,186)		812,208
Cash flows from noncapital financing activities:								
Transfer to other funds		(4,406)		-		-		(4,406)
Transfer from other funds		-		900,000				900,000
Net cash provided by (used in) noncapital financing activities	_	(4,406)		900,000				895,594
Cash flows from capital and related financing activities:								
Purchase of capital assets		(2,870,805)		(9,201)		(7,304)		(2,887,310)
Principal payments on contracts payable		(143,025)		(658,476)		-		(801,501)
Proceeds from long-term borrowings		2,816,303		-		-		2,816,303
Interest payments on long-term borrowings		(182,051)		(705,907)				(887,958)
Net cash used in capital and related financing activities		(379,578)		(1,373,584)		(7,304)		(1,760,466)
Cash flows from investing activities:								
Interest received		337		323				660
Net cash provided by investing activities		337		323		-		660
Net increase (decrease) in cash and cash equivalents		36,154		(68,668)		(19,490)		(52,004)
Cash and cash equivalents, beginning of fiscal year	_	195,014		189,855		383,281		768,150
Cash and cash equivalents, end of fiscal year	\$	231,168	\$	121,187		363,791	\$	716,146
Reconciliation of operating income (loss) to net cash provided in operating activities:								
Operating income (loss)	\$	(360,229)	\$	(262,333)		17,219	\$	(605,343)
Adjustments to reconcile net operating income (loss)		( , ,						
to net cash provided by (used in) operating activities:								
Depreciation		968,449		740,295		866		1,709,610
Decrease (increase) in accounts receivable		(344,225)		(17,061)		(32,114)		(393,400)
Decrease (increase) in due from other governments		(30,643)		-		-		(30,643)
Decrease (Increase) in due from other funds and component units		166,842		115,010		-		281,852
Increase (decrease) in accounts payable and accrued liabilities		26,646		(56,844)		4,058		(26,140)
Increase (decrease) in salaries, wages, and compensated absences payable		2,194		322		(2,215)		301
Increase (decrease) in due to other funds and component units		(9,233)		(114,796)				(124,029)
Net cash provided by (used in) operating activities	\$	419,801	<u>\$</u>	404,593		(12,186)	\$	812,208
Noncash capital financing activities:								
Capital assets acquired through contributions								
from other funds	\$	8,666	\$	-	\$	-	\$	8,666
		_				_		_

# BARROW COUNTY, GEORGIA BALANCE SHEET- AGENCY FUNDS SEPTEMBER 30, 2011

ASSETS	Agency Funds			
Cash	\$	2,220,778		
Investments		118,780		
Taxes receivables		4,669,634		
Total assets	<u>\$</u>	7,009,192		
LIABILITIES Due to others	¢	7 000 102		
Due to others	<u>\$</u>	7,009,192		
Total liabilities	<u>\$</u>	7,009,192		

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Barrow County, Georgia (the "County") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governments. The Governmental Accounting Standards Board (the "GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the County's accounting policies are described below.

### A. Reporting Entity

The County operates under a County Commission form of government. As required by generally accepted accounting principles, the financial statements of the reporting entity include those of Barrow County, Georgia (the "primary government") and its component units. The component units discussed below are included in the County's reporting entity because of the significance of their operational or financial relationship with the County. In conformity with generally accepted accounting principles, as set forth in Governmental Accounting Standards Board Statement No. 14, the financial statements of the component units are discretely presented in the financial statements.

The Barrow County Board of Health (the "Board of Health") provides various health services for the citizens of Barrow County under a contract with the Georgia Department of Human Resources (DHR). The Health Department receives financial support from Barrow County, Georgia, the State of Georgia and the Federal Government. The County Commission appoints a majority of the Board of Directors of the Board of Health. The County has the authority to modify and approve the Board of Heath's budget and the ability to approve health service fees. The presentation of the Board of Health's financial information was taken from its audited financial report at June 30, 2011 and is presented in the County Board of Health can be obtained at the Barrow County Health Department, 233 E. Broad Street, Suite A, Winder, Georgia 30680.

An Industrial Building Authority (IBA) was created on January 30, 1962 to encourage and promote the expansion and development of industrial and commercial facilities in Barrow County, so as to relieve possible unemployment within its boundaries. The IBA has five (5) board members; the Chairman of the Barrow County Chamber of Commerce, the Chairman of Barrow County, Mayor of the City of Winder, one (1) member appointed by the County as approved by the Board, one (1) member appointed by the City of Winder as approved by the Council. The IBA is dependent upon the County for funding its long-term obligations. Separate financial statements are not prepared for the IBA.

A Joint Development Authority (JDA) was created on October 30, 1981 between Barrow County Board of Commissioners and the Mayor of the City of Winder for the development and promotion of public good and general welfare trade, commerce, industry, and employment activities in the City of Winder and Barrow County. The JDA has seven (7) board members; the Chairman of the Barrow County Chamber of Commerce, the Chairman of Barrow County, Mayor of the City of Winder, two (2) members appointed by the County as approved by the Board, two (2) member appointed by the City of Winder as approved by the Council. The JDA is dependent upon the County for funding its long-term obligations. Separate financial statements are not prepared for the JDA.

The Barrow County Water and Sewage Authority (the "Water Authority") operates as a separate statutory authority comprised of a seven-member board that oversees the operations of the Water Authority. The Board is appointed by the County Commissioners and as of October 1, 2004, Barrow County began providing services related to management of the Water Authority's water system after the Water Authority's contract with Jones and Goulding, Inc. was not renewed during fiscal year 2004. The Water Authority is presented as an enterprise fund of the County. Separate financial statements are not prepared by the Water Authority.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## A. Reporting Entity (Continued)

The Barrow County Airport Authority (the "Airport Authority") operates as a separate statutory authority comprised of a seven-member board that oversees the operations of the airport. The Airport Authority is dependent upon the County for funding, and its board is appointed by the County Commissioners. Separate financial statements are not prepared for the Airport Authority.

### **B.** Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the government. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to those who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements.

### C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Agency funds are custodial in nature and do not present results of operations or have a measurement focus but do use the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal year.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, sales taxes, intergovernmental grants, and investment income associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year, if available. All other revenue items are considered to be measurable and available only when cash is received by the County.

The County reports the following major governmental funds:

The **General Fund** is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

The **Capital Projects SPLOST Fund** accounts for the financial resources provided from the 2005 General Obligation Sales Tax Bonds and the 2001 and 2005 one percent Special Purpose Local Option Sales Tax. Such resources are used for roads, streets, and bridges, recreational facilities, Bear Creek debt payments, water projects, and sewer lines. The 2005 SPLOST is used for roads, Bear Creek debt payments, new Criminal Justice Facility, Animal Control Facility, Cultural Arts Facility, E911 Facility, Fire Station(s), Fire Training Center, Courthouse Renovations, Health Department, West Winder By-Pass, recreational facilities, sewer facilities and airport improvements. Although 2005 SPLOST was approved by the Citizens of Barrow County during fiscal year 2005, the County did not start collecting these taxes until fiscal year 2006.

The County reports the following major proprietary funds:

The **Sewerage Treatment Fund** accounts for the activities of the sewage treatment plant, sewage pumping stations, and collections systems.

The Water Transmission Fund accounts for the activities of the water distribution system.

Additionally, the County reports the following fund types:

**Special revenue funds** account for and report the proceeds of specific revenue sources that are legally restricted or committed to expenditures for specified purposes other than debt service or capital projects. The term "proceeds of specific revenue sources" establishes that one or more specific restricted or committed revenues should be the foundation for a special revenue fund. Restricted or committed specific revenue sources should comprise a substantial portion of fund's resources. If revenues are initially received in another fund, they should not be reported as revenues in the fund receiving them; instead, they should be recognized in the special revenue fund where they will be spent. The proceeds from these special revenue sources should be expected to continue to comprise a substantial portion of inflows.

**Agency funds** – the agency funds are used to account for resources held by the County or its officials in a custodial capacity. The following are the agency funds: Tax Commissioner, Clerk of Superior Court, Probate Court, Magistrate Court, Sheriff, and District Attorney.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The County has elected not to follow subsequent private-sector guidance.

As a general rule, the effect of inter-fund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the County's water and sewer function and various other functions of the County. Elimination of these charges would distort the direct costs reported for the various functions concerned.

Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds are charges for goods and services provided. Operating expenses of the enterprise funds include the cost of these goods and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### D. Deposits and Investments

Georgia statutes authorize the County to invest in the following: (1) obligations of Georgia or any other State; (2) obligations of the United States; (3) obligations fully insured or guaranteed by the United States government or one of its agencies; (4) obligations of any corporation of the United States government; (5) prime bankers' acceptances; (6) the State of Georgia local government investment pool; (7) repurchase agreements; and (8) obligations of any other political subdivisions of the State of Georgia. Any investment or deposit in excess of the federal depository insured amounts must be collateralized by 100% of State or U.S. obligations. For purposes of the statement of cash flows, all highly liquid investments with an original maturity of less than 90 days are considered to be cash equivalents. Investments are reported at fair value as determined by quoted market prices.

### E. Interfund Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year as well as all other outstanding balances between funds are reported as "due to/from other funds." Amounts are expected to be repaid within one fiscal year. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as internal balances.

## F. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

### G. Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenditures/expenses during the period. Actual results could differ from those estimates.

### H. Budgets

Annual appropriated budgets are adopted for all funds. The budgets for the proprietary funds are for management control purposes and are not required to be reported. Budgets are adopted on a basis consistent with generally accepted accounting principles. Capital outlay expenditures are budgeted in each department rather than separately as capital outlay. All appropriations lapse at fiscal year end. Expenditures may not legally exceed budgeted appropriations at the department level (e.g. Administration).

### I. Capital Assets

Capital assets, which include property, plant, equipment, intangible, and infrastructure assets, are reported in the government-wide and proprietary fund financial statements. Capital assets are defined by the County as assets with an initial, individual cost of \$5,000 or more and an estimated useful life of five years or more. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### I. Capital Assets (Continued)

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities) the County chose to include all such items regardless of their acquisition date or amount. The County was able to estimate the historical cost for the initial reporting of these assets through back trending (i.e., estimating the current replacement cost of the infrastructure to be capitalized and using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year). As the County constructs or acquires additional capital assets each fiscal year, including infrastructure, they are capitalized and reported at historical cost. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, and equipment of the primary government and its component units are depreciated using the straight line method over the following useful lives:

Asset	Years
Improvements	15
Infrastructure	50
Buildings	50
Machinery and Equipment	10
Furniture and Fixtures	10
Vehicles	5
Special Purpose Vehicle	20
Intangible asset- Sew erage Treatment Capacity	22
Intangible asset- Water Capacity Rights	40

### J. Inventory

Inventory consists of other supplies, which are recorded as assets at the time of purchase and as expenditures as the supplies are used. These inventories are valued at cost using the first-in, first-out (FIFO) method.

### K. Long-Term Obligations

In the government-wide and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, discretely presented component units, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### L. Compensated Absences

All full-time employees of the County are eligible to accrue personal leave based upon their years of service and position held. Generally, employees are entitled to up to a maximum of 240 hours of accrued personal leave upon termination. Additionally, any accrued personal leave that cannot be utilized shall be credited towards years of service if the employee retires from the County.

In accordance with the provisions of Statement of Governmental Accounting Standards No. 16,"Accounting for Compensated Absences", no liability is recorded for non-vesting accumulating rights to receive sick pay benefits as the County does not have a policy for making cash payments for such benefits at employee termination.

All paid time off is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

### M. Unearned Revenue

Unearned or deferred revenues at the governmental fund level arise when potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Unearned revenue also arise in the governmental fund level, proprietary funds, and government wide level when resources are received by the County before it has a legal claim to them, as when grant monies are received prior to meeting all eligibility requirements. In subsequent periods, when both revenue recognition criteria are met, or when the County has a legal claim to the resources, the liability for unearned revenue is removed from the balance sheet or statement of net assets and revenue is recognized.

### N. Fund Balance Determination and Classifications

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net assets." **Fund Balance** – Generally, fund balance represents the difference between the assets and liabilities under the current financial resources management focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the County is bound to honor constraints on the specific purpose for which amounts in those funds can be spent.

Fund balances are classified as follows:

*Nonspendable* – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

*Restricted* – Fund balances are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by the County or through external restrictions imposed by creditors, grantors, laws or regulations of other governments.

*Committed* – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by a formal vote of the County Board of Commissioners. Only the County's Board of Commissioners may modify or rescind the commitment.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### N. Fund Balance Determination and Classifications (Continued)

Assigned – Fund balances are reported as assigned when amounts are constrained by the County's intent to be used for specific purposes, but are neither restricted nor committed. The County's Board of Commissioners has expressly delegated to the County's Chairman and Chief Financial Officer the authority to assign funds for particular purposes.

*Unassigned* – Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The County reports positive unassigned fund balance only in the General Fund.

**Flow Assumptions** – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the County's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the County's policy to use fund balance in the following order: (1) Committed, (2) Assigned, (3) Unassigned.

**Net Assets** – Net assets represent the difference between assets and liabilities in reporting which utilizes the economic resources measurement focus. Net assets invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the County has spent) for the acquisition, construction or improvement of those assets. Net assets are reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net assets are reported as unrestricted. The County applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net assets are available. Restrictions on the government-wide statement of net assets represent amounts segregated to meet debt covenants and State laws.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# N. Fund Balance Determination and Classifications (Continued)

The composition of the Fund Balance Classification is as follows:

	General Fund	Capital Projects SPLOST Fund	Nonmajor Governmental Funds	
Nonspendable:				
Inventory	\$ 32,289	\$-	\$-	\$ 32,289
Prepaid items	57,308			57,308
Subtotals	89,597		<u> </u>	89,597
Restricted:				
Emergency services	-	-	22,365	22,365
Law enforcement	-	-	63,505	63,505
Law library	-	-	172,720	172,720
Capital projects	-	18,512,230	-	18,512,230
Economic activities			39,071	39,071
Subtotals	<u> </u>	18,512,230	297,661	18,809,891
Committed:				
Inmate use	-	-	28,867	28,867
Jail construction	489,932	-	-	489,932
Building maintenance	154,779	-	-	154,779
Parks and recreation	19,780			19,780
Subtotals	664,491		28,867	693,358
Assigned:				
Emergency services	-	-	191,216	191,216
Law enforcement	-	-	19,279	19,279
Computer system	28,250	-	-	28,250
Highways equipment	22,889			22,889
Subtotals	51,139		210,495	261,634
Unassigned:	5,938,497	<u> </u>		5,938,497
Total Fund Balance	<u>\$ 6,743,724</u>	<u> </u>	<u>\$                                    </u>	<u>\$ 25,792,977</u>

## NOTE 2. LEGAL COMPLIANCE- BUDGETS

Barrow County, Georgia follows these procedures in establishing the budgetary data reflected in the basic financial statements:

1. The County's annual budgets are prepared based on anticipated revenues and expected expenditures. Revenue anticipation, generally conservative, is designed to help insure fiscal responsibility and maintain a balanced budget. Budgeting is the responsibility of the Commission Chairman and the County Commissioners.

2. The Financial Administration Office compiles the budget requests that are submitted by the department directors and elected officials.

3. Public hearings are conducted to obtain taxpayer comments.

4. Prior to September 30, the budget is legally enacted by passage of an ordinance.

5. Budgets of the General Fund and Special Revenue Funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). The Capital Projects SPLOST Fund is adopted on a project length budget approved by the citizens of Barrow County. The County prepares budgetary estimates for the enterprise funds. The budgetary estimates, upon which such budgets are adopted, are retained in memorandum form for budget control purpose and are utilized in the preparation of comparative operating statements. The level of budgetary control is the department level.

Excess of Expenditure over Appropriations:

The Revolving Loan Special Revenue Fund – General Government expenditures exceed budget by \$210,157. This was due to bad debt being written off in fiscal year 2011 that was not budgeted for.

### NOTE 3. DEPOSITS AND INVESTMENTS

As of September 30, 2011, the County and its component units had the following investments:

<u>Investment</u>	<u>Maturities</u>	Fair Value
Certificates of deposit	February 7, 2012 – August 19, 2012	\$1,661,961
Georgia Fund 1	58 days -weighted average maturity	13,782,670

As of fiscal year end, the General Fund and Capital Projects Funds have Georgia Fund 1 investments recorded as investments (\$1,503,731 and \$7,882,148, respectively) while the Water and Sewage Authority discretely presented component unit has Georgia Fund 1 investments recorded as cash equivalents (\$4,396,791). The General Fund, the Airport Authority discretely presented component unit, and the County's Agency Funds (Sheriff Fund) are reflecting as investments certificates of deposit in the amounts of \$1,016,602, \$526,579, and \$118,780, respectively.

**Interest rate risk-** The County does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

**Credit risk.** State statues authorize the County to invest in obligations of the State of Georgia or other States; obligations issued by the U.S. government; obligations fully insured or guaranteed by the U.S. government or by a government agency of the United States; obligations of any corporation of the U.S. government; prime bankers acceptances; the local government investment pool established by State law; repurchase agreements; and obligations of other political subdivisions of the State of Georgia.

# NOTE 3. DEPOSITS AND INVESTMENTS (CONTINUED)

The local government investment pool, "Georgia Fund 1," created by OCGA 36-83-8, is a stable net asset value investment pool, which follows Standard and Poor's criteria for AAAm rated money market funds and is regulated by the Georgia Office of State Treasurer. However, Georgia Fund 1 operates in a manner consistent with Rule 2a-7 of the Investment Company Act of 1940 and is considered to be a 2a-7 like pool. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share value). Net asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participant's shares sold and redeemed based on \$1 per share and is reported at this value at fiscal year-end. The regulatory oversight agency for Georgia Fund 1 is the Office of Treasury and Fiscal Services of the State of Georgia.

As of September 30, 2011, the City's investment in Georgia Fund 1 was rated AAAm by Standard' & Poor's. Funds included in this Pool are not required to be collateralized.

**Custodial credit risk – deposits.** Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. State statues require all deposits and investments (other than federal or state government instruments) to be collateralized by depository insurance, obligations of the U.S. government, or bonds of public authorities, counties, or municipalities. As of September 30, 2011, the County's accounts were fully collateralized according to State statues.

### NOTE 4. RECEIVABLES

Receivables at September 30, 2011 for the County's individual major funds and nonmajor funds in the aggregate, including the applicable allowances for uncollectible accounts are as follows:

### A. Primary Government

	General	Capital Projects SPLOST	Sewerage Treatment	Water <u>Transmission</u>	Nonmajor Funds	Total
Receivables:						
Taxes	\$ 1,875,728	\$ 673,016	\$-	\$-	\$-	\$ 2,548,744
Accounts Interest	991,314 1,469	1,393	531,849 	126,429	216,660 16	1,866,252 2,878
Gross receivables Less allowance for	2,868,511	674,409	531,849	126,429	216,676	4,417,874
uncollectibles	(282,686)		(76,500)			(359,186)
Net total receivables	\$ 2,585,825	\$ 674,409	\$ 455,349	\$ 126,429	\$ 216,676	\$ 4,058,688

# NOTE 4. RECEIVABLES (CONTINUED)

### **B. Discretely Presented Component Units**

	Board of Health	Water and Sewage Authority	Airport Authority	Total
Receivables: Accounts Interest	\$   141,218 	\$ 337,466	\$    1,249 <u>391</u>	\$   479,933 391
Gross receivables Less allowance for	141,218	337,466	1,640	480,324
uncollectibles Net total receivables	<u>-</u> <u>\$ 141,218</u>	(30,800) <u>\$ 306,666</u>	- <u>\$    1,640</u>	<u>(30,800</u> ) <u>\$ 449,524</u>

The County's property taxes were levied on the assessed values of all real and personal property with utilities, including mobile homes and motor vehicles, located in the County. Property taxes are recognized as revenue when levied to the extent they result in current receivables (i.e. amounts received within 60 days of the fiscal yearend). Property taxes are recorded as receivable and deferred revenues when assessed. Revenues for the County's Stormwater enterprise fund, residential and commercial Stormwater fees are billed annually on the same date as the property tax bill as noted below.

Levy date:	October 10, 2010
Tax bills mailed:	October 5, 2010
Payment due date:	December 10, 2010
Delinquency date:	December 11, 2010
Lien date:	Varies beginning in October 2011

# NOTE 5. CAPITAL ASSETS

# A. Primary Government:

	Restated Balance September 30, 2010	Increases Decreases		Transfers	Balance September 30, 2011		
Governmental activities:							
Capital assets, not being depreciated:							
Land	\$ 5,221,704	\$ -	\$ -	\$ -	\$ 5,221,704		
Construction in Progress	6,666,336	1,069,131	(12,243)	(2,252,932)	5,470,292		
Total	11,888,040	1,069,131	(12,243)	(2,252,932)	10,691,996		
Capital assets, being depreciated:							
Buildings	72,490,873	-	-	72,545	72,563,418		
Land Improvements	3,982,479	2,851	-	62,290	4,047,620		
Furniture & Equipment	5,837,730	25,082	-	-	5,862,812		
Vehicles	7,695,632	50,000	(89,599)	(16,737)	7,639,296		
Infrastructure	53,609,776	<u> </u>		2,109,431	55,719,207		
Total	143,616,490	77,933	(89,599)	2,227,529	145,832,353		
Less accumulated depreciation for:							
Buildings	(9,628,299)	(1,527,563)	-	-	(11,155,862)		
Land Improvements	(1,314,251)	(224,387)	-	-	(1,538,638)		
Furniture & Equipment	(3,572,900)	(385,565)	-	-	(3,958,465)		
Vehicles	(5,397,395)	(616,622)	84,184	16,737	(5,913,096)		
Infrastructure	(24,399,169)	(1,119,168)	-	-	(25,518,337)		
Total	(44,312,014)	(3,873,305)	84,184	16,737	(48,084,398)		
Total capital assets, being							
depreciated, net	99,304,476	(3,795,372)	(5,415)	2,244,266	97,747,955		
Governmental Activities							
capital assets, net	<u>\$ 111,192,516</u>	<u>\$ (2,726,241</u> )	<u>\$ (17,658</u> )	<u>\$ (8,666</u> )	<u>\$ 108,439,951</u>		

# NOTE 5. CAPITAL ASSETS (CONTINUED)

### A. Primary Government (Continued)

	Restated Balance September 30, 2010	Increases	Transfers	Balance September 30, 2011	
Business-type activities:					
Capital assets, not being depreciated: Land	\$ 1,163,202	\$-	\$-	\$-	\$ 1,163,202
Construction in Progress	1,130,904		φ - -	پ (2,073,835)	2,024,421
Total		· · · · · · · · · · · · · · · · · · ·			
TOLA	2,294,106	2,967,352		(2,073,835)	3,187,623
Capital assets, being depreciated:					
Buildings	10,134,805	-	-	8,666	10,143,471
Site Improvements	240,502	-	-	-	240,502
Furniture & Equipment	278,501	7,305	-	-	285,806
Vehicles	139,895	-	-	16,737	156,632
Intangible assets	31,881,191	-	-	-	31,881,191
Sewer Systems Infrastructure	20,605,896	520,681		2,073,835	23,200,412
Total	63,280,790	527,986		2,099,238	65,908,014
Less accumulated depreciation for:					
Buildings	(1,575,935	) (216,389)	-	-	(1,792,324)
Site Improvements	(213,748	, , , ,		-	(229,153)
Furniture & Equipment	(168,260	) (20,013)	-	-	(188,273)
Vehicles	(132,673	) (5,580)	-	(16,737)	(154,990)
Intangible assets	(6,643,721	) (1,032,630)	-	-	(7,676,351)
Sewer System Infrastructure	(2,936,569	) (419,593)	-	-	(3,356,162)
Total	(11,670,906	) (1,709,610)		(16,737)	(13,397,253)
Total capital assets, being depreciated, net	51,609,884	(1,181,624)	_	2,082,501	52,510,761
	51,009,004	(1,101,024)		2,002,001	52,510,701
Governmental Activities					
capital assets, net	\$ 53,903,990	\$ 1,785,728	<u>\$</u> -	\$ 8,666	\$ 55,698,384

As of the prior fiscal year, the County recorded intangible assets, net, as other assets but did not reflect these assets in the capital assets footnotes. Therefore, the beginning balance has been modified to reflect the intangible assets at gross (total cost and accumulated depreciation) in accordance with GASB 51, *Accounting and Financial Reporting for Intangible Assets*. For further discussions about the intangible assets and related liabilities, see Note 7, Other Long-term Liabilities.

# NOTE 5. CAPITAL ASSETS (CONTINUED)

# A. Primary Government (Continued)

Depreciation expense was charged to functions/programs of the primary government as follows:

# **Governmental Activities:**

General government Judicial Public safety Public works Health and welfare Culture and recreation Housing and development	\$ 342,806 3,538 1,865,610 1,395,847 93,048 162,327 10,129
Total depreciation expense - governmental activities	<u>\$ 3,873,305</u>
Business-type activities:	
Sewerage treatment Water Stormwater	\$ 968,449 740,295 <u>866</u>
Total depreciation expense - business-type activities	<u>\$ 1,709,610</u>

# B. Discretely Presented Component Unit - Health Department

	Balance September 30, 2010		Inc	creases	Decreases	Balance September 30, 2011		
Capital assets, being depreciated: Machinery and Equipment	\$	117,224	\$	2,390		\$	119,614	
Less accumulated depreciation for: Machinery and Equipment		(112,546)		(2,595)			(115,141)	
Total capital assets, being depreciated, net	\$	4,678	\$	(205)	<u>\$</u>	\$	4,473	

# NOTE 5. CAPITAL ASSETS (CONTINUED)

# C. Discretely Presented Component Unit- Industrial Building Authority

		Restated Balance ptember 30, 2010	Inc	reases	Decr	eases	Balance September 30, 2011		
Capital assets, not being depreciated: Land Construction in Progress	\$	11,046,379 92,957	\$	- 2,520	\$	-	\$	11,046,379 95,477	
Total	\$	11,139,336	\$	2,520	\$	-	\$	11,141,856	

# D. Discretely Presented Component Unit- Joint Development Authority

		Restated Balance September 30, 2010		Increases		eases	Balance September 30, 2011		
Capital assets, not being depreciated: Land Construction in Progress	\$	9,441,384 53,229	\$	-	\$	-	\$	9,441,384 53,229	
Total	<u>\$</u>	9,494,613	\$		\$	-	\$	9,494,613	

# NOTE 5. CAPITAL ASSETS (CONTINUED)

# E. Discretely Presented Component Unit- Airport Authority

	Balance September 30, 2010		Increases		Decreases			Balance otember 30, 2011
Capital assets, not being depreciated:								
Land	\$	3,446,270	\$	219,500	\$	-	\$	3,665,770
Total		3,446,270		219,500		-		3,665,770
Capital assets, being depreciated:								
Buildings		2,814,856		-		-		2,814,856
Buildings Improvements		68,068		-		-		68,068
Land improvements		5,071,151		-		-		5,071,151
Furniture and equipment		399,474		-		-		399,474
Vehicles		20,000		-		-		20,000
Total		8,373,549		_		-		8,373,549
Less accumulated depreciation for:								
Buildings		(1,886,626)		(112,594)		-		(1,999,220)
Buildings Improvements		(38,708)		(5,034)		-		(43,742)
Land Improvements		(2,326,369)		(190,356)		-		(2,516,725)
Furniture and equipment		(349,132)		(5,005)		-		(354,137)
Vehicles		(20,000)		-		-		(20,000)
Total		(4,620,835)		(312,989)				(4,933,824)
Total capital assets, being								
depreciated, net		3,752,714		(312,989)				3,439,725
Total capital assets, net	\$	7,198,984	\$	(93,489)	\$	_	<u>\$</u>	7,105,495

# NOTE 5. CAPITAL ASSETS (CONTINUED)

# F. Discretely Presented Component Unit- Water & Sewage Authority

	Balance September 30, 2010	Increases	Decreases	Transfers	Balance September 30, 2011		
Capital assets, not being depreciated:	\$ 7,172	¢ 46.469	¢	\$-	¢ 52.240		
Land Construction in Progress	\$ 7,172 1,067,464	\$ 46,168 223,653	\$-	ə - (1,149,786)	\$		
Total	1,074,636	269,821		(1,149,786)	194,671		
Capital assets, being depreciated: Buildings Land Improvements Furniture & Equipment Vehicles Water Sewer Systems Total	300,000 103,196 75,730 158,558 <u>17,225,689</u> 17,863,173	- - - 240,000 240,000	- - - - -	- - - 1,149,786 1,149,786	300,000 103,196 75,730 158,558 <u>18,615,475</u> 19,252,959		
Less accumulated depreciation for:							
Buildings	(3,000)	(6,000)	-	-	(9,000)		
Land Improvements	(14,333)	(6,880)	-	-	(21,213)		
Furniture & Equipment	(26,288)	(6,379)	-	-	(32,667)		
Vehicles	(109,546)	(15,875)	-	-	(125,421)		
Water Sewer System	(3,480,817)	(354,275)		-	(3,835,092)		
Total	(3,633,984)	(389,409)			(4,023,393)		
Total capital assets, being depreciated, net	14,229,189	(149,409)		1,149,786	15,229,566		
Governmental Activities capital assets, net	<u>\$ 15,303,825</u>	<u>\$ 120,412</u>	<u>\$ -</u>	<u>\$                                    </u>	<u>\$ 15,424,237</u>		

# NOTE 6. LONG-TERM DEBT AND CAPITAL LEASES

### A. Primary Government

The following is a summary of long-term debt transactions of the County for the fiscal year ended September 30, 2011:

	Balance September 30, 2010 Addition		Reductions	Balance September 30, 2011	Due Within One Year
Governmental activities:					
2005 series general obligations bonds Unamortized bond premium	\$ 52,175,000 815,066	\$	\$ (2,075,000) (83,589)	\$ 50,100,000 731,477	\$    2,145,000
Total general obligation bonds	52,990,066	-	(2,158,589)	50,831,477	2,145,000
Net pension obligation	-	1,461,287	(1,240,007)	221,280	-
Net OPEB obligation	449,834	482,442	(77,914)	854,362	-
Capital leases Compensated absences	826,752 1,262,455	1,314,113	(608,912) (1,347,811)	217,840 1,228,757	217,840 983,006
Governmental activities long-term liabilities	<u> </u>	<u>\$ 3,257,842</u>	<u>\$ (5,433,233)</u>	<u> </u>	<u>\$                                    </u>

		Balance ptember 30, 2010	Additions	Reductions			Balance eptember 30, 2011	Due Within One Year	
Business-type activities								-	
Contracts payable	\$	24,481,448	\$-	\$	(801,501)	\$	23,679,947	\$	833,715
Notes payable		-	2,854,549		-		2,854,549		-
Compensated absences		25,255	22,960		(20,797)		27,418		21,934
Total	<u>\$</u>	24,506,703	<u>\$ 2,877,509</u>	\$	(822,298)	\$	26,561,914	\$	855,649

For Governmental activities, compensated absences, capital leases, net pension obligation, and net OPEB obligation are generally liquidated by the General Fund.

**General Obligation Bonds**. During the fiscal year ended September 30, 2006, the County issued a \$58,000,000 General Obligation Sales Tax Bond, Series 2005 (the "Series 2005 Bond"), with an interest rate of 3.5% to 5.00%. The Series 2005 Bond was issued for the purpose of providing funds to pay or to be applied toward the cost of capital outlay projects. The County made interest payments in April and October, with the principal due in October. The principal payments are to be made through October 2026.

# NOTE 6. LONG-TERM DEBT AND CAPITAL LEASES (CONTINUED)

Annual debt service requirements for the maturity of the Series 2005 Bond are as follows:

Principal		Year ing ber 30, Principal Interest					Total					
\$	2,145,000	\$	2,325,910	\$	4,470,910							
	2,220,000		2,233,248		4,453,248							
	2,335,000		2,130,472		4,465,472							
	2,450,000		2,010,848		4,460,848							
	2,575,000		1,894,879		4,469,879							
	14,925,000		7,684,165		22,609,165							
	19,050,000		3,573,750		22,623,750							
	4,400,000		110,000		4,510,000							
\$	50,100,000	\$	21,963,272	\$	72,063,272							
	\$	<pre>\$ 2,145,000 2,220,000 2,335,000 2,450,000 2,575,000 14,925,000 19,050,000 4,400,000</pre>	<pre>\$ 2,145,000 \$ 2,220,000 2,335,000 2,450,000 2,575,000 14,925,000 19,050,000 4,400,000</pre>	\$ 2,145,000       \$ 2,325,910         2,220,000       2,233,248         2,335,000       2,130,472         2,450,000       2,010,848         2,575,000       1,894,879         14,925,000       7,684,165         19,050,000       3,573,750         4,400,000       110,000	\$ 2,145,000       \$ 2,325,910       \$         2,220,000       2,233,248       2,335,000       2,130,472         2,450,000       2,010,848       2,575,000       1,894,879         14,925,000       7,684,165       19,050,000       3,573,750         4,400,000       110,000       110,000	\$ 2,145,000       \$ 2,325,910       \$ 4,470,910         2,220,000       2,233,248       4,453,248         2,335,000       2,130,472       4,465,472         2,450,000       2,010,848       4,460,848         2,575,000       1,894,879       4,469,879         14,925,000       7,684,165       22,609,165         19,050,000       3,573,750       22,623,750         4,400,000       110,000       4,510,000						

### **Capital Leases**

The County has entered into capital lease agreements for financing the acquisition of equipment. The lease agreement qualify as a capital lease for accounting purposes (title transfers at the end of the lease term) and, therefore, has been recorded at the present value of the future minimum lease payments as of the date of inception.

The County had \$3,708,000 of leased assets under capital leases as of September 30, 2011.

The following is a schedule of the future minimum lease payments under the capital lease, and the present value of the net minimum lease payments as of September 30, 2011:

2012	\$ 219,454
Total minimum lease payments	219,454
Less amount representing interest	 (1,614)
Present value of future minimum lease payments	217,840
Less current maturities	 (217,840)
Net of current maturities	\$ 

# NOTE 6. LONG-TERM DEBT AND CAPITAL LEASES (CONTINUED)

## **B. Discretely Presented Component Units – Governmental Activities**

### **Revenue Bonds**

Governmental activities - Discretely presented - component units:	Se	Restated Balance ptember 30, 2010	ļ	Additions	R	eductions	Se	Balance ptember 30, 2011	Due Within One Year
Contracts payable Series 2006 Revenue Bonds Series 2010 Revenue Bonds Unamortized discount Deferrd gain on refunding	\$	15,100,000 12,125,000 (187,290) 252,967	\$	- - -	\$	(355,000) - 13,072 (17,390)	\$	14,745,000 12,125,000 (174,218) 235,577	\$ 375,000 - - -
Total	\$	27,290,677	\$		\$	(359,318)	\$	26,931,359	<u>\$ 375,000</u>

In June 2006, the County entered into an intergovernmental agreement with the Barrow County Industrial Building Authority (BCIBA). In June 2006, the BCIBA issued \$15,440,000 of Taxable Revenue Bonds (Barrow County Economic Development Project), Series 2006 with annual interest rates ranging from 5.4% to 6.2%. The proceeds were used to acquire 275.62 acres of property on Highway 53 and Highway 316. This land will be used for future development. Barrow County has agreed to provide debt servicing for the bonded debt. Revenue Bonds payable recorded for the BCIBA at September 30, 2011 are as follows:

Remaining bonds through ficsal year 2032: Less: Unamortized discount	\$ 14,745,000 (39,695)
Total	14,705,305
Current	375,000
Long-term	\$ 14,330,305

Annual debt service requirements for the maturity of the Series 2006 Bonds as of September 30, 2011 are as follows:

Fiscal Year Ending September 30,	F	Principal	 Interest	 Total
2012	\$	375,000	\$ 877,264	\$ 1,252,264
2013		395,000	856,183	1,251,183
2014		420,000	833,770	1,253,770
2015		440,000	809,900	1,249,900
2016		465,000	784,444	1,249,444
2017-2021		2,765,000	3,466,814	6,231,814
2022-2026		3,710,000	2,494,802	6,204,802
2027-2031		4,985,000	1,178,116	6,163,116
2032		1,190,000	 36,890	 1,226,890
Total	\$	14,745,000	\$ 11,338,183	\$ 26,083,183

### NOTE 6. LONG-TERM DEBT AND CAPITAL LEASES (CONTINUED)

In June 2006, the County entered into an intergovernmental agreement with the Joint Development Authority of Winder-Barrow County, Georgia (JDA). In June 2007, the JDA issued \$12,420,000 of Revenue Bonds Series 2007 with annual interest rates ranging from 3.75% to 4.6%. The proceeds from the sale of the Series 2007 Bonds will be used for the purpose of acquiring and improving land, a portion of which will be used for an industrial park and a portion will be conveyed to the Barrow County Airport Authority for its airport. Barrow County, Georgia has agreed to provide debt servicing for the bonded debt. In September 2010, the government together with the JDA refunded the outstanding balance of the series 2007 JDA Bonds with the 2010 Series in the amount of \$12,420,000. The new bonds were issued at a discount totaled \$12,125,000 with annual interest rates ranging from 1.25% to 3.70%.

Revenue bonds payable recorded in JDA fund at September 30, 2011 are as follows:

Remaining bonds through fiscal year 2027:	\$ 12,125,000
Less: Unamortized discount	(134,523)
Plus: Gain on refunding	235,577
Total	12,226,054
Current	
Long-term	\$ 12,226,054

Annual debt service requirements for the maturity of the Series 2011 Bonds are as follows:

Year Ending September 30,	 Principal	 Interest		al Debt Service equirement
2012	\$ -	\$ 352,955	\$	352,955
2013	-	352,955		352,955
2014	725,000	348,424		1,073,424
2015	740,000	337,418		1,077,418
2016	750,000	323,443		1,073,443
2017-2021	4,060,000	1,326,363		5,386,363
2022-2026	4,785,000	630,920		5,415,920
2027	 1,065,000	 19,703	_	1,084,703
Total	\$ 12,125,000	\$ 3,692,181	\$	15,817,181

# NOTE 6. LONG-TERM DEBT AND CAPITAL LEASES (CONTINUED)

### C. Discretely Presented Component Unit- Water and Sewage Authority

The following is the summary of the long-term debt of the Water and Sewage Authority for the fiscal year ended September 30, 2011:

	Beginning Balance 9/30/2010	Inc	creases	D	ecreases	 Ending Balance 9/30/2011	Due Within One Year
Revenue Bonds Compensated Absences	\$ 10,940,000 <u>26,361</u>	\$	25,300	\$	(605,000) (22,742)	\$ 10,335,000 28,919	\$ 635,000 <u>23,135</u>
Total	\$ 10,966,361	\$	25,300	\$	(627,742)	\$ 10,363,919	\$ 658,135

# **REVENUE BONDS:**

The Authority issued bonds where the Authority pledges Authority revenues derived from the acquired or constructed assets to pay debt service. Revenue bonds outstanding at September 30, 2011 are as follows:

	Fiscal Year	Interest Rate	Interest Dates	lssue Date	Maturity Date	Authorized and Issued	Outstanding
Water system improvements	2005	3.72%	2/1: 8/1	10/1/2005	8/1/2025	<u>\$ 10,000,000</u>	<u> </u>
Water system improvements	2002	4.70%	2/1: 8/1	2/1/2002	8/1/2021	4,230,000	2,550,000
				Current maturitie	s		10,335,000 (635,000)
				Long-term matur	ities		<u>\$ 9,700,000</u>

Revenue bonds debt service requirements to maturity as follows:

Fiscal Year Ending Septenber 30,	Principal	Interest	Total
2012	\$    635,000	\$     409,452	\$   1,044,452
2013	660,000	383,821	1,043,821
2014	685,000	357,162	1,042,162
2015	715,000	329,475	1,044,475
2016 2017-2021 2022 2025	745,000 4,230,000	300,574 1,024,515	1,045,574 5,254,515
2022-2025	<u>2,665,000</u>	<u>252,588</u>	<u>2,917,588</u>
Total	\$ 10,335,000	\$ 3,057,587	\$ 13,392,587
Less current portion	(635,000) \$ 9,700,000	<u> </u>	<u> </u>

### NOTE 7. OTHER LONG-TERM LIABILITIES

In July 1996, the County entered into intergovernmental agreements with 50-year terms with the Upper Oconee Basin Water Authority (the "UOBWA"). Other counties involved include (at varying levels of participation) Athens-Clarke County, Jackson County, and Oconee County. The purpose of the agreements is to provide water resources to the participating counties.

Since the formation of the UOBWA, there has been construction of a reservoir and water treatment facility that will provide water for the counties involved and additional agreements have been entered into between the County and the UOBWA. In December 1997, the UOBWA issued \$60,770,000 of Water Revenue Bonds, Series 1997 with annual interest rates varying from 4.25% to 5.25%. The proceeds were used for the construction of the various projects mentioned herein. Barrow County has agreed to provide debt servicing for 37.52% of the bonded debt. Consequently, a contract payable amount is reflected in the Water Fund for the County's share of the bonded debt in an original amount of \$21,465,192. The balance of the UOBWA revenue bonds at September 30, 2011 in the amount of \$42,130,000 of which the County's share is \$15,807,176.

A maturities schedule of the contract payable for the County's portion of the annual debt service of the UOBWA is as follows for each of the fiscal years ending September 30:

<u>Fiscal Year</u>	 Principal	Interest		Total	
2012	\$ 684,740	\$	749,129	\$	1,433,869
2013	709,128		725,163		1,434,291
2014	735,392		698,374		1,433,766
2015	761,656		672,635		1,434,291
2016	801,052		633,600		1,434,652
2017-2021	4,641,224		2,526,128		7,167,352
2022-2026	5,928,160		1,257,202		7,185,362
2027	 1,545,824		67,630		1,613,454
Total	\$ 15,807,176	\$	7,329,861	\$	23,137,037

The County has obtained certain water rights associated with the liability addressed above. These water rights have been determined to be treated as an intangible assets in accordance with GASB Statement No. 51. The UOBWA began operations and serving county participants on July 1, 2002, and the amortization period has been determined to originate on that date. The asset's original cost is \$21,465,192 with accumulated amortizations of \$5,072,352 resulting in a carrying value of \$16,392,840 as of September 30, 2011, and is reflected in the Water Fund as a capital asset.

In June 2006, the County entered into an intergovernmental agreement with a 22-year term with the City of Winder, Georgia (City") to obtain sewage treatment capacity rights at the City's wastewater treatment facility. The contract price in the total amount of \$10,416,000 is based upon the City's cost to construct the upgrade to the City's current facility in the amount of \$5,832,000, plus a shared capacity charge in the amount of \$4,584,000. The shared capacity payments are based on the number of tap fees sold by the County. The County will pay the City \$1,500 for each residential equivalent unit of wastewater capacity until the \$4,584,000 is paid in full. The Balance of the County's obligation as September 30, 2011 is \$3,293,273 for the construction costs and \$4,579,498 for the capacity charge.

## NOTE 7. OTHER LONG-TERM LIABILITIES (CONTINUED)

A maturities schedule of the contract payable, related to the cost of construction, is as follows for each of the fiscal years ending September 30:

Fiscal Year	Principal	Interest	 Total	
2012	\$ 148,97	5 \$ 137,000	\$ 285,975	
2013	155,17	2 130,803	285,975	
2014	161,62	7 124,348	285,975	
2015	168,35	1 117,624	285,975	
2016	175,35	4 110,621	285,975	
2017 2021	992,45	3 437,420	1,429,873	
2022- 2026	1,216,78	8 213,085	1,429,873	
2027	274,55	3 11,421	 285,974	
Total	<u>\$ 3,293,27</u>	3 \$ 1,282,322	\$ 4,575,595	

The County has obtained certain sewer rights associated with the liability addressed above. These sewer rights have been determined to be treated as an intangible asset. The asset's original cost is \$10,416,000, with accumulated amortization of \$2,604,000 resulting in a carrying value of \$7,812,000 as of September 30, 2011, and is reflected in the Sewerage Treatment Fund as a capital asset.

On October 13, 2010, the County executed a loan with the State of Georgia Environmental Facilities Authority (GEFA) for \$3,000,000 to finance the costs of acquiring, construction, and installing sewer system improvements and the necessary appurtenances. The loan was issued at 3.81%. To date, the County has requested \$2,854,549 from GEFA for reimbursement of expenses for the proposed projects. When \$3,000,000 of the balance of the loan has been received, the loan will be finalized and the repayment schedule will be established. The obligation of the County to make the payment is a general obligation to which its full faith and credit and taxing power are pledged.

# NOTE 8. OPERATING LEASES

### Lessor Agreements

The County leases a certain parcel of land for use by another entity. The lease is accounted for as an operating lease and revenue is recorded when earned. Revenue derived from the lease during fiscal year 2011 amounted to \$12,006.

The following is a schedule of future minimum lease payments under lease at September 30, 2011.

Future Receipts						
2012	\$ 12,696					
2013	12,696					
2014	12,696					
2015	12,696					
2016	13,807					
2017-2018	26,767					
Totals	<u>\$91,358</u>					

### NOTE 9. INTER-FUND RECEIVABLES, PAYABLES, AND TRANSFERS

These balances resulted from the time lag between the dates that (1) inter-fund goods and services are provided or reimbursable expenditures occur and (2) payments between funds are made. Inter-fund receivables net to zero.

Transfers are used to (1) move revenues from the fund that statute or budget requires them to be collected to the fund that the statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. Inter-fund transfers net to zero.

### Due to/ Due From:

Recivable Fund	Payable Fund	Amount	Amount	
General Fund	Sewerage Treatment Water Transmission Nonmajor governmental funds	\$ 111,953 155,335 143,300	\$ 410,588 - - -	
		<u>\$ 410,588</u>	\$ 410,588	

# Due to/ Due from Primary Government and Discretely Presented Component Units:

Receivable Fund	Payable Fund		mount	Amount
General Fund				\$ 18,331
	Water and Sewerage Authority	\$	8,470	-
	Airport Authority		9,861	-
Water and -				
Sewerage Authority			-	141,707
<b>c</b>	Water Transmission		141,498	-
	Sewerage Treatment		209	 
		<u>\$</u>	160,038	\$ 160,038

### Interfund Transfers

### Transfers-Primary Government:

	Transfers In				
	-	eneral Fund		Water	Total
Transfers Out: Capital Projects SPLOST Sewerage Treatment	\$	4,406	\$	900,000 -	\$ 900,000 4,406
	\$	4,406	\$	900,000	\$ 904,406

### NOTE 10. JOINT VENTURE

Under Georgia law, the County, in conjunction with other counties and cities in the area, is a member of the Northeast Georgia Regional Development Center (RDC) and is required to pay annual dues thereto. During its fiscal year ended September 30, 2011, the County paid \$69,367 in such dues. Membership in an RDC is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34 which provides for the organizational structure of the RDC in Georgia.

The RDC Board membership includes the chief elected official of each county and municipality of the area. OCGA Section 50-8-39.1 provides that the member governments are liable for any debts or obligations of an RDC. Separate financial statements may be obtained from:

Northeast Georgia Regional Development Center 305 Research Drive Athens, Georgia 30605-2795

## NOTE 11. DEFINED BENEFIT PENSION PLAN

The County contributes to the Association County Commissioners of Georgia ("ACCG") Defined Benefit Plan, an agent multiple-employer public employee retirement system that acts as a common investment and administrative agent for participating counties in Georgia.

The Plan Provides retirement, disability, and death benefits to plan participants and beneficiaries. The Plan is affiliated with the ACCG Plan, an agent multiple-employer pension plan administered by GEBCorp. The ACCG, in its role as the Plan Sponsor, has the sole authority to amend the provisions of the ACCG Plan as provided in Section 19.03 of the ACCG Plan document. The County has the authority to amend the adoption agreement, which defines the specific benefit provisions of the Plan as provided in Section 19.02 of the ACCG Plan document. Complete financial statements for the Association of County Commissioner of Georgia (ACCG) Defined Benefit Pension Plan can be obtained from GEBCorp, 3625 Cumberland Boulevard, Suite 825, Atlanta, Georgia 30039.

### Membership:

As of January 1, 2011, the most recent actuarial valuation date, the Plan membership consisted of the following categories of participants:

Retirees and beneficiaries receiving benefits	77
Term vested participants not receiving benefits	152
Active participants	341
Total	570

# Funding Policy:

The County is required to contribute an actuarially determined amount annually to the Plan's trust. The contribution amount is determined using actuarial methods and assumptions approved by the ACCG Plan trustees and meet or succeed the minimum contribution requirement contained in State of Georgia statutes. Plan members are not required to contribute.

# NOTE 11. DEFINED BENEFIT PENSION PLAN (CONTINUED)

## **Annual Pension Cost:**

The County's annual pension cost and net pension obligation for the current fiscal year were determined as follows:

Derivation of Annual Pension Cost:	Septe	September 30, 2011		
Annual required contribution	\$	1,458,362		
Interest on net pension obligation (asset)		(41,798)		
Amortization of net pension obligation (asset)	_	44,723		
Annual pension cost	\$	1,461,287		
Derivation of Net Pension Obligation (Asset):				
Annual pension cost	\$	1,461,287		
Actual contributions to plan		700,677		
Increase in net pension obligation (asset)		760,610		
Net pension obligation (asset) as of September 30, 2010	_	(539,330)		
Net pension obligation (asset) as of September 30, 2011	\$	221,280		

#### **Basis of Valuation and Actuarial Assumptions**

Current valuation date	January 1, 2011
Annual return on invested plan assets	7.75%
Projected annual salary increases	5%-7.5% based on age
Expected annual inflation	3.00%
Actuarial value of assets	Smoothed within a 5 year smoothing period
Actuarial funding method	Projected Unit Credit
Amortization method	Level Percent of Pay (closed)

The following is a schedule of funding progress:

			Unfunded			
			Actuarial			UAAL as a
	Actuarial	Actuarial	Accrued			Percentage
Measurement	Value of	Accrued	Liability	Funded	Covered	of Covered
Date	Assets	Liability (AAL)	(UAAL)	Ratio	Payroll	Payroll
1/1/2011	\$ 12,085,458	\$ 17,277,827	\$5,192,369	69.9%	\$13,519,135	38.4%

The required schedule of funding progress immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of plan net assets is increasing or decreasing over time relative to the actuarial accrued liability. Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of January 1, 2011.

Trend Information for the Plan					
Fiscal	Annual	Actual	Percentage	Net	
Year	Pension	County	of APC	Pension	
Ending	cost (APC)	Contribution	Contributed	Obligation (Asset)	
September 30, 2011	\$ 1,461,287	\$    700,677	48%	\$ 221,280	
September 30, 2010	1,504,850	1,589,742	106%	(539,330)	
September 30, 2009	1,240,560	1,293,794	104%	(454,438)	

### NOTE 11. DEFINED BENEFIT PENSION PLAN (CONTINUED)

## NOTE 12. RISK MANAGEMENT

The County is exposed to various risks of losses related to: torts; thefts of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Public Risk Underwriter and Travelers are the County's general liability carriers. The Association of County Commissioners of Georgia Group Self-Insurance Workers Compensation Fund, a public entity risk pool currently operate as a common risk management and insurance program for member local governments. As part of this risk pool, the County is obligated to pay all contributions and assessments as prescribed by the pool, to cooperate with the pool's agents and attorneys, to follow loss reduction procedures established by the fund, and to report as promptly as possible, and in accordance with any coverage descriptions issued, all incidents which could result in the funds being required to pay any claim of loss. The County is also to allow the pool's agents and attorneys to represent the County in investigation, settlement discussions, and all levels of litigation arising out of any claim made against the County within the scope of loss protection furnished by the funds.

The fund is to defend and protect the members of the funds against liability or loss as prescribed in the member government contract and in accordance with the workers compensation law of Georgia. The fund is to pay all costs taxed against members in any legal proceeding defended by the members, all interest accruing after entry of judgment, and all expenses incurred for investigation, negotiation, or defense.

There have been no significant reductions of insurance coverage from coverage in the prior year and settlement amounts have not exceeded insurance coverage for the current year or the three prior fiscal years.

### NOTE 13. COMMITMENTS AND CONTINGENCIES

### **Contractual Commitments:**

In addition to the liabilities enumerated in the statement of net assets on September 30, 2011, the County has contractual commitments on uncompleted contracts of approximately \$549,434.

### Litigation:

The County is involved in several pending lawsuits. Liability, if any, which might result from these proceedings, would not, in the opinion of management and legal counsel, have or may have a material adverse effect on the financial position of the County.

### NOTE 13. COMMITMENTS AND CONTINGENCIES (CONTINUED)

### Grant Contingencies:

The County has received Federal and State grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to the disallowance of certain expenditures previously reimbursed by those agencies. Based upon prior experience, management of the County believes such disallowances, if any, will not be significant.

### NOTE 14. OTHER POST-EMPLOYMENT BENEFITS

### Plan Description:

The County provides funding for continued healthcare benefits to retired employees. The Plan provides medical coverage and prescription drug benefits to those who qualify. In order to be eligible for the retiree health care plan, the employee must have the minimum age of 55 and having at least 10 years of service to the County. Continued healthcare benefits in the form of single coverage will be paid at 50 percent of the premium. This benefit is limited to a period until the employee becomes Medicare eligible or reaches age 65 whichever comes first. The County has the authority to amend or terminate this benefit. The Plan was established by a resolution by the Board of Commissioners. It may also be amended by resolution of the same Board.

The Plan is a single-employer defined benefit post-retirement healthcare. The County has not elected to advance fund the Plan, but rather maintains the Plan on a "pay as you go" basis.

As of January 1, 2010, the most recent actuarial valuation date, the Plan membership included the following categories of participants:

Activies Fully Eligible to Retire	11
Activies Not Yet Fully Eligible to Retire	413
Reirees and Dependents	12
Total	436

#### Benefits:

Eligible retirees and former employees are offered the same health and prescription drug coverage as active employees. The County pays 50% of the retiree premium for the health insurance plan. Retirees cannot add spouses or dependents to the County's insurance plan. There is a maximum out-of-pocket cost to the employee of \$2,000 or \$5,000 depending on the plans.

### Eligibility:

Employees are eligible for OPEB provided that the employee has the minimum age of 55 and having at least 10 years of service to the County.

### County Contribution:

The County contribution is determined by the actuary as necessary to keep the Plan in compliance with the funding requirements of the State of Georgia.

#### NOTE 14. OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

The annual required contribution for the current fiscal year was determined as part of the January 1, 2010 actuarial valuation. The actuarial assumptions included:

Measurement Date	January 1, 2010
Actuarial Cost Method	Projected Unit Credit
Actuarial Asset Valuation Method	Not Applicable
Healthcare Cost Trend Rate	9.00%
Utimate Healthcare Cost Trend Rate	5.00%
Fiscal Year of Utimate Trend Rate	FY 2016
Amortization method	Level Dollar
Remaining Amortization Period	30 years, open
Discount Rate	4.00%
Salary Rate Increase	3.00%

The following is a schedule of funding progress using the projected unit credit cost method. As of the most recent valuation date, January 1, 2010, the funded status of the Plan was as follows:

Actuarial	Actua	arial	Actu	arial Accrued	Unfunded		Annual	UAAL as a
Valuation	Value of		Liability (AAL)		AAL	Funded	Covered	Percentage of
Data		- 4 -	Entry Age		(114 41)	Datia	Douroll	Covered Devrall
Date	Ass	ets		ntry Age	(UAAL)	Ratio	Payroll	Covered Payroll

#### N/A- Not Available

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of January 1, 2010.

#### Annual OPEB Cost:

The County's actuarially determined contribution, OPEB cost and increase in net OPEB obligation for the fiscal year ended September 30, 2011, is as follows:

#### NOTE 14. OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

Normal cost Amortization of unfunded actuarial accrued liability	\$ 374,629 107,176
Annual required contribution Interest on Net OPEB Obligation Adjustment to Annual Required Contribution	 481,805 17,993 (17,356)
Annual OPEB Cost Actual employer benefit payments	 482,442 (77,914)
Increase in net OPEB obligation	404,528
Net OPEB obligation, beginning of fiscal year	 449,834
Net OPEB obligation, end of fiscal year	\$ 854,362

The annual required contribution was determined as part of the January 1, 2010 actuarial valuation. The chart below shows the annual OPEB cost for the current fiscal year, along with the percentage actually contributed by the County.

Fiscal Year Ended	Anı	nual OPEB Cost	nployer ntribution	Percentage of Annual OPEB Cost Contributed	et OPEB bligation
September 30, 2011	\$	482,442	\$ 77,914	16.15%	\$ 854,362
September 30, 2010		449,834	-	-	449,834

#### NOTE 15. CHANGE IN REPORTING ENTITY

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In previous fiscal years, the County's Joint Development Authority and the Industrial Building Authority activity was reported in the County's governmental activities of the government-wide financial statements in error instead being reported as discretely presented component units. As of September 30, 2011, the County has determined that these entities should be reported as discretely presented component units instead of reported in governmental activities of the County's government-wide financial statements. See Note 16 for the net assets balances restated for these component units and the County's governmental activities.

#### NOTE 16. PRIOR PERIOD ADJUSTMENTS

**General Fund:** The County has determined that a restatement of beginning fund balance of the General Fund is necessary to correctly recognize revenue in the proper period. In previous years, the County had set aside fines and forfeitures revenue as a liability for the construction of a jail instead of reserving fund balance for that purpose.

Fund Balance September 30, 2010, as previously reported	\$4,292,956
-Adjustment to record fines and forfeitures revenue in the proper period	251,510
Fund Balance September 30, 2010, as restated	<u>\$4,544,466</u>

#### NOTE 16. PRIOR PERIOD ADJUSTMENTS (CONTINUED)

**Nonmajor Governmental Funds:** The County has determined that a restatement of beginning fund balance of the nonmajor governmental funds is necessary to record accounts receivables and revenue pertaining to the Emergency 911 Special Revenue Fund, which were measurable, available, and met the criteria for recognition, in the proper period.

Fund Balance September 30, 2010, as previously reported	\$741,893
	004.044
-Adjustment to record accounts receivable and revenue in the proper period	224,314
Fund Balance September 30, 2010, as restated	<u>\$966,207</u>

**Sewerage Treatment Fund:** The County has determined that a restatement of beginning net assets of the Sewerage Treatment Fund is necessary to record accrued interest payable and interest expense in the proper period.

Net Assets September 30, 2010, as previously reported	\$20,611,247
-Adjustment to record accrued interest payable in the proper period	(35,737)
Net Assets September 30, 2010, as restated	\$20,575,510

**Nonmajor Enterprise Fund (Stormwater Fund):** The County has determined that a restatement of beginning net assets of the nonmajor enterprise fund is necessary to record stormwater accounts receivables and revenue in the proper period.

Net Assets September 30, 2010, as previously reported	\$372,833
-Adjustment to record accounts receivable and revenue in the proper period	24,229
Net Assets September 30, 2010, as restated	<u>\$397,062</u>

**Discretely Presented Component Units – Governmental Activities:** As a result of the change in reporting as discussed in footnote 15, the County has determined to report activity of the Industrial Building Authority and the Joint Development Authority as discretely presented component units instead of as part of the government-wide governmental activities. Therefore, beginning net assets of these component units were restated. In addition to the restatement as a result of the change in reporting entities, the County determined that the beginning net assets of these component units should be further restated due to bond issuance costs and related amortization expense, bond discount and related amortization expense and the deferred gain on refunded revenue bonds not being recorded in previous years.

#### Industrial Building Authority

Net Assets September 30, 2010, as previously reported	\$	-
-Adjustment as a result of the change in reporting entity	(3,259,3	304)
-Adjustment to record the net effect of bond issuance cost and amortization		
expense which were omitted in the prior period	168,	198
-Adjustment to record the net effect of bond discount and amortization		
expense which were omitted in the prior period	42,8	<u>836</u>
Net Assets September 30, 2010, as restated	( <u>3,048,</u>	<u>270)</u>

#### NOTE 16. PRIOR PERIOD ADJUSTMENTS (CONTINUED)

Joint Development Authority	
Net Assets September 30, 2010, as previously reported	\$ -
-Adjustment as a result of the change in reporting entity	(2,140,064)
-Adjustment to record the net effect of deferred gain on refund revenue	
bonds which was omitted in the prior period	(252,967)
Net Assets September 30, 2010, as restated	<u>(\$2,393,031)</u>

**Governmental Activities:** The County has determined that a restatement of beginning net assets of the governmental activities is necessary to record omitted capital asset additions of previous years in the proper period. As a result of this error in addition to the items discussed previously under the General Fund, nonmajor governmental funds, and discretely presented components, beginning net assets of governmental activities is restated as follows:

Net Assets September 30, 2010, as previously reported	\$74,579,805
-Adjustment to record fines and forfeitures revenue in the proper period	251,510
-Adjustment to record accounts receivable and revenue in the proper period	224,314
-Adjustment as a result of the change in reporting entity	3,259,304
-Adjustment as a result of the change in reporting entity	2,140,064
-Adjustment to recorded omitted capital assets in prior years	243,871
Net Assets September 30, 2010, as restated	<u>\$80,698,868</u>

**Business-type Activities:** The County has determined that a restatement of beginning net assets of the business-type activities is necessary as a result of the previously discussed errors noted in the Sewerage Treatment Fund and the Stormwater Fund:

Net Assets September 30, 2010, as previously reported	\$29,538,943
-Adjustment to record accrued interest payable in the proper period	(35,737)
-Adjustment to record accounts receivable and revenue in the proper period	24,229
Net Assets September 30, 2010, as restated	<u>\$29,527,435</u>

#### NOTE 17. SUBSEQUENT EVENTS

On January 27, 2012, Barrow County Board of Commissioners borrowed \$1,200,000 from Chase Bank to purchase vehicles and for technology upgrades. The money is to be paid back in four (4) years starting in February 27, 2013 and will mature on February 27, 2016. The debt service payments for this note payable will come from 2012 SPLOST dollars.

#### BARROW COUNTY, GEORGIA REQUIRED SUPPLEMENTARY INFORMATION SEPTEMBER 30, 2011

#### SCHEDULE OF FUNDING PROGRESS- PENSION 2006-2011 (Unaudited)

		(AAL)				Unfunded Actuarial
Actuarial	Actuarial	Projected	Unfunded		Annual	Accrued Liability
Valuation	Value of	Unit	Accrued	Funded	Covered	as a Percentage
Date	Assets	Credit	Liability (UAAL)	Ratio	Payroll	of Covered Payroll
January 1, 2011	\$ 12,085,458	\$17,277,827	\$ 5,192,369	69.9%	\$13,519,135	38.4%
January 1, 2010	11,399,306	16,086,402	4,687,096	70.9%	13,541,861	34.6%
January 1, 2009	9,828,906	13,757,079	3,928,173	71.4%	11,539,122	34.0%
January 1, 2008	9,005,685	12,262,474	3,256,789	73.4%	11,001,108	29.6%
January 1, 2007	7,538,383	10,532,889	2,994,506	71.6%	9,156,440	32.7%
January 1, 2006	6,248,371	9,165,561	2,917,190	68.2%	7,229,943	40.0%

**Note:** See assumptions used for the schedule of Funding Progress in Note 11 to the financial statements.

#### SCHEDULE OF FUNDING PROGRESS - OPEB 2009-2010 (Unaudited)

		(AAL)				Unfunded Actuarial
Actuarial	Actuarial	Projected	Unfunded		Annual	Accrued Liability
Valuation	Value of	Unit	Accrued	Funded	Covered	as a Percentage
Date	Assets	Credit	Liability (UAAL)	Ratio	Payroll	of Covered Payroll
January 1, 2010	-	2,777,764	2,777,764	0%	N/A	N/A
January 1, 2009	-	2,331,668	2,331,668	0%	N/A	N/A

Note: See assumptions used for the schedule of Funding Progress in Note 14 to the financial statements

#### BARROW COUNTY, GEORGIA NONMAJOR GOVERNMENTAL FUNDS SEPTEMBER 30, 2011

**Special Revenue Funds** are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt services or capital projects

Emergency 911	To account for emergency services which are provided to all County taxpayers. Financing is provided through user fees and charges and operating transfers from the General Fund. These funds are restricted by State law.
Confiscated Assets	To account for monies confiscated under Federal and State law by Barrow County law enforcement officers related to controlled substance offenses. Such as monies are restricted to defray the cost of complex investigations and to purchase equipment relating to said investigations. These funds are restricted by Federal law.
Law Library	To account for revenues generated through special filing charges in the County court system which are used to acquire and maintain library materials. These funds are restricted by State law.
Inmate Commissary	To account for the inmate activity at the County jail in which funds are committed by the County's Sheriff.
Revolving Loan	Established to account for the proceeds of a \$245,766 business incentive small program grant from the State Department of Community Affairs. These funds are restricted by State law.
Multiple Grant	Established to account for various grant programs. The financing is provided provided by various local, state and federal agencies in accordance with grant contracts and agreements. These funds are restricted by Federal and State law.

Total Nonmajor Governmental Funds	498,205	160,318 16 110,726	769,265	67,520 21,259 143,300 163
0	θ	I	မ	<del>0</del>
Multiple Grants	38,268	- - 110,726	148,994	11,666 - 137,010 163
		I	I	<del>0</del>
Revolving Loan	38,916	1 1 1	38,916	
Ř			φ	<del>с</del> я
Inmate Commissary	28,867	1 1 1	28,867	
Con	ŝ		φ	φ
Law Library	\$ 172,704	' <del>2</del> '	\$ 172,720	
C.	\$ _		\$ 7	ŝ
Confiscated Assets	109,315		109,315	26,531
CO	φ		φ	θ
Emergency 911	\$ 110,135	160,318 - -	\$ 270,453	29,323 21,259 6,290
ш	⇔		φ	\$
	ASSETS Cash and cash equivalents Receivables	Accounts Interest Intergovernmental	Total assets	LIABILITIES Accounts payable Salaries and wages payable Due to other funds Deferred revenues

Accounts payable	\$ 29,323	323 \$	26,531	י ש	ഗ	•	ഗ	•	ഗ	11,666	ഗ	67,520
Salaries and wages payable	21,	21,259		ı		ı		'		'		21,259
Due to other funds	9	6,290	ı	ı		ı				137,010		143,300
Deferred revenues			'	'		I I		ſ		163		163
Total liabilities	56,	56,872	26,531	"		'		'		148,839		232,242
FUND BALANCES												
Restricted	22,	22,365	63,505	172,720		ı		38,916		155		297,661
Committed		ı	ı	ı		28,867		ı		·		28,867
Assigned	191,216	216	19,279	'		'						210,495
Total fund balances	213,581	581	82,784	172,720		28,867		38,916		155		537,023
Total liabilities and fund balances	\$ 270,453	453 \$	109,315	\$ 172,720	မ	28,867	ъ	38,916	ŝ	148,994	ь	769,265

BARROW COUNTY, GEORGIA COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Emergency	Confiscated	me	n mate	Pevolving	Multinla	Total Nonmajor Governmental
		Assets	Library	Commissary	Loan	Grants	Funds
KEVENUES Intergovernmental Charges for services Fines and forfeitures	\$ - 1,038,806 -	\$ 07 166	\$ 748	\$	• • •	\$ 447,667 - -	\$ 447,667 1,114,577 129,014
Interest Other	128 1,347	131	176	- 29	' '	- 10	435 1,386
Total revenues	1,040,281	97,297	32,924	75,800		447,677	1,693,979
EXPENDITURES Current:							
General government	1		- 10,00	ı	210,157	1,260	211,417
Judicial Public safety	- 1,175,780	- 107,682	23,427	- 92,144		188,025 102,864	211,452 1,478,470
Health and welfare Deht service	•	•	·	•	•	155,373	155,373
Principal Interest	64,710 1,741	1 1	1 1	1 1	1 1	1 1	64,710 1,741
Total expenditures	1,242,231	107,682	23,427	92,144	210,157	447,522	2,123,163
Excess (deficiency) of revenues over expenditures	(201,950)	(10,385)	9,497	(16,344)	(210,157)	155	(429,184)
Net change in fund balances	(201,950)	(10,385)	9,497	(16,344)	(210,157)	155	(429,184)
Fund balanaces - beginning, as restated	415,531	93,169	163,223	45,211	249,073		966,207
Fund balances - ending	\$ 213,581	\$ 82,784	\$ 172,720	\$ 28,867	\$ 38,916	\$ 155	\$ 537,023

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#### BARROW COUNTY, GEORGIA EMERGENCY 911 SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Original	Final	Actual Amounts	Variance with Final Budget
REVENUE				
Charges for services	\$ 1,030,550	\$ 1,030,550	\$ 1,038,806	\$ 8,256
Interest	50	50	128	78
Other		<u> </u>	1,347	1,347
Total revenues	1,030,600	1,030,600	1,040,281	9,681
EXPENDITURES				
Current:				
Public safety:				
E 911 department	1,491,418	1,491,418	1,175,780	315,638
Total public safety	1,491,418	1,491,418	1,175,780	315,638
Debt service:				
Principal	64,725	64,710	64,710	-
Interest	1,726	1,741	1,741	
Total debt service	66,451	66,451	66,451	
Total expenditures	1,557,869	1,557,869	1,242,231	315,638
Deficiency of revenue under expenditures	(527,269)	(527,269)	(201,950)	(305,957)
OTHER FINANCING SOURCES				
Transfers in	527,269	527,269		(527,269)
Total other financing sources	527,269	527,269		(527,269)
Net change in fund balances	-	-	(201,950)	(201,950)
Fund balances - beginning, as restated	415,531	415,531	415,531	<u>-</u>
Fund balances - ending	<u>\$ 415,531</u>	<u>\$ 415,531</u>	<u>\$                                    </u>	\$ 201,950

### BARROW COUNTY, GEORGIA CONFISCATED ASSETS SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Original	Final	Actual Amounts	Variance with Final Budget
REVENUE Fines and forfeitures Interest Total revenues	\$ 110,000 25 110,025	\$ 110,000 25 110,025	\$    97,166 <u> </u>	\$ (12,834) 
EXPENDITURES Current: Public safety: Sheriff Total current expenditures	<u> </u>	<u>    110,025</u> 110,025	<u>    107,682</u> 107,682	<u> </u>
Excess (deficiency) of revenues over (under) expenditures		<u>-</u>	(10,385)	(10,385)
Fund balances - beginning	93,169	93,169	93,169	
Fund balances - ending	<u>\$ 93,169</u>	\$ 93,169	\$ 82,784	<u>\$ (10,385)</u>

## BARROW COUNTY, GEORGIA LAW LIBRARY SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Original	Final	Actual Amounts	Variance With Final Budget
REVENUE				
Fines and forfeitures Interest	\$     45,000 150	\$   45,000 150	\$ 32,748 <u>176</u>	\$ (12,252) 
Total revenues	45,150	45,150	32,924	(12,226)
EXPENDITURES Current: Judicial:				
Clerk of Superior Court	45,150	45,150	23,427	21,723
Total current expenditures	45,150	45,150	23,427	21,723
Total expenditures	45,150	45,150	23,427	21,723
Excess (deficiency) of revenues over (under) expenditures			9,497	(9,497)
Fund balances - beginning	163,223	163,223	163,223	
Fund balances - ending	<u>\$ 163,223</u>	<u>\$ 163,223</u>	<u>\$ 172,720</u>	<u>\$ (9,497)</u>

## BARROW COUNTY, GEORGIA INMATE COMMISSARY SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	_(	Driginal	 Final	Actual mounts	ance with al Budget
REVENUE					
Charges for services Other	\$	108,000 -	\$ 108,000 -	\$ 75,771 29	\$ (32,229) 29
Total revenues		108,000	 108,000	 75,800	 (32,200)
EXPENDITURES					
Current:					
Public safety:		109 000	100 000	02 1 4 4	15 956
Sheriff		108,000	 108,000	 92,144	 15,856
Total current expenditures		108,000	 108,000	 92,144	 15,856
Deficiency of revenues					
under expenditures		-	-	(16,344)	(16,344)
Fund balances - beginning		45,211	 45,211	 45,211	 
Fund balances - ending	\$	45,211	\$ 45,211	\$ 28,867	\$ (16,344)

#### BARROW COUNTY, GEORGIA REVOLVING LOAN SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

		Budgeted Amounts			Actual	Variance with		
	0	riginal		Final	A	mounts	Fi	nal Budget
REVENUE								
Interest	\$	-	\$	-	\$	-	\$	-
Total revenues		-		-		-		-
EXPENDITURES Current:								
General government		-		-		210,157		(210,157)
Total expenditures		-				210,157		(210,157)
Deficiency of revenues								
under expenditures		-		-		(210,157)		(210,157)
Fund balances - beginning		249,073		249,073		249,073		
Fund balances - ending	\$	249,073	\$	249,073	\$	38,916	\$	(210,157)

#### BARROW COUNTY, GEORGIA MULTIPLE GRANTS SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET(GAAP BASIS) AND ACTUAL FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

		Budgeted	d Amo	unts		Actual	Variance with		
	Orig	ginal		Final	A	mounts	Fir	al Budget	
<b>REVENUE</b> Intergovermental Other	\$	-	\$	684,718	\$	447,667 10	\$	(237,051) 10	
Total revenues			- <u></u>	684,718	- <u></u>	447,677		(237,041)	
EXPENDITURES Current: General government:									
Elections		-		1,260		1,260		-	
Total expenditures		_		1,260		1,260		-	
Judicial: Superior Court				372,889		176,425		196,464	
Juvenile Court		-		11,600		11,600		190,404	
Total judicial		-		384,489		188,025		196,464	
Public safety:									
Sheriff		-		69,300		69,295		5	
Fire and Emergency Medical Services Total public safety		<u>-</u>		47,050 116,350		33,569 102,864		<u>13,481</u> 13,486	
Health and welfare:									
Aging program		-		155,400		155,373		27	
Total health and welfare				155,400		155,373		27	
Total expenditures				657,499		447,522		209,977	
Excess (deficiency) of revenues				07.040		455		(07.004)	
over (under) expenditures		-		27,219		155		(27,064)	
Fund balances - beginning									
Fund balances - ending	\$		\$	27,219	\$	155	\$	(27,064)	

#### BARROW COUNTY, GEORGIA AGENCY FUNDS SEPTEMBER 30, 2011

#### Agency Funds:

Tax Commissioner	The Tax Commissioner Fund accounts for all real, personal, intangible recording taxes collected and forwarded to other governmental units.
Sheriff's Office	The Sheriff's Office Fund accounts for collections of fees, proceeds from judicial sales, and cash bonds, which are disbursed to other agencies and individuals.

The following agency funds are used to account for fines, fees, and other monies collected by the Courts or DA and remitted to other parties in accordance with State statues and court orders:

Clerk of Superior Court Magistrate Court Probate Court District Attorney's (DA) Office BARROW COUNTY, GEORGIA COMBINING BALANCE SHEET AGENCY FUNDS SEPTEMBER 30, 2011

	Tax Commissioner	Clerk of Superior Court	Probate Court	Magistrate Court	Sheriff	District Attorney	Total
Assets: Cash Investments Taxes receivable Total assets	\$ 612,260 - 4,669,634 \$ 5,281,894	\$ 1,316,515 - \$ 1,316,515	\$ 36,338 - \$ 36,338	\$ 15,977 - \$ 15,977	\$ 181,352 118,780 - \$ 300,132	\$ 58,336 - \$ 58,336	<pre>\$ 2,220,778 118,780 4,669,634 \$ 7,009,192</pre>
Liabilities: Due to others	\$ 5,281,894	\$ 1,316,515	\$ 36,338	\$ 15,977	\$ 300,132	\$ 58,336	\$ 7,009,192

#### BARROW COUNTY, GEORGIA COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUNDS FOR THE FISCAL YEAR ENEDED SEPTEMBER 30, 2011

	Balance September 30, 2010	Increases	Decreases	Balance September 30, 2011
Tax Commissioner				
Assets: Cash Taxes receivable Liabilities: Due to others	\$ 451,484 4,492,407 \$ 4,943,891 \$ 4,943,891	\$ 224,304,212 4,669,634 <u>\$ 228,973,846</u> \$ 228,969,009	\$ 224,143,436 4,492,407 <u>\$ 228,635,843</u> <u>\$ 228,631,006</u>	\$ 612,260 4,669,634 \$ 5,281,894 \$ 5,281,894
Clerk of Superior Court				
Assets: Cash	<u>\$     943,064</u>	<u>\$ 4,073,147</u>	<u>\$    3,699,696</u>	<u>\$    1,316,515</u>
Liabilities Due to others	<u>\$     943,064</u>	<u>\$ 4,099,104</u>	<u>\$     3,725,653</u>	<u>\$    1,316,515</u>
Probate Court				
Assets: Cash	<u>\$ 144,747</u>	<u>\$ 1,178,496</u>	<u>\$ 1,286,905</u>	<u>\$ 36,338</u>
Liabilities Due to others	<u>\$ 144,747</u>	<u>\$ 1,254,531</u>	<u>\$ 1,362,940</u>	<u>\$                                    </u>
Magistrate Court				
Assets: Cash	<u>\$ 60,806</u>	<u>\$ 1,111,223</u>	<u>\$ 1,156,052</u>	<u>\$15,977</u>
Liabilities Due to others	<u>\$ 60,806</u>	<u>\$ 1,115,270</u>	<u>\$ 1,160,099</u>	<u>\$ 15,977</u> (Continued)

#### BARROW COUNTY, GEORGIA COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUNDS FOR THE FISCAL YEAR ENEDED SEPTEMBER 30, 2011

		Balance otember 30, 2010	-		Decreases			Balance otember 30, 2011
<u>Sheriff</u>								
Assets: Cash Investments	\$	71,624	\$	660,536 118,780	\$	550,808 -	\$	181,352 118,780
Total Assets	\$	71,624	\$	779,316	\$	550,808	\$	300,132
Liabilities: Due to others	<u>\$</u>	71,624	<u>\$</u>	779,316	<u>\$</u>	550,808	\$	300,132
District Attorney								
Assets: Cash	<u>\$</u>	35,985	\$	73,465	\$	51,114	\$	58,336
Liabilities Due to others	\$	35,985	<u>\$</u>	73,465	<u>\$</u>	51,114	<u>\$</u>	58,336
Total Agency Funds								
Assets: Cash Investments Taxes receivable	\$ <u>\$</u>	1,707,710 - 4,492,407 6,200,117		31,401,079 118,780 <u>4,669,634</u> 36,189,493		30,888,011 - 4,492,407 35,380,418	\$ \$	2,220,778 118,780 4,669,634 7,009,192
Liabilities: Due to others	\$	6,200,117	<u>\$ 23</u>	36,290,695 <u></u>	<u>\$ 23</u>	35,481,620	\$	7,009,192

#### BARROW COUNTY, GEORGIA NONMAJOR COMPONENT UNITS SEPTEMBER 30, 2011

#### Nonmajor Governmental Component Units:

#### The Board of Health

The Barrow County Board of Health ( the "Board of Health) provides various health services for the citizens of Barrow County under a contract with the Georgia Department of Human Resources (DHR). The Health Department receives financial support from Barrow County, Georgia, the State of Georgia, and the Federal Government. The County Commission appoints a majority of the Board of Directors.

#### An Industrial Building Authority (IBA)

The IBA was created on January 30, 1962 to encourage and promote the expansion and development of industrial and commercial facilities in Barrow County, so as to relieve possible unemployement within its boundaries. The IBA has five (5) board members.

#### A Joint Development Authority (JDA)

The JDA was created on October 30, 1981 between Barrow County Board of Commissioners and the Mayor of the City of Winder for the development and promotion of public goods and general welfare trade, commerce, industry, and employement activities in the City of Winder and Barrow County. The JDA has seven (7) board member.

#### **Nonmajor Proprietary Component Units:**

#### Water and Sewage Authority

This Authority operates as a separate statutory authority comprised of a seven (7) member board that oversees the operations of the Water Authority. The Board is appointed by the County Commissioners and as of October 1, 2004, Barrow County began providing services related to management of the Water Authority's water system after the Water Authority's contract with Jones and Goulding, Inc. was not renewed during the fiscal year 2004.

#### **Airport Authority**

The Airport Authority operates as a separate statutory authority comprised of a seven (7) member board that oversees the operations at the airport. The Airport Authority is dependent upon the County for funding, and its board is appointed by the County Commissioners.

#### BARROW COUNTY, GEORGIA NONMAJOR GOVERNMENTAL COMPONENT UNITS COMBINING STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

	oard of Health	В	dustrial Building Buthority	Dev	Joint elopment uthority		Total
ASSETS							
Current assets:							
Cash and cash equivalents	\$ 691,376	\$	341,180	\$	6,884	\$	1,039,440
Receivables, net of allowance for uncollectible	141,218		-		-		141,218
Total current assets	 832,594		341,180		6,884		1,180,658
Noncurrent assets:							
Capital assets not being depreciated:							
Land	-	1	1,046,379	9	,441,384	2	20,487,763
Construction in progress	-		95,477		53,229		148,706
Depreciable assets:							
Machinery and equipment	119,614		-		-		119,614
Less accumulated depreciation	 <u>(115,141)</u>		_		-		(115,141)
	4,473	1	1,141,856	9	,494,613	2	20,640,942
Other assets- deferred charges	 		155,864		314,556		470,420
Total noncurrent assets	 4,473	1	1,297,720	9	,809,169		21,111,362
Total assets	\$ 837,067	<u>\$</u> 1	1,638,900	<u>\$</u> 9	,816,053	\$ 2	22,292,020
LIABILITIES							
Current liabilities:							
Accounts payable	\$ 27,507	\$	-	\$	-	\$	27,507
Accrued interest payable	-		443,741		88,239		531,980
Compensated absence	11,886		-		-		11,886
Revenue bonds payable - current portion	 _		375,000		-		375,000
Total current liabilities	 39,393		818,741		88,239		946,373
Noncurrent liabilities:							
Compensated absences payable	44,374		-		-		44,374
Revenue bonds payable							
(net of unamortized discounts)	 _	1	4,330,305	12	,226,054		26,556,359
Total noncurrent liabilities	 44,374	1	4,330,305	12	,226,054		26,600,733
Total liabilities	 83,767	1	5,149,046	12	,314,293		27,547,106
NET ASSETS (DEFICITS)							
Invested in capital assets, net of related debt	4,473	(	(3,563,449)	(2	,731,441)		(6,290,417)
Unrestricted	 748,827		53,303		233,201		1,035,331
Total net assets (deficits)	\$ 753,300	<u>\$</u> (	<u>(3,510,146)</u>	<u>\$(2</u>	,498,240)	\$	<u>(5,255,086</u> )

			Program	Program Revenues	Net (E Ch	Net (Expense) Revenue and Changes in Net Assets	nue and ssets	
						Component Units	lits	
		L	Charges for	Operating Grants and	Board of	Industrial Building	Joint Development	F
	runcuous/riograms	caciladya	Sel vices	COLICIDATION	Lealu	Autionity	Autionity	וטומו
Board of Health	Governmental activities: Health and welfare	\$ 937,857	\$ 292,429	\$ 642,630	\$ (2,798)	۰ ج	۰ ب	\$ (2,798)
Industrial Building Authority	Housing and development	1,359,775	ı	897,156	ı	(462,619)	ı	(462,619)
Joint Development Authority	Housing and development	377,774	"	272,559	"		(105,215)	(105,215)
Total component unit activities	S	2,675,406	292,429	1,812,345	(2,798)	(462,619)	(105,215)	(570,632)
	General revenues: Unrestricted investment	earnings			1,151	743	9	1,900
		Change in net assets	assets		(1,647)	(461,876)	(105,209)	(568,732)
		Net assets (de	Net assets (deficits) - beginning, as restated	ng, as restated	754,947	(3,048,270)	(2,393,031)	(4,686,354)
		Net assets (de	Net assets (deficits) - ending		\$ 753,300	\$ (3,510,146)	\$ (2,498,240)	\$ (5,255,086)

#### BARROW COUNTY, GEORGIA PROPRIETARY COMPONENT UNITS COMBINING STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

		Water and vage Authority		Airport Authority		Total
ASSETS Current assets:						
Cash and cash equivalents	\$	5,448,275	\$	89.132	\$	5,537,407
Investments	Ŧ	-	*	526,579	Ŧ	526,579
Receivables, net of allowance for uncollectible		306,666		1,640		308,306
Due from primary government		141,707		-		141,707
Inventory		80,055		-		80,055
Restricted assets:				-		
Cash and cash equivalents		1,044,452		-		1,044,452
Total current assets		7,021,155		617,351		7,638,506
Noncurrent assets:						
Capital assets:						
Non-depreciable assets:						
Land		53,340		3,665,770		3,719,110
Construction in progress		141,331		-		141,331
Depreciable assets:						
Infrastructure		18,615,475		-		18,615,475
Buildings		300,000		2,814,856		3,114,856
Site improvements		103,196		5,139,219		5,242,415
Machinery and equipment		234,288		419,474		653,762
Total capital assets		19,447,630		12,039,319		31,486,949
Less accumulated depreciation		(4,023,393)		(4,933,824)		(8,957,217)
Other assets- deferred charges		192,092		-		192,092
Total non-current assets		15,616,329		7,105,495		22,721,824
Total assets	\$	22,637,484	\$	7,722,846	\$	30,360,330
LIABILITIES						
Payable from current assets:						
Accounts payable	\$	16,363	\$	87,871	\$	104,234
Salaries and wages payable	•	10,319	•	-	•	10,319
Accrured liabilities		7,798		-		7,798
Compensated absence payable		23,135		4,707		27,842
Due to primary government		8,470		9,861		18,331
		66,085		102,439		168,524
Payable from restricted assets:						
Accrued interest payable		68,242		-		68,242
Revenue bonds payable - current portion		635,000		-		635,000
		703,242		<u> </u>		703,242
Total current liabilities		769,327		102,439		871,766
						01 1,1 00
Noncurrent liabilities:						
Compensated absences payable		5,784		1,177		6,961
Revenue bonds payable (net of unamortized discounts)		9,700,000		-		9,700,000
Total noncurrent liabilities		9,705,784		1,177		9,706,961
		3,703,704		1,177		3,700,301
Total liabilities		10,475,111		103,616		10,578,727
NET ASSETS						
NET ASSETS		5 000 227		7 105 405		12 104 722
Invested in capital assets, net of related debt Restricted, for debt service		5,089,237 341,210		7,105,495		12,194,732 341,210
Unrestricted		6,731,926		- 513,735		7,245,661
om conforceu		0,731,920		515,755		1,273,001
Total net assets	\$	12,162,373	\$	7,619,230	<u>\$</u>	19,781,603

#### BARROW COUNTY, GEORGIA PROPRIETARY COMPONENT UNITS COMBINING STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN NET ASSETS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Water and Sewage Authority		 Airport Authority	Total
Operating revenues:				
Water sales	\$	2,609,003	\$ -	\$ 2,609,003
Tap/test fees		13,800	-	13,800
Other fees and charges		14,817	305,338	320,155
Other revenue		50,257	 3,929	54,186
Total operating revenues		2,687,877	 309,267	2,997,144
Operating expenses:				
Personnel services and employee benefits		360,398	89,892	450,290
Purchased/contracted services		88,429	99,130	187,559
Purchased water		719,862	-	719,862
Supplies		23,792	10,525	34,317
Other operating expenses		26,955	51,453	78,408
Depreciation		389,409	312,989	702,398
Amortization		37,692	 -	37,692
Total operating expenses	. <u> </u>	1,646,537	 563,989	2,210,526
Operating income (loss)		1,041,340	 (254,722)	786,618
Non-operating revenue (expenses):				
Interest and investment revenue		9,790	3,372	13,162
Interest expense		(429,824)	 -	(429,824)
Total nonoperating revenue (expense)		(420,034)	 3,372	(416,662)
Income before contributions		621,306	 (251,350)	369,956
Capital contributions - from other governments Capital contributions - from developers		- 240,000	 525,000 -	525,000 240,000
Change in net assets		861,306	273,650	1,134,956
Total net assets - beginning		11,301,067	 7,345,580	18,646,647
Total net assets - ending	\$	12,162,373	\$ 7,619,230	<u>\$ 19,781,603</u>

#### BARROW COUNTY, GEORGIA PROPRIETARY COMPONENT UNITS COMBINING STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2011

	Water and Sewage Authority	Airport Authority	Total
CASH FLOWS FROM OPERATING ACTIVITIES Receipts from customers Payments to suppliers Payments to employees Other operating expenses Net cash provided by operating activities	\$ 2,619,417 (946,250) (347,521) (476,252) 849,394	\$ 309,464 (87,154) (91,992) (45,722) 84,596	\$ 2,928,881 (1,033,404) (439,513) (521,974) 933,990
CASH FLOWS FROM CAPITAL AND RELATED FINANCIAL ACTIVITIES Purchase of capital assets Purchase of capital assets Capital contributions - from other governments Principal payments on revenue bonds Interest paid on long-term borrings Net cash used in noncapital financial activities	(264,568) (605,000) (433,894) (1,303,462)	(219,500) 525,000 - - - - - - - - - -	(484,068) 525,000 (605,000) (433,894) (997,962)
CASH FLOWS FROM INVESTING ACTIVITIES Interest received Purchase of investments Net cash provided (used) by investing activities	9,790 - 9,790	3,372 (526,579) (523,207)	13,162 (526,579) (513,417)
Net decrease in cash and cash equivalents Cash and cash equivalents Beginning of the fiscal year	(444,278) 6,937,005	(133,111)	(577,389) <u>7,159,248</u>
End of the fiscal year	\$ 6,492,727	\$ 89,132	<u>\$6,581,859</u>
Reconciliation of cash and cash equivalents Cash and cash equivalents Cash and cash equivalents - Restricted	\$	\$	5,537,407 1,044,452
	\$ 6,492,727	\$ 89,132	\$ 6,581,859
Reconciliation of operating income (loss) to net cash provided in operating activities: Operating income (loss) Adjustments to reconcile net operating income (loss)	1,041,340	(254,722)	786,618
to net cash provided by (used in) operating activities: Depreciation Amortization Decrease (increase) in accounts receivable Decrease (Increase) in due from primary governement Increase (decrease) in accounts payable and accrued liabilities Increase (decrease) in salaries and wages payable Increase (decrease) in due to primary government	389,409 37,692 (18,203) (141,707) (57,414) 12,877 (334,545)	312,989 - 196 - 73,954 (2,100) (37,192)	702,398 37,692 (18,007) (141,707) 16,540 10,777 (371,737)
Decrease (increase) in unearned revenue Increase in inventory	(80,055)	(8,529)	(8,529) (80,055)
Net cash provided by operating activities	\$ 849,394	<u>\$ 84,596</u>	<u>\$                                    </u>
Noncash capital financing activities: Capital assets acquired through contributions drom developers	\$ 240,000	<u>\$</u>	\$ 240,000

#### BARROW COUNTY, GEORGIA CAPITAL PROJECTS SPLOST FUNDS SEPTEMBER 30, 2011

#### **SPLOST Schedules:**

2001 SPLOST	On March 20, 2001, the citizens of Barrow County voted to renew the one-penny sales tax. The revenues collected were to be used for roads, streets, bridges, recreational facilities, water projects, sewer lines and Bear Creek debt payments,
2005 SPLOST	On June 21, 2005, a referendum was held on the question of a 1% Special Purpose Local Option Sales Tax (SPLOST) being imposed in the County and was approved by the voters. The revenues collected were to pay for roads, Bear Creek debt payments, new Criminal Justice Facility, Animal Control Facility, Cultural Arts Facility, Emergency 911 Facility, Fire Station(s), Fire Training Center, Courthouse Renovations, Health Department, West Winder By-Pass, Recreational Facilities, Sewer Facilities and Airport Improvements.

#### BARROW COUNTY, GEORGIA SCHEDULE OF EXPENDITURE OF SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS 2001 ISSUE FISCAL YEAR ENDED SEPTEMBER 30, 2011

PROJECT	ORIGINAL ESTIMATED COST	CURRENT ESTIMATED COST	FISCAL PRIOR YEARS	CURRENT YEAR	TOTAL
ROADS, STREETS AND BRIDGES	\$ 10,772,000	\$ 10,772,000	\$ 9,362,105	\$ 137,043	\$ 9,499,148
RENOVATION OF COUNTY ANNEX BUILDING	2,000,000	2,123,021	2,123,021	-	2,123,021
WORK RELEASE FACILITY	1,000,000	1,023,179	1,023,179	-	1,023,179
SENIOR CITIZENS CENTER	600,000	599,282	599,282	-	599,282
RECREATIONAL FACILITIES	2,500,000	2,500,000	2,450,478	47,057	2,497,535
BEAR CREEK DEBT PAYMENTS	10,000,000	10,000,000	10,000,000	-	10,000,000
PURCHASE OF LAND FOR FUTURE NEEDS	3,000,000	3,000,000	2,509,248	-	2,509,248
FIRE STATIONS	800,000	884,034	884,034	-	884,034
WATER PROJECTS	3,000,000	3,000,000	3,000,000	-	3,000,000
SEWER LINES	3,600,000	4,622,587	4,531,630	36,747	4,568,377
	\$ 37,272,000	\$ 38,524,103	\$ 36,482,977	\$ 220,848	\$ 36,703,825

Note:

Actual cost of County Annex Renovations was \$123,021 over the original estimate. The increase was due to the cost of furniture. Actual cost of the Work Release Facility was \$23,179 over the original estimate. The overage was mainly due to Water Tap Fee and Fire Line installation.

The actual cost of the Fire Stations was \$84,034 more than the original estimate. That increase was due to land cost and the cost of furniture.

Additional funding on these projects came from reserves. The balance of the projects are on schedule and in line with estimates.

#### BARROW COUNTY, GEORGIA SCHEDULE OF EXPENDITURE OF SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS 2005 ISSUE FISCAL YEAR ENDED SEPTEMBER 30, 2011

PROJECT	ORIGINAL STIMATED COST		CURRENT STIMATED COST	FI	SCAL PRIOR YEARS	(	CURRENT YEAR	TOTAL
UNDIVIDED INTEREST IN BEAR CREEK	\$ 5,400,000	\$	5,400,000	\$	3,039,483	\$	900,000	\$ 3,939,483
ROADS	8,649,030		8,649,030		3,739,330		509,623	4,248,953
CRIMINAL JUSTICE FACILITY	46,400,000		51,738,986		51,582,122		10,040	51,592,162
E-911 FACILITY	1,500,000		1,500,000		1,609,140		1,941	1,611,081
FIRE STATION(S) AND TRAINING CENTER	2,500,000		2,500,000		2,212,377		-	2,212,377
COURTHOUSE RENOVATIONS	4,250,000		4,224,793		251,770		308,082	559,852
CULTURAL ARTS CENTER	3,000,000		3,000,000		121,060		-	121,060
WEST WINDER BYPASS	4,000,000		4,000,000		145,061		42,072	187,133
HEALTH DEPARTMENT FACILITY	1,000,000		1,000,000		997		-	997
PARK AND RECREATION FACILITIES	3,930,162		3,930,162		-		-	-
SEWER FACILITIES	1,716,862		1,716,862		-		-	-
AIRPORT IMPROVEMENTS	500,000		500,000		-		-	-
ANIMAL CONTROL FACILITIES	1,500,000		1,538,962		1,582,303		-	1,582,303
CITY OF AUBURN - STREETS	2,333,040		2,333,040		900,100		174,596	1,074,696
CITY OF BETHLEHEM - STREETS	307,726		307,726		118,195		22,927	141,122
TOWN OF CARL - STREETS	86,984		86,984		33,771		6,551	40,322
CITY OF STATHAM - STREETS	600,000		600,000		231,844		44,972	276,816
CITY OF WINDER - STREETS	4,500,736		4,500,736		1,736,556		336,847	2,073,403
TOWN OF BRASELTON - RECREATION	 351,688	_	351,688		135,728		26,327	 162,055
	\$ 92,526,228	\$	97,878,969	\$	67,439,837	\$	2,383,977	\$ 69,823,814

Note:

(1) The funds shown for the Criminal Justice Facility, Fire station and training center, and the Animal Control Facility include funds disbursed from funds received from the issuance of the \$58,000,000 General Obligation Sales Tax Bond, Series 2005.

(2). Payments for the general obligation bond of \$2,075,000 towards principal and \$2,415,665 interest payment

are not reflected in the above schedule.



## Statistical Section

#### BARROW COUNTY, GEORGIA STATISTICAL SECTION SEPTEMBER 30, 2011

This part of the County's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

Contents	Page
Financial Trends (Schedules 1-4)	94-98
These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time	
Revenue Capacity (Schedules 5-9)	99-103
These schedules contain information to help the reader assess the County's most significant local revenue sources: the property tax and sales tax.	
Debt Capacity (Schedules 10-14)	104-108
These schedules present information to help th reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	
Demographic and Economic Information (Schedules 15-16)	109-110
These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's finacnial activities take place.	
Operating Information (Schedule 17-19)	111-113
These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	
For some schedules included in this section, a full ten years of data is not availables	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprhensive annual financial reports for the relevant year

#### Schedule 1 Barrow County, Georgia Net Assets by Component Last Nine Years (accrual basis of accounting)

					Fi	iscal Year					
	2003	2004	2005	2006	2	2007	2008	2009	201	10 - restated	2011
Governmental activities Invested in capital assets, net of related debt Restricted Unrestricted	\$ 29,602,328 8,270,862 10,737,241	\$ 35,251,565 10,832,844 11,001,702	\$ 40,944,743 9,379,739 12,300,403	\$ 44,262,873 7,747,979 14,878,025	10	4,879,707 0,783,099 9,467,648	\$ 41,732,373 26,638,680 6,997,274	\$ 52,116,715 16,344,560 5,867,384	\$	57,375,698 18,374,870 4,948,300	 57,390,634 18,809,891 6,237,518
Total governmental activities net assets	\$ 48,610,431	<u> </u>	\$ 62,624,885	<u>\$ 66,888,877</u>	<u>\$ 75</u>	5,130,454	\$ 75,368,327	\$ 74,328,659	\$	80,698,868	\$ 82,438,043
Business-type activities Invested in capital assets, net of related debt Unrestricted Total business-type activities net assets	\$ 16,335,509 (22,766) \$ 16,312,743	\$ 16,481,085 318,146 \$ 16,799,231	\$ 17,594,927 599,383 <u>\$ 18,194,310</u>	\$ 19,219,498 2,220,208 \$ 21,439,706	3	7,195,471 3,370,936 0,566,407	\$  27,933,031 3,707,667 31,640,698	\$  28,209,059 2,338,080 30,547,139	\$ 	29,422,542 104,893 29,527,435	\$ 29,163,888 274,008 29,437,896
Primary government Invested in capital assets, net of related debt Restricted Unrestricted	\$ 45,937,837 8,270,862 10,714,475	\$ 51,732,650 10,832,844 11,319,848	\$ 58,539,670 9,379,739 12,899,786	\$ 63,482,371 7,747,979 17,098,233	10	2,075,178 0,783,099 2,838,584	\$ 69,665,404 26,638,680 10,704,941	\$ 80,325,774 16,344,560 8,205,464	\$	86,798,240 18,374,870 5,053,193	\$ 86,554,522 18,809,891 6,511,526
Total primary government net assets	\$ 64,923,174	<u>\$ 73,885,342</u>	<u>\$ 80,819,195</u>	<u>\$ 88,328,583</u>	<u>\$ 105</u>	5,696,861	\$ 107,009,025	\$ 104,875,798	\$	110,226,303	\$ 111,875,939

Schedule 2 Barrow County, Georgia Changes in Net Assets, Last Nine Fiscal Years (accrual basis of accounting)

					Fiscal Year				
	2003	2004	2005	2006	2007	2008	2009	2010 - restated	2011
Expenses									
Governmental Activities									
General government	\$ 5,865,660	\$ 5,520,703	\$ 6,142,340	\$ 6,281,798	\$ 6,935,337	\$ 7,039,912	\$ 6,698,808		\$ 7,891,169
Judicial	1,836,653	2,044,548	2,142,219	2,497,688	2,729,447	2,973,306	3,582,096	2,837,367	3,047,533
Public safety	11,165,019	12,203,227	14,241,444	17,582,029	20,312,720	21,110,029	21,475,769	21,916,777	21,787,947
Public works	4,400,260	2,002,576	5,319,571	3,066,980	2,690,236	4,382,633	3,732,911	3,085,370	3,154,020
Health and welfare	791,216	859,841	977,717	1,078,945	67,773	787,609	839,890	687,778	611,622
Culture and recreation	1,638,556	1,240,838	1,651,581	1,407,885	1,628,392	1,107,317	955,908	915,803	884,379
Housing and development	528,852	197,671	530,267	745,959	1,537,518	2,283,521	954,486	453,395	326,365
Interest on long term debt	171,967	129,383	101,932	1,353,488	1,534,713	2,747,504	2,838,927	2,023,550	2,386,926
Total governmental activities expenses	26,398,183	24,198,787	31,107,071	34,014,772	37,436,136	42,431,831	41,078,795	40,721,733	40,089,961
Business-type activities									
Sewerage treatment	292,527	349,814	464,969	685,992	1,400,014	1,653,951	1,641,405	2,569,153	1,753,166
Water transmission	2,460,786	2,493,695	2,652,971	2,525,526	2,722,634	2,629,586	2,501,833	2,596,396	2,508,974
Stormwater	•	'	'	•	•	•	•	292,967	454,944
Total business-type activities expenses	2,753,313	2,843,509	3,117,940	3,211,518	4,122,648	4,283,537	4,143,238	5,458,516	4,717,084
Total primary government expenses	\$ 29,151,496	\$ 27,042,296	\$ 34,225,011	\$ 37,226,290	\$ 41,558,784	\$ 46,715,368	\$ 45,222,033	\$ 46,180,249	\$ 44,807,045
Program Revenues									
Governmental Activities									
Charges for services									
General government	\$ 1,631,392	\$ 1,883,116	\$ 2,259,500	\$ 2,210,527	\$ 2,246,952	\$ 1,579,490	\$ 1,499,288	\$ 1,967,868	\$ 1,434,003
Judicial	1,847,216	2,304,867	2,018,388	2,072,682	2,687,788	2,262,923	2,287,329	2,727,946	2,888,169
Public safety	1,506,896	1,833,301	1,694,975	2,243,690	2,984,206	2,249,672	2,898,544	3,248,327	3,067,011
Public works	1,120,820	1,169,814	1,303,928	1,128,278	1,555,127	530,798	974,922		537,251
Culture and recreation	175,518	186,901	212,835	322,701	331,655	243,624	229,779	206,620	227,619
Housing and development	ı	ı	'	'	'	1,205,656	910,783	700,331	873,838
Operating grants and contributions	420,402	650,637	194,702	903,221	1,132,978	268,502	304,511	363,731	971,570
Capital grants and contributions	5,874,107	2,714,715	3,591,841	402,036	473,563	34,386	9,442	1,934,789	44,646
Total governmental activities program revenues	12,576,351	10,743,351	11,276,169	9,283,135	11,412,269	8,375,051	9,114,598	11,149,612	10,044,107
Business-type activities Charnes for services									
Sewerage treatment	124,016	417,901	494,931	810,650	2,136,643	1,230,244	455,196	837,474	1,251,475
Water transmission	391,761	779,752	1,011,123	1,125,242	1,370,731	1,260,158	1,254,231	1,328,692	1,478,307
Stormwater	•	'	'	'			'	461,945	472,163
Operating grants and contributions	- 10 187 368	- 575 303	- 267 830	- 226.660	- 8 471 750	- 317 010	- 864 076	80,251 726 003	- 500 680
	14 000 445	1 700 046	200, 100 100 070 0	0.160 640	44 070 400	010,110,1	0.64,400	0 405 055	0 700 60E
I otal pusiness-type activities program revenues									3,122,025
I otal primary government program revenues	\$ 23,579,496	\$ 12,466,397	\$ 13,650,053	\$ 11,445,677	\$ 23,391,402	\$ 12,183,363	\$ 11,679,000	\$ 14,584,967	\$ 13,766,732

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(continued)

Schedule 2 (continued) Barrow County, Georgia Changes in Net Assets, Last Nine Fiscal Years (accrual basis of accounting)

					Fiscal Year					
	2003	2004	2005	2006	2007	2008	2009	2010 - restated		2011
Net (Expense)/Revenue Governmental Activities Business-type activities	\$ (13,821,832) 8,249,832	\$ (13,455,436) (1,120,463)	\$ (19,830,902) (744,056)	\$ (24,731,637) (1,048,976)	\$ (26,023,867) 7,856,485	\$ (34,056,780) (475,225)	\$ (31,964,197) (1,578,836)	\$ (29,572,121) (2,023,161)	÷	(30,045,854) (994,459)
Total primary government net expense	\$ (5,572,000)	\$ (14,575,899)	\$ (20,574,958)	\$ (25,780,613)	\$ (18,167,382)	\$ (34,532,005)	\$ (33,543,033)	\$ (31,595,282)	ŝ	(31,040,313)
General Revenues and Other Changes in Net Assets Governmental Activities Taxes	sets									
Property taxes	\$ 7,777,212	\$ 9,869,020	\$ 11,582,353	\$ 13,259,425	\$ 15,069,411	\$ 16,217,142	\$ 16,844,383	\$ 16,730,759	÷	17,180,883
Alcholic beverages taxes	172,036	189,642	195,857	216,761	244,332	239,986	244,946	247,076		255,338
Sales taxes	10,145,303	11,552,174	12,642,388	15,337,695	14,925,419	14,730,372	11,672,732	12,598,996		12,973,150
Other taxes	1,562,368	1,640,842	1,920,734	2,045,279	179,646	213,217	224,078	1,818,670		1,753,681
Unrestricted investment earnings	375,694	285,099	703,905	2,233,137	1,967,181	1,859,209	2,080,469	141,182		53,528
Payments from primary government	'		'		2,983,897	2,053,837	708,687	'		
Other revenues	161,800	•	'	190,727	152,725	453,795	270,745	699,826		472,709
Gain on sale of capital assets	•	•	'		•	'		302,245		
Transfers	(1,526,550)	(1,605,662)	(2,099,903)	(4,287,395)	(1,257,167)	(1,472,905)	(1,121,511)	(1,002,922)		(904, 260)
Total governmental activities	18,667,863	21,931,115	24,945,334	28,995,629	34,265,444	34,294,653	30,924,529	31,535,832		31,785,029
Business-type activities										
Unrestricted investment earnings	1,356	1,289	4,278	6,963	13,049	76,612	35,527	535		660
Transfers	1,526,550	1,605,662	2,099,903	4,287,395	1,257,167	1,472,905	449,750	1,002,922		904,260
Total business-type activities	1,527,906	1,606,951	2,104,181	4,294,358	1,270,216	1,549,517	485,277	1,003,457		904,920
Total primary government	\$ 20,195,769	\$ 23,538,066	\$ 27,049,515	\$ 33,289,987	\$ 35,535,660	\$ 35,844,170	\$ 31,409,806	\$ 32,539,289	ф	32,689,949
Change in Net Assets										
Governmental Activities Business-type activities	\$ 4,846,031 9,777,738	\$ 8,475,679 486,488	\$ 5,114,432 1,360,125	\$ 4,263,992 3,245,382	\$ 8,241,577 9,126,701	\$ 237,873 1,074,292	\$ (1,039,668) (1,093,559)	<pre>\$ 1,963,711 (1,019,704)</pre>	\$	1,739,175 (89,539)
Total primary government	\$ 14,623,769	\$ 8,962,167	\$ 6,474,557	\$ 7,509,374	\$ 17,368,278	\$ 1,312,165	\$ (2,133,227)	\$ 944,007	ф	1,649,636

	2003	2004	2005	2006	Fiscal Year 2007	2008	2009	2010 - restated	2011
General Fund Reserved Unreserved Total general fund	\$ 10,543 9,812,252 \$ 9,822,795	\$ 55,684 10,777,160 \$ 10,832,844	\$ 447,842 8,931,897 \$ 9,379,739	\$ 20,623 7,727,356 \$ 7,747,979	\$ 9,022,937 \$ 9,022,937	\$ 6,723,716 \$ 6,723,716	\$ 4,701,149 \$ 4,701,149	\$ 4,544,466 \$ 4,544,466	
All Other Governmental Funds Reserved Capital projects funds Unreserved, reported in: Special revenue funds							\$ 16,344,560 591,496		
l otal all other governmental tunds	\$ <u>9,262,694</u>	\$ 10,906,096	¢ 12,059,285	\$ /1,194,36/	\$ 00,134,438	\$ Z0,912,235	\$ 10,930,050	<b>3</b> 18,599,184	
General Fund Nonspendable Committed Assigned Unassigned Total general fund									\$ 89,597 664,491 51,139 5,938,497 \$ 6,743,724
All Other Governmental Funds Restricted For: Capital Pojects Emergency Services Law Enforcement Law Library Economic activities									\$ 18,512,230 22,365 63,505 172,720 39,071
Committed For: Inmate Use Assimad:									28,867
resulted. Emergency Services Law Enforcement Total for other governmental funds									191,216 19,279 \$ 19,049,253
Total for all governmental funds									\$ 25,792,977
-		-							

Schedule 3 Barrow County, Georgia Fund Balances, Governmental Funds Last Nine Fiscal Years (modified accrual basis of accounting) Note: Beginning in fiscal year 2011, fund balance is reported under categories using the definitions provided by GASB Statement No. 54.

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Schedule 4 Barrow County, Goordia	Changes in Fund Balances, Governmental Funds	Last Nine Fiscal Years	(Modified Accrual Basis of Accounting)
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					Fiscal Year				
Revenues	2003	2004	2005	2006	2007	2008	2009	2010 - restated	2011
Taxes Licenses and permits Intergovernmental Charges for services Fines and forfeitures Interest Other	<ul> <li>\$ 19,691,862</li> <li>978,947</li> <li>541,809</li> <li>541,809</li> <li>3,998,921</li> <li>3,926,924</li> <li>1,301,386</li> <li>375,694</li> <li>182,399</li> </ul>	2 \$ 23,046,943 1,125,908 1,357,762 4,524,477 6 1,727,614 285,099 1779,440	<ul> <li>\$ 26,247,391</li> <li>1,205,014</li> <li>1,205,014</li> <li>610,319</li> <li>4,596,664</li> <li>703,905</li> <li>269,524</li> </ul>	\$ 30,738,791 1,141,624 1,195,232 4,882,739 1,574,462 2,233,137 679,805	<pre>\$ 32,348,783 1,194,936 1,579,938 6,703,631 1,743,764 2,983,897 342,725</pre>	\$ 33,259,926 800,085 468,316 5,584,718 1,687,360 2,053,837 2,053,837	<ul> <li>\$ 31,141,280</li> <li>395,942</li> <li>461,914</li> <li>6,547,824</li> <li>1,914,055</li> <li>708,687</li> <li>214,250</li> </ul>	<ul> <li>\$ 31,606,939</li> <li>343,503</li> <li>892,669</li> <li>6,177,845</li> <li>1,853,920</li> <li>143,610</li> <li>660,349</li> </ul>	\$ 31,805,853 971,570 6,704,999 1,904,631 81,174 472,709
Total revenues Expenditures	27,071,018	32,247,243	34,989,467	42,445,790	46,897,674	44,142,607	41,383,952	41,678,835	42,359,197
General government Judicial Public safety Public works Health and welfare Culture and development Intergovernmental Copital outlay	5,677,959 1,835,724 13,785,716 3,955,294 3,966,751 966,751 521,665	5,072,328 2,073,897 12,114,387 1,2,014,387 1,2,014,387 1,138,357 4,37,701 - 3,188,925	5,884,197 2,1137,095 15,110,544 1,957,816 9257,816 9257,816 1,310,678 561,044 4,161,669 4,161,669	6, 139, 944 2, 482, 072 17, 800, 236 2, 820, 667 9, 39, 646 1, 315, 418 727, 538 3, 631, 923	6,697,914 2,843,316 19,844,926 3,080,709 661,472 978,242 1,553,342 1,553,342	6,686,345 2,918,008 20,308,616 2,798,327 689,474 950,144 2,260,461 -	6,236,591 2,871,164 2,880,553 20,680,553 705,503 781,322 909,700 -	5,666,275 2,832,863 19,911,681 1,759,918 591,718 751,079 438,473 568,082 2,290,957	5,619,479 2,928,912 19,094,775 1,661,082 567,571 700,385 319,115 1,781,928 1,088,688
Ueet service: Principal Interest	1,055,000 179,000	1,095,000 136,683	1,195,966 97,084	1,185,000 46,893	345,628 1,363,655	2,567,800 2,709,518	2,859,016 2,874,090	2,953,196 3,449,749	2,683,912 2,428,432
Total expenditures	28,742,716	27,988,128	33,341,180	39,873,526	51,605,669	86,016,845	52,297,559	41,203,981	38,814,279
Excess (deficiency) of revenues over (under) expenditures Other Financing Sources (Uses)	(1,671,698)	9) 4,259,115	1,648,287	2,572,264	(4,707,995)	(41,874,238)	(10,913,607)	474,854	3,544,918
Sale of general capital assets Proceeds from capital lease Proceeds from bond issuance Premium on bond issuance Transfers in Transfers out	- - - 283,880 (1,810,430)		151,700 - - 242,545 ) ( <u>2,345</u> )	- 8,523 58,000,000 1,209,930 1,209,930 (5,197,199)	140,191 2,040,000 - 831,565 (2,088,732)	157,719 1,668,000 - 213,429 (1,686,334)	36,372 - - 484,722 (1,606,233)	302,245 - - 452,926 (1,029,586)	- - 4,406 (900,000)
Total other financing sources (uses)	(1,526,550)	(1,605,662)	(1,948,203)	54,931,058	923,024	352,814	(1,085,139)	(274,415)	(895,594)
Net change in fund balance Debt service as a percentage of noncapital expenditures	<mark>\$ (3,198,248)</mark> 4.3%	<ul> <li>\$ 2,653,453</li> <li>\$ 5.0%</li> </ul>	<b>\$</b> (299,916) 4.4%	<b>\$</b> 57,503,322 3.4%	\$ (3,784,971) 4.6%	<pre>\$ (41,521,424) 12.6%</pre>	\$ (11,998,746) 14.2%	\$ 200,439 16.5%	\$ 2,649,324 13.6%

# Assessed Value and Actual Value of Taxable Property Schedule 5 Barrow County, Georgia Last Ten Calendar Years

(in thousands of dollars)

Assessed Value as a Percentage of Actual Value	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%	40.00%
Estimated Actual Taxable Pr Value (1) A	2,841,580	3,149,933	3,372,038	4,138,813	4,530,965	4,915,430	5,711,878	5,946,113	5,741,740	4,737,018
Total Direct Tax Rate (3)	20.85	19.15	19.15	17.75	17.75	18.75	18.75	18.75	18.75	18.75
Total Net Taxable Assessed Value	938,236	1,017,073	1,089,940	1,289,227	1,419,197	1,563,856	1,800,353	1,909,685	1,836,213	1,521,470
Less Exemptions On Taxable Property	(198,396)	(242,900)	(258,875)	(366,298)	(393,189)	(402,316)	(484,398)	(468,760)	(460,483)	(373,337)
Total Assessed Value	1,136,632	1,259,973	1,348,815	1,655,525	1,812,386	1,966,172	2,284,751	2,378,445	2,296,696	1,894,807
Less Exempt Property (2)	(66,234)	(79,225)	(84,812)	(96,888)	(109,255)	(111,561)	(133,969)	(144,151)	(169,077)	(142,092)
Public Utilities	31,345	31,590	33,500	36,401	36,162	44,332	48,054	48,821	55,787	54,995
Mobile Homes	11,742	9,216	13,484	14,692	15,179	11,949	10,949	10,605	8,091	7,878
Motor Vehicles	113,730	124,737	131,201	139,081	143,935	144,709	162,656	179,364	187,364	162,275
Real and Personal Property	1,046,049	1,173,655	1,255,442	1,562,239	1,726,365	1,876,743	2,197,061	2,283,806	2,214,531	1,811,751
Calendar Year Ended December 31	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010

Source: Tax Commissioner's Office. Note: (1) Under Georgia law, property is assessed for taxes at 40% of fair market value. (2) In 2002, the value of exempt property was updated. (3) The direct tax rate is applied against the total net taxable assessed value to levy property taxes.

Barrow County, Georgia Direct and Overlapping Property Tax Rates (1) Last Ten Calendar Years Schedule 6

	Total Direct & Overlapping Rates	20.85	19.15	19.15	17.75	17.75	18.75	18.75	18.75	18.75	18.75
es (2)	County School Bond	1.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Overlapping Rates (2)	County School District	19.50	18.90	18.90	17.50	17.50	18.50	18.50	18.50	18.50	18.50
Overlap	State of Georgia	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
	Fire Rate Winder	0.93	1.64	1.64	2.15	2.15	2.15	2.15	3.00	3.00	3.00
	Fire Rate Municipalities (3)	1.64	1.62	2.15	2.15	2.15	0.00	0.00	0.00	0.00	0.00
Barrow County Direct Rates	Fire Rate Unincorporated	1.64	1.62	2.15	2.15	2.15	0.00	0.00	0.00	0.00	0.00
arrow Coun	Basic Rate Winder	6.85	6.77	6.77	6.77	6.77	7.57	7.19	7.18	7.18	8.18
B	Basic Rate Municipalities (3)	6.85	6.77	6.77	6.77	6.77	9.61	9.34	9.34	9.34	10.34
	Basic Rate Unincorporated	5.87	5.38	6.77	6.77	6.77	9.61	9.34	9.34	9.34	10.34
	Calendar Year	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010

Source: Tax Commissioner's Office.

Note: (1) Tax rates are per thousand dollars of assessed value. (2) Barrow County property owners are subject to a property tax levy for the County State of Georgia, and the County School District. (3) Municipalities Rate Includes: Auburn, Bethlehem, Braselton, Carl, Statham

Schedule 7 Barrow County, Georgia Principal Property Taxpayers Current Year and Nine Years Ago

		2010			2001	
Taxpayer	Taxable Assessed Value	Rank	Percentage of Total County Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Taxable Assessed Value
Anderson Merchandisers	25,199,048	-	1.33	•		
Jackson EMC	\$ 15,979,225	2	0.84 %	\$ 7,480,293	5	0.41 %
Johns Manville International	16,735,251	ო	0.88	5,630,697	10	0.31
Georgia Transmission	11,260,020	4	0.59			
Georgia Power Company	10,893,507	5	0.57	6,945,001	9	0.38
Stepan Company	14,771,848	9	0.78	15,646,450	с	0.85
Chicos Distribution Services	9,620,523	7	0.51			
Windstream Georgia Communications	9,210,794	Ø	0.49	6,012,559	6	0.33
Petco Animal Supplies Inc	8,410,572	ი	0.44			
Chateau Elan Resorts LLC	8,042,869	10	0.42	13,911,424	4	0.76
Faison-Winder Investors LLC	6,472,151		0.34		'	
Harrison Poulty Inc.	6,970,900		0.37	6,115,848	80	0.33
Winder Barrow Industrial	4,976,624	ı	0.26	'		
Winder HMA Inc	4,910,388	I	0.26		'	
PACGWL LLC	4,914,496	ı	0.26		'	
Rhodia Inc	5,671,844	,	0.30	6,677,217	7	0.36
Schuller International Co	I	1	ı	28,058,326	-	1.53
Caterpillar Financial	'	'	·	17,416,194	2	0.95
Total	\$ 138,841,012	-	7.31 %	\$ 113,894,009		6.21 %

Source: Tax Commissioner's Office.

## Schedule 8 Barrow County, Georgia Property Tax Levies and Collections Last Ten Calendar Years

Calendar	Taxes Levied	Collected within the Fiscal Year of Levy	Collected within the Fiscal Year of Levy	Collections	Total Collect	Total Collections to Date
Year of Levy	for the Fiscal Year	Amount	Percentage of Levy	In Subsequent Years	Amount	Percentage of Levy
2001	\$ 4,820,570	\$ 4,626,161	% 0 <sup>.</sup> 96	\$ 123,800	\$ 4,749,961	98.5 %
2002	4,773,371	4,497,838	94.2	169,990	4,667,828	97.8
2003	5,807,960	5,570,710	95.9	223,368	5,794,078	99.8
2004	7,041,026	6,773,420	96.2	197,049	6,970,469	0.09
2005	7,835,395	7,562,431	96.5	319,787	7,882,218	100.0
2006	11,956,165	11,505,686	96.2	393,048	11,898,734	99.5
2007	13,474,840	12,716,634	94.4	597,496	13,314,130	9.66
2008	14,239,134	13,386,347	94.0	260,562	13,646,909	95.8
2009	14,662,109	13,811,735	94.2	348,411	14,160,146	9.66
2010	14,830,785	14,131,126	95.3	256,381	14,387,507	97.0

Source: Tax Commissioner's Office.

## Schedule 9 Barrow County, Georgia Sales Tax Collections Last Ten Fiscal Years

**Special Purpose** 

Total Sales Taxes	<ul> <li>\$ 9,189,609</li> <li>10,145,303</li> <li>11,552,174</li> <li>12,642,388</li> <li>15,337,695</li> <li>14,730,372</li> <li>14,730,372</li> <li>11,672,732</li> <li>12,598,996</li> <li>12,973,150</li> </ul>	
Percent Increase (Decrease)	- 7.27 7.27 9.69 9.60 (2.85) (1.03) (20.72) 8.01 2.97	
Local Option Sales Tax (SPLOST)	<ul> <li>\$ 5,921,783</li> <li>6,352,109</li> <li>7,200,334</li> <li>7,898,402</li> <li>9,446,502</li> <li>9,177,300</li> <li>9,082,699</li> <li>7,200,652</li> <li>7,777,153</li> <li>8,007,788</li> </ul>	
Percent Increase (Decrease)	- 16.08 9.01 24.18 (1.75) (1.75) (20.82) 7.82 2.98	
Local Option Sales Tax (LOST)	<ul> <li>3,267,826</li> <li>3,793,194</li> <li>4,351,840</li> <li>4,743,986</li> <li>5,891,193</li> <li>5,748,119</li> <li>5,647,673</li> <li>4,472,080</li> <li>4,821,843</li> <li>4,965,362</li> </ul>	
I	2002 2003 2005 2005 2009 2010 2010 2010 2010	

Source: Barrow County Finance Department Note: Both the LOST and SPLOST are \$0.01 tax on each dollar of taxable transactions.

Schedule 10 Barrow County, Georgia Ratios of Outstanding Debt by Type Last Ten Fiscal Years

<b>Governmental Activities</b>	Business-type Activities	
Wat Guaranteed S	Water and Sewerage Water Sewer Treatment Transmission Total	
Revenue Capital Re Debt Leases Bo	Revenue Contracts loans Contracts loans Primary Bonds Payable Payable Government	ry of Personal nent Income (1)
- \$ - \$ -	4,085,000 \$ - \$ 22,348,788 \$ 30,908,788	,788 2.60 %
- 3,	3,935,000 - 21,877,912 29,232,912	
۔ ع	- 21 386 400	
- 95,734 3,	780,000 - 21,386,400 27,491,400	
- 27,821 13,	- 21,386,400 - 20,874,252	
27,860,000 1,722,193 12,	- 21,386,400 - 20,874,252 9,416,000 18,958,856	
2,693,964	- 21,386,400 - 20,874,252 9,416,000 18,958,856 8,416,000 18,354,784 1	
1,774,948 1	- 21,386,400 - 20,874,252 9,416,000 18,958,856 8,416,000 18,354,784 1 8,289,437 17,726,324 1	
27,225,000 826,752 10,	- 21,386,400 - 20,874,252 9,416,000 18,958,856 8,416,000 18,354,784 1 8,289,437 17,726,324 1 8,153,108 17,103,492 1	
26,870,000 217,840 10,335,000	21,386,400 20,874,252 18,958,856 18,354,784 17,726,324 17,103,492 16,465,652 1	

Details regarding the Countyt's outstanding debt can be found in the Notes to the Financial Statements.

Note: (1) Calculated using amounts from Schedule 15. N/A - Not available

Schedule 11	Barrow County, Georgia	Ratio of General Bonded Debt Outstanding	Last Ten Calendar Years
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f d Per Capita (1)	\$ 113	88	64		ő 20		867			
Percentage of Total Assessed Value of Property	0.48%	0.36%	0.25%	0.14%	0.07%	2.95%	2.54%	2.36%	2.36%	2.75%
General Ir Obligation Bonds	\$ 5,500,000	4,475,000	3,420,000	2,325,000	1,185,000	58,000,000	58,000,000	56,120,000	54,180,000	52,175,000
Calendar Year	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010

Note: (1) Population data can be found in the Schedule 15 - Demographic and Economic Statistics.

## Schedule 12 Barrow County, Georgia Direct and Overlapping Governmental Activities Debt As of September 30, 2011

	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Direct and Overlapping Debt
Category of debt:			
Direct:			
General obligation bonds(') Intergovernmental contracts( <sup>2</sup> ) Capital leases( <sup>3</sup> )	\$ 50,100,000 53,404,496 217,840	100% 100% 100%	\$ 50,100,000 53,404,496 217,840
Total	103,722,336		103,722,336
Overlapping:			
Barrow county school district:			
General obligation bonds Intergovernmental contracts(²) Capital leases(³)	64,320,000 955,491	100% 100% 100%	64,320,000 955,491 -
Total	65,275,491		65,275,491
Winder:			
Intergovernmental contracts <sup>(2)</sup>	17,050,453	100%	17,050,453
Capital leases( <sup>3</sup> )	1,552,005	100%	1,552,005
Total	18,602,458		18,602,458
Braselton: Intergovernmental contracts( <sup>2</sup> )( <sup>4</sup> )	1,855,432	100%	1,855,432
Statham:			
Intergovernmental contracts(²) Capital leases(³)	3,008,348	100% 100%	3,008,348
Total	3,008,348		3,008,348
Auburn:			
Intergovernmental contracts(²) Capital leases(³)	2,380,671	100%	2,380,671
Total overlapping:	2,380,671		2,380,671
Total	2,380,671		
Bethlehem:			
Intergovernmental contracts( <sup>2</sup> )	10,356	100%	10,356
Total	10,356		
Total overlapping:	91,132,756		91,132,756
Total direct and overlapping:	<u>\$ 194,855,092</u>		\$ 194,855,092

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of Barrow County. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Barrow County. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

- (') Represents general obligations of the governmental entity to which its full faith and credit are pledged. It constitutes debt for purposes of the constitutional debt limit described in "Legal Debt Margin of the County" here in. The county cannot incur long term obligations payable out of general property taxes without the approval of a majority of the qualified voters voting at an election called to approve the obligation.
- (2) Represents contractual obligations of the governmental entity to which its full faith and credit and taxing power are pledged. It does not constitute debt for the purposes of the constitutional debt limit. It includes loans from Georgia Environmental Facilities Authority and the State Revolving Fund, which are generally paid with water and sewer revenues.
- (3) Represents contractual obligations of the governmental entity that are subject to annual appropriations. It does not constitute debt for the purposes of the constitutional debt limit.

(4) Braselton lies within four counties. Includes only the portion allocable to Barrow County (24%).

Source: School district and the municipalities

Schedule 13 Barrow County, Georgia Legal Debt Margin Information Last Ten Fiscal Years

	2001	2002	2003	2004	2005	2006	2007	2008	2009	<u>2010</u>
Debt Limit	\$ 113,663,200	\$ 113,663,200 \$ 125,997,300 \$	134,881,500 \$	134,881,500 \$ 165,552,500 \$ 181,238,600 \$ 196,617,200 \$ 228,475,100 \$ 237,844,500 \$ 229,669,600 \$	181,238,600 \$	196,617,200 \$	228,475,100	\$ 237,844,500	\$ 229,669,600 \$	189,480,700
Total net debt applicable to limit	5,500,000	4,475,000	3,420,000	2,325,000	1,185,000	"	ľ			'
Legal debt margin	\$ 108,163,200	\$ 108,163,200 \$ 121,522,300 \$	131,461,500 \$ 163,227,500		\$ 180,053,600 \$	\$ 196,617,200 \$ 228,475,100		\$ 237,844,500 \$ 229,669,600	\$ 229,669,600 \$	189,480,700
Total net debt applicable to limit as a percentage of debt limit	4.84%	3.55%	2.54%	1.40%	0.65%	0.00%	%00.0	0.00%	0.00%	%00.0
						_	eal Debt Marain	eoal Deht Marcin Calculation for Fiscal Year 2010	al Year 2010	
							Assessed Value		\$	1,894,807,000
							Jebt Limit (10% o	Debt Limit (10% of total assessed value)	(en	189,480,700
							Debt applicable to limit	limit	Į	'

Note:

Under State law, the County's outstanding general obligation debt should not exceed 10 percent of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds.
 The County's balance on its obligation bonds as of end of fiscal year 2011 is \$52,175,000.
 The County anticipates paying its general obligation bonds of \$52,175,000 with the proceeds of a one percent sales and use tax approved by the tax payers.

\$ 189,480,700

Legal Debt Margin

Schedule 14 Barrow County, Georgia Pledged Revenue Bond and Contracts Coverage Last Ten Fiscal years

	Ŵ			ue bonds					COVEL AND	Sewerage Contracts					Transmission Contracts	Contracts		
Operating O	Ľ	Less: Operating	Net Available	Debt S	Debt Service		Charges for	Less: Operating	Net Available		Debt Service		Charges for	Less: Operating	Net Available	Debt Service	ervice	
i	БХр	Expenses	Revenue	Principal	Interest	Coverage		Expenses		Ρ	Interest	Coverage	Services	Expenses	Revenue	Principal	est	Coverage
444	\$ 1,0	\$ 1,029,112 \$	\$ 316,332	\$ 1,993	\$ 183,871	1.70	\$ 180,208	\$ 108,895	ф	13 N/A	N/A	,	\$ 79,215	ج	\$ 79,215	\$ N/A	\$ N/A	,
1,684,937		243,610	441,327	341,995	192,821	0.83	124,016	143,215	(19, 199)	99) N/A	N/A	'	393,117	598,608	(205,491)		1,196,282	(0.12)
2,256,516		287,486	969,030	155,000	185,934		417,901	170,162		39 N/A	N/A	'	781,041	620,509	160,532	-	1,111,416	0.10
2,691,805		1,460,310	1,231,495	155,000	176,872		494,931	268,028		03 N/A	N/A	•	1,015,401	877,126	138,275		866,586	0.10
2,904,086		716,618	1,187,468	165,000	513,399		810,664	349,360		D4 N/A	N/A	•	1,132,205	891,739	240,466		906,953	0.17
4		,804,342	1,322,800	525,000	519,459	1.27	2, 136,643	527,098	1,609,545	÷	- 0	1.61	1,383,780	1,271,730	112,050	607,072	719,913	0.08
2,404,062	~	,358,438	1,045,624	500,469	1,395,969	-	1,292,716	578,665					1,274,298	1,052,546	221,752	-	40,432	0.33
2,376,734	-	,333,748	1,042,986	560,000	476,237		483,520	532,260				Ŭ	1,261,434	963,490	297,944	-	803,397	0.21
2,453,81	-	,365,909	1,087,908	585,000	452,285	1.05	918,117	1,398,388		71) 137,312	2 148,662	(1.68)	1,328,835	1,064,974	263,861	-	789,365	0.18
3,697,667	-	,219,436	2,478,231	605,000	429,824	2.39	1,251,812	643,255					1,478,630	1.000.345	478,285		768,334	0.34

Note: Details regarding the County's outstanding debt can be found in the Notes to the Financial Statements. Operating Revenue includes all charges for services, other revenues and interest revenues. Operating expenses do not include interest, depreciation or amortization. N/A - Not applicable

Schedule 15 Barrow County, Georgia Demographic and Economic Statistics Last Ten Calendar Years

Unemployment Rate	3.9 %	4.7	4.7	4.5	4.7	4.2	4.3	6.3	10.4	10.3
Per Capita Personal Income	24,291	23,343	23,412	24,157	24,901	25,465	26,222	27,357	27,855	25,134
Personal Income	1,177,055,000	1,189,796,000	1,241,915,000	1,356,843,000	1,477,976,000	1,605,441,000	1,754,944,000	1,921,981,000	2,009,967,000	1,440,059,000
Population	48,468	51,000	53,092	56,223	59,354	63,045	66,926	70,256	72,158	69,367
Calendar Year	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010

Source: The University of Georgia, The 2008 - 2009 Georgia County Guide Georgia Department of Labor US Census Bureau

Schedule 16 Barrow County, Georgia Principal Employers Current Year and Nine Years Ago

2011

2002

Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Barrow County School System	2 005	÷	15.71 %	1 350	~	10.58 %
Harrison Poulty	945	. 0			- 0	
Chico's FAS, Inc.	630	ო	4.94	1	'	I
Republic Services	550	4	4.31	I	'	ı
Barrow County	480	2	3.76	360	9	2.82
Chateau Elan Resort & Winery	390	9	3.06	650	ო	5.09
Wal-Mart	355	7	2.78		ı	
Johns Manville International	300	80	2.35	330	7	2.59
Anderson Merchandisers	275	<b>б</b>	2.15	369	2	2.89
Barrow Regional Medical Ctr.	270	10	2.12		ı	
Athens Packaging/Keebler	ı	·	ı	550	4	4.31
United Waste Services	ı	ı	·	300	8	2.35
Ty Cobb Health Systems/ Barrow Hospital		ı	ı	225	<b>б</b>	1.76
City of Winder		ı		188	10	1.47
Total	6,200		48.58 %	6 5,198		40.73 %

Source: Georgia Department of Labor Chamber of Commerce Georgia Department of Economic Development

Schedule 17 Barrow County, Georgia Full-time Government Employees by Function Last Ten Fiscal Years

					Fiscal Year	Year				
	2002	2003	2004	2005	2006	2007	2008	2009	<u>2010</u>	2011
Function										
General government Judicial	56 23	60 28	65 28	67 32	64 40	68 41	67 41	67 41	55 36	55 36
Public safety	180	202	218	246 246	273	286	327	326	310	314
Public works	26	28	28	29	42	44	47	49	35	35
Health and welfare	5	5	9	9	9	9	9	9	5	5
Culture and recreation	9	9	9	80	6	<b>б</b>	10	<b>б</b>	8	80
Housing and development	7	- 1	- 7	11	19	19	17	17	6	8
Total	303	336	358	399	453	473	515	515	458	461

Source: Barrow County Budget.

Schedule 18 Barrow County, Georgia Operating Indicators by Function/Department Last Nine Fiscal Years

								Fiscal Year		-					
	2002		2003		2004	2005		2006	M	2007	2008		2009	2010	2011
Total arrests Inmates processed Average inmates per day Incident reports written Crimes investigated	ָּאַ אַ ע	N/A N/A 5,125 2,417	5,101 2,354	N/A N/A N/A	9,617 3,050	ന്ന് പ്ന്	3,526 3,526 120 3,296	4,811 4,811 10,490 3,366		5,369 5,369 137 7,006 5,501	9,4 1 9,1 4, 4	4,651 4,651 11,406 4,512	4,956 4,956 12,342 4,964	5,221 5,221 12,834 6,543	4,903 4,903 18,255 6,327
Calls received via 911 Emergency incidents dispatched	N/A	N/A	18,269	N/A	26,999	33, N/A	33,033 N/A	36,592	N/A	41,539	40,482 N/A	482 N/A	42,055	41,491 N/A	189,887 60,703
Emergency responses Inspections	A/A	N/A N/A		N/A N/A		N/A N/A	N/A	2,297	N/A	2,517	5,8 N/A	5,862	7,200 137	7,653	8,110 554
thority New water meters installed Water business office bills prepared Daily water retail (in millions) Number of plans reviewed	342 28,056.0 0.618 3	342 ,056.0 0.618 3	531 33,754 0.533		547 39,399 0.679 17	46, 0	670 46,940 0.843 10	427 53,880 1.142 9		352 59,416 1.270 8	61,1 0.8	90 61,162 0.863 7	43 60,761 0.989 4	22 61,090 0.947	28 60,005 0.950
orks Major resurfacing/rehabilitation of pavement (centerline miles) Traffic signal upgrades Vehicles replaced Number of Inspections	, a	18 1 - 1 260	300 <del>-</del>		6 400 - 1		7 - 500	6 5501 - 6		16 1 - 1 400	(N	7 - 2000	200 6 200 6	5 17  200	
Gallons of fuel sold	268	268744	225,069		195,251	235,	235,855	184,628		155,516	188,822	322	153,348	140,883	92,804
creation Services Number of program participants Number of structures maintained	1,6	1,600 6	1,600 6		1,490 6	÷	1,490 6	1,872 6		2,800 6	3,0	3,094 6	3,424 6	3,213 6	2,467 6

Sources: Various government departments. Indicators are not available for the general government function.

Schedule 19 Barrow County, Georgia Capital Asset Statistics by Function/Department Last Nine Fiscal Years

	2011		5 125	6 10 9 9	6 475 1 1 3 26	8	-
	2010		115	~	476 1 23		
	2009		122	9	470 1 23	7	- 0 <del>0</del> - 4
	2008		125	ဖစ	465 - 23	7	τ N V τ ω
Fiscal Year	2007		133	6 10	460 - 19	7	- 0 V - 0
Fiscal	2006		98	6 10	450 - 18	Q	- 0 6
	2005		95	6 10	440 1 18	Q	- 0 V - 0
	2004		87	9 0	420 6 18	4	- 0 0
	2003		79	6 10	400 2 18	4	- 0 0
	2002	I	N/A	0 1 0	380 2 17	4	- N V - N
		Function/Department	Public Safety Sheriff Vehicles	Fire Stations Fire trucks Ambulances	Public Works Public Works Lane miles owned and maintained Traffic signals Vehicles	Water Authority Vehicles	Culture and Recreation Culture and Recreation Community centers Playgrounds Baseball/Softball diamonds Soccer/Football fields Vehicles

Sources: Various government departments. Indicators are not available for the general government function.