



Adopted BUDGET

Fiscal Year 2023

Finishing Strong





**ANNUAL BUDGET
For The
Fiscal Year
Ending June 30, 2023**

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Albany
Georgia**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

MISSION

The City of Albany delivers fiscally responsible, highly dependable services to citizens in the community and the region with integrity and professionalism.

VISION

The City of Albany is a collaborative regional leader delivering exceptional services and enhancing quality of life, while fostering an atmosphere where citizens and businesses can thrive.

STRATEGIC PRIORITIES

Safe, sustainable, and business-friendly. Economic development, jobs, infrastructure, and asset management. Promotion of the City as a great place to live, work and play. Effective service delivery and excellent fiscal responsibility.

THE BOARD OF COMMISSIONERS



Jon Howard
Ward 1



Jalen Johnson
Ward 2



Mayor Pro Tem
Vilnis Gaines



Mayor
Bo Dorough



Chad Warbington
Ward IV

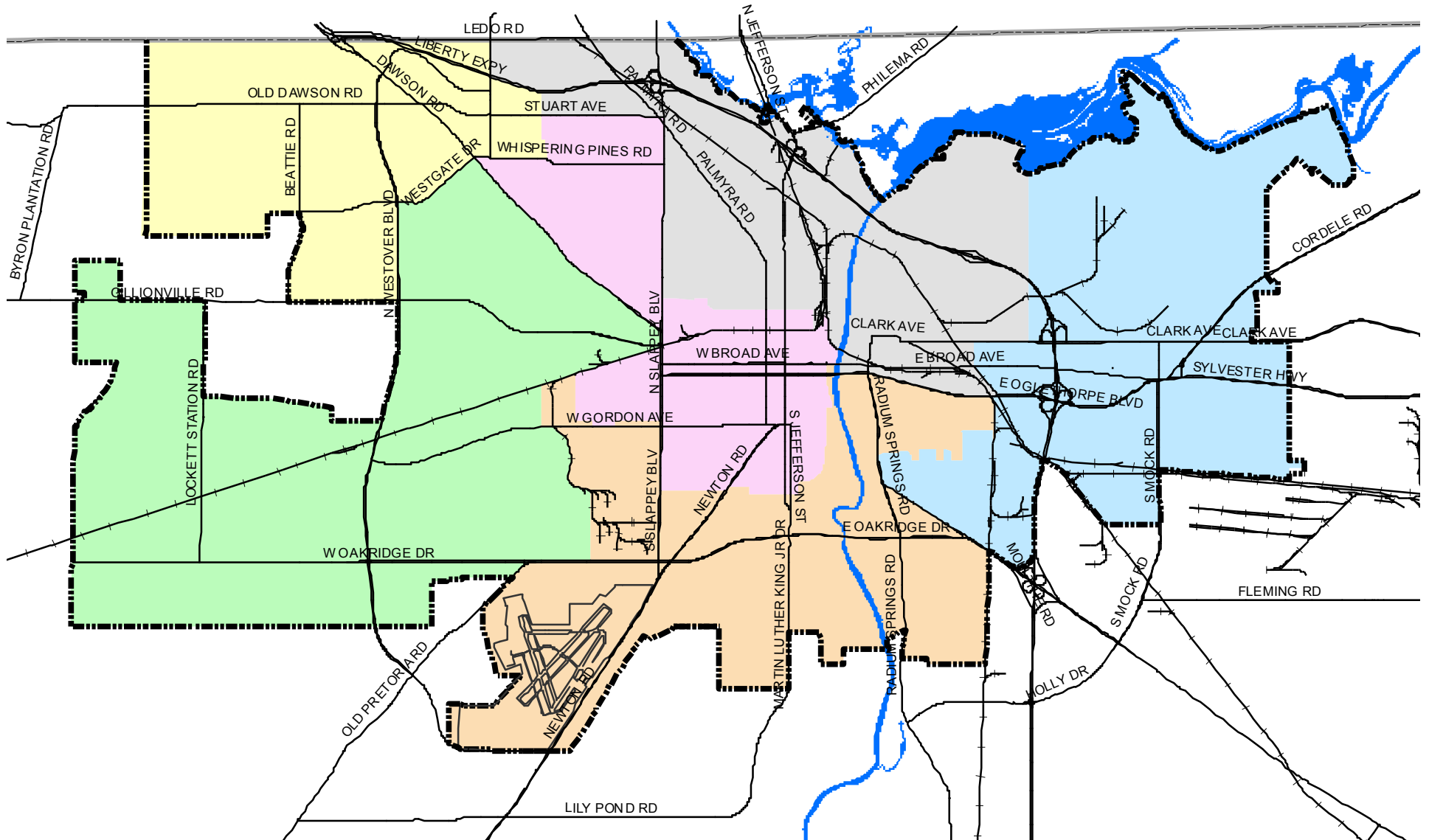


Robert Langstaff
Ward V



Demetrius Young
Ward VI

Albany, Georgia City Commission Wards



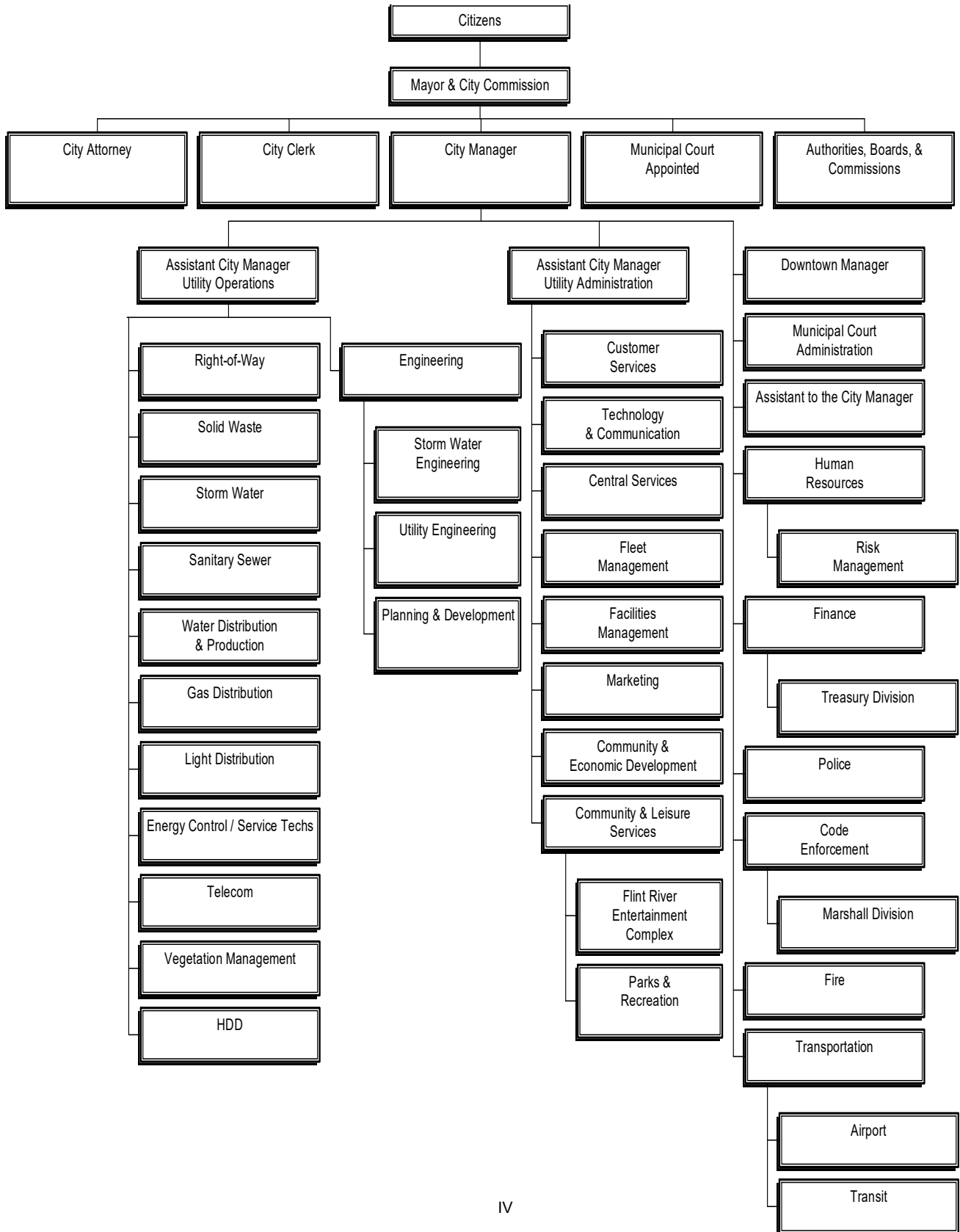
Bo Dorrough, Mayor



 Ward 1 - Jon Howard	 Ward 4 - Chad Warbington
 Ward 2 - Jalen Johnson	 Ward 5 - Bob Langstaff, Jr
 Ward 3 - Vilnis Gaines	 Ward 6 - Demetrius Young

0 0.5 1 Miles





Government and Organization

The City of Albany has operated under the Commission-Manager form of government since January 14, 1924. The seven member Commission consists of a Mayor (*elected at large*) and six Commissioners (*elected on a ward basis*). The Commission appoints members to various Boards, Authorities, and Commissions. The Commission also appoints the City Manager, City Clerk, City Attorney, Assistant City Attorneys, and Municipal Court Judge. The City Manager, as the City's Chief Administrative Officer, is responsible for the enforcement of laws and ordinances and the implementation of policies passed by the Commission. The City Manager appoints department heads to assist with these responsibilities.

GENERAL GOVERNMENT

Steven Carter – City Manager
Vacant – Assistant to the City Manager
Bruce Maples - Assistant City Manager for Utility Operations
Yvette Fields - Assistant City Manager for Utility Administration
Sonja Tolbert - City Clerk
C. Nathan Davis - City Attorney
Willie Weaver - Municipal Court Judge

DEPARTMENT HEADS

Veronica Wright - Director of Human Resources Management
Exylyn Mitchell - Interim Director of Central Services
Derrick L. Brown – Chief Financial Officer
Peter Bednar – Director of Fleet Management
John Dawson – Interim Chief Information Officer
Paul Forgey - Director of Planning & Development
Michael Persley - Police Chief
Nathaniel Norman – Code Enforcement Director
Cedric Scott - Fire Chief
John Hawthorne – Director of Community & Economic Development
Robert Griffin - Interim Director of Engineering
Stacey Rowe - Director of Utility Operations, Public Works
Steven Belk – Director of Community and Leisure Services
David Hamilton - Director of Transportation
Jimmy Norman - Director of Utility Operations
Donald Gray - Director of Facilities Management
Mary Ann Petty - Director of Administrative Services
Lequrica Gaskins - Downtown Manager

Community Information***Origin and Growth***

Situated in the Plantation Trace region, Albany is the primary trade center for Southwest Georgia. It is the county seat for Dougherty County, Georgia. The City lies at the head of the Flint River, 182 miles south of Atlanta. Incorporated in 1853, the City was laid out in 1836 by Alexander Shotwell and named for Albany, New York. The City of Albany was originally incorporated by an Act of the General Assembly of Georgia on December 27, 1838.

The chief farm products are cotton, peanuts, corn, tobacco, and to a lesser extent, paper-shell pecans and forest products. Albany has developed a diversified industrial economy, which includes companies such as Procter & Gamble, Miller Coors, and Master Foods USA-a Mars Incorporated Company. Also, the Marine Corps Logistics Base (MCLB) in Albany is a shining star within the Department of Defense and has established itself as a leader in the adoption of private sector business strategies to accomplish its mission.

The City of Albany makes available the Albany Job Investment Fund to companies that meet funding criteria and are considered to be long-term beneficial investments for the community. With awards of up to \$6 million, the City of Albany is an attractive destination for companies to expand or begin.

Government and Organization

The City of Albany has operated under the Commission-Manager form of government since January 14, 1924. The seven-member Commission consists of a Mayor elected at large and six Commissioners elected on a ward basis. The Commission appoints the City Manager, City Clerk, Assistant City Clerk, City Attorney, Assistant City Attorney, Municipal Court Judge, City Solicitor, and Public Defender. The City Manager is the City's Chief Executive Officer, and is charged with the enforcement of the laws and ordinances passed by the Commission. The Commission also appoints members to various Boards, Authorities and Commissions.

Educational Facilities

For higher education, Albany has a hometown college, a progressive technical college, and a job corps center. Albany State University, a proud member institution of the University System of Georgia, elevates its community and region by offering a broad array of graduate, baccalaureate, associate, and certificate programs at its main campuses in Albany as well as at strategically-placed branch sites and online. Albany Technical College is a unit of the Georgia Department of Technical and Adult Education. Turner Job Corps Center also serves the Albany area as a fully accredited Vocational Education Institute, providing high-quality academic and vocational training programs to prepare students (ages 16 - 24) to take their places in today's technical work force. The City is also served by 21 schools (14 elementary, 4 middle, and 3 high schools), along with 1 career academy, 1 public alternative school, and a number of private schools.

Sources: Georgia.gov/cities-counties/albany
Dougherty.k12.ga.us

DEMOGRAPHICS

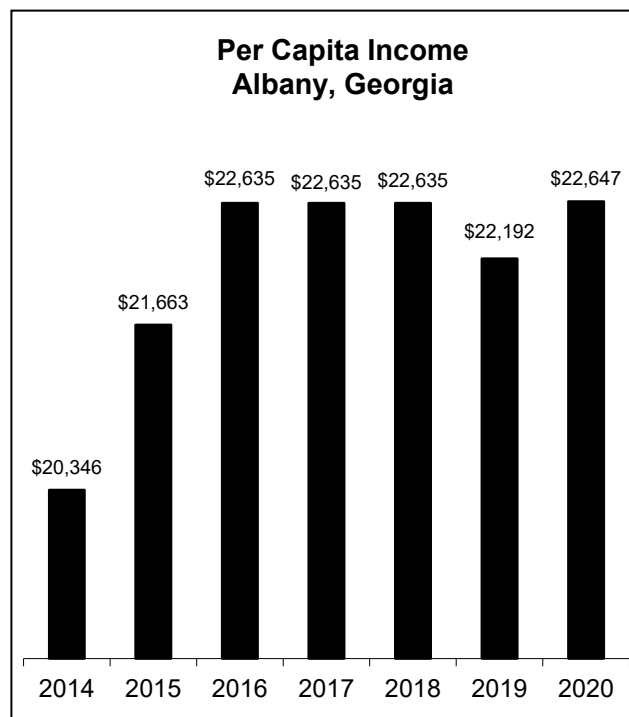
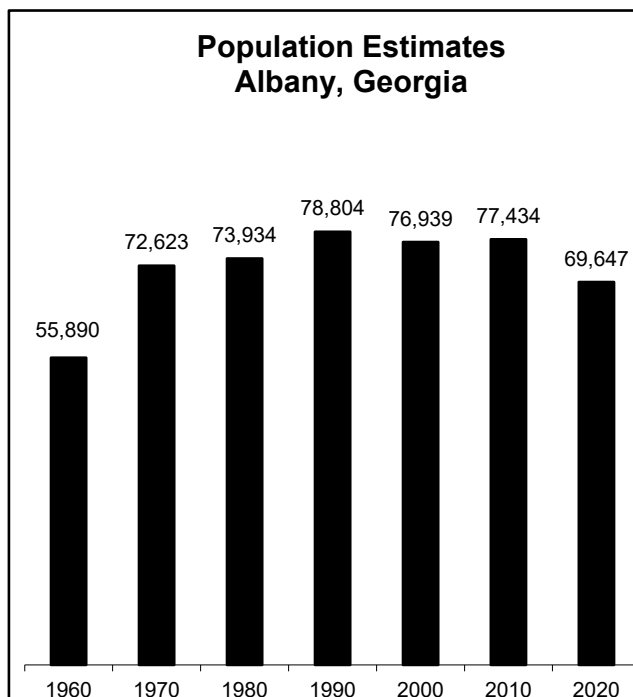
GENDER	(2020 Census)
Male	46.2%
Female	53.8%

AGE COMPOSITION	(2020 Census)
Under 5 Years	6.7%
Under 19 Years	27.8%
20 - 24 Years	8.9%
25 - 44 Years	26.0%
45 - 64 Years	22.1%
65 - 74 Years	9.1%
75+ Years	6.1%

RACE/ ETHNIC ORIGIN	(2020 Census)
Black	77.1%
White	20.6%
Hispanic	1.3%
Asian/American	0.8%
Indian/Hawaiian	
Other	.2%

AREA	(2020 Census)
Land Area	57 square miles
Elevation	212 ft. above sea level
Rainfall	51.4 inches
Avg. Annual Temp.....	66° F

OCCUPATIONAL COMPOSITION	
Educational Services & Health Care & Social Services	25.9%
Service Occupations	12.5%
Retail Trade	12.5%
Arts, Entertainment, & Recreation, & Accommodation & Food Services	10.8%
Manufacturing	9.9%



Sources: U.S. Census Bureau, Quick Facts
<https://www.census.gov/quickfacts> and Fact Finder
<http://factfinder.census.gov>

COMMUNITY INFORMATION**MUNICIPAL SERVICES**

Fire Protection ...	11 stations; 171 fire personnel and officers
Police Protection	247 personnel and officers 42 county officers 230 member sheriff's department provides protection outside the city limits
Garbage	Services provided by the City's Solid Waste division

CITY FACILITIES & SERVICES

Miles of Streets	571
Number of Street Lights	11,295

EDUCATION

Elementary Schools	14
Middle Schools	4
High Schools	3
Number of area colleges	3
(Troy University maintains a satellite campus)	

HEALTH

Hospital.....	1 (690 beds)
MD's	506
Dentists	49
Nursing homes	3 (509 beds)

RECREATIONAL FACILITIES

Public tennis courts	7
Parks	75
Area golf courses	1
Municipal swimming pools	3
Walking Tracks	4
Playgrounds	35
Community centers	4
Boat ramps	4

SCENIC ATTRACTIONS

Albany Museum of Art
Albany Municipal Auditorium
Weatherbee Planetarium
Chehaw Park
Thronateeska Heritage Foundation Museum
Albany Civil Rights Institute
Quail Hunting Preserves
Flint Riverquarium
Riverfront Park
Radium Springs Gardens

Sources: Choosealbany.com

LOCAL ECONOMY

Major Employers:

Name of Business

Phoebe Putney Memorial Hospital
 Marine Corps Logistics Base – Albany
 Dougherty County Board of Education
 City of Albany
 Albany State University
 Proctor & Gamble
 Dougherty County
 Teleperformance USA
 Molson Coors
 Coats & Clark

Type of Business

Healthcare
 Federal Government
 Education
 Municipal Government
 Education
 Paper Goods
 County Government
 Technical Support
 Beverage
 Textile Manufacturer

TRANSPORTATION

Motor Freight Carriers

- 5 interstate
- 24 inter/ intrastate
- 6 terminals
- Overnight service to Atlanta, Birmingham, Charlotte, Chattanooga, Columbia, Jacksonville and Knoxville

Rail

- Albany-Dougherty County served by Norfolk-Southern Corp. and Georgia & Florida Railway
- Switching service provided seven days per week by Norfolk-Southern and six days per week, to customer specs, by Georgia & Florida Railway
- Georgia offers 5,000 miles of track, the most extensive system in the Southeast

Water

Navigable River, Flint (9 ft. channel depth)

Air

Southwest Georgia Regional Airport (ABY) in Albany is the state's second-largest cargo airport by landed weight. The airport offers three nonstop, daily, 35-minute Delta flights to Hartsfield-Jackson International Airport (ATL) in Atlanta utilizing regional jet equipment. On site at the airport is a UPS sorting facility. Airport amenities include a 6,601-foot grooved asphalt runway; aircraft tie downs; hangar rentals; lighted runways; precision and non-precision approaches; and an additional 5,219-foot cross-wind grooved asphalt runway.

Source: Choosealbany.com

BUDGET GUIDE

The 2022 - 2023 Annual Budget is divided into twelve (12) sections whose contents are explained below. This Budget Guide is provided to summarize the information contained in each section and to assist the reader in finding information.

Section I - City Manager's Message

This section includes the City Manager's transmittal letter, the strategic plan, and the adopted budget ordinance. Also included in this section are the revenue and expenditure recaps for the General Fund, Special Funds, Self-Sustaining Enterprise Funds, Supplemented Enterprise Funds, and the Utility Internal Service Fund.

Section II - Policies and Procedures

This section outlines the policies used to guide the preparation and management of the City's annual budget. This section also provides detailed information on budget development, budget adoption, the accounting policies and procedures for Fund Accounting, Governmental Funds, Debt Services, Central Services, and Revenue and Expenditure policies. In addition, this section includes the FY 23 budget calendar.

Section III - Revenue and Expenditures / Expenses

This section begins with a chart showing the relationship between funds, in addition to a chart showing the percentages of expenditures as it relates to personnel services, operating expenses, cost of goods sold, and capital improvement. Included in this section is a summary of the General Fund revenue sources and expenditure/expense categories for the 2022 - 2023 budget. This information is categorized by the following fund accounts:

- General Fund
- Special Funds
- Self-Sustaining Enterprise Funds
- Supplemented Enterprise Funds
- Utility Internal Service Fund

Section IV - Supplemental Information

In this section pertinent information is reported on the budget that analyzes trends and outlines the recent policy decisions that have impacted the City's budget, and its financial position. This section provides the reader with an overview of revenues/expenditures, debt and tax digest information, and personnel information.

Section V - General Fund Expenditure Detail

The General Fund is the City's major operating fund. It accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. The General Fund finances most of the regular day-to-day operations and accounts for approximately 23% or \$68,746,811 of the budgeted appropriation. It consists of the following departments: City Clerk's Office, City Manager's Office, City Attorney's Office, Municipal Court, Human Resources,

Central Services, Finance, Technology & Communication, Planning & Development, Police, Fire, Code Enforcement, Engineering, Recreation, and Facilities Management. It also contains appropriations to independent agencies. The General Fund depends on revenues generated from such sources as property taxes, sales taxes, utility transfers, service charges, business licenses and permits, insurance taxes, and other revenue to cover its operating costs.

Section VI - Special Funds Expenditure Detail

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. About 16% or \$48,559,269 of the FY 23 Budget is allocated to Special Fund activities. Included in the Special Funds are Community & Economic Development, CAD 911, Hotel/Motel, Capital Improvement, Tax Allocation District (TAD), Job Investment, R3M, Gortatowsky, SPLOST, TSPLOST, and Grant Funds. The Albany Convention and Visitors Bureau will receive \$800 thousand of current year's actual Hotel/Motel tax revenue to promote tourism and growth in Albany.

Also included under Special Funds is the Debt Fund. However, the City does not have any active General Obligation Bonds that require repayment. Therefore, only the Capital Improvement Fund is financed through revenues received from the General Fund.

To encourage development in the Albany Riverfront and Gateway Development Plan the Commission established a Tax Allocation District (TAD) for that area. A TAD allows the City to sell bonds to finance infrastructure and other redevelopment costs within the designated district.

The Job Investment Fund was created to provide monies to companies that meet established criteria that are considered to be long term investments in the City of Albany.

R3M (Renovate, Repair, & Replace) Fund is designed to maintain and upgrade facilities & infrastructure maintained by the City. The expenditures within this fund do not meet the capital criteria.

The Special Purpose Local Option Sales Tax (SPLOST) VII is a referendum approved by voters in November 2016 that allows for an extra penny in sales tax to fund a diverse list of community projects. It is not a separate tax; Georgia law allows local jurisdictions to use SPLOST proceeds to fund capital improvement projects that would otherwise be paid for with General Fund and property tax revenues. SPLOST VII expenditures for FY 2023 are projected to be \$12,114,256.

Similarly, Transportation Special Purpose Local Option Sales Tax (TSPLOST) is a referendum approved by voters in March 2019 that allows for an extra penny in sales tax to fund a diverse list of community projects. It is not a separate tax. TSPLOST expenditures for FY 2023 are projected to be \$16,126,639.

Grant Fund is a Special Fund that has been established to carry out projects or programs that are not funded through the normal operating & capital budget process. These funds are used to account for resources received from outside agencies and are restricted for a specific purpose.

Section VII - Self-Sustaining Enterprise Funds (Utility Funds)

The Self-Sustaining Enterprise Funds consist of the Utility Funds maintained by the City of Albany. The Utility Funds' charge for services are used to serve the infrastructure and distribution needs of the City. About 53% or \$157,545,619 of the FY 23 Budget is attributed to the Utility Fund activities. Included in the Utility Funds are Light, Gas, Sanitary Sewer, Water, Solid Waste, Storm Water, and Telecom Fund. The Cost of Goods Sold makes up the majority of the budgeted expenses for FY 2023 in the amount of \$74,229,499 or 47%.

With projected revenues of \$95,706,562, the Light Fund is easily the largest revenue generating enterprise fund for the City of Albany. Expenses are projected to be \$84,905,147, resulting in net income of \$10,801,415. This fund represents about 32% of the total budget. Its 37,891 customers include residential, commercial, and industrial.

The Gas Fund is projected to generate \$19,016,000 in revenue through charges for service and incur \$19,246,532 in expenses, resulting in a net loss of \$230,532. The fund represents about 6% of the total budget. It provides natural gas services to approximately 13,198 customers in Dougherty and Lee Counties.

The Sanitary Sewer Fund is projected to generate \$16,936,418 in revenue primarily through user fees, and incur \$16,950,514 in expenses resulting in a net loss of \$14,096. This fund represents about 6% of the total budget. Included under the Sanitary Sewer Fund are Wastewater Treatment, Wastewater Treatment/Lift Stations, Wastewater Sampling, and Sanitary Sewer Maintenance. This Division of Public Works is responsible for the treatment of the City's wastewater and for disposal of sewage sludge in accordance with Environmental Protection Division's guidelines. This division is also responsible for the maintenance of all sanitary sewers and for the installation of new taps and sewer extensions within the city limits of Albany.

The list of self-sustaining enterprise funds continues with the Water Fund. It is expected to generate \$12,758,500 in revenue and incur \$12,795,092 in expenses, resulting in net loss of \$36,592. The fund represents about 4% of the total budget. The fund provides 14 million gallons of water per day over 35,521 customers. While Water Distribution is responsible for these figures, the fund also includes Water Production. This department is capable of producing 36 million gallons per day from 39 dry wells. This is a vital resource for future economic development.

The Solid Waste Fund is expected to generate \$13,099,000 in revenue through service charges and incur \$12,973,063 in expenses, resulting in a net income of \$125,938. This fund represents about 4% of the total budget. Included under the Solid Waste Fund are Solid Waste Administration, Solid Waste Removal/Residential, Solid Waste Removal/Commercial and Special Services. This division is responsible for collecting and properly disposing of solid waste and recyclables generated by both residential and commercial customers. This division serves approximately 23,388 residential customers with a private contractor. The division also serves 1,338 commercial customers.

The Storm Water Fund is projected to generate \$6,077,088 in revenue through user fees, while partially being supported through Sewer Fees in the amount of \$1,260,740 totaling \$7,337,828. Budgeted expenses from the Storm Water fund are scheduled for \$7,244,742 during fiscal year 2023. The budget net income for fiscal year 2023 is \$93,086. The Storm Water Fund represents about 2% of the total budget. Engineering Storm Water, Street Sweeping, Asphalt/Concrete, Grading/Construction and Storm Maintenance are included in this fund. The responsibility of the Storm Water Fund is to provide storm water management services to include drainage system operation and maintenance of ditches, canals and ponds, and storm water pump stations, and to provide street sweeping services necessary for the collection and disposal of storm water-related debris. Other functions include maintenance of existing storm water infrastructure and installation of new storm water conveyance systems.

The Telecommunication Fund is the last of the self-sustaining enterprise funds. Revenue is expected to be \$3,649,270 and expenses are projected to be \$3,430,529, resulting in net income of \$218,741. The fund represents approximately 1% of the total budget. Telecom provides excellent fiber optic-based services to businesses in Albany and Dougherty County. The fund serves approximately 1,192 connections to their customers.

Section VIII - Supplemented Enterprise Funds

The approved program and expense plan is recorded in this section for the Supplemented Enterprise Funds which include the following: Airport, Flint River Entertainment Complex, and the Transit System. Because these funds are not self-sustaining, they are budgeted to receive subsidies from the General Fund in the amounts of \$0, \$875,804, and \$1,614,963 respectively (CARES Act funding is supplementing the Airport this year).

Section IX - Utility Internal Service Fund

The Utility Internal Service Fund provides support for all of the utility enterprise funds (Light, Sewer, Gas, Water, Solid Waste, Storm Water, and Telecom). It is comprised of eight (8) departments: Utility Management, Investigations, Engineering, Marketing, HDD, Energy Control/ Techs, Vegetation Management, and Customer Service. The projected budget for this fund is \$13,994,495 in FY 2023.

Section X - Capital Improvement Program

This section includes all of the approved FY 2023 Capital Outlay/Improvement requests for the General Fund, Special Funds, Utility Internal Service Fund, and the Enterprise Funds. The capital outlay expenditure plan is listed by Department/Division. General Fund expenditures are budgeted to be \$4,003,245, while the Utility Internal Service Fund and Enterprise Funds are expected to have \$1,239,564 and \$41,092,943 in capital expenses, respectively. Also included in this section are the Georgia Municipal Association Lease Pool (GMA) capital requests.

Section XI – Fleet Fund

This section contains the Fleet Internal Service Fund which provides support for all the maintenance and assistance in purchasing all rolling stock utilized by the City. The projected budget for this fund is \$3,181,976 in FY 2023.

Section XII - Appendix

This section contains a glossary of terms that may be useful in assisting the individual to interpret the budget.



City Manager's Message



Steven Carter
City Manager

Office: (229) 431-3234
Fax: (229) 431-3223

July 31, 2022

The Honorable Mayor and
Board of City Commissioners
City of Albany
Post Office Box 447
Albany, GA 31702-0447

Dear Mayor and Commissioners:

Transmitted herewith is the fiscal year 2023 adopted budget totaling \$299.6 Million. This budget has increased from \$291.9 Million in fiscal year 2022, driven primarily by a 4.5% cost of living increase for all City personnel which cost approximately \$3 Million. In addition, the Department of Community & Economic Development received and budgeted \$1.8 Million in HOME ARP funding, which is allocated for a specific project to address the needs of qualifying populations. The estimated increase in fuel and maintenance costs compared with the prior budget year amounts to \$1.9 Million. There is also a \$1 Million increase in the allocation to SPLOST & TSPLOST projects. There are 1,169 positions included in the budget, which increased the number of positions from 1,162 in FY 2022. Thirty-four positions (3%) are included in the Internal Service Funds; 671 positions (57%) are assigned to the General Fund, with the remaining 464 (40%) assigned to Special Funds and the Enterprise Funds, which includes Albany Utilities.

The City of Albany continues to exercise fiscal responsibility with all its Utility Funds. Many of them contain a provision to increase rates and fees by the amount of the Consumer Price Index (CPI) measured by the calendar year (January to December) and implemented on a fiscal year basis (July to June). With a CPI of 7.4% for our region, the City was able to minimize the impact on ratepayers by using CPIs of 3.5% to 6.5% while still positioning funds for financial sustainability. This will allow for consistent operational funding, capital replacement, and the ability to take on additional projects in the future.

Mayor and Board of City Commissioners

July 31, 2022

The Stormwater fees were increased to the stated goal of \$6.50/ERU (Equivalent Residential Unit) established in 2014 during FY 2022. A CPI of 3.5% was applied to these fees. The Sewer Fund has an extremely aggressive deadline, established by the environmental agencies, of separating 85% of the combined sewer/stormwater system over the next 3 years. The 10-year capital plan will work towards separation at the cost of \$105 Million. This large project comprises many smaller ones and will require a combination of funding sources. One of the necessary steps to increase debt capacity was a 6.5% rate increase in fiscal year 2023. The Solid Waste rate also implemented a 6.5% CPI increase to offset the increased operational costs of the residential contractor.

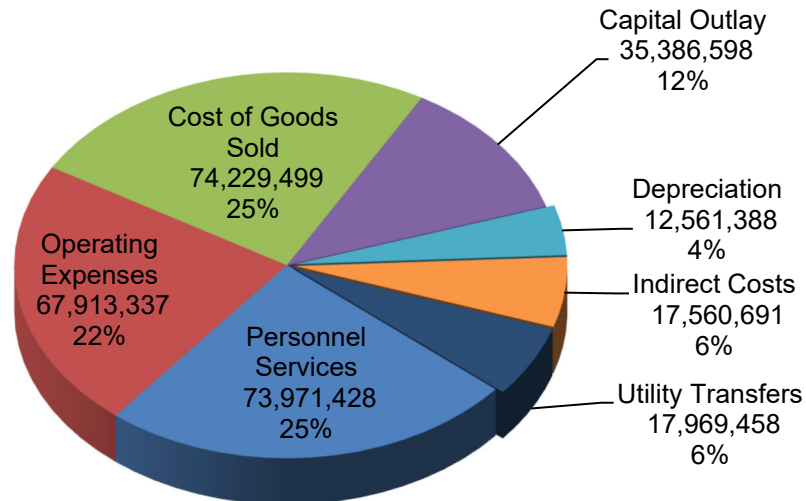
Revenues – In preparing revenue projections, staff analyzed five years of historic trends, the fiscal year 2023 operating budget, the condition of state and local economies, and other factors that might affect the City's revenue sources. Projected revenues for the General and Special Funds total \$117,306,080, an increase of 5.5% or \$6,079,535 compared with the prior year. This results from increased sales and title ad valorem tax revenues, DCED increase for the HOME ARP project, and additional allocations for SPLOST and TSPLOST projects. The City will consider requests to amend the budget if substantial grants are awarded during the fiscal year. The General and Special Funds are presented as balanced budgets. The General Fund budget does require the use of fund balance in the amount of \$815,080 to accomplish the stated goals of the Commission for fiscal year 2023. Due to the nature of some of the Special Revenue Funds, those funds may incorporate the use of fund balance or other funding that was received in prior years. One example of these funds would be prior years' SPLOST and TSPLOST funding.

The City continues its delineation of service agreement (HB 489) initiatives with Dougherty County. This initiative includes funding from Dougherty County for their portion of the following City departments: Fire, Technology & Communications, Planning, Traffic Engineering, Procurement, Emergency Management, Recreation, CAD 911, and Code Enforcement. Through these joint agreements, the City anticipates receiving \$6,686,809 from Dougherty County for services provided.

The revenue budget for Enterprise Funds totals \$190,864,746, a decrease of 4.0% or \$7,936,328 in revenues. The decrease in revenues can be attributed to a combination of the \$10.2 Million in ARPA funding received in FY22 not being repeated, increases in Gas Fund revenue due to the pass-through of higher natural gas costs, and CPI increases in Water, Stormwater, Solid Waste, and Sewer. The total revenue budget for all Enterprise Funds collectively exceeds budgeted expenses by \$8,578,427. It is important to note that there will be \$30,826,248 in capital costs that are considered outside the normal operating budget for these Enterprise Funds. These costs, which include the Utility Funds and the Utility Internal Service Funds, are covered by the rates and fees.

Mayor and Board of City Commissioners
July 31, 2022

Budget Overview - The chart below shows the total operating budget of \$299,592,339 by category:



Cost of Goods Sold – COGS represents 25% of the total budget and is the largest overall expense to the organization. This is a decrease of 1.4%, or \$1,020,571, compared to FY 2022. Unfortunately, the City has very little control over these expenses. Because of this, staff must endeavor to mitigate the pass-through effect on our customers through careful long-term forecasting, planning, and risk hedging.

Personnel Services – Employee Wages and Benefits are another large portion of the overall budget and represent 25% of the total. This is an increase of 5.3% or \$3,715,139 compared to FY 2022, which was \$70,256,289. There are 1,169 authorized budgeted positions shown in Personnel Services.

Operating Expenses – Operating expenses also make up a significant part of the organization's budget representing 22% of the total. It is an increase of 14.8% or \$8,768,088 over FY 2022.

Utility Transfers – The transfers from the Utility Funds to the General Fund amount to \$16,708,718 (there is also a \$1,260,740 transfer from Sewer to Storm Water). This is the largest revenue source for the General Fund, accounting for 24.3% of its total revenue.

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Indirect Costs – The costs of the support departments (Legislative, City Manager, City Attorney, Human Resources, Risk Management, Central Services/Procurement, Finance/Treasury, Technology & Communications, Facilities Management; and the Utility Internal Service Fund, which includes Customer Service, Vegetation Management, Energy Control/Service Techs, Horizontal Directional Drilling, Marketing, Engineering, Investigations, and Utility Management) are allocated to the Enterprise Funds based on an in-depth study of the individual transactions for each department. The cost of \$17,560,691 is equitably shared by these Funds according to the level of support received.

Capital Improvement Program (CIP) – \$34,167,816 has been allocated for capital outlay and depreciation of prior years' capital expenses. The Capital Improvement Program (CIP) is a five-year planning instrument used by the City of Albany to identify capital requirements. The CIP plans for expenditures that exceed \$5,000 and have a useful life of more than one year. The CIP utilizes all available funding sources, including but not limited to: Grants, SPLOST, TSPLOST, GMA financing, bonding, GEFA financing, as well as other financing alternatives and the use of cash reserves from prior years' excess revenues over expenditures.

The CIP is reviewed and updated each year to reflect the changing priorities of the organization. This program has a direct impact on the General Fund's operating budgets. The acquisition of replacement assets initially reduces operating expenditures while deferring increases in maintenance costs. The addition of new assets, such as a building, tends to decrease operational expenditures for maintenance of the building. The impact that capital acquisition has on the operating budget is anticipated and incorporated into the financial plan.

The Capital Improvement Fund (CIF) - The General and Special Revenue Funds' capital projects are funded from a minimum of 15% of the annual sales tax revenue, totaling \$1,628,352. Certain capital needs of supplemented Enterprise Funds are also funded through the CIF. For example, the City's 10 - 20% local matching shares for Transit and the Airport are usually paid out of the CIF. However, the self-sustaining Enterprise Funds' capital needs are funded through alternative sources, as stated above in the CIP section.

The GMA Lease Pool – The CIF also accounts for the debt service payments of the GMA lease pool agreement. In 1998, the City entered into a 30-year lease agreement with the Georgia Municipal Association (GMA) for \$10,000,000 in certificates of participation. The GMA lease pool provides flexibility to renew assets and decrease operational expenditures for all participants. The City may appropriate a percentage of sales tax revenue to fund the annual GMA debt payment if needed. The current CIP has made great use of the lease pool in recent years, maximizing opportunities as the program nears maturity.

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Internal Service Funds – An Internal Service Fund (ISF) provides a mechanism for which expenses can be tracked for certain internal costs and properly charged to the departments and/or funds that receive those benefits. Since all expenses are charged back to the benefiting fund, an ISF has no net effect on the total budget, and expenses within these funds are not considered in the total budgeted expenses presented. Information presented in this book regarding ISF's is for informational purposes only. The city currently has 5 internal service funds: Risk Management, Workers' Compensation, Public Employees Group Health Plan (PEGHP), Fleet Management, and the Utility Internal Service Fund (UISF).

Risk Management Program – The Risk Management Division and the City Attorney's office manage the City's Risk Management Program. These two units work together to contain costs associated with liability issues for the City. This coverage includes airport liability, Georgia fire fighters' cancer benefit program, automobile liability, automobile physical damage, boiler and machinery, crime, electronic data processing, fiduciary liability, general liability, law enforcement liability, property damage, public officials' liability, extended reporting period, travel, accident, and unlicensed equipment. All departments are allocated a pro-rata share to contribute to the fund based on experiences. The appropriation for FY 2023 is \$2,815,620, an increase of \$118,595 from the last fiscal year.

Workers' Compensation Fund – Expected contributions for FY 2023 are \$1,731,650, an increase of \$105,399 over the last fiscal year. Performance in recent years has been very stable, but we will continue to monitor the fund's reserves to ensure adequate funding for long-term sustainability. The City's main objective continues to be: (1) to assure that the injured employee gets the best and most efficient medical care available, and (2) to get the injured worker whole and back to work as quickly as possible.

Public Employees Group Health Plan (PEGHP) – The Group Health Plan is designed to meet the medical needs of the employees and their eligible dependents. The premium costs are shared between the City and its employees at a ratio of approximately 81% and 19%, respectively. These contributions are then used to pay for claims as they are submitted by a third-party administrator.

Fleet Management – Fleet Management operates outside of the General Fund to serve the rolling stock needs of the City of Albany's fleet. The related expenses are captured in the object accounts 7870, which represent Maintenance of Motor Equipment. The Fleet Management program charges the individual departments for goods and services rendered monthly. Direct costs, as well as overhead costs, are captured in its rates and mark-up on the parts managed by the department.

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General Fund – The General Fund budget for FY 2023 totals \$68,746,811, an increase of \$3,437,645 from the FY 2022 General Fund adopted budget of \$65,309,166. This is primarily driven by the 4.5% COLA (Cost of Living Adjustment), other employee incentives, as well as a few initiatives requested by the Commission during the budgeting process. The General Fund finances the operations of General Government, Public Safety, Recreation & Parks, Engineering, Planning & Development Services, and Facilities Management. The level of service provided is our top priority while effectively managing our costs.

Special Funds – Collectively, the City's Special Funds total \$48,559,269, an increase of 5.8%, or \$2,641,890 from the FY 2022 adopted budget. One major cause for the increase is the additional allocation for SPLOST & TSPLOST projects. The City has budgeted the amount of the funding expected to be spent and will consider grant awards as they are received during the fiscal year for non-recurring grants with a SPLOST or TSPLOST matching portion. Included in this category are Community & Economic Development, CAD 911, Hotel/Motel, Capital Improvement, TAD, R3M, SPLOST, TSPLOST, Gortatowsky, and Grant Funds. More detail about some of the funds included in the Special Funds category follows.

Community & Economic Development – The Department of Community & Economic Development (DCED) is a Special Revenue Fund with a budget of \$6,917,904, which is an increase in budgeted expenditures from the FY 2022 adopted budget of \$4,301,086. The funds are allocated to the City by the U. S. Department of Housing and Urban Development (HUD) and the income received from repayment of loans, rents, etc., represents this fund's revenue sources. The Department of Community & Economic Development is designed to expand economic opportunities, provide decent housing, and meet the other needs of persons of low-to-moderate income. DCED will receive a direct subsidy from the General Fund of \$201,000, as well as a significant amount of other services and assistance.

Hotel/Motel Fund - The amount expected from the 8% hotel/motel tax totals \$2,327,000, a 15% increase compared to FY 2022. These funds are allocated annually to the Albany Convention and Visitors Bureau to promote tourism, conventions, and trade shows. Some funds are also set aside to support the Flint River Entertainment Complex directly.

Sponsored Operations (Grants) – The Grant Fund is a Special Revenue fund that provides for the administrative accounting of funds received from local, state, and federal sources for entitlement programs and discretionary projects. The fund totals \$3,555,470 in fiscal years 2022 & 2023. The appropriations for grant projects do not lapse at the end of each fiscal year but remain in force for the life of the grant by means of re-appropriations contained in this budget document.

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Special Purpose Local Option Sales Tax VII – The City of Albany and Dougherty County entered into an intergovernmental sales tax agreement on July 27, 2016. On November 2, 2016, voters approved the referendum to continue the 1% Special Purpose Local Option Sales Tax (SPLOST). The amount slated for collection from the sales and use tax between April 1, 2017, and March 31, 2023, is \$92,500,000. Sixty-four percent, or \$59,200,000, of those funds are scheduled for City administered projects and non-profit organizations. The budgetary impact is determined as the projects come online and are incorporated into the operating budget. The City of Albany projects are listed in the SPLOST VII section of this document. These estimated collections are subject to change due to the fluctuations in taxable sales in the area.

Transportation Special Purpose Local Option Sales Tax – On January 14, 2019, the City of Albany and Dougherty County entered into an intergovernmental agreement and proposed a list of projects focused on transportation needs. The voters approved the referendum on March 19, 2019, to initiate a 1% Transportation Special Purpose Local Option Sales Tax (TSPLOST). Collections began on July 1, 2019, and will continue for five years until June 30, 2024. Overall projections are \$80,000,000, with sixty-seven percent, or \$53,600,000, allocated to the City of Albany. The overwhelming majority of the funds will be used for roadway improvements.

Debt Service Fund – This fund accounts for General Fund debt service transactions for bonds and debt other than those bonds issued by Albany-Dougherty Inner City Authority (ADICA). The Debt Service Fund is funded from the General Fund to cover its costs when there are General Obligation Bonds outstanding. The City does not have any general obligation debt currently.

Enterprise Funds – Enterprise Funds are funds whose revenue is primarily received from charges for services instead of general tax dollars. They are not required to have a balanced budget. The City has a total of ten enterprise funds. Seven are self-sustaining and three are supplemented by the General Fund. Solid Waste, Sanitary Sewer, Stormwater, Water, Gas, Light, and Telecom are the seven self-sustaining Enterprise Funds. The funds are self-sustaining because they generate enough revenue through service charges (or combined with spendable fund balance) to cover their costs. The top five are discussed in more detail.

Light Fund – This is the largest revenue producer, with budgeted revenues totaling \$95,706,562. Approximately 62.3% or \$59,605,256 of the revenue is appropriated to cover its COGS. Light is expected to have a net income of \$10,801,415, with a large portion used for the Advanced Metering Infrastructure debt service. This fund is also one of the largest contributors to the General Fund and is budgeted to transfer \$10,247,814 in fiscal year 2023. The Light Fund serves over 37,000 homes, businesses, and industries.

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Gas Fund – As a provider of natural gas to over 13,000 customers, the Gas Fund is budgeted to have revenues of \$19,016,000 from sales of 1,926,070 MCF (1000 cubic feet). Approximately 63.5% or \$12,077,634 of that revenue must cover its COGS. The fund is expected to have a net loss of \$230,532, driven by the recent increase in natural gas prices. There are plans for infrastructure expansion to create future revenue opportunities. This fund also contributes to the General Fund and is budgeted to transfer \$1,996,680.

Sanitary Sewer Fund – This fund is responsible for all sewers, the water pollution control plant, and over 100 pump/lift stations, with operating revenues of \$16,936,418 and expenses of \$16,950,514. As a result, the Sewer Fund is expected to virtually break even. This fund will transfer \$1,332,433 to the General Fund.

Solid Waste Fund – This fund is budgeted to have \$13,099,000 in revenues with expenses of \$12,973,062, resulting in a net income of \$125,938. It is responsible for the collection and proper disposal of solid waste generated by over 25,000 residential and 1,300 commercial customers. The goal is to increase the efficiencies of this fund and continue to explore revenue expansion opportunities. The transfer for this year is \$1,113,415.

Water Fund – The Water Fund is projected to have a net loss of \$36,592 with \$12,758,500 in revenues and \$12,795,092 in expenses. This fund provides 14 million gallons of water per day to over 35,000 customers and maintains hundreds of miles of water mains and services. It has the capability of producing up to 36 million gallons of water per day. This fund is budgeted to transfer \$1,084,473 to the General Fund.

Supplemented Enterprise Funds – These Enterprise Funds do not generate enough revenue to cover their operational costs; therefore, the General Fund subsidizes them. The Transit System, Flint River Entertainment Complex, and Airport are normally not able to sustain themselves and receive assistance from General Fund revenues. However, due to CARES Act funding, the airport will be able to supplement operations with these federal funds. Transit & Flint River Entertainment Complex will receive \$1,614,963 and \$875,804, respectively. A significant amount of funding for the Airport and the Transit System is provided by State and Federal grants. An example of that is the charges for services for the Airport in FY 2023 is only \$1,467,575 of the \$14,846,965 budget.

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Of significant focus in the coming budget is the second full year of the Combined Sewer System (CSS), storm drainage, and sewer upgrades that are part of the Commission-approved 10-year capital plan. There are also substantial dollars dedicated for matching funds or the use of grant dollars in this budget, including additional compressed natural gas (CNG) buses for the Transit System and the conversion of overhead electric service to underground, known as the Sandy Bottom Circuit project.

Enhancements to our Recreational Facilities throughout the City will begin to take shape as various projects selected from the Recreation Masterplan are implemented. We will look for opportunities to expand recreation funding as the City strives to be a great place to live, work, and play.

The Downtown Masterplan will be completed during the coming year. We look forward to the many possibilities and opportunities we can explore as we continue economic development efforts to revitalize our downtown area. Completing a new downtown Transportation Center will play a vital role in these efforts. The new terminal at the airport is also scheduled to be completed this year.

COVID-19 is still around, but we believe the worst is behind us. Our community has proven its resiliency time and time again through some of the most challenging situations. When we work together as one, there is nothing that we cannot accomplish. The City of Albany is determined to deliver results. We will continue down our chosen path with the focus of Finishing Strong!

Sincerely,

Steven Carter
City Manager

EXECUTIVE SUMMARY CITY OF ALBANY STRATEGIC PLAN

The employees of the City of Albany, under the leadership of the City Manager, the Mayor, and the Board of City Commissioners, have committed themselves to continually improving the efficiency and effectiveness of the organization. How does city government improve the services it provides to its citizens while maintaining responsible control of revenues and spending? How, in other words, can we continue to do more for less without sacrificing quality customer service? These are challenging questions faced by cities and towns everywhere.

Strategic Planning includes developing a vision and mission, identifying the organization's external opportunities and threats, determining internal strengths and weaknesses, establishing both long-term and annual objectives, and choosing particular strategies to pursue. This phase of strategic management is accomplished through the development of a strategic plan.

CITY OF ALBANY STRATEGIC PLANNING PROCESS

Priorities of the City Commission

A mission statement is a statement of purpose that distinguishes one organization from others by identifying the scope of the organization's operations in product, service, or market terms. In other words, a mission statement is a declaration of the organization's reason for being. It answers the question, "What is our business? Who are we?"

A mission statement is more than a statement of specific details; it is a declaration of attitude and outlook. It is usually broad in scope for two major reasons. First, a good mission statement allows for the generation and consideration of a range of feasible alternative objectives and strategies without limiting management creativity. Second, a mission statement needs to be broad to effectively reconcile differences among and appeal to the City's diverse citizenship.

In reviewing the Mission Statement and later in setting goals and objectives, the team incorporated the spirit of the six priorities set by the City Commission, which are:

- 1. Safe, Sustainable, and Business Friendly*
- 2. Economic Development and Jobs*
- 3. Infrastructure and Asset Management*
- 4. Promotion of the City of Albany as a great place to live, work and play*
- 5. Effective and Excellent Service Delivery*
- 6. Fiscal Responsibility*

New Initiatives

There are also some fiscal and short-term goals that have been identified to be pursued during the budget that is presented for 2022/2023. These short-term goals or initiatives are in line with the Mayor and Commission's Vision, Mission, and Strategic Priorities for the City of Albany. For the 2022/2023 budget the new initiatives are as follows:

Safe, Sustainable, and Business-Friendly initiative:

Gunshot Detection Initiative: During the budget year 2023, the City will evaluate the gunshot detection program and has attributed \$220,000 for the first year.

Economic Development and Jobs initiative:

Land Acquisition Fund: Allowing the City to help facilitate the best business impact in key locations within the City.

Infrastructure and Asset Management initiative:

Airport Hangar & General Aviation Terminal Project: During fiscal year 2023, the City will complete the hangar project and begin the terminal project that will be a substantial investment in our assets at the Airport and provide our commercial partners a more attractive area to do business with the citizens of Albany.

Promote the City of Albany as a Great Place to Live, Work, and Play initiative:

Employee incentives: Free entry into Dougherty County School System regular season sporting events, Free entry to all Artesian Alliance Venues: Chehaw Park, Thronateeksa, and Flint RiverQuarium. Half-price tickets to ASU regular season sporting events.

Fiscal Responsibility initiative:

Sewer & Storm Water initiative: The 10-year Capital Plan has been approved by the Commission. Fiscal year 2023 is the 2nd full year Sewer capital projects will be pursued.

Albany Strategic Plan 2023

As a part of establishing these goals the City has established long-range plans, including the funding mechanism, to accomplish the goals and objective established by the Commission. The progress and evaluation of these goals are stated as follows:



Strategic Priorities Progress & Updates

Safe, Sustainable & Business Friendly					
Goal 1: Create a safe community to live, work, and play that encourages the well-being of Albany's citizens and assets.					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	Increase police retention rate by 20%				
a	Sworn Officers Retention Rate	72%	74%	74%	74%
2	Survey 50% of the neighborhood to identify and develop a plan to address blighted residential & commercial structures	Complete	Complete	Complete	Complete
3	Conduct a needs assessment and develop a plan for installation of sidewalks near schools	Complete	Complete	Complete	Complete
a	Length of Sidewalk added near schools (in feet)	0	5,280	5,280	5,280
4	Enforce & strengthen blight tax for the City of Albany				
a	Nuisance Abatement Cases Processed for Demo/Rehab	138	134	240	240
b	% of complaints cleared within 60 days (Prpty mnt & nuisance)	80%	90%	90%	90%
5	Educate 75% of community groups on fire & property safety	On-Going	On-Going	On-Going	On-Going
6	Educate 75% of community groups on crime awareness	On-Going	On-Going	On-Going	On-Going
7	Produce 10 public service announcements in an effort to promote traffic safety awareness and reduce incidents in high risk intersections	On-Going	On-Going	On-Going	On-Going
a	# of Traffic citations issued	11,657	11,800	11,800	11,800
8	Upgrade downtown camera surveillance covering the riverfront for the protection of downtown investments and customers	On-Going	On-Going	On-Going	On-Going
9	Implement a public-private city-wide surveillance network to be used as a crime deterrent	On-Going	On-Going	On-Going	On-Going
10	Increase # of active neighborhood watch groups while increasing participation by 10%	On-Going	On-Going	On-Going	On-Going
11	Hold 4 educational events yearly presented by community leaders	On-Going	On-Going	On-Going	On-Going
12	Rehabilitate 10% of housing units within DCED target areas of the city annually				
a	# of Housing Units rehabilitated within NRSAs	40	40	40	40
b	# Households assisted with direct homebuyer assistance	3	3	3	3
13	Implement a program of community safety officers for special police assignments	5 FT 5 PT	5 FT 5 PT	5 FT 5 PT	5 FT 5 PT
14	Collaborate with stakeholders to create a Land Bank				
a	# of Developers connected with tax-delinquent properties available through Land Bank for redevelopment	34	45	55	55



Strategic Priorities Progress & Updates

Goal 2: Create an environment that consistently encourages business development and educational opportunities						
	Objectives:		FY 19	FY 20	FY 21	FY 22
	1	Increase the # of new Telecom subscribers with high speed internet service	95	100	100	100
	2	Develop a program for business to partner with high schools & colleges to provide training for youth through summer job programs	On-Going	On-Going	On-Going	On-Going
	3	Demonstrate involvement with EDC in recruitment of new business to Albany				
	a	# Development Review meetings with developer, engineers, etc.	16	18	20	20
	b	# of new business loans attracted by DCED program	3	3	3	3
	4	Implement <i>Albany Works!</i> initiative with community partners				
	a	# of Community Partners involved with <i>Albany Works!</i>	20	20	20	20
	b	# of participants in the <i>Albany Works!</i> Program	24	100	100	100
	5	Develop a City-wide internship program	On-Going	On-Going	On-Going	On-Going



Strategic Priorities Progress & Updates

Economic Development & Jobs						
Goal 1: Expand Albany Utilities Infrastructure						
Objectives:				FY 19	FY 20	FY 21
	1	Enable Metaswitch project		25%	100%	N/A
	2	Expand utilities in unserved & underserved areas		On-Going	On-Going	On-Going
	3	Complete the design for natural gas & telecom infrastructure along Rails-to-Trails property		Complete	Complete	Complete
	4	Construct Rails-to-Trails with associated utility infrastructure		On-Going	On-Going	On-Going
Goal 2: Enhance Aviation & Transit to improve customer experience						
Objectives:				FY 19	FY 20	FY 21
	1	Construct a new general aviation terminal & improve hangars at the airport		On-Going	On-Going	On-Going
	a	Project is funded through SPLOST & TSPLOST to begin FY 22		On-Going	On-Going	On-Going
	2	Complete GRAD certification of the airport		Yes	Yes	Yes
	3	Improve parking & rental car access				
	a	Gross Receipts from Parking Collected at the Airport		\$223K	\$261K	\$335K
	4	Expand ridership to include new transportation routes for ASU by way of downtown		Complete	Complete	Complete
	a	# of Rides on the ASU Ram Rush Route		181,259	187,000	250,000
	b	Expanded Ram Rush route to handle peaks beginning FY 2020		Planned	Added	Added
Goal 3: Promote & support best practices and standards						
Objectives:				FY 19	FY 20	FY 21
	1	Attain Fire ISO rating of 1 for City of Albany		II	II	II
	a	Police: average response time for priority calls (in minutes)		6:53	6:30	6:30
	2	Leverage the use of the Job Investment Fund for economic development activities		On-Going	On-Going	On-Going
	a	Utilized the revolving loan program to assist the Flint restaurant open in FY 2019		Complete	Complete	Complete



Strategic Priorities Progress & Updates

Infrastructure & Asset Management					
Goal 1: Develop an efficient & sustainable infrastructure management program					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	Attain Reliable Public Power Provider (RP3) Certification	On-Going	On-Going	On-Going	On-Going
2	Install Advanced Metering Infrastructure System				
3	Begin the conversion to LED street lighting	95%	100%	100%	100%
4	Strive to obtain LEED certifications on all new City of Albany buildings	On-Going	On-Going	On-Going	On-Going
5	Require any new residential developments to provide sidewalks	On-Going	On-Going	On-Going	On-Going
6	Improve transit amenities (i.e. shelters & benches)	0%	28%	43%	43%
7	Develop & implement a funding plan to meet Municipal Separate Storm Sewer System (MS4) mandates	On-Going	On-Going	On-Going	On-Going
a	Funded through SPLOST sewer projects	N/A	N/A	N/A	N/A
8	Develop funding plan for Combined Sewer Outfall (CSO) in the Holloway Basin	On-Going	On-Going	On-Going	On-Going
Goal 2: Be recognized as the regional technology leader					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	Identify & prioritize technology needs	On-Going	On-Going	On-Going	On-Going
2	Implement P25 regional communication system	Completed	Completed	Completed	Completed
3	Expand Wi-Fi capabilities to public transportation	86%	100%	100%	100%
4	Expand high speed fiber optics				
a	# of Miles of Fiber Run	11.45	10	10	10
5	Deploy real-time transit app for transit tracking	Updating	Updating	Updating	Updating
6	Develop a plan to implement public Wi-Fi initiative downtown	On-Going	On-Going	On-Going	On-Going
7	Install E-Car ports/charging stations downtown	On-Going	On-Going	On-Going	On-Going
8	Research the feasibility of a rideshare program	On-Going	On-Going	On-Going	On-Going



Strategic Priorities Progress & Updates

Promotion of the City of Albany as a Great Place to Live, Work, and Play					
Goal 1: To have a thriving downtown					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	Develop a downtown masterplan	On-Going	On-Going	On-Going	On-Going
2	Add 60 additional housing units to downtown	0	0	0	0
3	Develop a strategy to establish a university center downtown	On-Going	On-Going	On-Going	On-Going
4	Develop & implement a marketing strategy for downtown Albany	On-Going	On-Going	On-Going	On-Going
5	Pursue the development of a downtown conference center & hotel	On-Going	On-Going	On-Going	On-Going
6	Create additional annual downtown events				
a	# of Downtown Events	148	240	240	240
Goal 2: To be recognized as a vibrant community & tourism destination					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	Redevelop Paul Eames Park to create a regional hub for youth sports				
a	#of Special Events/Programs provided by Recreation	55	65	65	65
b	# of Participants in these special programs	5,800	7,000	7,000	7,000
2	Recruit regional sports tournaments				
a	# of Rounds played at the Municipal Golf Course	13,200	16,000	16,000	16,000
b	# of members at the Municipal Golf Course	139	150	150	150
3	Complete construction of the connector for the Rails-to-Trails to Riverfront Trail	65%	100%	100%	100%
4	Increase downtown businesses by 20%				
a	# of Businesses located downtown	245	252	252	252
5	Develop a marketing strategy with the CVB to increase tourism by 20%	On-Going	On-Going	On-Going	On-Going
Goal 3: To be recognized as a progressive & innovative community					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	Pursue certifications, accreditations, and awards				
a	% of Open Government platform project complete	10%	30%	30%	30%
2	Actively benchmark the City's programs & services				
a	Open Records Request: Processed	951	1,121	1,200	1,200
b	% of Open Records Request: Processed in 3 business days	90%	90%	90%	90%
3	Pursue innovative funding for projects and initiatives				
a	% of Deployment of technology around Smart Cities initiative	60%	100%	100%	100%
4	Expand public-private partnership projects and multi-sector collaborative initiatives	On-Going	On-Going	On-Going	On-Going



Strategic Priorities Progress & Updates

Effective & Excellent Service Delivery						
Goal 1: Improve the processes in the planning & development and licensing & business support departments						
Objectives:			FY 19	FY 20	FY 21	FY 22
	1	Become more business-friendly & effective by implementing one unified computer software system				
	a	# of businesses inspected for non-renewals	317	300	330	330
	2	Create an interactive customer search portal for permit & project status				
	a	# of Online renewals of occupational tax	357	397	400	400
	3	Develop a small business concierge service	On-Going	On-Going	On-Going	On-Going
Goal 2: Provide customer satisfaction, not only customer service						
Objectives:			FY 19	FY 20	FY 21	FY 22
	1	Complete mandatory employee customer satisfaction training for all employees	Completed	Planned	Planned	Planned
	2	Enhance the 311 customer experience				
	a	# of minutes to serve 311 calls	3.08	3.08	3.00	3.00
	b	# of payments through web service	51,164	55,000	60,000	60,000
	3	Implement an annual customer satisfaction survey	N/A	N/A	N/A	N/A
Goal 3: Institute leadership & management development that is geared towards succession planning						
Objectives:			FY 19	FY 20	FY 21	FY 22
	1	Implement continuous cross-training to all managers & potential managers	On-Going	On-Going	On-Going	On-Going
	2	Supervisors certification first-level & mid-level supervisors	On-Going	On-Going	On-Going	On-Going
	3	Develop a leadership training for senior leaders	On-Going	On-Going	On-Going	On-Going



Strategic Priorities Progress & Updates

Fiscal Responsibility					
Goal 1: To have effective & consistent processes throughout the organization					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	Complete 12 process improvement initiatives	6	8	8	8
2	Develop strategy to use ACH with vendors & customers				
a	% of Vendors Using ACH or electronic payments	1%	20%	20%	20%
Goal 2: Effectively manage organizational risk					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	All city employees receive annual safety training	Completed	Completed	Completed	Completed
2	Fully fund RP3	On-Going	On-Going	On-Going	On-Going
3	Enhance city-wide wellness program to include incentives	Planned	Complete	Complete	Complete
4	Develop strategic options to reduce pension liability	On-Going	On-Going	On-Going	On-Going
5	Develop educational strategy for TSPLOST	Completed	Continuing	Continuing	Continuing
6	Review & update current financial management policies	Reviewed	Completed	Completed	Completed
Goal 3: Revenue enhancements					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	Analyze & conduct utility rate studies	On-Going	On-Going	On-Going	On-Going
2	Implement advanced meter infrastructure (AMI)				
a	RFP process	100%	N/A	N/A	N/A
b	Contract Negotiations	80%	100%	N/A	N/A
c	Meter Installations (electric, water, and gas)	N/A	1%	20%	20%
3	Expand customer base for Gas & Telecom by 20%				
a	# of New Customers with Telecom service	95	100	100	100

AN ORDINANCE 22-105

ENTITLED

AN ORDINANCE ADOPTING BUDGET AND
APPROPRIATIONS FOR THE PERIOD JULY 1, 2022,
THROUGH JUNE 30, 2023; REPEALING PRIOR
ORDINANCES IN CONFLICT AND FOR OTHER
PURPOSES.

WHEREAS, a proposed FY 2023 budget has heretofore been submitted to the Mayor and Board of Commissioners of the City of Albany, Georgia for their study and review; and

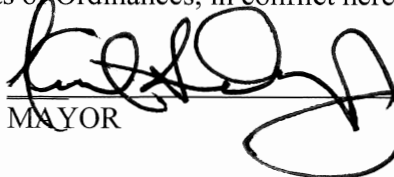
WHEREAS, the proposed budget has been carefully considered by the Mayor and Board of Commissioners; and

WHEREAS, the hearing required by O.C.G.A. § 36-81-5(f), was properly concluded,

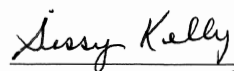
NOW, THEREFORE, BE IT ORDAINED by the Board of Commissioners of the City of Albany, Georgia, and it is hereby ordained by authority of same:

SECTION 1. The proposed budget and appropriations for the period July 1, 2022, through June 30, 2023, are hereby adopted, and the estimated receipts and expenditures therein contained are approved. A copy of the proposed budget for FY 2023 is on file in the office of the Finance Director and a summary of same is attached hereto in the form of a budget summary marked Exhibit "A". Said Exhibit "A" is made a part of this Ordinance and expressly incorporated herein by reference as fully as if set forth verbatim. The sums of money set out in the proposed FY 2023 budget are hereby appropriated to be paid out of the respective funds of the City of Albany designated in Exhibit "A" for the Fiscal Year beginning July 1, 2022, through June 30, 2023. The Finance Director is hereby authorized and directed to issue his warrants for the same as the several items shall respectively become due.

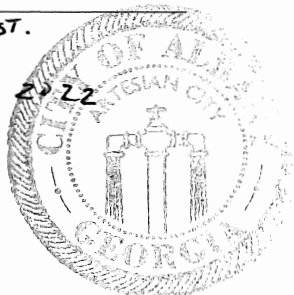
SECTION 2. All Ordinances, or parts of Ordinances, in conflict herewith are repealed.

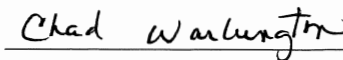

MAYOR

ATTEST:


CITY CLERK, ASST.

Adopted: July 26, 2022



Introduced By: 

**REVENUES & EXPENDITURES / EXPENSES RECAP
FISCAL YEAR 2023**

Description	Adopted 2019/2020	Actual 2019/2020	Adopted 2020/2021	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
REVENUES						
GENERAL & SPECIAL FUNDS:						
General Fund	61,691,114	58,044,389	63,768,825	63,545,982	65,309,166	68,746,811
Community & Economic Development	4,604,771	3,589,029	4,825,816	4,480,332	4,301,086	6,917,904
CAD 911	2,702,426	2,660,440	2,592,877	2,128,678	2,461,161	2,420,272
Hotel/ Motel Fund	2,412,295	1,956,326	2,027,000	2,027,000	2,027,000	2,027,000
Capital Improvement	5,319,332	2,190,669	5,620,941	5,108,922	4,846,611	4,003,245
TAD Fund	389,165	349,237	392,640	392,990	394,765	388,338
SPLOST	10,335,000	18,918,570	22,751,616	15,921,777	16,981,392	12,114,256
TSPLOST	10,720,000	10,130,770	12,174,809	11,196,292	10,349,894	16,126,639
Job Investment Fund	0	497,627	0	218,876	0	0
R3M - Repair, Renovate, & Replace	2,000,000	1,020,865	1,500,000	295,088	1,000,000	1,000,000
Gortatowsky	32,800	351	20,500	180	0	6,145
Grant Fund	828,442	454,977	529,367	628,042	3,555,470	3,555,470
Special Funds	39,344,231	41,768,861	45,917,379	42,398,177	45,917,379	48,559,269
ENTERPRISE FUNDS:						
Light Operations	102,556,147	100,980,263	100,375,779	103,556,882	96,692,216	95,706,562
Gas Operations	17,906,412	15,913,567	17,090,516	16,870,529	17,092,700	19,016,000
Sanitary Sewer Enterprise	16,392,100	23,041,639	16,769,192	17,667,212	26,793,682	16,936,418
Water	12,024,084	12,304,362	12,366,386	11,974,271	12,718,369	12,758,500
Solid Waste Enterprise	10,586,988	10,486,570	10,868,349	11,589,171	12,334,705	13,099,000
Stormwater	5,608,233	9,985,149	5,608,233	7,870,607	7,132,323	7,337,828
Telecom Operations	3,577,531	3,088,814	3,715,341	3,571,390	3,728,471	3,649,270
Airport	8,946,887	14,872,541	2,718,185	3,293,666	13,680,079	13,016,176
Flint River Entertainment Complex	1,744,935	3,222,842	1,765,948	1,470,981	1,724,178	1,821,872
Transit System	10,193,687	9,980,734	5,174,586	4,590,530	6,904,353	7,523,120
Enterprise Funds	189,537,004	203,876,481	198,801,076	182,455,239	198,801,076	190,864,746
TOTAL REVENUES - ALL FUNDS	290,572,349	303,689,731	310,027,621	288,399,398	310,027,621	308,170,826

EXPENDITURES / EXPENSES						
GENERAL & SPECIAL FUNDS:						
General Fund	61,691,114	60,049,179	63,768,825	59,236,605	65,309,166	68,746,811
Community & Economic Development	4,604,771	3,350,876	4,301,086	4,204,978	4,301,086	6,917,904
CAD 911	2,702,426	2,295,650	2,461,161	2,121,164	2,461,161	2,420,272
Hotel/ Motel Fund	2,412,295	2,412,295	2,027,000	2,027,000	2,027,000	2,027,000
Capital Improvement	5,319,332	2,866,316	4,846,611	4,886,055	4,846,611	4,003,245
TAD Fund	389,165	388,513	394,765	356,986	394,765	388,338
SPLOST	10,335,000	19,885,182	16,981,392	12,297,452	16,981,392	12,114,256
TSPLOST	10,720,000	987,114	10,349,894	3,225,334	10,349,894	16,126,639
Job Investment Fund	0	0	0	200,000	0	0
R3M - Repair, Renovate, & Replace	2,000,000	818,349	1,000,000	869,624	1,000,000	1,000,000
Gortatowsky	32,800	32,800	0	10,697	0	6,145
Grant Fund	828,442	454,977	3,555,470	628,042	3,555,470	3,555,470
Special Funds	39,344,231	33,492,072	45,917,379	30,827,332	45,917,379	48,559,269
ENTERPRISE FUNDS:						
Light Operations	97,995,632	94,547,060	96,632,283	88,666,664	88,999,501	84,905,147
Gas Operations	17,147,318	14,018,844	15,651,457	15,096,640	15,546,479	19,246,532
Sanitary Sewer Enterprise	15,857,092	17,444,828	16,036,612	15,762,589	16,266,366	16,950,514
Water	12,206,717	12,302,403	12,363,985	11,686,853	12,671,731	12,795,092
Solid Waste Enterprise	10,253,881	10,983,391	10,309,690	10,996,024	11,900,398	12,973,063
Stormwater	6,123,972	5,983,178	6,135,800	6,338,196	6,791,269	7,244,742
Telecom Operations	4,012,813	3,497,426	3,897,447	3,296,063	3,484,209	3,430,529
Airport	10,404,801	3,448,434	4,276,843	3,755,523	14,541,472	13,846,965
Flint River Entertainment Complex	2,170,525	2,920,522	2,247,227	2,799,221	2,295,092	2,389,011
Transit System	11,114,783	5,977,523	6,072,877	7,159,732	8,204,731	8,504,724
Enterprise Funds	187,287,534	171,123,609	180,701,248	165,557,505	180,701,248	182,286,319
TOTAL EXPENDITURES / EXPENSES - ALL FUNDS	288,322,879	264,664,860	291,927,793	255,621,442	291,927,793	299,592,399 *

For Information Purposes Only

INTERNAL SERVICE FUNDS:						
Utility Internal Service Fund (Revenue)	13,845,420	13,902,077	13,710,209	12,645,833	14,083,768	13,994,495
Utility Internal Service Fund (Expense)	<u>13,845,420</u>	<u>13,540,119</u>	<u>13,710,209</u>	<u>12,538,343</u>	<u>14,083,768</u>	<u>13,994,495</u>
Internal Service Funds (Net Effect)	0	361,958	0	107,490	0	0

* The expenses incurred in the Utility Internal Service fund have been properly recorded in each fund that utilizes its services. I.E. Water, Gas, Light, Telecom, Sanitary Sewer, Storm Water, and Solid Waste Funds. Therefore, these expenses have already been included in the total budget, reported above.

MAJOR REVENUE SOURCE SUMMARY

The General Fund estimated \$68,746,811 revenue accounts for 22.3% of the total FY 2023 estimated revenue of \$308,170,826. It represents an increase of \$3,437,645 from the previous year's projected revenue. These estimates are based on historical revenue collection trends as well as current economic trends in the national, state, and local economies. Sales taxes continue to recover and exceed expectations. The expectation and trends suggest that sales taxes will recover back to the fiscal year 2021 actuals.

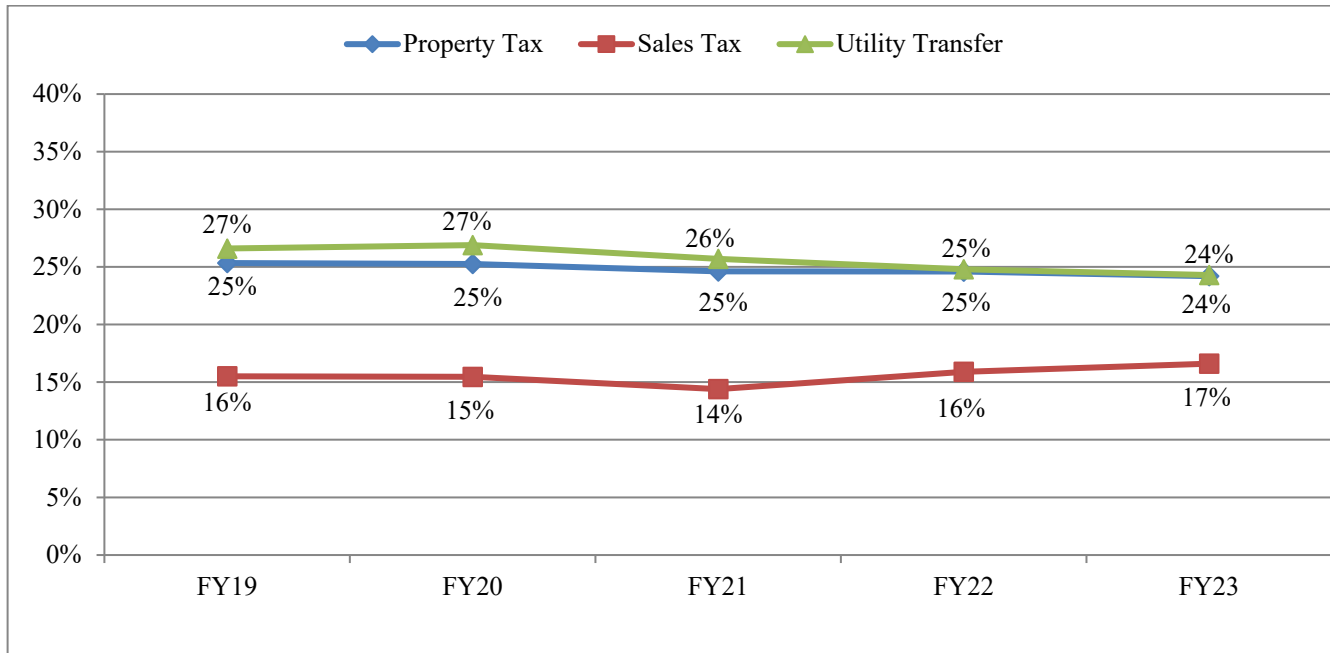
This general operating fund for the City is used to account for all financial resources traditionally associated with governmental functions that are not legally or otherwise accounted for in another fund. The most significant General Fund revenue components are property taxes, sales taxes, and the transfers from utility operations. Trends for these revenue sources are highlighted in the following section.

Utility Transfer - This is the largest and most significant revenue source for the City of Albany and is estimated at \$16,708,718 or 24.3% of General Fund Revenue. The collective average of the transfer is 10.0% of all revenues. Funds are budgeted to transfer based on recorded revenues. For instance, Gas will transfer 10.5%, Light will transfer 10.75%, but all other Utility Funds will transfer 8.5%.

Property Taxes - Property Taxes are the second largest source of revenue to the City. Current taxes (including Title Ad Valorem Taxes) provide \$16,640,009, approximately 24.2% of the General Fund Revenue. Property taxes are calculated using a state approved tax digest at millage rates set by the Mayor and Board of Commissioners. Presently, the millage rate for the City of Albany is 9.597 mills. One mill represents one dollar of tax for every \$1,000 of taxable value.

Sales Taxes - Sales Taxes are the third largest revenue source, with estimated revenues of \$11,418,761 or 16.6% of the General Fund Revenue. Sales Taxes are projected based on economic indicators and are collected at 1% of the State sales taxes. The Sales and Use Tax Rate in Dougherty County is presently 8%, and is distributed as follows: 4% State, 1% Local Option Sales Tax, 1% Special Purpose Local Option Sales Tax, 1% Transportation Local Option Sales Tax, and 1% Education Local Option Sales Tax. The City shares sales tax revenue with the County on a 60:40 basis of county-wide collections (64:36 for SPLOST; 67:33 for TSPLOST). The State of Georgia limits a jurisdiction to one cent for general purpose.

The chart on the following page illustrates trends for the General Fund's three major revenue sources. Property tax revenue percentage is down slightly as the percentage of the Utility transfer has seen a consistent decline since FY 2020. Sales tax revenue has shown a strong rebound since being adversely impacted in FY 2021.



The Light Fund is the largest of all the enterprise funds with anticipated revenues of \$95,706,562. It represents approximately 31.1% of the City of Albany's FY 2023 Adopted Budget. This is a decrease from fiscal year 2022 revenue because of the continued reduction in consumption.

The Gas Fund is the second largest enterprise fund revenue producer with \$19,016,000 in budgeted revenues. This is approximately 6.2% of the City of Albany's FY 2023 Adopted Budget. Gas revenues are increased due to the increase in cost of natural gas in FY 2023 compared with the previously budgeted amount.

The Sanitary Sewer Fund is projected to generate \$16,936,418 in revenues for FY 2023. In total this combined revenue equals 5.5% of the budgeted revenues. The decrease in revenue of \$9,857,264 is due to not including the capital contributions in budgeted revenues. The Sewer fund is experiencing reductions in usage and is implementing a 6.5% rate increase to fund the necessary projects required to meet the aggressive 4 year target of 85% separation established by environmental agencies.

The Water Fund has a projected revenue of \$12,758,500 in FY 2023. This is an increase in revenue of \$40,131 over last year or 0.3%

The Solid Waste Fund is responsible for generating approximately 6.2% or \$13,099,000 of the City's FY 2023 revenue, an increase of \$764,295 compared to FY 2022. Due to cost increases, in particular fuel, Solid Waste passed the cost \$2.31/month to the residential customers.

FY 2023
GENERAL FUND REVENUE

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Revenues			
General Fund			
Sales Tax			
5100 - Sales Tax	11,190,056	9,802,584	10,855,677
5110 - Sales Tax Energy	554,821	564,509	563,084
Property Tax			
5211 - Current Year Ad Valorem Tax	13,327,833	13,222,974	13,281,146
5212 - Prior Year Ad Valorem Tax	451,228	140,091	217,985
5221 - Automobile	173,278	207,387	172,709
5221 - TAVT	2,135,772	1,377,021	1,876,328
5221 - Alt Ad Valorem Tax	30,774	19,937	19,937
5222 - Mobile Homes	43,407	40,000	40,000
5245 - Personal Property Audit	4,819	0	0
5251 - Real Estate Transfer Tax	69,134	57,628	64,605
5252 - Payment In Lieu of Taxes	1,006,270	969,615	967,299
Other Taxes			
5214 - State of Ga-Railroad Eq	17,784	17,008	17,008
5230 - Intangible Tax	212,728	141,314	183,486
5240 - Penalties and Interest	117,884	77,928	107,511
5312 - Motor Vehicle Lic. and Permits	230	0	0
5322 - Liquor and Wine Tax	330,142	274,858	308,687
5323 - Beer Tax	852,898	844,750	836,358
5324 - Mixed Drink Tax	212,191	160,586	189,418
5335 - Passenger Car Rental Excise Tax	246,600	200,432	222,217
5341 - Casualty Insurance	70,815	72,132	76,650
Business Tax			
5310 - Occupational Tax	1,782,967	1,607,313	1,697,007
Licenses & Permits			
5310 - Penalty & Interest-Bus License	180	0	0
5311 - AT&T (ROW Agreement)	0	0	18,344
5313 - Windstream (ROW Agreement)	23,977	23,977	23,977
5313 - Right of Way Agreements	1,838	0	0
5318 - Tower Cloud R.O.W.	64,021	48,000	48,000
5319 - Cell Tower Agreement	26,777	26,670	27,580
5321 - Alcohol Beverage Licenses	427,654	431,830	426,051
5325 - Alcohol Servers I/D Cards	16,130	19,038	17,017
5611 - Building Permits	394,417	415,428	440,258
5612 - Electrical Permits	42,441	44,769	45,814
5613 - Plumbing Permits	38,779	50,935	53,776
5614 - Gas Permits	1,760	1,526	1,490
5615 - HVAC Permits	44,406	33,331	41,366
5616 - Gas Certificates	232	554	257
5617 - Reinspection Fees	350	0	1,000
5620 - Plans Review	5,136	0	5,000
5621 - Sign Permits	5,006	4,859	5,437
5623 - Fire Permits	5,027	0	5,000
5624 - Demolition Permits	6,000	0	6,000
5643 - Zoning Fee	983	0	1,000
5644 - Planning Misc Fees	23,280	30,040	25,317
Insurance Premium Taxes			
5340 - Insurance Taxes	6,218,999	6,256,084	6,230,751
Franchise Fees			
5314 - AT&T (BellSouth Telecomm)	213,254	199,773	202,290
5315 - Georgia Power	516,330	551,135	538,422
5315 - Mitchell EMC	0	0	115,230
5410 - Cable Television	704,094	650,285	674,233
5411 - Solid Waste Haulers Fees	240,932	496,164	402,936
5440 - Radio Tower Rental	0	3,410	3,410

FY 2023**GENERAL FUND REVENUE**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Fines & Forfeitures			
5510 - Fines and Forfeitures	965,302	1,092,079	733,267
5510 - Fines and Forfeitures-Red Speed	0	0	900,000
5510 - Fines & Forf-Fees	(190,284)	(135,978)	(106,970)
5849 - False Alarms	7,600	12,422	5,167
Charges for Services			
Recreation			
5731 - Green Fees	67,788	75,000	100,000
5731 - Annual Memberships	42,125	48,000	40,000
5731 - Golf Merchandise	5,406	9,000	10,000
5731 - Golf Concessions	10,062	15,000	20,000
5731 - Power Rentals	131,469	150,000	150,000
5731 - Range Ball	1,082	1,500	1,500
5731 - Rental Club	102	0	1,000
5731 - Beer Purchases	(3,673)	(4,000)	(5,000)
5733 - Carver Pool Admission	789	0	0
5733 - Carver Pool Concessions	61	0	0
5735 - Basketball, Adult	2,250	3,500	3,000
5735 - Basketball, Youth	6,230	7,500	15,000
5735 - Football	0	0	3,000
5735 - Softball, Adult	(600)	1,000	3,000
5735 - Softball, Youth	50	0	3,000
5735 - Tennis/Misc. Revenue	12,040	0	12,000
5735 - Ceramic Supplies	149	0	1,000
5735 - Soccer	0	0	2,000
5736 - Recreation Rental	2,380	5,000	5,000
5736 - George Ort Banquet Hall	350	13,000	5,000
5737 - Highland Concession	250	0	0
5737 - Special Events	65	0	0
5738 - Ceramic	58	0	0
5744 - Garnishment Fees	3,137	0	0
5746 - Attorney Fees	14,519	0	0
5813 - AFD Commerical Burn Permit	450	0	0
5751 - Graves	70,808	67,102	71,999
5752 - Perpetual Care	28,621	23,453	26,992
5753 - Lots	43,676	27,002	36,958
Intergovernmental			
5815 - SWAT Do Co Bd OF Comm	2,634	12,318	12,318
5815 - SWAT Do Co School Bd	0	1,586	1,586
5815 - SWAT for ASU	0	1,586	1,586
5815 - MHz - ASU	(4,860)	0	0
5890 - Coronavirus Relief Fund (CRF)	3,775,839	0	0
Dougherty County			
5310 - Admin-Do Co HB489	23,600	18,400	21,030
5816 - Do Co Code Enforcement	61,472	127,516	139,132
5821 - Fire Protection	4,341,232	4,402,009	4,727,758
5822 - Information Technology	854,096	1,027,482	1,000,105
5823 - Planning & Development Services	407,274	295,246	290,580
5824 - Traffic Engineering	0	8,000	8,000
5825 - Central Services	75,000	75,000	75,000
5826 - Emergency Management	57,128	77,250	31,499
5829 - Recreation	180,700	180,700	180,700
State of Georgia			
5831 - Street Maint. & Construction	46,900	40,000	46,900
5832 - Highway Maintenance Contracts	116,295	116,295	116,295
5839 - Other Governments	10,449	0	0
City of Albany			
5845 - Indirect Allocation	5,401,645	5,513,854	5,284,758
5873 - Risk Management-Admin	499,745	516,854	496,501

FY 2023
GENERAL FUND REVENUE

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Interest Income			
5550 - M Lynch Unrealized Gains Gener	(777,725)	0	0
5550 - Unrealized Gains Stabilization	(30,060)	0	0
5861 - Interest Income	761	0	0
5861 - M Lynch Interest - General	221,778	0	0
5861 - M Lynch Realized General	(64,098)	0	0
5861 - Interest Rev - Pooled (Accrued)	(159,658)	0	0
5861 - Merrill Lynch General Fees	(22,842)	0	0
5861 - M Lynch Interest Stabilization	34,493	0	0
5861 - M Lynch Realized Stabilization	683	0	0
5861 - Interest Rev - Stabilization (Accrued)	(3,304)	0	0
5861 - Merrill Lynch Stabilization Fees	(5,863)	0	0
Miscellaneous Income			
5870 - Discounts Earned	650	0	0
5880 - Miscellaneous Revenue	88,666	0	0
5880 - Bid Bonds	888	0	0
5880 - P Card Rebates	113,901	60,000	60,000
5880 - Demolition Revenue	41,565	0	0
5889 - Handling Fee (Rtnd Ck Chrgd)	712	0	0
5895 - Misc. Police Receipts	666	0	0
5877 - Sediment/Erosion Control	3,556	0	0
5880 - Fireworks Distribution	798	0	0
5892 - Timber Sales	604	0	0
Proceeds from Sale of Assets			
5868 - Gain/Loss on Sales	6,427	0	0
5868 - Proceeds/ Sale of Assets	112,521	0	0
Transfers In/(Out)			
5991 - Operating Transfers In	15,591,085	16,187,520	17,008,718
5992 - Operating Transfers Out	(10,535,266)	(3,848,905)	(4,664,716)
5998 - Transfer from Fund Balance	0	0	815,080
General Fund Revenue Total	63,545,982	65,309,166	68,746,811

FY 2023
GENERAL FUND REVENUE

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Transfers to General Fund			
Hotel/Motel Fund	323,000	0	300,000
Utility Fund			
Light	9,966,233	10,113,308	10,247,814
Gas	1,681,089	1,794,734	1,996,680
Water	1,013,284	1,081,061	1,084,473
Sewer	1,226,084	1,226,800	1,332,433
Telecom	259,533	316,920	310,188
Solid Waste	979,693	1,048,450	1,113,415
Storm Water	465,169	606,247	623,715
Transfer to General Fund Subtotal:	15,914,085	16,187,520	17,008,718
Transfers From General Fund			
Civic Center	(926,173)	(905,852)	(875,804)
Transit	(1,100,000)	(1,378,068)	(1,614,963)
Public Improvement Fund	(4,519,255)	(1,470,388)	(1,878,352)
Hotel/Motel Fund	(268,593)	0	0
DCED Fund	(389,997)	0	(201,000)
Grant Fund	(140,552)	(94,597)	(94,597)
R3M Fund	(500,000)	0	0
Fleet Fund	(430,000)	0	0
Risk Fund	(2,049,501)	0	0
CAD-911	(211,195)	0	0
Transfers from General Fund Subtotal	(10,535,266)	(3,848,905)	(4,664,716)
GENERAL FUND REVENUE	63,545,982	65,309,166	68,746,811

FY 2023**GENERAL FUND EXPENDITURES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023	(decrease) / increase	%(decr) / incr
City Clerk's Office	483,889	617,617	544,632	(72,985)	-12%
City Commission	231,812	281,577	266,984	(14,593)	-5%
City Manager's Office	1,120,019	1,135,352	781,638	(353,714)	-31%
City Manager's Office-Downtown Development	0	262,608	653,026	390,418	100%
City Attorney's Office	511,238	648,597	605,705	(42,892)	-7%
Municipal Court-Administration	609,247	664,774	839,707	174,933	26%
Municipal Court-Appointed	202,140	265,674	474,706	209,032	79%
Human Resources	1,680,570	1,791,241	1,781,459	(9,782)	-1%
Risk Management	530,630	522,914	496,501	(26,413)	-5%
Central Services-Procurement	546,902	663,910	674,888	10,978	2%
Central Services-Material Mgmt.	272,791	309,217	312,648	3,431	1%
Finance-Administration & Accounting	2,324,968	2,377,161	2,490,446	113,285	5%
Finance-Office of Mgmt./Budget	328,320	450,000	635,649	185,649	41%
Finance-Treasury	314,103	338,193	298,327	(39,866)	-12%
Code Enforcement	1,287,184	1,752,894	1,928,225	175,331	10%
Code Enforcement-Marshall's Division	363,679	374,564	384,465	9,901	3%
Technology & Communication	2,874,915	3,556,255	3,612,551	56,296	2%
Planning & Development Services	1,273,276	1,500,055	1,707,833	207,778	14%
Police-Administration	2,449,837	2,959,858	3,100,334	140,476	5%
Police-Uniform	9,091,087	9,866,702	10,274,361	407,659	4%
Police-Support Services	1,835,806	1,579,595	1,736,099	156,504	10%
Police-Investigative	3,147,835	3,386,664	3,408,022	21,358	1%
Police-Awarded & Seized Funds	10,686	0	0	0	0%
Police-Gang Unit	675,585	781,055	887,719	106,664	14%
Police-Albany/Dougherty Drug Unit	809,619	749,705	799,737	50,032	7%
Police-Community Oriented Policing	214,326	210,472	224,448	13,976	7%
Police-SWAT	33,863	35,953	60,352	24,399	68%
Fire-Administration	972,670	1,100,677	1,226,302	125,625	11%
Fire-Suppression	12,746,722	13,564,941	14,059,864	494,923	4%
Fire-Prevention	479,435	529,780	565,506	35,726	7%
Fire-Training	360,910	420,078	486,198	66,120	16%
Fire-Emergency Management	62,998	112,337	123,138	10,801	10%
Engineering	3,346,986	3,699,971	3,957,624	257,653	7%
Public Works - Right of Way	957,702	990,545	1,135,225	144,680	15%
Recreation-Administration	515,917	692,896	793,511	100,615	15%
Recreation-Centers & Gyms	461,777	548,961	606,788	57,827	11%
Recreation-Athletics	419,069	540,939	565,104	24,165	4%
Recreation-Flint River Golf	772,750	838,008	860,872	22,864	3%
Recreation-Health & Wellness	453,008	533,258	556,414	23,156	4%
Facilities Management Administration	851,067	793,006	845,494	52,488	7%
Parks Maintenance	1,513,480	1,572,922	1,704,305	131,383	8%
Facility Maintenance	1,593,266	1,681,240	1,648,004	(33,236)	-2%
Independent Agencies	504,521	607,000	632,000	25,000	4%
Total General Fund Expenditures:	59,236,605	65,309,166	68,746,811	3,437,645	5%

Explanations for differences of more than 10% or \$100,000

City Clerk's Office budget is decreasing due to the election costs that happen every other year.

City Manager's Office decrease is due to breaking out the personnel costs for downtown development budget

Downtown Development increase is the inverse of the statement regarding the City Manager's Office decrease.

Municipal Court has established funding to allow for staffing for a full-time court model.

Finance Budget is housing the employee incentives that are not allocated to a specific cost center during FY23

Commission added funding for historic preservation repairs into the planning department in the amount of \$200K

Police and Fire cost centers were highly affected by the costs of fuel, maintenance, and the 4.5% COLA for employees

Recreation added part-time and contract labor in order to support additional programs during FY23

FY 2023**COMMUNITY AND ECONOMIC DEVELOPMENT FUND REVENUE**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
<i>Rentals</i>			
5018 - *Rental Rev-Bus/Tech Ctr	61,055	90,000	100,000
5018 - *Rental Rev-CDBG	282,823	343,000	343,000
5018 - *Rental Revenue-Broadway Ct	115,059	123,700	123,700
5018 - *Rental Rev-Highland/Madison	39,798	38,000	38,000
5018 - *Rental Rev-N.Davis	25,305	24,000	24,000
5018 - *Rental Rev-Windsor	159,826	223,000	175,000
5018 - Rental Revenue	86,445	123,300	102,000
<i>Grant Revenue</i>			
5010 - *Grant Revenue-CDBG	749,531	869,133	881,940
5010 - *Grant Rev-Home	538,687	496,697	496,697
5010 - *Grant Rev-Home ARP	0	0	1,798,393
5010 - *Grant Rev-Home Counsel	0	0	21,725
5010 - Reinvestment Fund Grant	150,000	0	0
5010 - Grant Revenue ESGP	31,962	45,000	45,000
5010 - Grant Revenue-CDBG-CV	496,096	0	526,397
5010 - Grant Revneue -CHIP	119,787	200	0
<i>Other Revenue</i>			
5018 - Program Income-Misc Rev NSP	4,638	6,500	6,500
5020 - *Misc Rev-Bus/Tech Ctr	1,660	1,000	1,000
5020 - *Misc Rev-CDBG	6,306	9,000	6,000
5020 - *Misc Rev-General Management	5,642	10,000	10,000
5020 - *Misc Rev-Home	2,448	2,000	2,000
5020 - *Misc-CDBG RLF	3,500	1,500	500
5020 - Misc Revenue TBRA	725	600	600
5024 - *Note Rev-CDBG AHOP	9,632	5,000	8,000
5024 - *Note Rev-Economic Dev	99,343	0	77,000
5024 - *Note Rev-Flood	327,473	216,000	180,000
5024 - *Note Rev-Home	118,829	0	102,000
5024 - *Note Rev-HS	7,242	10,000	0
5024 - *Note Rev-Redevelopment	55,442	59,000	42,000
5024 - Note Rev-CDBG RLF	90,546	75,000	85,000
5024 - Section 108 Note Revenue	224,076	336,114	336,114
5024 - Note Revenue-NSP	38,718	0	5,500
<i>Interest Earned</i>			
5920 - *Interest Inc-EDA Revolving	850	0	0
5920 - Interest Income-Cutliff Grove	43	0	0
<i>Proceeds from Sale of Assets</i>			
5021 - *Sale Of Prop-CDBG	236,848	0	50,000
5021 - *Sale Of Prop-Home	0	85,000	0
5021 - *Sale of Property EDA	0	100,000	0
5021 - *Sale of Property NSP	0	5,500	0
<i>Operating Transfers</i>			
5991 - Transfer In	389,997	0	201,000
5998 - Transfer from Fund Balance	0	1,002,842	1,128,839
DCED FUND	4,480,332	4,301,086	6,917,905

FY 2023**CAD-911 FUND REVENUE**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5888 - Miscellaneous Income	7,056	0	0
5820 - Telecommunication	235,962	249,183	247,970
5885 - 911 Fees	1,674,465	1,740,000	1,740,000
5991 - Operating Transfers In	211,195	0	0
5998 - Transfer from Fund Balance	0	471,978	432,302
CAD-911 FUND	2,128,678	2,461,161	2,420,272

FY 2023**HOTEL/MOTEL FUND REVENUE**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5330 - Hilton Garden	206,235	227,000	250,000
5330 - Hotel/Motel Tax	1,875,172	1,800,000	1,927,000
5330 - STVR	0	0	150,000
5991 - Operating Transfers In	268,593	0	0
5992 - Operating Transfers Out	(323,000)	0	(300,000)
HOTEL/MOTEL FUND	2,027,000	2,027,000	2,027,000

FY 2023**CAPITAL IMPROVEMENT FUND REVENUE**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5500 - GMA Lease Pool	520,308	0	0
5861 - Realized Gains/Losses/Interest	43,626	0	0
5991 - Operating Transfers In	4,544,988	1,470,388	1,878,352
5998 - Transfers from Fund Balance	0	3,376,223	2,124,893
CAPITAL IMPROVEMENT FUND	5,108,922	4,846,611	4,003,245

FY 2023**TAX ALLOCATION DISTRICT FUND REVENUE**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5200 - Property Tax	360,341	361,795	355,368
5252 - Payment in Lieu of Tax	32,649	32,970	32,970
TAD FUND	392,990	394,765	388,338

FY 2023**SPLOST FUND REVENUE**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5100 - SPLOST Revenues	11,940,576	10,300,000	10,300,000
5125 - Other Municipalities	124,471	0	0
5124 - DoCo Reimbursement	299,302	0	0
5831 - LMIG	682,357	0	0
5215 - GEFA Funding	2,674,356	0	0
5500 - Interest Income	200,715	0	0
5998 - Transfer from Fund Balance	0	6,681,392	1,814,256
SPLOST FUND	15,921,777	16,981,392	12,114,256

FY 2023**TSPLOST FUND REVENUE**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5100 - TSPLOST Revenues	11,002,375	10,500,000	10,500,000
5831 - LMIG	150,000	0	0
5861 - Interest Income	43,917	0	0
5998 - Transfer from Fund Balance	0	(150,106)	5,626,639
TSPLOST FUND	11,196,292	10,349,894	16,126,639

FY 2023**JOB INVESTMENT FUND REVENUE**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5861 - Realized Gains/Losses/Interest	218,876	0	0
JOB INVESTMENT FUND	218,876	0	0

FY 2023
R3M FUND REVENUE

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5861 - Interest Earned	(2,180)	0	0
5991 - Operating Transfers In	500,000	0	0
5992 - Operating Transfers Out	(202,732)	0	0
5998 - Transfers From Fund Balance	0	1,000,000	1,000,000
R3M FUND	295,088	1,000,000	1,000,000

FY 2023
GRANT FUND REVENUE

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5010 - JAG	67,831	443,069	443,069
5806 - Planning (PL Grant)	117,078	0	0
5806 - PL Supplemental Grants	0	310,792	310,792
5807 - Section 8 FTA	71,955	67,600	67,600
5819 - PSN Grant	46,193	40,000	40,000
5819 - Bullet Proof Vest	11,040	41,412	41,412
5819 - COVID Emerg Supplemntl	115,867		
5819 - Pol GEMA 2012 Bomb Dog	2,582	3,000	3,000
5820 - Community Court BJA Grant	0	400,000	400,000
5820 - Hazard Mitigation Grants	0	855,000	855,000
5821 - Brownfield Grant	26,124	1,300,000	1,300,000
5823 - Performance Partnership Agre	28,820	0	0
5830 - Local Assistance Grants	0	0	0
5831 - D/Nat'l Res 13991424201	0	0	0
5991 - Operating Transfers in	140,552	94,597	94,597
GRANT FUND	628,042	3,555,470	3,555,470

FY 2023
GORTATOWSKY REVENUE

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
5861 - Interest Earned	180	0	0
5998 - Transfers From Fund Balance	0	0	6,145
GORTATOWSKY FUND	180	0	6,145

FY 2023**SPECIAL FUNDS EXPENDITURES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
General Fund	59,236,605	65,309,166	68,746,811
Community & Economic Development	4,204,978	4,301,086	6,917,904
CAD 911	2,121,164	2,461,161	2,420,272
Hotel/Motel Fund	2,027,000	2,027,000	2,027,000
Capital Improvement	4,886,055	4,846,611	4,003,245
Tax Allocation District	356,986	394,765	388,338
SPLOST Funds	12,297,452	16,981,392	12,114,256
TSPLOST Funds	3,225,334	10,349,894	16,126,639
Job Investment Fund	200,000	0	0
R3M Fund	869,624	1,000,000	1,000,000
Gortatowsky	10,697	0	6,145
Grant Fund	628,042	3,555,470	3,555,470
TOTAL SPECIAL FUNDS:	30,827,332	45,917,379	48,559,269
TOTAL GENERAL/SPECIAL FUNDS	90,063,937	111,226,545	117,306,080

FY 2023
LIGHT FUND REVENUES

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Residential	41,173,533	41,298,893	40,942,292
Commercial	29,452,783	29,511,262	33,334,274
Industrial	15,559,057	16,489,568	13,782,624
Latent Charges	1,833,251	2,300,000	2,300,000
Governmental	1,006,580	1,599,984	0
Environmental Cost Recovery	5,891,308	5,117,509	4,972,372
Interest Income	229,271	0	0
Proceeds from Sale of Assets	23,012	0	0
Capital Contributions	9,561	0	0
Miscellaneous Revenue	8,378,526	375,000	375,000
TOTAL LIGHT FUND REVENUES	103,556,882	96,692,216	95,706,562

FY 2023
LIGHT FUND EXPENSES

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Cost of Goods Sold	65,216,667	64,287,600	59,605,256
Salaries and Benefits	3,116,678	3,675,808	3,771,881
Operating Expenses	2,576,238	2,704,587	2,970,868
Depreciation	1,859,729	1,859,643	1,860,256
Indirect Costs	5,931,118	6,358,555	6,449,072
Transfers Out	9,966,234	10,113,308	10,247,814
TOTAL LIGHT FUND EXPENSES	88,666,664	88,999,501	84,905,147

LIGHT FUND NET INCOME (LOSS)	14,890,218	7,692,715	10,801,415

**FY 2023
GAS FUND REVENUES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Residential	4,223,997	4,440,000	4,450,000
Commercial	5,745,776	6,322,700	5,250,000
Industrial	5,486,529	5,428,000	8,406,000
Latent Charges	617,358	900,000	910,000
Governmental	5,256	2,000	0
Other Revenue	756,408	0	0
Proceeds from Sale of Assets	6,101	0	0
Interest Earned	29,104	0	0
TOTAL GAS FUND REVENUES	16,870,529	17,092,700	19,016,000

**FY 2023
GAS FUND EXPENSES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Cost of Goods Sold	8,743,567	8,767,614	12,077,634
Salaries and Benefits	1,539,420	1,618,918	1,946,401
Operating Expenses	525,122	479,462	460,311
Depreciation	338,959	344,176	346,555
Indirect Costs	2,268,483	2,541,575	2,418,951
Transfers Out	1,681,089	1,794,734	1,996,680
TOTAL GAS FUND EXPENSES	15,096,640	15,546,479	19,246,532
GAS FUND NET INCOME (LOSS)	1,773,889	1,546,221	(230,532)

FY 2023**SANITARY SEWER FUND REVENUES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Residential	8,638,254	8,577,251	8,949,024
Commercial	3,305,343	3,526,431	3,520,894
Industrial	3,714,780	3,590,000	4,466,500
Realized Gains/Losses/Interest	74,328	0	0
Unrealized Gains/Losses	(81,902)	0	0
Capital Contributions	2,016,409	11,100,000	0
TOTAL SEWER FUND REVENUES	17,667,212	26,793,682	16,936,418

FY 2023**SANITARY SEWER FUND EXPENSES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Salaries and Benefits	3,182,058	3,504,100	3,597,995
Operating Expenses	6,173,431	6,103,150	6,559,458
Depreciation	2,749,739	2,896,530	2,871,813
Indirect Costs	1,174,804	1,275,046	1,328,075
Transfers Out	1,226,084	1,226,800	1,332,433
Storm Water Transfer Out	1,256,473	1,260,740	1,260,740
TOTAL SEWER FUND EXPENSES	15,762,589	16,266,366	16,950,514
SEWER NET INCOME (LOSS)	1,904,623	10,527,316	(14,096)

FY 2023**WATER FUND REVENUES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Residential	8,168,253	8,038,616	8,000,000
Commercial	2,687,636	3,129,753	3,105,000
Latent Charges	1,065,101	1,550,000	1,653,500
Other Revenue	10,620	0	0
Proceeds from Sale of Assets	8,142	0	0
Interest Earned	34,519	0	0
TOTAL WATER FUND REVENUES	11,974,271	12,718,369	12,758,500

FY 2023**WATER FUND EXPENSES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Cost of Goods Sold	1,719,477	1,898,876	2,250,900
Salaries and Benefits	1,742,219	2,203,363	2,060,840
Operating Expenses	1,466,966	1,257,075	1,254,740
Depreciation	2,212,549	2,274,645	2,222,797
Indirect Costs	3,532,358	3,956,711	3,921,342
Transfers Out	1,013,284	1,081,061	1,084,473
TOTAL WATER FUND EXPENSES	11,686,853	12,671,731	12,795,092
WATER FUND NET INCOME (LOSS)	287,418	46,638	(36,592)

FY 2023**SOLID WASTE FUND REVENUES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Residential	10,002,397	10,789,205	11,502,000
Commercial	1,509,232	1,545,500	1,597,000
Industrial	0	0	0
Governmental	14,170	0	0
Realized Gains/Losses/Interest	15,321	0	0
Miscellaneous Revenue	3,591	0	0
Capital Contribution	44,460	0	0
TOTAL SOLID WASTE REVENUES	11,589,171	12,334,705	13,099,000

FY 2023**SOLID WASTE FUND EXPENSES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Salaries and Benefits	1,729,573	1,316,878	1,470,805
Operating Expenses	6,929,466	8,295,071	9,161,196
Depreciation	420,786	248,980	268,368
Indirect Costs	936,506	991,019	959,279
Transfers Out	979,693	1,048,450	1,113,415
TOTAL SOLID WASTE EXPENSES	10,996,024	11,900,398	12,973,063
SOLID WASTE NET INCOME (LOSS)	593,147	434,307	125,937

FY 2023**STORM WATER FUND REVENUES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Storm Water Fees	4,216,105	5,871,583	6,077,088
Capital Contributions	8,900	0	0
Other Revenue	2,389,129	0	0
Transfer In	1,256,473	1,260,740	1,260,740
TOTAL STORM WATER REVENUES	<u>7,870,607</u>	<u>7,132,323</u>	<u>7,337,828</u>

FY 2023**STORM WATER FUND EXPENSES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Salaries and Benefits	1,862,400	2,404,625	2,541,324
Operating Expenses	2,229,684	1,782,309	1,993,507
Depreciation	1,184,543	1,243,648	1,214,455
Indirect Costs	596,400	754,440	871,741
Transfer Out	465,169	606,247	623,715
TOTAL STORM WATER EXPENSES	<u>6,338,196</u>	<u>6,791,269</u>	<u>7,244,742</u>
STORM WATER NET INCOME (LOSS)	<u>1,532,411</u>	<u>341,054</u>	<u>93,086</u>

FY 2023**TELECOM FUND REVENUES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Reoccurring Fees	3,057,456	3,728,471	3,649,270
Proceeds from Sale of Assets	13,934	0	0
Transfer In	500,000	0	0
TOTAL TELECOM FUND REVENUES	3,571,390	3,728,471	3,649,270

FY 2023**TELECOM FUND EXPENSES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Cost of Goods Sold	373,417	401,505	415,705
Salaries and Benefits	449,905	454,872	588,819
Operating Expenses	413,071	453,380	458,141
Depreciation	503,777	508,919	501,048
Indirect Costs	1,296,360	1,348,613	1,156,628
Transfers Out	259,533	316,920	310,188
TOTAL TELECOM FUND EXPENSES	3,296,063	3,484,209	3,430,529
TELECOM FUND NET INCOME (LOSS)	275,327	244,262	218,741

**FY 2023
TRANSIT FUND REVENUES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Bus Fares	155,457	450,000	300,000
Bus Para transit	26,509	50,000	50,000
Transportation Agreement - ASU	355,294	434,196	375,000
Operating Grant	2,798,844	1,266,703	1,434,563
Capital Grant	690,246	2,876,876	3,300,084
Proceeds from Sale of Asset	(597,867)	0	0
Rentals	8,447	0	0
Capital Contributions	53,600	448,510	448,510
Operating Transfers In	1,100,000	1,378,068	1,614,963
TOTAL TRANSIT FUND REVENUES	4,590,530	6,904,353	7,523,120

**FY 2023
TRANSIT FUND EXPENSES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Salaries and Benefits	3,101,457	2,362,352	2,376,083
Operating Expenses	2,540,109	1,672,144	2,054,525
Capital Outlay	0	2,541,800	2,814,100
Depreciation & Amortization	1,182,145	1,300,378	981,604
Indirect Costs	336,021	328,057	278,412
TOTAL TRANSIT FUND EXPENSES	7,159,732	8,204,731	8,504,724
TRANSIT FUND NET INCOME (LOSS)	(2,569,202)	(1,300,378)	(981,604)

FY 2023**Flint River Entertainment Complex REVENUES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Arena Rent	475,071	818,326	946,068
Miscellaneous Income	86	0	0
Operating Transfers In	926,173	905,852	875,804
Capital Contributions	69,651	0	0
TOTAL CIVIC CENTER REVENUES	<u>1,470,981</u>	<u>1,724,178</u>	<u>1,821,872</u>

FY 2023**Flint River Entertainment Complex EXPENSES**

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Operating Expense	2,312,571	1,802,057	1,909,046
Depreciation & Amortization	486,650	493,035	479,965
TOTAL CIVIC CENTER EXPENSES	<u>2,799,221</u>	<u>2,295,092</u>	<u>2,389,011</u>
CIVIC CENTER NET INCOME (LOSS)	<u>(1,328,240)</u>	<u>(570,914)</u>	<u>(567,139)</u>

FY 2023
AIRPORT FUND REVENUES

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Delta	155,015	150,000	165,000
Non-Scheduled	1,269	1,250	1,275
United Parcel Services	214,762	178,000	219,000
Avis Car Rental	86,593	43,000	88,000
Budget Car Rentals	60,830	43,000	62,000
Hertz	139,744	125,000	145,000
Enterprise Car Rental	72,855	60,000	75,000
TSA Rental	46,282	48,000	48,000
Airport Parking	168,339	175,000	315,000
Eagles of America	77,626	72,000	83,500
Airport Miscellaneous	3,595	1,500	251,000
House Rental	7,800	7,800	7,800
Federal Grants	1,937,981	12,500,254	6,498,440
State of Georgia	11	0	84,000
PFC Revenues Earned	915	16,500	17,150
CFC Revenues Earned	311,250	253,500	447,736
Interest Income PFC5	49	75	75
Interest Earned CFC	1,047	1,200	1,200
Net Book Value	2,577	0	0
Capital Contributions		0	4,500,000
Advertising Revenue	5,126	4,000	7,000
TOTAL AIRPORT FUND REVENUES	3,293,666	13,680,079	13,016,176

FY 2023
AIRPORT FUND EXPENSES

Description	Actual 2020/2021	Adopted 2021/2022	Adopted 2022/2023
Personal Services	1,199,514	1,181,212	1,401,079
Operating Expense	692,654	908,035	1,825,022
Capital Outlay	0	10,539,236	8,692,159
Depreciation & Amortization	1,697,749	1,718,876	1,767,661
Indirect Costs	165,606	194,113	161,044
TOTAL AIRPORT FUND EXPENSES	3,755,523	14,541,472	13,846,965
AIRPORT FUND NET INCOME (LOSS)	(461,857)	(861,393)	(830,789)



Summary of Changes to Proposed Budget FY 2023

Changes from the Original Proposed Budget FY 2023

Personnel Costs increase from changing from 3.5% to 4.5%	\$ 773,541
<i>General Fund</i>	
<i>City Clerk's Office</i>	
Increase Expense for Commission	\$ 20,000
<i>City Manager's Office</i>	
Additional Funding for Juneteenth Celebration	\$ 40,000
<i>Finance Department</i>	
Reduction of Employee Incentives	\$ (2,500)
<i>Technology & Communications Department</i>	
IVR Phone Payment System	\$ 125,000
<i>Planning Department</i>	
Addition of funding for Historic District Repairs & Maintenance	\$ 200,000
<i>General Fund</i>	\$ 382,500
<i>Airport</i>	
Removed the Request for the Fire Truck	\$ (950,000)
<i>Supplemented Enterprise Funds</i>	\$ (950,000)
<i>Solid Waste</i>	
Increase Budgeted Contract for Fuel Surcharge	\$ 250,000
<i>Sewer</i>	
ESG Contract Increases	\$ 58,377
Bio-Solids & Grit Disposal Contract Increase	\$ 200,000
<i>Storm Water</i>	
ESG Contract Increases	\$ 35,497
<i>Utilities Funds</i>	\$ 543,874
<i>Gortatowsky Fund</i>	
Add budget to expend	\$ 6,145
Increase in the Citywide Budget	\$ 756,060
Total Citywide Original Proposed Budget	\$ 298,836,339
Total Citywide Budgeted Expense	\$ 299,592,399



Policies & Procedures

POLICIES AND PROCEDURES

The development and management of the City of Albany's annual budget is governed by both formal policies and by accepted practices. A number of pertinent policies and practices are outlined in this section. In addition, this section includes summary information that was provided to the City Commission during the annual budget process. The City's complete Financial Management Policy manual is located under the Finance Department tab on the City's website <http://www.albanyga.gov/>

BUDGET DEVELOPMENT AND ADOPTION

The budget process began in January 2022 with the Finance Department preparing the FY 2023 revenue projections, updating the budget request forms, and revising the instructions to City departments for the completion of the budget requests.

Once these tasks were completed, the annual budget meeting was held in January 2022 and each department was given its FY 2023 budget package. The City Manager conducted budget hearings with each department head to review all budget requests and to prioritize each department's requests. The budget process included an opportunity for department heads to make a presentation to the Mayor and Board of City Commissioners highlighting their FY 2023 budgetary needs. The presentations provide the Board with a great deal of insight as to how priorities might be met, if required.

After the budget hearings were completed, the City Manager again reviewed and analyzed each request to formulate the recommended budget. Recommendations were based on historical data, a slight increase in revenues, and justification of budgetary needs as provided by the department heads, input from the Mayor and Board of Commissioners, and special circumstances that were anticipated to occur during the fiscal year. In addition, the City Manager's recommendations were based on what was reasonable and necessary for departments to operate efficiently and effectively and to maintain, at a minimum, the current level of service.

In order to promote citizen participation, a public hearing for the budget was advertised and held June 7th. This hearing was designed to allow public input into the FY 2023 budget before its adoption. The recommended budget was submitted to the Mayor and Board of City Commissioners on May 17th.

After extensive work by the City Manager and the budget preparation staff, the FY 2023 budget was adopted on June 29, 2022. Notification of the budget adoption was advertised in the local newspaper and a copy was placed on file in the City Clerk's office as required by State law. The approved budget, which is controlled and maintained by the Finance Department, was then added to the computerized budgetary and actual financial reporting system on June 29, 2022. The new fiscal year began July 1, 2022.

BUDGET MANAGEMENT PROCESS

Monthly financial reports are emailed to the City's Department Heads. These reports are also published on the City of Albany's website. As the fiscal year progresses, monthly meetings are conducted to review budget to actual revenues and expenditures with those departments needing attention. Expenditures are projected to fiscal year end, which helps management determine if their current spending trends need to be modified in order to change their departments' projected outcome.

Since a budget is an estimated financial plan, the existing budgetary process also allows for budget transfers throughout the fiscal year. The line item transfers do not change the amount appropriated. It is the responsibility of each department/division to control expenditures and to expend funds only for items that have been budgeted; however, due to unforeseen emergencies, a system is in place to accommodate changing needs.

BASE BUDGETING

Annual budgets are legally adopted for the General Fund, Special Funds, Internal Services Fund, and Enterprise Funds. This budget is balanced in accordance with Georgia law (OCGA 36-81-3(B) (3)) that states that, "a budget ordinance or resolution is balanced when the sum of estimated revenues and appropriated fund balances is equal to appropriation." Department and division expenditures are summarized as personnel services and operating expenses. All budgets begin with the basic cost to maintain personnel services while preserving the current level of service. Operating expenses and capital outlay are then allocated to departments for delivery of service.

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equities, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds in this budget are grouped into generic fund types and two broad fund categories as follows:

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those with other fund accounting requirements.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

Debt Service Funds - Debt Service Funds are used to account for debt service transactions for bonds and other debts issued by the City and by ADICA.

Capital Projects Funds - Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). Capital is defined as any one asset valued at \$5,000 or more and has a useful life of more than one year.

PROPRIETARY FUNDS

Enterprise Funds - Enterprise Funds are used to account for operations: (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, or accountability of other purposes.

Internal Service Funds - The Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis.

BASIS OF ACCOUNTING

The budgeting and basis of accounting policies of the City of Albany conform to generally accepted accounting principles (GAAP) as applicable to governments. The basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. All Governmental Fund Types, Expendable Trust Funds, and Agency Funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available).

“Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 60 days after year-end. Those revenues considered susceptible to accrual are property taxes, charges for services, sales taxes, fines, forfeitures, interest income, and intergovernmental grants. Revenues from licenses and permits and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used for guidance. There are, however, essentially two types of these revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based on the expenditures recorded. In the other type, monies are virtually unrestricted as to purpose of expenditure and are nearly irrevocable (i.e., revocable only for failure to comply with prescribed compliance requirements, such as equal employment opportunity). These resources are reflected as revenues at the time of receipt or earlier if they meet the criteria for availability.

Expenditures are generally recognized under the modified accrual basis of accounting when the related liabilities are incurred. Exceptions to this general rule include: (1) accumulated unpaid vacation, judgments, and claims which are not expected to be paid out of “available spendable resources”; (2) principal and interest on general obligation long-term debt which are recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year; and (3) inventory of materials and supplies which are recorded as expenditures when they are consumed.

Proprietary Fund Types and the Pension Trust Fund utilize the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The following is a summary of the more significant policies.

BASIS OF BUDGETING

The City of Albany employs the cash plus encumbrance method as its basis of budgeting for governmental funds. Revenue for the governmental funds is recognized when it is actually received in cash and encumbered amounts are treated as expenditures under this method. The City uses the accrual method as its basis of budgeting for proprietary funds. Under this method, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they occur. The City deviates from Generally Accepted Accounting Principles (GAAP), and its basis of accounting stated in its audited financial statements, in the following areas as well:

- The fair value of investments is not treated as adjustments to revenue
- Some component units are excluded in this budget document- Albany-Dougherty Inner City Authority (ADICA), Downtown Development Authority (DDA), and Chehaw Park Authority
- Some funds are excluded in this budget document- the Public Employees Group Health Plan, Risk Management Fund, and Workers' Compensation Fund
- The Enterprise Funds are allowed to have an unbalanced budget.

BUDGET AMENDMENT

The City of Albany's budget amendment/budget transfer process is regulated by the Official Code of Georgia (OCGA 36-81-3(d) (1)) and local policies. The level of control, or level at which expenditures may not legally exceed the budget, is at the department level in the State of Georgia (OCGA 36-81-2(14)). Any increase in appropriation in any department of local government, whether accomplished through a change in anticipated revenues in any fund or through a transfer of appropriations among departments, requires the approval of the governing authority (OCGA 36-81-3(d)(1)).

BUDGET TRANSFERS

The Finance Department can approve budget transfers up to \$10,000 without the Chief Financial Officer's approval among various accounts within a department/division with the following exceptions:

1. No budget transfers are to be made between the Personnel Services Budget and the Operations Budget.
2. No budget transfer will be made into or out of The Capital Improvement Fund.

Otherwise, any increase in appropriations in any fund for a department or through a budget transfer of appropriation among departments shall require the approval of the Chief Financial Officer for amounts over \$10,000.

All budget transfers must be signed and justified by the Department Head. Requests will be considered based on the justification. All requests are to be submitted to the Finance Department, which will forward requests to the Chief Financial Officer, if necessary.

All appropriations lapse at fiscal year-end except for Capital Improvement Projects if it takes longer to construct.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) is a five-year program that details anticipated expenditures as well as the proposed sources of funding. The General & Special Funds capital requests are defined as any one asset valued at \$5,000 or more that have a useful life of more than one year. They are funded through a minimum of 15% transfer of total sales tax from the General Fund.

The capital requests for Enterprise Funds are funded by the amount budgeted for their depreciation. The first year of the CIP is incorporated into the annual budget. The subsequent or outlying years are updated and revised each year to reflect the changing needs and priorities of the department heads.

Except for Enterprise Funds, vehicles for the City are purchased through the Capital Improvement Fund. Purchases are handled with available resources on hand. If financing is necessary, vehicles are purchased through a lease pool agreement with the Georgia Municipal Association (GMA). The GMA offers a program to governmental entities whereby they can borrow funds from the Bank of New York Mellon to finance rolling stock equipment for a maximum of five years. This pool covers new equipment purchases and does not offer reimbursements for previously purchased equipment. Items other than rolling stock may be approved by submitting an application to the Bank of New York Mellon prior to requesting funds. The City of Albany is currently participating in the 1998 GMA Lease Pool Agreement.

DEBT SERVICE POLICY

The City of Albany updated its formal debt service policy in July 2021. The City shall comply with all requirements of the Official Code of Georgia Annotated (O.C.G.A.) Title 36 Chapter 82 and other legal requirements regarding the issuance of bonds and certificates of the City or its debt issuing authorities.

The City has utilized both general obligation and revenue bonds to finance capital improvements too large to be financed from current revenues. In more recent years, the City has utilized Georgia Environmental Finance Authority and direct bank loans for financing.

PURCHASING POLICY

The City Charter and State law set forth requirements for the expenditure of local government funds for the purchase of goods and services. Section 4, paragraphs 8 and 14 of the City Charter gives the City Manager the authority to make and execute all lawful contracts for operations under his/her supervision. It provides that all purchases of \$40,000 and above must provide opportunity for competition. It further states that the City Commission must approve all purchases above \$40,000, except as may be otherwise provided by law or by ordinance.

Section 2.649 of the City Code gives the City Manager the authority to make purchases up to \$40,000. Over this amount, the City Commission must grant approval. This section of the code also gives the City Manager the authority to sell surplus property up to \$40,000. The sale of surplus property valued over that amount requires prior Commission approval.

[Link to the Purchasing Policy](#)

REVENUE AND EXPENDITURE POLICIES

An accepted but informal policy is that each component of the City's overall budget should be independent and self-sufficient. While recognizing that supplemented Enterprise Funds such as the Transit System, Flint River Entertainment Complex, and Airport, would traditionally need some revenue subsidy from the General Fund, it has been determined that interfund dependency should be avoided between the General/Special Funds and the Self-Sustaining Enterprise Funds.

Another policy was formulated which stated that revenue and expenditures should be accounted for in the budget just as they would be set forth in the year-end audit. The result of this policy is to include non-cash revenue and expenditure items previously not included in adopted budgets but included in year-end audits.

CASH STABILIZATION POLICY

The scope of the cash stabilization policy is to establish a separate Cash Stabilization Fund by setting aside funds equal to 15% (5% stabilization fund, 10% working capital) of the current year's budgeted General Fund revenues. The goal is to maintain at least three months operating cost in liquid form. These reserve funds are a prudent way of maintaining a level of financial resources necessary to protect against short-term borrowing for cash flow purposes and to have adequate funds available in the event of an emergency or catastrophe. Also, credit rating agencies carefully monitor the level of fund balances and unreserved fund balances in a government's general fund when evaluating that government's credit worthiness.

These reserve funds shall be secured in a manner that is consistent with the following principles, in the order listed:

1. Legality – all investments comply with state and local laws.
2. Safety – principal is protected from loss with secure investment practices and collateralization.
3. Liquidity – investments are readily converted to cash when needed without losses.
4. Yield or Return on Investment – earnings are maximized without diminishing the other principles.

Funds may be transferred from the working capital account to the City's General Fund operating account only with the prior approval of the City Manager, who will notify the City Commission at the next available opportunity. No withdrawals from the cash stabilization fund shall be made without a resolution by the Commission. The cash stabilization fund must be replenished within five years following the year(s) in which it is used. The working capital must be replenished to its minimum level within one year of its use.

Fund Relationship Table

		Funding Sources								
<u>Fund Description</u>	<u>Revenues</u>	<u>General Fund</u>	<u>Solid Waste</u>	<u>Sewer</u>	<u>Hotel/Motel</u>	<u>Storm Water</u>	<u>Water</u>	<u>Gas</u>	<u>Light</u>	<u>Telecom</u>
<i>General Fund</i>	76.6%	-	1.5%	1.8%	0.4%	0.9%	1.5%	2.8%	14.1%	0.4%
<i>Capital Improvement Fund</i>	61.2%	38.8%	-	-	-	-	-	-	-	-
<i>Solid Waste</i>	100%	-	-	-	-	-	-	-	-	-
<i>Transit</i>	76.7%	23.3%	-	-	-	-	-	-	-	-
<i>Civic Center</i>	49.2%	50.8%	-	-	-	-	-	-	-	-
<i>Sewer</i>	100%	-	-	-	-	-	-	-	-	-
<i>CAD-911</i>	100%	-	-	-	-	-	-	-	-	-
<i>Community Development</i>	97.1%	2.9%	-	-	-	-	-	-	-	-
<i>R3M Fund</i>	100%	-	-	-	-	-	-	-	-	-
<i>Grant Fund</i>	97.3%	2.7%	-	-	-	-	-	-	-	-
<i>Airport</i>	100.0%	-	-	-	-	-	-	-	-	-
<i>Hotel/Motel</i>	100%	-	-	-	-	-	-	-	-	-
<i>Job Investment Fund</i>	100%	-	-	-	-	-	-	-	-	-
<i>Tax Allocation District</i>	100%	-	-	-	-	-	-	-	-	-
<i>SPLOST Funds</i>	100%	-	-	-	-	-	-	-	-	-
<i>TSPLOST Fund</i>	100%	-	-	-	-	-	-	-	-	-
<i>Storm Water</i>	82.8%	-	-	17.2%	-	-	-	-	-	-
<i>Water</i>	100%	-	-	-	-	-	-	-	-	-
<i>Gas</i>	100%	-	-	-	-	-	-	-	-	-
<i>Light</i>	100%	-	-	-	-	-	-	-	-	-
<i>Telecom</i>	100%	-	-	-	-	-	-	-	-	-
<i>Utility Internal Service Fund</i>	-	-	3.5%	4.7%	-	4.3%	24.6%	15.4%	40.5%	7.0%

Major Fund Descriptions

Major Governmental Funds***General Fund***

The city's Primary Operating Fund accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Community Development

It accounts for the financial resources received from the HUD and loan programs which are restricted and committed to be used for the various operations of DCED.

Job Investment Fund

It accounts for revenues received from MEAG committed for expenditures related to economic development.

SPLOST Fund

It accounts for construction or acquisition of major capital facilities financed by Special Purpose Local Option Sales Tax proceeds.

Major Enterprise Funds***Sewer***

It accounts for the provision of Sewer services to the residents of the City.

Airport

It accounts for the construction, operations, and maintenance of the Albany Airport and runways.

Water

It accounts for the water utility operations provided to the residents of the City.

Light

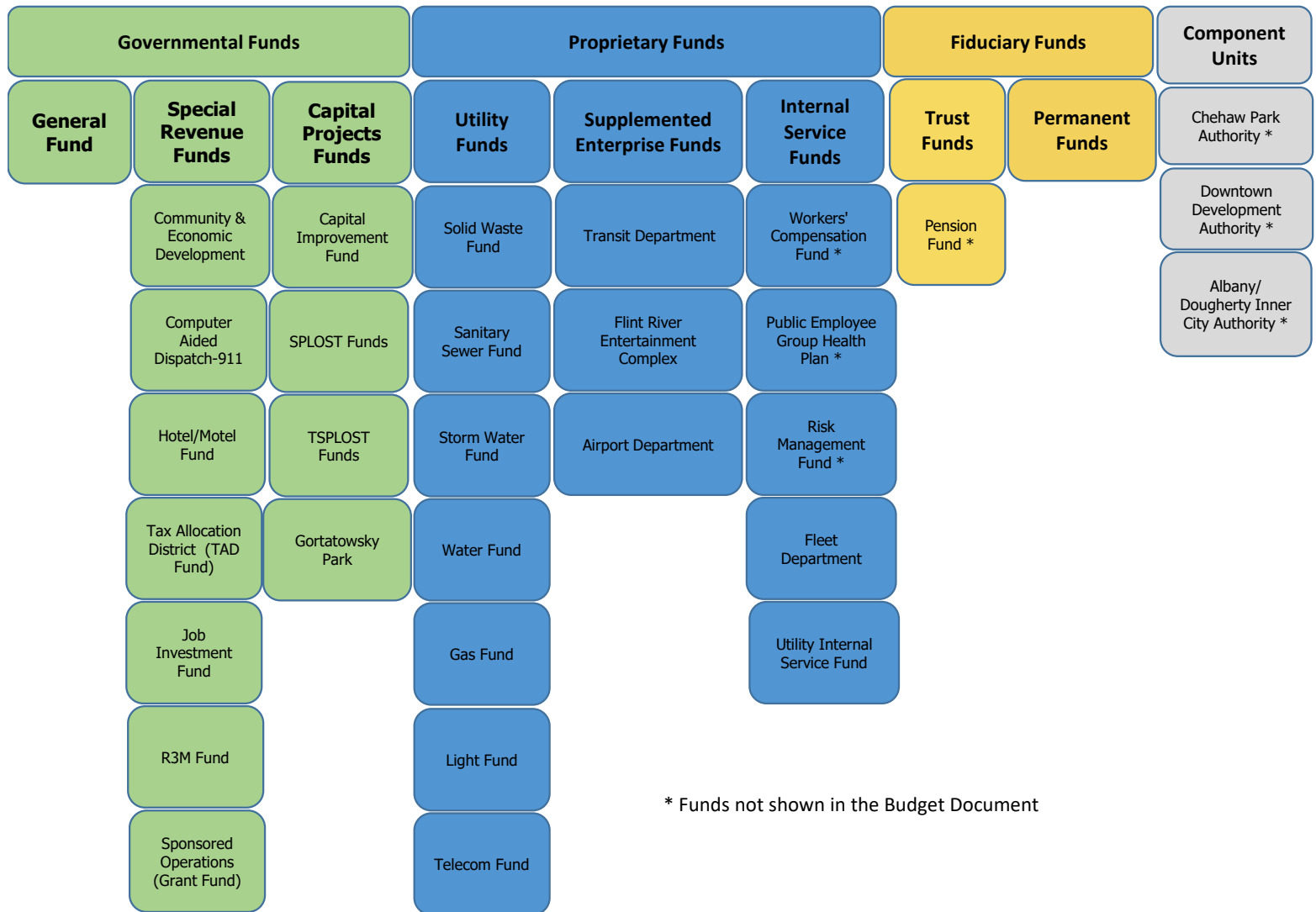
It accounts for the electric utility operations provided to the residents of the City.

Storm Water

It accounts for the storm water utility operations provided to the residents of the City.



FUND STRUCTURE



* Funds not shown in the Budget Document



FY 2023 BUDGET CALENDAR

Budget Activity	Action By	Completion Date
1. Budget Planning Session	City Manager/Finance Department	February 9
2. Completion of Budget Requests (including Revenue Projections)	Department/Division Heads	February 25
3. Verification & Audit of Departmental Requests	Finance Department	February 28
4. Review Analysis of Requests with Departmental Officials	City Manager/Finance Department	March 1 - March 31
5. Budget Summary	City Manager/Finance Department	April 6
6. Budget Presentation	City Manager/Finance Department	May 17
7. Budget Discussion/Q&A	City Commission/City Manager/Finance Department	May 24
8. Public Notices: Hearing of Proposed Budget	Finance Department	May 15, 29
9. Public Hearing of Proposed Budget	City Commission/City Manager/Finance Department	June 7
10. Budget Discussion/Q&A	City Commission/City Manager/Finance Department	June 21
11. Preparation of Budget Ordinance, Incorporating Final Changes by Mayor and City Commission	City Attorney	June 22
12. Adoption of FY 2023 Budget	Mayor/City Commission	June 29



FY 2023 BUDGET MEETINGS

Department	Staff Review	Commission Review
General Government	Tuesday, March 1, 2022	
Technology & Communications	1:30	
Telecom	3:00	
General Government (continued)	Wednesday, March 2, 2022	
Fleet Management	1:30	
General Government (continued)	Thursday, March 3, 2022	
Facilities Management	1:30	
General Government (continued)	Friday, March 4, 2022	
Community/Economic Development	1:30	
General Government (continued)	Monday, March 7, 2022	
City Clerk	10:00	
City Attorney	11:00	
City Manager	1:30	
Finance	2:30	
General Government (continued)	Tuesday, March 8, 2022	
Central Services	10:00	
Planning	1:30	
Engineering	2:30	
General Government (continued)	Monday, March 14, 2022	
Recreation	10:00	
Flint River Entertainment Complex	1:30	
General Government (continued)	Tuesday, March 15, 2022	
Police	1:30	
General Government (continued)	Wednesday, March 16, 2022	
Code Enforcement	1:30	
General Government (continued)	Thursday, March 17, 2022	
Fire	10:00	
General Government (continued)	Friday, March 18, 2022	
Human Resources	10:00	
Municipal Court	2:30	



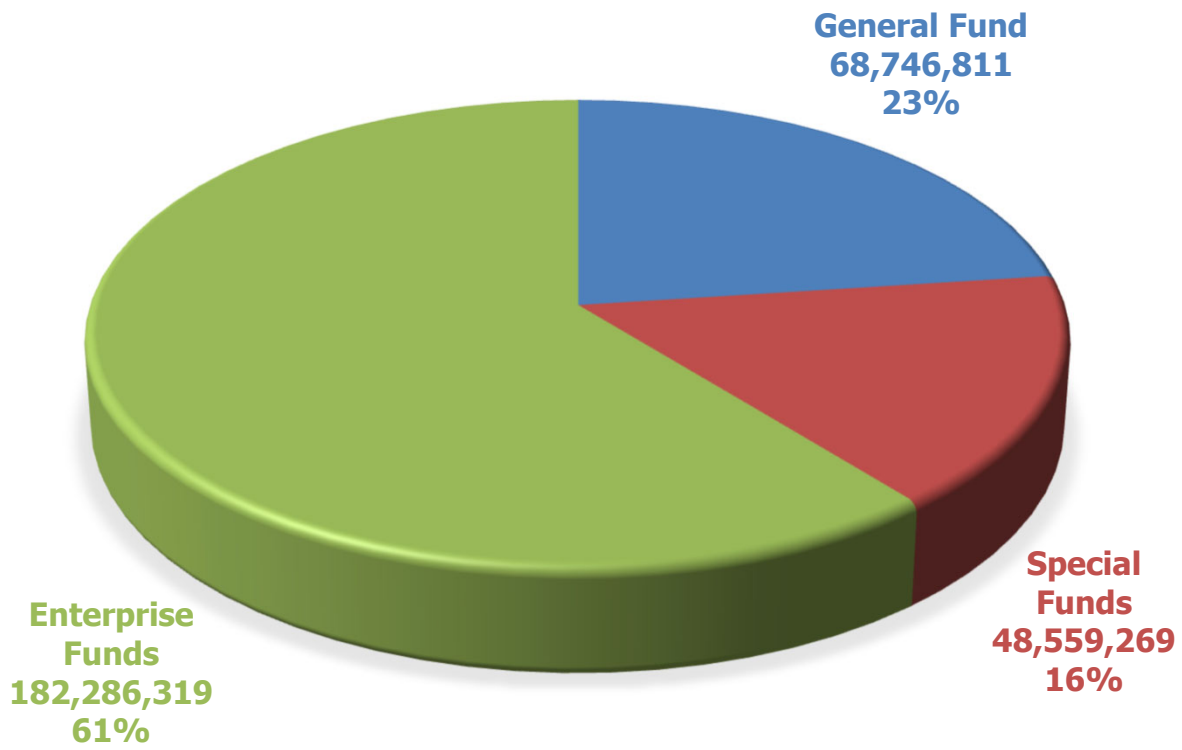
FY 2023 BUDGET MEETINGS

Department	Staff Review	Commission Review
General Government (continued)	Tuesday, March 22, 2022	
Airport	10:00	
Transit	1:30	
Utility Funds	Wednesday, March 23, 2022	
Marketing	11:00	
Utility Management	1:30	
Customer Service	2:30	
Utility Funds (continued)	Thursday, March 24, 2022	
Vegetation Management	10:00	
HDD	11:00	
Energy Control/Service Techs	1:30	
Utility Funds (continued)	Friday, March 25, 2022	
Storm Water/R.O.W. Maint	1:30	
Utility Funds (continued)	Tuesday, March 29, 2022	
Water	10:00	
Light	1:30	
Gas	3:00	
Utility Funds (continued)	Wednesday, March 30, 2022	
Solid Waste	1:30	
Sewer	3:00	
Capital/R3M Requests	Thursday, March 31, 2022	
Non-Rolling Stock/R3M	10:00	
Fleet Replacement	1:30	
Budget Summary	Wednesday, April 6, 2022	
	2:00	
Budget Overview		May 17, 2022
Budget Discussion/Q&A		May 24, 2022
Budget Discussion/Public Hearing		June 7, 2022
Budget Discussion/Q&A		June 21, 2022
Commission Consideration & Budget Adoption		June 29, 2022 6:00 p.m.



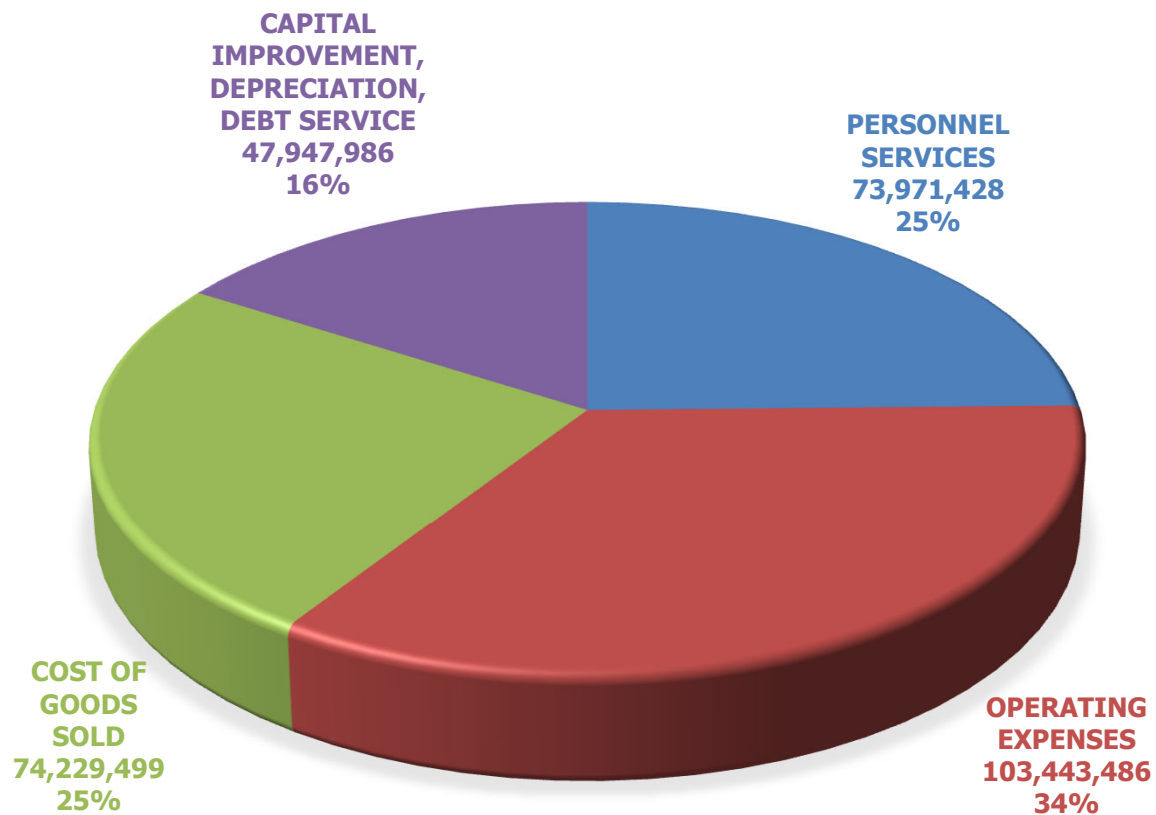
Revenues & Expenditures

City of Albany
FY 2023
Adopted Operating Budget



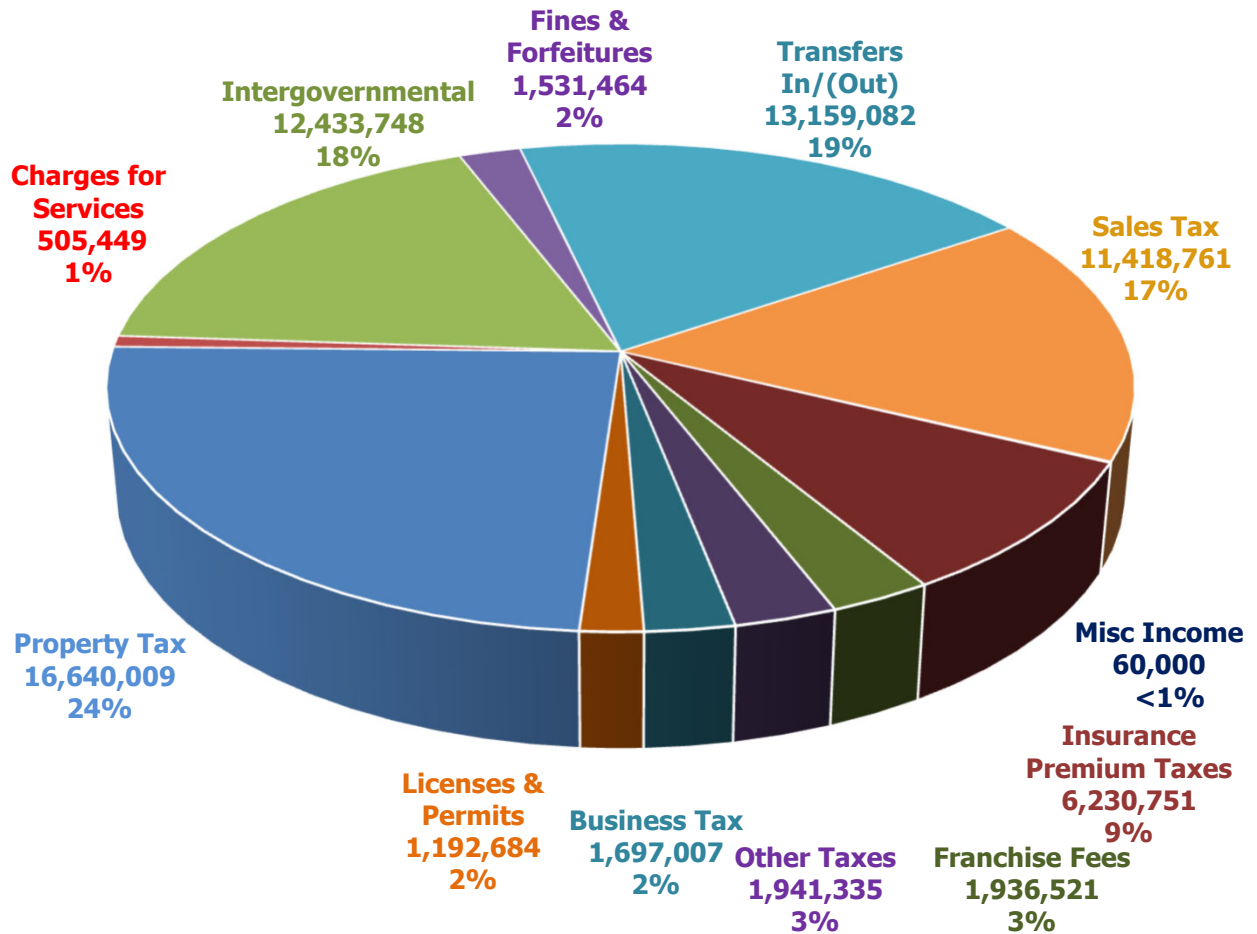
Total Budget
\$299,592,399

City of Albany
FY 2023
Total Operating Budget



Total Budget
\$299,592,399

City of Albany FY 2023 General Fund Revenues



Total General Fund Revenues
\$68,746,811

**FY 2023
ADOPTED BUDGET**

DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	CAPITAL IMPROVEMENT, DEPRECIATION, DEBT SERVICE	TOTAL
General Fund				
City Clerk's Office	281,381	263,251	0	544,632
City Commission	193,364	73,620	0	266,984
City Manager's Office	378,689	402,949	0	781,638
Downtown Development	334,199	318,827	0	653,026
City Attorney's Office	478,894	126,811	0	605,705
Municipal Court-Administration	600,904	238,803	0	839,707
Municipal Court-Appointed	446,556	28,150	0	474,706
Human Resources	1,480,417	301,042	0	1,781,459
Risk Management	357,141	139,360	0	496,501
Central Services-Procurement	584,177	90,711	0	674,888
Central Services-Material Mgmt.	246,331	66,317	0	312,648
Finance	1,720,144	770,302	0	2,490,446
Office Management & Budget	635,649	0	0	635,649
Treasury	201,262	97,065	0	298,327
Technology & Communication	1,844,712	1,767,839	0	3,612,551
Planning & Development Services	647,743	1,060,090	0	1,707,833
Police-Administration	1,534,250	1,566,084	0	3,100,334
Police-Uniform	9,200,618	1,073,743	0	10,274,361
Police-Support Services	1,311,755	424,344	0	1,736,099
Police-Investigative	3,095,614	312,408	0	3,408,022
Police-Gang Unit	792,440	95,279	0	887,719
Police-Albany/Dougherty Drug Unit	762,697	37,040	0	799,737
Police-Community Oriented Policing	34,568	189,880	0	224,448
Police-SWAT	5,000	55,352	0	60,352
Code Enforcement	1,100,832	827,393	0	1,928,225
Code Enforcement - Marshall's Division	338,533	45,932	0	384,465
Fire-Administration	728,182	498,120	0	1,226,302
Fire-Suppression	13,214,438	845,426	0	14,059,864
Fire-Prevention	544,245	21,261	0	565,506
Fire-Training	412,338	73,860	0	486,198
Fire-Emergency Management	79,943	43,195	0	123,138
Engineering	2,224,964	1,732,660	0	3,957,624
P/W - Right of Way Maintenance	658,021	477,204	0	1,135,225
Recreation-Administration	604,034	189,477	0	793,511
Recreation-Centers & Gyms	457,623	149,165	0	606,788
Recreation-Athletics	278,949	286,155	0	565,104
Recreation-Flint River Golf	517,772	343,100	0	860,872
Recreation-Health & Wellness	304,892	251,522	0	556,414
Facilities Management - Administration	245,265	600,229	0	845,494
Facilities Management - Grounds	1,174,605	529,700	0	1,704,305
Facilities Management - Buildings	999,802	648,202	0	1,648,004
Independent Agencies	0	632,000	0	632,000
GENERAL FUND	51,052,943	17,693,868	0	68,746,811

**FY 2023
ADOPTED BUDGET**

DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	COST OF GOODS SOLD	CAPITAL IMPROVEMENT, DEPRECIATION, DEBT SERVICE	TOTAL
Special Funds					
DCED - CDBG	734,108	1,876,910	0	0	2,611,018
DCED - Economic Development Agency	0	1,400	0	0	1,400
DCED - Rental	183,632	732,555	0	0	916,187
DCED - EDA Industrial Incubator	0	0	0	0	-
DCED - Home	237,098	2,857,901	0	0	3,094,999
DCED - Flood Recovery	0	224,433	0	0	224,433
DCED - Housing Counseling	19,343	2,525	0	0	21,868
DCED - Emergency Housing	0	48,000	0	0	48,000
CAD 9-1-1	1,790,654	629,618	0	0	2,420,272
Hotel/Motel Fund	0	2,027,000	0	0	2,027,000
Capital Improvement Fund	0	11,676	0	3,991,569	4,003,245
Tax Allocation District	0	340,463	0	47,875	388,338
SPLOST Fund	0	0	0	12,114,256	12,114,256
TSPLOST Fund	0	8,400,000	0	7,726,639	16,126,639
R3M - Repair, Renovate, & Replace	0	1,000,000	0	0	1,000,000
Gortatowsky	0	6,145	0	0	6,145
Grant Fund	198,423	3,357,046	0	0	3,555,469
Special Funds	3,163,258	21,515,672	0	23,880,339	48,559,269
Enterprise Funds (Utility Funds)					
Light Operations	3,771,881	19,667,754	59,605,256	1,860,256	84,905,147
Light Operations	3,771,881	19,667,754	59,605,256	1,860,256	84,905,147
Sewer Systems-Wastewater Treatment	1,179,924	4,177,797	0	1,760,053	7,117,774
Waste Water Treatment-Lift Station	0	709,000	0	715,539	1,424,539
Sewer Systems-Administration	670,330	4,666,515	0	116,077	5,452,922
Sewer Systems-Maintenance	988,626	516,443	0	166,032	1,671,101
Sewer Systems-Construction	407,397	229,362	0	97,845	734,604
Wastewater Sampling & Utility Location	351,718	181,589	0	16,267	549,574
Sanitary Sewer Systems	3,597,995	10,480,706	0	2,871,813	16,950,514
Gas Operations	1,946,401	4,875,942	12,077,634	346,555	19,246,532
Gas Operations	1,946,401	4,875,942	12,077,634	346,555	19,246,532
Water Distribution	2,060,840	6,260,555	0	2,222,797	10,544,192
Water Production	0	73,130	2,130,904	46,866	2,250,900
Water Operations	2,060,840	6,333,685	2,130,904	2,269,663	12,795,092
Solid Waste-Administration	316,444	2,349,444	0	35,539	2,701,427
Solid Waste-Residential West	0	7,411,655	0	0	7,411,655
Solid Waste-Commercial	649,291	1,348,857	0	227,387	2,225,535
Solid Waste-Special Services	505,070	123,934	0	5,442	634,446
Solid Waste Fund	1,470,805	11,233,890	0	268,368	12,973,063
Storm Water-Engineering	377,075	46,386	0	0	423,461
Storm Water-Sweeping	961,561	2,224,417	0	448,140	3,634,118
Storm Water-Asphalt/Concrete	359,998	169,077	0	14,886	543,961
Storm Water-Grading/Construction	717,204	331,464	0	126,780	1,175,448
Storm Water-Maintenance/Drainage	125,486	717,619	0	624,649	1,467,754
Storm Water Fund	2,541,324	3,488,963	0	1,214,455	7,244,742
Telecom Operations	588,819	1,924,957	415,705	501,048	3,430,529
Telecom Operations	588,819	1,924,957	415,705	501,048	3,430,529
Subtotal, Utility Funds	15,978,065	58,005,897	74,229,499	9,332,158	157,545,619

**FY 2023
ADOPTED BUDGET**

DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	COST OF GOODS SOLD	CAPITAL IMPROVEMENT, DEPRECIATION, DEBT SERVICE	TOTAL
Enterprise Funds (Supplemented)					
Airport	1,401,079	1,029,716	0	1,767,661	4,198,456
Airport - Grant	0	956,350	0	8,692,159	9,648,509
Flint River Entertainment Complex	0	1,909,046	0	479,965	2,389,011
Transit System	2,376,083	1,218,043	0	981,604	4,575,730
Transit System - Grant	0	1,114,894	0	2,814,100	3,928,994
Supplemented Enterprise Funds	3,777,162	6,228,049	0	14,735,489	24,740,700
Enterprise Funds Subtotal	19,755,227	64,233,946	74,229,499	24,067,647	182,286,319
Grand Total	73,971,428	103,443,486	74,229,499	47,947,986	299,592,399

For Informational Purposes Only					
Utility Internal Service Fund (UISF)					
General Manager's Office and Commission	895,708	165,402	0	3,299	1,064,409
Investigations	220,233	122,798	0	17,458	360,489
Engineering	489,920	119,012	0	11,422	620,354
Marketing	177,697	142,349	0	1,649	321,695
HDD	839,877	394,807	0	68,252	1,302,936
Energy Control	2,255,835	1,158,089	0	88,646	3,502,570
Vegetation Management	682,479	1,348,534	0	120,243	2,151,256
Customer Service	2,624,700	1,924,371	0	121,715	4,670,786
Subtotal, Utility Internal Service Fund	8,186,449	5,375,362	0	432,684	13,994,495
The expenses incurred in the Utility Internal Service fund have been properly recorded in each fund that utilizes its services. I.E. Water, Gas, Light, Telecom, Sanitary Sewer, Storm Water, and Solid Waste Fund. Therefore, these expenses have already been included in the total budget, reported above.					



Revenues By Major Type

	Actuals <u>2019</u>	Actuals <u>2020</u>	Actuals <u>2021</u>	Budget <u>2022</u>	Budget <u>2023</u>
Property Taxes	15,923,839	15,944,474	17,242,515	16,034,653	16,640,009
Sales Taxes	10,717,485	10,270,780	11,744,878	10,367,093	11,418,761
Other Taxes	10,740,179	10,905,096	11,737,847	11,553,172	11,805,614
License & Permits	1,276,045	1,093,310	1,128,393	1,130,957	1,192,684
Intergovernmental	11,229,114	11,998,888	15,849,149	12,414,096	12,433,748
Charges for Services	382,530	351,502	439,644	442,057	505,449
Fines & Foreitures	931,776	708,259	782,618	968,523	1,531,464
Investment Income	2,366,856	821,423	(805,834)	0	0
Other	384,829	774,924	252,005	60,000	60,000
	53,952,654	52,868,657	58,371,215	52,970,551	55,587,729
Proceeds from Sale of Assets	254,756	235,216	118,948	0	0
Transfer (To)/From Fund Balance		0	0	0	815,080
Transfers In	17,720,546	15,678,434	15,591,085	16,187,520	17,008,718
Transfers Out	(13,003,149)	(10,737,918)	(10,535,266)	(3,848,905)	(4,664,716)
	4,972,153	5,175,732	5,174,767	12,338,615	13,159,082
	58,924,807	58,044,389	63,545,982	65,309,166	68,746,811

	<u>Actuals 2019</u>	<u>Actuals 2020</u>	<u>Actuals 2021</u>	<u>Budget 2022</u>	<u>Budget 2023</u>
General Government					
Legislative	649,598	751,516	715,701	899,194	811,616
Administrative	1,157,743	1,266,328	1,120,019	1,397,960	1,434,664
Human Resources	1,616,557	1,667,814	1,680,570	1,791,241	1,781,459
Procurement & Materials	533,768	553,625	546,902	663,910	674,888
Materials Management	349,680	348,945	272,791	309,217	312,648
Finance	2,616,917	2,812,229	2,653,289	2,827,161	3,126,095
Treasury	251,564	291,334	314,103	338,193	298,327
Information Technology	2,923,802	3,141,676	2,874,915	3,556,255	3,612,551
Risk Management	539,690	542,716	530,630	522,914	496,501
Planning & Development	1,547,360	1,188,545	1,273,276	1,500,055	1,707,833
Total General Government	12,186,680	12,564,728	11,982,196	13,806,100	14,256,582
Judicial:					
Municipal Court	662,476	713,775	811,387	930,448	1,314,413
City Attorney	494,088	542,599	511,238	648,597	605,705
Total Judicial	1,156,564	1,256,374	1,322,625	1,579,045	1,920,118
Public Safety:					
Police	16,824,053	17,714,232	19,521,965	19,534,051	20,430,720
Code Enforcement	1,124,420	1,247,399	0	1,752,894	1,928,225
Fire	13,529,062	14,377,891	14,622,734	15,727,813	16,461,008
Marshall Division	370,397	361,077	363,679	374,564	384,465
SWAT Team	34,216	27,554	33,863	35,953	60,352
Total Public Safety	31,882,148	33,728,153	34,542,241	37,425,275	39,264,770
Public Works					
Engineering	4,490,749	4,402,510	3,346,986	3,699,971	3,957,624
Street Maintenance	931,630	912,507	957,702	990,545	1,135,225
Total Public Works	5,422,379	5,315,017	4,304,688	4,690,516	5,092,849
Parks & Recreation					
Administration	636,633	553,383	515,917	692,896	793,511
Parks	2,357,818	2,473,569	2,394,326	2,662,822	3,432,611
Park Development & Management	2,839,010	2,904,471	2,897,341	3,007,504	2,493,498
Turner Golf Course	683,089	721,081	772,750	838,008	860,872
Cemetery	0	0	0	0	0
Total Parks & Recreation	6,516,550	6,652,504	6,580,334	7,201,230	7,580,492
Community Service	1,726,888	532,403	504,521	607,000	632,000
Total Expenditures	58,891,209	60,049,179	59,236,605	65,309,166	68,746,811
Net Change in Fund Balance	33,598	-2,004,790	4,309,377	0	0



Supplemental Information

HISTORICAL TRENDS / REVENUE & EXPENDITURE ANALYSIS

Information is provided in this Supplemental Information section to give the reader an overview of the current year's budget as well as to present historical trends on the City's budget. Also included are graphs and charts on revenue/expenditures, fund balances for all funds, property tax information, Utility transfers, debt and tax digest information, and other pertinent information about the City of Albany.

The City, like other communities across the country, is still facing economic challenges due to the COVID-19 pandemic. However, due to the City's diverse revenue sources, it is poised to deal with this situation successfully. In fact, this prompted the Mayor and Board of City Commissioners to implement a millage rollback for the eighth consecutive year for the citizens of Albany to offset any subsequent increases in property values.

A synopsis of revenues and expenditures from FY 2019 through FY 2023 is discussed below:

Fiscal Year 2019

- The FY 2019 Adopted budget of \$272,938,742 represents an *increase* of less than 2%, or \$3,049,973, from the FY 2018 Adopted budget of \$269,888,769.

The General Fund for FY 2019 will not require a transfer from fund balance and does not use any of the MEAG transfer designated for operations. The fiscal year's budget includes continued funding for merit increases for employees that satisfy the criterion established. The individual departments are holding their individual portion of the 457 matching based on the average participant of the department. The funding for the vacation buyback program will remain in the General Fund budget.

Fiscal Year 2020

- The FY 2020 Adopted budget of \$288,322,879 represents an *increase* of almost 6%, or \$15,384,137, from the FY 2019 Adopted budget of \$272,938,742.

The General Fund for FY 2020 will schedule the use of \$500,000 in fund balance for the purpose of the Team-Up-To-Clean-Up initiative. The major increases in the budget are primarily due to the new funding sources of TSPLOST (\$10,720,000) and federal dollars for the purchase of 8 new CNG fixed-route buses (\$3,936,000). The fiscal year's budget includes a 1.1% increase in the Pension Matching percentage from the City for full-time employees. The funding for the vacation buyback program will remain in the General Fund budget.

HISTORICAL TRENDS / REVENUE & EXPENDITURE ANALYSIS

Fiscal Year 2021

The FY 2021 Adopted budget of \$289,828,612 represents an *increase* of less than 1%, or \$1,505,733, from the FY 2020 Adopted budget of \$288,322,879.

The General Fund for FY 2021 will not require a transfer from fund balance. The fiscal year's budget includes a 6% increase for policing personnel and 2.5% C.O.L.A. for paygrades 1-10. Also, due to the CARES Act funding, the Airport and Transit funds will not be scheduled to receive a transfer from the General Fund.

During FY 2021, prior year collections for SPLOST VII and TSPLOST will be budgeted. Also, the reduced sales tax collections anticipated based on the COVID-19 impact is accounted for (approximately 15% reduction over FY 2019 actuals).

Fiscal Year 2022

The FY 2022 Adopted budget of \$291,927,793 represents an *increase* of less than 1%, or \$2,099,181, from the FY 2021 Adopted budget of \$289,828,612.

The General Fund for FY 2022 will not require a transfer from fund balance. The fiscal year's budget includes a 2.5% C.O.L.A. for all employees. Also, due to the CARES Act funding, the Airport fund will continue to not be scheduled to receive a transfer from the General Fund.

During FY 2021, prior year collections for SPLOST VII and TSPLOST will be budgeted. Also, the reduced sales tax collections anticipated based on the COVID-19 impact budgeted in FY 2021 is expected to recover to its FY 2020 actual level (approximately 13% increase over FY 2021 budget).

Fiscal Year 2023

The FY 2023 Adopted budget of \$299,592,399 represents an *increase* of less than 2.6%, or \$7,664,606, from the FY 2022 Adopted budget of \$291,927,793.

The General Fund for FY 2023 will require a transfer from fund balance of \$815,080. The fiscal year's budget includes a 4.5% C.O.L.A. for all employees with a .5% increase in employee contributions to the pension. Due to the CARES Act funding, the Airport fund will not be scheduled to receive a transfer from the General Fund for the final operating budget year.

During FY 2023, Department of Community & Economic Development received and budgeted an additional \$1.8 Million in ARP HOME funding for the homeless project to be used but it not scheduled to be recurring grant funding.

Fund Balances/Net Assets for All Budgeted Funds

Included in the following section is a three-year actuals and two-year budgeted activity of fund balance/net assets for General Fund, Community & Economic Development, CAD-911, Hotel/Motel, Capital Improvement, Tax Allocation District, Job Investment, Gortatowsky, Grant, SPLOST, TSPLOST, R3M, Light, Sanitary Sewer, Gas, Water, Solid Waste, Storm Water, Telecom, Utility Internal Service Fund, Airport, Flint River Entertainment Complex, and Transit. These fund balances and net assets are carried forward from the previous fiscal year. Fund balance/net assets usually consists of two basic components: cash carried forward and contributed capital carried forward. Currently, the largest source of fund equity carried forward comes from the Light Fund at \$78,927,863 for fiscal year ending 2021. The fund balance for the General Fund for fiscal year ending 2021 was \$34,810,835. The City works tirelessly to build and maintain a healthy Fund Balance. Sixty-one percent of the total is cash and investments, which provides a very strong position that insures the City meets all obligations.

**GENERAL FUND REVENUES, EXPENDITURES, AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
REVENUES:					
Property Taxes	15,923,839	15,944,474	17,242,515	16,034,653	16,640,009
Sales Taxes	10,717,485	10,270,780	11,744,878	10,367,093	11,418,761
Other Taxes	10,740,179	10,905,096	11,737,847	11,553,172	11,805,614
License & Permits	1,276,045	1,093,310	1,128,393	1,130,957	1,192,684
Intergovernmental	11,229,114	11,998,888	15,849,149	12,414,096	12,433,748
Charges for Services	382,530	351,502	439,644	442,057	505,449
Fines, Forfeitures & Penalties	931,776	708,259	782,618	968,523	1,531,464
Investment Income (Loss)	2,366,856	821,423	(805,834)	0	0
Miscellaneous/Other	384,830	774,925	252,005	60,000	60,000
Proceeds from sale of assets	254,756	235,216	118,948	0	0
Transfer In	17,720,546	15,678,434	15,591,085	16,187,520	17,008,718
Transfer Out	(13,003,149)	(10,737,918)	(10,535,266)	(3,848,905)	(4,664,716)
Transfer From Fund Balance	0	0	0	0	815,080
TOTAL	58,924,807	58,044,389	63,545,982	65,309,166	68,746,811
EXPENDITURES:					
General Government	12,186,680	12,564,728	11,982,196	13,806,100	14,256,582
Judicial	1,156,564	1,256,374	1,322,625	1,579,045	1,920,118
Public Safety	31,882,148	33,728,153	34,542,241	37,425,275	39,264,770
Public Works	5,422,379	5,315,017	4,304,688	4,690,516	5,092,849
Parks & Recreation	6,516,550	6,652,504	6,580,334	7,201,230	7,580,492
Community Service	1,726,888	532,403	504,521	607,000	632,000
TOTAL	58,891,209	60,049,179	59,236,605	65,309,166	68,746,811
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	33,598	(2,004,790)	4,309,377	0	0
FUND BALANCE					
Beginning of year July 1	<u>32,472,650</u>	<u>32,506,248</u>	<u>30,501,458</u>	<u>34,810,835</u>	<u>34,810,835</u>
FUND BALANCE					
End of year June 30	<u>32,506,248</u>	<u>30,501,458</u>	<u>34,810,835</u>	<u>34,810,835</u>	<u>34,810,835</u>

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

**COMMUNITY AND
ECONOMIC DEVELOPMENT FUND**

REVENUES:

Grant Revenue	1,526,540	677,160	2,086,063	1,411,030	3,770,151
Rentals	738,738	809,044	770,311	965,000	905,700
Charges for Services	(7,517)	0	0	0	0
Other	1,052,867	1,752,825	1,233,961	922,214	912,214
Transfer In	0	350,000	389,997	0	201,000
Transfer from Fund Balance	0	0	0	1,002,842	1,128,839

TOTAL	3,310,628	3,589,029	4,480,332	4,301,086	6,917,904

EXPENDITURES:

Personal Services	702,449	719,780	711,783	951,081	1,174,180
Operating Expense	3,515,788	2,631,096	3,493,195	3,350,005	5,743,724
Capital Outlay	26,492	0	0	0	0

TOTAL	4,244,729	3,350,876	4,204,978	4,301,086	6,917,904

EXCESS (DEFICIENCY) OF REVENUE

OVER EXPENDITURES	(934,101)	238,153	275,354	0	0

FUND BALANCE (DEFICIT)

Beginning of year July 1	<u>2,444,875</u>	<u>1,510,774</u>	<u>1,748,927</u>	<u>2,024,281</u>	<u>1,021,439</u>

FUND BALANCE (DEFICIT)

End of year June 30	<u>1,510,774</u>	<u>1,748,927</u>	<u>2,024,281</u>	<u>1,021,439</u>	<u>(107,400)</u>

CAD-911 FUND

REVENUES:

Charges for Services	1,876,031	1,780,080	1,917,483	1,989,183	1,987,970
Miscellaneous Income	0	259		0	0
Transfer In	1,026,776	880,103	211,195	0	0
Transfer from Fund Balance	0	0	0	471,978	432,302

TOTAL	2,902,807	2,660,442	2,128,678	2,461,161	2,420,272

EXPENDITURES:

Personal Services	1,636,694	1,578,777	1,458,038	1,736,662	1,790,654
Operating Expense	622,497	716,873	663,126	724,499	629,618

TOTAL	2,259,191	2,295,650	2,121,164	2,461,161	2,420,272

EXCESS (DEFICIENCY) OF REVENUE

OVER EXPENDITURES	643,616	364,792	7,514	0	0

FUND BALANCE (DEFICIT)

Beginning of year July 1	<u>547,073</u>	<u>1,190,689</u>	<u>1,555,481</u>	<u>1,562,995</u>	<u>1,091,017</u>

FUND BALANCE (DEFICIT)

End of year June 30	<u>1,190,689</u>	<u>1,555,481</u>	<u>1,562,995</u>	<u>1,091,017</u>	<u>658,715</u>

SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
HOTEL/MOTEL FUND					
REVENUES:					
Hotel/Motel Tax	2,609,321	2,092,826	2,081,407	2,027,000	2,327,000
Operating Transfers Out	(1,350,000)	(136,500)	(323,000)	0	(300,000)
Operating Transfers In	0	0	268,593	0	0
TOTAL	1,259,321	1,956,326	2,027,000	2,027,000	2,027,000
EXPENDITURES:					
Operating Expense	725,000	2,412,295	2,027,000	2,027,000	2,027,000
TOTAL	725,000	2,412,295	2,027,000	2,027,000	2,027,000
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	534,321	(455,969)	0	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>0</u>	<u>534,321</u>	<u>78,352</u>	<u>78,352</u>	<u>78,352</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u>534,321</u>	<u>78,352</u>	<u>78,352</u>	<u>78,352</u>	<u>78,352</u>
	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
CAPITAL IMPROVEMENT FUND					
REVENUES:					
Interest Income	121,532	365,894	520,308	0	0
Intergovernmental	571,618	364,337	43,626	0	0
Transfers In	7,762,852	1,460,438	4,544,988	1,470,388	1,878,352
Transfer from Fund Balance	0	0	0	3,376,223	2,124,893
TOTAL	8,456,002	2,190,669	5,108,922	4,846,611	4,003,245
EXPENDITURES:					
Capital Outlay	13,094,260	2,858,322	4,854,314	4,834,324	3,991,569
Operating Expense	4,457	7,994	31,741	12,287	11,676
TOTAL	13,098,717	2,866,316	4,886,055	4,846,611	4,003,245
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(4,642,715)	(675,647)	222,867	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>19,084,578</u>	<u>14,441,863</u>	<u>13,766,216</u>	<u>13,989,083</u>	<u>10,612,860</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u>14,441,863</u>	<u>13,766,216</u>	<u>13,989,083</u>	<u>10,612,860</u>	<u>8,487,967</u>

SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
T.A.D. FUND					
REVENUES:					
Property Tax	379,882	349,237	392,990	394,765	388,338
Transfer (to)/from Fund Balance	0	0	0	0	0
TOTAL	379,882	349,237	392,990	394,765	388,338
EXPENDITURES:					
Debt Service	404,810	333,075	336,550	338,593	339,913
Operating Expenses	550	550	550	550	550
Capital Outlay	623,000	54,888	19,886	55,622	47,875
TOTAL	1,028,360	388,513	356,986	394,765	388,338
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(648,478)	(39,276)	36,004	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>(1,975,427)</u>	<u>(2,623,905)</u>	<u>(2,663,181)</u>	<u>(2,627,177)</u>	<u>(2,627,177)</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u><u>(2,623,905)</u></u>	<u><u>(2,663,181)</u></u>	<u><u>(2,627,177)</u></u>	<u><u>(2,627,177)</u></u>	<u><u>(2,627,177)</u></u>
	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
JOB INVESTMENT FUND					
REVENUES:					
Interest Income	382,816	497,628	218,876	0	0
Transfers In	447,661	0	0	0	0
TOTAL	830,477	497,628	218,876	0	0
EXPENDITURES:					
Operating Expense	0	0	200,000	0	0
TOTAL	0	0	200,000	0	0
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	830,477	497,628	18,876	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>23,711,125</u>	<u>24,541,602</u>	<u>25,039,230</u>	<u>25,058,106</u>	<u>25,058,106</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u><u>24,541,602</u></u>	<u><u>25,039,230</u></u>	<u><u>25,058,106</u></u>	<u><u>25,058,106</u></u>	<u><u>25,058,106</u></u>

SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
GORTATOWSKY FUND					
REVENUES:					
Realized Gains/Loss/Interest	724	351	180	0	0
Transfer from Fund Balance	0	0	0	0	6,145
TOTAL	724	351	180	0	6,145
EXPENDITURES:					
Operating Expense	0	32,800	10,697	0	6,145
TOTAL	0	32,800	10,697	0	6,145
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	724	(32,449)	(10,517)	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>52,167</u>	<u>52,891</u>	<u>20,442</u>	<u>9,925</u>	<u>9,925</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u>52,891</u>	<u>20,442</u>	<u>9,925</u>	<u>9,925</u>	<u>3,780</u>
	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
GRANT FUND					
REVENUES:					
Intergovernmental	520,525	425,757	487,490	3,460,873	3,460,873
Transfers In	72,118	29,220	140,552	94,597	94,597
TOTAL	592,643	454,977	628,042	3,555,470	3,555,470
EXPENDITURES:					
Personnel Services	139,341	124,002	206,626	198,424	198,424
Operating Expense	441,466	295,738	281,569	3,357,046	3,357,046
Capital Outlay	11,836	35,237	139,847	0	0
TOTAL	592,643	454,977	628,042	3,555,470	3,555,470
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	0	0	0	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

SPLOST V, VI, VII

REVENUES:

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
Sales Tax	10,807,009	10,366,691	11,940,576	10,300,000	10,300,000
LMIG	879,768	823,076	682,357	0	0
Other Municipalities Reimbursements	6,517,863	7,291,612	3,098,129	0	0
Realized Gains/Loss/Interest	305,674	437,190	200,715	0	0
Transfer from Fund Balance	0	0	0	6,681,392	1,814,256
TOTAL	18,510,314	18,918,569	15,921,777	16,981,392	12,114,256

EXPENDITURES:

Personnel Services	310,464	406,789	287,687	0	0
Operating Expense	6,794,483	7,456,840	7,946,967	0	0
Capital Outlay	10,843,571	12,021,553	4,062,798	16,981,392	12,114,256
TOTAL	17,948,518	19,885,182	12,297,452	16,981,392	12,114,256

**EXCESS (DEFICIENCY) OF REVENUE
OVER EXPENDITURES**

561,796	(966,613)	3,624,325	0	0

FUND BALANCE (DEFICIT)

Beginning of year July 1	<u>32,621,800</u>	<u>33,183,596</u>	<u>32,216,983</u>	<u>35,841,308</u>	<u>29,159,916</u>

FUND BALANCE (DEFICIT)

End of year June 30	<u><u>33,183,596</u></u>	<u><u>32,216,983</u></u>	<u><u>35,841,308</u></u>	<u><u>29,159,916</u></u>	<u><u>27,345,660</u></u>

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED

R3M Fund

REVENUES:

Realized Gains/Loss/Interest	14,313	20,865	(204,912)	0	0
Transfers In	0	1,000,000	500,000	0	0
Transfer from Fund Balance	0	0		1,000,000	1,000,000
TOTAL	14,313	1,020,865	295,088	1,000,000	1,000,000

EXPENDITURES:

Operating Expense	422,167	818,349	869,624	1,000,000	1,000,000
TOTAL	422,167	818,349	869,624	1,000,000	1,000,000

**EXCESS (DEFICIENCY) OF REVENUE
OVER EXPENDITURES**

(407,854)	202,516	(574,536)	0	0

FUND BALANCE (DEFICIT)

Beginning of year July 1	<u>3,256,525</u>	<u>2,848,671</u>	<u>3,051,187</u>	<u>2,476,651</u>	<u>1,476,651</u>

FUND BALANCE (DEFICIT)

End of year June 30	<u><u>2,848,671</u></u>	<u><u>3,051,187</u></u>	<u><u>2,476,651</u></u>	<u><u>1,476,651</u></u>	<u><u>476,651</u></u>

SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH

	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
TSPLOST				
REVENUES:				
Sales Tax	10,108,018	11,002,375	10,500,000	10,500,000
LMIG	0	150,000		
Interest Income	22,752	43,917	0	0
Transfer from Fund Balance	0	0	(150,106)	5,626,639
TOTAL	10,130,770	11,196,292	10,349,894	16,126,639
EXPENDITURES:				
Personnel Services	0	48,293	0	0
Operating Expense	85,881	2,724,531	6,150,000	8,400,000
Capital Outlay	901,233	452,511	4,199,894	7,726,639
TOTAL	987,114	3,225,335	10,349,894	16,126,639
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	9,143,656	7,970,957	0	0
FUND BALANCE (DEFICIT)				
Beginning of year July 1	<u>0</u>	<u>9,143,656</u>	<u>17,114,613</u>	<u>17,264,719</u>
FUND BALANCE (DEFICIT)				
End of year June 30	<u><u>9,143,656</u></u>	<u><u>17,114,613</u></u>	<u><u>17,264,719</u></u>	<u><u>11,638,080</u></u>

ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
LIGHT FUND					
REVENUES:					
Charges for Services	98,064,386	96,777,912	94,916,512	96,317,216	95,331,562
MEAG Credits	1,342,982	0	0	0	0
Other	3,117,180	4,202,351	8,640,370	375,000	375,000
TOTAL	102,524,548	100,980,263	103,556,882	96,692,216	95,706,562
EXPENSES:					
Cost of Goods Sold	71,170,906	69,442,519	65,216,667	64,287,600	59,605,256
Personal Services	2,998,667	3,146,384	3,116,678	3,675,808	3,771,881
Operating Expense	9,354,125	4,116,432	2,576,238	2,704,587	2,970,868
Depreciation & Amortization	1,677,551	1,770,121	1,859,729	1,859,643	1,860,256
Indirect Costs	5,782,115	5,912,900	5,931,118	6,358,555	6,449,072
Transfers Out	11,191,178	10,158,704	9,966,234	10,113,308	10,247,814
TOTAL	102,174,542	94,547,060	88,666,664	88,999,501	84,905,147
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	350,006	6,433,203	14,890,218	7,692,715	10,801,415
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>57,254,436</u>	<u>57,604,442</u>	<u>64,037,645</u>	<u>78,927,863</u>	<u>86,620,578</u>
TOTAL NET ASSETS (DEFICIT)					
End of year June 30	<u>57,604,442</u>	<u>64,037,645</u>	<u>78,927,863</u>	<u>86,620,578</u>	<u>97,421,993</u>
	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
SANITARY SEWER FUND					
REVENUES:					
Charges for Services	15,247,379	14,656,534	15,658,377	15,693,682	16,936,418
Other	6,145,996	8,385,105	2,008,835	11,100,000	0
Transfers In	0	0	0	0	0
TOTAL	21,393,375	23,041,639	17,667,212	26,793,682	16,936,418
EXPENSES:					
Personal Services	3,714,117	3,079,012	3,182,058	3,504,100	3,597,995
Operating Expense	7,566,888	8,138,517	6,173,431	6,103,150	6,559,458
Depreciation & Amortization	2,450,409	2,548,875	2,749,739	2,896,530	2,871,813
Indirect Costs	1,161,680	1,243,876	1,174,804	1,275,046	1,328,075
Transfers Out	2,444,409	2,434,548	2,482,557	2,487,540	2,593,173
TOTAL	17,337,503	17,444,828	15,762,589	16,266,366	16,950,514
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	4,055,872	5,596,811	1,904,623	10,527,316	(14,096)
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>47,616,101</u>	<u>51,671,973</u>	<u>57,268,784</u>	<u>59,173,407</u>	<u>69,700,723</u>
TOTAL NET ASSETS (DEFICIT)					
End of year June 30	<u>51,671,973</u>	<u>57,268,784</u>	<u>59,173,407</u>	<u>69,700,723</u>	<u>69,686,627</u>

ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH

GAS FUND

REVENUES:

Charges for Services	17,207,246	15,155,989	16,078,916	17,092,700	19,016,000
Other	714,516	757,578	791,613	0	0
TOTAL	17,921,762	15,913,567	16,870,529	17,092,700	19,016,000

EXPENSES:

Cost of Goods Sold	10,258,626	7,123,618	8,743,567	8,767,614	12,077,634
Personal Services	1,404,542	1,535,640	1,539,420	1,618,918	1,946,401
Operating Expense	454,149	880,734	525,122	479,462	460,311
Depreciation & Amortization	259,378	302,846	338,959	344,176	346,555
Indirect Costs	2,507,442	2,584,404	2,268,483	2,541,575	2,418,951
Transfers Out	1,806,761	1,591,602	1,681,089	1,794,734	1,996,680
TOTAL	16,690,898	14,018,844	15,096,640	15,546,479	19,246,532

EXCESS (DEFICIENCY) OF REVENUE

OVER EXPENSES	1,230,864	1,894,723	1,773,889	1,546,221	(230,532)

NET ASSETS (DEFICIT)

Beginning of year July 1	<u>6,843,237</u>	<u>8,074,101</u>	<u>9,968,824</u>	<u>11,742,713</u>	<u>13,288,934</u>

TOTAL NET ASSETS (DEFICIT)

End of year June 30	<u>8,074,101</u>	<u>9,968,824</u>	<u>11,742,713</u>	<u>13,288,934</u>	<u>13,058,402</u>

2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED

WATER FUND

REVENUES:

Charges for Services	12,212,001	12,203,673	11,920,990	12,718,369	12,758,500
Other	79,002	100,689	53,281	0	0
TOTAL	12,291,003	12,304,362	11,974,271	12,718,369	12,758,500

EXPENSES:

Cost of Goods Sold	1,702,266	1,666,515	1,719,477	1,898,876	2,250,900
Personal Services	1,870,939	2,305,226	1,742,219	2,203,363	2,060,840
Operating Expense	1,400,587	1,386,193	1,466,966	1,257,075	1,254,740
Depreciation & Amortization	2,107,222	2,164,256	2,212,549	2,274,645	2,222,797
Indirect Costs	3,691,707	3,742,901	3,532,358	3,956,711	3,921,342
Transfers Out	1,038,020	1,037,312	1,013,284	1,081,061	1,084,473
TOTAL	11,810,741	12,302,403	11,686,853	12,671,731	12,795,092

EXCESS (DEFICIENCY) OF REVENUE

OVER EXPENSES	480,262	1,959	287,418	46,638	(36,592)

NET ASSETS (DEFICIT)

Beginning of year July 1	<u>23,029,555</u>	<u>23,509,817</u>	<u>23,511,776</u>	<u>23,799,194</u>	<u>23,845,832</u>

TOTAL NET ASSETS (DEFICIT)

End of year June 30	<u>23,509,817</u>	<u>23,511,776</u>	<u>23,799,194</u>	<u>23,845,832</u>	<u>23,809,240</u>

ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH

SOLID WASTE FUND

REVENUES:

Charges for Services	10,217,023	10,394,930	11,525,799	12,334,705	13,099,000
Other	(19,873)	91,639	63,372	0	0
TOTAL	10,197,150	10,486,569	11,589,171	12,334,705	13,099,000

EXPENSES:

Personal Services	1,985,052	2,383,615	1,729,573	1,316,878	1,470,805
Operating Expense	6,147,664	6,316,056	6,929,466	8,295,071	9,161,196
Depreciation & Amortization	399,341	388,244	420,786	248,980	268,368
Indirect Costs	968,225	1,011,907	936,506	991,019	959,279
Transfers Out	868,447	883,568	979,693	1,048,450	1,113,415
TOTAL	10,368,729	10,983,390	10,996,024	11,900,398	12,973,063

**EXCESS (DEFICIENCY) OF REVENUE
OVER EXPENSES**

(171,579)	(496,821)	593,147	434,307	125,937

NET ASSETS (DEFICIT)

Beginning of year July 1	<u>4,408,249</u>	<u>4,236,670</u>	<u>3,739,849</u>	<u>4,332,996</u>	<u>4,767,303</u>

TOTAL NET ASSETS (DEFICIT)

End of year June 30	<u>4,236,670</u>	<u>3,739,849</u>	<u>4,332,996</u>	<u>4,767,303</u>	<u>4,893,240</u>

2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED

STORM WATER FUND

REVENUES:

Charges for Services	4,180,435	4,202,888	4,216,105	5,871,583	6,077,088
Other	3,460,931	4,491,802	2,398,029	0	0
Transfers In	1,255,025	1,290,459	1,256,473	1,260,740	1,260,740
TOTAL	8,896,391	9,985,149	7,870,607	7,132,323	7,337,828

EXPENSES:

Personal Services	2,501,709	1,858,266	1,862,400	2,404,625	2,541,324
Operating Expense	10,007,868	1,809,435	2,229,684	1,782,309	1,993,507
Depreciation & Amortization	1,037,631	1,075,614	1,184,543	1,243,648	1,214,455
Indirect Costs	837,134	772,929	596,400	754,440	871,741
Transfers Out	462,014	466,935	465,169	606,247	623,715
TOTAL	14,846,356	5,983,179	6,338,196	6,791,269	7,244,742

**EXCESS (DEFICIENCY) OF REVENUE
OVER EXPENSES**

(5,949,965)	4,001,970	1,532,411	341,054	93,086

NET ASSETS (DEFICIT)

Beginning of year July 1	<u>21,626,009</u>	<u>15,676,044</u>	<u>19,678,014</u>	<u>21,210,425</u>	<u>21,551,479</u>

TOTAL NET ASSETS (DEFICIT)

End of year June 30	<u>15,676,044</u>	<u>19,678,014</u>	<u>21,210,425</u>	<u>21,551,479</u>	<u>21,644,565</u>

ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
TELECOM FUND					
REVENUES:					
Charges for Services	3,087,090	3,055,575	3,057,456	3,728,469	3,649,270
Other	109,199	33,239	13,934	0	0
Transfers In	0	0	500,000	0	0
TOTAL	3,196,289	3,088,814	3,571,390	3,728,469	3,649,270
EXPENSES:					
Cost of Goods Sold	675,468	424,464	373,417	407,505	415,705
Personal Services	438,218	536,339	449,905	454,872	588,819
Operating Expense	521,131	483,894	413,071	447,380	458,141
Depreciation & Amortization	435,747	469,913	503,777	508,919	501,048
Indirect Costs	1,183,415	1,323,092	1,296,360	1,348,613	1,156,628
Transfers Out	262,403	259,724	259,533	316,920	310,188
TOTAL	3,516,382	3,497,426	3,296,063	3,484,209	3,430,529
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(320,093)	(408,612)	275,327	244,260	218,741
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>3,883,238</u>	<u>3,563,145</u>	<u>3,154,533</u>	<u>3,429,860</u>	<u>3,674,120</u>
TOTAL NET ASSETS (DEFICIT)					
End of year June 30	<u>3,563,145</u>	<u>3,154,533</u>	<u>3,429,860</u>	<u>3,674,120</u>	<u>3,892,861</u>
	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
UTILITY INTERNAL SERVICE FUND					
REVENUES:					
Charges for Services	13,501,885	13,537,120	12,538,343	14,083,768	13,994,495
Other	(44,739)	364,957	107,490	0	0
Transfers In	0	0	0	0	0
TOTAL	13,457,146	13,902,077	12,645,833	14,083,768	13,994,495
EXPENSES:					
Personal Services	7,865,600	8,176,861	8,335,518	7,903,027	8,186,449
Operating Expense	3,946,347	3,866,240	2,603,809	4,463,869	4,254,472
Depreciation & Amortization	538,709	273,526	355,982	449,832	421,262
Indirect Costs	985,970	1,223,492	1,243,034	1,267,040	1,132,312
TOTAL	13,336,626	13,540,119	12,538,343	14,083,768	13,994,495
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	120,520	361,958	107,490	0	0
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>0</u>	<u>120,520</u>	<u>482,478</u>	<u>589,968</u>	<u>589,968</u>
TOTAL NET ASSETS (DEFICIT)					
End of year June 30	<u>120,520</u>	<u>482,478</u>	<u>589,968</u>	<u>589,968</u>	<u>589,968</u>

**SUPPLEMENTED ENTERPRISE FUND REVENUES, EXPENSES, AND FUND BALANCES FISCAL YEAR END
JUNE 30TH**

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
AIRPORT FUND					
REVENUES:					
Charges for Services	1,126,084	999,602	1,034,710	904,550	1,460,575
Grants	1,208,747	13,315,581	2,250,157	12,770,254	7,047,326
Other	(53,670)	13,186	8,799	5,275	4,508,275
Transfers In/Out	966,250	544,173	0	0	0
TOTAL	3,247,411	14,872,542	3,293,666	13,680,079	13,016,176
EXPENSES:					
Personal Services	1,083,628	999,908	1,199,514	1,181,212	1,401,079
Operating Expense	856,085	775,219	692,654	908,035	1,825,022
Capital Outlay	0	0	0	10,539,236	8,692,159
Depreciation & Amortization	1,402,181	1,531,535	1,697,749	1,771,217	1,767,661
Indirect Costs	167,481	141,772	165,606	141,772	161,044
TOTAL	3,509,375	3,448,434	3,755,523	14,541,472	13,846,965
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(261,964)	11,424,108	(461,857)	(861,393)	(830,789)
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>35,986,087</u>	<u>35,724,123</u>	<u>47,148,231</u>	<u>46,686,374</u>	<u>45,824,981</u>
NET ASSETS (DEFICIT)					
End of year June 30	<u>35,724,123</u>	<u>47,148,231</u>	<u>46,686,374</u>	<u>45,824,981</u>	<u>44,994,192</u>
	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
FLINT RIVER ENTERTAINMENT COMPLEX					
REVENUES:					
Charges for Services	1,278,784	1,038,799	475,071	818,326	946,068
Other	205,608	175,508	69,737	0	0
Transfers In	961,936	2,008,534	926,173	905,852	875,804
TOTAL	2,446,328	3,222,841	1,470,981	1,724,178	1,821,872
EXPENSES:					
Personal Services	0	0	0	0	0
Operating Expense	2,714,858	2,431,798	2,312,571	1,802,057	1,909,046
Depreciation & Amortization	477,953	488,724	486,650	493,035	479,965
Indirect Costs	0	0	0	0	0
TOTAL	3,192,811	2,920,522	2,799,221	2,295,092	2,389,011
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(746,483)	302,319	(1,328,240)	(570,914)	(567,139)
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>10,314,714</u>	<u>9,568,231</u>	<u>9,870,550</u>	<u>8,542,310</u>	<u>7,971,396</u>
NET ASSETS (DEFICIT)					
End of year June 30	<u>9,568,231</u>	<u>9,870,550</u>	<u>8,542,310</u>	<u>7,971,396</u>	<u>7,404,257</u>

**SUPPLEMENTED ENTERPRISE FUND REVENUES, EXPENSES, AND FUND BALANCES FISCAL YEAR END
JUNE 30TH**

	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 ADOPTED
TRANSIT					
REVENUES:					
Charges for Services	793,385	564,722	537,260	934,196	725,000
Grants	2,320,468	6,894,137	3,489,090	4,143,579	4,734,647
Other	6,498	1,756,425	(535,820)	448,510	448,510
Transfers In	1,513,217	765,450	1,100,000	1,378,068	1,614,963
TOTAL	4,633,568	9,980,734	4,590,530	6,904,353	7,523,120
EXPENSES:					
Personal Services	2,356,087	2,358,133	3,101,457	2,362,352	2,376,083
Operating Expense	1,901,831	2,184,361	2,540,109	1,672,144	2,054,525
Capital Outlay	0	0	0	2,541,800	2,814,100
Depreciation & Amortization	895,190	1,108,399	1,182,145	1,300,378	981,604
Indirect Costs	624,885	326,630	336,021	328,057	278,412
TOTAL	5,777,993	5,977,523	7,159,732	8,204,731	8,504,724
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(1,144,425)	4,003,211	(2,569,202)	(1,300,378)	(981,604)
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>6,500,836</u>	<u>5,356,411</u>	<u>9,359,622</u>	<u>6,790,420</u>	<u>5,490,042</u>
NET ASSETS (DEFICIT)					
End of year June 30	<u><u>5,356,411</u></u>	<u><u>9,359,622</u></u>	<u><u>6,790,420</u></u>	<u><u>5,490,042</u></u>	<u><u>4,508,438</u></u>

**CITY OF ALBANY, GEORGIA
PROPERTY TAX RATES
DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS ENDED JUNE 30**

FISCAL YEAR	CITY OF ALBANY MILLAGE*			DOUGHERTY COUNTY MILLAGE*			BOARD OF EDUCATION MILLAGE*			OTHER (STATE OF GA)	
	OPERATING	DEBT SERVICE	TOTAL CITY	OPERATING	DEBT SERVICE	TOTAL COUNTY	OPERATING	DEBT SERVICE	TOTAL SCHOOL		TOTAL
2014	9.990	0.00	9.990	11.894	0.00	11.894	18.445	0.00	18.445	0.15	40.479
2015	9.990	0.00	9.990	11.894	0.00	11.894	18.445	0.00	18.445	0.10	40.429
2016	9.853	0.00	9.853	12.594	0.00	12.594	18.445	0.00	18.445	0.05	40.942
2017	9.808	0.00	9.808	12.577	0.00	12.577	18.445	0.00	18.445	0.00	40.830
2018	9.804	0.00	9.804	15.644	0.00	15.644	18.433	0.00	18.433	0.00	43.881
2019	9.804	0.00	9.804	15.569	0.00	15.569	18.433	0.00	18.433	0.00	43.806
2020	9.729	0.00	9.729	15.569	0.00	15.569	18.323	0.00	18.433	0.00	43.731
2021	9.668	0.00	9.668	15.569	0.00	15.569	18.219	0.00	18.433	0.00	43.670
2022	9.631	0.00	9.631	15.569	0.00	15.569	18.154	0.00	18.154	0.00	43.354
2023	9.597	0.00	9.597	19.069	0.00	19.069	18.096	0.00	18.096	0.00	46.762

*ONE MILL IS EQUAL TO \$1.00 PER \$1,000 OF ASSESSED VALUE

City of Albany FY 2014 - 2023 Property Tax Millage Rates



1 Mill = Approximately \$1,449,200

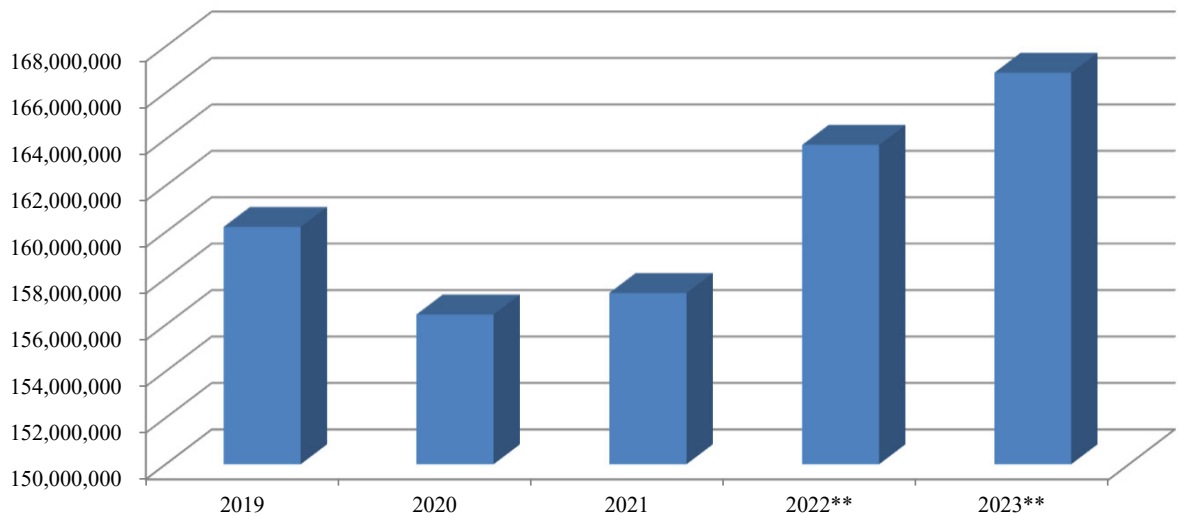
CITY OF ALBANY
Utility Support
Years Ended, June 30

	2019	2020	2021	2022**	2023**
Transfers	15,922,885	15,541,935	15,591,086	16,187,520	16,708,718
Utility Revenue	160,219,994	156,449,632	157,374,155	163,756,724	166,867,838
Transfer Expressed as % of Revenue	9.9	9.9	9.9	9.9	10.0

** Reflects the transfer based on budgeted revenues for the seven departments that will transfer.

The monthly transfer rate is 8.5% on billed revenue for Solid Waste, Sewer, Storm Water, Water, and Telecom. The transfer rate for the Light is 10.75% and Gas Funds is 10.5% of billed revenue.

Utility Charges for Services: 5-Year Trend



DEBT AND TAX DIGEST INFORMATION

This section provides financial data on the City's long-term financial obligation, current debt obligation, debt levels and legal limits, City's tax digest and information on the largest taxpayers.

Certificates of Participation

In 1998 the City of Albany entered into a lease pool agreement with Georgia Municipal Association. The City draws from the investment to lease equipment from GMA. The agreement requires the City to pay back into the investment account to fund the \$10,000,000 principal plus 4.75% interest. The interest is payable on an annual basis. The principal is due in a lump sum on June 1, 2028. Annual debt service requirements are as follows:

FYE	Principal	Interest	Total
2022	0	475,000	475,000
2023	0	475,000	475,000
2024	0	475,000	475,000
2025	0	475,000	475,000
2026 – 2028	<u>10,000,000</u>	<u>475,000</u>	<u>10,475,000</u>
Total	<u>\$10,000,000</u>	<u>\$2,850,000</u>	<u>\$12,850,000</u>

Debt Limitation

The present constitutional limit on direct general obligation debt for the City is equivalent to ten percent of assessed valuation of taxable property for debt service purposes. The unused legal debt margin for the City after the issuance of the bonds is computed below for FY 2019 (in thousands):

Assessed Value of Taxable Property	\$1,423,518	
Add Back Exempt Property	118,828	\$1,542,346
	=====	=====
Debt Limit--10% of Assessed Value (Article IX, Section VII of the Constitution of Georgia)		\$154,235
Amount of Debt applicable to Constitutional Debt Limit, Total General Obligation Bond Debt (ADICA and SPLOST)	\$ 960	
Less: Assets Available for Bond Service	<u>0</u>	<u>\$ 960</u>
Legal Debt Margin pursuant to Article IX, Section III of the Constitution of Georgia		\$153,275
		=====
Percent of Debt Limit Used		0.62%
		=====

The constitutional debt limitation applies to all direct general obligation bonds authorized with a ten percent limit imposed upon Dougherty County and a separate ten percent limit imposed upon the Dougherty County School System. Additional general obligation bonds may be issued if so approved by a voting majority in an election held for that purpose.

Assessed and Estimated Fair Market Taxable Property Values

2021	Estimated Fair Market Value of Taxable Property	\$ 3,636,613,455
2021	Net Assessed Valuation of Taxable Property for Bond Purposes	\$ 1,454,645,382

**Computation of Direct and Overlapping Bonded Debt
General Obligation Bonds Tax Digest**

<u>Jurisdiction</u>	<u>Net General Obligation Bond Debt Outstanding</u>	<u>Percentage Applicable to City of Albany</u>	<u>Amount Applicable to City of Albany</u>
Direct			
City of Albany (1)	*\$960,000	100%	\$960,000
Overlapping:			
Board of Education	**18,491,000	81%	14,977,710
Total	<u>\$19,451,000</u>		<u>\$15,937,710</u>

(1) These bonds are direct general obligations of the City of Albany, either directly or through leases with ADICA. Principal and interest are payable from an ad valorem tax upon all city property.

Debt and Assessed Value per Capita

Total City Debt per Capita *	\$ 229
Fair Market Value of City Taxable Property per Capita *	\$52,215

* Based on estimated 2021 population of 69,647 for the City

Tax Collection Procedure

The Dougherty County Tax Commissioner collects ad valorem taxes that have been levied by the City. Real and personal taxes are generally billed in October of each year and are due on December 20. Interest of one percent per month is imposed on taxes not paid by their due date. Additionally, a ten percent penalty is imposed on all taxes delinquent after 90 days. Public utilities are billed in October and are due on December 20. The Tax Commissioner follows State law as it pertains to the advertisement and sale of property where taxes have been delinquent for an extended period of time. Mobile home taxes are due January 1 of each year and are payable without penalty between January 1 and May 1. Motor vehicle taxes are due on the taxpayer's birthday. As tax payments are received and properly credited by the Tax Commissioner, the applicable portion is transferred to the City.

Largest Taxpayers

The following table lists the ten largest taxpayers based on their 2021 assessed value in the City of Albany and their respective percentage of the City's total assessed valuation.

TAXPAYER	NATURE OF BUSINESS	2021 ASSESSED VALUE	Percentage of Total Assessed Valuation (1)
MARS CHOCOLATE	CONFECTIONER	17,565,705	1.11%
GEORGIA POWER CO	UTILITY	14,554,708	0.92%
STRATEGIC EQUIPMENT	EQUIPMENT WHOLESALE	7,643,637	0.49%
FMC Corp APG	FARM PRODUCT MATERIAL WHOLESALE	6,923,080	0.44%
ALBANY MALL HP LLC	MALL DEVELOPER	6,800,000	0.43%
PRINCETON PLACE GR LLC	REAL ESTATE/LEASING	6,651,640	0.42%
FLINT RIVER ALBANY LLC	WAREHOUSING	6,306,560	0.40%
PHOEBE PUTNEY HEALTH SYSTEM	HOSPITAL/MEDICAL	6,238,679	0.40%
YANCEY BROS CO	MACHINERY RETAILER	5,949,067	0.38%
DOW ARGOSCIENCES LLC	CHEMICAL PRODUCTS	5,639,195	0.36%

(1) Based on 2021 estimated net tax digest for maintenance and operation purposes of \$ 1,579,914,405.

SOURCE: Dougherty County Tax Department

Property Tax Digest Trend

The property tax digests of the City for the calendar years 2017 through 2022 are outlined on the following table. Values for real property represent all real estate less the exempt property in the city, and personal property includes motor vehicles, bank shares, inventories, aircraft, pleasure boats, industrial machinery, fixtures and equipment, farm machinery and equipment, livestock, mobile homes and public utilities. State law requires that all property assessments be at a uniform 40 percent of current market value.

	<u>2022</u>	<u>2021</u>	<u>2020</u>
Property Type			
Real & Personal	1,563,554,992	1,549,993,601	1,542,345,469
Motor Vehicles	15,634,140	20,389,980	24,863,760
Mobile Homes	3,540,652	3,582,823	3,661,395
Timber - 100%	0	61,913	38,319
Heavy Duty Equipment	78,467	5,886,088	4,899,772
Gross Digest	<u>1,582,808,251</u>	<u>1,579,914,405</u>	<u>1,575,808,715</u>
less: Exemptions (1)	<u>128,162,869</u>	<u>130,714,097</u>	<u>118,827,887</u>
Net Digest:	1,454,645,382	1,449,200,308	1,456,980,828
	<u>2019</u>	<u>2018</u>	<u>2017</u>
Property Type			
Real & Personal	1,554,682,074	1,529,018,087	1,518,027,356
Motor Vehicles	28,408,720	33,499,490	43,619,900
Mobile Homes	3,932,198	3,875,154	3,848,209
Timber - 100%	0	2,808	0
Heavy Duty Equipment	4,096,461	71,466	150,043
Gross Digest	<u>1,591,119,453</u>	<u>1,566,467,005</u>	<u>1,565,645,508</u>
less: Exemptions (1)	<u>143,057,979</u>	<u>135,035,301</u>	<u>118,515,189</u>
Net Digest:	1,448,061,474	1,431,431,704	1,447,130,319

Source: Dougherty County Tax/Tag Office "5-Year History Tax Digest"

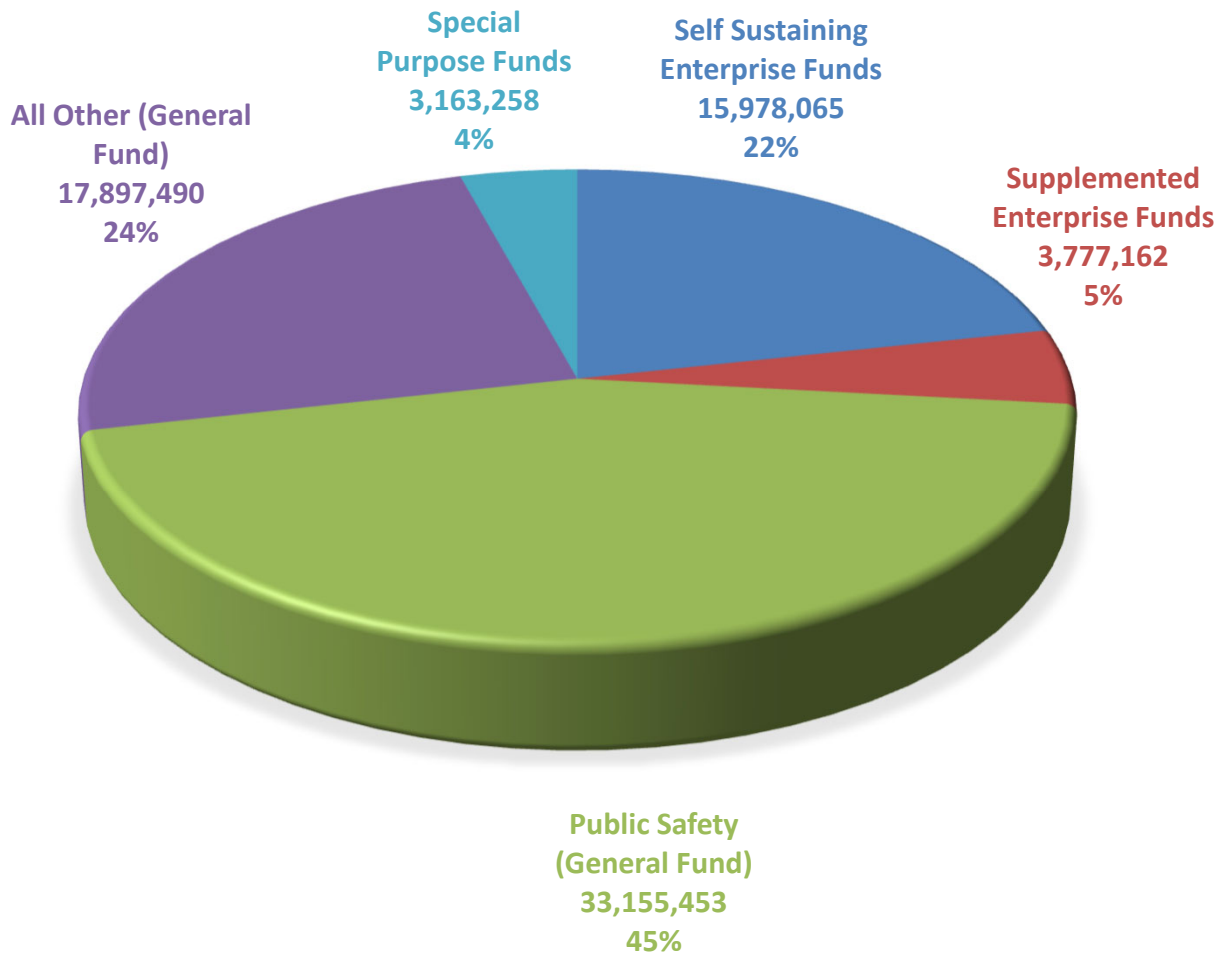
Ad Valorem Tax Collections

The following table summarizes ad valorem tax levies and collections in the City for the fiscal years ended 2012 through 2021 (in thousands).

Fiscal Year	Total Tax Levy	Current Tax Collections	Delinquent Tax Collection	Total Tax Collections	Ratio of Total Tax Collections to Total Levy %
2021	\$ 13,763	\$ 13,216	\$ -	\$ 13,216	96.03 %
2020	\$ 13,731	\$ 13,148	\$ 479	\$ 13,627	99.25 %
2019	\$ 13,783	\$ 13,231	\$ 481	\$ 13,712	99.49 %
2018	\$ 13,721	\$ 13,281	\$ 360	\$ 13,642	99.42 %
2017	\$ 13,740	\$ 13,273	\$ 418	\$ 13,691	99.64 %
2016	\$ 13,741	\$ 13,495	\$ 202	\$ 13,698	99.69 %
2015	\$ 13,834	\$ 13,496	\$ 295	\$ 13,791	99.69 %
2014	\$ 13,745	\$ 13,480	\$ 233	\$ 13,713	99.77 %
2013	\$ 13,758	\$ 13,494	\$ 234	\$ 13,728	99.78 %
2012	\$ 12,428	\$ 12,131	\$ 277	\$ 12,408	99.84 %

Source: Dougherty County Tax Department

City of Albany FY 2023 Personnel Services



Total Personnel Services
\$73,971,428

FY 2023 Personnel Services

The City of Albany's number one priority is to provide the most effective and efficient services to the citizens of Albany. The City has a dedicated work force, which consists of 1,169 full-time budgeted positions. Through these dedicated and motivated employees, the City provides a wide range of quality services to all citizens in our community.

The City is aware of the importance of maintaining a well-trained motivated work force and strives toward offering its employees a competitive benefit package. The City's total benefit package includes the following:

Salaries & Wages	Social Security (FICA)
Retirement Plan with Pension and Vesting Benefits	Workers' Compensation
Deferred Compensation Plan	Sick and Vacation Pay
Health and Dental Insurance	Employee Assistance Program
Life Insurance	Tuition Reimbursement Program
Cafeteria Plan	Paid Holidays

Salaries & Wages

Salaries and fringe benefits account for approximately 24% of the total operating budget. Included in the salary account are overtime pay, holiday pay, and part time help.

Retirement Plan with Pension and Vesting Benefits

A retirement plan is provided for all regular, full-time employees. All general employees contribute 4.5% of their gross income to the plan and the city contributes 12% on their behalf to the pension plan. Public Safety employees contribute 7.5% of their gross salary to the pension plan and the city contributes 15% on their behalf to the pension plan. Full-time employees are eligible for this coverage effective with their date of employment, and are also eligible for vested benefits upon completion of 10 years of service.

Deferred Compensation Plan

The City provides employees with the choice of participating in a deferred compensation plan. This plan allows an employee to make tax deferred contributions into a retirement savings account.

Health and Dental Insurance

The City of Albany allows full-time employees the opportunity to buy into a health plan, which offers health and dental insurance. The employee's coverage will start on the first day of the month following completion of one month's premium deduction from the employee's paycheck. The City pays 83% and the employee pays 17% of the monthly premium for this coverage.

Life Insurance

For full-time employees who choose to participate in the life insurance program, the City provides basic life insurance and accidental death/dismemberment (AD&D) insurance. The City pays \$.65 per \$1,000 of coverage for the life and AD&D insurance. Employees may also purchase additional life insurance coverage for which the employee pays 100% of the cost. The premium for this coverage is based on the age of the employee. For part-time employees the City provides basic life insurance after one year of employment.

Cafeteria Plan

The City provides a Cafeteria Plan to its employees, which allows for pre-tax deductions for group insurance premiums and dependent care expenses.

Social Security (FICA)

All employees are enrolled in the Social Security Act. The City contributes the employer share of 7.65% (6.20% of an employee's salary to a maximum salary of \$147,000 for Social Security and 1.45% of all earnings for employees for Medicare).

Workers' Compensation

The City provides a self-funded Workers' Compensation program. Benefits are paid as prescribed under the State of Georgia Workers' Compensation Law. Medical care is provided through a panel of physicians selected by the City.

Sick and Vacation Pay

Sick Leave and Vacation Leave are accrued by all full-time employees. All employees receive the same amount of sick leave accrual each pay period (12 days per year). Vacation leave accumulation per week is dependent upon the employees' exempt or non-exempt status along with the length of employment.

Employee Assistance Program

The City has an Employee Assistance Program for its employees and their families. The program provides free counseling services for employees and their families who are experiencing legal, emotional, financial, or other problems which may affect their job performance.

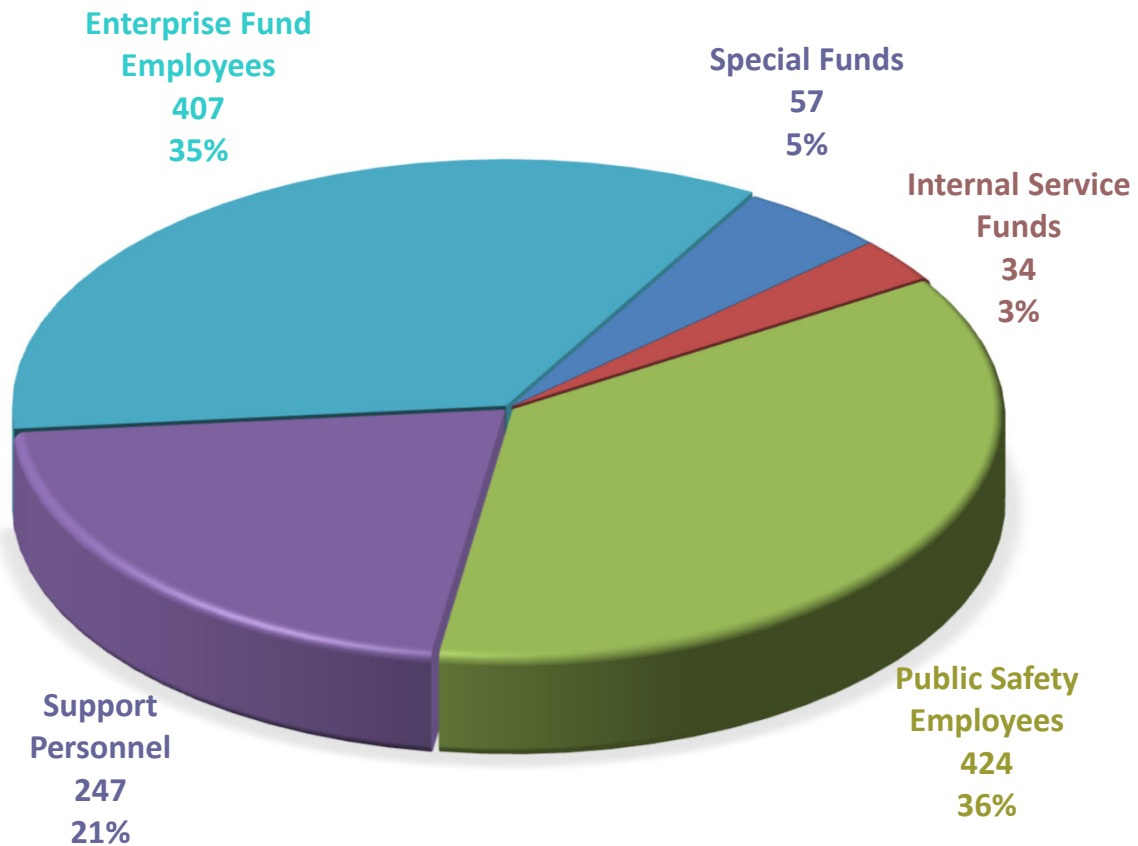
Tuition Reimbursement Program

The Tuition Reimbursement Program of the City of Albany is designed to encourage employees of the City to improve their job-related knowledge, skills, and abilities through training and/or education. Reimbursement for education that is job related shall be on a tuition reimbursable basis each year, not to exceed \$1,500 per academic year.

Paid Holidays

The City of Albany provides eleven paid holidays each year to regular, full-time employees with benefits. These holidays include; New Year's Day (1); Martin Luther King Jr. Day (1); Memorial Day (1); Juneteenth (1) Independence Day (1); Labor Day (1); Thanksgiving Day and the day after (2); Christmas Eve (1); Christmas Day (1); and one floating holiday (1).

City of Albany FY 2023 Total Employees by Category

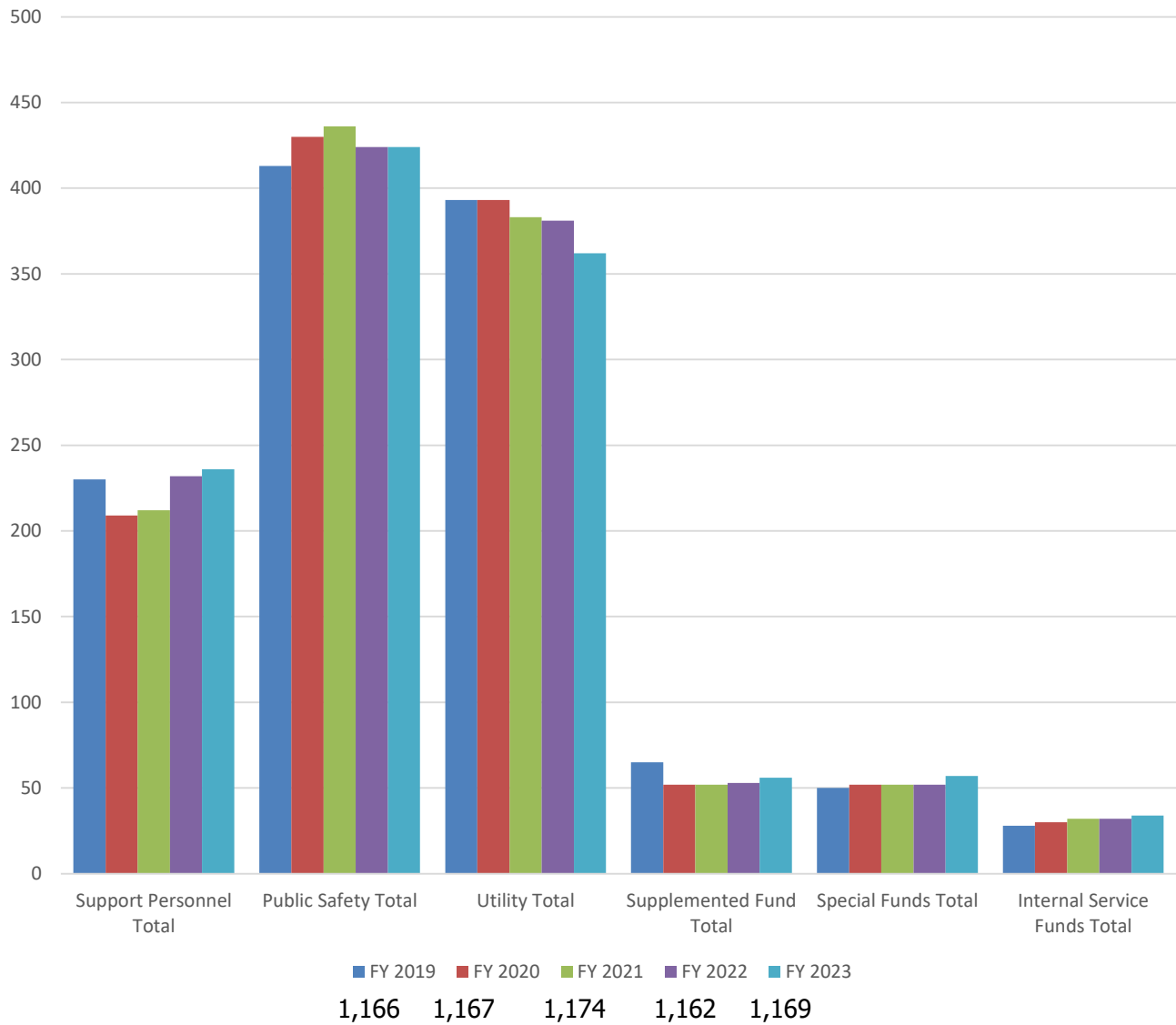


Total Positions
1169

City of Albany

FY 2023

5 Year Trend of Positions



REVENUES & EXPENDITURES-PROJECTIONS
FISCAL YEAR 2023
ALL PROJECTIONS HAVE NOT BEEN ADOPTED BY ORDINANCE OR COMMITTED

Description	Adopted 2021/2022	Adopted 2022/2023	Projections 2023/2024	Projections 2024/2025	Projections 2025/2026	Projections 2026/2027
REVENUES						
GENERAL & SPECIAL FUNDS:						
General Fund	65,309,166	68,746,811	68,815,558	69,159,636	69,851,232	70,549,744
Community & Economic Development	4,301,086	6,917,904	3,768,480	3,843,850	3,920,727	3,999,142
CAD 911	2,461,161	2,420,272	2,687,044	2,713,915	2,741,054	2,768,465
Hotel/ Motel Fund	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000
Capital Improvement	4,846,611	4,003,245	4,083,310	4,124,143	4,165,384	4,207,038
TAD Fund	394,765	388,338	388,338	388,338	388,338	388,338
SPLOST	16,981,392	12,114,256	12,235,399	12,357,753	12,481,330	12,606,143
TSPLOST	10,349,894	16,126,639	16,287,905	16,450,784	16,615,292	16,781,445
Job Investment Fund	0	0	0	0	0	0
R3M - Repair, Renovate, & Replace	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Gortatowsky	0	6,145	0	0	0	0
Grant Fund	3,555,470	3,555,470	3,733,244	3,770,576	3,808,282	3,846,365
Special Funds	45,917,379	48,559,269	46,210,720	46,676,359	47,147,408	47,623,936
ENTERPRISE FUNDS:						
Light Operations	96,692,216	95,706,562	94,749,496	94,275,749	95,218,506	94,742,414
Gas Operations	17,092,700	19,016,000	19,206,160	19,398,222	19,592,204	19,788,126
Sanitary Sewer Enterprise	26,793,682	16,936,418	17,444,511	17,967,846	18,506,881	19,062,088
Water	12,718,369	12,758,500	13,077,463	13,339,012	13,605,792	13,741,850
Solid Waste Enterprise	12,334,705	13,099,000	13,360,980	13,628,200	13,900,764	14,178,779
Storm Water	7,132,323	7,337,828	7,337,828	7,411,206	7,485,318	7,560,172
Telecom Operations	3,728,469	3,649,270	3,685,763	3,722,620	3,759,847	3,797,445
Airport	13,680,079	13,016,176	4,747,411	4,794,885	4,842,834	4,891,262
Albany Civic Center/Auditorium	1,724,178	1,821,872	1,840,091	1,858,492	1,877,077	1,895,847
Transit System	6,904,353	7,523,120	7,598,351	7,674,335	7,751,078	7,828,589
Enterprise Funds	198,801,074	190,864,746	183,048,053	184,070,566	186,540,300	187,486,571
TOTAL REVENUES - ALL FUNDS	310,027,619	308,170,826	298,074,331	299,906,560	303,538,940	305,660,251
EXPENDITURES / EXPENSES						
GENERAL & SPECIAL FUNDS:						
General Fund	65,309,166	68,746,811	68,815,558	69,159,636	69,851,232	70,549,744
Community & Economic Development	4,301,086	6,917,904	3,768,480	3,843,850	3,920,727	3,999,142
CAD 911	2,461,161	2,420,272	2,687,044	2,713,915	2,741,054	2,768,465
Hotel/Motel Fund	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000
Capital Improvement	4,846,611	4,003,245	4,083,310	4,124,143	4,165,384	4,207,038
TAD Fund	394,765	388,338	388,338	388,338	388,338	388,338
SPLOST	16,981,392	12,114,256	12,235,399	12,357,753	12,481,330	12,606,143
TSPLOST	10,349,894	16,126,639	16,287,905	16,450,784	16,615,292	16,781,445
Job Investment Fund	0	0	0	0	0	0
R3M - Repair, Renovate, & Replace	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Gortatowsky	0	6,145	0	0	0	0
Grant Fund	3,555,470	3,555,470	3,733,244	3,770,576	3,808,282	3,846,365
Special Funds	45,917,379	48,559,269	46,210,720	46,676,359	47,147,408	47,623,936
ENTERPRISE FUNDS:						
Light Operations	88,999,501	84,905,147	91,697,559	92,614,534	93,540,680	94,476,086
Gas Operations	15,546,479	19,246,532	19,150,299	18,958,796	19,337,972	19,724,732
Sanitary Sewer Enterprise	16,266,366	16,950,514	17,374,277	17,721,762	18,076,198	18,437,722
Water	12,671,731	12,795,092	12,923,043	13,052,273	13,313,319	13,579,585
Solid Waste Enterprise	11,900,398	12,973,063	13,232,524	13,497,175	13,767,118	14,042,461
Storm Water	6,791,269	7,244,742	7,317,189	7,390,361	7,464,265	7,538,908
Telecom Operations	3,484,209	3,430,529	3,464,834	3,499,483	3,534,477	3,569,822
Airport	14,541,472	13,846,965	6,547,411	6,594,885	6,642,834	6,691,262
Flint River Entertainment Complex	2,295,092	2,389,011	2,340,091	2,358,492	2,377,077	2,395,847
Transit System	8,204,731	8,504,724	8,898,351	8,974,335	9,051,078	9,128,589
Enterprise Funds	180,701,248	182,286,319	182,945,579	184,662,097	187,105,018	189,585,014
TOTAL EXPENDITURES / EXPENSES - ALL FUNDS	291,927,793	299,592,399	297,971,857	300,498,091	304,103,657	307,758,694 *

Note: The expectations within the projections are that the personnel services will be increasing as staffing increases. But these increases will be offset in a large degree due to efficiency that will be released by lowered operating costs. The average projected increase is a little over 1% a year.

Note: The grant fund has a few non-recurring grants that were not included in the baseline for the future increases.

Note: Sewer Fund has a large capital contribution included in the revenues which is not being projected into the future.



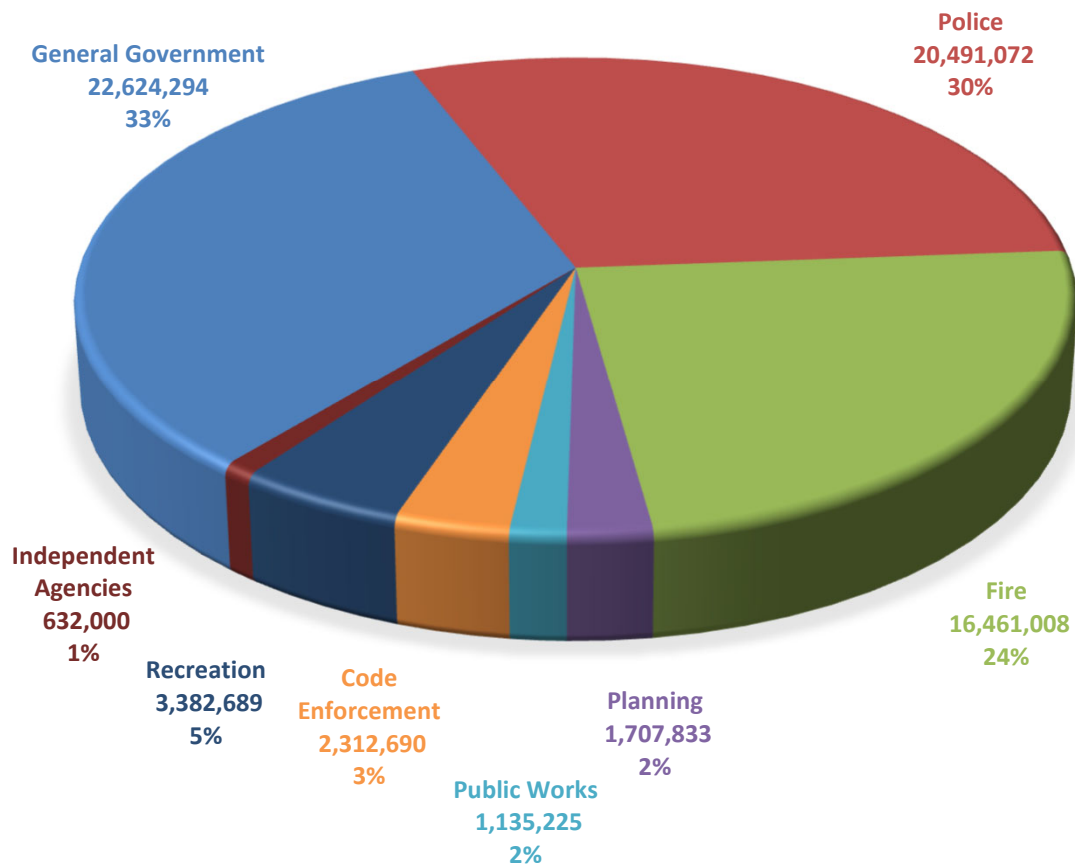
General Fund

GENERAL FUND SUMMARY

*This Summary Contains All of the Governmental Functions Contained in the General Fund
(i.e. Police, Fire, Planning, Engineering, Procurement, Finance, etc.)*

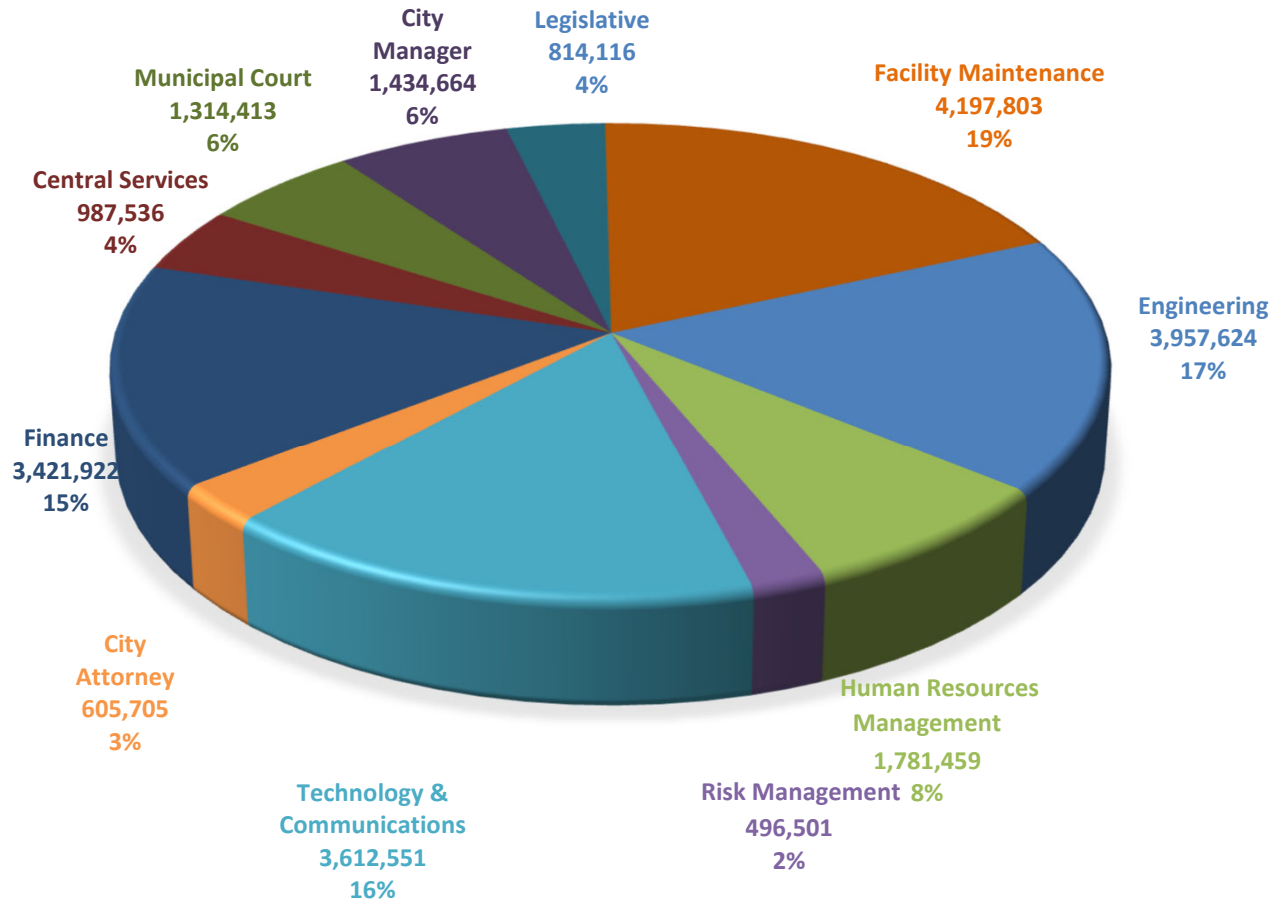
MAJOR OBJECT OF EXPENDITURE	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
Revenues	58,490,163	52,970,551	56,402,809
Transfers In	15,591,085	16,187,520	17,008,718
Transfers Out	-10,535,266	-3,848,905	-4,664,716
Total Revenue	63,545,982	65,309,166	68,746,811
Personnel Services	44,083,847	48,647,994	51,052,943
Operating Expense	15,152,758	16,661,172	17,693,868
Total Expenditures	59,236,605	65,309,166	68,746,811
Net Revenues Over Expenditures	4,309,377	0	0
FULL TIME POSITIONS	667	672	671

City of Albany FY 2023 General Fund Expenditures



Total General Fund Expenditures
\$68,746,811

City of Albany FY 2023 General Government Expenditures



Total General Government Expenditures
\$22,624,294



City Clerk's Office

CITY CLERK'S OFFICE*SUMMARY*

In accordance with the City Charter and Code of Ordinances, the Office of the City Clerk is responsible for the following functions: Serves as official custodian of the City Seal (Sec. 2.2); maintaining records management/retention of all records of the City of Albany (Sec. 2.6 a & b); maintaining the expense reports of the Mayor and Board of Commissioners including all travel functions (Sec. 2.47); maintaining the official minutes of Commission meetings and all ordinances and resolutions that are adopted by the Board of Commissioners (Sec. 2.162); in accordance with O.C.G.A. §21-5-34 (4), serves as the filing officer for municipal elections (which includes campaign and financial disclosure forms, etc.). The City Clerk is responsible for attending all Commission meetings and compiling/distributing the agenda for these meetings. The City Clerk serves as an Ex-Officio member on the Pension Board of Trustees and as liaison to the Mayor, Board of Commissioners, City Manager, Department Directors and citizens as required and requested in performing other duties not listed.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a great place to live, work and play.

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community.

PERFORMANCE MEASURES (PM)

	FY 2020	FY 2021	FY 2022
SP IV, G&O 3, PM 1: # of Certifications Pursued	3	3	3

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

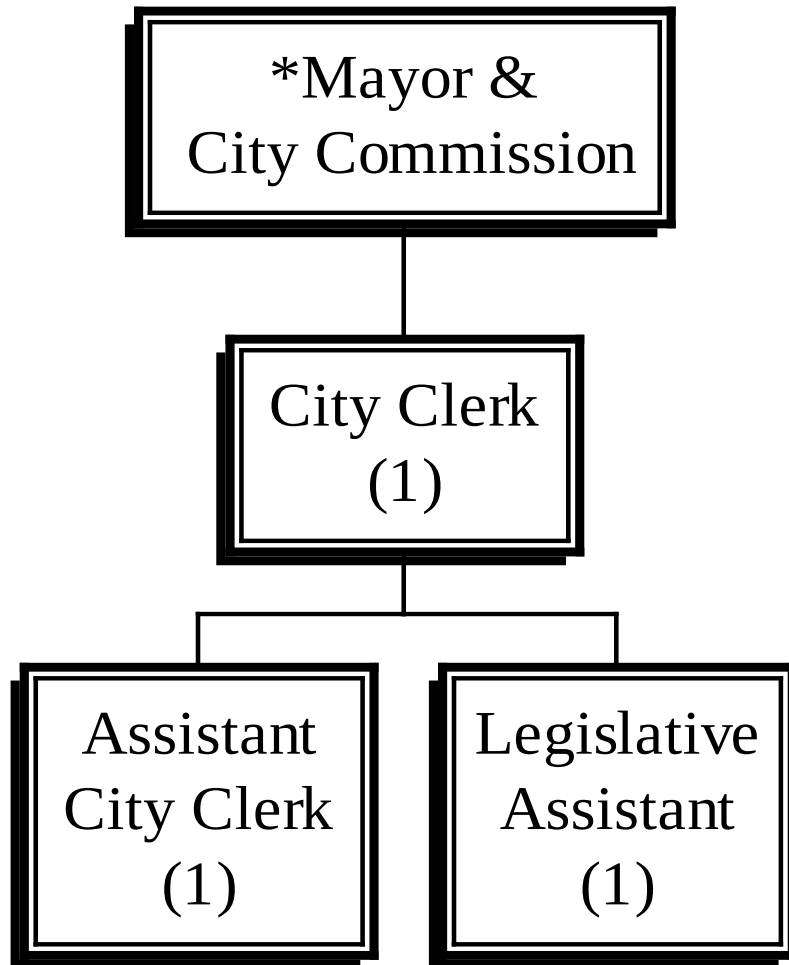
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

SP VI = Fiscal Responsibility

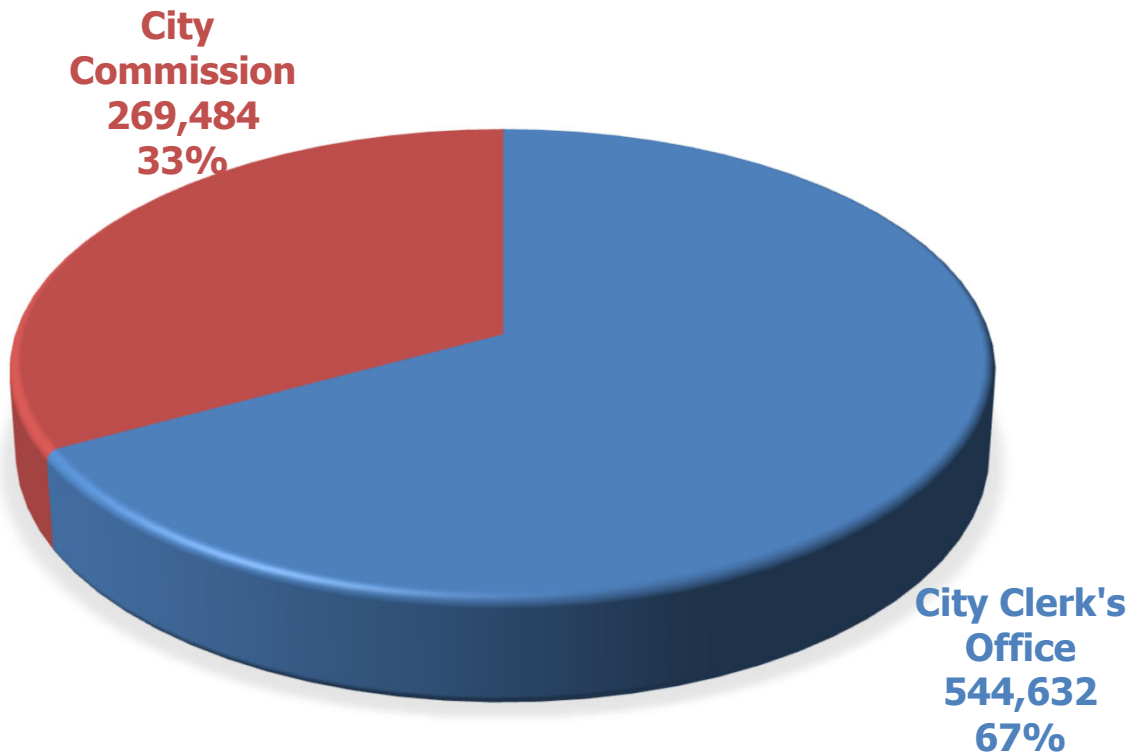


**Legislative
and
Office of City Clerk**



* These are elected officials and are not full-time employees

City of Albany
Adopted Budget
FY 2023
Legislative Department



Total Expenditures
\$814,116

LEGISLATIVE SUMMARY*SUMMARY*

In accordance with the City Charter and Code of Ordinances, the Office of the City Clerk is responsible for the following functions: Serves as official custodian of the City Seal (Sec. 2.2); maintaining records management/retention of all records of the City of Albany (Sec. 2.6 a & b); maintaining the expense reports of the Mayor and Board of Commissioners including all travel functions (Sec. 2.47); maintaining the official minutes of Commission meetings and all ordinances and resolutions that are adopted by the Board of Commissioners (Sec. 2.162); in accordance with O.C.G.A. §21-5-34 (4), serves as the filing officer for municipal elections (which includes campaign and financial disclosure forms, etc.). The City Clerk is responsible for attending all Commission meetings and compiling/distributing the agenda for these meetings. The City Clerk serves as an Ex-Officio member on the Pension Board of Trustees and as liaison to the Mayor, Board of Commissioners, City Manager, Department Directors and citizens as required and requested in performing other duties not listed.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	472,672	497,817	474,745
OPERATING EXPENSE	243,028	401,377	339,371
TOTAL	715,701	899,194	814,116
FULL TIME POSITIONS	3	3	3

CITY CLERK'S OFFICE*DESCRIPTION*

In accordance with the City Charter and Code of Ordinances, the Office of the City Clerk is responsible for the following functions: Serves as official custodian of the City Seal (Sec. 2.2); maintaining records management/retention of all records of the City of Albany (Sec. 2.6 a & b); maintaining the expense reports of the Mayor and Board of Commissioners including all travel functions (Sec. 2.47); maintaining the official minutes of Commission meetings and all ordinances and resolutions that are adopted by the Board of Commissioners (Sec. 2.162); in accordance with O.C.G.A. §21-5-34 (4), serves as the filing officer for municipal elections (which includes campaign and financial disclosure forms, etc.). The City Clerk is responsible for attending all Commission meetings and compiling/distributing the agenda for these meetings. The City Clerk serves as an Ex-Officio member on the Pension Board of Trustees and as liaison to the Mayor, Board of Commissioners, City Manager, Department Directors and citizens as required and requested in performing other duties not listed.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	257,312	271,240	281,381
OPERATING EXPENSE	226,577	346,377	263,251
TOTAL	483,889	617,617	544,632
FULL TIME POSITIONS	3	3	3

Class Title

City Clerk	1	1	1
Assistant City Clerk	1	1	1
Legislative Assistant	0	1	1
Administrative Assistant	1	0	0
TOTAL	3	3	3

CITY CLERK'S OFFICE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
100					
7110	Regular Wages	170,523	173,806	181,626	7,820
7120	Overtime	4,443	3,500	5,000	1,500
7130	Part Time	7,237	22,300	22,300	0
7210	W/C Insurance	361	399	418	19
7260	FICA Matching	13,109	14,270	15,983	1,713
7270	Pension Matching	20,996	19,301	22,395	3,094
7280	Insurance Matching	37,890	35,012	30,659	-4,353
7290	Contribution Matching	2,752	2,652	3,000	348
7510	Professional Services	140,344	251,400	157,000	-94,400
7512	Tech.Svcs(Surveys,DP)	1,200	2,000	2,000	0
7514	Contract Labor	2,237	0	0	0
7550	Communications+Postage	1,830	3,520	3,520	0
7600	Travel	1,928	4,800	9,000	4,200
7630	Train/Cont. Education	2,837	1,800	3,000	1,200
7700	Insurance	11,320	9,316	15,850	6,534
7870	Maint: Motor Equip.	241	135	0	-135
7880	Maint: Mach/Imp/Tools	11,064	8,904	8,490	-414
7990	Dues and Fees	27,275	26,700	27,750	1,050
8010	Supplies	5,315	4,000	4,000	0
8016	Small Equip	1,976	2,000	2,000	0
8017	Printing(Not Std Forms)	0	500	1,000	500
8018	Books & Subscriptions	531	600	600	0
8020	Photography	0	1,500	0	-1,500
8052	Building Use-Govt Building	18,008	28,202	26,141	-2,061
8110	Fuel	39	0	0	0
8150	Food	433	1,000	2,500	1,500
Total		483,889	617,617	544,632	-72,985

CITY COMMISSION*DESCRIPTION*

The Board of City Commissioners consists of seven elected members, a Mayor and six Commissioners. The Mayor is elected at-large while the Commissioners are elected by wards. The City Commission makes policy decisions concerning all City Departments, passes ordinances and resolutions, and raises revenue as necessary. The Commission meets on the second and forth Tuesday of the month to consider and vote on agenda items. All meetings are held in Room 100 of the Government Center at 222 Pine Avenue, Albany, Georgia. The official meeting times are posted on our website at www.albanyga.gov and in the Government Center on the first floor.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	215,360	226,577	193,364
OPERATING EXPENSE	16,452	55,000	76,120
TOTAL	231,812	281,577	269,484
FULL TIME POSITIONS	0	0	0

CITY COMMISSION					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
101					
7132	Elected Officials	115,005	115,005	115,005	0
7210	W/C Insurance	230	230	230	0
7260	FICA Matching	6,240	7,838	7,838	0
7280	Insurance Matching	93,585	102,904	69,691	-33,213
7290	Contribution Matching	300	600	600	0
7550	Comm & Postage Ward 1	1,270	0	0	0
7550	Comm & Postage Ward 2	948	0	0	0
7550	Comm & Postage Ward 3	1,476	0	0	0
7550	Comm & Postage Ward 4	1,506	0	0	0
7550	Comm & Postage Ward 5	1,476	0	0	0
7550	Comm & Postage Ward 6	1,499	0	0	0
7550	Comm & Postage Mayor	1,578	0	0	0
7600	Travel-Ward 4	495	0	0	0
7630	Train & Ed-Ward 1	700	0	0	0
7630	Train/Ed-Ward 4	760	0	0	0
7630	Train/Ed-Mayor	1,025	0	0	0
7880	Maint: Mach/Imp/Tools	0	0	1,120	1,120
7999	Misc. Exp-Ward 1	0	7,500	10,000	2,500
7999	Misc. Exp-Ward 2	0	7,500	10,000	2,500
7999	Misc. Exp-Ward 3	0	7,500	10,000	2,500
7999	Misc. Exp-Ward 4	0	7,500	10,000	2,500
7999	Misc. Exp-Ward 5	0	7,500	10,000	2,500
7999	Misc. Exp-Ward 6	0	7,500	10,000	2,500
7999	Misc. Exp-Mayor	0	10,000	15,000	5,000
8010	Supplies-Ward 1	2,089	0	0	0
8010	Supplies-Ward 6	293	0	0	0
8010	Supplies-Mayor	200	0	0	0
8017	Printing Ward 1	192	0	0	0
8017	Printing Ward 6	90	0	0	0
8018	Books & Subs.Ward 1	45	0	0	0
8018	Books & Subs Ward 4	450	0	0	0
8018	Books & Subs Ward 5	360	0	0	0
Total		231,812	281,577	269,484	-12,093



City Manager's Office

CITY'S MANAGER'S DEPARTMENT*DESCRIPTION*

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

SP III: Infrastructure & Asset Management

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

SP V: Effective & Excellent Service Delivery

SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure

SP III, G&O 1: Develop an Efficient and Sustainable Infrastructure Management Program

SP IV, G&O 1: To Have a Thriving Downtown

SP IV, G&O 2: To Be Recognized as a Vibrant Community & Tourist Destination

SP V, G&O 2: Provide Customer Satisfaction, not only Customer Service

SP VI, G&O 3: Revenue Enhancements

PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP IV, G&O 1, PM 2: # of Downtown Events	223	150	75	150
SP IV, G&O 1, PM 3: # of Tourist Visiting Downtown	41,800	41,800	13,933	41,800
SP IV, G&O 1, PM 4: # of Annual Downtown Events	9	9	3	9
SP IV, G&O 2, PM 1: # of Businesses Located Downtown	278	285	285	285
SP II, G&O 1, PM 1: Percentage of Metaswitch Project implemented and operational	100%	100%	100%	100%
SP III, G&O 1 - PM 3(a): Percentage of Streetlights converted to LED.	100%	100%	100%	100%
SP III, G&O 1 - PM 3(b): Number of Streetlights converted to LED.	12,500	N/A	N/A	N/A
SP VI, G&O 3, PM 1: # of Businesses added to Downtown	11	7	7	7
SP V, G&O 2, PM 1: % of employees that have completed customer satisfaction training.	100%	100%	100%	100%

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

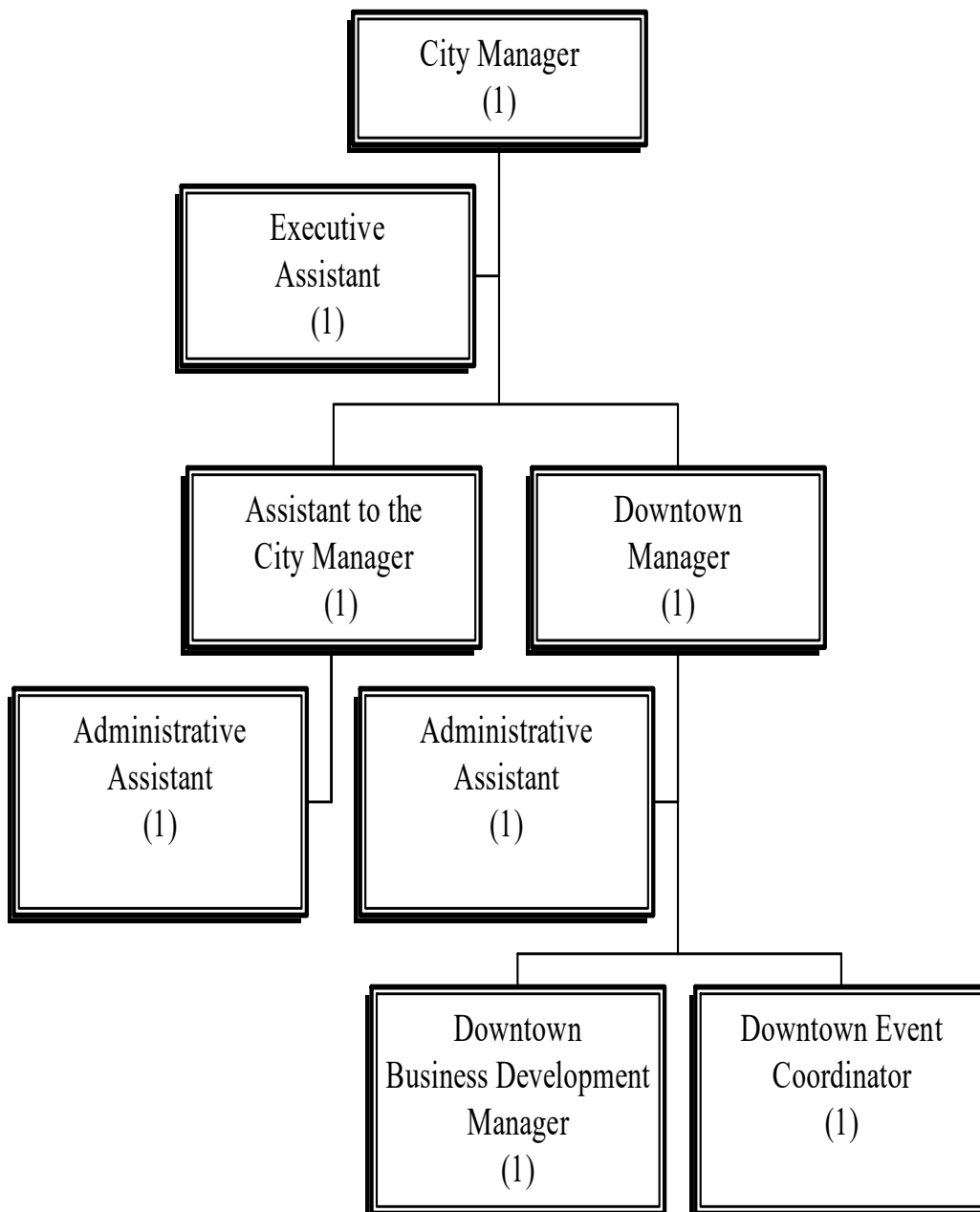
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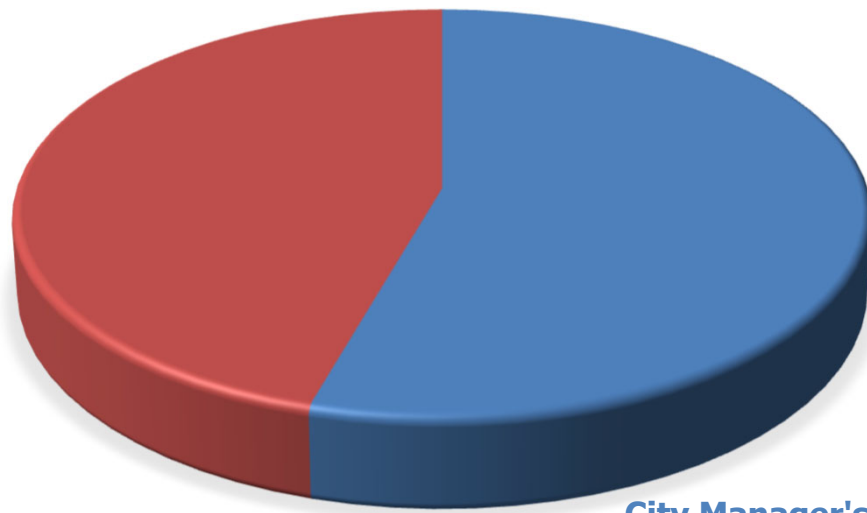


City Manager's Department



City of Albany
Adopted Budget
FY 2023
City Managers Office

**City Manager's Office-
Downtown Development**
653,026
46%



City Manager's Office
781,638
54%

Total Expenditures
\$1,434,664

CITY MANAGER'S OFFICE

DESCRIPTION

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager also serves as the General Manager for Albany Utilities and oversees the Downtown Manager's Office responsible for downtown redevelopment. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	623,497	631,124	712,888
OPERATING EXPENSE	496,522	766,836	721,776
TOTAL	1,120,019	1,397,960	1,434,664
FULL TIME POSITIONS	7	7	8

CITY MANAGER'S OFFICE*DESCRIPTION*

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager also serves as the General Manager for Albany Utilities and oversees the Downtown Manager's Office responsible for downtown redevelopment. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	623,497	631,124	378,689
OPERATING EXPENSE	496,522	504,228	402,949
TOTAL	1,120,019	1,135,352	781,638
FULL TIME POSITIONS	7	7	4

Class Title

City Manager	1	1	1
Assistant to the City Manager	1	1	1
Executive Assistant	1	1	1
Downtown Event Coordinator	1	1	0
Administrative Assistant	2	2	1
Downtown Manager	1	1	0
TOTAL	7	7	4

CITY MANAGER'S OFFICE					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
201					
7110	Regular Wages	462,799	465,197	282,999	-182,198
7120	Overtime	272	1,250	500	-750
7210	W/C Insurance	926	933	567	-366
7260	FICA Matching	32,283	35,683	21,688	-13,995
7270	Pension Matching	50,912	55,824	33,960	-21,864
7280	Insurance Matching	71,643	66,237	34,975	-31,262
7290	Contribution Matching	4,664	6,000	4,000	-2,000
7510	Professional Services	134,849	240,000	142,000	-98,000
7510	Downtown Development	135,000	0	0	0
7550	Communications	9,328	8,475	6,801	-1,674
7600	Travel	125	13,800	14,610	810
7610	Travel/Mileage	9,037	9,000	3,000	-6,000
7630	Train/Cont. Education	2,889	5,190	3,815	-1,375
7700	Risk Allocation	15,577	9,945	13,187	3,242
7870	Vehicle Maint	652	436	320	-116
7880	Maint: Mach/Imp/Tools	2,206	3,135	2,071	-1,064
7990	Dues and Fees	865	5,375	4,725	-650
7995	Contingency	178,498	200,000	200,000	0
8010	Supplies	5,256	5,300	6,300	1,000
8016	Small Equipment	601	0	0	0
8017	Printing(Not Std Forms)	0	1,000	1,000	0
8018	Books & Subscriptions	233	500	500	0
8110	Fuel	45	72	120	48
8150	Food	1,360	2,000	4,500	2,500
Total		1,120,019	1,135,352	781,638	-353,714

DOWNTOWN DEVELOPMENT*DESCRIPTION*

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager also serves as the General Manager for Albany Utilities and oversees the Downtown Manager's Office responsible for downtown redevelopment. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	0	0	334,199
OPERATING EXPENSE	0	262,608	318,827
TOTAL	0	262,608	653,026
FULL TIME POSITIONS	0	0	4

Class Title

Downtown Event Coordinator	0	0	1
Downtown Business Development Manager	0	0	1
Administrative Assistant	0	0	1
Downtown Manager	0	0	1
TOTAL	0	0	4

DOWNTOWN DEVELOPMENT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
DOWNTOWN DEVELOPMENT					
7110	Regular Wages	0	0	252,411	252,411
7120	Overtime	0	0	1,250	1,250
7210	W/C Insurance	0	0	507	507
7260	FICA Matching	0	0	19,405	19,405
7270	Pension Matching	0	0	30,289	30,289
7280	Insurance Matching	0	0	28,337	28,337
7290	Contribution Matching	0	0	2,000	2,000
7510	Professional Services	0	130,975	154,832	23,857
7550	Communications	0	1,500	4,660	3,160
7570	Advertising	0	2,500	3,000	500
7600	Travel	0	2,000	2,000	0
7610	Travel/Mileage	0	0	6,000	6,000
7630	Train/Cont. Education	0	1,000	2,000	1,000
7700	Risk Allocation	0	13,976	19,315	5,339
7880	Maint: Mach/Imp/Tools	0	3,580	5,770	2,190
7900	Utilities	0	70,000	70,000	0
7990	Dues and Fees	0	1,500	1,500	0
8010	Supplies	0	28,716	43,000	14,284
8016	Small Equipment	0	1,833	2,000	167
8017	Printing(Not Std Forms)	0	3,000	3,000	0
8018	Books & Subscriptions	0	700	250	-450
8150	Food	0	1,328	1,500	172
Total		0	262,608	653,026	390,418



City Attorney's Office

CITY ATTORNEY'S OFFICE*DESCRIPTION*

To promote and protect the interests of the City of Albany by providing quality legal services to the Mayor and Board of Commissioners as well as to the City Manager and Department Heads. The City Attorney is available to review and/or draft contracts, leases, ordinances, resolutions, as well as conduct real estate closings. The City Attorney participates with Risk Management in initial review of Ante-Litem notices and with Animal Control in handling dangerous dog hearings. The office began work in the area of nuisance abatements in 2005 and in 2020 began work dealing with blighted property. Both matters are now part of the City Attorney's Office.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable & Business Friendly

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets

SP IV, G&O 3: To Be Recognized as a Progressive & Innovative Community

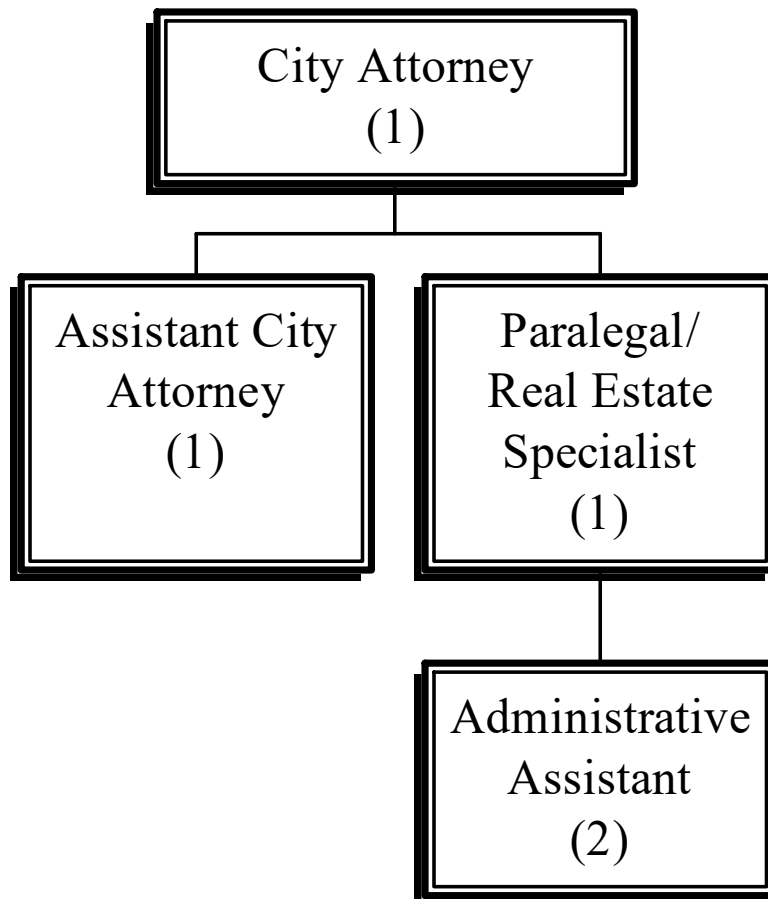
PERFORMANCE MEASURES (PM)

	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP I, G&O 1, PM 1: Nuisance Abatement Cases Processed for Demo/Rehab	134	240	180	240
SP IV, G&O 3, PM 1: Open Records Request: Processed	1,121	1,200	1,115	1,200
SP IV, G&O 3, PM 2: % of Open Records Request: Processed in 3 business days	90%	90%	90%	90%

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 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
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 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



City Attorney's Office



CITY ATTORNEY'S OFFICE*DESCRIPTION*

To promote and protect the interests of the City of Albany by providing quality legal services to the Mayor and Board of Commissioners as well as to the City Manager and Department Heads. The City Attorney is available to review and/or draft contracts, leases, ordinances, resolutions, as well as conduct real estate closings. The City Attorney participates with Risk Management in initial review of Ante-Litem notices and with Animal Control in handling dangerous dog hearings. The office began work in the area of nuisance abatements in 2005 and in 2020 began work dealing with blighted property. Both matters are now part of the City Attorney's Office.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	369,665	469,652	478,894
OPERATING EXPENSE	141,573	178,945	126,811
TOTAL	511,238	648,597	605,705
FULL TIME POSITIONS	5	5	5

Class Title

City Attorney	1	1	1
Assistant City Attorney	1	1	1
Paralegal/Real Estate Specialist	1	1	1
Administrative Assistant	2	2	2
TOTAL	5	5	5

CITY ATTORNEY'S OFFICE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
300					
7110	Regular Wages	269,844	351,819	363,814	11,995
7210	W/C Insurance	497	704	728	24
7260	FICA Matching	19,680	26,914	27,832	918
7270	Pension Matching	31,852	42,218	43,658	1,440
7280	Insurance Matching	46,230	45,997	40,862	-5,135
7290	Contribution Matching	1,562	2,000	2,000	0
7510	Professional Services	19,680	50,000	25,000	-25,000
7550	Communications	3,782	5,663	5,663	0
7570	Advertising	5,135	8,000	8,000	0
7600	Travel	0	1,440	1,440	0
7610	Auto Allowance	2,410	2,400	2,400	0
7630	Train/Cont. Education	199	1,800	1,800	0
7700	Risk Allocation	52,719	40,787	8,190	-32,597
7880	Maint: Mach/Imp/Tools	1,260	1,349	2,910	1,561
7990	Dues and Fees	3,292	17,325	22,500	5,175
8010	Supplies	3,731	4,000	4,000	0
8016	Small Equip	15,545	3,450	3,450	0
8017	Printing(Not Std Forms)	0	100	100	0
8018	Books & Subscriptions	15,353	13,708	14,500	792
8052	Rent, Government Center	18,008	28,423	26,358	-2,065
8150	Food/Employee Apprec.	459	500	500	0
Total		511,238	648,597	605,705	(42,892)



Municipal Court

MUNICIPAL COURT*DESCRIPTION*

The Municipal Court is a misdemeanor court that has jurisdiction over City Ordinance violations and State and Local traffic offenses. Specific type cases handled by the court include routine traffic offenses, driving under the influence of alcohol, possession and consumption by a minor, truancy and curfew violations, possession of marijuana less than an ounce, firearms violations, nuisance and abatement cases, animal control citations, false alarm, and lot cleaning cases. The court is also responsible for entering citations and case dispositions and forwarding entries to the Department of Public Safety. Court sessions begin at 8:30 a.m. and are held Monday, Wednesday, Thursday, and Friday. Animal Control, Lot Cleaning, and False Alarm Cases are held on the fourth Tuesday of each month. Nuisance and Abatement dockets are heard on the fourth Thursday of each month. Jail arraignments are held on Monday, Wednesday, and Friday at 7:30 a.m. at the Dougherty County Jail. The court contracts with a probation office to supervise programs on probation that require probation revocation hearings, signing of arrest warrants, and probation violation petitions.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 2: Create an Environment that Consistently Encourages Business Development & Educational Opportunities

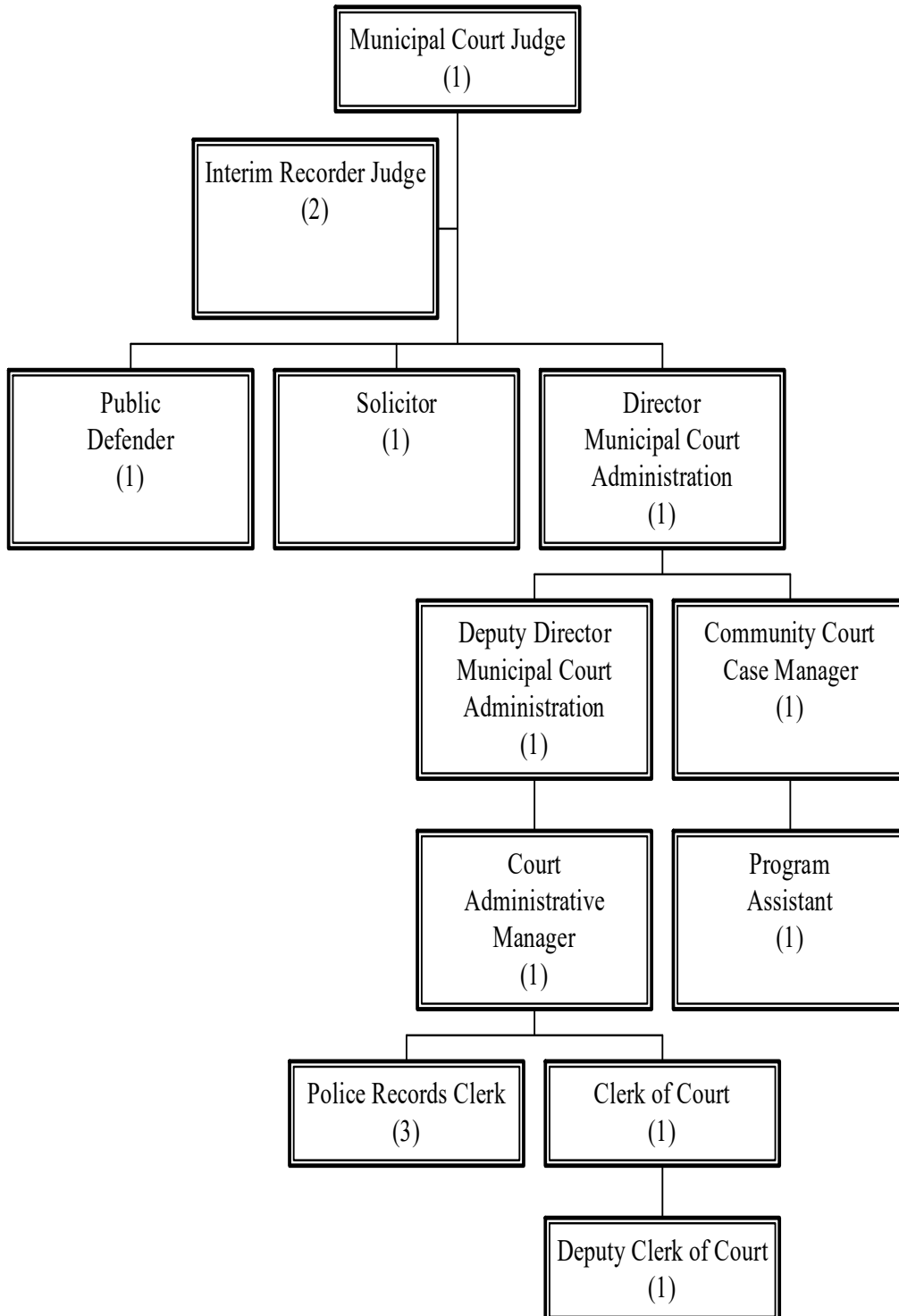
PERFORMANCE MEASURES (PM)

Measures	Actuals 2020	Budget FY 2021	Actuals FY 2021	Projection FY 2022
SP I, G&O 1, PM 1: # Nuisance Abatement Cases Cleared	200	200	150	200

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Municipal Court Office



MUNICIPAL COURT*DESCRIPTION*

The Municipal Court is a misdemeanor court that has jurisdiction over City Ordinance violations and State and Local traffic offenses. Specific type cases handled by the court include routine traffic offenses, driving under the influence of alcohol, possession and consumption by a minor, truancy and curfew violations, possession of marijuana less than an ounce, firearms violations, nuisance and abatement cases, animal control citations, false alarm, and lot cleaning cases. The court is also responsible for entering citations and case dispositions and forwarding entries to the Department of Public Safety. Court sessions begin at 8:30 a.m. and are held Monday, Wednesday, Thursday, and Friday. Animal Control, Lot Cleaning, and False Alarm Cases are held on the fourth Tuesday of each month. Nuisance and Abatement dockets are heard on the fourth Thursday of each month. Jail arraignments are held on Monday, Wednesday, and Friday at 7:30 a.m. at the Dougherty County Jail. The court contracts with a probation office to supervise programs on probation that require probation revocation hearings, signing of arrest warrants, and probation violation petitions.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	459,871	684,869	1,047,460
OPERATING EXPENSE	351,516	245,579	266,953
TOTAL	811,387	930,448	1,314,412
FULL TIME POSITIONS	13	15	14

MUNICIPAL COURT-Administration*DESCRIPTION*

The Municipal Court is a misdemeanor court that has jurisdiction over City Ordinance violations and State and Local traffic offenses. Specific type cases handled by the court include routine traffic offenses, driving under the influence of alcohol, possession and consumption by a minor, truancy and curfew violations, possession of marijuana less than an ounce, firearms violations, nuisance and abatement cases, animal control citations, false alarm, and lot cleaning cases. The court is also responsible for entering citations and case dispositions and forwarding entries to the Department of Public Safety. Court sessions begin at 8:30 a.m. and are held Monday, Wednesday, Thursday, and Friday. Animal Control, Lot Cleaning, and False Alarm Cases are held on the fourth Tuesday of each month. Nuisance and Abatement dockets are heard on the fourth Thursday of each month. Jail arraignments are held on Monday, Wednesday, and Friday at 7:30 a.m. at the Dougherty County Jail. The court contracts with a probation office to supervise programs on probation that require probation revocation hearings, signing of arrest warrants, and probation violation petitions.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	274,270	422,445	600,904
OPERATING EXPENSE	334,978	242,329	238,803
TOTAL	609,247	664,774	839,707
FULL TIME POSITIONS	8	10	10

Class Title

Director of Municipal Court Administration	0	0	1
Deputy Director of Municipal Court Admin	0	0	1
Clerk of Court	1	1	1
Deputy Clerk of Court	1	1	1
Court Administrative Manager	1	1	1
Police Records Clerk	5	5	3
*Community Court Case Manager	0	1	1
*Program Assistant	0	1	1
TOTAL	8	10	10

* Grant Funded Position

MUNICIPAL COURT-Administration

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
400					
7110.	Regular Wages	173,172	274,597	400,972	126,375
7120.	Overtime	5,161	10,000	5,000	-5,000
7130.	Part Time	11,751	15,000	25,000	10,000
7210.	W/C Insurance	374	599	862	263
7260.	FICA Matching	14,081	22,919	32,969	10,050
7270.	Pension Matching	19,249	34,152	48,717	14,565
7280.	Insurance Matching	50,240	63,678	85,884	22,206
7290	Contribution Matching	243	1,500	1,500	0
7510.	Professional Services	77,626	3,000	22,000	19,000
7513.	Adm.Svcs(Finance,Mgt)	87,733	83,959	109,614	25,655
7514	Contract Labor (Temp)	10,420	0	0	0
7550.	Communications	6,797	6,690	11,084	4,394
7570	Advertising	0	500	500	0
7600.	Travel	2,374	4,540	7,200	2,660
7630.	Train/Cont. Education	0	2,400	4,650	2,250
7700.03	Risk Allocation	73,720	72,960	12,785	-60,175
7880.	Maint: Mach/Imp/Tool	31,500	28,420	30,398	1,978
7990.	Dues and Fees	100	550	530	-20
8010.	Supplies	5,748	6,500	4,255	-2,245
8016.	Small Equip	12,650	1,000	3,570	2,570
8052.01	Rent Judicial Bldg	26,220	30,310	29,967	-343
8150.	Food/Employee Apprec.	88	1,500	2,000	500
Total		609,247	664,774	839,707	174,933

MUNICIPAL COURT-Appointed*DESCRIPTION*

The Municipal Court has five appointed positions from the City Commission. This cost center will show the personnel and operating costs associated with these individuals.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	185,601	262,424	446,556
OPERATING EXPENSE	16,539	3,250	28,150
TOTAL	202,140	265,674	474,706
FULL TIME POSITIONS	5	5	4

Class Title

Public Defender	1	1	1
Solicitor	1	1	1
Municipal Court Judge	1	1	1
Interim Recorder Judge	2	2	1
TOTAL	5	5	4

MUNICIPAL COURT-Appointed

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
401					
7110.	Regular Wages	133,016	220,457	391,279	170,822
7210.	W/C Insurance	222	441	783	342
7230	Uniforms	301	1,060	960	-100
7260.	FICA Matching	8,243	16,865	29,933	13,068
7280.	Insurance Matching	43,820	22,101	22,101	0
7290	Contribution Matching	0	1,500	1,500	0
7510.	Professional Services	16,439	2,400	25,000	22,600
7630.	Train/Cont. Education	0	650	650	0
7990.	Dues and Fees	100	200	0	-200
	Total	202,140	265,674	474,706	209,032



Human Resources

HUMAN RESOURCES MANAGEMENT*DESCRIPTION*

The Office of Human Resources (OHR) serves as a strategic business partner ensuring that Human Resources' initiatives, policies and procedures align with the strategic direction of the City's leadership. HR is committed to providing the citizens of Albany with a diverse, competent, trained and professional workforce.

The City of Albany is an Equal Opportunity Employer and maintains an alcohol and drug-free workplace. The City of Albany is a rewarding organization to work for that provides a competitive benefits package and a stimulating work environment.

A variety of services are offered to the employees of the City of Albany through the Office of Human Resources. The Office of Human Resources is responsible for Recruitment, Employee Performance Evaluations, Benefits administration, Salary and Wage Administration, Employee Relations, Employee Training and Development, Retirement administration, Personnel Records Retention/Management and Policy Compliance and administration.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

SP IV: Promotion of the City of Albany as a great place to live, work and play.

SP V: Effective and Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP I, G&O 2: Create an Environment that Consistently Encourages Business Development & Educational Opportunities

SP IV, G&O 3: Be Recognized as a Progressive and Innovative Community

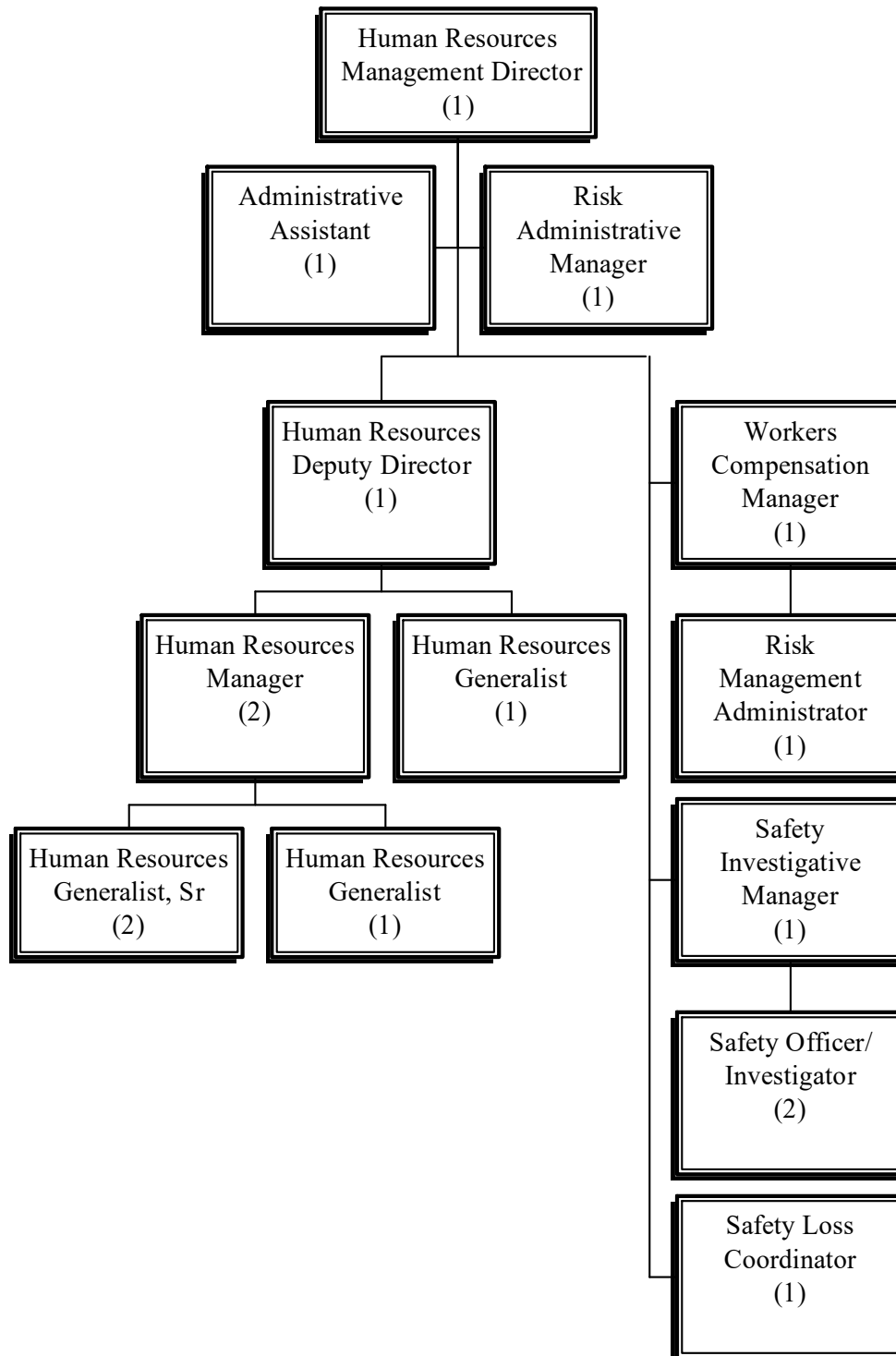
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP I, G&O 2, PM 1: # of Interns Involved in the Citywide Internship Program	5	5	1	5
SP IV, G&O 3, PM 1: (Internal) Length of Time for On-Boarding Process (Measured in days)	60	60	45	30
SP IV, G&O 3, PM 2: % of Performance Appraisals Completed On-time	70%	70%	80%	80%

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 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Human Resources Department



RISK MANAGEMENT DEPARTMENT SUMMARY*DESCRIPTION*

Plans, organizes, implements, and monitors a comprehensive loss control program for the City. Identifies, analyzes, and evaluates risks and potential losses to the City as they relate to insurance, safety, and claims. Recommends and assists in the negotiation and selection of insurance programs for the City. Negotiates the adjustment of all insured and uninsured losses. Monitors the safety program of the City to ensure its uniform application and shall make recommendations as needed. Participates in the investigation of accidents and injuries and prepares material and evidence for use by the City in hearings, lawsuits, and insurance investigations. Inspects City facilities to assess existing or potential accident and health hazards and recommends corrective or preventive measures as needed.

STRATEGIC PRIORITIES (SP)

SP IV: Promoting Albany as a Great Place to Live, Work, and Play

SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: Be Recognized as a Progressive and Innovative Community

SP VI, G&O 2: Effectively Manage Organizational Risk

PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP IV, G&O 3, PM1: FEMA Disaster Recovery *	13,500,000	6,700,000	6,700,000	1,500,000
SP VI, G&O 2, PM1: Subrogation recovered for damages to City property	196,698	226,202	330,000	400,000

*FEMA submissions are dependent on the completion of all work, responsible departments submitting their documents in a timely manner and the FEMA review and allocation processing time.

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HUMAN RESOURCES MANAGEMENT*DESCRIPTION*

The Office of Human Resources (OHR) serves as a strategic business partner ensuring that Human Resources' initiatives, policies and procedures align with the strategic direction of the City's leadership. HR is committed to providing the citizens of Albany with a diverse, competent, trained and professional workforce. The City of Albany is an Equal Opportunity Employer and maintains an alcohol and drug-free workplace. The City of Albany is a rewarding organization to work for that provides a competitive benefits package and a stimulating work environment. A variety of services are offered to the employees of the City of Albany through the Office of Human Resources. The Office of Human Resources is responsible for Recruitment, Employee Performance Evaluations, Benefits administration, Salary and Wage Administration, Employee Relations, Employee Training and Development, Retirement administration, Personnel Records Retention/Management and Policy Compliance and Administration.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,734,394	1,915,157	1,837,558
OPERATING EXPENSE	476,806	398,998	440,402
TOTAL	2,211,200	2,314,155	2,277,960
FULL TIME POSITIONS	16	16	16

HUMAN RESOURCES MANAGEMENT*DESCRIPTION*

The Office of Human Resources (OHR) serves as a strategic business partner ensuring that Human Resources' initiatives, policies and procedures align with the strategic direction of the City's leadership. HR is committed to providing the citizens of Albany with a diverse, competent, trained and professional workforce. The City of Albany is an Equal Opportunity Employer and maintains an alcohol and drug-free workplace. The City of Albany is a rewarding organization to work for that provides a competitive benefits package and a stimulating work environment. A variety of services are offered to the employees of the City of Albany through the Office of Human Resources. The Office of Human Resources is responsible for Recruitment, Employee Performance Evaluations, Benefits administration, Salary and Wage Administration, Employee Relations, Employee Training and Development, Retirement administration, Personnel Records Retention/Management and Policy Compliance and Administration.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,336,396	1,517,345	1,480,417
OPERATING EXPENSE	344,175	273,896	301,042
TOTAL	1,680,570	1,791,241	1,781,459
FULL TIME POSITIONS	8	8	9

Class Title

Director, Human Resources	1	1	1
Deputy Director, Human Resources	0	0	1
HR Manager	3	3	2
Administrative Assistant	1	1	1
HR Generalist	2	1	2
HR Generalist, Sr.	1	2	2
TOTAL	8	8	9

HUMAN RESOURCES MANAGEMENT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
1000					
7110.	Regular Wages	348,510	441,947	428,892	-13,055
7120.	Overtime	148	1,000	1,000	0
7130	Part Time	15,608	52,588	28,910	-23,678
7210.	W/C Insurance	728	1,239	1,147	-92
7220.	Tuition Assistance	51,798	56,000	56,000	0
7260.	FICA Matching	26,843	37,908	35,098	-2,810
7270.	Pension Matching	40,646	53,154	51,587	-1,567
7275.	Retiree Insurance	546,855	550,000	550,000	0
7275.MEDB	Medicare B Reimb	230,031	240,000	240,000	0
7280	Insurance Matching	72,851	79,509	83,783	4,274
7290	Contribution Matching	2,377	4,000	4,000	0
7510	Professional Services	188,675	140,607	164,169	23,562
7550.	Communications	10,961	10,090	10,490	400
7570.	Advertising	225	0	1,000	1,000
7600	Travel	0	3,000	4,000	1,000
7610	Auto Allowance	2,325	0	3,000	3,000
7630	Train/Cont. Education	1,966	3,000	4,000	1,000
7640	Training Development	16,207	20,000	0	-20,000
7700.02	Unemployment Insurance	52,614	10,000	10,000	0
7700.03	Risk Allocation	15,734	14,512	15,918	1,406
7700.04	Group Ins.Y/E Audit Adj.	-6,852	10,000	10,000	0
7880.	Maint: Mach/Imp/Tools	24,027	10,439	26,425	15,986
7990	Dues and Fees	1,468	4,137	4,921	784
8010.	Supplies	6,880	5,600	6,600	1,000
8016.	Small Equip	3,982	0	0	0
8017.	Printing(Not Std Forms)	0	500	500	0
8018.01	Books & Subscriptions	0	320	320	0
8052.02	Rent Governmental Bldg	25,328	40,191	36,099	-4,092
8150.	Food/Employee Apprec.	637	1,500	3,600	2,100
Total		1,680,570	1,791,241	1,781,459	(9,782)

RISK MANAGEMENT DEPARTMENT SUMMARY*DESCRIPTION*

Plans, organizes, implements, and monitors a comprehensive loss control program for the City. Identifies, analyzes, and evaluates risks and potential losses to the City as they relate to insurance, safety, and claims. Recommends and assists in the negotiation and selection of insurance programs for the City. Negotiates the adjustment of all insured and uninsured losses. Monitors the safety program of the City to ensure its uniform application and shall make recommendations as needed. Participates in the investigation of accidents and injuries and prepares material and evidence for use by the City in hearings, lawsuits, and insurance investigations. Inspects City facilities to assess existing or potential accident and health hazards and recommends corrective or preventive measures as needed.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	397,998	397,812	357,141
OPERATING EXPENSE	132,631	125,102	139,360
TOTAL	530,630	522,914	496,501
FULL TIME POSITIONS	8	8	7

Class Title

Managing Director, Human Resources & Risk	1	1	0
Safety Investigative, Manager	1	1	1
Manager, Workers' Compensation	1	1	1
Administrative Manager, Risk	1	1	1
Safety/Loss Control Coordinator	1	1	1
Safety Officer/Investigator	2	2	2
Risk Management Administrator	1	1	1
TOTAL	8	8	7

RISK MANAGEMENT DEPARTMENT OFFICE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	REQUESTED 2022/2023	VARIANCE + / (-)
1003					
7110	Regular Wages	256,850	278,615	258,821	-19,794
7120	Overtime	752	1,500	1,500	0
7210	W/C Insurance	1,070	560	2,343	1,783
7230	Uniforms	2,459	2,500	2,500	0
7260	FICA Matching	18,442	21,429	19,915	-1,514
7270	Pension Matching	32,474	33,614	31,239	-2,375
7280	Insurance Matching	83,417	55,594	36,823	-18,771
7290	Contribution Matching	2,535	4,000	4,000	0
7510	Professional Services	9,439	19,000	0	-19,000
7514	Contract Labor	0	0	19,000	19,000
7550	Communications	7,252	5,904	7,322	1,418
7600	Travel	0	7,800	12,931	5,131
7630	Train/Cont. Education	3,940	4,677	6,962	2,285
7700	Risk Allocation	25,382	8,485	9,710	1,225
7870	Maint: Motor Equip.	11,626	6,254	7,854	1,600
7880	Maint: Mach/Imp/Tools	48,170	51,643	51,634	-9
7990	Dues and Fees	2,205	3,560	3,950	390
8009	Licenses(CDL,CPA,Etc)	0	120	120	0
8010	Supplies	11,956	12,250	12,250	0
8016	Small Equip	8,373	0	0	0
8017	Printing(Not Std Forms)	132	300	300	0
8018	Books & Subscriptions	176	353	395	42
8110	Gasoline	2,463	2,076	4,252	2,176
8150	Food	1,515	2,680	2,680	0
Total		530,630	522,914	496,501	-26,413



Central Services

CENTRAL SERVICES*SUMMARY*

The Central Services Department provides support services to all City departments and to Dougherty County departments as requested. The Department is responsible for acquisition, storekeeping, maintenance and disposal of supplies and equipment. Central Services is comprised of two divisions: Procurement, which houses Administrative employees and Materials Management, which houses the Warehouse and Surplus.

STRATEGIC PRIORITIES (SP)

V - Effective & Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP V, G&O 2: Provide Customer Satisfaction, Not Only Customer Service

PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actual	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP V, G&O 2, PM 1: Total Requisitions Assigned during the F	1,635	2,000	1,800	1,900
SP V, G&O 2, PM 2: Formal Bids advertised	55	65	60	65
SP V, G&O 2, PM 3: Formal Bids awarded	42	40	45	40
SP V, G&O 2, PM 4: RFP's advertised	19	10	15	20
SP V, G&O 2, PM 5: RFP's awarded	9	5	10	15
SP V, G&O 2, PM 6: Average days from advertisement to	44	50	45	45
SP V, G&O 2, PM 7: Purchase Orders issued by Procurement	2,489	3,000	2,500	3,000
SP V, G&O 2, PM 8: # of surplus items sold	338	525	400	400
SP V, G&O 2, PM 9: Receipts from surplus sales	\$740,189	\$600,000	\$600,000	\$600,000

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SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

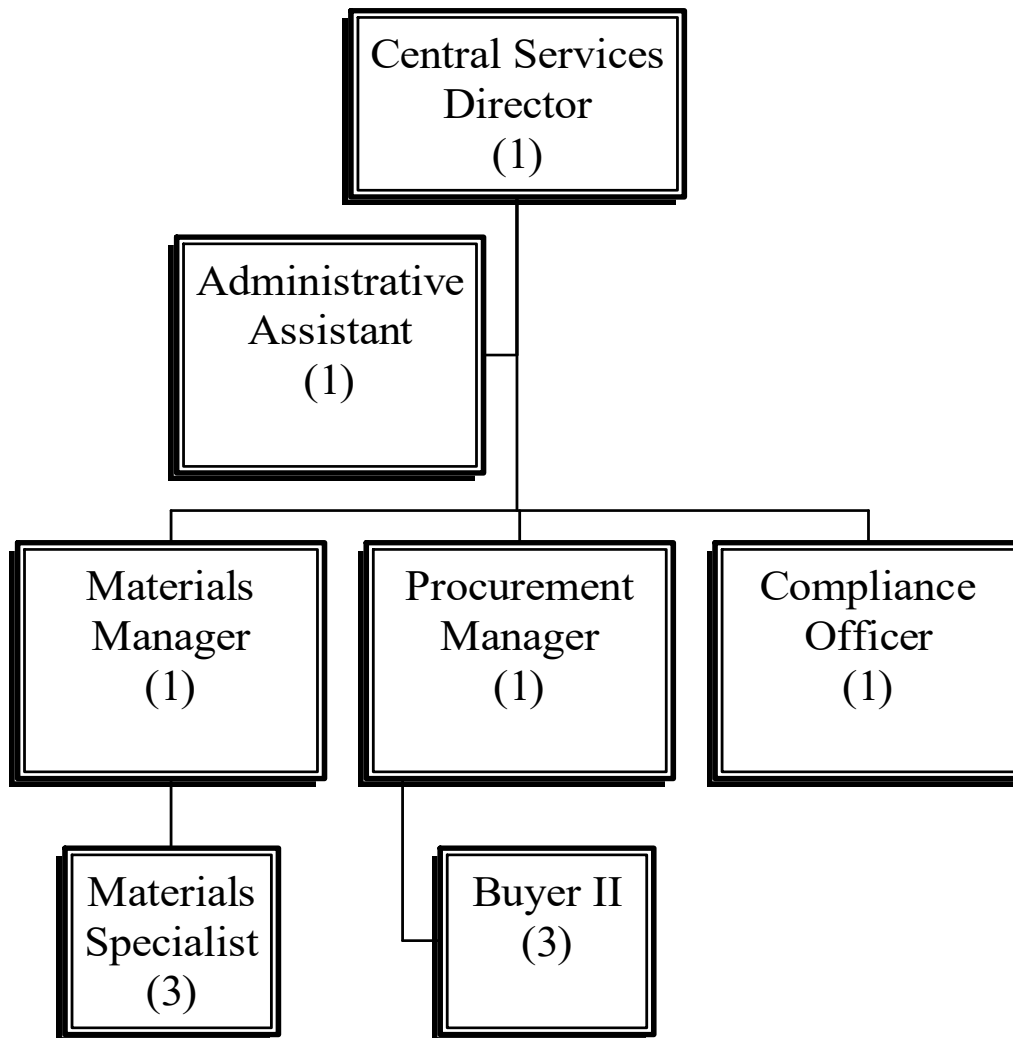
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

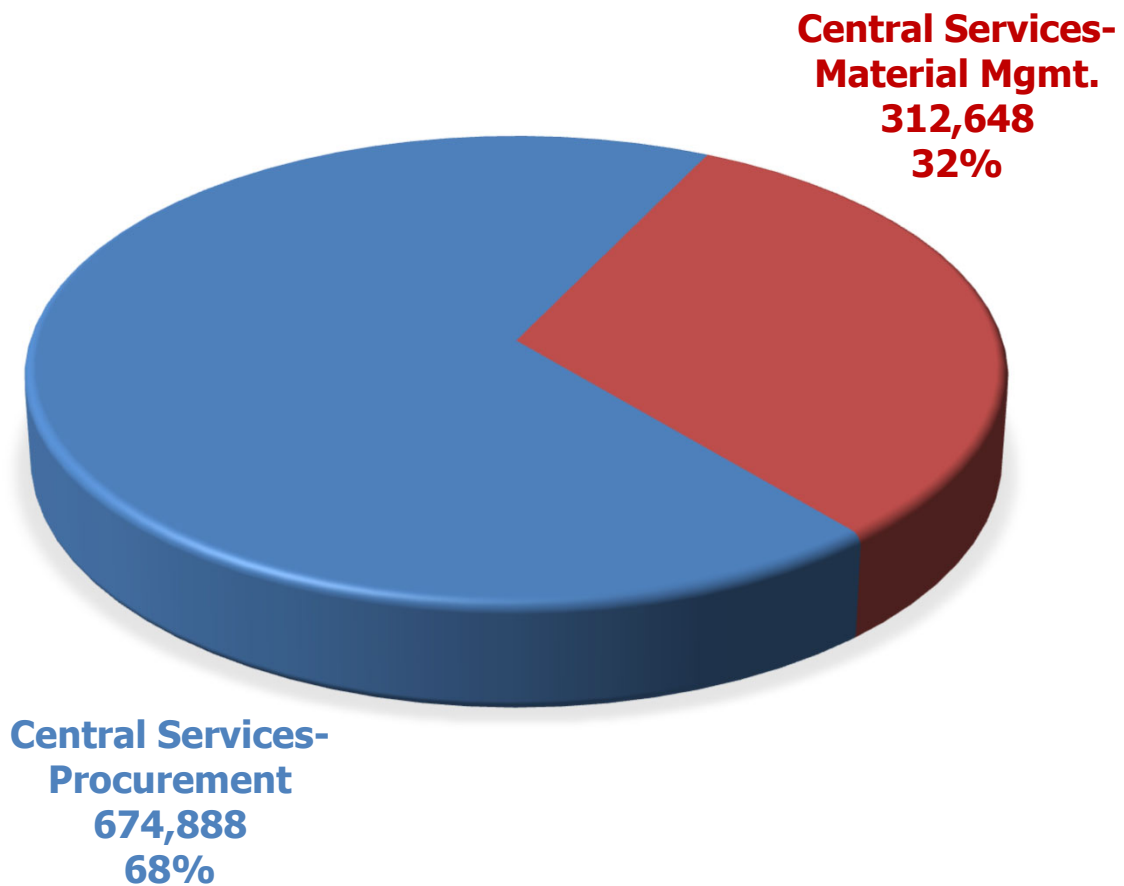
SP VI = Fiscal Responsibility



Central Services Department



City of Albany
Adopted Budget
FY 2023
Central Services Department



Total Expenditures
\$987,536

CENTRAL SERVICES*SUMMARY*

The Central Services Department provides support services to all City departments and to Dougherty County departments as requested. The Department is responsible for acquisition, storekeeping, maintenance and disposal of supplies and equipment. Central Services is comprised of three divisions: Procurement, Materials Management and Grants.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	683,286	828,533	830,508
OPERATING EXPENSE	133,307	144,594	157,028
TOTAL	816,593	973,127	987,536
FULL TIME POSITIONS	10	11	11

CENTRAL SERVICES - ADMINISTRATION / PROCUREMENT DIVISION*DESCRIPTION*

Administration directs and furnishes support for the two service divisions by planning, implementing policies and procedures, budgeting and staff assistance. The function of the Procurement Division is to provide centralized purchasing of all equipment supplies and services necessary to operate the City; initiate and administer all contracts; support all departments with product/service information, specifications, standards, and advise on procedures, policy and law; advise management on trends, developments and problems related to goods and services that may affect the various departments of the City.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	476,035	579,566	584,177
OPERATING EXPENSE	70,867	84,344	90,711
TOTAL	546,902	663,910	674,888
FULL TIME POSITIONS	6	7	7

Class Title

Director	1	1	1
Procurement Manager	1	1	1
Compliance Officer	0	1	1
Buyer II	3	3	3
Administrative Assistant	1	1	1
TOTAL	6	7	7

CENTRAL SERVICES - ADMINISTRATION / PROCUREMENT DIVISION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
1100					
7110	Regular Wages	326,763	407,069	411,119	4,050
7120	Overtime	13	500	500	0
7130	Part Time	22,948	21,140	21,140	0
7210	W/C Insurance	695	943	952	9
7260	FICA Matching	25,178	32,796	33,106	310
7270	Pension Matching	39,213	48,908	49,394	486
7280	Insurance Matching	56,235	63,210	62,666	-544
7290	Contribution Matching	4,990	5,000	5,300	300
7510	Professional Services	538	0	0	0
7513	Adm Svcs (Finance,Mgt)	3,100	0	0	0
7550	Communications	6,692	5,100	4,770	-330
7570	Advertising	1,246	800	800	0
7600	Travel	-305	2,220	3,200	980
7630	Train/Cont. Education	3,086	2,100	2,100	0
7700	Risk Allocation	11,984	12,122	17,229	5,107
7870	Maint:Motor Equipment	1,126	598	1,012	414
7880	Maint:Mach/Imp/Tools	5,236	4,979	5,994	1,015
7990	Dues and Fees	1,851	1,311	1,687	376
8010	Supplies	2,638	4,200	3,900	-300
8016	Small Equip	2,877	4,000	5,123	1,123
8018	Books & Subscriptions	192	200	200	0
8052	Rent Governmental Bldg	28,272	44,214	41,196	-3,018
8110	Motor Fuel	252	500	500	0
8150	Food/Employee Apprec.	2,083	2,000	3,000	1,000
Total		546,902	663,910	674,888	10,978

CENTRAL SERVICES - MATERIALS MANAGEMENT DIVISION*DESCRIPTION*

The Materials Management Division maintains supplies and tools for all Departments of the City, as well as Dougherty County when requested. Receives, stores and disposes of surplus materials and equipment. Monitors expendable inventory throughout the City.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	207,251	248,967	246,331
OPERATING EXPENSE	65,540	60,250	66,317
TOTAL	272,791	309,217	312,648
FULL TIME POSITIONS	4	4	4

Class Title

Materials Manager	1	1	1
Materials Specialist	3	3	3
TOTAL	4	4	4

CENTRAL SERVICES - MATERIALS MANAGEMENT DIVISION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
1104					
7110	Regular Wages	132,167	154,338	161,279	6,941
7120	Overtime	2,857	5,500	6,000	500
7210	W/C Insurance	5,559	3,564	9,535	5,971
7230	Uniforms	1,662	2,400	2,250	-150
7260	FICA Matching	9,581	12,228	12,797	569
7270	Pension Matching	15,900	19,181	20,073	892
7280	Insurance Matching	38,787	49,756	32,397	-17,359
7290	Contribution Matching	738	2,000	2,000	0
7550	Communications	5,795	10,150	6,950	-3,200
7600	Travel	0	1,800	2,400	600
7630	Training & Education	0	960	960	0
7870	Maint: Motor Equip.	10,393	6,710	12,787	6,077
7880	Maint: Mach/Imp/Tools	790	670	660	-10
7900	Utilities	24,635	30,000	30,000	0
7990	Dues and Fees	0	460	460	0
8010	Supplies	7,704	2,500	2,500	0
8016	Small Equip	14,166	5,000	4,000	-1,000
8110	Motor Fuel	2,057	1,900	2,000	100
8150	Employee Apprec/Food	0	0	0	
Total		272,791	309,217	312,648	3,431



Finance

FINANCE**DESCRIPTION**

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a great place to live, work and play.

SP VI: Fiscal Responsibility.

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community.

SP VI, G&O 1: To Have Effective and Consistent Processes Throughout the Organization.

SP VI, G&O 2: Effectively Manage Organization Risk.

PERFORMANCE MEASURES (PM)

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP VI, G&O 1, PM 1 - Number of Process Improvement Initiatives Being Worked.	8	5	4	1	5
SP VI, G&O 1, PM 2 - Percentage of Vendors Using ACH or Electronic	1%	20%	20%	25%	35%
SP VI, G&O 1, PM 3 - % Revenue/Cash Handling Policy Updated and Consistent Throughout the City	13%	50%	100%	100%	100%
SP VI, G&O 1, PM 4 - % Cashless Department that receive payments	N/A	88%	94%	82%	94%
SP VI, G&O 2, PM 1 - Financial Policies Reviewed and/or Updated.	Reviewed	Reviewed	Update	Update	Reviewed
SP VI, G&O 2, PM 2 - # of Audit Recommendations or Comments (In the Year Provided, not the Audit Fiscal Year)	0	1	0	0	0

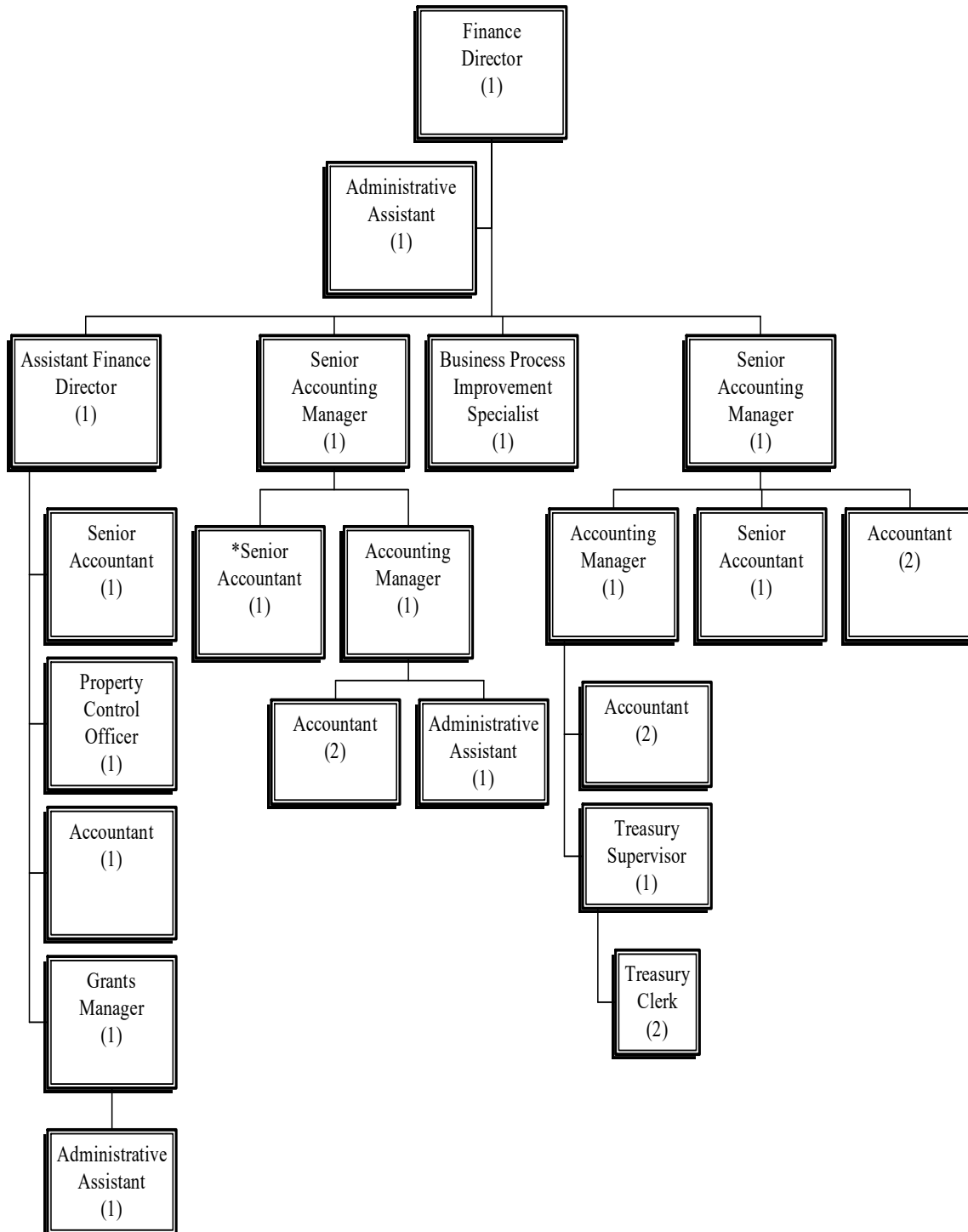
1. COA – Utilities Administration - Executions of recommended Non-Tyler Administrative Projects
2. COA Procurement – Department Administrators Formal Training & Information Network
3. COA Procurement – Enhanced P-Card Usage - Strategy & Implementation
4. COA City Attorney's Office – Civil Litigation Retention & Storage Project
5. COA Municipal Court – Redesign Strategy
6. COA Municipal Court – Strategy & Implementation Plan-Court Staff Training & "Fresh Start"
7. COA Municipal Court – Operational Procedures Manual & Clerk Training Manuals
8. COA Municipal Court – Center for Court Innovations – Community Needs Assessment Report
9. COA Municipal Court – U.S. Department of Justice – Grant for the planning and establishment of Community Courts

Process Improvements in Parks & Recreation
 Process Improvements in DCED
 Leadership Training and Development -DCED & Recreation

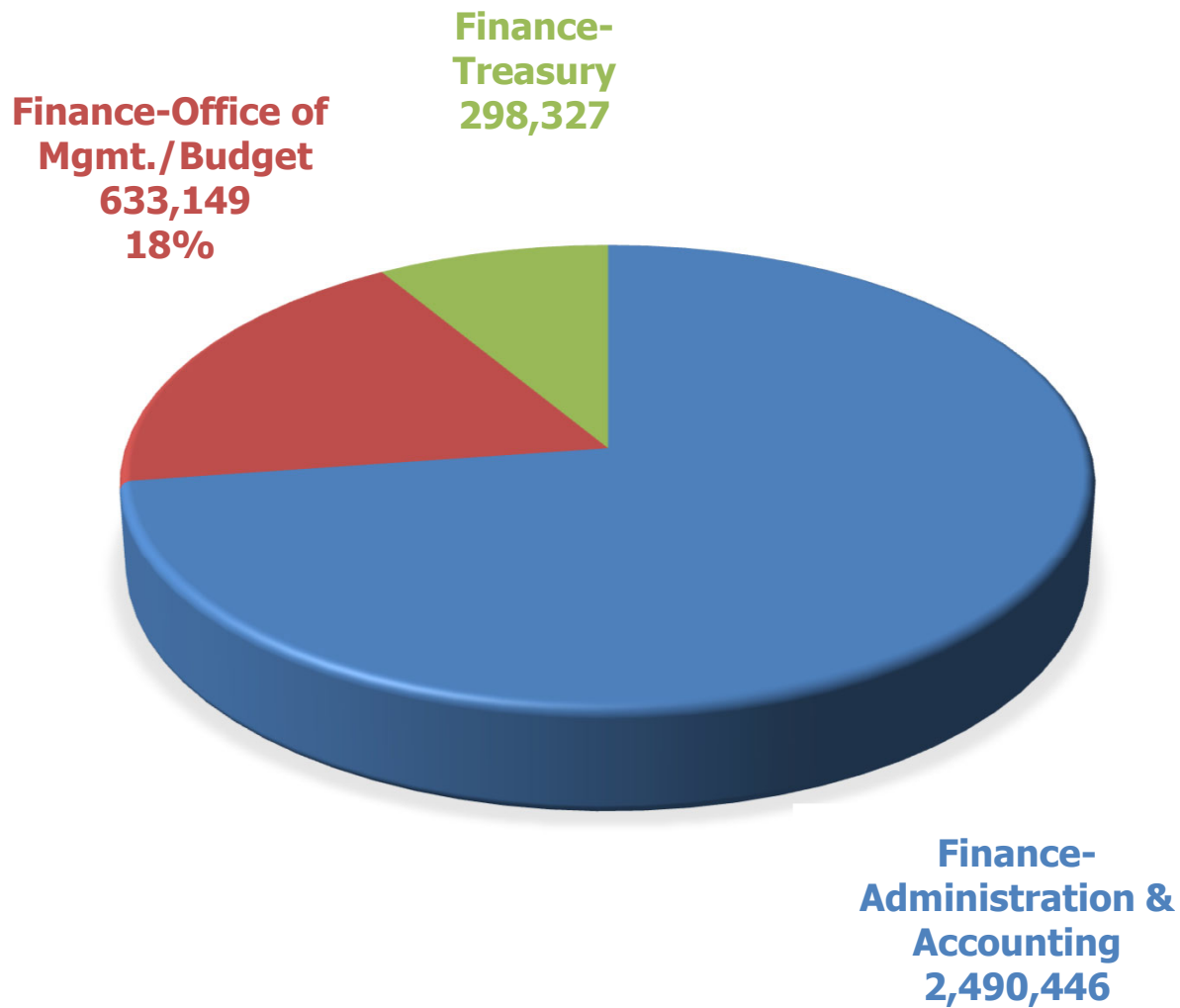
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Finance Department



City of Albany
Adopted Budget
FY 2023
Finance Department



Total Expenditures
\$3,421,922

FINANCE SUMMARY*DESCRIPTION*

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager, Utility Board and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	2,126,838	2,303,415	2,554,555
OPERATING EXPENSES	840,554	861,939	867,367
TOTAL	2,967,392	3,165,354	3,421,922
FULL TIME POSITIONS	25	25	25

FINANCE DEPARTMENT*DESCRIPTION*

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager, Utility Board and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,594,659	1,643,027	1,720,144
OPERATING EXPENSES	730,309	734,134	770,302
TOTAL	2,324,968	2,377,161	2,490,446
FULL TIME POSITIONS	21	21	21

Class Title

Chief Financial Officer	1	1	1
Administrative Assistant	2	2	2
Assistant Chief Financial Officer	1	1	1
Business Process Improvement Specialist	1	1	1
Property Control Officer	1	1	0
Senior Accounting Manager	2	2	2
*Accountant, Senior	3	3	3
Accountant	7	7	8
Accounting Manager	2	2	2
Grants Manager	1	1	1
TOTAL	21	21	21

* One Position Funded by Public Employees Group Health Plan

FINANCE DEPARTMENT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
1501					
7110.	Regular Wages	1,137,724	1,175,611	1,239,850	64,239
7120.	Overtime	1,523	2,000	2,000	0
7130.	Part Time	19,486	18,000	18,630	630
7210.	W/C Insurance	2,317	2,355	2,484	129
7260.	FICA Matching	82,180	90,087	95,002	4,915
7270.	Pension Matching	136,555	141,313	149,022	7,709
7280.	Insurance Matching	205,576	204,661	204,156	-505
7290.	Contribution Matching	9,298	9,000	9,000	0
7510.	Professional Services	233,256	246,800	246,800	0
7512.	Tech Svcs (Surveys,DP)	154	0	0	0
7513.	Adm.Svcs(Finance,Mgt)	347,337	316,948	322,939	5,991
7550.	Communications	17,691	17,996	18,490	494
7570.	Avertising	354	2,100	2,100	0
7600.	Travel	0	4,200	7,000	2,800
7630.	Train/Cont. Education	2,588	8,400	14,000	5,600
7700.03	Risk Allocation	17,936	19,266	31,107	11,841
7870.01	Labor	1,045	759	500	-259
7870.02	Maintenance	851	322	400	78
7870.03	Parts	153	159	400	241
7880.	Maint: Mach/Imp/Tools	12,497	12,120	14,069	1,949
7990.	Dues and Fees	34,232	35,910	39,357	3,447
8009.	Licenses(CDL,CPA,Etc)	0	200	0	-200
8010.	Supplies	17,097	7,000	10,000	3,000
8016.	Small Equip	7,855	4,200	10,000	5,800
8017.	Printing(Not Std Forms)	2,800	2,500	2,000	-500
8018.	Books & Subscriptions	710	1,000	1,000	0
8050.	Equipment Rental	5,812	6,800	5,556	-1,244
8052.02	Building Use-Govt Building	27,800	46,817	44,447	-2,370
8110.01	Gasoline	143	137	137	0
8150	Food/Employee Apprec.	0	500	0	-500
Total		2,324,968	2,377,161	2,490,446	113,285

Budget Management

DESCRIPTION

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager, Utility Board and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	328,320	450,000	633,149
TOTAL	328,320	450,000	633,149
FULL TIME POSITIONS	0	0	0

Budget Management					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
1502					
7110.	Regular Wages	296,364	407,792	577,868	170,076
7210	W/C Insurance	9,118	11,012	15,492	4,480
7260.	FICA Matching	22,839	31,196	39,789	8,593
Total		328,320	450,000	633,149	183,149

TREASURY DIVISION*DESCRIPTION*

The primary function of the Treasury Division is to collect funds due to the city in the form of alcohol license fees, occupational taxes, miscellaneous permits, bonds & fines, Community Development loan payments, delinquent revenue accounts, and other miscellaneous income. Maintain the petty cash funds and the payment of travel vouchers. Serves as a collection point for generated revenue from other city departments. Consolidate daily transaction reports of collected revenue for bank deposits and submit them to the Finance Department. In addition we collect County Occupational Taxes and alcohol license fees.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	203,859	210,388	201,262
OPERATING EXPENSE	110,244	127,805	97,065
TOTAL	314,103	338,193	298,327
FULL TIME POSITIONS	4	4	4

Class Title

Teller/Treasury Supervisor	1	1	1
Administrative Assistant	2	1	1
Treasury Clerk	1	2	2
TOTAL	4	4	4

TREASURY DIVISION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
1702					
7110.	Regular Wages	127,193	131,441	137,987	6,546
7120.	Overtime	530	1,000	1,000	0
7130.	Part Time	16,480	15,736	0	-15,736
7210.	W/C Insurance	288	296	278	-18
7260.	FICA Matching	10,462	11,336	10,633	-703
7270.	Pension Matching	15,142	15,773	16,558	785
7280.	Insurance Matching	33,349	34,306	34,306	0
7290.	Contribution Matching	414	500	500	0
7510.	Professional Services	13,212	16,000	16,000	0
7550.	Communications	2,399	3,720	4,172	452
7600.	Travel	1,601	1,770	3,000	1,230
7630	Training & Development	805	510	1,000	490
7700	Risk Allocation	15,938	37,475	0	-37,475
7880.	Maint: Mach/Imp/Tools	35,831	35,656	34,960	-696
7990.	Dues and Fees	12,620	8,000	12,000	4,000
8010.	Supplies	2,990	3,300	3,000	-300
8052.03	Rent Central Square Bldg	24,874	21,374	22,933	1,559
8495	Cash Short/(Over)	-25	0	0	0
Total		314,103	338,193	298,327	(39,866)



Code Enforcement

CODE ENFORCEMENT*DESCRIPTION*

The Code Enforcement Department is responsible for the life-safety, general health and welfare of the public within the boundaries of the City of Albany and Dougherty County as they relate to the construction, occupancy and maintenance of buildings, structures and property. This is accomplished by the enforcement of Georgia State adopted building codes, laws and the local ordinances of the City of Albany and Dougherty County. The primary duties include the prevention, identification, correction or abatement of violations of all applicable laws, codes and ordinances. All functions of this Department require frequent communication and interaction with other local, state, and federal officials.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, Goal 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SPI, Goal 1, Objective 8: Identify and develop a plan to address blighted residential and commercial structures

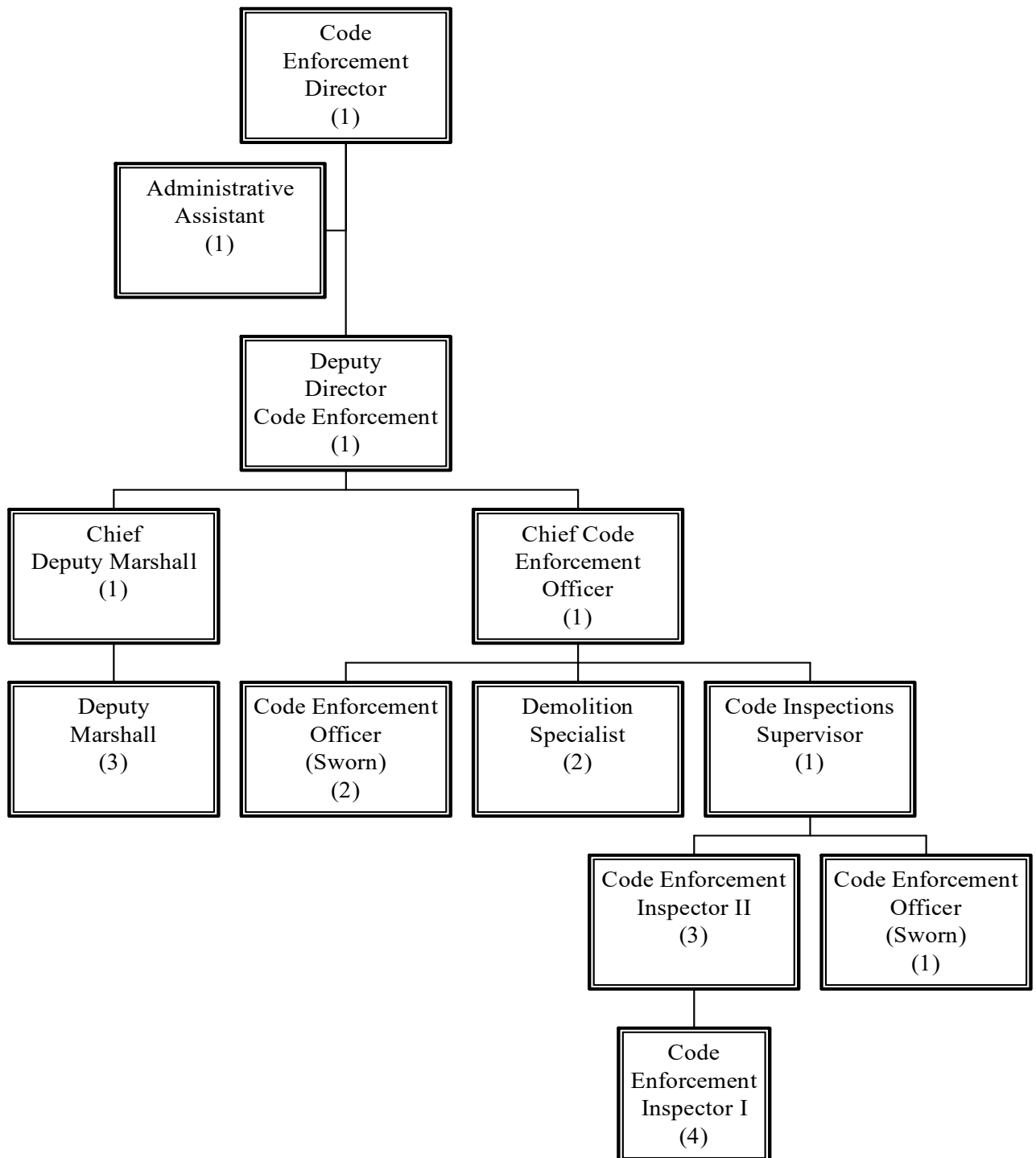
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022
SP I, Goal I, Objective 8: Complainants Cleared within 60 Days (Property Mnt & Nuisance)	90%	90%	90%
SP I, Goal I, Objective 8: Build a database that records blighted residential and commercial properties	N/A	N/A	100%
SP I, Goal I, Objective 8: Establish a team that focuses on blighted property and its disposition	N/A	N/A	100%
SP I, Goal I, Objective 8: % of violators complying with the ordinance	N/A	N/A	60%

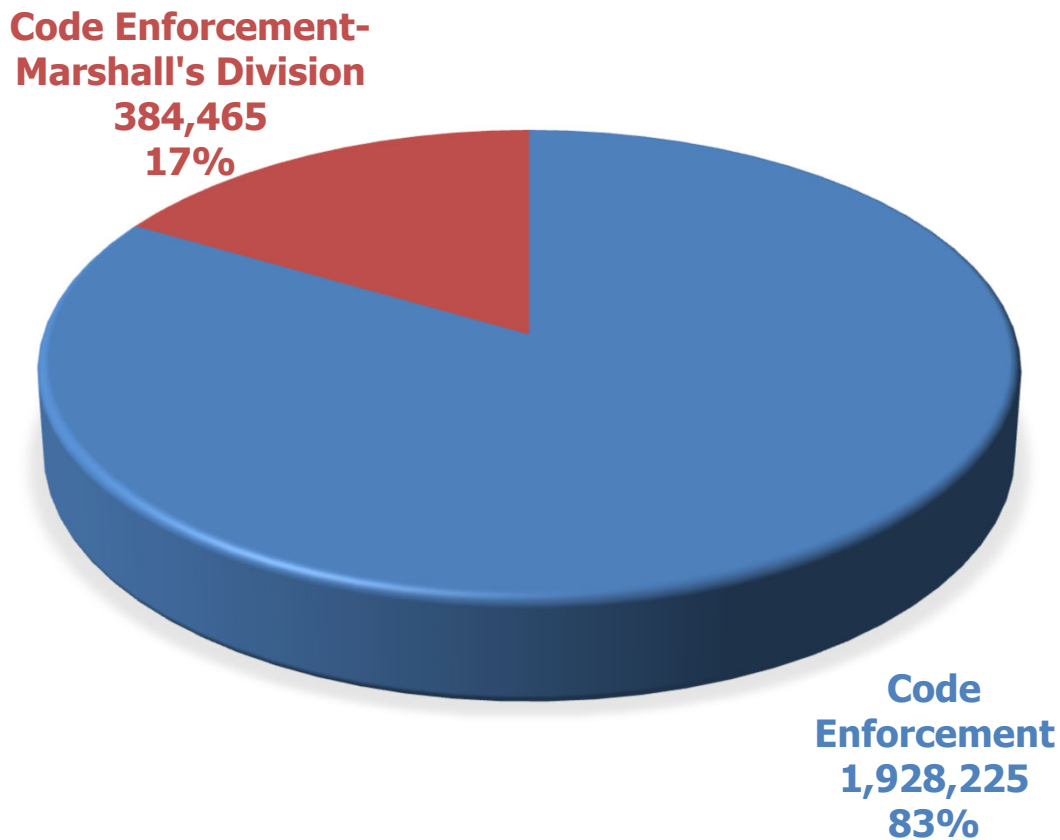
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Code Enforcement



City of Albany
Adopted Budget
FY 2023
Code Enforcement



Total Expenditures
\$1,707,833

CODE ENFORCEMENT SUMMARY*SUMMARY*

The Code Enforcement Department consist of the Enforcement Division and the Marshal's Division. The Enforcement Division is responsible for the life-safety, general health, and welfare of the public within the boundaries of the City of Albany and Dougherty County as they relate to commercial and residential properties. The Marshal's Division is responsible for maintaining the best interest of the citizens of Albany and Dougherty County as it relates to conducting business, security for the Municipal Court and the Albany Utility.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	931,033	1,296,445	1,439,365
OPERATING EXPENSE	719,829	831,013	873,325
TOTAL	1,650,863	2,127,458	2,312,690
FULL TIME POSITIONS	19	21	21

CODE ENFORCEMENT DEPARTMENT

DESCRIPTION

The Code Enforcement Department consist of the Enforcement Division and the Marshal's Division. The Enforcement Division is responsible for the life-safety, general health, and welfare of the public within the boundaries of the City of Albany and Dougherty County as they relate to commercial and residential properties. The Marshal's Division is responsible for maintaining the best interest of the citizens of Albany and Dougherty County as it relates to conducting business, security for the Municipal Court and the Albany Utility.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	617,651	963,410	1,100,832
OPERATING EXPENSE	669,533	789,484	827,393
TOTAL	1,287,184	1,752,894	1,928,225
FULL TIME POSITIONS	15	17	17

Class Title

Administrative Assistant	1	1	1
Code Enforcement Director	1	1	1
Deputy Director	0	0	1
Chief Code Enforcement Officer	1	1	1
* Code Enforcement Ofcr (Sworn)	3	3	3
Blight / Demo Section Supervisor	0	1	0
Community Engagement Officers	0	1	0
Demolition Specialist	0	1	2
**Code Enforcement Inspector I	6	4	4
Code Enforcement Inspector II	1	3	3
Code Inspections Supervisor	1	1	1
Code Inspections Supervisor/Demolition Specialist	1	0	0
TOTAL	15	17	17

* One of the Code Enforcement Officers' position and One of the Code Enforcement Inspector I is paid for by Solid Waste Enterprise Fund

**Two of the Code Inspector I is paid for by Dougherty County

CODE ENFORCEMENT DEPARTMENT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
1700					
7110	Regular Wages	439,217	674,514	773,847	99,333
7120	Overtime	2,694	2,750	1,250	(1,500)
7210	W/C Insurance	15,001	24,517	28,058	3,541
7230	Uniforms	4,684	7,121	5,850	(1,271)
7260	FICA	31,595	48,811	59,295	10,484
7270	Pension Matching	49,365	82,590	116,265	33,675
7280	Insurance Matching	70,647	118,107	111,267	(6,840)
7290	Contribution Matching	4,449	5,000	5,000	0
7510	Professional Services	65	400	1,300	900
7512.01	Demolition Cost	540,352	600,000	600,000	0
7512.03	Mowing/Lot Cleaning	35,566	45,000	40,000	(5,000)
7550	Communications	21,962	25,153	24,132	(1,021)
7600	Travel	4,651	7,416	8,167	751
7630	Train/Cont. Education	5,097	5,070	5,600	530
7700	Risk Allocation	0	0	63,244	63,244
7860	Maint: Buildings	0	0	0	0
7870	Maint. Motor Equip.	16,064	13,743	25,957	12,214
7880	Maint: Mach/Imp/Tools	14,712	23,107	11,033	(12,074)
7990	Dues and Fees	717	2,200	2,875	675
8010	Supplies	3,321	2,840	1,750	(1,090)
8016	Small Equipment	5,650	34,205	4,350	(29,855)
8017	Printing	753	1,700	1,700	0
8018	Books & Subscription	1,559	1,497	660	(837)
8052	Rent Central Square Bldg	8,747	17,855	21,434	3,579
8110	Gasoline	9,769	8,648	14,691	6,043
8150	Food/Employee Apprec.	547	650	500	(150)
Total		1,287,184	1,752,894	1,928,225	175,331

MARSHAL'S DIVISION*DESCRIPTION*

The Marshals are responsible for maintaining the best interest of the citizens of Albany and Dougherty County as it relates to conducting business. Their duties are to conduct investigations, regulate and approve permits, monitor alcohol establishments and businesses. To make sure that those conducting business are in possession of an Occupational Tax Certificate for the City of Albany, and Dougherty County and when applies an alcohol license. Aid in the collection of delinquent excise taxes and bad checks. They also inspect all vehicles for hire to ensure safe transportation for the public; perform training to area merchants in hope to prevent the sale of alcohol to persons underage. This Division also serves delinquent property tax notices, city warrants (make arrest) and deliver summons from the Municipal Court. Additionally, the division is responsible for the security of the Albany Utilities and during judicial hearings of the Municipal Court.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	313,382	333,035	338,533
OPERATING EXPENSE	50,297	41,529	45,932
TOTAL	363,679	374,564	384,465
FULL TIME POSITIONS	4	4	4

Class Title

Marshal/Director, License & Business Suppor	1	1	0
Deputy Marshall	2	2	3
Chief Deputy/License Inspector	1	1	1
TOTAL	4	4	4

SERVICES DIVISION OFFICE					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
1701					
7110	Regular Wages	213,012	225,066	216,996	-8,070
7120	Overtime	2,157	2,500	1,000	-1,500
7130	Part Time	0	0	15,736	15,736
7210	W/C Insurance	7,763	8,192	8,414	222
7230	Uniforms	3,411	4,000	4,000	0
7260	FICA Matching	15,503	17,409	16,677	-732
7270	Pension Matching	31,885	34,135	32,699	-1,436
7280	Insurance Matching	37,155	39,233	40,511	1,278
7290	Contribution Matching	2,495	2,500	2,500	0
7550	Communications	9,659	6,971	6,890	-81
7600	Travel	100	1,050	2,050	1,000
7630	Train/Cont. Education	15	780	1,495	715
7870	Maint: Motor Equip.	14,302	6,329	10,718	4,389
7880	Maint: Mach/Imp/Tools	18,371	18,343	14,671	-3,672
7990	Dues and Fees	90	350	200	-150
8010	Supplies	2,524	2,500	2,500	0
8016	Small Equip	1,063	1,000	1,000	0
8017	Printing(Not Std Forms)	0	0	500	500
8018	Books & Subscriptions	131	200	300	100
8110	Gasoline	4,043	3,506	5,108	1,602
8150	Food/Employee Apprec.	0	500	500	0
Total		363,679	374,564	384,465	9,901



Technology & Communications

TECHNOLOGY AND COMMUNICATIONS*DESCRIPTION*

The Technology and Communications (TAC) department is charged with establishing, monitoring and maintaining all information technology systems and services for Albany and Dougherty County. TAC is responsible for providing the infrastructure for innovation and automation throughout the City and County including the integrated telephone system servicing the Judicial Building, Government Center, Central Square, City Public Works Compound, Transit, Local Law Enforcement Center, and Albany Dougherty Drug Unit. TAC implements governance for the use of the network and auxiliary operating systems while supporting the operational units by coordinating budgetary and functional requirements with all City and County Departments.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

SP V: Effective & Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: Be Recognized as a Progressive and Innovative Community

SP V, G&O 1: Improve the Processes in the Planning & Development and Licensing & Business Support Department

PERFORMANCE MEASURES (PM)

	2019	2020	2021	2022
SP IV, G&O 3, PM 1: % of Deployment of Technology Around Smart Cities Initiative	60%	100%	100%	100%
SP IV, G&O 3, PM 2: Implementation of New Technology to Replace Legacy Hardware & System	N/A	N/A	N/A	100%
SP IV, G&O 3, PM 3: % of Metaswitch Phone System Migration from Avaya PBX	25%	100%	100%	N/A
SP IV, G&O 3, PM 4: Implementation & Deployment of Cloud Technology for Document Storage	N/A	N/A	N/A	50%
SP V, G&O 1, PM 1: % of Open Government Platform Project Complete	10%	30%	30%	50%
SP V, G&O 1, PM 2: # of Processes automated through the Paperless Workflow Initiative	28	65	65	70

SP I = Safe, Sustainable, & Business Friendly

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SP III = Infrastructure & Asset Management

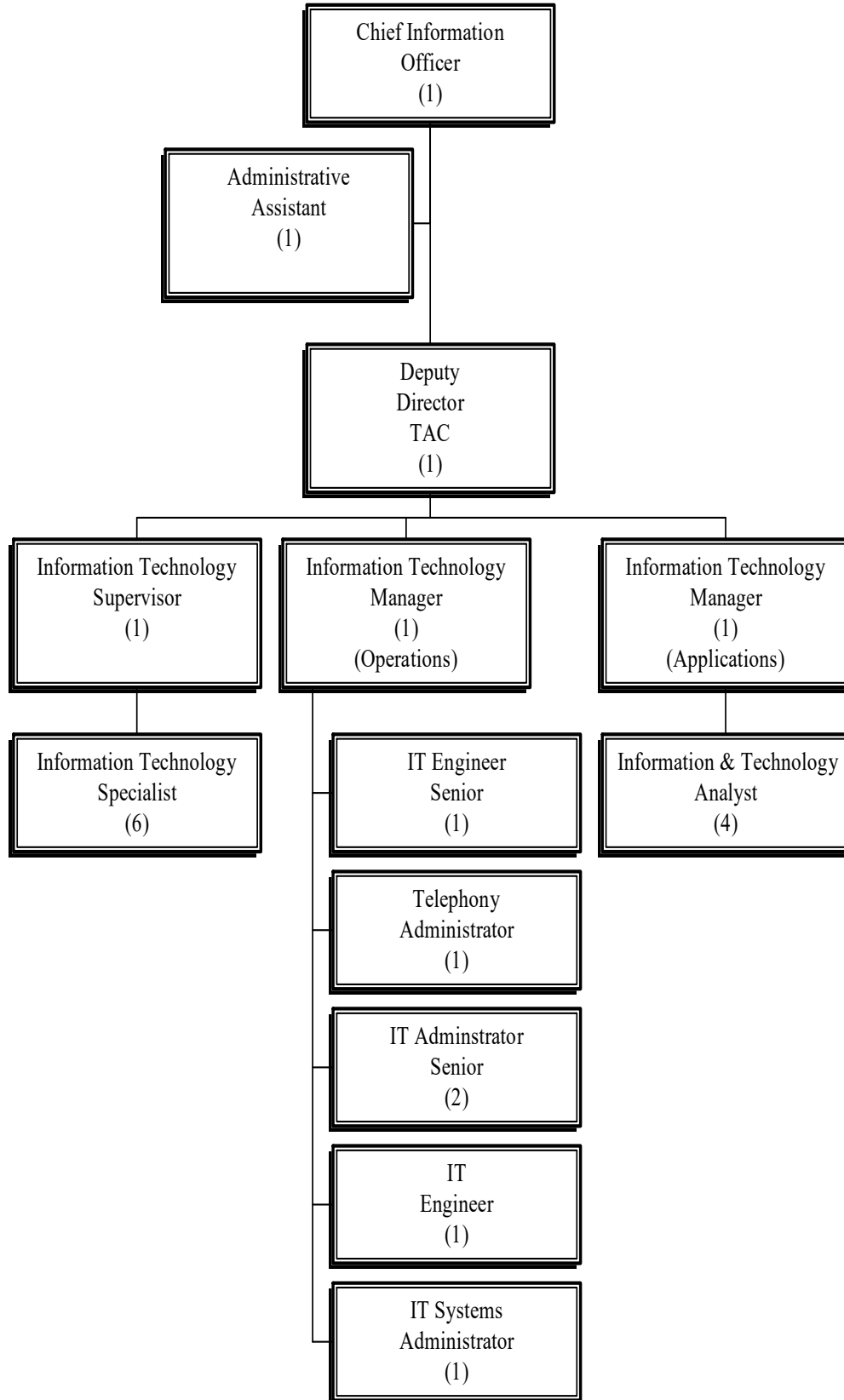
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

SP VI = Fiscal Responsibility



Technology & Communications



TECHNOLOGY AND COMMUNICATIONS*DESCRIPTION*

The Technology and Communications (TAC) department is charged with establishing, monitoring and maintaining all information technology systems and services for Albany and Dougherty County. TAC is responsible for providing the infrastructure for innovation and automation throughout the City and County including the integrated telephone system servicing the Judicial Building, Government Center, Central Square, City Public Works Compound, Transit, Local Law Enforcement Center, and Albany Dougherty Drug Unit. TAC implements governance for the use of the network and auxiliary operating systems while supporting the operational units by coordinating budgetary and functional requirements with all City and County Departments.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,411,784	1,818,346	1,844,712
OPERATING EXPENSE	1,463,130	1,737,909	1,767,839
TOTAL	2,874,915	3,556,255	3,612,551
FULL TIME POSITIONS	23	23	22

Class Title

Chief Information Officer	1	1	1
Deputy Director	0	0	1
IT Analyst	4	4	4
IT Manager	3	3	2
IT Supervisor	1	1	1
IT Systems Administrator, Sr.	2	2	2
IT Systems Administrator	1	1	1
IT Specialist	6	6	6
Production Technician	1	1	0
Telephony Administrator	1	1	1
IT Engineer, Sr.	1	2	2
Applications/RD Engineer	1	0	0
Administrative Assistant	1	1	1
TOTAL	23	23	22

TECHNOLOGY AND COMMUNICATIONS

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
1800					
7110	Regular Wages	986,265	1,297,163	1,304,788	7,625
7120	Overtime	19,270	22,000	22,000	0
7210	W/C Insurance	1,998	2,638	2,654	16
7220	FICA Matching	75,465	100,916	101,499	583
7270	Pension Matching	123,937	158,300	159,215	915
7280	Insurance Matching	200,051	224,829	242,056	17,227
7290	Contribution Matching	4,799	12,500	12,500	0
7512	Tech.Svcs(Surveys,DP)	321,270	290,000	273,800	-16,200
7514	Contract Labor(Temp)	-524	0	0	0
7550	Communications	264,971	319,680	266,900	-52,780
7600	Travel	512	21,000	12,500	-8,500
7610	Auto Allowance	2,700	6,000	6,000	0
7630	Train/Cont. Education	25,940	39,000	25,000	-14,000
7700	Insurance / Risk Allocation	17,382	15,979	19,557	3,578
7870	Maint: Motor Equip.	1,668	4,241	4,241	0
7880	Maint: Mach/Imp/Tools	750,466	959,600	1,039,865	80,265
7883	Maint: Network	4,710	0	0	0
7900	Utilities	0	31,547	28,000	-3,547
7990	Dues and Fees	15,292	14,640	19,563	4,923
8009	Licenses(CDL,CPA,Etc)	409	0	0	0
8010	Supplies	4,000	7,500	6,000	-1,500
8016	Small Equip	25,511	25,000	32,000	7,000
8018.	Books & Subscriptions	164	500	500	0
8052.01	Rent Judicial Bldg	27,291	0	31,191	31,191
8110.	Motor Fuel	915	722	722	0
8150	Food/Employee Apprec.	454	2,500	2,000	-500
Total		2,874,915	3,556,255	3,612,551	56,296



Planning & Development Services

PLANNING & DEVELOPMENT*DESCRIPTION*

The Planning and Development Services Department is comprised of two Divisions: Planning & Zoning and Development Services (Inspection). Planning and Zoning is responsible for the governing of all land usage and developments within the city limits of Albany and the unincorporated limits of Dougherty County. This Division is also responsible for the administration of the Comprehensive Land Use Plan, Zoning Ordinance, Floodplain Management Ordinances, and Sign Ordinances; and provision of staff support for several citizen boards, including Historic Preservation, Greenspace, and Transportation. Inspection provides quality public service while ensuring compliance with the Georgia State building code, local codes, and ordinances. We provide information for our residents, design professionals, contractors, builders and developers to ensure that all construction is maintained in a safe, energy efficient, and accessible manner.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Goal 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SP I, G&O 2: Create an environment that consistently encourages business development and educational opportunities

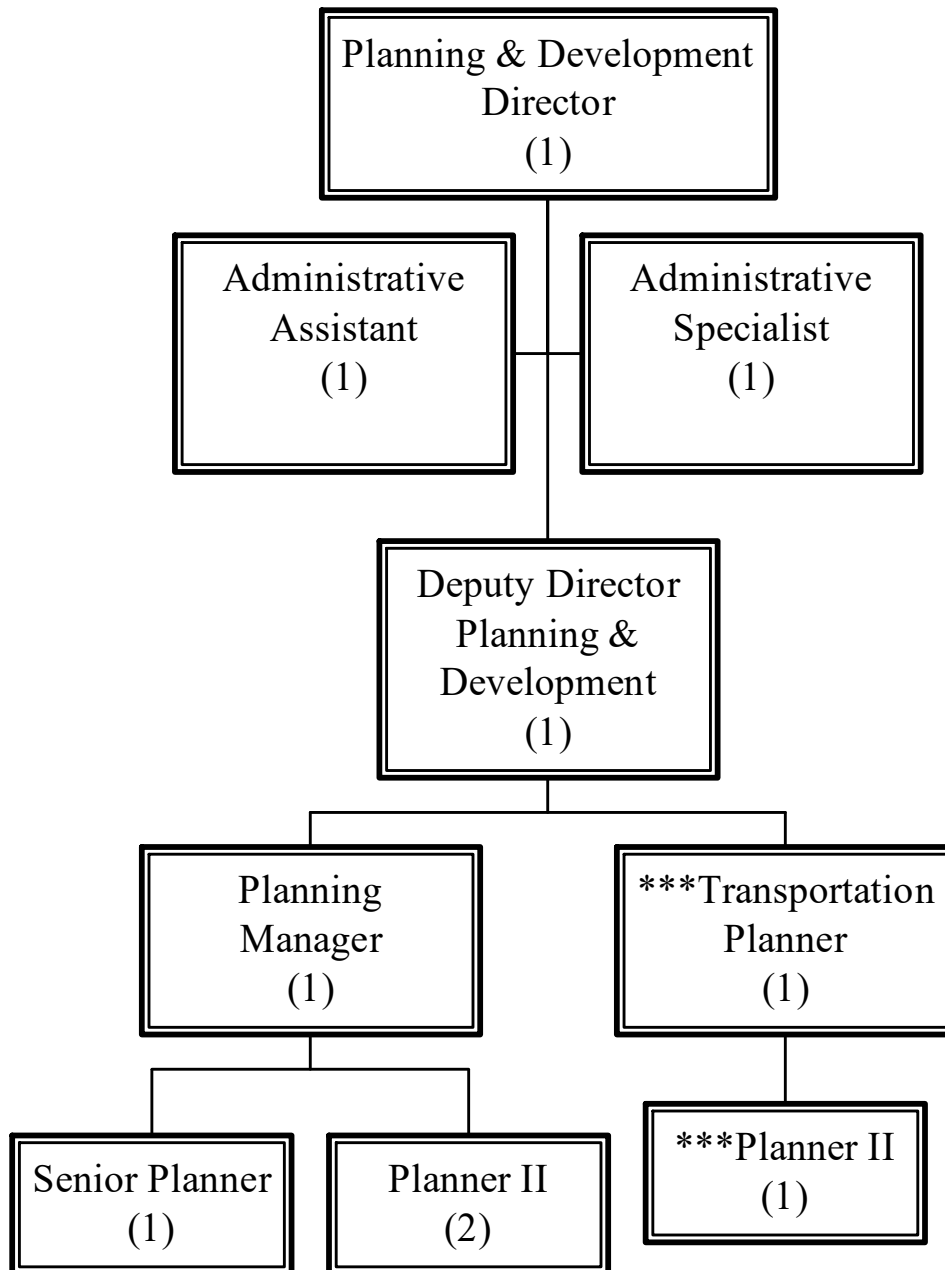
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP I, G&O 2, PM 1: Establish a Complete Count Committee to educate the public and generate interest in the 2020 US Census	100%	N/A	N/A	N/A
SP I, G&O 2, PM 1: # of Development Review meetings Facilitated to discuss potential development projects with developers, engineers, and architects	18	20	20	20
SP I, G&O 1, PM 1: # of Developers and other interested citizens connected with regarding tax-delinquent properties available through the Land Bank for redevelopment	45	55	56	58
SP I, G&O 2, PM 4: % of building permits issued within 10 business days	85%	87%	87%	90%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Planning & Development



*** Position is grant funded

PLANNING & DEVELOPMENT SERVICES*DESCRIPTION*

The Planning and Development Services Department is comprised of two Divisions: Planning & Zoning and Development Services (Building permits and inspection). Planning and Zoning is responsible for the administration of all land use regulations within the city limits of Albany as well as unincorporated Dougherty County. This Division is responsible for management of the Comprehensive Land Use Plan, Zoning Ordinance, Floodplain Management Ordinances, and Sign Ordinances. It also provides staff support for several citizen boards, including Historic Preservation, Greenspace, Planning Commission, Land Bank and Transportation. The Development Services Division provides first-rate customer service while ensuring compliance with the Georgia State building code, local codes, and ordinances. Assistance is given to residents, design professionals, contractors, builders and developers to ensure that all construction is maintained in a safe, energy efficient, and accessible manner.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	567,818	581,442	581,442
PERSONNEL SERVICES	552,397	622,707	647,743
OPERATING EXPENSE	720,879	877,348	1,060,090
TOTAL	1,273,276	1,500,055	1,707,833
FULL TIME POSITIONS	10	10	10

Class Title

Administrative Assistant	1	1	1
* Planner III - Transportation Planner	1	1	1
* Planner II	1	1	1
Planner II	2	3	2
Planner, Senior	1	1	1
Planning Manager	1	1	1
Planning & Code Program Specialist	1	0	0
Administrative Specialist	1	1	1
Deputy Director	0	0	1
Director of Planning & Development Services	1	1	1
TOTAL	10	10	10

* Grant Funded Position

PLANNING & DEVELOPMENT SERVICES

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2100					
7110	Regular Wages	393,617	428,655	470,142	41,487
7120	Overtime	496	1,000	500	-500
7210	W/C Insurance	788	859	941	82
7230	Uniforms	434	360	360	0
7260	FICA Matching	27,968	32,869	36,004	3,135
7270	Pension Matching	42,460	51,559	56,477	4,918
7280	Insurance Matching	82,832	102,905	78,819	-24,086
7290	Contribution Matching	3,802	4,500	4,500	0
7510	Professional Services	569,534	710,658	710,658	0
7512	Tech.Svcs(Surveys,DP)	0	2,500	2,500	0
7550	Communications	8,432	8,980	10,323	1,343
7570	Advertising	9,949	8,000	8,000	0
7600	Travel	588	9,231	9,601	370
7630	Train/Cont. Education	3,997	4,206	4,321	115
7700.03	Risk Allocation	27,144	36,602	13,771	-22,831
7860	Maint. Buildings	0	0	200,000	200,000
7870	Maint. Motor Equip.	7,213	7,226	8,273	1,047
7880	Maint: Mach/Imp/Tools	9,612	9,487	8,875	-612
7990	Dues and Fees	16,947	15,302	15,302	0
8010	Supplies	5,269	5,850	3,850	-2,000
8016	Small Equip	2,969	5,365	5,020	-345
8017	Printing(Not Std Forms)	3,624	4,600	4,600	0
8018	Books & Subscriptions	736	740	600	-140
8052.30	Rent Central Square Bldg	47,666	41,507	49,202	7,695
8110.01	Gasoline	6,074	6,594	4,694	-1,900
8150	Employee Apprec./Food	1,125	500	500	0
Total		1,273,276	1,500,055	1,707,833	207,778



Police

POLICE DEPARTMENT*DESCRIPTION*

The Albany Police Department is responsible for safeguarding lives and property in the City of Albany. The Department is responsible for the enforcement of laws, prevention of crime, promotion of safety, education and implementation of programs to reduce crimes, to protect the innocent against deception, the weak against oppression or intimidation, and the peaceful against violence or disorder. In our efforts to accomplish these mandates the Albany Police Department has embraced the philosophies of "Community Oriented Policing". The goal of Community Oriented Policing is the reduction of crime and disorder by carefully examining the characteristics of problems in the neighborhoods, and then applying appropriate problem-solving remedies. The "Community" for which a patrol officer is given responsibility is a small, well-defined geographical area. Beats are configured in a manner that preserves, as much as possible, the unique geographical and social characteristics of neighborhoods while still allowing efficient service. Effective community policing is generated by optimizing positive daily contacts between our citizens and the police. Assignment of officers to "Districts" enable them to work long term assignments in the same areas, becoming more familiar with members of the community, thus enabling them to stay aware of the day-to-day working of their community.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community

PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actual	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP I, G&O 1, PM 1: Sworn Officers Retention Rate	74%	74%	74%	74%
SP I, G&O 1, PM 3: Average Response Time for Priority Calls (I, II, III to describe the 3 different levels)	9:34	9:00	8:31	9:00
SP I, G&O 1, PM 4: # of Traffic Citations Issued	9,967	11,800	10,646	11,800
SP IV, G&O 3, PM 1: # of Drone Deployments in Support of Public Safety Operations	15	36	22	54

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

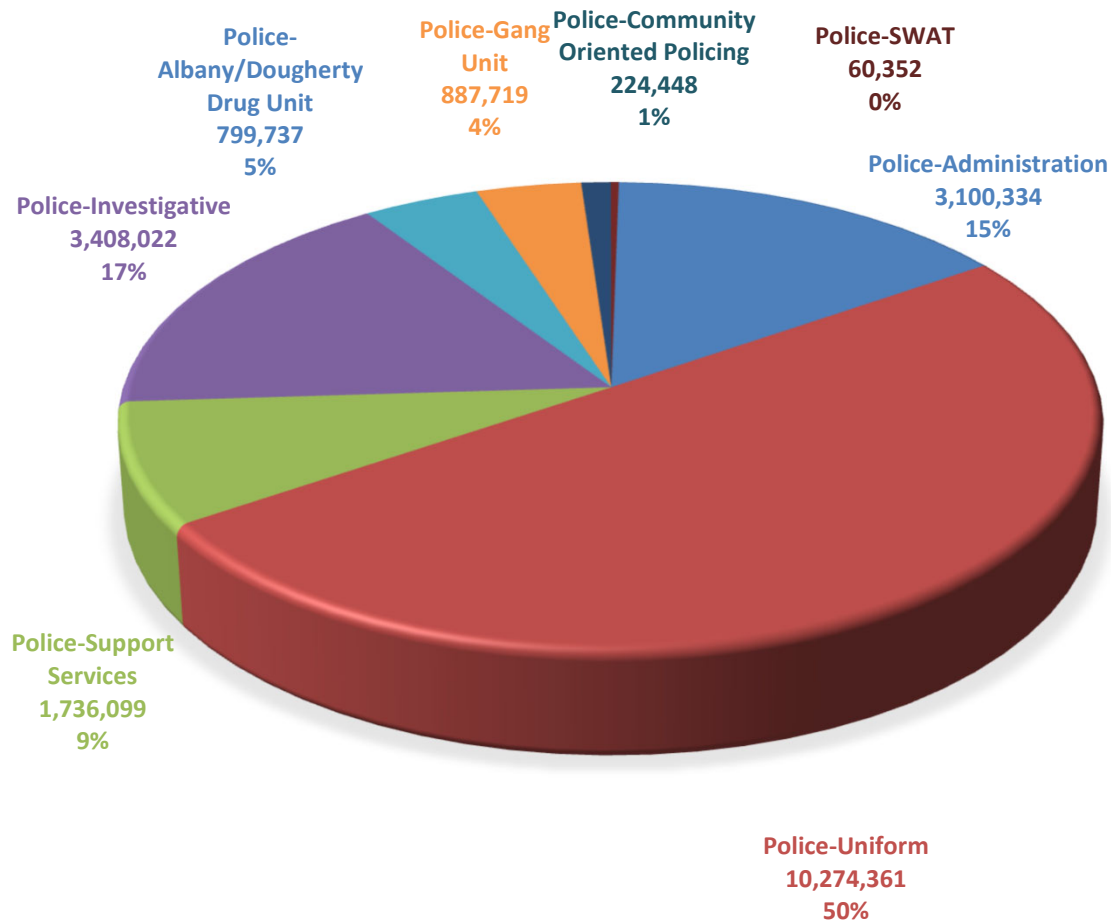
SP III = Infrastructure & Asset Management

SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

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City of Albany Adopted Budget FY 2023 Police Department



Total Expenditures
\$20,491,072

POLICE DEPARTMENTAL SUMMARY*SUMMARY*

The Albany Police Department is responsible for safeguarding lives and property in the City of Albany. The Department is responsible for the enforcement of laws, prevention of crime, promotion of safety, education and implementation of programs to reduce crimes, to protect the innocent against deception, the weak against oppression or intimidation, and the peaceful against violence or disorder. In our efforts to accomplish these mandates the Albany Police Department has embraced the philosophies of "Community Oriented Policing". The goal of Community Oriented Policing is the reduction of crime and disorder by carefully examining the characteristics of problems in the neighborhoods, and then applying appropriate problem-solving remedies. The "Community" for which a patrol officer is given responsibility is a small, well-defined geographical area. Beats are configured in a manner that preserves, as much as possible, the unique geographical and social characteristics of neighborhoods while still allowing efficient service. Effective community policing is generated by optimizing positive daily contacts between our citizens and the police. Assignment of officers to "Districts" enable them to work long term assignments in the same areas, becoming more familiar with members of the community, thus enabling them to stay aware of the day-to-day working of their community.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	15,054,931	16,078,395	16,736,942
OPERATING EXPENSE	3,213,713	3,491,609	3,754,130
TOTAL	18,268,644	19,570,004	20,491,072
FULL TIME POSITIONS	247	247	247

ALBANY - DOUGHERTY SWAT TEAM*DESCRIPTION*

It is the policy and intent of the Albany/Dougherty Metro SWAT Team to provide the community with a reservoir of skilled law enforcement personnel who are capable of identifying and implementing a high level response to special threats with minimal risk to personnel and citizens. The role of law enforcement in all cases, including riotous activity, insurrection, barricaded subjects, execution of narcotics warrants, arrest of dangerous felons, and the rescue of hostages or endangered persons, is the protection of lives and property. The Albany/Dougherty Metro SWAT is a team of specially trained police officers from participating political subdivisions, which will respond to any incident where special weapons and tactics are needed within the member jurisdictions. The unit consist of a maxiumum of twenty five highly trained personnel with specific skills in the areas of marksmanship, tactical response and containment, and the deployment of chemical munitions. The Albany/Dougherty Metro SWAT is under the direct supervision of a unit Commander with the governing authority derived through the Albany/Dougherty Metro SWAT Board of Directors.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	951	5,000	5,000
OPERATING EXPENSE	32,911	30,953	55,352
TOTAL	33,863	35,953	60,352
FULL TIME POSITIONS	0	0	0

City employees assigned to the SWAT Team are housed in APD cost centers.

ALBANY-DOUGHERTY SWAT TEAM

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
205					
7230	Uniforms	951	5,000	5,000	0
7550	Communication	727	1,020	1,750	730
7600	Travel	0	3,000	10,000	7,000
7630	Train/Cont. Education	2,500	3,900	7,500	3,600
7870	MaintL Motor Equip	2,849	4,343	3,102	-1,241
7880	Maint: Mach/Imp/Tools	0	500	1,000	500
7990	Dues and Fees	532	800	1,500	700
8010	Supplies	4,491	10,000	24,000	14,000
8016	Small Equip	20,489	6,000	6,000	0
8110	Motor Fuel	1,324	1,390	500	-890
Total		33,863	35,953	60,352	24,399

POLICE ADMINISTRATION*DESCRIPTION*

The Administrative Bureau directs all police operations and provides guidance, leadership and integrity over all branches of the Police Department. This is done through the planning and coordination of all activities by the implementation of policy and procedures. The Administrative Bureau oversees all functions of budgetary matters and procedures. The Planning and Research Section provides up-to-date data and techniques used to plan the operation of the Police Department including the securing of various grant funds. The Office of Professional Standards is comprised of Internal Affairs, Recruitment and Training. The Recruitment Unit insures that candidates for the position of Police Officer are capable, knowledgeable and reflect the goals and objectives of the Police Department and the City of Albany. The Training Section acts as a facilitator and mentor, managing new recruits to insure proper training is provided to each officer hired. It is also responsible for providing updated and advanced in-service training to officers currently on the force. The Internal Affairs section protects the Police Department, the City of Albany, and the officers themselves through the development and enhancement of skills, knowledge, procedures and the constitutional rights afforded equally to all citizens of this community.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,293,298	1,474,331	1,534,250
OPERATING EXPENSE	1,156,539	1,485,527	1,566,084
TOTAL	2,449,837	2,959,858	3,100,334
FULL TIME POSITIONS	17	17	17

Class Title

Police Chief	1	1	1
Assistant Chief of Police	1	1	1
Crisis Communication Manager	1	1	1
Police Hiring Coordinator	0	0	1
Chaplain	0	0	1
Police Captain	1	0	0
Police Lieutenant	1	2	2
Police Sergeant	2	2	2
Police Corporal	3	3	1
Police Planning & Research Mgr	1	1	1
Employee Resource Manager, APD	1	1	1
Management/Budget Analyst, APD	1	1	1
Police Crime Analyst	1	1	1
Administrative Assistant	1	1	1
Administrative Specialist	2	2	2
TOTAL	17	17	17

POLICE ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2201					
7110	Regular Wages	903,746	1,029,676	1,076,886	47,210
7120	Overtime	16,267	25,000	20,000	-5,000
7210	W/C Insurance	11,617	13,711	14,260	549
7230	Uniforms	4,258	5,700	5,700	0
7260	FICA Matching	66,486	78,683	81,912	3,229
7270	Pension Matching	122,591	158,201	164,533	6,332
7280	Insurance Matching	155,880	149,360	156,959	7,599
7290	Contribution Matching	12,454	14,000	14,000	0
7510	Professional Services	87,398	60,650	20,650	-40,000
7512	Tech.Svcs(Surveys,DP)	264,311	471,475	522,700	51,225
7514	Contract Labor(Temp)	12,105	10,000	15,000	5,000
7550	Communications	42,358	44,500	41,300	-3,200
7570	Advertising	332	0	0	0
7600	Travel	1,555	18,150	19,800	1,650
7630	Train/Cont. Education	20,157	19,140	16,100	-3,040
7700.03	Risk Allocation	488,883	564,448	667,375	102,927
7870	Maint: Motor Equip.	7,856	6,380	8,593	2,213
7880	Maint: Mach/Imp/Tools	25,988	9,827	13,253	3,426
7981	Dougherty County Jail	130,347	175,000	125,000	-50,000
7990	Dues and Fees	4,030	2,635	30,360	27,725
8010	Supplies	13,041	12,600	12,600	0
8016	Small Equipment	21,653	55,000	30,000	-25,000
8018	Books & Subscriptions	2,210	2,550	3,800	1,250
8050	Rent of Equipment	54	0	0	0
8052	Rent - GBI	24,720	24,720	24,720	0
8110	Motor Fuel	4,152	3,452	8,333	4,881
8150	Food/Employee Apprec.	5,388	5,000	6,500	1,500
Total		2,449,837	2,959,858	3,100,334	140,476

POLICE UNIFORM*DESCRIPTION*

The Uniform Bureau is the largest of the Four (4) Bureaus which comprise the Albany Police Department. It presently patrols Three (3) districts, each with a Community Policing Center. The Uniform Bureau is committed to serving our community, to enhancing quality of life and to nurturing public trust by holding itself to the highest standards of performance and ethics. These officers are determined to serve as a deterrent to crime, develop relationships with community groups, residential and business organizations and promote an environment receptive to all who visit or live in our city. We embrace a Community Oriented Policing Philosophy and rely heavily upon community input and collaborative problem solving strategies. It is through this move of heightened community involvement in public safety matters that the Uniform Bureau will effectively address the future of policing and perception of crime in our city.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	8,123,184	8,828,665	9,200,618
OPERATING EXPENSE	967,903	1,038,037	1,073,743
TOTAL	9,091,087	9,866,702	10,274,361
FULL TIME POSITIONS	142	146	146

Class Title

Police Captain	2	2	2
Police Lieutenant	11	10	10
Police Major	1	1	1
Police Sergeant	17	16	16
Police Corporal	26	26	26
Police Officer	74	77	77
Community Safety Officers	5	8	8
Administrative Specialist	1	1	1
Animal Control Superintendent	1	1	1
Animal Control Agent	4	4	4
TOTAL	142	146	146

POLICE UNIFORM

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2202					
7110	Regular Wages	4,705,254	5,309,953	5,757,839	447,886
7120	Overtime	676,310	750,000	750,000	0
7130	Part Time	76,963	110,500	110,500	0
7210	W/C Insurance	179,666	204,119	218,935	14,816
7230	Uniforms	41,914	15,000	15,000	0
7260	FICA Matching	394,411	450,040	484,303	34,263
7270	Pension Matching	787,219	828,193	895,376	67,183
7280	Insurance Matching	1,223,722	1,118,860	930,665	-188,195
7290	Contribution Matching	37,725	42,000	38,000	-4,000
7510	Professional Services	10,410	31,000	21,000	-10,000
7550	Communications	15,454	14,450	14,540	90
7600	Travel	10,322	12,000	30,000	18,000
7630	Train/Cont. Education	7,655	15,000	20,000	5,000
7870	Maint: Motor Equip.	404,005	472,675	428,664	-44,011
7880	Maint: Mach/Imp/Tools	141,040	134,176	133,740	-436
7990	Dues and Fees	436	1,000	1,000	0
8010	Supplies	11,098	8,000	8,000	0
8016	Small Equip	77,320	56,500	41,000	-15,500
8018	Books & Subscriptions	0	0	0	0
8050	Rental Equipment	21,476	25,000	25,000	0
8110	Motor Fuel	268,315	263,236	345,799	82,563
8150	Food/Employee Apprec.	374	5,000	5,000	0
Total		9,091,087	9,866,702	10,274,361	407,659

POLICE SUPPORT SERVICES*DESCRIPTION*

The Support Services Bureau is comprised of units that provides a "behind the scene support" to other segments for the police department. This support service includes: 1) Records Section - inputs/ manage incident reports and tickets, 2) Information Desk / Telephone Incident Reporting System (TIRS) - provides general information and assistance to citizens, vendors, media, and other government agencies. TIRS also generates incident reports for victims that walk-in or call-in to report crimes, 3) Computer System Analyst - analyzes computer problems and use computer technology to meet the needs of an organization, 4) Georgia Crime Information Center (GCIC)/National Crime Information Center (NCIC) Operator - enters and removes Hot-File information pertaining to stolen/recovered property, missing and wanted persons; provides vehicle identification numbers to local Wrecker Services; compiles, tabulates, enters, and disseminate monthly and annual crime statistics to the Georgia Crime Information Center, 5) Quartermaster/Supply Section - orders, receives, manages, and issues police duty equipment/property, 6) Vehicle Maintenance - oversees the maintenance and up-keep of all department's vehicles, 7) Animal Control Unit - rescues and impound animals, provide impound/shelter care, educate the public about the realities of pet overpopulation and responsible pet ownership, and prosecute individuals who abuse animals.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,423,626	1,189,132	1,311,755
OPERATING EXPENSE	412,180	390,463	424,344
TOTAL	1,835,806	1,579,595	1,736,099
FULL TIME POSITIONS	20	15	17

Class Title

Police Captain	1	1	1
Police Lieutenant	2	2	2
Police Major	1	1	1
Police Sergeant	1	2	2
Police Corporal	2	0	2
Police Officer	3	0	0
Administrative Specialist	2	1	1
Intel Analyst	0	2	2
Police Records Supervisor	1	1	1
Police Records Clerk	4	2	2
Evidence Custodian/Quartermast	3	3	3
TOTAL	20	15	17

POLICE SUPPORT SERVICES

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2203					
7110	Regular Wages	816,316	701,324	813,191	111,867
7120	Overtime	86,760	65,000	72,000	7,000
7130	Part Time	1,896	0	0	0
7210	W/C Insurance	24,396	20,154	23,281	3,127
7220	Tuition Assistance	40	0	0	0
7230	Uniforms	115,566	101,900	25,300	-76,600
7260	FICA Matching	66,149	58,624	67,717	9,093
7270	Pension Matching	127,915	100,749	132,779	32,030
7280	Insurance Matching	173,101	128,381	166,487	38,106
7290	Contribution Matching	11,487	13,000	11,000	-2,000
7510	Professional Services	4,425	4,825	4,825	0
7550	Communications	121,878	147,769	147,809	40
7600	Travel	61,218	38,000	38,000	0
7630	Train/Cont. Education	18,057	4,000	4,000	0
7870	Maint: Motor Equip.	7,859	20,412	17,250	-3,162
7880	Maint: Mach/Imp/Tools	46,447	57,635	67,425	9,790
7990	Dues and Fees	2,147	1,900	2,000	100
8010	Supplies	100,379	68,690	74,000	5,310
8016	Small Equip	41,898	39,000	54,791	15,791
8050	Rental of Equipment	0	500	100	-400
8110	Motor Fuel	7,873	7,732	13,194	5,462
8150	Food/Employee Appreciation	0	0	950	950
Total		1,835,806	1,579,595	1,736,099	155,554

POLICE INVESTIGATIVE*DESCRIPTION*

The primary function of the Investigative Bureau is to identify, investigate, and prosecute individuals or groups involved in crimes against persons or property and / or participants in organized crime. This is done through identification and collection of data and evidence, assembling facts, collection of information, interviewing witnesses and suspects, engaging in the pursuit of leads and information, and through exchange of information with other police agencies. A close liaison with the other agencies involved in similar activities is maintained. We conduct security surveys and surveillance details. The Investigative Bureau assists in investigations when and wherever needed to maintain files of criminal activity and prosecute violators of all Federal, State and Local statutes. Included under this division are the Family Protection Unit, the Polygraph Unit, the Forensics Section, the Property Management Section and the Domestic Violence Response Unit.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	2,885,978	3,145,906	3,095,614
OPERATING EXPENSE	261,857	240,758	312,408
TOTAL	3,147,835	3,386,664	3,408,022
FULL TIME POSITION	42	43	41

Class Title

Police Captain	1	2	2
Police Lieutenant	4	4	4
Police Major	1	1	1
Police Sergeant	7	7	7
Police Corporal	20	20	18
Police Officer	7	5	5
Crime Scene Technician	0	2	2
Administrative Specialist	2	2	2
TOTAL	42	43	41

POLICE INVESTIGATIVE					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2204					
7110	Regular Wages	1,816,215	2,014,315	1,978,285	-36,030
7120	Overtime	156,021	131,783	131,783	0
7210	W/C Insurance	67,575	73,874	72,634	-1,240
7230	Uniforms	20,483	31,000	31,000	0
7260	FICA Matching	141,116	144,976	161,420	16,444
7270	Pension Matching	276,868	289,915	316,510	26,595
7280	Insurance Matching	396,489	448,043	390,982	-57,061
7290	Contribution Matching	11,212	12,000	13,000	1,000
7510	Professional Services	5,000	500	500	0
7512	Tech.Svcs(Surveys,DP)	6,323	6,200	6,200	0
7550	Communications	15,577	16,200	16,200	0
7600	Travel	10,079	11,856	19,760	7,904
7630	Train/Cont. Education	9,637	11,400	19,000	7,600
7870	Maint. Motor Equip.	95,161	82,284	104,188	21,904
7880	Maint. Mach/Imp/Tools	21,366	27,174	29,165	1,991
7990	Dues and Fees	562	2,000	2,000	0
7995	Confidential Informant Pmts	5,275	6,300	6,300	0
8010	Supplies	15,442	23,200	23,200	0
8016	Small Equip	35,991	13,200	31,080	17,880
8017	Printing & Binding	0	500	500	0
8110	Motor Fuel	39,114	36,244	50,615	14,371
8150	Food/Employee Apprec.	2,330	3,700	3,700	0
Total		3,147,835	3,386,664	3,408,022	21,358

POLICE AWARDED & SEIZED FUNDS*DESCRIPTION*

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
OPERATING EXPENSE	10,686	0	0
TOTAL	10,686	0	0
FULL TIME POSITION	0	0	0

POLICE AWARDED & SEIZED FUNDS

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2205					
7510	Professional Services	6,200	0	0	0
7990	Dues and Fees	1,786	0	0	0
8010	Supplies	2,700	0	0	0
Total		10,686	0	0	0

POLICE GANG UNIT*DESCRIPTION*

The primary function of the Gang Unit is to assess the nature and scope of illegal gang activities, once identified penetrate and dismantle the criminal activities with a proactive investigative effort. The unit focuses on intelligence gathering and establish/implement a database; Ensure subordinate officers are trained and expected to provide quality customer services to all citizens; Ensure that personnel provide proficient and prompt law enforcement services; Establish and communicate general and specific department rules, regulations, policies and procedures; Maintain current knowledge of changes in laws, new methods of enforcement, and other trends and development in the suppression of gang activities; Evaluate subordinate officers by completing performance appraisals; review subordinate supervisor appraisals of officers and staff personnel; Meet and coordinate with other law enforcement professionals to seek solutions to regional and statewide gang problems and issues; Maintain oversight on expenditures; Ensure that laws and ordinances are enforced; Perform special studies, research, and investigations and conducts special assignments. This unit is committed to educating the public about different types of gang activities and awareness.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	570,246	712,826	792,440
OPERATING EXPENSE	105,339	68,229	95,279
TOTAL	675,585	781,055	887,719
FULL TIME POSITIONS	14	14	14

Class Title

Police Lieutenant	1	1	1
Police Corporal	6	6	6
Police Officer	6	6	6
Police Sergeant	1	1	1
TOTAL	14	14	14

POLICE GANG UNIT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2208					
7110	Regular Wages	352,661	478,324	500,487	22,163
7120	Overtime	37,723	25,000	45,000	20,000
7210	W/C Insurance	13,677	17,616	19,092	1,476
7230	Uniforms	3,481	9,500	15,000	5,500
7260	FICA Matching	28,293	30,504	41,730	11,226
7270	Pension Matching	57,657	56,499	81,823	25,324
7280	Insurance Matching	72,599	91,383	85,308	-6,075
7290	Contribution Matching	4,153	4,000	4,000	0
7510	Professional Services	0	700	700	0
7550	Communications	6,270	5,850	9,600	3,750
7570	Advertising	0	1,000	1,000	0
7600	Travel	1,750	5,500	10,000	4,500
7630	Train/Cont. Education	4,476	3,000	5,000	2,000
7870	Maint: Motor Equipment	39,807	30,014	36,320	6,306
7880	Maint: Mach/Imp/Tools	2,267	1,561	1,545	-16
7990	Dues and Fees	53	500	1,500	1,000
8010	Supplies	1,008	1,000	1,500	500
8016	Small Equipment	32,251	2,500	3,500	1,000
8110.01	Gasoline	17,459	16,604	24,614	8,010
Total		675,585	781,055	887,719	106,664

POLICE ADDU*DESCRIPTION*

The Albany/Dougherty Drug Unit was formed in 1989, as a joint effort of the City and County to combat the drug problem in the community. The Drug Unit is comprised of five (5) separate entities: City of Albany Police Department, Dougherty County Police Department, Dougherty County Sheriff's Office, Dougherty County District Attorney's Office and the Albany City Attorney's Office.

The five (5) person advisory board set the policies for the Unit's activities, which are administered through the Unit Commander who is appointed by the Board. The primary function of the Unit is the reduction of illegal narcotics being brought into the community, reduction of the number of drug dealers and the demand for their products as well as drug interaction with other related agencies. The Albany/Dougherty Drug Unit is jointly funded by the City of Albany and Dougherty County.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	724,302	689,953	762,697
OPERATING EXPENSE	85,317	59,752	37,040
TOTAL	809,619	749,705	799,737
FULL TIME POSITIONS	12	12	12

Class Title

Police Records Clerk	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	2	2	2
Police Corporal	4	4	4
Police Officer	2	2	2
Police Records Clerk	1	1	1
Legal Administrative Specialist	1	1	1
TOTAL	12	12	12

POLICE ADDU					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2209					
7110	Regular Wages	469,773	428,877	464,738	35,861
7120	Overtime	15,418	34,000	34,000	0
7210	W/C Insurance	15,267	14,303	15,411	1,108
7230	Uniforms	3,603	3,000	3,000	0
7260	FICA Matching	34,872	35,410	38,153	2,743
7270	Pension Matching	70,105	69,432	74,811	5,379
7280	Insurance Matching	112,531	101,931	129,584	27,653
7290	Contribution Matching	2,733	3,000	3,000	0
7980	Metro Drug Unit	85,317	59,752	37,040	-22,712
Total		809,619	749,705	799,737	50,032

POLICE BUILDINGS*DESCRIPTION*

Having adopted the Community Oriented Policing philosophy the Albany Police Department operates two Community Policing Centers, which are strategically located within our two of our three geographical Community Policing Districts. These centers give the citizens a sense of public safety presence within "their" communities and fosters positive relationships between them and their police department. The buildings serve a variety of purposes such as holding neighborhood watch meetings, town hall style meetings for City Commissioners, public access to needed law enforcement services as well as facilitating officers in the districts with functions that used to require them to commute to the main Police Department (report writing, telephone calls, investigations, etc.). Also included here are expenses for the operation of the Albany Police Department Law Enforcement Center, Forensics Building and Firearms Range facilities.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	33,345	32,582	34,568
OPERATING EXPENSE	180,981	177,890	189,880
TOTAL	214,326	210,472	224,448
FULL TIME POSITIONS	0	0	0

FY 2023 Budget

POLICE BUILDINGS					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2211					
7130	Part Time	31,809	30,160	32,000	1,840
7210	W/C Insurance	179	75	80	5
7260	FICA Matching	1,330	2,307	2,448	141
7280	Insurance Matching	26	40	40	0
7550	Communications	15,133	17,650	17,650	0
7860	Maint: Building	3,792	0	0	0
7880	Maint: Mach/Imp/Tools	230	240	230	-10
7900	Utilities	156,688	158,000	170,000	12,000
8010	Supplies	5,138	2,000	2,000	0
Total		214,326	210,472	224,448	13,976



Fire

FIRE DEPARTMENT*DESCRIPTION*

The Fire Department's primary function is to save lives and property by fighting and preventing fires through fire prevention efforts such as inspections, code enforcement, education, as well as arson investigation and prosecution. The Fire Department's responsibilities are defined in the City Charter and State Statutes. This department consists of seven divisions - Administration, Fire Fighting, Fire Prevention, Fire Training, Emergency Management, Public Safety Communications, and CAD 911. CAD 911's expenditures are budgeted separately and is located in the Special Funds section.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business-Friendly

SP II: Economic Development & Jobs

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SP II, G&O 3: Promote & Support Best Practices and Standards

SP III, G&O 2: Be Recognized as the Regional Technology Leader

PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actual	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP I, G&O 1, PM 1: # of Participants @ Fire & Property Safety Educational Even	30,000	30,000	15,000	15,000
SP I, G&O 1, PM 2: Fire Safety Blitz - # of Homes Visited	1,300	1,300	650	1,300
SP I, G&O 1, PM 3: "Hear the Alarm; Escape Unharmred" - Residents Educated	30	30	15	140
SP I, G&O 1, PM 4: "Hear the Alarm; Escape Unharmred" - Smoke Alarms Installed	40	40	20	70
SP I, G&O 1, PM 5: Emergency Preparedness & Resiliency Presentations	24	24	12	10

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

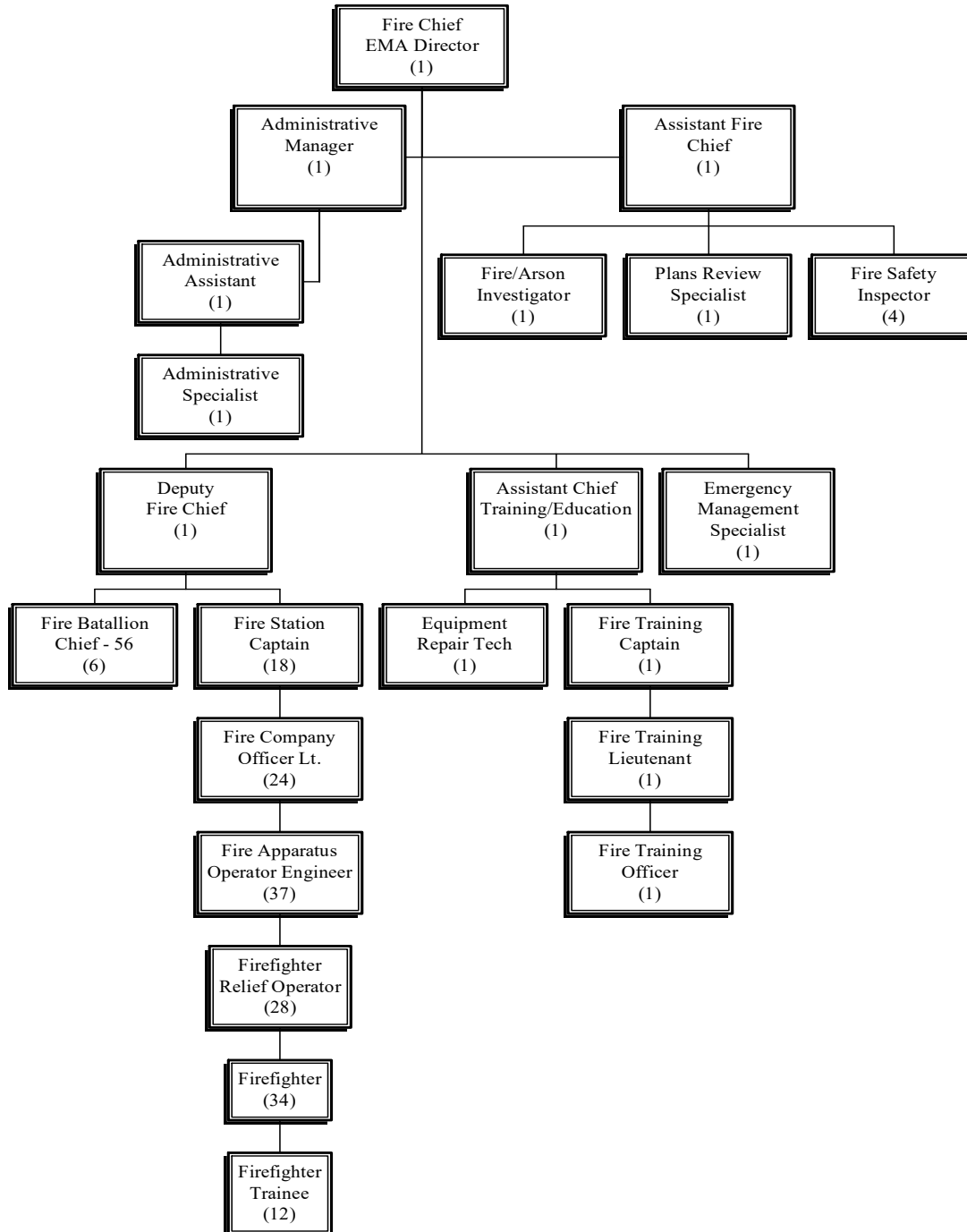
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

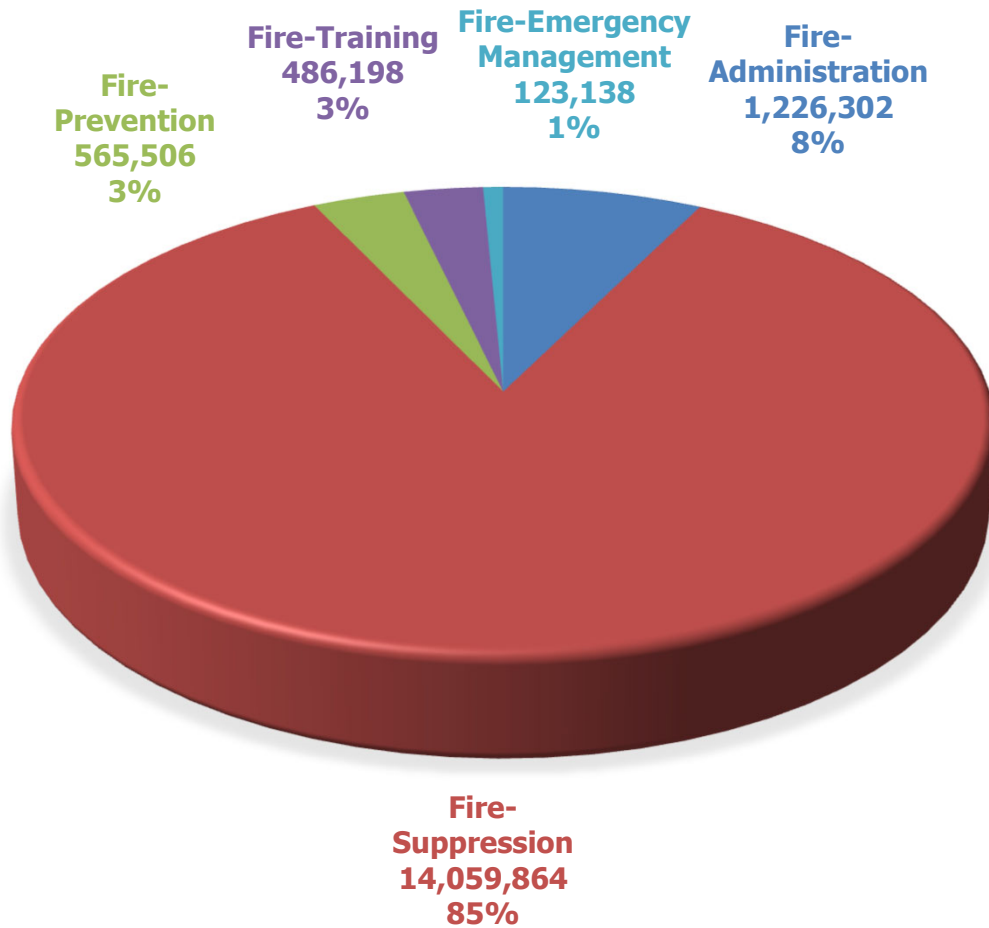
SP VI = Fiscal Responsibility



Fire Department



City of Albany
Adopted Budget
FY 2023
Fire Department



Total Expenditures
\$16,461,008

FIRE DEPARTMENT SUMMARY*COMBINED SUMMARY*

The Fire Department's primary function is to save lives and property by fighting and preventing fires through fire prevention efforts such as inspections, code enforcement, education, as well as arson investigation and prosecution. The Fire Department's responsibilities are defined in the City Charter and State Statutes. This department consists of seven divisions - Administration, Fire Fighting, Fire Prevention, Fire Training, Emergency Management, Public Safety Communications, and CAD 911. CAD 911's expenditures are budgeted separately and is located in the Special Funds section.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	13,468,406	14,522,040	14,979,146
OPERATING EXPENSE	1,154,330	1,205,773	1,481,862
TOTAL	14,622,736	15,727,813	16,461,008
FULL TIME POSITIONS	177	177	177

FIRE ADMINISTRATION*DESCRIPTION*

Under the direction of the Fire Chief, the Administrative Division of the Albany Fire Department, as required by the City Charter and Code of the City Ordinances, directs the everyday operations of the department. This includes administration, personnel management, maintenance, repair, purchasing, receiving, supply, safety and fiscal affairs management.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	596,696	665,385	728,182
OPERATING EXPENSE	375,974	435,292	498,120
TOTAL	972,670	1,100,677	1,226,302
FULL TIME POSITIONS	7	7	7

Class Title

Deputy Fire Chief	1	1	1
Administrative Assistant	1	1	1
Fire Equipment Repair Technician	1	1	1
Fire Chief	1	1	1
Administrative Manager	1	1	1
Administrative Specialist	1	1	1
Fire/Arson Investigator	1	1	1
TOTAL	7	7	7

FIRE ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2300					
7110	Regular Wages	422,093	462,226	500,145	37,919
7120	Overtime	4,143	7,914	7,914	0
7210	W/C Insurance	5,269	4,943	5,342	399
7260	FICA Matching	31,162	35,966	38,867	2,901
7270	Pension Matching	59,217	70,521	76,209	5,688
7280	Insurance Matching	68,747	77,815	93,705	15,890
7290	Contribution Matching	5,976	6,000	6,000	0
7510	Professional Services	14,839	15,000	15,000	0
7512	Purchased Technical Service	28,343	27,388	76,600	49,212
7550	Communications	26,638	33,329	23,924	-9,405
7600	Travel	14,197	11,500	19,000	7,500
7630	Train/Cont. Education	1,751	5,450	7,600	2,150
7700	Insurance	216,805	258,447	299,412	40,965
7880	Maint: Mach/Imp/Tools	25,917	25,792	3,390	-22,402
7990	Dues and Fees	2,448	3,310	1,620	-1,690
8010	Supplies	9,283	8,700	9,900	1,200
8016	Small Equip	9,874	10,200	5,200	-5,000
8052	Rent	1,175	2,400	2,400	0
8052.1	Judicial Building	23,164	26,776	26,474	-302
8150	Food/Employee Apprec.	1,543	7,000	7,600	600
Total		972,670	1,100,677	1,226,302	125,625

FIRE SUPPRESSION*DESCRIPTION*

The Firefighting Division performs the very visible function of fire suppression, rescue and related services within the City of Albany and the rest of the County as provided for by contract. The mandates for these functions fall within the provisions of the City Charter, the Code of City Ordinances and OCGA, title 25-12. These duties are accomplished from eleven fire stations utilizing one hundred fifty-four assigned personnel.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	12,054,612	12,923,140	13,214,438
OPERATING EXPENSE	692,111	641,801	845,426
TOTAL	12,746,723	13,564,941	14,059,864
FULL TIME POSITIONS	159	159	159

Class Title

Fire Apparatus Oper Eng	45	45	39
Fire Battalion Chief	6	6	6
Fire Station Officer Captain	18	18	18
Fire Company Officer Lieutenan	24	24	24
Firefighter Trainee	0	10	10
Firefighter	38	28	34
Firefighter Relief Operator	28	28	28
TOTAL	159	159	159

FIRE SUPPRESSION					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2301					
7110	Regular Wages	6,716,210	7,586,809	7,938,398	351,589
7120	Overtime	1,253,886	800,000	900,000	100,000
7130	Part Time	51,103	50,000	12,000	-38,000
7210	W/C Insurance	360,881	379,656	398,268	18,612
7230	Uniforms	59,725	255,000	135,000	-120,000
7260	FICA Matching	575,699	645,416	677,055	31,639
7270	Pension Matching	1,181,742	1,258,021	1,325,760	67,739
7280	Insurance Matching	1,753,223	1,843,238	1,722,957	-120,281
7290	Contribution Matching	102,144	105,000	105,000	0
7510	Professional Services	1,496	37,300	38,000	700
7550	Communications	25,614	13,850	27,000	13,150
7600	Travel	2,541	4,800	11,200	6,400
7630	Train/Cont. Education	25	5,960	2,225	-3,735
7860	Maint: Buildings	7,145	10,000	10,000	0
7870	Maint: Motor Equipment	357,991	264,240	377,831	113,591
7880	Maint: Mach/Imp/Tools	31,703	22,366	48,206	25,840
7900	Utilities	82,876	99,000	99,000	0
7990	Dues and Fees	17,868	10,900	4,895	-6,005
8010	Supplies	27,866	29,300	25,000	-4,300
8016	Small Equip	45,251	54,960	40,500	-14,460
8060	Laundry	2,842	7,000	3,000	-4,000
8110	Motor Fuel	88,893	82,125	158,569	76,444
Total		12,746,723	13,564,941	14,059,864	494,923

FIRE PREVENTION*DESCRIPTION*

This division has the overall responsibility for administering/conducting annual fire safety compliance inspections in each business in Albany/Dougherty County; additionally, its personnel performs all fire/life safety compliance inspections on new business licensing, new construction and renovations, to include plan reviews of all new construction. The division is responsible for investigating all fires of suspicious, incendiary or undetermined fires with a high dollar loss or fatality. Division personnel are also responsible for fire safety education to all the citizens of Albany/Dougherty County.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	470,466	509,678	544,245
OPERATING EXPENSE	8,969	20,102	21,261
TOTAL	479,435	529,780	565,506
FULL TIME POSITIONS	6	6	6

Class Title

Assistant Chief - Support	1	1	1
Plans Review Specialist	1	1	1
Fire Safety Inspector	4	4	4
TOTAL	6	6	6

FIRE PREVENTION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2302					
7110	Regular Wages	303,539	325,171	363,068	37,897
7120	Overtime	1,993	8,100	8,000	-100
7210	W/C Insurance	13,557	13,328	14,839	1,511
7260	FICA Matching	21,339	25,495	28,387	2,892
7270	Pension Matching	45,674	49,991	55,660	5,669
7280	Insurance Matching	81,021	83,093	69,791	-13,302
7290	Contribution Matching	3,343	4,500	4,500	0
7550	Communications	2,565	4,780	7,380	2,600
7600	Travel	0	4,450	3,650	-800
7630	Train/Cont. Education	0	1,800	750	-1,050
7870	Maint: Motor Equipment	736	879	1,077	198
7880	Maint: Mach/Imp/Tools	0	0	775	775
8010	Supplies	4,524	6,500	6,500	0
8110	Gasoline	1,144	1,693	1,129	-564
Total		479,435	529,780	565,506	35,726

FIRE TRAINING*DESCRIPTION*

This division provides planned course content and direction for the on-going study of fire fighting responsibilities. The responsibility of training new recruits for fire fighting, rescue functions and other related tasks, as well as providing direction for increased skills and abilities through knowledge for suppression personnel is assigned to the Training Division. Testing, evaluating, and recommendations of all new hires and promotions within the department. Records and reports on all department training activities.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	302,251	346,983	412,338
OPERATING EXPENSE	58,658	73,095	73,860
TOTAL	360,910	420,078	486,198
FULL TIME POSITIONS	4	4	4

Class Title

Fire Training Captain	1	1	1
Fire Lieutenant	1	1	1
Fire Training Officer	1	1	1
Assistant Fire Chief, Training	1	1	1
TOTAL	4	4	4

FIRE TRAINING					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2303					
7110	Regular Wages	195,925	224,103	239,922	15,819
7120	Overtime	409	2,000	3,000	1,000
7210	W/C Insurance	4,394	3,916	4,207	291
7260	FICA Matching	13,736	17,297	18,584	1,287
7270	Pension Matching	29,399	33,915	36,438	2,523
7280	Insurance Matching	55,108	62,752	107,187	44,435
7290	Contribution Matching	3,279	3,000	3,000	0
7510	Professional Services	3,067	8,000	5,500	-2,500
7550	Communications	2,712	3,500	3,000	-500
7600	Travel	692	3,500	6,000	2,500
7630	Train/Cont. Education	977	650	3,800	3,150
7860	Maint: Buildings	0	1,000	1,000	0
7880	Maint: Mach/Imp/Tools	5,814	9,500	13,145	3,645
7900	Utilities	27,617	29,000	29,000	0
7990	Dues & Fees	34	775	415	-360
8010	Supplies	14,397	6,550	6,000	-550
8016	Small Equip	3,347	6,000	6,000	0
8050	Rental of Equipment	0	4,620	0	-4,620
Total		360,910	420,078	486,198	66,120

FIRE/EMERGENCY MANAGEMENT*DESCRIPTION*

The Emergency Management organization has the responsibility for the development and continuous review and update of plans designed to provide for the continuity of local government prior to and/or during times of high stress, emergencies, or disasters. This responsibility includes (without limitation): the necessary coordination, training, resources and guidelines needed to enable the city and county departments, volunteers or other agencies to operate as a total organization during periods of high stress or emergency/disaster situations and support such operations with manpower, supplies and equipment as economically as possible. This division has been tasked with the management of the 911 Communications Division.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	44,381	76,854	79,943
OPERATING EXPENSE	18,617	35,483	43,195
TOTAL	62,998	112,337	123,138
FULL TIME POSITIONS	1	1	1

Class Title

Emergency Mgmt. Specialist	1	1	1
TOTAL	1	1	1

FIRE / EMERGENCY MANAGEMENT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2305					
7110	Regular Wages	26,586	57,259	59,835	2,576
7210	W/C Insurance	79	143	150	7
7260	FICA Matching	3,720	4,380	4,577	197
7270	Pension Matching	6,418	6,871	7,180	309
7280	Insurance Matching	7,349	7,201	7,201	0
7290	Contribution Matching	228	1,000	1,000	0
7550	Communications	5,200	15,590	15,590	0
7600	Travel	-206	2,000	5,000	3,000
7630	Training & Development	0	350	650	300
7870	Maint: Motor Equipment	1,565	2,518	0	-2,518
7880	Maint: Mach/Imp/Tools	6,452	4,000	4,430	430
7990	Dues and Fees	0	25	25	0
8010	Supplies	2,165	2,000	6,500	4,500
8016	Small Equip	3,442	8,000	10,000	2,000
8150	Food/Employee Apprec.	0	1,000	1,000	0
Total		62,998	112,337	123,138	10,801



Engineering

ENGINEERING*DESCRIPTION*

The Engineering Department Civil and Project Management Divisions have the responsibility for providing the necessary design, inspection and project management for the City of Albany. The department is an information repository for Albany's existing infrastructure to be utilized by the private sector for future development and by the City forces for maintenance. This department provides a vital function by providing information about the infrastructures to guide and help promote development without causing undue financial or physical hardship on the taxpayers. This is accomplished by carefully reviewing, approving and inspecting development projects to ensure compliance with local, state, and federal laws, as well as sound engineering principles. The Engineering Department Traffic Division is responsible for installation and maintenance of all traffic control devices together with conducting studies for implementing necessary modifications to improve the flow of traffic. This department also coordinates activities with the utility companies, the GA D.O.T., Dougherty County, state and federal agencies, and other engineers relative to long range planning.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable & Business Friendly

SP II: Economic Development & Jobs

SP IV: Promotion of the City of Albany as a Great Place to Live, Work & Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a safe community to live, work, and play that encourages the well-being of Albany's citizens & assets

SP II, G&O 1: Expand Albany Utilities infrastructure

SP IV, G&O 3: To be recognized as a vibrant community & tourism destination

PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2021	FY 2022
	Actual	Budget	Actuals	Projection
SP I, G&O 1, PM 1: Needs Assessment for Sidewalks - % Complete	N/A	100%	100%	100%
SP I, G&O 1, PM 2: School Zone Cameras - % Complete	15%	100%	100%	N/A
SP I, G&O 1, PM 3: Illuminated Street Name Signs - % Complete	20%	90%	90%	N/A
SP III, G&O 2, PM 1: Design Rails-to-Trails Connector to Riverfront Trail - % Complete	N/A	100%	100%	N/A
SP III, G&O 1, PM 2: Design of Barkley Blvd Extension - % Complete	100%	N/A	N/A	N/A
SP III, G&O 1, PM 3: Design of Widening Nottingham Way to Whispering Pines - % Complete	20%	75%	75%	100%
SP III, G&O 1, PM 4: Design of Nottingham Way and Whispering Pines Roundabout - % Complete	N/A	100%	100%	N/A

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

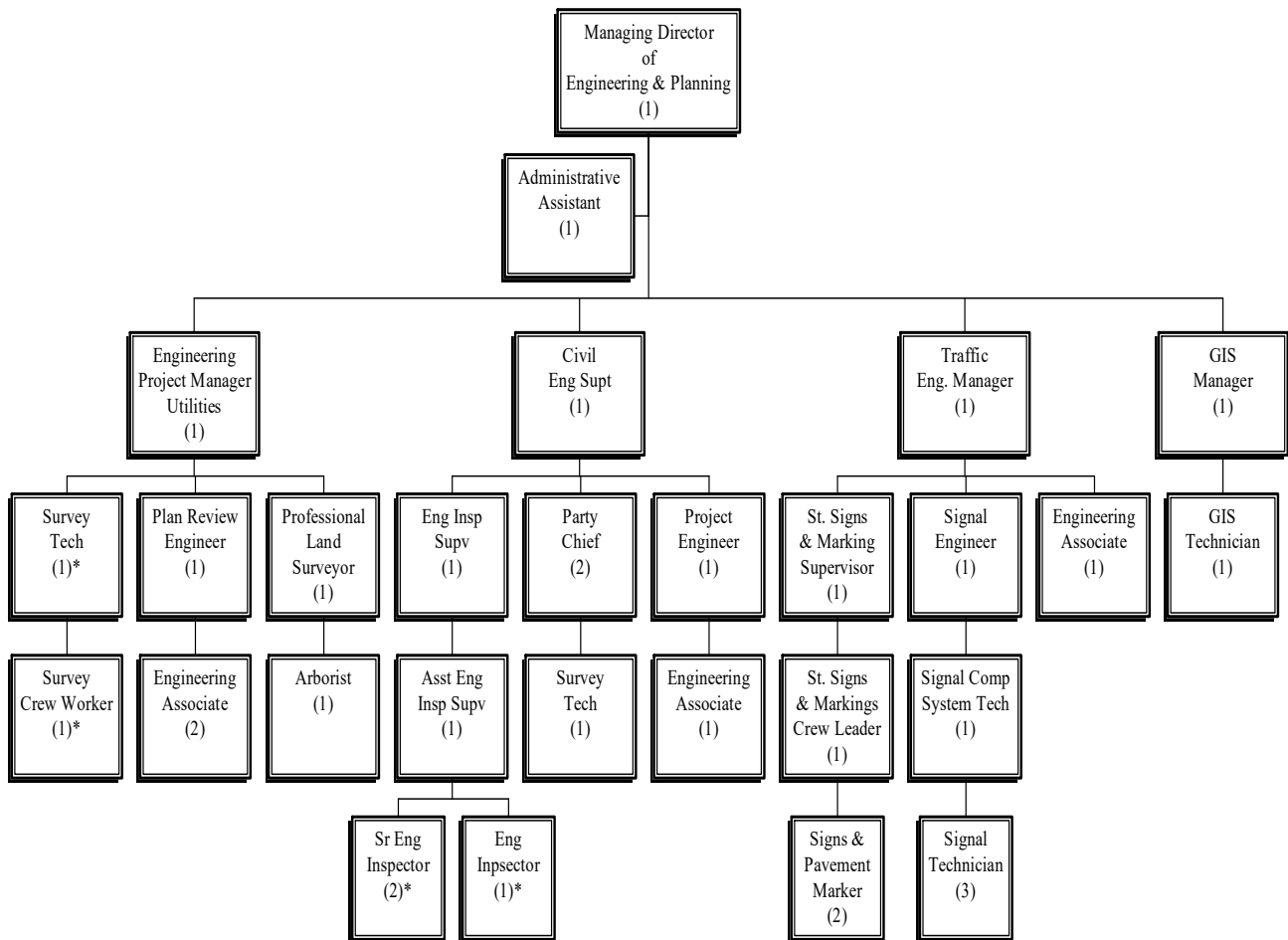
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

SP VI = Fiscal Responsibility



Engineering Department



* Positions funded by SPLOST

ENGINEERING*DESCRIPTION*

The Engineering Department Civil and Project Management Divisions have the responsibility for providing the necessary design, inspection and project management for the City of Albany. The department is an information repository for Albany's existing infrastructure to be utilized by the private sector for future development and by the City forces for maintenance. This department provides a vital function by providing information about the infrastructures to guide and help promote development without causing undue financial or physical hardship on the taxpayers. This is accomplished by carefully reviewing, approving and inspecting development projects to ensure compliance with local, state, and federal laws, as well as sound engineering principles. The Engineering Department Traffic Division is responsible for installation and maintenance of all traffic control devices together with conducting studies for implementing necessary modifications to improve the flow of traffic. This department also coordinates activities with the utility companies, the GA D.O.T., Dougherty County, state and federal agencies, and other engineers relative to long range planning.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,871,499	2,100,970	2,224,964
OPERATING EXPENSE	1,475,487	1,599,001	1,732,660
TOTAL	3,346,986	3,699,971	3,957,624
FULL TIME POSITIONS	34	34	34

Class Title

Director of Engineering	1	1	1
Arborist	1	1	1
Administrative Assistant	1	1	1
Assistant Engineering Inspector Supervisor	1	1	1
Capital Development Supt.	1	0	0
Plan Review Engineer	0	1	1
Civil Engineer Superintendent	1	1	1
Professional Land Surveyor	0	1	1
Engineering Project Manager-Utilities	1	1	1
Project Engineer	0	1	1
Engineering Associate	4	4	4
Engineering Inspection Supervisor	1	1	1
Engineering Inspector, Senior	2	2	2
Engineering Inspector	1	1	1
GIS Analyst	1	0	0
GIS Manager	1	1	1
*GIS Technician	1	1	1
Survey Party Chief	2	2	2
Senior Engineer	1	0	0
Signal Computer System Technician	1	1	1
Signal Engineer	1	1	1
Signal Technician	3	3	3
Signs & Pavement Marker	2	2	2
St/Signs & Mark Supervisor	1	1	1
St/Signs/Mark Crew Leader	1	1	1
Survey Crew Worker	1	1	1
Surveying Technician	2	2	2
Traffic Engineering Manager	1	1	1
TOTAL	34	34	34

* One GIS Technician is paid for by Dougherty County

ENGINEERING					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2400					
7110	Regular Wages	1,240,637	1,420,064	1,542,866	122,802
7120	Overtime	16,821	20,000	20,000	0
7130	Part Time	38,029	35,000	40,000	5,000
7210	W/C Insurance	35,433	36,877	56,100	19,223
7230	Uniforms	9,430	10,000	10,000	0
7260	FICA Matching	92,223	112,842	122,619	9,777
7270	Pension Matching	145,656	172,808	187,544	14,736
7280	Insurance Matching	279,226	279,379	230,835	(48,544)
7290	Contribution Matching	14,044	14,000	15,000	1,000
7510	Professional Services	8,216	16,720	33,000	16,280
7512	Tech.Svcs(Surveys,DP)	1,508	1,500	3,000	1,500
7550	Communications	26,813	37,422	30,172	(7,250)
7600	Travel	2,055	8,130	8,635	505
7630	Train/Cont. Education	3,373	7,218	8,227	1,009
7700	Risk Allocation	20,588	5,341	45,091	39,750
7860	Maint: Buildings	94	0	0	0
7870	Maint: Motor Equip	46,608	60,582	90,622	30,040
7880	Maint: Mach/Imp/Tools	116,664	141,043	143,628	2,585
7900	Utilities	247,735	25,000	25,000	0
7910	Street Lights	719,564	1,022,008	902,008	(120,000)
7990	Dues and Fees	7,086	11,505	9,105	(2,400)
8009	Licenses(CDL,CPA,Etc)	1,165	2,300	2,605	305
8010	Supplies	148,580	140,900	291,057	150,157
8016	Small Equip	22,429	18,586	11,900	(6,686)
8017	Printing(Not Std Forms)	289	0	0	0
8018	Books & Subscriptions	3,914	4,072	1,722	(2,350)
8050	Equipment Rental	0	500	16,340	15,840
8052	Rent Central Square Bldg	68,035	64,808	75,953	11,145
8110	Motor Fuel	29,786	29,866	32,095	2,229
8150	Food/Employee Apprec.	983	1,500	2,000	500
Total		3,346,986	3,699,971	3,957,624	257,653



Right-of-Way Maintenance

RIGHT-OF-WAY MAINTENANCE*DESCRIPTION*

The Right-of-Way Maintenance Section is responsible for herbicide application, mowing rights of way, side parks, Dawson Rd. & Slappey Welcome Sign area, holding ponds, and City maintained ditches within the City. The department also cuts overgrown bushes in alleys and edge trimming streets. The ROW maintenance section participates in numerous projects.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: To Be Recognized as a Vibrant Community & Tourist Destination

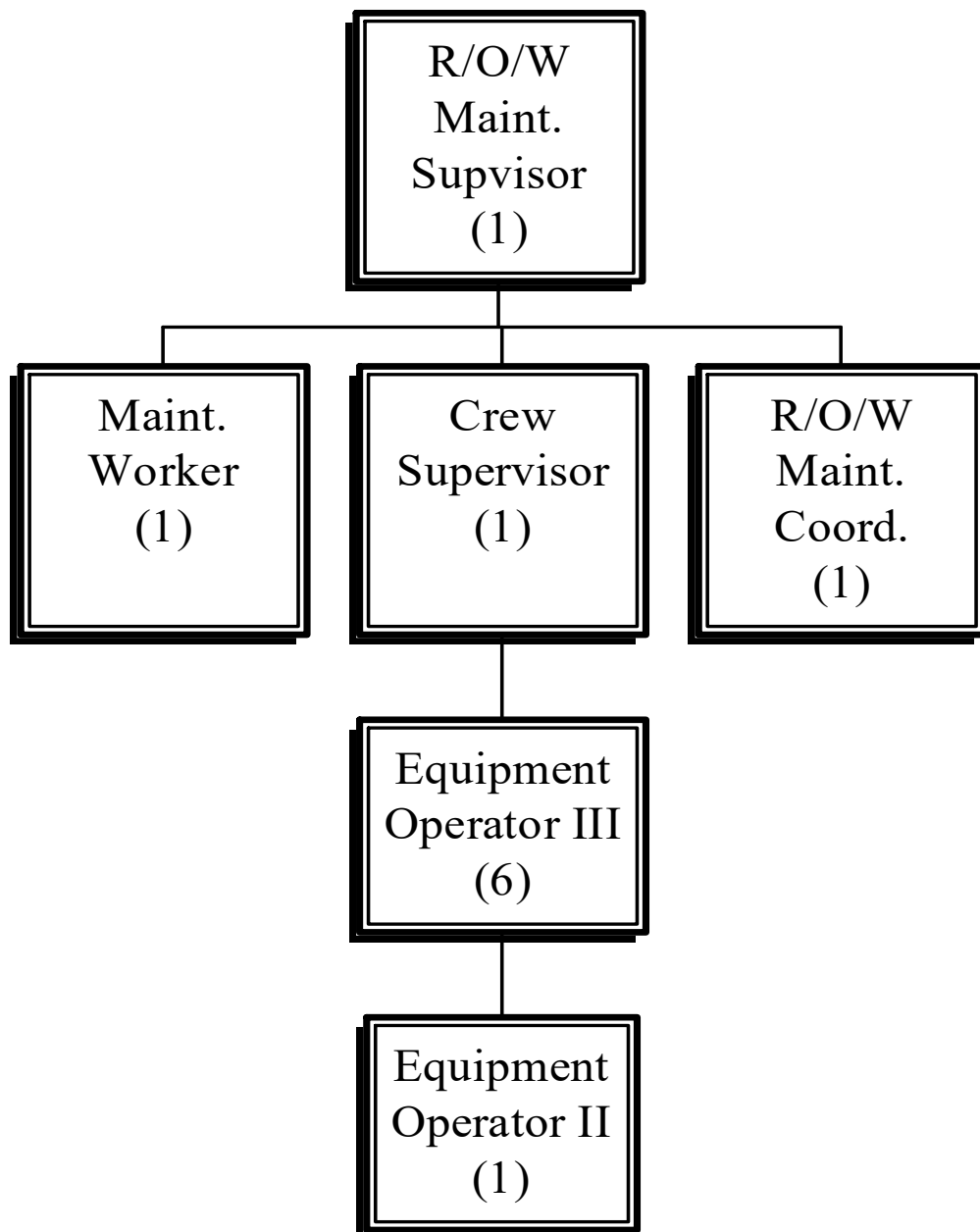
PERFORMANCE MEASURES (PM)

Measures	FY 2019 Actual	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP IV, G&O 2, PM 1: # of contractor litter bags pickups on By-pass	2,420	2,400	3,604	3,500
(Supervised by Solid Waste personnel)				
SP IV, G&O 2, PM 2: # of litter bags picked up by Inmate labor	10,400	10,400	10,500	10,500
SP IV, G&O 2, PM 3: # of litter bags picked up by Community Service Workers & In-house	2,800	2,800	2,800	2,800

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 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Right-of-Way Maintenance



RIGHT-OF-WAY MAINTENANCE*DESCRIPTION*

The Right-of-Way Maintenance Section is responsible for herbicide application, mowing rights of way, side parks, Dawson Rd. & Slappey Welcome Sign area, holding ponds, and City maintained ditches within the City. The department also cuts overgrown bushes in alleys and edge trimming streets. The ROW maintenance section participates in numerous projects.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONAL SERVICES	572,840	624,728	658,021
OPERATING EXPENSES	384,862	365,817	477,204
TOTAL EXPENSES	957,702	990,545	1,135,225
FULL TIME POSITIONS	11	11	11

Class Title

Equipment Operator III	6	6	6
Equipment Operator II	1	1	1
R/O/W Maint Supervisor	1	1	1
R/O/W Maint Coordinator	1	1	1
Crew Supervisor	1	1	1
Maintenance Worker	1	1	1
TOTAL	11	11	11

RIGHT-OF-WAY MAINTENANCE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3301					
7110	Regular Wages	354,027	402,270	421,650	19,380
7120	Overtime	17,349	2,500	7,000	4,500
7210	W/C Insurance	19,314	20,279	22,676	2,397
7260	FICA Matching	26,168	30,965	32,792	1,827
7270	Pension Matching	44,370	48,572	51,438	2,866
7280	Insurance Matching	110,219	118,642	120,965	2,323
7290	Contribution Matching	1,393	1,500	1,500	0
7512	Tech.Svcs(Surveys,DP)	70,306	83,200	75,000	-8,200
7600	Travel	0	120	120	0
7630	Train/Cont. Education	0	360	360	0
7700	Risk Allocation	17,458	9,230	25,669	16,439
7870	Maint: Motor Equip.	186,462	150,085	234,014	83,929
7880	Maint: Mach/Imp/Tools	1,713	2,000	2,000	0
7900	Utilites	185	500	250	-250
8010	Supplies	66,857	72,000	72,000	0
8016	Small Equipment	752	5,232	5,000	-232
8110	Motor Fuel	41,128	43,090	62,791	19,701
Total		957,702	990,545	1,135,225	144,680



Recreation & Parks

RECREATION DEPARTMENT*DESCRIPTION*

The Recreation Department is responsible for the development, coordination, and promotion of the recreational facilities and leisure opportunities within the City of Albany. The department develops immediate and long-range plans to meet recreational needs of all age groups. The Recreational Department is comprised of the following divisions: Administration, Centers & Gyms, Athletics, Flint River Golf Course, Parks Maintenance, Cemeteries, Park Planning/Natural Resources and Health/Wellness & Community.

STRATEGIC PRIORITIES (SP)

SP IV: Promoting Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: To Be Recognized as a Vibrant Community & Tourist Destination

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community

PERFORMANCE MEASURES (PM)

	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP IV, G&O 2, PM 1: To Increase the # of Rounds Played & Grow Golf Membership				
- Rounds Played	16,000	16,000	12,000	16,000
- # of Members	150	150	135	150
SP IV, G&O 2, PM 2: To Increase the # of Special Events & Programs				
- # of Youth Events/Programs	28	28	2	28
- # of Participants	3,000	3,000	260	3,000
- # of Adult Events/Programs	32	32	0	32
- # of Participants	2,500	2,500	0	2,500
- # of Family Events/Programs	5	5	0	5
- # of Participants	1,500	1,500	0	1,500
- Total # of Events/Programs	65	65	2	65
- Total # of Participants	7,000	7,000	260	7,000

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SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

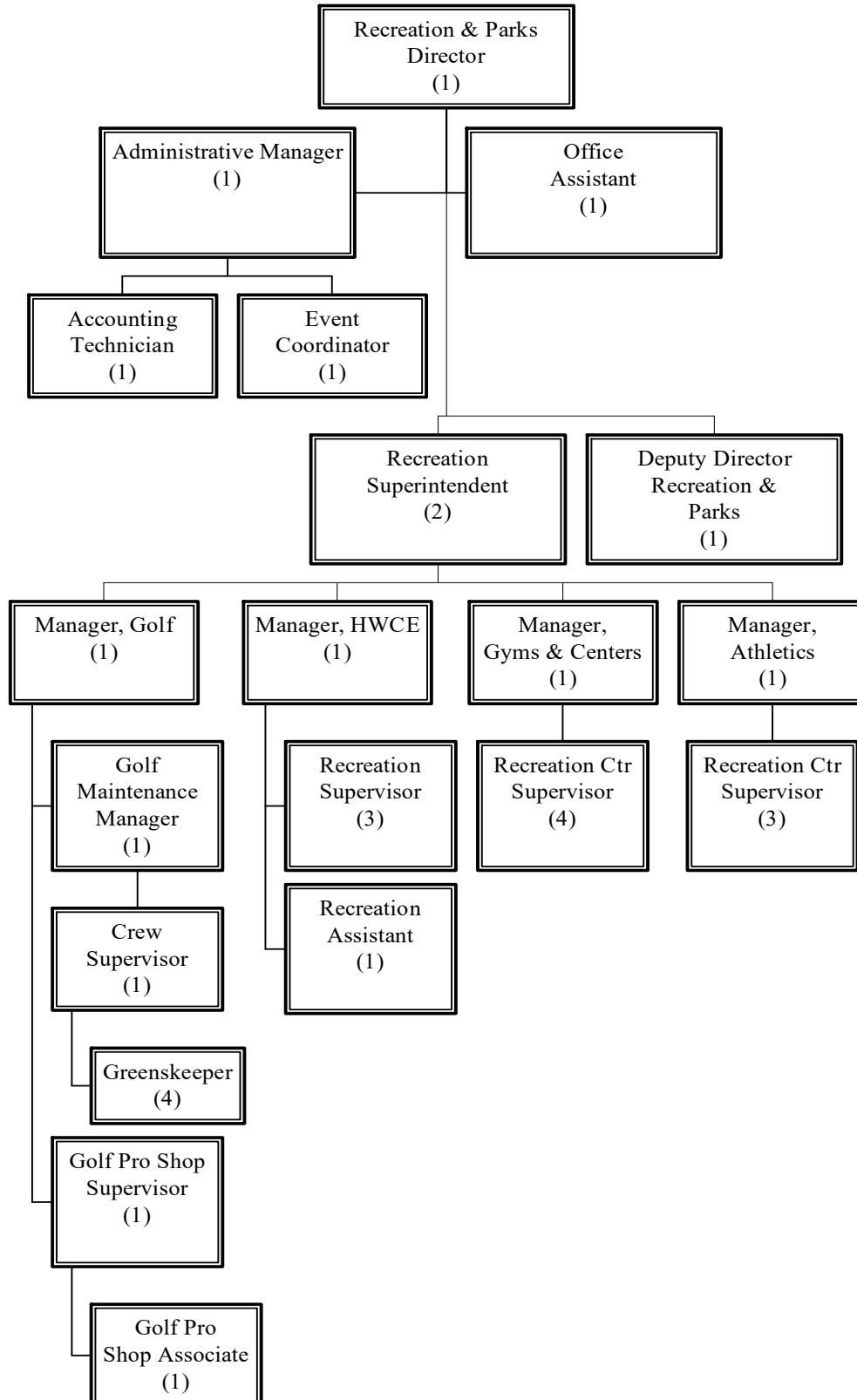
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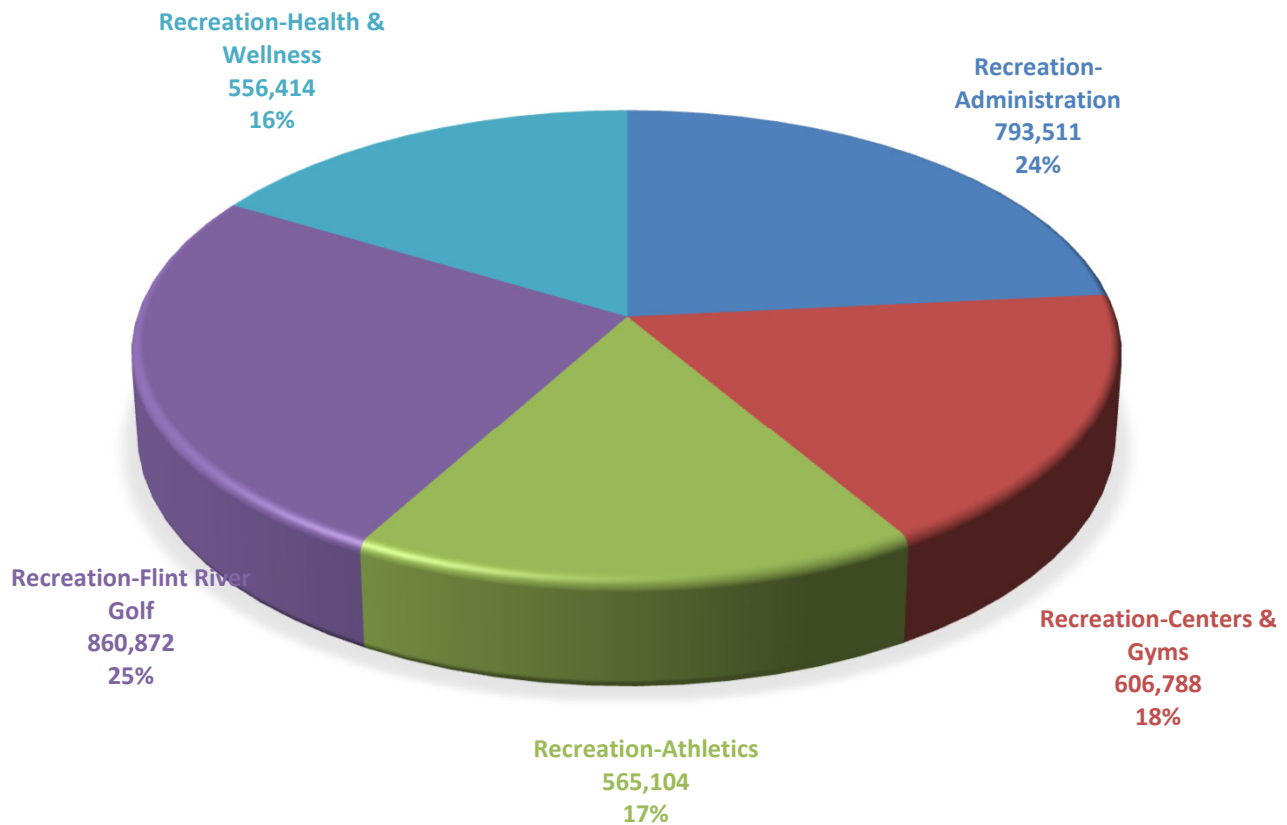
SP VI = Fiscal Responsibility



Recreation & Parks Department



City of Albany
Adopted Budget
FY 2023
Recreation Department



Total Expenditures
\$3,382,689

RECREATION DEPARTMENTAL SUMMARY

SUMMARY

The Recreation Department is responsible for the development, coordination, and promotion of the recreational facilities and leisure opportunities within the City of Albany. The department develops immediate and long-range plans to meet recreational needs of all age groups. The Recreational Department is comprised of the following divisions: Administration, Centers & Gyms, Athletics, Flint River Municipal Golf Course, and Health/Wellness & Community Events.

Major Object of Expenditure	ACTUAL	ADOPTED	ADOPTED
	2020/2021	2021/2022	2022/2023
REVENUES	278,434	324,500	369,500
PERSONNEL SERVICES	1,566,099	1,993,935	2,163,270
OPERATING EXPENSE	1,056,422	1,160,127	1,219,419
TOTAL	2,622,520	3,154,062	3,382,689
FULL TIME POSITION	31	31	31

RECREATION ADMINISTRATION

DESCRIPTION

The Recreation & Parks Administrative division provides administrative services for the department by serving employees, citizens, other City departments, other sports related organizations, participants (youth and adult), parents, volunteers, coaches and officials in regards to all departmental information, employment issues, fiscal reporting, and purchasing.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	355,853	494,062	604,034
OPERATING EXPENSE	160,064	198,834	189,477
TOTAL	515,917	692,896	793,511
FULL TIME POSITION	7	7	8

Class Title

Accounting Technician	1	1	1
Recreation Superintendent	2	2	2
Event Coordinator	1	1	1
Office Assistant	0	1	1
Administrative Manager	1	1	1
Director, Recreation	1	1	1
Deputy Director, Recreation	0	0	1
Booking & Sales Adm. Coord.	1	0	0
TOTAL	7	7	8

RECREATION ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
6100					
7110	Regular Wages	255,149	341,845	422,824	80,979
7130	Part Time	10,804	10,000	5,000	-5,000
7210	W/C Insurance	4,453	5,418	6,588	1,170
7230	Uniforms	1,758	2,000	2,000	0
7260	FICA Matching	19,231	26,916	32,729	5,813
7270	Pension Matching	27,285	41,021	50,739	9,718
7280	Insurance Matching	34,132	62,362	79,654	17,292
7290	Contribution Matching	3,040	4,500	4,500	0
7550	Communications	8,597	6,880	9,700	2,820
7600	Travel	1,592	3,840	7,000	3,160
7630	Train/Cont. Education	934	2,865	2,200	-665
7700	Risk Allocation	99,760	107,342	118,010	10,668
7870	Maint: Motor Equipment	3,547	5,535	5,075	-460
7880	Maint: Mach/Imp/Tools	13,158	10,925	9,190	-1,735
7900	Utilities	14,155	22,000	12,000	-10,000
7990	Dues and Fees	5,696	12,470	15,000	2,530
8010	Supplies	1,619	7,000	4,000	-3,000
8016	Small Equip	6,954	7,400	1,000	-6,400
8030	Janitorial Supplies	1,733	1,000	1,000	0
8050	Equipment Rental	0	9,240	0	-9,240
8110	Motor Fuel	2,320	1,837	3,802	1,965
8150	Food/Employee Apprec.	0	500	1,500	1,000
Total		515,917	692,896	793,511	100,615

RECREATION/CENTERS AND GYMS*DESCRIPTION*

The Centers and Gyms division provides citizens indoor leisure service and recreation needs through organized and supervised programs, including educational, cultural, and art for youth and adults in the community.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	304,310	391,811	457,623
OPERATING EXPENSE	157,467	157,150	149,165
TOTAL	461,777	548,961	606,788
FULL TIME POSITION	6	5	5

Class Title

Recreation Assistant	1	0	0
Manager, Gyms & Centers	1	1	1
Recreation Center Supervisor	4	4	4
TOTAL	6	5	5

RECREATION / CENTERS AND GYMS					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
6101					
7110	Regular Wages	190,167	207,821	223,182	15,361
7120	Overtime	66	200	1,000	800
7130	Part Time	31,425	100,000	125,000	25,000
7210	W/C Insurance	2,937	2,464	2,793	329
7230	Uniforms	1,467	1,500	1,500	0
7260	FICA Matching	15,983	23,564	26,712	3,148
7270	Pension Matching	21,607	24,963	26,902	1,939
7280	Insurance Matching	38,476	29,299	48,534	19,235
7290	Contribution Matching	2,180	2,000	2,000	0
7514	Contact Labor(Temp)	17,464	35,000	35,000	0
7550	Communications	9,903	8,700	8,700	0
7600	Travel	0	300	1,500	1,200
7630	Train/Cont. Education	0	600	600	0
7870	Maint: Motor Equip.	2,546	926	140	-786
7880	Maint: Mach/Imp/Tools	982	1,910	975	-935
7900	Utilities	101,835	80,000	85,000	5,000
7990	Dues and Fees	0	250	250	0
8010	Supplies	7,208	3,500	10,000	6,500
8016	Small Equip	11,683	17,500	3,000	-14,500
8030	Janitorial Supplies	642	5,500	1,000	-4,500
8110	Motor Fuel	1,120	864	0	-864
8150	Food/Employee Apprec.	1,258	2,100	3,000	900
Total		461,777	548,961	606,788	57,827

RECREATION/ATHLETICS*DESCRIPTION*

The Athletic Division plans, organizes and implements team based sports programs, leagues and activities for the citizens of our community. Additionally, the division hosts tournaments, facilitates the use of athletic facilities for use by local parent run volunteer organizations and trains volunteer coaches.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	225,812	254,142	278,949
OPERATING EXPENSE	193,256	286,797	286,155
TOTAL	419,069	540,939	565,104
FULL TIME POSITION	4	4	4

Class Title

Recreation Assistant	1	1	0
Manager, Athletics	1	1	1
Recreation Center Supervisor	2	2	3
TOTAL	4	4	4

RECREATION / ATHLETICS					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
6104					
7110	Regular Wages	158,534	181,071	188,636	7,565
7120	Overtime	0	900	1,000	100
7130	Part Time	0	5,000	5,000	0
7210	W/C Insurance	6,077	7,000	7,287	287
7230	Uniforms	805	750	1,000	250
7260	FICA Matching	11,497	14,303	14,890	587
7270	Pension Matching	18,667	21,837	22,756	919
7280	Insurance Matching	28,140	20,781	35,880	15,099
7290	Contribution Matching	2,094	2,500	2,500	0
7514	Contract Labor(Temp)	18,708	40,000	40,000	0
7550	Communications	1,481	2,800	2,800	0
7600	Travel	908	300	3,000	2,700
7630	Train/Cont. Education	344	600	1,000	400
7870	Maint: Motor Equipment	7,200	7,084	11,091	4,007
7880	Maint: Mach/Imp/Tools	1,036	700	660	-40
7900	Utilities	136,112	193,000	193,000	0
7990	Dues and Fees	0	3,000	1,500	-1,500
8010	Supplies	17,332	35,000	25,000	-10,000
8016	Small Equip	1,240	3,000	4,000	1,000
8030	Janitorial Supplies	3,561	500	2,000	1,500
8110	Motor Fuel	772	813	604	-209
8150	Food/Employee Apprec.	56	0	0	0
Total		419,069	540,939	565,104	24,165

RECREATION/FLINT RIVER GOLF COURSE

DESCRIPTION

Flint River Golf Course is a well maintained 18-hole public golf facility. Clinics, tournaments, and various special events are offered throughout the year. A Pro Shop, with various resale items, and Concessions are available for purchase. Flint River Golf Course also offers a banquet facility.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
Revenues	258,035	298,500	321,500
PERSONNEL SERVICES	390,152	546,222	517,772
OPERATING EXPENSE	382,598	291,786	343,100
TOTAL EXPENSES	772,750	838,008	860,872

FULL TIME POSITION	9	10	9

Class Title

Manager, Golf Course	1	1	1
Greenskeeper	3	4	4
Golf Course Maintenance Manager	1	1	1
Crew Supervisor	1	1	1
Booking & Sales Coordinator	1	1	0
Office Assistant	1	1	0
Golf Pro Shop Associate	0	0	1
Golf Pro Shop Supervisor	1	1	1
TOTAL	9	10	9

RECREATION/FLINT RIVER GOLF COURSE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
6105					
7110	Regular Wages	244,671	328,394	324,966	-3,428
7120	Overtime	5	0	1,000	1,000
7130	Part Time	0	21,000	21,000	0
7210	W/C Insurance	5,219	6,953	6,905	-48
7230	Uniforms	3,585	4,000	3,000	-1,000
7260	FICA Matching	16,804	26,729	26,543	-186
7270	Pension Matching	28,343	39,407	39,116	-291
7280	Insurance Matching	88,520	116,739	92,242	-24,497
7290	Contribution Matching	3,005	3,000	3,000	0
7514	Contract Labor(Temp)	36,275	23,000	30,000	7,000
7550	Communications	5,765	7,220	3,280	-3,940
7600	Travel	0	600	1,200	600
7630	Train/Cont. Education	535	300	500	200
7870	Maint: Motor Equip	62,948	37,993	53,513	15,520
7880	Maint: Mach/Imp/Tools	27,831	12,200	13,405	1,205
7900	Utilities	55,226	70,000	54,577	-15,423
7990	Dues and Fees	12,565	12,000	12,000	0
8010	Supplies	69,025	50,000	64,000	14,000
8016	Small Equip	7,724	5,000	5,000	0
8030	Janitorial Supplies	1,694	1,000	1,000	0
8050	Equipment Rental	43,173	38,000	40,000	2,000
8070	Concessions for Resale	3,633	7,500	10,000	2,500
8080	Supplies For Resale	3,710	7,000	10,000	3,000
8110	Motor Fuel	25,758	17,275	38,625	21,350
8150	Food/Employee Apprec	273	2,698	1,000	-1,698
Total		772,750	838,008	860,872	22,864

RECREATION/HEALTH, WELLNESS AND COMMUNITY

DESCRIPTION

The Health, Wellness, and Community Events division includes marketing, special events, cultural arts, summer playground activities, teen and pre-teen programs, therapeutic sports programs and activities, aquatics facilities and programs, and a health and wellness facility. This division is responsible for the USDA/Bright from the Start Summer Food Service Program.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	289,972	307,698	304,892
OPERATING EXPENSE	163,036	225,560	251,522
TOTAL	453,008	533,258	556,414
FULL TIME POSITION	5	5	5

Class Title

Recreation Assistant	1	1	1
Recreation Supervisor	3	3	3
Health, Wellness, & Community Manager	1	1	1
TOTAL	5	5	5

RECREATION/HEALTH, WELLNESS AND COMMUNITY					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
6111					
7110	Regular Wages	206,211	197,171	200,474	3,303
7120	Overtime	28	500	500	0
7130	Temporary Help	5,204	30,000	30,000	0
7210	W/C Insurance	4,387	5,364	5,442	78
7230	Uniforms	1,250	1,250	1,250	0
7260	FICA Matching	15,666	17,417	17,670	253
7270	Pension Matching	24,632	23,721	24,117	396
7280	Insurance Matching	30,591	30,275	23,439	-6,836
7290	Contribution Matching	2,003	2,000	2,000	0
7512	Tech Svcs (Surveys, DP)	15,034	0	15,000	15,000
7514	Contract Labor(Temp)	22,983	55,000	70,000	15,000
7550	Communications	3,658	6,800	1,992	-4,808
7600	Travel	0	1,500	1,500	0
7630	Train/Cont. Education	75	900	900	0
7870	Maint: Motor Equip.	0	0	140	140
7880	Maint: Mach/Imp/Tools	1,490	1,400	1,490	90
7900	Utilities	61,476	85,000	85,000	0
7990	Dues and Fees	450	3,860	2,500	-1,360
8010	Supplies	7,578	10,000	12,000	2,000
8016	Small Equip	8,652	11,200	5,000	-6,200
8030	Janitorial Supplies	913	5,000	5,000	0
8040	Fireworks	36,194	40,000	40,000	0
8050	Rental of Equipment	90	0	0	0
8150	Food/Employee Apprec.	0	400	1,000	600
8710	Special Events	4,443	4,500	10,000	5,500
Total		453,008	533,258	556,414	23,156



Facilities Management

FACILITIES MANAGEMENT

SUMMARY

The Maintenance Division provides the highest quality level of service for maintaining the facilities and property of the City/Albany Utility Board, to insure that all properties meet all current state, federal and safety regulations.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient and Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

Measures	FY 2019	FY 2020	FY 2021	FY 2022
SP III, G&O 1, PM 1: Percentage of Standing Infrastructure Inventoried	90%	90%	90%	90%
SP III, G&O 1, PM 2: Vacant Lots Maintained (% Complete)	bi-weekly	bi-weekly	bi-weekly	bi-weekly
SP III, G&O 1, PM 3: Compliance with Bi-weekly mowing	90%	90%	90%	90%

Note:

Buildings Division *Percentage of Standing Infrastructure accurately inventoried and PM schedule maintenance.*
-224 COA Buildings + 6 COA Gyms | Categories/Systems measured for facilities with applicable systems

Grounds Division *Goal of 90% or better schedule adherence/accomplishment weather condition dependent*

- 1 City of Albany Administration Building and 311 Call Center grounds (weekly mowing weed eating, litter pickup)
- 1 City of Albany Fleet Maintenance Facility (bi-weekly mowing, weed eating, litter pick up)
- 46 City Parks Maintained (bi-weekly mowing, edging, weed eating, litter pick up)
- 2 City Cemeteries Maintained (bi-weekly mowing, weed eating, litter pick up)
- 2 Boat Landings Maintained (bi-weekly mowing, weed eating, litter pick up)
- 5 Ball Parks Maintained (bi-weekly mowing, weed eating, letter pick up & seasonal field preparation and marking)
- 42 Well Sites (bi-weekly mowing, weed eating, litter pick up)
- 39 Electric substations/Fiber Optic Huts (bi-weekly mowing, weed eating, litter pick up)

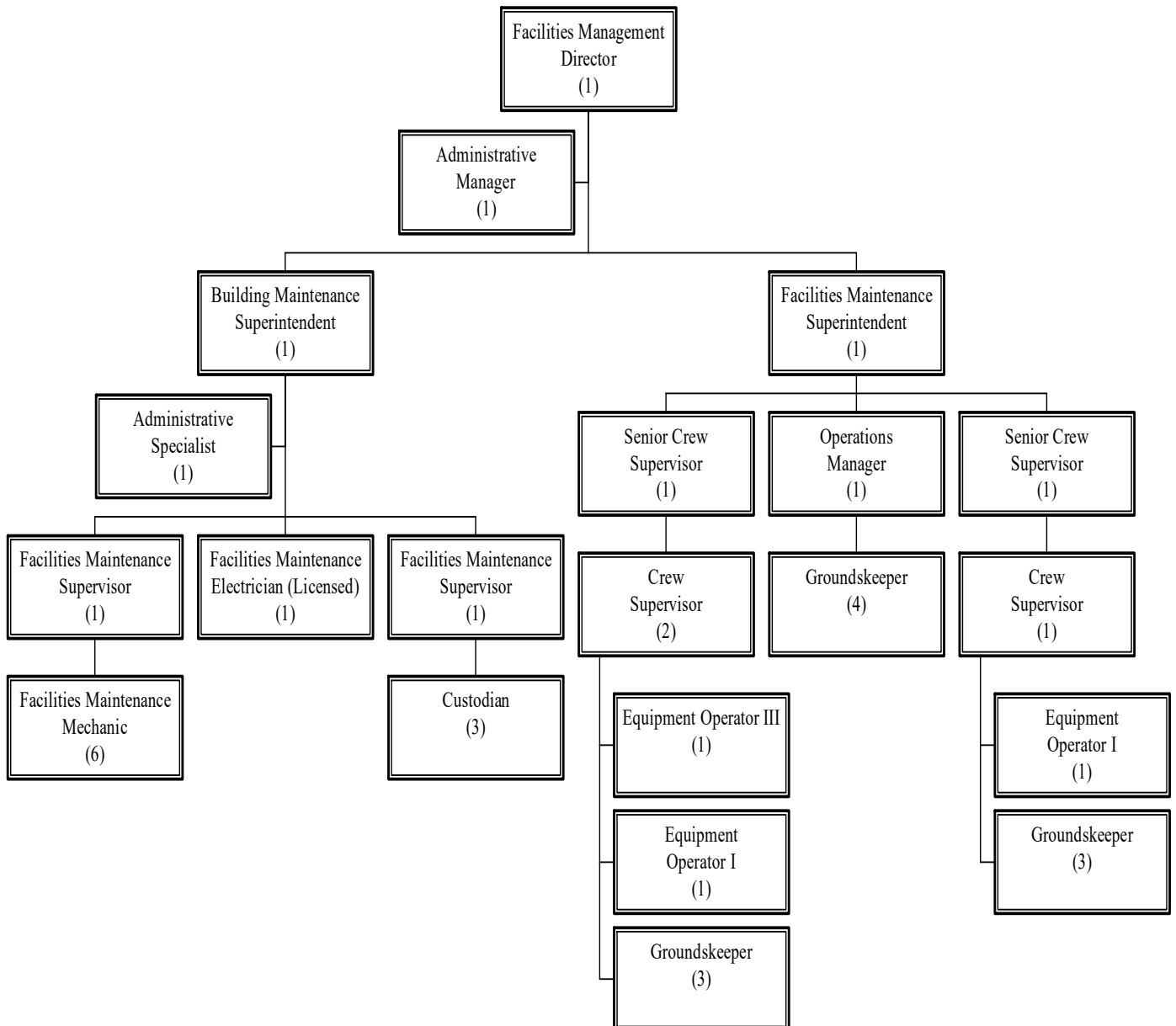
Operations *Goal of 90% or better schedule adherence/accomplishment weather condition dependent*

- Maintenance of City Owned Vacant lots (bi-weekly mowing, weed eating, litter pick up)
- Maintenance of City Owned FEMA lots (normally, bi-weekly or monthly mowing, weed eating, etc)
- Successful response and resolution of 311 issues assigned to Facilities Management Department (track items received and resolution)

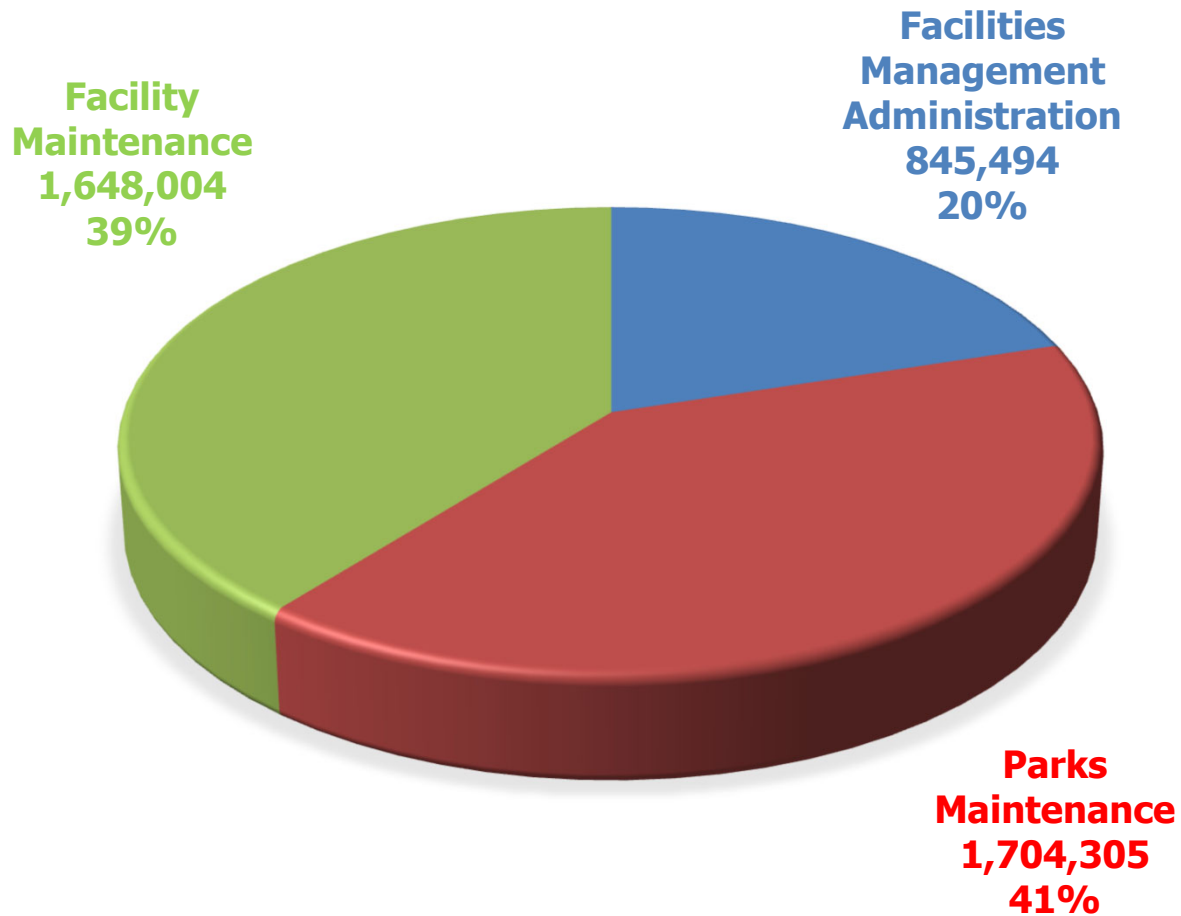
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Facilities Management



City of Albany
Adopted Budget
FY 2023
Facilities Management



Total Expenditures
\$4,197,803

FACILITIES MANAGEMENT**SUMMARY**

The Maintenance Division provides the highest quality level of service for maintaining the facilities and property of the City/Albany Utility Board, to insure that all properties meet all current state, federal and safety regulations.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	2,184,634	2,259,861	2,419,672
OPERATING EXPENSE	1,773,180	1,787,307	1,778,131
TOTAL	3,957,813	4,047,168	4,197,803
FULL TIME POSITION	36	36	36

MAINTENANCE ADMINISTRATION*DESCRIPTION*

The Administrative Division provides general overall administrative support to the Building Maintenance and Grounds Maintenance Divisions. This division prepares a variety of reports, processes invoices, payroll, coordinates correspondence, maintains files, personnel and payroll records. All preventative maintenance contracts and monthly service agreements, such as Exterminating Services, Janitorial Services, Generator Contracts and Elevator Inspections for the City / Utility Board are maintained through this division. In addition to overseeing all budgetary expenditures, this division also orders supplies and materials, as needed. This division coordinates with all internal departments and citizens to efficiently manage preventative maintenance / repairs to all city owned facilities. Prioritization of tasks is abetted through the use of internal Departmental work orders and 311 requests to maintain public facilities and properties.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	190,935	195,277	245,265
OPERATING EXPENSES	660,133	597,729	600,229
TOTAL	851,067	793,006	845,494
FULL TIME POSITIONS	2	2	2

Class Title

Facilities Management Director	1	1	1
Administrative Assistant	1	1	0
Administrative Manager	0	0	1
TOTAL	2	2	2

MAINTENANCE ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
6112					
7110	Regular Wages	151,691	153,002	196,879	43,877
7120	Overtime	2,863	2,500	0	(2,500)
7210	W/C Insurance	307	389	370	(19)
7230	Uniforms	500	500	500	0
7260	FICA Matching	12,025	11,896	15,061	3,165
7270	Pension Matching	17,594	18,660	23,625	4,965
7280	Insurance Matching	5,955	8,330	8,330	0
7510	Professional Services	575,694	542,500	511,850	(30,650)
7550	Communications	6,126	5,550	4,674	(876)
7600	Travel	(10)	900	3,300	2,400
7610	Auto Allowance	6,025	6,000	6,000	0
7630	Train/Cont. Education	185	900	200	(700)
7700	Risk Allocation	42,073	24,729	54,865	30,136
7870	Outside Upkeep	65	0	0	0
7880	Maint: Mach/Imp/Tools	5,390	3,150	6,940	3,790
7900	Utilities	3,251	5,000	5,000	0
7990	Dues and Fees	851	2,500	900	(1,600)
8010	Supplies	17,378	6,000	6,000	0
8016	Small Equip	1,240	0	0	0
8017	Printing	1,865	500	500	0
Total		851,067	793,006	845,494	52,488

PARK MAINTENANCE*DESCRIPTION*

The function of Park Maintenance/Cemetery division is to: 1) provide maintenance services to all parks, playgrounds, and to provide assistance with special events; 2) provide necessary functions for the operation of approximately 80 acres known as the Riverside and Oakview Cemeteries. This operation includes all facets of cemetery management such as lot sales, burial records, grave excavation, funeral, arrangements, and grounds maintenance.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONAL SERVICES	1,062,088	1,104,774	1,174,605
OPERATING EXPENSES	451,392	468,148	529,700
TOTAL EXPENSES	1,513,480	1,572,922	1,704,305
FULL TIME POSITIONS	19	20	20

Class Title

Facilities Maint. Superintendent	1	1	1
Groundskeeper	10	10	10
Crew Supervisor, Senior	2	2	2
Crew Supervisor	3	3	3
Operations Manager	1	1	1
Equipment Operator I	2	2	2
Equipment Operator III	0	1	1
TOTAL	19	20	20

PARK MAINTENANCE					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
6106					
7110	Regular Wages	661,419	673,951	713,047	39,096
7120	Overtime	20,038	23,000	23,000	0
7130	Part Time	15,316	22,050	45,240	23,190
7210	W/C Insurance	33,536	33,951	42,440	8,489
7230	Uniforms	11,277	10,500	10,500	0
7260	FICA Matching	49,617	55,004	59,768	4,764
7270	Pension Matching	78,280	83,634	88,326	4,692
7280	Insurance Matching	188,570	198,684	188,184	(10,500)
7290	Contribution Matching	4,035	4,000	4,100	100
7510	Professional Services	52,784	57,000	57,000	0
7550	Communications	9,494	6,650	6,400	(250)
7600	Travel	0	300	300	0
7630	Train/Cont. Education	1,189	600	600	0
7870	Maint: Motor Equip.	187,803	170,099	223,124	53,025
7880	Maint: Mach/Imp/Tools	12,141	13,250	11,630	(1,620)
7900	Utilites	65,054	80,000	80,000	0
7990	Dues and Fees	1,117	2,500	2,500	0
8009	Licenses(CDL,CPA,Etc)	25	250	0	(250)
8010	Supplies	46,341	65,000	65,000	0
8016	Small Equipment	12,826	10,000	10,000	0
8050	Equipment Rental	6,328	7,500	7,500	0
8110	Motor Fuel	56,291	54,999	48,996	(6,003)
Total		1,513,480	1,572,922	1,704,305	131,383

Building Maintenance*DESCRIPTION*

The primary function of the Building Maintenance Division is to provide the highest quality level of service for maintaining all facilities owned by the City / Utility Board to insure that all properties meet current local, state, federal and safety regulations. Responsibilities include overseeing contractors for special projects, performing all preventative maintenance duties and repairs to all properties. This division performs and/or oversees all HVAC, roofing, plumbing, painting, and electrical, safety inspections, new construction and remodeling of current facilities as well as city owned parks. This division also provides support/assistance with special projects city-wide. Coordinates with all departments/divisions to insure that all work is carried out in a safe and cost efficient manner. The Building Maintenance Division responds to emergency calls twenty-four hours a day, using an on-call rotation between the Technicians.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	931,611	959,810	999,802
OPERATING EXPENSES	661,655	721,430	648,202
TOTAL	1,593,266	1,681,240	1,648,004
FULL TIME POSITIONS	15	14	14

Class Title

Facilities Maint. Superintendent	1	1	1
Administrative Specialist	1	1	1
Facilities Maint. Supervisor	2	2	2
Facility Maintenance Electrician(Non-Licensed)	1	1	1
Facility Maintenance Mechanic	6	6	6
Equipment Operator III	1	0	0
Custodian	3	3	3
TOTAL	15	14	14

Building Maintenance

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
6114					
7110	Regular Wages	527,857	544,087	562,978	18,891
7120	Overtime	69,954	70,549	60,549	(10,000)
7130	Part Time	41,803	42,630	68,720	26,090
7210	W/C Insurance	24,585	23,836	25,104	1,268
7230	Uniforms	8,245	7,500	7,500	0
7260	FICA Matching	45,690	50,281	52,957	2,676
7270	Pension Matching	68,849	73,756	74,823	1,067
7280	Insurance Matching	138,734	141,171	141,171	0
7290	Contribution Matching	5,895	6,000	6,000	0
7510	Professional Services	359	500	500	0
7550	Communications	5,866	9,000	6,550	(2,450)
7600	Travel	0	300	300	0
7630	Train/Cont. Education	280	1,500	1,500	0
7860	Bldg Maintenance	538,325	595,000	495,000	(100,000)
7870	Maint: Motor Equip.	43,690	30,252	53,741	23,489
7880	Maint: Mach/Imp/Tools	9,130	12,160	10,000	(2,160)
7990	Dues and Fees	655	500	500	0
8010	Supplies	12,109	20,000	28,700	8,700
8016	Small Equip	11,231	8,000	8,000	0
8017	Printing	1,378	2,000	2,000	0
8050	Rental of Equipment	6,406	7,500	7,500	0
8110	Gasoline	14,608	19,133	16,610	(2,523)
8110	Diesel Fuel	17,588	15,585	17,301	1,716
Total		1,593,266	1,681,240	1,648,004	(33,236)



Independent Agencies

INDEPENDENT AGENCIES

DESCRIPTION

The Board of City Commissioners funds a number of independent agencies involved in enhancing the quality of life in Albany. The services provided by the Agencies range from the Boys' Club for youth, the Chamber of Commerce and Economic Development Commission for marketing and promotion of the City, to the Chehaw Park and the Albany Dougherty Inner City Authority (ADICA) for the development of Georgia's "Good Life City". These agencies play an integral part of involving many necessary services to our citizenry.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
OPERATING EXPENSE	504,521	607,000	632,000
TOTAL	504,521	607,000	632,000
FULL TIME POSITION	0	0	0

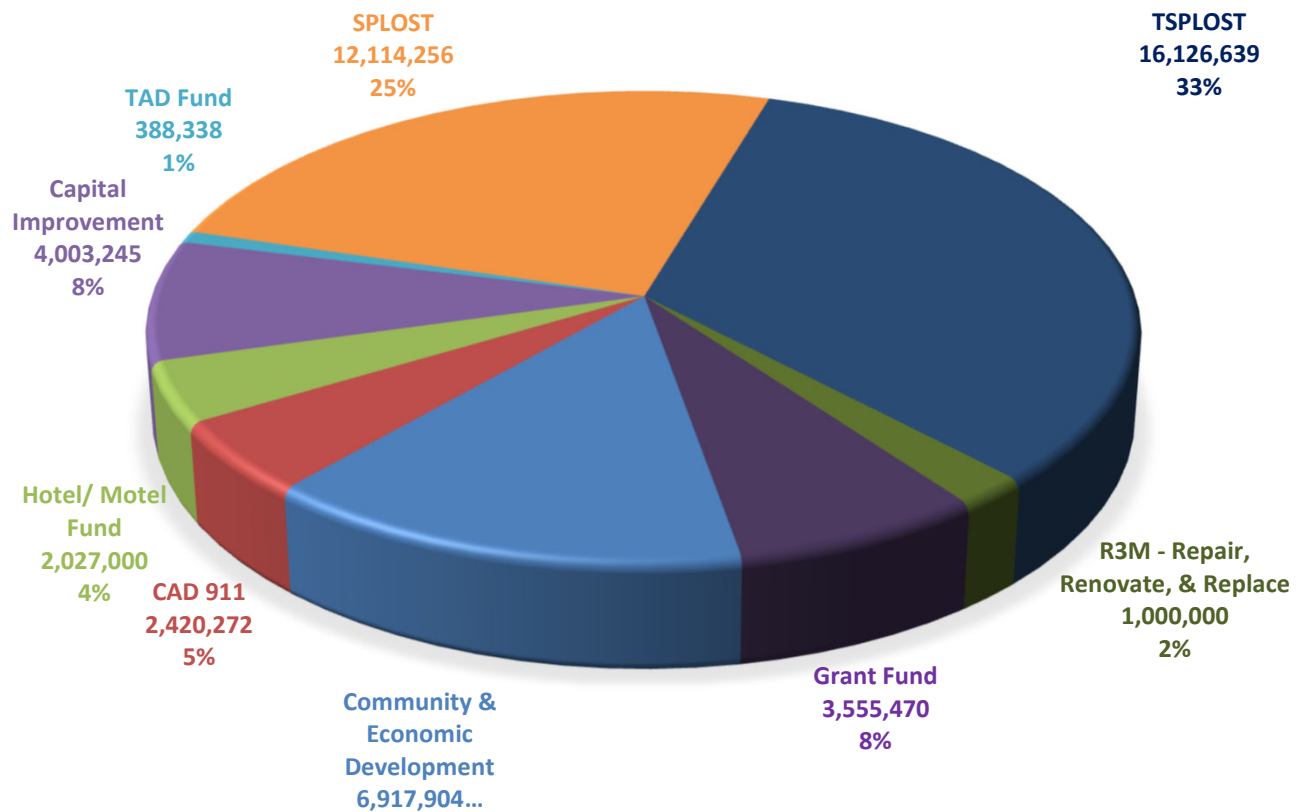
INDEPENDENT AGENCIES

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE +(-)
7100.					
7999.70	Boys/Girls Club	150,000	150,000	175,000	25,000
7999.74	DDA	50,000	50,000	50,000	0
7999.78	Keep Albany-Dougherty Beautiful	10,983	10,000	10,000	0
7999.82	Sowega Regional Commission	43,538	47,000	47,000	0
7999.92	Albany/Do Economic Development	250,000	350,000	350,000	0
Total		504,521	607,000	632,000	25,000



Special Revenue Funds

City of Albany Adopted Budget FY 2023 Special Revenue Funds



Total Expenditures
\$48,559,269

Special Revenue Funds Summary

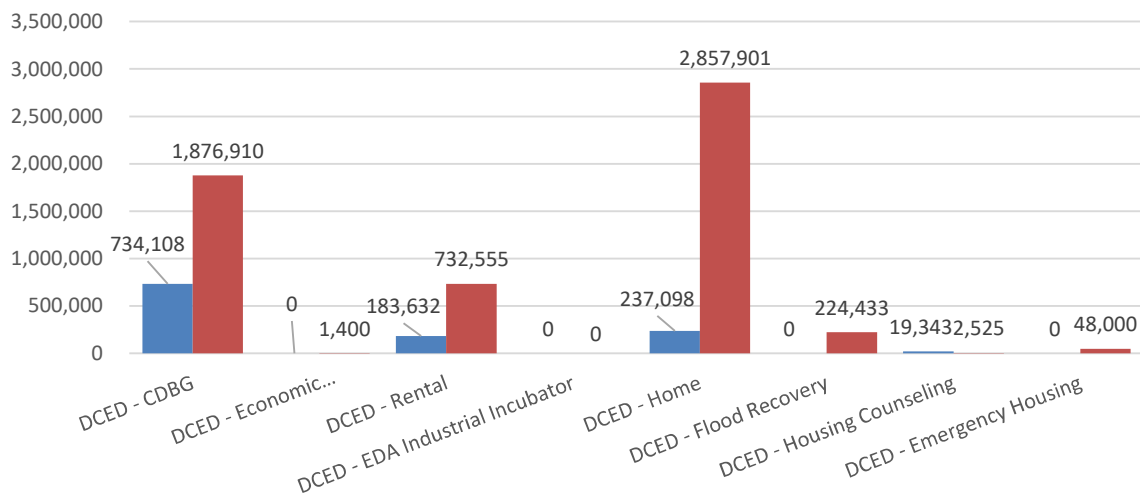
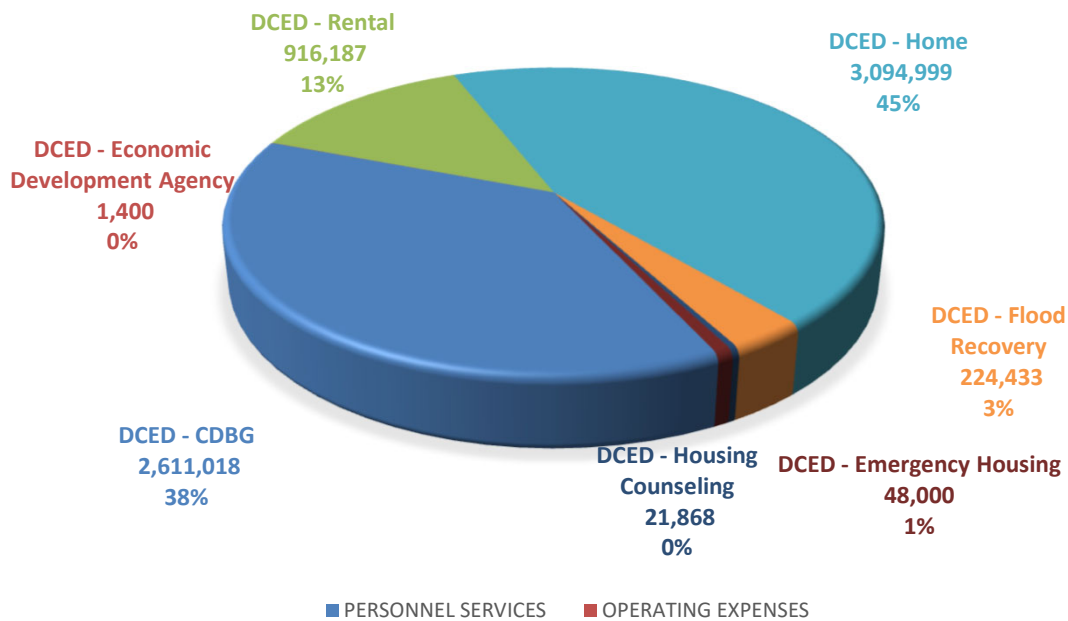
This summary contains Capital Improvement Fund, Job Investment Fund, Hotel/Motel Fund, Department of Community & Economic Development, Tax Allocation District, CAD-911 Fund, Grant Fund, R3M Fund, SPLOST, TSPLOST and Gortatowsky Fund

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
Revenues	36,868,584	44,352,394	46,685,320
Transfers In	6,055,324	1,564,985	2,173,949
Transfers Out	-525,732	0	-300,000
Total Revenue	42,398,177	45,917,379	48,559,269
Personnel Services	2,712,426	2,886,167	3,163,258
Operating Expense	19,190,124	16,941,695	21,499,525
Capital Outlay	8,889,134	26,071,232	23,880,339
Indirect Costs	35,648	11,996	16,147
Total Expenditures	30,827,332	45,917,379	48,559,269
Net Revenues Over Expenditures	11,570,845	0	0
FULL TIME POSITIONS	52	53	57



Community & Economic Development

City of Albany Adopted Budget FY 2023 Community Development Expenditures



Total Expenditures
\$6,917,905

COMMUNITY DEVELOPMENT*DESCRIPTION*

The Community Development Program is funded through the U.S. Department of Housing and Urban Development's Community Development Block Grant Entitlement funds. The primary objectives of the program are to provide for the development of a variable urban community by providing decent housing and a suitable living environment, expanding economic opportunities, and meeting the needs of persons of low and moderate income. This program is in compliance with the Housing and Urban Rural Recovery Act of 1983. The program is responsible for the reversal of the physical deterioration and aids in the elimination of the adverse influences that now threaten the targeted areas.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business Friendly

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, & Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets

SP I, G&O 2: Create an environment that consistently encourages business development & educational opportunities

SP IV, G&O 3: Be recognized as a progressive and innovative community

PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actual	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP I, G&O 1, PM 1: # Housing Units Rehabilitated within NRSAs	40	40	19	22
SP I, G&O 1, PM 2: % Rental Property Occupancy	79%	90%	82%	90%
SP I, G&O 2, PM 1: # Households Assisted with Homebuyer Assistance	3	3	3	3
SP I, G&O 2, PM 2: # of Rental Rehab/Renovations	N/A	35	35*	5
SP IV, G&O 3, PM 1: # New Business Loans Attracted	3	3	3	3
# On-going Maintenance & Weatherization of Existing Units	N/A	N/A	N/A	10

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

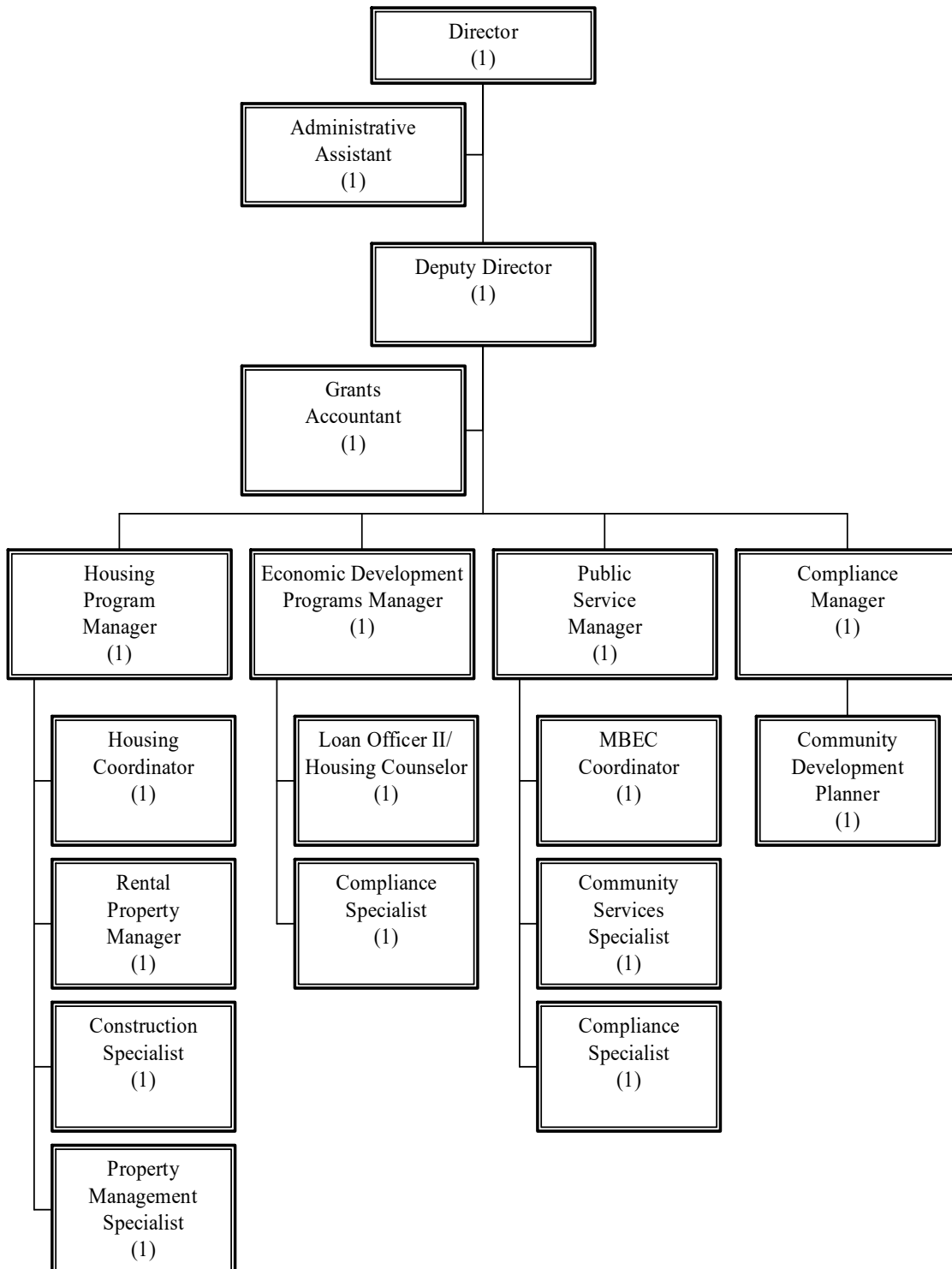
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

SP VI = Fiscal Responsibility



Community & Economic Development



COMMUNITY DEVELOPMENT

SUMMARY

The Community Development Program is funded through the U.S. Department of Housing and Urban Development's Community Development Block Grant Entitlement funds. The primary objectives of the program are to provide for the development of a variable urban community by providing decent housing and a suitable living environment, expanding economic opportunities, and meeting the needs of persons of low and moderate income. This program is in compliance with the Housing and Urban Rural Recovery Act of 1983. The program is responsible for the reversal of the physical deterioration and aids in the elimination of the adverse influences that now threaten the targeted areas.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	4,090,335	3,298,244	5,588,208
TRANSFER IN	389,997	0	201,000
TRANSFER (TO)/FROM FUND BALANCE	(275,354)	1,002,842	1,128,697
TOTAL REVENUE	4,204,978	4,301,086	6,917,905
PERSONNEL SERVICES	711,783	951,082	1,174,181
OPERATING EXPENSE	3,493,195	3,350,004	5,743,724
TOTAL EXPENSES	4,204,978	4,301,086	6,917,905
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	13	14	18

COMMUNITY DEVELOPMENT BLOCK GRANT*DESCRIPTION*

The Community Development Program is funded through the U.S. Department of Housing and Urban Development's Community Development Block Grant Entitlement funds. The primary objectives of the program are to provide for the development of a variable urban community by providing decent housing and a suitable living environment, expanding economic opportunities, and meeting the needs of persons of low and moderate income. This program is in compliance with the Housing and Urban Rural Recovery Act of 1983. The program is responsible for the reversal of the physical deterioration and aids in the elimination of the adverse influences that now threaten the targeted areas.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	2,175,360	1,595,247	2,131,450
TRANSFER (TO)/FROM FUND BALANCE	(676,135)	361,010	390,158
TRANSFER IN	389,997	0	89,410
TOTAL REVENUE	1,889,222	1,956,257	2,611,018
PERSONNEL SERVICES	418,735	625,000	734,108
OPERATING EXPENSE	1,470,486	1,331,257	1,876,910
TOTAL EXPENSES	1,889,222	1,956,257	2,611,018
TOTAL NET INCOME/(LOSS)	0	0	0

FULL TIME POSITIONS	11	10	15

Class Title

Community Development Manager	1	1	0
Loan Officer II/Housing Counselor	1	1	1
Administrative Assistant	1	1	1
Grants Accountant	1	1	1
Construction Specialist	1	1	1
Construction Manager	0	1	0
Compliance Manager	0	0	1
Compliance Specialist	0	0	2
MBEC Coordinator	0	0	1
Community Services Specialist	1	0	1
Public Service Manager	0	0	1
Program Manager- Economic Development	1	1	1
Community Development Planner	0	1	1
Deputy Director	1	1	1
Director, Comm & Economic Development	1	1	1
Housing Program Manager	1	0	1
Community Development Technician	1	0	0
TOTAL	11	10	15

COMMUNITY DEVELOPMENT BLOCK GRANT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7603					
7110.	Regular Wages	312,598	438,176	528,324	90,148
7120.	Overtime	59	0	0	0
7120.8325FM	Workers Compensation	1,584	5,176	1,058	(4,118)
7230.	Uniforms	408	370	0	(370)
7260.	FICA Matching	23,239	33,520	40,418	6,898
7270.	Pension Matching	34,801	52,582	63,398	10,816
7280.	Insurance Matching	42,946	89,543	98,587	9,044
7290.	Contribution Matching	3,101	5,633	2,322	(3,311)
7510.	*Prof/Legal	78,665	21,980	15,000	(6,980)
7510.BTC	*Prof/Legal-BTC	845	1,000	1,350	350
7510.CV	*Prof/Legal	16,030	0	87,014	87,014
7514.	Contract Labor(Temp)	13,416	11,648	14,352	2,704
7514.BTC	Contract Labor/Temporary	39,583	36,400	41,808	5,408
7520.	*Public Info Ads	4,424	3,000	3,000	0
7550.	Communications	7,393	6,180	8,000	1,820
7550.BTC	*Communications-BTC	1,567	1,000	1,100	100
7560.	*Postage	448	500	300	(200)
7570.BTC	*Advertising	182	1,000	1,000	0
7600.	*Travel	0	2,000	6,000	4,000
7610.	Auto Allowance	0	0	1,950	1,950
7630.	*Train/Cont. Education	3,437	2,000	6,000	4,000
7630.BTC	*Train/Cont. Education BTC	0	0	2,000	2,000
7700.03	Risk Management Services	7,240	9,539	6,927	(2,612)
7700.03BTC	Risk Management Services BTC	9,097	11,792	13,502	1,710
7860.BTC	*Maint On BTC	51,287	80,500	70,000	(10,500)
7870.01	*Auto-Labor	614	1,800	392	(1,408)
7870.02	*Auto-Maint	1,802	1,500	1,041	(459)
7870.03	*Auto-Parts	1,588	1,700	443	(1,257)
7870.05	Outside Upkeep	229	0	1,428	1,428
7880.	*Maintenance:Machinery/Tools	6,566	6,000	8,000	2,000
7880.BTC	*Maintenance:Machinery/Tools	1,284	1,500	1,500	0
7900.	Utilities	65,894	80,000	70,000	(10,000)
7901.	Storm Water	697	1,129	1,345	216
7901.BTC	Storm Water Fees	1,106	1,100	1,506	406
7990.	Dues and Fees	1,982	2,500	3,000	500
7990.BTC	*Dues and Fees BTC	13	695	900	205
7990.CG	Dues And Fees Cutliff Grove	308	0	0	0
8009.	Licenses (CDL, CPA, etc)	0	0	4,872	4,872
8010.	*Supplies	7,495	9,000	8,032	(968)
8010.BTC	*Supplies-BTC	313	1,000	1,000	0
8016.	Small Equip	1,993	2,000	3,000	1,000
8016.BTC	*Small Equip BTC	1,678	2,000	1,500	(500)
8018.	*Books & Subscriptions	0	300	50	(250)
8030.BTC	*Janitorial Supplies-BTC	1,285	2,500	2,000	(500)
8050.	*Equipment Rentals	2,319	3,500	0	(3,500)
8110.01	*Auto Fuel	1,569	3,000	2,294	(706)
8200.02	*CDBG Loan Servicing	37,016	42,606	47,237	4,631
8210	Housing Rehabilitation	86,778	0	258,774	258,774
8211.002	Emergency Repair	8,294	217,171	131,225	(85,946)
8211.11	Rehab Rental Units	1,600	0	0	0
8211.13	Rehab Multi Units	97,763	120,000	100,000	(20,000)
8220.	*Acquistion	0	30,000	35,000	5,000
8226.26	*PS:SHP Operations Match	6,500	0	0	0
8228.	*Disposition	8,812	5,000	7,000	2,000
8299.	Project Cost Rehab	21,751	2,000	13,751	11,751
8320.	*Public Service	0	100,000	100,000	0
8320.01CV	*Public Service-Admin.	24,251	0	230,607	230,607
8320.05TAG	Technical Assistance	20,980	47,659	20,675	(26,984)
8320.06	Economic Development	548,372	0	0	0
8320.08	*Liberty House	20,000	0	0	0
8320.109	*Fair Housing	4,959	3,000	5,000	2,000
8320.12	Rehabilitation Administration	9,647	13,104	0	(13,104)
8320.132	Do Co Family Literacy Council	19,941	0	0	0
8320.141	South Ga Starz ACAdeMy, inc	19,852	0	0	0
8320.142	HEROS for Success	7,343	0	0	0
8320.143	Recreation & Parks Department	704	0	0	0
8320.25	*Homeless Programs	6,885	8,285	10,863	2,578
8320.42	YMCA	15,341	0	0	0
8320.59	Housing Counseling	3,153	2,500	4,620	2,120
8320.81A	COA Rental Assistance-CV	66,338	0	0	0
8320.94	*Boy's & Girl's Club	18,304	0	0	0
8321.26	ESG Suppoortive Services Match	775	5,000	5,000	0
8321.27	ESG Match Short & Med Term	12,078	27,250	27,250	0
8321.28	ESG Match Financial Assist	2,910	12,750	12,750	0
8325.FM	Flood Mitigation	8,972	10,000	0	(10,000)
8410.	Facade Loans	0	5,000	10,000	5,000
8411.003EC	*Albany Community Together	0	0	100,000	100,000
8420.003EC	Section 3 Program	8,948	7,500	10,000	2,500
8425.108	*Section 108 Interest Pymt	24,871	18,669	11,552	(7,117)
8425.108N	*N/P Section 108 Loan	F-10 25,000	344,000	344,000	0
Total		1,889,222	1,956,257	2,611,018	654,760

ECONOMIC DEVELOPMENT AGENCY*DESCRIPTION*

The City of Albany was designated as an eligible area for Economic Development Administration (EDA) assistance in 1994 after major flooding associated with the Tropical Storm Alberto. In 1995 the EDA granted the City of Albany \$992,893 to which the City of Albany provided a match in the amount of \$650,000. With these funds, a revolving loan fund program was developed and implemented with the purpose of job creation and private sector leveraging. This fund targets small businesses and start up businesses with a minimum loan amount of \$25,000 and a maximum of \$200,000. Loans can be made to businesses both within the city limits of Albany as well as Dougherty County. Loan repayments are used to continuously fund the program.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	99,343	100,000	77,000
TRANSFER (TO)/FROM FUND BALANCE	(97,956)	(41,095)	(75,600)
TOTAL REVENUE	1,387	58,905	1,400
PERSONNEL SERVICES	0	32,215	0
OPERATING EXPENSE	1,387	26,690	1,400
TOTAL EXPENSES	1,387	58,905	1,400
TOTAL NET INCOME/(LOSS)	0	0	0

ECONOMIC DEVELOPMENT AGENCY

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7607					
7110.	Salaries-(EDA)	0	24,048	0	(24,048)
7210.	W/C (EDA)	0	48	0	(48)
7260.	FICA (EDA)	0	1,840	0	(1,840)
7270.	Pension (EDA)	0	2,886	0	(2,886)
7280.	Insurance (EDA)	0	2,893	0	(2,893)
7290.	Contribution Matching	0	500	0	(500)
7860.	Office Repairs & Maint.	0	1,690	0	(1,690)
7990.	Dues and Fees	1,387	0	1,400	1,400
8409	EDA Programs	0	25,000	0	(25,000)
Total		1,387	58,905	1,400	(57,505)

COMMUNITY DEVELOPMENT / RENTAL PROGRAM*DESCRIPTION*

The rental program is funded by the rent revenues collected from occupants and rent subsidy payments from the Department of Community Affairs. The primary objectives of the program is to provide decent, safe, and affordable housing for persons of very low, low and moderate income.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	714,898	885,000	815,700
TRANSFER (TO)/FROM FUND BALANCE	(9,969)	16,626	100,487
TRANSFER IN	0	0	0
TOTAL REVENUE	704,929	901,626	916,187
PERSONNEL SERVICES	120,168	172,647	183,632
OPERATING EXPENSE	584,762	728,979	732,555
TOTAL	704,929	901,626	916,187
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	1	2	2

Class Title

Rental Property Manager	0	0	1
Property Management Specialist	0	1	1
Community Development Coordinator	1	1	0
TOTAL	1	2	2

COMMUNITY DEVELOPMENT / RENTAL PROGRAM					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7615					
7110.	Wages	91,401	121,870	130,811	8,941
7210.	Workmen's Compensaiton	261	260	735	475
7230.	Uniforms	657	800	0	-800
7260.	Fica/Medical	6,892	9,323	10,007	684
7270.	Pension	9,891	14,624	15,697	1,073
7280.	Insurance	10,345	24,370	26,382	2,012
7290.	Contribution Matching	721	1,400	0	-1,400
7510.	Professional Services	11,012	12,000	10,000	-2,000
7514.	Contract Labor (Temp)	92,764	105,997	0	-105,997
7550.	Communication	2,416	2,100	3,000	900
7560.	POSTAGE	244	300	150	-150
7570.	Advertisement	0	0	0	0
7600.	Travel	850	500	2,500	2,000
7630.	Training & Cont Education	199	2,000	2,500	500
7700.03	Risk Management Ins Services	52,693	72,082	88,855	16,773
7860.	Rental Prop Maint	225	0	0	0
7860.01	Rental Prop Maint-Windsor	94,727	170,000	100,000	-70,000
7860.03	Rental Prop Main-CDBG	116,173	155,000	150,000	-5,000
7860.04	Rental Prop Main-The Villas	14,621	15,000	12,000	-3,000
7860.21	Rental Prop Main-Broadway	48,608	70,000	45,000	-25,000
7860.22	Rental Prop Main-High/Madis	8,433	10,000	8,000	-2,000
7860.23	Rental Prop Main-N. Davis	10,173	10,000	50,000	40,000
7860.24	Rental Prop Main-Jefferson Pl	44,453	25,000	85,000	60,000
7861.01	Rental Prop MGMT Fees-Windsor	0	0	27,000	27,000
7861.03	Rental Prop MGMT Fees-CDBG	0	0	41,000	41,000
7861.04	Rental Prop MGMT Fees-Villas	0	0	3,000	3,000
7861.21	Rental Prop MGMT Fee-Broadway	0	0	15,000	15,000
7861.22	Rental Prop MGMT Fee-High/Madi	0	0	4,000	4,000
7861.23	Rental Prop MGMT Fee-N Davis	0	0	2,000	2,000
7861.24	Rental Prop MGMT Fee-Jefferson Pl	0	0	8,000	8,000
7862	Rental Prop Sundry-Misc	1,158	1,500	2,500	1,000
7880.	Maint: Mach/Imp/Tools	1,123	0	5,000	5,000
7880.01	Maint: Software Subscription	10,120	10,000	10,000	0
7900.01	Utilities-Windsor	16,386	10,000	10,000	0
7900.03	Utilities-CDBG	12,882	9,000	9,000	0
7900.04	Utilities-The Villas	1,962	1,500	1,500	0
7900.21	Utilities-Broadway Court	6,309	6,000	3,000	-3,000
7900.22	Utilities-Highland/Madison	0	100	100	0
7900.23	Utilities-N Davis/1st	0	100	300	200
7900.24	Utilities-Jefferson Pl	10,602	10,000	10,000	0
7901.	Storm Water Rental	5,845	4,500	6,000	1,500
7990.	Dues and Fees	712	800	650	-150
7999.	Reserve	0	10,000	15,000	5,000
8010.	Supplies	228	1,000	0	-1,000
8016.	Small Equipment	85	5,000	0	-5,000
8016.01	Small Equipment: Software	1,000	0	0	0
8050.	Equipmnet Rental	3,396	4,000	0	-4,000
8110.01	Gasoline	2,666	3,000	0	-3,000
8218.	Relocation	12,696	2,500	2,500	0
Total		704,929	901,626	916,187	14,561

COMMUNITY DEVELOPMENT / EDA INDUSTRIAL INCUBATOR

DESCRIPTION

The Industrial Incubator constructed in 1995 with funding from the Economic Development Administration is located at 1536 Dougherty Avenue in Albany, GA. The primary focus of the Incubator is job creation by providing operational space for small businesses.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
TRANSFER (TO)/FROM FUND BALANCE	70,694	33,488	0
TOTAL REVENUE	70,694	33,488	0
PERSONNEL SERVICES	31,548	0	0
OPERATING EXPENSE	39,146	33,488	0
TOTAL	70,694	33,488	0
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	0	0	0

COMMUNITY DEVELOPMENT / EDA INDUSTRIAL INCUBATOR

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7617					
7110.	Regular Wages	23,558	0	0	0
7210.	W/C Insurance	47	0	0	0
7260.	FICA/Medi	1,751	0	0	0
7270.	Pension Matching	2,827	0	0	0
7280.	Insurance Matching	2,894	0	0	0
7290.	Contribution Matching	471	0	0	0
7510.	Professional Services	1,777	0	0	0
7514	Contract Labor (Temp)	33,970	33,488	0	(33,488)
7700.03	Risk Insurance	3,399	0	0	0
Total		70,694	33,488	0	(33,488)

COMMUNITY DEVELOPMENT / HOME PROGRAM*DESCRIPTION*

The HOME Investment Partnerships Act Program is funded through the U.S. Department of Housing and Urban Development. This program was created by the National Affordable Housing Act (NAHA) of 1990.

The primary objectives of the program are to provide for the development and rehabilitation of affordable rental and owner housing for persons of low and moderate income. At least fifteen percent (15%) of the formula allocation must be spent on a certified Community Housing Development Organization (CHDO).

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	660,689	584,297	2,399,690
TRANSFER (TO)/FROM FUND BALANCE	37,735	492,263	583,720
TRANSFER IN	0	0	111,590
TOTAL REVENUE	698,424	1,076,560	3,094,999
PERSONNEL SERVICES	101,202	121,219	237,098
OPERATING EXPENSE	597,222	955,341	2,857,901
TOTAL	698,424	1,076,560	3,094,999
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	1	2	1

Class Title

Community Development Manager	1	1	0
Community Development Coordinator	0	1	0
Housing Coordinator	0	0	1
TOTAL	1	2	1

COMMUNITY DEVELOPMENT / HOME PROGRAM

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7620					
7110.	Regular Wages	37,890	46,467	36,652	(9,815)
7110.8411	Wages - TBRA	41,114	43,939	52,170	8,231
7110.GF	Wages - General Fund Portion	0	0	89,116	89,116
7210.	W/C Insurance	76	93	75	(18)
7210.8411	W/C (TBRA)	81	88	105	17
7210.GF	W/C (General Fund Portion)	0	0	180	180
7260.	Fica/Medi	2,850	3,555	2,804	(751)
7260.8411	FICA - (TBRA)	3,035	3,361	3,991	630
7260.ARP	FICA - (ARP)	0	0	0	0
7260.GF	FICA - (GF)	0	0	6,817	6,817
7270.	Pension Matching	3,400	5,576	4,398	(1,178)
7270.8411	Pension - (TBRA)	4,864	5,273	6,260	987
7270.GF	Pension - (GF)	0	0	10,694	10,694
7280.	Insurance Matching	3,527	7,998	10,163	2,165
7280.8411	Insurance - (TBRA)	3,908	3,944	8,903	4,959
7280.GF	Insurance - (GF)	0	0	4,070	4,070
7290.	Contribution Matching	256	600	0	(600)
7290.8411	Contribution Matching	199	325	162	(163)
7290.GF	Contribution Matching (GF)	0	0	538	538
7510.ARP	Prof/Legal (ARP)	0	0	17,000	17,000
7610.	Auto Allowance	0	0	1,950	1,950
8211.	Rehab-Single Family	-163	105,000	50,000	(55,000)
8218.ARP	Homeless Housing Construction	0	0	1,528,645	1,528,645
8221	Acquisitions/Rehab Rental Property	58,886	0	0	0
8222	Acq/Rehab Home Owner SFU	58,606	150,000	180,000	30,000
8320.ARP	ARP-Services	0	0	70,000	70,000
8321.ARP	ARP-Operations	0	0	182,748	182,748
8410.	Affordable Home Ownership	109,500	165,000	57,217	(107,783)
8410.3	Downpayment Assistance	14,123	15,000	7,500	(7,500)
8411.	Tenant Based Rental Asst-TBRA	197,831	300,854	289,021	(11,833)
8411.CV	TBRA-COVID-19	158,440	0	0	0
8412	New Construction	0	120,000	275,140	155,140
8450.	Comm Hous Dev Organ(CHDO)	0	74,505	149,010	74,505
8450.02	CHDO Operating	0	24,982	49,670	24,688
Total		698,424	1,076,560	3,094,999	2,018,439

Neighborhood Stabilization Program

DESCRIPTION

Congress established the Neighborhood Stabilization Program (NSP) in 2008 for the purpose of stabilizing communities that have suffered from foreclosures and abandonment ment. NSP is Title III of the Housing and Economic Recovery Act of 2008, H. R. 3221. The goal of this program is being realized through the purchase and redevelopment of foreclosed and abandoned homes and residential properties.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	43,356	12,000	12,000
TRANSFER (TO)/FROM FUND BALANCE	(43,356)	(12,000)	(12,000)
TOTAL REVENUE	0	0	0
OPERATING EXPENSE	0	0	0
TOTAL	0	0	0
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	0	0	0

Neighborhood Stabilization Program

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7621					
8211.	Rehabilitation	0	0	0	0
Total		0	0	0	0

COMMUNITY DEVELOPMENT / CHIP PROGRAM

DESCRIPTION

The purpose of the community HOME Investment Program (CHIP) is to provide safe, decent, and affordable housing in Georgia by granting fund to city and county governments, public housing authorities, and nonprofits to rehabilitate owner-occupied and build and renovate affordable single family homes for sale to eligible homebuyers. The CHIP program is funded with US Dept. of Housing and Urban Development HOME Investment Partnership Program funds.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	119,787	200	0
TRANSFER (TO)/FROM FUND BALANCE	135,479	(200)	0
TOTAL REVENUE	255,266	0	0
PERSONNEL SERVICES	14,747	0	0
OPERATING EXPENSE	240,518	0	0
TOTAL	255,266	0	0
TOTAL NET INCOME/(LOSS)	0	0	0

COMMUNITY DEVELOPMENT / CHIP PROGRAM					
ACCOUNT	ACCOUNT	ACTUAL	ADOPTED	ADOPTED	VARIANCE
NUMBER	NAME	2020/2021	2021/2022	2022/2023	+ / (-)
7622					
7110.	Regular Wages	10,218	0	0	0
7210.	W/C Insurance	497	0	0	0
7260.	FICA Matching	746	0	0	0
7270.	Pension Matching	1,149	0	0	0
7280.	Insurance Matching	2,137	0	0	0
7510.	Professional Services	299	0	0	0
8211.	Rehab-Single Family	240,219	0	0	0
Total		255,266	0	0	0

COMMUNITY DEVELOPMENT / NON GRANT

DESCRIPTION

The flood of 1994 brought millions of dollars to the City of Albany to address a community that found itself severely devastated by Tropical Storm Alberto. This funding was used for many purposes to include providing decent safe and affordable housing, opportunities for businesses to rebuild to create and retain jobs, invest in infrastructure, etc. The many purposes of this funding created several accounts in which to keep the funding separate. More than fifteen years after the flood, the decision was made to consolidate any and all remaining balances in these accounts. These funds were repurposed to support economic development activities in the form of a Capital Access Loan Program or the Community Development Block Grant Revolving Loan Fund (CDBG-RLF) program. Proceeds from earlier and new business loans sustains this program as they are reinvested to continue assisting small business. Approximately 15-20% of this funding also provides a means of supporting activities that are not eligible under HUD guidelines or covering unexpected overages in program activities.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	94,046	76,500	85,500
TRANSFER (TO)/FROM FUND BALANCE	451,455	152,750	138,933
TOTAL REVENUE	545,501	229,250	224,433
PERSONNEL SERVICES	4,982	0	0
OPERATING EXPENSE	540,519	229,250	224,433
TOTAL EXPENSE	545,501	229,250	224,433
TOTAL NET INCOME/(LOSS)	0	0	0

COMMUNITY DEVELOPMENT / NON GRANT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7635					
7110.	Regular Wages	4,096	0	0	0
7210.	W/C Insurance	23	0	0	0
7260.	FICA Matching	311	0	0	0
7270.	Pension Matching	434	0	0	0
7280.	Insurance Matching	115	0	0	0
7290.	Contribution Matching	3	0	0	0
7510.	Professional Services	5,126	21,750	0	(21,750)
7630.	Training/Cont.Education	700	0	0	0
7700.	Risk Allocation	0	0	13,783	13,783
7990.	Dues and Fees	91	0	150	150
8010.	Supplies	140	0	5,000	5,000
8150.	Food	2,090	2,500	3,000	500
8200.	Operations	2,372	5,000	2,500	(2,500)
8320	Economic Development	340,000	0	0	0
8410.	Loan Made from revolving loan	190,000	200,000	200,000	0
Total		545,501	229,250	224,433	(4,817)

COMMUNITY DEVELOPMENT / HOUSING COUNSELING

DESCRIPTION

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	0	0	21,725
TRANSFER FROM FUND BALANCE	23,292	0	143
TOTAL REVENUE	23,292	0	21,868
PERSONNEL SERVICES	20,401	0	19,343
OPERATING EXPENSE	2,891	0	2,525
TOTAL	23,292	0	21,868
TOTAL NET INCOME/(LOSS)	0	0	0

COMMUNITY DEVELOPMENT / HOUSING COUNSELING

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7670					
7110.	Regular Wages	13,102	0	12,757	12,757
7210.	W/C Insurance	26	0	27	27
7260.	FICA/Medicare	890	0	976	976
7270.	Pension Matching	1,572	0	1,135	1,135
7280.	Insurance Matching	4,548	0	4,243	4,243
7290.	Contribution Matching	262	0	205	205
7570.	Advertising	1,206	0	2,525	2,525
7630.	Train/Cont. Education	365	0	0	0
8010.	Supplies	177	0	0	0
8016.	Small Equip	1,143	0	0	0
Total		23,292	0	21,868	21,868

COMMUNITY DEVELOPMENT / EMERGENCY HOUSING*DESCRIPTION*

The City of Albany Department of Community and Economic Development is in receipt of Emergency Solutions Grant (ESG) funds through the Georgia Department of Community Affairs. The broad purpose of the ESG program is to provide outreach, shelter, rapid re-housing, homelessness prevention and related services to persons experiencing homelessness, or for persons in danger of becoming homeless.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	31,962	45,000	45,000
TRANSFER (TO)/FROM FUND BALANCE	(15,699)	0	3,000
TOTAL REVENUE	16,263	45,000	48,000
OPERATING EXPENSE	16,263	45,000	48,000
TOTAL	16,263	45,000	48,000
TOTAL NET INCOME/(LOSS)	0	0	0

COMMUNITY DEVELOPMENT / EMERGENCY HOUSING

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7681					
8320.25	*ESG-Services	1,475	5,000	5,000	0
8320.28	Resource Fair	0	0	3,000	3,000
8320.29	ESG Rapid Re-Housing Rental	12,658	27,250	27,250	0
8320.30	ESG Rapid Re Housing Financial	2,130	12,750	12,750	0
Total		16,263	45,000	48,000	3,000



Computer-Aided Dispatch 911

FIRE-PUBLIC SAFETY COMMUNICATIONS DIVISION CAD 9-1-1*DESCRIPTION*

The CAD 9-1-1 Fund consists of moneys collected from the citizens of Albany/Dougherty County via telephone charges (\$1.50 per wired line per month and \$1.50 per cellular phone line per month). This collection was approved by the citizens by referendum. These funds are collected and controlled by the Albany Public Safety Communications Division of the Albany Fire Department. This fund is used solely for the upgrade and enhancement of the Albany Public Safety Communications Division. Some of the enhancements to date are the addition of the computer aided dispatch (CAD) system, upgrades to the 911 Call Center to provide dispatching for Dougherty County Police, training for the 911 dispatchers to dispatch the EMS Teams, the purchase of uninterruptible power supply equipment of the 911 Call Center and the purchase of a replacement system for Enhanced 911 call handling.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business-Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

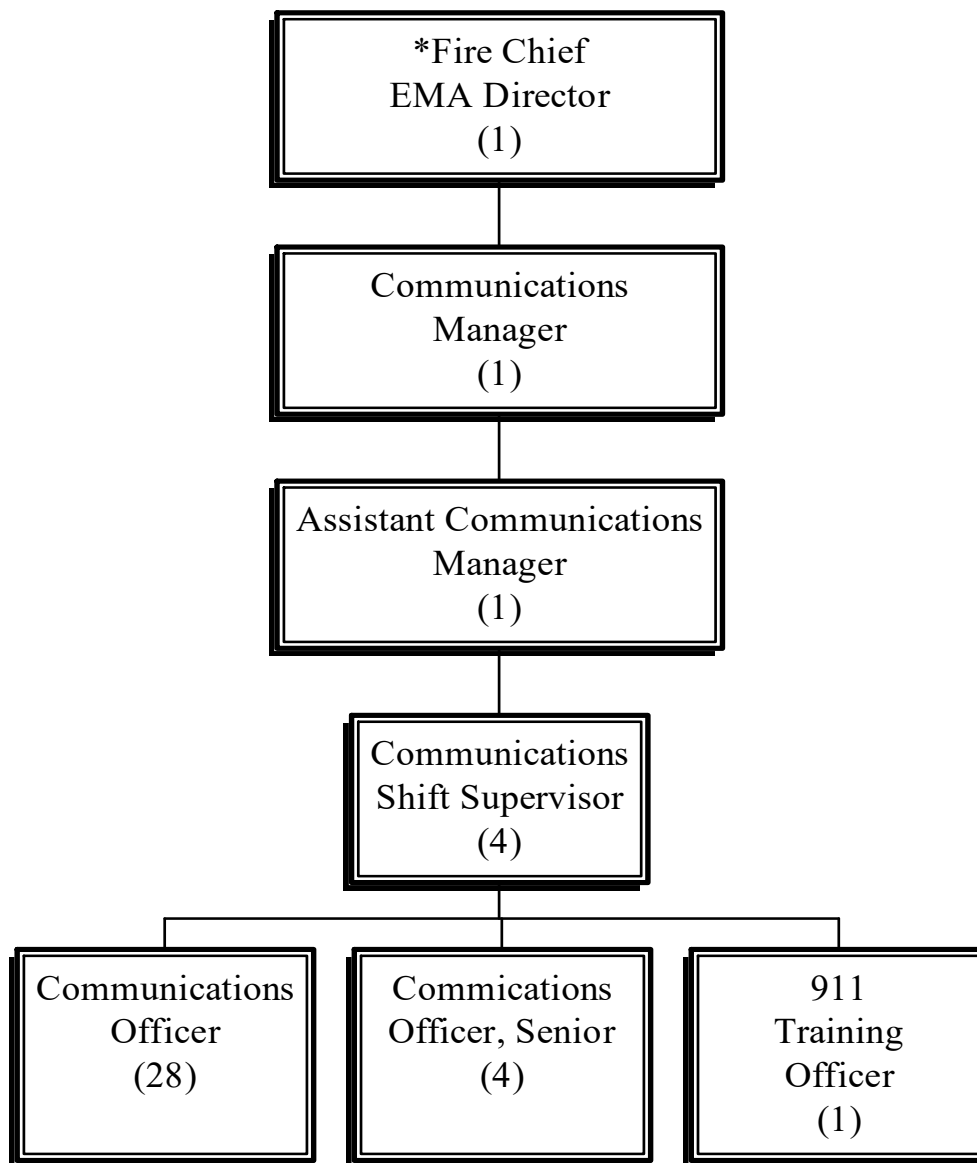
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP I, G&O 1, PM 1: % of Calls Answered within 2 Minutes	98%	98%	98%	98%
SP I, G&O 1, PM 1: % of Dispatched Calls within 2 Minutes	90%	90%	90%	90%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



CAD-911 Department



* Position housed under General Fund (Fire Department)

FIRE-PUBLIC SAFETY COMMUNICATIONS DIVISION CAD 9-1-1*DESCRIPTION*

The CAD 9-1-1 Fund consists of moneys collected from the citizens of Albany/Dougherty County via telephone charges (\$1.50 per wired line per month and \$1.50 per cellular phone line per month). This collection was approved by the citizens by referendum. These funds are collected and controlled by the Albany Public Safety Communications Division of the Albany Fire Department. This fund is used solely for the upgrade and enhancement of the Albany Public Safety Communications Division. Some of the enhancements to date are the addition of the computer aided dispatch (CAD) system, upgrades to the 911 Call Center to provide dispatching for Dougherty County Police, training for the 911 dispatchers to dispatch the EMS Teams, the purchase of uninterruptible power supply equipment of the 911 Call Center and the purchase of a replacement system for Enhanced 911 call handling.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	1,917,483	1,989,183	1,987,970
TRANSFER TO/(FROM) FUND BALANCE	0	471,978	432,302
TOTAL REVENUES	1,917,483	2,461,161	2,420,272
PERSONNEL SERVICES	1,458,037	1,736,662	1,790,654
OPERATING EXPENSE	663,126	724,499	629,618
TOTAL	2,121,164	2,461,161	2,420,272
NET INCOME (LOSS)	(203,681)	0	0
TRANSFER IN	211,195	0	0
FULL TIME POSITIONS	39	39	39

Class Title

Communications Manager	1	1	1
Assistant Communications Mgr	1	1	1
911 Training Officer	1	1	1
Communications Shift Supv	4	4	4
Communications Officer, Sr	4	4	4
Communications Officer	28	28	28
TOTAL	39	39	39

FIRE-PUBLIC SAFETY COMMUNICATIONS - CAD 9-1-1

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
22					
7110	Regular Wages	761,243	1,064,034	1,091,800	27,766
7120	Overtime	200,255	144,200	165,000	20,800
7130	Part Time	33,412	40,000	40,000	0
7210	W/C Insurance	1,857	2,496	2,594	98
7260	FICA Matching	71,791	95,490	99,205	3,715
7270	Pension Matching	140,748	181,235	188,520	7,285
7280	Insurance Matching	243,949	203,207	197,535	-5,672
7290	Contribution Matching	4,784	6,000	6,000	0
7510	Professional Services	3,106	3,300	3,300	0
7550	Communications	101,442	125,516	90,133	-35,383
7600	Travel	307	4,800	4,800	0
7630	Train/Cont. Education	128	3,600	3,600	0
7700	Risk Allocation	37,790	38,488	53,984	15,496
7880	Maint: Mach/Imp/Tools	466,756	475,738	400,683	-75,055
7900	Utilities	11,057	15,000	15,000	0
7990	Dues and Fees	378	1,400	1,400	0
8010	Supplies	5,892	8,000	8,000	0
8016	Small Equip	1,759	8,500	8,500	0
8017	Printing(Not Std Forms)	301	100	100	0
8018	Books & Subscriptions	0	200	200	0
8052	Judicial Building	33,615	38,857	38,418	-439
8110	Diesel Fuel	0	0	0	0
8150	Food/Employee Apprec.	0	1,000	1,500	500
Total		2,121,164	2,461,161	2,420,272	-40,889



Hotel/Motel Fund

HOTEL/MOTEL FUND*DESCRIPTION*

Under the provisions of the Local Hotel/Motel Tax O.C.G.A. s 48-13-51(5.1), municipalities may elect to levy a tax at the rate of eight percent for supporting Conference center facilities owned/operated by local government for convention/trade show purposes. This is the election made by the City of Albany. All proceeds of the hotel/motel tax which exceed 3.5 percent are required to be spent to promote tourism, conventions and trade shows. The Albany Convention and Visitors Bureau is granted these funds annually to promote tourism, conventions and trade shows.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	2,081,407	2,027,000	2,327,000
OPERATING EXPENSE	2,027,000	2,027,000	2,027,000
TOTAL EXPENSES	2,027,000	2,027,000	2,027,000
NET INCOME/(LOSS)	54,407	0	300,000
TRANSFER OUT	54,407	0	(300,000)
FULL TIME POSITIONS	0	0	0

HOTEL/MOTEL FUND					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
2902					
7999.77	Convention & Visitor's Bureau	800,000	800,000	800,000	0
7999.80	Wayfinding Signage	0	0	0	0
7999.74	Riverquarium	200,000	200,000	200,000	0
	Albany Civil Rights Institute	100,000	100,000	100,000	0
7999.75	Albany Area Arts Council	45,000	45,000	45,000	0
7999.96	Cehaw Park	882,000	882,000	882,000	0
Total		2,027,000	2,027,000	2,027,000	0



Capital Improvement Fund

PUBLIC/CAPITAL IMPROVEMENT FUND

DESCRIPTION

Each year, a portion of the City of Albany's overall budget is allocated for capital, equipment, and system improvements. The Capital Improvement Program (CIP) is a five-year planning instrument used by the City of Albany to identify needed capital projects. CIP accounts for expenditures that exceed \$5,000 and have a useful life of one year or more. The General/Special Funds CIP is funded from 15% sales tax revenue.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	5,108,922	1,470,388	1,878,352
TRANSFER (TO)/FROM FUND BALANCE	0	3,376,223	2,124,893
TOTAL REVENUE	5,108,922	4,846,611	4,003,245
 CAPITAL OUTLAY	 4,854,314	 4,834,324	 3,991,569
INDIRECT COSTS	31,741	12,287	11,676
TOTAL	4,886,055	4,846,611	4,003,245
 NET GAIN/(LOSS)	 222,867	 0	 0

PUBLIC/CAPITAL IMPROVEMENT FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE +(-)
32					
7950	Interest Expense	485,491	0	0	0
7990	Dues & Fees	813	0	0	0
8016	Small Equipment	153,918	0	0	0
8511	Cap. O/Lay Computer Equip	10,345	0	30,000	30,000
8520	Cap. O/Lay Motor	3,638,173	4,003,211	2,051,861	(1,951,350)
8530	Cap O/L: Bldg & Improvemer	245,696	604,972	1,699,567	1,094,595
8535	Cap O/L: Infrastructure	40,600	0	0	0
8540	Cap. O/L: Tools	279,278	226,141	210,141	(16,000)
8951	Indirect Cost	31,741	12,287	11,676	(611)
Total		4,886,055	4,846,611	4,003,245	(843,366)



R3M Fund

R3M Fund*DESCRIPTION*

The City will establish a prioritized list of items that are necessary to improve the maintenance and long-term care of City-Owned buildings and infrastructure. The goal is to maintain the assets that we have in order to increase their usefulness as well as longevity for which the City will be able to utilize them.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	(2,180)	1,000,000	1,000,000
OPERATING EXPENSES	869,624	1,000,000	1,000,000
TOTAL	869,624	1,000,000	1,000,000
NET GAIN/(LOSS)	(871,804)	0	0
TRANSFER IN	297,268	0	0
FULL TIME POSITIONS	0	0	0

R3M Fund					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE +(-)
26					
7860	R3M Fund Projects	0	549,734	579,387	29,653
7860.100	City Clerk	58,707	25,000	0	(25,000)
7860.300	City Attorney	47,894	25,000	0	(25,000)
7860.400	Municipal Court	2,386	0	0	0
7860.1000	Human Resources	52,639	0	38,500	38,500
7860.1003	Risk Management	0	35,000	0	(35,000)
7860.1100	Procurement	5,102	0	0	0
7860.2206	Code Enforcement	0	7,000	0	(7,000)
7860.2301	Fire	40,492	12,000	32,000	20,000
7860.3198	Sewer	77,179	100,000	35,000	(65,000)
7860.4300	Storm Water	53,381	57,500	100,000	42,500
7860.4400	Water	49,473	37,000	0	(37,000)
7860.4500	Gas	0	20,000	0	(20,000)
7860.4800	UISF	10,112	0	0	0
7860.4870	Customer Service	3,792	0	0	0
7860.6100	Recreation (Admin)	10,777	0	7,000	7,000
7860.6114	Facilities Maintenance	77,156	0	0	0
7860.65	Fleet	3,792	125,768	203,642	77,874
7860.7303	Flint River Entertainment Comple:	56,423	0	0	0
7860.76	DCED	316,412	0	0	0
8951	Indirect Costs	3,907	5,998	4,471	(1,527)
Total		869,624	1,000,000	1,000,000	0



Tax Allocation District Fund

TAX ALLOCATION DISTRICT (TAD)*DESCRIPTION*

The creation of the Albany Riverfront and Gateway TAD will allow the City to encourage the private redevelopment of key parcels which are currently a detriment to the perception of the area and are incompatible with the City's vision for the area. In addition, the TAD will leverage this private investment to provide public funds to address, update, improve the area's infrastructure, enhance public amenities and create additional streetscaping to assist the City in achieving the Albany Riverfront and Gateway vision.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	392,990	394,765	388,338
OPERATING EXPENSE	337,100	339,143	340,463
CAPITAL OUTLAY	19,886	55,622	47,875
TOTAL EXPENSES	356,986	394,765	388,338
NET GAIN/(LOSS)	36,004	0	0
TRANSFER FROM/(TO) FUND BALANCE	(36,004)	0	0
FULL TIME POSITIONS	0	0	0

TAX ALLOCATION DISTRICT (TAD)					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE +(-)
4202					
7950	Interest Expense 2012 Bond	36,550	28,593	19,913	(8,680)
7950.01	2012 Bond Principal Exp	300,000	310,000	320,000	10,000
7950	Revolving Loan Expense	19,886	55,622	47,875	(7,747)
7990	Dues and Fees	550	550	550	0
Total		356,986	394,765	388,338	(6,427)



Gortatowsky Fund

GORTATOWSKY PARK*DESCRIPTION*

A testamentary gift presented to the City of Albany from Henry K. Gortatowsky to be used for the purpose of a municipal park and/or recreation center in the form of permanent improvements. The park was presented to the City on March 26, 1991. The park shall be known and designated as Gortatowsky Park.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2020/2023
REVENUE	180	0	6,145
OPERATING EXPENSE	10,697	0	6,145
NET GAIN/(LOSS)	(10,517)	0	0
FULL TIME POSITION	0	0	0

GORTATOWSKY PARK				
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2020/2023
7402				
7510	Professional Services	0	0	6,145
Total		0	0	6,145



Grant Fund

SUMMARY OF SPONSORED OPERATIONS

DESCRIPTION

The Grants Fund is a special revenue fund that provides for the administrative accounting of funds received from State and Federal sources for some entitlement programs and discretionary projects. The Grants Fund consists of Federal, State and local funding. Local funding includes contracts for reimbursed services, which are considered sponsored operations. The Police Department is the primary recipient of reimbursed services.

This budget is used to account for grant programs awarded to the City. The appropriations for some grant projects do not lapse at the end of each fiscal year, but remain in force for the life of the grant by means of re-appropriations contained in this budget unit.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
Planning	331,114	1,327,989	1,327,989
APD	270,392	527,481	527,481
Brownfields	24,016	1,300,000	1,300,000
Community Court	2,520	400,000	400,000
TOTAL	628,042	3,555,470	3,555,470
FULL TIME POSITIONS	2	2	2

GRANT SYNOPSIS

PL Grant (Planning)

The Metropolitan Transportation Planning Services contract (or PL Grant) is an agreement between the City of Albany's Planning & Development Services department, the Georgia Department of Transportation (GDOT) and the U. S. Department of Transportation (DOT) to provide cooperative, comprehensive, and continuing transportation planning in carrying out the provisions of the Intermodal Surface Transportation Efficiency Act of 1991. The Federal government reimburses the City for work done according to the agreement at 80%. The City of Albany provides 20% of the funding for projects outlined in the agreement.

FTA Grant (Transit)

The City of Albany's Planning & Development Services department has entered into an agreement with the Georgia Department of Transportation (GDOT) and the Federal Transit Administration (FTA) to assist in transportation planning that has a profound impact upon the development of the total organized transportation services in the State of Georgia. Both state and federal governments reimburse the City for work done according to the agreement-80% federal and 10% state. The City of Albany provides 10% of the funding for assisting these two entities in transportation planning.

BVP (APD & Airport)

The Bulletproof Vest Partnership (BVP), created by the Bulletproof Vest Partnership Grant Act of 1998 is a unique U. S. Department of Justice initiative designed to provide bullet proof vests to state and local law enforcement. Jurisdictions have participated in the BVP Program, with \$277 million in federal funds committed to support the purchase of an estimated 800,000 vests.

JAG Grants (APD)

The Edward Byrne Memorial Justice Assistance Grant Program (JAG) allows states and local governments to support a broad range of activities to prevent and control crime and to improve the criminal justice system. JAG replaces the Byrne Formula and Local Law Enforcement Block Grant (LLEBG) programs with a single funding mechanism that will simplify the administration process for grantees.

GEMA Bomb Dog (APD)

GEMA has been given federal funding in order to establish a network of EOD bomb dogs for "on call" contact purposes involving various events (airshows, presidential visits, etc.). The goal is having a bomb dog available within one hour anywhere in the State. While a feasible network has already been established partially within the Atlanta & Savannah regions, funding has been given to the City of Albany for the development of the SWGA network.

Brownfields Assessment and Cleanup Cooperative Agreements (Planning)

This award is to inventory, characterize, assess, and conduct cleanup planning and community involvement related activities for Brownfield sites in the Albany former rail corridor. The project will consist of Phase I and Phase II Environmental Site Assessments, cleanup, reuse, planning for the priority sites, and community engagement within the former rail corridor.

SUMMARY OF SPONSORED OPERATIONS REVENUE

ACCOUNT NUMBER	ACCOUNT NAME	ADOPTED 2022/2023
2702		
5806	PL Grant	310,792
5807	Sect #8 FTA Grant	67,600
5991	Local Grant Match (City's match for PL and FTA)	94,597
5819.48	Bullet ProofVest	41,412
5010A271007	JAG Grants	443,069
5819.40	CJCC 2020 PSN Grant	40,000
5820.2831	Court BJA Grant	400,000
5820.21	CDBG Disaster Recovery	855,000
5819.70A280704	GEMA Bomb Dog	3,000
5821.2810	Brownfield RLF	1,300,000
Total		3,555,470

SUMMARY OF SPONSORED OPERATIONS EXPENSES

ACCOUNT NUMBER	ACCOUNT NAME	ADOPTED 2022/2023
2741	PL Grant	388,489
2742	Sect #8 FTA Grant	84,500
2748	Bullet ProofVest	41,412
2710	JAG Grants	443,069
2831	Court BJA Grant	400,000
2782	CDBG Disaster Recovery	855,000
2830	CJCC 2020 PSN Grant	40,000
2807	GEMA Bomb Dog	3,000
2810	Brownfield RLF	1,300,000
Total		3,555,470



SPLOST Funds

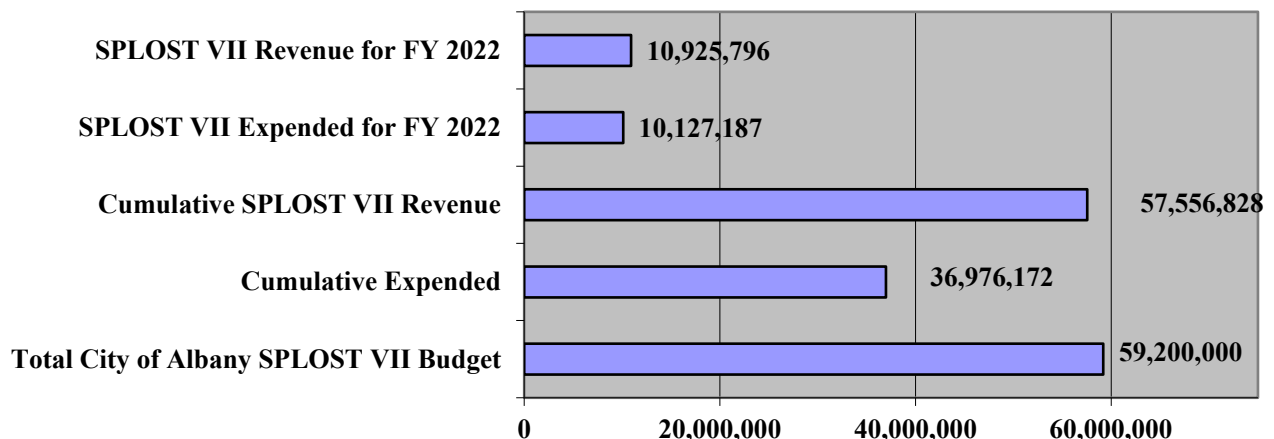
SPECIAL PURPOSE LOCAL OPTION SALES TAX VII PROJECTS

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

A listing of projects being funded through the City of Albany's allocation of SPLOST proceeds is below:

1.	Roadway, Traffic, Sidewalk & Bridge	24,080,000
2.	Underground Utility & Street Light Upgrades	6,000,000
3.	Information Technology Upgrades	5,895,000
4.	Sanitary & Storm Drainage	5,850,000
5.	P25 Radio Project	4,600,000
6.	Recreation Improvements	3,900,000
7.	Transportation Center	2,500,000
8.	New General Aviation Terminal Building	2,300,000
9.	Pool Improvements	1,400,000
10.	Fire Station Relocation	1,250,000
11.	Chehaw Park Improvements	1,000,000
12.	Thornateeska Heritage Center Improvements	425,000

The information below exhibits how much of these funds have been expended as of June 30, 2022:



Please see Website for additional information:

<https://www.albanyga.gov/about-us/city-manager-s-office/splost-2>

SPLOST VII*DESCRIPTION*

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	13,087,657	10,300,000	10,300,000
TRANSFER FROM FUND BALANCE	0	6,681,392	1,814,256
TOTAL REVENUE	13,087,657	16,981,392	12,114,256
PERSONNEL SERVICES	233,536	0	0
OPERATING EXPENSES	7,292,249	0	0
CAPITAL OUTLAY	1,434,957	16,981,392	12,114,256
TOTAL	8,960,742	16,981,392	12,114,256
NET GAIN/(LOSS)	4,126,915	0	0
FULL TIME POSITIONS	0	0	0

SPLOST VII					
BUSINESS UNIT	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE +(-)
5760	P25 Radio	1,331,206	0	0	0
5761	Fire Station #2	0	1,250,000	0	(1,250,000)
5762	Recreation Improvements	181,395	4,160,202	3,846,550	(313,652)
5763	Carver Pool	0	750,000	750,000	0
5764	Street Resurfacing	2,198,048	0	0	0
5765	Barkley Extension	7,730	969,381	969,354	(27)
5766	Railroad Crossing Improvements	0	0	0	0
5767	Alley Paving	483,724	400,000	891,984	491,984
5768	Alley Reconstruction	9,514	0	0	0
5769	Alley Crushed Asphalt	208,460	89,765	379,483	289,718
5770	Sidewalks	166,821	0	140,000	140,000
5770	Streetscapes Downtown	155,581	170,000	0	(170,000)
5771	North Washington Extension	2,221	0	250,000	250,000
5772	Chehaw Improvements	58,461	390,699	330,930	(59,769)
5773	Jefferson Street Pool	27,338	0	0	0
5774	Airport Building	0	0	1,000,000	1,000,000
5775	Traffic Signal Upgrades	212	0	316,947	316,947
5776	Sign Upgrades	0	0	300,000	300,000
5777	GPS/GIS Infrastructure Mapping	108,970	200,000	200,000	0
5778	SCADA System Upgrades	0	0	0	0
5779	IT Hardware Upgrade	497,028	500,000	0	(500,000)
5780	IT Software Upgrade	1,635,651	2,200,000	500,000	(1,700,000)
5781	Storm Sewer Outfall Improvemen	0	3,381,000	530,000	(2,851,000)
5782	Storm Pumping Station	4,768	0	209,008	209,008
5783	Holloway-Mercer Drainage	0	0	0	0
5784	Interceptor Sewer Improvements	0	0	0	0
5785	Underground Utility Installation	251,892	1,310,000	1,500,000	190,000
5786	Street Light Upgrades	554,867	450,000	0	(450,000)
5787	Thronateeska Heritage Improverr	41,594	56,380	0	(56,380)
5788	New Transportation Center	53,600	703,965	0	(703,965)
5790	Other Reimbursements	981,659	0	0	0
Total		8,960,740	16,981,392	12,114,256	(4,867,136)

SPLOST VI*DESCRIPTION*

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	2,765,563	0	0
PERSONNEL SERVICES	48,585	0	0
OPERATING EXPENSES	653,069	0	0
CAPITAL OUTLAY	2,379,324	0	0
TOTAL	3,080,978	0	0
NET GAIN/(LOSS)	(315,415)	0	0
TRANSFER IN	0	0	0
FULL TIME POSITIONS	0	0	0

SPLOST VI					
BUSINESS UNIT	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE +(-)
5660	Fire	0	0	0	0
5661	Civic Center	74,912	0	0	0
5662	Recreation	129,864	0	0	0
5664	Public Works	314,772	0	0	0
5665	Engineering	10,980	0	0	0
5666	Police	238,326	0	0	0
5669	Transit	1,340	0	0	0
566EX	SPLOST Administrative Expense	322,681	0	0	0
5674	Historical / Cultural	0	0	0	0
5676	Other Reimbursements	1,988,104	0	0	0
Total		3,080,979	0	0	0

SPLOST V*DESCRIPTION*

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	68,556	0	0
PERSONNEL SERVICES	5,567	0	0
OPERATING EXPENSES	1,649	0	0
CAPITAL OUTLAY	248,517	0	0
TOTAL	255,733	0	0
NET GAIN/(LOSS)	(187,177)	0	0
FULL TIME POSITIONS	0	0	0

SPLOST V					
BUSINESS UNIT	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE +(-)
5555	Engineering	253,932	0	0	0
5559	ATI	1,752	0	0	0
555EX	Administrative Expenditures	49	0	0	0
Total		255,733	0	0	0



TSPLOST Fund

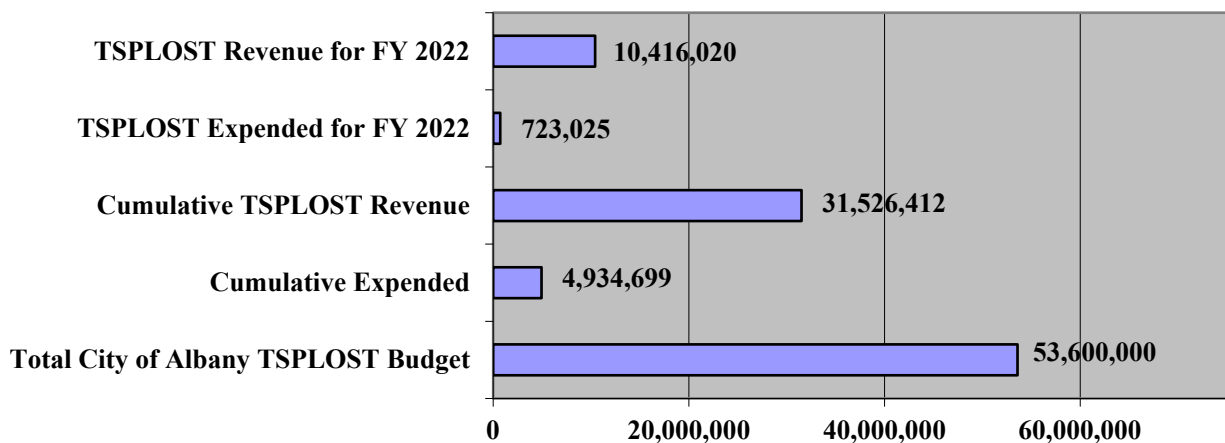
TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX PROJECTS

In March 2019, Dougherty County voters approved the TSPLOST (Transportation Special Purpose Local Option Sales Tax) referendum that allowed for the addition of a one-cent sales tax to fund a diverse list of community projects.

A listing of projects being funded through the City of Albany's allocation of TSPLOST proceeds is below:

1.	Roadway Improvements	20,949,000
2.	Sidewalk Installation	5,000,000
3.	Alley Paving	5,000,000
4.	Multi-Purpose Trails	4,200,000
5.	Airport Improvements	3,500,000
6.	Street Paving-Unpaved Streets	700,000
7.	Railroad Crossing Improvements	265,000
8.	Intersection Improvements	5,000,000
9.	Roadway Widening	2,250,000
10.	Traffic Calming Devices	500,000
11.	Traffic Signals & Pedestrian Upgrades	4,686,000
12.	Traffic Control Center Upgrades	550,000
13.	Downtown Sidewalk Improvements	1,000,000

The information below exhibits how much of these funds have been expended as of June 30, 2022:



Please see Website for additional information:

<https://www.albanyga.gov/about-us/city-manager-s-office/splost-2/t-splst>

TSPLOST*DESCRIPTION*

In March 2019, Dougherty County voters approved the TSPLOST (Transportation Special Purpose Local Option Sales Tax) referendum that allowed for the addition of a one-cent tax to fund a diverse list of community projects.

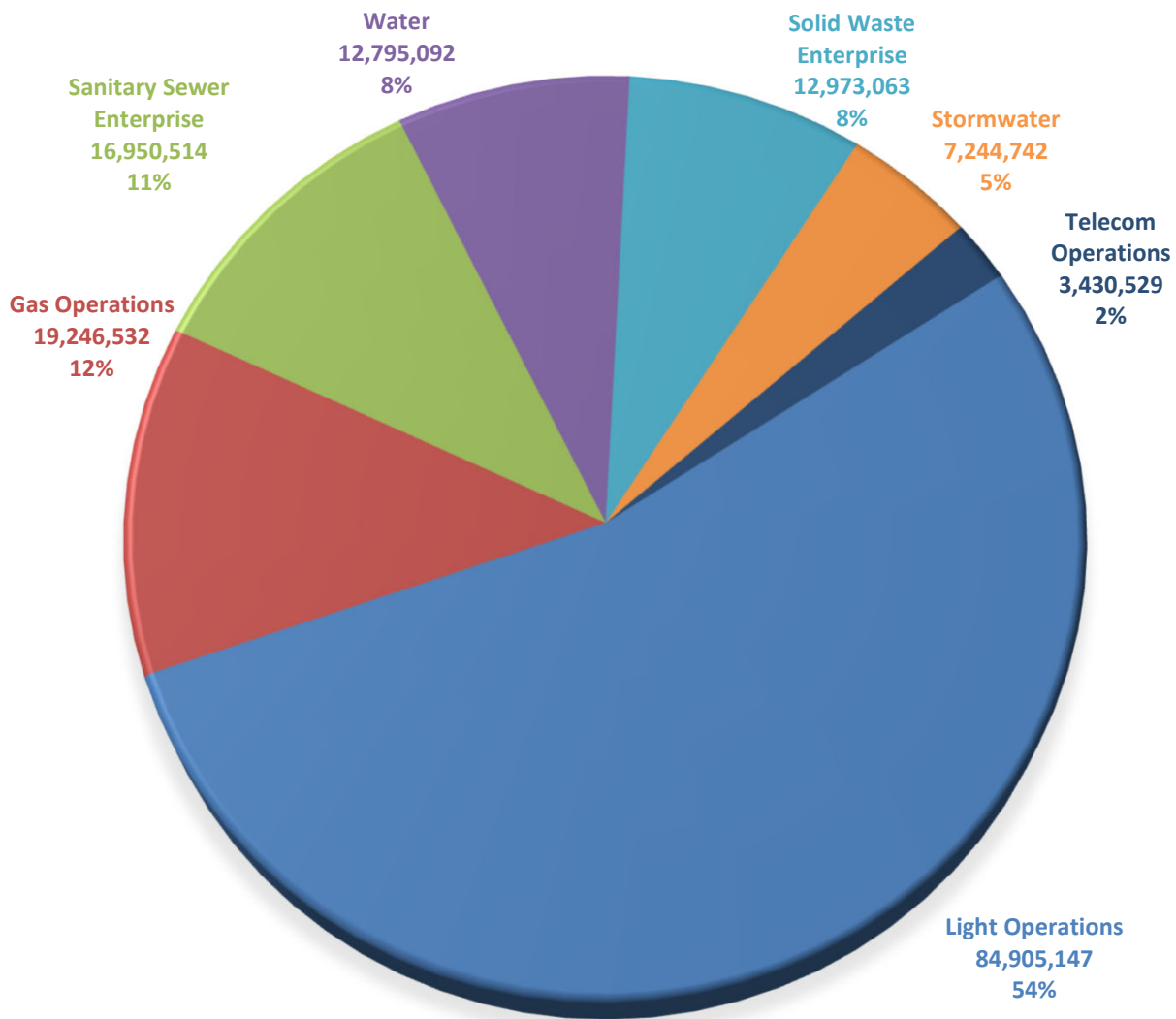
Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	11,196,292	10,500,000	10,500,000
TRANSFER FROM FUND BALANCE	0	(150,106)	5,626,639
TOTAL REVENUE	11,196,292	10,349,894	16,126,639
PERSONNEL EXPENSES	48,293	0	0
OPERATING EXPENSES	2,724,531	6,150,000	8,400,000
CAPITAL OUTLAY	452,511	4,199,894	7,726,639
TOTAL	3,225,335	10,349,894	16,126,639
NET GAIN/(LOSS)	7,970,957	0	0
FULL TIME POSITIONS	0	0	0

TSPLOST					
BUSINESS UNIT	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE +(-)
7101	Roadway Improvements	2,707,731	6,150,000	8,400,000	2,250,000
7102	Sidewalk Installation	0	1,200,000	0	(1,200,000)
7103	Alley Paving	0	1,000,000	1,500,000	500,000
7104	Multi-Purpose Trails	20,360	50,000	30,000	(20,000)
7105	Airport Improvements	0	0	3,500,000	3,500,000
7106	Street Paving-Unpaved Streets	42,454	700,000	591,745	(108,255)
7107	Railroad Crossing Improvements	0	144,894	179,894	35,000
7108	Intersection Improvements	0	500,000	500,000	0
7109	Roadway Widening	4,674	0	0	0
7110	Traffic Calming Devices	79,815	100,000	0	(100,000)
7111	Traffic Signals & Pedestrian Upgr	370,300	505,000	725,000	220,000
7112	Traffic Control Center Upgrade	0	0	200,000	200,000
7113	Downtown Sidewalk Improvemen	0	0	500,000	500,000
Total		3,225,334	10,349,894	16,126,639	5,776,745



Utility Funds

City of Albany Adopted Budget FY 2023 Utility Funds



Total Expenses
\$157,545,619

UTILITY FUNDS SUMMARY

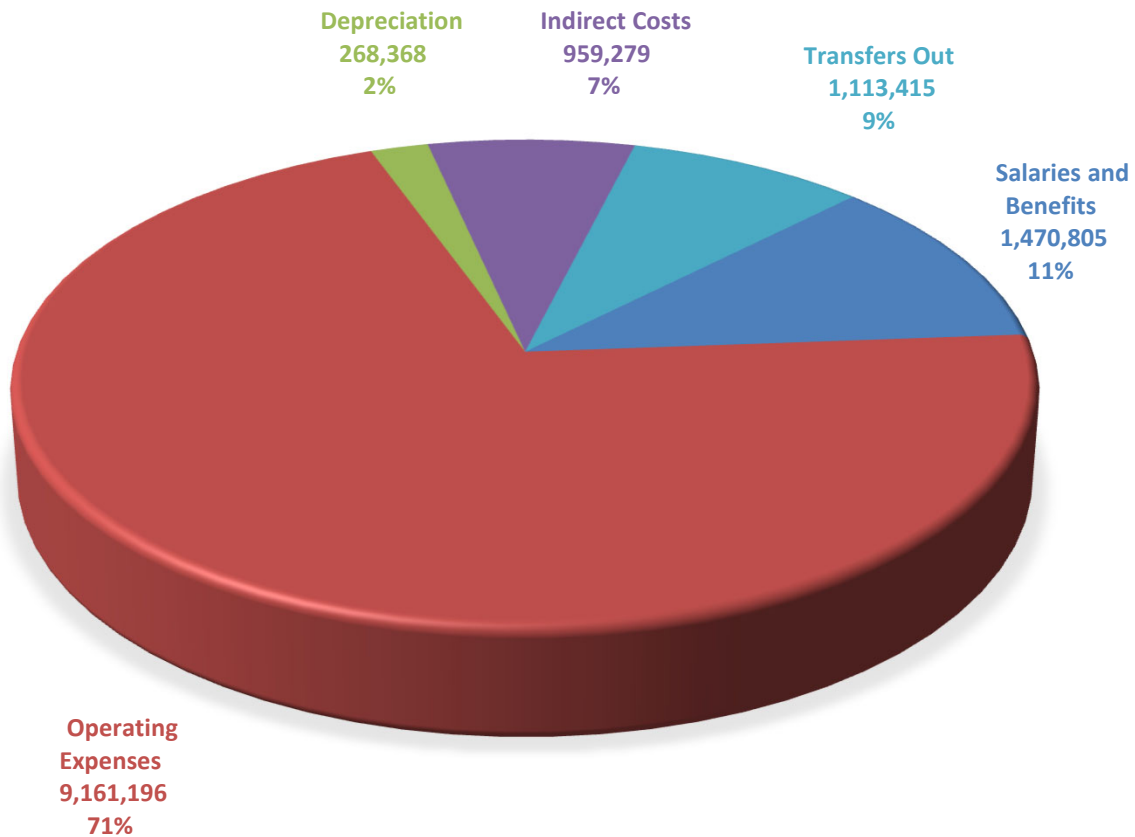
This Summary contains all Utility Funds that provide services to the community. This includes Solid Waste, Sewer, Storm Water, Light, Gas, Water, and Telecommunications.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
Revenues	157,771,708	163,756,724	166,867,838
Transfers In	1,756,473	1,260,740	1,260,740
Total Revenue	159,528,181	165,017,464	168,128,578
Cost of Goods Sold	75,901,905	75,250,070	74,229,499
Personnel Services	13,622,254	15,178,564	15,978,065
Operating Expense	20,421,533	21,160,146	22,931,351
Depreciation Expense	9,313,749	9,396,954	9,332,158
Indirect Costs	15,736,028	17,225,959	17,105,088
Utility Transfers Out	16,847,559	17,448,260	17,969,458
Total Expenditures	151,843,028	155,659,953	157,545,619
Net Operating Revenues Over Expenses	7,685,153	9,357,511	10,582,959
Non-Operating Revenues/(Expenses)	13,571,880	11,475,000	375,000
Net Revenues Over Expenditures	21,257,033	20,832,511	10,957,959
FULL TIME POSITIONS	370	352	349



Solid Waste

City of Albany
Adopted Budget
FY 2023
Solid Waste Department



Total Expenses
\$12,973,063

SOLID WASTE SUMMARY*DESCRIPTION*

The Solid Waste Division ensures that solid waste generated by both residential and commercial customers is collected and disposed of properly. The division also performs special clean-up projects, removing garbage, trash and litter from public property, streets and rights-of-way. In addition, the division provides support for neighborhood clean-up projects. The division is comprised of five sections - Administration, Residential East, Residential West, Commercial, and Special Services.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets

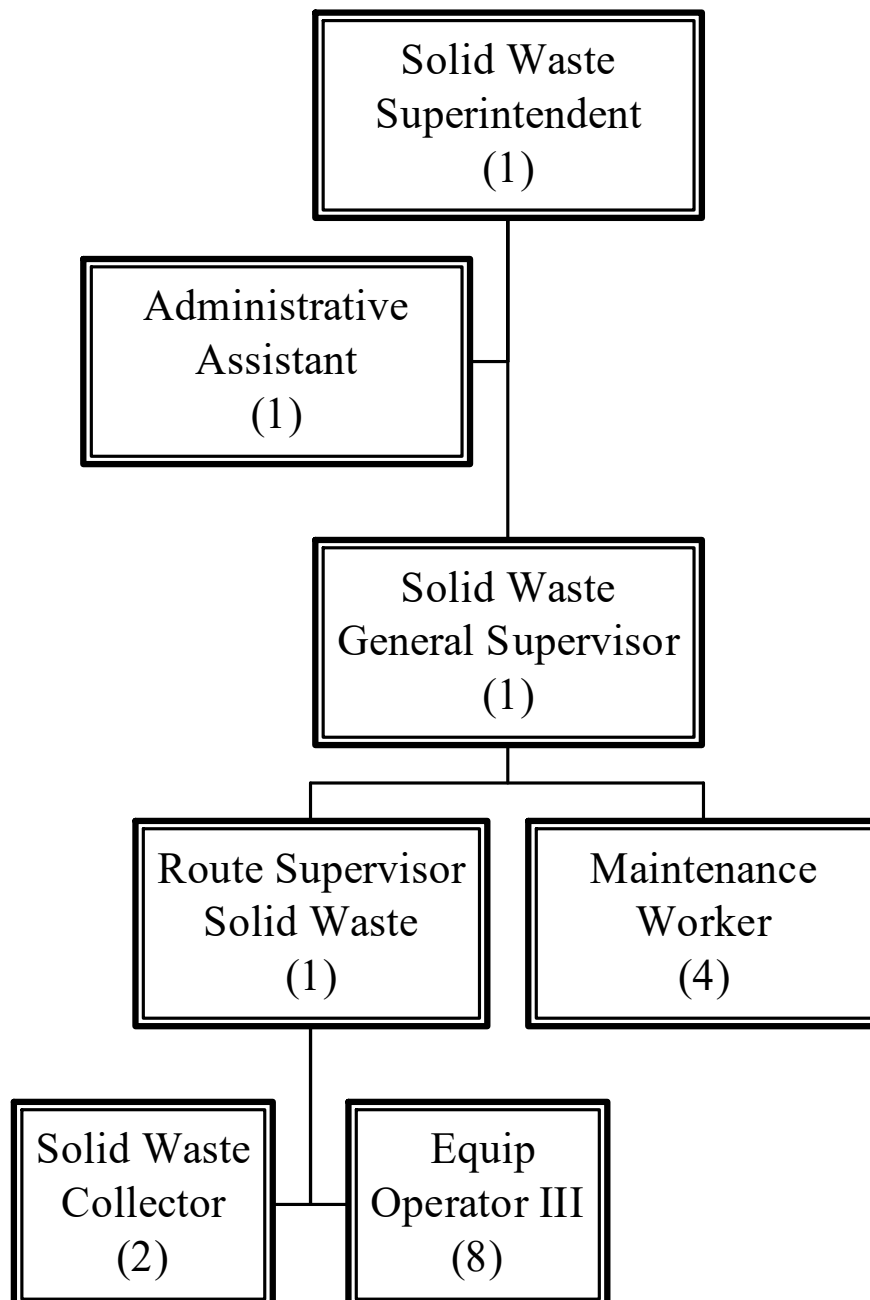
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2021	FY 2022
	Actuals	Budget	Actuals	Projection
Performance Measure 1: % On-Time Collection on Residential Pick U	80%	90%	90%	99%
Performance Measure 2: # of New Commercial Customers (and Customer Retention)	134	100	100	100
Performance Measure 3: % of Residential Barrels Audited	25%	30%	50%	100%
Performance Measure 4: # of Community Events Assisted	8	12	12	12
Performance Measure 5: % of Commercial Accounts Audited	N/A	N/A	N/A	100%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Solid Waste Fund



SOLID WASTE SUMMARY*DESCRIPTION*

The Solid Waste Division ensures that solid waste generated by both residential and commercial customers is collected and disposed of properly. The division also performs special clean-up projects, removing garbage, trash and litter from public property, streets and rights-of-way. In addition, the division provides support for neighborhood clean-up projects. The division is comprised of five sections - Administration, Residential East, Residential West, Commercial, and Special Services.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	11,589,171	12,334,705	13,099,000
PERSONNEL EXPENSES	1,729,572	1,316,878	1,470,805
OPERATING EXPENSES	6,929,466	8,295,071	9,166,637
DEPRECIATION EXPENSE	420,786	248,980	262,926
INDIRECT COSTS	936,506	991,019	959,279
TRANSFER TO GENERAL FUND	979,693	1,048,450	1,113,415
TOTAL EXPENSES	10,996,024	11,900,398	12,973,062
NET INCOME/ (LOSS)	593,148	434,307	125,938
<u>Capital Projects Summary</u>			
Requested Total	3,030,000	585,000	870,583
FULL TIME POSITIONS	34	18	18

SOLID WASTE ADMINISTRATION*DESCRIPTION*

The Solid Waste Administration section provides administrative support for the other sections and ensures that all functions of the Division are coordinated and carried to completion. This section prepares and tracks correspondence, receives and resolves customer complaints, tracks the division budget, prepares the payroll, and performs many other administrative duties as required.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES *	208,963	328,890	316,444
OPERATING EXPENSES	208,367	108,849	276,750
DEPRECIATION EXPENSE	35,539	35,539	35,539
INDIRECT COSTS	936,506	991,019	959,279
TRANSFER TO GENERAL FUND	979,693	1,048,450	1,113,415
TOTAL EXPENSES	2,369,069	2,512,747	2,701,427

FULL TIME POSITIONS	6	3	3

Class Title

Administrative Assistant	1	1	1
General Supervisor	2	1	1
Superintendent, Solid Waste	1	1	1
Maintenance Worker	2	0	0
TOTAL	6	3	3

SOLID WASTE ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3902					
7110	Regular Wages	275,765	215,567	220,155	4,588
7120	Overtime Wages	18,775	2,000	0	(2,000)
7210	W/C Insurance	33,626	20,271	12,879	(7,392)
7230	Uniforms	10,353	7,500	8,367	867
7260	FICA Matching	26,270	16,644	16,842	198
7270	Pension Matching	(211,728)	26,108	26,419	311
7280	Insurance Matching	52,220	35,800	26,782	(9,018)
7290	Contribution Matching	3,683	5,000	5,000	0
7550	Communications	5,579	4,000	4,000	0
7600	Travel	0	960	660	(300)
7630	Train/Cont. Education	0	1,140	1,140	0
7700	Risk Allocation	55,804	27,902	79,435	51,533
7870	Maint: Motor Equip.	3,578	8,256	5,308	(2,948)
7880	Maint: Mach/Imp/Tools	2,533	4,363	2,732	(1,631)
7900	Utilities	4,015	5,000	5,000	0
7990	Dues and Fees	1,758	800	3,150	2,350
8010	Supplies	1,643	2,600	2,000	(600)
8016	Small Equip	110	2,000	2,100	100
8110	Motor Fuel	4,713	11,128	5,525	(5,603)
8150	Food	565	700	700	0
8971	Bad Debt Allowance	128,070	40,000	165,000	125,000
8900	Depreciation	35,539	35,539	35,539	0
8951	Indirect Cost	936,506	991,019	959,279	(31,740)
5992	Operating Transfers Out	979,693	1,048,450	1,113,415	64,965
Total		2,369,069	2,512,747	2,701,427	188,680

SOLID WASTE/RESIDENTIAL*DESCRIPTION*

The Solid Waste Residential West Section ensures the health and well-being of citizens west of Slappey Blvd. of the City of Albany by collecting and properly disposing solid waste generated by residential customers.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,011,984	0	0
OPERATING EXPENSES	5,699,657	7,054,272	7,411,655
DEPRECIATION EXPENSE	189,057	0	0
TOTAL EXPENSES	6,900,697	7,054,272	7,411,655
FULL TIME POSITIONS	22	0	0

Class Title

Maintenance Worker	2	0	0
Equipment Operator III	15	0	0
Solid Waste Collector	3	0	0
Solid Waste Route Supervisor	2	0	0
TOTAL	22	0	0

SOLID WASTE/RESIDENTIAL

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3904					
7110	Regular Wages	566,096	0	0	0
7120	Overtime	96,832	0	0	0
7210	W/C Insurance	35,449	0	0	0
7260	FICA Matching	47,352	0	0	0
7270	Pension Matching	79,356	0	0	0
7280	Insurance Matching	181,702	0	0	0
7290	Contribution Matching	5,197	0	0	0
7510	Professional Services	3,740,367	7,054,272	7,411,655	357,383
7512	Tech.Svcs(Surveys,DP)	634,064	0	0	0
7514	Contract Labor(Temp)	426,250	0	0	0
7870	Labor	209,320	0	0	0
7870	Maintenance	317,989	0	0	0
7870	Parts	183,802	0	0	0
7880	Maint: Mach/Imp/Tools	240	0	0	0
8010	Supplies	11,323	0	0	0
8016	Small Equip	30,326	0	0	0
8110	Gasoline	16,550	0	0	0
8110	Diesel	129,426	0	0	0
8900	Depreciation	189,057	0	0	0
Total		6,900,697	7,054,272	7,411,655	357,383

SOLID WASTE/COMMERCIAL*DESCRIPTION*

The Solid Waste Commercial Section collects and disposes of solid waste generated by commercial customers.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	421,214	607,713	649,291
OPERATING EXPENSES	1,021,424	1,032,900	1,348,857
DEPRECIATION EXPENSE	196,191	213,441	227,387
TOTAL EXPENSES	1,638,829	1,854,054	2,225,535

FULL TIME POSITIONS	6	9	9

Class Title

Equipment Operator III	3	8	8
Solid Waste Collector	2	0	0
Solid Waste Route Supervisor	1	1	1
TOTAL	6	9	9

SOLID WASTE/COMMERCIAL

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3905					
7110	Regular Wages	224,964	354,972	357,265	2,293
7120	Overtime	47,655	53,000	80,000	27,000
7210	W/C Insurance	18,851	29,292	31,396	2,104
7260	FICA Matching	18,696	31,210	33,451	2,241
7270	Pension Matching	32,155	48,957	52,472	3,515
7280	Insurance Matching	77,071	88,282	90,707	2,425
7290	Contribution Matching	1,822	2,000	4,000	2,000
7512	Tech.Svcs(Surveys,DP)	486,049	427,000	730,901	303,901
7514	Contract Labor (Temp)	0	13,750	42,000	28,250
7870	Maint: Motor Equip.	351,631	396,500	304,523	(91,977)
7880	Maint: Mach/Imp/Tools	16,435	13,000	25,000	12,000
8010	Supplies	9,796	5,000	7,258	2,258
8016	Small Equip	61,585	62,000	64,100	2,100
8110	Motor Fuel	95,927	115,650	175,075	59,425
8900	Depreciation	196,191	213,441	227,387	13,946
Total		1,638,829	1,854,054	2,225,535	371,481

SOLID WASTE/SPECIAL SERVICES*DESCRIPTION*

The Solid Waste Special Services section is responsible for the enforcement of the Solid Waste Ordinance.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	87,411	380,275	505,070
OPERATING EXPENSES	18	99,050	129,376
TOTAL EXPENSES	87,429	479,325	634,446
FULL TIME POSITIONS	0	6	6

Class Title

* Code Enforcement Inspector I	0	0	0
* Code Enforcement Ofcr (Sworn)	0	0	0
Solid Waste Collector	0	2	2
Maintenance Workers	0	4	4
TOTAL	0	6	6

* Headcount for 1 Code Enforcement Inspector & 1 Code Enforcement Officer are located in Code Enforcement Budget

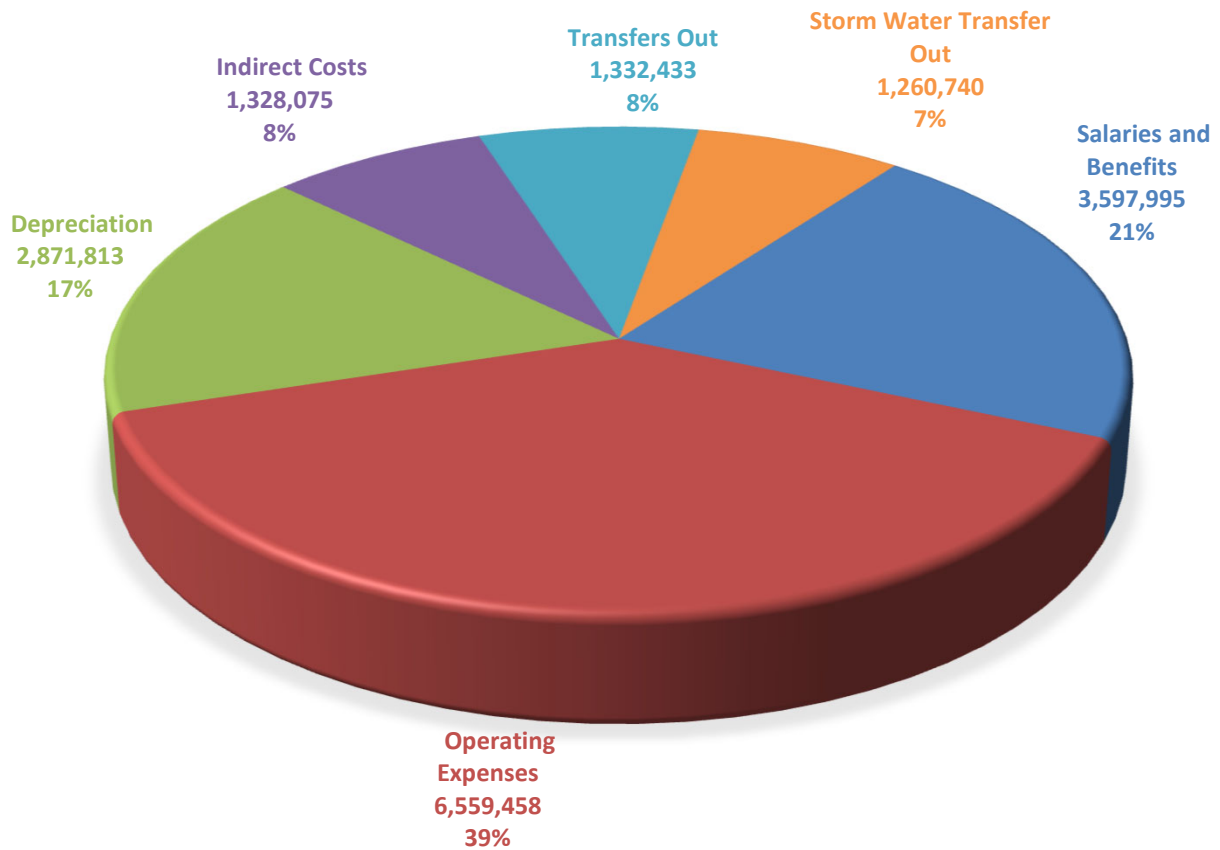
SOLID WASTE/SPECIAL SERVICES

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3906					
7110	Regular Wages	64,271	256,095	264,732	8,637
7120	Overtime	392	10,000	70,000	60,000
7210	W/C Insurance	3,121	12,062	28,563	16,501
7260	FICA Matching	4,813	20,356	25,607	5,251
7270	Pension Matching	8,640	31,931	40,168	8,237
7280	Insurance Matching	4,891	47,831	72,000	24,169
7290	Contribution Matching	1,282	2,000	4,000	2,000
7514	Contract Labor	0	96,250	119,434	23,184
7600	Travel	0	1,400	1,400	0
7630	Training and Development	0	900	900	0
8010	Supplies	18	500	2,200	1,700
8900	Depreciation	0	0	5,442	5,442
Total		87,429	479,325	634,446	155,121



Sanitary Sewer

City of Albany
Adopted Budget
FY 2023
Sewer Department



Total Expenses
\$16,950,514

**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS DIVISION SUMMARY**

DESCRIPTION

The Sewer Systems Division operates and maintains the Wastewater Treatment Plant, Sanitary Sewer Lift Stations, Wastewater Sampling Program, Utility Locates, and the Sanitary Sewer Maintenance and Construction Sections. The Sewer Systems Division, which is a part of the Public Works Department, is responsible for the maintenance of all Sanitary Sewers within the City of Albany Sewer System and for the operation of the main Water Pollution Control Plant and 86 Pump/Lift Stations.

STRATEGIC PRIORITIES (SP)

SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

SP I, G&O 3: Revenue Enhancements

PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP VI, G&O 3, PM 1: # New Customers	16	30	25	30
Completion of Year 1 of the 10 Year plan	N/A	N/A	N/A	60%

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

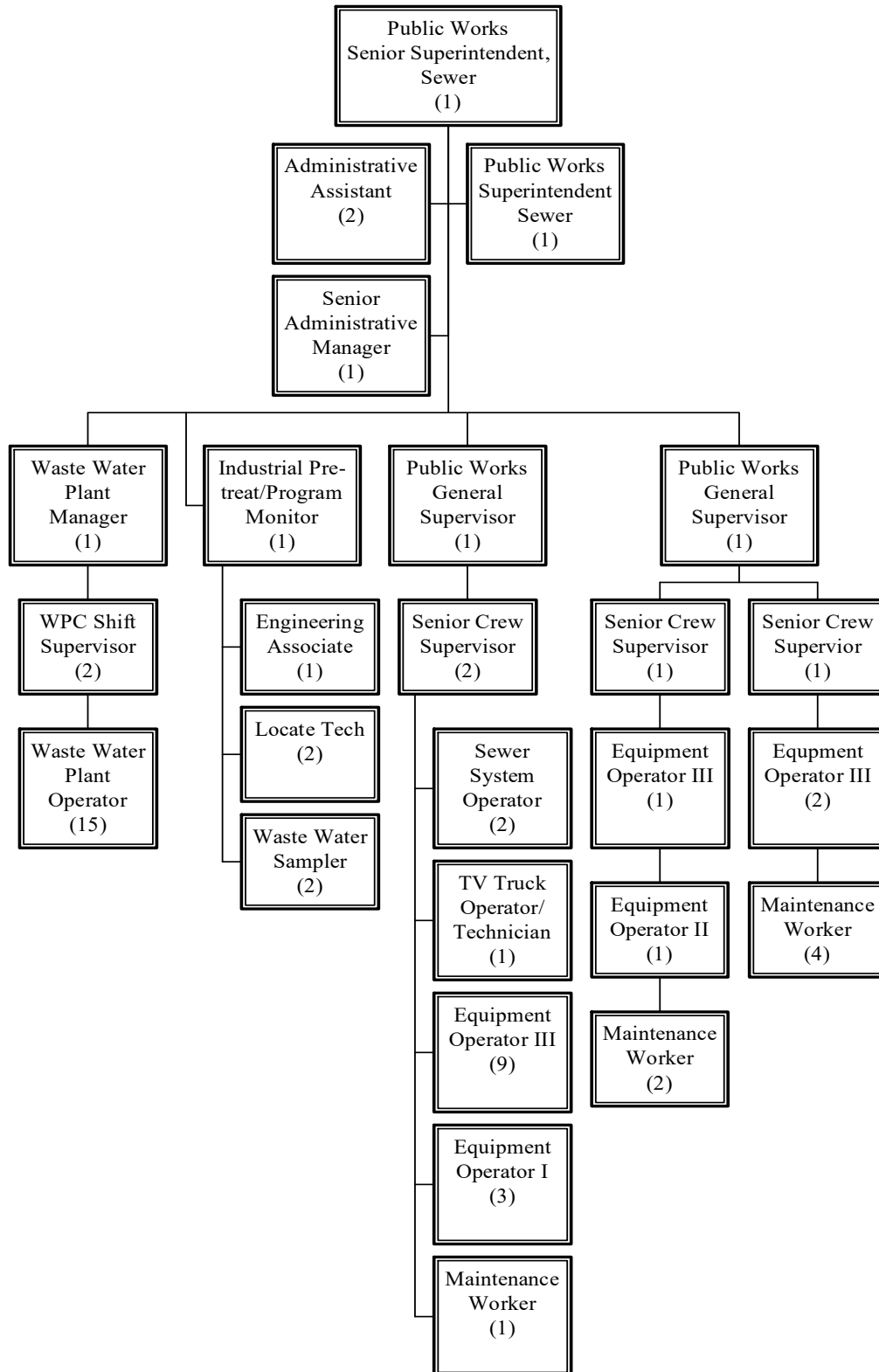
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

SP VI = Fiscal Responsibility



Sanitary Sewer Fund



**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS DIVISION SUMMARY**

DESCRIPTION

The Sewer Systems Division operates and maintains the Wastewater Treatment Plant, Sanitary Sewer Lift Stations, Wastewater Sampling Program, Utility Locates, and the Sanitary Sewer Maintenance and Construction Sections. The Sewer Systems Division, which is a part of the Public Works Department, is responsible for the maintenance of all Sanitary Sewers within the City of Albany Sewer System and for the operation of the main Water Pollution Control Plant and 86 Pump/Lift Stations.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	15,679,108	15,693,681	16,936,418
PERSONNEL SERVICES	3,182,058	3,504,100	3,597,995
OPERATING EXPENSES	6,173,431	6,103,150	6,559,458
DEPRECIATION EXPENSE	2,749,739	2,896,530	2,871,813
INDIRECT COSTS	1,174,804	1,275,046	1,328,075
TRANSFER OUT STORM WATER	1,256,473	1,260,740	1,260,740
TRANSFER OUT GENERAL FUND	1,226,084	1,226,800	1,332,433
TOTAL EXPENSES	15,762,589	16,266,366	16,950,514
PLUS: CAPITAL CONTRIBUTION	1,988,104	11,100,000	0
NET INCOME (LOSS)	1,904,623	10,527,315	(14,096)

Debt Service Summary

Series 2001 Principal Payment	745,000	770,000	0
Total Debt Service Payments	745,000	770,000	0
Capital Projects Summary	3,178,156	18,485,000	24,938,042
FULL TIME POSITIONS	61	61	61

SANITARY SEWER ENTERPRISE FUND
WATERWASTE TREATMENT

DESCRIPTION

The 32 MGD Joshua Street Wastewater Treatment Plant provides treatment of the municipal wastewater to ensure that all State and Federal Pollution guidelines and discharge permit limits are met. The process ensures that the treated wastewater which is discharged into the receiving stream will not pose any threat to users of those waters. Proper, efficient wastewater treatment includes physical and biological treatment of sewage and proper disinfection of the final effluent prior to its discharge into the receiving stream to prevent the possible spread and multiplication of potential life threatening, disease causing bacteria. As better water pollution control is achieved, public health protection is improved.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,110,801	1,146,432	1,179,924
OPERATING EXPENSES	3,870,298	3,594,588	4,177,797
DEPRECIATION EXPENSE	1,595,255	1,460,316	1,760,053
TOTAL	6,576,354	6,201,336	7,117,774
FULL TIME POSITIONS	19	19	19

Class Title

Maintenance Worker	1	0	0
Administrative Assistant	0	1	1
Wastewater Plant Manager	1	1	1
Wastewater Plant Operator I	15	15	15
WPC Shift Supervisor	2	2	2
Total	19	19	19

SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3200					
7110	Regular Wages	611,029	737,057	768,682	31,625
7120	Overtime	39,914	25,000	43,000	18,000
7210	W/C Insurance	25,397	28,958	30,195	1,237
7230	Uniforms	4,876	5,000	5,500	500
7260	FICA Matching	48,447	58,297	62,094	3,797
7270	Pension Matching	167,893	91,447	97,402	5,955
7280	Insurance Matching	204,372	190,673	164,051	(26,622)
7290	Contribution Matching	8,874	10,000	9,000	(1,000)
7510	Professional Services	4,830	5,000	8,000	3,000
7512	Tech.Svcs(Surveys,DP)	1,858,602	1,873,373	2,375,664	502,291
7550	Communications	17,997	28,060	28,060	0
7600	Travel	1,285	2,400	2,400	0
7630	Train/Cont. Education	1,222	1,800	1,800	0
7860	Maint: Buildings	938	5,000	3,000	(2,000)
7870	Maint: Motor Equipment	13,925	21,367	15,476	(5,891)
7880	Maint: Mach/Imp/Tools	725,715	485,643	475,143	(10,500)
7900	Utilities	875,763	903,000	900,000	(3,000)
7990	Dues & Fees	7,278	7,600	6,000	(1,600)
8010	Supplies	195,948	232,400	331,150	98,750
8016	Small Equip	1,395	2,000	2,500	500
8017	Printing(Not Std Forms)	275	250	300	50
8050	Rental of Equipment	10,684	25,000	25,000	0
8110	Motor Fuel	1,765	1,695	2,004	309
8970	Bad Debt	126,572	0	0	0
8900	Depreciation	1,583,778	1,460,316	1,760,053	299,737
8905	Amortized Bond Cost	11,477	0	0	0
8706	Interest Expense 2011 Bonds	26,103	0	0	0
Total		6,576,354	6,201,336	7,117,774	916,438

SAINTARY SEWER ENTERPRISE FUND
WASTEWATER TREATMENT/LIFT STATIONS

DESCRIPTION

Operates and maintains (85) combination and sanitary sewer lift stations located throughout the City that provide a means of moving wastewater to the Treatment Plant.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
OPERATING EXPENSES	914,772	883,500	709,000
DEPRECIATION EXPENSE	687,083	658,582	715,539
TOTAL	1,601,855	1,542,082	1,424,539
FULL TIME POSITIONS	0	0	0

SAINTARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3201					
7550	Communications	2,314	67,000	60,000	(7,000)
7860	Maint: Buildings	369	0	0	0
7880	Maint: Mach/Imp/Tools	356,073	307,000	220,000	(87,000)
7900	Utilities	536,315	460,000	379,000	(81,000)
8010	Supplies	14,971	9,500	10,000	500
8050	Rental of Equipment	4,730	40,000	40,000	0
8900	Depreciation	687,083	658,582	715,539	56,957
Total		1,601,855	1,542,082	1,424,539	(117,543)

SANITARY SEWER ENTERPRISE FUND

WASTEWATER TREATMENT/ADMINISTRATION

DESCRIPTION

The Sewer Systems Administration Section is responsible for scheduling all work tasks for the Division, monitoring expenditures, preparing and administering the budget, preparing weekly and monthly reports, maintaining permit compliance, scheduling training programs and completing all other administrative duties as necessary. Debt service and GMA payments for maintenance and construction equipment are also included within this cost center.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	469,032	588,411	670,330
OPERATING EXPENSES	508,964	784,256	745,267
DEPRECIATION	115,077	414,296	116,077
INDIRECT COSTS	1,174,804	1,275,046	1,328,075
TRANSFER OUT	2,482,557	2,487,540	2,593,173
TOTAL	4,750,434	5,549,549	5,452,922
FULL TIME POSITIONS	6	6	6

Class Title

Administrative Assistant	1	1	1
Public Works General Supervisor	2	2	2
Public Works Supt., Sewer	1	1	1
Sewer Maintenance Engineer	1	1	0
Public Works Senior Superintendent	0	0	1
Senior Administrative Manager	1	1	1
TOTAL	6	6	6

SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3400					
7110	Regular Wages	332,408	410,361	424,497	14,136
7120	Overtime	2,060	1,500	1,500	0
7130	Part Time	0	0	76,000	76,000
7210	W/C Insurance	10,868	12,191	14,859	2,668
7230	Uniforms	11,400	19,000	19,000	0
7260	FICA Matching	23,825	31,507	38,403	6,896
7270	Pension Matching	35,099	49,423	51,120	1,697
7280	Insurance Matching	48,625	58,929	39,951	(18,978)
7290	Contribution Matching	4,747	5,500	5,000	(500)
7510	Professional Services	97,988	30,000	35,000	5,000
7512	Tech.Svcs(Surveys,DP)	325	1,000	0	(1,000)
7550	Communications	29,748	13,940	13,940	0
7630	Train/Cont. Education	0	1,000	1,000	0
7700	Insurance	454,611	559,116	532,339	(26,777)
7870	Maint: Motor Equipment	16,559	25,098	14,140	(10,958)
7880	Maint: Mach/Imp/Tools	48,482	10,163	10,163	0
7900	Utilities	30,174	38,400	35,000	(3,400)
7990	Dues and Fees	1,106	1,000	0	(1,000)
8010	Supplies	2,960	8,050	9,100	1,050
8016	Small Equip	716	6,500	0	(6,500)
8017	Printing(Not Std Forms)	1,515	250	300	50
8110	Motor Fuel	7,863	8,692	11,299	2,607
8110	Diesel Fuel	4,310	5,347	6,486	1,139
8150	Food	565	700	750	50
8971	Bad Debt	(187,960)	75,000	75,000	0
8900	Depreciation	115,077	414,296	116,077	(298,219)
8951	Indirect Costs	1,174,804	1,275,046	1,328,075	53,029
5992	Operating Transfers Out	2,482,557	2,487,540	2,593,173	105,633
Total		4,750,434	5,549,549	5,452,922	(96,627)

SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS - MAINTENANCE

DESCRIPTION

The Maintenance Section is responsible for general sewer system maintenance including: installing and repairing taps; repairing WG&L cuts; repairing breaks in small sewer lines; repairing catch basins; cleaning and removing grease, roots, and sand from sewer structures and pipes; televising lines to locate problems; and providing 24-hr trouble truck assistance for City infrastructure problems or overflows.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	876,664	1,040,360	988,626
OPERATING EXPENSES	491,503	503,627	516,443
DEPRECIATION EXPENSE	243,452	248,667	166,032
TOTAL	1,611,619	1,792,654	1,671,101
FULL TIME POSITIONS	18	18	18

Class Title

Maintenance Worker	1	1	1
Equipment Operator I	3	3	3
General Supervisor	0	0	0
Crew Supervisor, Senior	2	2	2
TV Truck Operator/Technician	1	1	1
Sewer System Operator	2	2	2
Equipment Operator III	9	9	9
TOTAL	18	18	18

SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3404					
7110	Regular Wages	488,509	630,652	613,088	(17,564)
7120	Overtime	58,771	40,000	58,000	18,000
7210	W/C Insurance	35,542	45,910	41,144	(4,766)
7260	FICA Matching	39,579	51,305	51,338	33
7270	Pension Matching	64,923	80,478	80,531	53
7280	Insurance Matching	182,433	184,015	135,525	(48,490)
7290	Contribution Matching	6,908	8,000	9,000	1,000
7512	Tech.Svcs(Surveys,DP)	67,932	100,000	75,000	(25,000)
7550	Communications	20	0	0	0
7870	Maint: Motor Equipment	307,285	250,213	247,532	(2,681)
7880	Maint: Mach/Imp/Tools	4,907	10,000	10,000	0
8010	Supplies	57,719	83,000	83,000	0
8016	Small Equip	359	10,000	6,000	(4,000)
8110	Motor Fuel	53,281	50,414	94,911	44,497
8900	Depreciation	243,452	248,667	166,032	(82,635)
Total		1,611,619	1,792,654	1,671,101	(121,553)

SANITARY SEWER ENTERPRISE FUND**SEWER SYSTEMS -CONSTRUCTION***DESCRIPTION*

The Construction Section is responsible for installing and repairing the larger sanitary, combination and storm sewer lines located throughout the City. This section is also responsible for the clearing and grading of large ditch sections and the maintenance of sewer right-of-ways.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	381,817	389,962	407,397
OPERATING EXPENSES	188,760	206,711	229,362
DEPREIATION EXPENSE	97,941	97,941	97,845
TOTAL	668,518	694,614	734,604
FULL TIME POSITIONS	12	12	12

Class Title

Equipment Operator III	3	3	3
Equipment Operator II	1	1	1
Maintenance Worker	6	6	6
Crew Supervisor, Senior	2	2	2
TOTAL	12	12	12

SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3408					
7110	Regular Wages	212,678	243,962	252,198	8,236
7120	Overtime	3,204	1,000	5,000	4,000
7210	W/C Insurance	10,437	11,293	11,857	564
7260	FICA Matching	15,265	18,740	19,676	936
7270	Pension Matching	25,221	29,395	30,864	1,469
7280	Insurance Matching	113,974	83,572	86,802	3,230
7290	Contribution Matching	1,037	2,000	1,000	-1,000
7870	Maint: Motor Equipment	105,233	104,851	120,764	15,913
7880	Maint: Mach/Imp/Tools	0	1,000	0	-1,000
8010	Supplies	61,946	70,000	70,000	0
8016	Small Equip	0	4,500	2,500	-2,000
8050	Rental of Equipment	0	5,000	5,000	0
8110	Motor Fuel	21,581	21,360	31,098	9,738
8900	Depreciation	97,941	97,941	97,845	-96
Total		668,518	694,614	734,604	39,990

**SANITARY SEWER ENTERPRISE FUND
WASTEWATER SAMPLING & UTILITY LOCATION**

DESCRIPTION

The Industrial Wastewater Sampling and Utility Location Section monitors industry to insure compliance with the City's Comprehensive Solid Waste, Wastewater and Sewer Pretreatment Ordinance and takes necessary action to correct violations. The Section also checks on reported violations, inspects each Industry to insure all reported chemicals are stored properly to protect City collection and treatment systems, and monitors POTW for priority pollutants as required by EPD. This Section has also handles the grease monitoring program, CSO inspections, the Watershed Protection program as required by the State and all sewer utility "locates" within the City of Albany as required by the Utility Protection Center.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	343,744	338,935	351,718
OPERATING EXPENSES	198,892	130,468	181,589
DEPRECIATION EXPENSE	10,931	16,728	16,267
TOTAL	553,567	486,131	549,574
FULL TIME POSITIONS	6	6	6

Class Title

Indust. Pre-Treatment Monitor,Supv.	1	1	1
Engineering Associate	1	1	1
Wastewater Sampler	2	2	2
Locate Technician	2	2	2
TOTAL	6	6	6

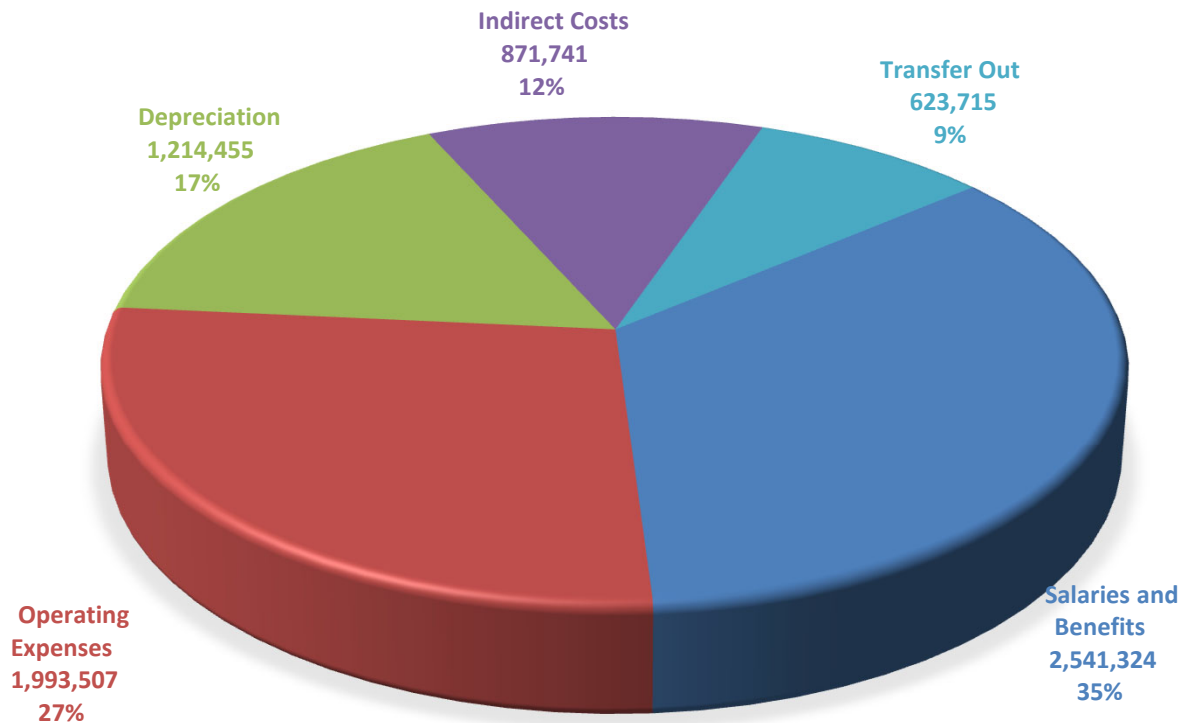
SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
3600					
7110	Regular Wages	244,878	238,497	248,924	10,427
7120	Overtime	493	500	500	0
7210	W/C Insurance	9,219	9,261	9,665	404
7260	FICA Matching	17,310	18,283	19,081	798
7270	Pension Matching	28,491	28,680	29,931	1,251
7280	Insurance Matching	41,214	41,214	41,117	(97)
7290	Contribution Matching	2,139	2,500	2,500	0
7512	Tech.Svcs(Surveys,DP)	104,261	92,250	111,900	19,650
7870	Maint: Motor Equipment	32,401	9,701	18,373	8,672
7880	Maint: Mach/Imp/Tools	3,440	4,000	11,500	7,500
8010	Supplies	14,699	6,400	6,500	100
8016	Small Equip	37,459	12,600	20,000	7,400
8110	Motor Fuel	6,542	5,517	13,316	7,799
8900	Depreciation	10,931	16,728	16,267	(461)
Total		553,567	486,131	549,574	63,443



Stormwater

City of Albany
Adopted Budget
FY 2023
Storm Water Department



Total Expenses
\$7,244,742

**STORM WATER ENTERPRISE FUND
STORM WATER DIVISION SUMMARY**

DESCRIPTION

The Storm Water Management consists of the following:

Engineering for reporting and record keeping for the Federal Clean Water Act. Street Sweeping for keeping gutters free from debris that can inhibit the functions of storm water management system. Asphalt/Paving for keeping the paved roadways in a condition allowing for appropriate drainage. Grading/Construction for maintaining ditches, holding ponds, and installs driveways and pipes. Storm Water maintenance for maintaining all storm pumps stations and infrastructures along with City flood control structures.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business-Friendly

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

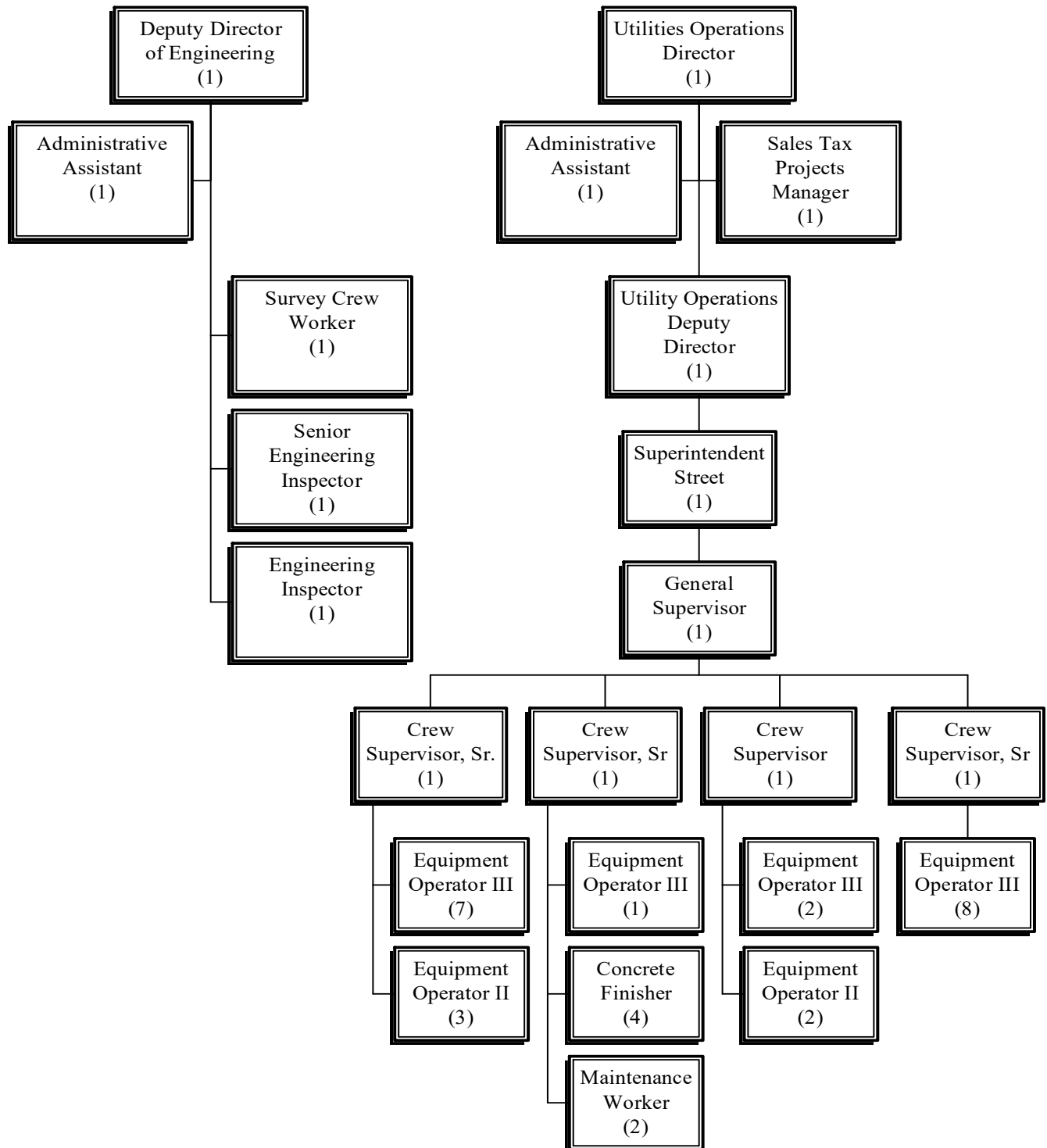
Measures	FY 2020	FY 2021	FY 2021	FY 2022
	Actuals	Budget	Actuals	Projection
SP I, G&O 1, PM 1: Length of Sidewalk Added Near Schools (in Feet)	5,280	5,280	5,280	5,280
SP I, G&O 1, PM 2: Miles of Streets Swept	47,000	47,000	42,000	47,000
SP I, G&O 1, PM 3: % of City Streets Swept	90	90	80	90
SP I, G&O 1, PM 4: Road Miles Resurfaced	32	32	24	21
SP I, G&O 1, PM 5: # of Miles in Very Poor Condition **	114	114	114	62
SP I, G&O 1, PM 6: # of Miles in Poor Condition **	237	237	237	237
SP I, G&O 1, PM 7: % Complete - Assessment of Paved Alleys	N/A	100%	100%	N/A
SP III, G&O 1, PM 1: Design of Three Oaks Pond	100%	100%	100%	N/A
SP III, G&O 1, PM 2: Design Storm Mitigation of Bellingham Pond	100%	100%	100%	N/A
SP III, G&O 1, PM 3: Design Storm Mitigation of Shannon Pond	95%	100%	100%	N/A
SP III, G&O 1, PM 4: Design of Camp Lane Pond	95%	100%	100%	N/A
SP III, G&O 1, PM 5: Design Storm Mitigation of 20 Acre Pond	50%	100%	100%	N/A
SP III, G&O 1, PM 6: Design Storm Mitigation of Mitchell Pond	100%	100%	100%	N/A
SP III, G&O 1, PM 7: Design of Pump Station #50	N/A	50%	50%	100%
SP III, G&O 1, PM 8: Design of E. Broad Ave - Clark Ave Sewer Separation	90%	100%	100%	N/A
SP III, G&O 1, PM 9: Design of Booker Ave Sewer Separation	75%	100%	75%	100%
SP III, G&O 1, PM 10: Construction Three Oaks Pond Phase I	N/A	N/A	N/A	100%
SP III, G&O 1, PM 11: Construction Storm Mitigation of Bellingham Pond	N/A	N/A	N/A	100%
SP III, G&O 1, PM 12: Construction Storm Mitigation of Shannon Pond	N/A	N/A	N/A	100%
SP III, G&O 1, PM 13: Construction E. Broad Ave - Clark Ave Sewer Separation	N/A	N/A	N/A	100%
SP III, G&O 1, PM 14: CSO 10-Year Mitigation Plan Design	N/A	N/A	N/A	75%

** Assessment was based on 2017 figures. This will be reevaluated in FY 2020. The resurfacing plan addresses the Very Poor Conditions first.

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Storm Water Fund



STORM WATER ENTERPRISE FUND
STORM WATER DIVISION SUMMARY

DESCRIPTION

The Storm Water Management consists of the following:

Engineering for reporting and record keeping for the Federal Clean Water Act. Street Sweeping for keeping gutters free from debris that can inhibit the functions of storm water management system. Asphalt/Paving for keeping the paved roadways in a condition allowing for appropriate drainage. Grading/Construction for maintaining ditches, holding ponds, and installs driveways and pipes. Storm Water maintenance for maintaining all storm pumps stations and infrastructures along with City flood control structures.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	4,216,106	5,871,583	6,077,088
PERSONAL SERVICES	1,862,400	2,404,625	2,541,324
OPERATING EXPENSES	2,229,684	1,782,309	1,993,507
DEPRECIATION	1,184,543	1,243,648	1,214,455
INDIRECT COSTS	596,400	754,440	871,741
TRANSFER OUT	465,169	606,247	623,715
TOTAL EXPENSES	6,338,196	6,791,269	7,244,742
TRANSFERS IN	1,256,473	1,260,740	1,260,740
MISCELLANEOUS REVENUE	2,414,024	0	0
CAPITAL CONTRIBUTIONS	(15,996)	0	0
NET INCOME/ (LOSS)	1,532,411	341,054	93,086
Capital Projects Summary	1,672,500	1,407,166	712,976
FULL TIME POSITIONS	44	44	44

**STORM WATER ENTERPRISE FUND
ENGINEERING**

DESCRIPTION

The Engineering Department Stormwater Division is a new division that is proposed to comply with the Federal Clean Water Act requirements that have been passed on to the Georgia Environmental Protection Division for enforcement in the state. The initial startup funds for this division will come from the Sewer Enterprise Fund to fund the new positions and equipment. It is proposed at this time for the division to be Comprised of five (5) new employees with existing Engineering staff providing assistance as needed to meet these new regulations.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL EXPENSES	380,100	351,232	377,075
OPERATING EXPENSES	63,748	38,837	46,386
DEPRECIATION EXPENSE	3,727	0	0
TOTAL	447,575	390,069	423,461
FULL TIME POSITIONS	5	5	5

Class Title

Deputy Director, Engineering	1	1	1
Engineering Inspector	1	1	1
Engineering Inspector, Senior	1	1	1
Administrative Assistant	1	1	1
Survey Crew Worker	1	1	1
Total	5	5	5

STORM WATER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4302					
7110	Regular Wages	210,975	242,331	260,680	18,349
7210	W/C Insurance	13,539	15,752	16,944	1,192
7230	Uniforms	1,851	2,500	2,500	0
7260	FICA Matching	15,382	18,538	19,942	1,404
7270	Pension Matching	104,331	26,414	31,282	4,868
7280	Insurance Matching	32,361	43,697	43,727	30
7290	Contribution Matching	1,660	2,000	2,000	0
7550	Communication	1,680	2,900	2,500	(400)
7600	Travel	0	1,000	1,000	0
7630	Train/Cont. Education	0	1,294	1,294	0
7870	Maint:Motor Equip	10,960	3,858	8,144	4,286
7880	Maint: Mach/Imp/Tools	5,156	7,736	7,926	190
8010	Supplies	519	2,000	2,000	0
8016	Small Equip	11,812	4,494	6,499	2,005
8110	Motor Fuel	6,205	5,555	7,023	1,468
8900	Depreciation	3,727	0	0	0
8970	Bad Debt	27,416	10,000	10,000	(0)
	Total	447,575	390,069	423,461	33,392

STORM WATER ENTERPRISE FUND**STREET SWEEPING***DESCRIPTION*

The Street Sweeping Section is responsible for sweeping all publicly owned curbed streets within Dougherty County / Albany city limits. The Sweeper Section is also responsible for street sweeping the Marine Corp Base monthly. The purpose is to ensure public safety and facilitate removal of debris to prevent entry into storm sewer system.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	539,919	832,692	961,561
OPERATING EXPENSES	933,840	633,442	728,961
DEPRECIATION EXPENSE	414,800	426,117	448,140
INDIRECT COSTS	596,400	754,440	871,741
TRANSFER OUT	468,058	606,247	623,715
TOTAL	2,953,017	3,252,938	3,634,118
FULL TIME POSITIONS	14	14	14

Class Title

Equipment Operator III	8	8	8
Crew Supervisor, Senior	1	1	1
Project Manager	1	1	1
Administrative Assistant	1	1	1
Public Works Superintendent, Street	1	1	1
Deputy Utility Operations Director	1	1	1
Utilities Operations Director	1	1	1
TOTAL	14	14	14

STORM WATER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4303					
7110	Regular Wages	344,615	532,724	631,213	98,489
7120	Overtime	4,257	5,000	5,000	0
7210	W/C Insurance	22,901	36,350	43,008	6,658
7230	Uniforms	13,075	15,000	15,000	0
7260	FICA Matching	24,286	41,136	48,670	7,534
7270	Pension Matching	40,811	58,612	76,346	17,734
7280	Insurance Matching	87,978	141,170	139,624	(1,546)
7290	Contribution Matching	1,996	2,700	2,700	0
7512	Tech.Svcs(Surveys,DP)	127,644	185,000	185,000	0
7550	Communication	6,230	6,500	8,696	2,196
7600	Travel	0	3,500	3,500	0
7630	Train/Cont. Education	0	4,000	4,000	0
7700	Risk	59,358	64,143	0	(64,143)
7860	Maint:Buildings & Other Structures	10,112	0	0	0
7870	Maint: Motor Equip.	270,941	257,452	361,251	103,799
7880	Maint: Mach/Imp/Tools	9,173	13,874	13,818	(56)
7900	Utilities	8,849	12,982	10,000	(2,982)
7990	Dues and Fees	2,366	0	2,190	2,190
8009	LICENSES	87	0	0	0
8010	Supplies	4,320	4,000	4,000	0
8016	Small Equip	110	2,000	2,000	0
8018	Books & Subscriptions	0	0	200	200
8110	Motor Fuel	56,274	54,991	108,606	53,615
8150	Food	565	0	700	700
8970	Bad Debt	377,813	25,000	25,000	0
8900	Depreciation	414,800	426,117	448,140	22,023
8951	Indirect Cost	596,400	754,440	871,741	117,301
5992	Operating Transfer Out	468,058	606,247	623,715	17,468
Total		2,953,017	3,252,938	3,634,118	381,180

STORM WATER ENTERPRISE FUND

ASPHALT/CONCRETE

DESCRIPTION

The Asphalt Section is responsible for pothole repairs, asphalt overlays, utility cut repairs, and shoulder repairs on paved streets. The Concrete Section is responsible for excavating and repairing utility cuts, sidewalk, curb & gutter, driveway installation, and maintenance.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	303,723	351,074	359,998
OPERATING EXPENSES	171,050	140,779	169,077
DEPRECIATION EXPENSE	14,071	28,272	14,886
TOTAL	488,844	520,125	543,961
FULL TIME POSITIONS	8	8	8

Class Title

Concrete Finisher	4	4	4
Equipment Operator, III	1	1	1
Crew Supervisor, Senior	1	1	1
Maintenance Worker	2	2	2
TOTAL	8	8	8

STORM WATER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4304					
7110	Regular Wages	175,775	220,501	228,474	7,973
7120	Overtime	1,182	1,500	1,500	0
7210	W/C Insurance	16,892	20,462	21,224	762
7260	FICA Matching	12,991	16,983	17,593	610
7270	Pension Matching	20,569	24,198	27,597	3,399
7280	Insurance Matching	74,678	65,730	61,910	(3,820)
7290	Contribution Matching	1,636	1,700	1,700	0
7630	Training/Cont. Education	295	0	0	0
7870	Maint: Motor Equip.	91,304	68,384	83,307	14,923
7880	Maint: Mach/Imp/Tools	572	2,500	2,500	0
8010	Supplies	59,282	50,000	50,000	0
8016	Small Equip	1,080	2,000	2,000	0
8050	Rental of Equipment	190	0	0	0
8110	Motor Fuel	18,327	17,895	31,270	13,375
8900	Depreciation	14,071	28,272	14,886	(13,386)
Total		488,844	520,125	543,961	23,836

STORM WATER ENTERPRISE FUND**GRADING/CONSTRUCTION***DESCRIPTION*

The Grading/Construction Section is responsible for the construction and maintenance of dirt alleys, ditches, holding ponds, shoulders and easements within the city. This section maintains and installs driveways and storm pipes. This section provides a key support role for the entire local government with loaders, dump trucks, motor graders, dozers, and other equipment.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	587,676	743,515	717,204
OPERATING EXPENSES	308,172	297,558	331,464
DEPRECIATION EXPENSE	127,297	164,609	126,780
TOTAL	1,023,145	1,205,682	1,175,448
FULL TIME POSITIONS	12	12	12

Class Title

Public Works General Supervisor	1	1	1
Equipment Operator, III	7	7	7
Equipment Operator, II	3	3	3
Crew Supervisor, Sr.	1	1	1
Total	12	12	12

STORM WATER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4305					
7110	Regular Wages	354,713	468,961	458,156	(10,805)
7120	Overtime	22,199	20,000	25,000	5,000
7210	W/C Insurance	25,155	38,837	29,074	(9,763)
7260	FICA Matching	29,163	37,406	36,961	(445)
7270	Pension Matching	44,840	53,297	57,979	4,682
7280	Insurance Matching	110,891	124,014	109,034	(14,980)
7290	Contribution Matching	715	1,000	1,000	0
7512	Tech.Svcs(Surveys,DP)	806	25,000	25,000	0
7860	Maint: Blgs.	195	0	0	0
7870	Maint: Motor Equip.	185,858	158,653	192,559	33,906
8010	Supplies	71,544	65,000	65,000	0
8016	Small Equip	0	0	0	0
8110	Motor Fuel	49,770	48,905	48,905	0
8900	Depreciation	127,297	164,609	126,780	(37,829)
Total		1,023,145	1,205,682	1,175,448	(30,234)

STORM WATER ENTERPRISE FUND**STORM MAINTENANCE***DESCRIPTION*

The Storm Maintenance Section maintains all storm pump stations and flood control structures under the review of the City. During storm events, Sewer System Division employees assist Public Works and Emergency personnel to protect citizens from flash flooding. The maintenance staff also provides assistance to the Street and Solid Waste Divisions with cleaning, removing of storm debris and the hauling of dirt and sand in conjunction with the various work programs.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	50,982	126,112	125,486
OPERATING EXPENSES	752,873	671,693	717,619
DEPRECIATION EXPENSE	624,650	624,650	624,649
TOTAL	1,428,505	1,422,455	1,467,754
FULL TIME POSITIONS	5	5	5

Class Title

Crew Supervisor	1	1	1
Equipment Operator II	2	2	2
Equipment Operator III	2	2	2
Total	5	5	5

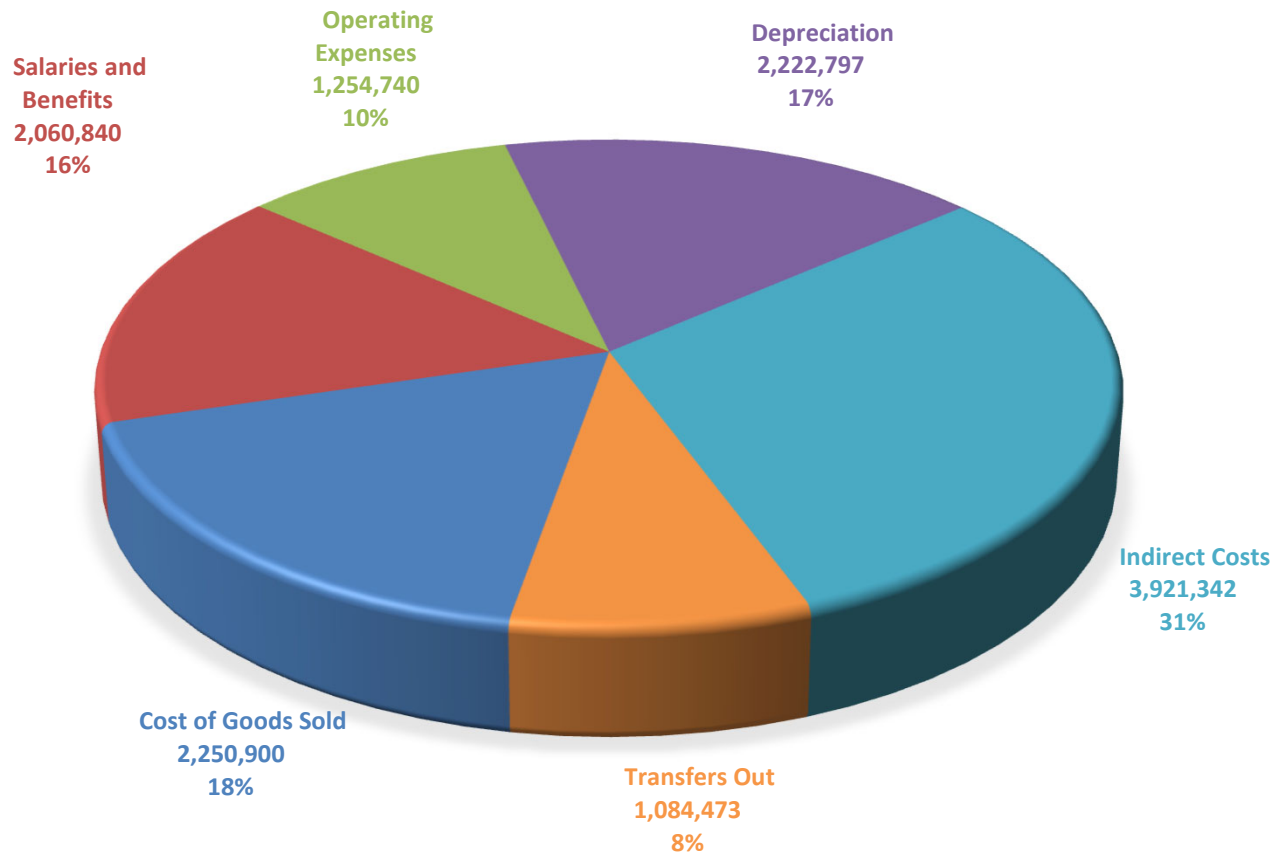
STORM MAINTENANCE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4306					
7110	Regular Wages	1,092	77,439	78,950	1,511
7120	Overtime	0	1,000	0	(1,000)
7210	W/C Insurance	44	4,572	4,572	0
7230	Uniforms	0	2,100	0	(2,100)
7260	FICA Matching	96	6,001	6,040	39
7270	Pension Matching	0	8,550	9,474	924
7280	Insurance Matching	49,750	26,250	26,250	0
7290	Contribution Matching	0	200	200	0
7512	Tech.Svcs(Surveys,DP)	394,027	467,611	503,108	35,497
7550	Communications	0	552	10,000	9,448
7870	Maint: Motor Equipment	1,671	4,296	1,831	(2,465)
7880	Maint: Mach/Imp/Tools	237,601	60,000	60,000	0
7900	Utilities	112,570	120,000	120,000	0
8010	Supplies	1,794	10,000	10,000	0
8016	Small Equip	0	5,000	5,000	0
8050	Rental of Equipment	888	0	5,000	5,000
8110	Motor Fuel	4,320	4,234	2,680	(1,554)
8900	Depreciation	624,650	624,650	624,649	(1)
Total		1,428,505	1,422,455	1,467,754	45,299



Water

City of Albany Adopted Budget FY 2023 Water Department



Total Expenses
\$12,795,092

WATER DEPARTMENT*DESCRIPTION*

The water department of the Albany Utility Board provides clean, reliable water services and hydrants for fire protection to City of Albany residents and some residents in Dougherty County. The water system provides approximately 14 million gallons per day to 35,023 customers and maintains hundreds of miles of water main and services. Even though this vital service is taken for granted by most of us, it is the necessary component for any economic development initiative in Albany and Dougherty County.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

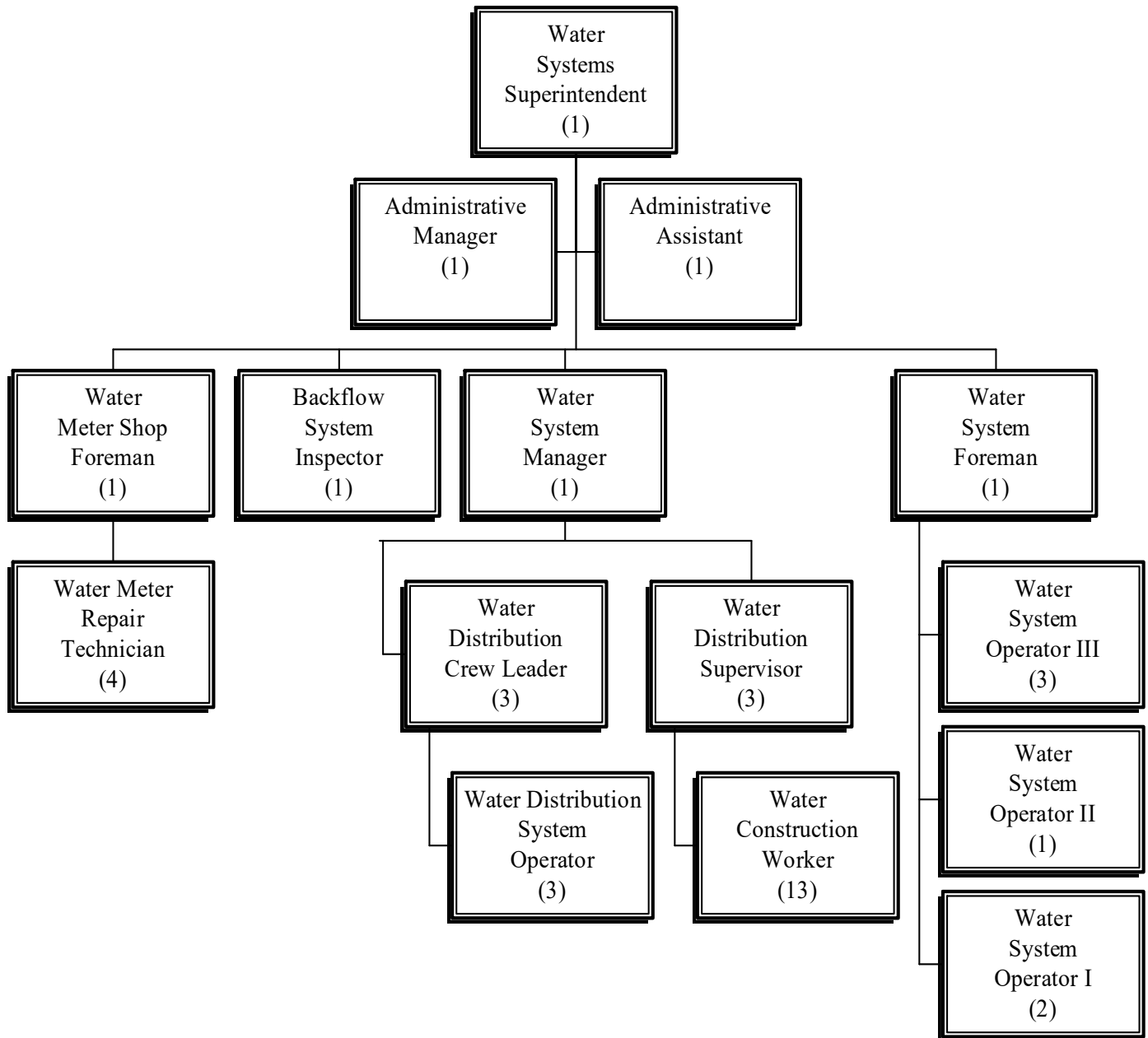
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP III, G&O 1, PM 1: % of Tanks Maintained				
- Interior Renovation	2	3	3	1
- Exterior Renovation	1	2	0	2
SP III, G&O 1, PM 2: % of Water Wells Rehabilitated	2	2	3	2
SP III, G&O 1, PM 3: Water Loss Recovered through leak detection (Million Gallons)	56	97	97	97
SP III, G&O 1, PM 4: # of Gallons Treated (in Thousands)	3,950,000	3,950,000	3,950,000	3,950,000
SP III, G&O 1, PM 5: % of AMI System Pilot Complete	N/A	N/A	9%	100%
SP III, G&O 1, PM 6: # of Meters on the AMI system	20%	20%	1%	5%
SP III, G&O 1, PM 7: Existing Wells adding alternative power (generators)	0	11	11	10

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



WATER FUND



WATER DEPARTMENT*DESCRIPTION*

The water distribution division of the Albany Utility Board provides clean, reliable water services and hydrants for fire protection to City of Albany residents and some residents in Dougherty County. The water system provides approximately 14 million gallons per day to 35,023 customers and maintains hundreds of miles of water main and services. Even though this vital service is taken for granted by most of us, it is the necessary component for any economic development initiative in Albany and Dougherty County.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	11,974,271	12,718,369	12,758,500
COST OF GOODS SOLD	1,719,477	1,898,876	2,250,900
PERSONNEL EXPENSES	1,742,219	2,203,363	2,060,840
OPERATING EXPENSES	1,466,966	1,257,075	1,254,740
DEPRECIATION EXPENSE	2,212,549	2,274,645	2,222,797
INDIRECT EXPENSES	3,532,358	3,956,711	3,921,342
TRANSFER TO GENERAL FUND	1,013,284	1,081,061	1,084,473
TOTAL EXPENSES	11,686,853	12,671,731	12,795,092
NET INCOME / (LOSS)	287,418	46,638	(36,592)
<u>Debt Service Summary</u>			
GEFA Principal Payment (Water Tank)	77,407	79,604	80,726
Series 2005 Principal Payment	<u>440,000</u>	<u>460,000</u>	<u>485,000</u>
Total Debt Service Payments	517,407	539,604	565,726
<u>Capital Projects Summary</u>			
Total	1,370,500	1,502,445	838,000
FULL TIME POSITIONS	38	39	39

WATER OPERATION & MAINTENANCE*DESCRIPTION*

The water distribution division of Albany Utility Board provides clean, reliable water services and hydrants for fire protection to City of Albany residents and some residents in Dougherty County. The water system provides approximately 14 million gallons per day to 35,521 customers and maintains hundreds of miles of water main and services. Even though this vital service is taken for granted by most of us, it is the necessary component for any economic development initiative in Albany and Dougherty County.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	1,742,219	2,203,363	2,060,840
OPERATING EXPENSES	1,466,966	1,257,075	1,254,740
INDIRECT EXPENSES	3,532,358	3,956,711	3,921,342
DEPRECIATION EXPENSE	2,212,549	2,274,645	2,222,797
TRANSFER TO GENERAL FUND	1,013,284	1,081,061	1,084,473
TOTAL EXPENSES	9,967,377	10,772,855	10,544,192
FULL TIME POSITIONS	34	35	31

Class Title

Administrative Assistant	1	1	1
Administrative Manager	0	0	1
Backflow Systems Inspector	1	1	1
Utility General Supervisor	1	0	0
Meter Repair Technician, Water	4	4	4
Water Distribution Crew Leader	3	3	3
Water Distribution Superintendent	1	1	0
Water System Manager	0	0	1
Water Distribution Supervisor	3	3	3
Deputy Utility Oper Dir, Utili	1	1	0
Water Meter Shop Foreman	1	1	1
Water Distribution System Operator	3	3	3
Water Construction Worker	5	13	13
Water Construction Apprentice	6	0	0
Water System Operator III	3	3	0
Water System Operator II	1	1	0
TOTAL	34	35	31

WATER OPERATION & MAINTENANCE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4420					
7110	Regular Wages	1,045,050	1,369,835	1,347,878	(21,957)
7120	Overtime	81,485	100,000	100,000	0
7210	W/C Insurance	35,718	45,807	43,708	(2,099)
7230	Uniforms	13,712	25,950	25,100	(850)
7260	FICA Matching	80,917	112,442	110,763	(1,679)
7270	Pension Matching	139,757	176,380	173,745	(2,635)
7280	Insurance Matching	332,575	359,949	246,646	(113,303)
7290	Contribution Matching	13,005	13,000	13,000	0
7510	Professional Services	4,953	6,585	6,960	375
7512	Tech.Svcs(Surveys,DP)	340,431	363,900	329,000	(34,900)
7514	Contract Labor(Temp)	30,333	0	30,000	30,000
7550	Communications	14,434	14,680	14,680	0
7570	Advertising	0	0	1,500	1,500
7600	Travel	989	4,920	5,000	80
7610	Auto Allowance	1,596	990	990	0
7630	Train/Cont. Education	5,868	5,460	8,800	3,340
7700	Risk Allocation	100,996	135,554	136,733	1,179
7870	Maint: Motor Equip.	165,970	112,362	156,525	44,163
7880	Maint: Mach/Imp/Tools	10,110	18,350	16,140	(2,210)
7900	Utilities	14,195	18,100	18,100	0
7990	Dues and Fees	1,056	2,678	2,400	(278)
8004	Materials	557,455	264,100	237,496	(26,604)
8009	Licenses(CDL,CPA,Etc)	2,245	1,390	2,725	1,335
8010	Supplies	123,675	85,000	83,000	(2,000)
8016	Small Equip	19,033	48,115	29,000	(19,115)
8017	Printing(Not Std Forms)	866	700	700	0
8050	Rental of Equipment	19,390	8,000	8,000	0
8110	Motor Fuel	48,231	69,906	69,906	0
8150	Food	675	1,200	2,000	800
8705	Interest Expense	19,523	18,417	18,417	0
8970	Bad Debt	(15,059)	76,668	76,668	0
8900	Depreciation	2,212,549	2,274,645	2,222,797	(51,848)
8951	Indirect Costs	3,532,358	3,956,711	3,921,342	(35,369)
5992.	Operating Transfers Out	1,013,284	1,081,061	1,084,473	3,412
Total		9,967,377	10,772,855	10,544,192	(342,438)

WATER PRODUCTION*DESCRIPTION*

The Water Production division of the Albany Utility Board produces a clean, reliable source of water to the Water Distribution system for delivery to Albany and Dougherty County citizens. The Water Production division is capable of producing approximately 36 million gallons of water per day from 39 wells. The economic development of this system capacity is an enormous benefit to the community for future economic development.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	277,311	383,701	692,977
OPERATING EXPENSES	1,398,500	1,494,762	1,511,057
DEPRECIATION EXPENSE	43,666	20,413	46,866
TOTAL	1,719,477	1,898,876	2,250,900
FULL TIME POSITIONS	4	4	8

Class Title

Water System Foreman	1	1	1
Water Systems Superintendent	1	1	1
Water System Operator III	0	0	3
Water System Operator II	0	0	1
Water System Operator I	2	2	2
TOTAL	4	4	8

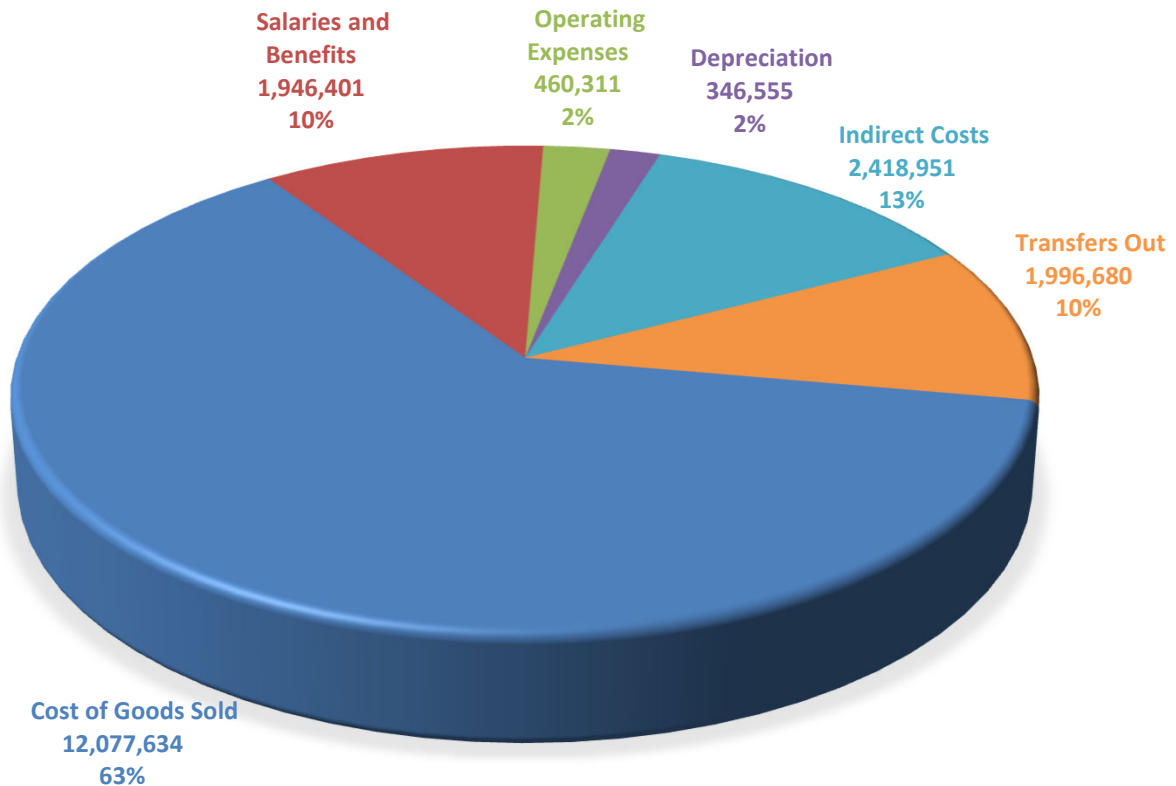
WATER PRODUCTION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4430					
7110	Regular Wages	164,408	251,269	466,044	214,775
7120	Overtime	13,953	12,000	23,000	11,000
7210	W/C Insurance	5,249	7,372	13,693	6,321
7230	Uniforms	1,761	1,959	2,200	241
7260	FICA Matching	12,081	20,140	37,412	17,272
7270	Pension Matching	20,381	31,592	58,685	27,093
7280	Insurance Matching	58,327	57,869	90,443	32,574
7290	Contribution Matching	1,151	1,500	1,500	0
7510	Professional Services	96,039	65,000	65,000	0
7512	Tech.Svcs(Surveys,DP)	93,926	85,300	77,000	(8,300)
7550	Communications	78,244	76,590	76,590	0
7600	Travel	744	3,300	3,300	0
7630	Train/Cont. Education	2,687	3,300	3,300	0
7870	Maint: Motor Equip.	6,718	24,678	8,535	(16,143)
7880	Maint: Mach/Imp/Tools	8,138	20,574	20,360	(214)
7900	Utilities	793,088	925,000	925,000	0
7990	Dues and Fees	0	600	1,700	1,100
8004	Materials	127,668	116,700	170,971	54,271
8009	Licenses(CDL,CPA,Etc)	455	160	600	440
8010	Supplies	42,813	40,500	45,500	5,000
8016	Small Equip	32,883	33,100	33,100	0
8017	Printing(Not Std Forms)	977	1,000	1,000	0
8018	Books & Subscriptions	0	500	0	(500)
8110	Motor Fuel	6,599	6,148	6,148	0
8150	Food	0	1,200	600	(600)
8705	Interest Expense	107,522	91,112	72,353	(18,759)
8900	Depreciation	43,666	20,413	46,866	26,453
Total		1,719,477	1,898,876	2,250,900	352,024



Gas Fund

City of Albany Adopted Budget FY 2023 Gas Department



Total Expenses
\$19,246,532

GAS FUND*DESCRIPTION*

The natural gas division of the Albany Utility Board provides natural gas services to 13,198 customers in Dougherty and Lee Counties. The system is estimated to sell 1,926,070 MCF (1000 cubic feet) of natural gas to homes, businesses and industry in its service territory during the 2022 fiscal year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development and Jobs

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure

SP III, G&O 1: Develop an efficient and sustainable infrastructure management program

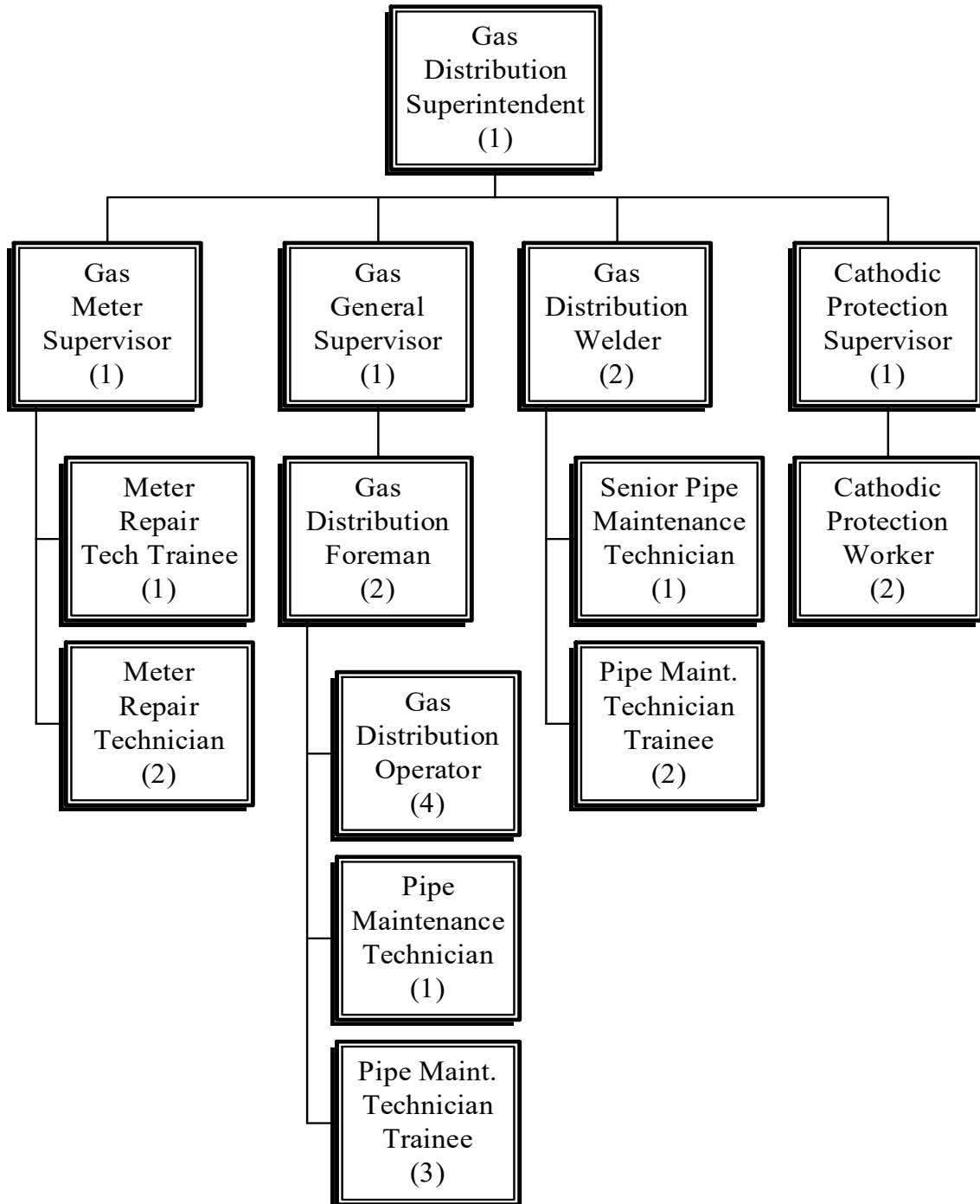
PERFORMANCE MEASURES (PM)

	FY 2020	FY 2021	FY 2021	FY 2022
Performance Measures	Actuals	Budget	Projection	Goals
SP II, G&O 1, PM 1: # of Services for Gas Customers	16,880	16,900	16,920	16,940
SP II, G&O 1, PM 2: # of Miles Utility Pipe Lines Maintained	419	420	420	421
SP II, G&O 1, PM 3: % of City that has Access to Gas Line	75%	76%	77%	77%
SP III G&O 1, PM 1: Leak Detection PM	Zone 1	N/A	Zone 2	Zone 3
SP III G&O 1, PM 2: Manufactured Gas Plant Remediation % Complete	N/A	N/A	N/A	30%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



GAS FUND



Gas Fund*DESCRIPTION*

The natural gas division of the Albany Utility Board provides natural gas services to 13,198 customers in Dougherty and Lee Counties. The system is estimated to sell 1,926,070 MCF (1000 cubic feet) of natural gas to homes, businesses and industry in its service territory during the 2022 fiscal year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	16,870,529	17,092,700	19,016,000
COST OF GOODS SOLD	8,743,567	8,767,614	12,077,634
PERSONNEL SERVICES	1,539,420	1,620,838	1,946,401
OPERATING EXPENSES	525,122	477,542	460,311
DEPRECIATION EXPENSE	338,959	344,176	346,555
INDIRECT COSTS	2,268,483	2,541,575	2,418,951
TRANSFER TO GENERAL FUND	1,681,089	1,794,734	1,996,680
TOTAL EXPENSES	15,096,640	15,546,479	19,246,532
TOTAL NET INCOME/(LOSS)	1,773,889	1,546,221	(230,532)

Capital Projects Summary	148,000	564,000	185,000

FULL TIME POSITIONS	24	24	24

Class Title

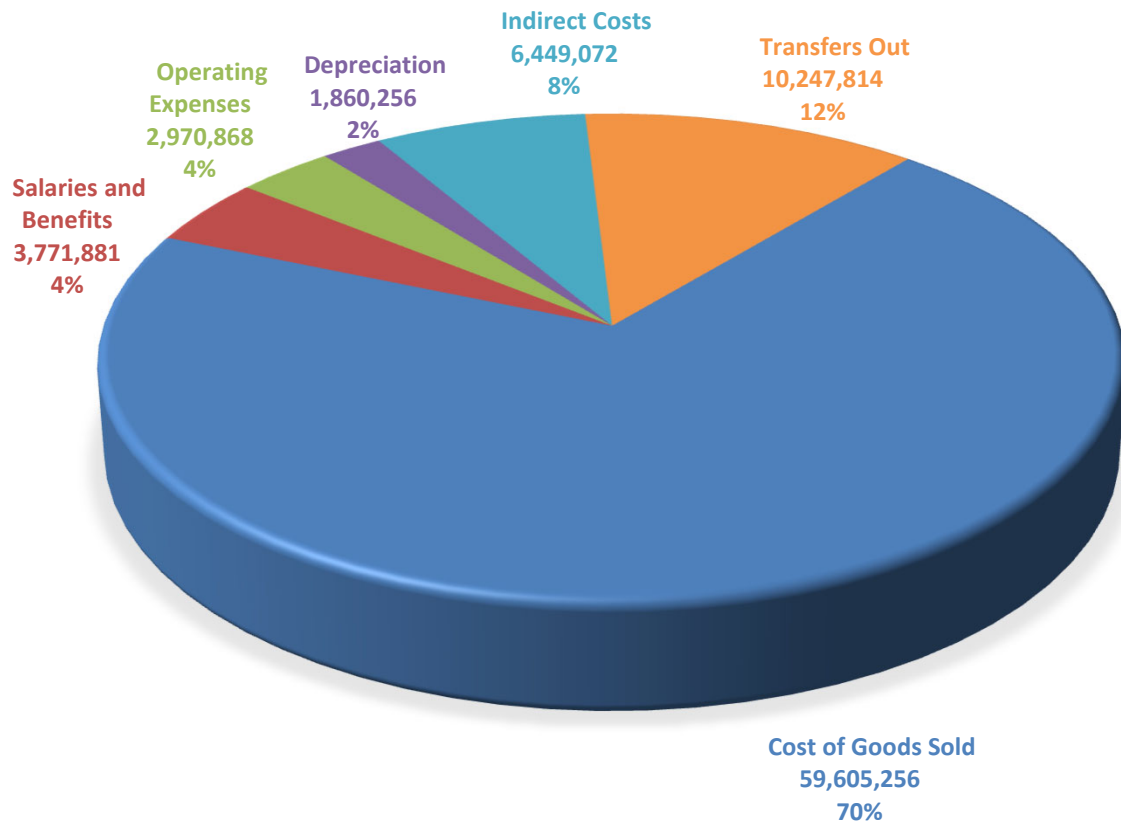
Gas Distribution Superintendent	1	1	1
Gas Distribution Supervisor	3	3	0
Gas Distribution Foreman	0	0	2
Gas Metering Supervisor	1	1	1
Pipe Line Welder	1	1	2
Utility General Supervisor	1	1	1
Meter Repair Technician Trainee	0	1	1
Meter Repair Technician, Gas	3	2	2
Gas Distribution Operator	0	0	4
Pipe Maintenance Technician, Senior	0	0	1
Pipe Maintenance Technician	6	7	1
Pipe Maintenance Tech Trainee	5	4	5
Cathodic Protection Supervisor	1	1	1
Cathodic Protection Worker	2	2	2
TOTAL	24	24	24

Gas Fund					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4520					
8002	Materials Purchased for Resi	8,743,567	8,767,614	12,077,634	3,310,020
7110	Regular Wages	897,617	1,080,631	1,344,605	263,974
7120	Overtime	15,506	35,000	35,000	0
7210	W/C Insurance	28,475	35,589	44,009	8,420
7230	Uniforms	16,440	16,500	18,300	1,800
7260	FICA Matching	64,451	85,346	105,540	20,194
7270	Pension Matching	282,801	133,876	165,553	31,677
7280	Insurance Matching	222,148	218,976	220,394	1,418
7290	Contribution Matching	11,983	13,000	13,000	0
7510	Professional Services	29,613	37,355	37,508	153
7512	Tech.Svcs(Surveys,DP)	8,487	21,533	9,000	(12,533)
7550	Communications	28,017	23,561	27,443	3,882
7570	Advertising	0	2,000	85	(1,915)
7580	Customer Incentive Program	0	2,000	0	(2,000)
7600	Travel	0	5,627	3,500	(2,127)
7610	Auto Allowance	1,597	990	990	0
7630	Train/Cont. Education	29,073	30,120	40,700	16,280
7700.03	Risk Allocation	21,331	28,951	39,715	10,764
7870	Maint: Motor Equip.	75,950	61,504	77,708	16,204
7880	Maint: Mach/Imp/Tools	8,473	7,520	7,520	0
7900	Utilities	18,521	17,500	17,500	0
7990	Dues and Fees	740	5,200	5,200	4,200
8004	Materials	86,075	89,000	50,000	(39,000)
8010	Supplies	57,606	47,080	50,000	500
8016	Small Equip	38,591	32,329	22,170	(15,359)
8017	Printing(Not Std Forms)	0	0	1,000	1,000
8050	Rental of Equipment	28,644	0	5,000	5,000
8110	Motor Fuel	29,789	40,272	40,272	0
8970	Bad Debt Write-off	46,726	0	0	0
8971	Bad Debt Allowance	12,099	25,000	25,000	0
8900	Depreciation	338,959	344,176	346,555	2,379
8951	Indirect Costs	2,268,483	2,541,575	2,418,951	(122,624)
5992	Operating Transfers Out	1,681,089	1,794,734	1,996,680	201,946
Total		15,096,639	15,546,479	19,246,532	3,704,253



Light Fund

City of Albany
Adopted Budget
FY 2023
Light Department



Total Expenses
\$84,905,147

LIGHT FUND*DESCRIPTION*

The electric division of the Albany Utility Board has proudly provided electric utility service to citizens of Albany, Ga for over 100 years. Through the Municipal Electric Authority of Georgia (MEAG) and the Southeastern Power Administration Agency (SEPA), Albany Utility Board has purchased power contracts totaling 233 megawatts of capacity. This capacity, generated from numerous power plants powered by natural gas, coal and nuclear energy, provides electric power to 37,891 homes, businesses and industry in the City of Albany. The utility board maintains the hundreds of miles of power line and 12 substations with employees who are dedicated to serving customers 24 hours per day 365 days per year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure and Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient and Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

Performance Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Projection	FY 2022 Goals
SP III, G&O 1, PM 1: % of AMI system Pilot Complete	10%	100%	10%	100%
SP III, G&O 1, PM 2: % of AMI system Complete	1%	10%	10%	30%
SP III, G&O 1, PM 3: Average Outage Time per Incident (In Minutes)	N/A	90	76	83
SP III, G&O 1, PM 4: # of days to respond to streetlight complaints	N/A	1-3	1-3	1-3
SP III, G&O 1, PM 5: % of Security lights that are LED	N/A	N/A	N/A	20%

* Per contract, the contractor has 24 hours to respond to an outage report. If the contractor notes that the issue is not related to the fixture, the City will be responsible to respond with a goal of 3 days.

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

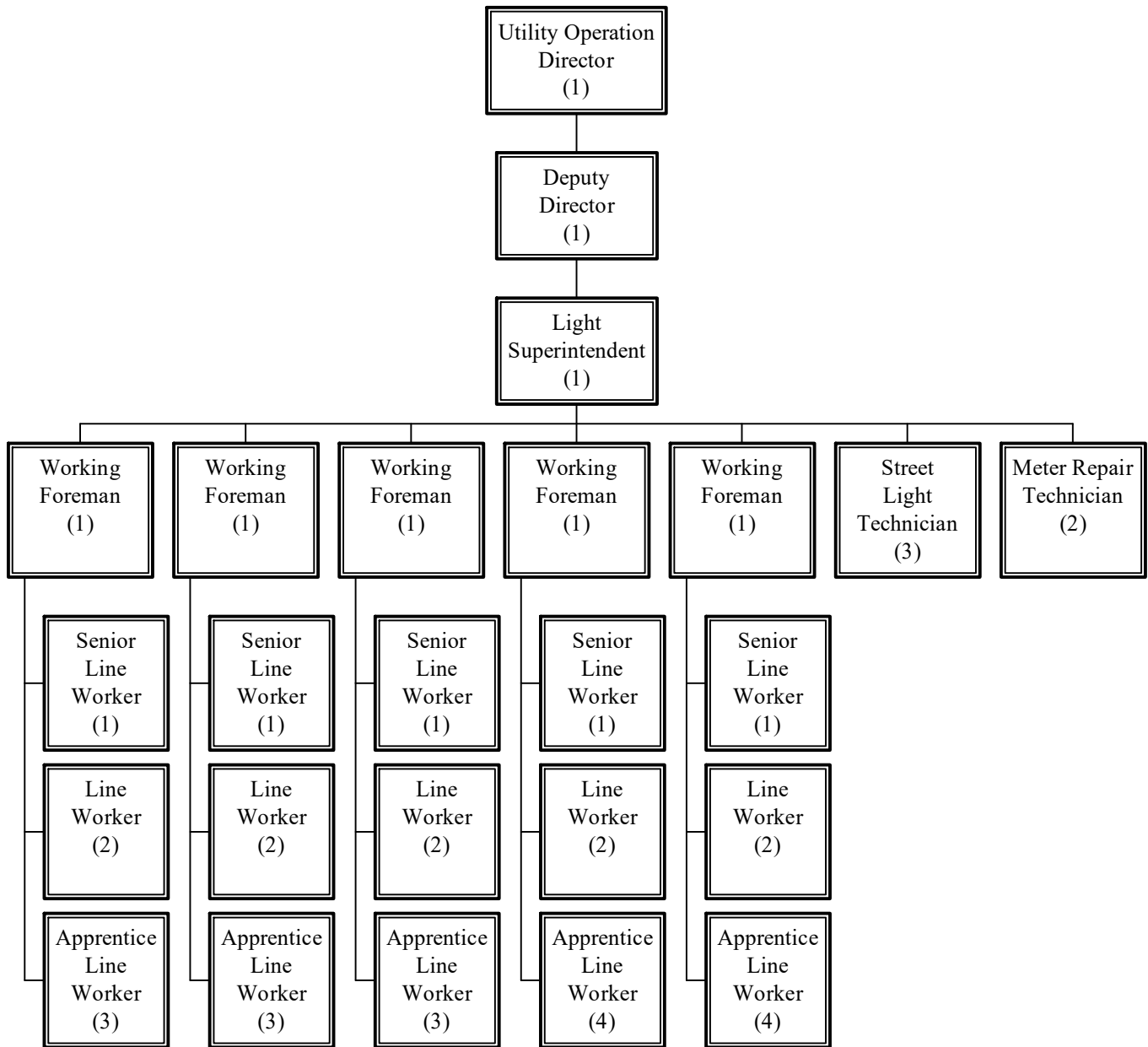
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

SP VI = Fiscal Responsibility



Light Fund



LIGHT*DESCRIPTION*

The electric division of the Albany Utility Board has proudly provided electric utility service to citizens of Albany, Ga for over 100 years. Through the Municipal Electric Authority of Georgia (MEAG) and the Southeastern Power Administration Agency (SEPA), Albany Utility Board has purchased power contracts totaling 233 megawatts of capacity. This capacity, generated from numerous power plants powered by natural gas, coal and nuclear energy, provides electric power to 37,891 homes, businesses and industry in the City of Albany. The utility board maintains the hundreds of miles of power line and 12 substations with employees who are dedicated to serving customers 24 hours per day 365 days per year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

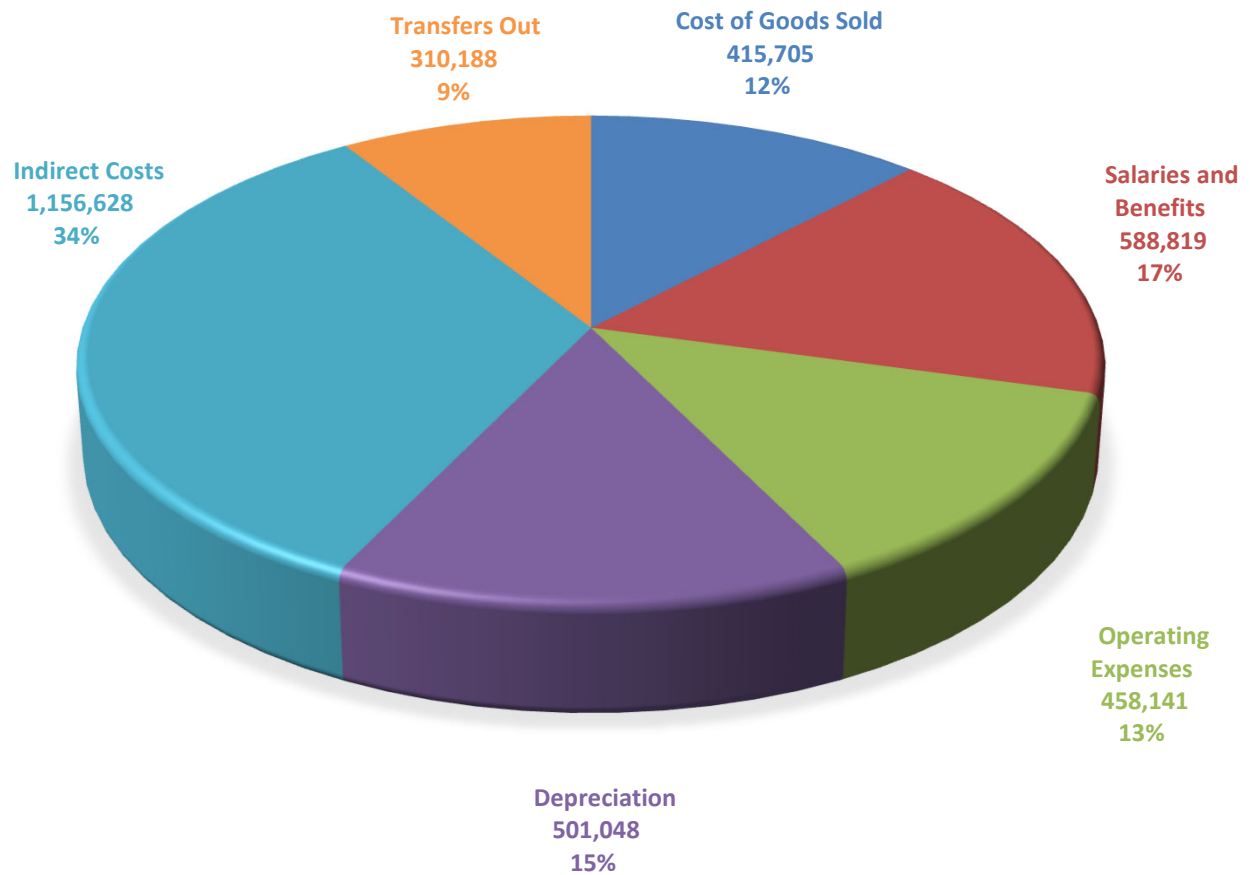
Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE*	103,556,882	96,692,216	95,706,562
COST OF GOODS SOLD	65,216,667	64,287,600	59,605,256
PERSONNEL SERVICES	3,116,679	3,675,808	3,771,881
OPERATING EXPENSE	2,576,238	2,704,587	2,970,868
DEPRECIATION EXPENSE	1,859,729	1,859,643	1,860,256
INDIRECT COST	5,931,118	6,358,555	6,449,072
TRANSFER TO GENERAL FUND	9,966,234	10,113,308	10,247,814
TOTAL EXPENSES	88,666,664	88,999,501	84,905,147
TOTAL NET INCOME/(LOSS)	14,890,218	7,692,715	10,801,415
<u>Debt Service Summary</u>			
AMI Principal Payment	2,620,000	2,955,000	3,043,000
Capital Projects Summary	1,434,255	225,000	1,694,686
Vogtle Reserve	0	0	5,000,000
FULL TIME POSITIONS	46	45	45
<u>Class Title</u>			
Utility Operations Director	1	1	1
Utility General Supervisor	1	1	0
Deputy Director	0	1	1
Light Distribution Superintendent	1	0	1
Apprentice Line Worker	17	17	16
Line Worker	10	10	10
Line Worker, Senior	5	5	5
Working Foreman	5	5	5
Meter Repair Technician, Light	2	2	2
Senior Administrative Manager	1	0	0
Street Light Maint Technician	3	3	4
TOTAL	G-75 46	45	45

		LIGHT			
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4620					
8002	Materials Purchased for Resale	65,216,667	64,287,600	59,605,256	(4,682,344)
7110	Regular Wages	1,671,476	2,352,358	2,367,010	14,652
7120	Overtime	384,683	275,000	275,000	0
7210	W/C Insurance	42,912	58,590	55,797	(2,793)
7230	Uniforms	22,125	50,000	33,700	(16,300)
7260	FICA Matching	153,426	200,993	203,261	2,268
7270	Pension Matching	388,235	315,283	317,041	1,758
7280	Insurance Matching	429,339	401,584	480,072	78,488
7290	Contribution Matching	24,483	22,000	25,000	3,000
7510	Professional Services	83,808	0	151,000	151,000
7512	Tech.Svcs(Surveys,DP)	262,214	243,000	243,000	0
7550	Communications	66,278	59,190	59,190	0
7600	Travel	20,138	4,200	30,000	25,800
7610	Auto Allowance	4,970	1,000	1,000	0
7630	Train/Cont. Education	115,630	98,841	120,000	21,159
7860	Maint: Bldgs.	3,791	0	0	0
7870	Maint: Motor Equip.	359,541	285,361	349,098	63,737
7880	Maint: Mach/Imp/Tools	72,870	46,453	46,453	0
7900	Utilities	95,916	60,000	60,000	0
7990	Dues and Fees	17,315	30,900	30,900	0
8004	Materials	900,744	775,000	775,000	0
8009	Licenses(CDL,CPA,Etc)	0	0	1,000	1,000
8010	Supplies	90,213	75,000	100,000	25,000
8016	Small Equip	37,982	76,000	68,000	(8,000)
8050	Rental of Equipment	32,917	20,000	10,000	(10,000)
8110	Motor Fuel	91,619	104,109	183,343	79,234
8150	Food/Employee Apprec.	1,478	4,700	5,100	400
8705	Interest Expense	416,133	320,833	237,784	(83,049)
8970	Bad Debt Write-off	683,087	100,000	100,000	0
8971	Bad Debt Allowance	(780,407)	400,000	400,000	0
8900	Depreciation	1,859,729	1,859,643	1,860,256	613
8951	Indirect Costs	5,931,118	6,358,555	6,449,072	90,517
5992	Operating Transfers out	9,966,234	10,113,308	10,247,814	134,506
Total		88,666,664	88,999,501	84,905,147	(4,094,354)



Telecommunications Fund

City of Albany
Adopted Budget
FY 2023
Telecom Department



Total Expenses
\$3,430,529

TELECOMMUNICATION*DESCRIPTION*

The Telecommunications division of the Albany Utility Board is the newest city utility. The telecom system presently provides excellent, low cost, fiber optic based services to business in Albany and Dougherty County. New offerings this fiscal year will enable business customers to have access to a menu of services not available outside metro Atlanta. The existence of business level telecommunication services of this magnitude will be a major advantage to the Albany community in the competitive economic development arena.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure

PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2021	FY 2022
	Actuals	Budget	Projection	Goals
SP II, G&O 1, PM 1: # of New Customers	95	100	7,500	125
SP II, G&O 1, PM 2: Miles of Fiber Run	11	12	9	15
SP II, G&O 1, PM 3: % of Fiber Edge Out Strategy Implementation	0	20%	20%	20%

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

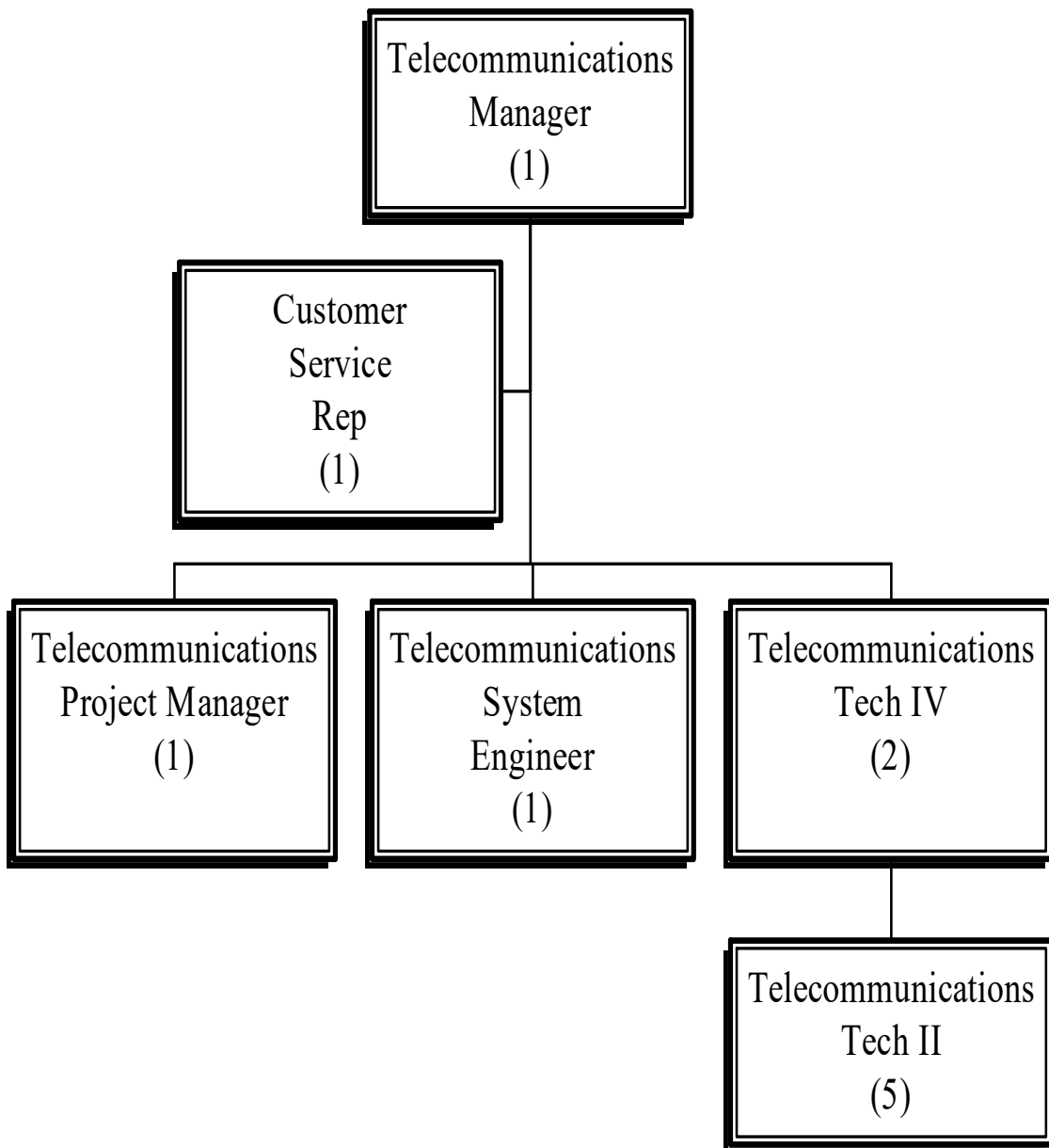
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

SP VI = Fiscal Responsibility



Telecommunications



TELECOMMUNICATION*DESCRIPTION*

The Telecommunications division of the Albany Utility Board is the newest city utility. This division is committed to providing high-speed internet, cutting-edge infrastructure, and services to residential, commercial, and governmental entities in and around the City of Albany. Our team of professionals operate with integrity and character while focusing on delivering timely, quality customer service. The continually maintained enhanced robust fiber optic network spans over 300 miles within and beyond our service area.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUE	3,571,390	3,728,471	3,649,270
COST OF GOODS SOLD	373,417	401,505	415,705
PERSONNEL SERVICES	449,905	454,872	588,819
OPERATING EXPENSES	413,071	453,380	458,141
DEPRECIATION EXPENSE	503,777	508,919	501,048
INDIRECT COSTS	1,296,360	1,348,613	1,156,628
TRANSFER TO GENERAL FUND	259,533	316,920	310,188
TOTAL EXPENSES	3,296,063	3,484,209	3,430,529
TOTAL NET INCOME/(LOSS)	275,327	244,262	218,741
Capital Projects Summary	144,814	40,000	297,397
FULL TIME POSITIONS	8	8	11
Telecommunications Manager	1	1	1
Telecommunications, Project Manager	1	1	1
Telecommunications System Engineer	1	1	1
Customer Service Representative	1	1	1
Telecommunications, System Tech IV	1	1	2
Telecommunications, System Tech II	3	3	5
TOTAL	8	8	11

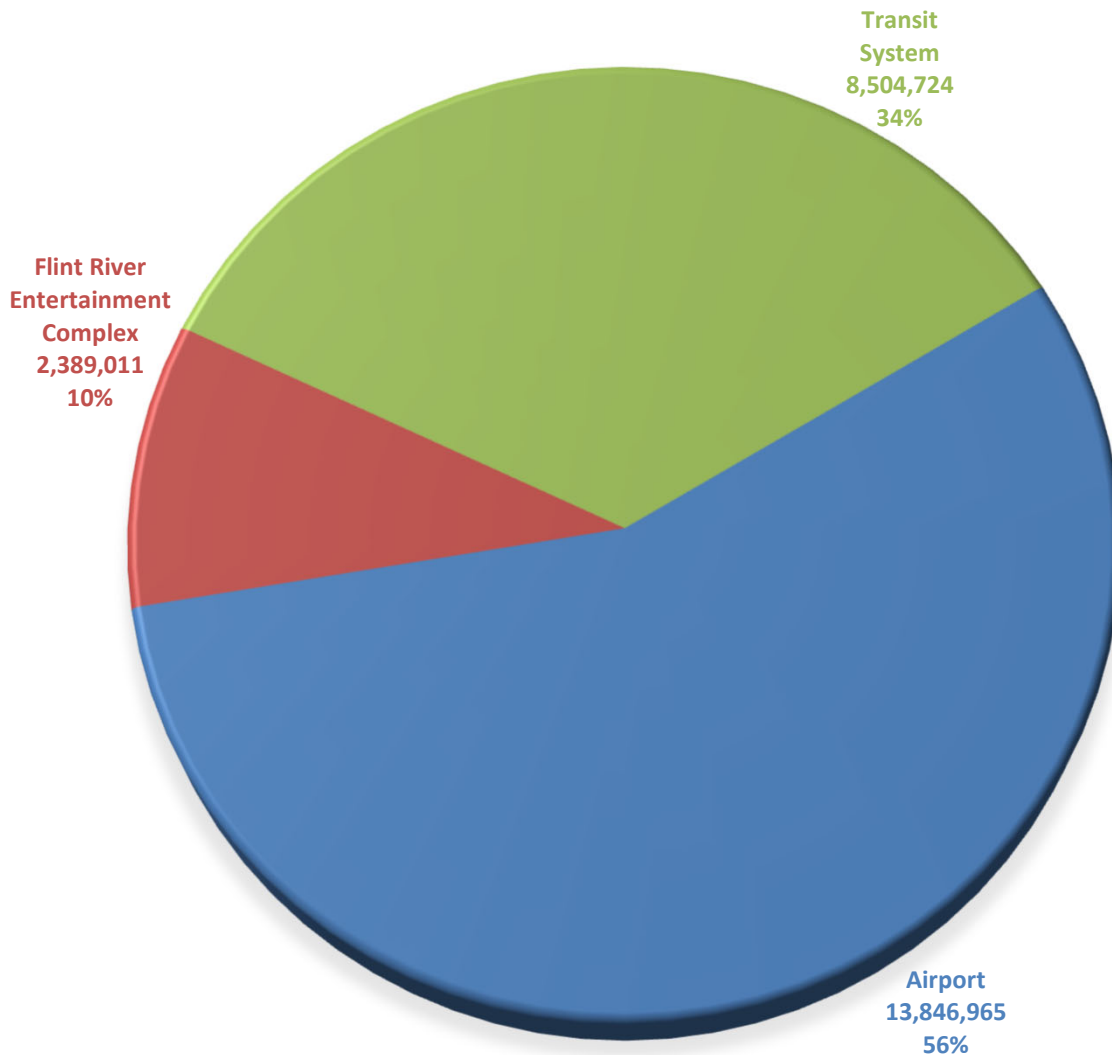
TELECOMMUNICATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4720					
8002	Materials Purchased for Resale	373,417	407,505	415,705	8,200
7110	Regular Wages	279,686	303,044	392,226	89,182
7120	Overtime	11,447	15,000	25,000	10,000
7210	W/C Insurance	6,653	4,408	5,783	1,375
7230	Uniforms	2,812	4,000	4,250	250
7260	FICA Matching	20,990	24,330	31,918	7,588
7270	Pension Matching	66,318	38,165	50,067	11,902
7280	Insurance Matching	58,931	61,925	75,575	13,650
7290	Contribution Matching	3,068	4,000	4,000	0
7510	Professional Services	1,382	30,000	25,000	(5,000)
7512	Tech.Svcs(Surveys,DP)	164,369	179,404	197,090	17,686
7550	Communications	10,494	16,800	16,500	(300)
7600	Travel	886	8,750	8,750	0
7630	Train/Cont. Education	2,496	10,440	10,500	60
7700	Risk Allocation	35,399	36,521	25,456	(11,065)
7860	Maint: Bldgs.	0	0	0	0
7870	Maint: Motor Equip.	13,361	12,500	20,490	7,990
7880	Maint: Mach/Imp/Tools	6,471	3,500	1,500	(2,000)
7900	Utilities	64,311	65,000	65,000	0
7990	Dues and Fees	6,614	7,400	9,790	2,390
8004	Materials	69,779	46,000	47,000	1,000
8010	Supplies	7,507	4,500	4,500	0
8016	Small Equip	10,829	8,500	8,500	0
8110	Motor Fuel	7,817	8,065	8,065	0
8970	Bad Debt Writeoff	6,601	0	0	0
8971	Bad Debt Allowance	4,754	10,000	10,000	0
8900	Depreciation	503,777	508,919	501,048	(7,871)
8951	Indirect Costs	1,296,360	1,348,613	1,156,628	(191,985)
5992	Operating Transfers Out	259,533	316,920	310,188	(6,732)
Total		3,296,063	3,484,209	3,430,529	(53,680)



Supplemented Enterprise Funds

City of Albany
Adopted Budget
FY 2023
Supplemented Enterprise Funds



Total Expenses
\$24,740,700

Supplemented Enterprise Funds Summary

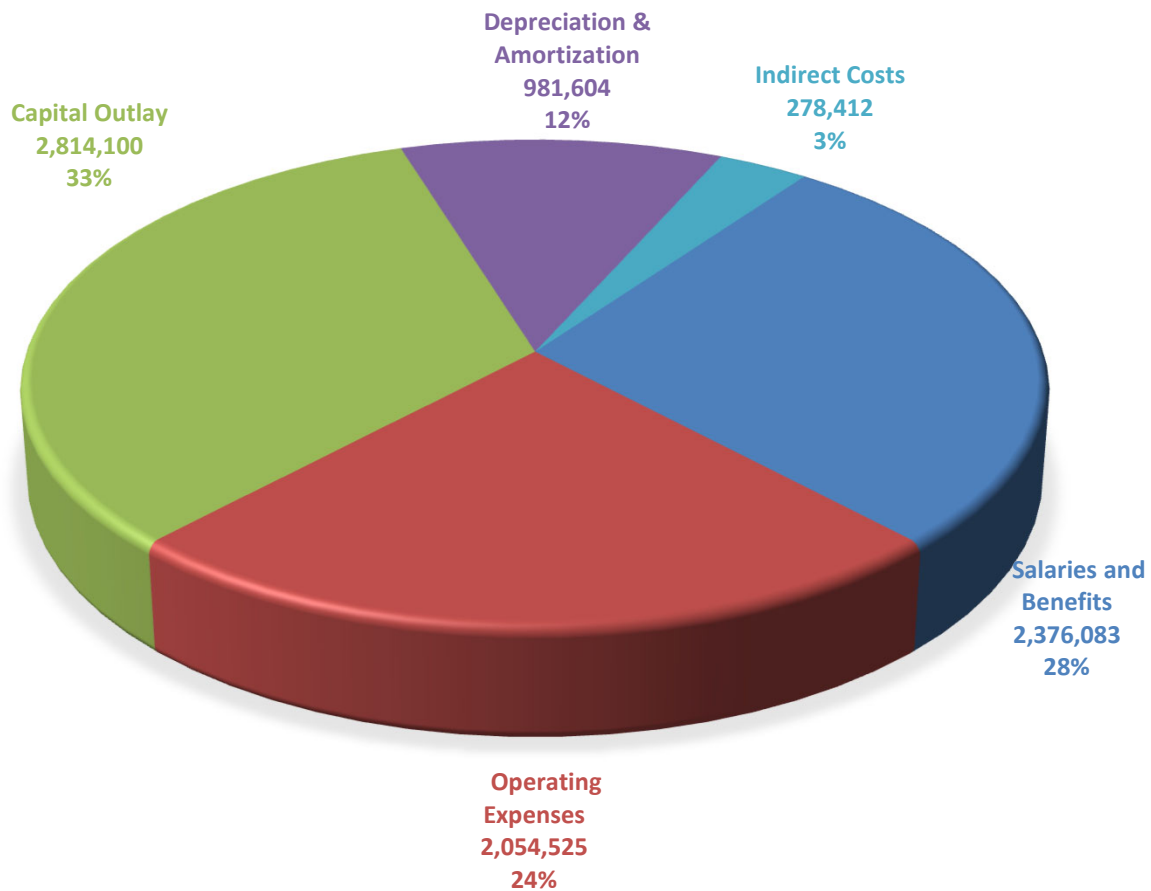
This summary contains Transit, Flint River Entertainment Complex,
and Airport Funds for the City of Albany.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
Revenues	7,329,005	20,024,690	19,870,401
Transfers In	2,026,173	2,283,920	2,490,767
Total Revenue	9,355,178	22,308,610	22,361,168
Personnel Services	4,300,971	3,543,564	3,777,162
Operating Expense	5,545,334	4,382,236	5,788,593
Capital Outlay	0	13,081,036	11,506,259
Depreciation Expense	3,366,545	3,516,775	3,229,230
Indirect Costs	501,627	517,684	439,456
Total Expenditures	13,714,476	25,041,295	24,740,700
Net Revenues Over Expenditures	-4,359,298	-2,732,685	-2,379,532
FULL TIME POSITIONS	53	53	56



Albany Transit System

City of Albany
Adopted Budget
FY 2023
Transit Department



Total Expenses
\$8,504,724

TRANSIT DEPARTMENT*DESCRIPTION*

It is the responsibility of the Albany Transit System (AT) to provide safe, reliable and economical transportation to the citizens of Albany. AT will provide this service at the least possible cost to the city without sacrificing quality of service. AT provides fixed route transit and paratransit services.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs
 SP III: Infrastructure & Asset Management
 SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

SP II, G&O 2: Enhance Aviation and Transit to Improve Customer Experience
 SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program
 SP III, G&O 2: Be Recognized as the Regional Technology Leader
 SP VI, G&O 1: To Have Effective & Consistent Processes Throughout the Organization

PERFORMANCE MEASURES (PM)

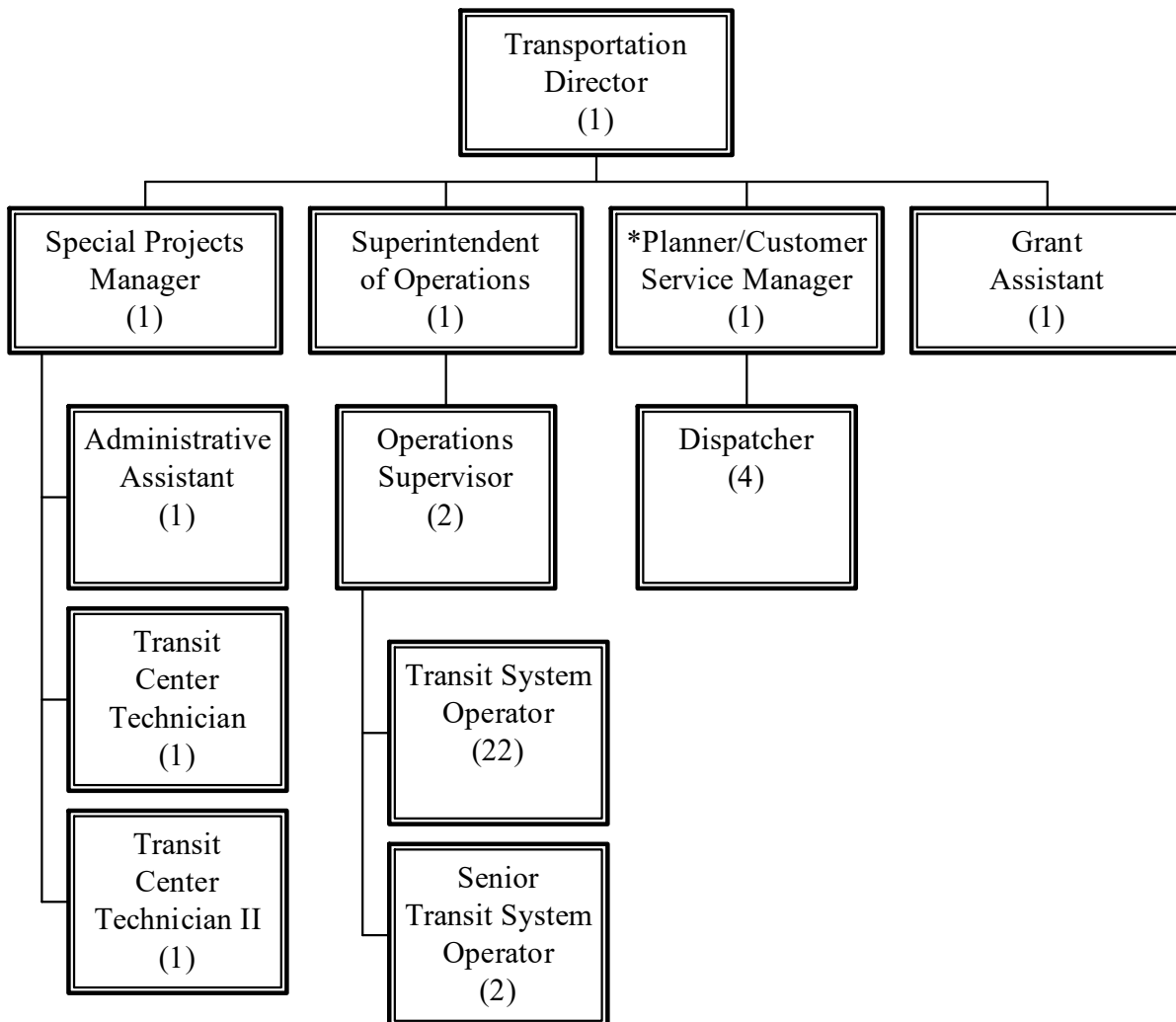
Measures	FY 2020 Actual	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP III, G&O 1, PM 1: # of Transit Shelters Replaced*	5	5	8	8
SP III, G&O 1, PM 1: # of New Transit Shelters*	3	3	3	3
SP III, G&O 1, PM 2: # of Users of "real-time tracking" for Albany Transit	250,000	250,000	237,500	250,000
SP II, G&O 2, PM 1: # of Rides on the ASU Ram Route	187,000	250,000	24,900	160,820
SP III, G&O 2, PM 2: % of Buses that have Wi-Fi Capabilities	100%	100%	100%	100%
SP VI, G&O 2, PM 3: % of Design Albany Transportation Center	25%	100%	100%	N/A
SP VI, G&O 2, PM 3: % of Construction of Albany Transportation Ce	N/A	N/A	5%	100%

***Note:** # of Shelters as of July 2020 was 73 & by the end of FY 21 should have 76 sheltered stops
 Bus stop facility plan (bus shelter PM changes)

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 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Albany Transit System



* GDOT Funded Position

TRANSIT SYSTEM SUMMARY

It is the responsibility of the Albany Transit System (AT) to provide safe, reliable and economical transportation to the citizens of Albany. AT will provide this service at the least possible cost to the city without sacrificing quality of service. AT provides fixed route transit and paratransit services.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	3,490,530	5,526,285	5,908,157
PERSONNEL SERVICES	3,101,457	2,362,352	2,376,083
OPERATING EXPENSE	2,876,130	1,995,715	2,332,937
CAPITAL OUTLAY	0	2,541,800	2,814,100
DEPRECIATION	1,182,145	1,304,864	981,604
TOTAL EXPENSES	7,159,732	8,204,731	8,504,724
TOTAL NET INCOME/(LOSS)	(3,669,202)	(2,678,446)	(2,596,567)
TRANSFER IN	1,100,000	1,378,068	1,614,963
FULL TIME POSITIONS	36	37	38

Capital Projects Summary

Motor Equipment	0	2,162,000	2,162,000
Tools	0	454,000	454,000
Buildings	<u>154,689</u>	<u>198,100</u>	<u>198,100</u>
Total Capital Additions	154,689	2,814,100	2,814,100

TRANSIT*DESCRIPTION*

It is the responsibility of the Albany Transit System (AT) to provide safe, reliable and economical transportation to the citizens of Albany. AT will provide this service at the least possible cost to the city without sacrificing quality of service. AT provides fixed route transit and paratransit services.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	3,342,162	2,200,899	2,159,563
PERSONNEL SERVICES	3,101,457	2,362,352	2,376,083
OPERATING EXPENSE	1,062,547	1,100,764	1,218,043
DEPRECIATION	1,182,145	1,304,864	981,604
TOTAL EXPENSES	5,346,149	4,767,980	4,575,730
TOTAL NET INCOME/(LOSS)	(2,003,987)	(2,567,081)	(2,416,167)
TRANSFER IN	1,372,321	1,262,217	1,434,563
FULL TIME POSITIONS	36	37	38

Class Title

Transit System Operator	24	22	22
Transit System Operator, Senior	0	2	2
Dispatcher - Transit	4	4	4
Transit Operations Supervisor	2	2	2
Transit Operations Senior Supervisor	0	0	0
Transit Center Technician	0	1	1
Transit Center Technician II	0	0	1
Grants Assistant	1	1	1
Multi-Modal Transportation Dir	1	1	1
Superintendent of Transit Operations	1	1	1
Administrative Assistant	1	1	1
Special Projects Manager	1	1	1
<i>Planner/Customer Service Manager *</i>	<i>1</i>	<i>1</i>	<i>1</i>
TOTAL	36	37	38

** Grant funded position*

TRANSIT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7702					
7110.	Regular Wages	1,137,997	1,204,247	1,379,343	175,096
7120.	Overtime	242,613	167,506	122,506	(45,000)
7130.	Part Time	261,352	264,503	100,000	(164,503)
7210.	W/C Insurance	80,968	83,433	72,083	(11,350)
7230.	Uniforms	19,159	16,710	14,450	(2,260)
7260.	FICA Matching	119,733	125,174	122,541	(2,633)
7270.	Pension Matching	966,169	164,610	180,222	15,612
7280.	Insurance Matching	264,009	324,169	372,938	48,769
7290.	Contribution Matching	9,458	12,000	12,000	0
7510.	Prof.Svcs(Archit,Attny)	3,317	8,356	5,000	(3,356)
7513.	Adm.Svcs(Finance,Mgt)	44,408	47,000	65,000	18,000
7514.	Contract Labor(Temp)	37,117	0	45,000	45,000
7550.	Communications	20,703	18,948	23,238	4,290
7570.	Advertising	0	2,395	3,000	605
7700.03	Risk Allocation	9,278	31,763	62,941	31,178
7860.	Maint: Buildings	13,512	16,382	16,382	0
7870.	Maint: Motor Equipment	0	25,700	25,700	0
7880.	Maint: Mach/Imp/Tools	44,598	38,565	36,730	(1,835)
7900.	Utilities	63,483	70,800	128,168	57,368
7990.	Dues and Fees	2,910	3,120	3,120	0
8010.	Supplies	7,026	5,811	7,811	2,000
8016.	Small Equip	1,330	800	800	0
8017.	Printing(Not Std Forms)	90	230	230	0
8018.	8018. - Books & Subscriptic	171	200	200	0
8030.	Janitorial Supplies	6,107	6,500	10,000	3,500
8110.01	Gasoline	11,737	17,615	21,198	3,583
8110.03	CNG	460,126	480,808	465,683	(15,125)
8150.	Food/Employee Apprec.	562	2,200	5,000	2,800
8900.	Depreciation	1,182,145	1,304,864	981,604	(323,260)
8951.	Indirect Cost	336,021	323,571	278,412	(45,159)
Total		5,346,149	4,767,980	4,575,730	(192,250)

TRANSIT SYSTEM - GRANT SUMMARY

DESCRIPTION

The Federal Transit Administration (FTA) Section 5307 Capital & Operation Grant will provide funding assistance to ATS in delivering safe, affordable and reliable transportation services to the citizens of Albany. The grant assistance is 90% reimbursable.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	148,368	3,325,386	3,748,594
OPERATING EXPENSE	1,813,583	894,951	1,114,894
CAPITAL OUTLAY	0	2,541,800	2,814,100
TOTAL EXPENSES	1,813,583	3,436,751	3,928,994
TOTAL NET INCOME/(LOSS)	(1,665,215)	(111,365)	(180,400)
TRANSFER IN	0	111,365	180,400
FULL TIME POSITIONS	0	0	0

Capital Projects Summary

Motor Equipment	0	2,162,000	2,162,000
Tools	0	454,000	454,000
Buildings	154,689	198,100	198,100
Total Capital Additions	6,008,969	2,814,100	2,814,100

TRANSIT SYSTEM - GRANT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7703					
7510.	Professional Services	20,650	6,750	37,000	30,250
7512.	Tech.Svcs (Surveys,DP)	769,918	90,918	90,918	0
7550.	Communications	15,816	24,500	18,500	-6,000
7600.	Travel	0	8,385	9,497	1,112
7630.	Train/Cont. Education	943	8,097	3,297	-4,800
7860.	Maint: Buildings	60,161	63,050	125,500	62,450
7870.01	Labor	275,251	245,208	211,000	-34,208
7870.02	Maintenance	92,896	68,431	111,000	42,569
7870.03	Parts	513,362	343,763	462,000	118,237
7870.05	Upkeep	5,022	6,720	6,582	-138
7880.	Maint: Mach/Imp/Tools	4,011	9,500	9,500	0
7990.	Dues and Fees	0	1,000	1,000	0
8010.	Supplies	923	1,200	1,200	0
8016.	Small Equip	47,962	7,429	21,900	14,471
8017.	Printing(Not Std Forms)	6,668	10,000	6,000	-4,000
8510.	Cap. O/Lay: Furn & Fixture	0	154,000	154,000	0
8511.	Cap. O/Lay: Computer Equipment	0	39,500	300,000	260,500
8520.	Cap. O/Lay: Motor	0	2,162,000	2,162,000	0
8530.	Cap. O/Lay: Bldg & Improvement	0	186,300	198,100	11,800
Total		1,813,583	3,436,751	3,928,994	492,243



Flint River Entertainment Complex Fund

Flint River Entertainment Complex*SUMMARY*

The Civic Center is responsible for entering into promotion agreements and/or contracts with groups, individuals, and firms for the presentation of performances in a manner that promotes the interest of the City from a financial and marketing/public standpoint

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a great place to live, work, & play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: Be recognized as a vibrant community and a tourist destination

PERFORMANCE MEASURES (PM)

Measures	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP IV, G&O 2, PM 1: # of Events	137	82	128	85	109
SP IV, G&O 2, PM 2: Attendance - Paid	25,133	19,711	43,575	21,788	40,975
SP IV, G&O 2, PM 3: Average Ticket Price	38.09	43.88	44.43	44.43	47.46
SP IV, G&O 2, PM 4: General Attendance	105,963	59,031	131,621	65,811	101,319

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility

Flint River Entertainment Complex

SUMMARY

The Civic Center is responsible for entering into promotion agreements and/or contracts with groups, individuals, and firms for the presentation of performances in a manner that promotes the interest of the City from a financial and marketing/public standpoint

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	544,808	818,326	946,068
OPERATING EXPENSE	2,312,570	1,802,057	1,909,046
DEPRECIATION EXPENSE	486,650	493,035	479,965
TOTAL EXPENSES	2,799,221	2,295,092	2,389,011
NET OPERATING INCOME/(LOSS)	(2,254,412)	(1,476,766)	(1,442,943)
TRANSFER IN	926,173	905,852	875,804
FULL TIME POSITIONS	0	0	0

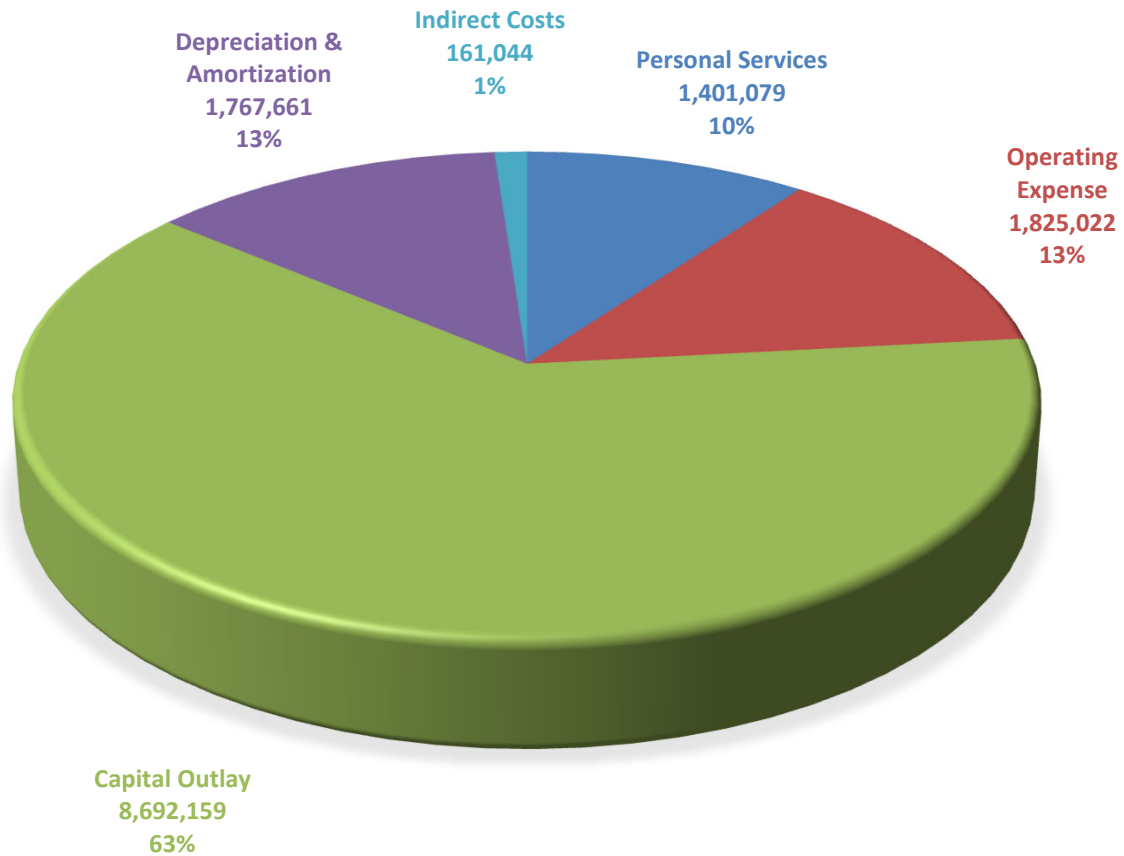
Flint River Entertainment Complex

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7303					
7510	Professional Services	2,248,122	1,724,177	1,821,872	97,695
7700	Risk Allocation	60,078	77,880	87,174	9,294
7880	Maint: Mach/Imp/Tools	670	0	0	0
8030	Janitorial Supplies	3,424	0	0	0
8900	Depreciation	486,650	493,035	479,965	-13,070
Total		2,799,221	2,295,092	2,389,011	93,919



Airport

City of Albany
Adopted Budget
FY 2023
Airport Department



Total Expenses
\$13,846,965

AIRPORT DEPARTMENT*DESCRIPTION*

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

GOALS & OBJECTIVES (G&O)

SP II, G&O 2: Enhance Aviation & Transit to Improve Customer Experience

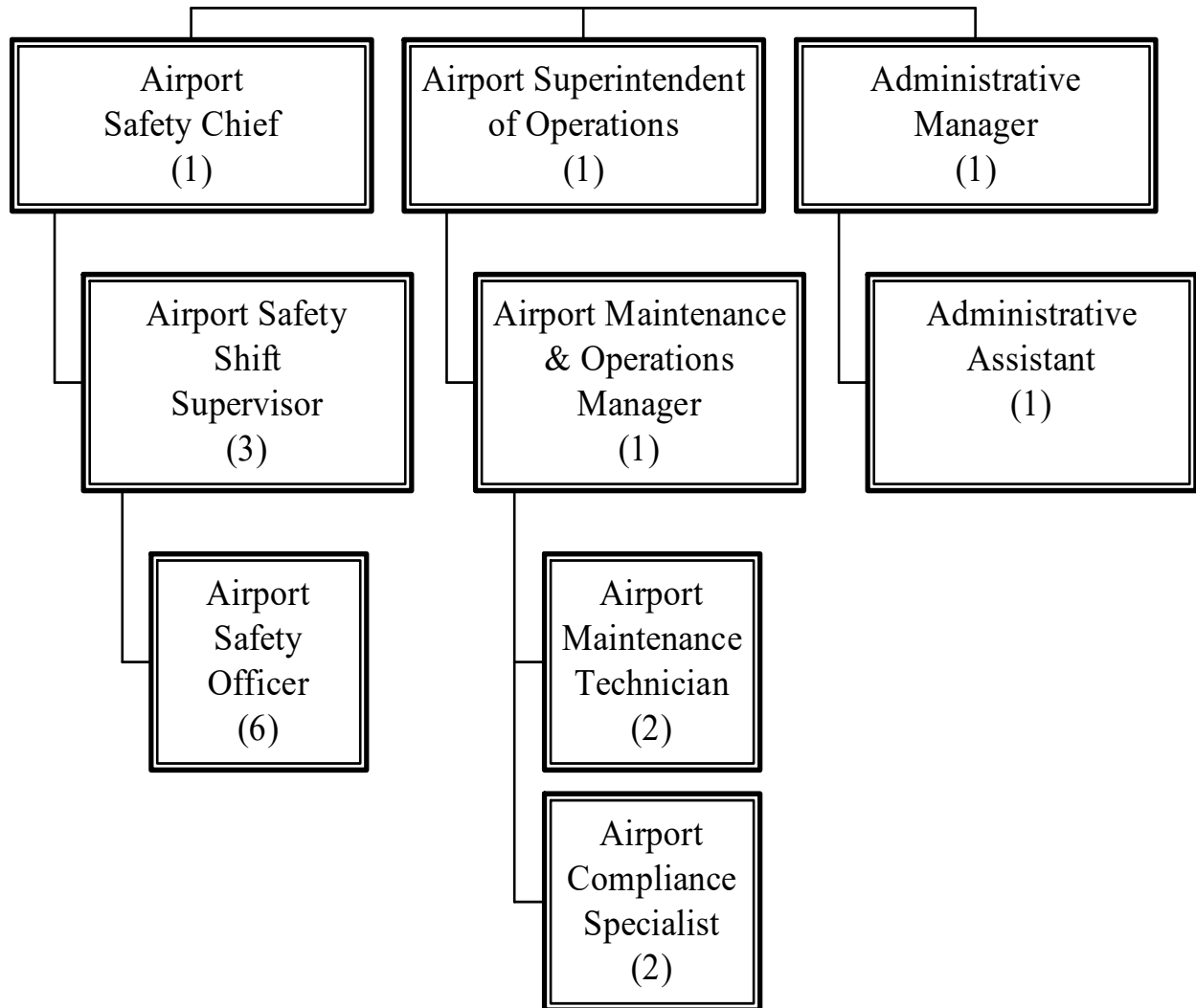
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Projection	FY 2022 Goal
SP II, G&O 2, PM 1 - # of Enplanement	42,212	56,392	17,481	25,049
SP II, G&O 2, PM 2 - # of Deplanements	41,322	55,062	16,759	23,618
SP II, G&O 2, PM 3 - New Passenger Boarding Bridge % Complete	100%	100%	100%	N/A
SP II, G&O 2, PM 4 - Gross Receipts from Parking Collected at the Airport	234,287	370,000	131,817	185,768
General Aviation Terminal & Hangar Construction - % Complete				
Phase I - Storage Hangar	N/A	N/A	N/A	100%
Phase II - General Aviation Terminal	N/A	N/A	N/A	10%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Airport Department



AIRPORT DEPARTMENT SUMMARY*DESCRIPTION*

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	3,293,666	13,680,079	13,016,176
PERSONNEL SERVICES	1,199,514	1,181,212	1,401,079
OPERATING EXPENSE	858,260	1,102,148	1,986,066
CAPITAL OUTLAY	0	10,539,236	8,692,159
DEPRECIATION	1,697,749	1,718,876	1,767,661
TOTAL EXPENSES	3,755,523	14,541,472	13,846,965
TOTAL NET INCOME/(LOSS)	(461,857)	(861,393)	(830,789)
TRANSFER IN	0	0	0
FULL TIME POSITIONS	16	16	18

Capital Projects Summary

Storage Hangar	0	9,276,083	2,000,000
General Aviation Terminal	0	1,126,153	6,453,623
Runway 16-34 Rehab	3,066,405	0	0
Other Capital Outlay	33,374	137,000	238,536
Rolling Stock	29,069	967,500	0
	3,128,848	11,506,736	8,692,159

AIRPORT DEPARTMENT SUMMARY*DESCRIPTION*

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	2,859,065	13,410,079	3,926,645
PERSONNEL SERVICES	1,199,514	1,181,212	1,401,079
OPERATING EXPENSE	841,375	969,148	1,029,716
DEPRECIATION	1,697,749	1,718,876	1,767,661
TOTAL EXPENSES	3,738,638	3,869,236	4,198,456
TOTAL NET INCOME/(LOSS)	(879,572)	9,540,843	(271,811)
TRANSFER IN	0	(11,259,719)	0
FULL TIME POSITIONS	16	16	18

Class Title

Administrative Assistant	1	1	1
Airport Compliance Specialist	0	0	2
Airport Maint. & Operat. Mgr.	1	1	1
Airport Safety Chief	1	1	1
Airport Safety Officer	6	6	6
Airport Superintendent of Operations	1	1	1
Airport Safety Shift Supv	3	3	3
Airport Operations & Maint Specialist	2	2	2
Administrative Manager, Airpor	1	1	1
Multi-Modal Transportation Director *	0	0	0
TOTALS	16	16	18

**Half of the Director's Salary is budgeted in this cost center*

AIRPORT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7003					
7110	Regular Wages	662,381	770,765	891,249	120,484
7120	Overtime Wages	72,711	60,000	70,000	10,000
7210	W/C Insurance	18,765	22,613	26,165	3,552
7230	Uniforms	6,285	9,185	14,620	5,435
7260	FICA Matching	51,929	63,554	73,536	9,982
7270	Pension Matching	243,691	111,861	127,819	15,958
7280	Insurance Matching	136,280	135,234	189,690	54,456
7290	Contribution Matching	7,471	8,000	8,000	0
7510	Professional Services	13,391	10,490	33,950	23,460
7550	Communications	13,542	10,373	14,062	3,689
7570	Advertising	2,155	0	5,000	5,000
7600	Travel	8,931	11,400	19,000	7,600
7630	Train/Cont. Education	13,429	19,790	27,330	7,540
7700	Insurance	32,030	35,450	33,000	(2,450)
7700.03	Risk Allocation	44,317	54,217	70,973	16,756
7860	Maint: Buildings	149,850	151,444	187,050	35,606
7870.01	Labor	20,286	10,869	12,891	2,022
7870.02	Maintenance	28,107	26,493	25,065	(1,428)
7870.03	Parts	12,613	7,578	10,508	2,930
7870.05	Upkeep	25	0	3,885	3,885
7880	Maint: Mach/Imp/Tools	69,504	71,645	71,134	(511)
7900	Utilities	222,132	307,000	280,000	(27,000)
7990	Dues and Fees	12,099	18,375	22,970	4,595
8010	Supplies	11,750	14,300	18,550	4,250
8016	Small Equip	4,376	4,700	4,000	(700)
8018	Books &Subscriptions	112	113	269	156
8030	Janitorial Supplies	2,410	2,150	2,500	350
8050	Rental of Equipment	263	2,500	1,500	(1,000)
8110.02	Motor Fuel	13,807	14,648	23,535	8,887
8150	Food/Employee Apprec.	639	1,500	1,500	0
8495	Cash Over/Short	2	0	0	0
8900	Depreciation	1,697,749	1,718,876	1,767,661	48,785
8951	Indirect Cost	165,606	194,113	161,044	(33,069)
Total		3,738,638	3,869,236	4,198,456	329,220

AIRPORT DEPARTMENT SUMMARY*DESCRIPTION*

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

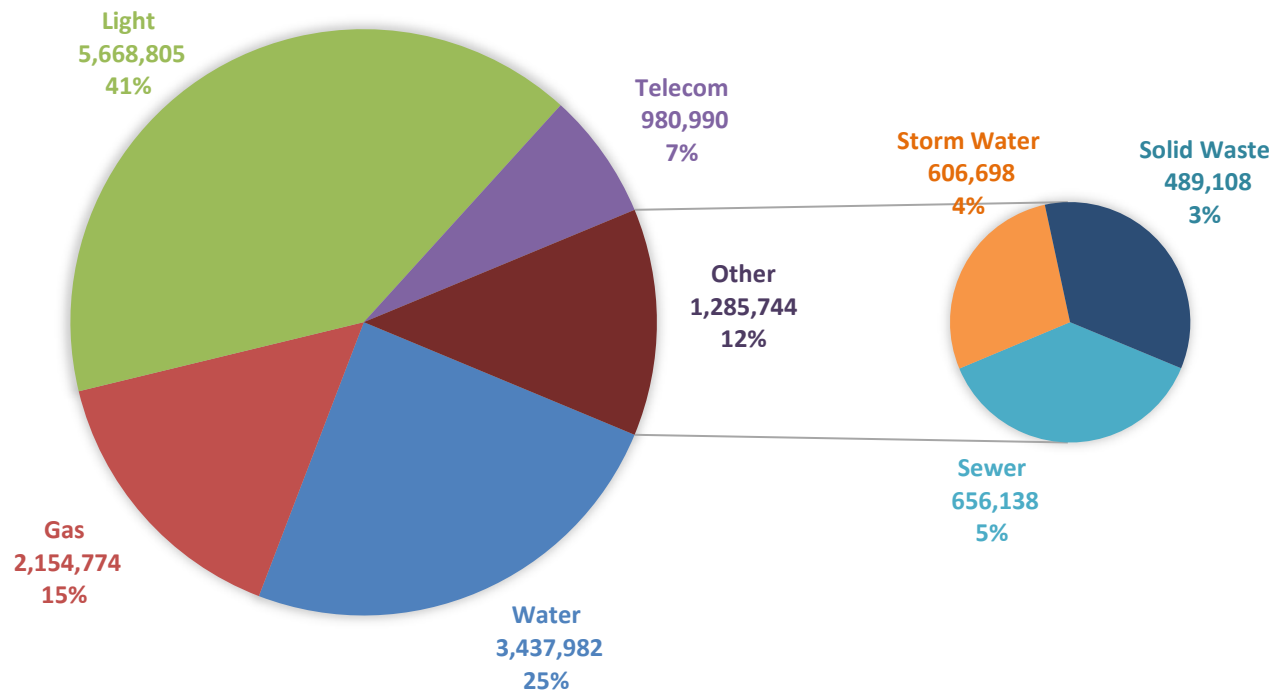
Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
CFC & PFC REVENUES	312,166	270,000	464,886
FEDERAL GRANTS	122,424	0	4,040,645
STATE GRANT	11	0	84,000
OTHER REVENUE	0	0	4,500,000
TOTAL REVENUE	434,601	270,000	9,089,531
OPERATING EXPENSE	16,885	133,000	956,350
CAPITAL OUTLAY	0	10,539,236	8,692,159
TOTAL EXPENSES	16,885	10,672,236	9,648,509
SOURCE/(USE) OF OTHER FUNDING	417,716	(10,402,236)	(558,978)
PFC Deferred Revenue	372,897	350,397	367,547
CFC Deferred Revenue	731,986	972,986	1,418,522

AIRPORT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
7004					
7510	Professional Services	13,140	66,500	922,500	856,000
7860	Maint: Buildings	0	27,500	0	(27,500)
7990	Dues and Fees	1,995	0	1,150	1,150
8010	Supplies	225	0	0	0
8016	Small Equip	1,525	39,000	12,000	(27,000)
8500	Cap. O/Lay:	0	137,000	217,036	80,036
8550	Cap. O/Lay: Land & Improvement	0	10,402,236	8,453,623	(1,948,613)
Total		16,885	10,672,236	9,648,509	(1,023,727)



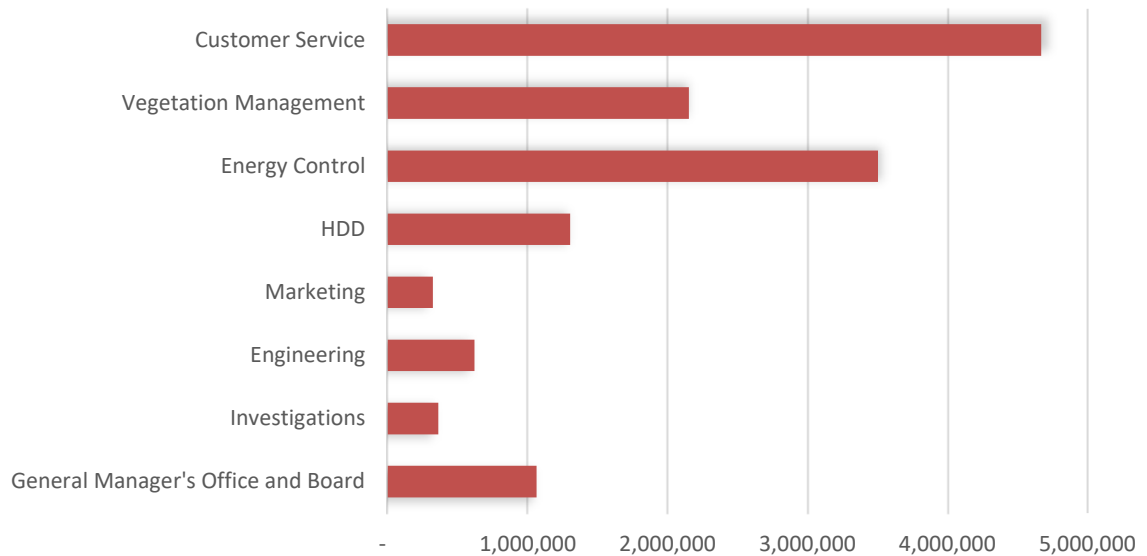
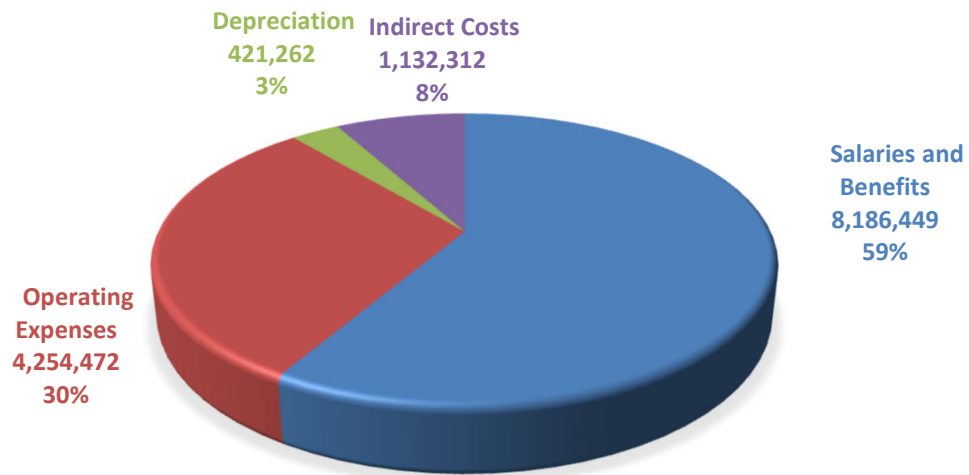
Utility Internal Service Fund

City of Albany Adopted Budget FY 2023 Utility Internal Service Fund (UISF)



Total Revenue
\$13,994,495

City of Albany Adopted Budget FY 2023 Utility Internal Service Fund (UISF)



Total Expenditures
\$13,994,495



Utility Management

UTILITY MANAGEMENT*DESCRIPTION*

The Utility Management and Board is an internal service fund that will provide management services and support to all components of the Albany Utility Board.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP III, G&O 1, PM 1: % Street Lighting Converted to LED				
- RFP & Coordination	100%	100%	100%	100%
- Installation of LED	90%	100%	100%	100%
SP III, G&O 1, PM 2: % AMI Project Complete				
- RFP	100%	100%	100%	100%
- Contract Negotiations	80%	100%	100%	100%
- Software Installations	50%	100%	100%	100%
- Water Meters	0%	20%	9%	50%
- Gas Meters	0%	20.0%	4.5%	50%
- Light Meters	1%	10.0%	7.5%	50%

SP I = Safe, Sustainable, & Business Friendly

SP II = Economic Development & Jobs

SP III = Infrastructure & Asset Management

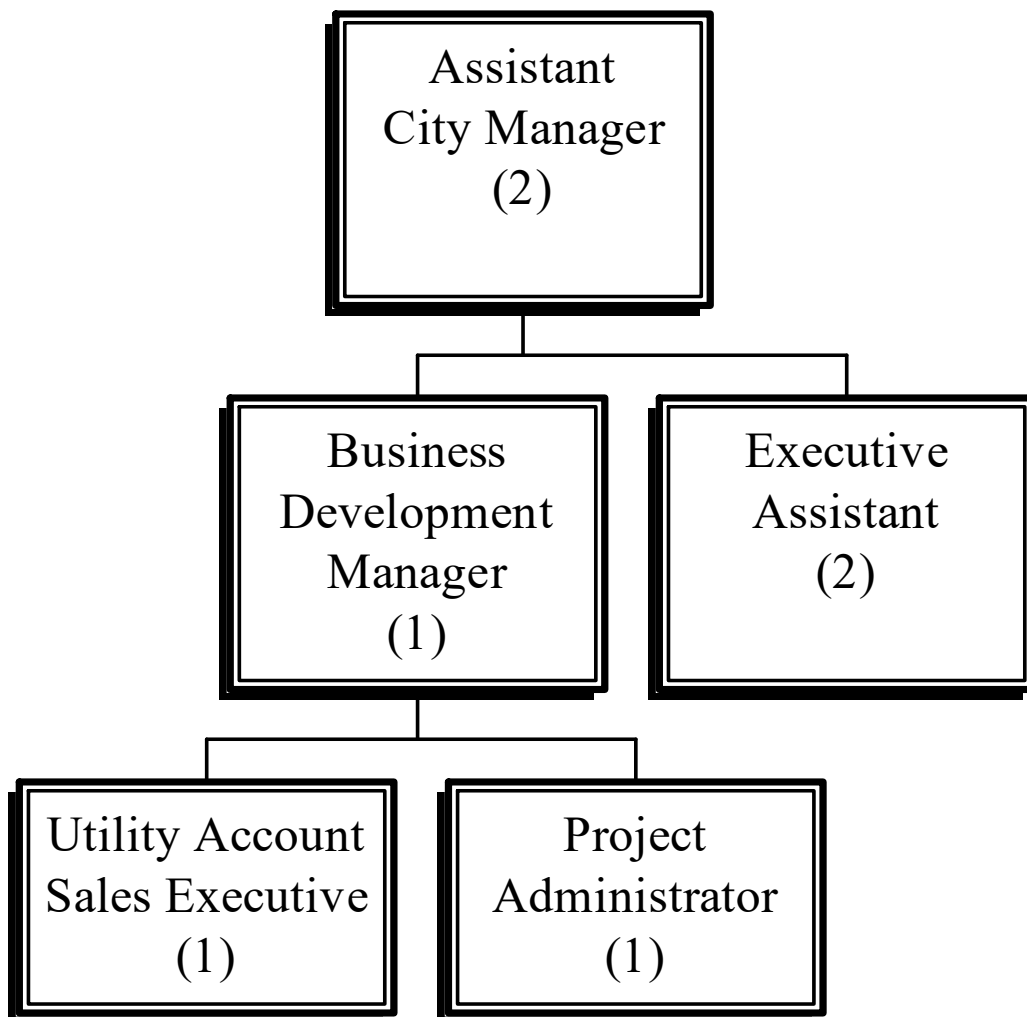
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

SP VI = Fiscal Responsibility



Utility Management



UTILITY MANAGEMENT*DESCRIPTION*

The Utility Management and Board is an internal service fund that will provide management services and support to all components of the Albany Utility Board.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	708,018	709,913	895,708
OPERATING EXPENSES	49,106	76,057	92,685
DEPRECIATION EXPENSE	0	0	3,299
INDIRECT COST	53,579	56,064	72,717
TOTAL EXPENSES	810,703	842,034	1,064,409
FULL TIME POSITIONS	5	5	7

Class Title

Assistant City Manager	2	2	2
Executive Assistant	2	2	2
Project Administrator	0	0	1
Utility Account Sales Executiv	0	0	1
Business Development Manager	1	1	1
TOTAL	5	5	7

UTILITY MANAGEMENT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4815					
7110	Regular Wages	502,117	519,699	664,912	145,213
7210	W/C Insurance	1,112	1,039	1,330	291
7230	Uniforms	800	1,000	1,500	500
7260	FICA Matching	35,802	39,757	50,866	11,109
7270	Pension Matching	83,068	62,364	79,789	17,425
7280	Insurance Matching	71,097	76,054	87,311	11,257
7290	Contribution Matching	14,022	10,000	10,000	0
7513	Adm.Svcs(Finance,Mgt)	12,000	12,000	12,000	0
7550	Communications	5,636	7,500	6,300	(1,200)
7600	Travel	481	17,199	35,065	17,866
7610	Auto Allowance	12,180	13,200	6,000	(7,200)
7630	Train/Cont. Education	3,564	6,585	10,225	3,640
7700	Risk Allocation	5,372	6,266	5,556	(710)
7870	Maint: Motor Equip.	0	0	1,865	1,865
7880	Manint: Mach/Imp/Tools	4,421	6,307	6,116	(191)
7990	Dues and Fees	125	1,500	80	(1,420)
8010	Supplies	3,278	2,500	5,000	2,500
8016	Small Equip	1,688	2,700	3,500	800
8017	Printing	35	0	0	0
8018	Books & Subscriptions	267	300	345	45
8110	Motor Fuel	0	0	333	333
8150	Food/Employee Apprec.	59	0	300	300
8900	Depreciation	0	0	3,299	3,299
8951	Indirect	53,579	56,064	72,717	16,653
Total		810,703	842,034	1,064,409	222,375



Investigations

INVESTIGATIONS*DESCRIPTION*

The Investigations Division provides physical security for the Albany Utilities and Board when in session. This division monitors, evaluate, and maintain security cameras, access control, burglar and fire alarms. Also perform criminal investigation of theft, fraud, meter tampering, identity misrepresentation cases. Participate with other Law Enforcement agencies on combined initiatives. In addition a full time Security Officer is posted at the main collection point for Administration Department of the Albany Utility.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

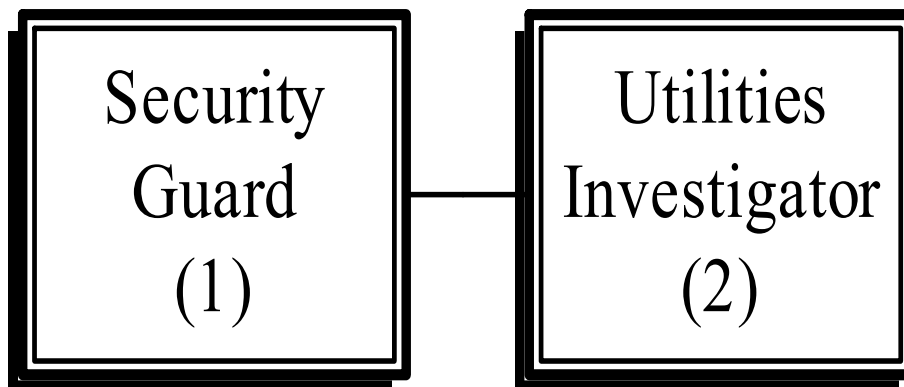
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2021	FY 2022
	Actual	Budget	Actuals	Projection
SP I, G&O 1, PM 1: # of Network Camera's Monitored on City Security System	165	190	218	218

SP I = Safe, Sustainable, & Business Friendly
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 SP III = Infrastructure & Asset Management
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 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



INVESTIGATIONS



INVESTIGATIONS*DESCRIPTION*

The Investigations Division provides physical security for the Albany Utilities and Board when in session. This division monitors, evaluate, and maintain security cameras, access control, burglar and fire alarms. Also perform criminal investigation of theft, fraud, meter tampering, and identity misrepresentation cases. Participate with other Law Enforcement agencies on combined initiatives. In addition a full time Security Officer is posted at the main collection point for Administration Department of the Albany Utility.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	229,163	212,992	220,233
OPERATING EXPENSE	91,969	93,759	91,633
DEPRECIATION	9,484	14,500	17,458
INDIRECT COST	32,147	33,638	31,165
TOTAL	362,764	354,889	360,489
FULL TIME POSITIONS	3	3	3
Capital Purchases	86,740	0	0
<u>Class Title</u>			
Utilities Investigator	2	2	2
Security Guard	1	1	1
TOTAL	3	3	3

INVESTIGATIONS					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4825					
7110	Regular Wages	138,180	140,516	146,838	6,322
7120	Overtime	4,189	5,000	5,000	0
7210	W/C Insurance	5,150	6,505	6,787	282
7230	Uniforms	1,732	2,000	2,000	0
7260	FICA Matching	10,180	11,132	11,616	484
7270	Pension Matching	39,413	18,176	18,176	0
7280	Insurance Matching	28,415	27,663	27,816	153
7290	Contribution Matching	1,904	2,000	2,000	0
7510	Professional Services	22,896	24,000	24,000	0
7550	Communications	33,533	34,100	31,602	-2,498
7600	Travel	1,117	600	1,000	400
7630	Train/Cont. Education	-315	600	1,000	400
7700	Risk Allocation	3,466	3,955	2,679	-1,276
7860	Maint: Bldgs.	175	0	0	0
7870	Maint: Motor Equip.	9,827	2,582	7,472	4,890
7870.05	Upkeep	240	0	0	0
7880	Maint: Mach/Imp/Tools	10,781	15,898	11,666	-4,232
8010	Supplies	1,385	1,000	1,000	0
8016	Small Equip	8,233	8,500	8,500	0
8110	Gasoline	631	2,524	2,714	190
8900	Depreciation	9,484	14,500	17,458	2,958
8951	Indirect Cost	32,147	33,638	31,165	-2,473
Total		362,764	354,889	360,489	5,600



Utility Engineering

ENGINEERING*DESCRIPTION*

Engineering is a support department for all departments (Water, Gas, Light, Telecommunications, maintenance and downtown administration). The primary objectives of the engineering department are to review all plans approved by Albany/Dougherty Planning and Zoning, make first contacts with developers and outside engineering firms concerning developments, calculate electrical loads and size transformers and switches, calculate water and gas loads for line size, compose work orders and drawings for the installation of all utilities for residential and commercial developments and maintain postings to all water, gas, electrical and telecommunication maps and valve drawings. Other duties of the engineering department include checking overhead electrical lines for respecification, department of transportation permitting, relocation of utilities on highway widening projects, meet customers about complaints, EPD permitting, security lights and street lights, etc.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

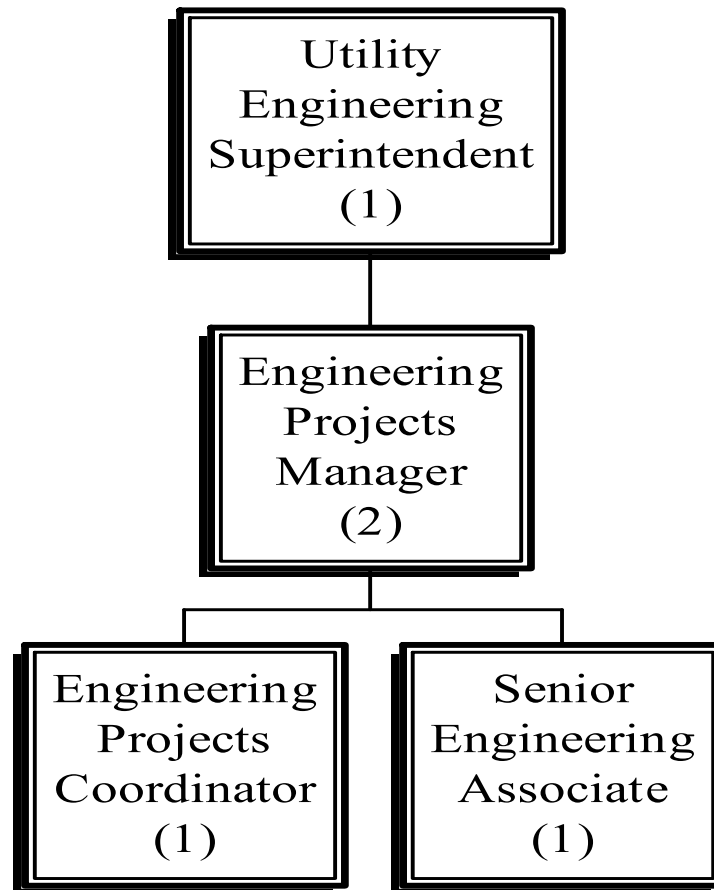
	FY 2019	FY 2020	FY 2021	FY 2022
SP III, G&O 1, PM 1: % Complete on the Manufactured Gas Plant Clean-up Project	20%	40%	60%	90%

Note: Estimated completion date for the project is 2023.

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ENGINEERING



UTILITY ENGINEERING*DESCRIPTION*

Engineering is a support department for all departments (water, gas, light, telecommunications, maintenance and downtown administration). The primary objectives of the engineering department are to review all plans approved by Albany/Dougherty Planning and Zoning, make first contacts with developers and outside engineering firms concerning developments, calculate electrical loads and size transformers and switches, calculate water and gas loads for line size, compose work orders and drawings for the installation of all utilities for residential and commercial developments and maintain postings to all water, gas, electrical and telecommunication maps and valve drawings. Other duties of the engineering department include checking overhead electrical lines for respect, department of transportation permitting, relocation of utilities on highway widening projects, meet customers about complaints, EPD permitting, security lights and street lights, etc.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONAL SERVICES	478,987	469,249	489,920
OPERATING EXPENSE	49,678	62,380	67,071
DEPRECIATION	11,423	11,423	11,422
INDIRECT COST	53,579	56,064	51,941
TOTAL	593,666	599,116	620,354

Capital Projects Summary

Projects Totals	0	0	35,064

FULL TIME POSITIONS	5	5	5

Class Title

Engineering Project Manager	2	2	2
Engineering Associate, Senior	2	2	2
Utility Engineering Superintendent	1	1	1
TOTAL	5	5	5

UTILITY ENGINEERING					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4830					
7110	Regular Wages	331,073	348,507	365,083	16,576
7210	W/C Insurance	673	697	730	33
7230	Uniforms	1,139	1,500	1,500	0
7260	FICA Matching	24,296	26,661	27,929	1,268
7270	Pension Matching	71,824	41,821	43,810	1,989
7280	Insurance Matching	44,414	44,063	44,868	805
7290	Contribution Matching	5,569	6,000	6,000	0
7510	Professional Services	9,443	10,992	10,992	0
7550	Communications	3,435	7,200	6,000	(1,200)
7630	Train/Cont. Education	320	0	0	0
7700	Risk Allocation	5,938	6,808	8,607	1,799
7870	Maint: Motor Equip.	4,211	4,637	7,172	2,535
7880	Maint: Mach/Imp/Tools	14,751	15,622	16,322	700
7900	Utilities	4,129	3,500	4,500	1,000
8009	Licenses(CDL,CPA,Etc)	0	500	500	0
8010	Supplies	2,145	2,500	2,500	0
8016	Small Equip	2,523	7,000	7,000	0
8110	Motor Fuel	2,783	3,621	3,478	(143)
8900	Depreciation	11,423	11,423	11,422	(1)
8951	Indirect Costs	53,579	56,064	51,941	(4,123)
	Total	593,666	599,116	620,354	21,238



Marketing

Marketing/Sales*DESCRIPTION*

The Marketing/Sales Department is responsible for all marketing and sales for the various departments of the Albany Utility Board. Those departments are water, gas, light, solid waste, and telecommunications. The department is responsible for all aspects of the various other programs designed to inform and educate the community about public utilities and safety.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: To be recognized as a vibrant community & tourism destination

SP IV, G&O 3: To be recognized as a progressive & innovative community

PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP IV, G&O 2, PM 1: # of Followers on Social Media sites (Facebook, c	6,806	10,000	12,717	15,000
SP IV, G&O 2, PM 2: # of Press Releases/Media Advisory provided	70	130	96	100
SP IV, G&O 3, PM 1: # of Sponsorships Promoting the City and/or Utility	20	20	16	20

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SP V = Effective & Excellent Service Delivery

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Marketing

Public
Information
Officer
(1)

Assistant to
Public
Information Officer
(1)

Marketing/Sales*DESCRIPTION*

The Marketing/Sales Department is responsible for all marketing and sales for the various departments of the Albany Utility Board. Those departments are water, gas, light and telecommunications. The department is responsible for all aspects of the various other programs designed to inform and educate the community about public utilities and safety.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	333,294	315,400	177,697
OPERATING EXPENSES	274,274	268,493	121,573
DEPRECIATION EXPENSE	3,299	3,299	1,649
INDIRECT COST	42,863	44,851	20,776
TOTAL EXPENSES	653,730	632,043	321,695

FULL TIME POSITIONS	5	4	2

Class Title

Public Information Officer	1	1	1
Asst. to PIO/Graphic Designer	1	1	1
Utility Account Sales Executive	2	1	0
Customer Service Representative	1	1	0
TOTAL	5	4	2

Marketing/Sales					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4835					
7110	Regular Wages	209,845	207,415	121,671	(85,744)
7120	Overtime	5,736	2,000	2,000	0
7130	Part Time	13,213	15,000	0	(15,000)
7210	W/C Insurance	571	449	247	(202)
7230	Uniforms	124	1,200	600	(600)
7260	FICA Matching	17,352	17,168	9,461	(7,707)
7270	Pension Matching	50,316	25,130	14,841	(10,289)
7280	Insurance Matching	33,553	44,038	25,877	(18,161)
7290	Contribution Matching	2,584	3,000	3,000	0
7510	Professional Services	146,210	154,500	40,000	(114,500)
7514	Contract Labor (Temp)	95	5,000	0	(5,000)
7550	Communications	5,811	5,337	5,421	84
7570	Advertising	76,807	62,500	50,000	(12,500)
7600	Travel	0	500	2,000	1,500
7630	Train/Cont. Education	395	2,000	500	(1,500)
7700	Risk Allocation	3,863	4,892	4,976	84
7870	Maint: Motor Equip	1,582	420	621	201
7880	Maint: Mach/Imp/Tools	6,778	6,387	5,105	(1,282)
7990	Dues and Fees	752	690	2,000	1,310
8010	Supplies	24,674	17,500	2,500	(15,000)
8016	Small Equip	146	3,600	3,000	(600)
8017	Printing(Not Std Forms)	4,960	4,500	4,500	0
8018	Books and Subscriptions	80	180	150	(30)
8050	Rental of Equipment	2,084	0	0	0
8110	Motor Fuel	37	487	300	(187)
8150	Food	0	0	500	500
8900	Depreciation	3,299	3,299	1,649	(1,650)
8951	Indirect Cost	42,863	44,851	20,776	(24,075)
Total		653,730	632,043	321,695	(310,348)



HDD/URD Protection

HDD/URD Protection*DESCRIPTION*

The department is responsible for locating and protecting existing utility systems. HDD also performs excavating and horizontal directional drilling to install utilities for all departments.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure

PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2021	FY 2022
	Actuals	Budget	Actuals	Projection
SP II, G&O 1, PM 1: # of Linear Feet Drilled for Utility Lines (Telecom, other departments work completed)	7,500'	9,000'	7,000	9,000'
SP II, G&O 1, PM 2: % Utility damages per total locates completed	2.54%	1.75%	1.75%	1.75%

SP I = Safe, Sustainable, & Business Friendly

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SP III = Infrastructure & Asset Management

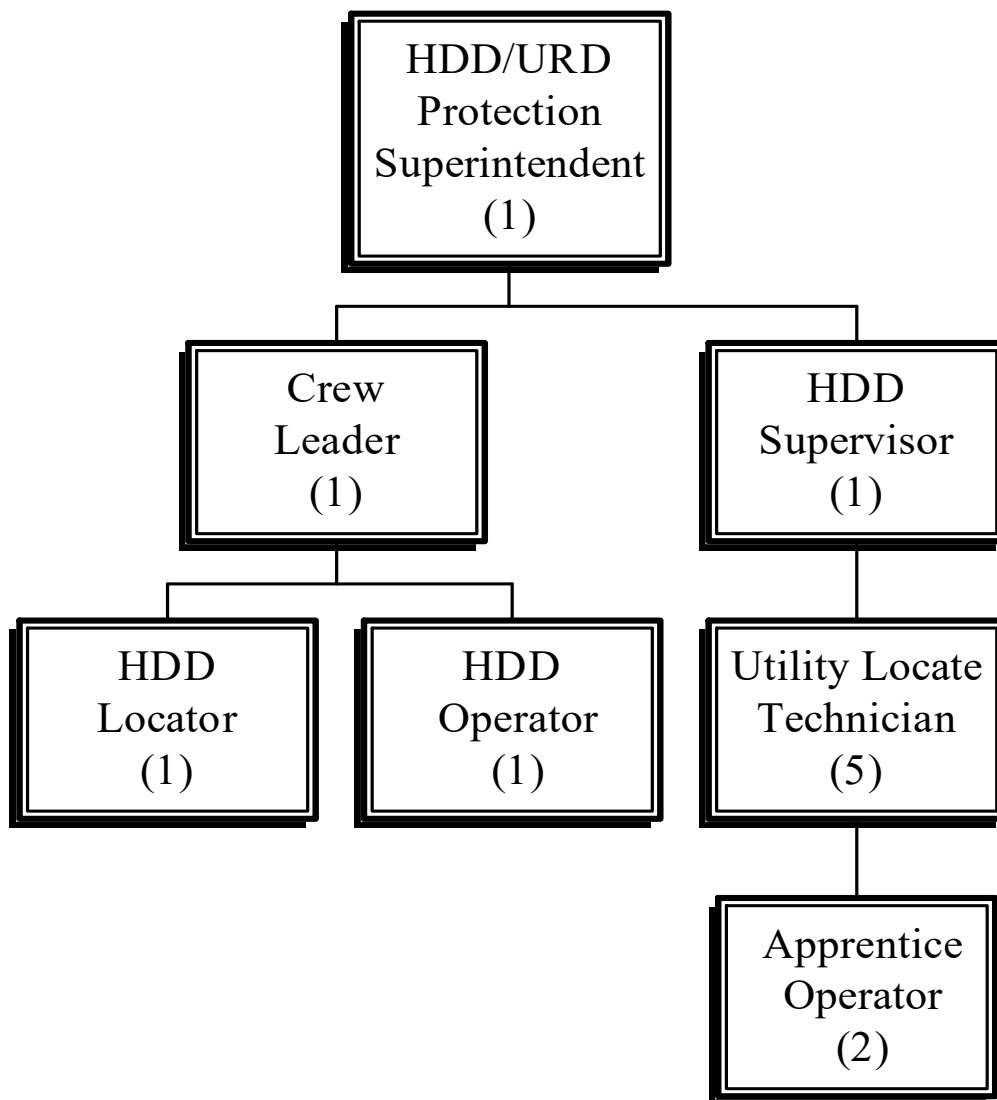
SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play

SP V = Effective & Excellent Service Delivery

SP VI = Fiscal Responsibility



HDD/URD PROTECTION



HDD/URD Protection*DESCRIPTION*

The department is responsible for locating and protecting existing utility systems. HDD also performs excavating and horizontal directional drilling to install utilities for all departments.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	990,233	903,154	839,877
OPERATION EXPENSES	225,850	182,774	270,149
DEPRECIATION EXPENSE	64,151	87,652	68,252
INDIRECT COSTS	171,453	179,404	124,658
TOTAL EXPENSES	1,451,686	1,352,984	1,302,936
Capital Projects Summary			
Project Totals	1,110,000	195,000	841,002
FULL TIME POSITIONS	16	16	12

Class Title

HDD/URD Protection Superintendent	1	1	1
URD Technician	2	0	0
HDD Operator	3	3	1
HDD Working Foreman	1	1	1
Apprentice Operator	0	0	2
HDD Locator	3	3	1
HDD Crew Leader	1	1	1
Utility Locate Technician	5	5	5
Maintenance Worker	0	2	0
TOTAL	16	16	12

HDD/URD Protection

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4840					
7110	Regular Wages	582,966	593,772	547,912	(45,860)
7120	Overtime	14,367	25,000	20,000	(5,000)
7210	W/C Insurance	20,918	20,481	18,798	(1,683)
7230	Uniforms	9,900	10,000	8,992	(1,008)
7260	FICA Matching	46,133	47,336	43,445	(3,891)
7270	Pension Matching	172,136	74,253	68,149	(6,104)
7280	Insurance Matching	137,091	125,312	125,581	269
7290	Contribution Matching	6,722	7,000	7,000	0
7550	Communications	8,694	10,980	3,673	(7,307)
7600	Travel	180	1,200	2,000	800
7630	Train/Cont. Education	0	4,500	7,500	3,000
7700	Risk Allocation	13,983	16,187	36,038	19,851
7870	Maint: Motor Equip.	115,078	53,097	113,560	60,463
7880	Maint: Mach/Imp/Tools	8,187	8,530	8,530	0
7900	Utilities	219	360	300	(60)
7990	Dues and Fees	12,053	13,000	13,000	0
8010	Supplies	42,688	40,000	35,700	(4,300)
8016	Small Equip	4,601	15,700	6,500	(9,200)
8110	Motor Fuel	20,168	19,220	42,148	22,928
8150	Food/Employee Apprec.	0	0	1,200	1,200
8900	Depreciation	64,151	87,652	68,252	(19,400)
8951	General Fund	171,453	179,404	124,658	(54,746)
Total		1,451,686	1,352,984	1,302,936	(50,048)



Energy Control/ Service Techs

ENERGY CONTROL/SCADA*DESCRIPTION*

The Energy Control internal service fund will provide support to all utility divisions. This fund will provide 24 hour monitoring and control of all utility systems through a Supervisory Control and Data Acquisition (SCADA) system. This fund will also provide afterhours response for customer needs. Electric substation relay maintenance and other technical substation activities will also be performed by this internal service fund. The service department performs work functions associated with meter reading, connecting services for new customers, disconnects utility services for nonpayment, closed accounts and reconnect once account is paid. Other work functions such as detecting gas leaks, tampered meters, water leaks, locating meters and delivering written notices for final bill payments, returned checks, delinquent priority accounts to customer sites as appropriate. There are 20 billing cycles and those cycles help determine meter reading dates, cut off dates, due dates and days of service for the year which plays a major factor with the customer receiving their bill on time. The audit control department send rereads, audit control trouble tickets and off showing consumption work orders after they audit the meter reading report and the service department go get physical reads before billing and investigate any reason for consumption being shown. The service department is essential to the company and other departments in many ways and also we strive to display great customer service because our customers makes us.

STRATEGIC PRIORITIES (SP)

SP V: Effective and Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

G&O 2: Provide customer satisfaction, not only customer service

PERFORMANCE MEASURES (PM)

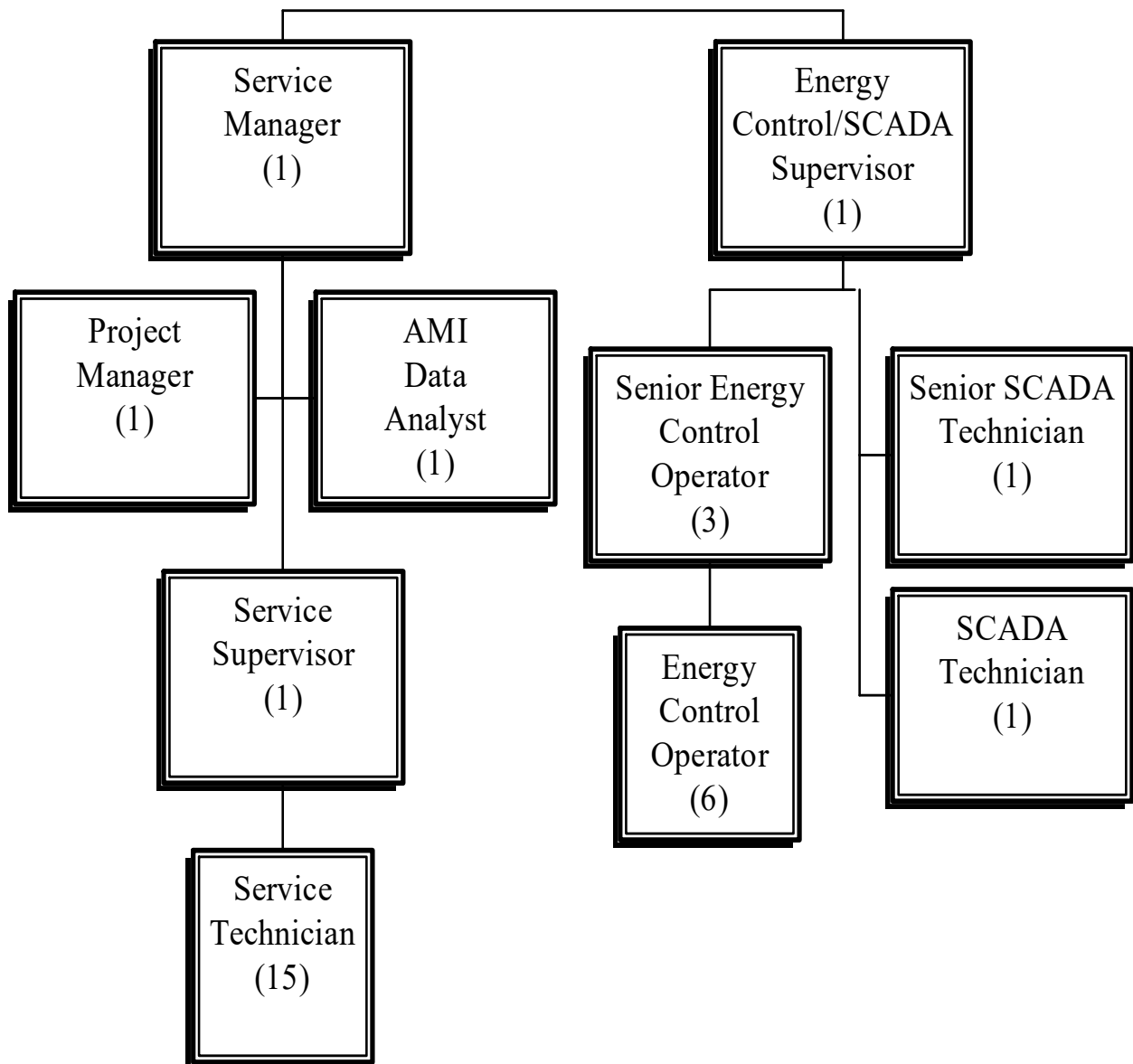
Measures	FY 2020 Actuals	FY 2021 Budget	FY 2021 Actuals	FY 2022 Projection
SP V, G&O 2, PM 1: Open Tickets (Average per day)	28.4	15.1	19.1	19
SP V, G&O 2, PM 2: Closed Tickets (Average per day)	35.9	21.2	118	118
SP V, G&O 2, PM 3: # of Meters Read Remotely	N/A	5,000	N/A	5,000
SP V, G&O 2, PM 4: Reduction in Rereads	N/A	20%	N/A	20%

Closed Tickets: Move In, Move Outs, etc.

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ENERGY CONTROL



ENERGY CONTROL/SCADA*DESCRIPTION*

The Energy Control internal service fund will provide support to all utility divisions. This fund will provide 24 hour monitoring and control of all utility systems through a Supervisory Control and Data Acquisition (SCADA) system. This fund will also provide afterhours response for customer needs. Electric substation relay maintenance and other technical substation activities will also be performed by this internal service fund. The service department performs work functions associated with meter reading, connecting services for new customers, disconnects utility services for nonpayment, closed accounts and reconnect once account is paid. Other work functions such as detecting gas leaks, tampered meters, water leaks, locating meters and delivering written notices for final bill payments, returned checks, delinquent priority accounts to customer sites as appropriate. There are 20 billing cycles and those cycles help determine meter reading dates, cut off dates, due dates and days of service for the year which plays a major factor with the customer receiving their bill on time.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	2,370,653	2,228,379	2,255,835
OPERATING EXPENSE	418,537	868,241	836,055
DEPRECIATION EXPENSE	63,676	38,701	88,646
INDIRECT COST	332,190	347,595	322,034
TOTAL EXPENSES	3,185,056	3,482,916	3,502,570

Capital Projects Summary

Projects Total	284,218	419,800	273,498
FULL TIME POSITIONS	31	31	31

Class Title

Energy Cntrl/SCADA Manager	1	1	1
AMI Data Analyst	1	1	1
Projects Manager - Utilities	1	1	1
Energy Control Operator	8	8	6
Energy Control Operator, Senior	0	0	3
SCADA Technician	2	2	1
SCADA Technician, Senior	0	0	1
Service Manager	1	1	1
Dispatcher, Senior	1	1	0
Service Supervisor	1	1	1
Service Technician	15	15	15
TOTAL	31	31	31

Energy Control/SCADA

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4850					
7110	Regular Wages	1,307,264	1,368,237	1,422,687	54,450
7120	Overtime	136,998	100,000	100,000	0
7210	W/C Insurance	23,958	23,492	24,668	1,176
7230	Uniforms	16,309	17,850	21,850	4,000
7260	FICA Matching	102,326	112,320	116,486	4,166
7270	Pension Matching	366,920	176,188	182,722	6,534
7280	Insurance Matching	403,775	416,292	373,422	(42,870)
7290	Contribution Matching	13,102	14,000	14,000	0
7512	Tech.Svcs(Surveys,DP)	82,767	492,531	300,322	(192,209)
7514	Contract Labor	72,106	95,000	163,430	68,430
7550	Communications	20,462	26,378	26,378	0
7600	Travel	516	3,600	22,500	18,900
7630	Train/Cont. Education	3,796	15,000	8,000	(7,000)
7700	Risk Allocation	40,248	44,862	52,285	7,423
7870	Maint: Motor Equip.	108,639	82,658	118,171	35,513
7880	Maint: Mach/Imp/Tools	10,126	9,790	10,790	1,000
7900	Utilities	6,030	6,250	6,250	0
7990	Dues and Fees	0	450	600	150
8009	Licenses (CDL, CPA, etc)	502	765	1,080	315
8010	Supplies	33,665	30,000	30,000	0
8016	Small Equip	5,247	18,335	18,335	0
8110	Motor Fuel	33,759	40,622	74,314	33,692
8150	Food/Employee Apprec.	675	1,500	3,100	1,600
8900	Depreciation	63,676	38,701	88,646	49,945
8915	Indirect Cost	332,190	347,595	322,034	(25,561)
Total		3,185,056	3,482,916	3,502,570	19,654



Vegetation Management

Vegetation Management*DESCRIPTION*

Vegetation Management is an internal service fund providing tree and right of way maintenance services to the City of Albany.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

	FY 2020	FY 2021	FY 2021	FY 2022
	<u>Actuals</u>	<u>Budget</u>	<u>Actuals</u>	<u>Projection</u>
SP III, G&O 1, PM 1: % of Lines Trimmed **	10.00%	12.25%	11.00%	13.00%
SP III, G&O 1, PM 2: Average # of Crews Trimming (Line Loss trimming)	4	3	3	4
SP III, G&O 1, PM 2: Average # of Crews Trimming (In-House)	2	1	2	2
SP III, G&O 1, PM 3: # of Risk Trees Responded to	171	200	200	145
SP III, G&O 1, PM 4: Miles of Street ROW Trees Trimmed	N/A	N/A	12.2	12.2

** There are approximately 600 miles of Lines that Vegetation Management is responsible for trimming around

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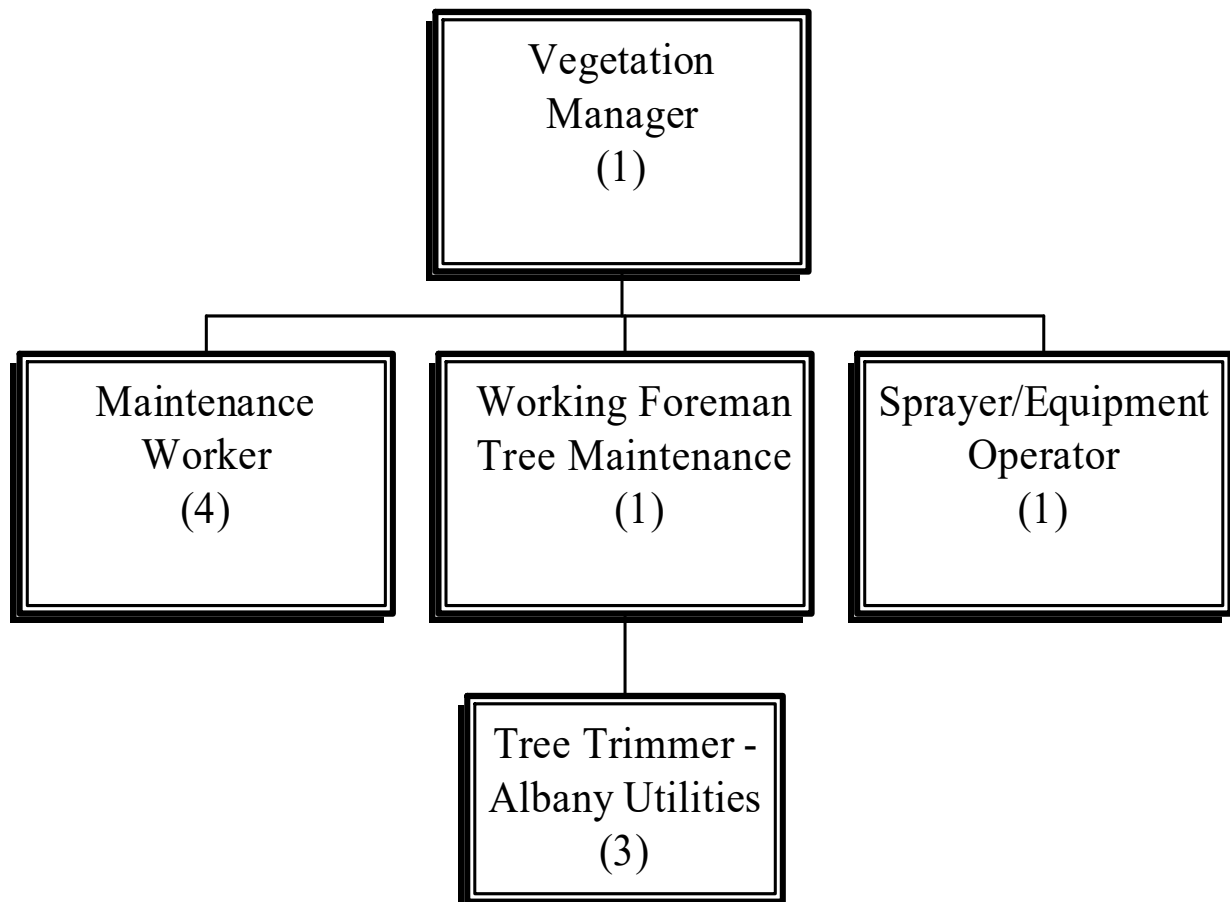
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Vegetation Management



Vegetation Management*DESCRIPTION*

Vegetation Management is an internal service fund providing tree and right of way maintenance services to the City of Albany.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONAL SERVICES	531,764	640,942	682,479
OPERATING EXPENSES	1,243,184	1,225,990	1,244,652
DEPRECIATION EXPENSE	84,604	172,620	120,243
INDIRECT COSTS	107,158	112,127	103,882
TOTAL EXPENSES	1,966,709	2,151,679	2,151,256

Capital Projects Summary

Project Totals	608,000	128,000	90,000

FULL TIME POSITIONS	10	10	10

Class Title

Vegetation Manager	1	1	1
Tree Trimmer	3	3	3
Working Foreman Tree Maintenance	0	0	1
Tree Maint. Crew Supervisor, Senior	1	1	0
Maintenance Worker	4	4	4
Sprayer/Equipment Operator	1	1	1
TOTAL	10	10	10

Vegetation Management

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4860					
7110	Regular Wages	286,037	376,671	436,251	59,580
7120	Overtime	10,868	23,250	23,250	0
7210	W/C Insurance	9,364	15,611	15,306	(305)
7230	Uniforms	6,068	12,900	7,400	(5,500)
7260	FICA Matching	20,684	30,594	35,152	4,558
7270	Pension Matching	97,887	47,991	55,140	7,149
7280	Insurance Matching	97,851	129,925	105,980	(23,945)
7290	Contribution Matching	3,005	4,000	4,000	0
7510	Professional Services	6,137	15,000	10,000	(5,000)
7512	Tech.Svcs (Surveys,DP)	937,436	950,757	911,057	(39,700)
7550	Communications	4,239	7,183	5,000	(2,183)
7600	Travel	498	3,366	6,500	3,134
7630	Train/Cont. Education	258	2,445	5,575	3,130
7700	Risk Allocation	16,787	0	26,533	26,533
7870	Maint: Motor Equip.	145,828	113,897	108,554	(5,343)
7880	Maint: Mach/Imp/Tools	1,129	4,290	4,290	0
7990	Dues and Fees	2,229	3,455	3,845	390
8004	Materials	87,448	88,264	88,264	0
8009	Licenses(CDL,CPA,Etc)	0	0	130	130
8010	Supplies	4,141	4,650	4,650	0
8016	Small Equip	12,170	10,500	9,500	(1,000)
8017	Printing (Not Std. Forms)	195	0	0	0
8110	Motor Fuel	24,688	22,183	59,754	37,571
8150	Employee Appreciation	0	0	1,000	1,000
8900	Depreciation	84,604	172,620	120,243	(52,377)
8951	Indirect Costs	107,158	112,127	103,882	(8,245)
Total		1,966,709	2,151,679	2,151,256	(423)



Customer Service

CUSTOMER SERVICE*DESCRIPTION*

The Customer Service Department is responsible for providing external and internal customer service support to citizens and city departments. The department investigates and resolves customer complaints and concerns as well as collects and posts customer payments for utilities. Customer Service Department also provides free non-emergency information to the public with quick and easy access to all City of Albany, Dougherty County, and Albany Utility services. In addition, the customer service department audits and prepares billing for utility customers. The department also provides energy audits and conducts energy conservation evaluations for customers.

STRATEGIC PRIORITIES (SP)

SP V: Effective & Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP V, G&O 2: Provide Customer Satisfaction, Not Only Customer Service

PERFORMANCE MEASURES (PM)

	FY 2020	FY 2021	FY 2021	FY 2022
	Actuals	Budget	Actuals	Projection
SP V, G&O 2, PM 2: # of Minutes to Serve 311 Calls	3.08	3.00	0.31	0.30
SP V, G&O 2, PM 3: # of Minutes to Serve Customer Service Calls	2.50	2.25	4.47	2.25
SP V, G&O 2, PM 4: # of Payments Through Web Service	51,164	60,000	217,338	250,000

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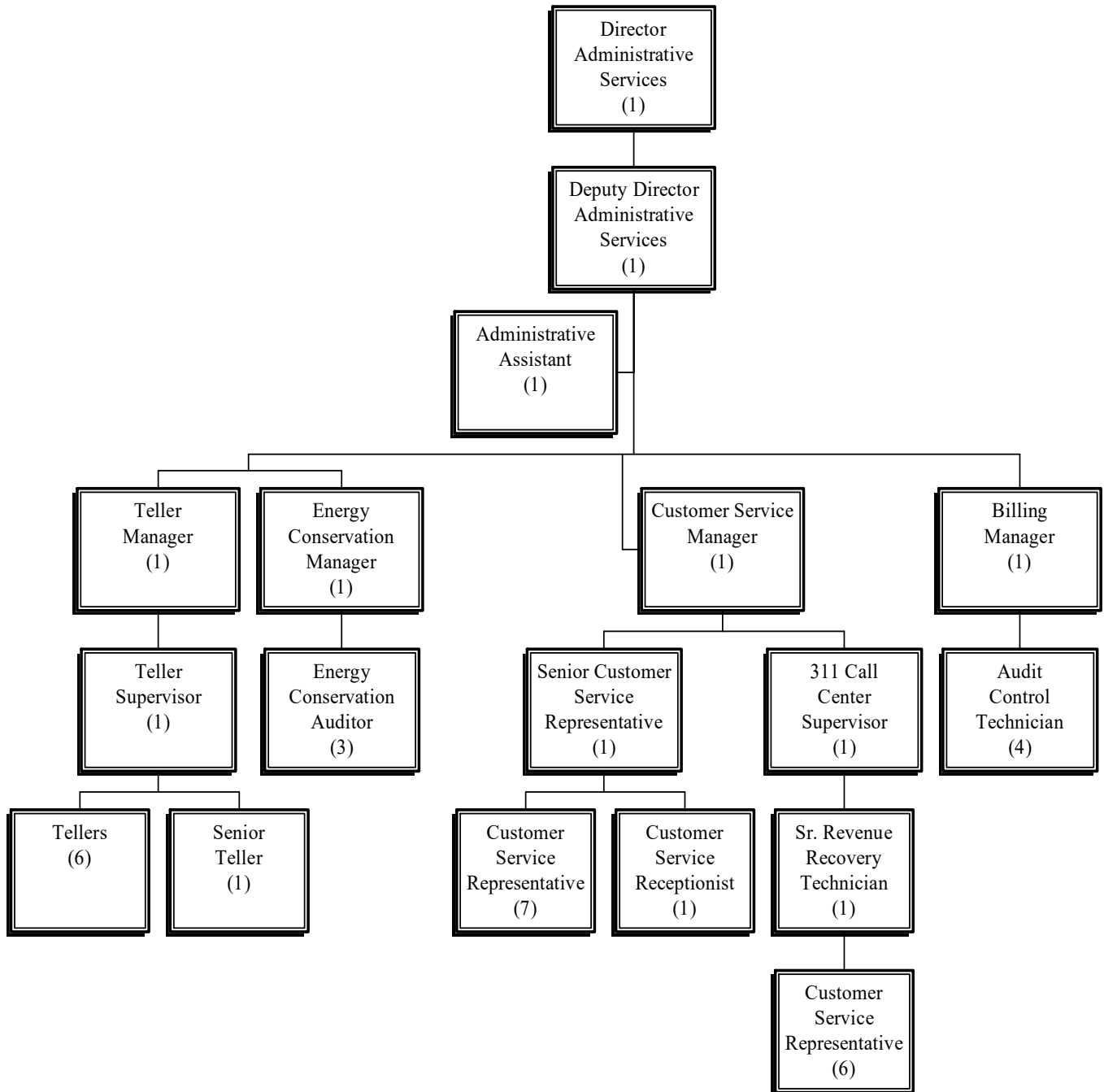
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CUSTOMER SERVICE



CUSTOMER SERVICE*DESCRIPTION*

The Customer Service Department is responsible for providing external and internal customer service support to citizens and city departments. The department investigates and resolves customer complaints and concerns as well as collects and posts customer payments for utilities. In addition, the customer service department audits and prepares billing for utility customers. The department also provides energy audits and conducts energy conservation evaluations for customers.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
PERSONNEL SERVICES	2,693,407	2,422,998	2,624,700
OPERATING EXPENSES	251,212	1,686,175	1,519,232
DEPRECIATION EXPENSE	119,345	121,637	121,715
INDIRECT COSTS	450,064	437,297	405,139
TOTAL EXPENSES	3,514,028	4,668,107	4,670,786

FULL TIME POSITIONS	42	39	39
Capital Purchases	35,000	27,500	0

Class Title

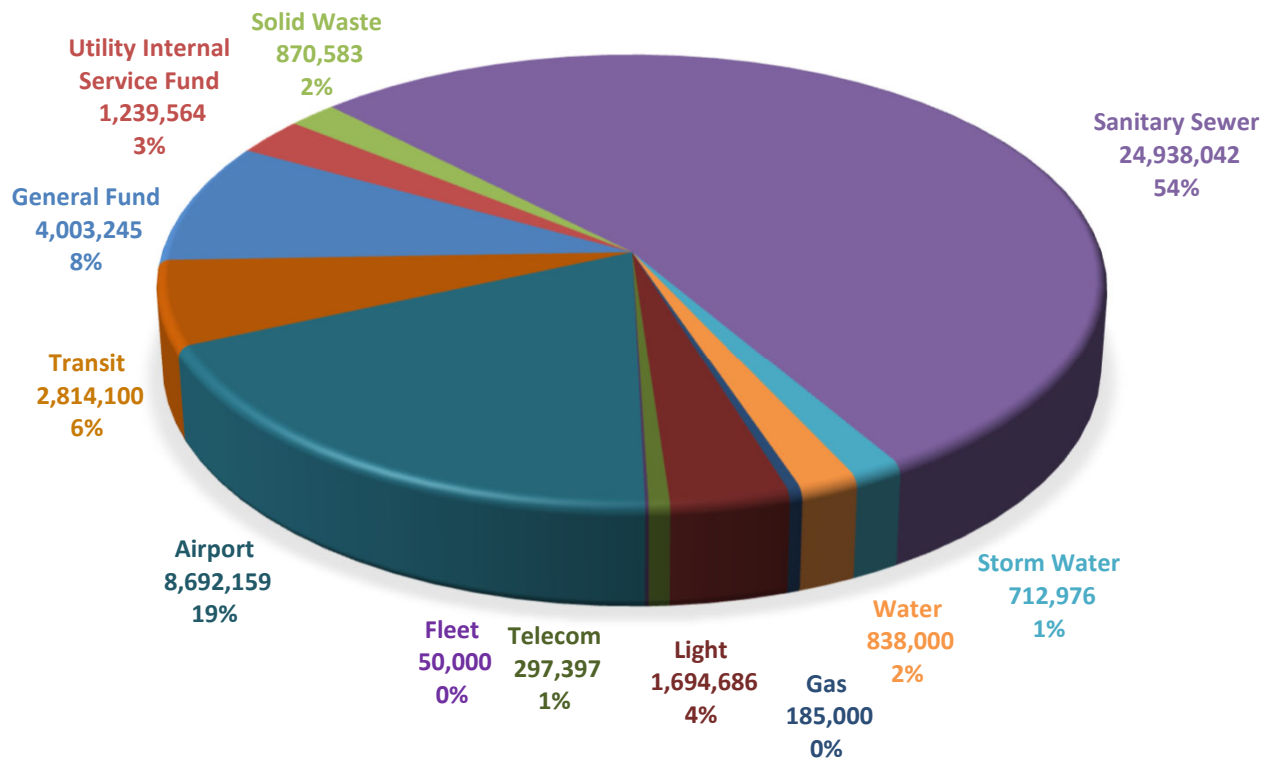
Director of Administrative Services	1	1	1
Deputy Director of Admin Services	0	0	1
Administrative Assistant	1	1	1
Energy Conservation Manager	1	1	1
Energy Conservation Auditor	3	3	3
Audit Control Technician	4	4	4
311 Call Center Supervisor	1	1	1
Customer Service Receptionist	1	1	1
Customer Service Rep., Sr.	1	1	1
Customer Service Rep	15	13	13
Customer Service Manager	1	1	1
Revenue Recovery Tech. Sr.	1	1	1
Teller Manager	1	1	1
Rate & Utility Billing Manager	1	1	1
Teller, Senior	1	1	1
Teller	8	7	6
Teller Supervisor	1	1	1
TOTAL	42	39	39

CUSTOMER SERVICE					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
4870					
7110	Regular Wages	1,529,417	1,503,704	1,618,729	115,025
7120	Overtime	35,609	25,000	40,000	15,000
7130	Part Time	158,013	186,557	234,534	47,977
7210	W/C Insurance	4,254	3,431	5,680	2,249
7230	Uniforms	3,666	3,200	4,300	1,100
7260	FICA Matching	122,178	131,217	144,835	13,618
7270	Pension Matching	448,703	183,444	199,047	15,603
7280	Insurance Matching	371,553	366,945	358,075	(8,870)
7290	Contribution Matching	20,014	19,500	19,500	0
7510	Professional Services	959,227	903,000	747,950	(155,050)
7510	HOPE Payments	70,000	70,000	70,000	0
7550	Communications	26,907	45,548	24,000	(21,548)
7570	Advertising	0	0	500	500
7600	Travel	(5,000)	3,120	8,836	5,716
7630	Train/Cont. Education	(3,000)	5,100	22,190	17,090
7700	Risk Allocation	151,736	134,631	102,164	(32,467)
7860	Maint: Bldgs.	1,003	0	600	600
7870	Maint: Motor Equip.	4,543	5,856	8,365	2,509
7880	Maint: Mach/Imp/Tools	57,734	40,869	33,880	(6,989)
7900	Utilities	63,193	62,000	80,140	18,140
7990	Dues and Fees	126	6,500	4,400	(2,100)
8010	Supplies	31,227	24,000	28,600	4,600
8016	Small Equip	23,353	26,000	20,356	(5,644)
8017	Printing(Not Std Forms)	21,090	6,000	14,000	8,000
8050	Rental of Equipment	305	0	0	0
8110	Motor Fuel	6,403	6,382	11,582	5,200
8150	Food/Employee Apprec.	2,907	13,000	7,500	(5,500)
8460	Weatherizaton Expense	89,842	100,000	100,000	0
8495	Cash Over/Short	3,165	0	0	0
8900	Depreciation	119,345	121,637	121,715	78
8951	Indirect Cost	450,064	437,297	405,139	(32,158)
8970	Bad Debt Writeoff	275,979	57,169	57,169	0
8971	Bad Debt Allowance	(1,529,529)	177,000	177,000	0
TOTAL		3,514,028	4,668,107	4,670,786	2,679



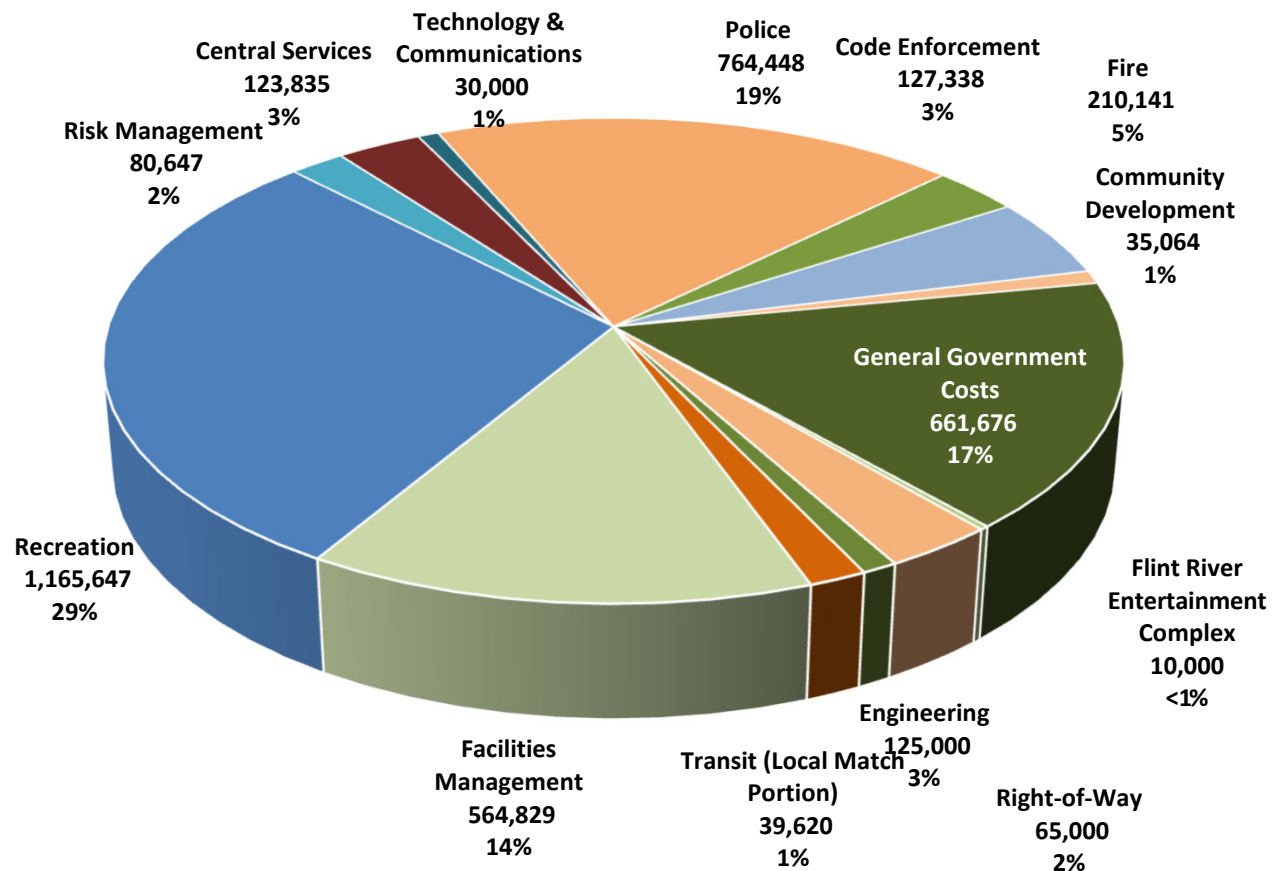
Capital Improvement Program

City of Albany FY 2023 Total Capital Appropriations



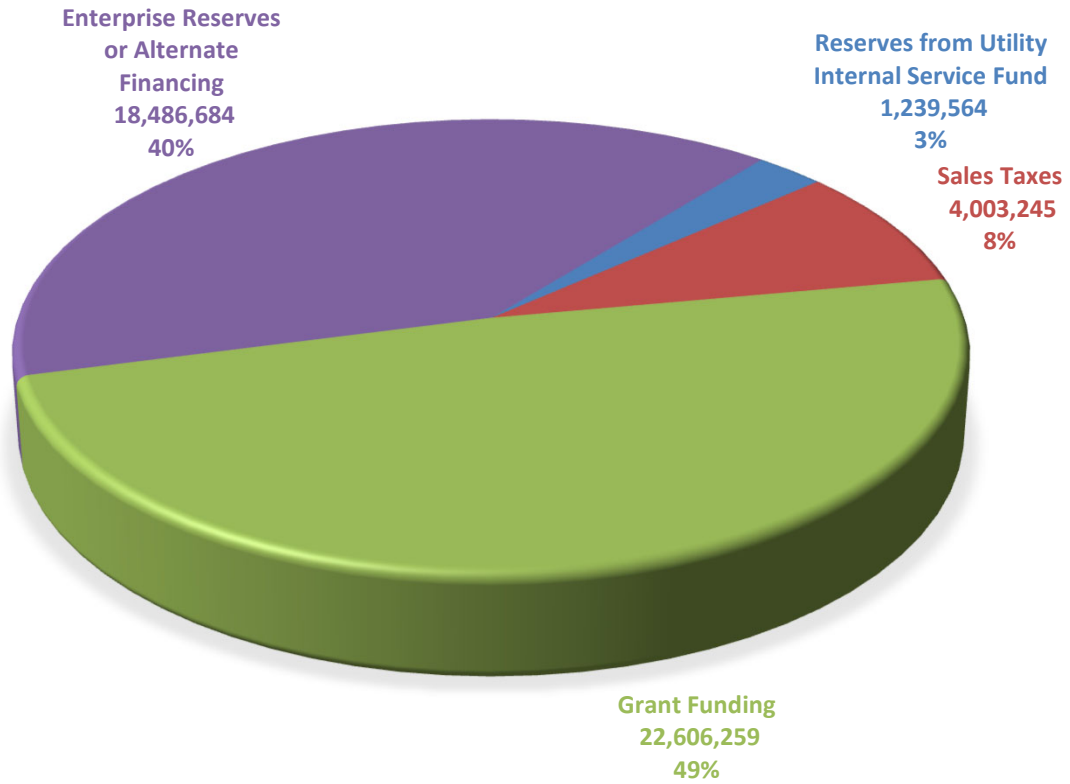
Total Appropriations
\$46,335,752

City of Albany FY 2023 General Fund Capital Appropriations



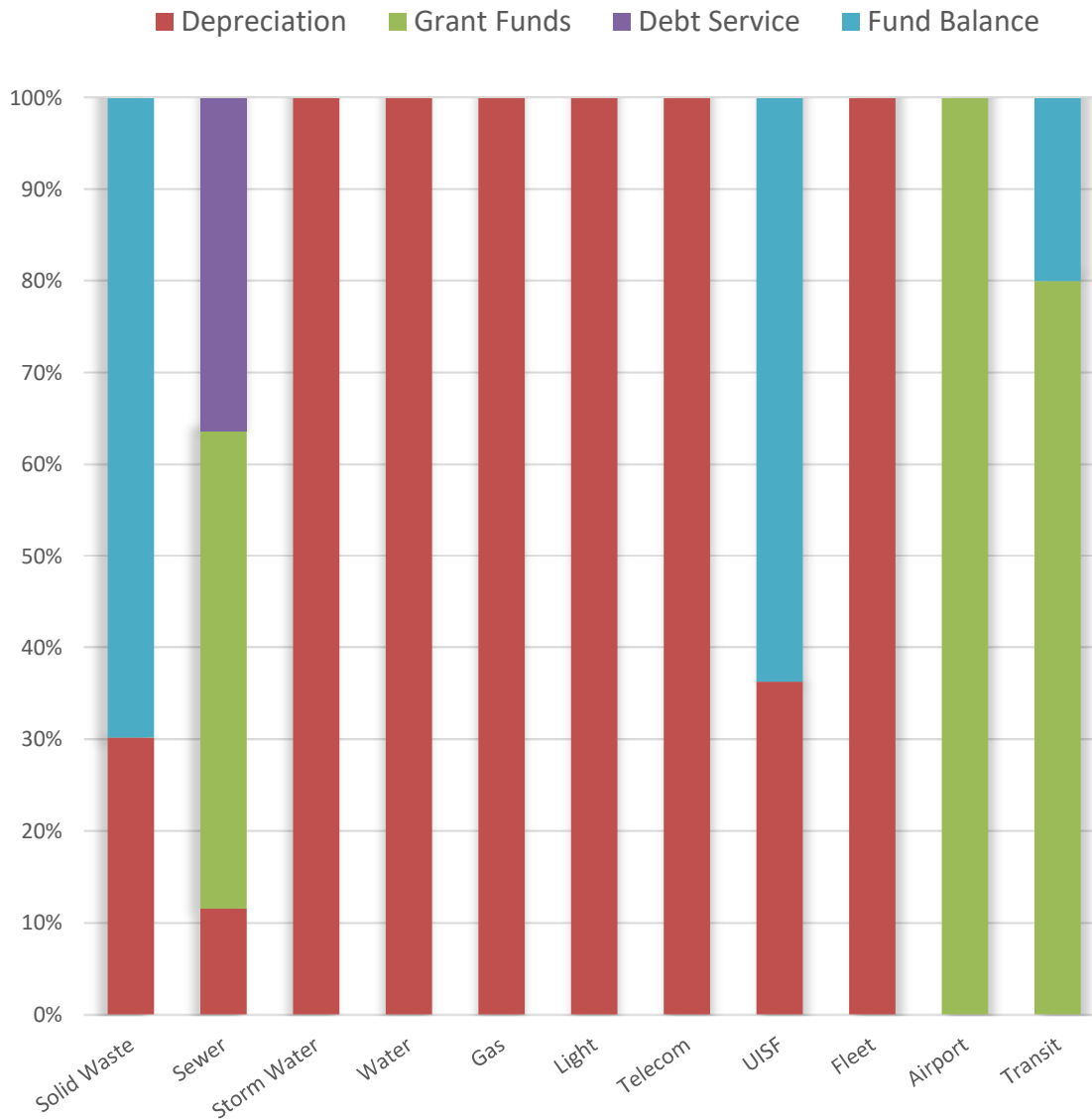
Total Appropriations
\$4,003,245

City of Albany FY 2023 Funding for Capital Appropriations



Total Appropriations
\$46,335,752

City of Albany FY 2023 Funding for Enterprise Capital



Total Appropriations
\$42,332,507

FY 2023 CAPITAL BUDGET
AND
CAPITAL IMPROVEMENT PROGRAM
FY 2023- 2027

The Capital Improvement Program (CIP) is a multi-year planning instrument used by the City of Albany to identify needed capital projects and to coordinate the financing and timing of these projects to enhance the development of facilities and the provision of services. Capital projects will be undertaken to: (a) preserve infrastructure and public facilities; (b) promote economic development and enhance the quality of life; (c) improve the delivery of services; (d) preserve community and historical assets; and (e) improve economically depressed areas and those areas with low- and moderate-income households. For purposes of budgeting and accounting, a "capital project" is defined as a major expenditure for an individual asset or project in excess of \$5,000 and which has an estimated useful life of one or more years.

Anticipated funding is accomplished through a variety of mechanisms. To begin with, the City has committed to funding the depreciation for Self-Sustaining Enterprise Funds (Utility Funds). For the Supplemented Enterprise Funds such as Transit, their capital is funded in part through capital grants and the local match is budgeted in the General Fund's transfer to the fund. Also, in the cases where the Supplemented Enterprise Fund is unable to cover the additional costs through the transfer received from the General Fund and the Fund does not receive grant reimbursement, the City will include the related costs in the Capital Improvement Fund (CIF). Governmental Funds utilize the CIF to fund the annual purchases of the capital needs for the General Government.

The CIP will be funded through the following sources:

1. General/Special Funds – A 15% designation of sales tax revenue.
2. Enterprise Funds/Utility Internal Service Fund – Monies provided for through net assets as depreciation or capital replacement expenses.
3. SPLOST VII & TSPLOST–Revenue generated by the SPLOST & TSPLOST Referendums

The first year of the Capital Improvement Program is the "Capital Budget". When adopted by the Mayor and Board of City Commissioners, the capital budget formally authorizes the expenditure of funds for the capital projects. Projects included in the remaining four years of the Capital Improvement Program are approved for planning purposes only and are not authorized until included in the Capital Budget. Appropriations for Capital Budget Projects do not expire at the end of the fiscal year *if the capital project takes longer to construct*. Appropriations for purchases will expire if not completed by the end of the fiscal year.

Requests for this year's Capital Budget totaled over \$46 million. Of this amount, \$4,003,245 was approved for the General/Special Funds. The Enterprise Funds were approved for \$41,092,943. The Utility Internal Service Funds were approved for \$1,239,564. The Capital Improvement Program for FY 2023 has a total cost of \$46,335,752. Some capital projects will be added and deleted as we proceed. As with the Operating Budget, the projects for each fund must be balanced with the resources available in that fund. This Budget provides the total resources and projects for each fund. The capital impact on the operating budget will be beneficial by decreasing expenditures with each retirement of high maintenance and inefficient equipment. The City has committed and budgeted to invest \$8,690,109 in the fleet of the City in order to reduce the expectation of unscheduled repairs and maintenance of equipment. A summary of the FY 2023 Capital Budget by Fund and a summary of the five-year Capital Improvement Program are listed on the following pages.

**City of Albany
Capital Improvement Program
General Fund, Special Funds and GMA**

Department	Project Title	Project Cost FY 2023	Project Cost FY 2024	Project Cost FY 2025	Project Cost FY 2026	Project Cost FY 2027	Total Project Cost
Recreation	<u>Rolling Stock</u>	265,647	100,000	100,000	100,000	100,000	665,647
	<u>Maintenance Building @ Golf Course</u>	900,000	-	-	-	-	900,000
	Subtotal	1,165,647	100,000	100,000	100,000	100,000	1,565,647
Risk Management	<u>Rolling Stock</u>	80,647	-	28,000	-	28,000	136,647
	Subtotal	80,647	-	28,000	-	28,000	136,647
Central Services	<u>Rolling Stock</u>	123,835	30,000	-	30,000	-	183,835
	Subtotal	123,835	30,000	-	30,000	-	183,835
Technology & Communications	<u>COA Department Fiber</u>	30,000	35,000	35,000	35,000	35,000	170,000
	Subtotal	30,000	35,000	35,000	35,000	35,000	170,000
Planning	<u>Rolling Stock</u>	-	35,000	35,000	35,000	35,000	140,000
	Subtotal	-	35,000	35,000	35,000	35,000	140,000
Police	<u>Rolling Stock</u>	764,448	750,000	750,000	750,000	750,000	3,764,448
	Subtotal	764,448	750,000	750,000	750,000	750,000	3,764,448
Code Enforcement	<u>Rolling Stock</u>	127,338	40,000	40,000	40,000	40,000	287,338
	Subtotal	127,338	40,000	40,000	40,000	40,000	287,338
Fire	<u>SCBA Equipment</u>	210,141	210,141	210,141	210,141	210,142	1,050,706
	<u>Dryers for Fire Fighter Gear</u>	-	-	-	-	-	-
	<u>Rolling Stock</u>	-	366,667	366,667	366,667	366,667	1,466,667
	Subtotal	210,141	576,808	576,808	576,808	576,809	2,517,373
Community Development	<u>Rolling Stock</u>	35,064	-	-	28,000	-	63,064
	Subtotal	35,064	-	-	28,000	-	63,064
General Government Costs	<u>Contingency for Wrecked Vehicles</u>	-	200,000	200,000	200,000	200,000	800,000
	<u>Commission Discretionary - Capital Needs</u>	400,000	400,000	400,000	400,000	400,000	2,000,000
	<u>Capital Costs for Government Center</u>	250,000	100,000	100,000	100,000	100,000	650,000
	<u>Indirect Costs</u>	11,676	11,676	11,676	11,676	11,676	58,380
	Subtotal	661,676	711,676	711,676	711,676	711,676	3,508,380
Flint River Entertainment Complex	<u>LED Retrofit</u>	10,000	-	-	-	-	10,000
	Subtotal	10,000	-	-	-	-	10,000
Engineering	<u>Rolling Stock</u>	125,000	50,000	50,000	50,000	50,000	325,000
	Subtotal	125,000	50,000	50,000	50,000	50,000	325,000
Transit (Local Match Portion)	<u>Bus Shelters</u>	39,620	39,620	39,620	39,620	39,620	198,100
	Subtotal	39,620	39,620	39,620	39,620	39,620	198,100
Right-of-Way	<u>Rolling Stock</u>	65,000	475,000	475,000	475,000	475,000	1,965,000
	Subtotal	65,000	475,000	475,000	475,000	475,000	1,965,000
Facilities Management	<u>Ray Charles Fountain Upgrade</u>	41,057	-	-	-	-	41,057
	<u>Equipment Shed</u>	58,890	-	-	-	-	58,890
	<u>Rolling Stock</u>	464,882	350,000	350,000	350,000	350,000	1,864,882
	Subtotal	564,829	350,000	350,000	350,000	350,000	1,964,829
GENERAL FUND TOTAL		4,003,245	3,193,104	3,191,104	3,221,104	3,191,105	16,799,661
GMA Lease Pool*							
<u>Prior Year Purchases</u>		518,573	518,573	518,573	518,573	518,573	2,592,865
GMA LEASE POOL TOTAL		518,573	518,573	518,573	518,573	518,573	2,592,865
CIP FUND TOTAL PROJECT COST		4,003,245	3,193,104	3,191,104	3,221,104	3,191,105	16,799,661
* Only one fifth of the total project cost will be paid in the current fiscal year due to financing options.							
UISF	<u>Energy Control - Rolling Stock</u>	273,498	90,000	90,000	90,000	90,000	633,498
	<u>Utility Engineering - Rolling Stock</u>	35,064	-	37,000	-	40,000	112,064
	<u>HDD - Contracting Capital Drill Projects</u>	700,000	500,000	500,000	500,000	500,000	2,700,000
	<u>HDD - Rolling Stock</u>	141,002	-	-	-	-	141,002
	<u>Vegetation Management - Rolling Stock</u>	90,000	200,000	200,000	200,000	200,000	890,000
UTILITY INTERNAL SERVICE FUND TOTAL		1,239,564	790,000	827,000	790,000	830,000	4,476,564
UTILITY INTERNAL SERVICE FUND TOTAL PROJECT COST		1,239,564	790,000	827,000	790,000	830,000	4,476,564

**City of Albany
Capital Improvement Program
Enterprise Funds and GMA**

Fund	Project Title	Project Cost FY 2023	Project Cost FY 2024	Project Cost FY 2025	Project Cost FY 2026	Project Cost FY 2027	Total Project Cost
Solid Waste	<u>Rolling Stock</u>	870,583	300,000	300,000	300,000	300,000	2,070,583
SOLID WASTE FUND TOTAL		870,583	300,000	300,000	300,000	300,000	2,070,583
Sanitary Sewer	<u>CSO Separation Project</u>	23,436,000	19,534,000	16,013,000	4,504,000	4,504,000	67,991,000
	<u>Rolling Stock</u>	1,502,042	201,378	886,571	1,331,656	1,398,239	1,500,000
SANITARY SEWER FUND TOTAL		24,938,042	19,735,378	16,899,571	5,835,656	5,902,239	69,491,000
Storm Water	<u>Rolling Stock</u>	712,976	1,156,251	1,313,790	1,010,925	1,061,471	5,255,413
STORM WATER FUND TOTAL		712,976	1,156,251	1,313,790	1,010,925	1,061,471	5,255,413
Water	<u>Rolling Stock</u>	295,000	300,000	300,000	300,000	315,000	1,510,000
	<u>Well 15 - Hoover Ave</u>	110,000	-	-	-	-	110,000
	<u>Well 16 - Jefferson Street</u>	108,000	-	-	-	-	108,000
	<u>Well 19</u>	325,000	-	-	-	-	325,000
	<u>Well Upgrades & Improvements</u>	-	440,000	440,000	440,000	440,000	1,760,000
WATER FUND TOTAL		838,000	740,000	740,000	740,000	755,000	3,488,000
Gas	<u>Expansion of Infrastructure</u>	-	675,000	710,000	660,000	660,000	2,705,000
	<u>Replace Anode Bed - Gordon & Valencia</u>	10,000	-	-	-	-	10,000
	<u>Rolling Stock</u>	175,000	200,000	200,000	210,000	210,000	995,000
GAS FUND TOTAL		185,000	875,000	910,000	870,000	870,000	3,710,000
Light	<u>Rolling Stock</u>	333,686	193,393	97,002	16,389	203,063	843,533
	<u>#6 Copper Replacement</u>	200,000	200,000	200,000	200,000	200,000	1,000,000
	<u>HPS Security Light Transition to LED</u>	767,000	300,000	300,000	300,000	300,000	1,967,000
	<u>Upgrade Substation Breakers</u>	394,000	350,000	350,000	350,000	350,000	1,794,000
LIGHT FUND TOTAL		1,694,686	1,043,393	947,002	866,389	1,053,063	5,604,533
Telecom	<u>GPON 40G Upgrade</u>	250,000	150,000	150,000	100,000	100,000	750,000
	<u>Rolling Stock</u>	47,397	-	78,803	-	82,743	208,943
TELECOM FUND TOTAL		297,397	150,000	228,803	100,000	182,743	958,943
Fleet	<u>FASTER Pool Car Module</u>	50,000	-	-	-	-	50,000
	<u>Rolling Stock</u>	-	103,000	103,000	103,000	103,000	412,000
FLEET FUND TOTAL		50,000	103,000	103,000	103,000	103,000	462,000
Airport	<u>Storage Hangar & General Aviation Terminal</u>	8,453,623	-	-	-	-	8,453,623
	<u>Security Upgrades</u>	62,000	10,000	10,000	10,000	10,000	102,000
	<u>ARFF Training - Fire Pit</u>	6,536	-	-	-	-	6,536
	<u>AC unit - TSA Area</u>	27,000	-	-	-	-	27,000
	<u>Cargo Ramp Gate</u>	35,000	-	-	-	-	35,000
	<u>Office Furniture</u>	11,500	-	-	-	-	11,500
	<u>Fencing</u>	10,000	-	-	-	-	10,000
	<u>Hydrant - Fire Pit Area</u>	16,500	-	-	-	-	16,500
	<u>Flag Pole</u>	5,000	-	-	-	-	5,000
	<u>Friction Mats</u>	65,000	-	50,000	-	50,000	165,000
	<u>Rolling Stock</u>	-	35,000	500,000	30,000	150,000	715,000
AIRPORT FUND TOTAL		8,692,159	45,000	560,000	40,000	210,000	9,547,159
Transit*	<u>Bus Shelters</u>	161,100	161,100	161,100	161,100	161,100	805,500
	<u>Fixed Route Buses (3)</u>	1,800,000	500,000	-	500,000	-	2,800,000
	<u>Paratransit Buses (2)</u>	362,000	-	350,000	-	350,000	1,062,000
	<u>Benches & Trash Receptacles</u>	37,000	37,000	37,000	37,000	37,000	185,000
	<u>Furniture & Graphics for Multimodal Facility</u>	154,000	-	-	-	-	154,000
	<u>Dispatching System</u>	300,000	-	-	-	-	300,000
TRANSIT FUND TOTAL		2,814,100	698,100	548,100	698,100	548,100	5,306,500
ENTERPRISE FUNDS TOTAL		41,092,943	24,846,122	22,550,266	10,564,070	10,985,616	105,894,131
CAPITAL IMPROVEMENT PROGRAM TOTAL COST		46,335,752	28,829,226	26,568,370	14,575,174	15,006,721	127,170,356

* There will be a 10% Match from the City's General Fund or SPLOST

Capital Requests

Fiscal Year 2023

	<u>Description</u>	<u>FY 23 Cost</u>	<u>Approved</u>
Capital Improvement Fund			
Fire Department	SCBAs	210,141	Yes
TAC	COA Department Fiber	30,000	Yes
Flint River Ent Complex	LED Retrofit	10,000	Yes
Recreation	Maintenance Building @ Golf Course	900,000	Yes
Facilities Management	Ray Charles Fountain Equipment Upgrade	41,057	Yes
Facilities Management	Equipment Shed	58,890	Yes
Transit	Bus Shelters (Local Match)	39,620	Yes
	Capital Cost for 222 Pine Ave	250,000	
	Commission Discretionary Capital	400,000	
Total Request for Capital Improvement Fund (Non-Rolling Stock)		4,463,565	1,939,708
	<u>Description</u>		
Water			
Water	Well 16-Jefferson Street	108,000	Yes
Water	Well 15-Hoover Ave	110,000	Yes
Water	Well-19	325,000	Yes
Total Request for Water Fund (Non-Rolling Stock)		668,000	543,000
	<u>Description</u>		
Gas Fund			
Gas	Replace Anode Bed - Gordon and Valencia	10,000	Yes
Total Request for Gas Fund (Non-Rolling Stock)		30,000	10,000
	<u>Description</u>		
Light Fund			
Light	HPS Security Light Transition to LED	767,000	Yes
Light	Upgrade Substation Breakers	394,000	Yes
Light	#6 Copper Replacement	200,000	Yes
Total Request for Light Fund (Non-Rolling Stock)		1,604,421	1,361,000
	<u>Description</u>		
Telecom Fund			
Telecom	GPON 40G Upgrade	250,000	Yes
Total Request for Telecom Fund (Non-Rolling Stock)		266,500	250,000
	<u>Description</u>		
Utility Internal Service Fund			
HDD	Directional Drilling Contractor	700,000	Yes
Total Request for Utility Internal Service Fund (Non-Rolling Stock)		700,000	700,000
	<u>Description</u>		
Fleet Fund			
Fleet	FASTER Pool Car Module	50,000	yes
Total Request for Fleet Fund (Non-Rolling Stock)		5,640,500	50,000
Total Capital Costs for FY 2023 (Non-Rolling Stock)		13,372,986	4,853,708

Capital Assets for Proposed Budget for FYE 23

Depart Number	Department Name	Description	Budget Amount	High Maint	Unit #	Maintenance LTD	Current Mile	Current Hours
3404	Sewer	INTERNATIONAL Pipe Cleaning Sewer Vac Con	600,000.00	no	12474	257,708	44,426	9,570
3905	Solid Waste	PETERBILT 320	275,000.00	yes	16277	245,018	-	5,797
2301	Fire - Fighting	KENWORTH FIRETRUCK PUMPER PIERCE CONT	1,021,035.77	no	04002	119,470	120,127	9,938
2301	Fire - Fighting	KENWORTH FIRETRUCK PUMPER PIERCE CONT	1,021,035.77	no	04005	104,587	141,808	8,439
2301	Fire - Fighting	KENWORTH FIRETRUCK PUMPER PIERCE CONT	1,021,035.77	no	04007	115,537	144,136	10,592
3408	Sewer	CATERPILLAR Backhoe 420E	100,000.00	yes	10440	85,271	-	4,314
2400	Engineering	MERCEDES 2500 Cargo Sprinter	125,000.00	yes	12705	63,593	83,011	-
6105	Recreation	JOHN DEERE 5065E-CAB TRACTOR	80,000.00	yes	15876	43,186	-	3,436
3400	Sewer	GODWIN CD150M 6"PUMP	45,000.00	no	05425	19,742	-	4,407
1701	License and Business Support Depa	CHEVROLET IMPALA	35,063.79	no	08127	7,777	49,736	-
2202	Police	FORD TAURUS POLICE INTERCEPTOR AWD 4DR	68,023.76	no	15125	32,606	81,886	-
6106	Facilities - Grounds	NEW HOLLAND TC18 TRACTOR	80,000.00	no	03368	1,862	-	1,276
2202	Police	FORD TAURUS POLICE INTERCEPTOR AWD 4DR	68,023.76	no	15149	29,463	84,285	-
4304	Storm Water	FORD F350 Pickup	125,000.00	yes	09563	68,092	87,539	-
6106	Facilities - Grounds	GMC 3500	70,000.00	no	01653	27,258	43,819	-
4830	Utilities Engineering	CHEVROLET IMPALA	35,063.79	no	13303	7,767	82,441	-
3905	Solid Waste	MACK MRU613	275,000.00	yes	16223	192,534	82,640	6,791
3905	Solid Waste	PETERBILT 320	275,000.00	yes	16273	216,307	81,842	6,815
4305	Storm Water	FORD F250 Pickup	70,000.00	yes	11300	35,077	106,219	-
4860	Vegetation Management	Sprayer - This asset was totaled	90,000.00	no	12063	22,593	99,149	-
4305	Storm Water	PETERBILT 365	255,000.00	no	11396	95,834	92,850	-
3906	Solid Waste	FORD Ranger	45,582.93	no	06238	20,401	186,426	-
4305	Storm Water	DODGE Pickup Dakota	27,393.24	yes	11305	15,565	120,522	-
4305	Storm Water	BOAZ LOWBOY TRAILER	65,000.00	no	98397	18,212	-	-
3200	Sewer	GMC SONOMA PICKUP 2.2L	45,582.93	no	03412	18,150	35,345	-
4850	Energy Control/Service Techs	FORD F150 Pickup	45,582.93	no	13189	21,541	124,556	-
4850	Energy Control/Service Techs	FORD F150 Pickup	45,582.93	no	13191	21,651	140,315	-
4520	Gas	JOHN DEERE 310SG BACKHOE	100,000.00	yes	08124	51,104	-	3,965
2206	Code Enforcement	FORD Ranger	45,435.66	no	09124	7,915	73,696	-
3301	Right of-Way-Maint	FORD F250 Pickup	65,000.00	yes	09373	53,152	102,435	-
2204	Police	FORD FUSION	46,838.22	yes	10027	43,212	123,984	-
2202	Police	GEM ES	35,000.00	yes	11099	26,586	-	20,530
2202	Police	FORD F250 Pickup	95,000.00	yes	12705	63,593	118,965	-
2208	Police	CHEVROLET IMPALA	68,023.76	no	08096	15,916	85,546	-
1701	License and Business Support Depa	CHEVROLET IMPALA	46,838.22	no	08122	20,797	86,932	-
2204	Police	FORD FUSION	46,838.22	no	11031	14,356	91,501	-
6106	Facilities - Grounds	GMC CANYON	45,582.93	yes	07801	26,099	94,832	-
1003	Risk Mgmt	GMC SIERRA 1500	45,582.93	no	03590	13,065	125,218	-
6100	Recreation	CHEVROLET IMPALA	35,063.79	no	07600	15,406	71,396	-
4850	Energy Control/Service Techs	FORD F150 Pickup	45,582.93	no	11186	19,628	164,892	-
1003	Risk Mgmt	FORD EXPLORER SPORTAC	35,063.79	no	02360	13,548	149,045	-
4850	Energy Control/Service Techs	FORD F150 Pickup	45,582.93	yes	08195	25,193	119,621	-
4420	Water	FORD F250 Pickup	70,000.00	no	08217	27,185	198,985	-
4840	HDD	FREIGHTLINER M2-106 Cab & Chas	125,000.00	no	05407	32,987	79,844	-
6114	Facilities - Building Maint	FORD E350 VAN	45,000.00	no	09103	9,938	61,033	-
4720	Telecom	TENV FIBER OPTIC SPLICE TRAILER	47,397.18	no	06428	9,620	-	625
6114	Facilities - Building Maint	FORD F350 Pickup	43,716.29	no	13325	13,146	112,281	-
4840	HDD	EVANS 3TSLR TRAILER	16,002.38	no	03421	1,686	-	-
3404	Sewer	INTERNATIONAL Model 7500	600,000.00	no	12471	204,319	47,085	9,537
6106	Facilities - Grounds	JOHN DEERE GATOR	15,000.00	yes	04662	13,747	-	2,099
2204	Police	FORD FUSION	46,838.22	no	09125	-	-	-
4305	Storm Water	FORD Ranger	45,582.93	no	09389	14,071	75,428	-
6106	Facilities - Building Maint	GMC SIERRA 1500	45,582.93	no	03107	16,158	151,163	-
4420	Water	PETERBILT 357	225,000.00	no	06223	69,183	84,361	-
7603	Comm Development Block Grant	CHEVROLET IMPALA	35,063.79	no	07797	9,354	49,934	-
3400	Sewer	FORD Ranger	45,582.93	no	06479	9,029	83,952	-
4520	Gas	DITCH WITCH S5A TRAILER	15,000.00	no	96087	1,449	-	-
4304	Storm Water	FORD F450 Truck	125,000.00	no	08562	60,806	89,127	-
6106	Facilities - Grounds	FORD F250 Pickup	70,000.00	yes	09650	47,092	83,558	-
6106	Facilities - Grounds	NEWTON CROUCH SPRAYER, TRAILER MOUNTED	50,000.00	no	06631	3,392	-	-
6101	Recreation	FORD E350 VAN	90,000.00	no	11891	8,815	58,428	-
6105	Recreation	FORD Ranger	45,582.93	no	11180	4,649	43,137	-
4850	Energy Control/Service Techs	GMC SIERRA 1500	45,582.93	no	04312	11,253	209,980	-
1104	Central Svc	KOMATSU FD60-4 FORKLIFT	123,834.73	no	86342	13,642	-	2,703
4520	Gas	DITCH WITCH 3500 TRENCHER	35,000.00	no	96090	14,051	-	1,010
4520	Gas	PERLESS ELECTRIC WHEEL PIPE TRAILER	25,000.00	no	70128	113	-	-
4620	Light	TSE REEL TRAILER	78,686.05	no	72067	-	-	-
4850	Energy Control/Service Techs	GMC SIERRA 1500	45,582.93	no	02194	21,437	111,258	-
2201	Police	FORD EXPLORER INTERCEPTOR	46,838.22	no	14093	16,520	70,662	-
2202	Police	FORD TAURUS POLICE INTERCEPTOR AWD 4DR	68,023.76	no	15117	27,789	66,809	-
6104	Recreation	JOHN DEERE GATOR JD 6X4	15,000.00	no	00606	994	-	1,754
205	SWAT Team	FORD Step Van 5.8L,AT,PS,PB	175,000.00	no	88938	15,807	15,743	-
4620	Light	INTERNATIONAL Model 7500	255,000.00	no	99025	51,096	110,185	-
3404	Sewer	GMC C6500	65,876.45	no	99495	21,189	32,025	-

Total	Approved
General	9,591,215.41
Enterprise	2,051,859.69
General Fund Possible SPLOST	4,476,248.42
	3,063,107.31



CAPITAL IMPROVEMENT PROJECT REQUEST

(145) SCBAs																
PROJECT MANAGER:	Fire Chief Cedric Scott						3/17/2020									
DEPARTMENT/DIVISION:	Fire Department															
PRIORITY (if multiple requests) :																
DESCRIPTION/JUSTIFICATION:	(145) SCBAs - MSA G1 SCBA FIRE SERVICE EDITION , 4500 PSI HIGH PRESSURE SYSTEM, " CGA THREADED CYLINDER CONNECTION STYLE , HARNESS & AIR FRAME ACARRIER WITH ADJUSTABLE & SWIVELING LUMBAR PAD SUPPORT , SOLID COVER SECOND STAGE REGULATOR , VOICE AMPLIFICATION SYSTEM , INTEGRATED PASS ALARM SYSTEM. RECHARGEABLE BATTERY. 2018 NFPA COMPLIANT SCBA. MSA G1 FACE MASK W/ 4 POINT ADJUSTMENT HEAD HARNESS - MEDIUM 2-19. MSA G1 FIRE SERVICE 4500 PSI 45 MIN. CYLINDER 9-18. All departmental SCBAs are scheduled to expire December 2025. (29 per year)															
POSITIVE IMPACT ON SERVICES: (If approved)	These air packs and face pieces are needed to provide vital oxygen to firefighters in hazardous conditions.															
NEGATIVE IMPACT ON SERVICES: (If not approved)	If we do not replace them, we will be jeopardizing the safety and well-being of all AFD firefighters and the citizens of Albany and Dougherty County.															
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL										
	210,141	210,141	210,141	210,141	210,141	1,050,706	PROJECT ESTIMATED <table style="width: 100%; border: none;"> <tr> <td style="width: 50%;"></td> <td style="width: 50%;"></td> </tr> <tr> <td></td> <td></td> </tr> <tr> <td style="text-align: center;">Start Date</td> <td style="text-align: center;">Completion Date</td> </tr> <tr> <td></td> <td></td> </tr> </table>						Start Date	Completion Date		
Start Date	Completion Date															
						0										
						0										
						0										
TOTAL	210,141	210,141	210,141	210,141	210,141	1,050,706	07/01/20	12/1/27								
PROJECT COSTS	PROJECT BUDGET															
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY23								
Internal Costs						0	0									
External Costs						0	0	0								
Total	0	0	0	0	0	0	0	0								
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.									
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER: <table style="width: 100%; border: none;"> <tr> <td style="width: 50%;"></td> <td style="width: 50%;"></td> </tr> <tr> <td></td> <td></td> </tr> <tr> <td style="text-align: center;">Project Type:</td> <td style="text-align: center;">Please Select</td> </tr> <tr> <td></td> <td></td> </tr> </table>						Project Type:	Please Select		
Project Type:	Please Select															
Personnel						0										
Operating/Maintenance						0										
Capital Outlay						0										
TOTAL	0	0	0	0	0	0	Account Number(s):	00.0000.0000								
USE SECTION BELOW: Notes:																
Recommended by: _____ Approved by: _____ Date: _____ Date: _____																



CAPITAL IMPROVEMENT PROJECT REQUEST

COA Department Fiber								
PROJECT MANAGER:	John Dawson					Date	2/25/2022	
DEPARTMENT/DIVISION:	Technology & Communications / Telecom							
PRIORITY (if multiple requests) :								
DESCRIPTION/JUSTIFICATION:	Purchase of materials to support the transitioning of City of Albany and Dougherty County Departments off MediaCom fiber onto City of Albany fiber. (SW GA Regional Airport, Transit, Civic Center, DoCo Public Works, DoCo Police Department, DoCo Jail)							
POSITIVE IMPACT ON SERVICES: (If approved)	Provides a stable monitored circuit. A portion of these circuits are on COA fiber and transitions to MediaCom at a point.							
NEGATIVE IMPACT ON SERVICES: (If not approved)	Poor Customer Service to include failures to notify of outages by MediaCom resulting in departments being without network/internet connection.							
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL		
4720	30,000					30,000	PROJECT ESTIMATED	
						0		
						0		
						0	Start Date	Completion Date
TOTAL	30,000	0	0	0	0	30,000		
PROJECT COSTS	PROJECT BUDGET							
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23
Internal Costs	15,000					15,000	15,000	15,000
External Costs	30,000					30,000	30,000	30,000
Total	45,000	0	0	0	0	45,000	45,000	45,000
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.	
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total		
Personnel						0	OTHER:	
Operating/Maintenance						0		
Capital Outlay						0		
TOTAL	0	0	0	0	0	0	Project Type:	Please Select
							Account Number(s):	00.0000.0000
DO NOT USE SECTION BELOW: Notes:								
Recommended by: _____ Approved by: _____ Date: _____ Date: _____								



CAPITAL IMPROVEMENT PROJECT REQUEST

LED Retrofit									
PROJECT MANAGER:	Josh Small								
DEPARTMENT/DIVISION:	Flint River Entertainment Complex								
PRIORITY (if multiple requests) :									
DESCRIPTION/JUSTIFICATION:	To increase energy savings and enhance lighting								
POSITIVE IMPACT ON SERVICES: (If approved)	Reduce operational costs and increased control of the lighting within the Civic Center								
NEGATIVE IMPACT ON SERVICES: (If not approved)	Increased cost of replacement of the lighting fixtures								
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL			
2023 Budget	10,000					10,000	PROJECT ESTIMATED		
						0			
						0			
						0	Start Date	Completion Date	
TOTAL	10,000	0	0	0	0	10,000	07/01/22	6/30/23	
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23	
Internal Costs						0	0		
External Costs	10,000					10,000	10,000	10,000	
Total	10,000	0	0	0	0	10,000	10,000	10,000	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER:		
Personnel						0			
Operating/Maintenance						0			
Capital Outlay						0	Project Type:	Please Select	
TOTAL	0	0	0	0	0	0	Account Number(s):	00.0000.0000	
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____ Approved by: _____ Date: _____ Date: _____									



CAPITAL IMPROVEMENT PROJECT REQUEST

Maintenance Building @ Golf Course									
PROJECT MANAGER:	M. Craig Potter								
DEPARTMENT/DIVISION:	Recreation & Parks/Golf Course								
PRIORITY (if multiple requests) :	1								
DESCRIPTION/JUSTIFICATION:	Construction of Maintenance Building at the Golf Course: Current shop is unsafe, has poor air quality, poor lighting, and a roof leak. Every time it rains, there are flooding issues that make it an unsafe work environment.								
POSITIVE IMPACT ON SERVICES: (If approved)	Staff will have a safe place to work.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	Environmental hazard; safety/health concerns.								
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL			
General Funds	900,000					900,000	PROJECT ESTIMATED Start Date Completion Date		
						0			
						0			
						0			
TOTAL	900,000	0	0	0	0	900,000	6/30/23		
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23	
Internal Costs						0	0		
External Costs	900,000					900,000	900,000	900,000	
Total	900,000	0	0	0	0	900,000	900,000	900,000	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER: Project Type: New		
Personnel						0			
Operating/Maintenance		5,000	5,000	5,000	5,000	20,000			
Capital Outlay						0			
TOTAL	0	5,000	5,000	5,000	5,000	20,000	Account Number(s):	00.0000.0000	
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____ Approved by: _____ Date: _____ Date: _____									



CAPITAL IMPROVEMENT PROJECT REQUEST

Ray Charles Fountain Equipment Upgrade									
PROJECT MANAGER:	Chad Arnold								
DEPARTMENT/DIVISION:	Facilities Management								
PRIORITY (if multiple requests) :									
DESCRIPTION/JUSTIFICATION:	Construct an equipment pad to house the needed equipment to make Ray Charles fountain operable. To remove existing fountain equipment from under ground vault and install above ground.								
POSITIVE IMPACT ON SERVICES: (If approved)	Will eliminate the damage and cost of replacement of electrical motors and panels caused by flooding of the underground vault during a power loss.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	Replacement of equipment will continue and cost will increase.								
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL			
2023 Budget	41,057					41,057	PROJECT ESTIMATED		
						0			
						0			
						0	Start Date	Completion Date	
TOTAL	41,057	0	0	0	0	41,057	07/01/22	6/30/23	
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23	
Internal Costs						0	0	0	
External Costs	41,057					41,057	41,057	41,057	
Total	41,057	0	0	0	0	41,057	41,057	41,057	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER:		
Personnel						0			
Operating/Maintenance						0			
Capital Outlay						0	Project Type:	Please Select	
TOTAL	0	0	0	0	0	0	Account Number(s):	00.0000.0000	
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____ Approved by: _____ Date: _____ Date: _____									



CAPITAL IMPROVEMENT PROJECT REQUEST

Equipment Shed									
PROJECT MANAGER:	Chad Arnold								
DEPARTMENT/DIVISION:	Facilities Management								
PRIORITY (if multiple requests) :									
DESCRIPTION/JUSTIFICATION:	Equipment Shed to house equipment for grounds and buildings division.								
POSITIVE IMPACT ON SERVICES: (If approved)	To protect the City Of Albany assets used for daily operations from the elements and to extend the life of the equipment.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	Damage to the equipment from elements and lower the value of the equipment and the return when surplusd.								
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL			
2023 Budget	58,890					58,890	PROJECT ESTIMATED		
						0			
						0			
						0	Start Date	Completion Date	
TOTAL	58,890	0	0	0	0	58,890	07/01/22	6/30/23	
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23	
Internal Costs						0	0		
External Costs	58,890					58,890	58,890	58,890	
Total	58,890	0	0	0	0	58,890	58,890	58,890	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER:		
Personnel						0			
Operating/Maintenance						0			
Capital Outlay						0	Project Type:	Please Select	
TOTAL	0	0	0	0	0	0	Account Number(s):	00.0000.0000	
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____ Approved by: _____ Date: _____ Date: _____									



CAPITAL IMPROVEMENT PROJECT REQUEST

Well 16-Jefferson Street (Carry-over Project from FY22)

PROJECT MANAGER:	Kurt Anthony	cost center	4420
DEPARTMENT/DIVISION:	Utility Operations/Water Production		
PRIORITY (if multiple requests) :	High		
DESCRIPTION/JUSTIFICATION:	Rehabilitation of well, motor and replacment of shaft and column pipe. Mechanically and Chemically cleaning of screens to increase production.		
POSITIVE IMPACT ON SERVICES: (If approved)	Well rehabilitation is a proactive approach needed to maintain the water system, and avoid breakdowns and loss of pressure within the water system. This would help assure clean water and proper pressure in the Hospital area.		
NEGATIVE IMPACT ON SERVICES: (If not approved)	This well is on our risk and resilience program and would be a direct feed towards the hospital in the event of a natural disaster. This well is due to be rehabilitated. Failure to perform this rehabilitation could result in proplems with the water distribution system in the area around and including the Hospital.		

FUNDING SOURCE	FY 22	FY 23	FY 24	FY 25	FY 26	TOTAL	PROJECT ESTIMATED	
CIP	107,000	108,000				215,000	Start Date	Completion Date
						0		
						0		
						0		
TOTAL	107,000	108,000	0	0	0	215,000	05/01/21	6/1/23

PROJECT COSTS	PROJECT BUDGET							
PROJECT COMPONENTS	FY 22	FY 23	FY 24	FY 25	FY 26	Five Year Total	Total Project Cost	Total Cost at end of FY 23
Internal Costs						0	0	215,000
External Costs						0	0	0
Total	0	0	0	0	0	0	0	215,000

ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.	
DESCRIPTION:	FY 22	FY 23	FY 24	FY 25	FY 26	Five Year Total	OTHER: Project Type: Please Select	
Personnel						0		
Operating/Maintenance						0		
Capital Outlay						0	Account Number(s):	00.0000.0000
TOTAL	0	0	0	0	0	0		

DO NOT USE SECTION BELOW: *Notes:* _____

Recommended by: _____

Approved by: _____

Date: _____

Date: _____



CAPITAL IMPROVEMENT PROJECT REQUEST

Well- 15 Hoover Ave. (Carry-over Project from FY22)									
PROJECT MANAGER:	Kurt Anthony						4420		
DEPARTMENT/DIVISION:	Utility Operations/Water Production								
PRIORITY (if multiple requests) :	High								
DESCRIPTION/JUSTIFICATION:	Rehabilitation of well 15 located on Hoover Ave., New pump, column and SS shaft, screens chemically and mechanically clean and all changes to meet EPD standards. . All electrical updates as needed to meet code.								
POSITIVE IMPACT ON SERVICES: (If approved)	Well rehabilitation is a proactive approach to maintaining the water system, it helps avoid break downs and loss of pressure within the system. Also well performance will be improved and we bring the well up to EPD standards.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	Well pumps and shafts past the age of replacement can break down causing system pressure problems, overall higher cost to repair and possible damage to well screens. Delays in this rehab could result in penalties from EPD.								

FUNDING SOURCE	FY 22	FY 23	FY 24	FY 25	FY 26	TOTAL		
CIP	110,000	110,000				220,000	PROJECT ESTIMATED	
						0		
						0		
						0	Start Date	Completion Date
TOTAL	110,000	110,000	0	0	0	220,000	07/01/21	6/1/22

PROJECT COSTS	PROJECT BUDGET							
PROJECT COMPONENTS	FY 22	FY 23	FY 24	FY 25	FY 26	Five Year Total	Total Project Cost	Total Cost at end of FY 23
Internal Costs						0	0	
External Costs						0	0	0
Total	0	0	0	0	0	0	0	0

ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.	
DESCRIPTION:	FY 22	FY 23	FY 24	FY 25	FY 26	Five Year Total		
Personnel						0	OTHER:	
Operating/Maintenance						0		
Capital Outlay						0		
TOTAL	0	0	0	0	0	0	Project Type:	Please Select
							Account Number(s):	00.0000.0000

DO NOT USE SECTION BELOW: <i>Notes:</i>	
Recommended by: _____ Approved by: _____	Date: _____ Date: _____



CAPITAL IMPROVEMENT PROJECT REQUEST

Well 19								
PROJECT MANAGER:	Kurt Anthony/Justin Wright							
DEPARTMENT/DIVISION:	Water							
PRIORITY (if multiple requests) :	High							
DESCRIPTION/JUSTIFICATION:	Complete Renovation of Well 19 building and well to bring this site up to EPD standards, renovation will include new pump and motor, cleaning of the well screens and installation of new column pipe and shaft. The building would have the electrical upgraded and the chemical rooms seperated to meet EPD standards.							
POSITIVE IMPACT ON SERVICES: (If approved)	Increase production at this site with a more efficient motor and pump. Meet EPD standards for wells and chemical feed rooms.							
NEGATIVE IMPACT ON SERVICES: (If not approved)	Total failure of this well and the inability to produce water and maintain adiquate pressue in this zone. The electrical panel and wires are deteriorating to the point of being a safety hazard.							
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL		
CIP	325,000					325,000	PROJECT ESTIMATED	
						0		
						0		
						0	Start Date	Completion Date
TOTAL	325,000	0	0	0	0	325,000		
PROJECT COSTS	PROJECT BUDGET							
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23
Internal Costs						0	0	
External Costs						0	0	0
Total	0	0	0	0	0	0	0	0
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.	
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total		
Personnel						0	OTHER:	
Operating/Maintenance						0		
Capital Outlay						0		
TOTAL	0	0	0	0	0	0	Project Type:	Please Select
							Account Number(s):	00.0000.0000
DO NOT USE SECTION BELOW: Notes:								
Recommended by: _____ Approved by: _____ Date: _____ Date: _____								



CAPITAL IMPROVEMENT PROJECT REQUEST

Replace Anode Bed - Gordon and Valencia									
PROJECT MANAGER:	Ronnie Bowers					DATE	2/14/2022		
DEPARTMENT/DIVISION:	Gas								
PRIORITY (if multiple requests) :	High								
DESCRIPTION/JUSTIFICATION:	Replace anodes and wiring . Due to aging of anodes and loss of conductivity of wires , this bed needs to be replaced before it fails . Failure of this anode bed would result in unprotected gas mains and services , which would lead to leaks on the area this bed protects.								
POSITIVE IMPACT ON SERVICES: (If approved)	Being proactive and replacing this bed before it fails saves us from any potential hazards from leaking gas lines that could hurt lives and property . And saves time and money from having to fix any gas leaks caused by having unprotected pipe underground.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	This aging anode bed will eventually live out it's life and be no longer able to sustain the current necessary to protect our gas main and services. Which I stated earlier would have a very negative effect on our system.								
FUNDING SOURCE	FY 22	FY 23	FY 24	FY 25	FY 26	TOTAL			
Capital	10,000					10,000	PROJECT ESTIMATED Start Date Completion Date		
						0			
						0			
						0			
TOTAL	10,000	0	0	0	0	10,000			
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 22	FY 23	FY 24	FY 25	FY 26	Five Year Total	Total Project Cost	Total Cost at end of FY 21	
Internal Costs						0	0		
External Costs						0	0	0	
Total	0	0	0	0	0	0	0	0	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 22	FY 23	FY 24	FY 25	FY 26	Five Year Total	OTHER: Project Type: Please Select Account Number(s): 00.0000.0000		
Personnel						0			
Operating/Maintenance						0			
Capital Outlay						0			
TOTAL	0	0	0	0	0	0			
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____ Approved by: _____ Date: _____ Date: _____									



CAPITAL IMPROVEMENT PROJECT REQUEST

High Pressure Sodium (HPS) Security Lights Conversion To LED															
PROJECT MANAGER:	Kendall C. Hodge														
DEPARTMENT/DIVISION:	Light / 4620 / Utility Operations														
PRIORITY (if multiple requests) :															
DESCRIPTION/JUSTIFICATION:	Upgrade approx 6,000 High Pressure Sodium Security Lighting to more energy efficient LED lighting fixtures, with built in communication modules that interface with the Vantagepoint & AMI systems to provide improved real-time asset information. The improved monitoring capabilities will enhance operational effectiveness and provide timelier response to customer billing issues and general inquiries.														
POSITIVE IMPACT ON SERVICES: (If approved)	- Improved asset management & reduce cost - real time location & the status of equipment - LED lights have a longer useful life & are more operationally efficient than HPS. Reducing operating/maintenanc cost over time. - Improve Customer Satisfaction and Billing - Real-time monitoring of lights drilled-down to individual light														
NEGATIVE IMPACT ON SERVICES: (If not approved)	A key aspect of this initiative is to improve the accuracy of the correlation of security lights installed in the field to their associated customer accounts. This could impact customer billing positively or negatively depending the circumstance (for example...verifying wattages are consistent with the rate they're paying, or the number of lights associated with an account versus what's actually in the field).														
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL									
CIP	767,000	767,000	767,000	767,000	767,000	3,835,000	PROJECT ESTIMATED <table style="width: 100%; border: none;"> <tr> <td style="width: 50%;"></td> <td style="width: 50%;"></td> </tr> <tr> <td style="text-align: center;">Start Date</td> <td style="text-align: center;">Completion Date</td> </tr> <tr> <td style="text-align: center;">07/01/23</td> <td style="text-align: center;">6/30/28</td> </tr> </table>					Start Date	Completion Date	07/01/23	6/30/28
Start Date	Completion Date														
07/01/23	6/30/28														
						0									
						0									
TOTAL	767,000	767,000	767,000	767,000	767,000	3,835,000									
PROJECT COSTS	PROJECT BUDGET														
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23							
Internal Costs						0	0	0							
External Costs						0	0	0							
Total	0	0	0	0	0	0	0	0							
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.								
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER: <table style="width: 100%; border: none;"> <tr> <td style="width: 50%;"></td> <td style="width: 50%;"></td> </tr> <tr> <td style="text-align: center;">Project Type:</td> <td style="text-align: center;">Please Select</td> </tr> <tr> <td style="text-align: center;">Account Number(s):</td> <td style="text-align: center;">00.0000.0000</td> </tr> </table>					Project Type:	Please Select	Account Number(s):	00.0000.0000
Project Type:	Please Select														
Account Number(s):	00.0000.0000														
Personnel						0									
Operating/Maintenance						0									
Capital Outlay						0									
TOTAL	0	0	0	0	0	0									
DO NOT USE SECTION BELOW: Notes:															
Recommended by: _____ Approved by: _____ Date: _____ Date: _____															



CAPITAL IMPROVEMENT PROJECT REQUEST

Substation Breaker Upgrades									
PROJECT MANAGER:	Tommy Mincy / Jason Clenney					Cost Center	4620		
DEPARTMENT/DIVISION:	Utility Operations/Light								
PRIORITY (if multiple requests) :	High								
DESCRIPTION/JUSTIFICATION:	Upgrade station breakers with the Viper ST switches, Regulator Controls, and height requirements at . Several substation breakers & equipment have been in service for over 30+ years, and are in need of replacement/upgrade. This has a direct impact on system operational reliability and safety of the workforce having to work on aged equipment out of standards.								
POSITIVE IMPACT ON SERVICES: (If approved)	Reinforce distribution system performance and reliability. Reduce transient and lengthy substation bus outages associated with equipment/material degradation. New Breakers, Relays, and Regulators Raised to be in compliance with height requirements.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	Failure to perform periodic proper upgrade/modification of substation equipment can result in large/lengthy customer outages. It can also affect system contingency/redundancy. Resulting in a negative impact to Customer Satisfaction.								
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL	PROJECT ESTIMATED		
CIP - Substation #3 & 7 - FY23	394,000					394,000			
Substation #2 & #9		336,000				336,000	Start Date	Completion Date	
Substation #10 & #20			275,000			275,000			
Substation #14 & #17				275,000		275,000			
Substation #19 & #21					193,000	193,000			
TOTAL	394,000	336,000	275,000	275,000	193,000	1,473,000	07/01/22	6/30/23	
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23	
Internal Costs						0	0		
External Costs						0	0	0	
Total	0	0	0	0	0	0	0	0	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER:		
Personnel						0			
Operating/Maintenance						0	Project Type:	Please Select	
Capital Outlay						0			
TOTAL	0	0	0	0	0	0	Account Number(s):	00.0000.0000	
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____ Approved by: _____ Date: _____ Date: _____									



CAPITAL IMPROVEMENT PROJECT REQUEST

Number 6 Copper Replacement									
PROJECT MANAGER:	Tommy Mincy/Mercer Garrett/Brandon Chambers						4620		
DEPARTMENT/DIVISION:	Utility Operations/Light								
PRIORITY (if multiple requests) :	High								
DESCRIPTION/JUSTIFICATION:	Replace #6 copper with 1/0 aluminum in various locations, such as 2000 Blk Nottinham Way, 600-800 Block of Burke, These areas serve businesses or sensitive customers and are a priority to upgrade. We must meet certain Federal requirment for system realiability, number 6 copper cannot be worked energized and anytime we have to perform any maintenance on these locations we must de-								
POSITIVE IMPACT ON SERVICES: (If approved)	Improves system reliability. Reduces the chance of having to have customers off to perform maintenance. Improves capacity for growth. Just as important as replacing aging underground cable. Provides for a safer work envirnment for our employees.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	If these upgrades are not performed the conductors will continue to decline and outages could increase. Safety concern of the conductor failing or breaking while Linemen are working on or near it. Public Safety Concern of conductor falling and not generating enough fault current to open the ircuit.								
FUNDING SOURCE	FY 22	FY 23	FY 24	FY 25	FY 26	TOTAL	PROJECT ESTIMATED		
Light Capital	200,000	200,000	200,000	200,000	200,000	1,000,000			
Would like to keep this budgetted each year until we get all #6 copper replaced.						0			
						0			
						0	Start Date	Completion Date	
TOTAL	200,000	200,000	200,000	200,000	200,000	1,000,000	07/01/21	Beyond 5 yrs	
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 22	FY 23	FY 24	FY 25	FY 26	Five Year Total	Total Project Cost	Total Cost at end of FY 21	
Internal Costs						0	0	200,000	
External Costs						0	0	0	
Total	0	0	0	0	0	0	0	200,000	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 22	FY 23	FY 24	FY 25	FY 26	Five Year Total	OTHER:		
Personnel						0			
Operating/Maintenance						0			
Capital Outlay						0			
TOTAL	0	0	0	0	0	0	Project Type:	Please Select	
							Account Number(s):	00.0000.0000	
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____ Approved by: _____ Date: _____ Date: _____									



CAPITAL IMPROVEMENT PROJECT REQUEST

GPON 40G Upgrade									
PROJECT MANAGER:	John Dawson					Date	2/25/2022		
DEPARTMENT/DIVISION:	Technology & Communications / Telecom								
PRIORITY (if multiple requests) :									
DESCRIPTION/JUSTIFICATION:	Purchase of hardware, equipment and professional services to upgrade Telecom's Nokia GPON infrastructure and network SFPs increasing the backbone to 40G affording ability to deploy up to 1G services to Telecom Customers.								
POSITIVE IMPACT ON SERVICES: (If approved)	Provides a competitive 1G service offering while supporting the demands of technology.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	Loss of sales due to inability to provide a competitive comparable service offering to meet demands.								
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL			
4720	250,000					250,000	PROJECT ESTIMATED		
						0			
						0			
						0	Start Date	Completion Date	
TOTAL	250,000	0	0	0	0	250,000			
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23	
Internal Costs	3,500					3,500	3,500	3,500	
External Costs	250,000					250,000	250,000	250,000	
Total	253,500	0	0	0	0	253,500	253,500	253,500	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER:		
Personnel						0			
Operating/Maintenance	4,500	4,500	3,500	3,500	2,500	18,500	Project Type:	Please Select	
Capital Outlay						0			
TOTAL	4,500	4,500	3,500	3,500	2,500	18,500	Account Number(s):	00.0000.0000	
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____ Approved by: _____ Date: _____ Date: _____									



CAPITAL IMPROVEMENT PROJECT REQUEST

HDD Supplemental Boring Contractor									
PROJECT MANAGER:	Cecil Tillman					Cost Center	4840		
DEPARTMENT/DIVISION:	HDD- URD Protection / Utility Operations								
PRIORITY (if multiple requests) :	High								
DESCRIPTION/JUSTIFICATION:	Due to extensive position vacancies within the HDD Department (specifically the Operator position) and consistent significant inflow of work volume (demand) that overallocates HDD's resource capability (supply), steady state boring contractor assistance is needed to ensure external customer commitments and internal operational work plan requirements are met.								
POSITIVE IMPACT ON SERVICES: (If approved)	Contractor assistance is needed to meet workload commitments associated with various projects; installing conduits, junction boxes, and related materials associated with utility services. This may include, but not be limited to, horizontal directional drilling, or other trenchless methods, open excavation or trenching for immediate assistance with horizontal directional drilling throughout FY23.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	Failure to maintain sufficient resource capacity to meet workload demand has resulted and will continue to result in HDD's failure to meet customer commitment service dates, and internal workload requirements on time. This poses a significant risk to Customer Satisfaction, the City's reputation to deliver on service/contractual commitments, and reduced employee satisfaction by having overfunctioning personnel.								
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL			
CIP	700,000					700,000	PROJECT ESTIMATED		
						0			
						0			
						0	Start Date	Completion Date	
TOTAL	700,000	0	0	0	0	700,000	07/01/22	6/30/23	
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23	
Internal Costs						0	0		
External Costs						0	0	0	
Total	0	0	0	0	0	0	0	0	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER:		
Personnel						0			
Operating/Maintenance						0			
Capital Outlay						0	Project Type:	Please Select	
TOTAL	0	0	0	0	0	0	Account Number(s):	00.0000.0000	
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____ Approved by: _____ Date: _____ Date: _____									



Fleet Fund

FLEET MANAGEMENT*SUMMARY*

The primary function of the Fleet Management Department is to provide high quality specifications for all vehicle and equipment purchases and assure the safety and serviceability of over 1,300 vehicles and equipment to support City operational efforts in a cost-effective manner. Fleet responsibilities include: preparing a variety of reports, processing invoices, monitoring compliance with vendor contracts associated with fleet maintenance, inspecting and generating specifications for new vehicles, evaluating vehicle usage, scheduling and performing preventive maintenance and repairs to all city vehicles. Duties also include stocking and maintaining the fuel management system which consists of three sites that deliver several thousands of gallons of fuel monthly and tracks our preventive maintenance; maintaining a motor pool of vehicles for use by other departments or divisions; and responding to emergency situations twenty-four hours a day.

STRATEGIC PRIORITIES (SP)

SP V: Effective and Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP V, G&O 2: Provide Customer Satisfaction, Not Only Customer Service

PERFORMANCE MEASURES (PM)

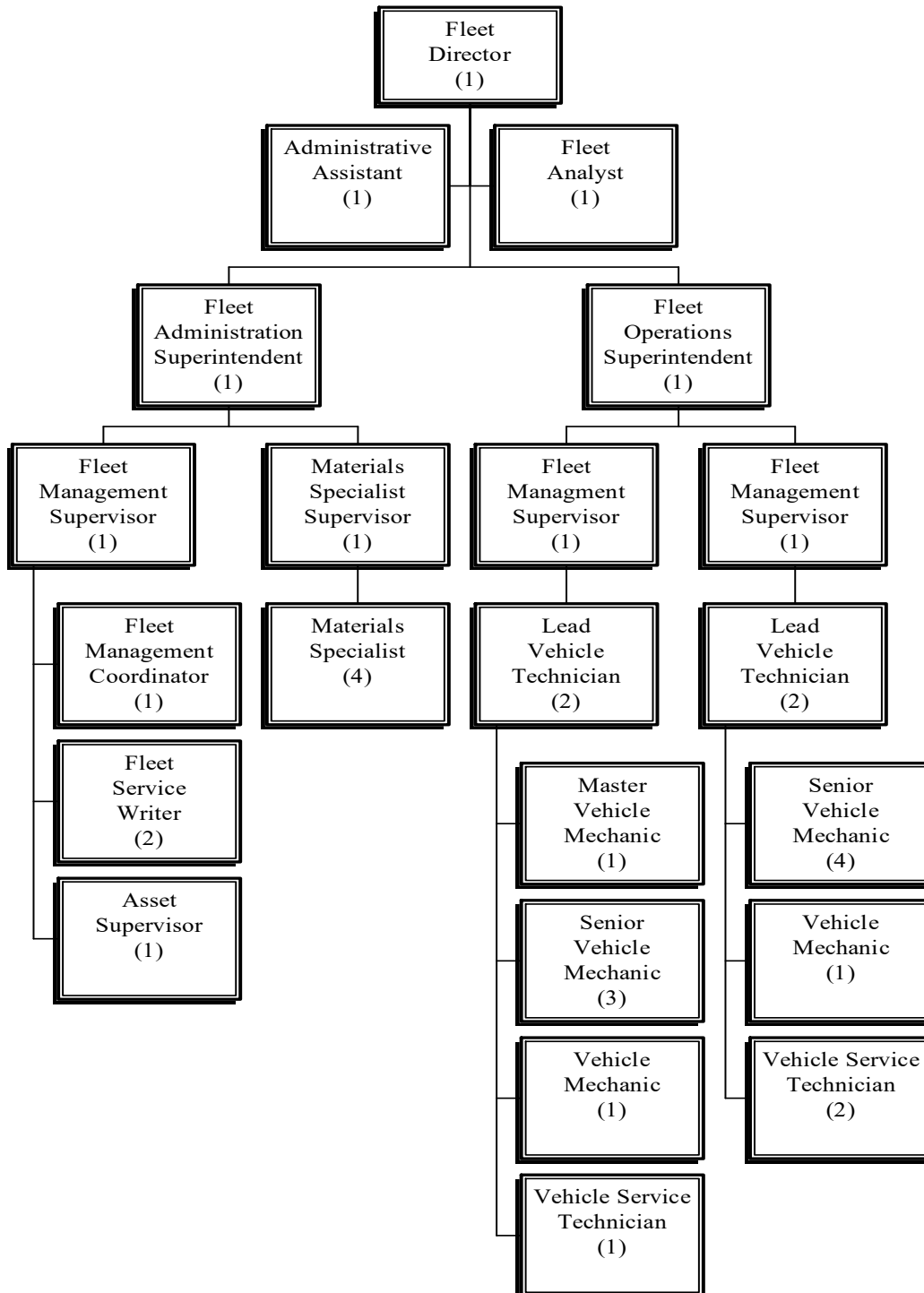
Measures	FY 2019	FY 2020	FY 2021	FY 2022
SP V, G&O 2, PM 1: Direct Labor %	58%	77%	73%	75%
SP V, G&O 2, PM 2: % "On-Time" Preventative Maintenance	74%	84%	90%	90%
SP V, G&O 2, PM 3: Average Competitor's Rates are:				
- Light Duty (Hourly Rate)	\$110	\$110	\$115	\$115
- Heavy Duty (Hourly Rate)	\$130	\$130	\$137	\$137
- Road Service Call (Hourly Rate)	\$141	\$141	\$155	\$155
 % In-House Repair Costs	 36%	 53%	 58%	 60%

Note: Fleet's flat hourly rate is \$85/hour

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Fleet Management



FLEET MANAGEMENT*SUMMARY*

The primary function of the Fleet Management Department is to provide high quality specifications for all vehicle and equipment purchases and assure the safety and serviceability of over 1,300 vehicles and equipment to support City operational efforts in a cost-effective manner. Fleet responsibilities include: preparing a variety of reports, processing invoices, monitoring compliance with vendor contracts associated with fleet maintenance, inspecting and generating specifications for new vehicles, evaluating vehicle usage, scheduling and performing preventive maintenance and repairs to all city vehicles. Duties also include stocking and maintaining the fuel management system which consists of three sites that deliver several thousands of gallons of fuel monthly and tracks our preventive maintenance; maintaining a motor pool of vehicles for use by other departments or divisions; and responding to emergency situations twenty-four hours a day.

Major Object of Expenditure	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023
REVENUES	2,977,463	2,943,850	3,181,976
TOTAL REVENUES	2,977,463	2,943,850	3,181,976
PERSONNEL SERVICES	1,933,823	2,088,611	2,203,886
OPERATING EXPENSE	549,037	662,485	757,435
DEPRECIATION EXPENSE	188,633	192,754	220,655
TOTAL EXPENSES	2,671,493	2,943,850	3,181,976
TOTAL NET INCOME/(LOSS)	305,970	0	0
TRANSFER IN	430,000	0	0
FULL TIME POSITIONS	32	32	34
Capital Purchases	388,722	400,750	50,000

Class Title

Vehicle Service Technician	0	0	3
Vehicle Mechanic	2	2	2
Vehicle Mechanic, Senior	7	7	7
Vehicle Mechanic, Master	0	0	1
Lead Vehicle Technician (Grade 8)	6	6	4
Administrative Assistant	1	1	1
Fleet Management Director	1	1	1
Fleet Maintenance Supervisor	3	3	3
Fleet Management Supt.	2	2	2
Asset Supervisor	1	1	1
Senior Accounting Analyst	1	1	1
Fleet Service Writer	2	2	2
Materials Specialist	4	4	4
Materials Specialist Supervisor	1	1	1
Fleet Management Coordinator	1	1	1
TOTAL	32	32	34

FLEET MANAGEMENT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2020/2021	ADOPTED 2021/2022	ADOPTED 2022/2023	VARIANCE + / (-)
65					
7110	Regular Wages	1,211,176	1,413,466	1,491,398	77,932
7120	Overtime	32,975	30,000	20,000	-10,000
7130	Part Time	0	21,902	23,009	1,107
7210	W/C Insurance	44,466	55,244	57,847	2,603
7230	Uniforms	14,024	20,667	23,070	2,403
7260	FICA Matching	90,463	112,101	117,382	5,281
7270	Pension Matching	287,486	169,616	178,968	9,352
7280	Insurance Matching	244,973	257,615	283,212	25,597
7290	Contribution Matching	8,261	8,000	9,000	1,000
7514	Contract Labor	3,559	0	12,000	12,000
7550	Communications	13,845	14,788	18,000	3,212
7600	Travel	3,056	9,000	7,000	-2,000
7610	Auto Allowance	6,025	6,000	6,000	0
7630	Train/Cont.Education	5,779	12,000	31,000	19,000
7700	Risk Allocation	29,979	35,064	46,192	11,128
7860	Maint: Building	189	0	0	0
7870	Maint: Motor Equip	29,032	35,315	34,846	-469
7880	Maint: Mach/Imp/Tools	102,939	80,578	138,324	57,746
7900	Utilities	62,275	63,000	65,000	2,000
7990	Dues and Fees	24,353	3,050	6,000	2,950
8010	Supplies	17,506	22,000	29,400	7,400
8016	Small Equip	66,428	90,000	95,860	5,860
8050	Rental of Equipment	0	0	6,000	6,000
8110	Gasoline	29,815	8,256	8,988	732
8150	Food	2,622	2,000	3,500	1,500
8900	Depreciation	188,633	192,754	220,655	27,901
8951	Indirect Cost	151,634	281,434	249,325	-32,109
Total		2,671,493	2,943,850	3,181,976	238,126



Appendix



ANNUAL BUDGET GLOSSARY OF TERMS USED IN THIS BUDGET

The following is an abbreviated list of the specialized governmental budgeting and accounting terms used in this budget.

ACCOUNT NUMBER – A line item code defining an appropriation.

ACCRUAL ACCOUNTING – a basis of accounting in which revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they occur.

AD VALOREM TAXES – Commonly referred to as property taxes. Real and personal property are levied on annually according to the property's valuation and tax rate.

AMORTIZATION – The reduction of debt by regular payments of principal and interest sufficient to retire the debt by maturity.

APD – Albany Police Department

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

APPROPRIATION ORDINANCE – The formal budgetary document enacted by the legislative body, which contains all approved appropriations for the fiscal year.

ARRA – The American Recovery and Reinvestment Act of 2009 is a direct response to the economic crisis. The recovery Act has three immediate goals: 1) Create jobs and save existing ones, 2) Spur economic activity and invest in long-term growth, 3) Foster unprecedented levels of accountability and transparency in government spending.

ASSESSED VALUATION – A valuation set upon real estate or other property by a government as a basis for levying taxes.

BALANCED BUDGET – A budget in which the estimated current expenditures are equal to or less than the estimated current revenues.

BASE BUDGET – The base budget consists of personal services only. Price and quantity changes are reflected in the base budget but only to the extent that they are in support of personal services. Program and/or capital improvements are not included in the base budget.

BASIS OF BUDGETING – A system used by an individual government to determine when budgetary revenues have been realized and when budgetary expenditures have been incurred.

BOND – A written promise to pay a specified sum of money, called the per value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

BONDED DEBT – That portion of indebtedness represented by outstanding bonds.

BUDGET – A service plan for a given period embodying estimated expenditures for providing services and the proposed means of financing them. A balanced budget limits expenditures to available resources.

BUDGET ADJUSTMENT – A revision to the adopted budget that occurs during the affected fiscal year as approved by the Board of Commissioners via an amendment or a transfer.

BUDGET CALENDAR – The schedule of key dates that a government follows in the preparation and adoption of its budget.

BUDGET MESSAGE – A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

BUDGETARY BASIS – This refers to the basis of budgeting used to estimate financing sources and uses in the budget.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CAD 911 – Computer Aided Dispatch 911-call handling.

CAFR – Comprehensive Annual Financial Report

CAPITAL IMPROVEMENTS/ASSETS – Construction, renovation, physical improvement projects, vehicles or tangible items such as tools, desks, machinery and equipment costing more than \$5000 each and having a use-life of more than one year.

CDBG – Community Development Block Grant

CIP – Capital Improvement Program

COLA – Cost of Living Adjustment

COMBINED SEWER OVERFLOW PROJECT (CSO) – A \$38 million project mandated by the state and federal governments requiring Albany to separate its storm drainage and sanitary sewer systems.

COMPLEXITY OF WORK PROCESS/ACTIVITIES – Measures of levels of difficulty associated with work process or activities.

CONTINGENCY – Those funds included in the base budget for the purpose of providing a means to cover minor unexpected costs during the budget year.

DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services over a period of time. Debts of government include bonds, time warrants, notes, and floating debts.

- A. **General Obligation Debt** is secured by the pledge of the issuer's full faith, credit, and taxing power.
- B. **A Revenue Debt** is a bond, debt, or obligation for which principal and interest are payable exclusively for the earnings of a government enterprise. This term can refer more broadly to any state or local government debt that is not a general obligation.

DEBT LIMIT – The maximum amount of debt that a municipality is permitted by law to incur – also known as “Debt Ceiling.”

DEBT SERVICE – Payment of principal and interest to lenders or creditors on outstanding debt.

DEFICIT – The excess of an entity’s liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

DEPRECIATION – Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

EFFECTIVENESS – Depicts the degree to which performance objectives are being achieved or otherwise reflects the quality of local government performance.

EFFICIENCY – Reflects the relationship between work performed and the resources required to perform it; Compares outputs to input.

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND – Enterprise funds are used "to account for operations that are financed and operated in a manner similar to private business enterprises . . . where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed primarily through user charges". Services accounted for in enterprise funds are tangible, and it is possible to determine the extent to which they benefit individual service consumers.

ENTITLEMENT – The amount of payment to which a state or local government is entitled as determined by the federal government.

EQUITY AND AVAILABILITY OF SERVICE TO USERS – Measures referring to fair or equitable distribution of service in different locations or populations.

ERU – Equivalent Residential Unit

EXPENDITURES – Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

EXTERNAL CUSTOMER SATISFACTION – measures of quality from external sources.

FINANCIAL INDICATORS – Comparison of planned vs. actual expenditures, cost, obligations, receipts, allocations or losses.

FISCAL YEAR –The twelve month period to which the annual operating budget applies and at the end of which the city government determines its financial position and the results of its operations.

In Albany, the fiscal year runs from July 1 to June 30 of the following year.

FIXED ASSETS – Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

FUND – Governmental accounting systems are organized and operated on a fund basis. A fund is an independent financial and accounting entity. It has a balanced set of accounts and records, cash and other resources together with all related liabilities and residual equities or balances which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Though funds are independent entities within the financial records of a government, there need not be physical segregation of assets.

FUND ACCOUNTS – All accounts necessary to set forth the financial position and results of operations of a fund

FUND BALANCE – This is the unencumbered balances of appropriation from the prior fiscal year.

GASB – Governmental Accounting Standards Board.

GENERAL FUND – The General Fund provides general-purpose governmental services such as Police, Fire, and Street Maintenance. This fund accounts for the revenues and activities not required

by law or administrative decision to be accounted for in a special fund. Ordinarily, the General Fund has a great variety of revenues and is used to finance many more activities than any other fund.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The accounting rules and procedures adopted by the accounting profession to facilitate uniformity in preparing financial statements.

GENERAL REVENUE – The revenue of a government other than those derived from and retained in an enterprise. If a portion of the net income in an Enterprise Fund is contributed to another non-enterprise fund, such as the General Fund, the amount transferred constitutes general revenue to the government.

GFOA – Georgia Finance Officers Association.

GIRMA – Georgia Interlocal Risk Management Agency.

GMA – Georgia Municipal Association.

GOALS – A longer-term broader statement of intent.

GOHS – Governor's Office of Highway Safety

INTERNAL MEASURES OF QUALITY OF PRODUCT SERVICES – Measures of quality from internal sources.

INVESTMENTS – Securities and real estate held for production of revenue in the form of interest, dividend, rentals or lease payments. The term does not include fixed assets used in governmental operations.

JOB FAMILY – Occupational categories that group together positions that have certain common characteristics. Treatment of groups of jobs in this manner provides a more concise and accurate method of evaluating individual jobs.

LEVY – To impose taxes, special assessments of service charges for the support of governmental activities.

LONG-TERM DEBT – Debt with a maturity of more than one year after the date of issuance.

MSA – Metropolitan Statistical Area

MISSION – The reason or purpose for the organizational unit's existence.

MODIFIED ACCRUAL ACCOUNTING – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due..

NET INCOME – Proprietary fund in excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating expenses and operating transfers-out.

OBJECTIVES – The specified end result expected and can include the time at which it will be achieved.

OMB – Office of Management and Budget.

OPERATING EXPENSES – Proprietary fund expenses that are directly related to the fund's primary service activities.

OPERATING INCOME – The excess of proprietary fund operating revenues over operating expenses.

OPERATING RATIOS – Efficiency measures such as cost per unit, productivity measures and ratios of direct to indirect cost.

OPERATING REVENUES – Proprietary fund revenues that are directly related to the fund's primary service activities. They consist primarily of user charges for services.

OUTCOMES OF PRODUCT OR SERVICE – Direct results achieved through the provision of goods and services by the City.

OUTPUTS OR FINAL PRODUCTS – Products or services produced, distributed or provided to clients.

PENSION TRUST FUND – The trust fund used to account for public employee retirement systems. Pension trust funds are accounted for in essentially the same manner as proprietary funds, but with an important expanded emphasis on required fund balance reserves.

PERFORMANCE INDICATORS – A particular value or characteristic used to measure efficiency or effectiveness.

PERFORMANCE MEASUREMENT – The regular collection and reporting of a range of data useful in the management and operation of programs.

PROGRAM BUDGET – A budget wherein expenditures are based primarily on programs of work and secondarily on character and object class.

REVENUES – The income attributable to a designated fiscal accounting period that will affect the balance (surplus) or deficit resulting from the operations of that period.

SAIP – Self-Administered Insurance Program

SINKING FUND – Schedule of annual payments required on General Obligation Bonds Payable. Principal and interest are payable from an ad valorem tax upon all property of the City.

SPLOST VI – Special Local Option Sales Tax, the sixth implementation of a one percent sales tax for special projects to help build and maintain the City's infrastructure.

TAD – Tax Allocation District

TAX DIGEST – The total assessed value of all real estate property, motor vehicles, mobile homes, timber and heavy-duty equipment in the city of Albany, Georgia.

TAX LEVY ORDINANCE – An ordinance by means of which taxes are levied.

TAX RATE LIMIT – The maximum rate at which a government may levy a tax. Overall tax rate limits usually restrict levies for all purposes and of all governments, state or local, having jurisdiction in a given area.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for a common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

TIMELINESS OF PRODUCT OR SERVICE – Measures of timeliness, which may be based on specific standards or past trends.

UNIFORM CHART OF ACCOUNTS – State mandated financial reporting format for governments.

WG&L – Water, Gas and Light

WORK/ACTIVITY LEVEL – Work measure that assesses intermediate steps in producing outputs.

WORKLOAD – The amount of work compared to capability.



CITY OF
Albany
GEORGIA

