

**GORDON COUNTY, GEORGIA**

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***COMPREHENSIVE ANNUAL FINANCIAL REPORT***

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***FISCAL YEAR ENDED JUNE 30, 2017***

***Prepared by:  
Finance Department***

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**Gordon County, Georgia**  
***Comprehensive Annual Financial Report***  
***For the Year Ended June 30, 2017***

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**TABLE OF CONTENTS**

**INTRODUCTORY SECTION**

	<u>Page</u>
Letter of Transmittal	5-9
GFOA Certificate of Achievement	10
Organizational Chart	11
List of Principal Officials	12

**FINANCIAL SECTION**

Independent Auditor's Report	13-14
Management's Discussion and Analysis	15-27

**Basic Financial Statements:**

**Government-Wide Financial Statements:**

Statement of Net Position	28
Statement of Activities	29

**Governmental Fund Financial Statements:**

Balance Sheet - Governmental Funds	30
Reconciliation of the Governmental Funds Balance Sheet to the Government-wide Statement of Net Position	31
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	32
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances to the Government-wide Statement of Activities	33
Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General Fund	34
Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Fire Fund	35

**Proprietary Fund Financial Statements:**

Statement of Net Position - Proprietary Funds	36
Statement of Revenues, Expenses and Changes in Fund Net Position - Proprietary Funds	37
Statement of Cash Flows - Proprietary Funds	38-39

**Fiduciary Fund Financial Statements:**

Statement of Fiduciary Assets and Liabilities - Agency Funds	40
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Notes to the Basic Financial Statements	41-65
---	-------

**Gordon County, Georgia**  
**Comprehensive Annual Financial Report**  
**For the Year Ended June 30, 2017**

---

	<u>Page</u>
<b>Supplementary Information:</b>	
<b>Major Funds:</b>	
<b>General Fund</b>	
Comparative Balance Sheets	66
Comparative Statements of Revenues, Expenditures and Changes in Fund Balances	67
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual	68-79
<b>Fire Fund - Special Revenue</b>	
Comparative Balance Sheets	80
Comparative Statements of Revenues, Expenditures and Changes in Fund Balances	81
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual	82
<b>2012 SPLOST Projects Fund - Capital Projects</b>	
Comparative Balance Sheets	83
Comparative Statements of Revenues, Expenditures and Changes in Fund Balances	84
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual	85
<b>2005 SPLOST Projects Fund - Capital Projects</b>	
Comparative Balance Sheets	86
Comparative Statements of Revenues, Expenditures and Changes in Fund Balances	87
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual	88
<b>Road Projects Fund - Capital Projects</b>	
Comparative Balance Sheets	89
Comparative Statements of Revenues and Changes in Fund Balances	90
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual	91
<b>Solid Waste Management Fund - Proprietary</b>	
Comparative Statements of Net Position	92
Comparative Statements of Revenues, Expenses and Changes in Fund Net Position	93-94
Comparative Statements of Cash Flows	95-96
<b>Nonmajor Funds:</b>	
<b>Special Revenue Funds</b>	
Combining Balance Sheet - Nonmajor Special Revenue Funds	97
Combining Statement of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Special Revenue Funds	98
Comparative Balance Sheets - Emergency Telephone System Fund	99
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Emergency Telephone System Fund	100
Comparative Balance Sheets - Supplemental Juvenile Services Fund	101
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Supplemental Juvenile Services Fund	102
Comparative Balance Sheets - Drug Abuse Treatment Education Fund	103
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Drug Abuse Treatment Education Fund	104

**Gordon County, Georgia**  
**Comprehensive Annual Financial Report**  
**For the Year Ended June 30, 2017**

<b>Special Revenue Funds-continued</b>	<b>Page</b>
Comparative Balance Sheets - Condemnation Fund	105
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Condemnation Fund	106
Comparative Balance Sheets - Crime Victims Assistance Fund	107
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Crime Victims Assistance Fund	108
Comparative Balance Sheets - Hotel/Motel Tax Fund	109
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Hotel/Motel Tax Fund	110
Comparative Balance Sheets - Jail Maintenance and Construction Fund	111
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - Jail Maintenance and Construction Fund	112
 <b>Proprietary Funds</b>	
Comparative Statements of Net Position - Chert Fund	113
Comparative Statements of Revenues, Expenses and Changes in Fund Net Position - Chert Fund	114
Comparative Statements of Cash Flows - Chert Fund	115-116
 <b>Agency Funds</b>	
Combining Statement of Changes in Assets and Liabilities - Agency Funds	117-119

**STATISTICAL SECTION**

(Unaudited)

	<b>Page</b>
 <b>Statistical Section Index</b>	 120
 <b>Financial Trends</b>	
Changes in Net Position - Governmental Activities	121
Changes in Net Position - Business-Type Activities	122
Changes in Net Position - Total	123
Government-wide Net Position by Category	124
Chart-Government-wide Net Position by Category	125
Changes in Fund Balances - Governmental Funds	126
Chart-Changes in Fund Balances - Governmental Funds	127
Tax Revenues by Source - Governmental Funds	128
Chart-Tax Revenues by Source - Governmental Funds	129
Fund Balances - Governmental Funds	130
Chart-Fund Balances - Governmental Funds	131

**Gordon County, Georgia**  
**Comprehensive Annual Financial Report**  
**For the Year Ended June 30, 2017**

---

**STATISTICAL SECTION - continued**

(Unaudited)

	<u>Page</u>
<b>Revenue Capacity</b>	
Taxable Assessed Value and Estimated Actual Value of Property	132
Chart-Taxable Assessed Value - Before Tax Exempt Property	133
Direct, Overlapping and Underlying Property Tax Rates	134
Chart-Direct, Overlapping and Underlying Property Tax Rates	135
Property Tax Levies and Collections	136
Chart-Property Tax Levies and Collections	137
Principal Property Taxpayers	138
Direct, Overlapping and Underlying Sales Tax Rates	139
Chart-Direct, Overlapping and Underlying Sales Tax Rates	140
Taxable Sales by Category	141
Chart-Taxable Sales by Category	142
<b>Debt Capacity</b>	
Ratios of Total Debt Outstanding by Type	143
Direct and Overlapping Debt	144
Legal Debt Margin Information	145
<b>Demographic and Economic Information</b>	
Demographic and Economic Statistics	146
Chart-Population, Per Capita Income and School Enrollment	147
Principal Employers	148
<b>Operating Information</b>	
County Employees by Function/Program	149
Chart-County Employees by Function/Program	150
Operating Statistics by Function/Program	151
Capital Asset and Infrastructure Statistics by Function/Program	152

**INTERNAL CONTROL AND COMPLIANCE SECTION**

Report on Internal Control over Financial Reporting and on Compliance and Other Matters based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	153-154
Project Cost Schedule for Projects Constructed with Special Sales Tax Proceeds.	155
Notes to Project Cost Schedule for Projects Constructed with Special Sales Tax Proceeds	156



## *Gordon County Board of Commissioners*

### Board of Commissioners

Becky Hood, Chairman  
Chad Steward, Vice Chairman  
Norris Sexton, Commissioner  
Kevin Cunningham, Commissioner  
M. L. Bud Owens, Commissioner

James F. Ledbetter, Administrator  
jledbetter@gordoncounty.org

Annette Berry, County Clerk  
aberry@gordoncounty.org

December 19, 2017

Board of County Commissioners and the  
Citizens of Gordon County, Georgia

### ***Introduction***

Georgia law requires that counties prepare a complete set of financial statements that are presented in conformity with generally accepted accounting principles (GAAP) and audited by a certified public accounting firm. These financial statements are required by the state to be prepared within six months of the end of each fiscal year. Since Gordon County has a fiscal year ending June 30, the state mandated deadline is December 31. Pursuant to that state requirement, enclosed is the Comprehensive Annual Financial Report (CAFR) of Gordon County for the fiscal year ended June 30, 2017.

This CAFR consists of county management's representations concerning the finances of Gordon County. Consequently, management assumes full responsibility for the completeness and reliability of all the information contained in this report. To provide a reasonable basis for making these representations, management of Gordon County has established internal controls that are designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Gordon County financial statements in conformity with GAAP. Because the high cost of internal controls should not outweigh their benefits, the Gordon County framework of internal controls has been designed to provide for reasonable rather than absolute assurance that the financial statements will be free from material misstatements. Management asserts that, to the best of our knowledge and belief, this annual financial report is complete and reliable in all material respects.

The Gordon County financial statements for fiscal year ended June 30, 2017, have been audited by R.M. Dobbs and Company, an auditing firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of Gordon County for the fiscal year ended June 30, 2017, are free of material misstatements. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. R.M. Dobbs and Company concluded, based upon the completed audit, that there was a reasonable basis for rendering an unqualified opinion that the Gordon County financial statements for the year ended June 30, 2017, are fairly presented in conformity with GAAP. R.M. Dobbs and Company's audit is presented as the first component of the financial section of this report.

GAAP requires that county management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of a Management's Discussion and Analysis (MD&A) report. This letter of transmittal is designed to complement the county's MD&A and should be read in conjunction with it. The Gordon County MD&A can be found immediately following the independent auditors' report.

## ***Profile of the Gordon County Government***

Gordon County is located in the northwest portion of Georgia on I-75, 60 miles north of Atlanta and 45 miles south of Chattanooga, Tennessee. Gordon County encompasses 355 square miles and serves a population of 55,186 according to the 2010 U.S. Census Bureau. Gordon County's population has increased 25.1% from 2000 to 2010 and increased 2.52% from 2010 to 2015. The county's most recent 2017 population estimate is 57,049. Gordon County is empowered to levy a property tax on both real and personal properties located within its boundaries.

Gordon County was created on February 13, 1850 by an act of the Georgia General Assembly. The county has been operating under a commission-administrator form of government for many years. Policy-making and legislative authority are vested in the five-member Board of County Commissioners that is elected by the voters through at-large elections on a partisan basis. The commissioners serve four year staggered terms. The Board of Commissioners, as the county's governing authority, is responsible for establishing policy for county operations, enacting ordinances and resolutions to promote the county's health, safety, and welfare, and approving the annual budget and millage rate which funds the operations of the constitutional officers, other elected officials, as well as the departments under the Board's jurisdiction. The Board appoints a County Administrator to supervise the day-to-day operations of the county and the Board also appoints the County Clerk, County Attorney, Board of Tax Assessors, Chairman of the Board of Elections and Voter Registration, and the county auditors.

Gordon County government provides a full range of public services including the following:

- Judicial and court services
- Tax assessments and collections
- Law enforcement and jail services
- Voter registration and county and city elections
- Animal control services
- Parks and recreation services
- 911 and emergency management services
- Building inspections
- Code enforcement services
- Senior citizens services
- Road and street maintenance
- Fire protection
- Solid waste collection and disposal
- Public bus transportation services
- Geographic information services

In addition, the county provides financial assistance to numerous agencies that perform services for the county including but not limited to:

- Health and mental health services
- Ambulance services
- Library services
- Airport services
- Economic development services
- Various social services including Family and Children Services, Meals on Wheels, and the Voluntary Action Center



The county's annual budget represents the plan for providing needed public services for each fiscal year and serves as the foundation for the county's financial planning and control. All county department directors, constitutional officers, other elected officials, and outside agencies are required to submit requests for appropriations to the county administrator, who in turn, prepares and submits a recommended budget to the Board of County Commissioners. The Board reviews the recommended budget and conducts a state required budget public hearing to obtain citizen comments. After the public hearing, the Board then adopts the budget no later than June 30 of each year. The approved budget is prepared by fund and department. Department directors, constitutional officers, and other elected officials may make transfers of appropriations between line-items within their departments with the exception of salaries. However, appropriations from the salary line item and transfers between departments require approval from the Board of Commissioners. Budget-to-actual comparisons are provided in this report for each individual fund for which an appropriated annual budget has been adopted. During the fiscal year 2017, a major budget initiative was refunding capital lease obligations while reducing the total capital lease obligations.

### ***Factors Affecting Financial Conditions***

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which Gordon County operates.

### ***Local Economy***

The local economy in Gordon County continues to be relatively stable. During this fiscal year, the county has seen overall real property tax assessments increase, building permits increase, and unemployment decline from 5.6% in June 2016 to 5.2% in June 2017. Sales tax revenue increased by .11% during the fiscal year. This increase resulted in a \$12,028 increase in Local Option Sales Tax (LOST) and a \$3,141 increase in Special Purpose Local Option Sales Tax (SPLOST) compared to the previous year. The millage rate was decreased from 9.930 to 9.853, and the county's net taxes levied during 2017 increased by .652% from the previous fiscal year.

To promote local commerce, the Gordon County Chamber of Commerce continued its very successful "Keep It In The County" local spending campaign. In addition, the local Development Authority continued to aggressively recruit new businesses and industrial prospects by showcasing the county's great location, moderate climate, and availability of utilities, land, skilled workforce, and business incentives.

Below are the projects that impacted the local economy during the fiscal year:

The **industrial sector** saw some expansions of existing industry: Tayse Rugs expanded its facility from 40,000 to 50,000 square feet; Evco Plastics expanded its facility; the Calhoun Commerce center added 210,000 square feet expandable to 450,000 square feet. The Chamber of Commerce has worked closely with the S.T.E.A.M and S.T.E.M programs in the local school districts to develop the future work force.

The **retail sector** also saw both expansions and closings. Overall, small businesses appeared to thrive. The Chamber, its Convention & Visitors Bureau (CVB) office and Downtown Development Authority worked closely with local retailers to promote local shopping events, street festivals and holiday parades.

The **tourism sector** has continued to expand. This year, the CVB and Calhoun's Downtown Calhoun Authority held the 6<sup>th</sup> Annual BBQ Boogie & Blues Festival attracting over 5,000 visitors from across the U.S. The CVB actively advertises, both digitally and in printed publications. Periodic digital ads on the state's tourism website, ExploreGeorgia.org, and bi-monthly e-newsletter have resulted in increased traffic to ExploreGordonCounty.com. Calhoun/Gordon County has also been featured in festivals and corn maze articles on ExploreGeorgia.org and 365 Atlanta Family. The CVB continues to work with Alabama Media Group/Advance Travel on both general and wedding specific digital campaigns. The CVB advertises in printed publications that produce leads and allows for brochure distribution to interested parties, including but not limited to: Southern Living, Georgia Magazine, Georgia Travel Guide, Georgia State Parks Guide, Georgia's Great Places, Georgia Outdoors Guide, and Georgia Eats. The CVB has received over 5,000 leads

from “Southern Living” ads January – November, 2017 and an editorial in the October issue. The CVB hosted travel writers at the Resaca Battlefield Historic Site and The ROCK Garden in April during a Northwest Georgia familiarization tour following the GDEcD travel writers conference which has already resulted in articles and social media posts. The CVB hosted the Georgia Department of Economic Development (GDEcD) Tourism Product Development Team May 8 & 9, 2017. The visit included a tour of the county with stops at current and potential tourism attractions. The TPD Team then created a report of recommendations and presented it to the CVB committee, local officials, and community members on October 17. Now that the CVB has completed this year-long process, local non-profits have the ability to apply for TPD grants.

In the **government sector**, the Gordon County Board of Commissioners completed renovation of the first floor of the 19,000 square foot Government Plaza building and the offices of the Tax Commissioner, Tax Assessor and Board of Elections are now located there. The relocation of these offices will assist renovation of the Courthouse Annex. The fire hydrant installation funded by SPLOST has been completed. The county has selected an architect and begun the design phase for the renovation of the Courthouse and Courthouse Annex and construction of a new animal control facility. These two projects are funded by 2012 SPLOST funds. Additionally, the County is working with the State of Georgia to acquire land behind the existing Health Department for construction of a new Health Department with 2012 SPLOST funds.

Gordon County's housing market continued to show improvement during the fiscal year that was reflected in building activity throughout the unincorporated area of the county. Single family home building permits increased from 54 to 67. Commercial permits increased from 6 to 8 and no industrial permits were issued. Rezoning requests increased from 15 to 28 and the County issued 24 variances. The County issued 444 business license renewals and licenses for 92 new businesses.

The Parks & Recreation Department had a busy 2017. In addition to providing organized sports leagues for over 1,600 residents, we hosted several Georgia High School events in cooperation with the Gordon County School System. The first county-wide trail master plan was completed thanks to a grant from the Appalachian Regional Commission. The Department hosted numerous sports tournaments, managed the Resaca Battlefield Historic Site as well as booking over 600 campsites at Salacoa Park. The County was also the beneficiary of a 165 acre tract of land that was donated for future passive park space.

Regarding the **health care sector**, Gordon Hospital was listed in Gallup's 150 Great Places to Work for the seventh consecutive year. Gordon Hospital Cancer Care continues to strengthen its offerings with the region's only fellowship-trained surgical oncologist and urologic oncologist, partnering with the radiation oncologists and medical oncologist to provide a complete spectrum of comprehensive cancer care to the Northwest Georgia Community. Gordon Hospital Robotic Surgery has expanded to offer robotic-assisted procedures in the areas of urology, general surgery, and gynecological surgery. Gordon Hospital recently added new service lines in the areas of pain management; ear, nose and throat; endocrinology; lifestyle medicine; and cardiology. For the second consecutive year, Becker's Healthcare Review named Gordon Hospital to their prestigious 100 Great Community Hospitals list. Additionally, the Centers for Medicare and Medicaid Services named Gordon Hospital a Five-Star Hospital, and the Leapfrog Group gave Gordon Hospital a straight A rating in patient safety. Gordon is one of only 57 hospitals in the nation to receive straight A's since Leapfrog's inception.

In the **education sector**, Gordon County Schools continued to expand the programs offered at the Gordon County College and Career Academy, which has been successful in building industry partnerships and providing training for high skill employment for local students. The Calhoun City School system completed construction of a new multi-purpose field in phase three of a multi-year construction project. The Calhoun Middle/High School Campus now includes approximately 341,000 square feet of new construction plus approximately 46,000 square feet of existing classrooms and gym space. Construction of these facilities was funded through state capital outlay funds and a voter approved 1% Education SPLOST.

## ***Long-Term Financial Planning and Major Initiatives***

Gordon County voters approved the continuation of the 1% SPLOST during 2011 for six years from April 2012 to March 2018 to raise an estimated \$51.6M to improve the downtown parking deck (completed), county-wide public safety communication system (completed), fire station (completed), health department, animal shelter, courthouse and annex renovations and repairs, expand the senior citizens center and library (completed), install new fire hydrants, perform road maintenance, develop a new park, purchase new Sheriff Office vehicles (completed), and allocate funds to the cities for their capital projects.

Gordon County voters approved the continuation of the 1% SPLOST November 2017 for six years from April 2018 to March 2024 to raise an estimated \$48,606,000. County improvements are for roads streets and bridges (\$17,900,000), public safety (\$7,699,507), general government facilities (\$6,551,896) and recreation (\$1,550,000). City improvements projects are for Calhoun (\$13,262,486), Fairmount (\$675,293), Resaca (\$705,779) and Plainville (\$261,039).

## ***Relevant Financial Policies***

Gordon County adopted a comprehensive set of financial policies on September 1, 2009 to provide the framework for assisting both the Gordon County Board of Commissioners and the County's staff in making financial decisions in a fiscally sound manner. These financial policies have annually enhanced the financial management of the County.

## ***Awards and Acknowledgements***

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Gordon County Georgia for its comprehensive annual financial report for the fiscal year ended June 30, 2016. This was the twelfth consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, the government had to publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated service of the entire staff of the finance department. We wish to express our appreciation to all members of the department who assisted and contributed to the preparation of this report. Credit also must be given to the Board of Commissioners for their unfailing support for maintaining the highest standards of professionalism in the management of the Gordon County finances.

Respectfully submitted,



James F. Ledbetter  
County Administrator



Al Leonard, CPA  
Finance Director



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Gordon County  
Georgia**

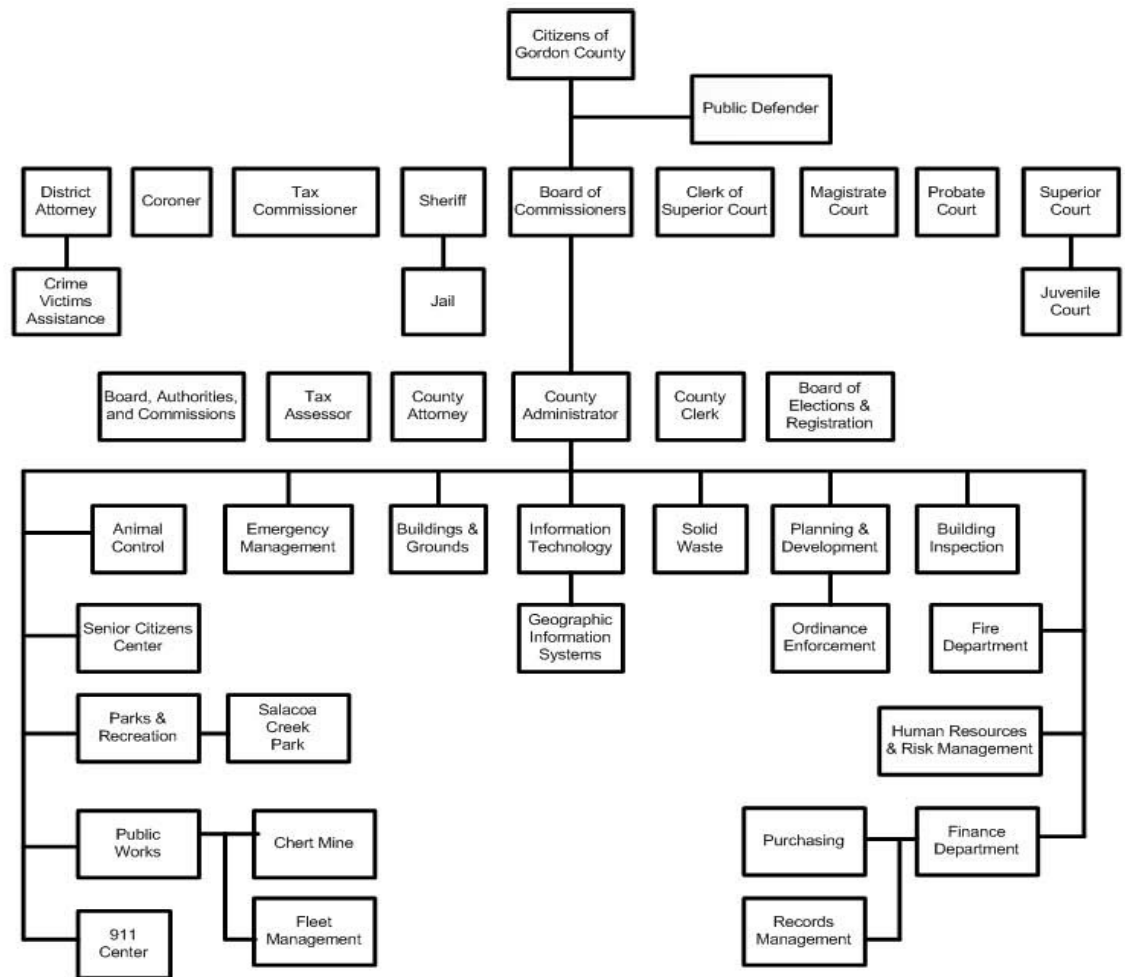
For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2016**

A handwritten signature in black ink, reading "Jeffrey R. Emswiler". The signature is fluid and cursive.

Executive Director/CEO

# Gordon County Organizational Chart



## **Gordon County, Georgia**

### *List of Principal Officials*

*June 30, 2017*

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#### **Board of Commissioners**

Becky Hood  
Chad Steward  
Kevin Cunningham  
Bud Owens  
Norris Sexton

Chairman  
Vice-Chairman  
At-Large  
At-Large  
At-Large

#### **County Administration**

Jim Ledbetter  
Annette Berry  
Jim Ledbetter  
Al Leonard

Interim County Administrator and Attorney  
County Clerk  
County Attorney  
Finance Director

# R.M. DOBBS & COMPANY

JERRY L. CLEMENTS, C.P.A.  
LOUISE MCGOWAN, C.P.A.  
JUDY M. FAGAN, C.P.A.  
MITZI B. POWELL, C.P.A.

CERTIFIED PUBLIC ACCOUNTANTS  
P.O. BOX 423  
CALHOUN, GEORGIA 30703-0423  
706-629-4511

MEMBER OF  
AMERICAN INSTITUTE OF  
CERTIFIED PUBLIC ACCOUNTANTS  
AND  
GEORGIA SOCIETY OF  
CERTIFIED PUBLIC ACCOUNTANTS

## INDEPENDENT AUDITOR'S REPORT

To the Board of Commissioners  
Gordon County, Georgia

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Gordon County, Georgia, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise Gordon County, Georgia's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Gordon County Health Department, which represent 100 percent, of the assets, net position, and revenues of the discretely presented component unit. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Gordon County Health Department, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Gordon County, Georgia, as of June 30, 2017, and the respective changes in financial position, and, where applicable, cash flows thereof, and the respective budgetary comparison for the General Fund and the Fire Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 15-27 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Gordon County, Georgia's basic financial statements. The introductory section, combining and individual fund financial statements, budgetary comparison schedules, statistical section, and the project cost schedule for projects constructed with special sales tax proceeds are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements, budgetary comparison schedules, and the project cost schedule of projects constructed with special sales tax are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit, the procedures performed as described above, and the report of the other auditors, the combining and individual fund financial statements, budgetary comparison schedules, and the project cost schedule for projects constructed with special sales tax are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 18, 2017, on our consideration of Gordon County, Georgia's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Gordon County, Georgia's internal control over financial reporting and compliance.

*A. M. Robbs & Company*

Calhoun, Georgia  
December 18, 2017



**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
**(Unaudited)**

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**MANAGEMENT'S DISCUSSION AND ANALYSIS**

Within this section of the Gordon County, Georgia (County) comprehensive annual financial report, the County's management provides narrative discussion and analysis of the financial activities of the County for the fiscal year ended June 30, 2017. The County's financial performance is discussed and analyzed within the context of the accompanying financial statements and disclosure following this section.

***Financial Highlights***

- The County's total assets and deferred outflows of resources exceeded its total liabilities and deferred inflows of resources at the close of fiscal year 2017 by \$132,010,073 (net position). This compares to the previous year net position of \$129,616,793. The County's total net position increased by \$2,393,280.
- Total net position is comprised of the following:
  - (1) Net investment in capital assets of \$86,441,856 include property and equipment, net of accumulated depreciation, and reduced for outstanding debt related to the purchase or construction of capital assets.
  - (2) Net position of \$21,863,911 is restricted by constraints imposed from outside the County such as debt covenants, grantors, laws, or regulations.
  - (3) Unrestricted net position of \$23,704,306 represent the portion available to maintain the County's continuing obligations to citizens and creditors.
- As of the close of fiscal year 2017, the County's governmental funds reported combining ending fund balances of \$41,864,611; an increase of \$2,287,135 in comparison with the prior year. Approximately 44.66% of this amount (\$18,697,961) is available for spending at the County's discretion (unassigned balance).
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$18,697,961 or 68.63% of total General Fund expenditures.
- Overall, Gordon County, Georgia, continues to maintain a strong financial position.

***Overview of the Financial Statements***

Management's Discussion and Analysis introduces the County's basic financial statements. The basic financial statements include (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the basic financial statements. The County also includes in this report additional information to supplement the basic financial statements.

***Government-wide Financial Statements***

The County's annual report includes two government-wide financial statements. These statements provide both long-term and short-term information about the County's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in accrual accounting and elimination or reclassification of internal activities.

The first of these government-wide statements is the *Statement of Net Position*. This is the government-wide statement of position presenting information that includes all of the County's assets and liabilities, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County as a whole is improving or deteriorating. Evaluation of the overall health of the County would extend to other nonfinancial factors such as diversification of the taxpayer base or the condition of the County's infrastructure in addition to the financial information provided in this report.

The second government-wide statement is the *Statement of Activities*, which reports how the County's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid.

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
**(Unaudited)**

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***Government-wide Financial Statements-(Continued)***

An important purpose of the design of the statement of activities is to show the financial reliance of the County's distinct activities or functions on revenues provided by the County's taxpayers.

Both government-wide financial statements distinguish governmental activities of the County that are principally supported by taxes and user charges, and from business-type activities that are intended to recover all or a significant portion of their costs through user fees and charges. Governmental activities include general government, judicial, public safety, highways and streets, health and welfare, conservation, housing and development, culture and recreation and planning and zoning. Business-type activities include solid waste management program and the chert operation. The County's fiduciary activities simply hold resources temporarily for others and are not included in the government-wide statements since these assets are not available to fund County programs.

The County's financial reporting includes the funds of the County (primary government) and, additionally, an organization for which the County is accountable (component unit). The component unit, the Gordon County Board of Health, operates independently and provides services directly to the citizens, though the County remains accountable for their activities. The component unit is governed by a board of directors that the County Commission has appointed a majority of its members. The Gordon County Board of Health is reported separately from the primary government though included in the County's overall reporting entity.

The government-wide financial statements are presented on pages 28-29 of this report.

***Fund Financial Statements***

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The County uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on the County's most significant funds rather than the County as a whole. Major funds are separately reported while all others are combined into a single aggregated presentation. Individual fund data for nonmajor funds is provided in the form of combining statements in a later section of this report.

The County has three kinds of funds:

*Governmental funds* are reported in the fund financial statements and encompass essentially the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of the County's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near-term. Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to assist in understanding the differences between these two perspectives. Budgetary comparison statements are included within the basic financial statements for the General Fund and Fire Fund. These statements demonstrate compliance with the County's adopted and final revised budget.

The basic governmental fund financial statements are presented on pages 30-35 of this report.

*Proprietary funds* are reported in the fund financial statements and generally report services for which the County charges customers a fee. These County proprietary funds are enterprise funds. Enterprise funds essentially encompass the same functions reported as business-type activities in the government-wide statements. Services are provided to customers external to the County organization such as the solid waste program.

Proprietary fund statements and statements for discretely presented component units (reporting is similar to proprietary funds) provide both long-term and short-term financial information consistent with the focus provided by the government-wide financial statements but with more detail for major enterprise funds and individual component units.

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
**(Unaudited)**

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***Fund Financial Statements – (Continued)***

Individual fund information for the nonmajor enterprise funds is found in the combining and individual fund statements in a later section of this report.

The basic proprietary fund financial statements are presented on pages 36-39 of this report.

*Fiduciary funds* (i.e., the agency funds) are reported in the fiduciary fund financial statements, but are excluded from the government-wide reporting. Fiduciary fund financial statements report resources that are not available to fund County programs. Fiduciary fund financial statements report similarly to proprietary funds.

The basic fiduciary fund financial statement is presented on page 40 of this report.

***Notes to the Basic Financial Statements***

The accompanying notes to the basic financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the financial statements are on pages 41-65 of this report.

***Supplementary Information***

In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary information concerning the County's budget presentations. As discussed above, budgetary comparison statements are included in the basic financial statements for the General Fund and Fire Fund. Budgetary comparison schedules for the General Fund and all other governmental funds can be found in a later section of this report. These statements and schedules demonstrate compliance with the County's adopted and final revised budget. As discussed, the County reports major funds in the basic financial statements. The combining and individual statements for major and nonmajor funds are presented in a subsequent section of this report beginning on page 66.

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**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
(Unaudited)

**Financial Analysis of the County as a Whole**

The County's total net position at fiscal year-end is 132,010,073. This is a \$2,393,280 increase from last year's net position of \$129,616,793. The table below provides a summary of the County's net position:

<b>Summary of Net Position</b>								
	<b>Governmental Activities</b>		<b>Business Activities</b>		<b>Total</b>		<b>Percentage of Total</b>	
	<b>2017</b>	<b>2016</b>	<b>2017</b>	<b>2016</b>	<b>2017</b>	<b>2016</b>	<b>2017</b>	<b>2016</b>
Assets:								
Current	\$ 44,679,935	\$ 42,577,734	\$ 8,560,012	\$ 8,404,339	\$ 53,239,947	\$ 50,982,073	36%	35%
Noncurrent								
Capital assets	90,844,532	92,265,484	4,434,624	4,447,641	95,279,156	96,713,125	64%	65%
Total assets	135,524,467	134,843,218	12,994,636	12,851,980	148,519,103	147,695,198	100%	100%
Deferred outflows of Resources - Bond Refunding	291,809	-	-	-	291,809	-	-	-
Liabilities:								
Current liabilities	2,051,169	2,185,411	16,422	14,006	2,067,591	2,199,417	13%	13%
Long-term liabilities	9,601,264	11,213,907	4,397,883	4,092,169	13,999,147	15,306,076	87%	87%
Total liabilities	11,652,433	13,399,318	4,414,305	4,106,175	16,066,738	17,505,493	100%	100%
Deferred inflows of resources	734,101	572,912	-	-	734,101	572,912	-	-
Net position:								
Net investment in capital assets	82,007,232	81,784,800	4,434,624	4,447,641	86,441,856	86,232,441	65%	66%
Restricted	21,863,911	18,027,180	-	-	21,863,911	18,027,180	17%	14%
Unrestricted	19,558,599	21,059,008	4,145,707	4,298,164	23,704,306	25,357,172	18%	20%
Total net position	\$ 123,429,742	\$ 120,870,988	\$ 8,580,331	\$ 8,745,805	\$ 132,010,073	\$ 129,616,793	100%	100%

The County continues to maintain a high current ratio. The current ratio compares current assets to current liabilities and is an indication of the ability to pay current obligations. The current ratio for governmental activities is 21.78 to 1 and 521.25 to 1 for business-type activities. For the County overall, the current ratio is 25.74 to 1. Note that approximately 65.48% of the governmental activities' net position is tied up in capital assets less any related debt used to acquire those assets. The County uses these capital assets to provide services to its citizens. However, with business-type activities, the County has spent approximately 51.68% of its net position on capital. Capital assets in the business-type activities principally provide solid waste services.

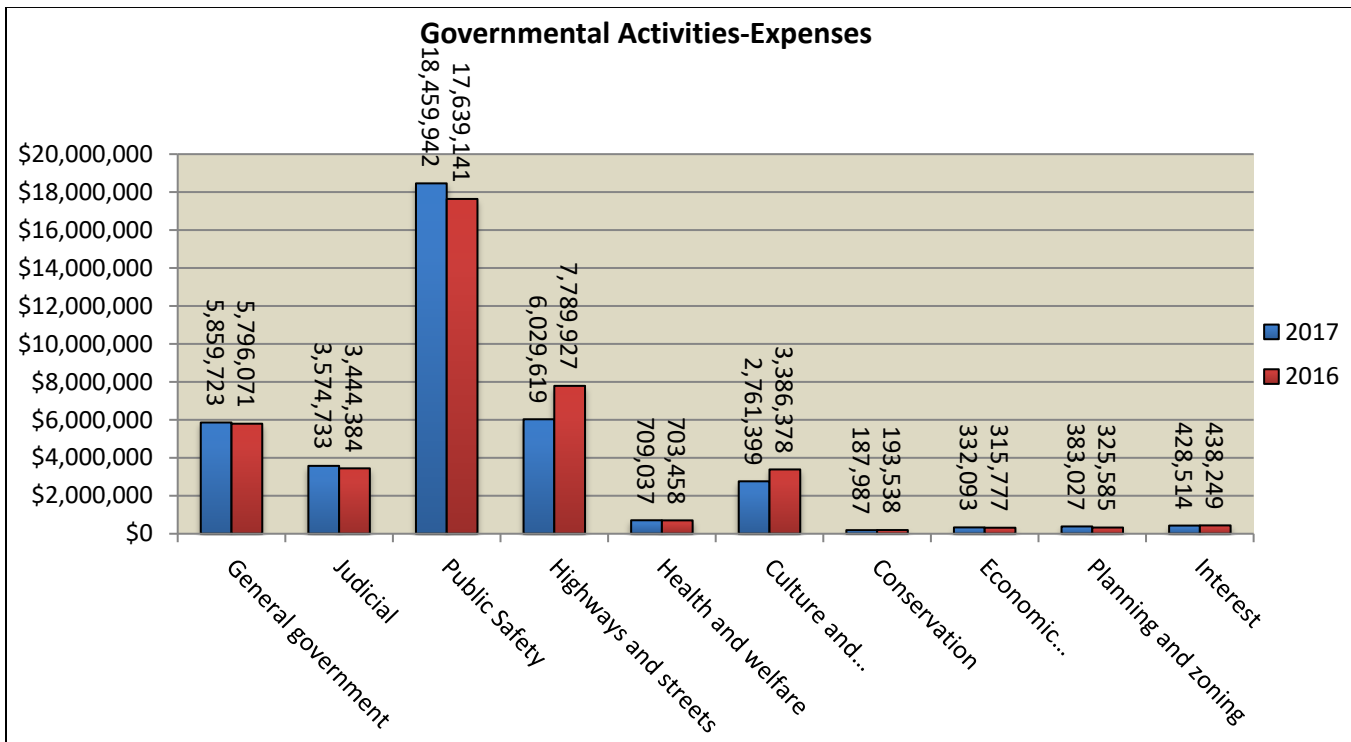
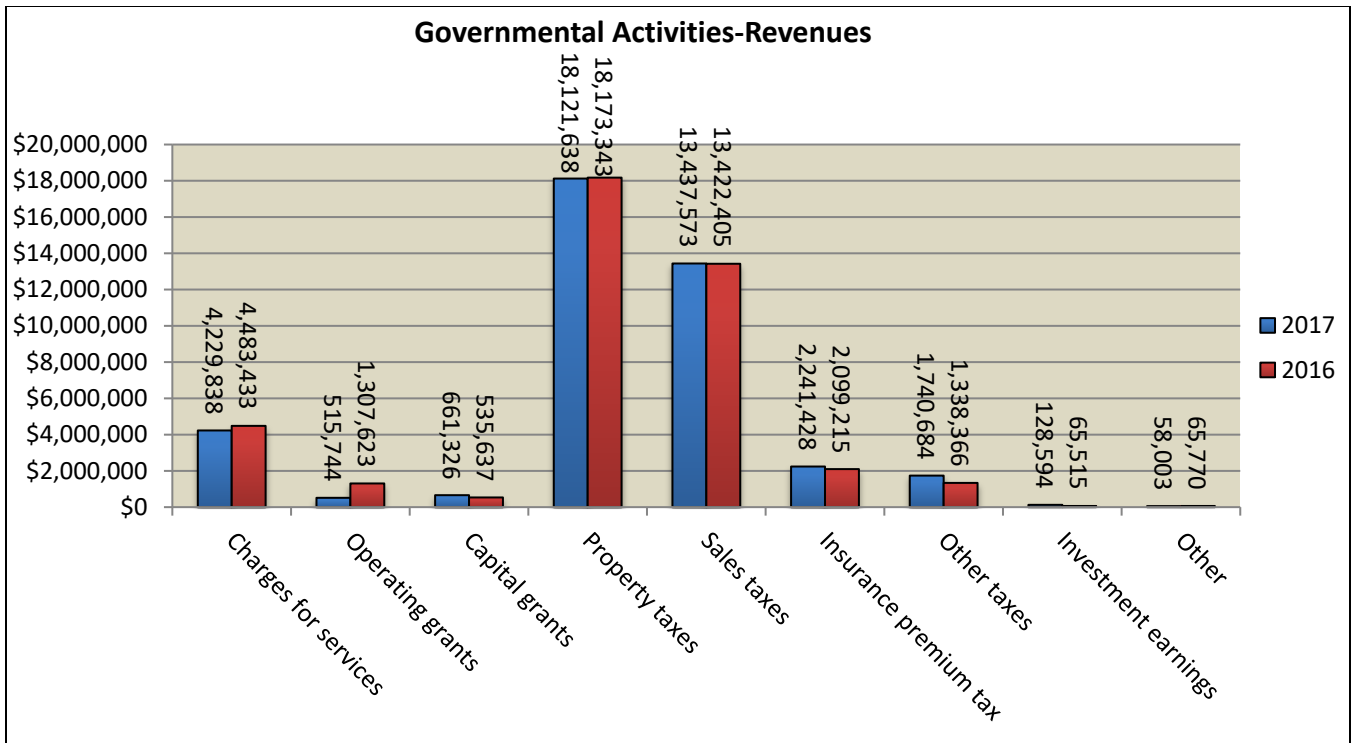
The County reported positive balances in net position for both governmental and business-type activities. Net position increased 2.12% or \$2,558,754 for governmental activities and decreased 1.89% or \$165,474 for business-type activities. The total net position increased 1.85% or \$2,393,280. Governmental activities have current assets of \$44,679,935. These assets include \$40,485,834 of cash and investments. This is an increase of 3,248,256 or 8.72% over the prior year. Net investment in capital assets for governmental activities increased .27% or \$222,432 and decreased 0.29% or \$13,016 for business activities. The business-type activities decrease in net investment in capital assets is due to current depreciation and depletion expense of \$13,016. The restricted portion of net position increase for governmental activities of \$3,836,731 or 21.28% over the previous year is substantially due to the capital projects tax collection revenue and investment earnings revenue exceeding the capital projects expenditures by \$3,680,678. The County collects a substantial amount of sales tax prior to beginning project construction which results in the excess of revenues over expenditures. The unrestricted portion of net position decreased \$1,500,409 or 7.12% due mainly to the County's equity contribution of \$1,500,000 towards the bond refunding of the jail and the Gordon County Government Plaza building.

A comparative summary of changes in net position is presented on the subsequent page.

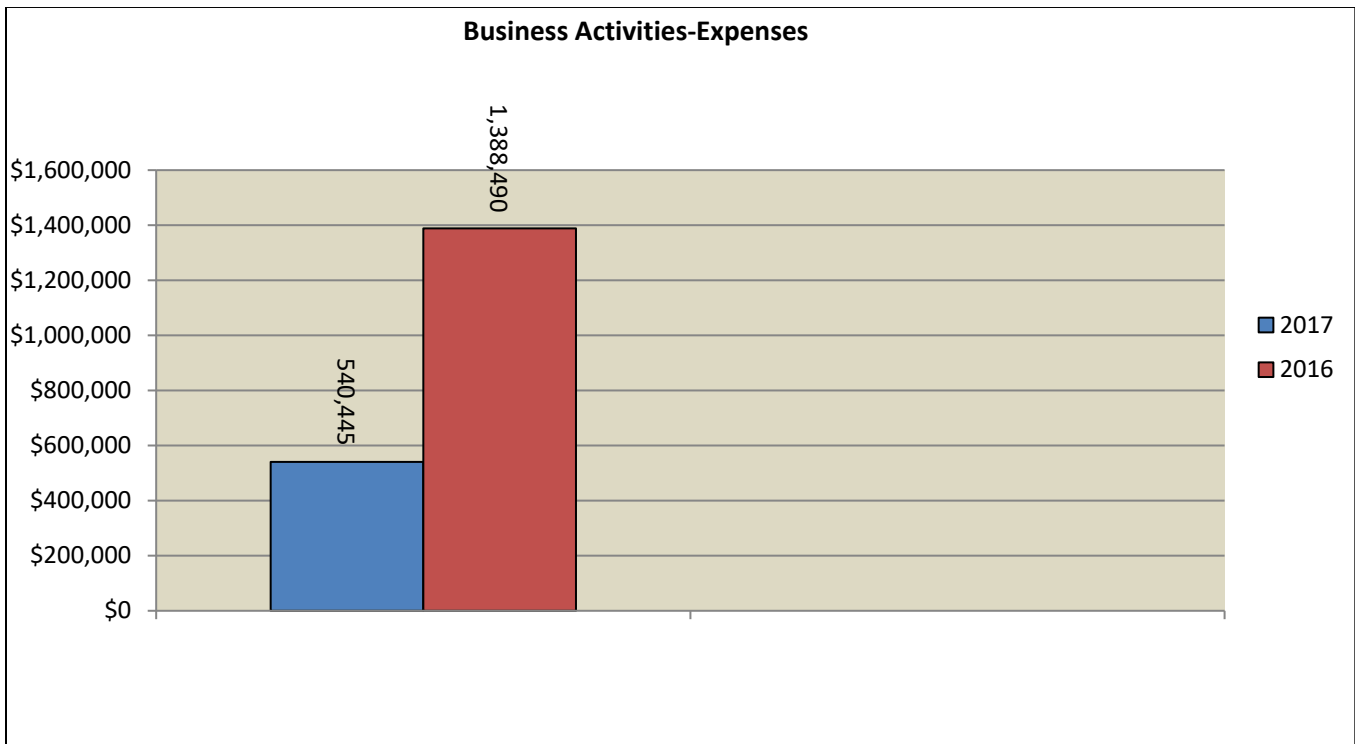
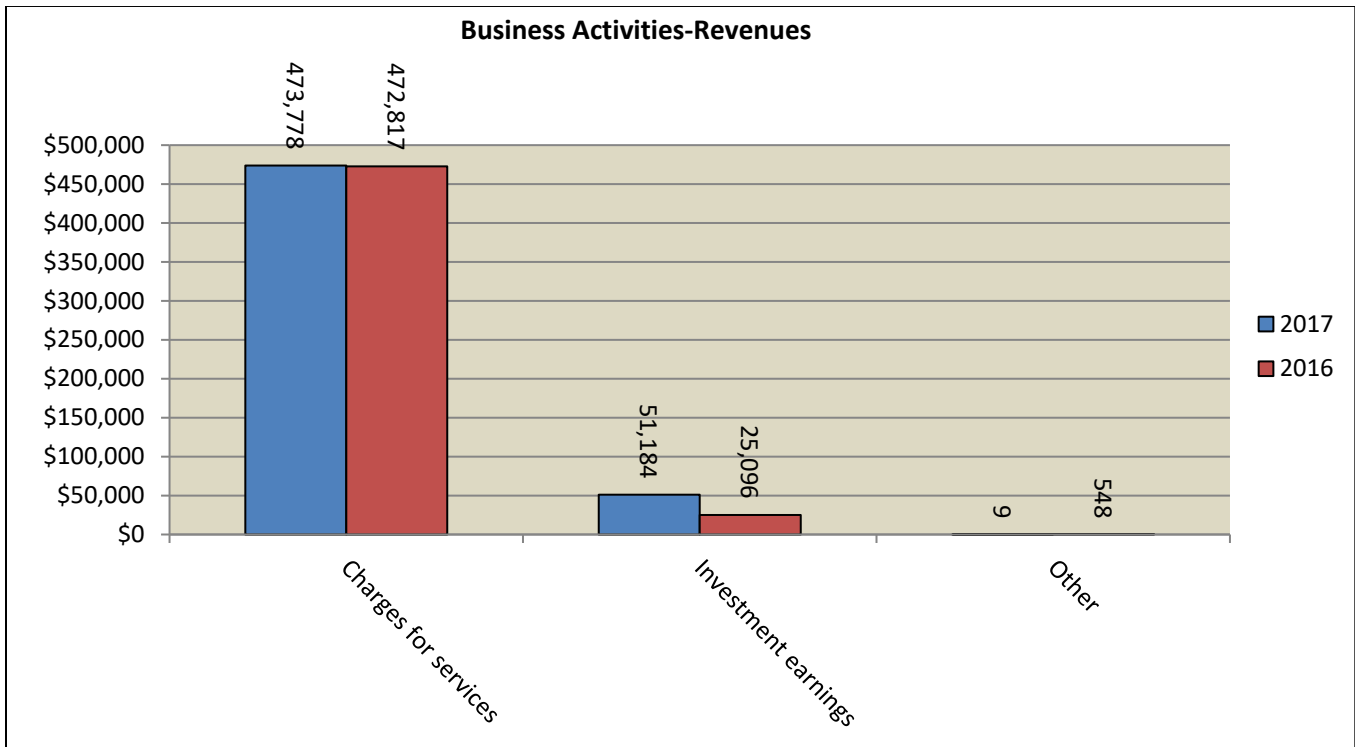
**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
(Unaudited)

	Summary of Changes in Net Position							
	Governmental Activities		Business Activities		Total		Percentage of Total	
	2017	2016	2017	2016	2017	2016	2017	2016
Revenues:								
Program:								
Charges for services	\$ 4,229,838	\$ 4,483,433	\$ 473,778	\$ 472,817	\$ 4,703,616	\$ 4,956,250	11.29%	11.80%
Operating grants	515,744	1,307,623	-	-	515,744	1,307,623	1.24%	3.11%
Capital grants	661,326	535,637	-	-	661,326	535,637	1.59%	1.28%
General:								
Property taxes	18,121,638	18,173,343	-	-	18,121,638	18,173,343	43.50%	43.28%
Sales taxes	13,437,573	13,422,405	-	-	13,437,573	13,422,405	32.26%	31.97%
Insurance prem. taxes	2,241,428	2,099,215	-	-	2,241,428	2,099,215	5.37%	4.99%
Other taxes	1,740,684	1,338,366	-	-	1,740,684	1,338,366	4.18%	3.19%
Investment earnings	128,594	65,515	51,184	25,096	179,778	90,611	0.43%	0.22%
Other	58,003	65,770	9	548	58,012	66,318	0.14%	0.16%
Total revenues	41,134,828	41,491,307	524,971	498,461	41,659,799	41,989,768	100.0%	100.0%
Expenses:								
General government	5,859,723	5,796,071	-	-	5,859,723	5,796,071	14.92%	13.99%
Judicial	3,574,733	3,444,384	-	-	3,574,733	3,444,384	9.10%	8.32%
Public safety	18,459,942	17,639,141	-	-	18,459,942	17,639,141	47.01%	42.59%
Highways and streets	6,029,619	7,789,927	-	-	6,029,619	7,789,927	15.36%	18.81%
Health and welfare	709,037	703,458	-	-	709,037	703,458	1.81%	1.70%
Culture and recreation	2,761,399	3,386,378	-	-	2,761,399	3,386,378	7.03%	8.18%
Conservation	187,987	193,538	-	-	187,987	193,538	0.48%	0.47%
Economic develop.	332,093	315,777	-	-	332,093	315,777	0.85%	0.76%
Planning and zoning	383,027	325,585	-	-	383,027	325,585	0.98%	0.79%
Interest	428,514	438,249	-	-	428,514	438,249	1.09%	1.06%
Solid waste	-	-	394,651	1,275,678	394,651	1,275,678	1.01%	3.06%
Chert	-	-	145,794	112,812	145,794	112,812	0.36%	0.27%
Total expenses	38,726,074	40,032,508	540,445	1,388,490	39,266,519	41,420,998	100.0%	100.0%
Excess (Deficiency)	2,408,754	1,458,799	(15,474)	(890,029)	2,393,280	568,770		
Transfers	150,000	100,000	(150,000)	(100,000)	-	-		
Change in net position	2,558,754	1,558,799	(165,474)	(990,029)	2,393,280	568,770		
Beginning net position	120,870,988	119,312,189	8,745,805	9,735,834	129,616,793	129,048,023		
Ending net position	\$ 123,429,742	\$ 120,870,988	\$ 8,580,331	\$ 8,745,805	\$ 132,010,073	\$ 129,616,793		

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
(Unaudited)



**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
**(Unaudited)**



**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
**(Unaudited)**

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***Governmental Activities Revenues***

The County continues to be heavily reliant on property taxes to support governmental operations and capital needs. Property taxes provided 44.05% or \$18,121,638 of the County's total governmental revenues. Sales taxes are the second largest revenue source with over 32.67% or \$13,437,573 of the total governmental revenues. Sales taxes and property taxes together provided 76.72% or \$31,559,211 and 76.15% or \$31,595,748 of the total governmental revenues for the years ended June 30, 2017 and 2016, respectively. Governmental activities revenues decreased 0.86% or \$356,479 from FY 2016. Operating and capital grants decreased 36.14% or \$666,190. Sales taxes increased .011% or \$15,168. The increase in sales taxes is due to improving sales throughout the northwest Georgia area.

***Governmental Activities Expenses***

The public safety and highways and streets functions account for 63.24% or \$24,489,561 and 63.52% or \$25,429,068 of the total governmental expenses for the years ended June 30, 2017 and 2016, respectively. Judicial, general government and recreation expenses are the second largest expenses and represent 31.49% or \$12,195,855 and 31.54% or \$12,626,833 of the total governmental expenses for the years ended June 30, 2017 and 2016, respectively. Governmental activities expenses decreased 3.26% or \$1,306,434 from FY 2016. This decrease is due principally to decreased expenses related to highways and streets and culture and recreation.

***Financial Analysis of the County's Funds***

***Governmental Funds***

As discussed, governmental funds are reported in the fund statements with a short-term inflow and outflow of spendable resources focus. This information is useful in assessing resources available at the end of the year in comparison with upcoming financing requirements.

**General Fund** - The General Fund is the County's primary operating fund and the largest source of day-to-day service delivery. The General Fund reported ending fund balance of \$20,000,700. Of this year-end total, \$18,697,961 is unassigned indicating availability for continuing County service requirements. Nonspendable fund balance includes \$283,966 set aside for prepaid items and committed fund balance of \$1,018,773 committed for employee health insurance. 93.5 percent or \$18,697,961 of the total fund balance is attributed to the unassigned fund balance. The net change in fund balance of (\$1,549,596) is substantially due to the additional \$1,500,000 that the County paid to the escrow agent to reduce capital lease obligations for the jail and Gordon County Government Plaza building applicable to the current year bond refunding.

The General Fund total expenditures increased 1.19% or \$321,585 in 2017 from 2016. Public safety expenditures increase of \$539,449 was mainly due to the sheriff department purchasing six new patrol vehicles in FY 2017 for \$167,998 and group insurance expenses for the sheriff department and jail increased \$136,755 due to an increase in claims. Culture & recreation expenditures increased \$145,627 mainly due to an increase in capital outlay expenditures due to a trails grant of \$50,497, the purchase of a new parks and recreation vehicle for \$32,988, and Gordon County library funding increasing \$27,990 from the previous year. Debt issuance costs expenditure also increased \$93,196 in FY 2017 from FY 2016 due to the partial bond refunding of the jail and a complete bond refunding of the Gordon County Government Plaza building. General government expenditures decreased \$616,187 mainly due to the completion of the CDBG grant for the renovation of the George Chambers building during FY 2016.

A comparative summary of General fund expenditures is presented on the subsequent page.



**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
(Unaudited)

**Financial Analysis of the County's Funds**

**General Fund – (Continued)**

<b>Expenditures</b>	<b>2017</b>	<b>2016</b>	<b>Dollar Increase (Decrease)</b>	<b>Percent Increase -Decrease</b>
<b>Current</b>				
General government	\$ 6,415,857	\$ 7,032,044	\$ (616,187)	-8.76%
Judicial	3,277,238	3,183,229	94,009	2.95%
Public safety	10,840,837	10,301,388	539,449	5.24%
Highways and streets	2,676,920	2,641,337	35,583	1.35%
Health and welfare	709,037	703,458	5,579	0.79%
Culture and recreation	1,982,832	1,837,205	145,627	7.93%
Conservation	186,792	192,751	(5,959)	-3.09%
Economic development	258,781	258,781	-	0.00%
Planning and zoning	377,440	325,847	51,593	15.83%
<b>Debt Service</b>				
Principal retirement	223,718	245,664	(21,946)	-8.93%
Interest and fiscal charges	177,265	176,624	641	0.36%
Debt issuance costs	116,762	23,566	93,196	395.47%
<b>Total Expenditures</b>	<b>\$ 27,243,479</b>	<b>\$ 26,921,894</b>	<b>\$ 321,585</b>	<b>1.19%</b>

The General Fund revenues decreased 0.67% or \$198,902 in 2017 from 2016. The net decrease is due mainly to intergovernmental revenue decreasing \$469,073 due to the completion in 2017 of the CDBG grant for the George Chambers building, fines and forfeitures decreasing \$93,272 due to a change in the law that limits courts the ability to collect fines on probation cases, and charges for services decreasing \$90,422 due to commissions on tax collections decreasing. In addition, tax revenue for the County increased \$486,562 due to increased tax collections from the previous fiscal year.

<b>Revenues</b>	<b>2017</b>	<b>2016</b>	<b>Dollar Increase (Decrease)</b>	<b>Percent Increase -Decrease</b>
Taxes	\$ 25,269,528	\$ 24,782,966	\$ 486,562	1.96%
Licenses and permits	187,350	227,280	(39,930)	-17.57%
Intergovernmental	1,064,575	1,533,648	(469,073)	-30.59%
Charges for services	1,398,344	1,488,766	(90,422)	-6.07%
Fines and forfeitures	1,030,190	1,123,462	(93,272)	-8.30%
Investment earnings	117,715	61,421	56,294	91.65%
Contributions and donations	13,900	13,110	790	6.03%
Miscellaneous	457,231	507,082	(49,851)	-9.83%
<b>Total Revenues</b>	<b>\$ 29,538,833</b>	<b>\$ 29,737,735</b>	<b>\$ (198,902)</b>	<b>-0.67%</b>

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
**(Unaudited)**

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***Financial Analysis of the County's Funds***

**Fire Fund** – The Fire Fund has a total fund balance at year- end of \$3,195,686 all of which is restricted fire protection services. The net increase in fund balance during the current year was \$397,079. Total revenues increased 5.91% or \$128,341 due to improved Insurance Premium collections. Total expenditures increased 9.63% or \$364,160 mainly due to the hiring of three new firefighters & parity pay for the Battalion Chief position, replacing outdated radios, and replacing outdated sets of turnout gear. Transfers in from the General Fund increased 6.75% or \$141,956 due to the increase in expenditures.

**2005 SPLOST Projects Fund** – The 2005 SPLOST Projects Fund recognized \$420 in investment earnings revenues and \$505,800 of authorized debt service expenditure. The \$505,880 was generated from previous year's unexpended SPLOST and investment earnings collections plus the current year investment earnings. At the end of the year, fund balance was zero. This fund's purposes were completed and closed out as of June 30, 2017.

**2012 SPLOST Projects Fund** – The 2012 SPLOST Projects Fund has a total fund balance of \$17,888,839 all of which is restricted for voter approved projects. The excess of revenues over expenditures was \$4,135,619. Total revenues increased 0.71% or \$56,495 due to increases in interest earnings and SPLOST tax collections by the County from the previous fiscal year. Total expenditures decreased 50.58% or \$3,970,734 mainly due to not starting projects until collecting a substantial amount of SPLOST revenue applicable to the project.

**Road Projects Fund** – The Road Projects Fund has a total fund balance of \$77,592 all of which is restricted for voter approved projects. The excess of revenues over expenditures was \$439. Total revenues increased 110.05% or \$230 due to an increase in investment earnings. All sales taxes attributed to the Road Projects Fund have been collected in prior years. The Fund will use fund balance to complete the remaining projects.

***Proprietary Funds***

The proprietary fund statements share the same focus as the government-wide statements, reporting both short-term and long-term information about financial status.

***The Major Proprietary Fund***

The Solid Waste Management Fund is the County's major proprietary fund and provides solid waste services to both residential and commercial customers. The Solid Waste Management Fund has a total net position of \$8,357,893. The net position consists of investments in capital assets of \$4,354,624 and unrestricted of \$4,003,269. Total operating revenues increased 31.67% or \$93,097 due to an increase of host fees paid by Santek in FY 2017 compared to FY 2016. This fund reported an operating loss in FY 2017 of \$7,600 and generated a net decrease in cash and cash equivalents of \$1,068,026.

Total operating expenses decreased \$881,027 due mainly to negative depletion in FY 2017 of \$142,509 due to a change in the engineer's estimate. 2017 operating expenses had closure/post closure costs of \$306,281 compared to 2016 closure/post closure costs of \$313,920.

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
(Unaudited)

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**General Fund Budgetary Highlights**

The original fiscal year 2017 adopted budget anticipated using \$4,191,874 in fund balance to balance the budget. The revised budget anticipated funding expenditures with \$6,071,803 of fund balance. The actual fund balance decrease was \$1,549,596 reflecting a positive variance from the revised budget of \$4,522,207.

The 2017 General Fund was able to achieve the positive variance of \$4,522,207 principally by actual expenditures coming in under budget by \$3,206,360 while actual revenues recognized were more than budget of \$1,274,911. The positive revenues were achieved by property tax collections coming in much better than anticipated. Group health insurance in all departments came in under budget by \$717,873. This occurred due to the policy of budgeting for the maximum health insurance cost exposure. Salaries in all departments came in under budget \$527,895 due to the delay of hiring of authorized positions and due to some positions being hired for less than the position was budgeted. Paving materials in the road department came in under budget \$372,895 due to the cost of paving materials being less than the amount that was budgeted. The most significant budgeted revenues and expenditures are presented below:

	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance</b>	<b>% of Actual to Final Budget</b>
Revenues:					
General property taxes	\$ 17,355,527	\$ 17,355,527	\$ 18,375,555	\$ 1,020,028	105.88%
Expenditures:					
Group Health Insurance-					
All Departments	4,591,341	4,560,341	3,842,488	717,853	84.26%
Salaries-All Departments	12,374,973	12,429,980	11,902,085	527,895	95.75%
Paving Materials - Road Dept.	2,600,000	2,574,700	2,201,805	372,895	85.52%

**Capital Asset and Debt Administration**

**Capital Assets**

The County's investment in capital assets, net of accumulated depreciation, for governmental and business-type activities as of June 30, 2017, was \$90,844,532 and \$4,434,624 respectively. The investment in capital assets for governmental activities decreased 1.54% or \$1,420,952 and investments in capital assets for business type activities decreased 0.29% or \$13,017. Governmental activities' depreciable assets increased 0.69% or \$992,101 and nondepreciable assets increased 2.65% or \$515,156 with accumulated depreciation increasing 4.15% or \$2,928,209. Business type activities nondepreciable assets did not change from 2016, depreciable assets decreased 1.17% or \$291,267, and accumulated depreciation decreased 1.32% or \$278,250.

Major capital assets costs capitalized during the current fiscal year were as follows:

• George Chambers Center	\$ 544,558
• Fire Hydrant extensions	399,975
• Vehicles purchased	276,316

On the following page is a schedule of capital assets both for governmental and business activities.

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
(Unaudited)

**Capital Assets**  
**Net of Accumulated Depreciation**

	<b>Governmental Activities</b>		<b>Business Activities</b>		<b>Total</b>	
	<b>2017</b>	<b>2016</b>	<b>2017</b>	<b>2016</b>	<b>2017</b>	<b>2016</b>
Nondepreciable assets:						
Land	\$ 18,761,203	\$ 18,761,203	\$ 703,929	\$ 703,929	\$ 19,465,132	\$ 19,465,132
Construction in progress	1,213,861	698,705	-	-	1,213,861	698,705
Total nondepreciable assets	19,975,064	19,459,908	703,929	703,929	20,678,993	20,163,837
Depreciable assets:						
Improvements	12,000,821	11,550,349	4,110,891	4,110,891	16,111,712	15,661,240
Buildings	62,088,594	61,544,036	923,648	923,648	63,012,242	62,467,684
Machinery and equipment	14,785,612	14,788,541	3,726,032	4,017,299	18,511,644	18,805,840
Landfill cell space	-	-	15,834,276	15,834,276	15,834,276	15,834,276
Infrastructure	55,497,850	55,497,850	-	-	55,497,850	55,497,850
Total depreciable assets	144,372,877	143,380,776	24,594,847	24,886,114	168,967,724	168,266,890
Less accumulated depreciation	73,503,409	70,575,200	20,864,152	21,142,402	94,367,561	91,717,602
Book value - depreciable assets	\$ 70,869,468	\$ 72,805,576	\$ 3,730,695	\$ 3,743,712	\$ 74,600,163	\$ 76,549,288
Book value - all capital assets	\$ 90,844,532	\$ 92,265,484	\$ 4,434,624	\$ 4,447,641	\$ 95,279,156	\$ 96,713,125
Percentage depreciated	51%	49%	85%	85%	56%	55%

See Note 3-D for additional information about the County's capital assets.

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2017**  
*(Unaudited)*

**Long-term Debt**

At the end of the fiscal year, the County had total net capital lease obligations outstanding of \$8,837,300. During the year the County refunded capital leases for the jail and Gordon County Government Plaza building. The County contributed an additional \$1,500,000 to the escrow agent for the refunding in order to reduce the debt outstanding. Net capital lease debt was reduced \$1,643,384 from the previous year. The County's other long-term debt relates to landfill closure and post closure care and compensated absences.

	Outstanding Debt						
	Governmental Activities		Business-type Activities		Totals		Dollar Change
	2017	2016	2017	2016	2017	2016	
Capital leases	\$ 8,740,202	\$ 10,374,680	\$ -	\$ -	\$ 8,740,202	\$ 10,374,680	\$ (1,634,478)
Unamortized debt premium	97,098	106,004	-	-	97,098	106,004	(8,906)
Net capital leases	8,837,300	10,480,684	-	-	8,837,300	10,480,684	(1,643,384)
Landfill closure and postclosure care	-	-	4,399,928	4,093,647	4,399,928	4,093,647	306,281
Compensated absences	822,223	894,761	3,008	3,953	825,231	898,714	(73,483)
Total	\$ 9,659,523	\$ 11,375,445	\$ 4,402,936	\$ 4,097,600	\$ 14,062,459	\$ 15,473,045	\$ (1,410,586)

See Note 3H for additional information about the County's long-term debt.

**Economic Factors and Next Year's Budgets**

Local option sales tax revenues for the first three months of fiscal year 2018 reflected a 13.33% increase over the same period in fiscal year 2017. Local option sales taxes increased 0.22% from fiscal year 2016 to 2017. The County's finances are reflecting improvements from its previous economic slowdown and its unemployment rate improved to 5.2% as of June 2017 from 5.6% as of June 2016. The fiscal year 2018 gross maintenance and operation property tax digest shows a slight decrease of .03% over the fiscal year 2017 digest while M&O exemptions increased 5.50%. The millage rate in fiscal year 2018 decreased to 9.829 from a 9.853 rate in the previous year.

The County adopted its fiscal year 2018 budget on June 20, 2017. The General Fund budget for fiscal year 2018 reflected revenues, other financing sources and use of fund balance of \$35,146,350 and expenditures and other financing uses of \$35,146,350. This budget reflects a decrease from the fiscal year 2017 budget of \$4,899,375.

**Contacting the County's Financial Management**

This financial report is designed to provide a general overview of the County's finances, comply with finance-related laws and regulations, and demonstrate the County's commitment to public accountability. If you have questions about this report or would like to request additional information, contact:

Gordon County Finance Department  
200 South Wall Street  
Calhoun, Georgia 30701      Telephone 706-879-2190

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**Gordon County, Georgia**  
**Statement of Net Position**  
**June 30, 2017**

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	
Assets and Deferred Outflows of Resources				
Current Assets				
Cash and cash equivalents	\$ 40,485,834	\$ 7,149,071	\$ 47,634,905	\$ 1,309,853
Receivables				
Accounts	249,017	110,941	359,958	435
Property taxes	1,318,916	-	1,318,916	-
Sales taxes	1,199,510	-	1,199,510	-
Interfund	(1,300,000)	1,300,000	-	-
Intergovernmental	2,442,692	-	2,442,692	163,960
Prepaid items	283,966	-	283,966	-
Inventory	-	-	-	14,191
Restricted assets:				
Cash and cash equivalents	-	-	-	257
Total Current Assets	44,679,935	8,560,012	53,239,947	1,488,696
Noncurrent Assets				
Capital assets				
Nondepreciable	19,975,064	703,929	20,678,993	-
Depreciable, net	70,869,468	3,730,695	74,600,163	-
Total Noncurrent Assets	90,844,532	4,434,624	95,279,156	-
Total Assets	135,524,467	12,994,636	148,519,103	1,488,696
Deferred Outflows of Resources	291,809	-	291,809	375,684
Liabilities				
Current Liabilities				
Accounts payable	602,887	10,601	613,488	1,986
Accrued salaries payable	358,312	768	359,080	-
Intergovernmental payable	-	-	-	40,379
Accrued interest payable	48,115	-	48,115	-
Compensated absences payable	328,889	1,203	330,092	7,595
Capital leases payable	657,303	-	657,303	-
Closure and post-closure care payable	-	3,850	3,850	-
Unearned revenue	55,663	-	55,663	-
Total Current Liabilities	2,051,169	16,422	2,067,591	49,960
Long-Term Liabilities (net of current portion)				
Compensated absences payable	493,334	1,805	495,139	68,351
Other postemployment benefits payable	927,933	-	927,933	-
Net pension liability	-	-	-	1,381,472
Capital leases payable (net of premium)	8,179,997	-	8,179,997	-
Closure and post-closure care payable	-	4,396,078	4,396,078	-
Total Long-Term Liabilities	9,601,264	4,397,883	13,999,147	1,449,823
Total Liabilities	11,652,433	4,414,305	16,066,738	1,499,783
Deferred Inflows of Resources - Time Requirements	734,101	-	734,101	3,189
Net Position				
Net investment in capital assets	82,007,232	4,434,624	86,441,856	-
Restricted for				
Capital projects	17,966,431	-	17,966,431	-
Public safety-fire protection	3,195,686	-	3,195,686	-
Public safety-E911 system	572,931	-	572,931	-
Public safety/judicial - other	128,863	-	128,863	-
Unrestricted	19,558,599	4,145,707	23,704,306	361,408
Total Net Position	\$ 123,429,742	\$ 8,580,331	\$ 132,010,073	\$ 361,408

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Activities**  
**For the Year Ended June 30, 2017**

Function/Program	Program Revenues			Net (Expense) Revenue and Changes in Net Position			
	Expenses	Fines, Services and Charges for	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government		
					Governmental Activities	Business-Type Activities	Component Unit Total
<b>Primary Government</b>							
<b>Governmental Activities</b>							
General government	\$ 5,859,723	\$ 1,078,677	\$ 150,063	\$ 572,912	\$ (4,058,071)	\$ -	\$ (4,058,071)
Judicial	3,574,733	305,907	59,036	-	(3,209,790)	-	(3,209,790)
Public safety	18,459,942	2,547,312	306,645	-	(15,605,985)	-	(15,605,985)
Highways and streets	6,029,619	4,253	-	88,414	(5,936,952)	-	(5,936,952)
Health and welfare	709,037	-	-	-	(709,037)	-	(709,037)
Culture and recreation	2,761,399	142,247	-	-	(2,619,152)	-	(2,619,152)
Conservation	187,987	-	-	-	(187,987)	-	(187,987)
Economic development	332,093	-	-	-	(332,093)	-	(332,093)
Planning and zoning	383,027	151,442	-	-	(231,585)	-	(231,585)
Interest	428,514	-	-	-	(428,514)	-	(428,514)
<b>Total Governmental Activities</b>	<b>38,726,074</b>	<b>4,229,838</b>	<b>515,744</b>	<b>661,326</b>	<b>(33,319,166)</b>	<b>-</b>	<b>(33,319,166)</b>
<b>Business-Type Activities</b>							
Solid waste management	394,651	387,051	-	-	(7,600)	-	(7,600)
Chert	145,794	86,727	-	-	(59,067)	-	(59,067)
<b>Total Business-Type Activities</b>	<b>540,445</b>	<b>473,778</b>	<b>-</b>	<b>-</b>	<b>(66,667)</b>	<b>-</b>	<b>(66,667)</b>
<b>Total Primary Government</b>	<b>\$ 39,266,519</b>	<b>\$ 4,703,616</b>	<b>\$ 515,744</b>	<b>\$ 661,326</b>	<b>(33,319,166)</b>	<b>(66,667)</b>	<b>(33,385,833)</b>
<b>Component Unit</b>							
Gordon County Health Department	\$ 1,526,912	\$ 569,380	\$ 571,816	\$ -	-	-	(385,716)
<b>General Revenues</b>							
Taxes:							
Property taxes					18,121,638	-	18,121,638
Sales taxes					13,437,573	-	13,437,573
Insurance premium taxes					2,241,428	-	2,241,428
Alcohol beverage taxes					172,154	-	172,154
Real estate transfers taxes					290,867	-	290,867
Other taxes					995,099	-	995,099
Payments in lieu of taxes					282,564	-	282,564
Payments from Gordon County					-	-	-
Gain on sale of capital assets					31,417	-	31,417
Investment earnings					128,594	51,184	179,778
Miscellaneous					26,586	9	26,595
<b>Total General Revenues</b>					<b>35,727,920</b>	<b>51,193</b>	<b>35,779,113</b>
<b>Transfers</b>					<b>150,000</b>	<b>(150,000)</b>	<b>-</b>
<b>Total General Revenues and Transfers</b>					<b>35,877,920</b>	<b>(98,807)</b>	<b>35,779,113</b>
<b>Change in Net Position</b>					<b>2,558,754</b>	<b>(165,474)</b>	<b>2,393,280</b>
<b>Net Position Beginning of Year</b>					<b>120,870,988</b>	<b>8,745,805</b>	<b>129,616,793</b>
<b>Net Position End of Year</b>					<b>\$ 123,429,742</b>	<b>\$ 8,580,331</b>	<b>\$ 132,010,073</b>

See accompanying notes to the basic financial statements



**Gordon County, Georgia**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2017**

	<b>General</b>	<b>Fire</b>	<b>2012 SPLOST Projects</b>	<b>2005 SPLOST Projects</b>	<b>Road Projects</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>
<b>Assets</b>							
Cash and cash equivalents	\$ 20,219,228	\$ 1,038,586	\$ 18,496,499	\$ -	\$ 77,592	\$ 653,929	\$ 40,485,834
Receivables							
Accounts	149,896	-	-	-	-	99,121	249,017
Property taxes	1,318,916	-	-	-	-	-	1,318,916
Sales taxes	491,224	-	708,286	-	-	-	1,199,510
Intergovernmental	137,153	2,241,428	-	-	-	64,111	2,442,692
Prepaid items	283,966	-	-	-	-	-	283,966
<b>Total Assets</b>	<b>\$ 22,600,383</b>	<b>\$ 3,280,014</b>	<b>\$ 19,204,785</b>	<b>\$ -</b>	<b>\$ 77,592</b>	<b>\$ 817,161</b>	<b>\$ 45,979,935</b>
<b>Liabilities</b>							
Accounts payable	\$ 527,098	\$ 26,353	\$ 15,946	-	\$ -	\$ 33,490	\$ 602,887
Interfund payable	-	-	1,300,000	-	-	-	1,300,000
Accrued expenditures	274,123	57,975	-	-	-	26,214	358,312
Unearned revenue	-	-	-	-	-	55,663	55,663
<b>Total Liabilities</b>	<b>801,221</b>	<b>84,328</b>	<b>1,315,946</b>	<b>-</b>	<b>-</b>	<b>115,367</b>	<b>2,316,862</b>
<b>Deferred Inflows of Resources - unavailable:</b>							
revenue - property taxes	1,064,361	-	-	-	-	-	1,064,361
revenue - GA. DOT	734,101	-	-	-	-	-	734,101
<b>Total Deferred Inflows</b>	<b>1,798,462</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,798,462</b>
<b>Fund Balances:</b>							
Nonspendable	283,966	-	-	-	-	-	283,966
Restricted	-	3,195,686	17,888,839	-	77,592	701,794	21,863,911
Committed	1,018,773	-	-	-	-	-	1,018,773
Unassigned	18,697,961	-	-	-	-	-	18,697,961
<b>Total Fund Balances</b>	<b>20,000,700</b>	<b>3,195,686</b>	<b>17,888,839</b>	<b>-</b>	<b>77,592</b>	<b>701,794</b>	<b>41,864,611</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 22,600,383</b>	<b>\$ 3,280,014</b>	<b>\$ 19,204,785</b>	<b>\$ -</b>	<b>\$ 77,592</b>	<b>\$ 817,161</b>	<b>\$ 45,979,935</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Reconciliation of the Governmental Funds Balance Sheet**  
**to the Government-wide Statement of Net Position**  
**June 30, 2017**

<b>Total Governmental Fund Balances</b>		\$ 41,864,611
<b>Amounts Reported for Governmental Activities in the Statement of Activities Are Different Because:</b>		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		
Cost	\$ 164,347,941	
Less accumulated depreciation	<u>(73,503,409)</u>	90,844,532
Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the funds.		
Property taxes		1,064,361
Add unamortized loss on refunding		291,809
Liabilities not due and payable in the current period and therefore are not reported in the governmental fund balance sheets but are reported on the government-wide statement of net position.		
Capital leases (net of deferred premium)	\$ (8,837,300)	
Accrued interest payable	(48,115)	
Compensated absences payable	(822,223)	
Other postemployment benefits payable	<u>(927,933)</u>	<u>(10,635,571)</u>
<b>Net Position of Governmental Activities</b>		<u><u>\$ 123,429,742</u></u>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**For the Year Ended June 30, 2017**

	General	Fire	2012 SPLOST Projects	2005 SPLOST Projects	Road Projects	Other Governmental Funds	Total Governmental Funds
<b>Revenues</b>							
Taxes	\$ 25,269,528	\$ 2,241,428	\$ 7,928,408	\$ -	\$ -	\$ 73,312	\$ 35,512,676
Licenses and permits	187,350	46,371	-	-	-	-	233,721
Intergovernmental	1,064,575	-	-	-	-	292,745	1,357,320
Charges for services	1,398,344	6	-	-	-	799,155	2,197,505
Fines and forfeitures	1,030,190	-	-	-	-	334,191	1,364,381
Investment earnings	117,715	7,139	87,555	420	439	3,740	217,008
Contributions and donations	13,900	-	-	-	-	-	13,900
Miscellaneous	457,231	3,586	-	-	-	-	460,817
<b>Total Revenues</b>	<b>29,538,833</b>	<b>2,298,530</b>	<b>8,015,963</b>	<b>420</b>	<b>439</b>	<b>1,503,143</b>	<b>41,357,328</b>
<b>Expenditures</b>							
<b>Current</b>							
General government	6,415,857	-	-	-	-	-	6,415,857
Judicial	3,277,238	-	-	-	-	208,443	3,485,681
Public safety	10,840,837	4,147,106	-	-	-	1,847,629	16,835,572
Highways and streets	2,676,920	-	-	-	-	-	2,676,920
Health and welfare	709,037	-	-	-	-	-	709,037
Culture and recreation	1,982,832	-	-	-	-	-	1,982,832
Conservation	186,792	-	-	-	-	-	186,792
Economic development	258,781	-	-	-	-	73,312	332,093
Planning and zoning	377,440	-	-	-	-	-	377,440
<b>Intergovernmental</b>	-	-	1,422,161	-	-	-	1,422,161
<b>Capital Outlay</b>	-	-	2,458,183	-	-	-	2,458,183
<b>Debt Service</b>							
Principal retirement	223,718	-	-	355,000	-	-	578,718
Interest and fiscal charges	177,265	-	-	150,800	-	-	328,065
Debt issuance costs	116,762	-	-	-	-	-	116,762
<b>Total Expenditures</b>	<b>27,243,479</b>	<b>4,147,106</b>	<b>3,880,344</b>	<b>505,800</b>	<b>-</b>	<b>2,129,384</b>	<b>37,906,113</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>2,295,354</b>	<b>(1,848,576)</b>	<b>4,135,619</b>	<b>(505,380)</b>	<b>439</b>	<b>(626,241)</b>	<b>3,451,215</b>
<b>Other Financing Sources (Uses)</b>							
Transfers in	285,000	2,245,655	-	-	-	570,215	3,100,870
Transfers out	(2,815,870)	-	-	-	-	(135,000)	(2,950,870)
Proceeds from the sale of capital assets	55,936	-	-	-	-	-	55,936
Inception of refunding capital lease	5,410,000	-	-	-	-	-	5,410,000
Payment to refunded capital lease escrow agent	(6,780,016)	-	-	-	-	-	(6,780,016)
<b>Total Other Financing Sources (Uses)</b>	<b>(3,844,950)</b>	<b>2,245,655</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>435,215</b>	<b>(1,164,080)</b>
<b>Net Change in Fund Balances</b>	<b>(1,549,596)</b>	<b>397,079</b>	<b>4,135,619</b>	<b>(505,380)</b>	<b>439</b>	<b>(191,026)</b>	<b>2,287,135</b>
<b>Fund Balances Beginning of Year</b>	<b>21,550,296</b>	<b>2,798,607</b>	<b>13,753,220</b>	<b>505,380</b>	<b>77,153</b>	<b>892,820</b>	<b>39,577,476</b>
<b>Fund Balances End of Year</b>	<b>\$ 20,000,700</b>	<b>\$ 3,195,686</b>	<b>\$ 17,888,839</b>	<b>\$ -</b>	<b>\$ 77,592</b>	<b>\$ 701,794</b>	<b>\$ 41,864,611</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Reconciliation of the Governmental Funds Statement of Revenues, Expenditures**  
**and Changes in Fund Balances to the Government-wide Statement of Activities**  
**For the Year Ended June 30, 2017**

<b>Net Changes In Fund Balances - Total Governmental Funds</b>		\$ 2,287,135
<b>Amounts Reported for Governmental Activities in the Statement of Activities Are Different Because:</b>		
Governmental funds report capital outlays as expenditures on the governmental fund type operating statement. However, in the government-wide statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeded capitalized capital outlay in the current period.		
Depreciation expense	\$ (3,398,780)	
Capital outlay	<u>2,002,347</u>	(1,396,433)
The book value of capital assets sold are reported on the government-wide statement of activities but not reported in the governmental fund's operating statement.		
		(24,519)
Amortization of debt issuance costs and debt premiums are not reported at the fund level but are reported in the government wide statement of activities.		
		8,906
Property tax revenues in the government-wide statement of activities do not provide current financial resources are not reported as revenues in the governmental fund operating statement.		
Deferred @ 6/30/17	\$ 1,064,361	
Deferred @ 6/30/16	<u>(1,318,278)</u>	(253,917)
Interfund transfers between governmental funds are reported on the governmental fund's operating statement but eliminated on the government-wide statement of activities.		
Transfers in	\$ (2,950,870)	
Transfers out	<u>2,950,870</u>	-
Accrued interest is reported in the statement of activities, but does not require the use of financial resources and therefore are not reported as expenditures in governmental funds.		
Liability @ 6/30/17	\$ (48,115)	
Liability @ 6/30/16	<u>77,969</u>	29,854
The inception of a capital lease is reported as an other financing source at the fund financial reporting level and as a liability on the statement of activities.		
		(5,410,000)
Other postemployment expenses are reported in the government-wide statement of activities, but do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Liability @ 6/30/17	\$ (927,933)	
Liability @ 6/30/16	<u>836,836</u>	(91,097)
Repayment of long-term capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the government-wide statement of net position. Includes the forgiveness of debt.		
		578,718
Payment to capital lease refunding agent.		
		6,780,016
Amortization of deferred capital lease refunding loss		
Balance @ 6/30/17	\$ 291,809	
Original amount	<u>(314,256)</u>	(22,447)
Compensated absences expenses are reported in the government-wide statement of activities, but do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Liability @ 6/30/17	\$ (822,223)	
Liability @ 6/30/16	<u>894,761</u>	72,538
<b>Change In Net Position of Governmental Activities</b>		<u><u>\$ 2,558,754</u></u>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**General Fund**  
**Statement of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2017**

	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>
<b>Revenues</b>				
Taxes	\$ 23,962,527	\$ 23,962,527	\$ 25,269,528	\$ 1,307,001
Licenses and permits	189,525	189,525	187,350	(2,175)
Intergovernmental	1,121,267	1,156,267	1,064,575	(91,692)
Charges for services	1,403,700	1,403,700	1,398,344	(5,356)
Fines and forfeitures	1,058,500	1,058,500	1,030,190	(28,310)
Investment earnings	30,000	30,000	117,715	87,715
Contributions and donations	12,250	12,250	13,900	1,650
Miscellaneous	451,153	451,153	457,231	6,078
<b>Total Revenues</b>	<b>28,228,922</b>	<b>28,263,922</b>	<b>29,538,833</b>	<b>1,274,911</b>
<b>Expenditures</b>				
<b>Current</b>				
General government	7,195,086	7,434,889	6,415,857	1,019,032
Judicial	3,628,874	3,651,610	3,277,238	374,372
Public safety	11,473,435	11,541,907	10,840,837	701,070
Highways and streets	3,192,835	3,203,035	2,676,920	526,115
Health and welfare	755,389	755,389	709,037	46,352
Culture and recreation	2,209,601	2,275,582	1,982,832	292,750
Conservation	226,763	228,221	186,792	41,429
Economic development	258,781	258,781	258,781	-
Planning and zoning	425,688	427,148	377,440	49,708
<b>Debt Service</b>				
Principal retirement	278,429	278,429	223,718	54,711
Interest and fiscal charges	260,045	264,864	177,265	87,599
Debt issuance costs	-	129,984	116,762	13,222
<b>Total Expenditures</b>	<b>29,904,926</b>	<b>30,449,839</b>	<b>27,243,479</b>	<b>3,206,360</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(1,676,004)</b>	<b>(2,185,917)</b>	<b>2,295,354</b>	<b>4,481,271</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	285,000	285,000	285,000	-
Transfers out	(2,815,870)	(2,815,870)	(2,815,870)	-
Proceeds from the sale of capital assets	15,000	15,000	55,936	40,936
Inception of refunding capital lease	-	5,410,000	5,410,000	-
Payment to refunded capital lease escrow agent	-	(6,780,016)	(6,780,016)	-
<b>Total Other Financing Sources (Uses)</b>	<b>(2,515,870)</b>	<b>(3,885,886)</b>	<b>(3,844,950)</b>	<b>40,936</b>
<b>Net Change in Fund Balances</b>	<b>\$ (4,191,874)</b>	<b>\$ (6,071,803)</b>	<b>(1,549,596)</b>	<b>\$ 4,522,207</b>
<b>Fund Balances Beginning of Year</b>			<b>21,550,296</b>	
<b>Fund Balances End of Year</b>			<b>\$ 20,000,700</b>	

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Fire Fund**  
*Statement of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2017*

	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>
<b>Revenues</b>				
Taxes	\$ 1,950,000	\$ 1,950,000	\$ 2,241,428	\$ 291,428
Licenses and permits	45,000	45,000	46,371	1,371
Charges for services	-	-	6	6
Investment earnings	1,300	1,300	7,139	5,839
Contributions and donations	1,000	1,000	-	(1,000)
Miscellaneous	-	-	3,586	3,586
<b>Total Revenues</b>	<b>1,997,300</b>	<b>1,997,300</b>	<b>2,298,530</b>	<b>301,230</b>
<b>Expenditures</b>				
<b>Current</b>				
Public safety				
Personal services and benefits	3,907,475	3,913,689	3,543,392	370,297
Purchased and contracted services	279,400	287,238	260,647	26,591
Supplies	406,080	406,600	343,067	63,533
<b>Total Expenditures</b>	<b>4,592,955</b>	<b>4,607,527</b>	<b>4,147,106</b>	<b>460,421</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(2,595,655)</b>	<b>(2,610,227)</b>	<b>(1,848,576)</b>	<b>761,651</b>
<b>Other Financing Sources</b>				
Transfers in	2,245,655	2,245,655	2,245,655	-
<b>Net Change in Fund Balances</b>	<b>\$ (350,000)</b>	<b>\$ (364,572)</b>	<b>397,079</b>	<b>\$ 761,651</b>
<b>Fund Balances Beginning of Year</b>			<b>2,798,607</b>	
<b>Fund Balances End of Year</b>			<b>\$ 3,195,686</b>	

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Net Position**  
**Proprietary Funds**  
**June 30, 2017**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Solid Waste Management</b>	<b>Other Proprietary Fund</b>	<b>Total</b>
<b>Assets</b>			
<b>Current Assets</b>			
Cash and cash equivalents	\$ 6,999,318	\$ 149,753	\$ 7,149,071
Receivables			
Accounts receivable	110,941	-	110,941
Interfund	1,300,000	-	1,300,000
<b>Total Current Assets</b>	<b>8,410,259</b>	<b>149,753</b>	<b>8,560,012</b>
<b>Noncurrent Assets</b>			
<b>Capital Assets</b>			
Land	623,929	80,000	703,929
Depreciable, net	3,730,695	-	3,730,695
<b>Total Noncurrent Assets</b>	<b>4,354,624</b>	<b>80,000</b>	<b>4,434,624</b>
<b>Total Assets</b>	<b>12,764,883</b>	<b>229,753</b>	<b>12,994,636</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Accounts payable	7,062	3,539	10,601
Accrued salaries	-	768	768
Compensated absences payable	-	1,203	1,203
Closure and post-closure care payable	3,850	-	3,850
<b>Total Current Liabilities</b>	<b>10,912</b>	<b>5,510</b>	<b>16,422</b>
<b>Long-Term Liabilities (net of current portion)</b>			
Compensated absences payable	-	1,805	1,805
Closure and post-closure care payable	4,396,078	-	4,396,078
<b>Total Long-Term Liabilities</b>	<b>4,396,078</b>	<b>1,805</b>	<b>4,397,883</b>
<b>Total Liabilities</b>	<b>4,406,990</b>	<b>7,315</b>	<b>4,414,305</b>
<b>Net Position</b>			
Investment in capital assets	4,354,624	80,000	4,434,624
Unrestricted	4,003,269	142,438	4,145,707
<b>Total Net Position</b>	<b>\$ 8,357,893</b>	<b>\$ 222,438</b>	<b>\$ 8,580,331</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Revenues,**  
**Expenses and Changes in Fund Net Position**  
**Proprietary Funds**  
**For the Year Ended June 30, 2017**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Solid Waste Management</b>	<b>Other Proprietary Fund</b>	<b>Total</b>
<b>Operating Revenues</b>			
Sales	\$ -	\$ 86,727	\$ 86,727
Charges for services	387,051	-	387,051
Miscellaneous	-	9	9
<b>Total Operating Revenues</b>	<b>387,051</b>	<b>86,736</b>	<b>473,787</b>
<b>Operating Expenses</b>			
Personal services and benefits	-	53,909	53,909
Purchased and contracted services	72,345	63,073	135,418
Supplies	3,009	28,812	31,821
Closure and post-closure care	306,281	-	306,281
Depreciation	155,525	-	155,525
Depletion	(142,509)	-	(142,509)
<b>Total Operating Expenses</b>	<b>394,651</b>	<b>145,794</b>	<b>540,445</b>
<b>Operating (Loss)</b>	<b>(7,600)</b>	<b>(59,058)</b>	<b>(66,658)</b>
<b>Non-Operating Revenues</b>			
Investment earnings	49,795	1,389	51,184
<b>Income (Loss) Before Transfers Out</b>	<b>42,195</b>	<b>(57,669)</b>	<b>(15,474)</b>
Transfers out	(100,000)	(50,000)	(150,000)
<b>Change in Net Position</b>	<b>(57,805)</b>	<b>(107,669)</b>	<b>(165,474)</b>
<b>Net Position Beginning of Year</b>	<b>8,415,698</b>	<b>330,107</b>	<b>8,745,805</b>
<b>Net Position End of Year</b>	<b>\$ 8,357,893</b>	<b>\$ 222,438</b>	<b>\$ 8,580,331</b>

See accompanying notes to the basic financial statements



**Gordon County, Georgia**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended June 30, 2017**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Solid Waste Management</b>	<b>Other Proprietary Fund</b>	<b>Total</b>
<b>Increase (Decrease) in Cash and Cash Equivalents</b>			
<b>Cash Flows from Operating Activities</b>			
Cash received from customers	\$ 356,256	\$ 89,643	\$ 445,899
Cash payments to employees for services and benefits	-	(54,705)	(54,705)
Cash payments for goods and services	(74,077)	(90,517)	(164,594)
<b>Net Cash Provided (Used) by Operating Activities</b>	<b>282,179</b>	<b>(55,579)</b>	<b>226,600</b>
<b>Cash Flows from Noncapital Financing Activities</b>			
Cash paid for interfund advance	(1,300,000)	-	(1,300,000)
Cash transfers out	(100,000)	(50,000)	(150,000)
<b>Net Cash (Used) by Noncapital Financing Activities</b>	<b>(1,400,000)</b>	<b>(50,000)</b>	<b>(1,450,000)</b>
<b>Cash Flows from Investing Activities</b>			
Investment earnings	49,795	1,389	51,184
<b>Net (Decrease) in Cash and Cash Equivalents</b>	<b>(1,068,026)</b>	<b>(104,190)</b>	<b>(1,172,216)</b>
<b>Cash and Cash Equivalents Beginning of Year</b>	<b>8,067,344</b>	<b>253,943</b>	<b>8,321,287</b>
<b>Cash and Cash Equivalents End of Year</b>	<b>\$ 6,999,318</b>	<b>\$ 149,753</b>	<b>\$ 7,149,071</b>

(Continued)

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Cash Flows (Continued)**  
**Proprietary Funds**  
**For the Year Ended June 30, 2017**

(Continued)

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Solid Waste Management</b>	<b>Other Proprietary Fund</b>	<b>Total</b>
<b>Reconciliation of Operating (Loss) to Net Cash Provided (Used) by Operating Activities</b>			
<b>Operating (Loss)</b>	\$ (7,600)	\$ (59,058)	\$ (66,658)
<b>Adjustments</b>			
Depreciation	155,525	-	155,525
Depletion	(142,509)	-	(142,509)
<b>(Increase) Decrease in Assets</b>			
Accounts receivable	(30,796)	2,907	(27,889)
<b>Increase (Decrease) in Liabilities</b>			
Accounts payable	1,278	1,368	2,646
Accrued salaries	-	149	149
Compensated absences payable	-	(945)	(945)
Closure and post-closure care	306,281	-	306,281
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>\$ 282,179</u>	<u>\$ (55,579)</u>	<u>\$ 226,600</u>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
*Statement of Fiduciary Assets and Liabilities*  
*Agency Funds*  
*June 30, 2017*

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<b>Assets</b>	
Cash and cash equivalents	<u>\$ 1,059,240</u>
<b>Liabilities</b>	
Due to others	<u>\$ 1,059,240</u>

See accompanying notes to the basic financial statements

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**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2017*

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**Index**

<b><i>Summary of Significant Accounting Policies</i></b> .....	1
Reporting Entity .....	1-A
Basis of Presentation .....	1-B
Measurement Focus .....	1-C
Basis of Accounting .....	1-D
Assets, Liabilities and Fund Equity .....	1-E
Cash and Cash Equivalents .....	1-E-1
Receivables .....	1-E-2
Interfund Balances .....	1-E-3
Prepaid Items .....	1-E-4
Capital Assets .....	1-E-5
Deferred Inflows of Resources and Deferred Outflows of Resources .....	1-E-6
Compensated Absences .....	1-E-7
Accrued Liabilities and Long-term Obligations .....	1-E-8
Debt Premiums, Discounts and Issuance Costs .....	1-E-9
Fund Equity .....	1-E-10
Operating Revenues and Expenses .....	1-E-11
Contributions of Capital .....	1-E-12
Interfund Activity .....	1-E-13
Estimates .....	1-E-14
Comparative Data .....	1-E-15
<b><i>Stewardship, Compliance and Accountability</i></b> .....	2
Budgetary Information .....	2-A
<b><i>Detailed Notes on All Funds</i></b> .....	3
Deposits and Investments .....	3-A
Receivables .....	3-B
Property Taxes .....	3-C
Capital Assets .....	3-D
Interfund Balances and Transfers .....	3-E
Landfill Closure and Post Closure Care .....	3-F
Compensated Absences .....	3-G
Long-Term Debt .....	3-H
Pensions .....	3-I
Other Postemployment Benefits (OPEB) - Healthcare .....	3-J
Net Investment in Capital Assets .....	3-K
Percentage of Completion .....	3-L
Fund Balances – Governmental Funds .....	3-M
<b><i>Other Notes</i></b> .....	4
Risk Management .....	4-A
Contingent Liabilities .....	4-B
Related Organizations .....	4-C
Joint Ventures .....	4-D
Hotel-Motel Lodging Tax .....	4-E
Tax Abatements .....	4-F

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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Gordon County, (the County), is a political subdivision of the State of Georgia. The County is governed by an elected board of county commissioners which is governed by state statutes and regulations. There are certain elected officials whose operations are wholly included within the financial records and financial statements of the County. These elected officials include the Sheriff, Tax Commissioner, Probate Court Judge, and Clerk of Superior Court. The cost of operations of the Superior Court Judges and the District Attorney, which are elected court functions, is shared with the State of Georgia. Only that portion of the cost for which the County is responsible is reported in the County's financial statements.

***Note 1 - Summary of Significant Accounting Policies***

The financial statements of the County have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental accounting and financial reporting. The County also applies Financial Accounting Standards Board (FASB) statements and interpretations issued on or before November 30, 1989, to its governmental and business-type activities at the government-wide financial reporting level and to its enterprise funds at the fund reporting level, provided they do not conflict with or contradict GASB pronouncements.

The most significant of the County's accounting policies are described below.

***1-A. Reporting Entity***

The reporting entity is comprised of the primary government, a component unit and other organizations that are included to ensure that the financial statements are not misleading. The primary government of the County consists of all funds, departments, boards and agencies that are not legally separate from the County.

Component units are legally separate organizations for which the County is financially accountable. The County is financially accountable for an organization if the County appoints a voting majority of the organization's governing board and (1) the County is able to significantly influence the programs or services performed or provided by the organizations; or (2) the County is legally entitled to or can otherwise access the organization's resources; the County is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the County is obligated for the debt of the organization. Component units also may include organizations that are fiscally dependent on the County in that the County approves the budget, levies their taxes or issues their debt.

The component unit columns included on the government-wide financial statements identifies the financial data of the County's discretely presented component unit. It is reported separately to emphasize that it is legally separate from the County.

A brief description of the discretely presented component unit follows:

***Gordon County Health Department (Health Department)*** – Gordon County Health Department Public Health Program was created by legislative act in the State of Georgia to provide health care services and health education to residents of the County. The Health Department board consists of seven members. Four of the members are either County officials or members appointed by the County. The three remaining members are appointed by the City of Calhoun. Although the County does not have authority to approve or modify the budget for the Department, the County provides financial support to the Department. The Health Department's separately issued financial statements may be obtained for the fiscal year ended June 30, 2017 at the department's administrative office at North River Street, Calhoun, Georgia.

***1-B. Basis of Presentation***

The County's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities and fund financial statements, which provide a more detailed level of financial information.

***Government-wide Financial Statements*** - The government-wide financial statements include the statement of net position and the statement of activities. These statements report financial information for the County as a whole. The primary government and the component unit are presented separately within these financial statements with the focus on the primary

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

government. Individual funds are not displayed but the statements distinguish governmental activities, generally supported by taxes and grants and the County's general revenues, from business-type activities, generally financed in whole or in part with fees charged to external customers. The fiduciary funds of the primary government are not included in the government-wide financial statements.

The statement of net position presents the financial position of the governmental and business-type activities of the County and its discretely presented component unit at year-end.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the County's governmental activities and for each identifiable activity of the business-type activities of the County. Direct expenses are those that are specifically associated with a function and therefore clearly identifiable to that particular function. The County does not allocate indirect expenses to functions in the statement of activities.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees and other charges to users of the County's services; (2) operating grants and contributions which finance annual operating activities including restricted investment income; and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. For identifying to which function program revenue pertains, the determining factor for *charges for services* is which function *generates* the revenue. For *grants and contributions*, the determining factor is to which function the revenues are *restricted*.

Other revenue sources not properly included with program revenues are reported as general revenues of the County. The comparison of direct expenses with program revenues identifies the extent to which each governmental function and each identifiable business activity is self-financing or draws from the general revenues of the County.

**Fund Financial Statements** - During the year, the County segregates transactions related to certain County functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the County at this more detailed level. Fund financial statements are provided for governmental, proprietary and fiduciary funds.

Major individual governmental and enterprise funds are reported in separate columns.

**Fund Accounting** - The County uses funds to maintain its financial records during the year. A fund is a fiscal and accounting entity with a self-balancing set of accounts. The County uses three categories of funds: governmental, proprietary and fiduciary.

**Governmental Funds** - Government funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Fund liabilities are assigned to the fund from which they will be liquidated. The County reports the difference between governmental fund assets and liabilities as fund balance. The following are the County's major governmental funds:

**Major Governmental Funds**

**General Fund** - The general fund accounts for all financial resources except those required to be accounted for in another fund. The general fund's fund balance is available to the County for any purpose provided it is expended or transferred according to the general laws of the State of Georgia.

**Fire Fund** - This fund accounts for revenue restricted to fire protection in the unincorporated areas of the County. The primary revenue stream is property taxes restricted for fire protection.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

**Road Project Fund** – This fund accounts for capital improvements made to existing roads, streets and bridges financed through the special purpose local option sales tax.

**2005 SPLOST Projects Fund** – This fund accounts for the construction of the County judicial complex, fire station, unincorporated road and bridge improvements, courthouse improvements and various capital improvements for the cities of Calhoun, Fairmount, Resaca, Plainville and Ranger. These capital improvements are financed with the special purpose local option sales tax.

**2012 SPLOST Projects Fund** – This fund accounts for the construction of the County courthouse complex, fire station, unincorporated road and bridge improvements, public safety improvements, general purpose improvements and various capital improvements for the cities of Calhoun, Fairmount, Resaca, and Plainville. These capital improvements are financed with the special purpose local option sales tax.

**Proprietary Funds** - Proprietary fund reporting focuses on the determination of operating income, changes in net position, financial position and cash flows. The proprietary funds are classified as enterprise funds. The major enterprise fund is described below:

**Solid Waste Management Fund** – This fund accounts for the County’s landfill operations.

**Fiduciary Funds** – The County’s fiduciary funds are agency funds for use by the County’s constitutional officers comprised of the Tax Commissioner, Clerk of Superior Court, Sheriff, Probate Court, Magistrate Court, and the Juvenile Court.

**1-C. Measurement Focus**

**Government-wide Financial Statements** - The government-wide financial statements are prepared using the economic resources measurement focus. All assets, all liabilities and deferred inflows of resources associated with the operation of the County are included on the statement of net position. The statement of activities reports revenues and expenses.

**Fund Financial Statements** - All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets, current liabilities and deferred inflows of resources generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include reconciliations with brief explanations to better identify the relationship between the government-wide statements and the governmental fund statements.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus on both financial reporting levels. All assets and all liabilities associated with the operation of these funds are included on the statements of net position. The statements of changes in fund net position present increases (i.e., revenues) and decreases (i.e., expenses) in net total position. The statements of cash flows provide information about how the County finances and meets the cash flow needs of its proprietary activities.

**1-D. Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, the governmental funds use the modified accrual basis of accounting. Proprietary funds use the accrual basis of accounting at both reporting levels. Fiduciary funds use the accrual basis at the fund reporting level. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.



**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

**Revenues – Exchange Transactions** - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the County, the phrase “available for exchange transactions” means expected to be received within 60 days of year-end.

**Revenues - Non-exchange Transactions** - Non-exchange transactions in which the County receives value without directly giving equal value in return, include sales taxes, property taxes, grants and donations. On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied (Note 3-C). Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the County must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the County on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions also must be available (i.e., collected within 60 days) before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be susceptible to accrual: property taxes, sales taxes, and federal and state grants.

**Unearned Revenue** - Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

**Expenses/Expenditures** - On the accrual basis of accounting, expenses are recognized at the time they are incurred. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

**1-E. Assets, Liabilities and Fund Equity**

**1-E-1 Cash and Cash Equivalents**

The County operates a cash and investment pool which all funds utilize with the exception of the landfill capital projects fund and agency funds, each which has separate bank accounts and investments. The County pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments (with maturities of three months or less) are essentially demand deposits and are considered cash and cash equivalents.

The County operates a linked zero balance cash system with two zero balance accounts. All deposits are made in the collection account, and all disbursements are made from the pooled cash account and the payroll account. The bank each day automatically moves all funds from the collection account to the funding account; the bank then automatically invests daily the entire balance of the funding account as of business cut off in repurchase agreements.

The County allocates investment earnings of the cash and investment pool to each participating fund on a monthly basis in accordance with that funds average equity balance in the pool for that month.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

Georgia law authorizes the County to invest in the following type of obligations:

- Obligations of the State of Georgia or of any other states
- Obligations of the United States Government
- Obligations fully insured or guaranteed by the United States Government or government agency
- Obligations of any corporation of the United States Government
- Prime bankers' acceptances
- The State of Georgia local government investment pool (i.e., Georgia Fund I)
- Repurchase agreements
- Obligations of the other political subdivisions of the State of Georgia

The County has not adopted investment policies regarding credit and interest rate "risk."

**1-E-2 Receivables**

All trade and property tax receivables are reported net of an allowance for uncollectible, where applicable. Unbilled solid waste charges are accrued as receivables and revenue at June 30, 2017.

**1-E-3 Interfund Balances**

On the fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "interfund receivables/interfund payables." These amounts are eliminated in the governmental and business-type activities columns of the statement of net position, except for any net residual amounts due between governmental and business-type activities, which are reclassified and presented as internal balances.

**1-E-4 Prepaid Items**

Payments made to vendors for services that will benefit periods beyond June 30, 2017, are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is reserved as this amount is not available for general appropriation.

**1-E-5 Capital Assets**

General capital assets are those assets not specifically related to activities reported in the proprietary funds. These assets generally result from expenditures in governmental funds. The County reports these assets in the governmental activities column of the government-wide statement of net position but does not report these assets in the governmental fund financial statements. Capital assets utilized by enterprise funds are reported both in the business-type activities column of the government-wide statement of net position and in the enterprise funds' statement of net position.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their acquisition values as of the date received. The County maintains a capitalization threshold of twenty thousand dollars. The County's infrastructure consists primarily of roads and bridges. Improvements to capital assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are expensed. Interest incurred during the construction of capital assets utilized by enterprise funds is capitalized.

All reported capital assets are depreciated except for land and construction in progress. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the County's historical records of necessary improvements and replacement. Depreciation is computed using the straight-line method over the following useful lives:

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

Description	Governmental Activities	Business Activities
	<u>Estimated Lives</u>	<u>Estimated Lives</u>
Buildings	40 years	40 years
Improvements other than buildings	30 years	30 years
Machinery and equipment	5-10 years	5-7 years
Infrastructure	40 years	-
Landfill cell space	-	49 years

At the inception of capital leases at the governmental fund reporting level, expenditures and an “other financing source” of an equal amount are reported at the net present value of future minimum lease payments.

**1-E-6 Deferred Inflows of Resources and Deferred Outflows of Resources**

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The County has two types of items, which arise only under a modified accrual basis of accounting, which qualifies for reporting in this category. Accordingly, the item, *unavailable revenue*, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

In addition to assets, the statement of financial position reports a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The County reports the deferred charge (\$291,809) on refunding reported in the government-wide statement of net position. The deferred charge on refunding resulted from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

**1-E-7 Compensated Absences**

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the County will compensate the employees for the benefits through paid time off or some other means.

All compensated absence liabilities include salary-related payments, where applicable.

The total compensated absence liability is reported on the government-wide financial statements. Proprietary funds report the total compensated liability in each individual fund at the fund reporting level. Governmental funds report the compensated absence liability at the fund reporting level only “*when due*.”

**1-E-8 Accrued Liabilities and Long-term Obligations**

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the these funds. However, compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are “due for payment” during the current year. Capital leases are recognized as a liability in the governmental fund financial statements when due.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 1 Summary of Significant Accounting Policies (Continued)**

**1-E-9 Debt Premiums, Discounts and Issuance Costs**

On the government-wide statement of net position and the proprietary fund type statement of net position, debt premiums and discounts are netted against debt payable and debt issuance costs are recognized as an outflow of resources in the period incurred. On the government-wide and proprietary fund type statement of activities, unamortized debt premiums and discounts are deferred and amortized over the life of the debt using the straight-line method. At the government fund reporting level, debt premiums and discounts are reported as other financing sources and uses, separately from the face amount of the debt issued. Debt issuance costs are reported as debt service expenditure.

**1-E-10 Fund Equity**

Fund equity at the governmental fund financial reporting level is classified as “fund balance.” Fund equity for all other reporting is classified as “net position.”

**Governmental Fund Balances** – Generally, governmental fund balances represent the difference between the current assets and current liabilities. Governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the County is bound to honor constraints on the specific purposes for which amounts in those resources can be spent. Fund balances are classified as follows:

Non-spendable – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

Restricted – Fund balances are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the County or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Committed – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by formal action of the County Commission through the approval of a resolution. Only the County may modify or rescind the commitment.

Assigned – Fund balances are reported as assigned when amounts are constrained by the County’s intent to be used for specific purposes, but are neither restricted nor committed.

Unassigned – Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion.

**Net Position** – Net position represents the difference between assets and liabilities. Net investment in capital assets consists of cost of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. This net investment in capital assets amount also is adjusted by any bond issuance deferral amounts. Accounting standards require that net position be reported in three components in the financial statements: net investment in capital assets, restricted; and unrestricted. Net position is considered restricted only when (1) an external party, such as the State of Georgia or the federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by the County. There are no restrictions currently reported as a result of enabling legislation. All other net position is reported as unrestricted.

**Net Position Flow Assumptions** – In order to report net position as a restricted-net position and an unrestricted-net position in the government-wide and proprietary fund financial statements, the County has established a flow assumption policy. It is the County’s policy to use restricted-net position first before using unrestricted-net position.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 1 Summary of Significant Accounting Policies (Continued)**

**Fund Balance Flow Assumptions** – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the County’s policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the County’s policy to use fund balance in the following order:

- Committed
- Assigned
- Unassigned

**1-E-11 Operating Revenues and Expenses**

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the County, these revenues are charges for services for solid waste and sales from the chert mine. Operating expenses are necessary costs incurred to provide the good or service that are the primary activity of each fund.

Items that do not result from the provision of goods or service to customers or directly related to the principal and usual activity of the fund are recorded as nonoperating revenues and expenses. These items include investment earnings and gains or losses on the disposition of capital assets.

**1-E-12 Contributions of Capital**

Contributions of capital in proprietary fund financial statements arise from outside contributions of capital assets, or from grants or outside contributions of resources restricted to capital acquisition and construction.

**1-E-13 Interfund Activity**

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after the non-operating revenues/expenses section in proprietary funds. Repayments from the funds responsible for particular expenditures or expenses to the funds that initially paid for them are not presented on the financial statements (i.e., they are netted).

Transfers between governmental and business-type activities on the government-wide statement of activities are reported as general revenues. Transfers between funds reported in the governmental activities column are eliminated. Transfers between funds reported in the business type activities column are eliminated.

**1-E-14 Estimates**

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**1-E-15 Comparative Data**

Comparative total data for the prior year have been presented only for individual funds in the fund financial statements in order to provide an understanding of the changes in the financial position and operations of these funds. Also, certain amounts presented in the prior year data have been reclassified to be consistent with the current year’s presentation.

**Note 2 – Stewardship, Compliance and Accountability**

**2-A. Budgetary Information** – The County adopts an annual operating budget for the general fund, each special revenue fund and each capital project fund. The budget resolution reflects the total of each department’s appropriation in each fund.

All annual budgets are adopted on a basis consistent with GAAP. Payments from the capital projects fund to cities for special purpose local option sales taxes are budgeted as capital outlay, rather than as intergovernmental.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2017*

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**Note 2 – Stewardship, Compliance and Accountability (Continued)**

The legal level of control (the level at which expenditures may not legally exceed appropriations) for each adopted annual operating budget generally is the department level within each individual fund. Any change in total to a fund or departmental appropriation within a fund requires approval of the Board of County Commissioners.

The County Administration with the Chairman of the Board of Commissioner's approval may authorize budget transfers within departments, except those related to personnel salary changes. The Board of County Commissioners must approve transfers of personnel salary changes. During the year, the Board of County Commissioners approved budget revisions. Appropriations are encumbered as a result of purchase orders, contracts or other forms of legal commitments. All annual appropriations lapse at each fiscal year-end and outstanding encumbrances at year-end must be reappropriated in the following fiscal year's budget.

**Note 3 - Detailed Notes on All Funds**

**3-A. Deposits and Investments**

**Deposits** – All of the bank balance are insured or collateralized with securities held by the County or by its agent in the County's name or with securities held by the pledging financial institution's trust department or agent in the County's name.

State statutes require banks holding public funds to secure these funds by FDIC insurance, securities pledged at par value, and surety bonds at face value in combined aggregate totaling not less than 110 percent of the public funds held.

**Investments** - The County invests excess cash in the Local Government Investment Pool of the State of Georgia (Georgia Fund 1). Funds included in the State Treasurer's Investment Pool are not required to be collateralized. The pool is regulated by the oversight of the Georgia Office of State Treasurer. The fair value of the County's position in the pool approximates the value of the County's pool shares. Credit risk, value, and interest risk at June 30, 2017 are as follows:

<u>Credit Risk</u>	<u>Value</u>	<u>Interest Risk</u>
AAAF rated	\$ 46,680,322	26 days WAM

The County had \$800 in cash on hand at June 30, 2017.

**Primary Government Cash & Cash Equivalents:**

Total cash and cash equivalents reported at June 30, 2017 consisted of the following:

Fund Reporting Level:	
Governmental Funds - Balance Sheet - Unrestricted	\$ 40,485,834
Proprietary Fund Type Statement of Net Position	7,149,071
Statement of Fiduciary Assets and Liabilities	<u>1,059,240</u>
Total	<u>\$ 48,694,145</u>

**3-B. Receivables**

Receivables at June 30, 2017, consisted of taxes, accounts (billings for user charges) and intergovernmental receivables arising from grants and are reported net of allowance for doubtful accounts of \$953,688.

Receivables and payables are recorded on the County's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and in the case of receivables, collectability.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

**Note 3 - Detailed Notes on All Funds (Continued)**

**3-C. Property Taxes**

Property taxes are levied on all taxable real, public utilities, and personal property (including vehicles) located within the County. Assessed values for property tax purposes are determined by the Gordon County Board of Tax Assessors for all property except public utilities and motor vehicles. Assessed value is set at 40% of market value. Public utility assessed values are set by the State of Georgia. Property tax bills are generally payable 60 days after tax bills are issued.

The property tax calendar for fiscal year 2017 is as follows:

Beginning of fiscal year for taxes	July 1, 2016
Millage rate adopted by ordinance	September 13, 2016
County Tax Digest approved by the State of Georgia	September 14, 2016
Real property tax bills and personal property tax bills rendered	October 6, 2016
Real property tax and personal property tax payments due date	December 20, 2016
Lien date	March 20, 2017

**3-D. Capital Assets**

Capital asset activity for the year ended June 30, 2017, was as follows:

	Balance 7/1/2016	Additions	Deductions	Balance 6/30/2017
Governmental activities:				
Nondepreciable capital assets:				
Land	\$ 18,761,203	\$ -	\$ -	\$ 18,761,203
Construction in progress	698,705	1,059,714	544,558	1,213,861
Total nondepreciable capital assets	19,459,908	1,059,714	544,558	19,975,064
Depreciable capital assets:				
Land improvements	11,550,349	450,472	-	12,000,821
Buildings	61,544,036	544,558	-	62,088,594
Machinery and equipment	14,788,541	492,161	495,090	14,785,612
Infrastructure	55,497,850	-	-	55,497,850
Total depreciable capital assets	143,380,776	1,487,191	495,090	144,372,877
Total capital assets	162,840,684	2,546,905	1,039,648	164,347,941
Accumulated depreciation:				
Land improvements	3,343,209	382,228	-	3,725,437
Buildings	13,730,140	1,561,188	-	15,291,328
Machinery and equipment	10,613,519	887,699	470,571	11,030,647
Infrastructure	42,888,332	567,665	-	43,455,997
Total accumulated depreciation	70,575,200	3,398,780	470,571	73,503,409
Governmental activities capital assets, net	\$ 92,265,484	\$ (851,875)	\$ 569,077	\$ 90,844,532

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

**Note 3 - Detailed Notes on All Funds (Continued)**

Governmental activities depreciation expense

General government	\$ 459,532
Judicial	79,631
Public safety	1,696,338
Streets and highways	748,152
Culture and recreation	<u>415,127</u>
Total governmental activities depreciation expense	<u><u>\$ 3,398,780</u></u>

	Balance 7/1/2016	Additions	Deductions	Balance 6/30/2017
Business-type activities:				
Nondepreciable capital assets				
Land	\$ 703,929	\$ -	\$ -	\$ 703,929
Depreciable capital assets:				
Improvements	4,110,891	-	-	4,110,891
Buildings	923,648	-	-	923,648
Machinery and equipment	4,017,299	-	291,267	3,726,032
Landfill cell space	15,834,276	-	-	15,834,276
Total depreciable capital assets	24,886,114	-	291,267	24,594,847
Total capital assets	25,590,043	-	291,267	25,298,776
Accumulated depreciation/depletion:				
Improvements	2,645,904	132,434	-	2,778,338
Buildings	497,532	23,091	-	520,623
Machinery and equipment	4,017,299	-	291,267	3,726,032
Landfill cell space	13,981,667	(142,508)	-	13,839,159
Total accumulated depreciation/depletion	21,142,402	13,017	291,267	20,864,152
Business-type activities capital assets, net	<u>\$ 4,447,641</u>	<u>\$ (13,017)</u>	<u>\$ -</u>	<u>\$ 4,434,624</u>

**3-E. Interfund Balances and Transfers**

Interfund Balances – Interfund receivable and payable balances at June 30, 2017 are as follows:

Fund	Receivable	Payable
2012 SPLOST	\$ -	\$ 1,300,000
Solid Waste Management	1,300,000	-
Total	<u>\$ 1,300,000</u>	<u>\$ 1,300,000</u>



**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

**Note 3 - Detailed Notes on All Funds (Continued)**

The interfund payable of \$1,300,000 is the result of a cash advance from the Solid Waste Management Fund to the 2012 SPLOST Fund to accelerate the start of construction of a new animal control shelter due to the loss of the existing animal shelter from a fire.

Interfund transfers for the year ended June 30, 2017, consisted of the following:

Transfers to:	Transfers from:				Total
	General fund	Solid Waste Management fund	Chert fund	Nonmajor governmental funds	
General fund	\$ -	\$ 100,000	\$ 50,000	\$ 135,000	\$ 285,000
Fire fund	2,245,655	-	-	-	2,245,655
Nonmajor governmental funds	570,215	-	-	-	570,215
Total	<u>\$ 2,815,870</u>	<u>\$ 100,000</u>	<u>\$ 50,000</u>	<u>\$ 135,000</u>	<u>\$ 3,100,870</u>

The principal purpose of interfund transfers is indicative of funding for capital projects or moving unrestricted revenues collected in one fund to subsidize various programs in other funds in accordance with budgetary authorization and reallocation of special revenues.

**3-F. Landfill Closure and Post Closure Care**

The United States Congress enacted the RCRA laws in 1976, with significant accompanying legislation being adopted by the State of Georgia in 1991, relating to the calculation, recording, and reporting of certain future costs that local governments and private sector operators of certain municipal solid waste landfills must recognize for financial reporting purposes. These costs are classified as those related to closing the facilities at the end of the useful life of the landfill, and the regulations apply to those sites, which continued accepting waste after October 9, 1991.

The Environmental Protection Agency (EPA) was given the responsibility to establish rules and procedures for assuring the public that the costs would be reported and that adequate funds would be available to cover these costs. Therefore, the Environmental Protection Agency (EPA) requires that owners and operators of municipal solid waste landfills demonstrate financial responsibility for the costs of closure, post closure, and corrective action associated with their facilities by requiring them to provide "Financial Assurance" that adequate funds would be available to cover these costs. The Final Ruling from EPA on the "Financial Assurance" Section of the RCRA Law was signed November 15, 1997. For purposes of "Financial Assurance," total assured costs at June 30, 2017 are \$11,655,463.

State and federal laws and regulations require the county to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. Although closure and post closure care cost will be paid only near or after the date the landfill stops accepting waste, the County reports a portion of these closure and post closure costs as an operating expense in each period of operation. The landfill closure and post closure liability reported at June 30, 2017, in the amount of \$4,399,928 represents the cumulative amount reported to date based on the use of 20.50% of the estimated capacity of the landfill. The remaining estimated cost of closure and post closure in the amount of \$15,066,561 will be recognized as the remaining capacity is filled. These amounts are based on what it would cost to perform all closure and post closure care in 2017. Actual costs may change due to inflation or deflation or changes in technology or applicable laws and regulations. Current consumption rates indicate the Redbone Ridge site will last 49 years, or until the year 2066.

The costs for closure and estimated maintenance of the Harris Beamer landfill, which closed May 15, 1995, have been recorded. Funding for the Harris Beamer post closure costs is being provided from the accumulated cash reserves of the solid waste management enterprise fund.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 3 - Detailed Notes on All Funds (Continued)**

On October 22, 2002, regulatory approval was granted for Red Bone Ridges Landfill for vertical expansion and design modification, which increased total capacity and decreased estimated closure costs.

In addition, Phase I of Red Bone Ridges Landfill was completed at a lower cost than originally estimated and revisions to engineering calculation were made which decreased air space used. Engineering estimates for post closure costs for Harris Beamer Landfill, which is closed, were revised and decreased. Due to the 2013 vertical expansion and design modification, changes in engineering estimates and the completion of Phase 2-1B cell, closure cost expense recognized an decrease from \$172,370 in the prior year to \$168,576, post closure expense recognized decreased from \$141,550 in the prior year to \$137,705; and depletion recognized decreased from \$728,377 in the prior year to (\$142,509).

**3-G. Compensated Absences**

Employees can earn annual leave at various rates of 6 days per year for the first three years of service, with the exception of department heads who earn 12 days per year regardless of the number of years' service. The accrual increases in increments to a maximum of 18 days per year after ten years. There is no requirement that annual leave be taken, but the maximum permissible accumulation is 30 days. At termination, employees are paid for any accumulated annual leave.

**3-H. Long-Term Debt**

**Capital Leases** - The County has entered into capital leases for various pieces of equipment. These leases meet the criteria of a capital lease since they transfer benefits and risks of ownership to the lessee at the end of the lease term. Capital lease payments are reflected as debt service expenditures at the governmental fund reporting level. The assets acquired through capital leases are as follows:

	<u>Governmental Activities</u>
Assets:	
Land	\$ 1,676,702
Land improvements	2,231,254
Buildings	45,935,457
Machinery and equipment	1,098,937
Less accumulated depreciation/amortization	<u>(12,490,241)</u>
Capital assets, net	<u>\$ 38,452,109</u>

**ACCG Capital Lease - Certificates of Participation - Series 2008** - On January 1, 2008, the County entered into a capital lease agreement (COP) at an interest rate of 3.961% with the Association of County Commissioners of Georgia Leasing Program to construct a Judicial Administrative building and complete the new jail. The building has a forty-year estimated useful life. This year, \$113,220 was included in depreciation expense. The County did a partial bond refunding on December 22, 2016 at an interest rate of 3.5% and paid a total of \$5,140,000 principal and \$133,000 interest. The lease obligation is effective during the period from April 1, 2017 through April 1, 2019. Semi-annual payments began on April 1, 2017. Total payments for this project are \$800,600 (principal of \$755,000 and interest of \$45,600).

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2017*

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**Note 3 - Detailed Notes on All Funds (Continued)**

**ACCG Capital Lease - Certificates of Participation - Series 2008 (continued) -**

The following is an amortization schedule for this lease:

Fiscal Year	Principal	Interest	Total
2018	\$370,000	\$22,800	\$392,800
2019	385,000	7,700	392,700
Total	<u>\$755,000</u>	<u>\$30,500</u>	<u>\$785,500</u>

**Justice Center 2016 Bond Refunding** - On December 22, 2016, the County did a bond refunding at an interest rate of 2.260% with the Association of County Commissioners of Georgia Leasing Program for the Judicial Administrative building and jail completed in 2009. This year, \$594,407 was included in depreciation expense. The lease obligation is effective during the period from April 1, 2017 through April 1, 2029. Semi-annual payments began on April 1, 2017. Total payments for this project are \$4,731,927 (principal of \$4,050,000 and interest of \$681,927).

The following is an amortization schedule for this lease:

Fiscal Year	Principal	Interest	Total
2018	\$ -	\$ 91,530	\$ 91,530
2019	-	91,530	91,530
2020	370,000	87,349	457,349
2021	375,000	78,930	453,930
2022	380,000	70,399	450,399
2023	390,000	61,698	451,698
2024	400,000	52,771	452,771
2025	410,000	43,618	453,618
2026	420,000	34,239	454,239
2027	425,000	24,690	449,690
2028	435,000	14,973	449,973
2029	445,000	5,029	450,029
Total	<u>\$4,050,000</u>	<u>\$656,756</u>	<u>\$4,706,756</u>

**Bank of America Capital Lease** - On July 3, 2007, the County entered into a capital lease purchase agreement at an interest rate of 4.920% with the Bank of America to construct a Department of Family and Children's Services building. The building has a forty-year estimated useful life. This year, \$89,484 was included in depreciation expense. The lease obligation is effective during the period from July 3, 2007 through October 1, 2028. Monthly payments began on March 1, 2008. Total payments for this project are \$6,329,859 (principal of \$3,951,999 and interest of \$2,377,860).

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2017*

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**Note 3 - Detailed Notes on All Funds (Continued)**

**Bank of America Capital Lease (continued) -**

The following is an amortization schedule for this lease:

Fiscal Year	Principal	Interest	Total
2018	\$ 188,397	\$122,503	\$ 310,900
2019	197,880	113,022	310,902
2020	207,841	103,065	310,906
2021	218,302	92,606	310,908
2022	229,290	81,620	310,910
2023	240,832	70,082	310,914
2024	252,954	57,963	310,917
2025	265,687	45,234	310,921
2026	279,060	31,864	310,924
2027	293,106	17,822	310,928
2028	201,853	3,724	205,577
Total	<u>\$2,575,202</u>	<u>\$739,505</u>	<u>\$3,314,707</u>

**Gordon County Government Plaza Lease-** On August 18, 2015, the County entered into a capital lease purchase agreement at an interest rate of 2.930% with BB&T Government Finance to purchase the former BB&T bank building. The County did a complete bond refunding on this lease on December 22, 2016 at an interest rate of 2.260%. The County paid a total of \$1,725,708 principal and \$25,093 interest which brought the debt amount to zero.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2017*

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**Note 3 - Detailed Notes on All Funds (Continued)**

**Gordon County Government Plaza 2016 Bond Refunding-** On August 18, 2015, the County entered into a capital lease purchase agreement at an interest rate of 2.930% with BB&T Government Finance to purchase the former BB&T bank building. The building has a forty-year estimated useful life. This year, \$27,005 was included in depreciation expense. The County did a bond refunding on December 22, 2016 at an interest rate of 2.260%. The lease obligation is effective during the period from April 1, 2017 through April 1, 2031. Monthly payments began on April 1, 2017. Total payments for this project are \$1,578,406 (principal of \$1,360,000 and interest of \$218,406).

The following is an amortization schedule for this lease:

Fiscal Year	Principal	Interest	Total
2018	\$ 90,000	\$ 29,719	\$ 119,719
2019	90,000	27,685	117,685
2020	90,000	25,651	115,651
2021	105,000	23,447	128,447
2022	105,000	21,074	126,074
2023	105,000	18,701	123,701
2024	100,000	16,385	116,385
2025	100,000	14,125	114,125
2026	105,000	11,808	116,808
2027	120,000	9,266	129,266
2028	115,000	6,611	121,611
2029	115,000	4,012	119,012
2030	115,000	1,413	116,413
2031	5,000	57	5,057
Total	<u>\$ 1,360,000</u>	<u>\$ 209,954</u>	<u>\$ 1,569,954</u>

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2017*

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**Note 3 - Detailed Notes on All Funds (Continued)**

The outstanding balance of the above liabilities is in governmental activities general long-term debt. Future minimum lease payments for all governmental capital leases are as follows:

Fiscal Year	Principal	Interest	Total
2018	\$ 648,397	\$ 266,552	\$ 914,949
2019	672,880	239,937	912,817
2020	667,841	216,066	883,907
2021	698,302	194,983	893,285
2022	714,290	173,093	887,383
2023	735,832	150,480	886,312
2024	752,954	127,119	880,073
2025	775,687	102,977	878,664
2026	804,060	77,911	881,971
2027	838,106	51,778	889,884
2028	751,853	25,308	777,161
2029	560,000	9,041	569,041
2030	115,000	1,413	116,413
2031	5,000	57	5,057
Total	<u>\$ 8,740,202</u>	<u>\$ 1,636,715</u>	<u>\$ 10,376,917</u>

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

**Note 3 - Detailed Notes on All Funds (Continued)**

**Changes in Long-term Debt** - Changes in the County's long-term obligations consisted of the following for the year ended June 30, 2017:

	Outstanding 7/1/2016	Additions	Reductions	Outstanding 6/30/2017	Amounts Due in One Year
Governmental Activities					
Capital Leases	\$ 10,374,680	\$ 5,410,000	\$ 7,044,478	\$ 8,740,202	\$ 648,397
Unamortized Debt Premium	106,004	-	8,906	97,098	8,906
Net Capital Leases	10,480,684	5,410,000	7,053,384	8,837,300	657,303
Compensated Absences	894,761	703,310	775,848	822,223	328,889
Total Governmental Activities	<u>\$ 11,375,445</u>	<u>\$ 6,113,310</u>	<u>\$ 7,829,232</u>	<u>\$ 9,659,523</u>	<u>\$ 986,192</u>
Business-Type Activities					
Landfill Closure and Post-closure Care	\$ 4,093,647	\$ 306,281	\$ -	\$ 4,399,928	\$ 3,850
Compensated Absences	3,953	2,792	3,737	3,008	1,203
Total Business-Type Activities	<u>\$ 4,097,600</u>	<u>\$ 309,073</u>	<u>\$ 3,737</u>	<u>\$ 4,402,936</u>	<u>\$ 5,053</u>
Component Unit:					
Compensated Absences	<u>\$ 65,944</u>	<u>\$ 13,074</u>	<u>\$ 3,072</u>	<u>\$ 75,946</u>	<u>\$ 7,595</u>

The capital lease obligations will be paid from the general fund, fire fund, recreation projects fund and emergency telephone system fund. The compensated absences liability will be paid from the fund in which the employees' salaries are paid, generally, the general fund, the fire fund, and the emergency telephone system fund for governmental activities and each of the enterprise funds. Funding for the Harris Beamer landfill closure and post-closure care is being provided from the accumulated cash reserves of the solid waste management enterprise fund.

The Development Authority of Gordon County entered into a note payable agreement on December 15, 2009 in the amount of \$2,200,000. The note bears interest at 4.17% and is secured by land and a guarantee by Gordon County, Georgia. Principal and interest payments in the amount of \$55,000 are paid each year on June 15 and December 15 with the first payment due June 15, 2010, and the last payment due on December 15, 2019. The County does not report this note payable as a liability in the accompanying financial statements.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 3 - Detailed Notes on All Funds (Continued)**

**3-I. Pensions**

**Primary Government Group Defined Contribution Plan** – The County offers its employees a defined contribution plan, County of Gordon Deferred Compensation Program (the “plan”), created in accordance with Internal Revenue Service 457. The participation in the plan was authorized by the Board of County Commissioners. The plan, available to all County employees, permits them to defer a portion of their salary until future years. Effective October 1, 2012, the plan was funded on a 5% County and 3% employee match, based on gross earnings. The plan requires a minimum of 3% of gross earnings match from the employee before participating in the program. The deferrals are not available to employees until termination, retirement, death or unforeseeable emergency. For the year ended June 30, 2017, the amounts contributed were \$650,158 from employees and \$559,210 from the County’s following funds – General fund \$428,800, Special revenue funds \$128,591 and Proprietary fund \$1,819.

All amounts of contribution defined under the plan, all property and investments purchased with those amounts, and all income attributable to those amounts, properties, or rights are: held for the exclusive benefits of the employees, or retired employees or their beneficiaries, in a trust, custodial account, or qualified insurance contract, in conformity with the “Small Business Job Protection Act of 1996.” These sums are not reported within the County’s comprehensive annual financial report. Great-West administers the actual investment program as directed by the various participating employees.

**3-J. Other Postemployment Benefits (OPEB) – Healthcare**

The County administers a single-employer defined benefit health care plan, the *Gordon County Healthcare Plan*. This plan does not issue stand-alone financial reports since it is a non-funded plan.

**Plan Description** – The Board of County Commissioners has the authority to establish the benefit provisions and may amend them as necessary. Coverage under the plan includes medical, prescription drug and dental benefits.

To be eligible for OPEB benefits, an employee must have been covered under the medical plan as an active member immediately prior to retirement, must be at least age 60 and have been employed by the County for the twenty-five previous years. Participants not eligible for retirement at the time of termination and are not eligible for immediate or future benefits from the plan. Retirees may not resume coverage under the plan once coverage has lapsed.

Coverage under the plan for the retiree ends upon Medicare eligibility. Coverage under the plan for dependents of retirees ends on the earlier of Medicare eligibility for the covered dependent or the retiree. Upon the death of the retiree with a covered spouse, the spouse is no longer eligible for coverage. At June 30, 2017, there is one retiree receiving benefits and 325 active members.

**Funding Policy** – The County has not advance-funded or established a funding methodology for the annual OPEB costs or to retire the net OPEB obligation. The Board of County Commissioners is the authority that sets the contribution rates for active employees and retirees. Both active employees and retirees pay a required annual contribution of \$364 for single coverage and \$1,846 for family coverage. The balance of the premium is paid by the County’s General fund. The County covers the cost of administering the plan.



**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

**Note 3 - Detailed Notes on All Funds (Continued)**

**Annual OPEB Cost and Net OPEB Obligation** – The following table for fiscal years 2013, 2014, 2015, 2016 and 2017 includes the County's annual OPEB cost, the amount actually contributed to the plan, and the changes in the County's net OPEB obligation:

	June 30, 2017	June 30, 2016	June 30, 2015	June 30, 2014	June 30, 2013
<b>Annual Required Contribution:</b>					
Normal cost	\$ 67,722	\$ 63,219	\$ 78,205	\$ 75,197	\$ 103,666
Amortization of unfunded accrued actuarial liability (UAAL)	53,905	51,943	63,396	58,069	80,936
Annual required contribution (ARC)	<u>\$ 121,627</u>	<u>\$ 115,162</u>	<u>\$ 141,601</u>	<u>\$ 133,266</u>	<u>\$ 184,602</u>
<b>Net OPEB Obligation:</b>					
Annual required contribution (ARC)	\$ 121,627	\$ 115,162	\$ 141,601	\$ 133,266	\$ 184,602
Interest on prior year net OPEB obligation	29,289	27,064	27,149	23,143	16,503
Adjustment to ARC	(45,500)	(42,043)	(39,251)	(33,459)	(23,860)
Annual OPEB cost	105,416	100,183	129,499	122,950	177,245
Contributions made	(14,319)	(36,596)	(34,975)	(22,805)	(11,247)
Increase in net OPEB obligation	91,097	63,587	94,524	100,145	165,998
Net OPEB obligation, beginning of year	836,836	773,249	678,725	578,580	412,582
Net OPEB obligation, end of year	<u>\$ 927,933</u>	<u>\$ 836,836</u>	<u>\$ 773,249</u>	<u>\$ 678,725</u>	<u>\$ 578,580</u>

**Funded Status and Funding Progress** –The County's funding status based upon the five most recent actuarial valuation follows:

Schedule of Funding Progress						
Measurement Date	(1) Actuarial Value of Assets	(2) Actuarial Accrued Liability (AAL)	(3) Funded Ratio (1)/(2)	(4) Unfunded AAL/(UAAL) (2)-(1)	(5) Annual Covered Payroll	(6) UAAL as a Percentage of Covered Payroll
7/1/2012	-	\$ 1,399,541	0.0%	\$ 1,399,541	\$ 13,881,120	10.1%
7/1/2013	-	1,004,147	0.0%	1,004,147	14,341,073	7.0%
7/1/2014	-	1,096,249	0.0%	1,096,249	14,394,377	7.6%
7/1/2015	-	914,644	0.0%	914,644	14,597,266	6.3%
7/1/2016	-	991,426	0.0%	991,426	15,160,457	6.5%

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events in the future. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revisions as actual results are compared to past expectations and new estimates are made about the future.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

**Note 3 - Detailed Notes on All Funds (Continued)**

The annual OPEB cost for the last five fiscal years follows:

Fiscal Year Ended June 30,	Annual OPEB Cost	Annual OPEB Contribution	Percentage Contributed	Net OPEB Obligation
2013	\$ 177,245	\$ 11,247	6.3%	578,580
2014	122,950	22,805	18.5%	678,725
2015	129,499	34,975	27.0%	773,249
2016	100,183	36,596	36.5%	836,836
2017	105,416	14,319	13.6%	927,933

**Actuarial Methods and Assumptions** – Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The County's actuarial valuation information for the last five years is as follows:

Current Valuation Date	July 1, 2016	July 1, 2015	July 1, 2014	July 1, 2013	July 1, 2012
Actuarial Cost Method	Projected unit credit	Projected unit credit	Projected unit credit	Projected unit credit	Projected unit credit
Amortization Method	Level dollar	Level dollar	Level dollar	Level dollar	Level dollar
Amortization Period	30 years open	30 years open	30 years open	30 years open	30 years open
Asset Valuation Method	Market value	Market value	Market value	Market value	Market value
Actuarial Assumptions:					
Discount Rate	3.50% compounded annually	3.50% compounded annually	4% compounded annually	4% compounded annually	4% compounded annually
Assumed Inflation Rate	2.30%	2.30%	2.50%	2.50%	2.75%
Healthcare Cost Trend Rate	4.90%	4.70%	5.40%	6.80%	7.9%

**3-K. Net Investment in Capital Assets**

The "net investment in capital assets," amount reported on the government-wide statement of position as of June 30, 2017 is determined as follows:

	Governmental Activities	Business Type Activities
Net investment in capital assets:		
Cost of capital assets	\$164,347,941	\$25,298,776
Less accumulated depreciation	73,503,409	20,864,152
Book value	90,844,532	4,434,624
Less capital related debt	8,740,202	-
Less unamortized debt issuance premium	97,098	-
Net investment in capital assets:	<u>\$82,007,232</u>	<u>\$4,434,624</u>

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

**Note 3 - Detailed Notes on All Funds (Continued)**

**3-L. Percentage of Completion**

The road project fund had original costs estimated at \$17,500,000. The road project fund has total expenditures to date of \$20,580,089 for 117.60% of estimated original project costs completed at June 30, 2017. The 2005 SPLOST capital projects have total expenditures to date of \$58,027,358 for 113.03% of estimated projects costs completed at June 30, 2017. The 2012 SPLOST capital projects have total expenditures to date of \$25,571,986 for 49.48% of estimated projects costs completed at June 30, 2017.

**3-M. Fund Balances – Governmental Funds**

As of June 30, 2017, fund balances are composed of the following:

	General Fund	Fire	2012 SPLOST Projects	Road Projects	Other Governmental Funds	Total Governmental Funds
Nonspendable:						
Prepays	\$ 283,966	\$ -	\$ -	\$ -	\$ -	\$ 283,966
Restricted:						
Public Safety-Fire	-	3,195,686	-	-	-	3,195,686
Public Safety-E911	-	-	-	-	572,931	572,931
Public Safety-Sheriff	-	-	-	-	79,972	79,972
Judicial-Courts	-	-	-	-	48,891	48,891
Capital Projects	-	-	17,888,839	77,592	-	17,966,431
Committed:						
Health Insurance	1,018,773	-	-	-	-	1,018,773
Unassigned	18,697,961	-	-	-	-	18,697,961
Total fund balances	<u>\$ 20,000,700</u>	<u>\$ 3,195,686</u>	<u>\$ 17,888,839</u>	<u>\$ 77,592</u>	<u>\$ 701,794</u>	<u>\$ 41,864,611</u>

**Note 4 - Other Notes**

**4-A. Risk Management**

The County maintains insurance coverage for public official liability, comprehensive law enforcement liability, commercial auto and uninsured motorists, property, public employee dishonesty, employee workers' compensation, commercial general liability, and public official bond coverage. The authority to participate in this pool rests with the County Commissioners. The County is exposed to various risks of loss related to torts: theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

In 1984, the County joined the ACCG Insurance Pool for the County's Workers' Compensation coverage and in 1991 for the County's General/Property Liability coverage. Currently the ACCG Insurance Pool insures 163 Counties and authorities for workers' compensation, and 111 counties and authorities for liability coverage. The cost for the insurance program is based on historical data and claims history for all counties and authorities included in the pool. The funds, which are allocated for the anticipated losses, are deposited and invested until such time that they are needed to pay claims. Excess insurance is purchased by the pool to protect the fund from catastrophic losses. The County is responsible for reducing the risk through a variety of risk management programs and continuing education with the assistance of the ACCG Insurance Pool.

There were no significant reductions in insurance coverage from prior year, and there have been no settlements that exceed the County's insurance coverage during the past three years.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2017**

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**Note 4 - Other Notes (Continued)**

**4-B. Contingent Liabilities**

The County has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies or their designee. These audits could result in a request for reimbursement to the grantor agency for costs disallowed under terms of the grant. Based on prior experience, the County believes such disallowances, if any, will be immaterial.

The County was a defendant in several lawsuits at June 30, 2017. In the opinion of County management, the outcome of these contingencies will not have a material effect on the financial position of the County.

**4-C. Related Organizations** – The County has limited relationships with the following organizations:

**Calhoun-Gordon County Library** - Pursuant to an interlocal agreement, the County participates with other local governments in the Calhoun-Gordon County Library (Board). This local board is a member of the Dalton Regional Library System which fundamentally operates the libraries involved. The County has one representative on the board of five. Assets purchased remain the property of the local board. Land and buildings remain the property of the City of Calhoun as purchased.

All participants make regular contributions to the Library. The County's contribution for the year ended June 30, 2017 is \$251,810 and is reported as culture and recreation expenditures.

**Development Authority of Gordon County** - Pursuant to an interlocal agreement established January 17, 1984, the County participates with the City of Calhoun in the funding of the Development Authority with 25% of hotel/motel tax revenues collected.

The Development Authority of Gordon County is an authority created for the purpose of developing and promoting, for the public good and general welfare, trade, and commerce, industry and employment opportunities in Gordon County. The Board of Directors of the Development Authority consists of seven members who are appointed by the Gordon County Board of Commissioners. The County Commission has agreed with the City of Calhoun to allow the City to recommend the appointment of every other director. The Development Authority issues separate audited financial statements.

**Calhoun-Gordon County Airport Authority** - The Calhoun - Gordon County Airport Authority is a joint venture with the City and County each appointing two board members, with a fifth member appointed by the other board members. The City and County contribute operating subsidies and provide the local match for capital construction projects using state or federal monies equally. There are no day-to-day supervisory responsibilities and limited financial support for this Authority, and as such, the financial information for the Airport has not been made a part of these financial statements. The County's contributions for the year ended June 30, 2017 is \$148,781. The Airport issues separate audited financial statements.

**4-D. Joint Ventures**

Under Georgia law, the County, in conjunction with other cities and counties in the Northwest area, is a member of the Northwest Georgia Regional Commission (NWGRC). Membership in NWGRC is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34 which provides for the organizational structure of the NWGRC. Membership in the NWGRC includes the chief elected official of each county and municipality of the area. OCGA 50-8-39.1 provides that the member governments are liable for any debts or obligations of a NWGRC. During fiscal year 2017, the County paid \$40,265 in dues to the NWGRC. Separate financial statements may be obtained from the Northwest Georgia Regional Commission, Jackson Hill, Rome, Georgia 30161.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2017*

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**Note 4 - Other Notes (Continued)**

**4-E. Hotel-Motel Lodging Tax**

The County has levied an 8% lodging tax in accordance with O.C.G.A. 48-13-51 and expends 62.5% of the hotel/motel tax collections for the purpose of promoting tourism.

A summary of the transactions for the year ended June 30, 2017 follows:

Lodging tax receipts	<u>\$ 73,312</u>
Disbursements to:	
Industrial Development Authority	\$ 18,328
Chamber of Commerce	<u>54,984</u>
Total disbursements	<u>\$ 73,312</u>

**4-F. Tax Abatements**

For the year ended June 30, 2017, County property tax revenues were reduced by \$335,085 under agreements entered into by the Development Authority of Gordon County. Under the agreements, taxes on both real and personal property are reduced based on incentives offered to the corporations so long as targets to create and/or retain certain numbers of jobs in the County are met.

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**Gordon County, Georgia**  
**General Fund**  
**Comparative Balance Sheets**  
**June 30, 2017 and 2016**

	<b>2017</b>	<b>2016</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 20,219,228	\$ 21,786,536
Receivables		
Accounts	149,896	115,529
Property taxes	1,318,916	1,400,937
Sales taxes	491,224	468,438
Intergovernmental	137,153	128,752
Prepaid items	283,966	302,531
<b>Total Assets</b>	<b>\$ 22,600,383</b>	<b>\$ 24,202,723</b>
<b>Liabilities</b>		
Accounts payable	\$ 527,098	\$ 549,985
Accrued expenditures	274,123	211,252
<b>Total Liabilities</b>	<b>801,221</b>	<b>761,237</b>
<b>Deferred Inflows of Resources</b> - unavailable:		
revenue - property taxes	1,064,361	1,318,278
revenue - GA. DOT future year funding	734,101	572,912
<b>Total Deferred Inflows</b>	<b>1,798,462</b>	<b>1,891,190</b>
<b>Fund Balances:</b>		
Nonspendable	283,966	302,531
Committed	1,018,773	1,018,773
Unassigned	18,697,961	20,228,992
<b>Total Fund Balances</b>	<b>20,000,700</b>	<b>21,550,296</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 22,600,383</b>	<b>\$ 24,202,723</b>

**Gordon County, Georgia**  
**General Fund**  
*Comparative Statements of Revenues, Expenditures and*  
*Changes in Fund Balances*  
*For the Years Ended June 30, 2017 and 2016*

	<b>2017</b>	<b>2016</b>
<b>Revenues</b>		
Taxes	\$ 25,269,528	\$ 24,782,966
Licenses and permits	187,350	227,280
Intergovernmental	1,064,575	1,533,648
Charges for services	1,398,344	1,488,766
Fines and forfeitures	1,030,190	1,123,462
Investment earnings	117,715	61,421
Contributions and donations	13,900	13,110
Miscellaneous	457,231	507,082
<b>Total Revenues</b>	<b>29,538,833</b>	<b>29,737,735</b>
<b>Expenditures</b>		
<b>Current</b>		
General government	6,415,857	7,032,044
Judicial	3,277,238	3,183,229
Public safety	10,840,837	10,301,388
Highways and streets	2,676,920	2,641,337
Health and welfare	709,037	703,458
Culture and recreation	1,982,832	1,837,205
Conservation	186,792	192,751
Economic development	258,781	258,781
Planning and zoning	377,440	325,847
<b>Debt Service</b>		
Principal retirement	223,718	245,664
Interest and fiscal charges	177,265	176,624
Debt issuance costs	116,762	23,566
<b>Total Expenditures</b>	<b>27,243,479</b>	<b>26,921,894</b>
<b>Excess of Revenues Over Expenditures</b>	<b>2,295,354</b>	<b>2,815,841</b>
<b>Other Financing Sources (Uses)</b>		
Transfers in	285,000	235,000
Transfers out	(2,815,870)	(2,804,732)
Proceeds from the sale of capital assets	55,936	5,677
Inception of capital lease	-	1,800,000
Inception of refunding capital lease	5,410,000	-
Payment to refunded capital leases escrow agent	(6,780,016)	-
<b>Total Other Financing Sources (Uses)</b>	<b>(3,844,950)</b>	<b>(764,055)</b>
<b>Net Change in Fund Balances</b>	<b>(1,549,596)</b>	<b>2,051,786</b>
<b>Fund Balances Beginning of Year</b>	<b>21,550,296</b>	<b>19,498,510</b>
<b>Fund Balances End of Year</b>	<b>\$ 20,000,700</b>	<b>\$ 21,550,296</b>



**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2017*  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
<b>General property taxes</b>					
Current year levy	\$ 14,308,527	\$ 14,308,527	\$ 15,420,798	\$ 1,112,271	\$ 15,041,275
Prior years' levies	607,000	607,000	644,381	37,381	606,705
Motor vehicle tax	600,000	600,000	445,748	(154,252)	597,598
Motor vehicle title tax	1,300,000	1,300,000	1,510,566	210,566	1,359,528
Mobile home tax	30,000	30,000	31,797	1,797	39,260
Penalties and interest - delinquent taxes	510,000	510,000	322,265	(187,735)	360,092
<b>Total general property taxes</b>	<b>17,355,527</b>	<b>17,355,527</b>	<b>18,375,555</b>	<b>1,020,028</b>	<b>18,004,458</b>
<b>Other taxes</b>					
Local option sales tax	5,350,000	5,350,000	5,509,165	159,165	5,497,138
Excise tax	550,000	550,000	591,686	41,686	518,466
Alcohol beverage tax	170,000	170,000	172,154	2,154	171,869
Real estate transfers tax	250,000	250,000	290,867	40,867	259,652
Financial institution business occupation tax	72,000	72,000	83,948	11,948	71,871
Franchise tax	215,000	215,000	246,153	31,153	259,512
<b>Total other taxes</b>	<b>6,607,000</b>	<b>6,607,000</b>	<b>6,893,973</b>	<b>286,973</b>	<b>6,778,508</b>
<b>Total taxes</b>	<b>23,962,527</b>	<b>23,962,527</b>	<b>25,269,528</b>	<b>1,307,001</b>	<b>24,782,966</b>
<b>Licenses and permits</b>					
Alcohol	32,500	32,500	37,250	4,750	33,650
Inspection fees	150,000	150,000	141,592	(8,408)	180,870
Other	7,025	7,025	8,508	1,483	12,760
<b>Total licenses and permits</b>	<b>189,525</b>	<b>189,525</b>	<b>187,350</b>	<b>(2,175)</b>	<b>227,280</b>
<b>Fines and forfeitures</b>					
Judge of probate court	650,000	650,000	684,332	34,332	772,273
Clerk of superior court	250,000	250,000	190,587	(59,413)	211,372
Magistrate court	150,000	150,000	146,827	(3,173)	131,330
Juvenile court	2,500	2,500	2,598	98	2,336
Child support	6,000	6,000	5,846	(154)	6,151
<b>Total fines and forfeitures</b>	<b>\$ 1,058,500</b>	<b>\$ 1,058,500</b>	<b>\$ 1,030,190</b>	<b>\$ (28,310)</b>	<b>\$ 1,123,462</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
<b>Intergovernmental</b>					
State Department of Transportation	\$ 572,912	\$ 572,912	\$ 572,912	\$ -	\$ 575,950
Section 5311 grant	100,555	100,555	93,036	(7,519)	92,172
DCA-CDBG-grant	100,000	100,000	-	(100,000)	464,937
George Chambers Project Reimbursement	-	-	-	-	34,558
Other grants	72,800	107,800	116,063	8,263	84,136
Federal payment in lieu of taxes	275,000	275,000	282,564	7,564	281,895
<b>Total intergovernmental</b>	<b>1,121,267</b>	<b>1,156,267</b>	<b>1,064,575</b>	<b>(91,692)</b>	<b>1,533,648</b>
<b>Charges for services</b>					
Court costs	170,000	170,000	177,355	7,355	186,190
Recording fees	131,000	131,000	149,883	18,883	136,610
Sheriff	215,100	215,100	162,225	(52,875)	189,348
Recreation fees	137,800	137,800	142,247	4,447	156,358
Animal control fees	35,000	35,000	39,455	4,455	41,284
Street repairs and paving service fees	2,000	2,000	4,253	2,253	2,678
Commissions	665,700	665,700	667,404	1,704	711,965
Other	47,100	47,100	55,522	8,422	64,333
<b>Total charges for services</b>	<b>1,403,700</b>	<b>1,403,700</b>	<b>1,398,344</b>	<b>(5,356)</b>	<b>1,488,766</b>
<b>Investment earnings</b>	<b>30,000</b>	<b>30,000</b>	<b>117,715</b>	<b>87,715</b>	<b>61,421</b>
<b>Contributions and donations</b>	<b>12,250</b>	<b>12,250</b>	<b>13,900</b>	<b>1,650</b>	<b>13,110</b>
<b>Miscellaneous revenues</b>					
Pipe and lumber sales	13,000	13,000	14,210	1,210	15,369
Rent	433,153	433,153	434,231	1,078	434,230
Miscellaneous	5,000	5,000	8,790	3,790	57,483
<b>Total miscellaneous revenues</b>	<b>451,153</b>	<b>451,153</b>	<b>457,231</b>	<b>6,078</b>	<b>507,082</b>
<b>Total Revenues</b>	<b>\$ 28,228,922</b>	<b>\$ 28,263,922</b>	<b>\$ 29,538,833</b>	<b>\$ 1,274,911</b>	<b>\$ 29,737,735</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Expenditures</b>					
<b>Current</b>					
<b>General government</b>					
Elections and voter registration					
Personal services and benefits	\$ 191,825	\$ 191,946	\$ 169,104	\$ 22,842	\$ 151,955
Purchased and contracted services	23,660	21,281	15,433	5,848	12,681
Supplies	3,900	6,742	6,460	282	6,601
Total elections and voter registration	219,385	219,969	190,997	28,972	171,237
County administrator					
Personal services and benefits	214,543	214,573	207,069	7,504	169,958
Purchased and contracted services	10,800	11,354	3,736	7,618	5,534
Supplies	4,050	4,050	1,682	2,368	3,170
Total county administrator	229,393	229,977	212,487	17,490	178,662
Finance department					
Personal services and benefits	508,350	510,356	499,183	11,173	466,382
Purchased and contracted services	149,225	146,740	127,545	19,195	109,541
Supplies	8,950	11,469	10,426	1,043	11,226
Total finance department	666,525	668,565	637,154	31,411	587,149
Board of commissioners					
Personal services and benefits	128,727	116,185	101,071	15,114	116,837
Purchased and contracted services	85,400	99,118	85,278	13,840	69,944
Supplies	6,600	6,882	4,792	2,090	5,721
Total board of commissioners	220,727	222,185	191,141	31,044	192,502
County clerk					
Personal services and benefits	77,780	79,174	79,161	13	76,859
Purchased and contracted services	6,945	6,196	4,592	1,604	3,441
Supplies	1,400	1,047	685	362	490
Total county clerk	86,125	86,417	84,438	1,979	80,790
Human resources					
Personal services and benefits	194,444	191,297	191,013	284	185,102
Purchased and contracted services	13,250	16,005	13,378	2,627	9,031
Supplies	7,600	8,576	4,302	4,274	6,317
Total human resources	\$ 215,294	\$ 215,878	\$ 208,693	\$ 7,185	\$ 200,450

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>				<b>2016</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
Vehicle maintenance					
Personal services and benefits	\$ 385,857	\$ 371,611	\$ 370,835	\$ 776	\$ 359,865
Purchased and contracted services	15,900	20,859	20,107	752	13,809
Supplies	26,175	37,212	18,844	18,368	22,996
Total vehicle maintenance	427,932	429,682	409,786	19,896	396,670
County attorney's office					
Personal services and benefits	146,428	146,720	145,841	879	107,637
Purchased and contracted services	9,865	10,921	8,357	2,564	8,352
Supplies	5,800	4,744	645	4,099	2,677
Total county attorney's office	162,093	162,385	154,843	7,542	118,666
Information technology					
Personal services and benefits	219,800	223,945	221,329	2,616	207,257
Purchased and contracted services	126,975	123,706	110,883	12,823	97,799
Supplies	55,500	55,500	51,013	4,487	62,716
Total information technology	402,275	403,151	383,225	19,926	367,772
Tax commissioner					
Personal services and benefits	818,637	821,638	751,904	69,734	692,067
Purchased and contracted services	110,800	111,667	81,834	29,833	87,813
Supplies	22,650	22,862	15,389	7,473	15,228
Total tax commissioner	952,087	956,167	849,127	107,040	795,108
Tax appraiser/assessor					
Personal services and benefits	522,738	521,942	394,086	127,856	403,038
Purchased and contracted services	147,800	140,125	134,352	5,773	149,681
Supplies	20,500	31,303	28,972	2,331	25,427
Total appraiser/assessor	\$ 691,038	\$ 693,370	\$ 557,410	\$ 135,960	\$ 578,146

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>				<b>2016</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
Intergovernmental					
Personal services and benefits	\$ 475,000	\$ 459,276	\$ 315,088	\$ 144,188	\$ 452,083
Purchased and contracted services	598,775	609,680	470,966	138,714	489,740
Capital outlay	980,000	1,208,000	1,040,019	167,981	1,690,824
Total intergovernmental	2,053,775	2,276,956	1,826,073	450,883	2,632,647
Public buildings and grounds					
Personal services and benefits	267,292	267,997	251,438	16,559	238,862
Purchased and contracted services	253,300	254,053	196,087	57,966	205,646
Supplies	232,400	232,400	177,112	55,288	181,066
Total public buildings and grounds	752,992	754,450	624,637	129,813	625,574
Geographic information system					
Personal services and benefits	69,570	69,862	67,944	1,918	65,144
Purchased and contracted services	33,375	32,375	15,254	17,121	36,251
Supplies	12,500	13,500	2,648	10,852	5,276
Total geographic information system	115,445	115,737	85,846	29,891	106,671
<b>Total general government</b>	<b>7,195,086</b>	<b>7,434,889</b>	<b>6,415,857</b>	<b>1,019,032</b>	<b>7,032,044</b>
<b>Judicial</b>					
Probate court					
Personal services and benefits	406,727	403,284	401,896	1,388	385,684
Purchased and contracted services	44,975	49,121	43,955	5,166	42,253
Supplies	7,675	8,722	5,688	3,034	15,833
Total probate court	459,377	461,127	451,539	9,588	443,770
Juvenile court					
Personal services and benefits	417,673	424,082	420,773	3,309	407,929
Purchased and contracted services	229,450	225,741	156,106	69,635	143,246
Supplies	18,600	17,940	10,012	7,928	5,807
Total juvenile court	\$ 665,723	\$ 667,763	\$ 586,891	\$ 80,872	\$ 556,982

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>			<b>2016</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
Juvenile court - Adjust program					
Personal services and benefits	\$ 66,083	\$ 66,375	\$ 52,010	\$ 14,365	\$ 49,043
Purchased and contracted services	10,600	10,600	8,887	1,713	6,666
Supplies	21,700	21,700	9,929	11,771	11,151
Total juvenile court - Adjust program	98,383	98,675	70,826	27,849	66,860
Superior court					
Personal services and benefits	256,494	263,780	239,480	24,300	265,771
Purchased and contracted services	125,615	121,515	74,564	46,951	85,880
Supplies	10,035	14,135	9,307	4,828	5,828
Total superior court	392,144	399,430	323,351	76,079	357,479
Magistrate court					
Personal services and benefits	485,001	487,297	437,364	49,933	429,081
Purchased and contracted services	34,160	33,360	25,389	7,971	21,549
Supplies	20,175	21,303	17,028	4,275	16,113
Capital outlay	-	-	-	-	24,485
Total magistrate court	539,336	541,960	479,781	62,179	491,228
Clerk of superior court					
Personal services and benefits	648,032	651,238	577,809	73,429	549,592
Purchased and contracted services	78,816	81,866	74,968	6,898	69,933
Supplies	29,800	26,750	25,342	1,408	22,905
Total clerk of superior court	756,648	759,854	678,119	81,735	642,430
District attorney					
Personal services and benefits	391,500	391,932	375,334	16,598	355,662
Purchased and contracted services	23,450	27,098	19,075	8,023	20,096
Supplies	14,050	14,050	12,347	1,703	11,925
Total district attorney	429,000	433,080	406,756	26,324	387,683
Public defender					
Personal services and benefits	21,463	8,628	8,619	9	8,627
Purchased and contracted services	260,900	273,333	264,086	9,247	222,155
Supplies	5,900	7,760	7,270	490	6,015
Total public defender	288,263	289,721	279,975	9,746	236,797
<b>Total judicial</b>	<b>\$ 3,628,874</b>	<b>\$ 3,651,610</b>	<b>\$ 3,277,238</b>	<b>\$ 374,372</b>	<b>\$ 3,183,229</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>				<b>2016</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Public safety</b>					
Coroner					
Personal services and benefits	\$ 44,479	\$ 56,857	\$ 56,856	\$ 1	\$ 46,820
Purchased and contracted services	25,100	16,487	14,257	2,230	15,536
Supplies	20,250	16,777	13,522	3,255	10,642
Total coroner	89,829	90,121	84,635	5,486	72,998
Sheriff enforcement					
Personal services and benefits	5,387,695	5,407,993	5,167,302	240,691	4,937,644
Purchased and contracted services	201,085	250,995	232,544	18,451	201,507
Supplies	578,476	531,292	432,585	98,707	428,490
Capital outlay	138,000	168,000	167,998	2	-
Total sheriff enforcement	6,305,256	6,358,280	6,000,429	357,851	5,567,641
Sheriff - jail					
Personal services and benefits	2,915,456	2,902,652	2,665,886	236,766	2,564,268
Purchased and contracted services	988,100	998,575	986,406	12,169	966,359
Supplies	360,679	376,998	353,418	23,580	324,859
Total sheriff - jail	4,264,235	4,278,225	4,005,710	272,515	3,855,486
Emergency management					
Personal services and benefits	89,761	86,535	76,223	10,312	85,597
Purchased and contracted services	63,380	66,853	58,258	8,595	64,932
Supplies	46,524	46,277	17,829	28,448	32,692
Total emergency management	199,665	199,665	152,310	47,355	183,221
Ambulance service	314,000	314,000	312,600	1,400	314,000
Georgia state patrol	1,000	1,000	-	1,000	9,030
Animal control					
Personal services and benefits	195,900	195,968	187,955	8,013	183,295
Purchased and contracted services	66,800	62,898	60,252	2,646	55,387
Supplies	36,750	41,750	36,946	4,804	32,711
Capital outlay	-	-	-	-	27,619
Total animal control	299,450	300,616	285,153	15,463	299,012
<b>Total public safety</b>	<b>\$ 11,473,435</b>	<b>\$ 11,541,907</b>	<b>\$ 10,840,837</b>	<b>\$ 701,070</b>	<b>\$ 10,301,388</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>				<b>2016</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Highways and streets</b>					
Personal services and benefits	\$ 2,090,723	\$ 2,098,762	\$ 1,766,823	\$ 331,939	\$ 1,669,655
Purchased and contracted services	144,700	154,711	127,007	27,704	119,002
Supplies	957,412	949,562	783,090	166,472	852,680
<b>Total highways and streets</b>	<b>3,192,835</b>	<b>3,203,035</b>	<b>2,676,920</b>	<b>526,115</b>	<b>2,641,337</b>
<b>Health and welfare</b>					
Health					
Board of Health	405,262	405,262	404,977	285	404,977
Calhoun City Schools Nurse Program	34,125	34,125	34,125	-	34,125
Gordon County Schools Nurse Program	34,125	34,125	34,125	-	34,125
<b>Total health</b>	<b>473,512</b>	<b>473,512</b>	<b>473,227</b>	<b>285</b>	<b>473,227</b>
Welfare					
Coosa Valley Regional Service Development Corporation	3,276	3,276	3,276	-	3,276
Other					
Department of Family and Children Serv.	44,563	44,563	44,563	-	44,563
Voluntary Action Center	9,919	9,919	9,919	-	9,919
Prevent Child Abuse	5,000	5,000	5,000	-	5,000
Section 5311 Public Transportation	201,111	201,111	155,044	46,067	149,465
Winners Club	4,550	4,550	4,550	-	4,550
Cherokee Capital Fair Association	4,550	4,550	4,550	-	4,550
George Chambers Resource Center	8,908	8,908	8,908	-	8,908
<b>Total other</b>	<b>278,601</b>	<b>278,601</b>	<b>232,534</b>	<b>46,067</b>	<b>226,955</b>
<b>Total health and welfare</b>	<b>\$ 755,389</b>	<b>\$ 755,389</b>	<b>\$ 709,037</b>	<b>\$ 46,352</b>	<b>\$ 703,458</b>



**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Culture and recreation</b>					
Parks and recreation					
Personal services and benefits	\$ 617,692	\$ 620,024	\$ 542,933	\$ 77,091	\$ 505,756
Purchased and contracted services	172,200	174,700	140,829	33,871	131,983
Supplies	362,000	359,003	275,681	83,322	251,553
Capital outlay	33,000	83,497	83,484	13	28,470
Total parks and recreation	1,184,892	1,237,224	1,042,927	194,297	917,762
Salacoa creek park					
Personal services and benefits	65,701	69,610	67,071	2,539	65,326
Purchased and contracted services	27,625	28,199	20,829	7,370	19,532
Supplies	59,700	55,509	50,054	5,455	58,266
Total salacoa creek park	153,026	153,318	137,954	15,364	143,124
Battlefield parks					
Personal services and benefits	53,740	53,074	11,901	41,173	2,303
Purchased and contracted services	23,000	23,238	9,468	13,770	7,777
Supplies	12,150	12,578	1,369	11,209	16,693
Total battlefield parks	88,890	88,890	22,738	66,152	26,773
Senior center					
Personal services and benefits	93,081	92,167	81,096	11,071	86,751
Purchased and contracted services	9,815	11,223	8,592	2,631	7,593
Supplies	20,350	20,440	17,205	3,235	22,988
Total senior center	123,246	123,830	106,893	16,937	117,332
Gordon County library	239,037	251,810	251,810	-	223,820
Arts Council	4,550	4,550	4,550	-	4,550
City of Calhoun recreation department	415,960	415,960	415,960	-	403,844
<b>Total culture and recreation</b>	<b>2,209,601</b>	<b>2,275,582</b>	<b>1,982,832</b>	<b>292,750</b>	<b>1,837,205</b>
<b>Conservation</b>					
County extension service					
Personal services and benefits	127,263	128,422	116,592	11,830	121,404
Purchased and contracted services	11,650	11,949	10,057	1,892	9,432
Supplies	6,250	6,250	4,977	1,273	4,155
Total county extension service	\$ 145,163	\$ 146,621	\$ 131,626	\$ 14,995	\$ 134,991

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Other					
Timber protection	\$ 10,500	\$ 10,500	\$ 10,500	\$ -	\$ 10,500
DNR law enforcement division	1,200	1,200	632	568	358
AG center & Livestock pavilion	69,900	69,900	44,034	25,866	46,902
Total other	81,600	81,600	55,166	26,434	57,760
<b>Total conservation</b>	226,763	\$ 228,221	\$ 186,792	\$ 41,429	\$ 192,751
<b>Economic development</b>					
Airport Authority	148,781	148,781	148,781	-	148,781
Gordon County Development Authority	110,000	110,000	110,000	-	110,000
<b>Total economic development</b>	258,781	258,781	258,781	-	258,781
<b>Planning and zoning</b>					
Building and planning					
Personal services and benefits	197,151	201,722	199,767	1,955	191,651
Purchased and contracted services	19,310	14,615	4,831	9,784	5,326
Supplies	14,700	15,700	11,396	4,304	9,361
Total building and planning	231,161	232,037	215,994	16,043	206,338
Planning commission					
Personal services and benefits	5,168	4,884	4,861	23	3,428
Purchased and contracted services	1,000	1,336	1,335	1	703
Supplies	75	23	14	9	-
Total planning commission	6,243	6,243	6,210	33	4,131
Historic preservation commission					
Personal services and benefits	5,168	4,535	3,505	1,030	3,987
Purchased and contracted services	1,300	1,933	720	1,213	-
Supplies	50	50	-	50	-
Total historic preservation commission	\$ 6,518	\$ 6,518	\$ 4,225	\$ 2,293	\$ 3,987

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual (Continued)*  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Ordinance enforcement					
Personal services and benefits	\$ 68,373	\$ 66,107	\$ 64,732	\$ 1,375	\$ 43,665
Purchased and contracted services	4,725	5,603	3,501	2,102	2,356
Supplies	10,850	12,530	9,237	3,293	4,105
Total ordinance enforcement	83,948	84,240	77,470	6,770	50,126
Planning and development					
Personal services and benefits	58,738	59,990	59,967	23	58,007
Purchased and contracted services	32,060	28,769	5,822	22,947	2,779
Supplies	7,020	9,351	7,752	1,599	479
Total planning and development	97,818	98,110	73,541	24,569	61,265
<b>Total planning and zoning</b>	<b>425,688</b>	<b>427,148</b>	<b>377,440</b>	<b>49,708</b>	<b>325,847</b>
<b>Debt service</b>					
Principal	278,429	278,429	223,718	54,711	245,664
Interest and fiscal charges	260,045	264,864	177,265	87,599	176,624
Debt issuance costs	-	129,984	116,762	13,222	23,566
<b>Total debt service</b>	<b>538,474</b>	<b>673,277</b>	<b>517,745</b>	<b>155,532</b>	<b>445,854</b>
<b>Total Expenditures</b>	<b>\$ 29,904,926</b>	<b>\$ 30,449,839</b>	<b>\$ 27,243,479</b>	<b>\$ 3,206,360</b>	<b>\$ 26,921,894</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ (1,676,004)	\$ (2,185,917)	\$ 2,295,354	\$ 4,481,271	\$ 2,815,841
Other Financing Sources (Uses)					
Transfers in					
Special revenue funds	135,000	135,000	135,000	-	135,000
Enterprise funds	150,000	150,000	150,000	-	100,000
Transfers out					
Special revenue funds	(2,815,870)	(2,815,870)	(2,815,870)	-	(2,804,732)
Proceeds from the					
sale of capital assets	15,000	15,000	55,936	40,936	5,677
Inception of capital lease	-	-	-	-	1,800,000
Inception of refunding capital lease	-	5,410,000	5,410,000	-	-
Payment to refunded capital leases escrow agent	-	(6,780,016)	(6,780,016)	-	-
Total Other Financing Sources (Uses)	(2,515,870)	(3,885,886)	(3,844,950)	40,936	(764,055)
Net Change in Fund Balances	\$ (4,191,874)	\$ (6,071,803)	(1,549,596)	\$ 4,522,207	2,051,786
Fund Balances Beginning of Year			21,550,296		19,498,510
Fund Balances End of Year			\$ 20,000,700		\$ 21,550,296

**Gordon County, Georgia**  
**Fire Fund**  
**Comparative Balance Sheets**  
**June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 1,038,586	\$ 781,754
Receivables		
Intergovernmental	<u>2,241,428</u>	<u>2,099,215</u>
<b>Total Assets</b>	<u><u>\$ 3,280,014</u></u>	<u><u>\$ 2,880,969</u></u>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 26,353	\$ 29,676
Accrued expenditures	<u>57,975</u>	<u>52,686</u>
<b>Total Liabilities</b>	84,328	82,362
<b>Fund Balances:</b>		
Restricted for public safety - fire services	<u>3,195,686</u>	<u>2,798,607</u>
<b>Total Liabilities and Fund Balances</b>	<u><u>\$ 3,280,014</u></u>	<u><u>\$ 2,880,969</u></u>

**Gordon County, Georgia**  
**Fire Fund**  
*Comparative Statements of Revenues, Expenditures and*  
*Changes in Fund Balances*  
*For the Years Ended June 30, 2017 and 2016*

	<b>2017</b>	<b>2016</b>
<b>Revenues</b>		
Taxes	\$ 2,241,428	\$ 2,099,215
Licenses and permits	46,371	65,566
Charges for services	6	8
Investment earnings	7,139	2,260
Contributions and donations	-	500
Miscellaneous	3,586	2,640
<b>Total Revenues</b>	<b>2,298,530</b>	<b>2,170,189</b>
<b>Expenditures</b>		
<b>Current</b>		
Public safety		
Personal services and benefits	3,543,392	3,268,109
Purchased and contracted services	260,647	216,717
Supplies	343,067	298,120
<b>Total Expenditures</b>	<b>4,147,106</b>	<b>3,782,946</b>
<b>(Deficiency) of Revenues (Under) Expenditures</b>	<b>(1,848,576)</b>	<b>(1,612,757)</b>
<b>Other Financing Sources</b>		
Transfers in	2,245,655	2,103,699
<b>Net Change in Fund Balances</b>	<b>397,079</b>	<b>490,942</b>
<b>Fund Balances Beginning of Year</b>	<b>2,798,607</b>	<b>2,307,665</b>
<b>Fund Balances End of Year</b>	<b>\$ 3,195,686</b>	<b>\$ 2,798,607</b>

**Gordon County, Georgia**  
**Fire Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2017*  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>				<b>2016</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Taxes	\$ 1,950,000	\$ 1,950,000	\$ 2,241,428	\$ 291,428	\$ 2,099,215
Licenses and permits	45,000	45,000	46,371	1,371	65,566
Charges for services	-	-	6	6	8
Investment earnings	1,300	1,300	7,139	5,839	2,260
Contributions and donations	1,000	1,000	-	(1,000)	500
Miscellaneous	-	-	3,586	3,586	2,640
<b>Total Revenues</b>	<b>1,997,300</b>	<b>1,997,300</b>	<b>2,298,530</b>	<b>301,230</b>	<b>2,170,189</b>
<b>Expenditures</b>					
<b>Current</b>					
Public safety					
Personal services and benefits	3,907,475	3,913,689	3,543,392	370,297	3,268,109
Purchased and contracted services	279,400	287,238	260,647	26,591	216,717
Supplies	406,080	406,600	343,067	63,533	298,120
<b>Total Expenditures</b>	<b>4,592,955</b>	<b>4,607,527</b>	<b>4,147,106</b>	<b>460,421</b>	<b>3,782,946</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(2,595,655)</b>	<b>(2,610,227)</b>	<b>(1,848,576)</b>	<b>761,651</b>	<b>(1,612,757)</b>
<b>Other Financing Sources</b>					
Transfers in	2,245,655	2,245,655	2,245,655	-	2,103,699
<b>Net Change in Fund Balances</b>	<b>\$ (350,000)</b>	<b>\$ (364,572)</b>	<b>397,079</b>	<b>\$ 761,651</b>	<b>490,942</b>
<b>Fund Balances Beginning of Year</b>			<b>2,798,607</b>		<b>2,307,665</b>
<b>Fund Balances End of Year</b>			<b>\$ 3,195,686</b>		<b>\$ 2,798,607</b>

**Gordon County, Georgia**  
**2012 SPLOST Projects Fund**  
**Comparative Balance Sheets**  
**June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 18,496,499	\$ 13,077,753
Sales taxes receivable	<u>708,286</u>	<u>675,467</u>
<b>Total Assets</b>	<u><u>\$ 19,204,785</u></u>	<u><u>\$ 13,753,220</u></u>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 15,946	\$ -
Interfund payable	<u>1,300,000</u>	<u>-</u>
<b>Total Liabilities</b>	1,315,946	-
<b>Fund Balances</b>		
Restricted for capital projects	<u>17,888,839</u>	<u>13,753,220</u>
<b>Total Liabilities and Fund Balances</b>	<u><u>\$ 19,204,785</u></u>	<u><u>\$ 13,753,220</u></u>



**Gordon County, Georgia**  
**2012 SPLOST Projects Fund**  
*Comparative Statements of Revenues, Expenditures and*  
*Changes in Fund Balances*  
*For the Years Ended June 30, 2017 and 2016*

	<b>2017</b>	<b>Restated 2016</b>
<b>Revenues</b>		
Taxes	\$ 7,928,408	\$ 7,925,267
Investment earnings	87,555	34,201
<b>Total Revenues</b>	<u>8,015,963</u>	<u>7,959,468</u>
<b>Expenditures</b>		
Intergovernmental	1,422,161	1,768,611
Capital Outlay	<u>2,458,183</u>	<u>6,082,467</u>
<b>Total Expenditures</b>	<u>3,880,344</u>	<u>7,851,078</u>
<b>Excess of Revenues Over Expenditures</b>	4,135,619	108,390
<b>Fund Balances Beginning of Year</b>	<u>13,753,220</u>	<u>13,644,830</u>
<b>Fund Balances End of Year</b>	<u><u>\$ 17,888,839</u></u>	<u><u>\$ 13,753,220</u></u>

**Gordon County, Georgia**  
**2012 SPLOST Projects Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2017*  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>				<b>Restated 2016</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Taxes	\$ 7,720,000	\$ 7,720,000	\$ 7,928,408	\$ 208,408	\$ 7,925,267
Investment earnings	16,000	12,516	87,555	75,039	34,201
<b>Total Revenues</b>	<u>7,736,000</u>	<u>7,732,516</u>	<u>8,015,963</u>	<u>283,447</u>	<u>7,959,468</u>
<b>Expenditures</b>					
Intergovernmental	1,205,328	1,436,828	1,422,161	14,667	1,768,611
Capital Outlay	<u>8,777,088</u>	<u>9,842,104</u>	<u>2,458,183</u>	<u>7,383,921</u>	<u>6,082,467</u>
<b>Total Expenditures</b>	<u>9,982,416</u>	<u>11,278,932</u>	<u>3,880,344</u>	<u>7,398,588</u>	<u>7,851,078</u>
<b>Excess of Revenues (Deficiency) Over (Under) Expenditures</b>	<u>\$ (2,246,416)</u>	<u>\$ (3,546,416)</u>	4,135,619	<u>\$ 7,682,035</u>	108,390
<b>Fund Balances Beginning of Year</b>			<u>13,753,220</u>		<u>13,644,830</u>
<b>Fund Balances End of Year</b>			<u>\$ 17,888,839</u>		<u>\$ 13,753,220</u>

**Gordon County, Georgia**  
**2005 SPLOST Projects Fund**  
**Comparative Balance Sheets**  
**June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Cash and cash equivalents	<u>\$ -</u>	<u>\$ 505,380</u>
<b>Fund Balances</b>		
Restricted for capital projects	<u>\$ -</u>	<u>\$ 505,380</u>

**Gordon County, Georgia**  
**2005 SPLOST Projects Fund**  
*Comparative Statements of Revenues, Expenditures and*  
*Changes in Fund Balances*  
*For the Years Ended June 30, 2017 and 2016*

	<u>2017</u>	<u>2016</u>
<b>Revenues</b>		
Investment earnings	\$ 420	\$ 1,732
<b>Expenditures</b>		
<b>Debt Service</b>		
Principal retirement	355,000	340,000
Interest and fiscal charges	150,800	242,600
<b>Total Expenditures</b>	<u>505,800</u>	<u>582,600</u>
<b>(Deficiency) of Revenues (Under) Expenditures</b>	(505,380)	(580,868)
<b>Fund Balances Beginning of Year</b>	<u>505,380</u>	<u>1,086,248</u>
<b>Fund Balances End of Year</b>	<u>\$ -</u>	<u>\$ 505,380</u>

**Gordon County, Georgia**  
**2005 SPLOST PROJECTS FUND**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2017*  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>				<b>2016</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Investment earnings	\$ 350	\$ 350	\$ 420	\$ 70	\$ 1,732
<b>Expenditures</b>					
<b>Debt Service</b>					
Principal retirement	355,000	355,000	355,000	-	340,000
Interest and fiscal charges	149,648	150,871	150,800	71	242,600
<b>Total Expenditures</b>	<b>504,648</b>	<b>505,871</b>	<b>505,800</b>	<b>71</b>	<b>582,600</b>
<b>Excess of Revenues (Deficiency) Over (Under) Expenditures</b>	<b>\$ (504,298)</b>	<b>\$ (505,521)</b>	<b>(505,380)</b>	<b>\$ 141</b>	<b>(580,868)</b>
<b>Fund Balances Beginning of Year</b>			<b>505,380</b>		<b>1,086,248</b>
<b>Fund Balances End of Year</b>			<b>\$ -</b>		<b>\$ 505,380</b>

**Gordon County, Georgia**  
***Road Projects Fund***  
***Comparative Balance Sheets***  
***June 30, 2017 and 2016***

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Cash and cash equivalents	<u>\$ 77,592</u>	<u>\$ 77,153</u>
 <b>Fund Balances</b>		
Restricted for capital projects	<u>\$ 77,592</u>	<u>\$ 77,153</u>

**Gordon County, Georgia**  
**Road Projects Fund**  
*Comparative Statements of Revenues and*  
*Changes in Fund Balances*  
*For the Years Ended June 30, 2017 and 2016*

	<u>2017</u>	<u>2016</u>
<b>Revenues</b>		
Investment earnings	\$ 439	\$ 209
<b>Fund Balances Beginning of Year</b>	<u>77,153</u>	<u>76,944</u>
<b>Fund Balances End of Year</b>	<u><u>\$ 77,592</u></u>	<u><u>\$ 77,153</u></u>

**Gordon County, Georgia**  
**Road Projects Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2017*  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>				<b>2016</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Investment earnings	\$ 73	\$ 61	\$ 439	\$ 378	\$ 209
<b>Expenditures</b>					
Intergovernmental	43,096	43,096	-	43,096	-
Capital Outlay	33,734	33,722	-	33,722	-
<b>Total Expenditures</b>	<b>76,830</b>	<b>76,818</b>	<b>-</b>	<b>76,818</b>	<b>-</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>\$ (76,757)</b>	<b>\$ (76,757)</b>	<b>439</b>	<b>\$ 77,196</b>	<b>209</b>
<b>Fund Balances Beginning of Year</b>			<b>77,153</b>		<b>76,944</b>
<b>Fund Balances End of Year</b>			<b>\$ 77,592</b>		<b>\$ 77,153</b>



**Gordon County, Georgia**  
**Solid Waste Management Fund**  
**Comparative Statements of Net Position**  
**June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 6,999,318	\$ 8,067,344
Receivables (net of allowance for doubtful accounts)		
Accounts receivable	110,941	80,145
Interfund	1,300,000	-
<b>Total Current Assets</b>	<u>8,410,259</u>	<u>8,147,489</u>
<b>Noncurrent Assets</b>		
<b>Capital Assets</b>		
Land	623,929	623,929
Depreciable, net	3,730,695	3,743,712
<b>Total Noncurrent Assets</b>	<u>4,354,624</u>	<u>4,367,641</u>
<b>Total Assets</b>	<u>12,764,883</u>	<u>12,515,130</u>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Accounts payable	7,062	5,785
Closure and post-closure care payable	3,850	3,850
<b>Total Current Liabilities</b>	10,912	9,635
<b>Long-Term Liabilities</b>		
Closure and post-closure care payable (net of current portion)	4,396,078	4,089,797
<b>Total Liabilities</b>	<u>4,406,990</u>	<u>4,099,432</u>
<b>Net Position</b>		
Investments in capital assets	4,354,624	4,367,641
Unrestricted	4,003,269	4,048,057
<b>Total Net Position</b>	<u>\$ 8,357,893</u>	<u>\$ 8,415,698</u>

**Gordon County, Georgia**  
**Solid Waste Management Fund**  
**Comparative Statements of Revenues,**  
**Expenses and Changes in Fund Net Position**  
**For the Years Ended June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
<b>Operating Revenues</b>		
Charges for services	\$ 387,051	\$ 293,954
<b>Operating Expenses</b>		
<b>Landfill Operations</b>		
Purchased and contracted services	66,105	68,907
Supplies	3,009	2,719
<b>Total Landfill Operations</b>	69,114	71,626
<b>Compactor Sites</b>		
Purchased and contracted services	6,240	6,230
<b>Unclassified</b>		
Closure	168,576	172,370
Post closure	137,705	141,550
Depreciation	155,525	155,525
Depletion	(142,509)	728,377
<b>Total Unclassified</b>	319,297	1,197,822
<b>Total Operating Expenses</b>	394,651	1,275,678
<b>Operating (Loss)</b>	(7,600)	(981,724)

(Continued)

**Gordon County, Georgia**  
**Solid Waste Management Fund**  
**Comparative Statements of Revenues,**  
**Expenses and Changes in Fund Net Position (Continued)**  
**For the Years Ended June 30, 2017 and 2016**

(Continued)

	<u>2017</u>	<u>2016</u>
<b>Non-Operating Revenues</b>		
Investment earnings	<u>\$ 49,795</u>	<u>\$ 24,409</u>
<b>Income (Loss) Before Transfers Out</b>	42,195	(957,315)
Transfers out	<u>(100,000)</u>	<u>(100,000)</u>
<b>Change in Net Position</b>	(57,805)	(1,057,315)
<b>Net Position Beginning of Year</b>	<u>8,415,698</u>	<u>9,473,013</u>
<b>Net Position End of Year</b>	<u><u>\$ 8,357,893</u></u>	<u><u>\$ 8,415,698</u></u>

**Gordon County, Georgia**  
**Solid Waste Management Fund**  
**Comparative Statements of Cash Flows**  
**For the Years Ended June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
<b>Increase (Decrease) in Cash and Cash Equivalents</b>		
<b>Cash Flows from Operating Activities</b>		
Cash received from customers	\$ 356,256	\$ 308,646
Cash payments for goods and services	<u>(74,077)</u>	<u>(82,972)</u>
<b>Net Cash Provided by Operating Activities</b>	<u>282,179</u>	<u>225,674</u>
<b>Cash Flows from Noncapital Financing Activities</b>		
Cash paid for interfund advance	(1,300,000)	-
Cash transfers out	<u>(100,000)</u>	<u>(100,000)</u>
<b>Net Cash Provided (Used) by Noncapital Financing Activities</b>	<u>(1,400,000)</u>	<u>(100,000)</u>
<b>Cash Flows from Investing Activities</b>		
Investment earnings	<u>49,795</u>	<u>24,409</u>
<b>Net Cash Provided by Investing Activities</b>	<u>49,795</u>	<u>24,409</u>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	(1,068,026)	150,083
<b>Cash and Cash Equivalents Beginning of Year</b>	<u>8,067,344</u>	<u>7,917,261</u>
<b>Cash and Cash Equivalents End of Year</b>	<u><u>\$ 6,999,318</u></u>	<u><u>\$ 8,067,344</u></u>

(Continued)

**Gordon County, Georgia**  
**Solid Waste Management Fund**  
**Comparative Statements of Cash Flows (Continued)**  
**For the Years Ended June 30, 2017 and 2016**

(Continued)

	<u>2017</u>	<u>2016</u>
<b>Reconciliation of Operating (Loss) to Net Cash Provided by Operating Activities</b>		
<b>Operating (Loss)</b>	\$ (7,600)	\$ (981,724)
<b>Adjustments</b>		
Depreciation	155,525	155,525
Depletion	(142,509)	728,377
<b>(Increase) Decrease in Assets</b>		
Accounts receivable	(30,796)	14,690
<b>Increase (Decrease) in Liabilities</b>		
Accounts payable	1,278	(5,114)
Closure and post closure care	<u>306,281</u>	<u>313,920</u>
<b>Net Cash Provided by Operating Activities</b>	<u>\$ 282,179</u>	<u>\$ 225,674</u>

**Gordon County, Georgia**  
**Combining Balance Sheet**  
**Nonmajor Special Revenue Funds**  
**June 30, 2017**

	Emergency Telephone System	Supplemental Juvenile Services	Drug Abuse Treatment Education	Condemnation	Crime Victims Assistance	Hotel/Motel Taxes	Jail Maintenance and Construction	Total Nonmajor Special Revenue Funds
<b>Assets</b>								
Cash and cash equivalents	\$ 468,681	\$ 5,462	\$ 21,648	\$ 70,214	\$ 24,500	\$ -	\$ 63,424	\$ 653,929
Receivables	99,121	-	-	-	-	-	-	99,121
Accounts	49,120	-	346	-	2,045	10,603	1,997	64,111
Intergovernmental								
<b>Total Assets</b>	<b>\$ 616,922</b>	<b>\$ 5,462</b>	<b>\$ 21,994</b>	<b>\$ 70,214</b>	<b>\$ 26,545</b>	<b>\$ 10,603</b>	<b>\$ 65,421</b>	<b>\$ 817,161</b>
<b>Liabilities and Fund Balances</b>								
<b>Liabilities</b>								
Accounts payable	\$ 19,195	\$ -	\$ 3,650	\$ -	\$ 42	\$ 10,603	\$ -	\$ 33,490
Accrued expenditures	24,796	-	-	-	1,418	-	-	26,214
Unearned revenues	-	-	-	55,663	-	-	-	55,663
<b>Total Liabilities</b>	<b>43,991</b>	<b>-</b>	<b>3,650</b>	<b>55,663</b>	<b>1,460</b>	<b>10,603</b>	<b>-</b>	<b>115,367</b>
<b>Fund Balances</b>								
Restricted for judicial	-	5,462	18,344	-	25,085	-	-	48,891
Restricted for public safety	572,931	-	-	14,551	-	-	65,421	652,903
<b>Total Fund Balances</b>	<b>572,931</b>	<b>5,462</b>	<b>18,344</b>	<b>14,551</b>	<b>25,085</b>	<b>-</b>	<b>65,421</b>	<b>701,794</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 616,922</b>	<b>\$ 5,462</b>	<b>\$ 21,994</b>	<b>\$ 70,214</b>	<b>\$ 26,545</b>	<b>\$ 10,603</b>	<b>\$ 65,421</b>	<b>\$ 817,161</b>

**Gordon County, Georgia**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Nonmajor Special Revenue Funds**  
**For the Year Ended June 30, 2017**

	Emergency Telephone System	Supplemental Juvenile Services	Drug Abuse Treatment Education	Condemnation	Crime Victims Assistance	Hotel/Motel Taxes	Jail Maintenance and Construction	Total Nonmajor Special Revenue Funds
<b>Revenues</b>								
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73,312	\$ -	\$ 73,312
Intergovernmental	292,745	-	-	-	-	-	-	292,745
Charges for services	799,155	-	-	-	-	-	-	799,155
Fines and forfeitures	-	741	51,234	99,742	68,731	-	113,743	334,191
Investment earnings	2,550	29	242	19	197	-	703	3,740
<b>Total Revenues</b>	1,094,450	770	51,476	99,761	68,928	73,312	114,446	1,503,143
<b>Expenditures</b>								
<b>Current</b>								
Judicial	-	2	110,941	-	97,500	-	-	208,443
Public safety	1,704,636	-	-	142,936	-	-	57	1,847,629
Economic development	-	-	-	-	-	73,312	-	73,312
<b>Total Expenditures</b>	1,704,636	2	110,941	142,936	97,500	73,312	57	2,129,384
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	(610,186)	768	(59,465)	(43,175)	(28,572)	-	114,389	(626,241)
<b>Other Financing Sources (Uses)</b>								
Transfers in	570,215	-	-	-	-	-	-	570,215
Transfers out	-	-	-	-	-	-	(135,000)	(135,000)
<b>Total Other Financing Sources (Uses)</b>	570,215	-	-	-	-	-	(135,000)	435,215
<b>Net Change in Fund Balances</b>	(39,971)	768	(59,465)	(43,175)	(28,572)	-	(20,611)	(191,026)
<b>Fund Balances Beginning of Year</b>	612,902	4,694	77,809	57,726	53,657	-	86,032	892,820
<b>Fund Balances End of Year</b>	\$ 572,931	\$ 5,462	\$ 18,344	\$ 14,551	\$ 25,085	\$ -	\$ 65,421	\$ 701,794

**Gordon County, Georgia**  
***Emergency Telephone System Fund***  
***Comparative Balance Sheets***  
***June 30, 2017 and 2016***

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 468,681	\$ 679,405
Receivables		
Accounts	99,121	95,554
Intergovernmental	<u>49,120</u>	<u>38,436</u>
<b>Total Assets</b>	<u><u>\$ 616,922</u></u>	<u><u>\$ 813,395</u></u>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 19,195	\$ 182,065
Accrued expenditures	<u>24,796</u>	<u>18,428</u>
<b>Total Liabilities</b>	43,991	200,493
<b>Fund Balances</b>		
Restricted for public safety - E-911 system	<u>572,931</u>	<u>612,902</u>
<b>Total Liabilities and Fund Balances</b>	<u><u>\$ 616,922</u></u>	<u><u>\$ 813,395</u></u>



**Gordon County, Georgia**  
**Emergency Telephone System Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Intergovernmental	\$ 265,000	\$ 265,000	\$ 292,745	\$ 27,745	\$ 259,860
Charges for services	802,250	802,250	799,155	(3,095)	800,628
Investment earnings	600	600	2,550	1,950	1,014
<b>Total Revenues</b>	<u>1,067,850</u>	<u>1,067,850</u>	<u>1,094,450</u>	<u>26,600</u>	<u>1,061,502</u>
<b>Expenditures</b>					
<b>Current</b>					
Public safety					
Personal services and benefits	1,425,178	1,428,932	1,358,887	70,045	1,278,106
Purchased and contracted services	331,977	290,647	274,658	15,989	289,006
Supplies	30,910	74,898	71,091	3,807	26,484
<b>Capital Outlay</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>151,869</u>
<b>Total Expenditures</b>	<u>1,788,065</u>	<u>1,794,477</u>	<u>1,704,636</u>	<u>89,841</u>	<u>1,745,465</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	(720,215)	(726,627)	(610,186)	116,441	(683,963)
<b>Other Financing Sources</b>					
Transfers in	<u>570,215</u>	<u>570,215</u>	<u>570,215</u>	<u>-</u>	<u>701,033</u>
<b>Net Change in Fund Balances</b>	<u>\$ (150,000)</u>	<u>\$ (156,412)</u>	<u>(39,971)</u>	<u>\$ 116,441</u>	<u>17,070</u>
<b>Fund Balances Beginning of Year</b>			<u>612,902</u>		<u>595,832</u>
<b>Fund Balances End of Year</b>			<u>\$ 572,931</u>		<u>\$ 612,902</u>

**Gordon County, Georgia**  
***Supplemental Juvenile Services Fund***  
***Comparative Balance Sheets***  
***June 30, 2017 and 2016***

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Cash and cash equivalents	<u>\$ 5,462</u>	<u>\$ 4,694</u>
<b>Fund Balances</b>		
Restricted for judicial - juvenile services	<u>\$ 5,462</u>	<u>\$ 4,694</u>

**Gordon County, Georgia**  
**Supplemental Juvenile Services Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Fines and forfeitures	\$ 750	\$ 750	\$ 741	\$ (9)	\$ 504
Investment earnings	6	6	29	23	13
<b>Total Revenues</b>	<u>756</u>	<u>756</u>	<u>770</u>	<u>14</u>	<u>517</u>
<b>Expenditures</b>					
<b>Current</b>					
Judicial					
Personal services and benefits	995	992	-	992	-
Purchased and contracted services	-	3	2	1	1
<b>Total Expenditures</b>	<u>995</u>	<u>995</u>	<u>2</u>	<u>993</u>	<u>1</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>\$ (239)</u>	<u>\$ (239)</u>	\$ 768	<u>\$ 1,007</u>	\$ 516
<b>Fund Balances Beginning of Year</b>			<u>4,694</u>		<u>4,178</u>
<b>Fund Balances End of Year</b>			<u>\$ 5,462</u>		<u>\$ 4,694</u>

**Gordon County, Georgia**  
***Drug Abuse Treatment Education Fund***  
***Comparative Balance Sheets***  
***June 30, 2017 and 2016***

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 21,648	\$ 81,106
Intergovernmental receivables	<u>346</u>	<u>963</u>
<b>Total Assets</b>	<u><u>\$ 21,994</u></u>	<u><u>\$ 82,069</u></u>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 3,650	\$ 4,260
<b>Fund Balances</b>		
Restricted for judicial - drug treatment education	<u>18,344</u>	<u>77,809</u>
<b>Total Liabilities and Fund Balances</b>	<u><u>\$ 21,994</u></u>	<u><u>\$ 82,069</u></u>

**Gordon County, Georgia**  
**Drug Abuse Treatment Education Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	<b>2017</b>				<b>2016</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Fines and forfeitures	\$ 78,500	\$ 78,500	\$ 51,234	\$ (27,266)	\$ 60,382
Investment earnings	200	200	242	42	295
<b>Total Revenues</b>	<u>78,700</u>	<u>78,700</u>	<u>51,476</u>	<u>(27,224)</u>	<u>60,677</u>
<b>Expenditures</b>					
<b>Current</b>					
Judicial					
Purchased and contracted services	150,055	150,055	110,941	39,114	99,486
Supplies	<u>1,500</u>	<u>1,500</u>	<u>-</u>	<u>1,500</u>	<u>-</u>
<b>Total Expenditures</b>	<u>151,555</u>	<u>151,555</u>	<u>110,941</u>	<u>40,614</u>	<u>99,486</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>\$ (72,855)</u>	<u>\$ (72,855)</u>	<u>(59,465)</u>	<u>13,390</u>	<u>(38,809)</u>
<b>Fund Balances Beginning of Year</b>			<u>77,809</u>		<u>116,618</u>
<b>Fund Balances End of Year</b>			<u>\$ 18,344</u>		<u>\$ 77,809</u>

**Gordon County, Georgia**  
**Condemnation Fund**  
**Comparative Balance Sheets**  
**June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Cash and cash equivalents	<u>\$      70,214</u>	<u>\$    106,350</u>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Unearned revenues	\$      55,663	\$      48,624
<b>Fund Balances</b>		
Restricted for public safety - special enforcement	<u>14,551</u>	<u>57,726</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$      70,214</u>	<u>\$    106,350</u>

**Gordon County, Georgia**  
**Condemnation Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2017*  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Fines and forfeitures	\$ 133,000	\$ 102,750	\$ 99,742	\$ (3,008)	\$ 65,960
Investment earnings	10	10	19	9	16
<b>Total Revenues</b>	<u>133,010</u>	<u>102,760</u>	<u>99,761</u>	<u>(2,999)</u>	<u>65,976</u>
<b>Expenditures</b>					
<b>Current</b>					
Public safety					
Purchased and contracted services	67,900	41,611	41,611	-	57,740
Supplies	<u>38,000</u>	<u>101,339</u>	<u>101,325</u>	<u>14</u>	<u>24,156</u>
<b>Total Expenditures</b>	<u>105,900</u>	<u>142,950</u>	<u>142,936</u>	<u>14</u>	<u>81,896</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>\$ 27,110</u>	<u>\$ (40,190)</u>	<u>(43,175)</u>	<u>\$ (2,985)</u>	<u>(15,920)</u>
<b>Fund Balances Beginning of Year</b>			<u>57,726</u>		<u>73,646</u>
<b>Fund Balances End of Year</b>			<u>\$ 14,551</u>		<u>\$ 57,726</u>

**Gordon County, Georgia**  
**Crime Victims Assistance Fund**  
**Comparative Balance Sheets**  
**June 30, 2017 and 2016**

	<b>2017</b>	<b>2016</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 24,500	\$ 53,427
Intergovernmental receivables	2,045	1,904
<b>Total Assets</b>	<b>\$ 26,545</b>	<b>\$ 55,331</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 42	\$ 489
Accrued expenditures	1,418	1,185
<b>Total Liabilities</b>	1,460	1,674
<b>Fund Balances</b>		
Restricted for judicial - crime victims assistance	25,085	53,657
<b>Total Liabilities and Fund Balances</b>	<b>\$ 26,545</b>	<b>\$ 55,331</b>



**Gordon County, Georgia**  
**Crime Victims Assistance Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Fines and forfeitures	\$ 67,850	\$ 67,850	\$ 68,731	\$ 881	\$ 73,292
Investment earnings	125	125	197	72	184
<b>Total Revenues</b>	<u>67,975</u>	<u>67,975</u>	<u>68,928</u>	<u>953</u>	<u>73,476</u>
<b>Expenditures</b>					
<b>Current</b>					
Judicial					
Personal services and benefits	118,364	119,107	94,292	24,815	93,495
Purchased and contracted services	2,175	2,308	2,089	219	1,685
Supplies	2,100	2,100	1,119	981	3,266
<b>Total Expenditures</b>	<u>122,639</u>	<u>123,515</u>	<u>97,500</u>	<u>26,015</u>	<u>98,446</u>
<b>Excess (Deficiency) of Revenues (Under) Expenditures</b>	<u>\$ (54,664)</u>	<u>\$ (55,540)</u>	(28,572)	<u>\$ 26,968</u>	(24,970)
<b>Fund Balances Beginning of Year</b>			<u>53,657</u>		<u>78,627</u>
<b>Fund Balances End of Year</b>			<u>\$ 25,085</u>		<u>\$ 53,657</u>

**Gordon County, Georgia**  
***Hotel/Motel Tax Fund***  
***Comparative Balance Sheets***  
***June 30, 2017 and 2016***

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Intergovernmental receivable	<u>\$ 10,603</u>	<u>\$ 10,418</u>
<b>Liabilities</b>		
Accounts payable	<u>\$ 10,603</u>	<u>\$ 10,418</u>

**Gordon County, Georgia**  
**Hotel/Motel Tax Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2017*  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Taxes	\$ 53,579	\$ 73,312	\$ 73,312	\$ -	\$ 56,996
<b>Expenditures</b>					
<b>Current</b>					
Economic development					
Industrial Development Authority	13,395	18,328	18,328	-	16,421
Chamber of Commerce	40,184	54,984	54,984	-	40,575
<b>Total Expenditures</b>	53,579	73,312	73,312	-	56,996
<b>Excess of Revenues Over Expenditures</b>	<u>\$ -</u>	<u>\$ -</u>	-	<u>\$ -</u>	-
<b>Fund Balances Beginning of Year</b>			-		-
<b>Fund Balances End of Year</b>			<u>\$ -</u>		<u>\$ -</u>

**Gordon County, Georgia**  
***Jail Maintenance and Construction Fund***  
***Comparative Balance Sheets***  
***June 30, 2017 and 2016***

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 63,424	\$ 84,020
Intergovernmental receivable	<u>1,997</u>	<u>2,012</u>
<b>Total Assets</b>	<u><u>\$ 65,421</u></u>	<u><u>\$ 86,032</u></u>
<b>Fund Balances</b>		
Restricted for public safety - jail maintenance	<u><u>\$ 65,421</u></u>	<u><u>\$ 86,032</u></u>

**Gordon County, Georgia**  
**Jail Maintenance and Construction Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2017**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2016)*

	2017				2016
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Fines and forfeitures	\$ 130,000	\$ 130,000	\$ 113,743	\$ (16,257)	\$ 127,986
Investment earnings	175	187	703	516	312
<b>Total Revenues</b>	<u>130,175</u>	<u>130,187</u>	<u>114,446</u>	<u>(15,741)</u>	<u>128,298</u>
<b>Expenditures</b>					
<b>Current</b>					
Public safety					
Purchased and contracted services	<u>45</u>	<u>57</u>	<u>57</u>	<u>-</u>	<u>35</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>130,130</u>	<u>130,130</u>	<u>114,389</u>	<u>(15,741)</u>	<u>128,263</u>
<b>Other Financing (Uses)</b>					
Transfers out	<u>(135,000)</u>	<u>(135,000)</u>	<u>(135,000)</u>	<u>-</u>	<u>(135,000)</u>
<b>Net Change in Fund Balances</b>	<u><u>\$ (4,870)</u></u>	<u><u>\$ (4,870)</u></u>	<u><u>\$ (20,611)</u></u>	<u><u>\$ (15,741)</u></u>	<u><u>\$ (6,737)</u></u>
<b>Fund Balances Beginning of Year</b>			<u>86,032</u>		<u>92,769</u>
<b>Fund Balances End of Year</b>			<u><u>\$ 65,421</u></u>		<u><u>\$ 86,032</u></u>

**Gordon County, Georgia**  
**Chert Fund**  
**Comparative Statements of Net Position**  
**June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 149,753	\$ 253,943
Accounts receivable	<u>-</u>	<u>2,907</u>
<b>Total Current Assets</b>	<u>149,753</u>	<u>256,850</u>
<b>Noncurrent Assets</b>		
<b>Capital Assets</b>		
Land	<u>80,000</u>	<u>80,000</u>
<b>Total Assets</b>	<u>229,753</u>	<u>336,850</u>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Accounts payable	3,539	2,171
Accrued salaries	768	619
Compensated absences payable	<u>1,203</u>	<u>1,581</u>
<b>Total Current Liabilities</b>	5,510	4,371
<b>Long-Term Liabilities</b>		
Compensated absences payable (net of current portion)	<u>1,805</u>	<u>2,372</u>
<b>Total Liabilities</b>	<u>7,315</u>	<u>6,743</u>
<b>Net Position</b>		
Investment in capital assets	80,000	80,000
Unrestricted	<u>142,438</u>	<u>250,107</u>
<b>Total Net Position</b>	<u>\$ 222,438</u>	<u>\$ 330,107</u>

**Gordon County, Georgia**  
**Chert Fund**  
*Comparative Statements of Revenues,  
Expenses and Changes in Fund Net Position  
For the Years Ended June 30, 2017 and 2016*

	<u>2017</u>	<u>2016</u>
<b>Operating Revenues</b>		
Sales	\$ 86,727	\$ 178,863
Miscellaneous	9	548
<b>Total Operating Revenues</b>	<u>86,736</u>	<u>179,411</u>
<b>Operating Expenses</b>		
Personal services and benefits	53,909	57,978
Purchased and contracted services	63,073	18,169
Supplies	28,812	36,665
<b>Total Operating Expenses</b>	<u>145,794</u>	<u>112,812</u>
<b>Operating Income (Loss)</b>	(59,058)	66,599
<b>Non-Operating Revenues</b>		
Investment earnings	1,389	687
<b>Income (Loss) Before Transfers Out</b>	(57,669)	67,286
Transfers Out	(50,000)	-
<b>Change in Net Position</b>	(107,669)	67,286
<b>Net Position Beginning of Year</b>	<u>330,107</u>	<u>262,821</u>
<b>Net Position End of Year</b>	<u>\$ 222,438</u>	<u>\$ 330,107</u>

**Gordon County, Georgia**  
**Chert Fund**  
**Comparative Statements of Cash Flows**  
**For the Years Ended June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
<b>Increase (Decrease) in Cash and Cash Equivalents</b>		
<b>Cash Flows from Operating Activities</b>		
Cash received from customers	\$ 89,643	\$ 176,504
Cash payments to employees for services and benefits	(54,705)	(59,605)
Cash payments for goods and services	(90,517)	(59,334)
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>(55,579)</u>	<u>57,565</u>
<b>Cash Flows from Noncapital Financing Activities</b>		
Cash transfers out	(50,000)	-
<b>Net Cash (Used) by Noncapital Financing Activities</b>	<u>(50,000)</u>	<u>-</u>
<b>Cash Flows from Investing Activities</b>		
Investment earnings	1,389	687
<b>Net Increase in Cash and Cash Equivalents</b>	(104,190)	58,252
<b>Cash and Cash Equivalents Beginning of Year</b>	<u>253,943</u>	<u>195,691</u>
<b>Cash and Cash Equivalents End of Year</b>	<u><u>\$ 149,753</u></u>	<u><u>\$ 253,943</u></u>

(Continued)



**Gordon County, Georgia**  
**Chert Fund**  
**Comparative Statements of Cash Flows (Continued)**  
**For the Years Ended June 30, 2017 and 2016**

(Continued)

	<u>2017</u>	<u>2016</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided by Operating Activities</b>		
<b>Operating Income (Loss)</b>	\$ (59,058)	\$ 66,599
<b>Adjustments</b>		
<b>(Increase) Decrease in Assets</b>		
Accounts receivable	2,907	(2,907)
<b>Increase (Decrease) in Liabilities</b>		
Accounts payable	1,368	(4,500)
Accrued salaries	149	(1,152)
Compensated absences payable	(945)	(475)
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>\$ (55,579)</u>	<u>\$ 57,565</u>

**Gordon County, Georgia**  
**Combining Statement of Changes in Assets and Liabilities**  
**Agency Funds**  
**For The Year Ended June 30, 2017**

<b>Tax Commissioner Fund</b>	<b>Balance July 1, 2016</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2017</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 716,930	\$ 34,559,458	\$ 34,589,788	\$ (220,315)	\$ 466,285
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 17,803,999	\$ 17,583,684	\$ (220,315)	\$ -
Due to others	716,930	16,755,459	17,006,104	-	466,285
<b>Total Liabilities</b>	\$ 716,930	\$ 34,559,458	\$ 34,589,788	\$ (220,315)	\$ 466,285
<b>Clerk of Superior Court Fund</b>	<b>Balance July 1, 2016</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2017</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 185,521	\$ 4,510,765	\$ 4,250,258	\$ (62,950)	\$ 383,078
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 753,819	\$ 690,869	\$ (62,950)	\$ -
Due to others	185,521	3,756,946	3,559,389	-	383,078
<b>Total Liabilities</b>	\$ 185,521	\$ 4,510,765	\$ 4,250,258	\$ (62,950)	\$ 383,078
<b>Sheriff Fund</b>	<b>Restated Balance July 1, 2016</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2017</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 96,351	\$ 1,000,573	\$ 964,116	\$ (20,600)	\$ 112,208
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 175,532	\$ 154,932	\$ (20,600)	\$ -
Due to others	96,351	825,041	809,184	-	112,208
<b>Total Liabilities</b>	\$ 96,351	\$ 1,000,573	\$ 964,116	\$ (20,600)	\$ 112,208

(Continued)

**Gordon County, Georgia**  
**Combining Statement of Changes in Assets and Liabilities (Continued)**  
**Agency Funds**  
**For The Year Ended June 30, 2017**

(Continued)

<b>Probate Court Fund</b>	<b>Balance July 1, 2016</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2017</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 24,733	\$ 1,344,024	\$ 1,257,005	\$ (74,225)	\$ 37,527
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 873,867	\$ 799,642	\$ (74,225)	\$ -
Due to others	24,733	470,157	457,363	-	37,527
<b>Total Liabilities</b>	\$ 24,733	\$ 1,344,024	\$ 1,257,005	\$ (74,225)	\$ 37,527
<b>Magistrate Court Fund</b>	<b>Balance July 1, 2016</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2017</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 20,752	\$ 402,624	\$ 377,831	\$ (13,128)	\$ 32,417
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 149,143	\$ 136,015	\$ (13,128)	\$ -
Due to others	20,752	253,481	241,816	-	32,417
<b>Total Liabilities</b>	\$ 20,752	\$ 402,624	\$ 377,831	\$ (13,128)	\$ 32,417
<b>Juvenile Court Fund</b>	<b>Balance July 1, 2016</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2017</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 27,690	\$ 4,633	\$ 3,668	\$ (930)	\$ 27,725
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 3,478	\$ 2,548	\$ (930)	\$ -
Due to others	27,690	1,155	1,120	-	27,725
<b>Total Liabilities</b>	\$ 27,690	\$ 4,633	\$ 3,668	\$ (930)	\$ 27,725

(Continued)

**Gordon County, Georgia**  
**Combining Statement of Changes in Assets and Liabilities (Continued)**  
**Agency Funds**  
**For The Year Ended June 30, 2017**

(Continued)

<b>Total</b>	<b>Restated Balance July 1, 2016</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2017</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 1,071,977	\$ 41,822,077	\$ 41,442,666	\$ (392,148)	\$ 1,059,240
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 19,759,838	\$ 19,367,690	\$ (392,148)	\$ -
Due to others	1,071,977	22,062,239	22,074,976	-	1,059,240
<b>Total Liabilities</b>	\$ 1,071,977	\$ 41,822,077	\$ 41,442,666	\$ (392,148)	\$ 1,059,240

**Gordon County, Georgia**  
***Introduction to Statistical Section***  
***( Unaudited)***

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This part of the Gordon County's comprehensive annual financial report presents detailed information as a context for understanding this year's financial statements, note disclosures, and supplementary information. This information has not been audited.

<b>Contents</b>	<b>Page</b>
<b>Financial Trends</b>	121-131
These tables contain trend information that may assist the reader in assessing the County's current financial performance by placing it in a historical perspective.	
<b>Revenue Capacity</b>	132-142
These tables contain information that may assist the reader in assessing the viability of the County's two most significant local revenue sources, the property and sales taxes. Property taxes are the County's primary "own revenue source." The principal sales tax remitters information is not available from the Georgia Department of Revenue, the organization which collects the sales taxes from businesses and remits the local government's share to the applicable government.	
<b>Debt Capacity</b>	143-145
These tables present information that may assist the reader in analyzing the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	
<b>Demographic and Economic Information</b>	146-148
This table offers demographic and economic indicators that are commonly used for financial analysis and that can inform one's understanding the County's present and ongoing financial status.	
<b>Operating Information</b>	149-152
These tables contain service and infrastructure indicators that can inform one's understanding how the information in the County's financial statements relates to the services the County provides and the activities it performs.	

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**Gordon County, Georgia**  
**Changes in Net Position - Governmental Activities**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**

Fiscal Year Ended June 30,										
Source	2008	Restated 2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>Expenses:</b>										
General government	\$ 5,173,106	\$ 7,331,063	\$ 5,220,427	\$ 5,225,695	\$ 6,208,909	\$ 5,440,123	\$ 5,530,582	\$ 5,626,738	\$ 5,796,071	\$ 5,859,723
Judicial	2,813,030	3,020,753	3,021,725	2,967,754	3,119,938	3,285,085	3,344,672	3,381,077	3,444,384	3,574,733
Public safety	13,386,235	14,861,528	15,483,877	15,229,542	16,253,676	17,391,140	17,458,851	17,482,432	17,639,141	18,459,942
Highways and streets	8,059,438	8,198,197	7,673,983	8,269,323	8,521,182	5,520,425	5,891,765	6,260,776	7,789,927	6,029,619
Health and welfare	706,280	716,416	723,570	681,392	685,840	709,427	711,767	717,301	703,458	709,037
Culture and recreation	2,186,942	2,449,455	2,304,216	2,207,764	2,269,630	2,878,329	2,843,654	2,797,169	3,386,378	2,761,399
Conservation	123,565	182,426	146,036	148,858	144,141	146,509	171,407	198,521	193,538	187,987
Economic development	153,917	150,051	180,021	222,027	426,128	223,180	306,922	312,103	315,777	332,093
Planning and zoning	421,767	387,440	289,867	287,872	266,198	293,467	254,561	275,553	325,585	383,027
Interest and fiscal charges	1,073,487	1,254,322	1,083,380	898,354	712,711	473,193	412,153	390,831	438,249	428,514
<b>Total Expenses</b>	<b>34,097,767</b>	<b>38,551,651</b>	<b>36,127,102</b>	<b>36,138,581</b>	<b>38,608,353</b>	<b>36,360,878</b>	<b>36,926,334</b>	<b>37,442,501</b>	<b>40,032,508</b>	<b>38,726,074</b>
<b>Program Revenues:</b>										
Charges for services:										
Commissions	452,746	534,153	526,234	591,675	651,849	630,084	676,057	681,664	711,965	667,404
Court fees	300,176	145,915	180,219	170,375	155,780	178,961	167,884	160,131	186,190	177,355
Sheriff fees	219,432	162,459	449,573	481,958	500,744	266,069	258,905	227,653	189,348	162,225
Fines	1,691,282	1,564,061	1,556,192	1,476,689	1,381,965	1,312,725	1,366,011	1,548,228	1,451,586	1,364,381
Emergency telephone fees	756,484	866,285	934,037	918,550	860,412	837,730	811,804	802,050	800,628	799,155
Other	891,610	983,267	921,932	946,827	887,121	928,813	991,069	1,090,693	1,143,716	1,059,318
Operating grants and contributions	425,891	538,413	454,510	566,648	553,521	778,453	1,060,351	1,493,821	1,307,623	515,744
Capital grants and contributions	702,821	510,000	-	3,319,274	525,527	215,507	454,864	56,242	535,637	661,326
<b>Total Program Revenues</b>	<b>5,440,442</b>	<b>5,304,553</b>	<b>5,022,697</b>	<b>8,471,996</b>	<b>5,516,919</b>	<b>5,148,342</b>	<b>5,786,945</b>	<b>6,060,482</b>	<b>6,326,693</b>	<b>5,406,908</b>
<b>Net (Expense) Revenue</b>	<b>(28,657,325)</b>	<b>(33,247,098)</b>	<b>(31,104,405)</b>	<b>(27,666,585)</b>	<b>(33,091,434)</b>	<b>(31,212,536)</b>	<b>(31,139,389)</b>	<b>(31,382,019)</b>	<b>(33,705,815)</b>	<b>(33,319,166)</b>
<b>General Revenues and Transfers:</b>										
Taxes:										
Property	16,494,592	16,714,535	16,835,573	16,250,052	16,130,112	17,226,719	17,391,248	17,067,026	18,173,343	18,121,638
Sales	16,180,586	14,022,711	13,877,792	13,950,131	14,664,616	14,630,460	14,012,506	14,157,131	13,422,405	13,437,573
Insurance premium	1,567,994	1,545,511	1,503,121	1,582,218	1,690,309	1,756,805	1,842,195	1,972,703	2,099,215	2,241,428
Excise	-	-	-	-	-	-	-	400,977	518,466	591,686
Alcohol beverage	216,677	207,146	200,378	199,491	190,777	172,167	170,036	167,378	171,869	172,154
Real estate transfer	344,221	230,837	187,604	190,089	188,216	237,986	214,787	282,686	259,652	290,867
Other	268,098	292,654	274,612	267,672	311,143	384,566	563,664	89,531	106,484	403,413
Payment in lieu of taxes	115,044	161,456	263,264	368,757	353,868	308,808	277,709	278,590	281,895	282,564
Gain on sale of capital assets	-	-	18,365	-	-	110,654	21,468	-	5,677	31,417
Investment earnings	1,521,084	414,706	81,219	47,319	36,073	32,913	27,673	36,410	65,515	128,594
Miscellaneous	-	17,028	11,514	45,706	57,167	59,814	57,716	61,546	60,093	26,586
Transfers - net	(60,000)	(56,936)	(86,950)	(72,850)	(30,000)	1,697,216	707,829	-	100,000	150,000
<b>Total General Revenues and Transfers</b>	<b>36,648,296</b>	<b>33,549,648</b>	<b>33,166,492</b>	<b>32,828,585</b>	<b>33,592,281</b>	<b>36,618,108</b>	<b>35,286,831</b>	<b>34,513,978</b>	<b>35,264,614</b>	<b>35,877,920</b>
<b>Change in Net Position</b>	<b>\$ 7,990,971</b>	<b>\$ 302,550</b>	<b>\$ 2,062,087</b>	<b>\$ 5,162,000</b>	<b>\$ 500,847</b>	<b>\$ 5,405,572</b>	<b>\$ 4,147,442</b>	<b>\$ 3,131,959</b>	<b>\$ 1,558,799</b>	<b>\$ 2,558,754</b>

**Gordon County, Georgia**  
*Changes in Net Position - Business-type Activities*  
*Last Ten Fiscal Years*  
*(accrual basis of accounting)*

Fiscal Year Ended June 30,										
Source	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>Expenses:</b>										
Solid waste management	\$ 4,137,104	\$ (1,121,612)	\$ 3,383,579	\$ 1,652,794	\$ 1,835,274	\$ (3,553,521)	\$ 1,581,256	\$ 972,678	\$ 1,275,678	\$ 394,651
Chert	232,910	128,238	80,135	68,155	94,271	90,419	93,653	101,560	112,812	145,794
<b>Total Expenses</b>	<b>4,370,014</b>	<b>(993,374)</b>	<b>3,463,714</b>	<b>1,720,949</b>	<b>1,929,545</b>	<b>(3,463,102)</b>	<b>1,674,909</b>	<b>1,074,238</b>	<b>1,388,490</b>	<b>540,445</b>
<b>Program Revenues:</b>										
Charges for services:										
Solid waste management	1,042,590	745,624	670,341	487,462	727,381	623,688	314,907	300,738	293,954	387,051
Chert	161,764	97,159	53,575	41,652	42,794	44,760	81,340	109,360	178,863	86,727
Capital grants and contributions	-	3,100,000	59,579	-	-	1,026,858	-	-	-	-
<b>Total Program Revenues</b>	<b>1,204,354</b>	<b>3,942,783</b>	<b>783,495</b>	<b>529,114</b>	<b>770,175</b>	<b>1,695,306</b>	<b>396,247</b>	<b>410,098</b>	<b>472,817</b>	<b>473,778</b>
<b>Net (Expense) Revenue</b>	<b>(3,165,660)</b>	<b>4,936,157</b>	<b>(2,680,219)</b>	<b>(1,191,835)</b>	<b>(1,159,370)</b>	<b>5,158,408</b>	<b>(1,278,662)</b>	<b>(664,140)</b>	<b>(915,673)</b>	<b>(66,667)</b>
<b>General Revenues and Transfers:</b>										
Investment earnings	237,552	99,827	21,914	17,385	13,306	15,794	11,475	14,228	25,096	51,184
Miscellaneous	206	144	76	97	86	85	170	225	548	9
Transfers - net	60,000	56,936	86,950	72,850	30,000	(1,697,216)	(707,829)	-	(100,000)	(150,000)
<b>Total General Revenues and Transfers</b>	<b>297,758</b>	<b>156,907</b>	<b>108,940</b>	<b>90,332</b>	<b>43,392</b>	<b>(1,681,337)</b>	<b>(696,184)</b>	<b>14,453</b>	<b>(74,356)</b>	<b>(98,807)</b>
<b>Change in Net Position</b>	<b>\$ (2,867,902)</b>	<b>\$ 5,093,064</b>	<b>\$ (2,571,279)</b>	<b>\$ (1,101,503)</b>	<b>\$ (1,115,978)</b>	<b>\$ 3,477,071</b>	<b>\$ (1,974,846)</b>	<b>\$ (649,687)</b>	<b>\$ (990,029)</b>	<b>\$ (165,474)</b>



**Gordon County, Georgia**  
**Changes in Net Position - Total**  
**Last Ten Fiscal Years**  
*(accrual basis of accounting)*

Source	Fiscal Year Ended June 30,									
	2008	Restated 2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>Expenses:</b>										
Governmental activities <sup>1</sup>	\$ 34,097,767	\$ 38,551,651	\$ 36,127,102	\$ 36,138,581	\$ 38,608,353	\$ 36,360,878	\$ 36,926,334	\$ 37,442,501	\$ 40,032,508	\$ 38,726,074
Business-type activities <sup>2</sup>	4,370,014	(993,374)	3,463,714	1,720,949	1,929,545	(3,463,102)	1,674,909	1,074,238	1,388,490	540,445
<b>Total Expenses</b>	<u>38,467,781</u>	<u>37,558,277</u>	<u>39,590,816</u>	<u>37,859,530</u>	<u>40,537,898</u>	<u>32,897,776</u>	<u>38,601,243</u>	<u>38,516,739</u>	<u>41,420,998</u>	<u>39,266,519</u>
<b>Program Revenues:</b>										
Governmental activities <sup>1</sup>	5,440,442	5,304,553	5,022,697	8,471,996	5,516,919	5,148,342	5,786,945	6,060,482	6,326,693	5,406,908
Business-type activities <sup>2</sup>	1,204,354	3,942,783	783,495	529,114	770,175	1,695,306	396,247	410,098	472,817	473,778
<b>Total Program Revenues</b>	<u>6,644,796</u>	<u>9,247,336</u>	<u>5,806,192</u>	<u>9,001,110</u>	<u>6,287,094</u>	<u>6,843,648</u>	<u>6,183,192</u>	<u>6,470,580</u>	<u>6,799,510</u>	<u>5,880,686</u>
<b>Net (Expense) Revenue</b>	<u>(31,822,985)</u>	<u>(28,310,941)</u>	<u>(33,784,624)</u>	<u>(28,858,420)</u>	<u>(34,250,804)</u>	<u>(26,054,128)</u>	<u>(32,418,051)</u>	<u>(32,046,159)</u>	<u>(34,621,488)</u>	<u>(33,385,833)</u>
<b>General Revenues and Transfers:</b>										
Governmental activities <sup>1</sup>	36,648,296	33,549,648	33,166,492	32,828,585	33,592,281	36,618,108	35,286,831	34,513,978	35,264,614	35,877,920
Business-type activities <sup>2</sup>	297,758	156,907	108,940	90,332	43,392	(1,681,337)	(696,184)	14,453	(74,356)	(98,807)
<b>Total General Revenues and Transfers</b>	<u>36,946,054</u>	<u>33,706,555</u>	<u>33,275,432</u>	<u>32,918,917</u>	<u>33,635,673</u>	<u>34,936,771</u>	<u>34,590,647</u>	<u>34,528,431</u>	<u>35,190,258</u>	<u>35,779,113</u>
<b>Change in Net Position</b>	<u>\$ 5,123,069</u>	<u>\$ 5,395,614</u>	<u>\$ (509,192)</u>	<u>\$ 4,060,497</u>	<u>\$ (615,131)</u>	<u>\$ 8,882,643</u>	<u>\$ 2,172,596</u>	<u>\$ 2,482,272</u>	<u>\$ 568,770</u>	<u>\$ 2,393,280</u>

**Notes:**

<sup>1</sup>See Table-Changes in Net Position - Governmental Activities

<sup>2</sup>See Table-Changes in Net Position - Business-type Activities

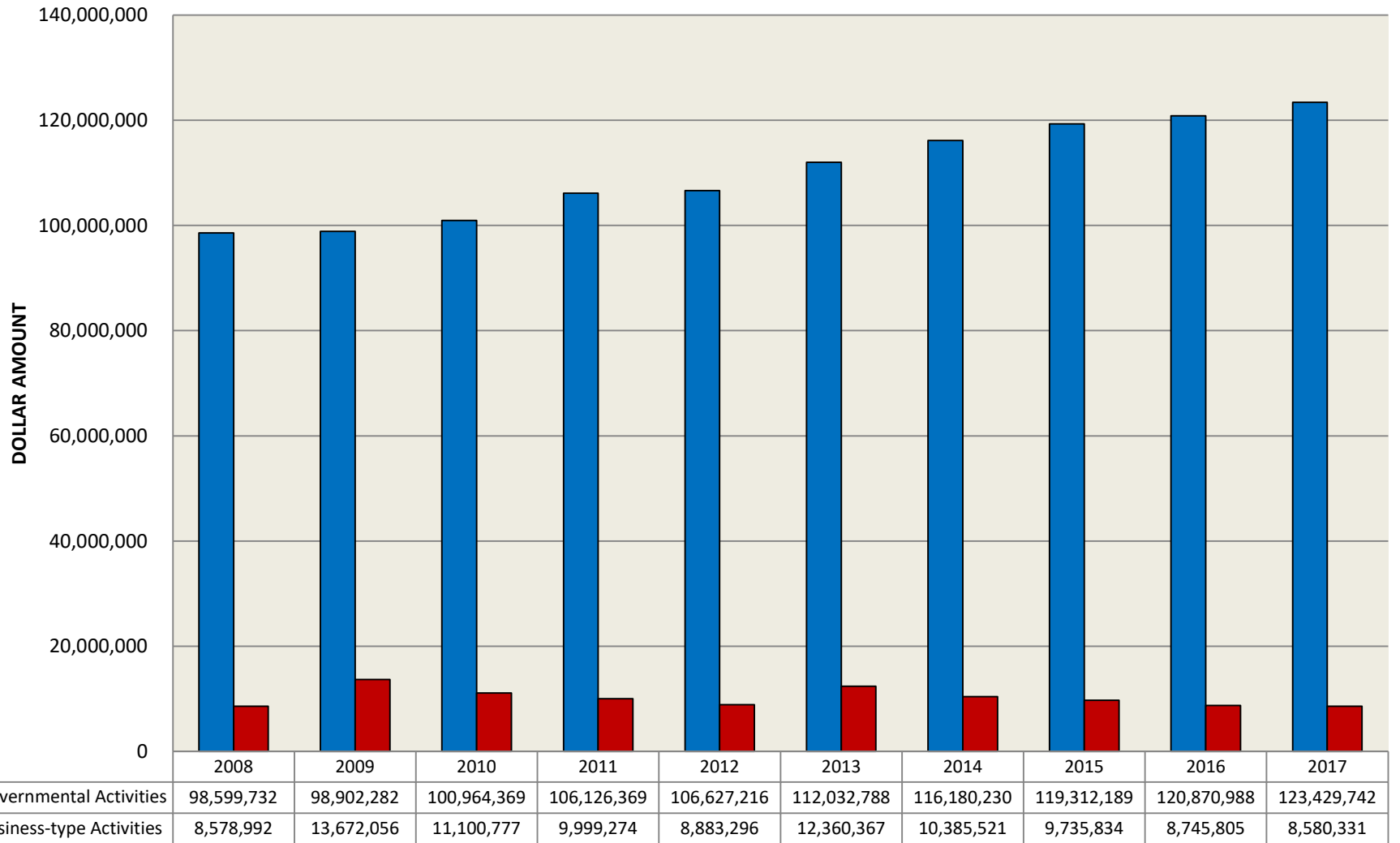
**Gordon County, Georgia**  
**Government-wide Net Position by Category <sup>1</sup>**  
**Last Ten Fiscal Years**  
*(accrual basis of accounting)*

	June 30, 2008	June 30, 2009	June 30, 2010	June 30, 2011	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017
<b>Governmental Activities</b>										
Net investment in capital assets	\$ 67,083,089	\$ 66,757,998	\$ 68,200,566	\$ 73,023,233	\$ 75,588,186	\$ 80,885,485	\$ 80,829,510	\$ 82,323,851	\$ 81,784,800	\$ 82,007,232
Restricted	15,197,332	14,849,175	15,044,244	14,638,762	12,820,961	12,469,946	16,776,624	18,077,357	18,027,180	21,863,911
Unrestricted	16,319,311	17,295,109	17,719,559	18,464,374	18,218,069	18,677,357	18,574,096	18,910,981	21,059,008	19,558,599
<b>Subtotal Governmental Activities</b>										
<b>Net Position</b>	98,599,732	98,902,282	100,964,369	106,126,369	106,627,216	112,032,788	116,180,230	119,312,189	120,870,988	123,429,742
<b>Business-type Activities</b>										
Net investment in capital assets	5,332,820	9,240,338	6,472,227	5,159,213	3,705,777	7,431,868	6,104,606	5,331,544	4,447,641	4,434,624
Unrestricted	3,246,172	4,431,718	4,628,550	4,840,061	5,177,519	4,928,499	4,280,915	4,404,290	4,298,164	4,145,707
<b>Subtotal Business-type Activities</b>										
<b>Net Position</b>	8,578,992	13,672,056	11,100,777	9,999,274	8,883,296	12,360,367	10,385,521	9,735,834	8,745,805	8,580,331
<b>Primary Government</b>										
Net investment in capital assets	72,415,909	75,998,336	74,672,793	78,182,446	79,293,963	88,317,353	86,934,116	87,655,395	86,232,441	86,441,856
Restricted	15,197,332	14,849,175	15,044,244	14,638,762	12,820,961	12,469,946	16,776,624	18,077,357	18,027,180	21,863,911
Unrestricted	19,565,483	21,726,827	22,348,109	23,304,435	23,395,588	23,605,856	22,855,011	23,315,271	25,357,172	23,704,306
<b>Total Primary Governmental</b>										
<b>Net Position</b>	\$ 107,178,724	\$ 112,574,338	\$ 112,065,146	\$ 116,125,643	\$ 115,510,512	\$ 124,393,155	\$ 126,565,751	\$ 129,048,023	\$ 129,616,793	\$ 132,010,073

**Notes:**

<sup>1</sup> Accounting standards require that net position be reported in three components in the financial statements: net investment in capital assets; restricted; and unrestricted. Net position are considered restricted only when (1) an external party, such as the State of Georgia or the federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by the County. There are no restrictions currently reported as a result of enabling legislation.

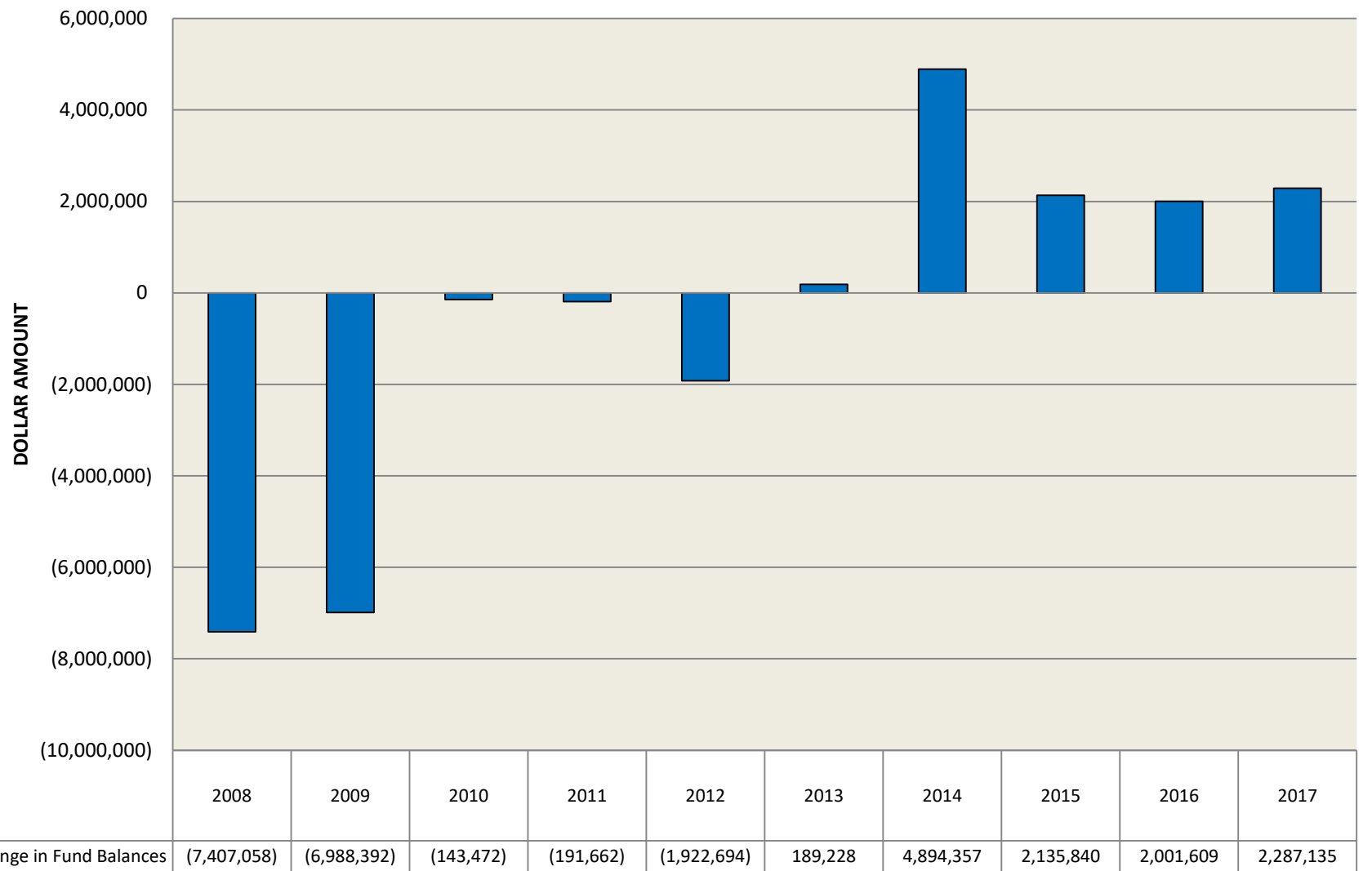
**Gordon County, Georgia**  
**Chart-Government-wide Net Position by Category**  
**Last Ten Fiscal Years**  
*(accrual basis of accounting)*



**Gordon County, Georgia**  
**Changes in Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**

	Fiscal Year Ended June 30,									
	2008	Restated 2009	2010	2011	2012	2013	2014	2015	Restated 2016	2017
<b>Revenues:</b>										
Taxes	\$ 35,030,402	\$ 32,288,505	\$ 32,521,683	\$ 32,291,022	\$ 33,443,766	\$ 34,358,747	\$ 34,708,119	\$ 34,864,740	\$ 34,864,444	\$ 35,512,676
Licenses and permits	327,305	200,563	154,963	180,410	161,697	155,182	219,464	267,856	292,846	233,721
Intergovernmental	1,210,718	1,192,517	704,381	2,612,610	1,406,825	1,265,995	1,762,031	1,441,775	1,793,508	1,357,320
Charges for services	2,128,120	2,144,879	2,507,067	2,578,251	2,544,221	2,338,883	2,256,942	2,244,296	2,289,402	2,197,505
Fines and forfeitures	1,691,282	1,564,061	1,556,192	1,476,689	1,381,965	1,312,725	1,366,011	1,548,228	1,451,586	1,364,381
Investment earnings	1,521,085	414,706	81,219	66,292	49,984	46,754	44,537	57,614	101,657	217,008
Contributions and donations	33,038	17,352	13,393	1,623,097	12,180	22,932	14,029	34,117	13,610	13,900
Miscellaneous	165,022	346,721	361,479	354,685	407,155	407,406	487,029	511,585	509,722	460,817
<b>Total Revenues</b>	<b>\$ 42,106,972</b>	<b>\$ 38,169,304</b>	<b>\$ 37,900,377</b>	<b>\$ 41,183,056</b>	<b>\$ 39,407,793</b>	<b>\$ 39,908,624</b>	<b>\$ 40,858,162</b>	<b>\$ 40,970,211</b>	<b>\$ 41,316,775</b>	<b>\$ 41,357,328</b>
<b>Expenditures:</b>										
General government	8,589,734	5,806,911	5,021,580	8,167,566	5,697,214	6,919,872	6,391,249	5,149,334	7,032,044	6,415,857
Judicial	2,753,016	2,984,862	2,953,491	2,907,177	3,053,816	3,211,472	3,242,774	3,339,467	3,381,162	3,485,681
Public safety	13,574,075	14,092,442	14,165,234	13,829,868	14,445,373	15,692,932	15,984,252	16,028,769	15,911,730	16,835,572
Highways and streets	2,969,361	3,691,977	3,536,938	2,931,294	3,054,273	2,789,440	2,604,310	2,662,529	2,641,337	2,676,920
Health and welfare	706,280	716,416	723,570	681,392	685,840	709,427	711,767	717,301	703,458	709,037
Culture and recreation	1,904,228	1,857,356	1,800,752	1,783,370	1,825,327	1,868,238	1,816,975	1,794,219	1,837,205	1,982,832
Conservation	123,050	182,118	145,070	143,606	142,349	144,231	169,193	196,458	192,751	186,792
Economic development	153,917	150,051	180,021	222,027	426,128	223,180	306,922	312,103	315,777	332,093
Planning and zoning	414,632	388,911	290,273	283,979	264,899	290,853	253,964	274,978	325,847	377,440
Intergovernmental	-	2,608,066	2,712,069	2,940,298	3,817,224	1,467,228	1,956,372	1,956,372	1,768,611	1,422,161
Capital outlay	25,520,674	7,492,618	718,747	1,908,064	2,447,319	3,348,843	2,279,158	5,515,150	6,082,467	2,458,183
Debt service:										
Principal retirement	4,347,151	3,891,544	4,558,614	4,576,334	4,685,061	4,327,610	551,573	492,589	585,664	578,718
Debt issuance costs	364,321	-	-	-	-	-	-	-	23,566	116,762
Interest and fiscal charges	1,084,181	1,325,332	1,168,905	994,430	762,875	540,016	424,593	403,479	419,224	328,065
<b>Total Expenditures</b>	<b>62,504,620</b>	<b>45,188,604</b>	<b>37,975,264</b>	<b>41,369,405</b>	<b>41,307,698</b>	<b>41,533,342</b>	<b>36,693,102</b>	<b>38,842,748</b>	<b>41,220,843</b>	<b>37,906,113</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(20,397,648)</b>	<b>(7,019,300)</b>	<b>(74,887)</b>	<b>(186,349)</b>	<b>(1,899,905)</b>	<b>(1,624,718)</b>	<b>4,165,060</b>	<b>2,127,463</b>	<b>95,932</b>	<b>3,451,215</b>
<b>Other Financing Sources (Uses)</b>										
Transfers in	4,407,917	4,476,898	4,094,025	2,404,993	2,000,000	4,162,216	3,640,215	2,933,637	3,039,732	3,100,870
Transfers out	(4,467,917)	(4,533,834)	(4,180,975)	(2,477,843)	(2,030,000)	(2,465,000)	(2,932,386)	(2,933,637)	(2,939,732)	(2,950,870)
Inception of capital lease	12,847,639	-	-	-	-	-	-	-	1,800,000	-
Inception of refunding capital lease	-	-	-	-	-	-	-	-	-	5,410,000
Payment to refunded capital lease escrow agent	-	-	-	-	-	-	-	-	-	(6,780,016)
Premium on debt issued	180,345	-	-	-	-	-	-	-	-	-
Insurance proceeds	-	16,944	-	41,745	-	-	-	-	-	-
Sale of capital assets	22,606	70,900	18,365	25,792	7,211	116,730	21,468	8,377	5,677	55,936
<b>Total Other Financing Sources (Uses)</b>	<b>12,990,590</b>	<b>30,908</b>	<b>(68,585)</b>	<b>(5,313)</b>	<b>(22,789)</b>	<b>1,813,946</b>	<b>729,297</b>	<b>8,377</b>	<b>1,905,677</b>	<b>(1,164,080)</b>
<b>Net Change in Fund Balances</b>	<b>\$ (7,407,058)</b>	<b>\$ (6,988,392)</b>	<b>\$ (143,472)</b>	<b>\$ (191,662)</b>	<b>\$ (1,922,694)</b>	<b>\$ 189,228</b>	<b>\$ 4,894,357</b>	<b>\$ 2,135,840</b>	<b>\$ 2,001,609</b>	<b>\$ 2,287,135</b>
<b>Debt Service as a % of Noncapital Expenditures</b>	<b>15.3%</b>	<b>13.8%</b>	<b>15.5%</b>	<b>15.1%</b>	<b>14.1%</b>	<b>13.1%</b>	<b>2.8%</b>	<b>2.6%</b>	<b>2.8%</b>	<b>2.9%</b>

**Gordon County, Georgia**  
**Chart-Changes in Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*



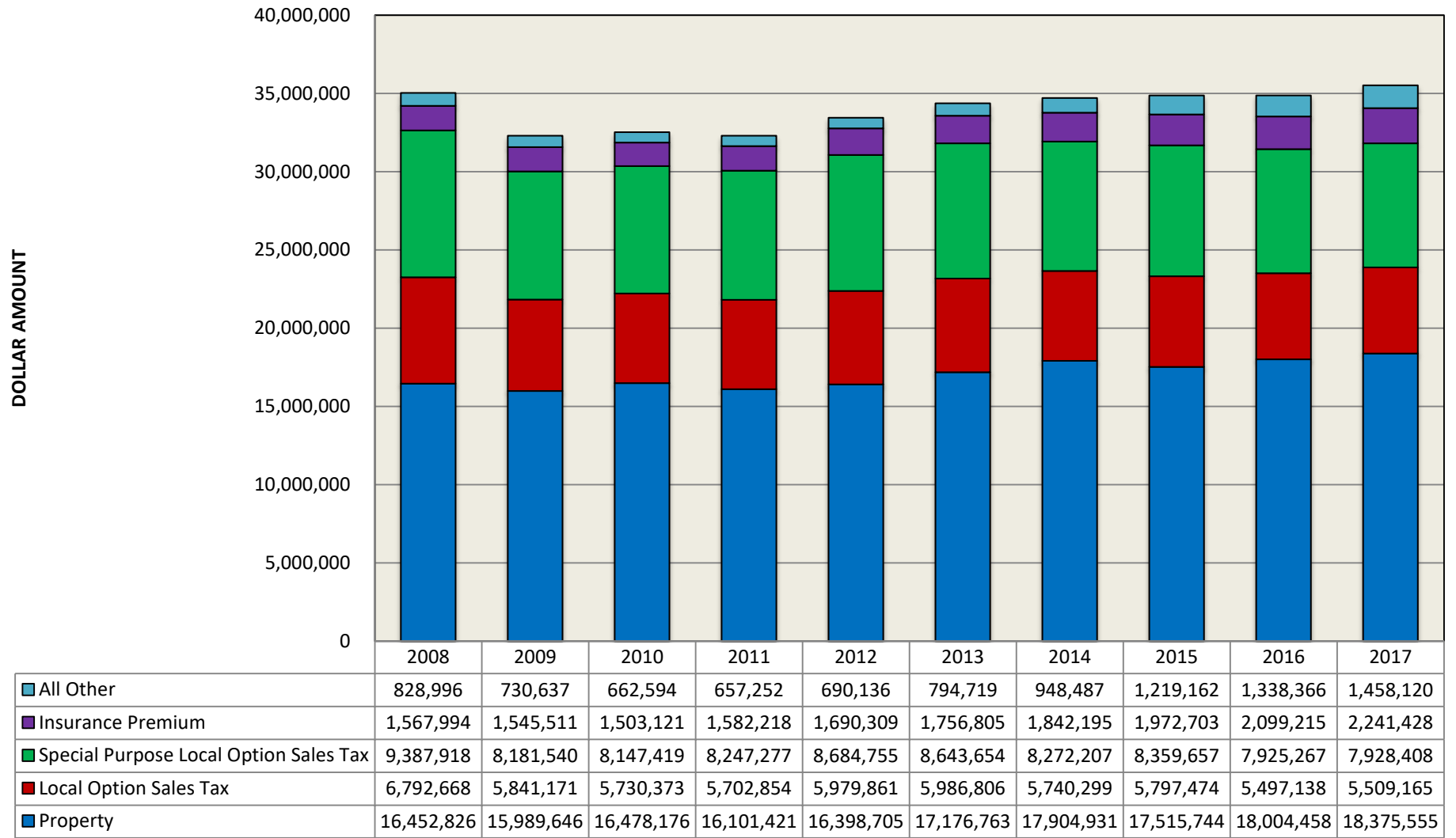
**Gordon County, Georgia**  
**Tax Revenues by Source - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*

<b>Fiscal Year</b>	<b>Property</b>	<b>Local Option Sales</b>	<b>Special Purpose Local Option Sales</b>	<b>Insurance Premium</b>	<b>Alcoholic Beverage</b>	<b>Real Estate Transfer</b>	<b>Other<sup>1</sup></b>	<b>Total</b>
2008	\$ 16,452,826	\$ 6,792,668	\$ 9,387,918	\$ 1,567,994	\$ 216,677	\$ 344,221	\$ 268,098	\$ 35,030,402
2009	15,989,646	5,841,171	8,181,540	1,545,511	207,146	230,837	292,654	32,288,505
2010	16,478,176	5,730,373	8,147,419	1,503,121	200,378	187,604	274,612	32,521,683
2011	16,101,421	5,702,854	8,247,277	1,582,218	199,491	190,089	267,672	32,291,022
2012	16,398,705	5,979,861	8,684,755	1,690,309	190,777	188,216	311,143	33,443,766
2013	17,176,763	5,986,806	8,643,654	1,756,805	172,167	237,986	384,566	34,358,747
2014	17,904,931	5,740,299	8,272,207	1,842,195	170,036	214,787	563,664	34,708,119
2015	17,515,744	5,797,474	8,359,657	1,972,703	167,378	282,686	769,098	34,864,740
2016	18,004,458	5,497,138	7,925,267	2,099,215	171,869	259,652	906,845	34,864,444
2017	18,375,555	5,509,165	7,928,408	2,241,428	172,154	290,867	995,099	35,512,676
Percentage Change In Dollars Over 10 Years	<u>11.7%</u>	<u>-18.9%</u>	<u>-15.5%</u>	<u>42.9%</u>	<u>-20.5%</u>	<u>-15.5%</u>	<u>271.2%</u>	<u>1.4%</u>

**Notes:**

<sup>1</sup> Includes financial institution business taxes, energy excise taxes, franchise taxes and hotel/motel taxes.

**Gordon County, Georgia**  
**Chart-Tax Revenues by Source - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*

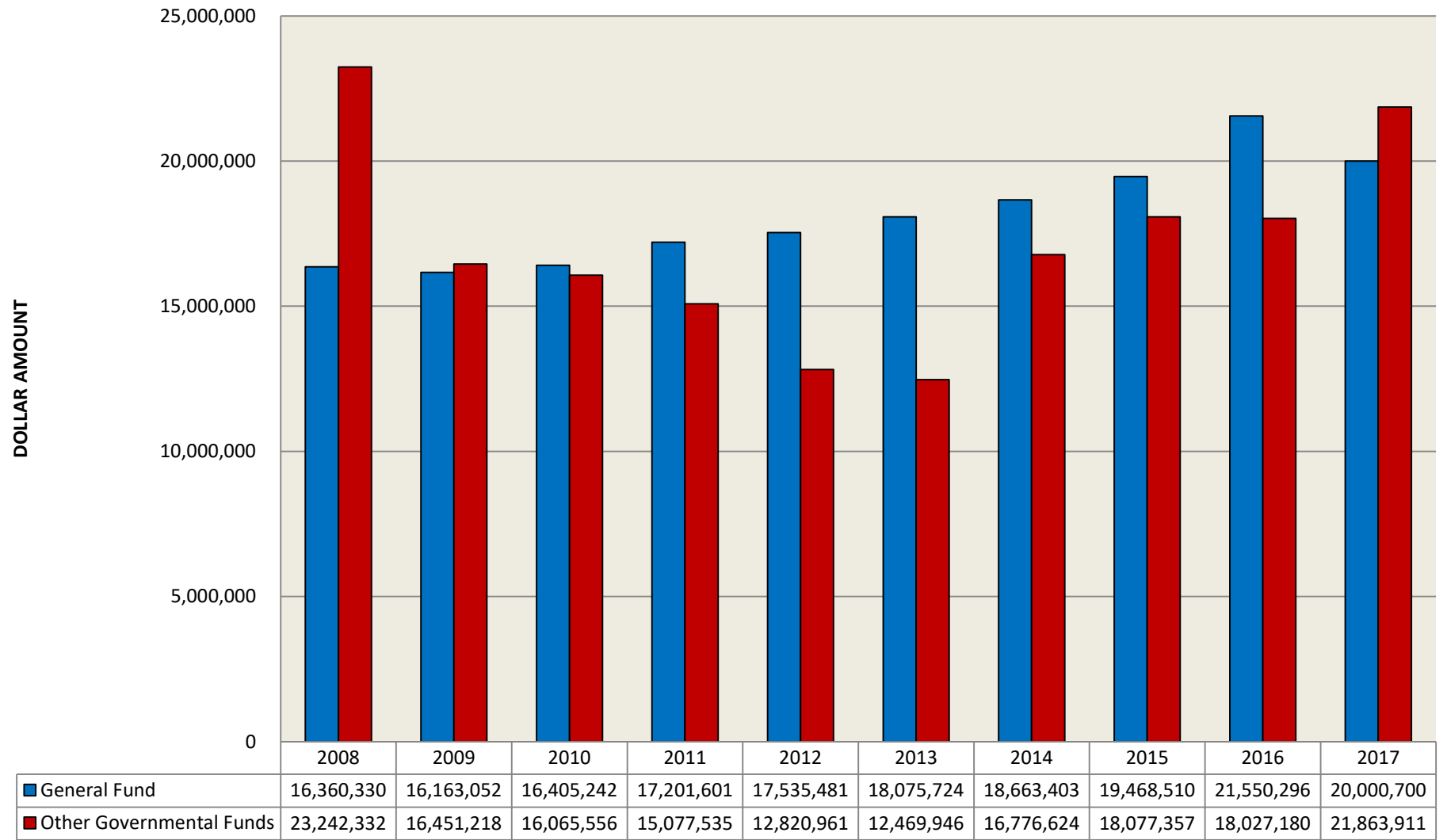


**Gordon County, Georgia**  
**Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*

	Restated		Fiscal Year Ended June 30,							
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>General Fund</b>										
Nonspendable	\$ 331,008	\$ 228,185	\$ 298,407	\$ 333,204	\$ 325,048	\$ 362,937	\$ 355,239	\$ 333,078	\$ 302,531	\$ 283,966
Committed	1,000,484	1,014,267	1,016,957	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773
Unassigned	15,028,838	14,920,600	15,089,878	15,849,624	16,191,660	16,694,014	17,289,391	18,146,659	20,228,992	18,697,961
<b>Subtotal General Fund</b>	<u>16,360,330</u>	<u>16,163,052</u>	<u>16,405,242</u>	<u>17,201,601</u>	<u>17,535,481</u>	<u>18,075,724</u>	<u>18,663,403</u>	<u>19,498,510</u>	<u>21,550,296</u>	<u>20,000,700</u>
<b>General Fund Percentage Change</b>	<u>33.0%</u>	<u>-1.2%</u>	<u>1.5%</u>	<u>4.9%</u>	<u>1.9%</u>	<u>3.1%</u>	<u>3.3%</u>	<u>4.5%</u>	<u>10.5%</u>	<u>-7.2%</u>
<b>All Other Governmental Funds</b>										
Nonspendable:										
Special Revenue Funds	11,243	11,243	11,243	11,243	-	-	-	-	-	-
Restricted:										
Special Revenue Funds	2,328,843	2,528,129	3,059,046	3,336,760	3,092,699	2,644,804	2,877,941	3,269,335	3,691,427	3,897,480
Capital Projects Fund	20,902,246	13,911,846	12,995,267	11,729,532	9,728,262	9,825,142	13,898,683	14,808,022	14,335,753	17,966,431
Assigned										
Special Revenue Funds	-	-	-	-	-	-	-	-	-	-
Capital Projects Fund	-	-	-	-	-	-	-	-	-	-
<b>Subtotal All Other Governmental Funds</b>	<u>23,242,332</u>	<u>16,451,218</u>	<u>16,065,556</u>	<u>15,077,535</u>	<u>12,820,961</u>	<u>12,469,946</u>	<u>16,776,624</u>	<u>18,077,357</u>	<u>18,027,180</u>	<u>21,863,911</u>
<b>Total Governmental Funds</b>										
Nonspendable	342,251	239,428	309,650	344,447	325,048	362,937	355,239	333,078	302,531	283,966
Restricted	23,231,089	16,439,975	16,054,313	15,066,292	12,820,961	12,469,946	16,776,624	18,077,357	18,027,180	21,863,911
Committed	1,000,484	1,014,267	1,016,957	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773
Unassigned	15,028,838	14,920,600	15,089,878	15,849,624	16,191,660	16,694,014	17,289,391	18,146,659	20,228,992	18,697,961
<b>Total Governmental Funds</b>	<u>\$ 39,602,662</u>	<u>\$ 32,614,270</u>	<u>\$ 32,470,798</u>	<u>\$ 32,279,136</u>	<u>\$ 30,356,442</u>	<u>\$ 30,545,670</u>	<u>\$ 35,440,027</u>	<u>\$ 37,575,867</u>	<u>\$ 39,577,476</u>	<u>\$ 41,864,611</u>
<b>All Governmental Funds Percentage Change</b>	<u>-15.6%</u>	<u>-17.6%</u>	<u>-0.4%</u>	<u>-0.6%</u>	<u>-6.0%</u>	<u>0.6%</u>	<u>16.0%</u>	<u>6.0%</u>	<u>5.3%</u>	<u>5.8%</u>



**Gordon County, Georgia**  
**Chart-Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*



**Gordon County, Georgia**  
*Taxable Assessed Value and Estimated Actual Value of Property*  
*Last Ten Fiscal Years*

Amounts													
Fiscal Year	Residential Property	Commercial Property	Industrial Property	Agricultural Property	Conservation Use Property	Utility Property	Motor Vehicles and Mobile Homes	Other Property	Less: Tax Exempt Property	Total Taxable Assessed Value <sup>1</sup>	Total Direct Tax Rate <sup>2</sup>	Estimated Actual Value	Annual Percentage Change
2008	\$ 663,497,362	\$ 350,392,522	\$ 341,796,467	\$ 130,083,834	\$ 144,436,458	\$ 33,840,118	\$ 131,895,052	\$ 7,648,249	\$ 198,608,024	\$ 1,604,982,038	10.174	\$ 4,012,455,095	10.7%
2009	690,766,748	385,645,458	440,818,077	129,683,324	153,641,019	36,873,153	135,972,834	7,878,685	212,834,755	1,768,444,543	9.528	4,421,111,358	10.2%
2010	826,895,768	405,765,045	402,251,234	177,960,314	215,132,430	36,929,021	142,776,960	11,389,874	274,128,832	1,944,971,814	8.815	4,862,429,535	10.0%
2011	798,685,172	424,946,353	332,079,493	167,104,713	221,040,162	36,919,005	126,788,530	11,673,669	272,489,971	1,846,747,126	8.919	4,616,867,815	-5.1%
2012	665,618,977	415,044,941	304,937,927	133,682,959	159,497,587	43,182,304	125,180,424	10,705,153	218,110,298	1,639,739,974	9.800	4,099,349,935	-11.2%
2013	664,220,497	430,460,004	304,357,706	136,418,429	157,837,410	41,514,485	126,780,023	8,048,631	216,322,653	1,653,314,532	9.800	4,133,286,330	0.8%
2014	659,398,568	301,769,799	442,888,304	136,484,277	157,448,514	42,773,279	131,857,248	8,429,092	220,026,503	1,661,022,578	9.800	4,152,556,445	0.5%
2015	661,793,819	309,959,792	470,021,102	135,368,916	162,095,928	47,578,348	109,622,638	6,900,983	263,190,734	1,640,150,792	9.747	4,100,376,980	-1.3%
2016	690,976,368	345,149,235	463,440,411	132,700,653	170,935,013	47,827,310	81,441,086	8,071,890	278,175,290	1,662,366,676	9.930	4,155,916,690	1.4%
2017	707,617,502	323,855,018	578,766,543	133,234,063	158,509,783	50,438,578	64,325,949	7,801,889	338,264,452	1,686,284,873	9.853	4,215,712,183	1.4%
% Increase Over Ten Years	7%	-8%	69%	2%	10%	49%	-51%	2%	70%	5%		5%	
Percentages of Total													
2008	36.8%	19.4%	19.0%	7.2%	8.0%	1.9%	7.3%	0.4%	12.4%	87.6%			
2009	34.9%	19.5%	22.2%	6.5%	7.8%	1.9%	6.9%	0.4%	12.0%	88.0%			
2010	37.3%	18.3%	18.1%	8.0%	9.7%	1.7%	6.4%	0.5%	14.1%	85.9%			
2011	37.7%	20.1%	15.7%	7.9%	10.4%	1.7%	6.0%	0.6%	14.8%	85.2%			
2012	35.8%	22.3%	16.4%	7.2%	8.6%	2.3%	6.7%	0.6%	13.3%	86.7%			
2013	35.5%	23.0%	16.3%	7.3%	8.4%	2.2%	6.8%	0.4%	13.1%	86.9%			
2014	35.1%	16.0%	23.5%	7.3%	8.4%	2.3%	7.0%	0.4%	13.2%	86.8%			
2015	34.8%	16.3%	24.7%	7.1%	8.5%	2.5%	5.8%	0.4%	16.0%	84.0%			
2016	35.6%	17.8%	23.9%	6.8%	8.8%	2.5%	4.2%	0.4%	16.7%	83.3%			
2017	35.0%	16.0%	28.6%	6.6%	7.8%	2.5%	3.1%	0.4%	20.1%	79.9%			

**Source:**

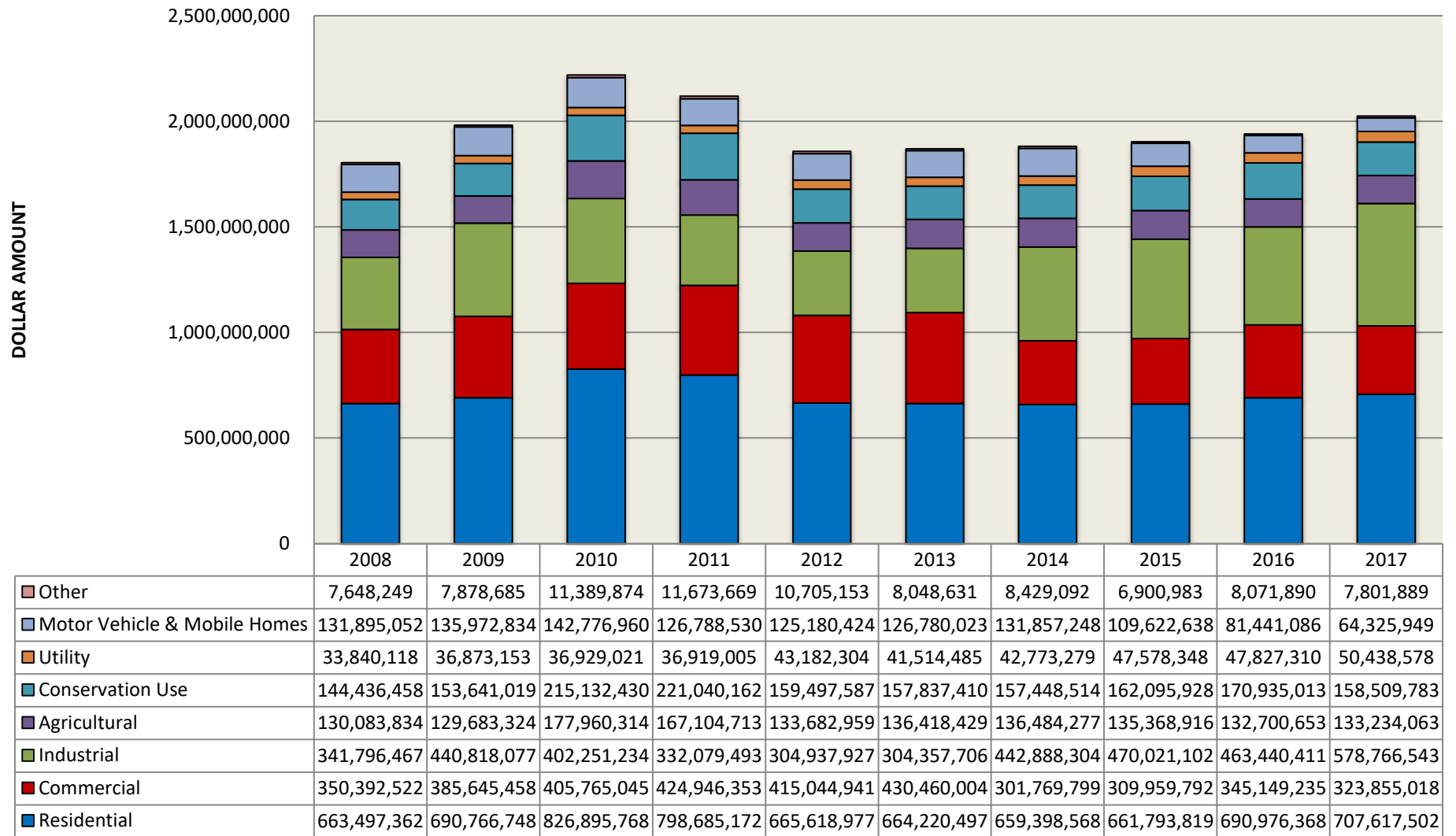
<sup>1</sup> Georgia Department of Revenue, Tax Digest Consolidation Summary

**Notes:**

<sup>1</sup> All property is assessed at 40% of fair market value.

<sup>2</sup> Tax rates expressed in rate per \$1,000.

**Gordon County, Georgia**  
**Chart-Taxable Assessed Value - Before Tax Exempt Property**  
**Last Ten Fiscal Years**



**Gordon County, Georgia**  
**Direct, Overlapping and Underlying Property Tax Rates**  
**Last Ten Fiscal Years**  
*(rate per \$1,000 of assessed taxable value)*

<u>Fiscal Year</u>	<u>Direct</u>	<u>Overlapping</u>	<u>Underlying Rates <sup>1</sup></u>				
	<u>County Rate</u>	<u>State of Georgia <sup>2</sup></u>	<u>City of Calhoun</u>	<u>City of Calhoun Schools <sup>3</sup></u>	<u>City of Fairmont</u>	<u>City of Plainville</u>	<u>Gordon County Schools</u>
2008	10.174	0.250	1.615	14.080	5.880	6.940	16.302
2009	9.528	0.250	1.615	14.080	5.880	6.940	17.500
2010	8.815	0.250	1.591	13.865	5.093	6.940	15.266
2011	8.919	0.250	1.591	13.865	5.000	5.500	15.611
2012	9.800	0.250	1.591	16.012	5.000	5.500	19.228
2013	9.800	0.200	1.980	17.762	5.000	5.500	19.309
2014	9.800	0.150	1.980	17.813	6.000	5.500	19.406
2015	9.747	0.100	1.980	17.985	6.500	5.500	19.274
2016	9.930	0.050	1.980	17.985	5.993	5.500	20.000
2017	9.853	-	1.980	17.985	5.979	5.500	19.850

**Source:**

<sup>1</sup> Georgia Department of Revenue, Property Tax Division

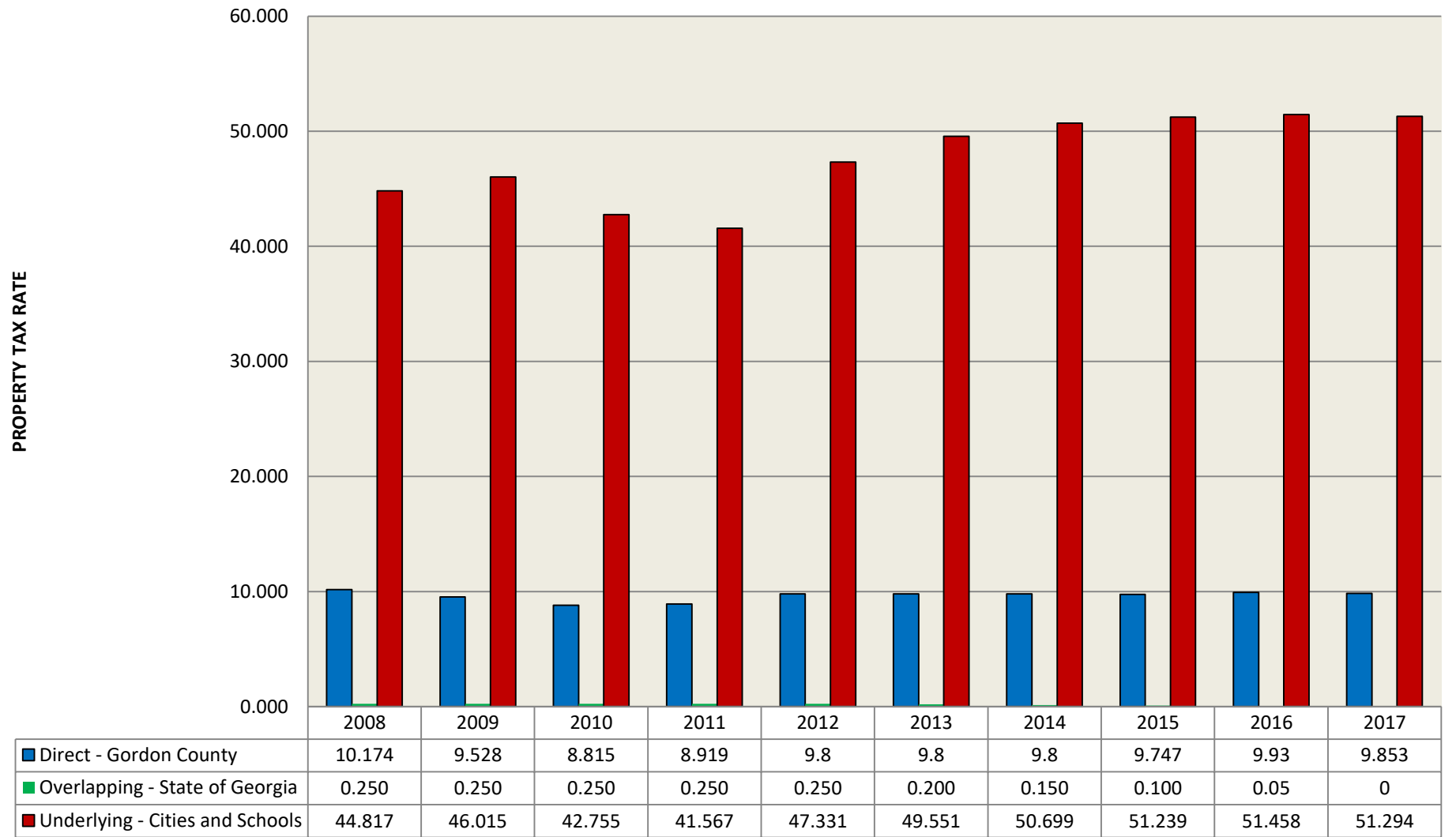
**Notes:**

<sup>1</sup> Underlying rates are those of the City of Calhoun, City of Calhoun Schools, City of Fairmount, City of Plainville, and the Gordon County Schools that apply to property owners within Gordon County.

<sup>2</sup> The State of Georgia levies a tax on each county's taxable property to help finance their certification of each Georgia County's tax digests.

<sup>3</sup> The City of Calhoun levies the property taxes for the City school system.

**Gordon County, Georgia**  
**Chart-Direct, Overlapping and Underlying Property Tax Rates**  
**Last Ten Fiscal Years**  
*(rate per \$1,000 of assessed taxable value)*



**Gordon County, Georgia**  
**Property Tax Levies and Collections**  
**Last Ten Fiscal Years**  
*(cash basis of accounting)*

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected Within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date		Total Uncollected Taxes	
		Amount	Percentage of Levy		Amount	Percentage of Levy	Amount	Percentage of Levy
2008	\$ 16,329,087	\$ 14,620,762	89.54%	\$ 1,636,217	\$ 16,256,979	99.56%	\$ 72,108	0.44%
2009	16,849,740	14,430,613	85.64%	2,361,993	16,792,606	99.66%	57,134	0.34%
2010	17,144,927	14,667,995	85.55%	2,400,452	17,068,447	99.55%	76,480	0.45%
2011	16,471,138	14,441,595	87.68%	1,947,721	16,389,316	99.50%	81,822	0.50%
2012	16,069,452	14,453,635	89.94%	1,523,623	15,977,258	99.43%	92,194	0.57%
2013	16,202,482	14,576,729	89.97%	1,521,095	16,097,824	99.35%	104,658	0.65%
2014	16,278,022	14,596,527	89.67%	1,428,460	16,024,987	98.45%	253,035	1.55%
2015	15,986,550	14,470,166	90.51%	1,299,954	15,770,120	98.65%	216,430	1.35%
2016	16,507,301	15,346,797	92.97%	809,267	16,156,064	97.87%	351,237	2.13%
2017	16,614,965	15,363,464	92.47%	-	15,363,464	92.47%	1,251,501	7.53%

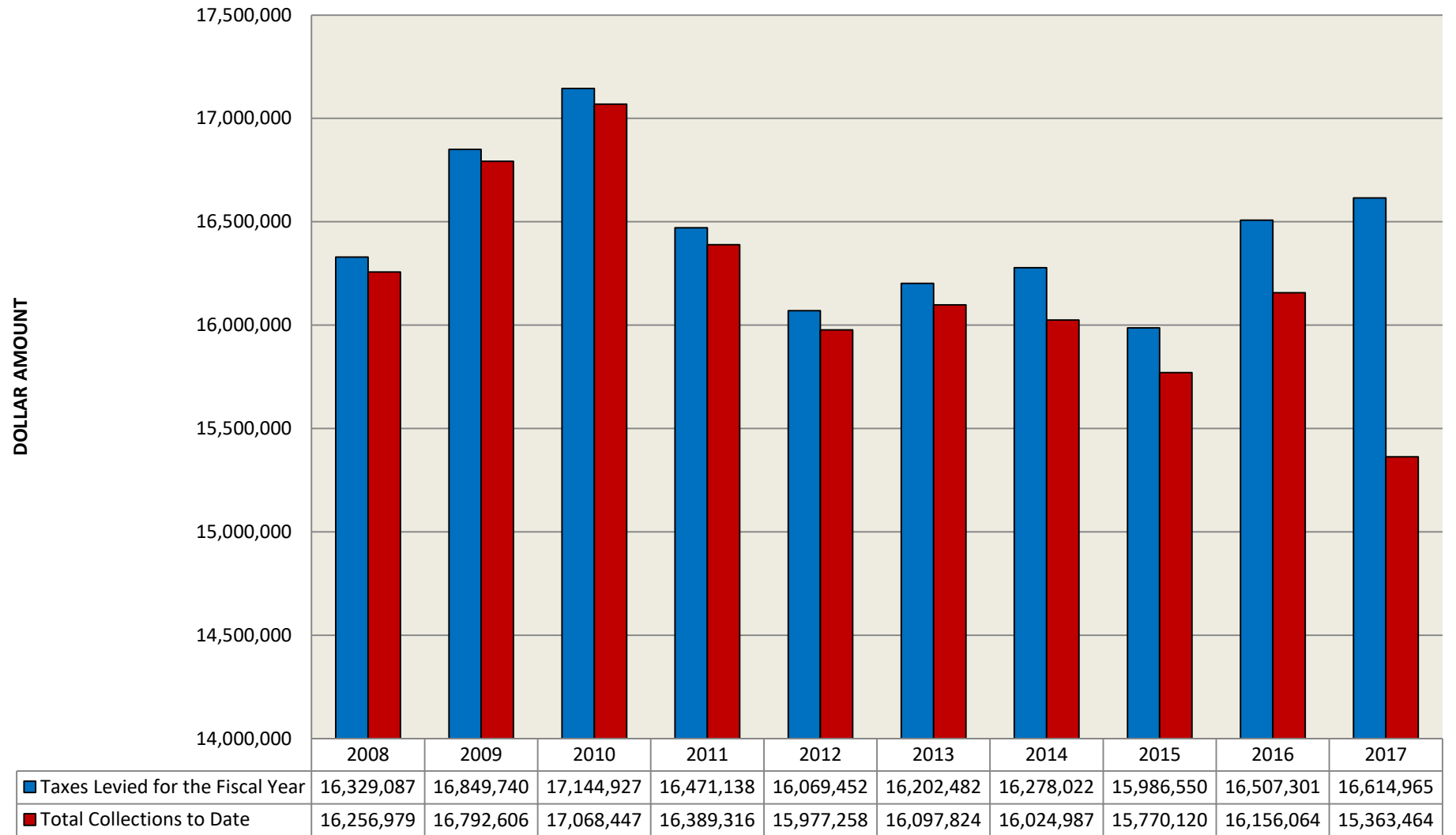
**Source:**

Gordon County Tax Commissioner's Office.

**Note:**

<sup>1</sup> The amounts reported in the uncollected taxes column are cumulative totals for all tax levies as of the end of each fiscal year.

**Gordon County, Georgia**  
**Chart-Property Tax Levies and Collections**  
**Last Ten Fiscal Years**  
*(cash basis of accounting)*



**Gordon County, Georgia**  
**Principal Property Taxpayers**  
*Fiscal Years Ended June 30, 2017 and 2008*

2017				2008			
Principal Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Principal Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Shaw Industries Group Inc.	\$ 96,792,739	1	5.74%	Shaw Industries Group Inc.	\$ 72,721,116	1	4.53%
Mohawk Industries	76,990,827	2	4.57%	Aladdin Manufacturing Corp.	46,285,974	2	2.88%
Engineered Floors Inc.	22,760,142	3	1.35%	Faus Group Inc	34,846,980	3	2.17%
Surya Carpet Inc.	19,697,907	4	1.17%	Kobelco Construction	32,887,266	4	2.05%
LG Hausys America Inc.	16,635,136	5	0.99%	Mohawk Industries	32,348,259	5	2.02%
Fieldturf USA	15,922,439	6	0.94%	Mannington Commercial	16,870,472	6	1.05%
Mannington Mills Inc.	15,666,484	7	0.93%	Pine Hall Brick Inc	12,274,985	7	0.76%
CNH America LLC	14,268,966	8	0.85%	Springbank LLC	10,777,242	8	0.67%
Aladdin Manufacturing Corp.	13,673,824	9	0.81%	Mohawk Industries (ARC Plants)	9,055,884	9	0.56%
North Georgia EMC	12,447,853	10	0.74%	North Georgia EMC	9,003,145	10	0.56%
Total Principal Taxpayers	304,856,317		18.08%		277,071,323		17.26%
All Other Taxpayers	1,381,428,556		81.92%		1,327,910,715		82.74%
Total	\$ 1,686,284,873		100.00%		\$ 1,604,982,038		100.00%

**Source:**

Gordon County Tax Commissioner's Office



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**Gordon County, Georgia**  
*Direct, Overlapping and Underlying Sales Tax Rates*  
*Last Ten Fiscal Years*

<b>Fiscal Year</b>	<b>Direct Gordon County</b>		<b>Overlapping State of</b>	<b>Underlying Gordon County</b>	<b>Total Direct, Overlapping and Underlying Rate</b>
	<b>LOST</b>	<b>SPLOST<sup>1&amp;3</sup></b>	<b>Georgia</b>	<b>Schools<sup>2</sup></b>	
2008	1.00%	1.00%	4.00%	1.00%	7.00%
2009	1.00%	1.00%	4.00%	1.00%	7.00%
2010	1.00%	1.00%	4.00%	1.00%	7.00%
2011	1.00%	1.00%	4.00%	1.00%	7.00%
2012	1.00%	1.00%	4.00%	1.00%	7.00%
2013	1.00%	1.00%	4.00%	1.00%	7.00%
2014	1.00%	1.00%	4.00%	1.00%	7.00%
2015	1.00%	1.00%	4.00%	1.00%	7.00%
2016	1.00%	1.00%	4.00%	1.00%	7.00%
2017	1.00%	1.00%	4.00%	1.00%	7.00%

**Source:**

<sup>1</sup> Georgia Department of Revenue, Sales and Use Tax Division.

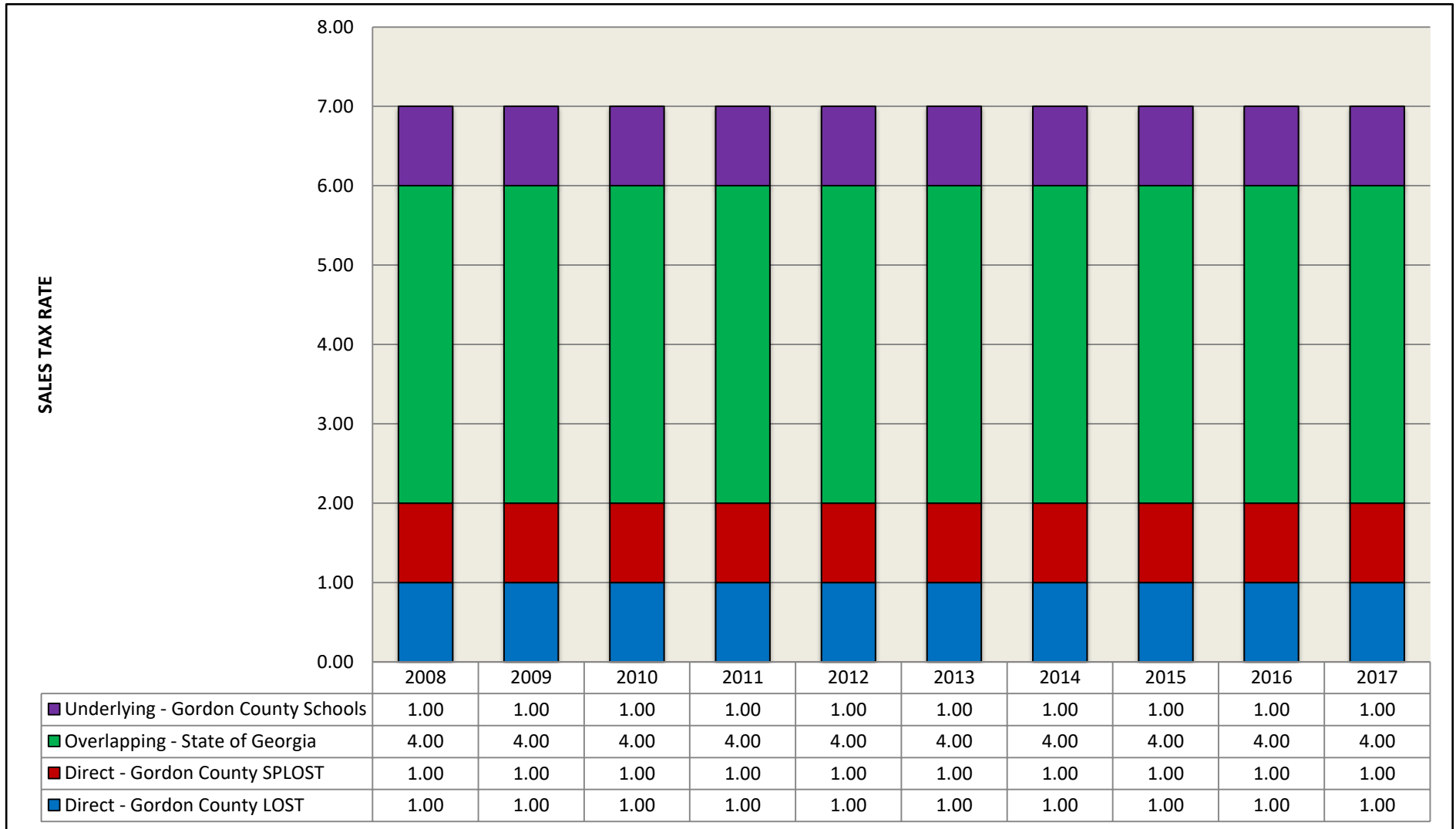
**Notes:**

<sup>1</sup> The previous two special purpose local option sales taxes were approved effective April 1, 2001 and expired March 31, 2006 and approved effective April 1, 2006 and expired March 31, 2012.

<sup>2</sup> Effective January 1, 2004, the Gordon County Board of Education began levying a 1% education special purpose sales tax. The current tax was approved effective July 1, 2012 and expires June 30, 2017.

<sup>3</sup> The current special purpose local option sales tax was approved effective April 1, 2012 and expires March 31, 2018.

**Gordon County, Georgia**  
*Chart-Direct, Overlapping and Underlying Sales Tax Rates*  
*Last Ten Fiscal Years*



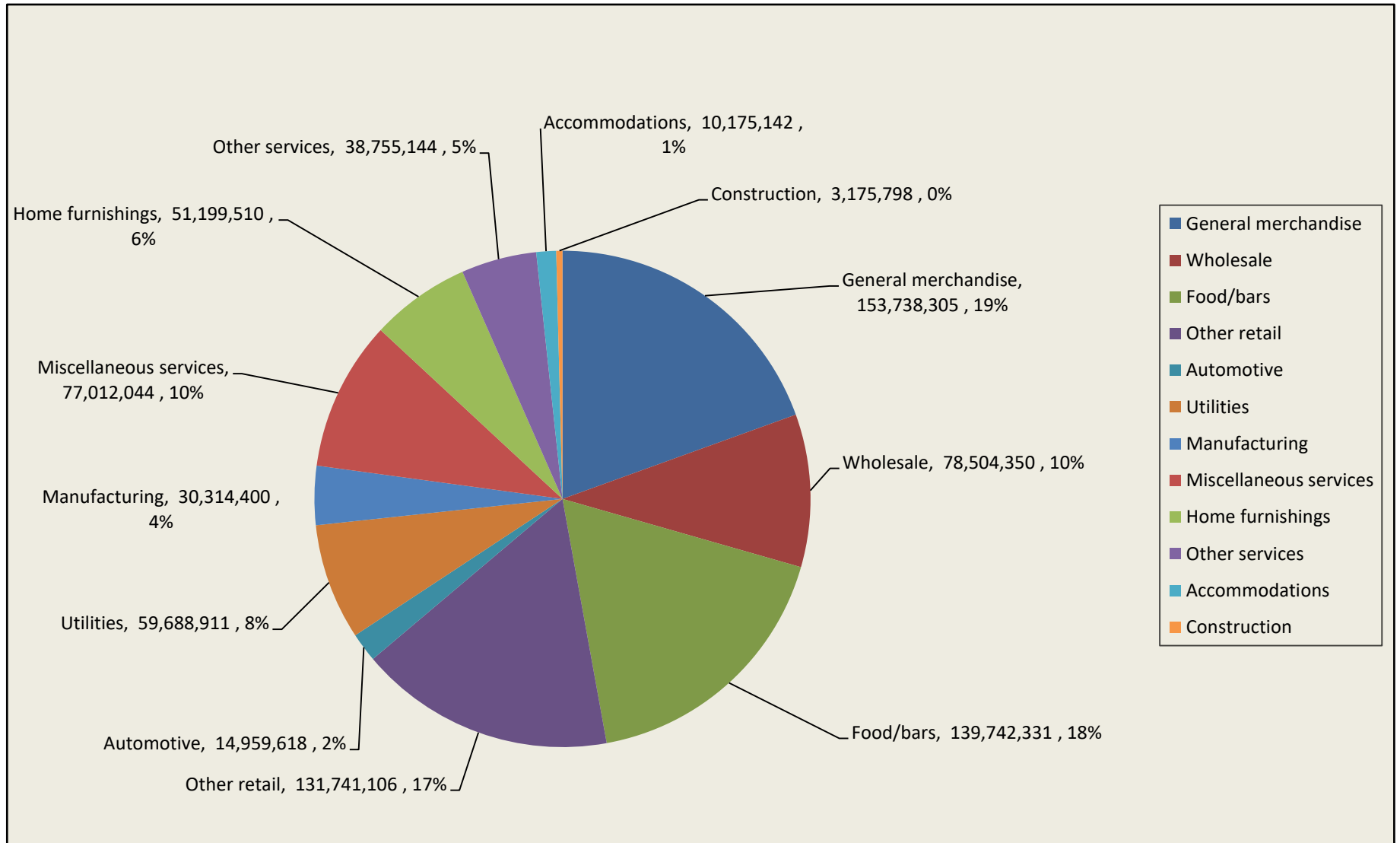
**Gordon County, Georgia**  
**Taxable Sales by Category**  
**Calendar Year**

	2007		2008		2009		2010		2011		2012		2013		2014		2015		2016	
	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
<b>Category:</b>																				
<b>NAICS codes</b>																				
General merchandise					\$ 165,009,085	20.23%	\$ 159,810,958	19.21%	\$ 150,726,327	17.96%	\$ 162,152,035	18.39%	\$ 166,046,005	19.92%	\$ 164,123,993	19.44%	\$ 166,940,088	20.57%	\$ 153,738,305	19.49%
Wholesale					74,397,977	9.12%	134,101,103	16.13%	120,551,365	14.36%	124,424,295	14.21%	131,449,880	15.77%	124,802,770	14.79%	104,266,683	12.84%	78,504,350	9.94%
Food/bars					114,968,896	14.09%	109,287,805	13.14%	106,969,981	12.75%	105,678,640	11.98%	114,121,750	13.69%	121,534,729	14.40%	130,678,975	16.10%	139,742,331	17.71%
Other retail					85,951,003	10.54%	98,120,054	11.80%	158,443,411	18.88%	161,778,163	18.35%	160,151,527	19.21%	156,900,803	18.59%	142,796,890	17.59%	131,741,106	16.70%
Automotive					61,769,180	7.57%	82,437,277	9.91%	107,167,095	12.77%	108,687,062	12.33%	47,649,200	5.72%	14,857,045	1.76%	14,061,430	1.73%	14,959,618	1.90%
Utilities					89,024,099	10.91%	70,070,380	8.43%	53,701,051	6.40%	56,216,313	6.37%	72,160,597	8.66%	83,547,970	9.90%	71,887,245	8.85%	59,688,911	7.57%
Manufacturing					106,428,249	13.05%	61,702,722	7.42%	30,915,366	3.68%	41,003,958	4.65%	20,647,441	2.48%	36,071,458	4.27%	32,008,549	3.94%	30,314,400	3.84%
Miscellaneous services					46,749,549	5.73%	55,350,997	6.66%	51,320,508	6.12%	51,969,154	5.89%	58,830,740	7.06%	65,772,985	7.79%	65,232,580	8.04%	77,012,044	9.76%
Home furnishings					51,269,676	6.28%	38,867,124	4.67%	31,769,995	3.79%	35,136,136	3.98%	37,314,307	4.48%	44,238,743	5.24%	50,077,274	6.17%	51,199,510	6.49%
Other services					10,967,548	1.34%	13,940,083	1.68%	19,996,879	2.38%	27,587,821	3.13%	17,133,357	2.05%	22,242,610	2.64%	20,845,999	2.57%	38,755,144	4.91%
Accommodations					8,134,834	1.00%	6,637,362	0.80%	6,168,429	0.73%	6,287,902	0.71%	6,814,726	0.81%	7,040,519	0.83%	9,303,836	1.15%	10,175,142	1.29%
Construction					1,157,038	0.14%	1,228,360	0.15%	1,523,562	0.18%	905,255	0.10%	1,359,056	0.15%	2,912,118	0.35%	3,629,179	0.45%	3,175,798	0.40%
<b>SIC codes</b>																				
Food	\$ 266,367,180	28.87%	\$ 248,033,221	26.46%																
General	133,137,354	14.43%	128,337,853	13.69%																
Automotive	127,872,364	13.86%	181,476,183	19.36%																
Utilities	101,143,479	10.96%	104,754,382	11.18%																
Home	71,209,452	7.72%	56,555,421	6.03%																
Lumber	61,643,192	6.68%	36,407,673	3.88%																
Miscellaneous	48,488,363	5.25%	49,024,559	5.24%																
Apparel	41,698,856	4.52%	44,186,632	4.71%																
Manufacturing	34,536,234	3.74%	37,229,008	3.97%																
Miscellaneous	36,628,897	3.97%	51,318,460	5.48%																
<b>Total</b>	<b>\$922,725,371</b>	<b>100.00%</b>	<b>\$937,323,392</b>	<b>100.00%</b>	<b>\$ 815,827,134</b>	<b>100.00%</b>	<b>\$ 831,554,225</b>	<b>100.00%</b>	<b>\$839,253,969</b>	<b>100.00%</b>	<b>\$881,826,734</b>	<b>100.09%</b>	<b>\$833,678,586</b>	<b>100.00%</b>	<b>\$844,045,743</b>	<b>100.00%</b>	<b>\$811,728,728</b>	<b>100.00%</b>	<b>\$789,006,659</b>	<b>100.00%</b>
Dollar increase from previous year	<u>\$ (11,030,307)</u>		<u>\$ 14,598,021</u>		<u>\$ (121,496,258)</u>		<u>\$ 15,727,091</u>		<u>\$ 7,699,744</u>		<u>\$ 42,572,765</u>		<u>\$ (48,148,148)</u>		<u>\$ 10,367,157</u>		<u>\$ (32,317,015)</u>		<u>\$ (22,722,069)</u>	
Percent increase from previous year	<u>-1.18%</u>		<u>1.58%</u>		<u>-12.96%</u>		<u>1.93%</u>		<u>0.93%</u>		<u>5.07%</u>		<u>-5.46%</u>		<u>1.24%</u>		<u>-3.83%</u>		<u>-2.80%</u>	

**Source:** Georgia Department of Revenue

**Note:** Beginning in calendar year 2009, the Georgia Department of Revenue changed their classifications of sales.

**Gordon County, Georgia**  
**Chart-Taxable Sales by Category**  
**Calendar Year - 2016**



**Gordon County, Georgia**  
*Ratios of Total Debt Outstanding by Type*  
*Last Ten Fiscal Years*

Fiscal Year	Governmental Activities			Percentage of Personal Income	Population	Total Debt Per Capita
	Capital Leases	Notes Payable	Total <sup>3</sup>			
2008	\$ 32,436,161	-	\$ 32,436,161	2.20%	54,567 <sup>1</sup>	\$ 594
2009	28,544,617	-	28,544,617	1.96%	54,945 <sup>1</sup>	520
2010	23,986,004	-	23,986,004	1.65%	55,186 <sup>1</sup>	435
2011	19,409,670	-	19,409,670	1.28%	55,621 <sup>1</sup>	349
2012	14,532,116	-	14,532,116	0.94%	55,766 <sup>1</sup>	261
2013	10,337,228	-	10,337,228	0.63%	55,757 <sup>1</sup>	185
2014	9,776,749	-	9,776,749	0.57%	56,047 <sup>1</sup>	174
2015	9,275,254	-	9,275,254	0.52%	56,574 <sup>1</sup>	164
2016	10,480,684	-	10,480,684	0.57%	56,904 <sup>1</sup>	184
2017	8,837,300	-	8,837,300	0.47%	57,049 <sup>2</sup>	155

**Sources:**

<sup>1</sup> U.S. Census Bureau

<sup>2</sup> Trend analysis

**Note:**

<sup>3</sup> Details regarding the County's outstanding debt can be found in the notes to the basic financial statements.

**Gordon County, Georgia**  
*Direct and Overlapping Debt*  
June 30, 2017

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable <sup>4</sup></u>	<u>Estimated Share of Overlapping Debt</u>
<b>Debt Repaid With Property Taxes and Sales Taxes</b>			
<b>Overlapping Debt<sup>3</sup></b>			
Gordon County Board of Education <sup>1</sup>	\$ 27,175,000	100.0%	\$ 27,175,000
City of Calhoun <sup>2</sup>	33,361,400	100.0%	33,361,400
<b>Total Overlapping Debt</b>			<u>60,536,400</u>
<b>County Direct Debt</b>			
Debt repaid with property taxes	8,837,300	100.0%	<u>8,837,300</u>
<b>Total County Direct Debt</b>			<u>8,837,300</u>
<b>Total Direct and Overlapping Debt</b>			<u>\$ 69,373,700</u>

**Sources:**

<sup>1</sup> Gordon County Board of Education

<sup>2</sup> City of Calhoun

**Notes:**

<sup>3</sup> Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the County.

<sup>4</sup> For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using assessed property values. Applicable percentages were estimated by determining the portion of another government unit's assessed value that is within the County's boundaries and dividing it by each unit's total assessed value.

**Gordon County, Georgia**  
**Legal Debt Margin Information**  
**Last Ten Fiscal Years**

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>Assessed Value-Bond Digest</b>	<u>\$ 1,803,590,062</u>	<u>\$ 1,981,279,298</u>	<u>\$ 2,219,100,646</u>	<u>\$ 2,119,237,097</u>	<u>\$ 1,857,850,272</u>	<u>\$ 1,869,637,185</u>	<u>\$ 1,881,049,081</u>	<u>\$ 1,903,341,526</u>	<u>\$ 1,940,541,966</u>	<u>\$ 2,024,549,325</u>
<b>Legal Debt Margin</b>										
Debt limit (10% of assessed value)	<u>\$ 180,359,006</u>	<u>\$ 198,127,930</u>	<u>\$ 221,910,065</u>	<u>\$ 211,923,710</u>	<u>\$ 185,785,027</u>	<u>\$ 186,963,719</u>	<u>\$ 188,104,908</u>	<u>\$ 190,334,153</u>	<u>\$ 194,054,197</u>	<u>\$ 202,454,933</u>
Debt applicable to limit:										
General obligation bonds	-	-	-	-	-	-	-	-	-	-
Less: Amount reserved for repayment of general obligation debt	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total debt applicable to limit	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Legal debt margin	<u>\$ 180,359,006</u>	<u>\$ 198,127,930</u>	<u>\$ 221,910,065</u>	<u>\$ 211,923,710</u>	<u>\$ 185,785,027</u>	<u>\$ 186,963,719</u>	<u>\$ 188,104,908</u>	<u>\$ 190,334,153</u>	<u>\$ 194,054,197</u>	<u>\$ 202,454,933</u>
As a percentage of debt limit	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>

**Note:**

<sup>1</sup> Under Article 9, Section 5, Paragraph 1 of the State of Georgia Constitution, the County's outstanding general obligation debt should not exceed 10% of the assessed valuation of taxable property within the County.



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**Gordon County, Georgia**  
*Demographic and Economic Statistics*  
*Last Ten Years*

<b>Year</b>	<b>Population</b>	<i>(thousands of dollars)</i> <b>Personal Income</b>	<b>Per Capita Income</b>	<b>Median Age</b>	<b>School Enrollment</b>	<b>Unemployment Rate</b>	
2008	54,567 <sup>1</sup>	\$ 1,474,383 <sup>2</sup>	\$ 27,020 <sup>2</sup>	34.4 <sup>1</sup>	6,870 <sup>3</sup>	6.8%	<sup>4</sup>
2009	54,945 <sup>1</sup>	1,459,435 <sup>2</sup>	26,562 <sup>2</sup>	35.0 <sup>1</sup>	7,012 <sup>3</sup>	13.6%	<sup>4-6</sup>
2010	55,186 <sup>1</sup>	1,452,161 <sup>2</sup>	26,304 <sup>2</sup>	36.0 <sup>1</sup>	6,815 <sup>3</sup>	12.6%	<sup>4</sup>
2011	55,621 <sup>1</sup>	1,514,068 <sup>2</sup>	27,285 <sup>2</sup>	36.4 <sup>1</sup>	6,924 <sup>3</sup>	11.7%	<sup>4</sup>
2012	55,766 <sup>1</sup>	1,551,038 <sup>2</sup>	27,845 <sup>2</sup>	36.8 <sup>1</sup>	6,974 <sup>3</sup>	10.9%	<sup>4</sup>
2013	55,757 <sup>1</sup>	1,634,686 <sup>2</sup>	29,315 <sup>2</sup>	37.1 <sup>1</sup>	6,810 <sup>3</sup>	10.2%	<sup>4</sup>
2014	56,047 <sup>1</sup>	1,703,518 <sup>2</sup>	30,465 <sup>2</sup>	37.5 <sup>1</sup>	6,860 <sup>3</sup>	8.5%	<sup>4</sup>
2015	56,574 <sup>1</sup>	1,779,975 <sup>2</sup>	31,463 <sup>2</sup>	37.8 <sup>1</sup>	6,771 <sup>3</sup>	6.2%	<sup>4</sup>
2016	56,904 <sup>1</sup>	1,825,639 <sup>5</sup>	32,083 <sup>5</sup>	37.9 <sup>1</sup>	6,772 <sup>3</sup>	5.6%	<sup>4</sup>
2017	57,049 <sup>5</sup>	1,890,952 <sup>5</sup>	33,146 <sup>5</sup>	38.3 <sup>5</sup>	6,727 <sup>3</sup>	5.2%	<sup>4</sup>

**Sources:**

<sup>1</sup> U.S. Census Bureau

<sup>2</sup> U.S. Department of Commerce-Bureau of Economic Analysis

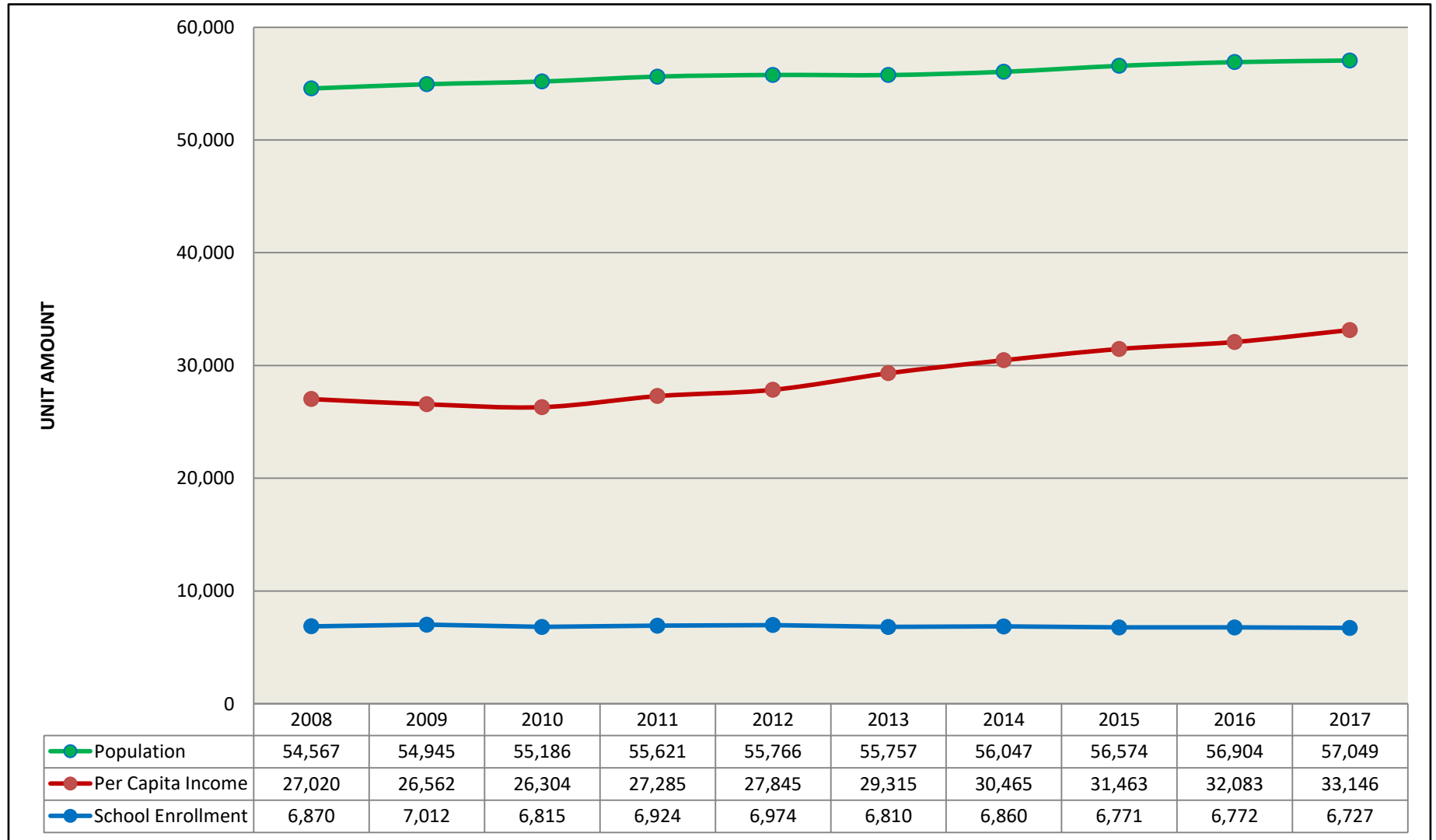
<sup>3</sup> Gordon County Board of Education

<sup>4</sup> Georgia Department of Labor

<sup>5</sup> Trend analysis

<sup>6</sup> This major increase relates to the nationwide recession.

**Gordon County, Georgia**  
*Chart-Population, Per Capita Income and School Enrollment*  
*Last Ten Years*



**Gordon County, Georgia**  
**Principal Employers**  
*For the Fiscal Years Ended June 30, 2017 and 2008*

<u>Employer</u>	2017			<u>Employer</u>	2008		
	<u>Number of Employees</u>	<u>Rank</u>	<u>Percentage of Total County Employment</u>		<u>Number of Employees</u>	<u>Rank</u>	<u>Percentage of Total County Employment</u>
Mohawk Industries	2,530	1	9.87%	Mohawk Industries	2,818	1	11.14%
Shaw Industries Group	1,029	2	4.02%	Shaw Industries Group	1,794	2	7.09%
Gordon Hospital	1,002	3	3.91%	Gordon County Schools	1,153	3	4.56%
Gordon County Schools	838	4	3.27%	Gordon Hospital	650	4	2.57%
Apache Mills	653	5	2.55%	Mannington	536	5	2.12%
Mannington	625	6	2.44%	Calhoun City Schools	463	6	1.83%
Engineered Floors, LLC	603	7	2.35%	Apache Mills	400	7	1.58%
Calhoun City Schools	461	8	1.80%	Beaulieu Group	382	8	1.51%
Gordon County Government	413	9	1.61%	Gordon County Government	379	9	1.50%
Beaulieu Group	287	10	1.12%	Calhoun City Government	355	10	1.40%
<b>Total Principal Employers</b>	8,441		32.94%	<b>Total Principal Employers</b>	8,930		35.30%
<b>Other Employers</b>	17,183		67.06%	<b>Other Employers</b>	16,366		64.70%
<b>Total Employment</b>	25,624		100.00%	<b>Total Employment</b>	25,296		100.00%

**Sources:**

<sup>1</sup> Gordon County Chamber of Commerce

<sup>2</sup> Georgia Department of Labor

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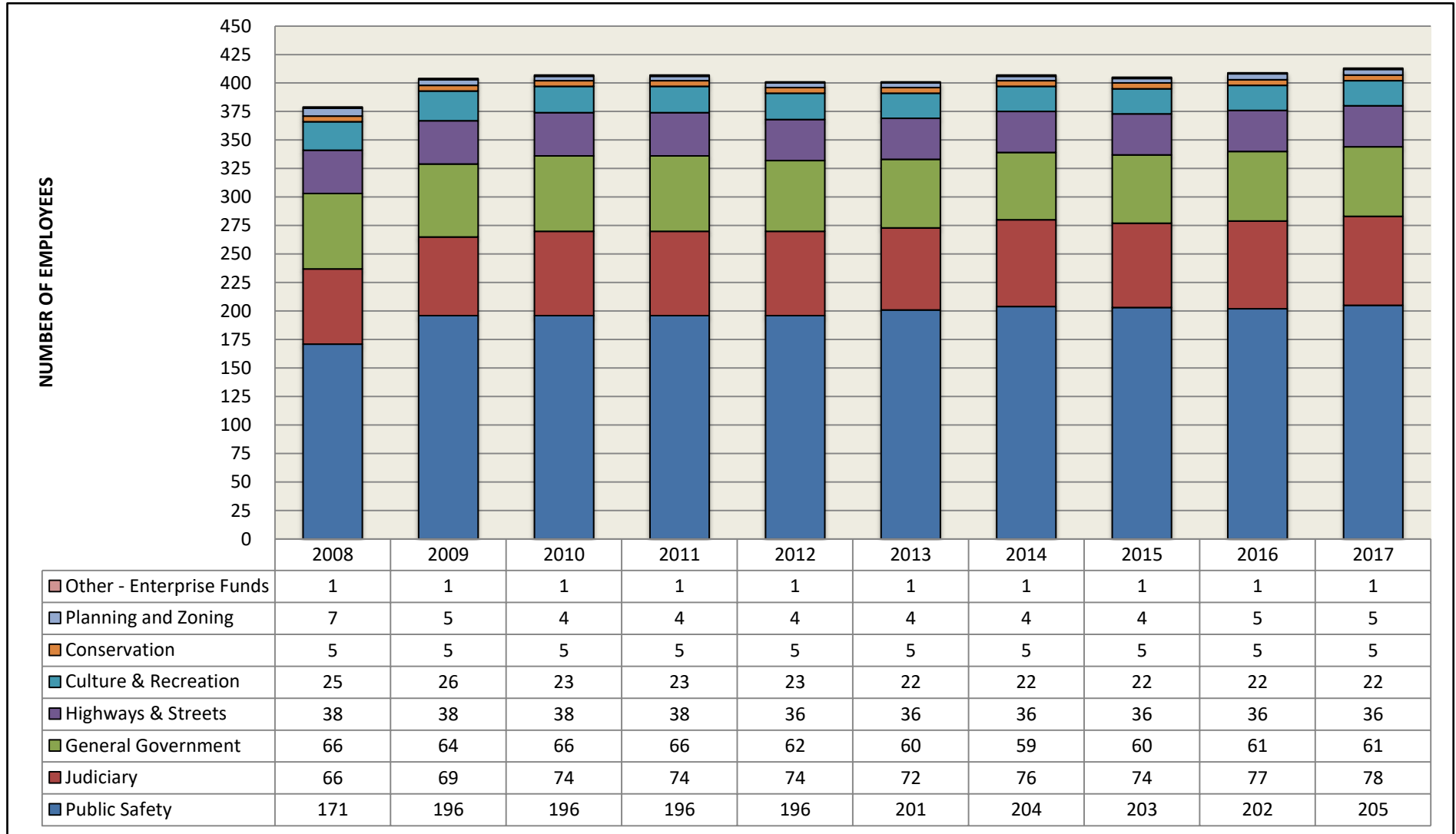
**Gordon County, Georgia**  
**County Employees by Function/Program**  
**Last Ten Fiscal Years**

<b>Function/program</b>	<b>Fiscal Year Ended June 30,</b>									
	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>General Government</b>										
Board of Commissioners	5	5	5	5	5	5	5	5	5	5
County Attorney	1	1	1	1	1	1	0	0	1	1
County Clerk	1	1	1	1	1	1	1	1	1	1
Human Resources	2	2	2	2	2	2	2	2	2	2
Finance	7	7	7	7	7	7	7	7	7	7
Information Technology	3	3	3	3	3	3	3	3	3	3
GIS	1	1	1	1	1	1	1	1	1	1
Administration	4	4	4	4	3	3	3	3	3	3
Voter Registration	2	2	2	2	2	2	2	2	2	2
Tax Commissioner	16	15	15	15	13	13	13	13	14	14
Tax Assessor	11	11	13	13	13	11	11	12	11	11
Buildings and Grounds	6	5	5	5	5	5	5	5	5	5
Fleet Management	7	7	7	7	6	6	6	6	6	6
<b>Total General Government</b>	<b>66</b>	<b>64</b>	<b>66</b>	<b>66</b>	<b>62</b>	<b>60</b>	<b>59</b>	<b>60</b>	<b>61</b>	<b>61</b>
<b>Judiciary</b>										
Victim Advocacy	2	2	2	2	2	2	3	3	3	3
Probate Court	5	5	5	5	5	5	5	5	6	6
Juvenile Court	7	7	7	7	7	7	8	8	8	8
Superior Court	20	22	26	26	26	26	27	24	24	24
Magistrate Court	10	10	10	10	10	9	10	10	10	11
Clerk of Superior Court	10	11	12	12	12	11	11	11	12	12
District Attorney	12	12	12	12	12	12	12	13	14	14
<b>Total Judiciary</b>	<b>66</b>	<b>69</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>72</b>	<b>76</b>	<b>74</b>	<b>77</b>	<b>78</b>
<b>Public Safety</b>										
Sheriff's Department	50	67	71	73	76	76	77	77	76	76
Jail	46	54	50	48	46	46	48	48	48	48
Emergency Management	2	2	2	2	2	2	2	1	1	1
Animal Control	4	4	4	4	4	4	4	4	4	4
Coroner	3	3	3	3	3	3	3	3	3	3
Fire Department	44	44	44	44	43	48	48	48	48	51
E-911	22	22	22	22	22	22	22	22	22	22
<b>Total Public Safety</b>	<b>171</b>	<b>196</b>	<b>196</b>	<b>196</b>	<b>196</b>	<b>201</b>	<b>204</b>	<b>203</b>	<b>202</b>	<b>205</b>
<b>Highway &amp; Streets</b>										
Public Works	38	38	38	38	36	36	36	36	36	36
<b>Total Highway &amp; Streets</b>	<b>38</b>	<b>38</b>	<b>38</b>	<b>38</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>
<b>Culture &amp; Recreation</b>										
Senior Center	2	2	2	2	2	2	2	2	2	2
Salacoa Creek Park	10	10	8	8	8	8	8	8	8	8
Recreation Department	13	14	13	13	13	12	12	12	12	12
<b>Total Culture &amp; Recreation</b>	<b>25</b>	<b>26</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>
<b>Conservation</b>										
County Extension Service	5	5	5	5	5	5	5	5	5	5
<b>Total Conservation</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Planning &amp; Zoning</b>										
Building, Planning, and Development	6	5	4	4	4	4	4	4	4	4
Ordinance Enforcement	1	-	-	-	-	-	-	-	1	1
<b>Total Planning &amp; Zoning</b>	<b>7</b>	<b>5</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>
<b>Chert Mine</b>										
Chert Mine	1	1	1	1	1	1	1	1	1	1
<b>Total Chert Mine</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>	<b>379</b>	<b>404</b>	<b>407</b>	<b>407</b>	<b>401</b>	<b>401</b>	<b>407</b>	<b>405</b>	<b>409</b>	<b>413</b>

Source:

<sup>1</sup> County Human Resources Department

**Gordon County, Georgia**  
*Chart-County Employees by Function/Program*  
*Last Ten Fiscal Years*



**Gordon County, Georgia**  
*Operating Statistics by Function/Program*  
*Last Ten Fiscal Years*

<b><u>Function/program</u></b>	<b>Fiscal Year Ended June 30,</b>									
	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Fire										
Emergency responses	2,912	2,960	2,900	2,817	2,050	1,980	2,127	3,251	3,464	3,318
Fires extinguished	177	202	218	217	192	203	272	252	231	406
Inspections	864	1,836	1,029	883	1,077	886	635	830	605	488
Refuse collection										
Refuse collected (tons per day)	874.3	740.16	656.4	604.68	739.48	603.95	536.84	612.49	652.24	858.14
Recyclables collected (tons per day)	10.62	8.39	9.93	31.65	43.6	33.87	36.93	7.43	5.85	0.61
Streets and highways										
Resurfacing (miles)	20.75	32.36	27.00	41.15	31.56	27.00	32.07	34.00	39.24	41.19
Library										
Volumes in collection	84,635	89,525	90,839	95,796	91,129	90,522	86,924	82,451	85,888	78,841
Total volumes borrowed	128,391	117,408	141,757	129,169	127,078	118,395	99,750	96,402	110,923	73,693

**Source:**

<sup>1</sup> Various County Departments.



**Gordon County, Georgia**  
*Capital Asset and Infrastructure Statistics by Function/Program*  
*Last Ten Fiscal Years*

<b>Function/program</b>	<b>Fiscal Year Ended June 30,</b>									
	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Fire stations	11	11	11	11	11	11	11	11	11	11
Refuse collection										
Collection trucks	2	2	2	2	2	2	2	2	2	2
Streets and highways										
Streets (miles)	542	559	558.78	558.78	560.4	560.72	558.75	558.75	558.66	558.53
Parks and recreation										
Acreage	445	445	445	445	445	445	445	510	1,080.50	1,245.50

**Source:**

<sup>1</sup> Various County Departments.

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# R.M. DOBBS & COMPANY

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## INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Commissioners  
Gordon County, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Gordon County, Georgia, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise Gordon County, Georgia's basic financial statements, and have issued our report thereon dated December 18, 2017. Our report includes a reference to other auditors who audited the financial statements of the Gordon County Health Department, as described in our report on the Gordon County, Georgia's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Gordon County, Georgia's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Gordon County, Georgia's internal control. Accordingly, we do not express an opinion on the effectiveness of Gordon County, Georgia's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Gordon County, Georgia's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*A. M. Robbs & Company*

Calhoun, Georgia  
December 18, 2017

**Gordon County, Georgia**  
**Project Cost Schedule for Projects Constructed**  
**With Special Sales Tax Proceeds**  
**From Inception And For The Year Ended June 30, 2017**

Project	Original Estimated Cost	Sales Tax Proceeds Expenditures Prior Years	Non-Sales Tax Proceeds Expenditures Prior Years	Sales Tax Proceeds Expenditures Current Year	Non-Sales Tax Proceeds Expenditures Current Year	Total	Estimated Percent of Completion
2012 SPLOST Capital Project:							
Gordon County							
Courthouse	\$ 12,000,000	\$ 51,938	\$ -	\$ 26,946	\$ -	\$ 78,884	0.66%
Roads and Bridges	7,605,698	2,669,141	-	2,028,511	-	4,697,652	61.76%
Fire Station & Equip.	4,500,000	1,908,877	-	-	-	1,908,877	42.42%
Health Department	3,200,000	-	-	-	-	-	0.00%
Public Safety-							
Communications*	2,800,000	2,637,290	-	-	-	2,637,290	94.19%
Parking Deck*	2,600,000	2,430,229	-	-	-	2,430,229	93.47%
Fire Hydrants	2,000,000	1,200,000	-	399,975	-	1,599,975	80.00%
Sheriff-Patrol Cars*	1,500,000	1,499,998	-	-	-	1,499,998	100.00%
Animal Shelter	1,500,000	14,939	-	2,751	-	17,690	1.18%
Senior Citizens Center	500,000	-	-	-	-	-	0.00%
Brookshire Park	400,000	-	-	-	-	-	0.00%
Library Expansion*	400,000	400,000	-	-	-	400,000	100.00%
City of Calhoun	9,621,049	6,210,145	-	1,259,786	-	7,469,931	77.64%
City of Calhoun-Peters St.	2,000,000	1,982,440	-	-	-	1,982,440	99.12%
City of Fairmount	508,154	332,619	-	79,645	-	412,264	81.13%
City of Resaca	338,769	221,266	-	51,706	-	272,972	80.58%
City of Plainville	203,262	132,760	-	31,024	-	163,784	80.58%
Total	\$ 51,676,932	\$ 21,691,642	\$ -	\$ 3,880,344	\$ -	\$ 25,571,986	49.48%
2005 SPLOST Capital Project:							
Gordon County							
Judicial Complex*	\$ 25,000,000	\$ 25,000,000	\$ 4,347,305	\$ -	\$ -	\$ 29,347,305	117.39%
Fire Station*	1,500,000	1,500,000	714,444	-	-	2,214,444	147.63%
Courthouse*	1,000,000	953,230	46,770	-	-	1,000,000	100.00%
Roads and Bridges*	11,500,000	11,500,000	-	-	-	11,500,000	100.00%
Debt Service <sup>1</sup>	-	582,600	-	505,800	-	1,088,400	-
City of Calhoun*	10,234,297	10,533,189	-	-	-	10,533,189	102.92%
City of Resaca*	924,106	983,885	-	-	-	983,885	106.47%
City of Plainville*	256,696	316,474	-	-	-	316,474	123.29%
City of Fairmount*	821,427	881,205	-	-	-	881,205	107.28%
City of Ranger*	102,678	162,456	-	-	-	162,456	158.22%
Total	\$ 51,339,204	\$ 52,413,039	\$ 5,108,519	\$ 505,800	\$ -	\$ 58,027,358	113.03%
Road Capital Project:							
Gordon County	\$ 11,375,000	\$ 12,266,365	\$ 1,862,265	\$ -	\$ -	\$ 14,128,630	124.21%
City of Calhoun*	4,025,000	4,267,785	-	-	-	4,267,785	106.03%
City of Resaca*	525,000	556,767	-	-	-	556,767	106.05%
City of Plainville	525,000	549,454	-	-	-	549,454	104.66%
City of Fairmount*	525,000	556,668	-	-	-	556,668	106.03%
City of Ranger	525,000	520,785	-	-	-	520,785	99.20%
Total	\$ 17,500,000	\$ 18,717,824	\$ 1,862,265	\$ -	\$ -	\$ 20,580,089	117.60%

\* Denotes completed project

<sup>1</sup> Excess SPLOST proceeds used to reduce existing County debt.

**Gordon County, Georgia**  
*Notes to Project Cost Schedule for Projects Constructed*  
*With Special Sales Tax Proceeds*  
*For the Year Ended June 30, 2017*

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The accompanying project cost schedule includes information required by state statute. This information is presented on the modified accrual basis of accounting, consistent with generally accepted accounting principles for government fund financial statements.