

This Introduction section contains information about the city and the list of Elected City Officials.

About the City

From the natural beauty of the Chattahoochee River and more than 1,000 acres of park land, to our rich and storied history and inspiring creative scene, Roswell is the perfect place to call home. We invite you to learn more about your city and to become an active part of the community! The City of Roswell, Georgia was incorporated over 150 years ago in 1854, and is located in northern Fulton County, 20 miles north of the City of Atlanta. The City of Roswell has a land area of 42.02 square miles and has an unparalleled quality of life for its 94,959 residents (per the U.S. Census Bureau, 2020).

Roswell's historical chronology begins around 1830 with founder Roswell King arriving on horseback from Darien, Georgia. On February 16, 1854, the Georgia General Assembly incorporated the City of Roswell. Roswell was a manufacturing village comprised of a cotton factory and later, a woolen mill run with waterpower from Vickery Creek, now known as Big Creek. Homes were large columned structures of the mill owners, smaller homes, and even apartments of the mill employees.

Today, Roswell continues to be a prosperous municipality. The City of Roswell earned an uninsured "AAA" bond rating, the highest possible rating. Fiscally prudent practices contribute to this superior rating and the City's excellent financial strength.



City of Roswell, Georgia Elected Officials



Kurt Wilson, Mayor



Sarah Beeson,
Post 1 Councilmember



Mike Palermo,
Post 2 Councilmember



Christine Hall,
Post 3 Councilmember
Mayor Pro Tem



Peter Vanstrom,
Post 4 Councilmember



William Morthland,
Post 5 Councilmember



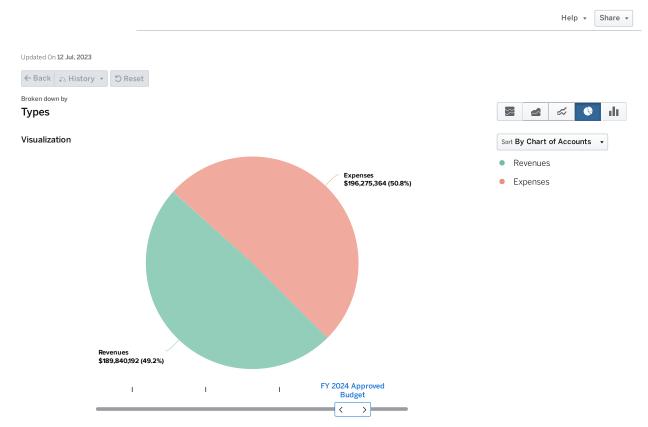
Lee Hills,
Post 6 Councilmember

All Funds Summary

This section includes Revenue and Expense Overall including Schedule A; Fund Structure; Revenues by Fund, Type, then Line Item; and Use of Funds by Fund, Type, then by Line Item; Financial Information; Revenue Trends; and Personnel.

All Funds Expenses and Revenues

Interactive Version Note: You can slide the bar below the pie chart to see other years or change the chart type in the upper right.



Note: Most charts and tables show current year revenues and expenses. The fund balance and use of fund balance is shown on the graphics labeled as "Schedule A," which is also attached to our ordinance when presented to Mayor and Council.

FY 2024 Approved Budget Summary for all Funds

Schedule "A" as an attachment for the budget ordinance is the next three graphics that show all budgeted funds and use of fund balance. The beginning fund balance, source of funds (current year revenues and use of fund balance), use of funds, and ending estimated fund balance. Governmental funds are shown in the first graphic, proprietary funds on the second graphic, and the capital/debt funds on the third graphic.

FY 2024 Approved Budget Schedule "A" - General Fund / Special Revenue Funds

					Genera	al/Special R	evenue Fund	ds				
FY 2024 Estimated Beginning	\$27,425,191	\$5,840,657	\$268,416	\$255,933	\$62,034	\$72,927	\$79,739	\$81,823	\$169,412	\$10,323	\$0	\$519,679
Available Fund Balance:	<i>*</i> =-,·=-,==	4 -,,	,	+ /	*/	* /		*/	*/	¥==/-==	**	¥/
			Confiscated		Soil		Auto Rental	Special	Leita			
Source of Funds			Assets		Erosion	Tara Davila	Excise Tax			Calcalanabia		11-4-1 / 84-4
Revenues	General Fund	ARPA Funds	Fund	E-911 Fund	Fund	Fund	Fund	Events Fund	Fund	Scholarship Fund	Grant Funds	Hotel / Mote
Property Tax	\$32,276,367											
Sales Tax	\$32,000,000											
Business Taxes	\$22,510,000						\$371,342					\$1,836,00
Licenses & Permits	\$2,782,500				\$3,500		*					+-,,
Intergovernmental	\$264,315										\$442,071	
Charges for Service - External	\$2,576,725		\$25,000	\$2,698,315				\$107,200				
Charges for Service - Internal	\$3,164,947											
Fines & Forfeitures	\$1,052,500											
Interest Income	\$750,000				\$26,505					\$50		
Miscellaneous Revenues	\$229,200					\$200,000		\$108,000	\$77,000			
Transfers In	\$1,334,250			\$842,184				\$150,300				
Employee Contribution												
Employer Contribution	4	4-	4	4			4		4	4	4	4
Total Revenues	\$98,940,804	\$0	\$25,000	\$3,540,499	\$30,005	\$200,000	\$371,342		\$77,000	\$50	\$442,071	\$1,836,000
Budgeted Use of Reserves	\$1,567,405	\$5,000,000		\$214,008			\$78,658	\$65,887	\$11,312			
Total Source of Funds	\$100,508,209	\$5,000,000	\$25,000	\$3,754,507	\$30,005	\$200,000	\$450,000	\$431,387	\$88,312	\$50	\$442,071	\$1,836,000
					Genera	al/Special R	evenue Fund	ds				
						, - ,	Auto					
Use of Funds			Confiscated		Soil		Rental	Special	Leita			
Ose of Fullus			Assets		Erosion	Tree Bank	Excise Tax	Events	Thompson	Scholarship		Hotel / Mot
Expenditures	General Fund	ARPA Funds	Fund	E-911 Fund	Fund	Fund	Fund	Fund	Fund	Fund	Grant Funds	Fund
Administration	\$11,950,961										\$59,445	\$851,80
Community Development	\$4,686,211											
Environmental/ Public Works												
Finance	\$3,857,068											
Fire	\$14,773,904											
Police	\$30,422,079			\$3,754,507								
Recreation and Parks	\$17,444,457	\$5,000,000						\$431,387	\$88,312	\$50		
Transportation	\$10,061,237						A450.000				6204	4000 05
City-Wide Costs Transfer to Capital	\$3,521,819						\$450,000				\$381,773	\$803,25
Transfer to Capital	\$4,590,473											
Total Use of Funds	\$101,308,209	\$5,000,000	\$0	\$3,754,507	\$0	\$0	\$450,000	\$431,387	\$88,312	\$50	\$441,218	\$1,655,050
Excess (Deficiency) of revenues vs expenditures	(\$2,367,405)	(\$5,000,000)	\$25,000	(\$214,008)	\$30,005	\$200,000	(\$78,658)	(\$65,887)	(\$11,312)	\$0	\$853	\$180,95
FY 2024 Fund Balance	23,312,994											
Reserve by Policy:	23,312,334											
FY 2024 Est. End Fund Balance Available over Reserve by Policy:	\$1,744,792	\$840,657	\$293,416	\$41,925	\$92,039	\$272,927	\$1,081	\$15,936	\$158,100	\$10,323	\$853	\$700,62
FY 2024 Total Estimated Ending	\$25,057,786	\$840,657	\$293,416	\$41,925	\$92.039	\$272,927	\$1.081	\$15.936	\$158,100	\$10,323	\$853	\$700,62
Fund Balance:	\$25,557,766	40.10,007	,200,120	Ų-12,525	752,535	7-7-,5-7	72,001	410,000	7200,200	410,020	Ç355	Ţ, 00,02
							evenue Fund					

FY 2024 Approved Budget Schedule "A" - Enterprise/ Internal Service Funds

		Enterpri	se Funds			Inte	ernal Service Fu	nds	
FY 2024 Estimated Beginning Available Fund Balance:	\$1,536,279	\$1,079,700	\$1,043,980	\$595,580	\$3,087,952	\$497,916	\$613,545	\$175,915	\$0
Available Falla Balance				Recreation					
Source of Funds				Participation					
	Solid Waste	Water and	Stormwater	and Special	Group Benefits		Worker's Comp		
Revenues	Fund	Sewer Fund	Utility Fund	Events Fund	Fund	Fund	Fund	Fund	IT Service Fun
Property Tax									
Sales Tax									
Business Taxes									
Licenses & Permits									
Intergovernmental	*								
Charges for Service - External	\$13,745,586	\$5,413,175	\$4,355,205	\$7,069,000					
Charges for Service - Internal						\$1,550,000		\$2,285,462	\$6,569,79
Fines & Forfeitures									
Interest Income	\$34,303	\$3,528	\$40,000		\$25,000				
Miscellaneous Revenues					\$250,000				
Transfers In				\$141,516	\$25,000		\$850,000		
Employee Contribution					\$1,056,091				
Employer Contribution					\$9,916,937				
Total Revenues	\$13,779,889	\$5,416,703	\$4,395,205	\$7,210,516	\$11,273,028	\$1,550,000	\$850,000	\$2,285,462	\$6,569,792
Budgeted Use of Reserves	\$527,356		\$80,137	\$495,560	\$600,198	\$193,356	\$123,970	\$157,099	
Total Source of Funds	\$14,307,245	\$5,416,703	\$4,475,342	\$7,706,076	\$11,873,226	\$1,743,356	\$973,970	\$2,442,561	\$6,569,792
		Enterpri	se Funds			Inte	ernal Service Fu	nds	
		Enterpri	se Funds			Inte	ernal Service Fu	nds	
		•		Recreation					
				Participation					
Use of Funds	Solid Waste	Water and	Stormwater	and Special	Group Benefits	Dick / Liability	Worker's Comp	Elect Services	
Eve an diturna									IT Combine From
Expenditures	Fund	Sewer Fund	Utility Fund	Events Fund	Fund	Fund	Fund	Fund	IT Service Fun
Administration						\$1,743,356			\$6,555,078
Community Development									
Environmental/ Public Works	\$14,307,245	\$5,048,025	\$4,475,342					\$2,442,561	
Finance									
Fire									
Police									
Recreation and Parks				\$7,706,076					
Transportation									
City-Wide Costs					\$11,873,226		\$973,970		
Transfer to Capital									
Total Use of Funds	\$14,307,245	\$5,048,025	\$4,475,342	\$7,706,076	\$11,873,226	\$1,743,356	\$973,970	\$2,442,561	\$6,555,078
Excess (Deficiency) of	(\$527,356)	\$368,678	(\$80,137)	(\$495,560)	(\$600,198)	(\$193,356)	(\$123,970)	(\$157,099)	\$14,71
revenues vs expenditures	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,_	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(1-1-),10-0)	(,,	(,,,,,,,,	(,,	,
FY 2024 Fund Balance Reserve by Policy:	\$287,937	\$157,731	\$124,738	\$28,421	\$1,850,648				
FY 2024 Est. End Fund Balance Available over Reserve by Policy:	\$720,986	\$1,290,647	\$839,105	\$71,599	\$637,106	\$304,560	\$489,575	\$18,816	\$14,71
			•						
FY 2024 Total Estimated Ending Fund Balance:	\$1,008,923	\$1,448,378	\$963,843	\$100,020	\$2,487,754	\$304,560	\$489,575	\$18,816	\$14,71
runu palance;									
		Enterpri					ernal Service Fu		

FY 2024 Approved Budget Schedule "A" - Capital and Debt Service Funds

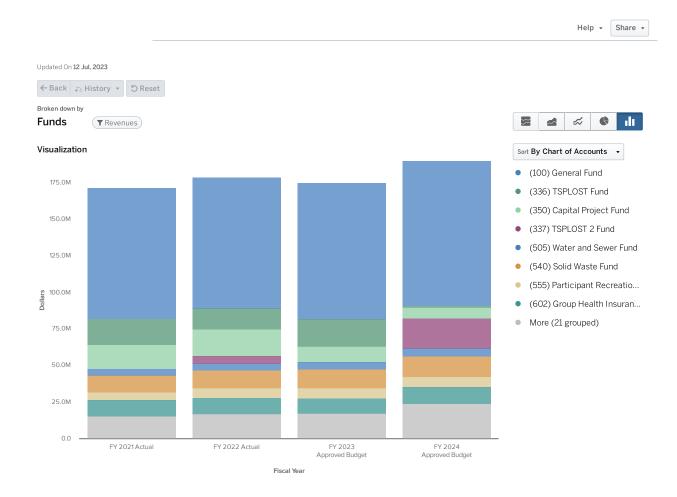
		Capital Projec	t Funds		Debt Service Fund	Totals
FY 2024 Estimated Beginning	\$1,485,613	\$1,217,532	\$4,921,006	\$143,986	\$1,519,376	\$52,704,514
Available Fund Balance:	\$1,465,015	Ç1,217,J32	\$4,521,000	\$143,560	\$1,515,570	332,704,314
Source of Funds Revenues	Impact Foo Fund	Capital Project Fund	TSPLOST I Fund	TSPLOST II Fund	Debt Service Fund	Total Revenues
	Impact Fee Fund	Fund	Fund	13PLO31 II Fulla		
Property Tax Sales Tax				¢20.705.000	\$736,912	\$33,013,279
Business Taxes				\$20,705,000		\$52,705,000
Licenses & Permits						\$24,717,342
Intergovernmental						\$2,786,000
Charges for Service - External	¢026.000					\$706,386
Charges for Service - External	\$926,000					\$36,916,206
Fines & Forfeitures						\$13,570,201
Interest Income		Ć127.120	¢014 C17		¢4.262	\$1,052,500
Miscellaneous Revenues		\$127,138	\$914,617		\$4,262	\$1,925,403
Transfers In		\$435,332				\$1,299,532 \$10,175,315
Employee Contribution		\$6,832,065				\$1,056,091
Employee Contribution						\$9,916,937
	\$926,000	\$7,394,535	\$914,617	\$20,705,000	\$741,174	\$189,840,192
Total Revenues Budgeted Use of Reserves			3914,017	\$20,705,000	\$741,174	
Budgeted Use of Reserves	\$275,800	\$1,053,017				\$10,443,763
Total Source of Funds	\$1,201,800	\$8,447,552	\$914,617	\$20,705,000	\$741,174	\$200,283,955
					Debt Service	
		Capital Projec	t Funds		Fund	
					Debt Service	
		Capital Projec	t Funds		Fund	
Use of Funds		Capital Project	TSPLOST I		Debt Service	Total
Expenditures	Impact Fee Fund	Fund	Fund	TSPLOST II Fund	Fund	Expenditures
Administration		\$875,000				\$22,035,640
Community Development		\$673,000				\$4,686,211
Environmental/ Public Works		\$3,409,144				\$29,682,317
Finance		Ş5,405,144			\$576,650	\$4,433,718
Fire		\$220,872			\$370,030	\$14,994,776
Police		\$48,250				\$34,224,836
Recreation and Parks		\$90,000				\$30,760,282
Transportation	\$1,201,800	\$3,004,286		\$17,795,750		\$32,063,073
City-Wide Costs	Ç2/201/000	\$800,000		<i>\$2.,130,130</i>		\$18,804,038
Transfer to Capital		4555,000				\$4,590,473
Total Use of Funds	\$1,201,800	\$8,447,552	\$0	\$17,795,750	\$576,650	\$196,275,364
Excess (Deficiency) of	(¢275 000)	(\$1.0E2.017)	¢014 617	\$2,000 3E0	\$164 524	
revenues vs expenditures	(\$275,800)	(\$1,053,017)	\$914,617	\$2,909,250	\$164,524	
FY 2024 Fund Balance Reserve by Policy:		\$37,377				\$25,799,846
FY 2024 Est. End Fund Balance Available over Reserve by Policy:	\$1,209,813	\$127,138	\$5,835,623	\$3,053,236	\$1,683,900	\$20,469,496
FY 2024 Total Estimated Ending Fund Balance:	\$1,209,813	\$164,515	\$5,835,623	\$3,053,236	\$1,683,900	\$46,269,342
		Capital Projec	t Funds		Debt Service Fund	Totals

Revenues

Overview of all funds includes 2 years of actual and 2 years of budget for comparison. Shown as all revenues by Fund (graph and table) and then by type (graph and table).

Use of Fund balance is not shown as a current year revenue source.

Current Year Revenues by Fund

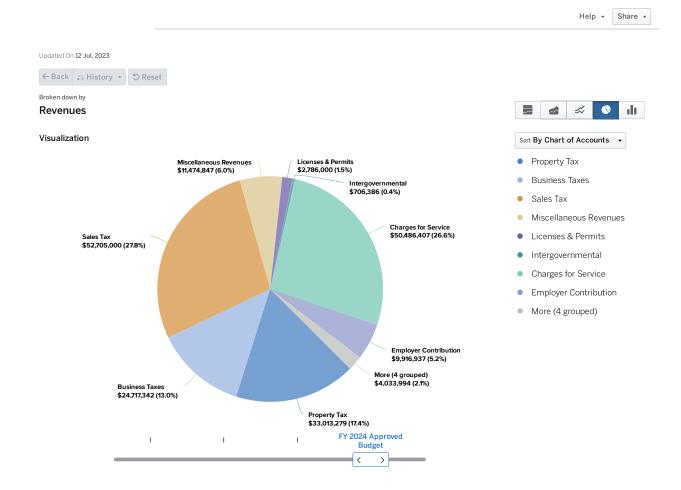


Source of Funds by Fund

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(100) General Fund	\$89,340,368	\$90,126,645	\$93,119,131	\$98,940,804
(210) Confiscated Assets Fund	\$204,939	\$136,311	\$25,000	\$25,000
(215) E-911 Fund	\$2,361,853	\$2,666,069	\$2,993,367	\$3,540,499
(221) Federal Grant Fund	\$319,128	\$65,231	\$1,000,000	\$0
(222) County/Local Grant Fund	\$32,641	\$0	\$0	\$0
(225) CDBG Grant	\$768,538	\$753,199	\$416,954	\$442,071
(240) Soil and Erosion Control	\$10,105	-\$14,136	\$10,000	\$30,005
(245) Tree Bank Fund	\$103,880	\$200,270	\$48,000	\$200,000
(275) Hotel/Motel Fund	\$962,195	\$1,574,707	\$1,530,000	\$1,836,000
(280) Auto Rental Excise Tax Fund	\$317,923	\$346,128	\$315,000	\$371,342
(290) Leita Thompson Fund	\$74,445	\$61,246	\$61,452	\$77,000
(291) Special Events Fund	-\$25,632	\$332,913	\$399,300	\$365,500
(771) Scholarship Endowment Fund	\$16	\$15	\$0	\$50
(226) American Rescue Plan Act Fund	\$0	\$214,378	\$0	\$0
(230) Impact Fees Fund	\$1,123,819	\$896,853	\$1,503,263	\$926,000
(335) LMIG Resurfacing Grant	\$843,874	\$939,454	\$0	\$0

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(336) TSPLOST Fund	\$18,043,317	\$14,184,974	\$18,850,000	\$914,617
(350) Capital Project Fund	\$16,049,316	\$18,145,324	\$10,702,365	\$7,394,535
(337) TSPLOST 2 Fund	\$0	\$5,238,174	\$0	\$20,705,000
(410) Bond Fund (Debt Service)	\$1,536,486	\$636,602	\$582,357	\$741,174
(505) Water and Sewer Fund	\$4,630,711	\$4,750,785	\$5,047,048	\$5,416,703
(507) Stormwater Utility Fund	\$3,276,723	\$3,366,552	\$3,977,616	\$4,395,205
(540) Solid Waste Fund	\$11,445,825	\$11,906,770	\$12,605,241	\$13,779,889
(555) Participant Recreation Fund	\$5,297,379	\$7,084,260	\$7,113,899	\$7,210,516
(605) Information Technology Fund	\$0	\$0	\$0	\$6,569,792
(601) Workers' Compensation Fund	\$837,390	\$849,999	\$850,000	\$850,000
(602) Group Health Insurance Fund	\$10,985,502	\$10,844,963	\$10,441,084	\$11,273,028
(603) Risk Management Fund	\$1,307,391	\$1,656,713	\$1,410,000	\$1,550,000
(604) Fleet Services Fund	\$1,728,838	\$2,381,708	\$2,313,700	\$2,285,462
TOTAL	\$171,576,968	\$179,346,106	\$175,314,777	\$189,840,192

Current Year Revenues by Type



Current Year Revenues by Account

\$25,739,925 \$257,088 \$40,064 \$900,330 \$3,621 \$131,513 \$2,998,911 \$1,844,067 \$562,709 \$148,279 \$32,626,508	\$25,532,043 \$258,815 -\$85,621 \$876,146 \$6,424 \$100,785 \$4,123,184 \$1,183,651 \$578,058	\$26,168,206 \$249,687 \$0 \$911,024 \$0 \$99,519	\$26,993,175 \$262,637 \$6 \$891,397
\$257,088 \$40,064 \$900,330 \$3,621 \$131,513 \$2,998,911 \$1,844,067 \$562,709 \$148,279	\$258,815 -\$85,621 \$876,146 \$6,424 \$100,785 \$4,123,184 \$1,183,651 \$578,058	\$249,687 \$0 \$911,024 \$0 \$99,519	\$262,637 \$0 \$891,397
\$40,064 \$900,330 \$3,621 \$131,513 \$2,998,911 \$1,844,067 \$562,709 \$148,279	-\$85,621 \$876,146 \$6,424 \$100,785 \$4,123,184 \$1,183,651 \$578,058	\$0 \$911,024 \$0 \$99,519	\$0 \$891,397
\$900,330 \$3,621 \$131,513 \$2,998,911 \$1,844,067 \$562,709 \$148,279	\$876,146 \$6,424 \$100,785 \$4,123,184 \$1,183,651 \$578,058	\$911,024 \$0 \$99,519	\$891,397
\$3,621 \$131,513 \$2,998,911 \$1,844,067 \$562,709 \$148,279	\$6,424 \$100,785 \$4,123,184 \$1,183,651 \$578,058	\$0 \$99,519	
\$131,513 \$2,998,911 \$1,844,067 \$562,709 \$148,279	\$100,785 \$4,123,184 \$1,183,651 \$578,058	\$99,519	\$0
\$2,998,911 \$1,844,067 \$562,709 \$148,279	\$4,123,184 \$1,183,651 \$578,058		
\$1,844,067 \$562,709 \$148,279	\$1,183,651 \$578,058	¢2 000 000	\$80,070
\$562,709 \$148,279	\$578,058	\$2,900,000	\$4,000,000
\$148,279		\$900,000	\$480,000
· · · · · · · · · · · · · · · · · · ·		\$420,000	\$180,000
\$32,626,508	\$173,873	\$151,000	\$126,000
	\$32,747,359	\$31,799,436	\$33,013,279
\$3,659,017	\$3,721,297	\$3,800,000	\$4,000,000
\$828,364	\$888,565	\$932,992	\$950,000
\$1,122,433	\$980,068	\$1,150,000	\$850,000
\$148,684	\$280,201	\$150,000	\$150,000
\$360,823	\$590,515	\$573,750	\$688,500
\$420,960	\$688,934	\$669,375	\$803,250
\$180,411	\$295,257	\$286,875	\$344,250
\$1,161,236	\$1,129,271	\$1,125,000	\$1,125,000
\$494,224	\$591,006	\$525,000	\$735,000
\$317,923	\$346,128	\$315,000	\$371,342
\$746	\$1,244	\$0	\$0
-\$800	\$0	\$0	\$0
\$1,693,863	\$2,592,112	\$6,300,000	\$6,700,000
\$97,950	\$46,275	\$100,000	\$100,000
\$7,094,073	\$7,326,426	\$7,472,955	\$7,700,000
\$223,888	\$205,247	\$250,000	\$200,000
\$17,803,795	\$19,682,546	\$23,650,947	\$24,717,342
\$26,063,670	\$31,548,282	\$29,500,000	\$32,000,000
\$17,931,824	\$20,326,791	\$18,500,000	\$20,705,000
\$43,995,494	\$51,875,072	\$48,000,000	\$52,705,000
\$32,721	\$13,543	\$20,000	\$7,200
\$11,130	\$346,560	\$0	\$0
\$5,723	\$64,563	\$69,500	\$108,000
\$172,356	\$172,356	\$172,000	\$172,000
\$74,445	\$61,246	\$61,452	\$77,000
\$1,994,139	\$1,192,347	\$250,000	\$250,000
\$103,880	\$200,270	\$48,000	\$200,000
\$1,000,000	\$30,000	\$0	\$0
\$0	\$38,841	\$0	\$0
\$58,969	\$42,525	\$0	\$0
\$11	\$0	\$0	\$(
\$0	-\$1,977	\$0	\$0
			\$0
\$322,135	\$493,782	\$915,000	\$485,332
	\$0	\$0	\$0
			\$(
			\$0
			\$3,343,250
			\$6,832,065
			\$0,032,000
· · · · · · · · · · · · · · · · · · ·			\$11,474,847
	\$828,364 \$1,122,433 \$148,684 \$360,823 \$420,960 \$180,411 \$1,161,236 \$494,224 \$317,923 \$746 -\$800 \$1,693,863 \$97,950 \$7,094,073 \$223,888 \$17,803,795 \$26,063,670 \$17,931,824 \$43,995,494 \$32,721 \$11,130 \$5,723 \$172,356 \$74,445 \$1,994,139 \$103,880 \$1,000,000 \$0 \$58,969	\$828,364 \$888,565 \$1,122,433 \$980,068 \$148,684 \$280,201 \$360,823 \$590,515 \$420,960 \$688,934 \$180,411 \$295,257 \$1,161,236 \$1,129,271 \$494,224 \$591,006 \$317,923 \$346,128 \$746 \$1,244 \$-\$800 \$0 \$1,693,863 \$2,592,112 \$97,950 \$46,275 \$7,094,073 \$7,326,426 \$223,888 \$205,247 \$17,803,795 \$19,682,546 \$26,063,670 \$31,548,282 \$17,931,824 \$20,326,791 \$43,995,494 \$51,875,072 \$32,721 \$13,543 \$11,130 \$346,560 \$5,723 \$64,563 \$172,356 \$172,356 \$74,445 \$61,246 \$1,994,139 \$1,192,347 \$103,880 \$200,270 \$1,000,000 \$30,000 \$0 \$38,841 \$58,969 \$42,525 \$11 \$0 \$0 \$-\$1,977 \$2,075 \$-\$2,659 \$322,135 \$493,782 \$13,256,105 \$10,910,958 \$85,810 \$0	\$828,364 \$888,565 \$932,992 \$1,122,433 \$980,068 \$1,150,000 \$148,684 \$280,201 \$150,000 \$360,823 \$590,515 \$573,750 \$420,960 \$688,934 \$669,375 \$180,411 \$295,257 \$286,875 \$1,161,236 \$1,129,271 \$1,125,000 \$3494,224 \$591,006 \$525,000 \$317,923 \$346,128 \$315,000 \$746 \$1,244 \$0 \$-\$800 \$0 \$0 \$1,693,863 \$2,592,112 \$6,300,000 \$97,950 \$46,275 \$100,000 \$7,094,073 \$7,326,426 \$7,472,955 \$223,888 \$205,247 \$250,000 \$17,803,795 \$19,682,546 \$23,650,947 \$26,063,670 \$31,548,282 \$29,500,000 \$17,931,824 \$20,326,791 \$18,500,000 \$31,130 \$346,560 \$0 \$51,130 \$346,560 \$0 \$51,2356 \$172,356 \$172,000 \$74,445 \$61,246 \$61,452 \$1,994,139 \$1,192,347 \$250,000 \$10,380 \$200,270 \$48,000 \$10,000 \$30,000 \$0 \$50 \$38,841 \$0 \$50 \$38

(322250) Security Camera Permits	FY 2021 Actual \$0	FY 2022 Actual \$700	FY 2023 Approved Budget	FY 2024 Approved Budget
(322250) Security Camera Permits	\$0	\$700 \$50	\$0	\$(
(322906) False Alarm Permits	\$629,085		\$650,000	
(321110) Alcohol, Beer, Wine License (321130) Liquor Pouring License	\$22,270	\$660,755 \$35,380	\$25,000	\$650,000
(321140) Bar Cards (Liquor Handling License)	\$885	\$3,000	\$2,000	\$2,000
(321292) Solicitor Fees	\$1,400	\$400	\$1,000	\$0
(321295) Precious Metal Dealer Fee	\$2,427	\$3,621	\$3,000	\$3,000
(322210) Zoning And Land Use	\$65,010	\$51,925	\$40,000	\$50,000
(322230) Sign Permits	\$2,605	\$5,130	\$2,500	\$10,000
(322240) Small Cell Technology Permit	\$4,350	\$16,664	\$2,500	\$2,500
(322905) Photo and Film Fees	\$183,688	\$54,512	\$35,000	\$35,000
(322991) Special Events Fee	\$300	\$15,450	\$1,000	\$0
(322994) Personal transp veh fee	\$660	\$1,155	\$0	\$0
(322995) Fireworks Permits	\$500	\$500	\$0	\$0
(322997) Special Events-Grounds Fees	\$0	\$1,000	\$0	\$0
(323120) Building & Inspection Fees	\$2,292,618	\$1,931,703	\$1,800,000	\$1,800,000
(323190) Soil Erosion Fees	\$10,060	\$5,420	\$9,000	\$3,500
(323902) Grading Permits	\$180,589	\$292,234	\$175,000	\$200,000
(323903) Soil Erosion Grading Permit	\$566	\$1,294	\$1,000	\$0
LICENSES & PERMITS TOTAL	\$3,397,014	\$3,080,893	\$2,747,000	\$2,786,000
Fines & Forfeitures	,	,,	, -, , - , -	·
(351171) Municipal Court Fines	\$914,251	\$1,135,704	\$1,000,000	\$1,000,000
(351172) Municipal Court Probation	\$19,556	\$19,834	\$20,000	\$15,000
(351173) Jail Fees	\$0	\$20	\$0	\$0
(351174) Munis Admin Fee	\$26,154	\$30,583	\$30,000	\$30,000
(351175) Court Related - Other	\$6,306	\$6,593	\$6,000	\$5,000
(351176) Diversion Fee	\$6,005	\$10,335	\$7,000	\$2,500
(351300) Confiscation	\$24,610	\$22,555	\$0	\$0
(351310) D.E.A. Funds	\$99,530	\$20,901	\$0	\$0
(351920) Red Light Fines	\$500	\$0	\$0	\$0
(351940) School Zone Speeding Fines	\$141,406	\$370,882	\$0	\$0
FINES & FORFEITURES TOTAL	\$1,238,318	\$1,617,406	\$1,063,000	\$1,052,500
ntergovernmental				
(331150) Indirect Federal Funding	\$0	\$214,378	\$0	\$0
(331360) Administration Federal Grants	\$15,926	\$1,932	\$0	\$0
(331362) Community Development Federal Grants	\$0	\$11,676	\$0	\$0
(331363) Rec & Parks Federal Grants	\$0	\$10,000	\$0	\$0
(331364) Fire Federal Grants	\$36,132	\$0	\$0	\$0
(331365) Police Federal Grants	\$54,336	\$12,189	\$1,000,000	\$0
(331367) Trans Federal Grants	\$58,529	\$0	\$0	\$0
(331368) Match - Federal Grants	\$39,018	\$28,850	\$0	\$0
(331369) CDBG Revenue	\$652,852	\$753,199	\$416,954	\$442,071
(334367) Trans State Grants	\$843,874	\$939,454	\$0	\$0
(336010) Alpharetta Fire Payments	\$228,335	\$134,764	\$226,741	\$187,215
(336011) Intergovernmental	\$75,239	\$66,771	\$71,000	\$77,100
(336013) Intergov - Sandy Springs	\$29,280	\$10,408	\$0	\$0
(336015) Intergov - Fulton Co	\$4,758,720	\$430,199	\$0	\$0
(\$0	\$0	\$0
(336104) Rec & Parks County/Local Grants	\$10,500			\$0
(336104) Rec & Parks County/Local Grants (336106) Police County/Local Grants	\$18,500 \$500	\$0	20	
(336106) Police County/Local Grants	\$500	\$0 \$2.613.821	\$0 \$1.714.695	
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL		\$0 \$2,613,821	\$1,714,695	
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL Charges for Service	\$500 \$6,811,240	\$2,613,821	\$1,714,695	\$706,386
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL Charges for Service (347906) Recreation Admin Fee	\$500 \$6,811,240 \$0	\$2,613,821 \$0	\$1,714,695 \$0	\$706,386 \$925,000
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL Charges for Service (347906) Recreation Admin Fee (347901) Gift Shop/Merchandise	\$500 \$6,811,240 \$0 \$0	\$2,613,821 \$0 \$0	\$1,714,695 \$0 \$0	\$706,386 \$925,000 \$30,000
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL Charges for Service (347906) Recreation Admin Fee (347901) Gift Shop/Merchandise (342921) National Park Service	\$500 \$6,811,240 \$0 \$0	\$2,613,821 \$0 \$0 \$47,967	\$1,714,695 \$0 \$0 \$16,605	\$706,386 \$925,000 \$30,000 \$47,967
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL Charges for Service (347906) Recreation Admin Fee (347901) Gift Shop/Merchandise (342921) National Park Service (341200) Recording Fees	\$500 \$6,811,240 \$0 \$0 \$0 \$242	\$2,613,821 \$0 \$0 \$47,967 \$286	\$1,714,695 \$0 \$0 \$16,605 \$0	\$706,386 \$925,000 \$30,000 \$47,967
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL Charges for Service (347906) Recreation Admin Fee (347901) Gift Shop/Merchandise (342921) National Park Service (341200) Recording Fees (341323) Recreation Impact Fees	\$500 \$6,811,240 \$0 \$0 \$0 \$242 \$184,704	\$2,613,821 \$0 \$0 \$47,967 \$286 \$130,864	\$1,714,695 \$0 \$0 \$16,605 \$0 \$122,841	\$706,386 \$925,000 \$30,000 \$47,967 \$0 \$158,000
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL Charges for Service (347906) Recreation Admin Fee (347901) Gift Shop/Merchandise (342921) National Park Service (341200) Recording Fees (341323) Recreation Impact Fees (341324) Trans Impact Fees	\$500 \$6,811,240 \$0 \$0 \$0 \$242 \$184,704 \$627,748	\$2,613,821 \$0 \$0 \$47,967 \$286 \$130,864 \$518,281	\$1,714,695 \$0 \$0 \$16,605 \$0 \$122,841 \$1,080,744	\$706,386 \$925,000 \$30,000 \$47,967 \$0 \$158,000 \$515,000
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL Charges for Service (347906) Recreation Admin Fee (347901) Gift Shop/Merchandise (342921) National Park Service (341200) Recording Fees (341323) Recreation Impact Fees (341324) Trans Impact Fees (341325) Public Safety Impact Fees	\$500 \$6,811,240 \$0 \$0 \$242 \$184,704 \$627,748 \$311,367	\$2,613,821 \$0 \$0 \$47,967 \$286 \$130,864 \$518,281 \$247,708	\$1,714,695 \$0 \$0 \$16,605 \$0 \$122,841 \$1,080,744 \$299,678	\$706,386 \$925,000 \$30,000 \$47,967 \$0 \$158,000 \$515,000
(336106) Police County/Local Grants NTERGOVERNMENTAL TOTAL Charges for Service (347906) Recreation Admin Fee (347901) Gift Shop/Merchandise (342921) National Park Service (341200) Recording Fees (341323) Recreation Impact Fees (341324) Trans Impact Fees	\$500 \$6,811,240 \$0 \$0 \$0 \$242 \$184,704 \$627,748	\$2,613,821 \$0 \$0 \$47,967 \$286 \$130,864 \$518,281	\$1,714,695 \$0 \$0 \$16,605 \$0 \$122,841 \$1,080,744	\$706,386 \$925,000 \$30,000 \$47,967 \$0 \$158,000 \$515,000 \$253,000

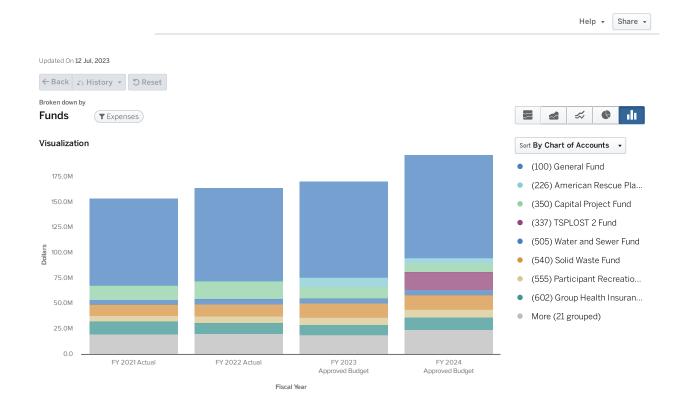
	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budge
(341910) Election Qualify Fees	\$0	\$6,840	\$0	\$
(341915) Charging Station Fees	\$910	\$2,208	\$1,000	\$3,00
(342101) Special Police Ser- Ot	\$23,103	\$11,799	\$25,000	\$25,00
(342120) Accident Reports	\$20,009	\$32,261	\$25,000	\$25,00
(342130) False Alarm Fees	\$100	\$31,838	\$0	\$
(342140) Expungement Fees	\$350	\$1,420	\$0	\$
(342210) Fire Alarm Fees	\$1,833	\$2,750	\$4,000	\$
(342310) Fingerprinting Fees	\$14,500	\$16,700	\$15,000	\$15,00
(342500) E911 Charges	\$2,361,107	\$2,326,858	\$2,448,000	\$2,633,55
(342920) Mountain Park	\$28,639	\$80,977	\$117,652	\$98,99
(342925) Rapstc Training	\$0	\$300	\$0	\$
(343101) Sidewalk Assessments	\$0	\$0	\$360,000	\$
(343210) Lake Charles - Spec Assess	\$17,000	\$17,000	\$17,000	\$17,00
(344111) Residential Refuse Collect	\$7,180,550	\$7,538,413	\$7,940,861	\$8,787,5
(344112) Commercial Refuse Collect	\$3,974,312	\$4,183,906	\$4,328,880	\$4,753,82
(344115) Utility Billing Lien Revenue	-\$11	\$0	\$0	
(344160) Solid Waste Recycling Fees	\$160,446	\$208,880	\$200,000	\$143,84
(344162) Large Item Fees	\$47,920	\$52,181	\$54,000	\$59,40
(344191) Dumpster Set Up Fees	\$1,520	\$1,900	\$1,500	\$1,00
(344210) Water Charges	\$3,655,391	\$3,917,979	\$3,912,778	\$4,473,57
(344215) Reconnect Fees	\$3,035,391	\$75	\$3,912,778	φ4,473,3
(344216) Meter Fees	\$103,250	\$283,150	\$276,560	
(344217) Water Fees (344217) Water Service Stop Fees	\$103,250	\$283,150	\$276,560	\$128,70 \$11,57
· · · · · · · · · · · · · · · · · · ·				
(344218) Capacity Fees	\$72,900	\$101,700	\$316,700	\$175,6
(344255) Sewerage Charges	\$318,423	\$282,361	\$348,910	\$373,67
(344256) Sewer Permit Fees Admin	\$1,807	\$0	\$5,000	
(344261) Stormwater Utility	\$3,279,461	\$3,383,850	\$3,961,416	\$4,355,20
(344700) Utility Bill Late Charges	\$188,022	\$181,781	\$160,000	\$250,0
(345410) Parking Charges	\$37,106	\$37,251	\$46,200	\$53,00
(345610) Telecommunication Charges	\$400,110	\$351,033	\$400,000	\$350,00
(346400) Background Check Fees	\$14,162	\$17,710	\$15,000	\$15,00
(347201) Auditorium Rental Fees	\$85,709	\$71,988	\$85,000	\$1,350,00
(347202) Other Rental Fees	\$91,393	\$433,864	\$375,635	\$551,52
(347501) General Programs	\$182,949	\$401,743	\$334,501	\$240,0
(347502) Special Events	-\$23,001	\$114,214	\$129,500	\$107,20
(347503) Athletics	\$1,690,180	\$2,120,194	\$2,287,342	\$2,300,00
(347504) Tennis	\$459,829	\$526,516	\$555,105	\$450,00
(347505) Swimming	\$126,284	\$146,343	\$134,973	\$300,0
(347506) Gym & Physical Fitness	\$906,177	\$1,230,497	\$1,232,489	\$1,150,0
(347507) Dance, Drama, & Music	\$288,285	\$425,924	\$433,496	\$550,00
(347508) Arts & Crafts	\$283,655	\$430,488	\$423,114	\$550,0
(347509) General Instruction Programs	\$154,054	\$198,442	\$193,929	\$550,0
(347510) Rec & Parks Contributions	\$2,337	\$10,230	\$0	
(347512) Rec & Parks Miscellaneous	\$22,481	\$21,986	\$22,051	
(347513) Senior Adult Center	\$85,117	\$168,910	\$141,518	\$50,0
(347514) Adult Aquatics Center	\$93,018	\$127,833	\$121,160	\$4,00
(347905) Convenience Fee	\$39,077	\$47,938	\$50,000	
(349300) Bad Check Fees	\$245	\$120	\$100	
(341702) Indirect Cost E911	\$260,757	\$249,194	\$281,026	\$155,2
(341703) Indirect Cost Water Fund	\$426,107	\$393,676	\$462,788	\$406,7
(341704) Indirect Cost Solid Waste	\$1,128,386	\$992,848	\$1,251,587	\$1,226,2
(341705) Indirect Cost Rec Participation Fund	\$434,872	\$441,384	\$458,586	\$523,3
(341706) Indirect Cost Stormwater	\$633,295	\$668,625	\$705,810	\$701,2
(341707) Indirect Cost Garage	\$135,448	\$173,646	\$145,431	\$152,0
(341750) Fleet Service Charges	\$1,728,466	\$2,316,786	\$2,313,700	\$2,285,4
(341751) Information Technology Charges	\$0	\$0	\$0	\$6,569,7
(341805) Risk Claims Payments	\$1,305,386	\$1,660,000	\$1,410,000	\$1,550,0
HARGES FOR SERVICE TOTAL	\$33,671,422	\$37,510,240	\$40,216,166	\$50,486,4
Employee Contribution				
(389500) Employee Hc Contribution	\$851,342	\$903,197	\$955,507	\$1,056,09
EMPLOYEE CONTRIBUTION TOTAL	\$851,342	\$903,197	\$955,507	\$1,056,09

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Employer Contribution				
(341820) HSA Contribution-Employer	\$616,043	\$677,083	\$660,250	\$0
(341825) Dental-Employer	\$231,053	\$265,166	\$279,837	\$0
(341827) Basic Life-Employer	\$257,364	\$187,246	\$207,600	\$0
(341829) Disability-Employer	\$56,782	\$197,833	\$214,800	\$0
(341834) Group Health-Employer	\$6,484,947	\$7,096,974	\$7,198,489	\$9,283,560
(341837) Empl Assist Program-Employer	\$19,207	\$15,751	\$18,000	\$0
(341839) Benefits Admin Assessment	\$512,791	\$602,639	\$606,601	\$633,377
EMPLOYER CONTRIBUTION TOTAL	\$8,178,186	\$9,042,693	\$9,185,577	\$9,916,937
Interest Income				
(361000) Interest Revenues	\$663,940	\$1,061,156	\$1,001,200	\$1,925,403
(361010) Unrealized Invest Gains	-\$383,634	-\$3,832,484	\$0	\$0
INTEREST INCOME TOTAL	\$280,306	-\$2,771,328	\$1,001,200	\$1,925,403
Lease Proceeds				
(393500) Capital Lease Program	\$2,823,724	\$4,375,942	\$0	\$0
LEASE PROCEEDS TOTAL	\$2,823,724	\$4,375,942	\$0	\$0
TOTAL	\$171,576,968	\$179,346,106	\$175,314,777	\$189,840,192

Expenses

Overview of all funds includes 2 years of actual and 2 years of budget for comparison. Shown as all use of funds by Fund (graph and table) and then by type (graph and table).

Use of Funds History by Fund

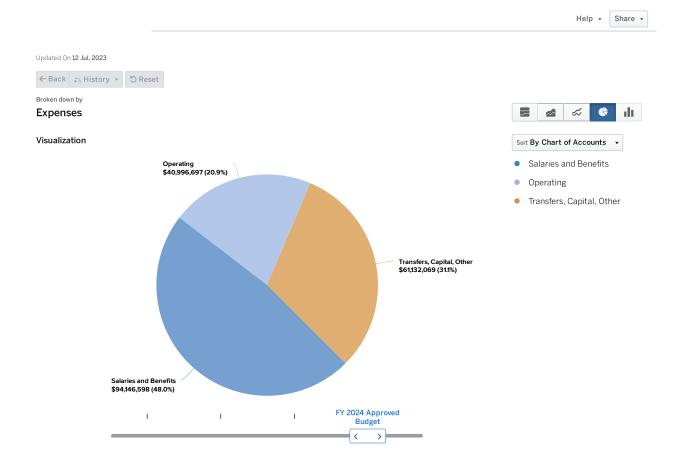


Use of Funds by Fund

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(100) General Fund	\$86,144,764	\$91,808,337	\$94,646,271	\$101,308,209
(210) Confiscated Assets Fund	\$313,326	\$93,592	\$25,000	\$0
(215) E-911 Fund	\$2,678,118	\$2,720,190	\$3,121,005	\$3,754,507
(221) Federal Grant Fund	\$133,767	\$58,185	\$1,001,946	\$0
(222) County/Local Grant Fund	\$0	\$300	\$0	\$0
(225) CDBG Grant	\$705,226	\$749,735	\$53,883	\$441,218

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(235) Cemetery Care Fund	\$555	\$0	\$0	\$0
(245) Tree Bank Fund	\$328,022	\$164,060	\$0	\$0
(275) Hotel/Motel Fund	\$714,325	\$1,088,808	\$1,850,700	\$1,655,050
(280) Auto Rental Excise Tax Fund	\$300,000	\$277,500	\$425,000	\$450,000
(290) Leita Thompson Fund	\$55,906	\$58,431	\$67,019	\$88,312
(291) Special Events Fund	\$0	\$232,573	\$402,498	\$431,387
(771) Scholarship Endowment Fund	\$0	\$0	\$50	\$50
(226) American Rescue Plan Act Fund	\$0	\$214,378	\$8,934,100	\$5,000,000
(230) Impact Fees Fund	\$402,903	\$535,597	\$1,534,499	\$1,201,800
(335) LMIG Resurfacing Grant	\$968,490	\$1,025,126	\$0	\$0
(336) TSPLOST Fund	\$5,799,545	\$4,929,615	\$0	\$0
(350) Capital Project Fund	\$13,390,821	\$17,766,985	\$12,093,895	\$8,447,552
(337) TSPLOST 2 Fund	\$0	\$0	\$0	\$17,795,750
(410) Bond Fund (Debt Service)	\$1,648,261	\$1,652,804	\$1,685,100	\$576,650
(505) Water and Sewer Fund	\$4,640,250	\$5,010,556	\$4,533,487	\$5,048,025
(507) Stormwater Utility Fund	\$2,417,117	\$2,637,024	\$4,293,400	\$4,475,342
(540) Solid Waste Fund	\$11,510,047	\$11,821,440	\$13,746,107	\$14,307,245
(555) Participant Recreation Fund	\$5,632,812	\$6,701,584	\$6,938,463	\$7,706,076
(605) Information Technology Fund	\$0	\$0	\$0	\$6,555,078
(601) Workers' Compensation Fund	\$522,794	\$623,193	\$857,885	\$973,970
(602) Group Health Insurance Fund	\$12,436,709	\$10,314,222	\$10,442,536	\$11,873,226
(603) Risk Management Fund	\$1,405,396	\$1,577,865	\$1,671,391	\$1,743,356
(604) Fleet Services Fund	\$1,770,704	\$2,262,123	\$2,329,216	\$2,442,561
TOTAL	\$153,919,857	\$164,324,219	\$170,653,451	\$196,275,364

Use of Funds by Type



Use of Funds by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$35,545,089	\$37,399,202	\$44,606,653	\$48,158,504
(511102) Merit Contingency	\$0	\$0	\$0	\$735,842
(511101) Budgeted Salary Savings	\$0	\$0	-\$785,847	-\$523,65
(511110) Elected Officials	\$173,745	\$169,400	\$239,634	\$239,634
(511400) Other Compensation	\$11,416	\$4,675	\$15,000	\$0
(511105) Part Time Employees	\$783,664	\$939,726	\$1,181,026	\$1,142,224
(511115) Firefighter's Fees	\$6,080,069	\$5,877,208	\$5,580,224	\$4,380,886
(511200) Temporary Employees	\$1,160,549	\$1,385,456	\$1,586,432	\$1,812,910
(511250) Seasonal Employees	\$194,994	\$291,454	\$267,650	\$428,518
(511300) Overtime	\$670,811	\$796,956	\$887,286	\$879,97
(512500) Tuition Reimbursements	\$34,058	\$36,489	\$40,000	\$35,00
(512600) Unemployment Insurance	\$170,376	\$22,751	\$25,000	\$25,00
(512902) Employee Wellness Program	\$33,160	\$70,368	\$0	\$70,13
(512100) Group Insurance	\$10,325,997	\$8,141,206	\$8,295,833	\$9,366,20
(512200) Social Security (FICA)	\$2,668,352	\$2,814,257	\$3,438,441	\$3,602,346
(512300) Medicare	\$627,225	\$659,657	\$803,779	\$843,113
(512400) Defined Benefit Retirement	\$4,785,675	\$4,930,779	\$5,293,840	\$5,005,62
(512401) Deferred Compensation	\$189,513	\$211,869	\$234,190	\$249,14
(512402) Defined Contribution Retirement	\$2,250,036	\$2,658,520	\$3,568,865	\$4,437,58
(512700) Workers' Compensation	\$301,123	\$392,876	\$600,000	\$750,000
(512903) HSA Contributions	\$594,202	\$677,103	\$660,250	\$667,25
(512904) Employee Assistance Program	\$17,091	\$15,795	\$35,000	\$15,000
(512905) Base Life Insurance	\$152,480	\$190,754	\$207,600	\$300,00
(512907) Disability Insurance	\$167,376	\$199,475	\$214,800	\$297,76
(512908) Dental Insurance	\$382,940	\$422,796	\$438,000	\$527,51
(512920) Other Benefits	\$14,350	\$8,450	\$15,000	\$25,00
(553100) Group Insurance Contribution	\$8,178,186	\$9,042,693	\$9,537,377	\$9,825,08
· , , ,	\$838,421	\$849,999	\$850,000	\$850,000
(554100) Workers Comp Contribution SALARIES AND BENEFITS TOTAL	\$76,350,898	\$78,209,915	\$87,836,033	\$94,146,59
Operating	Ψ70,000,000	ψ10,203,313	ψ01,000,000	Ψ34,140,030
(522206) Repairs & Maintenance - Technology	\$0	\$0	\$0	\$701,79
(521201) Professional Services	\$1,391,367	\$1,481,909	\$1,307,534	\$2,925,51
(521202) Legal	\$427,265	\$560,295		
· , •			\$100,000	\$57,95 \$150,00
(521203) Animal Control	\$148,815	\$132,342	\$158,000	
(521300) Technical Services	\$186,807	\$172,806	\$244,621	\$185,60
(521400) Contract Services	\$5,202,156	\$5,950,055	\$7,133,381	\$9,210,75
(522110) Disposal	\$1,838,833	\$1,820,817	\$1,871,874	\$1,923,02
(522130) Custodial	\$247,245	\$336,607	\$396,055	\$534,56
(522140) Maintenance - Grounds	\$751,107	\$646,543	\$553,796	\$277,51
(522205) Repairs And Maintenance	\$1,538,261	\$1,540,450	\$1,493,458	\$1,541,85
(522210) Vehicle Repair	\$261,676	\$126,621	\$309,420	\$467,56
(522310) Rental Of Land And Buildings	\$109,482	\$87,908	\$138,320	\$93,18
(522320) Rental Of Equipment And Vehicles	\$544,127	\$410,130	\$218,993	\$251,39
(523100) Property And Liability Insurance	\$1,080,974	\$1,202,623	\$1,210,996	\$1,270,00
(523220) Postage	\$137,159	\$162,854	\$159,102	\$132,13
(523300) Advertising	\$45,958	\$74,646	\$96,640	\$98,99
(523400) Printing And Binding	\$70,501	\$74,620	\$92,170	\$102,54
(523500) Travel	\$42,294	\$193,489	\$255,503	\$336,11
	\$143,950	\$113,123	\$181,662	\$140,65
(523600) Dues And Fees	φ140,000			
(523600) Dues And Fees (523700) Education And Training	\$146,985	\$189,705	\$297,225	\$377,44
· ,		\$189,705 \$25,142	\$297,225 \$40,000	
(523700) Education And Training	\$146,985			\$4,47
(523700) Education And Training (523701) Roswell U	\$146,985 \$43,185 \$4,754	\$25,142 \$824	\$40,000	\$4,47: \$12,51:
(523700) Education And Training (523701) Roswell U (523800) Licenses (523810) Software Licenses, Fees, and Maintenance	\$146,985 \$43,185 \$4,754 \$1,411,032	\$25,142 \$824 \$1,576,607	\$40,000 \$8,185 \$1,994,561	\$4,479 \$12,519 \$2,836,649
(523700) Education And Training (523701) Roswell U (523800) Licenses	\$146,985 \$43,185 \$4,754	\$25,142 \$824	\$40,000 \$8,185	\$377,444 \$4,47! \$12,51! \$2,836,64! \$(\$2,002,13!

(531105) Supplies	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budge
(531105) Supplies (531115) Recreation Supplies	\$1,519,478 \$437,148	\$1,494,638 \$760,855	\$1,618,989 \$846,947	\$1,710,97 \$975,53
, , , , , , , , , , , , , , , , , , , ,		\$1,153,592	\$918,609	
(531120) Vehicle Parts And Supplies (531130) Officials Expenses	\$644,076 \$2,750	\$1,153,592	\$3,000	\$770,13 \$3,00
(531131) Mayor's Expenses	\$1,833	\$11,645	\$7,000	\$7,00
(531140) Water Line/Meter Maint Supplies	\$302,244	\$318,947	\$370,311	\$333,32
531150) Computer Supplies	\$7,362	\$1,782	\$4,400	\$1,00
531240) Bottled Gas	\$5,454	\$6,584	\$11,540	\$15,20
531310) Hospitality And Events	\$7,441	\$13,590	\$22,000	\$13,20
(531315) Food	\$2,827	\$7,927	\$9,850	\$20,25
531400) Books And Periodicals	\$47,363	\$44,155	\$61,507	\$52,03
(531605) Machinery And Equipment-Operating	\$369,116	\$416,405	\$359,715	\$541,20
(531610) Furniture/Fixtures-Operating	\$30,815	\$71,888	\$127,530	\$120,27
(531615) Computer Equipment-Operating	\$825,510	\$1,480,555	\$967,143	\$191,1
(531620) Communication Equipment-Operating	\$19,049	\$33,903	\$26,767	\$28,5
(531625) Dumpster - Equipment Op	\$41,370	\$81,064	\$68,873	\$80,00
(531710) Vietnam Memorial Bricks	\$42	\$64	\$250	\$25
(531720) Uniforms	\$322,175	\$352,658	\$425,949	\$444,4
<u>, , , , , , , , , , , , , , , , , , , </u>	\$0	\$18,200	\$14,200	φητη,ης
(539999) Special Events Contra				\$2,285,4
(522220) Vehicle Fleet Rate (523210) Communication Services	\$1,728,466 \$2,059,040	\$2,316,786 \$1,720,267	\$2,314,916 \$1,679,179	\$2,285,4
<u> </u>	\$575,517	\$739,472	\$389,200	\$82,2
(523901) Bank Fees / Charges	\$2,656	\$46,724	\$309,200	φο2,21
(523903) Service Fees-Leases				
(531210) Water / Sewerage	\$386,656	\$519,092	\$497,721	\$557,3
(531215) Stormwater Fees (531220) Natural Gas	\$693,621 \$141,391	\$710,448 \$151,329	\$827,195 \$139,462	\$909,7 \$158,0
(531230) Electricity	\$2,742,845	\$2,771,831	\$2,831,151	\$2,877,0
(531250) Oil	\$25,817	\$45,286	\$23,149	\$24,9
(531270) Gasoline/ Diesel	\$838,599	\$1,288,387	\$1,035,843	\$1,314,6
(539998) P-card Initial Allocation	\$36	\$1,254	\$0	φ1,514,0
PERATING TOTAL	\$31,101,351	\$35,275,898	\$35,461,059	\$40,996,6
ransfers, Capital, Other	ψ51,101,351	Ψ00,210,000	ψου, το 1,000	Ψ-0,330,0
(541100) Sites (land)	\$2,500,327	\$0	\$0	
(541200) Site Improvements	\$2,278,757	\$4,428,564	\$8,577,000	\$8,020,0
(541210) Recreation Facilities	\$530,676	\$851,569	\$5,584,100	ψ0,020,0
(541300) Buildings	\$1,055,162	\$1,095,106	\$2,500,000	\$400,0
(541415) Road Improvements/ Sidewalks	\$10,261,299	\$13,668,671	\$3,779,286	\$19,200,0
(541420) Water Lines	\$471,557	\$781,045	\$365,000	\$781,1
(542100) Machinery	\$1,474,737	\$821,380	\$1,033,336	\$556,0
(542200) Vehicles	\$2,740,204	\$4,868,926	\$1,929,900	\$2,030,3
<u> </u>	\$0			
(542300) Furniture And Fixtures (543000) Consulting Contracts	\$461,049	\$76,905	\$20,000	
·		\$213,167	\$0 \$0	
(549999) Contra- Capital Expense Account	-\$2,362,513 \$761,568	-\$5,054,210 \$753,825	\$0	
(561001) Building- Depreciation				
(561002) Infrastructure- Depreciation	\$744,389	\$795,522	\$0	
(561003) Site Improvement- Depreciation	\$31,619	\$30,242	\$0	
(561004) Machinery & Equipment- Depreciation	\$202,198	\$200,238	\$0	
(561005) Vehicles-depreciation	\$398,451	\$421,840	\$0	00.404.0
(551110) Indirect Costs	\$3,018,865	\$2,919,373	\$3,305,228	\$3,164,9
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$6,535,3
(550400) District includes Constitution	£4 00E 000			\$1,550,0
· · · · · · · · · · · · · · · · · · ·	\$1,305,386	\$1,660,000	\$1,410,000	£4.500.4
611350) Transfers Out - Cap Projects	\$12,055,063	\$9,404,785	\$7,955,233	
611350) Transfers Out - Cap Projects 611351) Transfer Out - Fed Grant	\$12,055,063 \$154,205	\$9,404,785 \$29,434	\$7,955,233 \$0	
611350) Transfers Out - Cap Projects 611351) Transfer Out - Fed Grant 611352) Transfer Out - Water Fund	\$12,055,063 \$154,205 \$169,775	\$9,404,785 \$29,434 \$0	\$7,955,233 \$0 \$0	
(552400) Risk/Liability Contribution (611350) Transfers Out - Cap Projects (611351) Transfer Out - Fed Grant (611352) Transfer Out - Water Fund (611353) Transfer Out - Solid Waste	\$12,055,063 \$154,205 \$169,775 \$3,319	\$9,404,785 \$29,434 \$0 \$1,119	\$7,955,233 \$0 \$0 \$351	
611350) Transfers Out - Cap Projects 611351) Transfer Out - Fed Grant 611352) Transfer Out - Water Fund 611353) Transfer Out - Solid Waste 611354) Transfer Out - E911	\$12,055,063 \$154,205 \$169,775 \$3,319 \$0	\$9,404,785 \$29,434 \$0 \$1,119 \$290,000	\$7,955,233 \$0 \$0 \$351 \$480,795	\$842,1
(611350) Transfers Out - Cap Projects (611351) Transfer Out - Fed Grant (611352) Transfer Out - Water Fund (611353) Transfer Out - Solid Waste (611354) Transfer Out - E911 (611355) Transfer Out - Participant Rec	\$12,055,063 \$154,205 \$169,775 \$3,319 \$0 \$858,061	\$9,404,785 \$29,434 \$0 \$1,119 \$290,000 \$791,384	\$7,955,233 \$0 \$0 \$351 \$480,795 \$808,586	\$842,1
611350) Transfers Out - Cap Projects 611351) Transfer Out - Fed Grant 611352) Transfer Out - Water Fund 611353) Transfer Out - Solid Waste 611354) Transfer Out - E911 611355) Transfer Out - Participant Rec 611356) Transfer Out - County Grant	\$12,055,063 \$154,205 \$169,775 \$3,319 \$0 \$858,061 \$13,641	\$9,404,785 \$29,434 \$0 \$1,119 \$290,000 \$791,384 \$0	\$7,955,233 \$0 \$0 \$351 \$480,795 \$808,586 \$0	\$842,1 \$141,5
(611350) Transfers Out - Cap Projects (611351) Transfer Out - Fed Grant (611352) Transfer Out - Water Fund (611353) Transfer Out - Solid Waste (611354) Transfer Out - E911	\$12,055,063 \$154,205 \$169,775 \$3,319 \$0 \$858,061	\$9,404,785 \$29,434 \$0 \$1,119 \$290,000 \$791,384	\$7,955,233 \$0 \$0 \$351 \$480,795 \$808,586	\$4,590,4 \$842,1 \$141,5

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(611361) Transfer Out - Fleet Capital	\$1,187,401	\$1,509,959	\$1,817,132	\$2,231,812
(611362) Operating Transfer-CDBG	\$115,686	\$0	\$0	\$0
(611366) Operating Transfer Out-SpEvnts	\$0	\$154,100	\$200,300	\$150,300
(572000) Payments To Other Agencies	\$0	\$0	\$50	\$50
(572010) Payments To Local Nonprofits	\$683,269	\$683,351	\$0	\$353,657
(573000) Payments To Local Small Businesses	\$200,575	\$17,000	\$0	\$0
(579001) Contingency Operating	\$0	\$0	\$0	\$2,809,190
(579002) Contingency Capital	\$0	\$0	\$0	\$800,000
(579025) Insurance Deductibles	\$73,857	\$117,337	\$213,291	\$250,000
(581100) Principal- Long Term Debt	\$2,988,577	\$6,693,567	\$3,639,868	\$2,407,715
(581200) Principal - Capital Lease	\$861,796	\$1,383,849	\$2,073,859	\$2,548,790
(582100) Interest - Long Term Debt	\$422,237	\$428,489	\$329,793	\$409,254
(582200) Interest - Capital Lease	\$57,102	\$77,510	\$0	\$0
(583000) Fiscal Agent Fees	\$1,061	\$1,154	\$0	\$0
(584000) Debt Issuance Costs	\$30,000	\$0	\$0	\$0
(621000) SPECIAL ITEMS EXPENSE	\$60,000	\$0	\$0	\$0
RANSFERS, CAPITAL, OTHER TOTAL	\$46,467,608	\$50,838,406	\$47,356,359	\$61,132,069
OTAL	\$153,919,857	\$164,324,219	\$170,653,451	\$196,275,364

Revenue Analysis

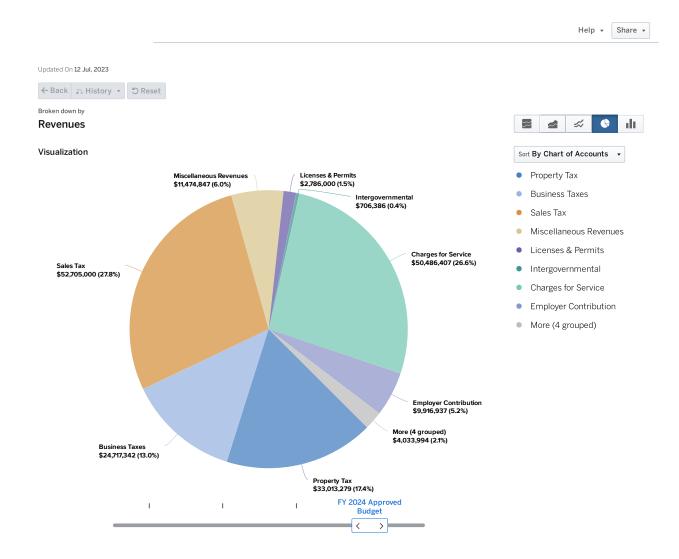
Revenue analysis and trend data is evaluated by City staff early in the budget process and updated through the budget process based on changes.

Revenue Trends for FY 2024

As shown in the tables below, the current year revenues for FY 2024 have been approved at \$189.8 for all funds. This is an increase of \$14M from the prior year. The city has reorganized the Information Technology to provide this service as an internal service fund for \$6.6M. The increase in Sales Taxes are primarily due to the economic recovery. Roswell also proposes an increase in Stormwater Fees, Solid Waste Fees, Water Fees, and other minor adjustments to revenue.

Revenues for All Funds by Type

(slide the bar below the chart to look at prior years)



Detail for Majority of Revenue Categories

The information provided below is on a majority (84.8%) of the total revenue collected by the City of Roswell.

On the following charts, information is included for 2 years of actual and 2 years of budget for comparison. Click on the charts for additional detail or change the type of chart in the online version.

Sales Tax

The largest source of revenue for the City in FY 2024 is Sales Tax, which represents <u>27.8%</u> of the total revenue budget.

Revenue projections are <u>\$52.7M</u> for FY 2024, of which <u>\$20.7M</u> is T-SPLOST revenue. T-SPLOST is a 3/4th penny tax that was approved by voters twice and will be used for transportation projects throughout the City (distribution from Fulton county at a rate of 16.34%).

The FY 2024 General Fund budget for Sales Tax revenue is approved at \$32M, which is an 8.5% increase over the FY 2023 Approved Budget. The distribution of local option sales (LOST) tax was negotiated during calendar year 2022 by local lawmakers. FY 2024 Revenue projections for Sales Tax were based on the new distribution of LOST, a projection of consumer spending within Fulton County, and the economic forecasts for the Atlanta, north metro area as suggested by Moody's and the University of Georgia.

Sales Tax by Line Item



Charges for Services (External and Internal):

As the second largest source of revenues in FY 2024 for the City, Charges for Services represents <u>26.6%</u> of the total revenue budget. Revenue projections are <u>\$50.6M</u> for FY 2024. Charges for Services include sanitation services, impact fees, mandated E-911 fees, storm water utility fees, water billing revenues, indirect costs (internal) and other similar revenue sources.

Beginning in FY 2024, a new Information Technology Fund will be used to track information technology services. This fund should not significantly change the overall expenses, but it will likely impact the year over year comparison. By consolidating all of information technology, the City expects to increase efficiency and quality.

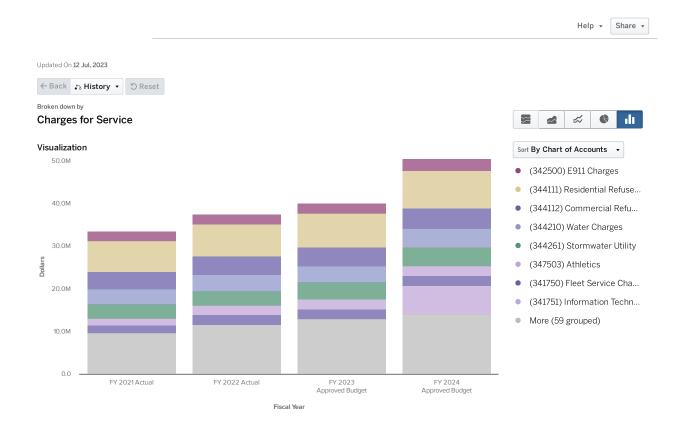
Revenue projections for Charges for Services are based upon historical actual revenues, current customer numbers, minor rate adjustments, the lingering effects of COVID-19, and economic factors.

Rate increases as part of the FY 2024 Approved Budget include:

- Water Fund increase of 8%, which equates to \$3 a month for most residents.
- Solid Waste Fund Residential increase of 10%, and Commercial increase of 10%, which equates to \$2.46 a month for most residents.
- Storm water projected increase of 10%, which equates to 50 cents, or from \$4.95 to \$5.45 a month for most residents.

The approved Recreation Participation Fund charges for service revenue for FY 2024 is \$7.1M. A nominal increase to charges for service revenues is offset by a fund restructuring plan, resulting in a stagnant revenue total. Rental revenues formerly within the Recreation Participation Fund will be recognized in the General Fund for FY 2024. The department will continue to develop the best offering of programs for our residents. The Recreation Participation Fund was not able to maintain the current stabilization fund balance policy during the pandemic and has a plan to bring the fund within policy.

Charges for Services by Line Item



Property Taxes:

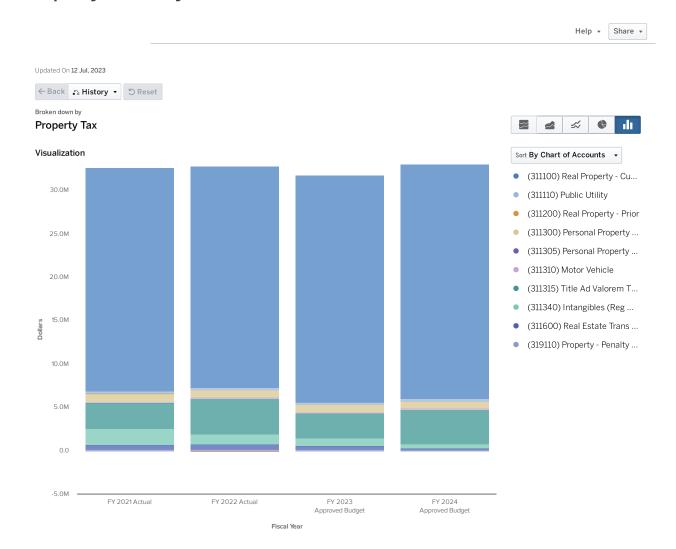
Property Taxes are the third largest source of revenue for the City, representing <u>17.4%</u> of the total revenue budget. Revenue projections for FY 2024 total <u>\$33M</u> which is an increase of <u>\$1.2M</u> from the FY 2023 Approved Budget.

The City determines the local millage rate and the property digest values are set by the Fulton County Tax Assessor. FY 2024 property tax revenue projections are initially based upon an estimated digest as the City was awaiting a digest from Fulton County. The City of Roswell website has additional information on Property Taxes (https://www.roswellgov.com/government/departments/finance/property-taxes).

The approved millage rate for FY 2023 was 4.463 mills, with a component of 4.363 for maintenance and operations and 0.100 mills for servicing bonded indebtedness.

The FY 2024 millage rate will be reviewed and set after the digest is received from Fulton County. The approved budget includes an estimate of property tax revenues for FY 2024 based upon current millage rate of 4.463 mills. The approved budget does not include additional millage rate for the voter-approved bond referendum. This will be factored in once the bond sale is complete, and details of the tax digest are known. Flexibility exists within the approved budget to adopt a lower millage rate once the digest is received in July.

Property Taxes by Account



Business Taxes:

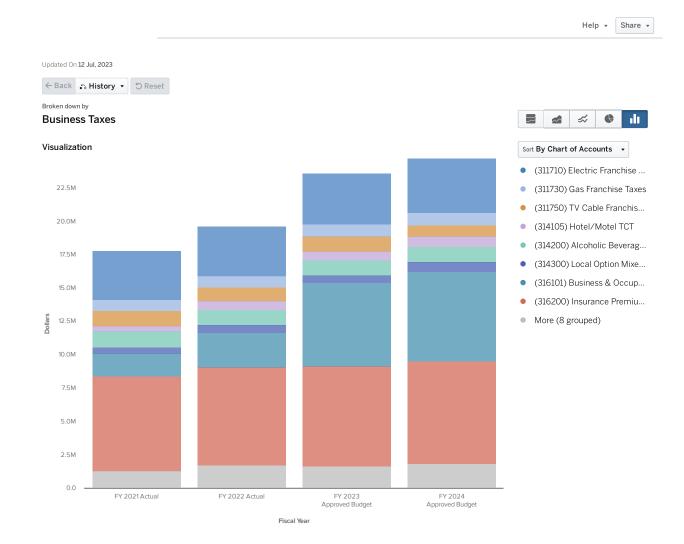
The fourth largest source of revenue for the City is Franchise, Alcohol, Business/Insurance Taxes, which represent <u>13%</u> of the total revenue budget. Revenue projections are <u>\$24.7M</u> for FY 2024, which is an increase of a little over <u>\$1M</u> from the FY 2023 Approved Budget.

For FY 2024, occupation tax is shown at a modest growth of \$400k or 6.3%, which is based on gross income estimates. Occupation tax rates were raised in FY 2023 to make Roswell's rates more comparable with other North Fulton cities.

Insurance premium tax has increased in FY2024 by \$227k or 3.0%. Additionally, electric franchise taxes increased by \$200k or 5.3%.

All other revenue projections for Franchise, Alcohol, Business/Insurance Taxes are based upon historical trends of the various revenue accounts within the category. The other increases in projected revenues for FY 2024 is primarily attributable to the Hotel/Motel revenue and excise taxes.

Business Taxes by Line Item



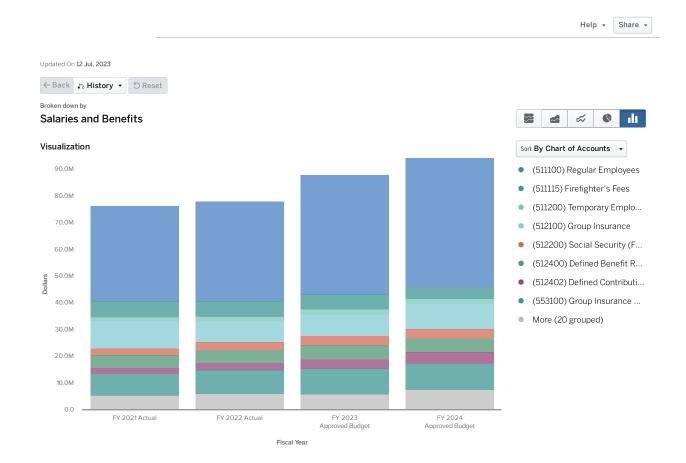
Personnel Information

FY 2024 Budget Book

Expenditures for Salaries and Benefits for all funds

Salaries and Benefits make up \$94.1 million of the FY 2024 Budget. This is an increase of \$6.3 million or 7.2% over the FY 2023 Approved Budget. The increase for FY 2024 includes:

- Second year of transition to a full-time Fire Department with the hiring of 3 Battalion Chiefs, 9
 Lieutenants, and 12 Firefighter Paramedics. This implementation will span over 5 fiscal years, and
 began in FY 2023.
- Best in class compensation for 911 Communications Officers.
- Employee salary increase (Average of 3%) starting Jan 1, 2024.



Full-Time Employee Information - Changes in Staffing Level

FY 2024 budget authorizes a total of 719 employees, including a net of 52 new employees. 24 of the new positions are in the Fire Department for Year 2 of the part-time to full-time conversion, including (3) Full-time Battalion Chief, (9) Lieutenant, and (12) Firefighter/paramedic positions. The other added positions include: Within Administration, (1) Customer Services Manager, (1) Full-Time Executive Assistant, (5) Full-Time Court Clerks, (1) Full-Time Employee Relations Coordinator, (1) Full-Time position in the Mayor's Office, and (1) Full-Time Emergency Management Position; (1) Full-Time Code Enforcement Officer, and (2) Full-Time Enforcement Inspector II Positions in Community Development; Within the Fire Department, (1) Full-Time Captain of Logistics; (2) Full-time positions for the Crime against Children program in the

Police Department; (1) Full-Time Wedding Planner, and (6) Full-Time Landscape and Maintenance Crew positions in the Recreation, Parks, Historic and Cultural Affairs Department; and in Information Technology, (1) Full-Time Administrative Assistant position, and (1) Full-Time Operations Manager position.

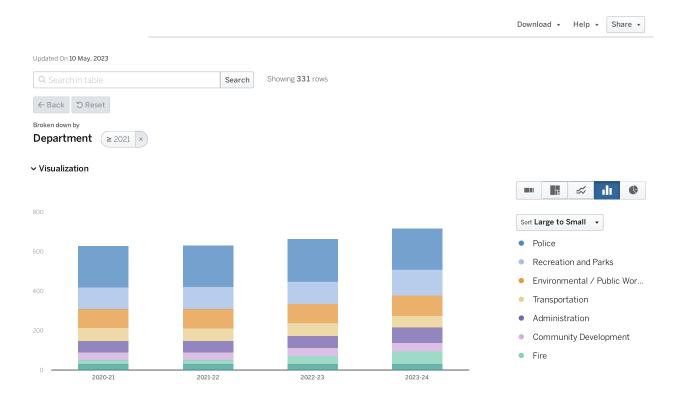
During FY 2023, the Fire Department began Year 1 of the part-time to full-time conversion by adding (21) Full-Time Captains. Other added positions included: (1) Full-time Security/Network Administrator, (1) Full-time Grant Specialist, and (1) Full-time Office of Innovation position in the Administration Department; (1) Full-time Code Enforcement Officer in Community Development; (2) Full-time Detectives for the Internet Crimes Against Children Task Force Program, and (1) Full-time Lieutenant in the Police department; (1) Natural Resources and Trails Maintenance Crew Supervisor, (2) Natural Resources and Trails Maintenance Crew Workers, and (1) Management Analyst/Project Manager in the Recreation, Parks, Historic and Cultural Affairs Department; and (2) CIP Project Manager positions in Environmental Public Works.

During FY 2022, Special Events transitioned from the Administration Department to the Recreation, Parks, Historic and Cultural Affairs Department, and Park Police transferred from the Recreation, Parks, Historic and Cultural Affairs Department to the Police Department. Additionally, (1) Budget Analyst and (1) Transfer Station Attendant positions were added.

In FY 2021, through Mayor and Council action, we added 1 full time employee at first quarter budget review and 4 additional full time employees at mid year budget. The positions were (1) Full-Time Building Plans Reviewer, (1) Full-Time K9 Sergeant, (1) Full-Time Internal Affairs Investigator, (1) Economic Development Director Position, and (1) Full-Time Water Construction/Backflow Specialist.

There are 16 Full-Time employees authorized but not funded for the FY 2024 budget: 5 positions in Police to allow for the transition of onboarding officers during training (allowed up to the amount of salary vacancy savings), and 9 Police Officers unfunded in FY 2022; Transportation Contract Administrator (filled with part time); and a Stormwater MS4 Specialist position (filled with Part-Time).

Full Time Employee History by Department



Position Control Summary by Department

	FY 2021	FY 2022	FY 2023			
	Revised	Revised	Revised		Requests/	FY 2024
	Positions	Positions	Positions	Changes	Decreases	Positions
Administration	59.00	57.00	63.00	0.00	12.00	75.00
Community Development	39.00	39.00	40.00	0.50	2.00	42.50
Environmental/Public Works	96.00	97.00	97.00	(0.50)	3.00	102.50
Finance	31.00	32.00	32.00	0.00	(1.00)	31.00
Fire	21.00	21.00	42.00	0.00	25.00	67.00
Police	208.00	213.00	216.00	0.00	7.00	223.00
Recreation and Parks	111.00	108.00	110.00	0.00	7.00	117.00
Transportation	65.00	65.00	64.00	0.00	(3.00)	61.00
TOTAL CITY EMPLOYEES - ALL FUNDS	630.00	632.00	664.00	(0.00)	52.00	719.00

Position Control History

General Fund (100)	FY 2021 Revised	FY 2022 Revised	FY 2023 Revised	Reorganization	FY 2024 Requests/	FY 2024
	Positions	Positions	Positions	Changes	Decreases	Positions
Administration			7.00			7.00
Facility Maintenance (10015651) City Administrator (10013200)	8.00 3.00	8.00 3.00	7.00 3.00			7.00
City Clerk (10013300)	2.00	2.00	2.00			2.00
Communications (10015700)	7.00	7.00	10.00			10.00
Court Services (10026501)	7.00	7.00	7.00		5.00	12.00
General Administration (10015000)	2.50	2.50	4.00	(3.00)	2.00	3.00
Information Technology (10015351)	9.00	9.00	10.00	(10.00)	1.00	0.00
Governing Body (10011100) Grants (10015001)	2.00	2.00	2.00 0.00	3.00	1.00	3.00 3.00
Human Resources (10015400)	4.80	4.80	5.80	3.00	1.00	6.80
Legal (10015300)	3.00	3.00	3.00		1.00	3.00
GIŜ (10015352)	2.00	2.00	2.00			2.00
Special Events (10061701) moved to Recreation, Parks, HCA	2.00		0.00			0.00
Economic Development (10075100)	1.00	1.00	1.00		1.00	1.00
Emergency Management Office (10039200) Security (10015652)	2.00	2.00	2.00		1.00	1.00 2.00
Administration General Fund	55.30	53.30	58.80	(10.00)	10.00	58.80
Community Development	00.00	00.00		(10100)	10100	00.00
Enforcement (10072200)	8.00	7.00	7.00	5.50	3.00	15.50
Development (10074150)			0.00	7.00		7.00
Code Enforcement (10074500)	4.00	4.00	5.00	(5.00)		0.00
Customer Service (10070102)	6.00	7.00	7.00	2.00	(1.00)	8.00
Community Development Admin (10070101)	3.00	3.00	3.00	0.00		3.00
Engineering (10015750) Planning (10074100)	10.00 8.00	10.00 8.00	10.00 8.00	(10.00) 1.00		0.00 9.00
Community Development General Fund	39.00	39.00	40.00	0.50	2.00	42.50
Finance	33.00	33.00	40.00	0.50	2.00	42.50
Accounting (10016121)	6.00	6.00	6.00		(1.00)	5.00
Cash Disbursements (10016123)	4.00	3.50	3.50	(3.50)	(1.00)	0.00
Accounts Payable and Revenue (10016124)		0.00		8.00		8.00
Cash Receipting (10016152)	2.00	2.50	2.50	(2.50)		0.00
Finance Administration (10016100)	3.00	3.00	3.00	0.00		3.00
Financial Services (10016122)	9.00 4.00	9.00 4.00	9.00 4.00	(2.00) 0.00		7.00 4.00
Purchasing (10016170) Strategic Planning & Budget (10015130)	3.00	4.00	4.00	0.00		4.00
Finance General Fund	31.00	32.00	32.00	0.00	(1.00)	31.00
Fire						
Fire Administration (10035101)	2.00	2.00	2.00	7.00	1.00	10.00
Fire Marshal (10035102)	10.00	10.00	10.00	(2.00)		8.00
Fire Operations (10035200)	8.00	8.00	29.00	(5.00)	24.00	48.00
RAPSTC (10035400) Fire General Fund	1.00 21.00	1.00 21.00	1.00 42.00	0.00 0.00	25.00	1.00 67.00
Police	21.00	21.00	42.00	0.00	25.00	07.00
General Investigations (10032200)	17.00	18.00	20.00	1.00	2.00	23.00
Uniform Patrol (10032230)	94.00	97.00	97.00	(4.00)	0.00	93.00
Police Officer Onboarding (unfunded)				()	5.00	5.00
Police Administrative Services (10032101)	3.00	3.00	3.00	0.00		3.00
Police Office of Professional Standards (10032103)	12.00	11.00	12.00	(2.00)		10.00
Police Support Services (10032102) Special Investigations (10032500)	27.00 13.00	25.00 13.00	25.00 13.00	2.00 5.00		27.00 18.00
Park Police (10062500)	13.00	5.00	5.00	(1.00)		4.00
Traffic Enforcement Unit (10032300)	13.00	12.00	12.00	(1.00)		11.00
Police General Fund	179.00	184.00	187.00	0.00	7.00	194.00
Recreation and Parks						
Arts and Culture (10061750)				1.00		1.00
Barrington Hall (10061751)	1.00 1.00	1.00	1.00	(1.00)		0.00
Bulloch Hall (10061752) Cultural Arts (10061753)	3.00	1.00 3.00	1.00 3.00	(1.00) 0.00		0.00 3.00
Smith Plantation (10061754)	1.00	1.00	1.00	(1.00)		0.00
Cultural Affairs (10061700)	2.00	2.00	2.00	(2.00)		0.00
Historic Park and Botanical Garden (10061721)				4.00	1.00	5.00
Municipal Complex Grounds (10062201)	2.00	2.00	2.00	(2.00)	C 00	0.00
Parks and Community Centers (10062000) Park Police (10062500)	53.00 5.00	53.00	56.00	4.00	6.00	66.00 0.00
Recreation Administration and Support (10061101)	3.00	3.00	3.00	20.00		23.00
Recreation Support Services (10061102)	21.80	20.90	18.90	(18.90)		0.00
Special Events (10061701)		3.00	3.00	(3.00)		0.00
Recreation and Parks General Fund	92.80	89.90	90.90	0.10	7.00	98.00

Transportation						
Transportation, Engineering, and Design (10042102)	6.00	6.00	6.00		(4.00)	6.00
Transportation Planning (10042103) Street Maintenance (10042200)	4.00 31.00	4.00 31.00	4.00 31.00	(4.00)	(1.00)	3.00 27.00
Construction (10042210)	31.00	31.00	31.00	4.00		4.00
Traffic Engineering (10042700)	19.00	19.00	19.00	4.00	(1.00)	18.00
Transportation Administration (10042101)	5.00	5.00	4.00		(1.00)	3.00
Transportation General Fund	65.00	65.00	64.00	0.00	(3.00)	61.00
General Fund (100)	483.10	484.20	514.70	(9.40)	47.00	552.30
Scholari ana (100)	403.10	404.20	314.10	(3.40)	41.00	332.30
E-911 Fund (21538000)	29.00	29.00	29.00	0.00	0.00	29.00
Water and Sewer Fund (505)						
Water Administration (50544100)	2.23	2.23	2.23	(0.20)		2.03
Water Distribution (50544400)	9.85	9.85	9.85	0.00		9.85
Water Plant (50544300)	7.00	7.00	7.00	0.00		7.00
Water and Sewer Fund (505)	19.08	19.08	19.08	(0.20)	0.00	18.88
Stormwater Management Fund (50743200)	13.98	13.98	13.98	(0.40)	5.00	18.58
Solid Waste and Recycling Fund (540)						
Solid Waste Administration (54045100)	7.94	7.94	7.94	(2.20)		5.74
Solid Waste Residential Collection (54045201)	32.00	32.00	32.00	1.00	(2.00)	31.00
Solid Waste Commercial Collection (54045202)	7.00	7.00	7.00	1.00	` ′	8.00
Solid Waste Transfer Station (54045300)	0.00	0.00	0.00	1.00		1.00
Recycling Center (54045500)	7.00	8.00	8.00	(1.00)		7.00
Solid Waste and Recycling Fund (540)	53.94	54.94	54.94	(0.20)	(2.00)	52.74
Floor Compiler - Front (00440000)	0.00	0.00	0.00	10.40	0.00	0.00
Fleet Services Fund (60449000)	9.00	9.00	9.00	(0.10)	0.00	8.90
Recreation Participation Fund (555)						
Recreation Administration and Support (55561101)	5.02	5.01	5.01	(0.55)		4.46
Recreation Participation-Health and Wellness (55561201)	0.29	0.29	0.29	0.51		0.80
Recreation Participation-Athletics (55561202)	3.89	3.90	3.90	0.01		3.90
Recreation Participation-Racket Sports (55561203)	1.03	1.03	1.03	(0.02)		1.00
Recreation Participation-Aquatics (55561204)	0.10	0.10	0.10	0.35		0.45
Recreation Participation-Gymmastics (55561205) Recreation Participation-Performing Arts (55561206)	3.05 1.31	3.05 1.31	3.05 2.31			3.05 2.31
Recreation Participation - Creative/Public Arts (55561207)	0.13	0.13	0.13			0.13
Recreation Participation - Active Adults (55561210)	1.55	1.55	1.55	(0.50)		1.05
Recreation Participation - City Events (55561211)	0.00	0.00	0.00	` '		0.00
Recreation Participation-Family Programs (55561208)	0.89	0.89	0.89	(0.04)		0.85
Recreation Participation-Rentals (55561209)	0.59	0.50	0.50	(0.50)		0.00
Recreation Participation-Roswell Adult Aquatic Center (55561	0.35	0.35	0.35	(0.35)		0.00
Recreation Participation- Adaptive Programs (55561213)	0.00	0.00	0.00	1.00	0.00	1.00
Participant Recreation Fund (555)	18.20	18.10	19.10	(0.10)	0.00	19.00
CDBG or Grant Funding (22570101)	0.50	0.50	1.00	0.00		1.00
Bond Funding (31441000/31541000/31641000)			3.00	0.40		3.40
Worker's Compensation Fund (60115401)	1.00	1.00	1.00	(0.50)		0.50
Group Health Insurance (60215402)	1.20	1.20	1.20	0.50		1.70
Risk Management Fund (60315550)	1.00	1.00	1.00	0.00		1.00
Information Technology Fund (60515351)				10.00	2.00	12.00
	FY 2021	FY 2022	FY 2023	Reorganization	FY 2024	FY 2024
	Revised	Revised	Revised	Changes	Requests/	Positions
GRAND TOTAL ALL FUNDS	Positions 630.00	Positions 632.00	Positions 667.00	0.00	Decreases 52.00	719.00

General Fund

General Fund is the City's primary operating fund and the largest source of day-to-day service delivery. This section will show the summary including base budget adjustments, then funded and unfunded requests by type: Operating, Partner Organizations, Maintenance Capital, One Time Capital, source of funds, and use of funds by line.

FY 2024 General Fund Summary

Beginning fund balance is the balances shown in the prior year's Annual Comprehensive Financial Report, any FY 2023 budget amendments, and estimated use of fund balance in FY 2023. The General Fund has a policy of withholding 25% of recurring operating expenses as a fund balance reserve.

BEGINNING FUND BALANCE	\$ 27,425,191
FY 2024 PROPOSED REVENUES	\$ 98,940,804
PROPOSED EXPENDITURES BY DEPARTMENT	
ADMINISTRATION	12,350,961
COMMUNITY DEVELOPMENT	4,686,211
FINANCE	3,857,068
FIRE	14,773,904
POLICE	30,422,079
RECREATION & PARKS	17,444,457
TRANSPORTATION	10,061,237
CITY-WIDE	2,756,060
PARTNER ORGANIZATIONS	765,759
FY 2024 PROPOSED OPERATING BUDGET	\$ 97,117,736
PROPOSED CAPITAL EXPENDITURES	\$ 3,390,473
FY 2024 TOTAL PROPOSED GENERAL FUND BUDGET	\$ 100,508,209
FUND BALANCE RESERVE REQUIREMENT (25%)	23,412,994
REMAINING FUND BALANCE	\$ 2,444,792

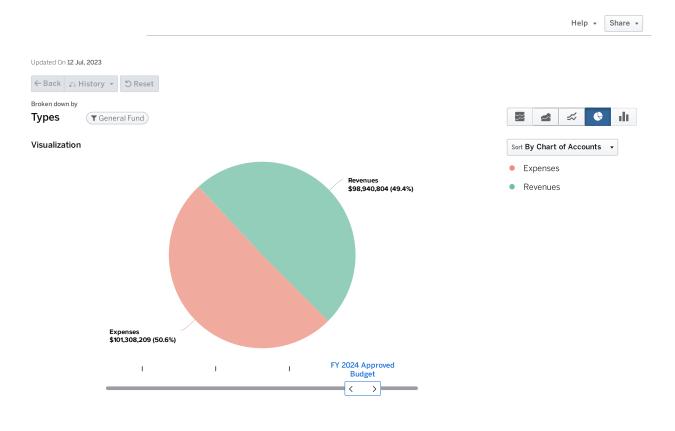
MAJOR FUNDED OPERATING ENHANCEMENTS BY DEPARTMENT

ADMINISTRATION	
Add (1) Full-Time Emergency Management Position at 75% Funding	116,237
Add Funding for New City Website	75,000
Add (1) Full-Time HR Coordinator Position for Employee Relations	91,293
Add (5) Full-Time Court Clerk Positions and Eliminate Contract	(39,114)
Add (1) Full-Time Customer Service Manager Position	167,296
COMMUNITY DEVELOPMENT	
Add (1) Full-Time Code Enforcement Officer Position	104,698
Add (2) Full-Time Enforcement Inspector II Positions	214,146
FIRE	
Fund Year Two of Five Year Full-Time Fire Department Transition Plan - 24 Full-Time Positions	779,302
	_
Add (1) Full-Time Captain of Logistics Position	123,913
POLICE	
Add (2) Full-Time Positions to Expand Crimes Against Children Unit	370,016
Add Funding for Police Reserve Officer Program	140,050
Increase Funding for Ammunition	50,216
Increase Funding for SWAT Range Rental Fees	15,000
Reclassify (1) Position to Create Captain for Uniform Patrol Division	90,982
RECREATION, PARKS, HISTORIC, & CULTURAL AFFAIRS	
Add Funding for Facility and Grounds Maintenance at Holly Hill	85,200
Add (6) Full-Time Landscape & Maintenance Crew Positions	171,520
Add (1) Full-Time Wedding Planner Position for Historic Parks and	
Botanical Gardens	99,392
Add Funding for River Dredging Services Contract	350,000

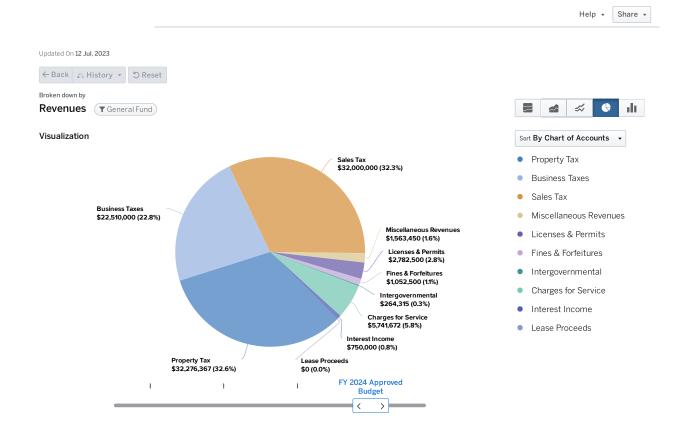
GENERAL FUND CAPITAL PROJECTS BY DEPARTMENT

ADMINISTRATION (IT DIVISION)	
New Human Resources Information System (HRIS) Software	300,000
New Community Development Permit Application Software	175,000
FIRE	
Personal Protective Equipment Replacement Program	220,872
POLICE	
Add (2) Additional Automated License Plate Recognition Devices	48,250
RECREATION, PARKS, HISTORIC, & CULTURAL AFFAIRS	
Dump Truck for New Landscape & Maintenance Crew	90,000
TRANSPORTATION	
Citywide Road Resurfacing and Reconstruction Program	2,000,000
Bridge Maintenance and Safety Program	225,000
Jones Road Bridge Replacement (Design - Total of \$500,000)	300,000
Patcher Truck Replacement	300,000

General Fund Comparison of Current Year Revenues and Expenditures



Source of Current Year Revenues - General Fund



General Fund Current Year Revenues by Account

General Fund Revenue by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Property Tax				
(311100) Real Property - Current Year	\$24,293,857	\$24,906,603	\$25,613,560	\$26,284,915
(311315) Title Ad Valorem Tax (Vehicle)	\$2,998,911	\$4,123,184	\$2,900,000	\$4,000,000
(311340) Intangibles (Reg & Recrd)	\$1,844,067	\$1,183,651	\$900,000	\$480,000
(311300) Personal Property - Current	\$855,813	\$857,973	\$891,714	\$871,424
(311600) Real Estate Trans (intang)	\$562,709	\$578,058	\$420,000	\$180,000
(311110) Public Utility	\$244,117	\$253,330	\$244,395	\$256,752
(319110) Property - Penalty & Interest - Real	\$146,300	\$170,769	\$150,000	\$125,000
(311310) Motor Vehicle	\$107,578	\$97,090	\$97,410	\$78,276
(311305) Personal Property - Prior	\$3,447	\$6,179	\$0	\$0
(311200) Real Property - Prior	\$37,980	-\$82,439	\$0	\$0
PROPERTY TAX TOTAL	\$31,094,779	\$32,094,398	\$31,217,079	\$32,276,367
Sales Tax				
(313100) Local Option Sales Tax	\$26,063,670	\$31,548,282	\$29,500,000	\$32,000,000
SALES TAX TOTAL	\$26,063,670	\$31,548,282	\$29,500,000	\$32,000,000
Business Taxes				
(316200) Insurance Premium Tax	\$7,094,073	\$7,326,426	\$7,472,955	\$7,700,000
(316101) Business & Occupation Tax	\$1,693,863	\$2,592,112	\$6,300,000	\$6,700,000
(311710) Electric Franchise Taxes	\$3,659,017	\$3,721,297	\$3,800,000	\$4,000,000
(314200) Alcoholic Beverage Excise Tax	\$1,161,236	\$1,129,271	\$1,125,000	\$1,125,000
(311750) TV Cable Franchise Taxes	\$1,122,433	\$980,068	\$1,150,000	\$850,000
(311730) Gas Franchise Taxes	\$828,364	\$888,565	\$932,992	\$950,000
(314300) Local Option Mixed Drink Excise Tax	\$494,224	\$591,006	\$525,000	\$735,000
(316300) Financial Institution Tax	\$223,888	\$205,247	\$250,000	\$200,000
(311760) Telephone Franchise Taxes	\$148,684	\$280,201	\$150,000	\$150,000
(316102) Insurance Occupation Tax	\$97,950	\$46,275	\$100,000	\$100,000

(316100) Business & Occupation Tax	-\$800	\$0	FY 2023 Approved Budget	FY 2024 Approved Budg
BUSINESS TAXES TOTAL	\$16,522,932	\$17,760,468	\$21,805,947	\$22,510,00
Charges for Service	¥10,022,002	VIII, 00, 100		V ==,010,0
(341704) Indirect Cost Solid Waste	\$1,128,386	\$992,848	\$1,251,587	\$1,226,2
(341706) Indirect Cost Stormwater	\$633,295	\$668,625	\$705,810	\$701,2
(341705) Indirect Cost Rec Participation Fund	\$434,872	\$441,384	\$458,586	\$523,3
(341703) Indirect Cost Water Fund	\$426,107	\$393,676	\$462,788	\$406,7
(347201) Auditorium Rental Fees	\$85,709	\$71,988	\$85,000	\$1,350,0
(345610) Telecommunication Charges	\$400,110	\$351,033	\$400,000	\$350,0
(341702) Indirect Cost E911	\$260,757	\$249,194	\$281,026	\$155,2
(341707) Indirect Cost Garage	\$135,448	\$173,646	\$145,431	\$152,0
(347202) Other Rental Fees	\$0	\$0	\$0	\$551,5
(343101) Sidewalk Assessments	\$0	\$0	\$360,000	****
(341905) Other/Misc. Fees	\$62,130	\$73,962	\$75,000	\$60,0
(342920) Mountain Park	\$28,639	\$80,977	\$69,685	\$82,2
(345410) Parking Charges	\$37,106	\$37,251	\$46,200	\$53,0
(342120) Accident Reports	\$20,009	\$32,261	\$25,000	\$25,0
(341426) 3% Admin Impact Fees	\$25,702	\$20,218	\$30,000	\$25,0
(343210) Lake Charles - Spec Assess	\$17,000	\$17,000	\$17,000	\$17,0
(346400) Background Check Fees	\$14,162	\$17,710	\$15,000	\$15,0
(342310) Fingerprinting Fees	\$14,102	\$16,700	\$15,000	\$15,0
(342130) False Alarm Fees	\$100	\$31,838	\$0	Ψ10,0
(347901) Gift Shop/Merchandise	\$0	\$0	\$0	\$30,0
(342210) Fire Alarm Fees	\$1,833	\$2,750	\$4,000	ΨΟΟ,
(341915) Charging Station Fees	\$910	\$2,730	\$1,000	\$3,0
(341910) Election Qualify Fees	\$0	\$6,840	\$1,000	φυ,τ
(342140) Expungement Fees	\$350	\$1,420	\$0	
	\$242	\$286	\$0	
(341200) Recording Fees	\$63	\$290	\$0	
(341400) Printing And Duplication Fees (342925) Rapstc Training	\$0	\$300	\$0	
<u> </u>	\$125	\$300	\$0	
(349300) Bad Check Fees CHARGES FOR SERVICE TOTAL	\$3,727,555	\$3,684,434	\$4,448,113	\$5,741,6
Licenses & Permits	ψ3,121,333	φ3,004,434	φ+,++0,113	φυ,/41,0
(323120) Building & Inspection Fees	\$2,292,543	\$1,931,703	\$1,800,000	\$1,800,0
(321110) Alcohol, Beer, Wine License	\$629,085	\$660,755	\$650,000	\$650,0
(323902) Grading Permits	\$180,589	\$292,234	\$175,000	\$200,
				\$35,
(322905) Photo and Film Fees	\$183,688	\$54,512	\$35,000	\$50,0
(322210) Zoning And Land Use	\$65,010	\$51,925	\$40,000 \$25,000	\$30,0
(321130) Liquor Pouring License	\$22,270	\$35,380		\$2,
(322240) Small Cell Technology Permit	\$4,350	\$16,664	\$2,500	
(322230) Sign Permits	\$2,605	\$5,130	\$2,500	\$10,0
(322991) Special Events Fee	\$300	\$15,450	\$1,000	
(321295) Precious Metal Dealer Fee	\$2,427	\$3,621	\$3,000	\$3,0
(321140) Bar Cards (Liquor Handling License)	\$885	\$3,000	\$2,000	\$2,0
(321292) Solicitor Fees	\$1,400	\$400	\$1,000	
(322994) Personal transp veh fee	\$660	\$1,155	\$0	
(322997) Special Events-Grounds Fees	\$0	\$1,000	\$0	
(322995) Fireworks Permits	\$500	\$500	\$0	
(322250) Security Camera Permits	\$0	\$700	\$0	
(322906) False Alarm Permits	\$0	\$50	\$0	
LICENSES & PERMITS TOTAL	\$3,386,313	\$3,074,179	\$2,737,000	\$2,782,
Miscellaneous Revenues				
(391201) Operating Transfer In	\$633,251	\$668,751	\$1,308,251	\$1,334,2
(389115) Settlement	\$1,000,000	\$30,000	\$0	
(381105) Rent Of Property	\$172,356	\$172,356	\$172,000	\$172,0
(392100) Sale Of Assets	\$23,849	\$39,671	\$50,000	\$50,
(383100) Reimbursement From Insura	\$65,474	\$76,786	\$0	
(371004) Gas South Affinity Program	\$32,721	\$13,543	\$20,000	\$7,2
(392300) Sale Of Abandoned Property	\$41,781	\$24,141	\$0	
	¢4.074	\$38,086	\$0	
(389400) Miscellaneous	\$1,274	φ30,000	ψ0	

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(389120) Vendor Reimbursements	\$0	\$3,373	\$0	\$0
(389600) Recording of Abatement	\$0	-\$1,977	\$0	\$0
(389999) Over And Short	-\$1,169	-\$2,169	\$0	\$0
MISCELLANEOUS REVENUES TOTAL	\$1,980,667	\$1,062,761	\$1,550,251	\$1,563,450
Intergovernmental				
(336015) Intergov - Fulton Co	\$3,946,227	\$0	\$0	\$0
(336010) Alpharetta Fire Payments	\$228,335	\$134,764	\$226,741	\$187,215
(336011) Intergovernmental	\$75,239	\$66,771	\$71,000	\$77,100
INTERGOVERNMENTAL TOTAL	\$4,249,801	\$201,535	\$297,741	\$264,315
Fines & Forfeitures				
(351171) Municipal Court Fines	\$914,251	\$1,135,704	\$1,000,000	\$1,000,000
(351940) School Zone Speeding Fines	\$141,406	\$370,882	\$0	\$0
(351174) Munis Admin Fee	\$26,154	\$30,583	\$30,000	\$30,000
(351172) Municipal Court Probation	\$19,556	\$19,834	\$20,000	\$15,000
(351176) Diversion Fee	\$6,005	\$10,335	\$7,000	\$2,500
(351175) Court Related - Other	\$6,306	\$6,593	\$6,000	\$5,000
(351920) Red Light Fines	\$500	\$0	\$0	\$0
(351173) Jail Fees	\$0	\$20	\$0	\$0
FINES & FORFEITURES TOTAL	\$1,114,178	\$1,573,950	\$1,063,000	\$1,052,500
Lease Proceeds				
(393500) Capital Lease Program	\$1,060,260	\$0	\$0	\$0
LEASE PROCEEDS TOTAL	\$1,060,260	\$0	\$0	\$0
Interest Income				
(361000) Interest Revenues	\$283,397	\$411,570	\$500,000	\$750,000
(361010) Unrealized Invest Gains	-\$143,183	-\$1,284,932	\$0	\$0
INTEREST INCOME TOTAL	\$140,214	-\$873,362	\$500,000	\$750,000
TOTAL	\$89,340,368	\$90,126,645	\$93,119,131	\$98,940,804



General Fund Expenditures by Account

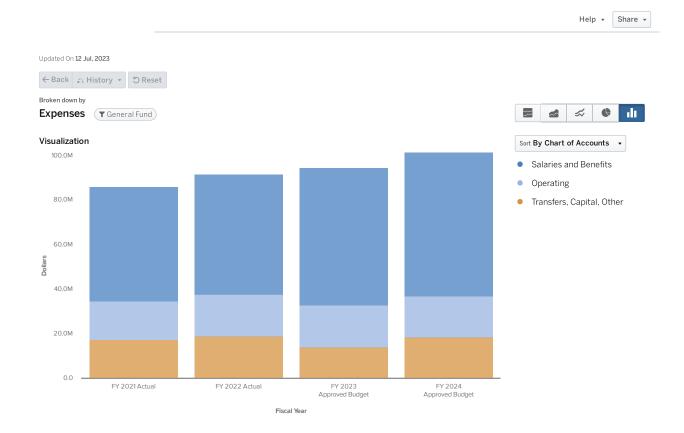
General Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits	1 1 2021 Actual	1 1 2022 Actual	1 1 2020 Approved Bauget	1 1 2024 Approved Budget
	#00 004 0F0	£00.074.700	#00.000.447	MOD 400 004
(511100) Regular Employees	\$28,601,253	\$29,874,798	\$36,236,447	\$38,406,281
(553100) Group Insurance Contribution	\$6,274,779	\$6,917,665	\$7,355,264	\$7,430,923
(511115) Firefighter's Fees	\$6,080,069	\$5,877,208	\$5,580,224	\$4,380,886
(512400) Defined Benefit Retirement	\$4,061,944	\$4,245,563	\$4,467,755	\$4,164,135
(512402) Defined Contribution Retirement	\$1,769,516	\$2,102,680	\$2,879,434	\$3,555,067
(512200) Social Security (FICA)	\$2,145,446	\$2,234,786	\$2,772,278	\$2,835,858
(511105) Part Time Employees	\$623,079	\$746,816	\$900,683	\$860,264
(554100) Workers Comp Contribution	\$600,246	\$608,514	\$573,939	\$573,939
(512300) Medicare	\$504,833	\$523,465	\$648,130	\$663,854
(511300) Overtime	\$374,190	\$490,971	\$546,472	\$524,313
(511110) Elected Officials	\$173,745	\$169,400	\$239,634	\$239,634
(512401) Deferred Compensation	\$157,963	\$176,869	\$195,070	\$208,28
(511102) Merit Contingency	\$0	\$0	\$0	\$620,382
(511200) Temporary Employees	\$80	\$0	\$0	\$323,000
(512500) Tuition Reimbursements	\$34,058	\$36,489	\$40,000	\$35,000
(512920) Other Benefits	\$14,350	\$8,450	\$15,000	\$25,000
(511400) Other Compensation	\$11,416	\$4,675	\$15,000	\$0
(512904) Employee Assistance Program	\$0	\$0	\$17,000	\$0
(511250) Seasonal Employees	\$240	\$0	\$0	\$0
(511101) Budgeted Salary Savings	\$0	\$0	-\$633,540	-\$387,766
SALARIES AND BENEFITS TOTAL	\$51,427,207	\$54,018,348	\$61,848,790	\$64,459,057
Operating				
(531230) Electricity	\$2,576,111	\$2,599,046	\$2,665,607	\$2,680,636
(521400) Contract Services	\$914,102	\$1,186,484	\$1,472,964	\$3,500,17

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budge
(522220) Vehicle Fleet Rate	\$1,238,097	\$1,690,909	\$1,559,916	\$1,530,462
(523210) Communication Services	\$1,893,735	\$1,552,721	\$1,519,667	\$831,348
(531105) Supplies	\$1,232,330	\$1,240,754	\$1,248,793	\$1,360,37
(522205) Repairs And Maintenance	\$1,117,218	\$1,173,359	\$1,063,515	\$1,183,586
(523810) Software Licenses, Fees, and Maintenance	\$1,305,608	\$1,406,838	\$1,725,914	\$0
(521201) Professional Services	\$887,116	\$1,050,041	\$826,782	\$1,455,433
(531270) Gasoline/ Diesel	\$625,227	\$946,658	\$780,457	\$946,753
(531215) Stormwater Fees	\$693,464	\$710,173	\$827,007	\$909,51
(531615) Computer Equipment-Operating	\$534,644	\$607,483	\$755,830	\$0
(531210) Water / Sewerage	\$356,438	\$410,077	\$409,350	\$422,556
(522130) Custodial	\$234,082	\$322,683	\$370,560	\$482,684
(531720) Uniforms	\$267,836	\$296,030	\$352,677	\$374,629
(531605) Machinery And Equipment-Operating	\$325,564	\$335,841	\$304,953	\$324,600
(522140) Maintenance - Grounds	\$303,572	\$311,502	\$369,651	\$209,000
(521202) Legal	\$427,265	\$560,295	\$100,000	\$57,95
(522320) Rental Of Equipment And Vehicles	\$512,311	\$373,839	\$162,947	\$35,564
(523700) Education And Training	\$93,400	\$123,349	\$230,750	\$284,42
(523901) Bank Fees / Charges	\$289,117	\$333,078	\$27,000	\$25,500
(523500) Travel	\$36,287	\$163,240	\$191,407	\$258,017
(521300) Technical Services	\$153,714	\$135,791	\$211,007	\$117,70
(521203) Animal Control	\$148,815	\$132,342	\$158,000	\$150,000
(523220) Postage	\$135,878	\$161,585	\$156,662	\$130,63
(531220) Natural Gas	\$133,889	\$142,223	\$130,383	\$146,76
(523902) Sanitation Services	\$124,631	\$127,923	\$135,119	\$138,74
(531115) Recreation Supplies	\$108,828	\$108,754	\$145,756	\$87,45
(523600) Dues And Fees	\$111,264	\$91,381	\$143,494	\$103,54
(522310) Rental Of Land And Buildings	\$109,482	\$87,908	\$138,320	\$93,18
(531610) Furniture/Fixtures-Operating	\$30,649	\$70,922	\$118,030	\$111,72
(523300) Advertising	\$34,551	\$61,190	\$74,700	\$91,99
(523400) Printing And Binding	\$53,623	\$40,521	\$57,400	\$76,46
(531400) Books And Periodicals	\$47,363	\$43,733	\$58,761	\$49,48
(522110) Disposal	\$56,671	\$44,273	\$31,000	\$43,00
(531620) Communication Equipment-Operating	\$18,664	\$33,237	\$23,667	\$21,03
(531250) Oil	\$10,644	\$31,375	\$17,310	\$17,94
(523852) Instruction Fees	\$5,180	\$1,750	\$17,825	\$51,00
(531310) Hospitality And Events	\$6,548	\$13,064	\$21,000	\$30,45
(523851) Contracted Temporary Labor	\$16,497	\$45,738	\$2,000	\$
(522210) Vehicle Repair	\$14,023	\$14,085	\$9,420	\$11,78
(523100) Property And Liability Insurance	\$10,996	\$10,996	\$10,996	\$11,00
(531315) Food	\$2,311	\$7,212	\$9,350	\$19,65
(539999) Special Events Contra	\$0	\$18,200	\$14,200	\$
(531131) Mayor's Expenses	\$1,833	\$11,645	\$7,000	\$7,00
(531240) Bottled Gas	\$3,740	\$4,255	\$7,540	\$11,20
(523800) Licenses	\$3,064	\$217	\$7,155	\$7,88
(531150) Computer Supplies	\$6,979	\$1,753	\$3,500	\$
(531130) Officials Expenses	\$2,750	\$2,002	\$3,000	\$3,00
(539998) P-card Initial Allocation	\$36	\$870	\$0	\$
(531710) Vietnam Memorial Bricks	\$42	\$64	\$250	\$25
(531120) Vehicle Parts And Supplies	\$0	\$100	\$0	\$
PERATING TOTAL	\$17,216,189	\$18,839,509	\$18,678,592	\$18,406,06
ransfers, Capital, Other				
(611350) Transfers Out - Cap Projects	\$12,055,063	\$9,367,865	\$7,573,233	\$4,590,47
(581100) Principal- Long Term Debt	\$1,468,577	\$5,133,567	\$2,009,868	\$1,172,79
(611361) Transfer Out - Fleet Capital	\$1,110,801	\$1,385,657	\$1,696,616	\$2,088,53
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$5,186,61
(552400) Risk/Liability Contribution	\$1,086,340	\$1,381,452	\$1,213,950	\$1,335,09
(579001) Contingency Operating	\$0	\$0	\$0	\$2,700,00
(611355) Transfer Out - Participant Rec	\$858,061	\$791,384	\$808,586	\$141,51
(611354) Transfer Out - E911	\$0	\$290,000	\$480,795	\$842,18
(582100) Interest - Long Term Debt	\$212,077	\$173,687	\$110,190	\$210,569
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	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(572010) Payments To Local Nonprofits	\$212,239	\$187,761	\$0	\$0
(573000) Payments To Local Small Businesses	\$200,000	\$0	\$0	\$0
(611351) Transfer Out - Fed Grant	\$154,205	\$29,434	\$0	\$0
(611362) Operating Transfer-CDBG	\$115,686	\$0	\$0	\$0
(611360) Transfer Out - Group Insurance	\$25,000	\$25,000	\$25,000	\$25,000
(611359) Transfer Out - Fleet	\$0	\$29,454	\$0	\$0
(611353) Transfer Out - Solid Waste	\$3,319	\$1,119	\$351	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$17,501,368	\$18,950,481	\$14,118,889	\$18,443,085
TOTAL	\$86,144,764	\$91,808,337	\$94,646,271	\$101,308,209

General Fund Expenditures by Type



The Administration and Citywide Department is made of many different offices and divisions. Each unique, but all working together to provide service to our internal and external customers.

Administration and Citywide Department Services

City Clerk

Serves as the official record keeper for the City and is here to serve the community making sure everyone has easy access to these records. This division manages all Open Record Requests; Develops agendas for all Mayor and Council meetings, and Committee meetings; Posts and publishes documents to comply with state requirements; Records all meetings; Develops and publishes all meeting minutes to ensure compliance with the Georgia Sunshine Laws; Helps facilitate all Alcohol Beverage Licensing Board meetings; Ensures all Boards and Commissions meetings comply with requirements and informs Mayor and Council on term expirations and limits; Serves as the local superintendent for Fulton County (FC) Elections for Roswell by complying with all state requirements, including qualifying all candidates, collecting fees, ensuring all candidates file all campaign and finance forms, and then files everything with the Ethics Office.

Communications

Serves as the public relations and marketing arm for the City of Roswell. This division's focus is maintaining the positive reputation of the City through public relations and on promoting, educating and informing Roswell residents about the programs, services, projects and all things city government that are important in their daily lives. This division manages all City of Roswell social media communication, the City's website, roswellgov.com, and also produces, shoots, and edits videos for the City's social media sites including Roswell's official YouTube channel. Additionally, they stream all Roswell Mayor and Council official meetings. Outreach programs include the CORE Community Program where a group of residents attend a 9-week behind the scenes look at how the City operates; Publications such as the Mayor's Newsletters, Roswell Connections; and they are out in the community at large scale events such as Alive in Roswell.

Court Services (includes Probation and Municipal Judge)

Court Services provides high quality customer service while accomplishing the duties incumbent by the City Charter and laws of the State of Georgia, thereby maintaining the public's respect, confidence, and satisfaction. Services within this division include the processing of all citations handled through the Court; Maintains and prepares all of the Municipal dockets; Receives all court documents and defendant correspondence, issues warrants, updates criminal histories, closes cases, and records the disposition of each case. Probation serves the Roswell Municipal Court by enforcing sentences given to defendants on probation. Probation officers manage an assigned caseload of probationers and explain rules to new probationers, ensure documents are correct and completed thoroughly, and maintain communication throughout the process. They are also required to obtain and serve warrants when the probationer has violated their probation sentence.

Economic Development

Manages economic development activities for the City of Roswell. Under the administrative supervision of the City Administrator, works closely with the Mayor and Council, all City departments, partner-organizations, and outside public and private entities to pursue and secure economic development opportunities advantageous to the City. At the direction of the Mayor and Council, develops and implements economic development strategy and objectives for the City; Leads short and long-range economic development plans and policies to encourage business growth, retention, and attraction; Promotes business growth, retention and attraction to secure a strong revenue base for the City; Oversees the creation and implementation of a City Master Plan; and performs market research and gathers economic data and provides policy recommendations to the Mayor and Council.

Facility Maintenance

Manages the activities necessary to operate and maintain City-owned buildings and facilities in a safe and effective manner. Services include: Repairs and maintains structures, equipment, and systems (HVAC, electrical, plumbing, etc.); Manages Facilities Condition Assessment (FCA) program - citywide capital project funded to maintain City owned and operated buildings; Manages ADA Transition Plan - citywide project to enhance ADA compliance; Manages janitorial services contracts for eight (8) City facilities; Manages on-call contracts (i.e. annual fire extinguisher inspections, plumbing, electrical, HVAC, painting, City Hall vending machines, etc.); Manages remodeling projects; Manages room reservations, room set up, and support services for meetings and events at City Hall; and Mail services - deliver mail, packages, deliveries.

Geographic Information Systems (GIS)

Utilizes location intelligence to support the function of all City Departments and Divisions by providing tools, applications, and data to staff, elected officials, and the public, making Roswell more efficient as an organization and more transparent as a local government. Services include: Location Intelligence / Geospatial Analysis; Innovation; GIS Application Development; Mapping / Cartography; Online GIS/Mapping (Tools & Analysis) and Maintenance; EOC Support; Economic Development Support; Large and Small Format Hardcopy Printing; GIS Data Creation & Acquisition (Critical, Relevant, & Reference); GIS Data & Database Maintenance; GIS Data Dissemination; and GIS User Support.

Grants

The Grants Division secures, administers, implements, and closes-out an array of grant-funded projects that enhance the quality of life for all Roswell citizens. Each year, the City seeks funding from federal, state, county, and local government sources, as well as private foundations and corporate sources. Two important federal grants are the municipal Community Development Block Grant (CDBG, CDBG-CV), and the HOME Investment Partnership entitlement programs. This division provides technical assistance, grant writing and grant management services to City departments to create high quality, creative, innovative, and well-thought-out grant proposals to support the Community's vision and further City goals. The Division can also aid in compliance and programmatic reporting efforts alongside departmental staff, which is critical because failure to comply with federal, state and local funding requirements can result in the loss of all federal funds for the City.

Human Resources

The Human Resources Division endeavors to be the employer of choice. We aim to promote an equitable and engaging work environment so employees can do their best work and make a difference for the people and communities we serve. The department provides solution-focused high-quality services to all City employees and departments and works collaboratively with department leaders to align policies, practices, and programs citywide to attract, develop, retain, and reward a talented and diverse workforce. Services within this division include compensation and classification, benefits, workers' compensation, FMLA, wellness program, payroll, leave administration, training and development, the City's deferred compensation plan, labor relations, employee engagement, anti-harassment policies, and workforce analytics.

Information Technology

Assists in fulfilling organizational goals and is committed to empowering city employees and the public with technology and services that facilitate effective processes, collaboration, communication, and excellent service. Services within this division include technology repair and maintenance; Strategic consulting and advisement on the selection and implementation of technology; Use case building and training of technologies; Network and communication implementation and support; Enabling internet data voice and wireless lines for all city employees; Security by implementing technology, practices, and training to protect city data assets; IT hardware and software procurement; and Asset inventory and management.

Legal

Provides sound, timely legal advice to elected officials as well as the various departments of the City by representing, defending, and/or overseeing representation of the City in all litigation matters. This division also reviews, revises and/or negotiates contracts on behalf of the City; Attends Council, Committee and/or Boards and Commission meetings in order to advise on legal matters; Drafts necessary legal opinions, ordinances, resolutions and memoranda as requested; Issues all Alcoholic Beverage Licenses within the City; Oversees all liability and casualty insurance matters for the City; Negotiates real estate acquisitions with approval of Mayor and Council; Assists with employment matters within the City departments; Assists with Open Records Requests; Approves all Police Department media requests for Open records; Maintains City of Roswell's Systematic Alien Verification System; and performs necessary reporting in order to maintain City's Qualified Governmental status.

Security

Provides security for employees, elected officials, citizens and visitors to Roswell's Municipal complex and other assigned buildings and special events. Services within this division include active monitoring both in person and through on site video to minimize potential threats; Assists the HR department to insure peaceful transitions in the event of staff dismissal; Acts as First Responder to improve response times for medical emergencies; Provides secure money transport from departments to Finance.

Administration and Citywide Expenditures by Fund

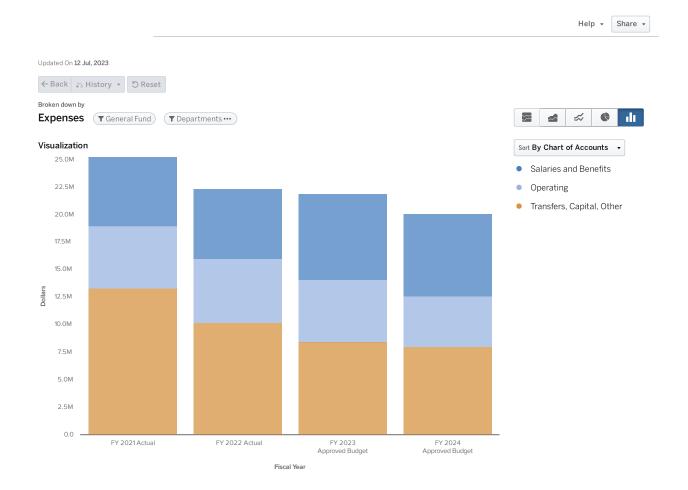
Category	2024
General Fund	\$20,063,253.00
Group Health Insurance Fund	\$11,873,226.00
Information Technology Fund	\$6,555,078.00
Risk Management Fund	\$1,743,356.00
Capital Project Fund	\$1,675,000.00
Other	\$3,520,238.00

Administration and Citywide Expenditures by Category

)noroting (1)	1,296,561.00
Operating \$1	2,147,097.00
ransfers, Capital, Other \$1	1,986,493.00

Here is a summary of the Administration Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail. This table shows the three main categories of expenditures within the Administration Department across all funds. Click on the table to explore in greater detail.

Administration and Citywide General Fund Expenditures by Type



Administration and Citywide General Fund Expenditures by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$3,853,848	\$3,749,405	\$4,771,401	\$4,696,162
(511102) Merit Contingency	\$0	\$0	\$0	\$66,852
(511101) Budgeted Salary Savings	\$0	\$0	-\$49,878	-\$141,101
(511110) Elected Officials	\$173,745	\$169,400	\$239,634	\$239,634
(511400) Other Compensation	\$11,416	\$4,675	\$15,000	\$0
(511105) Part Time Employees	\$249,856	\$265,020	\$333,885	\$263,874
(511200) Temporary Employees	\$80	\$0	\$0	\$0
(511250) Seasonal Employees	\$240	\$0	\$0	\$0
(511300) Overtime	\$2,139	\$3,123	\$11,000	\$4,000
(512500) Tuition Reimbursements	\$34,058	\$36,489	\$40,000	\$35,000
(512200) Social Security (FICA)	\$248,114	\$249,290	\$332,356	\$324,553
(512300) Medicare	\$60,134	\$58,820	\$77,655	\$75,897
(512400) Defined Benefit Retirement	\$514,375	\$590,956	\$561,477	\$475,502
(512401) Deferred Compensation	\$24,249	\$27,728	\$31,040	\$30,323
(512402) Defined Contribution Retirement	\$260,646	\$309,851	\$419,641	\$489,488
(512920) Other Benefits	\$14,350	\$8,450	\$15,000	\$25,000
(553100) Group Insurance Contribution	\$783,283	\$840,903	\$962,096	\$835,245
(554100) Workers Comp Contribution	\$12,576	\$12,750	\$28,186	\$28,186
SALARIES AND BENEFITS TOTAL	\$6,243,109	\$6,326,860	\$7,788,493	\$7,448,615
Operating				

		FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
	(521201) Professional Services	\$596,568	\$683,051	\$506,732	\$785,943
	(521202) Legal	\$424,515	\$560,295	\$100,000	\$57,953
	(521300) Technical Services	\$52,893	\$55,068	\$55,890	\$79,502
	(521400) Contract Services	\$643,706	\$1,002,173	\$1,273,656	\$1,746,213
622210 Verbice Pepair \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	(522130) Custodial	\$131,945	\$127,193	\$142,500	\$227,200
	(522205) Repairs And Maintenance	\$415,914	\$285,993	\$369,694	\$363,479
	(522210) Vehicle Repair	\$0	\$0	\$60	\$0
(\$23200) Postage	(522310) Rental Of Land And Buildings	\$99,402	\$74,608	\$122,120	\$61,980
(623000) Arbertsing	(522320) Rental Of Equipment And Vehicles	\$376,743	\$278,982	\$33,083	\$6,064
	(523220) Postage	\$3,822	\$3,963	\$7,098	\$5,900
	(523300) Advertising	\$6,343	\$10,187	\$11,700	\$27,000
SC230000 Dues And Fees	(523400) Printing And Binding	\$6,949	\$4,059	\$5,600	\$40,268
	(523500) Travel	\$4,181	\$54,668	\$58,905	\$78,769
G23800 Licenses	(523600) Dues And Fees	\$67,815	\$39,607	\$72,905	\$54,991
	(523700) Education And Training	\$12,916	\$24,566	\$90,850	\$114,548
	(523800) Licenses	\$170	\$0	\$0	\$78
(923902) Sanitation Services		\$1,097,746	\$1,133,890	\$1,363,007	\$0
(923902) Sanitation Services	, , , , , , , , , , , , , , , , , , , ,	\$0			\$0
(531105) Supplies \$91,249 \$108,980 \$121,217 \$1 (531130) Officials Expenses \$2,750 \$2,002 \$3,000 (531130) Moro's Expenses \$1,833 \$11,645 \$7,000 (531150) Computer Supplies \$2,860 \$1,336 \$3,500 (531310) Hospitality And Events \$3,201 \$9,250 \$15,000 (531400) Books And Periodicals \$36,917 \$35,538 \$40,455 \$3 (53160) Machinery And Equipment-Operating \$8,957 \$6,611 \$46,555 \$3 (531610) Furniture-Fixtures-Operating \$1,507 \$15,395 \$12,500 \$3 (531620) Communication Equipment-Operating \$35,502 \$31,271 \$49,700 \$3 (531620) Communication Equipment-Operating \$2,300 \$7,632 \$2,250 \$3 (53120) Communication Services \$35,502 \$31,533 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 \$4,600 <t< td=""><td></td><td></td><td></td><td></td><td>\$56,200</td></t<>					\$56,200
(531130) Officials Expenses \$2,750 \$2,002 \$3,000 (531131) Mayor's Expenses \$1,833 \$11,645 \$7,000 (531150) Computer Supplies \$2,880 \$1,386 \$3,500 (531310) Hospitality And Events \$3,201 \$9,250 \$15,000 (531315) Food \$694 \$575 \$1,000 (531400) Books And Periodicals \$3,917 \$35,538 \$40,450 \$5 (53160) Machinery And Equipment-Operating \$9,597 \$6,611 \$46,555 \$3 (531610) Furniture/Futures-Operating \$1,507 \$15,395 \$12,500 \$3 (531615) Computer Equipment-Operating \$35,002 \$31,271 \$49,700 \$3 (531620) Communication Equipment-Operating \$3,5002 \$3,127 \$49,700 \$3 (531620) Communication Services \$4,554 \$2,588 \$5,500 \$3 (532220) Vehicle Fleet Rate \$17,745 \$15,748 \$4,000 \$3 (523221) Deminication Services \$967,018 \$36,818 \$53,0770 \$3 \$3 \$4 \$3	· ,	·			\$139,403
					\$3,000
(331150) Computer Supplies \$2,880 \$1,386 \$3,500 \$15,000		\$1,833	\$11,645	\$7,000	\$7,000
S31310 Hospitality And Events					\$0
(531315) Food \$694 \$675 \$1,000 (531400) Books And Periodicals \$36,917 \$35,538 \$40,450 \$36,31400 (531400) Books And Periodicals \$36,917 \$35,538 \$40,450 \$36,31400 (531610) Furniture/Fixtures-Operating \$1,5007 \$15,395 \$12,500 \$36,31610 (531610) Computer Equipment-Operating \$35,002 \$31,271 \$49,700 \$49,700 (531620) Communication Equipment-Operating \$2,300 \$7,632 \$2,250 (531720) Uniforms \$4,554 \$2,588 \$5,500 (522220) Vehicle Fleet Rate \$17,745 \$15,748 \$4,400 (522220) Vehicle Fleet Rate \$17,745 \$15,748 \$4,400 (522210) Communication Services \$967,018 \$39,818 \$530,770 (523210) Communication Services \$967,018 \$63,618 \$50,770 (531210) Water / Sewerage \$31,153 \$34,467 \$42,196 \$36,631 (531215) Stormwater Fees \$14,334 \$14,681 \$17,069 \$4,631,631 (531220) Natural Gas \$7,672		·			\$16,550
(531400) Books And Periodicals \$36,917 \$35,538 \$40,450 \$ (531605) Machinery And Equipment-Operating \$9,597 \$6,611 \$46,555 \$ (531605) Machinery And Equipment-Operating \$15,007 \$15,395 \$12,500 \$ (531615) Computer Equipment-Operating \$35,002 \$31,271 \$49,700 \$ (531620) Communication Equipment-Operating \$2,300 \$7,632 \$2,250 \$ (531620) Communication Equipment-Operating \$2,300 \$7,632 \$2,250 \$ (531720) Uniforms \$4,554 \$2,588 \$5,500 \$ (531720) Uniforms \$4,554 \$2,588 \$5,500 \$ (532220) Vehicle Fleet Rate \$17,745 \$15,748 \$4,400 \$ (532210) Communication Services \$997,018 \$636,818 \$55,077 \$ (53120) Water / Sewerage \$31,153 \$34,675 \$7,000 \$ (531210) Water / Sewerage \$31,153 \$34,467 \$42,196 \$ (53120) Water / Sewerage \$31,153 \$34,467 \$42,196 \$ (53120) Water / Sewerage \$31,433 \$34,467 \$42,196 \$ (531220) Water / Sewerage \$14,841 \$43,868 \$45,000 \$ (631220) Water / Sewerage \$14,841 \$43,868 \$45,000 \$ (631220) Water / Sewerage					\$4,000
(531605) Machinery And Equipment-Operating \$9,997 \$6,611 \$46,555 \$ (531610) Furniture/Fixtures-Operating \$1,507 \$15,395 \$12,500 \$ (531610) Furniture/Fixtures-Operating \$15,007 \$15,395 \$12,500 \$ (531610) Furniture/Fixtures-Operating \$35,002 \$31,271 \$49,700 \$ (531620) Communication Equipment-Operating \$2,500 \$31,271 \$49,700 \$ (531720) Uniforms \$45,554 \$2,588 \$5,500 \$ (531720) Uniforms \$45,554 \$2,588 \$5,500 \$ (531720) Uniforms \$45,554 \$2,588 \$55,000 \$ (531720) Uniforms \$45,554 \$2,588 \$55,000 \$ (523210) Communication Services \$957,018 \$636,818 \$530,770 \$ (523210) Communication Services \$957,018 \$636,818 \$530,770 \$ (523210) Communication Services \$957,018 \$636,818 \$530,770 \$ (533210) Communication Services \$957,018 \$636,818 \$530,770 \$ (533210) Communication Services \$957,018 \$636,818 \$530,770 \$ (531210) Communication Services \$34,467 \$34,198 \$34,190 \$ (531216) Communication Services \$34,148 \$34,190 \$ (531210) Communication Services	· · · · ·				\$39,120
(531610) Furniture/Fixtures-Operating \$1,507 \$15,395 \$12,500 \$15,305	,				\$38,805
(531615) Computer Equipment-Operating \$35,002 \$31,271 \$49,700 (531620) Communication Equipment-Operating \$2,300 \$7,632 \$2,250 (531720) Uniforms \$4,554 \$2,588 \$5,500 (522220) Vehicle Fleet Rate \$17,745 \$15,748 \$4,400 (5232210) Communication Services \$957,018 \$63,818 \$530,700 (531210) Mater / Sewerage \$31,153 \$6,754 \$7,000 (531210) Water / Sewerage \$11,334 \$14,681 \$17,069 \$36 (531220) Natural Gas \$48,741 \$43,968 \$45,000 \$46 (531250) Oil \$56 \$367 \$149 \$36 (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680 \$5 (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680 \$5 (531270) Gasoline/ Diesel \$6,74,218 \$5,821,408 \$5,601,42 \$4,5 (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,60 \$5 (531270) Ribural Gasoline/ Diesel \$1,000 \$9,000 \$0<					\$18,300
(631620) Communication Equipment-Operating \$2,300 \$7,632 \$2,250 (631720) Uniforms \$4,554 \$2,588 \$5,500 (622220) Vehicle Fieet Rate \$17,745 \$15,748 \$4,400 (622220) Vehicle Fieet Rate \$17,745 \$15,748 \$4,400 (623210) Communication Services \$957,018 \$336,818 \$530,770 (623210) Water / Sewerage \$31,153 \$34,467 \$7,000 (531210) Water / Sewerage \$31,153 \$34,467 \$42,196 \$ (531220) Natural Gas \$48,741 \$43,968 \$45,000 \$ (531230) Electricity \$405,951 \$421,644 \$428,422 \$4 (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680 \$ (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680	· · · · · · · · · · · · · · · · · · ·				\$0
(531720) Uniforms \$4,554 \$2,588 \$5,500 (522220) Vehicle Fleet Rate \$17,745 \$15,748 \$4,400 (523210) Communication Services \$957,018 \$636,818 \$530,770 (523210) Uniforms \$6,613 \$6,754 \$7,000 (531210) Water / Sewerage \$31,153 \$34,677 \$42,196 \$36,613 (531215) Stormwater Fees \$14,334 \$14,681 \$17,069 \$36,613 (531220) Natural Gas \$48,741 \$43,968 \$45,000 \$36,631230) Electricity \$405,951 \$421,644 \$428,422 \$46,631250) Oil \$56 \$367 \$149 (531270) Gasoline/ Disel \$7,672 \$11,030 \$9,680 \$36,631250) Oil \$5,674,218 \$5,821,408 \$5,660,742 \$4,5 (531270) Gasoline/ Disel \$7,672 \$11,030 \$9,680 \$36,63 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36,630 \$36					\$0
(622220) Vehicle Fleet Rate \$17,745 \$15,748 \$4,400 (523210) Communication Services \$997,018 \$636,818 \$530,770 (523210) Mank Fees / Charges \$6,613 \$6,754 \$7,000 (531210) Water / Sewerage \$31,153 \$34,467 \$42,196 \$3631215) (531215) Stormwater Fees \$14,334 \$14,881 \$17,069 \$3631230) (531220) Natural Gas \$48,741 \$43,968 \$45,000 \$4631250) (531250) Electricity \$405,951 \$421,644 \$428,422 \$464 (531250) Gasoliner Diesel \$7,672 \$11,030 \$9,680 \$3631270) (531270) Gasoliner Diesel \$7,672 \$11,030 \$9,680 \$3631270) (531270) Gasoliner Diesel \$5,674,218 \$5,821,408 \$5,660,742 \$4,5 **Transfers, Capital, Other \$63360 \$9 \$0 \$5 (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1	· , , , , , , , , , , , , , , , , , , ,				\$8,800
(523210) Communication Services \$957,018 \$636,818 \$530,770 (523901) Bank Fees / Charges \$6,613 \$6,754 \$7,000 (531210) Water / Sewerage \$31,153 \$34,467 \$42,196 \$ (531215) Stormwater Fees \$14,334 \$14,681 \$17,069 \$ (531220) Natural Gas \$48,741 \$43,968 \$45,000 \$ (531230) Electricity \$405,951 \$421,644 \$428,422 \$4 (531250) Oil \$56 \$367 \$149 \$ (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680 \$ (53998) P-card Initial Allocation \$0 \$790 \$0 \$ OPERATING TOTAL \$5,674,218 \$5,821,408 \$5,660,742 \$4,5 Transfers, Capital, Other \$5,560,7421 \$5,821,408 \$5,660,742 \$4,5 (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1 (611351) Transfer Cu					\$5,200
(523901) Bank Fees / Charges \$6,613 \$6,754 \$7,000 (531210) Water / Sewerage \$31,153 \$34,467 \$42,196 \$ (531215) Stormwater Fees \$14,334 \$14,681 \$17,069 \$ (531220) Natural Gas \$48,741 \$43,968 \$45,000 \$ (531230) Electricity \$405,951 \$421,644 \$428,422 \$4 (531250) Oil \$56 \$367 \$149 \$ (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680 \$ (53998) P-card Initial Allocation \$0 \$790 \$0 \$ OPERATING TOTAL \$5,674,218 \$5,821,408 \$5,660,742 \$4,5 Transfers, Capital, Other \$5,660,742 \$14,918 \$119,813 \$1 (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1 (51305) Transfers Out - Cap Projects \$12,055,063 \$9,240,002 \$7,573,233 \$4,5	· ,				\$3,780
(531210) Water / Sewerage \$31,153 \$34,467 \$42,196 \$ (531215) Stormwater Fees \$14,334 \$14,681 \$17,069 \$ (531220) Natural Gas \$48,741 \$43,968 \$45,000 \$ (531230) Electricity \$405,951 \$421,644 \$428,422 \$4 (531250) Oil \$56 \$367 \$149 \$ (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680 \$ (53998) P-card Initial Allocation \$0 \$790 \$0 OPERATING TOTAL \$5,674,218 \$5,821,408 \$5,660,742 \$4,5 Transfers, Capital, Other (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (551300) Inform	,				\$5,500
(531215) Stormwater Fees \$14,334 \$14,681 \$17,069 \$ (531220) Natural Gas \$48,741 \$43,968 \$45,000 \$ (531230) Electricity \$405,951 \$421,644 \$428,422 \$4 (531270) Gasoline/ Diesel \$56 \$367 \$149 (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680 \$ (539998) P-card Initial Allocation \$0 \$790 \$0 OPERATING TOTAL \$5,674,218 \$5,821,408 \$5,660,742 \$4,5 Transfers, Capital, Other (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1 (611351) Transfers Out - Cap Projects \$12,055,063 \$9,240,002 \$7,573,233 \$4,5 (611361) Transfer Out - Fied Grant \$125,899 \$29,434 \$0 \$0 (61362) Operating Transfer-CDBG \$115,686 \$0 \$0 \$0 (572010) Payments To Local Nonprofits \$212,239	<u> </u>				\$58,929
Salazan Sala	<u> </u>				\$18,776
(531230) Electricity \$405,951 \$421,644 \$428,422 \$4 (531250) Oil \$56 \$367 \$149 \$4 (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680 \$ (539998) P-card Initial Allocation \$0 \$790 \$0 OPERATING TOTAL \$5,674,218 \$5,821,408 \$5,660,742 \$4,5 Transfers, Capital, Other (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1 (611350) Transfers Out - Cap Projects \$12,055,063 \$9,240,002 \$7,573,233 \$4,5 (611351) Transfer Out - Fed Grant \$125,899 \$29,434 \$0 \$0 (611361) Transfer Out - Fieet Capital \$259,809 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088	,				\$48,000
(531250) Oil \$56 \$367 \$149 (531270) Gasoline/ Diesel \$7,672 \$11,030 \$9,680 \$ (53998) P-card Initial Allocation \$0 \$790 \$0 OPERATING TOTAL \$5,674,218 \$5,821,408 \$5,660,742 \$4,5 Transfers, Capital, Other (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1 (611350) Transfers Out - Cap Projects \$12,055,063 \$9,240,002 \$7,573,233 \$4,5 (611351) Transfer Out - Fed Grant \$125,899 \$29,434 \$0 (611361) Transfer Out - Fleet Capital \$259,809 \$61,088 \$61,088 \$ (611362) Operating Transfer-CDBG \$115,686 \$0 \$0 \$0 (572010) Payments To Local Small Businesses \$200,000 \$0 \$0 \$0 (579001) Contingency Operating \$0 \$0 \$2,7 \$0 \$2,7 (581100) Principal- Long Term Debt	· · · ·				\$449,092
\$7,672 \$11,030 \$9,680 \$0 \$0 \$0 \$0 \$0 \$0 \$0					\$177
Some	,				\$13,121
OPERATING TOTAL \$5,674,218 \$5,821,408 \$5,660,742 \$4,5 Transfers, Capital, Other (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1 (611350) Transfers Out - Cap Projects \$12,055,063 \$9,240,002 \$7,573,233 \$4,5 (611351) Transfer Out - Fed Grant \$125,899 \$29,434 \$0 (611361) Transfer Out - Fleet Capital \$259,809 \$61,088 \$61,088 \$ (611362) Operating Transfer-CDBG \$115,686 \$0 \$0 \$0 (572010) Payments To Local Nonprofits \$212,239 \$187,761 \$0 \$0 (573000) Payments To Local Small Businesses \$200,000 \$0 \$0 \$2,7 (581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 \$2,7 (582100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969 \$37,969	,				\$10,12
Transfers, Capital, Other \$0 \$0 \$0 \$5 (551300) Information Technology Charges - Internal \$0 \$0 \$0 \$5 (552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1 (611350) Transfers Out - Cap Projects \$12,055,063 \$9,240,002 \$7,573,233 \$4,5 (611351) Transfer Out - Fed Grant \$125,899 \$29,434 \$0 \$0 (611361) Transfer Out - Fleet Capital \$259,809 \$61,088 \$61,088 \$ (611362) Operating Transfer-CDBG \$115,686 \$0 \$0 \$0 (572010) Payments To Local Nonprofits \$212,239 \$187,761 \$0 \$0 (573000) Payments To Local Small Businesses \$200,000 \$0 \$0 \$0 (579001) Contingency Operating \$0 \$0 \$0 \$2,7 (581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 (582100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969	,				\$4,583,641
(551300) Information Technology Charges - Internal \$0 \$0 \$5 (552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1 (611350) Transfers Out - Cap Projects \$12,055,063 \$9,240,002 \$7,573,233 \$4,5 (611351) Transfer Out - Fed Grant \$125,899 \$29,434 \$0 (611361) Transfer Out - Fleet Capital \$259,809 \$61,088 \$6		40,014,210	Ψ0,021,400	ψ0,000,74 <u>2</u>	ψ4,303,04
(552400) Risk/Liability Contribution \$113,960 \$144,918 \$119,813 \$1 (611350) Transfers Out - Cap Projects \$12,055,063 \$9,240,002 \$7,573,233 \$4,5 (611351) Transfer Out - Fed Grant \$125,899 \$29,434 \$0 (611361) Transfer Out - Fleet Capital \$259,809 \$61,088 \$61,088 \$61,088 \$61,088 \$61,088 \$0 (611362) Operating Transfer-CDBG \$115,686 \$0	·	90	\$0	90	\$556,511
(611350) Transfers Out - Cap Projects \$12,055,063 \$9,240,002 \$7,573,233 \$4,5 (611351) Transfer Out - Fed Grant \$125,899 \$29,434 \$0 (611361) Transfer Out - Fleet Capital \$259,809 \$61,088 \$61,088 \$ (611362) Operating Transfer-CDBG \$115,686 \$0 \$0 \$0 (572010) Payments To Local Nonprofits \$212,239 \$187,761 \$0 \$0 (573000) Payments To Local Small Businesses \$200,000 \$0 \$0 \$0 (579001) Contingency Operating \$0 \$0 \$2,7 (581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 (582100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969	, , , , , , , , , , , , , , , , , , , 				\$131,709
(611351) Transfer Out - Fed Grant \$125,899 \$29,434 \$0 (611361) Transfer Out - Fleet Capital \$259,809 \$61,088 \$61,088 \$ (611362) Operating Transfer-CDBG \$115,686 \$0 \$0 (572010) Payments To Local Nonprofits \$212,239 \$187,761 \$0 (573000) Payments To Local Small Businesses \$200,000 \$0 \$0 (579001) Contingency Operating \$0 \$0 \$0 (581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 (582100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969	•				
(611361) Transfer Out - Fleet Capital \$259,809 \$61,088 \$61,088 \$ (611362) Operating Transfer-CDBG \$115,686 \$0 \$0 (572010) Payments To Local Nonprofits \$212,239 \$187,761 \$0 (573000) Payments To Local Small Businesses \$200,000 \$0 \$0 (579001) Contingency Operating \$0 \$0 \$0 (581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 (582100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969	· , , , , , , , , , , , , , , , , , , ,				\$4,590,473
(611362) Operating Transfer-CDBG \$115,686 \$0 \$0 (572010) Payments To Local Nonprofits \$212,239 \$187,761 \$0 (573000) Payments To Local Small Businesses \$200,000 \$0 \$0 (579001) Contingency Operating \$0 \$0 \$0 \$2,7 (581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 \$37,969	,				\$52.30/
(572010) Payments To Local Nonprofits \$212,239 \$187,761 \$0 (573000) Payments To Local Small Businesses \$200,000 \$0 \$0 (579001) Contingency Operating \$0 \$0 \$0 \$2,7 (581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 (582100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969		· · · · · · · · · · · · · · · · · · ·			\$52,304
(573000) Payments To Local Small Businesses \$200,000 \$0 \$0 (579001) Contingency Operating \$0 \$0 \$0 \$2,7 (581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 \$37,969 (582100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969	· , , · •				\$0
(579001) Contingency Operating \$0 \$0 \$0,70 \$2,7 (581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 \$682100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969 \$37,969	· , ,				\$0
(581100) Principal- Long Term Debt \$193,809 \$508,934 \$663,769 (582100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969					\$0.700.000
(582100) Interest - Long Term Debt \$25,598 \$19,459 \$37,969					\$2,700,000
	• • •				\$0
TRANSFERS, CAPITAL, OTHER TOTAL \$13,302,064 \$10,191,596 \$8,455,872 \$8,0	<u> </u>				\$0
	TRANSFERS, CAPITAL, OTHER TOTAL	\$13,302,064	\$10,191,596	\$8,455,872	\$8,030,997 \$20,063,253

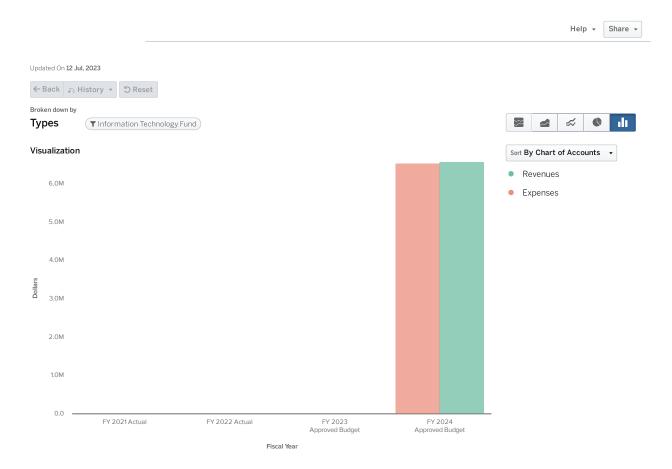
Administration and Citywide General Fund Expenditures by Organizational Unit

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
City-wide				
(10061103) Roswell Historical Society	\$30,000	\$30,000	\$30,000	\$0
(10061756) Roswell Arts Fund	\$90,000	\$118,000	\$365,000	\$0
(28000000) Motor Vehicle Excise Tax Fund	\$300,000	\$277,500	\$425,000	\$450,000
(60300000) Risk Management Fund	\$50,743	\$38,055	\$0	\$0
(10015850) Contingency and Transfers	\$13,024,376	\$9,486,197	\$8,167,874	\$7,556,232
(35015850) Contingency	\$17,928	\$118,645	\$0	\$800,000
(60115401) Worker's Compensation	\$522,794	\$623,193	\$857,885	\$973,970
(60215402) Group Health Insurance	\$12,436,709	\$10,314,222	\$10,442,536	\$11,873,226
(60315550) Risk Management	\$1,354,652	\$1,539,810	\$1,671,391	\$1,743,356
(22570101) CDBG	\$705,226	\$749,735	\$53,883	\$441,218
(27575402) Convention and Visitors Bureau	\$411,677	\$728,677	\$612,500	\$803,250
(10075404) Roswell INC (GF)	\$290,000	\$277,500	\$277,500	\$0
(10015653) Parking Lease and Maintenance	\$96,234	\$124,734	\$121,500	\$56,060
CITY-WIDE TOTAL	\$29,330,340	\$24,426,267	\$23,025,069	\$24,697,312
Administration Department				
(60515351) Information Technology Fund	\$0	\$0	\$0	\$6,555,078
(22615652) Security	\$0	\$2,153	\$0	\$0
(10015001) Grants	\$0	\$0	\$0	\$513,265
(10011100) Governing Body	\$437,155	\$484,857	\$522,936	\$625,085
(10013200) City Administrator	\$754,221	\$704,128	\$684,154	\$1,173,409
(10013300) City Clerk	\$264,982	\$656,123	\$471,749	\$1,106,070
(10015000) General Administration	\$516,218	\$580,547	\$798,287	\$695,340
(10015300) Legal	\$1,047,989	\$1,164,749	\$700,302	\$698,78
(10015351) Information Technology	\$3,704,764	\$3,670,833	\$3,934,600	\$(
(10015400) Human Resources	\$726,286	\$725,641	\$778,171	\$1,037,40
(10015651) Facility Maintenance	\$1,583,701	\$1,580,246	\$1,729,395	\$1,990,132
(10015652) Security	\$298,327	\$308,758	\$336,149	\$295,228
(10015700) Communications	\$717,654	\$797,871	\$1,036,787	\$1,607,779
(22115000) General Admin Grant	\$25,094	\$4,025	\$1,946	\$0
(35015000) General Administration	\$111,828	\$48,209	\$0	\$0
(35015351) Information Technology	\$1,087,961	\$851,288	\$319,013	\$475,000
(35015651) Facility Maintenance Capital	\$855,689	\$849,552	\$1,350,000	\$400,000
(10015352) GIS	\$274,895	\$275,662	\$321,204	\$375,274
(35015352) GIS Capital	\$8,893	\$0	\$0	\$(
(10026501) Court Services	\$1,217,936	\$1,202,726	\$1,265,947	\$1,385,099
(10026502) Municipal Judge	\$104,415	\$115,916	\$151,976	\$154,377
(10039200) Emergency Management Office	\$33,698	\$16,131	\$44,510	\$154,432
(27575401) Hotel Motel Admin	\$302,647	\$360,131	\$856,200	\$851,800
(10075100) Economic Development	\$6,540	\$19,243	\$167,066	\$639,280
(35015652) Security	\$76,084	\$0	\$0	\$(
(22626501) Court Services	\$0	\$3,230	\$0	\$0
ADMINISTRATION DEPARTMENT TOTAL	\$14,156,978	\$14,422,019	\$15,470,392	\$20,732,839
TOTAL	\$43,487,318	\$38,848,286	\$38,495,461	\$45,430,151

Information Technology Fund

FY 2024 is the first year for this fund. Internal Service Fund that tracks the citywide costs for Information Technology to all departments.

Information Technology Fund Revenues and Expenses



Information Technology Fund Revenues by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Charges for Service				
(341751) Information Technology Charges	\$0	\$0	\$0	\$6,569,792
CHARGES FOR SERVICE TOTAL	\$0	\$0	\$0	\$6,569,792
TOTAL	\$0	\$0	\$0	\$6,569,792

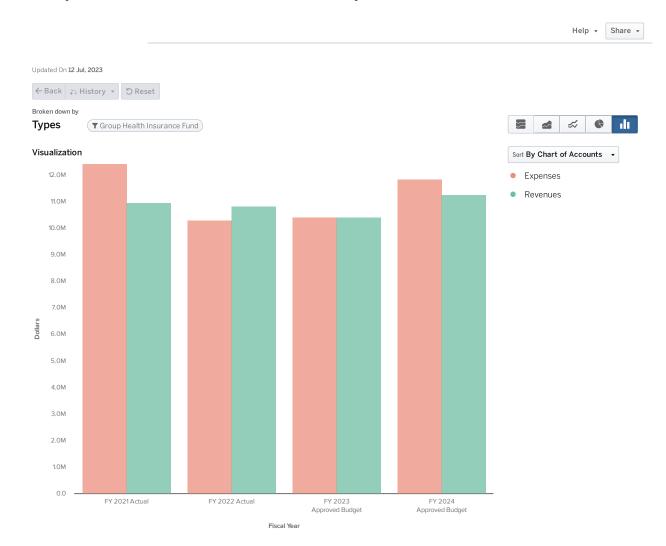
Information Technology Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$0	\$0	\$0	\$895,094
(511102) Merit Contingency	\$0	\$0	\$0	\$12,696
(511105) Part Time Employees	\$0	\$0	\$0	\$54,892
(512200) Social Security (FICA)	\$0	\$0	\$0	\$59,686
(512300) Medicare	\$0	\$0	\$0	\$13,959
(512400) Defined Benefit Retirement	\$0	\$0	\$0	\$72,323
(512401) Deferred Compensation	\$0	\$0	\$0	\$2,803
(512402) Defined Contribution Retirement	\$0	\$0	\$0	\$87,822
(553100) Group Insurance Contribution	\$0	\$0	\$0	\$172,224
SALARIES AND BENEFITS TOTAL	\$0	\$0	\$0	\$1,371,499
Operating				
(522206) Repairs & Maintenance - Technology	\$0	\$0	\$0	\$701,793
(521201) Professional Services	\$0	\$0	\$0	\$35,012
(521300) Technical Services	\$0	\$0	\$0	\$30,000
(521400) Contract Services	\$0	\$0	\$0	\$7,100
(522205) Repairs And Maintenance	\$0	\$0	\$0	\$58,103
(522320) Rental Of Equipment And Vehicles	\$0	\$0	\$0	\$180,127
(523220) Postage	\$0	\$0	\$0	\$100
(523700) Education And Training	\$0	\$0	\$0	\$14,846
(523810) Software Licenses, Fees, and Maintenance	\$0	\$0	\$0	\$2,397,645
(531105) Supplies	\$0	\$0	\$0	\$7,525
(531150) Computer Supplies	\$0	\$0	\$0	\$1,000
(531310) Hospitality And Events	\$0	\$0	\$0	\$600
(531605) Machinery And Equipment-Operating	\$0	\$0	\$0	\$12,000
(531615) Computer Equipment-Operating	\$0	\$0	\$0	\$191,116
(531620) Communication Equipment-Operating	\$0	\$0	\$0	\$5,520
(523210) Communication Services	\$0	\$0	\$0	\$844,140
OPERATING TOTAL	\$0	\$0	\$0	\$4,486,627
Transfers, Capital, Other				
(581100) Principal- Long Term Debt	\$0	\$0	\$0	\$674,917
(582100) Interest - Long Term Debt	\$0	\$0	\$0	\$22,035
TRANSFERS, CAPITAL, OTHER TOTAL	\$0	\$0	\$0	\$696,952
TOTAL	\$0	\$0	\$0	\$6,555,078

Group Health Fund

Internal Service Fund that tracks citywide costs for Group Benefits.

Group Health Fund Revenues and Expenses



Group Health Fund Revenues by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Miscellaneous Revenues	\$1,944,350	\$1,078,964	\$275,000	\$275,000
Employee Contribution	\$851,342	\$903,197	\$955,507	\$1,056,091
Employer Contribution	\$8,178,186	\$9,042,693	\$9,185,577	\$9,916,937
Interest Income	\$11,624	-\$179,890	\$25,000	\$25,000
TOTAL	\$10,985,502	\$10,844,963	\$10,441,084	\$11,273,028

Group Health Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$77,955	\$67,478	\$79,500	\$107,900
(511102) Merit Contingency	\$0	\$0	\$0	\$1,619
(511101) Budgeted Salary Savings	\$0	\$0	-\$784	\$0
(512600) Unemployment Insurance	\$170,376	\$22,751	\$25,000	\$25,000
(512902) Employee Wellness Program	\$33,160	\$70,368	\$0	\$70,137
(512100) Group Insurance	\$10,325,997	\$8,141,206	\$8,295,833	\$9,366,205
(512200) Social Security (FICA)	\$4,501	\$4,017	\$4,627	\$6,790
(512300) Medicare	\$1,053	\$940	\$1,077	\$1,588
(512400) Defined Benefit Retirement	\$34,925	\$1,666	\$6,933	\$7,330
(512401) Deferred Compensation	\$185	\$368	\$650	\$744
(512402) Defined Contribution Retirement	\$7,848	\$6,295	\$7,818	\$13,033
(512903) HSA Contributions	\$594,202	\$677,103	\$660,250	\$667,250
(512904) Employee Assistance Program	\$17,091	\$15,795	\$18,000	\$15,000
(512905) Base Life Insurance	\$152,480	\$190,754	\$207,600	\$300,000
(512907) Disability Insurance	\$167,376	\$199,475	\$214,800	\$297,760
(512908) Dental Insurance	\$382,940	\$422,796	\$438,000	\$527,512
(553100) Group Insurance Contribution	\$15,587	\$17,071	\$17,222	\$24,399
SALARIES AND BENEFITS TOTAL	\$11,985,676	\$9,838,085	\$9,976,526	\$11,432,267
Operating				
(521201) Professional Services	\$95,100	\$95,100	\$96,000	\$92,000
(521400) Contract Services	\$355,510	\$334,633	\$325,000	\$325,000
(523220) Postage	\$0	\$0	\$100	\$0
(523500) Travel	\$0	\$0	\$2,750	\$0
(523700) Education And Training	\$0	\$0	\$1,660	\$0
(523810) Software Licenses, Fees, and Maintenance	\$0	\$45,960	\$40,000	\$0
(531105) Supplies	\$424	\$444	\$500	\$500
(523901) Bank Fees / Charges	\$0	\$0	\$0	\$15,000
OPERATING TOTAL	\$451,033	\$476,137	\$466,010	\$432,500
Transfers, Capital, Other	\$0	\$0	\$0	\$8,459
TOTAL	\$12,436,709	\$10,314,222	\$10,442,536	\$11,873,226

Hotel/Motel Fund

A special revenue fund used to account for the proceeds from the lodging tax on hotel and motel rooms. Expenditures are legally restricted for the promotion of tourism and development of trails as stated under State Law.

The City and State Legislature approved an increase in the tax to 8% starting in FY 2020. (18.75% restricted for Tourism Product Development, 43.75% restricted for tourism, and 37.5% of revenues are unrestricted and can be used as the City deems appropriate.)

Hotel/Motel Fund Revenues and Expenses



Hotel/Motel Fund Revenues by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Business Taxes				
(314104) Hotel/Motel Unrestricted	\$360,823	\$590,515	\$573,750	\$688,500
(314105) Hotel/Motel TCT	\$420,960	\$688,934	\$669,375	\$803,250
(314106) Hotel/Motel TPD	\$180,411	\$295,257	\$286,875	\$344,250
BUSINESS TAXES TOTAL	\$962,195	\$1,574,707	\$1,530,000	\$1,836,000
TOTAL	\$962,195	\$1,574,707	\$1,530,000	\$1,836,000

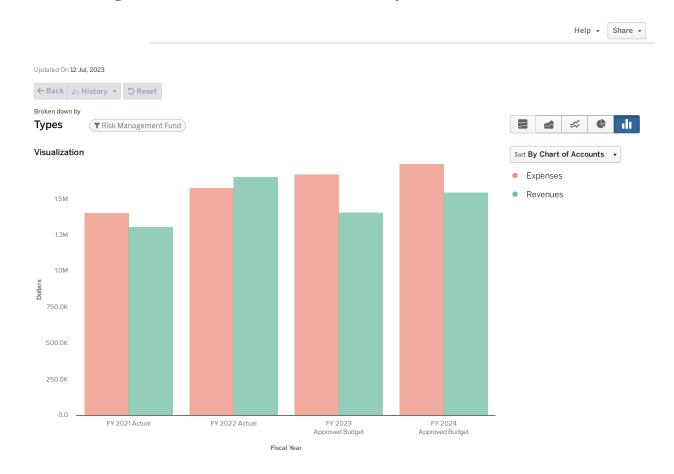
Hotel/Motel Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Operating				
(521400) Contract Services	\$411,677	\$728,677	\$612,500	\$694,060
(523901) Bank Fees / Charges	\$2,647	\$2,131	\$6,200	\$1,800
OPERATING TOTAL	\$414,325	\$730,808	\$618,700	\$695,860
Transfers, Capital, Other				
(611350) Transfers Out - Cap Projects	\$0	\$0	\$382,000	\$0
(611357) Transfer Out - General Fund	\$300,000	\$358,000	\$850,000	\$850,000
(579001) Contingency Operating	\$0	\$0	\$0	\$109,190
TRANSFERS, CAPITAL, OTHER TOTAL	\$300,000	\$358,000	\$1,232,000	\$959,190
TOTAL	\$714,325	\$1,088,808	\$1,850,700	\$1,655,050

Risk Management Fund

Internal Service Fund that tracks citywide costs for risk and liability.

Risk Management Fund Revenues and Expenses



Risk Management Fund Revenues by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Charges for Service				
(341805) Risk Claims Payments	\$1,305,386	\$1,660,000	\$1,410,000	\$1,550,000
CHARGES FOR SERVICE TOTAL	\$1,305,386	\$1,660,000	\$1,410,000	\$1,550,000
Interest Income				
(361000) Interest Revenues	\$12,651	\$8,398	\$0	\$0
(361010) Unrealized Invest Gains	-\$10,646	-\$11,685	\$0	\$0
INTEREST INCOME TOTAL	\$2,005	-\$3,287	\$0	\$0
TOTAL	\$1,307,391	\$1,656,713	\$1,410,000	\$1,550,000

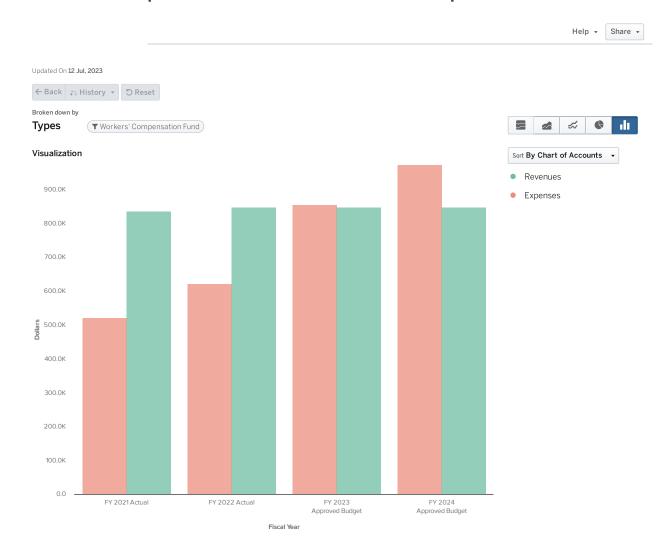
Risk Management Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$85,779	\$82,626	\$89,750	\$90,700
(511102) Merit Contingency	\$0	\$0	\$0	\$357
(511101) Budgeted Salary Savings	\$0	\$0	-\$884	\$0
(511105) Part Time Employees	\$24,292	\$29,627	\$32,000	\$33,072
(512200) Social Security (FICA)	\$6,409	\$7,094	\$7,546	\$7,789
(512300) Medicare	\$1,499	\$1,659	\$1,763	\$1,822
(512400) Defined Benefit Retirement	-\$88,357	\$0	\$0	\$0
(512401) Deferred Compensation	\$763	\$818	\$890	\$902
(512402) Defined Contribution Retirement	\$11,443	\$12,268	\$13,513	\$13,817
(553100) Group Insurance Contribution	\$12,989	\$14,226	\$14,352	\$14,352
SALARIES AND BENEFITS TOTAL	\$54,817	\$148,319	\$158,930	\$162,811
Operating				
(521201) Professional Services	\$43,173	\$0	\$35,000	\$35,000
(523100) Property And Liability Insurance	\$1,069,978	\$1,191,627	\$1,200,000	\$1,259,000
(523220) Postage	\$0	\$0	\$0	\$100
(523500) Travel	\$0	\$0	\$1,700	\$1,175
(523600) Dues And Fees	\$120	\$60	\$570	\$170
(523700) Education And Training	\$445	\$565	\$850	\$850
(523701) Roswell U	\$43,185	\$25,142	\$40,000	\$4,475
(523810) Software Licenses, Fees, and Maintenance	\$9,077	\$19,840	\$20,000	\$0
(531105) Supplies	\$0	\$0	\$1,050	\$0
OPERATING TOTAL	\$1,165,978	\$1,237,233	\$1,299,170	\$1,300,770
Transfers, Capital, Other				
(561004) Machinery & Equipment- Depreciation	\$50,743	\$38,055	\$0	\$0
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$29,775
(611350) Transfers Out - Cap Projects	\$0	\$36,920	\$0	\$0
(579025) Insurance Deductibles	\$73,857	\$117,337	\$213,291	\$250,000
(621000) SPECIAL ITEMS EXPENSE	\$60,000	\$0	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$184,600	\$192,312	\$213,291	\$279,775
TOTAL	\$1,405,396	\$1,577,865	\$1,671,391	\$1,743,356

Worker's Compensation Fund

Internal Service Fund that tracks citywide costs worker's compensation.

Worker's Compensation Fund Revenues and Expenses



Worker's Compensation Fund Revenues by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Miscellaneous Revenues				
(391201) Operating Transfer In	\$838,421	\$849,999	\$850,000	\$850,000
MISCELLANEOUS REVENUES TOTAL	\$838,421	\$849,999	\$850,000	\$850,000
Interest Income				
(361000) Interest Revenues	-\$136	\$0	\$0	\$0
(361010) Unrealized Invest Gains	-\$895	\$0	\$0	\$0
INTEREST INCOME TOTAL	-\$1,031	\$0	\$0	\$0
TOTAL	\$837,390	\$849,999	\$850,000	\$850,000

Worker's Compensation Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$55,449	\$62,697	\$65,800	\$33,300
(511102) Merit Contingency	\$0	\$0	\$0	\$500
(511101) Budgeted Salary Savings	\$0	\$0	-\$648	-\$515
(512200) Social Security (FICA)	\$3,415	\$3,875	\$4,070	\$2,096
(512300) Medicare	\$799	\$906	\$944	\$490
(512401) Deferred Compensation	\$509	\$599	\$650	\$661
(512402) Defined Contribution Retirement	\$7,634	\$8,991	\$9,957	\$5,075
(512700) Workers' Compensation	\$301,123	\$392,876	\$600,000	\$750,000
(553100) Group Insurance Contribution	\$12,989	\$14,226	\$14,352	\$7,176
SALARIES AND BENEFITS TOTAL	\$381,918	\$484,171	\$695,125	\$798,783
Operating				
(521201) Professional Services	\$139,892	\$138,265	\$161,300	\$165,000
(523500) Travel	\$0	\$0	\$500	\$0
(523600) Dues And Fees	\$795	\$561	\$295	\$874
(523700) Education And Training	\$195	\$195	\$445	\$2,325
(531105) Supplies	-\$5	\$0	\$0	\$4,500
(531400) Books And Periodicals	\$0	\$0	\$220	\$0
OPERATING TOTAL	\$140,876	\$139,021	\$162,760	\$172,699
Transfers, Capital, Other	\$0	\$0	\$0	\$2,488
TOTAL	\$522,794	\$623,193	\$857,885	\$973,970

Community Development consists of Administration, Customer Service, Development, Enforcement, and Planning. The department is responsible for current and long range planning, enforcing zoning and property maintenance regulations, and issuing land disturbance, tree removal, and building permits. The department acts as a liaison to the Planning Commission, Board of Zoning Appeals, Design Review Board, Historic Preservation Commission, and the Construction Board of Adjustments and Appeals.

Community Development Services

Community Development Administration

Provides leadership, operational oversight, budgetary and functional support for the entire Community Development Department. Services include: funds costs associated with the essential delivery of core services offered by all divisions of Community Development, such as postage, uniforms, supplies, books and periodicals, and mobile phones and devices. Staff of the Administration Division assist elected officials, City staff, and the general public.

Customer Service

Provides customer service, communication, permit application processing, and data management. Services include: provides customer service to customers in-person, by phone and email; manages customer intake of code complaints (Hiperweb) and routes requests to applicable staff; assists divisions with issued citations; issues Land Disturbance, Tree Removal, Building, Fire, Photo, and Garage Sale Permits; routes plan review tasks for Land Disturbance and Building Permit applications and manages application document uploads; manages customer correspondence regarding plan review comments, payments due, required documents, and general status of permit applications; processes payments of permit fees and other fees associated with various permit applications; provides document management services for Divisions; manages Property Master database; and responds to Open Records Requests.

Development

Oversees plan review and permit issuance of land development and tree removal activities for both commercial and residential projects within the City of Roswell to ensure proposed projects are code compliant. Assists with investigations of code violations related to activities that require land disturbance permits or tree removal permits; issues Stop Work Orders as appropriate; issues citations and assists in the prosecution for Unified Development Code (UDC) violations when deemed appropriate; as a Local Issuing Authority, enforces the State construction general permit, and City Soil Erosion, Sedimentation, and Pollution Control Ordinance through plan reviews and compliance checks and reporting; informs property owners and enforces the stream buffer protection requirements; informs property owners and enforces the floodplain management requirements of Federal Emergency Management Agency and the City's Floodplain Ordinance.

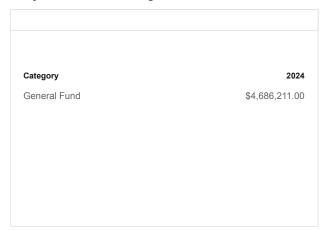
Enforcement

Enforces the City of Roswell Code of Ordinances, UDC, State of Georgia Minimum Standard building codes, and other applicable codes and standards in order to provide a reasonable level of safety, public health, general welfare, and accessibility by ensuring sites, buildings, structures, and systems are safe, sanitary, and fit for occupation and use. Such enforcement provides for stabilization of property values, property insurance costs, and sustainability of buildings, structures, and systems. Services include: construction field inspections; Certificate of Occupation or Certificate of Completion issuance, as applicable to the project; supports the Occupation Tax program with reviews of annual multi-family inspection program, outreach to delinquent businesses, and enforcement of businesses operating without an active business license; assists with inspection, code enforcement, and property maintenance related inquiries; and provides education on code compliance to the public.

Planning

Assists interested parties with the understanding and usage of the UDC and the Comprehensive Plan, as well as enforce the regulations and standards outlined in the UDC, the City's Comprehensive Plan, Short Term Work Program, and Capital Improvement Element. These objectives are the essential components necessary to maintain the City's Qualified Local Government status. This division also maintains and updates the UDC, the Impact Fee Ordinance, and participates in the prosecution of issued citations. They also provide administrative and technical support for four of the City's appointed boards, write reports that provide analysis for each application heard at the board and commission meetings, process plats, and prepare advertising for all zoning items that require public notice. Additionally they conduct site visits and inspections of projects going through the zoning process and maintain the Certified Local Government Status (CLG) for the Roswell Historic District.

Community Development Expenditures by Fund

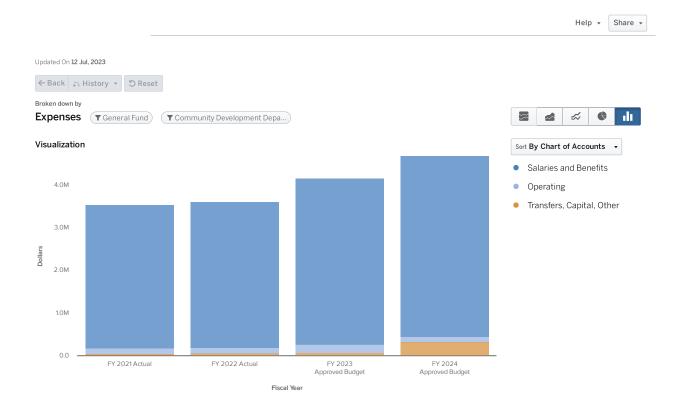


Community Development Expenditures by Category

Category	2024
Salaries and Benefits	\$4,239,892.00
Transfers, Capital, Other	\$335,345.00
Operating	\$110,974.00

Here is a summary of the Community Development Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail. This table shows the three main categories of expenditures within the Community Development Department across all funds. Click on the table to explore in greater detail.

Community Development General Fund Expenditures by Type



Community Development General Fund Expenditures by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$2,284,536	\$2,265,479	\$2,640,557	\$2,875,489
(511102) Merit Contingency	\$0	\$0	\$0	\$40,336
(511101) Budgeted Salary Savings	\$0	\$0	-\$33,752	-\$40,335
(512200) Social Security (FICA)	\$135,703	\$136,685	\$163,694	\$180,781
(512300) Medicare	\$32,230	\$31,966	\$38,252	\$42,278
(512400) Defined Benefit Retirement	\$208,799	\$205,902	\$252,374	\$223,757
(512401) Deferred Compensation	\$12,950	\$12,802	\$14,550	\$14,140
(512402) Defined Contribution Retirement	\$192,593	\$218,699	\$243,411	\$297,281
(553100) Group Insurance Contribution	\$500,122	\$554,814	\$565,484	\$590,950
(554100) Workers Comp Contribution	\$839	\$850	\$15,215	\$15,215
SALARIES AND BENEFITS TOTAL	\$3,367,771	\$3,427,197	\$3,899,785	\$4,239,892
Operating				
(521201) Professional Services	\$309	\$0	\$0	\$0
(521400) Contract Services	\$16,047	\$10,745	\$15,000	\$30,000
(522205) Repairs And Maintenance	\$7	\$0	\$0	\$0
(522210) Vehicle Repair	\$151	\$519	\$0	\$0
(522320) Rental Of Equipment And Vehicles	\$11,365	\$9,932	\$10,500	\$0
(523220) Postage	\$3,974	\$1,870	\$8,000	\$1,290
(523300) Advertising	\$13,899	\$15,453	\$22,000	\$14,340
(523400) Printing And Binding	\$1,321	\$0	\$2,500	\$0
(523500) Travel	\$894	\$9,453	\$9,265	\$6,300
(523600) Dues And Fees	\$4,116	\$4,382	\$10,580	\$3,111
(523700) Education And Training	\$4,610	\$4,931	\$21,780	\$9,056

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(523810) Software Licenses, Fees, and Maintenance	\$5,577	\$1,493	\$7,200	\$0
(531105) Supplies	\$11,029	\$9,016	\$23,245	\$2,915
(531310) Hospitality And Events	\$602	\$765	\$1,000	\$2,150
(531315) Food	\$0	\$11	\$0	\$0
(531400) Books And Periodicals	\$178	\$1,674	\$4,500	\$1,075
(531610) Furniture/Fixtures-Operating	\$0	\$0	\$200	\$12,000
(531615) Computer Equipment-Operating	\$4,344	\$3,997	\$12,407	\$0
(531720) Uniforms	\$0	\$293	\$8,525	\$2,750
(522220) Vehicle Fleet Rate	\$27,701	\$29,676	\$9,616	\$11,116
(523210) Communication Services	\$11,452	\$12,001	\$16,620	\$0
(531250) Oil	\$112	\$505	\$356	\$331
(531270) Gasoline/ Diesel	\$10,410	\$16,745	\$15,885	\$14,540
OPERATING TOTAL	\$128,097	\$133,460	\$199,179	\$110,974
Transfers, Capital, Other				
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$226,693
(552400) Risk/Liability Contribution	\$11,879	\$15,106	\$18,684	\$20,539
(611361) Transfer Out - Fleet Capital	\$41,891	\$45,484	\$53,684	\$88,113
TRANSFERS, CAPITAL, OTHER TOTAL	\$53,770	\$60,590	\$72,368	\$335,345
TOTAL	\$3,549,638	\$3,621,248	\$4,171,332	\$4,686,211

Community Development by Organizational Unit

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(10074150) Development	\$0	\$0	\$0	\$843,671
(10015750) Engineering	\$966,689	\$967,273	\$1,084,142	\$0
(10070101) Community Development Admin	\$457,910	\$481,441	\$557,423	\$543,874
(10070102) Customer Service	\$415,366	\$470,239	\$576,294	\$657,716
(10072000) Development Services	-\$1,267	\$1,267	\$0	\$0
(10072200) Enforcement	\$617,845	\$623,589	\$688,590	\$1,732,993
(10074100) Planning	\$692,908	\$668,331	\$777,794	\$907,957
(10074500) Code Enforcement	\$400,187	\$409,108	\$487,089	\$0
TOTAL	\$3,549,638	\$3,621,248	\$4,171,332	\$4,686,211

Environmental/Public Works Department

To protect and enhance the environment for our community as we strive to exceed expectations every day with caring and efficient responsiveness.

The Environmental/Public Works Department is responsible for a range of environmental services for the City and its citizens, including production and distribution of drinking water for a portion of the City, solid waste management, stormwater management and watershed protection, and environmental education and enforcement. The Department is responsible for the City Fleet Services that provides vehicle and equipment repairs, the fueling system, and together with Finance manages the vehicle leasing program. The Department also provides staff liaison and support for Keep Roswell Beautiful, a community service organization.

Environmental Public Works Department Services

Solid Waste Admin

Administers the solid waste collection and recycling services throughout the City. Services include preparation and implementation of master plans, management of collection routes and customer service response.

Solid Waste Commercial Collection

Provides solid waste collection and recycling services throughout the City to approximately 1,000 customers up to 7 days per week. Provides approximately 50% of all revenue to the Solid Waste Fund. Services include dumpster collection of 4, 6 and 8 cubic yard dumpsters to commercial establishments that utilize City services; Collection is provided within the entire city limits, to include old sections of the City where access is extremely limited and care must be taken by employees not to damage private property or City infrastructure while performing these collections.

Solid Waste Recycling Center

Provides recycling for a wide variety of materials - items such as plastic, paper to include shredding of documents, metal, glass, appliances, tires, batteries, cell phones, printer cartridges, electronics, books, televisions, fluorescent light bulbs, motor oil, antifreeze and paint. Fees apply for certain items. The city operates a fully-staffed center, operating five days per week, available to all Roswell residents and businesses. Services include recycling for a variety of materials. In addition, recyclables are collected from City facilities and schools and a public education program promotes sustainable practices in solid waste management.

Solid Waste Residential Collection

This division operates the fleet of rear loading and pick up 'Scout' trucks that are used to collect residential garbage. Services include providing residential garbage collection services to approximately 27,000 plus residences; managing the contract for the storage, delivery and purchase of all residential garbage cans; large item collection provided to residential customers for a fee, and providing residential garbage collection service to approximately 500 'curbside exempt' customers that have solid waste collected at their home rather than curbside.

Solid Waste Residential Recycling and Yard Waste

Provides budget for the contracted yard waste and curbside recycling collection throughout the City. The level of service the City chooses, and what, when and where the material is collected, drives the price of

service. For example, the City pays \$118,000 each year to recycle glass curbside. Services include curbside collection of recycling and curbside yard waste collection of bush/grass/tree clipping material residents remove from their property.

Solid Waste Support Services

Provides administrative, technical, educational, compliance and a broad range of operational support to the other divisions within EPW. Services include attending Design Review Board (DRB), Historic Preservation Commission (HPC), and pre-application meetings on behalf of Solid Waste; providing comments to developers/engineers; optimizing internal processes; developing tools to support operations; preparing financial analyses to inform operational decisions; updating and tracking progress of the Solid Waste Master Plan; communicating with regulatory agencies for required permitting needs; providing liaison to Keep Roswell Beautiful; providing environmental education and public outreach by updating and executing the Solid Waste Education and Outreach Plan which includes videos, Realtors and Home Inspectors Workshops, Rivers Alive, and Recycling Center tours; providing Environmental Compliance related to solid waste disposal and recycling; providing GIS training and support.

Solid Waste Transfer Station

Operation of the City of Roswell Transfer Station. Services Include loading of all municipal and commercial waste collected in the City, hauling and landfilling of the waste.

Stormwater Management

Repairs and maintains City owned storm infrastructure, compliance inspection, and reporting for the City's Municipal Separate Storm Sewer System (MS4) permit. Protects public safety by maintaining, repairing, and replacing aged or failing culverts. Improves driver safety and prevents flooding with the Hotspot program that addresses known troubled areas with every rain. Services include responding to resident drainage inquiries; cleaning impacted City headwalls and catch basins; conducting enforcement actions to resolve issues involving storm pipe and structures; maintaining and repairing City owned detention ponds; conducting enforcement actions to affect maintenance and repairs on privately owned detention ponds; conducting Illicit Discharge Detection and Elimination (IDDE) investigations and enforcement; inspecting Highly Visible Pollutant Sources; providing public education and outreach; promoting Green Infrastructure and Low Impact Development (GI/LID) programs.

Stormwater Support Services

Provides administrative, technical, educational, compliance and a broad range of operational support to the other divisions within EPW. Services Include providing engineering design for stormwater pipe replacements; updating and tracking progress of the Stormwater Utility Master Plan; communicating with regulatory agencies for required permitting needs; leading Green Infrastructure and Livability Team; updating required watershed study reports; reviewing proposed stormwater infrastructure on internal projects; reviewing LDP applications for projects connecting to City stormwater infrastructure; providing support on MS4 permit requirements and documentation; providing overall program management of the Shared Stormwater Facilities; providing overall program management of the Dredging Assistance Policy; facilitating environmental education about stormwater discharges, source water protection, and dog waste disposal; and water conservation through public outreach, school programs, and events.

Water Administration

Produces and distributes the highest quality drinking water possible to our customers while meeting all state and federal drinking water regulatory standards. Services include providing support for the water treatment plant and water distribution cost centers. Budget includes facility and grounds maintenance, all office supplies for the Water Utility, and software subscriptions (Software as a Service, or SaaS) and software licensing, e.g., the Sensus Automated Metering Infrastructure (AMI) and Customer Portal (AquaHawk).

Water Distribution

Maintains the water distribution system to ensure the safe and reliable delivery of potable water to our customers' taps while meeting all state and federal drinking water regulatory standards. Services include

repairs water main and service line leaks; maintenance and installation/replacement valves, hydrants, meters, flush stations, service lines, and water mains; several programs that are a requirement of the North Georgia Metropolitan Water Planning District (District) and the Georgia Environmental Protection Division (GA EPD). These programs include, but are not limited to: Water Conservation; Hydrant maintenance; Water Loss; Valve Exercising; Flushing; Meter Maintenance, Testing and Replacement; Works closely with Finance to ensure meter readings are coming through via the Sensus AMI system for billing purposes. Responds to customer complaints, e.g., High water bills, leaks, water quality complaints, etc.

Water Plant

Produces and distributes the highest quality drinking water possible to our customers while meeting all state and federal drinking water regulatory standards. Services include, provides purified water that supports public health and safety by withdrawing water from Big Creek and processing it through five main treatment stages (coagulation, flocculation, sedimentation, filtration and disinfection). Upon completion, potable water is forced out into the distribution system to provide drinking water and fire protection to our customers. Water treatment is a highly regulated industry and governed by the Environmental Protection Agency (EPA) and Georgia Environmental Protection Division (GAEPD). They set all minimum standards, maximum contaminant levels, and regulatory requirements for water treatment and distribution.

Water Support Services

Provides administrative, technical, educational, compliance, and operational support to the other divisions within EPW. Services include preparing financial analyses to inform operational decisions, developing tools to support operations, updating the Water Utility Master Plan and tracking progress; communicating with regulatory agencies for required permitting needs; reviewing and renewing permits, and creating and submitting documents required for permitting purposes; environmental education, which includes public outreach, school programs, and events; providing Environmental Compliance related to water waste; providing GIS training and support; providing support on grant research and submission, award research and submission, and conference tracking; and providing support on scope of work development, request for proposal/quote development, and overall procurement process.

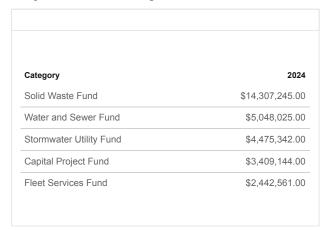
CIP Program Management

Environmental/Public Works is home to the Capital Improvement Project (CIP) Program Management Division which provides project delivery management for capital improvement projects, including the bond projects, from concept through design, construction, and startup. Budget includes contract for CIP Program Management Contract.

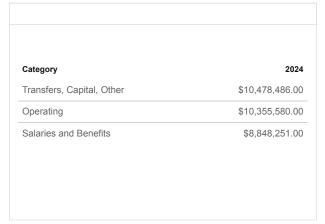
Fleet Maintenance Department

Provides a safe, reliable, economical and comprehensive Fleet Management Program, which responsively and efficiently fulfills the vehicle and equipment needs of the various departments within the City of Roswell. Services include maintenance and repairs on City vehicles and equipment; vehicle acquisition and surplus; and fuel and fuel site supervision.

Environmental/ Public Works Expenditures by Fund



Environmental/ Public Works Expenditures by Category



Here is a summary of the Environmental/Public Works Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

This table shows the three main categories of expenditures within the Environmental/Public Works Department across all funds. Click on the table to explore in greater detail.

Solid Waste Fund Revenues and Expenses



Solid Waste Fund Revenues by Account

Solid Waste Revenues by Account

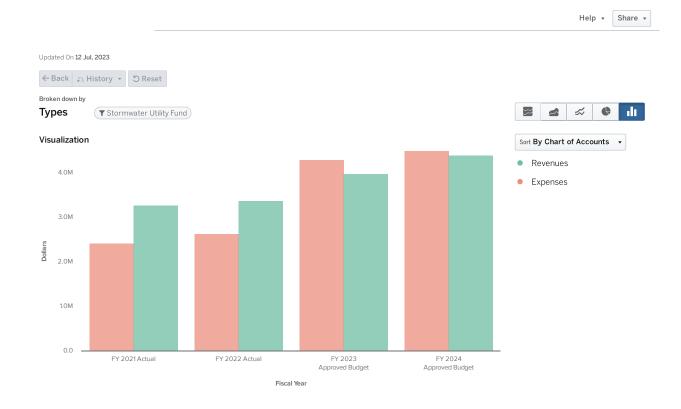
	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Charges for Service				
(344111) Residential Refuse Collect	\$7,180,550	\$7,538,413	\$7,940,861	\$8,787,514
(344112) Commercial Refuse Collect	\$3,974,312	\$4,183,906	\$4,328,880	\$4,753,825
(344160) Solid Waste Recycling Fees	\$160,446	\$208,880	\$200,000	\$143,847
(344162) Large Item Fees	\$47,920	\$52,181	\$54,000	\$59,400
(341905) Other/Misc. Fees	\$0	\$0	\$50,000	\$0
(344191) Dumpster Set Up Fees	\$1,520	\$1,900	\$1,500	\$1,000
(344115) Utility Billing Lien Revenue	-\$11	\$0	\$0	\$0
CHARGES FOR SERVICE TOTAL	\$11,364,737	\$11,985,279	\$12,575,241	\$13,745,586
Miscellaneous Revenues				
(392100) Sale Of Assets	\$56,008	\$103,292	\$0	\$0
(391201) Operating Transfer In	\$3,319	\$1,119	\$0	\$0
(389999) Over And Short	-\$313	\$0	\$0	\$0
(392200) Gain On Property Sale	-\$2,971	\$0	\$0	\$0
MISCELLANEOUS REVENUES TOTAL	\$56,043	\$104,411	\$0	\$0
Intergovernmental				
(336015) Intergov - Fulton Co	\$225	\$0	\$0	\$0
INTERGOVERNMENTAL TOTAL	\$225	\$0	\$0	\$0
Interest Income				
(361000) Interest Revenues	\$75,003	\$46,246	\$30,000	\$34,303
(361010) Unrealized Invest Gains	-\$50,182	-\$229,168	\$0	\$0
INTEREST INCOME TOTAL	\$24,820	-\$182,921	\$30,000	\$34,303
TOTAL	\$11,445,825	\$11,906,770	\$12,605,241	\$13,779,889

Solid Waste Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$2,283,815	\$2,419,119	\$2,698,100	\$2,579,900
(511102) Merit Contingency	\$0	\$0	\$0	\$41,178
(511101) Budgeted Salary Savings	\$0	\$0	-\$36,723	-\$41,975
(511105) Part Time Employees	\$77,984	\$72,175	\$75,321	\$79,500
(511300) Overtime	\$58,373	\$69,787	\$92,562	\$93,200
(512200) Social Security (FICA)	\$144,217	\$150,102	\$177,745	\$173,214
(512300) Medicare	\$33,753	\$35,413	\$41,537	\$40,510
(512400) Defined Benefit Retirement	\$430,293	\$258,817	\$390,267	\$341,366
(512401) Deferred Compensation	\$8,367	\$9,776	\$10,660	\$10,551
(512402) Defined Contribution Retirement	\$112,704	\$142,051	\$178,535	\$199,278
(553100) Group Insurance Contribution	\$704,523	\$774,463	\$788,506	\$755,490
(554100) Workers Comp Contribution	\$144,279	\$146,285	\$154,226	\$154,226
SALARIES AND BENEFITS TOTAL	\$3,998,307	\$4,077,989	\$4,570,736	\$4,426,438
Operating				
(521201) Professional Services	\$6,500	\$0	\$0	\$0
(521400) Contract Services	\$3,213,087	\$3,208,749	\$3,932,867	\$4,025,126
(522110) Disposal	\$1,759,180	\$1,755,247	\$1,815,374	\$1,850,028
(522130) Custodial	\$6,857	\$7,488	\$18,795	\$33,954
(522140) Maintenance - Grounds	\$10,139	\$16,505	\$5,000	\$25,000
(522205) Repairs And Maintenance	\$21,426	\$12,413	\$24,800	\$25,500
(522210) Vehicle Repair	\$492	\$32	\$0	\$0
(522320) Rental Of Equipment And Vehicles	\$2,504	\$1,863	\$2,389	\$1,900
(523220) Postage	\$88	\$29	\$685	\$275
(523300) Advertising	\$0	\$0	\$540	\$0
(523400) Printing And Binding	\$829	\$744	\$1,770	\$1,000
(523500) Travel	\$0	\$558	\$5,867	\$7,050

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(523600) Dues And Fees	\$1,272	\$1,138	\$1,837	\$1,268
(523700) Education And Training	\$500	\$30	\$5,410	\$2,200
(523800) Licenses	\$128	\$306	\$306	\$778
(523810) Software Licenses, Fees, and Maintenance	\$250	\$655	\$0	\$0
(523851) Contracted Temporary Labor	\$15,853	\$0	\$1,500	\$0
(523902) Sanitation Services	\$2,622	\$3,654	\$3,310	\$3,411
(531105) Supplies	\$50,457	\$46,228	\$61,704	\$75,613
(531150) Computer Supplies	\$383	\$0	\$240	\$0
(531240) Bottled Gas	\$1,714	\$2,329	\$4,000	\$4,000
(531310) Hospitality And Events	\$316	\$79	\$250	\$2,632
(531315) Food	\$0	\$281	\$0	\$200
(531400) Books And Periodicals	\$0	\$0	\$50	\$50
(531605) Machinery And Equipment-Operating	\$8,949	\$30,224	\$29,169	\$71,400
(531610) Furniture/Fixtures-Operating	\$166	\$965	\$0	\$0
(531615) Computer Equipment-Operating	\$2,410	\$1,523	\$0	\$0
(531625) Dumpster - Equipment Op	\$41,370	\$81,064	\$68,873	\$80,000
(531720) Uniforms	\$29,384	\$28,577	\$36,477	\$35,287
(522220) Vehicle Fleet Rate	\$393,670	\$524,346	\$698,100	\$698,100
(523210) Communication Services	\$26,054	\$33,612	\$34,230	\$0
(523901) Bank Fees / Charges	\$95,911	\$137,330	\$130,000	\$14,500
(531210) Water / Sewerage	\$3,136	\$6,637	\$5,681	\$5,766
(531215) Stormwater Fees	\$157	\$274	\$188	\$207
(531220) Natural Gas	\$2,567	\$3,117	\$2,626	\$3,044
(531230) Electricity	\$10,919	\$11,539	\$13,612	\$15,545
(531250) Oil	\$10,828	\$10,899	\$4,301	\$5,305
(531270) Gasoline/ Diesel	\$160,307	\$265,196	\$192,603	\$289,803
OPERATING TOTAL	\$5,880,424	\$6,193,633	\$7,102,554	\$7,278,942
Transfers, Capital, Other				
(541200) Site Improvements	\$271,159	\$2,093,293	\$0	\$150,000
(542100) Machinery	\$0	\$239,949	\$0	\$6,500
(542200) Vehicles	\$249,481	\$466,716	\$674,000	\$780,000
(549999) Contra- Capital Expense Account	-\$520,641	-\$2,799,958	\$0	\$0
(561001) Building- Depreciation	\$43,038	\$37,932	\$0	\$0
(561002) Infrastructure- Depreciation	\$8,049	\$8,049	\$0	\$0
(561004) Machinery & Equipment- Depreciation	\$34,587	\$37,848	\$0	\$0
(561005) Vehicles-depreciation	\$267,206	\$292,508	\$0	\$0
(551110) Indirect Costs	\$1,128,386	\$992,848	\$1,251,587	\$1,226,292
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$314,619
(552400) Risk/Liability Contribution	\$87,722	\$111,552	\$63,380	\$69,059
(611361) Transfer Out - Fleet Capital	\$32,329	\$64,850	\$64,850	\$36,395
(582100) Interest - Long Term Debt	\$0	\$4,231	\$19,000	\$19,000
(584000) Debt Issuance Costs	\$30,000	\$0	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$1,631,317	\$1,549,818	\$2,072,817	\$2,601,865
TOTAL	\$11,510,047	\$11,821,440	\$13,746,107	\$14,307,245

Stormwater Utility Fund Revenues and Expenses



Stormwater Utility Fund Revenues by Account

Stormwater Revenue by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Charges for Service				
(344261) Stormwater Utility	\$3,279,461	\$3,383,850	\$3,961,416	\$4,355,205
CHARGES FOR SERVICE TOTAL	\$3,279,461	\$3,383,850	\$3,961,416	\$4,355,205
Interest Income				
(361000) Interest Revenues	\$13,210	\$20,890	\$16,200	\$40,000
(361010) Unrealized Invest Gains	-\$19,948	-\$51,688	\$0	\$0
INTEREST INCOME TOTAL	-\$6,738	-\$30,798	\$16,200	\$40,000
Miscellaneous Revenues				
(392100) Sale Of Assets	\$0	\$13,500	\$0	\$0
(383100) Reimbursement From Insura	\$2,494	\$0	\$0	\$0
(389999) Over And Short	-\$290	\$0	\$0	\$0
MISCELLANEOUS REVENUES TOTAL	\$2,205	\$13,500	\$0	\$0
Intergovernmental				
(336015) Intergov - Fulton Co	\$1,796	\$0	\$0	\$0
INTERGOVERNMENTAL TOTAL	\$1,796	\$0	\$0	\$0
TOTAL	\$3,276,723	\$3,366,552	\$3,977,616	\$4,395,205

Stormwater Utility Fund Expense by Account

Stormwater Expenses by Acccount

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Transfers, Capital, Other				
(541200) Site Improvements	\$1,099,875	\$1,303,772	\$1,500,000	\$1,370,000
(551110) Indirect Costs	\$633,295	\$668,625	\$705,810	\$701,263

(FC1000) Infractructure Decree into	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(561002) Infrastructure- Depreciation	\$249,302	\$283,812	\$0	\$130,000
(542100) Machinery	\$13,780	\$58,821	\$225,000	\$130,000
(561005) Vehicles-depreciation	\$91,810	\$89,666	\$0	\$0
(611357) Transfer Out - General Fund	\$33,251	\$33,251	\$33,251	\$34,250
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$97,395
(611361) Transfer Out - Fleet Capital	\$6,610	\$17,088	\$17,088	\$49,249
(552400) Risk/Liability Contribution	\$14,360	\$18,260	\$19,372	\$21,295
(561004) Machinery & Equipment- Depreciation	\$24,757	\$25,973	\$0	\$0
(561003) Site Improvement- Depreciation	\$1,441	\$1,441	\$0	\$0
(549999) Contra- Capital Expense Account	-\$1,110,751	-\$1,362,593	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL Salaries and Benefits	\$1,057,731	\$1,138,117	\$2,500,521	\$2,403,452
(511100) Regular Employees	\$735,258	\$737,016	\$898,700	\$1,076,338
(553100) Group Insurance Contribution	\$188,081	\$198,879	\$200,643	\$258,051
(512402) Defined Contribution Retirement	\$51,130	\$48,447	\$66,977	\$92,971
	-\$67,734	\$69,781	\$111,096	\$117,880
(512400) Defined Benefit Retirement		\$44,645	\$59,134	\$67,830
(512200) Social Security (FICA)	\$43,053			
(511105) Part Time Employees	\$0 \$17.354	\$24,311	\$48,817	\$32,400
(554100) Workers Comp Contribution	\$17,354	\$17,595	\$17,000	\$17,000
(512300) Medicare	\$10,093	\$10,492	\$13,825	\$15,864
(511300) Overtime	\$3,438	\$6,584	\$6,500	\$7,000
(512401) Deferred Compensation	\$5,074	\$5,290	\$5,900	\$4,630
(511102) Merit Contingency	\$0	\$0	\$0	\$12,686
(511101) Budgeted Salary Savings	\$0	\$0	-\$49,163	-\$14,421
SALARIES AND BENEFITS TOTAL	\$985,747	\$1,163,040	\$1,379,429	\$1,688,229
Operating (504405) Outsiles	000.070	#77.000	#440.000	P404 700
(531105) Supplies	\$92,876	\$77,299	\$119,962	\$101,782
(521400) Contract Services	\$92,294	\$42,719	\$30,000	\$85,000
(522205) Repairs And Maintenance	\$43,406	\$26,270	\$49,700	\$40,000
(522220) Vehicle Fleet Rate	\$38,432	\$44,908	\$30,000	\$30,000
(523901) Bank Fees / Charges	\$31,439	\$46,278	\$43,000	\$4,000
(531270) Gasoline/ Diesel	\$20,557	\$25,713	\$20,630	\$26,223
(522110) Disposal	\$12,250	\$11,430	\$15,000	\$15,000
(522320) Rental Of Equipment And Vehicles	\$5,081	\$11,574	\$8,146	\$17,800
(521201) Professional Services	\$0	\$4,218	\$25,000	\$10,000
(531230) Electricity	\$8,679	\$7,396	\$8,147	\$8,456
(523210) Communication Services	\$9,664	\$9,882	\$9,120	\$0
(531720) Uniforms	\$4,434	\$5,942	\$7,135	\$7,392
(523700) Education And Training	\$1,464	\$2,698	\$7,480	\$7,684
(521300) Technical Services	\$0	\$2,500	\$15,000	\$0
(522140) Maintenance - Grounds	\$3,075	\$3,051	\$3,550	\$4,700
(523600) Dues And Fees	\$4,492	\$2,528	\$3,466	\$3,749
(522130) Custodial	\$1,378	\$1,378	\$3,200	\$5,342
(523500) Travel	\$254	\$568	\$2,866	\$7,575
(531220) Natural Gas	\$2,075	\$3,066	\$2,557	\$3,191
(531615) Computer Equipment-Operating	\$360	\$2,430	\$6,600	\$0
(531250) Oil	\$195	\$1,288	\$794	\$785
(531610) Furniture/Fixtures-Operating	\$0	\$0	\$0	\$2,500
(523220) Postage	\$238	\$933	\$680	\$200
(531310) Hospitality And Events	\$369	\$175	\$250	\$899
(523902) Sanitation Services	\$0	\$195	\$0	\$845
(523800) Licenses	\$180	\$86	\$147	\$438
(523810) Software Licenses, Fees, and Maintenance	\$104	\$643	\$0	\$0
(531620) Communication Equipment-Operating	\$0	\$0	\$600	\$0
(522210) Vehicle Repair	\$263	\$292	\$0	\$0
(531150) Computer Supplies	\$0	\$29	\$420	\$0
(539998) P-card Initial Allocation	\$0	\$268	\$0	\$0
(531315) Food	\$78	\$58	\$0	\$0
(523400) Printing And Binding	\$0	\$53	\$0	\$75
(531400) Books And Periodicals	\$0	\$0	\$0	\$25
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	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
TOTAL	\$2,417,117	\$2,637,024	\$4,293,400	\$4,475,342

Water and Sewer Fund Revenues and Expenses



Water and Sewer Fund Revenues by Account

Water Fund Revenue by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Charges for Service				
(344210) Water Charges	\$3,655,391	\$3,917,979	\$3,912,778	\$4,473,571
(344255) Sewerage Charges	\$318,423	\$282,361	\$348,910	\$373,670
(344216) Meter Fees	\$103,250	\$283,150	\$276,560	\$128,705
(344700) Utility Bill Late Charges	\$188,022	\$181,781	\$160,000	\$250,000
(344218) Capacity Fees	\$72,900	\$101,700	\$316,700	\$175,658
(344217) Water Service Stop Fees	\$12,750	\$12,900	\$12,000	\$11,571
(341905) Other/Misc. Fees	\$2,910	\$11,395	\$0	\$0
(344256) Sewer Permit Fees Admin	\$1,807	\$0	\$5,000	\$0
(344215) Reconnect Fees	\$375	\$75	\$0	\$0
(349300) Bad Check Fees	\$120	\$90	\$100	\$0
CHARGES FOR SERVICE TOTAL	\$4,355,947	\$4,791,431	\$5,032,048	\$5,413,175
Miscellaneous Revenues				
(391201) Operating Transfer In	\$169,775	\$0	\$0	\$0
(391251) Capital Contribution	\$85,810	\$0	\$0	\$0
(392100) Sale Of Assets	\$27,305	\$0	\$0	\$0
(383100) Reimbursement From Insura	\$6,459	\$0	\$0	\$0
(389999) Over And Short	-\$140	\$0	\$0	\$0
(392200) Gain On Property Sale	-\$13,239	\$0	\$0	\$0
MISCELLANEOUS REVENUES TOTAL	\$275,970	\$0	\$0	\$0
Licenses & Permits				
(323120) Building & Inspection Fees	\$75	\$0	\$0	\$0
LICENSES & PERMITS TOTAL	\$75	\$0	\$0	\$0

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Interest Income				
(361000) Interest Revenues	\$27,870	\$26,504	\$15,000	\$3,528
(361010) Unrealized Invest Gains	-\$29,151	-\$67,150	\$0	\$0
INTEREST INCOME TOTAL	-\$1,281	-\$40,646	\$15,000	\$3,528
TOTAL	\$4,630,711	\$4,750,785	\$5,047,048	\$5,416,703

Water and Sewer Fund Expense by Account

Water and Sewer Fund by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$983,283	\$1,100,770	\$1,193,400	\$1,198,300
(553100) Group Insurance Contribution	\$240,479	\$271,432	\$273,826	\$273,837
(512402) Defined Contribution Retirement	\$82,932	\$94,363	\$110,100	\$114,087
(512400) Defined Benefit Retirement	\$57,815	\$126,431	\$80,107	\$84,905
(512200) Social Security (FICA)	\$63,721	\$70,294	\$79,921	\$81,337
(511300) Overtime	\$63,997	\$57,195	\$40,250	\$59,000
(511105) Part Time Employees	\$33,480	\$35,040	\$55,430	\$35,000
(554100) Workers Comp Contribution	\$13,917	\$14,110	\$22,501	\$22,501
(512300) Medicare	\$14,926	\$16,512	\$18,686	\$19,022
(511102) Merit Contingency	\$0	\$0	\$0	\$19,605
(512401) Deferred Compensation	\$3,872	\$3,998	\$4,920	\$4,658
(511101) Budgeted Salary Savings	\$0	\$0	-\$15,280	-\$15,877
SALARIES AND BENEFITS TOTAL	\$1,558,423	\$1,790,146	\$1,863,861	\$1,896,375
Transfers, Capital, Other				
(541420) Water Lines	\$471,557	\$640,243	\$365,000	\$781,145
(551110) Indirect Costs	\$426,107	\$393,676	\$462,788	\$406,704
(561001) Building- Depreciation	\$685,540	\$685,540	\$0	\$0
(561002) Infrastructure- Depreciation	\$487,038	\$503,661	\$0	\$0
(542100) Machinery	\$136,548	\$106,816	\$220,000	\$150,400
(582100) Interest - Long Term Debt	\$82,961	\$158,920	\$145,503	\$141,000
(542200) Vehicles	\$138,903	\$144,600	\$0	\$0
(552400) Risk/Liability Contribution	\$51,302	\$65,238	\$52,506	\$57,720
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$213,654
(561004) Machinery & Equipment- Depreciation	\$70,541	\$76,792	\$0	\$0
(611361) Transfer Out - Fleet Capital	\$26,315	\$35,686	\$31,900	\$39,083
(541200) Site Improvements	\$0	\$0	\$100,000	\$0
(561005) Vehicles-depreciation	\$36,628	\$36,858	\$0	\$0
(561003) Site Improvement- Depreciation	\$5,121	\$3,744	\$0	\$0
(549999) Contra- Capital Expense Account	-\$731,121	-\$891,659	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$1,887,439	\$1,960,115	\$1,377,697	\$1,789,706
Operating				
(531140) Water Line/Meter Maint Supplies	\$302,244	\$318,947	\$370,311	\$333,320
(522205) Repairs And Maintenance	\$219,283	\$201,589	\$222,959	\$176,100
(531230) Electricity	\$137,368	\$145,269	\$133,904	\$159,950
(531105) Supplies	\$93,429	\$86,879	\$74,100	\$95,132
(531210) Water / Sewerage	\$23,594	\$98,407	\$80,000	\$125,000
(521201) Professional Services	\$77,677	\$38,899	\$63,452	\$83,072
(521400) Contract Services	\$93,655	\$61,421	\$51,147	\$51,890
(531605) Machinery And Equipment-Operating	\$8,131	\$4,728	\$20,593	\$115,200
(531270) Gasoline/ Diesel	\$24,119	\$42,436	\$32,505	\$43,553
(522220) Vehicle Fleet Rate	\$42,121	\$42,457	\$26,900	\$26,900
(523901) Bank Fees / Charges	\$31,744	\$46,278	\$43,000	\$4,000
(523810) Software Licenses, Fees, and Maintenance	\$32,454	\$53,194	\$34,047	\$(
(522140) Maintenance - Grounds	\$17,153	\$19,190	\$24,095	\$23,81
(521300) Technical Services	\$14,135	\$13,257	\$12,764	\$27,200
(523600) Dues And Fees	\$11,855	\$12,110	\$15,636	\$12,575
(523700) Education And Training	\$8,249	\$10,779	\$12,565	\$15,775

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(522110) Disposal	\$10,733	\$9,868	\$10,000	\$15,000
(531720) Uniforms	\$7,663	\$11,785	\$12,360	\$10,393
(523210) Communication Services	\$11,663	\$13,926	\$14,196	\$0
(523500) Travel	\$1,248	\$10,494	\$8,258	\$15,105
(522130) Custodial	\$4,278	\$4,278	\$3,500	\$11,809
(531615) Computer Equipment-Operating	\$9,182	\$4,102	\$8,200	\$0
(531220) Natural Gas	\$2,860	\$4,664	\$3,896	\$5,031
(522320) Rental Of Equipment And Vehicles	\$5,489	\$1,084	\$4,939	\$0
(523902) Sanitation Services	\$1,994	\$1,872	\$2,173	\$1,417
(523800) Licenses	\$1,382	\$215	\$577	\$3,169
(531400) Books And Periodicals	\$0	\$422	\$1,936	\$1,975
(531610) Furniture/Fixtures-Operating	\$0	\$0	\$500	\$2,050
(531250) Oil	\$304	\$1,119	\$451	\$488
(523220) Postage	\$177	\$263	\$975	\$675
(531310) Hospitality And Events	\$127	\$200	\$250	\$954
(523400) Printing And Binding	\$53	\$0	\$1,000	\$0
(531315) Food	\$53	\$43	\$500	\$400
(531150) Computer Supplies	\$0	\$0	\$240	\$0
(539998) P-card Initial Allocation	\$0	\$117	\$0	\$0
(522210) Vehicle Repair	-\$30	\$0	\$0	\$0
OPERATING TOTAL	\$1,194,388	\$1,260,295	\$1,291,929	\$1,361,944
TOTAL	\$4,640,250	\$5,010,556	\$4,533,487	\$5,048,025

Fleet Services Fund Revenues and Expenses



Fleet Fund Revenue by Account

Fleet Fund Revenues by Account

Charges for Service	Approved Budget
Charges for Convice	

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(341750) Fleet Service Charges	\$1,728,466	\$2,316,786	\$2,313,700	\$2,285,462
CHARGES FOR SERVICE TOTAL	\$1,728,466	\$2,316,786	\$2,313,700	\$2,285,462
Miscellaneous Revenues				
(389120) Vendor Reimbursements	\$0	\$35,468	\$0	\$0
(391201) Operating Transfer In	\$0	\$29,454	\$0	\$0
(383100) Reimbursement From Insura	\$372	\$0	\$0	\$0
MISCELLANEOUS REVENUES TOTAL	\$372	\$64,922	\$0	\$0
TOTAL	\$1,728,838	\$2,381,708	\$2,313,700	\$2,285,462

Fleet Fund Expenses by Account

Fleet Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budge
Operating				
(531120) Vehicle Parts And Supplies	\$644,076	\$1,153,492	\$918,609	\$770,13
(522210) Vehicle Repair	\$246,928	\$112,212	\$300,000	\$455,78
(521400) Contract Services	\$19,162	\$0	\$38,000	\$38,00
(531105) Supplies	\$13,966	\$2,238	\$29,650	\$2,50
(522205) Repairs And Maintenance	\$17,944	\$10,211	\$6,000	\$13,00
(531270) Gasoline/ Diesel	\$8,390	\$8,384	\$9,648	\$8,29
(531720) Uniforms	\$9,474	\$8,963	\$7,800	\$7,75
(522220) Vehicle Fleet Rate	\$16,146	\$12,517	\$0	\$
(531605) Machinery And Equipment-Operating	\$1,906	\$1,424	\$0	\$15,50
(523810) Software Licenses, Fees, and Maintenance	\$2,728	\$0	\$0	\$14,00
(523210) Communication Services	\$6,973	\$2,546	\$3,360	\$
(523700) Education And Training	\$3,031	\$718	\$2,030	\$4,00
(522320) Rental Of Equipment And Vehicles	\$2,632	\$1,912	\$2,082	\$
(531250) Oil	\$3,845	\$604	\$293	\$44
(522130) Custodial	\$650	\$780	\$0	\$78
(521300) Technical Services	\$1,377	\$0	\$0	\$
(523500) Travel	\$0	\$19	\$1,000	\$
(523220) Postage	\$753	\$31	\$0	\$15
(531310) Hospitality And Events	\$81	\$72	\$250	\$44
(531315) Food	\$385	\$333	\$0	\$
(523600) Dues And Fees	\$150	\$303	\$150	\$
(522110) Disposal	\$0	\$0	\$500	\$
(531615) Computer Equipment-Operating	\$450	\$0	\$0	\$
(523800) Licenses	\$0	\$0	\$0	\$25
OPERATING TOTAL	\$1,001,044	\$1,316,758	\$1,319,372	\$1,331,03
Salaries and Benefits				
(511100) Regular Employees	\$426,506	\$538,856	\$584,250	\$573,30
(553100) Group Insurance Contribution	\$108,458	\$163,264	\$129,168	\$127,73
(512402) Defined Contribution Retirement	\$50,609	\$71,713	\$80,133	\$82,48
(512200) Social Security (FICA)	\$25,144	\$32,031	\$36,916	\$36,07
(512300) Medicare	\$5,905	\$7,501	\$8,628	\$8,43
(554100) Workers Comp Contribution	\$2,851	\$2,890	\$5,108	\$5,10
(511300) Overtime	\$1,335	\$2,911	\$11,139	\$
(512401) Deferred Compensation	\$1,549	\$3,051	\$3,330	\$3,24
(511102) Merit Contingency	\$0	\$0	\$0	\$8,60
(511105) Part Time Employees	\$0	\$320	\$0	\$
(511101) Budgeted Salary Savings	\$0	\$0	-\$7,483	-\$7,78
(512400) Defined Benefit Retirement	-\$38,148	-\$68,784	\$0	\$
SALARIES AND BENEFITS TOTAL	\$584,207	\$753,753	\$851,189	\$837,20
Fransfers, Capital, Other				
(551110) Indirect Costs	\$135,448	\$173,646	\$145,431	\$152,06
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$96,51
(611361) Transfer Out - Fleet Capital	\$11,346	\$6,678	\$6,678	\$18,54
(552400) Risk/Liability Contribution	\$8,877	\$11,288	\$6,546	\$7,19

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(542100) Machinery	\$29,782	\$0	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$185,453	\$191,612	\$158,655	\$274,319
TOTAL	\$1,770,704	\$2,262,123	\$2,329,216	\$2,442,561

The Finance Department is responsible for safeguarding the City's financial assets. Staff work to maximize the utilization of financial assets by conserving resources through efficient and effective planning. Additionally, the department maintains current and accurate financial information while focusing on making the information easily and readily available in a cost efficient manner. As the City grows, the Finance team has reaffirmed the importance of maximizing the participation and fairness in financial operations for Roswell's residents.

Finance Department Services

Strategic Planning & Budget

Plans, directs, and manages the development of the City's operating and capital budget. The division conducts regular monitoring and analysis of the fiscal activities of the City throughout the fiscal year to ensure revenues and expenses are progressing as planned. The division also plans and conducts special projects that further contribute to the efficiency and effectiveness of the organization. Services include coordinating with departments to understand their budgets in the past, present, and future, tracking past revenues in order to project future receipts, reviewing requests for checks, requisitions, budget transfers, and other daily financial activities, resolving budgetary problems, developing the annual budget for Mayor and Council approval, and enacting the City's first Zero Based Budgeting process.

Finance Administration

Plans and directs the activities for the overall department. This division directly manages the City's investment and debt portfolio and also leads the department's strategic planning process. The division also provides guidance and recommendations to other departments, the city administrator, and elected officials regarding financial matters. The division is responsible for ensuring the overall compliance with city, state, and federal regulations, policies, and procedures within the financial realm. Services include providing strategic direction for the Finance Department; manages the City's investment portfolio; manages the City's debt portfolio; provides advice and guidance on financial matters to executive and elected officials.

Accounting

Provides timely and accurate financial information for the City's decision makers and citizens, and ensuring compliance with applicable accounting laws and procedures. Services include preparing the annual financial statements in accordance with Generally Accepted Accounting Procedures (GAAP) as codified by the Governmental Accounting Standards Board (GASB). Typically, the first 6 months of the fiscal year is spent completing the prior year's financial reports with the external auditor. Throughout the year, the division reviews and approves transactions impacting our financial records, which provides an additional level of oversight over the accuracy of the financial reports. Much of the staff's time is spent updating controls and accounting procedures in response to best practices and new accounting guidance from GASB.

Financial Services

Provides the highest quality customer service to residents and businesses and ensures the accurate and timely billing for City utilities, property taxes, occupation taxes, and other miscellaneous billing. Services include performing the billing of property taxes, utilities, occupation tax, and other miscellaneous services. In addition, the division includes a call center that assists customers with a variety of needs, including establishing new service, scheduling large item pickups, and answering myriad billing questions. This division is also responsible for coordinating the approval of new businesses in Roswell and the annual occupation tax renewal process. Staff work across departments to verify proper zoning and compliance with applicable city codes and state and federal requirements. The business registration team coordinates safety reviews by the Fire Marshal, Building Inspectors, Planning, and Zoning Division. The division also refers non-compliant businesses to Code Enforcement.

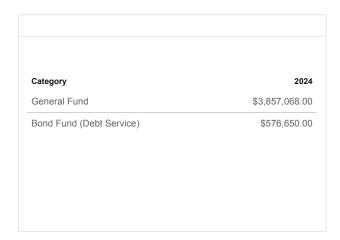
Purchasing

Pursues best value for the City through promoting competition, providing training, and ensuring compliance with established law, policy, and procedures. Services include procuring or overseeing procurement of all goods and services needed by the City, advising and supporting departments during the procurement process, advertising City contracting opportunities, creating solicitation and contract documents, ensuring bonds, insurance and other forms of protection are adequate for protection of the City, terminating solicitations, terminating contracts, and rejecting bids when it is in the best interest of the City, determining best methods of solicitation, determining the most advantageous type of contract, reviewing requisitions for purchases below \$25,000 for compliance, sending conformed contracts for review, approval, and execution, vendor management, updating and developing purchasing related policies and procedures, and contract management.

Accounts Payable & Revenue

Manages the processes associated with paying vendors for services provided to the City and ensures that revenues received by the City are deposited and recorded in a timely manner. This division is also responsible for managing the front payment counter, customer payment plans, and liens. Services include Accounts Payable, which administers the P-card program, reviews, processes and approves all purchase order receiving records, check requests and refund batches from departments for payment, maintains records of all invoices received by vendors and distributes them to departments, and processes reimbursements to employees for training and travel; and Revenue, which processes all lockbox, electronic lockbox and web payments for utility, tax, and general bills, processes all Government Window payments, reviews all deposits received from City departments, and transmits cash and checks electronically to the bank.

Finance Expenditures by Fund



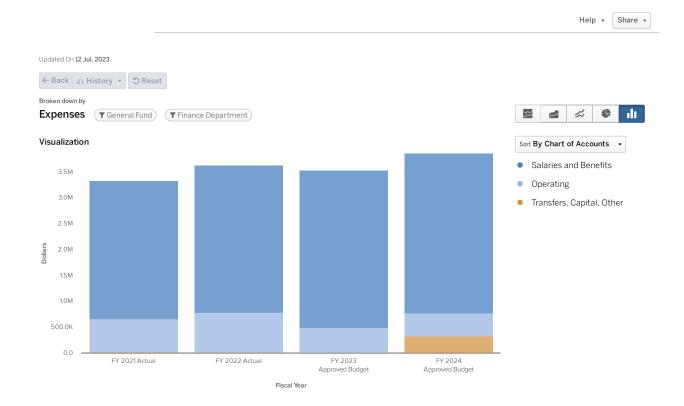
Finance Expenditures by Category



Here is a summary of the Finance Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

This table shows the three main categories of expenditures within the Finance Department across all funds. Click on the table to explore in greater detail.

Finance General Fund Expenditures by Type



Finance General Fund Expenditures by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$1,781,953	\$1,899,988	\$2,059,500	\$2,052,101
(511102) Merit Contingency	\$0	\$0	\$0	\$30,782
(511101) Budgeted Salary Savings	\$0	\$0	-\$32,952	-\$24,106
(511105) Part Time Employees	\$18,822	\$0	\$0	\$0
(511300) Overtime	\$93	\$0	\$0	\$0
(512200) Social Security (FICA)	\$107,466	\$113,748	\$129,070	\$129,137
(512300) Medicare	\$25,133	\$26,602	\$30,160	\$30,201
(512400) Defined Benefit Retirement	\$146,737	\$136,325	\$158,274	\$164,192
(512401) Deferred Compensation	\$9,712	\$11,618	\$12,530	\$12,804
(512402) Defined Contribution Retirement	\$178,455	\$198,349	\$219,300	\$231,711
(553100) Group Insurance Contribution	\$402,659	\$455,232	\$455,232	\$435,470
(554100) Workers Comp Contribution	\$839	\$850	\$11,481	\$11,481
SALARIES AND BENEFITS TOTAL	\$2,671,870	\$2,842,712	\$3,042,595	\$3,073,773
Operating				
(521201) Professional Services	\$132,627	\$186,026	\$176,500	\$230,000
(521202) Legal	\$2,750	\$0	\$0	\$0
(521300) Technical Services	\$1,000	\$1,750	\$0	\$0
(522205) Repairs And Maintenance	\$0	\$0	\$500	\$500
(522320) Rental Of Equipment And Vehicles	\$11,709	\$4,148	\$12,900	\$0
(523220) Postage	\$120,421	\$145,844	\$134,371	\$114,950
(523300) Advertising	\$1,740	\$1,266	\$5,700	\$4,300
(523400) Printing And Binding	\$40,337	\$32,080	\$39,700	\$25,500
(523500) Travel	-\$167	\$5,582	\$14,700	\$12,100
(523600) Dues And Fees	\$8,530	\$11,054	\$7,950	\$11,350
(523700) Education And Training	\$5,883	\$12,675	\$12,600	\$16,487
(523810) Software Licenses, Fees, and Maintenance	\$24,519	\$32,337	\$33,300	\$0
(531105) Supplies	\$2,152	\$10,760	\$22,401	\$12,500
(531150) Computer Supplies	\$478	\$234	\$0	\$0
(531310) Hospitality And Events	\$165	\$586	\$1,000	\$1,600
(531315) Food	\$0	\$492	\$0	\$500
(531400) Books And Periodicals	\$1,275	\$1,050	\$2,550	\$904
(531605) Machinery And Equipment-Operating	\$0	\$0	\$0	\$500
(531610) Furniture/Fixtures-Operating	\$2,694	\$448	\$0	\$1,000
(531615) Computer Equipment-Operating	\$9,746	\$2,021	\$0	\$0
(522220) Vehicle Fleet Rate	\$1,822	\$1,749	\$300	\$400
(523901) Bank Fees / Charges	\$282,505	\$326,324	\$20,000	\$20,000
(531250) Oil	\$53	\$0	\$0	\$0
(531270) Gasoline/ Diesel	\$25	\$153	\$23	\$73
OPERATING TOTAL	\$650,263	\$776,579	\$484,495	\$452,664
Transfers, Capital, Other				
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$316,420
(552400) Risk/Liability Contribution	\$12,402	\$15,770	\$9,136	\$10,043
(611361) Transfer Out - Fleet Capital	\$4,091	\$2,547	\$2,547	\$4,168
TRANSFERS, CAPITAL, OTHER TOTAL	\$16,493	\$18,317	\$11,683	\$330,631
	•	•	·	

Finance General Fund Expenditures by Organizational Unit

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(10016124) Accounts Payable & Revenue	\$0	\$0	\$0	\$689,127
(10015160) Business Registration	\$2	\$0	\$0	\$0
(10015130) Strategic Planning & Budget	\$331,666	\$345,221	\$451,873	\$523,171
(10016100) Finance Administration	\$776,041	\$864,500	\$580,235	\$732,667
(10016121) Accounting	\$667,466	\$662,255	\$711,796	\$741,158
(10016122) Financial Services	\$798,513	\$839,746	\$859,858	\$726,044
(10016123) Cash Disbursements	\$209,546	\$273,159	\$276,231	\$0
(10016151) Treasury	\$0	\$1	\$0	\$0
(10016152) Cash Receipting	\$159,458	\$213,110	\$217,325	\$0
(10016170) Purchasing	\$395,934	\$439,616	\$441,455	\$444,901
TOTAL	\$3,338,626	\$3,637,608	\$3,538,773	\$3,857,068

Debt Service Fund Revenues and Expenses



Debt Service Fund Revenues by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Property Tax				
(311100) Real Property - Current Year	\$1,446,068	\$625,439	\$554,646	\$708,260
(311110) Public Utility	\$12,971	\$5,486	\$5,292	\$5,885
(311200) Real Property - Prior	\$2,083	-\$3,182	\$0	\$0
(311300) Personal Property - Current	\$44,517	\$18,173	\$19,310	\$19,973
(311305) Personal Property - Prior	\$174	\$245	\$0	\$0
(311310) Motor Vehicle	\$23,935	\$3,695	\$2,109	\$1,794
(319110) Property - Penalty & Interest - Real	\$1,979	\$3,104	\$1,000	\$1,000
PROPERTY TAX TOTAL	\$1,531,728	\$652,960	\$582,357	\$736,912
Miscellaneous Revenues				
(389999) Over And Short	-\$164	-\$489	\$0	\$0
MISCELLANEOUS REVENUES TOTAL	-\$164	-\$489	\$0	\$0
Interest Income				
(361000) Interest Revenues	\$5,782	\$6,426	\$0	\$4,262
(361010) Unrealized Invest Gains	-\$861	-\$22,295	\$0	\$0
INTEREST INCOME TOTAL	\$4,921	-\$15,869	\$0	\$4,262
TOTAL	\$1,536,486	\$636,602	\$582,357	\$741,174

Debt Service Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Transfers, Capital, Other				
(581100) Principal- Long Term Debt	\$1,520,000	\$1,560,000	\$1,630,000	\$560,000
(582100) Interest - Long Term Debt	\$127,200	\$91,650	\$55,100	\$16,650
(583000) Fiscal Agent Fees	\$1,061	\$1,154	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$1,648,261	\$1,652,804	\$1,685,100	\$576,650
TOTAL	\$1,648,261	\$1,652,804	\$1,685,100	\$576,650

The Roswell Fire Department is comprised of 42 full-time station captains, chief officers, and support staff. Additionally, our deployment model consists of approximately 200 part-time firefighters, most of whom work full-time at one of the more than 20 fire departments in the Metro Atlanta area. The Roswell Fire Department is a progressive, ISO Class 2 all hazards agency that provides fire prevention, emergency medical services, fire suppression, technical rescue, and public education to visitors, businesses, and the more than 90,000 Roswell residents. The Roswell Fire Department responds to approximately 10,000 calls for service annually and operates out of seven fire stations, a separate fire headquarters, and the Roswell-Alpharetta Public Safety Training Center (RAPSTC).

The department operates seven fire engines, two ladder trucks, a heavy/technical rescue truck, two rescue ambulances, and one Battalion Chief/Incident Command vehicle. Except for the Battalion Chief vehicle, all these apparatuses can provide Advanced Life Support (ALS) and are staffed with Paramedics.

In addition to saving lives and preserving property, the department endeavors to exceed expectations through continuous self-evaluation and improvement and implementing industry best practices to serve the Roswell Community. The vision of the Roswell Fire Department is to be an innovative world-class public safety organization.

Fire Department Services

Fire Administration

The Fire Administration Division manages all activities necessary to support the other divisions in carrying out the Department's mission. The organizational structure has changed significantly over the past year to become more efficient and effective. Services within this Division include public information and education, the management and replacement of all operating and capital assets, open records requests, chaplaincy, peer support, special event support, firefighter health and safety, Information Technology and communications support, Fire Department budgeting, procurement and finance, human resources functions, fire department staffing, payroll, and risk management.

Fire Operations

The Operations Division fulfills the Department's mission by ensuring timely and effective all-hazards incident response and community engagement. Services within this Division include Fire suppression, Emergency Medical Services first response, Swift Water Rescue, Motor Vehicle and Machinery Rescue, Rope Rescue, Trench Rescue, Collapse Rescue, Confined Space Rescue, Hazardous Materials Response, and Wilderness Search and Rescue.

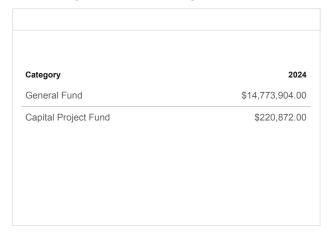
Fire Marshal

The Fire Marshal's Office focuses on preventing the loss of life, property, and harm to the community through prevention. This is achieved by three primary methods: education, engineering, and enforcement. Services within this Division include Life and Safety inspections of new and existing buildings and properties, maintaining fire-prevention codes and standards, and performing plan reviews. Other services include site plan reviews, plan reviews for new construction, modifications to existing structures, and fire suppression systems. The Division also conducts fire investigations, maintains occupancy data management and record keeping, and assists the Fire and Life Safety Educator with various education classes and public relations activities.

Roswell-Alpharetta Public Safety Training Center

The Roswell-Alpharetta Public Safety Training Center (RAPSTC) prepares the City of Roswell's first responders to provide exemplary emergency services to the Roswell community. RAPSTC is designed and constructed to serve as a critical shared resource facility for public safety training, testing, and certification. RAPSTC's budget is shared, with Alpharetta paying 50%. Services include continuing education for Police, Fire, and Emergency Medical professionals. RAPSTC offers training in Emergency Medical Services (EMS), Technical Rescue and Special Operations, Hazardous Materials Response, Apparatus Operator, Law Enforcement, Tactical Driving, K-9 Training, Leadership, and Instruction. RAPSTC provides the resources and facility to conduct the onboarding process and other functions, such as the Fire Physical Ability Test, Police Physical Ability Test, Emergency Scene Scenario Evaluations, Interview Panels, Regional Meetings and Presentations, and the Citizen Police and Fire Academies.

Fire Expenditures by Fund



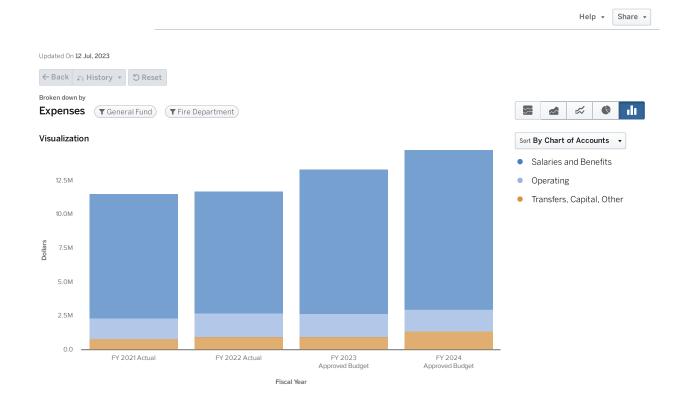
Fire Expenditures by Category

Category	2024
Salaries and Benefits	\$11,783,006.00
Transfers, Capital, Other	\$1,614,500.00
Operating	\$1,597,270.00

Here is a summary of the Fire Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

This table shows the three main categories of expenditures within the Fire Department across all funds. Click on the table to explore in greater detail.

Fire General Fund Expenditures by Type



Fire General Fund Expenditures by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$1,515,809	\$1,509,650	\$2,878,831	\$4,596,803
(511102) Merit Contingency	\$0	\$0	\$0	\$122,308
(511101) Budgeted Salary Savings	\$0	\$0	-\$22,115	-\$50,870
(511105) Part Time Employees	\$115,237	\$114,585	\$117,369	\$164,444
(511115) Firefighter's Fees	\$6,080,069	\$5,877,208	\$5,580,224	\$4,380,886
(511300) Overtime	\$24,039	\$37,402	\$149,411	\$83,683
(512200) Social Security (FICA)	\$474,903	\$462,627	\$618,299	\$580,677
(512300) Medicare	\$111,277	\$108,273	\$144,589	\$135,802
(512400) Defined Benefit Retirement	\$232,577	\$197,589	\$206,140	\$171,942
(512401) Deferred Compensation	\$8,087	\$10,013	\$10,870	\$15,530
(512402) Defined Contribution Retirement	\$85,811	\$113,893	\$281,127	\$586,241
(553100) Group Insurance Contribution	\$337,714	\$387,785	\$618,831	\$873,678
(554100) Workers Comp Contribution	\$205,394	\$208,249	\$121,882	\$121,882
SALARIES AND BENEFITS TOTAL	\$9,190,916	\$9,027,273	\$10,705,458	\$11,783,006
Operating				
(521201) Professional Services	\$17,250	\$79,655	\$18,050	\$21,000
(521300) Technical Services	\$18,174	\$12,884	\$44,767	\$27,300
(521400) Contract Services	\$48,555	\$1,995	\$1,000	\$500
(522110) Disposal	\$1,333	\$0	\$0	\$0
(522130) Custodial	\$13,665	\$13,021	\$12,060	\$21,068
(522140) Maintenance - Grounds	\$28,878	\$45,137	\$54,262	\$52,006
(522205) Repairs And Maintenance	\$143,484	\$182,648	\$132,981	\$159,687
(522210) Vehicle Repair	\$1,008	\$3,284	\$760	\$8,040
(522320) Rental Of Equipment And Vehicles	\$12,293	\$10,260	\$13,140	\$0

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(523100) Property And Liability Insurance	\$10,996	\$10,996	\$10,996	\$11,000
(523220) Postage	\$903	\$1,925	\$1,250	\$1,240
(523300) Advertising	\$0	\$1,788	\$9,200	\$3,000
(523400) Printing And Binding	\$53	\$0	\$3,500	\$3,200
(523500) Travel	\$3,663	\$12,183	\$17,699	\$31,619
(523600) Dues And Fees	\$6,073	\$8,830	\$8,849	\$7,358
(523700) Education And Training	\$3,727	\$13,864	\$11,575	\$35,285
(523800) Licenses	\$1,579	\$156	\$2,600	\$6,384
(523810) Software Licenses, Fees, and Maintenance	\$64,780	\$123,908	\$134,378	\$0
(523851) Contracted Temporary Labor	\$16,497	\$33,828	\$2,000	\$0
(523852) Instruction Fees	\$4,530	\$225	\$17,825	\$6,000
(523902) Sanitation Services	\$1,593	\$1,641	\$2,268	\$2,495
(531105) Supplies	\$127,486	\$139,985	\$143,690	\$151,222
(531120) Vehicle Parts And Supplies	\$0	\$100	\$0	\$0
(531150) Computer Supplies	\$3,268	\$98	\$0	\$0
(531240) Bottled Gas	\$3,191	\$3,921	\$6,256	\$10,600
(531310) Hospitality And Events	\$337	\$964	\$1,000	\$5,250
(531315) Food	\$0	\$1,919	\$0	\$1,400
(531400) Books And Periodicals	\$2,915	\$2,718	\$6,111	\$2,585
(531605) Machinery And Equipment-Operating	\$158,101	\$126,880	\$151,649	\$128,205
(531610) Furniture/Fixtures-Operating	\$17,545	\$38,464	\$85,320	\$28,022
(531615) Computer Equipment-Operating	\$75,428	\$29,855	\$5,760	\$0
(531620) Communication Equipment-Operating	\$13,693	\$25,486	\$10,417	\$10,530
(531720) Uniforms	\$49,654	\$100,086	\$99,552	\$113,459
(522220) Vehicle Fleet Rate	\$351,877	\$419,010	\$420,700	\$466,246
(523210) Communication Services	\$48,025	\$52,190	\$47,718	\$0
(531210) Water / Sewerage	\$23,074	\$24,066	\$25,167	\$23,555
(531215) Stormwater Fees	\$1,900	\$1,946	\$2,298	\$2,335
(531220) Natural Gas	\$27,131	\$29,478	\$25,147	\$29,708
(531230) Electricity	\$92,923	\$98,772	\$111,316	\$105,512
(531250) Oil	\$2,045	\$5,719	\$3,151	\$2,607
(531270) Gasoline/ Diesel	\$83,214	\$116,464	\$90,280	\$118,852
OPERATING TOTAL	\$1,480,842	\$1,776,347	\$1,734,692	\$1,597,270
Transfers, Capital, Other				
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$530,493
(552400) Risk/Liability Contribution	\$231,575	\$294,484	\$217,194	\$238,760
(611351) Transfer Out - Fed Grant	\$4,050	\$0	\$0	\$0
(611359) Transfer Out - Fleet	\$0	\$29,454	\$0	\$0
(611360) Transfer Out - Group Insurance	\$25,000	\$25,000	\$25,000	\$25,000
(611361) Transfer Out - Fleet Capital	\$37,517	\$41,139	\$41,139	\$72,969
(581100) Principal- Long Term Debt	\$461,927	\$491,939	\$610,820	\$438,911
(582100) Interest - Long Term Debt	\$95,573	\$65,561	\$62,213	\$87,495
TRANSFERS, CAPITAL, OTHER TOTAL	\$855,643	\$947,577	\$956,366	\$1,393,628
TOTAL	\$11,527,401	\$11,751,197	\$13,396,516	\$14,773,904

Fire General Fund Expenditures by Organizational Unit

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
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(10035101) Fire Administration	\$1,331,572	\$1,487,679	\$1,322,483	\$2,626,137
(10035102) Fire Marshal	\$898,648	\$934,199	\$1,049,680	\$1,010,263
(10035200) Fire Operations	\$8,936,503	\$9,010,396	\$10,595,975	\$10,762,742
(10035400) RAPSTC	\$360,678	\$318,923	\$428,378	\$374,762
TOTAL	\$11,527,401	\$11,751,197	\$13,396,516	\$14,773,904

The Police Department provides a range of quality police services to the community 24 hours a day. This includes answering citizens' calls for service; providing preventative patrol and other crime prevention programs; the enforcement of Federal, State, and local laws; and conducting investigations into known criminal activity and arresting violators of the law. The Police Department is also responsible for the operation of an emergency dispatch center.

The Roswell Police Department is a progressive organization and continues to explore new methods to meet the needs of the community.

Administrative Services

Manages all activities necessary to support other divisions in carrying out the department's mission. Services include administering policy approvals and edits; giving directives including training and disciplinary actions; creating governing documents; and the originating and disseminating of similar overarching direction.

Detention

Manages the detention of persons arrested by the Roswell Police Department. Services include managing contracts for housing and the detention process (processes, transports, housing, and care) for individuals arrested by the Roswell Police Department.

E-911

Answers both emergency and non-emergency calls-for-service 24/7, 365 days a year. Services include monitoring up to nine radio channels, and having the capability to monitor more than 80 additional channels if necessary; being responsible for ten E-911 phone lines and more than 40 additional emergency and non-emergency lines; utilizing multiple technologies to assist callers by finding their location and giving lifesaving instructions to callers before field responders arrive; and monitoring multiple radio channels for Roswell Police, Roswell Fire, and National Parks.

General Investigation

Investigates all assigned criminal activity thoroughly and professionally. Services include crimes against persons, juvenile crimes, and crimes against property.

Office of Professional Standards

Ensures the integrity of the department and its personnel through training, impartial investigation, and developmental management. Services include Internal Affairs, selection and hiring, accreditation, research and planning, and training.

Park Police

Supports Roswell Recreation and Parks vision and goals, works with the Special Events Office by attending meetings and working the numerous City of Roswell Special Events throughout the city; enforces all applicable codes, ordinances, laws, regulations and park rules in order to protect life and property, prevent crime, and promote security. Services include patrolling city parks via motor vehicle, all-terrain vehicle, or on foot to detect and deter criminal activity and traffic violations; inspecting doors,

windows, and premises of residential, commercial, and public properties to ensure security or to detect suspicious conditions; responding to active alarms at residences, businesses, city owned buildings and industries; checking suspicious vehicles, persons, or situations; investigating and reporting public safety issues; investigating and reporting non-criminal offenses such as non-criminal damage to property for civil reporting purposes; maintaining high visibility in the city parks and community.

Special Investigation

Investigates thoroughly, professionally, and proactively all assigned criminal activity. Services include Investigates narcotics activities; Allegations of corruption; Organized crime; Vice activities, to include prostitution and other illegal sex offenses; illegal gambling; and Alcohol ordinance violations.

Support Services

Provides Public Community Outreach and Education, and manages all activities necessary to operate and maintain the Police facility, fleet, and equipment. Services include Police Community Relations (PIO), court security, property and evidence, records and permits, fleet and building maintenance, finance and budget, technology, and the Quartermaster.

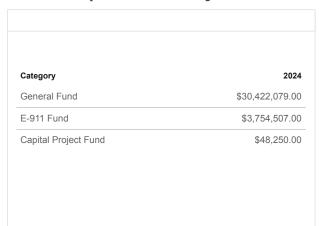
Traffic Enforcement Unit

Enforces and educates others on traffic laws of the State and ensures vehicle and pedestrian safety within the City of Roswell. Services include traffic enforcement, accident investigation (all types), special event coordination, escorts, assisting the uniform patrol division with calls for service, and initiating Police recruit field training as needed.

Uniform Patrol

Provides non-emergency and emergency responses to calls for service and utilizes a variety of skills, training, tools, and techniques to address criminal activity, quality of life concerns, traffic problems, and emergency situations. Services include providing non-emergency and emergency response to calls for service, conducting proactive patrol, enforcing Federal, State, local, and traffic laws, and ensuring a safe and secure community.

Police Expenditures by Fund

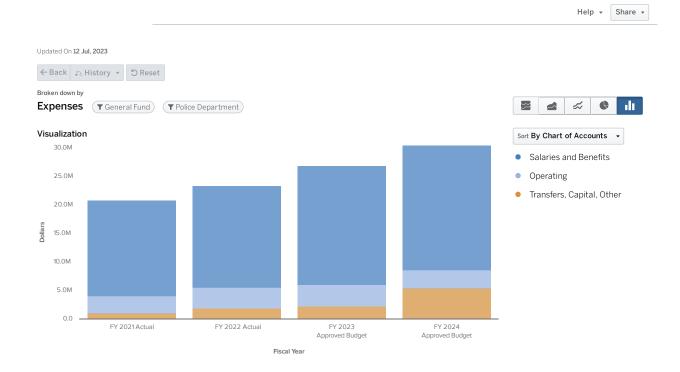


Police Expenditures by Category

Category	2024
Salaries and Benefits	\$24,717,291.00
Transfers, Capital, Other	\$6,002,729.00
Operating	\$3,504,816.00

Here is a summary of the Police Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail. This table shows the three main categories of expenditures within the Police Department across all funds. Click on the table to explore in greater detail.

Police General Fund Expenditures by Type



Police General Fund Expenditures by Account

Police GF by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits		/	o_o / .pp. o tou _uugot	u,,,p,u _uugu
(511100) Regular Employees	\$11,073,544	\$11,622,641	\$14,247,710	\$14,429,040
(553100) Group Insurance Contribution	\$2,260,177	\$2,489,550	\$2,521,560	\$2,529,842
(512400) Defined Benefit Retirement	\$1,574,522	\$1,655,565	\$1,768,039	\$1,728,854
(512402) Defined Contribution Retirement	\$637,563	\$729,258	\$1,069,302	\$1,198,747
(512200) Social Security (FICA)	\$670,090	\$707,524	\$886,404	\$940,088
(554100) Workers Comp Contribution	\$205,394	\$208,250	\$191,927	\$191,927
(512300) Medicare	\$156,980	\$165,537	\$207,279	\$220,504
(511300) Overtime	\$125,834	\$162,826	\$133,630	\$133,630
(512401) Deferred Compensation	\$56,179	\$60,861	\$67,310	\$75,959
(511102) Merit Contingency	\$0	\$0	\$0	\$212,749
(511105) Part Time Employees	\$44,244	\$52,931	\$30,023	\$66,292
(512904) Employee Assistance Program	\$0	\$0	\$17,000	\$0
(511101) Budgeted Salary Savings	\$0	\$0	-\$275,218	\$0
SALARIES AND BENEFITS TOTAL	\$16,804,526	\$17,854,944	\$20,864,966	\$21,727,632
Operating				
(523210) Communication Services	\$800,696	\$768,945	\$850,059	\$827,568
(522220) Vehicle Fleet Rate	\$448,625	\$777,179	\$536,200	\$631,700
(531270) Gasoline/ Diesel	\$354,961	\$548,605	\$461,557	\$546,445
(531615) Computer Equipment-Operating	\$371,792	\$519,498	\$668,512	\$0
(531105) Supplies	\$208,460	\$155,493	\$208,740	\$209,856
(531720) Uniforms	\$163,988	\$132,504	\$175,200	\$178,870
(521203) Animal Control	\$148,815	\$132,342	\$158,000	\$150,000
(521201) Professional Services	\$66,130	\$47,970	\$69,500	\$370,490
(531605) Machinery And Equipment-Operating	\$126,042	\$128,474	\$69,249	\$86,940
(523810) Software Licenses, Fees, and Maintenance	\$55,111	\$70,190	\$151,429	\$0
(521300) Technical Services	\$81,648	\$66,089	\$110,350	\$10,905
(523500) Travel	\$27,108	\$66,008	\$61,580	\$96,445

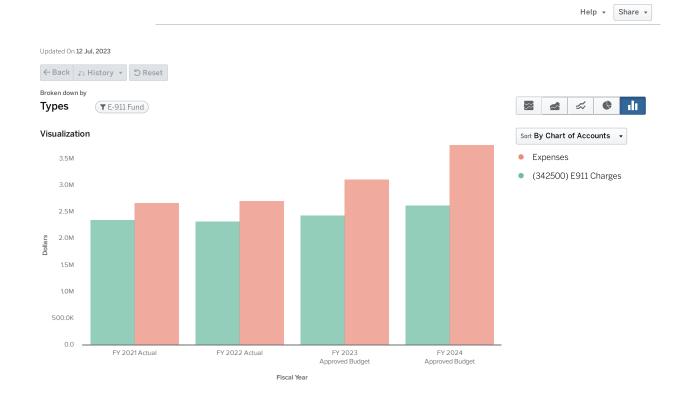
	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(523700) Education And Training	\$52,703	\$50,276	\$60,236	\$83,670
(522205) Repairs And Maintenance	\$57,458	\$41,099	\$72,000	\$66,190
(522310) Rental Of Land And Buildings	\$10,080	\$13,300	\$16,200	\$31,200
(522320) Rental Of Equipment And Vehicles	\$25,629	\$18,688	\$25,019	\$0
(523600) Dues And Fees	\$10,683	\$11,376	\$24,868	\$12,045
(531250) Oil	\$5,004	\$16,921	\$8,791	\$10,428
(522210) Vehicle Repair	\$12,840	\$10,239	\$8,600	\$0
(531620) Communication Equipment-Operating	\$2,671	\$118	\$11,000	\$10,500
(531610) Furniture/Fixtures-Operating	\$5,144	\$3,287	\$8,135	\$2,700
(523220) Postage	\$4,434	\$4,327	\$5,000	\$5,000
(531400) Books And Periodicals	\$5,306	\$2,026	\$3,550	\$4,050
(522140) Maintenance - Grounds	\$0	\$4,610	\$0	\$0
(521400) Contract Services	\$438	\$263	\$1,500	\$0
(531310) Hospitality And Events	\$767	\$52	\$1,000	\$50
(531315) Food	\$0	\$581	\$1,000	\$0
(523300) Advertising	\$85	\$85	\$400	\$0
(539998) P-card Initial Allocation	\$36	\$80	\$0	\$0
OPERATING TOTAL	\$3,046,653	\$3,590,624	\$3,767,675	\$3,335,052
Transfers, Capital, Other				
(611361) Transfer Out - Fleet Capital	\$627,639	\$1,029,762	\$1,332,521	\$1,549,397
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$2,466,171
(552400) Risk/Liability Contribution	\$395,008	\$502,316	\$455,775	\$501,643
(611354) Transfer Out - E911	\$0	\$290,000	\$480,795	\$842,184
(611350) Transfers Out - Cap Projects	\$0	\$127,863	\$0	\$0
(611351) Transfer Out - Fed Grant	\$24,255	\$0	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$1,046,902	\$1,949,941	\$2,269,091	\$5,359,395
TOTAL	\$20,898,081	\$23,395,509	\$26,901,732	\$30,422,079

Police General Fund Expenditures by Organizational Unit

Police General Fund by Org

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(10032230) Uniform Patrol	\$9,169,424	\$8,820,185	\$9,487,976	\$11,989,986
(10032101) Police Administrative Services	\$2,293,422	\$4,027,871	\$6,249,659	\$4,104,992
(10032102) Police Support Services	\$3,022,624	\$3,032,774	\$3,184,739	\$3,898,077
(10032200) General Investigation	\$1,928,813	\$2,238,948	\$2,645,876	\$3,580,131
(10032500) Special Investigation	\$1,398,747	\$1,768,018	\$1,598,198	\$2,400,947
(10032103) Police Office of Professional Standards	\$1,204,786	\$1,403,279	\$1,572,609	\$1,903,735
(10032300) Traffic Enforcement Unit	\$1,271,688	\$1,399,792	\$1,436,500	\$1,616,003
(10062500) Park Police	\$604,687	\$651,141	\$716,175	\$623,208
(10032260) Detention	\$3,889	\$53,503	\$10,000	\$305,000
TOTAL	\$20,898,081	\$23,395,509	\$26,901,732	\$30,422,079

E-911 Fund Revenues and Expenses



E-911 Fund Revenues by Account

E911 Revenue by account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Charges for Service				
(342500) E911 Charges	\$2,361,107	\$2,326,858	\$2,448,000	\$2,633,557
(342921) National Park Service	\$0	\$47,967	\$16,605	\$47,967
(342920) Mountain Park	\$0	\$0	\$47,967	\$16,791
CHARGES FOR SERVICE TOTAL	\$2,361,107	\$2,374,825	\$2,512,572	\$2,698,315
Miscellaneous Revenues				
(391201) Operating Transfer In	\$0	\$290,000	\$480,795	\$842,184
MISCELLANEOUS REVENUES TOTAL	\$0	\$290,000	\$480,795	\$842,184
Business Taxes				
(314900) Excise Tax - Other	\$746	\$1,244	\$0	\$0
BUSINESS TAXES TOTAL	\$746	\$1,244	\$0	\$0
TOTAL	\$2,361,853	\$2,666,069	\$2,993,367	\$3,540,499

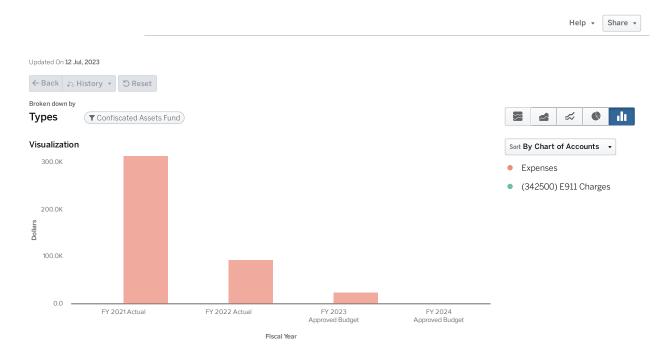
E-911 Fund Expenses by Account

E-911 Fund Expenditures by Line Item

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$1,291,877	\$1,257,029	\$1,534,270	\$1,925,375
(553100) Group Insurance Contribution	\$376,681	\$412,554	\$416,208	\$416,208
(511300) Overtime	\$155,458	\$163,246	\$190,363	\$190,363
(512402) Defined Contribution Retirement	\$97,301	\$101,843	\$132,015	\$176,562

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(512200) Social Security (FICA)	\$88,782	\$86,890	\$107,296	\$134,095
(512400) Defined Benefit Retirement	\$97,507	\$118,115	\$88,272	\$93,695
(511105) Part Time Employees	\$22,702	\$30,739	\$45,249	\$47,096
(512300) Medicare	\$20,764	\$20,414	\$25,091	\$31,361
(554100) Workers Comp Contribution	\$1,090	\$1,105	\$8,375	\$8,375
(512401) Deferred Compensation	\$4,342	\$4,034	\$4,340	\$5,036
(511101) Budgeted Salary Savings	\$0	\$0	-\$30,245	-\$38,507
SALARIES AND BENEFITS TOTAL	\$2,156,504	\$2,195,968	\$2,521,234	\$2,989,659
Transfers, Capital, Other				
(551110) Indirect Costs	\$260,757	\$249,194	\$281,026	\$155,273
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$439,811
TRANSFERS, CAPITAL, OTHER TOTAL	\$260,757	\$249,194	\$281,026	\$595,084
Operating				
(523210) Communication Services	\$96,746	\$91,939	\$97,706	\$0
(521400) Contract Services	\$49,556	\$52,601	\$55,656	\$49,248
(523700) Education And Training	\$21,887	\$23,622	\$29,450	\$30,628
(523810) Software Licenses, Fees, and Maintenance	\$32,773	\$33,341	\$34,200	\$0
(523500) Travel	\$1,817	\$15,240	\$28,000	\$22,500
(522205) Repairs And Maintenance	\$15,916	\$12,033	\$22,239	\$16,563
(521300) Technical Services	\$9,659	\$16,216	\$5,850	\$10,700
(523600) Dues And Fees	\$9,658	\$4,022	\$9,848	\$13,549
(531230) Electricity	\$6,214	\$6,864	\$7,143	\$7,126
(531105) Supplies	\$5,167	\$5,372	\$6,730	\$5,000
(522320) Rental Of Equipment And Vehicles	\$4,575	\$3,838	\$5,383	\$0
(531720) Uniforms	\$3,383	\$1,361	\$4,500	\$4,000
(531615) Computer Equipment-Operating	\$2,718	\$4,243	\$2,500	\$0
(531610) Furniture/Fixtures-Operating	\$0	\$0	\$4,000	\$4,000
(531605) Machinery And Equipment-Operating	\$404	\$2,020	\$2,500	\$2,500
(531620) Communication Equipment-Operating	\$384	\$666	\$2,500	\$2,000
(522220) Vehicle Fleet Rate	\$0	\$1,649	\$0	\$0
(531310) Hospitality And Events	\$0	\$0	\$0	\$1,450
(531400) Books And Periodicals	\$0	\$0	\$540	\$500
OPERATING TOTAL	\$260,858	\$275,028	\$318,745	\$169,764
TOTAL	\$2,678,118	\$2,720,190	\$3,121,005	\$3,754,507

Confiscated Assets Fund Revenues and Expenses



Confiscated Assets Fund Revenues by Account

Confiscated Assets Fund Revenue by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Fines & Forfeitures				
(351310) D.E.A. Funds	\$99,530	\$20,901	\$0	\$0
(351300) Confiscation	\$24,610	\$22,555	\$0	\$0
FINES & FORFEITURES TOTAL	\$124,140	\$43,456	\$0	\$0
Miscellaneous Revenues				
(392100) Sale Of Assets	\$0	\$81,057	\$0	\$0
(389400) Miscellaneous	\$57,696	\$0	\$0	\$0
MISCELLANEOUS REVENUES TOTAL	\$57,696	\$81,057	\$0	\$0
Charges for Service				
(342101) Special Police Ser- Ot	\$23,103	\$11,799	\$25,000	\$25,000
CHARGES FOR SERVICE TOTAL	\$23,103	\$11,799	\$25,000	\$25,000
TOTAL	\$204,939	\$136,311	\$25,000	\$25,000

Confiscated Assets Fund Expenses by Account

Confiscated Assets Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Operating				
(531615) Computer Equipment-Operating	\$248,040	\$0	\$0	\$0
(523700) Education And Training	\$16,600	\$25,734	\$0	\$0
(531105) Supplies	\$8,131	\$7,809	\$25,000	\$0
(521201) Professional Services	\$14,980	\$10,000	\$0	\$0
(531605) Machinery And Equipment-Operating	\$0	\$9,926	\$0	\$0
(523500) Travel	\$4,481	\$2,252	\$0	\$0
(523810) Software Licenses, Fees, and Maintenance	\$5,000	\$0	\$0	\$0
(523600) Dues And Fees	\$498	\$520	\$0	\$0
(522205) Repairs And Maintenance	\$232	\$0	\$0	\$0
OPERATING TOTAL	\$297,963	\$56,240	\$25,000	\$0
Transfers, Capital, Other				
(542200) Vehicles	\$0	\$30,635	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$0	\$30,635	\$0	\$0
Salaries and Benefits				
(511300) Overtime	\$14,021	\$6,263	\$0	\$0
(512200) Social Security (FICA)	\$815	\$368	\$0	\$0
(553100) Group Insurance Contribution	\$337	\$0	\$0	\$0
(512300) Medicare	\$191	\$86	\$0	\$0
SALARIES AND BENEFITS TOTAL	\$15,364	\$6,717	\$0	\$0
TOTAL	\$313,326	\$93,592	\$25,000	\$0

The Roswell Recreation, Parks, Historic, and Cultural Affairs Department is responsible for meeting the leisure needs of the Roswell community by offering a variety of opportunities to engage in recreational, historical, and cultural programming or activities, while providing parks and facilities that serve as destinations to increase the enjoyment and better the lives of our residents, community, and visitors.

Recreation, Parks, Historic, and Cultural Affairs Services

Recreation Support Services

Supporting the program delivery through exceptional administrative services including budget management, financial services, human resources, registration, Recreation Commission support, training, and certifications.

Historic Parks and Botanical Gardens

Celebrating Roswell by offering unique experiences that promote a high quality of life and support tourism through rentals, special events, historical interpretation, and preservation of our unique community history.

Arts and Culture

Providing community-wide engaging arts and cultural experiences which increase community vitality while ensuring Roswell is a leader in the regional arts community. Programming and events are designed to create recognition for Roswell as a destination for arts and culture. Additional services include providing exhibits and galleries, programs for all ages focused on Creative, Performing, and Cultural Arts, and providing residents the opportunity to engage creatively through a wide variety of opportunities focused on connection, artistry, and supporting the creative economy.

Cultural Arts

Enriching the lives of the Roswell community through innovative artistic programs and events that strengthen community connection and celebrate Roswell's cultural landscape. Services include diverse performance-based experiences that educate, create community dialogue, and support original artistry. Programs include Center Stage Series, Family Stage Series, Roswell Roots, Riverside Sounds and other performance partnerships, and park activation events. Cultural Arts hosts a variety of speakers, authors, and cultural bearers to connect with the community in an intimate and conversational environment.

Parks and Community Centers

Providing exceptional parks and facilities that create extraordinary experiences for citizens and visitors. Services include construction and repairs, aquatics facility maintenance, janitorial services, general facility maintenance to parks and facilities, landscaping, trails, turf, and equipment.

Municipal Complex Grounds

Creating a beautiful and accessible City Hall grounds to exemplify good governance. Services include turf, landscaping, and trails.

Facility Rental Operations

Providing rentals and special activities in public parks and community facilities for our residents, businesses, non-profits, and visitors. Services include reservations for outdoor event space, community centers, athletic fields, and picnic shelters.

Leita Thompson Rental Fund

Managing the City's apartment leases and Memorial Garden in an effective and responsible manner. Services include the Leita Thompson Memorial Garden and City apartment leases.

Special Events Fund

Enhancing the quality of life in Roswell through city-wide events. Services include special events, such as Alive in Roswell, Youth Day Parade, and Holiday Tree Lighting; permitted special events such as 5K fundraising runs; and movie, television, and commercial filming permits.

Recreation Participation Fund Administration

Supporting the administrative needs that are related directly to the programs offered to the Roswell community. Services include registration, program budgeting, staff training, administrative functions, and report development and monitoring.

Health and Wellness

Promoting healthy lifestyles for the Roswell community through fitness programs and classes and unique recreation opportunities such as mountain biking, disc golf, youth camps, free fitness in the park, and community gardens.

Team Sports

Positively impacting citizens of all ages through team athletic sports activities. Services include recreational sports for participants ages 2-18 and travel sports for ages 7-18. Team adult sports are offered for ages 18-99 as well as sports related camps, which are provided throughout the year and during the summer.

Racquet Sports

Providing citizens lifelong connection, health, and engagement in racquet sports. Services include youth and adult pickleball and tennis lessons, youth summer camps, youth tennis academy, youth and adult USTA and ALTA teams, pickleball open play, and court reservations.

Aquatics

Providing comprehensive aquatic programs and facilities that enhance the quality of life for Roswell residents. Services include swim lessons, lifeguard certifications, swim teams, special events and sprayground operations. Programs include adaptive swim and therapy services, lap swimming, and aquatic exercise classes.

Gymnastics

Providing citizens with lifelong connection, health, and engagement through gymnastics. Services include teaching and training for recreational, developmental, competitive, and pre-k gymnastics programs, summer camps, and competitive teams.

Performing Arts

Developing residents' artistic talent through education, teaching, and training focused on performance art. Services include dance, acting, musical theatre, music lessons, and audition based opportunities including Roswell Dance Starz and Roswell Youth Theatre. Programs also include summer camps, annual productions, recitals, and masterclass workshops.

Creative Arts

Supporting Roswell residents' artistic interests and engagement in the creative arts. Services include adult programs focused on ceramics, metals, glass, drawing, and painting. Youth programs focused on developing artistic and personal skills in a variety of mediums including clay, painting, collage, drawing, and crafts. Summer camps introduce participants to sewing, jewelry design, costume making, and comic book creation. Additional programs include exhibits for both local and national artists, studio and equipment rental, artist in residence, volunteer support, and masterclass workshops.

Family Programs

Enriching the lives of Roswell residents with memorable camps and family experiences. Services include summer day camps, summer specialty camps, culinary programs and camps, and family programs such as the fishing derby, father daughter dance, glamp out, and other family events.

Active Adults

Providing recreation opportunities for Roswell residents age 50 and over. Services include social connections, art programs, wellness activities, technology and computer classes, special events, music and theater programs, and travel programs.

Adaptive Programs

Providing inclusive recreation programs to residents with disabilities. Services include social connections, art programs, sports, special events, aquatics services, fitness classes, and inclusion support in traditional programs.

Recreation and Parks Expenditures by Fund

Category 2024 General Fund \$17,444,457.00 Participant Recreation Fund \$7,706,076.00 American Rescue Plan Act Fund \$5,000,000.00 Special Events Fund \$431,387.00 Capital Project Fund \$90,000.00 Other \$88,362.00

Here is a summary of the Recreation, Parks, Historic, and Cultural Affairs Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

Recreation and Parks Expenditures by Category

Category	2024
Salaries and Benefits	\$14,371,765.00
Operating	\$8,602,813.00
Transfers, Capital, Other	\$7,785,704.00

This table shows the three main categories of expenditures within the Recreation, Parks, Historic, and Cultural Affairs Department across all funds. Click on the table to explore in greater detail.

Recreation and Parks General Fund Expenditures by Type



Recreation and Parks General Fund Expenditures by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$4,846,570	\$5,243,980	\$5,754,668	\$6,007,661
(511102) Merit Contingency	\$0	\$0	\$0	\$90,292
(511101) Budgeted Salary Savings	\$0	\$0	-\$134,182	-\$56,464
(511105) Part Time Employees	\$166,177	\$277,706	\$391,664	\$310,500
(511200) Temporary Employees	\$0	\$0	\$0	\$323,000
(511300) Overtime	\$179,855	\$223,934	\$202,432	\$253,000
(512200) Social Security (FICA)	\$310,063	\$344,355	\$395,315	\$437,376
(512300) Medicare	\$72,515	\$80,535	\$92,415	\$102,287
(512400) Defined Benefit Retirement	\$952,062	\$943,695	\$1,052,616	\$944,965
(512401) Deferred Compensation	\$32,163	\$36,738	\$39,830	\$41,410
(512402) Defined Contribution Retirement	\$212,440	\$273,480	\$334,553	\$432,880
(553100) Group Insurance Contribution	\$1,159,528	\$1,278,917	\$1,321,597	\$1,379,288
(554100) Workers Comp Contribution	\$70,589	\$71,570	\$103,885	\$103,885
SALARIES AND BENEFITS TOTAL	\$8,001,962	\$8,774,910	\$9,554,793	\$10,370,080
Operating				
(521201) Professional Services	\$18,522	\$17,298	\$36,000	\$18,000
(521400) Contract Services	\$142,232	\$163,508	\$132,378	\$1,678,458
(522110) Disposal	\$9,360	\$11,616	\$15,000	\$18,000
(522130) Custodial	\$88,472	\$182,470	\$216,000	\$234,416
(522140) Maintenance - Grounds	\$274,693	\$261,755	\$315,389	\$157,000
(522205) Repairs And Maintenance	\$462,687	\$587,372	\$417,740	\$505,450
(522210) Vehicle Repair	\$0	\$31	\$0	\$3,500
(522320) Rental Of Equipment And Vehicles	\$60,860	\$42,176	\$59,979	\$26,500
(523220) Postage	\$2,183	\$3,550	\$568	\$2,000
(523300) Advertising	\$12,484	\$31,840	\$25,000	\$42,750
(523400) Printing And Binding	\$4,963	\$4,382	\$5,100	\$7,500
(523500) Travel	\$290	\$9,561	\$19,320	\$16,510
(523600) Dues And Fees	\$9,973	\$10,714	\$11,982	\$7,475

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(523700) Education And Training	\$5,323	\$6,898	\$12,666	\$13,320
(523810) Software Licenses, Fees, and Maintenance	\$49,474	\$37,643	\$31,000	\$0
(523852) Instruction Fees	\$650	\$1,525	\$0	\$45,000
(523902) Sanitation Services	\$72,194	\$74,206	\$78,267	\$80,049
(531105) Supplies	\$534,881	\$536,638	\$431,284	\$603,600
(531115) Recreation Supplies	\$108,828	\$108,754	\$145,756	\$87,450
(531150) Computer Supplies	\$288	\$0	\$0	\$0
(531240) Bottled Gas	\$548	\$334	\$1,284	\$600
(531310) Hospitality And Events	\$924	\$679	\$1,000	\$4,850
(531315) Food	\$1,579	\$3,105	\$6,750	\$13,350
(531400) Books And Periodicals	\$33	\$518	\$700	\$1,750
(531605) Machinery And Equipment-Operating	\$24,532	\$14,425	\$11,500	\$32,000
(531610) Furniture/Fixtures-Operating	\$3,759	\$11,270	\$11,875	\$49,700
(531615) Computer Equipment-Operating	\$20,114	\$10,580	\$9,951	\$0
(531710) Vietnam Memorial Bricks	\$42	\$64	\$250	\$250
(531720) Uniforms	\$36,069	\$34,695	\$35,900	\$52,350
(539999) Special Events Contra	\$0	\$18,200	\$14,200	\$0
(522220) Vehicle Fleet Rate	\$169,800	\$173,566	\$119,600	\$140,900
(523210) Communication Services	\$46,203	\$50,345	\$38,500	\$0
(531210) Water / Sewerage	\$301,965	\$351,322	\$341,715	\$339,902
(531215) Stormwater Fees	\$39,911	\$40,870	\$47,597	\$52,357
(531220) Natural Gas	\$58,016	\$68,777	\$60,236	\$69,057
(531230) Electricity	\$623,895	\$645,398	\$671,880	\$677,589
(531250) Oil	\$1,152	\$2,905	\$1,636	\$1,508
(531270) Gasoline/ Diesel	\$88,087	\$119,469	\$106,147	\$119,642
OPERATING TOTAL	\$3,274,987	\$3,638,458	\$3,434,150	\$5,102,783
Transfers, Capital, Other				
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$653,027
(552400) Risk/Liability Contribution	\$228,964	\$291,164	\$288,346	\$316,976
(611353) Transfer Out - Solid Waste	\$3,319	\$1,119	\$351	\$0
(611355) Transfer Out - Participant Rec	\$858,061	\$791,384	\$808,586	\$141,516
(611361) Transfer Out - Fleet Capital	\$94,159	\$105,882	\$105,882	\$217,746
(611366) Operating Transfer Out-SpEvnts	\$0	\$154,100	\$200,300	\$150,300
(581100) Principal- Long Term Debt	\$812,841	\$4,132,695	\$370,279	\$425,442
(582100) Interest - Long Term Debt	\$90,905	\$88,667	\$10,008	\$66,587
TRANSFERS, CAPITAL, OTHER TOTAL	\$2,088,250	\$5,565,011	\$1,783,752	\$1,971,594
TOTAL	\$13,365,198	\$17,978,378	\$14,772,695	\$17,444,457

Recreation and Parks General Fund Expenditures by Organizational Unit

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(10062203) Facility Rental Operations	\$0	\$0	\$0	\$56,500
(10061701) Special Events	\$186,651	\$258,657	\$356,953	\$0
(10061721) Historic Parks and Botanical Gardens	\$0	\$0	\$0	\$768,898
(10049500) Historic Cemetery Care	\$56,663	\$63,259	\$37,000	\$0
(10061101) Recreation Admin and Support	\$1,858,779	\$5,395,774	\$1,514,497	\$5,249,991
(10061102) Recreation Support Services	\$3,006,910	\$3,156,428	\$3,343,548	\$0
(10061700) Cultural Affairs	\$244,498	\$247,428	\$258,859	\$0
(10061751) Parks	\$244,408	\$242,652	\$244,910	\$0
(10061752) Bulloch Hall	\$205,539	\$221,037	\$244,216	\$0
(10061753) Cultural Arts	\$295,629	\$249,761	\$339,469	\$1,673,991
(10061754) Smith Plantation	\$244,204	\$251,337	\$247,543	\$0
(10061755) Mimosa Hall and Gardens	\$46,847	\$100,033	\$81,917	\$0
(10062000) Parks and Community Centers	\$6,750,807	\$7,534,805	\$7,824,762	\$9,607,867
(10062201) Municipal Complex Grounds	\$224,263	\$257,209	\$279,021	\$87,210
TOTAL	\$13,365,198	\$17,978,378	\$14,772,695	\$17,444,457

Recreation Participation Fund Revenues and Expenses



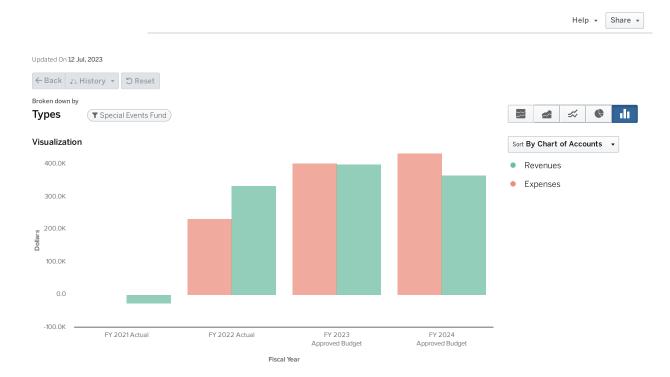
Recreation Participation Fund Revenues by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Miscellaneous Revenues				
(391201) Operating Transfer In	\$858,061	\$791,384	\$808,586	\$141,516
MISCELLANEOUS REVENUES TOTAL	\$858,061	\$791,384	\$808,586	\$141,516
Intergovernmental				
(336015) Intergov - Fulton Co	\$5,343	\$0	\$0	\$0
INTERGOVERNMENTAL TOTAL	\$5,343	\$0	\$0	\$0
Charges for Service				
(347906) Recreation Admin Fee	\$0	\$0	\$0	\$925,000
(341905) Other/Misc. Fees	\$5	-\$138	\$0	\$0
(347202) Other Rental Fees	\$91,393	\$433,864	\$375,635	\$0
(347501) General Programs	\$182,949	\$401,743	\$334,501	\$240,000
(347502) Special Events	\$8,354	-\$36	\$0	\$0
(347503) Athletics	\$1,690,180	\$2,120,194	\$2,287,342	\$2,300,000
(347504) Tennis	\$459,829	\$526,516	\$555,105	\$450,000
(347505) Swimming	\$126,284	\$146,343	\$134,973	\$300,000
(347506) Gym & Physical Fitness	\$906,177	\$1,230,497	\$1,232,489	\$1,150,000
(347507) Dance, Drama, & Music	\$288,285	\$425,924	\$433,496	\$550,000
(347508) Arts & Crafts	\$283,655	\$430,488	\$423,114	\$550,000
(347509) General Instruction Programs	\$154,054	\$198,442	\$193,929	\$550,000
(347510) Rec & Parks Contributions	\$2,337	\$10,230	\$0	\$0
(347512) Rec & Parks Miscellaneous	\$22,481	\$21,986	\$22,051	\$0
(347513) Senior Adult Center	\$85,117	\$168,910	\$141,518	\$50,000
(347514) Adult Aquatics Center	\$93,018	\$127,833	\$121,160	\$4,000
(347905) Convenience Fee	\$39,077	\$47,938	\$50,000	\$0
CHARGES FOR SERVICE TOTAL	\$4,433,196	\$6,290,733	\$6,305,313	\$7,069,000
Interest Income				
(361000) Interest Revenues	\$779	\$2,143	\$0	\$0
INTEREST INCOME TOTAL	\$779	\$2,143	\$0	\$0
TOTAL	\$5,297,379	\$7,084,260	\$7,113,899	\$7,210,516

Recreation Participation Fund Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$964,398	\$1,030,434	\$1,170,607	\$1,193,900
(511102) Merit Contingency	\$0	\$0	\$0	\$17,619
(511101) Budgeted Salary Savings	\$0	\$0	-\$11,097	-\$16,807
(511105) Part Time Employees	\$1,773	\$699	\$23,526	\$0
(511200) Temporary Employees	\$1,144,994	\$1,383,537	\$1,586,432	\$1,488,210
(511250) Seasonal Employees	\$194,754	\$291,454	\$267,650	\$428,518
(511300) Overtime	\$0	\$0	\$0	\$6,100
(512200) Social Security (FICA)	\$139,771	\$166,205	\$188,908	\$194,330
(512300) Medicare	\$32,690	\$39,006	\$44,098	\$45,448
(512400) Defined Benefit Retirement	\$297,431	\$179,190	\$149,410	\$123,989
(512401) Deferred Compensation	\$6,889	\$7,065	\$7,780	\$7,622
(512402) Defined Contribution Retirement	\$58,918	\$69,869	\$90,383	\$97,382
(553100) Group Insurance Contribution	\$243,283	\$258,913	\$327,836	\$344,692
(554100) Workers Comp Contribution	\$58,684	\$59,500	\$68,851	\$68,851
SALARIES AND BENEFITS TOTAL	\$3,143,585	\$3,485,872	\$3,914,384	\$3,999,854
Operating				
(521400) Contract Services	\$39,404	\$101,274	\$136,999	\$76,800
(522320) Rental Of Equipment And Vehicles	\$11,535	\$9,188	\$9,407	\$0
(523220) Postage	\$25	\$13	\$0	\$0
(523300) Advertising	\$6,549	\$12,516	\$21,400	\$7,000
(523400) Printing And Binding	\$15,996	\$33,301	\$32,000	\$25,000
(523500) Travel	-\$1,793	\$1,119	\$13,155	\$23,600
(523600) Dues And Fees	\$3,846	\$500	\$6,366	\$4,923
(523700) Education And Training	\$24	\$2,015	\$6,585	\$11,965
(523810) Software Licenses, Fees, and Maintenance	\$23,039	\$15,736	\$15,400	\$0
(523852) Instruction Fees	\$1,377,309	\$1,617,695	\$1,431,944	\$1,947,636
(531105) Supplies	\$2,121	\$9,116	\$25,000	\$25,300
(531115) Recreation Supplies	\$327,446	\$645,537	\$674,591	\$838,988
(531310) Hospitality And Events	\$0	\$0	\$0	\$950
(531605) Machinery And Equipment-Operating	\$0	\$150	\$2,500	\$0
(531610) Furniture/Fixtures-Operating	\$0	\$0	\$5,000	\$0
(531720) Uniforms	\$0	\$0	\$5,000	\$5,000
(523210) Communication Services	\$14,204	\$15,641	\$900	\$0
(523901) Bank Fees / Charges	\$95,441	\$162,014	\$125,000	\$15,000
(531220) Natural Gas	\$0	-\$1,741	\$0	\$0
(531230) Electricity	\$0	-\$1,741	\$0	\$0
OPERATING TOTAL	\$1,915,146	\$2,622,332	\$2,511,247	\$2,982,162
Transfers, Capital, Other				
(561001) Building- Depreciation	\$32,990	\$30,353	\$0	\$0
(561003) Site Improvement- Depreciation	\$25,057	\$25,057	\$0	\$0
(561004) Machinery & Equipment- Depreciation	\$21,570	\$21,570	\$0	\$0
(561005) Vehicles-depreciation	\$2,807	\$2,807	\$0	\$0
(551110) Indirect Costs	\$434,872	\$441,384	\$458,586	\$523,351
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$141,077
(552400) Risk/Liability Contribution	\$56,785	\$72,210	\$54,246	\$59,632
TRANSFERS, CAPITAL, OTHER TOTAL	\$574,081	\$593,381	\$512,832	\$724,060
TOTAL	\$5,632,812	\$6,701,584	\$6,938,463	\$7,706,076

Special Events Fund Revenues and Expenses



Special Events Fund Revenues by Project

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(BLANK) No Project Number	\$0	\$154,100	\$200,300	\$150,300
(AIR) Alive In Roswell	-\$20,182	\$175,663	\$199,000	\$190,000
(MOTH) Music On The Hill	-\$5,450	\$1,500	\$0	\$2,500
(YOUTH) Youth Day Parade and Event	\$0	\$1,250	\$0	\$0
(DIAM) Dia de Los Muertos	\$0	\$400	\$0	\$14,200
(HOLID) Holiday Avenue	\$0	\$0	\$0	\$1,000
(JULY4) Fourth of July Event	\$0	\$0	\$0	\$7,500
TOTAL	-\$25,632	\$332,913	\$399,300	\$365,500

Special Events Fund Expenses by Project

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(BLANK) No Project Number	\$0	\$730	\$4,300	\$9,781
(AIR) Alive In Roswell	\$0	\$52,994	\$89,350	\$99,086
(MOTH) Music On The Hill	\$0	\$45,967	\$55,848	\$38,150
(EVENT) Events	\$0	\$0	\$0	\$17,575
(EOS) End of Summer Event	\$0	\$0	\$23,800	\$19,600
(YOUTH) Youth Day Parade and Event	\$0	\$0	\$15,000	\$42,250
(DIAM) Dia de Los Muertos	\$0	\$21,389	\$22,000	\$12,050
(FTF) Food Truck Fridays	\$0	\$2,780	\$0	\$0
(HOLID) Holiday Avenue	\$0	\$46,344	\$74,750	\$122,455
(JULY4) Fourth of July Event	\$0	\$1,704	\$50,450	\$61,300
(KCS) Kids Concert Series	\$0	\$15,887	\$0	\$0
(MOVIE) Wheels and Reels	\$0	\$8,027	\$15,000	\$9,140
(RSOUN) Riverside Sounds	\$0	\$36,750	\$52,000	\$0
TOTAL	\$0	\$232,573	\$402,498	\$431,387

The Roswell Transportation Department (RDOT) is responsible for the Roswell transportation system. This includes the safe and efficient movement of pedestrian, bicycle, vehicular traffic, and freight. RDOT responsibilities include planning, design, construction and operation of major and minor multi-modal transportation facilities; maintaining 350 miles of roads and 104 traffic signals; all traffic signs and pavement markings; managing and maintaining the City's rights-of-way; and responding to emergencies 24 hours/7 days a week.

Transportation Department

Transportation Administration

Manages the efficient production and coordination of all transportation services in order to achieve good governance and outstanding city services. Services include Customer Service; Mayor & Council Coordination; Media Relations; Budget; and Ground Breaking/Ribbon Cuttings.

Street Maintenance

Maintains the infrastructure within the City's public right-of-way and manages the construction of Maintenance Projects. Services include Manages infrastructure, pavement resurfacing, and yearly inspection /rating of city roadway pavement projects; Landscape maintenance; Infrastructure Repair (sidewalks, curb and gutter, etc.); Maintenance of asphalt pavement (pothole repairs and patching); Right-of-Way Maintenance (trash pick-up, sweeping of public areas including dead animal pick-ups).

Construction

Supervises and manages project construction and implementation of new capital projects and infrastructure within the City's public right-of-way. Services include construction of roadways, bridges, sidewalks, drainage improvements and landscaping. Construction Division will also manage contractors and provide quality control by performing inspection services so projects conform to contract specifications and all relevant city, state, and national standards.

Traffic Engineering

Studies, designs, installs, operates, and maintains traffic control devices to ensure consistent and smooth traffic flow throughout the City's transportation network. Responds to emergency road closures, special events, and operates the Traffic Management Center (TMC) to monitor traffic in real time and adjust and control traffic signals as needed. Services include resolves citizen issues; manages Maintenance of Traffic Control signs, pavement marking, traffic signals, school flasher systems, street lights, and open records; responds to 811 infrastructure locates; conducts traffic studies; implements traffic calming measures; maintains the speed limit ordinance while coordinating with GDOT; reviews traffic engineering/operation aspects of developments to assist with Plan Review; fabricates and installs custom signs; Evaluates /issues permits on small cell towers and right of way encroachments; preserves and upgrades signs, markings, and traffic signal systems to provide smooth and safe traffic flow.

Engineering & Design

Manages Capital projects, including the Transportation Special Purpose Local Option Sales Tax (T-SPLOST) Program, to ensure they are implemented in a timely fashion and within budget. Additionally, implements the Transportation Master Plan and works with Traffic Operations to update short to long range multi-modal capital improvement projects. Services include Project/Schedule management; Public outreach; Agency coordination; Survey topography; Utility coordination; Right-of Way Acquisition; Design; Construction oversight; Consultant Oversight; and Plan Review.

Planning

Develops future goals, objectives, and projects that are in concert with the policies and guidance set forth by the Mayor and Council and used to help develop and update the planning documents. To search, seek, and apply for funding opportunities from Federal, State, and Regional partners to leverage external funding to accelerate projects. Lastly, to work with citizens to solicit feedback and help educate them on projects and initiatives. Services Include Transportation Master Plan; Bicycle /Pedestrian Master Plan; North Fulton Comprehensive Transportation Plan; Sidewalk Gap Matrix /Trail network; Plan Review (developer); Coordinates with outside agencies and other adjacent Cities/Counties; Collects and analyzes data; Sidewalks & Trails Inventory; Educational outreach; Estimates preliminary planning level project costs; and Geographic Information Systems.

Transportation Expenditures by Fund

Category 2024 TSPLOST 2 Fund \$17,795,750.00 General Fund \$10,061,237.00 Capital Project Fund \$3,004,286.00 Impact Fees Fund \$1,201,800.00

Here is a summary of the Transportation

Department in table form, illustrating direct costs

and indirect costs. Click on the table to explore in

greater detail.

Transportation Expenditures by Category

ransfers, Capital, Other	000 004 504 00
	\$22,021,531.00
alaries and Benefits	\$5,816,059.00
perating	\$4,225,483.00

This table shows the three main categories of expenditures within the Transportation Department across all funds. Click on the table to explore in greater detail.

Transportation General Fund Expenditures by Type



Transportation General Fund Expenditures by Account

Transportation by GF Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Salaries and Benefits				
(511100) Regular Employees	\$3,244,994	\$3,583,655	\$3,883,780	\$3,749,025
(553100) Group Insurance Contribution	\$831,296	\$910,464	\$910,464	\$786,450
(512400) Defined Benefit Retirement	\$432,872	\$515,530	\$468,835	\$454,923
(512402) Defined Contribution Retirement	\$202,008	\$259,149	\$312,100	\$318,719
(512200) Social Security (FICA)	\$199,108	\$220,558	\$247,140	\$243,246
(554100) Workers Comp Contribution	\$104,616	\$105,995	\$101,363	\$101,363
(512300) Medicare	\$46,565	\$51,732	\$57,780	\$56,885
(511300) Overtime	\$42,228	\$63,686	\$49,999	\$50,000
(511105) Part Time Employees	\$28,743	\$36,574	\$27,742	\$55,154
(512401) Deferred Compensation	\$14,622	\$17,110	\$18,940	\$18,121
(511102) Merit Contingency	\$0	\$0	\$0	\$57,063
(511101) Budgeted Salary Savings	\$0	\$0	-\$85,443	-\$74,890
SALARIES AND BENEFITS TOTAL	\$5,147,053	\$5,764,452	\$5,992,700	\$5,816,059
Operating				
(531230) Electricity	\$1,453,342	\$1,433,231	\$1,453,989	\$1,448,443
(531215) Stormwater Fees	\$637,320	\$652,677	\$760,043	\$836,047
(531105) Supplies	\$257,073	\$279,903	\$298,216	\$240,875
(522220) Vehicle Fleet Rate	\$220,527	\$273,981	\$233,300	\$274,900
(531270) Gasoline/ Diesel	\$80,858	\$134,193	\$96,885	\$134,080
(522205) Repairs And Maintenance	\$37,666	\$76,247	\$70,600	\$88,280
(521400) Contract Services	\$63,124	\$7,800	\$49,430	\$45,000
(521201) Professional Services	\$55,709	\$36,041	\$20,000	\$30,000
(531605) Machinery And Equipment-Operating	\$7,293	\$59,451	\$26,000	\$38,150
(522110) Disposal	\$45,979	\$32,656	\$16,000	\$25,000

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(523210) Communication Services	\$30,341	\$32,423	\$36,000	\$0
(531720) Uniforms	\$13,571	\$25,864	\$28,000	\$18,400
(523700) Education And Training	\$8,238	\$10,139	\$21,043	\$12,055
(531615) Computer Equipment-Operating	\$18,218	\$10,261	\$9,500	\$0
(522320) Rental Of Equipment And Vehicles	\$13,714	\$9,654	\$8,326	\$3,000
(523500) Travel	\$317	\$5,786	\$9,938	\$16,268
(523600) Dues And Fees	\$4,073	\$5,419	\$6,360	\$7,214
(523810) Software Licenses, Fees, and Maintenance	\$8,403	\$7,377	\$5,600	\$0
(531250) Oil	\$2,223	\$4,959	\$3,227	\$2,889
(523800) Licenses	\$1,315	\$61	\$4,555	\$1,422
(531310) Hospitality And Events	\$552	\$768	\$1,000	\$0
(531610) Furniture/Fixtures-Operating	\$0	\$2,059	\$0	\$0
(523300) Advertising	\$0	\$572	\$700	\$600
(531400) Books And Periodicals	\$740	\$208	\$900	\$0
(531315) Food	\$38	\$529	\$600	\$400
(523400) Printing And Binding	\$0	\$0	\$1,000	\$0
(531210) Water / Sewerage	\$247	\$221	\$272	\$170
(523220) Postage	\$132	\$89	\$375	\$250
(522210) Vehicle Repair	\$24	\$12	\$0	\$240
(531150) Computer Supplies	\$85	\$35	\$0	\$0
OPERATING TOTAL	\$2,961,121	\$3,102,615	\$3,161,859	\$3,223,683
Transfers, Capital, Other				
(581100) Principal- Long Term Debt	\$0	\$0	\$365,000	\$308,445
(551300) Information Technology Charges - Internal	\$0	\$0	\$0	\$437,296
(552400) Risk/Liability Contribution	\$92,552	\$117,694	\$105,002	\$115,428
(611361) Transfer Out - Fleet Capital	\$45,695	\$99,755	\$99,755	\$103,839
(582100) Interest - Long Term Debt	\$0	\$0	\$0	\$56,487
TRANSFERS, CAPITAL, OTHER TOTAL	\$138,247	\$217,449	\$569,757	\$1,021,495
TOTAL	\$8,246,421	\$9,084,516	\$9,724,316	\$10,061,237

Transportation General Fund Expenditures by Organizational Unit

Transportation General Fund by Org

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
(10042200) Street Maintenance	\$3,390,983	\$3,627,330	\$3,854,215	\$3,848,151
(10042700) Traffic Engineering	\$3,023,964	\$3,343,223	\$3,469,169	\$3,592,030
(10042101) Transportation Administration	\$855,154	\$925,917	\$1,186,124	\$1,166,163
(10042102) Transportation, Engineering, and Design	\$573,044	\$750,726	\$756,905	\$780,604
(10042103) Transportation Planning	\$403,275	\$437,321	\$457,903	\$377,087
(10042210) Construction	\$0	\$0	\$0	\$297,202
TOTAL	\$8,246,421	\$9,084,516	\$9,724,316	\$10,061,237

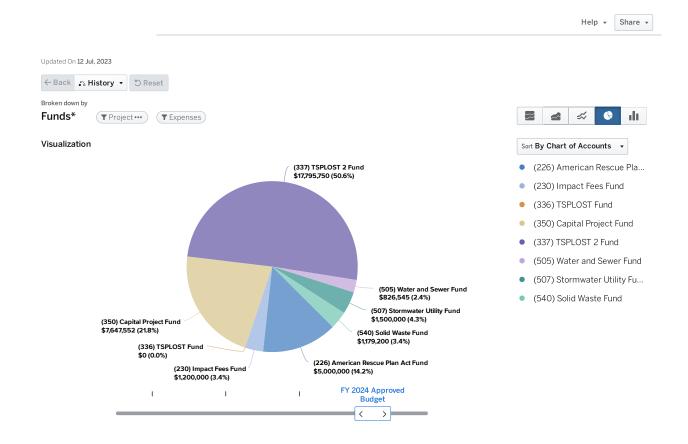
Capital Improvement Program

The capital budget is the first year of the CIP and provides the basis for control of expenditures for the acquisition of significant City assets and construction of all capital facilities.

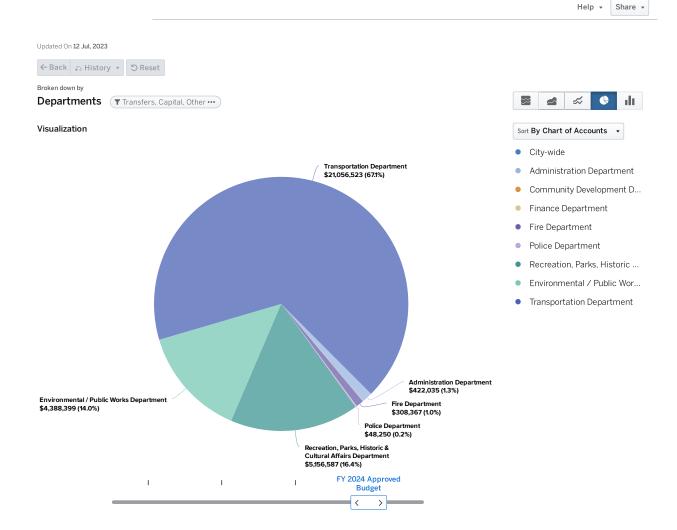
Information is given on the Capital Improvement Program for all funds.

Details for the entire Capital Improvement Program are shown by Fund and Department, then by project.

FY 2024 Total Capital by Fund



FY 2024 Total Capital by Department



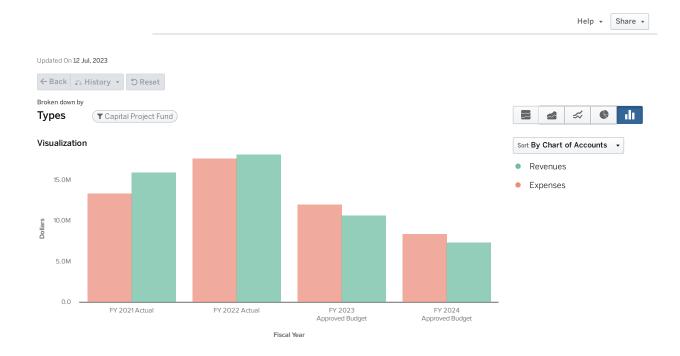
Capital Projects Fund

The Capital Project Fund (Fund 350) was created to effectively manage and track approved projects and funding source.

Fund 350 Projects

	FY 2024 Approved Budget
(14001) Citywide Vehicle Replacement	\$3,409,144
(90001) Citywide Road Resurfacing and Reconstruction Program	\$2,000,000
(10001) Citywide Facilities Maintenance	\$400,000
(11021) Purchase of HRIS System	\$300,000
(95029) Patcher Truck	\$300,000
(93007) Jones Road Bridge Replacement	\$300,000
(93003) Bridge Maintenance Program	\$225,000
(50009) Personal Protective Equip Replacement	\$220,872
(93006) Aesthetic Enhancement Bridge	\$179,286
(11022) Permit Application Management Software	\$175,000
(60093) Dump Truck	\$90,000
(70018) Automated License Plate Recognition	\$48,250
TOTAL	\$7,647,552

Capital Project Fund Revenues and Expenses



Capital Projects Fund Revenues by Account

Capital Projects Fund Rev by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Miscellaneous Revenues				
(391250) Capital Transfer In	\$13,242,464	\$10,910,958	\$9,772,365	\$6,832,065
(393000) Proceeds - Long-term Liability	\$0	\$2,271,378	\$0	\$0
(392100) Sale Of Assets	\$214,973	\$256,261	\$865,000	\$435,332
(371005) Private Donations/contrib	\$0	\$346,360	\$0	\$0
(383100) Reimbursement From Insura	\$0	\$66,037	\$0	\$0

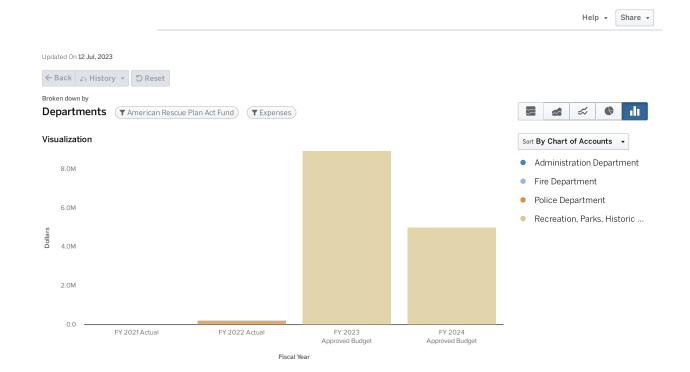
	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
MISCELLANEOUS REVENUES TOTAL	\$13,457,437	\$13,850,995	\$10,637,365	\$7,267,397
Lease Proceeds				
(393500) Capital Lease Program	\$1,763,463	\$4,375,942	\$0	\$0
LEASE PROCEEDS TOTAL	\$1,763,463	\$4,375,942	\$0	\$0
Intergovernmental				
(336015) Intergov - Fulton Co	\$805,129	\$430,199	\$0	\$0
(336013) Intergov - Sandy Springs	\$29,280	\$10,408	\$0	\$0
INTERGOVERNMENTAL TOTAL	\$834,409	\$440,607	\$0	\$0
Interest Income				
(361000) Interest Revenues	\$17,907	\$72,990	\$65,000	\$127,138
(361010) Unrealized Invest Gains	-\$23,901	-\$595,210	\$0	\$0
INTEREST INCOME TOTAL	-\$5,994	-\$522,220	\$65,000	\$127,138
TOTAL	\$16,049,316	\$18,145,324	\$10,702,365	\$7,394,535

Capital Projects Fund Expenses by Account

Capital Projects Fund Exp by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Transfers, Capital, Other				
(541415) Road Improvements/ Sidewalks	\$3,240,426	\$7,366,201	\$3,379,286	\$2,404,286
(542200) Vehicles	\$2,351,820	\$4,226,975	\$1,255,900	\$1,250,354
(581200) Principal - Capital Lease	\$861,796	\$1,383,849	\$2,073,859	\$2,548,790
(541300) Buildings	\$1,040,762	\$1,095,106	\$1,500,000	\$400,000
(541210) Recreation Facilities	\$482,277	\$769,852	\$1,930,501	\$0
(541200) Site Improvements	\$907,722	\$1,031,499	\$577,000	\$300,000
(542100) Machinery	\$1,284,213	\$415,794	\$588,336	\$269,122
(541100) Sites (land)	\$2,500,327	\$0	\$0	\$0
(579002) Contingency Capital	\$0	\$0	\$0	\$800,000
(543000) Consulting Contracts	\$461,049	\$213,167	\$0	\$0
(582200) Interest - Capital Lease	\$57,102	\$77,510	\$0	\$0
(542300) Furniture And Fixtures	\$0	\$76,905	\$20,000	\$0
(611356) Transfer Out - County Grant	\$13,641	\$0	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$13,201,135	\$16,656,858	\$11,324,882	\$7,972,552
Operating				
(531615) Computer Equipment-Operating	\$27,706	\$851,288	\$194,013	\$0
(523810) Software Licenses, Fees, and Maintenance	\$0	\$0	\$125,000	\$425,000
(522140) Maintenance - Grounds	\$60,724	\$98,248	\$125,000	\$0
(522205) Repairs And Maintenance	\$87,571	\$89,934	\$75,000	\$0
(521400) Contract Services	\$8,893	\$0	\$150,000	\$0
(521201) Professional Services	\$0	\$7,500	\$100,000	\$50,000
(523903) Service Fees-Leases	\$2,656	\$46,724	\$0	\$0
(531605) Machinery And Equipment-Operating	\$2,110	\$14,015	\$0	\$0
(522320) Rental Of Equipment And Vehicles	\$0	\$2,457	\$0	\$0
(531105) Supplies	\$27	-\$39	\$0	\$0
OPERATING TOTAL	\$189,685	\$1,110,127	\$769,013	\$475,000
TOTAL	\$13,390,821	\$17,766,985	\$12,093,895	\$8,447,552

American Rescue Plan Act Fund Expenses by Department



American Rescue Plan Act Fund Expenses accounts

ARPA Expenses by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Transfers, Capital, Other				
(541200) Site Improvements	\$0	\$0	\$6,400,000	\$5,000,000
(541210) Recreation Facilities	\$0	\$0	\$2,534,100	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$0	\$0	\$8,934,100	\$5,000,000
Salaries and Benefits	\$0	\$200,229	\$0	\$0
Operating	\$0	\$14,149	\$0	\$0
TOTAL	\$0	\$214,378	\$8,934,100	\$5,000,000

ARPA Fund by Projects

ARPA Fund by Project

	FY 2024 Approved Budget
(60042) Historic Parks & Botanical Gardens Division Activation and Maintenance Plan	\$5,000,000
TOTAL	\$5,000,000

Impact Fee Fund

Impact Fees Fund accounts for the collection of impact fees to pay for system improvements for fire, recreation and parks, and transportation facilities as projected in the Roswell Comprehensive Land Use Plan.

Impact Fees Fund Revenue and Expenses

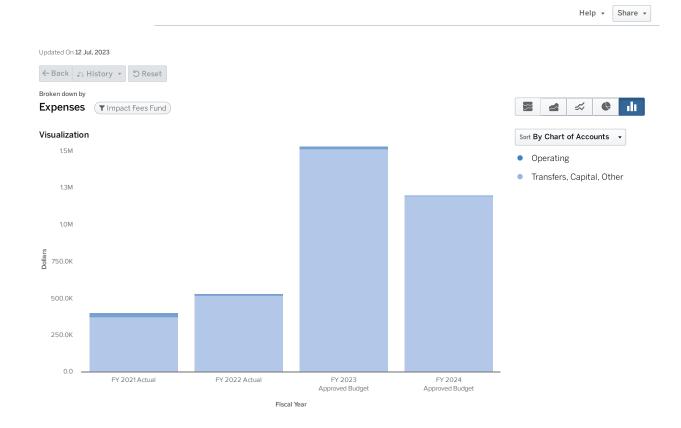


Impact Fee Fund Revenues by Account

Impact Fee revenue by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Charges for Service				
(341324) Trans Impact Fees	\$627,748	\$518,281	\$1,080,744	\$515,000
(341325) Public Safety Impact Fees	\$311,367	\$247,708	\$299,678	\$253,000
(341323) Recreation Impact Fees	\$184,704	\$130,864	\$122,841	\$158,000
CHARGES FOR SERVICE TOTAL	\$1,123,819	\$896,853	\$1,503,263	\$926,000
TOTAL	\$1,123,819	\$896,853	\$1,503,263	\$926,000

Impact Fee Fund Expenses by Type



Impact Fee Fund Expenses by Account

Impact Fees Expense by Account

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Transfers, Capital, Other				
(541210) Recreation Facilities	\$48,399	\$46,461	\$1,119,499	\$0
(541200) Site Improvements	\$0	\$0	\$0	\$1,200,000
(541415) Road Improvements/ Sidewalks	\$310,887	\$476,774	\$400,000	\$0
(541300) Buildings	\$14,400	\$0	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$373,685	\$523,235	\$1,519,499	\$1,200,000
Operating				
(523901) Bank Fees / Charges	\$29,217	\$12,362	\$15,000	\$1,800
OPERATING TOTAL	\$29,217	\$12,362	\$15,000	\$1,800
TOTAL	\$402,903	\$535,597	\$1,534,499	\$1,201,800

Impact Fee Fund Expenses by Department



Impact Fee Fund Expenses by Organizational Unit

Impact Fees by Org

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Transportation Department	\$340,104	\$489,136	\$415,000	\$1,201,800
Recreation, Parks, Historic & Cultural Affairs Department	\$48,399	\$46,461	\$1,119,499	\$0
Police Department	\$14,400	\$0	\$0	\$0
TOTAL	\$402,903	\$535,597	\$1,534,499	\$1,201,800

Impact Fees Fund by Projects

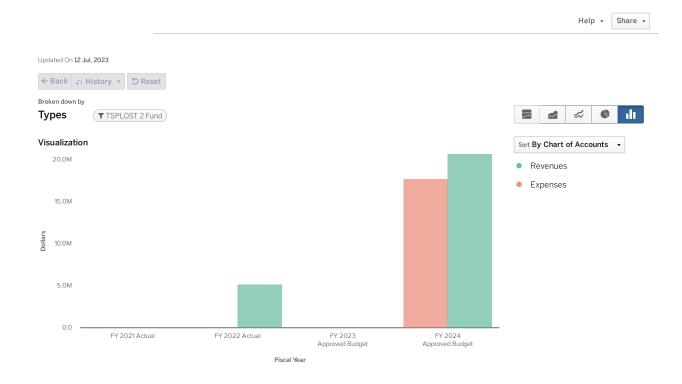
Impact Fees Fund by Project

	FY 2024 Approved Budget
(93009) Oxbo Road Bridge Replacement	\$500,000
(93008) Charles Place Bridge Replacement	\$500,000
(93007) Jones Road Bridge Replacement	\$200,000
(BLANK) No Project Number	\$1,800
TOTAL	\$1,201,800

T-SPLOST 2 Fund

T-SPLOST 2 is the second round of sales tax-supported transportation project funding. At the June 14, 2021 City Council Meeting, the City of Roswell's elected officials approved the list of eligible projects.

T-SPLOST 2 Fund Revenues and Expenses



T-SPLOST 2 Fund by Projects

TSPLOST 2 Fund by Projects

	FY 2024 Approved Budget
(98203) Riverside Rd Corridor Improvements TSPLOST2	\$6,775,000
(98202) Woodstock Road Multiuse Trail TSPLOST2	\$6,000,000
(98211) Norcross St Bridge Replacement TSPLOST2	\$2,200,000
(98201) TSPLOST 2 Project Management	\$1,000,000
(98207) Pine Grove Rd TSPLOST 2	\$720,750
(98204) Grimes Bridge Rd/Dogwood Rd TSPLOST2	\$500,000
(98214) Holcomb Bridge Rd MUT TSPLOST 2	\$400,000
(98215) Holcomb Bridge Rd MUT TSPLOST 2	\$200,000
TOTAL	\$17,795,750

T-SPLOST 2 Fund Revenues by Account

TSPLOST 2 Fund Revenues by Acct

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
Sales Tax				
(313200) TSPLOST	\$0	\$5,238,174	\$0	\$20,705,000
SALES TAX TOTAL	\$0	\$5,238,174	\$0	\$20,705,000
TOTAL	\$0	\$5,238,174	\$0	\$20,705,000

T-SPLOST 2 Fund Expenses by Account

TSPLOST 2 Fund Expenses by Acct

	FY 2021 Actual	FY 2022 Actual	FY 2023 Approved Budget	FY 2024 Approved Budget
	F1 2021 Actual	FT 2022 Actual	F1 2023 Approved Budget	F1 2024 Approved Budget
Transfers, Capital, Other				
(541415) Road Improvements/ Sidewalks	\$0	\$0	\$0	\$16,795,750
TRANSFERS, CAPITAL, OTHER TOTAL	\$0	\$0	\$0	\$16,795,750
Operating				
(521201) Professional Services	\$0	\$0	\$0	\$1,000,000
OPERATING TOTAL	\$0	\$0	\$0	\$1,000,000
TOTAL	\$0	\$0	\$0	\$17,795,750

Appendix

Roswell... Yesterday and Today

The City of Roswell, Georgia was incorporated over 150 years ago in 1854, and is located in northern Fulton County, 20 miles north of the City of Atlanta. The City of Roswell has a land area of 42.02 square miles and has an unparalleled quality of life for its 94,959 residents (based on consolidated financial annual report 2021).

Roswell's historical chronology begins around 1830 with founder Roswell King arriving on horseback from Darien, Georgia. On February 16, 1854, the Georgia General Assembly incorporated the City of Roswell. Roswell was a manufacturing village comprised of a cotton factory and later, a woolen mill run with waterpower from Vickery Creek, now known as Big Creek. Homes were large columned structures of the mill owners, smaller homes, and even apartments of the mill employees. Roswell was to be affected by the Civil War early in July, 1864.

Brigadier General Kenner Garrard's cavalry corps occupied the town. General Garrard and troops destroyed the factories and mills by fire, at General Sherman's order. General Garrard arrested the owners and employees for treason, and sent women and children north. Roswell's prominent families sought refuge in other parts of Georgia. The Presbyterian Church was used as a hospital. Barrington Hall and Great Oaks were used as headquarters, and Holly Hill as a garrison. The occupation of Roswell by thousands of troops is why so much of the original Roswell survived the war. After the war and the return of Roswell's leaders, the Roswell Manufacturing Company was rebuilt, and prospered until 1892. The major buildings were destroyed by lightning and never rebuilt. The ruins remain to remind us of what the town was like when incorporated in 1854. In the Historic District, many of the old homes remain from the hardworking village supported by an economy based on textiles.

Today, Roswell continues to be a prosperous municipality. The City of Roswell earned an uninsured "AAA" bond rating, the highest possible rating. Fiscally prudent practices on behalf of the elected officials and the city administration contribute to this superior rating and the City's excellent financial strength.

As of July 1, 2021, based on consolidated financial annual report 2021, the estimated population of Roswell, Georgia was 94,959. The average household size is an estimated 2.72 persons with a median annual household income of \$105,913. The per capita income in Roswell is \$61,441.

In Roswell 93.2% of the population has a high school degree or above with 60.8% having obtained a college degree. Of the residents of Roswell 70.1% own their own home and the median value is \$385,800. (U.S. Census Bureau).

Roswell is nestled beneath a canopy of trees alongside the Chattahoochee River. The City is rich in heritage and preserves its past with a 640-acre Historic District. The Historic District has adopted a trend toward "new urbanism" where pedestrians are encouraged to get out of their cars to stroll along brick-paved, tree-lined sidewalks. Tourists and day visitors, drawn to Roswell's many historical homes and churches, often stay to shop in a number of popular restaurants, trendy art galleries, shops, and offices. The City's four historic house museums, Barrington Hall, Bulloch Hall, Smith Plantation, and Mimosa Hall host thousands of visitors annually through the numerous tours and special events offered throughout the year. According to a Georgia Tech revenue model, tourism, and tourism-related activities bring in excess of \$76 million annually to the Roswell community.

City of Roswell essential services meet the highest customer service standards and the Mayor and Council are committed to maintaining a high quality of life for Roswell's citizens.

The City of Roswell provides a full range of services to its citizens. These services include police and fire protection; public works; court system; detention facility; the construction and maintenance of recreational pathways, streets, and infrastructure; solid waste collection and recycling; planning and zoning; building inspections; recreation activities and cultural events; water and storm water management; and inherent administrative and support activities. The City also operates a website, citizen engagement, and broadcasts a YouTube channel.

The Fulton County Board of Education provides public education for all of Fulton County, including Roswell. Within Roswell city limits there are 9 elementary schools, 3 middle schools, 2 high schools, and 13 private schools.

Cultural facilities include Roswell's Cultural Arts Center and many historic properties including Barrington Hall, Bulloch Hall, Smith Plantation, Mimosa Hall, and Holly Hill. Roswell is served by the Atlanta-Fulton County Library System.



City Organization

The City operates under a charter adopted in 1854 and revised on April 19, 2000, which provides for a Mayor-Council form of government with a city administrator. The Mayor and six council members are part-time employees. Each Council member is elected by the entire City and serves "at large" with post assignments. An election for one half of the council occurs every two years. While all six Council Members are elected at large, all must reside within the City of Roswell. The Mayor is elected to a term of four years to serve on a part-time basis. It is the duty of the Council members, in general, to set policy,

set millage rates, to approve budgets, to pass ordinances, and to hear and act on requests for rezoning and annexation. The Chief Administrative and Operational Officer of the City is the City Administrator, who is appointed by the City of Roswell Mayor and Council to: implement Council policies; oversee the daily activities of the City; and supervise the City's department heads.

Local Economic Conditions and Outlook

The City of Roswell has earned an "AAA" bond rating, the highest possible rating, consistently each year since 2000. The City is also a great place to do business. New business starts continue to increase in Roswell, with the largest increase in the home-based business sector. Given Roswell's access to GA 400 and proximity to Perimeter Center, Buckhead, Midtown, and Downtown Atlanta, the City is well situated to capitalize on future expansion and relocation.

The City's population has increased approximately twelve percent in the last ten years. Historically, large population growth would likely result in further sprawl with the expansion of residential neighborhoods and chain-filled shopping centers. Now, however, local municipalities are looking inward and taking stock of their resources. They are reinvesting in current properties and implementing creative new zoning practices that will improve the quality of life within. Roswell's UDC, or Unified Development Code, is an invaluable tool in the City's redevelopment efforts. It allows for mixed-use zoning and simplifies the processes that have hindered new businesses in the past.

The aging shopping centers of the 80's and 90's are being converted into office, retail and even residential spaces that allow residents to live, work and play within a walkable area. These new live, work, play developments within the City combine restaurants, retail and office space, and residential units. Roswell Exchange is one mixed use project that is currently under construction. Located on 18.1 acres at the intersection of Alpharetta Highway and Sun Valley Drive, this development will bring restaurants, retail, office space, 300 multifamily units and approximately 400 jobs to the local economy. Another mixed use development located steps from Roswell's City Hall and Canton Street is Southern Post. The former Roswell Plaza located on Alpharetta Highway between Norcross and Fraser Street will contain retail space, loft style and open concept office space, apartments, and townhomes.

City of Roswell Awards

Roswell Recreation and Parks – 2017 National Gold Medal Winner from the National Recreation and Parks Association.

Named One of the Best Affordable Suburbs in U.S. Roswell was added to the 25 Best Affordable Suburbs in the U.S. by BusinessWeek.com and Sperling's Best Places. The list is comprised of suburbs of the nation's largest metro areas and focuses on median home prices, cost of living, crime rates, and education systems.

Named One of the Top Three Cities in the Nation to Raise Your Family. Roswell was listed third in the book, Best Places to Raise Your Family, released by Frommer's.

Sixth Best Place in America to Retire (Black Enterprise Magazine, September 2008)

Ranked the 18th Safest City in the United States - City Crime Rankings

Named a Gold Certified Green Community by Atlanta Regional Commission in 2013, for leadership in its environmental and sustainability efforts. Certified Green Communities set an example by conserving energy, investing in renewable energy, conserving water, conserving fuel, reducing waste, and protecting and restoring the community's natural resources.

Georgia Trendsetter Award 2006 – Georgia Municipal Association - Roswell received the award for the Big Creek Wetlands demonstration project.

Create Community Award 2005 – The Atlanta Regional Commission's most prestigious award. Roswell was honored for its efforts in environmental sustainability.

City of Excellence 2003 – Georgia Municipal Association's most prestigious award. Only 50 cities in the state have been honored with the designation.

Designation as a Bicycle Friendly Community 2006 - League of American Bicyclists

Money Magazine's 19th Best City to Live in the Eastern US – Roswell was ranked 19th for cities with populations under 100,000.

Atlanta Magazine's Best Place to Live in Metro Atlanta – Roswell was honored twice by Atlanta Magazine as the best place to live in the metro area.

Internationally Accredited Police Department – Commission on Accreditation of Law Enforcement Agencies (CALEA)

Gold Award for the City of Roswell Cecil Wood Water Processing Plant from the Georgia Association of Water Professionals

Nationally Accredited Recreation and Parks Department – Commission for Accreditation of Park and Recreation Agencies

2007 Gold Award for the City's Website from the Association of Marketing & Communication Professionals

Achievement of Excellence in Procurement – 2004-2020 – The National Institute of Governmental Purchasing

GFOA Distinguished Budget Presentation Award – 2005-2021: Government Finance Officer's Association

Certificate of Achievement for Excellence in Financial Reporting (ACFR) – 29 consecutive years: Government Finance Officer's Association

Georgia Recreation and Parks Agency of the Year – 1974, 1979, 1984, 1988, 1990, 1998, 2000, 2004, 2011 and 2017

Georgia Department of Transportation (GDOT) Best Innovative Solutions Award for the Grimes Bridge Road at Norcross Street/Warsaw Road Roundabout

Georgia Engineering Alliance Honor Award for the Grimes Bridge Road at Norcross Street/Warsaw Road Roundabout

Georgia Planning Association (GPA) Award – "2011 Great Places in Georgia - Great Street" Award for Canton Street

Clean Air Campaign PACE award for being a Government Champion for offering its employees telecommute options, flexible work arrangements/compressed work week and carpool options

Demographics

Below is a summary of demographics for the City of Roswell.

Demographic and Statistical Information

Date of Incorporation:	1854	Median age:	39.5
Date First Charter Adopted:	1854	Per Capita Personal Income:	\$53,187
Date Present Charter Adopted:	January 3, 2000	Area - square miles:	42.02
Location:	20 minutes north of Atlanta	Median Housing Value - 2020:	\$385,800
Total Estimated Population:	94,884	2020 Total Taxable Assessed Valuation:	\$6,118,257,000
Number of Full-Time Employe	es - FY 23: 665	City Bond Rating:	AAA
Form of Government:	Mayor and City Council		
		Transportation	
The City of Roswell governmen	nt is a Mayor/Council style of	Paved Roads in Miles:	360
government with a City Admir		Traffic Signals:	102
Council Members are p	oart time employees.		
Each Councilmember is elec	ted by the entire City and	Fire Protection	
serves "at large" with post ass	ignments. Elections for one	Number of Stations:	7
half the council occur every	two years. It is the duty of	Number of Full-Time Employees - FY 2023:	42
Council members, in genera	l, to set policy, set millage	Number of Part-Time - FY 2023:	225
rates, to approve budgets, to	pass ordinances and to hear		
and act on requests for re	zoning and annexation.		
Council meetings are held t		Police Protection	
Monday of each month in Cou		Number of Employees - FY 2023:	216
City Hall, 38 Hill Street at 7:	•	Number of Stations:	1
scheduled, and advertised, as	•		
of a month, when it occurs,	-	0	
where citizens may address		Recreation	22
conce	ern.	Number of Parks and Playgrounds:	22
		Acreage in Parks and Playgrounds:	1065
In addition to Mayor and Co		Number of Swimming Pools:	2
commissions assist in carryir	ig out established policies.	Number of Spraygrounds:	2
		Number of Tennis Courts:	28
Design Review Board	Meets the 1st Tuesday of the	Number of Athletic Fields:	44
Design Review Board	month, 6:30PM, Council	Number of Recreation Buildings:	18
	Chambers		
		Municipal Water System	
Board of Zoning Appeals	Meets the 2nd Tuesday of the month, 7:00PM, Council	Miles of Water Mains:	90
	Chambers	Number of Fire Hydrants:	5,363
Historic Preservation Commission	Meets the 2nd Wednesday of	Water Production Annually:	
	the month, 7:30PM, Council		
Planning Commission	Chambers Meets the 3rd Tuesday of the	About the different to the constant	
Fighting Commission	month, 7:30PM, Council	Municipal Sanitation Service	
	Chambers	Number of Residential Customers:	26,001
Recreation Commission	Meets the last Thursday of the	Number of Commercial Customers:	1,260
	month, 6:30PM, Adult Recreation Center		
	necreation Center	Number of Employees - FY 2023:	54.94

Tax Collection Procedures

The City of Roswell levies and collects ad valorem taxes. Real and personal taxes are generally billed in October of each year and are due in December. The City's tax collection rate has averaged 98.0% over the last five years. The chart below details the top ten principal property tax payers for FY 2022 and FY 2013 for comparison.

CITY OF ROSWELL, GEORGIA

PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO (amounts expressed in thousands)

		2022			2013			
	Taxable Assessed		5 .	Percentage of Total Taxable Assessed	Taxable Assessed			Percentage of Total Taxable Assessed
Taxpayer	— —	Value	Rank	Value	_	Value	Rank	Value
WRPV XIV Roswell Village LLC	\$	46,100	1	0.79%				
Calibre Creek Apartment Partner		39,425	2	0.68%	\$	21,982	4	0.50%
BR Roswell LLC		29,835	3	0.51%				
F7 Moo LLC		22,400	4	0.39%				
Walton Centennial LLC		19,087	5	0.33%				
29SC Lake House LP		18,120	6	0.31%				
Holcomb Bridge Ga Partners LLC		18,120	7	0.31%		23,356	3	0.53%
Kimberly Clark Corp		17,200	8	0.30%				
Strata Grande LLC		16,430	9	0.28%				
OHBR LLC		16,309	10	0.28%				
Fulton County Board of Education						61,966	1	1.40%
City of Roswell						56,931	2	1.29%
Mansell Office, LLC						21,974	5	0.50%
Orion Roswell Associates						21,636	6	0.49%
Northmeadow Investors LLC						19,608	7	0.44%
Amireir						17,023	8	0.38%
Fulton County Board of Education						16,144	9	0.36%
Fulton County			_			15,937	10	0.36%
Totals	\$	243,026	-	4.19%	\$	276,557		6.25%

Source: Financial Services Division within the City Finance Department.

Glossary and Abbreviations

Glossary

The following is an abbreviated list of the specialized governmental budgeting and accounting terms used in this budget:

ACCOUNT NUMBER – A line item code defining an appropriation.

ACCRUAL ACCOUNTING – A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they occur.

AD VALOREM TAXES – Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

AMERICAN RESCUE PLAN ACT of 2021 – This bill provided additional relief to address the continued impact of COVID-19 (i.e., coronavirus disease 2019) on the economy, public health, state and local governments, individuals, and businesses.

AMORTIZATION – The reduction of debt by regular payments of principal and interest sufficient to retire the debt by maturity.

ANNUAL COMPREHENSIVE FINANCIAL REPORT – The report that summarizes financial data for the previous fiscal year in a standardized format.

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

ASSESSED VALUATION – A valuation set upon real estate or other property by a government as a basis for levying taxes.

ASSET – Resources owned or held by a government, which has monetary value.

BALANCED BUDGET – A budget in which revenues and planned use of fund balance meets or exceeds planned expenditures.

BASE BUDGET – The on-going expense for personnel, operating services, supplies, and equipment to maintain service levels.

BASIS OF ACCOUNTING – A system used by an individual government to determine when revenues have been realized and when expenditures have been incurred. The City uses the modified accrual method.

BASIS OF BUDGETING – A system used by an individual government to determine when budgetary revenues have been realized and when budgetary expenditures have been incurred. The City uses the modified accrual method.

BOND – A written promise to pay a specified sum of money, called the par value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

BONDED DEBT – That portion of indebtedness represented by outstanding bonds.

BUDGET – A service plan for a given period embodying estimated expenditures for providing services and the approved means of financing them. A balanced budget limits expenditures to available resources.

BUDGET AMENDMENT – A revision of the adopted budget that, when approved, replaces the original provision and increases or decreases the budget appropriation.

BUDGET CALENDAR – The schedule of key dates that a government follows in preparation and adoption of the budget.

BUDGET ORDINANCE – The governmental action which appropriates revenues and fund balances for specified purposes, functions, or activities for a budget period.

BUDGET PERIOD – The period for which a budget is approved or a budget ordinance is adopted. Normally coincides with the fiscal year.

BUDGET TRANSFER – A procedure utilized by City Departments to revise budget appropriations within the departmental operating budget accounts. Transfers monies from one account to another and does not increase or decrease the overall budget appropriation for the department.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CAPITAL ASSETS – Assets of significant value and having a useful life of several years. Capital assets for the City of Roswell have a purchase cost of \$5,000.00 or over and have a useful life of more than one year. See also Fixed Assets.

CAPITAL IMPROVEMENT PROGRAM (CIP) – A comprehensive five year plan, updated annually, of Capital projects for the City. Project costs, funding sources and future fiscal year funding needs are identified.

CAPITAL OUTLAY – Expenditures for the acquisition of capital assets.

CAPITAL PROJECT – A project that results in the purchase or construction of capital assets. Capital projects may encompass the purchase of land, construction of a building or facility, or purchase of a major piece of equipment.

CAPITAL PROJECTS FUND – A fund used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by resources from enterprise fund activities.

CHART OF ACCOUNTS – A numbering system that assigns a unique number to each type of transaction and to each budgetary unit in the organization. The City of Roswell utilizes the Uniform Chart of Accounts for Local Governments in Georgia as mandated by the Georgia Department of Community Affairs (DCA).

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – U. S. Department of Housing and Urban Development (HUD) program where grants are awarded to entitlement community grantees to carry out a wide range of community development activities directed toward revitalizing neighborhoods, economic development, and providing improved community facilities and services. Grantees must give maximum feasible priority to activities which benefit low and moderate income persons, or where community development needs have a particular urgency because existing conditions pose a serious and immediate

threat to the health or welfare of the community, and where other financial resources are not available to meet such needs

CONTINGENCY – Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year.

COST CENTER - An organizational budget/operating unit within each City department.

DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services over a period of time. Debts of government include bonds, time warrants, notes, and floating debts.

A. General Obligation Debt is secured by the pledge of the issuer's full faith, credit, and taxing power.

B. Revenue Debt is a bond, debt, or obligation for which principal and interest are payable exclusively for the earnings of a government enterprise. This term can refer more broadly to any state or local government debt that is not a general obligation.

DEBT LIMIT – The maximum amounts of gross or net debt that is legally outstanding debt.

DEBT SERVICE - Payment of principal and interest to lenders or creditors on outstanding debt.

DEBT SERVICE FUND – A fund that is used to account for the accumulation of resources for the payment of general long-term debt principal and interest.

DEFICIT – The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

DEPRECIATION – Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

EFFECTIVENESS – Depicts the degree to which performance objectives are being achieved or otherwise reflects the quality of local government performance.

EFFICIENCY – Reflects the relationship between work performed and the resources required performing it. Compares outputs to input.

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprise where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed primarily through user charges. Services accounted for in enterprise funds are tangible, and it is possible to determine the extent to which they benefit individual service consumers.

EXPENDITURES – Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FIDUCIARY FUND – Those trust and agency funds used to account for assets held by a local government in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds.

FINANCIAL INDICATORS – Comparison of planned vs. actual expenditures, cost, obligations, receipts, allocations or losses.

FISCAL YEAR – The accounting period for which an organization's budget is termed the fiscal year. In Roswell, the fiscal year runs from July 1 to June 30 of the following year.

FIXED ASSETS – Assets owned by the City with a purchase cost of less than \$5,000.00 each and usually have a useful life of one to three years. See also Capital Assets.

FUND – A fund is an independent financial and accounting entity. It has a balanced set of accounts and records, cash and other resources together with all related liabilities and residual equities or balances which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Though funds are independent entities with the financial records of a government, there need not be physical segregation of assets.

FUND ACCOUNTS – All accounts necessary to set forth the financial position and results of operations of a fund.

FUND BALANCE – The excess of a fund's revenues and other financing sources (assets) over the expenditures/expenses and other uses (liabilities).

GENERAL FUND – This fund accounts for the revenues and activities not required by law or administrative decision to be accounted for in a special fund. Ordinarily, the General Fund has a great variety of revenues and is used to finance many more activities than any other fund. The General Fund provides general-purpose governmental services.

GENERAL OBLIGATION (GO) BONDS – Bonds that are secured by the issuer's full faith and credit pledge. Most GO bonds are backed by the issuer's ability to level an ad valorem tax in an amount sufficient to meet debt service requirements.

GENERAL REVENUE – The revenue of a government other than those derived from and retained in an enterprise. If a portion of the net income in a Proprietary or Enterprise Fund is contributed to another non-enterprise fund, such as the General Fund, the amount transferred constitutes general revenue to the government.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – Uniform minimum, standards used by state and local governments for financial accounting, recording, and reporting, encompassing the conventions, rules, and procedures that define accepted accounting principles; established by the Governmental Accounting Standards Board (GASB) created in 1987 to provide property and liability

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) – The body that sets accounting standards specifically for governmental entities at the state and local level.

GEORGIA INTERLOCAL RISK MANAGEMENT AGENCY (GIRMA) – Intergovernmental risk sharing fund created in 1987 to provide property and liability coverage to local government entities in Georgia. GIRMA is administered by GMA.

GEORGIA MUNICIPAL ASSOCIATION (GMA) – Organization representing municipal governments in Georgia.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) – The body that sets accounting standards specifically for governmental entities at the state and local level.

GOVERNMENTAL FINANCE OFFICERS ASSOCIATION (GFOA) – Professional association of state/provincial and local finance officers in the Unites States and Canada dedicated to the sound management of

government financial resources.

GRANTS – A financial gift, donation or award that is made from a funding source, usually a governmental unity, to the City for the acquisition of goods, services or land. The grant award agreement defines the City's responsibilities and duties to be exchanged for the grant. Grants are often earmarked for a specific purpose of program.

INDIRECT COSTS – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, information technology, human resources, budget and purchasing.

INTERNAL SERVICE FUNDS – A fund used to account for the financing of goods or services provided by one department to other departments within the City on a cost-reimbursement basis.

INVESTMENTS – Securities and real estate held for production of revenue in the form of interest, dividend, rentals or lease payments. The term does not include fixed assets used in governmental operations.

LEVY – To impose taxes, special assessments of service charges for the support of governmental activities.

LINE-ITEM BUDGET – A budget format in which departmental outlays are grouped according to the items that will be purchased, with one item or group of items on each line.

LONG-TERM DEBT – Debt with a maturity of more than one year after the date of issuance.

MILLAGE RATE – The rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MISSION – The reason or purpose for the organizational unit's existence.

MODIFIED ACCRUAL – An accounting standard, means recognizing revenues as they become available and measurable and recognizing expenditures when liabilities are incurred.

NET INCOME – Enterprise Fund in excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating transfers-out.

OBJECTIVES - The specified end result expected and can include the time at which it will be achieved.

OPERATING EXPENSES – Enterprise Fund expenses that are directly related to the fund's primary service activities.

OPERATING INCOME - The excess of Enterprise Fund operating revenues over operating expenses.

OPERATING REVENUES – Enterprise Fund revenues that are directly related to the fund's primary service activities. They consist of user charges for services.

PROPRIETARY FUND – Used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business

activities - where net income and capital maintenance are measured - are accounted for through proprietary funds.

QUARTILE – Term used in Priority Based Budgeting to group programs based on their relevance to the City's Goals.

REVENUES – Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers.

SINKING FUND – Schedule of annual payments required on General Obligation Bonds Payable. Principal and interest are payable from an ad valorem tax upon all property of the City.

SPECIAL REVENUE - A fund used to account for revenues earmarked for a particular purpose.

TAX DIGEST – The total assessed value of all real estate property, motor vehicles, mobile homes, timber, and heavy-duty equipment in the city of Roswell, Georgia.

TAX RATE LIMIT – The maximum rate at which a government may levy a tax. Overall tax rate limits usually restrict levies for all purposes and of all governments, state or local, having jurisdiction in a given area. Taxes are levied via a Tax Levy Ordinance.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for a common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

TIMELINESS OF PRODUCT OR SERVICE – Measures of timeliness, which may be based on specific standards or past trends.

UNIFORM CHART OF ACCOUNTS – State mandated financial reporting format for governments. See "Chart of Accounts".

Acronyms

The following is an abbreviated list of the Acronyms used in this budget:

ACE - Action Code Enforcement

ACFR – Annual Comprehensive Financial Report

ACLS - Advanced Cardiac Life Support

ADA - Americans with Disabilities Act

ADT - Average Daily Traffic

AED - Automatic External Defibrillator

AFIS – Automated Fingerprint Identification System

AGA – Association of Government Accountants

ALS – Advanced Life Support

ALTA – Atlanta Lawn Tennis Association

APWA - American Public Works Association

ARC – Atlanta Regional Commission
ARPA – American Rescue Plan Act
ASCAP – American Society of Cultural Arts Professionals
ASCE – American Society of Civil Engineers
ASE – Automotive Service Excellence
ATMS – Advanced Traffic Management System
ATV – All Terrain Vehicle
AWWA – American Water Works Association
BEST – Building Excellence through Strategic Teams
BTA – Bulky Trash Amnesty Days
CAB – Cultural Arts Board
CABY – Cultural Arts Board Award Show
CAC – Cultural Arts Center
CAD – Computer Aided Dispatch
CALEA – Commission on Accreditation of Law Enforcement Agencies
CAPRA – Commission for Accreditation of Park and Recreation Agencies
CBRN – Chemical, Biological, Radiological, Nuclear
CC – Cost Center
CDBG – Community Development Block Grant
CDBG-CV – Community Development Block Grant Coronavirus
CERT – Community Emergency Response Team
CFFP – Clean Fueled Fleet Program
CFS – Calls For Service
CIP – Capital Improvement Program
CLG – Certified Local Government Status
CORE – City of Roswell Enrichment Academy
CPPO – Certified Public Purchasing Officer

CSI – Crime Scene Investigation

CSU – Crime Suppression Unit
CVB – Convention and Visitors Bureau
CWS – Community Waste Services
DCA – Georgia's Department of Community Affairs
DDA – Downtown Development Authority
DEA – Drug Enforcement Agency
DO – Detention Officer
DRB – Design Review Board
EMS – Emergency Medical Services
EMT – Emergency Medical Technician
EOC – Emergency Operations Center
EPA – Environmental Protection Agency
EPD – Environmental Protection Division
EPW – Environmetnal/Public Works Department
ERP – Enterprise Resource Project
FASB – Financial Accounting Standards Board
FATS – Fire Arms Training Simulator
FB – Fund Balance
FC – Fulton County
FCA – Facilities Condition Assessment
FEMA – Federal Emergency Management Agency
FHWA – Federal Highway Administration
FICA – Federal Insurance Contributions Act
FOIA – Freedom of Information Act
FT/FTE – Full-Time Employee

FY – Fiscal Year

GAAFR – Governmental Accounting, Auditing, and Financial Reporting, also known as the Blue Book

GAAP – Generally Accepted Accounting Principles
GAEPD – Georgia Environmental Protection Division
GASB – Governmental Accounting Standards Board
GAWP – Georgia Association of Water Professionals
GCCMA – Georgia City County Managers Association
GCIC – Georgia Crime Information Center
GDOT – Georgia Department of Transportation
GF – General Fund
GFOA – Government Finance Officers Association
GGFOA – Georgia Government Finance Officers Association
GI/LID – Green Infrastructure and Low Impact Development
GIS – Geographic Information Services
GMA – Georgia Municipal Association
GPA – Georgia Planning Association
GPS – Global Positioning System
GRTA – Georgia Regional Transportation Authority
HBR – Holcomb Bridge Road
HHW – Household Hazardous Waste
HIDTA – High Intensity Drug Trafficking Area Task Force
HOA – Home Owners Association
HPC – Historic Preservation Commission
HR – Human Resources
HRBP – Historic Roswell Beautification Project
HSA – Health Savings Account
HVAC – Heating Ventilation and Cooling
ICAC – Internet Crimes Against Children Task Force
ICC – International Code Congress

ICMA – International County Managers Association

ICS – Incident Command System
IDDE – Illicit Discharge Detection and Elimination
IGA – Intergovernmental Agreement
ISO – Insurance Services Office
IT – Information Technology
KRB – Keep Roswell Beautiful
LCI – Livable Centers Initiative
LDP – Land Disturbance Permit
LEC – Law Enforcement Center
MAG – Management Advisory Group
MARTA – Metro Atlanta Rapid Transit Authority
MC – Maintenance Capital
MDT – Mobile Data Terminal
MGD – Million Gallons per Day
MNGWPD – Metropolitan North Georgia Water Planning District
MOA – Memorandum Of Agreement
MOU – Memorandum Of Understanding
MS4 – Municipal Separate Storm Sewer System
NCIC – National Crime Information Center
NFCID – North Fulton Community Improvement District
NFPA – National Fire Protection Association
NIMS – National Incident Management System
NPI – National Purchasing Institute
NPDES – National Pollutant Discharge Elimination System
NRPA – National Recreation and Parks Association
NS – New Service

OCGA – Official Code of Georgia Annotated

OSHA – Occupational Safety and Health Administration
OT – Overtime
OTC – One Time Capital
P3 – Public-Private Partnership
PEPI – Paid Evidence Paid Information
PIMS – Project Information Management System
PIO – Public Information Officer
PM – Preventative Maintenance
POST – Peace Officer Standards and Training Council
PT – Part-Time
PTV – Personal Transportation Vehicle
PW – Public Works
RAP – Roswell Area Park
RAPSTC – Roswell Alpharetta Public Safety Training Center
RCTV – Roswell City Television
RDA – Roswell Developement Authority
RDOT – Roswell Department of Transportation
RO – Repair Order
ROW – Right-of-Way
RPHCA – Recreation, Parks, Historic & Cultural Affairs Department
RUDC – Roswell Unified Development Code
SaaS – Software as a Service
SAFE – Safety Awareness For Everyone Team
SI – Cost of Service Increase
SIS – Special Investigations Section
SOU – Special Operations Unit
SR – State Route

SWAT – Special Weapons and Tactics

TCT – Tourism, Conventions, and Trade Shows

TDMA – Time Division Multiple Access

TMC – Traffic Management Center

TPD – Tourism Product Development

T-SPLOST – Transportation Special Purpose Local Option Sales Tax

UAV – Unmanned Ariel Vehicle

UDC – Unified Development Code

UPS – Uninterruptible Power Supply

USTA – United States Tennis Association

WIP – Wastershed Improvement Plans

ZBB - Zero-Based Budgeting