# CLAYTON COUNTY, GEORGIA COMPREHENSIVE ANNUAL FINANCIAL REPORT

Fiscal year ended June 30, 2011



Prepared by

Clayton County Finance Department Angela Jackson Director/Comptroller

> 112 Smith Street Jonesboro, Georgia 30236

# COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Page
INTRODUCTORY SECTION	
Letter of Transmittal	i - vi
Principal Officials and Consultants	vii and viii
Organizational Chart	ix
Certificate of Achievement for Excellence in Financial Reporting	x
FINANCIAL SECTION	
Independent Auditor's Report	
Management's Discussion and Analysis (Unaudited)	4 - 18
Basic Financial Statements:	
Government-wide Financial Statements:	
Statement of Net Assets	19
Statement of Activities	20 and 21
Fund Financial Statements:	
Balance Sheet – Governmental Funds	22 and 23
Reconciliation of the Balance Sheet of Governmental Funds to the	
Statement of Net Assets	24
Statement of Revenues, Expenditures, and Changes in Fund Balances –	
Governmental Funds	25 and 26
Reconciliation of the Statement of Revenues, Expenditures, and Changes	
in Fund Balances of Governmental Funds to the Statement of Activities	27
Statement of Revenues, Expenditures, and Changes in Fund Balances –	
Budget and Actual – General Fund	28
Statement of Revenues, Expenditures, and Changes in Fund Balances –	
Budget and Actual – Fire Fund	29 and 30
Statement of Net Assets – Proprietary Funds	31
Statement of Revenues, Expenses and Changes in Fund Net Assets – Proprietary Funds	32
Statement of Cash Flows – Proprietary Funds	33
Statement of Fiduciary Net Assets – Fiduciary Funds	34
Statement of Changes in Fiduciary Net Assets – Pension Trust Fund	35
Component Units Financial Statements:	
Combining Statement of Net Assets	36
Combining Statement of Activities	37 and 38
Notes to Financial Statements	39 - 85

# COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Page
FINANCIAL SECTION – CONTINUED	
Required Supplementary Information	86 - 88
Combining and Individual Fund Statements and Schedules	89
Nonmajor Governmental Funds:	
Special Revenue Funds	90 and 91
Capital Project Funds	
Combining Balance Sheet – Nonmajor Governmental Funds	93
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –	
Nonmajor Governmental Funds	
Combining Balance Sheet - Nonmajor Governmental Fund - Special Revenue Funds	95 - 98
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –	
Nonmajor Governmental Funds – Special Revenue Funds	
Combining Balance Sheet – Nonmajor Governmental Fund – Capital Projects Funds	103
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances –	
Nonmajor Governmental Funds – Capital Projects Funds	
Report of Projects Funded through Special Purpose Local Option Sales Tax (SPLOST)	105
Budgetary Comparisons:	
General Fund:	
Schedule of Revenues Compared to Budget	106 - 108
Schedule of Expenditures Compared to Budget	109 - 126
Nonmajor Special Revenue Funds:	
Schedules of Revenues, Expenditures, and Changes in Fund Balances –	
Budget to Actual:	
Parks and Recreation	127
Hotel/Motel Tax Fund	
Tourism Authority Fund	_
Emergency Telephone System Fund	130
Federal Narcotics Fund	
State Narcotics Fund	
Jail Construction and Staffing Fund	
Juvenile Support Services Fund	
Drug Abuse Treatment and Education Fund	
Alternative Dispute Resolution Fund	
Victime Assistance Fund	

# COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Page
FINANCIAL SECTION – CONTINUED	
Domestic Seminars Fund	
State Court Technology Fee Collection FundFund	
Collaborative Authority Fund	
Aging Grant Fund	
Housing and Urban Development Grant Fund	
Other County Grants Fund	
Law Library Fund	
Street Lights Fund	
Ellenwood Tax Allocation District Fund	
Northwest Clayton Tax Allocation District Fund	
Central Clayton Corridor Tax Allocation District Fund	
Forest Park Tax Allocation District Fund	151
Debt Service and Capital Project Funds:	
Schedules of Revenues, Expenditures, and Changes in Fund Balances –	
Budget to Actual:	
Debt Service Fund	
Health Department Capital Project Fund	
Villages of Ellenwood Capital Project Fund	
Roads and Recreation Capital Projects Fund	
2009 SPLOST Capital Projects Fund	157
Internal Service Funds:	158
Combining Statement of Net Assets – Internal Service Funds	159
Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets –	
Internal Service Funds	160
Combining Statement of Cash Flows – Internal Service Funds	161
Agency Funds:	
Combining Statement of Assets and Liabilities – Agency Funds	163 and 164
Combining Statement of Changes in Assets and Liabilities – Agency Funds	165 - 167
Discretaly Presented Component United	460
Discretely Presented Component Units:	
Statement of Net Assets – Landfill Authority	
Statement of Revenues, Expenses, and Change in Fund Net Assets – Landfill Authority	y 170
Statement of Cash Flows – Landfill Authority	171 and 172
Statement of Net Assets – Airport Authority	173
Statement of Revenues, Expenses, and Change in Fund Net Assets – Airport Authority	/ 174
Statement of Cash Flows - Airport Authority	175 and 176

# COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Page
STATISTICAL SECTION (Unaudited):	177
Financial Trends:	
Net Assets – Last Nine Fiscal Years	178 and 179
Changes in Net Assets – Primary Government – Last Nine Fiscal Years	s180 and 181
Changes in Net Assets - Component Units - Last Nine Fiscal Years	182 - 185
Fund Balances, Governmental Funds – Last Ten Fiscal Years	186 and 187
Changes in Fund Balances, Governmental Funds – Last Ten Fiscal Ye	ars188 and 189
Revenue Capacity:	
Assessed and Estimated Actual Value of Taxable Property – Last Ten	Fiscal Years –
for Clayton County School System	190 - 199
Property Tax Rates – Direct and Overlapping Governments – Last Ten	Calendar Years 200 and 201
Principal Property Taxpayers – Last Ten Calendar Years	202 and 203
Property Tax Levies and Collections – Last Ten Calendar Years	204 and 205
Debt Capacity:	
Ratios of Outstanding Debt by Type – Last Ten Fiscal Years	206 and 207
Legal Debt Margin Information – Last Ten Fiscal Years	208 and 209
Pledged-Revenue Coverage – Current Fiscal Year and Last Ten Fiscal	Years 210
Demographic and Economic Information:	
Demographic and Economic Statistics – Last Ten Calendar Years	211
Principal Employers – Current Calendar Year and Four Years Ago	212
Operating Information:	
Full-Time Clayton County Employees by Function – Last Five Fiscal Ye	ears 213
Operating Indicators by Function/Program – Last Eight Fiscal Years	214 and 215
Canital Asset Statistics by Function – Last Five Fiscal Years	216 and 217



# **INTRODUCTORY SECTION**

### UNAUDITED

This section contains the following subsections:

LETTER OF TRANSMITTAL

LISTING OF PRINCIPAL OFFICIALS AND CONSULTANTS

ORGANIZATIONAL CHART

CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING



### CLAYTON COUNTY FINANCE DEPARTMENT

112 SMITH STREET JONESBORO, GEORGIA 30236 PHONE: 770-477-3222 FAX: 770-477-3235

Angela Jackson, Finance Director

Johnette Smith, Assistant Director

December 31, 2011

The Honorable Eldrin Bell, Chairman Members of the Clayton County Board of Commissioners and Citizens of Clayton County

### Ladies and Gentlemen:

The Comprehensive Annual Financial Report of Clayton County, Georgia, for the Fiscal Year ended June 30, 2011, is submitted herewith. This report consists of management's representations concerning the finances of Clayton County, Georgia. Responsibility for both the accuracy of the data and the completeness and fairness of presentation, including all disclosures, rests with the management of the County. To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner that presents fairly the financial position and results of operations of the County. All disclosures necessary to enable interested citizens to gain a reasonable understanding of the County's financial affairs are included.

To provide a reasonable basis for making its representations, management has established a framework of internal controls surrounding the accounting system and consideration is given to the adequacy of those internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance recognizes that: (1) the cost of control should not exceed the benefits likely to be derived; and (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the County's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

In compliance with State laws requiring that an annual audit of the books of account, financial records, and transactions of all administrative departments of the County be conducted by independent certified public accountants selected by the Clayton County Board of Commissioners, the basic financial statements for the fiscal year ended June 30, 2011 were audited by Mauldin and Jenkins, LLC, a firm of licensed certified public accountants. The goal of an independent audit is to provide reasonable assurance that the financial statements are free of material misstatements. The audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management of the County, and evaluating the overall financial statement presentation. Mauldin and Jenkins' unqualified opinion has been included in this report. Their audit was conducted in accordance with auditing standards generally accepted in the United States of America and with *Government Auditing Standards* issued by the Comptroller of the United States of America. An unqualified opinion indicates that the audit did not disclose any conditions that would cause the basic financial statements not to be fairly presented in all material respects.

The County receives federal financial assistance through various federal grant programs. An audit in accordance with the Single Audit Act and Office of Management and Budget (OMB) Circular A-133, "Audits of States, Local Governments and Non-Profit Organizations" has been performed for the Fiscal Year ended June 30, 2011. The required reports on compliance and internal controls over financial reporting, compliance with requirements applicable to each major federal program and internal controls over such compliance, and the schedule of expenditures of federal awards will be issued in a separate report.

Accounting principles generally accepted in the United States of America require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Clayton County's MD&A can be found immediately following the report of the independent auditors.

### PROFILE OF CLAYTON COUNTY

Clayton County is a political entity of Georgia that provides services to approximately 273,690 residents within a 143 square mile area. The County seat is located in Jonesboro, which began as a settlement in the early 1800's. Jonesboro was first known as Leaksville until about 1845 when the name was changed to Jonesboro. The town of Jonesboro was incorporated by an Act of the Legislature on December 13, 1859. Clayton County was formed from parts of Fayette and Henry counties in 1858. The County was named for the Honorable Augustin S. Clayton (1783-1838), a judge of the Western Circuit of Georgia, a member of the Legislature and a member of Congress.

Clayton County is governed by a five-member Board of Commissioners. The Board is comprised of one chairman, elected county wide, and four commissioners, each elected from a separate commission district serving four-year terms. The Chairman of the Board directs the daily operations of the County. The government provides a full range of services including police and fire protection, emergency medical services, construction and maintenance of highways, streets and infrastructure, recreational activities, parks, and libraries. The incorporated areas of Clayton County consist of six municipalities. The cities of Forest Park, College Park, Riverdale, Morrow, Lake City, Jonesboro, and Lovejoy are governed by a mayor and city council.

The financial statements, schedules, and statistical tables included in this report pertain to all functions and funds of the primary government, the Board of Commissioners of Clayton County, Georgia. Discretely presented component units are reported in separate columns in the government-wide financial statements to emphasize that they are legally separate from the primary government and to differentiate their financial position, results of operations, and cash flows from those of the primary government. The Clayton County Landfill, Clayton County Airport, Clayton County Development Authority, the Housing Authority of Clayton County the Clayton County Health Department and the Hospital Authority are reported as discretely presented component units.

Also included in the financial statements are the pension trust fund and agency funds administered and controlled by various elected or appointed officials that are not reported upon by any other entity. Certain other entities are not included within the scope of this report. These exclusions consist of the Clayton County Board of Education, the Clayton County Board of Family and Children Services, and the Clayton County Water Authority. These entities have not met the established criteria for inclusion in this report. However, any amounts appropriated for disbursement to these bodies, as well as, any amounts for which the County has contractual liability have been included in the County's financial statements.

The annual budget serves as the foundation of Clayton County's financial planning and control. The statutes of the State of Georgia require the County to adopt through a local resolution an annual balanced budget for the General Fund, each special revenue fund, the Debt Service fund, and a project-length balanced budget for each capital project fund. The budget is prepared for each fund, based on function (e.g. public safety) and department (e.g. police) on the modified accrual basis of accounting. Total expenditures for a department may not legally exceed that department's total budget.

### FACTORS AFFECTING ECONOMIC CONDITION

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which Clayton County operates.

### Local Economy

The primary economic driver of the community is Hartsfield-Jackson Atlanta International Airport. The airport provides thousands of jobs, tax revenues, and international trade resources that have shaped Clayton County for many years. It consistently ranks as the world's second largest cargo facility and the country's busiest airport. Four of the County's largest taxpayers are employers with business directly related to Hartsfield-Jackson. These include airlines, distribution facilities, and the City of Atlanta which owns the airport facility.

The County faces the challenge of countering the effects of declining residential values due to the mandated inclusion of foreclosure values. The collection of County revenues has suffered as a result of volatile sales tax collections and also as a result of federal and state reductions in local funding. Consequently, expenses have been lowered comparably and additional revenues have been identified to minimize as much as possible the impact of the County's revenue challenges. Local and state officials continue to work on plans for residential and economic development for the County.

Calendar	Retail
Year	Sales
	(000's) <sup>1</sup>
2006	\$ 3,856
2007	\$ 3,894
2008	\$ 3,748
2009	\$ 3,460
2010	\$ 3,636
2011	\$ 3,790
2012	\$ 3,839

Economic development is one of the County's top priorities. All of the major industries have shared in the decreases of the latest national slump. Despite these challenges, Clayton County continues to be the business center for the South Metro Atlanta region. Clayton is home to the busiest airport in the world, Hartsfield-Jackson International Airport. Retail Sales have declined but appear to be rebounding as demonstrated in the table shown. Local Option Sales Tax (LOST) collections have declined approximately 2%. The Special Purpose Local Option Sales Tax (SPLOST) that started January 1, 2009 has declined 4% amidst the slow economy.

Clayton County is in the Atlanta Metropolitan Statistical Area (MSA). Unemployment in the area has been above local and state levels. However, the County's Economic Development department has indicated that the County is being considered by several big businesses that would bring hundreds of jobs to the area. Additionally, per capita income has improved in the last decade from \$20,480 in 1998 to \$25,474 in 2011.

Year	Clayton Co.	Local MSA	GA <sup>2</sup>
2006	5.9	4.7	4.6
2007	5.9	4.6	4.6
2008	7.7	6.2	5.8
2009	11.5	9.7	9.3
2010	12.4	10.2	9.6
2011	12.4	10.1	9.0

<sup>&</sup>lt;sup>1</sup>Woods & Poole Economics, Inc. 2011

<sup>&</sup>lt;sup>2</sup> United States Department of Labor

Despite the economic downturn and the challenges facing the County, per capita income has remained consistent indicating that the county has a solid base to its financial position.

According to Woods & Poole Economic Outlook for 2011, the Atlanta MSA is expected to generate the second largest number of jobs of any MSA in the Southeast over the next three decades. Total employment is estimated to reach 4.73 million by the year 2040 (3.24 million in 2008). The Atlanta MSA is also a major regional center for trade and commerce. Clayton County plays a major role in this capacity because of the location of Hartsfield-Jackson Atlanta International Airport. Areas of expected job growth include transportation, communications, public utilities, retail trade, finance, insurance, and real estate.

The County continues to face challenges in the immediate future due to the downturn in the financial market, declining residential values and volatile sales tax collections. The Clayton County Board of Commissioners reduced expenditures, created additional revenue sources and effectuated a hiring freeze to offset many of the challenges experienced by the County. The increase in revenue in conjunction with the reduction in spending has enabled the County to remain consistent with the services offered to its citizens. Making difficult decisions is the reason the financial stability of the County remains healthy and strong.

### Long-term financial planning

The County's capital budget is financed utilizing funds from the 2004 SPLOST and the 2009 SPLOST. Road infrastructure, 3 recreation centers and park equipment are projects that remain from the 2004 SPLOST. Improvements are constantly being made to the road infrastructure including signal improvements, sidewalks, resurfacing, road construction and bridge repairs. Operational costs for these facilities will be paid from the general revenues of the County.

Proceeds from the 2009 SPLOST will be utilized to construct a Juvenile Justice Center, police precincts, libraries, a multipurpose fire building, animal control office and kennels, parks administration facility, senior centers, a record center and a fueling station. Those funds will also be utilized for public safety equipment and expansion at the correctional facilities. Projects were approved for Information Technology and Transportation and Development. The new SPLOST is projected to generate \$305 million over a 6 year period.

### Relevant financial policies

Clayton County operates under a set of fiscal policies which establishes operational objectives and promotes continuity in fiscal decision-making, and long-term financial stability of the County. These policies cover eight financial areas: 1) operating budget, 2) capital, 3) reserve fund balances, 4) revenue administration, 5) accounting, auditing and financial reporting, 6) debt administration, 7) investment administration, and 8) purchasing. Below is a summary of those policies which are relevant to understanding the financial statements and the financial condition of the County.

- Clayton County will finance all current expenditures with current revenues. The County will avoid budgetary procedures that balance current expenditures through the obligation of future resources. Clayton County will not use short-term borrowing to meet operating budget requirements. The County did not acquire short-term financing during fiscal year 2011.
- The operating budget will provide for adequate maintenance of capital equipment and facilities, as well as for their timely replacement. Most departments are given a repair and maintenance budget or a capital outlay budget to ensure that capital is maintained adequately.

- Clayton County will undertake capital projects to achieve, among other things, the goal of
  constructing and maintaining infrastructure and public facilities. The County began a multi-year
  initiative to resurface, upgrade, widen and construct roads, intersections, sidewalks and traffic
  control devices; to construct a senior center and six recreation centers; and to improve eight
  existing parks in the County. This initiative was funded though the 2004 SPLOST proceeds.
- Clayton County will initiate all capital purchases within the development of the operating budget to ensure that all future operating costs are projected and included in the operating budget where appropriate. Capital purchases are classified as either capital expenditures or capital improvement projects. Capital expenditures are generally for the replacement of equipment. These types of expenditures will impact only the current operating budget and will have no specific impact on future operating budgets. Prior to the initiation of Capital Improvement Projects, on-going operational expenditures are considered.
- Clayton County will strive to maintain a General Fund working reserve from the unreserved and
  undesignated fund balance equal to at least 5% of General Fund revenues in order to provide the
  capacity to offset economic downturns and the revision of any general government activity, to
  provide sufficient working capital, and to provide sufficient cash flow for current financial needs
  at all times.
- Unreserved, undesignated fund balances for Governmental Funds in excess of the working reserve should be used only for one-time capital non-operating expenditures or mill rate reductions as approved by the Board of Commissioners.
- Clayton County will develop capital funding to provide for normal replacement of existing capital plant and additional capital improvements financed on a pay-as-you go basis. The County has designated fund balance in excess of 10% of Fire Fund revenues to be used for capital improvements for fire services.
- Clayton County will confine long-term borrowing to capital improvements and moral obligations. The County will not use short term debt for operating purposes.

### **Major Initiatives**

Clayton County's mission is to be the regional epicenter for its citizens and businesses, providing quality residential living, a vibrant international business climate, a growing corporate skyline, and an integrated multimodal transportation system. Clayton County will serve as an archway between the region and the world. In such, the County has developed several major initiatives for 2012 and the future. Below is a discussion of those initiatives that are expected to affect the County's near-future financial position.

During 2004, the County implemented a multi-year Road Infrastructure Improvement Program to be funded by a 1% SPLOST approved by the voters in September 2003. This initiative included maintenance projects such as resurfacing approximately 556 miles of road, upgrading bridges and culverts, upgrading storm drainage systems in older subdivisions, and improving 31 railroad crossings. The road program encompassed various safety projects including installation of 96 miles of sidewalk, improving access and traffic congestion at schools, upgrading the traffic control center, installing additional cameras, fiber optic communication cables and variable message signs, installing school flashers for every school, adding reduced speed zone signs, installing pedestrian crosswalks, and improving roadway shoulders. The road program also includes road improvement projects consisting of improving 22 intersections, constructing 6 roads, widening 32 roads, and paving 8 dirt roads.

As a part of the SPLOST referendum, the County also began a Parks and Recreation Plan which included the construction of a Senior Center, the construction and equipping of six recreation centers located throughout the County, the completion of an aquatic center, lighting upgrades on ball fields, installation of new playground equipment, walking/jogging trails, and picnic pavilions at existing parks within the County.

The new SPLOST which began in January 2009 will provide funds for the following projects: 1) juvenile justice center, 2) police precincts, 3) multipurpose fire department training building, 4) Animal Control offices and kennels, 5) Parks and Recreation Administration/Operations Center, 6) senior centers, 7) libraries, 8) county record center, 9) expansion of correctional facilities 10) public safety digital network design and construction and 11) public safety equipment.

Clayton County entered into an energy performance contract for funding energy-saving improvements in buildings that will utilize future energy and operational savings to finance infrastructure improvement projects. Infrastructure upgrades began February 2010. The County expects to save \$575,000 annually. The energy-saving plan offers the added benefits of improving the productivity and comfort of employees and reducing the county's environmental impact. The upgrades are scheduled for seven county facilities and the county landfill. The energy performance contract also included converting methane gas to energy which began in fiscal year 2011.

### AWARDS AND ACKNOWLEDGEMENTS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Clayton County for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2010. This was the thirty-second consecutive year that the government has achieved this prestigious award. In order to be awarded the Certificate of Achievement, the County must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

The Certificate of Achievement is valid for only one year. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting this report to GFOA to determine its eligibility for another certificate.

In addition, the County also received the GFOA's Distinguished Budget Presentation Award for its annual budget document for fiscal year 2011. This is the eighth consecutive year that the government has achieved the prestigious award. In order to qualify for the Distinguished Budget Presentation Award, the County's budget document was judged to be proficient in several categories, including as a policy document, a financial plan, an operations guide, and a communications device.

The preparation of this report was accomplished with the dedicated efforts of the Finance Department staff and through the cooperation of the various elected officials. I would also like to acknowledge the Board of Commissioners for their support, contributions, and guidance in the preparation of this report and the control of the financial affairs of our County.

Respectfully submitted,

Angela Jackson

Director of Finance/Comptroller



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### CLAYTON COUNTY BOARD OF COMMISSIONERS

Pictured from left to right:

Commissioner Michael Edmondson Vice-Chairman Wole Ralph

Chairman Eldrin Bell

Commissioner Sonna Singleton Commissioner Gail Hambrick

# PRINCIPAL OFFICIALS AND CONSULTANTS JUNE 30, 2011

### **BOARD OF COMMISSIONERS**

Eldrin Bell, Chairman Wole Ralph, Vice Chairman Michael Edmondson, Commissioner Gail Hambrick, Commissioner Sonna Singleton, Commissioner

**DIRECTOR OF FINANCE** 

Angela Jackson

**SHERIFF** 

Kemuel Kimbrough

TAX COMMISSIONER

Terry Baskin

**CLERK OF SUPERIOR COURT** 

Jacquline Wills

**CLERK OF STATE COURT** 

Nancy Denham

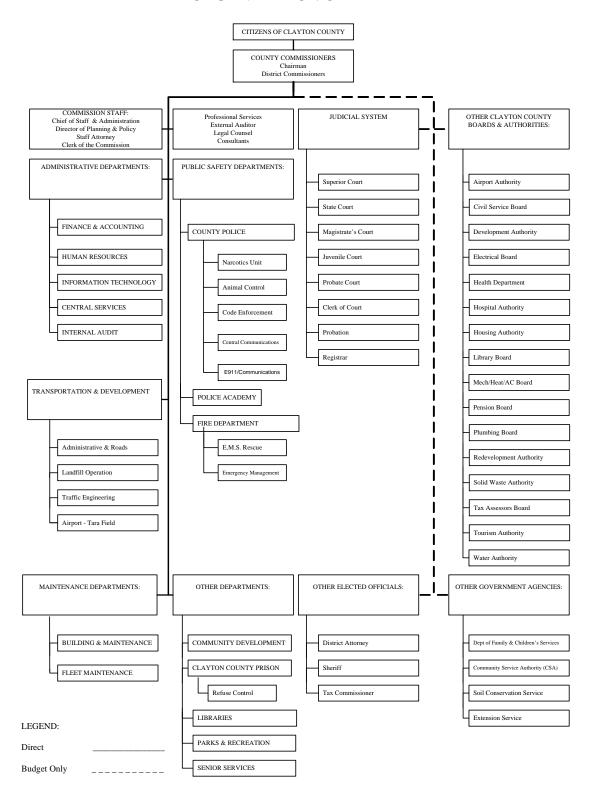
**COUNTY ATTORNEY** 

Freeman, Mathis & Gary, LLP

**COUNTY AUDITORS** 

Mauldin & Jenkins, LLC

### ORGANIZATION CHART



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Clayton County Georgia

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

FIRE OFFICE C. Danish

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Executive Director



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# **FINANCIAL SECTION**

This Section Contains:

REPORT OF INDEPENDENT AUDITORS

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

**BASIC FINANCIAL STATEMENTS** 

REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED)

COMBINING, INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES



### INDEPENDENT AUDITOR'S REPORT

To the Board of Commissioners of Clayton County, Georgia Jonesboro, Georgia

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of **Clayton County**, **Georgia** as of and for the year ended June 30, 2011, which collectively comprise Clayton County, Georgia's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Clayton County, Georgia's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the component unit financial statements of the Development Authority of Clayton County, the Hospital Authority of Clayton County, or the Clayton County Board of Health, which represents 55% of the assets and 67% of the revenues of Clayton County, Georgia's component units as of and for the year ended June 30, 2011. Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Development Authority of Clayton County, the Hospital Authority of Clayton County, and the Clayton County Board of Health is based on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the Hospital Authority of Clayton County were audited in accordance with auditing standards generally accepted in the United States of America, but were not audited in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Clayton County, Georgia as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund and major special revenue fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note I, Clayton County, Georgia implemented Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, as of July 1, 2010.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 27, 2011 on our consideration of Clayton County, Georgia's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 18 and the required supplementary information on pages 86 – 88 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the basic financial statements that collectively comprise Clayton County, Georgia's basic financial statements. The introductory section, the combining and individual nonmajor fund financial statements and schedules and the statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of special purpose local option sales tax proceeds is presented for purposes of additional analysis as required by the Official Code of Georgia 48-8-21, and is not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules and the schedule of expenditures of special purpose local option sales tax proceeds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic

financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Mauldin & Jerkins, LLC

Macon, Georgia December 27, 2011

### Management's Discussion and Analysis (Unaudited)

This section of the Clayton County, Georgia (the County) annual financial report presents a narrative overview and an analysis of the financial activities of the Clayton County Board of Commissioners for the fiscal year ended June 30, 2011. Management encourages readers to consider the information presented here in conjunction with the additional information we have included in our letter of transmittal, which can be found on pages i – vi in the introductory section of this report.

### Financial Highlights

- The assets of the County exceeded its liabilities at June 30, 2011 by \$937.3 million (net assets). Of this amount, \$421,214 (unrestricted net assets) may be used to meet the County's ongoing obligations to citizens and creditors.
- As of June 30, 2011, the County's governmental funds reported combined ending fund balances of \$247.2 million, an increase of \$10 million from the previous fiscal year. The County implemented GASB Statement 54 during fiscal year ending June 30, 2011. Statement 54 includes changes in the classification of fund balance within the County's governmental funds. As a result of these changes, the portion of the governmental funds total fund balance available for spending at the County's discretion is that of the General Fund assigned and unassigned fund balances.
- At the end of the current fiscal year the assigned and unassigned fund balances of the General Fund were \$32.6 million or 19.2% of total general fund expenditures.
- The Board of Commissioners did not issue bonded debt during fiscal year ending June 30, 2011. Principal payments during the current fiscal year for the Clayton County Tax Allocation Bonds, the Tourism Authority of Clayton County Revenue Bonds and Urban Redevelopment Agency of Clayton County Revenue Bonds resulted in a decrease of \$3,675,000 in the bonded debt of Clayton County during the fiscal year.

### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. These basic statements consist of three sections: government-wide financial statements, fund financial statements, and notes to the financial statements. This report also contains other information supplementary to the basic financial statements themselves.

### Government-wide Financial Statements

The government-wide financial statements provide both long-term and short-term information about the County's overall financial status. These statements use a format similar to a private-sector business. They include a Statement of Net Assets and a Statement of Activities, which appear on pages 19 - 21 of the report.

The Statement of Net Assets presents information on the County's assets and liabilities. The amount of net assets represents the difference between these assets and liabilities, which is a useful way to measure the County's financial health. Over time, increases or decreases in net assets may serve as an indicator of whether the financial position of the County is improving or deteriorating.

The Statement of Activities presents information showing how the County's net assets changed during this current fiscal year. All of the current year's revenues and expenses are accounted for in the Statement of Activities, regardless of when cash is received or paid. Therefore, some revenues and expenses are reported here that will only result in cash flows in future years, such as uncollected taxes and earned but unused vacation leave. Additionally, this statement shows how much of the County's activities are funded by program revenue (charges for services, grants, and contributions) and how much the County's functions rely on general revenues (primarily taxes) for funding.

The government-wide financial statements include not only the County (called the primary government), but also legally separate entities for which the County is financially accountable (called component units). The activities of the primary government are comprised of functions of the County that are primarily financed by taxes and intergovernmental revenues. Examples include courts and law enforcement, public safety, transportation and development, and general government. In addition to the governmental activities, the County's lone business-type activity is reflected in the C-Tran Enterprise Fund. The County discontinued C-Tran service in March, 2010. Only final closure related activity was recorded for the C-Tran Fund in the current fiscal year.

The County's statements include six discretely presented component units for which the County is financially responsible: the Solid Waste Management Authority (Landfill Authority), the Airport Authority, the Development Authority, the Housing Authority, the Hospital Authority and the Board of Health. The financial information for these component units is reported separately from the financial information presented for the primary government. The Combining Statement of Net Assets and Combining Statement of Activities for component units can be found on pages 36 - 38 of the report. The Urban Redevelopment Agency of Clayton County (URA) and the Tourism Authority of Clayton County (Tourism Authority), although legally separate, function for all practical purposes as parts of the County, and therefore the activities of the URA and the Tourism Authority have been included as an integral part of the primary government as blended component units.

### **Fund Financial Statements**

Traditional users of governmental financial statements will find the fund financial statements presentation more familiar. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Clayton County, like other state and local governments, uses

fund accounting to insure and demonstrate compliance with finance-related legal requirements. All funds of Clayton County can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental funds - Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, this set of financial statements focuses on events that produce near-term inflows and outflows of spendable resources as well as on the balances of spendable resources available at the end of the fiscal year.

By comparing functions between the two sets of statements for governmental funds and governmental activities, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund Balance Sheet and the governmental fund Statement of Revenues, Expenditures, and Changes in Fund Balances provide a reconciliation to facilitate this comparison.

Clayton County currently maintains twenty-nine individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for those considered to be major funds: the General Fund, Debt Service Fund, Fire Fund, the Roads and Recreation Capital Projects Fund and the 2009 SPLOST Fund. Individual data from the remaining twenty-four non-major governmental funds are combined into a single, aggregate column marked "Other Governmental Funds". Individual fund data for each of these non-major governmental funds is provided in the form of combining statements, located in the "Combining and Individual Fund Statements and Schedules" section beginning on page 89.

Clayton County adopts an annual appropriated budget for each of the governmental funds. A budgetary comparison statement is provided for the General Fund, each of the special revenue funds, the capital project funds, and the Debt Service Fund in order to present budgetary compliance. Budgetary comparison statements for the General Fund and the sole major special revenue fund, the Fire Fund, can be found in the basic financial statements, while all other fund budgetary schedules, as well as detailed budgetary schedules for the General Fund, which demonstrate compliance at the department level of budgetary control, are included in the "Combining and Individual Fund Statements and Schedules" section and begin on page 106.

The basic governmental fund statements can be found on pages 22 - 35 of this report.

Proprietary funds – The County has one enterprise fund which includes the business-type activities of the public transit system, C-Tran, which terminated services as of March 31, 2010. In addition, the financial statements include two internal service funds: the Worker's Compensation Self Insurance Fund and the Medical Self Insurance Fund. Internal service funds are a type of proprietary fund used to accumulate and allocate costs internally among various functions in the County.

Clayton County uses internal service funds to provide resources for the payment of employee worker's compensation and medical/dental claims. Because both funds provide services predominantly for governmental functions rather than component units, these funds have been included within governmental activities in the government-wide financial statements.

Proprietary fund statements follow the governmental fund statements in this report. They provide the same type of information as the government-wide financial statements, only in more detail, since enterprise and internal service funds apply the accrual basis of accounting. Both internal service funds are combined in a single total column in the proprietary fund statements. Since both are considered non-major funds, individual fund data is provided in the form of combining statements in the "Combining and Individual Fund Statements and Schedules" section and begins on page 158.

The basic proprietary fund financial statements can be found on pages 31-33 of this report.

Fiduciary funds - Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the County's own programs.

The basic fiduciary fund financial statements can be found on pages 34 and 35 of this report.

Notes to the financial statements - The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 39 - 85 of this report.

Combining and Individual Fund Statements and schedules referred to earlier, which present more detailed views can be found on pages 89 - 176 of this report, immediately following the required supplementary information on pensions.

Additional information about the County, which may be of interest to the reader, is found in the Statistical section of the report, on pages 177 - 217.

### Government-wide Financial Analysis

As noted earlier, changes in net assets over time can be a useful indicator of a government's financial position. At the end of fiscal year ending June 30, 2011, the County's assets exceeded liabilities by \$937.3 million.

Clayton County's investment in capital assets (e.g., land, buildings, machinery and equipment), less any outstanding related debt used to acquire the asset and accumulated depreciation, equals 77.2% of total net assets. The County uses these capital assets to provide services to citizens and, consequently, these assets are not available for future spending. Although the County's investment in capital assets is reported net of related debt, it should be noted that the assets themselves cannot be used to liquidate these liabilities.

The following summarizes the components of the County's net assets (for the primary government) at June 30, 2011 and 2010:

### Clayton County's Net Assets June 30, 2011 and June 30, 2010 (In thousands of dollars)

	Govern	nental	Busines	ss-type		
	Activi	ities	Activ	rities	Tot	tal
	2011	2010	2011	2010	2011	2010
Current and other assets	\$272,711	\$265,154	\$ -	\$ 5,501	\$272,711	\$270,655
Capital assets	755,833	761,512		2,641	755,833	764,153
Total assets	1,028,544	1,026,666	_	8,142	1,028,544	1,034,808
Long-term liabilities	67,105	61,436	-	-	67,105	61,436
Other liabilities	24,104	24,917	-	745	24,104	25,662
Total liabilities	91,209	86,353	-	745	91,209	87,098
Net assets:						
Invested in capital assets,						
net of related debt	723,772	735,122	-	2,641	723,772	737,763
Restricted	213,143	195,513	-	-	213,143	195,513
Unrestricted	421	9,678	-	4,756	421	14,434
Total net assets	\$ 937,336	\$ 940,313	\$ -	\$ 7,397	\$ 937,336	\$ 947,710

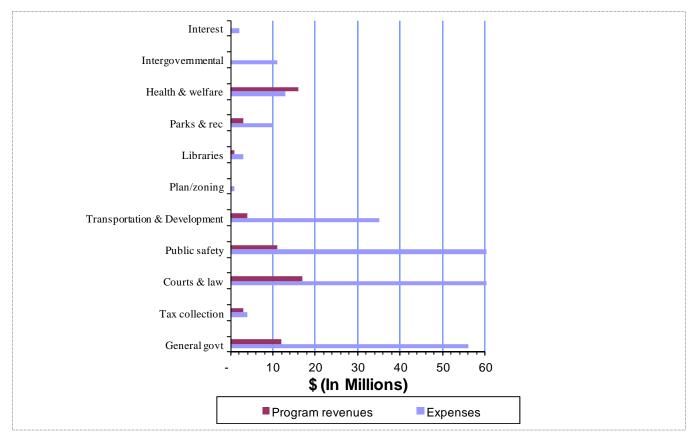
Clayton County's net assets also include restricted net assets of \$213.1 million (or 22.7% of net assets) and unrestricted net assets of \$421,214. Restricted net assets represent resources subject to external restriction on how they may be used. Unrestricted net assets may be used to meet the County's ongoing obligations to citizens and creditors. At the end of the current fiscal year, Clayton County (excluding component units) reported positive balances in all categories of net assets. Positive balances were reported for all net asset categories during the prior fiscal year, as well.

The County's total net assets decreased from \$948 million to \$937 million. The sale and transfer of all assets owned by the County's former public transit system, C-Tran, account for a large majority of this decrease in net assets during the current fiscal year. The C-Tran system was terminated by the Board of Commissioners in March 2010. The past fiscal year which ended June 30, 2010 marked the first percentage increase of annual net asset growth since 2006. The growth in 2010 was due primarily to an increase in restricted amounts received but not expended as the County continued collecting funds from the 2009 special purpose local option sales tax (SPLOST), but delayed outlay of capital expense.

Clayton County's Changes in Net Assets Changes in Net Assets June 30, 2011 and June 30, 2010 (In thousands of dollars)

		Governmental Activities	vernmenta Activities	al		Business-type Activities	ss-type rities		Total	al	
		2011		2010	20	2011	2010		2011	(1	2010
Revenues:											•
Program revenues											
Charges for services	∯	44,041	∯	46,883	∯	147	\$ 1,616	€	44,188	∯	48,499
Operating grants and contributions		22,665		16,630		480	1,356		23,145		17,986
Capital grants and contributions		593		929		1	1		593		929
General revenues		ı		ı							
Property taxes		96,378		108,861		ı	1		96,378		108,861
Other taxes		95,507		97,881		ı	1		95,507		97,881
Earnings on investments		662		708		ı	ı		662		708
Other		1		228		1	1		1		228
Total revenues	€	259,846	€	272,120	∯	627	\$ 2,972	∯	260,473	€	275,092
Expenses:											
General government		55,747		56,931		ı	ı		55,747		56,931
Tax assessment and collection		3,585		3,825		ı	1		3,585		3,825
Courts and law enforcement		69,958		69,148		ı	1		69,958		69,148
Public safety		62,584		65,305		ı	1		62,584		65,305
Transportation and development		34,635		26,472		1	ı		34,635		26,472
Planning and zoning		1,494		1,822		ı	ı	ı	1,494		1,822
Public transit system		1		ı	•	2,687	7,203		2,687		7,203
Libraries		3,465		3,750		ı	ı		3,465		3,750
Parks and recreation		10,037		10,816		ı	1		10,037		10,816
Health and welfare		13,528		9,742		ı	ı		13,528		9,742
Intergovernmental		11,404		11,563		1	1		11,404		11,563
Interest on long-term debt		1,723		2,791		1	1		1,723		2,791
Total expenses		268,160		262,165		2,687	7,203		270,847		269,368
Transfers		5,337		(0,000)	(5)	(5,337)	0,009		1		1
Increase (decrease) in net assets		(2,977)		3,355		(7,397)	2,369		(10,374)		5,724
Net assets, beginning of year		940,313		936,958		7,397	5,028		947,710		941,986
Net assets, end of year	∯	937,336	↔	940,313	↔	1	\$ 7,397	↔	937,336	↔	947,710

2011 Primary Government Expenses and Program Revenues

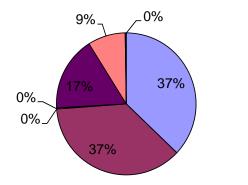


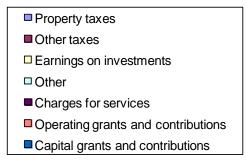
Overall, the County maintained the same level of expenses as the previous fiscal year with a less than 1% increase in expenses over the previous fiscal year. The Board of Commissioners continued to maintain a conservative budgetary approach throughout fiscal year 2011. Areas that account for significant changes over the previous fiscal year are as follows:

- General Government expenses decreased during fiscal year 2011 by \$1.2 million. This decrease is attributed in large part to the reduction of energy related expenses as part of the County's new energy efficiency project. Also, start-up costs incurred for the energy project in fiscal year 2010 were not needed in fiscal year 2011.
- Public Safety expenses decreased \$2.7 million during the current fiscal year. The decrease was attributable to the fact that several vacant public safety related positions remained unfilled during the current fiscal year and due to the completion of the 2007 ambulance equipment lease debt service payments during the previous fiscal year.

- Transportation and Development expenses increased \$8.1 million or 30.8% over the previous fiscal year. The increase is due to new road related maintenance projects within the 2009 SPLOST fund and capital outlay for road projects related to the Roads and Recreation SPLOST fund.
- Health and Welfare expenses increased by more than \$3.7 million over fiscal year 2010. The general assistance provided for the Neighborhood Stabilization program was the main reason for the increase.
- Interest expense on long term debt decreased by \$1 million due to the redemption of the Ellenwood Project Tax Allocation Bonds during the current fiscal year.
- Only final expenses were recorded in the current year for the public transit (C-Tran) system. Service was terminated effective March 31, 2010 and all closing transactions were recorded by June 30, 2011.

2011 Primary Government Revenues by Source





In fiscal year 2011, property tax revenue for the Clayton County government decreased by 11% over the previous fiscal year. The county had a 14% decrease in the tax digest for the year due to the decrease in assessed value of real property throughout the County. The local option sales taxes (LOST) and special purpose local option sales taxes (SPLOST) both had a slight decrease, of 2% and 4% respectively, as compared with fiscal year 2010 totals. The Other types of taxes category remained steady at \$15.5 million. Interest earned on invested funds decreased by 6% from the previous fiscal year, due to historically low investment interest rates. The \$6 million increase in operating grants and contributions was due primarily to new neighborhood stabilization programs within the County and revenue generated from related programs involving the rehabilitation of neighborhood homes and the sale of the homes while providing down payment and closing cost assistance.

### **GASB Statement No. 45 Expenses**

The County implemented GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions (OPEB) during fiscal year, 2008. GASB Statement 45 establishes standard for the measurement, recognition and display of OPEB expense/expenditures and related liabilities (assets), note disclosures, and if applicable, required supplementary information in the financial reports of local government employers. Prior to GASB Statement No. 45, most OPEB plans were reported on a pay-as-you-go basis and a government's financial statements did not report the financial effects of these postemployment benefits until paid.

GASB Statement No. 45 requires the financial reports of governments to provide a systematic, accrual basis measurement of annual OPEB cost. The following schedule displays the effect of GASB Statement No. 45 expenses as they appear in the Statement of Activities for fiscal year 2011.

Primary Government Expenses by Functions/Programs For the Years Ended June 30, 2011 and 2010

		2011			2010	
	Expense/		Expenses	Expense/		Expenses
	Statement of	GASB 45	Excluding	Statement of	GASB 45	Excluding
	Activities	Expenses	GASB 45	Activities	Expenses	GASB 45
Functions/Programs:						
Governmental:						
General Government	\$55,746,391	\$1,893,621	\$53,852,770	\$56,931,450	\$2,382,887	\$54,548,563
Tax Assessment/Collection	3,585,267	118,056	3,467,211	3,825,418	165,033	3,660,385
Courts and Law Enforcement	69,958,065	1,244,312	68,713,753	69,147,468	1,655,652	67,491,816
Public Safety	62,584,041	1,522,925	61,061,116	65,305,007	2,200,766	63,104,241
Transportation/Development	34,634,470	200,695	34,433,775	26,471,707	287,477	26,184,230
Planning and Zoning	1,494,068	47,222	1,446,846	1,822,164	79,855	1,742,309
Libraries	3,465,394	75,556	3,389,838	3,750,263	111,796	3,638,467
Parks and Recreation	10,037,118	172,362	9,864,756	10,816,187	218,269	10,597,918
Health and Welfare	13,527,957	21,251	13,506,706	9,742,442	37,265	9,705,177
Intergovernmental	11,404,252	•	11,404,252	11,562,964	•	11,562,964
Interest on Long-term Debt	1,722,851	•	1,722,851	2,791,294	•	2,791,294
Total Governmental Expenses	\$ 268,159,874	\$ 5,296,000	\$ 262,863,874	\$ 262,166,364	\$ 7,139,000	\$ 255,027,364

### **Financial Analysis of the County's Funds**

As noted earlier, Clayton County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds - Governmental funds provide information on near-term inflows, outflows, and balances of spendable resources. This information is useful in assessing Clayton County's financing requirements. Unreserved fund balance is a useful measure of the County's net resources available for spending at the end of the fiscal year.

As of June 30, 2011, Clayton County's governmental funds reported combined ending fund balances of \$247.2 million, an increase of \$10.1 million in comparison with the previous fiscal year. As of July 1, 2010, Clayton County implemented GASB Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions. This statement establishes a hierarchy of fund balance classifications for use by all governmental funds. As part of the implementation of Statement 54, the County has adopted a fund balance policy which describes the five classifications to be used by County governmental funds. The General Fund, unlike other fund types, may also use the category of unassigned to account for balances that are not required to be listed as committed, nonspendable, restricted or assigned. Approximately 13.2% or \$32.6 million of total governmental fund fund balance is made up of assigned and unassigned fund balance that is available for spending at the County's discretion. The remainder of fund balance, \$214.6 million, is classified as restricted or nonspendable as is not available for new spending.

The General Fund is the chief operating fund of the County. At June 30, 2011, the total of assigned and unassigned fund balance in the General Fund was \$32.6 million. The total fund balance for the General Fund was \$34 million. As a measure of the liquidity of the General Fund, it is useful to compare both assigned/unassigned fund balance and total fund balance to total fund expenditures. Assigned/unassigned fund balance represents 19 % of total General Fund expenditures, while total General Fund fund balance represents 20% of that same amount. This is an increase from the prior year in which the General Fund's total fund balance as a percentage of its expenditures was 16.7%.

The fund balance of the County's General Fund increased during the current fiscal year by \$5.1 million. Total expenditures decreased over the prior year by more than \$3.4 million, revenues decreased by \$10.2 million. During the fiscal year, the General Fund benefitted by a \$5.3 million transfer from the closing of the Mass Transit Fund. Overall, total revenues were \$8.1 million lower than budgeted for the year. Expenditures were approximately \$7 million lower than budget. See discussion below under "General Fund Budget Highlights" section. Key factors in revenues and expenditures compared to the prior year are as follows:

• Property tax revenue collection was down approximately \$8.9 million from the prior year, largely as the result of the decrease of \$11.4 million in the collection of real property taxes, the lowering of property value assessments, and slightly over \$422,000 decrease in personal property taxes. These decreases are offset somewhat by increases in the collection of \$1.4 million in public utility taxes, \$1 million in prior year taxes and over \$481,000 in motor vehicle taxes. Other tax revenue was down approximately \$850,000 from the prior year, largely due to decreases in local option sales taxes and in insurance premium taxes. These decreases are partially offset by slight increases in the penalties and reimbursements for collecting delinquent taxes.

- Licenses and permits revenue increased approximately \$600,000 over the prior fiscal year due largely to an increase of \$533,000 in the issuance of business licenses. During the current fiscal year, the County implemented an initiative to augment the enforcement of business license related reporting. This initiative includes an increase in the number of audits conducted on various businesses operating within the County.
- General government expenditures decreased by \$1.3 million, or 2.7%, from the previous fiscal year. A decrease of \$1.1 million in contract service fees is due to several one-time only energy lease related expenditures that occurred in fiscal year 2010. Claims expense declined \$1 million in the current fiscal year due to a change in the procedure and timing of prescription related expenses for retirees and other County employees. Legal fees decreased in fiscal year 2011 by \$807,000 as more cases were assigned to the County staff attorney's office rather than the use of outside counsel. Also, \$289,000 in utilities expense was reduced due to the energy conservation initiative in effect during the current fiscal year. These decreases were partially offset by increases of \$1.8 million in sanitation expense related to a transfer of costs from the Landfill Fund and \$643,100 in county-wide repairs & maintenance.
- Public Safety expenditures decreased approximately \$2.0 million, or 6%, from the prior fiscal year. This decrease was due primarily to vacant positions within the Police and Narcotics departments, which remained unfilled during the current fiscal year. Also, debt service payments for the Emergency Medical Services 2007 equipment lease were completed during fiscal year 2010 and not expensed during the current fiscal year
- Transportation & Development category expenditures decreased by \$418,000 or 6%, due to decreases within the Traffic Engineering section. Unfilled positions during most of the fiscal year resulted in decreases in the salary and benefit accounts and decreases in contract service fees resulted from ownership changes with the engineering firm handling the operation of the traffic light cameras throughout the County. The company plans to be back at a full operational level during fiscal year ending 2012.
- Expenditures in Planning & Zoning decreased by approximately \$317,000, or 17.9% over the previous fiscal year. This decrease is due to a departmental reorganization in 2010 which included a reduction in staff size and the outsourcing of a portion of the work previously performed by Planning and Zoning staff.
- During the current fiscal year, the Parks and Recreation Special Revenue Fund was consolidated into the General Fund as a part of the GASB Statement Number 54 implementation process. Due to this change, Parks & Recreation expenditures within the General Fund increased by \$490,000, or 8.5%, over the previous year.
- Health & Welfare expenditures increased by \$331,600, or 10.9%, largely due to increases in staffing, recreation program costs and contract service fees related to the opening of the Frank Bailey Fitness Center.

The fund balance for the Debt Service Fund increased during the current fiscal year from \$5.9 million to \$6.4 million, all of which is reserved for the payment of debt service. Transfers from the General Fund and several capital project funds covered the cost of debt service payments for the fiscal year and accounted for the \$0.5 million increase in fund balance at year end. The Fire Fund has a fund balance of \$3.9 million which represents a decrease of \$4.8 million from the prior year. The decrease is due in part to a \$3.1 million reduction in property taxes caused by a decline in the value of assessed property. In addition, capital equipment purchases increased \$1.9 million over the previous year as a result of the purchase of four aerial ladder trucks during the fiscal year.

The Roads and Recreation Fund was established in fiscal year 2004 to account for \$240 million in projects based on the 2004 SPLOST referendum. At June 30, 2011, the remaining fund balance for these projects is \$118.7 million and can only be expended on the SPLOST projects or related debt. The revenue collection period for this SPLOST has ended, therefore the \$9.8 million in road related capital outlay, offset by \$1 million in grant related transfers accounted for the \$8.9 decline in fund balance from the previous year.

The 2009 SPLOST fund was created to account for future projects totaling \$305 million as approved by voters in a 2008 SPLOST referendum, which covers a six year span. The fund began receiving SPLOST collections in 2009. The fund balance for the fund at June 30, 2011 is \$74 million. The \$22 million increase in fund balance is due to the continued collection of revenues and the expending of funds in accordance with the timeline included with the referendum.

Other governmental funds consist of non-major special revenue funds and non-major capital project funds. The aggregate fund balance of these funds decreased approximately \$3.6 million from the prior year to total \$10.2 million at June 30, 2011. The decrease resulted primarily from a \$3.5 million transfer from the Villages of Ellenwood Capital Project Fund to the Debt Service fund.

Proprietary funds - Clayton County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. At June 30, 2011, the Worker's Compensation Self-Insurance net asset balance decreased by more than \$1 million. This is due primarily to a reduction in charges made to user funds during the current fiscal year.

The Medical Self-Insurance fund had net assets of \$4.5 million at June 30, 2011, compared to \$4.3 million at June 30, 2010. The difference in the \$200,000 increase in the current fiscal year and the \$1.1 million increase in the previous fiscal year is due to a reduction in charges to user funds and an increase in claims expense during fiscal year 2011.

### General Fund Budgetary Highlights

Differences between the General Fund's original budget of \$164.2 million and the final amended budget of \$176.1 million amounted to a 7.2% increase. This increase in the budget can be summarized as follows:

- \$3.7 million increase in repairs and maintenance
- \$2.9 million increase for Sheriff's Office wages and benefits
- \$2 million increase for sanitation expenses
- \$1 million increase for indigent defense fees
- \$1 million increase for Parks/Recreation wages, benefits, and program costs
- \$0.5 million increase in claims expense
- \$0.4 million increase in medical service fees for Sheriff's Office

Significant variances between actual and budgeted revenues are as follows:

• Property taxes showed a negative variance of \$8.5 million. Less than anticipated collections of property taxes can be attributed to a continued lowering of assessed property values throughout the County.

- Other taxes were under budget by \$513,307 due largely to decreases in insurance premium taxes and local option sales taxes. These decreases were partially offset by an increase in interest on delinquent taxes.
- An increase in the issuance of business licenses and building permits during the fiscal year caused the Licenses and Permits category to exceed the budget by \$533,830.

Significant variances between actual and budgeted expenditures are as follows:

General Fund expenditures were under the budgeted amounts by \$7 million. This total includes positive variances of \$2.5 million in General Government, \$687,502 in Courts & Law Enforcement, \$1.1 million in Public Safety, \$684,899 in Transportation/Development, \$938,223 in Parks and Recreation and approximately \$0.5 million in Capital Outlay. These variances are the result of a countywide effort to hold expenditures to a minimum.

## Capital Asset and Debt Administration

Capital assets – Clayton County's investment in capital assets as of June 30, 2011, amounts to \$723.7 million, net of related debt. This investment in capital assets includes land, land improvements, buildings, machinery and equipment, park facilities, infrastructure assets, and construction in progress on buildings and systems.

Major capital asset related events during the current fiscal year included the following:

- Major road, bridge, and right-of-way projects continued in the Roads and Recreation Capital Projects Fund as part of the \$240 million SPLOST program.
- Current projects related to the 2009 SPLOST include: Capital outlay to fund a new juvenile justice center; public safety facilities, vehicles and equipment; new libraries; information technology improvements; road, bridge, and transportation improvements and equipment.
- There was a small decrease in the amount of Clayton County's investment in capital assets for the current fiscal year. Additional information can be found on Clayton County's capital assets in Note III.H on pages 59 - 64 of this report.

Long-term debt - At the end of the current fiscal year, Clayton County's primary government has total bonded debt outstanding of \$24.1 million. Included in this total are Tax Allocation Revenue Bonds for the Ellenwood Project, Tourism Authority of Clayton County Revenue Bonds issued in 2008 for Arts Clayton and Urban Redevelopment Agency of Clayton County Revenue Bonds issued in 2003 and 2005.

The County has several long-term capital lease agreements outstanding at year end totaling \$11 million. These agreements extend though fiscal year 2021. No new leases were entered into during fiscal year 2011.

Additional information on the County's long-term debt can be found in Note III.J on pages 65 - 75 of this report.

### Economic Factors and Next Year's Budgets and Rates

- The unemployment rate for Clayton County at June 30, 2011 was 13%, which is an increase from the 10.3% rate of a year ago. The State's average unemployment rate and the national rate were 9.9% and 9.2%, respectively, at the fiscal year end.
- Three of the County's ten largest taxpayers are employers with businesses directly related to Hartsfield-Jackson Atlanta International Airport. The County's largest taxpayer and second largest employer is Delta Airlines.
- The General Fund gross millage rate increased 4.5 mills to the new rate of 20.953 mills and the Fire Fund gross millage rates increased 0.5 mill to the rate of 4.4 mills. The LOST rebate is 5.14 mills; this is an increase in the rebate from 5.126 mills in the 2011 budget. *The net millage* for the fiscal year 2011 budget was 11.327. For fiscal year 2012, the *net millage* for the General Fund increased to 15.813 mills.

## **Requests for Information**

This financial report is designed to provide a general overview of Clayton County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed as follows:

Angela Jackson, Finance Director, Clayton County Finance Department 112 Smith Street, Jonesboro, GA 30236



## **Basic Financial Statements**

## STATEMENT OF NET ASSETS JUNE 30, 2011

			Pri	mary Government	t			
	(	Governmental Activities		Business-type Activities		Total	- (	Component Units
ASSETS								
Cash and cash equivalents	\$	245,323,709	\$	-	\$	245,323,709	\$	4,642,124
Restricted cash	•	2,038	•	_	•	2,038	•	4,779,296
Investments		6,106,210		_		6,106,210		5,020,290
Accrued interest		147,940		_		147,940		-
Notes receivable, current portion		,		_		,		819.007
Accounts receivable		2,512,659		_		2.512.659		319,067
Grants receivable		3,695,853				3,695,853		37,540
Taxes receivable		3,289,535		-		3,289,535		37,340
				-				-
Due from component unit		1,420,000		-		1,420,000		4 007 457
Due from other governments		84,795		-		84,795		1,367,457
Due from individuals		3,781		-		3,781		- -
Due from organizations		8,352,675		-		8,352,675		46,646
Inventory		357,309		-		357,309		37,845
Prepaid items		1,206,215		-		1,206,215		117,232
Notes receivable, net of current portior		-		-		-		42,705,000
Property held for resale		-		-		-		4,201,378
Debt issuance cost, net		208,419		-		208,419		335,733
Intangibles, net		· -		_		· -		143,756
Capital assets, non-depreciable		108.270.914		_		108,270,914		29,009,725
Capital assets, depreciable (net of accumulated depreciation		647,562,343		_		647,562,343		17,319,810
Capital assets, depreciable (flet of accumulated depreciation		047,302,343	_			047,302,343		17,513,010
Total assets		1,028,544,395	_	-	_	1,028,544,395		110,901,906
LIABILITIES								
Accounts payable		8,512,012		_		8,512,012		743,557
Accrued liabilities		1,670,834		_		1,670,834		236,003
		1,553,913		-		1,553,913		230,003
Retainage payables		1,555,915		-		1,555,915		167.000
Customer deposits		442.050		-		442.050		167,888
Construction and performance bonds payable		113,050		-		113,050		4 400 000
Due to primary government				-				1,420,000
Due to other governments		1,876,591		-		1,876,591		374,198
Due to organizations		106,500		-		106,500		-
Interest payable		880,674		-		880,674		1,520,515
Unearned revenue		1,063,989		-		1,063,989		12,176
Noncurrent liabilities:				-				
Due within one year		8,326,102		-		8,326,102		2,414,648
Due in more than one year		67,104,928	_	-		67,104,928		86,661,231
Total liabilities		91,208,593		-		91,208,593		93,550,216
NET ASSETS								
Invested in capital assets, net of related deb		723,771,626		-		723,771,626		17,533,153
Restricted for:		0.070.444				0.070.444		- 44 07-
Debt service		6,376,144		-		6,376,144		541,075
Capital projects		194,279,006		-		194,279,006		-
Tourism promotion		846,118		-		846,118		-
Public safety		5,793,874		-		5,793,874		-
Jail construction/staffing		157,934		-		157,934		214,831
Health and welfare programs		508,979		-		508,979		-
Law library materials		16,747		-		16,747		_
Technology		853,847		_		853,847		_
Street lights		168,887		_		168,887		_
<u> </u>		938,959		<u>-</u>		938,959		_
Economic development				-		,		_
Grant programs		3,202,467		-		3,202,467		(007.000
Unrestricted (deficit)		421,214	_	<u> </u>		421,214		(937,369)
Total net assets	\$	937,335,802	\$	-	\$	937,335,802	\$	17,351,690

## STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2011

					Prog	gram Revenues			
						Operating		Capital	
			(	Charges for		Grants and	Grants and		
Functions/Programs	Expenses			Services	Contributions		Contributions		
Primary government:									
Governmental activities									
General government	\$	55,746,391	\$	12,094,292	\$	13,677	\$	17,500	
Tax assessment collection		3,585,267		3,245,423		-		-	
Courts and law enforcement		69,958,065		15,373,018		1,517,666		-	
Public safety		62,584,041		10,014,353		1,370,109		1,050	
Transportation and development		34,634,470		31,143		4,043,663		392,705	
Planning and zoning		1,494,068		66,561		-		-	
Libraries		3,465,394		202,762		598,181		175	
Parks and recreation		10,037,118		2,475,853		44,792		146,638	
Health and welfare		13,527,957		537,659		15,076,816		-	
Intergovernmental		11,404,252		-		-		-	
Interest on long-term debt		1,722,851		-		-		34,867	
Total governmental activities	\$	268,159,874	\$	44,041,064	\$	22,664,904	\$	592,935	
Business-type activities									
C-Tran Public Transit	\$	2,687,698	\$	147,025	\$	479,642	\$	-	
Total business-type activities	\$	2,687,698	\$	147,025	\$	479,642	\$	-	
Component units:									
Landfill Authority	\$	2,846,519	\$	1,937,592	\$	2,000,000	\$	-	
Airport Authority		1,039,368		896,039		102,853		-	
Development Authority		2,681,641		1,695,335		2,202,100		-	
Housing Authority		3,083,837		2,873,404		350,000		-	
Hospital Authority		2,052,097		2,051,612		-		-	
Board of Health		10,479,847		2,661,235		7,894,140			
Total component units	\$	22,183,309	\$	12,115,217	\$	12,549,093	\$		

#### General revenues:

Taxes:

Property taxes

Local option sales taxes

Special purpose local option sales taxes

Insurance premium taxes

Penalties/interest on delinquent taxes

Alcoholic beverage taxes

Intangible recording tax

Hotel motel tax

Transfer taxes

Business license tax

Earnings on investments

Transfers

Total general revenues and transfers

Change in net assets

Net assets, beginning of year

Net assets, end of year

		Prima	ry Government			
G	Sovernmental	Вι	siness-type		(	Component
	Activities		Activities	Total		Units
\$	(43,620,922)	\$	-	\$ (43,620,922)	\$	
	(339,844)		-	(339,844)		-
	(53,067,381)		-	(53,067,381)		-
	(51,198,529)		-	(51,198,529)		
	(30,166,959)		-	(30,166,959)		
	(1,427,507)		-	(1,427,507)		
	(2,664,276)		-	(2,664,276)		
	(7,369,835)		-	(7,369,835)		
	2,086,518		-	2,086,518		
	(11,404,252)		-	(11,404,252)		
	(1,687,984)		-	(1,687,984)		
	(200,860,971)		-	(200,860,971)		
			_	 		
5		\$	(2,061,031)	\$ (2,061,031)	\$	
;	-	\$	(2,061,031)	\$ (2,061,031)	\$	
	-	\$	-	\$ -	\$	1,091,073
	-		-	-		(40,476
	-		-	-		1,215,79
	-		-	-		139,567
	-		-	-		(48
	-		-	 		75,528
5		\$	<u> </u>	\$ -	\$	2,481,001
5	96,378,260	\$	-	\$ 96,378,260	\$	
	35,673,992		-	35,673,992		
	44,306,780		-	44,306,780		
	8,909,956		-	8,909,956		
	2,867,154		-	2,867,154		
	1,856,017		-	1,856,017		
	490,703		-	490,703		
	1,117,868		-	1,117,868		
	154,255		-	154,255		
	129,796		-	129,796		
	662,403		-	662,403		21,634
	5,336,777		(5,336,777)	,		,,,,
	197,883,961		(5,336,777)	 192,547,184		21,634
	(2,977,010)		(7,397,808)	 (10,374,818)		2,502,635
	940,312,812		7,397,808	947,710,620		14,849,055
;	937,335,802	\$	-	\$ 937,335,802	\$	17,351,690

## BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2011

ASSETS	 General		Fire Fund	 Debt Service Fund	Roads and Recreation Projects Fund		
Cash and cash equivalents	\$ 26,887,208	\$	4,588,280	\$ 432,842	\$ 121,047,609		
Restricted cash	-		2,038	-	-		
Investments	6,106,210		-	-	-		
Accrued interest and	4.47.040						
dividends receivable	147,940		4 500	-	-		
Accounts receivable	2,504,903		1,530	-	-		
Grants receivable	2,840,091		396,419	- 273	-		
Taxes receivable, net Interfund receivables	1,309,000		390,419	4,523,300	-		
Due from component units	1,309,000		-	1,420,000	_		
Due from other governments	22,760			1,420,000			
Due from individuals	3,781		_	_			
Due from organizations	4,119,520		11,241	_	_		
Inventory	337,037		20,272	_	_		
Prepaid items	1,087,139		4,320	_	_		
repaid items	 1,007,103	-	4,020	 	 		
Total assets	\$ 45,365,589	\$	5,024,100	\$ 6,376,415	\$ 121,047,609		
LIABILITIES AND FUND BALANCES							
LIABILITIES							
Accounts payable	\$ 4,292,658	\$	127,617	\$ -	\$ 704,579		
Accrued liabilities	1,404,091		217,651	-	-		
Construction / performance							
bonds payable	113,050		-	-	-		
Interfund payables	2,700,000		475,000	-	715,000		
Deferred tax revenue	2,573,371		318,988	271	-		
Construction retainage							
payable	-		-	-	945,316		
Unrealized grant revenue	-		-	-	-		
Due to organizations	106,500		-	-	-		
Due to other governments	-		-	-	-		
Unearned revenues	 144,784		-	 -	 -		
Total liabilities	 11,334,454		1,139,256	 271	 2,364,895		
FUND BALANCES							
Fund balances:							
Nonspendable	1,424,176		24,592	-	-		
Restricted for:							
Debt service	-		-	6,376,144	-		
Capital projects	-		-	-	118,682,714		
Tourism promotion	-		-	-	-		
Public safety	-		3,860,252	-	-		
Jail construction/staffing	-		-	-	-		
Health and welfare programs	-		-	-	-		
Law library materials	-		-	-	-		
Technology	-		-	-	-		
Street lights	-		-	-	-		
Economic development	-		-	-	-		
Grant programs	-		-	-	-		
Assigned to:							
Local Option Sales Tax rebate	16,819,887		-	-	-		
Litigation	5,000,000		-	-	-		
Encumbrances	1,970,949		-	-	-		
Unassigned	 8,816,123		-	 -	 		
Total fund balances	 34,031,135		3,884,844	 6,376,144	 118,682,714		
Total liabilities and fund balances	\$ 45,365,589	\$	5,024,100	\$ 6,376,415	\$ 121,047,609		

	2009 SPLOST Fund	G	Other overnmental Funds		Total
\$	73,055,001	\$	10,721,911	\$	236,732,851
Ψ	-	Ψ	-	Ψ	2,038
	-		-		6,106,210
	-		-		147,940
	-		6,226		2,512,659
	-		3,695,853		3,695,853
	-		52,752		3,289,535
	-		2,653,512		8,485,812 1,420,000
	-		62,035		84,795
	-		-		3,781
	3,733,203		488,090		8,352,054
	-		-		357,309
			10,915		1,102,374
\$	76,788,204	\$	17,691,294	\$	272,293,211
\$	482,070	\$	1,666,480	\$	7,273,404
	-		49,092		1,670,834
	_		_		113,050
	-		4,595,812		8,485,812
	-		46,884		2,939,514
			,		
	413,243		195,354		1,553,913
	-		892,284		892,284
	-		-		106,500
	1,876,591		- 26,921		1,876,591 171,705
					·
	2,771,904		7,472,827		25,083,607
	-		10,915		1,459,683
	-		-		6,376,144
	74,016,300		1,579,992		194,279,006
	-		846,118		846,118
	-		1,933,622		5,793,874
	-		157,934 508,979		157,934 508,979
	-		16,747		16,747
	-		853,847		853,847
	-		168,887		168,887
	-		938,959		938,959
	-		3,202,467		3,202,467
	-		_		16,819,887
	-		-		5,000,000
	-		-		1,970,949
	<u>-</u>		-		8,816,123
	74,016,300		10,218,467		247,209,604
\$	76,788,204	\$	17,691,294	\$	272,293,211



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# RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS JUNE 30, 2011

balance sheet of governmental runus due to the following.	
Fund balances - total governmental funds	\$ 247,209,604

Capital assets

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Amounts reported for governmental activities in the statement of net assets are different from amounts reported in the

Cost of the assets 1,155,338,524
Accumulated depreciation (399,505,267)

Revenues

Some of the County's tax revenues will be collected after year-end, but are not available soon enough to pay for the current period's expenditures and therefore are deferred in the funds.

2,93

2,939,514

Internal service funds

Internal service funds are used by management to charge the costs of workers' compensation and health insurance services to individual funds. The assets and liabilities of the internal service funds are included in the governmental activities in the statement of net assets.

5,669,712

Long-term liabilities

Long-term liabilities are not due and payable in the current period and therefore are not reported as fund liabilities. Interest on long-term debt is not accrued in governmental funds, but rather is recognized as an expenditure when due. All liabilities both current and long-term are reported in the statement of net assets. Long-term liabilities at year end consist of the following:

Bonds payable	(24,055,000)
Capital leases payable	(11,011,615)
Accrued interest payable	(880,674)
Deferred amounts on refinancing	1,700
Bond issuance costs	208,419
Unamortized discount	567,840
Unamortized premium	(8,813)
Compensated absences	(6,748,695)
Other post employment benefits (OPEB)	(23,357,000)
Claims and judgments payable	(8,406,350)
Accrued landfill postclosure costs	 (626,097)
	\$ 937,335,802

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		General		Fire Fund		Debt Service Fund	Roads and Recreation Projects Fund
REVENUES		<u> </u>		- una		Tunu	
Property taxes	\$	77,503,741	\$	16,872,835	\$	44	\$ -
Other taxes	•	49,478,630	·	299,249	·	_	-
Licenses and permits		5,084,930		-		-	-
Intergovernmental		5,200,222		-		-	-
Charges for services		20,638,390		426,784		-	-
Fines and forfeitures		4,787,529		, -		-	-
Investment earnings		651,349		2,996		6	368,340
Other revenue		784,027		9,964		750,000	27,428
Gifts and donations		94,195		1,050		, -	· -
Total revenues		164,223,013		17,612,878		750,050	395,768
EXPENDITURES							
Current:							
General government		46,909,878		-		-	150
Tax assessment and collection		3,356,856		-		-	-
Courts and law enforcement		63,739,567		-		-	-
Public safety		32,712,020		19,236,677		-	-
Transportation and development		6,502,866		-		-	92,851
Planning and zoning		1,451,831		-		-	-
Libraries		3,304,649		-		-	-
Parks and recreation		6,227,611		-		-	48,065
Health and welfare		3,384,980		-		-	-
Energy conservation		-		-		-	-
Intergovernmental		-		-		-	-
Debt service		1,033,177		234,160		5,125,500	-
Capital outlay		452,189		2,945,557			9,881,420
Total expenditures		169,075,624		22,416,394		5,125,500	10,022,486
Excess (deficiency) of revenues over				/ · · · · · · · · · · · · · · · · · · ·			/···
expenditures		(4,852,611)		(4,803,516)		(4,375,450)	(9,626,718)
OTHER FINANCING SOURCES (USES)							
Issuance of capital leases		4,134,707		-		-	-
Proceeds from sale of capital assets		621,282		-		-	-
Proceeds from insurance claims		297,087		-		-	-
Transfers in		6,582,078		-		4,799,811	667,760
Transfers out		(2,070,428)		-		-	-
Total other financing sources (uses)		9,564,726				4,799,811	667,760
Net change in fund balances		4,712,115		(4,803,516)		424,361	(8,958,958)
FUND BALANCES, beginning of year, as restated		29,319,020		8,688,360		5,951,783	127,641,672
FUND BALANCES, end of year	\$	34,031,135	\$	3,884,844	\$	6,376,144	\$ 118,682,714

2009 SPLOST Fund	Other Governmental Funds	Totals
\$ -	\$ 1,671,797	\$ 96,048,417
45,028,956	1,421,862	96,228,697
-	-	5,084,930
-	17,810,349	23,010,571
-	3,946,155	25,011,329
-	2,785,340	7,572,869
86,983	8,052	1,117,726
-	4,454,850	6,026,269
-	42,367	137,612
45,115,939	32,140,772	260,238,420
287	2,969,178	49,879,493
-	-	3,356,856
247,310	2,480,670	66,467,547
33,532	5,453,338	57,435,567
5,247,115	738,434	12,581,266
-	-	1,451,831
78,489	19,378	3,402,516
16,350	1,134,960	7,426,986
-	10,720,080	14,105,060
-	179,024	179,024
11,404,252	-	11,404,252
266,990	6,573	6,666,400
6,567,076	6,451,566	26,297,808
23,861,401	30,153,201	260,654,606
21,254,538	1,987,571	(416,186)
-	-	4,134,707
-	52,802	674,084
-	-	297,087
1,083,570	2,073,911	15,207,130
-	(7,799,925)	(9,870,353)
1,083,570	(5,673,212)	10,442,655
22,338,108	(3,685,641)	10,026,469
51,678,192	13,904,108	237,183,135
\$ 74,016,300	\$ 10,218,467	\$ 247,209,604

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Amounts reported for governmental activities in the statement of activities are different because:	
Net change in fund balances - total governmental funds	\$ 10,026,469
Capital Assets  Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period.  Total capital outlays	26,546,073
Total depreciation	(29,397,680)
The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, and donations) is to decrease net assets.	(2,827,213)
Long-term Debt	
The issuance of long-term debt provides current financial resources to governmental funds, and thus contributes to the change in fund balance. In the Statement of Net Assets, however, issuing debt increases long-term liabilities and does not affect the Statement of Activities. Similarly, repayment of principal is an expenditure in the governmental funds, but reduces the liability in the Statement of Net Assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities. The amount of the items that make up these differences in the treatment of long-term debt and related items are as follows:	
Debt issued or incurred Principal repayments Amortization of issuance costs Amortization of bond discount	(4,134,707) 4,792,836 (22,403) (24,689)
Amortization of bond premium Amortization of deferred loss	524 (2,916)
Under the modified accrual basis of accounting used in governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources. In the Statement of Activities, however, which is presented on the accrual basis, expenses and liabilities are reported regardless of when financial resources are available. In addition, interest on long-term debt is not recognized under the modified accrual basis of accounting until due, rather than as it accrues. The adjustments for these items are as	
follows: Compensated absences Accrued interest on debt Landfill costs	86,408 200,197 28,240
Claims and judgments payable Other postemployment benefit (OPEB) obligation	(1,665,773) (5,296,000)
Revenues	·
Because some revenues will not be collected for several months after the County's fiscal year end, they are not considered available revenues and are deferred in the governmental funds. Deferred revenues increased by this amount during the fiscal year.	(392,333)
Internal service funds	, , -,
Internal service funds are used by management to charge the cost of risk management and health insurance services to individual funds. The net revenue is reported with governmental activities.	

The accompanying notes are an integral part of these financial statements.

Net loss of internal service funds

(894,043) (2,977,010)

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

					,	Variance	
	Buc	dget			with		2010
	Original		Final	 Actual	Fi	nal Budget	 Actual
REVENUES							
Property taxes	\$ 81,481,766	\$	86,023,566	\$ 77,503,741	\$	(8,519,825)	\$ 86,440,777
Other taxes	49,342,007		49,992,007	49,478,630		(513,377)	50,335,002
Licenses and permits	4,551,100		4,551,100	5,084,930		533,830	4,478,302
Intergovernmental	4,649,250		4,985,701	5,200,222		214,521	5,425,790
Charges for services	19,303,712		20,266,822	20,638,390		371,568	20,803,069
Fines and forfeitures	4,680,000		4,726,059	4,787,529		61,470	5,108,489
Investment earnings	958,000		958,000	651,349		(306,651)	693,141
Other revenue	839,100		854,189	784,027		(70,162)	1,113,908
Gifts and donations			4,500	 94,195		89,695	 61,323
Total revenues	165,804,935	-	172,361,944	 164,223,013		(8,138,931)	 174,459,801
EXPENDITURES							
Current:							
General government	41,050,875		49,421,832	46,909,878		2,511,954	48,223,015
Tax assessment and collection	3,633,780		3,554,426	3,356,856		197,570	3,677,606
Courts and law enforcement	59,958,700		64,427,069	63,739,567		687,502	63,354,476
Public safety	35,398,560		33,841,403	32,712,020		1,129,383	34,798,088
Transportation and development	7,194,471		7,187,765	6,502,866		684,899	6,920,670
Planning and zoning	1,635,124		1,629,396	1,451,831		177,565	1,769,044
Libraries	3,454,446		3,449,790	3,304,649		145,141	3,464,615
Parks and recreation	5,897,165		7,165,834	6,227,611		938,223	5,734,391
Health and welfare	3,602,236		3,418,733	3,384,980		33,753	3,053,373
Debt service	1,177,689		1,034,641	1,033,177		1,464	696,720
Capital outlay	1,199,094		961,131	452,189		508,942	790,869
Total expenditures	164,202,140		176,092,020	169,075,624		7,016,396	172,482,867
Excess (deficiency) of revenues over							
expenditures	1,602,795		(3,730,076)	(4,852,611)		(1,122,535)	 1,976,934
OTHER FINANCING SOURCES (USES)							
Appropriation to fund balance	_		(3,956,782)	-		3,956,782	_
Proceeds from sale of capital assets	_		(5,555,752)	621,282		621,282	_
Proceeds from insurance claims	_		_	297,087		297,087	227,765
Issuance of capital leases	_		3,924,484	4,134,707		210,223	4,889,744
Transfers in	809,600		6,611,315	6,582,078		(29,237)	2,510,045
Transfers out	(2,412,395)		(2,848,941)	(2,070,428)		778,513	(8,595,470
Total other financing sources (uses)	(1,602,795)		3,730,076	9,564,726		5,834,650	(967,916
Net change in fund balances	-		-	4,712,115		4,712,115	1,009,018
FUND BALANCES, beginning of year, as restated	29,319,020		29,319,020	29,319,020		-	27,845,065
Appropriation to fund balance	<u> </u>		3,956,782	 		3,956,782	-
FUND BALANCES, end of year	\$ 29,319,020	\$	33,275,802	\$ 34,031,135	\$	8,668,897	\$ 28,854,083

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL FIRE FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	B <sub>r</sub> .da.	.4		Variance with	2040
	Budge Original	Final	Actual	with Final Budget	2010 Actual
REVENUES	<u> </u>	T mai	Hotaui	T mar Baaget	Aotaai
Tax revenues					
Real property	14,406,128	14,406,128	12,849,542	(1,556,586)	16,031,508
Personal property	1,281,023	1,281,023	1,425,814	144,791	1,466,137
Public utility	464,082	464,082	513,298	49,216	519,74
Heavy equipment	-101,002	-101,002	578	578	1,00
Mobile home	35,414	35,414	56,986	21,572	59,19
Motor vehicle	1,070,476	1,070,476	1,386,327	315,851	1,386,65
Timber	1,070,470	1,070,470	445	445	1,300,03
	330,000	220.000			E24 20
Prior year	330,000	330,000	639,845	309,845	524,39
Other taxes			0.070	0.070	
Railroad equipment	-	-	3,978	3,978	3,65
Intangible recording	130,000	130,000	120,224	(9,776)	144,27
Real estate transfer	20,000	20,000	35,115	15,115	26,34
Interest on delinquent taxes	90,000	90,000	139,932	49,932	135,21
Charges for services - fire inspection fees	251,500	318,762	426,784	108,022	347,12
Investment earnings	5,000	5,000	2,996	(2,004)	4,12
Other revenue	10,000	10,000	9,964	(36)	21,08
Gifts and donations	<u> </u>	<u> </u>	1,050	1,050	1,00
Total revenues	18,093,623	18,160,885	17,612,878	(548,007)	20,671,47
(PENDITURES					
Current:					
Public safety:					
Salaries and wages	12,831,865	12,793,547	12,431,761	361,786	12,782,63
Pension contribution	1,620,729	1,620,729	1,585,643	35,086	1,631,25
FICA and Medicare insurance	948,838	904,710	904,710	-	917,68
Group health and life insurance	2,023,286	1,941,004	1,939,282	1,722	1,951,11
Workers' compensation insurance	173,792	173,792	-	173,792	315,76
Early retirement pension contribution	177,730	177,730	177,730	170,702	177,73
Medical service fees	18,500	12,000	4,951	7,049	21,36
Contract service fees					
	127,709	124,559	109,735	14,824	107,43
Rental	82,804	117,054	116,512	542	52,73
Materials and supplies	205,800	161,457	120,761	40,696	237,74
Gas and oil	195,000	285,791	281,846	3,945	160,23
Bank charges	1,500	1,500	1,069	431	1,02
Minor equipment	95,004	123,717	121,181	2,536	34,62
Postage	640	640	1	639	8
Utilities	270,500	297,282	248,624	48,658	288,28
Telephone, telegraph	140,000	140,000	139,626	374	139,47
Sanitation	8,350	12,350	11,044	1,306	10,38
Advertising	750	750	750	-	75
Dues and subscriptions	61,106	51,115	34,580	16,535	52,33
Training, travel, meetings	20,480	16,730	5,904	10,826	8,76
Uniform allowance	164,400	164,400	161,812	2,588	168,65
Repair and maintenance	451,600	515,667	408,005	107,662	500,81
Tax commission	500,000	500,000	431,149	68,851	509,05
Claims expense	· •	1	1	=	
Debt service	266,990	276,980	234,160	42,820	242,04
Capital outlay	209,640	3,033,336	2,945,557	87,779	1,040,34

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL FIRE FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

				Variance	
	Budge	et		with	2010
	Original	Final	Actual	Final Budget	Actual
Deficiency of revenues over					
expenditures	(2,503,390)	(5,285,956)	(4,803,516)	482,440	(680,831)
OTHER FINANCING SOURCES					
Appropriations of fund balance	2,503,390	5,285,956	-	(5,285,956)	-
Capital leases	<u>-</u>	<u>-</u> _		<u> </u>	1,950,000
Total other financing sources	2,503,390	5,285,956	-	(5,285,956)	1,950,000
Net change in fund balances	-	-	(4,803,516)	(4,803,516)	1,269,169
FUND BALANCES, beginning of year	8,688,360	8,688,360	8,688,360	-	7,419,191
Appropriations of fund balance	<u> </u>	(5,285,956)	<u> </u>	(5,285,956)	
FUND BALANCES, end of year	\$ 8,688,360	\$ 3,402,404	\$ 3,884,844	\$ (10,089,472)	\$ 8,688,360

## STATEMENT OF NET ASSETS PROPRIETARY FUNDS JUNE 30, 2011

Assets	Nonmajor Enterprise Fund C-Tran Mass Transit		Governmental Activities - Internal Service Funds		
Current assets:  Cash and cash equivalents	\$ -	\$	8,590,858		
Due from organizations	Ψ -	Ψ	621		
Prepaid items	-		103,841		
Total current assets	-		8,695,320		
Total assets			8,695,320		
Liabilities					
Current liabilities:					
Accounts payable	-		1,238,608		
Accrued liabilities	-		1,787,000		
Total liabilities			3,025,608		
Net Assets					
Unrestricted			5,669,712		
Total net assets	\$ -	\$	5,669,712		

## STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	E	Ionmajor Interprise Fund C-Tran	Governmental Activities - Internal Service Funds		
Operating revenues					
Bus fares	\$	147,025	\$	-	
Charges to other funds		-		13,494,783	
Employee contributions		-		3,828,711	
Other revenue		<u>-</u>		151,141	
Total operating revenues		147,025		17,474,635	
Operating expenses					
Employee benefits		564		-	
Contractual services		45,757		-	
Claims expense		-		4,804,951	
Insurance premiums		-		12,394,260	
Management fees		-		1,142,322	
Other expenses				27,145	
Total operating expenses		46,321		18,368,678	
Operating income (loss)		100,704		(894,043)	
Nonoperating revenues (expenses)					
Intergovernmental revenue		479,642		-	
Loss on disposal of capital assets		(2,641,377)		-	
Total nonoperating revenues (expenses)		(2,161,735)		<u>-</u>	
Loss before transfers		(2,061,031)		(894,043)	
Transfers out		(5,336,777)		-	
Change in net assets		(7,397,808)		(894,043)	
Net assets, beginning of year		7,397,808		6,563,755	
Net assets, end of year	\$	<u> </u>	\$	5,669,712	

## STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		Nonmajor Enterprise Fund C-Tran Mass Transit		
CASH FLOWS FROM OPERATING ACTIVITIES	•	4 055 050	•	
Cash received from customers	\$	1,855,050	\$	-
Cash received from insurance carrier				149,141
Cash received from employees		-		3,828,711
Cash received from interfund services provided		-		14,820,375
Cash paid for insurance claims		(504)		(4,803,951)
Cash paid to employees		(564)		(40.707.440)
Cash paid to suppliers for goods and services		(783,741)		(12,737,118)
Net cash provided by operating activities		1,070,745		1,257,158
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Intergovernmental revenues		479,642		-
Transfers to other funds		(5,336,777)		-
Net cash used in noncapital financing activities		(4,857,135)		-
Net increase (decrease) in cash and cash equivalents		(3,786,390)		1,257,158
Cash and cash equivalents, beginning of year		3,786,390		7,333,700
Cash and cash equivalents, end of year	\$	-	\$	8,590,858
Reconciliation of operating income (loss) to net cash provided by used in operating activities:				
Operating income (loss)	\$	100,704	\$	(894,043)
Adjustments to reconcile operating income (loss) to net cash	*	.00,.0.	Ψ	(00 1,0 10)
provided by operating activities:				
Decrease in accounts receivable		351,177		1,213
Decrease in due from other governments		1,356,848		-
Increase in due from organizations		-		(621)
Decrease in due from component unit		-		1,325,000
(Increase) decrease in prepaid items		6,779		(103,841)
Increase (decrease) in accounts payable		(744,763)		930,450
Decrease in accrued expenses		<u>-</u>		(1,000)
Net cash provided by operating activities	\$	1,070,745	\$	1,257,158

## STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS JUNE 30, 2011

	Pension		Agency		
	Trust Fund		Funds		
Assets					
Cash and cash equivalents	\$ 6,906,38	3 \$	11,345,195		
Investments:					
Foreign stocks	10,408,60		•		
Domestic stocks	133,805,009	)	•		
Mutual funds:					
Equity funds	19,758,320	5	•		
Fixed income funds	129,561,68				
Accounts receivable	587,59	2			
Accrued interest and dividend receivable	151,529	5			
Due from other governments		-	,		
Prepaid expenses	11,56	<u> </u>			
Total assets	301,190,69	<u> </u>	11,345,195		
Liabilities					
Accounts payable	69,75	,			
Due to others	222,89	6	8,614,153		
Due to other governments		_	410,852		
Due to litigants		-	2,320,190		
Total liabilities	292,65	3	11,345,195		
Net Assets					
Held in trust for pension benefits:					
(A Schedule of Funding Progress is presented in the					
Notes to the Financial Statements)	300,898,03	•	,		
Total net assets	\$ 300,898,03	<u> </u>			

## STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS PENSION TRUST FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Pension
	Trust Fund
Additions:	
Contributions:	
Employers	
Clayton County	\$ 12,091,867
Clayton County Water Authority	2,177,536
Plan members	
Clayton County	3,680,102
Clayton County Water Authority	937,077
Total contributions	18,886,582
Investment income:	
Net appreciation in fair value of plan investments	30,960,324
Interest earned on investments	6,077
Dividends	12,870,454
Total investment income	43,836,855
Less investment expense	849,358
Net investment income	42,987,497
Total additions	61,874,079
Deductions:	
Benefits	24,699,414
Administrative expenses	250,255
Total deductions	24,949,669_
Change in net assets	36,924,410
Net Assets	
Beginning of year	263,973,627
End of year	\$ 300,898,037

## COMBINING STATEMENT OF NET ASSETS COMPONENT UNITS JUNE 30, 2011

	Landfill	Airport	Development	Housing	Hospital	Board of	
ASSETS	Authority	Authority	Authority	Authority	Authority	Health	Total
Cash and cash equivalents	\$ 2,434,701	\$ 9,969	\$ 1,069,345	\$ 209,468	\$ 4,969	\$ 913,672	\$ 4,642,124
Restricted cash	4,453,549	-	169,046	156,701	-	-	4,779,296
Investments	-	-	-	5,020,290	-	-	5,020,290
Interest receivable	-	-	-	-	819,007		819,007
Accounts receivable	67,665	123,381	95,543	10,715	-	21,763	319,067
Grants receivable	-	37,540	-	-	-	-	37,540
Due from other governments	11,422	-	-	-	-	1,356,035	1,367,457
Due from organizations	46,646	-	-	-	-	-	46,646
Inventory	783	37,062	-	-	-	-	37,845
Prepaid items	-	13,396	40,836	63,000	-	-	117,232
Note receivable, long-term	-	-	-	-	42,705,000	-	42,705,000
Capital assets, nondepreciable	8,898,469	17,390,142	1,824,750	883,800	12,564	-	29,009,725
Capital assets, depreciable (net of							
accumulated depreciation)	2,543,900	1,213,714	7,626,438	5,572,920	-	362,838	17,319,810
Property held for resale	-	-	4,201,378	-	-	-	4,201,378
Debt issuance cost, net	151,682	-	-	184,051	-	-	335,733
Intangibles, net			143,756				143,756
Total assets	\$ 18,608,817	\$ 18,825,204	\$ 15,171,092	\$ 12,100,945	\$ 43,541,540	\$ 2,654,308	\$ 110,901,906
LIABILITIES							
Accounts payable	\$ 109,495	\$ 115,315	\$ 33,708	\$ 58,905	\$ -	\$ 426,134	\$ 743,557
Accrued liabilities	84,046	18,194	103,010	30,753	Ψ -	ψ 120,101	236,003
Customer deposits	12,150	-	54,098	101,640	_	_	167,888
Due to primary government		1,420,000		-	_	_	1,420,000
Due to other governments	_	-, 120,000	_	_	_	374,198	374,198
Interest payable	231,329	_	470,179	_	819,007	-	1,520,515
Unearned revenue	-	_	542	11,634	-	_	12,176
Noncurrent liabilities:			0.2	,00			.2,0
Due within one year	625,053	_	1,505,000	205,000	_	79,595	2,414,648
Due in more than one year	16,411,638		21,221,212	6,005,000	42,705,000	318,381	86,661,231
Total liabilities	17,473,711	1,553,509	23,387,749	6,412,932	43,524,007	1,198,308	93,550,216
NET ASSETS							
Invested in capital assets							
net of related debt	(28,166)	18,603,856	(1,664,659)	246,720	12,564	362,838	17,533,153
Restricted for:	( -,)	, ,	( )	-,	,	,	,,
Debt service	_	_	214,831	-	-	-	214,831
Grant programs	_	_		-	-	541,075	541,075
Unrestricted	1,163,272	(1,332,161)	(6,766,829)	5,441,293	4,969	552,087	(937,369)
Total net assets (deficit)	\$ 1,135,106	\$ 17,271,695	\$ (8,216,657)	\$ 5,688,013	\$ 17,533	\$ 1,456,000	\$ 17,351,690

## COMBINING STATEMENT OF ACTIVITIES COMPONENT UNITS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

				Prog	ram Revenues			
					Operating	Ca	apital	
		(	Charges for	(	Grants and	Gran	nts and	
Functions/Programs	 Expenses		Services	Co	ontributions Con		Contributions	
Component Units								
Landfill Authority	\$ 2,846,519	\$	1,937,592	\$	2,000,000	\$	-	
Airport Authority	1,039,368		896,039		102,853		-	
Development Authority	2,681,641		1,695,335		2,202,100		-	
Housing Authority	3,083,837		2,873,404		350,000		-	
Hospital Authority	2,052,097		2,051,612		-		-	
Board of Health	 10,479,847		2,661,235		7,894,140		-	
Total component units	\$ 22,183,309	\$	12,115,217	\$	12,549,093	\$	-	

General revenues:

Unrestricted investment earnings
Total general revenues
Change in net assets
Net assets (deficit), beginning of year
Net assets (deficit), end of year

					Compon	ent L	Inits					
	Landfill		Airport	D	evelopment		Housing		Hospital		Board of	
_	Authority		Authority		Authority		Authority		Authority	Health		 Total
\$	1,091,073	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 1,091,073
	-		(40,476)		-		-		-		-	(40,476)
	-		-		1,215,794		-		-		-	1,215,794
	-		-		-		139,567		-		-	139,567
	-		-		-		-		(485)		-	(485)
	-		-				-		-		75,528	 75,528
	1,091,073	_	(40,476)		1,215,794		139,567		(485)		75,528	 2,481,001
	3,923		-		425		17,286		<u>-</u>		-	21,634
	3,923		-		425		17,286		<u> </u>		-	 21,634
	1,094,996		(40,476)		1,216,219		156,853		(485)		75,528	2,502,635
	40,110		17,312,171		(9,432,876)		5,531,160		18,018		1,380,472	 14,849,055
\$	1,135,106	\$	17,271,695	\$	(8,216,657)	\$	5,688,013	\$	17,533	\$	1,456,000	\$ 17,351,690



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## **Notes to Financial Statements**

## NOTES TO FINANCIAL STATEMENTS JUNE 30, 2011

#### NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Clayton County, Georgia (the County) was established on January 1, 1859 by an act of the General Assembly of the State of Georgia. The governing authority of the County is a Board of Commissioners consisting of five elected members. The Board of Commissioners is authorized to levy taxes and provide numerous services to the public including roads and bridges, land use regulation, protection, and preservation of health, safety, welfare, and morals. The accounting policies of the County conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to state and local governments. The following is a summary of the more significant policies:

### A. Reporting Entity

As required by GAAP, these financial statements present the County (the primary government) and its component units, entities for which the County is considered to be financially accountable.

Blended Component Units – Blended component units, although legally separate entities, are, in substance, part of the County's operations. Following is a brief review of each blended component unit.

<u>Urban Redevelopment Agency</u> – The Urban Redevelopment Agency of Clayton County (URA) is governed by a seven–member board appointed by the County's Board of Commissioners. Although it is legally separate from the County, the URA is reported as if it were a part of the primary government because its purposes are to issue debt for the County and undertake urban redevelopment projects within the County. The activities of the URA are accounted for in the Ellenwood Tax Allocation District special revenue fund, various capital projects funds, including the Health Department and Police Headquarters/911 Center, and in the Debt Service Fund. The URA does not issue separate financial statements.

<u>Clayton County Tourism Authority</u> – The Clayton County Tourism Authority (the Tourism Authority) is governed by a nine–member board appointed by the Clayton County Board of Commissioners. The Tourism Authority's primary purpose is to provide services almost entirely to the County. These services include collecting taxes and issuing debt. The County has the ability to impose its will on the Tourism Authority. The Tourism Authority is presented as a special revenue fund type. The Tourism Authority does not issue separate financial statements.

Discretely Presented Component Units – Discretely presented component units are reported in a separate column in the combined financial statements to emphasize they are legally separate from the County. Each discretely presented component unit has a June 30<sup>th</sup> year end with the exception of the Development Authority and Housing Authority, which both have a December 31<sup>st</sup> year end. Following is a brief review of each discretely presented component unit.

<u>Landfill Authority</u> – The Solid Waste Management Authority (the Landfill Authority) operates the County's sanitation operations. The Landfill Authority consists of two members of the County's Board of Commissioners and three additional members that are nominated by the County's Board. The County has the ability to impose its will on the Landfill Authority. The Landfill Authority does not issue separate financial statements.

## NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### A. Reporting Entity (Continued)

<u>Airport Authority</u> – The County's airport is operated by the Clayton County Airport Authority (the Airport Authority). The County's Board of Commissioners appoints all members of the seven–member Board of the Authority and has the ability to impose its will on the Airport Authority's operations. Customer fees provide financing. The Airport Authority does not issue separate financial statements.

<u>Development Authority</u> – The Development Authority of Clayton County (Development Authority) was created to develop and promote trade, commerce, industries, and employment opportunities for the public good and general welfare of the state. The County's Board of Commissioners appoints the Development Authority's seven—member Board and has the ability to impose its will on the Development Authority's operations. The Development Authority issues separate financial statements with a December 31 calendar year end. These statements can be obtained from the Development Authority of Clayton County, Jonesboro Historical Courthouse, 121 South McDonough Street, Jonesboro, GA 30236.

<u>Board of Health</u> – The Clayton County Board of Health operates the County's public health facility under a seven—member board that consists of the County's Commission Chairman, a member of Clayton County Board of Education, the mayor of Forest Park, one member appointed by Forest Park City Council, and three members appointed by the County's Board of Commissioners. The County's Board of Commissioners has the ability to impose its will on the Board of Health. The Board of Health issues separate financial statements. These statements can be obtained from the Clayton County Board of Health, 1380 Southlake Plaza Drive, Morrow, GA 30260.

<u>Housing Authority of Clayton County</u> – The primary purpose of the Housing Authority of Clayton County (the Housing Authority) is to serve as a conduit for the issuance of bonds to finance housing developments in Clayton County. The Housing Authority operates with a five—member board all of which are appointed by the Clayton's County Board of Commissioners. The County's Board of Commissioners has the ability to impose its will on the Housing Authority. The Housing Authority issues separate financial statements with a December 31 calendar year end. These statements can be obtained from the Housing Authority of Clayton County, 732 Main Street, Forest Park, GA 30297.

<u>Hospital Authority of Clayton County</u> – The Hospital Authority of Clayton County (the Hospital Authority) was established to meet the healthcare needs of the citizens of Clayton County, Georgia. The Hospital Authority operates with a nine-member board. The Hospital Authority and the County have entered into an intergovernmental agreement whereby a financial benefit/burden has been created (see Note III J). The Hospital Authority issues separate financial statements which can be obtained from Southern Regional Health System, 11 Upper Riverdale Road, Riverdale, Georgia 30274.

## NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the County and its component units. For the most part, the effect of interfund activity has been removed from these statements. An exception to this rule is that charges for interfund services provided and used are not eliminated in the process of consolidation. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business—type activities, which rely to a significant extent on fees and charges for support. Likewise, the County is reported separately from certain legally separate component units for which the County is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of given functions or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Agency funds have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt services expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

## NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation (Continued)

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The County reports the following major governmental funds:

The **General Fund** is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The **Fire Special Revenue Fund** accounts for fire protection within the fire district. Financing is derived principally from a special tax levy against property owners.

The **Debt Service Fund** accounts for the resources accumulated and payments made for principal and interest on long–term general obligation debt of governmental funds.

The **Roads and Recreation Capital Projects Fund** accounts for the construction of five new recreation centers within the County and for road improvements to be funded primarily through special purpose local option sales tax receipts, grant revenues, and proceeds from the Tourism Authority Revenue Bonds.

The **2009 Special Purpose Local Option Sales Tax (SPLOST) Fund** accounts for various capital projects to be funded primarily through special purpose local option sales tax receipts.

Additionally, the government reports the following fund types:

Governmental Fund Types:

The Special Revenue Funds account for revenue sources that are legally restricted to expenditure for specific purposes.

The Capital Project Funds account for the acquisition or construction of capital facilities.

Proprietary Fund Types:

The Enterprise Fund accounts for the operations of the County's public transit system (C-Tran).

#### NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation (Continued)

Proprietary Fund Types: (Continued)

Internal Service Funds account for the financing of workers' compensation claims and employee medical insurance claims provided to other departments or agencies of the County, or to other governments, on a cost-reimbursement basis.

Fiduciary Fund Types:

The Pension Trust Fund accounts for the activities of the County's employees' pension plan, which accumulates resources for pension benefit payments to qualified employees.

The Agency Funds are used to account for the collection and disbursement of moneys by the County on behalf of other governments and individuals, such as cash bonds, traffic fines, support payments, and ad valorem and property taxes.

Private—sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. (GASB) Governments also have the option of following subsequent private—sector guidance for their business—type activities and enterprise funds, subject to this same limitation. The County has elected not to follow subsequent private—sector guidance for its component units presented as enterprise fund types.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Fines and forfeitures are included in charges to customers. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County's internal service funds are charges to customers for sales and services. Operating expenses for the internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, and then unrestricted resources as they are needed.

### NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### D. Assets, Liabilities and Net Assets / Equity

#### 1. Deposits and Investments

The County and its discretely presented component units' cash and cash equivalents are considered to be cash on hand, demand deposits, and short–term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the County and it's discretely presented component units to invest in obligations of the U.S. Treasury, commercial paper, corporate bonds, repurchase agreements, and the State of Georgia Local Government Investment Pool (Georgia Fund 1).

Georgia Fund 1 is a special investment pool operated by the Georgia Department of Administrative Services for Georgia local governments. Georgia Fund 1 was created under OCGA 36-83-8 and operates in a manner consistent with rule 2a-7 of the Investment Company Act of 1940 and is considered to be an 2a-7 like pool. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share). Net asset value is calculated weekly to ensure stability. The fair value of the County's position in the pool is the same as the value of pool shares (\$1 per share). The pool is regulated by the Georgia Office of Treasury and Fiscal Services.

The Pension Trust Fund invests its funds in both short-term and long-term securities in compliance with applicable statutes. Authorized short-term investments include commercial paper, U.S. Treasury obligations, repurchase agreements, and master notes. Authorized long-term investments include corporate bonds, mortgage investments, U.S. Treasury obligations, and equity securities. The Pension Trust Fund is authorized to invest up to 15% of fund assets in foreign investments.

Investments in short–term government securities are stated at fair value. Investments in the Pension Trust Fund are also stated at fair value.

#### 2. Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as 'interfund receivables/payables' (i.e., the current portion of interfund loans).

#### 3. Inventories and Prepaid Items

Inventories of supplies and materials are valued at cost, using the first-in, first-out method. The consumption method is used to account for inventories. Under the consumption method, inventory items are recognized as expenditures when used.

### NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### D. Assets, Liabilities and Net Assets / Equity (Continued)

### 3. Inventories and Prepaid Items (Continued)

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

### 4. Restricted Assets

Certain proceeds of the County's bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the balance sheet because they are maintained in separate bank accounts and their use is limited by applicable bond covenants. Additionally, proceeds of an intergovernmental agreement are held in escrow until the completion of property transfers from Clayton County to the City of Atlanta, Georgia.

### 5. Capital Assets

Capital assets, which include property, plant and equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, dams and similar items) are reported in the applicable governmental or business–like activities in the government-wide financial statements.

Capital assets are stated at cost. Where cost could not be determined from the available records, a review of historical cost was used to record the estimated value of the assets. Capital assets are defined by the County as assets with an initial, individual cost of \$5,000 or more. Donated capital assets are recorded at their fair market value at the date of donation. In the case of the initial capitalization of general infrastructure items (i.e., those reported by governmental activities), the County chose to include all such items regardless of their acquisition date. The County was able to estimate the historical cost for the initial reporting of these assets through backtrending.

The cost of normal maintenance and repairs that does not add to the value of the asset or materially extend assets' lives is not capitalized. Capital assets of the County, as well as its component units, are depreciated using the straight–line method over the following estimated useful lives.

Buildings and improvements	12-60 years
Roads, sidewalks, and sidewalks	30-40 years
Land improvements	12-30 years
Machinery and equipment	4–8 years
Furniture and fixtures	4–8 years

### NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### D. Assets, Liabilities, and Net Assets or Equity (Continued)

### 6. Compensated Absences

It is the County's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. No liability is reported for unpaid accumulated sick leave since the County does not have a policy to pay any amount when employees separate from service with the County. Vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured.

### 7. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using a method, which approximates the effective-interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. Bond refunding losses are netted against outstanding debt and amortized over the life of the bonds issued.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount on debt issuances is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

### 8. Fund Equity

The County implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, as of July 1, 2010. This new standard changed the overall definitions and classifications of governmental fund balances.

Fund equity at the governmental fund financial reporting level is classified as "fund balance". Fund equity for all other reporting is classified as "net assets".

### NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### D. Assets, Liabilities, and Net Assets or Equity (Continued)

### 8. Fund Equity (continued)

**Fund Balance** – Generally, fund balance represents the difference between the assets and liabilities under the current financial resources measurement focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the County is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

- **Nonspendable** Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash, such as inventory or prepaid items) or (b) legally or contractually required to be maintained intact.
- **Restricted** Fund balances are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the County or through external restrictions imposed by creditors, grantors or laws or regulations of other governments (e.g., grants or donations).
- **Committed** Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by formal action of the County Commission through the adoption of a resolution. Only the County Commission may modify or rescind the commitment.
- Assigned Fund balances are reported as assigned when amounts are constrained by the County's intent to be used for specific purposes. In governmental funds other than the General Fund, assigned fund balance represents the amount that is not restricted or committed. The County Board of Commissioners has authorized the Finance Director and his or her designee to assign fund balance, without Board approval, to reflect funds the County intends to be used for a specific purpose
- **Unassigned** Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The County reports positive unassigned fund balance only in the General Fund. Negative unassigned fund balances may be reported in all funds.

**Flow Assumptions** – When multiple categories of fund balance are available for expenditure, the County will start with the most restricted category and spend those funds first before moving down to the next category with available funds.

### NOTE I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### D. Assets, Liabilities, and Net Assets or Equity (Continued)

### 8. Fund Equity (continued)

**Net Assets** – Net assets represent the difference between assets and liabilities in reporting which utilizes the economic resources measurement focus. Net assets invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the County has spent) for the acquisition, construction or improvement of those assets. Net assets are reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net assets are reported as unrestricted.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

**Encumbrances** – At June 30, 2011, the County has encumbered amounts in various funds that they intend to honor in the subsequent year. These amounts are reported as assigned for general government expenditures at the fund level.

### 9. Estimates

The preparation of the accompanying basic financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### NOTE II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

### A. Budgetary Data

Statutes of the State of Georgia require the County to operate under an annual balanced budget adopted by resolution. A budget is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations. Expenditures may not legally exceed appropriations at the department/fund level. Annual budgets are adopted on a basis consistent with GAAP for all governmental funds.

Budgets may be amended subject to the following requirements of a County resolution:

- A department head, either elected or appointed, is authorized and directed to make all line item transfer requests to the Chairman of the Board of Commissioners of Clayton County via the Director of Finance of Clayton County.
- The Director of Finance, upon receipt of said request, shall make the appropriate investigation to determine that the department has the funds within its budget and may make recommendations as deemed appropriate prior to forwarding the request to the Chairman of the Board of Commissioners for action. When the Chairman of the Board of Commissioners or the full Board of Commissioners, as the case may be, makes the decision on the transfer, the decision will be returned to the Director of Finance for accounting purposes.
- The Chairman of the Board of Commissioners is authorized to approve a line item transfer under the following conditions:
  - 1. All requests are made through the Finance Director
  - 2. The request cannot result in the increase of a salary line
  - 3. No funds can be transferred from one department to another
  - 4. The funds are available within the approved departmental budget for the fiscal year.

### NOTE II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONTINUED)

### A. Budgetary Data (Continued)

- 5. Records of the approved transfer are maintained in the Finance Department.
- All other line item requests should be addressed to the Board of Commissioners via the Director of Finance, who shall submit the requests to the Board of Commissioners for action. It is internal policy that management is not permitted to overspend appropriations at the line item level.

All departments are directed to abide by this statement of policy, and no transfer of funds from one department to another shall be made under any circumstances without the approval of the full Board of Commissioners.

Annual budgets have been legally adopted for the General Fund, Fire District Special Revenue Fund, Street Lights Special Revenue Fund, Law Library Special Revenue Fund, Hotel/Motel Special Revenue Fund, Drug Abuse Treatment and Education Special Revenue Fund, Juvenile Support Services Special Revenue Fund, Federal Narcotics Special Revenue Fund, State Narcotics Special Revenue Fund, Jail Construction and Staffing Special Revenue Fund, Emergency Telephone System Special Revenue Fund, Alternative Dispute Resolution Special Revenue Fund, Domestic Seminars Special Revenue Fund, Tourism Authority Special Revenue Fund, Housing and Urban Development Special Revenue Fund, Collaborative Authority Special Revenue Fund, Victim Assistance Special Revenue Fund, Aging Grant Special Revenue Fund, Other County Grants Special Revenue Fund, State Court Technology Fee Collection Special Revenue Fund, Ellenwood Tax Allocation District Special Revenue Fund, Northwest Clayton Tax Allocation District Special Revenue Fund, Central Clayton Corridor Tax Allocation District Special Revenue Fund, and the Debt Service Fund. Project length budgets and annual budgets have been legally adopted for the Villages of Ellenwood Capital Projects Fund, Health Department Capital Project Fund, Roads and Recreation Capital Project Fund and the Special Purpose Local Option Sales Tax (SPLOST) Fund. Budgets are on a basis consistent with GAAP.

Supplemental budgetary appropriations were made as necessary during the year.

### NOTE III. DETAILED NOTES ON ALL FUNDS

### A. Deposits and Investments

### **Primary Government**

Total deposits of the County as of June 30, 2011 are summarized as follows:

Balance per Statement of Net Assets:	
Cash - primary government	\$ 245,323,709
Restricted cash - primary government	2,038
Investments - primary government	6,106,210
Balance per Fiduciary Statement of Net Assets:	
Cash - Pension Trust Fund	6,906,383
Cash - Agency Funds	11,345,195
Investments - Pension Trust Funds	293,533,623
	\$ 563,217,158
Cash held with financial institutions	\$ 269,570,728
Georgia Fund 1	112,807
Investments held in Pension Trust Fund	293,533,623
Total Governmental Activities Cash	\$ 563,217,158

**Custodial Credit Risk - Deposits.** Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the County will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. State statutes require all deposits and investments (other than federal or state government instruments) to be collateralized by depository insurance, obligations of the U.S. Government, or bonds of public authorities, counties or municipalities. As of June 30, 2011, the County had no uncollateralized deposits.

**Custodial Credit Risk – Investments.** Custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The County does not have a formal investment policy with respect to credit risk. The County's investments are insured by Federal Depository Insurance or collateralized with securities held by the County or by its agent in the County's name.

The County's investment of \$112,807 in the Georgia Fund 1 has not been provided a level of risk because it is in a pool managed by another government. The Georgia Fund 1 is regulated by the oversight of the Georgia Office of Treasury and Fiscal Services and has a AAAm credit rating at year-end. At June 30, 2011, the fair value of the County's position in this investment pool was the same as the value of the pool shares.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### A. Deposits and Investments (Continued)

### **Primary Government (Continued)**

**Credit risk.** State statutes authorize the County to invest in obligations of the State of Georgia or other states; obligations issued by the U.S. government; obligations fully insured or guaranteed by the U.S. government or by a government agency of the United States; obligations of any corporation of the U.S. government; prime bankers' acceptances; the local government investment pool established by state law; repurchase agreements; and obligations of other political subdivisions of the State of Georgia.

**Interest Rate Risk.** As a means of limiting its exposure to fair value losses arising from rising interest rates, Clayton County's investment policy prohibits investments in any instrument with maturities greater than one year. The County invests in certificates of deposits. Three different banks hold these certificates of deposit with a carrying amount of \$6,106,210. The County's certificates of deposit have varying maturity dates.

A schedule of the County's investment duration is as follows:

	Carrying	
Investment	Amount	Duration
Certificates of Deposit	\$ 6,050,441	Six Months
Certificates of Deposit	\$ 55,769	Six Months

**Foreign Currency Risk**. Foreign currency risk is the risk that changes in exchange rates will adversely impact the fair value of an investment. The County is not exposed to this risk, and its investment policy does not provide for investments in foreign currency-denominated securities.

### **Public Employees Retirement System**

The County's Pension Trust Fund has separate deposits and investments that are held and managed by the Clayton County Public Employees Retirement System (PERS). At June 30, 2011, the carrying amount of its deposits was \$2,002,691 and the fair value of the trust's investments was \$298,437,315 of which \$4,903,692 is classified as cash equivalents due to the short–term nature of the investments. The deposits of \$2,002,691 are part of a pooled cash account with the primary government's bank balance.

**Interest Rate Risk.** As a means of limiting its exposure to fair value losses arising from rising interest rates, the PERS invests in bond mutual funds or bond index funds. This practice mitigates most of the interest rate risk associated with these types of investment because this allows the PERS to terminate its investment within 24 to 48 hours without penalty.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### A. Deposits and Investments (Continued)

### **Public Employees Retirement System (Continued)**

A schedule of the PERS's investment duration is as follows:

			Effective
	Carrying	Average	Duration
Bond Fund Name	Amount	Quality	in Years
PIMCO Total Return Fund II	\$129,561,684	AA-	4.13

**Concentration of Credit Risk.** Concentration of credit risk is the risk of loss that may be attributed to the magnitude of a government's investment in a single issue. The PERS does not hold more than 5% of its investments in any single issuer, other than the PIMCO Total Return Fund II and the Russell 2000 Index Fund.

**Custodial Credit Risk.** Custodial credit risk is the risk that, in the event of the failure of the counterparty, the PERS will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. PERS has five investment managers, which control the investments of the retirement systems. On a quarterly basis, the Pension Board reviews these managers' performances. The individual manager's percentage of total retirement system funds can be changed within 24 to 48 hours. All investments held by these managers are in the name of the PERS. Therefore, the Pension Board feels confident that it can recover all investments from these managers at any time.

**Foreign Currency Risk.** Foreign currency risk is the risk that changes in exchange rates will adversely impact the fair value of an investment. The PERS is authorized under Georgia law to invest up to 15% of total fund assets in foreign investments. The fair value of foreign investments at June 30, 2011 was \$10,408,604. This accounts for less than 3% of the total investments of the PERS.

	Fair Value June 30, 2011	Percentage of Foreign Investment
Sweden \$	604,065	5.80 %
Mexico	1,947,573	18.71
Ireland	2,495,346	23.97
Netherlands	885,960	8.51
Bermuda	1,266,540	12.17
Canada	3,209,120	30.84
\$	10,408,604	100.00 %
	Sweden \$ Mexico Ireland Netherlands Bermuda	June 30, 2011Sweden\$ 604,065Mexico1,947,573Ireland2,495,346Netherlands885,960Bermuda1,266,540Canada3,209,120

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### A. Deposits and Investments (Continued)

### **Public Employees Retirement System (Continued)**

The amounts held by each manager and by type are as follows:

		Percentage
Manager	Fair Value June 30, 2011	of Total Investment
SE Asset Manager Montag & Caldwell LSV Asset Management PIMCO State Street Global Advisors Funds not with manager	\$ 36,817,752 66,932,347 42,889,302 129,561,684 22,236,230 2,002,691 \$ 300,440,006	12.30 % 22.30 14.30 43.00 7.40 0.70
Туре		
Foreign stocks Domestic stocks Mutual funds Cash	\$ 10,408,604 133,805,009 149,320,010 6,906,383 \$ 300,440,006	3.46 % 44.54 49.70 2.30 100.00 %

### **Component Units**

At December 31, 2010, the Housing Authority had the following investments:

Investment	 Fair Value	Maturities
Georgia Fund 1	\$ 4,480,871	41 day weighted average
Certificates of Deposit	539,419	March 30, 2011 - July 14, 2011
Total Investments	\$ 5,020,290	

The Housing Authority's investment in Georgia Fund 1 was rated AAAm by Standard & Poor's.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### A. Deposits and Investments (Continued)

### **Component Units (Continued)**

**Interest Rate Risk.** The Housing Authority does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

**Concentration of Credit Risk.** Concentration of credit risk is the risk of loss that may be attributed to the magnitude of a government's investment in a single issue. None of the component units hold more than 5% in any single issuer, other than investments that are collateralized or related to the U.S. government.

Custodial Credit Risk. Custodial credit risk is the risk that, in the event of the failure of the counterparty, the component units will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. State statutes require all deposits and investments (other than federal or state government instruments) to be collateralized by depository insurance, obligations of the U.S. government, or bonds of public authorities, counties, or municipalities. As of December 31, 2010, the Housing Authority and the Development Authority did not have any balances exposed to custodial credit risk as uninsured and uncollateralized as defined by GASB pronouncements. As of June 30, 2011, the Hospital Authority and the Board of Health did not have any balances exposed to custodial credit risk as uninsured and uncollateralized as defined by GASB pronouncements.

**Foreign Currency Risk.** Foreign currency risk is the risk that changes in exchange rates will adversely impact the fair value of an investment. None of the component units are exposed to this risk at their most recent fiscal year end.

### B. Accounts Receivable

### **Primary Government**

Accounts receivable of the primary government totals \$2,512,659 and includes the following: \$4,432,917 related to emergency medical services billing, with an allowance of \$2,485,438 for potentially uncollectible balances; \$420,728 receivable from the Georgia Regional Transportation Authority related to the closing of the C-Tran Fund; and \$64,786 receivable from employees, and \$79,666 of miscellaneous receivables.

### **Component Units**

Accounts receivable for the Landfill Authority (\$83,264) and the Airport Authority (\$123,381) represent charges to customers after credit has been extended. An allowance of \$15,599 has been established for the Landfill Authority for potentially uncollectible balances.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### B. Accounts Receivable (Continued)

### **Component Units (Continued)**

Accounts receivable in the Development Authority represent rents receivable related to an apartment complex owned by the Development Authority of \$11,834 and service fees receivable of \$83,709. Accounts receivable in the Housing Authority of \$10,715 represent rents receivable related to an apartment complex owned by the Housing Authority. Accounts receivable in the Board of Health represent various fees and miscellaneous receivables totaling \$21,763. No allowances have been established for the receivables in the Airport Authority, Development Authority, or Housing Authority.

### C. Property Taxes

Property taxes were levied on September 15, 2010 and were payable on or before November 15, 2010. An interest penalty of 12% per annum will apply to property taxes paid after that date. Property taxes became an enforceable lien on February 15, 2011. The County bills and collects its own property taxes as well as the taxes for the County's Board of Education.

Tax rates levied in 2010 for the County were as follows (one mill equals \$1 per thousand dollars of assessed value):

County Operations	11.327	mills
Fire District	3.900	mills
Total	15.227	mills

A summary of taxes receivable at June 30, 2011 is as follows:

Tax Year	
2010	\$ 4,217,758
2009	1,193,407
2008	373,337
2007	129,005
2006	78,115
Prior	115,869
Not on digest	 15,275
	 6,122,766
Allowance for uncollectible taxes	 (2,833,231)
Net taxes receivable	\$ 3,289,535

An allowance of \$2,833,231 has been established for taxes in dispute and estimated amounts not expected to be collected.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### D. Federal and State Grants Receivable

### **Primary Government**

At June 30, 2011, the County was due \$3,695,863 from various grantors. The County also deferred revenue recognition in connection with grant resources received but not considered earned since all grant eligibility requirements have not been met. At June 30, 2011, the amount of unearned grant income was \$892,284.

### **Component Units**

At June 30, 2011, the Airport Authority was due \$37,540 from various grantors.

### E. Interfund Transfers

Interfund transfers for the year ended June 30, 2011 consisted of the following amounts:

	Transfers Out						
Transfers In	 /lajor Fund General		Nonmajor overnmental Funds		Nonmajor C-tran Fund		Total
Major Funds:							
General Fund	\$ -	\$	1,245,301	\$	5,336,777	\$	6,582,078
Debt Service Fund	729,312		4,070,499		-		4,799,811
Roads & Recreation Fund	-		667,760		-		667,760
SPLOST Fund	-		1,083,570		-		1,083,570
Nonmajor Funds:							
Nonmajor Governmental Funds	 1,341,116		732,795				2,073,911
	\$ 2,070,428	\$	7,799,925	\$	5,336,777	\$	15,207,130

Transfers out of the General Fund were used to cover the County's portion of matching funds for various grant-related programs, to cover future principal and interest payments for the Police Headquarters/E911 building, to cover funds given to the Clayton Collaborative Authority for general assistance programs, and to cover a fund deficit in these funds: Victims Assistance Fund, and the Street Lights Fund. Transfers into the General Fund were made to cover salaries in the Street Lights Fund and the Jail Staffing and Construction Fund, and to close out the C-Tran Fund.

Transfers were made into the Debt Service Fund from several funds to provide for debt service payments on the Clayton County Health Center, the Police Headquarters/E911 building, the ARTS Clayton Building and the Ellenwood Tax Allocation District.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### E. Interfund Transfers (Continued)

Transfers out of the Victims' Assistance Fund (Nonmajor governmental funds) were made to cover salary expenditures for programs accounted for in another fund.

Transfers out of the Other County Grants Fund (Nonmajor governmental fund) to the Road and Recreation Fund and SPLOST Fund were made to be used for projects associated with Special Purpose Local Option Sales Tax (SPLOST).

Transfers from the Ellenwood Tax Allocation District Fund to the Ellenwood Capital Projects Fund (Nonmajor government funds) were made to cover the cost of capital projects.

### F.Interfund Receivables and Payables

At June 30, 2011, interfund receivables and payables were as follows:

	Major	Fun	ds				
			Debt		Nonmajor		
Payable	General		Service	G	overnmental		
Fund	Fund Fund		Fund		Fund		Total
Major Funds:							
General Fund	\$ -	\$	1,500,000	\$	1,200,000	\$	2,700,000
Fire Fund	475,000		-		-		475,000
Roads and Recreation Fund	-		715,000		-		715,000
Nonmajor Governmental Funds	 834,000		2,308,300		1,453,512		4,595,812
	\$ 1,309,000	\$	4,523,300	\$	2,653,512	\$	8,485,812

The purpose of interfund receivables and payables is to meet temporary cash flow requirements which result in timing differences between receiving and recognizing certain revenues.

### G. Due from Organizations

At June 30, 2011, amounts included in due from organizations were as follows:

Due from the Georgia Department of Revenue	
Local option sales tax	\$ 2,953,635
Special local option sales tax	3,654,907
Due from other organizations	 1,744,133
Total due from organizations	\$ 8,352,675

All amounts have been collected within 60 days of the end of the fiscal year.

# NOTE III. - DETAILED NOTES ON ALL FUNDS (CONTINUED)

## H. Capital Assets

### **Primary Government**

Capital asset activity for the year ended June 30, 2011 is as follows:

	ゔ	June 30, 2010		Additions		Disposals		Transfers	•	June 30, 2011
Governmental Activities: Capital assets, not being depreciated:										
Land	↔	103,050,494	↔	490,575	↔	(37,516)	↔	391,358	↔	103,894,911
Construction in Progress		2,146,653		3,169,315		(114)		(939,851)		4,376,003
Total capital assets, not being depreciated		105,197,147		3,659,890		(37,630)		(548,493)		108,270,914
Capital assets, being depreciated:										
Land improvements		9,356,638		62,478		1				9,419,116
Buildings		241,744,236		2,108,993		(148,608)		489,318		244,193,939
Roads, sidewalks, and bridges		697,060,146		7,585,073		•		59,175		704,704,394
Machinery and equipment		78,261,497		13,129,639		(2,640,975)		•		88,750,161
Total capital assets, being depreciated		1,026,422,517		22,886,183		(2,789,583)		548,493		1,047,067,610
Less accumulated depreciation for:										
Land improvements		(5,891,152)		(466,224)		1		•		(6,357,376)
Buildings		(51,488,409)		(5,274,894)				•		(56,763,303)
Roads, sidewalks, and bridges		(249,138,156)		(17,541,421)				•		(266,679,577)
Machinery and equipment		(63,589,870)		(6,115,141)		-		-		(69,705,011)
Total accumulated depreciation		(370,107,587)		(29,397,680)		-		1		(399,505,267)
Total capital assets, being depreciated, net		656,314,930		(6,511,497)		(2,789,583)		548,493		647,562,343
Governmental activities capital assets, net	↔	761,512,077	↔	(2,851,607)	↔	(2,827,213)	₽	1	↔	755,833,257

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### H. Capital Assets (Continued)

### **Primary Government (Continued)**

Depreciation expense was charged to function/programs of the primary government as follows:

Governmental activities:	
General government	\$ 808,061
Tax assessment and collection	96,428
Courts and law enforcement	2,581,849
Public safety	3,636,849
Transportation/development	19,627,264
Libraries	189,180
Parks and recreations	1,829,038
Health and welfare	 629,011
Total depreciation expense	\$ 29,397,680

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### H. Capital Assets (Continued)

### **Discretely Presented Component Units**

Activity for the Landfill Authority for the year ended June 30, 2011 was as follows:

	J	une 30, 2010	 Additions	Di	isposals	 June 30, 2011
Capital assets, not being depreciated:						
Land	\$	7,298,469	\$ -	\$	-	\$ 7,298,469
Construction in progress		1,404,800	195,200		-	1,600,000
Total capital assets, not being depreciated		8,703,269	195,200		_	8,898,469
Capital assets, being depreciated:						
Buildings		375,352	-		-	375,352
Roads, sidewalks, and bridges		315,855	-		-	315,855
Land improvements		5,313,748	-		-	5,313,748
Machinery and equipment		4,181,416	-		-	4,181,416
Total capital assets, being depreciated		10,186,371	-		-	10,186,371
Less accumulated depreciation for:						
Buildings		(252,254)	(17,737)		-	(269,991)
Roads, sidewalks, and bridges		(289,365)	(15,768)		-	(305,133)
Land improvements		(2,797,317)	(261,328)		-	(3,058,645)
Machinery and equipment		(3,783,732)	(224,970)		-	(4,008,702)
Total accumulated depreciation		(7,122,668)	(519,803)		-	(7,642,471)
Total capital assets, being depreciated, net		3,063,703	(519,803)		-	2,543,900
Landfill Authority capital assets, net	\$	11,766,972	\$ (324,603)	\$	-	\$ 11,442,369

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### H. Capital Assets (Continued)

### **Discretely Presented Component Units (Continued)**

Activity for the Board of Health for the year ended June 30, 2011 was as follows:

3,775
6,250
73,868
3,893
0,126)
0,929)
1,055)
52,838
52,838
7

Activity for the Development Authority for the year ended December 31, 2010 was as follows:

	De	ecember 31, 2009	_	Additions	Disposals	D	ecember 31, 2010
Capital assets, not being depreciated:  Land	\$	1,809,750	\$	15,000	\$ -	\$	1,824,750
Capital assets, being depreciated:							
Buildings		10,255,250		-	-		10,255,250
Building improvements		295,937		126,450	(140,488)		281,899
Machinery and equipment		119,580		-	-		119,580
Furniture and fixtures		82,566		-	-		82,566
Total capital assets, being depreciated		10,753,333		126,450	(140,488)		10,739,295
Less accumulated depreciation		(2,966,581)		(286,764)	140,488		(3,112,857)
Total capital assets, being depreciated, net		7,786,752		(160,314)	-		7,626,438
Development Authority capital assets, net	\$	9,596,502	\$	(145,314)	\$ -	\$	9,451,188

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### H. Capital Assets (Continued)

### **Discretely Presented Component Units (Continued)**

Activity for the Airport Authority for the year ended June 30, 2011 was as follows:

	Jı	une 30, 2010	A	dditions	Disp	osals	T	ransfers	Ju	ine 30, 2011
Capital assets, not being depreciated										
Land	\$	17,303,070	\$	87,072	\$		\$		\$	17,390,142
Capital assets,										
being depreciated:										
Buildings		564,076		-		-		-		564,076
Land improvements		1,331,455		-		-		-		1,331,455
Machinery and equipment		253,105						-		253,105
Total capital assets,		_						_		<u> </u>
being depreciated		2,148,636						-		2,148,636
Less accumulated		_		_						
depreciation for:										
Buildings		(147,302)		(27,910)		-		-		(175,212)
Land improvements		(441,345)		(59,938)		-		(5,322)		(506,605)
Machinery and equipment		(258,427)		-		_		5,322		(253,105)
Total accumulated depreciation		(847,074)		(87,848)		-		-		(934,922)
Total capital assets,										
being depreciated, net		1,301,562		(87,848)		_		-		1,213,714
Airport Authority capital assets, net	\$	18,604,632	\$	(776)	\$	-	\$	-	\$	18,603,856

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### H. Capital Assets (Continued)

### **Discretely Presented Component Units (Continued)**

Activity for the Housing Authority for the year ended December 31, 2010 was as follows:

	De	December 31, 2009		Additions	Dis	posals	De	2010
Capital assets, not being depreciated: Land	\$	883,800	\$		\$		\$	883,800
Capital assets, being depreciated:								
Land improvements		619,423		-		-		619,423
Buildings and improvements		7,640,284		141,574		-		7,781,858
Furniture, fixtures and equipment		1,020,246		68,126				1,088,372
Total capital assets, being depreciated		9,279,953		209,700		_		9,489,653
Less accumulated depreciation for:		_						_
Land improvements		(392,404)		(39,455)		-		(431,859)
Buildings and improvements		(2,362,381)		(198,459)		-		(2,560,840)
Furniture, fixtures and equipment		(844,352)		(79,682)				(924,034)
Total accumulated depreciation		(3,599,137)		(317,596)				(3,916,733)
Total capital assets, being depreciated, net		5,680,816		(107,896)				5,572,920
Housing Authority capital assets, net	\$	6,564,616	\$	(107,896)	\$	-	\$	6,456,720

### I. Properties Held for Resale

The Development Authority has purchased certain residential and commercial properties in a selected area of the County using the proceeds from the issuance of Series 1999B bonds. The intent of purchasing these properties is to resell them for commercial use. Cost includes the purchase price of the land. For the fiscal year ended December 31, 2010, no sales of properties took place. The properties held for sale are valued at the lower of aggregate cost or net realizable value of \$4,201,378.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt

1. Primary Government Revenue Bonds Payable

Revenue bonds are as follows:

2003 URA Bond Issue: \$22,785,000 including \$11,640,000 in serial bonds maturing from 2004 through 2022, with interest rates ranging from 2.000% to 4.500% and \$11,145,000 in term bonds maturing from 2013 to 2028, with interest rates ranging from 4.250% to 5.375%. The outstanding balance of the bonds at June 30, 2011 was \$15,255,000.

In April 2003, the Clayton County Board of Commissioners issued \$22,785,000 of *Urban Redevelopment Agency (URA) of Clayton County Revenue Bonds* (the Series 2003 Bonds). This issuance included a premium of \$13,091, which is added to the balance of the bonds and amortized over the life of the bonds. These bonds were issued to finance the cost of acquiring, constructing, and installing a new police headquarters and communications facility, and of acquiring and renovating a building for use as a public health center and storage and office space.

The URA's source of revenues to pay for the principal and interest of the bonds is an intergovernmental agreement between the URA and the County, whereby the County will make installment payments on the purchase of the various facilities constructed with the revenue bond proceeds in amounts sufficient to meet debt service requirements. As security for this agreement, the County has pledged to the URA its full faith and credit and unlimited taxing power to make such payments. The County has agreed that it will exercise its powers of taxation to the extent necessary to pay amounts required under this agreement and will make available and use all taxes levied and collected for this purpose, together with funds received from other sources, for these payments. The obligation of the County to make payments under this agreement from its general funds constitutes a general obligation of the County. At June 30, 2011, management believes the County was in compliance with all covenants provided in this issue.

2005 URA Bond Issue: \$4,405,000 maturing from 2006 through 2028, with interest at 4.06%. The outstanding balance at June 30, 2011 was \$1,830,000.

In July 2005, the Clayton County Board of Commissioners issued \$4,405,000 of *Urban Redevelopment Agency of Clayton County Revenue Bonds* (the Series 2005 Bonds). This bond was issued to provide additional moneys to finance the cost of acquiring and renovating a building for use as a public health center and storage and office space.

The URA's source of revenues to pay for the principal and interest of the bonds is an intergovernmental agreement between the URA and the County, whereby the County will make installment payments on the purchase of the various facilities constructed with the revenue bond proceeds in amounts sufficient to meet debt service requirements. As security for this agreement, the County has pledged to the URA its full faith and

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

1. Primary Government Revenue Bonds Payable (Continued)

credit and unlimited taxing power to make such payments. The County has agreed that it will exercise its powers of taxation to the extent necessary to pay amounts required under this agreement and will make available and use all taxes levied and collected for this purpose, together with funds received from other sources, for these payments. The obligation of the County to make payments under this agreement from its general funds constitutes a general obligation of the County. At June 30, 2011, management believes the County was in compliance with all covenants provided in this issue.

2008 Tax Allocation Bond Issue: \$9,410,000 maturing from 2010 through 2033, with interest at 7.5%. The outstanding balance at June 30, 2011 is \$6,445,000.

In March 2008, the Clayton County Board of Commissioners issued \$9,410,000 of *Clayton County Tax Allocation Bonds (Ellenwood Project) Series 2008.* The County is applying the proceeds of the sale of the Series 2008 Bonds to provide permanent funding for a portion of the redevelopment costs associated with the Ellenwood Tax Allocation District. In order to encourage the development of an economically and socially depressed area in the County, the Board of Commissioners created the Tax Allocation District Number One – Ellenwood Town Center (the Ellenwood TAD), and adopted the Ellenwood Town Center Redevelopment Plan. The Board authorized the pledge of certain positive ad valorem tax allocation increments derived from taxes levied for general operations and maintenance expenses on all real property within the Ellenwood TAD and taxes levied for fire service on the development parcels. The Series 2008 Bonds are not general obligations of the County, but are limited obligations secured solely by and payable solely from tax allocations increments, the portion of the County's general revenues derived from the Ellenwood Tax Allocation District from businesses located within certain identified tax parcels (the LOST Revenues), the income derived from investment thereof, and certain reserves. At June 30, 2011, management believes the County was in compliance with all covenants provided in this issue.

2008 Tourism Authority Issue: \$560,000 maturing from 2010 through 2029, with interest at 5%. The outstanding balance at June 30, 2011 is \$525,000.

In February 2008, the Clayton County Tourism Authority issued \$560,000 of Revenue Bonds (the Series 2008 Bonds). These bonds were issued to finance the purchase and repair of the ARTS Clayton building.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

### 1. Primary Government Revenue Bonds Payable (Continued)

The Tourism Authority's source of revenues to pay for the principal and interest of the bonds is an intergovernmental agreement between the Tourism Authority and the County, whereby the County will make installment payments on the purchase of the various facilities constructed with the revenue bond proceeds in amounts sufficient to meet debt service requirements. As security for this agreement, the County has pledged to the Tourism Authority its full faith and credit and unlimited taxing power to make such payments. The County has agreed that it will exercise its powers of taxation to the extent necessary to pay amounts required under this agreement and will make available and use all taxes levied and collected for this purpose, together with funds received from other sources, for these payments. The obligation of the County to make payments under this agreement from its general funds constitutes a general obligation of the County. At June 30, 2011, management believes that the County was in compliance with all covenants provided in this issue.

### 2. Debt Service for Primary Government Revenue Bonds Payable

The revenue bonds payable balance outstanding as of June 30, 2011 is as follows:

	Principal	Interest	Total
2012	\$ 765,000	\$ 1,312,992	\$ 2,077,992
2013	865,000	1,235,369	2,100,369
2014	905,000	1,190,246	2,095,246
2015	945,000	1,149,770	2,094,770
2016	985,000	1,097,579	2,082,579
2017 - 2021	5,640,000	4,719,833	10,359,833
2022 - 2026	7,180,000	3,214,451	10,394,451
2027 - 2031	4,580,000	1,424,233	6,004,233
2032 - 2036	2,190,000	394,500	2,584,500
	\$ 24,055,000	\$ 15,738,973	\$ 39,793,973

### 3. Component Unit Revenue Bonds Payable

### **Landfill Authority**

In July 1997, the Landfill Authority issued \$2,415,000 (interest rate of 5.58%) of *Solid Waste Management Authority Revenue Bonds* (the Series 1996 Bonds). These bonds were issued to further finance the costs of acquiring, constructing, and monitoring the County's landfill. At June 30, 2011, \$935,000 of these bonds was outstanding.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

3. Component Unit Revenue Bonds Payable (Continued)

### Landfill Authority - Continued

In April 2006, the Landfill Authority issued \$13,235,000 of *Solid Waste Management Authority Refunding Bonds* (Series 2006A & 2006B). The Series 2006A bonds, \$3,235,000 (interest rates ranging from 5.54% to 5.74%), were issued to fund the closure and postclosure costs associated with landfill sites 2 and 3. The Series 2006B bonds, \$10,000,000 (interest rate of 4.21%), were issued to refund the Solid Waste Management Authority Revenue Bonds Series 2000 and Series 2002. At June 30, 2011, \$11,310,000 of these bonds was outstanding.

### **Development Authority**

On September 22, 2005, the Development Authority of Clayton County issued \$29,815,000 in revenue Refunding Bonds with interest rates ranging from 3.00% to 5.45%. Of those proceeds, \$29,883,077 were used to purchase U.S. government securities to pay interest and advance refund \$26,500,000 of the Series 1999 Bonds with interest rates from 4.80% to 8.00%. These U.S. government securities were deposited with an escrow agent to provide for debt service and refunding of the Series 1999 bonds from August 2006 to August 2023. The advance refunding resulted in a decrease of total debt service payments of approximately \$2,600,000 and resulted in an economic gain of approximately \$2,500,000. For financial reporting purposes, the debt has been considered defeased and, therefore, removed as a liability for the financial statements. At December 31, 2010, \$25,420,000 of these bonds was outstanding.

The Series 2005 bonds are limited obligations of the Development Authority of Clayton County. The Series 2005 bonds are payable solely from the Pledged Revenues (as defined by the Bond documents) and amounts to be paid by the County to the Development Authority pursuant to an Intergovernmental Contract dated September 1, 2005 (the Contract) between the Development Authority and the County. The County's obligation to make payments to the Development Authority in sufficient time and amount to enable the Development Authority to replenish the debt service reserve account is absolute and unconditional and will not expire so long as any of the Series 2006 bonds remain outstanding and unpaid. Under the contract, the County has agreed to pay the Development Authority amounts sufficient to replenish the debt service on the Series 2005 bonds and to levy an ad valorem tax, unlimited as to rate or amount with respect to the Series 2005 bonds on all property in the County subject to such tax only in the event that the net revenues are insufficient to replenish debt service on the Series 2005 bonds. The first semiannual principal payment on the bonds began on August 1, 2006.

Interest on the Development Authority bonds above is payable semi–annually on February 1 and August 1 of each year. All bonds are callable by the Development Authority without penalty prior to their scheduled maturity date under certain conditions. On December 31, 2010, management believes the Development Authority was in compliance with all covenants provided in this issue.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

3. Component Unit Revenue Bonds Payable (Continued)

### Housing Authority

The Housing Authority of Clayton County has issued \$7,305,000 of Multifamily Housing Revenue Refunding Bonds (the "Series 2004 Bonds") to finance the acquisition of the premier Garden Apartment Complex and to finance the cost of issuance of the bonds. These bonds carry variable interest rates that range from 2.750% to 4.875%, are due on December 1, 2030, and are secured by the apartment complex property. At December 31, 2010, \$6,210,000 of these bonds was outstanding.

The Housing Authority's source of revenues to pay for the principal and interest of the bonds are revenues generated by the Advantages Apartments, a low–income apartment complex. The County has pledged to the Housing Authority its full faith and credit and unlimited taxing power to make such payments. If the Housing Authority is unable to meet the debt service requirements, the County will exercise its powers of taxation to the extent necessary to pay amounts required under this agreement. This obligation of the County under this agreement constitutes a general obligation of the County.

### **Hospital Authority**

In June 1998 and July 1998, the Hospital Authority issued fixed and variable rate revenue anticipation certificates (the 1998A and 1998B Certificates), in amounts totaling \$41,350,000 and \$45,000,000, respectively, and loaned related proceeds to the Hospital. These Certificates were issued for the purpose of refunding prior outstanding indebtedness and financing the costs of the acquisition, construction, and installation of certain additions, extensions, and improvements. The 1998B Certificates were refunded during 2009 through the use of proceeds of the 2009 Certificates described below. The 1998A Certificates were refunded in December 2010 through the use of proceeds of the 2010 Certificates described below.

With respect to the 1998A and 1998B Certificates, the Hospital, Real Estate, and Physician Group constitute the "Obligated Group.". The Obligated Group jointly and severally guarantees payment of the 1998A and 1998B Certificates to the Authority in the form of a Master Note agreement, which terms require the Obligated Group's payment of principal and interest on the 1998A and 1998B Certificates as issued. As security for the obligation of the Hospital under the Master Note, the members of the Obligated Group have granted a security interest in their gross revenue (as defined) and agreed to certain financial and other covenants typical of such agreements. In connection with the Authority's issuance of the 1998B Certificates, the Obligated Group was required to enter into and maintain a letter of credit agreement for \$45,000,000 to secure the 1998B Certificates. All fees payable under the letter of credit agreement are the responsibility of the Obligated Group.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

### 3. Component Unit Revenue Bonds Payable (Continued)

In April 2009, the Authority issued its \$40,200,000 variable rate revenue anticipation certificates (the 2009 Certificates) and loaned the proceeds to the Hospital. The 2009 Certificates were issued for the purpose of refunding the 1998B Certificates. In fashion similar to that described above, the Obligated Group jointly and severally guarantees payment of the 2009 Certificates to the Authority in the form of a Master Note agreement. As security for the obligation of the Hospital under the Master Note, the members of the Obligated Group have granted a security interest in their gross revenue (as defined), funded a debt service reserve fund and sinking fund, and agreed to certain financial and other covenants typical of such agreements. The 2009 Certificates were refunded in December 2010 through the use of proceeds of the 2010 Certificates described below.

In December 2010, the Authority issued fixed and variable rate revenue anticipation certificates (the 2010A and 2010B Certificates, collectively the 2010 Certificates), in amounts totaling \$35,205,000 and \$7,500,000, respectively, and loaned related proceeds to the Hospital. These Certificates were issued for the purpose of refunding the prior outstanding indebtedness. Interest rates for the 2010A Certificates range from 4.00% to 5.35%. Interest rates for the 2010B Certificates range from 1.31% to 4.05%.

Should the Obligated Group not meet its obligations as required under the various agreements, the County has provided additional security for the 2010 Certificates, in the form of an intergovernmental contract with the Hospital Authority which provides for the County's levy of a tax millage to further support the 2010 Certificates.

### 4. Debt Service for Discretely Presented Component Units Bonds Payable

		La	ndfill Authority	
June 30,	Principal		Interest	Total
2012	\$ 585,000	\$	555,189	\$ 1,140,189
2013	610,000		523,653	1,133,653
2014	645,000		490,542	1,135,542
2015	675,000		455,525	1,130,525
2016	710,000		418,630	1,128,630
2017 - 2021	4,055,000		1,570,330	5,625,330
2022 - 2026	 4,965,000		644,551	 5,609,551
	\$ 12,245,000	\$	4,658,420	\$ 16,903,420

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

5. Debt Service for Discretely Presented Component Units Bonds Payable (continued)

			Devel	opment Authorit	y	
December 31		Principal		Interest		Total
2011	\$	1,505,000	\$	921,216	\$	2,426,216
2012		1,560,000		868,253		2,428,253
2013		1,630,000		810,473		2,440,473
2014		1,695,000		741,461		2,436,461
2015		1,770,000		668,006		2,438,006
2016 - 2020		10,055,000		2,135,662		12,190,662
2021 - 2023		7,205,000		113,443		7,318,443
	\$	25,420,000	\$	6,258,514	\$	31,678,514
	<u> </u>					

		Но	using Authority	
December 31	Principal		Interest	 Total
2011	\$ 205,000	\$	279,675	\$ 484,675
2012	210,000		272,244	482,244
2013	220,000		264,369	484,369
2014	230,000		255,569	485,569
2015	240,000		246,369	486,369
2016 - 2020	1,335,000		1,080,281	2,415,281
2021 - 2025	1,670,000		755,088	2,425,088
2026 - 2030	2,100,000		316,875	2,416,875
	\$ 6,210,000	\$	3,470,470	\$ 9,680,470

		Но	spital Authority	
June 30,	Principal		Interest	Total
2012	\$ -	\$	1,064,709	\$ 1,064,709
2013	1,140,000		1,965,617	3,105,617
2014	1,155,000		1,951,927	3,106,927
2015	1,170,000		1,933,955	3,103,955
2016	1,195,000		1,909,589	3,104,589
2017 - 2021	6,630,000		8,910,331	15,540,331
2022 - 2026	8,355,000		7,201,959	15,556,959
2027 - 2031	10,615,000		4,952,472	15,567,472
2032 - 2036	12,445,000		1,974,913	14,419,913
	\$ 42,705,000	\$	31,865,472	\$ 74,570,472

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

### Capital Leases

The County has entered into lease agreements as lessee for the purchase of capital assets. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of the future minimum lease payment as of the date of their inception.

During the fiscal year ending June 30, 2010, the County entered into a lease agreement for energy saving and conservation equipment and services. This lease agreement qualifies as a capital lease for accounting purposes and, therefore, has been recorded at the present value of the future minimum lease payment as of the date of its inception. The total estimated cost of the project is \$10,624,451, of which \$9,024,451 is related to the County, and \$1,600,000 is related to the Landfill Authority (component unit). At June 30, 2011, \$9,024,451 had been drawn and expended on the County project, and \$1,600,000 had been drawn and expended for the Landfill Authority project. Payments begin September 2010 with interest of 4.19% and end in August 2020.

Assets acquired through capital leases of the primary government are as follows:

Land	\$ 11,514
Buildings	1,748,488
Machinery and equipment	2,376,423
Less accumulated depreciation	(2,110,880)
Total	\$ 2,025,545

Total remaining payments required by capital lease agreements of the primary government for each fiscal year ending June 30 are as follows:

2012	\$ 1,770,661
2013	1,430,121
2014	1,469,848
2015	1,510,507
2016	1,553,155
2017 - 2021	5,592,847
Total minimum lease payments	13,327,139
Less amount representing interest	 (2,315,524)
Present value of minimum lease payments	\$ 11,011,615

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

### Capital Leases (Continued)

Total remaining payments required by capital lease agreements of the Landfill Authority (component unit) for each fiscal year ending June 30 are as follows:

2012	\$ 174,028
2013	180,767
2014	187,762
2015	195,024
2016	202,562
2017 - 2021	 931,071
Total minimum lease payments	1,871,214
Less amount representing interest	 (418,034)
Present value of minimum lease payments	\$ 1,453,180

### 6. Landfill Closure and Postclosure Costs

State and federal laws and regulations require the County to place a final cover on its landfill sites when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. GASB Statement No. 18, Accounting for Municipal Solid Waste Landfill Closure and Postclosure Care Costs, requires the County to report a liability for the estimated costs of closing and maintaining each landfill site.

### Site 2

The County stopped accepting waste at this landfill site during the year ended June 30, 1996, upon reaching full capacity. The County estimated the costs of closing and maintaining this site, based on landfill capacity used to date. The estimated closure and postclosure care costs, recorded in the entity-wide statement of net assets, is \$626,097 at June 30, 2011. This site was established and operated by the County's General Fund, hence the recording of the liability in the entity-wide financial statements. In January 2008, the EPD found levels of methane gas exceeding acceptable limits so the County had to file a formal plan of remediation. Jordan Jones & Golding (JJ&G) administered the plan. A Methane Gas Extraction System is now in place.

### Site 3

The County began operations of landfill Site 3 in July 1995. This site was established by, and operations are reported in, the discretely presented Landfill Authority. The County's engineers estimated total capacity of the site at 4,927,200 cubic yards and total closure and postclosure costs at \$5,618,480. The estimated total current cost of the landfill closure and postclosure care is based on the amount that would be paid assuming all equipment, facilities, and services required to close, monitor, and maintain the landfill were acquired as of June 30, 2011.

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

### 6. Landfill Closure and Postclosure Costs (Continued)

### Site 3 (Continued)

However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations. The County recorded a liability of \$3,407,478 in the discretely presented Landfill Authority based on 2,988,232 cubic yards of capacity used since the site was opened. This represents 60.65% of the estimated total capacity at June 30, 2011. The estimated remaining landfill life is approximately 22 years.

### 7. Changes In Long-Term Liabilities

### **Primary Government**

Long-term liability activity for the year ended June 30, 2011 was as follows:

		June 30, 2010		Additions		Deletions		June 30, 2011		Due Within One year
Governmental activities:	•		•		•		-		-	
Capital lease agreements Less deferred amounts	\$	7,994,744	\$	4,134,707	\$	(1,117,836)	\$	11,011,615	\$	1,325,809
on lease refunding		(4,616)		-		2,916		(1,700)		-
Total capital leases		7,990,128		4,134,707		(1,114,920)		11,009,915		1,325,809
Revenue bonds		27,730,000		-		(3,675,000)		24,055,000		765,000
Plus premium on										
issuance of bonds		9,337		-		(524)		8,813		-
Less discount on										
issuance of bonds		(592,529)		-		24,689		(567,840)		-
Total revenue bonds		27,146,808		-		(3,650,835)		23,495,973		765,000
Landfill closure and										
postclosure costs		654,337		-		(28,240)		626,097		34,783
Compensated absences		6,835,103		4,768,617		(4,855,025)		6,748,695		4,855,025
Claims/judgments payable		6,740,577		2,477,721		(811,948)		8,406,350		-
Workers compensation										
claims liability		1,346,000		469,842		(413,842)		1,402,000		960,485
Medical claims liability		442,000		5,566,000		(5,623,000)		385,000		385,000
Net OPEB obligation		18,061,000		11,215,000		(5,919,000)		23,357,000		
	\$	69,215,953	\$	28,631,887	\$	(22,416,810)	\$	75,431,030	\$	8,326,102

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### J. Long-Term Debt (Continued)

### 7. Changes In Long-Term Liabilities (Continued)

Compensated absences, claims and judgments payable and the OPEB obligation are ordinarily liquidated by the General Fund.

### **Component Units**

Long-term liability activity for the years ended December 31, 2010 and June 30, 2011 was as follows:

		Fiscal Year 2010		Additions		Deletions		Fiscal Year 2011		Due Within One year
Landfill Authority:	_	_	_		•	_	_		_	
Revenue Bonds	\$	12,800,000	\$	-	\$	(555,000)	\$	12,245,000	\$	585,000
Less loss on										
refunding		(117,438)		-		48,471		(68,967)		(35,369)
Capital lease		1,404,800		195,200		(146,820)		1,453,180		75,422
Closure/postclosure costs		3,287,940		119,538		-		3,407,478		
Total Landfill Authority	\$	17,375,302	\$	314,738	\$	(653,349)	\$	17,036,691	\$	625,053
Development Authority:										
Revenue Bonds	\$	26,870,000	\$		\$	(1,450,000)	\$	25,420,000	\$	1,505,000
Plus premium on	•	20,010,000	•		•	(1,100,000)	•	20, 120,000	•	1,000,000
issuance		452,555		-		(32,325)		420,230		_
Less loss on refunding		,				(- ,,		-,		
and discount on										
issuance		(3,353,558)		-		239,540		(3,114,018)		-
Total Development Authority	\$	23,968,997	\$		\$	(1,242,785)	\$	22,726,212	\$	1,505,000
Hospital Authority:										
Revenue Anticipation Cert.	\$	50,095,000	\$	42,705,000	\$	(50,095,000)	\$	42,705,000	\$	-
			1							
Housing Authority:										
Revenue Bonds	\$	6,405,000	\$	-	\$	(195,000)	\$	6,210,000	\$	205,000
Board of Health:										
Compensated Absences	\$	374,956	\$	23,020	\$	-	\$	397,976	\$	79,595

### NOTE III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### K. Operating Lease Agreements

The primary government has several operating lease commitments for equipment and buildings and the discretely presented component units have several operating lease commitments for equipment. Future minimum lease payments for its fiscal years ending June 30 are as follows:

	I	Primary	Landfill		Airport			
	Go	vernment	 Authority	Authority				
2012	\$	455,913	\$ 1,920	\$	2,820			
2013		366,366			4,700			
	\$	822,279	\$ 1,920	\$	7,520			

Governmental activities rent expense for the primary government equaled \$568,195 for the year ended June 30, 2011. Business–type activities had \$5,700 in rent expense.

Rent expense for the Landfill Authority and the Airport Authority (discretely presented component units) was \$4,740 for the year ended June 30, 2011.

### L. Deficit Fund Balance/Net Assets

The Development Authority, a discretely presented component unit, ended their fiscal year with a net asset deficit of \$8,216,657. This deficit should be eliminated as the property it is developing is completed and sold for a gain. The County paid \$2,230,190 on behalf of the Development Authority during fiscal year 2011 under an intergovernmental contract to cover required debt service payments and sinking fund balance.

### NOTE IV. OTHER INFORMATION

### A. Self Insurance

### 1. Workers' Compensation Self-Insurance Fund

The County established this fund to provide resources for payment of workers' compensation claims to County employees. Individual departments have been charged for workers' compensation based upon the rates established by a private insurance company. Interfund charges are reported as charges for services from the departments to the fund. The County pays annual aggregate claims up to a minimum retention limit of \$2,848,819 for the period of July 1, 2010 to June 30, 2011. After the retention point is met, a private insurance carrier will pay the balance up to the aggregate. The County has an aggregate limit of \$1,000,000. Specific claims exceeding \$500,000 for Public Safety and \$350,000 for all other employees per occurrence are covered through a private insurance carrier.

### NOTE IV. OTHER INFORMATION (CONTINUED)

### A. Self Insurance (Continued)

1. Workers' Compensation Self-Insurance Fund (Continued)

The County has entered into a contract with a third-party administrator for program administration. A liability of \$1,402,000 for the administration of claims adjustment costs and additional costs of claims, incurred prior to but paid subsequent to June 30, 2011, has been accrued and is included in the governmental activities on the statement of net assets.

### 2. Medical Self-Insurance Fund

The County established this fund to provide resources for and payment of employee medical and dental claims. The County pays 79% of the employee's medical and dental premiums and approximately 79% of dependent medical and dental premiums.

The employee's portion of the medical and dental costs is withheld from the employee and transferred to the Self-Insurance Fund each pay period. Interfund charges are treated as charges for services from the departments to the Medical Self-Insurance Fund.

Included in this fund are the Clayton County Board of Commissioners (BOC) Self–Funded Medical Plan, Kaiser Permanente HMO, and the Clayton County BOC Self–Funded Dental Plan.

The Clayton County BOC Self–Funded Medical Plan covers each participant for claim payments not to exceed \$2,000,000 during the participant's lifetime. The Kaiser Permanente HMO has an unlimited lifetime limit for each participant. This fund charged other funds of the County \$13,414,933 and employees \$3,828,711 to operate during the year.

Specific medical and prescription drug claims in the Clayton County BOC Self–Funded Medical Plan exceeding \$125,000 plus a policy year corridor of \$125,000 are covered through a private insurance carrier up to the \$2,000,000 lifetime per participant limit. A liability of \$385,000 for the estimated cost of claims, including adjustment costs, incurred prior but paid subsequent to June 30, 2011, has been accrued and is included in the governmental activities on the statement of net assets.

The Kaiser Permanente HMO is fully insured and there is no excess liability to the County beyond the Plan coverage terms for each participant.

### NOTE IV. OTHER INFORMATION (CONTINUED)

### A. Self Insurance (Continued)

3. Changes in the balances of claims liabilities during the past two fiscal years are as follows:

		Workers'					
	Compensation			Medical			
	Self-Insurance			Self-Insurance			
		Fund		Fund			
Unpaid claims at June 30, 2009	\$	1,316,000	\$	602,000			
Incurred claims		705,173		3,537,965			
Claim payments		(675,173)		(3,697,965)			
Unpaid claims at June 30, 2010		1,346,000		442,000			
Incurred claims		925,298		3,879,653			
Claim payments		(869,298)		(3,936,653)			
Unpaid claims at June 30, 2011	\$	1,402,000	\$	385,000			

The total unpaid claims of \$1,787,000 are presented as accrued claims liability on the Statement of Net Assets, Proprietary Funds. Of the total accrued claims liability, \$960,485 represents the current portion of the workers compensation claims and \$385,000 represents the current portion of the medical claims liability.

### **B.** Commitments and Contingencies

### 1. Audits of Grant Programs

The County participates in a number of grant programs funded by Federal and State agencies. Several of these programs are subject to program compliance audits, which have not yet been concluded. Accordingly, the County's compliance with applicable grant requirements will be established at some future date. The amount, if any, of expenditures, which may be disallowed by the granting agencies cannot be determined at this time, although the County, based upon previous experience, does not expect any disallowed expenditures to have a material impact on its financial position.

### 2. Pending Litigation or Overtly Threatened Litigation, Claims, or Assessments

The County is presently involved in a number of matters involving pending litigation, overtly threatened litigation, claims, or assessments. While the County intends to defend these actions, the ultimate outcome is uncertain at this time. The County has recorded an estimated liability for claims and judgments payable of \$8,406,350 in the governmental activities column of the government-wide financial statements.

### NOTE IV. OTHER INFORMATION (CONTINUED)

### B. Commitments and Contingencies (Continued)

### 3. Guarantee of Debt

The County has guaranteed, as of September 22, 2005, \$29,815,000, including net premiums of \$258,237, of Series 2005 Development Authority of Clayton County bonds. The County and the Development Authority entered into an intergovernmental agreement whereby the County will provide the funds necessary to pay principal and interest for the debt to the extent the Development Authority is unable to meet its obligation. The County has agreed to levy an ad valorem property tax on all taxable property located within the County as may be necessary to make the required principal and interest payments. The County paid \$2,230,190 on behalf of the Development Authority during fiscal year 2011 under this agreement. The outstanding balance of these bonds at June 30, 2011 is \$25,420,000.

The County has guaranteed \$7,305,000 of Series 2004 Housing Authority of Clayton County bonds. In the event of default by the Authority, the County has agreed to levy an ad valorem property tax on all taxable property located within the County as may be necessary to make the required principal and interest payments. The outstanding balance of these bonds at June 30, 2011 is \$6,210,000.

In 2010, the Clayton County Hospital Authority (Hospital Authority) and the County entered into an Intergovernmental Contract pursuant to which the County agrees to guarantee payments, if necessary, in amounts sufficient to enable the Hospital Authority to make the principal payments, purchase costs, and interest on the Hospital Authority's issuance of its Refunding Revenue Anticipation Certificates (Southern Regional Medical Center Project) Series 2010. The maximum amount to which the County shall be obligated to pay under the contract in any calendar year shall not exceed \$3,091,927, the maximum annual debt service payable by the Hospital Authority in any year. The outstanding balance of these bonds at June 30, 2011 is \$42,705,000.

### 4. Construction Projects

The County has active construction projects for the construction of recreational facilities and construction of various roads. The remaining commitments to contractors at June 30, 2011 totaled \$15,529,316.

### C. Deferred Compensation Plan

The County offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all County employees, permits them to defer a portion of their salary until future years. Participation in the plan is optional. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. Prior to 1997, all amounts of compensation deferred under the plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property or rights were (until paid or made available to the employee or other beneficiary) solely the property and rights of the County subject only to the claims of the County's general creditors. Participants' rights under the plan were equal to those of general creditors of the County in an amount equal to the fair market value of the deferred account for each participant. During 1997, as required by Federal regulations,

### NOTE IV. OTHER INFORMATION (CONTINUED)

### C. Deferred Compensation Plan (Continued)

these plan assets were transferred to a trust to be held for the exclusive benefit of participants and their beneficiaries. The County has no fiduciary relationship with the trust. In accordance with the provisions of GASB Statement No. 32, Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans, the plan assets are no longer reported in the County's financial statements.

### D. Clayton County Public Employee Retirement System

### 1. Plan Description

The Clayton County Public Employee Retirement System (Clayton County PERS) is a cost–sharing multiple-employer defined benefit pension plan. The Clayton County Board of Commissioners appoints a Board of Trustees to administer the plan. This Board has the authority to establish and amend benefit provisions. The Clayton County PERS is funded in conformity with the minimum funding standards in Section 47–20–10 of the Public Retirement Systems standard law. Participants in the plan consist of the Clayton County Board of Commissioners and the Clayton County Water Authority. In addition, the Clayton County PERS is part of the County's financial reporting entity and is therefore included in these financial statements as a Pension Trust Fund. Furthermore, the Clayton County PERS issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained by writing to Clayton County Staff Attorney, 112 Smith Street, Jonesboro Georgia, 30236.

The plan included 2,371 active participants, 973 retirees and beneficiaries receiving benefits, and 271 terminated plan members entitled to but not yet receiving benefits, as of June 30, 2011.

### 2. Funding Policy

On the basis of the present valuation, a contribution rate of 11.18% of annual covered payroll has been established. Plan members are required to contribute 5.5% of their annual covered salary, leaving a balance of 5.68% to be contributed by the employers. The contribution requirements of plan members and the employers are established and may be amended by the Pension Board. Total contributions to the Plan for the years ended June 30, 2009, 2010, and 2011 were \$19,454,668, \$19,705,145, and \$18,886,582 respectively. In all years, the annual required contributions were 100% funded.

### 3. Summary of Significant Accounting Policies

Basis of Accounting: The financial statements of the Clayton County PERS are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the members provide services. Benefits and refunds are recognized when due and payable in accordance with the terms of the Clayton County PERS. Administrative costs of the Clayton County PERS are financed through investment earnings.

### NOTE IV. OTHER INFORMATION (CONTINUED)

#### D. Clayton County Public Employee Retirement System (Continued)

#### 3. Summary of Significant Accounting Policies (Continued)

Method Used to Value Investments: The Clayton County PERS reports investments at fair value in accordance with GASB Statement No. 25, *Financial Reporting for Defined Benefit Pension Plans and Note Disclosures for Defined Contribution Plans*.

#### 4. Other

Contributions and Reserves: As of June 30, 2011, there are no long-term contracts for contributions to the Clayton County PERS.

#### 5. Funded Status and Funding Progress

In 2008, the County adopted GASB Statement No. 50, *Pension Disclosures*. This new standard now requires entities to report the results of the most recent actuarial valuation in the notes to the financial statements. This information was previously only required to be reported as required supplementary information.

The funded status of Clayton County PERS as of July 1, 2011, the most recent actuarial valuation date, is as follows:

Actuarially accrued liability (AAL)	\$ 425,921,502
Actuarial value of plan assets	308,154,095
Unfunded actuarially accrued liability (UAAL)	\$ 117,767,407
Funded ratio (actuarial value of plan assets)	72.35%
Covered payroll (active plan members)	102,330,702
UAAL as a percentage of covered payroll	115.10%

In the July 1, 2011 actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions included an 8.0% investment rate of return, projected salary increases of 0.0% for next year/3.00% for next 10 years/4.00% for following 19 years, and cost-of living adjustments of 2.0%. The actuarial value of assets was determined using the 5 year smoothed market value. Clayton County PERS unfunded actuarial accrued liability is being amortized as a level percentage of pay on an open basis. The remaining amortization period at July 1, 2011 was 27 years.

Concentrations: As of June 30, 2011, the PERS holds 43.0% of its investments in the PIMCO Total Return Fund II, and 7.4% of its investments in the Russell 2000 Index Fund.

### NOTE IV. OTHER INFORMATION (CONTINUED)

#### D. Clayton County Public Employee Retirement System (Continued)

#### 5. Funded Status and Funding Progress (Continued)

The required schedule of funding progress immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of plan net assets is increasing or decreasing over time relative to the actuarial accrued liability. Accrued valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect long-term perspective. Calculations are based on the substantive plan in effect as of June 30, 2011.

#### E. Other Postemployment Benefits

Plan Description. The Clayton County Employee and Post–Retirement Medical & Life Insurance Benefits Plan, administered by the County's Board of Commissioners, is a single–employer defined healthcare plan. The plan provides medical, dental, and life insurance benefits to active employees, eligible retirees, and eligible beneficiaries and dependents of retirees. Group health benefits are available to all retirees, beneficiaries of, and dependents of retirees. Plan members receiving benefits contributed 21% of the blended active and retiree premiums, through their required contribution of \$130 per month before age 65 and \$100 per month after age 65. Life insurance in the amount of \$12,500 (\$25,000 for department heads and elected officials) is provided to all retirees without cost to the retiree. These benefits are provided by the Clayton County Board of Commissioners each year and are not statutory, contractual, or required by other authority. Currently, 927 retirees, beneficiaries, and dependents of retirees are receiving group health benefits under the Plan. A separate post-employment benefit plan report is not available.

**Funding Policy**. The contribution requirements of plan members and the County are established and may be amended by the Board of Commissioners. The required contribution is based on projected pay–as–you–go financing requirements, with an additional amount to pre-fund benefits as determined annually by the Board of Commissioners. For fiscal year ended June 30, 2011, the County contributed an estimated \$5,919,000 to the plan for current year benefits, and no additional amount to pre-fund benefits.

Annual OPEB Cost and Net OPEB Obligation. The County's annual Other Postemployment Benefit (OPEB) cost is calculated based on the Annual Required Contribution of the Employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years.

## NOTE IV. OTHER INFORMATION (CONTINUED)

#### E. Other Postemployment Benefits (Continued)

#### **Annual OPEB Cost and Net OPEB Obligation (Continued)**

The following schedule shows the components of the County's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the County's net OPEB obligation:

Annual required contribution (ARC) for other	
postemployment benefits (OPEB)	\$ 11,119,000
Interest on prior year net OPEB	722,000
Adjustment to ARC	(626,000)
Annual employer contributions made	(5,919,000)
Increase in net OPEB obligation	5,296,000
Net OPEB obligation - July 1, 2010	18,061,000
Net OPEB obligation - June 30, 2011	\$ 23,357,000

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for FYE 2011 and the two preceding years were as follows:

		% of Annual	
	Annual	OPEB Cost	Net OPEB
Fiscal Year Ended	 OPEB Cost	Contributed	 Obligation
2009	\$ 10,566,000	49.8	\$ 10,922,000
2010	12,309,000	41.8	18,061,000
2011	11,215,000	52.8	23,357,000

**Funded Status and Funding Progress**. As of July 1, 2011, the most recent actuarial valuation date, the plan was 0% funded. The actuarial accrued liability for benefits was \$161,211,000 and the actuarial value of assets was \$0, resulting in an unfunded actuarial accrued liability (UAAL) of \$161,211,000. The covered payroll (annual payroll of active employees covered by the plan) was \$94,490,906 and the ratio of the UAAL to the covered payroll was 171%.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and healthcare cost trends. Amounts determined regarding the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of the plan is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

### NOTE IV. OTHER INFORMATION (CONTINUED)

#### E. Other Postemployment Benefits (Continued)

Actuarial Methods and Assumptions. The investment return assumption (or discount rate) is to be selected as the estimated long-term investment return on the investments that are expected to be used to finance the payment of benefits. If the excess of the Annual Required Contribution over the current year's cost is set aside annually in a trust or other fund to pay future benefits, the discount rate represents the long-term rate of return expected to be earned on fund assets. If, however, benefits continue to be funded on a pay-as-you-go basis, the discount rate should reflect the return on unrestricted general funds of the employer. For the purposes of the 2011 actuarial valuation, a discount rate of 4% represents an unfunded (pay-as-you-go) plan.

Health care cost trend rates apply to expected claim costs as follows:

Year	Medical
1	10.5
2	10.0
3	9.5
4	9.0
5	8.5
10	6.0
12 and later	5.0

For the July 1, 2011 actuarial valuation, the projected unit credit method was used. This method allocates benefits of each individual by a consistent formula to valuation years. The amortization amount of the unfunded actuarial accrued liability (UAAL) has been computed as a level percentage of pay using a 30-year amortization period, which is open.

#### F. Risk Management

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The County does not purchase primary coverage and assumes the risk for the retention amount of the purchased excess commercial insurance for all risks of loss. The County is self-insured on workers' compensation only and self-funded on the group health plan. Excess policies are purchased on these lines of coverage in excess of self-insured limits. Settled claims resulting from these risks have exceeded commercial insurance coverage in the past three fiscal years on the liability only and there have been no significant reductions in insurance coverage from coverage in the prior year.

#### G. Hotel/Motel Lodging Tax

During the year ended June 30, 2011, the County levied an 8% lodging tax. The Official Code of Georgia Annotated 48–13–51 requires that all lodging taxes levied in excess of 4% be expended or obligated contractually for the promotion of tourism, conventions, or trade shows. Management represents that the \$1,117,868 of lodging tax received during the year ended June 30, 2011, was used for the promotion of tourism. Expenditures for the promotion of tourism totaled \$1,203,974, which included \$84,106 of lodging tax received in prior years.

### NOTE IV. OTHER INFORMATION (CONTINUED)

#### H. Joint Venture

Under Georgia law, the County, in conjunction with other cities and counties in the Atlanta, Georgia area, is a member of the Atlanta Regional Commission (ARC). Dues to the ARC are assessed at the County level and are, accordingly, paid by Clayton County. The County's membership dues paid to the ARC for the year ended June 30, 2011 were \$284,950. Membership in the ARC is required by the Official Code of Georgia (OCGA) Section 50–8–34, which provides for the organizational structure of the ARC. The ARC board membership includes the chief elected official of each county and various municipalities of the area. OCGA 50–9–30.1 provides that the member governments are liable for any debts or obligations of their ARC. Separate financial statements of the ARC may be obtained from ARC, 40 Courtland Street North East, Atlanta, Georgia 30303.

#### I. Related Organizations

The County's Board of Commissioners is responsible for appointing the members of the boards of other organizations, but the County's accountability for these organizations do not extend beyond making these appointments. The Board of Commissioners appoints all of the board members of the Board of Family and Children Services and the Clayton County Water Authority.

#### J. Accounting Change - Restatement

The County has determined that restatements to beginning fund balance in the General Fund and the Parks and Recreation Fund are required to reflect implementation of GASB Statement 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, which establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of resources reported in governmental funds. The restatements are as follows:

		!	Nonmajor
		Spe	cial Revenue
			Fund
	 General Fund	Parks	s & Recreation Fund
Fund Balance, June 30, 2010, as previously reported	\$ 28,854,083	\$	464,937
Change in fund type classification for implementation of GASB 54	 464,937		(464,937)
Fund Balance, June 30, 2010, as restated	\$ 29,319,020	\$	_



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# **Required Supplementary Information**

# CLAYTON COUNTY, GEORGIA REQUIRED SUPPLEMENTARY INFORMATION (Unaudited) JUNE 30, 2011

# Public Employee Retirement System Schedule of Funding Progress

#### (Dollar Amounts in Thousands)

UAAL as a Actuarial Actuarial Actuarial Percentage of Valuation Value of Accrued Unfunded Funded Covered Covered Date Assets Liability (AAL) (UAAL) Ratio Payroll Payroll \$ 76.5 % 7/1/2001 144,452 \$ 188,782 \$ 44,330 \$ 77,336 57.3 % 164,208 209,751 45,543 7/1/2002 78.3 82,880 55.0 183,183 231,812 48,629 79.0 7/1/2003 85,721 56.7 204,450 266,991 62,541 76.6 7/1/2004 89,268 70.1 7/1/2005 224,913 286,686 61,773 78.5 92,299 66.9 243,175 333,726 7/1/2006 90,551 72.9 94,059 96.3 7/1/2007 265,983 364,542 98,559 73.0 103,617 95.1 109,221 283,543 386,232 102,689 94.0 7/1/2008 73.4 7/1/2009 281,523 392,473 110,950 71.7 110,028 100.8 293,128 407,571 7/1/2010 114,443 72.0 105,317 108.7 308,154 425,902 7/1/2011 117,767 72.3 102,331 115.1

# CLAYTON COUNTY, GEORGIA REQUIRED SUPPLEMENTARY INFORMATION (Unaudited) JUNE 30, 2011

# Public Employee Retirement System Three-Year Trend Information

			% of Annual	
Fiscal Year Ended		Annual	Pension Cost	Net Pension
June 30	F	Pension Cost	Contributed	 Obligation
2009	\$	14,545,179	100	\$ -
2010		14,516,566	100	-
2011		14.269.403	100	_

The information presented in the required supplementary schedules was determined as part of the actuarial valuation at the dates indicated. Additional information as of the latest actuarial valuation follows:

Valuation date	7/1/2011
Actuarial cost method	Projected unit credit
Amortization method	Level percent open
Remaining amortization period	27 years
Asset valuation method	5 year smoothed market value
Actuarial Assumptions:	
Investment rate of Return*	8.00%
Projected salary increases*	0.00% for next year / 3.00% for next 10 years / 4.00% following 19 years
*Includes inflation at	3.00% for next 11 years / 4% for following 19 years
Cost–of–living adjustments	2.0% effective 7/1/2009

# CLAYTON COUNTY, GEORGIA REQUIRED SUPPLEMENTARY INFORMATION (Unaudited) JUNE 30, 2011

Other Postemployment Benefits Schedule of Funding Progress

# (Dollar Amounts in Thousands)

									UAAL as	а
Actuarial	Act	uarial	A	Actuarial					Percentage	of
Valuation	Val	ue of	,	Accrued	ι	Jnfunded	Funded	Covered	Covered	
Date	As	sets	Lia	bility (AAL)		(UAAL)	Ratio	Payroll	Payroll	
7/1/2007	\$	-	\$	143,943	\$	143,943	0.0 %	N/A	N/A	%
7/1/2009		-		156,274		156,274	0.0	90,650	1.72	
7/1/2011		-		161,211		161,211	0.0	94,491	1.71	



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# **Combining and Individual Fund Statements and Schedules**

#### COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

This section includes the following statements and schedules:

#### **Nonmajor Governmental Funds**

Combining financial statements for each governmental fund type

Combining financial statements for each individual fund of a fund type presented in the preceding combining financial statements by fund type

#### **Budgetary Comparison Schedules**

Budgetary comparison schedule of General Fund revenues

Budgetary comparison schedule of General Fund expenditures

Budgetary comparison schedules for nonmajor special revenue funds with annual appropriated budgets

Budgetary comparison schedules for the debt service fund and capital project funds with annual appropriated budgets

#### **Internal Service Funds**

Combining financial statements

#### **Agency Funds**

Combining financial statements

#### Discretely Presented Component Units - Landfill Authority and Airport Authority

Comparative financial statements for the Landfill Authority

Comparative financial statements for the Airport Authority



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# **Nonmajor Governmental Funds**

# CLAYTON COUNTY, GEORGIA NONMAJOR GOVERNMENTAL FUNDS

#### SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

#### Parks and Recreation Fund

To account for user fees collected and the cost of maintaining facilities. The parks and recreation department is not a legally separate organization.

#### Hotel/Motel Tax Fund

To account for revenues generated by the 2% hotel/motel tax collected and used exclusively for the promotion of tourism within the County.

#### **Tourism Authority Fund**

To account for revenues generated by the 3% hotel/motel tax collected and used exclusively for the promotion of tourism within the County.

#### **Emergency Telephone System**

To account for moneys collected from private and commercial telephone customers for emergency telephone services. These moneys will be used for expenditures of the Emergency Telephone System.

#### **Federal Narcotics Fund**

To account for revenues generated by federal agencies' seizure and condemnation of drug moneys and used to acquire law enforcement equipment.

#### **State Narcotics Fund**

To account for revenues generated by state agencies' seizure condemnation of drug moneys and used to acquire law enforcement equipment.

#### Jail Construction and Staffing Fund

To account for moneys collected for the sole purpose of providing funds for jail construction or increased staffing.

#### **Juvenile Support Services**

To account for revenues collected from juvenile court cases. These moneys will be used for education and reformation programs.

#### **Drug Abuse Treatment and Education**

To account for revenues collected from violators of drug laws. These moneys will be used for drug education programs.

#### **Alternative Dispute Resolution Fund**

To account for revenues collected from civil cases to be used for the establishment and administration of the alternative dispute resolution program, a mediation program developed to reduce the volume of lawsuits settled through the court system.

#### **Victim Assistance Fund**

To account for certain revenues from the court system, which are to be expended to assist victims.

#### **Domestic Seminars Fund**

To account for funds received and expended on materials and services for participants that enroll in the domestic relations seminar, a County-sponsored program.

# CLAYTON COUNTY, GEORGIA NONMAJOR GOVERNMENTAL FUNDS (CONTINUED)

#### SPECIAL REVENUE FUNDS (CONTINUED)

#### State Court Technology Fee Collection Fund

To account for funds received from the State Court Technology Fee. These funds are used solely for the purpose to provide for the technological needs of State Court.

#### **Collaborative Authority Fund**

To account for partnerships among governmental entities, not–for–profit organizations, businesses, and families, in order to serve the needs and aspirations of children and their families within the community.

#### **Aging Grant Fund**

To account for special donations, federal and state grant funds, and County matching funds to provide an aging program service to citizens.

#### Housing and Urban Development (HUD) Fund

To account for funds received from the U.S. Department of Housing and Urban Development for the purpose of providing new and renovated low income housing within the County.

#### **Other County Grants Fund**

This is a summary of multiple funds used to account for various grants received by the County.

#### **Law Library Fund**

To account for revenues generated through special filing charges in the County court system and used to acquire and maintain library materials.

#### Street Lights Fund

To account for the creation and maintenance of street lighting in unincorporated Clayton County. Financing is derived principally from a special tax levy against property owners serviced.

#### **Ellenwood Tax Allocation District Fund**

To account for the collection and distribution of taxes within the Ellenwood Town Center Redevelopment Tax Allocation District in unincorporated Clayton County. Financing is derived principally from increases in the tax levy against real property within the district.

#### Northwest Clayton Tax Allocation District Fund

To account for the collection and distribution of taxes within the Northwest Clayton Redevelopment Tax Allocation District in unincorporated Clayton County. Financing is derived principally from increases in the tax levy against real property within the district.

#### **Central Clayton Corridor Tax Allocation District Fund**

To account for the collection and distribution of taxes within the Central Clayton Corridor Redevelopment Tax Allocation District in unincorporated Clayton County. Financing is derived principally from increases in the tax levy against real property within the district.

#### Forest Park Tax Allocation District Fund

To account for the collection and distribution of taxes within the Forest Park Redevelopment Tax Allocation District in unincorporated Clayton County. Financing is derived principally from increases in the tax levy against real property within the district.

# CLAYTON COUNTY, GEORGIA NONMAJOR GOVERNMENTAL FUNDS (CONTINUED)

#### **CAPITAL PROJECT FUNDS**

The capital project funds account for resources provided to acquire or construct major capital facilities (other than enterprise fund facilities). Sale of bonds, state or federal grants, special levies, or transfers or resources from other funds may finance capital projects.

The County uses the following Capital Project Funds:

#### **Health Department Fund**

To account for the construction of a central public health headquarters.

#### **Villages of Ellenwood Fund**

To account for construction of the redevelopment cost associated with the Ellenwood Tax Allocation District.

## COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2011

	Special Revenue Funds		Capital Projects Funds	Total Nonmajor Funds	
Assets					
Cash	\$ 7,398,086	\$	3,323,825	\$	10,721,911
Accounts receivable	6,226	i	-		6,226
Grants receivable	3,695,853	1	-		3,695,853
Taxes receivable, net	52,752		-		52,752
Interfund receivables	2,653,512	!	-		2,653,512
Due from other governments	62,035		-		62,035
Due from organizations	488,090	)	-		488,090
Prepaid items	10,915		-		10,915
Total assets	\$ 14,367,469	\$	3,323,825	\$	17,691,294
Liabilities and Fund Balance					
Liabilities					
Accounts payable	\$ 1,666,480	\$	-	\$	1,666,480
Accrued liabilities	49,092		-		49,092
Construction retainage payable	177,82		17,533		195,354
Interfund payables	2,869,512	!	1,726,300		4,595,812
Deferred property tax revenue	46,884		-		46,884
Unrealized grant income	892,284		-		892,284
Unearned revenues	26,921				26,921
Total liabilities	5,728,994		1,743,833		7,472,827
Fund Balance					
Nonspendable	10,915		-		10,915
Restricted for:					
Capital projects			1,579,992		1,579,992
Tourism promotion	846,118	1	-		846,118
Public safety	1,933,622	!	-		1,933,622
Jail construction/staffing	157,934		-		157,934
Health and welfare programs	508,979	1	-		508,979
Law library materials	16,747		-		16,747
Technology	853,847	•	-		853,847
Street lights	168,887	•	-		168,887
Economic development	938,959	1	-		938,959
Grant programs	3,202,467	<u> </u>			3,202,467
Total fund balance	8,638,475		1,579,992		10,218,467
Total liabilities and fund balance	\$ 14,367,469	\$	3,323,825	\$	17,691,294

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Special Revenue Funds	Capital Projects Funds	Total Nonmajor Funds
Revenues:			
Property taxes	\$ 1,671,797	\$ -	\$ 1,671,797
Other taxes	1,421,862	-	1,421,862
Intergovernmental	17,810,349	-	17,810,349
Charges for services	3,946,155	-	3,946,155
Fines and forfeitures	2,785,340	-	2,785,340
Investment earnings	7,029	1,023	8,052
Other revenue	4,454,850	-	4,454,850
Gifts and donations	42,367		42,367
Total revenues	32,139,749	1,023	32,140,772
Expenditures:			
Current:			
General government	2,969,178	-	2,969,178
Courts and law enforcement	2,480,670	-	2,480,670
Public safety	5,453,338	-	5,453,338
Transportation and development	738,434	-	738,434
Libraries	19,378	-	19,378
Parks and recreation	1,134,960	-	1,134,960
Health and welfare	10,720,080	-	10,720,080
Energy conservation	179,024	-	179,024
Debt service	5,700	873	6,573
Capital outlay	6,451,566		6,451,566
Total expenditures	30,152,328	873	30,153,201
Excess of revenues over expenditures	1,987,421	150	1,987,571
Other Financing (Sources) Uses:			
Proceeds from sale of capital assets	52,802	-	52,802
Transfers in	1,419,332	654,579	2,073,911
Transfers out	(4,200,987)	(3,598,938)	(7,799,925
Total other financing sources (uses)	(2,728,853)	(2,944,359)	(5,673,212
Net change in fund balances	(741,432)	(2,944,209)	(3,685,641)
Fund Balance, beginning of year	9,379,907	4,524,201	13,904,108
Fund Balance, end of year	\$ 8,638,475	\$ 1,579,992	\$ 10,218,467

#### COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS SPECIAL REVENUE FUNDS JUNE 30, 2011

ASSETS	Hotel/ Motel Tax		Fourism authority	mergency Felephone System	 Federal Narcotics	\$ 634,102 4,925 10,321 - \$ 649,348  \$ 2,645	
Cash and cash equivalents	\$	704,482	\$ 203,393	\$ 1,260,974	\$ 1,104,442	\$	634,102
Accounts receivable		-	-	-	-		4,925
Grants receivable		-	-	-	-		-
Taxes receivable, net		-	-	-	-		-
Interfund receivables		-	-	-	-		-
Due from other governments		-	-	-	-		-
Due from organizations		-	-	401,462	-		10,321
Prepaid items		525	 	 <u> </u>	 <u> </u>		<u> </u>
Total assets	\$	705,007	\$ 203,393	\$ 1,662,436	\$ 1,104,442	\$	649,348
LIABILITIES AND FUND BALANCES							
LIABILITIES							
Accounts payable	\$	1,439	\$ 55,495	\$ 321,819	\$ 24,886	\$	2,645
Accrued liabilities		4,823	-	31,942	-		-
Construction retainage payable		-	-	-	-		-
Interfund payables		-	-	677,000	424,312		-
Deferred property tax revenue		-	-	-	-		-
Unrealized grant income		-	-	-	-		-
Unearned revenue			 	 	 		-
Total liabilities		6,262	 55,495	 1,030,761	 449,198		2,645
FUND BALANCES							
Nonspendable		525	-	-	-		-
Restricted for:							
Tourism promotion		698,220	147,898	-	-		-
Public safety		-	-	631,675	655,244		646,703
Jail construction/staffing		-	-	-	-		-
Health and welfare programs		-	-	-	-		-
Law library materials		-	-	-	-		-
Technology		-	-	-	-		-
Street lights		-	-	-	-		-
Economic development		-	-	-	-		-
Grant programs			 -	 <u> </u>	 <u> </u>		
		698,745	 147,898	 631,675	 655,244		646,703
Total liabilities and fund balances	\$	705,007	\$ 203,393	\$ 1,662,436	\$ 1,104,442	\$	649,348

	Jail nstruction d Staffing	S	uvenile Support ervices	Tr	ug Abuse eatment and ducation	ı	ternative Dispute esolution	Victims ssistance	omestic eminars	Te	ate Court chnology Collection Fund	aborative uthority
\$	108,721	\$	14,901	\$	40,109	\$	390,650	\$ 182,448	\$ 15,174	\$	403,648	\$ 14,267
	-		-		-		-	-	-		-	-
	-		-		-		-	-	-		461,000	-
	-		-		-		-	-	-		-	10,541
	49,213 -		-		2,203		<u>-</u>	 24,602	 - -		4,700	 -
\$	157,934	\$	14,901	\$	42,312	\$	390,650	\$ 207,050	\$ 15,174	\$	869,348	\$ 24,808
\$	_	\$	801	\$	375	\$	1,529	\$ 273	\$ 3,125	\$	10,801	\$ 390
	-		-		-		2,290	5,933	-		-	-
	-		-		16,000		- 5,200	150,000	-		-	-
	-		-		-		-	, -	-		-	-
	-		<u>-</u>				-	 <u>-</u>	 <u>-</u>		-	 -
	<u> </u>		801		16,375		9,019	 156,206	 3,125		10,801	 390
	-		-		-		-	-	-		4,700	-
	-		-		-		-	-	-		-	-
	- 157,934		-		-		-	-	-		-	-
	-		14,100		25,937		381,631	50,844	12,049		-	24,418
	-		-		-		-	-	-		- 853,847	-
	-		-		-		-	-	-		-	-
	-		-		-		-	-	-		-	-
_	157,934		14,100		25,937		381,631	 50,844	 12,049		858,547	 24,418
\$	157,934	\$	14,901	\$	42,312	\$	390,650	\$ 207,050	\$ 15,174	\$	869,348	\$ 24,808

(Continued)

### COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS SPECIAL REVENUE FUNDS JUNE 30, 2011

ASSETS	Aging Grant	HUD Grant		Other County Grants	 Law Library	 Street Lights	Tax	enwood Allocation District
Cash and cash equivalents	\$ 461,780	\$ 994,369	\$	651	\$ 19,813	\$ 180,590	\$	58,504
Accounts receivable	-	-		1,301	-	-		-
Grants receivable	73,041	198,343		3,424,469	-	-		-
Taxes receivable, net	-	-		-	-	52,752		-
Interfund receivables	-	1,810,000		-	200	102,312		-
Due from other governments	-	-		51,130	364	-		-
Due from organizations	-	289		-	-	-		-
Prepaid items	 872	 4,818		-	 -	 -		-
Total assets	\$ 535,693	\$ 3,007,819	\$	3,477,551	\$ 20,377	\$ 335,654	\$	58,504
LIABILITIES AND FUND BALANCES								
LIABILITIES								
Accounts payable	\$ 51,451	\$ 452,379	\$	614,503	\$ 3,164	\$ 116,792	\$	4,613
Accrued liabilities	169	-		378	466	3,091		-
Construction retainage payable	-	-		177,821	-	-		-
Interfund payables	405,000	-		1,192,000	-	-		-
Deferred property tax revenue	-	-		-	-	46,884		-
Unrealized grant income	-	872,284		20,000	-	-		-
Unearned revenue	 -	 		26,921	 -	 <u>-</u>		-
Total liabilities	 456,620	 1,324,663		2,031,623	 3,630	 166,767	_	4,613
FUND BALANCES								
Nonspendable	872	4,818		-	-	-		-
Restricted for:								
Tourism promotion	-	-		-	-	-		-
Public safety	-	-		-	-	-		-
Jail construction/staffing	-	-		-	-	-		-
Health and welfare programs	-	-		-	-	-		-
Law library materials	-	-		-	16,747	-		-
Technology	-	-		-	-	-		-
Street lights	-	-		-	-	168,887		-
Economic development	-	-		-	-	-		53,891
Grant programs	 78,201	 1,678,338	_	1,445,928	 =	 -		-
	 79,073	 1,683,156		1,445,928	 16,747	 168,887		53,891
Total liabilities and fund balances	\$ 535,693	\$ 3,007,819	\$	3,477,551	\$ 20,377	\$ 335,654	\$	58,504

Tax	orthwest Clayton Allocation District	Clayt Tax	Central on Corridor Allocation District	Тах	Forest Park Allocation District		Total
	Diotriot		Diotriot		, ioti iot		Total
\$	88,129	\$	476,386	\$	40,553	\$	7,398,086
	-		-		-		6,226
	_		-		-		3,695,853
	_		-		_		52,752
	280,000		_		-		2,653,512
	-		_		-		62,035
	_		_		_		488,090
	_		_		_		10,915
	•						
\$	368,129	\$	476,386	\$	40,553	\$	14,367,469
\$	_	\$	_	\$	_	\$	1,666,480
Ψ	_	Ψ	_	Ψ	_	Ψ	49,092
	_		_		_		177,821
	_		_		_		2,869,512
	_		_		_		46,884
	_		_		_		892,284
	_		_		_		26,921
							20,021
	_		_		-		5,728,994
							40.045
	-		-		-		10,915
	-		-		-		846,118
	-		-		-		1,933,622
	-		-		-		157,934
	-		-		-		508,979
	-		-		-		16,747
	-		-		-		853,847
	-		-		-		168,887
	368,129		476,386		40,553		938,959
							3,202,467
	368,129		476,386		40,553		8,638,475
\$	368,129	\$	476,386	\$	40,553	\$	14,367,469

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS SPECIAL REVENUE FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		Hotel/ Motel Tax		ourism uthority	T	mergency elephone System		Federal larcotics	N	State arcotics
REVENUES	\$		\$		\$		\$		\$	
Property taxes	Ф	400.070	Э	709 000	Ф	-	Ф	-	Ф	-
Other taxes		408,878		708,990		-		-		-
Intergovernmental Charges for services		-		-		3,487,879		-		-
Fines and forfeitures		-		-		3,407,079		825,885		319,862
Investment earnings		-		-		1,406		625,665 555		1,323
Other revenue		2 000		47.250				555		1,323
Gifts and donations		2,000		47,250		2,225		-		-
Total revenues		410,878		756,240		3,491,510		826,440		321,185
EXPENDITURES										
Current										
General government		549,445		654,529		-		-		-
Courts and law enforcement		-		-		-		25,333		6,720
Public safety		-		-		3,803,108		222,575		130,424
Transportation and development		-		-		-		-		-
Libraries		-		-		-		-		-
Parks and recreation		-		-		-		-		-
Health and welfare		-		-		-		-		-
Debt service		-		-		-		-		-
Capital outlay		-		-		2,648,577		103,882		-
Total expenditures		549,445		654,529		6,451,685		351,790		137,144
Excess (deficiency) of revenues										
over expenditures		(138,567)		101,711		(2,960,175)		474,650		184,041
OTHER FINANCING SOURCES (USES)										
Proceeds from sale of capital assets		-		-		-		-		52,802
Transfers in		-		-		-		-		-
Transfers out				(47,250)				(424,312)		-
Total other financing sources (uses)		-		(47,250)		-		(424,312)		52,802
Net change in fund balances		(138,567)		54,461		(2,960,175)		50,338		236,843
FUND BALANCES,										
beginning of year		837,312		93,437		3,591,850		604,906		409,860
FUND BALANCES,										
end of year	\$	698,745	\$	147,898	\$	631,675	\$	655,244	\$	646,703

Jail Construction and Staffing	Juvenile Support Services	Drug Abuse Treatment and Education	Alternative Dispute Resolution	Victims Assistance	Domestic Seminars	State Court Technology Fee Collection Fund	Collaborative Authority
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	- -	- 44,792
5,041	18,347	-	189,155	-	-	152,417	-
1,040,563	-	92,831	237	506,199	-	-	-
-	-	23,629	1,780	-	18,600	-	-
1,045,604	18,347	116 460	101 172	- F06 100	18,600	152,417	- 44.702
1,045,604	18,347	116,460	191,172	506,199	18,600	152,417	44,792
-	-	51,230	-	90,000	16,003	-	-
-	-	, <u>-</u>	207,053	440,240	-	48,676	50,427
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	21,169	40,000	-	-	-	-	-
<del>-</del>	21,169	91,230	207,053	530,240	16,003	48,676	50,427
1,045,604	(2,822)	25,230	(15,881)	(24,041)	2,597	103,741	(5,635)
-	-	-	-	-	-	-	-
-	-	-	-	152,000	-	-	2,600
(1,207,300)				73,784		<del></del>	2,600
(1,207,300)	<del></del>			73,764			2,000
(161,696)	(2,822)	25,230	(15,881)	49,743	2,597	103,741	(3,035)
319,630	16,922	707	397,512	1,101	9,452	754,806	27,453
\$ 157,934	\$ 14,100	\$ 25,937	\$ 381,631	\$ 50,844	\$ 12,049	\$ 858,547	\$ 24,418

(Continued)

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS SPECIAL REVENUE FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

REVENUES	Aging Grant	HUD Grant	Other County Grants	Law Library	Street Lights	Ellenwood Tax Allocation District
	\$ -	\$ -	\$ -	\$ -	\$ 1,178,763	\$ 350,456
Property taxes Other taxes	<b>Ф</b> -	Φ -	<b>Ф</b> -	<b>5</b> -	\$ 1,170,703	
	597,278	8,643,749	8,524,530	-	-	303,994
Intergovernmental Charges for services	5,684	0,043,749	6,787	80,845	-	-
Fines and forfeitures	5,004		0,707	00,043		
Investment earnings	-	3,376	-	-	_	132
Other revenue	450	4,255,767	97,424	5,725		132
Gifts and donations	34,867	4,255,767	7,500	5,725		
Total revenues	638,279	12,902,892	8,636,241	86,570	1,178,763	654,582
Total revenues	030,279	12,902,692	0,030,241	66,570	1,170,703	054,562
EXPENDITURES						
Current						
General government	-	_	24,499	-	1,583,472	-
Courts and law enforcement	-	_	1,598,000	90,938	· · · · ·	13,283
Public safety	-	_	1,297,231	· -	_	· -
Transportation and development	-	-	738,434	-	-	-
Libraries	-	-	19,378	-	_	-
Parks and recreation	-	1,134,960	-	-	-	-
Health and welfare	1,074,226	9,584,685	-	-	_	-
Energy conservation	-	-	179,024	-	-	-
Debt service	-	_	· -	-	_	5,700
Capital outlay	-	535,333	3,163,774	-	_	· -
Total expenditures	1,074,226	11,254,978	7,020,340	90,938	1,583,472	18,983
Excess (deficiency) of revenues	(105.0.17)	4047044	4 0 4 5 0 0 4	(4.000)	(40.4.700)	005 500
over expenditures	(435,947)	1,647,914	1,615,901	(4,368)	(404,709)	635,599
OTHER FINANCING SOURCES (USES)						
Proceeds from sale of capital assets	_	_	-	-	_	-
Transfers in	469,224	_	195,508	_	600,000	_
Transfers out	-	_	(1,751,330)	-	(38,000)	(654,579)
Total other financing sources (uses)	469,224		(1,555,822)		562,000	(654,579)
3 (,			( , = = - , - )			( ,)
Net change in fund balances	33,277	1,647,914	60,079	(4,368)	157,291	(18,980)
FUND BALANCES,						
beginning of year	45,796	35,242	1,385,849	21,115	11,596	72,871
	-	· · · · · · · · · · · · · · · · · · ·				
FUND BALANCES,						
end of year	\$ 79,073	\$ 1,683,156	\$ 1,445,928	\$ 16,747	\$ 168,887	\$ 53,891
				<del></del>		

Tax	orthwest Clayton Allocation District	Tax	Central Clayton Allocation District	Tax	Forest Park Allocation District	Total
•	04.045	•	400.000	•	40.005	<b>A</b> 4 074 707
\$	24,615	\$	100,998	\$	16,965	\$ 1,671,797
	-		-		-	1,421,862
	-		-		-	17,810,349
	-		-		-	3,946,155
	-		-		-	2,785,340
	-		-		-	7,029
	-		-		-	4,454,850
	<del></del>		<del>-</del>		-	42,367
	24,615		100,998		16,965	32,139,749
	-		-		-	2,969,178
	-		-		-	2,480,670
	-		-		-	5,453,338
	-		-		-	738,434
	-		-		-	19,378
	-		-		-	1,134,960
	-		-		-	10,720,080
	-		-		-	179,024
	-		-		-	5,700
						6,451,566
	-		-		-	30,152,328
	24,615		100,998		16,965	1,987,421
						50.000
	-		-		-	52,802
	-		-		-	1,419,332
_	<del></del>		<del></del>		<del></del>	(4,200,987)
	<u>-</u>		<u>-</u>		<u> </u>	(2,728,853)
	24,615		100,998		16,965	(741,432)
	343,514		375,388		23,588	9,379,907
\$	368,129	\$	476,386	\$	40,553	\$ 8,638,475

## COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS CAPITAL PROJECTS FUNDS JUNE 30, 2011

ASSETS	D	Health epartment Fund	illages of illenwood Fund	 Total
Cash and cash equivalents	\$	1,576,181	\$ 1,747,644	\$ 3,323,825
Total assets	\$	1,576,181	\$ 1,747,644	\$ 3,323,825
LIABILITIES AND FUND BALANCES				
LIABILITIES				
Construction retainage payable	\$	17,533	\$ -	\$ 17,533
Interfund payables		1,426,000	 300,300	 1,726,300
Total liabilities		1,443,533	 300,300	 1,743,833
FUND BALANCES				
Restricted for capital projects		132,648	 1,447,344	 1,579,992
Total fund balance		132,648	 1,447,344	 1,579,992
Total liabilities and fund balances	\$	1,576,181	\$ 1,747,644	\$ 3,323,825

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS CAPITAL PROJECTS FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Health Department Fund	Villages of Ellenwood Fund	Total
REVENUES	-		
Investment earnings	\$ 138	\$ 885	\$ 1,023
Total revenues	138	885	1,023
EXPENDITURES			
Debt service		873	873
Total expenditures		873	873
Excess of revenues over expenditures	138_	12	150
OTHER FINANCING SOURCES (USES)			
Transfers in	-	654,579	654,579
Transfers out		(3,598,938)	(3,598,938)
Total other financing sources (uses)		(2,944,359)	(2,944,359)
Net change in fund balances	138	(2,944,347)	(2,944,209)
FUND BALANCES, beginning of year	132,510	4,391,691	4,524,201
FUND BALANCES, end of year	\$ 132,648	\$ 1,447,344	\$ 1,579,992

### REPORT OF PROJECTS FUNDED THROUGH SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Project	Original Estimated Cost	Current Estimated Cost	Prior Year Expenditures	Current Year Expenditures	Cumulative Expenditures
2004 Issue					
Capital outlay to acquire, construct, renovate, furnish, and equip gymnasiums, swimming pools and other related parand recreation facilities and senior citizen facilities	rks \$ 40,000,000	\$ 40,000,000	\$ 29,445,914	\$ 2,708,396	\$ 32,154,310
2004 Issue					
Costs associated with the implementation of a five-year road/street/sidewalk infrastructure improvement program	200,000,000	200,000,000	118,389,138	6,618,903	125,008,041
2008 Issue					
Capital outlay to fund a new juvenile justice center, public safety facilities, vehicles, and equipment, parks and recreation facilities and equipment; new libraries and renovations and improvements to existing libraries; information technology improvements; a new fueling center, and road, bridge, and transportation improvement vehicles, and equipment for Clayton County.	ts, 232,065,000	232,065,000	1,412,103	11,373,578	12,785,681
City of Lake City	6,400,000	6,400,000	1,086,960	952,244	2,039,204
City of Jonesboro	8,120,000	8,120,000	1,086,960	952,244	2,039,204
City of Morrow	9,860,000	9,860,000	1,759,839	1,541,728	3,301,567
City of College Park	2,900,000	2,900,000	517,600	453,449	971,049
City of Lovejoy	3,335,000	3,335,000	595,240	521,467	1,116,707
City of Riverdale	17,401,464	17,401,464	2,898,558	2,539,317	5,437,875
City of Forest Park	59,700,000	59,700,000	5,072,477	4,443,804	9,516,281
Total Expenditures	\$ 579,781,464	\$ 579,781,464	\$ 162,264,789	\$ 32,105,130	\$ 194,369,919

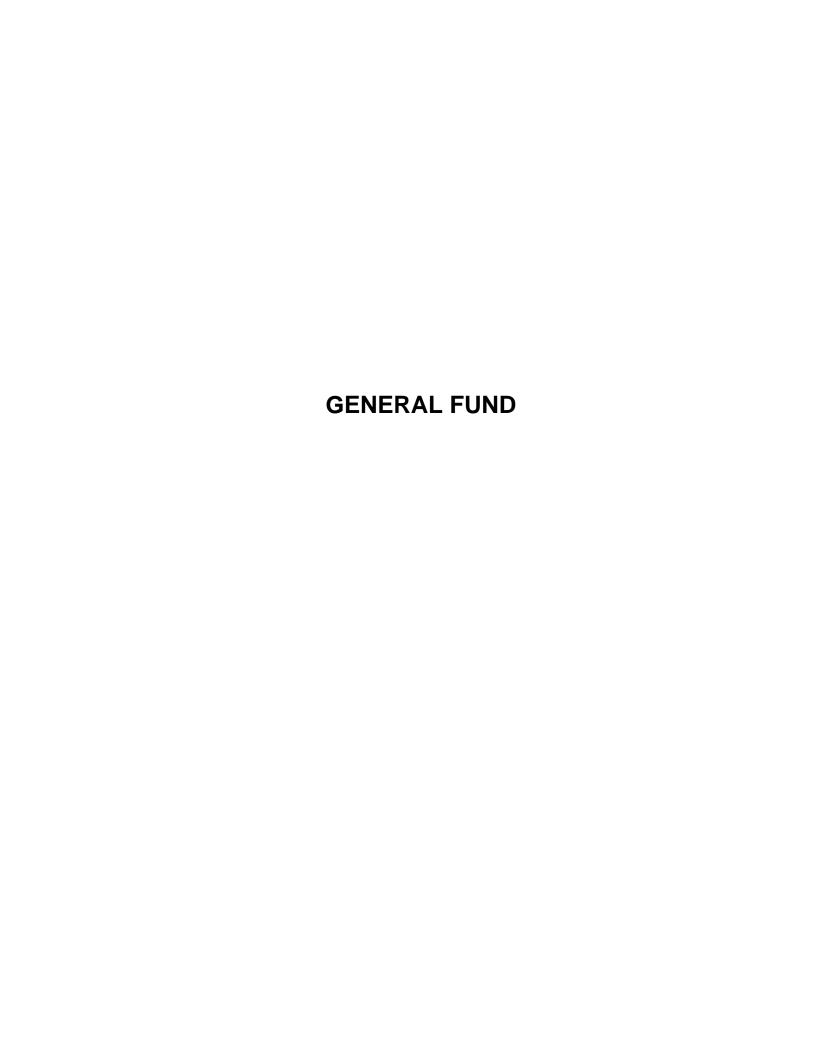
**NOTE:** The prior year expenditure column has been adjusted to properly reflect SPLOST funds disbursed to municipalities as part of the SPLOST intergovernmental agreement between the County and municipalities.

**NOTE:** Reconciliations of SPLOST expenditures as noted above to expenditures per the Statement of Revenues, Expenditures and Changes in Fund Balance are as follows:

Total 2004 Issue expenditures from above	\$ 9,327,299
Funds transferred in from Other County Grants Fund used for SPLOST projects	667,760
Reimbursement from other governments and miscellaneous revenue for SPLOST projects	 27,427
Expenditures per the Roads and Recreation Projects Fund	\$ 10,022,486
Total 2008 Issue expenditures from above	\$ 22,777,831
Funds transferred in from Other County Grants Fund used for SPLOST projects	1,083,570



# **Budgetary Comparison Schedules**



#### GENERAL FUND SCHEDULE OF REVENUES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

		Original Budget		Final Budget		2011 Actual	Va	ariance With Budget	2010 Actual
Revenues:	-								
Property Taxes:									
Real property taxes	\$	56,506,822	\$	56,506,822	\$	48,373,408	\$	(8,133,414)	\$ 59,808,083
Personal property taxes		10,382,041		10,382,041		9,922,853		(459,188)	10,345,174
Public utility taxes		8,404,206		10,365,769		10,365,770		1	8,925,638
Heavy equipment taxes		3,146		3,146		2,167		(979)	2,978
Mobile home taxes		106,447		106,447		166,893		60,446	171,477
Motor vehicle taxes		3,929,104		5,029,104		5,037,157		8,053	4,555,905
Timber taxes		-		-		1,293		1,293	3,864
Prior year tax		2,150,000		3,630,237		3,634,200		3,963	2,627,658
Total Property Taxes		81,481,766		86,023,566		77,503,741		(8,519,825)	86,440,777
Other Taxes:									
Railroad equipment tax									
Insurance premium tax		9,092,007		9,092,007		8,909,956		(182,051)	9,161,228
Financial institution gross receipt tax		105,000		105,000		129,796		24,796	111,730
Intangible recording tax		440,000		440,000		370,479		(69,521)	421,972
Local option sales tax		36,000,000		36,000,000		35,369,998		(630,002)	36,168,943
Interest on delinquent taxes		250,000		250,000		486,707		236.707	421,495
Penalties on delinquent taxes		1,500,000		1,800,000		1,849,386		49.386	1,939,390
Reimbursement - cost of collecting		1,000,000		1,000,000		1,010,000		10,000	1,000,000
delinquent taxes		130,000		380,000		387,151		7,151	191,463
Alcoholic beverage sales tax		240,000		340,000		428,933		88,933	274,168
Alcoholic beverage sales tax  Alcoholic beverage excise tax		1,500,000		1,500,000		1,427,084		(72,916)	1,559,227
Real estate transfer tax		85.000		85,000		119,140		34,140	85,386
		,							 
Total Other Taxes Total Taxes		49,342,007		49,992,007		49,478,630		(513,377)	 50,335,002 136,775,779
Total Taxes		130,823,773		136,015,573	_	126,982,371		(9,033,202)	 130,773,779
Licenses and Permits:									
Business licenses		3,400,000		3,400,000		3,763,275		363,275	3,230,051
Marriage licenses		55,000		55,000		66,622		11,622	59,645
Alcoholic business licenses		552,000		552,000		565,920		13,920	558,175
Building permits		300,000		300,000		407,159		107,159	363,234
Electrical permits		65,000		65,000		72,620		7,620	69,563
Plumbing permits		40,000		40,000		42,725		2,725	45,275
HVAC permits		35,000		35,000		35,602		602	34,051
House moving permits		-		· -		1,350		1,350	_
Miscellaneous permits		60,000		60,000		62,618		2,618	72,888
Mobile home registration permits		9,000		9,000		9,606		606	9,735
Mobile home moving permits		100		100		230		130	235
Pistol permits		35,000		35,000		57,203		22,203	35,450
Total Licenses and Permits		4,551,100	_	4,551,100	_	5,084,930		533,830	 4,478,302
Intergovernmental Povenies									
Intergovernmental Revenues:						(40)		(40)	
Federal Emergency Management Agency Federal reimbursement -		-		-		(40)		(40)	-
narcotics unit		142,750		260,588		193,796		(66,792)	203,680
Georgia Dept. of Transportation		4,500		4,500		2,400		(2,100)	3,829
State reimbursement - judicial staff		303,000		303,000		287,289		(15,711)	303,063
State reimbursement - library staff		270,000		270,000		331,835		61,835	323,837
State reimbursement - other salaries		-,		-,		22,675		22,675	,
Georgia State inmate housing		2,350,000		2,554,589		2,703,732		149,143	2,914,193
Library material income		50,000		50,000		38,093		(11,907)	51,759
Library maintenance income		150,000		150,000		132,796		(17,204)	160,722
Library maintenance income		130,000		130,000		132,190		(17,204)	100,122

#### GENERAL FUND SCHEDULE OF REVENUES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2010

(With comparative actual totals for the fiscal year ended June 30, 2010)

Revenues (continued):	Original Budget	Final Budget	2011 Actual	Variance With Budget	2010 Actual
Intergovernmental Revenues (continued):					
Social Security Adm incentive pay	\$ 40,000	\$ 40,000	\$ 36,400	\$ (3,600)	\$ 68,800
Clayton County self-insurance					
contributions	1,084,500	1,084,500	1,141,025	56,525	1,051,767
Clayton cities/county contract					
revenue	110,000	113,840	143,508	29,668	180,646
Clayton County Water Authority	400.000	100.000	100 100	0.400	400.000
contract revenue	100,000	100,000	102,180	2,180	100,620
Community Service Authority revenue	40,000	40,000	48,114	8,114	45,281
City of Atlanta contract revenue	-	10,184	10,184	-	13,632
Department of Family/Children	4.500	4.500	0.005	4 705	0.004
Services contract revenue	4,500	4,500	6,235	1,735	3,961
Total Intergovernmental	4.040.050	4.005.704	F 000 000	044.504	E 40E 700
Revenues	4,649,250	4,985,701	5,200,222	214,521	5,425,790
Charges for Services:					
Cable TV franchise fees	1,200,000	1,200,000	1,961,960	761,960	1,107,559
Commissions on taxes	2,676,000	2,676,000	2,669,070	(6,930)	3,013,785
Court filing and recording fees	2,518,000	2,518,000	2,289,082	(228,918)	2,204,788
Court supervision fees	-	86,750	86,750	-	-
Emergency medical service fees	5,000,000	5,000,000	4,001,756	(998,244)	3,366,286
Emergency 911 fees	-	-	2,139	2,139	-
Academy fees	10,000	10,000	20,000	10,000	1,125
Qualifying fees		•	9,621	9,621	9,186
Mapping fees	133,400	133,400	101,563	(31,837)	131,900
Photocopy revenue	150,000	150,000	171,703	21,703	160,196
Rabies control fees	69,000	69,000	84,222	15,222	70,097
Recreation program fees	1,160,000	1,961,428	2,281,799	320,371	1,277,605
Recreation concession revenue	· · ·	12,000	14,879	2,879	6,206
Registrar fees	_	, <u>-</u>	1,251	1,251	2,843
Rezoning application fees	5,000	5,000	8,605	3,605	7,050
Tag mailing and handling fees	25,000	25,000	29,352	4,352	29,841
Tag and title transfer fees	320,000	320,000	326,503	6,503	349,047
Traffic sign fees	8,000	8,000	3,365	(4,635)	8,655
Rental income	2,983,472	2,983,472	3,167,554	184,082	3,173,666
COBRA insurance handling fees	1,400	1,400	1,232	(168)	1,640
Housing code enforcement income	2,500	2,500	32,098	29,598	22,513
Vehicle emission testing	_,	_,	,		,
administration	75,000	75,000	261,671	186,671	65,435
Refuse control fees	80,000	80,000	83,744	3,744	89,403
Impact fees	-	-	-	-,	2,913,004
Telephone commission income	440,000	440,000	420,758	(19,242)	493,192
Variance application fees	16,000	16,000	11,548	(4,452)	15,400
Sign approval fees	18,000	18,000	16,450	(1,550)	19,475
Subdivision review fees	1,000	1,000	600	(400)	1,800
Site plan review fees	14,000	14,000	27,200	13,200	14,200
Beach revenue	22,500	22,500	23,205	705	20,571
Tennis center revenue	8,500	17,537	22,259	4,722	10,623
Sheriff service fees	1,739,940	1,751,971	1,751,972	1	1,520,185
Inmate medical expense	1,700,040	1,701,071	1,701,072		1,020,100
reimbursement	17,000	32,356	33,268	912	18,829
Inmate housing reimbursement	65,000	89,508	89,508	912	79,164
Pretrial intervention	200,000	200,000	293,154	93,154	215,341
Miscellaneous	345,000	347,000	338,549		382,459
	19,303,712	20,266,822		(8,451) 371,568	20,803,069
Total Charges for Services	19,303,712	20,200,022	20,638,390	371,308	20,003,069

#### GENERAL FUND SCHEDULE OF REVENUES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2010

		Original Budget	Final Budget	2011 Actual	Va	riance With Budget	2010 Actual
Revenues (continued):	-		 	 			 7101001
Fines and Forfeitures:							
Court fines	\$	4,015,000	\$ 4,015,000	\$ 4,161,575	\$	146,575	\$ 4,274,203
Bond forfeitures		75,000	121,059	121,059		-	202,084
Condemned moneys held		-	-	222		222	-
Library fines		45,000	45,000	81,372		36,372	54,586
False alarm fines		95,000	95,000	84,598		(10,402)	89,631
Automated traffic fines		450,000	450,000	338,348		(111,652)	487,985
Victim/witness fines		-		355		355	-
Total Fines and Forfeitures		4,680,000	4,726,059	4,787,529		61,470	5,108,489
Interest and Dividends		958,000	 958,000	 651,349		(306,651)	 693,141
Other Revenues:							
Cash discounts taken on							
accounts payable		-	-	14		14	135
Litigation settlement		-	-	682		682	-
Cobra contributions		-	-	33,234		33,234	-
Miscellaneous revenue		839,100	854,189	750,097		(104,092)	1,113,773
Total Other Revenues		839,100	854,189	784,027		(70,162)	1,113,908
Gifts and donations			 4,500	 94,195		89,695	 61,323
Total revenues	\$	165,804,935	\$ 172,361,944	\$ 164,223,013	\$	(8,138,931)	\$ 174,459,801

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Budgeted	d Amo	unts			Variance With		2010	
	Original		Final		Actual		udget		Actual
enditures:									
eneral government:									
Commissioners:									
Current:									
Salaries and wages	\$ 1,387,769	\$	1,287,782	\$	1,207,569	\$	80,213	\$	1,291,283
Pension contribution	180,662		157,252		152,060		5,192		157,442
FICA and Medicare insurance	105,720		96,651		84,949		11,702		90,422
Group health and life insurance	164,124		146,498		132,417		14,081		130,909
Workers' compensation insurance	-		-		-		-		2,443
Contract service fees	-		-		-		-		26,000
Rental	16,288		17,550		16,468		1,082		17,600
Materials and supplies	46,300		43,727		36,247		7,480		25,658
Minor equipment	-		-		-		-		98
Dues and subscriptions	25,350		55,271		54,604		667		21,294
Training, travel, and meetings	58,000		56,682		43,654		13,028		60,999
Uniform allowance	-		500		414		86		835
Repair and maintenance	_		-		-		-		356
Total Commissioners	1,984,213		1,861,913		1,728,382		133,531		1,825,339
Total Commissionore	1,001,210		1,001,010	-	1,120,002		100,001		1,020,000
Finance:									
Current:									
Salaries and wages	2,057,896		1,956,305		1,862,357		93,948		1,863,864
Pension contribution	242,602		240,714		222,754		17,960		228,073
FICA and Medicare insurance	154,510		154,156		138,147		16,009		138,097
Group health and life insurance	249,693		211,299		208,228		3,071		215,747
Workers' compensation insurance	210,000		211,200		200,220		0,071		3,529
Contract service fees	_		_		_				1,680
Rental	29.208		27,915		27,915				28.777
Material and supplies	69,000		72,537		66,820		5,717		66,673
Minor equipment	200,000		92,708		22,868		69,840		113,365
	525,000		529,548		529,547		09,040		497,883
Postage			,		,				
Dues and subscriptions	6,065		6,065		4,364		1,701		6,253
Travel, training, and meetings	18,700		18,700		2,988		15,712		5,461
Redistribution - other	(170,000)		(170,000)		(170,472)		472		(184,131
Capital outlay	-		9,000		-		9,000		66,942
Total Finance	3,382,674		3,148,947		2,915,516		233,431		3,052,213
Human Resources - Risk Management:									
Current:									
Salaries and wages	451,472		498,332		498,326		6		463.350
Pension contribution	58,232		63,819		63,818		1		59,752
FICA and Medicare insurance	34,534		36,489		36,488		1		33.814
	72,696		36,489 75,218		36,488 75,217		1		72,380
Group health and life insurance Workers' compensation insurance	12,090		13,210		10,211		į		72,380 2,241
•	75 500		- -				FO 440		
Contract service fees	75,500		52,146				52,146		65,137
Rental	5,484		6,427		6,427		-		7,356
Materials and supplies	7,500		6,970		6,312		658		6,591
Dues and subscriptions	4,001		5,501		4,544		957		2,961
Travel, training, and meetings	7,905		7,905		3,432		4,473		8,057
Total Human Resources - Risk Management	717,324		752,807		694,564		58,243		721,639

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Budgete	d Amounts		Variance With	2010
	Original	Final	Actual	Budget	Actual
eneral government (continued):					
Information Technology - Administration:					
Current:					
Salaries and wages	\$ 300,987	\$ 339,19	7 \$ 339,192	\$ 5	\$ 298,35
Pension contribution	34,954	37,97	37,977	1	34,70
FICA and Medicare insurance	23,027	25,22	4 25,223	1	22,22
Group health and life insurance	32,675	33,24	4 33,244	-	28,60
Workers' compensation insurance	· -			-	56
Contract service fees	_	7,760	7,760	6	
Rental	10,424	5,59	,	3	5,97
Materials and supplies	96,004	91,82	,	798	97.47
Utilities	30,000	37,810		2	36,46
Training, travel and meetings	30,000	30,310		110	17
Total Information Technology - Administration	528,371	578,93		926	524,53
Total Information Technology - Administration	526,371	576,93	576,009	920	524,53
Information Technology - Technical Service Center: Current:					
Salaries and wages	1,111,705	1,093,27	1,089,426	3,849	1,120,57
Pension contribution	138,803	137,31		1	140,00
FICA and Medicare insurance	84,664	79,45		_	81,96
Group health and life insurance	178,301	182,96		1	166,9
Workers' compensation insurance	170,501	102,500	- 102,303		2,11
Contract service fees	275,000	277,37	5 277,370	5	320,19
			,	220	25,67
Rental	18,600	14,02		401	
Materials and supplies	2,775	2,775			2,22
Minor equipment	-	1,178		1,178	1,35
Telephone, telegraph	207,883	206,70	,	5,695	237,93
Dues and subscriptions	1,407	1,40		478	1,45
Training, travel and meetings	11,000	11,000		298	10,54
Repair and maintenance	390,000	383,15	5 378,518	4,637	369,84
Redistribution - radio	(70,000)	(70,000	0) (601)	(69,399)	(7,36
Capital outlay			<u> </u>		12,24
Total Information Technology - Technical Svc Ctr	2,350,138	2,320,630	5 2,373,272	(52,636)	2,485,67
Information Technology - Application Development:					
Current:					
Salaries and wages	1,016,939	1,045,35	1,045,352	2	1,043,25
Pension contribution	134,403	134,85		2	134,58
				-	
FICA and Medicare insurance	79,709	77,23		2	77,22
Group health and life insurance	137,922	131,81	9 131,818	1	121,70
Workers' compensation insurance	-		-	-	1,9
Materials and supplies	-		-	•	4
Dues and subscriptions	395	39		51	34
Training, travel, meetings	2,520	1,930			2,3
Total Information Technology - App Development	1,371,888	1,391,58	3 1,391,532	56	1,381,98
Information Technology - Geographical Info Systems:					
Current:				. ==-	
Salaries and wages	170,793	170,79		1,785	172,20
Pension contribution	22,031	22,03		229	22,45
FICA and Medicare insurance	13,065	13,06		471	12,99
Group health and life insurance	16,670	17,37	1 17,369	2	16,50
Workers' compensation insurance	-			-	3:
Materials and supplies	1,300	1,300	1,162	138	1,5
Dues and subscriptions	120	120	-	120	1:
Training, travel, meetings	1,750	1,750	1,433	317	34

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Budgeted	d Amou	unts			Variance With		2010	
	 Driginal Priginal		Final		Actual		Budget		Actual
eneral government (continued):									
Information Technology - Archives and Records Mgmt:									
Current:									
Salaries and wages	\$ 207,606	\$	208,021	\$	205,542	\$	2,479	\$	217,027
Pension contribution	24,200		24,245		24,245		-		25,614
FICA and Medicare insurance	15,881		15,881		15,093		788		15,85
Group health and life insurance	45,641		38,378		31,047		7,331		33,21
Workers' compensation insurance	-		-		-		-		41
Rental	2,868		2,868		2,868		-		
Materials and supplies	7,500		7,500		7,283		217		7,40
Dues and subscriptions	120		120		40		80		20
Training, travel and meetings	1,025		1,025		-		1,025		
Total Information Tech - Arch and Records Mgmt	 304,841		298,038		286,118		11,920		299,54
Human Resources - Administration:									
Current:									
Salaries and wages	581,373		581,374		569,993		11,381		588,08
Pension contribution	70,477		70,477		69,172		1,305		71,73
FICA and Medicare insurance	43,923		43,923		42,333		1,590		43,43
Group health and life insurance	41,992		42,328		42,328		-		41,57
Workers' compensation insurance	-		-		-		-		1,11
Board member fee	19,800		20,025		20,025		-		19,17
Medical service fee	30,000		30,000		24,029		5,971		29,51
Contract service fees	140,000		132,045		45,900		86,145		39,82
Rental	10,080		10,541		10,541		-		10,06
Materials and supplies	18,250		17,534		17,164		370		24,92
Minor equipment	-		1,086		1,085		1		
Advertising	5,000		5,000		-		5,000		4,87
Dues and subscriptions	2,725		2,725		2,007		718		2,19
Training, travel and meetings	 4,100		4,100		1,786		2,314		1,97
Total Human Resources - Administration	 967,720		961,158		846,363		114,795		878,50
Central Services:									
Current:									
Salaries and wages	719,950		720,804		687,170		33,634		718,63
Pension contribution	95,444		91,137		88,535		2,602		92,70
FICA and Medicare insurance	56,605		52,678		50,321		2,357		52,46
Group health and life insurance	124,812		110,989		110,230		759		119,15
Workers' compensation insurance	-		-		-		-		4,38
Rental	61,065		60,930		43,111		17,819		39,36
Materials and supplies	80,000		81,738		2,083		79,655		49,63
Minor equipment	-		685		685		-		
Dues and subscriptions	1,280		885		885		-		1,19
Uniform allowance	2,500		2,585		1,868		717		2,37
Repair and maintenance	186,000		258,992		258,985		7		210,36
Redistribution - printing	(240,000)		(240,000)		(120,893)		(119,107)		(210,51
Total Central Services	 1,087,656		1,141,423		1,122,980		18,443		1,079,765

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

Budgete	d Amou	unts			Var	riance With		2010
Original		Final		Actual		Budget	_	Actual
	\$		\$		\$		\$	245,000
								2,500
								3,085,459
								177,76
761,838		884,625		804,641				710,35
								6,420
								7,47
50,000		4.50 m (1.00 m)				5		59,07
0.52		630		630		•		
		÷:		(29,252)		29,252		98,23
25,000		25,000		10,000		15,000		18,42
1,500		1,500		37		1,463		3
3,795,838		3,727,140	=	3,470,213		256,927		4,410,74
784,967		783,299		705,217		78,082		296,28
26,087				23,948				24,37
								23,35
								21,66
7.11.71				7.00		120		69
3,000		3,000		2 550		450		2,85
								1,800
						12.5		3,48
				1. 6.0 (E-10) (STO)		0.70000000		29,14
77,000								93
3 000						62		68
				44.00				54
				1,000		923		5,96
1,042,089	3 22	1,038,974	_	914,770	_	124,204	-	411,76
÷V.	0.55					V.		
820,684		820,684		775,484		45,200		788,60
105,186		105,186		99,369		5,817		101,26
63,344		63,344		56,805		6,539		57,65
155,219		130,927		128,074		2,853		130,90
-		-				-		21,03
36,000		39,730		39,725		5		23,48
4,000		4,238		4,130		108		4,13
						2.890		8,942
		1.1.000						2,531,90
								5.199
2.000		2.000		550		1.450		600
								1,92
								11,220
15,000		15,000		12,680		2,320		14,45
10,000				1,713,177				
1 710 000								
1,710,000		1,719,539				6,362 262 592		
(160,000)		(160,000)		(422,592)		262,592		1,759,998
	\$ 245,000 6,000 2,500,000 180,000 761,838 11,500 15,000 50,000 1,500 3,795,838  784,967 26,087 53,659 21,887 3,000 47,500 12,180 77,500 - 3,000 1,042,089	\$ 245,000 \$ 6,000 2,500,000 180,000 761,838 11,500 15,000 50,000 1,500 3,795,838	\$ 245,000 \$ 245,000 6,000 2,500,000 180,000 180,000 180,000 761,838 884,625 11,500 15,000 50,000 57,885 630 25,000 1,500 1,500 1,500 3,795,838 3,727,140	Original         Final           \$ 245,000	Original         Final         Actual           \$ 245,000         \$ 245,000         \$ 164,925           6,000         6,000         5,000           2,500,000         2,300,000         2,277,868           180,000         180,000         164,135           761,838         884,625         804,641           11,500         11,500         5,953           15,000         15,000         8,396           50,000         57,885         57,880           -         630         630           -         (29,252)           25,000         25,000         10,000           1,500         1,500         37           3,795,838         3,727,140         3,470,213           784,967         783,299         705,217           26,087         23,948         53,659         52,000         31,565           21,887         21,789         21,788         53,659         52,000         38,000           47,500         47,500         38,000         12,216         9,398         77,500         49,911         45,493           -         5,600         1,859         3,000         1,546         599         466         4,750	Original         Final         Actual           \$ 245,000         \$ 245,000         \$ 164,925         \$ 6,000           6,000         6,000         5,000           2,500,000         2,300,000         2,277,868           180,000         180,000         164,135           761,838         884,625         804,641           11,500         15,000         8,396           50,000         57,885         57,880           -         630         630           -         -         (29,252)           25,000         25,000         10,000           1,500         1,500         3,7           3,795,838         3,727,140         3,470,213    TRAH,967  TRAH,967	Original         Final         Actual         Budget           \$ 245,000         \$ 164,925         \$ 80,075           6,000         6,000         5,000         1,000           2,500,000         2,300,000         2,277,868         22,132           180,000         180,000         164,135         15,865           761,838         884,625         804,641         79,984           11,500         11,500         5,953         5,547           15,000         15,000         8,396         6,604           50,000         57,885         57,880         5           -         -630         630         -           -         -630         630         -           -         -29,252         29,252           25,000         25,000         10,000         15,000           1,500         3,77,140         3,470,213         256,927           784,967         783,299         705,217         78,082           26,087         26,087         23,948         2,139           53,659         52,000         31,565         20,435           21,887         21,789         21,788         1           -         - </td <td>Original         Final         Actual         Budget           \$ 245,000         \$ 245,000         \$ 164,925         \$ 80,075         \$ 6,000         1,000           2,500,000         2,300,000         2,277,868         22,132         180,000         180,000         164,135         15,865           761,838         884,625         804,641         79,984         11,500         15,000         8,396         6,804           50,000         15,000         8,396         6,804         50,000         57,885         57,886         5           -         630         630         -         -         630         630         -           -         630         630         -         -         630         630         -           -         630         630         -         -         630         630         -           -         630         630         -         -         630         630         -           -         630         630         -         -         630         630         -           -         -         (29,525)         29,252         29,252         22,2500         1,1463           3,795,838</td>	Original         Final         Actual         Budget           \$ 245,000         \$ 245,000         \$ 164,925         \$ 80,075         \$ 6,000         1,000           2,500,000         2,300,000         2,277,868         22,132         180,000         180,000         164,135         15,865           761,838         884,625         804,641         79,984         11,500         15,000         8,396         6,804           50,000         15,000         8,396         6,804         50,000         57,885         57,886         5           -         630         630         -         -         630         630         -           -         630         630         -         -         630         630         -           -         630         630         -         -         630         630         -           -         630         630         -         -         630         630         -           -         630         630         -         -         630         630         -           -         -         (29,525)         29,252         29,252         22,2500         1,1463           3,795,838

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Budgete	d Amou	nts				Variance With		2010	
	Original		Final	_	Actual		Budget	_	Actual	
General government (continued):										
Refuse Control:										
Current:										
Salaries and wages	\$ 1,258,596	\$	1,287,402	\$	1,206,698	\$	80,704	\$	1,273,793	
Pension contribution	158,906		149,906		149,642		264		156,011	
FICA and Medicare insurance	96,309		92,842		88,131		4,711		92,705	
Group health and life insurance	223,448		210,285		210,285		-		227,433	
Workers' compensation insurance	-		-		-		-		44,344	
Rental	2,160		2,160		2,160		-		2,160	
Materials and supplies	135,620		118,386		117,240		1,146		123,618	
Minor equipment	20,843		36,843		36,645		198		-	
Training, travel and meetings	-		45		44		1		-	
Sanitation	73,000		78,660		78,657		3		80,166	
Uniform allowance	4,420		6,620		6,009		611		4,296	
Repair and maintenance	6,000		6,000		5,984		16		16,595	
Miscellaneous	43,806		· -		· -		_		· -	
Capital outlay	· -		99,000		98,805		195		-	
Total Refuse Control	2,023,108		2,088,149	_	2,000,300		87,849	_	2,021,121	
Building and Maintenance:										
Current:										
Salaries and wages	903,287		903,777		894,160		9.617		904,094	
Pension contribution	116,049		116,049		114,928		1,121		116,195	
FICA and Medicare insurance	68,822		68,822		65,443		3,379		66,236	
Group health and life insurance	157,732		140,971		140,969		3,379		136,132	
Workers' compensation insurance	137,732		140,971		140,303		2		20.518	
Contract service fees	222,899		238,493		227,210		11,283		282,536	
									9,302	
Materials and supplies	10,000		10,668		9,308		1,360			
Minor equipment	10,598		10,598		10,486		112		12,402	
Training, travel and meetings	1,500		1,500		1,112		388			
Uniform allowance	7,000		7,000		6,994		6		6,868	
Repair and maintenance	600,000		600,000		588,575		11,425		559,068	
Capital outlay	178,000		169,585		124,003		45,582		52,114	
Total Building and Maintenance	2,275,887		2,267,463	_	2,183,188		84,275	_	2,165,465	
Extension University of Georgia:										
Current:										
Salaries and wages	197,652		190,652		157,165		33,487		167,374	
Pension contribution	17,150		17,150		14,830		2,320		15,767	
FICA and Medicare insurance	15,123		15,123		11,799		3,324		12,373	
Group health and life insurance	21,689		18,295		13,063		5,232		9,815	
Workers' compensation insurance	-		-		(3)		3		179	
Contract service fees	3,000		7,000		4,730		2,270		5,800	
Rental	3,000		3,245		2,962		283		2,999	
Materials and supplies	15,000		18,038		17,636		402		13,559	
Minor equipment	-		3,000		2,055		945		-	
Dues and subscriptions	900		900		870		30		915	
Training, travel and meetings	16,240		13,240		9,725		3,515		10,292	
Total Extension University of Georgia	289,754		286,643	-	234,832		51,811		239,073	

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

		Budgete	d Ame	nunte			Va	riance With		2010
	_	Original	a AIIIC	Final		Actual	va	Budget		Actual
General government (continued):		Original		· mu		Autuai	-	Buaget	_	Aotaui
Other General Government:										
Current:										
Group health and life insurance	\$	(1,671,430)	\$	77,150	\$	32,812	\$	44,338	\$	270,751
Georgia state unemployment insurance		384,000		184,000		180,186	•	3,814		436,128
Early Retirement 1992 - pension contribution		365,847		365,847		365,847		· -		365,847
ARC fees		260,000		284,950		284,950		-		283,775
Contract service fees		-		271,877		271,876		1		1,431,653
Rental		16,640		16,640		10,500		6.140		10,500
Bank charges		15,000		15,000		14,796		204		13,157
Utilities		3,956,027		3,846,000		3,786,119		59,881		4,076,072
Sanitation		-		2,000,000		2,000,000		-		200,000
Telephone, telegraph		1,240,000		1,136,744		1,111,572		25,172		1,257,694
Dues and subscriptions		1,500		1,500		1,365		135		1,944
Performance bond		1,200,000		1,139,542		1,049,834		89,708		1,218,599
Property tax		-,200,000		341		341		-		-,2.0,000
Landfill postclosure care and monitoring		_		45,581		45,581		_		59,205
Claims expense		3,417,559		3,879,805		3,617,778		262,027		4,675,446
Minor equipment		-		360,472		360,472		-		-1,070,110
Training, travel and meetings		2,700		2,700		1,459		1,241		1,613
Authority bond default		2,603,648		2,603,648		2,230,190		373,458		2,142,304
Repair and maintenance		1,525,000		5,221,838		5,181,009		40,829		4,537,863
Litigation claims and settlements		1,323,000		22,504		10,313		12,191		95,306
General assistance		832,971		832,971		765,825		67,146		751,269
Debt Service		1,024,933		881,885		881,884		07,140		95,146
Capital outlay		800,000		253,221		102,342		150,879		419,073
Total Other General Government	_	15,974,395		23,444,216		22,307,051		1,137,165		22,343,345
Total Other General Government		15,974,595	_	23,444,210	_	22,307,031	_	1,137,103	_	22,343,343
Total General Government	\$	43,055,308	\$	50,843,989	\$	48,124,914	\$	2,719,075	\$	48,749,861
Current expenditures	\$	41,050,875	\$	49,421,832	\$	46,909,878	\$	2,511,954	\$	48,223,015
Debt service		1,026,433		883,385		881,921		1,464		95,183
Capital outlay		978,000		538,772		333,115		205,657		431,663
Total General Government	\$	43,055,308	\$	50,843,989	\$	48,124,914	\$	2,719,075	\$	48,749,861
Tax Assessment and Collection:										
Tax Commissioner:										
Current:										
Salaries and wages	\$	1,280,463	\$	1,259,106	\$	1,209,991	\$	49,115	\$	1,292,196
Pension contribution	Ψ	150,980	Ψ	150,980	Ψ	145.712	Ψ	5,268	Ψ	154.169
FICA and Medicare insurance		97,975		97,975		89.643		8.332		95.452
Group health and life insurance		176,776		149,110		145,819		3,291		159,579
Workers' compensation insurance		170,770		143,110		170,019		5,231		2.447
Rental		45.750		55.953		54.719		1,234		47.456
Materials and supplies		58,199		55,953 69,767		69,766		1,234		75,929
Dues and subscriptions		1,125		1,285		1,285		'		1,517
•		2.000		2.000		1,285		83		2.856
Training, travel and meetings Total Tax Commissioner		1,813,268		1,786,176		1,718,852		67.324		1,831,601
Total Tax Commissioner	_	1,013,200		1,700,170		1,710,002		01,324		1,031,001

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

		Budgeted	d Amo	unts			Var	iance With		2010
		Original		Final		Actual		Budget		Actual
Tax Assessment and Collection (continued):										
Tax Assessor:										
Current:	\$	1,200,657	\$	1,199,112	\$	1,112,584	\$	86,528	\$	1,235,200
Salaries and wages Pension contribution	φ	153,836	Φ	153,836	Φ	143,289	φ	10,547	Φ	158,304
FICA and Medicare insurance		91,759		91,759		81,092		10,547		89,965
Group health and life insurance		229,240		193,363		191,738		1,625		212,968
Workers' compensation insurance		225,240		155,565		131,730		1,025		13,456
Board member fee		73,200		56,500		56,000		500		70,400
Contract service fees		30,200		30,200		12,008		18,192		30,333
Rental		3,084		3,399		3,118		281		3,585
Materials and supplies		20,000		23,467		23,466		1		17,468
Minor equipment		20,000		878		878				
Dues and subscriptions		9,796		9,796		9,466		330		7,771
Training, travel and meetings		8,740		5,940		4,365		1,575		6,555
Total Tax Assessor		1,820,512	_	1,768,250	_	1,638,004		130,246	_	1,846,005
Total Tax Assessment and Collection	\$	3,633,780	\$	3,554,426	\$	3,356,856	\$	197,570	\$	3,677,606
Courts and Law Enforcement:										
Superior Court:										
Current:										
Salaries and wages	\$	1,217,885	\$	1,218,435	\$	1,204,781	\$	13,654	\$	1,239,556
Pension contribution		118,170		114,164		112,689		1,475		116,695
FICA and Medicare insurance		87,051		81,707		80,076		1,631		82,098
Group health and life insurance		173,927		145,624		143,951		1,673		167,734
Workers' compensation insurance		-		-		-		-		2,065
Board member fee		4,500		4,250		4,250		-		6,643
Contract service fees		114,738		114,738		114,626		112		123,927
Rental		19,476		20,395		19,919		476		20,803
Materials and supplies		24,400		25,212		24,235		977		19,843
Postage		-		-		-		-		6,976
Court reporter fees		210,000		247,784		247,780		4		332,550
Emeritus and pro-tem fees		15,000		12,981		12,980		1		3,150
Witness fees		-		-		-		-		25
Bailiff fees		210,000		223,420		223,420		-		219,050
Dues and subscriptions		10,095		6,870		6,868		2		6,558
Indigent defense fees		27,000		16,288		16,287		1		36,005
Training, travel and meetings		10,900		3,936		3,935		1		5,394
Uniform allowance		1,000		2,034		2,034		-		1,437
Repair and maintenance		-		1,533		1,533		-		2,560
Capital outlay										8,480
Total Superior Court		2,244,142		2,239,371		2,219,364		20,007		2,401,549
Indigent Defense Court Administration:										
Current:										
Salaries and wages		106,595		106,595		73,889		32,706		118,907
Pension contribution		14,528		9,532		9,532		-		15,339
FICA and Medicare insurance		8,616		5,330		5,329		1		8,649
Group health and life insurance		20,832		16,749		16,749		-		22,678
Workers' compensation insurance								-		1,170
Contract service fees		53,000		29,986		29,986		-		67,325
Rental		1,410		678		676		2		1,293
Materials and supplies		3,500		2,343		2,343		-		3,225
Minor equipment		-		-		-		-		1,223
Court reporter fees		300		186		185		1		. === :-
Indigent defense fees		2,622,356		3,674,241		3,674,240		1		4,527,194
Evidence expense		-		-		-		-		4

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Budgete	d Amounts		Variance With	
	Original	Final	Actual	Budget	Actual
ourts and Law Enforcement (continued):					
Public Defenders Office, Clayton Circuit:					
Current:					
Contract service fees	\$ -	\$ -	\$ -	\$ -	\$ 4
Rental	69,677	70,493	69,891	602	68,7
Materials and supplies	11,998	11,998	9,220	2,778	14,1
Postage	-	-	-	-	
Electric utilities	5,640	5,640	2,788	2,852	1,8
Court books and records	1,523	2,733	939	1,794	2,8
Court reporter fees	1,000	1,000	146	854	6
Indigent defense fees	1,573,387	1,573,387	1,552,814	20,573	1,598,6
Evidence expense	400	400	106	294	1
Repair and maintenance	200	200	-	200	
Total Public Defenders Office, Clayton Circuit	1,663,825	1,665,851	1,635,904	29,947	1,687,5
State Court:					
Current:					
Salaries and wages	1,213,065	1,213,068	1,125,343	87,725	979.2
Pension contribution	97,691	97,691	89,072	8,619	76.0
FICA and Medicare insurance	78,671	78,671	73,880	4,791	61,5
Group health and life insurance	130,386	112,882	112,881	1	100,
Workers' compensation insurance	-				1,8
Rental	15,000	15,423	15,024	399	14,8
Materials and supplies	16,749	13,439	12,779	660	15,6
Minor equipment	10,749	2,361	2,361	-	3,3
Court reporter fees	231,250	232,301	232,300	1	214.7
Emeritus and pro-tem fees	26,500	30,453	30,452	1	97,8
Bailiff fees	65,000	50,453 65,000	59,570	5.430	97,6 55.8
	,	,	,	-,	,
Dues and subscriptions	11,095	5,675	4,403	1,272	5,7
Training, travel and meetings	7,600	6,038	6,038	400,000	4,2
Total State Court	1,893,007	1,873,002	1,764,103	108,899	1,631,
Magistrate Court:					
Current:					
Salaries and wages	681,794	672,124	660,116	12,008	642,8
Pension contribution	83,434	83,434	74,709	8,725	75,1
FICA and Medicare insurance	60,689	48,562	48,561	1	46,5
Group health and life insurance	44,494	42,508	42,508	-	29,6
Workers' compensation insurance	-	-	-	-	1,2
Contract service fees	45,000	50,350	50,350	-	53,0
Rental	7,200	7,200	6,120	1,080	6,
Court books and records	9,835	12,424	10,382	2,042	9,3
Materials and supplies	14,750	14,750	11,733	3,017	12,8
Court reporter fees	12,300	31,335	31,334	1	14,2
Emeritus and pro-tem fees	9,000	9,000	7,400	1,600	14,0
Witness fees	1,000	1,000	-	1,000	
Bailiff fees	25,000	25,000	21,140	3,860	19,0
Dues and subscriptions	6,370	6,546	6,546	-	6,2
Indigent defense fees	2,983	2,983	-	2,983	-,
Training, travel and meetings	9,300	9,300	3,212	6,088	9,1
Total Magistrate Court	1,013,149	1,016,516	974,111	42,405	940,0

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Rudnete	d Amounts		Variance With	2010
	Original	Final	Actual	Budget	Actual
Courts and Law Enforcement (continued):			_		-
Juvenile Court:					
Current:					
Salaries and wages	\$ 2,796,682	\$ 2,796,682		\$ 80,461	\$ 2,782,908
Pension contribution	326,173	326,173		21,139	313,366
FICA and Medicare insurance	206,507	206,507		12,826	197,516
Group health and life insurance	386,279	361,865	361,865	-	370,305
Workers' compensation insurance				-	5,998
Contract service fees	51,953	58,670		1	28,590
Rental	50,652	51,072		446	51,679
Court books and records	5,855	6,938		1 211	5,585
Materials and supplies Minor equipment	35,768	34,871 897		3	35,856
Telephone, telegraph	40,000	40,000		15,727	21,997
Court reporter fees	1,000	1,000		1,000	21,997
Emeritus and pro-tem fees	8,000	8,000		800	3,135
Indigent defense fees	260,000	216,160		12,242	248,417
Witness fees	2,000	2,000		750	1,150
Bailiff fees	35,000	35,000		3,500	31,525
Dues and subscriptions	2,525	2,525		637	2,842
Training, travel and meetings	30,000	30,000		6,135	29,435
Total Juvenile Court	4,238,394	4,178,360		155,879	4,130,333
Total Gallerine Godin	1,200,001	.,	,022,101		.,,
Probate Court:					
Current:					
Salaries and wages	572,189	572,523	554,292	18,231	589,532
Pension contribution	60,906	60,906		2,131	62,943
FICA and Medicare insurance	42,909	42,909	40,619	2,290	42,989
Group health and life insurance	57,105	54,971	54,971	-	58,168
Workers' compensation insurance	-			-	1,116
Contract service fees	18,000	12,000	10,600	1,400	18,000
Rental	9,720	9,814	9,814	-	10,302
Court books and records	5,876	3,699	3,667	32	924
Materials and supplies	13,360	13,715	11,988	1,727	9,36
Minor equipment	-		-	-	604
Emeritus and pro-tem fees	2,500	2,500	2,500	-	70
Indigent defense fees	7,000	8,247	8,247	-	5,156
Bailiff fees	5,900	5,900	4,900	1,000	4,410
Dues and subscriptions	1,725	1,725	1,234	491	1,039
Training, travel and meetings	4,000	4,000		658	1,997
Total Probate Court	801,190	792,909	764,949	27,960	807,248
Clerk of Superior / Magistrate Court:					
Current:					
Salaries and wages	1,242,696	1,274,015		61,873	1,250,46
Pension contribution	154,617	150,139		1	155,393
FICA and Medicare insurance	93,167	87,115	,	1	89,826
Group health and life insurance	218,431	215,396	215,396	-	205,398
Workers' compensation insurance	-	0.000		-	2,278
Board member fees	-	3,600		-	44.07
Rental	41,647	42,063		5	41,678
Court books and records	8,000	7,551		-	1,840
Materials and supplies	35,000	41,000		4	37,106
Minor equipment	405.000	3,997		1	3,25
Jury script fees	425,000	593,828	593,825	3	547,80
Witness fees	-	2	-	-	2
Bank charges	-	94		-	200
Dues and subscriptions	980	1,000		-	960
Training, travel and meetings	1,500	611			1,276
Redistribution - photocopy  Total Clark of Superior / Magistrate Court	(60,000) 2,161,038	2,360,409		(5,898) 55,990	2,279,772
Total Clerk of Superior / Magistrate Court	2,101,038	2,300,408	2,304,419	55,990	2,219,772

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Budgete	d Amounts		Variance With	2010
	Original	Final	Actual	Budget	Actual
ourts and Law Enforcement (continued):					
Clerk of State Court:					
Current:	<b>A</b> 045 000	000.475			<b>A</b> 004.40
Salaries and wages Pension contribution	\$ 815,989 97,777	\$ 808,175 97,777	\$ 807,927	\$ 248 28	\$ 834,48° 100,25°
FICA and Medicare insurance	62,421	59,455	97,749 59,455	20	61,37
Group health and life insurance	114,718	113,454	113,454	-	114,24
Workers' compensation insurance	-		-	_	1,57
Rental	16,110	17,630	16,900	730	17,58
Materials and supplies	24,816	19,543	15,239	4,304	22,80
Dues and subscriptions	1,309	1,362	480	882	52
Training, travel and meetings	1,800	1,800	-	1,800	1,24
Repair and maintenance	<del></del>	545	545		8,83
Total Clerk of State Court	1,134,940	1,119,741	1,111,749	7,992	1,162,93
Solicitor of State Court:					
Current:	1 522 522	1 510 963	1 404 920	25.024	4 477 70
Salaries and wages Pension contribution	1,533,523 186,747	1,519,863 191,332	1,494,839 184,599	25,024 6,733	1,477,72 183,49
FICA and Medicare insurance	116,585	119,304	110,806	8,498	109,42
Group health and life insurance	193,400	173,943	173,943	-	170,75
Workers' compensation insurance		68	-	68	7,7
Medical service fees	1,000	1,850	1,850	-	28
Contract service fees	100,200	100,200	94,531	5,669	49,28
Rental	4,069	4,658	4,318	340	4,06
Materials and supplies	50,100	41,928	27,422	14,506	30,39
Minor equipment	-	835	-	835	17,56
Court reporter fees	15,000	16,390	16,390	-	17,43
Emeritus and pro-tem fees	5,000	4,411	-	4,411	5,18
Witness fees	40,000	40,000	39,313	687	36,63
Dues and subscriptions	14,270	14,270	9,714	4,556	6,70
Training, travel and meetings	11,589	11,589	6,325	5,264	7,77
Total Solicitor of State Court	2,271,483	2,240,641	2,164,050	76,591	2,124,52
District Attorney:					
Current:					
Salaries and wages	2,612,232	2,578,974	2,542,359	36,615	2,481,17
Pension contribution	312,451	319,515	313,905	5,610	306,71
FICA and Medicare insurance	194,167	201,699	189,190	12,509	183,81
Group health and life insurance	370.737	323,323	307,427	15,896.00	299.04
Workers' compensation insurance	· <u>-</u>	188	· -	188	29,49
Other contract service fees	70,820	53,192	53,192	_	42,67
Office equipment rental	18.468	19,607	15,459	4,148	19,62
	13,000	13,835	13,471	364	9,52
Court books and records  Materials and supplies	39,521			2,060	35,35
''	39,321	41,402	39,342		30,30
Minor equipment	-	4,200	85	4,115	00.00
Witness fees	51,000	66,726	66,725	1	69,07
Advertising fees	1,200	1,200	1,170	30	2,3
Dues and subscriptions	10,133	11,352	11,352	-	8,39
Training, travel and meetings	12,650	12,650	10,139	2,511	16,01
Uniform allowance	11,550	11,550	10,494.00	1,056	
Total District Attorney	3,717,929	3,659,413	3,574,310	85,103	3,503,20

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Budgete	d Amounts		Variance With	2010
	Original	Final	Actual	Budget	Actual
Courts and Law Enforcement (continued):					
State Adult Probation:					
Current:					
Salaries and wages	\$ 7,288	\$ 7,288	\$ 5,059	\$ 2,229	\$ 7,104
Pension contribution	473	425	187	238	450
FICA and Medicare insurance	557	557	433	124	568
Office equipment rental	3,096	3,098	3,097	1	3,177
Materials and supplies	3,800	3,846	3,846	-	3,823
Total State Adult Probation	15,214	15,214	12,622	2,592	15,122
Clayton County Prison:					
Current:					
Salaries and wages	2,529,338	2,501,648	2,490,833	10,815	2,528,625
Pension contribution	314,371	319,528	319,528	-	322,043
FICA and Medicare insurance	186,160	184,135	184,131	4	186,735
Group health and life insurance	307,779	306,842	306,842	-	300,176
Workers' compensation insurance	-	-	-	-	63,916
Contract service fees	217,014	189,797	189,791	6	214,391
Rental	4,370	4,371	4,370	1	4,370
Materials and supplies	336,850	378,400	376,952	1,448	334,609
Minor equipment	-	5,895	5,895	-	12,866
Postage	150	150	91	59	35
Utilities	190,000	181,359	181,347	12	206,329
Dues and subscriptions	1,000	1,010	945	65	1,085
Training, travel and meetings	2,000	10	10	-	1,910
Uniform allowance	10,000	10,058	9,826	232	9,032
Repair and maintenance	15,500	42,080	28,317	13,763	22,651
Redistribution - other expenses	(88,059)	(88,059)	(88,059)	-	(88,059)
Capital outlay	31,100	28,900	28,447	453	260,039
Total Clayton County Prison	4,057,573	4,066,124	4,039,266	26,858	4,380,753
Sheriff:					
Current:					
Salaries and wages	15,969,622	18,860,577	18,860,564	13	17,775,429
Pension contribution	1,954,781	1,931,281	1,931,274	7	1,865,692
FICA and Medicare insurance	1,233,676	1,395,701	1,395,696	5	1,313,421
Group health and life insurance	2,421,986	2,249,203	2,249,203	-	2,132,224
Workers' compensation insurance	-	-	-	-	423,615
Medical service fees	7,100,000	7,508,690	7,508,686	4	6,839,269
Contract service fees	598,485	582,985	582,912	73	587,534
Rental	39,131	34,676	32,222	2,454	37,862
Court books and records	5,000	5,000	4,906	94	-
Materials and supplies	2,257,955	2,376,375	2,374,903	1,472	2,454,665
Crime prevention and investigation supplies	-	-	-	-	850

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

		Budgete	d Amo	ounts			Va	ariance With		2010
		Original	_	Final	_	Actual		Budget	_	Actual
Courts and Law Enforcement (continued):							-			
Sheriff (continued):										
Current (continued):										
Minor equipment	\$	82,100	\$	106,700	\$	99,159	\$	7,541	\$	1,835
Library books and materials		20,000		3,112		2,905		207		25,390
Telephone, telegraph		62,000		86,915		86,910		5		79,592
Advertising		1,000		3,820		3,820		-		1,864
Dues and subscriptions		3,143		4,908		4,907		1		4,546
Prisoner transport		50,000		52,435		52,432		3		43,691
Training, travel and meetings		21,300		42,820		42,815		5		36,056
Uniform allowance		121,600		123,565		123,564		1		164,246
Wrecker service		-		-		-		-		380
Repair and maintenance		5,000		14,015		10,879		3,136		3,759
Capital outlay		189,994		87,644		79,121		8,523		5,000
Total Sheriff	_	32,136,773		35,470,422		35,446,878		23,544	_	33,796,920
Total Courts and Law Enforcement	\$	60,179,794	\$	64,543,613	\$	63,847,135	\$	696,478	\$	63,627,995
Current expenditures		59,958,700		64,427,069		63,739,567		687,502		63,354,476
Capital outlay		221,094		116,544		107,568		8,976		273,519
Total Courts and Law Enforcement	\$	60,179,794	\$	64,543,613	\$	63,847,135	\$	696,478	\$	63,627,995
Public Safety:										
County Police:										
Current:										
Salaries and wages	\$	16,751,125	\$	15,800,351	\$	15,571,057	\$	229,294	\$	16,226,642
Pension contribution	•	1,979,952	•	1,901,094	Ψ	1,887,958	Ψ	13,136	Ψ	1,973,919
FICA and Medicare insurance		1,211,576		1,225,038		1,127,265		97,773		1,177,471
Group health and life insurance		2,733,219		2,322,245		2,300,554		21,691		2,337,261
Workers' compensation insurance		_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		307		_,=====================================		307		432,343
Medical service fees		10,000		10,000		9,575		425		10,465
Contract service fees		90,740		90,740		87,588		3,152		135,043
Rental		41,088		42,532		42,531		1		39,634
Materials and supplies		218,740		205,934		165,411		40,523		170,495
Crime prevention and investigation supplies		50,000		51,499		48,613		2,886		35,113
Minor equipment		-		15,395		11,295		4,100		-
Telephone, telegraph		150,000		167,627		167,626		1		204,325
Dues and subscriptions		14,029		14,029		9,448		4,581		25,125
Training, travel and meetings		61,356		51,600		48,058		3,542		36,559
Uniform allowance		278,856		283,766		269,721		14,045		284,926
Wrecker service		_10,000		200,100		209,721				(90)
Casulaty and other losses		-		-		-		-		(90)
Repair and maintenance		101,430		106,242		26,232		80,010		124,437
Total County Police		23,692,111	-	22,288,399		21,772,932		515,467		23,213,672
Total County Police		23,692,111		22,200,399		21,772,932		515,467	_	23,213,07

# GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Budgete	d Amounts			Var	iance With		2010
	Original	Fin	al	Actual	1	Budget		Actual
Public Safety (continued):				 ,				
Narcotics Unit:								
Current:								
Salaries and wages	\$ 1,381,331	\$ 1,3	81,331	\$ 1,233,281	\$	148,050	\$	1,350,353
Pension contribution	188,129	1	78,718	156,533		22,185		166,333
FICA and Medicare insurance	111,567	1	11,567	91,184		20,383		99,338
Group health and life insurance	227,953	1	92,278	175,517		16,761		206,843
Workers' compensation insurance	-		-	-		-		29,803
Contract service fees	2,700		2,700	432		2,268		865
Rental	8,832		18,188	17,847		341		8,892
Materials and supplies	6,700		6,705	5,315		1,390		3,770
Crime prevention and investigation supplies	1,500		1,500	738		762		1,083
Minor equipment	-		-	-		-		584
Telephone, telegraph	35,000		35,000	21,266		13,734		31,151
Dues and subscriptions	2,660		2,370	277		2,093		668
Training, travel and meetings	5,200		6,275	6,274		1		6,030
Uniform allowance	9,900		9,900	 5,500		4,400		5,500
Total Narcotics Unit	1,981,472	1,9	46,532	 1,714,164		232,368	_	1,911,213
EMS Rescue - Administration:								
Current:								
Salaries and wages	4,922,381	4,9	22,381	4,848,830		73,551		4,863,908
Pension contribution	647,882	6	47,882	618,921		28,961		620,562
FICA and Medicare insurance	379,172	3	79,172	352,670		26,502		351,126
Group health and life insurance	872,530	7	35,977	733,305		2,672		765,100
Workers' compensation insurance	-		-	-		-		122,368
Medical equipment supplies	7,270		10,510	8,880		1,630		4,026
Contract service fees	58,885		59,069	52,893		6,176		50,252
Rental	5,580		5,580	5,580		-		5,580
Materials and supplies	254,300	2	43,967	241,090		2,877		228,056
Minor equipment	-		12,000	11,662		338		-
Dues and subscriptions	10,000		10,025	10,025		-		9,875
Training, travel and meetings	3,604		3,604	2,477		1,127		2,250
Uniform allowance	66,000		66,000	65,974		26		61,284
Repair and maintenance	25,000		25,000	24,780		220		23,779
Debt service				 -		-		449,854
Total EMS Rescue - Administration	7,252,604	7,1	21,167	 6,977,087		144,080		7,558,020
Central Communications:								
Current:								
Salaries and wages	340,742	3	51,822	351,818		4		344,162
Pension contribution	43,952		45,387	45,385		2		44,397
FICA and Medicare insurance	26,066		26,066	25,483		583		25,403
Group health and life insurance	38,740		36,732	36,730		2		41,550
Workers' compensation insurance	-		-	-		-		7,225
•								
Materials and supplies	1,300		1,300	 1,196		104		1,100

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Rudaete	d Amounts		Variance With	2010
	Original	Final	Actual	Budget	Actual
Public Safety (continued):	Original	- 1 11101	Actual	Budget	Actual
Emergency Management:					
Current:					
Salaries and wages	\$ 109,657	\$ 109,657	\$ 27,433	\$ 82,224	\$ 61,427
Pension contribution	14,194	14,194	10,052	4,142	16,241
FICA and Medicare insurance	8,416	8,416	5,336	3,080	8,334
Group health and life insurance	31,728	26,762	24,079	2,683	30,258
Workers' compensation insurance	· •	-	· -	· <u>-</u>	1,262
Contract service fees	20,175	20,175	16,071	4,104	11,350
Rental	3,420	3,420	3,238	182	3,287
Materials and supplies	3,245	3,923	2,952	971	427
Minor equipment	· -	4,097	4,097	-	1,561
Utilities	27,500	27,500	25,271	2,229	26,155
Dues and subscriptions	375	375	180	195	(186)
Training, travel and meetings	1,531	1,531	711	820	-
Total Emergency Management	220,241	220,050	119,420	100,630	160,116
Animal Cantuck					
Animal Control:  Current:					
Salaries and wages	361,230	361,230	315,186	46,044	366.461
Pension contribution	46,595	46,595	39,305	7,290	45,884
FICA and Medicare insurance	27,640	25,605	22,436	3,169	26,038
Group health and life insurance	94,171	81,468	81,467	3,103	91,663
Workers' compensation insurance	34,171	01,400	01,407		7,490
Board member fees	1,000	1,000		1,000	7,430
Medical service fees	180,000	180,000	161,254	18,746	144,222
Rental	3,000	3,000	2,676	324	2,676
Materials and supplies	30,200	29,550	24,222	5,328	34,178
Minor equipment	30,200	650	27,222	650	34,176
Dues and subscriptions	125	125	_	125	200
Training, travel and meetings	1,000	1,000	_	1,000	169
Uniform allowance	9,000	9,000	8,968	32	6,193
Casulaty and other losses	3,000	5,000	0,000	-	50
Repair and maintenance - buildings	1,000	1,000	_	1,000	-
Total Animal Control	754,961	740,223	655,514	84,709	725,224
Code Enforcement:					
Current:		=== 0.40	=		
Salaries and wages	757,446	770,218	738,060	32,158	745,458
Pension contribution	90,331	90,331	88,390	1,941	86,567
FICA and Medicare insurance	61,543	61,543	54,720	6,823	55,457
Group health and life insurance	84,991	86,857	86,857	-	76,158
Workers' compensation insurance		-	-	-	19,314
Contract service fees	13,000	15,025	14,180	845	205,546
Rental	3,000	3,000	-	3,000	3,312
Materials and supplies	15,000	15,000	13,791	1,209	5,649
Telephone, telegraph	12,000	12,000	9,201	2,799	11,092
Dues and subscriptions	2,560	2,560	341	2,219	205
Training, travel and meetings	1,500	1,500	1,060	440	1,970
Uniform allowance	5,000	5,691	5,691		5,132
Total Code Enforcement	1,046,371	1,063,725	1,012,291	51,434	1,215,860

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

		Budgeted	d Amo	ounts			Va	ariance With	2010	
		Original		Final		Actual		Budget		Actual
Public Safety (continued):										
Total Public Safety	\$	35,398,560	\$	33,841,403	\$	32,712,020	\$	1,129,383	\$	35,247,942
Current expenditures	\$	35,398,560	\$	33,841,403	\$	32,712,020	\$	1,129,383	\$	34,798,088
Debt service	_	-	_		_			-	_	449,854
Total Public Safety	\$	35,398,560	\$	33,841,403	\$	32,712,020	\$	1,129,383	\$	35,247,942
Transportation and Development: Transportation/Development - Administration:										
Current:										
Salaries and wages	\$	3,357,668	\$	3,357,668	\$	3,250,276	\$	107,392	\$	3,212,551
Pension contribution		439,071		439,071		417,152		21,919		413,548
FICA and Medicare insurance		262,308		242,003		237,682		4,321		234,907
Group health and life insurance		628,650		548,068		548,068		-		558,207
Workers' compensation insurance		-		2		2		-		148,453
Contract service fees		20,000		85,850		40,469		45,381		4,000
Rental		35,161		37,660		34,393		3,267		29,229
Materials and supplies		40,000		41,032		31,874		9,158		30,966
Minor equipment		-		618		584		34		2,962
Dues and subscriptions		1,920		2,050		1,819		231		1,624 745
Training, travel and meetings		6,000 200		6,075 200		2,738 120		3,337 80		745
Advertising Uniform allowance		25.000								14.209
Repair and maintenance		50,500		25,966 50,671		15,263 14,886		10,703 35,785		15,842
Total Transportation/Development Administration		4,866,478		4,836,934		4,595,326		241,608	_	4,667,243
Transportation/Development - Traffic Engineering:										
Current:										
Salaries and wages		1,105,682		1,103,840		958,817		145,023		1,032,420
Pension contribution		156,759		156,759		123,492		33,267		132,668
FICA and Medicare insurance		93,664		93,664		70,052		23,612		75,068
Group health and life insurance		226,588		191,126		157,558		33,568		179,501
Workers' compensation insurance		-		-		(2)		2		47,438
Contract service fees		382,000		410,938		222,717		188,221		477,784
Rental		8,000		8,000		1,341		6,659		4,011
Materials and supplies		16,800		17,288		16,514		774		17,204
Electric utilities - signal lighting		300,000		301,842		301,841		1		276,844
Dues and subscriptions		1,000		1,000		655		345		1,056
Training, travel and meetings		5,000		5,554		729		4,825		20
Uniform allowance		6,500		6,732		5,442		1,290		5,219
Repair and maintenance		26,000		54,088		48,384		5,704		4,194
Capital outlay	_	-		<u> </u>	_	<u> </u>		<u> </u>	_	78,262
Total Transportation/Develop Traffic Engineering	_	2,327,993		2,350,831	_	1,907,540		443,291		2,331,689

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

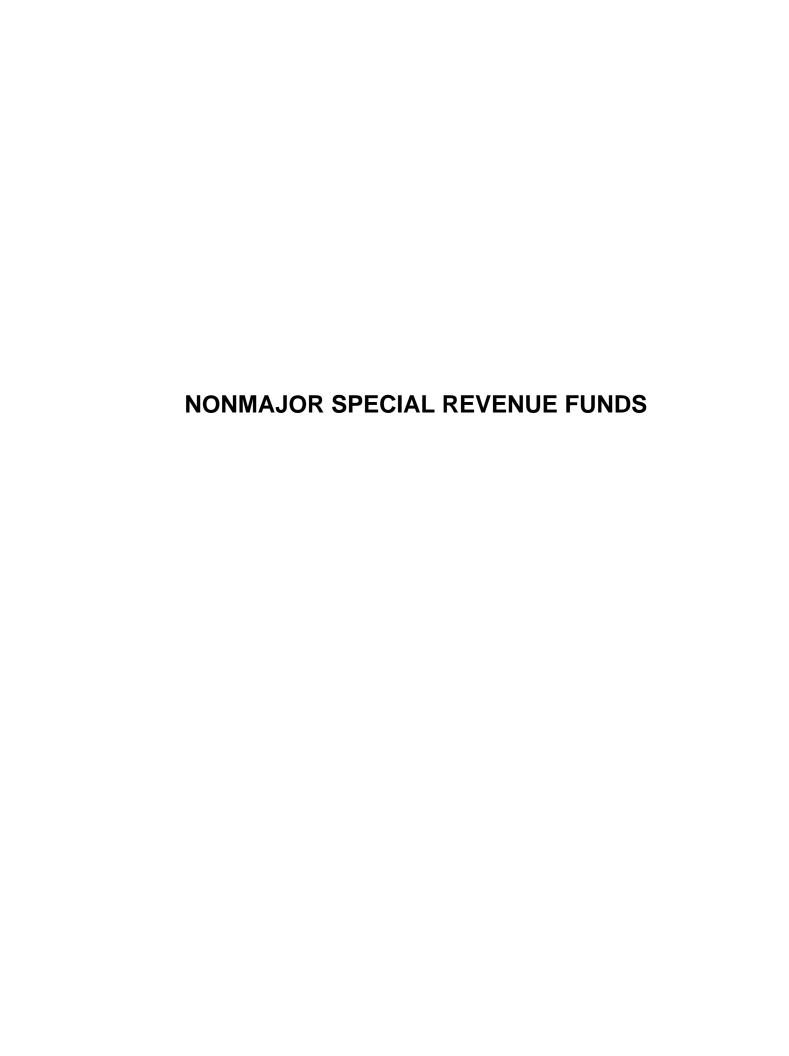
		Budgeted	d Amo	unts		Variance With			2010
		Original		Final	Actual		Budget		Actual
Transportation and Development (continued):									
Total Transportation and Development	\$	7,194,471	\$	7,187,765	\$ 6,502,866	\$	684,899	\$	6,998,932
Current expenditures Capital outlay	\$	7,194,471	\$	7,187,765	\$ 6,502,866	\$	684,899	\$	6,920,670 78,262
Total Transportation and Development	\$	7,194,471	\$	7,187,765	\$ 6,502,866	\$	684,899	\$	6,998,932
Planning and Zoning:									
Community Development - Administration									
Current:									
Salaries and wages	\$	923,066	\$	929,233	\$ 813,632	\$	115,601	\$	953,253
Pension contribution		119,125		105,125	104,820		305		121,847
FICA and Medicare insurance		70,651		59,669	59,451		218		69,781
Group health and life insurance		147,634		141,190	141,190		-		149,985
Workers' compensation insurance		-		-	(2,396)		2,396		16,823
Board member fees		1,500		1,500	650		850		1,050
Contract service fees		-		1,000	1,000		-		-
Rental		9,612		10,174	8,762		1,412		10,002
Materials and supplies		25,000		25,000	13,378		11,622		16,790
Bank charges		10,000		15,620	15,620		-		10,449
Dues and subscriptions		1,475		1,475	845		630		705
Training, travel and meetings		5,000		5,303	5,303		0		2,380
Uniform allowance		3,000		3,000	2,946		54		2,893
Casualty and other losses		-		2	2		-		27
Miscellaneous		4,771		-	-		-		-
Total Community Development - Administration	_	1,320,834	_	1,298,291	1,165,203		133,088		1,355,985
Community Development - Planning:									
Current:									
Salaries and wages		80,003		99,433	99,427		6		231,881
Pension contribution		10,705		12,655	12,653		2		29,725
FICA and Medicare insurance		6,348		7,403	7,402		1		17,121
Group health and life insurance		9,787		11,445	11,442		3		28,970
Workers' compensation insurance		-		-	-		-		4,011
Board member fees		1,000		500	63		437		-
Contract service fees		175,000		167,460	132,475		34,985		78,450
Rental		17,928		17,928	12,454		5,474		13,288
Materials and supplies		12,000		12,262	9,094		3,168		8,180
Dues and subscriptions		486		486	85		401		650
Training, travel and meetings	_	1,033		1,533	 1,533				783
Total Community Development - Planning		314,290		331,105	286,628		44,477	_	413,059
Total Planning and Zoning	\$	1,635,124	\$	1,629,396	\$ 1,451,831	\$	177,565	\$	1,769,044

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		Budgeted	d Amo	unts			Va	ariance With	2010	
		Original		Final		Actual		Budget		Actual
Libraries:										
Current:										
Salaries and wages	\$	2,086,656	\$	2,076,606	\$	1,979,042	\$	97,564	\$	2,076,514
Pension contribution		191,664		185,049		181,416		3,633		191,618
FICA and Medicare insurance		139,050		135,660		126,466		9,194		133,760
Group health and life insurance		246,947		233,700		233,528		172		234,082
Workers' compensation insurance		-		-		-		-		4,179
Contract service fees		11,283		11,283		10,715		568		10,706
Rental		22,200		24,400		24,389		11		22,177
Library books and materials		430,000		430,000		429,695		305		446,142
Materials and supplies		67,890		73,942		70,950		2,992		69,444
Minor equipment		-		-		-		-		1,419
Utilities		222,573		237,138		221,210		15,928		242,567
Telephone, telegraph		17,933		20,183		18,558		1,625		18,502
Colloquiums		3,300		3,300		3,300		-		3,375
Dues and subscriptions		600		600		-		600		-
Training, travel and meetings		4,350		4,350		3,170		1,180		3,002
Repair and maintenance		10,000		13,579		2,210		11,369		7,128
Total Libraries	\$	3,454,446	\$	3,449,790	\$	3,304,649	\$	145,141	\$	3,464,615
Total Libraries	\$	3,454,446	\$	3,449,790	\$	3,304,649	\$	145,141	\$	3,464,615
Parks and Recreation:										
Current:										
Salaries and wages	\$	3,931,765	\$	4,259,337	\$	3,731,922	\$	527,415	\$	3,800,612
Pension contribution		315,039		344,817	•	292,322		52,495	·	322,182
FICA and Medicare insurance		300,798		328,256		277,331		50,925		281,544
Group health and life insurance		447,222		467,126		403,012		64,114		442,987
Workers' compensation insurance		-		3,138		-		3,138		73,579
Board member fees		1,750		1,750		200		1,550		250
Contract service fees		188,900		217,670		202,348		15,322		161,797
Rental		32,234		33,124		28,958		4,166		28,916
Beach entertainment and merchandise		25,000		23,376		21,390		1,986		29,096
Materials and supplies		149,400		227,572		197,245		30,327		133,375
Bank charges		8,400		10,745		10,744		1		9,176
Minor equipment		-		60,499		11,076		49,423		19,552
Advertising		25,000		29,250		18,993		10,257		1,398
Dues and subscriptions		2,660		13,235		7,937		5,298		1,962
Recreation program costs		99,250		721,328		645,661		75,667		98,025
Toy project		33,230		1,070		1,068		73,007		90,023
Training, travel and meetings		17,263		22,952		20,013		2,939		16,197
Uniform allowance		57,232		58,132		39,037		19,095		39,578
Repair and maintenance		290,405		339,445		317,645		21,800		272,592
		290,405								
Casualty and other losses		-		262		259		3		1,573
General assistance		4 0 4 7		2,750		450		2,300		-
Miscellaneous		4,847		205.045		-		-		7 405
Capital outlay Total Parks and Recreation	\$	5,897,165	\$	305,815 7,471,649	\$	11,506 6,239,117	\$	294,309 1,232,532	\$	7,425 5,741,816
- · · · · · · · · · · · · · · · · · · ·										
Current expenditures	\$	5,897,165	\$	7,165,834	\$	6,227,611	\$	938,223	\$	5,734,391
Capital outlay	-		_	305,815		11,506	_	294,309		7,425
Total Parks and Recreation	\$	5,897,165	\$	7,471,649	\$	6,239,117	\$	1,232,532	\$	5,741,816

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		Budgete	d Am	nounts			Va	ariance With		2010
		Original		Final		Actual		Budget		Actual
Health and Welfare:			_		_					
Department of Human Resources:										
Current:										
General assistance	\$	1,067,000	\$	1,067,000	\$	1,067,000	\$	-	\$	1,036,250
Total Department of Human Resources	_	1,067,000	_	1,067,000		1,067,000		-	_	1,036,250
Family and Children Services:										
Debt Service		151,256		151,256		151,256		-		151,683
Total Family and Children Services	_	151,256	_	151,256		151,256			_	151,683
Senior Services:										
Current:										
Salaries and wages	\$	1,572,886	\$	1,303,618	\$	1,286,742	\$	16,876	\$	1,190,598
Pension contribution		82,913		93,698		93,447		251		79,576
FICA and Medicare insurance		102,291		96,868		96,864		4		86,463
Group health and life insurance		81,966		101,579		101,572		7		88,608
Workers' compensation insurance		-		-		-		-		19,450
Contract service fees		486,360		473,768		473,718		50		387,882
Rental		19,547		16,334		14,142		2,192		12,232
Materials and supplies		48,608		48,065		43,506		4,559		40,322
Minor equipment		-		15,804		12,778		3,026		1,264
Advertising		13,600		10,396		9,634		762		3,972
Dues and subscriptions		1,265		1,265		911		354		527
Recreation program costs		98,500		160,957		159,794		1,163		63,630
Training, travel and meetings		6,300		6,750		6,016		734		5,273
Uniform allowance		6,000		8,160		8,155		5		5,658
Repair and maintenance		15,000		14,548		10,778		3,770		13,250
Casualty and other losses		-		(77)		(77)		-		(76)
Capital outlay		-		-		-		-		18,494
Total Senior Services		2,535,236		2,351,733		2,317,980		33,753		2,017,123
Total Health and Welfare	\$	3,753,492	\$	3,569,989	\$	3,536,236	\$	33,753	\$	3,205,056
Current expenditures	\$	3,602,236	\$	3,418,733	\$	3,384,980	\$	33,753	\$	3,053,373
Debt service		151,256		151,256		151,256		-		151,683
Total Health and Welfare	\$	3,753,492	\$	3,569,989	\$	3,536,236	\$	33,753	\$	3,205,056
Total Expenditures	\$	164,202,140	\$	176,092,020	\$	169,075,624	\$	7,016,396	\$	172,482,867
Current expenditures	\$	161,825,357	\$	174,096,248	\$	167,590,258	\$	6,505,990	\$	170,995,278
Debt service		1,177,689		1,034,641		1,033,177		1,464		696,720
Capital outlay		1,199,094		961,131	_	452,189		508,942		790,869
Total Expenditures	\$	164,202,140	\$	176,092,020	\$	169,075,624	\$	7,016,396	\$	172,482,867



# PARKS AND RECREATION SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		jinal Iget	Fir Bud		Ac	ual	Varia	ance	 2010 Actual
Revenues:									
Charges for services:									
Recreation program fees	\$	-	\$	-	\$	-	\$	-	\$ 818,765
Other revenues		-		-		-		-	1,116
Gifts and donations						-			5,363
Total revenues	-					-		-	 825,244
Expenditures:									
Parks and recreation:									
Current:									
Salaries and wages		-		-		-		-	140,464
Payroll taxes		-		-		-		-	10,746
Workers' compensation insurance		-		-		-		-	3,072
Contractual services		-		-		-		-	17,666
Office supplies		-		-		-		-	962
Parks and recreation supplies		-		-		-		-	27,032
Dues and subscriptions		-		-		-		-	490
Recreation programs		-		-		-		-	488,268
Recreation trophies/awards		-		-		-		-	26,215
Training travel and meetings		-		-		-		-	4,018
Uniform allowance		-		_		-		-	784
Advertising		-		_		-		-	1,648
Repair and maintenance - recreation area		-		_		-		-	1,241
Other minor equipment		-		-		-		-	50,928
Casualty and other losses		-		-		-		-	(14)
Capital outlay		-		-		_		_	5,955
Total expenditures		-				-		-	 779,475
Excess of revenues over expenditures		-		-		-		-	45,769
Other Financing Uses:									
Transfers out		-		-		-		-	(133,322)
Total other financing uses		-				-		-	 (133,322)
Net change in fund balance		-		-		-		-	(87,553)
Fund Balance, beginning of year, as restated									 552,490
Fund Balance, end of year	\$		\$		\$		\$		\$ 464,937

#### HOTEL/MOTEL TAX FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	 Final Budget	 Actual	v	ariance	 2010 Actual
Revenues:						
Other taxes:						
Hotel/motel tax	\$ 325,081	\$ 325,081	\$ 408,878	\$	83,797	\$ 307,476
Other revenue	 -	 2,000	2,000			 1,200
Total revenues	 325,081	 327,081	 410,878	-	83,797	 308,676
Expenditures:						
General government:						
Current:						
Salaries and wages	180,180	266,954	266,952		2	199,698
Pension contribution	23,242	34,430	34,429		1	25,761
Payroll taxes	13,783	19,824	19,823		1	14,746
Group health insurance	24,689	26,185	26,184		1	24,959
Workers' compensation insurance	341	341	-		341	381
Contractual services	195,000	83,686	13,147		70,539	-
Rental	3,502	3,553	3,539		14	3,022
Office supplies	2,500	7,200	6,677		523	3,951
Utilities	3,000	3,000	-		3,000	-
Telephone, telegraph	6,000	6,000	59		5,941	-
Dues and subscriptions	24,000	24,000	9,886		14,114	17,924
Training travel and meetings	63,344	60,844	42,991		17,853	16,469
Advertising	6,000	10,295	10,295		-	6,000
Promotional	4,500	6,927	4,654		2,273	2,000
Repair and maintenance	-	1,300	809		491	22,012
Other minor equipment	-	-	-		-	601
General assistance	100,000	110,000	110,000		-	110,000
Total expenditures	 650,081	664,539	549,445		115,094	 447,524
Deficiency of revenues over expenditures	 (325,000)	 (337,458)	 (138,567)		198,891	 (138,848)
Other Financing Sources:						
Appropriation of fund balance	325,000	337,458	-		(337,458)	-
Total other financing sources	 325,000	337,458	-		(337,458)	-
Net change in fund balance	-	-	(138,567)		(138,567)	(138,848
Fund Balance, beginning of year	 837,312	837,312	 837,312			 976,160
Fund Balance, end of year	\$ 837,312	\$ 837,312	\$ 698,745	\$	(138,567)	\$ 837,312

# TOURISM AUTHORITY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	 Final Budget	 Actual	Va	ariance	2010 Actual
Revenues:						
Other taxes:						
Hotel/motel tax	\$ 582,000	\$ 657,340	\$ 708,990	\$	51,650	\$ 538,917
Other revenue	 47,250	 47,250	47,250		-	 43,000
Total revenues	629,250	 704,590	 756,240		51,650	 581,917
Expenditures:						
General government:						
Current:						
Board member fees	3,500	3,500	1,650		1,850	2,550
Contractual service	496,450	568,660	568,656		4	530,749
Utilities	9,150	11,765	11,673		92	10,643
Advertising	21,900	21,900	21,038		862	22,200
Promotional	1,000	1,515	1,512		3	-
General assistance	 50,000	 50,000	 50,000		-	 50,000
Total expenditures	 582,000	 657,340	 654,529		2,811	 616,142
Excess (deficiency) of revenues over expenditures	 47,250	 47,250	 101,711		54,461	 (34,225)
Other Financing (Uses):						
Transfers out	 (47,250)	 (47,250)	 (47,250)		<u> </u>	 (49,067)
Total other financing uses	 (47,250)	 (47,250)	 (47,250)		-	 (49,067)
Net change in fund balance	-	-	54,461		54,461	(83,292)
Fund Balance, beginning of year	 93,437	 93,437	 93,437		-	 176,729
Fund Balance, end of year	\$ 93,437	\$ 93,437	\$ 147,898	\$	54,461	\$ 93,437

# EMERGENCY TELEPHONE SYSTEM SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	Final Budget		Actual	,	Variance	2010 Actual
Revenues:	 		-				
Charges for services - E911 fees	\$ 3,805,561	\$ 3,805,561	\$	3,487,879	\$	(317,682)	\$ 3,901,961
Investment earnings	10,000	10,000		1,406		(8,594)	3,501
Other revenue	 1,500	 1,500		2,225		725	2,182
Total revenues	 3,817,061	 3,817,061		3,491,510		(325,551)	 3,907,644
Expenditures:							
Public safety:							
Current:							
Salaries and wages	1,864,998	1,849,985		1,726,671		123,314	1,844,554
Pension contribution	218,673	203,641		203,640		1	210,605
Payroll taxes	129,415	126,580		126,579		1	134,664
Group health and life insurance	319,348	260,645		260,644		1	290,814
Workers' compensation insurance	35,882	-		-		-	27,695
Other contractual services	77,559	29,671		29,670		1	169,751
Office equipment rental	5,640	5,004		5,004		-	5,640
Building rental	750,000	750,000		750,000		-	750,000
Office supplies	12,000	9,432		9,432		-	12,020
Photocopy machine supplies	300	300		293		7	279
Telephone, telegraph	380,000	396,440		396,438		2	422,104
Dues and subscriptions	1,595	1,118		1,118		-	1,322
Training, travel and meetings	18,145	3,105		3,104		1	8,217
Uniform allowance	11,750	8,226		8,225		1	8,989
Repair and maintenance - equipment	266,471	282,290		282,290		-	290,590
Capital outlay	-	2,648,578		2,648,577		1	-
Total expenditures	4,091,776	6,575,015		6,451,685		123,330	4,177,244
(Deficiency) of revenues under expenditures	 (274,715)	 (2,757,954)		(2,960,175)		(202,221)	 (269,600)
Other Financing Sources:							
Appropriation of fund balance	 274,715	 2,757,954		<u>-</u>		(2,757,954)	-
Total other financing sources	 274,715	 2,757,954		-		(2,757,954)	 -
Net change in fund balance	-	-		(2,960,175)		(2,960,175)	(269,600)
Fund Balance, beginning of year	3,591,850	3,591,850		3,591,850		-	3,861,450
Appropriation of fund balance	 	 (2,757,954)		<u>-</u>		2,757,954	 -
Fund Balance, end of year	\$ 3,591,850	\$ 833,896	\$	631,675	\$	(202,221)	\$ 3,591,850

# FEDERAL NARCOTICS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	(	Original		Final				2010	
	!	Budget		Budget	Actual	V	ariance		Actual
Revenues:									
Fines and forfeitures									
Condemnation of monies	\$	350,260	\$	498,995	\$ 825,885	\$	326,890	\$	1,053,449
Investment earnings				-	 555		555		854
Total revenues		350,260		498,995	 826,440		327,445		1,054,303
Expenditures:									
Public safety:									
County police:									
Current:									
Contractual services		12,300		8,071	8,071		-		1,440
Materials and supplies		20,000		20,673	18,854		1,819		15,070
Training, travel and meetings		-		1,170	15		1,155		1,213
Minor equipment		56,960		19,530	19,529		1		75,482
Capital outlay		21,000		115,887	 83,642		32,245		614,789
Total county police		110,260		165,331	130,111		35,220		707,99
Narcotics unit:									
Current:									
Contractual services		-		-	-		-		1,06
Building lease and rental		-		-	-		-		13,23
Materials and supplies		240,000		126,000	88,887		37,113		141,32
Training, travel and meetings		-		-	-		-		3
Minor equipment		-		105,260	87,219		18,041		29,32
Capital outlay				36,880	-		36,880		-,-
Total narcotics unit		240,000	-	268,140	176,106	-	92,034		184,97
Courts and law enforcement:					 ,		02,00		,
Sheriff:									
Current:									
Materials and supplies		_		51,623	6,824		44,799		
Minor equipment		_		8,000	6,345		1,655		
Uniform allowance		_		12,165	12,164		1,000		
Capital outlay		_		96,000	20,240		75,760		29,23
Total sheriff				167,788	 45,573		122,215		29,23
Total expenditures		350,260		601,259	 351,790		249,469		922,19
Total experiolities		330,200	-	001,239	331,790	-	249,409		922,19
Excess (deficiency) of revenues over expenditures				(102,264)	 474,650		576,914		132,10
Other Financing Sources (Uses):									
Transfers out		-		(424,312)	(424,312)		-		
Appropriation from fund balance		-		526,576	-		(526,576)		
Total other financing sources (uses)				102,264	(424,312)		(526,576)		
Net change in fund balance		-		-	50,338		50,338		132,10
Fund Balance, beginning of year		604,906		604,906	604,906		-		472,798
Appropriation of fund balance				(526,576)	 -		526,576		

# STATE NARCOTICS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		riginal	_	Final						2010	
Barrana	B	udget		Budget		Actual		ariance		Actual	
Revenues: Fines and forfeitures	\$	110,000	\$	151,405	\$	319,862	\$	168,457	\$	196,588	
Investment earnings	Ψ	110,000	Ψ	101,400	Ψ	1,323	Ψ	1,323	Ψ	1,429	
Total revenues		110,000		151,405		321,185		169,780		198,017	
13001000		110,000		101,100	-	021,100		100,700	-	100,017	
Expenditures:											
Courts and law enforcement:											
District attorney:											
Current:											
Contractual services		-		9,673		(282)		9,955		12,463	
Travel, training, and meetings		-		7,002		7,002		-		998	
Total district attorney		-		16,675		6,720		9,955		13,461	
Superior/Magistrate Court											
Current:											
Contractual services		-		4,751		-		4,751		-	
Total superior/magistrate court		-		4,751		-		4,751		-	
Total courts and law enforcement		-		21,426		6,720		14,706		13,461	
Public safety:											
County police:											
Current:											
Materials and supplies		10,000		10,000		-		10,000		4,995	
Training, travel and meetings		10,000		10,000				10,000		-	
Total county police		20,000		20,000				20,000		4,995	
Narcotics unit:											
Current:											
Materials and supplies		75,000		130,425		130,424		1		70,034	
Training, travel and meetings		15,000		-		-		-		166	
Total narcotics unit		90,000		130,425		130,424		1		70,200	
Total public safety		110,000		150,425		130,424		20,001		75,195	
Total expenditures		110,000		171,851		137,144		34,707		88,656	
Excess (deficiency) of revenues over expenditures				(20,446)		184,041		204,487		109,361	
Other Financing Sources:											
Appropriation of fund balance		_		20,446		_		(20,446)		_	
Sale of capital assets		_				52,802		52,802		_	
Total other financing sources				20,446	-	52,802		32,356		_	
. Stal Strot Illianoling SSS 1888				20,1.0		02,002		02,000			
Net change in fund balance		-		-		236,843		236,843		109,361	
Fund Balance, beginning of year		409,860		409,860		409,860		-		300,499	
Appropriation of fund balance		<u>-</u>		(20,446)		-		20,446		-	
Fund Balance, end of year	\$	409,860	\$	389,414	\$	646,703	\$	257,289	\$	409,860	

# JAIL CONSTRUCTION AND STAFFING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

# FOR THE FISCAL YEAR ENDED JUNE 30, 2011 (With comparative actual totals for the fiscal year ended June 30, 2010)

	Original Budget	Final Budget	Actual	v	ariance		2010 Actual
Revenues:	 	 					
Charges for services	\$ -	\$ 4,984	\$ 5,041	\$	57	\$	-
Fines and forfeitures	 771,600	 1,041,323	 1,040,563		(760)		1,069,798
Total revenues	771,600	 1,046,307	 1,045,604		(703)		1,069,798
Excess of revenues over expenditures	 771,600	 1,046,307	 1,045,604		(703)	_	1,069,798
Other Financing Sources (Uses):							
Appropriation of fund balance	-	160,993	-		(160,993)		-
Transfers out	 (771,600)	(1,207,300)	(1,207,300)				(2,338,723)
Total other financing sources (uses)	 (771,600)	 (1,046,307)	(1,207,300)		(160,993)		(2,338,723)
Net change in fund balance	-	-	(161,696)		(161,696)		(1,268,925)
Fund Balance, beginning of year	 319,630	 319,630	 319,630				1,588,555
Appropriation of fund balance	 <u>-</u>	 (160,993)	 <u> </u>		160,993		<u> </u>
Fund Balance, end of year	\$ 319,630	\$ 158,637	\$ 157,934	\$	(703)	\$	319,630

# JUVENILE SUPPORT SERVICES SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	original Budget	Final Budget	 Actual	Va	nriance	2010 Actual
Revenues:						
Charges for services:						
Court supervision fee	\$ 22,000	\$ 22,000	\$ 18,347	\$	(3,653)	\$ 16,560
Total revenues	 22,000	 22,000	 18,347		(3,653)	 16,560
Expenditures:						
Health and welfare:						
Current:						
Contract services	21,500	21,500	21,169		331	22,110
Office supplies	 500	 500	 -		500	298
Total expenditures	 22,000	 22,000	 21,169		831	 22,408
Net change in fund balance	-	-	(2,822)		(2,822)	(5,848)
Fund Balance, beginning of year	 16,922	16,922	16,922			 22,770
Fund Balance, end of year	\$ 16,922	\$ 16,922	\$ 14,100	\$	(2,822)	\$ 16,922

# DRUG ABUSE TREATMENT AND EDUCATION SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

# FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Priginal Budget	Final Budget	 Actual	Va	ariance	2010 Actual
Revenues:						
Fines and forfeitures	\$ 79,040	\$ 79,040	\$ 92,831	\$	13,791	\$ 48,174
Other revenues	 15,000	 15,000	 23,629		8,629	 9,752
Total revenues	 94,040	 94,040	 116,460		22,420	 57,926
Expenditures:						
General government:						
Current:						
Salaries and wages	3,500	1,767	-		1,767	261
Payroll taxes	265	265	-		265	20
Workers' compensation insurance	25	25	-		25	1
Contract services	5,000	6,733	6,730		3	7,146
Materials and supplies	250	250	-		250	-
Training, travel and meetings	500	500	-		500	138
General assistance	44,500	44,500	44,500		-	43,063
Total general government	54,040	54,040	51,230		2,810	50,629
Health and welfare:						
Current:						
General assistance	 40,000	40,000	 40,000		-	 40,000
Total health and welfare	40,000	40,000	40,000		-	40,000
Total expenditures	 94,040	 94,040	91,230		2,810	90,629
Excess (deficiency) of revenues over expenditures	 	 	 25,230		25,230	 (32,703)
Other Financing Sources:						
Transfers in	-	-	-		-	30,000
Total other financing sources	 	-	-			30,000
Net change in fund balance	-	-	25,230		25,230	(2,703)
Fund Balance, beginning of year	 707	 707	 707			 3,410
Fund Balance, end of year	\$ 707	\$ 707	\$ 25,937	\$	25,230	\$ 707

# ALTERNATIVE DISPUTE RESOLUTION SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

# FOR THE FISCAL YEAR ENDED JUNE 30, 2011 (With comparative actual totals for the fiscal year ended June 30, 2010)

	Original Budget	i	Final Budget	Actual	v	ariance	2010 Actual
Revenues:	 			 			
Charges for services:							
Court filing and recording fees	\$ 216,168	\$	216,168	\$ 189,155	\$	(27,013)	\$ 199,850
Investment earnings	6,500		6,500	237		(6,263)	350
Other revenues	2,000		2,000	1,780		(220)	1,725
Total revenues	 224,668		224,668	 191,172		(33,496)	201,925
Expenditures:							
Courts and law enforcement:							
Current:							
Salaries and wages	136,791		136,791	126,713		10,078	134,570
Pension contribution	17,645		17,645	16,346		1,299	17,360
Payroll taxes	10,463		10,463	9,370		1,093	9,869
Group health and life insurance	22,569		17,214	16,561		653	21,483
Workers' compensation insurance	260		260	-		260	255
Contractual services	3,540		4,540	3,873		667	3,540
Office supplies	2,750		2,750	887		1,863	1,603
Postage	2,000		2,000	1,918		82	2,512
Telephone	1,100		1,100	846		254	784
Training, travel, meetings	27,550		31,905	30,539		1,366	33,668
Total expenditures	 224,668		224,668	207,053		17,615	 225,644
Net change in fund balance	-		-	(15,881)		(15,881)	(23,719)
Fund Balance, beginning of year	 397,512		397,512	 397,512		<u>-</u>	 421,231
Fund Balance, end of year	\$ 397,512	\$	397,512	\$ 381,631	\$	(15,881)	\$ 397,512

# VICTIMS ASSISTANCE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original	Final			2010
Revenues:	Budget	Budget	Actual	Variance	Actual
Fines and forfeitures	\$ 634,858	\$ 634,858	\$ 506,199	\$ (128,659)	\$ 502,977
Total revenues	634,858	634,858	506,199	(128,659)	502,977
Total levellues	034,030	034,030	300,199	(120,039)	302,911
Expenditures:					
General government:					
Current:					
General assistance	90,000	90,000	90,000		90,000
Total general government	90,000	90,000	90,000		90,000
Courts and law enforcement:					
Juvenile court:					
Current:					
Salaries and wages	30,514	514	-	514	26,864
Pension contribution	3,936	36	-	36	3,465
Payroll taxes	2,335	335	-	335	1,880
Group health and life insurance	8,288	1,503	-	1,503	7,520
Workers' compensation insurance	57	57	-	57	52
Total juvenile court	45,130	2,445		2,445	39,781
Solicitor general:					
Current:					
Salaries and wages	222,101	222,101	208,887	13,214	194,541
Pension contribution	28,649	28,649	26,946	1,703	25,096
Payroll taxes	16,988	16,988	15,400	1,588	14,397
Group health and life insurance	32,879	32,879	26,987	5,892	22,823
Workers' compensation insurance	475	475		475	368
Total solicitor general	301,092	301,092	278,220	22,872	257,225
District attorney:					
Current:					
Salaries and wages	129,943	126,407	125,573	834	123,875
Pension contribution	13,748	13,748	13,642	106	13,874
Payroll taxes	9,940	9,757	9,577	180	9,456
Group health and life insurance	588	600	599	1	541
Workers' compensation insurance	247	247	-	247	234
Materials and supplies	8,639	12,694	12,629	65	10,650
Total district attorney	163,105	163,453	162,020	1,433	158,630
Total courts and law enforcement	509,327	<u>466,990</u> 556,990	440,240	26,750	455,636
Total expenditures	599,327	556,990	530,240	26,750	545,636
Excess (deficiency) of revenues over expenditures	35,531	77,868	(24,041)	(101,909)	(42,659)
Other Financing Sources (Uses):					
Appropriation of fund balance	-	348	-	(348)	-
Transfers in	-	-	152,000	152,000	6,000
Transfers out	(35,531)	(78,216)	(78,216)		(28,086)
Total other financing sources (uses)	(35,531)	(77,868)	73,784	151,652	(22,086)
Net change in fund balance	-	-	49,743	49,743	(64,745)
Fund Balance, beginning of year	1,101	1,101	1,101	-	65,846
		(2.40)		240	
Appropriation of fund balance		(348)		348	

# DOMESTIC SEMINARS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget		Final Budget		Actual		Variance		2010 Actual
Revenues:									
Other revenues	\$ 22,500	\$	22,500	\$	18,600	\$	(3,900)	\$	20,490
Total revenues	 22,500	-	22,500	-	18,600	-	(3,900)		20,490
Expenditures:									
Other general government:									
Current:									
Other contractual services	19,500		19,500		14,643		4,857		18,625
Office supplies	 3,000		3,000		1,360		1,640		1,277
Total expenditures	 22,500		22,500	-	16,003		6,497		19,902
Net change in fund balance	 <u> </u>		<u>-</u>		2,597		2,597		588
Fund Balance, beginning of year	 9,452		9,452		9,452				8,864
Fund Balance, end of year	\$ 9,452	\$	9,452	\$	12,049	\$	2,597	\$	9,452

# STATE COURT TECHNOLOGY FEE COLLECTION FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

# FOR THE FISCAL YEAR ENDED JUNE 30, 2011 (With comparative actual totals for the fiscal year ended June 30, 2010)

	riginal udget	E	Final Budget	 Actual	v	ariance	 2010 Actual
Revenues:							
Charges for services:							
Technology fee	\$ 175,000	\$	175,000	\$ 152,417	\$	(22,583)	\$ 214,438
Total revenues	 175,000		175,000	 152,417		(22,583)	 214,438
Expenditures:							
Courts and law enforcement:							
Current:							
Contract service fees	-		3,000	2,374		626	-
Materials and supplies	50,000		50,559	17,027		33,532	19,473
Dues and subscriptions	-		3,000	2,233		767	-
Training, travel, meetings	25,000		25,000	5,001		19,999	2,997
Minor equipment	100,000		94,000	22,041		71,959	52,432
Repair and maintenance	-		-	-		-	125
Total expenditures	 175,000		175,559	 48,676		126,883	 75,027
Excess (deficiency) of revenues over expenditures	 -		(559)	 103,741		104,300	 139,411
Other Financing Sources:							
Appropriation of fund balance	 <u> </u>		559			(559)	 
Total other financing sources	 		559	 		(559)	 
Net change in fund balance	-		-	103,741		103,741	139,411
Fund Balance, beginning of year	754,806		754,806	754,806		-	615,395
Appropriation of fund balance	 		(559)	 		559	 
Fund Balance, end of year	\$ 754,806	\$	754,247	\$ 858,547	\$	104,300	\$ 754,806

## COLLABORATIVE AUTHORITY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	Final Budget	Actual	Variance	2010 Actual
Revenues:					
Intergovernmental	\$ -	\$ 42,250	\$ 44,792	\$ 2,542	\$ 46,500
Total revenues		42,250	44,792	2,542	46,500
Expenditures:					
Other general government:					
Current:					
Contract services	12,500	77,441	44,792	32,649	41,208
Office supplies	-	841	568	273	625
Utilities	-	779	696	83	866
Telephone, telegraph	-	4,593	4,371	222	3,064
Training, travel, meetings		9,911		9,911	
Total expenditures	12,500	93,565	50,427	43,138	45,763
Excess (deficiency) of revenues over expenditures	(12,500)	(51,315)	(5,635)	45,680	737
Other Financing Sources:					
Appropriation of fund balance	-	38,815	-	(38,815)	-
Transfers in	12,500	12,500	2,600	(9,900)	23,347
Total other financing sources	12,500	51,315	2,600	(48,715)	23,347
Net change in fund balance	-	-	(3,035)	(3,035)	24,084
Fund Balance, beginning of year	27,453	27,453	27,453	-	3,369
Appropriation of fund balance		(38,815)		38,815	-
Fund Balance, end of year	\$ 27,453	\$ (11,362)	\$ 24,418	\$ 35,780	\$ 27,453

## AGING GRANT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	 Final Budget	 Actual	Va	ariance	 2010 Actual
Revenues:						
Intergovernmental	\$ -	\$ 616,641	\$ 597,278	\$	(19,363)	\$ 751,752
Charges for services	-	5,684	5,684		-	11,839
Gifts and donations	-	34,867	34,867		-	36,960
Other revenues	 	 450	 450		-	 -
Total revenues	 -	 657,642	 638,279		(19,363)	 800,551
Expenditures:						
Health and welfare:						
Current:						
Salaries and wages	-	458,870	442,767		16,103	439,112
Pension contribution	-	42,502	40,526		1,976	45,064
Payroll taxes	-	33,490	32,340		1,150	35,214
Group health and life insurance	-	51,634	48,851		2,783	55,980
Workers' compensation insurance	-	1,114	187		927	4,966
Contractual services	-	282,123	263,564		18,559	279,168
Equipment rental	-	852	426		426	-
Materials and supplies	6,099	206,490	196,749		9,741	267,240
Advertising	-	380	-		380	-
Minor equipment	-	813	675		138	28,417
Utilities	-	738	540		198	273
Telephone, telegraph	-	15,828	12,442		3,386	9,294
Dues and subscriptions	-	797	790		7	815
Training, travel, meetings	-	33,067	30,369		2,698	41,251
Redistribution	-	4,500	4,000		500	874
General assistance	 363,125		 <u>-</u>		-	 -
Total expenditures	 369,224	1,133,198	 1,074,226		58,972	 1,207,668
Deficiency of revenues over expenditures	 (369,224)	 (475,556)	 (435,947)		39,609	 (407,117)
Other Financing Sources:						
Appropriation of fund balance	-	6,332	-		(6,332)	-
Transfers in	369,224	469,224	469,224		-	407,117
Total other financing sources	369,224	475,556	469,224		(6,332)	 407,117
Net change in fund balance	-	-	33,277		33,277	-
Fund Balance, beginning of year	45,796	45,796	45,796		-	45,796
Appropriation of fund balance	 <u>-</u>	 (6,332)	 <u> </u>		6,332	 -
Fund Balance, end of year	\$ 45,796	\$ 39,464	\$ 79,073	\$	39,609	\$ 45,796

## HOUSING AND URBAN DEVELOPMENT GRANT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

	Origi Bud		ı	Final Budget		Actual		Variance		2010 Actual
Revenues:				Buugot	-	, totuui		Turiurioo	-	riotaui
Intergovernmental:										
U.S. Dept. of Housing and Urban Development	\$	-	\$	15,788,359	\$	8,643,749	\$	(7,144,610)	\$	8,139,416
Investment earnings		-		1,161		3,376		2,215		1,161
Other revenues		-		4,242,379		4,255,767		13,388		661,352
Total revenues				20,031,899		12,902,892		(7,129,007)		8,801,929
Expenditures:										
Parks and recreation:										
CDBG Program:										
Current:										
Salaries and wages		-		61,855		18,587		43,268		20,382
Pension contribution		-		6,500		2,378		4,122		2,624
Payroll taxes		-		2,100		1,361		739		1,543
Group health and life insurance		-		4,300		1,917		2,383		2,140
Workers' compensation insurance		-		300		-		300		39
Contractual services		-		358,794		358,663		131		261,199
Equipment rental		-		5,000		3,179		1,821		3,468
Building lease and rental		-		73,000		66,910		6,090		24,064
Materials and supplies		-		19,758		13,716		6,042		12,471
Utilities		-		10,800		6,309		4,491		8,786
Telephone, telegraph		-		14,000		10,615		3,385		15,466
Postage		-		500		252		248		190
Dues and subscriptions		_		8,200		77		8,123		2,250
Training, travel, meetings		_		11,000		76		10,924		13
Advertising		_		3,171		3,171		-		1,903
Minor equipment		_		71,030		61,640		9,390		11,120
Repair and maintenance		_		4,800		510		4,290		390
General assistance		_		3,386,595		585,599		2,800,996		1,778,662
Capital outlay		_		1,393,307		535,333		857,974		1,056,957
Total parks and recreation				5,435,010		1,670,293		3,764,717		3,203,667
Health and welfare:										
HUD Home Program:										
Current:										
Salaries and wages		-		10,252		9,932		320		10,877
Pension contribution		-		2,500		1,271		1,229		1,398
Payroll taxes		-		1,550		731		819		831
Group health and life insurance		-		3,623		964		2,659		1,111
Workers' compensation insurance		-		100		-		100		21
Contractual services		-		82,831		82,830		1		95,371
Advertising		-		200		-		200		
General assistance		-		2,848,184		1,344,981		1,503,203		849,088
Total HUD home program				2,949,240		1,440,709		1,508,531		958,697
Homeless prevention:										
Current:										
Salaries and wages		_		3,910		3,910		_		
Contractual services		=		35,000		35,000		_		
General assistance		-						-		E04 440
		<del></del>		313,090		313,090	-			504,410
Total homeless prevention		<del>-</del> -		352,000		352,000				504,410

(Continued)

### HOUSING AND URBAN DEVELOPMENT GRANT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011 (With comparative actual totals for the fiscal year ended June 30, 2010)

	_	ginal dget	Final Budget	Actual	Variance		2010 Actual
Neighborhood stabilization program:				 			
Current:							
Salaries and wages	\$	-	\$ 75,000	\$ -	\$	75,000	\$ -
Pension contribution		-	7,000	-		7,000	-
Payroll taxes		-	2,500	-		2,500	-
Group health and life insurance		-	4,500	-		4,500	-
Workers' compensation insurance		-	350	-		350	-
Contractual services		-	343,209	287,792		55,417	344,175
Equipment rental		-	8,000	-		8,000	-
Building lease and rental		-	38,249	28,910		9,339	21,683
Materials and supplies		-	11,899	7,828		4,071	5,101
Utilities		-	20,829	-		20,829	371
Telephone, telegraph		-	5,900	_		5,900	100
Postage		-	2,000	-		2,000	-
Dues and subscriptions		-	1,134	251		883	366
Training, travel, meetings		-	12,585	4,702		7,883	195
Advertising		-	33,581	11,447		22,134	3,419
Minor equipment		-	13,737	1,150		12,587	5,263
General assistance		-	10,263,633	7,199,360		3,064,273	3,176,723
Total neighborhood stabilization			 	 			 · · · · · ·
program		-	 10,844,106	 7,541,440		3,302,666	 3,557,396
Other programs:							
Current:							
Contractual services			33,183	24,479		8,704	4,285
General assistance			419,805	226,057		193,748	542,137
Total other	-		452,988	 250,536		202,452	 546,422
Total health and welfare	-	-	14,598,334	 9,584,685		5,013,649	 5,566,925
Total expenditures		-	 20,033,344	11,254,978		8,778,366	 8,770,592
Excess (deficiency) of revenues over expenditures		-	(1,445)	 1,647,914		1,649,359	 31,337
Other Financing Sources:							
Appropriation of fund balance		-	 1,445	 _		(1,445)	 -
Total other financing sources	-		 1,445	 		(1,445)	 -
Net change in fund balance		-	-	1,647,914		1,647,914	31,337
Fund Balance, beginning of year		35,242	35,242	35,242		-	3,905
Appropriation of fund balance			 (1,445)	 <u>-</u>		1,445	 -
Fund Balance, end of year	\$	35,242	\$ 33,797	\$ 1,683,156	\$	1,649,359	\$ 35,242

## OTHER COUNTY GRANTS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	Final Budget	Actual	Variance	2010 Actual
Revenues:	Dauget	Duaget	Actual	Variation	Aotuai
Intergovernmental	\$ -	\$ 17,699,171	\$ 8,524,530	\$ (9,174,641)	\$ 6,469,815
Charges for services	-	6,787	6,787	-	71,277
Gifts and donations	-	7,500	7,500	-	7,500
Other revenue	-	2,001,157	97,424	(1,903,733)	24,686
Total revenues		19,714,615	8,636,241	(11,078,374)	6,573,278
Expenditures:					
General government:					
Current:					
Salaries and wages	-	79,161	18,939	60,222	38,189
Employee benefits and payroll taxes	-	28,741	1,452	27,289	3,025
Contractual services	-	8,849	2,755	6,094	1,686
Materials and supplies	-	4,663	165	4,498	501
Travel, training, and meetings	-	10,264	1,188	9,076	1,052
General assistance	110,653	65,392	-	65,392	2,169
Total general government	110,653	197,070	24,499	172,571	46,622
Courts and law enforcement:					
Current:					
Salaries and wages	-	1,603,423	1,089,063	514,360	979,806
Employee benefits and payroll taxes	-	437,873	306,020	131,853	284,008
Contractual services	78,783	404,140	93,820	310,320	103,825
Rental	-	20,720	20,720	-	17,077
Materials and supplies	-	71,670	29,272	42,398	29,970
Minor equipment	-	79,381	16,094	63,287	54,565
Emeritus and pro-tem fees	-	-	-	-	330
Telephone, telegraph	-	17,027	7,838	9,189	7,506
Postage	-	17,581	17,580	1	16,128
Travel, training, meetings	-	50,600	17,593	33,007	18,412
General assistance	71,499	62,523	-	62,523	
Capital outlay	-	21,977	21,977	-	
Total courts and law enforcement	150,282	2,786,915	1,619,977	1,166,938	1,511,627
Public safety:					
Current:					
Salaries and wages	-	875,408	578,921	296,487	1,083,595
Employee benefits and payroll taxes	-	406,860	251,553	155,307	434,989
Contractual services	-	29,902	25,981	3,921	11,500
Rental	-	4,346	4,346	· -	6,000
Materials and supplies	50,000	176,989	61,791	115,198	86,322
Minor equipment	-	263,136	75,536	187,600	125,450
Utilities	-	7,668	7,668	· •	16,022
Telephone, telegraph	-	25,000	20,608	4,392	30,589
Postage	-	30	30	-	585
Dues and subscriptions	-	-	-	-	120
Travel, training, meetings	70,955	122,052	16,009	106,043	4,470
Advertising		1,065	1,044	21	.,
Uniform allowance	<u>-</u>	-,556	-,0.4		348
Repair and maintenance	_	49,722	27,186	22,536	50,94
•	_	229,298	226,558	2,740	30,94
General assistance Capital outlay	_	367,045	74,348	292,697	374,405

## OTHER COUNTY GRANTS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	Final Budget	Actual	Variance	2010 Actual
Expenditures (continued):					-
Transportation and development:					
Current:					
Contractual services	\$ -	\$ 1,011,29	2 \$ 300,973	\$ 710,319	\$ 5,733
Repair and maintenance	-	1,073,4	34 437,461	636,003	109,910
Capital outlay	-	5,393,8	9 1,651,973	3,741,846	1,652,750
Total transportation and development		7,478,5	2,390,407	5,088,168	1,768,393
Parks and recreation:					
Capital outlay		77,2	2,500	74,765	137,115
Total parks and recreation		77,2	2,500	74,765	137,115
Libraries:					
Current:					
Materials and supplies	-	4	79 478	1	4,347
Minor equipment	-	17,9	17,900	1	-
Travel, training, meetings	-	1,0	00 1,000	-	-
Capital outlay		12,4	29 12,429		-
Total libraries		31,80	9 31,807	2	4,347
Energy Conservation:					
Current:					
Contractual services	-	899,1	,	720,128	-
Capital outlay		1,646,74		246,201	
Total energy conservation		2,545,90		966,329	
Total expenditures	381,890	15,676,0	55 7,020,340	8,655,715	5,693,443
Excess (deficiency) of revenues over expenditures	(381,890)	4,038,50	1,615,901	(2,422,659)	879,835
Other Financing Sources (Uses):					
Appropriation of fund balance	-	61,1	-	(61,142)	-
Transfers in	381,890	501,84	195,508	(306,332)	474,558
Transfers out		(4,601,54	(1,751,330)	2,850,212	(1,263,055
Total other financing sources (uses)	381,890	(4,038,50	(1,555,822)	2,482,738	(788,497)
Net change in fund balance	-		- 60,079	60,079	91,338
Fund Balance, beginning of year	1,385,849	1,385,8	1,385,849	-	1,294,511
Appropriation of fund balance		(61,1		61,142	
Fund Balance, end of year	\$ 1,385,849	\$ 1,324,70	1,445,928	\$ 121,221	\$ 1,385,849

## LAW LIBRARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	E	Final Budget	 Actual	Va	ariance		2010 Actual
Revenues:								
Charges for services	\$ 99,417	\$	99,417	\$ 80,845	\$	(18,572)	\$	121,445
Fines and forfeitures	-		-	-		-		88
Other revenues	 4,000		4,000	 5,725		1,725		3,686
Total revenues	 103,417		103,417	 86,570		(16,847)		125,219
Expenditures:								
Courts and law enforcement:								
Current:								
Salaries and wages	26,279		26,279	23,641		2,638		26,482
Pension contribution	3,390		3,390	3,050		340		3,416
Payroll taxes	2,011		2,011	1,751		260		1,943
Group health and life insurance	4,191		4,191	3,124		1,067		4,149
Workers' compensation insurance	50		50	-		50		50
Equipment rental	2,196		2,562	2,013		549		2,196
Materials and supplies	1,300		1,303	1,302		1		1,284
Telephone, telegraph	4,000		7,674	7,673		1		6,040
Dues and subscriptions	60,000		56,323	49,177		7,146		88,971
Redistribution	 <u> </u>		<u>-</u>	 (793)		793		(2,978)
Total expenditures	 103,417		103,783	90,938		12,845		131,553
Deficiency of revenues under expenditures	-		(366)	(4,368)		(4,002)		(6,334)
Other Financing Sources:								
Appropriation of fund balance	 		366	 		(366)	-	-
Net change in fund balance	-		-	(4,368)		(4,368)		(6,334)
Fund Balance, beginning of year	21,115		21,115	21,115		-		27,449
Appropriation of fund balance	 		(366)	 		366		-
Fund Balance, end of year	\$ 21,115	\$	20,749	\$ 16,747	\$	(4,002)	\$	21,115

## STREET LIGHTS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	·	Original Budget	 Final Budget	 Actual	 /ariance	ī	2010 Actual
Revenues:							
Property taxes:							
Special tax levy - current year	\$	1,364,262	\$ 1,364,262	\$ 1,178,763	\$ (185,499)	\$	1,167,870
Total revenues		1,364,262	 1,364,262	 1,178,763	 (185,499)		1,167,870
Expenditures:							
General government:							
Current:							
Salaries and wages		185,146	184,896	183,426	1,470		186,251
Pension contribution		23,882	23,662	23,662	-		24,026
Payroll taxes		14,164	13,393	13,393	-		13,575
Group health and life insurance		31,753	31,544	31,543	1		31,444
Workers' compensation insurance		351	-	-	-		391
Contractual services		23,500	23,324	23,324	-		22,596
Materials and supplies		10,300	4,075	4,072	3		8,501
Utilities		1,030,000	1,302,815	1,302,815	-		1,192,964
Telephone, telegraph		3,001	-	-	-		-
Dues and subscriptions		65	-	-	-		-
Training, travel and meetings		1,350	-	-	-		-
Repair and maintenance		2,000	972	974	(2)		1,693
Uniform allowance		750	264	263	1		315
Total expenditures		1,326,262	 1,584,945	 1,583,472	1,473		1,481,756
Excess (deficiency) of revenues over expenditures		38,000	 (220,683)	 (404,709)	 (184,026)		(313,886)
Other Financing Sources (Uses):							
Appropriation of fund balance		-	152	-	(152)		-
Transfers in		-	258,531	600,000	341,469		351,590
Transfers out		(38,000)	(38,000)	(38,000)	-		(38,000
Total other financing sources (uses)		(38,000)	220,683	562,000	341,317		313,590
Net change in fund balance		-	-	157,291	157,291		(296)
Fund Balance, beginning of year		11,596	11,596	11,596	-		11,892
Appropriation of fund balance			 (152)	 	 152		-
Fund Balance, end of year	\$	11,596	\$ 11,444	\$ 168,887	\$ 157,443	\$	11,596

## ELLENWOOD TAX ALLOCATION DISTRICT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011 (With comparative actual totals for the fiscal year ended June 30, 2010)

	Original Budget	Final Budget	Actual	Variance	2010 Actual
Revenues:					
Property taxes:					
Real property taxes	\$ -	\$ -	\$ 350,456	\$ 350,456	\$ 421,147
Other taxes:					
Local option sales tax	-	-	303,994	303,994	288,400
Investment earnings	-	-	132	132	52
Other revenues	<u> </u>	<u>-</u> _	<u> </u>		50,000
Total revenues			654,582	654,582	759,599
Expenditures:					
General government:					
Current:					
Contractual services	-	13,284	13,283	1	25,483
Debt service	-	5,700	5,700	-	5,500
Total expenditures		18,984	18,983	1	30,983
Excess (deficiency) of revenues over expenditures	<u> </u>	(18,984)	635,599	654,583	728,616
Other Financing Sources (Uses):					
Appropriation of fund balance	=	18,984	-	(18,984)	-
Transfers in	955,750	955,750	-	(955,750)	-
Transfers out	(955,750)	(955,750)	(654,579)	301,171	(744,212)
Total other financing sources (uses)	-	18,984	(654,579)	(673,563)	(744,212)
Net change in fund balance	-	-	(18,980)	(18,980)	(15,596)
Fund Balance, beginning of year	72,871	72,871	72,871	-	88,467
Appropriation of fund balance		(18,984)		18,984	
Fund Balance, end of year	\$ 72,871	\$ 53,887	\$ 53,891	\$ 4	\$ 72,871

## NORTHWEST CLAYTON TAX ALLOCATION DISTRICT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	ı	Final Budget	Actual	Variance		2010 Actual	
Revenues:	 g			 				
Property taxes	\$ -	\$	-	\$ 24,615	\$	24,615	\$	343,514
Total revenues	 			24,615		24,615		343,514
Expenditures:								
General government:								
Capital outlay	-		-	-		-		-
Total general government	 -			 				-
Net change in fund balance	-		-	24,615		24,615		343,514
Fund Balance, beginning of year	 343,514		343,514	 343,514				-
Fund Balance, end of year	\$ 343,514	\$	343,514	\$ 368,129	\$	24,615	\$	343,514

## CENTRAL CLAYTON CORRIDOR TAX ALLOCATION DISTRICT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	(	Original		Final						2010
		Budget	E	Budget	Actual		Variance		Actual	
Revenues:										
Property taxes	\$	-	\$	-	\$	100,998	\$	100,998	\$	375,388
Total revenues		<u> </u>				100,998		100,998		375,388
Expenditures:										
General government:										
Capital outlay		-		-		=		-		-
Total general government										-
Net change in fund balance		-		-		100,998		100,998		375,388
Fund Balance, beginning of year		375,388		375,388		375,388				-
Fund Balance, end of year	\$	375,388	\$	375,388	\$	476,386	\$	100,998	\$	375,388

## FOREST PARK TAX ALLOCATION DISTRICT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	riginal Budget	inal udget	Actual	Va	ariance	2010 Actual
Revenues:	 					
Property taxes	\$ 	\$ -	\$ 16,965	\$	16,965	\$ 23,588
Total revenues	 	 	 16,965		16,965	 23,588
Expenditures:						
General government:						
Capital outlay	 -	-	 -		-	-
Total general government	 	 	 			 
Net change in fund balance	-	-	16,965		16,965	23,588
Fund Balance, beginning of year	 23,588	 23,588	 23,588			 
Fund Balance, end of year	\$ 23,588	\$ 23,588	\$ 40,553	\$	16,965	\$ 23,588



## DEBT SERVICE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	Final Budget	Actual	Variance	2010 Actual
Revenues:					
Property taxes	\$ -	\$ -	\$ 44	\$ 44	\$ -
Other taxes:					
Interest on delinquent taxes	-	-	6	6	63
Other revenue	750,000	750,000	750,000		750,000
Total revenues	750,000	750,000	750,050	50	750,063
Expenditures					
Debt service:					
Principal retirement	788,562	3,675,000	3,675,000	-	685,000
Interest	1,693,000	1,449,750	1,449,750	-	1,544,694
Fiscal agent fees	<u>-</u>	750	750	<u>-</u> _	750
Total expenditures	2,481,562	5,125,500	5,125,500		2,230,444
Deficiency of revenues over expenditures	(1,731,562)	(4,375,500)	(4,375,450)	50	(1,480,381)
Other Financing Sources (Uses):					
Appropriation of fund balance	-	(424,312)	-	424,312	-
Transfers in	1,731,562	4,799,812	4,799,811	(1)	1,485,761
Total other financing sources (uses)	1,731,562	4,375,500	4,799,811	424,311	1,485,761
Net change in fund balance	-	-	424,361	424,361	5,380
Fund Balance, beginning of year	5,951,783	5,951,783	5,951,783	-	5,946,403
Appropriation of fund balance		424,312		(424,312)	
Fund Balance, end of year	\$ 5,951,783	\$ 5,951,783	\$ 6,376,144	\$ 424,361	\$ 5,951,783

## HEALTH DEPARTMENT FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

		Original Budget	ı	Final Budget		Actual	Va	riance	2010 Actual
Revenues:					_				
Investment income	\$	_	\$	_	\$	138	\$	138	\$ 534
Total revenues	-			<u> </u>		138		138	 534
Expenditures:									
Health and welfare:									
Capital outlay		-		-		-		-	16,653
Total expenditures	-					-		-	 16,653
Net change in fund balance		-		-		138		138	(16,119)
Fund Balance, beginning of year		132,510		132,510		132,510			 148,629
Fund Balance, end of year	\$	132,510	\$	132,510	\$	132,648	\$	138	\$ 132,510

### VILLAGES OF ELLENWOOD FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	 Original Budget	 Final Budget	Actual		Variance	2010 Actual
Revenues:						
Investment income	\$ -	\$ -	\$ 885	\$	885	\$ 2,785
Other revenue	 -	 -	 <u>-</u>			 1,010,711
Total revenues	 	 -	 885		885	 1,013,496
Expenditures:						
Debt service	-	881	873		8	1,140,662
Capital outlay	 	 -	 			 11,725
Total expenditures	 -	 881	 873		8	 1,152,387
Excess (deficiency) of revenues						
over (under) expenditures	 -	 (881)	 12	-	893	 (138,891)
Other Financing Sources (Uses):						
Appropriation of fund balance	-	2,644,069	-		(2,644,069)	-
Transfers in	955,750	955,750	654,579		(301,171)	744,212
Transfers out	 (955,750)	 (3,598,938)	 (3,598,938)		-	 (705,750)
Total other financing sources (uses)	 -	 881	 (2,944,359)		(2,945,240)	 38,462
Net change in fund balance	-	-	(2,944,347)		(2,944,347)	(100,429)
Fund Balance, beginning of year	4,391,691	4,391,691	4,391,691		-	4,492,120
Appropriation of fund balance	 	 (2,644,069)	 		2,644,069	 -
Fund Balance, end of year	\$ 4,391,691	\$ 1,747,622	\$ 1,447,344	\$	(300,278)	\$ 4,391,691

## ROADS AND RECREATION PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original Budget	Final Budget	Actual	Variance	2010 Actual
Revenues:					
Other taxes	\$ -	\$ -	\$ -	\$ -	\$ 126,930
Intergovernmental	-	-	-	-	121,678
Investment income	-	-	368,340	368,340	598,901
Other revenue	-	-	27,428	27,428	29,711
Total revenues		<u> </u>	395,768	395,768	877,220
Expenditures:					
General government:					
Current:					
Advertising		150	150		
Total general government	<u> </u>	150	150		
Transportation and development:					
Current:					
Contractual services	-	579,308	-	579,308	-
Road repair supplies	-	9,232	-	9,232	74,885
Minor equipment		333	-	333	-
Repair and maintenance	-	4,682,213	92,851	4,589,362	449,558
Capital outlay		22,090,364	7,193,661	14,896,703	4,830,020
Total transportation and					
development		27,361,450	7,286,512	20,074,938	5,354,463
Parks and recreation:					
Current:					
Supplies	-	1,855	1,785	70	-
Minor equipment	-	9,286	8,463	823	-
Repair and maintenance	-	172,538	37,817	134,721	-
Capital outlay		20,485,480	2,687,759	17,797,721	376,056
Total parks and recreation		20,669,159	2,735,824	17,933,335	376,056
Total expenditures		48,030,759	10,022,486	38,008,273	5,730,519
Deficiency of revenues over					
expenditures		(48,030,759)	(9,626,718)	38,404,041	(4,853,299)
Other Financing Sources:					
Appropriation of fund balance	-	47,257,360	-	(47,257,360)	-
Transfers in	-	773,399	667,760	(105,639)	1,129,041
Total other financing sources		48,030,759	667,760	(47,362,999)	1,129,041
Net change in fund balance	-	-	(8,958,958)	(8,958,958)	(3,724,258)
Fund Balance, beginning of year	127,641,672	127,641,672	127,641,672	-	131,365,930
Appropriation of fund balance		(47,257,360)		47,257,360	
Fund Balance, end of year	\$ 127,641,672	\$ 80,384,312	\$ 118,682,714	\$ 38,298,402	\$ 127,641,672

### 2009 SPLOST FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

### BUDGET TO ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(With comparative actual totals for the fiscal year ended June 30, 2010)

		Original Budget		Final Budget		Actual		Variance		2010 Actual
Revenues:		Buuget		Buuget		Actual		variance		Actual
Other taxes	\$	37,200,000	\$	37,200,000	\$	45,028,956	\$	7,828,956	\$	46,052,107
Investment income	•	-	·	-	•	86,983	·	86,983	·	66,773
Total revenues		37,200,000	_	37,200,000		45,115,939		7,915,939		46,118,880
Expenditures:										
General government:										
Current:										
Office supplies		-		57		57		_		565
Advertising		-		230		230		_		-
Capital outlay		37,200,000		4,361,618		3,898,923		462,695		100,000
Total general government		37,200,000		4,361,905		3,899,210		462,695	_	100,565
Courts and law enforcement:				_						
Current:										
Consulting fees		-		377,719		247,310		130,409		168,916
Capital outlay		_		14,327,594		1,015,773		13,311,821		65,771
Total courts and law enforcement		-		14,705,313	-	1,263,083		13,442,230		234,687
Public safety:		•								
Current:										
Consulting fees				170,644		33,532		137,112		
Debt service		-		1,036,515		266,990		769,525		
Capital outlay		-		5,567,447		715,913		4,851,534		
Total public safety			-	6,774,606		1,016,435	-	5,758,171		
Transportation and development:										
Administration:										
Current:										
Minor equipment		_		3,896		3,896		_		
Repair and maintenance				10,830,432		5,116,715		5,713,717		510,61
Capital outlay		-		1,110,020		477,253		632,767		3,56
Total administration				11,944,348		5,597,864		6,346,484		514,172
Traffic and angineering:				<u> </u>						
Traffic and engineering:  Current:										
				100.000				100.000		
Contract service fees		-		100,000		74.066		100,000		220.049
Road repair supplies		-		95,082		74,266		20,816		329,918
Repair and maintenance				57,786		52,238		5,548		115,124
Total traffic and engineering		<u>-</u>		252,868		126,504		126,364		445,042
Total transportation and development		-		12,197,216		5,724,368		6,472,848	_	959,214
Libraries:										
Current:										
Consulting fees		-		168,585		78,489		90,096		
Library books and materials		-		100,000		-		100,000		
Capital outlay				4,971,429		459,214		4,512,215		
Total libraries		_		5,240,014	_	537,703		4,702,311		

(Continued)

### 2009 SPLOST FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET TO ACTUAL

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Original	Final			2010
	 Budget	Budget	Actual	Variance	Actual
Expenditures (continued):					
Parks and recreation:					
Current:					
Consulting fees	-	20,750	16,350	4,400	-
Capital outlay	 -	 268,988	 -	 268,988	 251,012
Total parks and recreation	 	 289,738	 16,350	 273,388	 251,012
Intergovernmental	 	 11,404,252	 11,404,252	 <u>-</u>	 11,562,964
Total expenditures	 37,200,000	 54,973,044	 23,861,401	 31,111,643	 13,108,442
Excess (deficiency) of revenues over					
expenditures	 <u> </u>	 (17,773,044)	 21,254,538	 39,027,582	 33,010,438
Other Financing Sources:					
Transfers in	-	3,828,143	1,083,570	(2,744,573)	134,014
Appropriation of fund balance	 -	13,944,901	 -	 (13,944,901)	-
Total other financing sources	 	 17,773,044	 1,083,570	 (16,689,474)	 134,014
Net change in fund balance	-	-	22,338,108	22,338,108	33,144,452
Fund Balance, beginning of year	51,678,192	51,678,192	51,678,192	-	18,533,740
Appropriation of fund balance	 	 (13,944,901)	 	 13,944,901	 -
Fund Balance, end of year	\$ 51,678,192	\$ 37,733,291	\$ 74,016,300	\$ 36,283,009	\$ 51,678,192



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### **Internal Service Funds**

#### **INTERNAL SERVICE FUNDS**

Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments or agencies or to other governmental units on a cost–reimbursement basis.

The County uses the following internal service funds:

#### Workers' Compensation Self-Insurance Fund

The Workers' Compensation Self–Insurance Fund was established in 1982 to provide resources for payment of workers' compensation claims of County employees. Individual departments are charged for workers' compensation based upon previous insurance carriers' cost charges.

#### **Medical Self-Insurance Fund**

The Medical Self-Insurance Fund was established in 1989 to provide resources for payment of employee medical claims. The County's portion of the medical costs is transferred to the self-insurance fund each pay period. The employee's portion of the medical costs is withheld from the employee and transferred to the self-insurance fund each pay period.

### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET ASSETS

		Workers' mpensation	dical Group nsurance	 То	tals	
		Fund	Fund	 2011		2010
Assets	-	_	 		<u> </u>	
Cash and cash equivalents	\$	2,676,878	\$ 5,913,980	\$ 8,590,858	\$	7,333,700
Accounts receivable		-	-	-		1,213
Due from component unit		-	-	-		1,325,000
Due from organizations		-	621	621		-
Prepaid items		-	 103,841	 103,841		
Total assets	\$	2,676,878	\$ 6,018,442	\$ 8,695,320	\$	8,659,913
Liabilities and Net Assets						
Liabilities						
Accounts payable	\$	107,097	\$ 1,131,511	\$ 1,238,608	\$	308,158
Accrued claims liability		1,402,000	 385,000	 1,787,000		1,788,000
Total liabilities		1,509,097	 1,516,511	 3,025,608		2,096,158
Net Assets						
Unrestricted		1,167,781	 4,501,931	 5,669,712		6,563,755
Total liabilities and net assets	\$	2,676,878	\$ 6,018,442	\$ 8,695,320	\$	8,659,913

# INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Vorkers' npensation	oup Medical Insurance	To	tals	
	 Fund	 Fund	2011		2010
Operating revenues					
Charges to other funds	\$ 79,850	\$ 13,414,933	\$ 13,494,783	\$	15,841,705
Employee contributions	-	3,828,711	3,828,711		3,891,965
Other revenue	2,000	149,141	151,141		-
Total operating revenues	 81,850	17,392,785	 17,474,635		19,733,670
Operating expenses					
Claims expense	925,298	3,879,653	4,804,951		4,243,138
Insurance premiums	160,101	12,234,159	12,394,260		12,517,003
Management fees	88,050	1,054,272	1,142,322		869,610
Other expenses	2,742	24,403	27,145		13,934
Total operating expenses	 1,176,191	17,192,487	 18,368,678		17,643,685
Change in net assets	(1,094,341)	200,298	(894,043)		2,089,985
Net assets, beginning of year	 2,262,122	 4,301,633	 6,563,755		4,473,770
Net assets, end of year	\$ 1,167,781	\$ 4,501,931	\$ 5,669,712	\$	6,563,755

### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS

### FOR THE FISCAL YEAR ENDED JUNE 30, 2011 (With comparative actual totals for the fiscal year ended June 30, 2010)

		Workers' ompensation		oup Medical Insurance		Tot	als	
		Fund		Fund		2011		2010
Cash flows from operating activities								
Cash received from insurance carrier	\$	_	\$	149,141	\$	149,141	\$	_
Cash received from employees	•	_	•	3.828.711	*	3.828.711	Ψ.	3.891.965
Cash received from interfund services provided		1,404,850		13,415,525		14,820,375		14,516,510
Cash paid for insurance claims		(867,298)		(3,936,653)		(4,803,951)		(4,373,138)
Cash paid to suppliers for goods and services		(273,687)		(12,463,431)		(12,737,118)		(14,258,444)
Net cash provided by operating activities		263,865	-	993,293		1,257,158		(223,107)
That again provided by operating detivities		200,000	-	000,200		1,207,100		(220,101)
Net increase (decrease) in cash and cash equivalents		263,865		993,293		1,257,158		(223,107)
Cash and cash equivalents, beginning of year		2,413,013		4,920,687		7,333,700		7,556,807
Cash and cash equivalents, end of year	\$	2,676,878	\$	5,913,980	\$	8,590,858	\$	7,333,700
Reconciliation of operating income (loss) to net cash								
provided by operating activities:								
Operating income (loss)	\$	(1,094,341)	\$	200,298	\$	(894,043)	\$	2,089,985
Adjustments to reconcile operating income (loss)								
to net cash provided by operating activities:								
(Increase) decrease in accounts receivable		-		1,213		1,213		(195)
(Increase) in due from organizations		-		(621)		(621)		-
(Increase) decrease in due from component units		1,325,000		-		1,325,000		(1,325,000)
(Increase) in prepaid expenses		-		(103,841)		(103,841)		-
Increase (decrease) in accounts payable		(22,794)		953,244		930,450		(857,897)
Increase (decrease) in claims payable		56,000		(57,000)		(1,000)		(130,000)
Net cash provided by operating activities	\$	263,865	\$	993,293	\$	1,257,158	\$	(223,107)



**Agency Funds** 

#### **AGENCY FUNDS**

Agency funds are used to account for the collection and disbursements of moneys by the County on behalf of other governments and individuals, such as cash bonds, traffic fines, support payments, and ad valorem and property taxes.

The County uses the following agency funds:

#### **Tax Commissioner**

To account for the billing, collection, and remittance of taxes to the Board of Education, Cities, State and County.

#### **Magistrate and Superior Court**

To account for the collection of charges for court costs, filings, and settlements, and the subsequent remittances to the applicable parties.

#### **Sheriff**

To account for the collection of fines, costs, and bond forfeitures, and the subsequent remittance to the applicable parties.

#### **State Court**

To account for the collection of charges for court costs, filings, and settlements, and the subsequent remittances to the applicable parties.

#### **Juvenile Court**

To account for the collection and payment of fines and restitution as directed by the Juvenile Court.

#### **Probate Court**

To account for the collection and payment of funds held for minors as directed by the Probate Court.

# COMBINING STATEMENT OF ASSETS AND LIABILITIES AGENCY FUNDS JUNE 30, 2011

	Co	Tax ommissioner	Magistrate and Superior Court		Sheriff	 State Court
Assets						
Cash and cash equivalents	\$	3,945,743	\$ 3,519,720	\$	3,604,993	\$ 225,349
Total assets	<u>\$</u>	3,945,743	\$ 3,519,720	\$	3,604,993	\$ 225,349
Liabilities						
Due to other governments	\$	-	\$ 265,062	\$	-	\$ 143,723
Due to litigants		=	2,281,718		-	-
Due to others		3,945,743	 972,940		3,604,993	 81,626
Total liabilities	\$	3,945,743	\$ 3,519,720	\$	3,604,993	\$ 225,349

Juvenile Court		 Probate Court	Total		
\$	6,873	\$ 42,517	\$	11,345,195	
\$	6,873	\$ 42,517	\$	11,345,195	
\$	80	\$ 1,987	\$	410,852	
	=	38,472		2,320,190	
	6,793	 2,058		8,614,153	
				_	
\$	6,873	\$ 42,517	\$	11,345,195	

# COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	J	Balance uly 1, 2010	 Increases	 Decreases	Balance ne 30, 2011
Tax Commissioner					
Assets Cash and cash equivalents	\$	6,592,523	\$ 185,305,148	\$ 187,951,928	\$ 3,945,743
Total assets	\$	6,592,523	\$ 185,305,148	\$ 187,951,928	\$ 3,945,743
<b>Liabilities</b> Due to others	\$	6,592,523	\$ 185,305,148	\$ 187,951,928	\$ 3,945,743
Total liabilities	\$	6,592,523	\$ 185,305,148	\$ 187,951,928	\$ 3,945,743
Magistrate and Superior Court					
Assets					
Cash and cash equivalents	\$	3,675,725	\$ 5,063,523	\$ 5,219,528	\$ 3,519,720
Total assets	\$	3,675,725	\$ 5,063,523	\$ 5,219,528	\$ 3,519,720
Liabilities					
Due to other governments	\$	191,047	\$ 2,173,346	\$ 2,099,331	\$ 265,062
Due to litigants		2,068,734	1,775,245	1,562,261	2,281,718
Due to others		1,415,944	 1,114,932	 1,557,936	 972,940
Total liabilities	\$	3,675,725	\$ 5,063,523	\$ 5,219,528	\$ 3,519,720

# COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Balance July 1, 2010		Increases		Decreases		Balance June 30, 2011	
<u>Sheriff</u>								
Assets			•				•	
Cash and cash equivalents	\$	3,353,929	\$	11,358,012	\$	11,106,948	\$	3,604,993
Total assets	\$	3,353,929	\$	11,358,012	\$	11,106,948	\$	3,604,993
Liabilities								
Due to others	\$	3,353,929	\$	11,358,012	\$	11,106,948	\$	3,604,993
Total liabilities	<u>\$</u>	3,353,929	\$	11,358,012	\$	11,106,948	\$	3,604,993
State Court								
Assets	Φ.	0.40.005	Φ.	0.400.450	Φ.	0.000.000	Φ.	005.040
Cash and cash equivalents	\$	342,285	\$	2,186,450	\$	2,303,386	\$	225,349
Total assets	\$	342,285	\$	2,186,450	\$	2,303,386	\$	225,349
Liabilities	•	105 100	•	4 000 504	•	4.050.004	•	4.40.700
Due to other governments  Due to others	\$	195,403 146,882	\$	1,298,524 887,926	\$	1,350,204 953,182	\$	143,723 81,626
Total liabilities	\$	342,285	\$	2,186,450	\$	2,303,386	\$	225,349
Juvenile Court								
Assets Cash and cash equivalents	\$	5,304	\$	20,176	\$	18,607	\$	6,873
·		·		· · · · · · · · · · · · · · · · · · ·		·		•
Total assets	\$	5,304	\$	20,176	\$	18,607	\$	6,873
<b>Liabilities</b> Due to other governments	\$	71	\$	1,480	\$	1,471	\$	80
Due to others	Ψ	5,233	φ	18,696	Ψ	17,136	Ψ	6,793
Total liabilities	\$	5,304	\$	20,176	\$	18,607	\$	6,873

# COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Balance July 1, 2010	Increases	Decreases	Balance June 30, 2011
Probate Court				
Assets				
Cash and cash equivalents	\$ 40,20	1 \$ 180,430	\$ 178,114	\$ 42,517
Total assets	\$ 40,20	1 \$ 180,430	\$ 178,114	\$ 42,517
Liabilities				
Due to other governments	\$	- \$ 49,959	\$ 47,972	\$ 1,987
Due to litigants	38,47	2 130,142	130,142	38,472
Due to others	1,72	9 329		2,058
Total liabilities	\$ 40,20	1 \$ 180,430	\$ 178,114	\$ 42,517
Totals - All Agency Funds				
Assets				
Cash and cash equivalents	\$ 14,009,96	7 \$ 204,113,739	\$ 206,778,511	\$ 11,345,195
Total assets	\$ 14,009,96	7 \$ 204,113,739	\$ 206,778,511	\$ 11,345,195
Liabilities				
Due to other governments	\$ 386,52	1 \$ 3,523,309	\$ 3,498,978	\$ 410,852
Due to litigants	2,107,20		1,692,403	2,320,190
Due to others	11,516,24	0 198,685,043	201,587,130	8,614,153
Total liabilities	\$ 14,009,96	7 \$ 204,113,739	\$ 206,778,511	\$ 11,345,195



### **Discretely Presented Component Units**

### **DISCRETELY PRESENTED COMPONENT UNITS**

Discretely Presented Component Units are legally separate organizations over which the elected officials of Clayton County have the ability to impose their will.

While the County has six discretely presented component units, the following two discretely presented component units do not issue separate financial statements and are presented as supplemental information.

#### **Landfill Authority**

To account for the sanitation operations of the County.

### **Airport Authority**

To account for the airport operations of the County.

# STATEMENT OF NET ASSETS DISCRETELY PRESENTED COMPONENT UNIT - LANDFILL AUTHORITY JUNE 30, 2011

	2011			2010
Assets				
Cash and cash equivalents	\$	2,434,701	\$	1,315,873
Restricted cash		4,453,549		4,449,625
Accounts receivable		67,665		74,713
Due from other governments		11,422		20,474
Due from organizations		46,646		38,422
Inventory		783		565
Capital assets - nondepreciable		8,898,469		8,703,269
Capital assets - depreciable, net of				
accumulated depreciation		2,543,900		3,063,703
Debt issuance costs, net		151,682		163,450
Total assets		18,608,817		17,830,094
Liabilities				
Current liabilities				
Accounts payable		109,495		44,747
Accrued liabilities		84,046		113,989
Customer deposits		12,150		12,150
Interest payable		231,329		243,796
Noncurrent liabilities				
Due within one year		625,053		581,950
Due in more than one year		16,411,638		16,793,352
Total liabilities		17,473,711		17,789,984
Net Assets				
Invested in capital assets, net of related debt		(28,166)		295,105
Restricted for capital projects		-		505,500
Unrestricted		1,163,272		(760,495)
Total net assets	\$	1,135,106	\$	40,110

# STATEMENT OF REVENUES, EXPENSES AND CHANGE IN NET ASSETS DISCRETELY PRESENTED COMPONENT UNIT - LANDFILL AUTHORITY JUNE 30, 2011

	2011		2010
Operating revenues		_	
Charges for services	\$ 1,937,592		2,097,883
Total operating revenues	1,937,592	- —	2,097,883
Operating expenses			
Salaries and wages	619,882		669,092
Employee benefits	204,935		249,315
Contractual services	216,230		127,749
Bond issuance costs and amortization	11,768		11,768
Materials and supplies	198,037		140,098
Public utilities expense	19,382		19,991
Repair and maintenance	275,994		211,006
State of Georgia permits	39,838		35,886
Other services and charges	119,535		(6,008)
Depreciation	519,803		594,134
Total operating expenses	2,225,404		2,053,031
Operating income (loss)	(287,812)		44,852
Nonoperating revenues (expenses)			
Intergovernmental revenue	2,000,000		200,000
Interest income	3,923		5,541
Interest expense	(621,115)		(650,132)
Total nonoperating revenues (expenses)	1,382,808	_	(444,591)
Change in net assets	1,094,996		(399,739
Net assets, beginning of year	40,110		439,849
Net assets, end of year	\$ 1,135,106	\$	40,110

# STATEMENT OF CASH FLOWS DISCRETELY PRESENTED COMPONENT UNIT - LANDFILL AUTHORITY JUNE 30, 2011

	2011		2010
CASH FLOWS FROM OPERATING			
ACTIVITIES			
Cash received from customers	1,945,468	}	2,094,540
Cash paid to employees	(854,760	))	(917,076)
Cash paid to suppliers for goods and services	(684,950	))	(510,730)
Net cash provided by operating activities	405,758	<u> </u>	666,734
CASH FLOWS FROM NONCAPITAL			
FINANCING ACTIVITIES			
Intergovernmental revenue	2,000,000	)	200,000
Interfund loans	<del></del>		230,000
Net cash provided by noncapital financing activities	2,000,000	)	430,000
CASH FLOWS FROM CAPITAL AND			
RELATED FINANCING ACTIVITIES			
Payments on revenue bonds	(555,000	))	(530,000)
Payments on capital lease	(146,820	))	-
Interest paid	(585,109)		(613,481)
Net cash used in capital and related financing activities	(1,286,929	) (	(1,143,481)
CASH FLOWS FROM INVESTING			
ACTIVITIES			
Interest on investments	3,923	<u> </u>	5,541
Net cash provided by investing activities	3,923	<u> </u>	5,541
Net increase (decrease) in cash and cash equivalents	1,122,752	?	(41,206)
Cash and cash equivalents, beginning of year	5,765,498	<u> </u>	5,806,704
Cash and cash equivalents, end of year	\$ 6,888,250	\$	5,765,498
Per Statement of Net Assets:			
Cash and cash equivalents	\$ 2,434,70	\$	1,315,873
Restricted cash	4,453,549		4,449,625
	\$ 6,888,250		5,765,498

# STATEMENT OF CASH FLOWS DISCRETELY PRESENTED COMPONENT UNIT - LANDFILL AUTHORITY JUNE 30, 2011

	2011	2010
Reconciliation of operating income (loss) to net cash provided	_	
by operating activities		
Operating income (loss)	\$ (287,812)	\$ 44,852
Adjustments to reconcile operating income (loss) to net cash provided		
by operating activities:		
Depreciation expense	519,803	594,134
Amortization of bond issuance costs	11,768	11,768
Decrease in accounts receivable	7,048	24,798
(Increase) decrease in due from other governments	9,052	(12,245)
Increase in due from organizations	(8,224)	(15,896)
Decrease in prepaid items	-	500
(Increase) decrease in inventory	(218)	400
Increase in accounts payable	64,748	31,576
Increase (decrease) in accrued liabilities	(29,943)	1,331
Increase (decrease) in landfill closure/postclosure care accrual	 119,536	(14,484)
Net cash provided by operating activities	\$ 405,758	\$ 666,734
Non-Cash Capital and Related Financing Activities:		
Capital Lease for construction of Landfill Monitoring System	\$ 195,200	\$ 1,404,800

# STATEMENT OF NET ASSETS DISCRETELY PRESENTED COMPONENT UNIT - AIRPORT AUTHORITY JUNE 30, 2011

		2011	2010
Assets			
Cash and cash equivalents	\$	9,969	\$ 2,391
Accounts receivable		123,381	70,718
Grants receivable		37,540	73,639
Prepaid items		13,396	21,589
Inventory		37,062	76,474
Capital assets - nondepreciable		17,390,142	17,303,070
Capital assets - depreciable, net of			
accumulated depreciation		1,213,714	1,301,562
Total assets		18,825,204	 18,849,443
Liabilities			
Current liabilities			
		445.045	405.040
Accounts payable		115,315	165,219
Accrued liabilities		18,194	27,053
Due to primary government	-	1,420,000	 1,345,000
Total liabilities		1,553,509	 1,537,272
Net Assets			
Invested in capital assets		18,603,856	18,604,632
Unrestricted		(1,332,161)	(1,292,461)
Total net assets	\$	17,271,695	\$ 17,312,171

## STATEMENT OF REVENUES, EXPENSES AND CHANGE IN NET ASSETS DISCRETELY PRESENTED COMPONENT UNIT - AIRPORT AUTHORITY JUNE 30, 2011

	2011	2010
Operating revenues		
Charges for services	\$ 896,039	\$ 811,619
Total operating revenues	896,039	811,619
Operating expenses		
Salaries and wages	170,161	182,271
Employee benefits	51,327	71,014
Contractual services	23,866	43,261
Materials and supplies	655,947	556,210
Public utilities expense	30,279	29,580
Repair and maintenance	19,228	16,457
Other services and charges	712	676
Depreciation	87,848	100,385
Total operating expenses	1,039,368	999,854
Operating (loss)	(143,329)	(188,235)
Nonoperating revenue		
Intergovernmental revenue	102,853	350,078
Total nonoperating revenue	102,853	350,078
Change in net assets	(40,476)	161,843
Net assets, beginning of year, as restated	17,312,171	17,150,328
Net assets, end of year	\$ 17,271,695	\$ 17,312,171

# STATEMENT OF CASH FLOWS DISCRETELY PRESENTED COMPONENT UNIT - AIRPORT AUTHORITY JUNE 30, 2011

		2011	2010
CASH FLOWS FROM OPERATING	<del>-</del>		
ACTIVITIES			
Cash received from customers		\$ 843,376	\$ 787,609
Cash paid to employees		(230,347)	(251,100)
Cash paid to suppliers for goods and services	_	(732,331)	(835,680)
Net cash (used in) operating activities	_	(119,302)	 (299,171)
CASH FLOWS FROM NONCAPITAL			
FINANCING ACTIVITIES			
Intergovernmental loans	_	75,000	 135,000
Net cash provided by noncapital financing activities	_	75,000	 135,000
CASH FLOWS FROM CAPITAL AND			
RELATED FINANCING ACTIVITIES			
Proceeds from capital grants		138,952	359,443
Purchases of capital assets	_	(87,072)	 (194,446)
Net cash provided by capital and related financing activities	_	51,880	 164,997
Net increase in cash and cash equivalents		7,578	826
Cash and cash equivalents, beginning of year	-	2,391	 1,565
Cash and cash equivalents, end of year	=	\$ 9,969	\$ 2,391

# STATEMENT OF CASH FLOWS DISCRETELY PRESENTED COMPONENT UNIT - AIRPORT AUTHORITY JUNE 30, 2011

	2011		2010		
Reconciliation of operating (loss) to net cash					
(used in) operating activities					
Operating (loss)	\$	(143,329)	\$	(188,235)	
Adjustments to reconcile operating (loss) to net					
cash (used in) operating activities					
Depreciation expense		87,848		100,385	
(Increase) in accounts receivable		(52,663)		(24,010)	
Decrease in prepaid items		8,193		2,636	
(Increase) decrease in inventory		39,412		(29,747)	
Decrease in accounts payable		(49,904)		(162,385)	
Increase (decrease) in accrued liabilities		(8,859)		2,185	
Net cash (used in) operating activities	\$	(119,302)	\$	(299,171)	



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## **Statistical Section**

## STATISTICAL SECTION (unaudited)

The Statistical Section includes selected financial and general information presented on a multiyear comparative basis. The statistics are used to provide detailed data on the physical, economic, social, and political characteristics of the Clayton County (the County) government.

political characteristics of the clayton county (the county) government.
<u>CONTENTS</u> <u>Page</u>
Financial Trends
These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time
Revenue Capacity
These schedules contain information to help the reader access the County's most significant revenue source, the property tax190 - 205
Debt Capacity
These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future 206 - 210
Demographic and Economic Information
These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place
Operating Information
These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs
Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The County implemented GASB

Statement 34 in fiscal year 2002; schedules presenting government wide information include

information beginning in that year.

#### NET ASSETS LAST TEN FISCAL YEARS

	Fiscal Year				
	2002	2003	2004	2005	2006
Primary Government					
Governmental activities:					
Invested in capital assets, net of related debt	\$ 182,534,451	\$ 214,883,599	\$ 216,354,142	\$ 231,280,246	\$ 705,429,074
Restricted	67,253,093	30,196,656	32,671,533	46,949,048	33,814,590
Unrestricted	28,708,093	27,338,925	41,796,348	58,888,059	110,817,977
Total governmental net assets	\$ 278,495,637	\$ 272,419,180	\$ 290,822,023	\$ 337,117,353	\$ 850,061,641
Business-type activities					
C-Tran Public Transit*:					
Invested in capital assets, net of related debt Restricted	\$ - -	\$ -	\$ -	\$ - -	\$ - -
Unrestricted	-	-	-	-	-
Total business-type net assets	N/A	N/A	N/A	N/A	N/A
Primary government:					
Invested in capital assets, net of related debt	\$ 182,534,451	\$ 214,883,599	\$ 216,354,142	\$ 231,280,246	\$ 705,429,074
Restricted	67,253,093	30,196,656	32,671,533	46,949,048	33,814,590
Unrestricted	28,708,093	27,338,925	41,796,348	58,888,059	110,817,977
Total primary government net assets	278,495,637	272,419,180	290,822,023	337,117,353	850,061,641
Component Units					
Landfill Authority:					
Invested in capital assets, net of related debt Restricted	9,477,476 -	\$ 993,160 -	\$ 1,791,771 -	\$ 2,183,533	\$ 1,843,484 -
Unrestricted	(8,609,725)	(495,530)	(1,017,170)	(937,081)	(619,618)
Total net assets	\$ 867,751	\$ 497,630	\$ 774,601	\$ 1,246,452	\$ 1,223,866
Airport Authority					
Invested in capital assets, net of related debt	\$ 13,819,794	\$ 17,054,066	\$ 17,328,412	\$ 17,767,456	\$ 17,714,812
Restricted	-	-	-	-	-
Unrestricted	(93,059)	69,579	(33,726)	(418,561)	(1,087,877)
Total net assets	\$ 13,726,735	\$ 17,123,645	\$ 17,294,686	\$ 17,348,895	\$ 16,626,935
Development Authority:					
Invested in capital assets, net of related debt	\$ (2,434,111)	\$ (2,782,449)	\$ (2,757,530)	\$ (2,698,474)	\$ (1,385,139)
Restricted	3,552,389	3,458,240	3,550,786	2,127,251	756,196
Unrestricted	(4,123,027)	(5,531,965)	(9,128,947)	(9,365,087)	(10,697,939)
Total net assets (deficit)	\$ (3,004,749)	\$ (4,856,174)	\$ (8,335,691)	\$ (9,936,310)	\$ (11,326,882)
Housing Authority**:					
Invested in capital assets, net of related debt	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-	-
Unrestricted				4,678,490	4,649,220
Total net assets	N/A	N/A	N/A	\$ 4,678,490	\$ 4,649,220
Hospital Authority**:					
Invested in capital assets, net of related debt	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-	-
Unrestricted					
Total net assets	N/A	N/A	N/A	N/A	N/A
Board of Health:					
Invested in capital assets, net of related debt	\$ 137,473	\$ 115,541	\$ 133,253	\$ 170,550	\$ 149,826
Restricted	537,852	177,425	189,838	188,987	142,744
Unrestricted	31,984	(31,803)	(156,536)	88,744	(61,543)
Cincolnolod	- /		( , ,	\$ 448,281	(,,

<sup>\*</sup> The C-Tran Public Transit System became a business type activity of the County starting fiscal year 2007.

During fiscal year 2006, the County implemented the retroactive infrastructure reporting requirements within the Governmental Accounting Standards Board Statement Number 34.

Note: Data not available prior to fiscal 2002 implementation of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

<sup>\*\*</sup> The Housing Authority became a component unit of the County starting fiscal year 2005, and the Hospital Authority became a component unit starting fiscal year 2009.

_	2007		2008		2009		2010		2011
			<u> </u>						
•	749,406,335	•	759,074,562	•	753,274,788	•	735,121,802	•	723,771,626
	104,822,668	Ψ	150,204,827	Ψ	165,868,588		195,512,647		213,142,962
	63,539,580		28,375,900		17,814,762		9,678,363		421,214
\$	917,768,583	\$	937,655,289	\$	936,958,138	\$	940,312,812	\$	937,335,802
Φ.	4 704 000	•	0.707.007	Φ	0.004.574	Φ.	0.044.077	•	
\$	4,791,260	\$	3,737,007	\$	3,034,571	\$	2,641,377	\$	-
	67,862		1,131,188		1,993,435		4,756,431		-
\$	4,859,122	\$	4,868,195	\$	5,028,006	\$	7,397,808	\$	-
^	754 407 505	•	700.044.700	•	750 000 050		707 706 /70		700 77: 005
	754,197,595	\$	762,811,569	\$	756,309,359		737,763,179		723,771,626
	104,822,668 63,607,442		150,204,827 29,507,088		165,868,588 19,808,197		195,512,647 14,434,794		213,142,962 421,214
_	922,627,705		942,523,484		941,986,144	_	947,710,620		937,335,802
				_		_		_	
_	. =05	_		_	(0.4.6.===:	_		_	(05 : 5::
\$	1,568,835	\$	1,075,833	\$	(2,140,272)	\$	295,105	\$	(28,166)
	- (01 139)		4,422,081		505,500		505,500 (760,405)		1 162 272
\$	(91,138) 1,477,697	\$	(4,496,146) 1,001,768	\$	1,636,635 1,863	\$	(760,495) 40,110	\$	1,163,272 1,135,106
<u> </u>	.,,	<u> </u>	.,,,,,,,,	<u> </u>	.,000	Ť	.0,1.0	<u> </u>	.,
\$	18,483,352	\$	18,214,272	\$	18,340,342	\$	18,604,629	\$	18,603,856
	-		<u>-</u>		-		<del>-</del>		-
•	(1,183,762)	•	(1,146,833)	Φ.	(1,360,241)	•	(1,292,458)	•	(1,332,161)
\$	17,299,590	\$	17,067,439	\$	16,980,101	\$	17,312,171	\$	17,271,695
\$	(1,781,703)	\$	(2,175,096)	\$	(2,175,096)	\$	(1,664,659)	\$	(1,664,659)
	816,791		806,330		664,962		724,831		214,831
_	(11,530,545)	_	(12,190,645)	_	(13,438,013)	_	(8,493,048)	_	(6,766,829)
\$	(12,495,457)	\$	(13,559,411)	\$	(14,948,147)	\$	(9,432,876)	\$	(8,216,657)
\$	536,918	\$	434,622	\$	117,015	\$	159,616	\$	246,720
*		Ψ	,022	Ψ	-	Ψ		Ψ	
	4,372,959		4,840,351		5,421,186		5,371,544		5,441,293
\$	4,909,877	\$	5,274,973	\$	5,538,201	\$	5,531,160	\$	5,688,013
\$		\$		\$	10 564	\$	12,564	\$	10 564
Ф	-	Ф	-	Ф	12,564	Ф	12,304 -	Ф	12,564
	-		-		5,784		5,454		4,969
_	N/A	_	N/A	\$	18,348	\$	18,018	\$	17,533
		_							
_		_		_		_		_	
\$	193,679	\$	268,086	\$	390,764	\$	296,143	\$	362,838
	141,817		157,614		248,927		1.004.330		541,075
\$	(119,238) 216,258	\$	163,645	\$	424,939 1,064,630	\$	1,084,329 1,380,472	\$	552,087 1,456,000
Φ	210,200	Φ	589,345	Φ	1,004,030	Φ	1,300,472	Φ	1,430,000

## CHANGES IN NET ASSETS - PRIMARY GOVERNMENT LAST TEN FISCAL YEARS

		Fisca	al Year		
	2002	2003	2004	2005	2006
Primary government					
Expenses Governmental activities:					
General Government	\$ 10,341,411	\$ 9,503,417	\$ 11,318,198	\$ 14,530,040	\$ 13,091,873
Tax assessment collection	2,560,022	2,758,968	2,958,060	3,086,424	3,140,671
Courts and law enforcement	46,887,036	49,455,783	50,444,097	52,313,212	54,990,476
Public safety Transportation and development	43,222,155 14,041,634	44,396,283 11,311,721	47,030,909 15,909,207	50,189,335 23,389,761	52,304,366 33,834,872
Planning and zoning	14,041,634	1,911,875	2,202,978	2,218,125	2,537,645
Public transit system	1,018,865	1,830,241	1,599,049	2,738,864	3,105,282
Libraries	2,626,324	2,678,553	2,837,474	3,513,731	3,427,706
Parks and recreation Health and welfare	5,264,352 3,297,505	6,816,419 3,061,319	7,053,994 3,177,515	7,799,701 3,462,118	7,902,770 4,451,684
Intergovernmental	3,297,303	3,001,319	3,177,313	3,402,110	4,431,004
Other general government	16,554,425	17,874,143	17,790,226	20,364,806	21,468,089
Interest on long-term debt	1,901,219	645,164	1,115,236	1,218,541	3,158,561
Total governmental activities expenses	147,714,948	152,243,886	163,436,943	184,824,658	203,413,995
Business-type activities:					
C-Tran public transit	N/A	N/A	N/A	N/A	N/A
Total business-type expenses					
Total primary government expenses	\$ 147,714,948	\$ 152,243,886	\$ 163,436,943	\$ 184,824,658	\$ 203,413,995
Program revenues					
Governmental activities:					
General government	\$ 2,391,338	\$ 4,634,944	\$ 4,943,885	\$ 5,143,061	\$ 5,970,716
Tax assessment collection	2,479,365	2,809,553	2,855,754	3,609,689	3,462,888
Courts and law enforcement	10,296,617	9,824,620	12,477,796	11,644,234	11,396,016
Public safety Transportation and development	12,740,592 422,749	6,125,684 41,337	5,980,364 43,768	6,927,354 37,692	8,334,018 66,455
Planning and zoning	422,749	5,703,510	6,650,344	6,671,938	6,974,427
Libraries	69,057	698,928	83,794	103,558	136,052
Parks and recreation	1,565,670	79,656	1,754,376	1,697,537	2,190,560
Health and welfare	812,352	1,497,694	598,535	676,928	537,423
Operating grants & contributions	10,640,959	745,175	7,768,773	7,158,998	10,040,138
Capital grants & contribution	1,593,956 \$ 43,012,655	1,376,963 \$ 33,538,064	4,033,188 \$ 47,190,577	9,709,475 \$ 53,380,464	35,161,671 \$ 84,270,364
Total governmental program revenues	\$ 43,012,633	\$ 33,336,004	\$ 47,190,377	\$ 55,560,404	\$ 64,270,364
Business-type activities: Charges for services:					
C-Tran public transit	N/A	N/A	N/A	N/A	N/A
Operating grants & contributions	N/A	N/A	N/A	N/A	N/A
Capital grants & contributions	N/A	N/A	N/A	N/A	N/A
Total business-type revenues		-		-	-
Total primary government revenues	\$ 43,012,655	\$ 33,538,064	\$ 47,190,577	\$ 53,380,464	\$ 84,270,364
Net (Expense) Revenue					
Governmental activities	\$ (104,702,293)	\$ (118,705,822)	\$ (116,246,366)	\$ (131,444,194)	\$ (119,143,631
Business-type activities	N/A	N/A	N/A	N/A	N/A \$ (119,143,631
Total primary government net expense	\$ (104,702,293)	\$ (118,705,822)	\$ (116,246,366)	\$ (131,444,194)	\$ (119,143,031
General Revenues and Other					
Change in Net Assets					
Governmental activities:					
Taxes:					
Property taxes	\$ 39,635,333	\$ 51,972,663	\$ 60,334,666	\$ 71,278,635	\$ 72,791,140
Local option sales tax Special purpose local option sales tax	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A
Other taxes	49.051.903	47,409,138	72.214.871	102,638,349	111,156,711
Earnings on investments	3,351,069	1,849,459	916,671	2,243,107	5,168,727
Miscellaneous	1,412,876	1,021,037	1,103,943	1,338,691	897,603
Insurance claim refunds	105,951	108,471	79,058	99,693	74,280
Gifts and donations Gain (loss) on sale of capital assets	387,514 1,453,389	159.044		141,049	(142,489
Transfers	-	-	-	-	(142,400
Total governmental activities	95,398,035	102,519,812	134,649,209	177,739,524	189,945,972
Business-type activities:					
Transfers	N/A	N/A	N/A	N/A	N/A
Total business-type activities	<u> </u>				
Total primary government	\$ 95,398,035	\$ 102,519,812	\$ 134,649,209	\$ 177,739,524	\$ 189,945,972
Change In Not Access					
Change In Net Assets Governmental activities	(9,304,258)	(16,186,010)	18,402,843	46,295,330	70,802,341
Infrastructure adjustment *	(0,004,200)	(10,100,010)	-		452,251,500
Net assets - beginning of year	287,799,895	278,495,637	262,309,627	280,712,470	327,007,800
Net assets - end of year	278,495,637	262,309,627	280,712,470	327,007,800	850,061,641
	N1/A	N/A	h1/A	N1/A	A1/A
Rusinoss-typo activities	N/A	N/A N/A	N/A	N/A	N/A
Business-type activities	N1/A		N/A	N/A	N/A
Net assets - beginning of year	N/A			<u> </u>	·
,,	N/A	-	-	-	
Net assets - beginning of year			18,402,843	46,295,330	70,802,341
Net assets - beginning of year Net assets - end of year  Total primary government Infrastructure adjustment *	(9,304,258)	(16,186,010)	-	-	
Net assets - beginning of year Net assets - end of year Total primary government	-		18,402,843 262,309,627 \$ 280,712,470	46,295,330 - 280,712,470 \$ 327,007,800	70,802,341 452,251,500 327,007,800 \$ 850,061,641

buring fiscal year 2006, the County implemented the retroactive infrastructure reporting requirements within the Governmental Accounting Standards Board Statement Number 34. Note: Data not available prior to fiscal 2002 implementation of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

	2007	2008	2009	2010	2011
_					
\$	44,237,771	\$ 51,989,155	\$ 46,231,086	56,931,450	55,746,391
	3,359,018 59,180,840	3,839,855 64,183,950	4,346,128 67,608,918	3,825,418 69,147,468	3,585,267 69,958,065
	55,977,576	64,730,372	67,010,109	65,305,007	62,584,041
	41,435,765	41,725,547	41,036,532	26,471,707	34,634,470
	2,673,882	2,373,296	2,142,016	1,822,164	1,494,068
	3,805,467	3,920,627	3,811,565	3,750,263	3,465,394
	9,720,858	11,462,492	10,972,238	10,816,187	10,037,118
	8,087,767 -	7,102,560	3,640,722 1,454,670	9,742,442 11,562,964	13,527,957 11,404,252
	- 1,130,827	678,423	2,208,501	2,791,294	- 1,722,851
	229,609,771	252,006,277	250,462,485	262,166,364	268,159,874
	7,425,491	9,358,244	8,955,553	7,203,420	2,687,698
	7,425,491	9,358,244	8,955,553	7,203,420	2,687,698
\$	237,035,262	\$ 261,364,521	\$ 259,418,038	\$ 269,369,784	\$ 270,847,572
\$	5,437,726	\$ 5,092,397	\$ 11,756,607	13,783,987	12,094,292
	3,920,766	3,864,049	3,933,606	4,458,557	3,245,423
	11,261,645	13,355,595	14,094,996	15,365,784	15,373,018
	8,656,649	9,383,464	10,321,719	10,170,320	10,014,353
	110,842 7,371,637	32,395 6,124,692	29,647 74,415	117,380	31,143 66,561
	124,751	130,241	130,311	146,375	202,762
	2,173,973	2,155,340	2,330,219	2,296,305	2,475,853
	562,255	568,620	635,891	543,811	537,659
	7,714,129	7,873,770	7,113,537	16,629,839	22,664,904
_	45,708,193	18,301,338	4,582,442	929,209	592,935
\$	93,042,566	\$ 66,881,901	\$ 55,003,390	\$ 64,441,567	\$ 67,298,903
\$	1,781,044	\$ 2,303,043	\$ 2,566,429	1,616,374	147,025
	6,529,350	1,272,975	59,163	1,356,848	479,642
	8,310,394	3,576,018	2,625,592	2,973,222	626,667
\$	101,352,960	\$ 70,457,919	\$ 57,628,982	\$ 67,414,789	\$ 67,925,570
\$ (	(136 567 205)	\$ (185,124,376)	\$ (195,459,095)	\$ (197,724,797)	\$ (200,860,971)
\$	(136,567,205) 884,903	\$ (185,124,376) \$ (5,782,226)	\$ (195,459,095) \$ (6,329,961)	\$ (197,724,797) \$ (4,230,198)	\$ (200,860,971) \$ (2,061,031)
_	(135,682,302)	\$ (190,906,602)	\$ (201,789,056)	\$ (201,954,995)	\$ (202,922,002)
\$	88,703,011	\$ 92,345,642	\$ 98,175,278	108,861,498	96,378,260
\$	88,703,011 40,272,963	\$ 92,345,642 40,242,562	\$ 98,175,278 37,527,641	108,861,498 36,457,343	96,378,260 35,673,992
\$	40,272,963 53,425,857	40,242,562 52,727,468	37,527,641 46,876,765	36,457,343 46,102,925	35,673,992 44,306,780
\$	40,272,963 53,425,857 16,376,614	40,242,562 52,727,468 16,236,687	37,527,641 46,876,765 15,250,268	36,457,343 46,102,925 15,321,946	35,673,992 44,306,780 15,525,749
\$	40,272,963 53,425,857 16,376,614 8,332,380	40,242,562 52,727,468 16,236,687 7,824,662	37,527,641 46,876,765	36,457,343 46,102,925 15,321,946 707,994	35,673,992 44,306,780
\$	40,272,963 53,425,857 16,376,614	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315	37,527,641 46,876,765 15,250,268	36,457,343 46,102,925 15,321,946	35,673,992 44,306,780 15,525,749
\$	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209	40,242,562 52,727,468 16,236,687 7,824,662	37,527,641 46,876,765 15,250,268 2,980,046	36,457,343 46,102,925 15,321,946 707,994	35,673,992 44,306,780 15,525,749
\$	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826	37,527,641 46,876,765 15,250,268 2,980,046 - 433,244 - 6,086	36,457,343 46,102,925 15,321,946 707,994 227,765	35,673,992 44,306,780 15,525,749
\$	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 - (3,974,219)	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826 (5,791,299)	37,527,641 46,876,765 15,250,268 2,980,046 433,244 6,086 (6,489,772)	36,457,343 46,102,925 15,321,946 707,994 227,765	35,673,992 44,306,780 15,525,749 662,403 - - 5,336,777
\$	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 (3,974,219) 204,274,147	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826 (5,791,299) 205,011,082	37,527,641 46,876,765 15,250,268 2,980,046 433,244 6,086 (6,489,772) 194,759,556	36,457,343 46,102,925 15,321,946 707,994 227,765 - (6,600,000) 201,079,471	35,673,992 44,306,780 15,525,749 662,403 - - - - 5,336,777 197,883,961
\$	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 - (3,974,219) 204,274,147 3,974,219	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826 (5,791,299) 205,011,082	37,527,641 46,876,765 15,250,268 2,980,046 - 433,244 - 6,086 (6,489,772) 194,759,556	36,457,343 46,102,925 15,321,946 707,994 227,765 - (6,600,000) 201,079,471 6,600,000	35,673,992 44,306,780 15,525,749 662,403 - - - - - - - - - - - - - - - - - - -
	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 (3,974,219) 204,274,147 3,974,219 3,974,219	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826 (5,791,299) 205,011,082 5,791,299 5,791,299	37,527,641 46,876,765 15,250,268 2,980,046 433,244 - 6,086 (6,489,772) 194,759,556 6,489,772 6,489,772	36,457,343 46,102,925 15,321,946 707,994 227,765 - (6,600,000) 201,079,471 6,600,000 6,600,000	35,673,992 44,306,780 15,525,749 662,403 - - - 5,336,777 197,883,961 (5,336,777) (5,336,777)
\$	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 - (3,974,219) 204,274,147 3,974,219	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826 (5,791,299) 205,011,082	37,527,641 46,876,765 15,250,268 2,980,046 - 433,244 - 6,086 (6,489,772) 194,759,556	36,457,343 46,102,925 15,321,946 707,994 227,765 - (6,600,000) 201,079,471 6,600,000	35,673,992 44,306,780 15,525,749 662,403 - - - - - - - - - - - - - - - - - - -
	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 (3,974,219) 204,274,147 3,974,219 3,974,219	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826 (5,791,299) 205,011,082 5,791,299 5,791,299	37,527,641 46,876,765 15,250,268 2,980,046 433,244 - 6,086 (6,489,772) 194,759,556 6,489,772 6,489,772	36,457,343 46,102,925 15,321,946 707,994 227,765 - (6,600,000) 201,079,471 6,600,000 6,600,000	35,673,992 44,306,780 15,525,749 662,403 - - - 5,336,777 197,883,961 (5,336,777) (5,336,777)
	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 (3,974,219) 204,274,147 3,974,219 208,248,366 67,706,942 850,061,641	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 - 51,826 (5,791,299) 205,011,082 - 5,791,299 \$ 210,802,381 - 19,886,706 - 917,768,583	37,527,641 46,876,765 15,250,268 2,980,046 433,244 - 6,086 (6,489,772) 194,759,556 6,489,772 \$ 201,249,328 (699,539) 937,657,677	36,457,343 46,102,925 15,321,946 707,994 227,765 (6,600,000) 201,079,471 6,600,000 \$ 207,679,471 3,354,674 936,958,138	35,673,992 44,306,780 15,525,749 662,403 - - - 5,336,777 197,883,961 (5,336,777) (5,336,777) \$ 192,547,184
	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 - (3,974,219) 204,274,147 3,974,219 208,248,366	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826 (5,791,299) 205,011,082 5,791,299 \$ 210,802,381 19,886,706 917,768,583 937,655,289	37,527,641 46,876,765 15,250,265 2,980,046 433,244 6,086 (6,489,772) 194,759,556 6,489,772 6,489,772 \$ 201,249,328 (699,539) 937,657,677 936,958,138	36,457,343 46,102,925 15,321,946 707,994 227,765 - (6,600,000) 201,079,471 6,600,000 6,600,000 \$ 207,679,471  3,354,674 936,958,138 940,312,812	35,673,992 44,306,780 15,525,749 662,403 - - - - 5,336,777 197,883,961 (5,336,777) \$ 192,547,184 (2,977,010)
	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 (3,974,219) 204,274,147 3,974,219 3,974,219 208,248,366 67,706,942 850,061,641 917,768,583	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 - 51,826 (5,791,299) 205,011,082 - 5,791,299 \$ 210,802,381 - 19,886,706 - 917,768,583 937,655,289	37,527,641 46,876,765 15,250,268 2,980,046 433,244 - 6,086 (6,489,772) 194,759,556 6,489,772 \$ 201,249,328  (699,539) 937,657,677 936,958,138	36,457,343 46,102,925 15,321,946 707,994 227,765 - (6,600,000) 201,079,471 6,600,000 \$ 207,679,471  3,354,674 936,958,138 940,312,812 2,369,802	35,673,992 44,306,780 15,525,749 662,403 - - - 5,336,777 197,883,961 (5,336,777) (5,336,777) \$ 192,547,184 (2,977,010) - (2,977,010) (7,397,808)
	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 (3,974,219) 204,274,147 3,974,219 208,248,366 67,706,942 850,061,641 917,768,583	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826 (5,791,299) 205,011,082 5,791,299 \$ 210,802,381 19,886,706 917,768,583 937,655,289	37,527,641 46,876,765 15,250,268 2,980,046 433,244 6,086 (6,489,772) 194,759,556 6,489,772 \$ 201,249,328 (699,539) 937,657,677 936,958,138 159,811 4,868,195	36,457,343 46,102,925 15,321,946 707,994 227,765 (6,600,000) 201,079,471 6,600,000 \$ 207,679,471  3,354,674 936,958,138 940,312,812 2,369,802 5,028,006	35,673,992 44,306,780 15,525,749 662,403 - - - 5,336,777 197,883,961 (5,336,777) \$ 192,547,184 (2,977,010) - - (2,977,010)
	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 (3,974,219) 204,274,147 3,974,219 3,974,219 208,248,366 67,706,942 850,061,641 917,768,583	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 - 51,826 (5,791,299) 205,011,082 - 5,791,299 \$ 210,802,381 - 19,886,706 - 917,768,583 937,655,289	37,527,641 46,876,765 15,250,268 2,980,046 433,244 - 6,086 (6,489,772) 194,759,556 6,489,772 \$ 201,249,328  (699,539) 937,657,677 936,958,138	36,457,343 46,102,925 15,321,946 707,994 227,765 - (6,600,000) 201,079,471 6,600,000 \$ 207,679,471  3,354,674 936,958,138 940,312,812 2,369,802	35,673,992 44,306,780 15,525,749 662,403 - - - 5,336,777 197,883,961 (5,336,777) (5,336,777) \$ 192,547,184 (2,977,010) - (2,977,010) (7,397,808)
	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 (3,974,219) 204,274,147 3,974,219 208,248,366 67,706,942 850,061,641 917,768,583	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 51,826 (5,791,299) 205,011,082 5,791,299 \$ 210,802,381 19,886,706 917,768,583 937,655,289	37,527,641 46,876,765 15,250,268 2,980,046 433,244 6,086 (6,489,772) 194,759,556 6,489,772 \$ 201,249,328 (699,539) 937,657,677 936,958,138 159,811 4,868,195	36,457,343 46,102,925 15,321,946 707,994 227,765 (6,600,000) 201,079,471 6,600,000 \$ 207,679,471  3,354,674 936,958,138 940,312,812 2,369,802 5,028,006	35,673,992 44,306,780 15,525,749 662,403 - - - 5,336,777 197,883,961 (5,336,777) (5,336,777) \$ 192,547,184 (2,977,010) - (2,977,010) (7,397,808)
	40,272,963 53,425,857 16,376,614 8,332,380 1,003,209 134,332 (3,974,219) 204,274,147  3,974,219 3,974,219 208,248,366  67,706,942 850,061,641 917,768,583	40,242,562 52,727,468 16,236,687 7,824,662 1,094,315 279,219 - 51,826 (5,791,299) 205,011,082 5,791,299 \$ 210,802,381 19,886,706 - 917,768,583 937,655,289 9,073 4,859,122 4,868,195	37,527,641 46,876,765 15,250,268 2,980,046 433,244 6,086 (6,489,772) 194,759,556 6,489,772 6,489,772 \$ 201,249,328  (699,539) 937,657,677 936,958,138 159,811 4,868,195 5,028,006	36,457,343 46,102,925 15,321,946 707,994 227,765 (6,600,000) 201,079,471 6,600,000 6,600,000 \$ 207,679,471  3,354,674 936,958,138 940,312,812 2,369,802 5,028,006 7,397,808	35,673,992 44,306,780 15,525,749 662,403

## CHANGES IN NET ASSETS - COMPONENT UNITS LAST TEN FISCAL YEARS

			Fiscal Year		
	2002	2003	2004	2005	2006
Component Units					
Expense					
Landfill authority	\$ 2,718,240	\$ 2,660,411	\$ 2,365,319	\$ 2,776,485	\$ 3,408,670
Airport authority	884,593	663,096	961,792	1,194,434	1,922,257
Development authority	5,769,771	4,043,648	4,066,749	3,424,613	3,171,510
Housing authority*	N/A	N/A	N/A	4,511,377	3,021,434
Hospital authority*	N/A	N/A	N/A	N/A	N/A
Board of health	6,450,632	7,505,196	7,792,576	8,570,414	8,433,651
Total Component Units	\$ 15,823,236	\$ 14,872,351	\$ 15,186,436	\$ 20,477,323	\$ 19,957,522
Program Revenue					
Landfill authority					
Charges for services	\$ 2,328,159	\$ 2,258,433	\$ 2,638,877	\$ 3,213,826	\$ 3,230,614
Operating grants & contributions	-	-	-	9,267	-
Capital grants & contribution	-	-	-	-	-
Total landfill revenues	\$ 2,328,159	\$ 2,258,433	\$ 2,638,877	\$ 3,223,093	\$ 3,230,614
Almost subscribe					
Airport authority Charges for services	\$ 972,451	\$ 691,217	\$ 842,132	\$ 975,972	\$ 1,092,023
Operating grants & contributions	Ψ 372,431	94,402	ψ 042,132	ψ 373,372	Ψ 1,032,023
Capital grants & contributions  Capital grants & contribution		3,271,768	289,056	266,593	
Total airport revenues	\$ 972,451	\$ 4,057,387	\$ 1,131,188	\$ 1,242,565	\$ 1,092,023
rotal allport revenues	\$ 972,431	\$ 4,037,367	\$ 1,131,100	\$ 1,242,303	\$ 1,092,023
Development Authority					
Charges for services	\$ 2,060,671	\$ 2,044,079	\$ 1,765,734	\$ 1,794,086	\$ 1,725,737
Operating grants & contributions	-	-	-	-	-
Capital grants & contribution					
Total development authority revenues	\$ 2,060,671	\$ 2,044,079	\$ 1,765,734	\$ 1,794,086	\$ 1,725,737
Housing Authority*					
Charges for services	\$ -	\$ -	\$ -	\$ 2,968,200	\$ 2,477,994
Operating grants & contributions	-	-	-	-	199,299
Capital grants & contribution	-	-	_	458,876	-
Total board of health revenues	N/A	N/A	N/A	\$ 3,427,076	\$ 2,677,293
Hospital Authority*					
Charges for services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating grants & contributions	<b>*</b>	-	Ψ -	· -	Ψ -
Capital grants & contribution	_	_	_	_	_
Total hospital authority revenues	N/A	N/A	N/A	N/A	N/A
		_ <del></del> _	<u></u>		<del></del>
Board of health	ф	f 4000 001	e 4 477 400	e 0.700.005	<b>P</b> 0.440.000
Charges for services	\$ 1,686,841	\$ 1,906,861	\$ 1,477,188	\$ 2,726,205	\$ 2,443,023
Operating grants & contributions	4,751,881	5,152,189	6,220,780	6,125,935	5,782,498
Capital grants & contribution					
Total board of health revenues	\$ 6,438,722	\$ 7,059,050	\$ 7,697,968	\$ 8,852,140	\$ 8,225,521
Net (Expense) Revenue					
Landfill	\$ (390,081)	\$ (401,978)	\$ 273,558	\$ 446,608	\$ (178,056)
Airport	\$ 87,858	\$ 3,394,291	\$ 169,396	\$ 48,131	\$ (830,234)
Development authority	\$ (3,709,100)	\$ (1,999,569)	\$ (2,301,015)	\$ (1,630,527)	\$ (1,445,773)
Housing authority*	N/A	N/A	N/A	\$ (1,084,301)	\$ (344,141)
Hospital authority*	N/A	N/A	N/A	N/A	N/A
Board of health	\$ (11,910)	\$ (446,146)	\$ (94,608)	\$ 281,726	\$ (208,130)

Note: Data not available prior to fiscal 2002 implementation of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

	2007		2008		2009		2010		2011
		_						_	
\$	2,729,761	\$	2,341,218	\$	3,633,101	\$	2,703,163	\$	2,846,519
	1,482,376		1,549,793		1,071,651		999,854		1,039,368
	2,884,218		2,913,515		3,070,791		2,886,411		2,681,641
	3,892,810		3,191,749		7,718,380		3,269,435		3,083,837
	N/A		N/A		1,576,170		2,100,231		2,052,097
_	8,811,544	_	9,085,351	_	8,799,169	_	10,081,713	_	10,479,847
\$	19,800,709	\$	19,081,626	\$	25,869,262	\$	22,040,807	\$	22,183,309
\$	2,530,157	\$	2,336,900	\$	2,084,310	\$	2,097,883	\$	1,937,592 2,000,000
	27,802		-		526,842		200,000		-
\$	2,557,959	\$	2,336,900	\$	2,611,152	\$	2,297,883	\$	3,937,592
						-		_	
\$	1,408,590	\$	1,247,312	\$	882,944	\$	811,619	\$	896,039
	-		-						102,853
	597,266		67,730		101,369		350,078		-
\$	2,005,856	\$	1,315,042	\$	984,313	\$	1,161,697	\$	998,892
\$	1,679,669	\$	1,819,103	\$	1,669,618	\$	1,896,212	\$	1,695,335
	-		-		-		2,148,547		2,202,100
	-		-		-		-		-
\$	1,679,669	\$	1,819,103	\$	1,669,618	\$	4,044,759	\$	3,897,435
	<del></del> -	_	<del></del>	-					
\$	2,804,521	\$	2,921,060	\$	2,979,394	\$	2,857,100	\$	2,873,404
	774,171		396,756		4,764,541		341,097		350,000
	410,504		-		<u>-</u>		<u>-</u>		-
\$	3,989,196	\$	3,317,816	\$	7,743,935	\$	3,198,197	\$	3,223,404
\$	-	\$	-	\$	1,575,825	\$	2,099,901	\$	2,051,612
	-		-		-		-		-
	- NI/A		- N/A	_	4 575 005	•		•	0.054.040
_	N/A	_	N/A	\$	1,575,825	\$	2,099,901	\$	2,051,612
\$	1,930,256	\$	2,090,712	\$	2,186,065	\$	2,565,147	\$	2,661,235
Ψ	6,866,519	Ψ	7,367,726	Ψ	7,088,389	Ψ	7,832,408	Ψ	7,894,140
	-		- ,001,120		-		- ,002,100		- ,00 .,0
\$	8,796,775	\$	9,458,438	\$	9,274,454	\$	10,397,555	\$	10,555,375
	-		-						
\$	(171,802)	\$	(4,318)	\$	(1,021,949)	\$	(405,280)	\$	1,091,073
\$	523,480	\$	(234,751)	\$	(87,338)	\$	161,843	\$	(40,476)
\$	(1,204,549)	\$	(1,094,412)	\$	(1,401,173)	\$	1,158,348	\$	1,215,794
\$	96,386	\$	126,067	\$	25,555	\$	(71,238)	\$	139,567
	N/A		N/A	\$	(345)	\$	(330)	\$	(485)
\$	(14,769)	\$	373,087	\$	475,285	\$	315,842	\$	75,528

## CHANGES IN NET ASSETS - COMPONENT UNITS LAST TEN FISCAL YEARS

		2002		2003	F	iscal Year 2004		2005	2006
Component Units - Continued	_	2002	_	2003		2004	_	2003	 2000
General Revenues									
Landfill authority:									
Earnings on investments	\$	72,401	\$	4,887	\$	3,413	\$	4.296	\$ 76,570
Miscellaneous		-		-		-		27,500	-
Gain (loss) on sale of capital assets		16,250		27,000		-		(6,551)	78,900
	\$	88,651	\$	31,887	\$	3,413	\$	25,245	\$ 155,470
Airport authority:	<u> </u>		<u> </u>		<u> </u>		<u> </u>		 
Earnings on investments	\$	-	\$	2,620	\$	1,645	\$	77	\$ -
Insurance claim refunds		-		-		· -		-	108,274
Gain (loss) on sale of capital assets		-		-		-		6,000	-
, ,	\$	-	\$	2,620	\$	1,645	\$	6,077	\$ 108,274
Development authority:	_								 
Earnings on investments	\$	192,994	\$	77,144	\$	36,126	\$	23,158	\$ 40,201
Gain (loss) on sale of capital assets		1,499,844		71,000		(1,214,628)		6,750	15,000
	\$	1,692,838	\$	148,144	\$	(1,178,502)	\$	29,908	\$ 55,201
Housing authority*:						<u>.</u>	-	<u>.</u>	
Earnings on investments	\$	-	\$	-	\$	-	\$	37,358	\$ 120,653
Miscellaneous		-		-		-		118,658	193,818
Gain on sale of capital assets		-		-		-		-	400
		N/A		N/A		N/A	\$	156,016	\$ 314,871
Board of health:						<u>.</u>		<u>.</u>	
Miscellaneous	\$	-	\$	-	\$		\$		\$ (9,124)
Change In Assets									
Landfill	\$	(301,430)	\$	(370,091)	\$	276,971	\$	471,853	\$ (22,586)
Airport	\$	87,858	\$	3,396,911	\$	171,041	\$	54,208	\$ (721,960)
Development authority	\$	(2,016,262)	\$	(1,851,425)	\$	(3,479,517)	\$	(1,600,619)	\$ (1,390,572)
Housing authority*		N/A		N/A		N/A	\$	(928,285)	\$ (29,270)
Hospital authority*		N/A		N/A		N/A		N/A	N/A
Board of health	\$	(11,910)	\$	(446,146)	\$	(94,608)	\$	281,726	\$ (217,254)

The Housing Authority was a component unit of the County starting fiscal year 2005 and the Hospital Authority was a component unit starting in fiscal year 2009.

Note: Data not available prior to fiscal 2002 implementation of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

2007	_	2008	_	2009	 2010	 2011
\$ 425,633	\$	162,826	\$	22,044	\$ 5,541	\$ 3,923
-		(703,741.00)		-	-	-
		69,304			 	 -
\$ 425,633	\$	(471,611)	\$	22,044	\$ 5,541	\$ 3,923
\$ -	\$	-	\$	-	\$ -	\$ -
149,175		-		-	-	-
		2,600			 -	 -
\$ 149,175	\$	2,600	\$	<u> </u>	\$ 	\$ -
\$ 35,974	\$	30,458	\$	12,437	\$ 1,917	\$ 425
					 -	 -
\$ 35,974	\$	30,458	\$	12,437	\$ 1,917	\$ 425
\$ 164,271	\$	239,029	\$	161,821	\$ 64,197	\$ 17,286
-		-		-	-	-
\$ 164,271	\$	239,029	\$	161,821	\$ 64,197	\$ 17,286
\$ 	\$	<u>-</u>			 <u>-</u>	 -
\$ 253,831	\$	(475,929)	\$	(999,905)	\$ (399,739)	\$ 1,094,996
\$ 672,655	\$	(232,151)	\$	(87,338)	\$ 161,843	\$ (40,476)
\$ (1,168,575)	\$	(1,063,954)	\$	(1,388,736)	\$ 1,160,265	\$ 1,216,219
\$ 260,657	\$	365,096	\$	187,376	\$ (7,041)	\$ 156,853
N/A		N/A	\$	(345)	\$ (330)	\$ (485)
\$ (14,769)	\$	373,087	\$	475,285	\$ 315,842	\$ 75,528

## FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

	2002	2003	2004	2005	2006	2007
General Fund						
Reserved	\$ 33,523,107	\$ 25,939,214	\$ 25,722,647	\$ 29,141,797	\$ 3,070,092 <b>a</b>	\$ 4,575,762
Unreserved	2,362,554	5,275,543	9,860,173	10,862,505	40,018,992	38,236,667
Nonspendable	-	-	-	-	-	-
Committed	-	-	-	-	-	-
Restricted	-	-	-	-	-	-
Assigned	-	-	-	-	-	-
Unassigned						
Total general fund	\$ 35,885,661	\$ 31,214,757	\$ 35,582,820	\$ 40,004,302	\$ 43,089,084	\$ 42,812,429
All Other Governmental Funds						
Reserved	\$ 45,049,894	\$ 21,199,378	\$ 40,964,075	\$ 45,694,348	\$ 51,556,541	\$ 39,207,873
* Unreserved, reported in:						
Special revenue funds	11,425,082	11,244,960	7,096,500	21,309,221	36,992,200	12,687,707
Capital projects funds	6,816,532	11,676,131	4,968,112	4,272,252	10,050,141 *	70,910,181
Nonspendable	-	-	-	-	-	-
Committed	-	-	-	-	-	-
Restricted	-	-	-	-	-	-
Assigned	-	-	-	-	-	-
Unassigned						
Total all other governmental funds	\$ 63,291,508	\$ 44,120,469	\$ 53,028,687	\$ 71,275,821	\$ 98,598,882	\$ 122,805,761

NOTE: In fiscal year 2006, the County implemented GASB Statement No. 46, Net Assets Restricted by Enabling Legislation

NOTE: In fiscal year 2011, the County implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions

	2008	 2009	_	2010		2011
\$	3,373,559	\$ 2,164,681	\$	1,905,155	\$	-
	28,125,458	25,680,384		26,948,928		-
	-	-		-		1,424,176
	-	-		-		-
	-	-		-		-
	-	-		-		23,790,836
	-	-		-		8,816,123
\$	31,499,017	\$ 27,845,065	\$	28,854,083	\$	34,031,135
\$	61,593,123	\$ 80,823,572	\$	19,348,415	\$	
	12,855,862	14,955,760		17,801,430		-
	86,391,361	82,668,267		171,179,207		
	-	-		-		35,507
	-	-		-		
	-	-		-	2	13,142,962
	-	-		-		-
		-		-		-
\$ 1	160,840,346	\$ 178,447,599	\$	208,329,052	\$ 2	13,178,469

## CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

	2002	2003	2004	2005	2006	2007
Revenues						
Property taxes	\$ 38,885,081	\$ 53,329,428	\$ 60,244,544	\$ 71,345,852	\$ 69,598,469	\$ 89,101,227
Other taxes	49,736,269	46,461,621	73,052,162	103,538,343	112,116,492	110,075,434
Licenses and permits	6,496,648	6,386,561	6,614,930	6,637,124	6,989,995	7,395,721
Intergovernmental	13,131,634	11,689,315	14,903,656	18,790,793	14,723,384	12,178,854
Charges for services	16,193,284	18,368,931	18,926,010	20,830,157	22,803,533	23,651,432
Fines and forfeitures	7,191,122	6,243,364	5,761,572	5,499,987	4,872,364	6,495,865
Interest and dividends	3,346,116	1,838,546	894,382	2,233,017	5,166,937	8,332,380
Other revenue	1,285,701	1,021,142	1,103,943	1,338,691	897,603	1,003,209
Gift and donations	514,656	118,544	57,381	59,622	131,891	121,049
Total revenues	136,780,511	145,457,452	181,558,580	230,273,586	237,300,668	258,355,171
Expenditures						
General government	10,085,003	9,079,659	10,794,431	14,226,714	12,875,644	43,439,662
Tax assessment and collection	2,514,046	2,674,716	2,894,102	3,096,422	3,099,142	3,344,274
Courts and law enforcement	43,697,704	46,098,470	47,345,136	49,796,159	52,270,893	56,587,839
Public safety	39,293,005	41,616,286	44,355,537	47,718,148	49,584,391	53,680,179
Transportation and development	12,061,829	9,286,960	13,934,597	21,311,843	17,353,593	24,912,011
Planning and zoning	1,668,831	1,890,205	2,199,976	2,251,486	2,473,852	2,708,250
Public transit system	1,019,674	1,830,358	1,599,225	2,739,054	3,104,441	-
Libraries	2,411,831	2,454,707	2,615,908	3,316,785	3,194,655	3,586,507
Parks and recreation	4,790,641	6,269,811	6,518,165	7,262,500	7,275,354	8,360,280
Health and welfare	3,154,108	2,686,690	2,765,212	3,108,480	4,003,366	7,482,432
Energy conservation	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Other general government	16,264,420	17,377,536	17,457,649	20,463,654	23,371,212	-
Capital outlay	17,502,321	20,332,309	23,167,333	27,807,022	26,287,584	24,956,808
Debt service:						
Principal	1,484,695	1,689,677	22,349,736	3,633,572	5,475,000	3,385,000
Interest	561,418	3,146,135	4,799,244	1,239,871	1,220,140	1,125,167
Bond issuance cost	-	-	-	750	-	-
Fiscal agent fees	1,115	2,109	1,105	6,014	4,563	34
Total expenditures	156,510,641	166,435,628	202,797,356	207,978,474	211,593,830	233,568,443
Excess (deficiency) of revenues over						
expenditures	(19,730,130)	(20,978,176)	(21,238,776)	22,295,112	25,706,838	24,786,728
Other Financing Sources (Uses):						
Transfers in	4,508,851	5,840,713	33,786,230	44,119,754	47,876,555	7,151,354
Transfers out	(4,508,851)	(5,840,713)	(33,159,730)	(44,147,254)	(47,876,555)	(11,125,573)
Sale of capital assets	2,534,576	320,840	6,775	-	221,725	518,950
Issuance of debt	-	22,798,091	10,000,000	-	4,405,000	-
Issuance of capital leases	2,054,066	-	-	301,314	-	2,464,433
Proceeds (payments) of refunding						
capital lease	-	(187,700)	-	-	-	-
Proceeds from insurance claims Other	105,951 -	108,471	79,058	99,693	74,280	134,332
Total other financing sources (uses)	4,694,593	23,039,702	10,712,333	373,507	4,701,005	(856,504)
Net change in fund balances	\$ (15,035,537)	\$ 2,061,526	\$ (10,526,443)	\$ 22,668,619	\$ 30,407,843	\$ 23,930,224
Debt service as a percentage of						

1
18,417
28,697
34,930
10,571
11,329
72,869
17,726
26,269
37,612
38,420
, izo
79,493
66,856
67,547
35,567
31,266
51,831
-
2,516
26,986
05,060
79,024
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97,808
92,836
73,564
-
-
54,606
16,186)
07,130
70,353)
74,084
-
34,707
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-
97,087
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12,655
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26,469

## ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

(unaudited - in thousands of dollars)

**CLAYTON COUNTY - OVERALL** 

	Real & Personal Property				Privately Owned Public Utilities				Motor Vehicles and Mobile Homes				
Fiscal Year	Assessed Value		Estimated Actual Value <sup>1</sup>	Assessed Value		Estimated Actual Value <sup>1</sup>		Assessed Value		Estimated Actual Value <sup>1</sup>			
2002	\$	5,238,649	\$ 13,096,623	\$	702,964	\$	1,757,410	\$	696,730	\$	1,741,825		
2003		5,664,623	14,161,558		763,171		1,907,928		706,570		1,766,425		
2004		6,018,206	15,045,515		759,616		1,899,040		699,494		1,748,735		
2005		6,207,456	15,518,640		788,279		1,970,698		628,532		1,571,330		
2006		6,603,589	16,508,973		809,798		2,024,495		656,210		1,640,525		
2007		7,103,414	17,758,535		903,746		2,259,365		646,348		1,615,870		
2008		7,488,472	18,721,180		958,005		2,395,011		723,800		1,809,499		
2009		7,884,537	19,711,344		918,347		2,295,868		731,006		1,827,514		
2010		7,411,692	18,529,231		1,004,944		2,512,359		740,214		1,850,534		
2011		6,533,685	16,334,212		907,396		2,268,490		621,749		1,554,374		

### CLAYTON COUNTY SCHOOL SYSTEM - MAINTENANCE AND OPERATIONS

	Real & Personal Property			!	Privately Owned Public Utilities				Motor Vehicles and Mobile Homes			
Fiscal Year	Assessed Value		Estimated Actual Value <sup>1</sup>	Assessed Value		Estimated Actual Value <sup>1</sup>		Assessed Value		Estimated Actual Value <sup>1</sup>		
2002	\$	5,238,649	\$ 13,096,623	\$	702,964	\$	1,757,410	\$	696,730	\$	1,741,825	
2003		5,664,623	14,161,558		763,171		1,907,928		706,570		1,766,425	
2004		6,018,206	15,045,515		759,616		1,899,040		699,494		1,748,735	
2005		6,207,456	15,518,640		788,279		1,970,698		628,532		1,571,330	
2006		6,603,589	16,508,973		809,798		2,024,495		656,210		1,640,525	
2007		7,103,414	17,758,535		903,746		2,259,365		646,348		1,615,870	
2008		7,488,472	18,721,180		958,005		2,395,011		723,800		1,809,499	
2009		7,844,537	19,711,344		918,347		2,295,868		731,006		1,827,515	
2010		7,411,692	18,529,231		1,004,944		2,512,360		740,214		1,850,534	
2011		6,533,685	16,334,212		907,396		2,268,490		621,749		1,554,374	

Note: Tax rates are per \$1,000 of assessed value.

<sup>&</sup>lt;sup>1</sup> Property in Clayton County is reassessed once every three years. The County assesses property at 40% of actual value for all types of property. Estimated Actual Taxable Value is calculated by dividing Total Taxable Assessed Value by this percentage.

	Total Property								
Ass	sessed Value	Estimated Actual Value <sup>1</sup>		Taxpayer Exemptions		Net Assessed Value		Total Direct Tax Rate	Ratio of Total Assessed Value to Total Actual Value
\$	6,638,343	\$	16,595,858	\$	732,210	\$	5,906,133	22.213	40.00%
	7,134,364		17,835,910		687,832		6,446,532	24.048	40.00%
	7,477,316		18,693,290		707,470		6,769,846	26.048	40.00%
	7,624,267		19,060,668		722,691		6,901,576	26.947	40.00%
	8,069,597		20,173,993		768,593		7,301,004	26.947	40.00%
	8,653,508		21,633,770		716,235		7,937,273	29.014	40.00%
	9,170,276		22,925,690		739,277		8,430,999	28.621	40.00%
	9,533,890		23,834,725		967,329		8,566,561	29.048	40.00%
	9,156,850		22,892,124		797,159		8,359,691	31.686	40.00%
	8,062,830		20,157,076		789,767		7,273,063	31.352	40.00%

	Total Property								
Ass	sessed Value	Estimated Actual Value <sup>1</sup>		Taxpayer Exemptions		Net Assessed Value		Millage	Ratio of Total Assessed Value to Total Actual Value
\$	6,638,343	\$	16,595,858	\$	888,093	\$	5,750,250	17.916	40.00%
	7,134,364		17,835,910		865,157		6,269,207	17.916	40.00%
	7,477,316		18,693,290		912,707		6,564,609	18.916	40.00%
	7,624,267		19,060,668		944,993		6,679,274	18.916	40.00%
	8,069,597		20,173,993		1,008,171		7,061,426	18.916	40.00%
	8,653,508		21,633,770		979,974		7,673,534	20.000	40.00%
	9,170,276		22,925,690		1,024,163		8,146,113	20.000	40.00%
	9,493,890		23,834,727		1,264,115		8,229,775	19.836	40.00%
	9,156,850		22,892,125		1,094,314		8,062,536	20.000	40.00%
	8,062,830		20,157,076		1,022,513		7,040,318	20.000	40.00%

Source: All information in this schedule unless noted was obtained from the Clayton County Tax Commissioner's Office.

 $<sup>^{\</sup>rm 2}$  Taxpayer exemption based upon weighted average calculated by Clayton County Finance Department.

## ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS FOR CLAYTON COUNTY SCHOOL SYSTEM (unaudited - in thousands of dollars)

CLAYTON COUNTY SCHOOL SYSTEM - DEBT SERVICE (SCHOOL BONDS)

		Real & Persor	nal Property		Privately Owned	Utilities	Motor Vehicles and Mobile Homes				
Fiscal Year	Assessed Value		Estimated Actual Value <sup>1</sup>	Assessed Value		Estimated Actual Value <sup>1</sup>		Assessed Value		Estimated Actual Value <sup>1</sup>	
2002	\$	5,238,649	\$ 13,096,623	\$	702,964	\$	1,757,410	\$	696,730	\$	1,741,825
2003		5,664,623	14,161,558		763,171		1,907,928		706,570		1,766,425
2004		6,018,206	15,045,515		759,616		1,899,040		699,494		1,748,735
2005		6,207,456	15,518,640		788,279		1,970,698		628,532		1,571,330
2006		6,603,589	16,508,973		809,798		2,024,495		656,210		1,640,525
2007		7,103,414	17,758,535		903,746		2,259,365		646,348		1,615,870
2008		7,488,472	18,721,180		958,005		2,395,011		723,800		1,809,499
2009		7,884,537	19,711,344		918,347		2,295,868		731,006		1,827,514
2010		7,411,692	18,529,231		1,004,944		2,512,359		740,214		1,850,534
2011		6,533,685	16,334,212		907,396		2,268,490		621,749		1,554,374

#### STATE OF GEORGIA

		Real & Persor	nal Property	!	Privately Owned	Utilities	Motor Vehicles and Mobile Homes				
Fiscal Year	Ass	essed Value	Estimated Actual Value <sup>1</sup>	Asse	essed Value	Esti	mated Actual Value <sup>1</sup>	Asse	essed Value	Esti	mated Actual Value <sup>1</sup>
2002	\$	5,239,148	\$ 13,097,870	\$	702,964	\$	1,757,410	\$	696,730	\$	1,741,825
2003		5,664,623	14,161,558		763,171		1,907,928		706,570		1,766,425
2004		6,018,206	15,045,515		759,616		1,899,040		699,494		1,748,735
2005		6,207,456	15,518,640		788,279		1,970,698		628,532		1,571,330
2006		6,603,589	16,508,973		809,798		2,024,495		656,210		1,640,525
2007		7,103,414	17,758,535		903,746		2,259,365		646,348		1,615,870
2008		7,488,472	18,721,180		958,005		2,395,011		723,800		1,809,499
2009		7,884,537	19,711,344		918,347		2,295,868		731,006		1,827,514
2010		7,411,693	18,529,233		1,004,944		2,512,359		740,214		1,850,534
2011		6,533,685	16,334,212		907,396		2,268,490		621,749		1,554,374

Note: Tax rates are per \$1,000 of assessed value.

<sup>&</sup>lt;sup>1</sup> Property in Clayton County is reassessed once every three years. The County assesses property at 40% of actual value for all types of property. Estimated Actual Taxable Value is calculated by dividing Total Taxable Assessed Value by this percentage.

	Total Property								
Ass	sessed Value	Estimated Actual Value <sup>1</sup>		Taxpayer Exemptions		Net Assessed Value		Millage	Ratio of Total Assessed Value to Total Actual Value
\$	6,638,343	\$	16,595,858	\$	528,940	\$	6,109,403	17.916	40.00%
	7,134,364		17,835,910		491,562		6,642,802	17.916	40.00%
	7,477,316		18,693,290		531,064		6,946,252	18.916	40.00%
	7,624,267		19,060,668		547,643		7,076,624	18.916	40.00%
	8,069,597		20,173,993		806,403		7,263,194	18.916	40.00%
	8,653,508		21,633,770		590,267		8,063,241	20.000	40.00%
	9,170,276		22,925,690		636,836		8,533,441	20.000	40.00%
	9,533,890		23,834,725		876,530		8,657,360	19.836	40.00%
	9,156,850		22,892,124		708,737		8,448,113	20.000	40.00%

7,414,993

20.000

40.00%

647,838

	Total Property							
Ass	sessed Value	Est	imated Actual Value <sup>1</sup>	axpayer emptions	Ne	et Assessed Value	Millage	Ratio of Total Assessed Value to Total Actual Value
\$	6,638,842	\$	16,597,105	\$ 390,696	\$	6,248,146	0.250	40.00%
	7,134,364		17,835,910	333,928		6,800,436	0.250	40.00%
	7,477,316		18,693,290	346,734		7,130,582	0.250	40.00%
	7,624,267		19,060,668	347,420		7,276,847	0.250	40.00%
	8,069,597		20,173,993	389,373		7,680,224	0.250	40.00%
	8,653,508		21,633,770	347,901		8,305,607	0.250	40.00%
	9,170,276		22,925,690	699,096		8,471,180	0.250	40.00%
	9,533,890		23,834,725	940,786		8,593,104	0.250	40.00%
	9,156,851		22,892,127	772,856		8,383,995	0.250	40.00%
	8,062,830		20,157,075	713,130		7,349,700	0.250	40.00%

Source: All information in this schedule unless noted was obtained from the Clayton County Tax Commissioner's Office.

(Continued)

8,062,830

20,157,075

## ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS FOR CLAYTON COUNTY SCHOOL SYSTEM (unaudited - in thousands of dollars)

CLAYTON COUNTY MAINTENANCE AND OPERATIONS - INCORPORATED

		Real & Persor	nal Pr	operty		Privately Owned	<b>Jtilities</b>	Motor Vehicles and Mobile Homes				
Fiscal Year	Ass	essed Value	_	Estimated stual Value <sup>1</sup>	Asse	essed Value		nated Actual Value <sup>1</sup>	Asse	essed Value		nated Actual Value <sup>1</sup>
2002	\$	1,254,172	\$	3,135,430	\$	216,023	\$	540,058	\$	221,849	\$	554,623
2003		1,315,455		3,288,638		231,907		579,768		233,547		583,868
2004		1,422,826		3,557,065		260,834		652,085		227,922		569,805
2005		1,447,454		3,618,635		225,764		564,410		170,389		425,973
2006		1,529,579		3,823,948		243,175		607,938		240,483		601,208
2007		1,675,535		4,188,838		248,694		621,735		252,473		631,183
2008		1,773,935		4,434,838		230,638		576,595		300,932		752,330
2009		2,029,728		5,074,319		243,543		608,858		298,276		745,690
2010		1,794,757		4,486,893		255,599		638,997		278,338		695,844
2011		1,646,285		4,115,712		216,331		540,826		244,945		612,362

#### CLAYTON COUNTY MAINTENANCE AND OPERATIONS - UNINCORPORATED

		Real & Persor	nal Pr	operty		Privately Owned	Utilities	Motor Vehicles and Mobile Homes				
Fiscal Year	Ass	essed Value	Estimated Actual Value <sup>1</sup>		Assessed Value		Estimated Actual Value <sup>1</sup>		Assessed Value		Estimated Actual Value <sup>1</sup>	
2002	\$	3,984,477	\$	9,961,193	\$	486,939	\$	1,217,348	\$	474,881	\$	1,187,203
2003		4,349,168		10,872,920		531,264		1,328,160		473,023		1,182,558
2004		4,595,379		11,488,448		498,782		1,246,955		471,572		1,178,930
2005		4,760,000		11,900,000		562,514		1,406,285		458,142		1,145,355
2006		5,074,009		12,685,023		566,624		1,416,560		415,727		1,039,318
2007		5,427,880		13,569,700		655,052		1,637,630		393,875		984,688
2008		5,714,391		14,285,978		727,366		1,818,415		422,867		1,057,168
2009		5,854,810		14,637,025		674,804		1,687,009		432,730		1,081,824
2010		5,616,935		14,042,338		749,345		1,873,363		461,876		1,154,689
2011		4,887,400		12,218,500		691,065		1,727,663		376,804		942,011

Note: Tax rates are per \$1,000 of assessed value.

<sup>&</sup>lt;sup>1</sup> Property in Clayton County is reassessed once every three years. The County assesses property at 40% of actual value for all types of property. Estimated Actual Taxable Value is calculated by dividing Total Taxable Assessed Value by this percentage.

	Total P	roperty							
Ass	essed Value	Esti	mated Actual Value <sup>1</sup>	Taxpayer Exemptions		Net Assessed Value		Millage	Ratio of Total Assessed Value to Total Actual Value
\$	1,692,044	\$	4,230,110	\$	121,236	\$	1,570,808	4.047	40.00%
	1,780,909		4,452,273		122,065		1,658,844	5.882	40.00%
	1,911,582		4,778,955		121,138		1,790,444	6.882	40.00%
	1,843,607		4,609,018		118,975		1,724,632	7.781	40.00%
	2,013,237		5,033,093		119,587		1,893,650	7.781	40.00%
	2,176,702		5,441,755		120,475		2,056,227	8.764	40.00%
	2,305,505		5,763,763		145,221		2,160,284	8.764	40.00%
	2,571,547		6,428,867		332,779		2,238,768	8.962	40.00%
	2,328,694		5,821,734		150,052		2,178,642	11.436	40.00%
	2,107,560		5,268,901		133,898		1,973,662	11.327	40.00%

Total	Pro	pert	y

Ass	Assessed Value		Estimated Actual Value <sup>1</sup>		Taxpayer Exemptions		t Assessed Value	Millage	Ratio of Total Assessed Value to Total Actual Value
\$	4,946,297	\$	12,365,743	\$	610,974	\$	4,335,323	4.047	40.00%
	5,353,455		13,383,638		565,768		4,787,687	5.882	40.00%
	5,565,733		13,914,333		586,332		4,979,401	6.882	40.00%
	5,780,656		14,451,640		603,716		5,176,940	7.781	40.00%
	6,056,360		15,140,900		649,007		5,407,353	7.781	40.00%
	6,476,807		16,192,018		595,760		5,881,047	8.764	40.00%
	6,864,624		17,161,560		594,056		6,270,568	8.764	40.00%
	6,962,343		17,405,858		634,549		6,327,794	8.962	40.00%
	6,828,156		17,070,390		647,107		6,181,049	11.436	40.00%
	5,955,270		14,888,174		655,869		5,299,400	11.327	40.00%

Source: All information in this schedule unless noted was obtained from the Clayton County Tax Commissioner's Office.

## ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS FOR CLAYTON COUNTY SCHOOL SYSTEM (unaudited - in thousands of dollars)

CLAYTON COUNTY BONDS - INCORPORATED

		Real & Persor	nal Pr	operty		Privately Owned	<b>Jtilities</b>	Motor Vehicles and Mobile Homes				
Fiscal Year	Assessed Value		Estimated Actual Value <sup>1</sup>		Assessed Value		Estimated Actual Value <sup>1</sup>		Assessed Value		Estimated Actual Value <sup>1</sup>	
2002	\$	1,254,172	\$	3,135,430	\$	216,023	\$	540,058	\$	221,849	\$	554,623
2003		1,315,455		3,288,638		231,907		579,768		233,547		583,868
2004		1,422,826		3,557,065		260,834		652,085		227,922		569,805
2005		1,447,454		3,618,635		225,764		564,410		170,389		425,973
2006		1,529,579		3,823,948		243,175		607,938		240,483		601,208
2007		1,675,535		4,188,838		248,694		621,735		252,473		631,183
2008		1,773,935		4,434,838		230,638		576,595		300,932		752,330
2009		2,029,728		5,074,319		243,543		608,858		298,276		745,690
2010		1,794,757		4,486,893		255,599		638,997		278,338		695,844
2011		1,646,285		4,115,712		216,331		540,826		244,945		612,362

#### CLAYTON COUNTY BONDS - UNINCORPORATED

	Real & Personal Property				Privately Owned Public Utilities				Motor Vehicles and Mobile Homes			
Fiscal Year	Ass	sessed Value		Estimated ctual Value <sup>1</sup>	Asse	essed Value	Esti	mated Actual Value <sup>1</sup>	Asse	essed Value	Esti	mated Actual Value <sup>1</sup>
2002	\$	3,984,477	\$	9,961,193	\$	486,939	\$	1,217,348	\$	474,881	\$	1,187,203
2003		4,349,168		10,872,920		531,264		1,328,160		473,023		1,182,558
2004		4,595,379		11,488,448		498,782		1,246,955		471,572		1,178,930
2005		4,760,000		11,900,000		562,514		1,406,285		458,142		1,145,355
2006		5,074,009		12,685,023		566,624		1,416,560		415,727		1,039,318
2007		5,427,880		13,569,700		655,052		1,637,630		393,875		984,688
2008		5,714,391		14,285,978		727,366		1,818,415		422,867		1,057,168
2009		5,854,810		14,637,025		674,804		1,687,009		432,730		1,081,824
2010		5,616,935		14,042,338		749,345		1,873,363		461,876		1,154,689
2011		4,887,400		12,218,500		691,065		1,727,663		376,804		942,011

Note: Tax rates are per \$1,000 of assessed value.

<sup>&</sup>lt;sup>1</sup> Property in Clayton County is reassessed once every three years. The County assesses property at 40% of actual value for all types of property. Estimated Actual Taxable Value is calculated by dividing Total Taxable Assessed Value by this percentage.

	Total Property									
Assessed Value		Estimated Actual Value <sup>1</sup>		Taxpayer Exemptions		Net Assessed Value		Millage	Ratio of Total Assessed Value to Total Actual Value	
\$	1,692,044	\$	4,230,110	\$	58,656	\$	1,633,388	0.000	40.00%	
	1,780,909		4,452,273		56,943		1,723,966	0.000	40.00%	
	1,911,582		4,778,955		54,285		1,857,297	0.000	40.00%	
	1,843,607		4,609,018		47,535		1,796,072	0.000	40.00%	
	2,013,237		5,033,093		45,657		1,967,580	0.000	40.00%	
	2,176,702		5,441,755		48,985		2,127,717	0.000	40.00%	
	2,305,505		5,763,763		73,346		2,232,159	0.000	40.00%	
	2,571,547		6,428,867		259,992		2,311,555	0.000	40.00%	
	2,328,694		5,821,734		76,663		2,252,031	0.000	40.00%	
	2.107.560		5.268.901		61.671		2 045 889	0.000	40 00%	

	Total P	<u>,                                      </u>								
Assessed Value		Estimated Actual Value <sup>1</sup>		Taxpayer Exemptions		Net Assessed Value		Millage	Ratio of Total Assessed Value to Total Actual Value	
\$	4,946,297	\$	12,365,743	\$	280,990	\$	4,665,307	0.000	40.00%	
	5,353,455		13,383,638		221,564		5,131,891	0.000	40.00%	
	5,565,733		13,914,333		234,153		5,331,580	0.000	40.00%	
	5,780,656		14,451,640		237,506		5,543,150	0.000	40.00%	
	6,056,360		15,140,900		278,639		5,777,721	0.000	40.00%	
	6,476,807		16,192,018		233,362		6,243,445	0.000	40.00%	
	6,864,624		17,161,560		230,747		6,633,877	0.000	40.00%	
	6,962,343		17,405,858		267,312		6,695,031	0.000	40.00%	
	6,828,156		17,070,390		277,061		6,551,095	0.000	40.00%	
	5,955,270		14,888,174		291,237		5,664,032	0.000	40.00%	

Source: All information in this schedule unless noted was obtained from the Clayton County Tax Commissioner's Office.

## ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS FOR CLAYTON COUNTY SCHOOL SYSTEM (unaudited - in thousands of dollars)

CLAYTON COUNTY FIRE DISTRICT - MAINTENANCE AND OPERATIONS - UNINCORPORATED

		Real & Persor	nal Pr	operty	Privately Owned Public Utilities				Motor Vehicles and Mobile Homes			
Fiscal Year	Assessed Value		Estimated Actual Value <sup>1</sup>		Assessed Value		Estimated Actual Value <sup>1</sup>		Assessed Value		Estimated Actual Value <sup>1</sup>	
2002	\$	3,536,522	\$	8,841,305	\$	102,912	\$	257,280	\$	469,151	\$	1,172,878
2003		3,881,629		9,704,073		108,095		270,238		468,280		1,170,700
2004		4,196,094		10,490,235		114,124		285,310		467,084		1,167,710
2005		4,386,989		10,967,473		109,038		272,595		454,120		1,135,300
2006		4,683,664		11,709,160		106,908		267,271		411,590		1,028,975
2007		5,077,481		12,693,702		116,183		290,459		388,979		972,447
2008		5,390,109		13,475,272		127,463		318,657		417,272		1,043,180
2009		5,522,821		13,807,054		122,211		305,527		426,718		1,066,794
2010		5,291,843		13,229,607		121,216		303,040		455,923		1,139,807
2011		4,472,209		11,180,522		121,196		302,989		371,856		929,639

Note: Tax rates are per \$1,000 of assessed value.

<sup>&</sup>lt;sup>1</sup> Property in Clayton County is reassessed once every three years. The County assesses property at 40% of actual value for all types of property. Estimated Actual Taxable Value is calculated by dividing Total Taxable Assessed Value by this percentage.

**Total Property** 

Assessed Value		Estimated Actual Value <sup>1</sup>		Taxpayer Exemptions		Net Assessed Value		Millage	Ratio of Total Assessed Value to Total Actual Value
\$	4,108,585	\$	10,271,463	\$	522,252	\$	3,586,333	4.351	40.00%
	4,458,004		11,145,010		524,388		3,933,616	4.207	40.00%
	4,777,302		11,943,255		537,617		4,239,685	3.900	40.00%
	4,950,147		12,375,368		559,302		4,390,845	3.900	40.00%
	5,202,162		13,005,405		556,535		4,645,627	3.900	40.00%
	5,582,643		13,956,608		534,761		5,047,883	3.900	40.00%
	5,934,844		14,837,109		547,978		5,386,866	3.900	40.00%
	6,071,750		15,179,375		567,068		5,504,682	3.900	40.00%
	5,868,982		14,672,454		576,335		5,292,646	3.900	40.00%
	4,965,260		12,413,151		556,327		4,408,933	3.900	40.00%

Source: All information in this schedule unless noted was obtained from the Clayton County Tax Commissioner's Office.

## PROPERTY TAX RATES DIRECT AND OVERLAPPING GOVERNMENTS LAST TEN CALENDAR YEARS

Direct	& Over	lapp	ing:

rect & Overlapping.								
	Clayton County Board of Commissioners							
		Debt	Total					
Calendar	M & O	Service	Direct					
Year	Millage	Millage	Rate					
2001	4.047	-	4.047					
2002	5.882	-	5.882					
2003	6.882	-	6.882					
2004	7.781	-	7.781					
2005	7.781	-	7.781					
2006	8.764	-	8.764					
2007	8.535	<del>-</del>	8.535					
2008	8.962	-	8.962					
2009	11.436	-	11.436					
2010	11.327	-	11.327					

### **Total Direct & Overlapping Rates by City:**

Calendar Year	City of College Park	City of Forest Park	City of Jonesboro
<u> </u>	- Conlege Fark	1 orest i ark	
2001	33.494	29.607	26.564
2002	37.815	33.298	28.255
2003	39.508	34.991	29.948
2004	40.407	35.640	30.847
2005	40.407	35.640	33.847
2006	42.474	39.507	35.914
2007	42.081	39.114	34.521
2008	42.508	39.541	34.948
2009	45.146	45.929	35.586
2010	44.812	47.595	35.252

Millage rates are per \$1,000 of assessed value.

				Overlapping	
Clayto	on County School B	oard			Total
	Debt	Total	State		Direct &
M & O	Service	County	of	Fire	Overlapping
Millage	Millage	Millage	Georgia	District	Rates
17.916	-	17.916	0.250	4.351	26.564
17.916	-	17.916	0.250	4.207	28.255
18.916	-	18.916	0.250	3.900	29.948
18.916	-	18.916	0.250	3.900	30.847
18.916	-	18.916	0.250	3.900	30.847
20.000	-	20.000	0.250	3.900	32.914
19.836	-	19.836	0.250	3.900	32.521
19.836	-	19.836	0.250	3.900	32.948
20.000	-	20.000	0.250	3.900	35.586
20.000	-	20.000	0.250	3.900	35.477

				City of
	City of	City of	City of	Lovejoy
_	Morrow	Riverdale	Lake City	Fire District
	26.564	27.564	26.564	4.351
	28.255	34.755	26.564	4.207
	29.948	36.448	28.255	3.900
	30.847	38.347	36.847	3.900
	34.847	38.347	36.733	3.900
	36.914	40.414	38.682	3.900
	36.521	40.021	38.289	3.900
	37.948	40.448	38.716	3.900
	40.586	43.086	41.326	3.900
	41.252	42.752	40.989	3.900

Source: All information in this schedule was obtained from the Clayton County Tax Commissioner's Office.

<sup>&</sup>lt;sup>1</sup> Overlapping rates are those of local and county governments that apply to property owners within Clayton County, Georgia. Not all overlapping rates apply to all Clayton County, Georgia property owners (e.g., the rates for fire districts apply only to the proportion of the government's property owners whose property is located within the geographic boundaries of the fire district).

CLAYTON COUNTY, GEORGIA
PRINCIPAL PROPERTY TAXPAYERS
LAST TEN CALENDAR YEARS

Fiscal Year Calendar year		2011			2010			2009			2008			2007	
Taxpayer	Taxable Assessed Value	Rank	Percentage of Total County Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Assessed Value
Delta Airlines, Inc. *	\$ 755,108,253	-	11.56%	\$ 691,402,010	~	7.55%	\$ 1,052,745,323	~	11.04%	\$ 798,981,897	<del>-</del>	8.71%	\$ 722,437,875	~	8.35%
City of Atlanta	46,724,664	9	0.72%	85,536,770	4	0.93%	92,557,359	4	%26.0	95,144,318	4	1.04%	110,324,175	2	1.27%
Atlantic Southeast	154,469,085	2	2.36%	69,980,822	2	0.76%	89,682,513	2	0.94%	113,273,943	2	1.24%	100,810,587	3	1.16%
Georgia Power Co.	107,668,107	4	1.65%	109,306,126	က	1.19%	114,577,982	က	1.20%	104,935,778	ဇ	1.14%	91,223,728	4	1.05%
Air Tran Airways	123,290,871	က	1.89%	133,586,841	7	1.46%	156,916,487	2	1.65%	87,898,869	2	%96:0	77,601,947	2	0.90%
AMB Partners	59,250,863	2	0.91%	49,367,616	9	0.54%	53,260,900	9	0.56%	51,780,162	9	0.56%	49,092,318	9	0.57%
Comair	•		•				•					0.00%	41,807,123	7	0.48%
BellSouth	29,774,643	6	0.46%	32,442,908	80	0.35%	36,017,587	80	0.38%	44,624,511	7	0.49%	41,556,772	80	0.48%
Atlanta Gas Light	33,507,900	80	0.51%	36,572,078	7	0.40%	33,226,192	6	0.35%	36,031,634	80	0.39%	33,024,918	6	0.38%
JC Penney	•		•	•		•	•		•	•		•	25,795,540	10	0:30%
Avis	•		•			•	•		•			•			•
Alamo	•		•			•	•		•			•			•
Southlake Mall	•		•	28,949,090	10	0.32%	29,352,522	10	0.31%	25,005,256	6	0.27%			•
Boeing Logistics	•		•	•		•	•		•			•			
Hertz	•		•	•			•					•			•
Northwest Airlines	•		•	•		•	•		•	•		•	•		•
National Car Rental	•		•				•		•	•		•	•		
Inland Southeast	•		•				•		•	24,188,400	10	0.26%	•		
DDRTC Southlake Pavil	•		•	•			•		•			•			
Fedex Ground	•			•			43,144,568	7	0.45%			•			•
Clorox Company	41,290,288	7	0.63%	29,094,800	6	0.32%	•		•	•		•	•		
Highwoods Realty	24,816,107	10	0.38%	•		•	•		•	•		•	•		
Atlanta Felt Wire Works						•					ı			ļ	
Subtotal (10 largest)	1,375,900,781		21.06%	1,266,239,061		13.83%	1,701,481,433		17.85%	1,381,864,768		15.07%	1,293,674,983		14.95%
Balance of all others	5,157,784,219		78.94%	7,890,610,570		86.17%	7,832,408,682		82.15%	7,788,411,358	ı	84.93%	7,359,833,542	ı	85.05%
Total	\$ 6,533,685,000		100.00%	\$ 9,156,849,631		100.00%	\$ 9,533,890,115		100.00%	\$ 9,170,276,126	ı	100.00%	\$ 8,653,508,525	ı	100.00%

\* Delta Airlines, Inc. filed for Chapter 11 Bankruptcy during calendar year 2005. See the notes to financial statement Note IV.J.2 for additional information. Source: All information in this schedule was obtained for the Clayton County Tax Commissioner's Office.

		2006			2005			2004			2003			2002	
		2005			2004			2003			2002			2001	
Taxpayer	Taxable Assessed Value	Rank	Percentage of Total County Rank Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Assessed Value
Delta Airlines, Inc. *	φ			\$ 806,500,954	~	10.58%	\$ 558,441,497	-	7.49%	\$ 715,904,788	~	10.07%	\$ 1,925,166,203	-	32.41%
City of Atlanta	142,102,634	-	1.76%	68,757,867	2	0.90%	70,857,814	က	0.95%	47,514,540	9	0.67%	84,974,808	3	1.43%
Atlantic Southeast	•		•	79,782,414	4	1.05%	69,239,014	4	0.93%	48,395,768	4	0.68%	92,932,894	2	1.56%
Georgia Power Co.	95,000,933	9	1.18%	87,878,323	2	1.15%	83,250,993	2	1.12%	80,982,200	2	1.14%	80,760,955	4	1.36%
Air Tran Airways	73,295,039	4	0.91%	56,714,423	9	0.74%	•		•	•			•		•
AMB Partners	35,431,290	7	0.44%	30,805,428	80	0.40%	36,402,708	00	0.49%	•					
			•	•		•	•			•					•
BellSouth	40,004,913	9	0.50%	43,414,220	7	0.57%	42,805,764	9	0.57%	42,347,029	80	0.60%	42,835,530	80	0.72%
Atlanta Gas Light	31,535,698	6	0.39%	•		•	30,249,139	6	0.41%						
JC Penney			•	•		•							45,586,647	7	0.77%
Avis	46,503,007	2	0.58%	30,116,516	6	0.40%	37,297,096	7	0.50%	22,029,235	6	0.31%	28,327,352	6	0.48%
Alamo	33,037,284	80	0.41%	29,038,031	10	0.38%	•			20,354,479	10	0.29%			
Southlake Mall	27,909,600	10	0.35%			•	27,909,600	10	0.37%	•					
Boeing Logistics			•	•		•				48,209,739	2	%89:0			
Hertz	97,091,401	2	1.20%	81,868,405	3	1.07%	60,727,239	2	0.81%	59,700,534	3	0.84%	46,466,335	9	0.78%
Northwest Airlines			•			•				42,947,353	7	%09:0	48,967,398	2	0.82%
National Car Rental	•		•	•		•	•		•	•		•	26,025,082	10	0.44%
			•	•		•	•			•		•			•
			•	•		•	•			•		•			
			•	•		•	•		•	•					
Clorox Company			•	•		•									
	•		•	•		•	•			•			•		•
Atlanta Felt Wire Works		I													•
Subtotal (10 largest)	621,911,799		7.71%	1,314,876,581		17.25%	458,739,367		6.15%	412,480,877		2.80%	496,877,001		8.37%
Balance of all others	7,447,684,853	I	92.29%	6,309,388,226		82.75%	6,995,053,187		93.85%	6,699,352,826		94.20%	5,442,945,207		91.63%
Total	\$ 8,069,596,652	11	100.00%	\$ 7,624,264,807		100.00%	\$ 7,453,792,554		100.00%	\$ 7,111,833,703		100.00%	\$ 5,939,822,208		100.00%

### PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN CALENDAR YEARS (dollars in thousands)

		Collected within the Cal	endar Year of the Levy	
Calendar Year Ended December 31	Taxes Levied for the Calendar Year	Amount	Percentage of Levy	Delinquent Tax Collection
2001	125,362	124,631	99.42%	571
2002	129,896	119,406	91.92%	9,864
2003	144,089	138,799	96.33%	4,816
2004	168,486	164,308	97.52%	3,358
2005 **	179,320	135,105	75.34%	-
2006	212,186	168,603	79.46%	-
2007	218,603	212,705	97.30%	-
2008	226,989	218,918	96.44%	-
2009	243,046	235,240	96.79%	-
2010	215,497	205,014	95.14%	-

<sup>\*\*</sup> Delta Airlines, Inc., the County's largest taxpayer, filed for Chapter 11 Bankruptcy during calendar year 2005; therefore, all taxes owed went unpaid.

Source: All information in this schedule was obtained from the Clayton County Tax Commissioner's Office.

Total Tax Collec	ctions to Date	Outstanding Del	inquent Taxes
Amount	Percentage of Levy	Amount	Percentage of Levy
125,202	99.87%	160	0.13%
129,270	99.52%	626	0.48%
143,615	99.67%	474	0.33%
167,666	99.51%	820	0.49%
135,105	75.34%	44,215	24.66%
168,603	79.46%	43,583	20.54%
212,705	97.30%	5,898	2.70%
218,918	96.44%	8,071	3.56%
235,240	96.79%	7,805	3.21%
205,014	95.14%	10,482	4.86%

### RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

			<b>Governmental Activities</b>	
	Fiscal Year	General Obligation Bonds	Percentage of Actual Property Value*	Per Capita**
	2002	27,945,000	0.47%	110.25
****	2003	-	- -	-
***	2004	_	<u>-</u>	-
****	2005	-	<u>-</u>	-
***	2006	-	_	<del>-</del>
****	2007	-	<u>-</u>	-
****	2008	-	<del>-</del>	-
****	2009	-	<del>-</del>	-
****	2010	-	<del>-</del>	-
****	2011	-	<del>-</del>	-
			Component Units	
	Fiscal Year	Landfill Authority	Landfill Authority	Development Authority***
		<del></del>		- running
		Revenue Bonds	Capital Leases	Revenue Bonds
	2002	Revenue Bonds	<u> </u>	
_		·	<u> </u>	Revenue Bonds
	2002	8,870,000	<u> </u>	Revenue Bonds 26,770,907
	2002 2003	8,870,000 8,270,000	<u> </u>	26,770,907 24,813,621
	2002 2003 2004	8,870,000 8,270,000 7,645,000	<u> </u>	26,770,907 24,813,621 26,846,196
_	2002 2003 2004 2005	8,870,000 8,270,000 7,645,000 6,990,000	<u> </u>	26,770,907 24,813,621 26,846,196 29,815,000
_	2002 2003 2004 2005 2006	8,870,000 8,270,000 7,645,000 6,990,000 14,855,000	<u> </u>	26,770,907 24,813,621 26,846,196 29,815,000 29,815,000
_	2002 2003 2004 2005 2006 2007	8,870,000 8,270,000 7,645,000 6,990,000 14,855,000 14,315,000	<u> </u>	26,770,907 24,813,621 26,846,196 29,815,000 29,815,000 29,625,000
_	2002 2003 2004 2005 2006 2007 2008	8,870,000 8,270,000 7,645,000 6,990,000 14,855,000 14,315,000 13,835,000	<u> </u>	26,770,907 24,813,621 26,846,196 29,815,000 29,815,000 29,625,000 28,270,000

<sup>\*</sup> See the Assessed and Estimated Actual Value of Taxable Property schedule for actual property values starting on page 191 of this report.

Source: Clayton County Finance Department

<sup>\*\*</sup> See the Demographic and Economic Statistics schedule for personal income and population information on page 211 of this report.

Governme	ntal Activities			
Capital Leases	Revenue Bonds	Total Primary Government	Percentage of Personal Income**	Per Capita**
5,199,426	-	33,144,426	0.67%	130.7
3,404,261	22,785,000	26,189,261	0.51%	100.8
2,166,462	31,660,000	33,826,462	0.64%	128.6
1,575,001	28,640,000	30,215,001	0.56%	113.4
1,415,000	27,730,000	29,145,000	0.53%	109.4
2,938,000	24,505,000	27,443,000	0.41%	100.6
2,774,272	30,605,000	33,379,272	0.56%	121.7
1,981,630	28,415,000	30,396,630	0.51%	111.0
7,994,744	27,730,000	35,724,744	0.58%	128.7
11,011,615	24,055,000	35,066,615	0.56%	126.3
			Percentage of Personal	
lousing Authority***	Hospital Authority	Total Government	Income**	Per Capita**
	Revenue			
Revenue Bonds	Anticipation Certificates			
-	(1)	61,830,168	1.41%	243.9
-	(1)	66,910,083	1.20%	257.6
	(4)	72 014 107	1.47%	273.8
7,305,000	(1)	72,011,197		
7,305,000 7,130,000	(1) (1)	72,011,197	1.40%	
	* *			274.4
7,130,000	(1)	73,080,000	1.40%	274. <sup>4</sup> 290.0
7,130,000 6,955,000	(1) (1)	73,080,000 79,068,000	1.40% 1.49%	274. <sup>2</sup> 290.0 306.6
7,130,000 6,955,000 6,780,000	(1) (1) (1)	73,080,000 79,068,000 84,099,272	1.40% 1.49% 1.43%	274.4 290.0 306.6 504.2
7,130,000 6,955,000 6,780,000 6,595,000	(1) (1) (1) (1) 58,915,000	73,080,000 79,068,000 84,099,272 138,011,630	1.40% 1.49% 1.43% 2.31%	274.4 290.0 306.6 504.2 492.9

<sup>\*\*\*</sup> The Development Authority and Housing Authority information is presented on a Fiscal Year Ending December 31 basis. Therefore, fiscal year 2011 information is not available at this time. The Development and Housing Authorities became component units of Clayton County in fiscal years 2001 and 2005 respectively. The information presented in these schedules is only for years in which these entities were component units of Clayton County

<sup>(1)</sup> Information prior to FY2008 is not available

<sup>\*\*\*\*</sup> The County had no outstanding General Obligation Bonds during the years 2003 through 2011.

### LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

Fiscal Year 2002 2005 2006 2003 2004 \$ 590,613,288 Debt limit \$ 644,653,196 \$ 676,984,575 \$ 690,157,367 \$ 730,100,335 Total net debt applicable to limit 27,945,000 Legal debt margin \$ 562,668,288 \$ 644,653,196 \$ 676,984,575 \$ 690,157,367 \$ 730,100,335 Total net debt applicable to the limit as a percentage of debt limit 4.73% 0.00% 0.00% 0.00% 0.00%

Source: Clayton County Finance Department

See the Assessed and Estimated Actual Value of Taxable Property schedule for detail of assessed taxable value starting on page 190 of this report.

<sup>\*\*</sup> Under state law, the County's outstanding general obligation debt should not exceed 10% of total assessed property value.

### Legal Debt Margin Calculation for Fiscal Year 2011

Assessed Value\*

Debt Limit (10% of assessed value)\*\*

\$ 8,062,830,000 806,283,000

Debt applicable to limit:

General obligation bonds

Total net debt applicable to limit

Legal debt margin

\$ 806,283,000

2007	2008	 2009	 2010		2011
\$ 793,727,347	\$ 843,099,880	\$ 953,389,012	\$ 915,685,000	:	\$ 806,283,000
 <u> </u>	 	 -	 _	_	-
\$ 793,727,347	\$ 843,099,880	\$ 953,389,012	\$ 915,685,000		\$ 806,283,000
 <u> </u>					
0.00%	0.00%	0.00%	0.00%		0.00%

# PLEDGED - REVENUE COVERAGE CURRENT FISCAL YEAR AND LAST TEN FISCAL YEARS \*

Primary Government	nment		Clayton County Tourism Authority	ourism Authority				Urban	Redevelopment A	Urban Redevelopment Agency of Clayton County	unty	
				Debt Service	ervice					Debt Service	ervice	
	Tourism	Less:	Net Available				Redevelopment	Less:	Net Available			
Fiscal Year	Revenues	Expenses	Revenue	Principal	Interest	Coverage	Revenues	Expenses	Revenue	Principal	Interest	Coverage
2004	•		- ↔	\$	· •		\$ 1,872,818	· •	\$ 1,872,818	\$ 1,125,000	\$ 747,818	1.00
2005	2,148,925		2,148,925	1,885,000	263,925	1.00	2,009,882	•	2,009,882	1,135,000	874,882	1.00
2006	2,157,194		2,157,194	1,960,000	197,194	1.00	4,295,895	•	4,295,895	3,355,000	940,895	1.00
2007	2,154,566		2,154,566	2,005,000	149,566	1.00	2,121,220	•	2,121,220	1,220,000	901,220	1.00
2008	2,150,846		2,150,846	2,050,000	100,846	1.00	2,126,754		2,126,754	1,260,000	866,754	1.00
2009	2,151,030		2,151,030	2,100,000	51,030	1.00	1,481,186		1,481,186	650,000	831,186	1.00
2010	43,000		43,000	15,000	28,000	1.00	1,480,944		1,480,944	670,000	810,944	1.00
2011	47,250	•	47,250	20,000	27,250	1.00	1,478,561		1,478,561	000'069	788,561	1.00
Component Units	iits											
		The	The Development Authority of Clayton County	ority of Clayton Cou	unty				Clayton County H	Clayton County Housing Authority		
				Debt Service	ervice					Debt Service	ervice	
		Fess:						Less:				
	Project	Operating	Net Available				Project	Operating	Net Available			
Fiscal Year	Revenues	Expenses	Revenue	Principal	Interest	Coverage	Revenues	Expenses	Revenue	Principal	Interest	Coverage
2002	\$ 2,192,223	\$ 2,066,406	\$ 125,817	- ↔	\$ 1,977,242	90.0	- ج	•	· \$	· \$	· \$	
2003	6,573,355	8,075,630	(1,502,275)	615,063	1,977,218	(0.58)		•				
2004	1,823,994	1,500,548	323,446	655,063	1,957,286	0.12	2,806,495	2,517,723	288,772		129,182	2.24
2005	1,780,938	1,607,665	173,273	1,879,169	1,563,845	0.05	2,992,164	2,686,238	305,926	175,000	310,038	0.63
2006	1,715,643	1,731,192	(15,549)		1,153,026	(0.01)	2,617,227	2,138,973	478,254	175,000	328,809	0.95
2007	1,849,561	1,630,862	218,699	190,000	1,282,653	0.15	2,737,651	1,984,072	753,579	185,000	327,934	1.47
2008	1,682,055	3,070,791	(1,388,736)	1,355,000	1,268,269	(0.53)	2,979,394	7,718,380	(4,738,986)	185,000	298,225	(9.81)
2009	1,896,212	1,676,948	219,264	1,400,000	1,209,463	0.08	2,857,100	3,269,435	(412,335)	190,000	282,675	(0.87)
2010	3,897,435	2,681,641	1,215,794	1,450,000	1,157,851	0.47	3,223,404	3,083,837	139,567	195,000	286,500	0.29
2011	N/A	A/N	A/N	A/A	A/N	A/N	A/N	A/N	A/N	A/N	A/N	A/N
	The information for the year ended De	or the Development or cember 31, 2011 was	The information for the Development Authority of Clayton County is presented on a calendar year basis. Data for the year ended December 31, 2011 was not available as of the release of this statement.	County is presented the release of this st	nted on a calendar year b this statement.	asis. Data for	The information for ended December 3	r the Clayton County 1, 2011 was not ava	The information for the Clayton County Housing Authority is presented on a calended December 31, 2011 was not available as of the release of this statement	s presented on a caler se of this statement.	The information for the Clayton County Housing Authority is presented on a calendar year basis. Data for the year ended December 31, 2011 was not available as of the release of this statement.	for the year

				Coverage	0.25	0.05		1.00						
	rvice						170,566							
indfill Authority	Debt Service			Principal	515,000	833,407	625,000	655,000	000'069	540,000	480,000	505,000	530,000	555,000
Clayton County Landfill Authority		•	Net Available	Revenue	186,658	49,144	670,284	812,425	228,865	560,062	(4,318)	(871,143)	44,852	(287,812)
		ress:	Operating	Expenses	2,141,501	2,209,289	1,968,593	2,410,668	3,001,749	1,997,897	2,341,218	2,955,453	2,053,031	2,225,404
		Landfill	Operating	Revenues	2,328,159	2,258,433	2,638,877	3,223,093	3,230,614	2,557,959	2,336,900	2,084,310	2,097,883	1,937,592
				Fiscal Year	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011

 $^{\ast}\,$  The information presented in this schedule is only for years in which the entities

Source: Clayton County Finance Department

**CLAYTON COUNTY, GEORGIA** 

## DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN CALENDAR YEARS

Year	Population*	Personal Income* (in thousands)	Per Capita Personal Income	Retail Sales* (in thousands)	Per Capita Retail Sales*	Median Age*	School Enrollment**	Unemployment Rate***
	253,480	4,942,960	19,500	3,656,740	14,426	30.68	48,232	6.6%
	259,740	5,127,060	19,739	3,799,250	14,627	31.03	49,594	6.8%
	262,930	5,283,080	20,093	4,004,280	15,229	31.17	50,555	4.6%
	266,290	5,437,080	20,418	4,090,900	15,363	31.17	51,405	2.9%
	272,600	5,460,710	20,032	4,187,150	15,360	31.35	52,657	5.1%
	274,220	6,635,480	24,198	4,933,970	17,993	31.81	52,533	4.7%
	273,690	5,979,930	21,849	3,387,110	12,376	32.02	49,479	7.9%
	275,580	5,960,557	21,629	3,332,234	12,092	32.78	52,328	12.5%
	277,463	6,140,280	22,130	3,482,908	12,553	32.70	50,256	12.3%
	279,580	6,274,560	22,443	3,789,740	13,555	31.62	51,122	13.0%

Woods & Poole Economics Data Pamphlet 2010 . : :

Clayton County Board of Education Georgia Department of Labor/Clayton County Chamber of Commerce

### PRINCIPAL EMPLOYERS CURRENT CALENDAR YEAR AND FIVE YEARS AGO

		:	2010
Employer *	Employees	Rank	Percentage of Total County Employment**
Clayton County Board of Education	6,820	1	4.84%
Delta Airlines, Inc./Tech Ops	6,200	2	4.40%
Clayton County Board of Commissioners	2,484	3	1.76%
Southern Regional Medical Center	1,731	4	1.23%
Clayton State University	1,500	5	1.06%
Fresh Express, Inc.	1,100	6	0.78%
Walmart, Inc.	800	7	0.57%
Gate Gourmet, Inc.	760	8	0.54%
FedEx Ground	750	9	0.53%
Southern Company	543	10	0.39%
	22,688		16.10%

2005

Employer *	Employees	Rank	Percentage of Total County Employment**
Delta Air Lines Inc.	23,500	1	16.09%
Clayton County Board of Education	7,010	2	4.80%
Fort Gillem (U. S. Army)	4,200	3	2.87%
Southern Regional Health System	2,250	4	1.54%
Clayton County Board of Commissioners	1,901	5	1.30%
Clayton College & State University	950	6	0.65%
Wal-Mart	650	7	0.44%
Fresh Express	450	8	0.31%
ToTo USA, Inc.	450	9	0.31%
Hartsfield-Jackson Atlanta International Airport	400	10	0.27%
	41,761		28.58%

### Source:

<sup>\*</sup> Clayton County Office of Business Development. Information for 2011 not yet available. Information prior to 2005 not available.

<sup>\*\*</sup> Total employment in Clayton County - 141,000 in 2010 and 146,090 in 2005. (Woods & Poole Economics Data Pamphlet 2005 and 2010)

### FULL-TIME CLAYTON COUNTY EMPLOYEES BY FUNCTION LAST SIX FISCAL YEARS

	2006	2007	2008	2009	2010	2011
<u>Function</u>						
General Government:						
Commissioners	23	25	25	26	28	24
Finance	37	36	37	38	38	38
Risk management	8	11	10	12	12	13
Computer center	29	31	48	52	53	53
Personnel	10	11	11	11	11	11
Central services Registrar	17 4	16 4	15 5	18 5	18 5	14 5
Tax Assessment/Collection:						
Tax commissioner	32	32	29	31	31	32
Tax assessors	29	29	30	28	29	29
Courts and Law Enforcement:						
Superior court	37	37	36	37	39	38
State court	12	13	13	13	12	15
Magistrate court	8	8	8	8	9	9
Juvenile court	58	58	55	60	60	55
Probate court	10	11	12	10	12	12
Clerk of superior/magistrate court	33	33	29	31	34	33
Clerk of state court	20	20	17	19	22	21
Solicitor of state court	30	30	25	32	37	36
District attorney	61	60	59	58	62	65
State adult probation	12	12	7	6	5	3
Correctional facility Sheritt	49 306	49 302	46 308	50 314	51 331	54 334
Choim Choin	000	002	000	011	001	001
Public Safety:			0.40		0.47	
County police	277	297	318	341	347	333
County Fire	232	220	223	237	248	245
Narcotics unit	24	22	22	22	21	26
E.M.S. Rescue	84	82	100	98	104	107
Central Communications	40	40	41	44	48	46
Electronic Technical Support Center	14	15	2	-	-	-
Emergency Management	2	2	3	3	2 12	3
Animal Control	10	12	10	12	12	10
Transportation and Development:	40=					
Transportation/Development - Administration	107	105	97	84	86	86
Transportation/Development - Traffic Engineering	29	28	26	25	24	24
Planning and Zoning:						
Community Development - Administration	37	35	35	22	24	23
Community Development - Planning	8	8	7	5	5	2
Public Transit System	2	2	2	-	-	-
Libraries	47	47	44	46	47	44
Parks and Recreation	72	79	87	84	89	90
Health and Welfare	13	12	11	10	11	11
Other General Government:		· <del>-</del>				
County Garage	22	22	19	20	20	19
Refuse Control	33	33	30	42	41	40
Building and Maintenance	24	24	20	22	24	23
Extension University of Georgia	7	8	8	8	7	8
Other General Government	4	3	3	3	5	5
Landfill	17	17	17	17	15	15
Airport	5	4	4	4	4	3
Total Clayton County Employees	1,935	1,945	1,954	2,008	2,083	2,057
	1,000	.,010	7,001	_,000	_,000	_,007

Note: Data not available prior to fiscal 2006.

Source: Clayton County Human Resources Department

### OPERATING INDICATORS BY FUNCTION/PROGRAM' LAST NINE FISCAL YEARS

	2003	2004	2005	Fiscal Year 2006	2007	2008	2009	2010	2011
Function		2004						2010	
General Government:									
Commissioners:									
Board of Commission meetings	37	37	37	37	37	37	40	37	37
Budget amendments approved	290	200	260	148	200	175	55	78	80
Finance:	7.166	11 104	11,437	11,780	10 100	12 500	12,000	11,899	11,942
Accounts payable check per employee Accounts receivable invoices per employee	7,166 3,500	11,104 2,264	2,333	2,402	12,133 2,368	12,500 2,439	2,800	2,789	2,843
Risk management:	3,300	2,204	2,000	2,402	2,300	2,400	2,000	2,703	2,043
Medical insurance participants	1,690	1,716	1,826	1,905	1,921	1,941	2,075	2,213	2,513
Dental Insurance participants	1,325	1,421	1,744	1,800	1,825	1,853	2,051	2,188	2,475
Computer center:									
Personal computers	1,426	1,386	1,638	1,399	1,407	1,453	1,760	1,864	1,911
Help desk calls	3,297	3,211	3,144	3,473	3,600	3,719	3,744	7,846	8,238
Personnel: County positions	1,887	1,991	1,927	2,010	1,933	1,950	2,190	2,190	2,200
Applications processed	20,358	18,000	23,000	24,000	24,449	25,000	2,190 N/A	2,190 N/A	2,200 N/A
Central services:	20,000	10,000	20,000	24,000	24,440	20,000	1471	14//	1477
Purchase orders	5,200	5,500	5,693	5,892	5,892	6,081	5,925	5,984	6,044
Registrar:									
Registered voters	114,000	118,263	120,000	120,112	122,120	123,415	123,588	136,901	147,716
Tour Assessment (Callestine)									
Tax Assessment/Collection: Tax commissioner:									
Yearly tax levy (in thousands)	\$ 156,000	\$ 160,000	\$ 163,200	\$ 163,200	\$ 166,464	\$ 169.793	\$ 168,012	\$ 168,000	\$ 89,423
Tax assessors:	ψ,	ψ 100,000	<b>ψ</b> 100,200	Ψ 100,200	Ψ 100,101	ψ 100,100	Ψ 100,012	ψ 100,000	ψ 00,120
Commercial parcels per appraiser	2,117	2,086	2,128	2,185	2,244	2,305	2,307	2,250	2,250
Residential parcels per appraiser	9,977	10,313	10,519	10,803	11,095	11,394	11,419	11,101	11,101
Personal property parcels per appraiser	2,601	3,392	3,460	3,553	3,649	3,747	3,751	3,655	3,655
Courts and Law Enforcement:									
Superior court:									
Criminal filings	2,454	2,520	3,226	3,226	3,450	9,674	9,718	10,500	11,000
Civil filing	4,648	2,604	2,499	2,499	5,352	5,782	5,822	6,288	6,782
State court:									
Civil cases	7,000	7,025	7,050	7,100	9,000	9,150	17,081	18,640	19,000
Traffic cases	30,500	16,967	17,781	19,500	20,000	20,500	28,083	28,932	29,000
Criminal cases	19,000	29,914	30,000	30,000	8,600	9,000	18,469	18,514	19,000
Magistrate court:	0.570	4 400	4.005	4.004	7.075	0.540	5 400	5 000	5.074
Felony arrest warrants	3,579 10,061	4,460 12,098	4,605 12,652	4,881	7,675	8,542	5,438 15,450	5,329	5,671 14,181
Misdemeanor arrest warrants Search warrants	214	234	249	13,452 276	11,769 267	12,300 295	320	13,559 292	329
Juvenile court:	214	254	243	210	201	233	320	232	323
Truancy and program referrals	1,521	1,563	1,609	1,596	1,641	1,689	N/A	N/A	N/A
Risk and clinical assessments	311	320	508	327	327	508	N/A	N/A	N/A
Probate court:									
Marriage licenses	1,539	1,606	1,670	1,737	1,806	1,869	1,385	1,607	1,625
Firearms licenses	1,338	1,688	1,756	1,826	1,899	1,966	3,260	3,041	3,379
Death certificates	1,871	11,506	11,966	12,445	12,942	13,395	11,267	11,205	11,488
Clerk of superior/magistrate court: Trade Names issued	368	648	1,127	1,437	1,560	1,500	N/A	N/A	N/A
Civil cases filed	25,879	27,576	28,469	29,323	30,200	31,500	33,445	32,000	38,906
Clerk of state court:	20,070	27,070	20,400	20,020	00,200	01,000	00,440	02,000	00,000
Civil cases	7,000	6,896	6,950	7,089	7,231	7,412	7,300	12,084	8,200
Criminal cases	16,967	9,561	9,350	9,537	9,728	10,068	9,800	13,003	13,175
Traffic cases	30,500	26,610	25,500	26,010	26,530	26,928	27,000	N/A	N/A
Solicitor of state court:									
Domestic violence cases	1,644	1,284	1,310	N/A	N/A	N/A	N/A	N/A	N/A
Bad check cases	2,907	1,784	1,820	N/A	N/A	N/A	N/A	N/A	N/A
DUI cases Traffic cases received	1,455	1,206	1,230	N/A	N/A	N/A	N/A	N/A	N/A
Criminal cases received	N/A N/A	26,210 18,527	25,119 19,048	25,621 19,429	26,134 19,818	26,735 20,234	26,213 19728	25,529 15,391	25,921 16,112
District attorney:	IN/A	10,327	19,046	19,429	19,010	20,234	19720	13,391	10,112
Felony counts filed	6,854	7,100	7,242	7,242	7,242	6,147	5,886	7,624	8,768
Felony counts disposed	6,685	7,000	7,140	7,140	7,140	6,278	7,918	6,832	7,857
Misdemeanor counts filed	339	400	408	408	408	1,803	2,976	1,431	1,646
Misdemeanor counts disposed	310	370	377	377	377	1,729	1,720	2,803	3,223
State adult probation:									
Collection of restitution, fines, etc.	N/A	N/A	\$ 114,905	\$ 117,510	\$ 108,743	\$ 110,918	\$ 120,500	\$ 121,788	\$ 125,000
Offenders revoked for additional offenses	873	700	715	700	N/A	N/A	N/A	N/A	N/A
Correctional facility:	200	222	200	202	202	240	200	200	0.40
Average number of inmates Total inmate man-hours	222 378,763	222 388,232	220 397,938	222 300 000	223 307 500	219 310.463	226 284,308	226	242 315,000
rotal lilliate mail-10015	310,103	300,232	351,830	300,000	307,500	310,463	204,300	275,003	313,000

Note: Indicators are not available prior to 2003.

### OPERATING INDICATORS BY FUNCTION/PROGRAM' LAST NINE FISCAL YEARS

Pure life interior   Control of State   Finance   Finance   Control of State   Finance   Fi		Figure Vent										
Purcles and Law Enforcement - (continued Continued Con		2003	2004	2005	Fiscal Year 2006	2007	2008	2009	2010	2011		
Warmatts storout   Warmatt s												
Subgrowne Delivered   19,483   12,275   20,486   19,795   12,286   13,590   11,114   11,155   1,150   1,500	Sheriff	7.400	0.744	7 407	7.040	0.000	0.400	0.005	0.740	10.000		
Treal signature for july   2,574   2,577   2,4100   2,4516   3,7704   38,533   35,771   41,133   4,00,000   1,												
Total number reviewed to court 177.0 23.649 23.560 23.567 23.500 38.652 33.021 23.02 23.03 20.00 36.00 20.00 23.00 20.00 23.00 20.00 20.00 23.00 20.00	•											
Trotal immetre to court   17,776   29,649   20,733   21,322   20,988   52,110   28,755   28,451   30,000   10,000   10,000   106,100   1												
Public Suffor    Country golding   Country gol												
Count piciple   Call disposition		,	20,010	20,700	21,022	00,000	02,110	20,700	20,010	00,000		
Control Communication   117,000   189,037   189,837   199,867   129,466   147,076   141,680   142,744   143,070   141,070   141,070   143,070												
Manufaction   1,000	* *	117 800	186 100	189 837	189 837	129 466	147 062	141 669	142 744	143 000		
Trains acidemia responts (270) 2.513 (2,500) 2.500 (2,500) 2.615 (2,500) 2.450 (2,500) 2.450 (2,500) 2.450 (2,500) 2.450 (2,500) 2.6150 (2,50	·											
Pennly volonice reports   1,270   2,513   2,503   2,500   2,475   2,613   2,439   2,450   2,450   2,450   2,450   2,450   2,450   2,450   2,450   2,450   2,450   2,450   2,500   2,												
County Fire   Fire cals	Family violence reports											
Fine calls	Average response times (minutes)	14:70	18:53	18:61	18:61	19:18	18:50	N/A	N/A	N/A		
File inspections performed   1,027   2,028   2,084   2,487   2,550   2,000   3,221   2,744   2,486   2,487   2,486   2,487   2,486   3,500												
Narcose tresponse tems (minutes) 6,05 5,06 5,06 5,06 5,06 5,06 5,07 5,08 5,08 5,07 5,08 5,08 5,08 5,08 5,08 5,08 5,08 5,08												
Name												
Total casees 535 535 437 400 450 450 450 530 530 530 530 530 500 500 500 500 5		6:05	5:00	5:00	5:00	5:00	5:00	5:00	7:26	6:36		
EM.S. Rexuse  For Chair arrease 190   191   250   18,030   140   18,000   1		505	0.47	400	450	400	500	500	504	550		
Company   Comp												
Total calls received   16,397   16,305   16,729   16,729   16,729   16,725   19,000   18,001   18,842   20,713   Number of palients transported   9,417   8,448   433   24,358   12,863   12,863   12,000   7,35   8,24   8,177   8,244   10,577   10,000   11,000   10,000   11,000   10,000   1		109	191	250	330	429	3/9	400	391	400		
Number of patients transported Nation 19,417 8,484 8,383 8,332 8,332 12,683 8,700 13,210 13,271 13,577 Avarage response times financials (a) 8,10 4 30,40 4 15,40 4 15,40 7 13,40 8 13,577 Avarage response times financials (a) 201,242 205,267 213,478 222,017 230,886 241,288 255,347 261,410 265,112 14,00 4 13,00 1		16 207	16 205	16 720	16 720	10 525	10.000	10 701	10 040	20.712		
Average response fime fiminutes   8.10												
Part												
11 calie		0.10	4.50	4.13	4.13	7.55	7.00	7.55	0.24	0.17		
Elem enforcement dispatches   240,944   245,763   255,594   256,186   276,505   387,508   330,320   338,189   341,355		201.242	205.267	213,478	222.017	230.898	241.288	255.347	261.410	265.112		
Fire and ENS dispatchese				-, -								
Public selety vehicles in for service   652   962   9750   846   728   800   NIA   NIA   NIA   Radio repairs   NIA   NIA   Radio repairs   NIA   NIA   NIA   Radio repairs   NIA   NIA   NIA   Radio repairs   NIA   N	·								34,991			
Radio repairs   1,000   888   1,000   1,122   1,135   1,248   N/A   N/A   N/A   A/Im/A   A/			·		•					•		
Maintain Control   Total animals picked up   3.636   3.330   3.397   3.464   4.978   5.72   5.99   5.93   5.92   5.99   5.90	Public safety vehicles in for service	652	962	750	846	728	800	N/A	N/A	N/A		
Total animals picked up	Radio repairs	1,090	888	1,000	1,122	1,135	1,248	N/A	N/A	N/A		
Total animals euthanized 5,47 5,28 5,38 5,93 5,93 5,90 5,90 5,90 5,90 7,01 animals euthanized 5,47 4,86 8,474 4,86 9,474 4,86 9,57 4,86 5,90 5,90 5,50 6,90 5,50 6,90 5,50 6,90 6,90 6,90 6,90 6,90 6,90 6,90 6,9	Animal Control											
Transportation and Development Transportation and Development Transportation and Development Transportation Povelopment Transportation Development Transportation Development Transportation Development Transportation Development Miles of paved roads 929 942 2 2 2 2 2 2 19.99 5 5 5 Traffic signals maintained 199 242 319 319 251 251 252 19.99 5 5 5 Traffic signals maintained 199 342 319 319 251 251 252 2 2 2 2 19.99 5 5 5 Traffic signals maintained 199 342 319 319 325 350 450 360 266 Planning and Zoning Community Development  Building permits issued 3,259 6,811 6,900 6,987 8,048 7,100 6,5390 6,363 6,600 Business licenses issuad 6,572 6,811 6,900 6,987 8,048 7,100 6,5390 8,039 8,719 8,389 Public Transit iders Subiding inspections preformed 3,259 6,811 6,900 7,917,50 8,000 7,917,50 8,000 7,917,50 7,917,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,910 7,917,9	Total animals picked up	3,636	3,330	3,397	3,464	2,978	3,050	3,819	8,106			
Transportation and Development Transportation/Development Transportation/Development Miles of upaved roads 928 942 965 965 1,001 1,025 1,035 1,067 1,070 Miles of upaved roads 928 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2												
Transportation/Development   Miles of paved roads   929   942   965   965   965   1,001   1,025   1,035   1,067   1,076   1,	Total animals euthanized	5,423	4,680	4,774	4,869	4,974	4,860	5,513	6,095	5,500		
Miles of paved roads         929         942         965         965         1,001         1,025         1,035         1,067         1,070           Miles of unpaved roads         2         2         2         2         2         1,025         2,58         2,67         2,66           Planning and Zoning         Traffic signals maintained         18         2												
Miles of unpaved roads Tarffic signals maintained         2         2         2         2         2         2         2         199         5         5           Traffic signals maintained         199         242         319         319         251         251         258         267         268           Planning and Zoning         Community Development           Building permits issued         3.259         3,200         3,300         3,412         3,575         3,500         4,196         3,915         4,650           Building inspections preformed         3,000         32,760         33,000         33,410         45,068         33,500         13,300         8,719         8,358           Public Transit riders         972,000         1,069,000         1,149,155         1,149,155         1,600,000         1,800,000         2,000,000         N/A         N/A           Libraries         972,000         791,756         805,000         805,000         N/A         N/A         N/A         N/A           Libraries         4,920         46,935         50,577         62,198         83,500         5,965         3,500         2,918         N/A           4,920         4,920 <td></td>												
Traffic signals maintained   199   242   319   319   251   251   258   267   268	•											
Planning and Zoning   Community Development   Substituting   Sub												
Community Development   Building permits issued   3,259   3,200   3,300   3,412   3,575   3,500   4,196   3,915   4,506   Business licenses issued   6,572   6,811   6,900   6,987   8,048   7,100   5,390   6,363   6,600   8,000   8,000   8,000   8,719   8,398   7,000	•	199	242	319	319	251	251	258	207	200		
Building permits issued   3.259   3.200   3.300   3.412   3.575   3.500   4.196   3.915   4.050   Business licenses issued   6.572   6.811   6.900   6.987   8.048   7.100   5.390   6.363   6.600   8.000   8.000   8.000   8.000   8.000   8.000   8.000   8.000   8.000   8.000   8.000   8.000   8.000   8.000   8.000   8.00000   8.00000   8.00000   8.00000   8.00000   8.00000   8.00000   8.00000   8.00000   8.00000   8.00000   8.00000   8.000000   8.0000000000												
Business licenses issued         6,572 billion inspections preformed         6,872 billion inspections preformed         6,811 billion inspections preformed         6,900 billion inspections preformed         8,048 billion inspections preformed         7,100 billion inspections preformed         5,300 billion inspections preformed         6,600 billion inspections preformed         8,000 billion inspections preformed         33,000 billion inspections preformed         1,149,155 billion inspections preformed         1,149,145 billion inspections preformed         1,149,145 billion inspections preformed         1,149,155 billion inspections preformed         1,149,145 billion inspections preformed         1,149,145 billion inspections preformed         1,149,145 billion inspections preformed         1,149,145 billion inspections preformed         1,149,155 billion inspections preformed<		2.250	2 200	2 200	2.442	2.575	2.500	4.400	2.045	4.050		
Building inspections preformed   33,000   32,760   33,000   33,410   45,068   33,500   13,300   8,719   8,398   Public Transit System   7787   792,000   1,069,000   1,149,155   1,149,155   1,600,000   1,800,000   2,000,000   N/A   N												
Public Transit More												
Transit riders         972,000         1,069,000         1,149,155         1,149,155         1,600,000         1,800,000         2,000,000         N/A         N/A           Libraries         Annual circulation         850,000         791,756         805,000         805,000         N/A         N/A </td <td></td> <td>33,000</td> <td>32,700</td> <td>33,000</td> <td>33,410</td> <td>43,000</td> <td>33,300</td> <td>15,500</td> <td>0,713</td> <td>0,550</td>		33,000	32,700	33,000	33,410	43,000	33,300	15,500	0,713	0,550		
Libraries         Annual circulation         850,000         791,756         805,000         805,000         N/A	•	972.000	1.069.000	1.149.155	1.149.155	1.600.000	1.800.000	2.000.000	N/A	N/A		
Tutoring sessions held N/A N/A N/A N/A N/A 383 5,423 5,965 3,500 2,918 N/A Attendance at children's programs 37,850 46,985 50,577 62,198 83,500 85,000 61,240 61,985 63,000 63,000 61,240 61,985 61,985 61,98		,	, ,	, -,	, ., .,	,,	,,	,,				
Attendance at children's programs 37,850 46,985 50,577 62,198 83,500 85,000 61,240 61,985 63,000 Parks and Recreation Programs/classes offered 170 185 193 193 225 250 250 250 250 250 250 Adult athletic leagues 44 44 44 44 44 44 48 48 48 48 48 48 48	Annual circulation	850,000	791,756	805,000	805,000	N/A	N/A	N/A	N/A	N/A		
Parks and Recreation         Programs/classes offered         170         185         193         193         225         250	Tutoring sessions held	N/A	N/A	N/A	383	5,423	5,965	3,500	2,918	N/A		
Programs/classes offered         170         185         193         193         225         250         250         250         250         250         250         Add/lated	Attendance at children's programs	37,850	46,985	50,577	62,198	83,500	85,000	61,240	61,985	63,000		
Adult athletic leagues Adult athletic leagues Adult athletic leagues Cother General Government  County Garage  Vehicles serviced 1,155 1,200 1,204 1,100 1,176 1,200 1,250 1,279 1,294  Refuse Control  Miles of county roads cleaned 141,328 199,512	Parks and Recreation											
Other General Government           County Garage         Vehicles serviced         1,155         1,200         1,204         1,100         1,176         1,200         1,250         1,279         1,294           Refuse Control         Miles of county roads cleaned         141,328         199,512	Programs/classes offered	170	185	193	193	225	250	250	250	250		
County Garage   Vehicles serviced   1,155   1,200   1,204   1,100   1,176   1,200   1,250   1,279   1,294   Refuse Control     Miles of county roads cleaned   141,328   199,512   199,5	Adult athletic leagues	44	44	44	44	44	48	48	48	48		
Véhicles serviced         1,155         1,200         1,204         1,100         1,176         1,200         1,250         1,279         1,294           Refuse Control         Miles of county roads cleaned         141,328         199,512												
Refuse Control         Miles of county roads cleaned         141,328         199,512         257           Extension University of Georgia         4-H Enrollment         3,986         4,475         4,500         4,700         3,800         3,900 <td>, ,</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	, ,											
Miles of county roads cleaned Building and Maintenance         141,328         199,512         256         256         256         256         256         256         256         256         256         256         256         256         3,700         200         200         200         200,00         200,00         200,00         200,00         200,00         200,00		1,155	1,200	1,204	1,100	1,176	1,200	1,250	1,279	1,294		
Building and Maintenance Buildings maintained         217         222         226         230         236         256         256         256         257           Extension University of Georgia         4-H Enrollment         3,986         4,475         4,500         4,700         3,800         3,900         3,625         3,675         3,700           Other General Government Number of boxes stored         12,000         22,500         28,700         31,000         33,170         N/A         N/A         N/A         N/A           Landfill Landfill customers         107,862         110,000         100,644         106,900         112,250         60,000         46,321         43,920												
Extension Üniversity of Georgia 4-H Enrollment 3,986 4,475 4,500 4,700 3,800 3,900 3,625 3,675 3,700 Other General Government Number of boxes stored 12,000 22,500 28,700 31,000 33,170 N/A N/A N/A N/A N/A  Landfill Landfill customers 107,862 110,000 100,644 100,644 106,900 112,250 60,000 46,321 43,920 Airport		141,328	199,512	199,512	199,512	199,512	199,512	199,512	199,512	199,512		
4-H Enrollment 3,986 4,475 4,500 4,700 3,800 3,900 3,625 3,675 3,700 Other General Government Number of boxes stored 12,000 22,500 28,700 31,000 33,170 N/A N/A N/A N/A  Landfill Landf		217	222	226	230	236	256	256	256	257		
Number of boxes stored         12,000         22,500         28,700         31,000         33,170         N/A         N/A         N/A         N/A         N/A           Landfill Landfill Landfill Customers         107,862         110,000         100,644         100,644         106,900         112,250         60,000         46,321         43,920           Airport	, ,	3,986	4,475	4,500	4,700	3,800	3,900	3,625	3,675	3,700		
Landfill Landfill customers 107,862 110,000 100,644 106,900 112,250 60,000 46,321 43,920 Airport					_							
Landfill customers 107,862 110,000 100,644 100,644 106,900 112,250 60,000 46,321 43,920 Airport	Number of boxes stored	12,000	22,500	28,700	31,000	33,170	N/A	N/A	N/A	N/A		
Landfill customers 107,862 110,000 100,644 100,644 106,900 112,250 60,000 46,321 43,920 Airport	Landfill											
	Landfill customers	107,862	110,000	100,644	100,644	106,900	112,250	60,000	46,321	43,920		
Aircraft based at airport 170 185 212 212 218 230 250 237 230	Airport Aircraft based at airport	170	185	212	212	218	230	250	237	230		

<sup>\*</sup> All information in this schedule was obtained from Clayton County's Annual Budget for fiscal years 2003 through 2011.

Note: Data not available prior to fiscal 2002 implementation of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

### CAPITAL ASSET STATISTICS BY FUNCTION LAST SIX FISCAL YEARS

Punction   Punction	97 5 3 2 5 4 581 0	
Passenger/Support vehicles	5 3 2 5 4 581 0	
Passenger/support vehicles         26         99         103         103         95           High volume printers         4         5         5         5         6           AS400 computer systems         0         0         2         2         2           IBM 94006 computer         0         0         0         0         0         0           VOIP telephone system         0         0         0         0         0         0         0           Voting machines         600         581<	5 3 2 5 4 581 0	
High volume printers	5 3 2 5 4 581 0	
AŠ400 computer systems         4         3         3         3         3           IBM 94006 computer         0         0         2         2         2           Information servers         0         6         7         7         7           VOIP telephone system         0         0         0         0         0         0           Voting machines         600         581         581         581         581         581           Tax Assessment and Collection:           Assessment vehicles         5         11         5         4         2           Courts and Law Enforcement:           Courts and Clark's Offices:           Passenger/transport vehicles         13         12         13         13         12           Plassenger systems         4         3         5	3 2 5 4 581 0	
IBM 94006 computer   0	2 5 4 581 0	
Information servers	5 4 581 0	
VOIP telephone system         0         0         0         0         0           Voting machines         600         581         581         581         581           Tax Assessment and Collection:         Segment welicles         581 <td co<="" td=""><td>4 581 0</td></td>	<td>4 581 0</td>	4 581 0
Voting machines         600         581         581         581           Tax Assessment and Collection:         Assessment vehicles           Assessment vehicles         5         11         5         4         2           Courts and Law Enforcement:         Courts and Clerk's Offices:           Passenger/transport vehicles         13         12         13         13         12           Passenger/transport vehicles         13         12         13         13         12           File systems         3         3         5         5         5           Recording systems         3         3         5         4         6           District Attorney:         Passenger vehicles         27         29         28         30         27           File systems         0         0         1	581 0 13	
Tax Assessment vehicles       5       11       5       4       2         Courts and Law Enforcement:         Courts and Clerk's Offices:         Passenger/transport vehicles       13       12       13       13       12         File systems       4       3       5       5       5         Recording systems       3       3       5       4       6         District Attorney:         Passenger vehicles       27       29       28       30       27         File systems       0       0       1       1       1         Copier       0       0       1 <td>0</td>	0	
Assessment vehicles   5	13	
Courts and Law Enforcement:         Courts and Clerk's Offices:       13       12       13       13       12         Passenger/transport vehicles       13       12       13       13       12         File systems       4       3       5       5       5         Recording systems       3       3       5       4       6         District Attorney:         Passenger vehicles       27       29       28       30       27         File systems       0       0       1       1       1         Copier       0       0       1       1       1       1         Printer       0       0       1	13	
Courts and Clerk's Offices:         Passenger/transport vehicles       13       12       13       13       12         File systems       4       3       5       5       5         Recording systems       3       3       5       4       6         District Attorney:       """>""""""""""""""""""""""""""""""		
Passenger/transport vehicles         13         12         13         13         12           File systems         4         3         5         5         5           Recording systems         3         3         5         4         6           District Attorney:         8         5         4         6           District Attorney:           Passenger vehicles         27         29         28         30         27           File systems         0         0         1         1         1         1           Copier         0         0         0         1 <td< td=""><td></td></td<>		
File systems         4         3         5         5         5           Recording systems         3         3         5         4         6           District Attorney:           Passenger vehicles           Passenger vehicles         27         29         28         30         27           File systems         0         0         1         1         1           Copier         0         0         1         1         1           Printer         0         0         1         1         1           Correctional Facility:           Passenger/support vehicles         6         5         6         14         15           Transport buses/vans         14         15         16         12         12           Sheriff:         8         68         68         86         86           Transport buses/vans         10         7         7         7         6           Service vehicles         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         <		
Recording systems         3         3         5         4         6           District Attorney:         Passenger vehicles         27         29         28         30         27           File systems         0         0         1         1         1           Copier         0         0         1         1         1           Printer         0         0         1         1         1           Correctional Facility:         Passenger/support vehicles           Passenger/support vehicles         6         5         6         14         15           Transport buses/vans         14         15         16         12         12           Sheriff:         Patrol vehicles         69         68         68         68         86           Transport buses/vans         10         7         7         7         6           Service vehicles         9         1 <td></td>		
District Attorney:   Passenger vehicles   27   29   28   30   27     File systems   0   0   1   1   1     Copier   0   0   0   1   1   1     Printer   0   0   0   1   1   1     Correctional Facility:   Passenger/support vehicles   6   5   6   14   15     Transport buses/vans   14   15   16   12   12     Sheriff:   Patrol vehicles   69   68   68   68   86     Transport buses/vans   10   7   7   7   6     Service vehicles   9   9   9   9     SWAT transport vehicle   1   1   1   1   1     Armored personnel carrier   1   1   1   1   1   1     Public Safety:   County Police:   Stations   3   2   2   2   2   2	6	
Passenger vehicles         27         29         28         30         27           File systems         0         0         1         1         1           Copier         0         0         1         1         1           Printer         0         0         1         1         1           Correctional Facility:         8         8         1	U	
File systems         0         0         1         1         1           Copier         0         0         1         1         1           Printer         0         0         1         1         1           Correctional Facility:	28	
Copier         0         0         1         1         1           Printer         0         0         1         1         1           Correctional Facility:         """>""""""""""""""""""""""""""""""	1	
Printer         0         0         1         1         1           Correctional Facility:         Passenger/support vehicles         6         5         6         14         15           Passenger/support vehicles         14         15         16         12         12           Transport buses/vans         14         15         16         12         12           Sheriff:         Patrol vehicles         69         68         68         68         86           Transport buses/vans         10         7         7         7         6           Service vehicles         9         9         9         9         9         9           SWAT transport vehicle         1         1         1         1         1         1         1         1         1         1         1         1         1         1         0 <td>1</td>	1	
Correctional Facility:           Passenger/support vehicles         6         5         6         14         15           Transport buses/vans         14         15         16         12         12           Sheriff:         8         68         68         86           Patrol vehicles         69         68         68         68         86           Transport buses/vans         10         7         7         7         6           Service vehicles         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         0	0	
Passenger/support vehicles         6         5         6         14         15           Transport buses/vans         14         15         16         12         12           Sheriff:         8         68         68         86           Patrol vehicles         69         68         68         68         86           Transport buses/vans         10         7         7         7         6           Service vehicles         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         0	O	
Transport buses/vans     14     15     16     12     12       Sheriff:       Patrol vehicles     69     68     68     68     86       Transport buses/vans     10     7     7     7     6       Service vehicles     9     9     9     9     9       SWAT transport vehicle     1     1     1     1     1       Armored personnel carrier     1     1     1     0     0       Public Safety:       County Police:       Stations     3     2     2     2     2	15	
Sheriff:         Patrol vehicles       69       68       68       68       86         Transport buses/vans       10       7       7       7       6         Service vehicles       9       9       9       9       9         SWAT transport vehicle       1       1       1       1       1       1       1       1       1       1       1       1       1       1       0	17	
Patrol vehicles         69         68         68         68         86           Transport buses/vans         10         7         7         7         6           Service vehicles         9         9         9         9         9           SWAT transport vehicle         1         1         1         1         1         1         1         1         1         1         1         1         1         1         0         0         0         0         0         Public Safety:         County Police:         Stations         3         2         2         2         2         2         2		
Transport buses/vans         10         7         7         7         6           Service vehicles         9         9         9         9           SWAT transport vehicle         1         1         1         1         1           Armored personnel carrier         1         1         1         0         0           Public Safety:         County Police:           Stations         3         2         2         2         2	83	
Service vehicles         9         9         9         9         9           SWAT transport vehicle         1         1         1         1         1         1         1         1         1         0         0         0         0         Public Safety:         Value	11	
SWAT transport vehicle       1       1       1       1       1       0       0         Armored personnel carrier       1       1       1       0       0         Public Safety:       County Police:         Stations       3       2       2       2       2       2	5	
Public Safety: County Police: Stations 3 2 2 2 2 2	0	
County Police: Stations 3 2 2 2 2 2	0	
Stations 3 2 2 2 2 2		
Animal detention building 1 1 1 1 1 1	2	
	1	
Patrol/undercover vehicles 247 122 127 109 122	84	
Animal control vehicles 6 6 6 6 6	6	
Helicopters 2 2 2 2 2	2	
Bomb containment vessel 1 1 1 1 1 1	1	
Bomb robot 1 1 1 1 1 1	1	
Equipment trailers 2 3 3 3 3	0	
Firearms training system 4 1 1 1 1	1	
Police dogs 2 2 2 6 8	3	
Information servers 0 1 1 1 1 1	1	
E.M.S. Rescue:		
Ambulances 15 13 17 18 17	17	
Service vehicles 0 4 3 3 3	2	
Central Communications:		
Mobile communication vehicle with trailer 1 1 0 0 0	0	
Communication systems 2 2 2 2 2 2	2	
AS400 computer systems 3 3 3 3 3 3	3	
Emergency vehicles 2 2 2 2 2 2	2	
Diesel generators 3 3 2 2 2 2	1	
Digital mapping system 0 0 1 1 1	1	
Fire Department:		
Stations 14 14 15 15 15	15	
Fire fighting and rescue apparatus 19 25 28 28 28	34	
Support vehicles 21 34 36 36 37	27	
Information servers 0 2 2 2 2 2	37 2	

Source: Various government departments.

Note: Data not available prior to fiscal 2005.

### CAPITAL ASSET STATISTICS BY FUNCTION LAST SIX FISCAL YEARS

	Fiscal Year							
	2006	2007	2008	2009	2010	2011		
Transportation Department								
Heavy duty trucks	26	35	36	36	36	37		
Heavy duty equipment	40	67	81	45	44	55		
Support vehicles	47	52	58	54	47	42		
Information servers	0	1	1	1	1	1		
Planning and Zoning:								
Inspection vehicles	21	22	21	21	19	19		
Public Transit System								
Transit and paralift buses	29	29	0	0	0	0		
Support vehicles	2	2	0	0	0	0		
Libraries:								
Branch libraries	6	6	6	6	6	6		
Information servers	0	2	2	2	2	2		
Service vehicles	0	0	2	2	2	2		
Park and Recreation:								
Parks/recreation centers	16	6	11	11	12	12		
Support vehicles	25	32	31	30	47	48		
Health and Welfare:								
Health and welfare support buildings	7	7	7	7	9	9		
Buses and vans	0	3	5	7	7	7		
Information servers	0	2	2	2	2	1		

This schedule contains only major assets that are used to further the operations of Clayton County.

Source: Various Clayton County government departments.

Note: Data not available prior to fiscal 2006.



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