



CITY OF
Albany
GEORGIA



ADOPTED BUDGET



FISCAL YEAR 2024

**IMPROVING OUR FUTURE BY
INVESTING IN INFRASTRUCTURE**



**ANNUAL BUDGET
For The
Fiscal Year
Ending June 30, 2024**

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Albany
Georgia**

For the Fiscal Year Beginning

July 01, 2022

Christopher P. Morill

Executive Director

MISSION

The City of Albany delivers fiscally responsible, highly dependable services to citizens in the community and the region with integrity and professionalism.

VISION

The City of Albany is a collaborative regional leader delivering exceptional services and enhancing quality of life, while fostering an atmosphere where citizens and businesses can thrive.

STRATEGIC PRIORITIES

Safe, sustainable, and business-friendly. Economic development, jobs, infrastructure, and asset management. Promotion of the City as a great place to live, work and play. Effective service delivery and excellent fiscal responsibility.

THE BOARD OF COMMISSIONERS



Jon Howard
Ward I



Jalen Johnson
Ward II



Vilnis Gaines
Ward III



Mayor
Bo Dorough



Mayor Pro Tem
Chad Warbington

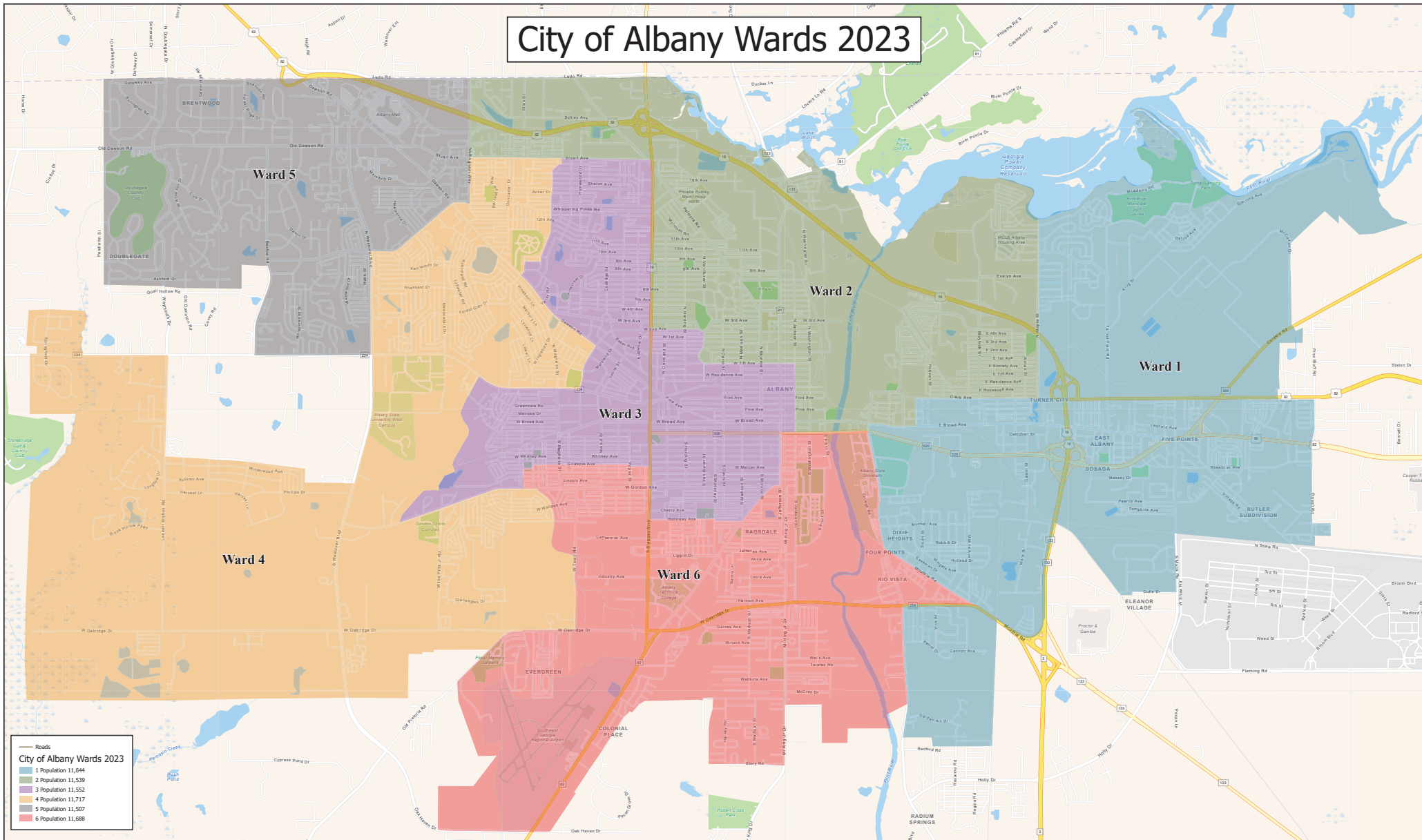


Robert Langstaff
Ward V
Page 9 of 640



Demetrius Young
Ward VI

City of Albany Wards 2023



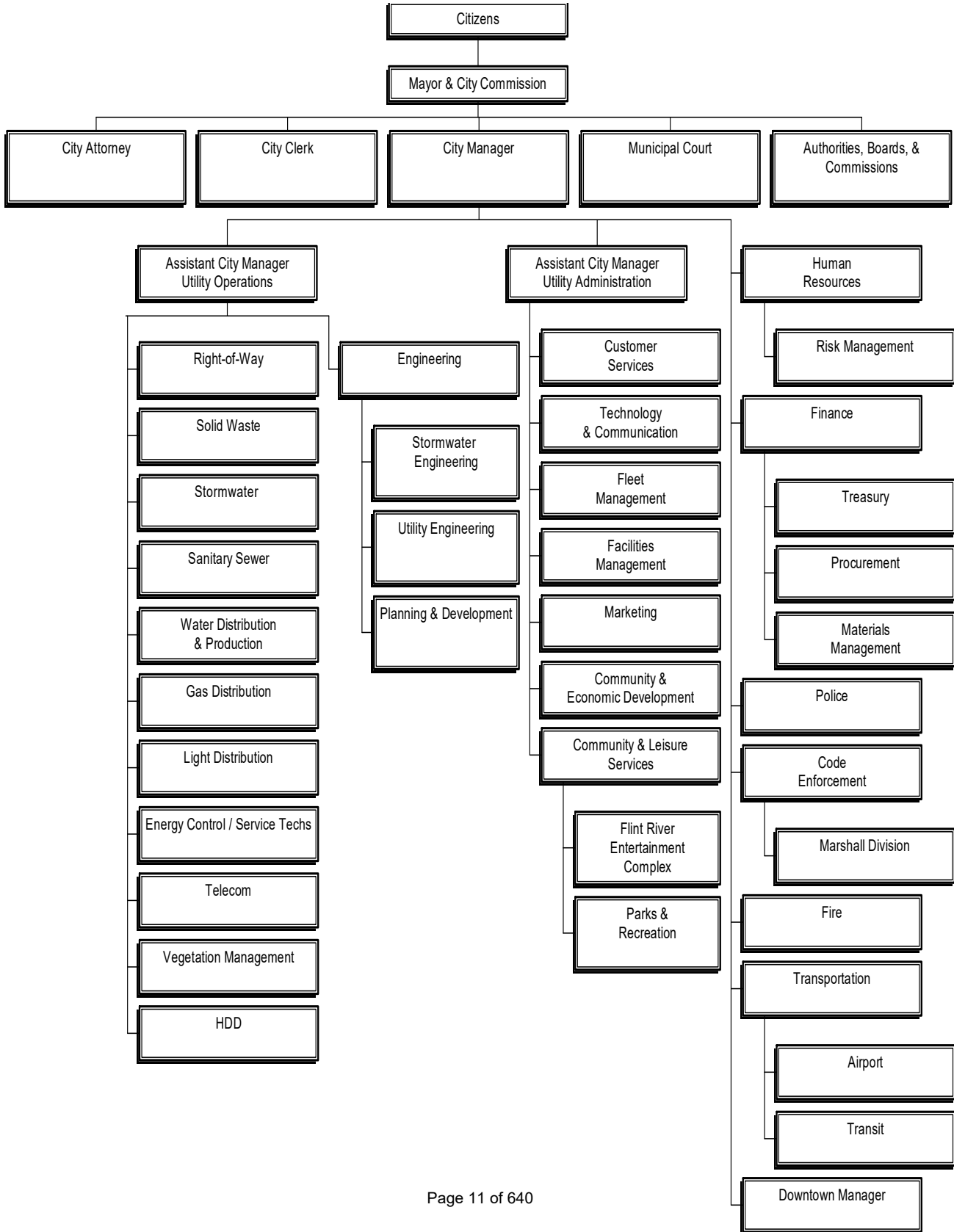
City of Albany Wards 2023

- 1 Population 11,644
- 2 Population 11,539
- 3 Population 11,552
- 4 Population 11,717
- 5 Population 11,507
- 6 Population 11,688



Disclaimer: Albany GIS makes every effort to produce the most accurate information possible. No warranties, expressed or implied, are provided for the data herein, its use or interpretation. All data is subject to change.





Government and Organization

The City of Albany has operated under the Commission-Manager form of government since January 14, 1924. The seven member Commission consists of a Mayor (*elected at large*) and six Commissioners (*elected on a ward basis*). The Commission appoints members to various Boards, Authorities, and Commissions. The Commission also appoints the City Manager, City Clerk, City Attorney, Assistant City Attorneys, Director of Municipal Court Admin, and Municipal Court Judge. The City Manager, as the City's Chief Administrative Officer, is responsible for the enforcement of laws and ordinances and the implementation of policies passed by the Commission. The City Manager appoints department heads to assist with these responsibilities.

GENERAL GOVERNMENT

Steven Carter – City Manager
Vacant – Assistant to the City Manager
Bruce Maples - Assistant City Manager for Utility Operations
Yvette Fields - Assistant City Manager for Utility Administration
Sonja Tolbert - City Clerk
C. Nathan Davis - City Attorney
Willie Weaver - Municipal Court Judge
Sharri Twyman – Director of Municipal Court Administration

DEPARTMENT HEADS

Angela Calhoun – Interim Director of Human Resources Management
Derrick L. Brown – Chief Financial Officer
Peter Bednar – Director of Fleet Management
John Dawson – Chief Information Officer
Paul Forgey - Director of Planning & Development
Michael Persley - Police Chief
Nathaniel Norman – Code Enforcement Director
Cedric Scott - Fire Chief
John Hawthorne – Director of Community & Economic Development
Robbie Griffin – Interim City Engineer
Stacey Rowe - Director of Utility Operations, Public Works
Steven Belk – Director of Community and Leisure Services
David Hamilton - Director of Transportation
Jimmy Norman - Director of Utility Operations
Donald Gray - Director of Facilities Management
Mary Ann Petty - Director of Administrative Services
Lequrica Gaskins - Downtown Manager

Community Information***Origin and Growth***

Situated in the Plantation Trace region, Albany is the primary trade center for Southwest Georgia. It is the county seat for Dougherty County, Georgia. The City lies at the head of the Flint River, 182 miles south of Atlanta. Incorporated in 1853, the City was laid out in 1836 by Alexander Shotwell and named for Albany, New York. The City of Albany was originally incorporated by an Act of the General Assembly of Georgia on December 27, 1838.

The chief farm products are cotton, peanuts, corn, tobacco, and to a lesser extent, paper-shell pecans and forest products. Albany has developed a diversified industrial economy, which includes companies such as Procter & Gamble, Miller Coors, and Master Foods USA-a Mars Incorporated Company. Also, the Marine Corps Logistics Base (MCLB) in Albany is a shining star within the Department of Defense and has established itself as a leader in the adoption of private sector business strategies to accomplish its mission.

The City of Albany makes available the Albany Job Investment Fund to companies that meet funding criteria and are considered to be long-term beneficial investments for the community. With awards of up to \$6 million, the City of Albany is an attractive destination for companies to expand or begin.

Government and Organization

The City of Albany has operated under the Commission-Manager form of government since January 14, 1924. The seven-member Commission consists of a Mayor elected at large and six Commissioners elected on a ward basis. The Commission appoints the City Manager, City Clerk, Assistant City Clerk, City Attorney, Assistant City Attorney, Municipal Court Judge, Director of Municipal Court Administration, City Solicitor, and Public Defender. The City Manager is the City's Chief Executive Officer, and is charged with the enforcement of the laws and ordinances passed by the Commission. The Commission also appoints members to various Boards, Authorities and Commissions.

Educational Facilities

For higher education, Albany has a hometown college, a progressive technical college, and a job corps center. Albany State University, a proud member institution of the University System of Georgia, elevates its community and region by offering a broad array of graduate, baccalaureate, associate, and certificate programs at its main campuses in Albany as well as at strategically-placed branch sites and online. Albany Technical College is a unit of the Georgia Department of Technical and Adult Education. Turner Job Corps Center also serves the Albany area as a fully accredited Vocational Education Institute, providing high-quality academic and vocational training programs to prepare students (ages 16 - 24) to take their places in today's technical work force. The City is also served by 21 schools (14 elementary, 4 middle, and 3 high schools), along with 1 career academy, 1 public alternative school, and a number of private schools.

Sources: Georgia.gov/cities-counties/albany
Dougherty.k12.ga.us

DEMOGRAPHICS

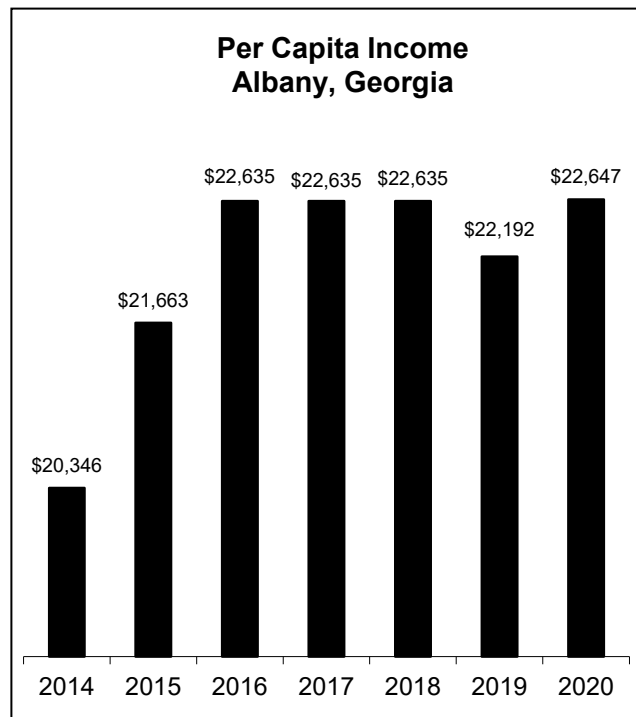
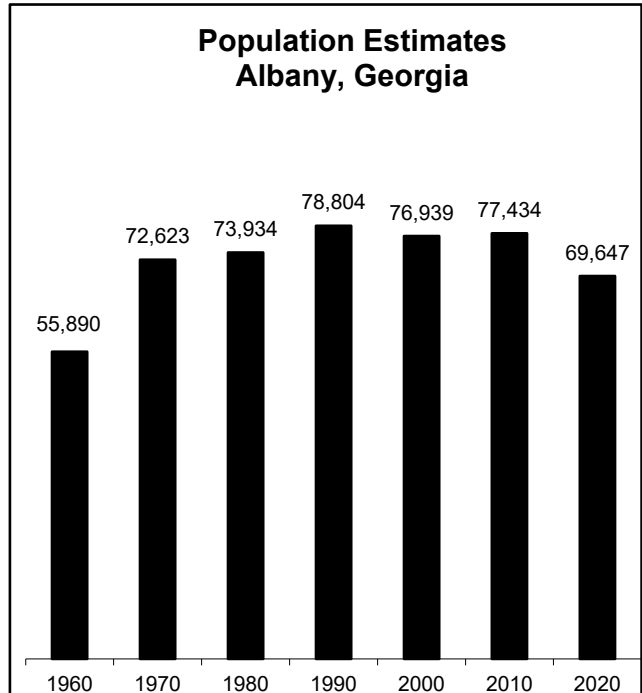
GENDER	(2020 Census)
Male	46.2%
Female	53.8%

AGE COMPOSITION	(2020 Census)
Under 5 Years	6.7%
Under 19 Years	27.8%
20 - 24 Years	8.9%
25 - 44 Years	26.0%
45 - 64 Years	22.1%
65 - 74 Years	9.1%
75+ Years	6.1%

RACE/ ETHNIC ORIGIN	(2020 Census)
Black	77.1%
White	20.6%
Hispanic	1.3%
Asian/American	0.8%
Indian/Hawaiian	
Other2%

AREA	(2020 Census)
Land Area	57 square miles
Elevation	212 ft. above sea level
Rainfall	51.4 inches
Avg. Annual Temp.....	66° F

OCCUPATIONAL COMPOSITION	
Educational Services & Health Care & Social Services	25.9%
Service Occupations	12.5%
Retail Trade	12.5%
Arts, Entertainment, & Recreation, & Accommodation & Food Services	10.8%
Manufacturing	9.9%



Sources: U.S. Census Bureau, Quick Facts
<https://www.census.gov/quickfacts> and Fact Finder
<http://factfinder.census.gov>

COMMUNITY INFORMATION

MUNICIPAL SERVICES

Fire Protection ... 11 stations; 171 fire personnel and officers

Police Protection 247 personnel and officers
42 county officers
230 member sheriff's department provides protection outside the city limits

Garbage Services provided by the City's Solid Waste division

CITY FACILITIES & SERVICES

Miles of Streets 571

Number of Street Lights 11,295

EDUCATION

Elementary Schools 14

Middle Schools 4

High Schools 3

Number of area colleges 3
(Troy University maintains a satellite campus)

HEALTH

Hospital..... 1 (690 beds)

MD's 506

Dentists 49

Nursing homes 3 (509 beds)

RECREATIONAL FACILITIES

Public tennis courts 7

Parks 75

Area golf courses 1

Municipal swimming pools 3

Walking Tracks 4

Playgrounds 35

Community centers 4

Boat ramps 4

SCENIC ATTRACTIONS

Albany Museum of Art

Albany Municipal Auditorium

Weatherbee Planetarium

Cehaw Park

Thronateeska Heritage Foundation Museum

Albany Civil Rights Institute

Quail Hunting Preserves

Flint Riverquarium

Riverfront Park

Radium Springs Gardens

Sources: Choosealbany.com

LOCAL ECONOMY

Major Employers:

Name of Business

Phoebe Putney Memorial Hospital
 Marine Corps Logistics Base – Albany
 Dougherty County Board of Education
 City of Albany
 Albany State University
 Proctor & Gamble
 Dougherty County
 Teleperformance USA
 Molson Coors
 Georgia Pacific

Type of Business

Healthcare
 Federal Government
 Education
 Municipal Government
 Education
 Paper Goods
 County Government
 Technical Support
 Beverage
 Pulp & Paper Company

TRANSPORTATION

Motor Freight Carriers

- 5 interstate
- 24 inter/ intrastate
- 6 terminals
- Overnight service to Atlanta, Birmingham, Charlotte, Chattanooga, Columbia, Jacksonville and Knoxville

Rail

- Albany-Dougherty County served by Norfolk-Southern Corp. and Georgia & Florida Railway
- Switching service provided seven days per week by Norfolk-Southern and six days per week, to customer specs, by Georgia & Florida Railway
- Georgia offers 5,000 miles of track, the most extensive system in the Southeast

Water

Navigable River, Flint (9 ft. channel depth)

Air

Southwest Georgia Regional Airport (ABY) in Albany is the state’s second-largest cargo airport by landed weight. The airport offers three nonstop, daily, 35-minute Delta flights to Hartsfield-Jackson International Airport (ATL) in Atlanta utilizing regional jet equipment. On site at the airport is a UPS sorting facility. Airport amenities include a 6,601-foot grooved asphalt runway; aircraft tie downs; hangar rentals; lighted runways; precision and non-precision approaches; and an additional 5,219-foot cross-wind grooved asphalt runway.

Source: Choosealbany.com

BUDGET GUIDE

The 2023 - 2024 Annual Budget is divided into twelve (12) sections whose contents are explained below. This Budget Guide is provided to summarize the information contained in each section and to assist the reader in finding information.

Section I - City Manager's Message

This section includes the City Manager's transmittal letter, the strategic plan, and the adopted budget ordinance. Also included in this section are the revenue and expenditure recaps for the General Fund, Special Funds, Self-Sustaining Enterprise Funds, Supplemented Enterprise Funds, and the Utility Internal Service Fund.

Section II - Policies and Procedures

This section outlines the policies used to guide the preparation and management of the City's annual budget. This section also provides detailed information on budget development, budget adoption, the accounting policies and procedures for Fund Accounting, Governmental Funds, Debt Services, Procurement, and Revenue and Expenditure policies. In addition, this section includes the FY 24 budget calendar.

Section III - Revenue and Expenditures / Expenses

This section begins with a chart showing the relationship between funds, in addition to a chart showing the percentages of expenditures as it relates to personnel services, operating expenses, cost of goods sold, and capital improvement. Included in this section is a summary of the General Fund revenue sources and expenditure/expense categories for the 2023 - 2024 budget. This information is categorized by the following fund accounts:

- General Fund
- Special Funds
- Self-Sustaining Enterprise Funds
- Supplemented Enterprise Funds
- Utility Internal Service Fund

Section IV - Supplemental Information

In this section pertinent information is reported on the budget that analyzes trends and outlines the recent policy decisions that have impacted the City's budget, and its financial position. This section provides the reader with an overview of revenues/expenditures, debt and tax digest information, and personnel information.

Section V - General Fund Expenditure Detail

The General Fund is the City's major operating fund. It accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. The General Fund finances most of the regular day-to-day operations and accounts for approximately 23% or \$72,455,643 of the budgeted appropriation. It consists of the following departments: City Clerk's Office, City Manager's Office, City Attorney's Office, Municipal Court, Human Resources, Finance,

Technology & Communication, Planning & Development, Police, Fire, Code Enforcement, Engineering, Recreation, and Facilities Management. It also contains appropriations to independent agencies. The General Fund depends on revenues generated from such sources as property taxes, sales taxes, utility transfers, service charges, business licenses and permits, insurance taxes, and other revenue to cover its operating costs.

Section VI - Special Funds Expenditure Detail

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. About 19% or \$60,969,898 of the FY 24 Budget is allocated to Special Fund activities. Included in the Special Funds are Community & Economic Development, CAD 911, Hotel/Motel, Capital Improvement, Tax Allocation District (TAD), Job Investment, R3M, SPLOST, TSPLOST, and Grant Funds. The Albany Convention and Visitors Bureau will receive \$800 thousand of current year's actual Hotel/Motel tax revenue to promote tourism and growth in Albany.

Also included under Special Funds is the Debt Fund. However, the City does not have any active General Obligation Bonds that require repayment. Therefore, only the Capital Improvement Fund is financed through revenues received from the General Fund.

To encourage development in the Albany Riverfront and Gateway Development Plan the Commission established a Tax Allocation District (TAD) for that area. A TAD allows the City to sell bonds to finance infrastructure and other redevelopment costs within the designated district.

The Job Investment Fund was created to provide monies to companies that meet established criteria that are considered to be long term investments in the City of Albany.

R3M (Renovate, Repair, & Replace) Fund is designed to maintain and upgrade facilities & infrastructure maintained by the City. The expenditures within this fund do not meet the capital criteria.

The Special Purpose Local Option Sales Tax (SPLOST) VIII is a referendum approved by voters in November 2022 that allows for an extra penny in sales tax to fund a diverse list of community projects. It is not a separate tax; Georgia law allows local jurisdictions to use SPLOST proceeds to fund capital improvement projects that would otherwise be paid for with General Fund and property tax revenues. SPLOST VIII expenditures for FY 2024 are projected to be \$12,600,000. In addition to the SPLOST VIII expenditures, the City is continuing to push forward on SPLOST VII projects with an expected budget impact of \$9,986,624, which totals to \$22,586,624 in SPLOST expenditures budgeted in FY24.

Similarly, Transportation Special Purpose Local Option Sales Tax (TSPLOST) is a referendum approved by voters in March 2019 that allows for an extra penny in sales tax to fund a diverse list of community projects. It is not a separate tax. TSPLOST expenditures for FY 2024 are projected to be \$16,537,031.

Grant Fund is a Special Fund that has been established to carry out projects or programs that are not funded through the normal operating & capital budget process. These funds are used to account for resources received from outside agencies and are restricted for a specific purpose.

Section VII - Self-Sustaining Enterprise Funds (Utility Funds)

The Self-Sustaining Enterprise Funds consist of the Utility Funds maintained by the City of Albany. The Utility Funds charges for services are used serve the infrastructure and distribution needs of the City. About 50% or \$158,058,870 of the FY 24 Budget is attributed to the Utility Fund activities. Included in the Utility Funds are Light, Gas, Sanitary Sewer, Water, Solid Waste, Stormwater, and Telecom Fund. The Cost of Goods Sold makes up the majority of the budgeted expenses for FY 2024 in the amount of \$69,333,438 or 44%.

With projected revenues of \$96,111,437, the Light Fund it is easily the largest revenue generating enterprise fund for the City of Albany. Expenses are projected to be \$84,376,283, resulting in net income of \$11,735,154. This fund represents about 27% of the total budget. Its over 37,000 customers include residential, commercial, and industrial.

The Gas Fund is projected to generate \$17,110,000 in revenue through charges for service and incur \$17,025,604 in expenses, resulting in a net income of \$84,396. The fund represents about 5% of the total budget. It provides natural gas services to approximately 13,000 customers in Dougherty and Lee Counties.

The Sanitary Sewer Fund is projected to generate \$18,159,000 in revenue primarily through user fees and incur \$17,740,664 in expenses resulting in a net income of \$418,336. This fund represents about 6% of the total budget. Included under the Sanitary Sewer Fund are Wastewater Treatment, Wastewater Treatment/Lift Stations, Wastewater Sampling, and Sanitary Sewer Maintenance. This Division of Public Works is responsible for the treatment of the City's wastewater and for disposal of sewage sludge in accordance with Environmental Protection Division's guidelines. This division is also responsible for the maintenance of all sanitary sewers and for the installation of new taps and sewer extensions within the city limits of Albany.

The list of self-sustaining enterprise funds continues with the Water Fund. It is expected to generate \$14,200,000 in revenue and incur \$14,119,119 in expenses, resulting in net income of \$80,881. The fund represents about 4% of the total budget. The fund provides 14 million gallons of water per day to over 35,000 customers. While Water Distribution is responsible for these figures, the fund also includes Water Production. This department is capable of producing 36 million gallons per day from 39 dry wells. This is a vital resource for future economic development.

The Solid Waste Fund is expected to generate \$13,608,777 in revenue through service charges and incur \$13,476,061 in expenses, resulting in a net income of \$132,716. This fund represents about 4% of the total budget. Included under the Solid Waste Fund are Solid Waste Administration, Solid Waste Removal-Residential, Solid Waste Removal-Commercial and Special Services. This division is responsible for collecting and properly disposing of solid waste and recyclables generated by both residential and commercial customers. This division serves approximately 23,000 residential customers with a private contractor. The division also serves over 1,300 commercial customers.

The Stormwater Fund is projected to generate \$6,410,594 in revenue through user fees, while partially being supported through Sewer Fees in the amount of \$1,325,740 totaling \$7,736,334. Budgeted expenses from the Stormwater fund are scheduled for \$7,728,046 during fiscal year 2024. The budget net income for fiscal year 2024 is \$8,288. The Stormwater Fund represents about 2% of the total budget. Engineering Stormwater, Street Sweeping, Asphalt/Concrete, Grading/Construction and Storm Maintenance are included in this fund. The responsibility of the Stormwater Fund is to provide stormwater management services to include drainage system operation and maintenance of ditches, canals and ponds, and stormwater pump stations, and to provide street sweeping services necessary for the collection and disposal of stormwater-related debris. Other functions include maintenance of existing stormwater infrastructure and installation of new stormwater conveyance systems.

The Telecommunication Fund is the last of the self-sustaining enterprise funds. Revenue is expected to be \$3,649,270 and expenses are projected to be \$3,593,093, resulting in net income of \$56,177. The fund represents approximately 1% of the total budget. Telecom provides excellent fiber optic-based services to businesses in Albany and Dougherty County. The fund serves approximately over 1,000 connections to their customers.

Section VIII - Supplemented Enterprise Funds

The approved program and expense plan is recorded in this section for the Supplemented Enterprise Funds which include the following: Airport, Flint River Entertainment Complex, and the Transit System. Because these funds are not self-sustaining, they are budgeted to receive subsidies from the General Fund in the amounts of \$1,313,735, \$869,022, and \$1,647,127, respectively.

Section IX - Utility Internal Service Fund

The Utility Internal Service Fund provides support for all of the utility enterprise funds (Light, Sewer, Gas, Water, Solid Waste, Stormwater, and Telecom). It is comprised of eight (8) departments: Utility Management and Board, Investigations, Engineering, Marketing, HDD, Energy Control/ Techs, Vegetation Management, and Customer Service. The projected budget for this fund is \$15,803,441 in FY 2024.

Section X - Capital Improvement Program

This section includes all of the approved FY 2024 Capital Outlay/Improvement requests for the General Fund, Special Funds, Utility Internal Service Fund, and the Enterprise Funds. The capital outlay expenditure plan is listed by Department/Division. General Fund expenditures are budgeted to be \$6,430,745, while the Utility Internal Service Fund and Enterprise Funds are expected to have \$252,818 and \$45,169,126 in capital expenses, respectively. Also included in this section are the Georgia Municipal Association Lease Pool (GMA) capital requests.

Section XI – Fleet Fund

This section contains the Fleet Internal Service Fund provides support for all the maintenance and assistance in purchasing all rolling stock utilized by the City. The projected budget for this fund is \$3,395,530 in FY 2024.

Section XII - Appendix

This section contains a glossary of terms that may be useful in assisting the individual to interpret the budget.



City Manager's Message



Steven Carter
City Manager

Office: (229) 431-3234
Fax: (229) 431-3223

July 31, 2023

The Honorable Mayor and
Board of City Commissioners
City of Albany
Post Office Box 447
Albany, GA 31702-0447

Dear Mayor and Commissioners:

Transmitted herewith is the fiscal year 2024 adopted budget totaling \$316.9 Million. This budget has increased from \$299.6 Million in fiscal year 2023, driven primarily by the addition of SPLOST VIII projects while the previous SPLOST projects are being completed (\$10.4 Million increase). Also, there is a substantial investment in our personnel with a 13.51% cost of living increase for police officers through the rank of major and a 6.1% increase for all other personnel which cost of \$3.7 Million. In addition, the Capital Improvement Fund budget was increased due to the planned construction of the golf course maintenance building and the possible relocation of the municipal court expected in fiscal year 2024 (\$2.4 Million budget increase). There are 1,171 positions included in the budget, which increased the number of positions from 1,169 in FY 2023. Thirty-four positions (3%) are included in the Internal Service Funds; 671 positions (57%) are assigned to the General Fund, with the remaining 466 (40%) assigned to Special Funds and the Enterprise Funds, which includes Albany Utilities.

The City of Albany continues to exercise fiscal responsibility with all its Utility Funds. Many of them contain a provision to increase rates and fees by the amount of the Consumer Price Index (CPI) measured by the calendar year (January to December) and implemented on a fiscal year basis (July to June). With a CPI of 7.0% for our region, the City was able to minimize the impact on ratepayers by using CPIs of 3.0% to 7.0% while still positioning funds for financial sustainability. This will allow for consistent operational funding, capital replacement, and the ability to take on additional projects in the future.

Mayor and Board of City Commissioners

July 31, 2023

The Stormwater fees were increased to the stated goal of \$6.50/ERU (Equivalent Residential Unit) established in 2014 during FY 2022. A CPI of 7.0% was applied to these fees. The Sewer Fund has an extremely aggressive deadline, established by the environmental agencies, of separating 85% of the combined sewer/stormwater system over the next 2 years. The 10-year capital plan will work towards separation at the cost of \$132 Million. This large project comprises many smaller ones and will require a combination of funding sources. One of the necessary steps to increase debt capacity was a 5.0% rate increase in fiscal year 2024. The Solid Waste rate also implemented a 3.0% CPI increase to offset the increased operational costs.

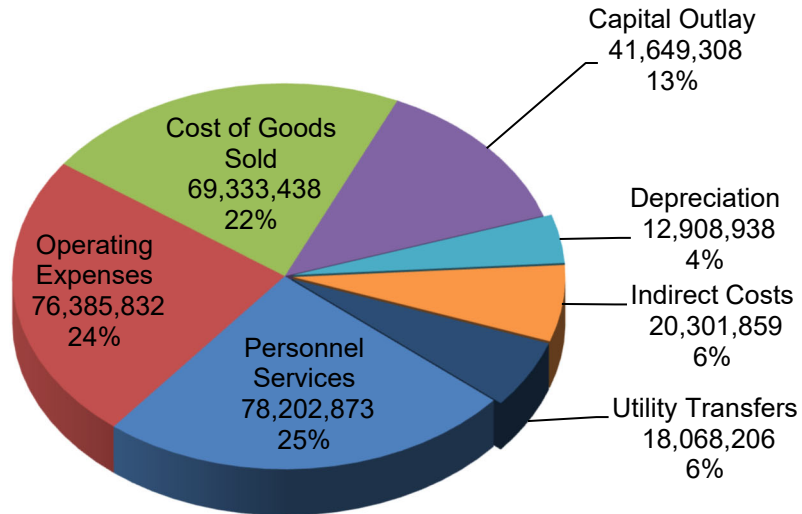
Revenues – In preparing revenue projections, staff analyzed five years of historic trends, the fiscal year 2024 operating budget, the condition of state and local economies, and other factors that might affect the City’s revenue sources. Projected revenues for the General and Special Funds total \$133,425,541, an increase of 13.7% or \$16,119,461 compared with the prior year. This results primarily from the passing of the SPLOST VIII referendum in November 2022 while the SPLOST VII projects are still being concluded. The intergovernmental revenues between agencies and from the enterprise funds led to additional funds for the General Fund in fiscal year 2024. The General and Special Funds are presented as balanced budgets. The General Fund budget does require the use of fund balance in the amount of \$377,136 to accomplish the stated goals of the Commission for fiscal year 2024. Due to the nature of some of the Special Revenue Funds, those funds may incorporate the use of fund balance or other funding that was received in prior years. One example of these funds would be prior years’ SPLOST and TSPLOST funding.

The City continues its delineation of service agreement (HB 489) initiatives with Dougherty County. This initiative includes funding from Dougherty County for their portion of the following City departments: Fire, Technology & Communications, Planning, Traffic Engineering, Procurement, Emergency Management, Recreation, CAD 911, and Code Enforcement. Through these joint agreements, the City anticipates receiving \$7,030,020 from Dougherty County for services provided.

The revenue budget for Enterprise Funds totals \$192,162,218, an increase of 0.7% or \$1,297,472 in revenues. The increase in revenues can be attributed to a combination of the \$1.9 Million in federal spending on the terminal and hangar project, decreases in Gas Fund revenue due to the pass-through of normalizing natural gas costs, and CPI increases in Water, Stormwater, Solid Waste, and Sewer. The total revenue budget for all Enterprise Funds collectively exceeds budgeted expenses by \$8,737,305. It is important to note that there will be \$34,696,444 in capital costs that are considered outside the normal operating budget for these Enterprise Funds. These costs, which include the Utility Funds and the Utility Internal Service Funds, are covered by the rates and fees.

Mayor and Board of City Commissioners
July 31, 2023

Budget Overview - The chart below shows the total operating budget of \$316,850,454 by category:



Personnel Services – Employee Wages and Benefits represent 25% of the total budget and is the largest overall expense to the organization. This is an increase of 5.7% or \$4,231,445 compared to FY 2023, which was \$73,971,428. There are 1,171 authorized budgeted positions shown in Personnel Services.

Operating Expenses – Operating expenses also make up a significant part of the organization’s budget representing 24% of the total. It is an increase of 12.5% or \$8,472,495 over FY 2023.

Cost of Goods Sold – COGS is another large portion of the overall budget and represents 22% of the total. This is a decrease of 6.6%, or \$4,896,061, compared to FY 2023. Unfortunately, the City has very little control over these expenses. Because of this, staff must endeavor to mitigate the pass-through effect on our customers through careful long-term forecasting, planning, and risk hedging.

Utility Transfers – The transfers from the Utility Funds to the General Fund amount to \$16,742,466 (there is also a \$1,325,740 transfer from Sewer to Stormwater). This is the largest revenue source for the General Fund, accounting for 23.1% of its total revenue.

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Indirect Costs – The costs of the support departments (Legislative, City Manager, City Attorney, Human Resources, Finance, Technology & Communications, Facilities Management; and the Utility Internal Service Fund, which includes Customer Service, Vegetation Management, Energy Control/Service Techs, Horizontal Directional Drilling, Marketing, Engineering, Investigations, and Utility Management) are allocated to the Enterprise Funds based on an in-depth study of the individual transactions for each department. The cost of \$20,301,859 is equitably shared by these Funds according to the level of support received.

Capital Improvement Program (CIP) – \$41,649,308 has been allocated for capital outlay and depreciation of prior years' capital expenses. The Capital Improvement Program (CIP) is a five-year planning instrument used by the City of Albany to identify capital requirements. The CIP plans for expenditures that exceed \$5,000 and have a useful life of more than one year. The CIP utilizes all available funding sources, including but not limited to: Grants, SPLOST, TSPLOST, GMA financing, bonding, GEFA financing, as well as other financing alternatives and the use of cash reserves from prior years' excess revenues over expenditures.

The CIP is reviewed and updated each year to reflect the changing priorities of the organization. This program has a direct impact on the General Fund's operating budgets. The acquisition of replacement assets initially reduces operating expenditures while deferring increases in maintenance costs. The addition of new assets, such as a building, tends to decrease operational expenditures for maintenance of the building. The impact that capital acquisition has on the operating budget is anticipated and incorporated into the financial plan.

The Capital Improvement Fund (CIF) - The General and Special Revenue Funds' capital projects are funded from a minimum of 15% of the annual sales tax revenue, totaling \$1,713,043. Certain capital needs of supplemented Enterprise Funds are also funded through the CIF. For example, the City's 10 - 20% local matching shares for Transit and the Airport are usually paid out of the CIF. However, the self-sustaining Enterprise Funds' capital needs are funded through alternative sources, as stated above in the CIP section.

The GMA Lease Pool – The CIF also accounts for the debt service payments of the GMA lease pool agreement. In 1998, the City entered into a 30-year lease agreement with the Georgia Municipal Association (GMA) for \$10,000,000 in certificates of participation. The GMA lease pool provides flexibility to renew assets and decrease operational expenditures for all participants. The City may appropriate a percentage of sales tax revenue to fund the annual GMA debt payment if needed. The current CIP has made great use of the lease pool in recent years, maximizing opportunities as the program nears maturity.

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Internal Service Funds – An Internal Service Fund (ISF) provides a mechanism for which expenses can be tracked for certain internal costs and properly charged to the departments and/or funds that receive those benefits. Since all expenses are charged back to the benefiting fund, an ISF has no net effect on the total budget, and expenses within these funds are not considered in the total budgeted expenses presented. Information presented in this book regarding ISF's is for informational purposes only. The city currently has 5 internal service funds: Risk Management, Workers' Compensation, Public Employees Group Health Plan (PEGHP), Fleet Management, and the Utility Internal Service Fund (UISF).

Risk Management Program – The Risk Management Division and the City Attorney's office manage the City's Risk Management Program. These two units work together to contain costs associated with liability issues for the City. This coverage includes airport liability, Georgia fire fighters' cancer benefit program, automobile liability, automobile physical damage, boiler and machinery, crime, electronic data processing, fiduciary liability, general liability, law enforcement liability, property damage, public officials' liability, extended reporting period, travel, accident, and unlicensed equipment. All departments are allocated a pro-rata share to contribute to the fund based on experiences. The appropriation for FY 2024 is \$3,497,220, an increase of \$549,632 from the last fiscal year.

Workers' Compensation Fund – Expected contributions for FY 2024 are \$1,718,582, a decrease of \$13,068 over the last fiscal year. Performance in recent years has been very stable, but we will continue to monitor the fund's reserves to ensure adequate funding for long-term sustainability. The City's main objective continues to be: (1) to assure that the injured employee gets the best and most efficient medical care available, and (2) to get the injured worker whole and back to work as quickly as possible.

Public Employees Group Health Plan (PEGHP) – The Group Health Plan is designed to meet the medical needs of the employees and their eligible dependents. The premium costs are shared between the City and its employees at a ratio of approximately 84% and 16%, respectively. These contributions are then used to pay for claims as they are submitted by a third-party administrator.

Fleet Management – Fleet Management operates outside of the General Fund to serve the rolling stock needs of the City of Albany's fleet. The related expenses are captured in the object accounts 7870, which represent Maintenance of Motor Equipment. The Fleet Management program charges the individual departments for goods and services rendered monthly. Direct costs, as well as overhead costs, are captured in its rates and mark-up on the parts managed by the department.

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General Fund – The General Fund budget for FY 2023 totals \$72,455,643, an increase of \$3,708,832 from the FY 2023 General Fund adopted budget of \$68,746,811. This is primarily driven by the 13.51% increase for police officers through the rank of Major and a 6.1% COLA (Cost of Living Adjustment) for all other employees. The General Fund finances the operations of General Government, Public Safety, Recreation & Parks, Engineering, Planning & Development Services, and Facilities Management. The level of service provided is our top priority while effectively managing our costs.

Special Revenue Funds – Collectively, the City’s Special Revenue Funds total \$60,969,898, an increase of 25.6%, or \$12,410,629 from the FY 2023 adopted budget. One major cause for the increase is the addition of SPLOST VIII projects while the SPLOST VII projects are completing. The City has budgeted the amount of the funding expected to be spent and will consider grant awards as they are received during the fiscal year for non-recurring grants with a SPLOST or TSPLOST matching portion. Included in this category are Community & Economic Development, CAD 911, Hotel/Motel, Capital Improvement, TAD, R3M, SPLOST, TSPLOST, Gortatowsky, and Grant Funds. More detail about some of the funds included in the Special Funds category follows.

Community & Economic Development – The Department of Community & Economic Development (DCED) is a Special Revenue Fund with a budget of \$6,882,121, which is a decrease in budgeted expenditures from the FY 2023 adopted budget of \$6,917,904. The funds are allocated to the City by the U. S. Department of Housing and Urban Development (HUD) and the income received from repayment of loans, rents, etc., represents this fund’s revenue sources. The Department of Community & Economic Development is designed to expand economic opportunities, provide decent housing, and meet the other needs of persons of low-to-moderate income. DCED will receive a direct subsidy from the General Fund of \$211,351, as well as a significant amount of other services and assistance.

Hotel/Motel Fund - The amount expected from the 8% hotel/motel tax totals \$2,440,000, a 5% increase compared to FY 2023. These funds are allocated annually to the Albany Convention and Visitors Bureau to promote tourism, conventions, and trade shows. Some funds are also set aside to support the Flint River Entertainment Complex directly.

Sponsored Operations (Grants) – The Grant Fund is a Special Revenue fund that provides for the administrative accounting of funds received from local, state, and federal sources for entitlement programs and discretionary projects. The fund totals \$2,071,520 in fiscal year 2024. The appropriations for grant projects do not lapse at the end of each fiscal year but remain in force for the life of the grant by means of re-appropriations contained in this budget document.

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Special Purpose Local Option Sales Tax VIII – The City of Albany and Dougherty County entered into an intergovernmental sales tax agreement on August 23, 2022. On November 8, 2022, voters approved the referendum to continue the 1% Special Purpose Local Option Sales Tax (SPLOST). The amount slated for collection from the sales and use tax between April 1, 2023, and March 31, 2029, is \$109,800,000. Sixty-four percent, or \$70,272,000, of those funds are scheduled for City administered projects and non-profit organizations. The budgetary impact is determined as the projects come online and are incorporated into the operating budget. The City of Albany projects are listed in the SPLOST VIII section of this document. These estimated collections are subject to change due to the fluctuations in taxable sales in the area.

Transportation Special Purpose Local Option Sales Tax – On January 14, 2019, the City of Albany and Dougherty County entered into an intergovernmental agreement and proposed a list of projects focused on transportation needs. The voters approved the referendum on March 19, 2019, to initiate a 1% Transportation Special Purpose Local Option Sales Tax (TSPLOST). Collections began on July 1, 2019, and will continue for five years until June 30, 2024. Overall projections are \$80,000,000, with sixty-seven percent, or \$53,600,000, allocated to the City of Albany. The overwhelming majority of the funds will be used for roadway improvements.

Debt Service Fund – This fund accounts for General Fund debt service transactions for bonds and debt other than those bonds issued by Albany-Dougherty Inner City Authority (ADICA). The Debt Service Fund is funded from the General Fund to cover its costs when there are General Obligation Bonds outstanding. The City does not have any general obligation debt currently.

Enterprise Funds – Enterprise Funds are funds whose revenue is primarily received from charges for services instead of general tax dollars. They are not required to have a balanced budget. The City has a total of ten enterprise funds. Seven are self-sustaining and three are supplemented by the General Fund. Solid Waste, Sanitary Sewer, Stormwater, Water, Gas, Light, and Telecom are the seven self-sustaining Enterprise Funds. The funds are self-sustaining because they generate enough revenue through service charges (or combined with spendable fund balance) to cover their costs. The top five are discussed in more detail.

Light Fund – This is the largest revenue producer, with budgeted revenues totaling \$96,111,437. Approximately 59.5% or \$57,230,324 of the revenue is appropriated to cover its COGS. Light is expected to have a net income of \$11,735,154, with a large portion used for the Advanced Metering Infrastructure debt service. This fund is also one of the largest contributors to the General Fund and is budgeted to transfer \$10,531,008 in fiscal year 2024. The Light Fund serves over 37,000 homes, businesses, and industries.

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Gas Fund – As a provider of natural gas to over 13,000 customers, the Gas Fund is budgeted to have revenues of \$17,110,000 from sales of 1,681,500 MCF (1000 cubic feet). Approximately 55.5% or \$9,495,772 of that revenue must cover its COGS. The fund is expected to have a net income of \$84,396, driven by the recent decrease in natural gas prices. There are plans for infrastructure expansion to create future revenue opportunities. This fund also contributes to the General Fund and is budgeted to transfer \$1,711,000.

Sanitary Sewer Fund – This fund is responsible for all sewers, the water pollution control plant, and some 100 pump/lift stations, with operating revenues of \$18,159,000 and expenses of \$17,740,664. As a result, the Sewer Fund is expected to have net income of \$418,336. These earnings will be important as the fund contributes to the Combined Sewer Separation project over the next several years. This fund will transfer \$1,346,661 to the General Fund.

Solid Waste Fund – This fund is budgeted to have \$13,608,777 in revenues with expenses of \$13,476,061, resulting in a net income of \$132,716. It is responsible for the collection and proper disposal of solid waste generated by over 25,000 residential and 1,300 commercial customers. The goal is to increase the efficiencies of this fund and continue to explore revenue expansion opportunities, especially in the commercial sector. The transfer for this year is \$1,088,702.

Water Fund – The Water Fund is projected to have a net income of \$80,881 with \$14,200,000 in revenues and \$14,119,119 in expenses. This fund provides 14 million gallons of water per day to over 35,000 customers and maintains hundreds of miles of water mains and services. It has the capability of producing up to 36 million gallons of water per day. This fund is budgeted to transfer \$1,136,000 to the General Fund.

Supplemented Enterprise Funds – These Enterprise Funds do not generate enough revenue to cover their operational costs; therefore, the General Fund subsidizes them. The Transit System, Airport, and Flint River Entertainment Complex are not able to sustain themselves and will collectively receive \$3,829,884 in assistance from General Fund revenues, an increase of \$1,339,117 over the FY 2023 allocation. This increase is due to CARES Act funding for the Airport being exhausted and the General Fund resuming its subsidy after three years of not being required to do so. The individual amounts received for Transit, Airport, and Flint River Entertainment Complex are \$1,647,127, \$1,313,735, and \$869,022, respectively. A significant amount of funding for the Transit System and Airport is provided by State and Federal grants. An example of that is the charges for services for the Airport in FY 2024 is only \$1,612,075 of the \$16,829,062 budget.

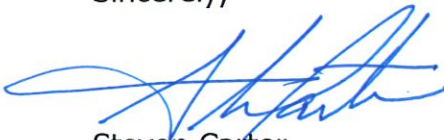
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A significant focus of the City in the coming fiscal year will be our infrastructure, with several projects underway simultaneously. We will enter the third year of the Combined Sewer System (CSS), Storm Drainage, and Sewer Upgrades that are part of the Commission-approved 10-year capital plan. Enhancements to our Recreational facilities throughout the City will begin to take shape as various aspects of the Recreation Masterplan are implemented. The strong interest in downtown will begin to be realized as the City looks to partner with public and private entities to boost residential opportunities and bring more businesses to the area. Funding is available in the budget to assist with this aspect of the Downtown Masterplan. Other major projects included in this year's budget are a new maintenance building at the golf course, Civic Center parking lot repaving, and a new Fixed-Base Operator (FBO) Terminal at the airport.

Some projects were completed in the previous fiscal year, which may lead to enhanced revenue streams. The hangar project at the airport and the Transportation Center downtown could play a vital role in these efforts.

This budget demonstrates our willingness to invest in our people. Implementing a pay study will further emphasize this and help us achieve our goal of being the employer of choice in Albany. We also want the citizens to realize how important it is for us to invest in our infrastructure, a necessity for our long-term viability. Now, more than ever, we are "Investing in the future of our community by investing in our infrastructure!"

Sincerely,



Steven Carter
City Manager

EXECUTIVE SUMMARY CITY OF ALBANY STRATEGIC PLAN

The employees of the City of Albany, under the leadership of the City Manager, the Mayor, and the Board of City Commissioners, have committed themselves to continually improving the efficiency and effectiveness of the organization. How does city government improve the services it provides to its citizens while maintaining responsible control of revenues and spending? How, in other words, can we continue to do more for less without sacrificing quality customer service? These are challenging questions faced by cities and towns everywhere.

Strategic Planning includes developing a vision and mission, identifying the organization's external opportunities and threats, determining internal strengths and weaknesses, establishing both long-term and annual objectives, and choosing particular strategies to pursue. This phase of strategic management is accomplished through the development of a strategic plan.

CITY OF ALBANY STRATEGIC PLANNING PROCESS

Priorities of the City Commission

A mission statement is a statement of purpose that distinguishes one organization from others by identifying the scope of the organization's operations in product, service, or market terms. In other words, a mission statement is a declaration of the organization's reason for being. It answers the question, "What is our business? Who are we?"

A mission statement is more than a statement of specific details; it is a declaration of attitude and outlook. It is usually broad in scope for two major reasons. First, a good mission statement allows for the generation and consideration of a range of feasible alternative objectives and strategies without limiting management creativity. Second, a mission statement needs to be broad to effectively reconcile differences among and appeal to the City's diverse citizenship.

In reviewing the Mission Statement and later in setting goals and objectives, the team incorporated the spirit of the six priorities set by the City Commission, which are:

- 1. Safe, Sustainable, and Business Friendly*
- 2. Economic Development and Jobs*
- 3. Infrastructure and Asset Management*
- 4. Promotion of the City of Albany as a great place to live, work and play*
- 5. Effective and Excellent Service Delivery*
- 6. Fiscal Responsibility*

New Initiatives

There are also some fiscal and short-term goals that have been identified to be pursued during the budget that is presented for 2023/2024. These short-term goals or initiatives are in line with the Mayor and Commission’s Vision, Mission, and Strategic Priorities for the City of Albany. For the 2023/2024 budget the new initiatives are as follows:

Safe, Sustainable, and Business-Friendly initiative:

13.51% salary increase for Police Officers through Police Majors in order to increase retention and recruitment within the Police Department.

Economic Development and Jobs initiative:

Land Acquisition Fund: Allowing the City to help facilitate the best business impact in key locations within the City.

Infrastructure and Asset Management initiative:

Airport Hangar & General Aviation Terminal Project: During fiscal year 2024, the City will be finishing the hangar project and the terminal project that will be a substantial investment in our assets at the Airport and provide our commercial partners a more attractive area to do business with the citizens of Albany.

Promote the City of Albany as a Great Place to Live, Work, and Play initiative:

Employee incentives: Free entry into Dougherty County School System regular season sporting events, Free entry to all Artesian Alliance Venues: Chehaw Park, Thronateeksa, and Flint RiverQuarium. Half-price tickets to ASU regular season sporting events.

Fiscal Responsibility initiative:

Sewer & Stormwater initiative: The 10-year Capital Plan has been approved by the Commission. Fiscal year 2024 is the 3rd full year of the Sewer capital projects will be pursued.

Albany Strategic Plan 2023

As a part of establishing these goals the City has established long-range plans, including the funding mechanism, to accomplish the goals and objective established by the Commission. The Commission will meet in calendar year 2023 to establish and update the 2023 strategic plan for future long-term planning. The progress and evaluation of the Strategic Plan 2023 goals are stated as follows:



Strategic Priorities Progress & Updates

Safe, Sustainable & Business Friendly					
Goal 1: Create a safe community to live, work, and play that encourages the well-being of Albany's citizens and assets.					
Objectives:		FY 20	FY 21	FY 22	FY 23
1	Increase police retention rate by 20%				
a	Sworn Officers Retention Rate	72%	74%	74%	74%
2	Survey 50% of the neighborhood to identify and develop a plan to address blighted residential & commercial structures	Complete	Complete	Complete	Complete
3	Conduct a needs assessment and develop a plan for installation of sidewalks near schools	Complete	Complete	Complete	Complete
a	Length of Sidewalk added near schools (in feet)	0	5,280	5,280	5,280
4	Enforce & strengthen blight tax for the City of Albany				
a	Nuisance Abatement Cases Processed for Demo/Rehab	138	134	240	99
b	% of complaints cleared within 60 days (Prpty mnt & nuisance)	80%	90%	90%	90%
5	Educate 75% of community groups on fire & property safety	On-Going	On-Going	On-Going	On-Going
6	Educate 75% of community groups on crime awareness	Complete	Complete	Complete	Complete
7	Produce 10 public service announcements in an effort to promote traffic safety awareness and reduce incidents in high risk intersections	On-Going	On-Going	On-Going	On-Going
a	# of Traffic citations issued	11,657	4,228	12,010	9,430
8	Upgrade downtown camera surveillance covering the riverfront for the protection of downtown investments and customers	On-Going	On-Going	On-Going	On-Going
9	Implement a public-private city-wide surveillance network to be used as a crime deterrent	On-Going	On-Going	On-Going	On-Going
10	Increase # of active neighborhood watch groups while increasing participation by 10%	On-Going	On-Going	On-Going	On-Going
11	Hold 4 educational events yearly presented by community leaders	On-Going	On-Going	On-Going	On-Going
12	Rehabilitate 10% of housing units within DCED target areas of the city annually	0.24%	0.17%	0.11%	0.18%
a	# of Housing Units rehabilitated within NRSAs	46	33	20	35
b	# Households assisted with direct homebuyer assistance	1	2	3	3
13	Implement a program of community safety officers for special police assignments	5 FT 5 PT	5 FT 5 PT	5 FT 5 PT	8 FT 5 PT
14	Collaborate with stakeholders to create a Land Bank				
a	# of Developers connected with tax-delinquent properties available through Land Bank for redevelopment	34	90	55	73



Strategic Priorities Progress & Updates

Goal 2: Create an environment that consistently encourages business development and educational opportunities				FY 20	FY 21	FY 22	FY 23
Objectives:							
1		Increase the # of new Telecom subscribers with high speed internet service		99	69	104	99
2		Develop a program for business to partner with high schools & colleges to provide training for youth through summer job programs		On-Going	On-Going	On-Going	On-Going
3		Demonstrate involvement with EDC in recruitment of new business to Albany		On-Going	On-Going	On-Going	On-Going
	a	# Development Review meetings with developer, engineers, etc.		16	18	20	20
	b	# of new business loans attracted by DCED program		1	2	2	1
4		Implement <i>Albany Works!</i> initiative with community partners					
	a	# of Community Partners involved with <i>Albany Works!</i>		20	20	20	20
	b	# of participants in the <i>Albany Works!</i> Program		24	100	100	100
5		Develop a City-wide internship program		On-Going	On-Going	On-Going	On-Going



Strategic Priorities Progress & Updates

Economic Development & Jobs

Goal 1: Expand Albany Utilities Infrastructure

Objectives:		FY 20	FY 21	FY 22	FY 23
1	Enable Metaswitch project	25%	100%	N/A	N/A
2	Expand utilities in unserved & underserved areas	On-Going	On-Going	On-Going	On-Going
3	Complete the design for natural gas & telecom infrastructure along Rails-to-Trails property	Complete	Complete	Complete	Complete
4	Construct Rails-to-Trails with associated utility infrastructure	On-Going	On-Going	On-Going	On-Going

Goal 2: Enhance Aviation & Transit to improve customer experience

Objectives:		FY 19	FY 20	FY 21	FY 22
1	Construct a new general aviation terminal & improve hangars at the airport	On-Going	On-Going	On-Going	Started Hangars
a	Project is funded through SPLOST & TSPLOST to begin FY 22	On-Going	On-Going	On-Going	Yes
2	Complete GRAD certification of the airport	Yes	Yes	Yes	Yes
3	Improve parking & rental car access	Complete	Complete	On-Going	On-Going
a	Gross Receipts from Parking Collected at the Airport	\$223K	\$261K	\$335K	\$335K
4	Expand ridership to include new transportation routes for ASU by way of downtown	Complete	Complete	Complete	Complete
a	# of Rides on the ASU Ram Rush Route	181,259	187,000	250,000	250,000
b	Expanded Ram Rush route to handle peaks beginning FY 2020	Planned	Added	Added	Added

Goal 3: Promote & support best practices and standards

Objectives:		FY 19	FY 20	FY 21	FY 22
1	Attain Fire ISO rating of 1 for City of Albany	II	II	II	II
a	Police: average response time for priority calls (in minutes)	6:53	6:30	6:30	6:30
2	Leverage the use of the Job Investment Fund for economic development activities	On-Going	On-Going	On-Going	On-Going
a	Utilized the revolving loan program to assist the Flint restaurant open in FY 2019	Complete	Complete	Complete	Complete



Strategic Priorities Progress & Updates

Infrastructure & Asset Management

Goal 1: Develop an efficient & sustainable infrastructure management program

Objectives:		FY 20	FY 21	FY 22	FY 23
1	Attain Reliable Public Power Provider (RP3) Certification	On-Going	On-Going	On-Going	On-Going
2	Install Advanced Metering Infrastructure System				
3	Begin the conversion to LED street lighting	95%	100%	100%	100%
4	Strive to obtain LEED certifications on all new City of Albany buildings	On-Going	On-Going	On-Going	On-Going
5	Require any new residential developments to provide sidewalks	On-Going	On-Going	On-Going	On-Going
6	Improve transit amenities (i.e. shelters & benches)	0%	28%	43%	43%
7	Develop & implement a funding plan to meet Municipal Separate Storm Sewer System (MS4) mandates	On-Going	On-Going	On-Going	On-Going
a	Funded through SPLOST sewer projects	N/A	N/A	N/A	N/A
8	Develop funding plan for Combined Sewer Outfall (CSO) in the Holloway Basin	On-Going	On-Going	On-Going	On-Going

Goal 2: Be recognized as the regional technology leader

Objectives:		FY 19	FY 20	FY 21	FY 22
1	Identify & prioritize technology needs	On-Going	On-Going	On-Going	On-Going
2	Implement P25 regional communication system	Completed	Completed	Completed	Completed
3	Expand Wi-Fi capabilities to public transportation	86%	100%	100%	100%
4	Expand high speed fiber optics				
a	# of Miles of Fiber Run	11.45	10	10	11
5	Deploy real-time transit app for transit tracking	Updating	Updating	Updating	Updating
6	Develop a plan to implement public Wi-Fi initiative downtown	On-Going	On-Going	On-Going	On-Going
7	Install E-Car ports/charging stations downtown	On-Going	On-Going	On-Going	On-Going
8	Research the feasibility of a rideshare program	On-Going	On-Going	On-Going	On-Going



Strategic Priorities Progress & Updates

Promotion of the City of Albany as a Great Place to Live, Work, and Play

Goal 1: To have a thriving downtown

Objectives:		FY 20	FY 21	FY 22	FY 23
1	Develop a downtown masterplan	On-Going	On-Going	On-Going	On-Going
2	Add 60 additional housing units to downtown	0	0	0	0
3	Develop a strategy to establish a university center downtown	On-Going	On-Going	On-Going	On-Going
4	Develop & implement a marketing strategy for downtown Albany	On-Going	On-Going	On-Going	On-Going
5	Pursue the development of a downtown conference center & hotel	On-Going	On-Going	On-Going	On-Going
6	Create additional annual downtown events				
a	# of Downtown Events	148	240	240	240

Goal 2: To be recognized as a vibrant community & tourism destination

Objectives:		FY 19	FY 20	FY 21	FY 22
1	Redevelop Paul Eames Park to create a regional hub for youth sports				
a	#of Special Events/Programs provided by Recreation	55	65	65	65
b	# of Participants in these special programs	5,800	7,000	7,000	7,000
2	Recruit regional sports tournaments				
a	# of Rounds played at the Municipal Golf Course	13,200	16,000	16,000	16,000
b	# of members at the Municipal Golf Course	139	150	150	150
3	Complete construction of the connector for the Rails-to-Trails to Riverfront Trail	65%	100%	100%	100%
4	Increase downtown businesses by 20%				
a	# of Businesses located downtown	245	252	252	252
5	Develop a marketing strategy with the CVB to increase tourism by 20%	On-Going	On-Going	On-Going	On-Going

Goal 3: To be recognized as a progressive & innovative community

Objectives:		FY 19	FY 20	FY 21	FY 22
1	Pursue certifications, accreditations, and awards				
a	% of Open Government platform project complete	10%	30%	30%	30%
2	Actively benchmark the City's programs & services				
a	Open Records Request: Processed	951	1,121	1,200	1,747
b	% of Open Records Request: Processed in 3 business days	90%	90%	90%	90%
3	Pursue innovative funding for projects and initiatives				
a	% of Deployment of technology around Smart Cities initiative	60%	100%	100%	100%
4	Expand public-private partnership projects and multi-sector collaborative initiatives	On-Going	On-Going	On-Going	On-Going



Strategic Priorities Progress & Updates

Effective & Excellent Service Delivery

Goal 1: Improve the processes in the planning & development and licensing & business support departments

Objectives:		FY 20	FY 21	FY 22	FY 23
1	Become more business-friendly & effective by implementing one unified computer software system				
a	# of businesses inspected for non-renewals	317	300	330	330
2	Create an interactive customer search portal for permit & project status				
a	# of Online renewals of occupational tax	357	397	400	400
3	Develop a small business concierge service	On-Going	On-Going	On-Going	On-Going

Goal 2: Provide customer satisfaction, not only customer service

Objectives:		FY 19	FY 20	FY 21	FY 22
1	Complete mandatory employee customer satisfaction training for all employees	Completed	Planned	Planned	Planned
2	Enhance the 311 customer experience				
a	# of minutes to serve 311 calls	3.08	3.08	3.00	3.00
b	# of payments through web service	51,164	55,000	60,000	60,000
3	Implement an annual customer satisfaction survey	N/A	N/A	N/A	N/A

Goal 3: Institute leadership & management development that is geared towards succession planning

Objectives:		FY 19	FY 20	FY 21	FY 22
1	Implement continuous cross-training to all managers & potential managers	On-Going	On-Going	On-Going	On-Going
2	Supervisors certification first-level & mid-level supervisors	On-Going	On-Going	On-Going	On-Going
3	Develop a leadership training for senior leaders	On-Going	On-Going	On-Going	On-Going



Strategic Priorities Progress & Updates

Fiscal Responsibility					
Goal 1: To have effective & consistent processes throughout the organization					
Objectives:		FY 20	FY 21	FY 22	FY 23
1	Complete 12 process improvement initiatives	6	8	8	8
2	Develop strategy to use ACH with vendors & customers				
a	% of Vendors Using ACH or electronic payments	1%	20%	20%	20%
Goal 2: Effectively manage organizational risk					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	All city employees receive annual safety training	Completed	Completed	Completed	Completed
2	Fully fund RP3	On-Going	On-Going	On-Going	On-Going
3	Enhance city-wide wellness program to include incentives	Planned	Complete	Complete	Complete
4	Develop strategic options to reduce pension liability	On-Going	On-Going	On-Going	On-Going
5	Develop educational strategy for TSP/LOST	Completed	Continuing	Continuing	Continuing
6	Review & update current financial management policies	Reviewed	Completed	Completed	Completed
Goal 3: Revenue enhancements					
Objectives:		FY 19	FY 20	FY 21	FY 22
1	Analyze & conduct utility rate studies	On-Going	On-Going	On-Going	On-Going
2	Implement advanced meter infrastructure (AMI)				
a	RFP process	100%	N/A	N/A	N/A
b	Contract Negotiations	80%	100%	N/A	N/A
c	Meter Installations (electric, water, and gas)	N/A	1%	20%	20%
3	Expand customer base for Gas & Telecom by 20%				
a	# of New Customers with Telecom service	105	69	109	102

AN ORDINANCE 23 - 109

ENTITLED

AN ORDINANCE ADOPTING BUDGET AND APPROPRIATIONS FOR THE PERIOD JULY 1, 2023, THROUGH JUNE 30, 2024; REPEALING PRIOR ORDINANCES IN CONFLICT AND FOR OTHER PURPOSES.

WHEREAS, a proposed FY 2024 budget has heretofore been submitted to the Mayor and Board of Commissioners of the City of Albany, Georgia, for their study and review; and

WHEREAS, the proposed budget has been carefully considered by the Mayor and Board of Commissioners; and

WHEREAS, the hearing required by O.C.G.A. § 36-81-5(f), was properly concluded,

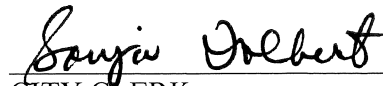
NOW, THEREFORE, BE IT ORDAINED by the Board of Commissioners of the City of Albany, Georgia, and it is hereby ordained by authority of same:

SECTION 1. The proposed budget and appropriations for the period July 1, 2023, through June 30, 2024, are hereby adopted, and the estimated receipts and expenditures therein contained are approved. A copy of the proposed budget for FY 2024 is on file in the office of the Chief Financial Officer and a summary of same is attached hereto in the form of a budget summary marked Exhibit "A". Said Exhibit "A" is made a part of this Ordinance and expressly incorporated herein by reference as fully as if set forth verbatim. The sums of money set out in the proposed FY 2024 budget are hereby appropriated to be paid out of the respective funds of the City of Albany designated in Exhibit "A" for the Fiscal Year beginning July 1, 2023, through June 30, 2024. The Chief Financial Officer is hereby authorized and directed to issue his warrants for the same as the several items shall respectively become due.

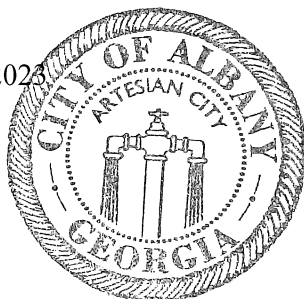
SECTION 2. All Ordinances, or parts of Ordinances, in conflict herewith are repealed.

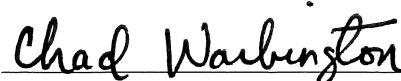

MAYOR

ATTEST:


CITY CLERK

Adopted: June 28, 2023



Introduced By: 

**REVENUES & EXPENDITURES / EXPENSES RECAP
FISCAL YEAR 2024**

Description	Adopted 2020/2021	Actual 2020/2021	Adopted 2021/2022	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
REVENUES						
GENERAL & SPECIAL FUNDS:						
General Fund	63,768,825	63,545,982	65,309,166	62,358,571	68,746,811	72,455,643
Community & Economic Development	4,825,816	4,480,332	4,301,086	3,390,465	6,917,904	6,882,120
CAD 911	2,592,877	2,128,678	2,461,161	1,877,798	2,420,272	2,536,148
Hotel/ Motel Fund	2,027,000	2,027,000	2,027,000	2,169,476	2,027,000	2,027,000
Capital Improvement	5,620,941	5,108,922	4,846,611	2,260,285	4,003,245	6,430,745
TAD Fund	392,640	392,990	394,765	342,195	388,338	388,738
SPLOST	22,751,616	15,921,777	16,981,392	20,459,040	12,114,256	22,586,624
TSPLOST	12,174,809	11,196,292	10,349,894	12,364,446	16,126,639	16,537,031
Job Investment Fund	0	218,876	0	42,672	0	0
R3M - Repair, Renovate, & Replace	1,500,000	295,088	1,000,000	4,771	1,000,000	1,500,000
Gortatowsky	20,500	180	0	30	6,145	9,972
Grant Fund	529,367	628,042	3,555,470	1,266,253	3,555,470	2,071,520
Special Funds	45,917,379	42,398,177	45,917,379	44,177,431	48,559,269	60,969,898
ENTERPRISE FUNDS:						
Light Operations	100,375,779	103,556,882	96,692,216	94,720,212	95,706,562	96,111,437
Gas Operations	17,090,516	16,870,529	17,092,700	19,873,247	19,016,000	17,110,000
Sanitary Sewer Enterprise	16,769,192	17,667,212	26,793,682	18,050,568	16,936,418	18,159,000
Water	12,366,386	11,974,271	12,718,369	11,648,789	12,758,500	14,200,000
Solid Waste Enterprise	10,868,349	11,589,171	12,334,705	12,461,120	13,099,000	13,608,777
Stormwater	5,608,233	7,870,607	7,132,323	6,873,304	7,337,828	7,736,334
Telecom Operations	3,715,341	3,571,390	3,728,471	3,397,472	3,649,270	3,649,270
Airport	2,718,185	3,293,666	13,680,079	9,184,875	13,016,176	14,905,785
Flint River Entertainment Complex	1,765,948	1,470,981	1,724,178	4,592,822	1,821,872	1,986,522
Transit System	5,174,586	4,590,530	6,904,353	10,817,930	7,523,120	4,695,093
Enterprise Funds	198,801,076	182,455,239	198,801,076	191,620,339	190,864,746	192,162,218
TOTAL REVENUES - ALL FUNDS	310,027,621	288,399,398	310,027,621	298,156,341	308,170,826	325,587,759

EXPENDITURES / EXPENSES						
GENERAL & SPECIAL FUNDS:						
General Fund	63,768,825	59,236,605	65,309,166	60,966,747	68,746,811	72,455,643
Community & Economic Development	4,301,086	4,204,978	4,301,086	3,757,785	6,917,904	6,882,120
CAD 911	2,461,161	2,121,164	2,461,161	2,360,963	2,420,272	2,536,148
Hotel/ Motel Fund	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000
Capital Improvement	4,846,611	4,886,055	4,846,611	2,169,441	4,003,245	6,430,745
TAD Fund	394,765	356,986	394,765	339,225	388,338	388,738
SPLOST	16,981,392	12,297,452	16,981,392	16,451,092	12,114,256	22,586,624
TSPLOST	10,349,894	3,225,334	10,349,894	740,025	16,126,639	16,537,031
Job Investment Fund	0	200,000	0	400,000	0	0
R3M - Repair, Renovate, & Replace	1,000,000	869,624	1,000,000	416,500	1,000,000	1,500,000
Gortatowsky	0	10,697	0	0	6,145	9,972
Grant Fund	3,555,470	628,042	3,555,470	1,101,599	3,555,470	2,071,520
Special Funds	45,917,379	30,827,332	45,917,379	29,763,630	48,559,269	60,969,898
ENTERPRISE FUNDS:						
Light Operations	96,632,283	88,666,664	88,999,501	83,442,089	84,905,147	84,376,283
Gas Operations	15,651,457	15,096,640	15,546,479	21,550,903	19,246,532	17,025,604
Sanitary Sewer Enterprise	16,036,612	15,762,589	16,266,366	15,445,418	16,950,514	17,740,664
Water	12,363,985	11,686,853	12,671,731	12,221,063	12,795,092	14,119,119
Solid Waste Enterprise	10,309,690	10,996,024	11,900,398	12,311,161	12,973,063	13,476,061
Stormwater	6,135,800	6,338,196	6,791,269	6,896,190	7,244,742	7,728,046
Telecom Operations	3,897,447	3,296,063	3,484,209	3,408,921	3,430,529	3,593,093
Airport	4,276,843	3,755,523	14,541,472	4,326,933	13,846,965	16,829,062
Flint River Entertainment Complex	2,247,227	2,799,221	2,295,092	4,351,420	2,389,011	2,567,180
Transit System	6,072,877	7,159,732	8,204,731	4,531,342	8,504,724	5,969,801
Enterprise Funds	180,701,248	165,557,505	180,701,248	168,485,440	182,286,319	183,424,913
TOTAL EXPENDITURES / EXPENSES - ALL FUNDS	290,387,452	255,621,442	291,927,793	259,215,817	299,592,399	316,850,454 *

For Information Purposes Only

INTERNAL SERVICE FUNDS:						
Utility Internal Service Fund (Revenue)	13,710,209	12,645,833	14,083,768	13,434,077	13,994,495	15,803,441
Utility Internal Service Fund (Expense)	<u>13,710,209</u>	<u>12,538,343</u>	<u>14,083,768</u>	<u>13,543,656</u>	<u>13,994,495</u>	<u>15,803,441</u>
Internal Service Funds (Net Effect)	0	107,490	0	(109,579)	0	0

* The expenses incurred in the Utility Internal Service fund have been properly recorded in each fund that utilizes its services. I.E. Water, Gas, Light, Telecom, Sanitary Sewer, Stormwater, and Solid Waste Funds. Therefore, these expenses have already been included in the total budget, reported above.

MAJOR REVENUE SOURCE SUMMARY

General Fund includes \$72,455,643 revenue accounts for 22.3% of the total FY 2024 estimated revenue of \$325,587,759. It represents an increase of \$3,708,832 from the previous year's projected revenue. These estimates are based on historical revenue collection trends as well as current economic trends in the national, state, and local economies. Sales taxes continue to recover and exceed expectations. In fact, the trends suggest that sales taxes has recovered back to pre-COVID levels.

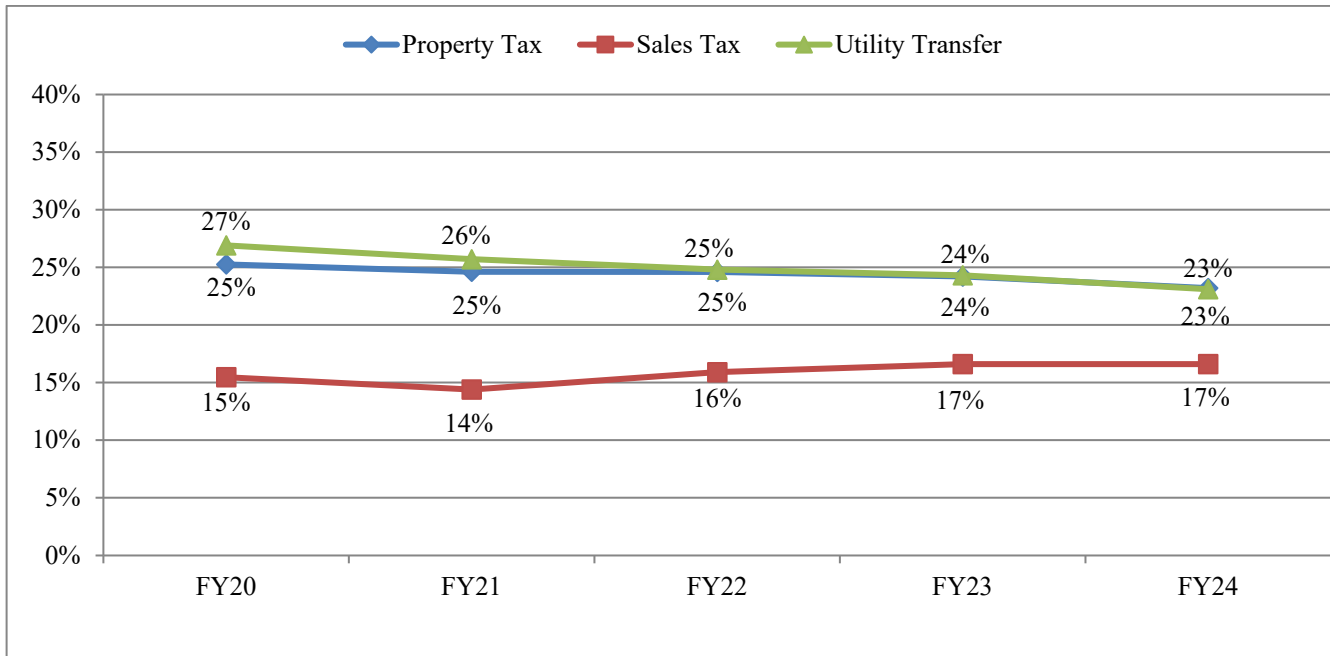
This general operating fund for the City is used to account for all financial resources traditionally associated with governmental functions that are not legally or otherwise accounted for in another fund. The most significant General Fund revenue components are property taxes, sales taxes, and the transfers from utility operations. Trends for these revenue sources are highlighted in the following section.

Property Taxes - Property Taxes are the largest source of revenue to the City. Current taxes (including Title Ad Valorem Taxes) provide \$16,809,921, approximately 23.2% of the General Fund Revenue. Property taxes are calculated using a state approved tax digest at millage rates set by the Mayor and Board of Commissioners. Presently, the millage rate for the City of Albany is 9.528 mills. One mill represents one dollar of tax for every \$1,000 of taxable value.

Utility Transfer - This is the second largest revenue source for the City of Albany and is estimated at \$16,742,466 or 23.1% of General Fund Revenue. The collective average of the transfer is 9.9% of all revenues. Funds are budgeted to transfer based on recorded revenues. For instance, Gas will transfer 10%, Light will transfer 11%, but all other Utility Funds will transfer 8%.

Sales Taxes - Sales Taxes are the third largest revenue source, with estimated revenues of \$12,316,962 or 17.0% of the General Fund Revenue. Sales Taxes are projected based on economic indicators and are collected at 1% of the State sales taxes. The Sales and Use Tax Rate in Dougherty County is presently 8%, and is distributed as follows: 4% State, 1% Local Option Sales Tax, 1% Special Purpose Local Option Sales Tax, 1% Transportation Local Option Sales Tax, and 1% Education Local Option Sales Tax. The City shares sales tax revenue with the County on a 60:40 basis of countywide collections (64:36 for SPLOST; 67:33 for TSPLOST). The State of Georgia limits a jurisdiction to one cent for general purpose.

The chart on the following page illustrates trends for the General Fund's three major revenue sources. Property tax revenue and utility transfer percentages have both decreased about 2% over the last two years. Sales tax revenue, on the other hand, has shown strong improvement in the last few years.



Light Fund is the largest of all the enterprise funds with anticipated revenues of \$96,111,437. It represents approximately 29.5% of the City of Albany’s FY 2024 Adopted Budget. This is a slight increase from fiscal year 2023 revenue based on expected consumption.

Sanitary Sewer Fund is the second largest with anticipated revenues of \$18,159,000 in revenues for FY 2024. In total this combined revenue equals 5.6% of the budgeted revenues. The increase in revenue of \$1,222,582 is due to implementing the 5% rate increase in order to continue to fund the necessary projects to meet the aggressive 3-year target of 85% separation put forward by environmental agencies.

Gas Fund is the third largest enterprise fund revenue producer with \$17,110,000 in budgeted revenues. This is approximately 5.3% of the City of Albany’s FY 2024 Adopted Budget. Gas revenues are decreased due to the decrease in cost of natural gas in FY 2024 compared with the previously budgeted amount.

Water Fund has a projected revenue of \$14,200,000 in FY 2024. Due to stronger than expected demand in FY 2023 and the 3% CPI, this is an increase in revenue of \$1,441,500 over last year or 11.3%

Solid Waste Fund is responsible for generating approximately 4.2% or \$13,608,777 of the City’s FY 2024 revenue, an increase of \$509,777 compared to FY 2023. Due to the increase in residential collection contract Solid Waste passed the cost \$2.69/month to the residential customers.

FY 2024

GENERAL FUND REVENUE

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Revenues			
General Fund			
Sales Tax			
5100 - Sales Tax	11,254,939	10,855,677	11,420,289
5110 - Sales Tax Energy	693,659	563,084	896,673
Property Tax			
5211 - Current Year Ad Valorem Tax	13,374,153	13,281,146	13,345,626
5212 - Prior Year Ad Valorem Tax	168,203	217,985	164,121
5221 - Automobile	157,511	172,709	146,739
5221 - TAVT	1,960,024	1,876,328	2,107,905
5221 - Alt Ad Valorem Tax	33,258	19,937	19,937
5222 - Mobile Homes	29,858	40,000	40,000
5245 - Personal Property Audit	5,807	0	0
5251 - Real Estate Transfer Tax	150,652	64,605	116,904
5252 - Payment In Lieu of Taxes	806,485	967,299	868,689
Other Taxes			
5214 - State of Ga-Railroad Eq	18,299	17,008	18,299
5230 - Intangible Tax	255,631	183,486	242,472
5240 - Penalties and Interest	97,279	107,511	112,883
5312 - Motor Vehicle Lic. and Permits	2,315	0	0
5322 - Liquor and Wine Tax	299,651	308,687	313,633
5323 - Beer Tax	792,044	836,358	807,292
5324 - Mixed Drink Tax	244,636	189,418	230,053
5335 - Passenger Car Rental Excise Tax	250,590	222,217	245,915
5341 - Casualty Insurance	77,543	76,650	74,397
Business Tax			
5310 - Occupational Tax	1,614,796	1,697,007	1,814,814
Licenses & Permits			
5310 - Penalty & Interest-Bus License	131,477	0	0
5311 - AT&T (ROW Agreement)	110,063	18,344	18,344
5313 - Windstream (ROW Agreement)	25,203	23,977	23,977
5313 - Right of Way Agreements	57	0	0
5313 - Small Cell Right of Way Agreements	2,665	0	0
5318 - Tower Cloud R.O.W.	47,656	48,000	48,000
5319 - Cell Tower Agreement	27,580	27,580	28,196
5321 - Alcohol Beverage Licenses	433,230	426,051	507,016
5325 - Alcohol Servers I/D Cards	20,940	17,017	17,826
5611 - Building Permits	379,762	440,258	433,562
5612 - Electrical Permits	42,727	45,814	41,945
5613 - Plumbing Permits	14,102	53,776	34,782
5614 - Gas Permits	519	1,490	865
5615 - HVAC Permits	30,300	41,366	36,975
5616 - Gas Certificates	30	257	0
5617 - Reinspection Fees	900	1,000	1,000
5620 - Plans Review	5,172	5,000	5,000
5621 - Sign Permits	3,542	5,437	4,237
5623 - Fire Permits	4,625	5,000	5,000
5624 - Demolition Permits	4,800	6,000	6,000
5643 - Zoning Fee	750	1,000	1,000
5644 - Planning Misc Fees	44,789	25,317	33,601

FY 2024

GENERAL FUND REVENUE

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Insurance Premium Taxes			
5340 - Insurance Taxes	6,422,120	6,230,751	6,097,421
Franchise Fees			
5314 - AT&T (BellSouth Telecomm)	169,378	202,290	182,021
5315 - Georgia Power	505,744	538,422	515,956
5315 - Mitchell EMC	112,031	115,230	126,369
5410 - Cable Television	640,937	674,233	656,168
5411 - Solid Waste Haulers Fees	419,166	402,936	430,000
5440 - Radio Tower Rental	(289)	3,410	3,410
Fines & Forfeitures			
5510 - Fines and Forfeitures	949,497	733,267	887,807
5510 - Fines and Forfeitures-Red Speed	1,471,369	900,000	2,783,567
5510 - Fines & Forf-Fees	(226,422)	(106,970)	(173,606)
5849 - False Alarms	8,150	5,167	6,525
Charges for Services			
Recreation			
5731 - Green Fees	69,037	100,000	100,000
5731 - Annual Memberships	44,213	40,000	40,000
5731 - Golf Merchandise	9,886	10,000	10,000
5731 - Golf Concessions	14,461	20,000	20,000
5731 - Power Rentals	123,248	150,000	150,000
5731 - Golf Miscellaneous	5	0	0
5731 - Range Ball	1,477	1,500	1,500
5731 - Rental Club	0	1,000	1,000
5731 - Beer Purchases	(4,817)	(5,000)	(5,000)
5733 - Carver Pool Admission	1,523	0	0
5735 - Baseball	50	0	0
5735 - Basketball, Adult	2,000	3,000	3,000
5735 - Basketball, Youth	12,400	15,000	15,000
5735 - Football	1,560	3,000	3,000
5735 - Softball, Adult	0	3,000	3,000
5735 - Softball, Youth	225	3,000	3,000
5735 - Tennis/Misc. Revenue	25,393	12,000	12,000
5735 - Ceramic Supplies	673	1,000	1,000
5735 - Cheerleading	245	0	0
5735 - Soccer	2,240	2,000	2,000
5736 - Recreation Rental	2,010	5,000	5,000
5736 - George Ort Banquet Hall	3,600	5,000	5,000
5737 - Special Events	1,086	0	0
5738 - Ceramic	247	0	0
5744 - Garnishment Fees	3,330	0	0
5746 - Attorney Fees	3,850	0	0
5813 - AFD Commerical Burn Permit	100	0	0
5813 - AFD Reinspection Fee	100	0	0
5751 - Graves	76,926	71,999	76,403
5752 - Perpetual Care	29,240	26,992	29,453
5753 - Lots	43,400	36,958	43,987
Intergovernmental			
5815 - SWAT Do Co Bd OF Comm	9,920	12,318	0
5815 - SWAT Do Co School Bd	(1,210)	1,586	0
5815 - SWAT for ASU	0	1,586	0
5890 - Coronavirus Relief Fund (CRF)	340,174	0	0

FY 2024

GENERAL FUND REVENUE

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Dougherty County			
5310 - Admin-Do Co HB489	23,650	21,030	23,100
5816 - Do Co Code Enforcement	66,698	139,132	138,076
5821 - Fire Protection	4,401,907	4,727,758	5,058,701
5822 - Information Technology	738,436	1,000,105	1,023,003
5823 - Planning & Development Services	295,566	290,580	279,243
5824 - Traffic Engineering	0	8,000	0
5825 - Central Services	75,000	75,000	75,000
5826 - Emergency Management	77,250	31,499	41,262
5829 - Recreation	180,700	180,700	180,700
State of Georgia			
5831 - Street Maint. & Construction	46,900	46,900	46,900
5832 - Highway Maintenance Contracts	116,295	116,295	116,295
5839 - Other Governments	19,208	0	0
City of Albany			
5845 - Indirect Allocation	5,513,852	5,284,758	6,701,461
5873 - Risk Management-Admin	445,028	496,501	509,695
Interest Income			
5550 - M Lynch Unrealized Gains Gener	(4,314,300)	0	0
5550 - Unrealized Gains Stabilization	(181,782)	0	0
5861 - Interest Income	1,007	0	0
5861 - M Lynch Interest - General	41,492	0	0
5861 - M Lynch Realized General	2,521	0	0
5861 - Interest Rev - Pooled (Accrued)	65,748	0	0
5861 - Merrill Lynch General Fees	(22,373)	0	0
5861 - M Lynch Interest Stabilization	30,067	0	0
5861 - M Lynch Realized Stabilization	504	0	0
5861 - Interest Rev - Stabilization (Accrued)	1,102	0	0
5861 - Merrill Lynch Stabilization Fees	(5,841)	0	0
Miscellaneous Income			
5870 - Discounts Earned	661	0	0
5872 - Election Qualifying Fees	4,050	0	0
5880 - Miscellaneous Revenue	218,086	0	228,589
5880 - Bid Bonds	(9,160)	0	0
5880 - P Card Rebates	124,224	60,000	125,000
5880 - Demolition Revenue	51,106	0	0
5889 - Handling Fee (Rtnd Ck Chrgd)	340	0	0
5895 - Misc. Police Receipts	11,756	0	0
5877 - Sediment/Erosion Control	1,901	0	0
5880 - Fireworks Distribution	1,332	0	0
Proceeds from Sale of Assets			
5868 - Gain/Loss on Sales	9,327	0	0
5868 - Net Book Value	(43,648)	0	0
5868 - Proceeds/ Sale of Assets	237,702	0	0
Transfers In/(Out)			
5991 - Operating Transfers In	16,823,046	17,008,718	17,155,466
5992 - Operating Transfers Out	(7,597,282)	(4,664,716)	(5,892,932)
5998 - Transfer from Fund Balance	0	815,080	377,136
General Fund Revenue Total	62,358,571	68,746,811	72,455,643

**FY 2024
GENERAL FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Transfers to General Fund			
Hotel/Motel Fund	415,818	300,000	413,000
Utility Fund			
Light	10,113,416	10,247,814	10,531,008
Gas	2,001,872	1,996,680	1,711,000
Water	1,081,061	1,084,473	1,136,000
Sewer	1,239,262	1,332,433	1,346,661
Telecom	316,920	310,188	310,188
Solid Waste	1,048,450	1,113,415	1,088,702
Stormwater	606,247	623,715	618,907
Transfer to General Fund Subtotal:	16,823,046	17,008,718	17,155,466
Transfers From General Fund			
Civic Center	(905,852)	(875,804)	(869,022)
Transit	(2,209,384)	(1,614,963)	(1,647,127)
Airport	0	0	(1,313,735)
Public Improvement Fund	(1,687,809)	(1,878,352)	(1,713,043)
DCED Fund	0	(201,000)	(211,351)
Grant Fund	(41,331)	(94,597)	(138,654)
Fleet Fund	(1,200,000)	0	0
Risk Fund	(1,552,906)	0	0
Transfers from General Fund Subtotal	(7,597,282)	(4,664,716)	(5,892,932)
GENERAL FUND REVENUE	62,358,571	68,746,811	72,455,643

FY 2024

GENERAL FUND EXPENDITURES

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024	(decrease) / increase	%(decr) / incr
City Clerk's Office	611,233	544,632	694,663	150,031	28%
City Commission	268,782	269,484	347,294	77,810	29%
City Manager's Office	1,094,285	781,638	808,015	26,377	3%
City Manager's Office-Downtown Development	296,930	653,026	700,078	47,052	7%
City Attorney's Office	509,779	605,705	670,853	65,148	11%
Municipal Court-Administration	653,750	839,707	1,095,141	255,434	30%
Municipal Court-Appointed	221,639	474,706	398,504	(76,202)	-16%
Human Resources	1,596,497	1,781,459	2,011,858	230,399	13%
Risk Management	444,328	496,501	523,897	27,396	6%
Central Services-Procurement	530,519	674,888	536,193	(138,695)	-21%
Central Services-Material Mgmt.	303,688	312,648	398,857	86,209	28%
Finance-Administration & Accounting	2,351,565	2,490,446	2,626,863	136,417	5%
Finance-Office of Mgmt./Budget	2,012,211	633,149	635,649	2,500	0%
Finance-Treasury	338,006	298,327	312,442	14,115	5%
Code Enforcement	1,241,157	1,928,225	2,007,731	79,506	4%
Code Enforcement-Marshall's Division	304,971	384,465	444,602	60,137	16%
Technology & Communication	2,572,730	3,612,551	3,570,425	(42,126)	-1%
Planning & Development Services	1,259,369	1,707,833	1,729,788	21,955	1%
Police-Administration	2,464,822	3,100,334	2,958,990	(141,344)	-5%
Police-Uniform	8,072,361	10,274,361	11,084,424	810,063	8%
Police-Support Services	1,663,306	1,736,099	1,661,517	(74,582)	-4%
Police-Investigative	2,993,293	3,408,022	3,798,615	390,593	11%
Police-Awarded & Seized Funds	1,730	0	0	0	0%
Police-Gang Unit	646,383	887,719	865,435	(22,284)	-3%
Police-Albany/Dougherty Drug Unit	770,899	799,737	981,757	182,020	23%
Police-Community Oriented Policing	228,156	224,448	246,300	21,852	10%
Police-SWAT	8,035	60,352	38,728	(21,624)	-36%
Fire-Administration	1,162,201	1,226,302	1,023,261	(203,041)	-17%
Fire-Suppression	13,533,457	14,059,864	15,235,558	1,175,694	8%
Fire-Prevention	443,340	565,506	664,881	99,375	18%
Fire-Training	447,376	486,198	582,261	96,063	20%
Fire-Emergency Management	82,523	123,138	44,657	(78,481)	-64%
Engineering	3,518,753	3,957,624	4,049,188	91,564	2%
Public Works - Right of Way	974,562	1,135,225	1,166,553	31,328	3%
Recreation-Administration	672,711	793,511	923,078	129,567	16%
Recreation-Centers & Gyms	507,851	606,788	585,341	(21,447)	-4%
Recreation-Athletics	550,977	565,104	606,176	41,072	7%
Recreation-Flint River Golf	767,043	860,872	839,040	(21,832)	-3%
Recreation-Health & Wellness	476,021	556,414	536,797	(19,617)	-4%
Facilities Management Administration	867,336	845,494	1,030,864	185,370	22%
Parks Maintenance	1,486,147	1,704,305	1,731,112	26,807	2%
Facility Maintenance	1,422,399	1,648,004	1,656,257	8,253	1%
Independent Agencies	593,627	632,000	632,000	0	0%
Total General Fund Expenditures:	60,966,747	68,746,811	72,455,643	3,708,832	5%

FY 2024

GENERAL FUND EXPENDITURES

Explanations for differences of more than 10% or \$100,000

City Clerk's Office budget is increasing due to the election costs that happen every other year.
Commissioners received an increase in compensation & added retirement benefits effective fiscal year 2024
City Attorney's Office increase is due to fully funding the Assistant City Attorney after not being filled for multiple years
Municipal Court Admin increase due to additional costs related to the transition to a full-time court & additional personnel
Municipal Court Appointed decreased due to trend and assumptions with regards to solicitor & public defender in FY24
Procurement Division is reduced as a result of cost savings due to merging with the Finance Department in FY24
Finance Administration Division increased due to personnel costs and the 6.1% COLA increase in FY24
Police Admin Division decrease is due to the removal of the year one costs of the gunshot detection program
Police had multiple divisions that had greater than 10% increase due to the 13.51% increase for Police Officers thru Majors
Police SWAT had a greater than 10% decrease due to the reduction in supply budget due to the trend analysis
Fire Admin Division had a large reduction in personnel when they moved from Admin to Prevention & Training
Fire Suppression increase is driven by the 6.1% increase for personnel plus the additional Assistant Fire Chief
Fire Emergency Management decrease is due to converting the EMA position to an Assistant Fire Chief in suppression
Recreation Admin Division was increased by filling the Director position and an increase in insurance costs due to claims
Facilities Management Admin Division increase is due to a large increase in contract cost for lawn & general contracting

FY 2024

COMMUNITY AND ECONOMIC DEVELOPMENT FUND REVENUE

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
<i>Rentals</i>			
5018 - *Rental Rev-Bus/Tech Ctr	97,542	100,000	100,000
5018 - *Rental Rev-CDBG	314,382	343,000	359,412
5018 - *Rental Revenue-Broadway Ct	117,192	123,700	123,180
5018 - *Rental Rev-Highland/Madison	39,120	38,000	28,260
5018 - *Rental Rev-N.Davis	23,610	24,000	26,760
5018 - *Rental Rev-Windsor	152,349	175,000	226,200
5018 - Rental Revenue	77,007	102,000	113,196
<i>Grant Revenue</i>			
5010 - *Grant Revenue-CDBG	815,459	881,940	775,486
5010 - *Grant Rev-Home	185,938	496,697	569,507
5010 - *Grant Rev-Home ARP	0	1,798,393	1,790,001
5010 - *Grant Rev-Home Counsel	19,306	21,725	0
5010 - Grant Revenue ESGP	32,144	45,000	50,000
5010 - Grant Revenue-CBDG-CV	60,240	526,396	376,396
5010 - Grant Revenue -CHIP	323,096	0	0
<i>Other Revenue</i>			
5018 - Program Income-Misc Rev NSP	8,113	6,500	6,500
5020 - *Misc Rev-Bus/Tech Ctr	2,230	1,000	1,000
5020 - *Misc Rev-CDBG	5,424	6,000	6,000
5020 - *Misc Rev-General Management	10,353	10,000	10,000
5020 - *Misc Rev-Home	6,216	2,000	2,000
5020 - *Misc-CDBG RLF	1,714	500	500
5020 - Misc Revenue TBRA	850	600	600
5024 - *Note Rev-CDBG AHOP	10,107	8,000	10,300
5024 - *Note Rev-Economic Dev	78,444	77,000	77,000
5024 - *Note Rev-Flood	270,749	180,000	153,000
5024 - *Note Rev-Home	107,575	102,000	94,000
5024 - *Note Rev-Redevelopment	49,645	42,000	53,000
5024 - Note Rev-CDBG RLF	98,365	85,000	85,000
5024 - Section 108 Note Revenue	336,114	336,114	589,186
5024 - Note Revenue-NSP	3,988	5,500	5,500
5024 - Note Revenue-New RLF	0	0	55,044
<i>Interest Earned</i>			
5920 - *Interest Inc-EDA Revolving	493	0	0
<i>Proceeds from Sale of Assets</i>			
5021 - *Sale Of Prop-CDBG	142,700	50,000	0
5021 - *Sale Of Prop-Home	0	0	0
5021 - *Sale of Property EDA	0	0	0
5021 - *Sale of Property NSP	0	0	0
<i>Operating Transfers</i>			
5991 - Transfer In	0	201,000	211,351
5998 - Transfer from Fund Balance	0	1,128,839	983,741
DCED FUND	3,390,465	6,917,904	6,882,120

FY 2024**CAD-911 FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5888 - Miscellaneous Income	1,011	0	0
5820 - Telecommunication	279,744	247,970	247,970
5885 - 911 Fees	1,597,043	1,740,000	1,620,000
5991 - Operating Transfers In	0	0	0
5998 - Transfer from Fund Balance	0	432,302	668,178
CAD-911 FUND	1,877,798	2,420,272	2,536,148

FY 2024**HOTEL/MOTEL FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5330 - Hilton Garden	268,336	250,000	250,000
5330 - Hotel/Motel Tax	2,125,824	1,927,000	2,000,000
5330 - STVR	191,134	150,000	190,000
5991 - Operating Transfers In	0	0	0
5992 - Operating Transfers Out	(415,818)	(300,000)	(413,000)
HOTEL/MOTEL FUND	2,169,476	2,027,000	2,027,000

FY 2024**CAPITAL IMPROVEMENT FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5500 - GMA Lease Pool	(3,955)	0	0
5861 - Realized Gains/Losses/Interest	576,430	0	0
5991 - Operating Transfers In	1,687,810	1,878,352	1,713,043
5998 - Transfers from Fund Balance	0	2,124,893	4,717,702
CAPITAL IMPROVEMENT FUND	2,260,285	4,003,245	6,430,745

**FY 2024
TAX ALLOCATION DISTRICT FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5200 - Property Tax	329,667	355,368	388,738
5252 - Payment in Lieu of Tax	12,528	32,970	0
TAD FUND	342,195	388,338	388,738

**FY 2024
SPLOST FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5100 - SPLOST Revenues	11,989,450	10,300,000	12,600,000
5125 - Other Municipalities	8,390,035	0	0
5500 - Interest Income	79,555	0	0
5998 - Transfer from Fund Balance	0	1,814,256	9,986,624
SPLOST FUND	20,459,040	12,114,256	22,586,624

**FY 2024
TSPLOST FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5100 - TSPLOST Revenues	11,421,781	10,500,000	11,000,000
5831 - LMIG	896,456	0	0
5861 - Interest Income	46,209	0	0
5998 - Transfer from Fund Balance	0	5,626,639	5,537,031
TSPLOST FUND	12,364,446	16,126,639	16,537,031

**FY 2024
JOB INVESTMENT FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5861 - Realized Gains/Losses/Interest	42,672	0	0
JOB INVESTMENT FUND	42,672	0	0

**FY 2024
R3M FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5861 - Interest Earned	4,771	0	0
5998 - Transfers From Fund Balance	0	1,000,000	1,500,000
R3M FUND	4,771	1,000,000	1,500,000

**FY 2024
GRANT FUND REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5010 - JAG	93,776	443,069	124,402
5806 - Planning (PL Grant)	66,857	0	182,647
5806 - PL Supplemental Grants	118,508	310,792	0
5807 - Section 8 FTA	52,730	67,600	56,775
5811 - GRPA Boost Grant	99,462	0	0
5819 - PSN Grant	11,245	40,000	0
5819 - Bullet Proof Vest	13,662	41,412	21,600
5819 - COVID Emerg Supplemntl	17,040		
5819 - Pol GEMA 2012 Bomb Dog	2,212	3,000	3,000
5820 - Community Court BJA Grant	83,991	400,000	231,369
5820 - Hazard Mitigation Grants	0	855,000	136,367
5820 - Safe Communities GOHS	413,385	0	0
5821 - Brownfield Grant	217,956	1,300,000	377,307
5823 - Performance Partnership Agre	28,820	0	0
5823 - Assistance to Firefighters	0	0	799,399
5832 - DHHS Health Literacy	5,278	0	0
5991 - Operating Transfers in	41,331	94,597	138,654
GRANT FUND	1,266,253	3,555,470	2,071,520

**FY 2024
GORTATOWSKY REVENUE**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
5861 - Interest Earned	30	0	0
5998 - Transfers From Fund Balance	0	6,145	9,972
GORTATOWSKY FUND	30	6,145	9,972

**FY 2024
SPECIAL FUNDS EXPENDITURES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
General Fund	60,966,747	68,746,811	72,455,643
Community & Economic Development	3,757,785	6,917,904	6,882,120
CAD 911	2,360,963	2,420,272	2,536,148
Hotel/Motel Fund	2,027,000	2,027,000	2,027,000
Capital Improvement	2,169,441	4,003,245	6,430,745
Tax Allocation District	339,225	388,338	388,738
SPLOST Funds	16,451,092	12,114,256	22,586,624
TSPLOST Funds	740,025	16,126,639	16,537,031
Job Investment Fund	400,000	0	0
R3M Fund	416,500	1,000,000	1,500,000
Gortatowsky	0	6,145	9,972
Grant Fund	1,101,599	3,555,470	2,071,520
TOTAL SPECIAL FUNDS:	29,763,630	48,559,269	60,969,898
TOTAL GENERAL/SPECIAL FUNDS	90,730,377	117,306,080	133,425,541

**FY 2024
LIGHT FUND REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Residential	34,386,654	40,942,292	42,346,892
Commercial	32,460,680	33,334,274	32,609,416
Industrial	12,922,098	13,782,624	13,482,919
Latent Charges	653,838	2,300,000	2,300,000
Other Charges	5,243	0	6,000
Environmental Cost Recovery	4,972,840	4,972,372	4,991,210
Interest Income	83,195	0	0
Capital Contribution	4,337,924	0	0
Proceeds from Sale of Assets	30,613	0	0
Miscellaneous Revenue	4,867,127	375,000	375,000
TOTAL LIGHT FUND REVENUES	94,720,212	95,706,562	96,111,437

**FY 2024
LIGHT FUND EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Cost of Goods Sold	60,467,370	59,605,256	57,230,324
Salaries and Benefits	2,640,844	3,771,881	4,412,951
Operating Expenses	2,209,741	2,970,868	2,964,816
Depreciation	1,872,220	1,860,256	1,872,912
Indirect Costs	6,138,498	6,449,072	7,364,272
Transfers Out	10,113,416	10,247,814	10,531,008
TOTAL LIGHT FUND EXPENSES	83,442,089	84,905,147	84,376,283
LIGHT FUND NET INCOME (LOSS)	11,278,123	10,801,415	11,735,154

**FY 2024
SANITARY SEWER FUND REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Residential	8,849,752	8,949,024	9,964,000
Commercial	3,129,902	3,263,394	3,180,000
Industrial	3,777,954	4,724,000	5,015,000
Realized Gains/Losses/Interest	83,961	0	0
Unrealized Gains/Losses	(242,469)	0	0
Miscellaneous Revenue	1,737,781	0	0
Other Revenues	278,889	0	0
Capital Contributions	434,798	0	0
TOTAL SEWER FUND REVENUES	18,050,568	16,936,418	18,159,000

**FY 2024
SANITARY SEWER FUND EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Salaries and Benefits	2,766,388	3,597,995	3,775,461
Operating Expenses	6,113,039	6,559,458	7,053,118
Depreciation	2,887,606	2,871,813	2,738,192
Indirect Costs	1,265,100	1,328,075	1,501,492
Transfers Out	1,239,262	1,332,433	1,346,661
Stormwater Transfer Out	1,174,023	1,260,740	1,325,740
TOTAL SEWER FUND EXPENSES	15,445,418	16,950,514	17,740,664
SEWER NET INCOME (LOSS)	2,605,150	(14,096)	418,336

**FY 2024
GAS FUND REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Residential	4,438,250	4,450,000	4,450,000
Commercial	5,227,781	5,250,000	5,250,000
Industrial	8,935,008	8,406,000	6,500,000
Latent Charges	463,078	910,000	910,000
Other Revenue	800,060	0	0
Proceeds from Sale of Assets	(240)	0	0
Interest Earned	9,310	0	0
TOTAL GAS FUND REVENUES	19,873,247	19,016,000	17,110,000

**FY 2024
GAS FUND EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Cost of Goods Sold	14,324,909	12,077,634	9,495,772
Salaries and Benefits	1,223,134	1,946,401	1,948,792
Operating Expenses	1,175,555	460,311	777,313
Depreciation	348,926	346,555	351,248
Indirect Costs	2,476,507	2,418,951	2,741,479
Transfers Out	2,001,872	1,996,680	1,711,000
TOTAL GAS FUND EXPENSES	21,550,903	19,246,532	17,025,604
GAS FUND NET INCOME (LOSS)	(1,677,656)	(230,532)	84,396

**FY 2024
WATER FUND REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Residential	7,556,703	8,000,000	9,150,000
Commercial	2,906,976	3,105,000	3,300,000
Latent Charges	701,310	1,550,000	1,550,000
Other Revenue	108,440	103,500	200,000
Proceeds from Sale of Assets	43,209	0	0
Miscellaneous Revenue	329,914	0	0
Interest Earned	2,237	0	0
TOTAL WATER FUND REVENUES	11,648,789	12,758,500	14,200,000

**FY 2024
WATER FUND EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Cost of Goods Sold	1,850,771	2,130,904	2,245,642
Salaries and Benefits	1,452,444	2,060,840	2,151,165
Operating Expenses	1,723,596	1,327,870	1,958,033
Depreciation	2,281,865	2,269,663	2,291,588
Indirect Costs	3,831,326	3,921,342	4,336,691
Transfers Out	1,081,061	1,084,473	1,136,000
TOTAL WATER FUND EXPENSES	12,221,063	12,795,092	14,119,119
WATER FUND NET INCOME (LOSS)	(572,274)	(36,592)	80,881

**FY 2024
SOLID WASTE FUND REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Residential	10,981,377	11,502,000	11,961,019
Commercial	1,171,309	1,597,000	1,647,758
Realized Gains/Losses/Interest	1,639	0	0
Miscellaneous Revenue	156,402	0	0
Capital Contribution	150,393	0	0
TOTAL SOLID WASTE REVENUES	<u>12,461,120</u>	<u>13,099,000</u>	<u>13,608,777</u>

**FY 2024
SOLID WASTE FUND EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Salaries and Benefits	957,268	1,470,805	1,566,132
Operating Expenses	9,026,187	9,161,196	9,505,495
Depreciation	301,753	268,368	273,582
Indirect Costs	977,503	959,279	1,042,150
Transfers Out	1,048,450	1,113,415	1,088,702
TOTAL SOLID WASTE EXPENSES	<u>12,311,161</u>	<u>12,973,063</u>	<u>13,476,061</u>
SOLID WASTE NET INCOME (LOSS)	<u>149,959</u>	<u>125,937</u>	<u>132,716</u>

**FY 2024
STORMWATER FUND REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Residential	3,449,309	3,706,601	3,910,462
Commercial	2,194,793	2,370,487	2,500,132
Capital Contributions	45,143	0	0
Other Revenue	10,036	0	0
Transfer In	1,174,023	1,260,740	1,325,740
TOTAL STORMWATER REVENUES	6,873,304	7,337,828	7,736,334

**FY 2024
STORMWATER FUND EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Salaries and Benefits	2,393,317	2,541,324	2,546,150
Operating Expenses	1,945,447	1,993,507	2,261,399
Depreciation	1,204,987	1,214,455	1,235,656
Indirect Costs	746,191	871,741	1,065,934
Transfer Out	606,247	623,715	618,907
TOTAL STORMWATER EXPENSES	6,896,189	7,244,742	7,728,046
STORMWATER NET INCOME (LOSS)	(22,885)	93,086	8,288

**FY 2024
TELECOM FUND REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Recurring (Internal Charges)	759,584	796,270	766,270
Residential	291,966	250,000	280,000
Commercial	2,234,897	2,600,000	2,600,000
Other	110,189	3,000	3,000
Proceeds from Sale of Assets	836	0	0
TOTAL TELECOM FUND REVENUES	3,397,472	3,649,270	3,649,270

**FY 2024
TELECOM FUND EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Cost of Goods Sold	335,035	415,705	361,700
Salaries and Benefits	503,873	588,819	622,879
Operating Expenses	446,074	458,141	466,830
Depreciation	495,783	501,048	464,067
Indirect Costs	1,311,236	1,156,628	1,367,429
Transfers Out	316,920	310,188	310,188
TOTAL TELECOM FUND EXPENSES	3,408,921	3,430,529	3,593,093
TELECOM FUND NET INCOME (LOSS)	(11,449)	218,741	56,177

**FY 2024
TRANSIT FUND REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Bus Fares	210,152	300,000	300,000
Bus Para transit	35,483	50,000	50,000
Transportation Agreement - ASU	303,156	375,000	335,150
Operating Grant	1,208,627	1,434,563	1,559,540
Capital Grant	994,245	3,300,084	801,776
Rentals	8,400	0	0
Capital Contributions	5,848,483	448,510	1,500
Operating Transfers In	2,209,384	1,614,963	1,647,127
TOTAL TRANSIT FUND REVENUES	10,817,930	7,523,120	4,695,093

**FY 2024
TRANSIT FUND EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Salaries and Benefits	1,273,790	2,377,483	2,203,771
Operating Expenses	1,915,064	2,047,730	2,019,989
Capital Outlay	0	2,819,495	7,500
Depreciation & Amortization	1,018,920	981,604	1,274,708
Indirect Costs	323,568	278,412	463,833
TOTAL TRANSIT FUND EXPENSES	4,531,342	8,504,724	5,969,801
TRANSIT FUND NET INCOME (LOSS)	6,286,588	(981,604)	(1,274,708)

FY 2024**Flint River Entertainment Complex REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Arena Rent	2,371,587	946,068	794,927
Miscellaneous Income	1,122,606	0	322,573
Operating Transfers In	905,852	875,804	869,022
Capital Contributions	192,777	0	0
TOTAL CIVIC CENTER REVENUES	4,592,822	1,821,872	1,986,522

FY 2024**Flint River Entertainment Complex EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Operating Expense	3,867,627	1,909,046	2,083,472
Depreciation & Amortization	483,793	479,965	483,708
TOTAL CIVIC CENTER EXPENSES	4,351,420	2,389,011	2,567,180
CIVIC CENTER NET INCOME (LOSS)	241,402	(567,139)	(580,658)

**FY 2024
AIRPORT FUND REVENUES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Delta	191,842	165,000	190,000
Non-Scheduled	1,339	1,275	1,275
United Parcel Services	233,042	219,000	235,000
Avis Car Rental	157,767	88,000	150,000
Budget Car Rentals	33,928	62,000	0
Hertz	142,520	145,000	130,000
Enterprise Car Rental	95,558	75,000	105,000
TSA Rental	52,901	48,000	48,000
Airport Parking	294,819	315,000	315,000
Eagles of America	86,741	83,500	350,000
Airport Miscellaneous	2,477	251,000	50,000
House Rental	7,800	7,800	7,800
Federal Grants	7,781,877	6,498,440	6,105,000
State of Georgia	0	84,000	553,750
PFC Revenues Earned	897	17,150	16,000
CFC Revenues Earned	71,148	447,736	803,950
Interest Income PFC5	90	75	75
Interest Earned CFC	0	1,200	1,200
Lease Int Rec-GASB 87	6,210	0	0
Net Book Value	17,256	0	0
Advertising Revenue	6,663	7,000	30,000
Capital Contributions	0	4,500,000	4,500,000
Operating Transfers In	0	0	1,313,735
TOTAL AIRPORT FUND REVENUES	9,184,875	13,016,176	14,905,785

**FY 2024
AIRPORT FUND EXPENSES**

Description	Actual 2021/2022	Adopted 2022/2023	Adopted 2023/2024
Personal Services	1,324,879	1,401,079	1,509,464
Operating Expense	1,032,419	1,825,022	2,332,787
Capital Outlay	0	8,692,159	10,673,000
Depreciation & Amortization	1,775,523	1,767,661	1,923,277
Indirect Costs	194,112	161,044	390,534
TOTAL AIRPORT FUND EXPENSES	4,326,933	13,846,965	16,829,062
AIRPORT FUND NET INCOME (LOSS)	4,857,942	(830,789)	(1,923,277)



Summary of Changes to Proposed Budget FY 2024

Changes from the Original Proposed Budget FY 2024

Personnel Costs increase by changing from 2.5% to 6.1% & reducing the 15% increase for APD to 13.51%	\$ 2,461,024
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General Fund

Planning Department

Rebudgeting for the Historic District Repairs & Maintenance	\$ 200,000
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<i>Total General Fund Changes</i>	\$ 200,000
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SPLOST VIII

Additional \$100K for Flint River Entertainment Complex Impr	\$ 100,000
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<i>Total Special Revenue Funds Changes</i>	\$ 100,000
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Increase in the Citywide Budget	\$ 2,761,024
Total Citywide Original Proposed Budget	\$ 314,089,430
Total Citywide Budgeted Expense	\$ 316,850,454



Policies & Procedures

POLICIES AND PROCEDURES

The development and management of the City of Albany's annual budget is governed by both formal policies and by accepted practices. A number of pertinent policies and practices are outlined in this section. In addition, this section includes summary information that was provided to the City Commission during the annual budget process. The City's complete Financial Management Policy manual is located under the Finance Department tab on the City's website <http://www.albanyga.gov/>

BUDGET DEVELOPMENT AND ADOPTION

The budget process began in January 2023 with the Finance Department preparing the FY 2024 revenue projections, updating the budget request forms, and revising the instructions to City departments for the completion of the budget requests.

Once these tasks were completed, the annual budget meeting was held in January 2023 and each department was given its FY 2024 budget package. The City Manager conducted budget hearings with each department head to review all budget requests and to prioritize each department's requests. The budget process included an opportunity for department heads to make a presentation to the Mayor and Board of City Commissioners highlighting their FY 2024 budgetary needs. The presentations provide the Board with a great deal of insight as to how priorities might be met, if required.

After the budget hearings were completed, the City Manager again reviewed and analyzed each request to formulate the recommended budget. Recommendations were based on historical data, an improving revenue base, and justification of budgetary needs as provided by the department heads, input from the Mayor and Board of Commissioners, and special circumstances that were anticipated to occur during the fiscal year. In addition, the City Manager's recommendations were based on what was reasonable and necessary for departments to operate efficiently and effectively and to maintain, at a minimum, the current level of service.

The recommended budget was submitted to the Mayor and Board of City Commissioners on May 16th. In order to promote citizen participation, a public hearing for the budget was advertised and held June 6th. This hearing was designed to allow public input into the FY 2024 budget before its adoption.

After extensive work by the City Manager and the budget preparation staff, the FY 2024 budget was adopted on June 28, 2023. Notification of the budget adoption was advertised in the local newspaper and a copy was placed on file in the City Clerk's office as required by State law. The approved budget, which is controlled and maintained by the Finance Department, was then added to the computerized budgetary and actual financial reporting system on June 28, 2023. The new fiscal year began July 1, 2023.

BUDGET MANAGEMENT PROCESS

Monthly financial reports are emailed to the City's Department Heads. These reports are also published on the City of Albany's website. As the fiscal year progresses, monthly meetings are conducted to review budget to actual revenues and expenditures with those departments needing attention. Expenditures are projected to fiscal year end, which helps management determine if their current spending trends need to be modified in order to change their departments' projected outcome.

Since a budget is an estimated financial plan, the existing budgetary process also allows for budget transfers throughout the fiscal year. The line item transfers do not change the amount appropriated. It is the responsibility of each department/division to control expenditures and to expend funds only for items that have been budgeted; however, due to unforeseen emergencies, a system is in place to accommodate changing needs.

BASE BUDGETING

Annual budgets are legally adopted for the General Fund, Special Funds, Internal Services Fund, and Enterprise Funds. This budget is balanced in accordance with Georgia law (OCGA 36-81-3(B) (3)) that states that, "a budget ordinance or resolution is balanced when the sum of estimated revenues and appropriated fund balances is equal to appropriation." Department and division expenditures are summarized as personnel services and operating expenses. All budgets begin with the basic cost to maintain personnel services while preserving the current level of service. Operating expenses and capital outlay are then allocated to departments for delivery of service.

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equities, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds in this budget are grouped into generic fund types and two broad fund categories as follows:

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those with other fund accounting requirements.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

Debt Service Funds - Debt Service Funds are used to account for debt service transactions for bonds and other debts issued by the City and by ADICA.

Capital Projects Funds - Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). Capital is defined as any one asset valued at \$5,000 or more and has a useful life of more than one year.

PROPRIETARY FUNDS

Enterprise Funds - Enterprise Funds are used to account for operations: (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, or accountability of other purposes.

Internal Service Funds - The Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis.

BASIS OF ACCOUNTING

The budgeting and basis of accounting policies of the City of Albany conform to generally accepted accounting principles (GAAP) as applicable to governments. The basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. All Governmental Fund Types, Expendable Trust Funds, and Agency Funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available).

“Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 60 days after year-end. Those revenues considered susceptible to accrual are property taxes, charges for services, sales taxes, fines, forfeitures, interest income, and intergovernmental grants. Revenues from licenses and permits and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used for guidance. There are, however, essentially two types of these revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based on the expenditures recorded. In the other type, monies are virtually unrestricted as to purpose of expenditure and are nearly irrevocable (i.e., revocable only for failure to comply with prescribed compliance requirements, such as equal employment opportunity). These resources are reflected as revenues at the time of receipt or earlier if they meet the criteria for availability.

Expenditures are generally recognized under the modified accrual basis of accounting when the related liabilities are incurred. Exceptions to this general rule include: (1) accumulated unpaid vacation, judgments, and claims which are not expected to be paid out of “available spendable resources”; (2) principal and interest on general obligation long-term debt which are recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year; and (3) inventory of materials and supplies which are recorded as expenditures when they are consumed.

Proprietary Fund Types and the Pension Trust Fund utilize the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The following is a summary of the more significant policies.

BASIS OF BUDGETING

The City of Albany employs the cash plus encumbrance method as its basis of budgeting for governmental funds. Revenue for the governmental funds is recognized when it is actually received in cash and encumbered amounts are treated as expenditures under this method. The City uses the accrual method as its basis of budgeting for proprietary funds. Under this method, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they occur. The City deviates from Generally Accepted Accounting Principles (GAAP), and its basis of accounting stated in its audited financial statements, in the following areas as well:

- The fair value of investments is not treated as adjustments to revenue
- Some component units are excluded in this budget document- Albany-Dougherty Inner City Authority (ADICA), Downtown Development Authority (DDA), and Chehaw Park Authority
- Some funds are excluded in this budget document- the Public Employees Group Health Plan, Risk Management Fund, and Workers’ Compensation Fund
- The Enterprise Funds are allowed to have an unbalanced budget.

BUDGET AMENDMENT

The City of Albany’s budget amendment/budget transfer process is regulated by the Official Code of Georgia (OCGA 36-81-3(d) (1)) and local policies. The level of control, or level at which expenditures may not legally exceed the budget, is at the department level in the State of Georgia (OCGA 36-81-2(14)). Any increase in appropriation in any department of local government, whether accomplished through a change in anticipated revenues in any fund or through a transfer of appropriations among departments, requires the approval of the governing authority (OCGA 36-81-3(d)(1)).

BUDGET TRANSFERS

The Finance Department can approve budget transfers up to \$10,000 without the Chief Financial Officer's approval among various accounts within a department/division with the following exceptions:

1. No budget transfers are to be made between the Personnel Services Budget and the Operations Budget.
2. No budget transfer will be made into or out of The Capital Improvement Fund.

Otherwise, any increase in appropriations in any fund for a department or through a budget transfer of appropriation among departments shall require the approval of the Chief Financial Officer for amounts over \$10,000.

All budget transfers must be signed and justified by the Department Head. Requests will be considered based on the justification. All requests are to be submitted to the Finance Department, which will forward requests to the Chief Financial Officer, if necessary.

All appropriations lapse at fiscal year-end except for Capital Improvement Projects if it takes longer to construct.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) is a five-year program that details anticipated expenditures as well as the proposed sources of funding. The General & Special Funds capital requests are defined as any one asset valued at \$5,000 or more that have a useful life of more than one year. They are funded through a minimum of 15% transfer of total sales tax from the General Fund.

The capital requests for Enterprise Funds are funded by the amount budgeted for their depreciation. The first year of the CIP is incorporated into the annual budget. The subsequent or outlying years are updated and revised each year to reflect the changing needs and priorities of the department heads.

Except for Enterprise Funds, vehicles for the City are purchased through the Capital Improvement Fund. Purchases are handled with available resources on hand. If financing is necessary, vehicles are purchased through a lease pool agreement with the Georgia Municipal Association (GMA). The GMA offers a program to governmental entities whereby they can borrow funds from the Bank of New York Mellon to finance rolling stock equipment for a maximum of five years. This pool covers new equipment purchases and does not offer reimbursements for previously purchased equipment. Items other than rolling stock may be approved by submitting an application to the Bank of New York Mellon prior to requesting funds. The City of Albany is currently participating in the 1998 GMA Lease Pool Agreement.

DEBT SERVICE POLICY

The City of Albany updated its formal debt service policy in July 2021. The City shall comply with all requirements of the Official Code of Georgia Annotated (O.C.G.A.) Title 36 Chapter 82 and other legal requirements regarding the issuance of bonds and certificates of the City or its debt issuing authorities.

The City has utilized both general obligation and revenue bonds to finance capital improvements too large to be financed from current revenues. In more recent years, the City has utilized Georgia Environmental Finance Authority and direct bank loans for financing.

PURCHASING POLICY

The City Charter and State law set forth requirements for the expenditure of local government funds for the purchase of goods and services. Section 4, paragraphs 8 and 14 of the City Charter gives the City Manager the authority to make and execute all lawful contracts for operations under his/her supervision. It provides that all purchases of \$40,000 and above must provide opportunity for competition. It further states that the City Commission must approve all purchases above \$40,000, except as may be otherwise provided by law or by ordinance.

Section 2.649 of the City Code gives the City Manager the authority to make purchases up to \$40,000. Over this amount, the City Commission must grant approval. This section of the code also gives the City Manager the authority to sell surplus property up to \$40,000. The sale of surplus property valued over that amount requires prior Commission approval.

[Link to the Purchasing Policy](#)

REVENUE AND EXPENDITURE POLICIES

An accepted but informal policy is that each component of the City's overall budget should be independent and self-sufficient. While recognizing that supplemented Enterprise Funds such as the Transit System, Flint River Entertainment Complex, and Airport, would traditionally need some revenue subsidy from the General Fund, it has been determined that interfund dependency should be avoided between the General/Special Funds and the Self-Sustaining Enterprise Funds.

Another policy was formulated which stated that revenue and expenditures should be accounted for in the budget just as they would be set forth in the year-end audit. The result of this policy is to include non-cash revenue and expenditure items previously not included in adopted budgets but included in year-end audits.

CASH STABILIZATION POLICY

The scope of the cash stabilization policy is to establish a separate Cash Stabilization Fund by setting aside funds equal to 15% (5% stabilization fund, 10% working capital) of the current year’s budgeted General Fund revenues. The goal is to maintain at least three months operating cost in liquid form. These reserve funds are a prudent way of maintaining a level of financial resources necessary to protect against short-term borrowing for cash flow purposes and to have adequate funds available in the event of an emergency or catastrophe. Also, credit rating agencies carefully monitor the level of fund balances and unreserved fund balances in a government’s general fund when evaluating that government’s credit worthiness.

These reserve funds shall be secured in a manner that is consistent with the following principles, in the order listed:

1. Legality – all investments comply with state and local laws.
2. Safety – principal is protected from loss with secure investment practices and collateralization.
3. Liquidity – investments are readily converted to cash when needed without losses.
4. Yield or Return on Investment – earnings are maximized without diminishing the other principles.

Funds may be transferred from the working capital account to the City’s General Fund operating account only with the prior approval of the City Manager, who will notify the City Commission at the next available opportunity. No withdrawals from the cash stabilization fund shall be made without a resolution by the Commission. The cash stabilization fund must be replenished within five years following the year(s) in which it is used. The working capital must be replenished to its minimum level within one year of its use.

Fund Relationship Table

<u>Fund Description</u>	<u>Revenues</u>	<u>Funding Sources</u>								
		<u>General Fund</u>	<u>Solid Waste</u>	<u>Sewer</u>	<u>Hotel/Motel</u>	<u>Storm Water</u>	<u>Water</u>	<u>Gas</u>	<u>Light</u>	<u>Telecom</u>
<i>General Fund</i>	78.2%	-	1.4%	1.7%	0.5%	0.8%	1.4%	2.2%	13.4%	0.4%
<i>Capital Improvement Fund</i>	73.4%	26.6%	-	-	-	-	-	-	-	-
<i>Solid Waste</i>	100%	-	-	-	-	-	-	-	-	-
<i>Transit</i>	64.9%	35.1%	-	-	-	-	-	-	-	-
<i>Civic Center</i>	56.3%	43.7%	-	-	-	-	-	-	-	-
<i>Sewer</i>	100%	-	-	-	-	-	-	-	-	-
<i>CAD-911</i>	100%	-	-	-	-	-	-	-	-	-
<i>Community Development</i>	96.9%	3.1%	-	-	-	-	-	-	-	-
<i>R3M Fund</i>	100%	-	-	-	-	-	-	-	-	-
<i>Grant Fund</i>	93.3%	6.7%	-	-	-	-	-	-	-	-
<i>Airport</i>	91.2%	8.8%	-	-	-	-	-	-	-	-
<i>Hotel/Motel</i>	100%	-	-	-	-	-	-	-	-	-
<i>Job Investment Fund</i>	100%	-	-	-	-	-	-	-	-	-
<i>Tax Allocation District</i>	100%	-	-	-	-	-	-	-	-	-
<i>SPLOST Funds</i>	100%	-	-	-	-	-	-	-	-	-
<i>TSPLOST Fund</i>	100%	-	-	-	-	-	-	-	-	-
<i>Stormwater</i>	82.9%	-	-	17.1%	-	-	-	-	-	-
<i>Water</i>	100%	-	-	-	-	-	-	-	-	-
<i>Gas</i>	100%	-	-	-	-	-	-	-	-	-
<i>Light</i>	100%	-	-	-	-	-	-	-	-	-
<i>Telecom</i>	100%	-	-	-	-	-	-	-	-	-
<i>Utility Internal Service Fund</i>	-	-	3.4%	4.5%	-	4.2%	23.6%	15.1%	41.9%	7.3%

Major Fund Descriptions

Major Governmental Funds

General Fund

The city's Primary Operating Fund accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Community Development

It accounts for the financial resources received from the HUD and loan programs which are restricted and committed to be used for the various operations of DCED.

Job Investment Fund

It accounts for revenues received from MEAG committed for expenditures related to economic development.

SPLOST Fund

It accounts for construction or acquisition of major capital facilities financed by Special Purpose Local Option Sales Tax proceeds.

Major Enterprise Funds

Sewer

It accounts for the provision of Sewer services to the residents of the City.

Airport

It accounts for the construction, operations, and maintenance of the Albany Airport and runways.

Water

It accounts for the water utility operations provided to the residents of the City.

Light

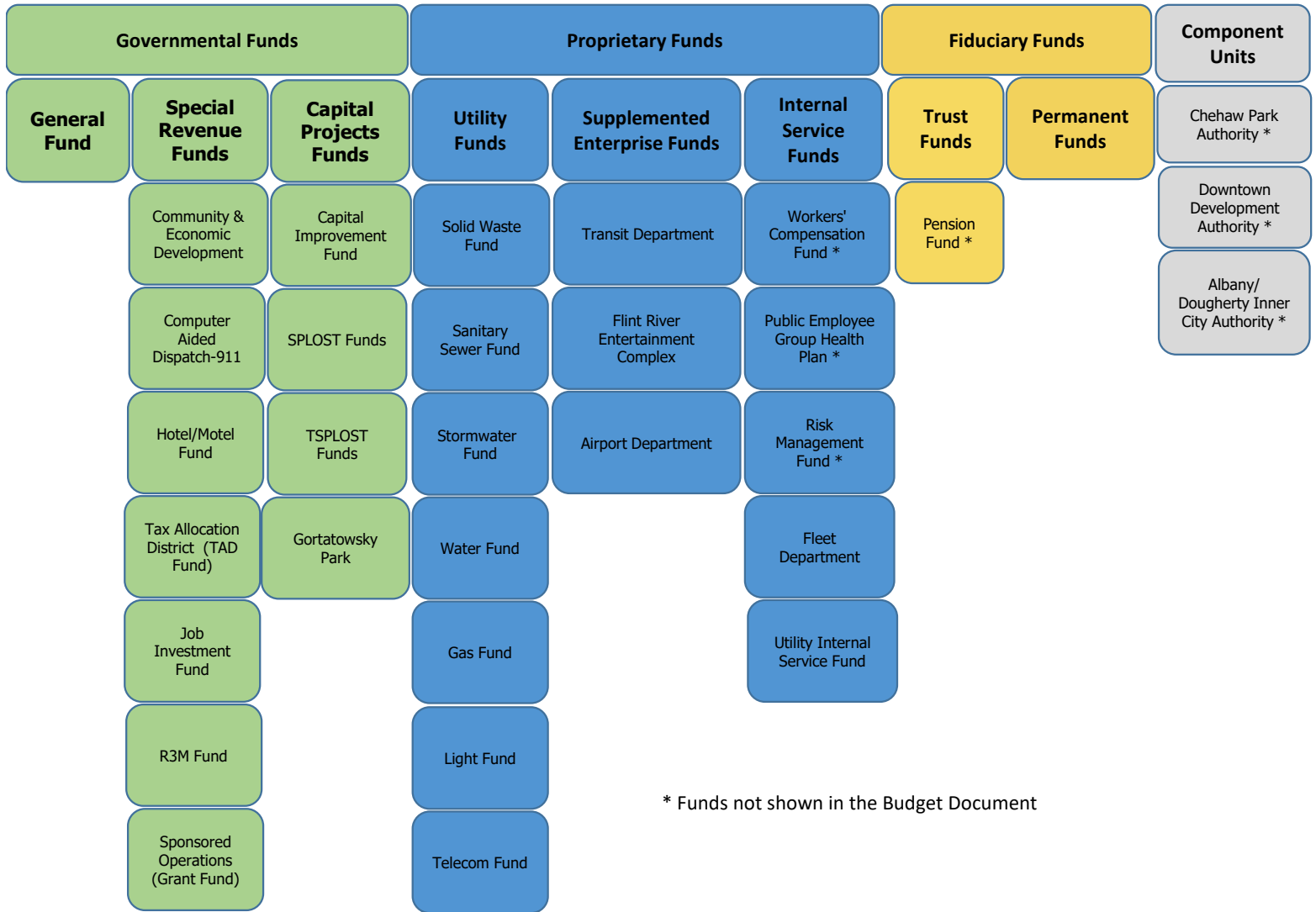
It accounts for the electric utility operations provided to the residents of the City.

Stormwater

It accounts for the stormwater utility operations provided to the residents of the City.



FUND STRUCTURE



* Funds not shown in the Budget Document



FY 2024 BUDGET CALENDAR

Budget Activity	Action By	Completion Date
1. Budget Planning Session	City Manager/Finance Department	January 18
2. Completion of Budget Requests (including Revenue Projections)	Department/Division Heads	One week before scheduled meetings
3. Verification & Audit of Departmental Requests	Finance Department	Three days before scheduled meetings
4. Review Analysis of Requests with Departmental Officials	City Manager/Finance Department	March 1 - March 21
5. Budget Summary	City Manager/Finance Department	March 29
6. Budget Presentation	City Manager/Finance Department	May 16
7. Budget Discussion/Q&A	City Commission/City Manager/Finance Department	May 23
8. Public Notices: Hearing of Proposed Budget	Finance Department	May 14, 28
9. Public Hearing of Proposed Budget	City Commission/City Manager/Finance Department	June 6
10. Budget Discussion/Q&A	City Commission/City Manager/Finance Department	June 20
11. Preparation of Budget Ordinance, Incorporating Final Changes by Mayor and City Commission	City Attorney	June 21
12. Adoption of FY 2024 Budget	Mayor/City Commission	June 28



FY 2024 BUDGET MEETINGS

Department	Staff Review	Commission Review
General Government	Wednesday, March 1, 2023	
Technology & Communications	2:00	
Telecom	2:30	
General Government (continued)	Thursday, March 2, 2023	
Fleet Management	10:00	
Facilities Management	2:00	
Central Services	3:00	
City Clerk	3:30	
City Attorney	4:00	
General Government (continued)	Friday, March 3, 2023	
City Manager	10:00	
Finance	10:30	
Human Resources	11:00	
General Government (continued)	Tuesday, March 7, 2023	
Planning	2:00	
Engineering	2:30	
General Government (continued)	Wednesday, March 8, 2023	
Recreation	10:00	
Flint River Entertainment Complex	11:00	
Municipal Court	2:00	
Code Enforcement	3:00	
General Government (continued)	Thursday, March 9, 2023	
Police	10:30	
Fire	2:00	
General Government (continued)	Monday, March 13, 2023	
Community/Economic Development	10:00	
Airport	2:00	
Transit	2:30	
Utility Funds	Tuesday, March 14, 2023	
Marketing	10:00	
Utility Management	10:30	
Customer Service	11:00	



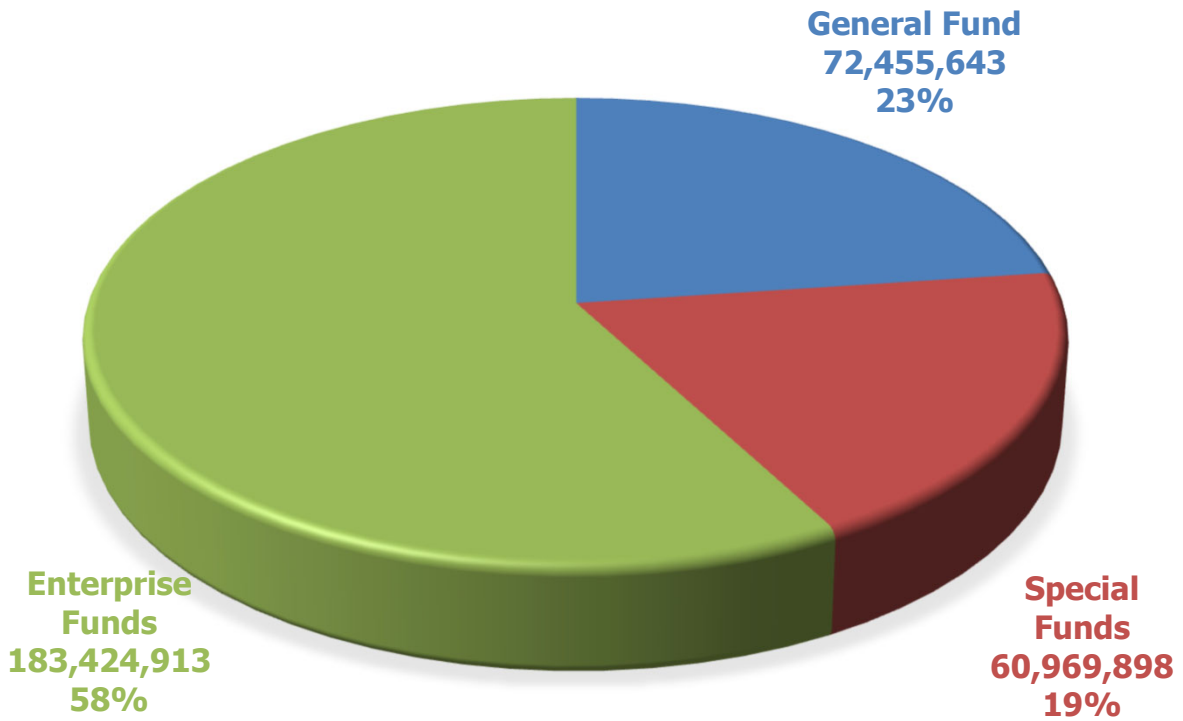
FY 2024 BUDGET MEETINGS

Department	Staff Review	Commission Review
Utility Funds (continued) Vegetation Management HDD Energy Control/Service Techs	Tuesday, March 14, 2023 2:00 2:30 3:00	
Utility Funds (continued) Stormwater/R.O.W. Maint. Sewer	Wednesday, March 15, 2023 10:00 11:00	
Utility Funds (continued) Solid Waste Water Gas Light	Thursday, March 16, 2023 10:00 11:00 1:00 2:00	
Capital/R3M Requests Non-Rolling Stock/R3M	Monday, March 20, 2023 10:00	
Capital Requests SPLOST/TSPLOST	Tuesday, March 21, 2023 2:00	
Budget Summary	Wednesday, March 29, 2023 2:00	
Budget Overview		May 16, 2023
Budget Discussion/Q&A		May 23, 2023
Budget Discussion/Public Hearing		June 6, 2023
Budget Discussion/Q&A		June 20, 2023
Commission Consideration & Budget Adoption		June 28, 2023 6:00 p.m.



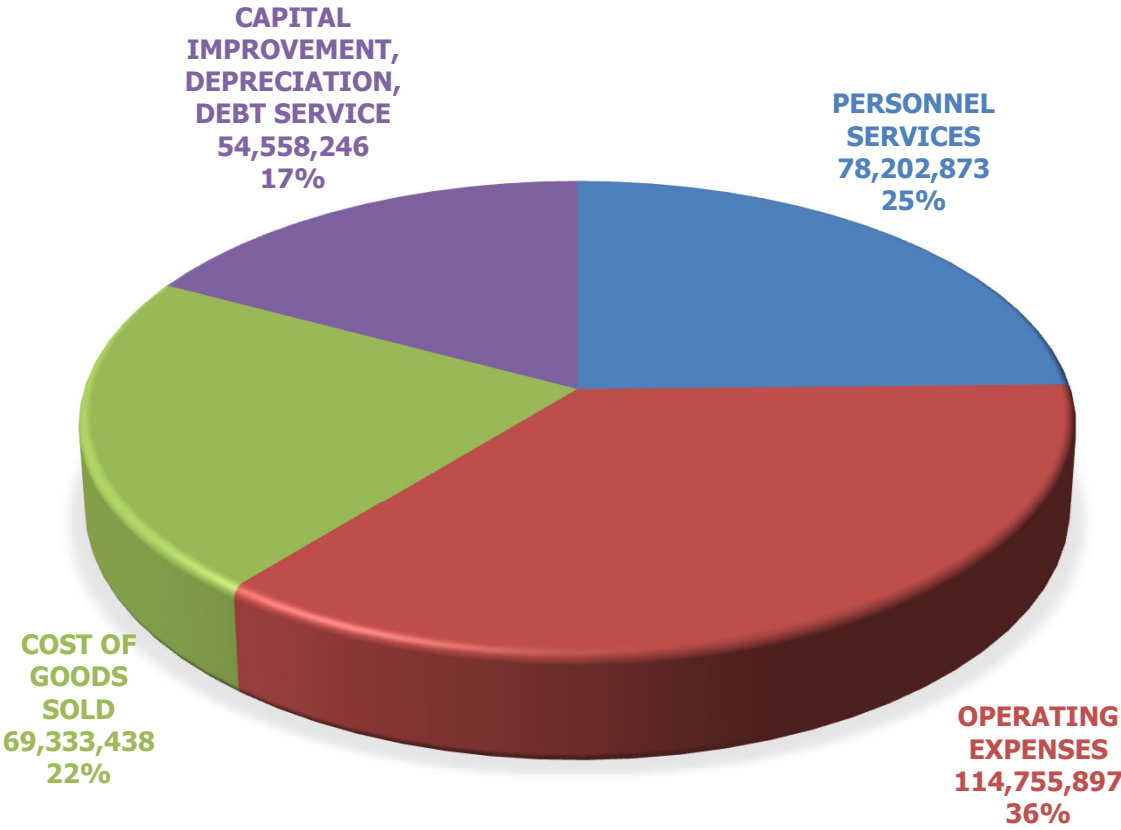
Revenues & Expenditures

City of Albany
FY 2024
Adopted Operating Budget



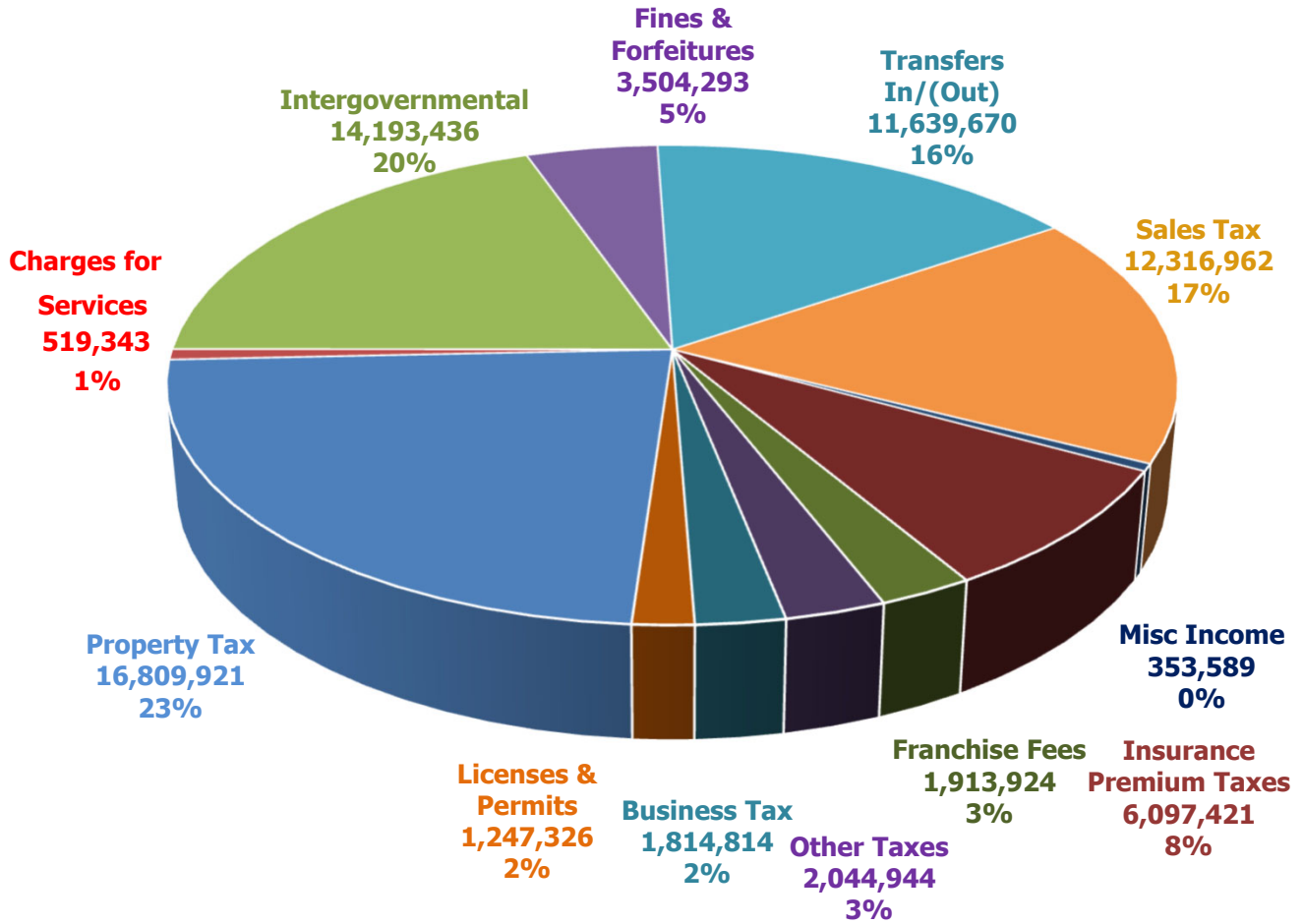
Total Budget
\$316,850,454

City of Albany FY 2024 Total Operating Budget



Total Budget
\$316,850,454

City of Albany FY 2024 General Fund Revenues



Total General Fund Revenues
\$72,455,643

**FY 2024
ADOPTED BUDGET**

DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	CAPITAL IMPROVEMENT, DEPRECIATION, DEBT SERVICE	TOTAL
General Fund				
City Clerk's Office	300,019	394,644	0	694,663
City Commission	272,294	75,000	0	347,294
City Manager's Office	385,423	422,592	0	808,015
Downtown Development	381,245	318,833	0	700,078
City Attorney's Office	543,674	127,179	0	670,853
Municipal Court-Administration	808,543	286,598	0	1,095,141
Municipal Court-Appointed	369,504	29,000	0	398,504
Human Resources	1,494,157	517,701	0	2,011,858
Risk Management	388,479	135,418	0	523,897
Central Services-Procurement	436,954	99,239	0	536,193
Central Services-Material Mgmt.	334,589	64,268	0	398,857
Finance	1,801,030	825,833	0	2,626,863
Office Management & Budget	635,649	0	0	635,649
Treasury	222,775	89,667	0	312,442
Technology & Communication	1,886,517	1,683,908	0	3,570,425
Planning & Development Services	642,752	1,087,036	0	1,729,788
Police-Administration	1,534,910	1,424,080	0	2,958,990
Police-Uniform	10,054,350	1,030,074	0	11,084,424
Police-Support Services	1,316,603	344,914	0	1,661,517
Police-Investigative	3,486,288	312,327	0	3,798,615
Police-Gang Unit	792,818	72,617	0	865,435
Police-Albany/Dougherty Drug Unit	888,830	92,927	0	981,757
Police-Communiity Oriented Policing	39,100	207,200	0	246,300
Police-SWAT	5,000	33,728	0	38,728
Code Enforcement	1,170,335	837,396	0	2,007,731
Code Enforcement - Marshall's Division	394,554	50,048	0	444,602
Fire-Administration	527,813	495,448	0	1,023,261
Fire-Suppression	14,180,209	1,055,349	0	15,235,558
Fire-Prevention	638,186	26,695	0	664,881
Fire-Training	521,446	60,815	0	582,261
Fire-Emergency Management	0	44,657	0	44,657
Engineering	2,275,580	1,773,608	0	4,049,188
P/W - Right of Way Maintenance	703,578	462,975	0	1,166,553
Recreation-Administration	704,016	219,062	0	923,078
Recreation-Centers & Gyms	421,750	163,591	0	585,341
Recreation-Athletics	309,295	296,881	0	606,176
Recreation-Flint River Golf	479,672	359,368	0	839,040
Recreation-Health & Wellness	311,177	225,620	0	536,797
Facilities Management - Administration	312,198	718,666	0	1,030,864
Facilities Management - Grounds	1,210,410	520,702	0	1,731,112
Facilities Management - Buildings	1,060,057	596,200	0	1,656,257
Independent Agencies	0	632,000	0	632,000
GENERAL FUND	54,241,779	18,213,864	0	72,455,643

**FY 2024
ADOPTED BUDGET**

DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	COST OF GOODS SOLD	CAPITAL IMPROVEMENT, DEPRECIATION, DEBT SERVICE	TOTAL
Special Funds					
DCED - CDBG	814,210	1,607,663	0	0	2,421,873
DCED - Rental	171,831	694,476	0	0	866,307
DCED - Home	251,475	3,129,965	0	0	3,381,440
DCED - Flood Recovery	0	162,500	0	0	162,500
DCED - Emergency Housing	0	50,000	0	0	50,000
CAD 9-1-1	1,789,662	746,486	0	0	2,536,148
Hotel/Motel Fund	0	2,027,000	0	0	2,027,000
Capital Improvement Fund	0	596,436	0	5,834,309	6,430,745
Tax Allocation District	0	340,863	0	47,875	388,738
SPLOST Fund	0	2,000,000	0	20,586,624	22,586,624
TSPLOST Fund	0	12,037,031	0	4,500,000	16,537,031
R3M - Repair, Renovate, & Replace	0	1,500,000	0	0	1,500,000
Gortatowsky	0	9,972	0	0	9,972
Grant Fund	197,151	1,874,369	0	0	2,071,520
Special Funds	3,224,329	26,776,761	0	30,968,808	60,969,898
Enterprise Funds (Utility Funds)					
Light Operations	4,412,951	20,860,096	57,230,324	1,872,912	84,376,283
Light Operations	4,412,951	20,860,096	57,230,324	1,872,912	84,376,283
Sewer Systems-Wastewater Treatment	1,247,805	4,612,005	0	1,549,120	7,408,930
Waste Water Treatment-Lift Station	0	805,100	0	715,539	1,520,639
Sewer Systems-Administration	727,366	4,845,169	0	122,709	5,695,244
Sewer Systems-Maintenance	1,009,382	560,786	0	267,010	1,837,178
Sewer Systems-Construction	420,136	222,360	0	67,547	710,043
Wastewater Sampling & Utility Location	370,772	181,591	0	16,267	568,630
Sanitary Sewer Systems	3,775,461	11,227,011	0	2,738,192	17,740,664
Gas Operations	1,948,792	5,229,792	9,495,772	351,248	17,025,604
Gas Operations	1,948,792	5,229,792	9,495,772	351,248	17,025,604
Water Distribution	2,151,165	7,377,245	0	2,243,878	11,772,288
Water Production	0	53,479	2,245,642	47,710	2,346,831
Water Operations	2,151,165	7,430,724	2,245,642	2,291,588	14,119,119
Solid Waste-Administration	325,405	2,371,053	0	35,539	2,731,997
Solid Waste-Residential West	0	7,411,655	0	0	7,411,655
Solid Waste-Commercial	708,155	1,656,406	0	227,687	2,592,248
Solid Waste-Special Services	532,572	197,233	0	10,356	740,161
Solid Waste Fund	1,566,132	11,636,347	0	273,582	13,476,061
Stormwater-Engineering	387,794	45,819	0	7,620	441,233
Stormwater-Sweeping	959,612	2,539,214	0	448,120	3,946,946
Stormwater-Asphalt/Concrete	342,593	184,009	0	14,886	541,488
Stormwater-Grading/Construction	740,969	400,515	0	140,381	1,281,865
Stormwater-Maintenance/Drainage	115,182	776,683	0	624,649	1,516,514
Stormwater Fund	2,546,150	3,946,240	0	1,235,656	7,728,046
Telecom Operations	622,879	2,144,447	361,700	464,067	3,593,093
Telecom Operations	622,879	2,144,447	361,700	464,067	3,593,093
Subtotal, Utility Funds	17,023,530	62,474,657	69,333,438	9,227,245	158,058,870

**FY 2024
ADOPTED BUDGET**

DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	COST OF GOODS SOLD	CAPITAL IMPROVEMENT, DEPRECIATION, DEBT SERVICE	TOTAL
Enterprise Funds (Supplemented)					
Airport	1,509,464	1,417,621	0	1,923,277	4,850,362
Airport - Grant	0	1,305,700	0	10,673,000	11,978,700
Flint River Entertainment Complex	0	2,083,472	0	483,708	2,567,180
Transit System	2,203,771	1,600,459	0	1,274,708	5,078,938
Transit System - Grant	0	883,363	0	7,500	890,863
Supplemented Enterprise Funds	3,713,235	7,290,615	0	14,362,193	25,366,043
Enterprise Funds Subtotal	20,736,765	69,765,272	69,333,438	23,589,438	183,424,913
Grand Total	78,202,873	114,755,897	69,333,438	54,558,246	316,850,454

For Informational Purposes Only					
Utility Internal Service Fund (UISF)					
General Manager's Office and Commission	909,593	248,539	0	6,107	1,164,239
Investigations	222,562	148,344	0	17,458	388,364
Engineering	489,481	139,602	0	10,510	639,593
Marketing	221,275	161,484	0	1,649	384,408
HDD	971,391	452,274	0	72,525	1,496,190
Energy Control	2,324,793	1,357,849	0	117,077	3,799,719
Vegetation Management	732,311	1,993,011	0	136,370	2,861,692
Customer Service	2,832,502	2,115,019	0	121,715	5,069,236
Subtotal, Utility Internal Service Fund	8,703,908	6,616,122	0	483,411	15,803,441

The expenses incurred in the Utility Internal Service fund have been properly recorded in each fund that utilizes its services. I.E. Water, Gas, Light, Telecom, Sanitary Sewer, Stormwater, and Solid Waste Fund. Therefore, these expenses have already been included in the total budget, reported above.

**FY 2024
ADOPTED BUDGET**



Revenues By Sources

	Actuals 2020	Actuals 2021	Actuals 2022	Budget 2023	Budget 2024
Property Taxes	15,944,474	17,242,515	16,685,952	16,640,009	16,809,921
Sales Taxes	10,270,780	11,744,878	11,948,598	11,418,761	12,316,962
Other Taxes	10,905,096	11,737,847	11,921,869	11,805,614	11,871,103
License & Permits	1,093,310	1,128,393	1,330,889	1,192,684	1,247,326
Intergovernmental	11,998,888	15,849,149	12,349,374	12,433,748	14,193,436
Charges for Services	351,502	439,644	467,710	505,449	519,343
Fines & Foreitures	708,259	782,618	2,202,595	1,531,464	3,504,293
Investment Income	821,423	(805,834)	(4,381,856)	0	0
Other	774,924	252,005	404,295	60,000	353,589
Total Revenues	52,868,657	58,371,215	52,929,426	55,587,729	60,815,973
Proceeds from Sale of Assets	235,216	118,948	203,382	0	0
Transfer (To)/From Fund Balance	0	0	0	815,080	377,136
Transfers In	15,678,434	15,591,085	16,823,046	17,008,718	17,155,466
Transfers Out	(10,737,918)	(10,585,266)	(7,597,282)	(4,664,716)	(5,892,932)
Total Other Financing Sources, Net	5,175,732	5,124,767	9,429,146	13,159,082	11,639,670
Total Revenue	58,044,389	63,495,982	62,358,571	68,746,811	72,455,643

**FY 2024
ADOPTED BUDGET**



	<u>Actuals 2020</u>	<u>Actuals 2021</u>	<u>Actuals 2022</u>	<u>Budget 2023</u>	<u>Budget 2024</u>
Expenditures By Uses					
General Government					
Legislative	751,516	715,701	880,015	811,616	1,041,957
Administrative	1,266,328	1,120,019	1,391,215	1,434,664	1,508,093
Human Resources	1,667,814	1,680,570	1,596,497	1,781,459	2,011,858
Procurement	553,625	546,902	530,519	674,888	536,193
Materials Management	348,945	272,791	303,688	312,648	398,857
Finance	2,812,229	2,653,289	4,363,776	3,126,095	3,262,512
Treasury	291,334	314,103	338,006	298,327	312,442
Information Technology	3,141,676	2,874,915	2,572,730	3,612,551	3,570,425
Risk Management	542,716	530,630	444,328	496,501	523,897
Planning & Development	1,188,545	1,273,276	1,259,369	1,707,833	1,729,788
Total General Government	12,564,728	11,982,196	13,680,143	14,256,582	14,896,022
Judicial:					
Municipal Court	713,775	811,387	875,388	1,314,413	1,493,645
City Attorney	542,599	511,238	509,779	605,705	670,853
Total Judicial	1,256,374	1,322,625	1,385,168	1,920,118	2,164,498
Public Safety:					
Police	17,714,232	19,521,965	16,840,950	20,430,720	21,597,038
Code Enforcement	1,247,399	0	1,241,157	1,928,225	2,007,731
Fire	14,377,891	14,622,736	15,668,896	16,461,008	17,550,618
Marshall Division	361,077	363,679	304,971	384,465	444,602
SWAT Team	27,554	33,863	8,035	60,352	38,728
Total Public Safety	33,728,153	34,542,243	34,064,008	39,264,770	41,638,717
Public Works					
Engineering	4,402,510	3,346,986	3,518,753	3,957,624	4,049,188
Street Maintenance	912,507	957,702	974,562	1,135,225	1,166,553
Total Public Works	5,315,017	4,304,688	4,493,316	5,092,849	5,215,741
Parks & Recreation					
Administration	553,383	515,917	672,711	793,511	923,078
Parks	2,473,569	2,394,326	2,544,975	3,432,611	2,922,629
Park Development & Management	2,904,471	2,897,341	2,765,756	2,493,498	3,223,918
Turner Golf Course	721,081	772,750	767,043	860,872	839,040
Cemetery	0	0	0	0	0
Total Parks & Recreation	6,652,504	6,580,334	6,750,486	7,580,492	7,908,665
Community Service	532,403	454,521	593,627	632,000	632,000
Total Expenditures	60,049,179	59,186,607	60,966,747	68,746,811	72,455,643
Net Change in Fund Balance	-2,004,790	4,309,375	1,391,824	0	0



Supplemental Information

HISTORICAL TRENDS / REVENUE & EXPENDITURE ANALYSIS

Information is provided in this Supplemental Information section to give the reader an overview of the current year's budget as well as to present historical trends on the City's budget. Also included are graphs and charts on revenue/expenditures, fund balances for all funds, property tax information, Utility transfers, debt and tax digest information, and other pertinent information about the City of Albany.

The City, like other communities across the country, is still facing economic challenges due to the COVID-19 pandemic. However, due to the City's diverse revenue sources, it is poised to deal with this situation successfully. In fact, this prompted the Mayor and Board of City Commissioners to implement a millage rollback for the ninth consecutive year for the citizens of Albany to offset any subsequent increases in property values.

A synopsis of revenues and expenditures from FY 2020 through FY 2024 is discussed below:

Fiscal Year 2020

- The FY 2020 Adopted budget of \$288,322,879 represents an *increase* of almost 6%, or \$15,384,137, from the FY 2019 Adopted budget of \$272,938,742.

The General Fund for FY 2020 will schedule the use of \$500,000 in fund balance for the purpose of the Team-Up-To-Clean-Up initiative. The major increases in the budget are primarily due to the new funding sources of TSPLOST (\$10,720,000) and federal dollars for the purchase of 8 new CNG fixed-route buses (\$3,936,000). The fiscal year's budget includes a 1.1% increase in the Pension Matching percentage from the City for full-time employees. The funding for the vacation buyback program will remain in the General Fund budget.

Fiscal Year 2021

The FY 2021 Adopted budget of \$289,828,612 represents an *increase* of less than 1%, or \$1,505,733, from the FY 2020 Adopted budget of \$288,322,879.

The General Fund for FY 2021 will not require a transfer from fund balance. The fiscal year's budget includes a 6% increase for policing personnel and 2.5% C.O.L.A. for paygrades 1-10. Also, due to the CARES Act funding, the Airport and Transit funds will not be scheduled to receive a transfer from the General Fund.

During FY 2021, prior year collections for SPLOST VII and TSPLOST will be budgeted. Also, the reduced sales tax collections anticipated based on the COVID-19 impact is accounted for (approximately 15% reduction over FY 2019 actuals).

Fiscal Year 2022

The FY 2022 Adopted budget of \$291,927,793 represents an *increase* of less than 1%, or \$2,099,181, from the FY 2021 Adopted budget of \$289,828,612.

The General Fund for FY 2022 will not require a transfer from fund balance. The fiscal year's budget includes a 2.5% C.O.L.A. for all employees. Also, due to the CARES Act

HISTORICAL TRENDS / REVENUE & EXPENDITURE ANALYSIS

funding, the Airport fund will continue to not be scheduled to receive a transfer from the General Fund.

During FY 2021, prior year collections for SPLOST VII and TSPLOST will be budgeted. Also, the reduced sales tax collections anticipated based on the COVID-19 impact budgeted in FY 2021 is expected to recover to its FY 2020 actual level (approximately 13% increase over FY 2021 budget).

Fiscal Year 2023

The FY 2023 Adopted budget of \$299,592,399 represents an *increase* of less than 2.6%, or \$7,664,606, from the FY 2022 Adopted budget of \$291,927,793.

The General Fund for FY 2023 will require a transfer from fund balance of \$815,080. The fiscal year's budget includes a 4.5% C.O.L.A. for all employees with a budgeted increase .5% of employee contribution to the pension. Due to the CARES Act funding, the Airport fund will continue to not be scheduled to receive a transfer from the General Fund for the final operating budget year.

During FY 2023, Department of Community & Economic Development received and budgeted an additional \$1.8 Million in ARP HOME funding for the homeless project to be used but it not scheduled to be recurring grant funding.

Fiscal Year 2024

The FY 2024 Adopted budget of \$316,850,454 represents an *increase* of 5.7%, or \$17,258,055, from the FY 2023 Adopted budget of \$299,592,399.

The General Fund for FY 2024 will require a transfer from fund balance of \$377,136. The fiscal year's budget includes a 13.51% increase for Police Officers through Major ranks and 6.1% C.O.L.A. for all other employees with a budgeted increase .5% of general government employee contribution to the pension. The Airport fund will restart receiving an operating transfer from the General Fund in the amount of \$1,313,735 for this budget year.

During FY 2024, the expectation is to continue to utilize the funds in SPLOST VII that have already been collected while utilizing the continued collections of SPLOST VIII starting in FY 2024. This led to a \$10.5M increase in the budgeted SPLOST dollars. Other necessary capital projects (i.e. Municipal Court Renovation/Relocation & Golf Course Maintenance Building) have added to the normal recurring capital budget during FY 2024 as well in the amount of \$2.4M. As the City continues to invest in its infrastructure and assets, the recurring costs will go down while these large one-time investments will decrease.

Fund Balances/Net Assets for All Budgeted Funds

Included in the following section is a three-year actuals and two-year budgeted activity of fund balance/net assets for General Fund, Community & Economic Development, CAD-911, Hotel/Motel, Capital Improvement, Tax Allocation District, Job Investment, Gortatowsky, Grant, SPLOST, TSPLOST, R3M, Light, Sanitary Sewer, Gas, Water, Solid Waste, Stormwater, Telecom, Utility Internal Service Fund, Airport, Civic Center, and Transit. These fund balances and net assets are carried forward from the previous fiscal year. Fund balance/net assets usually consists of two basic components: cash carried forward and contributed capital carried forward. Currently, the largest source of fund equity carried forward comes from the Light Fund at \$90,205,985 for fiscal year ending 2022. The fund balance for the General Fund for fiscal year ending 2022 was \$36,214,020. The City works tirelessly to build and maintain a healthy Fund Balance. As of fiscal year ending June 30, 2022, the total cash and investments exceeds the fund balance, which provides a very strong position that insures the City meets all obligations.

**GENERAL FUND REVENUES, EXPENDITURES, AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
REVENUES:					
Property Taxes	15,944,474	17,242,515	16,685,951	16,640,009	16,809,921
Sales Taxes	10,270,780	11,744,878	11,948,598	11,418,761	12,316,962
Other Taxes	10,905,096	11,737,847	11,921,871	11,805,614	11,871,103
License & Permits	1,093,310	1,101,617	1,330,889	1,192,684	1,247,326
Intergovernmental	11,998,888	15,787,677	12,349,374	12,433,748	14,193,436
Charges for Services	351,502	439,644	467,708	505,449	519,343
Fines, Forfeitures & Penalties	708,259	782,618	2,202,594	1,531,464	3,504,293
Investment Income (Loss)	821,423	(805,834)	(4,381,855)	0	0
Miscellaneous/Other	774,920	340,259	404,296	60,000	353,589
Proceeds from sale of assets	235,216	118,948	203,381	0	0
Transfer In	15,678,434	15,591,086	16,823,046	17,008,718	17,155,466
Transfer Out	(10,737,918)	(10,585,267)	(7,597,282)	(4,664,716)	(5,892,932)
Transfer From Fund Balance	0	0	0	815,080	377,136
TOTAL	58,044,384	63,495,988	62,358,571	68,746,811	72,455,643
EXPENDITURES:					
General Government	12,564,728	11,982,196	13,680,143	14,256,582	14,896,022
Judicial	1,256,374	1,322,625	1,385,168	1,920,118	2,164,498
Public Safety	33,728,153	34,542,243	34,064,007	39,264,770	41,638,717
Public Works	5,315,017	4,304,688	4,493,316	5,092,849	5,215,741
Parks & Recreation	6,652,504	6,580,334	6,750,486	7,580,492	7,908,665
Community Service	532,403	454,521	593,627	632,000	632,000
TOTAL	60,049,179	59,186,607	60,966,747	68,746,811	72,455,643
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(2,004,795)	4,309,381	1,391,824	0	0
FUND BALANCE					
Beginning of year July 1	<u>32,506,248</u>	<u>30,501,453</u>	<u>34,810,834</u>	<u>36,202,658</u>	<u>36,202,658</u>
FUND BALANCE End of year June 30	<u>30,501,453</u>	<u>34,810,834</u>	<u>36,202,658</u>	<u>36,202,658</u>	<u>36,202,658</u>

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
COMMUNITY AND ECONOMIC DEVELOPMENT FUND					
REVENUES:					
Grant Revenue	677,160	2,086,063	1,436,183	3,770,151	3,561,390
Rentals	809,044	770,311	821,202	905,700	977,008
Charges for Services	0	0	0	0	0
Other	1,752,825	1,233,961	1,133,080	912,214	1,148,630
Transfer In	350,000	389,997	0	201,000	211,351
Transfer from Fund Balance	0	0	0	1,128,839	983,741
TOTAL	3,589,029	4,480,332	3,390,465	6,917,904	6,882,120
EXPENDITURES:					
Personal Services	719,780	711,783	766,791	1,174,180	1,237,516
Operating Expense	2,631,096	3,493,195	2,990,994	5,743,724	5,644,604
Capital Outlay	0	0	0	0	0
TOTAL	3,350,876	4,204,978	3,757,785	6,917,904	6,882,120
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	238,153	275,354	(367,320)	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>1,510,774</u>	<u>1,748,927</u>	<u>2,024,281</u>	<u>1,656,961</u>	<u>528,122</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u>1,748,927</u>	<u>2,024,281</u>	<u>1,656,961</u>	<u>528,122</u>	<u>(455,619)</u>
CAD-911 FUND					
REVENUES:					
Charges for Services	1,780,080	1,917,483	1,877,798	1,987,970	1,867,970
Miscellaneous Income	259		0	0	0
Transfer In	880,103	211,195	0	0	0
Transfer from Fund Balance	0	0	0	432,302	668,178
TOTAL	2,660,442	2,128,678	1,877,798	2,420,272	2,536,148
EXPENDITURES:					
Personal Services	1,578,777	1,458,038	1,330,278	1,790,654	1,789,662
Operating Expense	716,873	663,126	1,030,685	629,618	746,486
TOTAL	2,295,650	2,121,164	2,360,963	2,420,272	2,536,148
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	364,792	7,514	(483,165)	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>1,190,689</u>	<u>1,555,481</u>	<u>1,562,995</u>	<u>1,079,830</u>	<u>647,528</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u>1,555,481</u>	<u>1,562,995</u>	<u>1,079,830</u>	<u>647,528</u>	<u>(20,650)</u>

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
HOTEL/MOTEL FUND					
REVENUES:					
Hotel/Motel Tax	2,092,826	2,081,407	2,585,294	2,327,000	2,440,000
Operating Transfers Out	(136,500)	(323,000)	(415,818)	(300,000)	(413,000)
Operating Transfers In	0	268,593	0	0	0
TOTAL	1,956,326	2,027,000	2,169,476	2,027,000	2,027,000
EXPENDITURES:					
Operating Expense	2,412,295	2,027,000	2,027,000	2,027,000	2,027,000
TOTAL	2,412,295	2,027,000	2,027,000	2,027,000	2,027,000
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(455,969)	0	142,476	0	0
FUND BALANCE (DEFICIT) Beginning of year July 1	534,321	78,352	78,352	220,828	220,828
FUND BALANCE (DEFICIT) End of year June 30	78,352	78,352	220,828	220,828	220,828
	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
CAPITAL IMPROVEMENT FUND					
REVENUES:					
Interest Income	365,894	520,308	572,475	0	0
Intergovernmental	364,337	43,626	0	0	0
Transfers In	1,460,438	4,544,988	1,687,810	1,878,352	1,713,043
Transfer from Fund Balance	0	0	0	2,124,893	4,717,702
TOTAL	2,190,669	5,108,922	2,260,285	4,003,245	6,430,745
EXPENDITURES:					
Capital Outlay	2,858,322	4,854,314	1,649,528	3,991,569	5,834,309
Operating Expense	7,994	31,741	519,913	11,676	596,436
TOTAL	2,866,316	4,886,055	2,169,441	4,003,245	6,430,745
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(675,647)	222,867	90,844	0	0
FUND BALANCE (DEFICIT) Beginning of year July 1	14,441,863	13,766,216	13,989,083	14,079,927	11,955,034
FUND BALANCE (DEFICIT) End of year June 30	13,766,216	13,989,083	14,079,927	11,955,034	7,237,332

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
T.A.D. FUND					
REVENUES:					
Property Tax	349,237	392,990	342,195	388,338	388,738
Transfer (to)/from Fund Balance	0	0	0	0	0
TOTAL	349,237	392,990	342,195	388,338	388,738
EXPENDITURES:					
Debt Service	333,075	336,550	338,675	339,913	340,313
Operating Expenses	550	550	550	550	550
Capital Outlay	54,888	19,886	0	47,875	47,875
TOTAL	388,513	356,986	339,225	388,338	388,738
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(39,276)	36,004	2,970	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>(2,623,905)</u>	<u>(2,663,181)</u>	<u>(2,627,177)</u>	<u>(2,624,207)</u>	<u>(2,624,207)</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u>(2,663,181)</u>	<u>(2,627,177)</u>	<u>(2,624,207)</u>	<u>(2,624,207)</u>	<u>(2,624,207)</u>

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
JOB INVESTMENT FUND					
REVENUES:					
Interest Income	497,628	218,876	42,672	0	0
Transfers In	0	0	0	0	0
TOTAL	497,628	218,876	42,672	0	0
EXPENDITURES:					
Operating Expense	0	200,000	400,000	0	0
TOTAL	0	200,000	400,000	0	0
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	497,628	18,876	(357,328)	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>24,541,602</u>	<u>25,039,230</u>	<u>25,058,106</u>	<u>24,700,778</u>	<u>24,700,778</u>
FUND BALANCE (DEFICIT)					
End of year June 30	<u>25,039,230</u>	<u>25,058,106</u>	<u>24,700,778</u>	<u>24,700,778</u>	<u>24,700,778</u>

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
GORTATOWSKY FUND					
REVENUES:					
Realized Gains/Loss/Interest	351	180	30	0	0
Transfer from Fund Balance	0	0	0	6,145	9,972
TOTAL	351	180	30	6,145	9,972
EXPENDITURES:					
Operating Expense	32,800	10,697	0	6,145	9,972
TOTAL	32,800	10,697	0	6,145	9,972
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(32,449)	(10,517)	30	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>52,891</u>	<u>20,442</u>	<u>9,925</u>	<u>9,955</u>	<u>3,810</u>
FUND BALANCE (DEFICIT) End of year June 30	<u>20,442</u>	<u>9,925</u>	<u>9,955</u>	<u>3,810</u>	<u>0</u>

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
GRANT FUND					
REVENUES:					
Intergovernmental	425,757	487,490	1,224,922	3,460,873	1,932,866
Transfers In	29,220	140,552	41,331	94,597	138,654
TOTAL	454,977	628,042	1,266,253	3,555,470	2,071,520
EXPENDITURES:					
Personnel Services	124,002	206,626	231,761	198,424	197,151
Operating Expense	295,738	281,569	820,388	3,357,046	1,874,369
Capital Outlay	35,237	139,847	49,450	0	0
TOTAL	454,977	628,042	1,101,599	3,555,470	2,071,520
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	0	0	164,654	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>0</u>	<u>0</u>	<u>0</u>	<u>164,654</u>	<u>164,654</u>
FUND BALANCE (DEFICIT) End of year June 30	<u>0</u>	<u>0</u>	<u>164,654</u>	<u>164,654</u>	<u>164,654</u>

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
SPLOST V, VI, VII, & VIII					
REVENUES:					
Sales Tax	10,366,691	11,940,576	11,989,450	10,300,000	12,600,000
LMIG	823,076	682,357	0	0	0
Other Municipalities Reimbursements	7,291,612	3,098,129	8,390,035	0	0
Realized Gains/Loss/Interest	437,190	200,715	79,555	0	0
Transfer from Fund Balance	0	0	0	1,814,256	9,986,624
TOTAL	18,918,569	15,921,777	20,459,040	12,114,256	22,586,624
EXPENDITURES:					
Personnel Services	406,789	287,687	510,184	0	0
Operating Expense	7,456,840	7,946,967	2,813,257	0	2,000,000
Capital Outlay	12,021,553	4,062,798	13,127,651	12,114,256	20,586,624
TOTAL	19,885,182	12,297,452	16,451,092	12,114,256	22,586,624
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(966,613)	3,624,325	4,007,948	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>33,183,596</u>	<u>32,216,983</u>	<u>35,841,308</u>	<u>39,849,256</u>	<u>38,035,000</u>
FUND BALANCE (DEFICIT) End of year June 30	<u>32,216,983</u>	<u>35,841,308</u>	<u>39,849,256</u>	<u>38,035,000</u>	<u>28,048,376</u>
R3M Fund					
REVENUES:					
Realized Gains/Loss/Interest	14,313	20,865	4,771	0	0
Transfers In	0	1,000,000	0	0	0
Transfer from Fund Balance	0	0	0	1,000,000	1,500,000
TOTAL	14,313	1,020,865	4,771	1,000,000	1,500,000
EXPENDITURES:					
Operating Expense	422,167	818,349	416,500	1,000,000	1,500,000
TOTAL	422,167	818,349	416,500	1,000,000	1,500,000
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(407,854)	202,516	(411,729)	0	0
FUND BALANCE (DEFICIT)					
Beginning of year July 1	<u>3,256,525</u>	<u>2,848,671</u>	<u>3,051,187</u>	<u>2,639,458</u>	<u>1,639,458</u>
FUND BALANCE (DEFICIT) End of year June 30	<u>2,848,671</u>	<u>3,051,187</u>	<u>2,639,458</u>	<u>1,639,458</u>	<u>139,458</u>

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
TSPLOST					
REVENUES:					
Sales Tax	10,108,018	11,002,375	11,421,781	10,500,000	11,000,000
LMIG	0	150,000	896,456		
Interest Income	22,752	43,917	46,209	0	0
Transfer from Fund Balance	0	0	0	5,626,639	5,537,031
TOTAL	10,130,770	11,196,292	12,364,446	16,126,639	16,537,031
EXPENDITURES:					
Personnel Services	0	48,293	40,863	0	0
Operating Expense	85,881	2,724,531	372,582	8,400,000	12,037,031
Capital Outlay	901,233	452,511	326,580	7,726,639	4,500,000
TOTAL	987,114	3,225,335	740,025	16,126,639	16,537,031
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	9,143,656	7,970,957	11,624,421	0	0
FUND BALANCE (DEFICIT) Beginning of year July 1	<u>0</u>	<u>9,143,656</u>	<u>17,114,613</u>	<u>28,739,034</u>	<u>23,112,395</u>
FUND BALANCE (DEFICIT) End of year June 30	<u><u>9,143,656</u></u>	<u><u>17,114,613</u></u>	<u><u>28,739,034</u></u>	<u><u>23,112,395</u></u>	<u><u>17,575,364</u></u>

**ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
LIGHT FUND					
REVENUES:					
Charges for Services	96,777,912	94,916,512	85,401,353	95,331,562	95,736,437
Other	4,202,351	8,640,370	9,318,859	375,000	375,000
TOTAL	100,980,263	103,556,882	94,720,212	95,706,562	96,111,437
EXPENSES:					
Cost of Goods Sold	69,442,519	65,216,667	60,467,370	59,605,256	57,230,324
Personal Services	3,146,384	3,116,678	2,640,844	3,771,881	4,412,951
Operating Expense	4,116,432	2,576,238	2,209,741	2,970,868	2,964,816
Depreciation & Amortization	1,770,121	1,859,729	1,872,220	1,860,256	1,872,912
Indirect Costs	5,912,900	5,931,118	6,138,498	6,449,072	7,364,272
Transfers Out	10,158,704	9,966,234	10,113,416	10,247,814	10,531,008
TOTAL	94,547,060	88,666,664	83,442,089	84,905,147	84,376,283
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	6,433,203	14,890,218	11,278,123	10,801,415	11,735,154
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>57,604,442</u>	<u>64,037,645</u>	<u>78,927,863</u>	<u>90,205,986</u>	<u>101,007,401</u>
TOTAL NET ASSETS (DEFICIT) End of year June 30	<u>64,037,645</u>	<u>78,927,863</u>	<u>90,205,986</u>	<u>101,007,401</u>	<u>112,742,555</u>
	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
SANITARY SEWER FUND					
REVENUES:					
Charges for Services	14,656,534	15,658,377	15,757,608	16,936,418	18,159,000
Other	8,385,105	2,008,835	2,292,960	0	0
Transfers In	0	0	0	0	0
TOTAL	23,041,639	17,667,212	18,050,568	16,936,418	18,159,000
EXPENSES:					
Personal Services	3,079,012	3,182,058	2,766,388	3,597,995	3,775,461
Operating Expense	8,138,517	6,173,431	6,113,039	6,559,458	7,053,118
Depreciation & Amortization	2,548,875	2,749,739	2,887,606	2,871,813	2,738,192
Indirect Costs	1,243,876	1,174,804	1,265,100	1,328,075	1,501,492
Transfers Out	2,434,548	2,482,557	2,413,285	2,593,173	2,672,401
TOTAL	17,444,828	15,762,589	15,445,418	16,950,514	17,740,664
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	5,596,811	1,904,623	2,605,150	(14,096)	418,336
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>51,671,973</u>	<u>57,268,784</u>	<u>59,173,407</u>	<u>61,778,557</u>	<u>61,764,461</u>
TOTAL NET ASSETS (DEFICIT) End of year June 30	<u>57,268,784</u>	<u>59,173,407</u>	<u>61,778,557</u>	<u>61,764,461</u>	<u>62,182,797</u>

**ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
GAS FUND					
REVENUES:					
Charges for Services	15,155,989	16,078,916	19,064,117	19,016,000	17,110,000
Other	757,578	791,613	809,130	0	0
TOTAL	15,913,567	16,870,529	19,873,247	19,016,000	17,110,000
EXPENSES:					
Cost of Goods Sold	7,123,618	8,743,567	14,324,909	12,077,634	9,495,772
Personal Services	1,535,640	1,539,420	1,223,134	1,946,401	1,948,792
Operating Expense	880,734	525,122	1,175,555	460,311	777,313
Depreciation & Amortization	302,846	338,959	348,926	346,555	351,248
Indirect Costs	2,584,404	2,268,483	2,476,507	2,418,951	2,741,479
Transfers Out	1,591,602	1,681,089	2,001,872	1,996,680	1,711,000
TOTAL	14,018,844	15,096,640	21,550,903	19,246,532	17,025,604
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	1,894,723	1,773,889	(1,677,656)	(230,532)	84,396
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>8,075,102</u>	<u>9,969,825</u>	<u>11,743,714</u>	<u>10,066,058</u>	<u>9,835,526</u>
TOTAL NET ASSETS (DEFICIT)					
End of year June 30	<u>9,969,825</u>	<u>11,743,714</u>	<u>10,066,058</u>	<u>9,835,526</u>	<u>9,919,922</u>
WATER FUND					
REVENUES:					
Charges for Services	12,203,673	11,920,990	11,273,429	12,758,500	14,200,000
Other	100,689	53,281	375,360	0	0
TOTAL	12,304,362	11,974,271	11,648,789	12,758,500	14,200,000
EXPENSES:					
Cost of Goods Sold	1,666,515	1,719,477	1,850,771	2,250,900	2,245,642
Personal Services	2,305,226	1,742,219	1,452,444	2,060,840	2,151,165
Operating Expense	1,386,193	1,466,966	1,723,596	1,254,740	1,958,033
Depreciation & Amortization	2,164,256	2,212,549	2,281,865	2,222,797	2,291,588
Indirect Costs	3,742,901	3,532,358	3,831,326	3,921,342	4,336,691
Transfers Out	1,037,312	1,013,284	1,081,061	1,084,473	1,136,000
TOTAL	12,302,403	11,686,853	12,221,063	12,795,092	14,119,119
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	1,959	287,418	(572,274)	(36,592)	80,881
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>23,509,817</u>	<u>23,511,776</u>	<u>23,799,194</u>	<u>23,226,920</u>	<u>23,190,328</u>
TOTAL NET ASSETS (DEFICIT)					
End of year June 30	<u>23,511,776</u>	<u>23,799,194</u>	<u>23,226,920</u>	<u>23,190,328</u>	<u>23,271,209</u>

**ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
SOLID WASTE FUND					
REVENUES:					
Charges for Services	10,394,930	11,525,799	12,152,686	13,099,000	13,608,777
Other	91,639	63,372	308,434	0	0
TOTAL	10,486,569	11,589,171	12,461,120	13,099,000	13,608,777
EXPENSES:					
Personal Services	2,383,615	1,729,573	957,268	1,470,805	1,566,132
Operating Expense	6,316,056	6,929,466	9,026,187	9,161,196	9,505,495
Depreciation & Amortization	388,244	420,786	301,753	268,368	273,582
Indirect Costs	1,011,907	936,506	977,503	959,279	1,042,150
Transfers Out	883,568	979,693	1,048,450	1,113,415	1,088,702
TOTAL	10,983,390	10,996,024	12,311,161	12,973,063	13,476,061
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(496,821)	593,147	149,959	125,937	132,716
NET ASSETS (DEFICIT) Beginning of year July 1	4,236,672	3,739,851	4,332,998	4,482,957	4,608,894
TOTAL NET ASSETS (DEFICIT) End of year June 30	3,739,851	4,332,998	4,482,957	4,608,894	4,741,610
STORMWATER FUND					
REVENUES:					
Charges for Services	4,202,888	4,216,105	5,644,102	6,077,088	6,410,594
Other	4,491,802	2,398,029	55,179	0	0
Transfers In	1,290,459	1,256,473	1,174,023	1,260,740	1,325,740
TOTAL	9,985,149	7,870,607	6,873,304	7,337,828	7,736,334
EXPENSES:					
Personal Services	1,858,266	1,862,400	2,393,317	2,541,324	2,546,150
Operating Expense	1,809,435	2,229,684	1,945,447	1,993,507	2,261,399
Depreciation & Amortization	1,075,614	1,184,543	1,204,987	1,214,455	1,235,656
Indirect Costs	772,929	596,400	746,191	871,741	1,065,934
Transfers Out	466,935	465,169	606,247	623,715	618,907
TOTAL	5,983,179	6,338,196	6,896,189	7,244,742	7,728,046
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	4,001,970	1,532,411	(22,885)	93,086	8,288
NET ASSETS (DEFICIT) Beginning of year July 1	15,676,042	19,678,012	21,210,423	21,187,538	21,280,624
TOTAL NET ASSETS (DEFICIT) End of year June 30	19,678,012	21,210,423	21,187,538	21,280,624	21,288,912

**ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
TELECOM FUND					
REVENUES:					
Charges for Services	3,055,575	3,057,456	3,286,447	3,649,270	3,649,270
Other	33,239	13,934	111,025	0	0
Transfers In	0	500,000	0	0	0
TOTAL	3,088,814	3,571,390	3,397,472	3,649,270	3,649,270
EXPENSES:					
Cost of Goods Sold	424,464	373,417	335,035	415,705	361,700
Personal Services	536,339	449,905	503,873	588,819	622,879
Operating Expense	483,894	413,071	446,074	458,141	466,830
Depreciation & Amortization	469,913	503,777	495,783	501,048	464,067
Indirect Costs	1,323,092	1,296,360	1,311,236	1,156,628	1,367,429
Transfers Out	259,724	259,533	316,920	310,188	310,188
TOTAL	3,497,426	3,296,063	3,408,921	3,430,529	3,593,093
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(408,612)	275,327	(11,449)	218,741	56,177
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>3,563,145</u>	<u>3,154,533</u>	<u>3,429,860</u>	<u>3,418,411</u>	<u>3,637,152</u>
TOTAL NET ASSETS (DEFICIT) End of year June 30	<u>3,154,533</u>	<u>3,429,860</u>	<u>3,418,411</u>	<u>3,637,152</u>	<u>3,693,329</u>
	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
UTILITY INTERNAL SERVICE FUND					
REVENUES:					
Charges for Services	13,537,120	12,538,343	13,402,621	13,994,495	15,803,441
Other	364,957	107,490	31,456	0	0
Transfers In	0	0	0	0	0
TOTAL	13,902,077	12,645,833	13,434,077	13,994,495	15,803,441
EXPENSES:					
Personal Services	8,176,861	8,335,518	7,743,231	8,186,449	8,703,908
Operating Expense	3,866,240	2,603,809	4,082,378	4,254,472	5,050,756
Depreciation & Amortization	273,526	355,982	451,007	421,262	483,411
Indirect Costs	1,223,492	1,243,034	1,267,040	1,132,312	1,565,366
TOTAL	13,540,119	12,538,343	13,543,656	13,994,495	15,803,441
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	361,958	107,490	(109,579)	0	0
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>120,519</u>	<u>482,477</u>	<u>589,967</u>	<u>480,388</u>	<u>480,388</u>
TOTAL NET ASSETS (DEFICIT) End of year June 30	<u>482,477</u>	<u>589,967</u>	<u>480,388</u>	<u>480,388</u>	<u>480,388</u>

**SUPPLEMENTED ENTERPRISE FUND REVENUES, EXPENSES, AND FUND BALANCES FISCAL YEAR END
JUNE 30TH**

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
AIRPORT FUND					
REVENUES:					
Charges for Services	999,602	1,034,710	1,300,734	1,460,575	1,582,075
Grants	13,315,581	2,250,157	7,853,922	7,047,326	7,478,700
Other	13,186	8,799	30,219	4,508,275	4,531,275
Transfers In/Out	544,173	0	0	0	1,313,735
TOTAL	14,872,542	3,293,666	9,184,875	13,016,176	14,905,785
EXPENSES:					
Personal Services	999,908	1,199,514	1,324,879	1,401,079	1,509,464
Operating Expense	775,219	692,654	1,032,419	1,825,022	2,332,787
Capital Outlay	0	0	0	8,692,159	10,673,000
Depreciation & Amortization	1,531,535	1,697,749	1,775,523	1,767,661	1,923,277
Indirect Costs	141,772	165,606	194,112	161,044	390,534
TOTAL	3,448,434	3,755,523	4,326,933	13,846,965	16,829,062
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	11,424,108	(461,857)	4,857,942	(830,789)	(1,923,277)
NET ASSETS (DEFICIT) Beginning of year July 1	35,724,126	47,148,234	46,686,377	51,544,319	50,713,530
NET ASSETS (DEFICIT) End of year June 30	47,148,234	46,686,377	51,544,319	50,713,530	48,790,253
	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
FLINT RIVER ENTERTAINMENT COMPLEX					
REVENUES:					
Charges for Services	1,038,799	475,071	2,371,587	946,068	1,117,500
Other	175,508	69,737	1,315,383	0	0
Transfers In	2,008,534	926,173	905,852	875,804	869,022
TOTAL	3,222,841	1,470,981	4,592,822	1,821,872	1,986,522
EXPENSES:					
Personal Services	0	0	0	0	0
Operating Expense	2,431,798	2,312,571	3,867,627	1,909,046	2,083,472
Depreciation & Amortization	488,724	486,650	483,793	479,965	483,708
Indirect Costs	0	0	0	0	0
TOTAL	2,920,522	2,799,221	4,351,420	2,389,011	2,567,180
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	302,319	(1,328,240)	241,402	(567,139)	(580,658)
NET ASSETS (DEFICIT) Beginning of year July 1	9,568,231	9,870,550	8,542,310	8,783,712	8,216,573
NET ASSETS (DEFICIT) End of year June 30	9,870,550	8,542,310	8,783,712	8,216,573	7,635,915

**SUPPLEMENTED ENTERPRISE FUND REVENUES, EXPENSES, AND FUND BALANCES FISCAL YEAR END
JUNE 30TH**

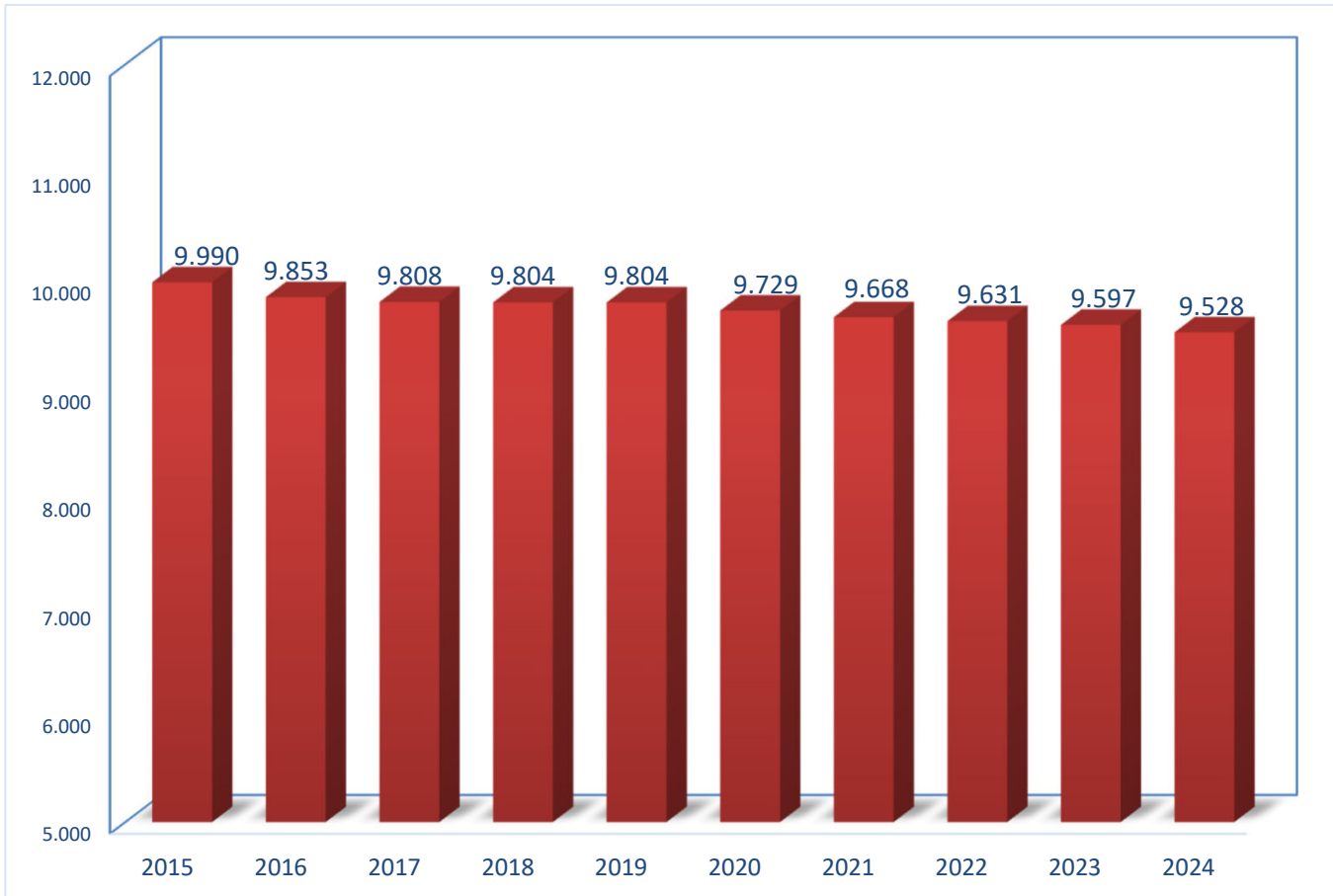
	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED	2024 ADOPTED
TRANSIT					
REVENUES:					
Charges for Services	564,722	537,260	548,791	725,000	685,150
Grants	6,894,137	3,489,090	2,202,872	4,734,647	2,361,316
Other	1,756,425	(535,820)	5,856,883	448,510	1,500
Transfers In	765,450	1,100,000	2,209,384	1,614,963	1,647,127
TOTAL	9,980,734	4,590,530	10,817,930	7,523,120	4,695,093
EXPENSES:					
Personal Services	2,358,133	3,101,457	1,273,790	2,377,483	2,203,771
Operating Expense	2,184,361	2,540,109	1,915,064	2,047,730	2,019,989
Capital Outlay	0	0	0	2,819,495	7,500
Depreciation & Amortization	1,108,399	1,182,145	1,018,920	981,604	1,274,708
Indirect Costs	326,630	336,021	323,568	278,412	463,833
TOTAL	5,977,523	7,159,732	4,531,342	8,504,724	5,969,801
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	4,003,211	(2,569,202)	6,286,588	(981,604)	(1,274,708)
NET ASSETS (DEFICIT)					
Beginning of year July 1	<u>5,356,412</u>	<u>9,359,623</u>	<u>6,790,421</u>	<u>13,077,009</u>	<u>12,095,405</u>
NET ASSETS (DEFICIT) End of year June 30	<u>9,359,623</u>	<u>6,790,421</u>	<u>13,077,009</u>	<u>12,095,405</u>	<u>10,820,697</u>

**CITY OF ALBANY, GEORGIA
PROPERTY TAX RATES
DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS ENDED JUNE 30**

FISCAL YEAR	CITY OF ALBANY MILLAGE*			DOUGHERTY COUNTY MILLAGE*			BOARD OF EDUCATION MILLAGE*			OTHER (STATE OF GA)	
	OPERATING	DEBT SERVICE	TOTAL CITY	OPERATING	DEBT SERVICE	TOTAL COUNTY	OPERATING	DEBT SERVICE	TOTAL SCHOOL		TOTAL
2015	9.990	0.00	9.990	11.894	0.00	11.894	18.445	0.00	18.445	0.10	40.429
2016	9.853	0.00	9.853	12.594	0.00	12.594	18.445	0.00	18.445	0.05	40.942
2017	9.808	0.00	9.808	12.577	0.00	12.577	18.445	0.00	18.445	0.00	40.830
2018	9.804	0.00	9.804	15.644	0.00	15.644	18.433	0.00	18.433	0.00	43.881
2019	9.804	0.00	9.804	15.569	0.00	15.569	18.433	0.00	18.433	0.00	43.806
2020	9.729	0.00	9.729	15.569	0.00	15.569	18.323	0.00	18.433	0.00	43.731
2021	9.668	0.00	9.668	15.569	0.00	15.569	18.219	0.00	18.433	0.00	43.670
2022	9.631	0.00	9.631	15.569	0.00	15.569	18.154	0.00	18.154	0.00	43.354
2023	9.597	0.00	9.597	19.069	0.00	19.069	18.096	0.00	18.096	0.00	46.762
2024	9.528	0.00	9.528	19.069	0.00	19.069	17.993	0.00	17.993	0.00	46.590

*ONE MILL IS EQUAL TO \$1.00 PER \$1,000 OF ASSESSED VALUE

City of Albany FY 2015 - 2024 Property Tax Millage Rates



1 Mill = Approximately \$1,487,791

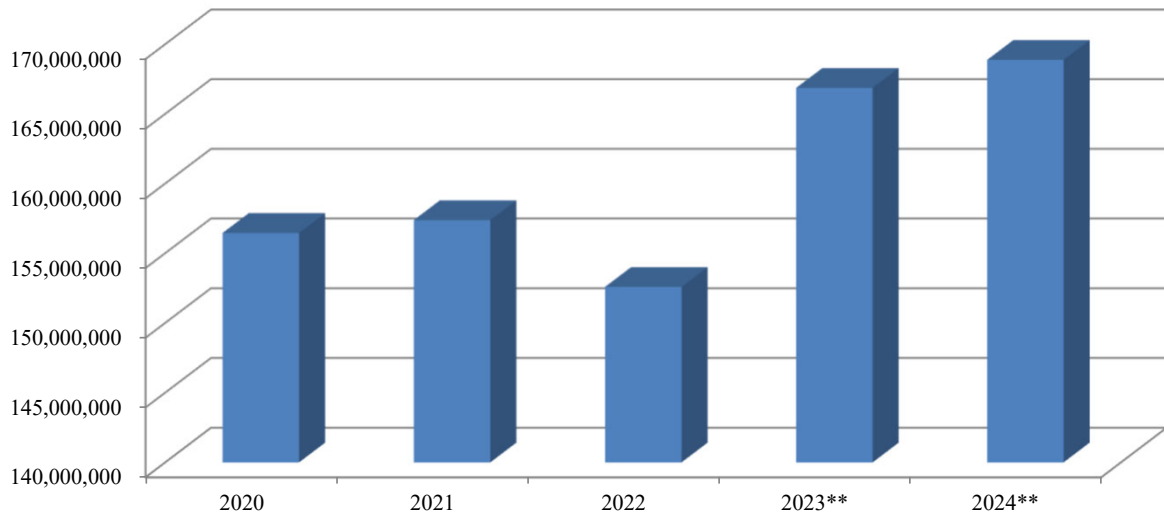
**CITY OF ALBANY
Utility Support
Years Ended, June 30**

	2020	2021	2022	2023**	2024**
Transfers	15,541,935	15,591,086	16,407,228	16,708,718	16,742,466
Utility Revenue	156,449,632	157,374,155	152,579,742	166,867,838	168,874,078
Transfer Expressed as % of Revenue	9.9	9.9	10.8	10.0	9.9

** Reflects the transfer based on budgeted revenues for the seven departments that will transfer.

The monthly transfer rate is 8% on billed revenue for Solid Waste, Sewer, Stormwater, Water, and Telecom. The transfer rates for the Light and Gas Funds are 11% and 10% of billed revenue, respectively.

Utility Charges for Services: 5-Year Trend



DEBT AND TAX DIGEST INFORMATION

This section provides financial data on the City's long-term financial obligation, current debt obligation, debt levels and legal limits, City's tax digest and information on the largest taxpayers.

Certificates of Participation

In 1998 the City of Albany entered into a lease pool agreement with Georgia Municipal Association. The City draws from the investment to lease equipment from GMA. The agreement requires the City to pay back into the investment account to fund the \$10,000,000 principal plus 4.75% interest. The interest is payable on an annual basis. The principal is due in a lump sum on June 1, 2028. Annual debt service requirements are as follows:

FYE	Principal	Interest	Total
2023	0	475,000	475,000
2024	0	475,000	475,000
2025	0	475,000	475,000
2026	0	475,000	475,000
2027	0	475,000	475,000
2028	<u>10,000,000</u>	<u>0</u>	<u>10,000,000</u>
Total	<u>\$10,000,000</u>	<u>\$2,375,000</u>	<u>\$12,375,000</u>

Debt Limitation

The present constitutional limit on direct general obligation debt for the City is equivalent to ten percent of assessed valuation of taxable property for debt service purposes. The unused legal debt margin for the City after the issuance of the bonds is computed below for FY 2022 (in thousands):

Assessed Value of Taxable Property	\$1,419,280	
Add Back Exempt Property	130,714	\$1,549,994
	=====	=====
Debt Limit--10% of Assessed Value (Article IX, Section VII of the Constitution of Georgia)		\$154,999
Amount of Debt applicable to Constitutional Debt Limit, Total General Obligation Bond Debt (ADICA and SPLOST)	\$ 650	
Less: Assets Available for Bond Service	<u>0</u>	<u>\$ 650</u>
Legal Debt Margin pursuant to Article IX, Section III of the Constitution of Georgia		\$154,349
		=====
Percent of Debt Limit Used		0.42%
		=====

The constitutional debt limitation applies to all direct general obligation bonds authorized with a ten percent limit imposed upon Dougherty County and a separate ten percent limit imposed upon the Dougherty County School System. Additional general obligation bonds may be issued if so approved by a voting majority in an election held for that purpose.

Assessed and Estimated Fair Market Taxable Property Values

2022	Estimated Fair Market Value of Taxable Property	\$ 3,719,478,178
2022	Net Assessed Valuation of Taxable Property for Bond Purposes	\$ 1,487,791,271

**Computation of Direct and Overlapping Bonded Debt
General Obligation Bonds Tax Digest**

<u>Jurisdiction</u>	<u>Net General Obligation Bond Debt Outstanding</u>	<u>Percentage Applicable to City of Albany</u>	<u>Amount Applicable to City of Albany</u>
Direct			
City of Albany (1)	*\$650,000	100%	\$650,000
Overlapping:			
Board of Education	37,845,000	81%	30,654,450
Total	<u>\$38,495,000</u>		<u>\$31,304,450</u>

 (1) These bonds are direct general obligations of the City of Albany, either directly or through leases with ADICA. Principal and interest are payable from an ad valorem tax upon all city property.

Debt and Assessed Value per Capita

Total City Debt per Capita *	\$ 453
Fair Market Value of City Taxable Property per Capita *	\$53,868

 * Based on estimated 2021 population of 69,048 for the City

Tax Collection Procedure

The Dougherty County Tax Commissioner collects ad valorem taxes that have been levied by the City. Real and personal taxes are generally billed in October of each year and are due on December 20. Interest of one percent per month is imposed on taxes not paid by their due date. Additionally, a ten percent penalty is imposed on all taxes delinquent after 90 days. Public utilities are billed in October and are due on December 20. The Tax Commissioner follows State law as it pertains to the advertisement and sale of property where taxes have been delinquent for an extended period of time. Mobile home taxes are due January 1 of each year and are payable without penalty between January 1 and May 1. Motor vehicle taxes are due on the taxpayer's birthday. As tax payments are received and properly credited by the Tax Commissioner, the applicable portion is transferred to the City.

Largest Taxpayers

The following table lists the ten largest taxpayers based on their 2021 assessed value in the City of Albany and their respective percentage of the City's total assessed valuation.

TAXPAYER	NATURE OF BUSINESS	2021 ASSESSED VALUE	Percentage of Total Assessed Valuation (1)
MARS CHOCOLATE	CONFECTIONER	16,599,153	1.05%
GEORGIA POWER CO	UTILITY	14,781,480	0.94%
THE WEBSTAIRANT STORES, INC	RESTURANT SUPPLY STORE	9,826,291	0.62%
FMC Corp APG	FARM PRODUCT MATERIAL WHOLESALE	9,729,295	0.62%
YANCEY BROS CO	MACHINERY RETAILER	8,222,335	0.52%
STRATEGIC EQUIPMENT	EQUIPMENT WHOLESALER	8,025,818	0.51%
KROGER CO DBA TARA FOODS	GROCERY STORES	7,316,152	0.46%
ALBANY MALL HP LLC	MALL DEVELOPER	6,800,000	0.43%
PRINCETON PLACE GR LLC	REAL ESTATE/LEASING	6,651,640	0.42%
GEORGIA PACIFIC CORRUGATED	PULP AND PAPER COMPANY	6,492,261	0.40%

(1) Based on 2021 estimated net tax digest for maintenance and operation purposes of \$ 1,579,914,405.

SOURCE: Dougherty County Tax Department

Property Tax Digest Trend

The property tax digests of the City for the calendar years 2018 through 2023 are outlined on the following table. Values for real property represent all real estate less the exempt property in the city, and personal property includes motor vehicles, bank shares, inventories, aircraft, pleasure boats, industrial machinery, fixtures and equipment, farm machinery and equipment, livestock, mobile homes and public utilities. State law requires that all property assessments be at a uniform 40 percent of current market value.

	<u>2023</u>	<u>2022</u>	<u>2021</u>
Property Type			
Real & Personal	1,622,270,266	1,564,418,961	1,549,993,601
Motor Vehicles	15,227,720	15,634,140	20,389,980
Mobile Homes	3,807,522	3,540,652	3,582,823
Timber - 100%	0	0	61,913
Heavy Duty Equipment	48,414	78,467	5,886,088
Gross Digest	<u>1,641,353,922</u>	<u>1,583,672,220</u>	<u>1,579,914,405</u>
less: Exemptions (1)	<u>153,562,651</u>	<u>128,161,946</u>	<u>130,714,097</u>
Net Digest:	1,487,791,271	1,455,510,274	1,449,200,308
	<u>2020</u>	<u>2019</u>	<u>2018</u>
Property Type			
Real & Personal	1,542,345,469	1,554,682,074	1,529,018,087
Motor Vehicles	28,863,760	28,408,720	33,499,490
Mobile Homes	3,661,395	3,932,198	3,875,154
Timber - 100%	38,319	0	2,808
Heavy Duty Equipment	4,899,772	4,096,461	71,466
Gross Digest	<u>1,575,808,715</u>	<u>1,591,119,453</u>	<u>1,566,467,005</u>
less: Exemptions (1)	<u>118,827,887</u>	<u>143,057,979</u>	<u>135,035,301</u>
Net Digest:	1,456,980,828	1,448,061,474	1,431,431,704

 Source: Dougherty County Tax/Tag Office "5-Year History Tax Digest"

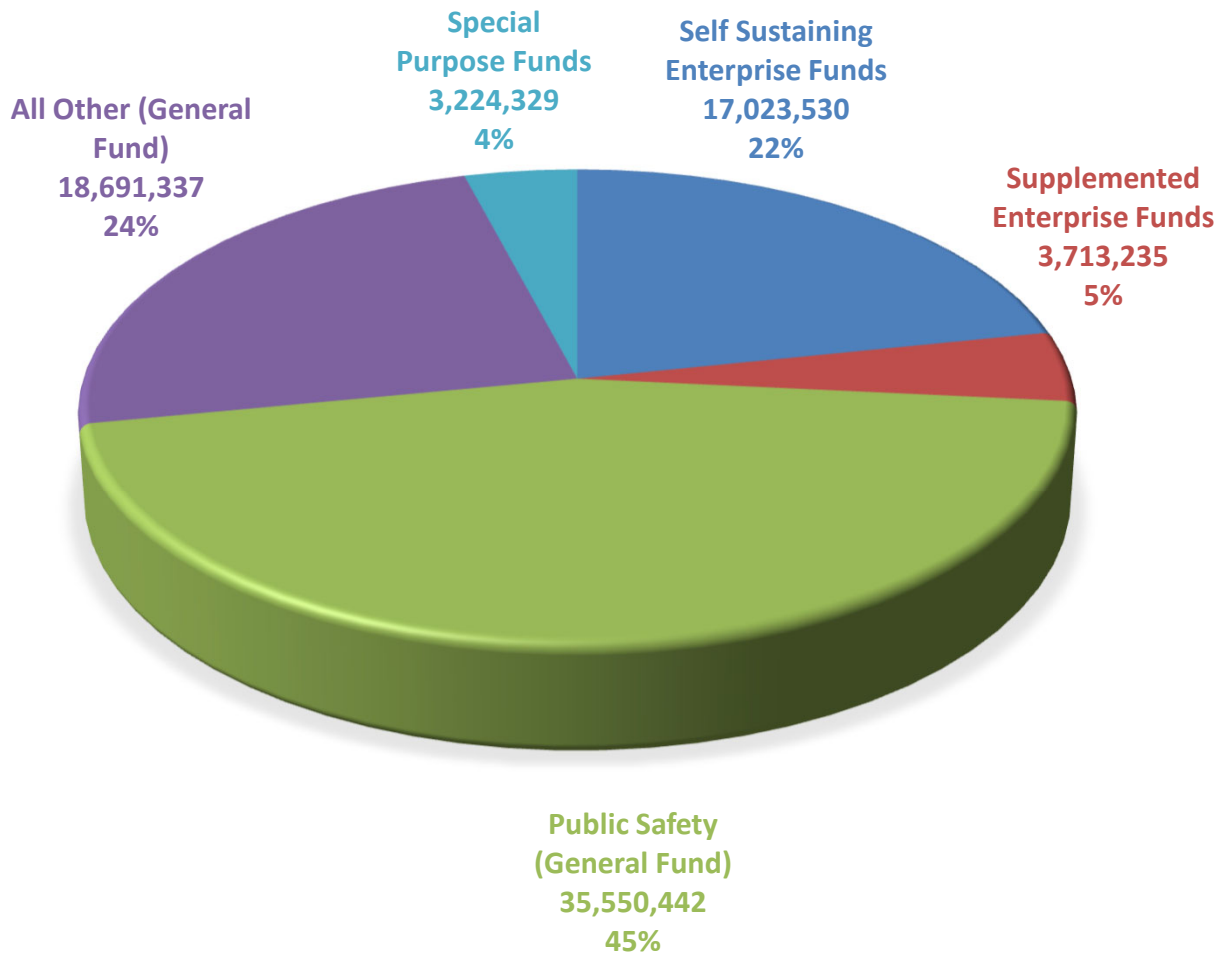
Ad Valorem Tax Collections

The following table summarizes ad valorem tax levies and collections in the City for the fiscal years ended 2013 through 2022 (in thousands).

Fiscal Year	Total Tax Levy	Current Tax Collections	Delinquent Tax Collection	Total Tax Collections	Ratio of Total Tax Collections to Total Levy %
2022	\$ 13,669	\$ 13,283	\$ -	\$ 13,283	97.18 %
2021	\$ 13,763	\$ 13,216	\$ 486	\$ 13,702	99.56 %
2020	\$ 13,731	\$ 13,148	\$ 529	\$ 13,677	99.61 %
2019	\$ 13,783	\$ 13,231	\$ 494	\$ 13,725	99.58 %
2018	\$ 13,721	\$ 13,281	\$ 375	\$ 13,656	99.53 %
2017	\$ 13,740	\$ 13,273	\$ 423	\$ 13,695	99.67 %
2016	\$ 13,741	\$ 13,495	\$ 208	\$ 13,704	99.73 %
2015	\$ 13,834	\$ 13,496	\$ 300	\$ 13,796	99.73 %
2014	\$ 13,745	\$ 13,480	\$ 237	\$ 13,717	99.79 %
2013	\$ 13,758	\$ 13,494	\$ 236	\$ 13,730	99.79 %

 Source: Dougherty County Tax Department

City of Albany FY 2024 Personnel Services



**Total Personnel Services
\$78,202,873**

FY 2024 Personnel Services

The City of Albany's number one priority is to provide the most effective and efficient services to the citizens of Albany. The City has a dedicated work force, which consists of 1,171 full-time budgeted positions. Through these dedicated and motivated employees, the City provides a wide range of quality services to all citizens in our community.

The City is aware of the importance of maintaining a well-trained motivated work force and strives toward offering its employees a competitive benefit package. The City's total benefit package includes the following:

- | | |
|---|-------------------------------|
| Salaries & Wages | Social Security (FICA) |
| Retirement Plan with Pension and Vesting Benefits | Workers' Compensation |
| Deferred Compensation Plan | Sick and Vacation Pay |
| Health and Dental Insurance | Employee Assistance Program |
| Life Insurance | Tuition Reimbursement Program |
| Cafeteria Plan | Paid Holidays |

Salaries & Wages

Salaries and fringe benefits account for approximately 25% of the total operating budget. Included in the salary account are overtime pay, holiday pay, and part time help.

Retirement Plan with Pension and Vesting Benefits

A retirement plan is provided for all regular, full-time employees. All general employees contribute 5% of their gross income to the plan and the city contributes 12% on their behalf to the pension plan. Public Safety employees contribute 7.5% of their gross salary to the pension plan and the city contributes 15% on their behalf to the pension plan. Full-time employees are eligible for this coverage effective with their date of employment, and are also eligible for vested benefits upon completion of 10 years of service.

Deferred Compensation Plan

The City provides employees with the choice of participating in a deferred compensation plan. This plan allows an employee to make tax deferred contributions into a retirement savings account.

Health and Dental Insurance

The City of Albany allows full-time employees the opportunity to buy into a health plan, which offers health and dental insurance. The employee's coverage will start on the first day of the month following completion of one month's premium deduction from the employee's paycheck. The City pays >80% and the employee pays <20% of the monthly premium for this coverage.

Life Insurance

For full-time employees who choose to participate in the life insurance program, the City provides basic life insurance and accidental death/dismemberment (AD&D) insurance. The City pays \$.65 per \$1,000 of coverage for the life and AD&D insurance. Employees may also purchase additional life insurance coverage for which the employee pays 100% of the cost. The premium for this coverage is based on the age of the employee. For part-time employees the City provides basic life insurance after one year of employment.

Cafeteria Plan

The City provides a Cafeteria Plan to its employees, which allows for pre-tax deductions for group insurance premiums and dependent care expenses.

Social Security (FICA)

All employees are enrolled in the Social Security Act. The City contributes the employer share of 7.65% (6.20% of an employee's salary to a maximum salary of \$160,200 for Social Security and 1.45% of all earnings for employees for Medicare).

Workers' Compensation

The City provides a self-funded Workers' Compensation program. Benefits are paid as prescribed under the State of Georgia Workers' Compensation Law. Medical care is provided through a panel of physicians selected by the City.

Sick and Vacation Pay

Sick Leave and Vacation Leave are accrued by all full-time employees. All employees receive the same amount of sick leave accrual each pay period (12 days per year). Vacation leave accumulation per week is dependent upon the employees' exempt or non-exempt status along with the length of employment.

Employee Assistance Program

The City has an Employee Assistance Program for its employees and their families. The program provides free counseling services for employees and their families who are experiencing legal, emotional, financial, or other problems which may affect their job performance.

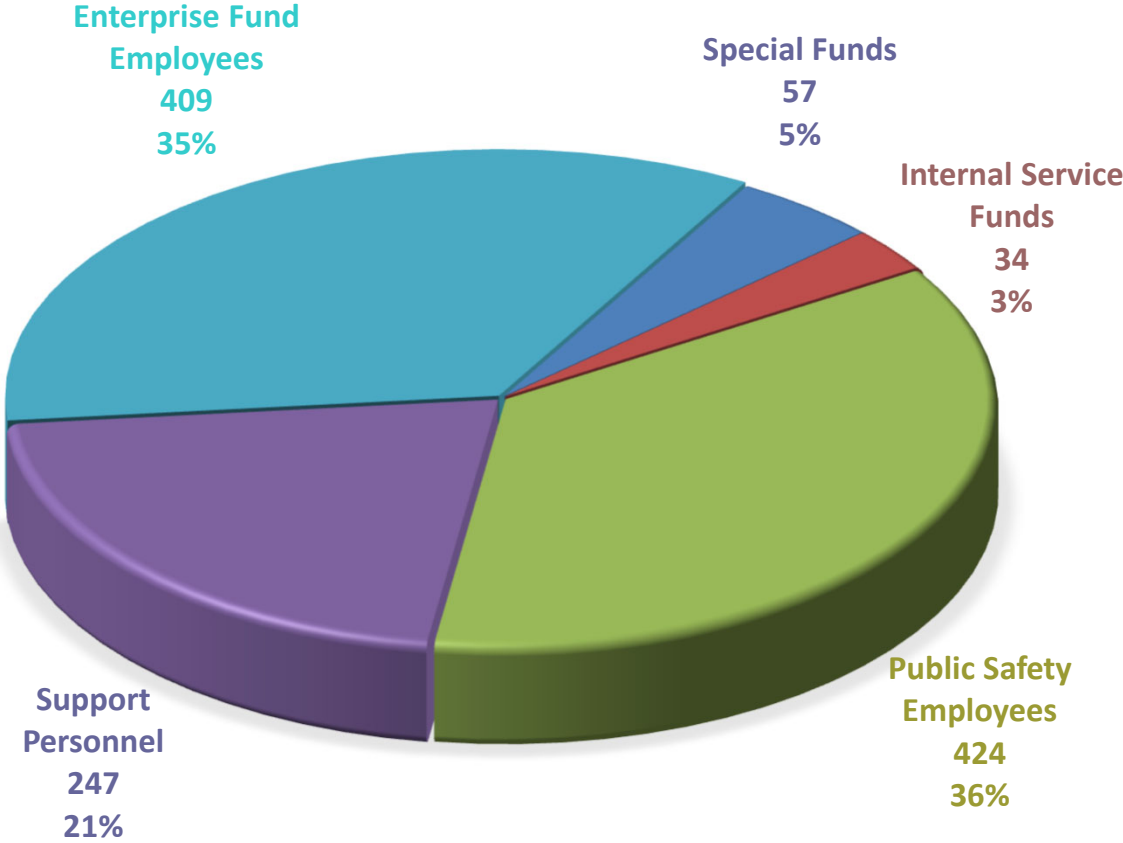
Tuition Reimbursement Program

The Tuition Reimbursement Program of the City of Albany is designed to encourage employees of the City to improve their job-related knowledge, skills, and abilities through training and/or education. Reimbursement for education that is job related shall be on a tuition reimbursable basis each year, not to exceed \$2,000 per academic year.

Paid Holidays

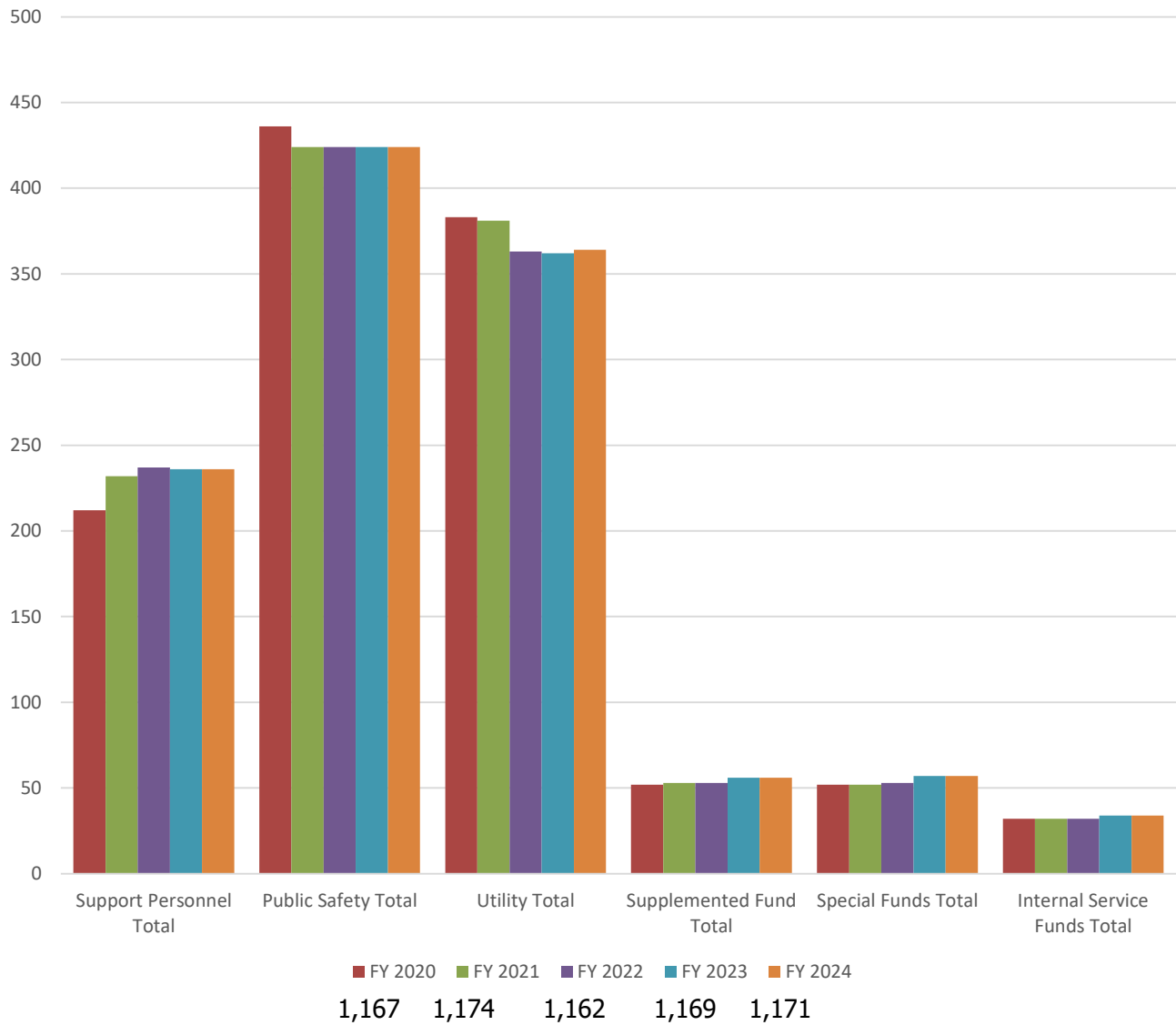
The City of Albany provides eleven paid holidays each year to regular, full-time employees with benefits. These holidays include; New Year's Day (1); Martin Luther King Jr. Day (1); Memorial Day (1); Juneteenth (1) Independence Day (1); Labor Day (1); Thanksgiving Day and the day after (2); Christmas Eve (1); Christmas Day (1); and one floating holiday (1).

City of Albany FY 2024 Total Employees by Category



Total Positions
1171

City of Albany FY 2024 5 Year Trend of Positions



**REVENUES & EXPENDITURES-PROJECTIONS
FISCAL YEAR 2024**

ALL PROJECTIONS HAVE NOT BEEN ADOPTED BY ORDINANCE OR COMMITTED

Description	Adopted 2021/2022	Adopted 2022/2023	Adopted 2023/2024	Projections 2024/2025	Projections 2025/2026	Projections 2026/2027	Projections 2027/2028
REVENUES							
GENERAL & SPECIAL FUNDS:							
General Fund	65,309,166	68,746,811	72,455,643	72,528,099	72,890,739	73,619,647	74,355,843
Community & Economic Development	4,301,086	6,917,904	6,882,120	4,516,140	4,606,463	4,698,592	4,792,564
CAD 911	2,461,161	2,420,272	2,536,148	2,687,044	2,713,915	2,741,054	2,768,465
Hotel/ Motel Fund	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000
Capital Improvement	4,846,611	4,003,245	6,430,745	4,083,310	4,124,143	4,165,384	4,207,038
TAD Fund	394,765	388,338	388,738	388,338	388,338	388,338	388,338
SPLOST	16,981,392	12,114,256	22,586,624	12,235,399	12,357,753	12,481,330	12,606,143
TSPLOST	10,349,894	16,126,639	16,537,031	16,287,905	16,450,784	16,615,292	16,781,445
Job Investment Fund	0	0	0	0	0	0	0
R3M - Repair, Renovate, & Replace	1,000,000	1,000,000	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000
Gortatowsky	0	6,145	9,972	0	0	0	0
Grant Fund	3,555,470	3,555,470	2,071,520	2,175,096	2,196,847	2,218,815	2,241,004
Special Funds	45,917,379	48,559,269	60,969,898	45,400,233	45,865,243	46,335,807	46,811,997
ENTERPRISE FUNDS:							
Light Operations	96,692,216	95,706,562	96,111,437	94,749,496	94,275,749	95,218,506	94,742,414
Gas Operations	17,092,700	19,016,000	17,110,000	17,281,100	17,453,911	17,628,450	17,804,735
Sanitary Sewer Enterprise	26,793,682	16,936,418	18,159,000	19,066,950	19,638,959	20,228,127	20,834,971
Water	12,718,369	12,758,500	14,200,000	13,906,765	14,184,900	14,468,598	14,613,284
Solid Waste Enterprise	12,334,705	13,099,000	13,608,777	13,880,953	14,158,572	14,441,743	14,730,578
Stormwater	7,132,323	7,337,828	7,736,334	8,045,787	8,126,245	8,207,508	8,289,583
Telecom Operations	3,728,469	3,649,270	3,649,270	3,685,763	3,722,620	3,759,847	3,797,445
Airport	13,680,079	13,016,176	14,905,785	4,747,411	4,794,885	4,842,834	4,891,262
Albany Civic Center/Auditorium	1,724,178	1,821,872	1,986,522	1,840,091	1,858,492	1,877,077	1,895,847
Transit System	6,904,353	7,523,120	4,695,093	7,598,351	7,674,335	7,751,078	7,828,589
Enterprise Funds	198,801,074	190,864,746	192,162,218	184,802,667	185,888,667	188,423,768	189,428,708
TOTAL REVENUES - ALL FUNDS	310,027,619	308,170,826	325,587,759	302,730,998	304,644,649	308,379,221	310,596,548
EXPENDITURES / EXPENSES							
GENERAL & SPECIAL FUNDS:							
General Fund	65,309,166	68,746,811	72,455,643	72,528,099	72,890,739	73,619,647	74,355,843
Community & Economic Development	4,301,086	6,917,904	6,882,120	4,516,140	4,606,463	4,698,592	4,792,564
CAD 911	2,461,161	2,420,272	2,536,148	2,687,044	2,713,915	2,741,054	2,768,465
Hotel/Motel Fund	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000	2,027,000
Capital Improvement	4,846,611	4,003,245	6,430,745	4,083,310	4,124,143	4,165,384	4,207,038
TAD Fund	394,765	388,338	388,738	388,338	388,338	388,338	388,338
SPLOST	16,981,392	12,114,256	22,586,624	12,235,399	12,357,753	12,481,330	12,606,143
TSPLOST	10,349,894	16,126,639	16,537,031	16,287,905	16,450,784	16,615,292	16,781,445
Job Investment Fund	0	0	0	0	0	0	0
R3M - Repair, Renovate, & Replace	1,000,000	1,000,000	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000
Gortatowsky	0	6,145	9,972	0	0	0	0
Grant Fund	3,555,470	3,555,470	2,071,520	2,175,096	2,196,847	2,218,815	2,241,004
Special Funds	45,917,379	48,559,269	60,969,898	45,400,233	45,865,243	46,335,807	46,811,997
ENTERPRISE FUNDS:							
Light Operations	88,999,501	84,905,147	84,376,283	91,697,559	92,614,534	93,540,680	94,476,086
Gas Operations	15,546,479	19,246,532	17,025,604	16,940,476	16,771,071	17,106,493	17,448,622
Sanitary Sewer Enterprise	16,266,366	16,950,514	17,740,664	18,184,181	18,547,864	18,918,821	19,297,198
Water	12,671,731	12,795,092	14,119,119	13,818,699	13,956,886	14,236,024	14,520,745
Solid Waste Enterprise	11,900,398	12,973,063	13,476,061	13,610,822	13,883,038	14,160,699	14,443,913
Stormwater	6,791,269	7,244,742	7,728,046	7,805,326	7,883,380	7,962,214	8,041,836
Telecom Operations	3,484,209	3,430,529	3,593,093	3,464,834	3,499,483	3,534,477	3,569,822
Airport	14,541,472	13,846,965	16,829,062	6,547,411	6,594,885	6,642,834	6,691,262
Flint River Entertainment Complex	2,295,092	2,389,011	2,567,180	2,340,091	2,358,492	2,377,077	2,395,847
Transit System	8,204,731	8,504,724	5,969,801	8,898,351	8,974,335	9,051,078	9,128,589
Enterprise Funds	180,701,248	182,286,319	183,424,913	183,307,750	185,083,968	187,530,396	190,013,921
TOTAL EXPENDITURES / EXPENSES - ALL FUNDS	291,927,793	299,592,399	316,850,454	301,236,081	303,839,950	307,485,849	311,181,761

Note: The expectations within the projections are that the personnel services will be increasing as staffing increases. But these increases will be offset in a large degree due to efficiency that will be released by lowered operating costs. The average projected increase is a little over 1% a year.

Note: The grant fund has a few non-recurring grants that were not included in the baseline for the future increases.

Note: Sewer Fund has a large capital contribution included in the revenues which in not being projected into the future.



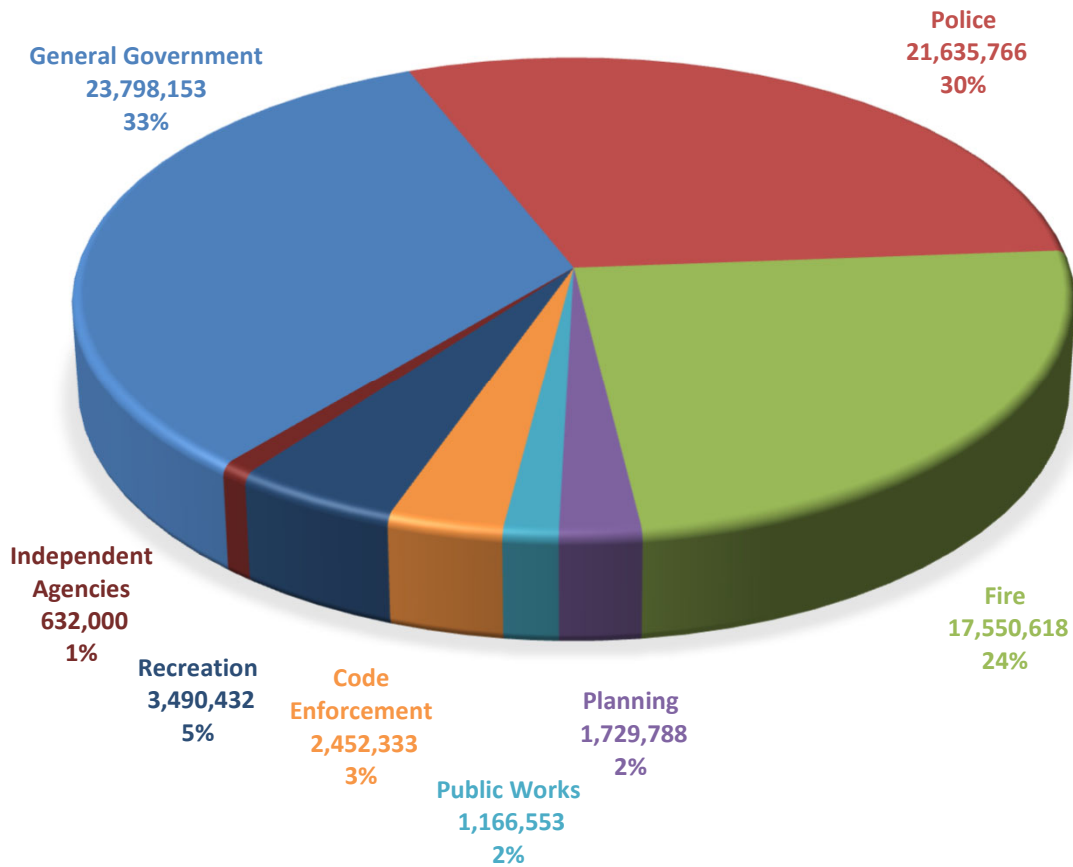
General Fund

GENERAL FUND SUMMARY

*This Summary Contains All of the Governmental Functions Contained in the General Fund
(i.e. Police, Fire, Planning, Engineering, Procurement, Finance, etc.)*

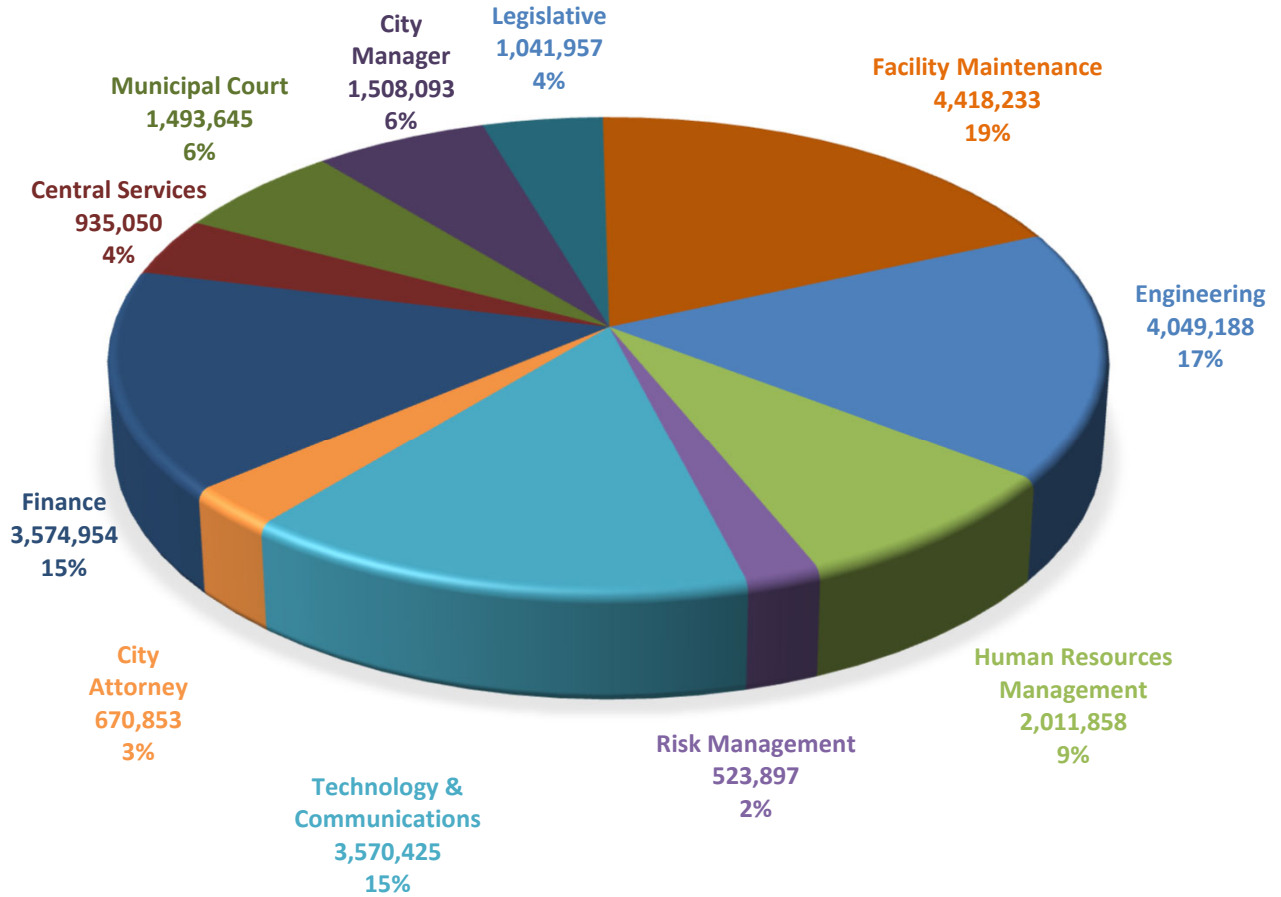
MAJOR OBJECT OF EXPENDITURE	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
Revenues	53,132,808	56,402,809	61,193,109
Transfers In	16,823,046	17,008,718	17,155,466
Transfers Out	-7,597,282	-4,664,716	-5,892,932
Total Revenue	62,358,572	68,746,811	72,455,643
Personnel Services	45,180,870	51,052,943	54,241,779
Operating Expense	15,785,877	17,693,868	18,213,864
Total Expenditures	60,966,747	68,746,811	72,455,643
Net Revenues Over Expenditures	1,391,825	0	0
FULL TIME POSITIONS	667	671	671

City of Albany FY 2024 General Fund Expenditures



Total General Fund Expenditures
\$72,455,643

City of Albany FY 2024 General Government Expenditures



Total General Government Expenditures
\$23,798,153



City Clerk's Office

CITY CLERK'S OFFICE

SUMMARY

In accordance with the City Charter and Code of Ordinances, the Office of the City Clerk is responsible for the following functions: Serves as official custodian of the City Seal (Sec. 2.2); maintaining records management/retention of all records of the City of Albany (Sec. 2.6 a & b); maintaining the expense reports of the Mayor and Board of Commissioners including all travel functions (Sec. 2.47); maintaining the official minutes of Commission meetings and all ordinances and resolutions that are adopted by the Board of Commissioners (Sec. 2.162); in accordance with O.C.G.A. §21-5-34 (4), serves as the filing officer for municipal elections (which includes campaign and financial disclosure forms, etc.). The City Clerk is responsible for attending all Commission meetings and compiling/distributing the agenda for these meetings. The City Clerk serves as an Ex-Officio member on the Pension Board of Trustees and as liaison to the Mayor, Board of Commissioners, City Manager, Department Directors and citizens as required and requested in performing other duties not listed.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a great place to live, work and play.

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community.

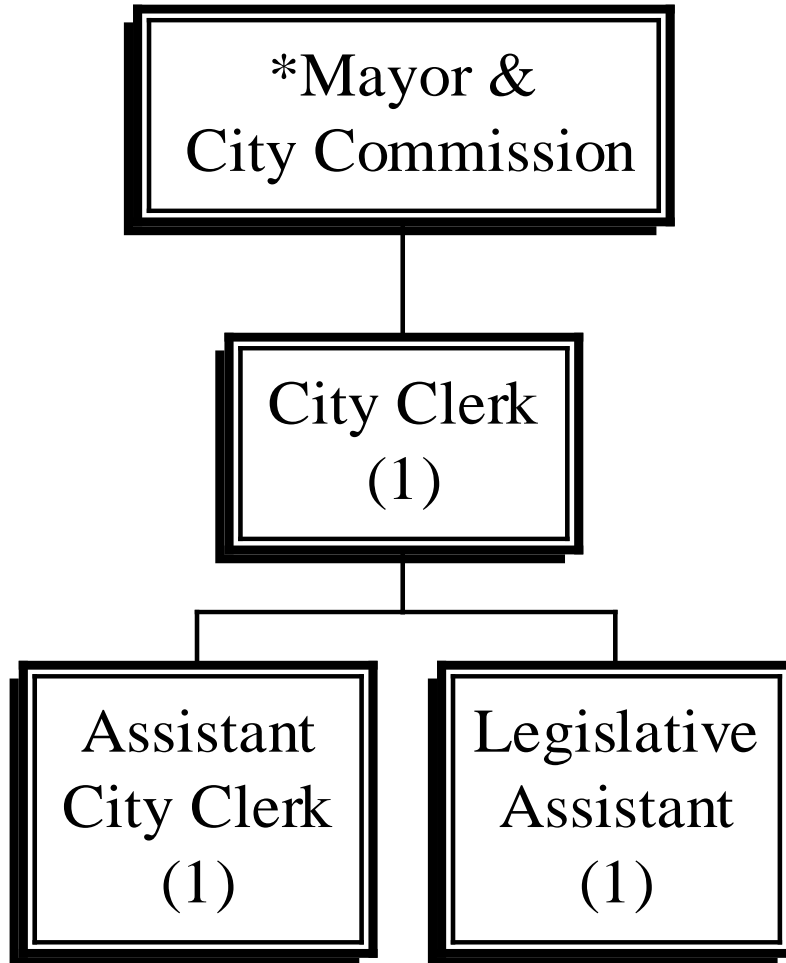
PERFORMANCE MEASURES (PM)

	FY 2021	FY 2022	FY 2023
SP IV, G&O 3, PM 1: # of Certifications Pursued	3	3	3

- SP I = Safe, Sustainable, & Business Friendly
- SP II = Economic Development & Jobs
- SP III = Infrastructure & Asset Management
- SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
- SP V = Effective & Excellent Service Delivery
- SP VI = Fiscal Responsibility

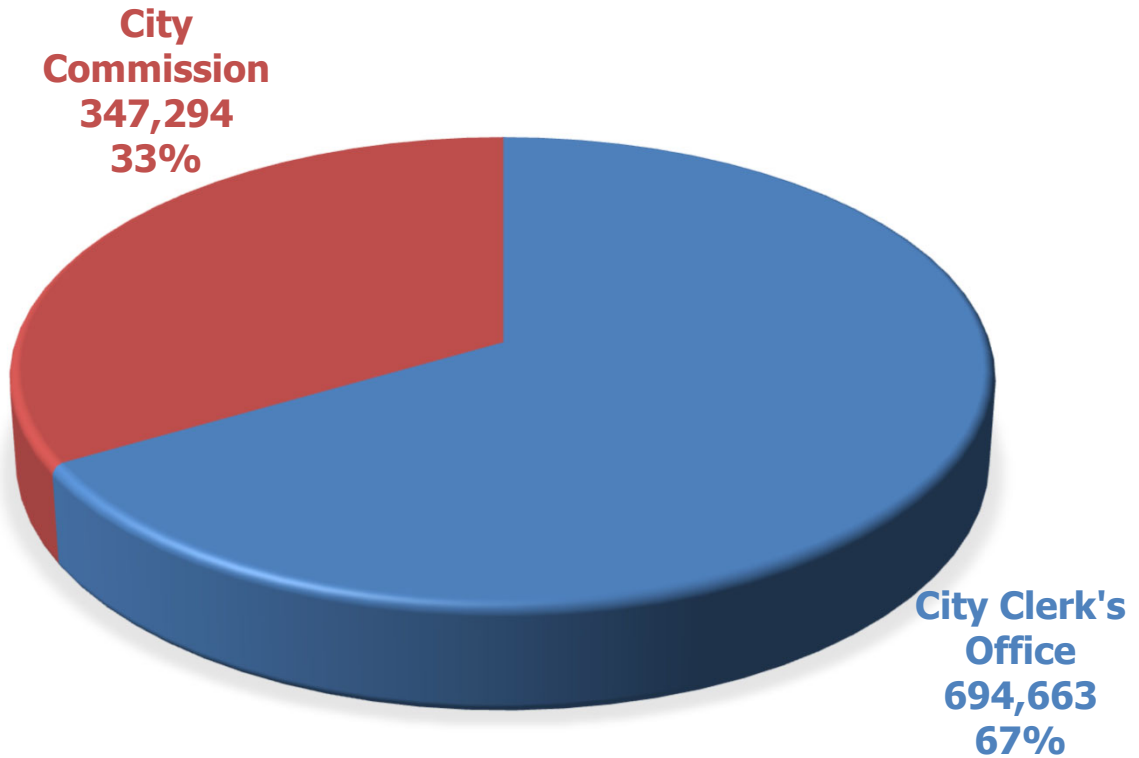


**Legislative
and
Office of City Clerk**



* These are elected officials and are not full-time employees

City of Albany
Adopted Budget
FY 2024
Legislative Department



Total Expenditures
\$1,041,957

LEGISLATIVE SUMMARY

SUMMARY

In accordance with the City Charter and Code of Ordinances, the Office of the City Clerk is responsible for the following functions: Serves as official custodian of the City Seal (Sec. 2.2); maintaining records management/retention of all records of the City of Albany (Sec. 2.6 a & b); maintaining the expense reports of the Mayor and Board of Commissioners including all travel functions (Sec. 2.47); maintaining the official minutes of Commission meetings and all ordinances and resolutions that are adopted by the Board of Commissioners (Sec. 2.162); in accordance with O.C.G.A. §21-5-34 (4), serves as the filing officer for municipal elections (which includes campaign and financial disclosure forms, etc.). The City Clerk is responsible for attending all Commission meetings and compiling/distributing the agenda for these meetings. The City Clerk serves as an Ex-Officio member on the Pension Board of Trustees and as liaison to the Mayor, Board of Commissioners, City Manager, Department Directors and citizens as required and requested in performing other duties not listed.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	501,597	474,745	572,313
OPERATING EXPENSE	378,419	339,371	469,644
TOTAL	880,016	814,116	1,041,957
FULL TIME POSITIONS	3	3	3

Current Active Full-Time Employees 3

Number of Vacancies 0

CITY CLERK'S OFFICE

DESCRIPTION

In accordance with the City Charter and Code of Ordinances, the Office of the City Clerk is responsible for the following functions: Serves as official custodian of the City Seal (Sec. 2.2); maintaining records management/retention of all records of the City of Albany (Sec. 2.6 a & b); maintaining the expense reports of the Mayor and Board of Commissioners including all travel functions (Sec. 2.47); maintaining the official minutes of Commission meetings and all ordinances and resolutions that are adopted by the Board of Commissioners (Sec. 2.162); in accordance with O.C.G.A. §21-5-34 (4), serves as the filing officer for municipal elections (which includes campaign and financial disclosure forms, etc.). The City Clerk is responsible for attending all Commission meetings and compiling/distributing the agenda for these meetings. The City Clerk serves as an Ex-Officio member on the Pension Board of Trustees and as liaison to the Mayor, Board of Commissioners, City Manager, Department Directors and citizens as required and requested in performing other duties not listed.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	276,617	281,381	300,019
OPERATING EXPENSE	334,617	263,251	394,644
TOTAL	611,234	544,632	694,663
FULL TIME POSITIONS	3	3	3

Class Title

City Clerk	1	1	1
Assistant City Clerk	1	1	1
Legislative Assistant	1	1	1
TOTAL	3	3	3

CITY CLERK'S OFFICE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
100					
7110	Regular Wages	174,992	181,626	192,887	11,261
7120	Overtime	5,810	5,000	5,000	0
7130	Part Time	20,564	22,300	22,300	0
7210	W/C Insurance	412	418	220	-198
7260	FICA Matching	15,245	15,983	16,844	861
7270	Pension Matching	21,754	22,395	23,746	1,351
7280	Insurance Matching	35,012	30,659	35,022	4,363
7290	Contribution Matching	2,828	3,000	4,000	1,000
7510	Professional Services	228,123	157,000	287,000	130,000
7512	Tech.Svcs(Surveys,DP)	2,543	2,000	2,000	0
7550	Communications	2,097	3,520	3,520	0
7570	Advertising	266	400	400	0
7600	Travel	10,319	9,000	9,000	0
7630	Train/Cont. Education	4,556	3,000	3,000	0
7700	Risk Allocation	9,316	15,850	12,789	-3,061
7870	Maint:Vehicle Maint	407	0	0	0
7880	Maint:Mach/Imp/Tools	10,050	8,490	8,904	414
7990	Dues and Fees	27,312	27,750	27,750	0
8010	Supplies	7,673	4,000	4,000	0
8016	Small Equip	0	2,000	2,000	0
8017	Printing(Not Std Forms)	155	1,000	1,000	0
8018	Books & Subscriptions	2,180	600	600	0
8020	Photography	750	0	1,500	1,500
8052	Building Use-Govt Building	27,818	26,141	28,431	2,290
8110	Motor Fuel	58	0	250	250
8150	Employee Appreciation	995	2,500	2,500	0
	Total	611,234	544,632	694,663	150,031

CITY COMMISSION

DESCRIPTION

The Board of City Commissioners consists of seven elected members, a Mayor and six Commissioners. The Mayor is elected at-large while the Commissioners are elected by wards. The City Commission makes policy decisions concerning all City Departments, passes ordinances and resolutions, and raises revenue as necessary. The Commission meets on the second and fourth Tuesday of the month to consider and vote on agenda items. All meetings are held in Room 100 of the Government Center at 222 Pine Avenue, Albany, Georgia. The official meeting times are posted on our website at www.albanyga.gov and in the Government Center on the first floor.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	224,980	193,364	272,294
OPERATING EXPENSE	43,802	76,120	75,000
TOTAL	268,782	269,484	347,294
FULL TIME POSITIONS	0	0	0

CITY COMMISSION					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
101					
7132	Elected Officials	115,005	115,005	171,800	56,795
7210	W/C Insurance	230	230	172	-58
7230	Uniforms	139	0	0	0
7260	FICA Matching	6,402	7,838	12,183	4,345
7270	Pension Matching	0	0	14,370	14,370
7280	Insurance Matching	102,904	69,691	72,368	2,677
7290	Contribution Matching	300	600	1,401	801
7550	Comm & Postage	53	0	0	0
7550	Comm & Postage Ward 1	1,604	0	0	0
7550	Comm & Postage Ward 2	1,953	0	0	0
7550	Comm & Postage Ward 3	1,216	0	0	0
7550	Comm & Postage Ward 4	889	0	0	0
7550	Comm & Postage Ward 5	1,373	0	0	0
7550	Comm & Postage Ward 6	1,310	0	0	0
7550	Comm & Postage Mayor	1,501	0	0	0
7570	Advertising	49	0	0	0
7600	Travel-Ward 1	1,471	0	0	0
7600	Travel-Ward 2	3,479	0	0	0
7600	Travel-Ward 3	2,640	0	0	0
7600	Travel-Ward 4	3,168	0	0	0
7600	Travel-Ward 6	2,997	0	0	0
7600	Travel-Mayor	4,056	0	0	0
7630	Train & Ed-Ward 1	175	0	0	0
7630	Train & Ed-Ward 2	2,245	0	0	0
7630	Train/Ed-Ward 3	1,645	0	0	0
7630	Train/Ed-Ward 4	425	0	0	0
7630	Train/Ed-Ward 6	1,675	0	0	0
7630	Train/Ed-Mayor	3,020	0	0	0
7860	Maint: Building	0	0	0	0
7880	Maint: Mach/Imp/Tools	0	1,120	0	-1,120
7990	Dues & Fees-Ward 6	200	0	0	0
7990	Dues & Fees-Mayor	55	0	0	0
7999	Misc. Exp-Ward 1	0	10,000	10,000	0
7999	Misc. Exp-Ward 2	0	10,000	10,000	0
7999	Misc. Exp-Ward 3	0	10,000	10,000	0
7999	Misc. Exp-Ward 4	0	10,000	10,000	0
7999	Misc. Exp-Ward 5	0	10,000	10,000	0
7999	Misc. Exp-Ward 6	0	10,000	10,000	0
7999	Misc. Exp-Mayor	0	15,000	15,000	0
8010	Supplies-Ward 1	1,867	0	0	0
8010	Supplies-Ward 3	299	0	0	0
8010	Supplies-Ward 4	114	0	0	0
8010	Supplies-Ward 5	105	0	0	0
8010	Supplies-Ward 6	615	0	0	0
8010	Supplies-Mayor	182	0	0	0
8017	Printing Ward 1	328	0	0	0
8017	Printing Ward 2	147	0	0	0
8017	Printing Ward 3	393	0	0	0
8017	Printing Ward 4	1,481	0	0	0
8150	Food-Ward 1	229	0	0	0
8150	Food-Ward 5	343	0	0	0
8150	Food-Ward 6	500	0	0	0
	Total	268,782	269,484	347,294	77,810



City Manager's Office

CITY'S MANAGER'S DEPARTMENT

DESCRIPTION

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

STRATEGIC PRIORITIES (SP)

- SP II: Economic Development & Jobs
- SP III: Infrastructure & Asset Management
- SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play
- SP V: Effective & Excellent Service Delivery
- SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

- SP II, G&O 1: Expand Albany Utilities Infrastructure
- SP III, G&O 1: Develop an Efficient and Sustainable Infrastructure Management Program
- SP IV, G&O 1: To Have a Thriving Downtown
- SP IV, G&O 2: To Be Recognized as a Vibrant Community & Tourist Destination
- SP V, G&O 2: Provide Customer Satisfaction, not only Customer Service
- SP VI, G&O 3: Revenue Enhancements

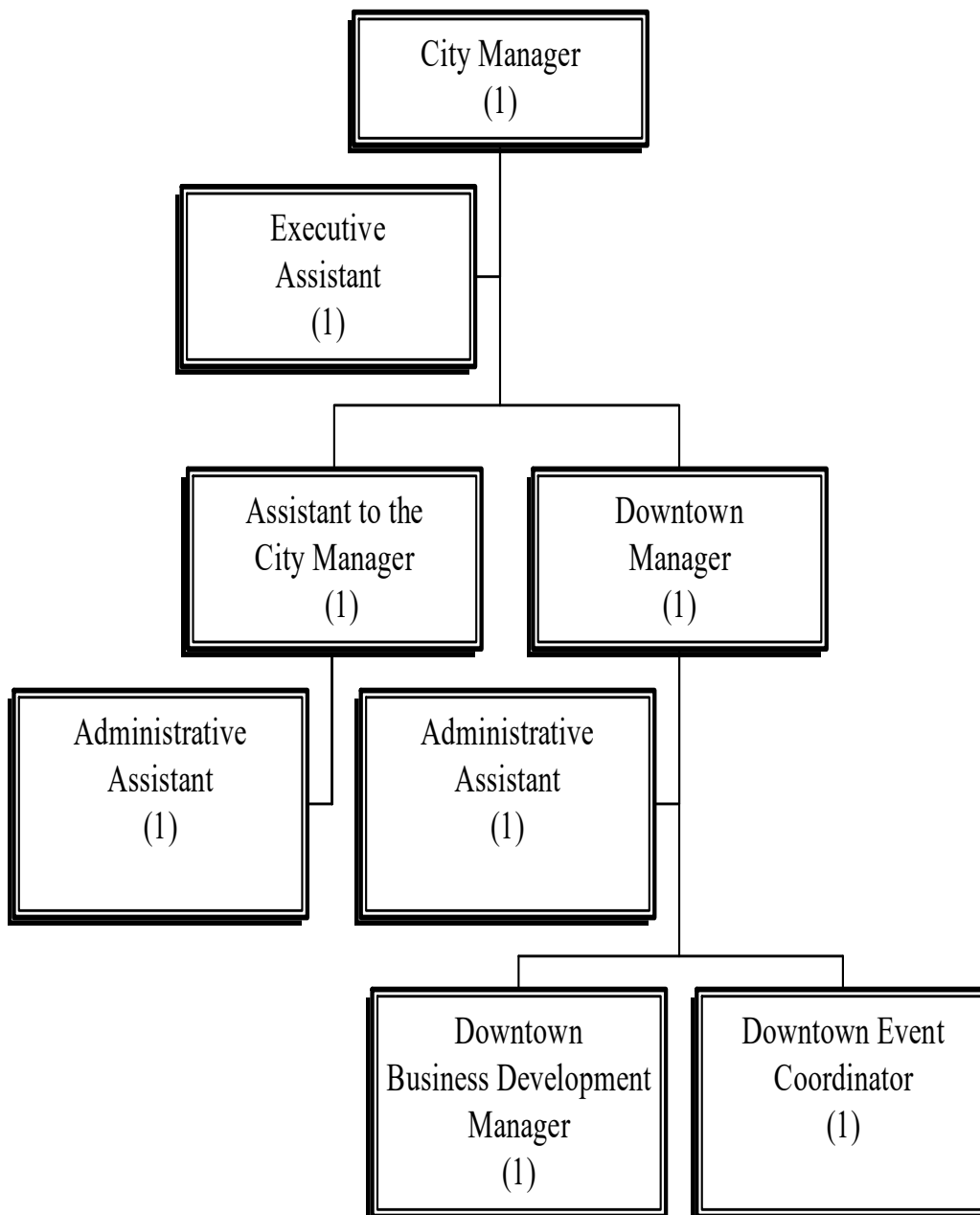
PERFORMANCE MEASURES (PM)

Measures	FY 2021 Actuals	FY 2022 Budget	FY 2022 Actuals	FY 2023 Actuals
SP IV, G&O 1, PM 2: # of Downtown Events	223	150	75	150
SP IV, G&O 1, PM 3: # of Tourist Visiting Downtown	41,800	41,800	13,933	41,800
SP IV, G&O 1, PM 4: # of Annual Downtown Events	9	9	3	9
SP IV, G&O 2, PM 1: # of Businesses Located Downtown	278	285	285	285
SP II, G&O 1, PM 1: Percentage of Metaswitch Project implemented and operational	100%	100%	100%	100%
SP III, G&O 1 - PM 3(a): Percentage of Streetlights converted to LED.	100%	100%	100%	100%
SP III, G&O 1 - PM 3(b): Number of Streetlights converted to LED.	12,500	N/A	N/A	N/A
SP VI, G&O 3, PM 1: # of Businesses added to Downtown	11	7	7	7
SP V, G&O 2, PM 1: % of employees that have completed customer satisfaction training.	100%	100%	100%	100%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
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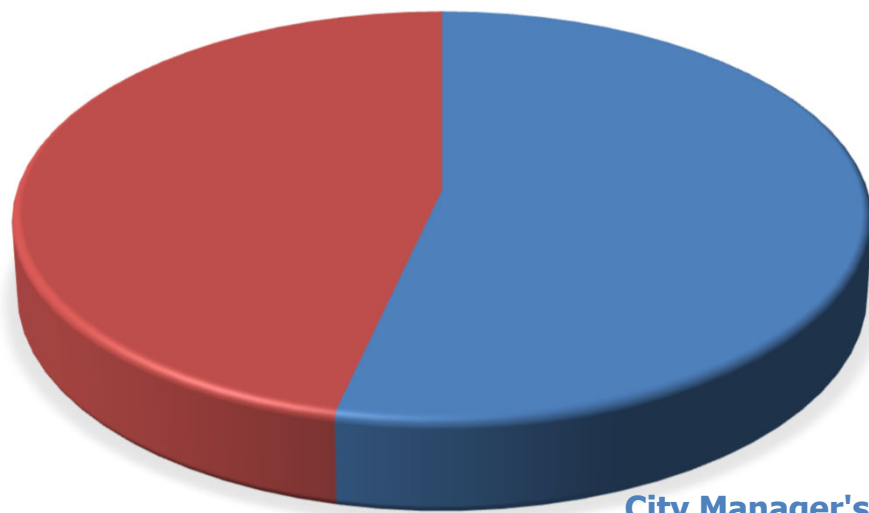


City Manager's Department



City of Albany
Adopted Budget
FY 2024
City Managers Office

**City Manager's Office-
Downtown Development**
700,078
46%



City Manager's Office
808,015
54%

Total Expenditures
\$1,508,093

CITY MANAGER'S OFFICE

DESCRIPTION

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager also serves as the General Manager for Albany Utilities and oversees the Downtown Manager's Office responsible for downtown redevelopment. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	598,037	712,888	766,668
OPERATING EXPENSE	793,177	721,776	741,425
TOTAL	1,391,215	1,434,664	1,508,093
FULL TIME POSITIONS	7	8	8

Current Active Full-Time Employees 6

Number of Vacancies 2

CITY MANAGER'S OFFICE

DESCRIPTION

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager also serves as the General Manager for Albany Utilities and oversees the Downtown Manager's Office responsible for downtown redevelopment. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	598,037	378,689	385,423
OPERATING EXPENSE	496,247	402,949	422,592
TOTAL	1,094,285	781,638	808,015
FULL TIME POSITIONS	7	4	4

Class Title

City Manager	1	1	1
Assistant to the City Manager	1	1	1
Executive Assistant	1	1	1
Downtown Event Coordinator	1	0	0
Administrative Assistant	2	1	1
Downtown Manager	1	0	0
TOTAL	7	4	4

CITY MANAGER'S OFFICE					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
201					
7110	Regular Wages	449,462	282,999	285,891	2,892
7120	Overtime	1,168	500	500	0
7210	W/C Insurance	932	567	286	-281
7260	FICA Matching	33,258	21,688	21,909	221
7270	Pension Matching	52,638	33,960	34,307	347
7280	Insurance Matching	55,991	34,975	38,530	3,555
7290	Contribution Matching	4,588	4,000	4,000	0
7510	Professional Services	162,191	142,000	142,000	0
7550	Communications	7,712	6,801	7,920	1,119
7600	Travel	14,358	14,610	19,758	5,148
7610	Auto Allowance	9,023	3,000	3,000	0
7630	Train/Cont. Education	4,987	3,815	7,500	3,685
7700	Risk Allocation	9,945	13,187	16,449	3,262
7870	Motor: Maint Equip	293	320	0	-320
7880	Maint: Mach/Imp/Tools	4,520	2,071	3,440	1,369
7990	Dues and Fees	3,787	4,725	4,725	0
7995	Contingency	266,548	200,000	200,000	0
8010	Supplies	4,547	6,300	7,300	1,000
8016	Small Equipment	2,941	0	2,000	2,000
8017	Printing(Not Std Forms)	0	1,000	1,000	0
8018	Books & Subscriptions	825	500	500	0
8110	Motor Fuel	210	120	0	-120
8150	Employee Appreciation	4,359	4,500	7,000	2,500
Total		1,094,285	781,638	808,015	26,377

DOWNTOWN DEVELOPMENT

DESCRIPTION

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager also serves as the General Manager for Albany Utilities and oversees the Downtown Manager's Office responsible for downtown redevelopment. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	0	334,199	381,245
OPERATING EXPENSE	296,930	318,827	318,833
TOTAL	296,930	653,026	700,078
FULL TIME POSITIONS	0	4	4

Class Title

Downtown Event Coordinator	0	1	1
Downtown Business Development Manager	0	1	1
Administrative Assistant	0	1	1
Downtown Manager	0	1	1
TOTAL	0	4	4

DOWNTOWN DEVELOPMENT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
DOWNTOWN DEVELOPMENT					
7110	Regular Wages	0	252,411	278,258	25,847
7120	Overtime	0	1,250	2,000	750
7130	Part Time	0	0	0	0
7210	W/C Insurance	0	507	561	54
7260	FICA Matching	0	19,405	21,440	2,035
7270	Pension Matching	0	30,289	33,391	3,102
7280	Insurance Matching	0	28,337	43,595	15,258
7290	Contribution Matching	0	2,000	2,000	0
7510	Professional Services	170,014	151,982	150,000	-1,982
7550	Communications	1,802	4,660	2,660	-2,000
7570	Advertising	2,990	4,050	3,000	-1,050
7600	Travel	2,552	2,000	2,000	0
7610	Auto Allowance	0	6,000	6,000	0
7630	Train/Cont. Education	2,800	2,000	2,000	0
7700	Risk Allocation	13,976	19,315	25,506	6,191
7880	Maint: Mach/Imp/Tools	990	6,250	6,367	117
7900	Utilities	52,853	70,000	70,000	0
7990	Dues and Fees	3,143	1,500	1,500	0
8010	Supplies	31,190	44,320	43,000	-1,320
8016	Small Equipment	7,374	2,000	2,000	0
8017	Printing(Not Std Forms)	2,936	3,000	3,000	0
8018	Books & Subscriptions	1,737	250	300	50
8150	Employee Appreciation	2,574	1,500	1,500	0
Total		296,930	653,026	700,078	47,052



City Attorney's Office

CITY ATTORNEY'S OFFICE

DESCRIPTION

To promote and protect the interests of the City of Albany by providing quality legal services to the Mayor and Board of Commissioners as well as to the City Manager and Department Heads. The City Attorney is available to review and/or draft contracts, leases, ordinances, resolutions, as well as conduct real estate closings. The City Attorney participates with Risk Management in initial review of Ante-Litem notices and with Animal Control in handling dangerous dog hearings. The office began work in the area of nuisance abatements in 2005 and in 2020 began work dealing with blighted property. Both matters are now part of the City Attorney's Office.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable & Business Friendly
 SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets
 SP IV, G&O 3: To Be Recognized as a Progressive & Innovative Community

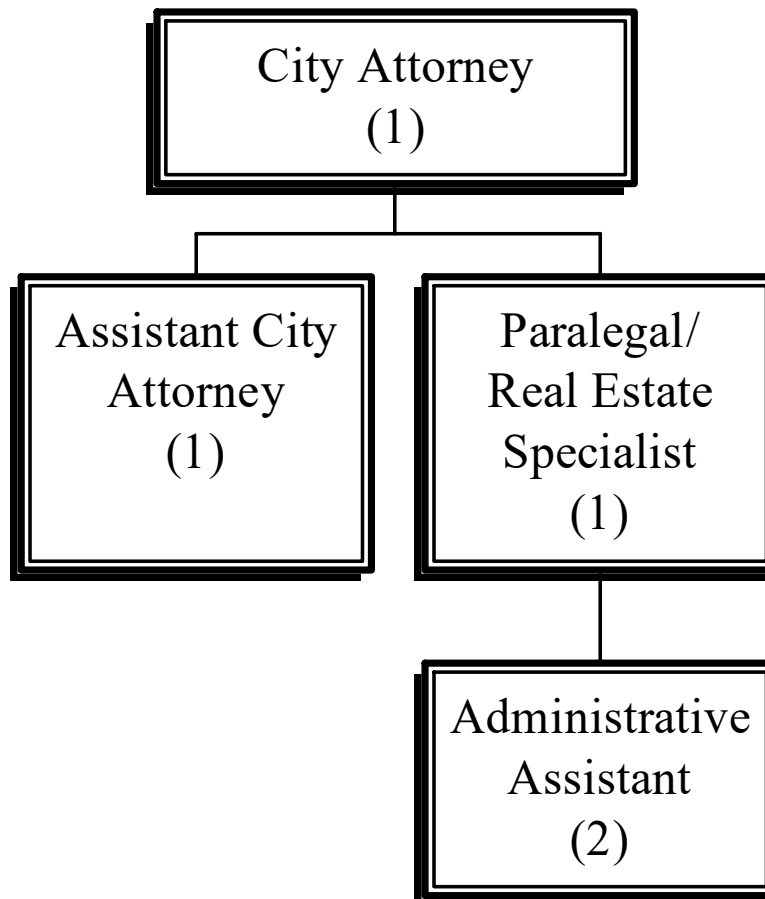
PERFORMANCE MEASURES (PM)

	FY 2021 Actuals	FY 2022 Budget	FY 2022 Actuals	FY 2023 Actuals
SP I, G&O 1, PM 1: Nuisance Abatement Cases Processed for Demo/Rehab	134	240	180	240
SP IV, G&O 3, PM 1: Open Records Request: Processed	1,121	1,200	1,115	1,200
SP IV, G&O 3, PM 2: % of Open Records Request: Processed in 3 business days	90%	90%	90%	90%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
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 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



City Attorney's Office



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Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	378,148	478,894	543,674
OPERATING EXPENSE	131,632	126,811	127,179
TOTAL	509,779	605,705	670,853
FULL TIME POSITIONS	5	5	5

Class Title

City Attorney	1	1	1
Assistant City Attorney	1	1	1
Paralegal/Real Estate Specialist	1	1	1
Administrative Assistant	2	2	2
TOTAL	5	5	5

Current Active Full-Time Employees 3

Number of Vacancies 2

CITY ATTORNEY'S OFFICE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
300					
7110	Regular Wages	275,520	363,814	418,876	55,062
7210	W/C Insurance	519	728	419	-309
7260	FICA Matching	20,977	27,832	32,044	4,212
7270	Pension Matching	32,865	43,658	50,265	6,607
7280	Insurance Matching	45,997	40,862	40,070	-792
7290	Contribution Matching	2,270	2,000	2,000	0
7510	Professional Services	11,118	25,000	25,000	0
7550	Communications	3,395	5,663	5,696	33
7570	Advertising	3,494	8,000	8,000	0
7600	Travel	0	1,440	1,440	0
7610	Auto Allowance	2,410	2,400	2,400	0
7630	Train/Cont. Education	0	1,800	1,800	0
7700	Risk Allocation	40,787	8,190	7,323	-867
7880	Maint: Mach/Imp/Tools	1,388	2,910	1,650	-1,260
7990	Dues and Fees	21,100	22,500	22,081	-419
8010	Supplies	3,901	4,000	4,000	0
8016	Small Equip	396	3,450	3,450	0
8017	Printing(Not Std Forms)	0	100	100	0
8018	Books & Subscriptions	15,427	14,500	14,888	388
8052	Rent, Government Center	27,944	26,358	28,851	2,493
8150	Employee Appreciation	273	500	500	0
Total		509,779	605,705	670,853	65,148



Municipal Court

MUNICIPAL COURT
DESCRIPTION

The Municipal Court is a misdemeanor court that has jurisdiction over City Ordinance violations and State and Local traffic offenses. Specific type cases handled by the court include routine traffic offenses, driving under the influence of alcohol, possession and consumption by a minor, truancy and curfew violations, possession of marijuana less than an ounce, firearms violations, nuisance and abatement cases, animal control citations, false alarm, and lot cleaning cases. The court is also responsible for entering citations and case dispositions and forwarding entries to the Department of Public Safety. Court sessions begin at 8:30 a.m. and are held Monday, Wednesday, Thursday, and Friday. Animal Control, Lot Cleaning, and False Alarm Cases are held on the fourth Tuesday of each month. Nuisance and Abatement dockets are heard on the fourth Thursday of each month. Jail arraignments are held on Monday, Wednesday, and Friday at 7:30 a.m. at the Dougherty County Jail. The court contracts with a probation office to supervise programs on probation that require probation revocation hearings, signing of arrest warrants, and probation violation petitions.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 2: Create an Environment that Consistently Encourages Business Development & Educational Opportunities

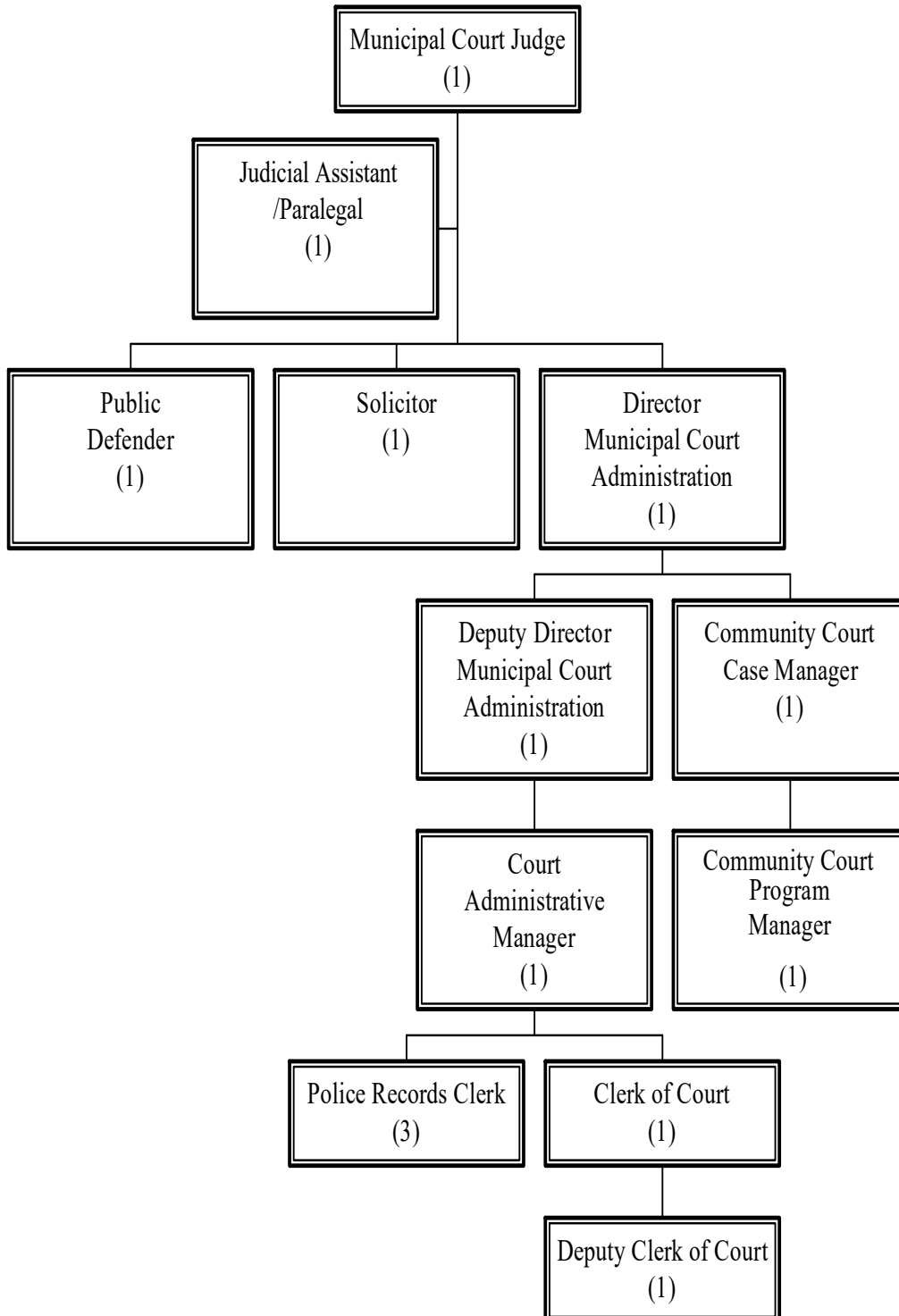
PERFORMANCE MEASURES (PM)

Measures	Actuals 2021	Budget FY 2022	Actuals FY 2022	Actuals FY 2023
SP I, G&O 1, PM 1: # Nuisance Abatement Cases Cleared	200	200	150	200

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 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Municipal Court Office



MUNICIPAL COURT

DESCRIPTION

The Municipal Court is a misdemeanor court that has jurisdiction over City Ordinance violations and State and Local traffic offenses. Specific type cases handled by the court include routine traffic offenses, driving under the influence of alcohol, possession and consumption by a minor, truancy and curfew violations, possession of marijuana less than an ounce, firearms violations, nuisance and abatement cases, animal control citations, false alarm, and lot cleaning cases. The court is also responsible for entering citations and case dispositions and forwarding entries to the Department of Public Safety. Court sessions begin at 8:30 a.m. and are held Monday, Wednesday, Thursday, and Friday. Animal Control, Lot Cleaning, and False Alarm Cases are held on the fourth Tuesday of each month. Nuisance and Abatement dockets are heard on the fourth Thursday of each month. Jail arraignments are held on Monday, Wednesday, and Friday at 7:30 a.m. at the Dougherty County Jail. The court contracts with a probation office to supervise programs on probation that require probation revocation hearings, signing of arrest warrants, and probation violation petitions. Municipal Court funding is independent of the fines/fees projected to be imposed by Albany Municipal Court

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	537,566	1,047,460	1,178,047
OPERATING EXPENSE	337,823	266,953	315,598
TOTAL	875,388	1,314,413	1,493,645
FULL TIME POSITIONS	15	14	14

Current Active Full-Time Employees	8
Number of Vacancies	6

MUNICIPAL COURT-Administration

DESCRIPTION

The Municipal Court is a misdemeanor court that has jurisdiction over City Ordinance violations and State and Local traffic offenses. Specific type cases handled by the court include routine traffic offenses, driving under the influence of alcohol, possession and consumption by a minor, truancy and curfew violations, possession of marijuana less than an ounce, firearms violations, nuisance and abatement cases, animal control citations, false alarm, and lot cleaning cases. The court is also responsible for entering citations and case dispositions and forwarding entries to the Department of Public Safety. Court sessions begin at 8:30 a.m. and are held Monday, Wednesday, Thursday, and Friday. Animal Control, Lot Cleaning, and False Alarm Cases are held on the fourth Tuesday of each month. Nuisance and Abatement dockets are heard on the fourth Thursday of each month. Jail arraignments are held on Monday, Wednesday, and Friday at 7:30 a.m. at the Dougherty County Jail. The court contracts with a probation office to supervise programs on probation that require probation revocation hearings, signing of arrest warrants, and probation violation petitions.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	360,092	600,904	808,543
OPERATING EXPENSE	293,658	238,803	286,598
TOTAL	653,750	839,707	1,095,141
FULL TIME POSITIONS	10	10	10

Class Title

Director of Municipal Court Administration	0	1	1
Deputy Director of Municipal Court Admin	0	1	1
Clerk of Court	1	1	1
Deputy Clerk of Court	1	1	1
Court Administrative Manager	1	1	1
Police Records Clerk	5	3	3
Community Court Program Manager	0	0	1
*Community Court Case Manager	1	1	1
*Program Assistant	1	1	0
TOTAL	10	10	10

* Grant Funding pays for 1/4 of the year for these positions

MUNICIPAL COURT-Administration

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
400					
7110.	Regular Wages	236,839	400,972	579,188	178,216
7120.	Overtime	1,550	5,000	5,000	0
7130.	Part Time	14,551	25,000	25,000	0
7210.	W/C Insurance	503	862	609	-253
7230.	Uniforms	185	0	2,120	2,120
7260.	FICA Matching	18,934	32,969	46,603	13,634
7270.	Pension Matching	23,493	48,717	70,103	21,386
7280.	Insurance Matching	63,678	85,884	76,800	-9,084
7290	Contribution Matching	359	1,500	3,120	1,620
7510.	Professional Services	45,962	22,000	42,000	20,000
7513.	Adm.Svcs(Finance,Mgt)	83,959	109,614	114,343	4,729
7550.	Communications	7,468	11,084	16,143	5,059
7570	Advertising	0	500	500	0
7600.	Travel	3,229	7,200	7,200	0
7630.	Train/Cont. Education	858	4,650	4,650	0
7700	Risk Allocation	72,960	12,785	16,658	3,873
7880.	Maint: Mach/Imp/Tool	33,502	30,398	30,398	0
7990.	Dues and Fees	387	530	1,400	870
8010.	Supplies	9,366	4,255	6,100	1,845
8016.	Small Equip	3,161	3,570	4,016	446
8017.	Printing(Not Std Forms)	0	250	2,000	1,750
8052.	Rent Judicial Bldg	30,309	29,967	33,690	3,723
8150.	Employee Appreciation	2,496	2,000	7,500	5,500
	Total	653,750	839,707	1,095,141	255,434

MUNICIPAL COURT-Appointed

DESCRIPTION

The Municipal Court has five appointed positions from the City Commission. This cost center will show the personnel and operating costs associated with these individuals.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	177,474	446,556	369,504
OPERATING EXPENSE	44,165	28,150	29,000
TOTAL	221,639	474,706	398,504
FULL TIME POSITIONS	5	4	4

Class Title

Public Defender	1	1	1
Solicitor	1	1	1
Municipal Court Judge	1	1	1
Interim Recorder Judge	2	1	0
Judicial Assistant/Paralegal	0	0	1
TOTAL	5	4	4

MUNICIPAL COURT-Appointed

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
401					
7110.	Regular Wages	144,692	391,279	320,133	-71,146
7210.	W/C Insurance	262	783	320	-463
7230	Uniforms	0	960	960	0
7260.	FICA Matching	10,419	29,933	24,490	-5,443
7280.	Insurance Matching	22,101	22,101	22,101	0
7290	Contribution Matching	0	1,500	1,500	0
7510.	Professional Services	41,400	25,000	25,000	0
7600.	Travel	0	2,500	2,500	0
7630.	Train/Cont. Education	1,650	650	650	0
7990.	Dues and Fees	0	0	850	850
8016	Small Equipment	1,115	0	0	0
	Total	221,639	474,706	398,504	(76,202)



Human Resources

HUMAN RESOURCES MANAGEMENT
DESCRIPTION

The Office of Human Resources (OHR) serves as a strategic business partner ensuring that Human Resources’ initiatives, policies and procedures align with the strategic direction of the City’s leadership. HR is committed to providing the citizens of Albany with a diverse, competent, trained and professional workforce.

The City of Albany is an Equal Opportunity Employer and maintains an alcohol and drug-free workplace. The City of Albany is a rewarding organization to work for that provides a competitive benefits package and a stimulating work environment.

A variety of services are offered to the employees of the City of Albany through the Office of Human Resources. The Office of Human Resources is responsible for Recruitment, Employee Performance Evaluations, Benefits administration, Salary and Wage Administration, Employee Relations, Employee Training and Development, Retirement administration, Personnel Records Retention/Management and Policy Compliance and administration.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

SP IV: Promotion of the City of Albany as a great place to live, work and play.

SP V: Effective and Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP I, G&O 2: Create an Environment that Consistently Encourages Business Development & Educational Opportunities

SP IV, G&O 3: Be Recognized as a Progressive and Innovative Community

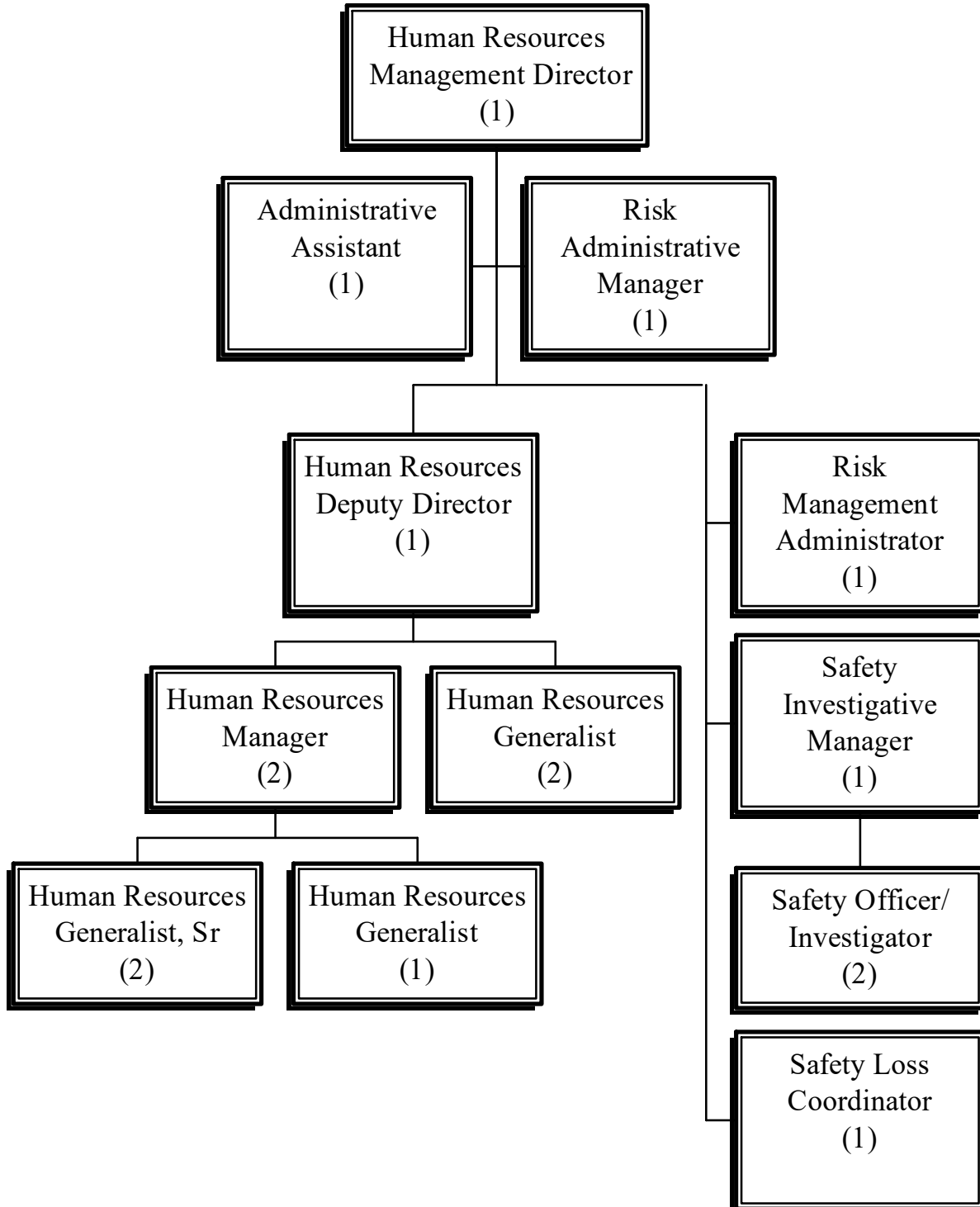
PERFORMANCE MEASURES (PM)

Measures	FY 2021 Actuals	FY 2022 Budget	FY 2022 Actuals	FY 2023 Actuals
SP I, G&O 2, PM 1: # of Interns Involved in the Citywide Internship Program	5	5	1	5
SP IV, G&O 3, PM 1: (Internal) Length of Time for On-Boarding Process (Measured in days)	60	60	45	30
SP IV, G&O 3, PM 2: % of Performance Appraisals Completed On-time	70%	70%	80%	80%

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Human Resources Department



HUMAN RESOURCES MANAGEMENT

DESCRIPTION

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Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	1,546,745	1,837,558	1,882,636
OPERATING EXPENSE	494,079	440,402	653,120
TOTAL	2,040,824	2,277,960	2,535,756
FULL TIME POSITIONS	16	16	16

Current Active Full-Time Employees 14

Number of Vacancies 2

HUMAN RESOURCES MANAGEMENT

DESCRIPTION

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Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	1,217,614	1,480,417	1,494,157
OPERATING EXPENSE	378,882	301,042	517,701
TOTAL	1,596,497	1,781,459	2,011,858
FULL TIME POSITIONS	8	9	10

Class Title

Director, Human Resources	1	1	1
Deputy Director, Human Resources	0	1	1
HR Manager	3	2	2
Administrative Assistant	1	1	1
HR Generalist	1	2	3
HR Generalist, Sr.	2	2	2
TOTAL	8	9	10

HUMAN RESOURCES MANAGEMENT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1000					
7110.	Regular Wages	337,451	428,892	505,895	77,003
7120.	Overtime	1,015	1,000	1,000	0
7130	Part Time	14,381	28,910	31,267	2,357
7210.	W/C Insurance	704	1,147	1,345	198
7220.	Tuition Assistance	30,993	56,000	56,000	0
7260.	FICA Matching	26,326	35,098	41,169	6,071
7270.	Pension Matching	41,484	51,587	60,827	9,240
7275.	Retiree Insurance	476,964	550,000	500,000	-50,000
7275.MEDB	Medicare B Reimb	205,718	240,000	180,500	-59,500
7280	Insurance Matching	79,509	83,783	112,154	28,371
7290	Contribution Matching	3,071	4,000	4,000	0
7510	Professional Services	199,083	164,169	149,751	-14,418
7550.	Communications	9,059	10,490	8,700	-1,790
7570.	Advertising	0	1,000	1,000	0
7600	Travel	0	4,000	12,000	8,000
7610	Auto Allowance	1,425	3,000	3,000	0
7630	Train/Cont. Education	219	4,000	12,000	8,000
7640	Training Development	235	0	200,000	200,000
7700.02	Unemployment Insurance	54,248	10,000	15,000	5,000
7700.03	Risk Allocation	14,512	15,918	20,170	4,252
7700.04	Group Ins.Y/E Audit Adj.	7,828	10,000	10,000	0
7880.	Maint: Mach/Imp/Tools	46,972	26,425	24,925	-1,500
7990	Dues and Fees	1,723	4,921	6,614	1,693
8010.	Supplies	5,427	6,600	6,600	0
8016.	Small Equip	0	0	2,600	2,600
8017.	Printing(Not Std Forms)	0	500	500	0
8018.	Books & Subscriptions	0	320	320	0
8052.	Rent Governmental Bldg	37,909	36,099	40,921	4,822
8150.	Employee Appreciation	243	3,600	3,600	0
	Total	1,596,497	1,781,459	2,011,858	230,399

RISK MANAGEMENT DEPARTMENT SUMMARY

DESCRIPTION

Plans, organizes, implements, and monitors a comprehensive loss control program for the City. Identifies, analyzes, and evaluates risks and potential losses to the City as they relate to insurance, safety, and claims. Recommends and assists in the negotiation and selection of insurance programs for the City. Negotiates the adjustment of all insured and uninsured losses. Monitors the safety program of the City to ensure its uniform application and shall make recommendations as needed. Participates in the investigation of accidents and injuries and prepares material and evidence for use by the City in hearings, lawsuits, and insurance investigations. Inspects City facilities to assess existing or potential accident and health hazards and recommends corrective or preventive measures as needed.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	329,131	357,141	388,479
OPERATING EXPENSE	115,197	139,360	135,419
TOTAL	444,328	496,501	523,898
FULL TIME POSITIONS	8	7	6

Class Title

Managing Director, Human Resources & Risk	1	0	0
Safety Investigative, Manager	1	1	1
Manager, Workers' Compensation	1	1	0
Administrative Manager, Risk	1	1	1
Safety/Loss Control Coordinator	1	1	1
Safety Officer/Investigator	2	2	2
Risk Management Administrator	1	1	1
TOTAL	8	7	6

RISK MANAGEMENT DEPARTMENT OFFICE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1003					
7110	Regular Wages	224,765	258,821	271,890	13,069
7120	Overtime	148	1,500	1,500	0
7210	W/C Insurance	1,458	2,343	2,461	118
7230	Uniforms	2,699	2,500	2,500	0
7260	FICA Matching	16,694	19,915	20,914	999
7270	Pension Matching	25,677	31,239	32,807	1,568
7280	Insurance Matching	55,594	36,823	52,407	15,584
7290	Contribution Matching	2,095	4,000	4,000	0
7510	Professional Services	29,649	0	0	0
7514	Contract Labor (Temp)	0	19,000	15,000	-4,000
7550	Communications	7,641	7,322	7,082	-240
7600	Travel	688	12,931	13,395	464
7630	Train/Cont. Education	4,298	6,962	8,582	1,620
7700	Risk Allocation	8,485	9,710	12,789	3,079
7870	Maint: Motor Equip.	2,727	7,854	8,639	785
7880	Maint: Mach/Imp/Tools	34,457	51,634	45,711	-5,923
7990	Dues and Fees	4,019	3,950	5,488	1,538
8009	Licenses(CDL,CPA,Etc)	0	120	0	-120
8010	Supplies	14,002	12,250	10,500	-1,750
8016	Small Equip	3,771	0	0	0
8017	Printing(Not Std Forms)	341	300	300	0
8018	Books & Subscriptions	193	395	0	-395
8110	Motor Fuel	3,004	4,252	4,252	0
8150	Employee Appreciation	1,923	2,680	3,680	1,000
Total		444,328	496,501	523,898	27,397



Finance

FINANCE-PROCUREMENT DIVISION

SUMMARY

The Central Services Department provides support services to all City departments and to Dougherty County departments as requested. The Department is responsible for acquisition, storekeeping, maintenance and disposal of supplies and equipment. Central Services is comprised of two divisions: Procurement, which houses Administrative employees and Materials Management, which houses the Warehouse and Surplus.

STRATEGIC PRIORITIES (SP)

V - Effective & Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP V, G&O 2: Provide Customer Satisfaction, Not Only Customer Service

PERFORMANCE MEASURES (PM)

Measures	FY 2021	FY 2022	FY 2022	FY 2023
	Actual	Budget	Actuals	Actuals
SP V, G&O 2, PM 1: Total Requisitions Assigned during the F	1,635	2,000	1,800	1,900
SP V, G&O 2, PM 2: Formal Bids advertised	55	65	60	65
SP V, G&O 2, PM 3: Formal Bids awarded	42	40	45	40
SP V, G&O 2, PM 4: RFP's advertised	19	10	15	20
SP V, G&O 2, PM 5: RFP's awarded	9	5	10	15
SP V, G&O 2, PM 6: Average days from advertisement to	44	50	45	45
SP V, G&O 2, PM 7: Purchase Orders issued by Procurement	2,489	3,000	2,500	3,000
SP V, G&O 2, PM 8: # of surplus items sold	338	525	400	400
SP V, G&O 2, PM 9: Receipts from surplus sales	\$740,189	\$600,000	\$600,000	\$600,000

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 SP VI = Fiscal Responsibility

FINANCE

DESCRIPTION

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a great place to live, work and play.
 SP VI: Fiscal Responsibility.

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community.
 SP VI, G&O 1: To Have Effective and Consistent Processes Throughout the Organization.
 SP VI, G&O 2: Effectively Manage Organization Risk.

PERFORMANCE MEASURES (PM)

	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Budget	FY 2022 Actuals	FY 2023 Actuals
SP VI, G&O 1, PM 1 - Number of Process Improvement Initiatives Being Worked.	8	5	4	1	5
SP VI, G&O 1, PM 2 - Percentage of Vendors Using ACH or Electronic	1%	20%	20%	25%	35%
SP VI, G&O 1, PM 3 - % Revenue/Cash Handling Policy Updated and Consistent Throughout the City	13%	50%	100%	100%	100%
SP VI, G&O 1, PM 4 - % Cashless Department that receive payments	N/A	88%	94%	82%	94%
SP VI, G&O 2, PM 1 - Financial Policies Reviewed and/or Updated.	Reviewed	Reviewed	Update	Update	Reviewed
SP VI, G&O 2, PM 2 - # of Audit Recommendations or Comments (In the Year Provided, not the Audit Fiscal Year)	0	1	0	0	0

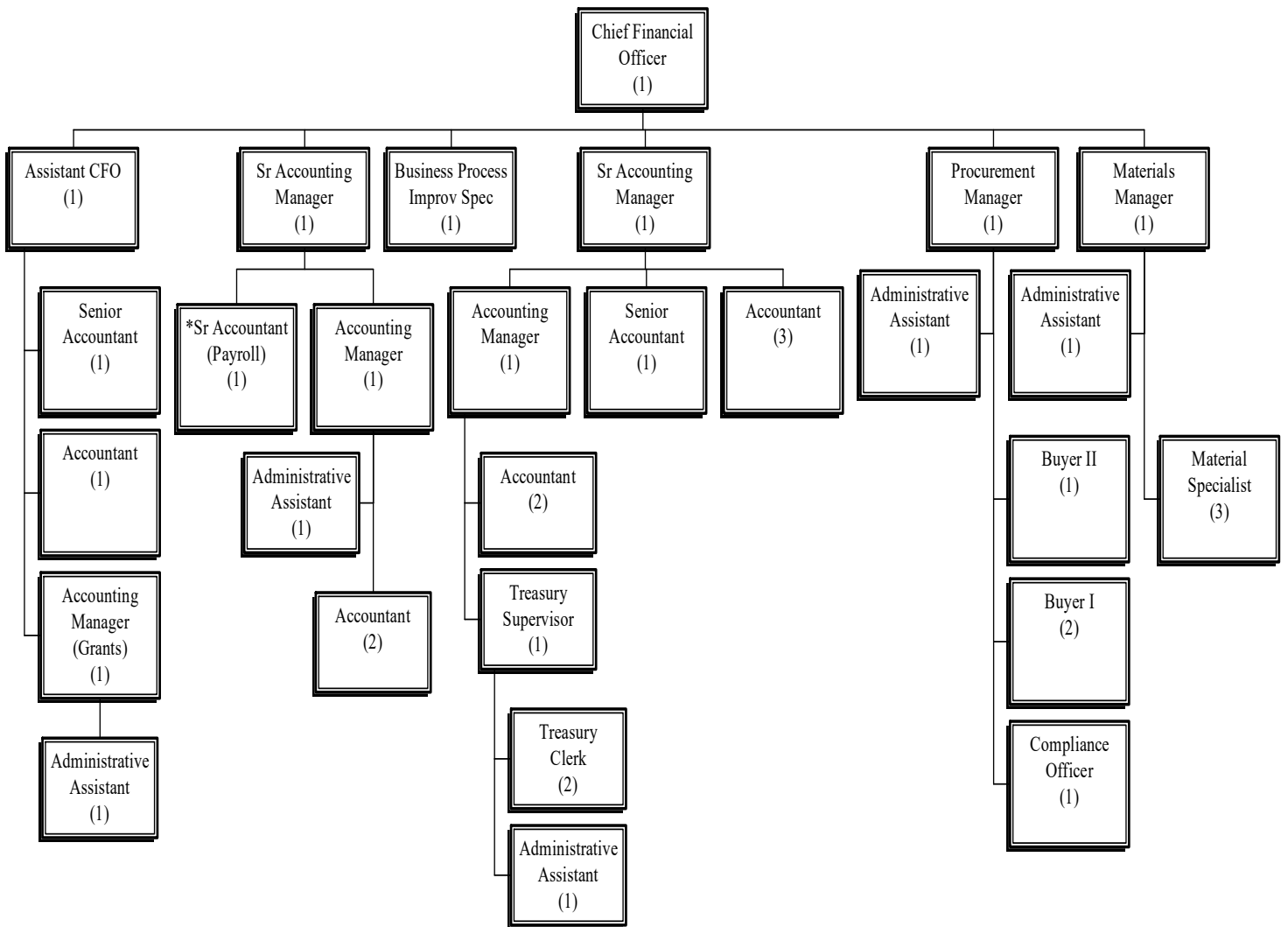
1. COA – Utilities Administration - Executions of recommended Non-Tyler Administrative Projects
2. COA Procurement – Department Administrators Formal Training & Information Network
3. COA Procurement – Enhanced P-Card Usage - Strategy & Implementation
4. COA City Attorney’s Office – Civil Litigation Retention & Storage Project
5. COA Municipal Court – Redesign Strategy
6. COA Municipal Court – Strategy & Implementation Plan-Court Staff Training & “Fresh Start”
7. COA Municipal Court – Operational Procedures Manual & Clerk Training Manuals
8. COA Municipal Court – Center for Court Innovations – Community Needs Assessment Report
9. COA Municipal Court – U.S. Department of Justice – Grant for the planning and establishment of Community Courts

Process Improvements in Parks & Recreation
 Process Improvements in DCED
 Leadership Training and Development -DCED & Recreation

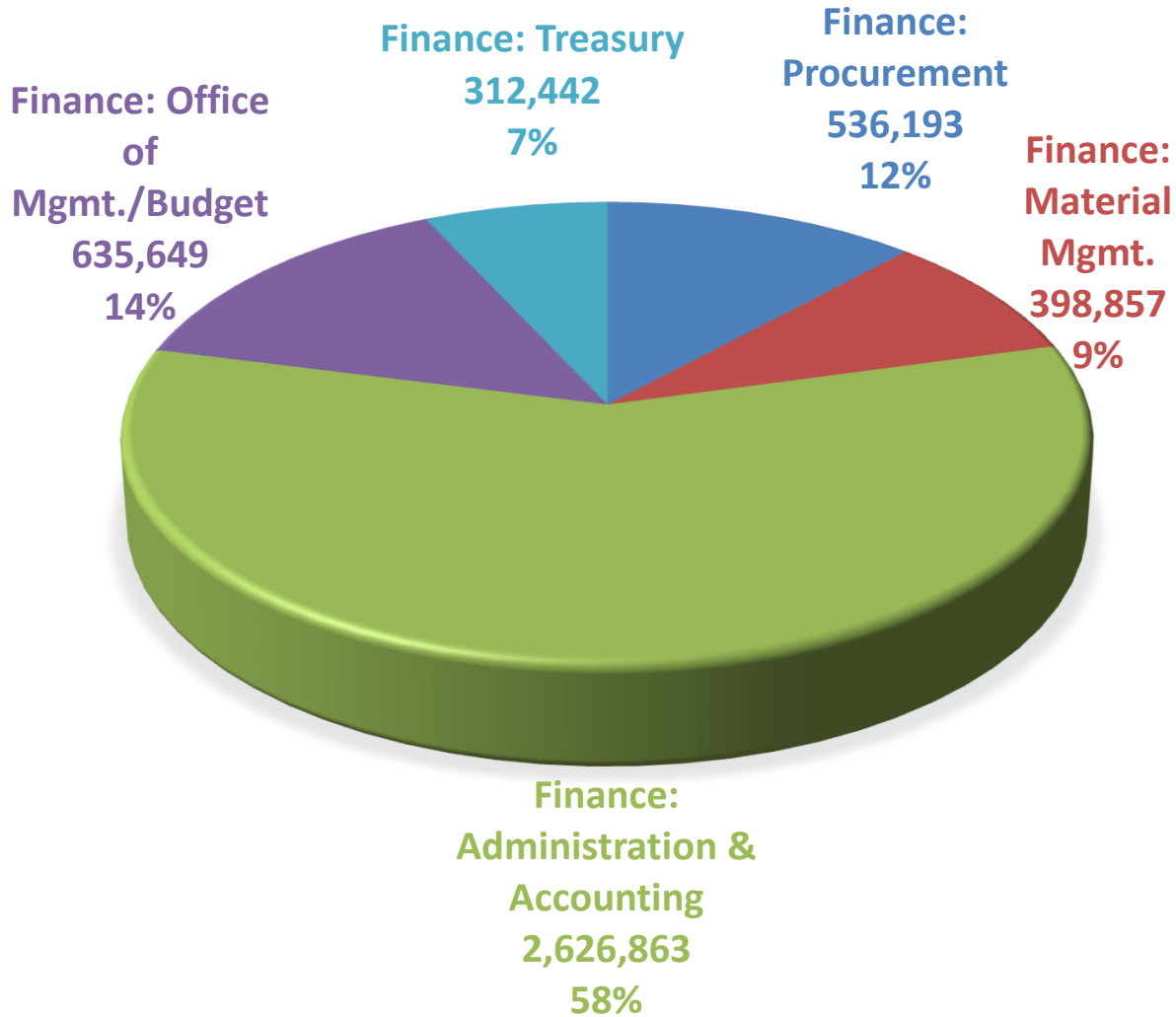
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Finance Department



City of Albany
Adopted Budget
FY 2024
Finance Department



Total Expenditures
\$4,510,004

FINANCE SUMMARY

DESCRIPTION

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager, Utility Board and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	4,513,417	4,226,158	3,430,997
OPERATING EXPENSES	1,022,573	1,023,795	1,079,007
TOTAL	5,535,990	5,249,953	4,510,004
FULL TIME POSITIONS	36	36	36

Current Active Full-Time Employees 31

Number of Vacancies 5

FINANCE DEPARTMENT

DESCRIPTION

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager, Utility Board and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	1,618,452	1,720,144	1,801,030
OPERATING EXPENSES	733,112	770,302	825,833
TOTAL	2,351,565	2,490,446	2,626,863
FULL TIME POSITIONS	21	21	21

Class Title

Chief Financial Officer	1	1	1
Administrative Assistant	2	2	2
Assistant Chief Financial Officer	1	1	1
Business Process Improvement Specialist	1	1	1
Property Control Officer	1	0	0
Senior Accounting Manager	2	2	2
*Accountant, Senior	3	3	3
Accountant	7	8	8
Accounting Manager	2	2	3
Grants Manager	1	1	0
TOTAL	21	21	21

* One Position Funded by Public Employees Group Health Plan

FINANCE DEPARTMENT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1501					
7110.	Regular Wages	1,161,243	1,239,850	1,304,565	64,715
7120.	Overtime	1,123	2,000	2,000	0
7130.	Part Time	17,140	18,630	18,630	0
7210.	W/C Insurance	2,412	2,484	1,307	-1,177
7260.	FICA Matching	86,126	95,002	99,952	4,950
7270.	Pension Matching	136,560	149,022	156,788	7,766
7280.	Insurance Matching	204,661	204,156	208,788	4,632
7290.	Contribution Matching	9,188	9,000	9,000	0
7510.	Professional Services	203,985	246,800	257,800	11,000
7513.	Adm.Svcs(Finance,Mgt)	316,948	322,939	356,187	33,248
7550.	Communications	19,453	18,490	18,490	0
7570.	Avertising	1,683	2,100	2,100	0
7600.	Travel	8,022	7,000	12,000	5,000
7630.	Train/Cont. Education	7,674	14,000	9,000	-5,000
7700.	Risk Allocation	19,266	31,107	34,113	3,006
7870	Maint: Motor Equip.	1,355	1,300	0	-1,300
7880.	Maint: Mach/Imp/Tools	12,437	14,069	14,069	0
7990.	Dues and Fees	55,053	39,357	45,357	6,000
8009.	Licenses (CDL,CPA,Etc)	0	0	500	500
8010.	Supplies	19,115	10,000	12,000	2,000
8016.	Small Equip	12,258	10,000	7,000	-3,000
8017.	Printing(Not Std Forms)	1,645	2,000	2,000	0
8018.	Books & Subscriptions	1,096	1,000	1,000	0
8050.	Equipment Rental	7,257	5,556	5,121	-435
8052.	Building Use-Govt Building	44,802	44,447	47,959	3,512
8110.	Motor Fuel	395	137	137	0
8150	Employee Appreciation	668	0	1,000	1,000
	Total	2,351,565	2,490,446	2,626,863	136,417

Budget Management

DESCRIPTION

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager, Utility Board and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	2,012,211	633,149	635,649
TOTAL	2,012,211	633,149	635,649
FULL TIME POSITIONS	0	0	0

Budget Management

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1502					
7110.	Regular Wages	1,789,393	577,868	577,868	-763,669
7210	W/C Insurance	66,349	15,492	15,492	-22,574
7260.	FICA Matching	156,470	39,789	42,289	-51,752
Total		2,012,211	633,149	635,649	(837,995)

TREASURY DIVISION

DESCRIPTION

The primary function of the Treasury Division is to collect funds due to the city in the form of alcohol license fees, occupational taxes, miscellaneous permits, bonds & fines, Community Development loan payments, delinquent revenue accounts, and other miscellaneous income. Maintain the petty cash funds and the payment of travel vouchers. Serves as a collection point for generated revenue from other city departments. Consolidate daily transaction reports of collected revenue for bank deposits and submit them to the Finance Department. In addition we collect County Occupational Taxes and alcohol license fees.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	204,357	201,262	222,775
OPERATING EXPENSE	133,649	97,065	89,667
TOTAL	338,006	298,327	312,441
FULL TIME POSITIONS	4	4	4

Class Title

Teller/Treasury Supervisor	1	1	1
Administrative Assistant	2	1	1
Treasury Clerk	1	2	2
TOTAL	4	4	4

TREASURY DIVISION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1504					
7110.	Regular Wages	137,993	137,987	152,578	14,591
7120.	Overtime	550	1,000	1,000	0
7130.	Part Time	5,115	0	0	0
7210.	W/C Insurance	294	278	154	-124
7260.	FICA Matching	10,602	10,633	11,749	1,116
7270.	Pension Matching	15,292	16,558	18,309	1,751
7280.	Insurance Matching	34,042	34,306	38,485	4,179
7290.	Contribution Matching	468	500	500	0
7510.	Professional Services	15,131	16,000	0	-16,000
7550.	Communications	4,163	4,172	3,460	-712
7600.	Travel	1,773	3,000	3,000	0
7630	Training & Development	195	1,000	1,000	0
7700	Risk Allocation	37,475	0	0	0
7880.	Maint: Mach/Imp/Tools	34,860	34,960	40,460	5,500
7990.	Dues and Fees	15,839	12,000	17,000	5,000
8010.	Supplies	3,306	3,000	3,000	0
8016.	Small Equip	743	0	2,170	2,170
8052.	Rent Central Square Bldg	20,164	22,933	19,577	-3,356
	Total	338,006	298,327	312,441	14,114

CENTRAL SERVICES - ADMINISTRATION / PROCUREMENT DIVISION

DESCRIPTION

Administration directs and furnishes support for the three service divisions by planning, implementing policies and procedures, budgeting and staff assistance. The function of the Procurement Division is to provide centralized purchasing of all equipment supplies and services necessary to operate the City; initiate and administer all contracts; support all departments with product/service information, specifications, standards, and advise on procedures, policy and law; advise management on trends, developments and problems related to goods and services that may affect the various departments of the City.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	443,935	584,777	436,954
OPERATING EXPENSE	86,584	90,111	99,239
TOTAL	530,519	674,888	536,193
FULL TIME POSITIONS	7	7	6

Class Title

Director	1	1	0
Procurement Manager	1	1	1
Buyer	0	0	2
Compliance Officer	1	1	1
Buyer II	3	3	1
Administrative Assistant	1	1	1
TOTAL	7	7	6

CENTRAL SERVICES - ADMINISTRATION / PROCUREMENT DIVISION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1100					
7110	Regular Wages	308,097	411,119	298,879	-112,240
7120	Overtime	233	500	500	0
7130	Part Time	11,722	21,140	21,138	-2
7210	W/C Insurance	787	952	353	-599
7230	Uniforms	0	600	0	-600
7260	FICA Matching	23,978	33,106	24,520	-8,586
7270	Pension Matching	32,116	49,394	35,925	-13,469
7280	Insurance Matching	63,210	62,666	50,139	-12,527
7290	Contribution Matching	3,793	5,300	5,500	200
7510	Professional Services	4	0	0	0
7514	Contract Labor (Temp)	6,696	0	0	0
7550	Communications	3,379	4,770	4,800	30
7570	Advertising	820	800	800	0
7600	Travel	0	2,600	2,700	100
7630	Train/Cont. Education	2,311	2,100	5,900	3,800
7700	Risk Allocation	12,122	17,229	18,695	1,466
7870	Maint:Motor Equipment	337	1,012	760	-252
7880	Maint:Mach/Imp/Tools	7,817	5,994	6,004	10
7990	Dues and Fees	1,793	1,687	1,692	5
8010	Supplies	2,497	3,900	4,350	450
8016	Small Equip	1,589	5,123	5,100	-23
8018	Books & Subscriptions	320	200	200	0
8052	Rent Governmental Bldg	43,639	41,196	44,906	3,710
8110	Motor Fuel	302	500	332	-168
8150	Employee Appreciation	2,381	3,000	3,000	0
8999	Contracts	578	0	0	0
	Total	530,519	674,888	536,193	-138,695

CENTRAL SERVICES - MATERIALS MANAGEMENT DIVISION

DESCRIPTION

The Materials Management Division maintains supplies and tools for all Departments of the City, as well as Dougherty County when requested. Receives, stores and disposes of surplus materials and equipment. Monitors expendable inventory throughout the City.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	234,461	246,331	334,589
OPERATING EXPENSE	69,227	66,317	64,268
TOTAL	303,688	312,648	398,857
FULL TIME POSITIONS	4	4	5

Class Title

Materials Manager	1	1	1
Administrative Assistant	0	0	1
Materials Specialist	3	3	3
TOTAL	4	4	5

CENTRAL SERVICES - MATERIALS MANAGEMENT DIVISION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1104					
7110	Regular Wages	134,081	161,279	218,971	57,692
7120	Overtime	10,193	6,000	9,000	3,000
7210	W/C Insurance	9,777	9,535	7,888	-1,647
7230	Uniforms	1,187	2,250	2,650	400
7260	FICA Matching	10,468	12,797	17,440	4,643
7270	Pension Matching	17,307	20,073	27,357	7,284
7280	Insurance Matching	49,756	32,397	49,283	16,886
7290	Contribution Matching	1,691	2,000	2,000	0
7550	Communications	5,431	6,950	6,100	-850
7600	Travel	0	2,400	2,000	-400
7630	Training & Education	818	960	2,000	1,040
7860	Maint: Bldgs.	2,305	3,600	0	-3,600
7870	Maint: Motor Equip.	24,134	12,787	18,913	6,126
7880	Maint: Mach/Imp/Tools	733	660	670	10
7900	Utilities	24,236	30,000	26,500	-3,500
7990	Dues and Fees	0	460	460	0
8010	Supplies	4,739	2,500	1,000	-1,500
8016	Small Equip	4,828	4,000	3,000	-1,000
8110	Motor Fuel	2,003	2,000	3,625	1,625
	Total	303,688	312,648	398,857	86,209



Code Enforcement

CODE ENFORCEMENT

DESCRIPTION

The Code Enforcement Department is responsible for the life-safety, general health and welfare of the public within the boundaries of the City of Albany and Dougherty County as they relate to the construction, occupancy and maintenance of buildings, structures and property. This is accomplished by the enforcement of Georgia State adopted building codes, laws and the local ordinances of the City of Albany and Dougherty County. The primary duties include the prevention, identification, correction or abatement of violations of all applicable laws, codes and ordinances. All functions of this Department require frequent communication and interaction with other local, state, and federal officials.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, Goal 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SPI, Goal 1, Objective 8: Identify and develop a plan to address blighted residential and commercial structures

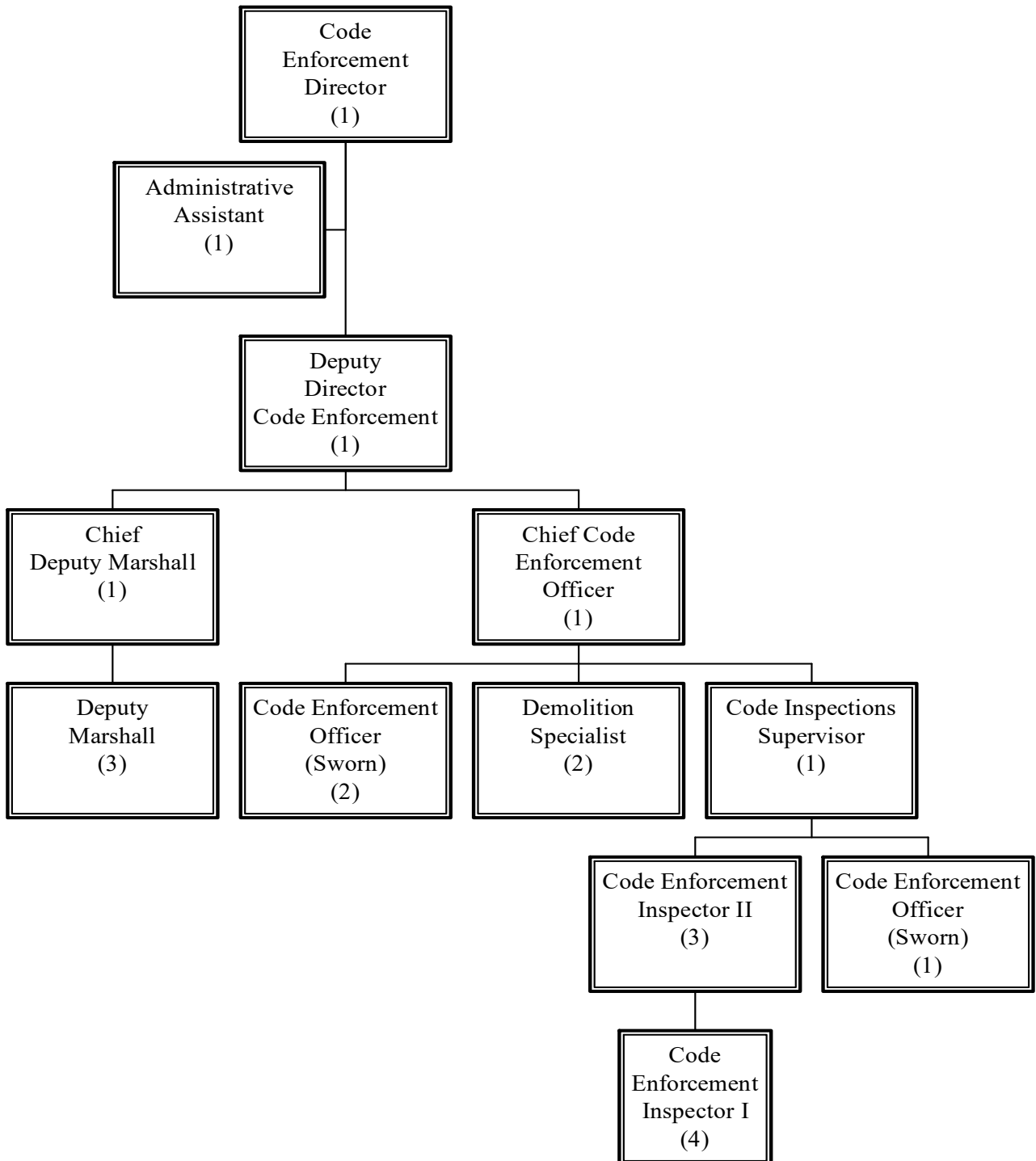
PERFORMANCE MEASURES (PM)

Measures	FY 2021	FY 2022	FY 2023
SP I, Goal I, Objective 8: Complainants Cleared within 60 Days (Property Mnt & Nuisance)	90%	90%	90%
SP I, Goal I, Objective 8: Build a database that records blighted residential and commercial properties	N/A	100%	100%
SP I, Goal I, Objective 8: Establish a team that focuses on blighted property and its disposition	N/A	100%	100%
SP I, Goal I, Objective 8: % of violators complying with the ordinance	N/A	60%	60%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility

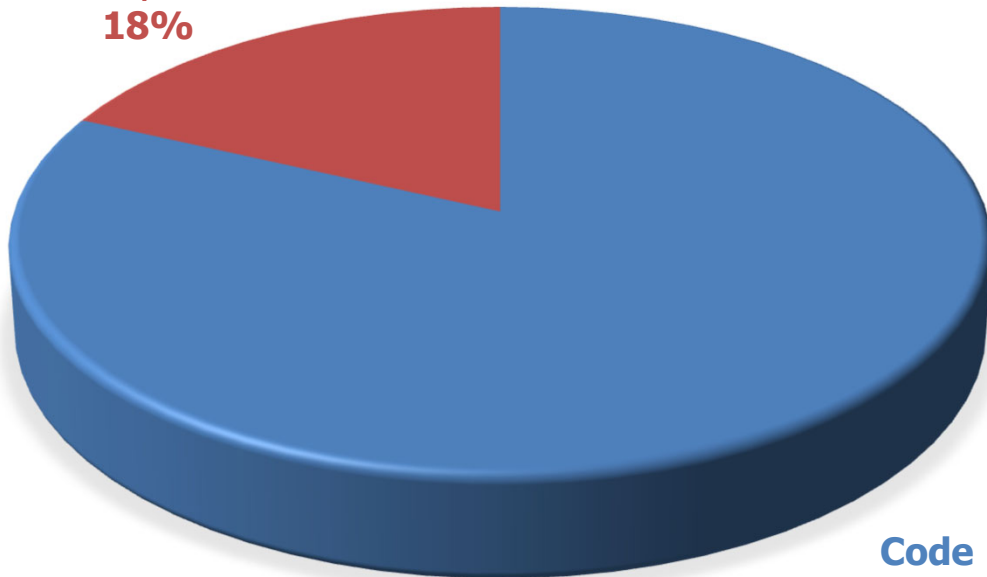


Code Enforcement



City of Albany
Adopted Budget
FY 2024
Code Enforcement

**Code Enforcement-
Marshall's Division**
444,602
18%



**Code
Enforcement**
2,007,731
82%

Total Expenditures
\$2,452,333

CODE ENFORCEMENT SUMMARY

SUMMARY

The Code Enforcement Department consists of the Enforcement Division and the Marshal’s Division. The Enforcement Division is responsible for the life-safety, general health, and welfare of the public within the boundaries of the City of Albany and Dougherty County as they relate to commercial and residential properties. The Marshal’s Division is responsible for maintaining the best interest of the citizens of Albany and Dougherty County as it relates to conducting business, security for the Municipal Court and the Albany Utility.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	1,027,300	1,439,365	1,564,889
OPERATING EXPENSE	518,827	873,325	887,444
TOTAL	1,546,127	2,312,690	2,452,333
FULL TIME POSITIONS	21	21	21

Current Active Full-Time Employees 15

Number of Vacancies 6

CODE ENFORCEMENT DEPARTMENT

DESCRIPTION

The Code Enforcement Department consists of the Enforcement Division and the Marshal’s Division. The Enforcement Division is responsible for the life-safety, general health, and welfare of the public within the boundaries of the City of Albany and Dougherty County as they relate to commercial and residential properties. The Marshal’s Division is responsible for maintaining the best interest of the citizens of Albany and Dougherty County as it relates to conducting business, security for the Municipal Court and the Albany Utility.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	765,968	1,100,832	1,170,335
OPERATING EXPENSE	475,188	827,393	837,396
TOTAL	1,241,157	1,928,225	2,007,731
FULL TIME POSITIONS	17	17	17

Class Title

Administrative Assistant	1	1	1
Code Enforcement Director	1	1	1
Deputy Director	0	1	1
Chief Code Enforcement Officer	1	1	1
* Code Enforcement Ofcr (Sworn)	3	3	3
Blight / Demo Section Supervisor	1	0	0
Community Engagement Officers	1	0	0
Demolition Specialist	1	2	2
**Code Enforcement Inspector I	4	4	4
Code Enforcement Inspector II	3	3	3
Code Inspections Supervisor	1	1	1
TOTAL	17	17	17

** One of the Code Enforcement Officers' position and One of the Code Enforcement Inspector I is paid for by Solid Waste Enterprise Fund*

***Two of the Code Inspector I is paid for by Dougherty County*

CODE ENFORCEMENT DEPARTMENT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1700					
7110	Regular Wages	516,207	773,847	809,676	35,829
7120	Overtime	1,064	1,250	1,250	0
7210	W/C Insurance	20,437	28,058	29,355	1,297
7230	Uniforms	9,220	5,850	9,600	3,750
7260	FICA	37,230	59,295	62,036	2,741
7270	Pension Matching	68,346	116,265	121,639	5,374
7280	Insurance Matching	107,666	111,267	131,779	20,512
7290	Contribution Matching	5,799	5,000	5,000	0
7510	Professional Services	0	1,300	1,300	0
7512.01	Demolition Cost	350,962	600,000	600,000	0
7512.03	Mowing/Lot Cleaning	29,620	40,000	50,000	10,000
7550	Communications	22,705	24,132	25,296	1,164
7600	Travel	1,813	8,167	10,811	2,644
7630	Train/Cont. Education	2,055	5,600	8,804	3,204
7700	Risk Allocation	0	63,244	56,390	(6,854)
7860	Maint: Buildings	0	0	1,000	1,000
7870	Maint. Motor Equip.	11,612	25,957	14,346	(11,611)
7880	Maint: Mach/Imp/Tools	14,729	11,033	21,644	10,611
7990	Dues and Fees	1,810	2,875	2,568	(307)
8010	Supplies	2,567	1,750	2,950	1,200
8016	Small Equipment	14,932	4,350	8,000	3,650
8017	Printing	1,104	1,700	2,000	300
8018	Books & Subscription	464	660	200	(460)
8052	Rent Central Square Bldg	10,559	21,434	18,812	(2,622)
8110	Motor Fuel	9,931	14,691	12,775	(1,916)
8150	Employee Appreciation	325	500	500	0
Total		1,241,157	1,928,225	2,007,731	79,506

MARSHAL'S DIVISION

DESCRIPTION

The Marshals are responsible for maintaining the best interest of the citizens of Albany and Dougherty County as it relates to conducting business. Their duties are to conduct investigations, regulate and approve permits, monitor alcohol establishments and businesses. To make sure that those conducting business are in possession of an Occupational Tax Certificate for the City of Albany, and Dougherty County and when applies an alcohol license. Aid in the collection of delinquent excise taxes and bad checks. They also inspect all vehicles for hire to ensure safe transportation for the public; perform training to area merchants in hope to prevent the sale of alcohol to persons underage. This Division also serves delinquent property tax notices, city warrants (make arrest) and deliver summons from the Municipal Court. Additionally, the division is responsible for the security of the Albany Utilities and during judicial hearings of the Municipal Court.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	261,332	338,533	394,554
OPERATING EXPENSE	43,639	45,932	50,048
TOTAL	304,971	384,465	444,602
FULL TIME POSITIONS	4	4	4

Class Title

Marshal/Director, License & Business Suppor	1	0	0
Deputy Marshall	2	3	3
Chief Deputy/License Inspector	1	1	1
TOTAL	4	4	4

MARSHALS DIVISION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1701					
7110	Regular Wages	166,220	216,996	233,972	16,976
7120	Overtime	2,611	1,000	7,000	6,000
7130	Part Time	348	15,736	18,121	2,385
7210	W/C Insurance	5,170	8,414	9,327	913
7230	Uniforms	2,820	4,000	4,300	300
7260	FICA Matching	12,442	16,677	18,434	1,757
7270	Pension Matching	25,432	32,699	36,146	3,447
7280	Insurance Matching	43,935	40,511	64,754	24,243
7290	Contribution Matching	2,355	2,500	2,500	0
7550	Communications	7,149	6,890	6,100	-790
7600	Travel	1,749	2,050	1,745	-305
7630	Train/Cont. Education	853	1,495	1,442	-53
7870	Maint: Motor Equip.	7,475	10,718	11,336	618
7880	Maint: Mach/Imp/Tools	20,214	14,671	20,520	5,849
7990	Dues and Fees	1,633	200	200	0
8010	Supplies	731	2,500	2,500	0
8016	Small Equip	788	1,000	1,000	0
8017	Printing (Not Std Forms)	0	500	500	0
8018	Books & Subscriptions	159	300	300	0
8110	Motor Fuel	2,887	5,108	3,905	-1,203
8150	Employee Appreciation	0	500	500	0
	Total	304,971	384,465	444,602	60,137



Technology & Communications

TECHNOLOGY AND COMMUNICATIONS

DESCRIPTION

The Technology and Communications (TAC) department is charged with establishing, monitoring and maintaining all information technology systems and services for Albany and Dougherty County. TAC is responsible for providing the infrastructure for innovation and automation throughout the City and County including the integrated telephone system servicing the Judicial Building, Government Center, Central Square, City Public Works Compound, Transit, Local Law Enforcement Center, and Albany Dougherty Drug Unit. TAC implements governance for the use of the network and auxiliary operating systems while supporting the operational units by coordinating budgetary and functional requirements with all City and County Departments.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play
 SP V: Effective & Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: Be Recognized as a Progressive and Innovative Community
 SP V, G&O 1: Improve the Processes in the Planning & Development and Licensing & Business Support Department

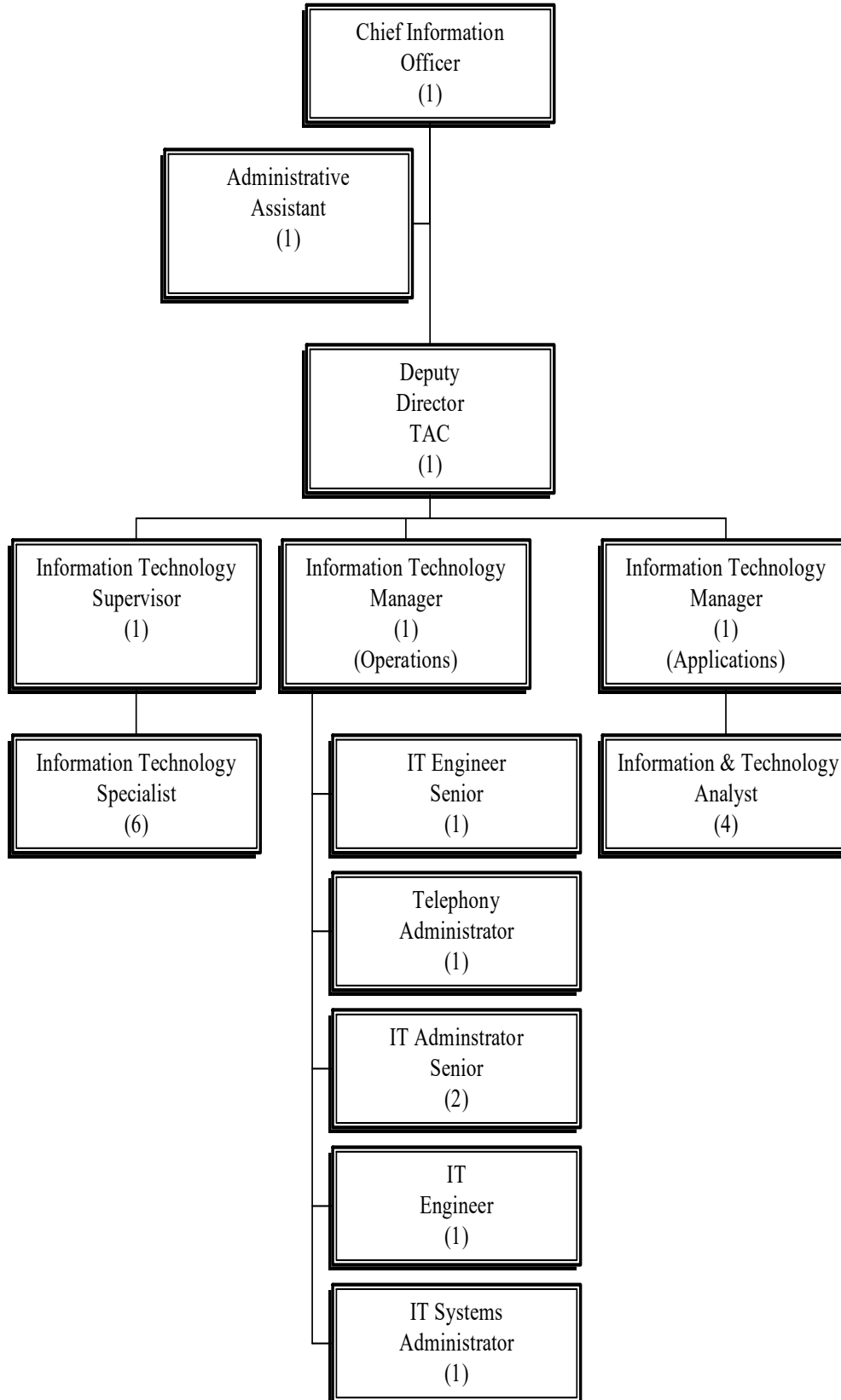
PERFORMANCE MEASURES (PM)

	2020	2021	2022	2023
SP IV, G&O 3, PM 1: % of Deployment of Technology Around Smart Cities Initiative	60%	100%	100%	100%
SP IV, G&O 3, PM 2: Implementation of New Technology to Replace Legacy Hardware & System	N/A	N/A	100%	100%
SP IV, G&O 3, PM 3: % of Metaswitch Phone System Migration from Avaya PBX	25%	100%	100%	N/A
SP IV, G&O 3, PM 4: Implementation & Deployment of Cloud Technology for Document Storage	N/A	N/A	50%	50%
SP V, G&O 1, PM 1: % of Open Government Platform Project Complete	30%	30%	50%	50%
SP V, G&O 1, PM 2: # of Processes automated through the Paperless Workflow Initiative	28	65	65	70

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 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Technology & Communications



TECHNOLOGY AND COMMUNICATIONS

DESCRIPTION

The Technology and Communications (TAC) department is charged with establishing, monitoring and maintaining all information technology systems and services for Albany and Dougherty County. TAC is responsible for providing the infrastructure for innovation and automation throughout the City and County including the integrated telephone system servicing the Judicial Building, Government Center, Central Square, City Public Works Compound, Transit, Local Law Enforcement Center, and Albany Dougherty Drug Unit. TAC implements governance for the use of the network and auxiliary operating systems while supporting the operational units by coordinating budgetary and functional requirements with all City and County Departments.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	1,344,048	1,844,712	1,886,517
OPERATING EXPENSE	1,228,682	1,767,839	1,683,908
TOTAL	2,572,730	3,612,551	3,570,425
FULL TIME POSITIONS	23	22	22

Class Title

Chief Information Officer	1	1	1
Deputy Director	0	1	1
IT Analyst	4	4	4
IT Manager	3	2	2
IT Supervisor	1	1	1
IT Systems Administrator, Sr.	2	2	2
IT Systems Administrator	1	1	1
IT Specialist	6	6	6
Production Technician	1	0	0
Telephony Administrator	1	1	1
IT Engineer, Sr.	2	2	2
Administrative Assistant	1	1	1
TOTAL	23	22	22

Current Active Full-Time Employees 15

Number of Vacancies 7

TECHNOLOGY AND COMMUNICATIONS

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
1800					
7110	Regular Wages	911,824	1,304,788	1,345,331	40,543
7120	Overtime	22,211	22,000	22,000	0
7210	W/C Insurance	1,885	2,654	1,367	-1,287
7220	FICA Matching	69,259	101,499	104,601	3,102
7270	Pension Matching	106,325	159,215	164,080	4,865
7280	Insurance Matching	224,829	242,056	236,638	-5,418
7290	Contribution Matching	7,715	12,500	12,500	0
7510	Professional Services	200	0	0	0
7512	Tech.Svcs(Surveys,DP)	152,170	273,800	263,000	-10,800
7514	Contract Labor(Temp)	-352	0	0	0
7550	Communications	260,119	266,900	218,400	-48,500
7600	Travel	3,822	12,500	6,000	-6,500
7610	Auto Allowance	0	6,000	6,000	0
7630	Train/Cont. Education	23,111	25,000	20,000	-5,000
7700	Risk Allocation	15,979	19,557	21,337	1,780
7870	Maint: Motor Equip.	928	4,241	1,974	-2,267
7880	Maint: Mach/Imp/Tools	639,067	1,039,865	1,006,387	-33,478
7900	Utilities	33,574	28,000	30,637	2,637
7990	Dues and Fees	16,206	19,563	32,530	12,967
8009	Licenses (CDL,CPA,Etc)	47	0	0	0
8010	Supplies	6,905	6,000	6,000	0
8016	Small Equip	43,562	32,000	32,000	0
8018.	Books & Subscriptions	116	500	500	0
8052.	Rent Judicial Bldg	31,547	31,191	35,066	3,875
8110.	Motor Fuel	903	722	1,577	855
8150	Employee Appreciation	777	2,000	2,500	500
Total		2,572,730	3,612,551	3,570,425	-42,126



Planning & Development Services

PLANNING & DEVELOPMENT

DESCRIPTION

The Planning and Development Services Department is comprised of two Divisions: Planning & Zoning and Development Services (Inspection). Planning and Zoning is responsible for the governing of all land usage and developments within the city limits of Albany and the unincorporated limits of Dougherty County. This Division is also responsible for the administration of the Comprehensive Land Use Plan, Zoning Ordinance, Floodplain Management Ordinances, and Sign Ordinances; and provision of staff support for several citizen boards, including Historic Preservation, Greenspace, and Transportation. Inspection provides quality public service while ensuring compliance with the Georgia State building code, local codes, and ordinances. We provide information for our residents, design professionals, contractors, builders and developers to ensure that all construction is maintained in a safe, energy efficient, and accessible manner.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Goal 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SP I, G&O 2: Create an environment that consistently encourages business development and educational opportunities

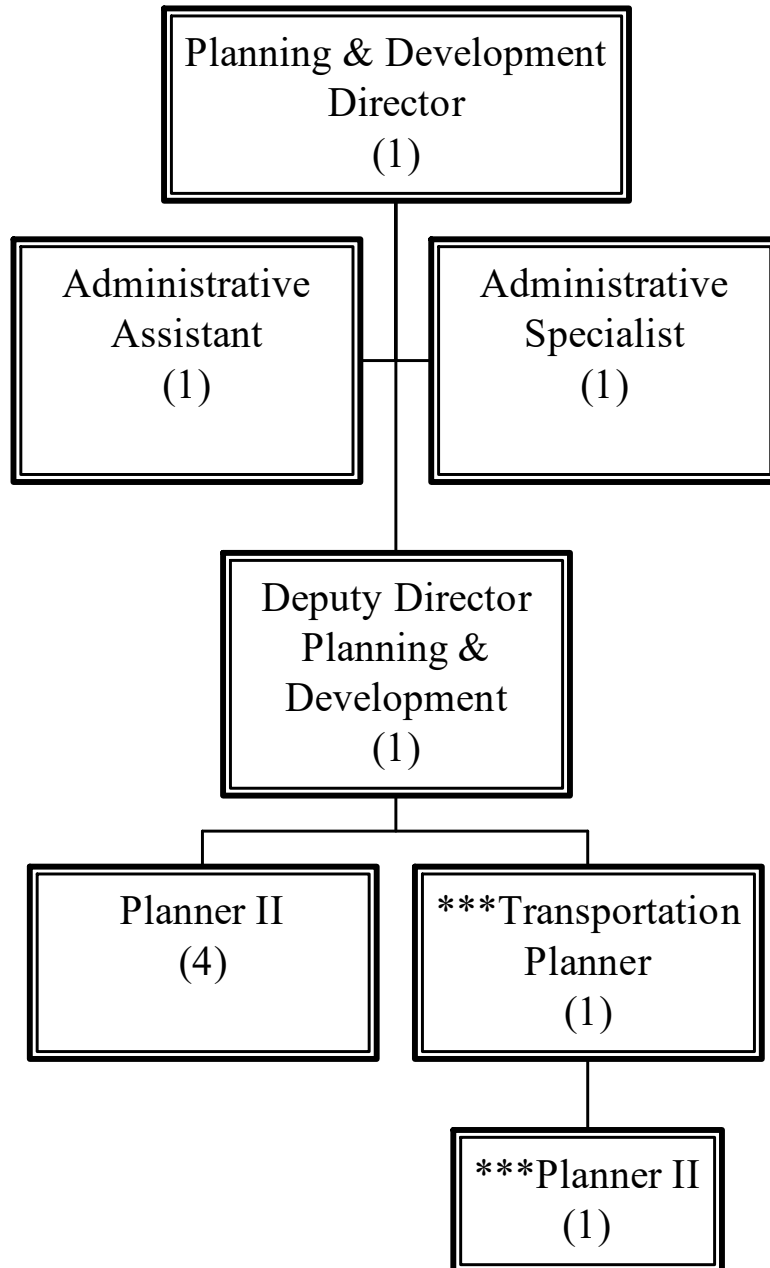
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Budget	Actuals	Actuals
SP I, G&O 2, PM 1: Establish a Complete Count Committee to educate the public and generate interest in the 2020 US Census	100%	N/A	N/A	N/A
SP I, G&O 2, PM 1: # of Development Review meetings Facilitated to discuss potential development projects with developers, engineers, and architects	18	20	20	20
SP I, G&O 1, PM 1: # of Developers and other interested citizens connected with regarding tax-delinquent properties available through the Land Bank for redevelopment	45	55	56	58
SP I, G&O 2, PM 4: % of building permits issued within 10 business days	85%	87%	87%	90%

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 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Planning & Development



*** Position is grant funded

PLANNING & DEVELOPMENT SERVICES

DESCRIPTION

The Planning & Development Services Department is comprised of two Divisions: Planning and Zoning and Development Services (building permits and inspection). The Department is responsible for the administration of all land use and building permit regulations within Albany as well as Dougherty County. The Planning and Zoning Division is responsible for management of the Comprehensive Land Use Plan, Zoning Ordinance, Floodplain Management Ordinances, and Sign Ordinances. It also provides staff support for several citizen boards, including Historic Preservation, Greenspace, Planning Commission, Land Bank and Transportation. The Development Services Division provides first-rate customer service while ensuring compliance with the Georgia State building code, local codes, and ordinances. Assistance is given to residents, design professionals, contractors, builders and developers to ensure that construction is safe, energy efficient, and accessible.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUES	532,018	631,715	603,967
PERSONNEL SERVICES	495,990	647,743	642,752
OPERATING EXPENSE	763,379	1,060,090	1,087,036
TOTAL	1,259,369	1,707,833	1,729,788
FULL TIME POSITIONS	10	10	10

Class Title

Administrative Assistant	1	1	1
* Planner II - Transportation Planner	1	1	1
* Planner I	1	1	1
Planner II	3	2	4
Planner, Senior	1	1	0
Planning Manager	1	1	0
Administrative Specialist	1	1	1
Deputy Director	0	1	1
Director of Planning & Development Services	1	1	1

TOTAL **10** **10** **10**

** Grant Funded Position*

Current Active Full-Time Employees	8
Number of Vacancies	2

PLANNING & DEVELOPMENT SERVICES

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2100					
7110	Regular Wages	325,055	470,142	481,860	11,718
7120	Overtime	293	500	500	0
7210	W/C Insurance	655	941	482	-459
7230	Uniforms	354	360	360	0
7260	FICA Matching	23,407	36,004	36,901	897
7270	Pension Matching	38,743	56,477	57,883	1,406
7280	Insurance Matching	102,905	78,819	60,266	-18,553
7290	Contribution Matching	4,579	4,500	4,500	0
7510	Professional Services	606,988	710,658	730,164	19,506
7512	Tech.Svcs (Surveys,DP)	200	2,500	0	-2,500
7550	Communications	10,734	10,323	10,750	427
7570	Advertising	13,758	8,000	16,000	8,000
7600	Travel	6,429	9,601	11,749	2,148
7630	Train/Cont. Education	1,954	4,321	6,151	1,830
7700	Risk Allocation	36,602	13,771	16,331	2,560
7860	Maint. Buildings	0	200,000	200,000	0
7870	Maint. Motor Equip.	4,389	8,273	6,042	-2,231
7880	Maint: Mach/Imp/Tools	13,121	8,875	13,950	5,075
7990	Dues and Fees	14,471	15,302	16,262	960
8010	Supplies	2,973	3,850	3,050	-800
8016	Small Equip	3,226	5,020	5,637	617
8017	Printing(Not Std Forms)	4,004	4,600	4,000	-600
8018	Books & Subscriptions	593	600	200	-400
8052	Rent Central Square Bldg	40,547	49,202	42,247	-6,955
8110	Motor Fuel	2,733	4,694	3,503	-1,191
8150	Employee Appreciation	658	500	1,000	500
	Total	1,259,369	1,707,833	1,729,788	21,955



Police

POLICE DEPARTMENT

DESCRIPTION

The Albany Police Department is responsible for safeguarding lives and property in the City of Albany. The Department is responsible for the enforcement of laws, prevention of crime, promotion of safety, education and implementation of programs to reduce crimes, to protect the innocent against deception, the weak against oppression or intimidation, and the peaceful against violence or disorder. In our efforts to accomplish these mandates the Albany Police Department has embraced the philosophies of "Community Oriented Policing". The goal of Community Oriented Policing is the reduction of crime and disorder by carefully examining the characteristics of problems in the neighborhoods, and then applying appropriate problem-solving remedies. The "Community" for which a patrol officer is given responsibility is a small, well-defined geographical area. Beats are configured in a manner that preserves, as much as possible, the unique geographical and social characteristics of neighborhoods while still allowing efficient service. Effective community policing is generated by optimizing positive daily contacts between our citizens and the police. Assignment of officers to "Districts" enable them to work long term assignments in the same areas, becoming more familiar with members of the community, thus enabling them to stay aware of the day-to-day working of their community.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly
 SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.
 SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community

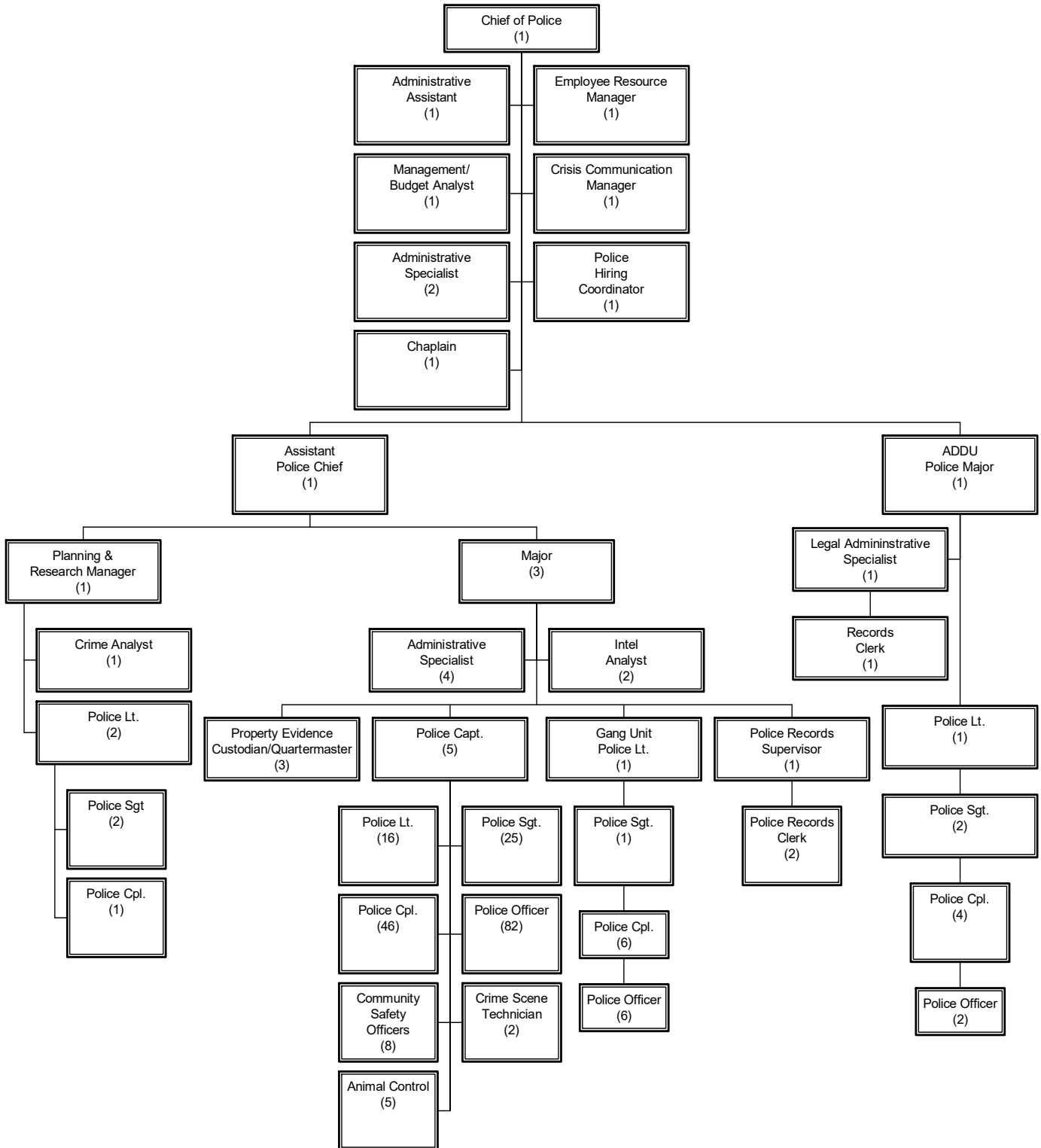
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actual	Budget	Actuals	Actuals
SP I, G&O 1, PM 1: Sworn Officers Retention Rate	74%	74%	74%	74%
SP I, G&O 1, PM 3: Average Response Time for Priority Calls (I, II, III to describe the 3 different levels)	9:34	9:00	8:31	9:00
SP I, G&O 1, PM 4: # of Traffic Citations Issued	9,967	11,800	10,646	11,800
SP IV, G&O 3, PM 1: # of Drone Deployments in Support of Public Safety Operations	15	36	22	54

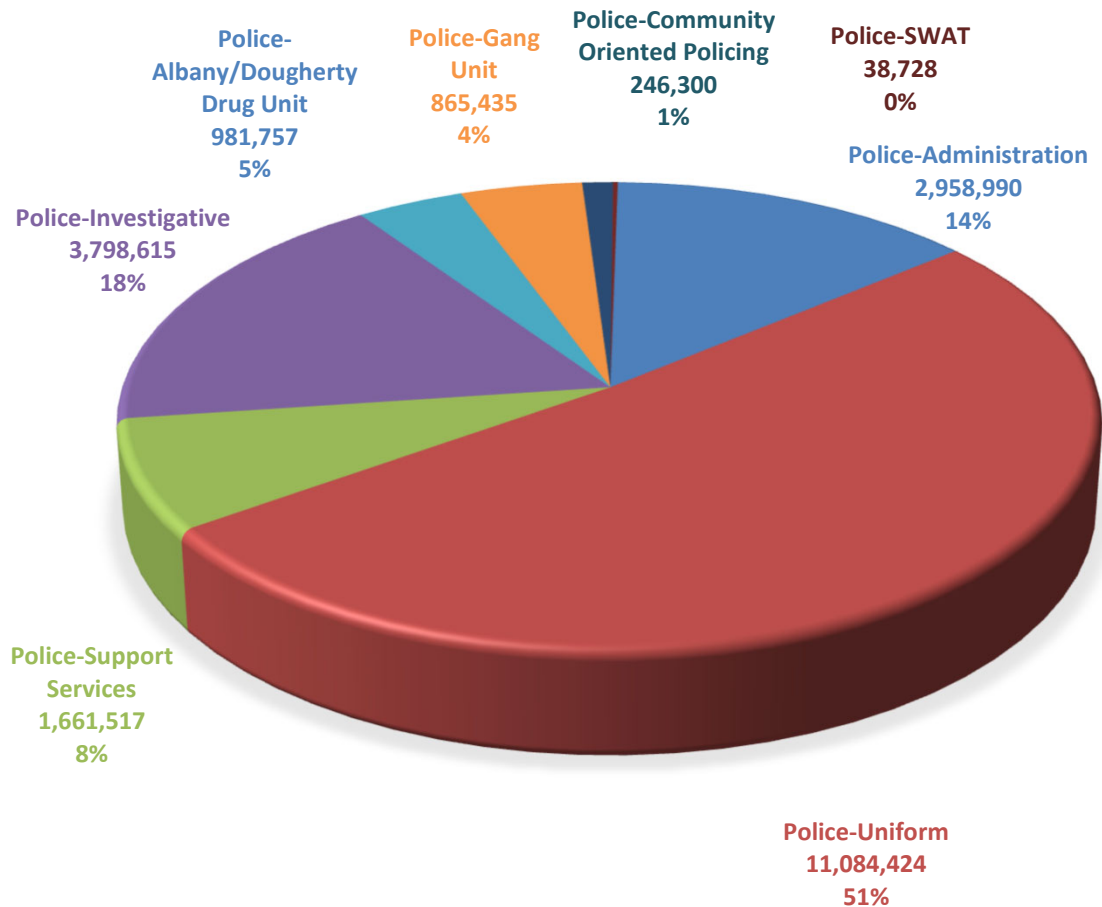
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Police Department



City of Albany Adopted Budget FY 2024 Police Department



Total Expenditures
\$21,635,766

POLICE DEPARTMENTAL SUMMARY

SUMMARY

The Albany Police Department is responsible for safeguarding lives and property in the City of Albany. The Department is responsible for the enforcement of laws, prevention of crime, promotion of safety, education and implementation of programs to reduce crimes, to protect the innocent against deception, the weak against oppression or intimidation, and the peaceful against violence or disorder. In our efforts to accomplish these mandates the Albany Police Department has embraced the philosophies of "Community Oriented Policing". The goal of Community Oriented Policing is the reduction of crime and disorder by carefully examining the characteristics of problems in the neighborhoods, and then applying appropriate problem-solving remedies. The "Community" for which a patrol officer is given responsibility is a small, well-defined geographical area. Beats are configured in a manner that preserves, as much as possible, the unique geographical and social characteristics of neighborhoods while still allowing efficient service. Effective community policing is generated by optimizing positive daily contacts between our citizens and the police. Assignment of officers to "Districts" enable them to work long term assignments in the same areas, becoming more familiar with members of the community, thus enabling them to stay aware of the day-to-day working of their community.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	13,868,152	16,736,942	18,117,899
OPERATING EXPENSE	2,980,832	3,754,130	3,517,867
TOTAL	16,848,984	20,491,072	21,635,766
FULL TIME POSITIONS	247	247	247

Current Active Full-Time Employees 157

Number of Vacancies 90

POLICE ADMINISTRATION

DESCRIPTION

The Administrative Bureau directs all police operations and provides guidance, leadership and integrity over all branches of the Police Department. This is done through the planning and coordination of all activities by the implementation of policy and procedures. The Administrative Bureau oversees all functions of budgetary matters and procedures. The Planning and Research Section provides up-to-date data and techniques used to plan the operation of the Police Department including the securing of various grant funds. The Office of Professional Standards is comprised of Internal Affairs, Recruitment and Training. The Recruitment Unit insures that candidates for the position of Police Officer are capable, knowledgeable and reflect the goals and objectives of the Police Department and the City of Albany. The Training Section acts as a facilitator and mentor, managing new recruits to insure proper training is provided to each officer hired. It is also responsible for providing updated and advanced in-service training to officers currently on the force. The Internal Affairs section protects the Police Department, the City of Albany, and the officers themselves through the development and enhancement of skills, knowledge, procedures and the constitutional rights afforded equally to all citizens of this community.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	1,194,009	1,534,250	1,534,910
OPERATING EXPENSE	1,270,812	1,566,084	1,424,080
TOTAL	2,464,822	3,100,334	2,958,990
FULL TIME POSITIONS	17	17	18

Class Title

Police Chief	1	1	1
Assistant Chief of Police	1	1	1
Crisis Communication Manager	1	1	1
Police Hiring Coordinator	0	1	1
Chaplain	0	1	1
Police Captain	0	0	1
Police Lieutenant	2	2	1
Police Sergeant	2	2	2
Police Corporal	3	1	1
Police Planning & Research Mgr	1	1	1
Employee Resource Manager, APD	1	1	1
Management/Budget Analyst, APD	1	1	1
Police Crime Analyst	1	1	1
Administrative Assistant	1	1	1
Administrative Specialist	2	2	3
TOTAL	17	17	18

POLICE ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2201					
7110	Regular Wages	827,929	1,076,886	1,109,909	33,023
7120	Overtime	13,516	20,000	20,000	0
7210	W/C Insurance	10,324	14,260	14,689	429
7230	Uniforms	3,816	5,700	5,700	0
7260	FICA Matching	62,809	81,912	84,438	2,526
7270	Pension Matching	113,349	164,533	169,486	4,953
7280	Insurance Matching	149,360	156,959	116,688	-40,271
7290	Contribution Matching	12,907	14,000	14,000	0
7510	Professional Services	131,010	20,650	20,650	0
7512	Tech.Svcs(Surveys,DP)	291,343	522,700	259,700	-263,000
7514	Contract Labor(Temp)	9,150	15,000	15,000	0
7550	Communications	40,970	41,300	41,300	0
7570	Advertising	0	0	1,000	1,000
7600	Travel	15,654	19,800	20,300	500
7630	Train/Cont. Education	21,766	16,100	15,100	-1,000
7700	Risk Allocation	564,448	667,375	818,186	150,811
7870	Maint: Motor Equip.	8,353	8,593	9,837	1,244
7880	Maint: Mach/Imp/Tools	13,063	13,253	17,268	4,015
7981	Dougherty County Jail	85,663	125,000	100,000	-25,000
7990	Dues and Fees	11,838	30,360	30,180	-180
8010	Supplies	13,272	12,600	12,600	0
8016	Small Equipment	20,651	30,000	15,000	-15,000
8018	Books & Subscriptions	3,858	3,800	4,100	300
8052	Rent - GBI	24,720	24,720	24,720	0
8110	Motor Fuel	8,404	8,333	11,139	2,806
8150	Employee Appreciation	6,649	6,500	8,000	1,500
	Total	2,464,822	3,100,334	2,958,990	-141,344

POLICE UNIFORM

DESCRIPTION

The Uniform Bureau is the largest of the Four (4) Bureaus which comprise the Albany Police Department. It presently patrols Three (3) districts, each with a Community Policing Center. The Uniform Bureau is committed to serving our community, to enhancing quality of life and to nurturing public trust by holding itself to the highest standards of performance and ethics. These officers are determined to serve as a deterrent to crime, develop relationships with community groups, residential and business organizations and promote an environment receptive to all who visit or live in our city. We embrace a Community Oriented Policing Philosophy and rely heavily upon community input and collaborative problem solving strategies. It is through this move of heightened community involvement in public safety matters that the Uniform Bureau will effectively address the future of policing and perception of crime in our city.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	7,243,749	9,200,618	10,054,350
OPERATING EXPENSE	828,612	1,073,743	1,030,074
TOTAL	8,072,361	10,274,361	11,084,424
FULL TIME POSITIONS	146	146	144

Class Title

Police Captain	2	2	3
Police Lieutenant	10	10	10
Police Major	1	1	1
Police Sergeant	16	16	11
Police Corporal	26	26	28
Police Officer	77	77	77
Community Safety Officers	8	8	8
Administrative Specialist	1	1	1
Animal Control Superintendent	1	1	1
Animal Control Agent	4	4	4
TOTAL	146	146	144

POLICE UNIFORM

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2202					
7110	Regular Wages	4,159,726	5,757,839	6,449,521	691,682
7120	Overtime	630,358	750,000	750,000	0
7130	Part Time	66,172	110,500	110,500	0
7210	W/C Insurance	159,508	218,935	241,815	22,880
7230	Uniforms	8,799	15,000	15,000	0
7260	FICA Matching	354,889	484,303	537,217	52,914
7270	Pension Matching	702,329	895,376	999,128	103,752
7280	Insurance Matching	1,118,860	930,665	913,169	-17,496
7290	Contribution Matching	43,106	38,000	38,000	0
7510	Professional Services	1,980	21,000	21,000	0
7550	Communications	19,320	14,540	14,540	0
7570	Advertising	790	0	0	0
7600	Travel	21,338	30,000	34,500	4,500
7630	Train/Cont. Education	10,223	20,000	20,000	0
7870	Maint: Motor Equip.	364,863	428,664	443,876	15,212
7880	Maint: Mach/Imp/Tools	140,225	133,740	135,740	2,000
7990	Dues and Fees	696	1,000	1,000	0
8010	Supplies	8,671	8,000	8,000	0
8016	Small Equip	31,106	41,000	30,000	-11,000
8050	Rental Equipment	16,673	25,000	25,000	0
8110	Motor Fuel	211,017	345,799	291,418	-54,381
8150	Employee Appreciation	1,712	5,000	5,000	0
Total		8,072,361	10,274,361	11,084,424	810,063

POLICE SUPPORT SERVICES

DESCRIPTION

The Support Services Bureau is comprised of units that provides a "behind the scene support" to other segments for the police department. This support service includes: 1) Records Section - inputs/ manage incident reports and tickets, 2) Information Desk / Telephone Incident Reporting System (TIRS) - provides general information and assistance to citizens, vendors, media, and other government agencies. TIRS also generates incident reports for victims that walk-in or call-in to report crimes, 3) Computer System Analyst - analyzes computer problems and use computer technology to meet the needs of an organization, 4) Georgia Crime Information Center (GCIC)/National Crime Information Center (NCIC) Operator - enters and removes Hot-File information pertaining to stolen/recovered property, missing and wanted persons; provides vehicle identification numbers to local Wrecker Services; compiles, tabulates, enters, and disseminate monthly and annual crime statistics to the Georgia Crime Information Center, 5) Quartermaster/Supply Section - orders, receives, manages, and issues police duty equipment/property, 6) Vehicle Maintenance - oversees the maintenance and up-keep of all department's vehicles, 7) Animal Control Unit - rescues and impound animals, provide impound/shelter care, educate the public about the realities of pet overpopulation and responsible pet ownership, and prosecute individuals who abuse animals.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	1,338,214	1,311,755	1,316,603
OPERATING EXPENSE	325,092	424,344	344,914
TOTAL	1,663,306	1,736,099	1,661,517
FULL TIME POSITIONS	15	17	16

Class Title

Police Captain	1	1	1
Police Lieutenant	2	2	2
Police Major	1	1	1
Police Sergeant	2	2	2
Police Corporal	0	2	2
Administrative Specialist	1	1	1
Intel Analyst	2	2	0
Police Records Supervisor	1	1	1
Police Records Clerk	2	2	3
Evidence Custodian/Quartermast	3	3	3
TOTAL	15	17	16

POLICE SUPPORT SERVICES

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2203					
7110	Regular Wages	823,129	813,191	831,683	18,492
7120	Overtime	102,069	72,000	65,000	-7,000
7130	Part Time	-306	0	0	0
7210	W/C Insurance	24,795	23,281	23,583	302
7230	Uniforms	41,255	25,300	36,150	10,850
7260	FICA Matching	68,445	67,717	68,596	879
7270	Pension Matching	121,768	132,779	134,502	1,723
7280	Insurance Matching	147,725	166,487	146,089	-20,398
7290	Contribution Matching	9,335	11,000	11,000	0
7510	Professional Services	4,425	4,825	4,900	75
7550	Communications	125,742	147,809	148,365	556
7600	Travel	12,318	38,000	39,500	1,500
7630	Train/Cont. Education	3,633	4,000	2,000	-2,000
7870	Maint: Motor Equip.	15,101	17,250	14,639	-2,611
7880	Maint: Mach/Imp/Tools	55,956	67,425	56,060	-11,365
7990	Dues and Fees	3,526	2,000	2,000	0
8010	Supplies	52,179	73,246	25,300	-47,946
8016	Small Equip	39,135	54,791	36,000	-18,791
8017	Printing(Not Std Forms)	412	754	500	-254
8050	Rental of Equipment	0	100	100	0
8110	Motor Fuel	10,325	13,194	14,550	1,356
8150	Employee Appreciation	2,340	950	1,000	50
Total		1,663,306	1,736,099	1,661,517	-74,582

POLICE INVESTIGATIVE

DESCRIPTION

The primary function of the Investigative Bureau is to identify, investigate, and prosecute individuals or groups involved in crimes against persons or property and / or participants in organized crime. This is done through identification and collection of data and evidence, assembling facts, collection of information, interviewing witnesses and suspects, engaging in the pursuit of leads and information, and through exchange of information with other police agencies. A close liaison with the other agencies involved in similar activities is maintained. We conduct security surveys and surveillance details. The Investigative Bureau assists in investigations when and wherever needed to maintain files of criminal activity and prosecute violators of all Federal, State and Local statutes. Included under this division are the Family Protection Unit, the Polygraph Unit, the Forensics Section, the Property Management Section and the Domestic Violence Response Unit.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	2,752,207	3,095,614	3,486,288
OPERATING EXPENSE	241,086	312,408	312,327
TOTAL	2,993,293	3,408,022	3,798,615
FULL TIME POSITION	43	41	44

Class Title

Police Captain	2	2	2
Police Lieutenant	4	4	4
Police Major	1	1	1
Police Sergeant	7	7	9
Police Corporal	20	18	18
Police Officer	5	5	5
Intel Analyst	0	0	2
Crime Scene Technician	2	2	2
Administrative Specialist	2	2	1
TOTAL	43	41	44

POLICE INVESTIGATIVE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2204					
7110	Regular Wages	1,686,092	1,978,285	2,289,382	311,097
7120	Overtime	129,110	131,783	153,010	21,227
7210	W/C Insurance	62,446	72,634	84,074	11,440
7230	Uniforms	15,619	31,000	31,000	0
7260	FICA Matching	131,853	161,420	186,843	25,423
7270	Pension Matching	265,055	316,510	366,359	49,849
7280	Insurance Matching	448,043	390,982	362,620	-28,362
7290	Contribution Matching	13,990	13,000	13,000	0
7510	Professional Services	13	500	500	0
7512	Tech.Svcs(Surveys,DP)	3,365	6,200	8,700	2,500
7550	Communications	15,014	16,200	16,200	0
7600	Travel	14,487	19,760	24,760	5,000
7630	Train/Cont. Education	5,868	19,000	19,000	0
7870	Maint. Motor Equip.	118,682	104,188	99,610	-4,578
7880	Maint. Mach/Imp/Tools	23,524	29,165	45,612	16,447
7990	Dues and Fees	1,077	2,000	2,000	0
7995	Confidential Informant Pmts	-1,500	6,300	6,300	0
8010	Supplies	9,016	23,200	23,200	0
8016	Small Equip	16,757	31,080	17,200	-13,880
8017	Printing & Binding	0	500	500	0
8110	Motor Fuel	33,697	50,615	45,045	-5,570
8150	Employee Appreciation	1,086	3,700	3,700	0
Total		2,993,293	3,408,022	3,798,615	390,593

POLICE AWARDED & SEIZED FUNDS

DESCRIPTION

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
OPERATING EXPENSE	1,730	0	0
TOTAL	1,730	0	0
FULL TIME POSITION	0	0	0

POLICE INVESTIGATIVE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2205					
7990	Dues and Fees	1,730	0	0	0
	Total	1,730	0	0	0

POLICE GANG UNIT

DESCRIPTION

The primary function of the Gang Unit is to assess the nature and scope of illegal gang activities, once identified penetrate and dismantle the criminal activities with a proactive investigative effort. The unit focuses on intelligence gathering and establish/implement a database; Ensure subordinate officers are trained and expected to provide quality customer services to all citizens; Ensure that personnel provide proficient and prompt law enforcement services; Establish and communicate general and specific department rules, regulations, policies and procedures; Maintain current knowledge of changes in laws, new methods of enforcement, and other trends and development in the suppression of gang activities; Evaluate subordinate officers by completing performance appraisals; review subordinate supervisor appraisals of officers and staff personnel; Meet and coordinate with other law enforcement professionals to seek solutions to regional and statewide gang problems and issues; Maintain oversight on expenditures; Ensure that laws and ordinances are enforced; Perform special studies, research, and investigations and conducts special assignments. This unit is committed to educating the public about different types of gang activities and awareness.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	591,155	792,440	792,818
OPERATING EXPENSE	55,227	95,279	72,617
TOTAL	646,383	887,719	865,435
FULL TIME POSITIONS	14	14	14

Class Title

Police Lieutenant	1	1	1
Police Corporal	6	6	3
Police Officer	6	6	6
Police Sergeant	1	1	4
TOTAL	14	14	14

POLICE GANG UNIT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2208					
7110	Regular Wages	329,603	500,487	516,509	16,022
7120	Overtime	64,263	45,000	45,000	0
7210	W/C Insurance	13,744	19,092	19,653	561
7230	Uniforms	763	15,000	15,000	0
7260	FICA Matching	29,341	41,730	42,955	1,225
7270	Pension Matching	58,230	81,823	84,226	2,403
7280	Insurance Matching	91,383	85,308	65,475	-19,833
7290	Contribution Matching	3,828	4,000	4,000	0
7510	Professional Services	0	700	700	0
7550	Communications	6,899	9,600	9,600	0
7570	Advertising	0	1,000	1,000	0
7600	Travel	4,835	10,000	10,000	0
7630	Train/Cont. Education	1,922	5,000	5,000	0
7870	Maint: Motor Equipment	21,165	36,320	31,289	-5,031
7880	Maint: Mach/Imp/Tools	558	1,545	1,545	0
7990	Dues and Fees	0	1,500	1,500	0
8010	Supplies	318	1,500	1,500	0
8016	Small Equipment	2,149	3,500	3,500	0
8110	Motor Fuel	17,382	24,614	6,983	-17,631
Total		646,383	887,719	865,435	-22,284

POLICE ADDU

DESCRIPTION

The Albany/Dougherty Drug Unit was formed in 1989, as a joint effort of the City and County to combat the drug problem in the community. The Drug Unit is comprised of five (5) separate entities: City of Albany Police Department, Dougherty County Police Department, Dougherty County Sheriff’s Office, Dougherty County District Attorney’s Office and the Albany City Attorney’s Office.

The five (5) person advisory board set the policies for the Unit’s activities, which are administered through the Unit Commander who is appointed by the Board. The primary function of the Unit is the reduction of illegal narcotics being brought into the community, reduction of the number of drug dealers and the demand for their products as well as drug interaction with other related agencies. The Albany/Dougherty Drug Unit is jointly funded by the City of Albany and Dougherty County.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	711,001	762,697	888,830
OPERATING EXPENSE	59,897	37,040	92,927
TOTAL	770,899	799,737	981,757
FULL TIME POSITIONS	12	12	11

Class Title

Police Records Clerk	1	1	0
Police Major	0	0	0
Police Captain	0	0	1
Police Lieutenant	1	1	1
Police Sergeant	2	2	2
Police Corporal	4	4	4
Police Officer	2	2	2
Administrative Specialist	0	0	0
Police Records Clerk	1	1	0
Legal Administrative Specialist	1	1	1
TOTAL	12	12	11

POLICE ADDU

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2209					
7110	Regular Wages	458,816	464,738	560,727	95,989
7120	Overtime	13,885	34,000	34,000	0
7210	W/C Insurance	16,082	15,411	18,377	2,966
7230	Uniforms	2,418	3,000	3,000	0
7260	FICA Matching	34,667	38,153	45,497	7,344
7270	Pension Matching	69,250	74,811	89,209	14,398
7280	Insurance Matching	111,497	129,584	135,020	5,436
7290	Contribution Matching	4,386	3,000	3,000	0
7980	Metro Drug Unit	59,897	37,040	92,927	55,887
Total		770,899	799,737	981,757	182,020

POLICE BUILDINGS

DESCRIPTION

Having adopted the Community Oriented Policing philosophy the Albany Police Department operates two Community Policing Centers, which are strategically located within our two of our three geographical Community Policing Districts. These centers give the citizens a sense of public safety presence within "their" communities and fosters positive relationships between them and their police department. The buildings serve a variety of purposes such as holding neighborhood watch meetings, town hall style meetings for City Commissioners, public access to needed law enforcement services as well as facilitating officers in the districts with functions that used to require them to commute to the main Police Department (report writing, telephone calls, investigations, etc.). Also included here are expenses for the operation of the Albany Police Department Law Enforcement Center, Forensics Building and Firearms Range facilities.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	37,629	34,568	39,100
OPERATING EXPENSE	190,527	189,880	207,200
TOTAL	228,156	224,448	246,300
FULL TIME POSITIONS	0	0	0

FY 2024 BUDGET

POLICE BUILDINGS					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2211					
7130	Part Time	34,309	32,000	36,200	4,200
7210	W/C Insurance	695	80	91	11
7260	FICA Matching	2,595	2,448	2,769	321
7280	Insurance Matching	30	40	40	0
7550	Communications	11,631	17,650	17,650	0
7880	Maint: Mach/Imp/Tools	237	230	16,050	15,820
7900	Utilities	176,371	170,000	171,500	1,500
8010	Supplies	2,288	2,000	2,000	0
	Total	228,156	224,448	246,300	21,852

ALBANY - DOUGHERTY SWAT TEAM

DESCRIPTION

It is the policy and intent of the Albany/Dougherty Metro SWAT Team to provide the community with a reservoir of skilled law enforcement personnel who are capable of identifying and implementing a high level response to special threats with minimal risk to personnel and citizens. The role of law enforcement in all cases, including riotous activity, insurrection, barricaded subjects, execution of narcotics warrants, arrest of dangerous felons, and the rescue of hostages or endangered persons, is the protection of lives and property. The Albany/Dougherty Metro SWAT is a team of specially trained police officers from participating political subdivisions, which will respond to any incident where special weapons and tactics are needed within the member jurisdictions. The unit consist of a maximum of twenty five highly trained personnel with specific skills in the areas of marksmanship, tactical response and containment, and the deployment of chemical munitions. The Albany/Dougherty Metro SWAT is under the direct supervision of a unit Commander with the governing authority derived through the Albany/Dougherty Metro SWAT Board of Directors.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	187	5,000	5,000
OPERATING EXPENSE	7,848	55,352	33,728
TOTAL	8,035	60,352	38,728
FULL TIME POSITIONS	0	0	0

City employees assigned to the SWAT Team are housed in APD cost centers.

ALBANY-DOUGHERTY SWAT TEAM

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
205					
7230	Uniforms	187	5,000	5,000	0
7550	Communication	390	1,750	1,750	0
7600	Travel	0	10,000	10,000	0
7630	Train/Cont. Education	3,000	7,500	7,500	0
7870	Maint: Motor Equip	1,845	3,102	1,907	-1,195
7880	Maint: Mach/Imp/Tools	0	1,000	1,000	0
7990	Dues and Fees	450	1,500	1,500	0
8010	Supplies	1,851	24,000	4,000	-20,000
8016	Small Equip	90	6,000	6,000	0
8110	Motor Fuel	221	500	71	-429
Total		8,035	60,352	38,728	-21,624



Fire

FIRE DEPARTMENT

DESCRIPTION

The Fire Department's primary function is to save lives and property by fighting and preventing fires through fire prevention efforts such as inspections, code enforcement, education, as well as arson investigation and prosecution. The Fire Department's responsibilities are defined in the City Charter and State Statutes. This department consists of seven divisions - Administration, Fire Fighting, Fire Prevention, Fire Training, Emergency Management, Public Safety Communications, and CAD 911. CAD 911's expenditures are budgeted separately and is located in the Special Funds section.

STRATEGIC PRIORITIES (SP)

- SP I: Safe, Sustainable, and Business-Friendly
- SP II: Economic Development & Jobs
- SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

- SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.
- SP II, G&O 3: Promote & Support Best Practices and Standards
- SP III, G&O 2: Be Recognized as the Regional Technology Leader

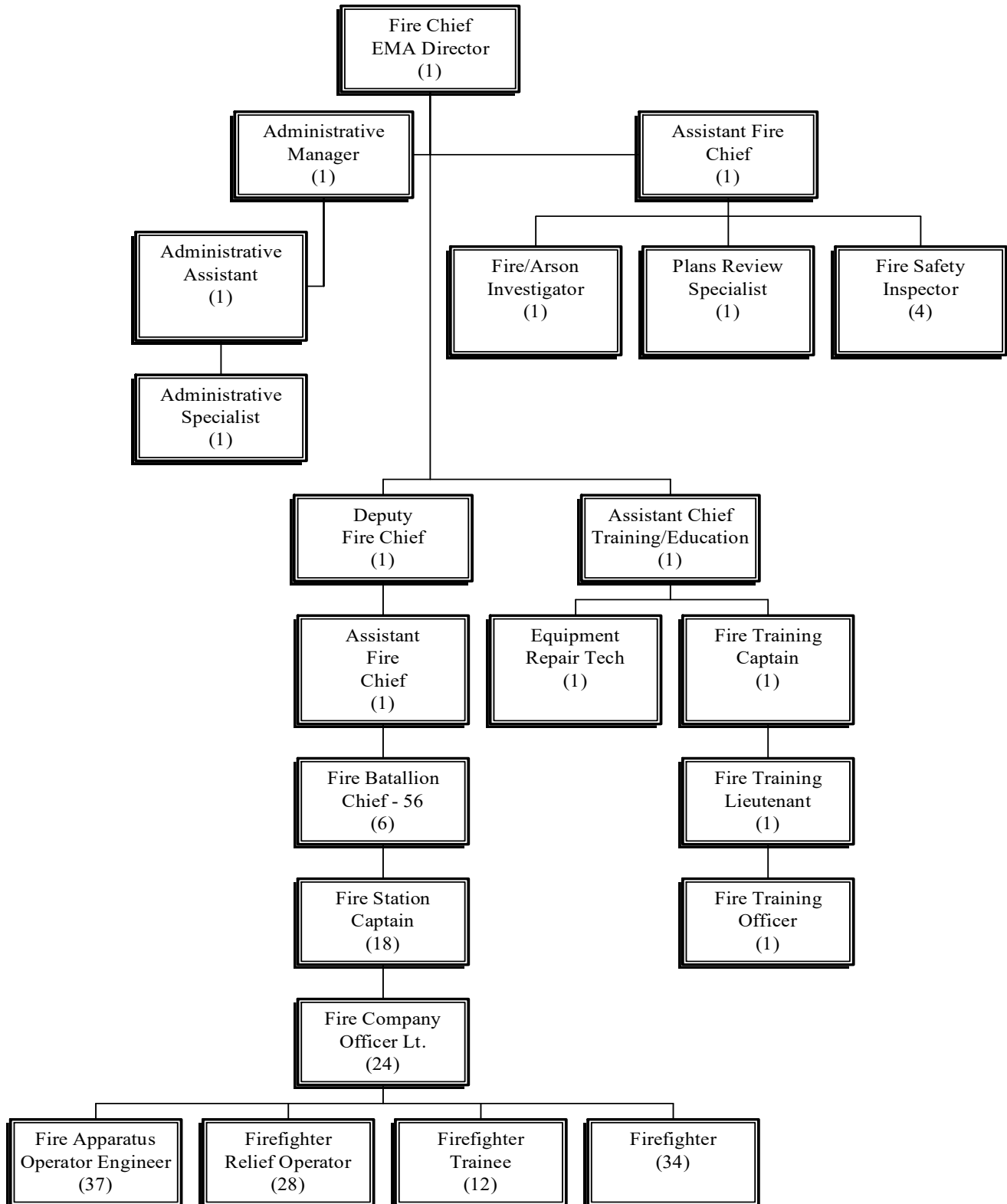
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP I, G&O 1, PM 1: # of Participants @ Fire & Property Safety Educational Even	30,000	30,000	15,000	15,000
SP I, G&O 1, PM 2: Fire Safety Blitz - # of Homes Visited	1,300	1,300	650	1,300
SP I, G&O 1, PM 3: "Hear the Alarm; Escape Unharmed" - Residents Educated	30	30	15	140
SP I, G&O 1, PM 4: "Hear the Alarm; Escape Unharmed" - Smoke Alarms Installed	40	40	20	70
SP I, G&O 1, PM 5: Emergency Preparedness & Resiliency Presentations	24	24	12	10

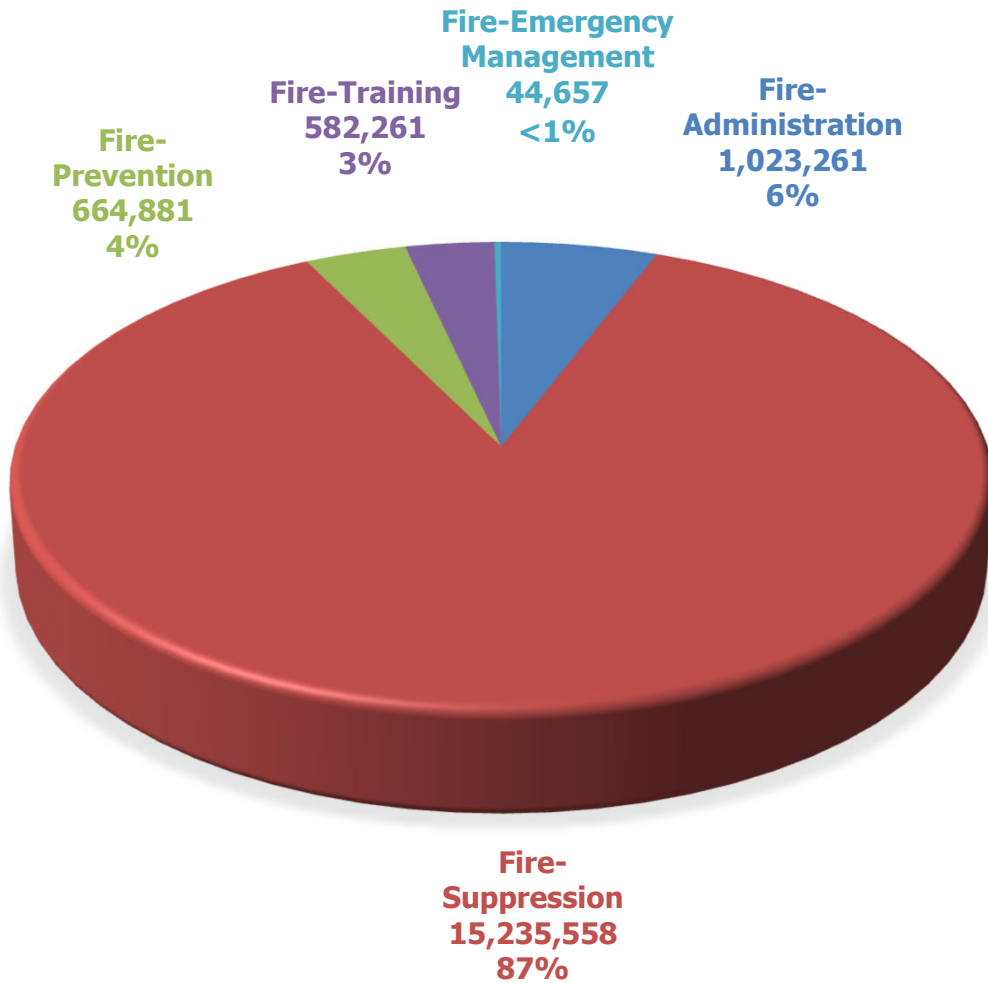
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Fire Department



City of Albany Adopted Budget FY 2024 Fire Department



Total Expenditures
\$17,550,618

FIRE DEPARTMENT SUMMARY

COMBINED SUMMARY

The Fire Department's primary function is to save lives and property by fighting and preventing fires through fire prevention efforts such as inspections, code enforcement, education, as well as arson investigation and prosecution. The Fire Department's responsibilities are defined in the City Charter and State Statutes. This department consists of seven divisions - Administration, Fire Fighting, Fire Prevention, Fire Training, Emergency Management, Public Safety Communications, and CAD 911. CAD 911's expenditures are budgeted separately and is located in the Special Funds section.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	14,139,788	14,979,146	15,867,654
OPERATING EXPENSE	1,529,108	1,481,862	1,682,964
TOTAL	15,668,896	16,461,008	17,550,618
FULL TIME POSITIONS	177	177	177

FIRE ADMINISTRATION

DESCRIPTION

Under the direction of the Fire Chief, the Administrative Division of the Albany Fire Department, as required by the City Charter and Code of the City Ordinances, directs the everyday operations of the department. This includes administration, personnel management, maintenance, repair, purchasing, receiving, supply, safety and fiscal affairs management.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	701,835	728,182	527,813
OPERATING EXPENSE	460,366	498,120	495,448
TOTAL	1,162,201	1,226,302	1,023,261
FULL TIME POSITIONS	7	7	5

Class Title

Deputy Fire Chief	1	1	1
Administrative Assistant	1	1	1
Fire Equipment Repair Technician	1	1	0
Fire Chief	1	1	1
Administrative Manager	1	1	1
Administrative Specialist	1	1	1
Fire/Arson Investigator	1	1	0
TOTAL	7	7	5

FIRE ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2300					
7110	Regular Wages	480,995	500,145	367,897	-132,248
7120	Overtime	6,740	7,914	0	-7,914
7210	W/C Insurance	5,952	5,342	3,868	-1,474
7230	Uniforms	1,309	0	0	0
7260	FICA Matching	35,911	38,867	28,144	-10,723
7270	Pension Matching	69,111	76,209	55,185	-21,024
7280	Insurance Matching	95,255	93,705	66,719	-26,986
7290	Contribution Matching	6,561	6,000	6,000	0
7510	Professional Services	14,999	15,000	17,000	2,000
7512	Tech Svcs (Surveys, DP)	39,777	75,100	58,000	-17,100
7550	Communications	33,809	23,924	38,180	14,256
7600	Travel	17,775	19,000	13,400	-5,600
7630	Train/Cont. Education	6,744	7,600	4,760	-2,840
7700	Risk Allocation	258,447	299,412	298,370	-1,042
7880	Maint: Mach/Imp/Tools	30,048	3,390	2,300	-1,090
7990	Dues and Fees	3,219	1,620	1,895	275
8010	Supplies	9,424	9,900	14,580	4,680
8016	Small Equip	11,198	5,200	5,200	0
8052	Rent	850	2,400	2,400	0
8052	Judicial Building	26,776	26,474	29,763	3,289
8150	Employee Appreciation	7,298	9,100	9,600	500
Total		1,162,201	1,226,302	1,023,261	-203,041

FIRE SUPPRESSION

DESCRIPTION

The Firefighting Division performs the very visible function of fire suppression, rescue and related services within the City of Albany and the rest of the County as provided for by contract. The mandates for these functions fall within the provisions of the City Charter, the Code of City Ordinances and OCGA, title 25-12. These duties are accomplished from eleven fire stations utilizing one hundred sixty assigned personnel.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	12,583,801	13,214,438	14,180,209
OPERATING EXPENSE	949,655	845,426	1,055,349
TOTAL	13,533,457	14,059,864	15,235,558
FULL TIME POSITIONS	159	159	160

Class Title

Fire Apparatus Operator Engineer	45	45	39
Fire Battalion Chief	6	6	6
Fire Station Officer Captain	18	18	18
Fire Company Officer Lieutenant	24	24	24
Firefighter Trainee	0	10	10
Firefighter	38	28	34
Firefighter Relief Operator	28	28	28
Assistant Fire Chief	0	0	1
TOTAL	159	159	160

FIRE SUPPRESSION					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2301					
7110	Regular Wages	6,956,622	7,938,398	8,422,642	484,244
7120	Overtime	1,466,076	900,000	1,090,000	190,000
7130	Part Time	9,472	12,000	40,000	28,000
7210	W/C Insurance	380,283	398,268	429,869	31,601
7230	Uniforms	109,138	135,000	225,000	90,000
7260	FICA Matching	605,993	677,055	730,777	53,722
7270	Pension Matching	1,254,555	1,325,760	1,426,896	101,136
7280	Insurance Matching	1,698,824	1,722,957	1,707,025	-15,932
7290	Contribution Matching	102,837	105,000	108,000	3,000
7510	Professional Services	36,189	38,000	36,700	-1,300
7550	Communications	25,297	27,000	22,987	-4,013
7600	Travel	15,107	11,200	20,200	9,000
7630	Train/Cont. Education	2,999	2,225	12,225	10,000
7860	Maint: Buildings	4,703	10,000	5,000	-5,000
7870	Maint: Motor Equipment	497,331	377,831	527,119	149,288
7880	Maint: Mach/Imp/Tools	32,965	48,206	38,366	-9,840
7900	Utilities	106,360	99,000	100,000	1,000
7990	Dues and Fees	4,375	4,895	4,895	0
8010	Supplies	52,002	25,000	25,000	0
8016	Small Equip	60,345	40,500	79,800	39,300
8060	Laundry	6,971	3,000	3,000	0
8110	Motor Fuel	104,841	158,569	180,057	21,488
Total		13,533,285	14,059,864	15,235,558	1,175,694

FIRE PREVENTION

DESCRIPTION

This division has the overall responsibility for administering/conducting annual fire safety compliance inspections in each business in Albany/Dougherty County; additionally, its personnel performs all fire/life safety compliance inspections on new business licensing, new construction and renovations, to include plan reviews of all new construction. The division is responsible for investigating all fires of suspicious, incendiary or undetermined fires with a high dollar loss or fatality. Division personnel are also responsible for fire safety education to all the citizens of Albany/Dougherty County.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	423,344	544,245	638,186
OPERATING EXPENSE	19,996	21,261	26,695
TOTAL	443,340	565,506	664,881
FULL TIME POSITIONS	6	6	7

Class Title

Assistant Chief - Support	1	1	1
Plans Review Specialist	1	1	1
Fire/Arson Investigator	0	0	1
Fire Safety Inspector	4	4	4
TOTAL	6	6	7

FIRE PREVENTION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2302					
7110	Regular Wages	280,486	363,068	439,253	76,185
7120	Overtime	3,331	8,000	13,000	5,000
7210	W/C Insurance	14,326	14,839	18,086	3,247
7260	FICA Matching	19,858	28,387	34,597	6,210
7270	Pension Matching	38,088	55,660	67,838	12,178
7280	Insurance Matching	64,234	69,791	64,412	-5,379
7290	Contribution Matching	3,022	4,500	1,000	-3,500
7550	Communications	7,587	7,380	7,380	0
7600	Travel	2,832	3,650	5,650	2,000
7630	Train/Cont. Education	510	750	2,000	1,250
7870	Maint: Motor Equipment	542	1,077	1,675	598
7880	Maint: Mach/Imp/Tools	0	775	775	0
7990	Dues & Fees	500	0	475	475
8010	Supplies	6,687	6,500	6,500	0
8110	Motor Fuel	1,338	1,129	2,240	1,111
Total		443,340	565,506	664,881	99,375

FIRE SUPPORT SERVICES

DESCRIPTION

This division provides planned course content and direction for the on-going study of fire fighting responsibilities. The responsibility of training new recruits for fire fighting, rescue functions and other related tasks, as well as providing direction for increased skills and abilities through knowledge for suppression personnel is assigned to the Training Division. Testing, evaluating, and recommendations of all new hires and promotions within the department. Records and reports on all department training activities.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	384,466	412,338	521,446
OPERATING EXPENSE	62,910	73,860	60,815
TOTAL	447,376	486,198	582,261
FULL TIME POSITIONS	4	4	5

Class Title

Fire Training Captain	1	1	1
Fire Lieutenant	1	1	1
Fire Training Officer	1	1	1
Fire Equipment Repair Tech	0	0	1
Assistant Fire Chief, Training	1	1	1
TOTAL	4	4	5

FIRE SUPPORT SERVICES

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2303					
7110	Regular Wages	237,959	239,922	327,670	87,748
7120	Overtime	2,391	3,000	5,000	2,000
7210	W/C Insurance	7,297	4,207	5,762	1,555
7260	FICA Matching	22,951	18,584	25,449	6,865
7270	Pension Matching	36,359	36,438	49,901	13,463
7280	Insurance Matching	69,718	107,187	94,664	-12,523
7290	Contribution Matching	7,790	3,000	13,000	10,000
7510	Professional Services	6,971	5,500	2,000	-3,500
7550	Communications	1,697	3,000	3,000	0
7600	Travel	2,354	5,000	7,000	2,000
7630	Train/Cont. Education	650	4,800	1,800	-3,000
7860	Maint: Buildings	125	1,000	1,000	0
7880	Maint: Mach/Imp/Tools	12,108	13,145	7,600	-5,545
7900	Utilities	28,413	29,000	29,000	0
7990	Dues & Fees	550	415	415	0
8010	Supplies	8,290	6,000	6,000	0
8016	Small Equip	1,752	6,000	3,000	-3,000
Total		447,376	486,198	582,261	96,063

FIRE/EMERGENCY MANAGEMENT

DESCRIPTION

The Emergency Management organization has the responsibility for the development and continuous review and update of plans designed to provide for the continuity of local government prior to and/or during times of high stress, emergencies, or disasters. This responsibility includes (without limitation): the necessary coordination, training, resources and guidelines needed to enable the city and county departments, volunteers or other agencies to operate as a total organization during periods of high stress or emergency/disaster situations and support such operations with manpower, supplies and equipment as economically as possible. This division has been tasked with the management of the 911 Communications Division.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	46,342	79,943	0
OPERATING EXPENSE	36,181	43,195	44,657
TOTAL	82,523	123,138	44,657
FULL TIME POSITIONS	1	1	0

Class Title

Emergency Mgmt. Specialist	1	1	0
TOTAL	1	1	0

FIRE / EMERGENCY MANAGEMENT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2305					
7110	Regular Wages	28,189	59,835	0	-59,835
7210	W/C Insurance	113	150	0	-150
7260	FICA Matching	4,193	4,577	0	-4,577
7270	Pension Matching	6,765	7,180	0	-7,180
7280	Insurance Matching	7,082	7,201	0	-7,201
7290	Contribution Matching	0	1,000	0	-1,000
7550	Communications	9,590	15,590	15,590	0
7600	Travel	2,631	5,000	3,000	-2,000
7630	Training & Development	225	650	225	-425
7870	Maint: Motor Equipment	1,231	0	3,854	3,854
7880	Maint: Mach/Imp/Tools	9,600	4,430	2,430	-2,000
7990	Dues and Fees	25	25	25	0
8010	Supplies	2,915	6,500	4,500	-2,000
8016	Small Equip	9,104	10,000	10,800	800
8110	Motor Fuel	0	0	2,233	2,233
8150	Food/Employee Apprec.	860	1,000	2,000	1,000
Total		82,523	123,138	44,657	-78,481



Engineering

ENGINEERING

DESCRIPTION

The Engineering Department Civil and Project Management Divisions have the responsibility for providing the necessary design, inspection and project management for the City of Albany. The department is an information repository for Albany's existing infrastructure to be utilized by the private sector for future development and by the City forces for maintenance. This department provides a vital function by providing information about the infrastructures to guide and help promote development without causing undue financial or physical hardship on the taxpayers. This is accomplished by carefully reviewing, approving and inspecting development projects to ensure compliance with local, state, and federal laws, as well as sound engineering principles. The Engineering Department Traffic Division is responsible for installation and maintenance of all traffic control devices together with conducting studies for implementing necessary modifications to improve the flow of traffic. This department also coordinates activities with the utility companies, the GA D.O.T., Dougherty County, state and federal agencies, and other engineers relative to long range planning.

STRATEGIC PRIORITIES (SP)

- SP I: Safe, Sustainable & Business Friendly
- SP II: Economic Development & Jobs
- SP IV: Promotion of the City of Albany as a Great Place to Live, Work & Play

GOALS & OBJECTIVES (G&O)

- SP I, G&O 1: Create a safe community to live, work, and play that encourages the well-being of Albany's citizens & assets
- SP II, G&O 1: Expand Albany Utilities infrastructure
- SP IV, G&O 3: To be recognized as a vibrant community & tourism destination

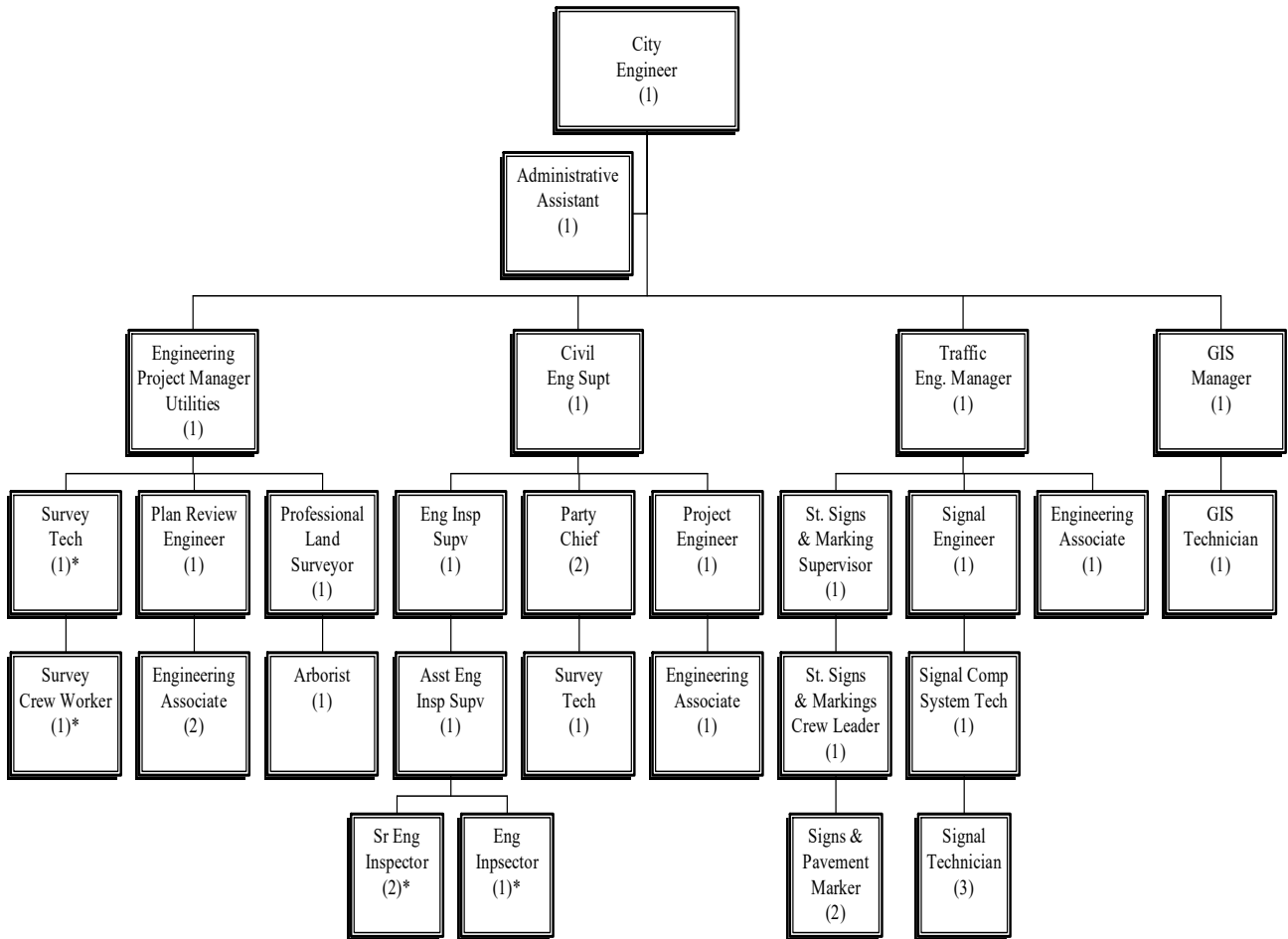
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actual	Actuals	Actuals	Actuals
SP I, G&O 1, PM 1: Needs Assessment for Sidewalks - % Complete	N/A	100%	100%	100%
SP I, G&O 1, PM 2: School Zone Cameras - % Complete	15%	100%	100%	N/A
SP I, G&O 1, PM 3: Illuminated Street Name Signs - % Complete	20%	90%	90%	N/A
SP III, G&O 2, PM 1: Design Rails-to-Trails Connector to Riverfront Trail - % Complete	N/A	100%	100%	N/A
SP III, G&O 1, PM 2: Design of Barkley Blvd Extention - % Complete	100%	N/A	N/A	N/A
SP III, G&O 1, PM 3: Design of Widening Nottingham Way to Whispering Pines - % Complete	20%	75%	75%	100%
SP III, G&O 1, PM 4: Design of Nottingham Way and Whispering Pines Roundabout - % Complete	N/A	100%	100%	N/A

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Engineering Department



* Positions funded by SPLOST

ENGINEERING

DESCRIPTION

The Engineering Department Civil and Project Management Divisions have the responsibility for providing the necessary design, inspection and project management for the City of Albany. The department is an information repository for Albany's existing infrastructure to be utilized by the private sector for future development and by the City forces for maintenance. This department provides a vital function by providing information about the infrastructures to guide and help promote development without causing undue financial or physical hardship on the taxpayers. This is accomplished by carefully reviewing, approving and inspecting development projects to ensure compliance with local, state, and federal laws, as well as sound engineering principles. The Engineering Department Traffic Division is responsible for installation and maintenance of all traffic control devices together with conducting studies for implementing necessary modifications to improve the flow of traffic. This department also coordinates activities with the utility companies, the GA D.O.T., Dougherty County, state and federal agencies, and other engineers relative to long range planning.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	1,835,217	2,224,964	2,275,580
OPERATING EXPENSE	1,683,537	1,732,660	1,773,608
TOTAL	3,518,753	3,957,624	4,049,188
FULL TIME POSITIONS	34	34	34

Class Title

City Engineer	1	1	1
Arborist	1	1	1
Administrative Assistant	1	1	1
Assistant Engineering Inspector Supervisor	1	1	1
Plan Review Engineer	1	1	1
Civil Engineer Superintendent	1	1	1
Professional Land Surveyor	1	1	1
Engineering Project Manager-Utilities	1	1	1
Project Engineer	1	1	1
Engineering Associate	4	4	4
Engineering Inspection Supervisor	1	1	1
Engineering Inspector, Senior	2	2	2
Engineering Inspector	1	1	1
GIS Manager	1	1	1
*GIS Technician	1	1	1
Survey Party Chief	2	2	2
Signal Computer System Technician	1	1	1
Signal Engineer	1	1	1
Signal Technician	3	3	3
Signs & Pavement Marker	2	2	2
St/Signs & Mark Supervisor	1	1	1
St/Signs/Mark Crew Leader	1	1	1
Survey Crew Worker	1	1	1
Surveying Technician	2	2	2
Traffic Engineering Manager	1	1	1
TOTAL	34	34	34

* One GIS Technician is paid for by Dougherty County

Current Active Full-Time Employees 24

Number of Vacancies 10

ENGINEERING					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
2400					
7110	Regular Wages	1,208,661	1,542,866	1,584,339	41,473
7120	Overtime	16,487	20,000	35,000	15,000
7130	Part Time	29,509	40,000	40,000	0
7210	W/C Insurance	42,964	56,100	43,807	(12,293)
7230	Uniforms	5,973	10,000	10,000	0
7260	FICA Matching	91,180	122,619	126,939	4,320
7270	Pension Matching	147,196	187,544	194,321	6,777
7280	Insurance Matching	279,379	230,835	228,174	(2,661)
7290	Contribution Matching	13,867	15,000	13,000	(2,000)
7510	Professional Services	4,826	33,000	20,000	(13,000)
7512	Tech.Svcs(Surveys,DP)	2,655	3,000	5,400	2,400
7550	Communications	25,173	30,172	29,922	(250)
7570	Advertising	0	500	1,000	500
7600	Travel	6,657	8,635	12,480	3,845
7630	Train/Cont. Education	4,916	8,227	6,527	(1,700)
7700	Risk Allocation	5,341	45,091	90,428	45,337
7860	Maint: Buildings	222	0	0	0
7870	Maint: Motor Equip	154,517	90,622	104,470	13,848
7880	Maint: Mach/Imp/Tools	105,876	143,628	157,905	14,277
7900	Utilities	13,945	25,000	13,000	(12,000)
7910	Street Lights	1,090,009	902,008	895,000	(7,008)
7990	Dues and Fees	2,080	9,105	8,903	(202)
8009	Licenses(CDL,CPA,Etc)	635	2,605	2,605	0
8010	Supplies	142,206	291,057	290,695	(362)
8016	Small Equip	15,590	11,900	15,100	3,200
8018	Books & Subscriptions	41	1,722	1,722	0
8050	Equipment Rental	13,630	16,340	8,340	(8,000)
8052	Rent Central Square Bldg	61,546	75,953	65,671	(10,282)
8110	Motor Fuel	31,705	32,095	41,440	9,345
8150	Employee Appreciation	1,966	2,000	3,000	1,000
Total		3,518,753	3,957,624	4,049,188	91,564



Right-of-Way Maintenance

RIGHT-OF-WAY MAINTENANCE

DESCRIPTION

The Right-of-Way Maintenance Section is responsible for herbicide application, mowing rights of way, side parks, Dawson Rd. & Slappey Welcome Sign area, holding ponds, and City maintained ditches within the City. The department also cuts overgrown bushes in alleys and edge trimming streets. The ROW maintenance section participates in numerous projects.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: To Be Recognized as a Vibrant Community & Tourist Destination

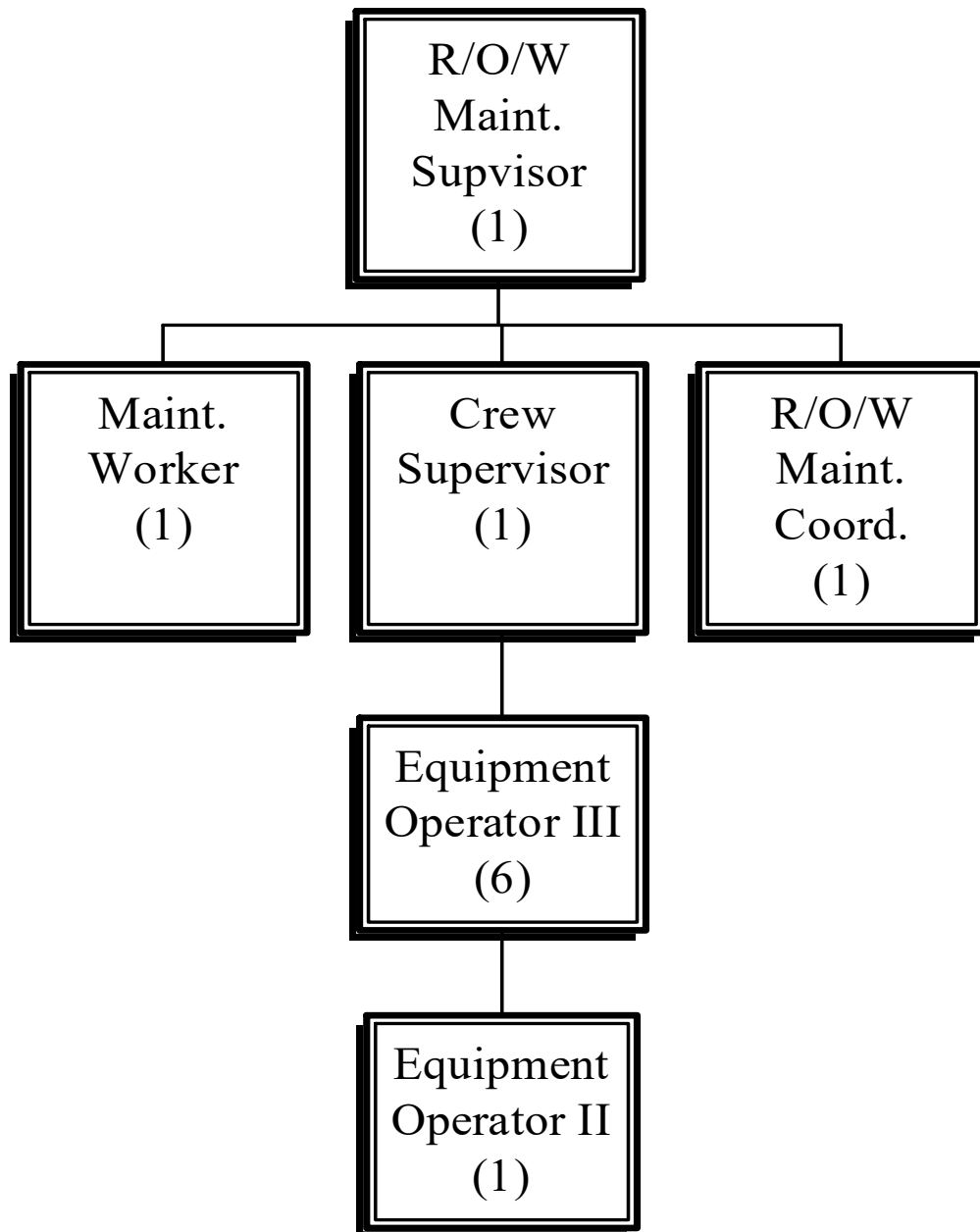
PERFORMANCE MEASURES (PM)

Measures	FY 2019 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP IV, G&O 2, PM 1: # of contractor litter bags pickups on By-pass	2,420	2,400	3,604	3,500
(Supervised by Solid Waste personnel)				
SP IV, G&O 2, PM 2: # of litter bags picked up by Inmate labor	10,400	10,400	10,500	10,500
SP IV, G&O 2, PM 3: # of litter bags picked up by Community Service Workers & In-house	2,800	2,800	2,800	2,800

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Right-of-Way Maintenance



RIGHT-OF-WAY MAINTENANCE

DESCRIPTION

The Right-of-Way Maintenance Section is responsible for herbicide application, mowing rights of way, side parks, Dawson Rd. & Slappey Welcome Sign area, holding ponds, and City maintained ditches within the City. The department also cuts overgrown bushes in alleys and edge trimming streets. The ROW maintenance section participates in numerous projects.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONAL SERVICES	606,364	658,021	703,578
OPERATING EXPENSES	368,198	477,204	462,975
TOTAL EXPENSES	974,562	1,135,225	1,166,553
FULL TIME POSITIONS	11	11	11

Class Title

Equipment Operator III	6	6	6
Equipment Operator II	1	1	1
R/O/W Maint Supervisor	1	1	1
R/O/W Maint Coordinator	1	1	1
Crew Supervisor	1	1	1
Maintenance Worker	1	1	1
TOTAL	11	11	11

Current Active Full-Time Employees 7

Number of Vacancies 4

RIGHT-OF-WAY MAINTENANCE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3301					
7110	Regular Wages	387,572	421,650	450,728	29,078
7120	Overtime	4,700	7,000	8,750	1,750
7210	W/C Insurance	20,527	22,676	24,306	1,630
7260	FICA Matching	28,312	32,792	35,150	2,358
7270	Pension Matching	47,170	51,438	55,137	3,699
7280	Insurance Matching	116,782	120,965	128,007	7,042
7290	Contribution Matching	1,301	1,500	1,500	0
7512	Tech.Svcs (Surveys,DP)	54,570	75,000	75,000	0
7600	Travel	0	120	128	8
7630	Train/Cont. Education	0	360	360	0
7700	Risk Allocation	9,230	25,669	27,323	1,654
7870	Maint: Motor Equip.	190,316	234,014	210,466	-23,548
7880	Maint: Mach/Imp/Tools	1,810	2,000	2,500	500
7900	Utilites	200	250	1,150	900
8010	Supplies	70,901	72,000	77,040	5,040
8016	Small Equipment	5,487	5,000	7,500	2,500
8050	Rental of Equipment	0	0	5,000	5,000
8110	Motor Fuel	35,684	62,791	56,508	-6,283
	Total	974,562	1,135,225	1,166,553	31,328



Recreation & Parks

RECREATION DEPARTMENT

DESCRIPTION

The Recreation Department is responsible for the development, coordination, and promotion of the recreational facilities and leisure opportunities within the City of Albany. The department develops immediate and long-range plans to meet recreational needs of all age groups. The Recreational Department is comprised of the following divisions: Administration, Centers & Gyms, Athletics, Flint River Golf Course, Parks Maintenance, Cemeteries, Park Planning/Natural Resources and Health/Wellness & Community.

STRATEGIC PRIORITIES (SP)

SP IV: Promoting Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: To Be Recognized as a Vibrant Community & Tourist Destination

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community

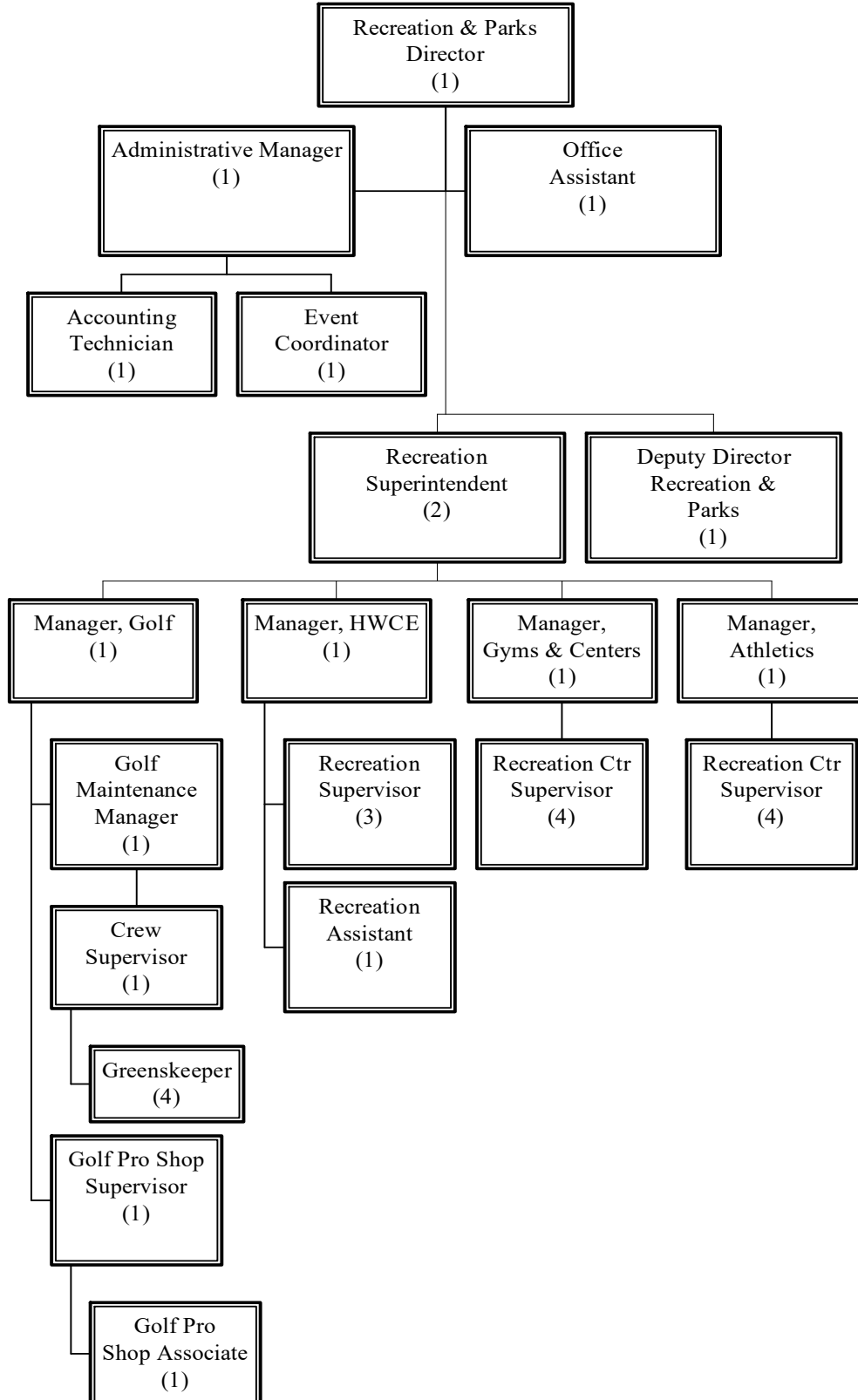
PERFORMANCE MEASURES (PM)

	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Actuals
SP IV, G&O 2, PM 1: To Increase the # of Rounds Played & Grow Golf Membership				
- Rounds Played	16,000	16,000	12,000	16,000
- # of Members	150	150	135	150
SP IV, G&O 2, PM 2: To Increase the # of Special Events & Programs				
- # of Youth Events/Programs	28	28	2	28
- # of Participants	3,000	3,000	260	3,000
- # of Adult Events/Programs	32	32	0	32
- # of Participants	2,500	2,500	0	2,500
- # of Family Events/Programs	5	5	0	5
- # of Participants	1,500	1,500	0	1,500
- Total # of Events/Programs	65	65	2	65
- Total # of Participants	7,000	7,000	260	7,000

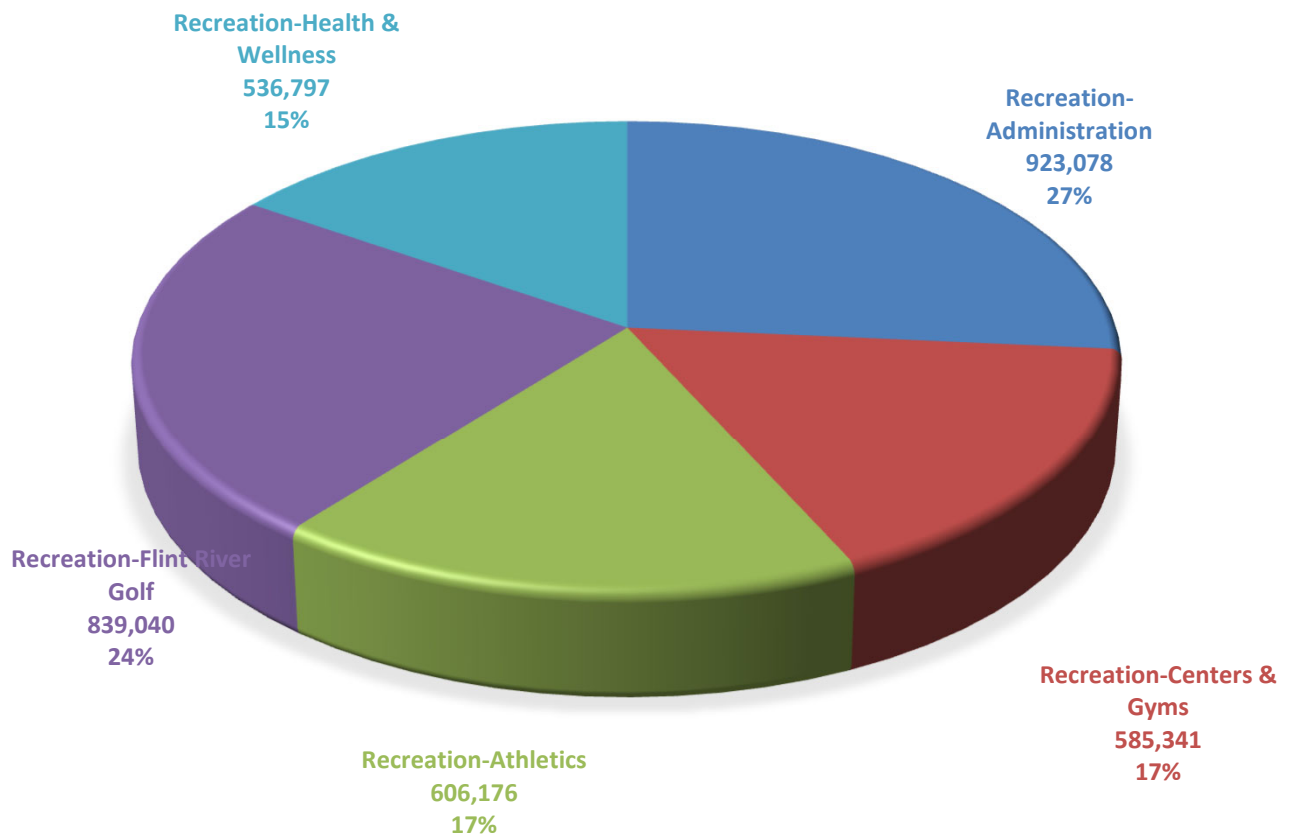
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Recreation & Parks Department



City of Albany Adopted Budget FY 2024 Recreation Department



Total Expenditures
\$3,490,432

RECREATION DEPARTMENTAL SUMMARY

SUMMARY

The Recreation Department is responsible for the development, coordination, and promotion of the recreational facilities and leisure opportunities within the City of Albany. The department develops immediate and long-range plans to meet recreational needs of all age groups. The Recreational Department is comprised of the following divisions: Administration, Centers & Gyms, Athletics, Flint River Municipal Golf Course, and Health/Wellness & Community Events.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUES	278,434	324,500	369,500
PERSONNEL SERVICES	1,728,821	2,163,270	2,225,910
OPERATING EXPENSE	1,244,463	1,219,419	1,264,522
TOTAL	2,973,284	3,382,689	3,490,432
FULL TIME POSITION	31	31	31

Current Active Full-Time Employees 26

Number of Vacancies 5

RECREATION ADMINISTRATION

DESCRIPTION

The Recreation & Parks Administrative division provides administrative services for the department by serving employees, citizens, other City departments, other sports related organizations, participants (youth and adult), parents, volunteers, coaches and officials in regards to all departmental information, employment issues, fiscal reporting, and purchasing.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	396,530	604,034	704,016
OPERATING EXPENSE	276,182	189,477	219,062
TOTAL	672,711	793,511	923,078
FULL TIME POSITION	7	8	8

Class Title

Accounting Technician	1	1	1
Recreation Superintendent	2	2	2
Event Coordinator	1	1	1
Office Assistant	1	1	1
Administrative Manager	1	1	1
Director, Recreation	1	1	1
Deputy Director, Recreation	0	1	1
TOTAL	7	8	8

RECREATION ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
6100					
7110	Regular Wages	268,651	422,824	495,338	72,514
7120	Overtime	35	0	0	0
7130	Part Time	4,203	5,000	5,000	0
7210	W/C Insurance	4,291	6,588	7,705	1,117
7230	Uniforms	2,281	2,000	2,000	0
7260	FICA Matching	20,424	32,729	38,276	5,547
7270	Pension Matching	32,241	50,739	59,441	8,702
7280	Insurance Matching	62,362	79,654	91,756	12,102
7290	Contribution Matching	2,042	4,500	4,500	0
7510	Professional Services	75,400	0	0	0
7550	Communications	8,128	9,700	9,384	-316
7600	Travel	4,321	7,000	10,133	3,133
7630	Train/Cont. Education	5,985	2,200	2,120	-80
7700	Risk Allocation	107,342	118,010	143,001	24,991
7870	Maint: Motor Equipment	12,239	5,075	12,271	7,196
7880	Maint: Mach/Imp/Tools	12,293	9,190	5,427	-3,763
7900	Utilities	14,269	12,000	12,000	0
7990	Dues and Fees	13,281	15,000	14,942	-58
8010	Supplies	5,993	4,000	4,000	0
8016	Small Equip	9,965	1,000	1,000	0
8030	Janitorial Supplies	1,370	1,000	1,000	0
8050	Equipment Rental	307	0	0	0
8110	Motor Fuel	2,608	3,802	3,784	-18
8150	Employee Appreciation	2,681	1,500	0	-1,500
Total		672,711	793,511	923,078	129,567

RECREATION/CENTERS AND GYMS

DESCRIPTION

The Centers and Gyms division provides citizens indoor leisure service and recreation needs through organized and supervised programs, including educational, cultural, and art for youth and adults in the community.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	358,483	457,623	421,750
OPERATING EXPENSE	149,368	149,165	163,591
TOTAL	507,851	606,788	585,341
FULL TIME POSITION	5	5	5

Class Title

Manager, Gyms & Centers	1	1	1
Recreation Center Supervisor	4	4	4
TOTAL	5	5	5

RECREATION / CENTERS AND GYMS

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
6101					
7110	Regular Wages	190,780	223,182	226,600	3,418
7120	Overtime	599	1,000	1,000	0
7130	Part Time	72,561	125,000	100,000	-25,000
7210	W/C Insurance	6,506	2,793	2,621	-172
7230	Uniforms	210	1,500	2,000	500
7260	FICA Matching	20,873	26,712	25,061	-1,651
7270	Pension Matching	22,890	26,902	27,312	410
7280	Insurance Matching	40,858	48,534	35,156	-13,378
7290	Contribution Matching	3,207	2,000	2,000	0
7514	Contact Labor (Temp)	28,267	35,000	42,348	7,348
7550	Communications	16,867	8,700	10,200	1,500
7600	Travel	0	1,500	2,040	540
7630	Train/Cont. Education	818	600	600	0
7860	Maint: Bldgs	298	0	0	0
7870	Maint: Motor Equip.	471	140	2,411	2,271
7880	Maint: Mach/Imp/Tools	798	975	975	0
7900	Utilities	88,739	85,000	85,000	0
7990	Dues and Fees	0	250	250	0
8010	Supplies	7,149	10,000	10,000	0
8016	Small Equip	483	3,000	5,000	2,000
8030	Janitorial Supplies	3,380	1,000	1,000	0
8110	Motor Fuel	1,131	0	1,767	1,767
8150	Employee Appreciation	1,266	3,000	2,000	-1,000
	Total	507,851	606,788	585,341	-21,447

RECREATION/ATHLETICS

DESCRIPTION

The Athletic Division plans, organizes and implements team based sports programs, leagues and activities for the citizens of our community. Additionally, the division hosts tournaments, facilitates the use of athletic facilities for use by local parent run volunteer organizations and trains volunteer coaches.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	284,938	278,949	309,295
OPERATING EXPENSE	266,039	286,155	296,881
TOTAL	550,977	565,104	606,176
FULL TIME POSITION	4	4	5

Class Title

Recreation Assistant	1	0	0
Manager, Athletics	1	1	1
Recreation Center Supervisor	2	3	4
TOTAL	4	4	5

RECREATION / ATHLETICS

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
6104					
7110	Regular Wages	198,538	188,636	211,501	22,865
7120	Overtime	298	1,000	1,000	0
7130	Part Time	0	5,000	5,000	0
7210	W/C Insurance	5,822	7,287	8,143	856
7230	Uniforms	0	1,000	1,000	0
7260	FICA Matching	14,719	14,890	16,639	1,749
7270	Pension Matching	23,637	22,756	25,500	2,744
7280	Insurance Matching	39,367	35,880	38,012	2,132
7290	Contribution Matching	2,557	2,500	2,500	0
7510	Professional Services	0	1,500	1,000	-500
7514	Contract Labor(Temp)	37,321	40,000	56,128	16,128
7550	Communications	1,859	2,800	2,800	0
7600	Travel	278	3,000	5,000	2,000
7630	Train/Cont. Education	1,070	1,000	1,000	0
7870	Maint: Motor Equipment	10,284	11,091	11,332	241
7880	Maint: Mach/Imp/Tools	443	660	0	-660
7900	Utilities	180,917	193,000	181,480	-11,520
7990	Dues and Fees	1,191	1,500	1,500	0
8010	Supplies	27,536	25,000	30,000	5,000
8016	Small Equip	2,998	4,000	4,000	0
8030	Janitorial Supplies	2,073	2,000	2,000	0
8110	Motor Fuel	69	604	641	37
	Total	550,977	565,104	606,176	41,072

RECREATION/FLINT RIVER GOLF COURSE

DESCRIPTION

Flint River Golf Course is a well maintained 18-hole public golf facility. Clinics, tournaments, and various special events are offered throughout the year. A Pro Shop, with various resale items, and Concessions are available for purchase. Flint River Golf Course also offers a banquet facility.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
Revenues	258,035	298,500	321,500
PERSONNEL SERVICES	442,011	517,772	479,672
OPERATING EXPENSE	325,032	343,100	359,368
TOTAL EXPENSES	767,043	860,872	839,040
FULL TIME POSITION	10	9	9

Class Title

Manager, Golf Course	1	1	1
Greenskeeper	4	4	4
Golf Course Maintenance Manager	1	1	1
Crew Supervisor	1	1	1
Booking & Sales Coordinator	1	0	0
Office Assistant	1	0	0
Golf Pro Shop Associate	0	1	1
Golf Pro Shop Supervisor	1	1	1
TOTAL	10	9	9

RECREATION/FLINT RIVER GOLF COURSE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
6105					
7110	Regular Wages	263,201	324,966	293,949	-31,017
7120	Overtime	832	1,000	0	-1,000
7130	Part Time	0	21,000	21,000	0
7210	W/C Insurance	5,848	6,905	6,267	-638
7230	Uniforms	1,989	3,000	6,000	3,000
7260	FICA Matching	18,897	26,543	24,094	-2,449
7270	Pension Matching	31,338	39,116	35,274	-3,842
7280	Insurance Matching	116,739	92,242	90,088	-2,154
7290	Contribution Matching	3,167	3,000	3,000	0
7510	Professional Services	0	5,000	0	-5,000
7514	Contract Labor(Temp)	22,571	30,000	45,000	15,000
7550	Communications	5,473	3,280	3,280	0
7570	Advertising	0	0	2,000	2,000
7600	Travel	0	1,200	3,500	2,300
7630	Train/Cont. Education	50	500	1,000	500
7870	Maint: Motor Equip	58,357	53,513	71,591	18,078
7880	Maint: Mach/Imp/Tools	12,831	13,405	25,000	11,595
7900	Utilities	57,382	54,577	58,000	3,423
7990	Dues and Fees	14,209	12,000	12,000	0
8010	Supplies	66,228	64,000	64,000	0
8016	Small Equip	3,078	5,000	6,767	1,767
8030	Janitorial Supplies	1,223	1,000	2,500	1,500
8050	Equipment Rental	44,033	40,000	29,000	-11,000
8070	Concessions for Resale	4,896	10,000	5,000	-5,000
8080	Supplies For Resale	8,654	10,000	5,000	-5,000
8110	Motor Fuel	25,110	38,625	23,230	-15,395
8150	Food/Employee Apprec	937	1,000	2,500	1,500
	Total	767,043	860,872	839,040	-21,832

RECREATION/HEALTH, WELLNESS AND COMMUNITY

DESCRIPTION

The Health, Wellness, and Community Events division includes marketing, special events, cultural arts, summer playground activities, teen and pre-teen programs, therapeutic sports programs and activities, aquatics facilities and programs, and a health and wellness facility. This division is responsible for the USDA/Bright from the Start Summer Food Service Program.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	246,858	304,892	311,177
OPERATING EXPENSE	229,163	251,522	225,620
TOTAL	476,021	556,414	536,797
FULL TIME POSITION	5	5	4

Class Title

Recreation Assistant	1	1	0
Recreation Supervisor	3	3	3
Health, Wellness, & Community Manager	1	1	1
TOTAL	5	5	4

RECREATION/HEALTH, WELLNESS AND COMMUNITY

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
6111					
7110	Regular Wages	151,638	200,474	184,920	-15,554
7120	Overtime	136	500	500	0
7130	Temporary Help	25,726	30,000	30,000	0
7210	W/C Insurance	2,980	5,442	5,075	-367
7230	Uniforms	1,582	1,250	1,250	0
7260	FICA Matching	14,820	17,670	16,480	-1,190
7270	Pension Matching	18,378	24,117	22,250	-1,867
7280	Insurance Matching	30,275	23,439	48,702	25,263
7290	Contribution Matching	1,323	2,000	2,000	0
7510	Professional Services	0	0	15,000	15,000
7512	Tech Svcs (Surveys, DP)	9,825	15,000	0	-15,000
7514	Contract Labor (Temp)	37,935	70,000	50,000	-20,000
7550	Communications	5,351	1,992	1,992	0
7600	Travel	1,605	1,500	2,000	500
7630	Train/Cont. Education	533	900	1,000	100
7870	Maint: Motor Equip.	175	140	338	198
7880	Maint: Mach/Imp/Tools	1,653	1,490	1,490	0
7900	Utilities	79,928	85,000	85,000	0
7990	Dues and Fees	887	2,500	2,500	0
8010	Supplies	10,957	12,000	5,000	-7,000
8016	Small Equip	24,001	5,000	5,000	0
8017	Printing (Not Std Forms)	36	0	0	0
8030	Janitorial Supplies	6,721	5,000	5,000	0
8040	Fireworks	46,038	40,000	40,000	0
8110	Motor Fuel	74	0	0	0
8150	Employee Appreciation	1,004	1,000	1,300	300
8710	Special Events	2,440	10,000	10,000	0
	Total	476,021	556,414	536,797	-19,617



Facilities Management

FACILITIES MANAGEMENT

SUMMARY

The Maintenance Division provides the highest quality level of service for maintaining the facilities and property of the City/Albany Utility Board, to insure that all properties meet all current state, federal and safety regulations.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient and Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
SP III, G&O 1, PM 1: Percentage of Standing Infrastructure Inventoried	90%	90%	90%	90%
SP III, G&O 1, PM 2: Vacant Lots Maintained (% Complete)	bi-weekly	bi-weekly	bi-weekly	bi-weekly
SP III, G&O 1, PM 3: Compliance with Bi-weekly mowing	90%	90%	90%	90%

Note:
Buildings Division *Percentage of Standing Infrastructure accurately inventoried and PM schedule maintenance.*
 -224 COA Buildings + 6 COA Gyms | Categories/Systems measured for facilities with applicable systems

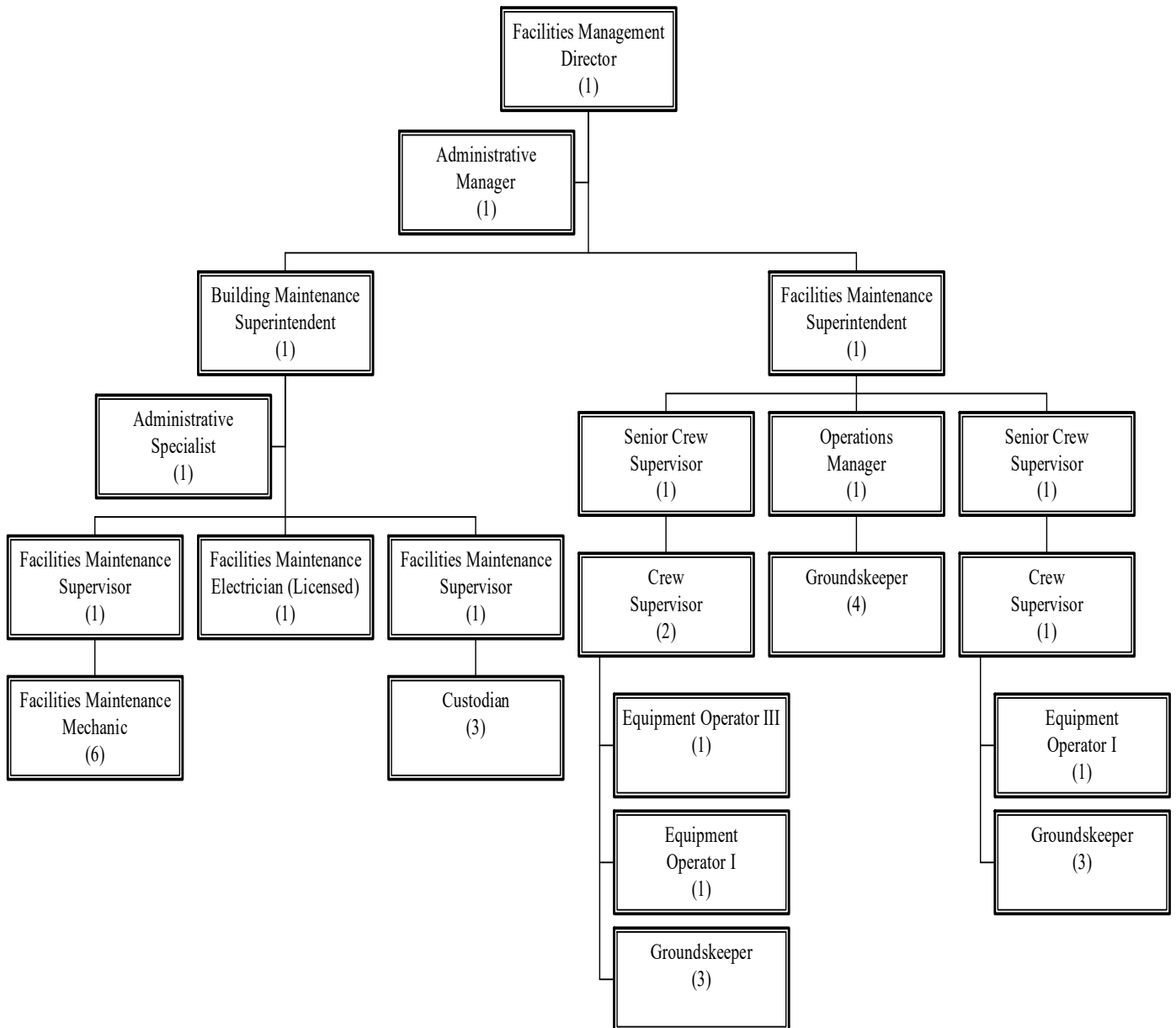
Grounds Division *Goal of 90% or better schedule adherence/accomplishment weather condition dependent*
 1 City of Albany Administration Building and 311 Call Center grounds (weekly mowing weed eating, litter pickup)
 1 City of Albany Fleet Maintenance Facility (bi-weekly mowing, weed eating, litter pick up)
 46 City Parks Maintained (bi-weekly mowing, edging, weed eating, litter pick up)
 2 City Cemeteries Maintained (bi-weekly mowing, weed eating, litter pick up)
 2 Boat Landings Maintained (bi-weekly mowing, weed eating, litter pick up)
 5 Ball Parks Maintained (bi-weekly mowing, weed eating, litter pick up & seasonal field preparation and marking)
 42 Well Sites (bi-weekly mowing, weed eating, litter pick up)
 39 Electric substations/Fiber Optic Huts (bi-weekly mowing, weed eating, litter pick up)

Operations *Goal of 90% or better schedule adherence/accomplishment weather condition dependent*
 -Maintenance of City Owned Vacant lots (bi-weekly mowing, weed eating, litter pick up)
 -Maintenance of City Owned FEMA lots (normally, bi-weekly or monthly mowing, weed eating, etc)
 -Successful response and resolution of 311 issues assigned to Facilities Management Department (track items received and resolution)

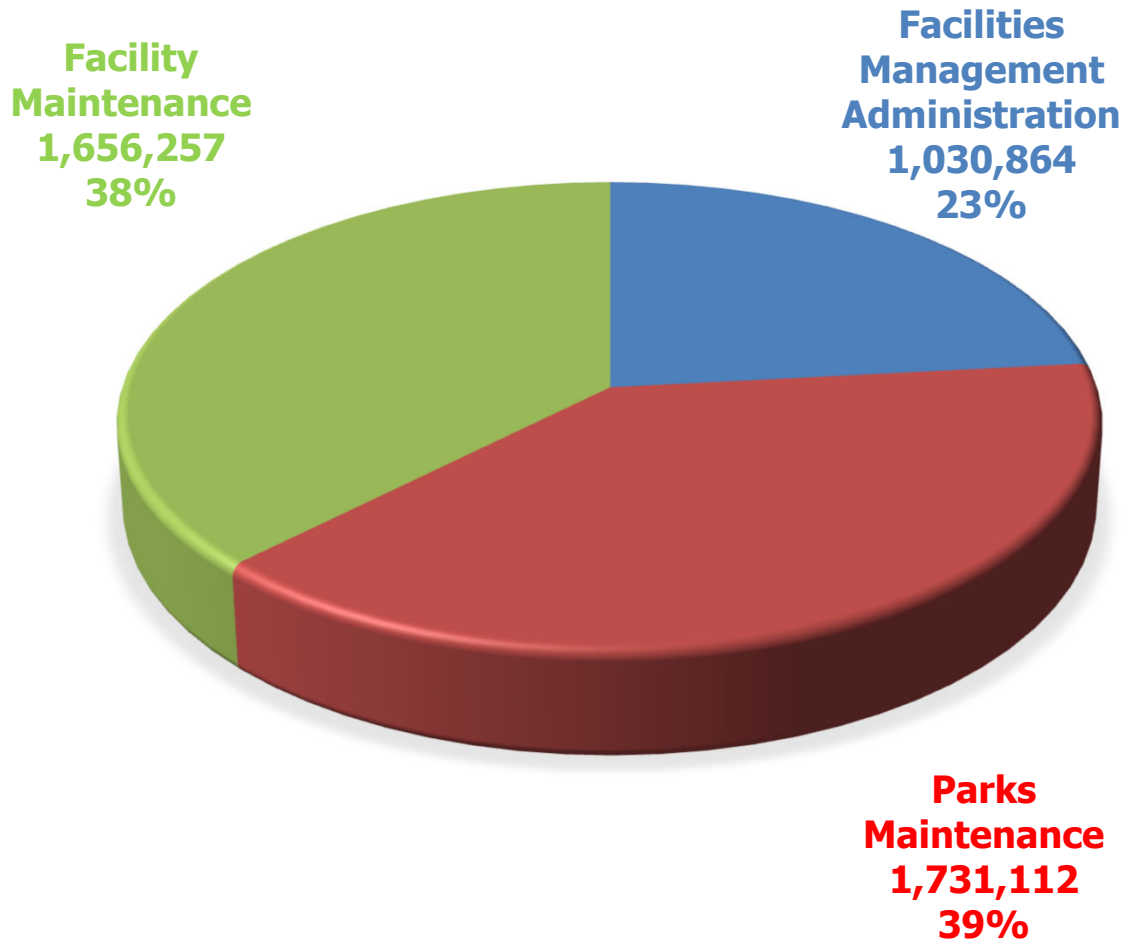
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Facilities Management



City of Albany
Adopted Budget
FY 2024
Facilities Management



Total Expenditures
\$4,418,233

FACILITIES MANAGEMENT

SUMMARY

The Maintenance Division provides the highest quality level of service for maintaining the facilities and property of the City/Albany Utility Board, to insure that all properties meet all current state, federal and safety regulations.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	2,059,681	2,419,672	2,582,665
OPERATING EXPENSE	1,716,202	1,778,131	1,835,568
TOTAL	3,775,883	4,197,803	4,418,233
FULL TIME POSITION	36	36	36

Current Active Full-Time Employees	33
Number of Vacancies	3

MAINTENANCE ADMINISTRATION

DESCRIPTION

The Administrative Division provides general overall administrative support to the Building Maintenance and Grounds Maintenance Divisions. This division prepares a variety of reports, processes invoices, payroll, coordinates correspondence, maintains files, personnel and payroll records. All preventative maintenance contracts and monthly service agreements, such as Exterminating Services, Janitorial Services, Generator Contracts and Elevator Inspections for the City / Utility Board are maintained through this division. In addition to overseeing all budgetary expenditures, this division also orders supplies and materials, as needed. This division coordinates with all internal departments and citizens to efficiently manage preventative maintenance / repairs to all city owned facilities. Prioritization of tasks is abetted through the use of internal Departmental work orders and 311 requests to maintain public facilities and properties.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	198,086	245,265	312,198
OPERATING EXPENSES	669,250	600,229	718,666
TOTAL	867,336	845,494	1,030,864
FULL TIME POSITIONS	2	2	3

Class Title

Facilities Management Director	1	1	1
Administrative Assistant	1	0	1
Administrative Manager	0	1	1
TOTAL	2	2	3

MAINTENANCE ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
6112					
7110	Regular Wages	149,160	196,879	243,661	46,782
7120	Overtime	4,398	0	0	0
7210	W/C Insurance	306	370	244	(126)
7230	Uniforms	714	500	0	(500)
7260	FICA Matching	11,902	15,061	18,640	3,579
7270	Pension Matching	18,433	23,625	29,239	5,614
7280	Insurance Matching	12,557	8,330	16,414	8,084
7290	Contribution Matching	616	500	4,000	3,500
7510	Professional Services	615,629	511,850	609,595	97,745
7550	Communications	6,533	4,674	4,674	0
7600	Travel	2,432	3,300	3,500	200
7610	Auto Allowance	5,950	6,000	6,000	0
7630	Train/Cont. Education	65	200	1,000	800
7700	Risk Allocation	24,729	54,865	72,797	17,932
7880	Maint: Mach/Imp/Tools	5,658	6,940	7,100	160
7900	Utilities	3,357	5,000	5,000	0
7990	Dues and Fees	1,489	900	1,000	100
8010	Supplies	3,242	6,000	7,500	1,500
8017	Printing	165	500	500	0
Total		867,336	845,494	1,030,864	185,370

PARK MAINTENANCE

DESCRIPTION

The function of Park Maintenance/Cemetery division is to: 1) provide maintenance services to all parks, playgrounds, and to provide assistance with special events; 2) provide necessary functions for the operation of approximately 80 acres known as the Riverside and Oakview Cemeteries. This operation includes all facets of cemetery management such as lot sales, burial records, grave excavation, funeral, arrangements, and grounds maintenance.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONAL SERVICES	990,441	1,174,605	1,210,410
OPERATING EXPENSES	495,706	529,700	520,702
TOTAL EXPENSES	1,486,147	1,704,305	1,731,112
FULL TIME POSITIONS	20	20	19

Class Title

Facilities Maint. Superintendent	1	1	1
Groundskeeper	10	10	10
Crew Supervisor, Senior	2	2	2
Crew Supervisor	3	3	2
Operations Manager	1	1	1
Equipment Operator I	2	2	2
Equipment Operator III	1	1	1
TOTAL	20	20	19

PARK MAINTENANCE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
6106					
7110	Regular Wages	586,956	713,047	719,422	6,375
7120	Overtime	22,546	23,000	23,000	0
7130	Part Time	14,003	45,240	49,145	3,905
7210	W/C Insurance	35,784	42,440	25,330	(17,110)
7230	Uniforms	8,886	10,500	10,500	0
7260	FICA Matching	45,694	59,768	60,555	787
7270	Pension Matching	73,395	88,326	89,091	765
7280	Insurance Matching	198,684	188,184	229,267	41,083
7290	Contribution Matching	4,493	4,100	4,100	0
7510	Professional Services	90,772	57,000	63,000	6,000
7514	Contract Labor (Temp)	8,426	16,650	16,650	0
7550	Communications	7,777	6,400	6,400	0
7600	Travel	0	300	0	(300)
7630	Train/Cont. Education	568	600	1,100	500
7870	Maint: Motor Equip.	181,244	223,124	182,200	(40,924)
7880	Maint: Mach/Imp/Tools	29,285	11,630	20,130	8,500
7900	Utilites	91,114	80,000	90,000	10,000
7990	Dues and Fees	1,616	2,500	2,500	0
8010	Supplies	37,479	65,000	60,000	(5,000)
8016	Small Equipment	5,116	10,000	10,000	0
8050	Equipment Rental	937	7,500	5,000	(2,500)
8110	Motor Fuel	41,373	48,996	63,722	14,726
	Total	1,486,147	1,704,305	1,731,112	26,807

Building Maintenance

DESCRIPTION

The primary function of the Building Maintenance Division is to provide the highest quality level of service for maintaining all facilities owned by the City / Utility Board to insure that all properties meet current local, state, federal and safety regulations. Responsibilities include overseeing contractors for special projects, performing all preventative maintenance duties and repairs to all properties. This division performs and/or oversees all HVAC, roofing, plumbing, painting, and electrical, safety inspections, new construction and remodeling of current facilities as well as city owned parks. This division also provides support/assistance with special projects city-wide. Coordinates with all departments/divisions to insure that all work is carried out in a safe and cost efficient manner. The Building Maintenance Division responds to emergency calls twenty-four hours a day, using an on-call rotation between the Technicians.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	871,154	999,802	1,060,057
OPERATING EXPENSES	551,246	648,202	596,200
TOTAL	1,422,399	1,648,004	1,656,257
FULL TIME POSITIONS	14	14	14

Class Title

Facilities Maint. Superintendent	1	1	1
Administrative Specialist	1	1	1
Facilities Maint. Supervisor	2	2	2
Facility Maintenance Electrician(Non-Licensed)	1	1	1
Facility Maintenance Mechanic	6	6	6
Custodian	3	3	3
TOTAL	14	14	14

Building Maintenance

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
6114					
7110	Regular Wages	500,115	562,978	591,271	28,293
7120	Overtime	46,306	60,549	61,000	451
7130	Part Time	39,607	68,720	71,791	3,071
7210	W/C Insurance	24,412	25,104	16,653	(8,451)
7230	Uniforms	6,754	7,500	7,500	0
7260	FICA Matching	42,451	52,957	55,391	2,434
7270	Pension Matching	64,571	74,823	78,273	3,450
7280	Insurance Matching	141,171	141,171	172,178	31,007
7290	Contribution Matching	5,768	6,000	6,000	0
7510	Professional Services	325	500	0	(500)
7550	Communications	7,111	6,550	6,550	0
7600	Travel	0	300	1,000	700
7630	Train/Cont. Education	0	1,500	3,500	2,000
7860	Bldg Maintenance	431,941	495,000	450,000	(45,000)
7870	Maint: Motor Equip.	36,144	53,741	41,686	(12,055)
7880	Maint: Mach/Imp/Tools	8,531	10,000	10,000	0
7990	Dues and Fees	49	500	500	0
8010	Supplies	23,812	28,700	28,700	0
8016	Small Equip	6,417	8,000	6,000	(2,000)
8017	Printing	1,015	2,000	1,000	(1,000)
8050	Rental of Equipment	4,466	7,500	5,000	(2,500)
8110.01	Gasoline	14,691	16,610	16,068	(542)
8110.02	Diesel Fuel	16,743	17,301	26,196	8,895
	Total	1,422,399	1,648,004	1,656,257	8,253



Independent Agencies

INDEPENDENT AGENCIES

DESCRIPTION

The Board of City Commissioners funds a number of independent agencies involved in enhancing the quality of life in Albany. The services provided by the Agencies range from the Boys' Club for youth, the Chamber of Commerce and Economic Development Commission for marketing and promotion of the City, to the Chehaw Park and the Albany Dougherty Inner City Authority (ADICA) for the development of Georgia's "Good Life City". These agencies play an integral part of involving many necessary services to our citizenry.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
OPERATING EXPENSE	593,499	632,000	632,000
TOTAL	593,499	632,000	632,000
FULL TIME POSITION	0	0	0

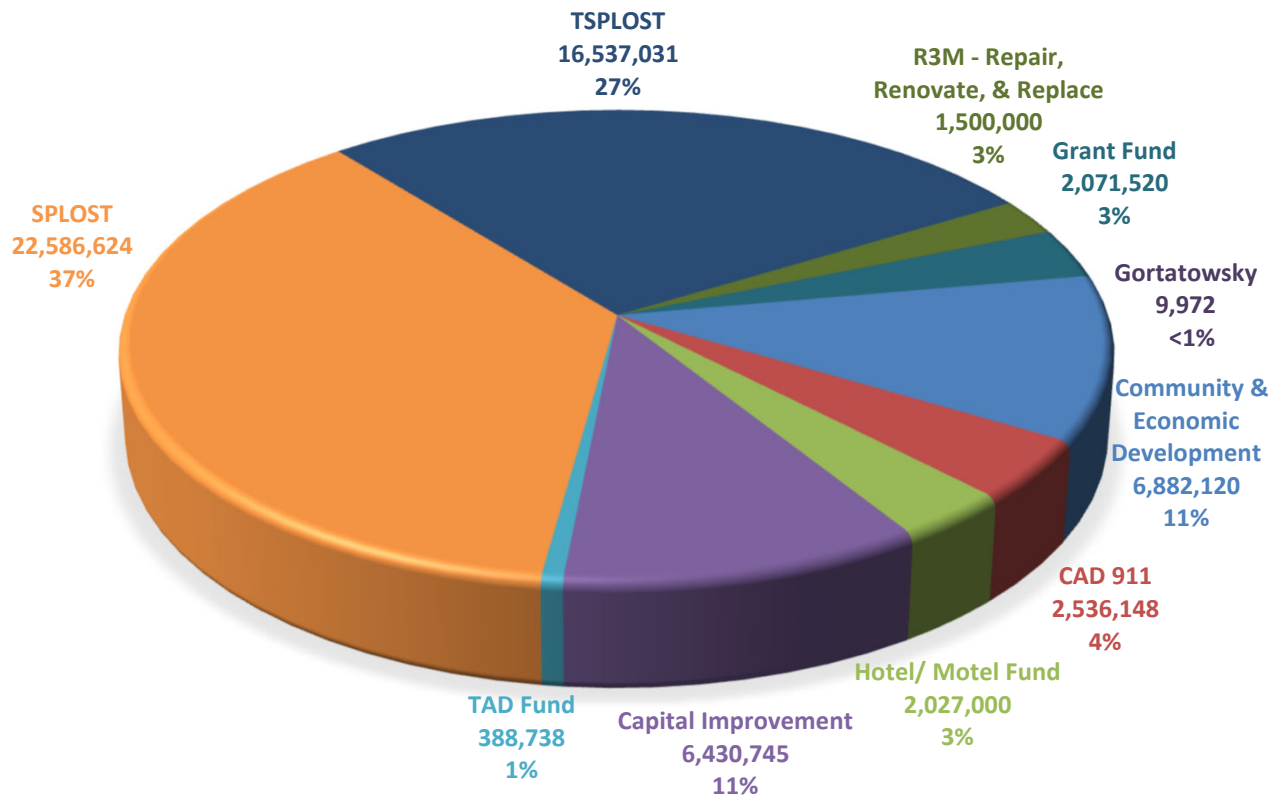
INDEPENDENT AGENCIES

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE +(-)
7100.					
7999.70	Boys/Girls Club	150,000	175,000	175,000	0
7999.74	DDA	50,000	50,000	50,000	0
7999.78	Keep Albany-Dougherty Beautiful	1,033	10,000	10,000	0
7999.82	Sowega Regional Commission	42,466	47,000	47,000	0
7999.92	Albany/Do Economic Development	350,000	350,000	350,000	0
Total		593,499	632,000	632,000	0



Special Revenue Funds

City of Albany Adopted Budget FY 2024 Special Revenue Funds



**Total Expenditures
\$60,969,898**

Special Revenue Funds Summary

This summary contains Capital Improvement Fund, Job Investment Fund, Hotel/Motel Fund, Department of Community & Economic Development, Tax Allocation District, CAD-911 Fund, Grant Fund, R3M Fund, SPLOST, TSPLOST and Gortatowsky Fund

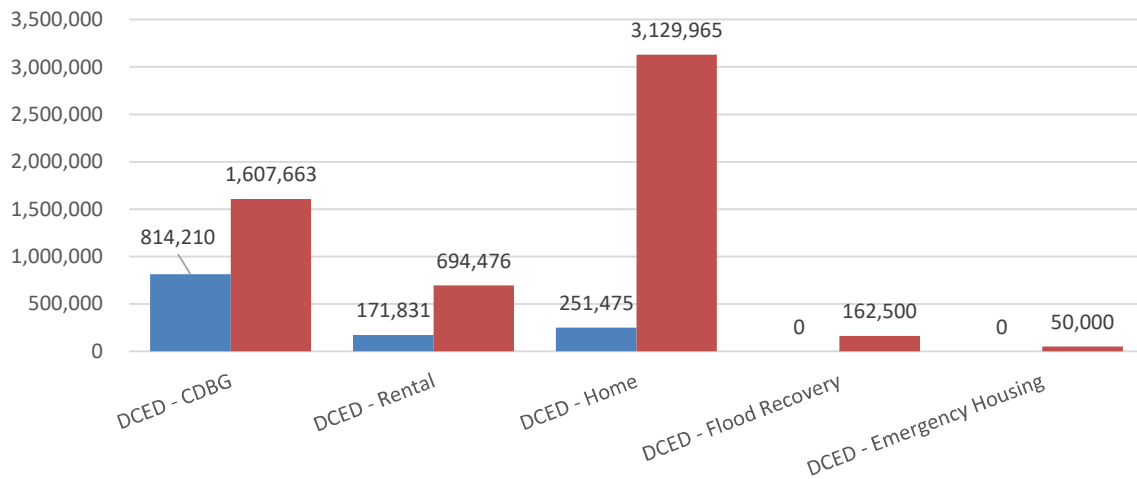
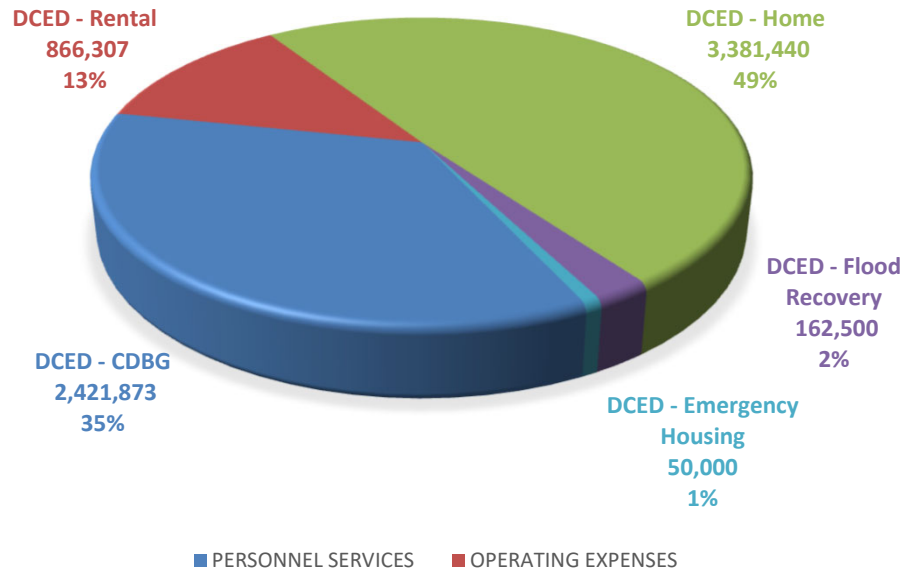
MAJOR OBJECT OF EXPENDITURE	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
Revenues	42,864,108	46,685,320	59,319,850
Transfers In	1,729,141	2,173,949	2,063,048
Transfers Out	-415,818	-300,000	-413,000
Total Revenue	44,177,431	48,559,269	60,969,898
Personnel Services	2,879,877	3,163,258	3,224,329
Operating Expense	11,712,257	21,499,525	26,748,716
Capital Outlay	15,153,208	23,880,339	30,968,808
Indirect Costs	18,288	16,147	28,045
Total Expenditures	29,763,630	48,559,269	60,969,898
Net Revenues Over Expenditures	14,413,801	0	0
FULL TIME POSITIONS	53	57	57

Current Active Full-Time Employees 29
 Number of Vacancies 28



Community & Economic Development

City of Albany Adopted Budget FY 2024 Community Development Expenditures



**Total Expenditures
\$6,882,120**

COMMUNITY DEVELOPMENT

DESCRIPTION

The Community Development Program is funded through the U.S. Department of Housing and Urban Development's Community Development Block Grant Entitlement funds. The primary objectives of the program are to provide for the development of a variable urban community by providing decent housing and a suitable living environment, expanding economic opportunities, and meeting the needs of persons of low and moderate income. This program is in compliance with the Housing and Urban Rural Recovery Act of 1983. The program is responsible for the reversal of the physical deterioration and aids in the elimination of the adverse influences that now threaten the targeted areas.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business Friendly
 SP IV: Promotion of the City of Albany as a Great Place to Live, Work, & Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets
 SP I, G&O 2: Create an environment that consistently encourages business development & educational opportunities
 SP IV, G&O 3: Be recognized as a progressive and innovative community

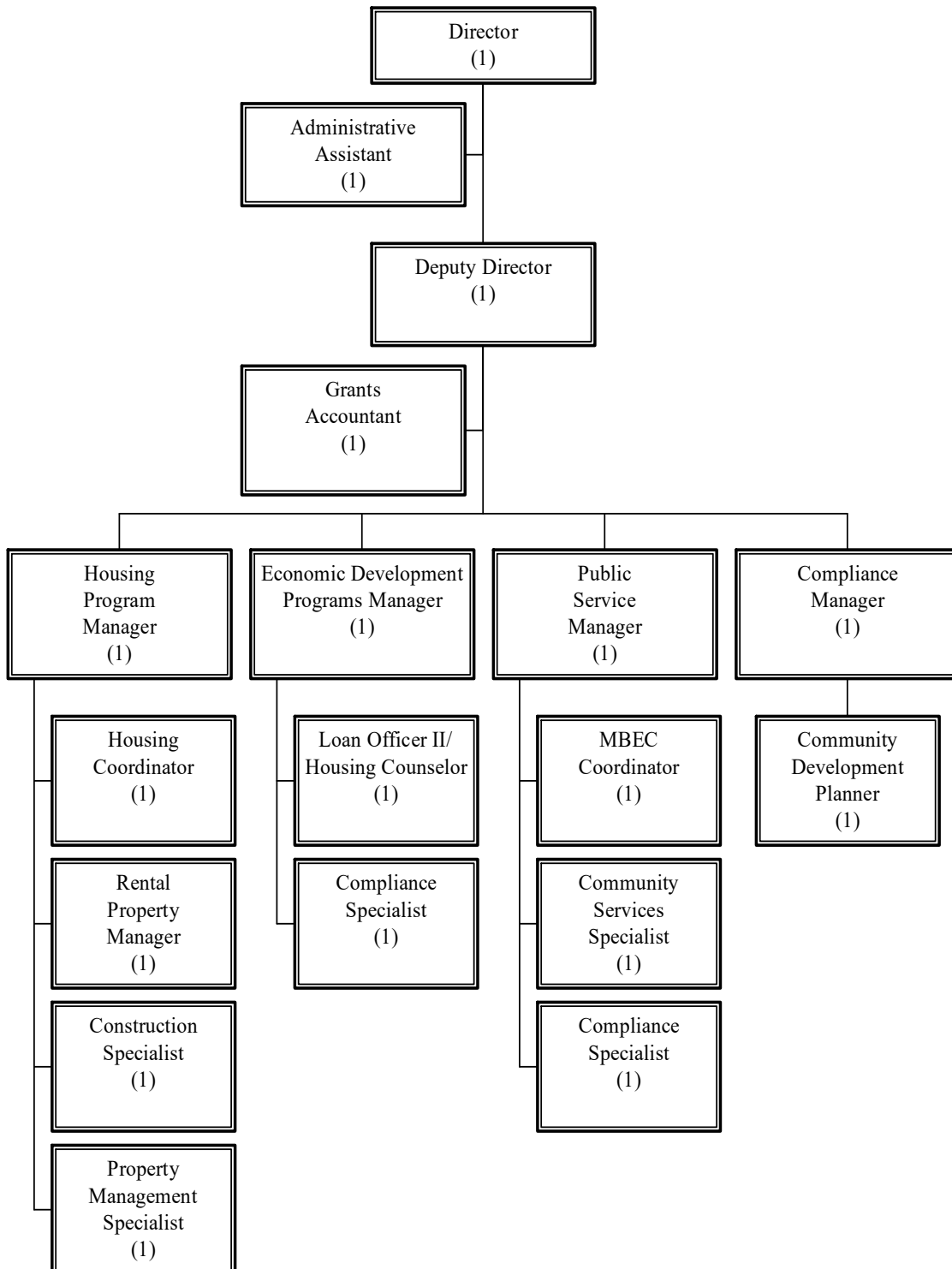
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP I, G&O 1, PM 1: # Housing Units Rehabilitated within NRSAs	40	40	19	22
SP I, G&O 1, PM 2: % Rental Property Occupancy	79%	90%	82%	90%
SP I, G&O 2, PM 1: # Households Assisted with Homebuyer Assistance	3	3	3	3
SP I, G&O 2, PM 2: # of Rental Rehab/Renovations	N/A	35	35*	5
SP IV, G&O 3, PM 1: # New Business Loans Attracted	3	3	3	3
# On-going Maintenance & Weatherization of Existing Units	N/A	N/A	N/A	10

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Community & Economic Development



COMMUNITY DEVELOPMENT

SUMMARY

The Community Development Program is funded through the U.S. Department of Housing and Urban Development's Community Development Block Grant Entitlement funds. The primary objectives of the program are to provide for the development of a variable urban community by providing decent housing and a suitable living environment, expanding economic opportunities, and meeting the needs of persons of low and moderate income. This program is in compliance with the Housing and Urban Rural Recovery Act of 1983. The program is responsible for the reversal of the physical deterioration and aids in the elimination of the adverse influences that now threaten the targeted areas.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	3,390,465	5,588,065	5,764,028
TRANSFER IN	0	201,000	211,351
TRANSFER (TO)/FROM FUND BALANCE	367,319	1,128,839	906,742
TOTAL REVENUE	3,757,785	6,917,904	6,882,121
PERSONNEL SERVICES	766,790	1,174,181	1,237,518
OPERATING EXPENSE	2,990,994	5,743,723	5,644,603
TOTAL EXPENSES	3,757,785	6,917,904	6,882,121
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	14	18	18

Current Active Full-Time Employees 15

Number of Vacancies 3

COMMUNITY DEVELOPMENT BLOCK GRANT

DESCRIPTION

The Community Development Program is funded through the U.S. Department of Housing and Urban Development's Community Development Block Grant Entitlement funds. The primary objectives of the program are to provide for the development of a variable urban community by providing decent housing and a suitable living environment, expanding economic opportunities, and meeting the needs of persons of low and moderate income. This program is in compliance with the Housing and Urban Rural Recovery Act of 1983. The program is responsible for the reversal of the physical deterioration and aids in the elimination of the adverse influences that now threaten the targeted areas.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	1,790,209	2,131,450	2,119,412
TRANSFER (TO)/FROM FUND BALANCE	(84,372)	479,568	207,377
TRANSFER IN	0	89,410	95,084
TOTAL REVENUE	1,705,837	2,611,018	2,421,873
PERSONNEL SERVICES	445,310	734,108	814,210
OPERATING EXPENSE	1,198,977	1,876,910	1,607,663
TOTAL EXPENSES	1,705,837	2,611,018	2,421,873
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	10	15	15

Class Title

Community Development Manager	1	0	0
Loan Officer II/Housing Counselor	1	1	1
Administrative Assistant	1	1	1
Grants Accountant	1	1	1
Construction Specialist	1	1	1
Construction Manager	1	0	0
Compliance Manager	0	1	1
Compliance Specialist	0	2	2
MBEC Coordinator	0	1	1
Community Services Specialist	0	1	1
Public Service Manager	0	1	1
Program Manager- Economic Development	1	1	1
Community Development Planner	1	1	1
Deputy Director	1	1	1
Director, Comm & Economic Development	1	1	1
Housing Program Manager	0	1	1
TOTAL	10	15	15

COMMUNITY DEVELOPMENT BLOCK GRANT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7603					
7110.	Regular Wages	329,246	528,324	589,716	61,392
7120.	Overtime	35	0	0	0
7120.8325FM	Workers Compensation	651	1,058	590	(468)
7230.	Uniforms	357	0	0	0
7260.	FICA Matching	24,339	40,418	45,114	4,696
7270.	Pension Matching	39,604	63,398	70,766	7,368
7280.	Insurance Matching	48,193	98,588	103,053	4,465
7290.	Contribution Matching	2,884	2,322	4,972	2,650
7510.	*Prof/Legal	26,442	15,000	15,000	0
7510.BTC	*Prof/Legal-BTC	578	1,350	2,000	650
7510.CV	*Prof/Legal	10,240	87,014	0	(87,014)
7514.	Contract Labor(Temp) Contract	11,981	14,352	0	(14,352)
7514.BTC	Labor/Temporary	33,884	41,808	57,022	15,214
7520.	*Public Info Ads	1,469	3,000	2,000	(1,000)
7550.	Communications	8,372	8,000	9,620	1,620
7550.BTC	*Communications-BTC	859	1,100	1,445	345
7560.	*Postage	229	300	300	0
7570.BTC	*Advertising	942	1,000	2,000	1,000
7600.	*Travel	1,221	6,000	2,000	(4,000)
7610.	Auto Allowance	1,542	1,950	1,950	0
7630.	*Train/Cont. Education	3,311	6,000	1,000	(5,000)
7630.BTC	*Train/Cont. Education BTC	400	2,000	2,000	0
7700.03	Risk Management Services Risk	9,023	6,927	8,838	1,911
7700.03BTC	Management Services BTC	11,792	13,502	14,536	1,034
7860.BTC	*Maint On BTC	69,386	70,000	65,000	(5,000)
7870.01	*Auto-Labor	1,217	392	392	0
7870.02	*Auto-Maint	3,924	1,041	1,041	0
7870.03	*Auto-Parts	758	443	443	0
7870.05	Outside Upkeep	592	1,428	1,428	0
7880.	*Maintenance:Machinery/Tools	13,745	8,000	5,858	(2,142)
7880.BTC	*Maintenance:Machinery/Tools	1,251	1,500	1,500	0
7900	Utilities	67,694	70,000	70,000	0
7901.	Stormwater	593	1,345	700	(645)
7901.BTC	Stormwater Fees	1,555	1,506	1,600	94
7990.	Dues and Fees	2,883	3,000	1,500	(1,500)
7990.BTC	*Dues and Fees BTC Licenses	695	900	1,245	345
8009.	(CDL, CPA, etc)	0	4,872	5,100	228
8010.	*Supplies	6,108	8,032	7,000	(1,032)
8010.BTC	*Supplies-BTC	898	1,000	2,400	1,400
8016.	Small Equip	1,943	3,000	2,400	(600)
8016.BTC	*Small Equip BTC	2,442	1,500	2,500	1,000
8018.	*Books & Subscriptions	0	50	50	0
8030.BTC	*Janitorial Supplies-BTC	848	2,000	2,000	0
8110.01	*Auto Fuel	2,132	2,294	2,294	0
8200.02	*CDBG Loan Servicing Housing	32,285	47,237	55,000	7,763
8210	Rehabilitation Emergency	6,580	258,774	258,774	0
8211.002	Repair	47,830	131,225	175,000	43,775
8211.11	Rehab Rental Units	130,539	0	0	0
8211.13	Rehab Multi Units	11,104	100,000	236,500	136,500
8219.	*Beautification	2,580	0	0	0
8220.	*Acquistion	0	35,000	0	(35,000)
8226.26	*PS:SHP Operations Match	6,193	0	0	0
8228.	*Disposition	3,874	7,000	0	(7,000)
8229	Hampton East	0	13,751	0	(13,751)
8299.	Project Cost Rehab	47,209	0	13,521	13,521
8320.	*Public Service	0	100,000	75,000	(25,000)
8320.01CV	*Public Service-Admin.	0	230,607	180,607	(50,000)
8320.05TAG	Technical Assistance	7,587	20,675	76,099	55,424
8320.08	*Liberty House	25,000	0	0	0
8320.109	*Fair Housing	6,173	5,000	10,000	5,000
8320.12	Rehabilitation Administration	9,086	0	25,000	25,000
8320.132	Do Co Family Literacy Council	25,000	0	0	0
8320.140	SOWEGA Council on Aging	50,000	0	0	0
8320.142	HEROS for Success Recreation	16,808	0	0	0
8320.143	& Parks Department Flint River	0	0	0	0
8320.144	Fresh, Inc	6,516	0	0	0
8320.15	Albany Housing Authority	25,000	0	0	0
8320.25	*Homeless Programs	35,229	10,863	5,000	(5,863)
8320.42	YMCA	8,495	0	0	0
8320.59	Housing Counseling	7,119	4,620	10,000	5,380
8320.81A	COA Rental Assistance-CV ESG	-21,084	0	0	0
8321.26	Supportive Services Match ESG	1,950	5,000	5,000	0
8321.27	Match Short & Med Term ESG	21,018	27,250	35,000	7,750
8321.28	Match Financial Assist Facade	10,285	12,750	10,000	(2,750)
8410.	Loans	5,000	10,000	8,000	(2,000)
8411.003EC	*Albany Community Together	0	100,000	75,000	(25,000)
8413.	Downtown Retail Incubation Pro	0	0	50,000	50,000
8420.003EC	Section 3 Program	7,915	10,000	10,000	0
8425.108	*Section 108 Interest Pymt	18,739	11,552	0	(11,552)
8425.108N	*N/P Section 108 Loan	344,000	344,000	0	(344,000)
8600.BD	Bad Debt Expense	61,550	0	0	0
Total		1,705,837	2,611,018	2,421,874	-189,144

ECONOMIC DEVELOPMENT AGENCY

DESCRIPTION

The City of Albany was designated as an eligible area for Economic Development Administration (EDA) assistance in 1994 after major flooding associated with the Tropical Storm Alberto. In 1995 the EDA granted the City of Albany \$992,893 to which the City of Albany provided a match in the amount of \$650,000. With these funds, a revolving loan fund program was developed and implemented with the purpose of job creation and private sector leveraging. This fund targets small businesses and start up businesses with a minimum loan amount of \$25,000 and a maximum of \$200,000. Loans can be made to businesses both within the city limits of Albany as well as Dougherty County. Loan repayments are used to continuously fund the program.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	78,445	77,000	77,000
TRANSFER (TO)/FROM FUND BALANCE	(45,344)	(75,600)	(77,000)
TOTAL REVENUE	33,101	1,400	0
PERSONNEL SERVICES	31,648	0	0
OPERATING EXPENSE	1,453	1,400	0
TOTAL EXPENSES	33,101	1,400	0
TOTAL NET INCOME/(LOSS)	0	0	0

ECONOMIC DEVELOPMENT AGENCY

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7607					
7110.	Salaries-(EDA)	23,740	0	0	0
7210.	W/C (EDA)	46	0	0	0
7260.	FICA (EDA)	1,730	0	0	0
7270.	Pension (EDA)	2,793	0	0	0
7280.	Insurance (EDA)	2,873	0	0	0
7290.	Contribution Matching	465	0	0	0
7510.	Prof/Legal	55	0	0	0
7990.	Dues and Fees	1,398	1,400	0	(1,400)
Total		33,101	1,400	0	(1,400)

COMMUNITY DEVELOPMENT / RENTAL PROGRAM

DESCRIPTION

The rental program is funded by the rent revenues collected from occupants and rent subsidy payments from the Department of Community Affairs. The primary objectives of the program is to provide decent, safe, and affordable housing for persons of very low, low and moderate income.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	734,013	815,700	887,008
TRANSFER (TO)/FROM FUND BALANCE	418,956	100,487	(20,701)
TOTAL REVENUE	1,152,969	916,187	866,307
PERSONNEL SERVICES	154,665	183,632	171,831
OPERATING EXPENSE	998,303	732,555	694,476
TOTAL	1,152,969	916,187	866,307
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	2	2	2

Class Title

Rental Property Manager	0	1	1
Property Management Specialist	1	1	1
Community Development Coordinator	1	0	0
TOTAL	2	2	2

COMMUNITY DEVELOPMENT / RENTAL PROGRAM

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7615					
7110.	Wages	113,288	130,811	131,272	461
7210.	Workmen's Compensaiton	239	735	131	-604
7230.	Uniforms	373	0	0	0
7260.	Fica/Medical	8,420	10,007	10,042	35
7270.	Pension	13,723	15,697	15,753	56
7280.	Insurance	18,015	26,382	14,231	-12,151
7290.	Contribution Matching	607	0	402	402
7510.	Professional Services	17,494	10,000	10,000	0
7514.	Contract Labor (Temp)	76,005	0	17,160	17,160
7550.	Communication	3,337	3,000	5,000	2,000
7560.	POSTAGE	12	150	150	0
7570.	Advertisement	0	0	0	0
7600.	Travel	0	2,500	2,500	0
7610.	Auto Allowance	534	0	0	0
7630.	Training & Cont Education	0	2,500	2,000	-500
7700.	Insurance Expense	0	0	0	0
7700.03	Risk Management Ins Services	72,082	88,855	68,987	-19,868
7860.	Rental Prop Maint	11	0	0	0
7860.01	Rental Prop Maint-Windsor	205,013	100,000	175,000	75,000
7860.03	Rental Prop Main-CDBG	309,456	150,000	200,000	50,000
7860.04	Rental Prop Main-The Villas	30,804	12,000	15,000	3,000
7860.21	Rental Prop Main-Broadway	57,403	45,000	75,000	30,000
7860.22	Rental Prop Main-High/Madis	9,817	8,000	8,000	0
7860.23	Rental Prop Main-N. Davis	10,555	50,000	8,000	-42,000
7860.24	Rental Prop Main-Jefferson Pl	122,412	85,000	60,000	-25,000
7861.01	Rental Prop MGMT Fees-Windsor	0	27,000	0	-27,000
7861.03	Rental Prop MGMT Fees-CDBG	0	41,000	0	-41,000
7861.04	Rental Prop MGMT Fees-Villas	0	3,000	0	-3,000
7861.21	Rental Prop MGMT Fee-Broadway	0	15,000	0	-15,000
7861.22	Rental Prop MGMT Fee-High/Madi	0	4,000	0	-4,000
7861.23	Rental Prop MGMT Fee-N Davis	0	2,000	0	-2,000
7861.24	Rental Prop MGMT Fee-Jefferson Pl	0	8,000	0	-8,000
7862	Rental Prop Sundry-Misc	259	2,500	2,000	-500
7880.	Maint: Mach/Imp/Tools	4,642	5,000	8,309	3,309
7880.01	Maint: Software Subscription	8,425	10,000	10,000	0
7900.01	Utilities-Windsor	21,430	10,000	10,000	0
7900.03	Utilities-CDBG	10,094	9,000	10,000	1,000
7900.04	Utilities-The Villas	2,211	1,500	1,700	200
7900.21	Utilities-Broadway Court	5,069	3,000	0	-3,000
7900.22	Utilities-Highland/Madison	0	100	0	-100
7900.23	Utilities-N Davis/1st	0	300	0	-300
7900.24	Utilities-Jefferson Pl	12,155	10,000	0	-10,000
7901.	Stormwater Rental	7,342	6,000	0	-6,000
7990.	Dues and Fees	732	650	0	-650
7999.	Reserve	6,788	15,000	0	-15,000
8010.	Supplies	1,185	0	1,500	1,500
8016.	Small Equipment	1,184	0	2,170	2,170
8110.01	Gasoline	1,854	0	0	0
8218.	Relocation	0	2,500	2,000	-500
Total		1,152,969	916,187	866,307	(49,880)

COMMUNITY DEVELOPMENT / EDA INDUSTRIAL INCUBATOR

DESCRIPTION

The Industrial Incubator constructed in 1995 with funding from the Economic Development Administration is located at 1536 Dougherty Avenue in Albany, GA. The primary focus of the Incubator is job creation by providing operational space for small businesses.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	0	0	0
TRANSFER (TO)/FROM FUND BALANCE	70,694	0	0
TOTAL REVENUE	70,694	0	0
PERSONNEL SERVICES	0	0	0
OPERATING EXPENSE	29,752	0	0
TOTAL	29,752	0	0
TOTAL NET INCOME/(LOSS)	40,942	0	0
FULL TIME POSITIONS	0	0	0

COMMUNITY DEVELOPMENT / EDA INDUSTRIAL INCUBATOR

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7617					
7514	Contract Labor (Temp)	29,752	0	0	0
	Total	29,752	0	0	0

COMMUNITY DEVELOPMENT / HOME PROGRAM

DESCRIPTION

The HOME Investment Partnerships Act Program is funded through the U.S. Department of Housing and Urban Development. This program was created by the National Affordable Housing Act (NAHA) of 1990.

The primary objectives of the program are to provide for the development and rehabilitation of affordable rental and owner housing for persons of low and moderate income. At least fifteen percent (15%) of the formula allocation must be spent on a certified Community Housing Development Organization (CHDO).

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	300,578	2,399,690	2,456,108
TRANSFER (TO)/FROM FUND BALANCE	397,846	583,719	809,066
TRANSFER IN	0	111,590	116,267
TOTAL REVENUE	698,424	3,094,999	3,381,441
PERSONNEL SERVICES	115,460	237,098	251,476
OPERATING EXPENSE	225,306	2,857,901	3,129,964
TOTAL	340,765	3,094,999	3,381,441
TOTAL NET INCOME/(LOSS)	357,659	0	0
FULL TIME POSITIONS	2	1	1

Class Title

Community Development Manager	1	0	0
Community Development Coordinator	1	0	0
Housing Coordinator	0	1	1
TOTAL	2	1	1

COMMUNITY DEVELOPMENT / HOME PROGRAM

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7620					
7110.	Regular Wages	40,942	36,652	43,344	6,692
7110.8411	Wages - TBRA	42,524	52,170	50,428	(1,742)
7110.GF	Wages - General Fund Portion	1,384	89,116	91,766	2,650
7210.	W/C Insurance	88	75	43	(32)
7210.8411	W/C (TBRA)	85	105	50	(55)
7210.GF	W/C (General Fund Portion)	3	180	92	(88)
7260.	Fica/Medi	3,214	2,804	3,316	512
7260.8411	FICA - (TBRA)	3,175	3,991	3,858	(133)
7260.GF	FICA - (GF)	106	6,817	7,020	203
7270.	Pension Matching	5,271	4,398	5,201	803
7270.8411	Pension - (TBRA)	5,064	6,260	6,051	(209)
7270.GF	Pension - (GF)	166	10,694	11,012	318
7280.	Insurance Matching	9,649	10,163	14,231	4,068
7280.8411	Insurance - (TBRA)	3,478	8,903	10,326	1,423
7280.GF	Insurance - (GF)	70	4,070	4,427	357
7290.	Contribution Matching	0	0	237	237
7290.8411	Contribution Matching	228	162	73	(89)
7290.GF	Contribution Matching (GF)	13	538	0	(538)
7510.ARP	Prof/Legal (ARP)	14,565	17,000	8,608	(8,392)
7550.	Communications	76	0	0	0
7610.	Auto Allowance	534	1,950	1,950	0
8211.	Rehab-Single Family	0	50,000	0	(50,000)
8218.ARP	Homeless Housing Construction	1,890	1,528,645	1,528,645	0
8222	Acq/Rehab Home Owner SFU	0	180,000	0	(180,000)
8320.ARP	ARP-Services	0	70,000	99,883	29,883
8321.ARP	ARP-Operations	0	182,748	152,865	(29,884)
8410.	Affordable Home Ownership	0	57,217	0	(57,217)
8410.3	Downpayment Assistance	0	7,500	25,000	17,500
8411.	Tenant Based Rental Asst-TBRA	205,039	289,021	281,504	(7,517)
8412	New Construction	0	275,140	840,247	565,107
8450.	Comm Hous Dev Organ(CHDO)	0	149,010	191,263	42,253
8450.02	CHDO Operating	0	49,670	0	(49,670)
8600.	Bad Debt Expense	3,202	0	0	0
Total		340,765	3,094,999	3,381,441	286,442

Neighborhood Stabilization Program

DESCRIPTION

Congress established the Neighborhood Stabilization Program (NSP) in 2008 for the purpose of stabilizing communities that have suffered from foreclosures and abandonment ment. NSP is Title III of the Housing and Economic Recovery Act of 2008, H. R. 3221. The goal of this program is being realized through the purchase and redevelopment of forclosed and abandoned homes and residential properties.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	12,101	12,000	12,000
TRANSFER (TO)/FROM FUND BALANCE	(12,101)	(12,000)	(12,000)
TOTAL REVENUE	0	0	0
OPERATING EXPENSE	0	0	0
TOTAL	0	0	0
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	0	0	0

Neighborhood Stabilization Program

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7621					
	Total	0	0	0	0

COMMUNITY DEVELOPMENT / CHIP PROGRAM

DESCRIPTION

The purpose of the community HOME Investment Program (CHIP) is to provide safe, decent, and affordable housing in Georgia by granting fund to city and county governments, public housing authorities, and nonprofits to rehabilitate owner-occupied and build and renovate affordable single family homes for sale to eligible homebuyers. The CHIP program is funded with US Dept. of Housing and Urban Development HOME Investment Partnership Program funds.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	323,096	0	0
TRANSFER (TO)/FROM FUND BALANCE	(67,830)	0	0
TOTAL REVENUE	255,266	0	0
PERSONNEL SERVICES	0	0	0
OPERATING EXPENSE	135,950	0	0
TOTAL	135,950	0	0
TOTAL NET INCOME/(LOSS)	119,316	0	0
FULL TIME POSITIONS	0	0	0

COMMUNITY DEVELOPMENT / CHIP PROGRAM

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7622					
7510.	Professional Services	150	0	0	0
8211.	Rehab-Single Family	135,801	0	0	0
	Total	135,950	0	0	0

COMMUNITY DEVELOPMENT / NON GRANT

DESCRIPTION

The flood of 1994 brought millions of dollars to the City of Albany to address a community that found itself severely devastated by Tropical Storm Alberto. This funding was used for many purposes to include providing decent safe and affordable housing, opportunities for businesses to rebuild to create and retain jobs, invest in infrastructure, etc. The many purposes of this funding created several accounts in which to keep the funding separate. More than fifteen years after the flood, the decision was made to consolidate any and all remaining balances in these accounts. These funds were repurposed to support economic development activities in the form of a Capital Access Loan Program or the Community Development Block Grant Revolving Loan Fund (CDBG-RLF) program. Proceeds from earlier and new business loans sustains this program as they are reinvested to continue assisting small business. Approximately 15-20% of this funding also provides a means of supporting activities that are not eligible under HUD guidelines or covering unexpected overages in program activities.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	100,080	85,500	162,500
TRANSFER (TO)/FROM FUND BALANCE	203,858	138,933	0
TOTAL REVENUE	303,938	224,433	162,500
PERSONNEL SERVICES	0	0	0
OPERATING EXPENSE	303,938	224,433	162,500
TOTAL EXPENSE	303,938	224,433	162,500
TOTAL NET INCOME/(LOSS)	0	0	0
FULL TIME POSITIONS	0	0	0

COMMUNITY DEVELOPMENT / NON GRANT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7635					
7700.	Risk Allocation	0	13,783	0	(13,783)
7990.	Dues and Fees	78	150	0	(150)
8010.	Supplies	2,814	5,000	5,000	0
8150.	Food	4,260	3,000	3,500	500
8200.	Operations	5,336	2,500	2,500	0
8410.	Loan Made from revolving loan	291,450	200,000	150,000	(50,000)
	Total	303,938	224,433	162,500	(61,933)

COMMUNITY DEVELOPMENT / HOUSING COUNSELING

DESCRIPTION

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	0	21,725	0
TRANSFER FROM FUND BALANCE	23,292	142	0
TOTAL REVENUE	23,292	21,867	0
PERSONNEL SERVICES	19,707	19,342	0
OPERATING EXPENSE	1,762	2,525	0
TOTAL	21,469	21,867	0
TOTAL NET INCOME/(LOSS)	1,823	0	0
FULL TIME POSITIONS	0	0	0

COMMUNITY DEVELOPMENT / HOUSING COUNSELING

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7670					
7110.	Regular Wages	12,297	12,757	0	-12,757
7210.	W/C Insurance	28	27	0	-27
7260.	FICA/Medicare	955	976	0	-976
7270.	Pension Matching	1,602	1,135	0	-1,135
7280.	Insurance Matching	4,558	4,243	0	-4,243
7290.	Contribution Matching	267	204	0	-204
7570.	Advertising	1,762	2,525	0	-2,525
	Total	21,469	21,867	0	-21,867

COMMUNITY DEVELOPMENT / EMERGENCY HOUSING

DESCRIPTION

The City of Albany Department of Community and Economic Development is in receipt of Emergency Solutions Grant (ESG) funds through the Georgia Department of Community Affairs. The broad purpose of the ESG program is to provide outreach, shelter, rapid re-housing, homelessness prevention and related services to persons experiencing homelessness, or for persons in danger of becoming homeless.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	31,394	45,000	50,000
TRANSFER (TO)/FROM FUND BALANCE	(15,131)	3,000	0
TOTAL REVENUE	16,263	48,000	50,000
OPERATING EXPENSE	34,003	48,000	50,000
TOTAL	34,003	48,000	50,000
TOTAL NET INCOME/(LOSS)	(17,740)	0	0
FULL TIME POSITIONS	0	0	0

COMMUNITY DEVELOPMENT / EMERGENCY HOUSING

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7681					
8320.25	*ESG-Services	1,950	5,000	5,000	0
8320.28	Resource Fair	0	3,000	0	(3,000)
8320.29	ESG Rapid Re-Housing Rental	22,210	27,250	35,000	7,750
8320.30	ESG Rapid Re Housing Financial	9,843	12,750	10,000	(2,750)
	Total	34,003	48,000	50,000	2,000



Computer-Aided Dispatch 911

FIRE-PUBLIC SAFETY COMMUNICATIONS DIVISION CAD 9-1-1

DESCRIPTION

The CAD 9-1-1 Fund consists of moneys collected from the citizens of Albany/Dougherty County via telephone charges (\$1.50 per wired line per month and \$1.50 per cellular phone line per month). This collection was approved by the citizens by referendum. These funds are collected and controlled by the Albany Public Safety Communications Division of the Albany Fire Department. This fund is used solely for the upgrade and enhancement of the Albany Public Safety Communications Division. Some of the enhancements to date are the addition of the computer aided dispatch (CAD) system, upgrades to the 911 Call Center to provide dispatching for Dougherty County Police, training for the 911 dispatchers to dispatch the EMS Teams, the purchase of uninterruptible power supply equipment of the 911 Call Center and the purchase of a replacement system for Enhanced 911 call handling.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business-Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

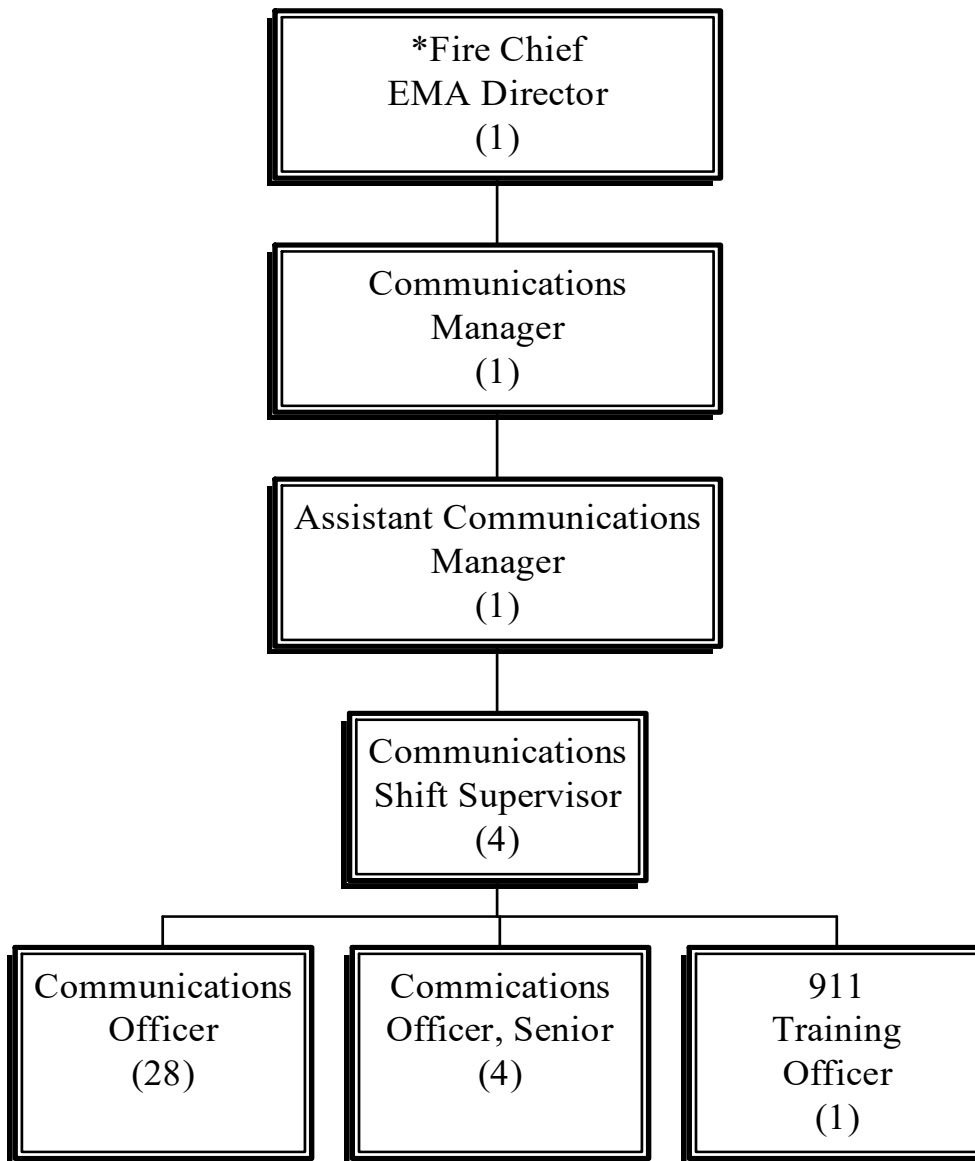
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Actuals
SP I, G&O 1, PM 1: % of Calls Answered within 2 Minutes	98%	98%	98%	98%
SP I, G&O 1, PM 1: % of Dispatched Calls within 2 Minutes	90%	90%	90%	90%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



CAD-911 Department



* Position housed under General Fund (Fire Department)

FIRE-PUBLIC SAFETY COMMUNICATIONS DIVISION CAD 9-1-1

DESCRIPTION

The CAD 9-1-1 Fund consists of moneys collected from the citizens of Albany/Dougherty County via telephone charges (\$1.50 per wired line per month and \$1.50 per cellular phone line per month). This collection was approved by the citizens by referendum. These funds are collected and controlled by the Albany Public Safety Communications Division of the Albany Fire Department. This fund is used solely for the upgrade and enhancement of the Albany Public Safety Communications Division. Some of the enhancements to date are the addition of the computer aided dispatch (CAD) system, upgrades to the 911 Call Center to provide dispatching for Dougherty County Police, training for the 911 dispatchers to dispatch the EMS Teams, the purchase of uninterruptible power supply equipment of the 911 Call Center and the purchase of a replacement system for Enhanced 911 call handling.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUES	1,877,796	1,987,970	1,867,970
TRANSFER TO/(FROM) FUND BALANCE	0	432,302	668,178
TOTAL REVENUES	1,877,796	2,420,272	2,536,148
PERSONNEL SERVICES	1,330,278	1,790,654	1,789,662
OPERATING EXPENSE	1,030,685	629,618	746,486
TOTAL	2,360,963	2,420,272	2,536,148
NET INCOME (LOSS)	(483,166)	0	0
TRANSFER IN	0	0	0
FULL TIME POSITIONS	39	39	39

Class Title

Communications Manager	1	1	1
Assistant Communications Mgr	1	1	1
911 Training Officer	1	1	1
Communications Shift Supv	4	4	4
Communications Officer, Sr	4	4	4
Communications Officer	28	28	28
TOTAL	39	39	39

Current Active Full-Time Employees 14

Number of Vacancies 25

FIRE-PUBLIC SAFETY COMMUNICATIONS - CAD 9-1-1

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
22					
7110	Regular Wages	649,195	1,091,800	1,090,180	-1,620
7120	Overtime	241,997	165,000	165,000	0
7130	Part Time	37,867	40,000	40,000	0
7210	W/C Insurance	1,697	2,594	2,590	-4
7260	FICA Matching	67,555	99,205	99,081	-124
7270	Pension Matching	125,660	188,520	188,277	-243
7280	Insurance Matching	203,207	197,535	198,534	999
7290	Contribution Matching	3,099	6,000	6,000	0
7510	Professional Services	2,046	3,300	4,500	1,200
7550	Communications	151,029	90,133	90,133	0
7600	Travel	1,412	4,800	6,000	1,200
7630	Train/Cont. Education	218	3,600	4,000	400
7700	Risk Allocation	38,488	53,984	50,670	-3,314
7880	Maint: Mach/Imp/Tools	774,590	400,683	507,791	107,108
7900	Utilities	12,295	15,000	15,000	0
7990	Dues and Fees	-199	1,400	1,400	0
8010	Supplies	5,105	8,000	8,000	0
8016	Small Equip	5,837	8,500	12,500	4,000
8017	Printing (Not Std Forms)	0	100	100	0
8018	Books & Subscriptions	0	200	200	0
8052	Judicial Building	38,857	38,418	43,192	4,774
8150	Employee Appreciation	1,006	1,500	3,000	1,500
	Total	2,360,963	2,420,272	2,536,148	115,876



Hotel/Motel Fund

HOTEL/MOTEL FUND

DESCRIPTION

Under the provisions of the Local Hotel/Motel Tax O.C.G.A. s 48-13-51(5.1), municipalities may elect to levy a tax at the rate of eight percent for supporting Conference center facilities owned/operated by local government for convention/trade show purposes. This is the election made by the City of Albany. All proceeds of the hotel/motel tax which exceed 3.5 percent are required to be spent to promote tourism, conventions and trade shows. The Albany Convention and Visitors Bureau is granted these funds annually to promote tourism, conventions and trade shows.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUES	2,585,294	2,327,000	2,440,000
OPERATING EXPENSE	2,027,000	2,027,000	2,027,000
TOTAL EXPENSES	2,027,000	2,027,000	2,027,000
NET INCOME/(LOSS)	558,294	300,000	413,000
TRANSFER OUT	415,818	300,000	413,000
FULL TIME POSITIONS	0	0	0

HOTEL/MOTEL FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
2902					
7999.77	Convention & Visitor's Bureau	800,000	800,000	800,000	0
7999.74	Riverquarium	200,000	200,000	200,000	0
	Albany Civil Rights Institute	100,000	100,000	100,000	0
7999.75	Albany Area Arts Council	45,000	45,000	45,000	0
7999.96	Chehaw Park	882,000	882,000	882,000	0
	Total	2,027,000	2,027,000	2,027,000	0



Capital Improvement Fund

PUBLIC/CAPITAL IMPROVEMENT FUND

DESCRIPTION

Each year, a portion of the City of Albany's overall budget is allocated for capital, equipment, and system improvements. The Capital Improvement Program (CIP) is a five-year planning instrument used by the City of Albany to identify needed capital projects. CIP accounts for expenditures that exceed \$5,000 and have a useful life of one year or more. The General/Special Funds CIP is funded from 15% sales tax revenue.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	572,475	0	0
TRANSFER IN	1,687,810	1,878,352	1,713,043
TRANSFER (TO)/FROM FUND BALANCE	0	2,124,893	4,717,702
TOTAL REVENUE	2,260,285	4,003,245	6,430,745
OPERATING EXPENSE	507,625	0	572,373
CAPITAL OUTLAY	1,649,527	3,991,569	5,834,309
INDIRECT COSTS	12,288	11,676	24,063
TOTAL	2,169,441	4,003,245	6,430,745
NET GAIN/(LOSS)	90,844	0	0
FULL TIME POSITIONS	0	0	0

PUBLIC/CAPITAL IMPROVEMENT FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE +(-)
32					
7950	Interest Expense	505,000	0	518,573	518,573
7990	Dues & Fees	2,625	0	0	0
8016	Small Equipment	0	0	53,800	53,800
8511	Cap. O/Lay Computer Equip	47,409	30,000	0	(30,000)
8520	Cap. O/Lay Motor	1,221,975	2,051,861	2,050,715	(1,146)
8530	Cap O/L: Bldg & Improvemer	97,574	1,699,567	3,573,453	1,873,886
8540	Cap. O/L: Tools	282,569	210,141	210,141	0
8951	Indirect Costs	12,288	11,676	24,063	12,387
	Total	2,169,441	4,003,245	6,430,745	2,427,500



R3M Fund

R3M Fund

DESCRIPTION

The City will establish a prioritized list of items that are necessary to improve the maintenance and long-term care of City-Owned buildings and infrastructure. The goal is to maintain the assets that we have in order to increase their usefullness as well as longevity for which the City will be able to utilize them.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	4,771	1,000,000	1,500,000
OPERATING EXPENSES	416,500	1,000,000	1,500,000
TOTAL	416,500	1,000,000	1,500,000
NET GAIN/(LOSS)	(411,729)	0	0
TRANSFER IN	0	0	0
FULL TIME POSITIONS	0	0	0

		R3M Fund			
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE +(-)
26					
7860	R3M Fund Projects	0	579,387	506,511	(72,876)
7860.100	City Clerk	10,866	0	27,500	27,500
7860.300	City Attorney	9,106	0	10,000	10,000
7860.1000	Human Resources	3,511	38,500	26,000	(12,500)
7860.1003	Risk Management	4,970	0	0	0
7860.1100	Procurement	12,956	0	0	0
7860.1501	Finance	999	0	0	0
7860.1700	Code Enforcement	5,764	0	0	0
7860.2211	Police	7,776	0	0	0
7860.2301	Fire	22,483	32,000	48,000	16,000
7860.3198	Sewer	163,958	35,000	0	(35,000)
7860.4300	Stormwater	0	100,000	100,000	0
7860.4400	Water	19,835	0	16,200	16,200
7860.4500	Gas	0	0	23,000	23,000
7860.4600	Light	0	0	22,565	22,565
7860.4700	Telecom	0	0	50,000	50,000
7860.4800	UISF	96,039	0	21,150	21,150
7860.6100	Recreation (Admin)	8,480	7,000	100,000	93,000
7860.6106	Facilities Management (Grounds)	15,000	0	0	0
7860.6112	Facilities Management (Admin)	10,211	0	45,092	45,092
7860.6114	Facilities Maintenance	6,901	0	0	0
7860.65	Fleet	5,875	203,642	200,000	(3,642)
7860.7303	Flint River Entertainment Comple:	7,264	0	0	0
7860.76	DCED	(8,737)	0	300,000	300,000
7860.7702	Transit	7,243	0	0	0
8951	Indirect Costs	6,000	4,471	3,982	(489)
	Total	416,500	1,000,000	1,500,000	500,000



Tax Allocation District Fund

TAX ALLOCATION DISTRICT (TAD)

DESCRIPTION

The creation of the Albany Riverfront and Gateway TAD will allow the City to encourage the private redevelopment of key parcels which are currently a detriment to the perception of the area and are incompatible with the City's vision for the area. In addition, the TAD will leverage this private investment to provide public funds to address, update, improve the area's infrastructure, enhance public amenities and create additional streetscaping to assist the City in achieving the Albany Riverfront and Gateway vision.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	296,545	388,338	388,738
OPERATING EXPENSE	339,225	340,463	340,863
CAPITAL OUTLAY	0	47,875	47,875
TOTAL EXPENSES	339,225	388,338	388,738
NET GAIN/(LOSS)	(42,680)	0	0
TRANSFER FROM/(TO) FUND BALANCE	42,680	0	0
FULL TIME POSITIONS	0	0	0

TAX ALLOCATION DISTRICT (TAD)

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE +(-)
4202					
7950	Interest Expense 2012 Bond	28,675	19,913	10,313	(9,600)
7950.01	2012 Bond Principal Exp	310,000	320,000	330,000	10,000
7950	Revolving Loan Expense	0	47,875	47,875	0
7990	Dues and Fees	550	550	550	0
Total		339,225	388,338	388,738	400



Grant Fund

SUMMARY OF SPONSORED OPERATIONS

DESCRIPTION

The Grants Fund is a special revenue fund that provides for the administrative accounting of funds received from State and Federal sources for some entitlement programs and discretionary projects. The Grants Fund consists of Federal, State and local funding. Local funding includes contracts for reimbursed services, which are considered sponsored operations. The Police Department is the primary recipient of reimbursed services.

This budget is used to account for grant programs awarded to the City. The appropriations for some grant projects do not lapse at the end of each fiscal year, but remain in force for the life of the grant by means of re-appropriations contained in this budget unit.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
Planning	331,114	1,327,989	434,503
APD	270,392	527,481	149,002
AFD	0	0	879,339
Brownfields	24,016	1,300,000	377,307
Community Court	2,520	400,000	231,369
TOTAL	628,042	3,555,470	2,071,519
FULL TIME POSITIONS	2	2	2

GRANT SYNOPSIS

PL Grant (Planning)

The Metropolitan Transportation Planning Services contract (or PL Grant) is an agreement between the City of Albany's Planning & Development Services department, the Georgia Department of Transportation (GDOT) and the U. S. Department of Transportation (DOT) to provide cooperative, comprehensive, and continuing transportation planning in carrying out the provisions of the Intermodal Surface Transportation Efficiency Act of 1991. The Federal government reimburses the City for work done according to the agreement at 80%. The City of Albany provides 20% of the funding for projects outlined in the agreement.

FTA Grant (Transit)

The City of Albany's Planning & Development Services department has entered into an agreement with the Georgia Department of Transportation (GDOT) and the Federal Transit Administration (FTA) to assist in transportation planning that has a profound impact upon the development of the total organized transportation services in the State of Georgia. Both state and federal governments reimburse the City for work done according to the agreement-80% federal and 10% state. The City of Albany provides 10% of the funding for assisting these two entities in transportation planning.

BVP (APD & Airport)

The Bulletproof Vest Partnership (BVP), created by the Bulletproof Vest Partnership Grant Act of 1998 is a unique U. S. Department of Justice initiative designed to provide bullet proof vests to state and local law enforcement. Jurisdictions have participated in the BVP Program, with \$277 million in federal funds committed to support the purchase of an estimated 800,000 vests.

JAG Grants (APD)

The Edward Byrne Memorial Justice Assistance Grant Program (JAG) allows states and local governments to support a broad range of activities to prevent and control crime and to improve the criminal justice system. JAG replaces the Byrne Formula and Local Law Enforcement Block Grant (LLEBG) programs with a single funding mechanism that will simplify the administration process for grantees.

GEMA Bomb Dog (APD)

GEMA has been given federal funding in order to establish a network of EOD bomb dogs for "on call" contact purposes involving various events (airshows, presidential visits, etc.). The goal is having a bomb dog available within one hour anywhere in the State. While a feasible network has already been established partially within the Atlanta & Savannah regions, funding has been given to the City of Albany for the development of the SWGA network.

Brownfields Assessment and Cleanup Cooperative Agreements (Planning)

This award is to inventory, characterize, assess, and conduct cleanup planning and community involvement related activities for Brownfield sites in the Albany former rail corridor. The project will consist of Phase I and Phase II Environmental Site Assessments, cleanup, reuse, planning for the priority sites, and community engagement within the former rail corridor.

SUMMARY OF SPONSORED OPERATIONS REVENUE

ACCOUNT NUMBER	ACCOUNT NAME	PROPOSED 2023/2024
2702		
5806	PL Grant	182,647
5807	Sect #8 FTA Grant	56,775
5991	Local Grant Match (City's match for PL+FTA+AFD)	138,654
5819.48	Bullet ProofVest	21,600
5010A271007	JAG Grants	124,402
5820.2831	Court BJA Grant	231,369
5820.21	CDBG Disaster Recovery	136,367
5819.70A280704	GEMA Bomb Dog	3,000
5821.2810	Brownfield RLF	377,307
5823.96	Assistance to Firefighters (FEMA)	799,399
	Total	2,071,519

SUMMARY OF SPONSORED OPERATIONS EXPENSES

ACCOUNT NUMBER	ACCOUNT NAME	PROPOSED 2023/2024
2741	PL Grant	227,167
2742	Sect #8 FTA Grant	70,969
2748	Bullet ProofVest	21,600
2710	JAG Grants	124,402
2831	Court BJA Grant	231,369
2782	CDBG Disaster Recovery	136,367
2807	GEMA Bomb Dog	3,000
2810	Brownfield RLF	377,307
2796	Assistance to Firefighters (FEMA)	879,339
	Total	2,071,519



SPLOST Funds

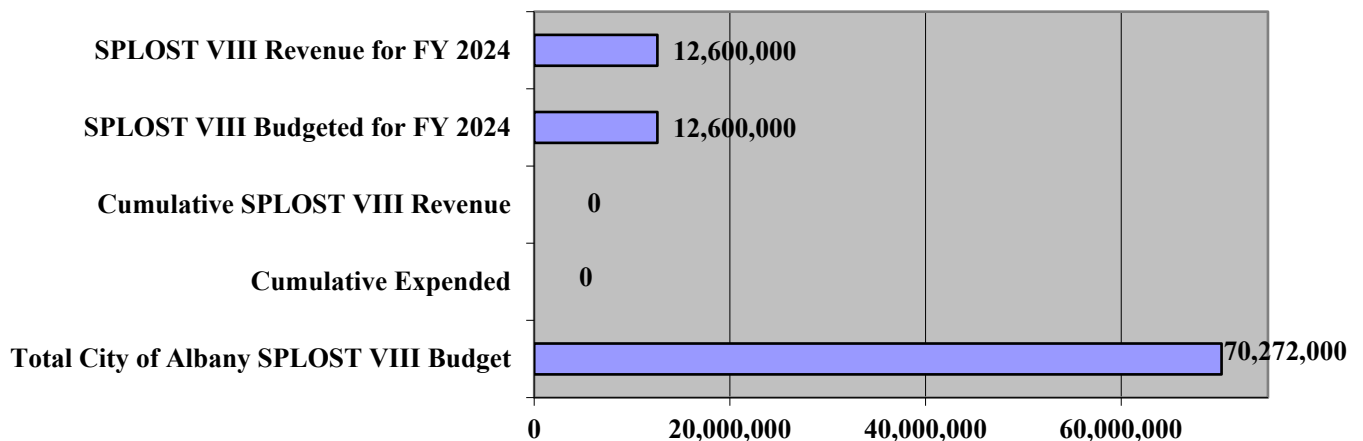
SPECIAL PURPOSE LOCAL OPTION SALES TAX VIII PROJECTS

In November 2022, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VIII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

A listing of projects being funded through the City of Albany’s allocation of SPLOST proceeds is below:

1.	Sanitary & Stormwater Sewer Capital Improvements	25,272,000
2.	Recreation Facilities Capital Improvements	13,000,000
3.	Downtown Revitalization & Master Plan Implementation	8,000,000
4.	Cultural & Quality of Life Capital Projects	6,000,000
5.	Public Safety Capital Purchases & Improvements	6,000,000
6.	Flint River Entertainment Complex Capital	2,000,000
7.	IT Hardware & Software	3,250,000
8.	GIS/GPS Infrastructure Mapping	1,000,000
9.	Vehicle Purchases	3,000,000
10.	Department Equipment Purchases	2,500,000
11.	Albany Tech – Criminal Justice Demonstration Center	250,000

The information below exhibits how much of these funds have been expended as of June 30, 2023:



Please see Website for additional information:

<https://www.albanyga.gov/about-us/city-manager-s-office/splost-2>

SPLOST VIII

DESCRIPTION

In November 2022, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VIII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	0	0	10,500,000
TRANSFER FROM FUND BALANCE	0	0	2,100,000
TOTAL REVENUE	0	0	12,600,000
PERSONNEL SERVICES	0	0	0
OPERATING EXPENSES	0	0	0
CAPITAL OUTLAY	0	0	12,600,000
TOTAL	0	0	12,600,000
NET GAIN/(LOSS)	0	0	0
FULL TIME POSITIONS	0	0	0

SPLOST VIII

BUSINESS UNIT	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE +(-)
5860	Sewer & Stormwater Improvemer	0	0	8,600,000	8,600,000
5863	Culture & Quality of Life Projects	0	0	2,000,000	2,000,000
5865	FREC Improvements	0	0	2,000,000	2,000,000
Total		0	0	12,600,000	12,600,000

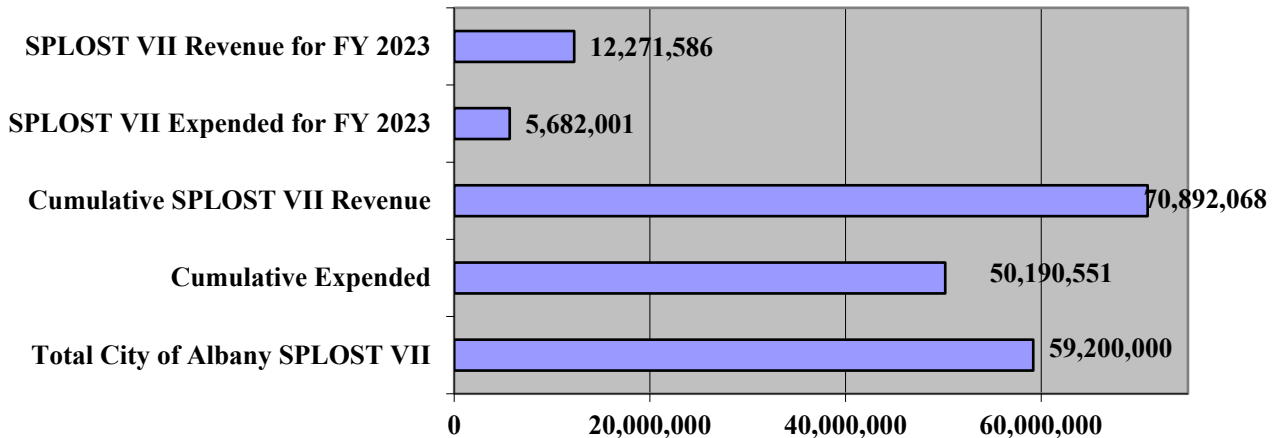
SPECIAL PURPOSE LOCAL OPTION SALES TAX VII PROJECTS

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

A listing of projects being funded through the City of Albany’s allocation of SPLOST proceeds is below:

1.	Roadway, Traffic, Sidewalk & Bridge	24,080,000
2.	Underground Utility & Street Light Upgrades	6,000,000
3.	Information Technology Upgrades	5,895,000
4.	Sanitary & Storm Drainage	5,850,000
5.	P25 Radio Project	4,600,000
6.	Recreation Improvements	3,900,000
7.	Transportation Center	2,500,000
8.	New General Aviation Terminal Building	2,300,000
9.	Pool Improvements	1,400,000
10.	Fire Station Relocation	1,250,000
11.	Chehaw Park Improvements	1,000,000
12.	Thornateeska Heritage Center Improvements	425,000

The information below exhibits how much of these funds have been expended as of June 30, 2023:



Please see Website for additional information:

<https://www.albanyga.gov/about-us/city-manager-s-office/splost-2>

SPLOST VII

DESCRIPTION

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	20,427,436	10,300,000	0
TRANSFER FROM FUND BALANCE	0	1,814,256	9,986,624
TOTAL REVENUE	20,427,436	12,114,256	9,986,624
PERSONNEL SERVICES	474,514	0	0
OPERATING EXPENSES	1,751,698	0	0
CAPITAL OUTLAY	12,883,148	12,114,256	9,986,624
TOTAL	15,109,360	12,114,256	9,986,624
NET GAIN/(LOSS)	5,318,077	0	0
FULL TIME POSITIONS	0	0	0

SPLOST VII					
BUSINESS UNIT	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE +(-)
5760	P25 Radio	429,284	0	0	0
5761	Fire Station #2	0	0	1,250,000	1,250,000
5762	Recreation Improvements	282,829	3,846,550	2,590,000	(1,256,550)
5763	Carver Pool	0	750,000	0	(750,000)
5764	Street Resurfacing	128	0	0	0
5765	Barkley Extension	2,879	969,354	1,400,000	430,646
5766	Railroad Crossing Improvements	95	0	0	0
5767	Alley Paving	643,509	891,984	0	(891,984)
5768	Alley Reconstruction	22,555	0	1,070,234	1,070,234
5769	Alley Crushed Asphalt	9,300	379,483	379,483	0
5770	Sidewalks	824,325	140,000	0	(140,000)
5771	North Washington Extension	1,051	250,000	0	(250,000)
5772	Chehaw Improvements	74,177	330,930	0	(330,930)
5774	Airport Building	0	1,000,000	600,000	(400,000)
5775	Traffic Signal Upgrades	3,763	316,947	0	(316,947)
5776	Sign Upgrades	0	300,000	0	(300,000)
5777	GPS/GIS Infrastructure Mapping	113,846	200,000	0	(200,000)
5779	IT Hardware Upgrade	444,841	0	24,538	24,538
5780	IT Software Upgrade	231,481	500,000	1,000,000	500,000
5781	Storm Sewer Outfall Improvemen	486,984	530,000	1,100,000	570,000
5782	Storm Pumping Station	319,897	209,008	187,071	(21,937)
5783	Holloway-Mercer Drainage	0	0	0	0
5784	Interceptor Sewer Improvements	0	0	0	0
5785	Underground Utility Installation	4,368,716	1,500,000	0	(1,500,000)
5786	Street Light Upgrades	332,424	0	385,298	385,298
5787	Thronateeska Heritage Improvern	21,466	0	0	0
5788	New Transportation Center	6,495,810	0	0	0
5790	Other Reimbursements	0	0	0	0
Total		15,109,360	12,114,256	9,986,624	(2,127,632)

SPLOST VI
DESCRIPTION

In November 2010, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	19,080	0	0
PERSONNEL SERVICES	35,671	0	0
OPERATING EXPENSES	1,051,084	0	0
CAPITAL OUTLAY	244,503	0	0
TOTAL	1,331,258	0	0
NET GAIN/(LOSS)	(1,312,178)	0	0
TRANSFER IN	0	0	0
FULL TIME POSITIONS	0	0	0

SPLOST VI					
BUSINESS UNIT	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE +(-)
5661	Civic Center	134,491	0	0	0
5664	Public Works	1,195,495	0	0	0
566EX	SPLOST Administrative Expense	1,271	0	0	0
Total		1,331,257	0	0	0

SPLOST V

DESCRIPTION

In November 2004, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) V referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	12,524	0	0
PERSONNEL SERVICES	0	0	0
OPERATING EXPENSES	10,475	0	0
CAPITAL OUTLAY	0	0	0
TOTAL	10,475	0	0
NET GAIN/(LOSS)	2,049	0	0
FULL TIME POSITIONS	0	0	0

		SPLOST V				
BUSINESS	ACCOUNT	ACTUAL	ADOPTED	ADOPTED	VARIANCE	
UNIT	NAME	2021/2022	2022/2023	2023/2024	+(-)	
5559	ATI	10,436	0	0	0	
555EX	Administrative Expenditures	39	0	0	0	
Total		10,475	0	0	0	



TSPLOST Fund

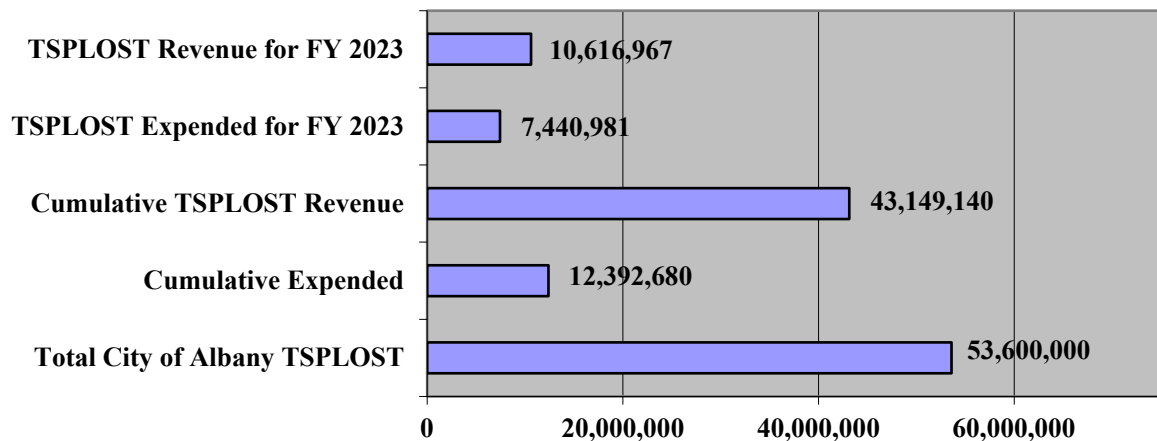
**TRANSPORTATION SPECIAL PURPOSE
LOCAL OPTION SALES TAX PROJECTS**

In March 2019, Dougherty County voters approved the TSPLOST (Transportation Special Purpose Local Option Sales Tax) referendum that allowed for the addition of a one-cent sales tax to fund a diverse list of community projects.

A listing of projects being funded through the City of Albany’s allocation of TSPLOST proceeds is below:

1.	Roadway Improvements	20,949,000
2.	Sidewalk Installation	5,000,000
3.	Alley Paving	5,000,000
4.	Multi-Purpose Trails	4,200,000
5.	Airport Improvements	3,500,000
6.	Street Paving-Unpaved Streets	700,000
7.	Railroad Crossing Improvements	265,000
8.	Intersection Improvements	5,000,000
9.	Roadway Widening	2,250,000
10.	Traffic Calming Devices	500,000
11.	Traffic Signals & Pedestrian Upgrades	4,686,000
12.	Traffic Control Center Upgrades	550,000
13.	Downtown Sidewalk Improvements	1,000,000

The information below exhibits how much of these funds have been expended as of June 30, 2023:



Please see Website for additional information:
<https://www.albanyga.gov/about-us/city-manager-s-office/splost-2/t-splost>

TSPLOST

DESCRIPTION

In March 2019, Dougherty County voters approved the TSPLOST (Transportation Special Purpose Local Option Sales Tax) referendum that allowed for the addition of a one-cent tax to fund a diverse list of community projects.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	12,364,446	10,500,000	10,500,000
TRANSFER FROM FUND BALANCE	0	5,626,639	6,037,031
TOTAL REVENUE	12,364,446	16,126,639	16,537,031
PERSONNEL EXPENSES	40,863	0	0
OPERATING EXPENSES	372,582	8,400,000	12,037,031
CAPITAL OUTLAY	326,580	7,726,639	4,500,000
TOTAL	740,025	16,126,639	16,537,031
NET GAIN/(LOSS)	11,624,420	0	0
FULL TIME POSITIONS	0	0	0

		TSPLOST			
BUSINESS UNIT	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE +(-)
7101	Roadway Improvements	257,591	8,400,000	12,037,031	3,637,031
7103	Alley Paving	0	1,500,000	0	(1,500,000)
7104	Multi-Purpose Trails	52,186	30,000	0	(30,000)
7105	Airport Improvements	0	3,500,000	3,500,000	0
7106	Street Paving-Unpaved Streets	36,476	591,745	0	(591,745)
7107	Railroad Crossing Improvements	0	179,894	0	(179,894)
7108	Intersection Improvements	0	500,000	0	(500,000)
7109	Roadway Widening	285	0	0	0
7110	Traffic Calming Devices	375,711	0	1,000,000	1,000,000
7111	Traffic Signals & Pedestrian Upgr	17,776	725,000	0	(725,000)
7112	Traffic Control Center Upgrade	0	200,000	0	(200,000)
7113	Downtown Sidewalk Improvemen	0	500,000	0	(500,000)
Total		740,025	16,126,639	16,537,031	410,392



Gortatowsky Park

GORTATOWSKY PARK

DESCRIPTION

A testamentary gift presented to the City of Albany from Henry K. Gortatowsky to be used for the purpose of a municipal park and/or recreation center in the form of permanent improvements. The park was presented to the City on March 26, 1991. The park shall be known and designated as Gortatowsky Park.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUE	30	6,145	9,972
OPERATING EXPENSE	0	6,145	9,972
NET GAIN/(LOSS)	30	0	0
FULL TIME POSITION	0	0	0

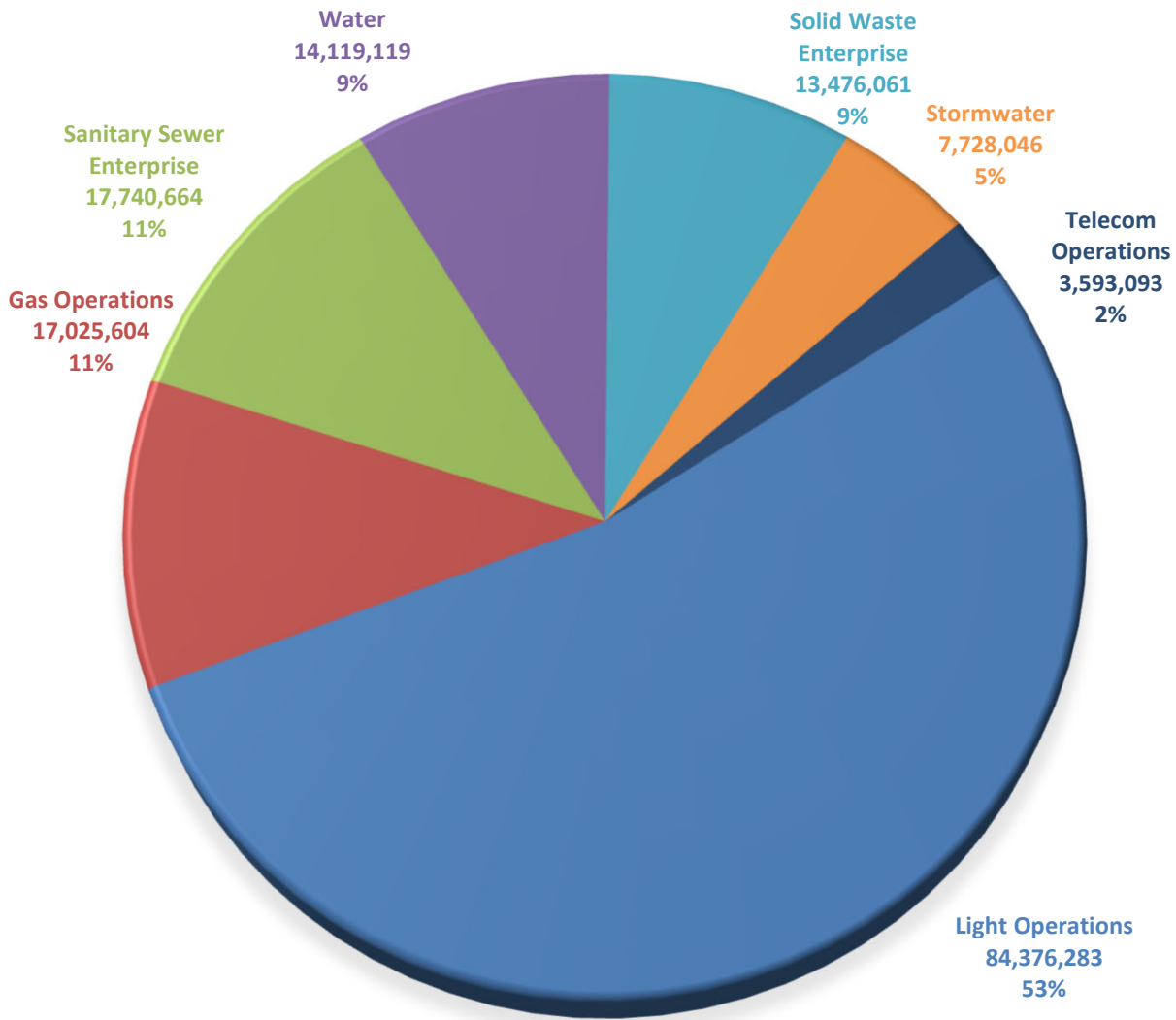
GORTATOWSKY PARK

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE +(-)
7402					
7510	Professional Services	0	6,145	9,972	3,827
	Total	0	6,145	9,972	3,827



Utility Funds

City of Albany Adopted Budget FY 2024 Utility Funds



Total Expenses
\$158,058,870

UTILITY FUNDS SUMMARY

This Summary contains all Utility Funds that provide services to the community. This includes Solid Waste, Sewer, Stormwater, Light, Gas, Water, and Telecommunications.

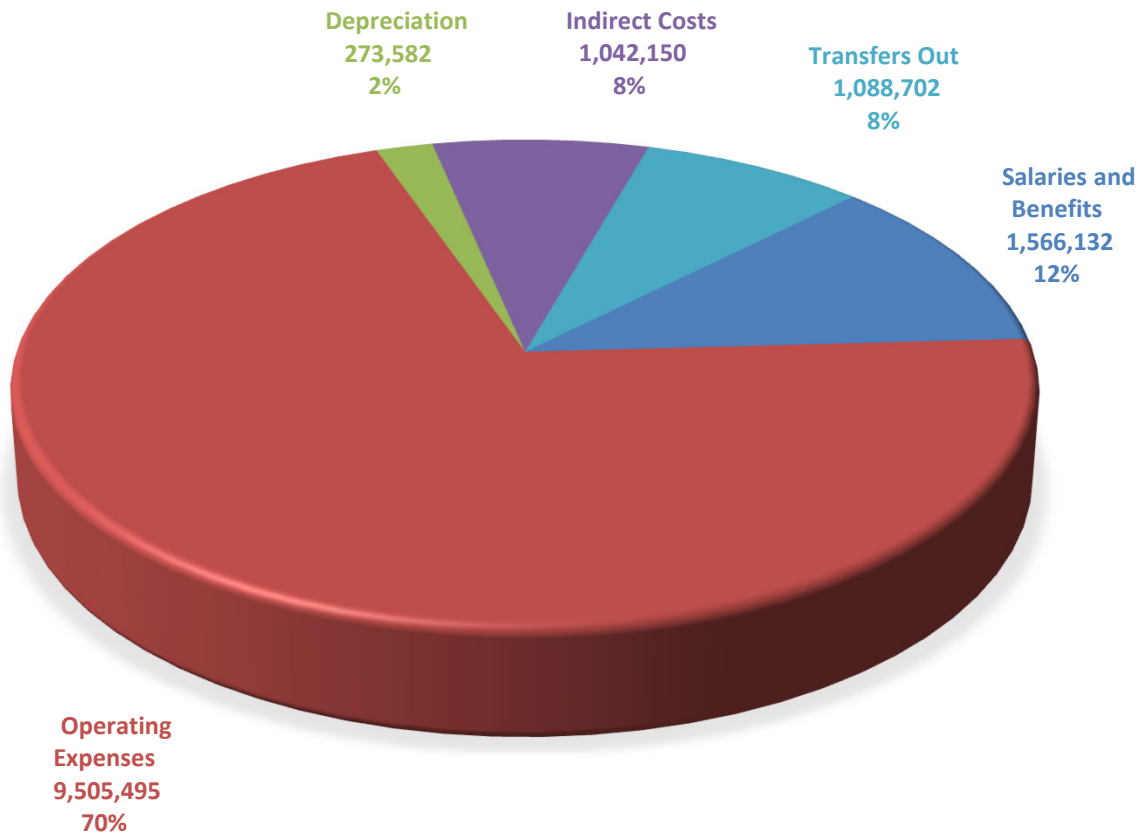
MAJOR OBJECT OF EXPENDITURE	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
Revenues	154,640,442	166,867,838	168,874,078
Transfers In	1,174,023	1,260,740	1,325,740
Total Revenue	155,814,466	168,128,578	170,199,818
Cost of Goods Sold	76,978,084	74,229,499	69,333,438
Personnel Services	11,937,269	15,978,065	17,023,530
Operating Expense	22,639,641	22,931,351	24,987,004
Depreciation Expense	9,393,140	9,332,158	9,227,245
Indirect Costs	16,746,360	17,105,088	19,419,447
Utility Transfers Out	17,581,252	17,969,458	18,068,206
Total Expenditures	155,275,745	157,545,619	158,058,870
Net Operating Revenues Over Expenses	538,721	10,582,959	12,140,948
Non-Operating Revenues/(Expenses)	11,210,246	375,000	375,000
Net Revenues Over Expenditures	11,748,967	10,957,959	12,515,948
Debt Service Summary			
Series 2001 Principal Payment	745,000	770,000	0
GEFA Principal Payment	79,604	80,726	81,863
Series 2005 Principal Payment	460,000	485,000	505,000
AMI Payment	3,043,000	3,133,000	3,227,000
Total	4,327,604	4,468,726	3,813,863
Capital Projects Summary			
CSS Project	2,762,128	24,835,000	24,445,000
All Other Utility Capital Projects	5,950,751	4,701,684	8,579,126
Total	8,712,879	29,536,684	33,024,126
FULL TIME POSITIONS	239	242	243

Current Active Full-time Employees 165
 Number of Vacancies 77



Solid Waste

City of Albany Adopted Budget FY 2024 Solid Waste Department



Total Expenses
\$13,476,061

SOLID WASTE SUMMARY

DESCRIPTION

The Solid Waste Division ensures that solid waste generated by both residential and commercial customers is collected and disposed of properly. The division also performs special clean-up projects, removing garbage, trash and litter from public property, streets and rights-of-way. In addition, the division provides support for neighborhood clean-up projects. The division is comprised of five sections - Administration, Residential East, Residential West, Commercial, and Special Services.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets

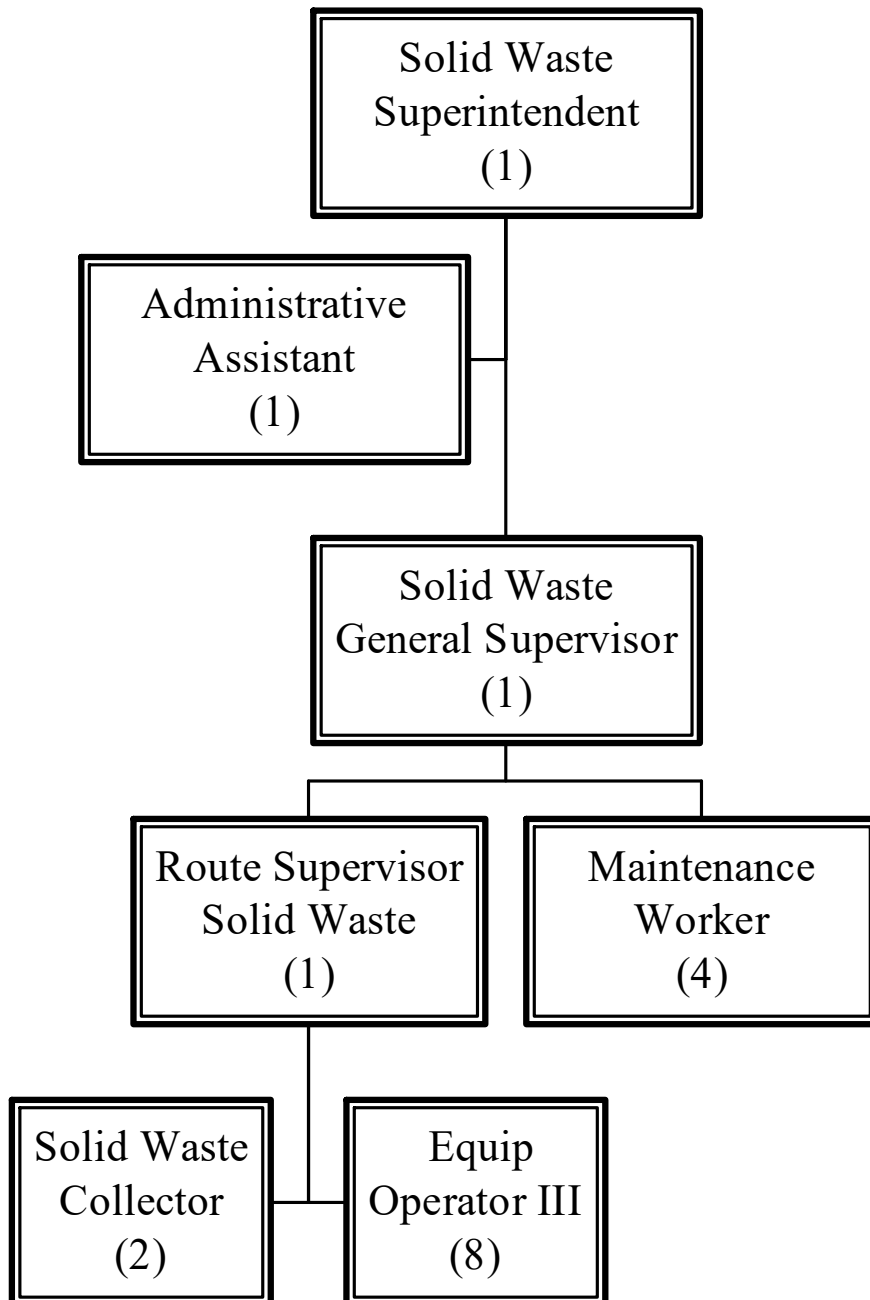
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Actuals
Performance Measure 1: % On-Time Collection on Residential Pick U	80%	90%	90%	99%
Performance Measure 2: # of New Commercial Customers (and Customer Retention)	134	100	100	100
Performance Measure 3: % of Residential Barrels Audited	25%	30%	50%	100%
Performance Measure 4: # of Community Events Assisted	8	12	12	12
Performance Measure 5: % of Commercial Accounts Audited	N/A	N/A	N/A	100%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Solid Waste Fund



SOLID WASTE SUMMARY

DESCRIPTION

The Solid Waste Division ensures that solid waste generated by both residential and commercial customers is collected and disposed of properly. The division also performs special clean-up projects, removing garbage, trash and litter from public property, streets and rights-of-way. In addition, the division provides support for neighborhood clean-up projects. The division is comprised of four sections - Administration, Residential, Commercial, and Special Services.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUE	12,461,120	13,099,000	13,608,777
PERSONNEL EXPENSES	957,268	1,470,805	1,566,132
OPERATING EXPENSES	9,029,815	9,166,638	9,515,851
DEPRECIATION EXPENSE	298,125	262,926	263,226
INDIRECT COSTS	977,503	959,279	1,042,150
TRANSFER TO GENERAL FUND	1,048,450	1,113,415	1,088,702
TOTAL EXPENSES	12,311,161	12,973,063	13,476,061
NET INCOME/ (LOSS)	149,959	125,937	132,716
<u>Capital Projects Summary</u>			
Requested Total	0	870,583	175,880
FULL TIME POSITIONS	18	18	18

Current Active Full-Time Employees 17

Number of Vacancies 1

SOLID WASTE ADMINISTRATION

DESCRIPTION

The Solid Waste Administration Section provides administrative support for the other sections and ensures that all functions of the division are coordinated and carried to completion. This section prepares and tracks correspondence, receives and resolves customer complaints, tracks the division budget, prepares the payroll, and performs many other administrative duties as required.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES *	(118,197)	316,444	325,405
OPERATING EXPENSES	221,060	276,750	240,201
DEPRECIATION EXPENSE	35,539	35,539	35,539
INDIRECT COSTS	977,503	959,279	1,042,150
TRANSFER TO GENERAL FUND	1,048,450	1,113,415	1,088,702
TOTAL EXPENSES	2,164,354	2,701,427	2,731,997

FULL TIME POSITIONS	3	3	3
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Class Title

Administrative Assistant	1	1	1
General Supervisor	1	1	1
Superintendent, Solid Waste	1	1	1
TOTAL	3	3	3

SOLID WASTE ADMINISTRATION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3902					
7110	Regular Wages	178,304	220,155	228,608	8,453
7120	Overtime Wages	2,549	0	250	250
7210	W/C Insurance	11,572	12,879	13,388	509
7230	Uniforms	5,960	8,367	8,367	0
7260	FICA Matching	13,761	16,842	17,508	666
7270	Pension Matching	(358,997)	26,419	27,463	1,044
7280	Insurance Matching	26,409	26,782	24,821	(1,961)
7290	Contribution Matching	2,247	5,000	5,000	0
7550	Communications	3,197	4,000	4,000	0
7600	Travel	0	660	660	0
7630	Train/Cont. Education	0	1,140	1,140	0
7700	Risk Allocation	71,466	79,435	82,544	3,109
7870	Maint: Motor Equip.	10,502	5,308	8,782	3,474
7880	Maint: Mach/Imp/Tools	1,747	2,732	2,575	(157)
7900	Utilities	4,769	5,000	6,700	1,700
7990	Dues and Fees	2,744	3,150	3,400	250
8010	Supplies	4,008	2,000	2,000	0
8016	Small Equip	0	2,100	2,200	100
8110	Motor Fuel	3,775	5,525	0	(5,525)
8150	Food	700	700	1,200	500
8971	Bad Debt Allowance	118,151	165,000	125,000	(40,000)
8900	Depreciation	35,539	35,539	35,539	0
8951	Indirect Cost	977,503	959,279	1,042,150	82,871
5992	Operating Transfers Out	1,048,450	1,113,415	1,088,702	(24,713)
	Total	2,164,354	2,701,427	2,731,997	30,570

SOLID WASTE/RESIDENTIAL

DESCRIPTION

The Solid Waste Residential Division ensures the health and well-being of citizens of the City by collecting and properly disposing solid waste generated by residential customers.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	0	0	0
OPERATING EXPENSES	7,126,674	7,411,655	7,411,655
DEPRECIATION EXPENSE	0	0	0
TOTAL EXPENSES	7,126,674	7,411,655	7,411,655
FULL TIME POSITIONS	0	0	0

SOLID WASTE/RESIDENTIAL

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3904					
7510	Professional Services	7,126,674	7,411,655	7,411,655	0
	Total	7,126,674	7,411,655	7,411,655	0

* The City contracts with garbage pickup contractor in order to service the residential section

SOLID WASTE/COMMERCIAL

DESCRIPTION

The Solid Waste Commercial Division collects and disposes of solid waste generated by commercial customers.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	593,017	649,291	708,155
OPERATING EXPENSES	1,566,923	1,348,857	1,656,406
DEPRECIATION EXPENSE	262,586	227,387	227,687
TOTAL EXPENSES	2,422,526	2,225,535	2,592,248

FULL TIME POSITIONS	9	9	9
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Class Title

Equipment Operator III	8	8	8
Solid Waste Route Supervisor	1	1	1
TOTAL	9	9	9

SOLID WASTE/COMMERCIAL

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3905					
7110	Regular Wages	326,343	357,265	388,236	30,971
7120	Overtime	68,496	80,000	80,000	0
7210	W/C Insurance	22,479	31,396	33,619	2,223
7260	FICA Matching	30,445	33,451	35,820	2,369
7270	Pension Matching	50,036	52,472	56,188	3,716
7280	Insurance Matching	90,875	90,707	109,292	18,585
7290	Contribution Matching	4,344	4,000	5,000	1,000
7512	Tech.Svcs(Surveys,DP)	731,377	730,901	741,551	10,650
7514	Contract Labor (Temp)	52,835	42,000	61,000	19,000
7870	Maint: Motor Equip.	553,310	304,523	530,735	226,212
7880	Maint: Mach/Imp/Tools	20,479	25,000	27,000	2,000
8010	Supplies	6,248	7,258	7,200	(58)
8016	Small Equip	57,126	64,100	69,000	4,900
8110	Motor Fuel	145,548	175,075	219,920	44,845
8900	Depreciation	262,586	227,387	227,687	300
Total		2,422,526	2,225,535	2,592,248	366,713

SOLID WASTE/SPECIAL SERVICES

DESCRIPTION

The Solid Waste Special Services Division is responsible for the enforcement of the Solid Waste Ordinance.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	482,449	505,070	532,572
OPERATING EXPENSES	115,158	129,376	207,589
TOTAL EXPENSES	597,607	634,446	740,161
FULL TIME POSITIONS	6	6	6

Class Title

* Code Enforcement Inspector I	0	0	0
* Code Enforcement Ofcr (Sworn)	0	0	0
Solid Waste Collector	2	2	2
Maintenance Workers	4	4	4
TOTAL	6	6	6

* Headcount for 1 Code Enforcement Inspector & 1 Code Enforcement Officer are located in Code Enforcement Budget

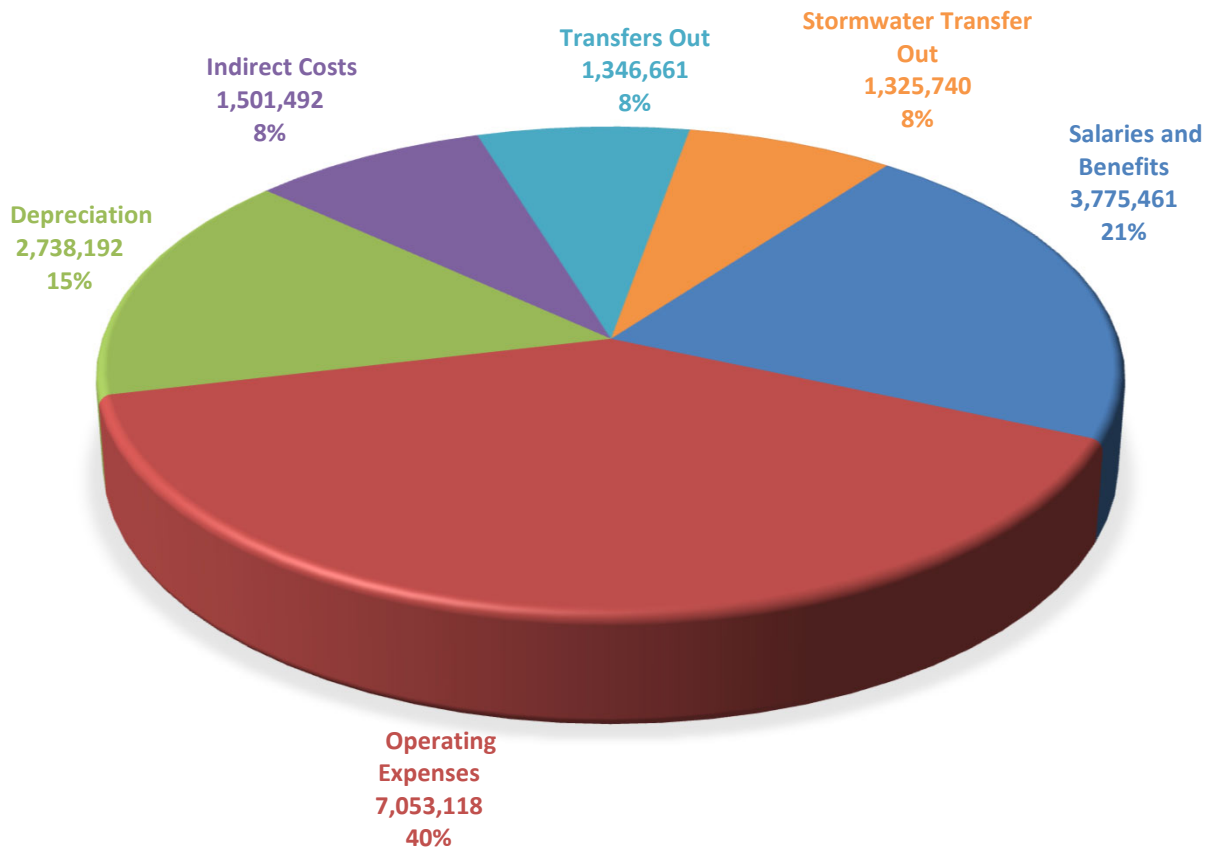
SOLID WASTE/SPECIAL SERVICES

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3906					
7110	Regular Wages	274,646	264,732	277,370	12,638
7120	Overtime	46,326	70,000	70,000	0
7210	W/C Insurance	26,208	28,563	29,641	1,078
7260	FICA Matching	21,230	25,607	26,574	967
7270	Pension Matching	35,437	40,168	41,684	1,516
7280	Insurance Matching	74,897	72,000	83,303	11,303
7290	Contribution Matching	3,704	4,000	4,000	0
7514	Contract Labor (Temp)	105,929	119,434	181,000	61,566
7600	Travel	0	1,400	1,500	100
7630	Train/Cont. Education	0	900	1,000	100
7870	Maint: Motor Equip.	1,871	0	4,062	4,062
8010	Supplies	1,568	2,200	5,000	2,800
8110	Motor Fuel	2,163	0	4,671	4,671
8900	Depreciation	3,628	5,442	10,356	4,914
Total		597,607	634,446	740,161	105,715



Sanitary Sewer

City of Albany Adopted Budget FY 2024 Sewer Department



Total Expenses
\$17,740,664

**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS DIVISION SUMMARY**

DESCRIPTION

The Sewer Systems Division operates and maintains the Wastewater Treatment Plant, Sanitary Sewer Lift Stations, Wastewater Sampling Program, Utility Locates, and the Sanitary Sewer Maintenance and Construction Sections. The Sewer Systems Division, which is a part of the Public Works Department, is responsible for the maintenance of all Sanitary Sewers within the City of Albany Sewer System and for the operation of the main Water Pollution Control Plant and 86 Pump/Lift Stations.

STRATEGIC PRIORITIES (SP)

SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

SP I, G&O 3: Revenue Enhancements

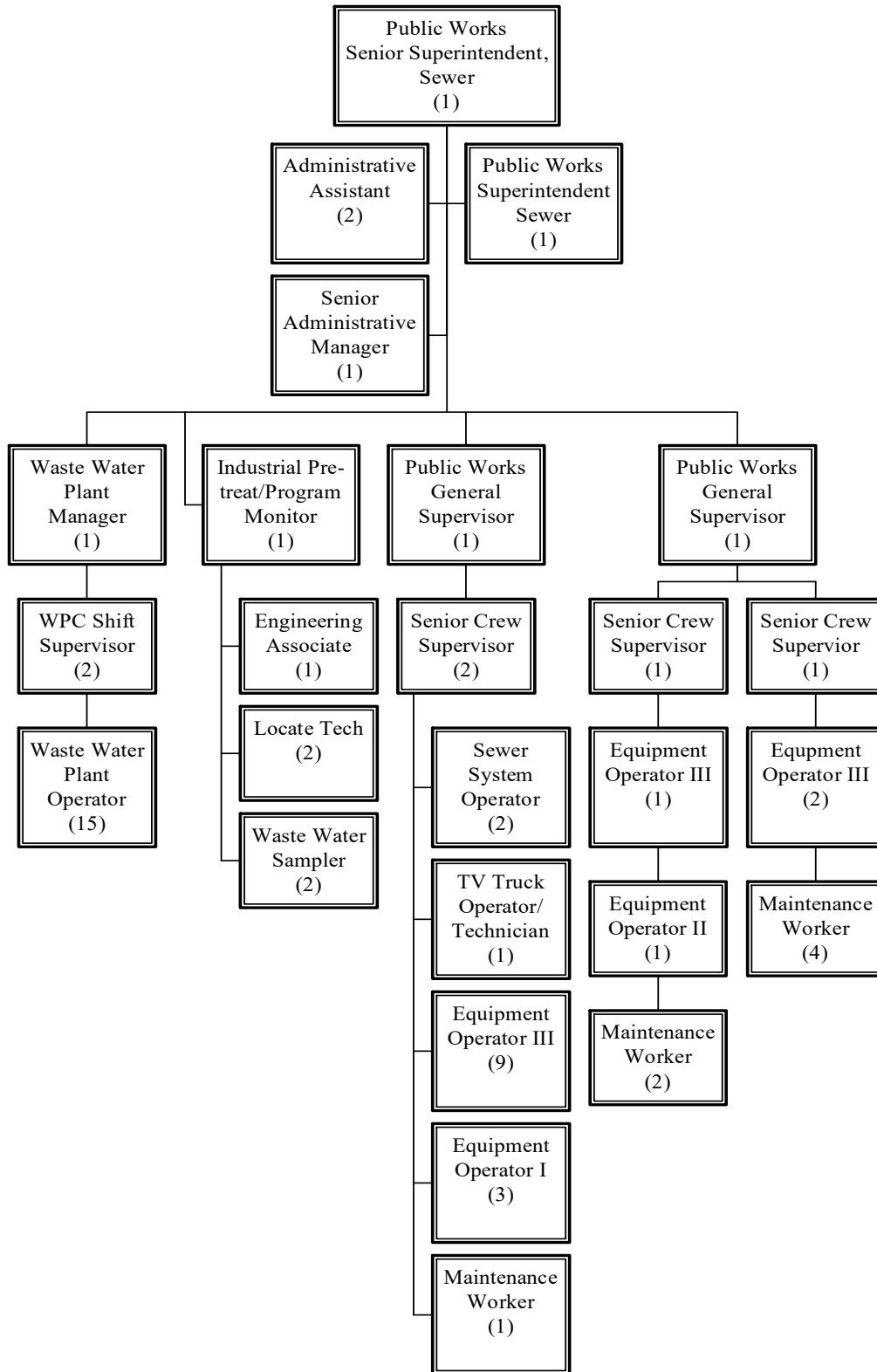
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP VI, G&O 3, PM 1: # New Customers	16	30	25	30
Completion of Year 1 of the 10 Year plan	N/A	N/A	15%	30%

SP I = Safe, Sustainable, & Business Friendly SP II = Economic Development & Jobs SP III = Infrastructure & Asset Management SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play SP V = Effective & Excellent Service Delivery SP VI = Fiscal Responsibility
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Sanitary Sewer Fund



**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS DIVISION SUMMARY**

DESCRIPTION

The Sewer Systems Division operates and maintains the Wastewater Treatment Plant, Sanitary Sewer Lift Stations, Wastewater Sampling Program, Utility Locates, and the Sanitary Sewer Maintenance and Construction Sections. The Sewer Systems Division is responsible for the maintenance of all Sanitary Sewers within the City of Albany Sewer System and for the operation of the main Water Pollution Control Plant and 86 Pump/Lift Stations.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUE	17,615,770	16,936,418	18,159,000
PERSONNEL SERVICES	2,766,388	3,597,995	3,775,461
OPERATING EXPENSES	6,113,039	6,559,458	7,053,118
DEPRECIATION EXPENSE	2,887,606	2,871,813	2,738,192
INDIRECT COSTS	1,265,100	1,328,075	1,501,492
TRANSFER OUT STORMWATER	1,174,023	1,260,740	1,325,740
TRANSFER OUT GENERAL FUND	1,239,262	1,332,433	1,346,661
TOTAL EXPENSES	15,445,418	16,950,514	17,740,664
PLUS: CAPITAL CONTRIBUTION	434,798	0	0
NET INCOME (LOSS)	2,605,150	(14,096)	418,336

Debt Service Summary

Series 2001 Principal Payment	745,000	770,000	0
Total Debt Service Payments	745,000	770,000	0

Capital Projects Summary	2,759,715	24,938,042	26,006,760
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FULL TIME POSITIONS	61	61	61
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Current Active Full-Time Employees 44

Number of Vacancies 17

**SANITARY SEWER ENTERPRISE FUND
WATERWASTE TREATMENT**

DESCRIPTION

The 32 MGD Joshua Street Wastewater Treatment Plant provides treatment of the municipal wastewater to ensure that all State and Federal Pollution guidelines and discharge permit limits are met. The process ensures that the treated wastewater which is discharged into the receiving stream will not pose any threat to users of those waters. Proper, efficient wastewater treatment includes physical and biological treatment of sewage and proper disinfection of the final effluent prior to its discharge into the receiving stream to prevent the possible spread and multiplication of potential life threatening, disease causing bacteria. As better water pollution control is achieved, public health protection is improved.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	790,277	1,179,924	1,247,805
OPERATING EXPENSES	3,757,632	4,177,797	4,612,005
DEPRECIATION EXPENSE	1,736,304	1,760,053	1,549,120
TOTAL	6,284,214	7,117,774	7,408,930
FULL TIME POSITIONS	19	19	19

Class Title

Maintenance Worker	1	0	0
Administrative Assistant	0	1	1
Wastewater Plant Manager	1	1	1
Wastewater Plant Operator I	15	15	15
WPC Shift Supervisor	2	2	2
Total	19	19	19

SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3200					
7110	Regular Wages	638,500	768,682	807,650	38,968
7120	Overtime	59,880	43,000	43,000	0
7210	W/C Insurance	25,392	30,195	19,990	(10,205)
7230	Uniforms	5,045	5,500	6,900	1,400
7260	FICA Matching	49,772	62,094	65,075	2,981
7270	Pension Matching	(187,850)	97,402	102,078	4,676
7280	Insurance Matching	190,673	164,051	194,112	30,061
7290	Contribution Matching	8,866	9,000	9,000	0
7510	Professional Services	4,200	8,000	8,000	0
7512	Tech.Svcs(Surveys,DP) *	2,135,433	2,375,664	2,634,230	258,566
7550	Communications	13,035	28,060	28,060	0
7600	Travel	1,901	2,400	6,000	3,600
7630	Train/Cont. Education	1,368	1,800	3,000	1,200
7860	Maint: Buildings	2,343	3,000	3,000	0
7870	Maint: Motor Equipment	8,513	15,476	13,086	(2,390)
7880	Maint: Mach/Imp/Tools	365,011	475,143	505,700	30,557
7900	Utilities	1,023,019	900,000	950,000	50,000
7990	Dues & Fees	6,018	6,000	6,000	0
8009	Licenses(CDL,CPA,Etc)	0	1,300	0	(1,300)
8010	Supplies	185,202	331,150	416,930	85,780
8016	Small Equip	1,671	2,500	10,500	8,000
8017	Printing(Not Std Forms)	250	300	300	0
8018	Books & Subscriptions	0	0	450	450
8050	Rental of Equipment	7,912	25,000	25,000	0
8110	Motor Fuel	1,721	2,004	1,749	(255)
8970	Bad Debt	36	0	0	0
8900	Depreciation	1,736,304	1,760,053	1,549,120	(210,933)
Total		6,284,214	7,117,774	7,408,930	291,156

* Includes approximately \$1.8M in a maintenance contract to assist with the upkeep the wastewater treatment plant and also \$800K for a contractor to transport grit and bio-solids.

**SAINTARY SEWER ENTERPRISE FUND
WASTEWATER TREATMENT/LIFT STATIONS**

DESCRIPTION

Operates and maintains 85 combination and sanitary sewer lift stations that move wastewater to the Treatment Plant.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
OPERATING EXPENSES	788,653	709,000	805,100
DEPRECIATION EXPENSE	715,871	715,539	715,539
TOTAL	1,504,524	1,424,539	1,520,639
FULL TIME POSITIONS	0	0	0

SAINTARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3201					
7550	Communications	69,191	60,000	64,000	4,000
7860	Maint: Buildings	527	0	0	0
7880	Maint: Mach/Imp/Tools	263,317	220,000	235,000	15,000
7900	Utilities	449,957	379,000	453,500	74,500
8010	Supplies	884	10,000	10,600	600
8050	Rental of Equipment	4,777	40,000	42,000	2,000
8900	Depreciation	715,871	715,539	715,539	0
	Total	1,504,524	1,424,539	1,520,639	96,100

**SANITARY SEWER ENTERPRISE FUND
WASTEWATER TREATMENT/ADMINISTRATION**

DESCRIPTION

The Sewer Systems Administration Section is responsible for scheduling all work tasks for the Division, monitoring expenditures, preparing and administering the budget, preparing weekly and monthly reports, maintaining permit compliance, scheduling training programs and completing all other administrative duties as necessary. Debt service and GMA payments for maintenance and construction equipment are also included within this cost center.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	443,308	670,330	727,366
OPERATING EXPENSES	758,119	745,267	671,276
DEPRECIATION	114,300	116,077	122,709
INDIRECT COSTS	1,265,100	1,328,075	1,501,492
TRANSFER OUT	2,413,285	2,593,173	2,672,401
TOTAL	4,994,112	5,352,922	5,695,244
FULL TIME POSITIONS	6	6	6

Class Title

Administrative Assistant	1	1	1
Public Works General Supervisor	2	2	2
Public Works Supt., Sewer	1	1	1
Sewer Maintenance Engineer	1	1	0
Public Works Senior Superintendent	0	0	1
Senior Administrative Manager	1	1	1
TOTAL	6	6	6

SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3400					
7110	Regular Wages	271,645	424,497	443,021	18,524
7120	Overtime	1,043	1,500	1,500	0
7130	Part Time	30,394	76,000	76,000	0
7210	W/C Insurance	11,753	14,859	15,407	548
7230	Uniforms	7,591	19,000	19,000	0
7260	FICA Matching	26,666	38,403	39,820	1,417
7270	Pension Matching	31,345	51,120	53,343	2,223
7280	Insurance Matching	58,929	39,951	74,275	34,324
7290	Contribution Matching	3,943	5,000	5,000	0
7510	Professional Services	25,020	35,000	35,000	0
7550	Communications	10,304	13,940	13,940	0
7630	Train/Cont. Education	0	1,000	1,000	0
7700	Risk Allocation	559,116	532,339	378,822	(153,517)
7870	Maint: Motor Equipment	22,636	14,140	18,258	4,118
7880	Maint: Mach/Imp/Tools	(286)	10,163	8,861	(1,302)
7900	Utilities	41,087	35,000	43,000	8,000
7990	Dues and Fees	600	617	650	33
8009	Licenses (CDL,CPA,Etc)	0	133	750	617
8010	Supplies	12,183	9,100	9,100	0
8017	Printing (Not Std Forms)	0	300	350	50
8110	Motor Fuel	9,727	17,785	10,345	(7,440)
8150	Employee Appreciation	905	750	1,200	450
8971	Bad Debt Allowance	76,826	75,000	150,000	75,000
8900	Depreciation	114,300	116,077	122,709	6,632
8951	Indirect Costs	1,265,100	1,328,075	1,501,492	173,417
5992	Operating Transfers Out	2,413,285	2,593,173	2,672,401	79,228
	Total	4,994,112	5,452,922	5,695,244	242,322

**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS - MAINTENANCE**

DESCRIPTION

The Maintenance Section is responsible for general sewer system maintenance including: installing and repairing taps; repairing Albany Utility cuts; repairing breaks in small sewer lines; repairing catch basins; cleaning and removing grease, roots, and sand from sewer structures and pipes; televising lines to locate problems; and providing 24 hour trouble truck assistance for City infrastructure problems or overflows.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	867,923	988,626	1,009,382
OPERATING EXPENSES	517,039	516,443	560,786
DEPRECIATION EXPENSE	218,983	166,032	267,010
TOTAL	1,603,945	1,671,101	1,837,178
FULL TIME POSITIONS	18	18	18

Class Title

Maintenance Worker	1	1	1
Equipment Operator I	3	3	3
Crew Supervisor, Senior	2	2	2
TV Truck Operator/Technician	1	1	1
Sewer System Operator	2	2	2
Equipment Operator III	9	9	9
TOTAL	18	18	18

SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3404					
7110	Regular Wages	489,096	613,088	601,115	(11,973)
7120	Overtime	57,210	58,000	60,000	2,000
7210	W/C Insurance	31,096	41,144	23,866	(17,278)
7230	Uniforms	84	0	0	0
7260	FICA Matching	37,955	51,338	50,575	(763)
7270	Pension Matching	60,061	80,531	79,334	(1,197)
7280	Insurance Matching	184,015	135,525	185,492	49,967
7290	Contribution Matching	8,407	9,000	9,000	0
7512	Tech.Svcs (Surveys,DP)	62,002	75,000	79,500	4,500
7870	Maint: Motor Equipment	310,982	247,532	299,712	52,180
7880	Maint: Mach/Imp/Tools	3,987	10,000	10,000	0
8010	Supplies	77,798	83,000	83,000	0
8016	Small Equip	9,986	6,000	6,000	0
8110	Motor Fuel	52,284	94,911	82,574	(12,337)
8900	Depreciation	218,983	166,032	267,010	100,978
	Total	1,603,945	1,671,101	1,837,178	166,077

**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS -CONSTRUCTION**

DESCRIPTION

The Construction Section is responsible for installing and repairing the larger sanitary, combination and storm sewer lines located throughout the City. This section is also responsible for the clearing and grading of large ditch sections and the maintenance of sewer right-of-ways.

Major Object of Expenditure	ACTUAL	ADOPTED	ADOPTED
	2021/2022	2022/2023	2023/2024
PERSONNEL SERVICES	311,970	407,397	420,136
OPERATING EXPENSES	147,926	229,362	222,360
DEPRECIATION EXPENSE	85,882	97,845	67,547
TOTAL	545,777	734,604	710,043
FULL TIME POSITIONS	12	12	12

Class Title

Equipment Operator III	3	3	3
Equipment Operator II	1	1	1
Maintenance Worker	6	6	6
Crew Supervisor, Senior	2	2	2
TOTAL	12	12	12

SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3408					
7110	Regular Wages	180,786	252,198	263,739	11,541
7120	Overtime	5,207	5,000	5,000	0
7210	W/C Insurance	6,863	11,857	12,389	532
7260	FICA Matching	12,914	19,676	20,559	883
7270	Pension Matching	21,798	30,864	32,249	1,385
7280	Insurance Matching	83,572	86,802	85,200	-1,602
7290	Contribution Matching	829	1,000	1,000	0
7870	Maint: Motor Equipment	109,532	120,764	111,162	-9,602
7880	Maint: Mach/Imp/Tools	894	0	0	0
8010	Supplies	19,616	70,000	70,000	0
8016	Small Equip	928	2,500	2,500	0
8050	Rental of Equipment	83	5,000	5,000	0
8110	Motor Fuel	16,873	31,098	33,698	2,600
8900	Depreciation	85,882	97,845	67,547	-30,298
	Total	545,777	734,604	710,043	-24,561

**SANITARY SEWER ENTERPRISE FUND
WASTEWATER SAMPLING & UTILITY LOCATION**

DESCRIPTION

The Industrial Wastewater Sampling and Utility Location Section monitors industry to insure compliance with the City's Comprehensive Solid Waste, Wastewater and Sewer Pretreatment Ordinance and takes necessary action to correct violations. The Section also checks on reported violations, inspects each Industry to insure all reported chemicals are stored properly to protect City collection and treatment systems, and monitors POTW (Publicly-Owned Treatment Works) for priority pollutants as required by EPD. This Section has also handles the grease monitoring program, CSO inspections, the Watershed Protection program as required by the State and all sewer utility "locates" within the City of Albany as required by the Utility Protection Center.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	352,910	351,718	370,772
OPERATING EXPENSES	143,670	181,589	181,591
DEPRECIATION EXPENSE	16,267	16,267	16,267
TOTAL	512,846	549,574	568,630
FULL TIME POSITIONS	6	6	6

Class Title

Indust. Pre-Treatment Monitor,Supv.	1	1	1
Engineering Associate	1	1	1
Wastewater Sampler	2	2	2
Locate Technician	2	2	2
TOTAL	6	6	6

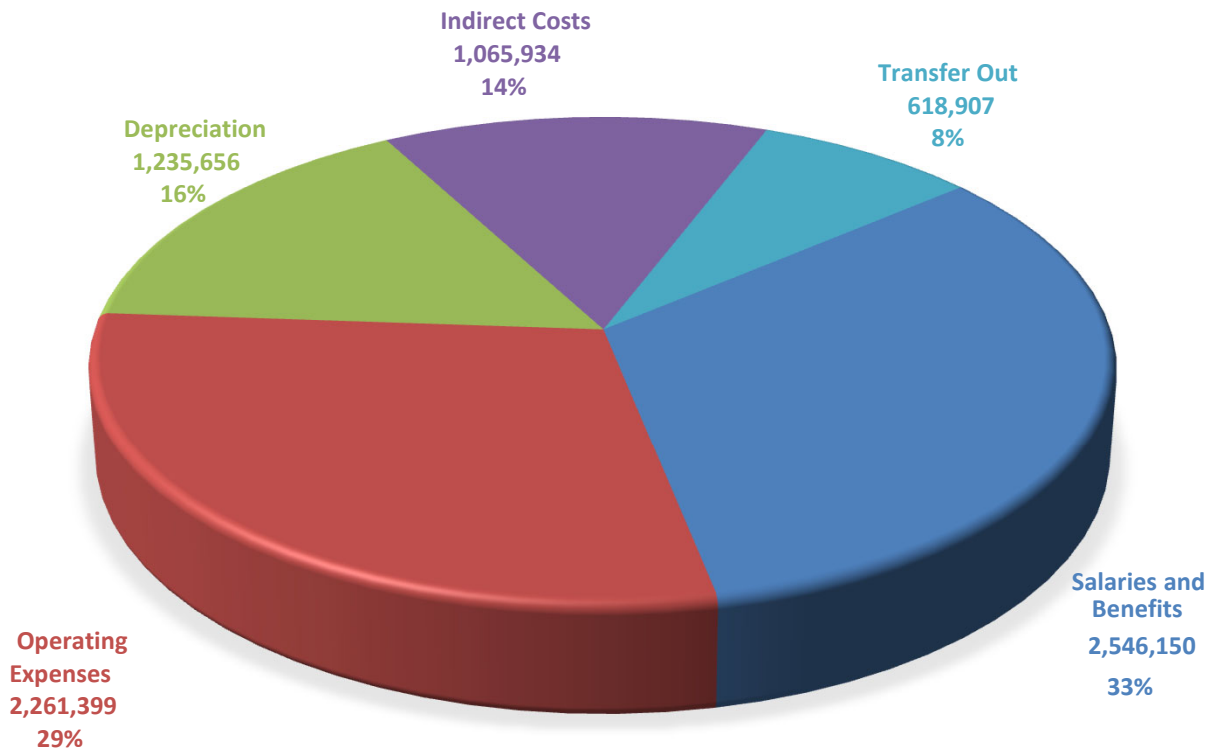
SANITARY SEWER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
3600					
7110	Regular Wages	252,713	248,924	264,349	15,425
7120	Overtime	329	500	500	0
7210	W/C Insurance	8,883	9,665	10,263	598
7260	FICA Matching	17,967	19,081	20,261	1,180
7270	Pension Matching	29,284	29,931	31,782	1,851
7280	Insurance Matching	41,344	41,117	41,117	0
7290	Contribution Matching	2,389	2,500	2,500	0
7512	Tech.Svcs(Surveys,DP)	101,865	111,900	111,900	0
7600	Travel	964	0	0	0
7630	Train/Cont. Education	850	0	0	0
7870	Maint: Motor Equipment	6,293	18,373	16,617	(1,756)
7880	Maint: Mach/Imp/Tools	2,521	11,500	15,000	3,500
8009	Licenses (CDL, CPA, ETC)	360	0	0	0
8010	Supplies	6,531	6,500	6,500	0
8016	Small Equip	15,724	20,000	20,000	0
8110	Motor Fuel	8,563	13,316	11,574	(1,742)
8900	Depreciation	16,267	16,267	16,267	(0)
	Total	512,846	549,574	568,630	19,056



Stormwater

City of Albany Adopted Budget FY 2024 Stormwater Department



Total Expenses
\$7,728,046

**STORMWATER ENTERPRISE FUND
STORMWATER DIVISION SUMMARY**

DESCRIPTION

The Stormwater Management consists of the following:

Engineering for reporting and record keeping for the Federal Clean Water Act. Street Sweeping for keeping gutters free from debris that can inhibit the functions of stormwater management system. Asphalt/Paving for keeping the paved roadways in a condition allowing for appropriate drainage. Grading/Construction for maintaining ditches, holding ponds, and installs driveways and pipes. Stormwater maintenance for maintaining all storm pumps stations and infrastructures along with City flood control structures.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business-Friendly

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

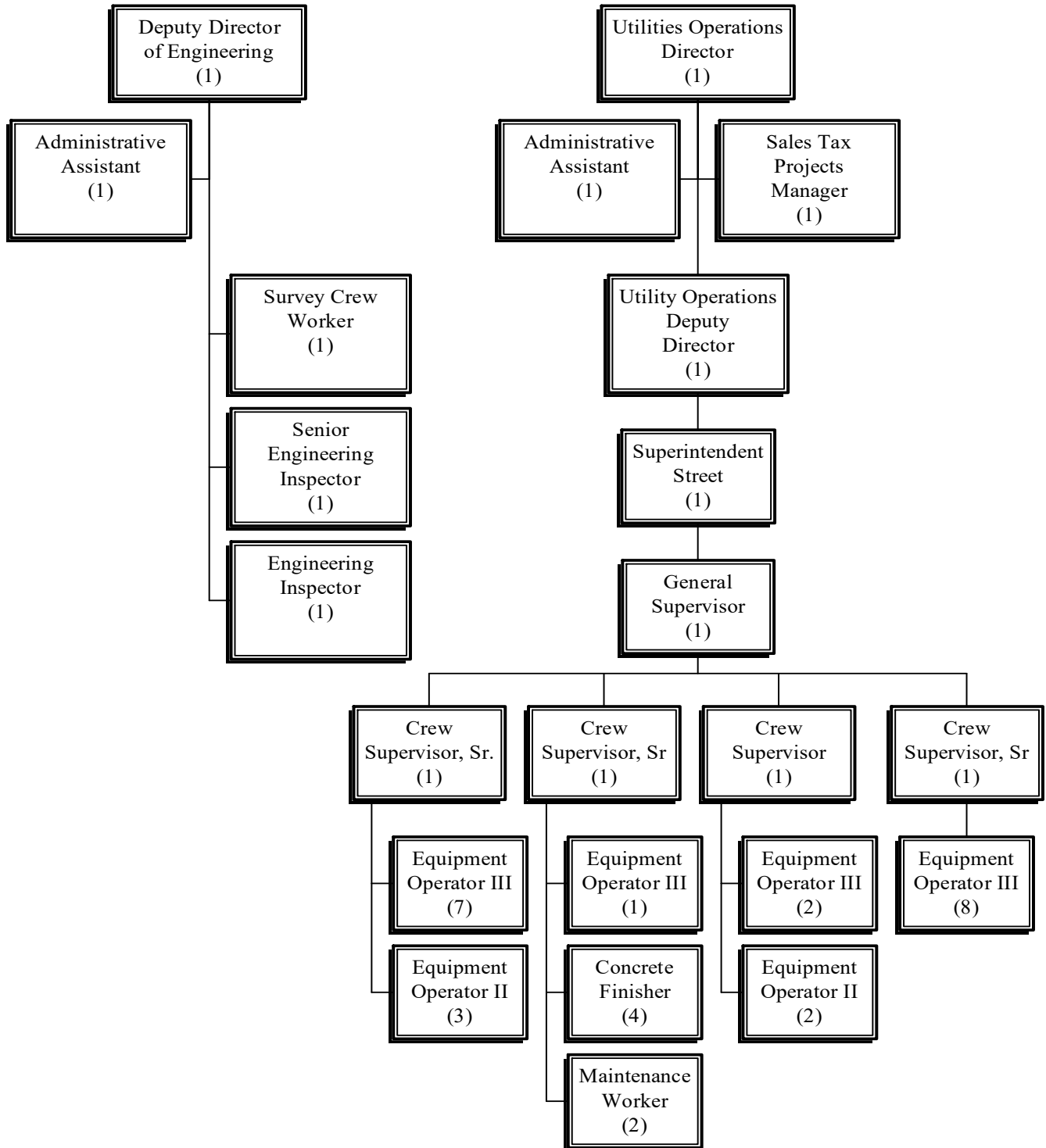
Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Actuals
SP I, G&O 1, PM 1: Length of Sidewalk Added Near Schools (in Feet)	5,280	5,280	5,280	5,280
SP I, G&O 1, PM 2: Miles of Streets Swept	47,000	47,000	42,000	47,000
SP I, G&O 1, PM 3: % of City Streets Swept	90	90	80	90
SP I, G&O 1, PM 4: Road Miles Resurfaced	32	32	24	21
SP I, G&O 1, PM 5: # of Miles in Very Poor Condition **	114	114	114	62
SP I, G&O 1, PM 6: # of Miles in Poor Condition **	237	237	237	237
SP I, G&O 1, PM 7: % Complete - Assessment of Paved Alleys	N/A	100%	100%	N/A
SP III, G&O 1, PM 1: Design of Three Oaks Pond	100%	100%	100%	N/A
SP III, G&O 1, PM 2: Design Storm Mitigation of Bellingham Pond	100%	100%	100%	N/A
SP III, G&O 1, PM 3: Design Storm Mitigation of Shannon Pond	95%	100%	100%	N/A
SP III, G&O 1, PM 4: Design of Camp Lane Pond	95%	100%	100%	N/A
SP III, G&O 1, PM 5: Design Storm Mitigation of 20 Acre Pond	50%	100%	100%	N/A
SP III, G&O 1, PM 6: Design Storm Mitigation of Mitchell Pond	100%	100%	100%	N/A
SP III, G&O 1, PM 7: Design of Pump Station #50	N/A	50%	50%	100%
SP III, G&O 1, PM 8: Design of E. Broad Ave - Clark Ave Sewer Separation	90%	100%	100%	N/A
SP III, G&O 1, PM 9: Design of Booker Ave Sewer Separation	75%	100%	75%	100%
SP III, G&O 1, PM 10: Construction Three Oaks Pond Phase I	N/A	N/A	N/A	100%
SP III, G&O 1, PM 11: Construction Storm Mitigation of Bellingham Pond	N/A	N/A	N/A	100%
SP III, G&O 1, PM 12: Construction Storm Mitigation of Shannon Pond	N/A	N/A	N/A	100%
SP III, G&O 1, PM 13: Construction E. Broad Ave - Clark Ave Sewer Separation	N/A	N/A	N/A	100%
SP III, G&O 1, PM 14: CSO 10-Year Mitigation Plan Design	N/A	N/A	N/A	75%

** Assessment was based on 2017 figures. This will be reevaluated in FY 2020. The resurfacing plan addresses the Very Poor Conditions first.

SP I = Safe, Sustainable, & Business Friendly SP II = Economic Development & Jobs SP III = Infrastructure & Asset Management SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play SP V = Effective & Excellent Service Delivery SP VI = Fiscal Responsibility
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Stormwater Fund



**STORMWATER ENTERPRISE FUND
STORMWATER DIVISION SUMMARY**

DESCRIPTION

The Stormwater Management Section is responsible for: engineering for reporting and record-keeping for the Federal Clean Water Act; street sweeping for keeping gutters free from debris that can inhibit the functions of stormwater management system; asphalt/paving for keeping the paved roadways in a condition allowing for appropriate drainage; grading/construction for ditches, holding ponds, and installation of driveways and pipes; and stormwater maintenance for maintaining all storm pumps stations and infrastructures along with City flood control structures.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUE	5,644,102	6,077,088	6,410,594
PERSONAL SERVICES	2,393,317	2,541,324	2,546,150
OPERATING EXPENSES	1,945,447	1,993,507	2,261,399
DEPRECIATION	1,204,987	1,214,455	1,235,656
INDIRECT COSTS	746,191	871,741	1,065,934
TRANSFER OUT	606,247	623,715	618,907
TOTAL EXPENSES	6,896,190	7,244,742	7,728,046
TRANSFERS IN	1,174,023	1,260,740	1,325,740
MISCELLANEOUS REVENUE	10,036	0	0
CAPITAL CONTRIBUTIONS	45,143	0	0
NET INCOME/ (LOSS)	(22,885)	93,086	8,288
Capital Projects Summary	89,527	712,976	1,175,000
FULL TIME POSITIONS	44	44	44

Current Active Full-Time Employees 31

Number of Vacancies 13

STORMWATER ENTERPRISE FUND

ENGINEERING

DESCRIPTION

The Engineering Department Stormwater Section monitors operations of the stormwater system to ensure compliance with the Federal Clean Water Act, as enforced by the Georgia Environmental Protection Division (EPD).

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL EXPENSES	746,502	377,075	387,794
OPERATING EXPENSES	21,267	46,386	45,819
DEPRECIATION EXPENSE	0	0	7,620
TOTAL	767,769	423,461	441,233
FULL TIME POSITIONS	5	5	5

Class Title

Deputy Director, Engineering	1	1	1
Engineering Inspector	1	1	1
Engineering Inspector, Senior	1	1	1
Administrative Assistant	1	1	1
Survey Crew Worker	1	1	1
Total	5	5	5

STORMWATER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4302					
7110	Regular Wages	220,996	260,680	275,374	14,694
7210	W/C Insurance	14,200	16,944	17,899	955
7230	Uniforms	1,532	2,500	2,500	0
7260	FICA Matching	16,183	19,942	21,066	1,124
7270	Pension Matching	448,195	31,282	33,045	1,763
7280	Insurance Matching	43,697	43,727	35,910	(7,817)
7290	Contribution Matching	1,699	2,000	2,000	0
7512	Technical Services	0	0	300	300
7550	Communication	1,743	2,500	2,500	0
7600	Travel	111	1,000	2,000	1,000
7630	Train/Cont. Education	157	1,294	600	(694)
7870	Maint:Motor Equip	8,013	8,144	11,183	3,039
7880	Maint: Mach/Imp/Tools	1,603	7,926	8,123	197
8010	Supplies	647	2,000	2,000	0
8016	Small Equip	0	6,499	4,300	(2,199)
8110	Motor Fuel	3,586	7,023	4,813	(2,210)
8900	Depreciation	0	0	7,620	7,620
8970	Bad Debt	7	10,000	10,000	0
	Total	767,769	423,461	441,233	17,772

**STORMWATER ENTERPRISE FUND
STREET SWEEPING**

DESCRIPTION

The Street Sweeping Section is responsible for sweeping all publicly-owned curbed streets within City limits and subdivisions outside of the City limits which contract with the City for this service. This section is also responsible for street sweeping the Marine Corp Base monthly and removal of debris from street and curbs to prevent entry into storm sewer system.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	786,666	961,561	959,612
OPERATING EXPENSES	792,551	728,961	854,374
DEPRECIATION EXPENSE	437,993	448,140	448,120
INDIRECT COSTS	746,191	871,741	1,065,934
TRANSFER OUT	579,541	623,715	532,049
TOTAL	3,342,942	3,634,118	3,860,089
FULL TIME POSITIONS	14	14	14

Class Title

Equipment Operator III	8	8	8
Crew Supervisor, Senior	1	1	1
Project Manager	1	1	1
Administrative Assistant	1	1	1
Public Works Superintendent, Street	1	1	1
Deputy Utility Operations Director	1	1	1
Utilities Operations Director	1	1	1
TOTAL	14	14	14

STORMWATER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4303					
7110	Regular Wages	501,889	631,213	654,678	23,465
7120	Overtime	3,241	5,000	5,000	0
7210	W/C Insurance	28,474	43,008	32,984	(10,024)
7230	Uniforms	13,377	15,000	15,000	0
7260	FICA Matching	35,956	48,670	50,465	1,795
7270	Pension Matching	59,609	76,346	79,161	2,815
7280	Insurance Matching	141,170	139,624	119,624	(20,000)
7290	Contribution Matching	2,949	2,700	2,700	0
7512	Tech.Svcs(Surveys,DP)	173,913	185,000	160,000	(25,000)
7550	Communication	7,254	8,696	8,696	0
7600	Travel	0	3,500	3,500	0
7630	Train/Cont. Education	0	4,000	4,000	0
7700	Risk	64,143	0	117,909	117,909
7870	Maint: Motor Equip.	430,722	361,251	397,803	36,552
7880	Maint: Mach/Imp/Tools	9,130	13,818	13,922	104
7900	Utilities	7,184	10,000	10,700	700
7990	Dues and Fees	2,190	2,190	2,190	0
8010	Supplies	3,257	4,000	4,000	0
8016	Small Equip	1,560	2,000	2,140	140
8018	Books & Subscriptions	0	200	200	0
8110	Motor Fuel	69,641	108,606	103,113	(5,493)
8150	Food	0	700	1,200	500
8970	Bad Debt	23,557	25,000	25,000	0
8900	Depreciation	437,993	448,140	448,120	(20)
8951	Indirect Cost	746,191	871,741	1,065,934	194,193
5992	Operating Transfer Out	579,541	623,715	532,049	(91,666)
Total		3,342,942	3,634,118	3,860,089	225,970

STORMWATER ENTERPRISE FUND

ASPHALT/CONCRETE

DESCRIPTION

The Asphalt Section is responsible for pothole repairs, asphalt overlays, utility cut repairs, and shoulder repairs on paved streets. The Concrete Section is responsible for excavating and repairing utility cuts, sidewalk, curb & gutter, driveway installation, and maintenance.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	267,944	359,998	342,593
OPERATING EXPENSES	140,695	169,077	184,009
DEPRECIATION EXPENSE	14,886	14,886	14,886
TOTAL	423,526	543,961	541,488
FULL TIME POSITIONS	8	8	8

Class Title

Concrete Finisher	4	4	4
Equipment Operator, III	1	1	1
Crew Supervisor, Senior	1	1	1
Maintenance Worker	2	2	2
TOTAL	8	8	8

STORMWATER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4304					
7110	Regular Wages	155,820	228,474	240,310	11,836
7120	Overtime	1,511	1,500	2,000	500
7210	W/C Insurance	13,740	21,224	15,093	(6,131)
7260	FICA Matching	11,153	17,593	18,537	944
7270	Pension Matching	18,252	27,597	29,077	1,480
7280	Insurance Matching	65,730	61,910	35,876	(26,034)
7290	Contribution Matching	1,739	1,700	1,700	0
7870	Maint: Motor Equip.	47,839	83,307	64,442	(18,865)
7880	Maint: Mach/Imp/Tools	3,209	2,500	2,675	175
8010	Supplies	71,694	50,000	90,000	40,000
8016	Small Equip	647	2,000	2,140	140
8110	Motor Fuel	17,306	31,270	24,752	(6,518)
8900	Depreciation	14,886	14,886	14,886	0
Total		423,526	543,961	541,488	(2,473)

STORMWATER ENTERPRISE FUND

GRADING/CONSTRUCTION

DESCRIPTION

The Grading/Construction Section is responsible for the construction and maintenance of dirt alleys, ditches, holding ponds, shoulders and easements within the city. This section maintains and installs driveways and storm pipes. This section provides a key support role for the entire local government with loaders, dump trucks, motor graders, dozers, and other equipment.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	565,956	717,204	740,969
OPERATING EXPENSES	322,049	331,464	400,515
DEPRECIATION EXPENSE	127,458	126,780	140,381
TOTAL	1,015,462	1,175,448	1,281,865
FULL TIME POSITIONS	12	12	12

Class Title

Public Works General Supervisor	1	1	1
Equipment Operator, III	7	7	7
Equipment Operator, II	3	3	3
Crew Supervisor, Sr.	1	1	1
Total	12	12	12

STORMWATER ENTERPRISE FUND

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4305					
7110	Regular Wages	341,451	458,156	502,309	44,153
7120	Overtime	13,397	25,000	25,000	0
7210	W/C Insurance	20,431	29,074	28,106	(968)
7260	FICA Matching	25,039	36,961	40,339	3,378
7270	Pension Matching	40,919	57,979	63,277	5,298
7280	Insurance Matching	124,014	109,034	80,938	(28,096)
7290	Contribution Matching	704	1,000	1,000	0
7512	Tech.Svcs(Surveys,DP)	39,277	25,000	25,000	0
7870	Maint: Motor Equip.	152,196	192,559	195,053	2,494
8010	Supplies	66,012	65,000	65,000	0
8110	Motor Fuel	64,563	48,905	115,462	66,557
8900	Depreciation	127,458	126,780	140,381	13,601
	Total	1,015,462	1,175,448	1,281,865	106,417

STORMWATER ENTERPRISE FUND

STORM MAINTENANCE

DESCRIPTION

The Storm Maintenance Section maintains all storm pump stations and flood control structures under the review of the City. During storm events, Sewer System Division employees assist Public Works and Emergency personnel to protect citizens from flash flooding. The maintenance staff also provides assistance to the Street and Solid Waste Divisions with cleaning, removing of storm debris and the hauling of dirt and sand in conjunction with the various work programs.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	26,250	125,486	115,182
OPERATING EXPENSES	668,885	717,619	776,683
DEPRECIATION EXPENSE	624,650	624,649	624,649
TOTAL	1,319,784	1,467,754	1,516,514
FULL TIME POSITIONS	5	5	5

Class Title

Crew Supervisor	1	1	1
Equipment Operator II	2	2	2
Equipment Operator III	2	2	2
Total	5	5	5

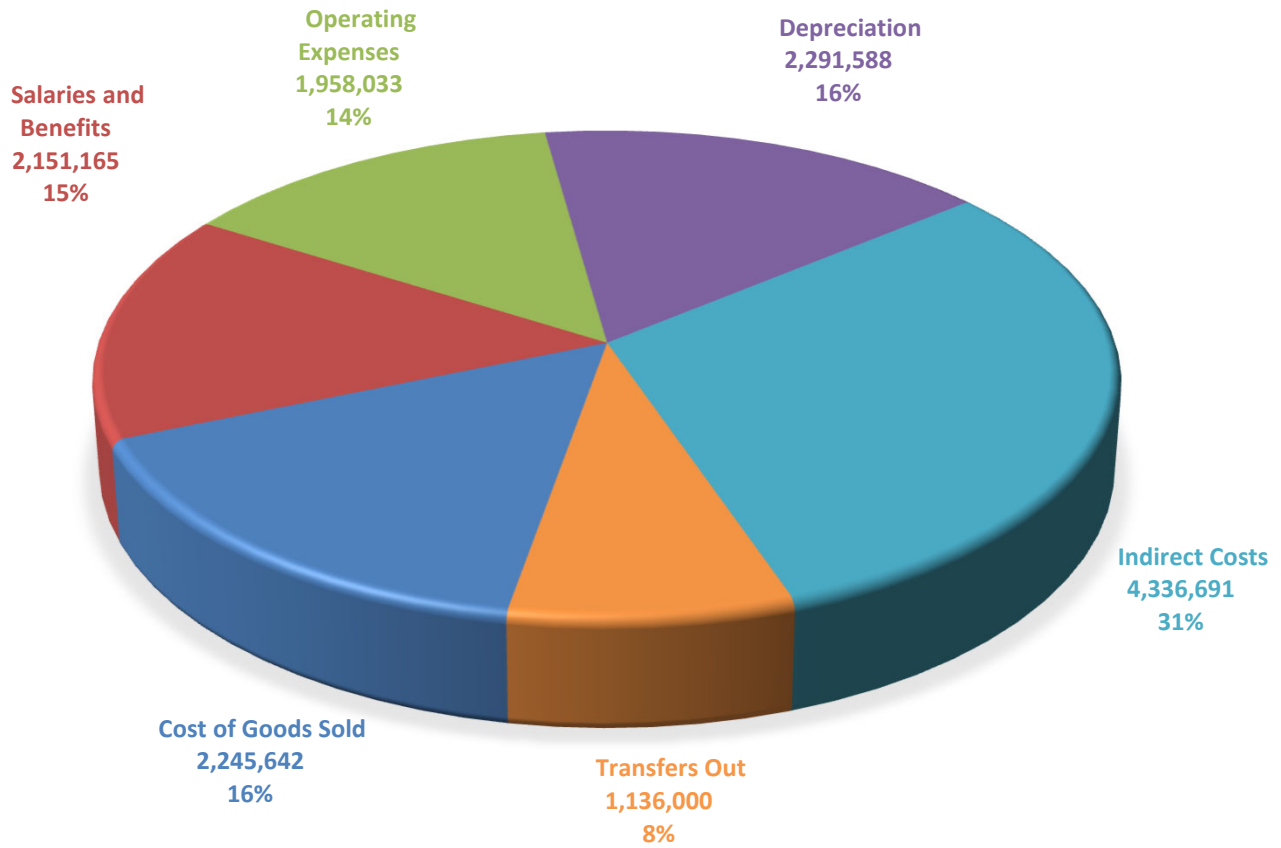
STORM MAINTENANCE

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4306					
7110	Regular Wages	0	78,950	78,950	0
7120	Overtime	0	0	1,000	1,000
7210	W/C Insurance	0	4,572	4,572	0
7260	FICA Matching	0	6,040	6,116	76
7270	Pension Matching	0	9,474	9,594	120
7280	Insurance Matching	26,250	26,250	14,750	(11,500)
7290	Contribution Matching	0	200	200	0
7512	Tech.Svcs(Surveys,DP)	427,006	503,108	534,825	31,717
7550	Communications	0	10,000	10,600	600
7870	Maint: Motor Equipment	7,496	1,831	4,863	3,032
7880	Maint: Mach/Imp/Tools	102,852	60,000	65,000	5,000
7900	Utilities	113,724	120,000	140,560	20,560
8010	Supplies	9,903	10,000	10,000	0
8016	Small Equip	0	5,000	5,000	0
8050	Rental of Equipment	7,031	5,000	5,000	0
8110	Motor Fuel	873	2,680	835	(1,845)
8900	Depreciation	624,650	624,649	624,649	0
	Total	1,319,784	1,467,754	1,516,514	48,760



Water

City of Albany Adopted Budget FY 2024 Water Department



Total Expenses
\$14,119,119

WATER DEPARTMENT

DESCRIPTION

The water department of the Albany Utility Board provides clean, reliable water services and hydrants for fire protection to City of Albany residents and some residents in Dougherty County. The water system provides approximately 14 million gallons per day to 35,023 customers and maintains hundreds of miles of water main and services. Even though this vital service is taken for granted by most of us, it is the necessary component for any economic development initiative in Albany and Dougherty County.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

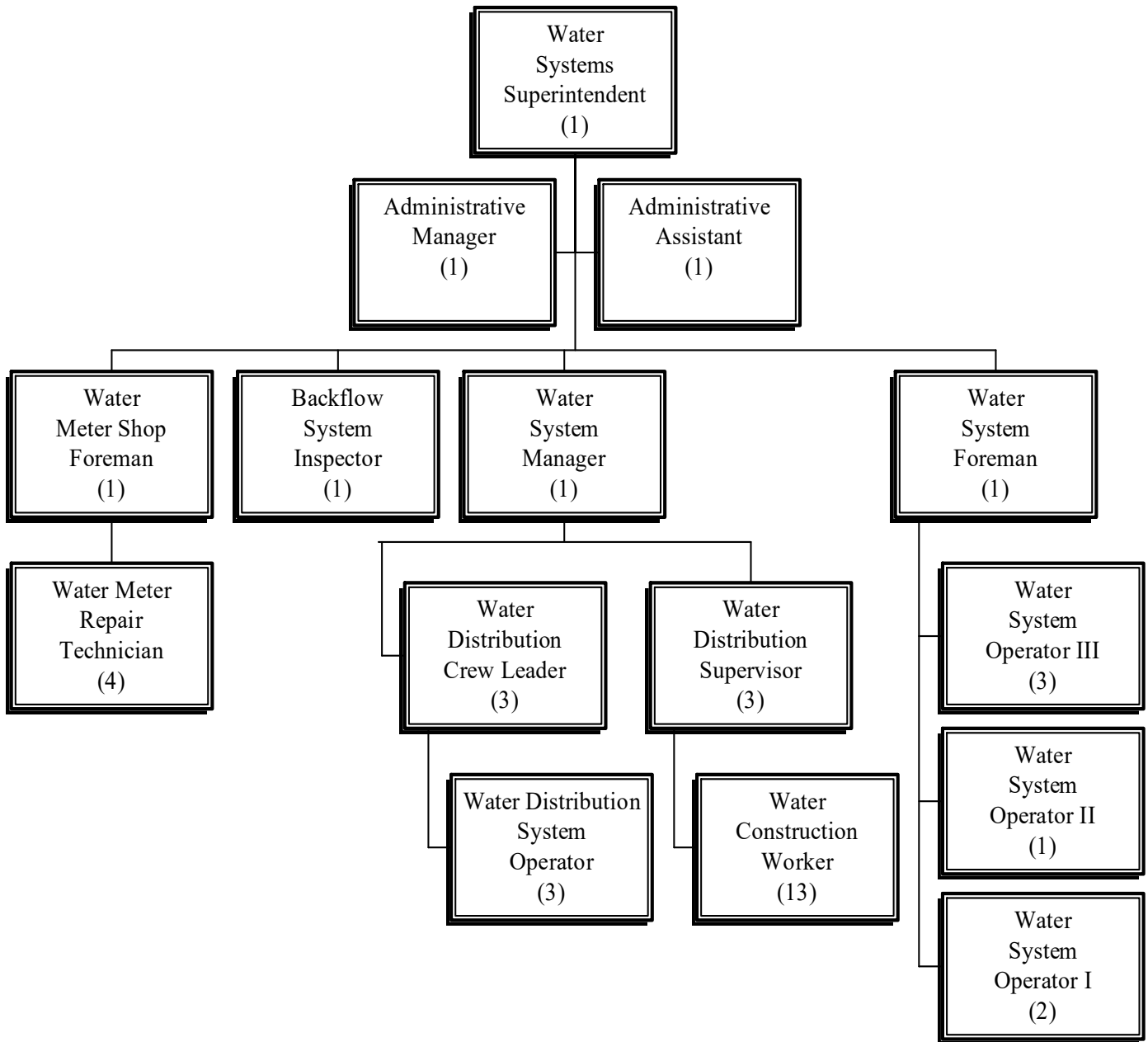
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP III, G&O 1, PM 1: % of Tanks Maintained				
- Interior Renovation	2	3	3	1
- Exterior Renovation	1	2	0	2
SP III, G&O 1, PM 2: % of Water Wells Rehabilitated	2	2	3	2
SP III, G&O 1, PM 3: Water Loss Recovered through leak detection (Million Gallons)	56	97	97	97
SP III, G&O 1, PM 4: # of Gallons Treated (in Thousands)	3,950,000	3,950,000	3,950,000	3,950,000
SP III, G&O 1, PM 5: % of AMI System Pilot Complete	N/A	N/A	9%	100%
SP III, G&O 1, PM 6: # of Meters on the AMI system	20%	20%	1%	5%
SP III, G&O 1, PM 7: Existing Wells adding alternative power (generators)	0	11	11	10

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



WATER FUND



WATER

DESCRIPTION

The Water Division provides clean, reliable water services and hydrants for fire protection to the City of Albany residents and some residents in Dougherty County. The water system provides approximately 14 million gallons daily to approximately 35,000 customers and maintains hundreds of miles of water main and services. Even though this vital service is taken for granted by most of us, it is necessary for any economic development initiative in Albany and Dougherty County.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUE	11,648,789	12,758,500	14,200,000
COST OF GOODS SOLD	1,987,695	2,250,900	2,346,831
PERSONNEL EXPENSES	1,452,444	2,060,840	2,151,165
OPERATING EXPENSES	1,633,962	1,254,740	1,904,554
DEPRECIATION EXPENSE	2,234,575	2,222,797	2,243,878
INDIRECT EXPENSES	3,831,326	3,921,342	4,336,691
TRANSFER TO GENERAL FUND	1,081,061	1,084,473	1,136,000
TOTAL EXPENSES	12,221,063	12,795,092	14,119,119
NET INCOME / (LOSS)	(572,274)	(36,592)	80,881
<u>Debt Service Summary</u>			
GEFA Principal Payment (Water Tank)	79,604	80,726	81,863
Series 2005 Principal Payment	<u>460,000</u>	<u>485,000</u>	<u>505,000</u>
Total Debt Service Payments	539,604	565,726	586,863
<u>Capital Projects Summary</u>			
Total	361,032	838,000	2,379,546
FULL TIME POSITIONS	39	39	39

Current Active Full-Time Employees 26

Number of Vacancies 13

WATER DISTRIBUTION

DESCRIPTION

The Water Distribution Section is responsible for the installation and repair of over 700 miles of water main and over 4,000 hydrants used for fire protection. The water system produces approximately 13 million gallons of water daily and approximately 35,000 water services that deliver water to customers.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	1,452,444	2,060,840	2,151,165
OPERATING EXPENSES	1,633,962	1,254,740	1,904,554
INDIRECT EXPENSES	3,831,326	3,921,342	4,336,691
DEPRECIATION EXPENSE	2,234,575	2,222,797	2,243,878
TRANSFER TO GENERAL FUND	1,081,061	1,084,473	1,136,000
TOTAL EXPENSES	10,233,368	10,544,192	11,772,288
FULL TIME POSITIONS	35	31	31

Class Title

Administrative Assistant	1	1	1
Administrative Manager	0	1	1
Backflow Systems Inspector	1	1	1
Utility General Supervisor	0	0	0
Meter Repair Technician, Water	4	4	4
Water Distribution Crew Leader	3	3	3
Water Distribution Superintendent	1	0	0
Water System Manager	0	1	1
Water Distribution Supervisor	3	3	3
Deputy Utility Oper Dir, Utili	1	0	0
Water Meter Shop Foreman	1	1	1
Water Distribution System Operator	3	3	3
Water Construction Worker	13	13	13
Water System Operator III	3	0	0
Water System Operator II	1	0	0
TOTAL	35	31	31

WATER DISTRIBUTION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4420					
7110	Regular Wages	930,525	1,347,878	1,326,917	(20,961)
7120	Overtime	82,225	100,000	100,000	0
7210	W/C Insurance	33,963	43,708	43,708	0
7230	Uniforms	16,824	25,100	13,000	(12,100)
7260	FICA Matching	76,982	110,763	109,159	(1,604)
7270	Pension Matching	(60,020)	173,745	171,230	(2,515)
7280	Insurance Matching	359,949	246,646	374,151	127,505
7290	Contribution Matching	11,956	13,000	13,000	0
7510	Professional Services	8,788	6,960	7,400	440
7512	Tech.Svcs(Surveys,DP)	355,902	329,000	331,000	2,000
7514	Contract Labor(Temp)	33,819	30,000	239,550	209,550
7550	Communications	12,721	14,680	14,100	(580)
7570	Advertising	0	1,500	1,500	0
7600	Travel	408	5,000	8,500	3,500
7610	Auto Allowance	3,078	990	2,624	1,634
7630	Train/Cont. Education	6,275	8,800	4,200	(4,600)
7700	Risk Allocation	135,554	136,733	243,015	106,282
7870	Maint: Motor Equip.	163,265	156,525	185,685	29,160
7880	Maint: Mach/Imp/Tools	17,526	16,140	17,846	1,706
7900	Utilities	12,598	18,100	18,100	0
7990	Dues and Fees	540	2,400	2,775	375
8004	Materials	423,559	237,496	342,000	104,504
8009	Licenses(CDL,CPA,Etc)	914	2,725	1,040	(1,685)
8010	Supplies	227,932	83,000	115,000	32,000
8016	Small Equip	54,277	29,000	36,000	7,000
8017	Printing(Not Std Forms)	201	700	700	0
8050	Rental of Equipment	16,404	8,000	8,000	0
8110	Motor Fuel	56,119	69,906	97,361	27,455
8150	Food	424	2,000	2,000	0
8705	Interest Expense	18,417	18,417	16,158	(2,259)
8970	Bad Debt	84,817	76,668	210,000	133,332
8900	Depreciation	2,234,575	2,222,797	2,243,878	21,081
8951	Indirect Costs	3,831,326	3,921,342	4,336,691	415,349
5992.	Operating Transfers Out	1,081,061	1,084,473	1,136,000	51,527
	Total	10,233,368	10,544,192	11,772,288	(1,022,804)

WATER PRODUCTION

DESCRIPTION

The Water Production Section produces a clean, reliable source of water to the Water Distribution system for delivery to Albany and Dougherty County citizens. The Water Production division is capable of producing approximately 36 million gallons of water per day from 28 wells. The economic development of this system capacity is an enormous benefit to the community for future economic development.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	352,216	692,977	737,572
OPERATING EXPENSES	1,588,189	1,511,057	1,561,548
DEPRECIATION EXPENSE	47,290	46,866	47,710
TOTAL	1,987,695	2,250,900	2,346,831
FULL TIME POSITIONS	4	8	8

Class Title

Water System Foreman	1	1	1
Water Systems Superintendent	1	1	1
Water System Operator III	0	3	3
Water System Operator II	0	1	1
Water System Operator I	2	2	2
TOTAL	4	8	8

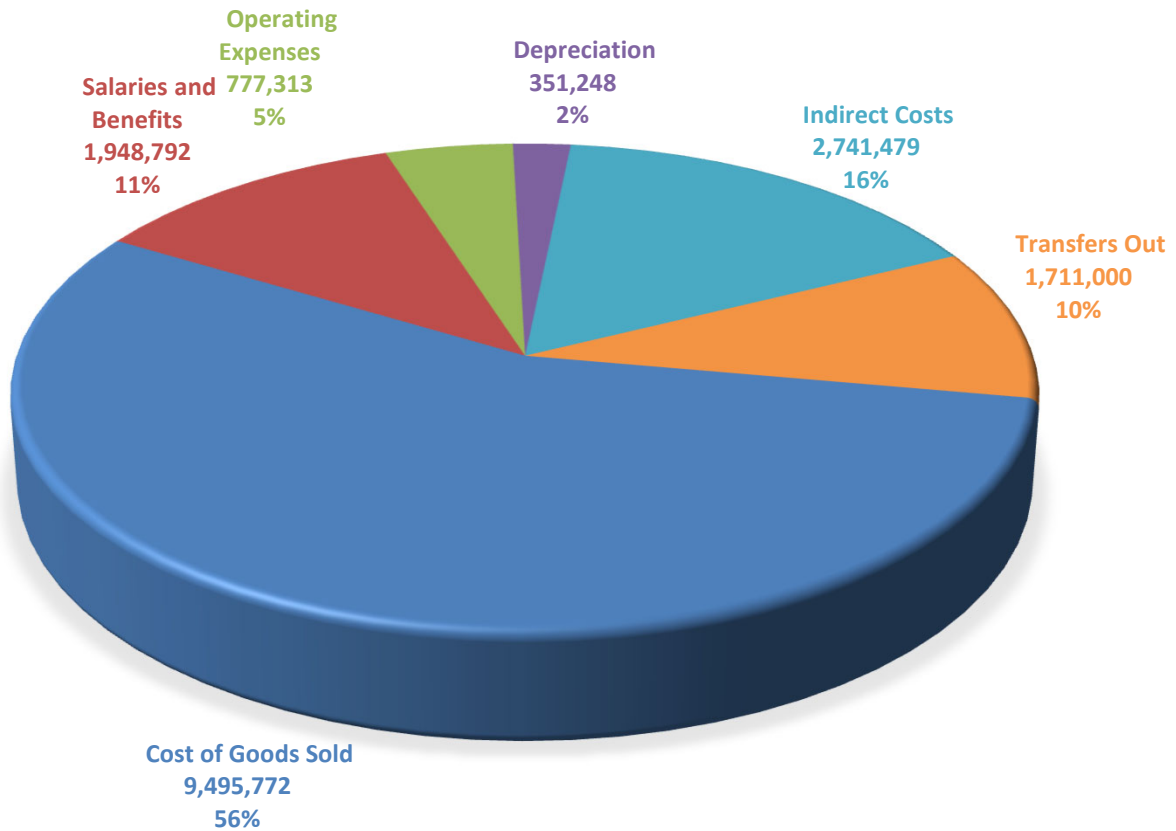
WATER PRODUCTION

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4430					
7110	Regular Wages	211,291	466,044	482,559	16,515
7120	Overtime	27,598	23,000	23,000	0
7210	W/C Insurance	6,707	13,693	14,156	463
7230	Uniforms	2,689	2,200	3,020	820
7260	FICA Matching	16,574	37,412	38,675	1,263
7270	Pension Matching	27,545	58,685	60,667	1,982
7280	Insurance Matching	57,869	90,443	113,995	23,552
7290	Contribution Matching	1,942	1,500	1,500	0
7510	Professional Services	38,593	65,000	67,000	2,000
7512	Tech.Svcs(Surveys,DP)	101,948	77,000	131,000	54,000
7550	Communications	69,769	76,590	77,485	895
7600	Travel	2,995	3,300	4,700	1,400
7630	Train/Cont. Education	4,159	3,300	2,400	(900)
7870	Maint: Motor Equip.	9,444	8,535	10,527	1,992
7880	Maint: Mach/Imp/Tools	3,712	20,360	20,347	(13)
7900	Utilities	1,056,718	925,000	900,000	(25,000)
7990	Dues and Fees	1,719	1,700	18,000	16,300
8004	Materials	129,955	170,971	190,300	19,329
8009	Licenses(CDL,CPA,Etc)	160	600	0	(600)
8010	Supplies	41,225	45,500	45,500	0
8016	Small Equip	29,394	33,100	32,600	(500)
8017	Printing(Not Std Forms)	0	1,000	1,000	0
8018	Books & Subscriptions	241	0	1,000	1,000
8110	Motor Fuel	8,567	6,148	5,588	(560)
8150	Employee Appreciation	0	600	1,400	800
8705	Interest Expense	89,590	72,353	52,702	(19,651)
8900	Depreciation	47,290	46,866	47,710	844
	Total	1,987,695	2,250,900	2,346,831	95,931



Gas Fund

City of Albany Adopted Budget FY 2024 Gas Department



Total Expenses
\$17,025,604

GAS FUND
DESCRIPTION

The natural gas division of the Albany Utility Board provides natural gas services to 13,198 customers in Dougherty and Lee Counties. The system is estimated to sell 1,926,070 MCF (1000 cubic feet) of natural gas to homes, businesses and industry in its service territory during the 2022 fiscal year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development and Jobs
SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure
SP III, G&O 1: Develop an efficient and sustainable infrastructure management program

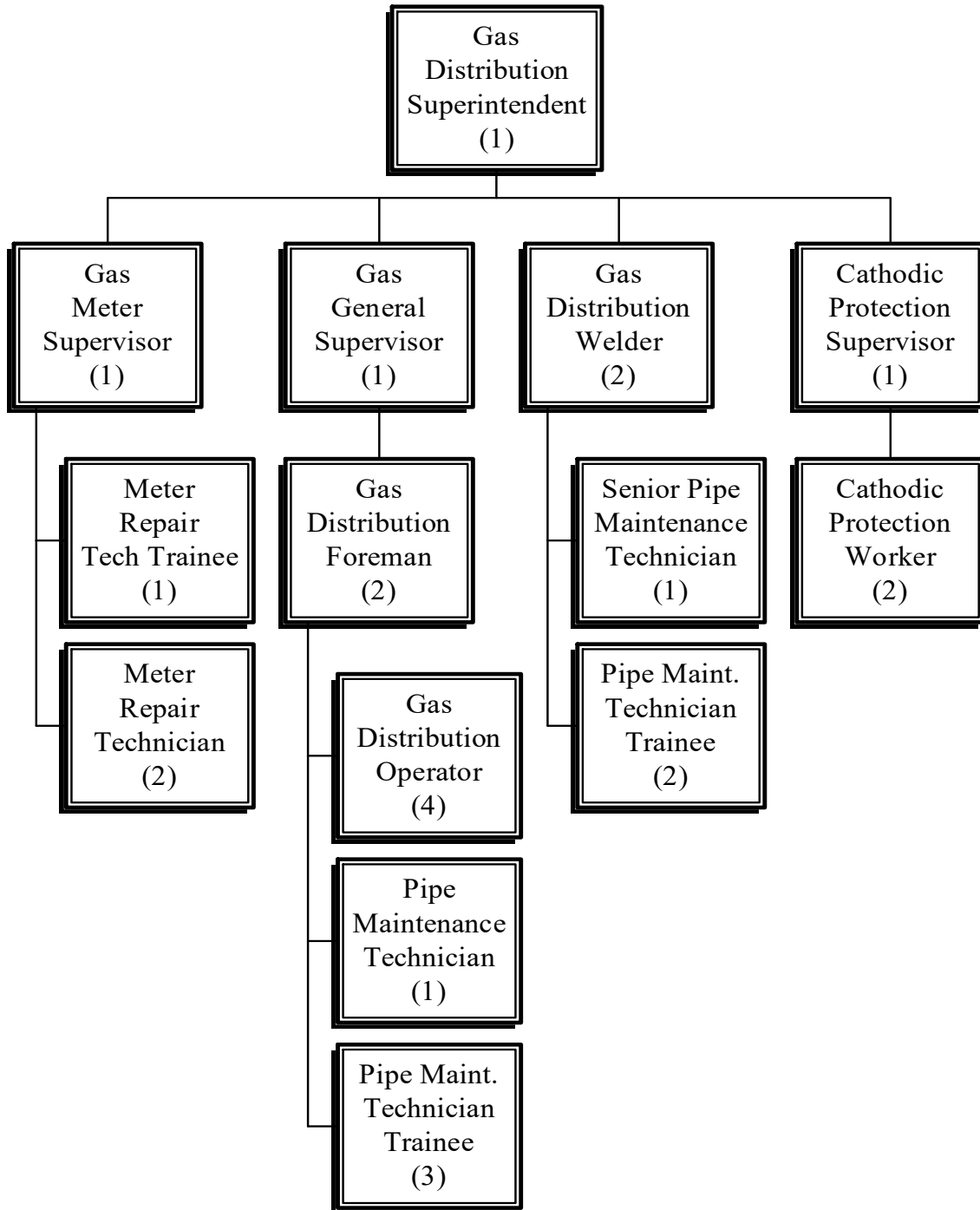
PERFORMANCE MEASURES (PM)

	FY 2020	FY 2021	FY 2022	FY 2023
Performance Measures	Actuals	Actuals	Actuals	Actuals
SP II, G&O 1, PM 1: # of Services for Gas Customers	16,880	16,900	16,920	16,940
SP II, G&O 1, PM 2: # of Miles Utility Pipe Lines Maintained	419	420	420	421
SP II, G&O 1, PM 3: % of City that has Access to Gas Line	75%	76%	77%	77%
SP III G&O 1, PM 1: Leak Detection PM	Zone 1	N/A	Zone 2	Zone 3
SP III G&O 1, PM 2: Manufactured Gas Plant Remediation % Complete	N/A	N/A	N/A	30%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



GAS FUND



Gas Fund

DESCRIPTION

The Gas Division provides natural gas services to 13,198 customers in Dougherty and Lee Counties. The system sold approximately 1,926,070 MCF (1000 cubic feet) of natural gas to homes, businesses and industry in its service territory during the 2022 fiscal year. This division, along with the other utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUE	19,873,247	19,016,000	17,110,000
COST OF GOODS SOLD	14,324,909	12,077,634	9,495,772
PERSONNEL SERVICES	1,223,134	1,946,401	1,948,792
OPERATING EXPENSES	1,175,555	460,311	777,313
DEPRECIATION EXPENSE	348,926	346,555	351,248
INDIRECT COSTS	2,476,507	2,418,951	2,741,479
TRANSFER TO GENERAL FUND	2,001,872	1,996,680	1,711,000
TOTAL EXPENSES	21,550,903	19,246,532	17,025,604
TOTAL NET INCOME/(LOSS)	(1,677,656)	(230,532)	84,396

Capital Projects Summary	66,105	185,000	311,940
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FULL TIME POSITIONS	24	24	24
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Class Title

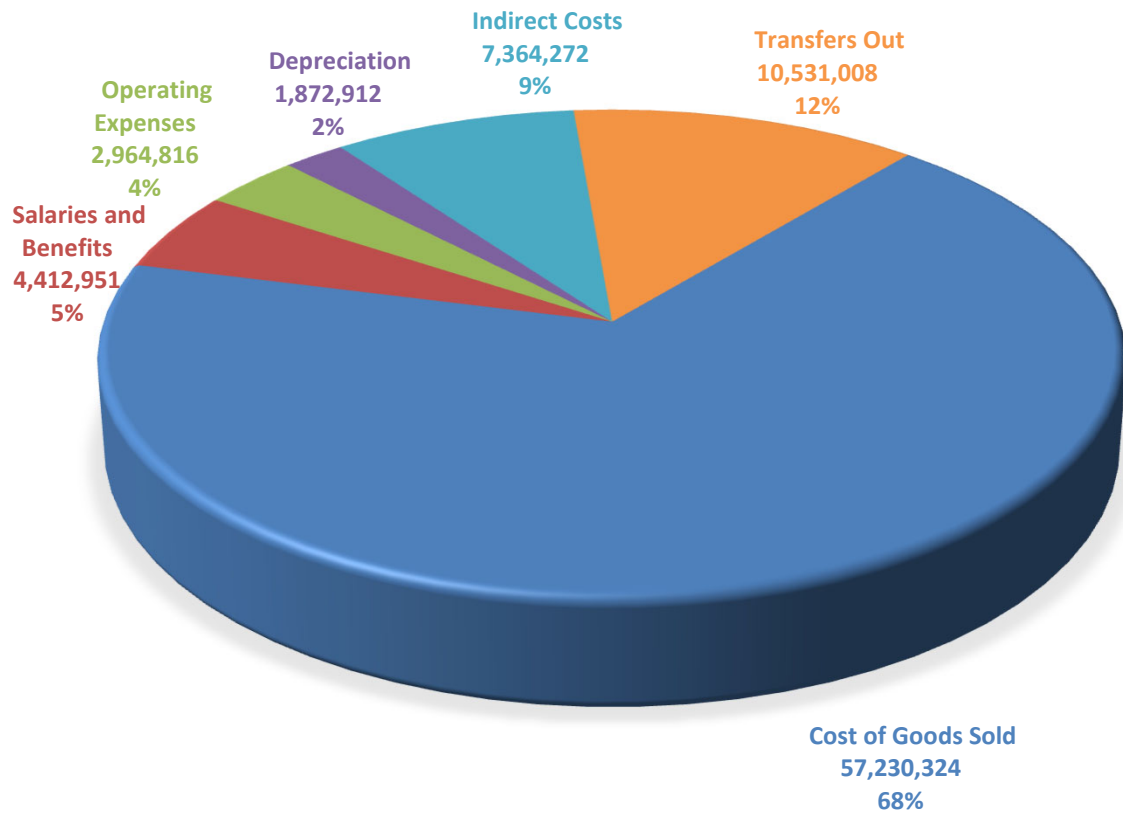
Gas Distribution Superintendent	1	1	1
Gas Distribution Supervisor	3	0	0
Gas Distribution Foreman	0	2	2
Gas Metering Supervisor	1	1	1
Pipe Line Welder	1	2	2
Utility General Supervisor	1	1	1
Meter Repair Technician Trainee	1	1	2
Meter Repair Technician, Gas	2	2	1
Pipe Maintenance Technician	7	7	7
Pipe Maintenance Tech Trainee	4	4	4
Cathodic Protection Supervisor	1	1	1
Cathodic Protection Worker	2	2	2
TOTAL	24	24	24

Gas Fund					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4520					
8002	Materials Purchased for Resale	14,324,909	12,077,634	9,495,772	(2,581,862)
7110	Regular Wages	902,278	1,344,605	1,315,928	(28,677)
7120	Overtime	21,031	35,000	30,000	(5,000)
7210	W/C Insurance	29,523	44,009	42,935	(1,074)
7230	Uniforms	21,022	18,300	23,400	5,100
7260	FICA Matching	66,591	105,540	102,963	(2,577)
7270	Pension Matching	(47,270)	165,553	161,511	(4,042)
7280	Insurance Matching	218,976	220,394	259,055	38,661
7290	Contribution Matching	10,982	13,000	13,000	0
7510	Professional Services	662,492	37,508	23,800	(13,708)
7512	Tech.Svcs(Surveys,DP)	0	9,000	162,467	153,467
7514	Contract Labor (Temp)	105	0	0	0
7550	Communications	26,427	27,443	26,257	(1,186)
7570	Advertising	82	85	36,900	36,815
7600	Travel	7,710	3,500	4,000	500
7610	Auto Allowance	2,941	990	0	(990)
7630	Train/Cont. Education	30,264	40,700	45,022	4,322
7700.03	Risk Allocation	28,951	39,715	35,203	(4,512)
7870	Maint: Motor Equip.	79,836	77,708	117,208	39,500
7880	Maint: Mach/Imp/Tools	6,734	7,520	9,676	2,156
7900	Utilities	18,639	17,500	17,500	0
7990	Dues and Fees	463	5,200	36,603	31,403
8004	Materials	68,653	50,000	70,000	20,000
8010	Supplies	57,900	50,000	61,000	11,000
8016	Small Equip	9,319	22,170	24,420	2,250
8017	Printing(Not Std Forms)	0	1,000	30,585	29,585
8050	Rental of Equipment	5,033	5,000	0	(5,000)
8110	Motor Fuel	30,198	38,272	40,272	2,000
8150	Employee Appreciation	0	2,000	3,400	1,400
8970	Bad Debt Write-off	5	0	0	0
8971	Bad Debt Allowance	139,803	25,000	33,000	8,000
8900	Depreciation	348,926	346,555	351,248	4,693
8951	Indirect Costs	2,476,507	2,418,951	2,741,479	322,528
5992	Operating Transfers Out	2,001,872	1,996,680	1,711,000	(285,680)
Total		21,550,902	19,246,532	17,025,604	(2,220,928)



Light Fund

City of Albany Adopted Budget FY 2024 Light Department



Total Expenses
\$84,376,283

LIGHT FUND

DESCRIPTION

The electric division of the Albany Utility Board has proudly provided electric utility service to citizens of Albany, Ga for over 100 years. Through the Municipal Electric Authority of Georgia (MEAG) and the Southeastern Power Administration Agency (SEPA), Albany Utility Board has purchased power contracts totaling 233 megawatts of capacity. This capacity, generated from numerous power plants powered by natural gas, coal and nuclear energy, provides electric power to 37,891 homes, businesses and industry in the City of Albany. The utility board maintains the hundreds of miles of power line and 12 substations with employees who are dedicated to serving customers 24 hours per day 365 days per year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure and Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient and Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

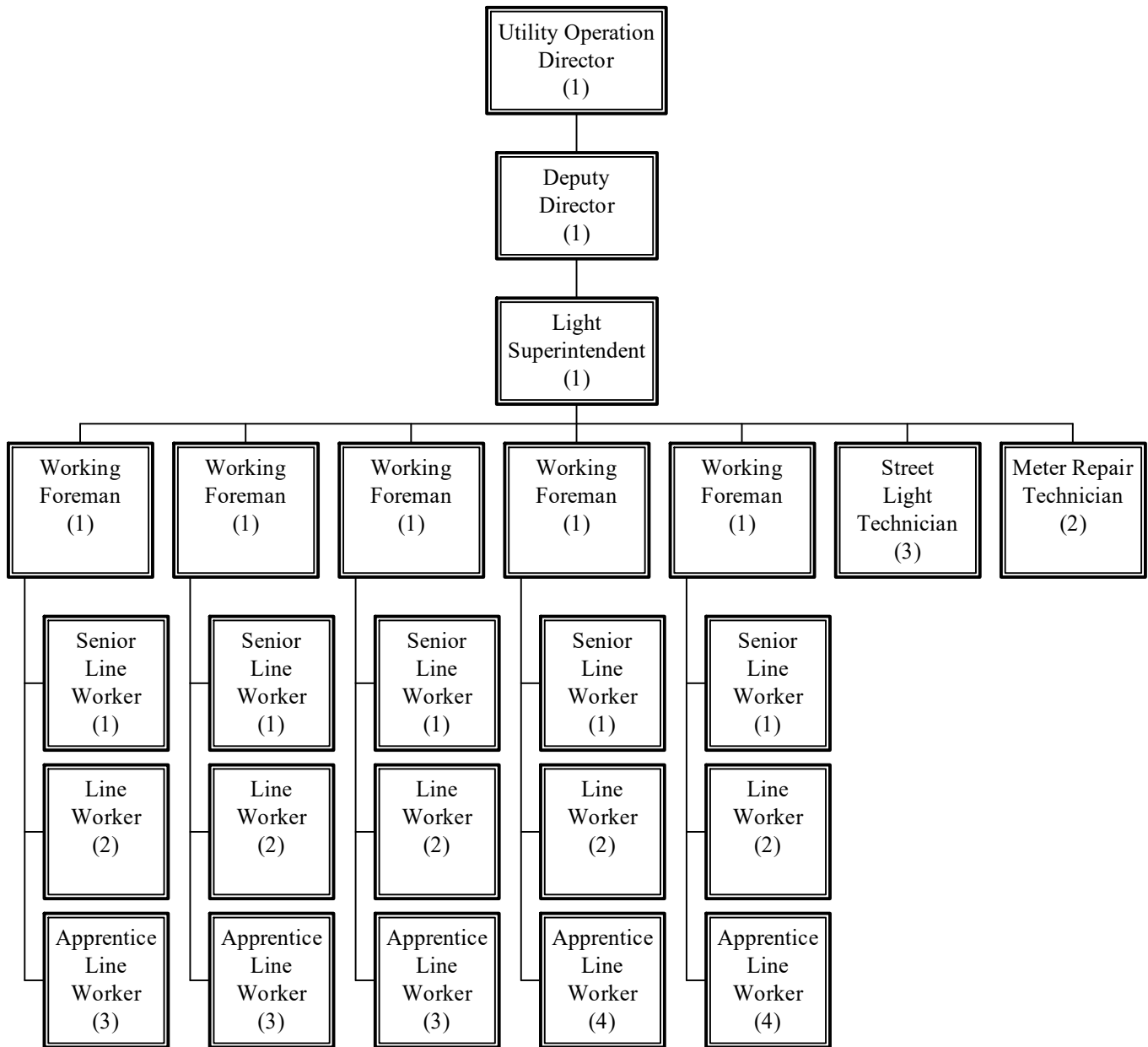
Performance Measures	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP III, G&O 1, PM 1: % of AMI system Pilot Complete	10%	100%	10%	100%
SP III, G&O 1, PM 2: % of AMI system Complete	1%	10%	10%	30%
SP III, G&O 1, PM 3: Average Outage Time per Incident (In Minutes)	N/A	90	76	83
SP III, G&O 1, PM 4: # of days to respond to streetlight compliants	N/A	1-3	1-3	1-3
SP III, G&O 1, PM 5: % of Security lights that are LED	N/A	N/A	N/A	20%

* Per contract, the contractor has 24 hours to respond to an outage report. If the contractor notes that the issue is not related to the fixture, the City will be responsible to respond with a goal of 3 days.

- SP I = Safe, Sustainable, & Business Friendly
- SP II = Economic Development & Jobs
- SP III = Infrastructure & Asset Management
- SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
- SP V = Effective & Excellent Service Delivery
- SP VI = Fiscal Responsibility



Light Fund



LIGHT

DESCRIPTION

The Electric Division has proudly provided electric utility service to citizens of Albany, Ga for over 100 years. Albany Utility Board has purchase power contracts totaling 233 megawatts of capacity from Municipal Electric Authority of Georgia (MEAG) and the Southeastern Power Administration Agency (SEPA). This capacity, generated from numerous power plants powered by natural gas, coal and nuclear energy, provides electric power to over 37,000 homes, businesses and industry in the City. The Utility Board maintains the hundreds of miles of power line and 12 substations, with employees who are dedicated to serving customers 24 hours per day 365 days per year. This division, along with the other city utility departments, are important catalysts for the economic development of the City and the surrounding area.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUE*	94,720,212	95,706,562	96,111,437
COST OF GOODS SOLD	60,467,370	59,605,256	57,230,324
PERSONNEL SERVICES	2,640,844	3,771,881	4,412,951
OPERATING EXPENSE	2,209,742	2,970,868	2,964,816
DEPRECIATION EXPENSE	1,872,220	1,860,256	1,872,912
INDIRECT COST	6,138,498	6,449,072	7,364,272
TRANSFER TO GENERAL FUND	10,113,416	10,247,814	10,531,008
TOTAL EXPENSES	83,442,089	84,905,147	84,376,283
TOTAL NET INCOME/(LOSS)	11,278,123	10,801,415	11,735,154
Debt Service Summary			
AMI Principal Payment	3,043,000	3,133,000	3,227,000
Capital Projects Summary			
	5,320,253	1,694,686	2,775,000
Vogtle Reserve	0	5,000,000	5,000,000
FULL TIME POSITIONS	45	45	46

Class Title

Utility Operations Director	1	1	1
Utility General Supervisor	1	0	0
Deputy Director	1	1	1
Light Distribution Superintendent	0	1	1
Operations Business Analyst	0	0	1
Apprentice Line Worker	17	16	16
Line Worker	10	10	10
Line Worker, Senior	5	5	5
Working Foreman	5	5	5
Meter Repair Technician, Light	2	2	2
Street Light Maint Technician	3	4	4
TOTAL	45	45	46

Current Active Full-Time Employees 24

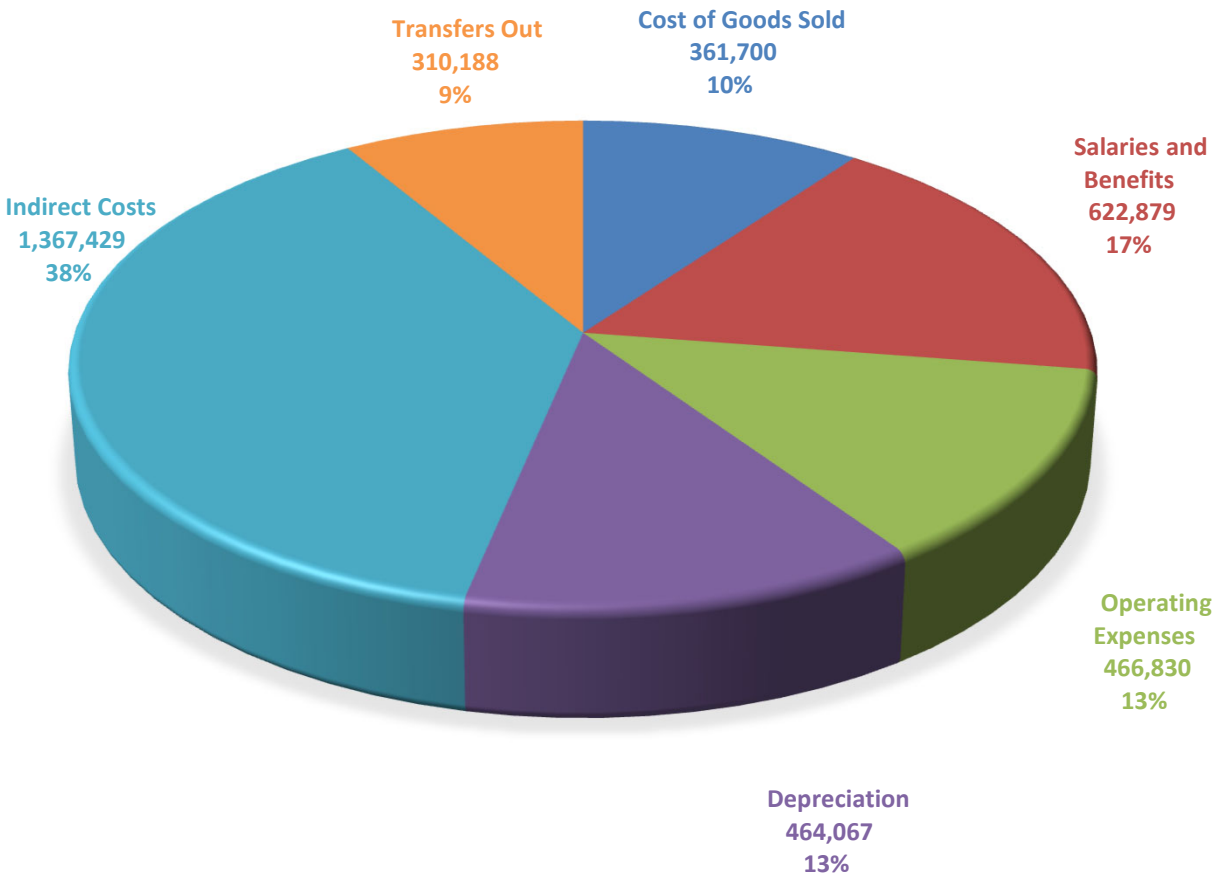
Number of Vacancies 21

		LIGHT			
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4620					
8002	Materials Purchased for Resale	60,467,370	59,605,256	57,230,324	(2,374,932)
7110	Regular Wages	1,686,726	2,367,010	2,752,505	385,495
7120	Overtime	276,709	275,000	350,000	75,000
7130	Part Time	0	15,000	15,000	0
7210	W/C Insurance	39,735	55,797	65,468	9,671
7230	Uniforms	35,347	33,700	26,070	(7,630)
7260	FICA Matching	141,542	203,261	238,489	35,228
7270	Pension Matching	36,230	317,041	372,301	55,260
7280	Insurance Matching	401,584	480,072	568,118	88,046
7290	Contribution Matching	22,970	25,000	25,000	0
7510	Professional Services	33,409	151,000	165,000	14,000
7512	Tech.Svcs(Surveys,DP)	167,067	243,000	221,000	(22,000)
7550	Communications	53,646	59,190	54,698	(4,492)
7600	Travel	27,625	30,000	30,000	0
7610	Auto Allowance	9,057	1,000	1,000	0
7630	Train/Cont. Education	132,245	120,000	126,036	6,036
7870	Maint: Motor Equip.	380,182	349,098	410,987	61,889
7880	Maint: Mach/Imp/Tools	68,219	52,353	47,926	(4,427)
7900	Utilities	60,216	60,000	60,000	0
7990	Dues and Fees	10,977	30,900	34,800	3,900
8004	Materials	784,252	775,000	830,000	55,000
8009	Licenses (CDL,CPA,Etc)	0	1,000	1,000	0
8010	Supplies	110,461	94,100	100,000	5,900
8016	Small Equip	13,664	68,000	64,975	(3,025)
8017	Printing(Not Std Forms)	46	0	0	0
8050	Rental of Equipment	3,825	10,000	10,000	0
8110	Motor Fuel	107,575	183,343	154,584	(28,759)
8150	Employee Appreciation	4,684	5,100	8,200	3,100
8705	Interest Expense	328,263	237,784	144,610	(93,174)
8970	Bad Debt Write-off	840	100,000	0	(100,000)
8971	Bad Debt Allowance	(86,513)	400,000	500,000	100,000
8900	Depreciation	1,872,220	1,860,256	1,872,912	12,656
8951	Indirect Costs	6,138,498	6,449,072	7,364,272	915,200
5992	Operating Transfers out	10,113,416	10,247,814	10,531,008	283,194
Total		83,442,089	84,905,147	84,376,283	(528,864)



Telecommunications Fund

City of Albany Adopted Budget FY 2024 Telecom Department



Total Expenses
\$3,593,093

TELECOMMUNICATION

DESCRIPTION

The Telecommunications division of the Albany Utility Board is the newest city utility. The telecom system presently provides excellent, low cost, fiber optic based services to business in Albany and Dougherty County. New offerings this fiscal year will enable business customers to have access to a menu of services not available outside metro Atlanta. The existence of business level telecommunication services of this magnitude will be a major advantage to the Albany community in the competitive economic development arena.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure

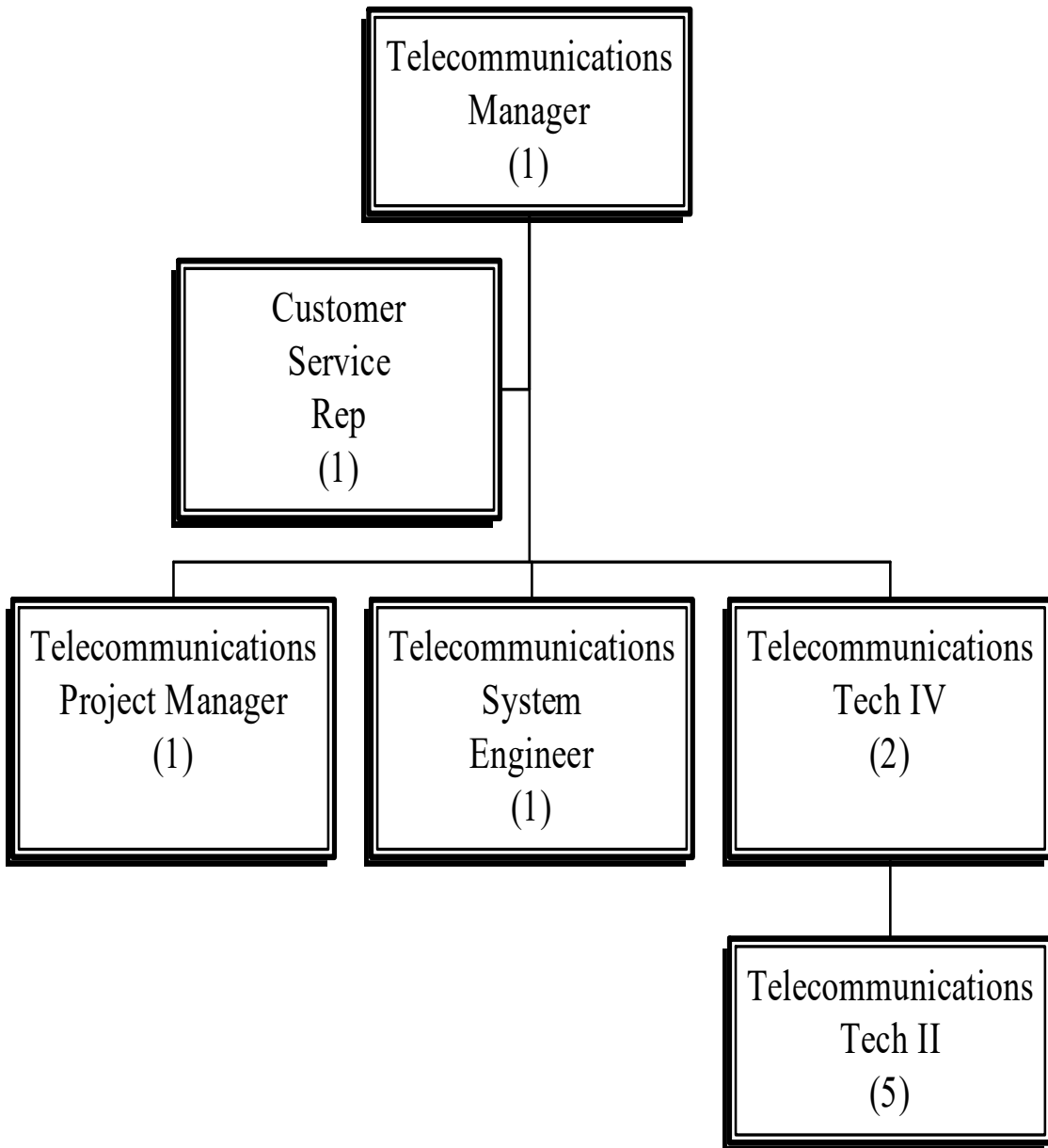
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Actuals
SP II, G&O 1, PM 1: # of New Customers	95	100	7,500	125
SP II, G&O 1, PM 2: Miles of Fiber Run	11	12	9	15
SP II, G&O 1, PM 3: % of Fiber Edge Out Strategy Implementation	0	20%	20%	20%

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Telecommunications



TELECOMMUNICATION

DESCRIPTION

The Telecommunications Division is committed to providing high-speed internet, cutting-edge infrastructure, and services to residential, commercial, and governmental entities in and around the City of Albany. Our team of professionals operate with integrity and character while focusing on delivering timely, quality customer service. The continually maintained enhanced robust fiber optic network spans over 300 miles within and beyond our service area.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUE	3,397,473	3,649,270	3,649,270
COST OF GOODS SOLD	335,035	415,705	361,700
PERSONNEL SERVICES	503,873	588,819	622,879
OPERATING EXPENSES	446,074	458,141	466,830
DEPRECIATION EXPENSE	495,783	501,048	464,067
INDIRECT COSTS	1,311,236	1,156,628	1,367,429
TRANSFER TO GENERAL FUND	316,920	310,188	310,188
TOTAL EXPENSES	3,408,921	3,430,529	3,593,093
TOTAL NET INCOME/(LOSS)	(11,448)	218,741	56,177
Capital Projects Summary	116,247	297,397	200,000
FULL TIME POSITIONS	8	11	11

Telecommunications Manager	1	1	1
Telecommunications, Project Manager	1	1	1
Telecommunications System Engineer	1	1	1
Customer Service Representative	1	1	1
Telecommunications, System Tech IV	1	2	2
Telecommunications, System Tech II	3	5	5
TOTAL	8	11	11

TELECOMMUNICATION

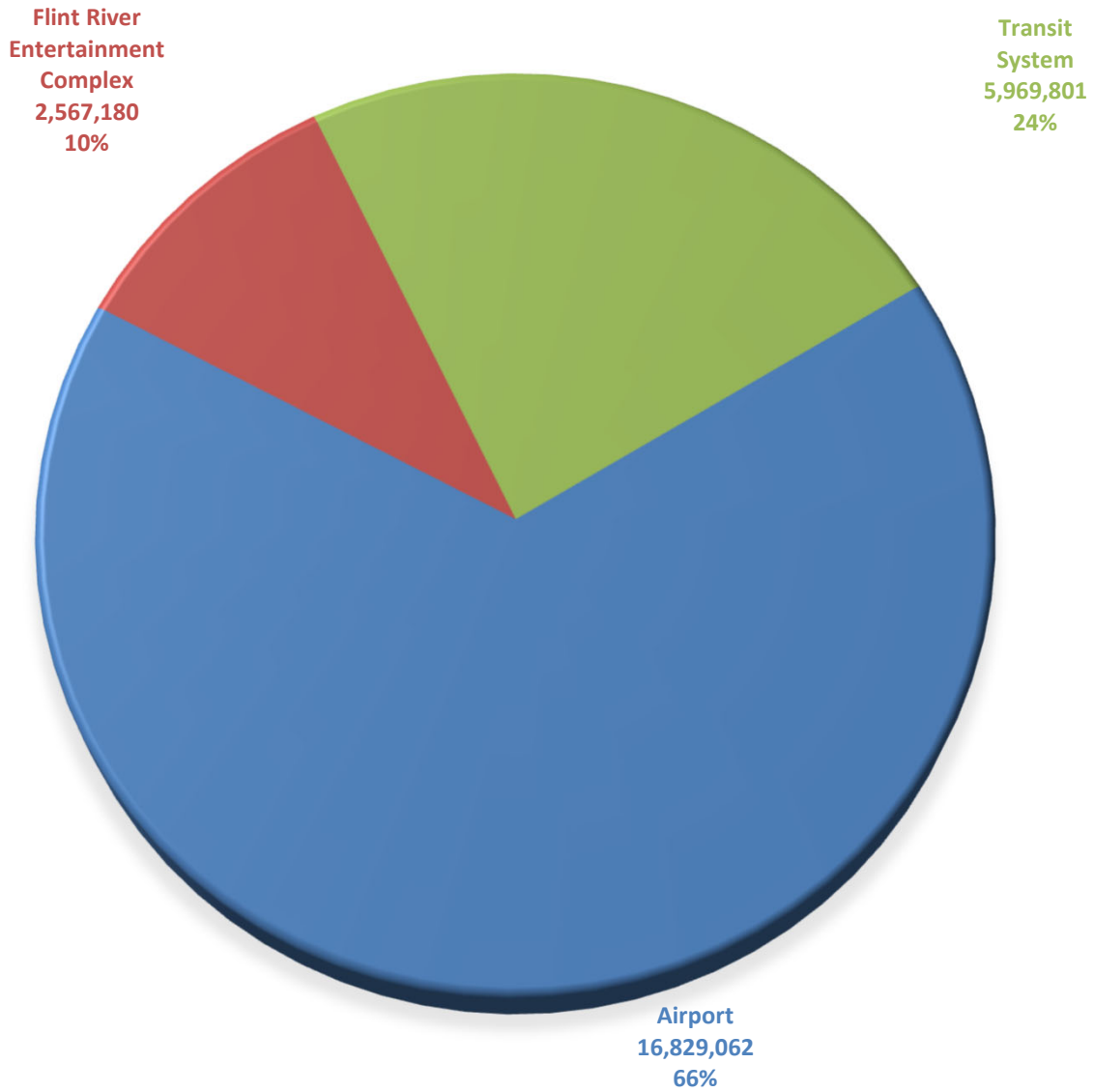
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4720					
8002	Materials Purchased for Resale	335,035	415,705	361,700	(54,005)
7110	Regular Wages	300,003	392,226	378,957	(13,269)
7120	Overtime	25,083	25,000	20,000	(5,000)
7210	W/C Insurance	12,988	5,783	5,530	(253)
7230	Uniforms	3,026	4,250	4,600	350
7260	FICA Matching	22,806	31,918	30,520	(1,398)
7270	Pension Matching	70,264	50,067	47,875	(2,192)
7280	Insurance Matching	66,916	75,575	131,397	55,822
7290	Contribution Matching	2,788	4,000	4,000	0
7510	Professional Services	36,850	25,000	15,000	(10,000)
7512	Tech.Svcs (Surveys,DP)	165,745	197,090	206,550	9,460
7550	Communications	14,487	16,500	18,500	2,000
7600	Travel	3,721	8,750	8,700	(50)
7630	Train/Cont. Education	1,470	10,500	10,500	0
7700	Risk Allocation	36,521	25,456	23,954	(1,502)
7870	Maint: Motor Equip.	12,594	20,490	18,267	(2,223)
7880	Maint: Mach/Imp/Tools	4,159	1,500	2,500	1,000
7900	Utilities	67,655	65,000	65,000	0
7990	Dues and Fees	1,839	9,790	10,500	710
8004	Materials	57,527	47,000	49,000	2,000
8010	Supplies	5,448	4,500	4,500	0
8016	Small Equip	9,543	8,500	8,500	0
8110	Motor Fuel	8,557	8,065	15,359	7,294
8971	Bad Debt Allowance	19,957	10,000	10,000	0
8900	Depreciation	495,783	501,048	464,067	(36,981)
8951	Indirect Costs	1,311,236	1,156,628	1,367,429	210,801
5992	Operating Transfers Out	316,920	310,188	310,188	(0)
	Total	3,408,921	3,430,529	3,593,093	162,564



Supplemented Enterprise Funds

City of Albany Adopted Budget FY 2024

Supplemented Enterprise Funds



Total Expenses
\$25,366,043

Supplemented Enterprise Funds Summary

This summary contains Transit, Flint River Entertainment Complex,
and Airport Funds for the City of Albany.

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
Revenues	21,480,391	19,870,401	17,757,516
Transfers In	3,115,236	2,490,767	3,829,884
Total Revenue	24,595,627	22,361,168	21,587,400
Personnel Services	2,598,670	3,777,162	3,713,235
Operating Expense	6,815,109	5,788,593	6,436,248
Capital Outlay	0	11,506,259	10,680,500
Depreciation Expense	3,278,236	3,229,230	3,681,693
Indirect Costs	517,680	439,456	854,367
Total Expenditures	13,209,695	24,740,700	25,366,043
Net Revenues Over Expenditures	11,385,932	-2,379,532	-3,778,643
FULL TIME POSITIONS	53	56	56

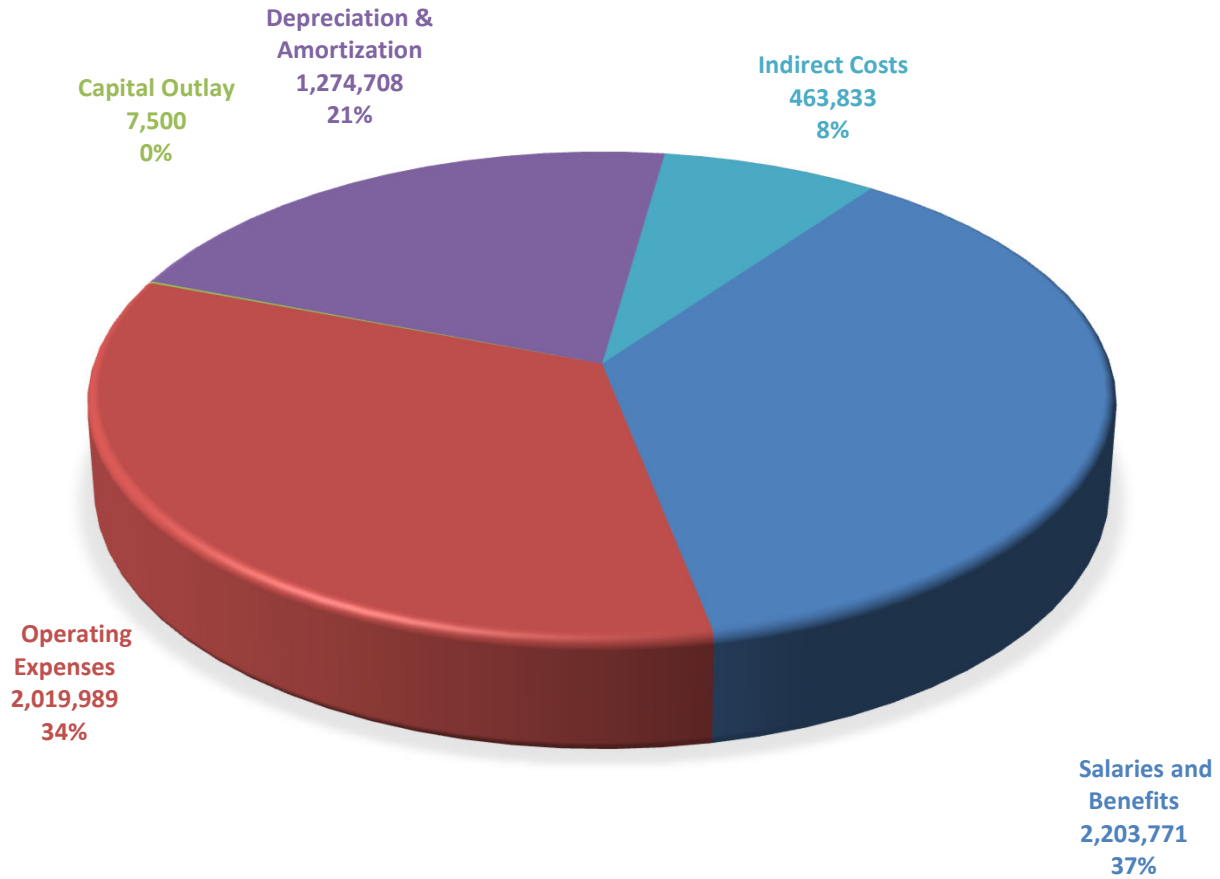
Current Active Full-Time Employees 49

Number of Vacancies 7



Albany Transit System

City of Albany Adopted Budget FY 2024 Transit Department



Total Expenses
\$5,969,801

TRANSIT DEPARTMENT

DESCRIPTION

It is the responsibility of the Albany Transit System (AT) to provide safe, reliable and economical transportation to the citizens of Albany. AT will provide this service at the least possible cost to the city without sacrificing quality of service. AT provides fixed route transit and paratransit services.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs
 SP III: Infrastructure & Asset Management
 SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

SP II, G&O 2: Enhance Aviation and Transit to Improve Customer Experience
 SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program
 SP III, G&O 2: Be Recognized as the Regional Technology Leader
 SP VI, G&O 1: To Have Effective & Consistent Processes Throughout the Organization

PERFORMANCE MEASURES (PM)

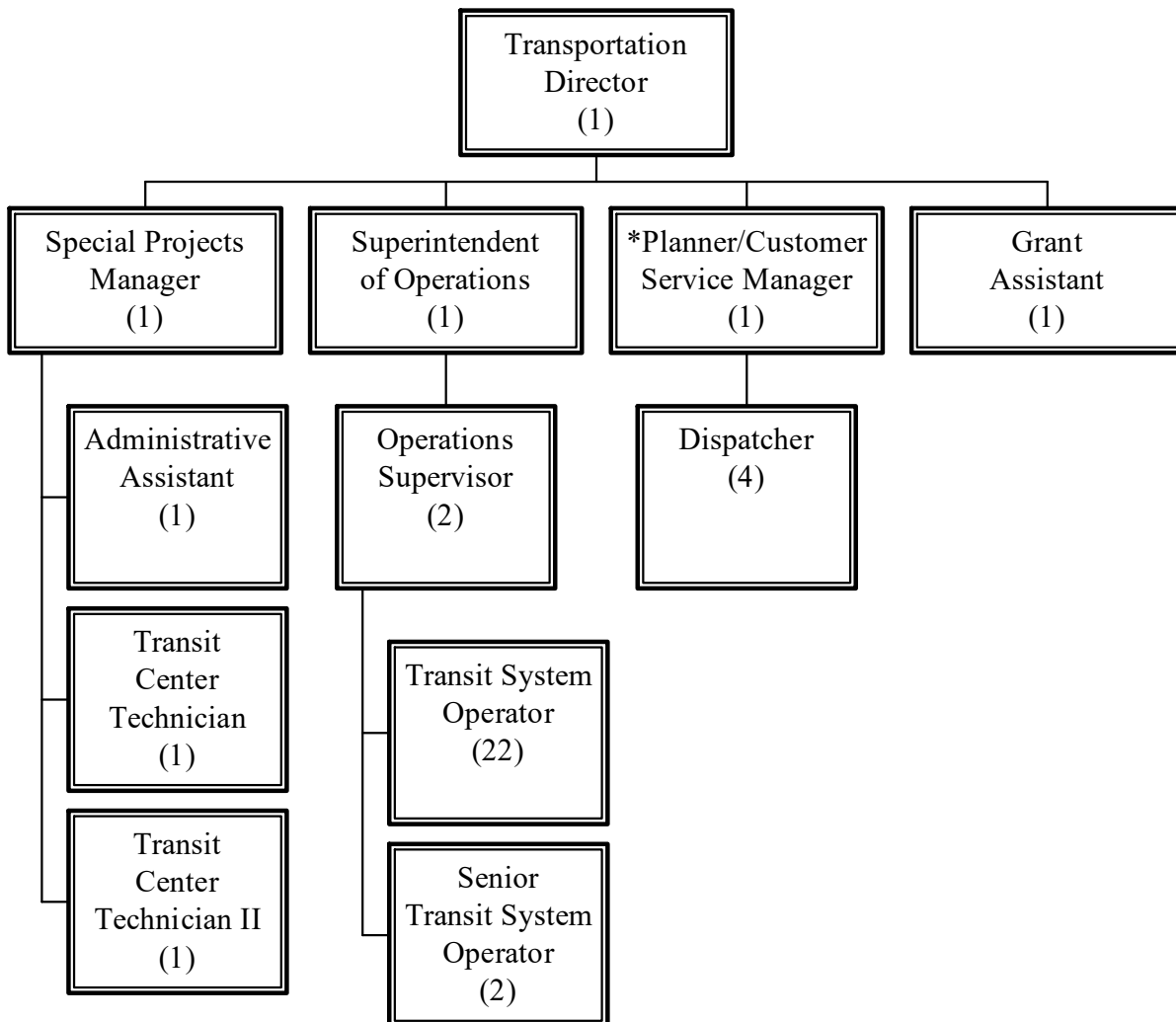
Measures	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP III, G&O 1, PM 1: # of Transit Shelters Replaced*	5	5	8	8
SP III, G&O 1, PM 1: # of New Transit Shelters*	3	3	3	3
SP III, G&O 1, PM 2: # of Users of "real-time tracking" for Albany Transit	250,000	250,000	237,500	250,000
SP II, G&O 2, PM 1: # of Rides on the ASU Ram Route	187,000	250,000	24,900	160,820
SP III, G&O 2, PM 2: % of Buses that have Wi-Fi Capabilities	100%	100%	100%	100%
SP VI, G&O 2, PM 3: % of Design Albany Transportation Center	25%	100%	100%	N/A
SP VI, G&O 2, PM 3: % of Construction of Albany Transportation Ce	N/A	N/A	5%	100%

***Note:** # of Shelters as of July 2020 was 73 & by the end of FY 21 should have 76 sheltered stops
 Bus stop facility plan (bus shelter PM changes)

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
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Albany Transit System



* GDOT Funded Position

TRANSIT SYSTEM SUMMARY

It is the responsibility of the Albany Transit System (AT) to provide safe, reliable and economical transportation to the citizens of Albany. AT will provide this service at the least possible cost to the city without sacrificing quality of service. AT provides fixed route transit and paratransit services.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUES	8,608,547	5,908,157	3,047,966
PERSONNEL SERVICES	1,273,790	2,376,083	2,203,771
OPERATING EXPENSE	2,238,631	2,332,937	2,483,822
CAPITAL OUTLAY	0	2,814,100	7,500
DEPRECIATION	1,018,920	981,604	1,274,708
TOTAL EXPENSES	4,531,342	8,504,724	5,969,801
TOTAL NET INCOME/(LOSS)	4,077,205	(2,596,567)	(2,921,835)
TRANSFER IN	2,209,384	1,614,963	1,647,127
<u>Capital Projects Summary</u>			
Motor Equipment	0	2,162,000	7,500
Tools	0	454,000	0
Buildings	<u>154,689</u>	<u>198,100</u>	<u>0</u>
Total Capital Additions	154,689	2,814,100	7,500
FULL TIME POSITIONS	37	38	38

Current Active Full-Time Employees 34

Number of Vacancies 4

TRANSIT

DESCRIPTION

It is the responsibility of the Albany Transit System (AT) to provide safe, reliable and economical transportation to the citizens of Albany. AT will provide this service at the least possible cost to the city without sacrificing quality of service. AT provides fixed route transit and paratransit services.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUES	1,799,512	725,000	2,244,690
PERSONNEL SERVICES	1,273,790	2,376,083	2,203,771
OPERATING EXPENSE	945,522	1,218,043	1,600,459
DEPRECIATION	1,018,920	981,604	1,274,708
TOTAL EXPENSES	3,238,233	4,575,730	5,078,938
TOTAL NET INCOME/(LOSS)	(1,438,721)	(3,850,730)	(2,834,248)
TRANSFER IN	1,372,321	2,869,126	1,559,540
FULL TIME POSITIONS	37	38	38

Class Title

Transit System Operator	22	22	22
Transit System Operator, Senior	2	2	2
Dispatcher - Transit	4	4	4
Transit Operations Supervisor	2	2	2
Transit Center Technician	1	1	1
Transit Center Technician II	0	1	1
Grants Assistant	1	1	1
Multi-Modal Transportation Dir	1	1	1
Superintendent of Transit Operations	1	1	1
Administrative Assistant	1	1	1
Special Projects Manager	1	1	1
<i>Planner/Customer Service Manager *</i>	<i>1</i>	<i>1</i>	<i>1</i>
TOTAL	37	38	38

** Grant funded position*

		TRANSIT			
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
7702					
7110.	Regular Wages	1,024,000	1,379,343	1,152,059	(227,284)
7120.	Overtime	272,392	122,506	180,000	57,494
7130.	Part Time	85,278	100,000	230,716	130,716
7210.	W/C Insurance	63,283	72,083	76,107	4,024
7230.	Uniforms	12,332	14,450	17,800	3,350
7260.	FICA Matching	101,296	122,541	119,552	(2,989)
7270.	Pension Matching	-502,495	180,222	159,847	(20,375)
7280.	Insurance Matching	210,027	372,938	255,690	(117,248)
7290.	Contribution Matching	7,678	12,000	12,000	0
7510.	Prof.Svcs (Archit,Attny)	809	5,000	33,600	28,600
7512.	Tech.Svcs (Surveys,DP)	0	11,790	0	(11,790)
7513.	Adm.Svcs (Finance,Mgt)	52,272	65,000	65,000	0
7514.	Contract Labor(Temp)	0	45,000	75,000	30,000
7550.	Communications	21,585	23,238	36,430	13,192
7570.	Advertising	2,979	3,000	1,800	(1,200)
7700.	Risk Allocation	31,763	62,941	169,582	106,641
7860.	Maint: Buildings	19,308	16,382	40,020	23,638
7870.	Maint: Motor Equipment	0	25,700	25,700	0
7880.	Maint: Mach/Imp/Tools	47,048	36,730	38,276	1,546
7900.	Utilities	48,867	128,168	186,000	57,832
7990.	Dues and Fees	3,862	3,120	6,545	3,425
8010.	Supplies	5,359	7,811	3,900	(3,911)
8016.	Small Equip	502	800	1,000	200
8017.	Printing(Not Std Forms)	242	230	150	(80)
8018.	Books & Subscriptions	171	200	200	0
8030.	Janitorial Supplies	5,827	10,000	10,000	0
8050.	Rental of Equip	0	2,640	0	(2,640)
8110.01	Gasoline	12,096	21,198	17,615	(3,583)
8110.03	CNG	365,949	465,683	420,808	(44,875)
8150.	Employee Appreciation	3,235	5,000	5,000	0
8495.	Cash Over/Short	80	0	0	0
8900.	Depreciation	1,018,920	981,604	1,274,708	293,104
8951.	Indirect Cost	323,568	278,412	463,833	185,421
Total		3,238,233	4,575,730	5,078,938	503,208

TRANSIT SYSTEM - GRANT SUMMARY

DESCRIPTION

The Federal Transit Administration (FTA) Section 5307 Capital & Operation Grant will provide funding assistance to ATS in delivering safe, affordable and reliable transportation services to the citizens of Albany. The grant assistance is 90% reimburseable.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUES	6,809,035	5,183,157	803,276
OPERATING EXPENSE	1,293,109	1,114,894	883,363
CAPITAL OUTLAY	0	2,814,100	7,500
TOTAL EXPENSES	1,293,109	3,928,994	890,863
TOTAL NET INCOME/(LOSS)	5,515,926	1,254,163	(87,587)
TRANSFER IN	0	(1,254,163)	87,587
FULL TIME POSITIONS	0	0	0

Capital Projects Summary

Motor Equipment	0	2,162,000	7,500
Tools	0	454,000	0
Buildings	154,689	198,100	0
Total Capital Additions	6,008,969	2,814,100	7,500

TRANSIT SYSTEM - GRANT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
7703					
7510.	Professional Services	600	37,000	30,000	-7,000
7512.	Tech.Svcs (Surveys,DP)	363,683	90,918	63,400	-27,518
7550.	Communications	9,921	18,500	16,500	-2,000
7600.	Travel	0	9,497	4,500	-4,997
7630.	Train/Cont. Education	8,190	3,297	8,100	4,803
7860.	Maint: Buildings	44,811	122,500	40,000	-82,500
7870.01	Labor	272,848	211,000	245,208	34,208
7870.02	Maintenance	133,485	111,000	68,431	-42,569
7870.03	Parts	413,527	462,000	343,763	-118,237
7870.05	Upkeep	8,004	6,582	13,211	6,629
7880.	Maint: Mach/Imp/Tools	8,052	9,500	24,500	15,000
7990.	Dues and Fees	1,027	1,000	1,250	250
8010.	Supplies	4,183	1,200	2,000	800
8016.	Small Equip	24,777	21,900	8,000	-13,900
8017.	Printing(Not Std Forms)	0	9,000	14,500	5,500
8510.	Cap. O/Lay: Furn & Fixture	0	154,000	0	-154,000
8511.	Cap. O/Lay: Computer Equipment	0	300,000	0	-300,000
8520.	Cap. O/Lay: Motor	0	2,162,000	7,500	-2,154,500
8530.	Cap. O/Lay: Bldg & Improvement	0	198,100	0	-198,100
Total		1,293,109	3,928,994	890,863	(3,038,131)



Flint River Entertainment Complex Fund

Flint River Entertainment Complex

SUMMARY

The Civic Center is responsible for entering into promotion agreements and/or contracts with groups, individuals, and firms for the presentation of performances in a manner that promotes the interest of the City from a financial and marketing/public standpoint

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a great place to live, work, & play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: Be recognized as a vibrant community and a tourist destination

PERFORMANCE MEASURES (PM)

Measures	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Actuals	Actuals
SP IV, G&O 2, PM 1: # of Events	137	82	128	85	109
SP IV, G&O 2, PM 2: Attendance - Paid	25,133	19,711	43,575	21,788	40,975
SP IV, G&O 2, PM 3: Average Ticket Price	38.09	43.88	44.43	44.43	47.46
SP IV, G&O 2, PM 4: General Attendance	105,963	59,031	131,621	65,811	101,319

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility

Flint River Entertainment Complex

SUMMARY

The Civic Center is responsible for entering into promotion agreements and/or contracts with groups, individuals, and firms for the presentation of performances in a manner that promotes the interest of the City from a financial and marketing/public standpoint

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024
REVENUES	3,686,970	946,068	1,117,500
OPERATING EXPENSE	3,867,628	1,909,046	2,083,472
DEPRECIATION EXPENSE	483,793	479,965	483,708
TOTAL EXPENSES	4,351,420	2,389,011	2,567,180
NET OPERATING INCOME/(LOSS)	(664,451)	(1,442,943)	(1,449,680)
TRANSFER IN	905,852	875,805	869,022
FULL TIME POSITIONS	0	0	0

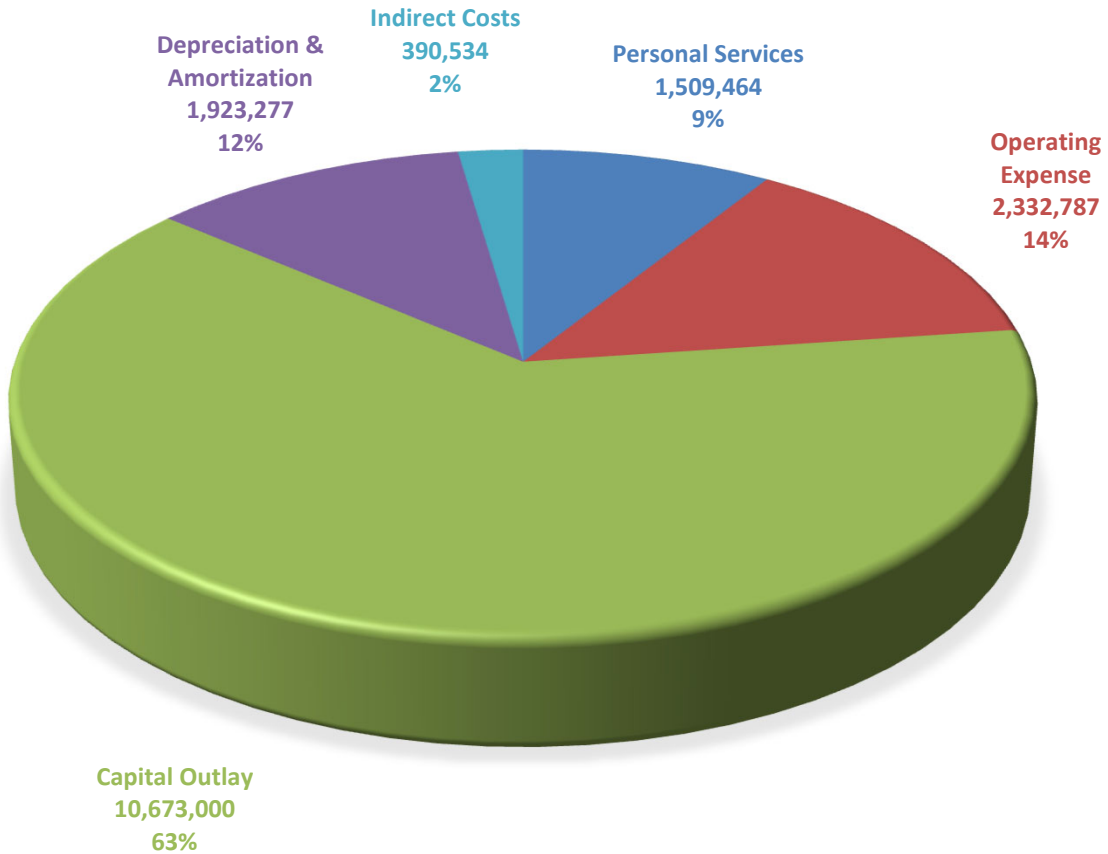
Flint River Entertainment Complex

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	PROPOSED 2023/2024	VARIANCE + / (-)
7303					
7510	Professional Services	3,789,747	1,821,872	1,986,522	164,650
7700	Risk Allocation	77,880	87,174	96,950	9,776
8900	Depreciation	483,793	479,965	483,708	3,743
Total		4,351,420	2,389,011	2,567,180	178,169



Airport

City of Albany Adopted Budget FY 2024 Airport Department



Total Expenses
\$16,829,062

AIRPORT DEPARTMENT

DESCRIPTION

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

GOALS & OBJECTIVES (G&O)

SP II, G&O 2: Enhance Aviation & Transit to Improve Customer Experience

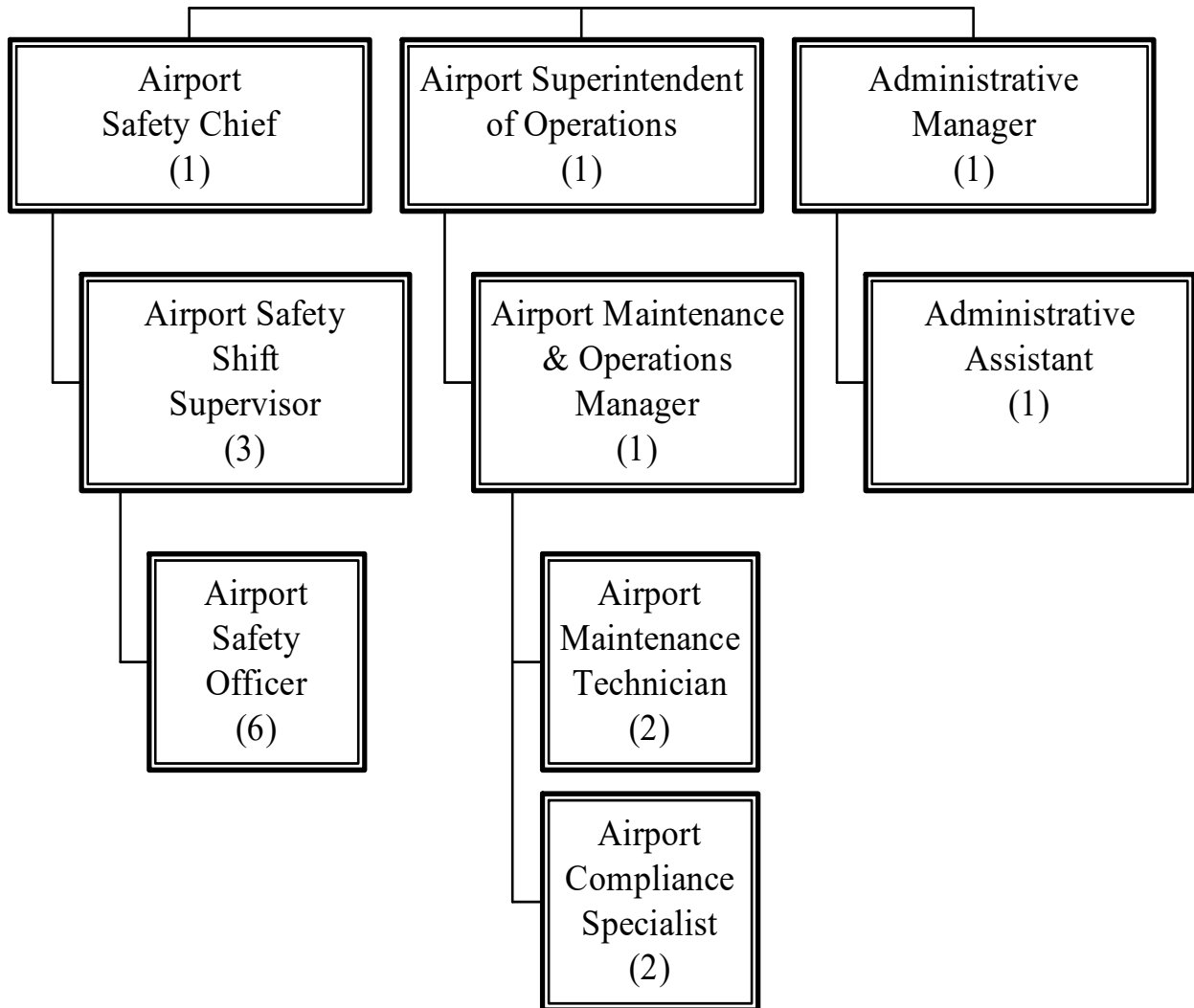
PERFORMANCE MEASURES (PM)

Measures	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP II, G&O 2, PM 1 - # of Enplanement	42,212	56,392	17,481	25,049
SP II, G&O 2, PM 2 - # of Deplanements	41,322	55,062	16,759	23,618
SP II, G&O 2, PM 3 - New Passenger Boarding Bridge % Complete	100%	100%	100%	N/A
SP II, G&O 2, PM 4 - Gross Receipts from Parking Collected at the Airport	234,287	370,000	131,817	185,768
General Aviation Terminal & Hangar Construction - % Complete				
Phase I - Storage Hangar	N/A	N/A	N/A	100%
Phase II - General Aviation Terminal	N/A	N/A	N/A	10%

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 SP V = Effective & Excellent Service Delivery
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Airport Department



AIRPORT DEPARTMENT SUMMARY

DESCRIPTION

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUES	1,330,953	1,468,850	1,613,350
PERSONNEL SERVICES	1,324,879	1,401,079	1,509,464
OPERATING EXPENSE	963,958	1,029,716	1,417,621
DEPRECIATION	1,775,523	1,767,661	1,923,277
TOTAL EXPENSES	4,064,360	4,198,456	4,850,362
TOTAL NET INCOME/(LOSS)	(2,733,407)	(2,729,606)	(3,237,012)
TRANSFER IN	0	961,945	1,313,735
FULL TIME POSITIONS	16	18	18

Class Title

Administrative Assistant	1	1	1
Airport Compliance Specialist	0	2	2
Airport Maint. & Operat. Manager	1	1	1
Airport Safety Chief	1	1	1
Airport Safety Officer	6	6	6
Airport Superintendent of Operations	1	1	1
Airport Safety Shift Supervisor	3	3	3
Airport Operations & Maint Specialist	2	2	2
Administrative Manager, Airport	1	1	1
Multi-Modal Transportation Director *	0	0	0
TOTALS	16	18	18

**Half of the Director's Salary is budgeted in this cost center*

AIRPORT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
7003					
7110	Regular Wages	729,292	891,249	989,089	97,840
7120	Overtime Wages	79,720	70,000	76,000	6,000
7210	W/C Insurance	21,840	26,165	22,899	(3,266)
7230	Uniforms	11,774	14,620	15,225	605
7260	FICA Matching	61,019	73,536	81,479	7,943
7270	Pension Matching	266,039	127,819	140,460	12,641
7280	Insurance Matching	148,128	189,690	176,312	(13,378)
7290	Contribution Matching	7,068	8,000	8,000	0
7510	Professional Services	19,025	33,950	66,450	32,500
7550	Communications	14,063	14,062	15,795	1,733
7570	Advertising	0	5,000	5,000	0
7600	Travel	9,328	19,000	25,000	6,000
7630	Train/Cont. Education	18,031	27,330	25,935	(1,395)
7700	Insurance	32,651	33,000	33,000	0
7700.03	Risk Allocation	54,217	70,973	59,050	(11,923)
7860	Maint: Buildings	133,703	187,050	231,550	44,500
7870.01	Labor	18,900	12,891	19,514	6,623
7870.02	Maintenance	21,939	25,065	24,087	(978)
7870.03	Parts	23,463	10,508	17,229	6,721
7870.05	Upkeep	90	3,885	3,790	(95)
7880	Maint: Mach/Imp/Tools	60,675	71,134	116,335	45,201
7900	Utilities	292,288	280,000	280,000	0
7990	Dues and Fees	15,742	22,970	35,720	12,750
8010	Supplies	13,213	18,550	33,000	14,450
8016	Small Equip	17,830	4,000	5,000	1,000
8018	Books &Subscriptions	209	269	295	26
8030	Janitorial Supplies	1,956	2,500	3,000	500
8050	Rental of Equipment	35	1,500	1,500	0
8110	Motor Fuel	20,229	23,535	23,837	302
8150	Employee Appreciation	2,259	1,500	2,000	500
8900	Depreciation	1,775,523	1,767,661	1,923,277	155,616
8951	Indirect Cost	194,112	161,044	390,534	229,490
Total		4,064,360	4,198,456	4,850,362	651,906

AIRPORT DEPARTMENT SUMMARY

DESCRIPTION

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

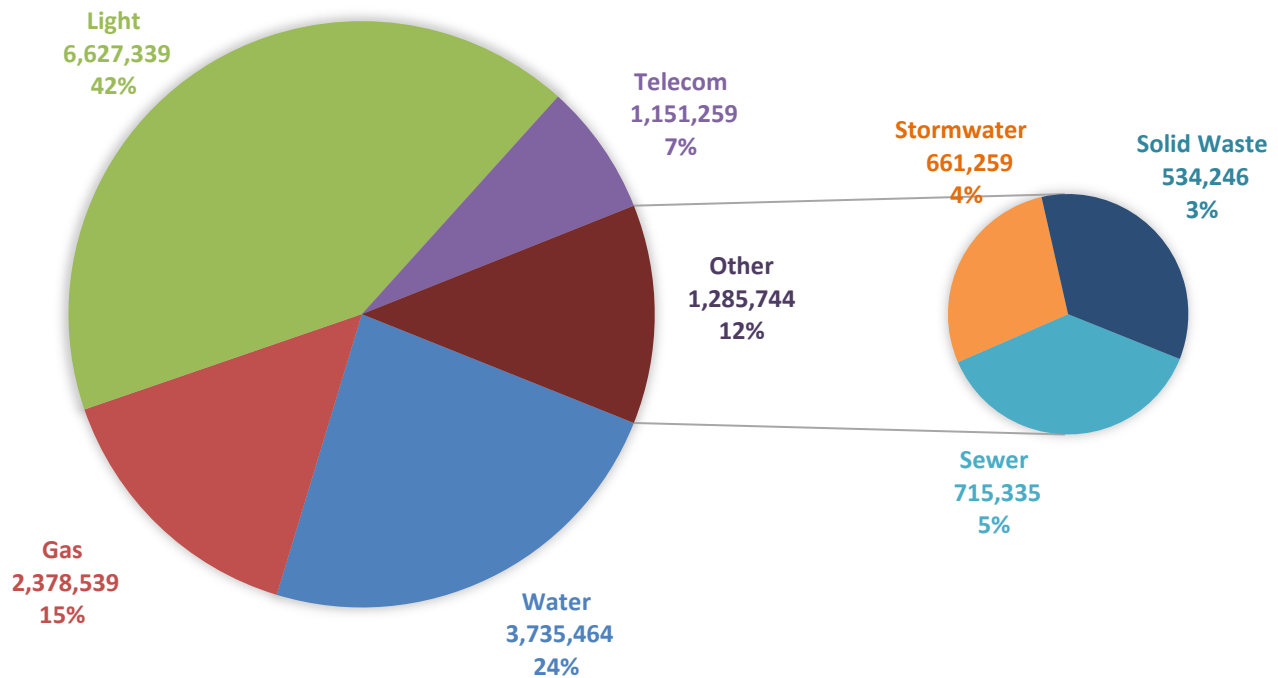
Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
CFC & PFC REVENUES	72,044	464,886	819,950
FEDERAL GRANTS	7,781,877	6,498,440	6,105,000
STATE GRANT	0	84,000	553,750
OTHER REVENUE	0	4,500,000	4,500,000
TOTAL REVENUE	7,853,922	11,547,326	11,978,700
OPERATING EXPENSE	260,882	956,350	1,305,700
CAPITAL OUTLAY	0	8,692,159	10,673,000
TOTAL EXPENSES	262,573	9,648,509	11,978,700
SOURCE/(USE) OF OTHER FUNDING	7,591,349	1,898,817	0
PFC Deferred Revenue	49,780	17,150	16,000
CFC Deferred Revenue	830,739	447,736	803,950

AIRPORT					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
7004					
7510	Professional Services	159,047	922,500	1,256,000	333,500
7550	Communications	353	0	0	0
7600	Travel	0	18,500	0	(18,500)
7860	Maint: Buildings	4,194	0	15,000	15,000
7880	Maint: Mach/Imp/Tools	0	2,200	0	(2,200)
7990	Dues and Fees	1,005	1,150	0	(1,150)
8010	Supplies	8,833	0	20,000	20,000
8016	Small Equip	87,450	12,000	14,700	2,700
8500	Cap. O/Lay:	0	217,036	123,000	(94,036)
8530	Cap. O/Lay: Bldg & Improvement	0	21,500	3,750,000	3,728,500
8550	Cap. O/Lay: Land & Improvement	0	8,453,623	6,800,000	(1,653,623)
Total		262,573	9,648,509	11,978,700	2,330,191



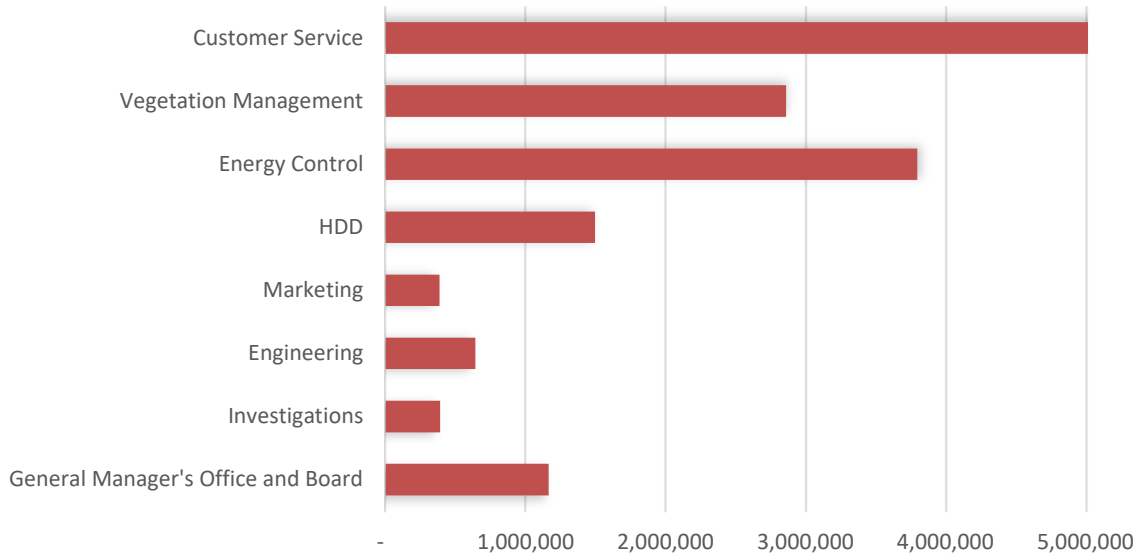
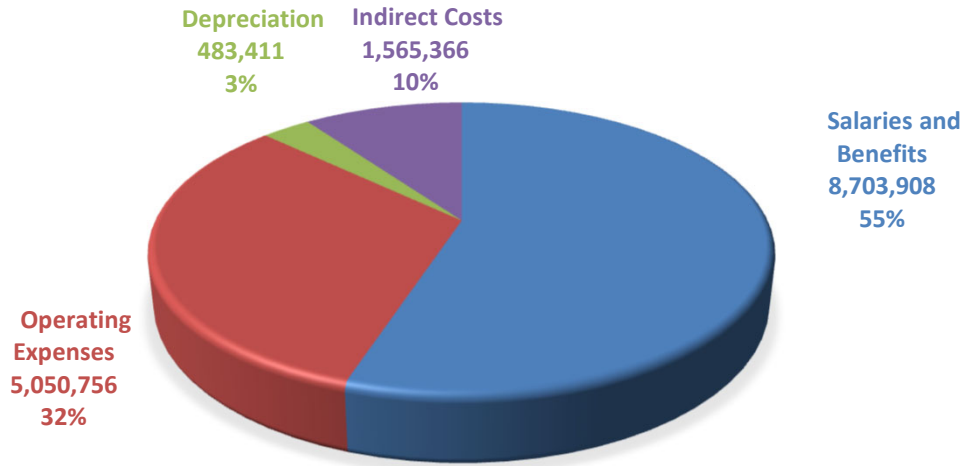
Utility Internal Service Fund

City of Albany Adopted Budget FY 2024 Utility Internal Service Fund (UISF)



Total Revenue
\$15,803,441

City of Albany Adopted Budget FY 2024 Utility Internal Service Fund (UISF)



**Total Expenditures
\$15,803,441**

Utility Internal Service Fund Summary

This summary contains support departments for the
Albany Utility Funds

MAJOR OBJECT OF EXPENDITURE	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
Revenues	13,434,077	13,994,495	15,803,441
Total Revenue	13,434,077	13,994,495	15,803,441
Personnel Services	7,743,231	8,186,449	8,703,908
Operating Expense	4,082,378	4,243,050	5,050,756
Depreciation Expense	451,007	432,684	483,411
Indirect Costs	1,267,040	1,132,312	1,565,366
Total Expenditures	13,543,656	13,994,495	15,803,441
Net Revenues Over Expenditures	(109,579)	0	0
FULL TIME POSITIONS	113	109	110

Current Active Full-Time Employees 103

Number of Vacancies 6



Utility Management

UTILITY MANAGEMENT

DESCRIPTION

The Utility Management and Board is an internal service fund that will provide management services and support to all components of the Albany Utility Board.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

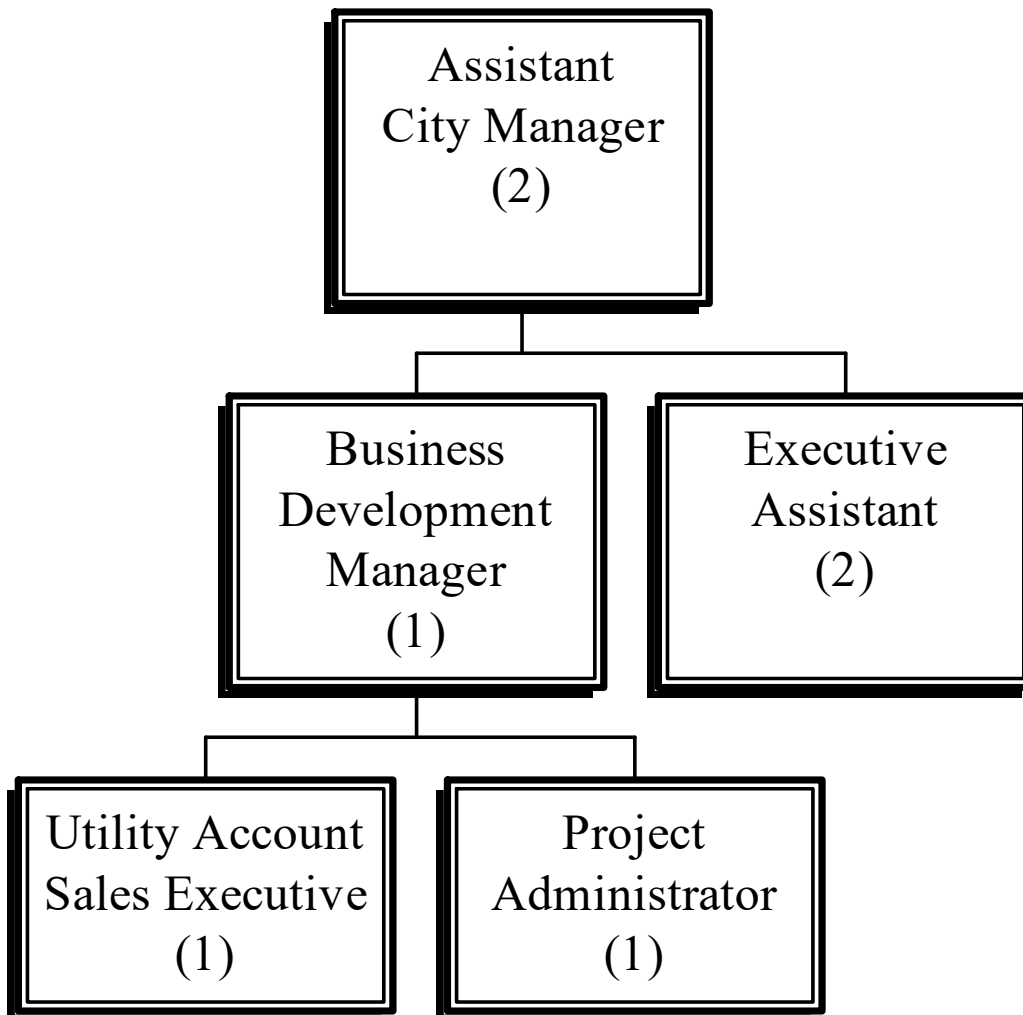
PERFORMANCE MEASURES

Measures	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP III, G&O 1, PM 1: % Street Lighting Converted to LED				
- RFP & Coordination	100%	100%	100%	100%
- Installation of LED	90%	100%	100%	100%
SP III, G&O 1, PM 2: % AMI Project Complete				
- RFP	100%	100%	100%	100%
- Contract Negotiations	80%	100%	100%	100%
- Software Installations	50%	100%	100%	100%
- Water Meters	0%	20%	9%	50%
- Gas Meters	0%	20.0%	4.5%	50%
- Light Meters	1%	10.0%	7.5%	50%

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 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Utility Management



UTILITY BOARD & ACMs

DESCRIPTION

The Utility Management and Board is an internal service fund that will provide management services and support to all components of the Albany Utility Board.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	978,453	895,708	909,593
OPERATING EXPENSES	88,655	92,685	148,011
DEPRECIATION EXPENSE	11,624	3,299	6,107
INDIRECT COST	54,614	72,717	100,528
TOTAL EXPENSES	1,133,346	1,064,409	1,164,239
FULL TIME POSITIONS	5	7	7

Class Title

Assistant City Manager	2	2	2
Executive Assistant	2	2	2
Project Administrator	0	1	1
Utility Account Sales Executiv	0	1	1
Business Development Manager	1	1	1

TOTAL **5** **7** **7**

Current Active Full-Time Employees 6
 Number of Vacancies 1

UTILITY BOARD & ACMs

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4815					
7110	Regular Wages	508,673	664,912	670,109	5,197
7210	W/C Insurance	816	1,330	1,340	10
7230	Uniforms	420	1,500	1,500	0
7260	FICA Matching	28,939	50,866	51,263	397
7270	Pension Matching	380,061	79,789	80,413	624
7280	Insurance Matching	52,266	87,311	94,968	7,657
7290	Contribution Matching	7,278	10,000	10,000	0
7510	Professional Services	6,000	0	28,000	28,000
7513	Adm.Svcs (Finance,Mgt)	11,800	12,000	12,000	0
7550	Communications	6,633	6,300	7,500	1,200
7600	Travel	24,525	35,065	23,920	(11,145)
7600	Travel (Mayor)	0	0	2,625	2,625
7600	Travel (Board Member 1)	0	0	2,625	2,625
7600	Travel (Board Member 2)	0	0	2,625	2,625
7600	Travel (Board Member 3)	0	0	2,625	2,625
7600	Travel (Board Member 4)	0	0	2,625	2,625
7610	Auto Allowance	6,431	6,000	6,000	0
7630	Train/Cont. Education	14,980	10,225	14,270	4,045
7630	Training (Mayor)	0	0	1,125	1,125
7630	Training (Board Member 1)	0	0	1,125	1,125
7630	Training (Board Member 2)	0	0	1,125	1,125
7630	Training (Board Member 3)	0	0	1,125	1,125
7630	Training (Board Member 4)	0	0	1,125	1,125
7700	Risk Allocation	6,266	5,556	10,098	4,542
7870	Maint: Motor Equip.	206	1,865	1,017	(848)
7880	Manint: Mach/Imp/Tools	4,095	6,116	7,915	1,799
7990	Dues and Fees	1,319	80	6,822	6,742
8010	Supplies	3,048	5,000	5,000	0
8016	Small Equip	2,703	3,500	5,000	1,500
8018	Books & Subscriptions	342	345	400	55
8110	Motor Fuel	307	333	719	386
8150	Employee Appreciation	0	300	600	300
8900	Depreciation	11,624	3,299	6,107	2,808
8951	Indirect Costs	54,614	72,717	100,528	27,811
Total		1,133,346	1,064,409	1,164,239	99,830



Investigations

INVESTIGATIONS

DESCRIPTION

The Investigations Division provides physical security for the Albany Utilities and Board when in session. This division monitors, evaluate, and maintain security cameras, access control, burglar and fire alarms. Also perform criminal investigation of theft, fraud, meter tampering, identity misrepresentation cases. Participate with other Law Enforcement agencies on combined initiatives. In addition a full time Security Officer is posted at the main collection point for Administration Department of the Albany Utility.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

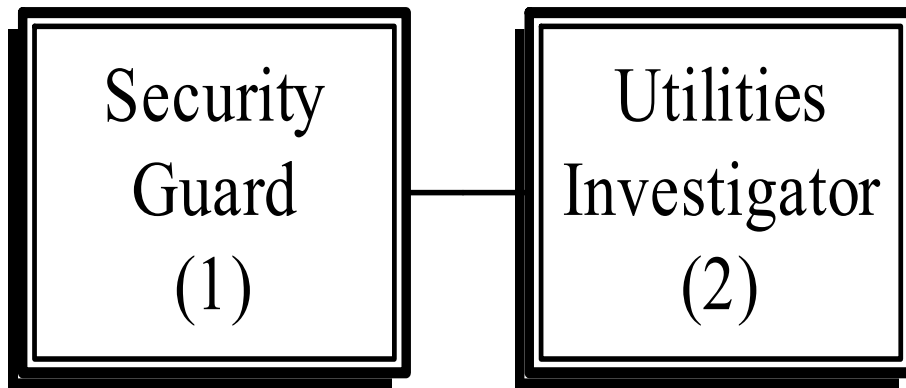
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actual	Actuals	Actuals	Actuals
SP I, G&O 1, PM 1: # of Network Camera's Monitored on City Security System	165	190	218	218

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 SP VI = Fiscal Responsibility



INVESTIGATIONS



INVESTIGATIONS

DESCRIPTION

The Investigations Division provides physical security at 401 Pine Avenue during normal hours of business operation and for the Utility Board when in session. The Investigations Division monitors, evaluate, and maintain security cameras, access control, burglar and fire alarms. This division performs criminal investigation of theft, fraud, meter tampering, and identity misrepresentation cases and participate with other law enforcement agencies on combined initiatives. In addition a full time security officer is posted at the main collection point for Administration Department.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	203,105	220,233	222,562
OPERATING EXPENSE	86,719	91,633	105,261
DEPRECIATION	18,879	17,458	17,458
INDIRECT COST	32,768	31,165	43,083
TOTAL	341,470	360,489	388,364

FULL TIME POSITIONS	3	3	3
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Class Title

Utilities Investigator	2	2	2
Security Guard	1	1	1
TOTAL	3	3	3

INVESTIGATIONS					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4825					
7110	Regular Wages	138,788	146,838	147,385	547
7120	Overtime	5,237	5,000	6,350	1,350
7210	W/C Insurance	3,250	6,787	6,872	85
7230	Uniforms	2,198	2,000	2,000	0
7260	FICA Matching	9,667	11,616	11,761	145
7270	Pension Matching	13,395	18,176	18,378	202
7280	Insurance Matching	28,969	27,816	27,816	0
7290	Contribution Matching	1,600	2,000	2,000	0
7510	Professional Services	27,105	24,000	27,950	3,950
7550	Communications	33,520	31,602	34,920	3,318
7600	Travel	1,389	1,000	1,000	0
7630	Train/Cont. Education	0	1,000	1,000	0
7700	Risk Allocation	3,955	2,679	5,400	2,721
7870	Maint: Motor Equip.	3,320	7,472	5,414	-2,058
7880	Maint: Mach/Imp/Tools	10,702	11,666	16,975	5,309
7990	Dues & Fees	64	0	0	0
8010	Supplies	133	1,000	1,000	0
8016	Small Equip	4,557	8,500	8,500	0
8110	Motor Fuel	1,973	2,714	3,102	388
8900	Depreciation	18,879	17,458	17,458	0
8951	Indirect Cost	32,768	31,165	43,083	11,918
Total		341,470	360,489	388,364	27,875



Utility Engineering

ENGINEERING

DESCRIPTION

Engineering is a support department for all departments (Water, Gas, Light, Telecommunications, maintenance and downtown administration). The primary objectives of the engineering department are to review all plans approved by Albany/Dougherty Planning and Zoning, make first contacts with developers and outside engineering firms concerning developments, calculate electrical loads and size transformers and switches, calculate water and gas loads for line size, compose work orders and drawings for the installation of all utilities for residential and commercial developments and maintain postings to all water, gas, electrical and telecommunication maps and valve drawings. Other duties of the engineering department include checking overhead electrical lines for respecification, department of transportation permitting, relocation of utilities on highway widening projects, meet customers about complaints, EPD permitting, security lights and street lights, etc.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

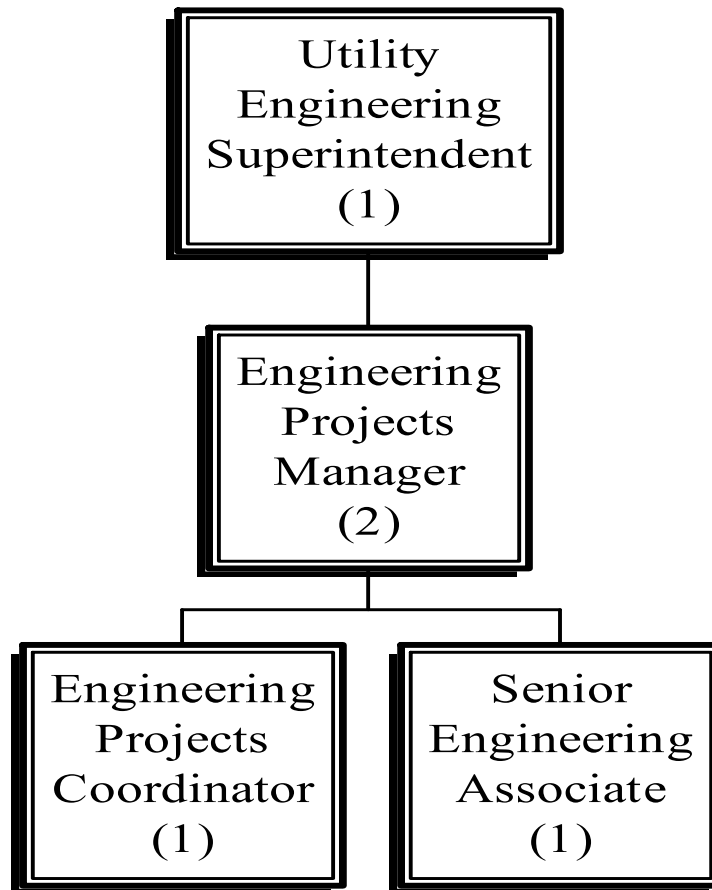
	FY 2020	FY 2021	FY 2022	FY 2023
SP III, G&O 1, PM 1: % Complete on the Manufactured Gas Plant Clean-up Project	20%	40%	60%	99%

Note: Estimated completion date for the project is 2023.

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ENGINEERING



UTILITY ENGINEERING

DESCRIPTION

Utility Engineering provides support for all Utility divisions (Water, Gas, Light, Telecommunications, Maintenance and Administration). This division reviews all plans approved by the Albany-Dougherty Planning Commission, makes first contact with developers and outside engineering firms concerning developments, calculates electrical load and sizes transformers and switches, calculates water and gas load for line size, composes work orders and drawings for the installation of all utilities for residential and commercial developments and maintains posting to all water, gas, electrical and telecommunication maps and valve drawings. Other duties of the engineering department include checking overhead electrical lines, securing the required permitting from the Department of Transportation, relocating utilities on highway widening projects, meet customers about complaints.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONAL SERVICES	465,959	489,920	489,481
OPERATING EXPENSE	60,310	67,071	67,795
DEPRECIATION	11,423	11,422	10,510
INDIRECT COST	54,614	51,941	71,806
TOTAL	592,306	620,354	639,593

Capital Projects Summary

Projects Totals	0	35,064	35,000
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FULL TIME POSITIONS	5	5	5
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Class Title

Engineering Project Manager	2	2	2
Engineering Associate, Senior	2	2	2
Utility Engineering Superintendent	1	1	1
TOTAL	5	5	5

UTILITY ENGINEERING					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4830					
7110	Regular Wages	359,626	365,083	367,344	2,261
7210	W/C Insurance	695	730	367	(363)
7230	Uniforms	895	1,500	1,500	0
7260	FICA Matching	24,883	27,929	28,102	173
7270	Pension Matching	31,587	43,810	44,081	271
7280	Insurance Matching	42,526	44,868	42,087	(2,781)
7290	Contribution Matching	5,747	6,000	6,000	0
7510	Professional Services	9,529	10,992	10,992	0
7550	Communications	3,988	6,000	3,682	(2,318)
7600	Travel	1,198	0	0	0
7700	Risk Allocation	6,808	8,607	10,140	1,533
7870	Maint: Motor Equip.	8,418	7,172	6,689	(483)
7880	Maint: Mach/Imp/Tools	13,314	16,322	16,763	441
7900	Utilities	4,334	4,500	5,000	500
8009	Licenses(CDL,CPA,Etc)	0	500	500	0
8010	Supplies	485	2,500	2,500	0
8016	Small Equip	8,393	7,000	6,000	(1,000)
8110	Motor Fuel	3,843	3,478	5,530	2,052
8900	Depreciation	11,423	11,422	10,510	(912)
8951	Indirect Costs	54,614	51,941	71,806	19,865
	Total	592,306	620,354	639,593	19,239



Marketing

Marketing/Sales

DESCRIPTION

The Marketing/Sales Department is responsible for all marketing and sales for the various departments of the Albany Utility Board. Those departments are water, gas, light, solid waste, and telecommunications. The department is responsible for all aspects of the various other programs designed to inform and educate the community about public utilities and safety.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: To be recognized as a vibrant community & tourism destination

SP IV, G&O 3: To be recognized as a progressive & innovative community

PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Actuals
SP IV, G&O 2, PM 1: # of Followers on Social Media sites (Facebook, c	6,806	10,000	12,717	15,000
SP IV, G&O 2, PM 2: # of Press Releases/Media Advisory provided	70	130	96	100
SP IV, G&O 3, PM 1: # of Sponsorships Promoting the City and/or Utility	20	20	16	20

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- SP VI = Fiscal Responsibility



Marketing

Public
Information
Officer
(1)

Assistant to
Public
Information Officer
(2)

Marketing

DESCRIPTION

The Marketing Division is responsible for all marketing for City programs. The division is responsible for all aspects of the various other programs designed to inform and educate the community about public utilities and safety.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	240,185	177,697	221,275
OPERATING EXPENSES	293,155	121,573	132,762
DEPRECIATION EXPENSE	3,299	1,649	1,649
INDIRECT COST	43,691	20,776	28,722
TOTAL EXPENSES	580,330	321,695	384,408

FULL TIME POSITIONS	4	2	3
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Class Title

Public Information Officer	1	1	1
Asst. to PIO/Graphic Designer	1	1	2
Utility Account Sales Executive	1	0	0
Customer Service Representative	1	0	0
TOTAL	4	2	3

		Marketing			
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4835					
7110	Regular Wages	170,127	121,671	164,463	42,792
7120	Overtime	2,377	2,000	2,000	0
7130	Part Time	18,023	0	0	0
7210	W/C Insurance	385	247	333	86
7230	Uniforms	573	600	500	(100)
7260	FICA Matching	14,248	9,461	12,734	3,273
7270	Pension Matching	10,909	14,841	19,976	5,135
7280	Insurance Matching	21,397	25,877	18,269	(7,608)
7290	Contribution Matching	2,146	3,000	3,000	0
7510	Professional Services	176,263	40,000	0	(40,000)
7514	Contract Labor (Temp)	7,462	0	0	0
7550	Communications	4,927	5,421	3,563	(1,858)
7570	Advertising	63,799	50,000	93,000	43,000
7600	Travel	0	2,000	250	(1,750)
7630	Train/Cont. Education	388	500	750	250
7700	Risk Allocation	4,892	4,976	5,422	446
7870	Maint: Motor Equip	2,237	621	1,435	814
7880	Maint: Mach/Imp/Tools	4,996	5,105	7,200	2,095
7990	Dues and Fees	2,034	2,000	0	(2,000)
8010	Supplies	17,021	2,500	8,000	5,500
8016	Small Equip	5,919	3,000	10,000	7,000
8017	Printing (Not Std Forms)	2,894	4,500	1,500	(3,000)
8018	Books and Subscriptions	0	150	0	(150)
8110	Motor Fuel	322	300	642	342
8150	Employee Appreciation	0	500	1,000	500
8900	Depreciation	3,299	1,649	1,649	0
8951	Indirect Cost	43,691	20,776	28,722	7,946
Total		580,329	321,695	384,408	62,713



HDD/URD Protection

HDD/URD Protection

DESCRIPTION

The department is responsible for locating and protecting existing utility systems. HDD also performs excavating and horizontal directional drilling to install utilities for all departments.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure

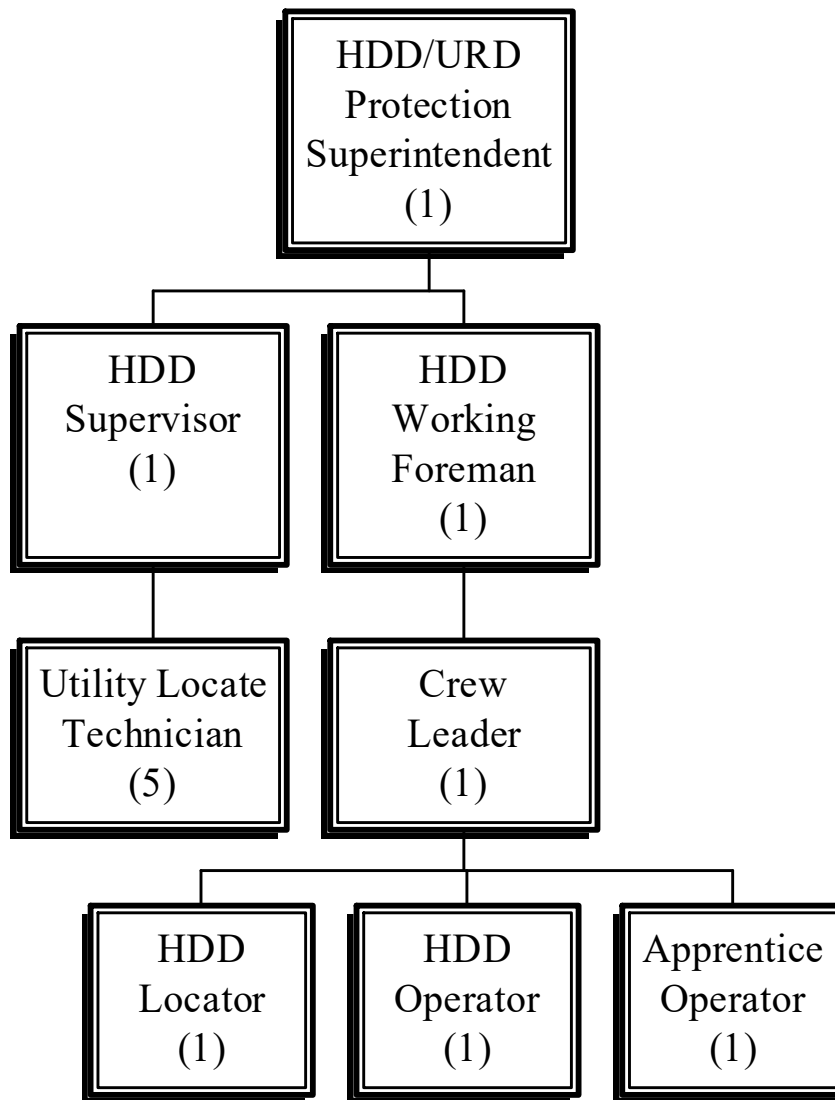
PERFORMANCE MEASURES (PM)

Measures	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Projection
SP II, G&O 1, PM 1: # of Linear Feet Drilled for Utility Lines (Telecom, other departments work completed)	7,500'	9,000'	7,000	9,000'
SP II, G&O 1, PM 2: % Utility damages per total locates completed	2.54%	1.75%	1.75%	1.75%

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HDD/URD PROTECTION



HDD/URD Protection

DESCRIPTION

The URD Protection Division is responsible for locating and protecting existing utility systems, and HDD also performs excavating and horizontal directional drilling to install utilities for all departments.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	735,176	839,877	971,391
OPERATION EXPENSES	288,715	270,149	279,940
DEPRECIATION EXPENSE	70,394	68,252	72,525
INDIRECT COSTS	174,764	124,658	172,334
TOTAL EXPENSES	1,269,049	1,302,936	1,496,190

Capital Projects Summary

Project Totals	195,000	841,002	100,000
FULL TIME POSITIONS	16	12	12

Class Title

HDD/URD Protection Superintendent	1	1	1
HDD Operator	3	1	1
HDD Working Foreman	1	1	1
HDD Supervisor	0	0	1
Apprentice Operator	0	2	1
HDD Locator	3	1	1
HDD Crew Leader	1	1	1
Utility Locate Technician	5	5	5
Maintenance Worker	2	0	0
TOTAL	16	12	12

Current Active Full-Time Employees 11

HDD/URD Protection					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4840					
7110	Regular Wages	502,373	547,912	635,795	87,883
7120	Overtime	24,777	20,000	30,000	10,000
7210	W/C Insurance	14,101	18,798	22,038	3,240
7230	Uniforms	9,441	8,992	10,550	1,558
7260	FICA Matching	37,457	43,445	50,933	7,488
7270	Pension Matching	32,779	68,149	79,895	11,746
7280	Insurance Matching	108,948	125,581	135,180	9,599
7290	Contribution Matching	5,300	7,000	7,000	0
7512	Technical Services	37,600	0	0	0
7550	Communications	2,150	3,673	4,485	812
7600	Travel	0	2,000	2,000	0
7630	Train/Cont. Education	200	7,500	6,118	(1,382)
7700	Risk Allocation	16,187	36,038	38,200	2,162
7870	Maint: Motor Equip.	124,923	113,560	122,784	9,224
7880	Maint: Mach/Imp/Tools	13,117	8,530	8,604	74
7900	Utilities	304	300	300	0
7990	Dues and Fees	11,318	13,000	20,000	7,000
8010	Supplies	59,790	35,700	31,700	(4,000)
8016	Small Equip	0	6,500	6,500	0
8110	Motor Fuel	23,127	42,148	36,849	(5,299)
8150	Employee Appreciation	0	1,200	2,400	1,200
8900	Depreciation	70,394	68,252	72,525	4,273
8951	Indirect Costs	174,764	124,658	172,334	47,676
Total		1,269,049	1,302,936	1,496,190	193,254



Energy
Control/
Service Techs

ENERGY CONTROL/SCADA

DESCRIPTION

The Energy Control internal service fund will provide support to all utility divisions. This fund will provide 24 hour monitoring and control of all utility systems through a Supervisory Control and Data Acquisition (SCADA) system. This fund will also provide afterhours response for customer needs. Electric substation relay maintenance and other technical substation activities will also be performed by this internal service fund. The service department performs work functions associated with meter reading, connecting services for new customers, disconnects utility services for nonpayment, closed accounts and reconnect once account is paid. Other work functions such as detecting gas leaks, tampered meters, water leaks, locating meters and delivering written notices for final bill payments, returned checks, delinquent priority accounts to customer sites as appropriate. There are 20 billing cycles and those cycles help determine meter reading dates, cut off dates, due dates and days of service for the year which plays a major factor with the customer receiving their bill on time. The audit control department send rereads, audit control trouble tickets and off showing consumption work orders after they audit the meter reading report and the service department go get physical reads before billing and investigate any reason for consumption being shown. The service department is essential to the company and other departments in many ways and also we strive to display great customer service because our customers makes us.

STRATEGIC PRIORITIES (SP)

SP V: Effective and Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

G&O 2: Provide customer satisfaction, not only customer service

PERFORMANCE MEASURES (PM)

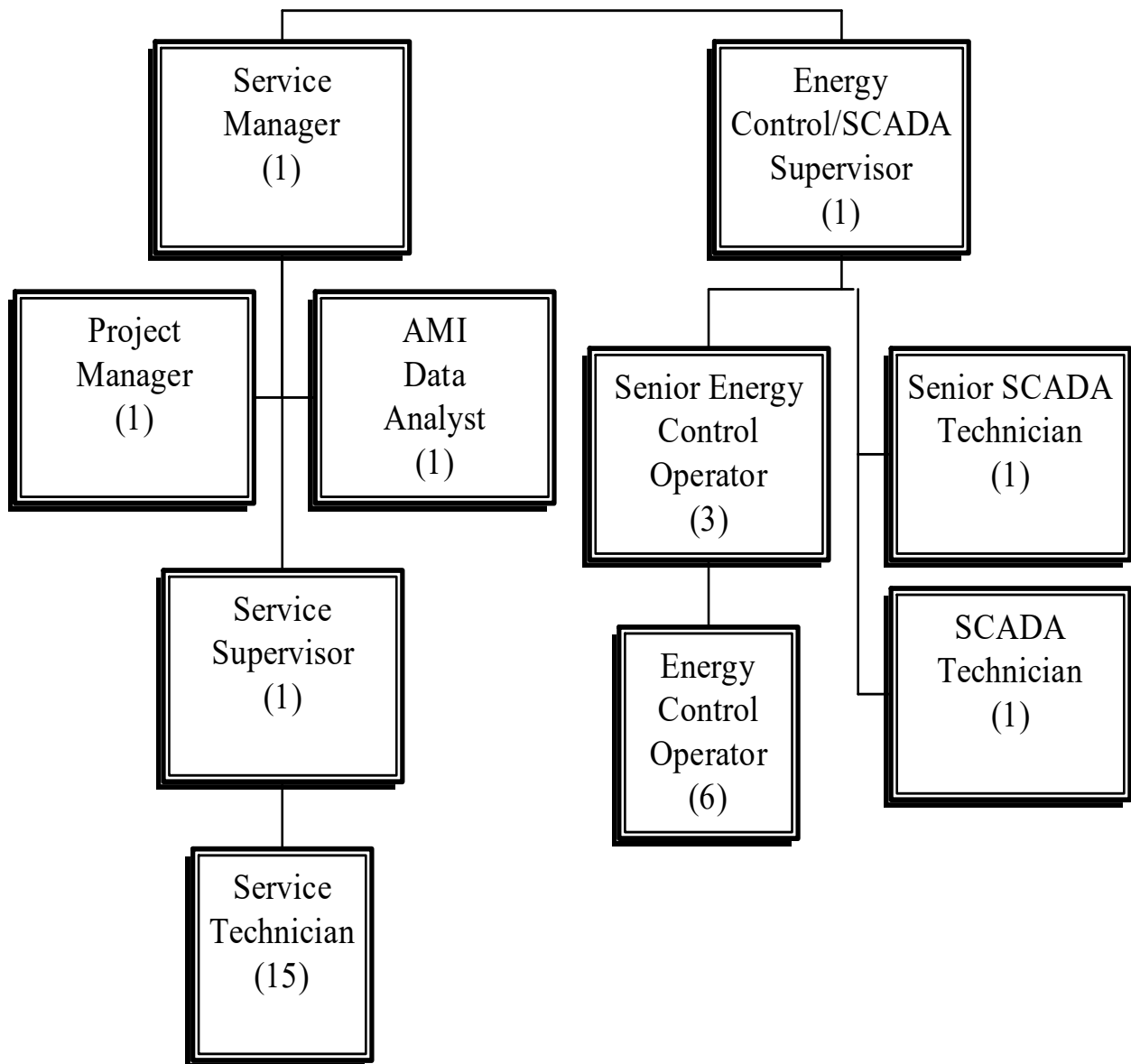
Measures	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals
SP V, G&O 2, PM 1: Open Tickets (Average per day)	28.4	15.1	19.1	19
SP V, G&O 2, PM 2: Closed Tickets (Average per day)	35.9	21.2	118	118
SP V, G&O 2, PM 3: # of Meters Read Remotely	N/A	N/A	N/A	5,000
SP V, G&O 2, PM 4: Reduction in Rereads	N/A	N/A	N/A	20%

Closed Tickets: Move In, Move Outs, etc.

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ENERGY CONTROL



ENERGY CONTROL/SCADA

DESCRIPTION

The Energy Control Division is an internal service fund that provides 24-hour monitoring and control of all utility systems through a Supervisory Control and Data Acquisition (SCADA) system. This division will also provide afterhours response for customer needs, electric substation relay maintenance, and other technical substation activities. Energy Control also performs work functions associated with meter reading, connecting services for new customers, disconnects utility services for nonpayment, closed accounts and reinstates services. Other work functions such as detecting gas leaks, tampered meters, water leaks, locating meters and delivering written notices for final bill payments, returned checks, delinquent priority accounts to customer sites as appropriate. Energy Control helps determine meter-reading dates, cut off dates, due dates and days of service for the 20 billing cycles in each month, which plays a major factor with the customer receiving their bill on time.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	2,119,112	2,255,835	2,324,793
OPERATING EXPENSE	594,325	836,055	912,653
DEPRECIATION EXPENSE	97,293	88,646	117,077
INDIRECT COST	338,606	322,034	445,196
TOTAL EXPENSES	3,149,334	3,502,570	3,799,719

Capital Projects Summary

Projects Total	419,800	273,498	26,000
FULL TIME POSITIONS	31	31	31

Class Title

Energy Cntrl/SCADA Manager	1	1	1
AMI Data Analyst	1	1	1
Projects Manager - Utilities	1	1	1
Energy Control Operator	8	8	8
SCADA Technician	2	2	2
Service Manager	1	1	1
Dispatcher, Senior	1	1	1
Service Supervisor	1	1	1
Service Technician	15	15	15
TOTAL	31	31	31

Current Active Full-Time Employees 30

Number of Vacancies 1

Energy Control/SCADA

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4850					
7110	Regular Wages	1,345,551	1,422,687	1,469,742	47,055
7120	Overtime	135,619	100,000	100,000	0
7210	W/C Insurance	21,462	24,668	25,430	762
7230	Uniforms	19,205	21,850	21,138	(712)
7260	FICA Matching	101,935	116,486	120,085	3,599
7270	Pension Matching	112,440	182,722	188,369	5,647
7280	Insurance Matching	369,012	373,422	385,029	11,607
7290	Contribution Matching	13,887	14,000	15,000	1,000
7512	Tech.Svcs(Surveys,DP) *	185,763	300,322	333,410	33,088
7514	Contract Labor **	72,182	163,430	210,328	46,898
7550	Communications	31,358	26,378	29,798	3,420
7600	Travel	6,757	22,500	20,540	(1,960)
7630	Train/Cont. Education	3,569	8,000	10,025	2,025
7700	Risk Allocation	44,862	52,285	52,052	(233)
7870	Maint: Motor Equip.	119,721	118,171	124,645	6,474
7880	Maint: Mach/Imp/Tools	11,852	10,790	15,430	4,640
7900	Utilities	8,124	6,250	9,000	2,750
7990	Dues and Fees	540	600	540	(60)
8009	Licenses (CDL, CPA, etc)	374	1,080	250	(830)
8010	Supplies	40,553	30,000	30,000	0
8016	Small Equip	16,007	18,335	5,500	(12,835)
8017	Printing(Not Std Forms)	0	500	500	0
8110	Motor Fuel	51,828	74,314	64,435	(9,879)
8150	Employee Appreciation	836	3,100	6,200	3,100
8900	Depreciation	97,293	88,646	117,077	28,431
8915	Indirect Cost	338,606	322,034	445,196	123,162
Total		3,149,334	3,502,570	3,799,719	297,149

* Contracts assist with support of the AMI software, outage management, and data management

** Contract Labor to assist in meter reading and service technician services



Vegetation Management

Vegetation Management

DESCRIPTION

Vegetation Management is an internal service fund providing tree and right of way maintenance services to the City of Albany.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

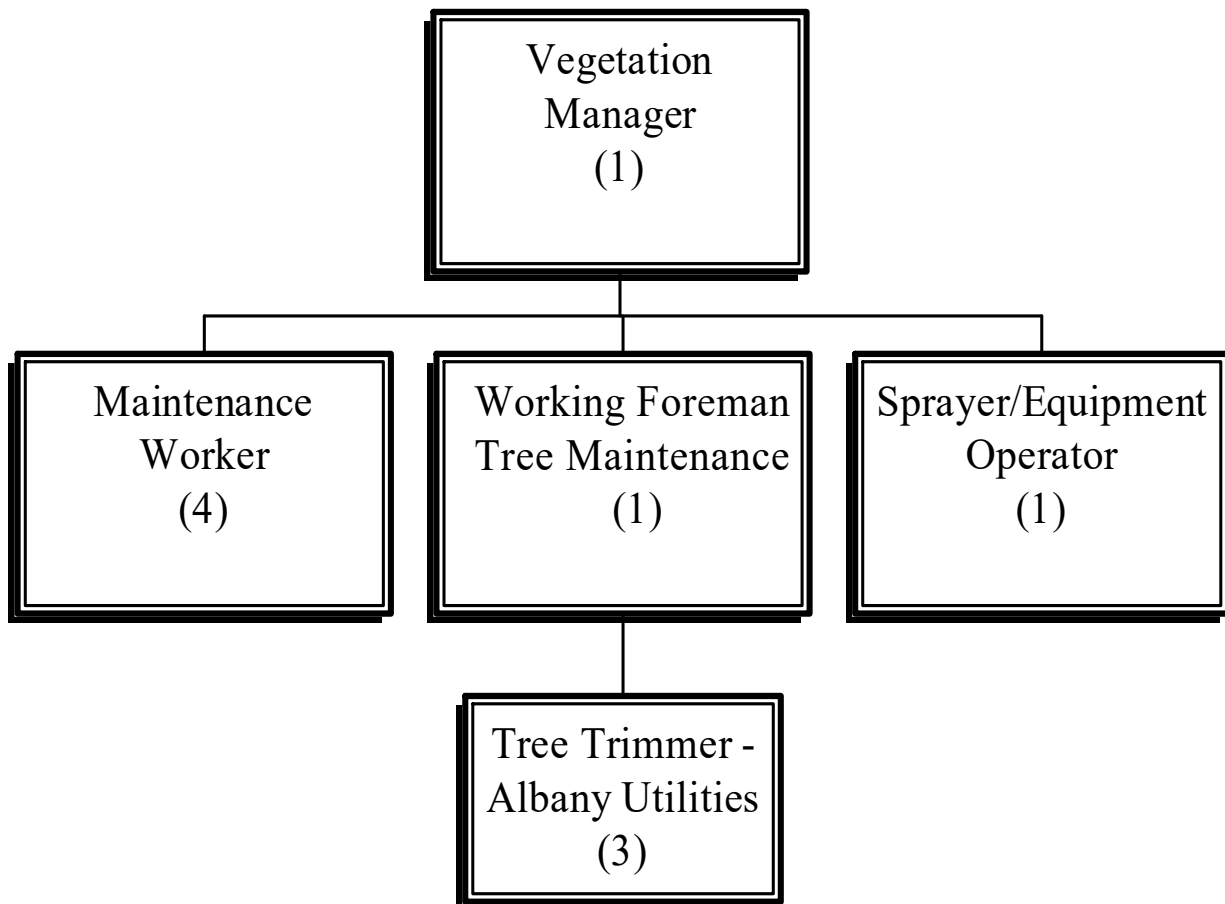
	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Actuals
SP III, G&O 1, PM 1: % of Lines Trimmed **	10.00%	12.25%	11.00%	13.00%
SP III, G&O 1, PM 2: Average # of Crews Trimming (Line Loss trimming)	4	3	3	4
SP III, G&O 1, PM 2: Average # of Crews Trimming (In-House)	2	1	2	2
SP III, G&O 1, PM 3: # of Risk Trees Responded to	171	200	200	145
SP III, G&O 1, PM 4: Miles of Street ROW Trees Trimmed	N/A	N/A	12.2	12.2

** There are approximately 600 miles of Lines that Vegetation Management is responsible for trimming around

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Vegetation Management



Vegetation Management

DESCRIPTION

Vegetation Management provides tree and right of way maintenance services within the City.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONAL SERVICES	526,157	682,479	732,311
OPERATING EXPENSES	1,250,981	1,244,652	1,849,399
DEPRECIATION EXPENSE	116,380	120,243	136,370
INDIRECT COSTS	109,228	103,882	143,612
TOTAL EXPENSES	2,002,746	2,151,256	2,861,692

Capital Projects Summary

Project Totals	128,000	90,000	55,000
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FULL TIME POSITIONS	10	10	10
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Class Title

Vegetation Manager	1	1	1
Tree Trimmer	3	3	3
Working Foreman Tree Maintenance	0	0	1
Tree Maint. Crew Supervisor, Senior	1	1	0
Maintenance Worker	4	4	4
Sprayer/Equipment Operator	1	1	1
TOTAL	10	10	10

Current Active Full-Time Employees 8

Number of Vacancies 2

Vegetation Management					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4860					
7110	Regular Wages	343,122	436,251	468,178	31,927
7120	Overtime	15,864	23,250	23,250	0
7210	W/C Insurance	11,795	15,306	16,369	1,063
7230	Uniforms	962	7,400	9,492	2,092
7260	FICA Matching	25,457	35,152	37,594	2,442
7270	Pension Matching	24,882	55,140	58,971	3,831
7280	Insurance Matching	100,487	105,980	114,457	8,477
7290	Contribution Matching	3,590	4,000	4,000	0
7510	Professional Services	0	10,000	5,000	(5,000)
7512	Tech.Svcs (Surveys,DP)	1,026,438	911,057	1,460,153	549,096
7550	Communications	6,260	5,000	6,663	1,663
7600	Travel	10,698	6,500	12,055	5,555
7630	Train/Cont. Education	2,676	5,575	15,600	10,025
7700	Risk Allocation	0	26,533	75,297	48,764
7870	Maint: Motor Equip.	79,313	108,554	111,096	2,542
7880	Maint: Mach/Imp/Tools	533	4,290	5,515	1,225
7990	Dues and Fees	2,431	3,845	4,955	1,110
8004	Materials	76,233	88,264	88,246	(18)
8009	Licenses (CDL,CPA,Etc)	0	130	130	0
8010	Supplies	3,649	4,650	6,000	1,350
8016	Small Equip	4,063	9,500	6,000	(3,500)
8110	Motor Fuel	38,687	59,754	50,689	(9,065)
8150	Employee Appreciation	0	1,000	2,000	1,000
8900	Depreciation	116,380	120,243	136,370	16,127
8951	Indirect Costs	109,228	103,882	143,612	39,730
Total		2,002,746	2,151,256	2,861,692	710,436

* Tree Trimming Contract to assist in maintaining the trimming schedule around the power lines.



Customer Service

CUSTOMER SERVICE

DESCRIPTION

The Customer Service Department is responsible for providing external and internal customer service support to citizens and city departments. The department investigates and resolves customer complaints and concerns as well as collects and posts customer payments for utilities. Customer Service Department also provides free non-emergency information to the public with quick and easy access to all City of Albany, Dougherty County, and Albany Utility services. In addition, the customer service department audits and prepares billing for utility customers. The department also provides energy audits and conducts energy conservation evaluations for customers.

STRATEGIC PRIORITIES (SP)

SP V: Effective & Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP V, G&O 2: Provide Customer Satisfaction, Not Only Customer Service

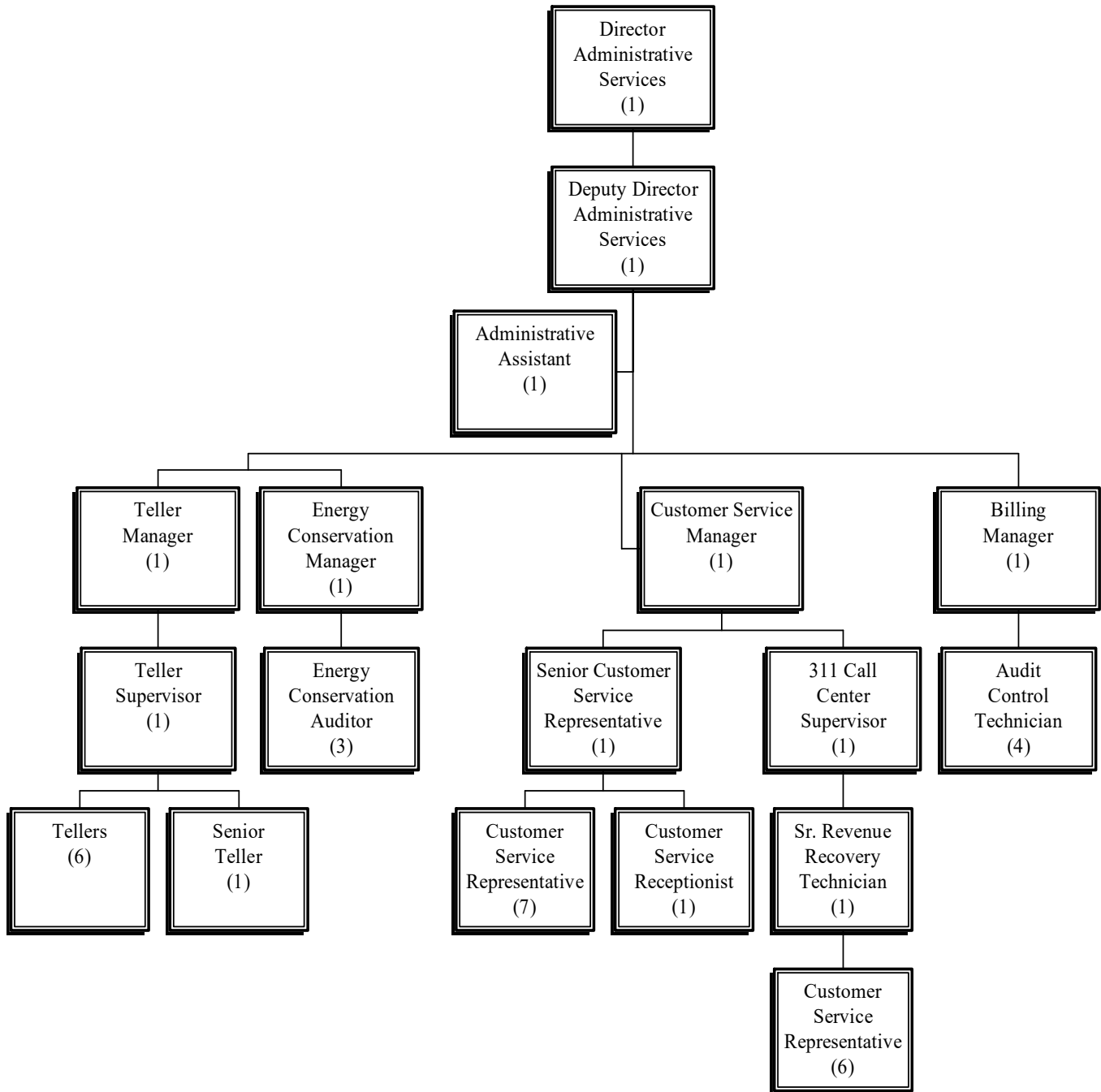
PERFORMANCE MEASURES (PM)

	FY 2020	FY 2021	FY 2022	FY 2023
	Actuals	Actuals	Actuals	Actuals
SP V, G&O 2, PM 2: # of Minutes to Serve 311 Calls	3.08	3.00	0.31	0.30
SP V, G&O 2, PM 3: # of Minutes to Serve Customer Service Calls	2.50	2.25	4.47	2.25
SP V, G&O 2, PM 4: # of Payments Through Web Service	51,164	60,000	217,338	250,000

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CUSTOMER SERVICE



CUSTOMER SERVICE

DESCRIPTION

The Customer Service Division is responsible for providing external and internal customer service support to citizens and city departments. The department investigates and resolves customer complaints and concerns as well as collects and posts customer payments for utilities. In addition, the Customer Service Division audits and prepares billing for utility customers, provides energy audits, and conducts energy conservation evaluations for customers.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
PERSONNEL SERVICES	2,475,084	2,624,700	2,832,502
OPERATING EXPENSES	1,419,520	1,519,232	1,554,934
DEPRECIATION EXPENSE	121,715	121,715	121,715
INDIRECT COSTS	458,756	405,139	560,085
TOTAL EXPENSES	4,475,075	4,670,786	5,069,236

FULL TIME POSITIONS	39	39	39
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Capital Purchases	27,500	0	36,818
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Class Title

Director of Administrative Services	1	1	1
Deputy Director of Admin Services	0	1	1
Administrative Assistant	1	1	1
Energy Conservation Manager	1	0	0
Energy Conservation Auditor	3	3	3
Audit Control Technician	4	4	4
311 Call Center Supervisor	1	1	1
Customer Service Receptionist	1	1	1
Customer Service Rep., Sr.	1	1	1
Customer Service Rep	13	13	13
Customer Service Manager	1	1	1
Revenue Recovery Tech. Sr.	1	1	1
Teller Manager	1	1	1
Rate & Utility Billing Manager	1	1	1
Teller, Senior	1	1	1
Teller	7	7	7
Teller Supervisor	1	1	1

TOTAL	39	39	39
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Current Active Full-Time Employees 39

Number of Vacancies 0

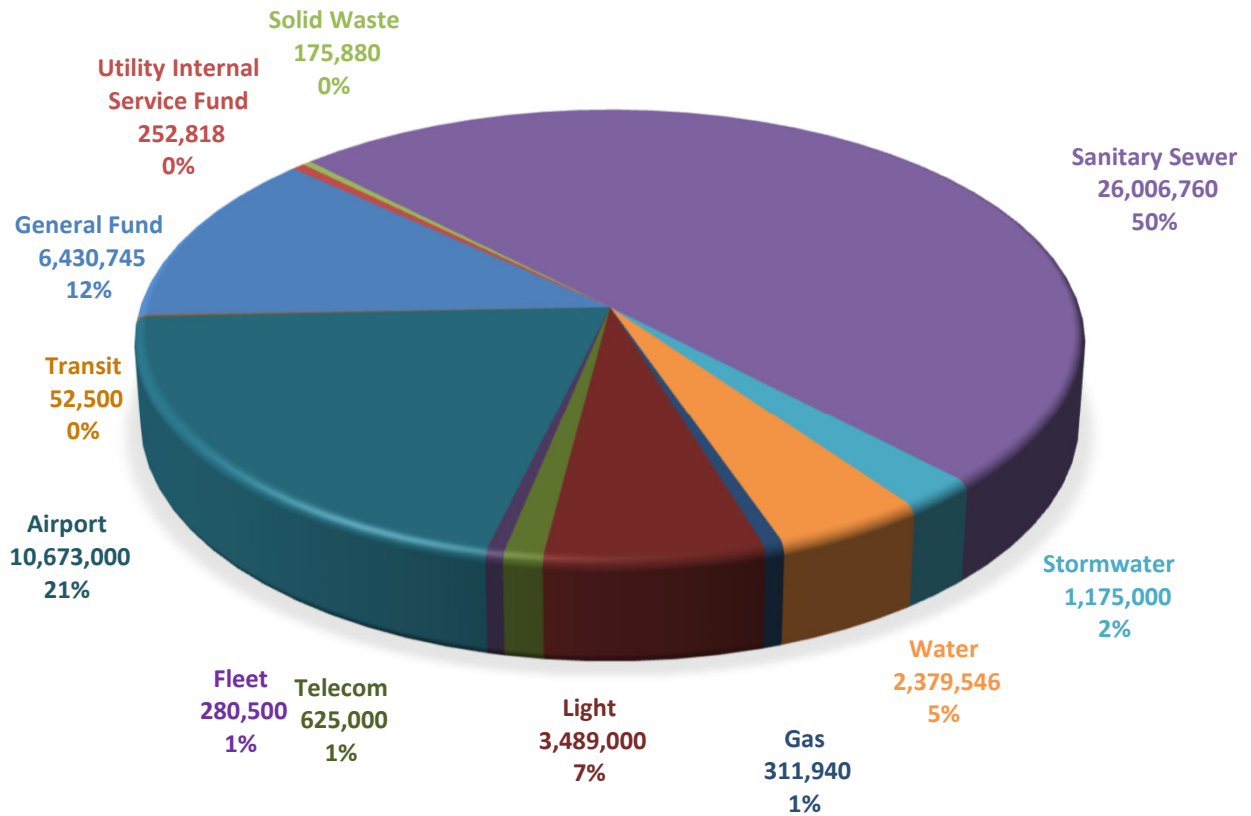
CUSTOMER SERVICE					
ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
4870					
7110	Regular Wages	1,564,000	1,618,729	1,679,098	60,369
7120	Overtime	38,636	40,000	40,000	0
7130	Part Time	244,563	234,534	289,630	55,096
7210	W/C Insurance	4,320	5,680	6,026	346
7230	Uniforms	3,000	4,300	4,500	200
7260	FICA Matching	131,515	144,835	153,668	8,833
7270	Pension Matching	112,887	199,047	206,292	7,245
7280	Insurance Matching	356,373	358,075	433,288	75,213
7290	Contribution Matching	19,791	19,500	20,000	500
7510	Professional Services	878,052	747,950	703,000	(44,950)
7510	HOPE Payments	70,000	70,000	70,000	0
7550	Communications	27,954	24,000	19,146	(4,854)
7570	Advertising	0	500	700	200
7600	Travel	0	8,836	14,950	6,114
7630	Train/Cont. Education	3,636	22,190	21,200	(990)
7700	Risk Allocation	134,631	102,164	88,805	(13,359)
7860	Maint: Bldgs.	109	600	1,500	900
7870	Maint: Motor Equip.	7,743	8,365	7,719	(646)
7880	Maint: Mach/Imp/Tools	61,056	33,880	66,916	33,036
7900	Utilities	58,067	80,140	71,000	(9,140)
7990	Dues and Fees	2,344	4,400	4,180	(220)
8010	Supplies	32,031	28,600	28,600	0
8016	Small Equip	8,058	20,356	46,969	26,613
8017	Printing (Not Std Forms)	4,996	14,000	5,500	(8,500)
8110	Motor Fuel	7,568	11,582	9,749	(1,833)
8150	Employee Appreciation	6,585	7,500	11,000	3,500
8460	Weatherizaton Expense	92,144	100,000	150,000	50,000
8495	Cash Over/Short	(763)	0	0	0
8900	Depreciation	121,715	121,715	121,715	0
8951	Indirect Cost	458,756	405,139	560,085	154,946
8970	Bad Debt Writeoff	128	57,169	57,000	(169)
8971	Bad Debt Allowance	25,183	177,000	177,000	0
TOTAL		4,475,075	4,670,786	5,069,236	398,450

* Contracted Services for payment processing, credit card processing, printing bills, collection agency, and special billings



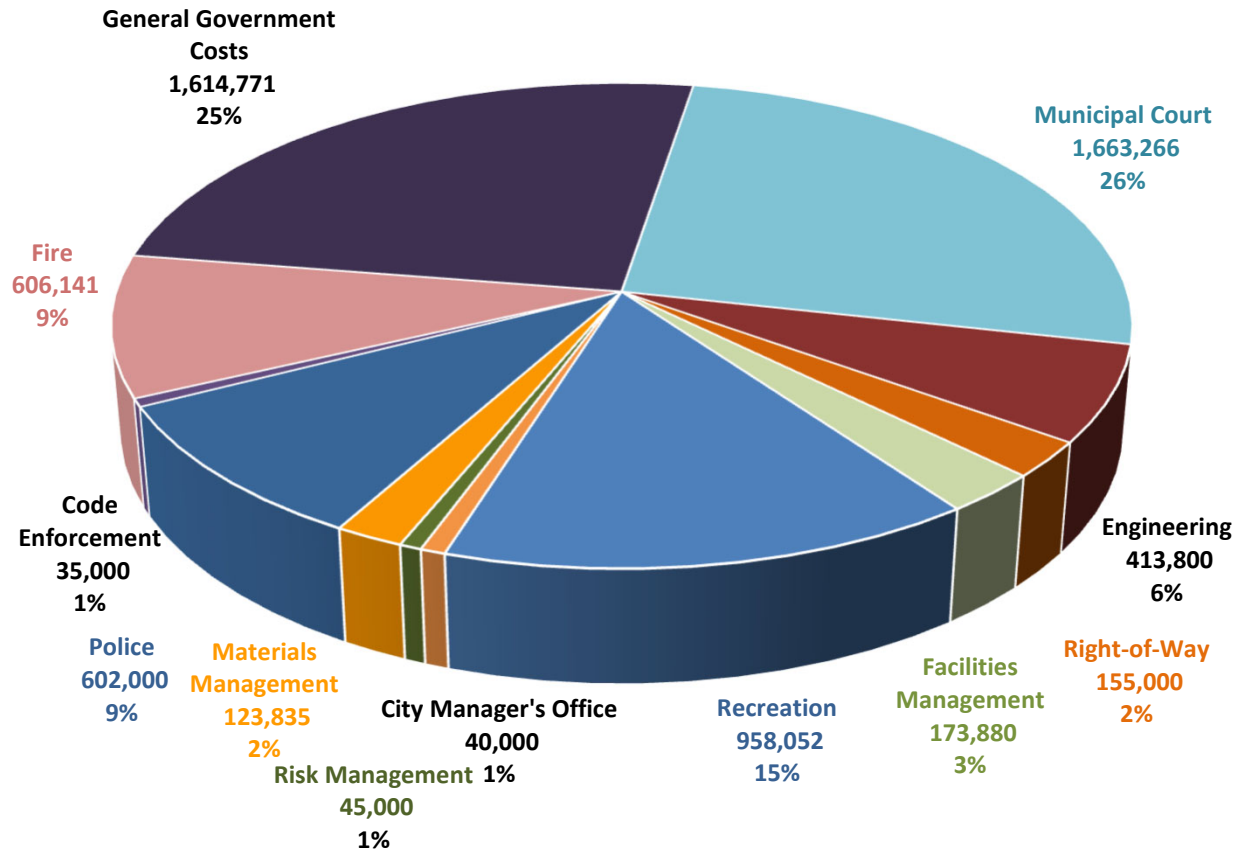
Capital Improvement Program

City of Albany FY 2024 Total Capital Appropriations



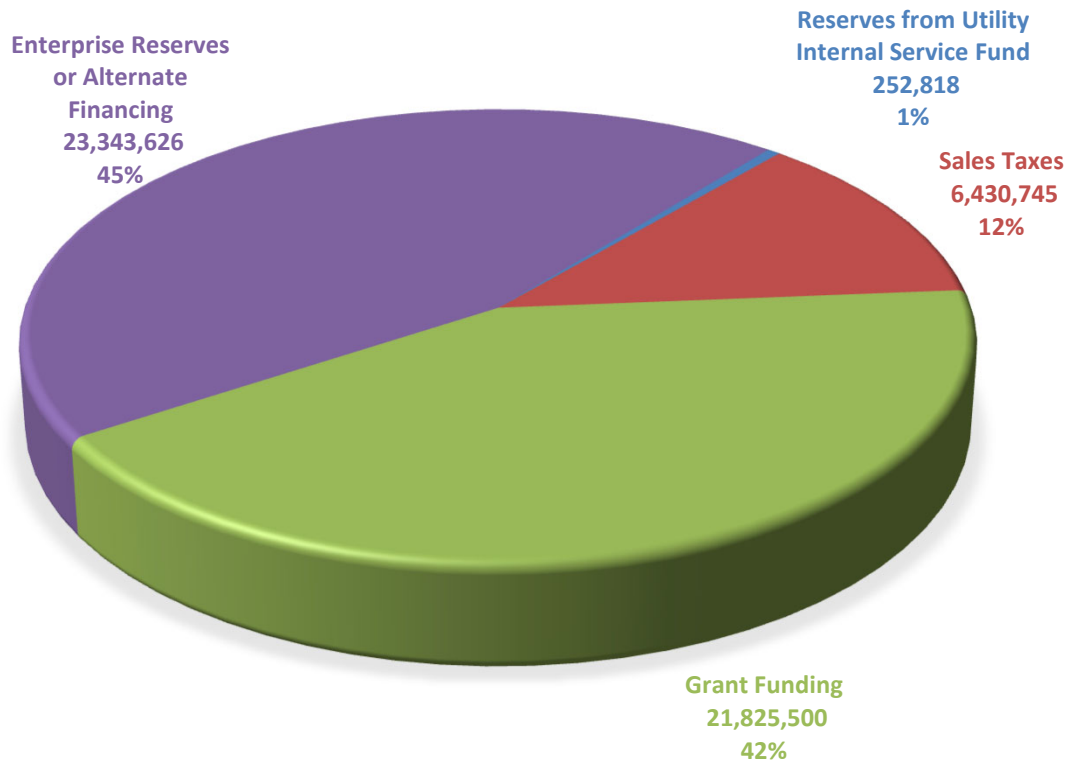
Total Appropriations
\$51,852,689

City of Albany FY 2024 General Fund Capital Appropriations



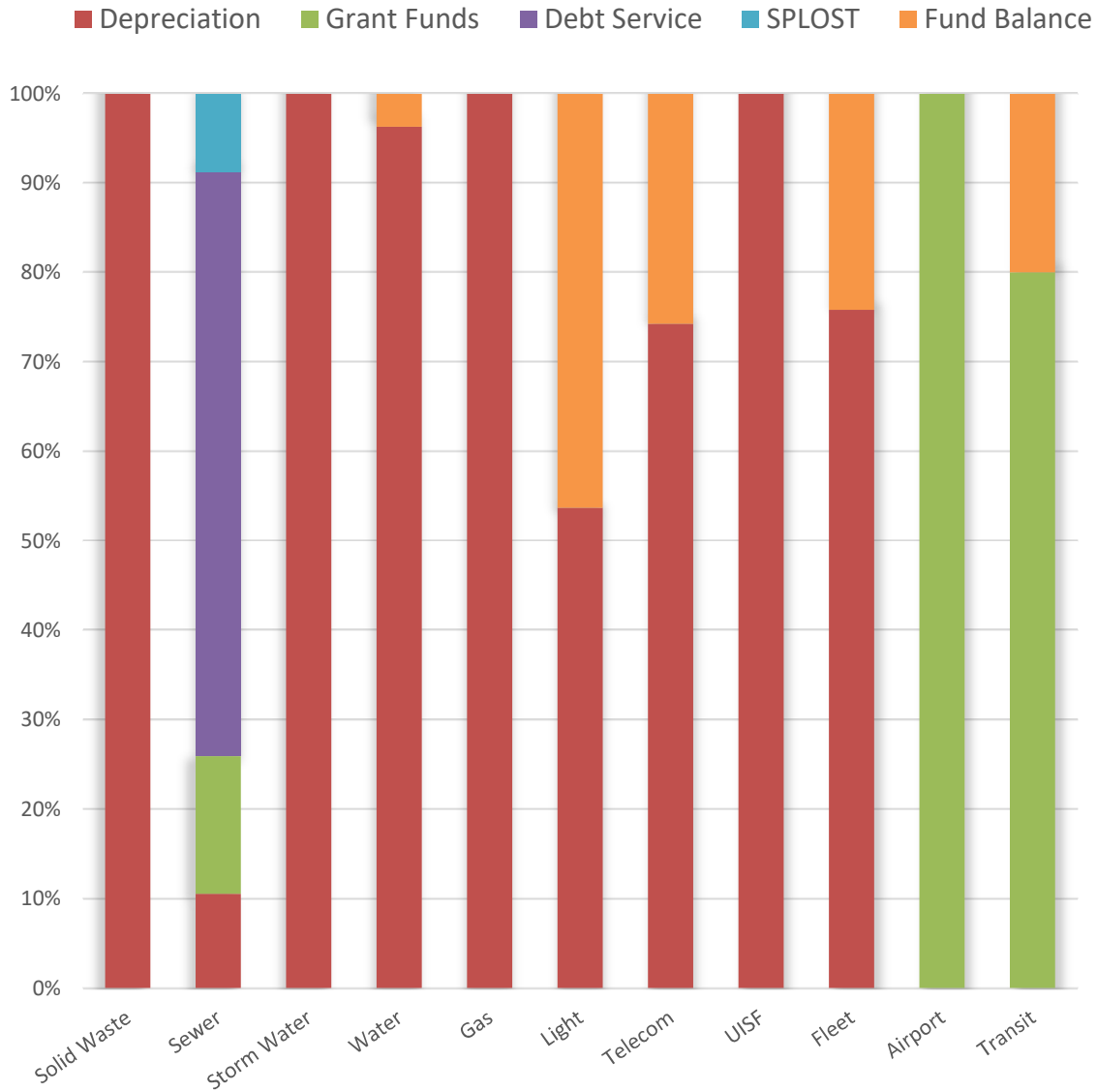
Total Appropriations
\$6,430,745

City of Albany FY 2024 Funding for Capital Appropriations



Total Appropriations
\$51,852,689

City of Albany FY 2024 Funding for Enterprise Capital



**Total Appropriations
\$45,421,944**

FY 2024 CAPITAL BUDGET
AND
CAPITAL IMPROVEMENT PROGRAM
FY 2024- 2028

The Capital Improvement Program (CIP) is a multi-year planning instrument used by the City of Albany to identify needed capital projects and to coordinate the financing and timing of these projects to enhance the development of facilities and the provision of services. Capital projects will be undertaken to: (a) preserve infrastructure and public facilities; (b) promote economic development and enhance the quality of life; (c) improve the delivery of services; (d) preserve community and historical assets; and (e) improve economically depressed areas and those areas with low- and moderate-income households. For purposes of budgeting and accounting, a "capital project" is defined as a major expenditure for an individual asset or project in excess of \$5,000 and which has an estimated useful life of one or more years.

Anticipated funding is accomplished through a variety of mechanisms. To begin with, the City has committed to funding the depreciation for Self-Sustaining Enterprise Funds (Utility Funds). For the Supplemented Enterprise Funds such as Transit, their capital is funded in part through capital grants and the local match is budgeted in the General Fund's transfer to the fund. Also, in the cases where the Supplemented Enterprise Fund is unable to cover the additional costs through the transfer received from the General Fund and the Fund does not receive grant reimbursement, the City will include the related costs in the Capital Improvement Fund (CIF). Governmental Funds utilize the CIF to fund the annual purchases of the capital needs for the General Government.

The CIP will be funded through the following sources:

1. General/Special Funds – A 15% designation of sales tax revenue.
2. Enterprise Funds/Utility Internal Service Fund – Monies provided for through net assets as depreciation or capital replacement expenses.
3. SPLOST's & TSPLOST's—Revenue generated by the SPLOST & TSPLOST Referendums

The first year of the Capital Improvement Program is the "Capital Budget". When adopted by the Mayor and Board of City Commissioners, the capital budget formally authorizes the expenditure of funds for the capital projects. Projects included in the remaining four years of the Capital Improvement Program are approved for planning purposes only and are not authorized until included in the Capital Budget. Appropriations for Capital Budget Projects do not expire at the end of the fiscal year *if the capital project takes longer to construct*. Appropriations for *purchases* will expire if not completed by the end of the fiscal year.

Requests for this year's Capital Budget totaled over \$60 million. Of this amount, \$6,430,745 was approved for the General/Special Funds. The Enterprise Funds were approved for \$45,169,126. The Utility Internal Service Funds were approved for \$252,818. The Capital Improvement Program for FY 2024 has a total cost of \$51,852,689. Some capital projects will be added and deleted as we proceed. As with the Operating Budget, the projects for each fund must be balanced with the resources available in that fund. This Budget provides the total resources and projects for each fund. The capital impact on the operating budget will be beneficial by decreasing expenditures with each retirement of high maintenance and inefficient equipment. The City has committed and budgeted to invest \$6,387,151 in the fleet of the City in order to reduce the expectation of unscheduled repairs and maintenance of equipment. A summary of the FY 2024 Capital Budget by Fund and a summary of the five-year Capital Improvement Program are listed on the following pages.

**City of Albany
Capital Improvement Program
General Fund, Special Funds and GMA**

Department	Project Title	Project Cost FY 2024	Project Cost FY 2025	Project Cost FY 2026	Project Cost FY 2027	Project Cost FY 2028	Total Project Cost
Recreation	Rolling Stock	120,000	100,000	100,000	100,000	100,000	520,000
	Metal Detectors	10,052	-	-	-	-	10,052
	Maintenance Building @ Golf Course	828,000	-	-	-	-	828,000
	Subtotal	958,052	100,000	100,000	100,000	100,000	1,358,052
Risk Management	Rolling Stock	45,000	-	28,000	-	28,000	101,000
	Subtotal	45,000	-	28,000	-	28,000	101,000
City Manager's Office	Rolling Stock	40,000	-	-	30,000	-	70,000
	Subtotal	40,000	-	-	30,000	-	70,000
Technology & Communications	COA Department Fiber	-	35,000	35,000	35,000	35,000	140,000
	Subtotal	-	35,000	35,000	35,000	35,000	140,000
Materials Management	Rolling Stock	123,835	-	-	35,000	-	158,835
	Subtotal	123,835	-	-	35,000	-	158,835
Police	Rolling Stock	602,000	750,000	750,000	750,000	750,000	3,602,000
	Subtotal	602,000	750,000	750,000	750,000	750,000	3,602,000
Code Enforcement	Rolling Stock	35,000	40,000	40,000	40,000	40,000	195,000
	Subtotal	35,000	40,000	40,000	40,000	40,000	195,000
Fire	SCBA Equipment	210,141	210,141	210,141	210,141	210,142	1,050,706
	Rolling Stock	396,000	366,667	366,667	366,667	366,667	1,862,667
	Subtotal	606,141	576,808	576,808	576,808	576,809	2,913,373
Community Development	Rolling Stock	-	-	-	28,000	-	28,000
	Subtotal	-	-	-	28,000	-	28,000
General Government Costs	Contingency for Wrecked Vehicles	-	200,000	200,000	200,000	200,000	800,000
	GMA Lease Payment *	518,573	400,000	400,000	400,000	400,000	2,118,573
	Front Street Market Renovations	672,135	-	-	-	-	672,135
	Capital Costs for Government Center	400,000	400,000	400,000	400,000	400,000	2,000,000
	Indirect Costs	24,063	24,063	24,063	24,063	24,063	120,315
	Subtotal	1,614,771	1,024,063	1,024,063	1,024,063	1,024,063	5,711,023
Municipal Court	Municipal Courtroom & Office Facilities	1,663,266	-	-	-	-	1,663,266
	Subtotal	1,663,266	-	-	-	-	1,663,266
Engineering	Rolling Stock	360,000	150,000	150,000	150,000	150,000	960,000
	Traffic Equipment	53,800	-	-	-	-	53,800
	Subtotal	413,800	150,000	150,000	150,000	150,000	1,013,800
Right-of-Way	Rolling Stock	155,000	475,000	475,000	475,000	475,000	2,055,000
	Subtotal	155,000	475,000	475,000	475,000	475,000	2,055,000
Facilities Management	Rolling Stock	173,880	350,000	350,000	350,000	350,000	1,573,880
	Subtotal	173,880	350,000	350,000	350,000	350,000	1,573,880
GENERAL FUND TOTAL		6,430,745	3,500,871	3,528,871	3,593,871	3,528,872	20,583,229
GMA Lease Pool*							
	Prior Year Purchases	518,573	518,573	518,573	518,573	-	2,074,292
GMA LEASE POOL TOTAL		518,573	518,573	518,573	518,573	-	2,074,292
CIP FUND TOTAL PROJECT COST		6,430,745	3,500,871	3,528,871	3,593,871	3,528,872	20,583,229
* Only one fifth of the total project cost will be paid in the current fiscal year due to financing options.							
UISF	Energy Control - Rolling Stock	-	90,000	90,000	90,000	90,000	360,000
	Energy Control - SCADA Servers & Workstations	26,000	-	-	-	-	26,000
	Utility Engineering - Rolling Stock	35,000	-	37,000	-	40,000	112,000
	HDD - Contracting Capital Drill Projects	-	500,000	500,000	500,000	500,000	2,000,000
	HDD - Rolling Stock	100,000	-	-	-	-	100,000
	Vegetation Management - Rolling Stock	55,000	200,000	200,000	200,000	200,000	855,000
	Customer Service - KRONOS Clocks	36,818	-	-	-	-	36,818
UTILITY INTERNAL SERVICE FUND TOTAL		252,818	790,000	827,000	790,000	830,000	3,453,000
UTILITY INTERNAL SERVICE FUND TOTAL PROJECT COST		252,818	790,000	827,000	790,000	830,000	3,453,000

**City of Albany
Capital Improvement Program
Enterprise Funds and GMA**

Fund	Project Title	Project Cost FY 2024	Project Cost FY 2025	Project Cost FY 2026	Project Cost FY 2027	Project Cost FY 2028	Total Project Cost
Solid Waste	<u>Rolling Stock</u>	175,880	300,000	300,000	300,000	300,000	1,375,880
SOLID WASTE FUND TOTAL		175,880	300,000	300,000	300,000	300,000	1,375,880
Sanitary Sewer	<u>CSO Separation Project</u> <u>Rolling Stock</u>	24,445,000 1,561,760	19,534,000 201,378	16,013,000 886,571	4,504,000 1,331,656	4,504,000 1,398,239	69,000,000 1,500,000
SANITARY SEWER FUND TOTAL		26,006,760	19,735,378	16,899,571	5,835,656	5,902,239	70,500,000
Stormwater	<u>Rolling Stock</u>	1,175,000	1,156,251	1,313,790	1,010,925	1,061,471	5,717,437
STORMWATER FUND TOTAL		1,175,000	1,156,251	1,313,790	1,010,925	1,061,471	5,717,437
Water	<u>Rolling Stock</u> <u>Lead Service Line Inventory</u> <u>Well 19</u> <u>Well 24</u> <u>Meter Box & Lid Replacement</u> <u>DoCo School Meter Changeout</u> <u>Well Upgrades & Improvements</u>	259,796 1,300,000 325,000 325,000 117,000 52,750 -	300,000 - - - - - 440,000	300,000 - - - - - 440,000	300,000 - - - - - 440,000	315,000 - - - - - 440,000	1,474,796 1,300,000 325,000 325,000 117,000 52,750 1,760,000
WATER FUND TOTAL		2,379,546	740,000	740,000	740,000	755,000	5,354,546
Gas	<u>Expansion of Infrastructure</u> <u>Gate #2 Odorization Pump</u> <u>C-136 Tapping Machine & Fittings</u> <u>Odorizer Pumps at Gate Stations</u> <u>Rolling Stock</u>	- 45,000 39,431 12,509 215,000	675,000 - - - 200,000	710,000 - - - 200,000	660,000 - - - 210,000	660,000 - - - 210,000	2,705,000 45,000 39,431 - 1,035,000
GAS FUND TOTAL		311,940	875,000	910,000	870,000	870,000	3,824,431
Light	<u>Rolling Stock</u> <u>Underground Cable Replacement</u> <u>#6 Copper Replacement</u> <u>HPS Security Light Transition to LED</u> <u>Substation #10, #17, & #19 Upgrades</u> <u>Upgrade Substation Breakers</u> <u>Outfitings for Utility Bucket Trucks</u>	714,000 1,000,000 200,000 767,000 412,000 336,000 60,000	193,393 500,000 200,000 300,000 - 350,000 40,000	97,002 500,000 200,000 300,000 - 350,000 40,000	16,389 500,000 200,000 300,000 - 350,000 40,000	203,063 500,000 200,000 300,000 - 350,000 40,000	1,223,847 3,000,000 1,000,000 1,967,000 412,000 1,736,000 220,000
LIGHT FUND TOTAL		3,489,000	1,583,393	1,487,002	1,406,389	1,593,063	9,558,847
Telecom	<u>GPON 40G Upgrade</u> <u>Core Router</u> <u>Monitoring Solutions</u> <u>Honeysuckle Fiber</u> <u>Rolling Stock</u>	- 425,000 175,000 25,000 -	150,000 - - - -	150,000 - - - 78,803	100,000 - - - -	100,000 - - - 82,743	500,000 425,000 175,000 25,000 161,546
TELECOM FUND TOTAL		625,000	150,000	228,803	100,000	182,743	1,286,546
Fleet	<u>Tire Shop</u> <u>Rolling Stock</u>	280,500 -	- 103,000	- 103,000	- 103,000	- 103,000	280,500 412,000
FLEET FUND TOTAL		280,500	103,000	103,000	103,000	103,000	692,500
Airport	<u>Terminal (FBO) Construction</u> <u>Security Upgrades</u> <u>Buffalo Blower</u> <u>AC unit - TSA Area</u> <u>Bollard Lights</u> <u>Cargo Ramp Expansion</u> <u>Friction Mats</u> <u>Rolling Stock</u>	6,800,000 25,000 10,000 64,000 24,000 3,750,000 - -	- 10,000 - - - - 35,000 -	- 10,000 - - - - 50,000 500,000	- 10,000 - - - - 30,000 -	- 10,000 - - - - 50,000 150,000	6,800,000 65,000 10,000 64,000 24,000 3,750,000 100,000 715,000
AIRPORT FUND TOTAL		10,673,000	45,000	560,000	40,000	210,000	11,528,000
Transit*	<u>Bus Shelters</u> <u>Fixed Route Buses (3)</u> <u>Paratransit Buses (2)</u> <u>Benches & Trash Receptacles</u> <u>Golf Cart</u> <u>Rolling Stock (Non-revenue)</u>	- - - 7,500 45,000 -	161,100 500,000 - 37,000 - -	161,100 - 350,000 37,000 - -	161,100 500,000 - 37,000 - -	161,100 - 350,000 37,000 - -	644,400 1,000,000 700,000 148,000 7,500 45,000
TRANSIT FUND TOTAL		52,500	698,100	548,100	698,100	548,100	2,544,900
ENTERPRISE FUNDS TOTAL		45,169,126	25,386,122	23,090,266	11,104,070	11,525,616	112,383,087
CAPITAL IMPROVEMENT PROGRAM TOTAL COST		51,852,689	29,676,993	27,446,137	15,487,941	15,884,488	136,419,316

* There will be a 10% Match from the City's General Fund or SPOST

Capital Assets for Proposed Budget for FYE 24

Fund	Depart Number	Department Name	Description	Budget Amount	Unit #
G	1104	Central Svc-Mater Mgmt Div	FORKLIFT	123,834.73	98341
G	201	City Managers Office	FORD EXPLORER/Escape	40,000.00	14163
G	2400	Engineering	FORD F150	45,000.00	11704
G	2400	Engineering	FORD F350	65,000.00	11757
G	2400	Engineering	VAN	100,000.00	12705
G	2400	Engineering	FORD F550	150,000.00	15717
E	4302	Engineering Stormwater	FORD F150	45,000.00	09747
E	4830	Engineering-Utilities	FORD ESCAPE	35,000.00	13303
G	6114	Facilities - Building Maint.	FORD MAVERICK	25,880.00	11604
G	6106	Facilities - Grounds	FORD F250	45,000.00	11884
G	6106	Facilities - Grounds	FORD F250	55,000.00	12168
G	6106	Facilities - Grounds	MOWER	12,000.00	14890
G	6106	Facilities - Grounds	MOWER	12,000.00	15651
G	6106	Facilities - Grounds	MOWER	12,000.00	17651
G	6106	Facilities - Grounds	MOWER	12,000.00	17897
G	2301	Fire - Fighting	FORD F550	80,000.00	06017
G	2301	Fire - Fighting	BOAT	50,000.00	06206
G	2301	Fire - Fighting	FORD ESCAPE	40,000.00	11203
G	2301	Fire - Fighting	FORD EXPLORER	68,000.00	12080
G	2301	Fire - Fighting	FORD EXPLORER	68,000.00	13002
G	2301	Fire - Fighting	FORD F150	45,000.00	15019
G	2301	Fire - Fighting	FORD F150	45,000.00	15020
E	4520	Gas	FORD F150	45,000.00	12166
E	4520	Gas	GMC SIERRA 1500	45,000.00	06167
E	4520	Gas	GMC 5500	70,000.00	07156
E	4520	Gas	FORD F150 CREW CAB	55,000.00	15168
E	4840	HDD	FORD F250	55,000.00	11049
E	4840	HDD	FORD F150	45,000.00	13021
G	1701	License and Business Support Department	FORD ESCAPE	35,000.00	08122
E	4620	Light	LIGHT TOWER	12,000.00	04395
E	4620	Light	LIGHT TOWER	12,000.00	04396
E	4620	Light	FORD F150	45,000.00	12017
E	4620	Light	FORD F150	45,000.00	13022
E	4620	Light	BUCKET TRUCK	150,000.00	15006
E	4620	Light	BUCKET TRUCK	150,000.00	15044
E	4620	Light	BUCKET TRUCK	300,000.00	16004
G	2201	Pol-Administration	FORD EXPLORER INTERCEPTOR	51,000.00	10097
G	2208	Pol-Gang Task Unit	FORD EXPLORER INTERCEPTOR	68,000.00	17035
G	2202	Pol-Uniform Division	FORD F250	75,000.00	08027
G	2202	Pol-Uniform Division	FORD EXPLORER INTERCEPTOR	68,000.00	13129
G	2202	Pol-Uniform Division	FORD EXPLORER INTERCEPTOR	68,000.00	15131
G	2202	Pol-Uniform Division	FORD EXPLORER INTERCEPTOR	68,000.00	15154
G	2202	Pol-Uniform Division	FORD EXPLORER INTERCEPTOR	68,000.00	15177
G	2202	Pol-Uniform Division	FORD EXPLORER INTERCEPTOR	68,000.00	10040
G	2202	Pol-Uniform Division	FORD EXPLORER INTERCEPTOR	68,000.00	11132
G	6100	Recreation - Administration	FORD ESCAPE	35,000.00	07600
G	6101	Recreation - Centers & Gyms	VAN	50,000.00	11891
G	6105	Recreation - Turner Golf	FORD ESCAPE	35,000.00	11180
G	3301	Right of-Way-Maint	TRAILER	35,000.00	01542
G	3301	Right of-Way-Maint	MOWER	12,000.00	19230
G	3301	Right of-Way-Maint	MOWER	12,000.00	19240
G	3301	Right of-Way-Maint	15FT MOWER	20,000.00	19382

Capital Assets for Proposed Budget for FYE 24

Fund	Depart		Description	Budget	
	Number	Department Name		Amount	Unit #
G	3301	Right of-Way-Maint	15FT MOWER	20,000.00	19383
G	3301	Right of-Way-Maint	MOWER	12,000.00	19384
G	3301	Right of-Way-Maint	MOWER	12,000.00	19385
G	3301	Right of-Way-Maint	MOWER	12,000.00	19386
G	3301	Right of-Way-Maint	15FT MOWER	20,000.00	20382
G	1003	RISK	FORD F150	45,000.00	03590
E	3902	S/W - Administration	FORD MAVERICK	25,880.00	11201
E	3905	S/W - Commercial	FREIGHTLINER M2-106	150,000.00	11219
E	3408	Sewer Systems Pipe Crews	WHEEL LOADER	170,000.00	07437
E	3408	Sewer Systems Pipe Crews	DUMP TRUCK	250,000.00	08458
E	3408	Sewer Systems Pipe Crews	FLAT BED TRAILER	100,000.00	10497
E	3404	Sewer Systems Tap Crews	VAC TRUCK	675,000.00	13476
E	3404	Sewer Systems Tap Crews	VAN	150,000.00	13479
E	4304	Stormwater Asphalt/Concrete	HOT PATCH TRAILER	35,000.00	10309
E	4303	Stormwater Sweeping	FORD F150	45,000.00	13332
E	4303	Stormwater Sweeping	SWEEPER	350,000.00	18361
E	4303	Stormwater Sweeping	SWEEPER	350,000.00	18365
E	4303	Stormwater Sweeping	SWEEPER	350,000.00	18369
E	4860	Vegetation Management	FORD F150 CREW CAB	55,000.00	15334
E	3600	Wastewater Sampling	FORD MAVERICK	25,880.00	11490
E	3200	Wastewater Treatment	FORD MAVERICK	25,880.00	06119
E	4420	Water Operations & Maintenance	VALVE EXERCISING	159,795.79	10269
E	4420	Water Operations & Maintenance	FORD F150	45,000.00	12202D
E	4420	Water Operations & Maintenance	FORD F150 CREW CAB	55,000.00	16212
E	3400	WWT-Sanitary Sewer Maintenance	GODWIN PUMP	55,000.00	05426
E	3400	WWT-Sanitary Sewer Maintenance	FORD F250	55,000.00	11492
E	3400	WWT-Sanitary Sewer Maintenance	GODWIN PUMP	55,000.00	12423



CAPITAL IMPROVEMENT PROJECT REQUEST

Metal Detectors									
PROJECT MANAGER:	STEVEN BELK						3/10/2023		
DEPARTMENT/DIVISION:	RECREATION & PARKS - Bill Miller, Henderson, and Thornton Community Center								
PRIORITY (if multiple requests):									
DESCRIPTION/JUSTIFICATION:	GARRETT METAL DETECTORS Walk-Through								
POSITIVE IMPACT ON SERVICES: (If approved)									
NEGATIVE IMPACT ON SERVICES: (If not approved)									
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL	PROJECT ESTIMATED		
		15,078				15,078			
						0			
						0	Start Date	Completion Date	
						0			
TOTAL	0	15,078	0	0	0	15,078	07/01/23		
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 24	
Internal Costs						0	0	0	
External Costs						0	0	0	
Total	0	0	0	0	0	0	0	0	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER:		
Personnel						0	OTHER:		
Operating/Maintenance						0	Project Type:	Please Select	
Capital Outlay						0	Account Number(s):	00.0000.0000	
TOTAL	0	0	0	0	0	0			
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____					Date: _____				
Approved by: _____					Date: _____				



CAPITAL IMPROVEMENT PROJECT REQUEST

Maintenance Building @ Golf Course									
PROJECT MANAGER:	M. Craig Potter								
DEPARTMENT/DIVISION:	Recreation & Parks/Golf Course								
PRIORITY (if multiple requests) :	1								
DESCRIPTION/JUSTIFICATION:	Construction of Maintenance Building at the Golf Course: Current shop is unsafe, has poor air quality, poor lighting, and a roof leak. Every time it rains, there are flooding issues that make it an unsafe work environment.								
POSITIVE IMPACT ON SERVICES: (If approved)	Staff will have a safe place to work.								
NEGATIVE IMPACT ON SERVICES: (If not approved)	Environmental hazard; safety/health concerns.								
FUNDING SOURCE	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL			
General Funds	72,000	828,000				900,000	PROJECT ESTIMATED		
						0			
						0			
TOTAL	72,000	828,000	0	0	0	900,000	Start Date	Completion Date	
								6/30/23	
PROJECT COSTS	PROJECT BUDGET								
PROJECT COMPONENTS	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	Total Project Cost	Total Cost at end of FY 23	
Internal Costs						0	0		
External Costs	72,000	828,000				900,000	900,000	72,000	
Total	72,000	828,000	0	0	0	900,000	900,000	72,000	
ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.		
DESCRIPTION:	FY 23	FY 24	FY 25	FY 26	FY 27	Five Year Total	OTHER:		
Personnel						0			
Operating/Maintenance		5,000	5,000	5,000	5,000	20,000			
Capital Outlay						0	Project Type:	New	
TOTAL	0	5,000	5,000	5,000	5,000	20,000	Account Number(s):	00.0000.0000	
DO NOT USE SECTION BELOW: Notes:									
Recommended by: _____					Date: _____				
Approved by: _____					Date: _____				



CAPITAL IMPROVEMENT PROJECT REQUEST

(145) SCBAs

PROJECT MANAGER:	Fire Chief Cedric Scott	3/17/2020
DEPARTMENT/DIVISION:	Fire Department	
PRIORITY (if multiple requests) :		
DESCRIPTION/JUSTIFICATION:	(145) SCBAs - MSA G1 SCBA FIRE SERVICE EDITION , 4500 PSI HIGH PRESSURE SYSTEM, " CGA THREADED CYLINDER CONNECTION STYLE , HARNESS & AIR FRAME ACARRIER WITH ADJUSTABLE & SWIVELING LUMBAR PAD SUPPORT , SOLID COVER SECOND STAGE REGULATOR , VOICE AMPLIFICATION SYSTEM , INTEGRATED PASS ALARM SYSTEM. RECHARGEABLE BATTERY. 2018 NFPA COMPLIANT SCBA. MSA G1 FACE MASK W/ 4 POINT ADJUSTMENT HEAD HARNESS - MEDIUM 2-19. MSA G1 FIRE SERVICE 4500 PSI 45 MIN. CYLINDER 9-18. All departmental SCBAs are scheduled to expire December 2025. (29 per year)	
POSITIVE IMPACT ON SERVICES: (If approved)	These air packs and face pieces are needed to provide vital oxygen to firefighters in hazardous conditions.	
NEGATIVE IMPACT ON SERVICES: (If not approved)	If we do not replace them, we will be jeopardizing the safety and well-being of all AFD firefighters and the citizens of Albany and Dougherty County.	

FUNDING SOURCE	FY 21	FY 22	FY 23	FY 24	FY 25	TOTAL	PROJECT ESTIMATED	
	210,141	210,141	210,141	210,141	210,141	1,050,706		
						0		
						0	Start Date	Completion Date
						0		
TOTAL	210,141	210,141	210,141	210,141	210,141	1,050,706	07/01/20	12/1/25

PROJECT COSTS	PROJECT BUDGET						Total Project Cost	Total Cost at end of FY21
PROJECT COMPONENTS	FY 21	FY 22	FY 23	FY 24	FY 25	Five Year Total		
Internal Costs						0	0	
External Costs						0	0	0
Total	0	0	0	0	0	0	0	0

ANNUAL OPERATING IMPACT (After completion of Project)							Additional Project Info.	
DESCRIPTION:	FY 21	FY 22	FY 23	FY 24	FY 25	Five Year Total		
Personnel						0	OTHER:	
Operating/Maintenance						0	Project Type:	Please Select
Capital Outlay						0		
TOTAL	0	0	0	0	0	0	Account Number(s):	00.0000.0000

USE SECTION BELOW: Notes: _____

Recommended by: _____ Date: _____

Approved by: _____ Date: _____



Major Project Name: TSPLOST I
Major Project Name: Phase C Resurfacing
Project Manager: Scott Tennison
Project Start Date: TBD
Project End Date: TBD

Tasks Completed This Reporting Period:08-07-23

1. Phase C Resurfacing Street List Approved by Commission 06-28-23
2. Bid Package sent to Procurement 07-18-23

Tasks for the Next Reporting Period:09-04-23

1. Pre-Bid Scheduled

Blockers Affecting Progress:

1. None



Blockers Mitigation Plan:

1. None





Major Project Name: SPLOST VII/TSPLOST I
Major Project Name: Three Oaks Stormwater Improvements/Sidewalk
Project Manager: Scott Tennison
Project Start Date: 07-05-23
Project End Date: 03-01-24

Tasks Completed This Reporting Period:

1. 704 LF of 48" RCP installed/trench cut topped out with GAB
2. 3 Storm manholes/2 headwalls installed

Tasks for the Next Reporting Period:09-04-23

1. 300 LF +/- of 48" RCP installed
2. 3 storm manholes installed
3. Clearing & grubbing for sidewalk installation

Blockers Affecting Progress:

1. None

Blockers Mitigation Plan:

1. None





Major Project Name: TSPLOST I
Major Project Name: Existing Paved Alley Reconstruction
Project Manager: Scott Tennison
Project Start Date: TBD
Project End Date: TBD

Tasks Completed This Reporting Period:

1. Project list put into escrow for Commission Approval

Tasks for the Next Reporting Period:09-04-23

1. Pending Commission Approval
2. Prepare quantities for bid package

Blockers Affecting Progress:

1. Commission priorities

Blockers Mitigation Plan:

1. Providing valuable information to move project forward





Major Project Name: TSPLOST I
Major Project Name: 2nd & Harding
Intersection Improvements
Project Manager: Scott Tennison
Project Start Date: 10-01-21
Project End Date: TBD

Tasks Completed This Reporting Period:

1. Construction Plans 100% complete
2. Bid package assembled

Tasks for the Next Reporting Period:09-04-23

1. Submission to Procurement for advertisement

Blockers Affecting Progress:

1. None

Blockers Mitigation Plan:

1. None





Major Project Type: TSPLOST - Sidewalk
Major Project Name: E. Broad Ave Sidewalk
Project Manager: Robert Griffin
Project Start Date: 5/1/2023
Project End Date: 7/1/2025

Tasks Completed This Reporting Period:

1. Developed preliminary layout and estimated quantities
2. Prepared RFQ for a Design Firm
3. Sent RFQ to Procurement for review

Tasks for the Next Reporting Period:

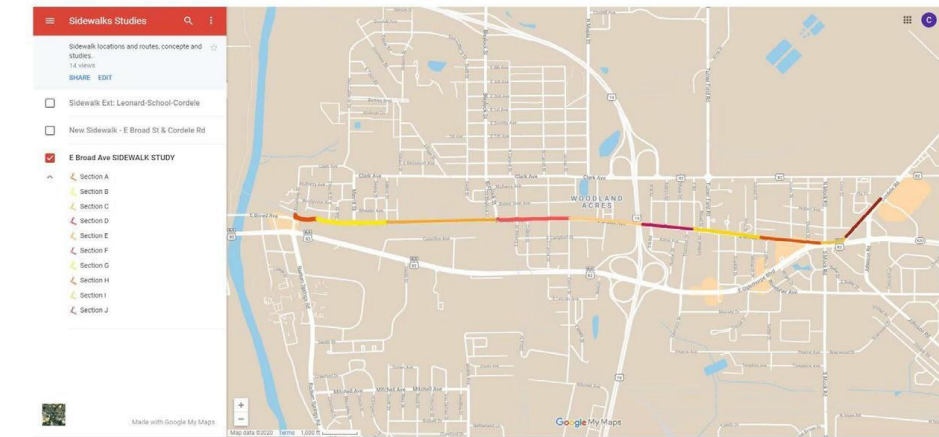
1. Await advertising and firm selection

Blockers Affecting Progress:

1. None

Blockers Mitigation Plan:

1. None



Submitted 03/23/2020 by Engineering Department, Civil Division, CAC



Major Project Type: TSPLOST - Unpaved Roads
Major Project Name: Averitt Lane Paving Project
Project Manager: Robert Griffin
Project Start Date: 5/1/2020
Project End Date: 8/1/2024

Tasks Completed This Reporting Period:

1. Deeds & sketches prepared
2. Construction Plans 95% Completion

Tasks for the Next Reporting Period:

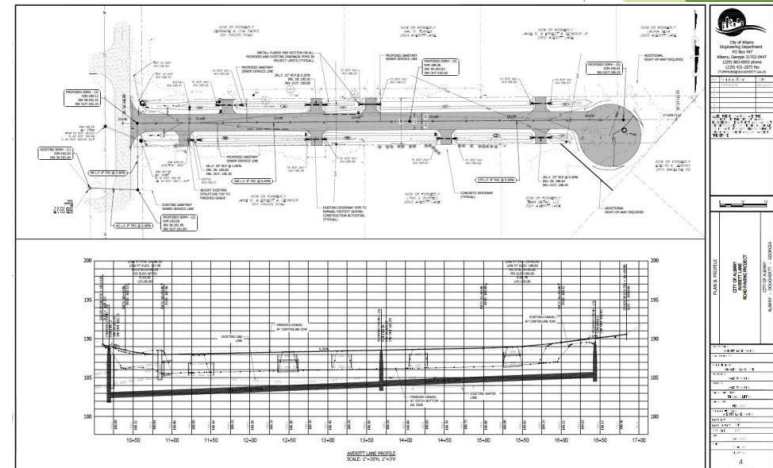
1. Check deeds & sketches
2. Meet with appraiser & start appraisal process

Blockers Affecting Progress:

1. Property acquisition

Blockers Mitigation Plan:

1. Possible condemnation





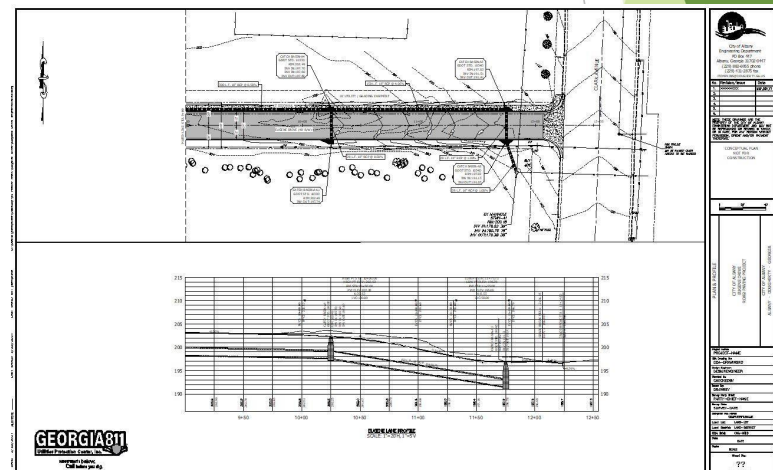
Major Project Type: TSPLOST - Unpaved Roads
Major Project Name: Eugene Lane Paving Project
Project Manager: Robert Griffin
Project Start Date: 5/1/2020
Project End Date: 8/1/2024

Tasks Completed This Reporting Period:
 1. Construction Plans 95% Completion

Tasks for the Next Reporting Period:
 1. Prepare deeds & sketches
 2. Meet with appraiser & start appraisal process

Blockers Affecting Progress:
 1. Property acquisition

Blockers Mitigation Plan:
 1. Possible condemnation





Major Project Type: TSPLOST - Unpaved Roads
Major Project Name: Lucille Avenue Paving Project
Project Manager: Robert Griffin
Project Start Date: 5/1/2020
Project End Date: 10/1/2024

Tasks Completed This Reporting Period:

1. Deeds & sketches prepared
2. Construction Plans 80% Completion

Tasks for the Next Reporting Period:

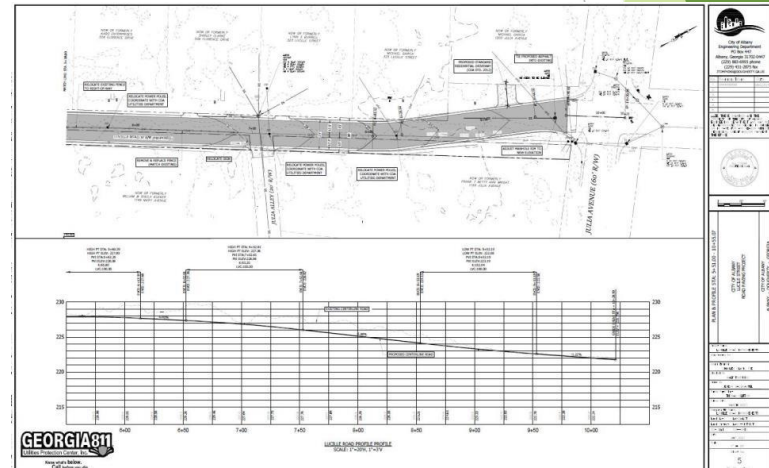
1. Check deeds & sketches
2. Meet with appraiser & start appraisal process

Blockers Affecting Progress:

1. Negotiate for property acquisition

Blockers Mitigation Plan:

1. Possible condemnation





Major Project Type: TSPLOST - Unpaved Roads
Major Project Name: Easeman Road Paving Project
Project Manager: Robert Griffin
Project Start Date: 5/1/2020
Project End Date: 12/1/2024

Tasks Completed This Reporting Period:

1. Construction Plans 70% Completion

Tasks for the Next Reporting Period:

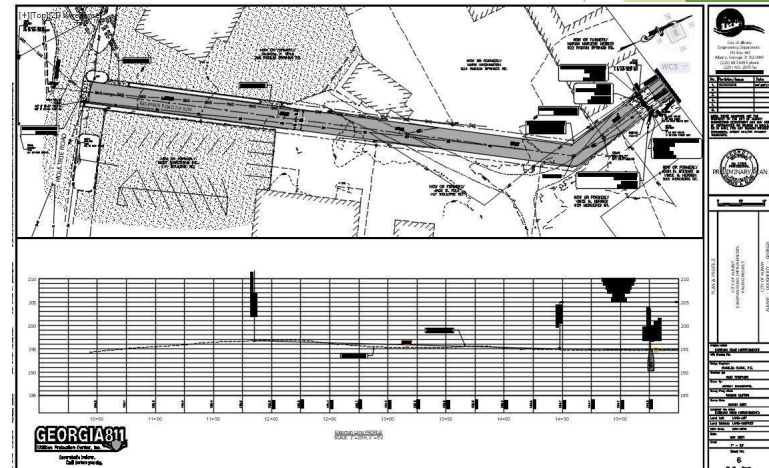
1. Prepare deeds & sketches
2. Meet with appraiser & start appraisal process

Blockers Affecting Progress:

1. Negotiate for property acquisition

Blockers Mitigation Plan:

1. Possible condemnation





Major Project Type: TSPLOST - Speed Tables
Major Project Name: 12 - Traffic Calming Devices
Project Manager: Ken Breedlove
Project Start Date: 10/1/2023
Project End Date: 6/1/2024

Tasks Completed This Reporting Period:

1. Apparent low bid Legacy C&C \$441,627.39
2. Cost estimate \$465,200

Tasks for the Next Reporting Period:

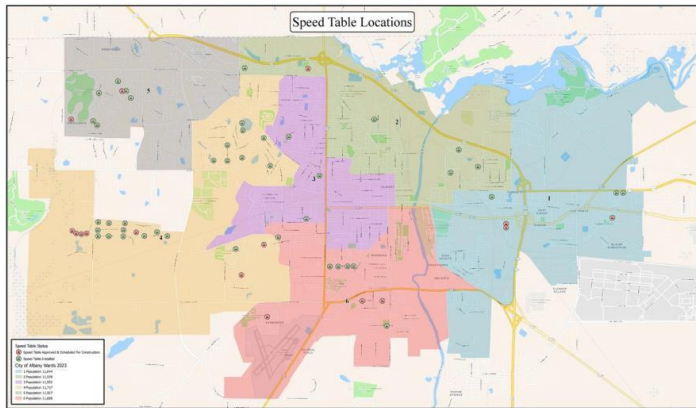
1. Commission agenda item

Blockers Affecting Progress:

1. None anticipated

Blockers Mitigation Plan:

1. None



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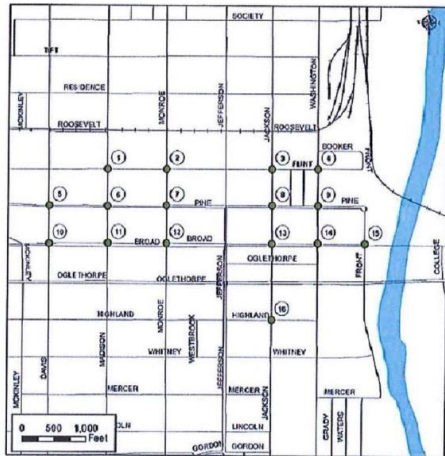
Major Project Type: TSPLOST
Major Project Name: 16-Traffic Signal Upgrade in the Lower Central Business District
Project Manager: Ken Breedlove
Project Start Date: 3/25/2022
Project End Date: 7/15/2025

Tasks Completed This Reporting Period:
 1. Concept, Preliminary, Final 7/14/2023
 2. Phase 1 accepted; Phase 2 recommended

Tasks for the Next Reporting Period:
 1. Progress with design files

Blockers Affecting Progress:
 1. Downtown TAP Streetscape

Blockers Mitigation Plan:
 1. Coordinate projects with construction schedule





Major Project Type: TSPLOST
Major Project Name: Gordon Ave @ Magnolia St Signal Upgrade
Project Manager: Ken Breedlove
Project Start Date: 1/2/2020
Project End Date: 10/1/2024

Tasks Completed This Reporting Period:

1. Construction plans 100% complete
2. Bid package assembled

Tasks for the Next Reporting Period:

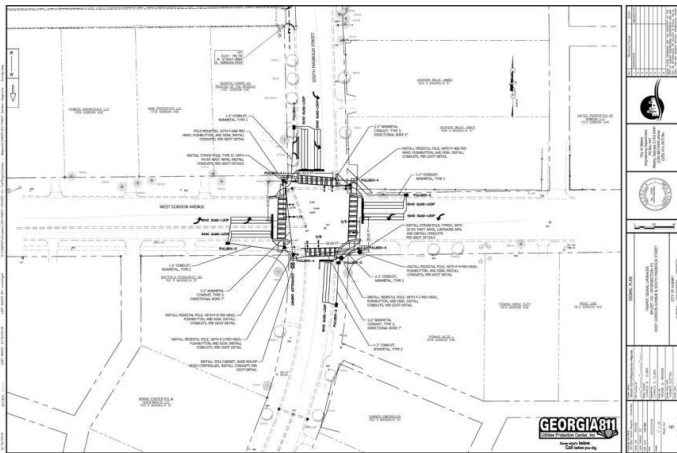
1. Negotiate with property owner (\$100.00)

Blockers Affecting Progress:

1. Property needed

Blockers Mitigation Plan:

1. Possible condemnation





Major Project Type: TSPLOST
Major Project Name: Broad Ave @ Broadway St Signal Upgrade
Project Manager: Ken Breedlove
Project Start Date: 2/2/2021
Project End Date: 8/1/2024

Tasks Completed This Reporting Period:

1. Construction plans 99%

Tasks for the Next Reporting Period:

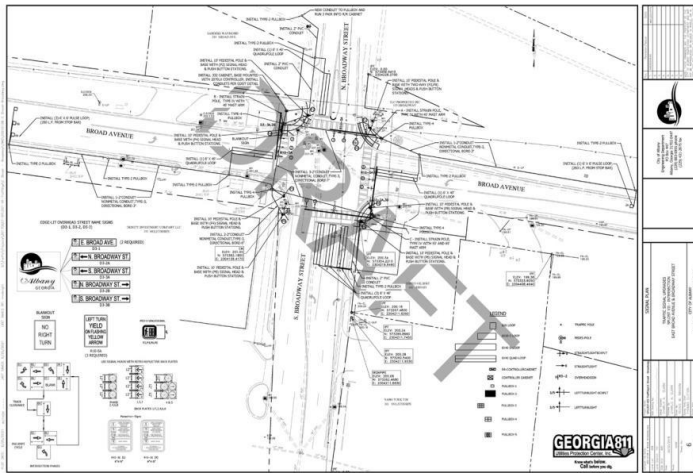
1. Construction plans 100% complete
2. Bid package assembled

Blockers Affecting Progress:

1. Supply chain - metal power poles

Blockers Mitigation Plan:

1. Contact manufacturer





Major Project Type: TSPLOST
Major Project Name: Broad Ave @ Turner Field Rd Signal Upgrade
Project Manager: Ken Breedlove
Project Start Date: 2/2/2022
Project End Date: 8/1/2024

Tasks Completed This Reporting Period:

1. Construction plans 98%
2. Assembling bid package

Tasks for the Next Reporting Period:

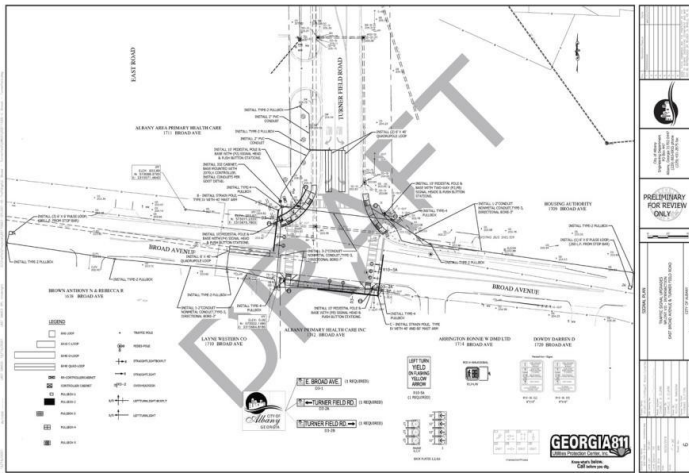
1. Construction plans 100% complete
2. Bid package assembled

Blockers Affecting Progress:

1. Supply chain - metal power poles

Blockers Mitigation Plan:

1. Contact manufacturer





Major Project Type: TSPLOST - Intersection Improvements
Major Project Name: Whispering Pines @ Nottingham Roundabout

Project Manager: Ken Breedlove

Project Start Date: 9/9/2022

Project End Date: 10/1/2025

Tasks Completed This Reporting Period:

1. Negotiating engineering costs
2. Reviewing scope

Tasks for the Next Reporting Period:

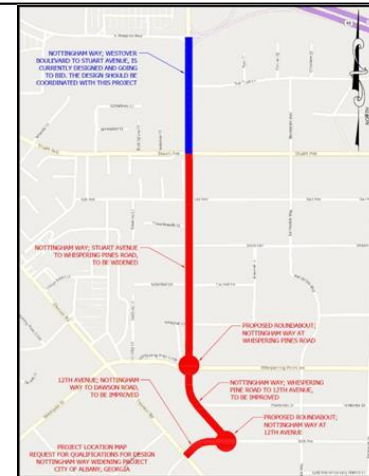
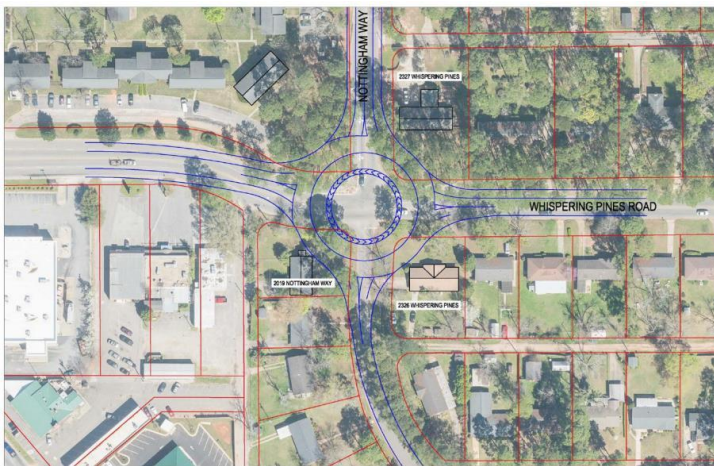
1. Final cost for design
2. Enter purchase requisition

Blockers Affecting Progress:

1. Property acquisition

Blockers Mitigation Plan:

1. Possible condemnation





Major Project Type: TSPLOST - Roadway Widening
Major Project Name: Pointe North Blvd
Project Manager: Ken Breedlove
Project Start Date: No Date
Project End Date: TBD

Tasks Completed This Reporting Period:

1. Creating a Request for Proposal
2. Reviewing scope

Tasks for the Next Reporting Period:

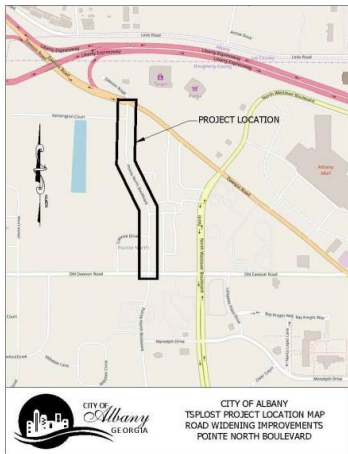
1. Complete RFP
2. Pass to purchasing for bid

Blockers Affecting Progress:

1. Cost estimate for PE \$1,766,350

Blockers Mitigation Plan:

1. SS4A or GDOT funding to help with construction





Major Project Type: TSPLOST - Intersection Improvements
Major Project Name: Illuminated Signs @ Intersections
Project Manager: Ken Breedlove
Project Start Date: 9/9/2022
Project End Date: TBD

Tasks Completed This Reporting Period:

1. Construction Plans 100%

Tasks for the Next Reporting Period:

1. Check for available utilities
2. Ready to go to bid

Blockers Affecting Progress:

1. Commission was not amenable to illuminated signs

Blockers Mitigation Plan:

1. Guidance needed





Major Project Type: TSPLOST
Major Project Name: Traffic Control Center Technology Upgrade
Project Manager: Ken Breedlove
Project Start Date: 1/2/2022
Project End Date: 6/1/2024

Tasks Completed This Reporting Period:

1. Met with engineering firm to discuss groundwork for upgrade

Tasks for the Next Reporting Period:

1. Create RFP

Blockers Affecting Progress:

1. County building

Blockers Mitigation Plan:

1. Discussions with the County regarding upgrades





Major Project Type: TSPLOST
Major Project Name: Engineering consultant
Project Manager: Robert Griffin
Project Start Date: 8/4/2023
Project End Date: 2/1/2024

Tasks Completed This Reporting Period:

1. Create RFQ
2. RFQ sent to Procurement for review

Tasks for the Next Reporting Period:

1. Advertising and firm selection

Blockers Affecting Progress:

1. Number of engineering firms

Blockers Mitigation Plan:

1. Advertise on a large scale



Major Project Type: SPLOST VI
Major Project Name: Old Dawson Road & N Doublegate Drive
Project Manager: Ken Breedlove
Project Start Date: 5/1/2019
Project End Date: 12/1/2024

Tasks Completed This Reporting Period:

1. Construction Plans 100%
2. Deeds & sketches revised & updated

Tasks for the Next Reporting Period:

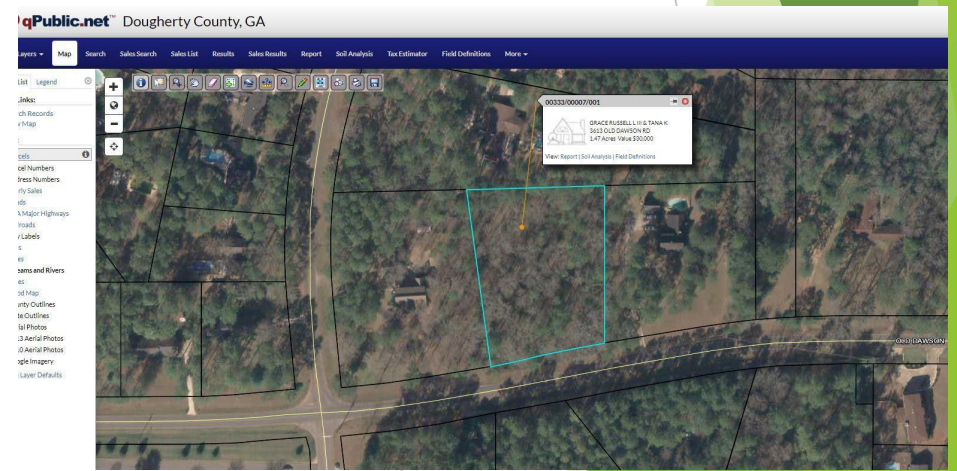
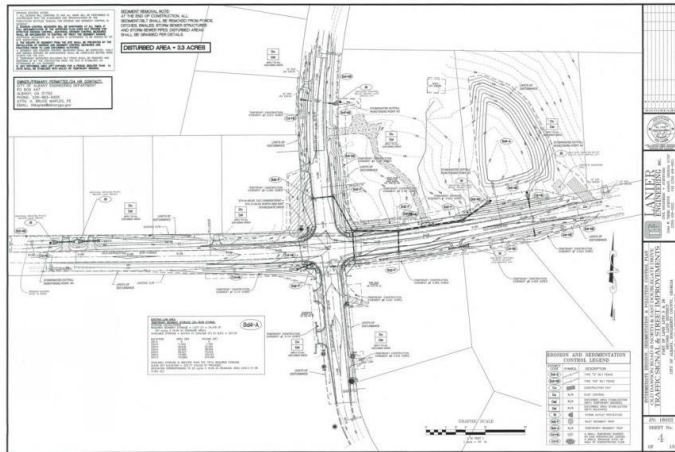
1. Meet with appraiser & start appraisal process

Blockers Affecting Progress:

1. Negotiate with property owner

Blockers Mitigation Plan:

1. Possible condemnation





Major Project Type: SPLOST VI
Major Project Name: Nottingham Widening
Project Manager: Ken Breedlove
Project Start Date: 3/1/2007
Project End Date: 10/1/2024

Tasks Completed This Reporting Period:

1. Design 95% complete

Tasks for the Next Reporting Period:

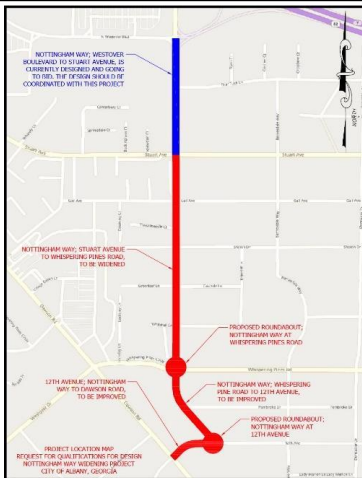
1. Report from attorney on right-of-way acquisition

Blockers Affecting Progress:

1. Pending right-of-way acquisition

Blockers Mitigation Plan:

1. Hire new attorney





Major Project Type: SPLOST VII
Major Project Name: Barkley Blvd Extension Project
Project Manager: Robert Griffin
Project Start Date: 1/1/2015
Project End Date: 6/01/2024

Tasks Completed This Reporting Period:

1. Construction plans 100% complete
2. Deeds & sketches prepared

Tasks for the Next Reporting Period:

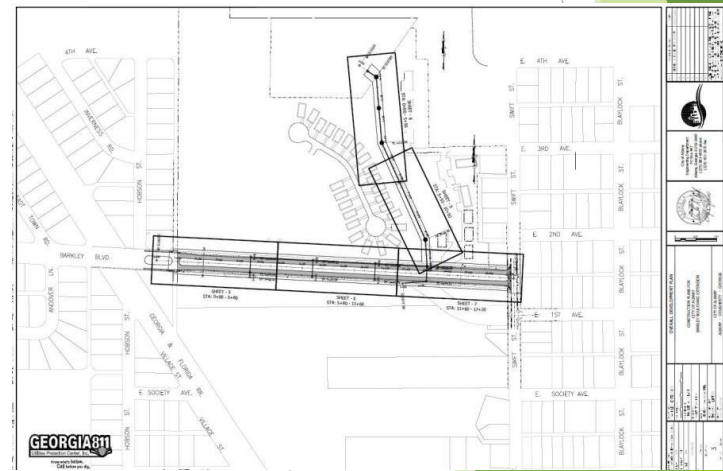
1. Check deeds & sketches
2. Meet with appraiser & start appraisal process
3. Obtain permit w/ Georgia Power

Blockers Affecting Progress:

1. Out of state property owner

Blockers Mitigation Plan:

1. Possible condemnation





Major Project Type: SPLOST VII
Major Project Name: Myrtle Alley Paving Project
Project Manager: Robert Griffin
Project Start Date: 11/1/2021
Project End Date: 5/1/2024

Tasks Completed This Reporting Period:

1. Construction Plans 99% Complete

Tasks for the Next Reporting Period:

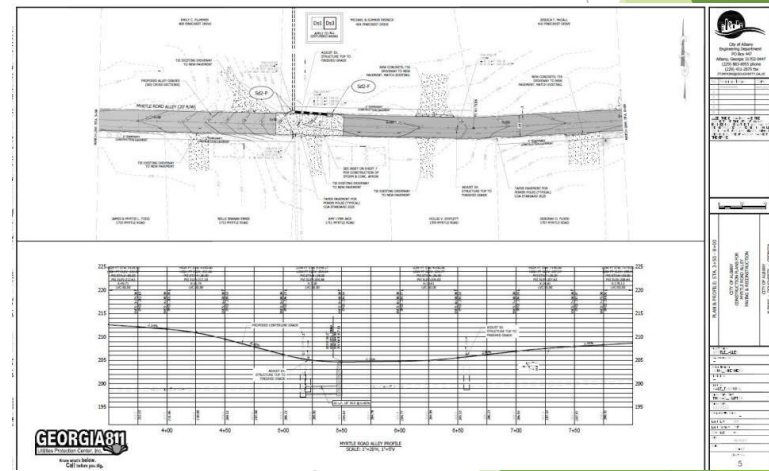
1. Prepare deeds & sketches
2. Meet with appraiser & start appraisal process
3. Prepare bid package for construction

Blockers Affecting Progress:

1. Property acquisition

Blockers Mitigation Plan:

1. Possible condemnation





Major Project Type: SPLOST VII
Major Project Name: N. Washington Ext.
Project Manager: Robert Griffin
Project Start Date: No Date
Project End Date: TBD

Tasks Completed This Reporting Period:
1. Preliminary survey work started

Tasks for the Next Reporting Period:
1. Guidance needed

Blockers Affecting Progress:
1. None anticipated

Blockers Mitigation Plan:
1. None





Major Project Type: SPLOST VII
Major Project Name: Minor Pond Imp. - Shannon Pond
Project Manager: Jeff Hughes
Project Start Date: 6/26/2017
Project End Date: 4/1/2024

Tasks Completed This Reporting Period:

1. Construction plans 80% Complete

Tasks for the Next Reporting Period:

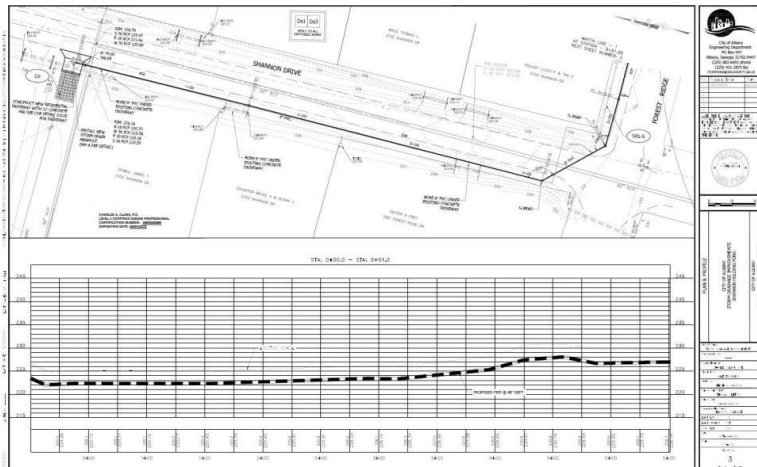
1. Begin process with SUE consultant

Blockers Affecting Progress:

1. None anticipated

Blockers Mitigation Plan:

1. None





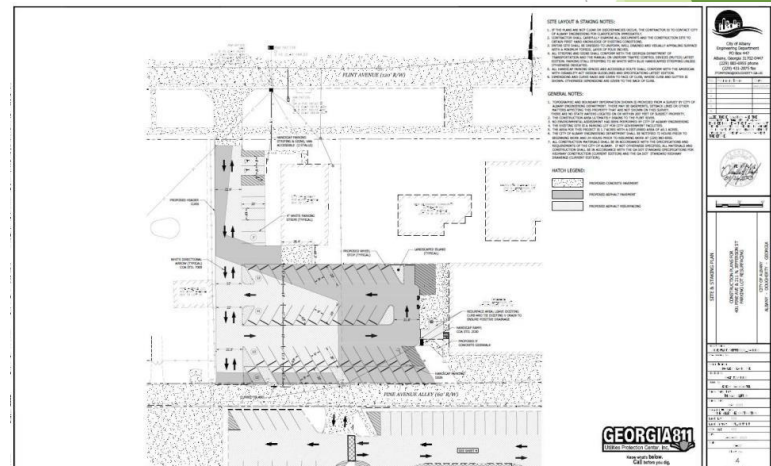
Major Project Type: SPLOST VII
Major Project Name: Pine/Flint/Jefferson Campus Parking
Project Manager: Tripp Swilley
Project Start Date: 7/1/2021
Project End Date: 12/1/2023

Tasks Completed This Reporting Period:
 1. Construction plans complete
 2. Contractor awarded

Tasks for the Next Reporting Period:
 1. Construction administration

Blockers Affecting Progress:
 1. None anticipated

Blockers Mitigation Plan:
 1. None





Major Project Type: SPLOST VII
Major Project Name: Broad Ave. Alley Reconstruction
Project Manager: Robert Griffin
Project Start Date: 4/20/2020
Project End Date: TBD

Tasks Completed This Reporting Period:
 1. Field Survey Complete

Tasks for the Next Reporting Period:
 1. Prepare construction plans

Blockers Affecting Progress:
 1. None anticipated

Blockers Mitigation Plan:
 1. None





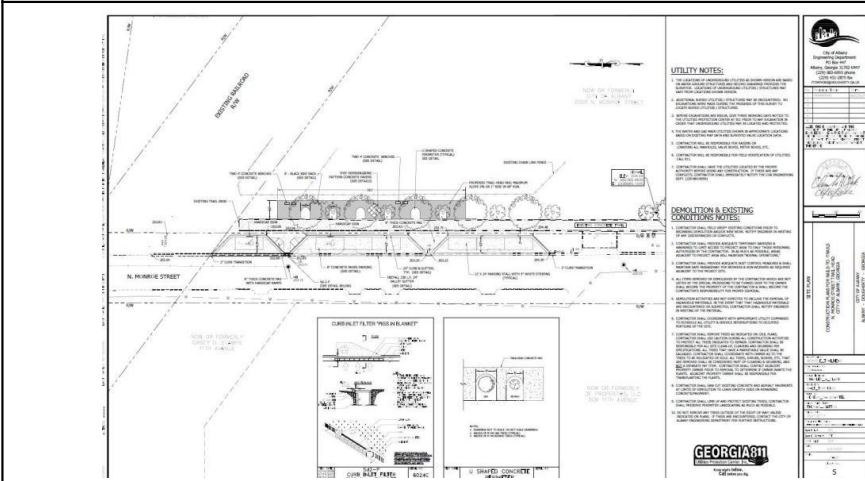
Major Project Type: Recreational Trail Program Grant
Major Project Name: Recreation Trail Improvements
Project Manager: David Watson
Project Start Date: 1/1/2019
Project End Date: 9/1/2023

Tasks Completed This Reporting Period:
 1. Contractor awarded

Tasks for the Next Reporting Period:
 1. Construction administration
 2. Construction work to be completed next month

Blockers Affecting Progress:
 1. None anticipated

Blockers Mitigation Plan:
 1. None





Major Project Type: GDOT
Major Project Name: Oglethorpe Bridge
Project Manager: Robert Griffin
Project Start Date: 12/1/2023
Project End Date: 1/1/2026

Tasks Completed This Reporting Period:

1. Commission approved GDOT utility aid
2. Commission approved temporary easement

Tasks for the Next Reporting Period:

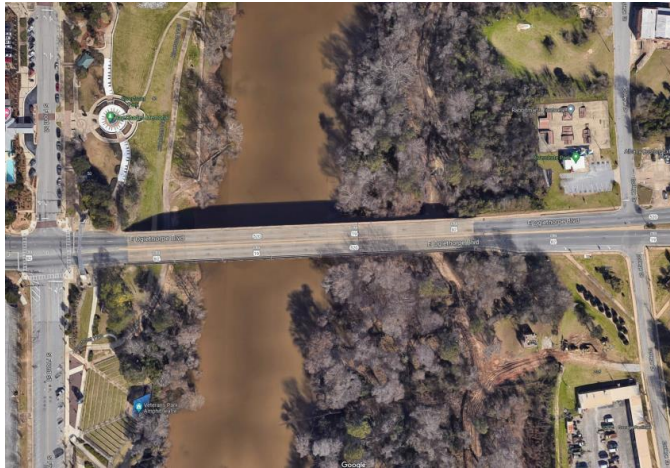
1. Sign GDOT utility aid agreement
2. Sign temporary easement documents

Blockers Affecting Progress:

1. None anticipated

Blockers Mitigation Plan:

1. None





Major Project Type: GDOT
Major Project Name: Albany-Sasser Trail
Project Manager: Robert Griffin
Project Start Date: 12/3/2022
Project End Date: 9/1/2028

Tasks Completed This Reporting Period:

1. Commission approved GDOT PFA

Tasks for the Next Reporting Period:

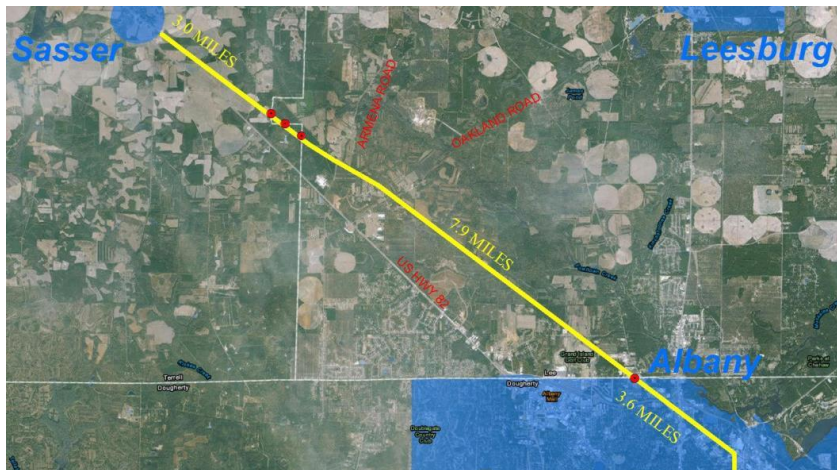
1. Digitally sign PFA agreement
2. Finish RFQ

Blockers Affecting Progress:

1. GDOT PDP timeframe

Blockers Mitigation Plan:

1. Work with GDOT to modify documentation as needed





Major Project Type: Gas Dept. General Fund
Major Project Name: Manufactured Gas Plant Remediation
Project Manager: Lee Daniel
Project Start Date: 6/1/2006
Project End Date: No Date

Tasks Completed This Reporting Period:
 1. Phase 2 remediation completed in 2022
 2. Remediation report submitted in March 2023

Tasks for the Next Reporting Period:
 1. Waiting on EPD comments on remediation report
 2. Begin 3-year ground water monitoring pending EPD comments

Blockers Affecting Progress:
 1. None anticipated

Blockers Mitigation Plan:
 1. None





Major Project Type: Public - Drainage Issue
Major Project Name: Vallencia Dr & Alley- Area Flooding
Project Manager: Robert Griffin
Project Start Date: 1/1/2023
Project End Date: 4/1/2024

Tasks Completed This Reporting Period:

1. Review of sewer maps
2. Review original subdivision & construction plans
3. Site assessment

Tasks for the Next Reporting Period:

1. Determine possible drainage solutions

Blockers Affecting Progress:

1. Private pond will outfall onto private property

Blockers Mitigation Plan:

1. Negotiate with private property owner
2. Drainage easement





Major Project Type: Commissioner Request
Major Project Name: 1515 S. Madison Street near Alice Ave. - Area Flooding
Project Manager: John Shepherd, Jr
Project Start Date: 9/6/2022
Project End Date: 5/1/2024

Tasks Completed This Reporting Period:

1. Site assessment
2. Televised storm pipe at address
3. Developed drainage model

Tasks for the Next Reporting Period:

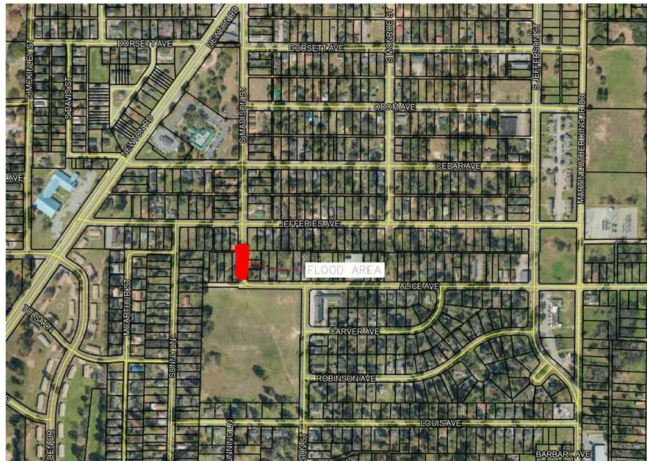
1. Adjust model to reflect actual conditions
2. Determine cost effective option to alleviate flooding

Blockers Affecting Progress:

1. Other duties - Plan Review

Blockers Mitigation Plan:

1. Distribute workload





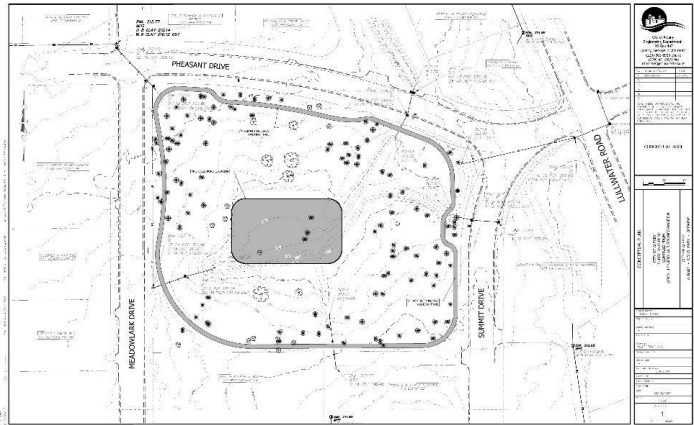
Major Project Type: Commissioner Request
Major Project Name: Three Oaks Park - Sidewalk
Project Manager: Robert Griffin
Project Start Date: 2/1/2022
Project End Date: TBD

Tasks Completed This Reporting Period:
 1. Conceptual design complete

Tasks for the Next Reporting Period:
 1. Guidance needed

Blockers Affecting Progress:
 1. Commission approval required
 2. Funding source needed

Blockers Mitigation Plan:
 1. None





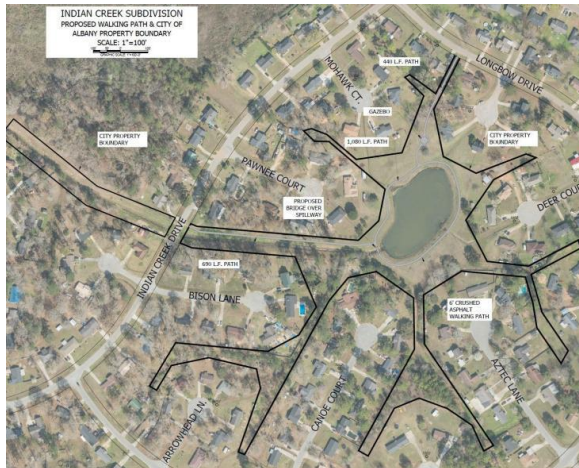
Major Project Type: Commissioner Request
Major Project Name: Indian Creek Sidewalk
Project Manager: Robert Griffin
Project Start Date: 2/1/2022
Project End Date: TBD

Tasks Completed This Reporting Period:
 1. Conceptual design complete

Tasks for the Next Reporting Period:
 1. Guidance needed

Blockers Affecting Progress:
 1. Commission approval required
 2. Funding source needed

Blockers Mitigation Plan:
 1. None





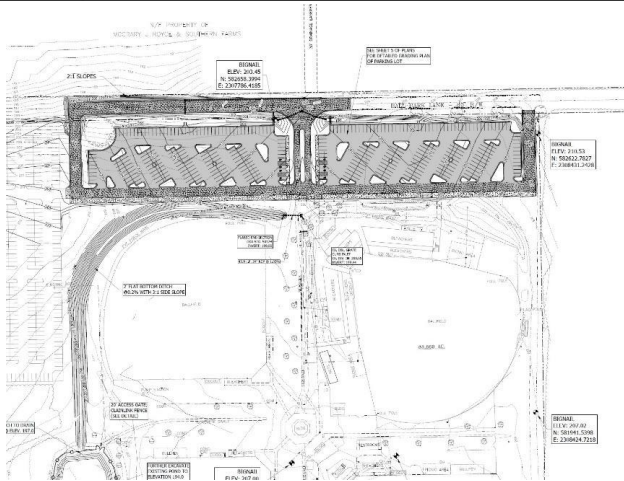
Major Project Type: General
Major Project Name: Paul Eames Parking
Project Manager: Robert Griffin
Project Start Date: 10/1/2017
Project End Date: TBD

Tasks Completed This Reporting Period:
 1. Construction plans 100% complete

Tasks for the Next Reporting Period:
 1. Project ready to bid

Blockers Affecting Progress:
 1. Drainage outfall
 2. Asphalt millings

Blockers Mitigation Plan:
 1. Revise drainage to flow north onto City property
 2. Use millings on cemetery project





Major Project Type: General
Major Project Name: Oak Hill Cemetery Imp. Phase 1
Project Manager: Robert Griffin
Project Start Date: 10/1/2019
Project End Date: TBD

Tasks Completed This Reporting Period:

1. Construction plans 100% complete
2. Asphalt millings stockpiled

Tasks for the Next Reporting Period:

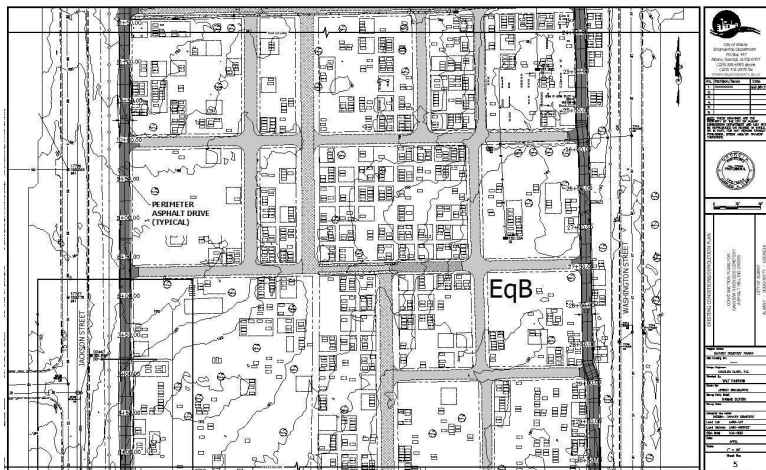
1. City forces to construct

Blockers Affecting Progress:

1. None anticipated

Blockers Mitigation Plan:

1. None



ASPHALT MILLINGS
 STOCKPILED AT PAUL
 EAMES COMPLEX



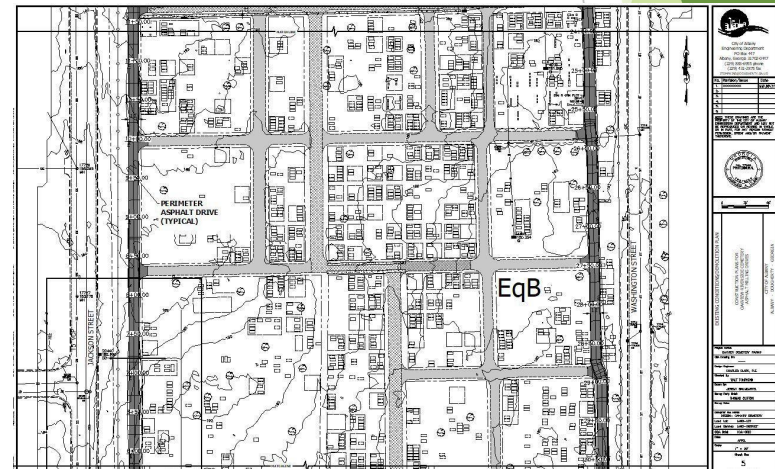
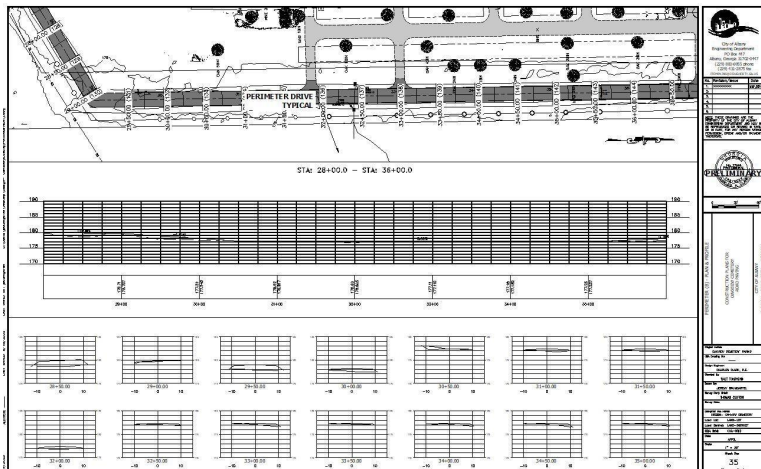
Major Project Type: General
Major Project Name: Oak Hill Cemetery Imp. Phase 2
Project Manager: Robert Griffin
Project Start Date: 10/1/2019
Project End Date: TBD

Tasks Completed This Reporting Period:
 1. Construction plans 50% complete

Tasks for the Next Reporting Period:
 1. Work to resume when Phase 1 construction begins.

Blockers Affecting Progress:
 1. Phase 1

Blockers Mitigation Plan:
 1. Discussion needed for viability of project



Summary

▶ 1) Under Construction

- ▶ Pine/Flint/Jefferson Campus Parking
- ▶ Recreation Trail Improvements

▶ 2) Ready to Go

- ▶ Oak Hill Cemetery Imp. Phase 1
- ▶ Paul Eames Parking

▶ 3) Commission Approval

- ▶ 12 Speed Tables - Traffic Calming Devices

▶ 4) Next to Bid

- ▶ Broad Ave @ Turner Field Rd Signal Upgrade
- ▶ Broad Ave @ Broadway St Signal Upgrade
- ▶ Illuminated Signs @ Intersections

▶ 5) Property Acquisition Required

- ▶ Old Dawson Road & N Doublegate
- ▶ Barkley Blvd Extension
- ▶ Traffic - Gordon/Magnolia
- ▶ Nottingham Way Widening, Phase II (Stuart to Westover)
- ▶ Unpaved Streets - Averitt Lane
- ▶ Unpaved Streets - Easeman Rd
- ▶ Unpaved Streets - Eugene Ln
- ▶ Unpaved Streets - Lucille St

▶ 6) Utility locations Required

- ▶ Minor Pond Imp. - Shannon Pond

Summary

▶ 7) In Design by City of Albany

- ▶ Myrtle Alley Paving Project
- ▶ 1515 S. Madison Street near Alice Ave. - Area Flooding
- ▶ Vallencia Dr & Alley- Area Flooding

▶ 8) In Design by Third-Party Consultant

- ▶ Manufactured Gas Plant Remediation
- ▶ Whispering Pines @ Nottingham Roundabout

▶ 9) In Design by Other Agency

- ▶ GDOT - Albany-Sasser Trail
- ▶ GDOT - Oglethorpe Bridge
- ▶ GDOT - 16-Traffic Signal Upgrade in the Lower Central Business District

▶ 10) RFP/RFQ

- ▶ TSPLOST - Engineering consultant
- ▶ E. Broad Ave Sidewalk
- ▶ Pointe North Blvd Widening
- ▶ Traffic Control Center Technology Upgrade

▶ 11) Guidance Needed

- ▶ N. Washington Ext.
- ▶ Oak Hill Cemetery Imp. Phase 2
- ▶ 300 Broad Ave. Alley Reconstruction
- ▶ Indian Creek - Sidewalk
- ▶ Three Oaks - Sidewalk



Major Project Name: CSS
Major Project Name: Jefferson St Corridor - 3rd Avenue Basin
Project Manager: Jeff Hughes
Project Start Date: January 2022
Project End Date: March 2024

Tasks Completed This Reporting Period:

- 1. Traffic Control Plan
- 2. Meetings with area stakeholders

Tasks for the Next Reporting Period:

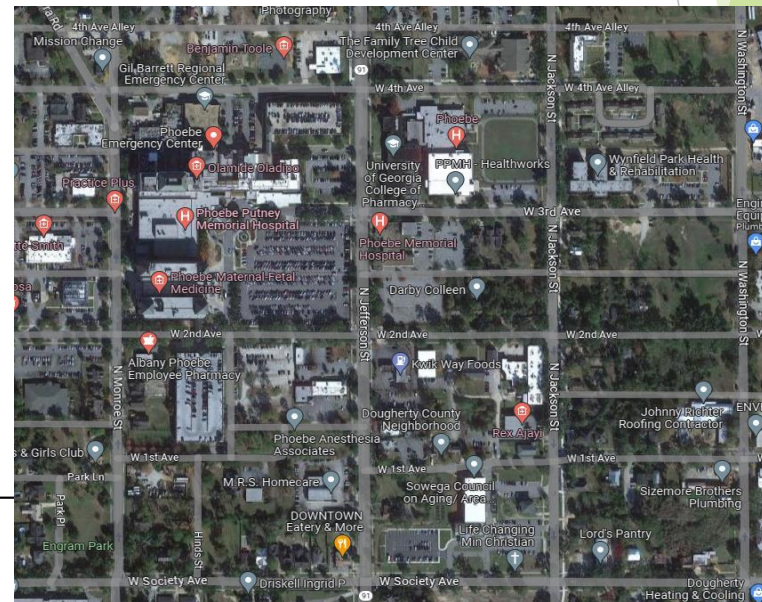
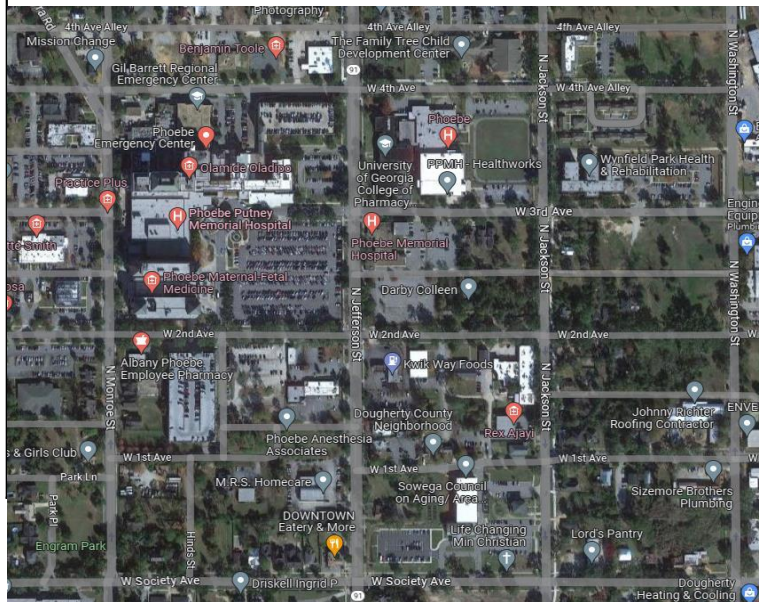
- 1. Stage Equipment
- 2. Begin construction

Blockers Affecting Progress:

- 1. Phoebe Traffic Control

Blockers Mitigation Plan:

- 1. 3rd Party Review





Major Project Name: CSS
Major Project Name: Jefferson St Corridor - Booker Basin
Project Manager: Jeff Hughes
Project Start Date: January 2022
Project End Date: June 2024

Tasks Completed This Reporting Period:

1. Railroad Agreement Executed
2. Railroad permit fees paid

Tasks for the Next Reporting Period:

1. Complete Railroad permit process
2. Issue NTP

Blockers Affecting Progress:

1. HTS completing 3rd basin work

Blockers Mitigation Plan:

- 1.



Major Project Name: CSS
Major Project Name: 3rd Avenue Basin
Project Manager: Jeff Hughes
Project Start Date: Nov. 2022
Project End Date: Dec. 2024

Tasks Completed This Reporting Period:

1. Received 60% Drawings

Tasks for the Next Reporting Period:

1. Review 60%, proceed to 90% drawings

Blockers Affecting Progress:

- 1.

Blockers Mitigation Plan:

- 1.



Major Project Name: CSS
Major Project Name: Booker Basin
Project Manager: Jeff Hughes
Project Start Date: June 2022
Project End Date: Dec. 2024

Tasks Completed This Reporting Period:

1. None

Tasks for the Next Reporting Period:

1. Identify Service connection locations.
2. Evaluate modeled design options

Blockers Affecting Progress:

1. TV truck is down

Blockers Mitigation Plan:

1. Repairs underway



Major Project Name: CSS
Major Project Name: 8th Ave Phase 1
Project Manager: Jeff Hughes
Project Start Date: Jan. 2021
Project End Date: Oct. 2023

Tasks Completed This Reporting Period:

1. Relocated gas line in alley

Tasks for the Next Reporting Period:

1. Resume sewer construction

Blockers Affecting Progress:

1. Cross connection at Baldwin & Eager

Blockers Mitigation Plan:

1. Identify discrepancy between model and observed conditions. Formulate a correction plan.



Major Project Name: CSS
Major Project Name: 8th Ave Phase 4
Project Manager: Jeff Hughes
Project Start Date: Jan. 2021
Project End Date: Aug 2024

Tasks Completed This Reporting Period:

1. Finalizing design

Tasks for the Next Reporting Period:

1. Prepare Easement documents
2. Get with salvage yard owner

Blockers Affecting Progress:

1. Easements, DOT permit

Blockers Mitigation Plan:

1. Prepare document.
2. Get with owners



Major Project Name: CSS
Major Project Name: 8th Ave Phase 2 & 3
Project Manager: Jeff Hughes
Project Start Date: Jan. 2022
Project End Date: Dec. 2024

Tasks Completed This Reporting Period:

1. Finalizing design

Tasks for the Next Reporting Period:

1. Finish design

Blockers Affecting Progress:

1. Additional separation work required

Blockers Mitigation Plan:

1. Evaluate scope change



Major Project Name: CSS
Major Project Name: Storm Station 50
Project Manager: Jeff Hughes
Project Start Date: Jan. 2022
Project End Date: Aug 2024

Tasks Completed This Reporting Period:

1. SUE work completed

Tasks for the Next Reporting Period:

1. Ardurra finish design

Blockers Affecting Progress:

- 1.

Blockers Mitigation Plan:

- 1.



Major Project Name: CSS
Major Project Name: Pipeline Rehab
Project Manager: Jeff Hughes
Project Start Date: Jan. 2022
Project End Date: April 2024

Tasks Completed This Reporting Period:

1. Contractor began work

Tasks for the Next Reporting Period:

1. Continue cleaning and TV

Blockers Affecting Progress:

1. Access through salvage yard on Washington

Blockers Mitigation Plan:

1. Contact owners



Major Project Name: CSS
Major Project Name: LS 88 & 66 Rehab
Project Manager: Jeff Hughes
Project Start Date: Jan. 2022
Project End Date: Aug 2024

Tasks Completed This Reporting Period:

1. Final Design

Tasks for the Next Reporting Period:

1. Potentially bid in 30 days

Blockers Affecting Progress:

1. Construction must be coordinated with the Pipe Rehab project

Blockers Mitigation Plan:

1. Hold off NTP until the pipe rehab work has cleared.



Major Project Name: CSS
Major Project Name: LS 1 Rehab
Project Manager: Jeff Hughes
Project Start Date: March 2023
Project End Date: Dec. 2024

Tasks Completed This Reporting Period:

1. None

Tasks for the Next Reporting Period:

1. Begin design

Blockers Affecting Progress:

- 1.

Blockers Mitigation Plan:

- 1.



Major Project Name: CSS
Major Project Name: LS 67 Rehab
Project Manager: Jeff Hughes
Project Start Date: Jan. 2024
Project End Date: Nov. 2024

Tasks Completed This Reporting Period:

1. None

Tasks for the Next Reporting Period:

1. None

Blockers Affecting Progress:

- 1.

Blockers Mitigation Plan:

- 1.



Major Project Name: CSS
Major Project Name: Joshua St. WPCP Upgrade
Project Manager: Jeff Hughes
Project Start Date: Nov. 2021
Project End Date: Sept. 2025

Tasks Completed This Reporting Period:

1. Out for bids
2. Commission approved GEFA loan

Tasks for the Next Reporting Period:

1. Receive bids
2. Bid approval by UB & CC

Blockers Affecting Progress:

1. Potentially only one bidder

Blockers Mitigation Plan:

1. Gave heads up to GEFA, getting approval process.



Major Project Name: CSS
Major Project Name: Highland/Whitney Separation
Project Manager: Jeff Hughes
Project Start Date: Nov. 2021
Project End Date: Sept. 2025?

Tasks Completed This Reporting Period:

1. None

Tasks for the Next Reporting Period:

1. None

Blockers Affecting Progress:

1. Waiting on ACOE to select design build firm

Blockers Mitigation Plan:

1. None



Major Project Name: CSS
Major Project Name: Shannon Pond Force Main
Project Manager: Jeff Hughes
Project Start Date: August 2023
Project End Date: Sept. 2026

Tasks Completed This Reporting Period:

1. None

Tasks for the Next Reporting Period:

1. Begin preliminary design & SUE

Blockers Affecting Progress:

- 1.

Blockers Mitigation Plan:

- 1.



Major Project Name: CSS
Major Project Name: Camp Lane Stormwater Improvements
Project Manager: Jeff Hughes
Project Start Date: Nov. 2025
Project End Date: Sept. 2026

Tasks Completed This Reporting Period:

1. None

Tasks for the Next Reporting Period:

1. None

Blockers Affecting Progress:

- 1.

Blockers Mitigation Plan:

- 1.



Major Project Name: Anode Bed & Rectifier
Major Project Name: Johnson Rd.
Project Manager: Ronnie Bowers
Project Start Date: June 2023
Project End Date: December 2023

Tasks Completed This Reporting Period:

1. Received anodes and wiring

Tasks for the Next Reporting Period:

1. Expecting delivery of rectifiers in September

Blockers Affecting Progress:

1. Rectifiers are back ordered
2. No other vendors to supply the material

Blockers Mitigation Plan:

1. Keep in contact with supplier on shipping schedule





Major Project Name: Lead Service Line Inventory
Major Project Name: City Wide
Project Manager: Kurt Anthony
Project Start Date: January, 2023
Project End Date: September 2024

Tasks Completed This Reporting Period:

1. Data Base of all service lines collected
2. H2O water reduced from 38,000 to 27,000
3. Utility Board has approved contract H2O Tech

Tasks for the Next Reporting Period:

1. Presenting H2O Tech Contract to City Commission

Blockers Affecting Progress:

1. Obtaining approval from City Commission
2. Deadline of October 2024 to be complete

Blockers Mitigation Plan:

1. Working with Procurement to get on first work session in July
2. May request a special called meeting to approve so work can begin immediately.





Major Project Name: Well 19 Rehab
Major Project Name: 2002 Stratford Drive
Project Manager: Kurt Anthony
Project Start Date: January 2023
Project End Date: February 2024

Tasks Completed This Reporting Period:

1. Received the engineered drawings for the pump & motor

Tasks for the Next Reporting Period:

1. Expecting to obtain the electrical plans

Blockers Affecting Progress:

1. Need roof repaired prior to performing full rehab



Blockers Mitigation Plan:

1. Working with Facilities Maintenance to get roof repair bid out.





Major Project Name: Well 24 Rehab
Major Project Name: 2826 Gillionville
Project Manager: Kurt Anthony
Project Start Date: January 2023
Project End Date: February 2024

Tasks Completed This Reporting Period:

1. Received the engineered drawings for the pump & motor

Tasks for the Next Reporting Period:

1. Expecting to obtain the electrical plans

Blockers Affecting Progress:

1. Waiting on Electrical Plans
2. Obtaining Utility Board and Commission approval once bids are in.

Blockers Mitigation Plan:

1. Working with Facilities Maintenance to get roof repair bid out.





Major Project Name: Underground Cable Replacement
Major Project Name: Deven Crest Mobile Home Park
Project Manager: Tommy Mincy
Project Start Date: July 2023
Project End Date: June 2024

Tasks Completed This Reporting Period:

1. Utec has begun installing the conduit in Devencrest

Tasks for the Next Reporting Period:

1. Plan to be starting in Apts at 2315 W. Gordon

Blockers Affecting Progress:

1. Manpower to install cable and terminate once the conduit is installed.

Blockers Mitigation Plan:

1. May have to amend the contract to include cable installation and termination.





Major Project Name: Substation #10 Upgrades
Major Project Name: Martin Luther King Drive
Project Manager: Jason Clenney
Project Start Date: July 2023
Project End Date: June 2024

Tasks Completed This Reporting Period:

1. Equipment Purchase approved by Utility Board and City Commission

Tasks for the Next Reporting Period:

1. Update on order of equipment and expected delivery

Blockers Affecting Progress:

1. None that we are aware of at this time



Blockers Mitigation Plan:

1. N/A





Major Project Name: Substation #17 Upgrades
Major Project Name: Rogers Street
Project Manager: Jason Clenney
Project Start Date: July 2023
Project End Date: June 2024

Tasks Completed This Reporting Period:

1. Equipment Purchase approved by Utility Board and City Commission

Tasks for the Next Reporting Period:

1. Update on order of equipment and expected delivery

Blockers Affecting Progress:

1. None that we are aware of at this time



Blockers Mitigation Plan:

1. N/A





Major Project Name: Substation # 19 Upgrades
Major Project Name: Oakridge Drive
Project Manager: Jason Clenney
Project Start Date: July 2023
Project End Date: June 2024

Tasks Completed This Reporting Period:

1. Equipment Purchase approved by Utility Board and City Commission

Tasks for the Next Reporting Period:

1. Update on order of equipment and expected delivery

Blockers Affecting Progress:

1. None that we are aware of at this time



Blockers Mitigation Plan:

1. N/A





Major Project Name: #6 Copper Replacement
Major Project Name: Pembroke & 12th Ave
Project Manager: Tommy Mincy
Project Start Date: July 2023
Project End Date: June 2024

Tasks Completed This Reporting Period:

1. Contractor visits have taken place

Tasks for the Next Reporting Period:

1. Expecting Quotes for the 2 projects listed

Blockers Affecting Progress:

1. None that we are aware of at this time.

Blockers Mitigation Plan:

1. N/A





Major Project Name: New GA Terminal
Project Manager: David Hamilton
Project Start Date: Feb 2022
Project End Date: Jan 2024

Tasks Completed This Reporting Period:

1. Finish curb & gutter (except front parking area).
2. Final grading and grassing.
3. Metal framing is complete.

Tasks for the Next Reporting Period:

1. Exterior concrete on the building.
2. Continue stone veneer work at columns.
3. Start installation of drywall.

Blockers Affecting Progress:

1. Rain delays

Blockers Mitigation Plan:

1. \$0.00 change order to extend completion date (possible)



(Future Completed Photo)



(Front Shot)







Fleet Fund

FLEET MANAGEMENT

SUMMARY

The primary function of the Fleet Management Department is to provide high quality specifications for all vehicle and equipment purchases and assure the safety and serviceability of over 1,300 vehicles and equipment to support City operational efforts in a cost-effective manner. Fleet responsibilities include: preparing a variety of reports, processing invoices, monitoring compliance with vendor contracts associated with fleet maintenance, inspecting and generating specifications for new vehicles, evaluating vehicle usage, scheduling and performing preventive maintenance and repairs to all city vehicles. Duties also include stocking and maintaining the fuel management system which consists of three sites that deliver several thousands of gallons of fuel monthly and tracks our preventive maintenance; maintaining a motor pool of vehicles for use by other departments or divisions; and responding to emergency situations twenty-four hours a day.

STRATEGIC PRIORITIES (SP)

SP V: Effective and Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP V, G&O 2: Provide Customer Satisfaction, Not Only Customer Service

PERFORMANCE MEASURES (PM)

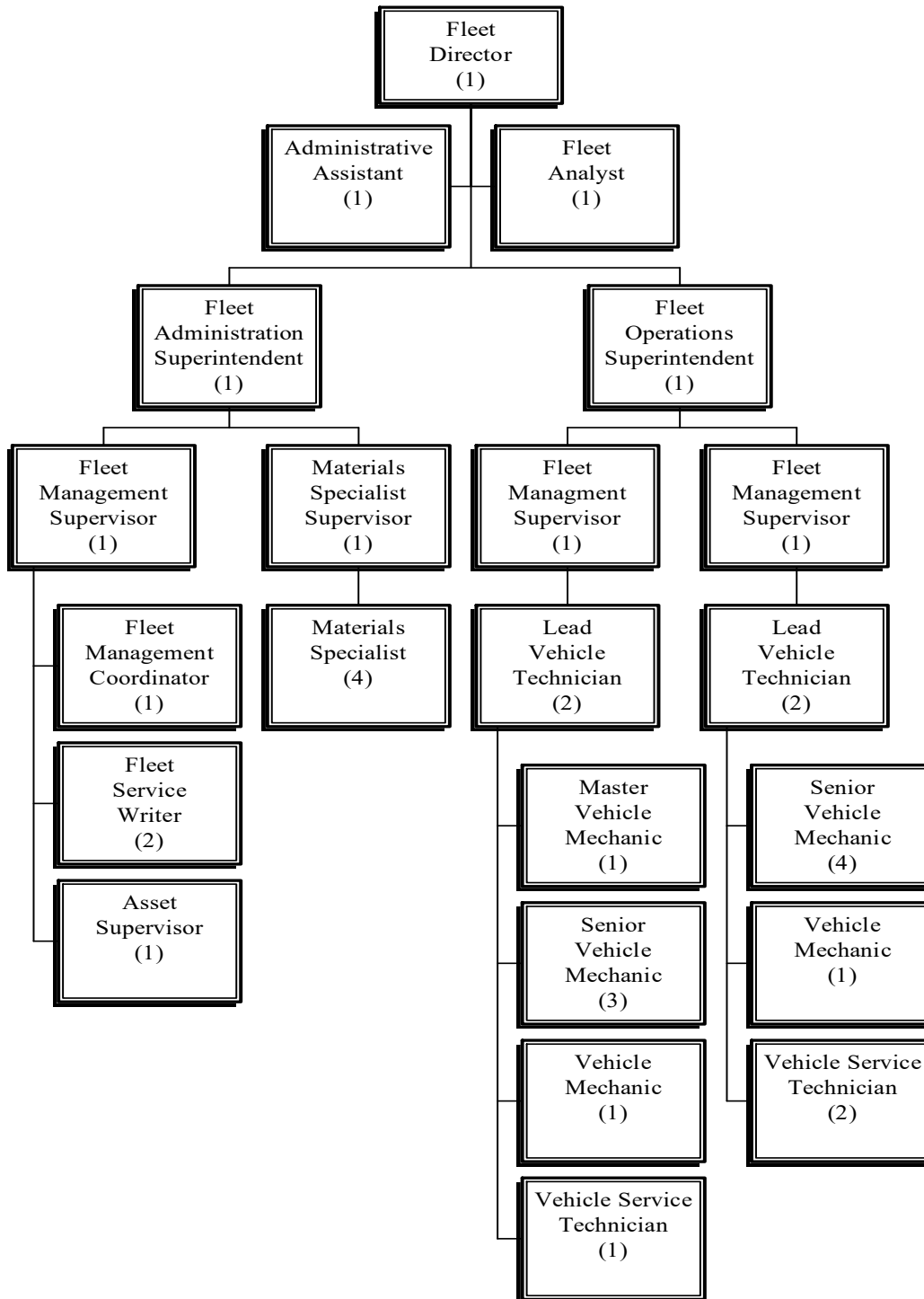
Measures	FY 2020	FY 2021	FY 2022	FY 2023
SP V, G&O 2, PM 1: Direct Labor %	58%	77%	73%	75%
SP V, G&O 2, PM 2: % "On-Time" Preventative Maintenance	74%	84%	90%	90%
SP V, G&O 2, PM 3: Average Competitor's Rates are:				
- Light Duty (Hourly Rate)	\$110	\$110	\$115	\$115
- Heavy Duty (Hourly Rate)	\$130	\$130	\$137	\$137
- Road Service Call (Hourly Rate)	\$141	\$141	\$155	\$155
% In-House Repair Costs	36%	53%	58%	60%

Note: Fleet's flat hourly rate is \$85/hour

- SP I = Safe, Sustainable, & Business Friendly
- SP II = Economic Development & Jobs
- SP III = Infrastructure & Asset Management
- SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
- SP V = Effective & Excellent Service Delivery
- SP VI = Fiscal Responsibility



Fleet Management



FLEET MANAGEMENT

SUMMARY

The primary function of the Fleet Management Department is to provide high quality specifications for all vehicle and equipment purchases and assure the safety and serviceability of over 1,300 vehicles and equipment to support City operational efforts in a cost-effective manner. Fleet responsibilities include: preparing a variety of reports, processing invoices, monitoring compliance with vendor contracts associated with fleet maintenance, inspecting and generating specifications for new vehicles, evaluating vehicle usage, scheduling and performing preventive maintenance and repairs to all city vehicles. Duties also include stocking and maintaining the fuel management system which consists of three sites that deliver several thousands of gallons of fuel monthly and tracks our preventive maintenance; maintaining a motor pool of vehicles for use by other departments or divisions; and responding to emergency situations twenty-four hours a day.

Major Object of Expenditure	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024
REVENUES	1,459,239	3,181,976	3,395,530
TOTAL REVENUES	1,459,239	3,181,976	3,395,530
PERSONNEL SERVICES	2,322,798	2,203,886	2,345,384
OPERATING EXPENSE	676,121	757,435	837,495
DEPRECIATION EXPENSE	216,389	220,655	212,651
TOTAL EXPENSES	3,215,308	3,181,976	3,395,530
TOTAL NET INCOME/(LOSS)	-1,756,069	0	0
TRANSFER IN	1,200,000	0	0
FULL TIME POSITIONS	32	34	34
Capital Purchases	430,849	50,000	200,000

Class Title

Vehicle Service Technician	0	3	3
Vehicle Mechanic	2	2	2
Vehicle Mechanic, Senior	7	7	7
Vehicle Mechanic, Master	0	1	1
Lead Vehicle Technician	6	4	4
Administrative Assistant	1	1	1
Fleet Management Director	1	1	1
Fleet Maintenance Supervisor	3	3	3
Fleet Management Supt.	2	2	1
Asset Supervisor	1	1	1
Senior Accounting Analyst	1	1	1
Fleet Service Writer	2	2	2
Materials Specialist	4	4	4
Materials Specialist Supervisor	1	1	1
Fleet Management Coordinator	1	1	1
TOTAL	32	34	34

Current Active Full-Time Employees 30

Number of Vacancies 4

FLEET MANAGEMENT

ACCOUNT NUMBER	ACCOUNT NAME	ACTUAL 2021/2022	ADOPTED 2022/2023	ADOPTED 2023/2024	VARIANCE + / (-)
65					
7110	Regular Wages	1,302,491	1,491,398	1,597,760	106,362
7120	Overtime	34,861	20,000	20,000	0
7130	Part Time	0	23,009	33,705	10,696
7210	W/C Insurance	46,391	57,847	35,952	-21,895
7230	Uniforms	18,140	23,070	23,070	0
7260	FICA Matching	96,178	117,382	126,337	8,955
7270	Pension Matching	559,120	178,968	191,731	12,763
7280	Insurance Matching	257,615	283,212	306,829	23,617
7290	Contribution Matching	8,004	9,000	10,000	1,000
7510	Professional Services	4,900	0	0	0
7514	Contract Labor	0	12,000	12,000	0
7550	Communications	16,220	18,000	18,000	0
7600	Travel	6,153	7,000	7,000	0
7610	Auto Allowance	6,025	6,000	6,000	0
7630	Train/Cont.Education	29,320	31,000	56,000	25,000
7700	Risk Allocation	35,064	46,192	55,625	9,433
7860	Maint: Building	1,311	0	0	0
7870	Maint: Motor Equip	47,162	34,846	24,856	-9,990
7880	Maint: Mach/Imp/Tools	113,989	138,324	103,359	-34,965
7900	Utilities	73,374	65,000	65,000	0
7990	Dues and Fees	5,190	6,000	6,000	0
8010	Supplies	26,785	29,400	29,400	0
8016	Small Equip	21,080	95,860	95,860	0
8050	Rental of Equipment	2,772	6,000	985	-5,015
8110	Motor Fuel	774	8,988	8,988	0
8150	Employee Appreciation	4,567	3,500	3,600	100
8900	Depreciation	216,389	220,655	212,651	-8,004
8951	Indirect Cost	281,436	249,325	344,822	95,497
	Total	3,215,308	3,181,976	3,395,530	213,554



Appendix



**ANNUAL BUDGET
GLOSSARY OF TERMS USED IN THIS BUDGET**

The following is an abbreviated list of the specialized governmental budgeting and accounting terms used in this budget.

ACCOUNT NUMBER – A line item code defining an appropriation.

ACCRUAL ACCOUNTING – a basis of accounting in which revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they occur.

ADICA – Albany-Dougherty Inner City Authority; ADICA’s role is to carry out public projects and redevelopment projects authorized by the Redevelopment Powers Law, in accordance with the Redevelopment Plan.

AD VALOREM TAXES – Commonly referred to as property taxes. Real and personal property are levied on annually according to the property’s valuation and tax rate.

AMORTIZATION – The reduction of debt by regular payments of principal and interest sufficient to retire the debt by maturity.

APD – Albany Police Department

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

APPROPRIATION ORDINANCE – The formal budgetary document enacted by the legislative body, which contains all approved appropriations for the fiscal year.

ARRA – The American Recovery and Reinvestment Act of 2009 is a direct response to the economic crisis. The recovery Act has three immediate goals: 1) Create jobs and save existing ones, 2) Spur economic activity and invest in long-term growth, 3) Foster unprecedented levels of accountability and transparency in government spending.

ASSESSED VALUATION – A valuation set upon real estate or other property by a government as a basis for levying taxes.

AUDIT – An official inspection of the government’s accounts by an independent body.

BALANCED BUDGET – A budget in which the estimated current expenditures are equal to or less than the estimated current revenues.

BASE BUDGET – The base budget consists of personal services only. Price and quantity changes are reflected in the base budget but only to the extent that they are in support of personal services. Program and/or capital improvements are not included in the base budget.

BASIS OF BUDGETING – A system used by an individual government to determine when budgetary revenues have been realized and when budgetary expenditures have been incurred.

BOND – A written promise to pay a specified sum of money, called the per value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

BONDED DEBT – That portion of indebtedness represented by outstanding bonds.

BUDGET – A service plan for a given period embodying estimated expenditures for providing services and the proposed means of financing them. A balanced budget limits expenditures to available resources.

BUDGET ADJUSTMENT – A revision to the adopted budget that occurs during the affected fiscal year as approved by the Board of Commissioners via an amendment or a transfer.

BUDGET CALENDAR – The schedule of key dates that a government follows in the preparation and adoption of its budget.

BUDGET MESSAGE – A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

BUDGETARY BASIS – This refers to the basis of budgeting used to estimate financing sources and uses in the budget.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CAD 911 – Computer Aided Dispatch 911-call handling.

CAFR – Comprehensive Annual Financial Report

CAPITAL IMPROVEMENTS/ASSETS – Construction, renovation, physical improvement projects, vehicles or tangible items such as tools, desks, machinery and equipment costing more than \$5000 each and having a use-life of more than one year.

CDBG – Community Development Block Grant

CIP – Capital Improvement Program

COLA – Cost of Living Adjustment

COMBINED SEWER OVERFLOW PROJECT (CSO) – A \$38 million project mandated by the state and federal governments requiring Albany to separate its storm drainage and sanitary sewer systems.

COMPLEXITY OF WORK PROCESS/ACTIVITIES – Measures of levels of difficulty associated with work process or activities.

COMPONENT UNIT – A legally separate organization for which the elected officials of the primary government are financially accountable.

CONTINGENCY – Those funds included in the base budget for the purpose of providing a means to cover minor unexpected costs during the budget year.

DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services over a period of time. Debts of government include bonds, time warrants, notes, and floating debts.

- A. **General Obligation Debt** is secured by the pledge of the issuer's full faith, credit, and taxing power.
- B. **A Revenue Debt** is a bond, debt, or obligation for which principal and interest are payable exclusively for the earnings of a government enterprise. This term can refer more broadly to any state or local government debt that is not a general obligation.

DEBT LIMIT – The maximum amount of debt that a municipality is permitted by law to incur – also known as “Debt Ceiling.”

DEBT SERVICE – Payment of principal and interest to lenders or creditors on outstanding debt.

DEFICIT – The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

DEPRECIATION – Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

EFFECTIVENESS – Depicts the degree to which performance objectives are being achieved or otherwise reflects the quality of local government performance.

EFFICIENCY – Reflects the relationship between work performed and the resources required to perform it; Compares outputs to input.

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND – Enterprise funds are used "to account for operations that are financed and operated in a manner similar to private business enterprises . . . where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed primarily through user charges". Services accounted for in enterprise funds are tangible, and it is possible to determine the extent to which they benefit individual service consumers.

ENTITLEMENT – The amount of payment to which a state or local government is entitled as determined by the federal government.

EQUITY AND AVAILABILITY OF SERVICE TO USERS – Measures referring to fair or equitable distribution of service in different locations or populations.

ERU – Equivalent Residential Unit

EXPENDITURES – Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

EXTERNAL CUSTOMER SATISFACTION – measures of quality from external sources.

FIDUCIARY FUND – A fund used in governmental accounting to report on assets held in trust for others.

FINANCIAL INDICATORS – Comparison of planned vs. actual expenditures, cost, obligations, receipts, allocations or losses.

FISCAL YEAR – The twelve month period to which the annual operating budget applies and at the end of which the city government determines its financial position and the results of its operations.

In Albany, the fiscal year runs from July 1 to June 30 of the following year.

FIXED ASSETS – Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

FUND – Governmental accounting systems are organized and operated on a fund basis. A fund is an independent financial and accounting entity. It has a balanced set of accounts and records, cash and other resources together with all related liabilities and residual equities or balances which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Though funds are independent entities within the financial records of a government, there need not be physical segregation of assets.

FUND ACCOUNTS – All accounts necessary to set forth the financial position and results of operations of a fund

FUND BALANCE – This is the unencumbered balances of appropriation from the prior fiscal year.

GASB – Governmental Accounting Standards Board.

GENERAL FUND – The General Fund provides general-purpose governmental services such as Police, Fire, and Street Maintenance. This fund accounts for the revenues and activities not required by law or administrative decision to be accounted for in a special fund. Ordinarily, the General Fund has a great variety of revenues and is used to finance many more activities than any other fund.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The accounting rules and procedures adopted by the accounting profession to facilitate uniformity in preparing financial statements.

GENERAL REVENUE – The revenue of a government other than those derived from and retained in an enterprise. If a portion of the net income in an Enterprise Fund is contributed to another non-enterprise fund, such as the General Fund, the amount transferred constitutes general revenue to the government.

GFOA – Georgia Finance Officers Association.

GIRMA – Georgia Interlocal Risk Management Agency.

GMA – Georgia Municipal Association.

GOALS – A longer-term broader statement of intent.

GOHS – Governor’s Office of Highway Safety

GOVERNMENTAL FUND – Funds used to account for activities primarily supported by taxes, grants, and similar revenues sources. Examples include General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

INTERNAL MEASURES OF QUALITY OF PRODUCT SERVICES – Measures of quality from internal sources.

INVESTMENTS – Securities and real estate held for production of revenue in the form of interest, dividend, rentals or lease payments. The term does not include fixed assets used in governmental operations.

JOB FAMILY – Occupational categories that group together positions that have certain common characteristics. Treatment of groups of jobs in this manner provides a more concise and accurate method of evaluating individual jobs.

LEVY – To impose taxes, special assessments of service charges for the support of governmental activities.

LONG-TERM DEBT – Debt with a maturity of more than one year after the date of issuance.

MAJOR FUND – A fund whose revenues, expenditures/expenses, assets or liabilities are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5 % of the aggregate amount for all governmental & enterprise funds.

MCLB – Marine Corps Logistics Base; a military base housed within the county limits.

MSA – Metropolitan Statistical Area

MISSION – The reason or purpose for the organizational unit’s existence.

MODIFIED ACCRUAL ACCOUNTING – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due..

NET INCOME – Proprietary fund in excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating expenses and operating transfers-out.

OBJECTIVES – The specified end result expected and can include the time at which it will be achieved.

OMB – Office of Management and Budget.

OPERATING EXPENSES – Proprietary fund expenses that are directly related to the fund's primary service activities.

OPERATING INCOME – The excess of proprietary fund operating revenues over operating expenses.

OPERATING RATIOS – Efficiency measures such as cost per unit, productivity measures and ratios of direct to indirect cost.

OPERATING REVENUES – Proprietary fund revenues that are directly related to the fund's primary service activities. They consist primarily of user charges for services.

OUTCOMES OF PRODUCT OR SERVICE – Direct results achieved through the provision of goods and services by the City.

OUTPUTS OR FINAL PRODUCTS – Products or services produced, distributed or provided to clients.

PENSION TRUST FUND – The trust fund used to account for public employee retirement systems. Pension trust funds are accounted for in essentially the same manner as proprietary funds, but with an important expanded emphasis on required fund balance reserves.

PERFORMANCE INDICATORS – A particular value or characteristic used to measure efficiency or effectiveness.

PERFORMANCE MEASUREMENT – The regular collection and reporting of a range of data useful in the management and operation of programs.

PERMENANT FUND – A fund is required to be used to report resources that are legally restricted to the extent that only earnings can be expended.

PROGRAM BUDGET – A budget wherein expenditures are based primarily on programs of work and secondarily on character and object class.

PROPRIETARY FUND – A fund that performs business-like activities either within the government or outside of it. These activities are like what would be used by private business. Examples would be Utility Funds (Sewer, Solid Waste, Light, Gas, Water, etc.) & Supplemented Enterprise Funds (Transit, Flint River Entertainment Complex, & Airport).

REVENUES – The income attributable to a designated fiscal accounting period that will affect the balance (surplus) or deficit resulting from the operations of that period.

SAIP – Self-Administered Insurance Program

SINKING FUND – Schedule of annual payments required on General Obligation Bonds Payable. Principal and interest are payable from an ad valorem tax upon all property of the City.

SPLOST – Special Local Option Sales Tax, a one percent sales tax for special projects to help build and maintain the City's infrastructure.

TAD – Tax Allocation District

TAX DIGEST – The total assessed value of all real estate property, motor vehicles, mobile homes, timber and heavy-duty equipment in the city of Albany, Georgia.

TAX LEVY ORDINANCE – An ordinance by means of which taxes are levied.

TAX RATE LIMIT – The maximum rate at which a government may levy a tax. Overall tax rate limits usually restrict levies for all purposes and of all governments, state or local, having jurisdiction in a given area.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for a common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

TIMELINESS OF PRODUCT OR SERVICE – Measures of timeliness, which may be based on specific standards or past trends.

TSPLOST – Transportation Special Local Option Sales Tax, a one percent sales tax for special transportation related projects to help build and maintain the City's infrastructure.

UNIFORM CHART OF ACCOUNTS – State mandated financial reporting format for governments.

WG&L – Water, Gas and Light

WORK/ACTIVITY LEVEL – Work measure that assesses intermediate steps in producing outputs.

WORKLOAD – The amount of work compared to capability.