

City of Savannah, Georgia

2013 SERVICE PROGRAM AND BUDGET

2013-2017 Capital Improvement Program





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Savannah
Georgia**

For the Fiscal Year Beginning

January 1, 2012

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President

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Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Savannah, Georgia** for its annual budget for the fiscal year beginning **January 2, 2012**. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF SAVANNAH



**2013 SERVICE PROGRAM &
BUDGET**

AND

**2013-2017 CAPITAL
IMPROVEMENT PROGRAM**



SAVANNAH, GEORGIA

Special recognition is given to the following individuals for their assistance in preparation of the 2013 Service Program and Budget and the 2013-2017 Capital Improvement Program.

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Special thanks to Thomas Jeanquart and Daphanie Williams

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**Serving in Acting Capacity*

The 2013 Service Program and Budget is dedicated to Cynthia Anne Marietta, 1951-2012.

LEGISLATIVE BODY



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Mayor



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Post 1 At-Large



TOM BORDEAUX
Post 2 At-Large





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City Manager's Message

*"I will lead City Staff based on three guiding principles:
Trust, Transparency and Accountability..."*

October 26, 2012

To the Honorable Mayor and Aldermen:

I am pleased to present you the *2013 Service Program and Budget*. This *Budget in Brief* describes the financial and capital resources dedicated to bringing this community closer to your vision.

The 2013 fiscal plan ensures the City will maintain the strong financial foundation that has made it possible to implement aggressive strategies targeted to your priorities in a cost effective and efficient manner. With this 2013 Budget, Savannah will utilize its fiscal strengths to further enhance our community services and assets. This plan has been developed through the diligent cooperative efforts of City staff in all Bureaus utilizing your guiding principles along with your Strategic Priorities:

- Public Safety
- Health & Environment/Sustainability
- Neighborhood Vitality
- Economic Growth/Poverty Reduction
- Culture & Recreation
- High Performing Government/Fiscal Stability
- Ambassadorship

BUDGET HIGHLIGHTS

In preparing the 2013 Service Program and Budget, the City's limited resources are directed towards achieving Council's strategic priorities by both sustaining the many ongoing initiatives and expanding them wherever possible. At the same time, we continue to invest in our employees, neighborhoods, physical infrastructure and long-term financial health. Major changes in the budget from a year ago are described below.

- **Appropriations**

- City-wide projected revenues total \$329,901,665 for 2013. This is a 0.3% increase in comparison to the 2012 projected amount, not including the projected draw from the General Fund Reserves in 2012.
- City-wide expenditures recommended in the 2013 fiscal plan total \$286,386,383 after adjusting for transfers between funds, which is 1.1% below the 2012 projected budget. The largest decreases are in the Community Development Fund and Grant Fund, both of which anticipate spending constraints at state and federal levels.

- **Challenges**

- Local-Option Sales Tax (LOST)
- State Tax Reform Legislation, HB386
- Grant Funding
- Pension Contributions
- Medical Contributions
- Fleet Management

- **Balancing Strategies**

- Conservative revenue assumptions
- Expenditures held flat with 2012 adopted, where appropriate
- General Wage/Performance Skill Increases are not proposed
- Inclusion of naturally occurring attrition savings
- Prefunding Capital Plan and Employee Medical costs

2013 CITY WIDE REVENUES & EXPENDITURES

- **Revenue Highlights**

The City is continuing to meet the financial challenges brought on by the downturn in the economy in 2010 and 2011 by instituting cost saving measures to maintain financial stability without eliminating or cutting too deeply into our core services. The 2013 budget is based on the current Property tax millage rate of **12.5**, in line with the current local-option sales tax distribution percentage.

Impacting revenues in 2013 are rate changes for utilities. These include increases for:

- **City Water and Sewer services** – Savannah’s rates remain highly competitive with similarly sized cities in Georgia. The proposed base charges for Water and Sewer services in 2013 are unchanged from 2012; the consumption charges are proposed to increase. Overall, the impact on the combined Water & Sewer bill for the median household is \$1.50 per month to fund necessary capital improvement/maintenance and to meet State environmental mandates.
- **Sanitation services** – Monthly residential rates are proposed to increase from \$26.00 to \$27.50 and Commercial Disposal rates are proposed to increase from \$3.65/cubic yard to \$3.85/cubic yard. This increase is requested to fund a future landfill expansion.

- **Expenditure Highlights**

The 2013 Operating and Capital Budgets represent a culmination of efforts to foster a fiscal planning approach that makes our budgeting processes more inclusive, transparent and improves upon our strategic decision-making.

Key expenditure highlights include:

- Personal services, which include salaries and wages for approximately 2,600 City employees as well as fringe benefit costs associated with City employment, represent 54% of City-wide expenditures after adjusting for interfund transfers.
- The budget continues the comprehensive medical benefits plan to employees and their dependents with an employer contribution of \$16,195,400. Medical Plan funding increases by approximately \$2.9M above the 2012 adopted budget.
- The City-wide Pension Plan contribution of \$10,353,173 represents an increase of approximately \$1.5M above the 2012 adopted budget.
- Capital Improvement Program totals \$24,777,500 for the 2013 fiscal period.

GENERAL FUND REVENUES & EXPENDITURES

- **2012 Budget Projection**

The City’s mid-year forecast for revenues and expenditures in the current year (FY 2012) budget projects a shortfall in the General Fund of \$3.1 million, due to the major land acquisition for the planned Police Headquarters facility.

- **2013 Budget – General Fund Revenues**

General Fund revenue is projected at \$172,702,520 for 2013. Revenues are projected conservatively, as the economy continues to slowly recover into the next fiscal year although the City still faces the threat of cuts from the state and federal governments. Projections for sales tax and hotel/motel tax include revenue anticipated from the many visitors coming to Savannah for the Rock ‘n’ Roll Marathon event, which is now in its second year.

City revenues are divided into the following categories:

- **Taxes** – City tax revenue in 2013 will be affected by state tax reform legislation included in House Bill 386. The primary change involves the taxation of motor vehicles. While ad valorem vehicle tax revenue and sales tax revenue associated with vehicle sales will decline, a new title fee levied when a car changes ownership is projected to offset this decrease.
- **User Fees** – Rate increases are proposed for Water and Sewer consumption charges as well as several Sanitation fees in 2013.
- **Interfund Revenues** – The total of General Fund contributions to other funds is projected to decrease in 2013 as a result of the balancing strategies identified in the aforementioned Budget Highlights section.
- **Licenses & Permits** – The most significant revenue source in this category is electric franchise fees, which account for more than half of Licenses & Permits revenue.
- **Fines, Forfeits, & Penalties** – Execution fees and interest related to delinquent tax collections are anticipated to decline in 2013. In 2011, the City resumed administering tax sales for delinquent property taxes after a period of seven years. This activity, coupled with added tracking efficiencies gained through the MS Govern system, has significantly contributed to the City’s ability to collect this revenue in a timely manner.

- **2013 Budget – General Fund Expenditures**

Expenditures in the 2013 Proposed Budget have been included to meet service program requirements in the midst of declining revenues, with a continued focus on long-range fiscal responsibility. The General Fund, which provides funding for general government purposes, has been impacted the most. The largest share, 50.3%, of General Fund expenditures will fund public safety services; 4.5% will support planning and development, social and cultural services; 11.9% will support leisure and cultural administrative services; 10.5% will support maintenance of public works infrastructure; and 2.4% will support neighborhood and economic development.

Expenditures are divided into eight major categories with changes in each highlighted below:

- **Personal Services** represent 62.1% of General Fund expenditures, which includes salaries and benefits for over 1,700 General Fund employees. The budget continues the comprehensive medical benefits plan to employees and their dependents with an employer contribution of \$10,733,696, an increase of \$1.8M over the adopted 2012 General Fund contribution.

- **Outside Services** are services the City received primarily from outside companies and represent 10.5% of expenditures, or \$18,161,477. Utilities make up the largest share of expenditures in this category.
 - **Commodities** are items which, after use, are consumed or show material change in physical condition and are generally of limited value. Major expenditures in this category include equipment repair, parts and operating supplies. This category is projected to increase by 2.2% increase over the 2012 adopted budget.
 - **Interfund Services** represent services provided to City departments on a cost reimbursement basis. This expenditure category represents 9.7% of the operating budget. The largest costs are for services provided by the General Fund to other funds, computer services, and vehicle maintenance services.
 - **Capital Outlay** includes items costing more than \$5,000 each and having a useful life of more than one year. This category represents just 0.1% of expenditures in the General Fund and sees a slight decrease in 2013.
 - **Debt Service** is for payments of principal and interest to lenders or creditors on outstanding debt. This area remains flat with 2012 projected expenditures based on debt service requirements.
 - **Interfund Transfers**, the cost of services provided by one division to another division of government, can overstate the true overall cost of providing services in the budget. This movement of dollars between funds does not reflect any additional spending on programs or projects.
 - **Other Expenses** are primarily payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City. Planned funding increases \$1,294,493 above 2012 adopted expenditures primarily due to increased vehicle depreciation and a higher amount reserved for contingencies.
- **2013 General Fund Pension Contribution**

A valuation conducted by the Actuary recommends a minimum contribution for 2013 for the City of \$10,353,173. The General Fund portion of this contribution is \$7,178,553, an increase of approximately \$1M over the 2012 adopted contribution.

UNRESERVED FUND BALANCE

2011 Fund Balance	
Year-End Revenues	\$ 172,327,742
Year-End Expenditures	163,930,302
Net Surplus	\$ 8,397,440
Beginning Fund Balance	\$ 21,836,519
Adjustments per GASB	1,551,041
Plus Net Surplus	8,397,440
Less Open Purchase Orders	(668,744)
2011 Year End Balance	\$ 31,116,256
Plus Sales Tax Stabilization Fund	5,501,000
Total Unreserved Fund Balance	\$ 36,617,256
Percent of GF Expenditures	22.3%

The General Fund Unreserved Fund Balance is the City's "savings account," and it is important that we keep unrestricted and readily available cash on hand in case of emergency to fund the operations of the City until sufficient revenue becomes available. At the end of 2011, we realized a significant savings of approximately \$8.4 million due to an unusual number of vacancies as a result of the early retirement incentive coupled with under-budgeted sales tax. This was a unique event and should not be construed as a common occurrence.

GFOA recommends an unreserved balance that is no less than two months of General Fund operating revenues or expenditures, or 16.67%. Below is a summary of the Unreserved Fund Balance and Sales Tax Stabilization Fund activity since 2010.

	2010 Year End Balance	2011 Year End Balance	2012 Projected Year End Draw	2012 Projected Year End Balance
Unreserved Fund Balance	\$ 21,836,519	\$ 31,116,256	(\$ 3,100,000)	\$ 28,016,256
Sales Tax Stabilization Fund Balance	5,501,000	5,501,000	0	5,501,000
Total	\$ 27,337,519	\$ 36,617,256	(\$ 3,100,000)	\$ 33,517,256
Percent of General Fund Expenditures	16.1%	22.3%		19.4%

Source: Comprehensive Annual Finance Reports (2010-2011)

The projected draw of \$3,100,000 from the General Fund Unreserved Fund Balance in 2012, along with existing balances, leads to an expected total balance of \$33,517,256. This represents 19.4% of general fund operating revenues/expenditures, which exceeds the Government Finance Officers Association's recommendation of 16.67%.

CAPITAL IMPROVEMENT PROGRAM

The 2013-2017 Capital Plan totals \$170,565,500, including \$24,777,500 in 2013 appropriations. The City has an unprecedented number of major capital projects underway or planned. These projects include extending water and sewer infrastructure, building new fire stations, providing improved recreation and public service facilities, and making neighborhoods safer through traffic calming initiatives.

Through proactive, multi-year capital and financial planning, the City is continually expanding its capital program. The focus is primarily on water, sewer, and drainage systems. The capital program also provides funding for necessary maintenance and improvements to City facilities, in addition to installing and replacing our growing technological infrastructure. A few of the major capital project areas are highlighted below.

- **Community Development.** Savannah is a community of neighborhoods. The City promotes healthy neighborhoods by funding recreational greenspaces, streetscape improvements, and corridor revitalization on targeted roadways. Major public building improvements include plans to renovate various community centers within the Cuyler-Brownsville, Woodville, Hudson Hill, and Pine Gardens neighborhoods.
- **Critical Infrastructure.** Many of our capital projects are investments in the future health of the community. For example, expansion of the Dean Forest Landfill will extend its life for at least another 15 years. Other projects will increase our ongoing maintenance of water, sewer, drainage, technological and traffic infrastructure.
- **Public Safety.** The City has made great progress in updating and expanding its fire facilities to ensure fire protection for our residents. Savannah Fire staff has planned for extension of ISO Class II fire services into newly annexed areas as they develop.

2012 ACCOMPLISHMENTS

Steady and sustainable progress has been made in achieving Council's strategic priorities in FY 2012. There are many noteworthy accomplishments that occurred under each of City Council's Priority Focus Areas:

Public Safety

- Metro Police received accreditation
- Announcement that 2011 year-end Part I crime numbers were the second lowest in 35 years
- Groundbreaking of Metro Police Administrative Service Center (GF/SPLOST Funded)
- Completion of Command and Control Center in basement of Civic Center (Grant/SPLOST Funded)
- Completion of the new Bull Street Fire Station (SPLOST Funded)
- Completion of Critical Workforce Shelter near I&D Plant (Grant/Water & Sewer Funded)

Health & Environment

- Groundbreaking for Benjamin Van Clark Park Drainage Improvement Project
- Successful public engagement process for Casey South Phase II Drainage Project (SPLOST Funded)
- Casey North and South, Bilbo, and Springfield basins drainage system modeling completed (SPLOST Funded)
- Plan developed to resolve drinking water concerns associated with Savannah Harbor deepening
- Completion of Price Street Bicycle Lane

Neighborhood Vitality

- Completion of Martin Luther King Jr. Boulevard Streetscape Plan, a \$2 million project that added brick sidewalks and crosswalks, new lights and benches along Martin Luther King Jr. Boulevard
- Adoption of comprehensive parking plan for Thomas Square following extensive citizen engagement process
- Plan and groundbreaking for redevelopment of shopping mall at Waters Avenue and 37th Street (SPLOST Funded)
- Partnership with Home Depot and City volunteers to make repairs to a number of homes and parks in the Cann Park/Jackson Park Neighborhood
- Implementation of new campaign to curb illegal yard parking
- Community Gardens initiative fostering community relationships, accessibility to fresh produce, and the creation of community partnerships

Economic Growth/Poverty Reduction

- Successful implementation of multi-week Jump Start Job Readiness Training Expo at the Savannah Entrepreneurial Center
- Successful intervention with the Homeless Authority to address chronic budgetary and operational issues, culminating with partnership between the City and United Way to fund team of consultants to work with Board of Directors

Culture and Recreation

- New location purchased for Cultural Arts Center at Oglethorpe and MLK
- Opening of Herty Pines Dog Park at Daffin Park, the first publicly owned dog park in Savannah
- Savannah holds first ever Tall Ships Challenge
- Finalizing design for new amenities at Coffee Bluff Marina

High Performing Government

- Announcement that 2011 budget surplus totaled \$8.4 million, bringing our General Fund fund balance to the highest total in Savannah's history
- Increasing customer service accountability for Comcast and successfully implementing communitywide public meetings for Comcast customers
- Implementation of comprehensive enterprise resource planning (ERP) software to control Budget, Finance, HR, Payroll, and Purchasing functions

2013 PROGRAM HIGHLIGHTS

The 2013 Service Plan will provide the necessary resources to continue the following programs and services as related to the Strategic Priority Areas. We welcome and look forward to City Council's continued leadership and guidance.

Public Safety

- Continue focus on crime reduction efforts to maintain historic low crime levels throughout the City
- Complete renovations of Police Training facilities (SPLOST Funded)
- Continue planning for the relocation of Police Headquarters, Downtown Precinct and Central Precinct (SPLOST Funded)
- Replacement of a temporary Bradley fire station (General Fund)
- Begin construction of new fire station on Chatham Parkway and a replacement station in the Sweetwater area in an effort to maintain our current ISO Rating (General Fund)

Health & Environment

- Continue improvements to address upcoming Stormwater regulations and long-standing drainage issues in midtown Savannah and other areas
- Continue enforcement of new Stormwater Ordinance in compliance with EPD requirements to encourage sustainable infrastructure
- Continue preparations to extend infrastructure into newly annexed areas
- Increase efficiency of Code Enforcement programs through use of automated equipment and routing systems
- Continue to encourage citizen participation in recycling and other sanitation programs to improve the environment and conserve landfill space
- Aggressively prepare for new environmental restrictions on groundwater use and wastewater treatment and discharge
- Continue preparations for landfill expansion

Neighborhood Vitality

- Continue revitalization efforts along Martin Luther King, Jr. Blvd., Montgomery St., Waters Ave., and Augusta Ave. (GF/SPLOST Funded)
- Increase resident participation in Operation Clean Sweep
- Improve public education and outreach efforts promoting citizen engagement
- Increase the number of trees planted and pruned
- New bike lanes and street reconfigurations city-wide
- Begin construction of the Tatemville Wall (SPLOST Funded)
- Improve Visitor Wayfinding (Mobility and Parking Funded)
- Complete renovations of the Savannah Pharmacy along Martin Luther King, Blvd. (SPLOST Funded)
- Complete next phase of Savannah Gardens project (SPLOST Funded)
- Complete and expand bicycle facilities into neighborhoods
- Implementation of Community Gardens plan

Economic Growth/Poverty Reduction

- Focus on providing incentives to develop and support small business
- Continue aggressive affordable housing and repair programs
- Expand collaborative efforts to increase education assistance and other vital community initiatives
- Continue youth and adult services, affording job and life skills, education and training programs offered at the Moses Jackson Advancement Center and Step Up Savannah
- Strengthen connections internationally and leverage those connections into economic benefit
- Place greater emphasis in small business development and support through programs offered at the Savannah Entrepreneurial Center

Culture & Recreation

- Evaluate the impact of existing service delivery levels to unincorporated areas and non-City residents
- Begin construction of a new Cultural Arts Center (SPLOST Funded)
- Complete site selection of a new arena, and make much-needed improvements and renovations to the existing Civic Center
- Evaluate pending environmental challenges in maintaining parks and squares
- Maintain aging public buildings in compliance with environmental and regulatory guidelines
- Install a columbarium at Bonaventure Cemetery and make additional improvements to other cemeteries fostering tourism and recreation (General Fund)
- Staff support of Savannah International Committee
- Complete cruise ship study (General Fund)
- Complete improvements to Coffee Bluff Marina project (SPLOST Funded)

High Performing Government/Fiscal Stability

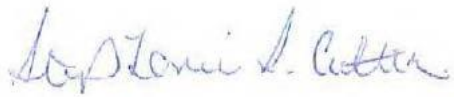
- Complete transition to Lawson Enterprise Resource Planning system to provide more efficient internal and external services
- Continue implementation of Revenue software systems for Utility Billing and Business Licenses allowing online inquiry and bill payment enhancements while improving customer services
- Launch newly redesigned City web site and enhance citizen engagement through social media i.e. Facebook, YouTube, and Twitter
- Continue Phase III of Project DeRenne
- Continue fleet efficiencies in off-duty Police practices
- Continue production of over 200 SGTV programs
- Implement a technology governance committee and facilities usage committee to promote sustainable initiatives

CONCLUSION

I extend a sincere thank you to each of you for your leadership. Our goal has been to proactively address today's economic challenges as an opportunity to maintain a fiscally strong and focused organization.

The *2013 Service Program and Budget* builds upon our successes of the past and looks to provide for the future needs of our citizens. It provides the financial and operating plan to expand critical services and infrastructure while preparing for future challenges and maintaining the City's strong financial position. As we embark upon the operational plan set forth in these pages, the principles of trust, transparency, and accountability will continue to guide us in everything that we do.

Respectfully submitted,

A handwritten signature in blue ink, reading "Stephanie S. Cutter".

Stephanie S. Cutter
Acting City Manager











COUNCIL STRATEGIC PRIORITIES



VISION STATEMENT

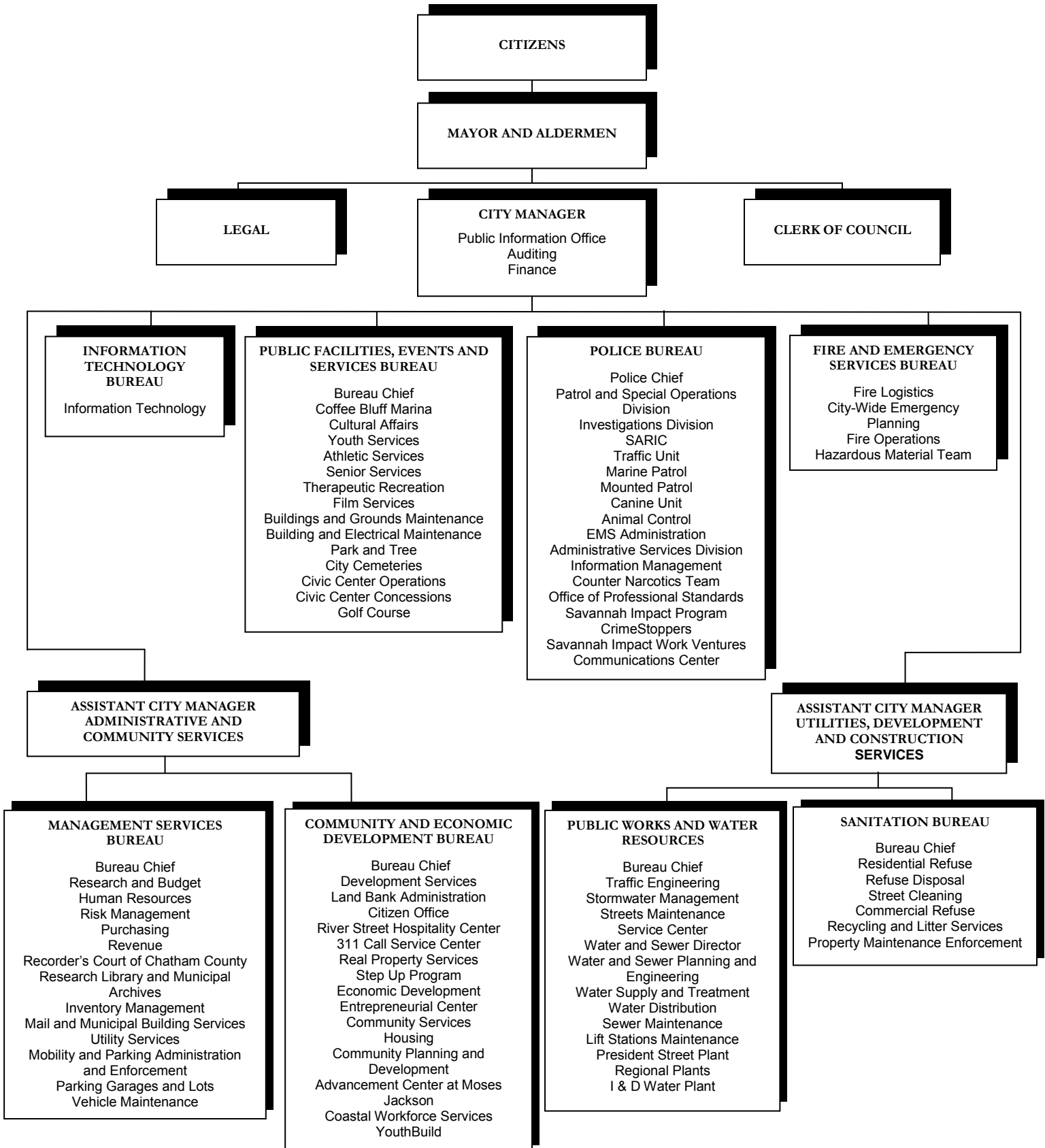
“Savannah will be a safe, environmentally healthy and economically thriving community for all its citizens.”

	Ambassadorship	To promote the mystique of Savannah by highlighting its history, ambiance and cultural assets
	Culture & Recreation	To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens
	Economic Growth	To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors
	Health & Environment	To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations
	High Performing Government	To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need
	Neighborhood Vitality	To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community
	Poverty Reduction	To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient
	Public Safety	To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Look for the symbols above throughout the document to identify which Council Priority each department's primary services support.

CITY OF SAVANNAH

ORGANIZATION CHART



READER'S GUIDE



CITY MANAGER'S MESSAGE describes financial challenges facing the City, progress made in achieving Council priorities and service delivery focus in 2013, and major changes in the budget from a year ago.

BUDGET OVERVIEW presents the structure of the City government, an overview of the City of Savannah's demographics, and the various policies and processes used to create the annual budget and guide the management and use of the City's financial resources.

FINANCIAL POLICIES AND STRUCTURE provides a trend analysis and financial projections, debt service summary, summary of revenues by source and expenditures by type, proposed changes in revenue and expenditures, and changes in permanent positions by fund.

OPERATING BUDGET is organized and presented by fund and then by bureau. Each fund typically begins with an overview of revenues and expenditures, followed by each bureau's mission statement, trends and issues, and a bureau-level summary of expenditures by type and by department.

Individual department pages include the department's primary services, goals, objectives and performance measures, along with departmental expenditures by type. Each department page also includes a list of permanent authorized positions for 2013 with the pay grade specified for those positions for which it is defined. A classification table and a table defining the salary range for each grade is provided in the appendix.

The funds include:

- **GENERAL FUND** – Accounts for all revenues and expenditures which are not accounted for in specific purpose funds.
- **PUBLIC SAFETY COMMUNICATIONS FUND** – Accounts for collection of enhanced emergency telephone services fees (E-911) from telephone, wireless, and Voice over Internet Protocol (VoIP) from subscribers whose billing address is in Savannah and is used to support law enforcement dispatching.
- **HAZARDOUS MATERIAL TEAM FUND** – Accounts for revenues that come from area facilities which manufacture, use or store hazardous materials and is used to protect life, property, and the environment from intentional or accidental release of hazardous materials manufactured, used, and stored in the City of Savannah and Chatham County.
- **SANITATION FUND** – Accounts for revenues collected and used to provide the following services: residential and commercial collection, refuse disposal, street sweeping, recycling and litter services, collection/disposal of construction and demolition waste, and property maintenance enforcement.
- **CIVIC CENTER FUND** – Accounts for revenues collected to provide a venue for a variety of cultural, business, social, and sporting events.
- **WATER FUND** – Accounts for revenues collected to produce safe potable water to meet the needs of the Savannah community and other surrounding areas.
- **SEWER FUND** – Accounts for revenues collected to safely pump and treat wastewater to protect the quality of life for Savannah residents.

- **INDUSTRIAL & DOMESTIC (I&D) WATER FUND** – Accounts for revenues collected to provide treated water that meets quality and quantity demands of industrial users.
- **MOBILITY AND PARKING SERVICES FUND** – Accounts for revenues collected to operate the City's parking management program that consists of on-street parking, off-street parking, and parking garages.
- **COMMUNITY DEVELOPMENT FUND** – Accounts for revenues derived primarily from the Community Development Block Grant and other federal and state grants and used to address Savannah's distressed neighborhoods.
- **GRANT FUND** – Accounts for revenues received from federal and state sources and used for a designated purpose.
- **INTERNAL SERVICES FUND** – Accounts for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

CAPITAL IMPROVEMENT PROGRAM presents a five year plan for maintenance and improvement of manmade infrastructure used for the delivery of essential public services. The first year of the plan is adopted for implementation.

OTHER FUNDS presents the Risk Management Fund, the Computer Purchase Fund, the Vehicle Purchase Fund, the Golf Course Fund, the Hotel/Motel Tax Fund, and the Auto Rental Tax Fund.

BUDGET ORDINANCE is adopted by Council. It summarizes the adopted budget and annotates any changes between the proposed budget and the adopted budget.

APPENDIX includes Social Services Contributions, Cultural Contributions, Outside Agencies, Authorized Positions Detail for 2011-2013, Classification and Pay Grade table, Salary Grade table, 2010-2013 Expenditure Table, a Glossary of Key Terms, a List of Acronyms, and an Index.

SAVANNAH AT A GLANCE



HISTORY

- The city of Savannah, Georgia, the largest city and the county seat of Chatham County, Georgia, was established in 1733 and was the first colonial and state capital of Georgia.
- Savannah is known as America's first planned city and attracts millions of visitors who enjoy the city's architecture and historic structures.
- Savannah's City Hall was designed and built by local architect Hyman Witcover in 1904.
- Today, Savannah's downtown area is one of the largest National Historic Landmark Districts in the United States (designated in 1966).

GOVERNMENT

- Savannah's City government adopted a Council/Manager form of government in 1954.
- This organizational plan places legislative responsibility for municipal government in a City Council and gives administrative or executive authority to the City Manager.
- The Council, which consists of the Mayor and eight Aldermen, levies taxes, enacts ordinances, and adopts the annual budget as well as performing other legislative functions.
- Six Aldermen are elected by district and two are elected City-wide for four-year terms, as is the Mayor.
- Chatham County government consists of eight Commissioners and a County Manager.
- There are seven other small municipalities in Chatham County – Bloomingdale, Garden City, Pooler, Port Wentworth, Thunderbolt, Tybee Island, and Vernonburg.
- The Savannah Metropolitan Statistical Area (MSA) includes Chatham, Bryan, and Effingham counties.



POPULATION

Area Population Trends

	2000	2010	2011
Savannah	131,510	136,286	139,491
Chatham County	232,048	265,128	271,544
Savannah MSA	293,000	347,611	355,576

Source: U.S. Census Bureau; Census.gov

Population by Age, 2011

Age Range	Savannah MSA
0-19	27.0%
20-34	24.0%
35-54	25.8%
55-74	18.1%
75-Older	5.1%

Source: U.S. Census Bureau; Census.gov

Race/Ethnicity, 2011

Race/Ethnicity	Savannah MSA
White	57.0%
African-American	33.5%
Hispanic	5.3%
Other	4.2%

Source: U.S. Census Bureau; Census.gov

Household Income, 2010

Median Household Income - \$46,755	Number of Households	Savannah MSA
Under \$35,000	50,249	38.5%
\$35,000 to 49,999	19,186	14.7%
\$50,000 to 74,999	24,929	19.0%
\$75,000 - Above	36,283	27.8%

Source: Savannah Economic Development Authority (SEDA), U.S. Census Bureau, ACS 2010; seda.org

Educational Attainment, 2010

Educational Attainment	Savannah MSA
High School Graduate or higher	87.2%
Bachelor's Degree or higher	28.5%
Graduate Degree or higher	9.7%

Source: SEDA, U.S. Census Bureau, ACS 2010; seda.org

GEOGRAPHY AND CLIMATE

- Savannah is situated at the mouth of the Savannah River, which forms the border between Georgia and South Carolina.
- Savannah is approximately 250 miles southeast of Atlanta, Georgia, 140 miles north of Jacksonville, Florida, and 110 miles southwest of Charleston, South Carolina.
- On average, Savannah experiences 4 weeks where temperatures approach freezing (32 degrees or below) and 2 months where temperatures are often in the 90s.



ECONOMY

Savannah has a remarkable balance of diversity of trades and industries. In the manufacturing arena, no one industry dominates. There are over 40 companies employing 100 or more people. Among these are 20 Fortune 500 companies and 19 international companies. Ten (10) of Savannah's major employers (100+ employees) have chosen to locate their corporate headquarters here. (Source: SEDA)

Savannah MSA Major Employers

Employers	Product/Service/Other	Number of Employees
Gulfstream Aerospace Corporation	Jet aircraft/aerospace equip.	7,300
Ft. Stewart/Hunter Army Airfield	Civilian personnel on bases	4,719
Memorial Health University Medical Center	Hospital	4,643
Savannah-Chatham County Board of Education	Public schools	4,600
St. Joseph's/Candler Health System	Hospital	3,170
Wal-Mart	Retail	2,935
City of Savannah	Government	2,500
Momentum Resources II, Inc.	Employment services	1,703
Savannah College of Art & Design	Education	1,750
Chatham County	Government	1,500

Source: SEDA, February 2012; seda.org

Employment by Sector, Savannah MSA

Industry	Employment	Percent of Total Workforce
Trade, Transportation and Utilities	33,381	23.0%
Education and Health Services	33,548	23.2%
Leisure and Hospitality	20,421	14.1%
Manufacturing	14,257	9.8%
Public Administration	9,250	6.4%
Professional and Business Services	16,978	11.7%
Construction	5,562	3.8%
Financial Activities	4,963	3.4%
Other Services	4,305	3.0%
Information	1,651	1.1%
Natural Resources, Mining, and Agriculture	214	0.1%
Unclassified	291	0.2%
Total	144,821	100.0%

Source: Georgia Department of Labor, Georgia Area Labor Profile, July 2012

City of Savannah Major Taxpayers

Taxpayer	Type of Business	2012 Assessed Valuation	Percent of Total Assessed Valuation
Southern LNG	LNG Provider	\$221,569,168	2.10%
International Paper	Paper Manufacturer	\$140,607,873	1.33%
Gulfstream	Aircraft Manufacturer	\$132,955,456	1.26%
Georgia Power	Electric Utility	\$126,719,659	1.20%
Weyerhaeuser	Paper Manufacturer	\$70,409,406	0.67%
Walmart	General Retail	\$60,992,159	0.58%
Colonial Oil / Land / Terminal / Chemical	Oil/Gas Distributor	\$51,400,237	0.49%
Duke Realty Limited	Warehouse	\$40,327,240	0.38%
Imperial Sugar	Sugar Manufacturer	\$39,852,610	0.38%
Oglethorpe Mall / General Growth Properties	General Retail	\$36,702,352	0.35%

Source: Chatham County Board of Assessors, 2012

TRANSPORTATION

- U.S. 17, 17A, 80 and GA 21 are important highways with I-95 as the major north/south interstate from New England to Miami.
- These highways and I-16, the major east/west interstate, are just 10 miles from Savannah's Historic District.

QUALITY OF LIFE

- A mild climate and abundant outdoor resources enrich the quality of life for Savannah residents.
- Guests are captivated by the City's charm, the richness of heritage and all the activities the City offers.
- With Savannah's numerous performing arts and area attractions, residents and visitors alike enjoy the best life has to offer in Savannah.

Annual Events

Martin Luther King Jr. Day Parade	January
Savannah Black Heritage Festival	February
Savannah Irish Festival	February
Tara Feis Irish Celebration	March
St. Patrick's Day	March
Savannah Music Festival	March-April
SCAD International Festival	May
Savannah Shakespeare Festival	May
Savannah Scottish Games	May
Tybee Beach Bum Parade	May
Blessing of Fleet and Seafood Harvest Festival	June
Savannah Asian Festival	June
Fiesta Latina	June
River Street Fireworks	July
Fireworks on the Beach	July
Savannah Jazz Festival	September
Savannah Greek Festival	October
Picnic in the Park	October
Savannah Folk Music Festival	October
Oktoberfest	October
Jewish Food Festival	October
Savannah Film Festival	October
Tybee Pirate Festival	October
Tybee Festival of the Arts	October
Rock-N-Roll Marathon	November
Savannah Children's Book Festival	November
Festival of Trees and Lights	December
Southern Lights	December

Source: SEDA; seda.org

HONORS AND AWARDS

- "Top Ten Southern Market Fostering Technology" – *Southern Business & Development*, Winter 2012
- "15 Tech Scenes In Places You'd Never Think To Look" by *Fast Company*, June 2012
- "Top 10 Cities in the U.S. and Canada" - *Travel + Leisure Magazine*, July 2009
- "America's Most Mannerly City" - *Charleston School of Protocol and Etiquette*, June 2009
- "Top 10 Trips to Reboot Your Life" - *Out Magazine*, May 2009
- "Top 25 City for the Arts"- *American Style Magazine*, April 2009
- "50 Best Romantic Getaways" - *Travel + Leisure Magazine*, May 2009
- "#2 Best Southern City by Southern Living Readers" - *Southern Living Magazine*, January 2009
- "Top 10 American Travel Destination" - *Condé Nast Traveler*, August 2008
- "Top 10 Cities in the U.S. and Canada" - *Travel + Leisure Magazine*, July 2008
- "Winner, 2008 Gold Service Award" - *Meetings & Conventions Magazine*, July 2008
- "50 Great Things to America" -*The Daily Telegraph London*, March 2008
- "Top 10 Destinations to Boost Your Love" - *Cosmopolitan Magazine*, February 2008

Inquiries regarding the 2013 Budget for the City of Savannah or requests for mailing should be directed to:

City of Savannah
Research and Budget Department
P.O. Box 1027
Savannah, Georgia 31402
(912) 651-6490

This document is also available on the internet at www.savannahga.gov.



BUDGET PROCESS



OVERVIEW

The annual budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. The overall goal of the budget is to establish and maintain effective management of the City's financial resources. Revenues that support municipal services are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years. Various policies and processes are used to guide maintenance of the City's financial resources.

Under the City's organizational plan, policy making in response to the needs of the community is entrusted to the Mayor and Aldermen. Administrative or executive authority is vested in the City Manager to develop, implement, and execute programs and policies established by the Council. The annual budget is prepared under direction and guidance of the City Manager. State law and local ordinances also impact development of the annual budget.

POLICIES AND PROCESS

The City of Savannah's Council-Manager form of government was adopted in 1954. Under this organizational plan, the legislative responsibility for municipal government is entrusted to a city council. The Savannah City Council consists of the Mayor and eight Aldermen. City Council levies taxes, enacts ordinances, and adopts the annual budget, as well as performs many other legislative functions.

Administrative or executive authority is vested in the City Manager. The City Manager is appointed by the Mayor and Aldermen to manage the government through the development, implementation, and execution of programs and policies established by the Council. The City Manager recommends the annual budget and work programs in addition to advising the Council on policy and legislative matters.

City Council has defined major priorities that government services should address, which are used to guide the budget process. These priorities were developed to reflect citizen views.

- **AMBASSADORSHIP** – To promote the mystique of Savannah by highlighting its history, ambiance and cultural assets
- **CULTURE & RECREATION** – To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens
- **ECONOMIC GROWTH** – To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors
- **HEALTH & ENVIRONMENT** – To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations
- **HIGH PERFORMING GOVERNMENT** – To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

- **NEIGHBORHOOD VITALITY** – To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community
- **POVERTY REDUCTION** – To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient
- **PUBLIC SAFETY** – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Various policies and processes are used to guide the maintenance and use of the City's financial resources. They are described as follows.

BUDGET POLICIES

The overall goal of the City's financial plan is to establish and maintain effective management of the City's financial resources. The following section outlines the policies used to guide the preparation and management of the City's annual budget. This section contains a summary of policies pertaining to the operating budget, capital expenditures, revenue, financial accounting, cash management, investment, and debt.

Operating Budget Policies

Preparation of the City's operating budget is also guided by the following policies:

- All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund in order for the budget to be considered balanced. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.
- All requests for allocations are considered in conjunction with measurable performance criteria and the Strategic Priority they primarily support. Expenditures are approved or rejected on the basis of planned levels of performance. Therefore, it is necessary for each activity within a fund to prepare a performance plan consisting of workload, efficiency and effectiveness measures.
- Expenditure budgets for enterprise operations (i.e., Water, Sewer, I&D Water, Sanitation, Mobility and Parking Services, Civic Center, and Golf Course) must be funded either exclusively or primarily by user fee revenues. Self-sufficiency remains a long range objective for these funds.
- Allocations from the General Fund are based on a long-range financial plan which includes an unallocated fund reserve. At the end of 2011, the unallocated fund reserve totaled \$31.1 million. This reserve protects the City against catastrophic revenue losses and major emergency expenditures, as well as contributes to the City's favorable bond rating.
- In addition to the unallocated fund reserve, a proactive approach was taken by creating a Sales Tax Stabilization Fund to reserve sales tax revenue above the historical trend line in good years to be used in years when sales tax revenue comes in below the trend line. This allows the City to avoid dipping into its reserves.

Guidelines for managing the Sales Tax Stabilization Fund are as follows:

- Each year, an amount up to the excess that actual sales tax receipts exceed the projected sales tax revenue will be set aside in the Sales Tax Stabilization Fund.

- Additions to the Sales Tax Stabilization Fund will continue until such time as the balance in the fund equals 25% of the budgeted revenue for sales taxes. The 2013 sales tax revenue budget is \$40,163,000, thus the maximum growth target is currently \$10,040,750.
- Funds will be withdrawn from the Sales Tax Stabilization Fund in an amount up to the deficiency, if any, between actual sales tax revenue and the projected sales tax revenue included in the originally adopted General Fund budget or updated sales tax revenue projection at year end, if necessary. The Sales Tax Stabilization Fund may also be used to account for expenses related to major emergencies or natural disasters.
- Ongoing expenses are never funded by a non-recurring or one-time revenue source. Future and current funding sources are identified for all new programs, services and expansions.

Capital Expenditure Policies

Preparation of the City's capital budget is guided by the following policies:

- A five-year program for capital infrastructure improvements is updated annually. The program identifies anticipated funding sources.
- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful "life" of the project.
- The City will coordinate the development of the capital budget with the development of the operating budget. Future operating costs associated with new capital projects will be included in the operating budget forecasts.
- The City will preserve its assets at a level adequate to protect capital investment while minimizing future maintenance and replacement costs.
- The City will establish an appropriate distribution of bonded debt and cash financing in the funding of capital projects.

Revenue Policies

The City's revenue programs are administered by the Revenue Department according to principles which balance the City's need for revenue and the community's ability to provide the necessary financial resources. The revenue policies which guide the City are outlined below:

- The City will maintain a broad revenue base; that is, diversified revenue sources will be established and maintained in order to distribute revenue equitably and protect the City from short-term fluctuations in any revenue source.
- In order to fulfill funding needs without excessive dependence on property taxes, the City will attempt to enlarge the revenue base by seeking new revenue sources. Efforts will be made to work individually as well as with statewide groups to encourage the State of Georgia to adopt legislation which will enhance local government revenues.
- The City will implement user fees in all areas where feasible and productive, as well as set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will, accordingly, be adjusted to maintain or move incrementally closer to full coverage.
- As deemed appropriate, the City will establish self-supporting enterprise funds where the relationship between operating costs and revenues will be clearly identified.

- The City will limit the designation of General Fund revenues for specified purposes in order to maximize flexibility in budgeting and utilize revenues more efficiently.
- The City will maintain effective collection systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.
- Revenues will be projected conservatively in order to ensure that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Accounting Policies

In developing and evaluating the City's accounting system, consideration is given to the effective implementation of financial accounting policies and, specifically, to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding safeguarding of assets against loss from unauthorized use or disposition, reliability of financial records for preparing financial statements, and maintenance of accountability for assets.

The internal audit function is the responsibility of the Auditing Department which is organized separately from, and operates independently of, the Finance Department. The Auditing Director is accountable to the City Manager. The department operates a full program of routine and special internal audits.

Single Audit: As a recipient of federal and state assistance, the City is responsible for ensuring that an adequate internal control structure is in place to secure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the internal audit staff as well as by management.

Budgetary Controls: The City also maintains budgetary controls to ensure compliance with legal provisions. The Research and Budget Department monitors expenses and revenues, adjusts line item budgets as needed, and prepares reports for the City Manager.

Cash Management/Investment Policy Scope: The City's cash management/investment policy includes all City funds except pension funds which are guided by a separate policy adopted by the Pension Board. Investment of funds is the responsibility of the Finance Department.

Policy Objectives: The primary policy objective is safety of principal. Secondary objectives include adequate liquidity to provide cash as needed and rate of return on investments.

Allowable Investments: It is the policy of the City of Savannah to limit investments to:

- United States Treasury Bills, Notes, and Bonds
- Certificates of Deposit
- State of Georgia Investment Pool
- City of Savannah Special Assessment Bonds
- Repurchase Agreements

Risk Controls: To ensure liquidity and reduce market risks, investments have maturity dates on or prior to the date cash is projected to be required to meet disbursement needs.

Collateralization: Collateralization is used to:

- Secure Certificates of Deposit
- Secure Repurchase Agreements
- Secure Demand Deposits

Investment Fund: The Investment Fund is an agency fund which is the owning fund for all City investments except the Pension Fund and Special Assessment Bonds. Accrued interest is distributed to funds participating in the Investment Fund Pool based on their average equity balance for the month.

The fund also accounts for a concentrated cash account from which all disbursements are made and all receipts are deposited.

Debt Policies

The City of Savannah is authorized to issue general obligation bonds equivalent to 10% of assessed taxable values within the City. Bonded indebtedness is well within this limit. To maintain this favorable position and the current AA bond rating, the following debt policies are in place:

- Total long-term debt and major contractual obligations will not exceed 8% of assessed valuation.
- Long-term borrowing will be restricted to capital improvements that are too costly to be financed from current revenues.
- Proceeds from long-term debt will not be used for current ongoing operations.
- Bonds will be retired within a period not to exceed the expected useful “life” of the capital project.
- Additional major obligations should only be undertaken with a new dedicated stream of revenues to support them.
- When feasible, special assessment, revenue, or other self-supporting bonds will be used instead of general obligation bonds.
- The use of any revenue anticipation borrowing will be avoided. If such borrowing becomes necessary, the debt will be retired in full within the same fiscal year as it is incurred.
- Good communication with bond rating agencies and full disclosure on every financial report as well as bond official statements will continue.

BUDGET PROCESS

The annual budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. Key policies which guide this process are described in the following section.

Budget Preparation

The City of Savannah’s fiscal year begins January 1st and ends December 31st. The major steps in the budget preparation process are:

1. The Research and Budget Department prepares the *Financial Trend Indicators Report* which identifies positive and negative financial trends impacting the City. A *Five-Year Financial Plan* is also prepared. These reports are presented to the Council and are used as the financial framework for budget preparation.
2. A *Five-Year Capital Plan* is prepared and presented to Council. The first year of the plan is incorporated into the *Service Program and Budget*.

3. The Research and Budget Department, with direction and guidance from the City Manager, develops base budget expenditure levels for departments and City-wide revenue projections for the current and upcoming fiscal year. Departments prepare data on performance measures and service levels for inclusion in the budget document, and they submit service improvement requests to enhance a current activity, establish an activity, and/or obtain equipment associated with an activity. These requests are reviewed and changes made as necessary to present a balanced budget to the City Manager.

4. The City Manager meets with each of the Bureau Directors and the two Assistant City Managers to review proposed performance data and expenditures for the upcoming year and make any necessary changes. The changes are then used to prepare the City Manager's budget recommendations to Council.

5. The Council conducts a series of workshops and public hearings before making a final decision on the City Manager's budget recommendations. After careful and thorough consideration, the Mayor and Aldermen adopt the *Service Program and Budget* by December 31st.

Budget Execution

On January 1st of each year, the adopted budget is implemented. Concurrently, an analysis of the previous year's actual expenditures is conducted. During this analysis, problem areas are identified and reconciled. Problem areas that have an impact on the current year are closely monitored. Moreover, throughout the year, expenditures, revenues, and performance data are monitored in order to ensure the successful implementation of the City's service plan and more fully prepare for the next year.

Budget Amendment

As conditions change or circumstances are altered, the budget process allows for amendments. Because the Budget is an ordinance adopted by the Mayor and Aldermen, the amendment process is similar to that used to amend other ordinances. A majority positive vote by Council at two meetings is required.

BUDGET PREPARATION SCHEDULE

A budget preparation schedule is established each year that identifies actions to be completed with associated target dates. This schedule is used to keep the budget preparation process on schedule in order to provide the City Manager's proposed budget to Council for consideration and final adoption within the legal time frame. The detail schedule is provided on the following page.

BUDGET PREPARATION SCHEDULE



ACTIVITY	DATE
Budget training <i>New software system training sessions</i> <i>Present information on submitting requests for 2013 budget</i>	March 6 – April 13, 2012
Operating Budget Kick-Off <i>Attend Bureau Chiefs Meeting</i> <i>Provide Kick-Off materials and handouts to Department Contacts</i>	April 16, 2012
Open budget software system for data entry <i>Collect department 2012 Operating Budget projections</i> <i>Collect department 2013 Operating Budget requests</i> <i>Collect requests for new or revised 2013-2017 Capital Improvement Projects</i>	April 16 – May 14, 2012
Capital Plan Review Committee work sessions	April 20 and May 30, 2012
Conduct Budget Approval Process <i>Department Heads and Bureau Chiefs review and approve budget requests</i>	May 14 – July 1, 2012
Discussions with Department/Bureau representatives <i>Service Improvement Requests</i> <i>Capital Improvement Project Requests</i> <i>Operating Budget Requests</i>	May – July 2012
Capital Plan Review Committee work sessions by Bureau	June 5 – 13, 2012
Department and Bureau details submitted <i>Bureau Mission Statements, Trends and Issues</i> <i>Department Priority Goal Statements, Objectives and Performance Measures</i>	June 8, 2012
Social Services applications submitted by external agencies	June 8, 2012
Funding requests submitted by external partners	June 8, 2012
Proposed Capital Plan Presented to Bureau Chiefs	July 9, 2012
Capital Plan recommendations made to City Manager	August 8, 2012
Council Retreat on 2013-2017 Capital Improvement Plan	September 24 – 25, 2012
Budget meetings with City Manager and Finance Team	September and October 2012
2013 Preliminary Budget Available	November 2, 2012
Council Budget Retreat	November 5, 7, 8, 2012
First Reading and Public Hearing	November 26, 2012
Budget Adopted	December 13, 2012



FINANCIAL STRUCTURE



The City's financial transactions are budgeted and recorded in separate funds. A fund is an independent financial and accounting entity; it is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. A fund has a balancing set of accounts and records, cash, and other financial resources in conjunction with all related liabilities and residual equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental funds, proprietary funds, and fiduciary funds.

FUND STRUCTURE

GOVERNMENTAL FUNDS

These funds are used to finance the majority of governmental functions. Specifically, the acquisition, usage, and balances of the City's expendable financial resources as well as the related current liabilities are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position rather than upon net income determination. The following types of governmental funds are utilized by the City:

- **General Fund:** The General Fund provides for general purpose governmental services such as Police, Fire and Emergency Services, and Streets Maintenance. The revenues and activities that are not required by law or administrative decision must be accounted for in a special fund. The General Fund has a greater number of revenue sources, and therefore is used to finance more activities than any other fund.
- **Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These funds are legally restricted to expenditures for specified purposes. The Community Development Fund, Hazardous Material Team Fund, Public Safety Communications Fund, Property Acquisition Fund, Grant Fund, Hotel/Motel Tax Fund, Auto Rental Tax Fund, OPEB Reserve Fund, Confiscated Assets Fund, and Economic Development Fund are considered special revenue funds.
- **Debt Service Fund:** The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general long-term liability principal, interest, and related costs.
- **Capital Improvement Projects Fund:** The Capital Improvement Projects Fund accounts for financial resources which are utilized for the acquisition, renovation, maintenance or construction of major capital facilities and infrastructure.

PROPRIETARY FUNDS

These funds are used to account for the ongoing activities of the City which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. All proprietary funds utilize a flow of economic resources measurement focus. As such, the accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position, and cash flow. Two types of proprietary funds utilized by the City are:

Enterprise Funds: Enterprise Funds are used to account for activities that are financed and operated in a manner similar to private business enterprises wherein the expenses (including depreciation) incurred in providing goods or services to the general public on a continuing basis are financed or recovered primarily through user fees. As such, the periodic determination of revenues earned, expenses incurred, and/or net income derived from these self-supporting funds is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The following Enterprise Funds are maintained by the City:

- Water and Sewer Fund
- Industrial and Domestic Water Fund
- Golf Course Fund
- Civic Center Fund
- Mobility and Parking Services Fund
- Sanitation Fund

Internal Service Funds: Frequently referred to as revolving funds, internal service funds are used to account for the financing of goods and services provided by one department or agency of a government to other departments or agencies on a cost-reimbursement basis. Departments within the City's Internal Services Fund include Information Technology and Vehicle Maintenance. The Risk Management Fund is also an internal service fund. These departments, in addition, are permitted to supply services to outside agencies for a fee.

ACCOUNTING BASIS

Governmental Funds are accounted for using the current financial resources measurement focus incorporated in the modified accrual basis of accounting. Under this basis, revenues are recognized when they are susceptible to accrual or when they become measurable and available. Likewise, expenditures are recorded as liabilities are incurred, with the exception of principal and interest on general long-term liabilities, which are recognized when due. Revenues which are susceptible to accrual include: sales taxes, property taxes, service charges, grants, and investment income. Revenues generated from fines, forfeitures, penalties, and alcohol taxes are not susceptible to accrual as they are neither measurable nor available prior to receipt.

The Proprietary Funds, including the Enterprise Funds and the Internal Services Fund, are accounted for on the accrual basis of accounting on a flow of economic resources basis. Revenues are recognized when they are earned, and expenses are recognized when incurred or the economic asset used.

The City also reports various Fiduciary Funds which do not adopt budgets. These funds are accounted for on an accounting basis consistent with the fund's measurement focus. The Pension Trust Fund and the Old Pension Trust Fund are accounted for on the accrual basis. The Recorder's Court Fund, Retiree Benefits Fund, and the Flexible Benefits Plan Fund are reported on the modified accrual basis of accounting.

BUDGETARY BASIS

For Governmental Funds, the basis of budgeting is the same as the accounting basis with noted considerations and is consistent with Generally Accepted Accounting Principles (GAAP). City Council adopts annual budgets for the City's General Fund, Special Revenue Funds, and Debt Service Funds. Budgets for Capital Projects funds are adopted based on project length.

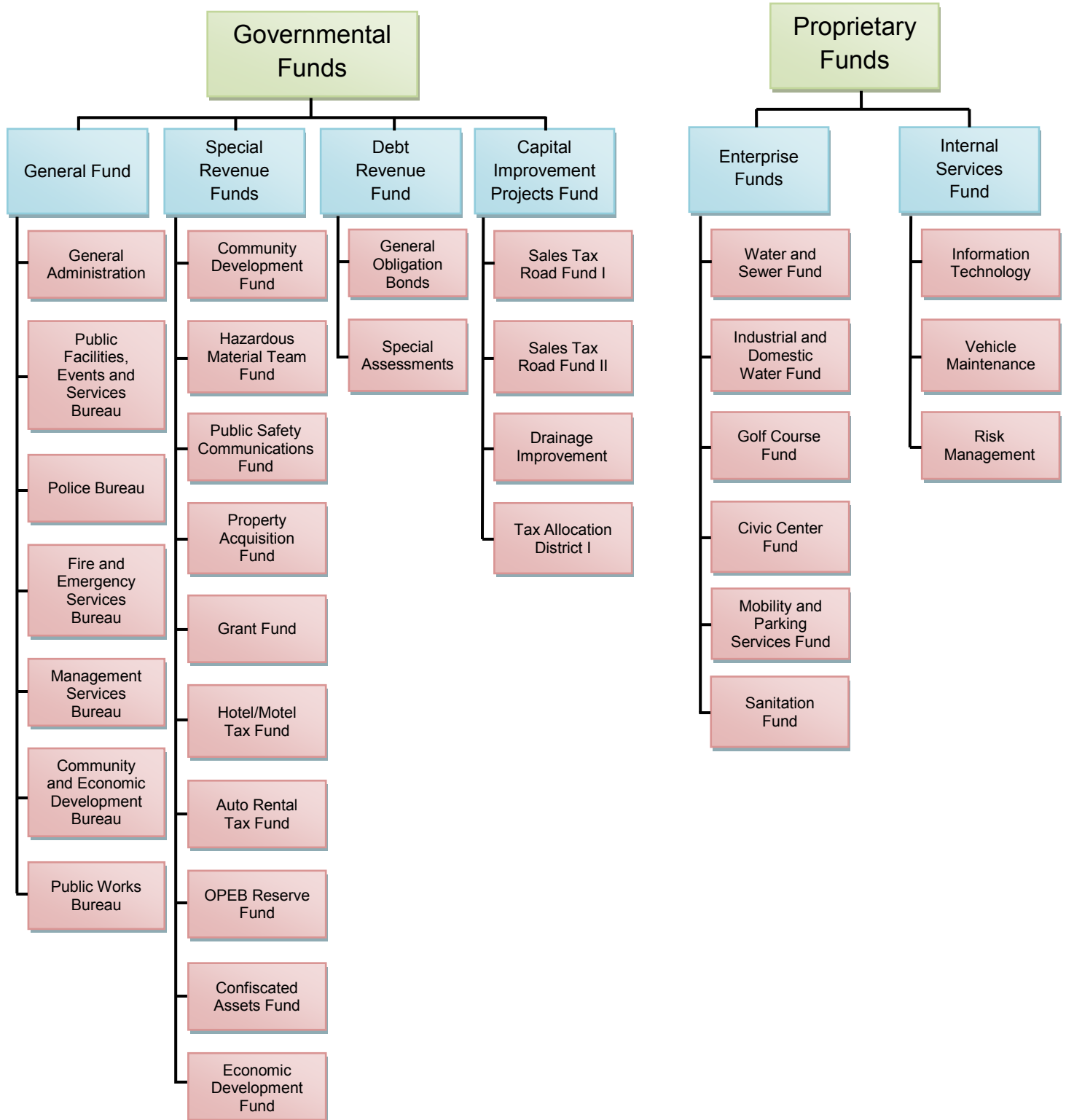
Budgets for Proprietary Funds, including Enterprise Funds and the Internal Services Fund, are developed for planning purposes and are not consistent with GAAP. The major differences used for budgeting Proprietary Funds are as follows:

1. Repayments on debt are budgeted as expenditures rather than as a reduction in liabilities.
2. Depreciation expense on fixed assets is not included in the budget as an expense.
3. Contributions of capital from other funds, private developers, and so forth are not budgeted.

The legal level of control at which expenditures may not exceed the budget is the bureau. Bureaus represent the major departments of the City. Any change in the appropriation level above the legal level of control must be approved by City Council. Changes below the legal level of control require approval by the City Manager or the Research & Budget Director.

Appropriations lapse at year-end with the exception of any appropriations for capital projects and grant funds where appropriations are carried forward until such time as the project is completed.

BUDGETARY FUND STRUCTURE



FINANCIAL OUTLOOK



NATIONAL, STATEWIDE, AND LOCAL ECONOMIC OUTLOOK

The **U.S. national economy** showed continued growth in 2012, but at a much slower pace than has been experienced in previous recoveries. Year-end estimates of growth in real Gross Domestic Product (GDP) now hover around 2.0%, about equal to the growth experienced in 2011. These levels of growth have not been enough to spur much improvement in the labor market; unemployment in the U.S. remained above 8.0% for much of 2012. The domestic housing market began to show some signs of improvement in 2012, but it remains to be seen if this will help quicken the pace of recovery from the 2008-2009 recession. Many global factors had a negative impact on the U.S. economy in 2012 and will likely continue in 2013. These issues include recession within the European Union, a manufacturing slowdown in China, and continued unrest in major oil producing regions. At home, political uncertainty leading up to fall elections, combined with tax increases and spending cuts scheduled to take place in early 2013, limits the potential for improved economic growth in the near term. In 2013, the picture looks very similar to 2012, with economists predicting GDP growth of between 1.8% and 2.5% and unemployment likely to remain in the 8.0% to 8.5% range.

The **Georgia economy** remained weaker than that of the nation in 2012 mainly due to the state's heavy reliance on the real estate, construction, and construction products industries. The Georgia unemployment rate remained above 9.0%, and the state's level of economic growth continued to sputter, hovering around 2.0%. Georgia's outlook for 2013, unfortunately, looks very similar to 2012. Analysts predict the state's economy to grow at a marginally better rate, possibly 2.3 to 2.7%; however, this rate will have only minimal impact on unemployment.

The **Savannah economy** once again outperformed the state of Georgia in 2012. The tourism industry stayed strong, and the Port of Savannah experienced another impressive year. Unemployment in Savannah remained below the Georgia rate but above the national rate, in the 8.5 to 9.2% range. Sluggish home sales and construction continue to be the biggest drag on economic growth in the Savannah area. The outlook in 2013 is for continued modest improvement. Savannah's diverse mix of industries, including tourism, the port, education, and the military, have allowed it to weather the economic struggles of the last few years better than other municipalities.

FINANCIAL FOUNDATION PRINCIPLES

Because the economic environment can change quickly with lasting effects, a snapshot of the City's financial future accomplishes two important goals. It allows identification of challenges early and provides information to the Mayor and Council for policy setting to address potential problems proactively. Each year, the *Financial Trend Indicators Report* is updated for the most recent five year period. The trend analysis considers thirty four demographic and financial trends for the City of Savannah. The *Five-Year Financial Forecast* is also updated using a five year planning period that looks ahead to project future needs.

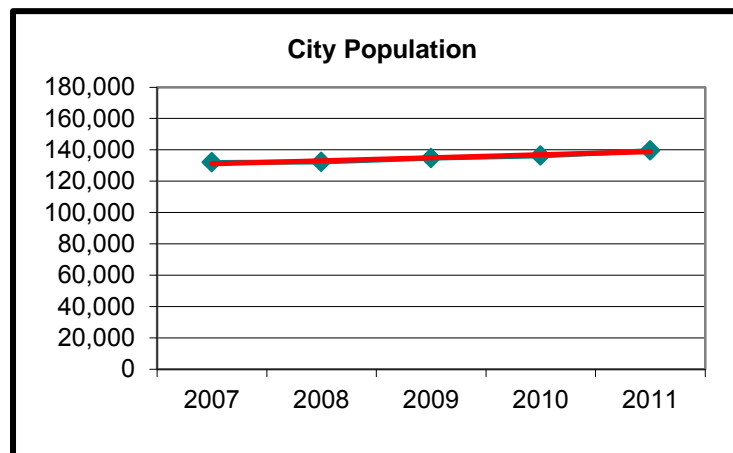
The overall goal of financial planning by the City of Savannah is to establish and maintain effective management of the City's financial resources. This continues to be accomplished through the use of financial policies and processes that guide decision-making.

FINANCIAL TREND INDICATORS

Adoption of policies that will stimulate economic growth, enhance attractiveness of the City, and address quality of life issues is an integral part of the financial planning process. Key trend indicators that impact the City's ability to make improvements are described as follows:

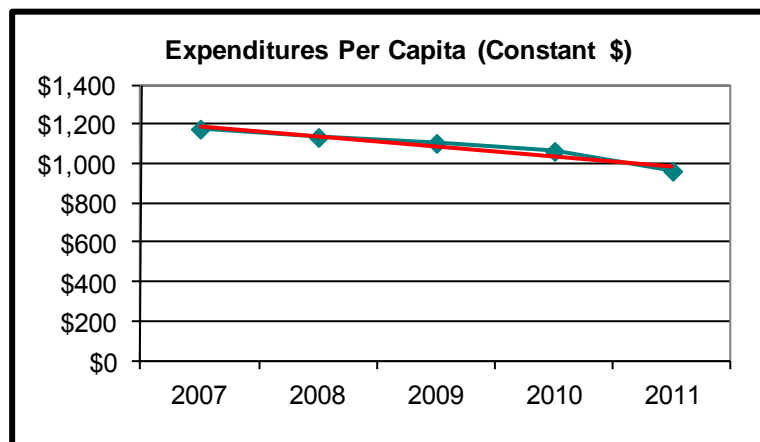
CITY POPULATION

Population change can have an adverse or favorable effect on governmental revenues and service demand. According to the U.S. Census Bureau, the City of Savannah's 2011 population was approximately 139,491, which represents growth of 5.7% above the 2007 estimate of 131,925. The trend during the five year period from 2007 – 2011 reflects a slow and steady population increase.



EXPENDITURES PER CAPITA

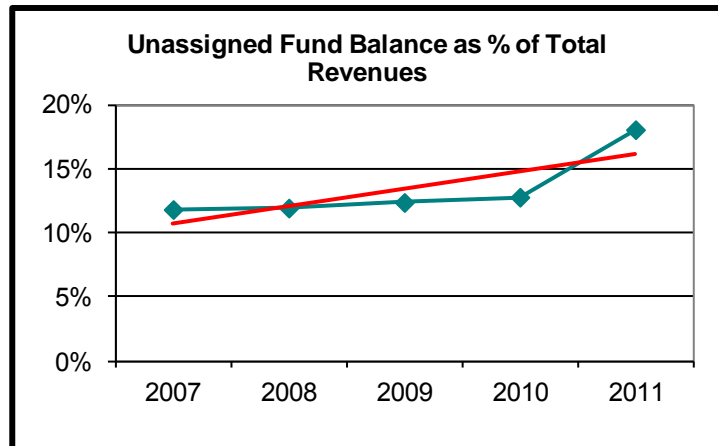
Services provided to meet the needs of City of Savannah residents, visitors, and businesses are a top priority. As such, changes in expenditures per capita are directly impacted by changes in service demands as well as changes in economic conditions. Per capita cost on a constant dollar basis was \$1,176 in 2007 and decreased to \$962 in 2011. Expenditures declined due to the impact of the economic recession on revenue and measures taken to reduce expenses.



UNASSIGNED FUND BALANCE

The amount of the City's fund balance or reserves provides an indication of the ability to withstand financial emergencies. The Government Finance Officers Association (GFOA) recommends, at a minimum, that governments maintain an unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or expenditures. Based on the City's General Fund revenue of \$172,327,742 in 2011, two months would equal \$28,721,290 or 16.7%. The unassigned fund balance for the General Fund at the end of 2011 was \$31,116,256 or 18.1% of total General Fund revenue for that year.

In addition to the unassigned fund balance in the General Fund, the City also maintains a Sales Tax Stabilization Fund reserve. These reserves are funded from higher than anticipated local option sales tax revenue and are used to fund unbudgeted sales tax revenue deficits if needed. As of the end of 2011, these reserves totaled \$5,501,000.



FIVE YEAR PLAN FORECAST

GENERAL FUND

By following the City's financial principles, looking back at various trends, and looking forward five years to prepare for challenges on the horizon, the City's legislative and administrative authorities have been able to work together to make financial adjustments where necessary. The City's financial base includes a diverse revenue stream that prevents the City from relying on a single source of revenue to meet service delivery needs. This mix of revenue has helped the City weather economic downturns. In order for the City to maintain its positive financial position, sound financial planning and prudent decision-making is required.

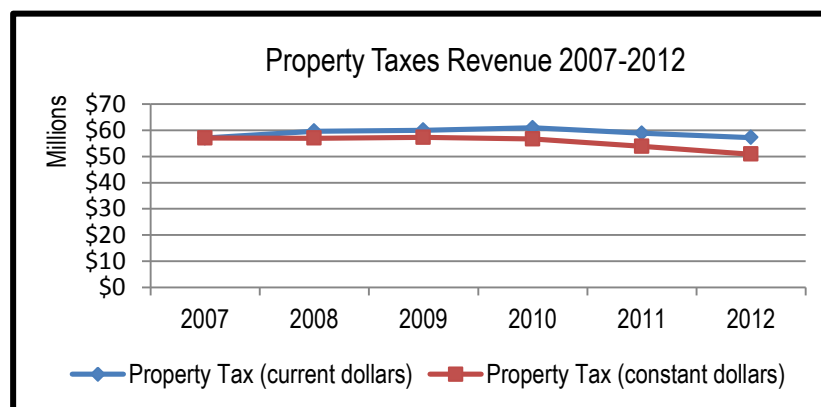
PROPERTY TAXES

Property taxes are the single most significant source of revenue for the City and make up about 35% of the City's General Fund revenue.

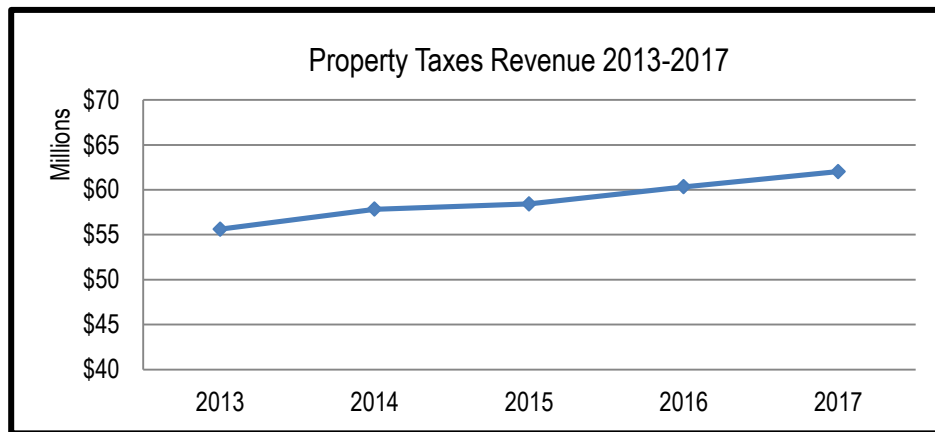
The City's millage rate was gradually reduced from a high of 17.46 mills in 1996 to 12.5 mills in 2007. It remained at 12.5 mills in 2008 and 2009. The state legislature declared a moratorium on all increases in the assessed value of property beginning in January 2009 and continuing until January 2011. The millage rate was raised to 13 mills in 2010 to help offset the decline in the property tax digest of almost 5.0%. For the 2011 Budget, the rate was returned to 12.5 mills, despite a further 4.79% reduction in the tax digest. The millage rate is budgeted to remain at 12.5 mills for 2013 as well. Adjustments to the millage rate will continue to be reviewed each year in consideration of the City's ability to remain financially sound as well as competitive in attracting new residents and retaining current businesses.

The five year forecast for property taxes revenue is based on a millage rate of 12.5 mills. While some new growth and development is included in the projections, there are no major annexations planned. Revenue is anticipated to rise as the housing market recovers and the state moratorium on increases in assessed value is lifted.

Property tax revenue over the prior six year period in current and constant dollars is shown in the graph below. The amount for 2012 is the forecast amount.



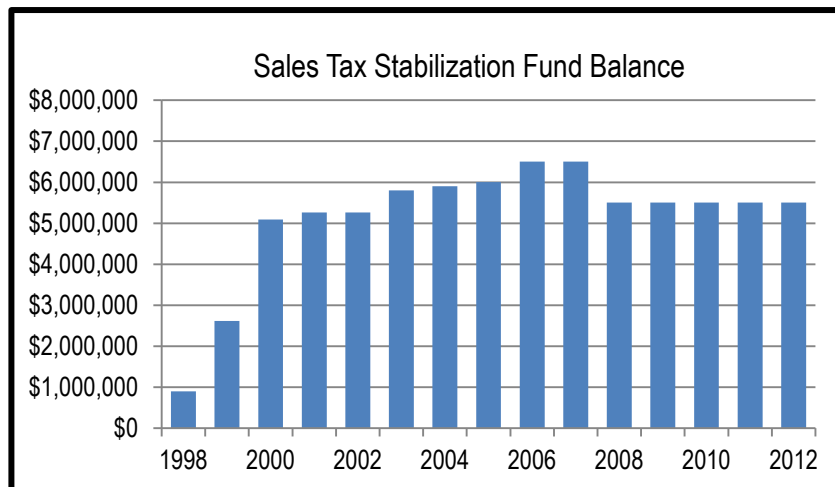
The graph below shows the five year forecast for property tax revenue.



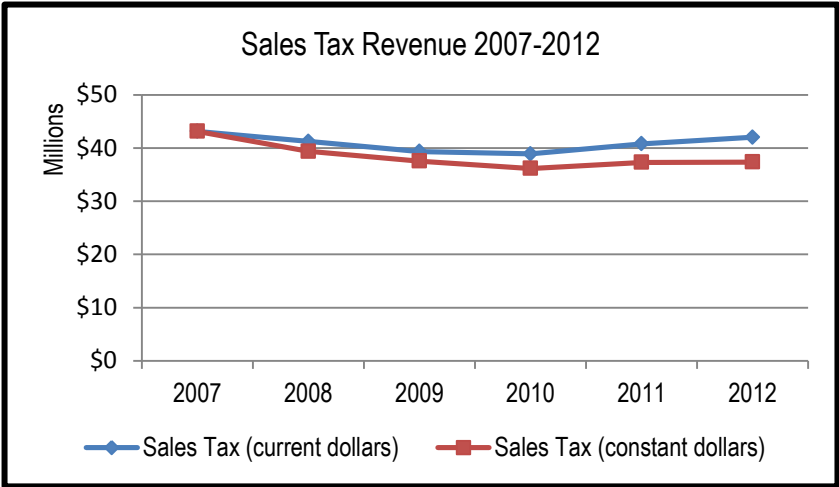
SALES TAX

The General Fund's second major revenue source is sales tax. In Savannah, a 7% sales tax is levied. Of this amount, 4% goes directly to the state, 1% goes to Chatham County as the Special Purpose Local Option Sales Tax (SPLOST), 1% goes to the Savannah-Chatham County Public School System as the Education Special Purpose Local Option Sales Tax (ESPLOST), and 1% is shared between Chatham County, Savannah, and the seven other municipalities in the County as the Local Option Sales Tax (LOST). In 2012, the City received 67.21% of this levy; as of the writing of this document, negotiations for a new distribution agreement to take effect in 2013 are ongoing.

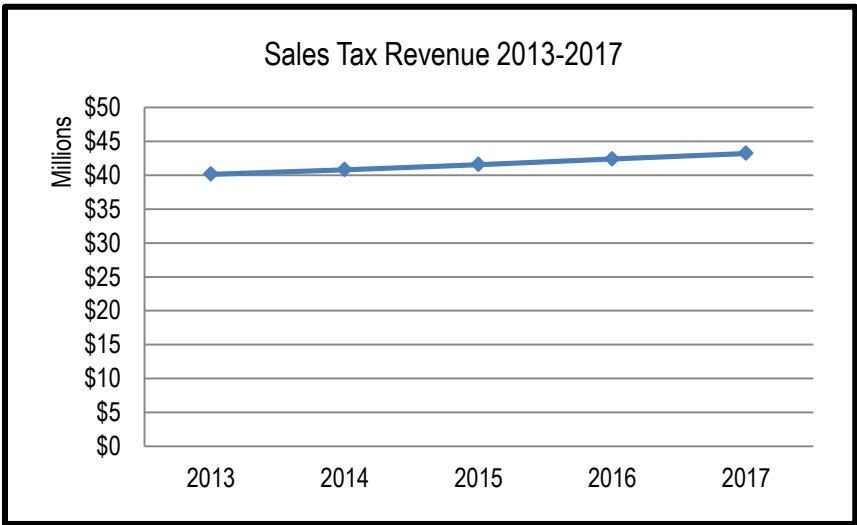
In previous years, the amount of sales tax revenue received above the trend line was transferred to the Sales Tax Stabilization Fund to guard against a recession, as this tax is highly elastic and directly impacted by performance of the economy. These funds are available for use in years where revenue falls below the trend line. There was a draw from this Fund in 2008 (accounted for as a decreased contribution to CIP), but the balance has remained unchanged since then. As of the end of 2012, the Sales Tax Stabilization Fund totaled \$5,501,000.



Sales tax revenue over a six year period in current and constant dollars is shown in the graph which follows. The amount for 2012 is the forecast amount.



The five year forecast assumed the City of Savannah’s distribution percentage will decline slightly for 2013 based on population growth in other areas of the County. However, the negotiations are influenced by factors in addition to population (such as daytime population) and it is difficult to predict the outcome and new distribution percentages. The forecast does include modest growth as economic conditions are expected to improve and consumer confidence is expected to rise. Pre-recession growth rates are not anticipated, as it has been predicted that people will practice more controlled spending along with higher savings rates.



USER FEES

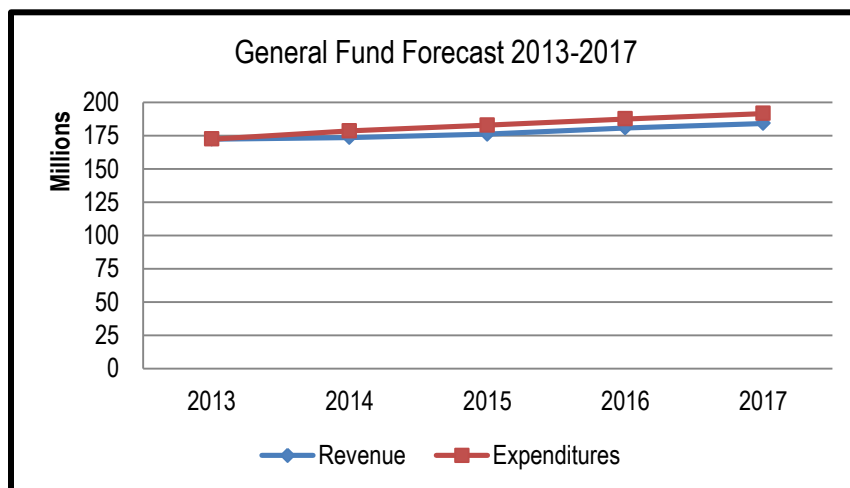
User fees are charged for specific services such as leisure activities and development services. User fees are projected to generate about 14% of General Fund revenue in 2013. The largest user fee is the reimbursement from Chatham County for police services provided to the unincorporated area. This fee is a result of the City and County police merger in 2005.

FIVE YEAR PLAN FORECAST

General Fund revenue for 2013 is projected to decline slightly due to Property and Sales Tax issues as described above; the 2014-2017 period should see growth resuming in these sources, and the General Fund overall. Other revenue sources such as hotel/motel tax, business tax, development fees, and interest earned are projected to show improvement over the entire forecast period. A small amount is also included each year for potential fee increases.

With revenues expected to remain fairly flat in 2013, expenditures will be held to 2012 levels in most cases. Beginning in 2014, expenditure growth is expected. Many areas such as Commodities and Outside Services will see modest spending increases as a result of low inflation and a small degree of growth in discretionary spending. Increases in personnel costs will have a major impact in the period 2013-2017. Areas projected to increase include Salaries and Wages, Group Medical, Pension, and benefits for retirees. Spending for capital infrastructure improvements will increase sharply, reaching nearly \$6 million in 2015 and staying in that range for the remainder of the forecast period. The Sanitation Fund's non-revenue generating activities (i.e. litter control, recycling, street-sweeping) will necessitate increasing General Fund support throughout the plan period as well.

The gap in projected revenues and expenditures is expected to be managed through city-wide efforts that include managing spending while remaining competitive and implementing efficiencies and innovations that result in long-term sustainability.



WATER AND SEWER FUND FORECAST

Revenues generated from water and sewer fees are used to plan, operate, and maintain water lines, sanitary sewer lines, manholes, well sites, a surface water treatment plant, sanitary sewer lift stations, and wastewater treatment plants. The water and sewer sanitary system serves metered customers in Savannah and surrounding areas. Because the capital requirements of the water and sewer utility are very large, a multi-year approach for financial planning is essential. Careful financial planning is also required because of the system's reliance on public capital markets for borrowing and the need to remain competitive with system's bond covenants.

FUTURE RATE PROJECTION

A financial plan is used to manage water and sewer rates. Key considerations for keeping rates low include:

- Planning for major capital needs as far in advance as possible
- Developing site-specific connection fees so that "growth" pays its own way
- Reviewing and making needed annual rate adjustments
- Using a five year financial planning period to project future needs

Water and sewer rates are projected five years into the future. Projected rate increases are necessary to fund anticipated increases in the operation and maintenance of the system and to fund the water and sewer system 2013-2017 capital improvement and maintenance plan. The rates forecast in the projection for 2013 result in an average monthly increase for the median customer of \$1.50. The rates for 2014-2017 are projected to increase by the same amount to ensure compliance with new regulations and to move forward with planned capital improvements.

Although rate increases are forecast, the annual changes are comparatively modest and the system's rates compare favorably with the rates of similar cities. The projected monthly dollar and percent increase in combined water and sewer bills for three different usage levels appears on the following page.

WATER AND SEWER FUTURE RATE PROJECTION TABLE

Year	Monthly Increase in Combined Bill			Percentage Increase in Combined Bill		
	15CCF*	25CCF	35CCF	15CCF*	25CCF	35CCF
1999 (actual)	\$0.00	\$0.25	\$0.50	0.00%	0.83%	1.26%
2000 (actual)	0.45	0.75	1.05	2.20%	2.48%	2.62%
2001 (actual)	0.60	1.00	1.40	2.87%	3.23%	3.41%
2002 (actual)	0.45	0.75	1.05	2.09%	2.35%	2.47%
2003 (actual)	0.60	1.00	1.40	2.74%	3.06%	3.22%
2004 (actual)	0.90	1.50	2.10	3.99%	4.45%	4.67%
2005 (actual)	0.90	1.50	2.10	3.84%	4.26%	4.47%
2006 (actual)	1.20	2.00	2.80	4.93%	5.45%	5.70%
2007 (actual)	1.65	2.75	3.85	6.46%	7.10%	7.41%
2008 (actual)	1.95	3.25	4.55	7.17%	7.84%	8.16%
2009 (actual)	2.25	3.75	5.25	7.72%	8.38%	8.70%
2010 (actual)	1.65	2.75	3.85	5.26%	5.67%	5.87%
2011 (actual)	0.75	1.25	1.75	2.27%	2.44%	2.52%
2012 (actual)	1.50	2.50	3.50	4.44%	4.76%	4.92%
2013	1.50	2.50	3.50	4.25%	4.55%	4.69%
2014	1.50	2.50	3.50	4.08%	4.35%	4.48%
2015	1.50	2.50	3.50	3.92%	4.17%	4.29%
2016	1.50	2.50	3.50	3.77%	4.00%	4.11%
2017	1.50	2.50	3.50	3.63%	3.85%	3.95%
Average (last 5 years)	\$1.50	\$2.50	\$3.50	3.93%	4.18%	4.30%

* 15 CCFs is the usage of the system's "median customer; that is half of the customers use more and half use less.

RESTRICTIONS ON GROUNDWATER WITHDRAWALS WILL REQUIRE INCREASED RELIANCE ON SURFACE WATER

It is anticipated that the EPD will further restrict the City's withdrawals from the Floridian aquifer. In past years, less than 700 million gallons (MG) of surface water was purchased on average by the groundwater system to supplement its needs. For 2012 it is projected that 2,400 MG will be purchased, and for 2013 it is projected that 2,400 MG will be purchased at a cost of \$1,762,000. Purchases of this volume of water from the surface water system will create upward pressure on the expenses on the groundwater system. The State of Georgia is engaged in discussions with South Carolina which may result in even greater curtailment of ground water withdrawals; this in turn will require even more purchases of water from the I&D system and create more pressure on system expenses in the future.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program is updated annually, most recently for the period 2013-2017. The five year plan includes \$34,053,000 for water projects and \$82,398,000 for sewer projects, a total of \$116,451,000. In addition to these projects, an I&D capital project plan totaling \$3,496,000 will be funded by inter-fund loans between the Water and Sewer Fund and the I&D Fund.

PLANNED BORROWING

The capital funding plan includes two future borrowings: a \$15,000,000 bond to be issued in 2014 and a \$15,000,000 bond in 2016. The feasibility of these two bond issues is dependent upon implementation of the recommended rate increases.

SERVICE IMPROVEMENTS

The projection assumes that no significant operating program improvements will be implemented in 2013 or future years.

SANITATION FUND FORECAST

LANDFILL CAPACITY

The waste-to-energy incineration process at the Resource Recovery Facility that had been used for many years to reduce the amount of waste disposed of at the landfill has been discontinued. Instead, the City began once again to use its own landfill for routine waste disposal. While capacity remains in the permitted area of the landfill, actions are underway to expand the landfill in preparation to meet future needs. The expansion is estimated to have a \$17 million financial impact in 2016.

Rate planning should begin now to be ready to fund new debt that will be required for the landfill expansion project. It is projected that the expansion project will be funded by a combination of new debt in the amount of \$12,000,000 in year 2015 plus a cash balance in the Landfill Replacement Fund of \$5,000,000.

New debt service for this bond issue will be approximately \$1,000,000 annually. The plan of future rate adjustments was calculated to accomplish these objectives:

- Keep residential rates as low as possible and competitive with rates charged by private providers outside of the City;
- Provide funding for the new \$1,000,000 debt service for the landfill expansion; and
- Keep the overall Sanitation Fund subsidy/service fee required from the General Fund at the same level as in the 2012 Budget of around \$7,500,000.

RATE CHANGES FOR 2013

Revenue projections for 2013 assume rates for residential and commercial service are increased in 2013. The residential sanitation rate has been increased twice since 2005. It is currently \$26.00 per month. The recommended rate for 2013 is \$27.50. This rate remains lower than the prevailing rates charged by private collectors in the unincorporated areas, which range from \$28.75 to \$32.93 per month. Additionally, since the City's sanitation rate includes curbside recycling service, the true differential is even greater. It is recommended that the commercial disposal fee be increased from \$3.65/cy to \$3.85/cy (5.5%) and that commercial collection rates be raised from an average of \$3.41/cy to \$3.57/cy (4.7%).

FUTURE RATE CHANGES

The following table summarizes the rates for the next several years required to achieve the three objectives set forth at the beginning of this section:

Bill Code	Service	2012	2013	2014	2015	2016	2017
1001	Residential Service (Monthly)	\$26.00	\$27.50	\$29.00	\$30.50	\$32.00	\$33.00
1600	Commercial Disposal Fee (\$/cu. yd.)	\$ 3.65	\$ 3.85	\$ 4.00	\$ 4.15	\$ 4.30	\$ 4.45
Commercial Collection Fees (\$/cu. yd.):							
1500	River Street	\$ 5.05	\$ 5.30	\$ 5.50	\$ 5.75	\$ 5.95	\$ 6.15
1501	Downtown Lanes	\$ 4.75	\$ 4.95	\$ 5.15	\$ 5.35	\$ 5.55	\$ 5.75
1502	2-15 CY	\$ 3.26	\$ 3.40	\$ 3.55	\$ 3.70	\$ 3.80	\$ 3.95
1516	16-47 CY	\$ 2.85	\$ 3.00	\$ 3.10	\$ 3.25	\$ 3.35	\$ 3.50
1548	48-95 CY	\$ 2.55	\$ 2.65	\$ 2.75	\$ 2.85	\$ 2.95	\$ 3.10
1596	96+ CY	\$ 2.00	\$ 2.10	\$ 2.20	\$ 2.30	\$ 2.35	\$ 2.45



ALL FUNDS SUMMARY



City-wide projected revenues total \$329,901,665 for 2013. This is an increase of \$839,534 or 0.3% over the 2012 projected amount before taking into consideration the planned draw from the General Fund reserves in 2012 to support a major land acquisition.

The table below provides a summary of 2011 actual, 2012 projected, and 2013 adopted budget revenues.

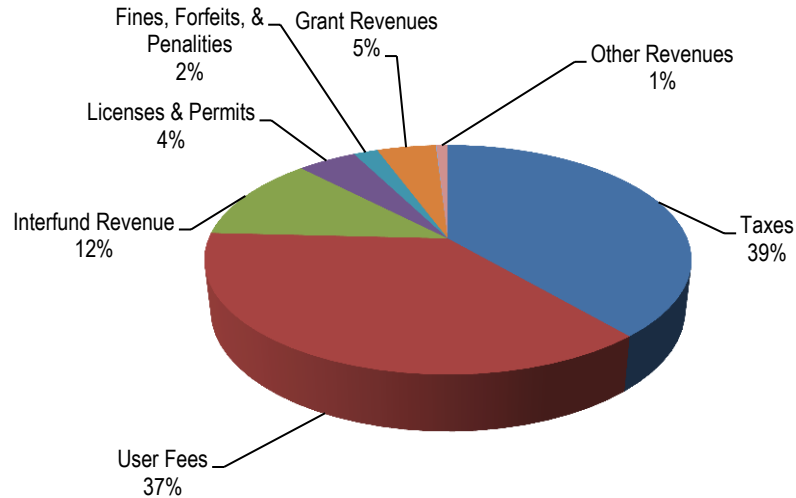
<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Taxes	\$ 127,575,428	\$ 128,355,640	\$ 127,687,070	(0.5)
User Fees	113,191,735	117,421,357	122,374,860	4.2
Interfund Revenue	36,740,143	38,635,231	39,425,623	2.0
Licenses and Permits	15,592,290	15,425,378	15,434,000	0.1
Fines, Forfeits, and Penalties	7,012,960	6,633,000	6,363,000	(4.1)
Grant Revenues	33,889,969	19,817,490	15,452,212	(22.0)
Interest Earned	191,633	179,503	175,200	(2.4)
Other Revenues	4,462,806	2,594,532	2,989,700	15.2
Subtotal	\$ 338,656,964	\$ 329,062,131	\$ 329,901,665	0.3
Draw from GF Reserves for Major Land Acquisition	\$ 0	\$ 3,100,000	\$ 0	(100.0)
TOTAL REVENUE	\$ 338,656,964	\$ 332,162,131	\$ 329,901,665	(0.7)

After adjusting for transfers between funds, total adopted expenditures for 2013 are \$286,386,383 or 1.1% below the 2012 projected budget.

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 144,775,288	\$ 152,061,205	\$ 155,569,510	2.3
Outside Services	34,433,024	36,763,363	36,449,187	(0.9)
Commodities	16,640,834	18,018,668	18,437,559	2.3
Interfund Services	28,846,038	30,943,761	30,802,398	(0.5)
Capital Outlay	9,203,113	7,939,580	8,689,151	9.4
Debt Service	16,600,584	15,895,086	14,586,179	(8.2)
Interfund Transfers	54,020,023	46,361,843	39,624,882	(14.5)
Other Expenses	26,415,600	24,178,625	25,742,799	6.5
Subtotal	\$ 330,934,504	\$ 332,162,131	\$ 329,901,665	(0.7)
Less Transfers Between Funds	\$ (40,182,890)	\$ (42,562,201)	\$ (43,515,282)	2.2
TOTAL EXPENDITURES	\$ 290,751,614	\$ 289,599,930	\$ 286,386,383	(1.1)

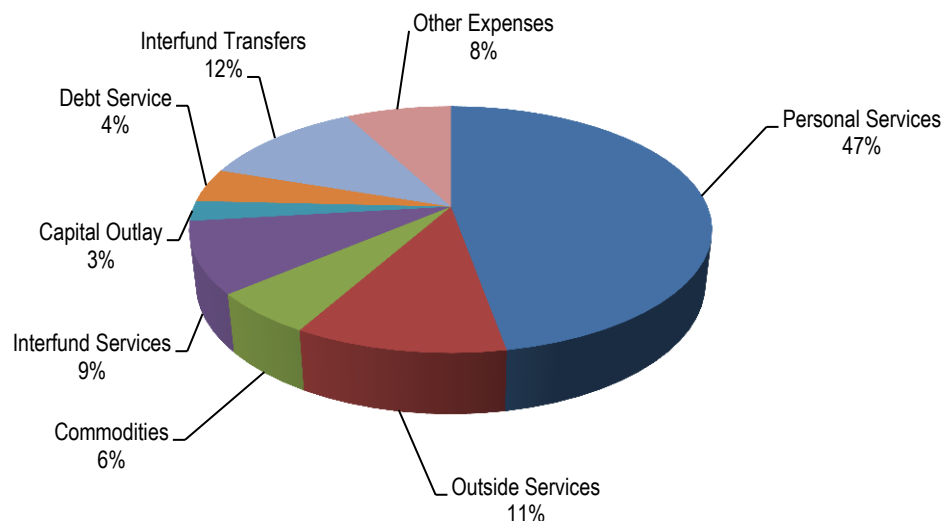
ALL FUNDS REVENUE

The graph below presents a breakdown by category of total revenues for 2013. **Taxes** include property, sales and other taxes. **User Fees** are made up of the following: Public Facilities, Events and Services Fees, Development Fees, Fees for Other Services in the General Fund, 9-1-1 Fees, Haz-Mat Services, Water Services, Sewer Services, I&D Water Services, Sanitation Services, Parking Services, Civic Center Services, and Golf Course Lease. **Interfund Revenues** include Internal Services, Interfund Services and General Fund Contributions.



ALL FUNDS EXPENDITURES

The graph below presents total expenditures by major code for 2013 prior to adjusting for transfers between funds. Of the total funds budgeted, **Personal Services** is the largest expenditure category. This category will support wages and an enhanced comprehensive benefits program. Funding for **Outside Services**, **Commodities**, and **Capital Outlay** will be used to provide direct services to citizens.



CITY-WIDE REVENUE DETAIL



The table below compares 2011 actual revenues with 2012 projected revenues and 2013 adopted budget revenues.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Taxes</u>				
Property Taxes	\$ 58,866,426	\$ 57,249,900	\$ 55,616,500	(2.9)
Sales Tax	40,808,777	42,065,740	40,163,000	(4.5)
Other Taxes	27,900,225	29,040,000	31,907,570	9.9
Subtotal	\$ 127,575,428	\$ 128,355,640	\$ 127,687,070	(0.5)
<u>User Fees</u>				
Public Facilities, Events and Services Fees	\$ 778,764	\$ 759,350	\$ 728,300	(4.1)
Development Fees	1,527,107	1,550,380	1,432,100	(7.6)
Fees for Other Services - General Fund	21,097,466	22,427,975	23,996,705	7.0
9-1-1 Fees	4,686,216	4,850,000	4,850,000	0.0
Haz-Mat Services	103,328	200,000	240,000	20.0
Water Services	20,191,208	20,755,394	21,052,797	1.4
Sewer Services	31,794,263	32,050,351	34,207,759	6.7
I & D Services	7,673,285	8,574,599	8,724,247	1.7
Sanitation Services	15,056,653	16,162,393	16,940,000	4.8
Mobility and Parking Services	8,597,132	8,558,180	8,662,580	1.2
Civic Center Services	1,686,313	1,429,500	1,439,287	0.7
Golf Course Lease	0	103,235	101,085	(2.1)
Subtotal	\$ 113,191,735	\$ 117,421,357	\$ 122,374,860	4.2
<u>Interfund Revenues</u>				
Interfund Services	\$ 22,294,744	\$ 23,600,731	\$ 24,380,742	3.3
Internal Service Charges	9,260,608	10,259,296	10,769,770	5.0
General Fund Contribution	5,184,791	4,775,204	4,275,111	(10.5)
Subtotal	\$ 36,740,143	\$ 38,635,231	\$ 39,425,623	2.0
Licenses and Permits	\$ 15,592,290	\$ 15,425,378	\$ 15,434,000	0.1
Fines, Forfeits, and Penalties	\$ 7,012,960	\$ 6,633,000	\$ 6,363,000	(4.1)
Grant Revenues	\$ 33,889,969	\$ 19,817,490	\$ 15,452,212	(22.0)
Interest Earned	\$ 191,633	\$ 179,503	\$ 175,200	(2.4)
Other Revenues	\$ 4,462,806	\$ 2,594,532	\$ 2,989,700	15.2
Draw from GF Reserves for Major Land Acquisition	\$ 0	\$ 3,100,000	\$ 0	(100.0)
TOTAL	\$ 338,656,964	\$ 332,162,131	\$ 329,901,665	(0.7)

CITY-WIDE REVENUE CHANGES



City revenue sources are divided into the following categories with major changes highlighted below:

- **Taxes** represent 38.7% of City revenue and include property taxes, sales tax, and other taxes such as alcohol taxes and the hotel/motel tax. Although the 2013 budget is balanced with a millage rate of 12.5 mills, which is the same as the 2012 adopted rate, this budget assumes no change in the City of Savannah allocation percentage of sales tax revenue from the current percentage. Local Option Sales Tax (LOST) renegotiation processes with Chatham County and surrounding municipalities are on-going.

City tax revenue in 2013 will be affected by state tax reform legislation included in House Bill 386. The primary change involves the taxation of motor vehicles. While ad valorem vehicle tax revenue and sales tax revenue associated with vehicle sales will decline, a new title fee levied when a car changes ownership is projected to offset this decrease.

- **User Fees** are received for specific services provided by the City and represent 37.1% of revenue. More than half of user fee revenue is generated by Water, Sewer, and Sanitation services. Rate increases have been adopted for water and sewer consumption charges as well as sanitation fees in 2013. Within the General Fund, the reimbursement from Chatham County for Police services to the unincorporated area increases significantly and is consistent with the merger agreement.
- **Interfund Revenues** are funds transferred to one City fund from another City fund. This includes funds transferred to the Internal Services Fund for the provision of computer and vehicle services, funds transferred for the provision of other services such as sanitation disposal, and General Fund contributions to subsidized funds. The total of General Fund contributions to other funds is projected to decrease in 2013 primarily due to pre-funding Sanitation and Civic Center capital funding plans in 2012.
- **Licenses and Permits** revenue is derived from such sources as alcoholic beverage licenses and utility franchise fees. The most significant revenue source in this category is electric franchise fees, which accounts for more than half of Licenses and Permits revenue. Total revenue within this category is anticipated to be similar to the 2012 projected amount.
- **Fines, Forfeits, and Penalties** consist primarily of Recorder's Court fines and parking citations. Also included in this category are execution fees and interest related to delinquent tax collections, which are anticipated to decline in 2013.
- **Grant Revenues** are derived primarily from federal and state grants. Most grant revenues are accounted for in the Community Development and Grant Funds. In 2013, grant revenues are projected to decline as less federal funds are anticipated.
- **Interest Earned** revenue comes from City investments, and no major changes are expected for this revenue source.
- **Other Revenues** consist of items such as miscellaneous revenue and payment in lieu of taxes. This category of revenue within the General Fund will increase in 2013 in relation to the implementation of an electronics payments (e-payables) program.
- **Draw from General Fund Reserves for Major Land Acquisition** represents a projected draw from the fund balance in 2012 for the purchase of land to be used by the Savannah-Chatham Metropolitan Police Department.

FEE CHANGES

The 2013 budget maintains the majority of fees for City services at the 2012 level. Rate changes are proposed for water, sewer, and sanitation fees. No rate changes are proposed for General Fund fees.

Sanitation Fund. Fee changes for Sanitation Services are as follows:

Sanitation Service Fees	2012	2013
Residential Refuse Service (bi-monthly)	\$26.00	\$27.50
Commercial Disposal Fee (\$/cubic yard)	\$3.65	\$3.85
Commercial Collection Fees, River St. (\$/cubic yard)	\$5.05	\$5.30
Commercial Collection Fees, Downtown Lanes (\$/cubic yard)	\$4.75	\$4.95
Commercial Collection Fees, 2-15 cubic yards (\$/cubic yard)	\$3.26	\$3.40
Commercial Collection Fees, 16-47 cubic yards (\$/cubic yard)	\$2.85	\$3.00
Commercial Collection Fees, 48-95 cubic yards (\$/cubic yard)	\$2.55	\$2.65
Commercial Collection Fees, 96+ cubic yards (\$/cubic yard)	\$2.00	\$2.10
Special Collection at Commercial Apartments or Vacant Residential Rental Properties—for Non-Residential Account Holders	\$250/pick-up	\$25 plus \$25/15 minutes

Water and Sewer Fund. The base charges for water and sewer service in 2013 are unchanged from 2012. Only the consumption charges are increasing in 2013. The impact of the 2013 increase on the combined monthly water and sewer bill for the median inside City customer (who uses about 15 CCFs bi-monthly) is as follows:

	2013 over 2012
Monthly Increase in Combined Water & Sewer Bill	\$1.50
Percentage Increase	4.25%

The increases are necessary to fund anticipated increases in the operation and maintenance cost of the system, and to fund water and sewer systems capital improvement/capital maintenance plan. The 2012 and 2013 water and sewer rate schedules are as follows:

Water Rates	2012	2013
Water, Inside City		
Base Charge (bi-monthly)	\$11.06	\$11.06
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$0.82	\$0.86

Water Rates	2012	2013
Over 15 CCFs	\$1.00	\$1.04
Water, Outside City:		
Base Charge (bi-monthly)	\$16.59	\$16.59
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$1.23	\$1.29
Over 15 CCFs	\$1.50	\$1.56

Sewer Rates	2012	2013
Sewer, Inside City:		
Base Charge (bi-monthly)	\$8.80	\$8.80
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$2.56	\$2.72
Over 15 CCFs	\$2.94	\$3.10
Sewer, Outside City:		
Base Charge (bi-monthly)	\$13.20	\$13.20
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$3.84	\$4.08
Over 15 CCFs	\$4.41	\$4.65

The fee for recovery of capital costs for reclaimed water distribution is assumed to be continued at a rate of **\$600 per ECU**. Implementation of this fee assumed that EPD will allow the City to not require the installation of purple pipe in new subdivisions. The fee is paid in lieu of such installation. It is assumed that the fee will be levied on all new connectors to the water and sewer system within the City. The fee was successfully implemented on January 1, 2010 on all new connectors to the water and sewer system within the City.

WHAT DOES A PROPERTY OWNER PAY?

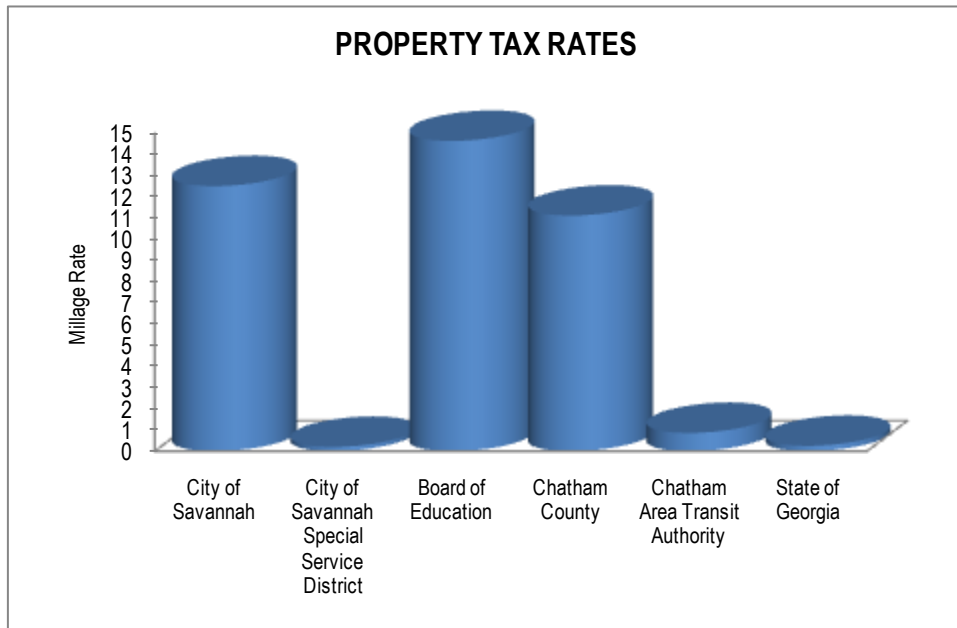


The tax rate, or millage, is set annually by the governing authority of the taxing jurisdiction. A tax rate of one mill represents a tax of one dollar per \$1,000 of assessed value. Property in Georgia is assessed at 40% of the fair market value unless otherwise specified by law. The 2013 budget is balanced with a City of Savannah millage rate of 12.5 mills, which is the same as the 2012 adopted millage rate.

For example, the assessed value of a house that is worth \$100,000 is \$40,000. In the City of Savannah where the millage rate is 12.5 mills, the property tax on the house would be \$500. This is \$12.50 for every \$1,000 of assessed value (or \$12.50 multiplied by 40).

<u>Fair Market Value</u>	<u>Assessed Value</u>	<u>Millage</u>	<u>City Property Tax</u>
\$100,000	x 40% = \$40,000	\$12.50 per \$1,000	\$500

The graph below shows City of Savannah direct and overlapping property tax rates. Overlapping rates are those of taxing jurisdictions that apply to property owners within the City of Savannah. Not all overlapping rates apply to all City of Savannah property owners (e.g., the rate for the special service district applies only to property owners whose property is located within the geographic boundaries of the special district).



CITY OF SAVANNAH, GEORGIA
PROPERTY TAX RATES - DIRECT AND ALL OVERLAPPING¹ GOVERNMENTS
2003 - 2012

Year	City	City Special District²	Schools	County	Chatham Area Transit Authority	State	Total
2003	13.300	.200	17.770	10.367	.820	.250	46.187
2004	13.100	.200	17.600	10.367	.820	.250	45.817
2005	12.900	.200	17.277	10.037	.820	.250	45.959
2006	12.700	.200	15.817	10.837	.820	.250	44.099
2007	12.500	.200	13.795	10.537	.820	.250	41.577
2008	12.500	.200	13.404	10.537	.820	.250	37.711
2009	12.500	.200	13.404	10.537	.820	.250	37.711
2010	13.000	.200	14.131	10.537	.820	.250	38.938
2011	12.500	.200	14.631	11.109	.859	.250	39.549
2012	12.500	.200	14.631	11.109	.859	.200	39.499

¹ Overlapping rates are those of local and county governments that apply to property owners within the City of Savannah. Not all overlapping rates apply to all City of Savannah property owners (e.g., the rates for the special districts apply only to the proportion of the government's property owners whose property is located within the geographic boundaries of the special district).

² In 2003, the City of Savannah created a special district called the "Water Transportation District." Only properties located within this district are subject to this millage levy.

CITY-WIDE EXPENDITURE DETAIL



The table below compares 2011 actual, 2012 projected, and 2013 adopted budget expenses by fund.

	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
General Fund	\$ 163,930,302	\$ 175,936,855	\$ 172,702,520	(1.8)
<u>Special Revenue Funds</u>				
Hazardous Material Team	\$ 413,330	\$ 518,999	\$ 541,013	4.2
Grant	12,223,776	6,565,545	4,588,261	(30.1)
Community Development	25,255,886	13,886,401	11,543,562	(16.9)
Public Safety				
Communications	5,060,370	5,881,405	6,393,403	8.7
Hotel/Motel Tax	5,900,178	6,286,556	6,347,422	1.0
Subtotal	\$ 48,853,540	\$ 33,138,906	\$ 29,413,661	(11.2)
<u>Enterprise Funds</u>				
Sanitation	\$ 24,320,080	\$ 25,733,384	\$ 26,206,827	1.8
Civic Center	3,698,980	4,011,989	3,488,511	(13.0)
Water	23,063,233	23,373,270	23,875,541	2.1
Sewer	32,098,287	32,275,360	34,480,409	6.8
I & D Water	7,988,077	8,673,406	8,869,644	2.3
Mobility and Parking				
Services	9,904,285	11,734,429	11,856,674	1.0
Golf Course	97,601	103,235	101,085	(2.1)
Subtotal	\$ 101,170,543	\$ 105,905,073	\$ 108,878,691	2.8
<u>Internal Services Funds</u>				
Internal Services	\$ 9,323,305	\$ 10,259,296	\$ 10,769,770	5.0
Computer Purchase	587,851	726,097	356,087	(51.0)
Vehicle Purchase	7,068,963	6,195,904	7,780,936	25.6
Subtotal	\$ 16,980,119	\$ 17,181,297	\$ 18,906,793	10.0
Total	\$ 330,934,504	\$ 332,162,131	\$ 329,901,665	(0.7)
Less Transfers Between Funds	\$ (40,182,890)	\$ (42,562,201)	\$ (43,515,282)	2.2
TOTAL	\$ 290,751,614	\$ 289,599,930	\$ 286,386,383	(1.1)

CITY-WIDE EXPENDITURE CHANGES



Expenditures for the 2013 budget decrease slightly from the previous year. City-wide expenditures total \$329,901,665, which is 0.7% below 2012 projected expenditures prior to adjusting for transfers between funds. Notable decreases are in the Community Development Fund and Grant Fund, both of which felt the effect of spending constraints from the Federal level. City expenditures are divided into eight major categories with changes in each highlighted below:

- **PERSONAL SERVICES** represent 47.2% of City expenditures and are comprised primarily of funding for salaries and wages for employees and a comprehensive benefits program for employees and their dependents. This category increases \$3,508,305 or 2.3% over 2012 projected expenditures due to benefit changes and the addition of some personnel. Some of the major changes are described as follows.

This budget continues the comprehensive medical benefits plan to employees and their dependents with an employer contribution of \$16,195,400, which is \$314,300 above the 2012 projected contribution. Total health plan costs per employee, including fixed costs, are slightly up from last year. Prior to 2013, there was a negative trend for three consecutive years. Total costs per employee are \$6,332, which remains below the State and Local government norm. There is no premium rate increase for active employees in 2013. This will be the fourth year in a row in which the premiums for active employees remain unchanged.

The 2013 budget also includes an allocation of \$6,903,000 in recognition of the City's cost of post-retirement medical benefits for employees.

Based on the thirteenth actuarial study that reflects the pension changes adopted by City Council as of January 1, 2001, the recommended minimum pension contribution for 2013 compared to the past ten years is as follows:

- 2003	\$3,509,400
- 2004	\$3,901,400
- 2005	\$4,849,800
- 2006	\$5,628,454
- 2007	\$6,305,394
- 2008	\$6,422,959
- 2009	\$7,015,798
- 2010	\$7,922,994
- 2011	\$7,964,466
- 2012	\$8,854,493
- 2013	\$10,353,173

The increase in the 2013 contribution compared to the contribution in 2012 is due to the following:

- Investment yield less than actuarial assumption
- Effect of change in administrative expense assumption
- Net effect of other changes

Another expense affecting personnel costs is the Council-approved formation of a City of Savannah Drug Squad pilot program in the 4th quarter of 2013. Additionally, one Finance accountant position was approved for the implementation of an electronic payment ("E-Payables") program, which is expected to be offset by an additional \$200,000 in General Fund revenue based on a vendor-provided rebate.

- **OUTSIDE SERVICES** are services the City receives primarily from outside companies and represent 11.0% of expenditures. Utilities make up the largest share of expenditures in this category at \$13,170,422. While expenditures for other contractual services, temporary labor and professional purchased services decrease, funding for electricity, natural gas, and data processing equipment maintenance increases. Overall, funding for services in this category decreases \$314,176 or 0.9% from 2012 projected expenditures.
- **COMMODITIES** are items which, after use, are consumed or show material change in physical condition and are generally of limited value. This category represents 5.6% of total expenditures. The major changes include increases in equipment repair parts and operating supplies and materials. This expenditure category increases \$418,891 or 2.3% from 2012 projected expenditures.
- **INTERFUND SERVICES** represent services provided to City departments on a cost reimbursement basis. This expenditure category represents 9.3% of the operating budget. The largest costs are services provided by the General Fund to other funds, computer services, and vehicle maintenance services. This category decreases \$141,363 or 0.5% primarily due to a decrease in insurance by Risk Management and services by the General Fund to other funds.
- **CAPITAL OUTLAY** includes items costing more than \$5,000 each and having a use life of more than one year. This category represents 2.6% of expenditures. The increase of \$749,571 or 9.4% in this expenditure category is based on increased spending in 2013 to replace City vehicles that have fully depreciated.
- **DEBT SERVICE** accounts for payments of principal and interest to lenders or creditors on outstanding debt. This area decreases \$1,308,907 or 8.2% from 2012 projected expenditures based on debt service requirements.
- **INTERFUND TRANSFERS** are amounts transferred from one fund to another, primarily for work or services provided such as subsidies to the Civic Center Fund (\$606,746), Hazardous Material Team Fund (\$181,013), Public Safety Communications Fund (\$1,543,403), and the Community Development Fund (\$1,198,159). An allocation of \$1,350,665 is included in 2013 for transfer to the Tax Allocation District Fund 1. An allocation of \$2,794,477 is included to continue funding for capital projects funded through the General Fund, Cemetery Lot Sales, or Preservation Fee. Expenditures in this category represent 12.0% of the total budget and decrease \$6,736,961 or 14.5% from 2012 projected expenditures due to prefunding various capital projects in 2012.
- **OTHER EXPENSES** are primarily payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City. Planned funding increases \$1,564,174 or 6.5% over 2012 projected expenditures primarily due to increased vehicle depreciation and a higher amount reserved for contingencies.



PROJECTED CHANGES IN FUND BALANCE



FUND BALANCES 2009-2011

The following table shows 2009 – 2011 beginning and ending fund balance levels for certain governmental funds. The consistency of positive fund balances indicates stability in these funds.

Fund	Beginning Fund Balance 1-1-2009	Ending Fund Balance 12-31-2009	Net Increase/Decrease 2009	Beginning Fund Balance 1-1-2010	Ending Fund Balance 12-31-2010	Net Increase/Decrease 2010	Beginning Fund Balance 1-1-2011	Ending Fund Balance 12-31-2011	Net Increase/Decrease 2011
General	21,972,218	22,928,128	955,910	22,928,128	23,387,560	459,432	21,836,519	31,116,256	9,279,737
Special Revenue	17,964,798	24,715,568	6,750,770	24,715,568	31,085,435	6,369,867	4,750,928	2,652,072	(2,098,856)
Debt Service	906,019	915,812	9,793	915,812	921,204	5,392	921,204	923,216	2,012
Capital Improvement	48,594,807	41,462,786	(7,132,021)	41,462,786	33,011,003	(8,451,783)	33,011,003	29,937,848	(3,073,155)
TOTAL	89,437,842	90,022,294	584,452	90,022,294	88,405,202	(1,617,092)	60,519,654	64,629,392	4,109,738

FUND BALANCES 2012-2013

The General Fund is the chief operating fund of the City. As in prior years, the 2013 General Fund budget maintains a reserve for emergencies and unforeseen situations. The projected General Fund fund balance of approximately \$28 million for fiscal year 2013 equates to 16.2% of total General Fund expenditures. Included with the General Fund in the tables below are projected 2012 and 2013 fund balances for selected City governmental funds.

The Special Revenue entry in the tables consists of the following funds: Grant, Property Acquisition, Public Safety Communications, Hazardous Material Team, Hotel/Motel Tax, Auto Rental Tax, Confiscated Assets, and Economic Development.

Fund	Beginning Fund Balance 1-1-2012	Appropriated Funds Operating Revenues	Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Projected Ending Fund Balance 12-31-2012
General	31,116,256	165,881,855	159,173,931	37,824,180	6,955,000	16,762,924	28,016,256
Special Revenue	2,652,072	29,605,676	23,052,505	9,205,243	1,700,273	8,253,444	2,652,072
Debt Service	923,216	0	2,144,313	(1,221,097)	2,144,313	0	923,216
Capital Improvement	29,937,848	51,000	3,254,800	26,734,048	8,460,323	0	35,194,371
TOTAL	64,629,392	195,538,531	187,625,549	72,542,374	19,259,909	25,016,368	66,785,915

Fund	Projected Beginning Fund Balance 1-1-2013	Appropriated Funds Operating Revenues	Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Projected Ending Fund Balance 12-31-2013
General	28,016,256	165,681,120	161,956,054	31,741,322	7,021,400	10,746,466	28,016,256
Special Revenue	2,652,072	28,119,486	21,645,099	9,126,459	1,850,991	8,325,378	2,652,072
Debt Service	923,216	0	2,149,713	(1,226,497)	2,149,713	0	923,216
Capital Improvement	35,194,371	38,000	3,310,000	31,922,371	2,794,477	0	34,716,848
TOTAL	66,785,915	193,838,606	189,060,866	71,563,655	13,816,581	19,071,844	66,308,392

CITY-WIDE EXPENDITURES BY BUREAU



The table below is organized by Bureau and compares the 2012 Adopted Budget to the 2013 Adopted Budget.

<u>Department/Activity</u>	<u>2012 Adopted</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
General Administration			
Mayor and Aldermen	\$ 566,918	\$ 621,716	9.7
Clerk of Council	262,322	326,344	24.4
City Manager's Office	630,172	861,401	36.7
Public Information Office	549,752	569,641	3.6
Auditing	655,917	700,547	6.8
Finance	1,179,341	1,232,958	4.5
Legal	559,405	623,215	11.4
Subtotal	\$ 4,403,827	\$ 4,935,822	12.1
Public Facilities, Events and Services Bureau			
Public Facilities, Events and Services Bureau Chief	\$ 628,710	\$ 779,140	23.9
Cultural Affairs	766,702	721,386	(5.9)
Youth Services	3,674,874	3,704,688	0.8
Athletic Services	1,124,759	1,092,327	(2.9)
Senior Services	1,924,877	1,910,067	(0.8)
Therapeutic Recreation	226,001	231,278	2.3
Film Services	229,969	241,377	5.0
Buildings and Grounds Maintenance	3,611,386	3,714,638	2.9
Building and Electrical Maintenance	1,550,949	1,647,691	6.2
Park and Tree	4,655,997	4,804,766	3.2
City Cemeteries	1,680,030	1,709,339	1.7
Civic Center Operations	3,193,915	3,088,935	(3.3)
Civic Center Concessions	342,917	399,576	16.5
Golf Course	103,235	101,085	(2.1)
Subtotal	\$ 23,714,321	\$ 24,146,293	1.8
Police Bureau			
Police Chief	\$ 1,573,507	\$ 1,514,781	(3.7)
Patrol and Special Operations Division	33,286,564	33,984,368	2.1
Investigations Division	8,122,443	8,027,959	(1.2)
SARIC (Savannah Area Regional Intelligence Center)	1,432,554	1,424,501	(0.6)
Traffic Unit	1,929,792	1,957,171	1.4
Marine Patrol	764,367	822,395	7.6
Mounted Patrol	554,398	550,344	(0.7)
Canine Unit	516,381	538,858	4.4
Animal Control	937,141	947,459	1.1
Emergency Medical Service (EMS) Administration	93,788	57,501	(38.7)
Administrative Services Division	2,726,250	2,847,708	4.5
Information Management	2,054,032	1,683,150	(18.1)

<u>Department/Activity</u>	<u>2012 Adopted</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Counter Narcotics Team (CNT)	3,076,818	3,202,347	4.1
Office of Professional Standards (OPS)	2,100,001	2,130,917	1.5
Savannah Impact Program (SIP)	1,364,115	1,275,974	(6.5)
CrimeStoppers	226,790	235,703	3.9
Savannah Impact Work Ventures	310,946	308,837	(0.7)
COS Drug Squad	0	237,603	100.0
Communications Center	5,757,981	6,393,403	11.0
Subtotal	\$ 66,827,868	\$ 68,140,979	2.0
Fire and Emergency Services Bureau			
Fire Logistics	\$ 5,298,948	\$ 5,805,937	9.6
City-Wide Emergency Planning	132,323	166,056	25.5
Fire Operations	19,389,889	19,235,328	(0.8)
Hazardous Material Team	522,770	541,013	3.5
Subtotal	\$ 25,343,930	\$ 25,748,334	1.6
ACM, Administrative and Community Services	\$ 206,029	\$ 668,893	224.7
Management Services Bureau			
Management Services Bureau Chief	\$ 347,067	\$ 258,654	(25.5)
Research and Budget	705,673	691,074	(2.1)
Human Resources	1,494,802	1,493,172	(0.1)
Risk Management	702,823	684,173	(2.7)
Purchasing	616,135	600,422	(2.6)
Revenue	1,523,696	1,517,705	(0.4)
Recorder's Court of Chatham County	2,210,659	2,286,816	3.4
Research Library and Municipal Archives	240,407	231,860	(3.6)
Inventory Management	332,082	344,556	3.8
Mail and Municipal Building Services	770,791	700,186	(9.2)
Utility Services	1,682,307	1,685,810	0.2
Mobility and Parking Administration and Enforcement	3,431,817	3,471,997	1.2
Parking Garages and Lots	5,153,843	5,347,949	3.8
Parking Interdepartmental	2,904,059	3,036,728	4.6
Vehicle Maintenance	5,276,697	5,315,678	0.7
Information Technology	5,357,350	5,454,092	1.8
Subtotal	\$ 32,750,208	\$ 33,120,872	1.1
Community and Economic Development Bureau			
Community and Economic Development Bureau Chief	\$ 677,228	\$ 332,630	(50.9)
Development Services	3,865,840	4,116,776	6.5
Community Services	379,374	391,606	3.2
Citizen Office	1,111,570	1,200,672	8.0

<u>Department/Activity</u>	<u>2012 Adopted</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
River Street Hospitality Center	131,275	122,190	(6.9)
311 Call Service Center	233,524	232,050	(0.6)
Real Property Services	426,157	492,013	15.5
Step Up Program	345,400	368,123	6.6
Economic Development	789,396	728,403	(7.7)
Entrepreneurial Center	280,365	293,379	4.6
Community Planning and Development	860,889	730,402	(15.2)
Housing and Housing Project Delivery	1,342,983	1,248,379	(7.0)
Micro-Business Development Advancement Center at Moses Jackson	42,377	0	(100.0)
	278,851	278,344	(0.2)
Coastal Workforce Services	3,494,523	3,497,358	0.1
YouthBuild	142,136	633,142	345.4
Subtotal	\$ 14,401,888	\$ 14,665,467	1.8
ACM Utilities, Development and Construction Services	\$ 214,829	\$ 349,062	62.5
Public Works and Water Resources Bureau			
Public Works and Water Resources Bureau Chief ¹	\$ 706,350	\$ 695,236	(1.6)
Traffic Engineering	6,286,128	6,515,491	3.6
Stormwater Management	5,534,804	5,828,072	5.3
Streets Maintenance	4,975,309	5,027,351	1.0
Water and Sewer Director	672,152	668,570	(0.5)
Water and Sewer Planning and Engineering	1,212,056	1,333,899	10.1
Water Supply and Treatment	5,526,014	5,667,014	2.6
Water Distribution	4,379,854	4,498,384	2.7
Water Interdepartmental	9,719,212	9,672,802	(0.5)
Sewer Maintenance	3,490,686	3,508,670	0.5
Lift Stations Maintenance	4,661,312	4,590,727	(1.5)
President Street Plant	6,676,288	6,876,642	3.0
Regional Plants	2,889,060	2,779,947	(3.8)
Sewer Interdepartmental	15,731,710	16,724,423	6.3
I&D Water Plant	8,595,523	8,869,644	3.2
Subtotal	\$ 81,056,458	\$ 83,256,872	2.7
Sanitation Bureau			
Sanitation Bureau Chief	\$ 620,518	\$ 701,042	13.0
Residential Refuse	7,518,461	8,153,352	8.4
Refuse Disposal	5,702,824	6,032,119	5.8
Street Cleaning	2,109,618	2,270,992	7.6
Commercial Refuse	1,588,507	1,666,170	4.9
Recycling and Litter Services	2,368,191	2,557,875	8.0
Property Maintenance Enforcement	2,299,133	2,308,713	0.4
Sanitation Interdepartmental	2,625,244	2,516,564	(4.1)
Subtotal	\$ 24,832,496	\$ 26,206,827	5.5
TOTAL BUREAU EXPENDITURES	\$ 273,751,854	\$ 281,239,421	2.7

<u>Department/Activity</u>	<u>2012 Adopted</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Non-Bureau Expenditures</u>			
<u>General Fund Interdepartmental</u>			
Tourism and Promotion	\$ 1,898,891	\$ 1,954,740	2.9
Planning and Development	1,452,170	1,530,596	5.4
Human Services	905,872	1,033,972	14.1
Cultural Services	751,700	752,400	0.1
City Dues/Memberships	123,615	124,078	0.4
Prisoner Medical Costs	5,000	5,000	0.0
Transfer to Other Funds	11,151,018	10,746,466	(3.6)
Services from Other Funds	7,549,200	7,631,259	1.1
Other Expenses/Contributions	1,232,174	350,431	(71.6)
Contingency	108,365	304,659	181.1
Subtotal	\$ 25,178,005	\$ 24,433,601	(3.0)
<u>Other Expenditures</u>			
Grant Fund ²	\$ 1,163,013	\$ 457,761	(60.6)
Community Development			
Program Costs/Carryforward	11,997,609	9,286,437	(22.6)
Hotel/Motel Tax Fund	5,959,674	6,347,422	6.5
Computer Purchase Fund	354,819	356,087	0.4
Vehicle Purchase Fund	6,679,429	7,780,936	16.5
Subtotal	\$ 26,154,544	\$ 24,228,643	(7.4)
TOTAL NON-BUREAU EXPENDITURES	\$ 51,332,549	\$ 48,662,244	(5.2)
SUBTOTAL	\$ 325,084,403	\$ 329,901,665	1.5
Less Transfers Between Funds	\$ (42,143,349)	\$ (43,515,282)	3.3
TOTAL EXPENDITURES	\$ 282,941,054	\$ 286,386,383	1.2

1 Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

2 This total does not include Coastal Workforce Services or YouthBuild, which are listed under the Community and Economic Development Bureau.

COUNCIL PRIORITIES EXPENDITURES BY DEPARTMENT



The table below lists expenditures broken down by Council Strategic Priority. Those departments marked with an asterisk (*) provide continuous support for the City's spirit of **Ambassadorship**, Council's newest Strategic Priority adopted in 2012.

Strategic Priority	Department	2013 Adopted
Culture and Recreation		
	Public Facilities, Events, and Services Bureau Chief	\$ 779,140
	Cultural Affairs	721,386
	Youth Services	3,704,688
	Athletic Services	1,092,327
	Senior Services	1,910,067
	Therapeutic Recreation	231,278
	Buildings and Grounds Maintenance	3,714,638
	City Cemeteries	1,709,339
	Civic Center Operations	3,088,935
	Civic Center Concessions	399,576
	Golf Course	101,085
	Subtotal	\$ 17,452,459
Economic Growth		
	Film Services	\$ 241,377
	River Street Hospitality Center	122,190
	Economic Development*	728,403
	Entrepreneurial Center	293,379
	Mobility and Parking Administration and Enforcement	3,471,997
	Parking Garages and Lots	5,347,949
	Parking Interdepartmental	3,036,728
	Hotel/Motel Tax Fund	6,347,422
	Subtotal	\$ 19,589,445
Health and Environment		
	ACM Utilities, Development and Construction Services	\$ 349,062
	Water and Sewer Director	668,570
	Water and Sewer Planning and Engineering	1,333,899
	Water Supply and Treatment	5,667,014
	Water Distribution	4,498,384
	Water Interdepartmental	9,672,802
	Sewer Maintenance	3,508,670
	Lift Stations Maintenance	4,590,727
	President Street Plant	6,876,642
	Regional Plants	2,779,947
	Sewer Interdepartmental	16,724,423
	I&D Water Plant	8,869,644
	Sanitation Bureau Chief	701,042
	Residential Refuse	8,153,352

Strategic Priority	Department	2013 Adopted
	Refuse Disposal	6,032,119
	Street Cleaning	2,270,992
	Commercial Refuse	1,666,170
	Recycling and Litter Services	2,557,875
	Sanitation Interdepartmental	2,516,564
	Subtotal	\$ 89,437,898
High Performing Government		
	Mayor and Aldermen*	\$ 621,716
	Clerk of Council	326,344
	City Manager's Office*	861,401
	Public Information Office*	569,641
	Auditing	700,547
	Finance	1,232,958
	Legal	623,215
	Building and Electrical Maintenance	1,647,691
	ACM Administrative and Community Services*	668,893
	Management Services Bureau Chief	258,654
	Research and Budget	691,074
	Human Resources	1,493,172
	Risk Management	684,173
	Purchasing	600,422
	Revenue	1,517,705
	Research Library and Municipal Archives	231,860
	Inventory Management	344,556
	Mail and Municipal Building Services	700,186
	Utility Services	1,685,810
	Vehicle Maintenance	5,315,678
	Information Technology	5,454,092
	Community and Economic Development Bureau Chief*	332,630
	311 Call Service Center	232,050
	Coastal Workforce Services	3,497,358
	Public Works and Water Resources Bureau Chief ¹	695,236
	General Fund Interdepartmental	24,433,601
	Grant Fund ²	457,761
	Computer Purchase Fund	356,087
	Vehicle Purchase Fund	7,780,936
	Subtotal	\$ 64,015,447
Neighborhood Vitality		
	Park and Tree	\$ 4,804,766
	Development Services	4,116,776
	Community Services	391,606
	Citizen Office	1,200,672
	Real Property Services	492,013
	Community Planning and Development	730,402
	Housing and Housing Project Delivery	1,248,379
	Property Maintenance Enforcement	2,308,713

Strategic Priority	Department	2013 Adopted
	Community Development Program	
	Costs/Carryforward	9,286,437
	Subtotal	\$ 24,579,764
Poverty Reduction		
	Step Up Program	\$ 368,123
	Advancement Center at Moses Jackson	278,344
	YouthBuild	633,142
	Subtotal	\$ 1,279,609
Public Safety		
	Police Chief	\$ 1,514,781
	Patrol and Special Operations Division	33,984,368
	Investigations Division	8,027,959
	SARIC (Savannah Area Regional Intelligence Center)	1,424,501
	Traffic Unit	1,957,171
	Marine Patrol	822,395
	Mounted Patrol	550,344
	Canine Unit	538,858
	Animal Control	947,459
	EMS Administration	57,501
	Administrative Services Division	2,847,708
	Information Management	1,683,150
	Counter Narcotics Team	3,202,347
	OPS (Office of Professional Standards)	2,130,917
	Savannah Impact Program	1,275,974
	CrimeStoppers	235,703
	Savannah Impact Work Ventures	308,837
	COS Drug Squad	237,603
	Communications Center	6,393,403
	Fire Logistics	5,805,937
	City-Wide Emergency Planning	166,056
	Fire Operations	19,235,328
	Hazardous Material Team	541,013
	Recorder's Court of Chatham County	2,286,816
	Traffic Engineering	6,515,491
	Stormwater Management	5,828,072
	Streets Maintenance	5,027,351
	Subtotal	\$ 113,547,043
Total		\$ 329,901,665
Less Transfers Between Funds		\$ (43,515,282)
GRAND TOTAL		\$ 286,386,383

1 Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

2 This total does not include Coastal Workforce Services or YouthBuild, which are listed separately.



2011-2013 PERMANENT AUTHORIZED POSITIONS



<u>Department/Activity</u>	<u>2011 Permanent¹</u>	<u>2012 Permanent²</u>	<u>2013 Permanent³</u>	<u>Change 2012-2013</u>
General Administration				
Mayor and Aldermen	12.00	12.00	12.00	0.00
Clerk of Council	3.00	4.00	4.00	0.00
City Manager	5.00	7.00	7.00	0.00
Public Information Office	6.00	6.00	6.00	0.00
Auditing ⁴	0.00	7.00	7.00	0.00
Finance	13.00	13.00	13.00	0.00
Legal	3.00	3.00	3.00	0.00
Subtotal	42.00	52.00	53.00	0.00
Public Facilities, Events and Services				
Public Facilities, Events and Services Bureau Chief	7.00	8.00	8.00	0.00
Cultural Affairs	8.00	8.00	8.00	0.00
Youth Services	58.86	58.86	58.86	0.00
Adult Services	12.88	12.88	12.88	0.00
Senior Services	26.76	26.76	26.76	0.00
Therapeutic Recreation	4.20	4.20	4.20	0.00
Film Services	2.00	2.00	2.00	0.00
Buildings and Grounds Maintenance	42.00	42.00	42.00	0.00
Building and Electrical Maintenance	18.00	18.00	18.00	0.00
Park and Tree	56.00	56.00	56.00	0.00
City Cemeteries	23.63	23.63	23.63	0.00
Subtotal	259.32	260.32	260.32	0.00
Police				
Police Chief	13.00	11.00	11.00	0.00
Patrol	423.00	427.00	427.00	0.00
Criminal Investigations	103.00	103.00	103.00	0.00
Special Operations	18.00	19.00	19.00	0.00
Traffic Unit	20.00	20.00	20.00	0.00
Marine Patrol	8.00	8.00	8.00	0.00
Mounted Patrol	7.00	7.00	7.00	0.00
Canine Unit	6.00	6.00	6.00	0.00
Animal Control	13.00	13.00	13.00	0.00
EMS Administration	1.00	1.00	1.00	0.00
Support Services	17.00	17.00	17.00	0.00
Information Management	32.00	30.00	30.00	0.00
Counter Narcotics Team	35.00	35.00	35.00	0.00
Professional Standards and Training	22.00	22.00	22.00	0.00

Department/Activity	2011 Permanent¹	2012 Permanent²	2013 Permanent³	Change 2012-2013
Savannah Impact Program	15.00	14.00	14.00	0.00
CrimeStoppers	3.00	3.00	3.00	0.00
Savannah Impact Work Ventures	2.00	2.00	2.00	0.00
Subtotal	738.00	738.00	738.00	0.00
Fire and Emergency Services				
Fire Logistics	23.00	23.00	23.00	0.00
City-Wide Emergency Planning	2.00	1.00	1.00	0.00
Fire Operations	301.00	301.00	301.00	0.00
Subtotal	326.00	325.00	325.00	0.00
ACM Administrative and Community Services	0.00	5.00	7.00	2.00
Management Services				
Management Services Bureau Chief	3.00	1.00	2.00	1.00
Research and Budget	9.00	9.00	9.00	0.00
Human Resources	18.00	18.00	18.00	0.00
Risk Management	5.00	5.00	5.00	0.00
Auditing ⁴	7.00	0.00	0.00	0.00
Purchasing	6.00	8.00	8.00	0.00
Revenue	22.00	21.00	21.00	0.00
Recorder's Court of Chatham County	27.00	28.00	28.00	0.00
Research Library and Municipal Archives	2.00	2.00	2.00	0.00
Inventory Management	5.00	5.00	5.00	0.00
Mail and Municipal Building Services	0.60	0.60	0.60	0.00
Subtotal	104.60	97.60	98.60	1.00
Community and Economic Development				
Community and Economic Development Bureau Chief	7.00	5.00	3.00	-2.00
Development Services	50.00	50.00	51.00	1.00
Community Services	3.00	3.00	3.00	0.00
Citizen Office	19.00	19.00	20.00	1.00
River Street Hospitality Center	2.25	2.25	2.25	0.00
311 Call Service Center	3.00	3.00	3.00	0.00
Real Property Services	5.00	6.00	6.00	0.00
Step Up Program	0.00	0.00	0.00	0.00
Economic Development	7.00	7.00	7.00	0.00
Entrepreneurial Center	0.00	0.00	2.00	2.00
Subtotal	96.25	95.25	97.25	2.00

<u>Department/Activity</u>	<u>2011 Permanent¹</u>	<u>2012 Permanent²</u>	<u>2013 Permanent³</u>	<u>Change 2012-2013</u>
Public Works and Water Resources				
Public Works and Water Resources				
Bureau Chief	4.00	4.00	4.00	0.00
Traffic Engineering	29.00	29.00	29.00	0.00
Stormwater Management	59.00	60.00	60.00	0.00
Streets Maintenance	48.00	49.00	49.00	0.00
Subtotal	140.00	142.00	142.00	0.00
 TOTAL GENERAL FUND	 1,706.17	 1,715.17	 1,721.17	 5.00
Public Safety Communications Fund				
	106.00	106.00	106.00	0.00
Hazardous Material Team Fund				
	4.00	4.00	4.00	0.00
Sanitation Fund				
Sanitation Director	7.00	7.00	7.00	0.00
Residential Refuse	111.00	111.00	111.00	0.00
Refuse Disposal	14.00	14.00	14.00	0.00
Street Cleaning	18.50	18.50	18.50	0.00
Commercial Refuse	13.00	13.00	13.00	0.00
Recycling and Litter Services	31.50	32.00	32.00	0.00
Property Maintenance Enforcement	30.00	31.00	31.00	0.00
Subtotal	225.00	226.50	226.50	0.00
Civic Center Fund				
Civic Center Operations	20.00	20.00	20.00	0.00
Civic Center Concessions	2.00	2.00	2.00	0.00
Subtotal	22.00	22.00	22.00	0.00
Water Fund				
ACM Utilities, Development, and Construction Services	0.00	3.00	3.00	0.00
Water and Sewer Director	7.00	7.00	7.00	0.00
Water and Sewer Planning and Engineering	17.00	18.00	18.00	0.00
Water Supply and Treatment	26.00	26.00	26.00	0.00
Water Distribution	54.00	54.00	54.00	0.00
Utility Services	23.00	23.00	23.00	0.00
Subtotal	127.00	131.00	131.00	0.00
Sewer Fund				
Sewer Maintenance	31.00	31.00	31.00	0.00
Lift Stations Maintenance	29.00	28.00	28.00	0.00
President Street Plant	62.00	62.00	62.00	0.00
Regional Plants	14.00	14.00	14.00	0.00
Subtotal	136.00	135.00	135.00	0.00

<u>Department/Activity</u>	<u>2011 Permanent¹</u>	<u>2012 Permanent²</u>	<u>2013 Permanent³</u>	<u>Change 2012-2013</u>
I&D Water Fund	38.00	38.00	38.00	0.00
Mobility and Parking Services Fund				
Mobility and Parking Enforcement and Administration	36.50	37.50	36.50	-1.00
Parking Garages and Lots	40.65	32.70	32.70	0.00
Subtotal	77.15	70.20	69.20	-1.00
Community Development Fund				
Community Planning and Development	11.00	9.00	9.00	0.00
Housing and Housing Project Delivery	17.00	16.00	16.00	0.00
Advancement Center at Moses Jackson	4.00	4.00	4.00	0.00
Subtotal	32.00	29.00	29.00	0.00
Grant Fund				
Youthbuild	1.00	1.00	1.00	0.00
Subtotal	1.00	1.00	1.00	0.00
Internal Services Fund				
Vehicle Maintenance	36.00	36.00	36.00	0.00
Fleet Management	5.00	5.00	5.00	0.00
Information Technology	36.00	36.00	36.00	0.00
Subtotal	77.00	77.00	77.00	0.00
TOTAL CITYWIDE	2,551.32	2,554.87	2,559.87	4.00

1 Full time equivalent positions (FTEs) as of June 30, 2011

2 FTEs as of June 30, 2012

3 FTEs as of October 1, 2012. Finalization of workforce changes related to 2011 reorganization impacted various departments; some changes result in a reduction in force, others will increase department staffing to gain efficiencies

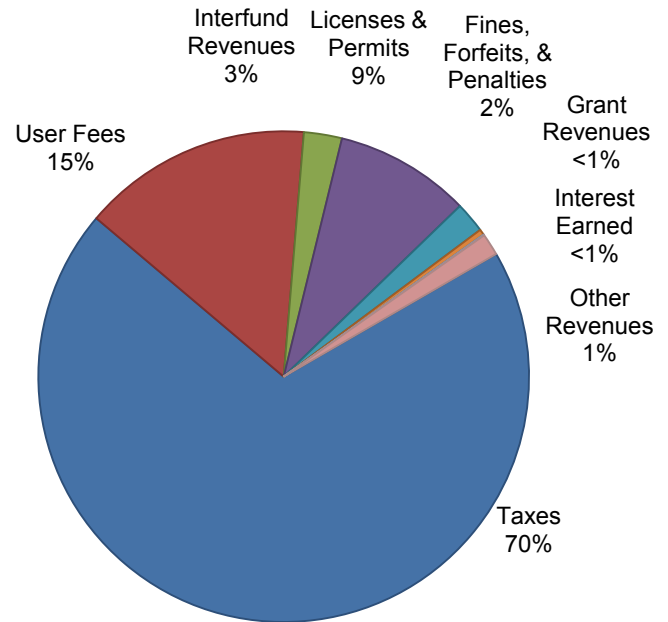
4 Auditing was moved from Management Services to General Administration in 2012

GENERAL FUND



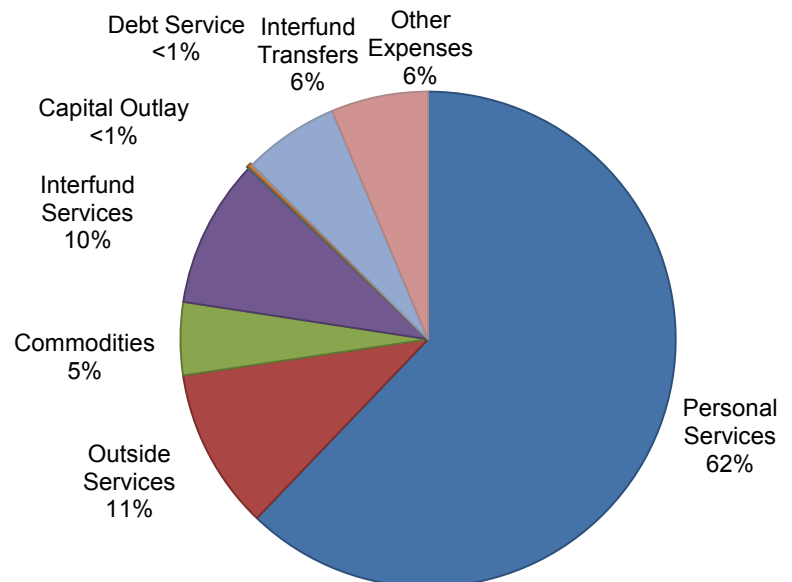
WHERE THE MONEY COMES FROM

Taxes	\$ 120,035,670
User Fees	26,157,105
Interfund Revenues	4,329,022
Licenses and Permits	15,434,000
Fines, Forfeits, and Penalties	3,506,000
Grant Revenues	645,123
Interest Earned	104,400
Other Revenues	2,491,200
Total	\$ 172,702,520



WHERE THE MONEY GOES

Personal Services	\$ 107,329,539
Outside Services	18,161,477
Commodities	8,209,270
Interfund Services	16,714,885
Capital Outlay	165,216
Debt Service	412,466
Interfund Transfers	10,779,266
Other Expenses	10,930,401
Total	\$ 172,702,520



REVENUES BY SOURCE

General Fund revenue is budgeted at \$172,702,520 in 2013, which is \$3,234,335 or 1.8% below 2012 projected revenue. The main reason for the decline is a projected \$3,100,000 draw from reserves in 2012 to fund an unbudgeted land purchase for SCMPD.

City tax revenue in 2013 will be affected by state tax reform legislation. The primary change involves the taxation of motor vehicles. While ad valorem vehicle tax revenue and sales tax revenue associated with vehicle sales will decline, a new title fee levied when a car changes ownership is projected to offset this decrease.

Other major changes include: a projected decrease in delinquent tax collections; a decline in interfund revenue for services provided to other City funds; and an increase in the Chatham County police reimbursement consistent with the merger agreement.

A service improvement to implement an electronic payments (e-payables) program will provide a new revenue source which is anticipated to generate \$200,000.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Taxes</u>				
Property Taxes				
Real Property Tax (Current)	\$ 40,439,411	\$ 39,840,000	\$ 39,840,000	0.0
Personal Property Tax (Current)	5,488,019	5,820,000	5,820,000	0.0
Real Property Tax (Delinquent)	6,038,932	5,010,000	4,586,000	(8.5)
Personal Property Tax (Delinquent)	605,483	844,000	550,000	(34.8)
Mobile Home Tax	26,583	29,400	26,000	(11.6)
Industrial Area Tax	401,900	460,000	460,000	(0.0)
Vehicle Tax	3,302,008	3,200,000	2,288,000	(28.5)
Intangible Tax	824,031	840,000	840,000	0.0
Public Utility Tax	1,662,805	1,176,000	1,176,000	0.0
Railroad Equipment Tax	23,863	23,300	23,300	0.0
Ferry SSD Tax	6,261	7,200	7,200	0.0
TAD Tax from City	47,130	0	0	0.0
Subtotal	\$ 58,866,426	\$ 57,249,900	\$ 55,616,500	(2.9)
Sales Tax				
Sales Tax	\$ 40,808,777	\$ 42,065,740	\$ 40,163,000	(4.5)
Other Taxes				
Beer Tax	\$ 1,945,960	\$ 2,000,000	\$ 1,950,000	(2.5)
Liquor Tax	408,907	400,000	400,000	0.0
Wine Tax	435,456	435,000	435,000	0.0
Mixed Drink Tax	965,408	1,000,000	1,000,000	0.0

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Insurance Premium Tax	6,392,386	6,400,000	6,432,000	0.5
Vehicle Title Fees	0	0	2,670,000	100.0
Energy Excise Tax	0	0	82,770	100.0
Business Tax	3,703,445	3,895,000	3,895,000	0.0
Bank License Tax	359,184	370,000	370,000	0.0
Transfer from Hotel/Motel Tax Fund	6,218,852	6,640,000	6,706,400	1.0
Transfer from Auto Rental Tax Fund	312,944	315,000	315,000	0.0
Subtotal	\$ 20,742,542	\$ 21,455,000	\$ 24,256,170	13.1
Total General Fund Taxes	\$ 120,417,745	\$ 120,770,640	\$ 120,035,670	(0.6)

User Fees

Leisure Services Fees

Paulson Complex Concessions	\$ 21,419	\$ 15,000	\$ 15,000	0.0
Grayson Stadium	25,117	25,000	25,000	0.0
Tennis Fees	105,647	93,150	93,150	0.0
Athletic Fees	32,788	38,000	31,500	(17.1)
Softball Fees	27,266	23,500	23,500	0.0
Athletic Tournament Fees	18,245	21,700	15,750	(27.4)
Softball Tournament Fees	11,020	29,000	14,300	(50.7)
Cultural Arts Neighborhood Centers	112,386	120,000	122,000	1.7
Golden Age Centers	175,275	160,000	161,000	0.6
Adult Day Care	25,079	33,000	25,000	(24.2)
After-School Program	59,436	56,000	57,100	2.0
Park and Square Event Fees	2,199	1,000	1,000	0.0
Coffee Bluff Marina	161,887	144,000	144,000	0.0
Subtotal	1,000	0	0	0.0
	\$ 778,764	\$ 759,350	\$ 728,300	(4.1)

Inspection Fees

Inspection Administrative Fees	\$ 1,684	\$ 1,880	\$ 1,600	(14.9)
Sign Inspection Fees	10,251	6,000	6,000	0.0
Zoning Hearing Fees	12,160	30,000	20,000	(33.3)

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Building Inspection Fees	1,219,302	1,250,000	1,150,000	(8.0)
Electrical Inspection Fees	58,177	61,000	50,000	(18.0)
Plumbing Inspection Fees	10,530	12,000	11,000	(8.3)
Existing Building Inspection Fees	3,844	2,200	2,300	4.5
Traffic Engineering Fees	43,653	50,000	45,000	(10.0)
Private Development Fees	125,359	75,300	100,000	32.8
Fuel Storage Tank Inspection Fees	0	0	200	100.0
Mechanical Inspection Fees	29,712	56,000	40,000	(28.6)
Fire Inspection Fees	12,435	6,000	6,000	0.0
Subtotal	\$ 1,527,107	\$ 1,550,380	\$ 1,432,100	(7.6)

Fees for Other Services

Chatham County Police Reimbursement	\$ 18,324,181	\$ 19,669,915	\$ 21,075,905	7.1
Cemetery Tours and Special Event Fees	21,407	24,300	25,000	2.9
Burial Fees	286,022	271,400	280,000	3.2
Cemetery Lot Sales	123,614	124,300	125,600	1.0
Electricity Generator Fees	302	0	0	0.0
Public Information Fees	606	100	100	0.0
Fell Street Box - County Share	28,885	26,560	20,000	(24.7)
Hotel Occupancy Fees	1,166,783	1,175,000	1,187,000	1.0
Alarm Registration	113,483	113,000	113,000	0.0
Police False Alarm Fees	2,650	0	0	0.0
Off-Duty Police Fees	0	10,000	150,000	1400.0
Accident Reporting Fees	67,183	75,000	75,000	0.0
Fire Protection Fees	137,244	137,000	140,000	2.2
Building Demolition Fees	46,209	30,000	30,000	0.0
Building Boarding-Up Fees	41,352	35,000	35,000	0.0

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Fire Incident Report Fees	1,331	1,100	1,100	0.0
Preservation Fees	625,208	620,000	620,000	0.0
Fire Equipment User Fee	557	11,300	15,000	32.7
Apparatus Recovery - Fire	15	0	0	0.0
Equipment Replacement - Fire	160	0	0	0.0
Tour Bus Rents	37,125	28,000	28,000	0.0
Motor Coach Fees	30,240	30,000	30,000	0.0
Lot Clearing Fees	42,909	46,000	46,000	0.0
Subtotal	\$ 21,097,466	\$ 22,427,975	\$ 23,996,705	7.0
Total General Fund User Fees	\$ 23,403,337	\$ 24,737,705	\$ 26,157,105	5.7
<u>Interfund Revenues</u>				
Services to Haz-Mat Fund	\$ 20,059	\$ 14,184	\$ 19,641	38.5
Services to Coastal Workforce	62,499	62,499	108,509	73.6
Services to Community Development Fund	439,948	440,870	308,446	(30.0)
Services to Sanitation Fund	823,884	858,272	715,406	(16.6)
Services to Water and Sewer Funds	2,433,380	2,222,391	2,127,859	(4.3)
Services to I & D Water Fund	181,453	184,604	134,047	(27.4)
Services to Civic Center Fund	100,938	102,726	94,405	(8.1)
Services to Parking Fund	521,278	488,535	334,920	(31.4)
Services to Internal Services Fund	692,895	638,664	485,789	(23.9)
Subtotal	\$ 5,276,334	\$ 5,012,745	\$ 4,329,022	(13.6)
<u>Licenses and Permits</u>				
Business Application/Transfer Fees	\$ 27,730	\$ 28,000	\$ 28,000	0.0
Telecom Franchise Fee	3,653	3,000	3,000	0.0

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Water and Sewer Franchise Fees	2,186,289	2,391,378	2,586,000	8.1
Electric Franchise Fees	8,594,661	8,318,000	8,176,000	(1.7)
Telephone Franchise Fees	771,100	575,000	560,000	(2.6)
Gas Franchise Fees	636,840	624,000	620,000	(0.6)
Cable Franchise Fees	1,442,416	1,525,000	1,500,000	(1.6)
Parking Franchise Fees	93,423	95,000	95,000	0.0
Insurance Business Licenses	109,950	100,000	100,000	0.0
Alcoholic Beverage Licenses	1,517,028	1,581,000	1,581,000	0.0
Professional Licenses	209,200	185,000	185,000	0.0
Subtotal	\$ 15,592,290	\$ 15,425,378	\$ 15,434,000	0.1
<u>Fine, Forfeits and Penalties</u>				
Recorder's Court Fines	\$ 2,517,741	\$ 2,325,000	\$ 2,325,000	0.0
Recorder's Court NSF Fee	675	1,000	1,000	0.0
Red Light Camera Fines	617,836	500,000	480,000	(4.0)
Execution Fees	533,104	425,000	350,000	(17.6)
Interest on Delinquent Taxes	888,504	525,000	350,000	(33.3)
Subtotal	\$ 4,557,860	\$ 3,776,000	\$ 3,506,000	(7.2)
<u>Grant Revenues</u>				
State Grant/Elderly	\$ 126,352	\$ 75,000	\$ 57,000	(24.0)
State Grant/CRDC	191,095	175,000	178,000	1.7
Leisure Services Grant	0	1,200	0	(100.0)
Cultural Affairs Grants	44,198	25,000	20,000	(20.0)
State Grant - III-B	21,993	22,000	22,000	0.0
Poverty Reduction Initiative	201,842	375,787	368,123	(2.0)
WIA Reimbursement for Savannah Impact	94,484	0	0	0.0
Subtotal	\$ 679,964	\$ 673,987	\$ 645,123	(4.3)

Revenue Source		2011 Actual		2012 Projected		2013 Adopted	% Change 2012-2013
<u>Interest Earned</u>							
General Investments	\$	82,009	\$	96,000	\$	96,000	0.0
Cemetery		10,330		8,400		8,400	0.0
Subtotal	\$	92,339	\$	104,400	\$	104,400	0.0
<u>Other Revenues</u>							
Recorder's Court - County Share	\$	265,000	\$	318,000	\$	318,000	0.0
Miscellaneous Rents		395,728		440,000		420,000	(4.5)
Tower Rental Fees		87,417		102,000		106,000	3.9
Advertising Fees		1,275		1,200		1,200	0.0
Damage Claims Revenue		21,777		2,000		2,000	0.0
Outside Fire Training Fees		125		200		0	(100.0)
Sale of Land and Property		9,562		35,000		10,000	(71.4)
Sale of Fixed Assets		1,025		0		0	0.0
Sale of Surplus Property		45,980		41,000		20,000	(51.2)
Miscellaneous Revenue		352,371		340,000		325,000	(4.4)
E-Payables Rebate		0		0		200,000	100.0
Miscellaneous Accounts Receivable Uncollected Reserve		(80,963)		(50,000)		(50,000)	0.0
Payment in Lieu of Taxes		1,075,584		1,075,000		1,075,000	0.0
CrimeStoppers Reimbursement		110,920		19,600		52,000	165.3
Witness Fees Reimbursement		22,072		12,000		12,000	0.0
Subtotal	\$	2,307,873	\$	2,336,000	\$	2,491,200	6.6
Total Revenues	\$	172,327,742	\$	172,836,855	\$	172,702,520	(0.1)
Draw from GF Reserves for Major Land Acquisition	\$	0	\$	3,100,000	\$	0	(100.0)
TOTAL	\$	172,327,742	\$	175,936,855	\$	172,702,520	(1.8)

EXPENDITURES BY TYPE

In 2013, General Fund expenditures provide the necessary resources to sustain existing programs and services that support the vision of the Council. The largest share, or 50.3%, of General Fund expenditures will fund public safety services; 4.5% will support planning and development, social and cultural services; 11.9% will support leisure and cultural administrative services; 10.5% will support maintenance of public works infrastructure; and 2.4% will support neighborhood and economic development.

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change 2012-2013
Personal Services	\$ 100,849,615	\$ 105,656,258	\$ 107,329,539	1.6
Outside Services	17,594,077	18,550,741	18,161,477	(2.1)
Commodities	7,166,705	7,809,418	8,209,270	5.1
Interfund Services	14,395,009	16,513,764	16,714,885	1.2
Capital Outlay	56,349	166,106	165,216	(0.5)
Debt Service	0	412,466	412,466	0.0
Interfund Transfers	13,773,286	16,813,523	10,779,266	(35.9)
Other Expenses	10,095,261	10,014,579	10,930,401	9.1
TOTAL	\$ 163,930,302	\$ 175,936,855	\$ 172,702,520	(1.8)

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change 2012-2013
General Administration				
Mayor and Aldermen	\$ 537,839	\$ 562,708	\$ 621,716	10.5
Clerk of Council	259,149	275,575	326,344	18.4
City Manager's Office	582,335	749,239	861,401	15.0
Public Information Office	528,279	597,378	569,641	(4.6)
Auditing ¹	0	662,550	700,547	5.7
Finance	1,105,903	1,174,918	1,232,958	4.9
Legal	542,120	651,134	623,215	(4.3)
Subtotal	\$ 3,555,625	\$ 4,673,502	\$ 4,935,822	5.6
Public Facilities, Events and Services				
Public Facilities, Events and Services Bureau Chief	\$ 664,295	\$ 743,744	\$ 779,140	4.8
Cultural Affairs	651,559	732,444	721,386	(1.5)
Youth Services	3,465,425	3,564,209	3,704,688	3.9
Adult Services	1,136,849	1,093,097	1,092,327	(0.1)
Senior Services	1,843,764	1,941,693	1,910,067	(1.6)
Therapeutic Recreation	268,564	239,395	231,278	(3.4)
Film Services	172,080	223,927	241,377	7.8
Buildings and Grounds Maintenance	3,372,038	3,506,318	3,714,638	5.9
Building and Electrical Maintenance	1,429,551	1,516,430	1,647,691	8.7

Department	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Park and Tree	4,525,100	4,602,057	4,804,766	4.4
City Cemeteries	1,684,168	1,655,997	1,709,339	3.2
Subtotal	\$ 19,213,393	\$ 19,819,311	\$ 20,556,697	3.7
Police				
Police Chief	\$ 1,244,575	\$ 1,333,424	\$ 1,514,781	13.6
Patrol and Special Operations Division	31,868,334	34,009,952	33,984,368	(0.1)
Investigations Division	7,632,626	7,744,609	8,027,959	3.7
SARIC (Savannah Area Regional Intelligence Center)	1,263,433	1,319,695	1,424,501	7.9
Traffic Unit	1,819,193	1,912,182	1,957,171	2.4
Marine Patrol	631,938	773,127	822,395	6.4
Mounted Patrol	481,000	521,845	550,344	5.5
Canine Unit	498,158	514,577	538,858	4.7
Animal Control	876,961	970,394	947,459	(2.4)
EMS Administration	84,584	59,600	57,501	(3.5)
Administrative Services Division	2,667,316	2,822,383	2,847,708	0.9
Information Management Counter Narcotics Team (CNT)	1,694,695	1,751,505	1,683,150	(3.9)
Office of Professional Standards (OPS)	2,880,235	3,069,249	3,202,347	4.3
Savannah Impact Program (SIP)	1,973,623	2,072,559	2,130,917	2.8
CrimeStoppers	1,408,015	1,262,349	1,275,974	1.1
Savannah Impact Work Ventures	224,278	233,328	235,703	1.0
COS Drug Squad	263,119	312,196	308,837	(1.1)
Subtotal	\$ 0	\$ 0	\$ 237,603	100.0
Subtotal	\$ 57,512,083	\$ 60,682,974	\$ 61,747,576	1.8
Fire and Emergency Services				
Fire Logistics	\$ 2,932,559	\$ 5,367,790	\$ 5,805,937	8.2
City-Wide Emergency Planning	215,642	146,732	166,056	13.2
Fire Operations	20,597,482	19,792,860	19,235,328	(2.8)
Subtotal	\$ 23,745,683	\$ 25,307,382	\$ 25,207,321	(0.4)
ACM Administrative and Community Services	\$ 408	\$ 613,303	\$ 668,893	9.1
Management Services				
Management Services Bureau Chief	\$ 170,407	\$ 176,916	\$ 258,654	46.2
Research and Budget	564,628	682,433	691,074	1.3

Department	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Human Resources	1,390,198	1,409,686	1,493,172	5.9
Risk Management	702,046	704,390	684,173	(2.9)
Auditing ¹	626,943	0	0	0.0
Purchasing	421,376	605,234	600,422	(0.8)
Revenue	1,377,175	1,491,154	1,517,705	1.8
Recorder's Court of Chatham County	2,149,155	2,263,012	2,286,816	1.1
Research Library and Municipal Archives	151,975	194,898	231,860	19.0
Inventory Management	326,474	348,985	344,556	(1.3)
Mail and Municipal Building Services	679,507	666,894	700,186	5.0
Subtotal	\$ 8,559,884	\$ 8,543,602	\$ 8,808,618	3.1

Community and Economic Development

Community and Economic Development Bureau Chief	\$ 594,942	\$ 130,345	\$ 332,630	155.2
Development Services	3,723,708	3,846,825	4,116,776	7.0
Community Services	395,298	373,242	391,606	4.9
Land Bank Administration	1,660	0	0	0.0
Citizen Office	893,944	1,171,209	1,200,672	2.5
River Street Hospitality Center	123,296	130,101	122,190	(6.1)
311 Call Service Center	246,113	224,709	232,050	3.3
Real Property Services	407,435	489,945	492,013	0.4
Step Up Program	201,842	375,787	368,123	(2.0)
Economic Development ²	725,727	689,393	728,403	5.7
Entrepreneurial Center	290,992	214,578	293,379	36.7
Subtotal	\$ 7,604,957	\$ 7,646,134	\$ 8,277,842	8.3

Public Works and Water Resources

Public Works and Water Resources Bureau Chief ³	\$ 665,213	\$ 590,598	\$ 695,236	17.7
Traffic Engineering	6,290,722	6,441,936	6,515,491	1.1
Stormwater Management	4,769,223	5,457,490	5,828,072	6.8
Streets Maintenance	5,086,179	4,934,182	5,027,351	1.9
Subtotal	\$ 16,811,337	\$ 17,424,206	\$ 18,066,150	3.7

Interdepartmental

Tourism and Promotion

Coastal Heritage Society	\$ 791,202	\$ 738,907	\$ 754,240	2.1
Water Ferry Transportation	13,708	0	6,000	100.0
Mobility Management	1,166,783	1,173,000	1,187,000	1.2
July 4th Fireworks	2,000	7,500	7,500	0.0
Subtotal	\$ 1,973,693	\$ 1,919,407	\$ 1,954,740	1.8

Department	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Planning and Development				
Metropolitan Planning Commission	\$ 1,375,978	\$ 1,295,479	\$ 1,370,479	5.8
Land Bank Authority	160,608	159,057	160,117	0.7
Savannah Development and Renewal Authority	242,266	0	0	0.0
Subtotal	\$ 1,778,852	\$ 1,454,536	\$ 1,530,596	5.2
Human Services				
Social Services				
Contributions	\$ 533,900	\$ 588,900	\$ 697,000	18.4
Youth Futures Authority	336,972	336,972	336,972	0.0
Subtotal	\$ 870,872	\$ 925,872	\$ 1,033,972	11.7
Cultural Services				
Cultural Contributions	\$ 771,786	\$ 989,614	\$ 752,400	(24.0)
City Dues/Memberships				
National League of Cities	\$ 9,674	\$ 9,674	\$ 9,674	0.0
Georgia Municipal Association	38,613	32,613	32,613	0.0
Sister Cities International	880	880	880	0.0
Georgia Chamber of Commerce	4,075	4,538	4,538	0.0
ICMA Center for Performance Measurement	5,550	5,550	5,550	0.0
Chatham Municipal Association	0	0	30	100.0
National Black Caucus	0	0	400	100.0
US Green Building	0	0	500	100.0
ICLEI USA	1,750	1,750	1,750	0.0
Coastal Georgia Regional Development Center	206,585	136,286	68,143	(50.0)
Subtotal	\$ 267,127	\$ 191,291	\$ 124,078	(35.1)
Prisoner Medical Costs	\$ 0	\$ 5,000	\$ 5,000	0.0
Transfer to Other Funds				
Capital Improvement Projects Fund	\$ 5,211,004	\$ 8,460,323	\$ 2,794,477	(67.0)
Transfer to Debt Service	2,149,125	2,144,313	2,149,713	0.3
Sanitation Fund	2,587,919	1,001,858	619,215	(38.2)
Civic Center Fund	894,389	1,145,545	606,746	(47.0)
Public Safety				
Communications Fund	218,157	1,031,405	1,543,403	49.6
Intra-Fund Transfers	316,144	235,371	303,075	28.8

Department	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Hazardous Material Team Fund	277,520	263,999	181,013	(31.4)
Community Development Fund	1,060,804	1,228,606	1,198,159	(2.5)
Tax Allocation District Fund	626,504	1,251,504	1,350,665	7.9
Subtotal	\$ 13,341,567	\$ 16,762,924	\$ 10,746,466	(35.9)
Services from Other Funds				
Services by Civic Center	\$ 135,000	\$ 135,000	\$ 135,000	0.0
Services by Sanitation	5,319,069	7,071,624	7,135,838	0.9
Services by Parking	231,984	342,576	360,421	5.2
Subtotal	\$ 5,686,053	\$ 7,549,200	\$ 7,631,259	1.1
Other Expenses / Contributions				
Retiree Group Medical	\$ 384,525	\$ 384,525	\$ 384,525	0.0
Turnover Adjustment	0	(1,337,561)	(2,222,849)	66.2
Chatham County Jail Services	1,220,543	1,300,000	1,300,000	0.0
Official/Administrative Purchased Services	59,125	93,390	93,264	(0.1)
General Election/Runoff	0	118,066	0	
Professional Purchased Services	(7,557)	100,800	89,300	(11.4)
Technical Purchased Services	1,731	82,688	88,453	7.0
City Contributions	99,771	94,050	38,200	(59.4)
Step-Up Program	210,000	210,000	210,000	0.0
Step-Up Housing Fund	0	150,000	150,000	0.0
The Creative Coast, Inc.	83,000	83,500	83,500	0.0
Eastside Concerned Citizens	15,000	10,000	0	(100.0)
Veteran's Day	0	3,500	3,500	0.0
Savannah Day	12,500	2,500	5,000	100.0
Healthy Savannah Initiative	12,550	20,000	20,000	0.0
Council Retreat	5,344	5,000	5,000	0.0
Other	140,450	108,139	102,538	(5.2)
Subtotal	\$ 2,236,982	\$ 1,428,597	\$ 350,431	(75.5)
Contingency	\$ 0	\$ 0	\$ 304,659	100.0
Interdepartmental Subtotal	\$ 26,926,932	\$ 31,226,441	\$ 24,433,601	(21.8)
Total General Fund	\$ 163,930,302	\$ 175,936,855	\$ 172,702,520	(1.8)

1 Auditing was moved from Management Services to General Administration at the beginning of 2012.

2 Expenses related to Savannah Development Renewal Authority (SDRA), Small Business Assistance Corp (SBAC), and Chatham Savannah Asset Development Corp (CSADC) are included in the Economic Development budget.

3 Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

GENERAL ADMINISTRATION



DEPARTMENTS

MAYOR AND ALDERMEN
CLERK OF COUNCIL
CITY MANAGER'S OFFICE
PUBLIC INFORMATION OFFICE

AUDITING
FINANCE
LEGAL

BUREAU MISSION

The General Administration Bureau works to create a fiscally responsible, accessible and responsive government that maximizes the use of public resources for the services citizens need.

BUREAU TRENDS AND ISSUES

The General Administration Bureau includes the City's core governance services, including Mayor and Aldermen, the Clerk of Council, Legal Services and the City Manager's Office, as well as the City's Finance Department, Auditing Department, and Public Information Office.

Actions taken over the past three years have reduced the size of City Government, ensuring that Savannah weathered the worst of the economic downturn. These pro-active steps, which included a reduction in force, an early retirement program, and reduced expenditures across the board, led to an \$8.4 million surplus at the end of 2011. This money was directed to the City's General Fund fund balance, which acts as a reserve for emergency purposes. It was the largest single-year contribution to the fund balance in Savannah's history, and a sign of fiscal strength for bond rating agencies.

While most of the City's revenue sources are showing signs of steady recovery, there is still a significant amount of uncertainty in the local, state, national and global economies. Because of this, City leadership has taken a conservative approach to budgeting for service programs and capital needs while ensuring that the City fully funds its pension and debt obligations, and continues to properly maintain our infrastructure.

The City remains on the cutting edge of citizen engagement and communications trends. Citizen-driven processes such as Project DeRenne, Waters Avenue Revitalization and our Neighborhood Traffic Calming initiative have set the standard for how citizens can work hand-in-hand with their government to create lasting solutions to long-term problems. The City continues to diversify its communication tools in an effort to reach out to citizens on the platforms they prefer. Our expanded presence on social media – particularly Facebook, Twitter, and YouTube – has allowed citizens to learn about and engage their government in new ways. The City has also redesigned and added increased functionality to our Web site to allow citizens easier access to City services and information.

GENERAL ADMINISTRATION

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	2,643,980	\$	3,551,550	\$	3,862,034	8.7
Outside Services		615,499		735,403		740,640	0.7
Commodities		111,238		135,795		108,470	(20.1)
Interfund Services		181,380		245,242		220,992	(9.9)
Other Expenses		3,528		5,512		3,686	(33.1)
TOTAL	\$	3,555,625	\$	4,673,502	\$	4,935,822	5.6

EXPENDITURES BY DEPARTMENT

<u>Department</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Mayor and Aldermen	\$	537,839	\$	562,708	\$	621,716	10.5
Clerk of Council		259,149		275,575		326,344	18.4
City Manager's Office		582,335		749,239		861,401	15.0
Public Information Office		528,279		597,378		569,641	(4.6)
Auditing ¹		0		662,550		700,547	5.7
Finance		1,105,903		1,174,918		1,232,958	4.9
Legal		542,120		651,134		623,215	(4.3)
TOTAL	\$	3,555,625	\$	4,673,502	\$	4,935,822	5.6

¹ Auditing was moved from Management Services to General Administration at the beginning of 2012.



MAYOR AND ALDERMEN

PRIMARY SERVICES

The Mayor and Aldermen, elected every four years to concurrent terms, set policies and enact ordinances that govern the various City functions and activities.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	380,954	\$	388,559	\$	435,723	12.1
Outside Services		108,914		122,800		131,853	7.4
Commodities		36,758		36,200		37,700	4.1
Interfund Services		11,213		15,149		16,440	8.5
TOTAL	\$	537,839	\$	562,708	\$	621,716	10.5

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Mayor	1.00	--
Alderman	8.00	--
Administrative Assistant	3.00	12
TOTAL	12.00	



CLERK OF COUNCIL



PRIMARY SERVICES

As the official record keeper, the Clerk of Council is responsible for maintaining all official codes, ordinances, records and documents, and serves as supervisor of City elections.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 218,309	\$ 230,208	\$ 282,444	22.7
Outside Services	27,940	29,759	30,440	2.3
Commodities	4,874	4,100	4,300	4.9
Interfund Services	7,851	11,508	9,160	(20.4)
Other Expenses	175	0	0	0.0
TOTAL	\$ 259,149	\$ 275,575	\$ 326,344	18.4

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Clerk of Council	1.00	--
Assistant to Clerk of Council	2.00	16
Administrative Assistant	1.00	12
TOTAL	4.00	



CITY MANAGER'S OFFICE

PRIMARY SERVICES

The City Manager, the City's chief administrative officer, is responsible for daily operations of city government.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 493,997	\$ 648,371	\$ 783,428	20.8
Outside Services	50,485	57,517	56,446	(1.9)
Commodities	20,350	24,138	8,760	(63.7)
Interfund Services	17,313	19,213	12,767	(33.6)
Other Expenses	190	0	0	0.0
TOTAL	\$ 582,335	\$ 749,239	\$ 861,401	15.0

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
City Manager	1.00	--
Deputy Assistant to the City Manager	1.00	--
Director of Council & Legislative Affairs	1.00	25
International Affairs Administrator	1.00	23
Management Services Coordinator	1.00	22
Executive Assistant to the City Manager	1.00	16
Senior Administrative Assistant	1.00	14
TOTAL	7.00	



PUBLIC INFORMATION OFFICE

PRIMARY SERVICES

The Public Information Office is the lead marketing and external communications arm of the City of Savannah. The department coordinates public information campaigns across all bureaus, working with departments to determine the best strategies to communicate to citizens how the City is working for them. Public Information does this using printed materials, such as brochures, newsletters, and direct mailing pieces; news releases; the Citizen's Report; the City's website, www.savannahga.gov; Government Channel 8; social media outlets including Facebook and Twitter; events such as news conferences, ground breakings, ribbon cuttings, open houses, public meetings and celebrations; and media and community relations.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To provide timely and accurate information to the citizens and media through news releases
- To prepare open records and media requests in a timely manner
- To assist City departments with media campaigns and event coordination
- To produce high quality informative web based video programs

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
- News releases issued	223	210	230	230
- SGTV programs produced	223	216	250	250
- Open record requests processed	62	62	62	62
- Media requests processed	---	---	1,092	1,100
- Web based video programs	---	---	30	30
- City events	45	0	50	50
Efficiency Measures				
- Staff hours to complete monthly City Span program	160	160	175	175
- Average cost to produce a City event	\$500	\$420	\$500	\$500
- Average number of days to fulfill open records request	3	3	3	3

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
- Staff hours to complete media requests	---	---	50	50
- Number of viewers for web based video programs	---	---	3,500	3,500
Effectiveness Measures				
- Number of followers on Facebook	1,500	---	4,000	4,000
- Number of followers on Twitter	---	---	1,500	1,500

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 431,780	\$ 441,272	\$ 446,095	1.1
Outside Services	65,994	122,296	94,103	(23.1)
Commodities	5,217	7,153	6,460	(9.7)
Interfund Services	22,125	23,494	19,297	(17.9)
Other Expenses	3,163	3,163	3,686	16.5
TOTAL	\$ 528,279	\$ 597,378	\$ 569,641	(4.6)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Public Information Director	1.00	25
Public Information Administrator	1.00	23
Cable Access Coordinator	1.00	19
Event Planner	1.00	18
Citizen Engagement Coordinator	1.00	17
Video Producer	1.00	15
TOTAL	6.00	



AUDITING

PRIMARY SERVICES

Auditing assists departmental managers in being effective and efficient in the performance of their responsibilities and ensures accountability for the appropriate expenditure of taxpayer dollars. Auditing provides these services through project selection and its active role within the City organization. The department will continue to assess the internal control systems, efficiency, and effectiveness of City operations by conducting audits and reviews which range in complexity from management advisory briefings to complex systems reviews.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To develop and follow a plan of audit engagements based on identified risks and management priorities
- To recommend procedures and controls that improve operational efficiencies

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Compliance audits completed	2	3	3	3
– Operational reviews completed	5	3	3	3
Efficiency Measures				
– Percent of project hours to total available hours	59.0%	65.0%	62.0%	65.0%
– Percent of scheduled projects completed within three months	82.0%	90.0%	84.0%	90.0%
– Percent of audit projects completed within hourly budget	73.0%	80.0%	76.0%	80.0%
Effectiveness Measures				
– Special projects completed per management's request	100.0%	100.0%	100.0%	100.0%
– Post audit survey results (1-5 rating)	---	3.5	3.5	3.5

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	575,567	\$	589,384	\$	627,246	6.4
Outside Services		20,699		48,359		50,168	3.7
Commodities		10,781		4,500		4,500	0.0
Interfund Services		19,896		20,307		18,633	(8.2)
TOTAL	\$	626,943	\$	662,550	\$	700,547	5.7

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Auditing Director	1.00	25
Principal Internal Auditor	2.00	20
Internal Auditor	4.00	17
TOTAL	7	



PRIMARY SERVICES

The Finance Department, under the supervision of the Chief Financial Officer, provides financial expertise and support to City management and to operating departments of the City. The department prepares monthly interim financial reports, as well as the annual audited Comprehensive Annual Financial Report (CAFR). Finance also disburses City funds through its payroll and accounts payable functions, issues checks to City pensioners, and oversees all of the City's investing and borrowing activities.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To prepare the City's Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting principles and thereby obtain an unqualified opinion on the financial statements from the City's independent auditor
- To provide interim financial information on a monthly basis to internal users within seven business days of month end
- To require each staff member to attend at least one training course or professional seminar during the year
- To pay all vendor invoices within 30 days of receipt
- To maintain the average daily un-invested cash balance at no more than 0.05% of the total portfolio book value
- To maintain a General Fund balance of 16.67% of annual General Fund expenditures
- To prepare weekly and biweekly payrolls meeting all time-sensitive deadlines
- To prepare twelve monthly pension disbursements meeting all time-sensitive deadlines

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Employee paychecks prepared	87,767	95,000	88,000	88,000
– Pensioner benefit checks prepared	15,253	15,000	16,000	16,000
– Vendor checks prepared	34,946	35,000	35,000	35,000
Efficiency Measures				
– Cost per paycheck prepared	\$2.67	\$2.56	\$2.85	\$2.85

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Cost per benefit check prepared	\$3.96	\$4.18	\$4.05	\$4.05
– Cost per vendor check prepared	\$8.97	\$9.60	\$9.60	\$9.60
Effectiveness Measures				
– Percent of invoices paid within 30 days	100.0%	100.0%	100.0%	100.0%
– Percent of idle cash invested	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 807,181	\$ 844,670	\$ 898,193	6.3
Outside Services	138,884	141,924	147,195	3.7
Commodities	41,798	35,000	45,100	28.9
Interfund Services	118,040	150,975	142,470	(5.6)
Other Expenses	0	2,349	0	(100.0)
TOTAL	\$ 1,105,903	\$ 1,174,918	\$ 1,232,958	4.9

POSITIONS¹

Class Title	2013 FTE	Grade
Chief Financial Officer	1.00	--
Finance Director	1.00	26
Payroll Coordinator	1.00	21
Senior Accountant	1.00	19
Accountant	4.00	17
Senior Administrative Assistant	1.00	14
Senior Accounting Clerk	5.00	11
TOTAL	14.00	

¹ An additional Accountant position was created through adoption of the budget.



PRIMARY SERVICES

The City Attorney is appointed by the Mayor and Aldermen and serves as the legal advisor, counselor and advocate of the City. In addition, the City Attorney gives legal opinions, attends council and other city meetings, and represents the City in any courts of law or equity.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 311,759	\$ 409,086	\$ 388,905	(4.9)
Outside Services	223,282	212,748	230,435	8.3
Commodities	2,241	24,704	1,650	(93.3)
Interfund Services	4,838	4,596	2,225	(51.6)
TOTAL	\$ 542,120	\$ 651,134	\$ 623,215	(4.3)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
City Attorney	1.00	--
Associate City Attorney	1.00	25
Paralegal	1.00	17
TOTAL	3.00	

PUBLIC FACILITIES, EVENTS AND SERVICES

DEPARTMENTS

BUREAU CHIEF'S OFFICE	PARK AND TREE
CULTURAL AFFAIRS	CITY CEMETERIES
YOUTH SERVICES	CIVIC CENTER OPERATIONS (SEE CIVIC CENTER FUND)
ATHLETIC SERVICES	CIVIC CENTER CONCESSIONS (SEE CIVIC CENTER FUND)
SENIOR SERVICES	GOLF COURSE (SEE GOLF COURSE FUND UNDER OTHER FUNDS)
THERAPEUTIC RECREATION	
FILM SERVICES	
BUILDINGS AND GROUNDS MAINTENANCE	
BUILDING AND ELECTRICAL MAINTENANCE	

BUREAU MISSION

To develop and provide affordable, convenient opportunities for cultural, recreational and entertainment activities that enrich the quality of life for residents of Savannah and the coastal community, and to effectively and responsibly manage capital resources in a manner that encourages participation in safe leisurely activities that enhance neighborhood development.

BUREAU TRENDS AND ISSUES

The Public Facilities, Events, and Services Bureau provides residents of Savannah and the entire coastal community with affordable access to quality recreational programs, performing arts projects, and well-maintained parks, buildings and open space areas.

While each department in the Bureau is diverse in its mission and operations, the accomplishments of their varied work programs ensures the success of the bureau-wide mission.

The Bureau has been active in recent years increasing the number of recreational opportunities offered to residents, including the Fort at Forsyth Park, Ellis Square, the Bacon Park Tennis Complex, major renovations to Grayson Stadium, and a new clubhouse at the Bacon Park Golf Course.

Issues Public Facilities, Events, and Services will address in 2013 include:

- Evaluating service delivery levels to unincorporated areas and non-City residents (Parks and Recreation Services);
- Completing the Parks and Recreation National Certification accreditation process (Parks and Recreation Services);

PUBLIC FACILITIES, EVENTS AND SERVICES

- Evaluating pending environmental challenges in maintaining parks and squares while considering alternative resources to keep the landfills low (Park and Tree);
- Maintaining aging public buildings while adhering to environmental concerns and regulatory compliance issues (Buildings and Grounds);
- Maintaining an aging building while awaiting funds for a new arena (Civic Center);
- Measuring the economic and tourism impact of providing free festivals and cultural activities to nonresidents (Cultural Affairs)

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 13,072,503	\$ 13,487,990	\$ 13,840,119	2.6
Outside Services	2,878,537	2,966,683	3,030,581	2.2
Commodities	1,282,222	1,408,938	1,594,222	13.2
Interfund Services	1,496,229	1,459,327	1,559,441	6.9
Other Expenses	483,902	496,373	532,334	7.2
TOTAL	\$ 19,213,393	\$ 19,819,311	\$ 20,556,697	3.7

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Bureau Chief's Office ¹	\$ 664,295	\$ 743,744	\$ 779,140	4.8
Cultural Affairs	651,559	732,444	721,386	(1.5)
Youth Services	3,465,425	3,564,209	3,704,688	3.9
Athletic Services	1,136,849	1,093,097	1,092,327	(0.1)
Senior Services	1,843,764	1,941,693	1,910,067	(1.6)
Therapeutic Recreation	268,564	239,395	231,278	(3.4)
Film Services	172,080	223,927	241,377	7.8
Buildings and Grounds Maintenance	3,372,038	3,506,318	3,714,638	5.9
Building and Electrical Maintenance	1,429,551	1,516,430	1,647,691	8.7
Park and Tree	4,525,100	4,602,057	4,804,766	4.4
City Cemeteries	1,684,168	1,655,997	1,709,339	3.2
TOTAL	\$ 19,213,393	\$ 19,819,311	\$ 20,556,697	3.7

¹ Public Facilities, Events, and Services Bureau Chief includes expenditures from Coffee Bluff Marina in 2011 and 2012.



PUBLIC FACILITIES, EVENTS, AND SERVICES

BUREAU CHIEF

PRIMARY SERVICES

Public Facilities, Events, and Services Bureau Chief administratively assists all the departments within the bureau by formulating policies and goals that effectively meet the recreational and cultural needs of the citizens.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

Objective:

- To manage resources while enforcing park codes and maintaining safe and secure parks / playgrounds

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Parks and facilities inspected	26	26	26	26
– Citizen-based meetings conducted	6	6	6	6
Efficiency Measures				
– Cost per park and facility inspection	\$2,500	\$2,500	\$2,500	\$2,500
– Percent of citizen concerns addressed within 3 business days	80.0%	80.0%	80.0%	80.0%
Effectiveness Measures				
– Percent of inspections with a good or excellent rating	90.0%	90.0%	90.0%	90.0%
– Percent of citizens satisfied with services	90.0%	90.0%	85.0%	90.0%

EXPENDITURES BY TYPE¹

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 615,322	\$ 698,414	\$ 737,022	5.5
Outside Services	16,705	12,682	13,179	3.9
Commodities	13,090	13,268	8,768	(33.9)
Interfund Services	15,392	15,594	15,759	1.1
Other Expenses	3,786	3,786	4,412	16.5
TOTAL	\$ 664,295	\$ 743,744	\$ 779,140	4.8

1 Public Facilities, Events, and Services Bureau Chief includes expenditures from Coffee Bluff Marina in 2011 and 2012.

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Public Facilities, Events and Services Bureau Chief	1.00	--
Special Projects Director	1.00	25
Management Projects Coordinator	1.00	21
Management Analyst, Principal	1.00	20
Assistant to the Public Facilities, Events and Services Bureau Chief	1.00	20
Program Coordinator	1.00	18
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
TOTAL	8.00	



CULTURAL AFFAIRS



PRIMARY SERVICES

The Department of Cultural Affairs provides visual and performing arts programming which reaches all sectors of the community. Cultural Affairs offers Savannah's residents and visitors the opportunity to enjoy a rich and varied cultural life through the arts. It accomplishes this responsibility by directly administering the scope of services purchased from Savannah's cultural agencies, producing and presenting classes, workshops, festivals, youth programs, exhibitions, and performances; providing technical assistance to cultural organizations; and marketing Savannah's rich cultural offerings. Funding priorities and contracts for services are structured to ensure that the enforcement of objectives is specific and that outcomes are tracked throughout the year.

Cultural Affairs directs and manages the scope of nearly six hundred art, cultural and heritage services purchased from eligible 501(c)(3) organizations within the city limits. The funding categories include: Education & Access (free admission art education programming), Cultural Tourism (programming aimed at attracting tourists to Savannah), and Festivals (free admission, heritage-based events). The Cultural Affairs Commission, with the assistance of staff, reviews proposals, develops contractual agreements, provides oversight of funds, and monitors and reports the performance outcome of funded agencies.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

Objectives:

- To provide quality visual and performing arts services that are accessible and designed to reach all sectors of Savannah
- To create contracts for arts services while directing the policies, programmatic guidelines, and delivery methods for a comprehensive community-wide cultural initiative for cultural and heritage arts that are consistent with City Council priorities

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of fee-based services provided	55	57	53	53
– Number of non fee-based services provided	15	15	15	15
– Number of youth service agency collaborations	14	14	14	14
– Services purchased and managed	917	976	980	1,276
– Marketing campaigns	40	40	40	40

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Efficiency Measures				
– Percent of fee-based services where revenues equal or exceed program cost	80.0%	80.0%	80.0%	80.0%
– Percent of non fee-based services that do not exceed \$8.00 in per-participant cost	100.0%	100.0%	100.0%	100.0%
– Percent of collaborations with repeat programming	80.0%	80.0%	80.0%	80.0%
– Percent of agency reports submitted on time	100.0%	100.0%	100.0%	100.0%
– Ratio of marketing expenses to participants	\$1:10	\$1:10	\$1:10	\$1:10
Effectiveness Measures				
– Percent of fee-based services receiving an excellent rating	90.0%	90.0%	90.0%	90.0%
– Percent of non fee-based services receiving an excellent rating	90.0%	90.0%	90.0%	90.0%
– Percent of agency collaborations receiving an excellent rating	90.0%	90.0%	90.0%	90.0%
– Percent of customer satisfaction with cultural programs	90.0%	90.0%	90.0%	90.0%
– Percent increase of attendance of cultural programs	10.0%	10.0%	8.0%	8.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 407,151	\$ 439,115	\$ 468,394	6.7
Outside Services	188,764	232,091	193,411	(16.7)
Commodities	29,871	36,253	38,073	5.0
Interfund Services	20,928	20,140	15,862	(21.2)
Other Expenses	4,845	4,845	5,646	16.5
TOTAL	\$ 651,559	\$ 732,444	\$ 721,386	(1.5)

POSITIONS

Class Title	2013 FTE	Grade
Cultural Affairs Director	1.00	25
Cultural Services Contract Coordinator	1.00	18
Arts Program Coordinator	1.00	18
Marketing Coordinator	1.00	17
Visual Arts Coordinator	1.00	16
Administrative Assistant	1.00	12
Arts Program Specialist	1.00	12
Visual Arts Specialist	1.00	12
TOTAL	8.00	



YOUTH SERVICES



PRIMARY SERVICES

Youth Services offers programs and services for youth to meet needs and provide positive experiences in a safe environment. It is accomplished by administering the operation of centers, after-school programs, supervised playgrounds, and swimming pools. Programs offer fitness, tutorial, homework assistance, team sports, summer camps, nutrition, and cultural enrichment.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objective:

- To increase registration by 10.0% in 2013
- To increase daily attendance by 10.0% in 2013
- To increase participation at centers by 10.0% in 2013
- To increase participation in team sports by 10.0% in 2013
- To increase attendance at supervised playgrounds by 10.0% in 2013

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
- Registered participants	13,590	13,024	13,024	14,326
- Daily attendance	2,141	2,388	2,328	2,561
- Participants attending centers	6,113	6,200	6,200	6,820
- Participants attending team sports	1,200	1,200	1,200	1,320
- Attendance at supervised playgrounds	4,641	5,000	5,000	5,500
Efficiency Measures				
- Average percent of annually registered participants participating daily	15.8%	18.3%	17.9%	17.9%
Effectiveness Measures				
- Customer satisfaction with overall programs	90.0%	90.0%	90.0%	90.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Customer satisfaction with quality of recreation opportunities	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 2,692,329	\$ 2,748,215	\$ 2,837,557	3.3
Outside Services	489,438	474,473	500,679	5.5
Commodities	82,180	88,358	99,451	12.6
Interfund Services	181,190	225,699	249,037	10.3
Other Expenses	20,288	27,464	17,964	(34.6)
TOTAL	\$ 3,465,425	\$ 3,564,209	\$ 3,704,688	3.9

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Recreation Services Director	1.00	25
Program Coordinator	4.00	18
Computer Services Special	1.00	16
Recreation Services Supervisor	0.75	16
Recreation Services Center Supervisor	12.16	14
Swimming Pool Manager	1.00	13
Administrative Assistant	1.00	12
Tutor	1.89	12
Administrative Secretary	0.76	10
Recreation Services Leader	23.96	10
Administrative Clerk	0.50	9
Driver	1.00	9
Senior Lifeguard	2.85	9
Lifeguard	6.99	7
TOTAL	58.86	



ATHLETIC SERVICES

PRIMARY SERVICES

Athletic Services responsibilities include youth and adult league play in baseball, basketball, cheerleading, football, softball, and tennis. Athletic facilities are also permitted for tournaments and games. Athletic Services operates after-school and summer camp activities for youth at the Blackshear Complex. In addition, cheerleading camps operate during the summer.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

Objective:

- To increase youth participation in athletic league play by 10.0% in 2013
- To increase adult participation in athletic league play by 10.0% in 2013
- To offer opportunities for residents, organizations, volunteers, and businesses to build social bonds by being involved at ball fields, gymnasiums, and tennis courts in positive, safe, and supervised activities

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of youth sports teams registered	208	205	205	205
– Number of youth participants registered	3,973	4,427	4,427	4,870
– Number of adult sports teams registered	72	65	65	65
– Number of adult participants	1,242	1,250	1,250	1,375
– Number of tennis participants	706	900	900	900
Efficiency Measures				
– Cost per youth sports team	\$3,000	\$3,000	\$3,000	\$3,000
– Cost per youth participant	\$127	\$127	\$127	\$127
– Cost per adult sports team	\$3,850	\$3,850	\$3,850	\$3,850
– Cost per adult participant	\$150	\$150	\$150	\$150
– Cost per tennis participant	\$75	\$75	\$75	\$75
Effectiveness Measures				
– Percent of customers satisfied with services	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 656,436	\$ 628,396	\$ 645,812	2.8
Outside Services	294,031	330,472	289,570	(12.4)
Commodities	87,699	87,748	90,169	2.8
Interfund Services	91,295	30,229	49,973	65.3
Other Expenses	7,388	16,252	16,803	3.4
TOTAL	\$ 1,136,849	\$ 1,093,097	\$ 1,092,327	(0.1)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Athletics Administrator	1.00	23
Program Coordinator	1.00	18
Recreation Services Center Supervisor	1.00	14
Maintenance Crew Chief	1.00	14
Administrative Assistant	1.00	12
Recreation Services Leader	4.75	10
Maintenance Worker	1.00	8
Clubhouse Attendant	1.63	6
Maintenance Assistant	0.50	5
TOTAL	12.88	



SENIOR SERVICES

PRIMARY SERVICES

Senior Services offers Adult Day Care and Golden Age Centers for Senior Citizens. Programs operate daily, Monday through Friday. Senior needs are met by participating in fitness, leisure activities, congregate lunch meals, and transportation.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

Objective:

- To increase Golden Age registered participants by 10.0% in 2013
- To increase daily attendance at Golden Age Centers by 10.0% in 2013
- To maintain Adult Day Care registered participants in 2013
- To maintain Adult Day Care daily attendance in 2013

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Golden Age participants	930	975	975	1,073
– Golden Age daily attendance	465	638	555	702
– Adult Day Care participants	57	55	55	55
– Adult Day Care daily attendance	40	38	40	40
Efficiency Measures				
– Percent registered Golden Age participants participating daily	50.0%	65.4%	56.9%	64.7%
– Percent registered Adult Day Care participants participating daily	70.2%	69.1%	72.7%	72.7%
Effectiveness Measures				
– Customer satisfaction	90.0%	90.0%	90.0%	90.0%
– Program compliance	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 1,130,242	\$ 1,251,318	\$ 1,244,267	(0.6)
Outside Services	559,991	524,309	532,962	1.7
Commodities	29,776	50,454	52,164	3.4
Interfund Services	114,312	109,097	68,114	(37.6)
Other Expenses	9,443	6,515	12,560	92.8
TOTAL	\$ 1,843,764	\$ 1,941,693	\$ 1,910,067	(1.6)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Program Coordinator	2.00	18
Recreation Services Center Supervisor	7.00	14
Administrative Assistant	1.00	12
Administrative Secretary	0.50	10
Recreation Services Leader	14.51	10
Administrative Clerk	0.50	9
Driver	1.25	9
TOTAL	26.76	



THERAPEUTIC RECREATION



PRIMARY SERVICES

Therapeutic Recreation offers services for challenged youth and adults. After-School and After-Work Programs meet the needs of participants. Special Olympic skills and team sport participation are offered for adults. Summer Camps are offered for youth and adults with diverse challenges.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objective:

- To increase registered participants by 10.0% in 2013 for challenged individuals to stay active in the community

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Registered participants	300	330	300	330
– Camp sessions	4	4	4	4
Efficiency Measures				
– Percent capacity for activities	90.0%	90.0%	100.0%	100.0%
– Percent capacity for camps	95.0%	95.0%	95.0%	95.0%
Effectiveness Measures				
– Customer satisfaction	90.0%	90.0%	90.0%	90.0%
– Satisfaction with Special Olympics sports	95.0%	95.0%	95.0%	95.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	250,540	\$	213,625	\$	213,014	(0.3)
Outside Services		13,810		18,388		11,535	(37.3)
Commodities		4,214		5,086		5,200	2.2
Interfund Services		0		2,296		1,529	(33.4)
TOTAL	\$	268,564	\$	239,395	\$	231,278	(3.4)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Program Coordinator	1.00	18
Therapeutic Specialist	1.20	12
Recreation Services Leader	2.00	10
TOTAL	4.20	



FILM SERVICES



PRIMARY SERVICES

The mission of the Film Services Office is to foster the growth of a sustainable media industry in Savannah. The primary service of the Film Office is to coordinate, permit and monitor projects that are filmed in our area. Focus includes public safety, liability and insurance, quality of life, coordination with other events, coordination with other entities, and client experience. We also work to increase investment and exposure through the promotion of the area to film, television and photography producers through marketing and project recruitment efforts. We also nurture the growth and development of local film makers, production and service companies.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objectives:

- To continue to maintain the number of citizen complaints at less than 1 for every \$1 million spent
- To increase the positive impacts of media production in our area

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Permits issued	177	170	170	170
Efficiency Measures				
– Citizen complaints	6	Less than 12	Less than 12	Less than 12
Effectiveness Measures				
– Economic impact (in millions)	\$17.4	\$12.6	\$12.6	\$12.6

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	122,842	146,214	\$ 149,545	2.3
Outside Services	43,240	48,934	65,133	33.1
Commodities	5,038	16,034	14,450	(9.9)
Interfund Services	0	12,745	12,249	(3.9)
Other Expenses	960	0	0	0.0
 TOTAL	 \$ 172,080	 \$ 223,927	 \$ 241,377	 7.8

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Film Services Director	1.00	25
Location Specialist	1.00	16
 TOTAL	 2.00	



BUILDINGS AND GROUNDS MAINTENANCE

PRIMARY SERVICES

Buildings and Grounds Maintenance is responsible for maintaining City-owned and leased athletic fields, swimming pools, and buildings.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

Objectives:

- To prepare athletic fields prior to scheduled activities
- To maintain athletic fields by mowing daily
- To perform daily building cleanings
- To maintain parks by daily cleaning and mowing

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of athletic field preparations	2,472	2,500	2,500	2,500
– Number of athletic field mowings	956	1,000	1,000	1,000
– Number of building cleanings	6,834	6,800	6,800	7,060
– Number of park cleanings	9,260	9,600	9,600	9,600
– Number of park mowings	1,944	2,000	2,000	2,050
Efficiency Measures				
– Cost per athletic field preparation	\$160	\$160	\$160	\$160
– Cost per athletic field mowing	\$410	\$425	\$425	\$425
– Cost per building cleaning	\$110	\$110	\$110	\$110
– Cost per park cleaning	\$48	\$50	\$50	\$50
– Cost per park mowing	\$122	\$125	\$125	\$125
Effectiveness Measures				
– Percent of athletic fields prepared prior to scheduled activities	99.0%	90.0%	90.0%	90.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent of athletic fields mowed daily	96.0%	90.0%	90.0%	90.0%
– Percent of buildings cleaned daily	100.0%	90.0%	90.0%	90.0%
– Percent of park cleanings completed daily	96.0%	90.0%	90.0%	90.0%
– Percent of park mowings completed daily	97.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,819,931	\$ 1,949,744	\$ 1,987,132	1.9
Outside Services	739,342	719,289	767,899	6.8
Commodities	446,255	482,476	537,784	11.5
Interfund Services	261,329	249,877	312,238	25.0
Other Expenses	105,181	104,932	109,585	4.4
TOTAL	\$ 3,372,038	\$ 3,506,318	\$ 3,714,638	5.9

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Building and Grounds Maintenance		
Administrator	1.00	23
Maintenance Superintendent	1.00	20
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	5.00	14
Grounds Equipment Maintenance Specialist	1.00	14
Administrative Assistant	1.00	12
Landscape Specialist	1.00	11
Medium Equipment Operator	6.00	11
Senior Maintenance Worker	5.00	9
Maintenance Worker	18.00	8
Building Service Worker	2.00	6
TOTAL	42.00	



BUILDING AND ELECTRICAL MAINTENANCE

PRIMARY SERVICES

Building and Electrical Maintenance is responsible for the maintenance of HVAC, plumbing, Direct Digital Control System, and electrical and structural systems of buildings owned and leased by the City of Savannah.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To respond to maintenance calls through the 311 system in compliance with the priorities and response time mandated by the City

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– 311 calls for electrical	710	800	768	800
– 311 calls for carpentry	856	950	1,014	1,100
– 311 calls for HVAC/Direct Digital Control (DDC)	1,089	1,000	1,100	1,200
– HVAC preventive maintenance (PMs)	4,120	4,120	4,250	4,250
– 311 calls for plumbing, painting and roofing	426	426	681	700
Efficiency Measures				
– Average cost per electrical repair	\$450	\$450	\$450	\$350
– Average cost per HVAC/DDC repair	\$580	\$552	\$552	\$400
– Average cost per carpentry repair	\$308	\$250	\$250	\$250
– Average cost per plumbing, painting and roofing repair	---	\$150	\$150	\$135
– Average cost per HVAC PM	\$94	\$94	\$94	\$94
Effectiveness Measures				
– 311 requests addressed within 3 days	98.0%	98.0%	98.0%	98.0%
– After hour emergency repairs addressed within two hours	99.0%	99.0%	99.0%	99.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 1,046,214	\$ 1,066,352	\$ 1,082,385	1.5
Outside Services	117,560	156,375	206,572	32.1
Commodities	160,551	189,866	235,204	23.9
Interfund Services	70,142	69,762	78,835	13.0
Other Expenses	35,084	34,075	44,695	31.2
TOTAL	\$ 1,429,551	\$ 1,516,430	\$ 1,647,691	8.7

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Building/Electrical Maintenance Administrator	1.00	23
Building/Electrical Maintenance Supervisor	4.00	17
Building Maintenance Technician	9.00	14
Electrician	2.00	14
Administrative Assistant	1.00	12
Painter	1.00	11
TOTAL	18.00	



PARK AND TREE

PRIMARY SERVICES

Park and Tree provides landscape maintenance services for the historic squares, the riverfront, neighborhood parks, medians and entranceways, and provides conservation of public monuments. Urban Forestry services include hazardous tree removal, preventive maintenance pruning, service request pruning, new tree planting, and administration of the Landscape and Tree Ordinance.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To plant more trees than are removed each decade
- To effectively maintain historic district parks, neighborhood parks, medians and entranceways
- To complete site plan reviews within ten business days to ensure ordinance compliance

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
- Number of trees serviced	8,794	6,801	6,800	6,725
- Number of park acres maintained	105.7	198.6	198.6	198.6
- Number of project compliance reviews	450	438	400	400
Efficiency Measures				
- Cost per tree serviced	---	\$253	\$253	\$262
- Cost per acre maintained	---	\$11,021	\$11,021	\$11,274
Effectiveness Measures				
- Percent ratio of trees planted per trees removed	---	56.0%	63.0%	58.0%
- Percentage of service requests completed within standard	---	80.0%	80.0%	80.0%
- Percent of site plan reviews completed within standard	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 3,117,699	\$ 3,186,176	\$ 3,281,218	3.0
Outside Services	253,569	267,244	256,782	(3.9)
Commodities	352,883	360,766	435,275	20.7
Interfund Services	560,011	550,527	593,067	7.7
Other Expenses	240,938	237,344	238,424	0.5
TOTAL	\$ 4,525,100	\$ 4,602,057	\$ 4,804,766	4.4

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Park and Tree Director	1.00	25
Park and Tree Administrator	2.00	23
Landscape Architect	1.00	23
Maintenance Supervisor	5.00	17
Maintenance Crew Chief	6.00	14
Administrative Assistant	1.00	12
Senior Tree Maintenance Worker	9.00	12
Maintenance Specialist	3.00	11
Tree Maintenance Worker	8.00	11
Landscape Specialist	1.00	11
Senior Maintenance Worker	14.00	9
Maintenance Worker	5.00	8
TOTAL	56.00	



CITY CEMETERIES



PRIMARY SERVICES

City Cemeteries provide interment sites and interment services in Bonaventure, Greenwich, Laurel Grove (North and South) and Colonial Park Cemeteries; grounds maintenance of the cemeteries; conservation of abandoned cemetery lots; and oversight of cemetery tours, events and activities.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

Objectives:

- To increase cemetery lot sales (including niche sales) from 178 to 180 lots
- To improve the satisfaction rating for interment services from 4.6 to 4.7 on a scale of 1 to 5 where 1.0 is very unsatisfied, 5.0 is very satisfied
- To improve the aesthetic rating in each cemetery from 1.5 to 1.4 on a scale of 1 to 4, where 1.0 is well-groomed, 2.0 is a general appearance of care, 3.0 is slightly irregular, and 4.0 is a ragged appearance
- To maintain the cemetery structure condition index on abandoned cemetery lots at 60.5 on a scale of 1 to 100, where 1 to 25 indicates a severely dilapidated and/or hazardous condition, 26 to 50 indicates somewhat dilapidated, 51 to 75 indicates some repairs needed, and 76 to 100 indicates a stable condition

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of lots available for sale	942	762	1,212	1,042
– Number of interment services	464	460	487	460
– Number of lots maintained	19,823	19,823	19,823	19,823
– Number of lots conserved	40	40	40	40
Efficiency Measures				
– Revenue per lot/niche sale	\$0.15	\$0.16	\$0.13	\$0.12
– Revenue per interment service	\$0.91	\$1.10	\$0.92	\$0.96
– Cost per lot maintained	\$59	\$59	\$60	\$60
– Cost per lot conserved	\$5,351	\$7,866	\$4,210	\$4,210
Effectiveness Measures				
– Number of lots/niches sold	177	180	178	180
– Customer satisfaction ratings for interment services	4.6	4.7	4.6	4.7
– Appearance ratings	1.5	1.4	1.5	1.4
– Structure condition index	60.3	60.5	60.5	60.5

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,213,797	\$ 1,160,421	\$ 1,193,773	2.9
Outside Services	162,087	182,426	192,859	5.7
Commodities	70,665	78,629	77,684	(1.2)
Interfund Services	181,630	173,361	162,778	(6.1)
Other Expenses	55,989	61,160	82,245	34.5
TOTAL	\$ 1,684,168	\$ 1,655,997	\$ 1,709,339	3.2

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Cemetery Administrator	1.00	23
Cemetery Conservation Coordinator	1.00	19
Cemetery Services Coordinator	2.00	19
Cemetery Event Coordinator	1.00	17
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	3.00	14
Cemetery Conservation Technician	1.00	14
Landscape Specialist	1.00	11
Medium Equipment Operator	3.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	4.00	9
Maintenance Worker	4.00	8
Maintenance Assistant	0.63	5
TOTAL	23.63	

POLICE



DEPARTMENTS

POLICE CHIEF
PATROL AND SPECIAL OPERATIONS DIVISION
INVESTIGATIONS DIVISION
SARIC (SAVANNAH AREA REGIONAL
INTELLIGENCE CENTER)
TRAFFIC UNIT
MARINE PATROL
MOUNTED PATROL
CANINE UNIT
ANIMAL CONTROL
EMERGENCY MEDICAL SERVICE (EMS)
ADMINISTRATION

ADMINISTRATIVE SERVICES DIVISION
INFORMATION MANAGEMENT DIVISION
COUNTER NARCOTICS TEAM (CNT)
OFFICE OF PROFESSIONAL STANDARDS (OPS)
SAVANNAH IMPACT PROGRAM (SIP)
CRIMESTOPPERS
SAVANNAH IMPACT WORK VENTURES
CITY OF SAVANNAH (COS) DRUG SQUAD
COMMUNICATIONS CENTER
(SEE PUBLIC SAFETY COMMUNICATIONS FUND)

BUREAU MISSION

The mission of the Savannah-Chatham Metropolitan Police Department (SCMPD) is to provide quality services in partnership with our community which promote safe and secure neighborhoods.

BUREAU TRENDS AND ISSUES

The Savannah-Chatham Metropolitan Police Department works to provide a framework for effective crime prevention and reduction initiatives. The department's operations include the Office of the Police Chief; Patrol and Special Operations; Investigations Division; Traffic Unit; Savannah Area Regional Intelligence Center (SARIC); Marine Patrol; Mounted Patrol; K-9 (Canine) Unit; Animal Control; Emergency Medical Services (EMS) Administration; Administrative Services; Information Management; Public Safety Communications; Counter Narcotic Team (CNT); Office of Professional Standards; Savannah Impact and Work Ventures, a recidivism reduction program; and CrimeStoppers, an anonymous criminal activity informant program; and the new City of Savannah (COS) Drug Squad to be formed in 2013.

Recent 2012 crime trends through October show a 12% decrease in total Part I crime, due primarily to a 13% decrease in property crimes. The number of violent crimes is almost even with the previous year – 718 in 2012 as compared to 716 at the same time in 2011.

The large decrease in property crimes is led by a substantial decrease in the number of thefts from yards (-413), which includes significant reduction in two subcategories. The theft of AC units and other sources of copper and scrap metal, which had plagued the jurisdiction in 2011, has been reduced in 2012. Also experiencing a reduction is the number of bicycle thefts which has decreased by 29% in 2012. Significant reductions are also occurring in other categories, to include thefts from buildings (-195), burglaries (-140), shoplifting (-100), auto thefts (-58), and thefts from vehicles (-55). In short, a huge reduction in property crime has occurred across the board.

Trends in violent crimes are a mixed bag. Through late October, the number of homicides is lower than 2011, down from 22 to 18. While the number of aggravated assault shootings is down (-9), the number of aggravated assaults with other miscellaneous weapons has increased (+20). And while street robberies are down (-39), the big problem in 2012 has been an increase in the number of commercial robberies (+48).

If trends continue through the end of the year, 2012 will result in the lowest crime total since the 1970s. In addition, the last three years are the lowest three years since the 1970s.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 45,923,103	\$ 48,223,583	\$ 49,268,151	2.0
Outside Services	2,949,383	3,312,088	3,131,135	(5.5)
Commodities	3,298,294	3,607,151	3,648,410	1.1
Interfund Services	3,441,542	3,510,672	3,515,811	0.1
Capital Outlay	24,634	54,743	39,000	(28.8)
Interfund Transfers	0	45,600	22,800	(50.0)
Other Expenses	1,875,127	1,929,137	2,122,269	10.0
TOTAL	\$ 57,512,083	\$ 60,682,974	\$ 61,747,576	1.8

EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Police Chief	\$ 1,244,575	\$ 1,333,424	\$ 1,514,781	13.6
Patrol and Special Operations Division	31,868,334	34,009,952	33,984,368	(0.1)
Investigations Division	7,632,626	7,744,610	8,027,959	3.7
SARIC (Savannah Area Regional Intelligence Center)	1,263,433	1,319,694	1,424,501	7.9
Traffic Unit	1,819,193	1,912,182	1,957,171	2.4
Marine Patrol	631,938	773,126	822,395	6.4
Mounted Patrol	481,000	521,846	550,344	5.5
Canine Unit	498,158	514,577	538,858	4.7
Animal Control	876,961	970,394	947,459	(2.4)
Emergency Medical Service (EMS) Administration	84,584	59,600	57,501	(3.5)
Administrative Services Division	2,667,316	2,822,383	2,847,708	0.9
Information Management Division	1,694,695	1,751,505	1,683,150	(3.9)

POLICE

<u>Department</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Counter Narcotics Team (CNT)	2,880,235	3,069,249	3,202,347	4.3
Office of Professional Standards (OPS)	1,973,623	2,072,559	2,130,917	2.8
Savannah Impact Program (SIP)	1,408,015	1,262,349	1,275,974	1.1
CrimeStoppers	224,278	233,328	235,703	1.0
Savannah Impact Work Ventures	263,119	312,196	308,837	(1.1)
COS Drug Squad	0	0	237,603	100.0
TOTAL	\$ 57,512,083	\$ 60,682,974	\$ 61,747,576	1.8



POLICE CHIEF



PRIMARY SERVICES

This office is responsible for planning, organizing, directing, and overseeing the operation of the Police Department, including establishing goals and objectives, developing and maintaining the department budget, and establishing rules and procedures.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To ensure public safety throughout the City of Savannah and the unincorporated areas of Chatham County
- To promote safe and secure neighborhoods in the reduction of crime activities
- To foster effective community partnerships

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Part I crimes	10,468	8,998	9,945	9,448
– Violent crimes	891	808	870	826
– Property crimes	9,577	8,190	9,075	8,622
– Written press briefings	600	600	1,000	1,000
– Newsletters, postings and website updates	500	500	1,000	1,000
– Electronic briefings	250	250	250	250
– Professionally produced publications	---	12	15	15
Efficiency Measures				
– International accreditation (three-year approval period)	---	1	1	1
– State accreditation	---	1	---	1
– Tracked citizen comments	---	---	50.0%	100.0%
Effectiveness Measures				
– Part I crimes reduction	+4.2%	-9.6%	-5.0%	-5.0%
– Violent crimes reduction	+5.2%	-5.0%	-2.4%	-5.0%
– Property crimes reduction	+4.1%	-10.0%	-5.2%	-5.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 914,731	\$ 987,679	\$ 1,168,972	18.4
Outside Services	87,514	99,541	65,909	(33.8)
Commodities	88,533	96,275	97,316	1.1
Interfund Services	97,329	83,434	96,204	15.3
Other Expenses	56,468	66,495	86,380	29.9
TOTAL	\$ 1,244,575	\$ 1,333,424	\$ 1,514,781	13.6

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Chief	1.00	--
Assistant Police Chief	1.00	--
Police Lieutenant	1.00	56
Police Sergeant	1.00	55
Police Officer/APO	1.00	52
Police Operations Director - Chief	1.00	26
Police Public Information Administrator	1.00	23
Senior Administrative Assistant	1.00	14
Administrative Assistant	2.00	12
Records Supervisor	1.00	12
TOTAL	11.00	



PATROL AND SPECIAL OPERATIONS DIVISION

PRIMARY SERVICES

Patrol is responsible for responding to calls for police service, conducting the initial investigation of incidents, providing preventive patrol, and working with residents and businesses to reduce crime problems in all areas of the jurisdiction.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To respond to calls for police services
- To identify and apprehend suspects
- To reduce Part I crimes

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Calls for service:				
Citizen initiated	160,061	172,000	172,800	172,000
Officer initiated	329,711	305,000	326,400	330,000
– Part I crimes	10,468	8,998	9,945	9,448
– Violent crimes	891	808	870	826
– Property crimes	9,577	8,190	9,075	8,622
– Part I cases assigned for follow-up investigation	7,810	6,659	7,300	7,300
Efficiency Measures				
– Average Priority I response time in minutes	5:53	7:00	6:00	6:00
Effectiveness Measures				
– Arrests	10,649	12,000	10,500	10,500
– Reduction in Part I crimes	+4.2%	-9.6%	-5.0%	-5.0%
– Violent crimes	+5.2%	-5.0%	-2.4%	-5.0%
– Property crimes	+4.1%	-10.0%	-5.2%	-5.0%
– Citizens satisfied with police services	67.7%	73.5%	70.0%	70.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 26,679,759	\$ 28,702,911	\$ 28,502,067	(0.7)
Outside Services	400,879	436,909	431,466	(1.2)
Commodities	1,598,931	1,635,771	1,642,260	0.4
Interfund Services	2,160,387	2,165,988	2,210,176	2.0
Other Expenses	1,028,378	1,068,373	1,198,399	12.2
TOTAL	\$ 31,868,334	\$ 34,009,952	\$ 33,984,368	(0.1)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Major	2.00	58
Police Captain	6.00	57
Police Lieutenant	17.00	56
Police Sergeant	53.00	55
Police Star Corporal	24.00	54
Police Corporal	20.00	53
Police Officer/APO	289.00	52
Administrative Assistant	2.00	12
Community Resource Officer	9.00	11
Administrative Secretary	5.00	10
TOTAL	427.00	



INVESTIGATIONS DIVISION

PRIMARY SERVICES

The Investigations Division is responsible for the investigation of major crimes and the identification, location, and apprehension of offenders, leading to successful prosecutions.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To investigate and clear major case crimes which occur in the City of Savannah and unincorporated Chatham County
- To meet the national clearance rate of 62.5% for homicide
- To exceed the national clearance rate of 36.6% for rape
- To exceed the national clearance rate of 27.6% for robbery
- To meet the national clearance rate of 54.0% for aggravated assault

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Cases assigned	6,400	6,921	6,921	7,475
– Homicide cases assigned	26	---	21	21
– Rape cases assigned	34	---	32	32
– Robbery cases assigned	519	---	571	571
– Aggravated assault cases assigned	339	---	519	519
Efficiency Measures				
– Cases assigned per investigator - Domestic Violence Unit	704	---	800	850
– Cases referred to the Juvenile Court/Probation Office	778	---	658	780
– Value of stolen property recovered by the Pawn Unit	---	---	\$194,326	\$200,000

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Difference between total property received vs. total property disposed of by the Property and Evidence Room	4,230	---	1,352	2,000
– Latent prints matched by the Forensics Unit	277	---	200	250
Effectiveness Measures				
– Clearance rate, homicide	33.0%	62.0%	62.0%	62.5%
– Clearance rate, rape	21.0%	40.0%	40.0%	37.0%
– Clearance rate, robbery	26.0%	28.0%	28.0%	28.0%
– Clearance rate, aggravated assault	60.0%	54.0%	54.0%	54.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 6,455,382	\$ 6,473,746	\$ 6,791,470	4.9
Outside Services	232,514	222,779	227,450	2.1
Commodities	386,838	397,655	394,221	(0.9)
Interfund Services	350,915	376,245	354,085	(5.9)
Capital Outlay	0	18,000	0	(100.0)
Interfund Transfers	0	45,600	22,800	(50.0)
Other Expenses	206,977	210,584	237,933	13.0
TOTAL	\$ 7,632,626	\$ 7,744,609	\$ 8,027,959	3.7

POSITIONS

Class Title	2013 FTE	Grade
Police Major	1.00	58
Police Captain	1.00	57
Police Lieutenant	3.00	56
Police Sergeant	11.00	55
Police Star Corporal	5.00	54
Police Corporal	8.00	53
Police Officer/APO	53.00	52
Firearms Examiner	1.00	21
Police Forensic Technician	2.00	19
Police Property and Evidence Technician	5.00	13
Administrative Assistant	1.00	12
Community Resource Officer	2.00	11
Administrative Secretary	7.00	10
Administrative Clerk	1.00	9
Records Technician	2.00	9
TOTAL	103.00	



SARIC (SAVANNAH AREA REGIONAL INTELLIGENCE CENTER)

PRIMARY SERVICES

The Savannah Area Regional Intelligence Center (SARIC) performs the crime analysis function for SCMPD and is responsible for collecting, analyzing, and disseminating intelligence.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To reduce violent and property crime
- To provide weekly crime analysis of current crimes
- To develop intelligence information to assist in solving crimes

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– CompStat reports	52	52	52	52
– Intel webpages	1,719	2,000	1,800	1,800
– Information requests	---	---	2,600	2,600
Efficiency Measures				
– Completed information requests within 24 hours	90.0%	90.0%	90.0%	90.0%
– Webpages created within 60 minutes of receipt of information	88.0%	90.0%	90.0%	90.0%
– Cost per product produced	---	---	\$125	\$125
Effectiveness Measures				
– Webpage hits	62,000	62,000	62,000	63,000
– Property crime reduction	+4.1%	-10.0%	-5.2%	-5.0%
– Violent crime reduction	+5.2%	-5.0%	-2.4%	-5.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,114,498	\$ 1,084,441	\$ 1,209,926	11.6
Outside Services	37,487	59,314	59,408	0.2
Commodities	40,440	42,693	37,219	(12.8)
Interfund Services	43,379	97,641	81,024	(17.0)
Other Expenses	27,629	35,606	36,924	3.7
TOTAL	\$ 1,263,433	\$ 1,319,695	\$ 1,424,501	7.9

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Captain	1.00	57
Police Sergeant	2.00	55
Police Star Corporal	3.00	54
Police Officer/APO	3.00	52
Principal Crime Analyst	2.00	20
Police Planning and Research Coordinator	1.00	20
Crime Analyst	3.00	17
Community Resource Officer	2.00	11
Administrative Secretary	1.00	10
Records Technician	1.00	9
TOTAL	19.00	



TRAFFIC UNIT



PRIMARY SERVICES

The Traffic Unit is divided into two sections: Enforcement and Investigations. The Enforcement section provides proactive traffic enforcement throughout the City of Savannah and the unincorporated areas of Chatham County including, but not limited to, speed enforcement, DUI enforcement, aggressive driving, and commercial vehicle enforcement. The Investigative section investigates all major vehicle crash cases to include fatal and serious injury wrecks, hit and run wrecks, and any high profile wrecks. The Unit also investigates all red light camera violations. The Traffic Unit plans all traffic related events including parades, races, marches, protests, dignitary escorts, and funeral escorts.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To review red light camera violations for validity
- To investigate all major vehicle crash cases

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Red light camera violations	11,744	10,500	9,136	10,000
– Hit and run cases	1,944	2,000	2,092	2,050
– Fatal crash cases	23	30	10	20
– Traffic citizen contacts	11,769	7,500	14,312	13,000
Efficiency Measures				
– Red light camera violations found to be valid	93.0%	90.0%	94.0%	92.0%
– Hit and run cases found to be workable	28.0%	30.0%	25.0%	28.0%
– Fatal crashes investigated	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Red light camera violations investigated	100.0%	100.0%	100.0%	100.0%
– Hit and run cases closed by investigations	24.0%	31.0%	25.0%	28.0%
– Fatal crash cases closed by investigations	100.0%	100.0%	100.0%	100.0%
– Total vehicle crashes	13,044	23,500	12,980	13,000
– Vehicle crashes with injuries	2,159	3,995	2,184	2,200

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 1,391,396	\$ 1,478,178	\$ 1,507,105	2.0
Outside Services	83,169	86,136	86,536	0.5
Commodities	166,629	157,689	145,571	(7.7)
Interfund Services	108,726	108,252	122,213	12.9
Capital Outlay	0	11,000	11,000	0.0
Other Expenses	69,273	70,927	84,746	19.5
TOTAL	\$ 1,819,193	\$ 1,912,182	\$ 1,957,171	2.4

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Lieutenant	1.00	56
Police Sergeant	3.00	55
Police Star Corporal	2.00	54
Police Corporal	6.00	53
Police Officer/APO	7.00	52
Administrative Secretary	1.00	10
TOTAL	20.00	



MARINE PATROL

PRIMARY SERVICES

The Marine Patrol Unit is responsible for patrolling over 630 square miles of waterways in Chatham County to ensure the safe and legal operation of vessels. The Unit enforces the Georgia Safe Boating Act and Boating Under the Influence laws, assists with the recovery of drowned persons, responds to missing/over-due boats or boaters in distress, and recovers lost property. The Unit investigates boating related incidents including boating accidents, boat thefts, and other crimes that occur on the water and along the shoreline and barrier islands. The Unit is tasked with providing security to the Port of Savannah due to the increasing number of ships entering the port. The Unit works closely with State and Federal agencies conducting joint law enforcement operations and search and rescue incidents.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To ensure safe waterways throughout Chatham County
- To increase awareness to the general boating population on safe boating and State laws
- To enforce all laws and ordinances affecting the waterways

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– LNG/High risk escorts	23	40	30	30
– Boating safety checks	825	500	600	650
– Hours of patrol operation	3,468	---	3,750	4,000
Efficiency Measures				
– Boating safety classes conducted	6	10	6	6
– Search and rescue missions	13	12	12	12
Effectiveness Measures				
– Boating citations	323	240	300	300
– Boating accidents	7	5	8	9

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	411,891	\$	528,557	\$	573,762	8.6
Outside Services		80,270		87,505		92,360	5.5
Commodities		80,515		82,040		83,001	1.2
Interfund Services		8,472		22,669		18,584	(18.0)
Capital Outlay		24,634		25,743		28,000	8.8
Other Expenses		26,156		26,613		26,688	0.3
TOTAL	\$	631,938	\$	773,127	\$	822,395	6.4

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	55
Police Star Corporal	2.00	54
Police Officer/APO	5.00	52
TOTAL	8.00	



MOUNTED PATROL



PRIMARY SERVICES

The Mounted Patrol Unit provides preventive patrol services in many areas of the jurisdiction, especially in densely populated neighborhoods and the downtown area. Policing on horseback provides the flexibility to patrol areas the vehicle cannot easily reach along with the ability to look over walls and fences. The Unit provides police services at special events and added police presence as a deterrent to criminal activity. Patrol officers mounted on horseback monitor crowd activities, merge into a tactical force for crowd control when needed, and provide tourists and citizens with directions to special events throughout the city.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To patrol neighborhoods and downtown areas that motor vehicles cannot easily reach
- To provide police services at special events

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Hours on patrol	10,000	10,000	10,000	10,000
– Special requests	67	60	65	70
Efficiency Measures				
– Hours of training	136	136	136	136
Effectiveness Measures				
– Scheduled patrol	100.0%	100.0%	100.0%	100.0%
– Scheduled events attended	95.0%	100.0%	95.0%	95.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011		2012		2013	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$	385,724	\$	422,288	\$	451,908	7.0
Outside Services		17,934		25,820		265,223	927.2
Commodities		37,674		43,030		47,379	10.1
Interfund Services		22,007		17,715		14,954	(15.6)
Other Expenses		17,661		12,992		8,483	(34.7)
 TOTAL	 \$	 481,000	 \$	 521,845	 \$	 787,947	 51.0

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	55
Police Star Corporal	2.00	54
Police Officer/APO	3.00	52
Groom	1.00	10
 TOTAL	 7.00	



CANINE UNIT



PRIMARY SERVICES

Canines in the Canine Unit are trained to locate hidden narcotics and are trained in patrol work. The patrol work includes tracking lost or wanted individuals, tracking suspects hidden in a wooded area or building, locating evidence, and chasing and apprehending fleeing suspects. Because of these abilities, the Canine Unit is called upon to assist the departments in SCMPD, local, state, and federal agencies.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To locate suspects, evidence, and narcotics
- To assist local, state, and federal agencies
- To increase the ability of the K9s and reduce the risk of injury to officers by suspects

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Suspect/rescue tracks	118	100	115	115
– Evidence searches	66	100	100	100
– Narcotic searches	355	300	350	350
– Building/area searches	98	300	125	125
– Other agencies assisted	17	25	20	20
Efficiency Measures				
– Requests from other agencies honored	60.0%	50.0%	50.0%	50.0%
– Training with other agencies requests honored	85.0%	75.0%	75.0%	75.0%
– Demo/public education requests honored	95.0%	100.0%	90.0%	90.0%
Effectiveness Measures				
– Successful tracks	23.0%	27.0%	23.0%	27.0%
– Misdemeanor arrests	45	---	50	50
– Felony arrests	40	---	50	50

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	414,051	\$	404,655	\$	419,137	3.6
Outside Services		7,393		8,284		8,544	3.1
Commodities		37,541		47,095		47,216	0.3
Interfund Services		23,504		27,839		24,736	(11.1)
Other Expenses		15,669		26,704		39,225	46.9
TOTAL	\$	498,158	\$	514,577	\$	538,858	4.7

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	55
Police Corporal	2.00	53
Police Officer/APO	3.00	52
TOTAL	6.00	



ANIMAL CONTROL

PRIMARY SERVICES

The Animal Control Unit provides animal control services to all areas of Chatham County. Stray and unleashed animals are captured and impounded at the Sallie Mood Drive Shelter where they are fed and cared for until proper disposition can be determined. Injured or sick animals are transported to a local veterinarian for care before being transferred to the shelter. In addition, Animal Control investigates cases of alleged animal cruelty and works with the Chatham County Health Department to investigate rabies cases and ensure containment of rabies outbreaks. Animal Control also maintains files for licensed animals, manages a complaint desk, provides radio dispatch, and handles wildlife complaints.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To increase the number of court cases made for dogs at large (unrestrained)
- To reduce the percentage of animals euthanized through public education and adoption efforts
- To provide low cost rabies clinics

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Complaints received	7,822	11,500	8,213	8,613
– Total animals picked up	4,907	3,900	5,152	5,359
– Total animals euthanized	2,041	1,620	2,163	2,281
– Rabies clinics	4	4	4	4
Efficiency Measures				
– Complaints handled per officer	1,565	2,309	1,642	1,723
– Animals picked up per officer	1,227	1,521	1,031	1,072
– Percent of impounded animals euthanized	42.0%	42.0%	42.0%	41.0%
– Rabies vaccines administered	1,672	2,500	1,800	1,900
Effectiveness Measures				
– Animal court cases	849	850	891	936
– Animal adoptions or transfers	1,475	1,650	1,500	1,525
– Animals returned to owners	643	700	668	693
– Positive rabies results	---	1	4	4

Note: Euthanized animal rates do not include wildlife.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	673,616	\$	681,621	\$	689,493	1.2
Outside Services		121,234		150,722		157,065	4.2
Commodities		56,448		97,979		67,468	(31.1)
Interfund Services		10,507		22,596		15,696	(30.5)
Other Expenses		15,156		17,476		17,737	1.5
TOTAL	\$	876,961	\$	970,394	\$	947,459	(2.4)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Lieutenant	1.00	56
Animal Control Supervisor	1.00	16
Animal Control Officer	5.00	11
Administrative Secretary	1.00	10
Animal Caretaker	5.00	10
TOTAL	13.00	



EMERGENCY MEDICAL SERVICE (EMS) ADMINISTRATION

PRIMARY SERVICES

Emergency Medical Service (EMS) Administration monitors compliance of the contracted EMS provider. The EMS Coordinator serves as the contract administrator of the overall EMS system, assuring a coordinated effort from ambulance service providers and the medical community.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To monitor contract compliance by tracking 9-1-1 generated calls
- To complete monthly compliance reports
- To review and approve payment of contract billing on a monthly basis

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– 9-1-1 requests for EMS service	33,500	33,500	37,365	37,000
– Compliance reports for EMS providers	12	12	12	12
Efficiency Measures				
– Review and approve payment of monthly contract billing	12	12	12	12
Effectiveness Measures				
– Calls responded to in the City within 8 minutes	90.0%	90.0%	90.0%	90.0%
– Calls responded to outside the City within 12 minutes	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	81,428	\$	51,704	\$	49,880	(3.5)
Outside Services		569		4,850		6,350	30.9
Commodities		0		500		1,100	120.0
Interfund Services		2,587		2,546		171	(93.3)
TOTAL	\$	84,584	\$	59,600	\$	57,501	(3.5)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Emergency Management Coordinator	1.00	18
TOTAL	1.00	



ADMINISTRATIVE SERVICES DIVISION

PRIMARY SERVICES

The Administrative Services Division administers the Police Bureau's Budget, Personnel, Police Records, Quartermaster and Vehicle Maintenance operations.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To undergird police and personnel in the provision of efficient budget, personnel, fleet, police records management, inventory, and operations
- To research, implement, and manage public safety grants
- To plan and coordinate special event support activities involving police personnel

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Cost center reports processed	216	252	216	216
– Vehicles maintained	687	687	687	687
– Grants monitored	9	4	9	9
– Inventory items maintained	922	1,087	934	1,087
– Personnel payrolls processed on a biweekly basis	800	815	815	815
Efficiency Measures				
– Fleet availability	---	---	100.0%	100.0%
– Completed employee actions	---	---	85.0%	90.0%
– Open record request responses within 3-day standard	---	---	100.0%	100.0%
Effectiveness Measures				
– Inventory accountability	100.0%	100.0%	100.0%	100.0%
– Part I crimes recorded within weekly standard	---	---	100.0%	100.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
- Arrest reports entered within 2-day standard	---	---	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,023,145	\$ 909,156	\$ 963,735	6.0
Outside Services	1,089,273	1,164,347	1,009,020	(13.3)
Commodities	340,697	552,977	623,185	12.7
Interfund Services	158,386	151,954	207,755	36.7
Other Expenses	55,815	43,949	44,013	0.1
TOTAL	\$ 2,667,316	\$ 2,822,383	\$ 2,847,708	0.9

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	55
Police Administrative Svc Director	1.00	25
Police Budget Administrator	1.00	23
Police Personnel and Property Coordinator	1.00	19
Inventory Coordinator	1.00	18
Vehicle Maintenance Coordinator	1.00	14
Administrative Assistant	2.00	12
Records Supervisor	1.00	12
Senior Accounting Clerk	1.00	11
Storekeeper	1.00	11
Community Resource Officer	2.00	11
Accounting Clerk	1.00	10
Police Personnel Technician	2.00	10
Building Service Worker	1.00	6
TOTAL	17.00	



INFORMATION MANAGEMENT DIVISION

PRIMARY SERVICES

The Information Management Division is responsible for facilitating the use of all information for the department, and handles a high volume of information each year. Primary services are accomplished through the following divisions: the Data Entry Unit enters incident reports, accident reports, field interviews, ban forms, citations, and warrants into the records system; the Scanning Unit scans documents into the system; the Records Unit provides documents to the public; the Criminal History Unit completes records checks and expungements; the Warrant Unit removes warrants and completes validations for GCIC.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To enter information into the records system
- To process open records requests
- To complete records checks

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Records entered	137,714	156,000	168,064	168,500
– Open records processed	30,953	18,000	48,964	50,000
– Record checks	20,844	20,000	27,096	30,000
– Records scanned	191,888	---	170,000	150,000
Efficiency Measures				
– Percent of older files scanned	60.0%	---	85.0%	100.0%
– Audit passed	99.0%	---	100.0%	100.0%
– Funds collected	\$68,056	---	\$75,000	\$75,000
Effectiveness Measures				
– Reports processed within 2 days	100.0%	100.0%	100.0%	100.0%
– Records checks processed within 3 days	98.0%	99.0%	98.0%	99.0%
– Warrants removed next business day	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 1,445,736	\$ 1,509,409	\$ 1,467,948	(2.7)
Outside Services	7,732	10,067	10,096	0.3
Commodities	12,924	16,717	16,532	(1.1)
Interfund Services	220,870	203,205	165,739	(18.4)
Other Expenses	7,433	12,107	22,835	88.6
TOTAL	\$ 1,694,695	\$ 1,751,505	\$ 1,683,150	(3.9)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Captain	1.00	56
Police Sergeant	1.00	55
Records Supervisor	4.00	12
Community Resource Officer	9.00	11
Administrative Clerk	3.00	9
Records Technician	12.00	9
TOTAL	30.00	



COUNTER NARCOTICS TEAM (CNT)

PRIMARY SERVICES

The Counter Narcotics Team (CNT) is a multi-jurisdictional drug enforcement agency comprised of sworn officers and non-sworn personnel through an agreement by municipal and county governments. CNT enforces all local, state, and federal drug statutes through detection, investigations, apprehension, and prosecution of all drug violators.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To maintain and keep records of drug complaints, violations, and arrests
- To assist municipalities in the investigation and suppression of drug related crime
- To assist area law enforcement with response to clandestine methamphetamine laboratories as specified in the mutual aid meth response team agreement
- To co-investigate with State and Federal agencies drug trafficking organizations which impact our community
- To dismantle drug distribution organizations (5 or more individuals)

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Drug complaints	540	550	531	570
– Investigations initiated	550	550	609	619
– Joint investigations	60	60	65	70
Efficiency Measures				
– Increase in drug / crime prevention meetings	---	---	10.0%	10.0%
– Increase in citizen participation in drug hotline/CrimeStoppers	---	---	10.0%	10.0%
– Increase in violent crime assistance responses	---	---	10.0%	10.0%
Effectiveness Measures				
– Number of arrests	580	600	620	640
– Value of drugs seized	\$1,770,623	\$1,802,505	\$2,791,114	\$2,800,000
– Targeted drug distribution networks dismantled	---	---	10	10

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 2,019,313	\$ 2,137,024	\$ 2,280,825	6.7
Outside Services	339,262	397,672	400,700	0.8
Commodities	178,941	186,855	192,258	2.9
Interfund Services	62,551	65,530	46,396	(29.2)
Other Expenses	280,168	282,168	282,168	0.0
TOTAL	\$ 2,880,235	\$ 3,069,249	\$ 3,202,347	4.3

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Captain	1.00	57
Police Lieutenant	1.00	56
Police Sergeant	3.00	55
Police Officer/APO	25.00	52
Administrative Assistant	4.00	12
Administrative Secretary	1.00	10
TOTAL	35.00	



OFFICE OF PROFESSIONAL STANDARDS (OPS)

PRIMARY SERVICES

This Office is responsible for ensuring compliance to department standards through evaluation and training. It is also responsible for the selection of quality personnel which are suitable to assisting the department in achieving its mission.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To process and coordinate internal and external complaints involving allegations of misconduct by conducting thorough and impartial investigations
- To recruit and hire sworn personnel
- To ensure sworn personnel meet guidelines for training

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
- Citizen-initiated complaints	197	---	175	175
- Internal affairs cases investigated	197	400	175	175
- Officers attending annual training (4-day block)	605	600	600	600
- Applicants hired	93	60	75	50
Efficiency Measures				
- Internal Affairs cases sustained/not sustained	83 / 59	100 / 50	90 / 85	90 / 85
- Internal Affairs investigations closed	142	220	150	150
- Employees completing the annual training	99.0%	100.0%	99.0%	99.0%
- Applicants completing the Academy	89	---	71	46
Effectiveness Measures				
- Officers requiring remedial training	25	---	50	50
- Use of force	52	---	250	200
- At-fault vehicle accidents	72	---	60	50

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,429,381	\$ 1,530,235	\$ 1,637,426	7.0
Outside Services	319,894	338,320	295,604	(12.6)
Commodities	181,414	163,242	162,745	(0.3)
Interfund Services	40,731	38,559	32,575	(15.5)
Other Expenses	2,203	2,203	2,567	16.5
TOTAL	\$ 1,973,623	\$ 2,072,559	\$ 2,130,917	2.8

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Captain	1.00	57
Police Lieutenant	2.00	56
Police Sergeant	7.00	55
Police Star Corporal	1.00	54
Police Corporal	2.00	53
Police Officer/APO	3.00	52
Police Training Coordinator	1.00	19
Paralegal	1.00	17
Police Health and Fitness Coordinator	1.00	16
Administrative Assistant	1.00	12
Administrative Secretary	1.00	10
Administrative Clerk	1.00	9
TOTAL	22.00	



SAVANNAH IMPACT PROGRAM (SIP)

PRIMARY SERVICES

The Savannah Impact Program (SIP) is a specialized unit of SCMPD, designed as a proactive community policing program. The Savannah Impact Program provides structural educational skills, training, supportive services, intensive supervision and compliance checks, case management and offender re-entry services.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide comprehensive risk/needs assessments in developing individualized case plans
- To provide case management that includes cognitive skills training, educational preparedness, job readiness training and referral to community service providers
- To provide intensive supervision by means of night and weekend integrity checks, curfew compliance, random urinalysis screenings and court ordered GPS monitoring
- To provide structured activities and exposure through mentoring, community service and outreach, and cultural enrichment initiative
- To provide supportive services, assistance and referrals in obtaining vital records, medical/dental, clothing, food, temporary shelter, and transportation in the removal of barriers

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Participants served	500	600	500	500
– GPS monitoring referrals	125	125	125	125
– Cognitive-behavioral and education program referrals	500	500	500	500
– Drug screens administered	600	1,000	800	800
Efficiency Measures				
– Average daily cost per participant	\$6.31	\$6.31	\$9.11	\$9.11
– Participant drug-screen costs per person	\$3.15	---	\$3.15	\$3.15

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Effectiveness Measures				
– Participants served with no new felony arrest	60.0%	70.0%	60.0%	60.0%
– GPS monitored participants successfully completing monitoring period	70.0%	70.0%	70.0%	70.0%
– Participants successfully completing cognitive/educational programs	60.0%	60.0%	60.0%	60.0%
– Participants testing negative on drug screen	80.0%	80.0%	90.0%	90.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 1,178,310	\$ 1,011,645	\$ 1,010,198	(0.1)
Outside Services	57,684	87,590	119,300	36.2
Commodities	56,720	51,638	51,144	(1.0)
Interfund Services	78,148	85,304	82,306	(3.5)
Other Expenses	37,153	26,172	13,026	(50.2)
TOTAL	\$ 1,408,015	\$ 1,262,349	\$ 1,275,974	1.1

POSITIONS

Class Title	2013 FTE	Grade
Police Sergeant	1.00	55
Police Star Corporal	1.00	54
Police Corporal	1.00	53
Police Officer/APO	5.00	52
Savannah Impact Director	1.00	25
Management Analyst, Senior	1.00	18
Program Coordinator	2.00	18
Administrative Assistant	2.00	12
TOTAL	14.00	



CRIMESTOPPERS



PRIMARY SERVICES

CrimeStoppers of Savannah/Chatham County allows citizens to call, web, or text a crime tip anonymously in an effort to solve and/or prevent crime. CrimeStoppers is an effective community, media and law enforcement tool that works together to solve/prevent crimes.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To expand the number of crime tips received by 10.0% and increase the number of CrimeStopper cases solved by 15
- To expand the corporate sponsorship base by six
- To increase community awareness of the CrimeStoppers program via social media and "CrimeStoppers Focus" programming

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Crime tips received	1,941	2,200	2,252	2,477
– Corporate sponsors	79	69	69	75
– Media productions - web	40	38	45	55
Efficiency Measures				
– Percent of tips provided to law enforcement within 24 hours	76.0%	85.0%	85.0%	85.0%
– Corporate in-kind advertising	\$90,000	\$100,000	\$100,000	\$100,000
– External networking groups, e.g. neighborhood groups, business groups, professional associations	---	24	24	30
Effectiveness Measures				
– Cases solved	147	155	135	150
– Total reward money paid	\$29,125	\$19,800	\$20,000	\$22,000
– CrimeStoppers "Cold Case" television program	---	---	---	4

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	183,002	\$	184,393	\$	185,688	0.7
Outside Services		25,477		28,258		29,983	6.1
Commodities		6,616		9,005		10,105	12.2
Interfund Services		7,580		10,069		8,059	(20.0)
Other Expenses		1,603		1,603		1,868	16.5
TOTAL	\$	224,278	\$	233,328	\$	235,703	1.0

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Crime Stoppers Coordinator	1.00	20
Administrative Assistant	1.00	12
Police Information Assistant	1.00	12
TOTAL	3.00	



SAVANNAH IMPACT WORK VENTURES

PRIMARY SERVICES

Savannah Impact Work Ventures provides paid work experience and temporary on-the-job training services to "at risk" and "high risk" adults and juveniles. Work Ventures is primarily responsible for service work requests, assigned by the Property Maintenance Department (PMD) and/or 311, involving derelict property maintenance, graffiti removal, vacant lot clearance, and emergency project events. In addition to PMD requests, Work Ventures provides monthly landscape maintenance of police owned properties and management of the police mobile car wash as well as special assignments involving building maintenance, parade barricade set-up/removal, and other departmental service needs.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide job readiness training and on-the-job skills training to participants assigned to the Work Ventures Program
- To provide temporary paid employment opportunities for "at risk" and "high risk" participants in efforts of developing job skills for permanent employment
- To provide exemplary customer satisfaction results of completed service work requests as captured by 311 and quarterly departmental surveys

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Total on-the-job training/work experience participants	35	40	40	50
– Total service requests	4,500	4,500	4,500	5,000
– Drug screens administered	50	---	52	65
Efficiency Measures				
– Average cost per unit - car wash	---	---	\$11.50	\$11.50
– Average cost building maintenance/graffiti work order	---	---	\$187	\$187

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
- Service requests completed within 7 days of receipt	---	---	2,244	2,500
- Number of customer satisfaction surveys	---	---	70	70
Effectiveness Measures				
- Participants completing on-the-job training/work experience	80.0%	80.0%	90.0%	90.0%
- Participants testing negative on drug screens	---	---	90.0%	90.0%
- Participants gaining permanent employment	---	---	10	12
- Monthly completed property - landscape/ graffiti removal work orders	---	---	70	70
- Cars washed monthly	---	---	550	550

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 121,740	\$ 125,941	\$ 121,008	(3.9)
Outside Services	41,098	103,974	103,724	(0.2)
Commodities	27,433	25,990	29,690	14.2
Interfund Services	45,463	31,126	35,138	12.9
Other Expenses	27,385	25,165	19,277	(23.4)
TOTAL	\$ 263,119	\$ 312,196	\$ 308,837	(1.1)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	1.00	14
TOTAL	2.00	



FIRE & EMERGENCY SERVICES



DEPARTMENTS

FIRE LOGISTICS

FIRE OPERATIONS

CITY-WIDE EMERGENCY PLANNING

HAZARDOUS MATERIAL TEAM
(SEE HAZARDOUS MATERIAL TEAM FUND)

BUREAU MISSION

To protect the lives and property of the citizens and visitors of Savannah by providing the highest level of fire emergency services consistent with an Insurance Services Offices (ISO) Class 2 insurance rating that includes rapid fire emergency response, public education, fire prevention, and effective mitigation of natural and man-made disasters.

We are "...committed to those we serve."

BUREAU TRENDS AND ISSUES

In 2013, the Bureau will focus on the following:

City Expansion: As Savannah extends its City limits westward and to the south, additional stations will need to be built and staffed appropriately to maintain the levels of service we have become accustomed to in the core areas of the City. This will also be required in order to maintain the current ISO Rating. The primary funding source for these projects will be the Capital Improvement Plan (CIP).

Infrastructure: The Fire Bureau will continue to address maintenance and replacement of older existing infrastructure. This includes upgrading and maintaining existing fire stations as well as establishing an effective fire apparatus replacement schedule. We will also need to maintain front line and ready reserve fire apparatus. The primary funding source for these projects will be shared between the Bureau's operating budget and its building maintenance CIP.

Use of Technology: Currently, responding fire apparatus does not have the ability to receive important or updated information while in route to emergency calls. Having computers or Mobile Data Terminals (MDTs) installed in the apparatus is critical in receiving information regarding building construction, hydrant locations, utility shut-offs, and other essential building components. In addition, time will be saved in planning and coordinating a fire attack. Another benefit is that MDTs will provide a direct link with the Computer-Aided Dispatch (CAD) computer. This will allow the closest responding unit to be dispatched to a call, regardless of its assigned station. We will pursue grant opportunities, as well as identify operating funds to complete this project.

While improving infrastructure and addressing technology needs, Savannah Fire and Emergency Services will continue to offer quality services to the citizens of Savannah in 2013.

FIRE & EMERGENCY SERVICES

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011</u> <u>Actual</u>	<u>2012</u> <u>Projected</u>	<u>2013</u> <u>Adopted</u>	<u>% Change</u> <u>2012-2013</u>
Personal Services	\$ 19,927,665	\$ 21,429,682	\$ 20,934,098	(2.3)
Outside Services	769,802	789,703	756,650	(4.2)
Commodities	632,282	772,527	767,835	(0.6)
Interfund Services	1,128,744	1,150,833	1,245,544	8.2
Capital Outlay	19,200	68,363	35,200	(48.5)
Debt Service	0	412,466	412,466	0.0
Interfund Transfers	412,466	0	0	0.0
Other Expenses	855,524	683,808	1,055,528	54.4
TOTAL	\$ 23,745,683	\$ 25,307,382	\$ 25,207,321	(0.4)

EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2011</u> <u>Actual</u>	<u>2012</u> <u>Projected</u>	<u>2013</u> <u>Adopted</u>	<u>% Change</u> <u>2012-2013</u>
Fire Logistics	\$ 2,932,559	\$ 5,367,790	\$ 5,805,937	8.2
City-Wide Emergency Planning	215,642	146,732	166,056	13.2
Fire Operations	20,597,482	19,792,860	19,235,328	(2.8)
TOTAL	\$ 23,745,683	\$ 25,307,382	\$ 25,207,321	(0.4)



FIRE LOGISTICS



PRIMARY SERVICES

Fire Logistics is responsible for providing and maintaining adequate facilities to house emergency response personnel, equipment, and apparatus used in safely and efficiently mitigating emergency events. It is also responsible for directing the Training Division, Safety & Wellness, Risk Management, Office of the Fire Marshall, Fire Investigations, Support Services, Human Resources, and Budget functions.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objective:

- To decrease job injuries due to lack of flexibility by ensuring that firefighters score within the good range (40-59) on their physical fitness assessment

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Employees that take the fitness assessment	311	311	311	341
Efficiency Measures				
– Employees that complete the fitness assessment	291	295	311	341
Effectiveness Measures				
– Percent of employees completing fitness assessment scoring in the median good range (40-59)	96.0%	95.0%	96.0%	97.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 1,568,567	\$ 1,697,939	\$ 1,704,427	0.4
Outside Services	625,498	700,008	733,642	4.8
Commodities	543,072	668,870	652,285	(2.5)
Interfund Services	130,590	1,136,336	1,212,389	6.7
Capital Outlay	19,200	68,363	35,200	(48.5)
Debt Service	0	412,466	412,466	0.0
Other Expenses	45,632	683,808	1,055,528	54.4
TOTAL	\$ 2,932,559	\$ 5,367,790	\$ 5,805,937	8.2

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Fire Chief	1.00	--
Fire Battalion Chief	1.00	65
Fire Captain	4.00	64
Assistant Fire Chief	1.00	25
Fire Marshal	1.00	22
Chief Fire Investigator	1.00	20
Public Information and Educations Coordinator	1.00	20
Fire Construction Coordinator	1.00	20
Senior Management Analyst	1.00	18
Fire Investigator	1.00	18
Fire Prevention Inspector	5.00	17
Senior Administrative Assistant	1.00	14
Inventory Specialist	1.00	14
Administrative Assistant	1.00	12
Administrative Secretary	2.00	10
TOTAL	23.00	



CITY-WIDE EMERGENCY PLANNING



PRIMARY SERVICES

City-Wide Emergency Planning is responsible for coordinating the City of Savannah's preparation for and response to emergency situations. City-Wide Emergency Planning manages programs and activities designed to provide customers, internal and external, with the ability to prepare for, cope with, and recover from the effects of disasters. This is achieved through information and resource exchange, as well as working with the public and private sectors and all levels of government. To address potential threats, City-Wide Emergency Planning publishes the City's Emergency Management Plans. These plans provide the framework upon which the City of Savannah prepares for, responds to and performs in its emergency response functions during times of natural or man-made disasters or national emergencies.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objective:

- To ensure the City of Savannah (COS) is prepared to manage a disaster utilizing the Incident Command System (ICS)

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– COS employees required to attend ICS training	---	250	250	250
Efficiency Measures				
– ICS courses delivered to meet training required	---	12	12	12
Effectiveness Measures				
– Percent of COS employees meeting ICS training	---	95.0%	95.0%	95.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011		2012		2013	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$	49,059	\$	31,873	\$	94,343	196.0
Outside Services		161,260		88,552		23,008	(74.0)
Commodities		0		12,356		15,550	25.9
Interfund Services		4,338		13,951		33,155	137.7
Other Expenses		985		0		0	0.0
TOTAL	\$	215,642	\$	146,732	\$	166,056	13.2

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Emergency Management Director	1.00	25
TOTAL	1.00	



FIRE OPERATIONS



PRIMARY SERVICES

Fire Operations is responsible for preventing and/or mitigating fires and emergencies involving fire suppression and related activities, pre-fire planning, and supporting public education. Operations directs over 300 firefighters operating out of 15 stations. Fire protection is delivered out of 15 engine companies, 5 ladder companies, 2 heavy rescue units, and assorted support vehicles, which serve the entire incorporated area of Savannah.

Special Operations is a Division within Fire Operations responsible for directing the Hazardous Materials and the Technical Rescue Team response at incident scenes. It is also responsible for monitoring and enforcement of all federal and local ordinances related to extremely hazardous substances that are manufactured, used, stored and transported in the City of Savannah and Chatham County. This includes the use of nuclear, biological, radiological and chemical substances, as well as the threat of weapons of mass destruction.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To respond quickly to extinguish all structure fires
- To mitigate all HazMat (HM) incidents in a safe and rapid manner

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of working structure fires	---	235	235	235
– Number of HM incidents	---	250	250	250
Efficiency Measures				
– Average time from first Company on scene until the report of water on fire	---	3 minutes 30 seconds	3 minutes 30 seconds	3 minutes 30 seconds
– Average response time for first HM unit to arrive on scene	---	5 minutes	5 minutes	5 minutes
Effectiveness Measures				
– Percent of structure fires where water is on the fire within 3 minutes 30 seconds	---	65.0%	65.0%	65.0%
– Percent of HM calls where the response time is 5 minutes or less	---	95.0%	95.0%	95.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 18,310,039	\$ 19,699,870	\$ 19,135,328	(2.9)
Outside Services	(16,956)	1,143	0	(100.0)
Commodities	89,210	91,301	100,000	9.5
Interfund Services	993,816	546	0	(100.0)
Interfund Transfers	412,466	0	0	0.0
Other Expenses	808,907	0	0	0.0
 TOTAL	 \$ 20,597,482	 \$ 19,792,860	 \$ 19,235,328	 (2.8)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Fire Battalion Chief	9.00	65
Fire Captain	63.00	64
Master Firefighter	75.00	63
Advanced Firefighter	152.00	62
Assistant Fire Chief	1.00	25
Administrative Assistant	1.00	12
 TOTAL	 301.00	

ASSISTANT CITY MANAGER

ADMINISTRATIVE AND COMMUNITY SERVICES

MISSION

The mission of the Office of the Assistant City Manager (ACM) of Administrative and Community Services is to provide oversight and support to the 28 City departments it oversees; to ensure that they provide quality fiscal, human, and community services to their internal and external customers by being transparent and accountable.

TRENDS AND ISSUES

The Office of the Assistant City Manager for Administrative and Community Services reports directly to the City Manager, directing the City's administrative core functions as well as its community and economic development efforts. The Assistant City Manager's Office ensures that the City is both responsive to the community's needs and is effective in helping develop, sustain and expand local small businesses. The revitalization of the Waters Avenue, Martin Luther King, Augusta Avenue and Montgomery Street corridors, will continue to be a major focus in 2013.

Through the Neighborhood Renaissance Savannah initiative, the Assistant City Manager's Office continues to engage residents working in partnership with a cross section of City staff in identifying and addressing projects of importance to their neighborhood. The implementation of the Community Gardens initiative will be expanded in 2013 to help foster community relationships and provide fresh produce to neighborhood residents. The office is aggressively engaged in blight eradication through Operation Clean Sweep (OCS), the mechanism that continues to prove effective in coordinating involvement of all City bureaus, community residents and area businesses to address this issue.

Tourism Services in the Assistant City Manager's Office is actively involved in balancing a vibrant and growing tourism industry while protecting the City's mixed-use Historic District. Through collaboration and partnerships, the Assistant City Manager's Office is able to facilitate resolutions many issues. In 2013, Tourism Services will continue implementation of the Wayfinding and Directional Signage Program throughout the downtown and Historic District.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 0	\$ 523,613	\$ 612,461	17.0
Outside Services	408	77,690	27,812	(64.2)
Commodities	0	12,000	11,000	(8.3)
Interfund Services	0	0	12,926	100.0
Other Expenses	0	0	4,694	100.0
TOTAL	\$ 408	\$ 613,303	\$ 668,893	9.1

ACM, ADMINISTRATIVE & COMMUNITY SERVICES

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Assistant City Manager - Administrative and Community Services	1.00	--
Tourism Services and Projects Administrator	1.00	23
Public Development Administrator	1.00	23
Operation Clean Sweep Coordinator	1.00	18
Property Coordinator	1.00	18
Neighborhood Property Coordinator	1.00	17
Executive Assistant	1.00	16
TOTAL	7.00	

MANAGEMENT SERVICES

DEPARTMENTS

BUREAU CHIEF'S OFFICE	MOBILITY AND PARKING ENFORCEMENT AND ADMINISTRATION (SEE MOBILITY AND PARKING SERVICES FUND)
RESEARCH AND BUDGET	
HUMAN RESOURCES	PARKING GARAGES AND LOTS (SEE MOBILITY AND PARKING SERVICES FUND)
RISK MANAGEMENT	
PURCHASING	VEHICLE MAINTENANCE (SEE INTERNAL SERVICES FUND)
REVENUE	
RECORDER'S COURT OF CHATHAM COUNTY	VEHICLE OPERATIONS (SEE INTERNAL SERVICES FUND)
RESEARCH LIBRARY AND MUNICIPAL ARCHIVES	
INVENTORY MANAGEMENT	FLEET MANAGEMENT (SEE INTERNAL SERVICES FUND)
MAIL AND MUNICIPAL BUILDING SERVICES	INFORMATION TECHNOLOGY (SEE INTERNAL SERVICES FUND)

BUREAU MISSION

The Management Services Bureau seeks to meet or exceed the expectations of customers by providing sound financial management, well trained and productive employees, an efficient parking and mobility system, and well maintained vehicles and equipment.

BUREAU TRENDS AND ISSUES

The Management Services Bureau provides critical support services to front-line departments as well as key direct services to the public. Some major issues the bureau faces in 2013 include:

Enterprise Resource Planning (ERP): In 2012, the City embarked on the final phases of implementing Lawson, its new ERP system. Research and Budget, Human Resources and Information Technology implemented Lawson Budgeting & Planning (LBP) and Human Capital Management (HCM) in the spring and fall. The system is expected to greatly improve internal processes throughout the City. The primary focus in 2013 will be to continue reviewing, updating, and implementing processes and procedures that will increase the efficiency and effectiveness of City departments.

Tour Regulation: The City is increasingly involved in balancing a vibrant and growing tourism industry with protection of our mixed-use Historic District, which is experiencing ever-growing pressures from an increasing variety of tours. Mobility and Parking staff continues to meet with leaders from the tour guide industry in an attempt to craft fair regulations for walking and motor coach tours that are focused on protecting residential areas of downtown. They also continue to work with an active Tourism Advisory Committee.

Technology Projects: Information Technology continues to make progress in leveraging technology to make the City more efficient. The City's new website is scheduled to come online near the end of

MANAGEMENT SERVICES

2012. New software for Development Services and Revenue are scheduled to come online near the end of 2012 and into 2013. The establishment of a technology governance committee will further help in leveraging technology assets.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	6,011,506	\$	5,859,792	\$	6,120,258	4.4
Outside Services		1,583,960		1,671,683		1,645,010	(1.6)
Commodities		172,443		187,970		207,331	10.3
Interfund Services		776,885		812,498		808,057	(0.5)
Capital Outlay		5,895		3,000		20,000	566.7
Other Expenses		9,195		8,659		7,962	(8.1)
TOTAL	\$	8,559,884	\$	8,543,602	\$	8,808,618	3.1

EXPENDITURES BY DEPARTMENT

<u>Department</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Bureau Chief's Office	\$	170,407	\$	176,916	\$	258,654	46.2
Research and Budget		564,628		682,433		691,074	1.3
Human Resources		1,390,198		1,409,686		1,493,172	5.9
Risk Management		702,046		704,390		684,173	(2.9)
Auditing ¹		626,943		0		0	0.0
Purchasing		421,376		605,234		600,422	(0.8)
Revenue		1,377,175		1,491,154		1,517,705	1.8
Recorder's Court of Chatham County		2,149,155		2,263,012		2,286,816	1.1
Research Library and Municipal Archives		151,975		194,898		231,860	19.0
Inventory Management		326,474		348,985		344,556	(1.3)
Mail and Municipal Building Services		679,507		666,894		700,186	5.0
TOTAL	\$	8,559,884	\$	8,543,602	\$	8,808,618	3.1

¹ Auditing moved from Management Services Bureau to General Administration in 2012.



MANAGEMENT SERVICES BUREAU CHIEF

PRIMARY SERVICES

The Management Services Bureau Chief provides administrative support services to departments within the Management Services Bureau.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To provide oversight and quality administrative support services of major finance, human resources, equipment, and information based departments while employing practices which are fiscally sound and quality based

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Total cost of overhead services	\$8,554,884	\$8,543,602	\$8,543,602	\$8,808,618
Efficiency Measures				
– Overhead as a percentage of total budget expenditures	3.0%	3.0%	3.0%	3.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 135,254	\$ 129,642	\$ 213,097	64.4
Outside Services	21,030	28,500	30,819	8.1
Commodities	3,940	8,100	5,100	(37.0)
Interfund Services	10,183	7,674	4,638	(39.6)
Capital Outlay	0	3,000	5,000	66.7
TOTAL	\$ 170,407	\$ 176,916	\$ 258,654	46.2

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Management Services Bureau Chief	1.00	--
Senior Administrative Assistant	1.00	14
TOTAL	2.00	



RESEARCH AND BUDGET



PRIMARY SERVICES

Research and Budget's primary responsibilities include: preparing a fiscal plan that provides the resources needed to support Council's strategic priorities and the service delivery needs of citizens, businesses, and visitors; providing a diversified revenue base that includes securing grant funds to leverage the financing of governmental services; updating the five-year capital plan to support a program of regular maintenance, replacement and growth of the City's infrastructure; and participating in various research projects.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To effectively manage and monitor City of Savannah fiscal resources within proper operating and capital budgetary guidelines.

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Conservative, balanced budget prepared	1	1	1	1
– Quarterly financial reports prepared	4	4	4	4
Efficiency Measures				
– GFOA Budget Rating received	Distinguished	Distinguished	Distinguished	Distinguished
– Days to prepare financial reports	---	30	30	15
Effectiveness Measures				
– Budget adopted by annual December 31 deadline	100.0%	100.0%	100.0%	100.0%
– Financial reports prepared by deadline	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	500,825	\$	604,560	\$	625,379	3.4
Outside Services		25,908		40,987		28,568	(30.3)
Commodities		4,702		2,250		5,980	165.8
Interfund Services		33,193		34,636		31,147	(10.1)
TOTAL	\$	564,628	\$	682,433	\$	691,074	1.3

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Research and Budget Director	1.00	26
Assistant Research and Budget Director	1.00	23
Principal Research and Budget Analyst	1.00	20
Research and Budget Projects Coordinator	1.00	20
Research and Budget Analyst	3.00	17
Research and Budget System Specialist	1.00	16
Research and Budget Technician	1.00	13
TOTAL	9.00	



HUMAN RESOURCES

PRIMARY SERVICES

Human Resources (HR) Department is responsible for filling all City positions with qualified and capable individuals, providing cost effective and competitive pay and benefit programs to all employees, providing high quality training to equip employees with technical, managerial, and customer service skills to serve the citizens of Savannah, and helping to develop a positive work place for all employees. Human resources department also works to provide leadership, advocacy, professional development, and superior service to internal and external customers.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- Recruitment: To administer open and competitive recruitment for attracting a workforce of exceptionally well qualified, motivated, and diverse individuals to work and represent the City of Savannah
- Training: To train employees by enhancing their knowledge, skills, and abilities in order to serve customers effectively, efficiently, and courteously
- Benefits: To provide services and programs that benefit the physical, mental, and social well-being of the individual employee, department, and the overall organization

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
RECRUITMENT				
– Applicants processed	14,000	12,000	17,000	15,000
– Tests administered	3,000	2,500	2,500	2,500
– Positions filled	400	300	375	300
TRAINING				
– Percent of Performance Enhancement Programs (PEP's) reviewed	50.0%	75.0%	75.0%	80.0%
– Hours of training delivered	700	800	825	850
– Employees participating in training programs	1,300	1,400	1,600	1,600
BENEFITS				
– Employees/retirees enrolled in medical plan	3,155	3,300	3,300	3,300
– Percent of employees participating in the Health Risk Appraisal	50.0%	50.0%	50.0%	50.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
- Average monthly participants in employee fitness program	525	275	275	350
Efficiency Measures				
RECRUITMENT				
- Average number of days to certify internal applicants	10	10	12	10
- Average number of days to certify external applicants	30	25	40	30
- Average number of days to complete classification study for filled positions	14	14	21	15
TRAINING				
- Average days to review individual Development Plans in PEP's	45	45	60	45
- Average days to develop a six hour training program	3	2.5	3	3
- Percent of available spaces filled in a training class	90.0%	90.0%	90.0%	90.0%
BENEFITS				
- Average monthly medical claims cost per employee/retiree	\$625	\$675	\$645	\$645
- Average days following voluntary resignation to complete exit interview	45	45	45	45
Effectiveness Measures				
RECRUITMENT				
- Percent of employees completing probation	80.0%	80.0%	80.0%	80.0%
- Percent benchmarking position above/below salary survey data	10.0%	10.0%	10.0%	10.0%
- Citywide turnover rate	12.0%	12.0%	8.0%	12.0%
TRAINING				
- Percent of identified needs addressed through training programs	80.0%	80.0%	80.0%	80.0%
- Training evaluations survey result out of 5.0	4.9	4.9	4.9	4.9
BENEFITS				
- Medical cost per employee versus national average	20.0% below	20.0% below	29.0% below	29.0% below

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
- Increase participation of employees in health screening by 2% versus national average of 50%	40.0%	40.0%	45.0%	50.0%
- Percent of mediation sessions conducted resulting in resolution	80.0%	80.0%	80.0%	80.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,087,866	\$ 1,097,213	\$ 1,158,172	5.6
Outside Services	175,133	161,300	181,333	12.4
Commodities	17,548	26,233	35,880	36.8
Interfund Services	109,651	124,940	117,787	(5.7)
TOTAL	\$ 1,390,198	\$ 1,409,686	\$ 1,493,172	5.9

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Human Resources Director	1.00	26
Assistant Human Resources	1.00	23
Senior Human Resources Analyst	1.00	20
Employee Relations Coordinator	1.00	18
Human Resources Analyst	3.00	18
Employee Health Coordinator	1.00	18
Employee Assistant Coordinator	1.00	18
Employee Development Coordinator	1.00	17
Training Coordinator	1.00	16
Human Resources Technician	5.00	14
Senior Administrative Assistant	1.00	14
Human Resources Assistant	1.00	10
TOTAL	18.00	



RISK MANAGEMENT

PRIMARY SERVICES

Risk Management is responsible for protecting the City's assets and properly managing all risks encountered in doing business as a municipality. Risk Management strives to achieve a work environment that is 100% collision and injury free. Preventing these losses eliminates the flow of funds from the City caused by chargeable vehicular collisions, work related injuries, petition claims, and excessive commercial insurance premiums.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To provide financial stability by mitigating losses, monitoring and reporting on losses/expenses, encouraging health and safety of employees and citizens, and purchasing commercial insurance as appropriate or required by law

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Open and new claims administered	1,160	1,160	1,160	1,160
– Alcohol and drug tests conducted	1,120	1,120	1,120	1,120
– Employee participants in safety and driver training	3,000	3,000	3,000	3,000
– Motor Vehicle Records searches conducted	---	500	500	500
Efficiency Measures				
– Hours to contact citizens after initial complaint	48	48	48	48
– Hours to contact injured employee after receiving initial report	24	24	24	24
Effectiveness Measures				
– Percent satisfaction with services delivered to injured employees	85.0%	90.0%	90.0%	90.0%
– Audit score of Third Party Administrator for WC and AL	85.0%	85.0%	85.0%	85.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
- Loss reports provided to bureaus by the 15th of the month	12	12	12	12

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$	333,207	\$	332,475	\$	335,757	1.0
Outside Services		317,676		323,259		300,590	(7.0)
Commodities		15,854		15,200		18,800	23.7
Interfund Services		33,482		31,629		29,026	(8.2)
Other Expenses		1,827		1,827		0	(100.0)
TOTAL	\$	702,046	\$	704,390	\$	684,173	(2.9)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Risk Management Administrator	1.00	23
Risk Management Analyst	1.00	18
Risk Management Coordinator	1.00	17
Human Resources Technician	2.00	14
TOTAL	5.00	



PURCHASING



Purchasing is responsible for procuring required materials, supplies, equipment and services in a timely, cost effective manner in support of all City activities and priorities within the guidelines of the City's procurement code and policies. Purchasing is also committed to providing the maximum services to increase the number of Minority/Women Business Enterprises (M/WBE) in Savannah, assist them with growing and sustaining successful businesses, and increasing their participation in the City of Savannah's procurement process.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To process requisitions into purchase orders (PO) within eight days of requisition through the use of bids, annual contracts, and telephone quotes
- To award 15.0% of total dollars awarded by the City to minority and women-owned businesses
- To provide training to City personnel on purchasing policies and procedures
- To renew or rebid annual contracts within +/- 30 days of expiration
- To increase the utilization of M/WBE firms participating in the City's procurement process by offering networking events to M/WBEs, contractors, suppliers, vendors, and consultants; promoting contract opportunities throughout the community; assisting with certification and bonding; and providing technical assistance and support to firms wishing to secure City contracts
- To offer technical assistance training, workshops, and events to build the capacity of local contractors

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Bids posted on City website	300	275	283	275
– Annual contracts executed	200	200	104	200
– Requisitions processed	6,725	5,500	8,340	8,000
– Agency Purchase Orders (APO) processed ¹	3,167	---	15,094	15,000
– PO's processed	5,967	---	5,681	5,600
– Percent of annual contracts renewed/rebid within +/- 30 days of expiration	---	---	---	60.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– M/WBE certification outreach and workshop sessions attended by Purchasing staff ²	---	80	12	12
– Workshops and training conducted by Purchasing staff	15	2	2	3
Efficiency Measures				
– Average cost to process requisition	\$62	\$90	\$61	\$60
– Average number of days to process requisition	---	6	13	8
Effectiveness Measures				
– Percent M/WBE participation overall	27.0%	15.0%	20.0%	15.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 358,603	\$ 489,151	\$ 487,312	(0.4)
Outside Services	12,053	35,800	19,580	(45.3)
Commodities	2,835	7,050	5,370	(23.8)
Interfund Services	67,123	73,233	88,160	20.4
Other Expenses	(19,238)	0	0	0.0
 TOTAL	 \$ 421,376	 \$ 605,234	 \$ 600,422	 (0.8)

1 The amount shown for 2011 is derived from 4th quarter data and the amount shown in 2012 Projected and 2013 Adopted represents the entire year.

2 2012 Projected includes M/WBE program.

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Purchasing Director	1.00	25
Assistant Purchasing Director	1.00	23
Program Coordinator	1.00	18
Contract Compliance Coordinator	1.00	16
Buyer	3.00	16
Purchasing Technician	1.00	13
 TOTAL	 8.00	



REVENUE

PRIMARY SERVICES

The Revenue Department administers the revenue programs for the City of Savannah by operating four separate units: Central Cashiering, Property Taxes, Business and Alcohol Tax and Utility Services. Their responsibilities include the timely billing, collection and deposit of revenue from the City's various revenue sources as defined in the City's annual Revenue Ordinance.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To bill and collect 90.0% of the City's accounts receivables within time frames consistent with state and local revenue code
- To receive and timely deposit 100.0% of all revenues to the appropriate accounts and general ledger funds
- To ensure compliance with state and local regulatory codes for businesses involved with dispensing alcohol

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Property tax accounts managed	63,608	63,500	63,600	63,600
– Tax bills issued annually	94,038	97,000	97,000	97,000
– Business tax accounts managed	6,804	6,600	6,800	6,800
– Alcohol licenses managed	482	500	500	500
– Cashier transactions	451,331	480,000	480,000	480,000
– Batches deposited annually	3,632	3,400	3,600	3,600
Efficiency Measures				
– Cost per property tax account	\$5.26	\$5.45	\$5.25	\$5.25
– Cost per business tax account/alcohol license	\$72	\$80	\$75	\$72
– Cost per cashier transaction	\$1.14	\$0.99	\$0.99	\$0.99
– Overall overhead	1.5%	1.6%	1.6%	1.5%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Effectiveness Measures				
– Percent tax collected vs. billed (current year)	89.0%	90.0%	90.0%	90.0%
– Percent tax collected versus billed (prior years)	98.0%	95.0%	98.0%	98.0%
– Percent of alcohol licenses renewed by January 31 each year	99.0%	100.0%	100.0%	100.0%
– Percent of business tax accounts renewed by July 1 each year	88.0%	100.0%	100.0%	100.0%
– Percent of transactions posted to appropriate accounts	99.0%	100.0%	100.0%	100.0%
– Percent of batches deposited timely	99.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 993,338	\$ 1,068,861	\$ 1,088,755	1.9
Outside Services	89,780	131,680	134,356	2.0
Commodities	54,913	56,863	60,300	6.0
Interfund Services	210,433	230,934	216,012	(6.5)
Capital Outlay	5,895	0	15,000	100.0
Other Expenses	22,816	2,816	3,282	16.5
TOTAL	\$ 1,377,175	\$ 1,491,154	\$ 1,517,705	1.8

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Revenue Director	1.00	25
Revenue Administrator	1.00	23
Assistant Revenue Director	1.00	23
Revenue Compliance Analyst	1.00	17
Revenue Supervisor - Property	1.00	16
Revenue Supervisor	1.00	15
Revenue Specialist	5.00	12
Revenue Investigator	2.00	12
Administrative Assistant	1.00	12
Senior Accounting Clerk	1.00	11
Accounting Clerk	1.00	10
Customer Service Representative	1.00	10
Cashier	4.00	9
TOTAL	21.00	



RECORDER'S COURT OF CHATHAM COUNTY



PRIMARY SERVICES

Recorder's Court of Chatham County plays a major role in the local justice system. The court's main functions include providing hearings for individuals cited with violating Georgia traffic laws and local ordinances, accepting guilty pleas from persons charged with misdemeanors, and conducting probable cause hearings for individuals charged with a misdemeanor or felony offense. The judges of Recorder's Court also issue search warrants and criminal warrants to the law enforcement officers with jurisdiction in the City of Savannah and in the unincorporated areas of Chatham County, Georgia.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To ensure that Recorder's Court is responsive to the individual needs of all customers, both internal and external
- To give the judiciary and staff the opportunity to process all cases filed with the Court and to achieve an average disposition rate of less than 24 days from filing on all criminal accusations, either by sentencing or committal to a higher court
- To dispose of traffic citations within 35 days of filing with the Court
- To provide a first appearance advisement hearing within 48 hours after arrest for 100% of all persons arrested and detained in the Chatham County Detention Center/Jail
- To provide administrative hearings for property maintenance violations and other local ordinance violations in the City of Savannah and in the unincorporated areas of Chatham County, in support of efforts to improve the livability of neighborhoods, reduce incidents of blight, and promote healthy communities and good citizenship
- To actively pursue and collect fines and fees assessed by the Recorder's Court of Chatham County

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Criminal and traffic cases filed	46,559	50,210	48,740	49,165
– Delinquent notices issued	5,803	6,440	6,085	6,140
– Payment plans established	5,584	5,890	5,945	5,770
Efficiency Measures				
– Cost per charge filed	\$42	\$41	\$41	\$41

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Effectiveness Measures				
– Percent of inmates presented for first appearance hearings within 48 hours of arrest	100.0%	100.0%	100.0%	100.0%
– Average number of days from criminal or traffic case filing to first assignment	28	21	24	24
– Percent of delinquent offenders sent court notices	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 1,629,292	\$ 1,716,308	\$ 1,762,385	2.7
Outside Services	336,142	339,400	328,238	(3.3)
Commodities	38,781	47,500	43,250	(8.9)
Interfund Services	144,940	159,804	152,943	(4.3)
TOTAL	\$ 2,149,155	\$ 2,263,012	\$ 2,286,816	1.1

POSITIONS

Class Title	2013 FTE	Grade
Recorder's Court Judge	3.00	--
Recorder's Court Director	1.00	25
Recorder's Court-Assistant Director	1.00	23
Case Management Supervisor	1.00	17
Court Services Supervisor	1.00	17
Court Services Specialist	2.00	14
Judicial Secretary	2.00	14
Senior Case Manager	1.00	13
Administrative Assistant	1.00	12
Case Manager	5.00	11
Customer Service Representative	1.00	10
Cashier	4.00	9
Case Disposition Clerk	3.00	9
Bailiff	2.00	9
TOTAL	28.00	



RESEARCH LIBRARY AND MUNICIPAL ARCHIVES



PRIMARY SERVICES

The Research Library and Municipal Archives collects, manages, preserves and makes accessible records documenting the City of Savannah's history; administers the records management program and the City Records Center to increase the efficiency of City agencies; and shares the City's history with City employees, citizens and visitors through outreach activities.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To administer annual records transfers and dispositions in compliance with State regulations and established retention schedules
- To manage and preserve permanent retention records according to accepted archival standards
- To provide timely and effective response to employee and public reference and retrieval requests
- To provide engaging and educational opportunities to experience the City of Savannah's history

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Records transfers (cu.ft.)	1,378	925	902	925
– Records dispositions (cu.ft.)	645	700	783	725
– Reference/retrieval requests	2,651	3,000	3,200	3,000
Efficiency Measures				
– Cost of annual transfers per cubic foot	\$2.69	\$3.00	\$3.00	\$3.00
– Cost of annual dispositions per cubic foot	\$4.78	\$3.00	\$4.38	\$4.50
– Average cost of reference/retrieval response	\$20	\$20	\$19	\$20
Effectiveness Measures				
– Percent of annual records actions completed	100.0%	100.0%	100.0%	100.0%
– Percent of annual records documentation completed	100.0%	100.0%	100.0%	100.0%
– Percent of reference/retrieval requests responded to within 3 days or less	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011		2012		2013	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$	105,696	\$	128,420	\$	150,686	17.3
Outside Services		33,809		54,143		64,170	18.5
Commodities		6,101		4,200		10,679	154.3
Interfund Services		6,369		8,135		6,325	(22.2)
TOTAL	\$	151,975	\$	194,898	\$	231,860	19.0

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Library and Archives Director	1.00	25
Library Archivist	1.00	18
TOTAL	2.00	



INVENTORY MANAGEMENT

PRIMARY SERVICES

Inventory Management is responsible for providing administrative control of receiving, stocking, and disbursement of commodities to all City departments. The division purchases goods, administers contracts, promotes the use of sustainable goods, and administers the sales of surplus property. Meeting this requirement demands sound procedures and control systems that seek to minimize stock-outs and to provide accurate and timely information on inventory status.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To maintain a City inventory turnover rate that will be consistent with the industry standard of 3.0
- To limit warehouse losses to 1.5% of inventory value
- To achieve 97.0% records accuracy

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Costs of goods sold	\$872,388	\$870,000	\$872,000	\$873,000
– Value of inventory	\$479,847	\$365,000	\$450,000	\$460,000
– Records within standards	1,804	1,700	950	950
Efficiency Measures				
– Cost per item maintained in inventory	\$0.45	\$0.46	\$0.46	\$0.47
– Losses not to exceed standard of 1.5% of inventory value	\$254	\$500	\$473	\$473
– Percent records with no difference	99.8%	95.0%	97.0%	97.0%
Effectiveness Measures				
– City inventory turnover rate	3.0%	3.0%	3.0%	3.0%
– City deviation percentage (industry standard at 0.50%)	<0.1%	0.2%	0.2%	0.2%
– Limit percent records not within standard to less than 2.0%	0.1%	1.0%	1.0%	1.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011		2012		2013	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$	268,374	\$	272,935	\$	275,482	0.9
Outside Services		5,141		19,804		6,018	(69.6)
Commodities		3,216		3,600		4,998	38.8
Interfund Services		45,953		48,630		53,378	9.8
Other Expenses		3,790		4,016		4,680	16.5
 TOTAL	 \$	 326,474	 \$	 348,985	 \$	 344,556	 (1.3)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Central Services Administrator	1.00	23
Surplus Inventory Technician	1.00	13
Storekeeper	2.00	11
Administrative Clerk	1.00	9
 TOTAL	 5.00	



MAIL AND MUNICIPAL BUILDING SERVICES

PRIMARY SERVICES

Mail and Municipal Building Services provides administrative control of the contracted mail and courier services to all City departments and selected outside agencies. The service directs and monitors the activities of contractors and service providers to address building maintenance and janitorial services for the downtown and mid-town Municipal Centers. The service also provides administrative controls over the many contractual services for the Municipal Centers.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To ensure inter-office mail deliveries are met 100.0% of the time
- To receive accurate and timely reports from the mail courier services 97.0% of the time
- To ensure that Municipal facilities are clean and environmentally pleasing

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Inter-office deliveries completed	27,861	27,861	27,610	27,610
– Special deliveries completed	427	260	240	260
– Custodial service request completed	74	65	80	80
Efficiency Measures				
– Cost per inter-office delivery	\$2.24	\$2.26	\$2.30	\$2.30
– Cost per special delivery	\$5.50	\$5.50	\$5.50	\$5.50
– Custodial cost per square foot	\$0.90	\$1.20	\$0.93	\$0.93
Effectiveness Measures				
– Percent time inter-office mail deliveries are met	100.0%	100.0%	100.0%	97.0%
– Percent time special deliveries are met	100.0%	100.0%	100.0%	97.0%
– Satisfaction rate for custodial services	60.4%	60.0%	60.0%	60.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011		2012		2013	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$	23,484	\$	20,227	\$	23,233	14.9
Outside Services		546,589		536,810		551,338	2.7
Commodities		13,772		16,974		16,974	0.0
Interfund Services		95,662		92,883		108,641	17.0
TOTAL	\$	679,507	\$	666,894	\$	700,186	5.0

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Administrative Clerk	0.60	9
TOTAL	0.60	



COMMUNITY AND ECONOMIC DEVELOPMENT

DEPARTMENTS

BUREAU CHIEF'S OFFICE
DEVELOPMENT SERVICES
COMMUNITY SERVICES
LAND BANK ADMINISTRATION
CITIZEN OFFICE
RIVER STREET HOSPITALITY CENTER
311 CALL SERVICE CENTER
REAL PROPERTY SERVICES
STEP UP PROGRAM
ECONOMIC DEVELOPMENT

ENTREPRENEURIAL CENTER
HOUSING
(SEE COMMUNITY DEVELOPMENT FUND)
COMMUNITY PLANNING AND DEVELOPMENT
(SEE COMMUNITY DEVELOPMENT FUND)
ADVANCEMENT CENTER AT MOSES JACKSON
(SEE COMMUNITY DEVELOPMENT FUND)
COASTAL WORKFORCE SERVICES
(SEE GRANT FUND)
YOUTHBUILD
(SEE GRANT FUND)

BUREAU MISSION

To develop and support partnerships that help build and sustain safe and physically attractive neighborhoods, a socially healthy community and an economically prosperous city.

BUREAU TRENDS AND ISSUES

The Community and Economic Development Bureau's focus for 2013 will continue to address issues of: Quality Affordable Housing, Corridor Revitalization, Citizen Engagement, Citizen Services, Economic Development, Federal Grant Management, Property Acquisition and Redevelopment.

The bureau is the home of departments that provide opportunities to enhance the quality of life for residents with low and moderate income through the administration of Federal grants. Grant funds are primarily used to provide affordable housing, housing repair, education enrichment, long and short-term on-the-job training, counseling, support services, small business support and support services to qualifying residents. In 2012, the Bureau of Community & Economic Development continued to experience ongoing reductions in federal funding for programs which support housing, senior and youth services and neighborhood revitalization. To address this challenge, the bureau is focusing on identifying creative alternatives to continue services even during times of budget cuts. In 2013, Community & Economic Development will take a more cohesive approach to service delivery by implementing work programs that complement rather than duplicate services and by streamlining our work into targeted projects which have a greater impact on the quality of life of all citizens.

The redevelopment of Savannah Gardens will continue in 2013. Upon completion, the mixed housing development will provide residents with opportunities for affordable and market rate housing. The Savannah Gardens Project is an example of a successful partnership where local government and private developers are working together to invest in the community and provide quality housing.

COMMUNITY AND ECONOMIC DEVELOPMENT

opportunities and, most importantly, a beautiful environment to call home. The Savannah Gardens Project will serve to boost revitalization activities along Pennsylvania Avenue.

The City's revitalization efforts along priority corridors such as Augusta Avenue, Waters Avenue, Wheaton Street, Montgomery Street and Martin Luther King Jr., Blvd. will move forward throughout 2013. Completion of the Augusta Avenue and Woodville Plans will allow revitalization activities to begin early in the new year. Additionally, redevelopment and streetscape improvements in these areas will help to further stimulate private development and increased economic activity.

During 2012, the Citizen Office began to implement a more holistic approach to providing citizen services with the integration of five municipal services: Capital Projects Citizen Support Services, River Street Hospitality Center, Downtown Ordinance Compliance & Services, Tourism, and the 311 Call Center. In 2013, building and reinforcing a solid work program for this activity will continue to be a focus. Finally, seeking to improve business systems and community relations while also ensuring public safety and compliance with building codes and zoning ordinances will be an ongoing focus of the Development Services Department which continues to make positive strides in this area.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 5,858,964	\$ 6,080,837	\$ 6,705,910	10.3
Outside Services	978,865	800,725	694,995	(13.2)
Commodities	197,028	194,107	246,295	26.9
Interfund Services	466,509	458,891	498,732	8.7
Capital Outlay	0	5,000	11,016	120.3
Interfund Transfers	17,684	0	0	0.0
Other Expenses	85,907	106,574	120,894	13.4
TOTAL	\$ 7,604,957	\$ 7,646,134	\$ 8,277,842	8.3

COMMUNITY AND ECONOMIC DEVELOPMENT

EXPENDITURES BY DEPARTMENT

<u>Department</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Bureau Chief's Office	\$	594,942	\$	130,345	\$	332,630	155.2
Development							
Services		3,723,708		3,846,825		4,116,776	7.0
Community Services		395,298		373,242		391,606	4.9
Land Bank							
Administration		1,660		0		0	0.0
Citizen Office		893,944		1,171,209		1,200,672	2.5
River Street							
Hospitality Center		123,296		130,101		122,190	(6.1)
311 Call Service							
Center		246,113		224,709		232,050	3.3
Real Property							
Services		407,435		489,945		492,013	0.4
Step Up Program		201,842		375,787		368,123	(2.0)
Economic							
Development		725,727		689,393		728,403	5.7
Entrepreneurial							
Center		290,992		214,578		293,379	36.7
TOTAL	\$	7,604,957	\$	7,646,134	\$	8,277,842	8.3



COMMUNITY AND ECONOMIC DEVELOPMENT BUREAU CHIEF

PRIMARY SERVICES

The Community and Economic Development Bureau Chief's office administratively assists all the departments within the bureau by the formulation of policies and goals that oversee the management of Federal and State funded programs, works with citizens to effectively communicate the availability of the City's services, and expedites the City's regulatory role of local ordinances and City codes. The Bureau of Community and Economic Development collaborates with multiple State, Federal, and local agencies to ensure all grants are administered, ordinances are enforced, and citizens are engaged and are provided the opportunity to use the Bureau's services. The Bureau provides citizens with programs that enhance financial stability and improve neighborhoods, assistance with new business training and development, and issuance of governing permits supporting development.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To provide administrative oversight of the nine departments and two agencies for the Bureau of Community and Economic Development
- To provide services that increase the stability of neighborhoods and increase property values by reducing blight
- To provide services and programs that make the City a thriving and economically prosperous community for residents and businesses

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Federal and State contracts awarded	---	---	---	9
– Number of citizen engagement and/or revitalization projects undertaken	---	---	---	12
– Number of existing and prospective businesses accessing City-assisted business support services	---	---	---	200
Efficiency Measures				
– Percent Federal and State contract/program dollars expended	---	---	---	70.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent of community issues or requests responded to in 5 days	---	---	---	100.0%
Effectiveness Measures				
– Percent of Federal and State contracts receiving satisfactory progress evaluation	---	---	---	100.0%
– Percent of community and revitalization projects completed and/or reaching annual work program targets	---	---	---	80.0%
– Percent of existing and prospective businesses successfully completing training and/or development activities	---	---	---	70.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 424,215	\$ 71,783	\$ 282,752	293.9
Outside Services	144,347	33,941	26,743	(21.2)
Commodities	7,479	3,768	11,270	199.1
Interfund Services	17,493	17,798	4,946	(72.2)
Capital Outlay	0	0	5,000	100.0
Other Expenses	1,408	3,055	1,919	(37.2)
TOTAL	\$ 594,942	\$ 130,345	\$ 332,630	155.2

POSITIONS

Class Title	2013 FTE	Grade
Community and Economic Development		
Bureau Chief	1.00	--
Management Services Coordinator	1.00	22
Senior Administrative Assistant	1.00	14
TOTAL	3.00	



DEVELOPMENT SERVICES



PRIMARY SERVICES

The Development Services Department continues to work diligently to process building permits and site inspections. Development Services is responsible for interpreting and enforcing codes, laws, and ordinances that affect the safety and welfare of the public and its property. This includes, but is not limited to, building and site construction codes, life safety and structural codes, to include certificates of occupancy, electrical, plumbing and mechanical systems and zoning and signs ordinances. The department provides engineering, Capital Improvement Project (CIP) management, Geographic Information Systems (GIS), and graphics support to other City departments upon request. Development Services also manages the private development process, which includes granting commercial and residential building and site permits, and inspects projects for completion. The purpose of Development Services is to ensure that the City of Savannah effectively interprets, administers and enforces the Georgia State Minimum Standard Construction Codes, Zoning Regulations, Historic Preservation Code, Sign Codes, Flood Damage Control Ordinance, and Subdivision Ordinance, as well as provides a high level of service to other departments and the citizens of Savannah in the areas of Community Planning & Economic Development, inspection of private development, GIS collection and mapping.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To ensure initial and continued compliance through quality inspection techniques and timely responses by conducting 95.0% of an estimated 4,000 inspection requests within 24 hours of customer requests
- To ensure that targeted derelict structures are inspected for proper condemnation and demolition action within thirty days
- To maintain through certification and training the City's Insurance Services Office rating of 4
- To provide technical assistance to City organizations by attendance at MPC, ZBA (Zoning Board of Appeals) and Council meetings
- To maintain or lower our Federal Emergency Management Agency's community rating service level of six
- To ensure 100.0% of all Private Development projects are constructed and completed to the City's standards and requirements
- To respond in a timely manner to City Department requests for technical assistance within five working days

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Plans reviewed	2,200	2,000	1,932	2,000
– Residential permits issued	1,414	1,000	1,052	1,000
– Commercial permits issued	730	500	592	500
– Trade permits issued	6,612	6,800	4,988	5,000
– Preparation of construction documents and evaluation of bids	49	32	32	32
– Zoning inspections	767	964	750	800
– Geo-data requests by City departments completed	869	800	1,100	800
Efficiency Measures				
– Average days to approve a new commercial building	44	30	30	30
– Average days to approve a new residential permit	9	14	14	14
– Average days to approve a full site development permit	83	60	60	60
– Number of zoning approvals of new businesses	862	1,500	1,360	1,500
– Average number of building inspections per day	10.3	9	9	9
– Average number of trade inspections by inspector per day	9.7	9	9	9
– Construction management and inspections, including design review, contract administration and construction overview	42	32	32	32
Effectiveness Measures				
– Percent of building and trade inspections conducted within 24 hours of customer request	97.0%	95.0%	96.0%	95.0%
– Percent of new commercial building permits approved within 30 days of completed documents	70.0%	75.0%	70.0%	75.0%
– Percent of new residential permits approved within 7 days of receipt of completed documents	85.0%	75.0%	79.0%	75.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent of commercial alteration permits approved within 14 days of completed documents	75.0%	75.0%	75.0%	75.0%
– Percent of full site development permits approved within 60 days of receipt of completed documents	42.0%	75.0%	75.0%	75.0%
– Percent of survey requests completed within 10 days	100.0%	100.0%	100.0%	100.0%
– Percent of geo-data maps provided within 5 work days	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 3,159,761	\$ 3,251,812	\$ 3,395,986	4.4
Outside Services	208,021	256,615	306,093	19.3
Commodities	76,312	86,262	93,747	8.7
Interfund Services	215,796	195,761	261,998	33.8
Capital Outlay	0	5,000	6,016	20.3
Other Expenses	63,818	51,375	52,936	3.0
TOTAL	\$ 3,723,708	\$ 3,846,825	\$ 4,116,776	7.0

POSITIONS

Class Title	2013 FTE	Grade
Development Services Director/City Engineer	1.00	26
Assistant City Engineer	1.00	23
Development Liaison Administrator	1.00	23
Building Inspections Administrator	1.00	23
Permit Services Administrator	1.00	23
Permitting/Flood Plane Administrator	1.00	23
Zoning Administrator	1.00	23
Civil Engineer	2.00	21
Senior Systems Analyst	1.00	20
Senior Plans Examiner	1.00	20
Architectural Coordinator	1.00	20
Plans Examiner	2.00	19
Principal Electrical Inspector	1.00	19
Principal Mechanical Inspector	1.00	19
Principal Plumbing Inspector	1.00	19
City Surveyor	1.00	19
Private Development Coordinator	1.00	18

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
GIS Analyst	2.00	18
Zoning Inspector	4.00	17
Electrical Inspector	3.00	17
Plumbing Inspector	3.00	17
Mechanical Inspector	3.00	17
Architectural Technician	1.00	17
Building Inspector	3.00	17
Construction Inspector	2.00	17
Permit Services Technician	1.00	15
Private Development Technician	1.00	15
Permit Center Supervisor	1.00	13
Survey Technician	1.00	13
Community Projects Technician	1.00	12
Administrative Assistant	2.00	12
Permit Specialist	3.00	10
Customer Service Representative	1.00	10
TOTAL	51.00	



COMMUNITY SERVICES

PRIMARY SERVICES

Community Services provides the management, facilities and administrative support functions of the Community Planning and Development Department, housed within the Community Development Fund. The department develops plans, funds activities and implements programs and strategies that address deterioration in Community Development Block Grant (CDBG) eligible neighborhoods and engages low-to-moderate income persons in federally supported activities that increase opportunities and improve the quality of life of individuals and families. Department activities include comprehensive neighborhood planning, resident assistance, neighborhood association support, neighborhood improvement, and the investment and management of federal grants that support the City's Housing and Community Development Plan.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To receive a satisfactory performance rating from the U.S. Department of Housing and Urban Development (HUD) on the City's Annual Performance Report
- To fund and/or undertake human service, micro-business and family assistance activities that collectively assist at least 7,000 low and moderate income individuals and/or families annually
- To assist 10 neighborhoods in the development of neighborhood plans or implementation of neighborhood grants/projects which improve neighborhood livability and assist persons in need

Note: Performance Measures for Community Services are combined with those for the Community Planning and Development Department in the Community Development Fund.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 273,736	\$ 259,862	\$ 261,944	0.8
Outside Services	47,479	42,152	50,254	19.2
Commodities	14,648	10,040	10,350	3.1
Interfund Services	51,798	51,951	56,376	8.5
Other Expenses	7,637	9,237	12,682	37.3
TOTAL	\$ 395,298	\$ 373,242	\$ 391,606	4.9

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Community Planning and Development Director	1.00	25
Program Coordinator	1.00	18
Community Projects Technician	1.00	12
TOTAL	3.00	



LAND BANK ADMINISTRATION

PRIMARY SERVICES

Land Bank Administration manages the conversion of delinquent real property to a state of commerce.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objective:

- To acquire tax delinquent and distressed real property
- To foster real property development
- To support affordable housing

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Percent distressed real property evaluated for possible purchase	100.0%	100.0%	100.0%	100.0%
– Tax liens acquired to selective property	4	12	12	12
– Delinquent property taxes abated	9	6	7	6
Efficiency Measures				
– Market inventory for development	9	6	6	9
– Clouded titles cleared	3	4	4	3
Effectiveness Measures				
– Transactions closed	17	11	7	9
– Profit margin achieved, with a goal of 10.0% or greater	57.0%	10.0%	10.0%	17.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 133,398	\$ 129,057	\$ 130,117	0.8
Outside Services	(131,738)	(129,057)	(130,117)	0.8
TOTAL	\$ 1,660	\$ 0	\$ 0	0.0



CITIZEN OFFICE

PRIMARY SERVICES

The Citizen Office proactively works with citizens and City staff to ensure that public participation is a key component of City-led projects and programs. Citizen involvement results in improved services and a greater level of citizen support and approval. This is achieved by coordinating efforts among City Departments and the 311 Call Center to ensure timely and accurate response to citizen inquiry, and most importantly, the citizenry. The Citizen Office places special emphasis on downtown by providing planning, code enforcement, cleanliness and maintenance efforts. The Downtown Services division works with the downtown citizenry to develop and encourage partnerships designed to enhance downtown cleanliness.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To develop citizen involvement plans on behalf of departments for 75.0% of projects that impact the citizenry
- To enforce the Zoning, Sanitation and Property Maintenance codes for downtown with a compliance rate of 75.0%
- To develop and implement components of 5 master plans including DeRenne, Casey South, River Street, and the Downtown Master Plan
- To service 100.0% of downtown from Liberty Street to the River and from East Broad Street to Martin Luther King, Jr. Boulevard to ensure optimum cleanliness and maintenance

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Litter removal in squares, parks, public spaces and sidewalks	134 blocks	134 blocks	134 blocks	134 blocks
– Blocks of sidewalks scrubbed or pressure washed (weekly)	51 blocks	51 blocks	51 blocks	51 blocks
– Blocks of streets vacuumed (weekly)	49 blocks	49 blocks	49 blocks	49 blocks
– Number of public participation plans developed and implemented	75.0%	75.0%	75.0%	75.0%
– Ordinance compliance within 30 days	50.0%	75.0%	75.0%	75.0%
Efficiency Measures				
– Percent of parks and medians on scheduled mowing cycle	100.0%	100.0%	100.0%	100.0%
– Completion of scheduled litter routes	100.0%	100.0%	100.0%	100.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent of planning initiative phases complete	100.0%	100.0%	100.0%	100.0%
– Average number of compliances per month	20	20	20	25
Effectiveness Measures				
– Percent reduction in code violations in targeted area	15.0%	50.0%	50.0%	50.0%
– Percent of city blocks in focus area serviced daily for litter removal	100.0%	100.0%	100.0%	100.0%
– Percent of blocks that have been scrubbed, pressure washed and litter vacuumed on schedule	95.0%	95.0%	95.0%	95.0%
– Increase participation of organizations supporting beautification and maintenance programs	100.0%	100.0%	100.0%	100.0%
– Percent of public participation plans implemented	80.0%	80.0%	80.0%	80.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 692,757	\$ 968,790	\$ 1,009,223	4.2
Outside Services	63,167	50,148	31,203	(37.8)
Commodities	53,939	54,578	40,269	(26.2)
Interfund Services	54,834	56,267	68,345	21.5
Interfund Transfers	17,684	0	0	0.0
Other Expenses	11,563	41,426	51,632	24.6
TOTAL	\$ 893,944	\$ 1,171,209	\$ 1,200,672	2.5

POSITIONS

Class Title	2013 FTE	Grade
Citizen Office Director	1.00	25
Maintenance Superintendent	1.00	20
Zoning Inspector	1.00	17
Sanitation Supervisor	1.00	17
Downtown Programs Technician	1.00	16
Citizen's Liaison Technician	2.00	16
Maintenance Crew Chief	1.00	14
Senior Property Maintenance Inspector	1.00	14
Administrative Assistant	1.00	12
Refuse Truck Operator	2.00	11
Senior Maintenance Worker	4.00	9
Maintenance Worker	4.00	8
TOTAL	20.00	



RIVER STREET HOSPITALITY CENTER



PRIMARY SERVICES

The River Street Hospitality Center provides custodial and maintenance services to the Hospitality Center, City Hall and River Street. The division provides information and services through an operating agreement between Visit Savannah and the City of Savannah.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objective:

- To maintain an average cleanliness rating for the River Street Visitor Center restrooms, elevator, ramp and surrounding complex at 3.5 on a 4.0 scale.

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of citizens and visitors served	428,020	469,073	470,000	470,000
– Number of cleanliness inspections conducted	24	24	24	24
Efficiency Measures				
– Supply/maintenance cost per visitor	\$0.03	\$0.03	\$0.03	\$0.03
– Custodial cost per square foot	\$63	\$63	\$63	\$63
Effectiveness Measures				
– Visitor satisfaction rating on 1-4 scale	3.5	3.5	3.5	3.5
– Cleanliness rating on 1-4 scale	3.5	3.5	3.5	3.5

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	83,696	\$	84,637	\$	84,848	0.2
Outside Services		17,619		21,930		22,230	1.4
Commodities		15,341		14,200		14,200	(0.0)
Interfund Services		6,640		9,334		912	(90.2)
TOTAL	\$	123,296	\$	130,101	\$	122,190	(6.1)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Building Service Worker	2.25	6
TOTAL	2.25	



311 CALL SERVICE CENTER



PRIMARY SERVICES

The 311 Call Service Center administers the operation of the service request call center. Calls are received and entered into a tracking system for follow-up by the appropriate department. The division seeks to ensure timely and accurate response to all callers.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To increase community awareness of 311 through marketing and promotion activities at least once per month
- To receive an internal and external customer satisfaction rating of 90.0% or better on a 100.0% scale
- To provide prompt response to customer inquiries by maintaining average "wait time" of 12-15 seconds

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of citizens and visitors served	68,000	75,000	75,000	75,000
– Number of work orders processed	132,809	200,000	150,000	200,000
Efficiency Measures				
– Average wait time in seconds	10	12-15	12	10-12
– Average call completion in minutes	2	3	3-4	3
Effectiveness Measures				
– Percent of internal customers satisfied	85.0%	90.0%	90.0%	90.0%
– Percent of external customers satisfied	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	159,863	\$	140,611	\$	142,370	1.3
Outside Services		15,543		10,197		18,289	79.4
Commodities		6,841		3,000		3,900	30.0
Interfund Services		63,866		70,901		67,491	(4.8)
TOTAL	\$	246,113	\$	224,709	\$	232,050	3.3

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Customer Service Supervisor	1.00	16
Customer Service Representative	2.00	10
TOTAL	3.00	



REAL PROPERTY SERVICES

PRIMARY SERVICES

Real Property Services provides research and support for City staff and citizens regarding city-owned property. Acquisition of property for public use, acquisition of property for redevelopment and infill housing, administration of FEMA flood mitigation grants, and processing citizen petitions for purchase or use of City property are the primary services provided by Real Property Services.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To acquire properties in a cost-effective and timely manner utilizing necessary due diligence
- To provide excellent customer service both internally and externally in administering grants, processing petitions, and providing information on City-owned property

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– FEMA grants initiated	1	1	1	1
– Number of petitions processed	39	30	34	30
– Number of properties targeted for public use (including easements and ROW)	10	14	18	12
– Number of properties targeted for infill housing and/or redevelopment	161	90	20	15
Efficiency Measures				
– Percent of petitions processed within 120 days	74.0%	65.0%	80.0%	80.0%
– Percent of targeted properties researched and negotiations entered into	90.0%	90.0%	100.0%	100.0%
– Percent of targeted property owners contacted	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Number of FEMA properties acquired	0	22	8	20
– Percent of petitions closed out	65.0%	69.0%	80.0%	80.0%
– Number of properties acquired for public use	12	7	4	6

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Number of properties acquired for infill and/or redevelopment	7	7	8	12

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	342,197	\$	381,368	\$	416,257	9.1
Outside Services		32,172		73,308		55,244	(24.6)
Commodities		5,207		6,050		8,250	36.4
Interfund Services		26,378		27,738		10,537	(62.0)
Other Expenses		1,481		1,481		1,725	16.5
TOTAL	\$	407,435	\$	489,945	\$	492,013	0.4

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Real Property Director	1.00	25
Real Property Coordinator	4.00	18
Real Property Technician	1.00	14
TOTAL	6.00	



STEP UP PROGRAM

PRIMARY SERVICES

Step Up primarily creates service delivery of Workforce Development and Asset Development services indirectly through investments in third party providers. Primary direct services include managing the “Bank On Savannah” campaign; providing support services to low-wage employees in local companies; research, marketing assistance, and fundraising in support of asset building and workforce development programs; advocacy for policy and procedural reforms; running poverty simulations; neighborhood leadership training; and capacity building of direct service providers.

GOALS AND OBJECTIVES

Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

Objective:

- To work collaboratively to reduce poverty in Savannah and Chatham County

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of individuals who pass a section of their GED as result of Step Up collaborative	137	100	100	150
– Number of individuals assisted by the Step Up collaborative	11,061	10,000	10,000	10,000
– Number of individuals who successfully complete financial education workshops	4,459	4,000	4,000	4,000
– Number of individuals who obtain self-sustaining employment as result of Step Up collaborative	45	100	100	100
– Funding to be disbursed to collaborative partners to focus on poverty reduction	450,269	400,000	400,000	400,000
– Number of individuals who open bank accounts through “Bank On Savannah”	1,131	1,000	1,000	1,000
– Number of people reached through four Poverty Simulations	247	250	250	250
– Number of non profits receive results based accountability training	0	6	8	12

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Number of neighborhood leaders trained	0	30	30	40
– Number of employers assisting lower wage workers through Step Up	10	12	12	14
– Number of families served through centers for working families	429	150	250	300
– Number of employees assisted at employer partner sites	117	525	525	500
Efficiency Measures				
– Cost per individual assisted	\$19	\$21	\$21	\$21
– Cost per Poverty Simulation participant	\$850	\$840	\$840	\$840
– Fund leveraging ratio of City funds to total funds brought in to reduce poverty through Step Up	\$210,000: \$450,269	\$210,000: \$400,000	\$210,000: \$400,000	\$210,000: \$400,000
Effectiveness Measures				
– Percent of individuals who attend financial education who report new knowledge gained	81.0%	95.0%	80.0%	80.0%
– Percent of participants of poverty simulations who will commit to do something to help reduce poverty	---	80.0%	80.0%	80.0%
– Percent of individuals who pass a section of the GED who will obtain their GED	11.0%	20.0%	20.0%	25.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$	201,842	\$	375,787	\$	368,123	(2.0)
TOTAL	\$	201,842	\$	375,787	\$	368,123	(2.0)



ECONOMIC DEVELOPMENT

PRIMARY SERVICES

The mission of the Department of Economic Development is to facilitate economic development activities that foster a strong local economy, spur business and job growth in targeted areas, and provide for a better quality of life in Savannah. Primary Services include: the development and administration of small business incentives to encourage business development and retention; business outreach, support and assistance; corridor revitalization activities; and asset/wealth building services for Savannah residents. These programs and activities are geared toward improving economic opportunities and increasing financial well-being for individuals, families, and small businesses of Savannah.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objectives:

- Business Development and Retention: To provide relevant and meaningful incentives to the business community which encourage business and job growth
- Business Support and Assistance: To provide supportive services and technical assistance to new and existing businesses and entrepreneurs, business associations and coalitions
- Corridor Revitalization: To work with City planning and service departments, businesses, residents and other community partners to address and improve physical and economic conditions along distressed commercial corridors.
- Asset and Wealth Building Program: To encourage wealth creation among Savannah residents by providing volunteer income tax preparation and financial education services

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of business outreach, education & awareness activities	5	8	11	8
– Number of entrepreneurs, businesses and/or groups receiving business assistance (planning, location, technical services, incentives, etc.)	21	20	22	20
– Number of corridors targeted for corridor planning and/or improvement activities	---	---	---	3

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Number of tax clients assisted at City sites	832	900	1,000	1,000
Efficiency Measures				
– Percent of business inquiries or requests responded to within 48 hours	---	---	---	100.0%
– Percent of service recipients rating services received as satisfactory or better	---	---	---	75.0%
– Percent of tax clients qualifying for EITC	32.9%	50.0%	39.0%	45.0%
Effectiveness Measures				
– Number of prospective and existing businesses reached through outreach, education & awareness activities	310	425	400	400
– Percent of clients achieving business assistance targets (location, planning, financing, incentives, creation/expansion)	---	---	---	50.0%
– Number of corridor planning or improvement activities completed	---	---	---	3
– Federal tax dollars refunded at City sites	\$1,303,266	\$1,000,000	\$1,400,000	\$1,400,000

EXPENDITURES BY TYPE¹

<u>Expenditure Area</u>	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 387,499	\$ 375,833	\$ 396,157	5.4
Outside Services	302,507	280,022	255,313	(8.8)
Commodities	8,618	16,209	59,309	265.9
Interfund Services	27,103	17,329	17,624	1.7
TOTAL	\$ 725,727	\$ 689,393	\$ 728,403	5.7

POSITIONS¹

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Economic Development Director	1.00	25
Program Coordinator	3.00	18
Community Projects Technician	2.00	12
Administrative Clerk	1.00	9
TOTAL	7.00	

¹ Economic Development's budget includes funding for three SDRA positions and other related expenditures. It also includes expenditures for the Small Business Assistance Corporation (SBAC) and Chatham-Savannah Asset Development Corporation (CSADC).



ENTREPRENEURIAL CENTER

PRIMARY SERVICES

The Savannah Entrepreneurial Center (SEC) supports small business development by providing training and support to prospective and existing entrepreneurs interested in increasing their business acumen and skills, developing business plans, and creating or expanding small businesses. The center also provides assistance in researching and preparing for micro-business ownership. Through comprehensive training, mentoring, technical assistance, and referrals to financial resources, the Center helps to increase local business growth and the economic empowerment of individuals and the community.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objectives:

- To provide an educational resource center for existing and prospective entrepreneurs
- To increase business skills and business opportunities for persons interested in owning and operating a business as well as creating jobs and hiring in Savannah
- To assist entrepreneurs in developing business plans and accessing business capital

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of training classes and/or workshops offered	---	---	---	40
– Number of unduplicated clients participating in the business training program	---	---	---	100
– Number of unduplicated clients receiving business support and technical assistance	---	---	---	50
Efficiency Measures				
– Percent of SEC clients rating services received as satisfactory or better	---	---	---	75.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Effectiveness Measures				
– Percent of business training clients achieving training plan goals	---	---	---	70.0%
– Percent of SEC clients achieving business development targets (business plans, loan applications, etc.)	---	---	---	50.0%
– Number of new business start-ups resulting from SEC efforts	---	---	---	8

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 0	\$ 41,298	\$ 218,133	428.2
Outside Services	279,748	161,468	59,743	(63.0)
Commodities	8,643	0	5,000	100.0
Interfund Services	2,601	11,812	10,503	(11.1)
TOTAL	\$ 290,992	\$ 214,578	\$ 293,379	36.7

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Entrepreneurial Center Administrator	1.00	23
Customer Service Representative	1.00	10
TOTAL	2.00	

PUBLIC WORKS AND WATER RESOURCES

DEPARTMENTS

BUREAU CHIEF'S OFFICE	WATER DISTRIBUTION (SEE WATER FUND)
TRAFFIC ENGINEERING	SEWER MAINTENANCE (SEE SEWER FUND)
STORMWATER MANAGEMENT	LIFT STATIONS MAINTENANCE (SEE SEWER FUND)
STREETS MAINTENANCE	PRESIDENT STREET PLANT (SEE SEWER FUND)
WATER AND SEWER DIRECTOR (SEE WATER FUND)	REGIONAL PLANTS (SEE SEWER FUND)
UTILITY SERVICES (SEE WATER FUND)	I&D WATER PLANT (SEE INDUSTRIAL & DOMESTIC WATER FUND)
WATER AND SEWER PLANNING AND ENGINEERING (SEE WATER FUND)	
WATER SUPPLY AND TREATMENT (SEE WATER FUND)	

BUREAU MISSION

The Bureau of Public Works and Water Resources promotes the safety and health of our public by designing, building and maintaining infrastructure that produces, treats and conveys safe drinking water and waste water; minimizes the potential for flooding while protecting our natural environment; maintains the City's streets, lanes, sidewalks and other public rights of way; and safely and efficiently moves vehicular, pedestrian and bicycle traffic throughout the City.

BUREAU TRENDS AND ISSUES

The City of Savannah's water and sewer operations have long been considered a model for other systems throughout the southeastern United States. For decades we have taken pro-active steps to protect and reduce our reliance on the Floridian aquifer, the main source of Savannah's drinking water. Properly managing our water supply and strategically developing state-of-the-art waste water treatment plants have helped the City accommodate new growth and expand the City's tax base. Our aggressive preventative maintenance of this complex infrastructure network has allowed the City to offer some of the lowest water and sewer rates in the entire country, and the lowest of any major system in Georgia.

Over the past 17 years, the City has leveraged voter-approved Special Purpose Local Option Sales Tax (SPLOST) dollars with other funding to make nearly \$200 million in drainage improvements to the major drainage basin in the City. This has dramatically improved the quality of life for thousands of residents, whose homes no longer flood during heavy rain. In recent years we have improved accessibility throughout our community by installing more than 1,500 ADA accessible ramps and installing several hundred audible crosswalk signals at intersections across the community. We have

PUBLIC WORKS AND WATER RESOURCES

seen great success in actively engaging residents to help create solutions to some of our community's most complicated traffic problems.

In 2010 the Water and Sewer Bureau and the Facilities Maintenance Bureau merged to become the Bureau of Public Works and Water Resources. Doing so created efficiencies while increasing coordination of the City's major infrastructure. In 2013, work on a number of major projects will continue with construction commencing and/or being completed. These projects include the following:

- Street and potential structural flooding in the areas of Habersham Village, Baldwin Park, and President Street will be addressed;
- Coordination with federal and state transportation agencies as well as close coordination with Hunter Army Airfield will continue in the development of Project DeRenne;
- The raising and realignment of President Street and General McIntosh Boulevard along with the reconstruction of the Bilbo Canal from President Street to the Savannah River will be a major step in moving the development of this area of Savannah forward;
- Construction of a membrane wastewater treatment plant at the Bacon Park Lift Station will initially provide 500,000 gallons per day of reclaimed wastewater for irrigation use on the Bacon Park Golf Course as well as the various sports complexes between Eisenhower Drive and Montgomery Crossroads and west of Skidaway Road;
- Continued coordination with the Georgia Ports Authority and the Corps of Engineers in the design and construction of a 100 million gallon raw water reservoir will offset any potential detrimental impacts associated with the deepening of the Savannah Harbor;
- Roughly 10 miles of Savannah's streets will be milled and resurfaced.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	7,026,967	\$ 7,452,246	\$ 7,824,831	5.0
Outside Services		6,350,925	6,321,417	6,401,618	1.3
Commodities		1,448,053	1,479,180	1,610,957	8.9
Interfund Services		1,185,915	1,297,617	1,182,855	(8.8)
Capital Outlay		6,620	35,000	60,000	71.4
Interfund Transfers		2,569	5,000	10,000	100.0
Other Expenses		790,288	833,746	975,889	17.0
TOTAL	\$	16,811,337	\$ 17,424,206	\$ 18,066,150	3.7

PUBLIC WORKS AND WATER RESOURCES

EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2011</u> <u>Actual</u>	<u>2012</u> <u>Projected</u>	<u>2013</u> <u>Adopted</u>	<u>% Change</u> <u>2012-2013</u>
Bureau Chief's Office ¹	\$ 665,213	\$ 590,598	\$ 695,236	17.7
Traffic Engineering	6,290,722	6,441,936	6,515,491	1.1
Stormwater Management	4,769,223	5,457,490	5,828,072	6.8
Streets Maintenance	5,086,179	4,934,182	5,027,351	1.9
TOTAL	\$ 16,811,337	\$ 17,424,206	\$ 18,066,150	3.7

1 Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.



PUBLIC WORKS AND WATER RESOURCES BUREAU CHIEF

PRIMARY SERVICES

The Public Works and Water Resources Bureau Chief is responsible for ensuring the City's infrastructure is efficiently maintained while providing the citizens of Savannah with systems that are fully functional, hazard-free, aesthetically pleasing, meet present requirements, and identify future needs.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To ensure proper growth and upkeep of the City's streets, sidewalks, drainage, street lighting, traffic control, and water and sanitary sewer systems through efficient management of the Public Works and Water Resources Bureau

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
- Public Works and Water Resources departments monitored for compliance with the City's infrastructure/operations/environmental policies	100.0%	100.0%	100.0%	100.0%
Efficiency Measures				
- Customer service requests responded to within standard	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
- Customer satisfaction with Bureau services	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE¹

<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 325,800	\$ 264,785	\$ 349,616	32.0
Outside Services	296,639	285,838	303,415	6.1
Commodities	9,340	12,305	25,225	105.0
Interfund Services	29,077	23,313	16,614	(28.7)
Other Expenses	4,357	4,357	366	(91.6)
TOTAL	\$ 665,213	\$ 590,598	\$ 695,236	17.7

1 Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Public Works and Water Resources Bureau		
Chief	1.00	--
Management Projects Coordinator	1.00	21
Contract Analyst	1.00	18
Grounds Equipment Maintenance Specialist	1.00	14
TOTAL	4.00	



TRAFFIC ENGINEERING

PRIMARY SERVICES

Traffic Engineering is responsible for overall management of the City's traffic system that includes vehicular and pedestrian safety; maintenance of traffic signals, traffic signs, pavement markings, and street lighting systems along all streets, as well as those along Interstate 16, the Talmadge Bridge, major arterials, and parks/squares in the Historic District; traffic engineering capital improvements; and ensuring private development impacts are mitigated by developers.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide the City with efficiently maintained infrastructure and systems that are fully functional, hazard-free, and aesthetically pleasing, while meeting current requirements and identifying future needs
- To provide well lit streets that meet the City's minimum lighting standards
- To design streets that prevent vehicular and pedestrian accidents through effective traffic control
- To maintain public infrastructure which is critical in preventing personal injury and property loss from vehicular accidents and other hazards

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Traffic signal repairs	817	750	836	800
– Traffic sign repairs	6,992	7,800	7,615	7,600
– Traffic studies	369	750	750	750
– Existing City-owned street lights maintained and repaired	712	550	400	450
– Repair of outages coordinated for street lights leased through Georgia Power	802	700	650	600
Efficiency Measures				
– Percent of citizen complaints responded to within 24 hours	99.2%	90.0%	98.0%	90.0%
– Percent of signal malfunctions addressed within 24 hours	95.1%	95.0%	96.0%	95.0%
– Percent of down/missing stop or yield signs addressed within 24 hours	99.4%	95.0%	99.0%	95.0%
– Percent of City-owned light outages reported through 311 that are responded to within 3 days	88.5%	90.0%	94.0%	90.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Ensure that the Georgia Power average to repair street lights is within 3 to 5 business days	2.7	3.0	2.5	3.0
Effectiveness Measures				
– Percent of major corridors that operate at Level C (15-19 mph) or better	100.0%	95.0%	99.0%	95.0%
– Rate reduction at Top 20 accident locations	46.0%	10.0%	40.0%	10.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 1,600,541	\$ 1,660,782	\$ 1,693,575	2.0
Outside Services	3,847,848	3,936,723	3,939,205	0.1
Commodities	595,805	557,387	573,420	2.9
Interfund Services	148,367	165,490	146,050	(11.7)
Capital Outlay	6,620	35,000	60,000	71.4
Other Expenses	91,541	86,554	103,241	19.3
TOTAL	\$ 6,290,722	\$ 6,441,936	\$ 6,515,491	1.1

POSITIONS

Class Title	2013 FTE	Grade
Traffic Engineering Director	1.00	25
Traffic Engineering Administrator	1.00	23
Civil Engineer	1.00	21
Traffic Systems Coordinator	1.00	20
Traffic Engineering Superintendent	1.00	20
Traffic Engineering Coordinator	1.00	19
Maintenance Supervisor	1.00	17
Traffic Engineering Technician	7.00	16
Engineering Technician	1.00	15
Electrician	2.00	14
Traffic Maintenance Specialist	1.00	14
Administrative Assistant	1.00	12
Sign Specialist	1.00	11
Construction Site Safety	2.00	10
Administrative Clerk	1.00	9
Senior Maintenance Worker	5.00	9
Maintenance Worker	1.00	8
TOTAL	29.00	



STORMWATER MANAGEMENT

PRIMARY SERVICES

Stormwater Management is responsible for the maintenance/repair of the open and closed drainage system, ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit, reviewing private development plans to ensure compliance with pertinent City ordinances, and managing the flood reduction capital improvement program.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To achieve 100.0% compliance with the City's NPDES MS-4 permit
- To operate the stormwater system at its peak practicable capacity
- To operate the stormwater system with zero excursions to the environment due to equipment or personnel

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Open miles cleaned	58	115	115	115
– Open miles mowed & treated	337	158	158	158
– Closed system repairs	305	390	390	390
– Closed miles cleaned	23	30	30	30
– Inlets cleaned	4,914	2,500	2,500	2,500
Efficiency Measures				
– Development reviews completed within 10 days of department receipt	93.0%	75.0%	75.0%	80.0%
– Percent compliance NPDES permit	100.0%	100.0%	100.0%	100.0%
– Industrial inspections	4	5	5	9
– Pumps on-line ready at all times	95.0%	95.0%	95.0%	95.0%
Effectiveness Measures				
– Structural flooding due to 10 year, 24 hour level or less rain events (7 inches in 24 hours)	0	0	0	0
– Priority 1 (flow restriction) valid requests completed within standard	75.0%	80.0%	85.0%	90.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Priority 2 (flow inhibitor or passive defect) valid requests completed within standard	46.0%	80.0%	70.0%	90.0%
– Priority 3 (long term repair or personnel use) valid requests completed within standard	86.0%	80.0%	75.0%	85.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 2,876,953	\$ 3,198,105	\$ 3,338,702	4.4
Outside Services	834,447	1,082,287	1,141,816	5.5
Commodities	353,077	403,886	496,750	23.0
Interfund Services	248,222	290,684	282,984	(2.6)
Interfund Transfers	0	5,000	10,000	100.0
Other Expenses	456,524	477,527	557,820	16.8
TOTAL	\$ 4,769,223	\$ 5,457,490	\$ 5,828,072	6.8

POSITIONS

Class Title	2013 FTE	Grade
Stormwater Director	1.00	25
Stormwater Environmental Administrator	1.00	23
Senior Civil Engineer	3.00	23
Stormwater Management Administrator	1.00	23
Civil Engineer	1.00	21
GIS Analyst	1.00	18
Electronic Control Technician	1.00	17
Maintenance Supervisor	3.00	17
Construction Inspector	4.00	17
Engineering Technician	1.00	15
Electrician	1.00	14
Maintenance Crew Chief	5.00	14
Stormwater Maintenance Mechanic	1.00	14
Heavy Construction Equipment Operator	6.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	7.00	12
Medium Equipment Operator	6.00	11
Administrative Secretary	1.00	10
Senior Maintenance Worker	6.00	9
Maintenance Worker	9.00	8
TOTAL	60.00	



STREETS MAINTENANCE



PRIMARY SERVICES

Streets Maintenance is responsible for preserving and maintaining streets, sidewalks (to include ADA accessibility where applicable), rights-of-way, and lanes by repairing utility street cuts and other defects in 765 miles of paved and unpaved streets and/or lanes; and for performing preventive maintenance, including shoulder maintenance and resurfacing, vegetation maintenance, grading 0.90 miles of unpaved streets, and mowing, servicing and maintaining 1,154 miles of rights-of-way, 85 miles of lanes, and 633 city-owned parcels.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objective:

- To ensure that pedestrians and motorists have safe mobility access within the rights-of-way traversing the sidewalks and street network in the City of Savannah

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Miles of asphalt placed	20	14	15	16
– Miles of concrete placed	4.2	8	8.5	9
– Miles of lanes / shoulders maintained	135.7	145	147	155
– Miles of vegetation maintained	3,836	3,385	3,900	4,450
Efficiency Measures				
– Cost per foot of asphalt placement	\$22	\$22	\$22	\$22
– Cost per foot of concrete placement	\$22	\$22	\$22	\$22
– Cost per foot of lane / shoulder maintenance	\$1.07	\$1.07	\$1.07	\$1.07
– Cost per foot of vegetation maintenance	\$0.16	\$0.16	\$0.16	\$0.16
Effectiveness Measures				
– Percent of footage of asphalt placed within standard proctor (potholes-3 days, utility cut and/or pavement defect-14 days, asphalt roadway-50 days)	91.9%	90.0%	90.0%	90.0%
– Percent of footage of concrete placed within the 150 day proctor (sidewalk repair and curb and gutter repair)	94.3%	94.0%	94.0%	94.0%
– Percent of lanes / shoulders serviced / maintained within the 14 day proctor	93.3%	95.0%	95.0%	95.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent of vegetation mowed / serviced / maintained within the 14 day proctor	93.3%	95.0%	95.0%	95.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 2,223,673	\$ 2,328,574	\$ 2,442,938	4.9
Outside Services	1,371,991	1,016,569	1,017,182	0.1
Commodities	489,831	505,602	515,562	2.0
Interfund Services	760,249	818,129	737,207	(9.9)
Interfund Transfers	2,569	0	0	0.0
Other Expenses	237,866	265,308	314,462	18.5
TOTAL	\$ 5,086,179	\$ 4,934,182	\$ 5,027,351	1.9

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Street Maintenance Director	1.00	25
Maintenance Superintendent	1.00	20
Maintenance Supervisor	4.00	17
Construction Inspector	2.00	17
Maintenance Crew Chief	9.00	14
Heavy Construction Equipment Operator	1.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	3.00	12
Medium Equipment Operator	11.00	11
Administrative Clerk	1.00	9
Senior Maintenance Worker	9.00	9
Maintenance Worker	6.00	8
TOTAL	49.00	

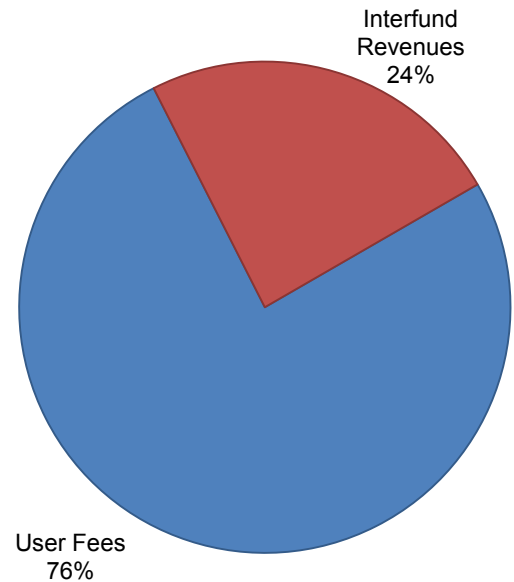


PUBLIC SAFETY COMMUNICATIONS FUND



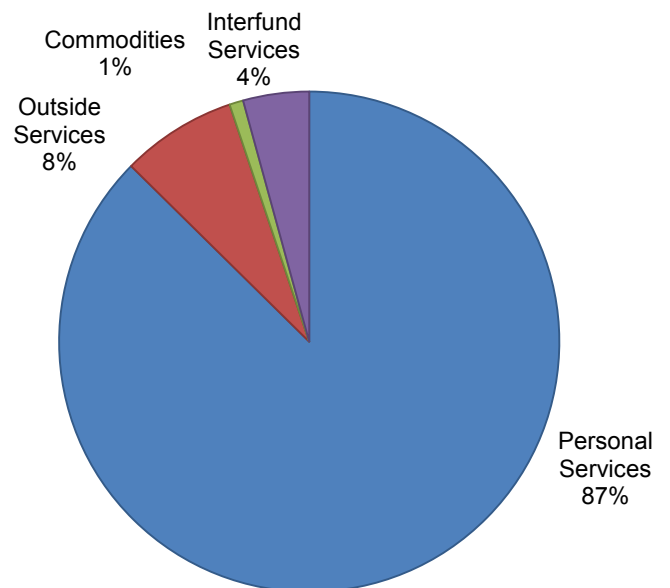
WHERE THE MONEY COMES FROM

User Fees	\$ 4,850,000
Interfund Revenues	1,543,403
Total	\$ 6,393,403



WHERE THE MONEY GOES

Personal Services	\$ 5,587,014
Outside Services	476,708
Commodities	57,250
Interfund Services	272,431
Total	\$ 6,393,403



REVENUES BY SOURCE

The Public Safety Communications Fund consists of the combined Police and Fire Communications Center. The Communications Center is funded primarily by collection of a monthly emergency telephone service fee from subscribers of telephone services. A contribution from the General Fund provides any additional support required to fully fund the Communications Center.

<u>Revenue Source</u>		2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
<u>User Fees</u>					
9-1-1 Telephone Fee	\$	1,473,592	\$ 2,010,000	\$ 2,010,000	0.0
9-1-1 Wireless Telephone Fee		3,212,624	2,840,000	2,840,000	0.0
Subtotal	\$	4,686,216	\$ 4,850,000	\$ 4,850,000	0.0
<u>Interfund Revenues</u>					
General Fund Contribution	\$	218,157	\$ 1,031,405	\$ 1,543,403	49.6
TOTAL	\$	4,904,373	\$ 5,881,405	\$ 6,393,403	8.7

EXPENDITURES BY TYPE

The 2013 budget for the Public Safety Communications Fund is \$6,393,403 which is an increase of \$511,999 or 8.7% above 2012 projected expenditures. Of this increase, \$476,975 is within Personal Services primarily due to benefit adjustments as well as reclassifications and vacancies in 2012. Computer services for the Center, budgeted within Interfund Services, also increase by \$40,517.

<u>Expenditure Area</u>		2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	4,542,712	\$ 5,110,039	\$ 5,587,014	9.3
Outside Services		314,451	483,830	476,708	(1.5)
Commodities		50,181	57,323	57,250	(0.1)
Interfund Services		153,026	230,213	272,431	18.3
TOTAL	\$	5,060,370	\$ 5,881,405	\$ 6,393,403	8.7

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Police Major	1.00	58
Police Sergeant	1.00	55
Senior System Analyst	1.00	20
Communications Center Coordinator	2.00	18
Senior Communications Officer	12.00	15
Communications Officer	1.00	13
Communications Officer	65.00	13
Administrative Assistant	1.00	12
Communications Training Officer	0.00	11
Community Resource Officer	1.00	11

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Administrative Secretary	1.00	10
Call Taker - 911 Center	16.00	10
Records Technician	4.00	9
 TOTAL	 106.00	



COMMUNICATIONS CENTER



PRIMARY SERVICES

The Communications Center is the Primary Public Safety Answering Point (PSAP) for both emergency and non-emergency calls. The SCMPD 9-1-1 Communications Center provides EMS dispatch services for all of Chatham County and provides Police, Fire, and First Responder services for 99.0% of the County. Additionally, the Center provides Criminal Justice Information System (CJIS) support for twelve police agencies in Chatham County that participate in the Georgia Crime Information Center (GCIC) network which is a statewide information sharing initiative.

The Center operates continuously 24 hours a day, 365 days a year, to provide all communications needs for the department. It is the primary point of contact for citizens and an essential line of communication for officers on the street.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide public safety dispatch services within the City of Savannah and Chatham County by processing emergency and non-emergency calls
- To coordinate the assignment and dispatch of public safety personnel to ensure the appropriate entity is dispatched in the fastest response to emergencies
- To receive teletype inquiries

PERFORMANCE MEASURES

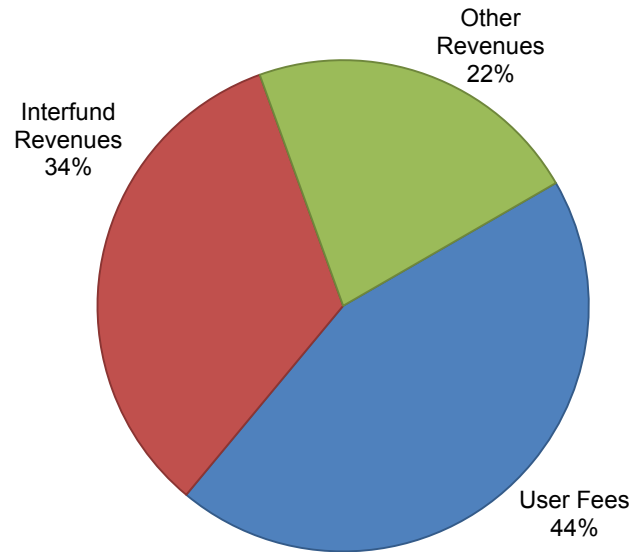
	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– 9-1-1 calls received	295,514	401,226	325,000	357,500
– Non-emergency calls received	302,160	350,000	326,000	358,600
– Teletype inquiries received	145,199	140,000	159,719	175,690
Efficiency Measures				
– Percent of abandoned calls	9.1%	---	15.0%	10.0%
– Percent of non-emergency calls processed within 5 minutes	39.0%	---	65.0%	77.0%
Effectiveness Measures				
– Percent of 9-1-1 calls answered within 3 rings (15 seconds)	86.7%	99.0%	87.0%	92.0%
– Percent of 9-1-1 calls processed within 2 minutes (Priority 1)	77.0%	85.0%	88.0%	92.0%
– Percent of 9-1-1 calls processed within 2 minutes (Priority 2)	77.0%	---	77.0%	82.0%

HAZARDOUS MATERIAL TEAM FUND



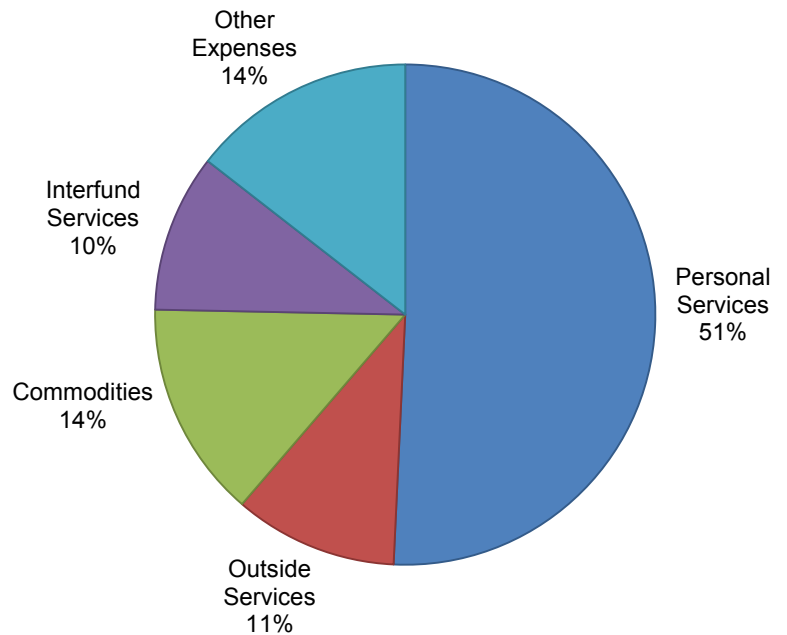
WHERE THE MONEY COMES FROM

User Fees	\$	240,000
Interfund Revenues		181,013
Other Revenues		120,000
Total	\$	541,013



WHERE THE MONEY GOES

Personal Services	\$	274,516
Outside Services		57,207
Commodities		75,750
Interfund Services		55,206
Other Expenses		78,334
Total	\$	541,013



REVENUES BY SOURCE

The Hazardous Material Team Fund accounts for revenue that comes from area facilities which manufacture, use, or store hazardous materials and is used to protect life, property, and the environment from intentional or accidental release of hazardous materials in the City of Savannah and Chatham County.

Hazardous Material Fees are collected by Chatham County and remitted to the City of Savannah. Other revenue sources include a contribution from Chatham County and a contribution from the City's General Fund.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>User Fees</u>				
Hazardous Material Industry Fees	\$ 103,328	\$ 200,000	\$ 240,000	20.0
<u>Interfund Revenues</u>				
General Fund Contribution	\$ 277,520	\$ 263,999	\$ 181,013	(31.4)
<u>Other Revenues</u>				
Chatham County Haz-Mat Reimbursement	\$ 32,482	\$ 55,000	\$ 120,000	118.2
TOTAL	\$ 413,330	\$ 518,999	\$ 541,013	4.2

EXPENDITURES BY TYPE

The 2013 budget for the Hazardous Material Team increases \$22,014 or 4.2%. The primary increase is in the Outside Services category for maintenance of mission-critical equipment.

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 277,754	\$ 270,963	\$ 274,516	1.3
Outside Services	5,011	20,174	57,207	183.6
Commodities	48,482	55,592	75,750	36.3
Interfund Services	43,108	43,355	55,206	27.3
Interfund Transfers	30,000	59,750	0	(100.0)
Other Expenses	8,975	69,165	78,334	13.3
TOTAL	\$ 413,330	\$ 518,999	\$ 541,013	4.2

POSITIONS

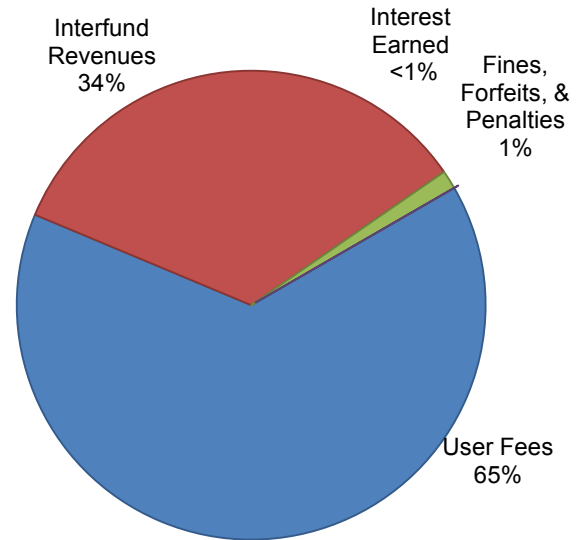
<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Master Firefighter	3.00	63
Special Operations Chief	1.00	22
TOTAL	4.00	

SANITATION FUND



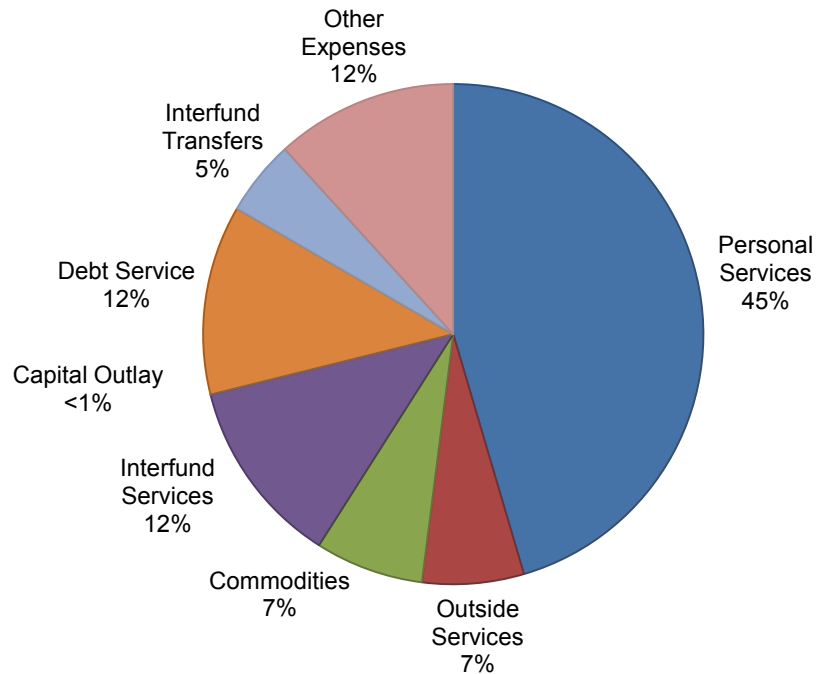
WHERE THE MONEY COMES FROM

User Fees	\$16,940,000
Interfund Revenues	8,929,827
Fines, Forfeits, & Penalties	335,000
Interest Earned	2,000
Total	\$26,206,827



WHERE THE MONEY GOES

Personal Services	\$11,907,770
Outside Services	1,720,301
Commodities	1,838,218
Interfund Services	3,168,931
Capital Outlay	2,500
Debt Service	3,212,388
Interfund Transfers	1,277,000
Other Expenses	3,079,719
Total	\$26,206,827



REVENUES BY SOURCE

Sanitation Fund revenues for 2013 increase over 2012 Projected by \$473,443 or 1.8%. Rates for bi-monthly residential service increase by \$1.50 to \$27.50; Commercial disposal fees increase \$0.20 to \$3.85, and commercial collection fees increase an average of 4.7%.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>User Fees</u>				
Residential Refuse Fees	\$ 12,364,840	\$ 13,253,666	\$ 14,018,000	5.8
Commercial Refuse Fees	1,020,212	1,053,574	1,100,000	4.4
Refuse Disposal Tip Fees	30,361	31,250	30,000	(4.0)
Commercial Disposal Fees (City)	1,011,161	1,060,903	1,119,000	5.5
Commercial Disposal Fees (Private)	(728)	0	0	0.0
C & D Waste Fees	274,775	300,000	250,000	(16.7)
Recycling Recovery	174,200	200,000	200,000	0.0
Special Trash Collection Fee	198,309	290,000	250,000	(13.8)
Refuse Cart Sales	6,300	8,000	8,000	0.0
Senior Citizens Discount	(22,777)	(35,000)	(35,000)	0.0
Subtotal	\$ 15,056,653	\$ 16,162,393	\$ 16,940,000	4.8
<u>Interfund Revenues</u>				
Interfund Disposal Fees	\$ 683,670	\$ 887,006	\$ 885,900	(0.1)
Interfund Commercial Fees	280,814	274,003	288,874	5.4
Services to General Fund	5,319,069	7,071,624	7,135,838	0.9
General Fund Contribution	2,587,919	1,001,858	619,215	(38.2)
Contribution from Cart Replacement Fund	134,195	0	0	0.0
Subtotal	\$ 9,005,667	\$ 9,234,491	\$ 8,929,827	(3.3)
<u>Fines, Forfeits & Penalties</u>				
Sweeper Parking Citations	\$ 258,397	\$ 335,000	\$ 335,000	0.0
<u>Interest Earned</u>				
Interest / Dividends	\$ 0	\$ 2,000	\$ 2,000	0.0
<u>Other Revenues</u>				
Discounts	\$ 61	\$ 0	\$ 0	0.0
Miscellaneous Revenue	0	500	1,000	100.0
Miscellaneous Uncollected	(698)	(1,000)	(1,000)	0.0
Subtotal	\$ (637)	\$ (500)	\$ 0	(100.0)
TOTAL	\$ 24,320,080	\$ 25,733,384	\$ 26,206,827	1.8

EXPENDITURES BY TYPE

Sanitation Bureau expenditures for the 2013 Budget increase by \$473,443 over 2012 Projections. Primary expenditure increases occur within Interfund Services for items such as Insurance by Risk Management, and Vehicle Maintenance. Outside Services also increased due to the need for a new yard waste disposal solution at the Dean Forest Road Landfill. Reductions in Capital Outlays and Interfund Transfers helped offset the increases noted.

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 11,451,296	\$ 11,674,267	\$ 11,907,770	2.0
Outside Services	1,221,194	1,439,598	1,720,301	19.5
Commodities	1,799,195	1,810,713	1,838,218	1.5
Interfund Services	2,996,374	3,030,296	3,168,931	4.6
Capital Outlay	94,000	50,000	2,500	(95.0)
Debt Service	3,195,231	3,212,990	3,212,388	(0.0)
Interfund Transfers	1,109,894	1,709,894	1,277,000	(25.3)
Other Expenses	2,452,896	2,805,626	3,079,719	9.8
TOTAL	\$ 24,320,080	\$ 25,733,384	\$ 26,206,827	1.8

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Bureau Chief's Office	\$ 817,026	\$ 619,945	\$ 701,042	13.1
Residential Refuse	7,452,161	7,726,825	8,153,352	5.5
Refuse Disposal	5,533,764	5,758,599	6,032,119	4.7
Street Cleaning	2,042,125	2,170,544	2,270,992	4.6
Commercial Refuse	1,582,841	1,642,310	1,666,170	1.5
Recycling and Litter Services	2,392,866	2,433,203	2,557,875	5.1
Property Maintenance Enforcement	2,125,299	2,151,742	2,308,713	7.3
Sanitation Interdepartmental	2,373,998	3,230,216	2,516,564	(22.1)
TOTAL	\$ 24,320,080	\$ 25,733,384	\$ 26,206,827	1.8

SANITATION



DEPARTMENTS

BUREAU CHIEF'S OFFICE

COMMERCIAL REFUSE

RESIDENTIAL REFUSE

RECYCLING AND LITTER SERVICES

REFUSE DISPOSAL

PROPERTY MAINTENANCE ENFORCEMENT

STREET CLEANING

BUREAU MISSION

To provide solid waste management and property maintenance code enforcement services to promote community and environmental health and neighborhood vitality with excellent customer service through effective work programs that meet or exceed mandated standards; ensure compliance with applicable ordinances to address blighting conditions and other sanitation issues; ensure timely cleanliness of streets, lanes and right-of-ways; and provide for the efficient management of collection, processing, reclamation, recycling, and disposal of residential and commercial solid waste generated within the City of Savannah.

BUREAU TRENDS AND ISSUES

The Sanitation Bureau continues its focus on maintaining strong environmental health in the community and addressing neighborhood blight issues through integration of the solid waste management system with property maintenance enforcement. Tighter resource constraints and higher service expectations have led to service efficiency improvements and enhancement of overall program effectiveness. Significant improvements and economies of effort have been achieved through the assimilation of the Sanitation Code Enforcement Unit and the Property Maintenance Department within the Bureau and further enhancements are expected as the system gains further momentum.

Citizen participation remains critical to promoting neighborhood vitality, sustaining a clean and healthy environment, and maximizing efficacy of the service delivery system in our community. Programs and initiatives, such as, litter abatement, yard waste management, recycling, and blight eradication rely heavily on citizen cooperation to optimize effectiveness and minimize overall costs, ultimately to the benefit of all. Public education efforts will continue to focus on collection procedures, resident and property owner responsibilities, and resource conservation. These efforts will be conducted through community outreach to encourage citizens to commit and partner with the City to maintain properties, keep our neighborhoods clean.



SANITATION BUREAU CHIEF

PRIMARY SERVICES

The department oversees Sanitation services which promote an environmentally safe and healthy community. These services will be accomplished through excellent customer service and efficient work programs that comply with environmental standards and mandates; ensure the timely cleanliness of City streets, lanes and rights-of-way; and provide for the efficient management, collection and disposal of residential and commercial solid waste generated within the City of Savannah

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide environmental compliance monitoring and support for solid waste collection and disposal operations

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Dean Forest Road Landfill Operating Permit Compliance Reports prepared	12	12	12	14
– Title V Air Quality Permit Compliance Reports prepared	6	6	6	6
– Leachate Compliance Certification Report prepared	12	12	12	12
Efficiency Measures				
– Cost for compliance of Dean Forest Road Landfill Operating Permit Compliance Report	\$3,697	\$3,697	\$3,697	\$4,313
– Cost for compliance of Title V Air Quality Permit Compliance Report	\$4,436	\$4,436	\$4,436	\$4,436
– Cost for Leachate compliance Certification Report	\$1,479	\$1,479	\$1,479	\$1,479

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Effectiveness Measures				
– Percent of compliance reports for operating permits prepared	100.0%	100.0%	100.0%	100.0%
– Percent Title V Air Quality Permit Compliance Reports prepared	100.0%	100.0%	100.0%	100.0%
– Percent Leachate Compliance Certification Reports prepared	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 671,680	\$ 435,411	\$ 520,281	19.5
Outside Services	89,288	148,282	122,730	(17.2)
Commodities	14,812	9,907	9,430	(4.8)
Interfund Services	32,062	23,725	20,952	(11.7)
Interfund Transfers	0	0	24,000	100.0
Other Expenses	9,184	2,620	3,649	39.3
TOTAL	\$ 817,026	\$ 619,945	\$ 701,042	13.1

POSITIONS

Class Title	2013 FTE	Grade
Sanitation Bureau Chief	1.00	--
Environmental Administrator	1.00	23
Management Projects Coordinator	1.00	21
Senior Administrative Assistant	1.00	14
Vehicle Maintenance Coordinator	1.00	14
Personnel Technician	1.00	10
Administrative Secretary	1.00	10
TOTAL	7.00	



RESIDENTIAL REFUSE

PRIMARY SERVICES

Residential Refuse is responsible for the collection of residential refuse, yard waste and bulk items throughout the City.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To ensure all residential refuse, yard waste and bulk items are collected on schedule
- To ensure sanitation services for special events are planned and executed on schedule

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Residents serviced weekly for residential refuse and yard waste collection	50,000	50,000	50,000	50,000
– Residents serviced for bulk item removal on schedule	50,000	50,000	50,000	50,000
– All vehicles washed and sanitized daily	99.0%	100.0%	100.0%	100.0%
Efficiency Measures				
– Annual cost per resident serviced for residential and yard waste collections	\$63	\$63	\$63	\$63
– Annual cost per resident serviced for bulk item removal	\$10	\$10	\$10	\$10
– Annual cost per vehicle for washing/shuttling	\$86	\$86	\$86	\$86
Effectiveness Measures				
– Percent of residential refuse and yard waste collections completed on schedule	99.0%	100.0%	100.0%	100.0%
– Percent of bulk item collections completed on schedule	99.0%	95.0%	95.0%	95.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent of vehicles properly sanitized prior to placing back in service	99.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 5,070,086	\$ 5,343,163	\$ 5,344,146	0.0
Outside Services	63,572	60,892	44,973	(26.1)
Commodities	655,700	691,687	698,075	0.9
Interfund Services	780,414	678,244	903,540	33.2
Interfund Transfers	69,894	69,894	150,000	114.6
Other Expenses	812,495	882,945	1,012,618	14.7
TOTAL	\$ 7,452,161	\$ 7,726,825	\$ 8,153,352	5.5

POSITIONS

Class Title	2013 FTE	Grade
Residential Refuse Collection Director	1.00	25
Residential Refuse Collection Administrator	1.00	23
Sanitation Supervisor	6.00	17
Administrative Assistant	1.00	12
Heavy Equipment Operator	4.00	12
Refuse Truck Operator	37.00	11
Administrative Clerk	1.00	9
Senior Sanitation Worker	27.00	9
Sanitation Worker	33.00	8
TOTAL	111.00	



REFUSE DISPOSAL

PRIMARY SERVICES

Refuse Disposal is responsible for handling and disposing of non-hazardous solid waste collected within the City in accordance with all applicable State and Federal environmental standards. This is accomplished through the operation of the Dean Forest Road Landfill (DFRL), the Bacon Park Transfer Station (BPTS), and ancillary programs such as yard waste processing and scrap tire and metal recycling.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To conduct daily operations in compliance with applicable environmental standards as demonstrated by evaluations of the landfill by the Environmental Protection Division

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Tons of refuse received	109,824	140,000	94,000	96,000
– Tons of refuse diverted	7,880	20,000	20,000	20,000
– Customers served at Bacon Park Facility	21,598	24,000	29,000	30,000
– Customers served at Dean Forest Road Facility	13,493	12,500	14,000	14,000
Efficiency Measures				
– Cost per ton received	\$38	\$38	\$43	\$43
– Cost per ton transferred	\$60	\$60	\$65	\$65
Effectiveness Measures				
– Compliance with EPD standards	100.0%	100.0%	100.0%	100.0%
– Percent Waste received at DFRL transported for diversion or disposal	100.0%	100.0%	100.0%	100.0%
– Percent Waste received at BPTS transported for diversion or disposal	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 802,553	\$ 830,600	\$ 828,691	(0.2)
Outside Services	659,189	798,729	1,080,946	35.3
Commodities	316,319	303,519	301,019	(0.8)
Interfund Services	165,297	187,517	164,577	(12.2)
Capital Outlay	0	50,000	0	(100.0)
Debt Service	3,169,739	3,188,281	3,188,531	0.0
Interfund Transfers	0	0	50,000	100.0
Other Expenses	420,667	399,953	418,355	4.6
TOTAL	\$ 5,533,764	\$ 5,758,599	\$ 6,032,119	4.7

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Refuse Disposal Director	1.00	25
Landfill Administrator	1.00	23
Maintenance Crew Chief	1.00	14
Heavy Construction Equipment Operator	3.00	13
Heavy Equipment Operator	2.00	12
Administrative Secretary	1.00	10
Senior Maintenance Worker	1.00	9
Transfer Station Attendant	1.00	9
Maintenance Worker	3.00	8
TOTAL	14.00	



STREET CLEANING

PRIMARY SERVICES

Street Cleaning is responsible for maintaining an acceptable level of cleanliness on all curbed and paved streets throughout the City of Savannah. The department has two full programs which include street sweeping and citation writing. The front-end loader operation (cleaning areas that are inaccessible to street sweepers), and sign maintenance will be accomplished on an as-needed base.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To sweep 7,400 daytime miles and 25,200 nighttime street miles (clean littered areas, remove debris that is inaccessible to street sweepers along lane ends, medians, catch basin corners)
- To maintain an annual midpoint point rating of service units (curbed/paved streets) at acceptable standard of 3.00
- To complete all service requests within standard response time
- To enforce parking regulations, by issuing citations to vehicles parked on paved/curbed streets during scheduled sweeping hours
- To replace, repair and/or install new "NO PARKING" signs in all scheduled sweeping zones as needed

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Daytime street miles swept	8,326	7,400	8,206	7,400
– Nighttime street miles swept	25,441	25,200	25,528	25,200
Efficiency Measures				
– Daytime cost per mile	\$62	\$62	\$61	\$61
– Nighttime cost per mile	\$38	\$38	\$38	\$38
– Cost per citation written	\$18	\$18	\$21	\$21
Effectiveness Measures				
– Percent of scheduled routes swept	100.0%	100.0%	100.0%	100.0%
– Percent of service requests completed within the standard response time	>99.0%	>99.0%	>99.0%	>99.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Administrative accuracy in preparing citations	100.0%	100.0%	100.0%	100.0%
– Service units rated at acceptable standard of 3.00 at year end	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 988,245	\$ 997,719	\$ 1,020,233	2.3
Outside Services	10,244	11,029	7,716	(30.0)
Commodities	255,413	270,062	271,325	0.5
Interfund Services	522,229	598,786	633,207	5.7
Capital Outlay	0	0	2,500	100.0
Other Expenses	265,994	292,948	336,011	14.7
TOTAL	\$ 2,042,125	\$ 2,170,544	\$ 2,270,992	4.6

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Street Cleaning Administrator	1.00	23
Sanitation Supervisor	1.00	17
Maintenance Crew Chief	1.00	14
Heavy Equipment Operator	11.00	12
Refuse Truck Operator	4.50	11
TOTAL	18.50	



COMMERCIAL REFUSE

PRIMARY SERVICES

The Commercial Refuse Department is responsible for collecting refuse from commercial and institutional establishments, collecting and disposing of construction and demolition waste, and maintaining a container repair facility that ensures all containers meet environmental standards for cleanliness, safety and health regulations. Commercial Refuse services 596 containers and 28 self-contained roll-off compactors from some 856 commercial establishments collecting over 14,000 tons of refuse annually. Commercial Refuse Collection continues to be the only City department in direct competition with private industry. The department's main emphases are City cleanliness and customer satisfaction.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To empty all containers daily as scheduled
- To identify all damaged containers daily for scheduled repairs
- To conduct daily vehicle maintenance/inspection for trucks

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Cubic yards collected/month	29,509	29,850	29,581	29,581
– Construction and demolition container pulls per month	64	55	70	70
– Containers repaired	83	200	192	200
Efficiency Measures				
– Cost per cubic yard	\$5.56	\$5.41	\$5.72	\$5.79
– Cost per container pulled	\$373	\$445	\$353	\$361
– Cost per container repaired	\$1,305	\$556	\$585	\$574
Effectiveness Measures				
– Average number of containers missed per month	0	0	0	0
– Percent of containers in condition 1 or 2 status	90.0%	90.0%	85.0%	85.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Priority 1 requests for container maintenance services completed within standard	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 723,455	\$ 759,600	\$ 743,834	(2.1)
Outside Services	34,056	44,467	36,410	(18.1)
Commodities	270,341	206,728	208,619	0.9
Interfund Services	197,802	196,973	235,081	19.3
Capital Outlay	0	0	0	0.0
Interfund Transfers	140,000	140,000	141,000	0.7
Other Expenses	217,187	294,542	301,226	2.3
TOTAL	\$ 1,582,841	\$ 1,642,310	\$ 1,666,170	1.5

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Commercial Refuse and Recycling Services		
Administrator	1.00	23
Sanitation Supervisor	1.00	17
Welder	1.00	14
Heavy Equipment Operator	9.00	12
Maintenance Worker	1.00	8
TOTAL	13.00	



RECYCLING AND LITTER SERVICES

PRIMARY SERVICES

The Recycling and Litter Services Department is responsible for residential curbside recycling, community and commercial drop-off recycling, special event recycling, public outreach and education and litter control throughout the City via litter employees and community service workers.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To ensure all curbside recycling carts are emptied as scheduled
- To ensure all drop-off sites are conveniently located, accessible and meet recycling needs of the community
- To ensure all major arterials and rights-of-way are provided litter control at least once weekly
- To ensure all citizens are well informed of proper recycling techniques and blight caused by littering

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Curbside recycling collected	18,000	19,000	18,250	18,250
– Litter control (blocks per year)	167,421	130,000	145,388	140,000
– Litter baskets serviced (per month)	4,472	4,000	2,758	2,700
– Community Service litter control (blocks)	72,588	95,000	70,944	71,000
– Outreach and education sessions	7,250	6,000	6,500	7,000
Efficiency Measures				
– Cost per recycling unit	\$63	\$63	\$66	\$66
– Cost per block (litter)	\$5.56	\$8.00	\$6.80	\$7.00
– Cost per basket (litter)	\$17	\$20	\$30	\$31
– Cost per block (Community Service)	\$1.25	\$1.00	\$1.35	\$1.36
– Cost per outreach & education session	\$9.41	\$12.00	\$7.41	\$7.00

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Effectiveness Measures				
– Percent of recycling collected on schedule	98.0%	100.0%	100.0%	100.0%
– Percent of city block provided litter control at least once per week	100.0%	100.0%	100.0%	100.0%
– Percent of city blocks provided litter control by Community Service	100.0%	100.0%	100.0%	100.0%
– Percent of service requests completed within standard	93.0%	100.0%	95.0%	100.0%
– Percent of outreach and education sessions completed	104.0%	100.0%	108.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 1,611,200	\$ 1,595,117	\$ 1,681,543	5.4
Outside Services	65,428	93,879	77,116	(17.9)
Commodities	207,605	240,133	239,250	(0.4)
Interfund Services	174,909	217,974	223,412	2.5
Capital Outlay	94,000	0	0	0.0
Other Expenses	239,724	286,100	336,554	17.6
TOTAL	\$ 2,392,866	\$ 2,433,203	\$ 2,557,875	5.1

POSITIONS

Class Title	2013 FTE	Grade
Recycling Services/Litter Abatement Director	1.00	25
Sanitation Outreach and Education Coordinator	1.00	17
Sanitation Supervisor	2.00	17
Administrative Assistant	1.00	12
Heavy Equipment Operator	4.00	12
Refuse Truck Operator	7.00	11
Administrative Clerk	1.00	9
Senior Sanitation Worker	8.00	9
Sanitation Worker	7.00	8
TOTAL	32.00	



PROPERTY MAINTENANCE ENFORCEMENT

PRIMARY SERVICES

Property Maintenance Enforcement enforces property maintenance codes to promote a safe, clean, and healthy environment by preventing or requiring correction of code violations. This includes, but is not limited to, open or structurally unsound vacant structures, overgrown lots with litter and debris, derelict or abandoned vehicles and unsafe occupied residential dwellings. It utilizes the Recorder's Court of Chatham County in the code enforcement process as required and contracts for the elimination of unsafe and unsanitary conditions resulting from code violations. The Department also educates the public on property maintenance requirements.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To identify code violations and bring them to timely compliance
- To respond to reports of code violations in a timely and efficient manner
- To effectively employ the use of private contractors to abate code violations
- To educate citizens of their responsibilities pertaining to the Property Maintenance Code of Ordinances

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of derelict vehicles towed by City	170	250	250	250
– Number of lots cut by City	529	500	550	500
– Number of properties secured by City	94	150	150	150
– Number of properties demolished by City	26	30	30	30
Efficiency Measures				
– Amount received by City per vehicle towed	\$83	\$83	\$83	\$83
– Average cost per vacant lot cut/cleaned by City	\$200	\$200	\$200	\$200
– Average cost per boarding of structure by City	\$600	\$600	\$600	\$600

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Average cost per demolition by City	\$4,500	\$4,500	\$4,500	\$4,500
Effectiveness Measures				
– Percent of overgrown vacant lots cut by owner	15.0%	75.0%	25.0%	25.0%
– Percent of open structures secured by owner	54.0%	65.0%	65.0%	75.0%
– Percent of unsafe buildings demolished by owner	38.0%	50.0%	50.0%	50.0%
– Percent of compliances achieved on valid citations	97.0%	98.0%	98.0%	98.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,547,149	\$ 1,611,657	\$ 1,668,042	3.5
Outside Services	299,417	282,320	350,410	24.1
Commodities	79,005	88,677	110,500	24.6
Interfund Services	153,261	130,856	134,455	2.8
Other Expenses	46,467	38,232	45,306	18.5
TOTAL	\$ 2,125,299	\$ 2,151,742	\$ 2,308,713	7.3

POSITIONS

Class Title	2013 FTE	Grade
Property Maintenance Director	1.00	25
Property Maintenance Administrator	1.00	23
Paralegal	1.00	17
Principal Property Maintenance Inspector	5.00	16
Senior Property Maintenance Inspector	9.00	14
Property Maintenance Technician	1.00	13
Property Maintenance Inspector	10.00	13
Administrative Assistant	1.00	12
Customer Service Specialist	1.00	11
Customer Service Representative	1.00	10
TOTAL	31.00	

SANITATION INTERDEPARTMENTAL



EXPENDITURES BY TYPE

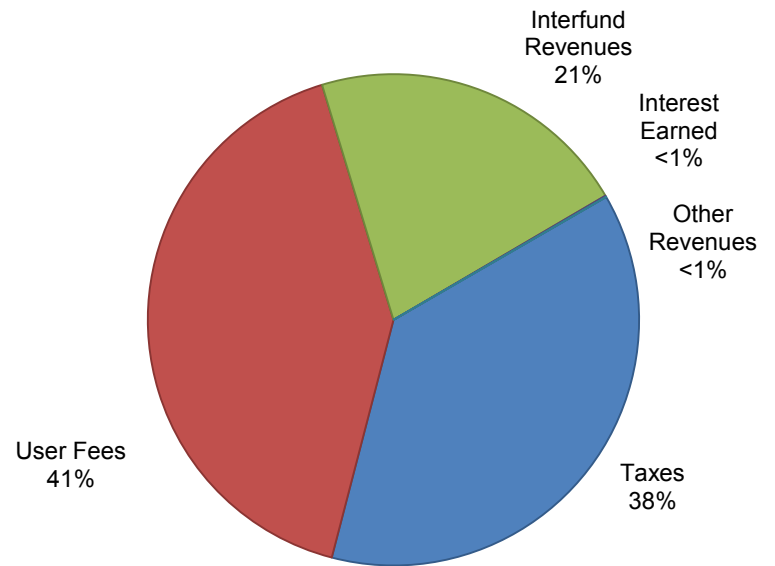
<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 36,928	\$ 101,000	\$ 101,000	0.0
Interfund Services	970,400	996,221	853,707	(14.3)
Debt Service	25,492	24,709	23,857	(3.4)
Interfund Transfers	900,000	1,500,000	912,000	(39.2)
Other Expenses	441,178	608,286	626,000	2.9
TOTAL	\$ 2,373,998	\$ 3,230,216	\$ 2,516,564	(22.1)

CIVIC CENTER FUND



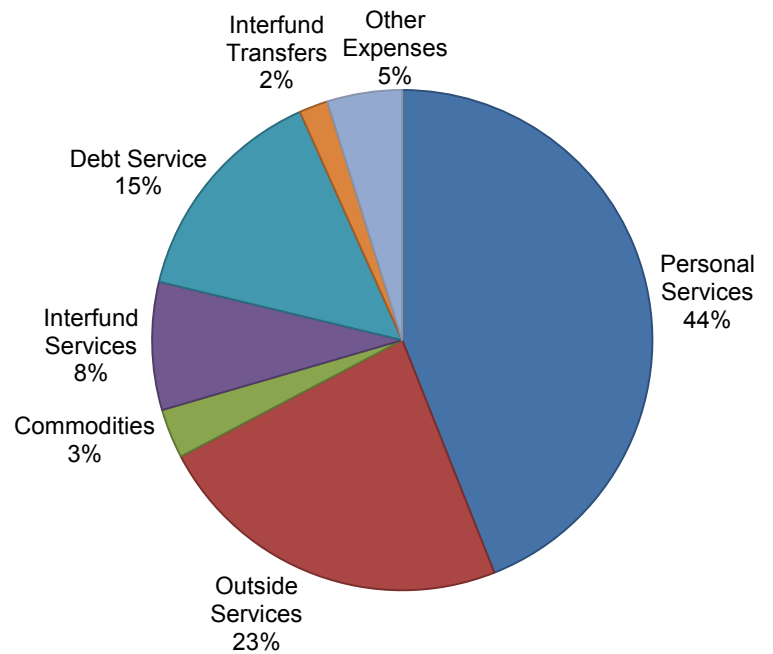
WHERE THE MONEY COMES FROM

Taxes	\$1,303,978
User Fees	1,439,287
Interfund Revenues	741,746
Interest Earned	3,000
Other Revenues	500
Total	\$3,488,511



WHERE THE MONEY GOES

Personal Services	\$1,534,836
Outside Services	812,917
Commodities	111,285
Interfund Services	288,306
Debt Service	507,248
Interfund Transfers	65,000
Other Expenses	168,919
Total	\$3,488,511



REVENUES BY SOURCE

The Civic Center Fund accounts for revenues collected to provide a venue for a variety of cultural, business, social, and sporting events.

User Fees, the largest operating revenue source for the Civic Center Fund, include building, box office, equipment rent, and other fees collected from event sponsors as well as fees for parking fees associated with special events. These fees are budgeted to increase by \$9,787, or 0.7% in 2013. Taxes, the next largest operating revenue source which includes auto rental tax and hotel/motel tax, are expected to increase \$5,534, or 0.4%. A contribution from the General Fund will be required to cover operating expenditures, primarily due to funding for capital projects.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Taxes</u>				
Auto Rental Tax	\$ 938,831	\$ 945,000	\$ 945,000	0.0
Hotel/Motel Tax	318,675	353,444	358,978	1.6
Subtotal	\$ 1,257,506	\$ 1,298,444	\$ 1,303,978	0.4
<u>User Fees</u>				
Building/Rental	\$ 616,970	\$ 650,150	\$ 650,150	0.0
Box Office	368,766	290,399	290,387	0.0
Equipment	23,562	12,400	22,250	79.4
Parking	80,653	77,500	77,500	0.0
Concessions				
Food/Beverage	507,406	340,551	340,500	0.0
Catering	35,670	20,000	20,000	0.0
Reimbursed Labor	3,174	3,500	3,500	0.0
Novelty Sales	50,112	35,000	35,000	0.0
Subtotal	\$ 1,686,313	\$ 1,429,500	\$ 1,439,287	0.7
<u>Interfund Revenues</u>				
Services To General Fund	\$ 135,000	\$ 135,000	\$ 135,000	0.0
General Fund Contribution	894,389	1,145,545	606,746	(47.0)
Subtotal	\$ 1,029,389	\$ 1,280,545	\$ 741,746	(42.1)
<u>Interest Earned</u>				
Interest Earned	\$ 1,556	\$ 3,000	\$ 3,000	0.0
<u>Other Revenues</u>				
Miscellaneous Revenue	\$ 1,354	\$ 500	\$ 500	0.0
TOTAL	\$ 3,976,118	\$ 4,011,989	\$ 3,488,511	(13.0)

EXPENDITURES BY TYPE

The Civic Center is comprised of two activities: administrative/operations and concessions. The fund's largest expenditure area is Personal Services to provide permanent staff to support Civic Center operations. Another major expenditure area is Outside Services for building related expenditures such as utilities, maintenance, and temporary labor. Bond principal/interest, within Debt Service, is another major expenditure category. The Civic Center's 2013 budget decreases \$523,478 or 13.0% from 2012 Projections. The primary decrease in expenditures is due to a large amount of Interfund Transfers for Capital Improvement which took place in 2012, but will not in 2013. The large increase in Interfund Services was due to a recalculation of property insurance by Risk Management.

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,624,517	\$ 1,545,383	\$ 1,534,836	(0.7)
Outside Services	799,202	838,540	812,917	(3.1)
Commodities	105,345	113,484	111,285	(1.9)
Interfund Services	181,273	184,431	288,306	56.3
Debt Service	493,838	504,771	507,248	0.5
Interfund Transfers	325,000	647,000	65,000	(90.0)
Other Expenses	169,805	178,380	168,919	(5.3)
TOTAL	\$ 3,698,980	\$ 4,011,989	\$ 3,488,511	(13.0)

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Civic Center Operations	\$ 3,271,182	\$ 3,591,028	\$ 3,088,935	(14.0)
Civic Center Concessions	427,798	420,961	399,576	(5.1)
TOTAL	\$ 3,698,980	\$ 4,011,989	\$ 3,488,511	(13.0)



CIVIC CENTER OPERATIONS

PRIMARY SERVICES

The Civic Center enhances the cultural and economic development of the region by providing a facility which includes a theater, arena, meeting space and ballroom. As host to concerts, family entertainment, meetings, receptions and a variety of other events throughout the year, the venue is a popular site for visitors and citizens alike. Many annual events such as the Hockey Classic, Ice Skating, Bridge Run, Black Heritage Festival and Irish Festival continue to be community favorites. The Civic Center has also facilitated several conferences including the Association for County Commissioners of Georgia, South Georgia Methodist Conference, and the Georgia Music Educators All State Chorus and All State Band.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objective:

- To increase the number of ticketed events brought in by promoters by 3.4%
- To increase the number of non-ticketed recreational and cultural events for Savannah citizens by 60.0%

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Ticketed recreational and cultural events	80	85	88	88
– Average number of tickets sold	1,865	1,870	1,850	1900
– Non-ticketed recreational and cultural events	420	280	448	448
Efficiency Measures				
– Percent of building utilized for events	130.0%	130.0%	124.0%	130.0%
– Revenue per cap	\$4.00	\$4.00	\$4.20	\$4.50
– Participants per non-ticketed event	214,182	215,000	212,000	220,000
Effectiveness Measures				
– Total revenue collected from ticketed events	\$963,414	\$950,000	\$930,000	\$965,000
– Percent of events returning	83.0%	84.0%	84.0%	86.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 1,369,503	\$ 1,306,246	\$ 1,305,039	(0.1)
Outside Services	799,202	837,072	811,497	(3.1)
Commodities	105,145	112,484	109,985	(2.2)
Interfund Services	177,265	179,075	285,247	59.3
Debt Service	493,838	504,771	507,248	0.5
Interfund Transfers	325,000	647,000	65,000	(90.0)
Other Expenses	1,229	4,380	4,919	12.3
TOTAL	\$ 3,271,182	\$ 3,591,028	\$ 3,088,935	(14.0)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Civic Center Director	1.00	25
Assistant Civic Center Director	1.00	23
Event Planner	2.00	18
Box office Supervisor	1.00	17
Maintenance Supervisor	2.00	17
Building Maintenance Technician	3.00	14
Maintenance Crew Chief	2.00	14
Administrative Assistant	1.00	12
Box office Clerk	1.00	10
Box office Cashier	1.00	9
Maintenance Worker	5.00	8
TOTAL	20.00	



CIVIC CENTER CONCESSIONS

PRIMARY SERVICES

The purpose of Civic Center Concessions is to provide food/beverage service for events held at the Civic Center.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objective:

- To provide food and beverages during large concerts, meetings, and conventions
- To increase the number of catering events by 41.0% over 2012 adopted
- To increase the number of food/beverage events by 25.0%
- To ensure all equipment is held to regulated safety standards by receiving "Grade A" ratings on health inspections

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of health inspections	6	6	6	6
– Catering events	51	51	60	72
– Food/beverage events	253	200	200	250
Efficiency Measures				
– Average cost per catering event	\$228	\$392	\$367	\$350
– Average cost per food/beverage event	\$838	\$778	\$875	\$875
– Catering revenue	\$35,670	\$20,000	\$22,000	\$25,000
– Food/beverage revenue	\$21,198	\$155,500	\$175,000	\$185,000
Effectiveness Measures				
– Health inspections with rating of 98 or higher (Grade A)	6 of 6	6 of 6	6 of 6	6 of 6
– Percent increase in catering events	0.0%	0.0%	17.6%	41.0%
– Percent increase in food/beverage events	0.0%	20.0%	0.0%	25.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	255,014	\$	239,137	\$	229,797	(3.9)
Outside Services		0		1,468		1,420	(3.3)
Commodities		200		1,000		1,300	30.0
Interfund Services		4,008		5,356		3,059	(42.9)
Other Expenses		168,576		174,000		164,000	(5.7)
TOTAL	\$	427,798	\$	420,961	\$	399,576	(5.1)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Concessions Supervisor	1.00	16
Concessions Clerk	1.00	10
TOTAL	2.00	

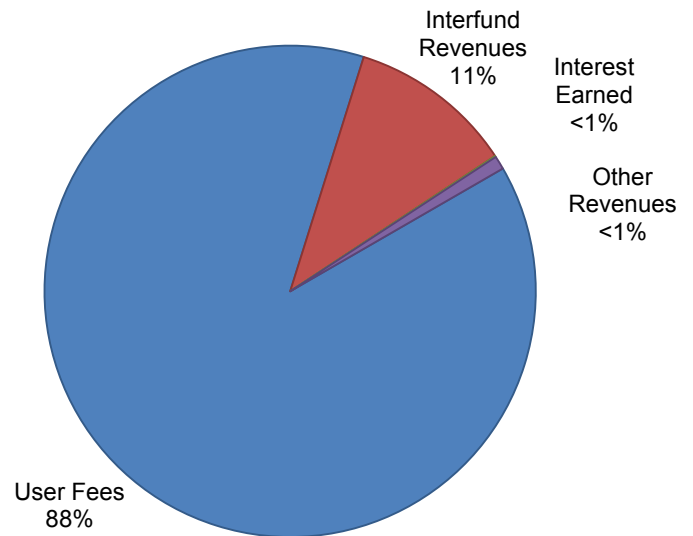


WATER FUND



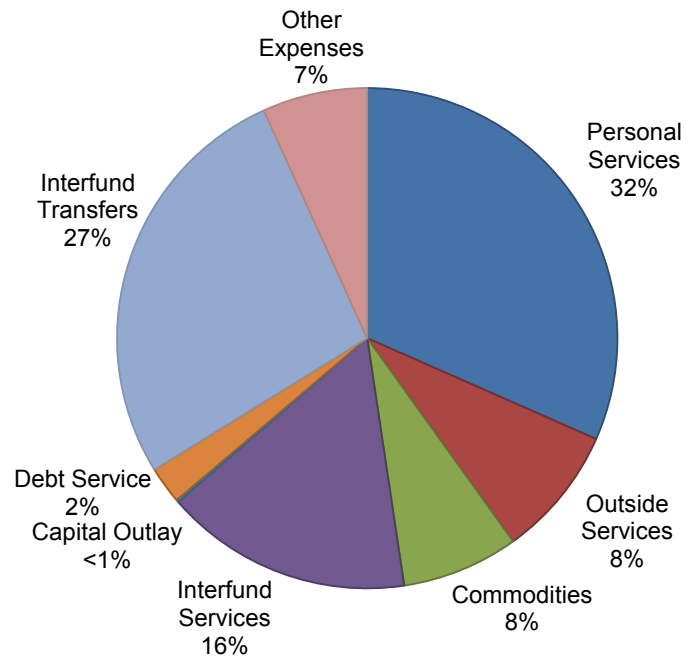
WHERE THE MONEY COMES FROM

User Fees	\$ 21,052,797
Interfund Revenues	2,594,744
Interest Earned	18,000
Other Revenues	210,000
Total	\$ 23,875,541



WHERE THE MONEY GOES

Personal Services	\$ 7,545,160
Outside Services	2,026,300
Commodities	1,802,352
Interfund Services	3,822,053
Capital Outlay	35,000
Debt Service	573,749
Interfund Transfers	6,452,294
Other Expenses	1,618,633
Total	\$ 23,875,541



REVENUES BY SOURCE

Water Fund revenue sources reflect the cost of supply and demand, development, and local government services. The combined revenue for water sales-inside and water sales-outside the City represents 70.7% of the 2013 Adopted Water Fund revenue. Rates proposed for 2013 are increased from 2012. The proposed base charge for 2013 is unchanged from 2012 bi-monthly rates of \$11.06 inside the City and \$16.59 outside the City; only the consumption charge is proposed to increase. The recommended increase for rates inside the City is +\$.04/CCF and +\$.06/CCF outside the City. Fund revenues are projected to increase \$502,271 or 2.1% above 2012 projected revenues.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>User Fees</u>				
Water Sales-Inside	\$ 10,763,995	\$ 11,036,233	\$ 11,316,598	2.5
Water Sales-Outside	5,321,779	5,375,768	5,566,434	3.5
Wholesale Water Sales	2,198,812	2,726,293	2,576,000	(5.5)
Water Tap-In	550,871	261,000	345,000	32.2
Senior Citizens Discount	(23,467)	(40,000)	(50,000)	25.0
Water Meter Installation	308,475	248,198	239,500	(3.5)
Additional Water Connection	679,079	663,995	609,265	(8.2)
Water Cut-On	391,664	483,907	450,000	(7.0)
Subtotal	\$ 20,191,208	\$ 20,755,394	\$ 21,052,797	1.4
<u>Interfund Revenues</u>				
Reimbursement from I & D Water Fund	\$ 237,175	\$ 229,924	\$ 221,881	(3.5)
Reimbursement from Sanitation Fund	146,516	137,949	138,301	0.3
Reimbursement from Sewer Fund	1,718,422	1,666,671	1,722,611	3.4
Water Purchased/Other Funds	423,181	417,153	511,951	22.7
Capital Contributions	593	0	0	0.0
Subtotal	\$ 2,525,887	\$ 2,451,697	\$ 2,594,744	5.8
<u>Interest Earned</u>				
Interest Earned	\$ 9,840	\$ 8,088	\$ 15,000	85.5
Interest from Sinking Fund	2,539	2,500	3,000	20.0
Subtotal	\$ 12,379	\$ 10,588	\$ 18,000	70.0
<u>Other Revenues</u>				
Fire Sprinkler Reimbursement	\$ 48,592	\$ 38,682	\$ 35,000	(9.5)
Transmitter Tower Rent	260,718	113,246	150,000	32.5
Miscellaneous Water Revenue	58,992	3,663	25,000	582.5
Subtotal	\$ 368,302	\$ 155,591	\$ 210,000	35.0
TOTAL	\$ 23,097,776	\$ 23,373,270	\$ 23,875,541	2.1

EXPENDITURES BY TYPE

The 2013 Adopted budget for the Water Fund increases \$502,271, or 2.1% above 2012 projected expenditures. The primary increase comes in Interfund Transfers, reflecting a larger contribution for Water-related Capital Improvement projects. A large reduction in Debt Service offsets some of this increase.

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 6,606,510	\$ 7,288,461	\$ 7,545,160	3.5
Outside Services	1,936,574	2,018,797	2,026,300	0.4
Commodities	1,608,272	1,925,096	1,802,352	(6.4)
Interfund Services	3,831,885	3,783,924	3,822,053	1.0
Capital Outlay	52,068	15,364	35,000	127.8
Debt Service	1,985,551	1,186,068	573,749	(51.6)
Interfund Transfers	5,643,000	5,673,126	6,452,294	13.7
Other Expenses	1,399,373	1,482,434	1,618,633	9.2
TOTAL	\$ 23,063,233	\$ 23,373,270	\$ 23,875,541	2.1

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
ACM Utilities, Development and Construction Services	\$ 26,123	\$ 299,316	\$ 349,062	16.6
Water and Sewer Director	558,931	665,035	668,570	0.5
Utility Services	1,594,157	1,695,752	1,685,810	(0.6)
Water and Sewer Planning and Engineering	1,104,497	1,227,708	1,333,899	8.6
Water Supply and Treatment	5,392,104	5,542,409	5,667,014	2.2
Water Distribution	4,106,144	4,468,916	4,498,384	0.7
Water Interdepartmental	10,281,277	9,474,134	9,672,802	2.1
TOTAL	\$ 23,063,233	\$ 23,373,270	\$ 23,875,541	2.1

ASSISTANT CITY MANAGER

UTILITIES, DEVELOPMENT AND CONSTRUCTION SERVICES

MISSION

To assist the City Manager in the administration and execution of adopted Council priorities and to provide leadership and supervision of the utilities, development, and construction services provided by various City departments.

TRENDS AND ISSUES

The Assistant City Manager (ACM) of Utilities, Development, and Construction Services was developed in 2011 as part of the City Manager's organizational restructuring plan. The ACM reports directly to the City Manager and has the responsibility of coordinating construction-related activities within the City of Savannah and directing the work programs of the Sanitation Bureau and the Public Works and Water Resources Bureau.

Under the direction of the Assistant City Manager, an array of municipal services are provided to residents and business owners of Savannah, including but not limited to: planning, zoning, building, and code enforcement, the collection, processing, reclamation, recycling, and disposal of residential and commercial solid waste; property maintenance code enforcement, and the design, construction, and maintenance of City infrastructure. These services are essential in promoting a clean, safe, healthy environment for residents, business owners, and investors in the Savannah area.

In 2013, some of the issues that will be addressed by the respective bureaus/departments directed by the Assistant City Manager of Utilities, Development, and Construction, include:

- Reduction of the City's reliance on the Floridian aquifer as the main source of drinking water for residents,
- Promotion of the benefits of resource conservation through public education and outreach efforts,
- Formation of an Advisory Board to focus on streamlining the development approval process,
- Implementation of the Energov permitting software,
- Engagement of citizens to participate in resolving traffic congestion problems,
- Exploration of alternative modes of transportation including increasing the number of bike lanes and developing pedestrian-friendly streetscapes, and
- Blight eradication.

ACM, UTILITIES, DEVELOPMENT AND CONSTRUCTION SERVICES

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011		2012		2013	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$	26,044	\$	257,676	\$	295,312	14.6
Outside Services		0		29,064		28,152	(3.1)
Commodities		79		12,576		15,858	26.1
Interfund Services		0		0		7,173	100.0
Other Expenses		0		0		2,567	100.0
TOTAL	\$	26,123	\$	299,316	\$	349,062	16.6

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Assistant City Manager - Utilities, Development and Construction	1.00	--
Management Services Coordinator	1.00	22
Executive Assistant	1.00	16
TOTAL	3.00	



WATER AND SEWER DIRECTOR

PRIMARY SERVICES

The Water and Sewer Director provides managerial oversight of the City of Savannah's potable water, sanitary sewer, and environmental monitoring and educational services.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To ensure that water and sewer facilities perform at maximum efficiency in order to meet demand
- To comply with regulatory requirements
- To pursue environmental sustainability through water conservation and resource protection programs
- To utilize an engineering project management system that ensures all project payments are accurately calculated, paid and prepared in accordance with applicable city, state, and federal standards and regulations

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of conservation programs	52	70	70	70
– Number of low flow toilets distributed	163	300	300	300
– Number of indoor/outdoor water kits distributed	419	100	225	100
– Number of water conservation consultations completed	16	10	10	10
– Number of rain barrels distributed	420	350	0	350
– Number of citizens reached through outreach programs	9,649	11,000	11,000	11,000
Efficiency Measures				
– Percent of Priority 1 service requests completed within standard by Water Distribution	94.6%	95.0%	95.0%	95.0%
– Percent of Priority 1 service requests completed within standard by Sewer Maintenance	99.3%	100.0%	100.0%	100.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Effectiveness Measures				
– Percent of signed engineering invoices paid within standard	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 454,323	\$ 503,935	\$ 519,296	3.0
Outside Services	70,271	118,982	109,987	(7.6)
Commodities	11,032	20,130	21,080	4.7
Interfund Services	21,774	18,061	13,787	(23.7)
Other Expenses	1,531	3,927	4,420	12.6
TOTAL	\$ 558,931	\$ 665,035	\$ 668,570	0.5

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Water and Sewer Director	1.00	25
Environmental Affairs Administrator	1.00	23
Water and Sewer Project Coordinator	1.00	21
Contract Analyst	1.00	18
Environmental Services Planner	1.00	17
Senior Administrative Assistant	1.00	14
Environmental Technician	1.00	14
TOTAL	7.00	



UTILITY SERVICES

PRIMARY SERVICES

Utility Services is responsible for billing and collecting water, sewer, and refuse user fees for utility services provided by the City of Savannah, for the purpose of funding Water, Sewer and Sanitation enterprise funds. In addition, the division manages customer service support for residential, commercial and industrial accounts.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To ensure timely and readily accessible water resource data
- To actively monitor and improve response time to customer inquiries
- To initiate and enforce collection efforts following City policy
- To increase consumers' understanding of the resources and demands on them

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of accounts managed	80,500	80,300	80,700	80,900
– Number of meter readings	435,694	489,636	433,828	434,028
– Number of bi-monthly bills mailed	535,910	400,000	463,071	400,000
– Number of delinquent notices mailed	136,802	122,535	136,967	130,119
– Number of calls handled	125,000	125,750	125,000	125,000
Efficiency Measures				
– Cost per account managed	\$10.52	\$11.53	\$11.41	\$11.44
– Cost per meter reading	\$0.37	\$0.35	\$0.39	\$0.39
– Cost per regular cycle billing	\$3,694	\$3,722	\$3,749	\$3,772
– Cost per delinquent billing	\$1,134	\$1,242	\$1,380	\$1,242
Effectiveness Measures				
– Percent of meters read within 2 days of schedule	94.0%	97.0%	96.0%	98.0%
– Percent of regular cycle billings within 2 days of schedule	94.0%	97.0%	96.0%	98.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent of delinquent billings within 2 days of schedule	94.0%	97.0%	96.0%	98.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,004,852	\$ 1,102,642	\$ 1,113,627	1.0
Outside Services	60,682	68,769	65,707	(4.5)
Commodities	198,216	217,000	209,500	(3.5)
Interfund Services	268,413	297,411	282,782	(4.9)
Capital Outlay	46,998	0	0	0.0
Other Expenses	14,996	9,930	14,194	42.9
TOTAL	\$ 1,594,157	\$ 1,695,752	\$ 1,685,810	(0.6)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Utility Services Administrator	1.00	23
Revenue Supervisor	3.00	15
Senior Accounting Clerk	4.00	11
Customer Service Representative	8.00	10
Water Service Representative	6.00	9
Maintenance Worker	1.00	8
TOTAL	23.00	



WATER AND SEWER PLANNING AND ENGINEERING

PRIMARY SERVICES

Water and Sewer Planning and Engineering is the enforcement agency for the Georgia Environmental Protection Division (EPD Delegation Authority). The department reviews and approves all water and sewer construction plans and specifications to ensure compliance with federal, state and local rules, regulations and ordinances.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To review all water and sewer utility plans and as-built documents within 10 working days
- To process all water-meter applications, water-line tap and water-meter release requests received within two working days
- To update water and sewer lines in linear feet in AutoCAD/GIS based on submitted as-built plans
- To ensure all construction projects are in accordance with the city, state, and federal standards and regulations

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Private development and capital improvement projects, plans, specifications and as-built documents reviewed	663	700	700	700
– Meter applications and tap requests processed	641	500	500	500
– AutoCAD/GIS 1" - 600' scale water and sewer maps updated	194,300	90,000	90,000	90,000
– Inspections of ongoing construction projects	1,507	1,900	1,900	1,900
Efficiency Measures				
– Cost per plan review, specifications and as-built	\$599	\$613	\$619	\$617
– Cost per application and tap request	\$88	\$123	\$123	\$123
– Cost per linear feet of water and sewer maps updated	\$0.17	\$0.42	\$0.42	\$0.42
– Cost per inspection	\$149	\$164	\$164	\$175

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Effectiveness Measures				
– Percent of plans and as-builts reviewed within 10 working days	100.0%	100.0%	100.0%	100.0%
– Percent of applications and taps request processed within 2 working days	100.0%	100.0%	100.0%	100.0%
– Percent of utility maps updated	100.0%	100.0%	100.0%	100.0%
– Percent of projects inspected	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 988,899	\$ 1,097,286	\$ 1,175,035	7.1
Outside Services	26,402	37,318	40,346	8.1
Commodities	26,173	33,139	32,562	(1.7)
Interfund Services	49,656	48,771	47,022	(3.6)
Interfund Transfers	0	0	20,000	100.0
Other Expenses	13,367	11,194	18,934	69.1
TOTAL	\$ 1,104,497	\$ 1,227,708	\$ 1,333,899	8.6

POSITIONS

Class Title	2013 FTE	Grade
Water and Sewer Planning Director	1.00	25
Senior Civil Engineer	4.00	23
Water and Sewer Administrator	1.00	23
Water and Sewer Modeling Technician	1.00	19
GIS Analyst	1.00	18
Water and Sewer Building Maintenance Supervisor	1.00	17
Construction Inspector	3.00	17
GIS Technician	1.00	15
Engineering Technician	1.00	15
Senior Carpenter	1.00	14
Carpenter	1.00	13
Administrative Assistant	1.00	12
Permit Specialist	1.00	12
TOTAL	18.00	



WATER SUPPLY AND TREATMENT

PRIMARY SERVICES

This service is for the provision of an adequate supply of safe drinking water for citizens while meeting compliance with all local, state and federal drinking water regulations.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide reliable drinking water to citizens of communities that use ground water as the source for drinking water.

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Water pumped (million gallons/day)	22.9	23.5	23.5	23.5
– Well sites monitored for pressure each day	46	46	46	46
Efficiency Measures				
– Cost per million gallons pumped	\$427	\$449	\$452	\$452
– Cost per well site monitored	\$18,409	\$21,435	\$21,435	\$21,435
– Cost per site to maintain	\$6,778	\$8,298	\$8,298	\$8,298
Effectiveness Measures				
– Violations of Safe Drinking Water Act	0	0	0	0
– Valid water quality complaints	17	25	25	25
– Provide water treatment by meeting or exceeding the performance requirement of the Safe Drinking Water Act	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,451,279	\$ 1,558,453	\$ 1,627,484	4.4
Outside Services	1,662,749	1,622,826	1,636,805	0.9
Commodities	376,424	406,669	424,500	4.4
Interfund Services	1,866,354	1,910,474	1,922,462	0.6
Other Expenses	35,298	43,987	55,763	26.8
TOTAL	\$ 5,392,104	\$ 5,542,409	\$ 5,667,014	2.2

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
SCADA Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
SCADA Analyst	1.00	20
Maintenance Supervisor	1.00	18
Water and Sewer Supervisor	2.00	18
SCADA Technician	1.00	18
Electronic Control Technician	2.00	17
Principal Plant Operator	4.00	15
Senior Plant Operator	3.00	14
Water and Sewer Maintenance Mechanic	2.00	14
Plant Operator	7.00	13
Administrative Clerk	1.00	9
TOTAL	26.00	



WATER DISTRIBUTION

PRIMARY SERVICES

Operate and maintain six water distribution systems within the service area. The systems include 955 miles of water main, 78,000 metered services, 6,300 fire hydrants and 1,991 water-main valves.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To have the water distribution system free of water leaks and main breaks
- To comply with the GA Safe Drinking Water Act & the GA Underground Facilities Protection Act
- To maintain and install all water meters to assure accuracy and operational units
- To ensure there are no unreported dry fire hydrants at a fire scene and that the fire hydrants meet the American Water Works Association (AWWA) standards and Insurance Service Office requirements

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Water main breaks repaired	582	570	555	545
– Fire hydrants repaired, replaced and inspected	5,077	6,225	5,545	6,774
– Automatic and Direct Read meters installed and serviced	20,210	24,550	26,890	27,950
– Cross connection inspections	2,940	4,250	3,950	4,275
– Water service and revenue investigations	14,931	50,000	49,428	50,000
Efficiency Measures				
– Cost per leak repaired	\$1,554	\$2,920	\$3,124	\$3,124
– Cost per hydrant repaired	\$275	\$309	\$315	\$319
– Cost per Automatic meter installed	\$485	\$283	\$298	\$305
– Cost per cross connection inspection	\$54	\$45	\$42	\$44
– Cost per water service and revenue investigation	---	\$20	\$20	\$21
Effectiveness Measures				
– Average leak rate per mile	0.6	0.7	0.7	0.7
– Percent non-functioning hydrants repaired within 14 days	100.0%	90.0%	100.0%	90.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Priority 1 requests for water meter service completed within the standard	89.5%	95.0%	94.0%	95.0%
– Percent of meters 2" > accurately registering flow	99.0%	99.0%	99.0%	99.0%
– Incidents of contamination due to backflow	0	0	0	0

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 2,624,344	\$ 2,711,458	\$ 2,757,395	1.7
Outside Services	115,952	141,320	145,303	2.8
Commodities	996,348	1,235,582	1,098,852	(11.1)
Interfund Services	223,566	206,796	299,079	44.6
Capital Outlay	5,070	15,364	35,000	127.8
Other Expenses	140,864	158,396	162,755	2.8
TOTAL	\$ 4,106,144	\$ 4,468,916	\$ 4,498,384	0.7

POSITIONS

Class Title	2013 FTE	Grade
Water and Sewer Conveyance and Distribution Director	1.00	25
Water and Sewer Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
Maintenance Supervisor	3.00	17
Water and Sewer Meter Shop Supervisor	1.00	17
Construction Inspector	2.00	17
Maintenance Crew Chief	8.00	14
Water and Sewer Locator Technician	3.00	14
Revenue Investigator	1.00	12
Administrative Assistant	1.00	12
Medium Equipment Operator	4.00	11
Administrative Secretary	1.00	10
Customer Service Representative	2.00	10
Meter Technician	5.00	10
Administrative Clerk	1.00	9
Water Service Representative	4.00	9
Senior Maintenance Worker	9.00	9
Maintenance Worker	6.00	8
TOTAL	54.00	

WATER INTERDEPARTMENTAL



EXPENDITURES BY TYPE

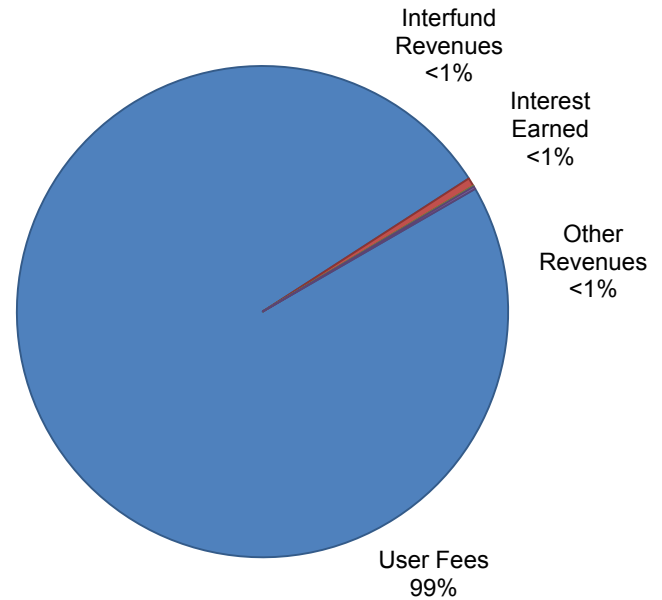
<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 56,769	\$ 57,011	\$ 57,011	0.0
Outside Services	518	518	0	(100.0)
Interfund Services	1,402,122	1,302,411	1,249,748	(4.0)
Debt Service	1,985,551	1,186,068	573,749	(51.6)
Interfund Transfers	5,643,000	5,673,126	6,432,294	13.4
Other Expenses	1,193,317	1,255,000	1,360,000	8.4
TOTAL	\$ 10,281,277	\$ 9,474,134	\$ 9,672,802	2.1

SEWER FUND



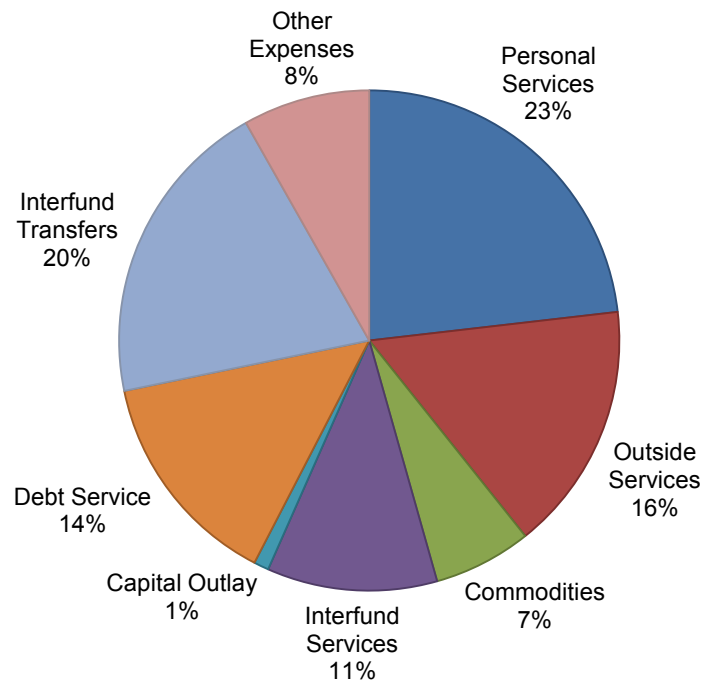
WHERE THE MONEY COMES FROM

User Fees	\$ 34,207,759
Interfund Revenues	193,850
Interest Earned	18,800
Other Revenues	60,000
Total	\$ 34,480,409



WHERE THE MONEY GOES

Personal Services	\$ 7,989,740
Outside Services	5,553,824
Commodities	2,186,826
Interfund Services	3,793,638
Capital Outlay	333,445
Debt Service	4,889,617
Interfund Transfers	6,905,962
Other Expenses	2,827,357
Total	\$ 34,480,409



REVENUES BY SOURCE

The Sewer Fund collects revenue from the sources identified in the table below. The combined revenue for sewer services-inside and sewer services-outside the City represents 89.4% of the 2013 proposed Sewer Fund revenue. Rates proposed for sewer service in 2013 are higher than 2012. The proposed base charge for 2013 is unchanged from 2012 bi-monthly rates of \$8.80 inside the City and \$13.20 outside the City; only the consumption charge is proposed to increase. The recommended increase for inside rates is +\$.16/CCF and +\$.24/CCF for outside rates. Fund revenue is proposed to increase \$2,205,049 or 6.8% above 2012 projected revenues primarily due to sewer service revenue inside and outside of the City.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>User Fees</u>				
Sewer Service - Inside City	\$ 19,557,953	\$ 20,244,796	\$ 21,716,353	7.3
Sewer Service - Outside City	8,081,682	8,531,512	9,094,881	6.6
Septic Tank Disposal	96,801	138,606	130,000	(6.2)
Reclaimed Water Sales	144,383	118,421	130,000	9.8
Senior Citizens Discount	(22,777)	(40,000)	(50,000)	25.0
Sewer Tap-In	344,270	152,500	225,000	47.5
Line Televising	22,639	11,612	15,000	29.2
Additional Sewer Connection	1,423,508	792,888	742,525	(6.4)
Sewer Cut-On	308,890	420,543	400,000	(4.9)
Wholesale Sewer Service	1,324,165	1,352,056	1,449,000	7.2
Purple Pipe	499,041	276,000	330,000	19.6
Grease Abatement Permit	13,708	51,417	25,000	(51.4)
Subtotal	\$ 31,794,263	\$ 32,050,351	\$ 34,207,759	6.7
<u>Interfund Revenues</u>				
Services Purchased by Other Funds	\$ 141,060	\$ 145,000	\$ 193,850	33.7
				0.0
<u>Interest Earned</u>				0.0
Interest Earned	\$ 22,961	\$ 14,378	\$ 15,000	4.3
Interest From Sinking Fund	3,809	3,800	3,800	0.0
Subtotal	\$ 26,770	\$ 18,178	\$ 18,800	3.4
<u>Other Revenues</u>				
Miscellaneous Sewer Revenue	\$ 93,191	\$ 61,831	\$ 60,000	(3.0)
TOTAL	\$ 32,055,284	\$ 32,275,360	\$ 34,480,409	6.8

EXPENDITURES BY TYPE

The proposed budget for the Sewer Fund in 2013 is \$34,480,409 which is a \$2,205,049 or a 6.8% increase above 2012 projected expenditures. This increase is primarily due to Capital Outlay purchases of pumps and laboratory testing equipment. Other factors include the filling of vacant positions, and funding of additional Capital Improvement projects within Interfund Transfers.

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	7,555,997	\$	7,867,197	\$	7,989,740	1.6
Outside Services		5,087,465		5,377,540		5,553,824	3.3
Commodities		1,665,321		2,156,270		2,186,826	1.4
Interfund Services		3,957,957		3,893,782		3,793,638	(2.6)
Capital Outlay		58,774		6,332		333,445	5,166.4
Debt Service		6,059,487		5,585,584		4,889,617	(12.5)
Interfund Transfers		5,173,000		4,685,075		6,905,962	47.4
Other Expenses		2,540,286		2,703,580		2,827,357	4.6
TOTAL	\$	32,098,287	\$	32,275,360	\$	34,480,409	6.8

EXPENDITURES BY DEPARTMENT

<u>Department</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Sewer Maintenance	\$	3,379,519	\$	3,517,560	\$	3,508,670	(0.3)
Lift Stations							
Maintenance		4,098,081		4,370,300		4,590,727	5.0
President Street							
Plant		5,949,669		6,476,591		6,876,642	6.2
Regional Plants		2,455,005		2,815,658		2,779,947	(1.3)
Sewer							
Interdepartmental		16,216,013		15,095,251		16,724,423	10.8
TOTAL	\$	32,098,287	\$	32,275,360	\$	34,480,409	6.8



SEWER MAINTENANCE

PRIMARY SERVICES

This department assures that continuous wastewater service is effectively maintained in the City of Savannah sanitary sewer service area by operating and maintaining approximately 836 miles of gravity and sanitary sewer force mains (i.e., 714 miles of gravity lines and 122 miles of force main) and approximately 16,008 manholes. The system conveys sewage from over 75,000 private service laterals. Maintenance and operation of the City sanitary sewer collection system as required by the Sewer Use Ordinance is in compliance with the State Clean Water Act and State Underground Facilities Protection Act. Sewer Maintenance personnel clean, repair, install and replace sewer pipelines, manholes and appurtenances as required.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To comply with the State Clean Water Act and State Underground Facilities Protection Act
- To reduce the number of sewer line breaks/cave-ins in the City sanitary sewer system by 5.0% annually
- To reduce the number of gravity line stoppages by 5.0% annually
- To increase the total gravity line footage cleaned by 5.0% annually
- To separate all Infiltration and Inflow (I & I) from illicit sanitary and storm water connections in the City systems

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Breaks repaired	105	100	85	81
– Feet of line repaired & extended	1,738	4,000	2,750	3,000
– Stoppages cleared	484	450	480	465
– Feet of sewer line cleaned	560,357	448,930	425,000	465,000
Efficiency Measures				
– Cost per break repaired	\$15,137	\$24,271	\$27,500	\$19,018
– Cost per stoppage cleared	\$766	\$760	\$725	\$757
– Cost per foot cleaned	\$1.21	\$1.72	\$1.82	\$1.58
Effectiveness Measures				
– Percent of homes which have not experienced problems with sewer stoppages or slow sewage flow based on customer survey	---	85.0%	---	85.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent of Priority 1 service requests completed within standard	99.2%	90.0%	95.0%	90.0%
– Sewer line breaks/overflows resulting in major (> 10,000 gallons) spills	0	0	0	0
– Sewer line breaks/overflows resulting in minor spills reaching waters of the State	16	0	5	0

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 1,745,295	\$ 1,882,473	\$ 1,959,654	4.1
Outside Services	755,325	656,442	654,254	(0.3)
Commodities	338,115	383,770	366,531	(4.5)
Interfund Services	309,786	350,649	246,450	(29.7)
Other Expenses	230,998	244,226	281,781	15.4
TOTAL	\$ 3,379,519	\$ 3,517,560	\$ 3,508,670	(0.3)

POSITIONS

<u>Class Title</u>	2013 FTE	Grade
Water and Sewer Superintendent	1.00	20
Maintenance Supervisor	2.00	17
Construction Inspector	1.00	17
Maintenance Crew Chief	3.00	14
Heavy Construction Equipment Operator	2.00	13
Heavy Equipment Operator	10.00	12
Medium Equipment Operator	1.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	7.00	9
Maintenance Worker	3.00	8
TOTAL	31.00	



LIFT STATIONS MAINTENANCE

PRIMARY SERVICES

Lift Stations Maintenance is responsible for conveying a continuous flow of wastewater to the four treatment plant facilities through a series of sewage pumping stations. This is accomplished by operating and maintaining over 194 lift stations throughout the City of Savannah service area. These lift stations are operated and maintained in order to prevent station failures which could cause wastewater spills onto both public and private properties in the City and into the environment. Lift Stations Maintenance staff perform timely inspections, preventative maintenance and repairs of equipment contained at these lift station sites.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To comply with the State Clean Water Act, State Underground Facilities Protection Act, and specific codes (i.e., electric)
- To eliminate all sanitary sewer spills reaching the waters of the State from lift station failures
- To ensure no lift station failures due to preventable mechanical or electrical breakdowns
- To schedule all lift station maintenance "checks" and ensure they are completed (these checks are done daily or at scheduled times to assure station operation)

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Lift stations operated	194	196	194	196
– Maintenance tasks, including odor control units	309,087	323,556	320,661	324,303
– Checker inspections	20,518	22,000	20,349	22,500
– Station head / capacity analyses	93	120	100	120
– Air release valve rehab, maintenance, and inspection	344	430	375	430
Efficiency Measures				
– Cost to operate station repaired	\$9,513	\$7,973	\$8,541	\$8,550
– Cost per air release task	\$7,450	\$7,400	\$7,500	\$7,580
– Cost per maintenance task, checker and analysis	\$9.05	\$7.42	\$7.75	\$7.75
Effectiveness Measures				
– Spill monitoring	0	0	0	0

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Lift station failures resulting in major spill to the waters of the State	0	0	0	0
– Lift station failures resulting in minor spills to the waters of the State	0	0	0	0
– Mission manhole monitors	---	---	---	46

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 1,783,713	\$ 1,775,788	\$ 1,727,945	(2.7)
Outside Services	1,548,296	1,684,938	1,758,903	4.4
Commodities	548,579	663,625	684,381	3.1
Interfund Services	145,097	158,566	166,636	5.1
Capital Outlay	0	6,332	173,445	2,639.4
Other Expenses	72,396	81,051	79,417	(2.0)
TOTAL	\$ 4,098,081	\$ 4,370,300	\$ 4,590,727	5.0

POSITIONS

Class Title	2013 FTE	Grade
Water and Sewer Administrator	1.00	23
Civil Engineer	1.00	21
Maintenance Superintendent	1.00	20
Electronic Control Technician	3.00	17
Maintenance Supervisor	3.00	17
Senior Water and Sewer Maintenance Mechanic	10.00	15
Water and Sewer Maintenance Mechanic	3.00	14
Administrative Assistant	1.00	12
Storekeeper	1.00	11
Administrative Clerk	1.00	9
Senior Maintenance Worker	2.00	9
Maintenance Worker	1.00	8
TOTAL	28.00	



PRESIDENT STREET PLANT

PRIMARY SERVICES

President Street Plant is the major facility for providing continuous wastewater treatment services to the main part of the City of Savannah and eastern Chatham County.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide premium, cost effective, permit compliant wastewater treatment and reuse water for irrigation sales

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Gallons of treated wastewater (millions)	6,359	7,500	6,500	7,500
– Pretreatment permits managed	25	25	26	26
– Miles of existing sewer lines televised	24.3	25	30	25
Efficiency Measures				
– Sanitary sewer revenue cost recovery	102.5%	100.0%	100.0%	100.0%
– Pretreatment permit renewals	95.0%	100.0%	100.0%	100.0%
– TV revenue cost recovery	150.9%	95.0%	100.0%	95.0%
Effectiveness Measures				
– Monthly NPDES permits achieved	12	12	12	12

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 3,125,294	\$ 3,299,623	\$ 3,415,248	3.5
Outside Services	1,713,427	1,898,492	1,980,513	4.3
Commodities	537,868	767,870	806,818	5.1
Interfund Services	368,989	360,321	437,703	21.5
Capital Outlay	48,629	0	85,000	100.0
Other Expenses	155,462	150,285	151,360	0.7
TOTAL	\$ 5,949,669	\$ 6,476,591	\$ 6,876,642	6.2

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Water Reclamation Director	1.00	25
Water and Sewer Administrator	1.00	23
Chemist	1.00	21
Water and Sewer Superintendent	3.00	20
Industrial Pretreatment Coordinator	1.00	18
Lab Supervisor	1.00	17
Electronic Control Technician	3.00	17
Maintenance Supervisor	1.00	17
Televising Inspection Supervisor	2.00	17
Water and Sewer Supervisor	4.00	17
Construction Inspector	2.00	17
Senior Laboratory Technician	2.00	15
Industrial Pretreatment Technician	1.00	15
Senior Water and Sewer Maintenance Mechanic	3.00	15
Maintenance Crew Chief	2.00	14
Senior Plant Operator	1.00	14
Water and Sewer Maintenance Mechanic	3.00	14
Lab Technician	3.00	13
Plant Operator	11.00	13
Administrative Assistant	2.00	12
Heavy Equipment Operator	4.00	12
Storekeeper	1.00	11
Painter	1.00	11
Senior Maintenance Worker	2.00	9
Maintenance Worker	6.00	8
TOTAL	62.00	



REGIONAL PLANTS



PRIMARY SERVICES

Regional Plants operates the Crossroads, Georgetown, and Wilshire Plants to provide continuous wastewater treatment services to customers in those areas.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide premium, cost effective, permit compliant wastewater treatment through the professional operation and maintenance of the three regional wastewater treatment plants

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Gallons of treated wastewater (millions)	2.1	2.2	2.0	2.0
– Monitoring reports completed	36	36	36	36
Efficiency Measures				
– Treated influent	100.0%	100.0%	100.0%	100.0%
– Treated effluent	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Quality wastewater standards achieved	100.0%	100.0%	100.0%	100.0%
– Compliance standards	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 839,948	\$ 847,324	\$ 824,904	(2.6)
Outside Services	1,068,407	1,137,163	1,160,154	2.0
Commodities	240,759	341,005	329,096	(3.5)
Interfund Services	246,336	299,526	202,995	(32.2)
Capital Outlay	10,145	0	75,000	100.0
Interfund Transfers	0	136,000	136,000	0.0
Other Expenses	49,410	54,640	51,798	(5.2)
TOTAL	\$ 2,455,005	\$ 2,815,658	\$ 2,779,947	(1.3)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Water and Sewer Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
Water and Sewer Supervisor	3.00	17
Principal Plant Operator	1.00	15
Senior Water and Sewer Maintenance Mechanic	1.00	15
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	1.00	14
Plant Operator	4.00	13
TOTAL	14.00	

SEWER INTERDEPARTMENTAL



EXPENDITURES BY TYPE

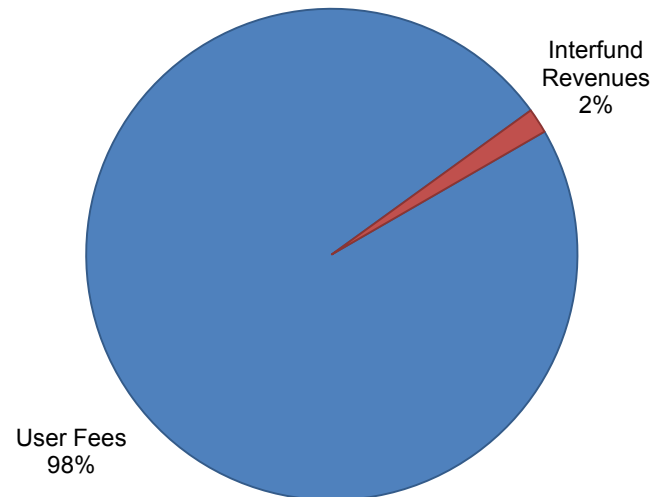
<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 61,747	\$ 61,989	\$ 61,989	0.0
Outside Services	2,010	505	0	(100.0)
Interfund Services	2,887,749	2,724,720	2,739,855	0.6
Debt Service	6,059,487	5,585,584	4,889,617	(12.5)
Interfund Transfers	5,173,000	4,549,075	6,769,962	48.8
Other Expenses	2,032,020	2,173,378	2,263,000	4.1
TOTAL	\$ 16,216,013	\$ 15,095,251	\$ 16,724,423	10.8

I & D WATER FUND



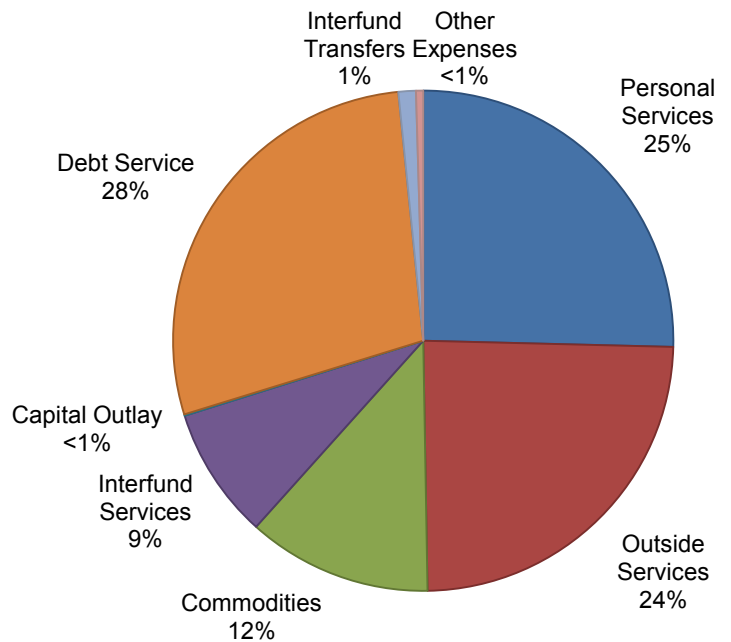
WHERE THE MONEY COMES FROM

User Fees	\$8,724,247
Interfund Revenues	145,397
Total	\$8,869,644



WHERE THE MONEY GOES

Personal Services	\$2,252,418
Outside Services	2,158,075
Commodities	1,057,356
Interfund Services	754,161
Capital Outlay	8,000
Debt Service	2,498,513
Interfund Transfers	100,000
Other Expenses	41,121
Total	\$8,869,644



REVENUES BY SOURCE

I & D Water Plant operations are funded by charges to its commercial customers. The majority of I&D Water revenue comes from six industrial customers: Weyerhaeuser, City of Savannah, International Paper, Tronox, Savannah Foods, and Englehard. Revenues to support the Industrial and Domestic Water Fund (I & D) in 2013 total \$8,869,644, which is \$196,238 or 2.3% above 2012 projected revenues. Revenue sources are shown below.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>User Fees</u>				
Water Sales -				
Contract	\$ 5,983,992	\$ 6,838,599	\$ 6,979,247	2.1
Water Sales - City	1,689,293	1,736,000	1,745,000	0.5
Subtotal	\$ 7,673,285	\$ 8,574,599	\$ 8,724,247	1.7
<u>Interfund Revenues</u>				
Admin. Services to Water Fund	\$ 144,317	\$ 72,159	\$ 145,397	101.5
<u>Grant Revenue</u>				
Tritium Grant	\$ 70,245	\$ 23,954	\$ 0	(100.0)
<u>Interest Earned</u>				
Interest Earned	\$ 7,633	\$ 3,117	\$ 0	(100.0)
<u>Other Revenues</u>				
Discounts	\$ 302	\$ 0	\$ 0	0.0
Miscellaneous	19,647	(423)	0	(100.0)
Subtotal	\$ 19,949	\$ (423)	\$ 0	(100.0)
TOTAL	\$ 7,915,429	\$ 8,673,406	\$ 8,869,644	2.3

EXPENDITURES BY TYPE

The I & D Water Fund supports a raw water pump station, filtration plant, laboratory, operations and maintenance, two booster stations, storage tanks, raw water lines, and distribution systems. The 2013 budget of \$8,869,644 includes an increase of \$196,238, 2.3% above 2012 projected expenditures. The increase is primarily within Personal Services and is associated with the filling of vacant positions; this is partially offset by a reduction in equipment purchases within Capital Outlay.

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 1,769,211	\$ 2,123,923	\$ 2,252,418	6.0
Outside Services	1,924,815	2,052,780	2,158,075	5.1
Commodities	994,458	1,030,021	1,057,356	2.7
Interfund Services	763,261	794,469	754,161	(5.1)
Capital Outlay	14,638	45,800	8,000	(82.5)
Debt Service	2,384,827	2,498,625	2,498,513	(0.0)
Interfund Transfers	100,000	100,000	100,000	0.0
Other Expenses	36,867	27,788	41,121	48.0
TOTAL	\$ 7,988,077	\$ 8,673,406	\$ 8,869,644	2.3

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Water Supply and Treatment Director	1.00	25
Water and Sewer Administrator	1.00	23
Water Supply Process Engineer	1.00	22
Chemist	1.00	21
Maintenance Superintendent	1.00	20
Water and Sewer Superintendent	1.00	20
Lab Supervisor	1.00	17
Electronic Control Technician	2.00	17
Maintenance Supervisor	1.00	17
Water and Sewer Supervisor	4.00	17
Senior Laboratory Technician	1.00	15
Principal Plant Operator	2.00	15
Senior Water and Sewer Maintenance Mechanic	2.00	15
Maintenance Crew Chief	1.00	14
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	3.00	14
Lab Technician	2.00	13
Plant Operator	3.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	1.00	12
Painter	1.00	11
Maintenance Worker	5.00	8
 TOTAL	 38.00	



I & D WATER PLANT

PRIMARY SERVICES

This service is for the provision of adequate supply of potable water to citizens that use surface water as the source for drinking water as well as meeting the demand of industrial customers.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide an adequate supply of safe drinking water that complies with all local, state and federal drinking water regulations

PERFORMANCE MEASURES

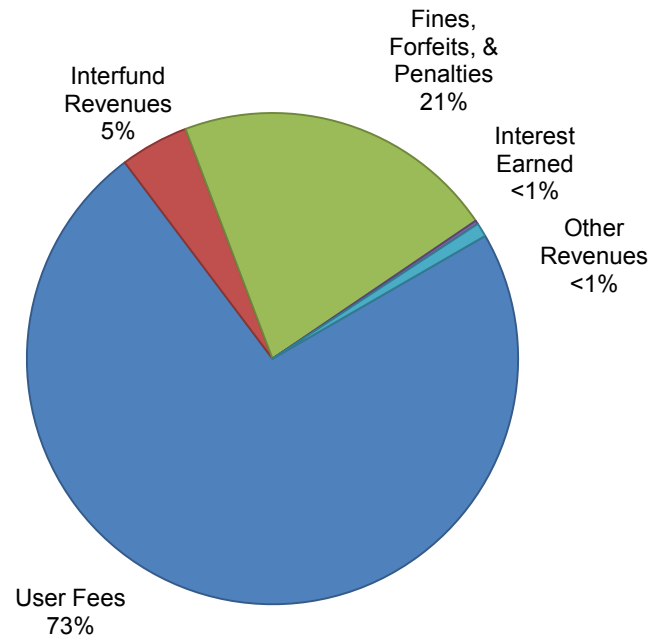
	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Gallons of water pumped and treated	10,951	10,950	10,950	10,950
– Chemical and bacteriological tests performed	132,860	134,000	134,000	134,000
– Number of instrument calibrations performed	990	2,300	2,300	2,300
Efficiency Measures				
– Average unit cost	\$713	\$785	\$785	\$785
– Cost per laboratory test	\$10	\$11	\$11	\$11
– Cost per calibration	\$43	\$34	\$34	\$34
Effectiveness Measures				
– Number of EPD Violations	0	0	0	0
– Valid water quality complaints	0	0	0	0
– Provide water treatment by meeting or exceeding the performance requirement of the Safe Drinking Water Act	100.0%	100.0%	100.0%	100.0%

MOBILITY AND PARKING SERVICES FUND



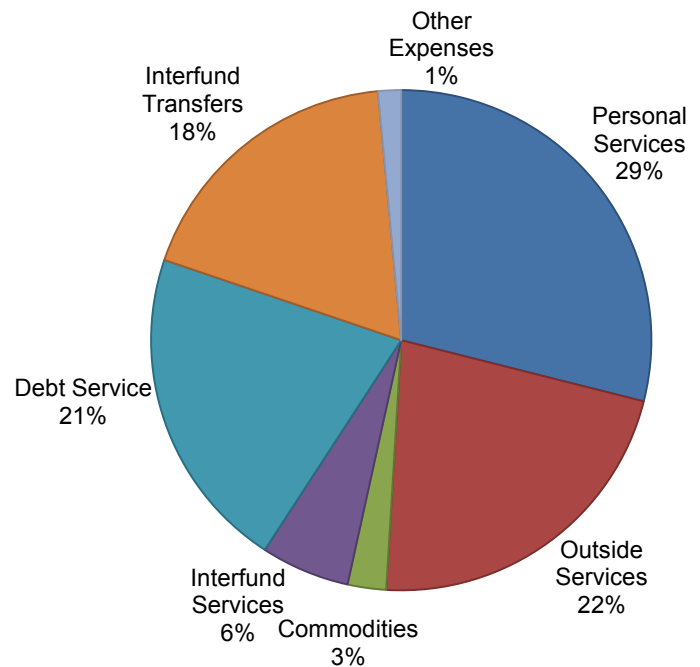
WHERE THE MONEY COMES FROM

User Fees	\$ 8,662,580
Interfund Revenues	535,094
Fines, Forfeits, & Penalties	2,522,000
Interest Earned	29,000
Other Revenues	108,000
Total	\$ 11,856,674



WHERE THE MONEY GOES

Personal Services	\$ 3,430,466
Outside Services	2,611,756
Commodities	294,696
Interfund Services	680,234
Debt Service	2,492,198
Interfund Transfers	2,171,297
Other Expenses	176,027
Total	\$ 11,856,674



REVENUES BY SOURCE

The Mobility and Parking Services Fund is an enterprise fund for the operation of the City's mobility and parking management programs, consisting primarily of on-street parking, parking garages, shuttle services, streetcar operations, and dock management.

The largest revenue sources for the Mobility and Parking Services Fund are garage/lot fees, parking citation fines, and parking meter fees.

Fund revenue in 2013 is budgeted at \$11,856,674 or 1.0% higher than 2012 projected revenue. No rate changes are planned for 2013.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>User Fees</u>				
Parking Meters	\$ 1,868,462	\$ 1,900,000	\$ 1,900,000	0.0
Visitors Center Lot	201,291	200,000	200,000	0.0
State Street Parking Garage	663,923	670,000	670,000	0.0
Robinson Parking Garage	804,833	795,000	800,000	0.6
Bryan Street Parking Garage	1,259,160	1,270,000	1,270,000	0.0
Liberty Street Parking Garage	535,234	470,000	470,000	0.0
Whitaker Street Parking Garage	2,732,435	2,700,000	2,800,000	3.7
Commercial Vehicle Decals	274,193	305,000	305,000	0.0
Leased Parking Spaces	53,570	58,860	58,860	0.0
Equine Sanitation	21,050	0	0	0.0
Docking Fees	10,604	15,000	16,000	6.7
MPC Rents - State Street	43,996	54,320	52,720	(2.9)
Visitor Day Pass	128,381	120,000	120,000	0.0
Subtotal	\$ 8,597,132	\$ 8,558,180	\$ 8,662,580	1.2
<u>Interfund Revenues</u>				
Services to Sanitation Fund	\$ 174,673	\$ 174,673	\$ 174,673	0.0
Services to General Fund	231,984	342,576	360,421	5.2
Subtotal	\$ 406,657	\$ 517,249	\$ 535,094	3.4
<u>Fines, Forfeits & Penalties</u>				
Parking Citations	\$ 2,190,591	\$ 2,500,000	\$ 2,500,000	0.0
Taxi Citations	6,112	22,000	22,000	0.0
Subtotal	\$ 2,196,703	\$ 2,522,000	\$ 2,522,000	0.0

<u>Revenue Source</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Interest Earned</u>							
Interest Earned	\$	33,999	\$	29,000	\$	29,000	0.0
<u>Other Revenues</u>							
Miscellaneous Revenue	\$	112,009	\$	108,000	\$	108,000	0.0
TOTAL	\$	11,346,500	\$	11,734,429	\$	11,856,674	1.0

EXPENDITURES BY TYPE

Primary expenditure changes within the Mobility and Parking Services Fund 2013 budget of \$11,856,674 include an increase of \$137,004 for building renewal/replacement within Interfund Transfers and a decrease of \$153,615 in services provided by General Fund within Interfund Services.

<u>Expenditure Area</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$	3,350,628	\$	3,390,325	\$	3,430,465	1.2
Outside Services		2,308,976		2,574,979		2,611,756	1.4
Commodities		232,963		271,594		294,696	8.5
Interfund Services		823,518		788,235		680,235	(13.7)
Debt Service		2,481,650		2,494,582		2,492,198	(0.1)
Interfund Transfers		509,924		2,034,293		2,171,297	6.7
Other Expenses		196,626		180,421		176,027	(2.4)
TOTAL	\$	9,904,285	\$	11,734,429	\$	11,856,674	1.0

EXPENDITURES BY DEPARTMENT

<u>Department</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Mobility and Parking Administration and Enforcement	\$	3,166,192	\$	3,501,746	\$	3,471,997	(0.8)
Parking Garages and Lots		5,227,697		5,229,130		5,347,949	2.3
Parking Interdepartmental		1,510,396		3,003,553		3,036,728	1.1
TOTAL	\$	9,904,285	\$	11,734,429	\$	11,856,674	1.0



MOBILITY AND PARKING ADMINISTRATION AND ENFORCEMENT

PRIMARY SERVICES

Mobility and Parking Administration and Enforcement is responsible for parking administration, on-street parking, and citation collection. Other functions handled by this department include red light camera citations/collection and regulation of transportation companies (taxi, wreckers, pedicabs, and tour buses). The department is also responsible for the downtown transportation network, which includes the water ferries, streetcars, shuttle buses, recreational docks, and bicycles.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objectives:

- To issue citations to regulate parking and collect fines
- To maintain parking meters in functioning order on a daily basis
- To issue permits and citations to enforce City ordinances for taxicabs, wreckers, and tour vehicles
- To issue red light camera citations and collect fines
- To support infrastructure that allows citizens and visitors to use alternative forms of transportation within the downtown area – streetcar, DOT shuttle, Liberty Garage shuttle, water ferry, recreational dock, and bicycles

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Parking citations issued	131,809	140,000	140,000	140,000
– Meters repaired	3,513	2,700	3,200	3,200
– Permits Issued to taxis, wreckers, & tour vehicles	1,107	1,450	1,200	1,200
– Red light citations issued	10,468	10,500	8,588	9,200
– Boats utilizing the recreational docks – recorded visits	397	1,200	500	500
– Average number of customers using the alternative form of land transportation within the downtown area per month	14,319	15,000	15,000	15,000
Efficiency Measures				
– Cost per parking citation issued	\$3.00	\$3.00	\$3.00	\$3.00
– Cost per single head meter repaired	\$24	\$25	\$25	\$25
– Cost per multi-space meter repaired	\$998	\$95	\$295	\$295

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Cost per transportation permit issued	\$18	\$26	\$20	\$20
– Cost per red light citation issued	\$19	\$15	\$19	\$19
– Cost per average number of riders to utilize the free shuttles	\$4.00	\$4.00	\$4.00	\$4.00
Effectiveness Measures				
– Parking citations collected	60.0%	85.0%	85.0%	85.0%
– Reported meter malfunctions which are repaired by meter technicians	100.0%	100.0%	100.0%	100.0%
– Transportation permit holders in compliance at inspection	95.0%	95.0%	95.0%	95.0%
– Red light citations collected	86.0%	90.0%	94.0%	94.0%
– Boats using the 3 hour free docking	72.0%	99.0%	75.0%	75.0%

EXPENDITURES BY TYPE

Expenditure Area	2011 Actual	2012 Projected	2013 Adopted	% Change 2012-2013
Personal Services	\$ 1,717,957	\$ 1,872,244	\$ 1,850,548	(1.2)
Outside Services	1,046,840	1,190,202	1,222,499	2.7
Commodities	193,239	227,681	251,040	10.3
Interfund Services	132,312	133,557	103,618	(22.4)
Other Expenses	75,844	78,062	44,292	(43.3)
TOTAL	\$ 3,166,192	\$ 3,501,746	\$ 3,471,997	(0.8)

POSITIONS

Class Title	2013 FTE	Grade
Mobility and Parking Services Director	1.00	25
Assistant Mobility and Parking Director	1.00	23
Parking Services Supervisor	4.00	16
Mobility and Parking Services Coordinator	1.00	16
Revenue Investigator	7.00	12
Administrative Assistant	1.00	12
Senior Parking Meter Technician	1.00	11
Customer Service Representative	1.00	10
Senior Parking Services Officer	1.00	10
Parking Meter Technician	2.00	10
Administrative Clerk	1.00	9
Cashier	3.00	9
Parking Services Officer	11.50	9
Clerical Assistant	1.00	8
TOTAL	36.50	



PARKING GARAGES AND LOTS

PRIMARY SERVICES

Parking Garages and Lots is responsible for the operation of the City's parking garages and surface lots that provide additional off-street parking spaces.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objectives:

- To operate and maintain City parking garages
- To maintain occupancy rates in all City garages
- To provide serviceable, functioning gate equipment with less downtime that impacts customers

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Total number of parking garages	5	---	5	5
– Total number of garage spaces	3,427	3,427	3,420	3,420
– Total number of surface lot spaces	683	693	683	683
Efficiency Measures				
– Average number of monthly customers	3,167	---	3,167	3,167
– Operating cost per garage/lot space	\$616	\$700	\$650	\$650
– Cost per gate equipment repair by contractor	\$309	\$650	\$250	\$250
Effectiveness Measures				
– Bryan St. occupancy rate for monthly customers	131.0%	128.0%	128.0%	128.0%
– Liberty St. occupancy rate for monthly customers	111.0%	110.0%	110.0%	110.0%
– Robinson St. occupancy rate for monthly customers	70.0%	90.0%	70.0%	70.0%
– State St. occupancy rate for monthly customers	99.0%	101.0%	100.0%	100.0%
– Whitaker St. occupancy rate for monthly customers	69.0%	75.0%	75.0%	75.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 1,582,995	\$ 1,489,081	\$ 1,550,917	4.2
Outside Services	926,041	1,028,052	1,017,746	(1.0)
Commodities	39,724	43,913	43,656	(0.6)
Interfund Services	169,928	166,143	241,697	45.5
Debt Service	2,481,650	2,494,582	2,492,198	(0.1)
Other Expenses	27,359	7,359	1,735	(76.4)
TOTAL	\$ 5,227,697	\$ 5,229,130	\$ 5,347,949	2.3

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Parking Services Supervisor	1.00	16
Parking Facilities Shift Supervisor	3.00	12
Senior Maintenance Worker	1.00	9
Maintenance Worker	5.50	8
Parking Facility Attendant	22.20	8
TOTAL	32.70	

PARKING INTERDEPARTMENTAL



EXPENDITURES BY TYPE

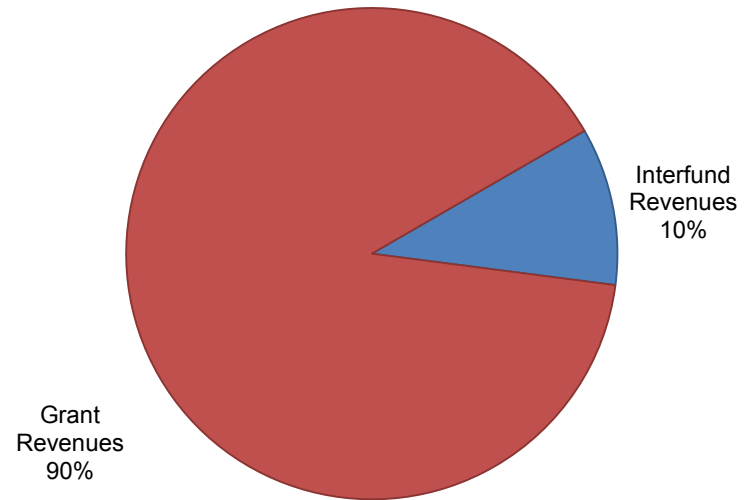
<u>Expenditure Area</u>		2011		2012		2013	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$	49,676	\$	29,000	\$	29,000	0.0
Outside Services		336,095		356,725		371,511	4.1
Interfund Services		521,278		488,535		334,920	(31.4)
Interfund Transfers		509,924		2,034,293		2,171,297	6.7
Other Expenses		93,423		95,000		130,000	36.8
TOTAL	\$	1,510,396	\$	3,003,553	\$	3,036,728	1.1

COMMUNITY DEVELOPMENT FUND



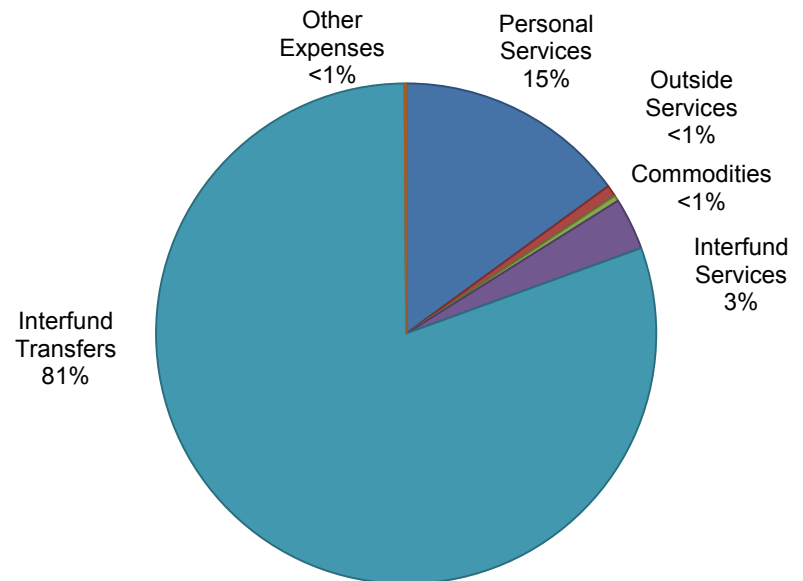
WHERE THE MONEY COMES FROM

Interfund Revenues	\$ 1,198,159
Grant Revenues	10,345,403
Total	\$ 11,543,562



WHERE THE MONEY GOES

Personal Services	\$ 1,728,231
Outside Services	85,259
Commodities	43,906
Interfund Services	388,124
Interfund Transfers	9,286,437
Other Expenses	11,605
Total	\$ 11,543,562



REVENUES BY SOURCE

Revenues for the Community Development Fund are derived primarily from the Federal Community Development Block Grant (CDBG) and other federal and state grants used to address Savannah's distressed neighborhoods. Repayment of CDBG and other loans provide program income for the fund. In 2013, revenues decrease by \$2,342,839 or 16.9% below 2012 projected revenues primarily due to a decrease in program income.

The Department of Housing and Urban Development (HUD)'s priorities have in recent years shifted away from CDBG to public housing, subsidized rental assistance, and homeless prevention, and has placed regulatory spending caps on supporting administrative costs. In anticipation of a continued downward trend in federal revenue, the City of Savannah has approved a one-year action plan for 2013 for housing and community development to plan for these cuts. Programs will continue and services will be streamlined to focus on human services, housing, neighborhood improvement, and administration and planning. CDBG entitlement grant revenue is expected to remain unchanged in 2013. Home Investment Partnership Program (HOME) entitlement grant revenue, used for housing purposes, is also expected to remain flat in 2013. In 2013, the Bureau of Community and Economic Development will have carryover funds from the Neighborhood Stabilization Program (NSP) grant. Federal and State grants will primarily support the fund as well as program carry forward revenue. A portion of the administrative costs in the fund will be paid for by a contribution from the General Fund.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Interfund Revenues</u>				
General Fund Contribution	\$ 1,104,212	\$ 1,228,606	\$ 1,198,159	(2.5)
<u>Grant Revenues</u>				
CDBG Grants:				
Carryforward	\$ 2,795,721	\$ 3,248,778	\$ 3,504,226	7.9
CDBG Entitlement Grant	2,562,598	2,111,891	2,111,891	0.0
Emergency Shelter Grant	121,534	208,518	208,518	0.0
CDBG Program Income	95,198	433,569	376,657	(13.1)
Other Income	173,626	71,795	0	(100.0)
Subtotal	\$ 5,748,677	\$ 6,074,551	\$ 6,201,292	2.1
Other Federal Grants:				
Carryforward-Other Federal	\$ 2,558,923	\$ 667,723	\$ 701,649	5.1
MLK SPG Repayment	120,159	53,304	75,990	42.6
EDA Revolving Loan Fund	0	259,666	170,632	(34.3)
Lead Based Paint Program Income	0	1,350	0	(100.0)
HOPWA Program Income	299,180	208,138	318,324	52.9
HUD SPG-MLK Improvement	103,239	0	0	0.0
Lead Based Hazard Grants	18,632	213,670	0	(100.0)
Shelter Plus Care - Renewal	322,131	279,176	335,160	20.1
HUD HPRP	407,080	256,608	0	(100.0)
Other Grants	3,122,786	0	0	0.0
Rental Rehab Program Income	101,982	1,250	1,250	0.0
Subtotal	\$ 7,054,112	\$ 1,940,885	\$ 1,603,005	(17.4)
NSP Program Grant	\$ 1,461,717	\$ 1,177,290	\$ 249,000	(78.8)

HOME Grant:				
Carryforward-HOME	\$ 5,101,544	\$ 1,043,132	\$ 1,043,132	(0.0)
HOME Entitlement	1,668,178	676,974	676,974	0.0
HOME Program Income	278,423	1,000,000	572,000	(42.8)
HOME Other	1,779,158	744,963	0	(100.0)
Subtotal	\$ 8,827,303	\$ 3,465,069	\$ 2,292,106	(33.9)
Grant Revenues Subtotal	\$ 23,091,809	\$ 12,657,795	\$ 10,345,403	(18.3)
TOTAL	\$ 24,196,021	\$ 13,886,401	\$ 11,543,562	(16.9)

EXPENDITURES BY TYPE

The administrative departments in the Community Development Fund manage the CDBG and other federal and state grants. The 2013 budget is \$11,543,562 which is \$2,342,839 or 16.9% below 2012 projected expenditures. Expenditure changes in 2013 are primarily due to reductions in Interfund Transfers; this is due to the prioritization and streamlining of various programs which are facing a decline in Federal grant revenue.

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 1,674,606	\$ 1,707,026	\$ 1,728,231	1.2
Outside Services	159,617	103,377	85,259	(17.5)
Commodities	34,320	37,156	43,906	18.2
Interfund Services	523,061	530,727	388,124	(26.9)
Interfund Transfers	22,854,137	11,499,644	9,286,437	(19.2)
Other Expenses	10,145	8,471	11,605	37.0
TOTAL	\$ 25,255,886	\$ 13,886,401	\$ 11,543,562	(16.9)

EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Community Planning and Development	\$ 811,869	\$ 819,861	\$ 730,402	(10.9)
Housing and Housing Project Delivery	1,284,135	1,268,565	1,248,379	(1.6)
Advancement Center at Moses Jackson	264,366	277,139	278,344	0.4
Micro-Business Development	41,379	21,192	0	(100.0)
Program Costs/Carryforward	22,854,137	11,499,644	9,286,437	(19.2)
TOTAL	\$ 25,255,886	\$ 13,886,401	\$ 11,543,562	(16.9)



COMMUNITY PLANNING AND DEVELOPMENT

PRIMARY SERVICES

Community Planning and Development develops plans, funds activities and implement programs and strategies that address deterioration in Community Development Block Grant (CDBG) eligible neighborhoods and engages low-to-moderate income persons in federally supported activities that increase opportunities and improves the quality of life of individuals and families. Department activities include comprehensive neighborhood planning, resident assistance, neighborhood association support, neighborhood improvement, and the investment and management of federal grants that support the City's Housing and Community Development Plan.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To receive a satisfactory performance rating from the U.S. Department of Housing and Urban Development (HUD) on the City's Annual Performance Report
- To fund and/or undertake human service, micro-business and family assistance activities that collectively assist at least 7,000 low and moderate income individuals and/or families annually
- To assist 10 neighborhoods in the development of neighborhood plans or implementation of neighborhood grants/projects which improve neighborhood livability and assist persons in need

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of grants administered to assist low-income families and neighborhoods	37	35	35	30
– Compliance monitoring and technical assistance reviews completed	82	50	60	60
– Neighborhoods/civic groups implementing community improvement projects	13	12	8	8
– Resident assistance/service coordination cases handled	207	80	125	100
– Entrepreneurs recruited and referred for micro-business training and assistance and/or capital financing	19	17	13	N/A

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Efficiency Measures				
– Percent of grant payment submissions processed within 2 weeks of receipt	99.0%	100.0%	100.0%	100.0%
– Percent of resident assistance cases initiated within 24-48 hours of receipt	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Satisfactory performance rating received from HUD on City's Annual Performance Report	Satisfactory	Satisfactory	Satisfactory	Satisfactory
– Number of low-and-moderate income persons assisted by federally supported human service programs	7,927	7,000	7,000	7,000
– Number of neighborhood and interagency planning activities completed	17	6	7	6
– Percent resident service cases successfully assisted and/or resolved	98.0%	75.0%	83.0%	75.0%
– Percent of referred micro-entrepreneurs completing training, business plans and/or loan applications	50.0%	50.0%	50.0%	---

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 565,518	\$ 555,400	\$ 540,968	(2.6)
Outside Services	1,791	8,768	10,822	23.4
Commodities	2,499	4,772	5,800	21.5
Interfund Services	242,061	250,921	172,812	(31.1)
TOTAL	\$ 811,869	\$ 819,861	\$ 730,402	(10.9)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Community Development Administrator	1.00	23
Senior Planner	1.00	19
Planner	1.00	18
Senior Program Analyst	1.00	18
Neighborhood Services Coordinator	3.00	17
Program Analyst	2.00	17
TOTAL	9.00	



HOUSING



PRIMARY SERVICES

The Department of Housing (DOH) supports four major affordable housing activities: acquiring and/or developing vacant property with affordable housing, creating homeownership opportunities, providing homeowners with home repair assistance, and encouraging the retention and creation of affordable rental housing. It has also Sustainable Development Programs including healthy homes, lead paint, energy efficiency, and green building components to applicable programs. It uses limited public resources to leverage substantial private investment to accomplish these activities. These affordable housing activities also support neighborhood revitalization, increasing private investment, reducing gentrification, reducing crime and blight, and reducing the cost of City services associated with crime and blight.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To acquire and/or facilitate the acquisition and development of 125 vacant properties into 125 units of affordable housing between FY 2013 and FY 2017
- To assist 350 qualified home buyers purchase houses between FY 2013 and FY 2017
- To provide home improvement assistance to 625 existing low-income homeowners between FY 2013 and FY 2017
- To retain and/or develop 350 units of high quality, affordable, rental housing between FY 2013 and FY 2017

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of housing units repaired for low and moderate income households	132	115	125	140
– Number of houses purchased by low to moderate income home buyers	72	80	70	75
– Number of housing units developed for low to moderate income households	175	120	35	135
– Number of housing units impacted by Sustainable Development Programs	---	---	---	100

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Efficiency Measures				
– Percent of low and moderate income households satisfied with service delivered	94.0%	90.0%	95.0%	95.0%
– Percent of program participants satisfied with services delivered	100.0%	90.0%	95.0%	95.0%
– Percent of housing units that meet Energy Star or EarthCraft standards	90.0%	90.0%	98.0%	95.0%
Effectiveness Measures				
– Percent of home improvement goals attained	69.0%	90.0%	109.0%	90.0%
– Percent of homeownership goals attained	80.0%	90.0%	88.0%	90.0%
– Percent of development goals attained	95.0%	90.0%	29.0%	90.0%
– Percent of sustainable development goals attained	---	---	---	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 842,665	\$ 894,815	\$ 947,859	5.9
Outside Services	125,428	65,811	44,187	(32.9)
Commodities	24,973	19,749	29,416	48.9
Interfund Services	280,924	279,719	215,312	(23.0)
Other Expenses	10,145	8,471	11,605	37.0
TOTAL	\$ 1,284,135	\$ 1,268,565	\$ 1,248,379	(1.6)

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Housing Director	1.00	25
Housing Administrator	3.00	23
Housing Sustainability Coordinator	1.00	20
Housing Development Coordinator	1.00	18
Senior Program Analyst	1.00	18
Financial Services Coordinator	1.00	18
Construction Specialist	2.00	17
Loan Officer	3.00	14
Loan Specialist	3.00	12
TOTAL	16.00	



ADVANCEMENT CENTER AT MOSES JACKSON

PRIMARY SERVICES

The Advancement Center at Moses Jackson provides training programs and support services which assist residents of low and moderate income neighborhoods in gaining the skills needed to advance both personally and economically. Services are delivered through onsite trainers and community partners and include business, financial and career development, group and one-on-one academic tutoring, computer training, life skills development, job readiness training, and health and wellness.

GOALS AND OBJECTIVES

Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

Objectives:

- To engage 70 youths and adults in academic, business, financial, career and/or personal development training and support activities which further their knowledge and skills
- To engage at least 15 community agencies and civic organizations annually in the delivery of training and services to low and moderate income persons through the Advancement Center

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Total number of persons served	533	200	300	300
– Number of youths and adults participating in Advancement Program	81	70	75	75
– Number of community partners (agencies/groups) delivering services	21	15	15	15
Efficiency Measures				
– Annual cost of instruction per participant served	\$23	\$75	\$35	\$50
Effectiveness Measures				
– Percent of participants rating quality of programs/services as satisfactory or beneficial	100.0%	85.0%	85.0%	85.0%
– Percent of youths and adults demonstrating advancement along plan indicators	87.7%	75.0%	75.0%	75.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	225,044	\$ 235,619	\$ 239,404	1.6
Outside Services		32,398	28,798	30,250	5.0
Commodities		6,848	12,635	8,690	(31.2)
Interfund Services		76	87	0	(100.0)
TOTAL	\$	264,366	\$ 277,139	\$ 278,344	0.4

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Advancement Center Coordinator	1.00	22
Educational Specialist	1.00	18
Educational Trainer	1.00	17
Community Projects Technician	1.00	12
TOTAL	4.00	

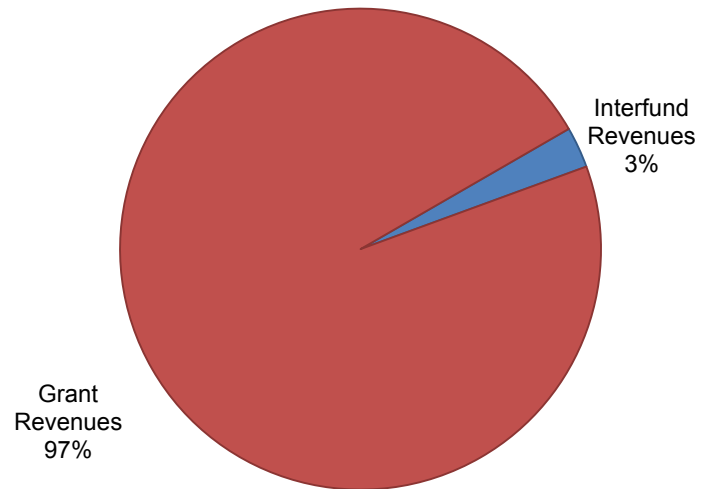


GRANT FUND



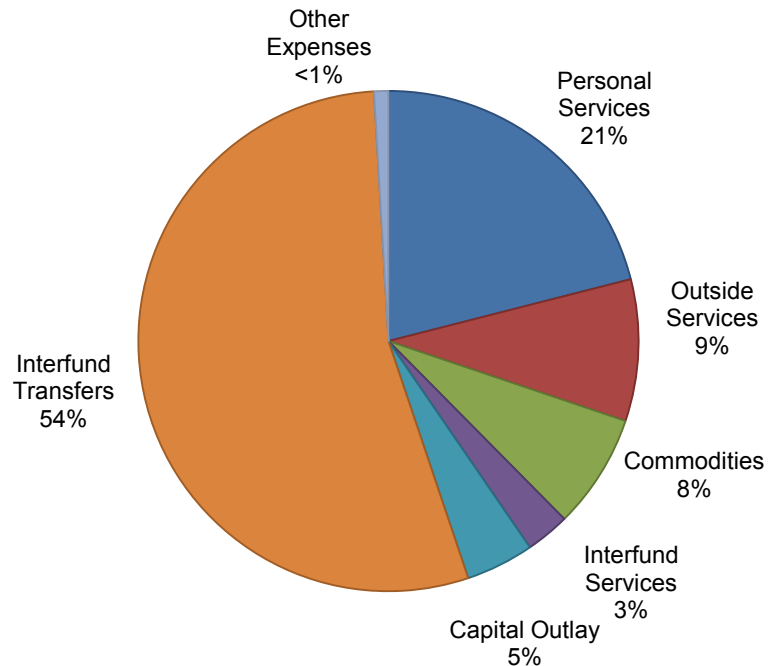
WHERE THE MONEY COMES FROM

Interfund Revenues	\$ 126,575
Grant Revenues	4,461,686
Total	\$ 4,588,261



WHERE THE MONEY GOES

Personal Services	\$ 964,420
Outside Services	420,059
Commodities	340,235
Interfund Services	130,482
Capital Outlay	201,967
Interfund Transfers	2,488,691
Other Expenses	42,407
Total	\$ 4,588,261



REVENUES BY SOURCE

The 2013 budget includes \$4,588,261 for all active grants awarded to the City of Savannah. Because there is no guarantee that competitive grants will be routinely funded, these funds are treated as non-recurring revenue and are not budgeted until received. Grants received will support police and fire activities, workforce development services, community development activities, YouthBuild activities, and the Youth Futures Authority. The table below identifies grant activity over the last three years.

<u>Revenue Source</u>	<u>2011</u>		<u>2012</u>		<u>2013</u>	<u>% Change</u>	
	<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2012-2013</u>	
<u>Interfund Revenues</u>							
General Fund							
Contribution	\$	102,594	\$	103,791	\$	126,575	22.0
<u>Grant Revenues</u>							
Private Donations	\$	141,306	\$	61,525	\$	0	(100.0)
Matching							
Contributions		9,957		0		0	0.0
Discounts		27		0		0	0.0
Workforce							
Investment Act							
(WIA)		3,899,648		3,497,357		3,497,357	0.0
WIA Reimbursement							
for Savannah							
Impact		63,237		55,200		0	(100.0)
Youthbuild-HUD		7,151		0		0	0.0
Youthbuild-DOL		324,981		166,743		506,567	203.8
Summer Lunch		469,277		404,702		0	(100.0)
Chatham County							
Health							
Department		0		1,025		0	(100.0)
Chatham County							
Grant							
Reimbursement		149,530		0		0	0.0
DCA Local							
Assistance Grants		0		25,000		0	(100.0)
Federal Grants		834,796		896,268		0	(100.0)
State of Georgia		0		27,813		40,687	46.3
Homeland Security		3,230,084		437,972		313,102	(28.5)
Caring Communities							
Grant		222,153		211,311		9,973	(95.3)
SFD Consortium							
Fees		228,106		0		0	0.0
Keep America							
Beautiful		0		3,000		0	(100.0)
Dept of Justice		285,955		372,760		94,000	(74.8)
Grant Matching							
Funds		181,743		301,078		0	(100.0)
Subtotal	\$	10,047,951	\$	6,461,754	\$	4,461,686	(31.0)
TOTAL	\$	10,150,545	\$	6,565,545	\$	4,588,261	(30.1)

EXPENDITURES BY TYPE

Grant Fund expenditures will enhance City operations. Grant expenditures are projected to total \$4,588,261 in 2013, which is \$1,977,284 or 30.1% below 2012 projected expenditures. The large decline is due to several grants expiring in 2012.

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Personal Services	\$ 934,198	\$ 847,925	\$ 964,420	13.7
Outside Services	1,348,712	1,131,089	420,059	(62.9)
Commodities	812,722	450,247	340,235	(24.4)
Interfund Services	91,359	93,543	130,482	39.5
Capital Outlay	1,537,316	999,999	201,967	(79.8)
Interfund Transfers	4,406,282	3,038,453	2,488,691	(18.1)
Other Expenses	3,093,187	4,289	42,407	888.7
TOTAL	\$ 12,223,776	\$ 6,565,545	\$ 4,588,261	(30.1)

EXPENDITURES BY PROGRAM

<u>Program</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Federal</u>				
Coastal Workforce Services	\$ 3,899,647	\$ 3,497,358	\$ 3,497,358	0.0
Youth Build-DOL	332,132	166,743	506,567	203.8
Youth Build-General Fund	102,521	103,791	126,575	22.0
Summer Lunch	470,543	404,702	0	(100.0)
Homeland Security - Police	55,523	178,223	177,700	(0.3)
Justice Assistance- Police	596,675	372,760	94,000	(74.8)
Homeland Security - Fire	21,143	30,928	0	(100.0)
Other - Fire			40,000	100.0
Youth Futures Grant	276,966	211,311	9,972	(95.3)
Port Security	1,733,095	216,950	95,402	(56.0)
Energy Efficiency	275,087	446,495	0	(100.0)
Vernon River Improvement	0	2,813	40,687	1346.4
GA Tech Project	647,895	720,305	0	(100.0)
Safe Kids	0	1,025	0	(100.0)
Bonaventure Kiosk Project	28,815	0	0	0.0
Other Federal	3,529,410	0	0	0.0
Subtotal	\$ 11,969,452	\$ 6,353,404	\$ 4,588,261	(27.8)
<u>State</u>				
Cities of Services	\$ 80,120	\$ 61,525	\$ 0	(100.0)
Coastal Incentive	49,709	67,416	0	(100.0)

<u>Program</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Other State	124,495	83,200	0	(100.0)
Subtotal	\$ 254,324	\$ 212,141	\$ 0	(100.0)
TOTAL	\$ 12,223,776	\$ 6,565,545	\$ 4,588,261	(30.1)



COASTAL WORKFORCE SERVICES

PRIMARY SERVICES

Coastal Workforce Services provides grants management services for the Federal Workforce Investment Act funds allocated to the nine county Coastal areas and to provide administrative support to the 42 member Coastal Workforce Investment Board comprised of appointed members from the counties served.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To have no questioned costs as defined by the City's single audit
- To meet necessary and appropriate levels of grant expenditures in a timely manner
- To increase the number of training opportunities for Board members

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of onsite reviews and monitoring sessions	---	8	5	8
– Number of training opportunities made available to CWIB members	---	3	2	3
Efficiency Measures				
– Number of days between site visit and issuance of final report to contractor	---	45	60	45
– Number of days to process contractor invoices	---	20	25	20
– Number of days to complete monitoring process	---	90	120	90
Effectiveness Measures				
– Percent of financial reports submitted to state by deadline	---	100.0%	100.0%	100.0%
– Percent of board members attending training who indicate the training was helpful	---	50.0%	40.0%	50.0%
– Percent of grant funds expended within first year of availability (minimum)	---	70.0%	80.0%	70.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011	2012	2013	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Personal Services	\$ 464,814	\$ 590,373	\$ 656,428	11.2
Outside Services	158,578	156,228	150,650	(3.6)
Commodities	111,313	77,385	72,250	(6.6)
Interfund Services	87,423	91,102	129,339	42.0
Capital Outlay	6	0	0	0.0
Interfund Transfers	0	2,582,270	2,488,691	(3.6)
Other Expenses	3,077,513	0	0	0.0
TOTAL	\$ 3,899,647	\$ 3,497,358	\$ 3,497,358	0.0



YOUTHBUILD

PRIMARY SERVICES

YouthBuild Savannah is a grant-funded, full-time youth and community development program which provides GED Instruction, construction training, leadership training, community involvement and counseling services. Counseling services are provided to 16-24 year old participants who are unemployed and out of school.

GOALS AND OBJECTIVES

Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

Objective:

- To provide a second chance opportunity for unemployed young adults to rebuild their communities and their lives with a commitment to work, education, responsibility, and family

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Participants served	26	26	26	26
– GED/HS diploma attainment	14	13	13	13
– Post secondary enrollment/ job attainment	14	13	13	13
Efficiency Measures				
– Less than half of the YouthBuild trainees exit before completion	32.0%	50.0%	50.0%	50.0%
– Percent YouthBuild trainees who will receive their credentials; GED/High School Diploma and/or Technical College credit	70.0%	75.0%	75.0%	75.0%
– Percent graduates who will obtain employment in the building trades industry	43.0%	60.0%	60.0%	40.0%
Effectiveness Measures				
– Percent YouthBuild trainees who will complete the program	68.0%	60.0%	60.0%	60.0%
– Percent YouthBuild graduates who will enroll in college or post secondary training	50.0%	40.0%	50.0%	40.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent employed YouthBuild graduates who will remain employed for 6 months or longer	57.0%	50.0%	50.0%	50.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 272,259	\$ 134,596	\$ 298,150	121.5
Outside Services	57,810	106,727	269,278	152.3
Commodities	87,208	26,400	62,850	138.1
Interfund Services	1,702	1,335	1,144	(14.3)
Other Expenses	15,674	1,476	1,720	16.5
TOTAL	\$ 434,653	\$ 270,534	\$ 633,142	134.0

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Neighborhood Services Coordinator	1.00	17
TOTAL	1.00	

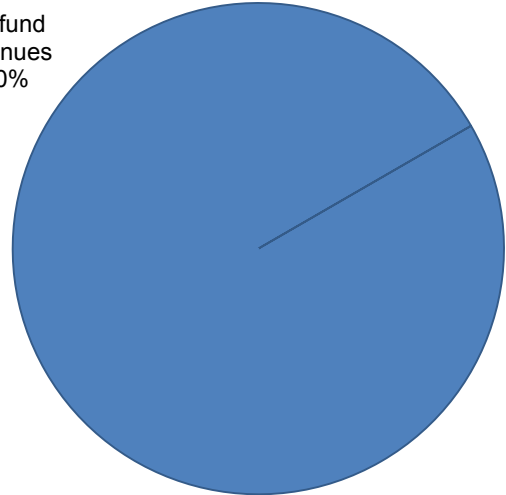
INTERNAL SERVICES FUND



WHERE THE MONEY COMES FROM

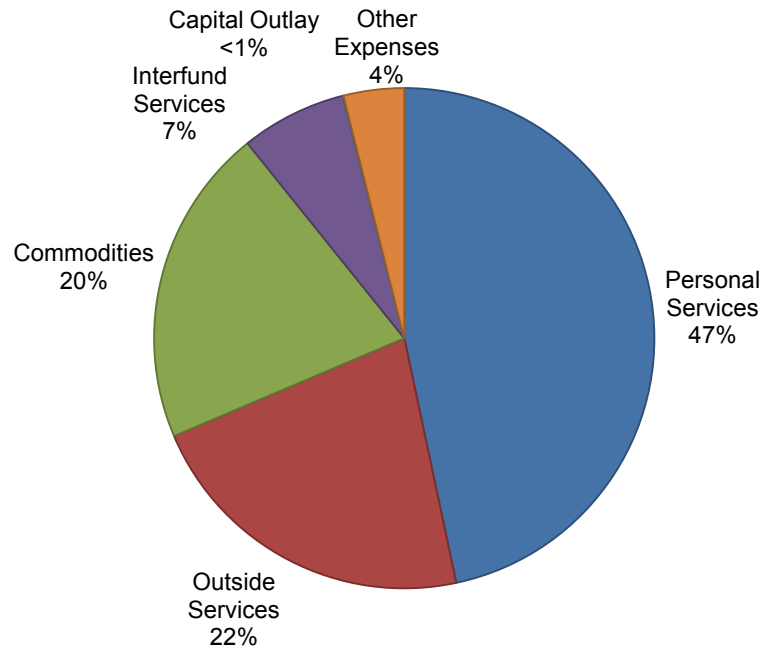
Interfund Revenues	\$ 10,769,770
Total	\$ 10,769,770

Interfund
Revenues
100%



WHERE THE MONEY GOES

Personal Services	\$ 5,025,402
Outside Services	2,363,154
Commodities	2,220,415
Interfund Services	733,945
Capital Outlay	6,000
Other Expenses	420,854
Total	\$10,769,770



REVENUES BY SOURCE

The Internal Services Fund is a proprietary fund which includes the Information Technology and Vehicle Maintenance Departments. These Departments are administered by the Management and Financial Services Bureau. Support services provided by these Departments are paid for by City departments to ensure the true cost of City services are reimbursed. Revenues by source are shown in the table below.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Interfund Revenues</u>				
General Fund	\$ 6,069,554	\$ 6,606,496	\$ 7,009,212	6.1
Hazardous Material Team Fund	18,424	25,245	33,477	32.6
Grant Fund	23,370	26,681	21,693	(18.7)
Community Development Fund	69,983	73,620	69,414	(5.7)
Public Safety Communications Fund	153,026	215,684	269,864	25.1
Sanitation Fund	1,507,017	1,709,144	1,803,230	5.5
Water and Sewer Funds	946,976	1,067,429	1,099,579	3.0
I & D Water Fund	71,054	80,050	79,261	(1.0)
Civic Center Fund	35,194	33,956	38,728	14.1
Mobility and Parking Services Fund	138,541	153,597	137,155	(10.7)
Internal Services Fund	224,055	264,672	204,977	(22.6)
Land Bank Authority	3,414	2,722	3,180	16.8
Subtotal	\$ 9,260,608	\$ 10,259,296	\$ 10,769,770	5.0
<u>Other Revenues</u>				
Discounts	\$ 659	\$ 0	\$ 0	0.0
Other	132,199	0	0	0.0
Miscellaneous	11,323	0	0	0.0
Subtotal	\$ 144,181	\$ 0	\$ 0	0.0
TOTAL	\$ 9,404,789	\$ 10,259,296	\$ 10,769,770	5.0

EXPENDITURES BY TYPE

Expenditures for the Internal Services Fund increase \$510,473 or 5.0% above 2012 projected expenditures. The primary change of \$445,962 occurs within Personal Services due to vacant positions in 2012, benefit adjustments, and an increase in Vehicle Maintenance overtime.

Outside Services increase \$196,544 mainly due to additional costs for data processing equipment maintenance, technical purchased services, and outside vehicle repair. The Commodities increase of \$181,593 is related to vehicle parts and small fixed assets within Vehicle Maintenance.

Interfund Services decrease \$323,077 primarily because of services by General Fund, which is based on the most recent cost allocation plan, as well as the allocation for insurance by Risk Management.

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 4,138,244	\$ 4,579,438	\$ 5,025,401	9.7
Outside Services	1,669,144	2,166,610	2,363,154	9.1
Commodities	1,956,395	2,038,822	2,220,415	8.9
Interfund Services	1,086,207	1,057,022	733,946	(30.6)
Capital Outlay	0	68	6,000	8,723.5
Other Expenses	473,315	417,336	420,854	0.8
TOTAL	\$ 9,323,305	\$ 10,259,296	\$ 10,769,770	5.0

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Vehicle Maintenance	\$ 4,712,728	\$ 5,083,471	\$ 5,315,678	4.6
Information Technology	4,610,577	5,175,825	5,454,092	5.4
TOTAL	\$ 9,323,305	\$ 10,259,296	\$ 10,769,770	5.0



VEHICLE MAINTENANCE

PRIMARY SERVICES

Vehicle Maintenance is a full service facility that provides reliable and cost effective services to user departments that include preventive maintenance (PM), major and minor repair services, tire repair/replacement, service calls, welding/fabrication, fueling, warranty recalls, new vehicle preparation, and vehicle disposal preparation. In addition, the department is responsible for the acquisition of new vehicles/equipment, preparing specifications, and ensuring compliance with local, state, and federally mandated regulations.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To provide City departments with safe, reliable, and well-maintained vehicles/equipment that will facilitate the delivery of services to citizens
- To maximize the amount of time vehicles and equipment are available to customers
- To perform all maintenance services in accordance with manufacturer's specification requirements
- To increase awareness of the need to support the Preventive Maintenance Service Programs

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
– Number of PM's performed	3,314	3,700	3,400	3,200
– Number of repair work orders	8,882	8,900	8,900	8,900
– Number of scheduled services	7,022	7,000	7,450	7,000
Efficiency Measures				
– Percent of PM's completed in 24 hours or less	83.0%	73.0%	95.1%	90.6%
Effectiveness Measures				
– Percent of scheduled vs. non-scheduled work orders	58.0%	57.0%	58.0%	57.0%
– PM Compliance	---	90.0%	50.0%	70.0%
– Percent of vehicle availability	96.0%	96.0%	96.0%	96.0%

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
– Percent of PM's performed	78.0%	100.0%	98.0%	90.0%
– Percent reduction in breakdown work orders	-16.0%	10.0%	5.0%	10.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$ 2,176,452	\$ 2,400,653	2,566,942	6.9
Outside Services	536,653	665,757	735,611	10.5
Commodities	1,349,788	1,427,225	1,594,618	11.7
Interfund Services	604,945	553,218	368,295	(33.4)
Capital Outlay	0	68	6,000	8,723.5
Other Expenses	44,891	36,550	44,212	21.0
TOTAL	\$ 4,712,728	\$ 5,083,471	\$ 5,315,678	4.6

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Vehicle Maintenance		
Vehicle Maintenance Superintendent	1.00	20
Inventory Coordinator	1.00	18
Lead Equipment Mechanic	3.00	17
Auto Parts Buyer	1.00	16
Master Equipment Mechanic	5.00	16
Equipment Mechanic, Specialist	1.00	15
Principal Equipment Mechanic	6.00	15
Senior Equipment Mechanic	7.00	14
Equipment Mechanic	9.00	13
Storekeeper	2.00	11
TOTAL	36.00	
Fleet Management		
Vehicle Maintenance Director	1.00	25
Assistant Vehicle Maintenance Director	1.00	23
Vehicle Maint Projects Coordinator	1.00	18
Management Analyst	1.00	17
Account Technician	1.00	12
TOTAL	5.00	



INFORMATION TECHNOLOGY

PRIMARY SERVICES

The Information Technology (IT) department provides technology services to City employees and assists departments in achieving their stated business goals. This includes conducting business analyses to provide solutions that improve productivity and efficiency. On-going support for applications, hardware, installations, maintenance and user-training are also provided. Additionally, IT manages vendor contracts and provides a means for ordering software and equipment.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To make improvements to existing services and provide new services which provide productivity improvements, better service delivery or support mandates
- To make improvements which increase functionality of services or reduce costs
- To achieve average customer satisfaction ratings of 90.0%

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
Workload Measures				
- Network devices supported / number of Network Staff	713/1	713/2	350/0	350/0
- Outdoor wireless & IP cameras supported/number of Network Staff	---	---	410/1	410/1
- Usable storage (terabytes)	108.47	108.47	149.57	149.57
- Mobile Equipment devices supported/number of Mobile Staff	591/4	591/4	591/4	591/4
- Portable Equipment devices supported / number of Mobile Staff	1,544/4	1,544/4	1,544/4	1,544/4
- Fixed Equipment devices supported / number of Mobile Staff	341/4	341/4	341/4	341/4
- MDT Equipment devices supported / number of MDT staff	478/3	478/3	478/3	478/3

	2011 Actual	2012 Adopted	2012 Projected	2013 Adopted
- Applications supported	230	235	235	225
- Buildings supported	131	131	131	131
- Client devices supported / number of Desktop Staff	2,350/4	2,350/4	3,643/5	3,643/5
- Logins supported	2,325	2,325	2,252	2,252
- Moves, add, changes	800	800	800	800
- VOIP phones supported / number of Desktop Staff	1,276/1	1,276/1	1,304/1	1,304/1
- Phones supported / number of Desktop Staff	---	---	2,039/1	2,039/1
- Servers supported / number of Network Staff	105/2	105/2	158/2	158/2
Efficiency Measures				
- Percent availability of critical services	99.9%	99.9%	99.9%	99.9%
- Percent of critical Mobile & Application Repairs completed within 24 hours	100.0%	100.0%	100.0%	100.0%
- No perceptible downtime or systemic loss of radio transmission indicating 99.999% system availability	Yes	Yes	Yes	Yes
- Percent of all work and changes that are documented	60.0%	75.0%	75.0%	75.0%
- Percent of desktop repair calls completed within 24 hours	80.0%	80.0%	80.0%	80.0%
- Percent of calls completed by the Help Desk	60.0%	60.0%	60.0%	60.0%
- Percent availability to receive/send premise phone calls	99.9%	99.9%	99.9%	99.9%
- Cost per minute for premise phone calls	\$0.03	\$0.03	\$0.03	\$0.03
Effectiveness Measures				
- Customer Survey - Overall Services Satisfaction	---	90.0%	90.0%	90.0%
- Customer Survey - Quality and Timeliness	---	90.0%	90.0%	90.0%
- Customer Survey - Service Improvements	5	5	5	5

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2011 <u>Actual</u>		2012 <u>Projected</u>		2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Personal Services	\$	1,961,792	\$	2,178,785	\$	2,458,459	12.8
Outside Services		1,132,492		1,500,853		1,627,543	8.4
Commodities		606,607		611,597		625,797	2.3
Interfund Services		481,262		503,804		365,651	(27.4)
Other Expenses		428,424		380,786		376,642	(1.1)
TOTAL	\$	4,610,577	\$	5,175,825	\$	5,454,092	5.4

POSITIONS

<u>Class Title</u>	<u>2013 FTE</u>	<u>Grade</u>
Information Technology Director	1.00	25
Information Technology Administrator	4.00	23
Systems Engineer	3.00	21
Network Engineer	1.00	21
Radio Systems Engineer	1.00	21
Senior Network Technician	2.00	20
Senior Systems Analyst	11.00	20
Network Technician	4.00	19
Systems Analyst	2.00	19
Radio Systems Technician II	2.00	19
Radio Systems Technician I	1.00	16
Help Desk Technician	2.00	14
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
TOTAL	36.00	

CAPITAL IMPROVEMENT PROGRAM FUND



CAPITAL BUDGET OVERVIEW

PREPARATION

The five year Capital Improvement Program (CIP) is updated annually for the acquisition, renovation or construction of new or existing capital facilities and infrastructure. Anticipated funding sources are identified to support the program. The capital program is usually funded using a combination of current revenues, special taxes, bonds, and contractual payments. Development of the five-year capital plan is coordinated with development of the annual operating budget. Projects included in the first year of the plan are adopted as a part of the annual operating budget. The remaining years of the capital program serve as a guide for future planning and are reviewed and modified in subsequent years where applicable. Before the plan is updated, a review of current capital projects' progress and accomplishments is completed to gain insight that is used in future planning.

STRATEGIES

Budget strategies for development of the 2013– 2017 Capital Improvement Program included:

- Focusing limited resources on Council priorities
- Maintaining infrastructure and capital assets to protect the public and avoid future financial liabilities
- Maintaining capital improvements funded by other sources
- Preparing to meet stricter environmental regulations that are on the horizon for Water/Sewer and Sanitation infrastructure

Future capital planning actions will include:

- Continuing to focus on maintenance and Council priorities
- Updating the five-year plan annually to strategically fund infrastructure needs
- Continuing to review funding sources to support critical infrastructure needs
- Identifying potential projects of significant community impact which could be a part of a new SPLOST to be voted on in 2013 and implemented in 2014

PROCESS

The capital budget process began in April 2012 with the distribution of the capital budget preparation manual to departments. The manual provided instructions to departments on how and when project requests should be submitted. Requests were submitted by departments in May. From mid-May to June, requests were reviewed by the Research and Budget Department and the CIP Review Committee. Formal presentations were made to the CIP Review Committee by each bureau on its requests during this time period.

Evaluation criteria, along with specific Council priorities, goals and objectives, guide the Review Committee when allocating resources for capital project requests. Evaluation criteria include the following:

- Legal Mandate
- Public Health or Safety
- Maintenance of a Public Asset
- Economic Vitality Impact
- Operating Budget Impact
- Geographic Equity
- Resiliency

The Research and Budget Department, in conjunction with the CIP Review Committee, developed and submitted a preliminary five year capital plan recommendation to the Bureau Chiefs in June and July. After their input, a recommendation was submitted to the City Manager in August. A workshop on the capital plan recommendations was conducted with the Mayor and Council in September. The City Manager's final recommendation for the updated plan to the Mayor and Council was made in November. After several work sessions and a public hearing, the recommended plan was revised with noted changes. During the ensuing year, sources of funding will be confirmed and funds appropriated for approved projects in the first year of the capital plan.

CAPITAL BUDGET PROCESS SCHEDULE

<u>ACTIVITY</u>	<u>DATE</u>
Capital Budget Kick-Off materials provided to Bureau contacts	April 4, 2012
Capital Plan Review Committee work sessions	April 18 and 25, 2012
Capital Plan discussions with Department/Bureau representatives	April – July 2012
Capital Plan Review Committee work sessions by Bureau	May – July 2012
2013-2017 Proposed Capital Plan presented to Bureau Chiefs	July 9, 2012
2013-2017 Proposed Capital Plan recommendations made to City Manager	August 8, 2012
Efficiency Teams submit recommendations for cost savings	August 30, 2012
Council Retreat to discuss 2013-2017 Capital Improvement Plan	September 24-25, 2012
Budget Meetings with City Manager	September-October 2012
2013 Preliminary Budget and 2013-2017 CIP available	November 2, 2012
Council Budget Retreat and Public Hearing	November 7-8, 2012
Budget adopted	December 13, 2012

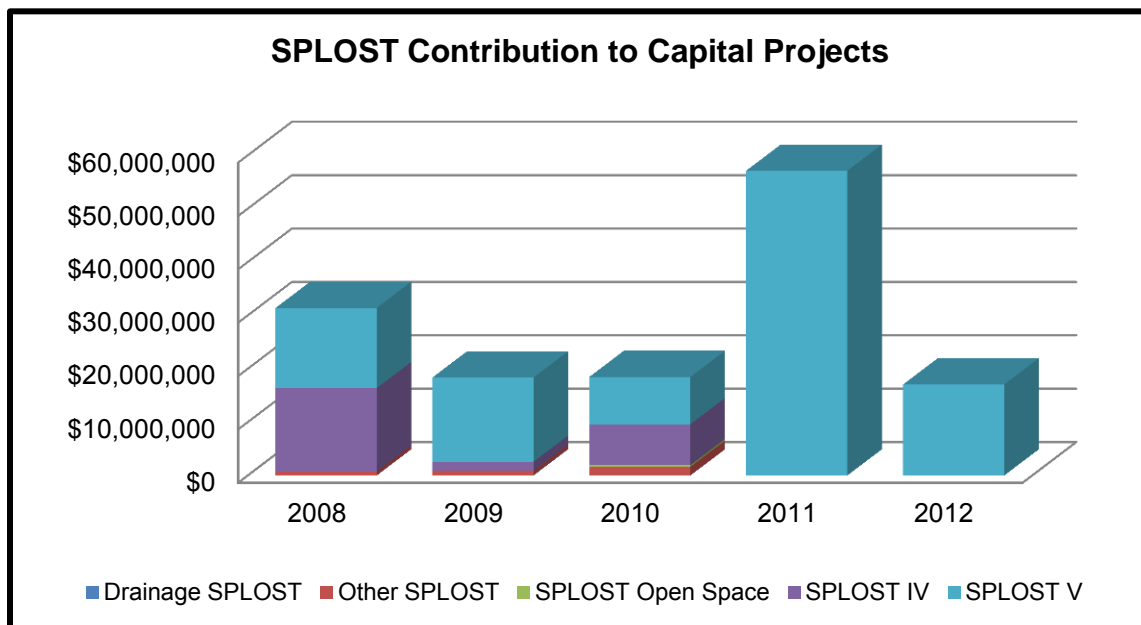
HISTORICAL CAPITAL FUNDING

In the last five years, the City has invested over \$300 million in capital projects in the community. Historical contributions to capital projects from several key funding sources are highlighted as well as various capital projects. The graphs that follow show historical contributions from the Special Purpose Local Option Sales Tax (SPLOST), Water and Sewer Fund, and the General Fund.

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST)

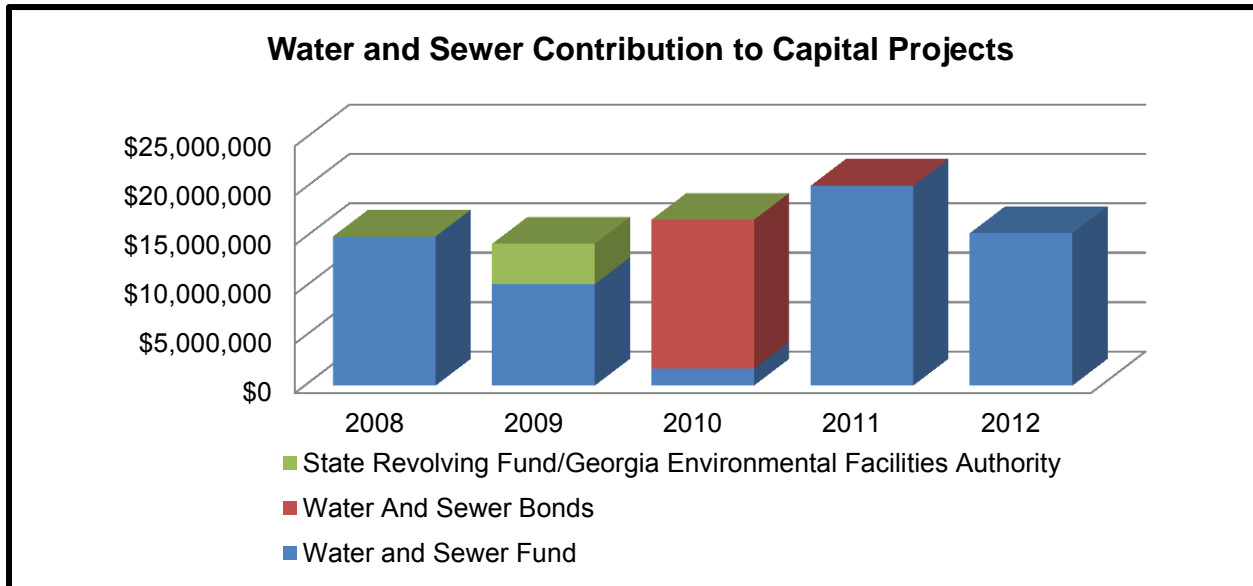
This source of revenue has been a tremendous asset to the City's capital program, but it is also a source that must be carefully monitored because of its sensitivity to changes in economic conditions. At present, the City is receiving funds from the most recent voter approved SPLOST (SPLOST V) for the period October 1, 2008 – September 30, 2014. Originally projected at \$160 million, the City's share was reduced to \$122 million in 2010 based on prevailing economic conditions. This reduced projection required adjustments such as project increases and decreases based on new information and Council Priorities.

The Council-adjusted amount of \$122 million was fully allocated in the 2012 plan year; work continues on SPLOST V funded projects, but it does not appear as a funding source in the 2013-2017 Plan. Local elected officials will decide in 2013 whether to have the public vote on a potential SPLOST VI, which would take effect on October 1, 2014.



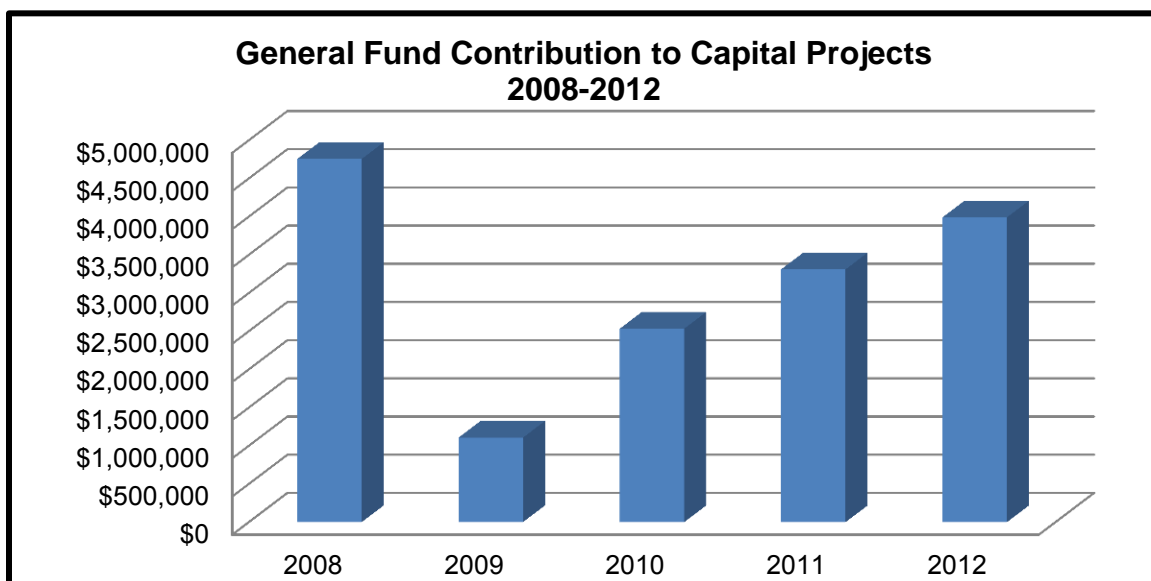
WATER AND SEWER FUND

Water and Sewer rates are projected five years into the future in order to anticipate needs for operation and maintenance of the system and to fund the capital improvement/maintenance plan. The graph below shows historical contributions to capital projects and funding source by type.

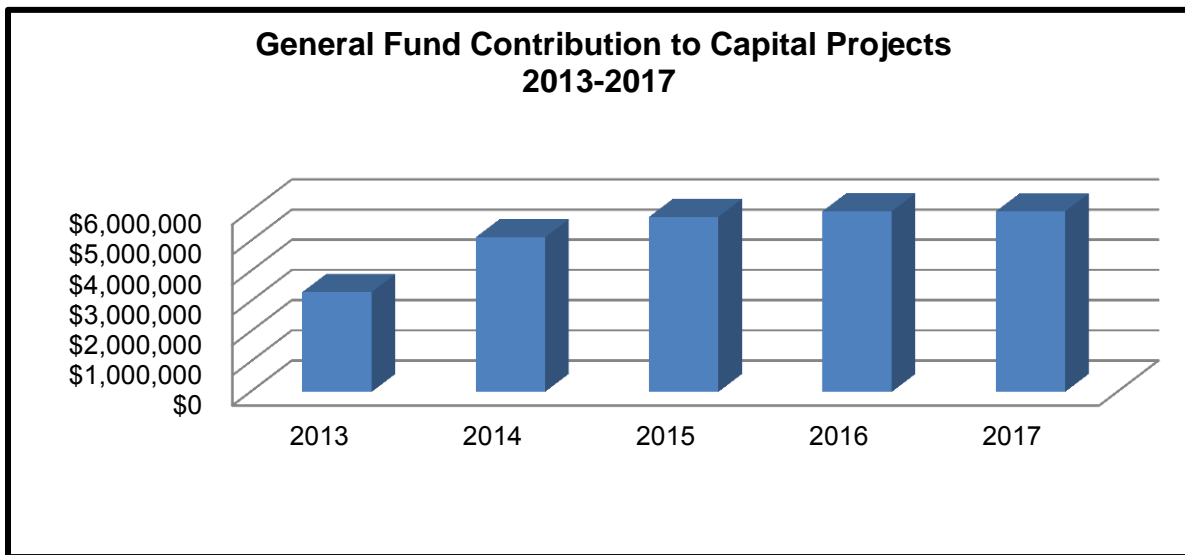


GENERAL FUND

General Fund revenue supports general government projects. This source of funding can be used for any lawful project. For 2009 through 2012 the General Fund CIP contribution has been lower than needed due to uncertain economic conditions. The graph below shows budgeted contributions from the General Fund for various capital projects during the period 2008 – 2012.



For the period 2013-2017 General Fund funding begins to increase each year, reaching the ideal amount of between \$5 and \$6 million in 2014. This will restore funding to maintenance and development projects.



2013 – 2017 CAPITAL PLAN OVERVIEW

REVENUES

The five year Capital Improvement Program revenue sources are projected to total \$170,565,500. The table below provides a breakdown of allocations by year. Revenue changes are as follows:

- General Fund will contribute \$26 million or 15% during the plan period, up from nearly \$24 million in the previous five year plan.
- Water and Sewer Funds together account for over \$116 million during the five year plan, an increase of \$13 million over the 2012-2016 plan.
- SPLOST funding, which contributed \$17 million in the previous plan, is not included in the 2013-2017 plan.

Revenue	2013	2014	2015	2016	2017	5 Year Total
40% Cemetery Lot Sales	\$ 120,000	\$ 120,000	\$ 120,000	\$ 180,000	\$ 120,000	\$ 660,000
Civic Center Fund	412,000	500,000	502,000	350,000	415,000	2,179,000
General Fund	3,310,000	5,125,000	5,801,000	5,985,000	5,981,000	26,202,000
General Fund (Preservation Fee)	600,000	650,000	600,000	600,000	650,000	3,100,000
Golf Course Fund	95,500	0	0	0	0	95,500
I&D Fund	1,396,000	625,000	250,000	1,225,000	0	3,496,000
Parking Fund	400,000	400,000	400,000	0	0	1,200,000
Sanitation Fund	0	0	17,010,000	0	0	17,010,000
Sewer Fund	11,772,000	14,327,000	17,008,000	19,018,000	20,273,000	82,398,000
State Aid	38,000	67,000	67,000	0	0	172,000
Water Fund	6,634,000	6,793,000	6,733,000	7,537,000	6,356,000	34,053,000
Total	\$24,777,500	\$28,607,000	\$48,491,000	\$34,895,000	\$33,795,000	\$170,565,500

EXPENDITURES

Capital Improvement Program expenditures for the five year period are projected to total \$170,565,500.

Water, Sewer, and I&D Water Improvements account for \$119,947,000 or 70.3% of planned capital project spending. Many of these projects prepare the City for compliance with new federal and state regulations regarding groundwater use and BOD discharge, which will take effect in the coming years. Other projects address routine maintenance and infrastructure replacement.

Sanitation Improvements account for \$17,010,000 or 10.0% of the plan. This amount is planned for funding of a new landfill cell beginning in 2015.

Street and Traffic Improvements, which together account for 5.6% of planned capital spending at \$9,572,500, include traffic calming efforts and signal installation in various locations, as well as ramp, street, bridge, and sidewalk repairs and maintenance.

Major **Public Building Improvements** include funding for new fire stations as well as renovations and improvements to existing buildings. Improvements in this category will account for \$7,483,500 or 4.4% of planned capital spending.

Park and Recreation Improvements, Cemetery Improvements, Square and Monument Improvements, and Community Development Improvements account for \$7,186,000 or 4.2% of capital spending. These improvements are primarily to upgrade and provide maintenance and infrastructure upgrades to existing athletic facilities, parks, squares and cemeteries throughout the City, and to provide streetscaping and revitalization along the Waters Avenue corridor.

Civic Center Improvements, which account for \$2,179,000 or 1.3% of total planned expenditures, are for repairs and maintenance to the existing facility.

New **Drainage** infrastructure will be installed to reduce flooding incidents as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five year period. These improvements account for \$1,950,000 or 1.1% of planned capital spending.

The **Other Projects** category accounts for \$5,238,000 or 3.1% and includes items such as purchase of apparatus for Fire Stations, expansion and repair of Information Technology data storage and network infrastructure, and resurfacing of the parking lot at Vehicle Maintenance.

Category	2013	2014	2015	2016	2017	5 Year Total
Cemetery Improvements	\$ 184,000	\$ 120,000	\$ 177,000	\$ 180,000	\$ 120,000	\$ 781,000
Civic Center Improvements	412,000	500,000	502,000	350,000	415,000	2,179,000
Community Development Improvements	0	0	0	800,000	0	800,000
Drainage Improvements	250,000	350,000	300,000	300,000	750,000	1,950,000
I & D Water Improvements	1,296,000	525,000	250,000	1,225,000	0	3,296,000
Park and Recreation Improvements	300,000	345,000	745,000	1,200,000	410,000	3,000,000
Public Building Improvements	1,889,500	2,369,000	2,000,000	1,225,000	0	7,483,500
Sanitation Improvements	0	0	17,010,000	0	0	17,010,000
Sewer Improvements	11,772,000	14,327,000	17,008,000	19,018,000	20,273,000	82,398,000
Squares and Monuments	320,000	380,000	382,500	357,500	1,165,000	2,605,000
Street Improvements	745,000	1,605,000	1,027,500	1,627,500	2,175,000	7,180,000
Traffic Improvements	245,000	557,000	300,000	100,000	1,190,000	2,392,000
Water Improvements	6,734,000	6,893,000	6,733,000	7,537,000	6,356,000	34,253,000
Other Improvements	630,000	636,000	2,056,000	975,000	941,000	5,238,000
Total	\$24,777,500	\$28,607,000	\$48,491,000	\$34,895,000	\$33,795,000	\$170,565,500

2013 CAPITAL PLAN

REVENUES

The five year Capital Improvement Program revenues total \$170,565,500. Of this amount, \$24,777,500 is included for projects in the first year of the plan. The funding sources are identified in the table below.

Revenue		2013		5 Year Total
40% Cemetery Lot Sales	\$	120,000	\$	660,000
Civic Center Fund		412,000		2,179,000
General Fund		3,310,000		26,202,000
General Fund (Preservation Fee)		600,000		3,100,000
Golf Course Fund		95,500		95,500
I&D Fund		1,396,000		3,496,000
Parking Fund		400,000		1,200,000
Sanitation Fund		0		17,010,000
Sewer Fund		11,772,000		82,398,000
State Aid		38,000		172,000
Water Fund		6,634,000		34,053,000
Total	\$	24,777,500	\$	170,565,500

EXPENDITURES

Capital Improvement Program expenditures will impact fourteen improvement categories. The categories and associated funding are identified in the table below.

Category		2013		5 Year Total
Cemetery Improvements	\$	184,000	\$	781,000
Civic Center Improvements		412,000		2,179,000
Community Development Improvements		0		800,000
Drainage Improvements		250,000		1,950,000
I&D Improvements		1,296,000		3,296,000
Park and Recreation Improvements		300,000		3,000,000
Public Building Improvements		1,889,500		7,483,500
Sanitation Improvements		0		17,010,000
Sewer Improvements		11,772,000		82,398,000
Squares and Monuments Improvements		320,000		2,605,000
Street Improvements		745,000		7,180,000
Traffic Improvements		245,000		2,392,000
Water Improvements		6,734,000		34,253,000
Other Improvements		630,000		5,238,000
Total	\$	24,777,500	\$	170,565,500

2013 CAPITAL IMPROVEMENT PROJECT SUMMARIES

Projects funded in 2013 are listed below by Category with a brief description. An "R" or "N" is shown by each project to indicate, respectively, whether the cost is recurring or non-recurring. A recurring project is included in almost every budget and/or will have no significant impact on the operating budget. Each description includes the 2013 cost, five-year cost, funding source, operating budget impact amount and impact where applicable, and service impact. For more details, including a breakdown of the five year plan funding, funding allocations to date, expenditures to date, and project manager contact information, please refer to the full 2013-2017 Capital Improvement Program.

CEMETERY IMPROVEMENTS

\$184,000

Bonaventure Cemetery Columbarium

N

Design and construct a columbarium and other facilities at Bonaventure Cemetery.

2013 Cost: \$120,000

Total 5 Year Cost: \$480,000

Funding Source: Cemetery Lot Sales

Operating Budget Impact: No impact expected

Council Priority: Culture and Recreation

Service Impact: Improve Bonaventure Landing to create a point of interest for many local citizens and visitors to Savannah.

Laurel Grove Perimeter Fence

N

Install masonry/iron fencing and replace galvanized chain-link fencing with black vinyl chain link fencing.

2013 Cost: \$64,000

Total 5 Year Cost: \$121,000

Funding Source: General Fund

Operating Budget Impact: No impact expected

Council Priority: Culture and Recreation

Service Impact: Improve appearance while providing higher level of security and access control.

CIVIC CENTER IMPROVEMENTS

\$412,000

Civic Center Window Replacement

N

Replace ballroom and lobby windows and glass doors.

2013 Cost: \$225,000

Total 5 Year Cost: \$500,000

Funding Source: Civic Center Fund

Operating Budget Impact: No impact expected

Council Priority: Culture and Recreation

Service Impact: Improve aesthetics and energy efficiency in the lobby and ballroom.

Technical Stage Lighting Upgrade		N
Upgrade stage lighting fixtures.		
2013 Cost:	\$65,000	
Total 5 Year Cost:	\$105,000	
Funding Source:	Civic Center Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Provide adequate lighting for shows.	

Theatre Side Restroom Renovations		N
Renovate restrooms in lobby, mezzanine, and ballroom.		
2013 Cost:	\$122,000	
Total 5 Year Cost:	\$222,000	
Funding Source:	Civic Center Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Replace outdated tile and fixtures and bring plumbing up to code.	

DRAINAGE IMPROVEMENTS	\$250,000
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Storm Sewer Rehabilitation		R
Rehabilitate structural defects in storm water lines.		
2013 Cost:	\$250,000	
Total 5 Year Cost:	\$1,700,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Public Safety	
Service Impact:	Provide more efficient drainage operating capacity.	

I&D WATER IMPROVEMENTS	\$1,296,000
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Basin Repair/Coating		R
To repair and coat basins as necessary.		
2013 Cost:	\$125,000	
Total 5 Year Cost:	\$375,000	
Funding Source:	I & D Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Extend the service life of the six basins.	

Cuts 3 and 4 Maintenance		R
Restore cuts 3 and 4 as mandated under the Federal sponsorship agreement for maintenance.		
2013 Cost:	\$300,000	
Total 5 Year Cost:	\$600,000	
Funding Source:	I & D Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Protect raw water source quality and quantity.	

Filter Building Stone Veneer		N
Repair and replace the stone veneer of the filter building at the I&D Plant.		
2013 Cost:	\$200,000	
Total 5 Year Cost:	\$200,000	
Funding Source:	I & D Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Improve the appearance of the building.	

Main Electrical Gear		N
Upgrade/replace the electrical gear at the plant.		
2013 Cost:	\$125,000	
Total 5 Year Cost:	\$375,000	
Funding Source:	I & D Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide increased flexibility and allow for the extension of power to incorporate additional electrical loads.	

Repaint Ceiling Inside Chemical Building		N
Repaint ceiling inside I&D chemical building.		
2013 Cost:	\$250,000	
Total 5 Year Cost:	\$250,000	
Funding Source:	I & D Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Improve the appearance of the building.	

Replacement of SCADA Remote Terminal Units (RTUs) (I & D)		R
Replace, in phases, aged RTUs that are no longer supported by manufacturer.		
2013 Cost:	\$25,000	
Total 5 Year Cost:	\$25,000	
Funding Source:	I & D Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Allow for replacement of 12 RTUs in a scheduled and controlled manner.	

Re-roof Chemical Building		N
Replace the roof of the chemical building at the I&D plant.		
2013 Cost:	\$271,000	
Total 5 Year Cost:	\$271,000	
Funding Source:	I & D Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Improve appearance and increase safety of the building.	

PARK AND RECREATION IMPROVEMENTS	\$300,000
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Blackshear Courts Rebuilding		N
Resurface the cracked basketball courts.		
2013 Cost:	\$250,000	
Total 5 Year Cost:	\$250,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Bring basketball courts up to acceptable playing conditions.	

Playground Equipment Reserve		R
Provide replacement funding for playground equipment.		
2013 Cost:	\$50,000	
Total 5 Year Cost:	\$200,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Allow for replacement of playground equipment in a scheduled manner.	

PUBLIC BUILDING IMPROVEMENTS	\$1,889,500
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Bacon Park Golf Course Facilities Improvement		N
Renovate and expand the parking lot, and make irrigation and drainage improvements.		
2013 Cost:	\$95,500	
Total 5 Year Cost:	\$95,500	
Funding Source:	Golf Course Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Complete preventive maintenance and improve the customer experience.	

BMB Exterior Lintel Replacement		N
Remove and replace steel lintels for the Broughton Municipal Building.		
2013 Cost:	\$263,000	
Total 5 Year Cost:	\$413,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	High Performing Government	
Service Impact:	Revitalize City building located in downtown business district.	

Eastside Center Renovations		N
Make interior repairs to the existing center.		
2013 Cost:	\$100,000	
Total 5 Year Cost:	\$100,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Maintain the facility in good operating condition.	

Fire Station-Sweetwater		N
Add a new fire station to newly annexed area.		
2013 Cost:	\$300,000	
Total 5 Year Cost:	\$300,000	
Funding Source:	General Fund	
Operating Budget Impact:	To be determined	
Council Priority:	Public Safety	
Service Impact:	Ensure fire protection for citizens of the City of Savannah.	

Gamble Building Capital Maintenance		N
Upgrade elevator, bathrooms, and exterior as needed.		
2013 Cost:	\$100,000	
Total 5 Year Cost:	\$400,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	High Performing Government	
Service Impact:	Ensure service and ADA compliance; upgrade restrooms to proper function.	

Hudson Hill Renovations		N
Make interior repairs to the existing center.		
2013 Cost:	\$81,000	
Total 5 Year Cost:	\$150,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Maintain the facility in good operating condition.	

Parking Garages Lighting Retrofit		N
Upgrade the lighting in all parking garages.		
2013 Cost:	\$100,000	
Total 5 Year Cost:	\$350,000	
Funding Source:	Parking Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Implement a new energy efficient lighting system.	

Parking Garages Repair and Restoration		R
Complete repair of all parking garages.		
2013 Cost:	\$300,000	
Total 5 Year Cost:	\$850,000	
Funding Source:	Parking Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Maintain safety and life expectancy of the garages for use by daily and monthly customers.	

Tompkins Center Renovations and Expansion		N
Renovate and expand a portion of the existing building.		
2013 Cost:	\$400,000	
Total 5 Year Cost:	\$1,300,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Meet programming needs and replace inadequate existing space.	

Woodville Center Renovations		N
Make interior repairs to the existing center.		
2013 Cost:	\$150,000	
Total 5 Year Cost:	\$150,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Maintain the facility in good operating condition.	

SEWER IMPROVEMENTS	\$11,772,000
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Bacon Park Re-Use Water System		N
Reuse water side stream system.		
2013 Cost:	\$500,000	
Total 5 Year Cost:	\$3,500,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Construct a mid-size re-use water system for irrigation of the golf courses and ball fields.	

Developer Oversizing for Sewer Lines		R
Enlarge or upgrade the sewer system or lift stations to meet future system demands.		
2013 Cost:	\$117,000	
Total 5 Year Cost:	\$601,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure future capacity in areas of potential growth.	

Directional Bore for 23 Parallel Force Main		N
Install a new LS 23 force main to replace the existing old and deteriorated one.		
2013 Cost:	\$500,000	
Total 5 Year Cost:	\$2,000,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Prevent sinkholes, sewage spills and contamination.	

Equalization System		N
Add a flow equalization system to the President Street Plant.		
2013 Cost:	\$1,560,000	
Total 5 Year Cost:	\$7,800,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	\$65,000 for contracted equipment cost of repairs	
Council Priority:	Health and Environment	
Service Impact:	Prevent regulatory permit (NPDES) non-compliance issues that may be caused by peak flow flushing action.	

Large Tract Infrastructure Extension (Sewer)		R
Extend existing infrastructure to newly annexed areas.		
2013 Cost:	\$100,000	
Total 5 Year Cost:	\$505,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	To be determined	
Council Priority:	Economic Growth	
Service Impact:	Support economic development of newly annexed areas that will increase the tax base and water revenue.	

Lift Station Rehabilitation		R
Rehabilitate or replace pump stations currently obsolete and/or reaching capacity.		
2013 Cost:	\$1,000,000	
Total 5 Year Cost:	\$5,675,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Create more reliable pump stations with the capacity to serve future customers.	

Lift Station/Small Plants Monitoring		R
Place remote terminal units at lift stations for the SCADA system.		
2013 Cost:	\$89,000	
Total 5 Year Cost:	\$465,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Serve as an additional safety mechanism to monitor lift stations to avoid system failures.	

President Street Residuals Improvements		N
Plan for major upgrades to President Street WPCP for the handling and disposal of biosolids.		
2013 Cost:	\$250,000	
Total 5 Year Cost:	\$8,250,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure compliance with permit conditions.	

President Street Total Maximum Daily Load (TMDL) Improvements		N
Improvements to the President Street Treatment Plant.		
2013 Cost:	\$2,500,000	
Total 5 Year Cost:	\$14,500,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure compliance with upcoming TMDL limits.	

SCADA RTU Replacements (Lift Stations)		R
Replace existing Lift Station SCADA RTUs controlling lift station operations.		
2013 Cost:	\$200,000	
Total 5 Year Cost:	\$200,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Replace old units and further automate the Lift Station operations.	

SCADA Upgrade (Sewer)		R
Provide SCADA system hardware and software upgrades.		
2013 Cost:	\$28,000	
Total 5 Year Cost:	\$145,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Allow for prompt response to potential problems through remote monitoring and control.	

Sewer Extensions		R
Install sanitary sewers in areas where the City will provide future service.		
2013 Cost:	\$120,000	
Total 5 Year Cost:	\$621,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	To be determined	
Council Priority:	Health and Environment	
Service Impact:	Support economic development in new service areas.	

Sewer Line Rehabilitation		R
Rehabilitate and/or replace deteriorated or damaged sewer lines.		
2013 Cost:	\$2,150,000	
Total 5 Year Cost:	\$10,954,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Reduce sewer stoppages and cave-ins.	

Sewer Share of Paving		R
Replace damaged or deteriorated sewer lines prior to street paving projects.		
2013 Cost:	\$88,000	
Total 5 Year Cost:	\$456,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Neighborhood Vitality	
Service Impact:	Replace deteriorated lines prior to paving to prevent damaging newly paved streets.	

Sewer Stormwater Separation		R
Direct stormwater out of the sanitary sewer system.		
2013 Cost:	\$120,000	
Total 5 Year Cost:	\$626,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Remove stormwater that could create additional wastewater flows and stoppages.	

Treatment Plant Capital Expansion		R
Make treatment capacity increases as needed at the City's wastewater treatment plants.		
2013 Cost:	\$100,000	
Total 5 Year Cost:	\$850,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Enhance public health and safety, provide for economic stimulus, and further ensure compliance with the law.	

Treatment Plant Capital Improvements		R
Make various improvements to the wastewater treatment plants.		
2013 Cost:	\$500,000	
Total 5 Year Cost:	\$2,500,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Allow the City to continue to meet its discharge requirements under the NPDES permit.	

Treatment Plant Capital Maintenance		R
Replace equipment, correct design deficiencies, and achieve other goals to meet discharge permit limits.		
2013 Cost:	\$350,000	
Total 5 Year Cost:	\$1,750,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Allow the City to continue to meet its discharge requirements as required under the NPDES permit.	

Wilshire TMDL Improvements		N
Improvements to Wilshire Treatment Plant.		
2013 Cost:	\$1,500,000	
Total 5 Year Cost:	\$12,500,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure compliance with upcoming TMDL limits.	

SQUARE AND MONUMENT IMPROVEMENTS	\$320,000
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Atlantic Mall Lighting		N
Replace the sodium vapor cobra head lights with period correct decorative light fixtures using metal halide lighting.		
2013 Cost:	\$100,000	
Total 5 Year Cost:	\$345,000	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Improve the level and quality of lighting along the Mall Park.	

Monument Conservation		R
Repair, restore, and improve monuments in various locations.		
2013 Cost:	\$50,000	
Total 5 Year Cost:	\$200,000	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Preserve and improve the condition of monuments.	

Neighborhood Matching Funds		R
Provide matching funds for neighborhood projects such as tree planting, park renovations, and streetscape improvements.		
2013 Cost:	\$10,000	
Total 5 Year Cost:	\$50,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Neighborhood Vitality	
Service Impact:	Improve neighborhood appearances and encourage citizens to take pride in their areas.	

Park, Square, Median Improvements		R
Make improvements to parks, squares and medians throughout the City.		
2013 Cost:	\$50,000	
Total 5 Year Cost:	\$201,250	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Neighborhood Vitality	
Service Impact:	Improve aesthetics of parks, squares and medians.	

Rousakis Plaza and Riverfront Repairs		N
Repair and maintain the support structure of Rousakis Plaza.		
2013 Cost:	\$50,000	
Total 5 Year Cost:	\$225,000	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Protect the plaza support structure and provide upkeep to a major tourist attraction.	

Square Renovation		R
Make improvements to the lighting, paving, landscaping and furnishing in squares.		
2013 Cost:	\$60,000	
Total 5 Year Cost:	\$240,000	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Improve aesthetics of the historic squares.	

STREET IMPROVEMENTS**\$745,000****LMIG Resurfacing****R**

Adjust manhole covers and frames in conjunction with resurfacing by GA DOT (LMIG).

2013 Cost:	\$50,000
Total 5 Year Cost:	\$600,000
Funding Source:	General Fund
Operating Budget Impact:	No impact expected
Council Priority:	Public Safety
Service Impact:	Provide safe riding surfaces for the public and longer life span of the road.

Montgomery Street Ramp**N**

Build a pedestrian walkway on existing public right-of-way between Williamson and West River.

2013 Cost:	\$175,000
Total 5 Year Cost:	\$550,000
Funding Source:	General Fund – Preservation Fee
Operating Budget Impact:	No impact expected
Council Priority:	Economic Growth
Service Impact:	Increase pedestrian safety and increase traffic between City Market and River Street.

Repair/Install Curbs**R**

Remove and replace broken curbing by tree roots or normal wear and tear.

2013 Cost:	\$75,000
Total 5 Year Cost:	\$550,000
Funding Source:	General Fund
Operating Budget Impact:	No impact expected
Council Priority:	Neighborhood Vitality
Service Impact:	Repair defective infrastructure, improve drainage and eliminate public hazards.

Resurfacing**R**

Resurface City streets.

2013 Cost:	\$230,000
Total 5 Year Cost:	\$1,630,000
Funding Source:	General Fund
Operating Budget Impact:	No impact expected
Council Priority:	Public Safety
Service Impact:	Perform repairs, prevent deterioration and eliminate costly future repairs.

River Street Ramps Reconstruction		R
Remove and salvage stone surface, repair sub-base, base, and replace the stone surface at the proper grade.		
2013 Cost:	\$115,000	
Total 5 Year Cost:	\$650,000	
Funding Source:	General Fund—Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Public Safety	
Service Impact:	Maintain area appearance and prevent damage to vehicles while allowing access to River Street.	

Sidewalk Repairs		R
Remove and replace hazardous sidewalk segments.		
2013 Cost:	\$75,000	
Total 5 Year Cost:	\$600,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Neighborhood Vitality	
Service Impact:	Ensure pedestrian safety.	

Street Paving		R
Pave the remaining .90 miles of unpaved streets.		
2013 Cost:	\$25,000	
Total 5 Year Cost:	\$650,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Neighborhood Vitality	
Service Impact:	Provide paved streets, enhance adjacent properties, eliminate grading and dust, and improve the quality of life for residents.	

TRAFFIC IMPROVEMENTS	\$245,000
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Bull St and 63rd St Signal Installation		N
Add a right turn lane at the indicated intersection.		
2013 Cost:	\$205,000	
Total 5 Year Cost:	\$205,000	
Funding Source:	General Fund—\$167,000, State Aid---\$38,000	
Operating Budget Impact:	No impact expected	
Council Priority:	Public Safety	
Service Impact:	Alleviate current congestion and provide capacity for growth in the area.	

Traffic Calming		R
Install devices and/or signage to decrease speed on selected streets.		
2013 Cost:	\$40,000	
Total 5 Year Cost:	\$440,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Public Safety	
Service Impact:	Increase safety in neighborhoods where traffic moves too quickly.	

WATER IMPROVEMENTS	\$6,734,000
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Alternate Disinfection Modification		N
Switch the disinfection process from gas to liquid.		
2013 Cost:	\$100,000	
Total 5 Year Cost:	\$100,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Public Safety	
Service Impact:	Improve employee safety and reduce liability from potential exposure to surrounding community.	

Critical Workforce Shelter		N
Build a shelter at the I&D facility to house and shelter critical workforce during necessary events.		
2013 Cost:	\$500,000	
Total 5 Year Cost:	\$500,000	
Funding Source:	Water Fund	
Operating Budget Impact:	\$3,600 for electricity and air conditioning	
Council Priority:	Public Safety	
Service Impact:	Provide a safe sheltering place for critical workforce.	

Crossroads Booster Station Electrical Upgrade		N
Install new electrical equipment to handle larger capacity pumps.		
2013 Cost:	\$250,000	
Total 5 Year Cost:	\$1,250,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Allow for more efficient and safe operation of booster station.	

Crossroads Booster Station Upgrade		N
Upgrade/replace electrical gear at the Crossroads Booster Station at the I&D Plant.		
2013 Cost:	\$250,000	
Total 5 Year Cost:	\$1,000,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Increase water capacity for Crossroads.	

Developer Oversizing for Water Lines		R
Enlarge or upgrade the sewer system or lift stations to meet future system demands.		
2013 Cost:	\$171,000	
Total 5 Year Cost:	\$1,013,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure future capacity in areas of potential growth.	

Expansion of the I&D Plant		N
Expand the I&D Plant to 75 M.G.D. capacity.		
2013 Cost:	\$500,000	
Total 5 Year Cost:	\$2,000,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide system with capacity to meet needs from future growth.	

Extension to Un-served Areas (Water)		R
Extend water mains to sparsely populated areas within the distribution system that are presently served by private well, or are potential growth areas.		
2013 Cost:	\$175,000	
Total 5 Year Cost:	\$925,000	
Funding Source:	Water Fund	
Operating Budget Impact:	To be determined	
Council Priority:	Health and Environment	
Service Impact:	Provide increased revenue as the customer base increases and the City is fulfilling its obligation to provide services.	

Groundwater Reduction		R
Accumulation of monies to respond to future groundwater withdrawal restrictions or re-engineered withdrawal processes.		
2013 Cost:	\$500,000	
Total 5 Year Cost:	\$5,900,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Gain compliance with future groundwater withdrawal regulations.	

Gulfstream 16" Water Relocation		R
Relocation of water supply and infrastructure as needed for Gulfstream.		
2013 Cost:	\$200,000	
Total 5 Year Cost:	\$600,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide necessary infrastructure as needed for the large construction of new Gulfstream facilities.	

I & D Water Laboratory		N
Design and build a new laboratory to replace the existing one.		
2013 Cost:	\$200,000	
Total 5 Year Cost:	\$400,000	
Funding Source:	I & D Water Fund - \$200,000; Water Fund - \$200,000	
Operating Budget Impact:	\$9,500 for electricity and maintenance expenditures	
Council Priority:	Health and Environment	
Service Impact:	Provide more efficient and effective laboratory space.	

Improvements for Paving Projects (Water)		R
Replace damaged or deteriorated water lines prior to street paving projects.		
2013 Cost:	\$100,000	
Total 5 Year Cost:	\$502,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Deteriorated lines should be replaced prior to paving to prevent damaging newly paved streets.	

Large Tract Infrastructure Extension (Water)		R
Extend existing infrastructure to newly annexed areas.		
2013 Cost:	\$375,000	
Total 5 Year Cost:	\$1,932,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Support economic development of newly annexed areas.	

Large Tract Water Supply		R
Initial construction costs of water and sewer infrastructure within large land tracts.		
2013 Cost:	\$200,000	
Total 5 Year Cost:	\$2,000,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Provide necessary infrastructure to large commercial and industrial development.	

Lathrop Avenue Pump Upgrade		N
Increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions.		
2013 Cost:	\$250,000	
Total 5 Year Cost:	\$750,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Provide necessary infrastructure to large commercial and industrial development.	

Megasite-New Hampstead 24" Main		N
Build a 24" water main to connect the Megasite to New Hampstead.		
2013 Cost:	\$300,000	
Total 5 Year Cost:	\$2,400,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Provide necessary infrastructure to accommodate growth in the area.	

Miscellaneous Water Line Improvements		R
Replace certain deteriorated and/or undersized water lines.		
2013 Cost:	\$680,000	
Total 5 Year Cost:	\$3,593,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Reduce water leaks in the system.	

New Water Systems Upgrades		R
Purchase and make improvements to some smaller existing water systems.		
2013 Cost:	\$250,000	
Total 5 Year Cost:	\$1,000,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Augment existing City water systems.	

Overhead Water Storage Tank Repair and Repainting		R
Repaint the overhead storage tanks at Wilmington Island, Travis Field and Savannah State University.		
2013 Cost:	\$50,000	
Total 5 Year Cost:	\$250,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Insure the physical integrity of the infrastructure.	

Reclaimed Water Phase I		N
Install new reclaimed water mains to serve specific areas with reclaimed water.		
2013 Cost:	\$750,000	
Total 5 Year Cost:	\$2,250,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Compliance with the new State water plan requirement for reclaimed water use.	

Replacement of Hydro-Pneumatic Tanks		R
Replace hydro-pneumatic tanks at various well sites throughout the supply system.		
2013 Cost:	\$50,000	
Total 5 Year Cost:	\$250,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure that wells continue to perform at design capacity 24 hours per day.	

Savannah Ports Authority		N
Connection of SPA Park to City's surface water system.		
2013 Cost:	\$500,000	
Total 5 Year Cost:	\$1,500,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide adequate quantity and quality of water necessary to serve existing SPA customers as well as provide water in quantities necessary for expansion by several existing industries currently located with the SPA Park.	

Sludge Pond Dredging		R
To remove sludge from the pond to the drying bed, increasing its capacity for continued operation.		
2013 Cost:	\$200,000	
Total 5 Year Cost:	\$1,000,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Allow continued usage of the pond and maintain compliance with NPDES permits.	

Supervisory Control and Data Acquisition (SCADA) Upgrade (Water)		R
Upgrade SCADA system hardware and software.		
2013 Cost:	\$33,000	
Total 5 Year Cost:	\$173,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide remote monitoring and control to allow for prompt response to potential problems.	

Well Electrical Preventive Maintenance		R
Periodically clean, repair and/or replace electrical power and control systems of 44 wells.		
2013 Cost:	\$50,000	
Total 5 Year Cost:	\$250,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure that wells continue to perform as needed.	

Well Preventive Maintenance Program		R
Perform preventive maintenance of 5 wells to ensure reliable operation 24 hours a day, 7 days a week.		
2013 Cost:	\$100,000	
Total 5 Year Cost:	\$500,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide wells that perform at 100% design capacity.	

OTHER IMPROVEMENTS	\$630,000
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Fiber Optic Cable Extensions		R
Extend existing fiber optic cable.		
2013 Cost:	\$80,000	
Total 5 Year Cost:	\$410,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	High Performing Government	
Service Impact:	Improve the City's connectivity for computers, phones, cameras, etc.	

IT Network Infrastructure		N
Perform maintenance and upgrades on all facets of the City's technology network.		
2013 Cost:	\$300,000	
Total 5 Year Cost:	\$1,310,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	High Performing Government	
Service Impact:	Allow for continued efficient operation of technology in the City.	

Vehicle Maintenance Lot Resurfacing		N
Resurface worn portions of the parking lot at Fleet Maintenance on Sallie Mood Drive.		
2013 Cost:	\$250,000	
Total 5 Year Cost:	\$250,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure that no petrochemical components leak into the surrounding soils and drainage systems.	

RISK MANAGEMENT FUND



RISK MANAGEMENT FUND

The Risk Management Fund provides for benefits offered to City of Savannah employees. Employee benefits include three basic categories: Social Security, Pension, and Insurance. Contributions to these categories may include employer contributions and/or employee contributions.

Social Security: The City is projected to contribute \$8,258,941 to Social Security in 2013. City employees will contribute an equal amount for a total Social Security contribution of \$16,517,882.

Pension: The City's contribution to the Pension Fund is \$10,353,173 in 2013. The annual employer contribution is based on the most recent actuarial valuation. City employees are required to contribute 6.65% of their earnings on a pre-tax basis.

EMPLOYER CONTRIBUTIONS

<u>Contributions</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Social Security	\$ 7,462,821	\$ 8,107,949	\$ 8,258,941	1.9
Pension	7,964,466	8,897,226	10,353,173	16.4
Group Medical Insurance	15,618,813	15,881,100	16,195,400	2.0
Group Life Insurance	443,535	401,840	300,257	(25.3)
Disability Insurance	154,896	155,547	129,398	(16.8)
Unemployment Compensation	209,513	210,963	126,705	(39.9)
Worker's Compensation	4,969,239	5,188,536	5,188,536	0.0
TOTAL	\$ 36,823,283	\$ 38,843,161	\$ 40,552,410	4.4

EMPLOYEE CONTRIBUTIONS

<u>Contributions</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Social Security	\$ 7,462,821	\$ 8,107,949	\$ 8,258,941	1.9
Pension	5,839,644	6,900,823	6,970,443	1.0
Group Medical Insurance	3,734,032	3,636,000	3,636,000	0.0
Group Life Insurance	260,484	163,800	163,800	0.0
TOTAL	\$ 17,296,981	\$ 18,808,572	\$ 19,029,184	1.2

PENSION

<u>Contributions</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
City	\$ 7,964,466	\$ 8,897,226	\$ 10,353,173	16.4
Airport Commission	571,038	663,530	748,923	12.9
Metropolitan Planning Commission	152,322	204,010	187,478	8.1
Youth Futures Authority	9,353	7,038	21,778	209.4
TOTAL	\$ 8,697,179	\$ 9,771,804	\$ 11,311,352	15.8

MEDICAL INSURANCE

Group Medical Insurance: The 2013 City contribution to Group Medical Insurance will be \$16,195,400. Other significant contributions are from active and retired employees of the City. Outside agencies which include the Airport Commission, Metropolitan Planning Commission, and Youth Futures Authority also participate in the medical plan.

<u>Contributions</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
City	\$ 15,618,813	\$ 15,881,100	\$ 16,195,400	2.0
Employee/Retiree/ Outside Agencies	6,797,670	6,738,620	5,688,600	(15.6)
Retiree Medicare Advantage	495,832	520,000	542,000	4.2
Interest Earned	7,628	5,000	5,000	0.0
Draw (Contribution) on Reserves	114,049	1,344,280	2,500,000	86.0
TOTAL	\$ 23,033,992	\$ 24,489,000	\$ 24,931,000	1.8

<u>Expenditures</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Adopted</u>	% Change <u>2012-2013</u>
Medical/Drug Claims	\$ 19,748,213	\$ 21,600,000	\$ 21,950,000	1.6
Medicare Advantage	1,642,993	1,258,000	1,258,000	0.0
Administrative Charges	1,081,815	1,053,000	1,085,000	3.0
Stop-Loss Coverage	445,618	478,000	528,000	10.5
Health Incentive Rebate	115,353	100,000	110,000	10.0
TOTAL	\$ 23,033,992	\$ 24,489,000	\$ 24,931,000	1.8

LIFE INSURANCE

Group Life Insurance: The City provides eligible employees life insurance equal to one times annual earnings, rounded to the next higher thousand, to a maximum of \$100,000. The City also offers optional additional supplemental coverage which is paid for by the employee. In order to continue life insurance coverage after retirement, costs are incurred by retirees.

Outside agencies which include the Metropolitan Planning Commission and Youth Futures Authority also participate in the plan.

<u>Contributions</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
City	\$ 443,535	\$ 401,840	\$ 300,257	(25.3)
Employee/Retiree/ Outside Agencies	609,355	673,174	620,801	(7.8)
Interest Earned	239	200	200	0.0
Draw (Contribution) from/to Reserves	(143,389)	(4,116)	134,868	3,376.7
TOTAL	\$ 909,740	\$ 1,071,098	\$ 1,056,126	(1.4)

<u>Expenditures</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Life Insurance Premiums	\$ 909,740	\$ 1,071,098	\$ 1,056,126	(1.4)

LONG TERM DISABILITY

Long Term Disability: The City provides long term disability coverage for employees, at no cost to the employee. This plan provides income to employees who become disabled as a result of injury or sickness, and are under a doctor's care during the entire time they are totally disabled.

<u>Contributions</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
City	\$ 154,896	\$ 155,547	\$ 129,398	(16.8)
Interest Earned	67	40	40	0.0
Draw (Contribution) on Reserves	(31,085)	(6,987)	34,024	587.0
TOTAL	\$ 123,878	\$ 148,600	\$ 163,462	10.0

<u>Expenditures</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Long Term Disability Premiums	\$ 123,878	\$ 148,600	\$ 163,462	10.0

UNEMPLOYMENT COMPENSATION

Unemployment Compensation: Unemployment insurance provides temporary financial assistance to workers unemployed through no fault of their own. Unemployment Compensation benefits are paid by the employer.

	2011	2012	2013	% Change
<u>Contributions</u>	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
City	\$ 209,513	\$ 210,963	\$ 126,705	(39.9)
Interest Earned	59	50	50	0.0
Draw (Contribution) from/to Reserves	(79)	(32,913)	46,345	240.8
TOTAL	\$ 209,493	\$ 178,100	\$ 173,100	(2.8)

	2011	2012	2013	% Change
<u>Expenditures</u>	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Claims - Department of Labor	\$ 203,481	\$ 175,000	\$ 170,000	(2.9)
Administrative Fees	6,012	3,100	3,100	0.0
TOTAL	\$ 209,493	\$ 178,100	\$ 173,100	(2.8)

WORKER'S COMPENSATION

Worker's Compensation: This program provides risk funding for claims by employees for work related injuries and is mandated by state law. The employer makes this contribution.

	2011	2012	2013	% Change
<u>Contributions</u>	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
City	\$ 4,969,239	\$ 5,188,536	\$ 5,188,536	0.0
Stop-Loss Reimbursement	314,875	59,806	30,000	(49.8)
State Insurance Trust Fund	336,351	424,218	50,000	(88.2)
Insurance Reimbursement	5,271	9,764	5,271	(46.0)
Interest Earned	1,947	2,000	2,000	0.0
Draw (Contribution) from/to Reserves	(227,925)	66,416	504,830	660.1
TOTAL	\$ 5,399,758	\$ 5,750,740	\$ 5,780,637	0.5

	2011	2012	2013	% Change
<u>Expenditures</u>	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2012-2013</u>
Worker's Comp Wages Paid	\$ 990,164	\$ 815,542	\$ 815,542	0.0
Settlements	364,683	360,895	404,064	12.0

<u>Expenditures</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Permanent Disability Payments	501,720	454,554	454,554	0.0
Contractual Expenses	59,942	53,126	53,126	0.0
Medical Claims	2,544,002	3,049,416	3,049,416	0.0
Safety	0	7,000	15,000	114.3
Cost Containment Fees	288,088	346,812	346,812	0.0
Subrogation Fees	2,175	0	0	0.0
Insurance Premium	166,532	188,011	188,011	0.0
Administrative Expenses	194,643	205,973	186,517	(9.4)
Drug Testing	5,781	5,658	5,658	0.0
Other Expenses	(12,607)	6,816	5,000	(26.6)
State Insurance Trust Fund	294,637	256,937	256,937	0.0
TOTAL	\$ 5,399,758	\$ 5,750,740	\$ 5,780,637	0.5

OTHER RISK MANAGEMENT

In addition to the risk management program for Worker's Compensation, there are programs for Property, Judgments and Losses, and Auto Liability. These three programs are grouped together in one category as Other Risk Management. Total City contributions for Other Risk Management will be \$2,240,679 in 2013. There is also a Risk Management Fund Umbrella to provide reserves against large losses.

Property: This risk management program, which includes purchased property insurance, is designed to cover major losses occurring from such things as storm or fire damage. Also covered are money and securities as well as blanket and fidelity bonds.

<u>Contributions</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
City	\$ 1,085,973	\$ 1,085,972	\$ 1,085,975	0.0
Interest Earned	1,073	1,000	1,000	0.0
Draw (Contribution) from/to Reserves	(126,323)	96,526	276,998	187.0
TOTAL	\$ 960,723	\$ 1,183,498	\$ 1,363,973	15.3

<u>Expenditures</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Contractual				
Services	\$ 40,000	\$ 115,000	\$ 115,000	0.0
Purchased				
Premiums	920,723	1,068,498	1,148,973	7.5
Uninsured				
Losses/Claims	0	0	100,000	100.0
TOTAL	\$ 960,723	\$ 1,183,498	\$ 1,363,973	15.3

Judgments and Losses: This program provides for the payment and defense of civil claims against the City of Savannah and is uninsured. These claims involve general and professional litigation.

<u>Contributions</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
City	\$ 529,700	\$ 529,700	\$ 119,406	(77.5)
Miscellaneous	6,179	0	0	0.0
Interest Earned	3,451	3,000	3,000	0.0
Draw (Contribution) from/to Reserves	(178,970)	(16,583)	320,842	2,034.8
TOTAL	\$ 360,360	\$ 516,117	\$ 443,248	(14.1)

<u>Expenditures</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Claims and				
Settlements	\$ 174,662	\$ 300,000	\$ 300,000	0.0
Contractual				
Expenses	155,669	152,223	96,384	(36.7)
Subrogation Fees	18,114	5,000	10,000	100.0
Employment				
Practices Liability	0	11,208	15,000	33.8
Administrative				
Expenses	11,598	17,686	17,686	0.0
Other Expenses	317	30,000	4,178	(86.1)
TOTAL	\$ 360,360	\$ 516,117	\$ 443,248	(14.1)

Auto Liability: This program provides for the payment and defense of automobile liability claims against the City of Savannah and is uninsured.

<u>Contributions</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
City	\$ 1,576,365	\$ 902,350	\$ 1,035,298	14.7
Reimbursement	0	52,898	0	(100.0)
Interest Earned	1,651	1,000	1,000	0.0
Draw (Contribution) from/to Reserves	(125,690)	101,344	273,754	170.1
TOTAL	\$ 1,452,326	\$ 1,057,592	\$ 1,310,052	23.9

<u>Expenditures</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Claims and Settlements	\$ 1,210,284	\$ 776,344	\$ 1,035,789	33.4
Contractual Expenses	89,600	50,000	50,000	0.0
Safety	12,761	50,000	50,000	0.0
Cost Containment Fees	129	1,000	1,000	0.0
Subrogation Fees	16,742	30,708	30,708	0.0
Purchased Premiums	37,514	49,985	45,657	(8.7)
Administrative Expenses	63,456	76,918	73,398	(4.6)
Drug Testing	21,490	20,000	20,000	0.0
Other Expenses	350	2,637	3,500	32.7
TOTAL	\$ 1,452,326	\$ 1,057,592	\$ 1,310,052	23.9



DEBT SERVICE FUND

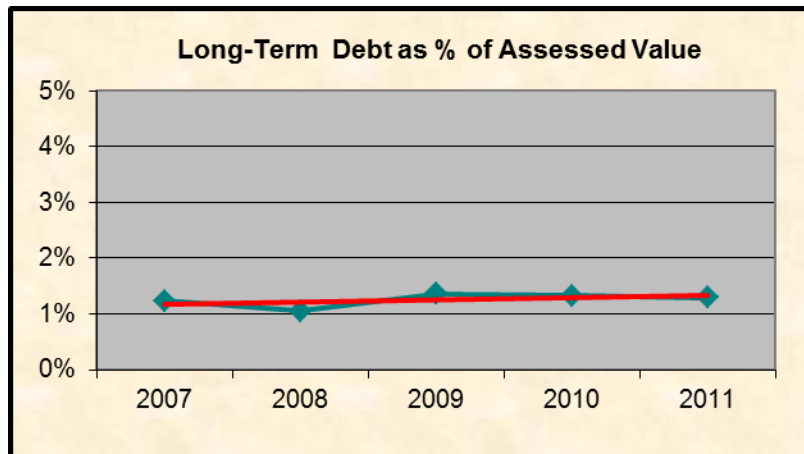


LEGAL DEBT MARGIN

The City of Savannah is authorized to issue general obligation bonds equivalent to 10% of assessed taxable values within the City. The 2011 unused legal bonded debt margin was \$453,992,798, which is the same as the total debt limit.

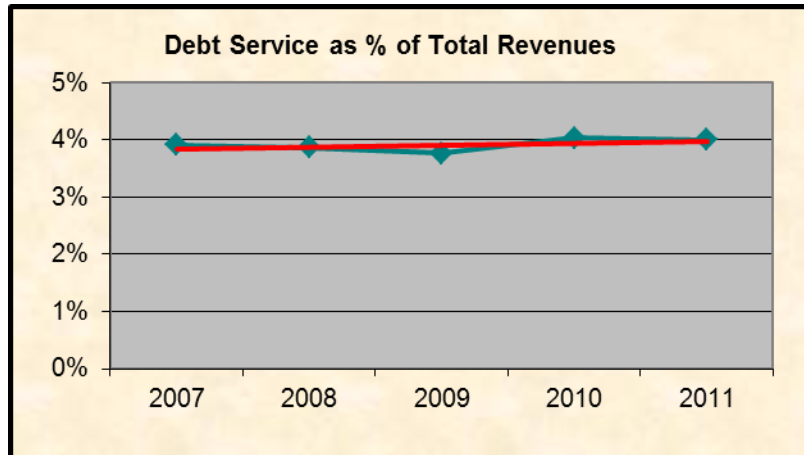
DEBT AS A PERCENT OF ASSESSED VALUE

Total long-term debt and major contractual obligations shall not exceed 8% of assessed valuation. The chart below shows long-term debt and major contractual obligations as a percentage of total assessed valuation. Included in this analysis are general obligation bonds, contractual obligations, Sanitation and Civic Center debt. Excluded are parking related and water/sewer debt because they are fully self-supporting enterprise activities. The amount of long-term debt and major contractual obligations as a percentage of valuation for 2011 was 1.29%, which is well below the 8% of total valuation guideline for this period.



DEBT SERVICE AS A PERCENT OF TOTAL REVENUE

According to the ICMA *Handbook for Evaluating Financial Condition*, the credit industry considers debt service on net direct debt exceeding 20% of revenue a potential problem. Ten percent is considered acceptable. The City's debt service has remained at or below 4% during the period 2007 - 2011. General Fund debt service plus debt service for the Civic Center and Sanitation Funds are included as these are subsidized by the General Fund.



BOND RATINGS

The City's bond rating is the primary factor in deciding what interest rate will be paid on debt. It is also considered a measure of the City's overall financial strength. The City's policy states: Good communication with bond rating agencies will be maintained and full disclosure on every financial report, as well as bond prospectus, will continue.

The City's general obligation bonds ratings are further evidence of its financial strength. Such rankings mean the City's bonds are considered to be of good investment quality. The City's bond ratings are shown in the chart below.

General Obligation Bond Rating	
Standard and Poor's	AA
Moody's Investor's Service	Aa3
Water and Sewer Debt Rating	
Standard and Poor's	AA+
Moody's Investor's Service	Aa3

The table on the following page is a summary of outstanding debt issues and 2013 debt service. It includes the City's general obligation debt, major contractual obligations for drainage, Civic Center, Water, Sewer, I & D Water bonds and loans, parking related debt, Community Development Section 108 HUD Notes, and lease purchase payments for fire vehicles. Projections include new bonds planned for the Water and Sewer Fund in 2014. Fund revenues provide the resources to pay the debt service expenditures for each fund.

At original issue, these debts totaled \$236,403,562. The amount currently expected to be outstanding at the end of 2012 is \$141,100,223

**SUMMARY OF OUTSTANDING DEBT ISSUES AS OF JANUARY 1, 2012
AND 2013 DEBT SERVICE SUMMARY**

Issue	Purpose	Original Amount	Issue Date	Final Maturity	Amount Outstanding at 12/31/2012	2013 Debt Service Requirement
<u>General Fund Supported Obligations</u>						
DSA* Series 2009 A & B	Refunding DSA 1998 Series which funded storm drainage improvements	\$37,000,000	09/17/2009	08/01/2032	\$31,015,000	\$3,850,293
Lease purchase note	Fire fighting apparatus	2,446,629	05/01/2006	05/01/2013	395,385	412,466
<u>Water and Sewer Revenue Obligations</u>						
Series 2003	Refund Water and Sewer Revenue Bonds Series 1993 and certain GEFA Notes and fund water and sewer improvements	42,210,000	04/03/2003	12/01/2017	3,765,000	152,824
Series 2009 A & B	Refund Water and Sewer Revenue Bonds Series 1997 and fund water and sewer improvements	28,900,000	09/17/2009	12/01/2029	22,150,000	3,588,521
SRF** Notes	Water and sewer improvements	49,441,933	various	08/01/2029	29,204,838	3,394,380
<u>Sanitation Fund Supported Obligations</u>						
RRDA***Series 2003	Refund RRDA Revenue Bonds Series 1993 and Series 1993 and fund landfill improvements	18,845,000	10/23/2003	08/01/2019	13,715,000	1,001,518
RRDA***Series 2009	Refund RRDA Revenue Bonds Series 1997	12,315,000	09/17/2009	08/01/2015	6,300,000	2,225,355
<u>Parking Service Fund Supported Obligations</u>						
DSA* Series 2003	Refund DSA Series 1995 which in part funded parking facilities and fund the Liberty Street Garage	14,335,000	12/23/2003	08/01/2019	7,495,000	1,329,785
DSA* Series 2005	Whitaker Street Garage	24,820,000	12/01/2005	08/01/2032	24,820,000	1,162,413
<u>Civic Center Fund Supported Obligations</u>						
DSA* Series 2003	Refund DSA Series 1995 which in part funded Civic Center renovations	4,090,000	12/23/2003	08/01/2019	1,400,000	507,248
<u>Community Development Fund Supported Obligations</u>						
HUD Section 108 Notes	Community development and small business loan program	2,000,000	various	08/01/2020	840,000	154,542
Total		<u>\$236,403,562</u>			<u>\$141,100,223</u>	<u>\$17,779,342</u>

* DSA - Downtown Savannah Authority contractual obligation

** SRF - State Revolving Fund program operated by State of Georgia

*** RRDA - Resource Recovery Development Authority contractual obligation

ANNUAL DEBT SERVICE REQUIREMENTS

The table below shows the debt funding requirements for the City of Savannah for 2013 – 2032. The amounts show principal and interest and are based on outstanding debt issues.

ANNUAL BOND MATURITY AND INTEREST REQUIREMENTS For Direct General Obligation, Revenue Bonds and Contractual Obligations 2013-2032 As of December 31, 2012

Year	General Obligation Bonds		Revenue Bonds ¹		Tax Supported Contractual Obligations ²		Non Tax Supported Contractual Obligations ³		Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2013	0	0	2,960,000	822,308	2,540,000	960,378	3,965,000	2,176,056	13,423,741
2014	0	0	3,035,000	743,545	2,590,000	902,353	4,085,000	2,062,969	13,418,867
2015	0	0	3,080,000	659,063	2,660,000	840,732	4,220,000	1,940,381	13,400,176
2016	0	0	3,265,000	570,936	2,730,000	766,479	4,070,000	1,798,256	13,200,671
2017	0	0	1,905,000	451,116	2,815,000	687,699	4,230,000	1,645,631	11,734,446
2018	0	0	815,000	386,046	2,900,000	600,111	4,410,000	1,479,456	10,590,614
2019	0	0	835,000	363,002	845,000	503,355	4,635,000	1,303,056	8,484,413
2020	0	0	860,000	338,579	870,000	478,089	1,405,000	1,111,788	5,063,455
2021	0	0	885,000	312,585	900,000	451,794	1,465,000	1,052,075	5,066,454
2022	0	0	915,000	282,384	925,000	423,714	1,530,000	987,981	5,064,079
2023	0	0	950,000	251,160	955,000	393,651	1,595,000	921,044	5,065,855
2024	0	0	980,000	218,741	990,000	361,682	1,665,000	851,263	5,066,686
2025	0	0	1,015,000	185,299	1,025,000	327,577	1,740,000	776,338	5,069,213
2026	0	0	1,050,000	150,662	1,060,000	291,599	1,820,000	698,038	5,070,299
2027			1,085,000	114,831	1,095,000	259,534	1,910,000	607,038	5,071,403
2028			1,120,000	77,805	1,135,000	225,808	2,005,000	511,538	5,075,151
2029			1,160,000	39,585	1,180,000	184,126	2,095,000	421,313	5,080,023
2030					1,220,000	140,790	2,190,000	327,038	3,877,828
2031					1,265,000	95,589	2,295,000	223,013	3,878,602
2032					1,315,000	48,721	2,400,000	114,000	3,877,721

¹ Revenue Bonds shown include the Water and Sewer Revenue Refunding and Improvement Bonds, Series 2003 and Series 2009 A & B.

² Tax Supported Contractual Obligations include the Downtown Savannah Authority Refunding Revenue Bonds Series 2009 A & B.

³ Non-tax Supported Contractual Obligations include the Downtown Savannah Authority Revenue Bonds, Series 2003, the Downtown Savannah Authority Revenue Bonds, Series 2005, Resource Recovery Development Authority Revenue Refunding Bonds, Series 2003 and Series 2009.

HOTEL/MOTEL AND AUTO RENTAL TAX FUNDS



HOTEL/MOTEL TAX FUND

The Hotel/Motel Tax Fund accounts for Hotel/Motel Tax revenue and related expenditures. Half of the Hotel/Motel Tax revenue collected by the City is transferred to the General Fund. The other half is distributed between Visit Savannah to promote tourism, and the Savannah International Trade and Convention Center and Civic Center to operate trade and convention facilities.

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Taxes</u>				
Hotel/Motel Tax	\$ 12,437,704	\$ 13,280,000	\$ 13,412,800	1.0
TOTAL	\$ 12,437,704	\$ 13,280,000	\$ 13,412,800	1.0

<u>Expenditure Area</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Contribution to Visit Savannah	\$ 4,145,486	\$ 4,426,224	\$ 4,470,487	1.0
Contribution to Trade Center	1,754,691	1,860,332	1,876,935	0.9
Transfer to General Fund	6,218,852	6,640,000	6,706,400	1.0
Transfer to Civic Center Fund	318,675	353,444	358,978	1.6
TOTAL	\$ 12,437,704	\$ 13,280,000	\$ 13,412,800	1.0

AUTO RENTAL TAX FUND

The Auto Rental Tax Fund accounts for excise taxes on charges to the public for vehicle rentals from locations within the City. This revenue is transferred to the General Fund and the Civic Center Fund. Seventy-five percent of the proceeds are allocated to the Civic Center Fund and the remaining twenty-five percent to the General Fund. The revenue supports the promotion of trade, commerce, and tourism and the provision of a convention facility.

<u>Revenue Source</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Taxes</u>							
Auto Rental Tax	\$	1,251,775	\$	1,260,000	\$	1,260,000	0.0
TOTAL	\$	1,251,775	\$	1,260,000	\$	1,260,000	0.0

<u>Expenditure Area</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Transfer to General Fund	\$	312,944	\$	315,000	\$	315,000	0.0
Transfer to Civic Center Fund		938,831		945,000		945,000	0.0
TOTAL	\$	1,251,775	\$	1,260,000	\$	1,260,000	0.0

GOLF COURSE FUND



REVENUES/EXPENDITURES

The Golf Course Fund accounts for revenues collected to pay for entryway and lawn maintenance and other improvements to the Bacon Park Golf Course, which consists of a putting green, chipping green, lighted driving range, and clubhouse.

<u>Revenue Source</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>User Fees</u>							
Lease Revenue	\$	0	\$	103,235	\$	101,085	(2.1)
<u>Interest Earned</u>							
Interest Earned	\$	578	\$	0	\$	0	0.0
TOTAL	\$	578	\$	103,235	\$	101,085	(2.1)

Interfund Transfers are contributions for capital improvement projects to finance enhancements to the golf course. A recent enhancement and expansion to the clubhouse has been completed with new storage, walkways, restrooms, and locker rooms.

<u>Expenditure Area</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Outside Services	\$	1,705	\$	2,150	\$	2,150	0.0
Commodities		396		0		0	0.0
Interfund Transfers		95,500		101,085		98,935	(2.1)
TOTAL	\$	97,601	\$	103,235	\$	101,085	(2.1)

COMPUTER PURCHASE FUND



The Computer Purchase Fund is used to maintain and replace components of the City's computer network (personal computers, connections, servers) and to purchase new computer items. Revenue is primarily derived from contributions from departments for these purchases.

REVENUES/EXPENDITURES

<u>Revenue Source</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Interfund Revenues</u>							
Department							
Contributions	\$	498,330	\$	354,819	\$	356,087	0.4
<u>Interest Earned</u>							
Interest Earned	\$	768	\$	520	\$	0	(100.0)
<u>Other Revenues</u>							
Draw (Contribution)							
on Reserves	\$	0	\$	370,758	\$	0	(100.0)
TOTAL	\$	499,098	\$	726,097	\$	356,087	(51.0)
<u>Expenditures</u>		<u>2011 Actual</u>		<u>2012 Projected</u>		<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
Commodities	\$	166,079	\$	262,932	\$	200,000	(23.9)
Capital Outlay		421,772		463,165		156,087	(66.3)
TOTAL	\$	587,851	\$	726,097	\$	356,087	(51.0)

¹ 2012 Projected expenditures include equipment costs that were a part of the 2011 annual contract.

VEHICLE PURCHASE FUND



The Vehicle Purchase Fund is used to maintain and replace the City's vehicle fleet. Revenue of \$7,780,936 for 2013 is based on vehicle use charges and fleet additions. Expenditures will primarily be used to purchase replacement vehicle equipment.

REVENUES/EXPENDITURES

<u>Revenue Source</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>	<u>% Change 2012-2013</u>
<u>Interfund Revenues</u>				
Vehicle Use Charges	\$ 6,729,158	\$ 6,497,829	\$ 7,568,136	16.5
Fleet Addition Contribution	20,253	181,600	212,800	17.2
Subtotal	\$ 6,749,411	\$ 6,679,429	\$ 7,780,936	16.5
<u>Interest Earned</u>				
Interest Earned	\$ 15,611	\$ 8,700	\$ 0	(100.0)
<u>Other Revenues</u>				
Sales Revenue	\$ 608,383	\$ 579,811	\$ 0	(100.0)
Insurance Proceeds	50,719	40,000	0	(100.0)
Other Federal Grants	725,000	0	0	0.0
Draw (Contribution) to/from Reserves	0	(1,112,036)	0	(99.0)
Subtotal	\$ 1,384,102	\$ (492,225)	\$ 0	(97.8)
TOTAL	\$ 8,149,124	\$ 6,195,904	\$ 7,780,936	25.6
<u>Expenditures</u>				
Outside Services	\$ 62,081	\$ 3,158	\$ 0	(100.0)
Capital Outlay	6,968,196	6,192,746	7,780,936	25.6
Other Expenses	38,686	0	0	0.0
TOTAL	\$ 7,068,963	\$ 6,195,904	\$ 7,780,936	25.6



BUDGET ORDINANCE

AN ORDINANCE TO ADOPT THE ANNUAL BUDGET FOR THE YEAR 2013 AND TO ADOPT REVISIONS TO THE ANNUAL BUDGET FOR THE YEAR 2012 FOR THE VARIOUS GOVERNMENTAL FUNDS OF THE CITY, AND TO ADOPT THE FIVE YEAR CAPITAL IMPROVEMENT PLAN FOR THE CITY.

WHEREAS, the Acting City Manager submitted the Proposed 2013 Service Program and Budget to the Mayor and Aldermen on November 2, 2012, and the City Manager also submitted the Capital Improvement Program for 2013-2017 on November 2, 2012; and

WHEREAS, the Acting City Manager's Proposed 2013 Service Program and Budget and Capital Improvement Program for 2013-2017 have been reviewed by the Mayor and Aldermen; and

WHEREAS, the Proposed 2013 Service Program and Budget was made available for public review on November 2, 2012, and availability of the Proposed 2013 Service Program and Budget for public review and the time and place of the public hearing on the budget was advertised on November 2, 2012; and

WHEREAS, the Mayor and Aldermen conducted public hearings on the Proposed 2013 Service Program and Budget on November 26, 2012, and December 13, 2012, to receive citizen input on the proposed budget; and

WHEREAS, the Mayor and Aldermen directed that the following revisions be made to the Proposed 2013 Service Program and Budget:

- Decrease General Fund contingency by \$295,341 in order to:
 - Increase contributions to outside agencies as follows:
 - Increase the cultural contribution to All Walks of Life, Inc. (AWOL) by \$700 to restore funding at the 2012 level
 - Increase the social services contribution to the Savannah Navy League by \$6,000 in support of Sea Cadet and Ship Visits programs
 - Provide \$40,538 for the addition of (1) position in the Finance Department
 - Increase Mayor & Alderman operating appropriations by \$10,500
 - Provide 4th Qtr funding of \$237,603 for City of Savannah Drug Squad
- Increase General Fund revenue by \$200,000 in relation to approved implementation of an electronic payments (e-payables) program.

THEREFORE, BE IT ORDAINED by the Mayor and Aldermen of the City of Savannah in Council assembled that:

Section 1. The following estimated revenues and appropriations are adopted for the indicated funds and departments for the year 2012 (January 1, 2012 through December 31, 2012) and the year 2013 (January 1, 2013 through December 31, 2013):

	<u>Revised 2012</u>	<u>2013</u>
General Fund		
Estimated General Fund revenue	\$ 172,836,855	\$ 172,702,520
Draw from Fund Balance	3,100,000	0
Total estimated revenue	\$ 175,936,855	\$ 172,702,520
Bureau Appropriations (General Fund):		
General Administration	\$ 5,286,805	\$ 5,604,713
Management Services	6,280,590	6,521,802
Recorder's Court	2,263,012	2,286,816
Public Works	17,424,206	18,066,150
Community and Economic Development	7,646,134	8,277,842
Police	60,682,974	61,747,577
Fire and Emergency Services	25,307,382	25,207,321
Public Facilities, Events and Services	19,819,311	20,556,697
Other Governmental Services	14,463,517	13,687,136
Interfund Transfers	16,762,924	10,746,466
Total appropriations	\$ 175,936,855	\$ 172,702,520
Grant Fund		
Total estimated revenue	\$ 6,565,545	\$ 4,588,261
Total appropriations	\$ 6,565,545	\$ 4,588,261
Community Development Fund		
Total estimated revenue	\$ 13,886,401	\$ 11,543,562
Total appropriations	\$ 13,886,401	\$ 11,543,562
Housing/Property Acquisition Fund		
Total estimated revenue	\$ 2,100,000	\$ 2,100,000
Total appropriations	\$ 2,100,000	\$ 2,100,000
Hazardous Material Team Fund		
Total estimated revenue	\$ 550,000	\$ 541,013
Total appropriations	\$ 550,000	\$ 541,013
Public Safety Communications Fund		
Total estimated revenue	\$ 5,881,405	\$ 6,393,403
Total appropriations	\$ 5,881,405	\$ 6,393,403
Public Safety Wireless Reserve		
Total estimated revenue	\$ 500,000	\$ 250,000
Total appropriations	\$ 500,000	\$ 250,000
Economic Development Fund (Section 108 Loan)		
Total estimated revenue	\$ 1,500,000	\$ 1,500,000
Total appropriations	\$ 1,500,000	\$ 1,500,000

	<u>Revised 2012</u>	<u>2013</u>
Confiscated Assets Fund		
Total estimated revenue	\$ 200,000	\$ 175,000
Total appropriations	\$ 200,000	\$ 175,000
Debt Service Fund		
Total estimated revenue	\$ 3,000,000	\$ 2,148,125
Total appropriations	\$ 3,000,000	\$ 2,148,125
Special Assessment Debt Fund		
Total estimated revenue	\$ 100,000	\$ 100,000
Total appropriations	\$ 100,000	\$ 100,000
Hotel/Motel Tax Fund		
Total estimated revenue	\$ 13,280,000	\$ 13,412,800
Total appropriations	\$ 13,280,000	\$ 13,412,800
Auto Rental Tax Fund		
Total estimated revenue	\$ 1,300,000	\$ 1,300,000
Total appropriations	\$ 1,300,000	\$ 1,300,000
TAD Fund I		
Total estimated revenue	\$ 1,707,255	\$ 1,251,504
Total appropriations	\$ 1,707,255	\$ 1,251,504

Section 2. Appropriations and estimated revenues for the Capital Improvements Fund are made on a project-length basis, rather than on an annual basis and remain in effect until the project is completed and closed. Appropriations and estimated revenues for the Capital Improvements Fund are adopted as follows:

	<u>Revised 2012</u>	<u>2013</u>
Capital Improvements Fund		
Open project appropriations at year beginning	\$ 400,890,807	\$ 427,890,807
Add: New appropriations for projects	42,000,000	24,777,500
Less: Appropriations for closed projects	(15,000,000)	(15,000,000)
Open project appropriations at year end	\$ 427,890,807	\$ 437,668,307

Section 3. In order to comply with requirements for generally accepted accounting principles regarding expenditure recognition, the appropriations set forth in Section 1 above for year 2013 shall be increased by the amount of any purchase order encumbrances open as of December 31, 2012.

Section 4. In order to comply with requirements of generally accepted accounting principles as set forth in Statement 54 issued by the Governmental Accounting Standards Board, the fund balance amounts reported in the City's special revenue funds, unless otherwise restricted, shall be constrained for the specific purpose for which the special revenue fund was created. These balances, though they

may be combined with other funds for financial reporting purposes, shall maintain the committed status hereby designated.

Section 5. In order to maintain a balanced budget, it is authorized that the total 2012 appropriations set forth for the General Fund in Section 1 hereof, be increased by the amount, if any, by which actual 2012 revenues exceed estimated revenues. It is also authorized that any unused bureau appropriations be transferred to the appropriation for Interfund Transfers for contribution to Capital Improvement Funds.

Section 6. For purposes of administering the budget, the legal level of control is designated to be the Bureaus as set forth in Section 1 hereof, which organizational units are hereby designated as departments as that term is used in O.C.G.A 36-81-1 et. seq.

Section 7. The capital improvement plan set forth in the Capital Improvements Program Recommendations 2013 – 2017 is hereby adopted for planning purposes.

The five year totals of the Capital Improvement Program Recommendations 2013-2017 follow. Categories impacted by the revised SPLOST V plan will be modified as set forth in the revised plan.

		<u>2013 - 2017</u>
Cemetery Improvements	\$	781,000
Civic Center Improvements		2,179,000
Community Development Improvements		800,000
Drainage Improvements		1,950,000
I & D Water Improvements		3,296,000
Other Improvements		5,238,000
Park and Recreation Improvements		3,000,000
Public Building Improvements		7,483,500
Sanitation Improvements		17,010,000
Sewer Improvements		82,398,000
Square and Monument Improvements		2,605,000
Street Improvements		7,180,000
Traffic Improvements		2,392,000
Water Improvements		<u>34,253,000</u>
Total	\$	170,565,500

Annual appropriations for capital improvement projects will be necessary in future annual budgets in order to provide the actual funding for any project.

Section 8. All ordinances in conflict with this ordinance are hereby repealed to the extent of such conflict.

SOCIAL SERVICE CONTRIBUTIONS



KEY ISSUES

The need and importance of supporting social service agencies in the community was recognized by the City of Savannah many years ago. In response, requests are reviewed annually to determine the level of support that will be provided to assist in the provision of a variety of social services to those in need.

In May, 2012, the Research and Budget Department released a Social Services Contribution Grant Announcement to new agencies interested in participating in the grant process as well as agencies currently receiving funding.

Written instructions for completing the application for funding was provided electronically to all interested applicants. Applicants were informed that the services offered must support at least one of the seven Priorities approved by Council, i.e. Public Safety, Neighborhood Vitality, Culture & Recreation, Poverty Reduction/Economic Growth, Health & Environment, High Performing Government, and Ambassadorship.

The criteria for submitting applications was specified and applicants were asked to submit their applications electronically to the Research and Budget Department by June 8, 2012 at 4:00 p.m. Contact information was provided for applicants needing assistance in completing their applications.

REVENUE TRENDS AND ISSUES

The City of Savannah has provided funding to support the provision of social services to citizens through various agencies in the community for many years. Support continues in 2013 with an allocation of \$697,000, which is \$128,100 or 22.5% above the 2012 allocation of \$568,900. The Social Services Review Team reviewed requests for funding that totaled \$982,750 from twenty-five agencies.

INTRODUCTION OF KEY FACTORS

The Social Services review team used factors that were used to measure agency program applications to identify those that support city objectives to serve and support the citizens of the City of Savannah. The primary strategy for the review team was to review and determine funding for those programs offering the greatest potential to positively impact the quality of life of the underserved citizens of Savannah. Factors that influenced this review included programs that met the needs of the elderly, youth, and those that are economically challenged within the Savannah community.

Primary Factor 1: Greatest Return on Investment

Effective social services require that each dollar invested by the City offers the greatest impact in reaching out to and assisting those with greatest need. Secondary factors identified as being critical included:

- Serving the citizens of Savannah

Since many agencies offer services throughout Chatham County or even regionally, it is important to discover the ratio that represents the total number of Savannah's citizens served against a program's total number of clients.

- Program cost per participant

This ratio can establish the guideline on how well an agency utilizes its financial resources to serve its clients. However, it was understood that factors influence this number like varying levels of overhead and expenses unique to each offer.

Primary Factor 2: Diverse Resources

The diversity of resources used by an agency to support its ability to serve its clients can have many benefits. Partnering with other social service agencies can help reduce costs by sharing resources to improve overall efficiency or delivering services. Secondary factors identified as being critical included:

- Diverse Funding Resources

Measuring the relative health and sustainability of a social service agency can be found in its ability to obtain funding from different sources. The more support a program receives from federal, state, municipal or private resources, the more accountable they are for how they use those funds which can reflect service quality. The City is more receptive to funding requests where program budget reflects an investment by the City of less than 50%.

- Strong and Effective Partnerships

Agencies that partner and/or coordinate their services with other agencies can benefit by maximizing available resources to improve and even expand client services. These partnerships should include enhancing City of Savannah services or programs and should not be a duplication of services offered without collaboration.

INDICATORS

Indicators were developed by the team to assist in evaluating the requests for funding. The indicators used were as follows:

Indicator 1: Total number of City participants/clients

Measure: This indicator reflects the need for City of Savannah funds to be used to support its citizens to improve their quality of life. The ratio of Savannah citizens versus non-citizens was taken into account when rating program grant funding requests from outside agencies.

Indicator 2: Cost per program participants/client

Measure: This ratio was determined by dividing the total program budget by the number of clients served. Though this indicator may not represent the total picture of the effectiveness of a program for its clients or its finances, it does reflect the breadth of services offered and the overall impact of the program.

Indicator 3: Diverse funding sources

Measure: It is important that the City of Savannah is not the primary funding source for any outside agency program. Applicants with a funding rate of less than 50% of overall funding received a favorable rating in this category.

Indicator 4: Documented collaborations

Measure: Collaboration supporting an applicant's program is a City of Savannah priority. Creating shared effort to serve the citizens of Savannah and improve the quality of services and help support a community-wide effort to help those in need. These collaborations could be with other agencies or City departments. Letters documenting their support of the applicant program had more weight in the rating system than simply stating they exist.

Indicator 5: Improved quality of life for participants/client

Measure: In any public effort to serve the community, a measure of the success of that effort must be taken into consideration. This process must reflect measurable improvements over time and can be reflected in client/caregiver satisfaction surveys, client progress reports, or any other relative documentation indicating the effectiveness of programs or services.

Indicator 6 : Sustainability plan for program

Measure: Sustainability is about having a clear plan to continue services as the environment in which we function changes. Collaborations strengthen an organization's ability to be sustainable or to achieve sustainability as there is often more than one way to achieve goals. Applicants with a clear plan to sustain services under a challenging economic environment improved their rating in this category.

Indicator 7: Ratio of overhead to budget

Measure: Each applicant was required to submit program revenue and expenditure line item budgets as well as an agency budget. Programs that held a tolerable ratio of overhead to budget figures received favorable reviews in this category.

PURCHASING STRATEGIES

1. Support programs that offer the greatest affect on the quality of life for Savannah's citizens.
2. Support those agencies who demonstrate utilization of diverse resources.
3. Support programs with documented collaborations and effective partnerships.
4. Support agencies who document fiscal responsibility in delivering services.
5. Support programs that offer the greatest return on investment.

KEY PURCHASES**Abilities Unlimited-- Exercise for Citizens with Disabilities**

- Uses adaptive physical exercise and proper training to contribute to the continued personal growth and well-being of all participants.
- Offers progressive exercise in a community setting with a structured environment outside of the home, clinic or school.

American Red Cross – Disaster Relief Services

- Provides immediate financial assistance and shelter to low-income families to maintain life, improve personal safety and support the morale of disaster victims.

Big Brothers Big Sisters – Community-Based Mentoring

- Provides children facing adversity with strong and enduring, professionally supported, one to one relationships that change their lives for the better.
- In the Community-Based Mentoring program, volunteers provide children and youth individualized time and attention for a minimum of 4 hours each month.

SERVICES WITH FUNDING IMPACTS (NOT FUNDED)

The Social Services Review Team elected not to recommend the following programs for funding:

Senior Citizens, Inc.—Summer Angels Request: \$3,500 Recommendation: \$0

- Certain aspects of program duplicate other funded programs such as Meals on Wheels and Senior Companions.

Rebuilding Together Savannah Request: \$12,000 Recommendation: \$0

- Recommended that agency continue to partner with the City’s Housing Department on a reimbursement basis through the Housing Rehab Program to prevent duplication of services.

RECOMMENDED SOCIAL SERVICE CONTRIBUTIONS



ABILITIES UNLIMITED		\$5,000
Culture & Recreation	Exercise for Citizens with Disabilities Uses adaptive physical exercise and proper training to contribute to the continued personal growth and well-being of all participants.	
ALL WALKS OF LIFE (AWOL)		\$70,000
Public Safety	Arts Based Juvenile Delinquency AWOL provides at-risk youth Arts and Technology based programs during after school and evening hours. Youth are engaged in project based learning activities. AWOL programs teach youth respect for self and others, encourage creativity, education and most of all non-violence.	
AMERICAN RED CROSS		\$10,000
Poverty Reduction	Disaster Relief Services Provides immediate financial assistance and shelter to low-income families to maintain life, improve personal safety and support the morale of disaster victims.	
AMERICA'S SECOND HARVEST		\$32,000
Poverty Reduction	Brown Bag for the Elderly America's Second Harvest of Coastal Georgia's Brown Bag for the Elderly Program provides bags of groceries to low-income seniors at the end of each month.	\$17,000
Poverty Reduction	Agency Distribution America's Second Harvest of Coastal Georgia's Warehouse/Agency Distribution Program provides social service agencies in our community access to nutritious food they need to service emergency feeding programs to low income inner-city citizens of Savannah.	\$15,000
BIG BROTHERS BIG SISTERS		\$10,000
Public Safety	Community Based Mentoring Industry volunteers provide children facing adversity with strong and enduring, professionally supported, one to one relationships that change their lives for the better.	
BOYS & GIRLS CLUBS OF GREATER SAVANNAH		\$12,000
Culture & Recreation	Healthy Lifestyles Assists youth overcome barriers preventing them from becoming healthy and maintaining healthy lifestyles and promotes efforts in the general public to increase awareness and encourage participation in the creation of a healthy community.	\$6,000
Culture & Recreation	Academic Success The Power Hour program provides homework assistance, tutoring, and field trips for students of low-income families in an effort to increase educational attainment.	\$6,000

CHATHAM-SAVANNAH AUTHORITY FOR THE HOMELESS		\$200,000
Neighborhood Vitality	Homeless Services Coordination Uniquely designed and legislatively created in 1989 to strongly encourage participation from and unite various levels of government and community agencies, the Chatham-Savannah Authority for the Homeless provides central planning for homeless services. The agency coordinates local efforts to address the issue of homelessness.	
COASTAL CHILDREN'S ADVOCACY CENTER		\$20,500
Public Safety	Forensic Interviews/Crisis Intervention CCAC provides a confidential, child-friendly site for videotaping forensic interviews with sexual abuse victims and child witnesses to violence. The center offers free crisis intervention, counseling, emotional support, case management, information and referrals, court testimony, and follow-up services.	
COMMUNITIES IN SCHOOLS (CIS)		\$9,500
Poverty Reduction	Savannah Corporate Academy The Savannah Corporate Academy Performance Learning Center is an alternative high school founded by CIS for the purpose of educating and graduating inner-city students that have either dropped out or who are at risk of dropping out of school. We have graduated nearly 1,000 students and want to continue that success.	
ECONOMIC OPPORTUNITY AUTHORITY FOR SAVANNAH-CHATHAM		\$18,200
Poverty Reduction	Foster Grandparent Program The Foster Grandparent Program is an intergenerational program offering low income seniors 60 years and older the opportunity to serve as mentors and tutors for children with special and literacy needs. The program's dual purpose enables seniors to help children while receiving a stipend to supplement their income.	\$8,200
Culture & Recreation	Retired & Senior Volunteer Program The Retired and Senior Volunteer Program helps people 55 and older find service opportunities. Volunteers serve in organizations that range from food banks to healthcare agencies and educational facilities. RSVP involves seniors in service that utilizing their skills and lifelong experiences.	\$10,000
THE FIRST TEE OF SAVANNAH		\$15,000
Culture & Recreation	National School and Life Skills Program Teaches high risk, underserved youth the skills to become successful in life and maintain a healthy weight by ensuring access to character education, physical recreation, and healthy behaviors taught seamlessly through the game of golf.	
GREENBRIAR CHILDREN'S CENTER, INC.		\$25,000
Poverty Reduction	Early Childhood Development Greenbriar's Early Childhood Development program includes two centers located in the targeted areas with the highest populations of persons living in poverty. The program provides affordable, quality, personalized education and care to children, ages 6 months to 5 years and case management services to families.	

LIVING INDEPENDENCE FOR EVERYONE, INC. (LIFE)		\$14,000
Economic Growth	Information and Referral LIFE strives to raise the playing field for individuals with disabilities by offering information/referral services, peer support, advocacy, independent living skills training, and nursing home transition.	
MEDBANK		\$10,000
Poverty Reduction	Medication Assistance Program MedBank provides prescription medications to City of Savannah residents free of charge. As a support service for low-income working families, removing the high cost of prescription medications from the household expenses, the family can focus household money to financially strengthen the family position in moving out of poverty.	
MEDIATION CENTER OF THE COASTAL EMPIRE, INC.		\$15,000
Poverty Reduction	Mediation Center The Mediation Center trains adult and youth volunteer mediators to provide a comfortable, fast, cost-effective, voluntary and fair process where citizens can use their voices rather than litigation, prosecution, discipline or violence to settle their disputes by reaching a mutually-acceptable, binding written agreement.	
NAVY LEAGUE		\$6,000
Economic Growth	Naval Sea Cadet Program The Sea Cadet program enables youth, ages 11 - 17, to participate in a structured program emphasizing discipline, organization, military history and tradition.	\$3,000
Economic Growth	Navy and Coast Guard Ship Visits This program is designed to bring US Navy and Coast Guard ships, as well as foreign naval ships(i.e., French and Canadian), and NOAA ships to Savannah in conjunction with Savannah Riverfront Festivals, most often St Patricks Day, July 4, Veteran's Day, Octoberfest, Memorial Day, etc.	\$3,000
PARK PLACE OUTREACH, INC. (PPO)		\$15,000
Public Safety	Emergency Child Caring Institution PPO serves youth ages 11-17 that are homeless, abuse victims, or at-risk. PPO is the only local Child Caring Institution that allows youth to self-admit. Services help youth, families, and the community--youth off the streets prevents and reduces juvenile crime.	
RAPE CRISIS CENTER OF THE COASTAL EMPIRE, INC.		\$48,000
Public Safety	Sexual Assault Response Team Providing an effective response to sexual assault victims through a 24 hour crisis line and hospital response is critical in addressing public safety. The Rape Crisis Center provides well trained advocates and forensic nurses to work closely with police, following a mandated protocol, and resulting in a positive team approach.	
ROYCE LEARNING CENTER		\$5,000
Economic Growth	Adult and Community Education (ACE) Provides adult education services to foster a skilled workforce and help promote individual economic self- sufficiency.	

SAVANNAH SPEECH AND HEARING CENTER		\$7,000
Poverty Reduction	Sound Start-A School for the Deaf Sound Start, a school for the deaf and hard of hearing, is a program of Savannah Speech and Hearing Center. The objective of Sound Start is to teach deaf and hard of hearing children to listen, speak, and understand spoken language in order to be mainstreamed in a regular education program.	
SAVANNAH-CHATHAM FAIR HOUSING COUNCIL		\$20,500
Neighborhood Vitality	Education and Enforcement Program The Education and Enforcement Program's goal is to ensure neighborhood vitality through increased understanding of fair housing rights by offering fair housing education and outreach to housing seekers and housing providers.	
SENIOR CITIZENS, INC.		\$61,900
Poverty Reduction	Meals On Wheels Meals On Wheels provides a hot lunchtime meal to homebound seniors. The lunch is designed specifically to meet the nutritional needs of seniors. City funds are used as "match" funding for larger Federal/State grants.	\$11,000
Poverty Reduction	Adult Day Care The Adult Day Care/Health services provided at the Ruth Byck Center gives all day care to frail seniors. Services are offered from 7:00 a.m. to 6:00 p.m. allowing caregivers to work.	\$8,200
Poverty Reduction	Family Advocates Family Advocates work directly with seniors and their families to help them receive all of the assistance they need either through Senior Citizens, Inc. or from any source (governmental, social services, for profit). This is essential for families struggling financially.	\$20,000
Economic Growth	Senior Companion Program This program hires seniors living in poverty to be companions and give assistance to frail seniors.	\$14,700
Economic Growth	In-Home Support In-Home Services provides personal support to seniors by meeting their needs for daily living. Support includes housekeeping, grooming, and sitter/companion services. City money will be used as match funding for federal/state grants.	\$6,000
Culture & Recreation	Sterling Rides Sterling Rides is a transportation program that matches volunteer drivers with seniors needing transportation to a variety of destinations including doctor appointments, grocery shopping, and church.	\$2,000
SUMMER THERAPEUTIC ENRICHMENT PROGRAM SAVANNAH		\$10,000
Economic Growth	Therapeutic Enrichment Camp S.T.E.P.S. is a five week summer therapeutic stimulation program for children with severe, profoundly, physical and mental disabilities. It is designed and equipped for children during the summer months. Program prevents regression by 99 percent.	

WEST BROAD STREET YMCA		\$57,400
Neighborhood Vitality	Afterschool Program Offers a variety of programs designed to support individuals and families in gaining the skills needed for a successful life. These programs include: Early Learning Center, After School Neighborhood Program, and Adult Support and Enrichment Programming	



CULTURAL CONTRIBUTIONS



KEY ISSUES

In May 2012, the Department of Cultural Affairs staff conducted nine group workshop sessions and 19 individual technical assistance appointments for Savannah's cultural organizations seeking a 2013 cultural contract.

Staff provided instruction grantsmanship, or more specifically, the preparation of proposals with coherent narratives and realistic budgets. Applicants were directed to develop proposals that utilize high caliber arts activities to advance the Council's priorities for effective communication, economic development, community development and educational advancement.

Emphasis was also placed on the need for cultural programs that fostered the creative skill development and engagement of Savannah's young adults.

On July 7th, 2012, 16 agencies submitted applications to the Department of Cultural Affairs. The Review Deliberation Process was conducted over the course of four evenings in August with members of the Cultural Affairs Commission participating. Commission members discussed the merits of each application and voted to determine the funding levels to recommend. Staff recorded consensus panel statements that reflected the Commission's comments, the actual outcome data of 2012 programs, and projected outcome data for 2013 programs.

REVENUE TRENDS AND ISSUES

Since the inception of arts funding in 1979, the City has functioned as a key supporter of local arts agencies. The funds for the Contract for Arts Services Program are designated at \$752,400, which is an increase of 0.9% above the 2012 allocation of \$751,700. Organizations were required to show a cash match for City funded programs, scaled by budget size and program fund request.

KEY PURCHASES

DEEP, Inc.

- Creative student writing workshops that emphasize language acquisition, reading and writing composition through a partnership with the school board.
- A new program "*The New Kid Project*" utilizes creative speech-writing to aid minority students to overcome issues of self-perceptions and challenges of placement in new environments.

CULTURE & RECREATION	\$582,400	(1,081 Services Purchased)
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FREE PROGRAMMING

ALL WALKS OF LIFE (AWOL)	\$8,000
Elements of DJing: Conveying Messages Through Music	
Amount:	\$8,000
Number of Services:	6
This art residency program will engage young people using the art of disc jockeying performance as a means to examine and explore how music is used as a mood enhancer and as a toll for cultural and social change.	
COASTAL JAZZ ASSOCIATION	\$55,000
Concerts: Big Band Concert Series	
Amount:	\$5,000
Number of Services:	3
Targeted demographic groups are encouraged to explore the relationship between this uniquely American art form through the presentation of a concert series. The organization provides access to these concerts through venue selection and partnerships with Recreation Services, the JEA, and AASU.	
32nd Annual Savannah Jazz Festival	
Amount:	\$50,000
Number of Services:	18
Managed by this volunteer organization, the festival pairs local talent with nationally/regionally renowned artists. A program format ranging from artist demonstrations/clinics, lectures, and performances helps to refine the participant's understanding of Jazz. Program design, site selection, and collaborative relationships are mechanisms used to engage a demographically inclusive audience that includes new audience segments.	
DEEP, INC.	\$12,320
After-School Workshops	
Amount:	\$8,320
Number of Services:	111
A partnership with the local school system allows the organization to create after-school creative writing workshops. Multiple sites receive this in-depth curriculum based instruction that emphasizes language acquisition, reading comprehension, and writing skills.	
The New Kid Project	
Amount	\$4,000
Number of Services	8
This program utilizes creative speech-writing to aid minority students to overcome issues of self-perceptions and challenges of placement in new environments.	
KING - TISDELL COTTAGE FOUNDATION	\$9,000
Exhibition Series "The Heart and Soul of Child Welfare"	
Amount:	\$9,000
Number of Services:	6
The work of George E. Miller advocates for the health and well being for all children. The emphasis is on how art can inspire love in the face of abuse. The addition of an extended, sequential learning experience targeting youth populations will expand participant understanding of exhibition themes as well as art-making techniques.	

LATIN AMERICAN SERVICES ORGANIZATION (L.A.S.O.)		\$10,000
Fiesta Latina		
Amount:	\$10,000	
Number of Services:	17	
Planned and implemented by a coalition of agencies, this family oriented festival uses performances, demonstrations, hands-on arts activities, and vending/food booths to foster an increased awareness of the cultural heritage of Latin and Central American countries. Access to the targeted population is provided via bilingual advertisement and written/oral communication.		
LIVE OAK PUBLIC LIBRARIES		\$88,000
Children's Book Festival		
Amount:	\$88,000	
Number of Services:	107	
The Festival explores the literary tradition through a series of activities, including an outdoor event targeting youth audience segments. Workshops, targeting parents and educators, will support literacy acquisition. The Festival features regionally and nationally known illustrators, poets, and authors. Access is achieved through a targeted marketing strategy.		
PICNIC IN THE PARK		\$39,080
Picnic in the Park		
Amount:	\$39,080	
Number of Services:	4	
Collaborations with local businesses and performing arts entities will culminate in an event that expands access to a variety of music. The evening's performances are provided by locally and regionally renowned artists ranging in age from teens to seniors.		
SAVANNAH ASIAN FESTIVAL COMMITTEE		\$40,000
Savannah Asian Festival		
Amount:	\$40,000	
Number of Services:	11	
Volunteer-produced, the festival components use culturally authentic performances and demonstrations to deepen participant awareness of the historical and social ideologies that shaped the various Asian cultures. Multiple levels of access exist for citizens to participate as stewards, creators, and spectators at an event that includes local and regional acts as well as vending of cultural wares/food booths.		
SAVANNAH BOOK FESTIVAL		\$10,000
Savannah Book Festival		
Amount:	\$10,000	
Number of Services:	14	
Multiple locations in the Landmark District and nationally/regionally renowned authors are combined in this Festival. The Festival aims to nurture an appreciation of the literary arts. Program formats include discussions for the adult audience as well as direct art-making experiences for the family demographic.		
SAVANNAH COASTAL PUPPETRY GUILD		\$4,000
Showtime for Seniors		
Amount:	\$4,000	
Number of Services:	4	
Program design represents a collaborative effort on the part of the presenting organization, the Puppetry Guild, and the City's Senior Services Department. These partners have crafted a performance of an interactive puppetry vignette that encourages social development and cognition in the targeted senior demographic.		

SAVANNAH FOLK MUSIC SOCIETY		\$12,000
23rd Annual Savannah Folk Music Festival		
Amount:	\$12,000	
Number of Services:	13	
The Festival brings together national and regional talent for performances that provide a context for understanding the depth of this musical genre. The Friday evening features a free open air concert. Saturday's old time country dance features a skilled dance caller. Sunday's performances will provide area youth the opportunity to perform their original folk music composition before the assembled audience. The inclusion of a youth focused programmatic element is designed to engage the teenage/young adult demographic.		
SAVANNAH STATE UNIVERSITY		\$120,000
Black Heritage Festival		
Amount:	\$120,000	
Number of Services:	57	
This family oriented festival seeks to expand awareness of the historical events, social forces, and political dynamics that gave birth to African American culture. Program design incorporates a variety of offerings to engage a demographically inclusive audience through the visual, literary, performing, or media arts. The depth and scope of collaborative partnerships with the public and private sector provides the presenting organization with a unique opportunity for expanded program offerings; for resource sharing; cross promotion; and for audience development.		
TARA FEIS COMMITTEE		\$60,000
Tara Feis: St. Patrick's Family Festival		
Amount:	\$60,000	
Number of Services:	12	
A volunteer led effort produces a family oriented celebration of Celtic culture. Tara Feis includes food booths, hands-on arts projects, cultural performances, musical performances, and spoken word performances that showcase this culture in a fashion that is suitable for an audience of all ages.		
TELFAIR MUSEUM OF ART		\$105,000
Art for All		
Amount:	\$20,000	
Number of Services:	130	
This program, which targets the community's youth, teenage, seniors, & special needs populations, includes several elements: docent led tours of temporary/permanent exhibitions with sign language interpretation on select ones; hands-on, sequential learning experiences; as well as public performance and public exhibition opportunities for participants of all ages. The process of discussion, observation, and direct art-making experiences deepens participant's understanding of permanent and temporary exhibitions. The program employs programmatic and marketing strategies to assure meaningful access for these populations.		
Art in Focus		
Amount:	\$85,000	
Number of Services:	32	
Program components include artist residencies, youth workshops, and lectures by eminent artists and scholars who interpret and provide learning opportunities related to the Museum's major temporary/permanent exhibitions and other arts events. Targeted audiences include youth, teenagers, and adult populations. The program also uses arts to positively engage the targeted teen demographic during hours when teens are most vulnerable to dangerous activities and bad influences.		

WEST BROAD STREET YMCA		\$10,000
Workshops: Loop It Up Savannah		
Amount:	\$10,000	
Number of Services:	528	
A series of fiber arts programs will expand the targeted audience's access to cultural enrichment. By design, the program is multi-disciplinary, exploring the fabric and visual arts. Program design focuses on site selection and curriculum construction to make the program accessible to the targeted youth demographic.		

ECONOMIC GROWTH	\$170,000	(195 Services Purchased)
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TICKETED PROGRAMMING – CULTURAL TOURISM

SAVANNAH FILM FESTIVAL		\$45,000
Savannah Film Festival		
Amount:	\$45,000	
Number of Services:	75	
The novice, the seasoned professional, and the spectator are provided valuable insight into the inner workings of the industry through a program design that pairs skill development opportunities with high caliber film screenings. Networking possibilities abound, as do the opportunities for Festival organizers to highlight Savannah's salient physical and cultural resources before an audience that includes national and international industry professionals. The 8 day festival typically features as many as 60 films, some of which are contenders for industry recognition, as well as skill development workshops aimed at sharpening participants understanding of the industry and its inner workings.		

SAVANNAH MUSIC FESTIVAL		\$125,000
Savannah Music Festival		
Amount:	\$125,000	
Number of Services:	120	
This festival includes musical performances from a variety of genres including jazz, blues, classical, bluegrass, and world music. A comprehensive marketing plan that employs a multiple media mix will continue organizational efforts to brand the City as a cultural destination. Now international in scope, the marketing plan places an increasing emphasis on outreach efforts and on web-based technologies including mobile applications, social networking/internet promotions; search engine optimization, and personalized patron services (i.e., customized voicemails, text message based pre-show information).		

TOTAL AMOUNT:	\$752,400
TOTAL SERVICES PURCHASED:	1,276



OUTSIDE AGENCIES PERFORMANCE MEASURES



METROPOLITAN PLANNING COMMISSION (MPC)

PRIMARY SERVICES

The MPC provides comprehensive planning of land use, transportation, historic preservation and natural resources, as required by the State to maintain Certified Local Government status. The MPC provides development plan reviews for the Historic District and the rest of the City. The MPC also provides comprehensive and collaborative GIS services through Savannah Area GIS (SAGIS).

GOALS AND OBJECTIVES

Priority Statement:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To provide long-range and comprehensive planning services to the City of Savannah and to maintain the Qualified Local Government status with the Georgia Department of Community Affairs
- To assure compliance with the zoning and subdivision regulations which serve to implement the community's comprehensive plan
- To assure compliance with the City Historic Preservation regulations to protect and maintain the historic infrastructure
- To maintain the eligibility for federal transportation funding by performing the federally required Metropolitan Planning process
- To provide data integration, maintenance, updates, backups and coordination for City bureaus/departments

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Proposed
Workload Measures				
– Number of certificates of appropriateness issued	259	240	240	240
– Number of petitions reviewed	197	230	230	220
– Number of public meetings conducted	12	12	12	12
– Number of monthly hits to SAGIS.org	283,714	300,000	300,000	300,000
– Number of MPO planning actions taken	12	20	20	15

	2011 Actual	2012 Adopted	2012 Projected	2013 Proposed
– Number of Traffic Analysis and DRI reviewed	8	18	18	15
Efficiency Measures				
– Percent of Help Desk calls resolved in 24 hours	80.0%	50.0%	83.0%	85.0%
– Percent of Reviews completed in 15 days	85.0%	75.0%	78.0%	78.0%
– Percent of Staff decisions rendered within 10 days	95.0%	95.0%	95.0%	98.0%
Effectiveness Measures				
– Percent users satisfied with timeliness of SAGIS	75.0%	75.0%	75.0%	80.0%
– Percent of Historic Review Board decisions rendered in 30 days	90.0%	70.0%	70.0%	80.0%
– Percent of staff decisions approved by MPC	95.0%	78.0%	80.0%	85.0%
– Cost of area transportation projects programmed	\$317,968,108	\$121,819,010	\$97,162,616	\$176,944,081



THE CREATIVE COAST, INC.

PRIMARY SERVICES

The Creative Coast strives to nurture the members of our community engaged in creative or innovative endeavors and to cultivate an environment in which they can thrive. The Creative Coast uses highly collaborative programs that leverage community assets which create a growth path to higher jobs for the community.

GOALS AND OBJECTIVES

Priority Statement:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objectives:

- To nurture the members of the Creative Class engaged in creative or innovative endeavors and to cultivate an environment in which they can thrive
- To make Savannah a more exciting place to live and work
- To retain more college graduates from regional institutions
- To provide a physical and virtual community hub for entrepreneurs and start-ups in the region

PERFORMANCE MEASURES

	2011 Actual	2012 Adopted	2012 Projected	2013 Proposed
Workload Measures				
– Collaborations with Universities	---	6	6	8
– Economic analysis studies	---	1	1	1
– <i>Savannah Morning News</i> (SMN) bi-weekly column	---	18	18	24
– Networking and professional development events	---	15	15	20
– Personal visits	---	72	72	100
– Website visitors	---	250,000	250,000	275,000
– Jobs board production	---	120	120	150
– Business directory productions	---	2,500	2,500	3,000
Efficiency Measures				
– Cost per collaboration with University	---	\$3,333	\$3,333	\$2,500
– Cost per economic analysis study	---	\$5,000	\$5,000	\$5,000
– Cost per SMN bi-weekly column	---	\$278	\$278	\$208

	2011 Actual	2012 Adopted	2012 Projected	2013 Proposed
– Cost per networking and professional development event	---	\$1,667	\$1,667	\$1,250
– Cost per personal visit	---	\$104	\$104	\$75
– Costs per website visitor	---	\$0.04	\$0.04	\$0.04
– Costs per jobs board production	---	\$83	\$83	\$67
– Costs per business directory production	---	\$4.00	\$4.00	\$3.33
Effectiveness Measures				
– Percent of regional students reached	---	20.0%	20.0%	25.0%
– Economic analysis study readership	---	2,500	2,500	10,000
– Percent of regional readership reached – SMN column	---	16.7%	16.7%	25.0%
– Number of networking and professional development events per month	---	1.25	1.25	1.67
– Percent of personal visits surveyed	---	100.0%	100.0%	100.0%
– Percent of website visitors surveyed	---	0.1%	0.1%	0.2%
– Percent of jobs filled at higher than average wage	---	10.0%	≥65.0%	50.0%
– Percent of business directory users surveyed	---	10.0%	10.0%	16.7%

2011 AUTHORIZED POSITIONS DETAIL¹



<u>Department/Activity</u>	2011 Permanent	2011 Interim	2011 Temporary	2011 Authorized
General Administration				
Mayor and Aldermen	12.00	0.00	0.00	12.00
Clerk of Council	3.00	0.00	0.00	3.00
City Manager's Office	5.00	0.00	0.00	5.00
Public Information Office	6.00	0.00	0.00	6.00
Finance	13.00	0.00	0.00	13.00
Legal	3.00	1.00	0.00	4.00
Subtotal	42.00	1.00	0.00	43.00
Public Facilities, Events and Services				
Public Facilities, Events and Services				
Bureau Chief	7.00	0.00	0.00	7.00
Cultural Affairs	8.00	0.00	0.25	8.25
Youth Services	58.86	0.25	0.00	59.11
Adult Services	12.88	0.25	0.00	13.13
Senior Services	26.76	0.00	0.00	26.76
Therapeutic Recreation	4.20	0.00	0.00	4.20
Film Services	2.00	0.00	0.00	2.00
Buildings and Grounds Maintenance	42.00	0.00	0.00	42.00
Building and Electrical Maintenance	18.00	0.00	0.00	18.00
Park and Tree	56.00	2.00	0.00	58.00
City Cemeteries	23.63	0.00	0.00	23.63
Subtotal	259.32	2.50	0.25	262.07
Police				
Police Chief	13.00	0.00	0.00	13.00
Patrol	423.00	53.00	0.00	476.00
Criminal Investigations	103.00	0.00	0.00	103.00
Special Operations	18.00	0.00	0.00	18.00
Traffic Unit	20.00	0.00	0.00	20.00
Marine Patrol	8.00	0.00	0.00	8.00
Mounted Patrol	7.00	0.00	0.00	7.00
Canine Unit	6.00	0.00	0.00	6.00
Animal Control	13.00	0.00	0.00	13.00
EMS Administration	1.00	0.00	0.00	1.00
Support Services	17.00	0.00	0.00	17.00
Information Management	32.00	0.00	0.00	32.00
Counter Narcotics Team	35.00	0.00	0.00	35.00
Professional Standards and Training	22.00	0.00	0.00	22.00
Savannah Impact Program	15.00	0.00	0.00	15.00
CrimeStoppers	3.00	0.00	0.00	3.00
Savannah Impact Work Ventures	2.00	0.00	0.00	2.00
Subtotal	738.00	53.00	0.00	791.00

<u>Department/Activity</u>	2011 Permanent	2011 Interim	2011 Temporary	2011 Authorized
Fire and Emergency Services				
Fire Logistics	23.00	0.00	0.00	23.00
City-Wide Emergency Planning	2.00	0.00	0.00	2.00
Fire Operations	301.00	32.00	0.00	333.00
Subtotal	326.00	32.00	0.00	358.00
Management Services				
Management Services Bureau Chief	3.00	0.00	0.00	3.00
Research and Budget	9.00	0.00	0.00	9.00
Human Resources	18.00	0.00	0.63	18.63
Risk Management	5.00	0.00	0.00	5.00
Auditing	7.00	1.00	0.00	8.00
Purchasing	6.00	0.00	0.00	6.00
Revenue	22.00	0.00	0.00	22.00
Recorder's Court of Chatham County	27.00	0.00	0.00	27.00
Research Library and Municipal Archives	2.00	0.00	0.00	2.00
Inventory Management	5.00	0.00	0.00	5.00
Mail and Municipal Bldg Services	0.60	0.00	0.00	0.60
Subtotal	104.60	1.00	0.63	106.23
Community and Economic Development				
Community and Economic Development Bureau Chief	7.00	0.00	0.00	7.00
Development Services	50.00	0.00	0.00	50.00
Community Services	3.00	0.00	0.00	3.00
Citizen Office	19.00	0.00	0.00	19.00
River Street Hospitality Center	2.25	0.00	0.00	2.25
311 Call Service Center	3.00	0.00	0.00	3.00
Real Property Services	5.00	0.00	0.00	5.00
Step Up Program	0.00	1.00	0.00	1.00
Economic Development	7.00	0.00	0.00	7.00
Subtotal	96.25	1.00	0.00	97.25
Public Works and Water Resources				
Public Works and Water Resources Bureau Chief	4.00	0.00	0.00	4.00
Traffic Engineering	29.00	0.00	0.00	29.00
Stormwater Management	59.00	0.00	0.00	59.00
Streets Maintenance	48.00	0.25	0.75	49.00
Subtotal	140.00	0.25	0.75	141.00
TOTAL GENERAL FUND	1,706.17	90.75	1.63	1,798.55

<u>Department/Activity</u>	2011 Permanent	2011 Interim	2011 Temporary	2011 Authorized
Public Safety Communications Fund	106.00	0.00	0.00	106.00
Hazardous Material Team Fund	4.00	0.00	0.00	4.00
Sanitation Fund				
Sanitation Director	7.00	0.00	0.00	7.00
Residential Refuse	111.00	3.00	0.00	114.00
Refuse Disposal	14.00	0.00	0.00	14.00
Street Cleaning	18.50	0.00	0.00	18.50
Commercial Refuse	13.00	0.00	0.00	13.00
Recycling and Litter Services	31.50	0.00	0.00	31.50
Property Maintenance Enforcement	30.00	0.00	0.00	30.00
Subtotal	225.00	3.00	0.00	228.00
Civic Center Fund				
Civic Center Operations	20.00	1.00	0.50	21.50
Civic Center Concessions	2.00	0.00	0.00	2.00
Subtotal	22.00	1.00	0.50	23.50
Water Fund				
Water and Sewer Director	7.00	0.00	0.00	7.00
Water and Sewer Planning and Engineering	17.00	0.00	0.00	17.00
Water Supply and Treatment	26.00	7.00	0.00	33.00
Water Distribution	54.00	0.00	0.00	54.00
Utility Services	23.00	0.00	0.00	23.00
Subtotal	127.00	7.00	0.00	134.00
Sewer Fund				
Sewer Maintenance	31.00	0.00	0.00	31.00
Lift Stations Maintenance	29.00	0.00	0.00	29.00
President Street Plant	62.00	8.00	0.00	70.00
Regional Plants	14.00	5.00	0.00	19.00
Subtotal	136.00	13.00	0.00	149.00
I&D Water Fund	38.00	5.00	0.00	43.00
Mobility and Parking Services Fund				
Mobility and Parking Enforcement and Administration	36.50	0.00	0.00	36.50
Parking Garages and Lots	40.65	0.00	0.00	40.65
Subtotal	77.15	0.00	0.00	77.15

<u>Department/Activity</u>	2011 Permanent	2011 Interim	2011 Temporary	2011 Authorized
Community Development Fund				
Community Planning and Development	11.00	0.00	0.00	11.00
Housing and Housing Project Delivery	17.00	3.00	0.00	20.00
Advancement Center at Moses Jackson	4.00	0.00	0.00	4.00
Micro-Business Development	0.00	1.00	0.00	1.00
Subtotal	32.00	4.00	0.00	36.00
Grant Fund				
Youthbuild	1.00	1.00	0.75	2.75
Subtotal	1.00	1.00	0.75	2.75
Internal Services Fund				
Vehicle Maintenance	36.00	0.00	0.00	36.00
Fleet Management	5.00	0.00	0.00	5.00
Information Technology	36.00	1.00	0.25	37.25
Subtotal	77.00	1.00	0.25	78.25
TOTAL CITYWIDE	2,551.32	125.75	3.13	2,680.20

1 Authorized positions as of June 30, 2011

2012 AUTHORIZED POSITIONS DETAIL¹



<u>Department/Activity</u>	2012 Permanent	2012 Interim	2012 Temporary	2012 Authorized
General Administration				
Mayor and Aldermen	12.00	0.00	0.00	12.00
Clerk of Council	4.00	0.00	0.00	4.00
City Manager's Office	7.00	0.00	0.00	7.00
Public Information Office	6.00	0.00	0.00	6.00
Auditing	7.00	1.00	0.00	8.00
Finance	13.00	0.00	0.00	13.00
Legal	3.00	1.00	0.00	4.00
Subtotal	52.00	2.00	0.00	54.00
Public Facilities, Events and Services				
Public Facilities, Events and Services				
Bureau Chief	8.00	0.00	0.00	8.00
Cultural Affairs	8.00	0.00	0.00	8.00
Youth Services	58.86	0.25	0.00	59.11
Adult Services	12.88	0.00	0.00	12.88
Senior Services	26.76	0.00	0.00	26.76
Therapeutic Recreation	4.20	0.00	0.00	4.20
Film Services	2.00	0.00	0.00	2.00
Buildings and Grounds Maintenance	42.00	0.00	0.00	42.00
Building and Electrical Maintenance	18.00	0.00	0.00	18.00
Park and Tree	56.00	4.00	0.00	60.00
City Cemeteries	23.63	0.08	0.00	23.71
Subtotal	260.32	4.33	0.00	264.65
Police				
Police Chief	11.00	0.00	0.00	11.00
Patrol	427.00	54.00	0.00	481.00
Criminal Investigations	103.00	0.00	0.00	103.00
Special Operations	19.00	0.00	0.00	19.00
Traffic Unit	20.00	0.00	0.00	20.00
Marine Patrol	8.00	0.00	0.00	8.00
Mounted Patrol	7.00	0.00	0.00	7.00
Canine Unit	6.00	0.00	0.00	6.00
Animal Control	13.00	0.00	0.00	13.00
EMS Administration	1.00	0.00	0.00	1.00
Support Services	17.00	0.15	0.00	17.15
Information Management	30.00	0.00	0.00	30.00
Counter Narcotics Team	35.00	0.00	0.00	35.00
Professional Standards and Training	22.00	0.00	0.00	22.00

<u>Department/Activity</u>	2012 Permanent	2012 Interim	2012 Temporary	2012 Authorized
Savannah Impact Program	14.00	0.00	0.00	14.00
CrimeStoppers	3.00	0.00	0.00	3.00
Savannah Impact Work Ventures	2.00	0.00	0.00	2.00
Subtotal	738.00	54.15	0.00	792.15
Fire and Emergency Services				
Fire Logistics	23.00	0.00	0.00	23.00
City-Wide Emergency Planning	1.00	0.00	0.00	1.00
Fire Operations	301.00	31.00	0.00	332.00
Subtotal	325.00	31.00	0.00	356.00
ACM Administrative and Community Services	5.00	0.00	0.00	5.00
Management Services				
Management Services Bureau Chief	1.00	0.00	0.00	1.00
Research and Budget	9.00	0.00	0.00	9.00
Human Resources	18.00	0.00	0.63	18.63
Risk Management	5.00	0.00	0.00	5.00
Purchasing	8.00	0.00	0.00	8.00
Revenue	21.00	0.00	0.00	21.00
Recorder's Court of Chatham County	28.00	0.00	0.00	28.00
Research Library and Municipal Archives	2.00	0.00	0.00	2.00
Inventory Management	5.00	0.00	0.00	5.00
Mail and Municipal Building Services	0.60	0.00	0.00	0.60
Subtotal	97.60	0.00	0.63	98.23
Community and Economic Development				
Community and Economic Development Bureau Chief	5.00	0.00	0.00	5.00
Development Services	50.00	0.31	0.00	50.31
Community Services	3.00	0.00	0.00	3.00
Citizen Office	19.00	0.00	0.00	19.00
River Street Hospitality Center	2.25	0.00	0.00	2.25
311 Call Service Center	3.00	0.00	0.00	3.00
Real Property Services	6.00	0.00	0.00	6.00
Step Up Program	0.00	5.00	0.00	5.00
Economic Development	7.00	0.00	0.00	7.00
Subtotal	95.25	5.31	0.00	100.56
Public Works and Water Resources				
Public Works and Water Resources Bureau Chief	4.00	0.00	0.00	4.00
Traffic Engineering	29.00	0.00	0.00	29.00
Stormwater Management	60.00	0.00	0.00	60.00
Streets Maintenance	49.00	0.25	0.75	50.00
Subtotal	142.00	0.25	0.75	143.00

<u>Department/Activity</u>	2012 Permanent	2012 Interim	2012 Temporary	2012 Authorized
TOTAL GENERAL FUND	1,715.17	97.04	1.38	1,813.59
Public Safety Communications Fund	106.00	0.00	0.00	106.00
Hazardous Material Team Fund	4.00	0.00	0.00	4.00
Sanitation Fund				
Sanitation Director	7.00	0.00	0.00	7.00
Residential Refuse	111.00	2.50	0.00	113.50
Refuse Disposal	14.00	1.00	0.00	15.00
Street Cleaning	18.50	0.00	0.00	18.50
Commercial Refuse	13.00	0.00	0.00	13.00
Recycling and Litter Services	32.00	0.00	0.00	32.00
Property Maintenance Enforcement	31.00	0.00	0.00	31.00
Subtotal	226.50	3.50	0.00	230.00
Civic Center Fund				
Civic Center Operations	20.00	0.50	0.00	20.50
Civic Center Concessions	2.00	0.00	0.00	2.00
Subtotal	22.00	0.50	0.00	22.50
Water Fund				
ACM Utilities, Development and Construction	3.00	0.00	0.00	3.00
Water and Sewer Director	7.00	0.00	0.00	7.00
Water and Sewer Planning and Engineering	18.00	0.00	0.00	18.00
Water Supply and Treatment	26.00	7.00	0.00	33.00
Water Distribution	54.00	0.00	0.00	54.00
Utility Services	23.00	0.00	0.00	23.00
Subtotal	131.00	7.00	0.00	138.00
Sewer Fund				
Sewer Maintenance	31.00	1.00	0.00	32.00
Lift Stations Maintenance	28.00	0.00	0.00	28.00
President Street Plant	62.00	9.00	0.00	71.00
Regional Plants	14.00	5.00	0.00	19.00
Subtotal	135.00	15.00	0.00	150.00
I&D Water Fund	38.00	5.00	0.00	43.00
Mobility and Parking Services Fund				
Mobility and Parking Enforcement and Administration	37.50	0.00	0.00	37.50
Parking Garages and Lots	32.70	0.00	0.00	32.70
Subtotal	70.20	0.00	0.00	70.20

<u>Department/Activity</u>	2012 Permanent	2012 Interim	2012 Temporary	2012 Authorized
Community Development Fund				
Community Planning and Development	9.00	0.00	0.00	9.00
Housing and Housing Project Delivery	16.00	3.00	0.00	19.00
Advancement Center at Moses Jackson	4.00	0.00	0.00	4.00
Micro-Business Development	0.00	1.00	0.00	1.00
Subtotal	29.00	4.00	0.00	33.00
Grant Fund				
Justice Assistance	0.00	0.00	1.00	1.00
Coastal Workforce Services	0.00	10.00	0.00	10.00
Cities of Service	0.00	1.00	0.00	1.00
Youthbuild	1.00	1.00	0.75	2.75
Subtotal	1.00	12.00	1.75	14.75
Internal Services Fund				
Vehicle Maintenance	36.00	0.00	0.00	36.00
Fleet Management	5.00	0.00	0.00	5.00
Information Technology	36.00	0.00	0.50	36.50
Subtotal	77.00	0.00	0.50	77.50
TOTAL CITYWIDE	2,554.87	144.04	3.63	2,702.54

1 Authorized positions as of June 30, 2012

2013 AUTHORIZED POSITIONS DETAIL¹



<u>Department/Activity</u>	2013 Permanent	2013 Interim	2013 Temporary	2013 Authorized
General Administration				
Mayor and Aldermen	12.00	0.00	0.00	12.00
Clerk of Council	4.00	0.00	0.00	4.00
City Manager's Office	7.00	0.00	0.00	7.00
Public Information Office	6.00	0.00	0.00	6.00
Auditing	7.00	1.00	0.00	8.00
Finance	14.00	0.00	0.00	14.00
Legal	3.00	1.12	0.00	4.12
Subtotal	53.00	2.12	0.00	55.12
Public Facilities, Events and Services				
Public Facilities, Events and Services Bureau Chief	8.00	0.25	0.00	8.25
Cultural Affairs	8.00	0.00	0.00	8.00
Youth Services	58.86	0.25	0.00	59.11
Adult Services	12.88	0.00	0.00	12.88
Senior Services	26.76	0.00	0.00	26.76
Therapeutic Recreation	4.20	0.00	0.00	4.20
Film Services	2.00	0.00	0.00	2.00
Buildings and Grounds Maintenance	42.00	0.00	0.00	42.00
Building and Electrical Maintenance	18.00	0.00	0.00	18.00
Park and Tree	56.00	4.00	0.00	60.00
City Cemeteries	23.63	0.18	0.00	23.81
Subtotal	260.32	4.68	0.00	265.00
Police				
Police Chief	11.00	0.00	0.00	11.00
Patrol	427.00	74.00	0.00	501.00
Criminal Investigations	103.00	0.00	0.00	103.00
Special Operations	19.00	0.00	0.00	19.00
Traffic Unit	20.00	0.00	0.00	20.00
Marine Patrol	8.00	0.00	0.00	8.00
Mounted Patrol	7.00	0.00	0.00	7.00
Canine Unit	6.00	0.00	0.00	6.00
Animal Control	13.00	0.00	0.00	13.00
EMS Administration	1.00	0.00	0.00	1.00
Support Services	17.00	0.02	0.00	17.02
Information Management	30.00	0.00	0.00	30.00
Counter Narcotics Team	35.00	0.00	0.00	35.00
Professional Standards and Training	22.00	0.00	0.00	22.00
Savannah Impact Program	14.00	0.00	0.00	14.00

<u>Department/Activity</u>	2013 Permanent	2013 Interim	2013 Temporary	2013 Authorized
CrimeStoppers	3.00	0.00	0.00	3.00
Savannah Impact Work Ventures	2.00	0.00	0.00	2.00
Subtotal	738.00	74.02	0.00	812.02
Fire and Emergency Services				
Fire Logistics	23.00	0.00	0.00	23.00
City-Wide Emergency Planning	1.00	0.00	0.00	1.00
Fire Operations	301.00	30.00	0.00	331.00
Subtotal	325.00	30.00	0.00	355.00
ACM Admin and Community Services	7.00	0.00	0.00	7.00
Management Services				
Management Services Bureau Chief	2.00	0.00	0.00	2.00
Research and Budget	9.00	0.00	0.00	9.00
Human Resources	18.00	0.95	0.63	19.58
Risk Management	5.00	0.00	0.00	5.00
Purchasing	8.00	0.00	0.00	8.00
Revenue	21.00	0.00	0.00	21.00
Recorder's Court of Chatham County	28.00	0.00	0.00	28.00
Research Library and Municipal Archives	2.00	0.00	0.00	2.00
Inventory Management	5.00	0.00	0.00	5.00
Mail and Municipal Bldg Services	0.60	0.00	0.00	0.60
Subtotal	98.60	0.95	0.63	100.18
Community and Economic Development				
Community and Economic Development Bureau Chief	3.00	0.00	0.00	3.00
Development Services	51.00	0.31	0.00	51.31
Community Services	3.00	0.00	0.00	3.00
Citizen Office	20.00	0.00	0.17	20.17
River Street Hospitality Center	2.25	0.00	0.00	2.25
311 Call Service Center	3.00	0.00	0.00	3.00
Real Property Services	6.00	0.00	0.00	6.00
Step Up Program	0.00	5.00	0.00	5.00
Economic Development	7.00	0.00	0.00	7.00
Entrepreneurial Center	2.00	0.00	0.00	2.00
Subtotal	97.25	5.31	0.17	102.73

Department/Activity	2013 Permanent	2013 Interim	2013 Temporary	2013 Authorized
Public Works and Water Resources				
Public Works and Water Resources				
Bureau Chief	4.00	0.00	0.00	4.00
Traffic Engineering	29.00	0.00	0.00	29.00
Stormwater Management	60.00	0.00	0.00	60.00
Streets Maintenance	49.00	0.00	0.00	49.00
Subtotal	142.00	0.00	0.00	142.00
 TOTAL GENERAL FUND	 1,721.17	 117.07	 0.80	 1,839.04
Public Safety Communications Fund	106.00	0.00	0.00	106.00
 Hazardous Material Team Fund	 4.00	 0.00	 0.00	 4.00
 Sanitation Fund				
Sanitation Director	7.00	0.00	0.00	7.00
Residential Refuse	111.00	2.50	0.00	113.50
Refuse Disposal	14.00	1.00	0.00	15.00
Street Cleaning	18.50	0.00	0.00	18.50
Commercial Refuse	13.00	0.00	0.00	13.00
Recycling and Litter Services	32.00	0.00	0.00	32.00
Property Maintenance Enforcement	31.00	0.00	0.00	31.00
Subtotal	226.50	3.50	0.00	230.00
 Civic Center Fund				
Civic Center Operations	20.00	0.50	0.00	20.50
Civic Center Concessions	2.00	0.00	0.00	2.00
Subtotal	22.00	0.50	0.00	22.50
 Water Fund				
ACM Utilities, Development and Construction	3.00	0.00	0.00	3.00
Water and Sewer Director	7.00	0.00	0.00	7.00
Water and Sewer Planning and Engineering	18.00	0.00	0.00	18.00
Water Supply and Treatment	26.00	7.00	0.00	33.00
Water Distribution	54.00	0.00	0.00	54.00
Utility Services	23.00	0.00	0.00	23.00
Subtotal	131.00	7.00	0.00	138.00
 Sewer Fund				
Sewer Maintenance	31.00	0.50	0.00	31.50
Lift Stations Maintenance	28.00	0.00	0.00	28.00
President Street Plant	62.00	9.00	0.00	71.00
Regional Plants	14.00	5.00	0.00	19.00
Subtotal	135.00	14.50	0.00	149.50

<u>Department/Activity</u>	2013 Permanent	2013 Interim	2013 Temporary	2013 Authorized
I&D Water Fund	38.00	5.00	0.00	43.00
Mobility and Parking Services Fund				
Mobility and Parking Enforcement and Administration	36.50	0.00	0.00	36.50
Parking Garages and Lots	32.70	0.00	0.00	32.70
Subtotal	69.20	0.00	0.00	69.20
Community Development Fund				
Community Planning and Development	9.00	0.00	0.00	9.00
Housing and Housing Project Delivery	16.00	3.00	0.00	19.00
Advancement Center at Moses Jackson	4.00	0.00	0.00	4.00
Micro-Business Development	0.00	1.00	0.00	1.00
Subtotal	29.00	4.00	0.00	33.00
Grant Fund				
Justice Assistance	0.00	0.00	1.00	1.00
Coastal Workforce Services	0.00	10.00	0.00	10.00
Cities of Service	0.00	1.00	0.00	1.00
Youthbuild	1.00	1.00	0.75	2.75
Subtotal	1.00	12.00	1.75	14.75
Internal Services Fund				
Vehicle Maintenance	36.00	0.00	0.00	36.00
Fleet Management	5.00	0.00	0.00	5.00
Information Technology	36.00	0.00	0.50	36.50
Subtotal	77.00	0.00	0.50	77.50
TOTAL CITYWIDE	2,559.87	185.57	3.05	2,748.49

1 Authorized positions as of October 1, 2012

CLASSIFICATIONS AND PAY GRADES



JOB TITLE	GRADE	JOB TITLE	GRADE
Accountant	17	Bailiff	9
Accounting Clerk	10	Box Office Cashier	9
Accounting Technician	12	Box Office Clerk	10
ACM - Utilities, Development and Construction Services	---	Box Office Supervisor	17
ACM - Administrative and Community Services	---	Building and Electrical Maintenance Administrator	23
Administrative Assistant	12	Building and Electrical Maintenance Supervisor	17
Administrative Clerk	9	Building and Grounds Maintenance Administrator	23
Administrative Secretary	10	Building Inspections Administrator	23
Advanced Firefighter	62	Building Inspector	17
Advancement Center Coordinator	22	Building Maintenance Technician	14
Alderman	---	Building Service Worker	6
Animal Caretaker	10	Buyer	16
Animal Control Officer	11	Cable Access Coordinator	19
Animal Control Supervisor	16	Call Center System Coordinator	17
Architectural Coordinator	20	Call Taker - 911 Center	10
Architectural Technician	17	Carpenter	13
Arts Program Coordinator	18	Case Disposition Clerk	9
Arts Program Specialist	12	Case Management Supervisor	17
Asset Building/Financial Services Coordinator	18	Case Manager	11
Assistant to Public Facilities, Events and Services Bureau Chief	20	Cashier	9
Assistant Auditing Director	23	Cemetery Administrator	23
Assistant City Engineer	23	Cemetery Conservation Coordinator	19
Assistant Civic Center Director	23	Cemetery Conservation Technician	14
Assistant Coastal Workforce Director	23	Cemetery Events Coordinator	17
Assistant Fire Chief	25	Cemetery Services Coordinator	19
Assistant Human Resources Director	23	Cemetery, Park and Tree Director	25
Assistant Mobility and Parking Services Director	23	Central Services Administrator	23
Assistant Police Chief	---	Chemist	21
Assistant Purchasing Director	23	Chief Financial Officer	---
Assistant Recorder's Court Director	23	Chief Fire Investigator	20
Assistant Research and Budget Director	23	Chief Service Officer	25
Assistant Revenue Director	23	Citizen Engagement Coordinator	17
Assistant to the Clerk of Council	16	Citizen's Liaison Specialist	16
Assistant Vehicle Maintenance Director	23	Citizen's Office Director	25
Associate City Attorney	26	City Attorney	---
Athletics Administrator	23	City Manager	---
Auditing Director	25	City Surveyor	19
Auto Parts Buyer	15	Civic Center Director	25
		Civil Engineer	21
		Clerical Assistant	8
		Clerk of Council	---
		Clubhouse Attendant	6

JOB TITLE	GRADE	JOB TITLE	GRADE
Coastal Workforce Services Director	25	Educational Trainer	17
Coastal Workforce Services Finance Administrator	23	Electrical Inspector	17
Commercial Refuse and Recycling Services Director	25	Electrician	14
Commercial Refuse and Recycling Services Administrator	23	Electronic Control Technician	17
Communications Center Coordinator	18	Emergency Management Coordinator	18
Communications Officer	13	Emergency Management Director	25
Communications Officer Trainee	11	Employee Assistance Coordinator	18
Communications Training Officer	14	Employee Development Coordinator	17
Community and Economic Bureau Chief	---	Employee Health Coordinator	18
Community Development Administrator	23	Employee Relations Coordinator	18
Community Housing Services Director	25	Employer Engagement/Workforce Development Coordinator	18
Community Planning and Development Director	25	Engineering Technician	15
Community Projects Technician	12	Entrepreneurial Center Administrator	23
Community Resource Officer	11	Environmental Administrator	23
Computer Services Specialist	16	Environmental Affairs Administrator	23
Concessions Clerk	10	Environmental Services Planner	17
Concessions Supervisor	16	Environmental Technician	14
Construction Inspector	17	Equipment Mechanic	13
Construction Site Safety Monitor	10	Equipment Specialist	15
Construction Specialist	17	Event Planner	18
Contract Analyst	18	Executive Assistant	16
Contract Compliance Coordinator	16	Executive Assistant to City Manager	16
Court Services Specialist	14	Film Services Director	25
Court Services Supervisor	17	Finance Director	26
Crime Analyst	17	Financial Services Coordinator	20
Crime Stoppers Coordinator	20	Fire and Emergency Management Coordinator	17
Cultural Affairs Director	25	Fire Battalion Chief	65
Cultural Services Contract Coordinator	18	Fire Captain	64
Customer Service Representative	10	Fire Chief	---
Customer Service Specialist	11	Fire Construction Coordinator	20
Customer Service Supervisor	16	Fire Investigator	18
Deputy Assistant to the City Manager	---	Fire Marshall	22
Desktop Technician I	16	Fire Prevention Inspector	17
Development Liaison Administrator	23	Fire Training Chief	22
Development Services Director/City Engineer	26	Firefighter	61
Director of Council and Legislative Affairs	25	Firefighter Trainee	60
Downtown Maintenance Worker	8	GIS Analyst	18
Driver	9	GIS Technician	15
Economic Development Director	25	Graduate Intern	10
Educational Specialist	18	Groom	10
		Grounds Equipment Maintenance Specialist	14
		Heavy Construction Equipment Operator	13
		Heavy Equipment Operator	12
		Help Desk Technician	14
		Housing Administrator	23

JOB TITLE	GRADE	JOB TITLE	GRADE
Housing Development Coordinator	18	Micro-Business Recruiter	17
Housing Director	25	Mobility and Parking Services Coordinator	16
Housing Sustainability Coordinator	20	Mobility and Parking Services Director	25
Human Resources Analyst	18	Neighborhood Property Coordinator	17
Human Resources Assistant	10	Neighborhood Services Coordinator	17
Human Resources Director	26	Network Engineer	21
Human Resources Technician	14	Network Technician	19
Implementation Leader	25	Operation Clean Sweep Coordinator	18
Industrial Pretreatment Coordinator	18	Painter	11
Industrial Pretreatment Technician	15	Paralegal	17
Information Technology Administrator	23	Park and Tree Administrator	23
Information Technology Director	26	Parking Facilities Shift Supervisor	12
Internal Auditor	17	Parking Facility Attendant/Monitor	8
International Affairs Administrator	23	Parking Meter Technician	10
Inventory Coordinator	18	Parking Services Officer	9
Inventory Specialist	14	Parking Services Supervisor	16
Judicial Secretary	14	Payroll Administrator	23
Laboratory Supervisor	17	Permit Center Supervisor	13
Laboratory Technician	13	Permit Services Administrator	23
Land Bank Administrator	23	Permit Services Technician	15
Landfill Administrator	23	Permit Specialist	10
Landscape Architect	23	Permitting/Flood Plane Administrator	23
Landscape Specialist	11	Personnel Technician	10
Lead Equipment Mechanic	17	Planner	18
Library and Archives Director	25	Planning Specialist	14
Library Archivist	18	Plans Examiner	18
Lifeguard	7	Plant Operator	13
Loan Officer	14	Plant Operator Trainee	11
Loan Specialist	12	Plumbing Inspector	17
Location Specialist	16	Police Administrative Services Director	25
Maintenance Assistant	5	Police Budget Administrator	23
Maintenance Crew Chief	14	Police Cadet	5
Maintenance Specialist	11	Police Captain	57
Maintenance Superintendent	20	Police Chief	---
Maintenance Supervisor	17	Police Community Relations Administrator	23
Maintenance Worker	8	Police Corporal	53
Management Analyst	17	Police Forensic Technician	19
Management Projects Coordinator	21	Police Health and Fitness Coordinator	16
Management Services Bureau Chief	---	Police Information Assistant	12
Management Services Coordinator	22	Police Lieutenant	56
Marketing Coordinator	17	Police Major	58
Master Equipment Mechanic	16	Police Officer Trainee	51
Master Firefighter	63	Police Officer/Advanced Police Officer	52
Mayor	---	Police Operations Director	26
Mechanical Inspector	17	Police Personnel and Property Coordinator	19
Medium Equipment Operator	11		
Meter Technician	10		
Micro and Small Business Development Instructor	17		

JOB TITLE	GRADE	JOB TITLE	GRADE
Police Personnel Technician	10	Real Property Technician	14
Police Planning and Research Coordinator	20	Recorder's Court Director	25
Police Property and Evidence Technician	13	Recorder's Court Judge	---
Police Public Information Administrator	23	Records Supervisor	12
Police Sergeant	55	Records Technician	9
Police Star Corporal	54	Recreation Services Center Supervisor	14
Police Training Coordinator	19	Recreation Services Director	25
Principal Crime Analyst	20	Recreation Services Leader	10
Principal Electrical Inspector	19	Recreation Services Supervisor	16
Principal Equipment Mechanic	15	Refuse Disposal Director	25
Principal Internal Auditor	20	Refuse Truck Operator	11
Principal Management Analyst	20	Research and Budget Analyst	17
Principal Mechanical Inspector	19	Research and Budget Director	26
Principal Plant Operator	15	Research and Budget Project Coordinator	20
Principal Plumbing Inspector	19	Research and Budget System Specialist	16
Principal Property Maintenance Inspector	16	Research and Budget Technician	13
Principal Research and Budget Analyst	20	Residential Refuse Collection Administrator	23
Principal Zoning Inspector	19	Residential Refuse Collection Director	25
Private Development Coordinator	18	Revenue Administrator	23
Private Development Technician	15	Revenue Compliance Analyst	17
Program Analyst	17	Revenue Director	25
Program Coordinator	18	Revenue Investigator	12
Property Coordinator	18	Revenue Specialist	12
Property Maintenance Administrator	23	Revenue Supervisor	15
Property Maintenance Coordinator	16	Revenue Supervisor - Property Tax	16
Property Maintenance Director	25	Risk Management Administrator	23
Property Maintenance Inspector	13	Risk Management Analyst	18
Property Maintenance Technician	13	Risk Management Coordinator	17
Public Development Administrator	23	Sanitation Bureau Director	---
Public Facilities, Events and Services Bureau Chief	---	Sanitation Outreach and Education Coordinator	17
Public Information and Education Coordinator	20	Sanitation Supervisor	17
Public Information Administrator	23	Sanitation Worker	8
Public Information Director	25	Savannah Impact Director	25
Public Works and Water Resource Bureau Chief	---	SCADA Administrator	23
Purchasing Director	25	SCADA Analyst	20
Purchasing Technician	13	SCADA Technician	17
Radio Systems Engineer	21	Senior Accountant	19
Radio Systems Technician I	16	Senior Accounting Clerk	11
Radio Systems Technician II	19	Senior Administrative Assistant	14
Real Property Coordinator	18	Senior Carpenter	14
Real Property Director	25	Senior Case Manager	13
		Senior Civil Engineer	23
		Senior Communications Officer	15

JOB TITLE	GRADE	JOB TITLE	GRADE
Senior Downtown Service Maintenance Worker	9	Tourism Services and Projects Administrator	23
Senior Equipment Mechanic	14	Traffic Engineering Administrator	23
Senior Human Resources Analyst	20	Traffic Engineering Coordinator	19
Senior Internal Auditor	18	Traffic Engineering Director	25
Senior Laboratory Technician	15	Traffic Engineering Superintendent	20
Senior Lifeguard	9	Traffic Engineering Technician	16
Senior Maintenance Worker	9	Traffic Maintenance Specialist	14
Senior Management Analyst	18	Traffic System Coordinator	20
Senior Network Technician	20	Transfer Station Attendant	9
Senior Parking Meter Technician	11	Tree Maintenance Worker	11
Senior Parking Services Officer	10	Tutor	12
Senior Planner	19	Undergraduate Intern	8
Senior Plans Examiner	20	Utility Services Administrator	23
Senior Plant Operator	14	Vehicle Maintenance Coordinator	14
Senior Program Analyst	18	Vehicle Maintenance Director	25
Senior Program Specialist	18	Vehicle Maintenance Projects Coordinator	18
Senior Property Maintenance Inspector	14	Vehicle Maintenance Superintendent	20
Senior Sanitation Worker	9	Video Producer	15
Senior Systems Analyst	20	Visual Arts Coordinator	16
Senior Tele-Electronics Technician	20	Visual Arts Specialist	12
Senior Tree Maintenance Worker	12	Water and Sewer Administrator	23
Senior Water and Sewer Maintenance Mechanic	15	Water and Sewer Convey and Distribution Director	25
Sign Specialist	11	Water and Sewer Director	26
Special Operations Chief	22	Water and Sewer Locator Technician	14
Special Projects Director	25	Water and Sewer Maintenance Mechanic	14
Step Up Communications Coordinator	19	Water and Sewer Meter Shop Supervisor	17
Storekeeper	11	Water and Sewer Modeling Technician	19
Stormwater CIP/GIS Administrator	23	Water and Sewer Planning Director	25
Stormwater Dev/Environmental Administrator	23	Water and Sewer Project Coordinator	21
Stormwater Maintenance Mechanic	14	Water and Sewer Superintendent	20
Stormwater Management Administrator	23	Water and Sewer Supervisor	17
Stormwater Management Director	25	Water Reclamation Director	25
Street Cleaning Administrator	23	Water Service Representative	9
Street Maintenance Director	25	Water Supply and Treatment Director	25
Surplus Inventory Technician	13	Water Supply Process Engineer	22
Surveying Technician	13	Welder	14
Swimming Pool Manager	13	Workforce Planner	18
Systems Analyst	19	Youthbuild Program Coordinator	19
Systems Engineer	21	Zoning Administrator	23
Televising Inspections Supervisor	17	Zoning Inspector	17
Therapeutic Specialist	12		



2013 SALARY GRADE TABLE



GRADE	MINIMUM	MAXIMUM
5	\$20,820	\$31,277
6	\$21,874	\$32,860
7	\$22,981	\$34,524
8	\$24,144	\$36,272
9	\$25,367	\$38,108
10	\$26,651	\$40,037
11	\$28,000	\$42,064
12	\$29,417	\$44,194
13	\$30,907	\$45,431
14	\$32,471	\$48,782
15	\$34,115	\$51,251
16	\$35,842	\$53,846
17	\$37,657	\$56,572
18	\$39,563	\$59,436
19	\$41,566	\$62,444
20	\$43,670	\$65,606
21	\$48,204	\$72,416
22	\$53,208	\$79,934
23	\$58,732	\$88,232
25	\$71,559	\$107,503
26	\$78,988	\$118,663
51	\$32,471	\$33,209
52	\$34,115	\$50,475
53	\$41,407	\$50,475
54	\$44,821	\$51,485
55	\$51,788	\$59,488
56	\$60,678	\$69,702
57	\$71,096	\$81,666
58	\$83,299	\$95,683
60	\$30,906	\$30,906
61	\$32,471	\$32,471
62	\$34,094	\$48,696
63	\$37,504	\$59,141
64	\$41,254	\$65,055
65	\$45,380	\$79,008



2010-2013 DEPARTMENT EXPENDITURES BY FUND



Department	<u>2010 Actual</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>
General Administration				
Mayor and Aldermen	\$ 569,587	\$ 537,839	\$ 562,708	\$ 621,716
Clerk of Council	230,789	259,149	275,575	326,344
City Manager's Office	689,237	582,335	749,239	861,401
Public Information Office	579,955	528,279	597,378	569,641
Auditing	0	0	662,550	700,547
Finance	0	1,105,903	1,174,918	1,232,958
Legal	539,391	542,120	651,134	623,215
Tourism and Film Services	436,650	0	0	0
Citizen Office	308,733	0	0	0
Subtotal	\$ 3,354,342	\$ 3,555,625	\$ 4,673,502	\$ 4,935,822
Public Facilities, Events, and Services				
Public Facilities, Events and Services Bureau Chief	\$ 606,576	\$ 664,295	\$ 743,744	\$ 779,140
Athletics	(5,917)	0	0	0
Recreation Services	(19,484)	0	0	0
Adult Day Care	(451)	0	0	0
Golden Age	(1,103)	0	0	0
Cultural Affairs	828,070	651,559	732,444	721,386
Youth Services	4,023,091	3,465,425	3,564,209	3,704,688
Athletic Services	946,935	1,136,849	1,093,097	1,092,327
Senior Services	2,039,693	1,843,764	1,941,693	1,910,067
Therapeutic Recreation	239,117	268,564	239,395	231,278
Film Services	0	172,080	223,927	241,377
Buildings and Grounds Maintenance	3,880,148	3,372,038	3,506,318	3,714,638
Building and Electrical Maintenance	1,522,504	1,429,551	1,516,430	1,647,691
Park and Tree	4,893,088	4,525,100	4,602,057	4,804,766
Building Design and Construction	86	0	0	0
City Cemeteries	1,843,354	1,684,168	1,655,997	1,709,339
Subtotal	\$ 20,795,707	\$ 19,213,393	\$ 19,819,311	\$ 20,556,697
Police				
Police Chief	\$ 1,329,559	\$ 1,244,575	\$ 1,333,424	\$ 1,514,781
Patrol and Special Operations Division	30,608,402	31,868,334	34,009,952	33,984,368
Investigations Division	7,702,834	7,632,626	7,744,609	8,027,959
SARIC (Savannah Area Regional Intelligence Center)	1,476,136	1,263,433	1,319,695	1,424,501
Traffic Unit	1,863,951	1,819,193	1,912,182	1,957,171

<u>Department</u>	<u>2010 Actual</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>
School Crossing				
Guards	276,220	0	0	0
Marine Patrol	683,880	631,938	773,127	822,395
Mounted Patrol	499,023	481,000	521,845	550,344
Canine Unit	491,900	498,158	514,577	538,858
Animal Control	842,031	876,961	970,394	947,459
EMS Administration	86,995	84,584	59,600	57,501
Administrative				
Services Division	3,253,562	2,667,316	2,822,383	2,847,708
Information				
Management	1,896,986	1,694,695	1,751,505	1,683,150
Counter Narcotics				
Team (CNT)	3,024,879	2,880,235	3,069,249	3,202,347
Office of Professional				
Standards (OPS)	1,861,357	1,973,623	2,072,559	2,130,917
Savannah Impact				
Program (SIP)	1,335,749	1,408,015	1,262,349	1,275,974
CrimeStoppers	222,411	224,278	233,328	235,703
Savannah Impact				
Work Ventures	233,522	263,119	312,196	308,837
COS Drug Squad	0	0	0	237,603
Subtotal	\$ 57,689,397	\$ 57,512,083	\$ 60,682,974	\$ 61,747,576
Fire and Emergency Services				
Fire Logistics	\$ 2,124,179	\$ 2,932,559	\$ 5,367,790	\$ 5,805,937
City-Wide Emergency				
Planning	91,293	215,642	146,732	166,056
Fire Operations	22,197,318	20,597,482	19,792,860	19,235,328
Subtotal	\$ 24,412,790	\$ 23,745,683	\$ 25,307,382	\$ 25,207,321
ACM Administrative and Community Services	\$ 0	\$ 408	\$ 613,303	\$ 668,893
Management Services				
Management Services				
Bureau Chief	\$ 366,059	\$ 170,407	\$ 176,916	\$ 258,654
Research and Budget	619,814	564,628	682,433	691,074
Human Resources	1,649,254	1,390,198	1,409,686	1,493,172
Risk Management	958,865	702,046	704,390	684,173
Auditing	753,073	626,943	0	0
Finance	1,100,255	0	0	0
Purchasing	552,216	421,376	605,234	600,422
Revenue	1,478,203	1,377,175	1,491,154	1,517,705
Recorder's Court of				
Chatham County	2,193,702	2,149,155	2,263,012	2,286,816
Research Library and				
Municipal Archives	232,181	151,975	194,898	231,860
Central Services				
Director	63	0	0	0
Inventory				
Management	299,880	326,474	348,985	344,556
Mail and Municipal				
Building Services	668,046	679,507	666,894	700,186

<u>Department</u>	<u>2010 Actual</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>
River Street Hospitality Center	149,056	0	0	0
311 Call Service Center	282,359	0	0	0
Subtotal	\$ 11,303,026	\$ 8,559,884	\$ 8,543,602	\$ 8,808,618

Community and Economic Development

Community and Economic Development Bureau Chief	\$ 883,326	\$ 594,942	\$ 130,345	\$ 332,630
Development Services	4,259,107	3,723,708	3,846,825	4,116,776
Community Services	346,966	395,298	373,242	391,606
Land Bank Administration	1,855	1,660	0	0
Property Maintenance Enforcement	2,496,729	0	0	0
Citizen Office	0	893,944	1,171,209	1,200,672
River Street Hospitality Center	0	123,296	130,101	122,190
311 Call Service Center	0	246,113	224,709	232,050
Real Property Services	436,357	407,435	489,945	492,013
Step Up Program	94,698	201,842	375,787	368,123
Economic Development	831,520	725,727	689,393	728,403
Entrepreneurial Center	287,600	290,992	214,578	293,379
Subtotal	\$ 9,638,158	\$ 7,604,957	\$ 7,646,134	\$ 8,277,842

Public Works

Public Works and Water Resources Bureau Chief ¹	\$ 700,848	\$ 665,213	\$ 590,598	\$ 695,236
Traffic Engineering	5,884,666	6,290,722	6,441,936	6,515,491
Stormwater Management	5,106,490	4,769,223	5,457,490	5,828,072
Streets Maintenance	4,351,529	5,086,179	4,934,182	5,027,351
Subtotal	\$ 16,043,533	\$ 16,811,337	\$ 17,424,206	\$ 18,066,150

General Fund

Interdepartmental	\$ 27,057,890	\$ 26,926,932	\$ 31,226,441	\$ 24,433,601
Total General Fund	\$ 170,294,843	\$ 163,930,302	\$ 175,936,855	\$ 172,702,520

Public Safety Communications Fund

	\$ 4,962,792	\$ 5,060,370	\$ 5,881,405	\$ 6,393,403
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Hazardous Material Team Fund

	\$ 455,180	\$ 413,330	\$ 518,999	\$ 541,013
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<u>Department</u>	<u>2010 Actual</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>
Sanitation Fund				
Sanitation Bureau				
Chief	\$ 986,786	\$ 817,026	\$ 619,945	\$ 701,042
Residential Refuse	7,823,490	7,452,161	7,726,825	8,153,352
Refuse Disposal	6,101,820	5,533,764	5,758,599	6,032,119
Street Cleaning	2,234,663	2,042,125	2,170,544	2,270,992
Commercial Refuse	1,588,177	1,582,841	1,642,310	1,666,170
Recycling and Litter				
Services	2,588,587	2,392,866	2,433,203	2,557,875
Property Maintenance				
Enforcement	0	2,125,299	2,151,742	2,308,713
Sanitation				
Interdepartmental	2,347,241	2,373,998	3,230,216	2,516,564
Subtotal	\$ 23,670,764	\$ 24,320,080	\$ 25,733,384	\$ 26,206,827
Civic Center Fund				
Civic Center				
Operations	\$ 3,127,952	\$ 3,271,182	\$ 3,591,028	\$ 3,088,935
Civic Center				
Concessions	362,998	427,798	420,961	399,576
Subtotal	\$ 3,490,950	\$ 3,698,980	\$ 4,011,989	\$ 3,488,511
Water Fund				
ACM Utilities,				
Development and				
Construction				
Services	\$ 0	\$ 26,123	\$ 299,316	\$ 349,062
Water and Sewer				
Director	595,598	558,931	665,035	668,570
Utility Services	1,842,906	1,594,157	1,695,752	1,685,810
Water and Sewer				
Planning and				
Engineering	1,168,752	1,104,497	1,227,708	1,333,899
Water Supply and				
Treatment	5,188,414	5,392,104	5,542,409	5,667,014
Water Distribution	3,854,694	4,106,144	4,468,916	4,498,384
Water				
Interdepartmental	9,705,170	10,281,277	9,474,134	9,672,802
Subtotal	\$ 22,355,534	\$ 23,063,233	\$ 23,373,270	\$ 23,875,541
Sewer Fund				
Sewer Maintenance	\$ 3,169,688	\$ 3,379,519	\$ 3,517,560	\$ 3,508,670
Lift Stations				
Maintenance	4,188,016	4,098,081	4,370,299	4,590,727
President Street Plant	6,423,095	5,949,669	6,476,591	6,876,642
Regional Plants	2,199,902	2,455,005	2,815,658	2,779,947
Sewer				
Interdepartmental	15,576,567	16,216,013	15,095,252	16,724,423
Subtotal	\$ 31,557,268	\$ 32,098,287	\$ 32,275,360	\$ 34,480,409
I&D Water Fund	\$ 7,964,886	\$ 7,988,077	\$ 8,673,406	\$ 8,869,644

<u>Department</u>	<u>2010 Actual</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Adopted</u>
Mobility and Parking Services Fund				
Mobility and Parking Administration and Enforcement	\$ 3,642,498	\$ 3,166,192	\$ 3,501,746	\$ 3,471,997
Parking Garages and Lots	5,170,009	5,227,697	5,229,130	5,347,949
Parking Interdepartmental	15,001,137	1,510,396	3,003,553	3,036,728
Subtotal	\$ 23,813,644	\$ 9,904,285	\$ 11,734,429	\$ 11,856,674
Community Development Fund				
Community Planning and Development	\$ 939,079	\$ 811,869	\$ 819,861	\$ 730,402
Housing and Housing Project Delivery	1,325,403	1,284,135	1,268,565	1,248,379
Advancement Center at Moses Jackson	203,380	264,366	277,139	278,344
Micro-Business Development Program	13,006	41,379	21,192	0
Costs/Carryforward	16,423,149	22,854,137	11,499,644	9,286,437
Subtotal	\$ 18,904,017	\$ 25,255,886	\$ 13,886,401	\$ 11,543,562
Grant Fund	\$ 10,591,682	\$ 12,223,776	\$ 5,656,545	\$ 4,588,261
Internal Services Fund				
Vehicle Maintenance Information Technology	\$ 4,867,916	\$ 4,712,728	\$ 5,083,471	\$ 5,315,678
Subtotal	\$ 4,964,622	\$ 4,610,577	\$ 5,175,825	\$ 5,454,092
	\$ 9,832,538	\$ 9,323,305	\$ 10,259,296	\$ 10,769,770
Other Funds				
Hotel/Motel Tax	\$ 5,546,480	\$ 5,900,178	\$ 6,286,556	\$ 6,347,422
Golf Course Fund	102,846	97,601	103,235	101,085
Computer Purchase Fund	649,443	587,851	726,097	356,087
Vehicle Purchase Fund	4,675,679	7,068,963	6,195,904	7,780,936
Subtotal	\$ 10,974,448	\$ 13,654,593	\$ 13,311,792	\$ 14,585,530
SUBTOTAL CITYWIDE	\$ 338,868,546	\$ 330,934,504	\$ 331,253,131	\$ 329,901,665
Less Transfers Between Funds	\$ (38,984,004)	\$ (40,182,890)	\$ (42,562,201)	\$ (43,515,282)
TOTAL EXPENDITURES	\$ 299,884,542	\$ 290,751,614	\$ 288,690,930	\$ 286,386,383

1 Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.



2013 VEHICLE REPLACEMENT LIST



The table below shows the estimated costs for vehicles that are scheduled to be replaced in 2013.

Department	Vehicle #	Vehicle Type	Estimated Cost
Public Works Bureau			
Traffic Engineering	7234	Traffic Line Marker	\$ 175,000
Traffic Engineering	8252	Flatbed Non-Dumping 3/4 Ton	28,000
Stormwater Management	8213	3/4 Ton 4X4 Regular Cab	24,000
Stormwater Management	2207	Pick Up 1/2 Ton Short Bed	17,000
Stormwater Management	3209	Pick Up-1/2 Ton Long Bed	17,000
Stormwater Management	4230	Pick Up-1/2 Ton Long Bed	17,000
Stormwater Management	5273	Dump Truck	105,000
Stormwater Management	0201	Bush Hog Rotary Cutter	3,300
Streets Maintenance	0204	Bush Hog Rotary Cutter	3,300
Streets Maintenance	1207	Pick Up-1/2 Ton Long Bed	17,000
Streets Maintenance	1208	Pick Up-1/2 Ton Long Bed	17,000
Streets Maintenance	5258	Backhoe/Loader	65,000
Streets Maintenance	0279	Bush Hog Rotary Cutter	3,300
Streets Maintenance	7219	Backhoe With Hydraulic Thumb	65,000
Subtotal			\$ 556,900
Community and Economic Development Bureau			
Development Services	5321	Pick Up - 1/4 Ton	\$ 17,000
Citizen Office	6322	Pick Up 1/2 Ton Short Bed	17,000
Subtotal			\$ 34,000
Police Bureau			
Police Chief	7911	Sedan Mid Size Unmarked Police Unit	\$ 18,000
Police Chief	8438	Sedan Mid Size Unmarked Police Unit	18,000
Patrol and Special Operations	8451	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	8453	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	4904	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	4910	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	5901	Sedan Mid Size Unmarked Police Unit	18,000
Patrol and Special Operations	5905	Sedan Mid Size Unmarked Police Unit	18,000
Patrol and Special Operations	5934	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	5972	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	5980	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7912	Sedan Mid Size Unmarked Police Unit	18,000
Patrol and Special Operations	7918	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7922	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7925	Sedan Marked Police Hot Seat	27,000
Patrol and Special Operations	7926	Sedan Marked Police Take Home	27,000

Department	Vehicle #	Vehicle Type	Estimated Cost
Patrol and Special Operations	7929	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7937	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7939	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7945	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7946	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7949	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7950	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7951	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7952	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7954	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7955	Sedan Marked Police Hot Seat	27,000
Patrol and Special Operations	7959	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7960	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7965	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7966	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7970	Sedan Marked Police Hot Seat	27,000
Patrol and Special Operations	7971	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7973	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7974	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7975	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7984	Sedan Marked Police Hot Seat	27,000
Patrol and Special Operations	7986	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7989	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7990	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7407	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	7996	Sedan Marked Police Hot Seat	27,000
Patrol and Special Operations	8427	Sedan Marked Police Hot Seat	27,000
Patrol and Special Operations	4951	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	8428	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	8421	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	8458	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	8465	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	8454	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	8453	Sedan Marked Police Take Home	27,000
Patrol and Special Operations	8419	Sedan Marked Police Take Home	27,000
Investigations Division	7909	Sedan Mid Size Unmarked Police Unit	18,000
Investigations Division	7910	Sedan Mid Size Unmarked Police Unit	18,000
Investigations Division	7913	Sedan Mid Size Unmarked Police Unit	18,000
Investigations Division	7915	Sedan Mid Size Unmarked Police Unit	18,000
Investigations Division	6413	Van - 3/4 Ton	18,000
Investigations Division	8478	Sedan Mid Size Unmarked Police Unit	18,000
Investigations Division	8443	Sedan Mid Size Unmarked Police Unit	18,000
SARIC	4488	Neighborhood Elect Veh 4 Wheel	12,000
SARIC	4489	Neighborhood Elect Veh 4 Wheel	12,000
Mounted Patrol	5951	Sedan Marked Police Take Home	27,000
Mounted Patrol	6477	Pickup - 3/4 Ton Crew Cab	30,000

Department	Vehicle #	Vehicle Type	Estimated Cost
Canine Unit	5975	Sedan Marked Police Hot Seat	27,000
Savannah Impact	5499	Sedan Mid Size Unmarked Police Unit	18,000
		1/2 Ton Pick Up-Extended Cab 4	
Savannah Impact	5494	Door	17,000
CrimeStoppers	7908	Sedan Mid Size Unmarked Police Unit	18,000
Subtotal			\$ 1,619,000
Fire and Emergency Services Bureau			
Fire Logistics	4507	Pick Up-3/4 Ton Long Bed	\$ 20,000
Fire Logistics	8504	Fire Unit-Pumper	500,000
Fire Logistics	8505	Fire Unit-Pumper	500,000
Fire Logistics	8506	Fire Unit-Pumper	500,000
Fire Logistics	8507	Fire Unit-Aerial Ladder	1,250,000
Fire Logistics	7555	Battalion Chief Vehicle	30,000
Subtotal			\$ 2,800,000
Public Facilities, Events and Services Bureau			
Buildings and Grounds			
Maintenance	3604	Top Dresser	\$ 11,000
Buildings and Grounds			
Maintenance	4621	Pick Up-1/2 Ton Long Bed	24,000
Buildings and Grounds			
Maintenance	8628	Mower-Riding	13,000
Buildings and Grounds			
Maintenance	5614	Pick Up-1/2 Ton Long Bed	17,000
Buildings and Grounds			
Maintenance	5615	Pick Up-1/2 Ton Long Bed	17,000
Buildings and Grounds			
Maintenance	9615	Woodsprd 8400	3,500
Buildings and Grounds			
Maintenance	9616	Woodsprd 8400	3,500
Buildings and Grounds			
Maintenance	9617	Woodsprd 8400	3,500
Buildings and Grounds			
Maintenance	9618	Woodsprd 8400	3,500
Buildings and Grounds			
Maintenance	9619	Woodsprd 8400	3,500
Buildings and Grounds			
Maintenance	9623	Mower-Riding	24,000
Buildings and Grounds			
Maintenance	8624	Tiller	3,000
Building and Electrical			
Maintenance	6626	Van - 3/4 Ton	25,000
Park and Tree	5224	Trailer-Flatbed	4,000
Park and Tree	1212	Trailer Flatbed	4,000
Park and Tree	0259	Trailer-Flatbed	4,000
Park and Tree	4227	Chipper-Brush	30,000
Park and Tree	2214	Trailer-Flatbed	4,000
Park and Tree	3207	Forestry Truck 65 Ft	150,000
Park and Tree	6260	Chipper-Brush	30,000

Department	Vehicle #	Vehicle Type	Estimated Cost
Park and Tree	5246	Pick Up 1/2 Ton Short Bed	20,000
Park and Tree	5271	Flatbed-Dumping 1 Ton	30,000
Park and Tree	6254	Loader <6000Lbs	50,000
Park and Tree	0256	Mower-Riding Zero Turn	13,000
City Cemeteries	6252	Trailer-Flatbed	4,000
City Cemeteries	8238	Vacuum-Leaf	22,000
Subtotal			\$ 516,500
General Fund Total			\$ 5,571,400
Sanitation Fund			
Residential Refuse	6721	Refuse Compactor W/Flippers	\$ 210,000
Residential Refuse	7721	Pick Up- 3/4 Ton Crew Cab 4 Door	24,000
Refuse Disposal	6717	Rolloff Container Truck	130,000
Refuse Disposal	6718	Rolloff Container Truck	130,000
Street Cleaning	8745	2008-Eligin Pelican Sweeper	175,000
Street Cleaning	8746	2008-Eligin Pelican Sweeper	175,000
Property Maintenance Enforcement	5316	Sedan Small General Purpose	13,500
Subtotal			\$ 857,500
Water Fund			
Water and Sewer Planning and Engineering	0109	Pick Up 1/2 Ton Short Bed	\$ 17,000
Water Distribution	1811	Trailer-Flatbed	16,000
Water Distribution	5832	Utility Truck-Super Duty Crew Cab	68,000
Water Distribution	7820	Backhoe Without Hydraulic Thumb	75,000
Water Distribution	6115	Sedan Small General Purpose	15,000
Subtotal			\$ 191,000
Sewer Fund			
Sewer Maintenance	5830	Flatbed-Dumping 2 1/2 Ton Crew Cab	\$ 68,000
Lift Station Maintenance	9818	Pump-Centrifugal	85,000
Lift Station Maintenance	5836	Hydraulic Boom Truck	155,000
Lift Station Maintenance	6854	Pick Up-1/2 Ton Long Bed	17,000
Lift Station Maintenance	8813	Pick Up- 3/4 Ton Ext Cab Utility 4X2	20,000
President Street Plant	4828	Pick Up 1/2 Ton Short Bed	17,000
		Jet-Vac Truck W/ 15 Yard Debris Tank	300,000
President Street Plant	6820		300,000
President Street Plant	6801	TV Sewer Truck	300,000
President Street Plant	5850	TV Sewer Truck	300,000
Regional Plants	5834	Truckster 4 Wheel All Terrain	10,000
Subtotal			\$ 1,272,000
I&D Fund			
Industrial and Domestic Plant	9803	Flatbed-Dumping 2 1/2 Ton	\$ 68,000
Subtotal			\$ 68,000

Department	Vehicle #	Vehicle Type	Estimated Cost
Internal Services Fund			
Vehicle Maintenance	3815	Utility Truck 3/4 Ton	\$ 25,000
Vehicle Maintenance	4112	Pick Up-3/4 Ton Long Bed	20,000
Subtotal			\$ 45,000
GRAND TOTAL			\$ 7,959,900



GLOSSARY OF KEY TERMS



Accounting System - The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity or fund.

Accrual Basis - Method of accounting in which transactions are recorded at the time they are incurred, as opposed to when cash is received or spent.

Activity - An organizational classification composed of related work programs aimed at accomplishing a major service or regulatory program for which a government is responsible. Activity expenditure functions relate to the primary purpose/service for which expenditures are made.

Adjusted Budget - The budget as adopted by the City Council and adjusted to show transfers into or out of it.

Ad Valorem Taxes - Taxes levied on real and personal property according to valuation of the property and the tax rate.

Appropriation - A specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes, frequently used interchangeably with expenditures.

Assessed Valuation - A value that is established for real and personal property for use as a basis for levying ad valorem taxes.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - The base budget includes the approved expenditures required to provide the necessary resources to continue current work programs in support of approved goals and objectives. Service changes and capital improvements are not included in the base budget.

Bond - A written promise to pay a specified sum of money, called the par value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

Budget - An annual financial plan embodying estimated expenditures for providing services and the proposed means of financing them.

Bureau - The primary organizational breakdown within many City funds. Each bureau serves a specific function or functions within the given fund entity.

Buyer – The team designated to make initial recommendations regarding proposed purchasing plans and ranking offers.

Capital Budget - The appropriation of bonds or operating revenue for improvements to City facilities including buildings, streets, water/sewer lines, and parks.

Capital Expenditure - An addition to the value of a fixed physical asset, constructed or purchased, that has a useful life of ten years or more and cost \$5,000 or more.

Capital Improvement Program Projects (CIP Projects) - Construction, renovation or physical improvement projects costing more than \$5,000 are termed capital expenditures or CIP Projects. These projects may include the maintenance or renovation of an existing structure or the construction of a new facility.

Capital Outlay - Capital items are defined as tangible items such as tools, desks, machinery and vehicles costing more than \$5,000 each and having a use-life of more than one year.

Class Title - Job classification or title.

Commodities - Items of expenditure in the operating budget which, after use, are consumed or show a material change in their physical condition and which are generally of limited value and/or are characterized by rapid depreciation. Office supplies, postage and small fixed assets are examples of commodities.

Community Development Block Grant (CDBG) - A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

Consolidated Omnibus Budget Reconciliation Act (COBRA) - Grants employees and their dependents the right to continue receiving coverage under the employer's health care plan at the employer's group rate.

Contingency - Those funds included in the budget for the purpose of providing a means to cover minor unexpected costs during the budget year.

Debt Retirement - The repayment of general long-term debt principal and interest.

Debt Service - Payments of principal and interest to lenders or creditors on outstanding debt.

Department - Bureaus are subdivided into departments. A department may refer to a single activity or a grouping of related activities.

Draw From Reserve For Open Purchase Orders - Withdrawal of funds previously set aside to cover encumbrances from the previous year.

Employee Benefits - Contributions made by the City to designated funds to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for social security and the various pension, medical and life insurance plans.

Encumbrance - Commitment of funds to be used for goods and services not yet delivered.

Enterprise Fund - A self-supporting fund designed to account for activities supported by user charges. In the City of Savannah, the enterprise funds are Water, Sewer, I & D Water, Mobility & Parking Services, Civic Center, Golf Course, and Sanitation.

Expenditure - The payment of cash or the incurring of a liability for the acquisition of goods and services.

Factor – An important contributor to an outcome.

Fiduciary Fund - Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Fiscal Year - The accounting period for which an organization budgets is termed the fiscal year. In the City of Savannah, the fiscal year is the same as the calendar year.

Franchise Fee - A fee levied on utilities for use of City rights-of-way.

Fund - A set of interrelated self balancing accounts to record revenues and expenditures for the purpose of carrying out specific objectives.

Fund Balance - The excess of the revenues and other financing sources over the expenditures and other uses.

General Fund - The fund that accounts for all revenues and expenditures which are not accounted for in specific purpose funds. It finances the regular day-to-day operations of the City.

General Fund Contribution - Subsidy to a fund which is not supported by its own revenues. The Sanitation and Civic Center Funds generally require this contribution.

General Obligation Bonds - Bonds used to finance a variety of public projects such as streets, buildings, and improvements; the repayment of these bonds is usually made from property taxes and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP) - A set of standard rules and procedures used to account for the receipt and expenditure of funds.

Goal - A measurable statement of desired conditions to be maintained or achieved.

Governmental Funds - These funds are used to finance the acquisition, usage, and balances of the City's expendable financial resources. The City utilizes the following types of governmental funds: the General Fund, Special Revenue Funds, Capital Improvement Projects Fund and Debt Service Fund.

Grade - A measurement on the City's pay plan scale used to assign pay to job classifications.

Grant - An award of funding provided by a governmental unit or other type organization in aid or support of a particular governmental function or program.

HOME Program - A federal program that allocates funds for housing through block grants. These grants require non-federal matching funds.

I & D - Refers to the Industrial and Domestic Water Supply operations.

Indicator – A measure or combination of measures that allows the observer to know whether performance is in line, ahead of or behind a specific service at a specific level.

Infrastructure - Physical assets such as streets and buildings.

Interfund Transfers - Amounts transferred from one fund to another, primarily for work or services provided.

Internal Services Fund - The Internal Services Fund is used to account for the financing of goods or services provided by one department of a government to other departments or agencies on a cost-reimbursement basis.

Local Option Sales Tax (LOST) - State legislation allows local governments to levy an additional sales tax in its jurisdiction. The City of Savannah currently collects proceeds based on a 1% voter approved local option. Use of these funds are unrestricted.

Major Code - A major code is assigned to classify eight major groups of expenditures. These groups are: Personal Services, Outside Services, Commodities, Interfund Services, Capital Outlay, Debt Related Charges, Interfund Transfers, and Other Expenses. Each group consists of a series of minor codes which have related functional characteristics.

Mandate – A legal requirement that a jurisdiction provide a specific service at a specific level.

Millage Rate - The tax rate on property. One mill equals \$1 per \$1,000 of assessed property value.

Minor Code - Classifies the type or description of items purchased or the services obtained within a major code. Examples include salaries, supplies, and professional services. This is the most detailed expenditure classification. A minor code is also known as the account code.

Modified Accrual Accounting - A basis of accounting in which revenues are recorded when collected within the current period or soon enough thereafter to be used to pay liabilities of the current period and expenditures are recognized when the related liability is incurred.

Objective - A decision about the amount of progress to be made within a specified time in reducing the gap between real conditions and ideal conditions described in the goal.

Operations Budget - Referred to as an operating budget. The portion of the budget that pertains to daily operations which provide basic governmental services. The operating budget contains appropriations for such expenditures as salaries, supplies, utilities, materials, travel and fuel.

Ordinance - A formal legislative enactment by the City Council which has the full force and effect of law within the boundaries of the City.

Organization Chart - A chart representing the authority, responsibility, and relationships among departmental entities within the City organization.

Other Expenses - Items of expenditure primarily for payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City.

Outside Services - Items of expenditure for services the City receives primarily from an outside company. Utilities, rent, travel and advertising are examples of outside services.

Performance Measures - Specific quantitative measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

Personal Services - Items of expenditures in the operating budget for salaries and wages paid for services performed by City employees as well as the fringe benefit costs associated with City employment.

Program - An organized set of related work activities within a bureau or a department which are directed toward a common purpose or goal and represent a well-defined use of City resources. Each City department usually is responsible for a number of related service programs.

Projected - Estimation of revenues and expenditures based on past trends, current economic conditions and future financial forecasts.

Property Tax - A tax levied on the assessed value of real, public utility and personal property. Generally, assessed value is 40% of market value.

Proprietary Funds - All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. The City utilizes two types of proprietary funds: Enterprise Funds and Internal Services Fund.

Revenue - Money or income received by the City from external sources such as taxes collected or an amount received for performing a service.

Revenue Bonds - Bonds usually sold for constructing a project that will produce revenue for the government. That revenue is pledged to pay the principal and interest due on the bond.

Risk Management - The coordinated and continuous effort to minimize the potential financial and human resource losses arising from workers compensation, liability and property exposures.

Self-Insurance - The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

Special Purpose Local Option Sales Tax (SPLOST) - A one cent voter approved addition to the sales tax to be used only for specified capital purposes.

Special Revenue Funds - Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These funds are legally restricted to expenditures for specified purposes.

User Charges - The payment of a fee for direct receipt of a public service by the party benefiting from the service. Examples are Water, Sewer and Residential Refuse fees.

Vision Statement – A meaningful statement that describes the future of the organization as seen through the eyes of the customer, stakeholder, employee, and citizens.



LIST OF ACRONYMS



ACM	Assistant City Manager
ADA	Americans with Disabilities Act
AEDs	Automatic External Defibrillation Devices
APO	Advanced Police Officer
AWWA	American Water Works Association
BPTS	Bacon Park Transfer Station
CDBG	Community Development Block Grant
CIP	Capital Improvement Program
CJIS	Criminal Justice Information System
COS	City of Savannah
CWF	Center for Working Families
CWIB	Coastal Workforce Investment Board
DCA	Department of Community Affairs
DFRL	Dean Forest Road Landfill
EITC	Earned Income Tax Credit
EPD	Environmental Protection Division
ERP	Enterprise Resource Planning
ERU	Equivalent Residential Unit
eSPLOST	Education Special Purpose Local Option Sales Tax
FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles
GCIC	Georgia Crime Information Center
GDP	Gross Domestic Product
GED	General Equivalency Diploma
GFOA	Government Finance Officers Association
GIS	Geographical Information System

HEAT	Highway Enforcement of Aggressive Traffic
HOME	Home Investment Partnership Program
HUD	Housing Urban Development
HVAC	Heating, Ventilation, Air Conditioning
ICMA	International City/County Management Association
ICS	Incident Command System
I & D	Industrial and Domestic
ISO	Insurance Services Offices
LGIP	Local Government Investment Pool
LOST	Local Option Sales Tax
MBE	Minority-owned Business Enterprise
MLK	Martin Luther King, Jr., Blvd.
MOA	Memorandums of Agreement
MPC	Metropolitan Planning Commission
MPO	Metropolitan Planning Organization
MSA	Metropolitan Statistical Area
M/WBE	Minority & Women-Owned Business Enterprise
NIMS	National Incident Management System
NPDES	National Pollution Discharge Elimination System
NPQ	National Board on Fire Service Professional Qualifications
NSP	Neighborhood Stabilization Program
OCS	Operation Clean Sweep
PEP	Performance Enhancement Program
PM (Vehicle Maintenance)	Preventive Maintenance
PSAP	Public Safety Answering Point
ROW	Right-of-Way
RTU	Remote Terminal Unit
SAGIS	Savannah Area Geographic System

SARICSavannah Area Regional Intelligence

SBAC Small Business Assistance Corporation

SCADA..... Supervisory Control and Data Acquisition

SCMPD Savannah-Chatham Metropolitan Police Department

SDRASavannah Development and Renewal Authority

SFES..... Savannah Fire & Emergency Services

SPLOSTSpecial Purpose Local Option Sales Tax

TBD To Be Determined

TMDL Total Maximum Daily Load

TSHE..... The Savannah History Experience

VITAVolunteer Income Tax Program

WBE.....Woman-owned Business Enterprise

WIA Work Investment Act

YES Youth Engagement Steering

YFAYouth Futures Authority



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City of Savannah, Georgia

2013 –2017

CAPITAL IMPROVEMENT PROGRAM



CAPITAL IMPROVEMENT PROGRAM

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READER'S GUIDE

The *2013 – 2017 Capital Improvement Program* presents the five year capital plan for the City of Savannah. The section has been organized into categories or infrastructure type. Each category section begins with a capital asset inventory, a summary of all revenue sources within that category, and a summary of all projects within that category, followed by individual project pages.

Revenue Sources include:

- 40% of Cemetery Lot Sales
- Civic Center Fund
- General Fund
- General Fund (Preservation Fee)
- Golf Course Fund
- I&D Fund
- Parking Fund
- Sanitation Fund
- Sewer Fund
- State Aid
- Water Fund

Project Categories include:

- Cemetery
- Civic Center
- Community Development
- Drainage
- I & D Water
- Park and Recreation
- Public Building
- Sanitation
- Sewer
- Squares and Monuments
- Street
- Traffic
- Water
- Other

Council Priorities reflected in the 2013-2017 plan include:

- Culture and Recreation
- Economic Growth
- Health and Environment
- High Performing Government
- Neighborhood Vitality
- Public Safety

A sample CIP project description is shown on the following page with explanations for each section provided.

SAMPLE PROJECT PAGE

<p>Category: The infrastructure type assigned to the project.</p> <p>Project Name: The descriptive name given to the project.</p> <p>Project Number: The number assigned for financial tracking purposes, if the project is currently funded.</p> <p>Contact Person/Project Manager: The City employee who is responsible for the project and an email address.</p>	<p>Start Year: The year project funding begins.</p> <p>Department: The requesting department.</p> <p>Description: Provides a brief description of the project.</p>
---	---

FUNDING SCHEDULE – This table breaks down planned funding requests by year.

Project Name	Funding: Inception to Date	FY13	FY14	FY15	FY16	FY17	5-Year Plan Total	Total Funding Allocations
	Funding allocated through 2012	Planned funding for each year in the five-year plan					Total of the five years	Total of the five year plan plus funding to date

FUNDING SOURCES

Source	Amount
Potential funding sources listed above	Total five-year amount

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
	Amount spent on project by the end of 2011

DETAILS

<p>Objective: Describes the purpose of the project</p> <p>Benefits: States who the project will serve and what specific benefits are given to the community.</p> <p>Scope / Comments: Details the extent of work included in the project.</p> <p>Related Projects: Optional field for project managers</p>	<p>Council Priority: Lists the Priority most closely related to the project</p> <p>Recurring / Non-Recurring: Non-recurring projects have a definite start and end point, while recurring projects are funded in nearly every five-year plan.</p>
--	---

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	Total spent on each phase in the five-year plan	Colored bars in this section indicate how each planned funding phase is distributed across the five-year plan.				
Design						
Construction or Repair / Maintenance						

OPERATING BUDGET IMPACT

States whether project is expected to have an impact on operating budget.		Estimated Annual Impact Lists budget impact in each category	
Description:	Details of operating budget impact, if any.	Personnel Contractuals Commodities Other Total	

LOCATION

Project map or photo, if available	<p>Address:</p> <p>Neighborhood: Project location, if available</p> <p>Council District:</p>
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2013-2017 CAPITAL IMPROVEMENT SUMMARY

FIVE YEAR REVENUE SUMMARY

The five year Capital Improvement Program revenue sources are projected to total \$170,565,500. The table below provides a breakdown of allocations by year. Revenue changes are as follows:

- General Fund will contribute \$26 million or 15% during the plan period, up from nearly \$24 million in the previous five year plan.
- Water and Sewer Funds together account for over \$116 million during the five year plan, an increase of \$13 million over the 2012-2016 plan.
- SPLOST funding, which contributed \$17 million in the previous plan, is not included in the 2013-2017 plan.

FIVE YEAR REVENUES BY SOURCE

Funding Source	2013	2014	2015	2016	2017	5 Year Total
40% Cemetery Lot Sales	\$ 120,000	\$ 120,000	\$ 120,000	\$ 180,000	\$ 120,000	\$ 660,000
Civic Center Fund	412,000	500,000	502,000	350,000	415,000	2,179,000
General Fund	3,310,000	5,125,000	5,801,000	5,985,000	5,981,000	26,202,000
General Fund (Preservation Fee)	600,000	650,000	600,000	600,000	650,000	3,100,000
Golf Course Fund	95,500	0	0	0	0	95,500
I&D Fund	1,396,000	625,000	250,000	1,225,000	0	3,496,000
Parking Fund	400,000	400,000	400,000	0	0	1,200,000
Sanitation Fund	0	0	17,010,000	0	0	17,010,000
Sewer Fund	11,772,000	14,327,000	17,008,000	19,018,000	20,273,000	82,398,000
State Aid	38,000	67,000	67,000	0	0	172,000
Water Fund	6,634,000	6,793,000	6,733,000	7,537,000	6,356,000	34,053,000
TOTAL	\$ 24,777,500	\$ 28,607,000	\$ 48,491,000	\$ 34,895,000	\$ 33,795,000	\$ 170,565,500

FIVE YEAR EXPENDITURE SUMMARY

Capital Improvement Program expenditures for the five year period are projected to total \$170,565,500.

Water, Sewer, and I&D Water Improvements account for \$119,947,000 or 70.3% of planned capital project spending. Many of these projects prepare the City for compliance with new federal and state regulations regarding groundwater use and BOD discharge, which will take effect in the coming years. Other projects address routine maintenance and infrastructure replacement.

Sanitation Improvements account for \$17,010,000 or 10.0% of the plan. This amount is planned for funding of a new landfill cell beginning in 2015.

Street and Traffic Improvements, which together account for 5.6% of planned capital spending at \$9,572,500, include traffic calming efforts and signal installation in various locations, as well as ramp, street, bridge, and sidewalk repairs and maintenance.

Major **Public Building Improvements** include funding for new fire stations as well as renovations and improvements to existing buildings. Improvements in this category will account for \$7,483,500 or 4.4% of planned capital spending.

Park and Recreation Improvements, Cemetery Improvements, Square and Monument Improvements, and Community Development Improvements account for \$7,186,000 or 4.2% of capital spending. These improvements are primarily to upgrade and provide maintenance and infrastructure upgrades to existing athletic facilities, parks, squares and cemeteries throughout the City, and to provide streetscaping and revitalization along the Waters Avenue corridor.

Civic Center Improvements account for \$2,179,000 or 1.3% of total planned expenditures and are primarily for planning for a new arena and providing needed repairs and maintenance to the existing facility.

New **Drainage** infrastructure will be installed to reduce flooding incidents as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five year period. These improvements account for \$1,950,000 or 1.1% of planned capital spending.

The **Other Projects** category accounts for \$5,238,000 or 3.1% and includes items such as purchase of apparatus for Fire Stations, expansion and repair of Information Technology data storage and network infrastructure, and resurfacing of the parking lot at Vehicle Maintenance.

The table on the following page provides a breakdown by category of planned spending during the five year period.

FIVE YEAR EXPENDITURES BY CATEGORY

Improvement Category	2013	2014	2015	2016	2017	5 Year Total
Cemetery	\$ 184,000	\$ 120,000	\$ 177,000	\$ 180,000	\$ 120,000	\$ 781,000
Civic Center	412,000	500,000	502,000	350,000	415,000	2,179,000
Community Development	0	0	0	800,000	0	800,000
Drainage	250,000	350,000	300,000	300,000	750,000	1,950,000
I & D Water	1,296,000	525,000	250,000	1,225,000	0	3,296,000
Park and Recreation	300,000	345,000	745,000	1,200,000	410,000	3,000,000
Public Building	1,889,500	2,369,000	2,000,000	1,225,000	0	7,483,500
Sanitation	0	0	17,010,000	0	0	17,010,000
Sewer	11,772,000	14,327,000	17,008,000	19,018,000	20,273,000	82,398,000
Squares and Monuments	320,000	380,000	382,500	357,500	1,165,000	2,605,000
Street	745,000	1,605,000	1,027,500	1,627,500	2,175,000	7,180,000
Traffic	245,000	557,000	300,000	100,000	1,190,000	2,392,000
Water	6,734,000	6,893,000	6,733,000	7,537,000	6,356,000	34,253,000
Other	630,000	636,000	2,056,000	975,000	941,000	5,238,000
TOTAL	\$ 24,777,500	\$ 28,607,000	\$ 48,491,000	\$ 34,895,000	\$ 33,795,000	\$ 170,565,500

FIVE YEAR CAPITAL EXPENDITURES BY COUNCIL PRIORITY

Funding of Capital projects in the five-year plan is guided by the projects' potential impact on the well-being of the community at large. Capital projects are intended to create the greatest good for the greatest number of Savannah's residents. With this in mind, projects are guided by the Council Priorities listed below. Many of the projects may relate to multiple priorities – for instance, a project that creates good health and environment may also spur economic development. However, each project is assigned only one priority to which it primarily relates.

The Council priorities were developed to reflect citizen views regarding the services that government should provide. Council priorities reflected in the 2013-2017 Plan are:

- **CULTURE AND RECREATION** – To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens
- **ECONOMIC GROWTH** – To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors
- **HEALTH & ENVIRONMENT** – To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations
- **HIGH PERFORMING GOVERNMENT** – To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need
- **NEIGHBORHOOD VITALITY** – To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community
- **PUBLIC SAFETY** – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Over two-thirds of expenditures proposed in the 2013-2017 Capital Improvement Program, or \$133,212,000, relate to Health and Environment. These expenditures are primarily for needed Water, Sewer and I&D Water infrastructure upgrades and maintenance, as well as the addition of a Sanitation landfill cell, in order to guarantee that City-provided utilities will remain healthy and able to meet the needs of Savannah's citizenry for years to come.

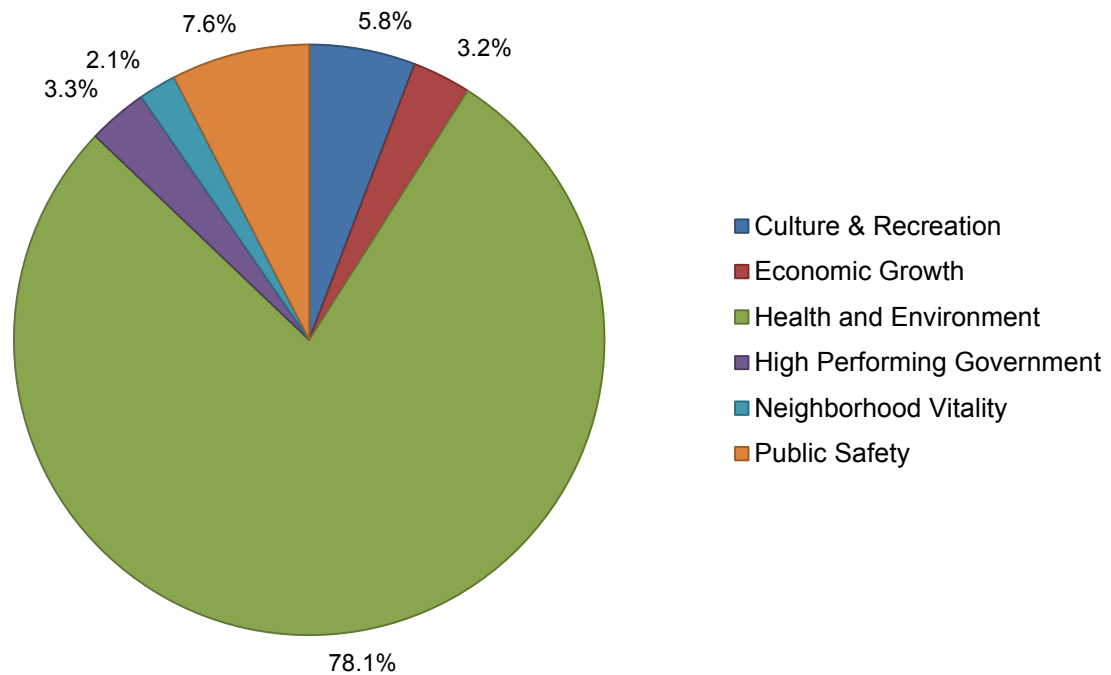
The remaining one-third of spending is divided between Public Safety with 7.6%, Culture and Recreation with 5.8%, High Performing Government with 3.3%, Economic Growth with 3.2%, and Neighborhood Vitality with 2.1%.

The following page provides a breakdown of expenditures by Council Priority over the five- year period.

FIVE YEAR EXPENDITURES BY COUNCIL PRIORITY

Council Priority	2013	2014	2015	2016	2017	5 Year Total
Culture & Recreation	\$ 1,932,500	\$ 2,254,000	\$ 1,620,250	\$ 2,002,500	\$ 2,100,000	\$ 9,909,250
Economic Growth	1,100,000	1,149,000	1,161,500	1,496,500	555,000	5,462,000
Health and Environment	18,789,000	21,078,000	40,325,000	27,092,000	25,928,000	133,212,000
High Performing Government	743,000	1,136,000	1,056,000	1,675,000	941,000	5,551,000
Neighborhood Vitality	423,000	723,000	453,250	854,000	1,056,000	3,509,250
Public Safety	1,790,000	2,267,000	3,875,000	1,775,000	3,215,000	12,922,000
TOTAL	\$ 24,777,500	\$ 28,607,000	\$ 48,491,000	\$ 34,895,000	\$ 33,795,000	\$ 170,565,500

FIVE YEAR TOTAL



2013 GENERAL FUND IMPACT

A total of \$3,310,000 in capital spending is projected to directly impact the General Fund for the 2013 fiscal year. A breakdown of this impact by category is shown below.

2013 GENERAL FUND CAPITAL EXPENDITURES BY CATEGORY

Category	Project Name	2013 General Fund Amount
Cemetery	Laurel Grove Perimeter Fence	\$ 64,000
	Cemetery Subtotal	64,000
Drainage	Storm Sewer Rehabilitation	250,000
	Drainage Subtotal	250,000
Park and Recreation	Blackshear Courts Rebuilding	250,000
	Playground Equipment Reserve	50,000
	Park and Recreation Subtotal	300,000
Public Building	BMB Exterior Lintel Replacement	263,000
	Eastside Center Renovations	100,000
	Fire Station - Chevis Road/Sweetwater Access	300,000
	Gamble Building Capital Maintenance	100,000
	Hudson Hill Renovations	81,000
	Tompkins Center Renovation and Expansion	400,000
	Woodville Center Renovations	150,000
	Public Building Subtotal	1,394,000
Squares and Monuments	Neighborhood Matching Funds	10,000
	Squares and Monuments Subtotal	10,000
Street	LMIG Resurfacing	50,000
	Repair/Install Curbs	75,000
	Resurfacing	230,000
	Sidewalk Repairs	75,000
	Street Paving	25,000
	Street Subtotal	455,000
Traffic	Bull St. and 63rd St. Signal Installation and Interconnect	167,000
	Traffic Calming Devices	40,000
	Traffic Subtotal	207,000
Other	Fiber Optic Cable Extensions	80,000
	IT Network Infrastructure	300,000
	Vehicle Maintenance Parking Lot Resurfacing	250,000
	Other Subtotal	630,000
TOTAL		\$ 3,310,000

PRESERVATION FEE REVENUE SUMMARY

The General Fund Preservation Fee is projected to contribute \$3,100,000 to mostly tourism-related capital projects during the five-year period. A breakdown of expenditures by this funding source is shown below.

PRESERVATION FEE FUNDED PROJECTS

Category	Project Name	2013	2014	2015	2016	2017	5 Year Total
Public Building	Park and Tree Maintenance Building Improvements	\$ 0	\$ 0	\$ 0	\$ 25,000	\$ 0	\$ 25,000
Squares and Monuments	Atlantic Mall Lighting	100,000	210,000	35,000	0	0	345,000
	Entranceway and Median Improvements	0	0	0	0	95,000	95,000
	Factors Walk Wall Stabilization	0	0	0	117,500	250,000	367,500
	Fountain Conservation	0	0	51,250	20,000	0	71,250
	Gordon Monument Conservation	0	0	0	0	25,000	25,000
	Monument Conservation	50,000	50,000	50,000	50,000	0	200,000
	Park, Square, Median and Irrigation Improvements	50,000	50,000	51,250	50,000	0	201,250
	Public Monument Lighting	0	0	0	0	50,000	50,000
	Rousakis Plaza and Riverfront Repairs	50,000	0	125,000	50,000	0	225,000
	Square Renovation	60,000	60,000	60,000	60,000	0	240,000
	Square Walkway Repairs	0	0	0	0	55,000	55,000
Street	Montgomery Street Ramp	175,000	170,000	102,500	102,500	0	550,000
	River Street Ramps Reconstruction	115,000	110,000	125,000	125,000	175,000	650,000
TOTAL		\$ 600,000	\$ 650,000	\$ 600,000	\$ 600,000	\$ 650,000	\$ 3,100,000



2013-2017 CEMETERY IMPROVEMENTS

These projects are for improvements to the City's cemeteries and include the capital assets located there. 2013 projects include installing fencing improvements around the perimeter of Laurel Grove Cemetery, anticipating funding for a cemetery kiosk system, and constructing a columbarium at Bonaventure Cemetery.

CEMETERY ASSETS

Asset	Quantity
Open cemeteries	4
Closed cemetery	1
Undeveloped cemetery space	13.32 acres
Columbarium	1
Cemetery roadway	26 miles

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
40% of Cemetery Lot Sales	\$ 120,000	\$ 120,000	\$ 120,000	\$ 180,000	\$ 120,000	\$ 660,000
General Fund	64,000	0	57,000	0	0	121,000
Total	\$ 184,000	\$ 120,000	\$ 177,000	\$ 180,000	\$ 120,000	\$ 781,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Bonaventure Columbarium	\$ 120,000	\$ 120,000	\$ 120,000	\$ 60,000	\$ 60,000	\$ 480,000
Cemetery Kiosk System	0	0	0	60,000	60,000	120,000
Colonial Cemetery Conservation	0	0	0	60,000	0	60,000
Laurel Grove Perimeter Fence	64,000	0	57,000	0	0	121,000
Total	\$ 184,000	\$ 120,000	\$ 177,000	\$ 180,000	\$ 120,000	\$ 781,000

Category:	Cemetery Improvements	Start Year:	2011
Project Name:	Bonaventure Columbarium	Department:	City Cemeteries
Project Number:	CM0602	Description:	Design and construct a columbarium and other facilities at Bonaventure Cemetery
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Bonaventure Columbarium	140,000	120,000	120,000	120,000	60,000	60,000	480,000	620,000

FUNDING SOURCES

Source	Amount
40% of Cemetery Lot Sales	480,000
Total	480,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Bonaventure Columbarium	0

DETAILS

Objective:	To provide a multi-purpose cultural attraction promoting the historical significance of Bonaventure Landing.	Council Priority:	Culture and Recreation
Benefits:	The improved Bonaventure Landing will become a point of interest to most local citizens and visitors to Savannah.		
Scope/Comments:	The project will include a lighthouse, columbarium, outdoor chapel, public restroom and meditation park.		
Related Projects:	Greenwich Cemetery Expansion Design	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	480,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Historic Bonaventure Cemetery

LOCATION

Address:	330 Bonaventure Road
Neighborhood:	103, Bonaventure Cemetery
Council District:	3

Category:	Cemetery Improvements	Start Year:	2016
Project Name:	Cemetery Kiosk System	Department:	City Cemeteries
Project Number:	TBD	Description:	Accumulate funding for installation of kiosks at several popular destination cemeteries.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Cemetery Kiosk System	0	0	0	0	60,000	60,000	120,000	120,000

FUNDING SOURCES

Source	Amount
40% of Cemetery Lot Sales	120,000
Total	120,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Cemetery Kiosk System	0

DETAILS

Objective:	Provide self-service access to cemetery records, maps and other information at all public cemeteries.	Council Priority:	Culture and Recreation
Benefits:	Reliable public access to accurate public records will improve the experience of visitors at public cemeteries.		
Scope/Comments:	Install cemetery information kiosks in Laurel Grove North and Laurel Grove South Cemeteries.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	120,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Entrance to Laurel Grove Cemetery

LOCATION

Address:	802 West Anderson Street, 2101 Kollock Street
Neighborhood:	16, Laurel Grove / Railroad Area
Council District:	1

Category:	Cemetery Improvements	Start Year:	2016
Project Name:	Colonial Cemetery Conservation	Department:	Park & Tree
Project Number:	TBD	Description:	Continued repair and cleaning of cemetery stones and tombs, repair of vandalism, conservation and repair of antique ironwork.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Colonial Cemetery Conservation	0	0	0	0	60,000	0	60,000	60,000

FUNDING SOURCES

Source	Amount
40% Cemetery Lot Sales	60,000
Total	60,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Colonial Cemetery Conservation	0

DETAILS

Objective:	Properly preserve or conserve historically fragile stone and metal structures in Colonial Park Cemetery.	Council Priority:	Culture and Recreation
Benefits:	Culturally and historically significant monuments and memorials provide educational opportunities and a venue for heritage tourism.		
Scope/Comments:	Provide on-going preservation and/or conservation treatments to historically fragile stone and metal structures in Colonial Park Cemetery which are impacted by thousands of visitors daily.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	60,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Historic Colonial Park Cemetery

LOCATION

Address:	201 E. Oglethorpe Ave.
Neighborhood:	8, North Historic District
Council District:	1

Category:	Cemetery Improvements	Start Year:	2012
Project Name:	Laurel Grove Perimeter Fence	Department:	City Cemeteries
Project Number:	CM0702	Description:	Install 350' of masonry/iron fencing and replace 1,150' of galvanized chain-link fencing with black vinyl chain-link fencing.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Laurel Grove Perimeter Fence	30,800	64,000	0	57,000	0	0	121,000	151,800

FUNDING SOURCES

Source	Amount
General Fund	121,000
Total	121,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Laurel Grove Perimeter Fence	0

DETAILS

Objective:	The new fence will improve appearance while providing some level of security and access control.	Council Priority:	Culture and Recreation
Benefits:	Public safety, maintenance of historical/cultural site, neighborhood quality.		
Scope/Comments:	Masonry/iron segment at 37th St. entrance will be extended 150' along Kollock. Corner sections will be installed at Ogeechee/34th & May/Sycamore. 910' of fence will be replaced on Ogeechee & 240' on Anderson.		
Related Projects:	Cemetery Security Improvements (CM 802); Laurel Grove Perimeter Fence (CM 501)	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	121,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Perimeter fence at Laurel Grove Cemetery

LOCATION

Address:	Laurel Grove North (802 West Anderson Street), Laurel Grove South (2101 Kollock Street)
Neighborhood:	16, Laurel Grove / Railroad Area
Council District:	1



2013-2017 CIVIC CENTER IMPROVEMENTS

These projects are for improvements at the City owned and operated Civic Center facility. The Civic Center provides a venue for a variety of cultural, business, social and sporting events. The 5 year plan includes projects to improve or maintain several areas of the facility and to plan for a new facility. In 2013, contributions are for window replacement in the lobby and ballrooms, lighting upgrades for the theatre stage, and restroom renovations.

CIVIC CENTER ASSETS

Asset	Quantity
Arena	1
Theatre	1
Meeting Rooms	6
Ballroom	1
Kitchen	1
Exhibit Hall	1

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
Civic Center Fund	\$ 412,000	\$ 500,000	\$ 502,000	\$ 350,000	\$ 415,000	\$ 2,179,000
Total	\$ 412,000	\$ 500,000	\$ 502,000	\$ 350,000	\$ 415,000	\$ 2,179,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Arena Seating Replacement	\$ 0	\$ 0	\$ 327,000	\$ 0	\$ 0	\$ 327,000
Ballroom Renovations	0	225,000	0	0	75,000	300,000
Civic Center Window Replacement	225,000	175,000	0	0	100,000	500,000
New Arena Roof	0	0	0	350,000	0	350,000
Technical Stage Lighting Upgrade	65,000	0	0	0	40,000	105,000
Theatre House Light Replacement	0	0	175,000	0	200,000	375,000
Theatre Side Restroom Renovations	122,000	100,000	0	0	0	222,000
Total	\$ 412,000	\$ 500,000	\$ 502,000	\$ 350,000	\$ 415,000	\$ 2,179,000

Category:	Civic Center Improvements	Start Year:	2015
Project Name:	Arena Seating Replacement	Department:	Civic Center Operations
Project Number:	CC0903	Description:	Replace seating in the arena.
Contact Person/ Project Manager:	Cindy Ogletree; cogletree@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Arena Seating Replacement	869,652	0	0	327,000	0	0	327,000	1,196,652

FUNDING SOURCES

Source	Amount
Civic Center Fund	327,000
Total	327,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Arena Seating Replacement	195,479

DETAILS

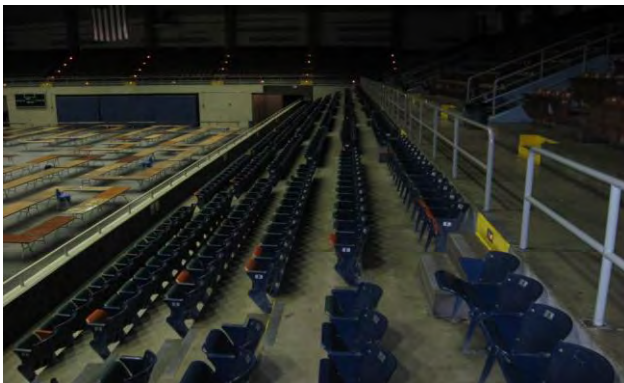
Objective:	Furnish new seating for the arena located at the Civic Center.	Council Priority:	Culture and Recreation
Benefits:	Greater comfort and safety for patrons of Civic Center Arena events.		
Scope/Comments:	Replace seats throughout the Martin Luther King, Jr. Arena.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	327,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Outdated seating at the Martin Luther King, Jr. Arena

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2014
Project Name:	Ballroom Renovations	Department:	Civic Center Operations
Project Number:	TBD	Description:	Make renovations to the Civic Center Ballroom.
Contact Person/ Project Manager:	Cindy Ogletree; cogletree@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Ballroom Renovations	0	0	225,000	0	0	75,000	300,000	300,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	300,000
Total	300,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Ballroom Renovations	0

DETAILS

Objective:	To provide a modern, up-to-date room for a variety of rental events including weddings, parties and dinners.	Council Priority:	Culture and Recreation
Benefits:	To keep the ballroom up-to-date so that it continues to be a desired rental facility that generates revenue.		
Scope/Comments:	The renovations will include wallpaper, paint, new lighting, sanding and refinishing of the dance floor, new drapes, carpeting, and new tile and fixtures in the restrooms.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	300,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



The Civic Center Ballroom

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2013
Project Name:	Civic Center Window Replacement	Department:	Civic Center Operations
Project Number:	TBD	Description:	Replace ballroom and lobby windows and glass doors.
Contact Person/ Project Manager:	Cindy Ogletree; cogletree@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Civic Center Window Replacement	0	225,000	175,000	0	0	100,000	500,000	500,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Civic Center Window Replacement	0

DETAILS

Objective:	To replace original glass windows and doors in the Civic Center Ballroom and lobby	Council Priority:	Culture and Recreation
Benefits:	Original window gaskets are worn. The replacement glass will remedy this as well as contribute to the aesthetic quality of the ballroom and provide an improved level of energy efficiency in this area.		
Scope/Comments:	Replace ballroom and lobby windows and glass doors.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



The Civic Center lobby

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2016
Project Name:	New Arena Roof	Department:	Civic Center Operations
Project Number:	TBD	Description:	Install a new roof on the arena.
Contact Person/ Project Manager:	Cindy Ogletree; cogletree@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
New Arena Roof	0	0	0	0	350,000	0	350,000	350,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	350,000
Total	350,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
New Arena Roof	0

DETAILS

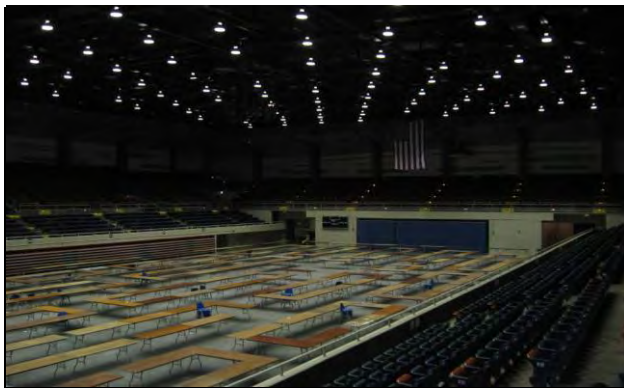
Objective:	To replace the existing arena roof.	Council Priority:	Culture and Recreation
Benefits:	Increased safety and improved look of building.		
Scope/Comments:	Fully replace roof of the Martin Luther King, Jr. Arena at the Civic Center.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	350,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



The Martin Luther King, Jr. Arena at the Savannah Civic Center

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2013
Project Name:	Technical Stage Lighting Upgrade	Department:	Civic Center Operations
Project Number:	TBD	Description:	Upgrade stage lighting fixtures.
Contact Person/ Project Manager:	Cindy Ogletree; cogletree@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Technical Stage Lighting Upgrade	0	65,000	0	0	0	40,000	105,000	105,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	105,000
Total	105,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Technical Stage Lighting Upgrade	0

DETAILS

Objective:	To replace aging stage lighting fixtures.	Council Priority:	Culture and Recreation
Benefits:	To continue to provide shows with adequate lighting.		
Scope/Comments:	Replace lighting fixtures on the theatre stage.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	105,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Lights on the Theatre Stage

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2015
Project Name:	Theatre House Light Replacement	Department:	Civic Center Operations
Project Number:	TBD	Description:	Replace Theatre House lighting.
Contact Person/ Project Manager:	Cindy Ogletree; cogletree@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Theatre House Light Replacement	0	0	0	175,000	0	200,000	375,000	375,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	375,000
Total	375,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Theatre House Light Replacement	0

DETAILS

Objective:	To replace aging light fixtures in Civic Center Theatre House.	Council Priority:	Culture and Recreation
Benefits:	To continue to provide shows with adequate lighting.		
Scope/Comments:	To replace aging light fixtures in Civic Center Theatre House.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	375,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Civic Center Theatre House

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2010
Project Name:	Theatre Side Restroom Renovations	Department:	Civic Center Operations
Project Number:	CC0604	Description:	Renovate restrooms in lobby, mezzanine, and ballroom to bring current with plumbing codes.
Contact Person/ Project Manager:	Cindy Ogletree; cogletree@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Theatre Side Restroom Renovations	100,000	122,000	100,000	0	0	0	222,000	322,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	222,000
Total	222,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Theatre Side Restroom Renovations	1,500

DETAILS

Objective:	To bring restrooms to adequate conditions for use, code-compliance, and maintenance.	Council Priority:	Culture and Recreation
Benefits:	To create a more aesthetic area for customers and to bring restroom into compliance with current plumbing code.		
Scope/Comments:	Restrooms are original to the bldg and haven't been updated since construction. Outdated fixtures & tiles can no longer be replaced. New design will need to include current plumbing codes. The amount proposed includes bathroom renovation for all 3 floors.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	222,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Civic Center restrooms in need of renovation

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

2013-2017

COMMUNITY DEVELOPMENT IMPROVEMENTS

Improvements included in this category are primarily designed to help reduce blight, create safe and stable neighborhoods, and spur economic development. The Waters Avenue Corridor Improvement project is scheduled for funding in 2016.

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
General Fund	\$ 0	\$ 0	\$ 0	\$ 800,000	\$ 0	\$ 800,000
Total	\$ 0	\$ 0	\$ 0	\$ 800,000	\$ 0	\$ 800,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Waters Avenue Corridor Improvements	\$ 0	\$ 0	\$ 0	\$ 800,000	\$ 0	\$ 800,000
Total	\$ 0	\$ 0	\$ 0	\$ 800,000	\$ 0	\$ 800,000

Category:	Community Development Improvements	Start Year:	2016
Project Name:	Waters Avenue Corridor Improvements	Department:	Economic Development
Project Number:	PD0309	Description:	Improve streetscape and business environment in the area.
Contact Person/ Project Manager:	Margaret Williams; mwilliams04@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Waters Avenue Corridor Improvements	1,517,831	0	0	0	800,000	0	800,000	2,317,831

FUNDING SOURCES

Source	Amount
General Fund	800,000
Total	800,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Waters Avenue Corridor Improvements	131,478

DETAILS

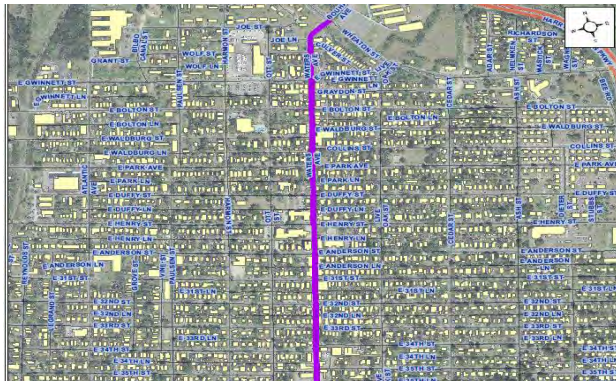
Objective:	To turn over derelict properties and improve the area for businesses and residents.	Council Priority:	Economic Growth
Benefits:	Increased job opportunities and revitalization of the area.		
Scope/Comments:	Planning, designing and implementing infrastructure improvements and purchasing derelict commercial and mixed use properties along the corridor to impact economic growth and increase neighborhood vitality.		
Related Projects:	Corridor Improvements	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	100,000					
Construction	700,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A section of the Waters Avenue corridor

LOCATION

Address:	Waters Avenue
Neighborhood:	Various
Council District:	2, 3, 4

2013-2017 DRAINAGE IMPROVEMENTS

Infrastructure improvements included in this category are to address the City's 204 miles of pipes and conduit and seven stormwater pump stations. Improvements also include construction of new infrastructure to reduce flooding incidents. 2013 funding is allocated towards an ongoing program of rehabilitation of the City's storm sewers.

DRAINAGE ASSETS

Asset	Quantity
Sewer pipe and conduit	204 miles
Ditches and canals	121 miles
Inlets	12,000
Stormwater pump stations	7

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
General Fund	\$ 250,000	\$ 350,000	\$ 300,000	\$ 300,000	\$ 750,000	\$ 1,950,000
Total	\$ 250,000	\$ 350,000	\$ 300,000	\$ 300,000	\$ 750,000	\$ 1,950,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Developer Oversizing / Mitigation	\$ 0	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Storm Sewer Rehabilitation	250,000	250,000	250,000	250,000	700,000	1,700,000
Total	\$ 250,000	\$ 350,000	\$ 300,000	\$ 300,000	\$ 750,000	\$ 1,950,000

Category:	Drainage Improvements	Start Year:	2005
Project Name:	Developer Oversizing / Mitigation	Department:	Stormwater Management
Project Number:	DR0307	Description:	Oversize stormwater pipes in new developments to increase flood plain protection.
Contact Person/ Project Manager:	Roger Raines; rraines@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Developer Oversizing / Mitigation	150,000	0	100,000	50,000	50,000	50,000	250,000	400,000

FUNDING SOURCES

Source	Amount
General Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Developer Oversizing/Mitigation	0

DETAILS

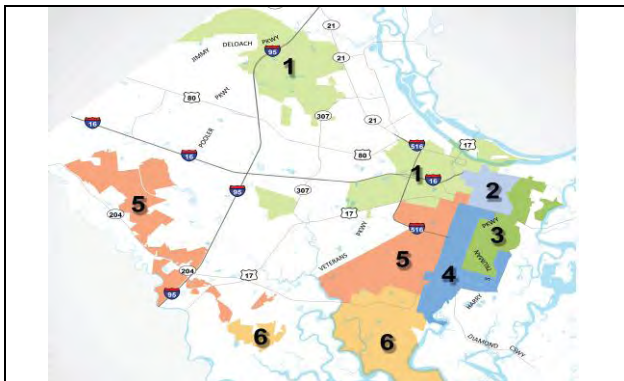
Objective:	To fund the development of flood plain protection above that required by ordinance.	Council Priority:	Economic Growth
Benefits:	More effective drainage in developmental areas that may reduce related capital expenditures in the future.		
Scope/Comments:	Improve stormwater infrastructure in new developments.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Drainage Improvements	Start Year:	1999
Project Name:	Storm Sewer Rehabilitation	Department:	Stormwater Management
Project Number:	DR0504	Description:	Rehabilitate structural defects in stormwater lines.
Contact Person/ Project Manager:	Roger Raines; rraines@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Storm Sewer Rehabilitation	3,208,886	250,000	250,000	250,000	250,000	700,000	1,700,000	4,908,886

FUNDING SOURCES

Source	Amount
General Fund	1,700,000
Total	1,700,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Storm Sewer Rehabilitation	2,934,276

DETAILS

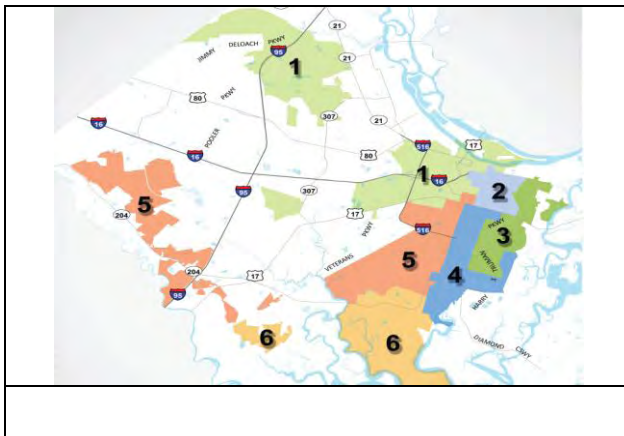
Objective:	To rehabilitate deteriorating storm drains.	Council Priority:	Public Safety
Benefits:	Increased efficiency in operating capability, and reduced hazards within rights-of-way.		
Scope/Comments:	Rehabilitate structural defects in stormwater lines.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	1,700,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various
Neighborhood:	City-wide
Council District:	City-wide



2013-2017 I&D WATER IMPROVEMENTS

Infrastructure improvements included in this category are those necessary to operate the Industrial and Domestic (I&D) Water plant. The plant provides area industries with safe potable water and provides area capacity for residential, commercial and industrial growth. Improvements over the 5 year period are designed to maintain and replace plant structures and ensure the ability to deliver water in the event of equipment failure.

It should be noted that I&D Fund costs are funded by charging I&D customers for “water production costs” as defined by the Revenue Ordinance. Water production cost is limited to expenses in accordance with GAAP (generally accepted accounting principles) which does not permit the pre-funding of planned future CIP costs. The establishment of major I&D projects will be dependent on projected cash flow for the I&D Fund.

I&D WATER ASSETS

Asset	Quantity
Filtration building	1
Chemical building	1
Flocculation basins	6
Reservoirs	2
Raw water and booster stations	5
Generator buildings	4
Clearwell	1
Valve house	1
Maintenance buildings	2
Chlorine building	1

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
I & D Fund	\$ 1,296,000	\$ 525,000	\$ 250,000	\$ 1,225,000	\$ 0	\$ 3,296,000
Total	\$ 1,296,000	\$ 525,000	\$ 250,000	\$ 1,225,000	\$ 0	\$ 3,296,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Basin Repair / Coating	\$ 125,000	\$ 0	\$ 125,000	\$ 125,000	\$ 0	\$ 375,000
Cathodic Protection Rehab	0	100,000	0	0	0	100,000
Cuts 3 & 4 Maintenance	300,000	0	0	300,000	0	600,000
Dewatering Improvements	0	300,000	0	300,000	0	600,000
Enclose Chlorine Building	0	0	0	500,000	0	500,000
Filter Building Stone Veneer	200,000	0	0	0	0	200,000
Main Electrical Gear	125,000	125,000	125,000	0	0	375,000
Repaint Ceiling Inside Chemical Building	250,000	0	0	0	0	250,000
Replacement of SCADA Remote Terminal Units (RTUs)	25,000	0	0	0	0	25,000
Re-roof Chemical Building	271,000	0	0	0	0	271,000
Total	\$ 1,296,000	\$ 525,000	\$ 250,000	\$ 1,225,000	\$ 0	\$ 3,296,000

Category:	I & D Water Improvements	Start Year:	2013
Project Name:	Basin Repair/Coating	Department:	I & D Plant
Project Number:	TBD	Description:	To repair and coat basins as necessary.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Basin Repair/Coating	0	125,000	0	125,000	125,000	0	375,000	375,000

FUNDING SOURCES

Source	Amount
I & D Fund	375,000
Total	375,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Basin Repair/Coating	0

DETAILS

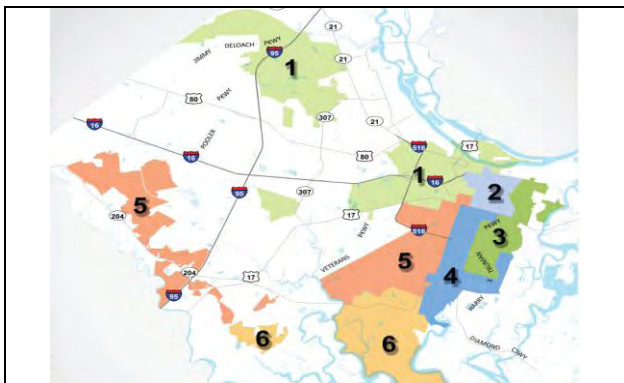
Objective:	To repair basins as necessary and to coat basins in an effort to extend the service life of the 6 basins.		Council Priority:	Health and Environment
Benefits:	Extended service life of basins.			
Scope/Comments:	Repair and coat six basins over time.			
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring	

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	375,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2009
Project Name:	Cathodic Protection Rehab	Department:	I & D Plant
Project Number:	TBD	Description:	Replace expended anode beds and fix any pipe continuity bonds.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Cathodic Protection Rehab	0	0	100,000	0	0	0	100,000	100,000

FUNDING SOURCES

Source	Amount
I & D Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Cathodic Protection Rehab	0

DETAILS

Objective:	This project will replace expended anode beds and repair damaged continuity bonds.	Council Priority:	Health and Environment
Benefits:	The project will maintain integrity of I&D raw water lines and extend useful life of these assets.		
Scope/Comments:	Project will replace expended anode beds and repair damaged continuity bonds.		
Related Projects:	Water supply only	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	I & D Water Improvements	Start Year:	2007
Project Name:	Cuts 3 & 4 Maintenance	Department:	I & D Plant
Project Number:	TBD	Description:	To restore Cuts 3 & 4 as mandated under the federal sponsorship agreement for maintenance.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Cuts 3 & 4 Maintenance	0	300,000	0	0	300,000	0	600,000	600,000

FUNDING SOURCES

Source	Amount
I & D Fund	600,000
Total	600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Cuts 3 & 4 Maintenance	0

DETAILS

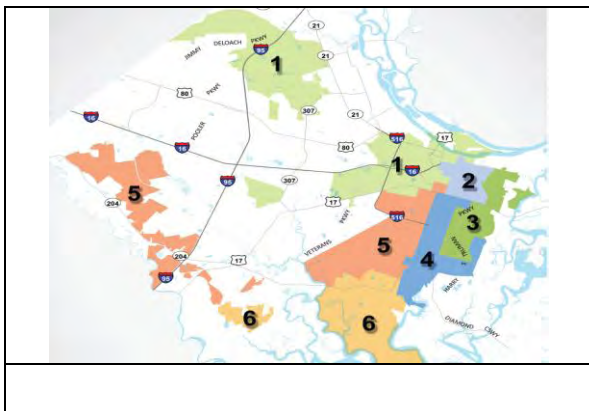
Objective:	Maintenance of diversion structure and clearing of debris from Bear Creek associated with Federal Agreement. Maintenance will insure raw water source viability.	Council Priority:	Health and Environment
Benefits:	Project protects raw water source quality and quantity for which all citizens of Savannah benefit in public health and economic development.		
Scope/Comments:	Work consists of removal of a number of fallen trees at various locations along Bear Creek as well as the replacement of fill material behind the diversion structure washed out by flood waters.		
Related Projects:	This project is part of the legal obligation under the City/Federal Agreement.	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	600,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Bear Creek
Neighborhood:	N/A
Council District:	N/A

Category:	I & D Water Improvements	Start Year:	2012
Project Name:	Dewatering Improvements	Department:	I & D Plant
Project Number:	TBD	Description:	Addition of second centrifuge and associated equipment to dewatering facility.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Dewatering Improvements	0	0	300,000	0	300,000	0	600,000	600,000

FUNDING SOURCES

Source	Amount
I & D Fund	600,000
Total	600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Dewatering Improvements	0

DETAILS

Objective:	Project will provide for continuous dewatering capability.	Council Priority:	Health and Environment
Benefits:	Second centrifuge will eliminate current practice of by-passing sludge to pond each time routine or emergency maintenance is required on single centrifuge equipment. Current by-passing requirements result in regular dredging of pond.		
Scope/Comments:	Project will include installation of second centrifuge and associated equipment.		
Related Projects:	Water supply only	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	600,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A centrifuge at the I & D Plant

LOCATION

Address:	Highway 21, Pooler, Ga
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2010
Project Name:	Enclose Chlorine Building	Department:	I & D Plant
Project Number:	TBD	Description:	To enclose the chlorine building with a scrubber system.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Enclose Chlorine Building	0	0	0	0	500,000	0	500,000	500,000

FUNDING SOURCES

Source	Amount
I & D Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Enclose Chlorine Building	0

DETAILS

Objective:	To contain leaks on-site or within the chlorine facility.	Council Priority:	Health and Environment
Benefits:	Enclosure of the chlorine facility and installation of scrubbers would safely contain any leaking chlorine within the facility.		
Scope/Comments:	Fully enclose chlorine building to contain potential leaks.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Chlorine tanks at the I & D Chlorine Building

LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2013
Project Name:	Filter Building Stone Veneer	Department:	I & D Plant
Project Number:	TBD	Description:	To repair and replace the stone veneer of the filter building at the I & D Plant.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Filter Building Stone Veneer	0	200,000	0	0	0	0	200,000	200,000

FUNDING SOURCES

Source	Amount
I & D Fund	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Filter Building Stone Veneer	0

DETAILS

Objective:	To correct the building's state of disrepair.	Council Priority:	Health and Environment
Benefits:	The building will have an improved appearance.		
Scope/Comments:	Repair and replace the stone veneer of the filter building at the I & D Plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



The Filter Building at the I&D Water Plant

LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2011
Project Name:	Main Electrical Gear	Department:	I & D Plant
Project Number:	TBD	Description:	Upgrade/replace the electrical gear at the plant.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Main Electrical Gear	0	125,000	125,000	125,000	0	0	375,000	375,000

FUNDING SOURCES

Source	Amount
I & D Fund	375,000
Total	375,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Main Electrical Gear	0

DETAILS

Objective:	To upgrade/replace the electrical gear.	Council Priority:	Health and Environment
Benefits:	The modifications will provide increased flexibility and allow the extension of power to incorporate additional electrical loads.		
Scope/Comments:	Replace or upgrade the existing electrical gear at the I & D Plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	375,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Electrical gear at the I & D Plant

LOCATION

Address:	Highway 21, Pooler, Ga
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2013
Project Name:	Repaint Ceiling Inside Chemical Building	Department:	I & D Plant
Project Number:	TBD	Description:	To repaint the ceiling inside I & D chemical building.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Repaint Ceiling Inside Chemical Building	0	250,000	0	0	0	0	250,000	250,000

FUNDING SOURCES

Source	Amount
I & D Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Repaint Ceiling Inside Chemical Building	0

DETAILS

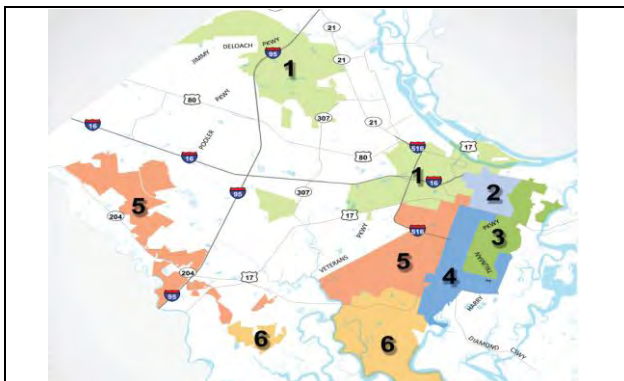
Objective:	Remove old cracked paint.	Council Priority:	Health and Environment
Benefits:	Repainting will improve aesthetics and preserve capital investment.		
Scope/Comments:	Repaint the ceiling of the chemical building.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2008
Project Name:	Replacement of SCADA Remote Terminal Units (RTUs)	Department:	I & D Plant
Project Number:	TBD	Description:	Replace, in phases, aged RTUs that are no longer supported by manufacturer.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Replacement of SCADA RTUs	0	25,000	0	0	0	0	25,000	25,000

FUNDING SOURCES

Source	Amount
I & D Fund	25,000
Total	25,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Replacement of SCADA RTUs	0

DETAILS

Objective:	This project will be used to replace SCADA RTUs purchased between 1993 and 2004 that will no longer be supported by manufacturer over a 5 year period.	Council Priority:	Health and Environment
Benefits:	This project will allow for replacement of equipment in a scheduled and controlled manner, thus minimizing disruption of service due to unplanned failures of unsupported equipment.		
Scope/Comments:	There are 12 RTUs to be replaced.		
Related Projects:	SCADA	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	0	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	25,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A SCADA RTU at the I & D Plant

LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2008
Project Name:	Re-roof Chemical Building	Department:	I & D Plant
Project Number:	TBD	Description:	Replace the chemical building's roof at the I & D Plant.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Re-roof Chemical Building	0	271,000	0	0	0	0	271,000	271,000

FUNDING SOURCES

Source	Amount
I & D Fund	271,000
Total	271,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Re-roof Chemical Building	0

DETAILS

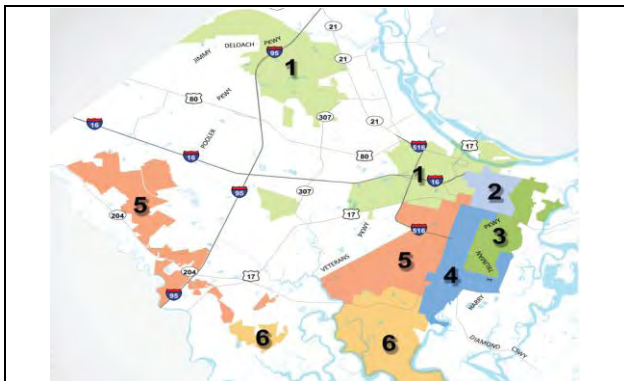
Objective:	To replace the chemical building's roof that is currently in a state of disrepair.	Council Priority:	Health and Environment
Benefits:	A maintained city facility that also has an improved appearance.		
Scope/Comments:	This project affects the chemical building at the I&D Plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	271,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

2013-2017

PARK AND RECREATION IMPROVEMENTS

Improvements in this category are for the construction and renovation of infrastructure and equipment for active recreational parks and playgrounds within the City. During 2013, projects include an upgrade to Blackshear basketball courts and funding for playground equipment throughout the city.

PARK AND RECREATION ASSETS

Asset	Quantity
Athletic fields	21
Basketball courts/complexes	25
Marina	1
Lakes	6
Passive parks	3
Picnic areas	41
Playgrounds	49
Spray pools	10
Swimming pools	9
Tennis court/court complex	7
Volleyball court	2
Walking trails/nature trails	4
Undeveloped land	7 sites

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
General Fund	\$ 300,000	\$ 345,000	\$ 745,000	\$ 1,200,000	\$ 410,000	\$ 3,000,000
Total	\$ 300,000	\$ 345,000	\$ 745,000	\$ 1,200,000	\$ 410,000	\$ 3,000,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Athletic Practice Fields Upgrade	\$ 0	\$ 125,000	\$ 63,000	\$ 0	\$ 0	\$ 188,000
Blackshear Courts Rebuilding	250,000	0	0	0	0	250,000
Dog Park	0	0	0	100,000	0	100,000
Facility Lighting Program	0	100,000	200,000	200,000	0	500,000
Godley Improvements and Park Development	0	70,000	250,000	250,000	0	570,000
Guy Minick Backstop and Fence Replacement	0	0	0	200,000	0	200,000
Hudson Hill Parking Lot	0	0	0	150,000	0	150,000
Joseph Tribble Park Phase II	0	0	0	0	410,000	410,000
Playground Equipment Reserve	50,000	50,000	50,000	50,000	0	200,000
Scarborough Restrooms / Concession	0	0	0	250,000	0	250,000
Wilshire Complex Planning	0	0	182,000	0	0	182,000
Total	\$ 300,000	\$ 345,000	\$ 745,000	\$ 1,200,000	\$ 410,000	\$ 3,000,000

Category:	Park and Recreation Improvements	Start Year:	2014
Project Name:	Athletic Practice Fields Upgrade	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Design, grade and make drainage improvements at six locations.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Athletic Practice Fields Upgrade	0	0	125,000	63,000	0	0	188,000	188,000

FUNDING SOURCES

Source	Amount
General Fund	188,000
Total	188,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Athletic Practice Fields Upgrade	0

DETAILS

Objective:	To upgrade youth athletic practice fields to proper conditions.	Council Priority:	Culture and Recreation
Benefits:	Will serve youth athletic program.		
Scope/Comments:	Locations: (1) ACL Boulevard, (2) Cloverdale, (3) Kennedy, and (4) Staley Heights; (5) Hudson Hill and (6) Soldier's Field		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	25,000					
Repair/Maintenance	163,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Athletic Practice Fields at Hudson Hill

LOCATION

Address:	Various locations City-wide
Neighborhood:	5, Carver Heights; 44, Cloverdale; 46, Liberty City/Summerside/Southover/Richfield; 48, Tatemville; 2, Hudson Hill/Bayview; 12 Eastside
Council District:	1,2,5

Category:	Park and Recreation Improvements	Start Year:	2013
Project Name:	Blackshear Courts Rebuilding	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Repave the cracked basketball court surfaces.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Blackshear Courts Rebuilding	0	250,000	0	0	0	0	250,000	250,000

FUNDING SOURCES

Source	Amount
General Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Blackshear Courts Rebuilding	0

DETAILS

Objective:	To bring basketball courts to acceptable playing condition.	Council Priority:	Culture and Recreation
Benefits:	Facility serves neighborhood youth and adults.		
Scope/Comments:	Pave basketball courts at Blackshear Basketball Complex.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Blackshear Basketball Complex

LOCATION

Address:	Wheaton St. and Dundee St.
Neighborhood:	24, Blackshear
Council District:	2

Category:	Park and Recreation Improvements	Start Year:	2016
Project Name:	Dog Park	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Create a dog park for the community.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Dog Park	0	0	0	0	100,000	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Dog Park	0

DETAILS

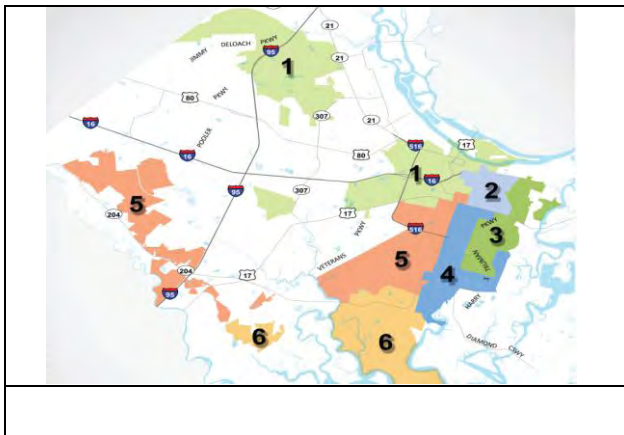
Objective:	Create a dog park for dogs to exercise and play off-leash in a controlled environment under the supervision of their owners.	Council Priority:	Culture and Recreation
Benefits:	Will create a space where dogs and their owners can play without impacting children or those afraid of dogs that are using the same area.		
Scope/Comments:	Enclose a space for a dog park.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	15,000					
Construction	85,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	TBD
Neighborhood:	N/A
Council District:	N/A

Category:	Park and Recreation Improvements	Start Year:	2014
Project Name:	Facility Lighting Program	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Replace lighting systems at fourteen recreational facilities.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Facility Lighting Program	0	0	100,000	200,000	200,000	0	500,000	500,000

FUNDING SOURCES

Source	Amount
General Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Facility Lighting Program	0

DETAILS

Objective:	To replace aging and outdated sports lighting systems that have reached their economic life span.	Council Priority:	Culture and Recreation
Benefits:	Replacing these lights will serve baseball, softball, tennis, and basketball users at the various sites.		
Scope/Comments:	Replacement of lighting systems at fourteen facilities over seven years. Wooden poles are in most critical need of replacement and are therefore scheduled for the first three years.		
Related Projects:	Recurring/Non-Recurring: Non-Recurring		

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Athletic facilities at Hudson Hill

LOCATION

Address:	Various locations citywide
Neighborhood:	N/A
Council District:	N/A

Category:	Park and Recreation Improvements	Start Year:	2014
Project Name:	Godley Improvements and Park Development	Department:	Buildings & Grounds
Project Number:	RE0904	Description:	Develop a community and linear park in the Godley Station area.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Godley Improvements and Park Development	0	0	70,000	250,000	250,000	0	570,000	570,000

FUNDING SOURCES

Source	Amount
General Fund	570,000
Total	570,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Godley Improvements and Park Development	0

DETAILS

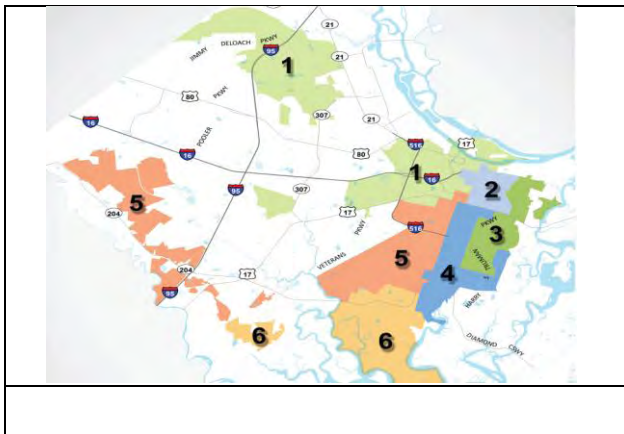
Objective:	Provide open space and recreational area in this newly annexed and constructed area.	Council Priority:	Culture and Recreation
Benefits:	Will contribute to the community and its resources, serve residents and businesses, encourage capital investment, and increase the tax base.		
Scope/Comments:	Develop a community and linear park in the Godley Station area.		
Related Projects:	Recurring/Non-Recurring:	Non-Recurring	

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	70,000					
Construction	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Location to be identified
Neighborhood:	92, Godley West
Council District:	1

Category:	Park and Recreation Improvements	Start Year:	2016
Project Name:	Guy Minick Backstop and Fence Replacement	Department:	Youth Services
Project Number:	TBD	Description:	Replace backstop and fence at this location for athletics.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Guy Minick Backstop and Fence Replacement	0	0	0	0	200,000	0	200,000	200,000

FUNDING SOURCES

Source	Amount
General Fund	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Guy Minick Backstop and Fence Replacement	0

DETAILS

Objective:	Replacement is needed from normal usage over the years and to improve safety and appearance.	Council Priority:	Culture and Recreation
Benefits:	Increased safety and improved appearance.		
Scope/Comments:	Replacement of backstop and fence at Guy Minick Youth Sports Complex.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Guy Minick Youth Sports Complex

LOCATION

Address:	Eisenhower & Sallie Mood
Neighborhood:	N/A
Council District:	4

Category:	Park and Recreation Improvements	Start Year:	2016
Project Name:	Hudson Hill Parking Lot	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Construct a parking lot for use by patrons at the Hudson Hill facility.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Hudson Hill Parking Lot	0	0	0	0	150,000	0	150,000	150,000

FUNDING SOURCES

Source	Amount
General Fund	150,000
Total	150,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Hudson Hill Parking Lot	0

DETAILS

Objective:	Construct a parking lot at the Hudson Hill location.	Council Priority:	Culture and Recreation
Benefits:	Will allow for safe and efficient parking for those using the facility.		
Scope/Comments:	Construct a parking lot at the Hudson Hill location.		
Related Projects:	Hudson Hill Renovations	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	150,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Hudson Hill facility

LOCATION

Address:	2227 Hudson St.
Neighborhood:	2, Hudson Hill/Bayview
Council District:	1

Category:	Park and Recreation Improvements	Start Year:	2017
Project Name:	Joseph Tribble Park Phase II	Department:	Buildings & Grounds Maintenance
Project Number:	RE0715	Description:	Add amenities and parking to Joe Tribble Park.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Joseph Tribble Park Phase II	92,000	0	0	0	0	410,000	410,000	502,000

FUNDING SOURCES

Source	Amount
General Fund	410,000
Total	410,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Joseph Tribble Park Phase II	0

DETAILS

Objective:	To add amenities to Joe Tribble Park.	Council Priority:	Culture and Recreation
Benefits:	Community park will serve residents.		
Scope/Comments:	Amenities will be added to park and will include playground, shelter, dog park, spraypool and parking.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	410,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Joseph Tribble Park

LOCATION

Address:	Windsor & Largo
Neighborhood:	84, Windsor Forest
Council District:	6

Category:	Park and Recreation Improvements	Start Year:	2011
Project Name:	Playground Equipment Reserve	Department:	Public Facilities, Events and Services Bureau Chief
Project Number:	RE0608	Description:	Provide funding for replacement playground equipment.
Contact Person/ Project Manager:	Joe Shearouse; jshearouse@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Playground Equipment Reserve	461,286	50,000	50,000	50,000	50,000	0	200,000	661,286

FUNDING SOURCES

Source	Amount
General Fund	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Playground Equipment Reserve	275,606

DETAILS

Objective:	To provide funding for replacement playground equipment.	Council Priority:	Culture and Recreation
Benefits:	To ensure funds are available to replace playground equipment as needed.		
Scope/Comments:	The City of Savannah maintains 49 playgrounds.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Playground equipment at Hudson Hill

LOCATION

Address:	Various locations citywide
Neighborhood:	N/A
Council District:	N/A

Category:	Park and Recreation Improvements	Start Year:	2016
Project Name:	Scarborough Restrooms / Concession	Department:	Youth Services
Project Number:	TBD	Description:	Construct restrooms and concession facilities at Scarborough Athletic Complex.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Scarborough Restrooms / Concession	0	0	0	0	250,000	0	250,000	250,000

FUNDING SOURCES

Source	Amount
General Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Scarborough Restrooms / Concession	0

DETAILS

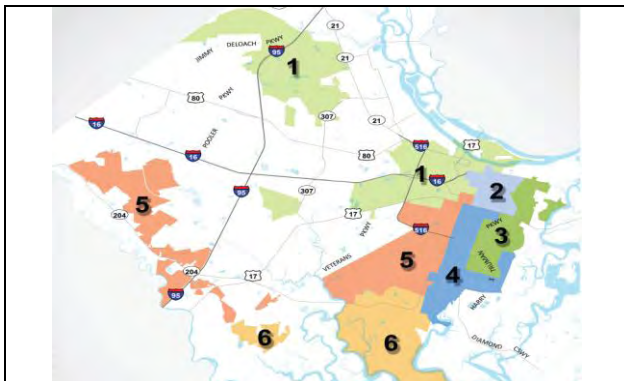
Objective:	Provide restrooms at the facility where there are none, and add a concession stand.	Council Priority:	Culture and Recreation
Benefits:	Enhances the quality of experience for youth sports participants and their families and friends.		
Scope/Comments:	Construct restrooms and concession facilities at Scarborough Athletic Complex.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	25,000					
Design	50,000					
Construction	175,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Scarborough Street
Neighborhood:	66, Brookview/ Skidaway Terrace/ Parkview
Council District:	3

Category:	Park and Recreation Improvements	Start Year:	2015
Project Name:	Wilshire Complex Planning	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Planning for construction of four new baseball fields for Junior/Senior leagues to replace fields at AASU and Daffin Park.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Wilshire Complex Planning	0	0	0	182,000	0	0	182,000	182,000

FUNDING SOURCES

Source	Amount
General Fund	182,000
Total	182,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Wilshire Complex Planning	0

DETAILS

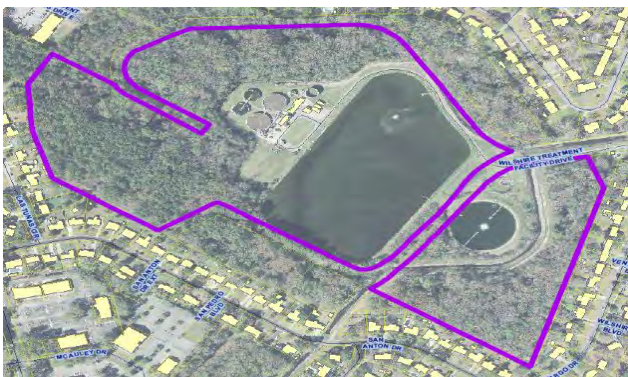
Objective:	To meet existing programming needs.	Council Priority:	Culture and Recreation
Benefits:	Serves youth athletic program for the City.		
Scope/Comments:	This project's full scope has yet to be determined.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	30,000					
Design	40,000					
Construction	112,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Wilshire Complex

LOCATION

Address:	Largo Dr. & San Anton Dr.
Neighborhood:	80, Wilshire Estates/Savannah Mall/Tranquilla Woods/Quail Forest/Forest Ridge
Council District:	6



2013-2017

PUBLIC BUILDING IMPROVEMENTS

The City owns or leases and must maintain 212 buildings. These facilities include administration buildings, fire stations, recreational/sports facilities, and parking facilities. All improvement projects for renovated and new facilities, other than those in the Water, Sewer, I and D Water, Civic Center and Sanitation Funds are included in this category. The 2013 program provides funding for renovations and maintenance to a number of existing facilities, including Bacon Park Golf Course, Broughton Municipal Building (BMB), Gamble Building, parking garages, and community centers throughout the city.

PUBLIC BUILDING ASSETS

Asset	Quantity – Owned	Quantity – Leased
Administration buildings	22	5
Community centers	15	4
Cultural Arts center	0	1
Fire facilities	16	0
Historic facilities	14	0
Adult daycare center	0	1
Maintenance facilities	11	0
Multi-use facilities	9	0
Other recreational facilities	14	0
Pool facilities	4	4
Restroom facilities	5	0
Sports facilities	7	1
Storage facilities	22	0
Police facilities	5	4
Parking facilities	4	0
Residences	4	0
Tourist Facilities	2	0
Training facilities	6	1
Other facilities	31	0

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
General Fund	\$ 1,394,000	\$ 1,969,000	\$ 1,600,000	\$ 1,200,000	\$ 0	\$ 6,163,000
General Fund (Preservation Fee)	0	0	0	25,000	0	25,000
Golf Course Fund	95,500	0	0	0	0	95,500
Parking Fund	400,000	400,000	400,000	0	0	1,200,000
Total	\$ 1,889,500	\$ 2,369,000	\$ 2,000,000	\$ 1,225,000	\$ 0	\$ 7,483,500

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Bacon Park Golf Course Facilities Improvements	\$ 95,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 95,500
BMB Exterior Lintel Replacement	263,000	150,000	0	0	0	413,000
BMB Interior Renovation	0	250,000	0	0	0	250,000
Eastside Center Renovations	100,000	0	0	0	0	100,000
Fire Station - Chatham Parkway	0	500,000	1,000,000	0	0	1,500,000
Fire Station - Sweetwater	300,000	0	0	0		300,000
Gamble Building Capital Maintenance	100,000	100,000	100,000	100,000	0	400,000
Hudson Hill Renovations	81,000	69,000	0	0	0	150,000
New Fire Station	0	0	0	500,000	0	500,000
Park and Tree Maintenance Building Improvements	0	0	0	25,000	0	25,000
Parking Garages Lighting Retrofit	100,000	150,000	100,000	0	0	350,000
Parking Garages Repair and Restoration	300,000	250,000	300,000	0	0	850,000
Public Works Building Improvements	0	0	500,000	500,000	0	1,000,000

Project Name	2013	2014	2015	2016	2017	5 Year Total
Replace City Hall Chiller	0	0	0	100,000	0	100,000
Tompkins Center Renovation and Expansion	400,000	900,000	0	0	0	1,300,000
Woodville Center Renovations	150,000	0	0	0	0	150,000
Total	\$ 1,889,500	\$ 2,369,000	\$ 2,000,000	\$ 1,225,000	\$ 0	\$ 7,483,500

Category:	Public Building Improvements	Start Year:	2003
Project Name:	Bacon Park Golf Course Facilities Improvements	Department:	Buildings & Grounds
Project Number:	PB0827	Description:	Renovate and expand parking lot by 50 spaces. Make irrigation and drainage improvements.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Bacon Park Golf Course Facilities Improvements	1,068,828	95,500	0	0	0	0	95,500	1,164,328

FUNDING SOURCES

Source	Amount
Golf Course Fund	95,500
Total	95,500

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Bacon Park Golf Course Facilities Improvements	801,628

DETAILS

Objective:	Necessary maintenance of old irrigation system; general maintenance and upkeep; remedy of parking deficit.	Council Priority:	Culture and Recreation
Benefits:	Cost effective preventive maintenance. Adequate maintenance of golf course.		
Scope/Comments:	Project will maintain facility at current level and defer future expenditures.		
Related Projects:	Recurring/Non-Recurring:	Non-Recurring	

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	95,500					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Bacon Park Golf Course

LOCATION

Address:	1 Shorty Cooper Drive
Neighborhood:	67, Bacon Park Area/ Sandfly
Council District:	3

Category:	Public Building Improvements	Start Year:	2012
Project Name:	BMB Exterior Lintel Replacement	Department:	Buildings & Grounds
Project Number:	PB0739	Description:	Remove and replace steel lintels for the Broughton Municipal Building.
Contact Person/ Project Manager:	Allen Edwards; aedwards@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
BMB Exterior Lintel Replacement	9,000	263,000	150,000	0	0	0	413,000	422,000

FUNDING SOURCES

Source	Amount
General Fund	413,000
Total	413,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
BMB Exterior Lintel Replacement	0

DETAILS

Objective:	To correct a future possibly hazardous situation and maintain the building in acceptable condition.	Council Priority:	High Performing Government
Benefits:	Restored and sustained integrity and use of structure and deferred future costs.		
Scope/Comments:	Removal and replacement of steel lintels on north and west facades of the building. Cost estimate is based on proposals received for this particular work.		
Related Projects:	Recurring/Non-Recurring: Non-Recurring		

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	413,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Broughton Municipal Building

LOCATION

Address:	132 Broughton Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2012
Project Name:	BMB Interior Renovation	Department:	Management Services Bureau Chief
Project Number:	PB0741	Description:	Make improvements to the Broughton Municipal Building (BMB).
Contact Person/ Project Manager:	Sean Brandon; sbrandon@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
BMB Interior Renovation	750,000	0	250,000	0	0	0	250,000	1,000,000

FUNDING SOURCES

Source	Amount
General Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
BMB Interior Renovation	0

DETAILS

Objective:	To make Broughton Municipal Building a more liveable, safe and secure workplace. To show that the City is committed to supporting the revitalization efforts of the downtown business district by renovating our own building.	Council Priority:	High Performing Government
Benefits:	Improves employee morale and customer service. Contributes to City image.		
Scope/Comments:	The renovation will include reconfiguration of some interior walls, new flooring (carpet & tile), repainting all painted walls, and renovation of all existing bathrooms except for the ones on the 2nd floor.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	25,000					
Design	25,000					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Broughton Municipal Building

LOCATION

Address:	132 Broughton Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2013
Project Name:	Eastside Center Renovations	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Make interior repairs to the existing center.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Eastside Center Renovations	0	100,000	0	0	0	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Eastside Center Renovations	0

DETAILS

Objective:	To maintain the facility in good operating condition.	Council Priority:	Culture and Recreation
Benefits:	This center serves community residents and youth. Will maintain facility at current level and defer future expenditures.		
Scope/Comments:	Interior painting, replacement of finishes, miscellaneous repairs and adjustments.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	10,000					
Design	10,000					
Repair/Maintenance	80,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Eastside Community Center

LOCATION

Address:	415 Goebel Avenue
Neighborhood:	25, Hillcrest Area
Council District:	2

Category:	Public Building Improvements	Start Year:	2014
Project Name:	Fire Station - Chatham Parkway	Department:	Fire Operations
Project Number:	PB0532	Description:	Accumulate funding to plan for a new fire station for newly annexed area.
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Fire Station - Chatham Parkway	751,830	0	500,000	1,000,000	0	0	1,500,000	2,251,830

FUNDING SOURCES

Source	Amount
General Fund	1,500,000
Total	1,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Fire Station - Chatham Parkway	0

DETAILS

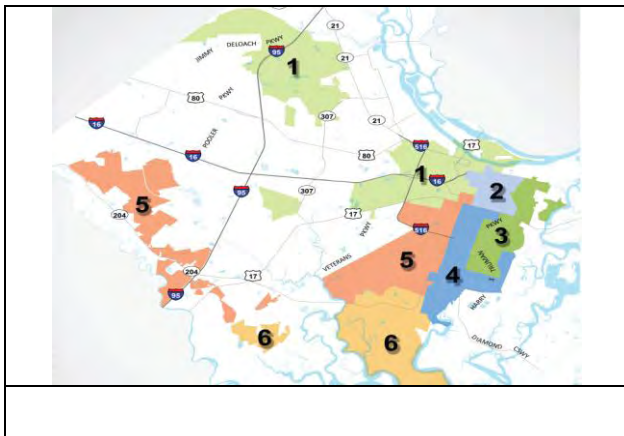
Objective:	To provide fire protection to newly annexed areas.	Council Priority:	Public Safety
Benefits:	Fire protection for the citizens of Savannah.		
Scope/Comments:	Project's scope has not been fully identified.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	300,000					
Design	150,000					
Construction	1,050,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.		Estimated Annual Impact	
Description:	Full impact will be determined as project's scope is identified.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	TBD
Neighborhood:	88, Chatham Parkway
Council District:	1

Category:	Public Building Improvements	Start Year:	2012
Project Name:	Fire Station -Sweetwater	Department:	Fire Operations
Project Number:	PB0533	Description:	Add fire station to newly annexed areas.
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Fire Station - Sweetwater	906,149	300,000	0	0	0	0	300,000	1,206,149

FUNDING SOURCES

Source	Amount
General Fund	300,000
Total	300,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Fire Station - Chevis Road/Sweetwater Access	223,851

DETAILS

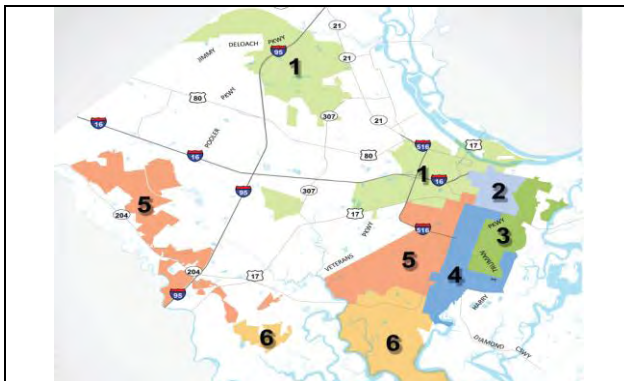
Objective:	To provide fire protection to newly annexed areas.	Council Priority:	Public Safety
Benefits:	Fire protection for the citizens of Savannah.		
Scope/Comments:	Construct one station that will provide protection for Rice Mill/Valambrosa and Sweetwater (via Chevis Road).		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	300,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.		Estimated Annual Impact	
Description:	Full impact will be determined as project's scope is identified.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	TBD
Neighborhood:	87, Valambrosa; 90, Sweetwater Plantation
Council District:	6

Category:	Public Building Improvements	Start Year:	2010
Project Name:	Gamble Building Capital Maintenance	Department:	Management Services Bureau Chief
Project Number:	PB0427	Description:	Upgrade elevator, bathrooms and renovate interior in connection with staff relocation.
Contact Person/ Project Manager:	Sean Brandon; sbrandon@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Gamble Building Capital Maintenance	203,923	100,000	100,000	100,000	100,000	0	400,000	603,923

FUNDING SOURCES

Source	Amount
General Fund	400,000
Total	400,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Gamble Building Capital Maintenance	88,191

DETAILS

Objective:	To upgrade elevator to ensure service and ADA compliance; to upgrade bathrooms; to improve office space.	Council Priority:	High Performing Government
Benefits:	Upgrading elevator and the restrooms will ensure code compliance and further maintain the interior and exterior structure of the building.		
Scope/Comments:	Upgrade elevator service so it is not interrupted & to ensure persons with disabilities have access to each floor. Rehab plumbing to include functional faucets & hot water. Make needed improvements to the 2 & 3 floor due to staff changes and relocation.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	400,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Thomas Gamble Building

LOCATION

Address:	10 East Bay Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2013
Project Name:	Hudson Hill Renovations	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Make interior repairs to the existing center.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Hudson Hill Renovations	0	81,000	69,000	0	0	0	150,000	150,000

FUNDING SOURCES

Source	Amount
General Fund	150,000
Total	150,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Hudson Hill Renovations	0

DETAILS

Objective:	To maintain the facility in good operating condition.	Council Priority:	Culture and Recreation
Benefits:	This center serves community residents and youth. Will maintain facility at current level and defer future expenditures.		
Scope/Comments:	Interior painting, replacement of finishes, miscellaneous repairs and adjustments.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	25,000					
Design	25,000					
Construction	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Hudson Hill facility

LOCATION

Address:	Hudson Ave. & W. Lathrop Ave.
Neighborhood:	2, Hudson Hill/Bayview
Council District:	1

Category:	Public Building Improvements	Start Year:	2016
Project Name:	New Fire Station	Department:	Fire Operations
Project Number:	TBD	Description:	Begin to pre-fund a new fire station in one of the developing areas.
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
New Fire Station	0	0	0	0	500,000	0	500,000	500,000

FUNDING SOURCES

Source	Amount
General Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
New Fire Station	0

DETAILS

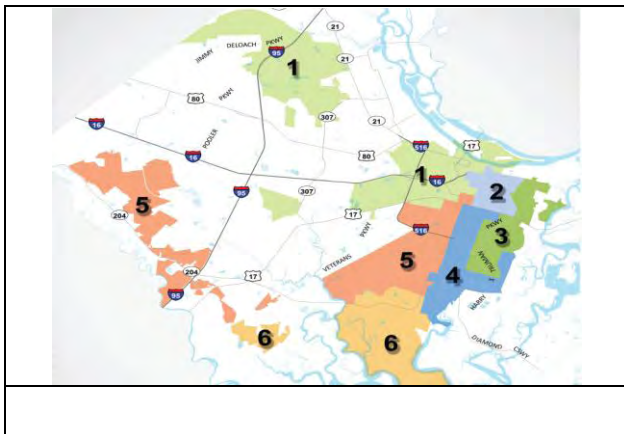
Objective:	To maintain the City's ISO rating, new stations will be needed in areas of high growth.	Council Priority:	Public Safety
Benefits:	Provides improved fire service to areas of the City.		
Scope/Comments:	Location of the station will depend upon pace of development over the next few years.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

Project will have impact on operating budget.		Estimated Annual Impact	
Description:	Full operating budget impact will be determined when project's scope is identified.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	TBD
Neighborhood:	N/A
Council District:	N/A

Category:	Public Building Improvements	Start Year:	2016
Project Name:	Park and Tree Maintenance Building Improvements	Department:	Park & Tree
Project Number:	TBD	Description:	Improve Park and Tree's maintenance building.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Park and Tree Maintenance Building Improvements	0	0	0	0	25,000	0	25,000	25,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	25,000
Total	25,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Park and Tree Maintenance Building Improvements	0

DETAILS

Objective:	Provide a safe and secure area for maintaining and storing small engine equipment, Park & Tree supplies and materials.	Council Priority:	Culture and Recreation
Benefits:	Eliminate use of dilapidated structure at City Lot and reduce loss to theft and poor maintenance.		
Scope/Comments:	Crews will use the warehouse at Interchange Court for reporting, assembling and briefing. A security system will be installed so the premises can be monitored, to prevent unauthorized entry. Cameras will be installed to record entry into the facilities.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	25,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Park and Tree Maintenance Building

LOCATION

Address:	14 Interchange Court
Neighborhood:	88, Chatham Parkway
Council District:	1

Category:	Public Building Improvements	Start Year:	2013
Project Name:	Parking Garages Lighting Retrofit	Department:	Parking Garages & Lots
Project Number:	TBD	Description:	Upgrade the lighting in the garages.
Contact Person/ Project Manager:	Veleeta McDonald; vmcdonald@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Parking Garages Lighting Retrofit	0	100,000	150,000	100,000	0	0	350,000	350,000

FUNDING SOURCES

Source	Amount
Parking Fund	350,000
Total	350,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Parking Garages Lighting Retrofit	0

DETAILS

Objective:	To provide a new energy efficient lighting system.	Council Priority:	Economic Growth
Benefits:	Reduced operating and maintenance costs and enhanced garage interiors.		
Scope/Comments:	Funding is included for Bryan St., Liberty, Robinson, Montgomery and Whitaker Street garages.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	20,000					
Design	25,000					
Construction	305,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Interior of Whitaker Street Parking Garage

LOCATION

Address:	Various locations in the Historic District
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2011
Project Name:	Parking Garages Repair and Restoration	Department:	Parking Garages and Lots
Project Number:	PB0631	Description:	Complete repair of all parking garages and lots.
Contact Person/ Project Manager:	Veleeta McDonald; vmcdonald@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Parking Garages Repair and Restoration	595,000	300,000	250,000	300,000	0	0	850,000	1,445,000

FUNDING SOURCES

Source	Amount
Parking Fund	850,000
Total	850,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Parking Garages Repair and Restoration	277,920

DETAILS

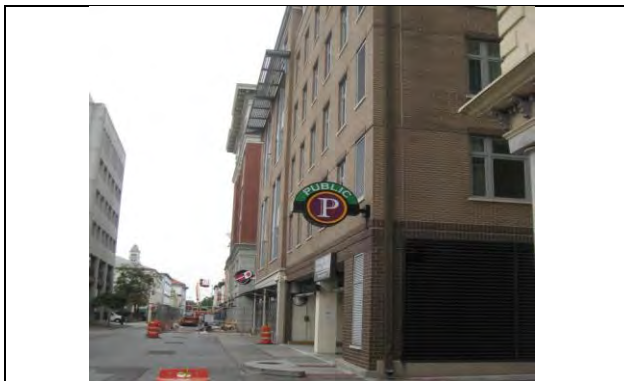
Objective:	Restoration and repairs to the interior of each parking garage.	Council Priority:	Economic Growth
Benefits:	To maintain the life expectancy of the garages for daily and monthly customers.		
Scope/Comments:	Interior repairs of all City parking garages.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	850,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Whitaker Street Parking Garage

LOCATION

Address:	Various locations in the historic district
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2015
Project Name:	Public Works Building Improvements	Department:	City Manager's Office
Project Number:	PB0114	Description:	Provide funds for City building improvements for Public Works.
Contact Person/ Project Manager:	Peter Shonka; pshonka@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Public Works Building Improvements	538,572	0	0	500,000	500,000	0	1,000,000	1,538,572

FUNDING SOURCES

Source	Amount
General Fund	1,000,000
Total	1,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Public Works Bldg Improvements	537,980

DETAILS

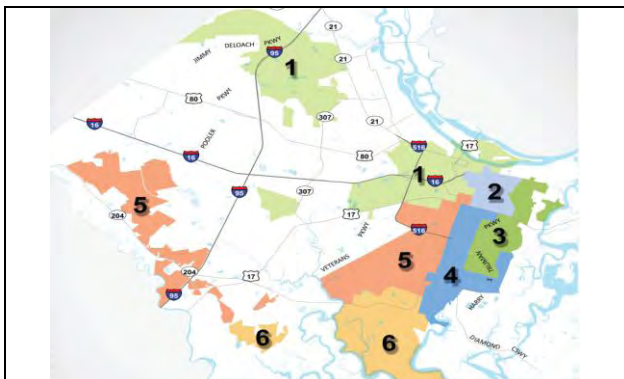
Objective:	To improve facilities used by the Public Works operations.	Council Priority:	High Performing Government
Benefits:	Efficiency, reduced costs, improved appearance of general area. Improved coordination among the departments, parking and accessibility.		
Scope/Comments:	This is preliminary funding to undertake a necessary project. Additional funding will be required in future years.		
Related Projects:	Property acquisition at Interchange Court Area.	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	400,000					
Design	50,000					
Construction	550,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Interchange Court
Neighborhood:	5, Carver Heights
Council District:	1

Category:	Public Building Improvements	Start Year:	2016
Project Name:	Replace City Hall Chiller	Department:	Building & Electrical Maintenance
Project Number:	TBD	Description:	Replace the HVAC system in City Hall with a more efficient model that is more easily maintained.
Contact Person/ Project Manager:	Allen Edwards; aedwards@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Replace City Hall Chiller	0	0	0	0	100,000	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Replace City Hall Chiller	0

DETAILS

Objective:	Allow for better indoor climate control and easier maintenance with a newer unit.	Council Priority:	High Performing Government
Benefits:	Save energy and increase comfort for those who work in City Hall.		
Scope/Comments:	Replace the chiller in City Hall.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



City Hall

LOCATION

Address:	6 E. Bay Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2013
Project Name:	Tompkins Center Renovation and Expansion	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Renovate and expand a portion of the existing building.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Tompkins Center Renovation and Expansion	0	400,000	900,000	0	0	0	1,300,000	1,300,000

FUNDING SOURCES

Source	Amount
General Fund	1,300,000
Total	1,300,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Tompkins Center Renovation and Expansion	0

DETAILS

Objective:	To meet programming needs and replace inadequate, deteriorated existing space.	Council Priority:	Culture and Recreation
Benefits:	Serves West Savannah youth and adults. Will maintain facility, defer future expenses, contribute to the community, and improve service not meeting minimum standard.		
Scope/Comments:	Replacement of NW portion of building (area between the gym and pool) with single-story, 6000 sq.ft. addition containing multi-purpose, kitchen, fitness, game, lifeguard, and TV-rooms, office, storage, and shower rooms/restrooms and a new gym floor.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	150,000					
Repair/Maintenance	1,150,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Tompkins Center

LOCATION

Address:	2319 Ogeechee Road
Neighborhood:	17, Cuyler/Brownsville
Council District:	1

Category:	Public Building Improvements	Start Year:	2013
Project Name:	Woodville Center Renovations	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Make interior repairs to the existing center.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Woodville Center Renovations	0	150,000	0	0	0	0	150,000	150,000

FUNDING SOURCES

Source	Amount
General Fund	150,000
Total	150,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Woodville Center Renovations	0

DETAILS

Objective:	To maintain the facility in good operating condition.	Council Priority:	Culture and Recreation
Benefits:	This center serves community residents and youth. Will maintain facility at current level and defer future expenditures.		
Scope/Comments:	Interior painting, replacement of finishes, miscellaneous repairs and adjustments.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	15,000					
Repair/Maintenance	135,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Woodville Community Center

LOCATION

Address:	129 Darling St.
Neighborhood:	1, Woodville/Bartow
Council District:	1



2013-2017 SANITATION IMPROVEMENTS

The Capital Improvement in this category is for development of cell #2 for receiving waste at the Dean Forest Road Landfill facility. Cell #1 is on pace to reach its maximum capacity within the next 5 to 10 years. The 2nd cell must be environmentally permitted, designed, and constructed to receive waste before closure of the Phase 1 cell can begin.

SANITATION ASSETS

Asset	Quantity
Landfills	1
Administration buildings	4

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
Sanitation Fund	\$ 0	\$ 0	\$ 17,010,000	\$ 0	\$ 0	\$ 17,010,000
Total	\$ 0	\$ 0	\$ 17,010,000	\$ 0	\$ 0	\$ 17,010,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Dean Forest Landfill Phase 2	\$ 0	\$ 0	\$ 17,010,000	\$ 0	\$ 0	\$ 17,010,000
Total	\$ 0	\$ 0	\$ 17,010,000	\$ 0	\$ 0	\$ 17,010,000

Category:	Sanitation Improvements	Start Year:	2015
Project Name:	Dean Forest Landfill Phase 2	Department:	Refuse Disposal
Project Number:	TBD	Description:	Develop new cell at landfill to increase capacity.
Contact Person/ Project Manager:	Gene Prevatt; gprevatt@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Dean Forest Landfill Phase 2	0	0	0	17,010,000	0	0	17,010,000	17,010,000

FUNDING SOURCES

Source	Amount
Sanitation Fund	17,010,000
Total	17,010,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Dean Forest Landfill Phase 2	0

DETAILS

Objective:	Construct a new cell at the DFR landfill site to increase capacity.	Council Priority:	Health and Environment
Benefits:	Allows for continued operation of the landfill; the existing cell will be reaching full capacity within the next 5 to 10 years.		
Scope/Comments:	Develop new cell at landfill to increase capacity.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	17,010,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Early stages of new cell construction at landfill

LOCATION

Address:	Dean Forest Road
Neighborhood:	96, Dean Forest Road Landfill
Council District:	1

2013-2017 SEWER IMPROVEMENTS

Sewer improvements include regular maintenance and rehabilitation of the sewer system, extension of the system into areas where service is not available, and separation of stormwater drainage from wastewater lines. A major project funded in 2013 continues to be the installation of a flow equalization system to the President Street Plant.

SEWER ASSETS

Asset	Quantity
Lift stations	176
Sewer pipe	834 miles
Treatment plants	4
Administration facility	1

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
Sewer Fund	\$ 11,772,000	\$ 14,327,000	\$ 17,008,000	\$ 19,018,000	\$ 20,273,000	\$ 82,398,000
Total	\$ 11,772,000	\$ 14,327,000	\$ 17,008,000	\$ 19,018,000	\$ 20,273,000	\$ 82,398,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Bacon Park Re-use Water System	\$ 500,000	\$ 500,000	\$ 1,000,000	\$ 500,000	\$ 1,000,000	\$ 3,500,000
Developer Oversizing	117,000	117,000	121,000	123,000	123,000	601,000
Directional Bore for 23 Parallel Force Main	500,000	0	500,000	500,000	500,000	2,000,000
Equalization System	1,560,000	1,560,000	1,560,000	1,560,000	1,560,000	7,800,000
Georgetown Nutrient Removal	0	500,000	1,000,000	1,500,000	1,500,000	4,500,000
Large Tract Infrastructure Extension	100,000	100,000	100,000	100,000	105,000	505,000
Lift Station Rehabilitation	1,000,000	1,000,000	1,000,000	1,000,000	1,675,000	5,675,000

Project Name	2013	2014	2015	2016	2017	5 Year Total
Lift Station / Small Plants Monitoring	89,000	89,000	94,000	94,000	99,000	465,000
President St. Residuals Improvements	250,000	2,000,000	2,000,000	2,000,000	2,000,000	8,250,000
President St. TMDL Improvements	2,500,000	2,500,000	2,500,000	3,500,000	3,500,000	14,500,000
SCADA Remote Terminal Replacements	200,000	0	0	0	0	200,000
SCADA Upgrade	28,000	28,000	29,000	29,000	31,000	145,000
Sewer Extensions	120,000	120,000	125,000	128,000	128,000	621,000
Sewer Line Rehabilitation	2,150,000	2,150,000	2,212,000	2,212,000	2,230,000	10,954,000
Sewer Share of Paving	88,000	88,000	92,000	94,000	94,000	456,000
Stormwater Separation	120,000	125,000	125,000	128,000	128,000	626,000
Treatment Plant Capital Expansion	100,000	100,000	200,000	200,000	250,000	850,000
Treatment Plant Capital Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Treatment Plant Capital Maintenance	350,000	350,000	350,000	350,000	350,000	1,750,000
Wilshire Nutrient Removal	0	500,000	1,000,000	1,500,000	1,000,000	4,000,000
Wilshire TMDL Improvements	1,500,000	2,000,000	2,500,000	3,000,000	3,500,000	12,500,000
Grand Total	\$ 11,772,000	\$ 14,327,000	\$ 17,008,000	\$ 19,018,000	\$ 20,273,000	\$ 82,398,000

Category:	Sewer Improvements	Start Year:	2011
Project Name:	Bacon Park Re-Use Water System	Department:	Water Reclamation
Project Number:	SW0623	Description:	Re-use water side stream system.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Bacon Park Re-Use Water System	2,250,000	500,000	500,000	1,000,000	500,000	1,000,000	3,500,000	5,750,000

FUNDING SOURCES

Source	Amount
Water Fund	3,500,000
Total	3,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Bacon Park Re-Use Water System	70,865

DETAILS

Objective:	To construct a re-use water system in the Bacon Park area.	Council Priority:	Health and Environment
Benefits:	To irrigate the golf courses and ball fields.		
Scope/Comments:	Constructing a mid-size re-use water system for irrigation purposes.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	250,000					
Design	500,000					
Construction	2,750,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Bacon Park Golf Course

LOCATION

Address:	1 Shorty Cooper Dr.
Neighborhood:	Bacon Park
Council District:	3, 4

Category:	Sewer Improvements	Start Year:	1999
Project Name:	Developer Oversizing	Department:	Sewer Maintenance
Project Number:	SW0726	Description:	Enlarge the sewer system or upgrade lift stations to meet future system demands.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Developer Oversizing	451,627	117,000	117,000	121,000	123,000	123,000	601,000	1,052,627

FUNDING SOURCES

Source	Amount
Sewer Fund	601,000
Total	601,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Developer Oversizing	0

DETAILS

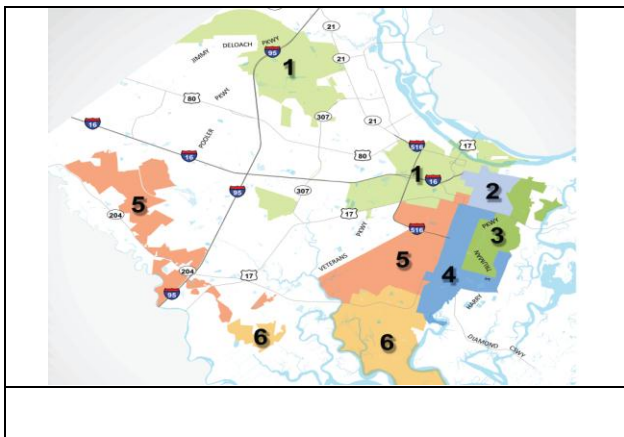
Objective:	Oversizing of the system is necessary when it is anticipated that additional capacity will be needed in an area beyond the scope of a particular development.	Council Priority:	Health and Environment
Benefits:	The Master Planning concept ensures future capacities in areas of potential growth.		
Scope/Comments:	Surcharges that go into the Sewer Fund will pay for these.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	601,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2015
Project Name:	Directional Bore for 23 Parallel Force Main	Department:	Lift Stations
Project Number:	TBD	Description:	Install a new force main to replace the one near SCAD at West Boundary Street.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Directional Bore for 23 Parallel Force Main	0	500,000	0	500,000	500,000	500,000	2,000,000	2,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	2,000,000
Total	2,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Directional Bore for 23 Parallel Force Main	0

DETAILS

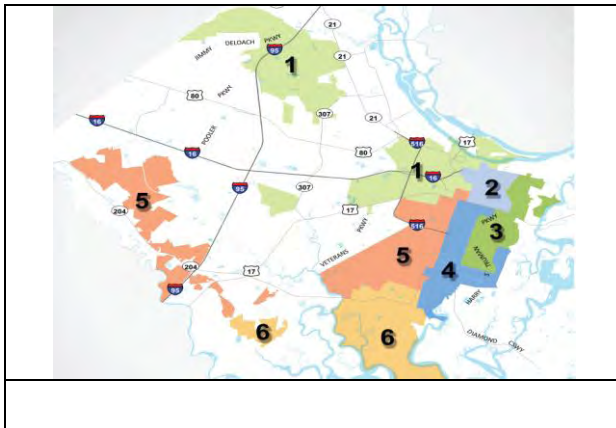
Objective:	To install a new LS 23 force main to replace the existing old and deteriorated one.	Council Priority:	Health and Environment
Benefits:	To assure public and environmental safety in the City from sinkholes, sewage spills and contamination which could occur in the future due to the condition of the line.		
Scope/Comments:	The new line will be 2 miles of 20 inch force main. The existing force main can be rehabbed and used as a parallel/bypass main if problems occur and force main flows have to be shut down.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	2,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	
Neighborhood:	7, Kayton-Frazier Area
Council District:	1

Category:	Sewer Improvements	Start Year:	2010
Project Name:	Equalization System	Department:	President Street Plant
Project Number:	SW0523	Description:	Add a flow equalization system to the President Street Plant.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Equalization System	4,120,000	1,560,000	1,560,000	1,560,000	1,560,000	1,560,000	7,800,000	11,920,000

FUNDING SOURCES

Source	Amount
Sewer Fund	7,800,000
Total	7,800,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Equalization System	0

DETAILS

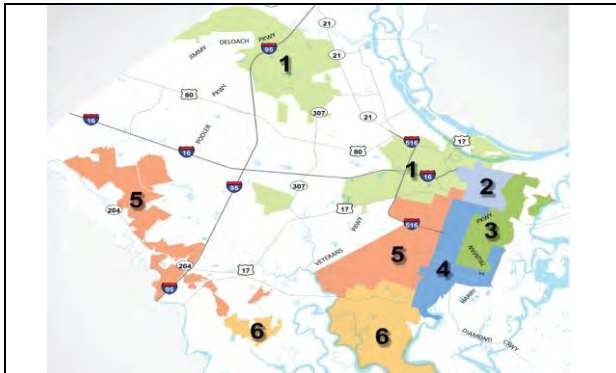
Objective:	To add a flow equalization system to President Street Plant.	Council Priority:	Health and Environment
Benefits:	This will prevent any regulatory permit (NPDES) non compliance issues that may be caused by peak flow flushing action.		
Scope/Comments:	The system will provide the ability to minimize the flushing action of the incoming increase in wastewater flow due to planned plant closures.		
Related Projects:	Closure of the Hunter Army Airfield and Wilshire Wastewater Treatment Plants.	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	7,800,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	1400 East President Street
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	Start Year:	2016
Project Name:	Georgetown Nutrient Removal	Department:	Regional Plants
Project Number:	TBD	Description:	Funding for future modifications to plant and/or processes in order to meet highly probable future limitations on nutrient loadings.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Georgetown Nutrient Removal	0	0	500,000	1,000,000	1,500,000	1,500,000	4,500,000	4,500,000

FUNDING SOURCES

Source	Amount
Sewer Fund	4,500,000
Total	4,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Georgetown Nutrient Removal	0

DETAILS

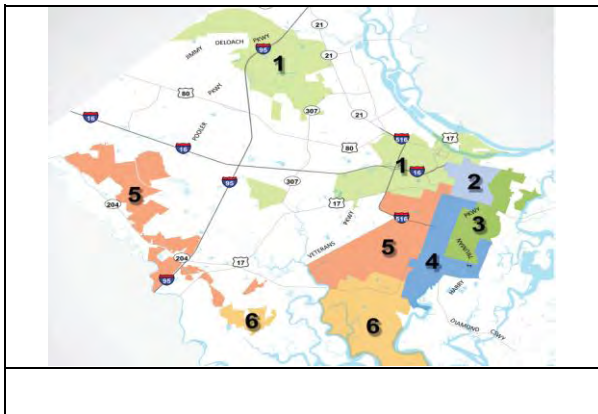
Objective:	Provide money for modifications to plant and/or processes in order to meet future limitations on nutrient loadings.	Council Priority:	Health and Environment
Benefits:	Compliance with future federal regulations. Prevention of large, unplanned expenditures that result in large rate increases.		
Scope/Comments:	Project is in response to numerous nationwide discussions regarding the high probability that nutrient limits will be placed on all wastewater plant discharges. Decisions regarding the nutrient limits or timing of new regulations have not yet been made.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	4,500,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	14 Beaver Run Drive
Neighborhood:	Georgetown
Council District:	6

Category:	Sewer Improvements	Start Year:	2000
Project Name:	Large Tract Infrastructure Extension	Department:	Sewer Maintenance
Project Number:	SW0521	Description:	Extend existing infrastructure to newly annexed areas.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Large Tract Infrastructure Extension	1,573,764	100,000	100,000	100,000	100,000	105,000	505,000	2,078,764

FUNDING SOURCES

Source	Amount
Sewer Fund	505,000
Total	505,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Large Tract Infrastructure Extension	0

DETAILS

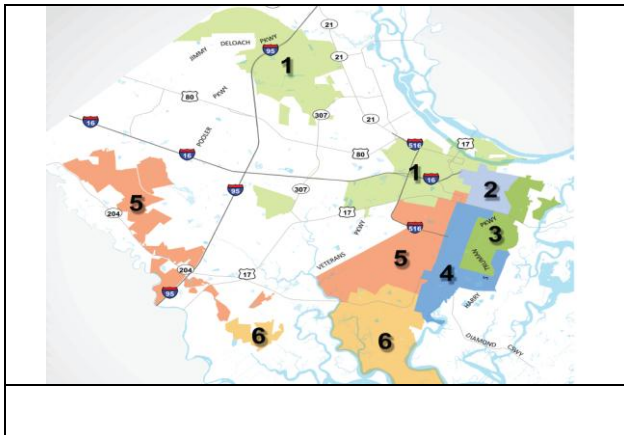
Objective:	Extension of existing infrastructure will be necessary to serve the newly annexed areas and allow development to begin.	Council Priority:	Economic Growth
Benefits:	The City will benefit from the economic development of the new annexed areas through an increased tax base & revenue from W/S service.		
Scope/Comments:	Extend existing infrastructure to newly annexed areas.		
Related Projects:	Annexation efforts	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	505,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	1999
Project Name:	Lift Station Rehabilitation	Department:	Lift Stations
Project Number:	TBD	Description:	Rehabilitate or replace pump stations currently obsolete and/or reaching capacity.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Lift Station Rehabilitation	1,571,000	1,000,000	1,000,000	1,000,000	1,000,000	1,675,000	5,675,000	7,246,000

FUNDING SOURCES

Source	Amount
Sewer Fund	5,675,000
Total	5,675,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Lift Station Rehabilitation	0

DETAILS

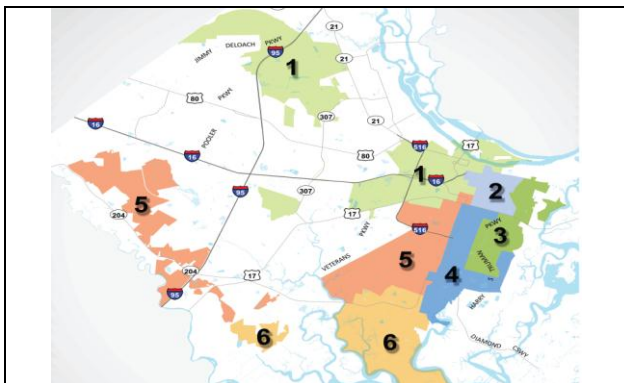
Objective:	The rehabilitation is necessary to provide additional system capacity and ensure system integrity.	Council Priority:	Health and Environment
Benefits:	This project provides the City with more reliable pump stations with the capacities to serve future customers.		
Scope/Comments:	Rehabilitate or replace pump stations.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	5,675,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	1999
Project Name:	Lift Station/Small Plants Monitoring	Department:	Lift Stations
Project Number:	SW0722	Description:	Install remote terminal units at lift stations for the SCADA system.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Lift Station/Small Plants Monitoring	451,688	89,000	89,000	94,000	94,000	99,000	465,000	916,688

FUNDING SOURCES

Source	Amount
Sewer Fund	465,000
Total	465,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Lift Station/Small Plants Monitoring	374,536

DETAILS

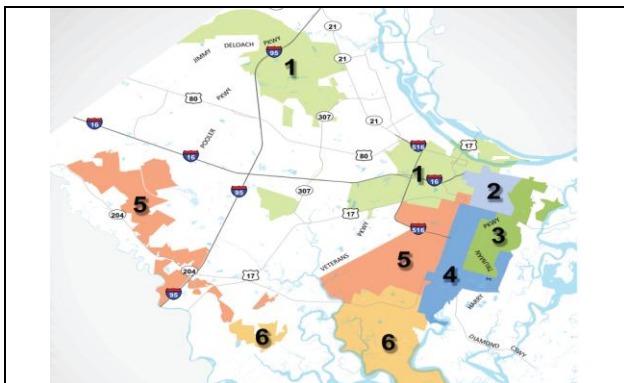
Objective:	The Supervisory Control and Data Acquisition (SCADA) system assists in the maintenance of over 150 lift stations.	Council Priority:	Health and Environment
Benefits:	The installation of the SCADA serves as an additional safety mechanism to monitor lift stations to avoid system failures.		
Scope/Comments:	Completed 32 remote terminal units.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	465,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2013
Project Name:	President St. Residuals Improvements	Department:	President Street Plant
Project Number:	TBD	Description:	Major upgrades to President Street WPCP for the long term handling and disposal of biosolids.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
President St. Residuals Improvements	0	250,000	2,000,000	2,000,000	2,000,000	2,000,000	8,250,000	8,250,000

FUNDING SOURCES

Source	Amount
Sewer Fund	8,250,000
Total	8,250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
President St. Residuals Improvements	0

DETAILS

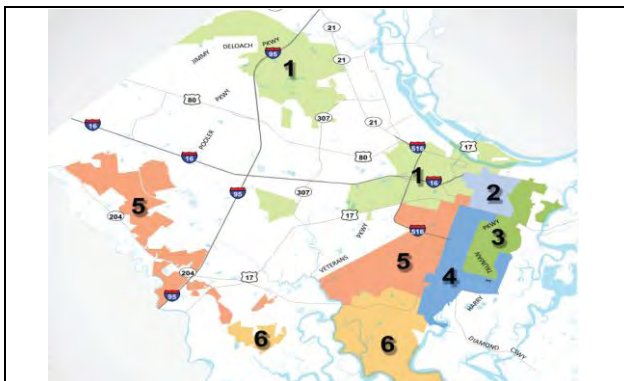
Objective:	Plan for major upgrades to President Street WPCP for the handling and disposal of biosolids.	Council Priority:	Health and Environment
Benefits:	Compliance with permit conditions in the most cost effective manner.		
Scope/Comments:	Long-term handling of biosolids in accordance with permit conditions.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	50,000					
Design	200,000					
Repair/Maintenance	8,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	1400 East President Street
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	Start Year:	2016
Project Name:	President St. TMDL Improvements	Department:	President Street Plant
Project Number:	SW0724	Description:	Major upgrade to President Street Waste Water Treatment Plant and/or processes due to changes in the TMDL limits.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
President St. TMDL Improvements	1,500,000	2,500,000	2,500,000	2,500,000	3,500,000	3,500,000	14,500,000	16,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	14,500,000
Total	14,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
President St. TMDL Improvements	0

DETAILS

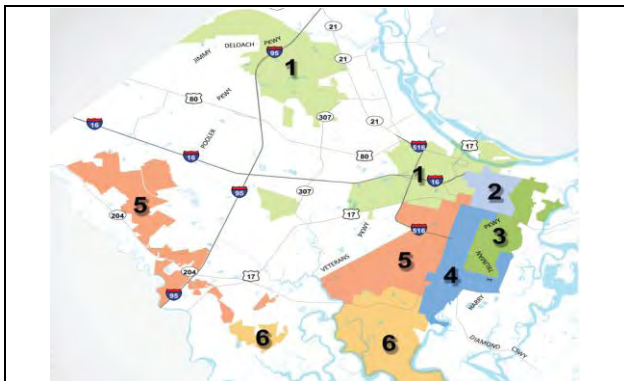
Objective:	Upgrade plant and/or processes at President Street WWTP in order to be compliant with upcoming TMDL limits.	Council Priority:	Health and Environment
Benefits:	Compliance with TMDL limits.		
Scope/Comments:	Project will affect President Street treatment plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	14,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	1400 East President Street Plant
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	Start Year:	2009
Project Name:	SCADA Remote Terminal Replacements	Department:	Lift Stations
Project Number:	SW0428	Description:	Replacement of existing Lift Station SCADA (Supervisory Control and Data Acquisition) unit RTUs controlling lift station operations.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
SCADA Remote Terminal Replacements	600,009	200,000	0	0	0	0	200,000	800,009

FUNDING SOURCES

Source	Amount
Sewer Fund	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
SCADA Remote Terminal Replacements	160,830

DETAILS

Objective:	To purchase and replace 148 of the existing lift station RTUs that are no longer being manufactured and fabricated with the new Controlwave RTU.	Council Priority:	Health and Environment
Benefits:	Replaces antiquated units and will be used to further automate the Lift Station Operations, which in turn will allow for more efficient use of personnel and more efficient monitoring of station operations.		
Scope/Comments:	This CIP will replace all current RTUs in the field with new controlwave units. It is needed due to Bristol no longer producing the current 33xx product lines that are in place.		
Related Projects:	Lift Station Operations and Sewer Conveyance; SCADA Upgrades	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



An existing SCADA unit in place at the I&D Water Plant.

LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2000
Project Name:	SCADA Upgrade	Department:	Lift Stations
Project Number:	SW0723	Description:	Provide SCADA system hardware and software upgrades.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
SCADA Upgrade	0	28,000	28,000	29,000	29,000	31,000	145,000	145,000

FUNDING SOURCES

Source	Amount
Sewer Fund	145,000
Total	145,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
SCADA Upgrade	0

DETAILS

Objective:	It is essential to upgrade the SCADA system in order to ensure that we can monitor and control the wastewater conveyance and treatment systems remotely.	Council Priority:	Health and Environment
Benefits:	Remote monitoring and control allows for prompt response to potential problems.		
Scope/Comments:	Hardware and software upgrades for SCADA system.		
Related Projects:	SCADA Upgrades and RTU Replacements	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	145,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



An existing SCADA unit in place at the I&D Water Plant.

LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	1999
Project Name:	Sewer Extensions	Department:	Sewer Maintenance
Project Number:	SW0622	Description:	Install sanitary sewers in areas where the City will provide future service.
Contact Person/ Project Manager:	Jim Lalpander; jlalpander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Sewer Extensions	457,572	120,000	120,000	125,000	128,000	128,000	621,000	1,078,572

FUNDING SOURCES

Source	Amount
Sewer Fund	621,000
Total	621,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Sewer Extensions	457,572

DETAILS

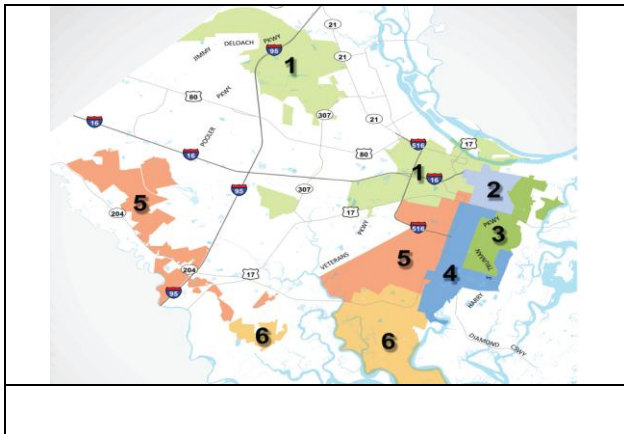
Objective:	In many cases, customers are on septic tanks which have failed. This project provides the necessary sewer service and generates additional revenue.	Council Priority:	Health and Environment
Benefits:	Increased revenues from expanded service area.		
Scope/Comments:	Installation of sanitary sewers in futures service areas.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	621,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	1999
Project Name:	Sewer Line Rehabilitation	Department:	Sewer Maintenance
Project Number:	TBD	Description:	Rehabilitate and/or replace deteriorated or damaged sewer lines.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Sewer Line Rehabilitation	1,876,245	2,150,000	2,150,000	2,212,000	2,212,000	2,230,000	10,954,000	12,830,245

FUNDING SOURCES

Source	Amount
Sewer Fund	10,954,000
Total	10,954,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Sewer Line Rehabilitation	1,876,245

DETAILS

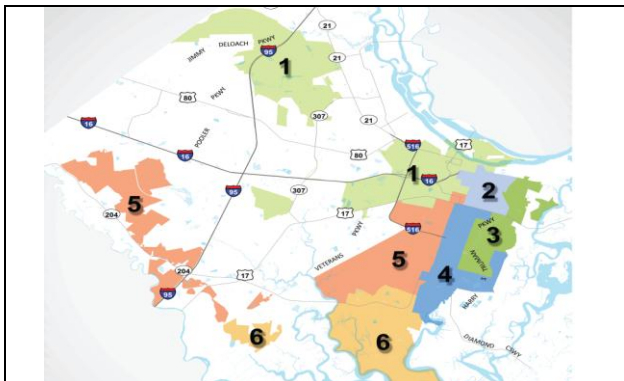
Objective:	To reduce the number of stoppages/backups and cave-ins on sewer lines.	Council Priority:	Health and Environment
Benefits:	Reduction in sewer stoppages and/or cave-ins; also strengthening of the integrity of the sewer system.		
Scope/Comments:	Rehabilitation or replacement of deteriorated or damaged sewer lines.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	10,954,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	1999
Project Name:	Sewer Share of Paving	Department:	Sewer Maintenance
Project Number:	SW0522	Description:	Replace damaged or deteriorated sewer lines prior to continuing street paving projects.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Sewer Share of Paving	500,934	88,000	88,000	92,000	94,000	94,000	456,000	956,934

FUNDING SOURCES

Source	Amount
Sewer Fund	456,000
Total	456,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Sewer Share of Paving	0

DETAILS

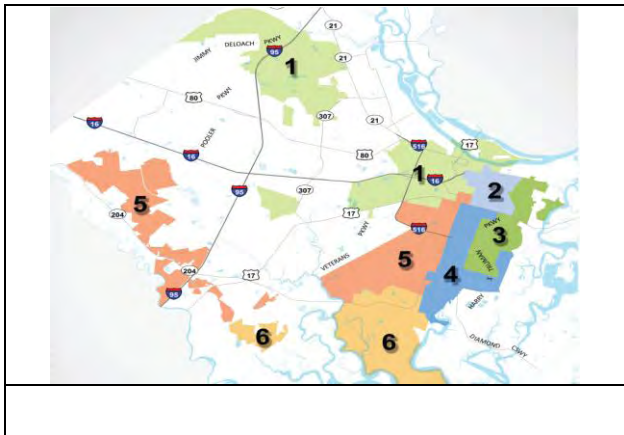
Objective:	There are sewer lines in unpaved streets and some paved streets that are old and in need of replacement prior to street paving.	Council Priority:	Neighborhood Vitality
Benefits:	These deteriorated lines should be replaced prior to paving to prevent damaging newly paved streets.		
Scope/Comments:	Replacement of damaged or deteriorated sewer lines prior to paving.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	456,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	1999
Project Name:	Stormwater Separation	Department:	Sewer Maintenance
Project Number:	SW0621	Description:	Direct stormwater out of the sanitary sewer system.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Stormwater Separation	247,398	120,000	125,000	125,000	128,000	128,000	626,000	873,398

FUNDING SOURCES

Source	Amount
Sewer Fund	626,000
Total	626,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Stormwater Separation	247,398

DETAILS

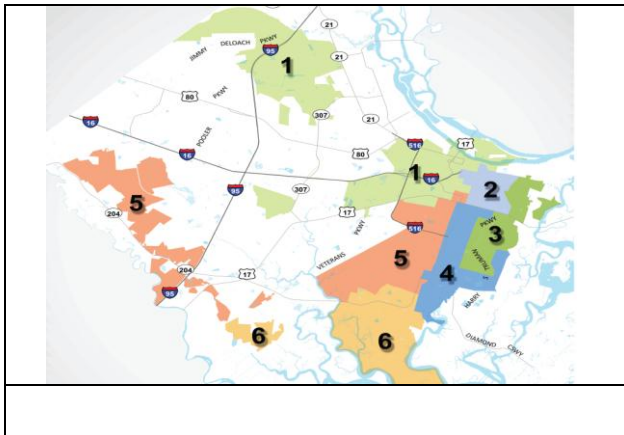
Objective:	The infiltration of stormwater causes increased stoppages, lower system capacity and higher maintenance costs.	Council Priority:	Health and Environment
Benefits:	The removal of stormwater would create additional capacity and reduce stoppages caused by the increased flow from stormwater.		
Scope/Comments:	Direct stormwater out of the sanitary sewer system.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	626,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2004
Project Name:	Treatment Plant Capital Expansion	Department:	President Street Plant
Project Number:	SW0806	Description:	Make treatment capacity increases as needed at the City's wastewater treatment plants.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Treatment Plant Capital Expansion	3,900,000	100,000	100,000	200,000	200,000	250,000	850,000	4,750,000

FUNDING SOURCES

Source	Amount
Sewer Fund	850,000
Total	850,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Treatment Plant Capital Expansion	0

DETAILS

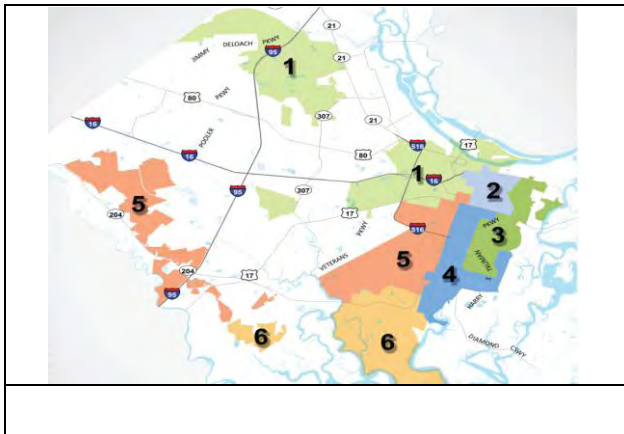
Objective:	Provide funding for treatment plant capacity expansion.	Council Priority:	Health and Environment
Benefits:	Serve the growing community and service area of the City of Savannah. Project will enhance the public health and safety. It will provide for an economic stimulus and further ensures compliance of the law.		
Scope/Comments:	Expansion of wastewater treatment plant.		
Related Projects:	Treatment capacity capabilities of wastewater treatment plants	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	850,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Georgetown, President, Wilshire and Crossroads Plants
Neighborhood:	24, Blackshear (President); 79, Largo Woods (Wilshire); 93,
Council District:	2, 6, 1

Category:	Sewer Improvements	Start Year:	2003
Project Name:	Treatment Plant Capital Improvements	Department:	President Street Plant
Project Number:	SW0320	Description:	Make various capital improvements as needed at the wastewater treatment plants.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Treatment Plant Capital Improvements	3,267,757	500,000	500,000	500,000	500,000	500,000	2,500,000	5,767,757

FUNDING SOURCES

Source	Amount
Sewer Fund	2,500,000
Total	2,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Treatment Plant Capital Improvements	364,213

DETAILS

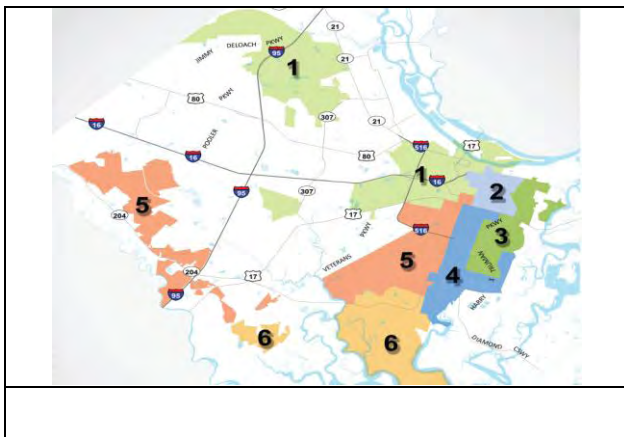
Objective:	To ensure wastewater treatment plants are properly operational with updated equipment according to new technologies and EPD directives.	Council Priority:	Health and Environment
Benefits:	Proper and more efficient and effective wastewater treatment.		
Scope/Comments:	Update equipment at wastewater treatment plants.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	2,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Georgetown, President, Wilshire and Crossroads Plants
Neighborhood:	24, Blackshear (President); 79, Largo Woods (Wilshire); 93,
Council District:	2, 6, 1

Category:	Sewer Improvements	Start Year:	1999
Project Name:	Treatment Plant Capital Maintenance	Department:	President Street Plant
Project Number:	SW0319	Description:	Replace equipment, correct design deficiencies, and other needs to meet permit to discharge limits.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Treatment Plant Capital Maintenance	2,436,962	350,000	350,000	350,000	350,000	350,000	1,750,000	4,186,962

FUNDING SOURCES

Source	Amount
Sewer Fund	1,750,000
Total	1,750,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Treatment Plant Capital Maintenance	1,812,360

DETAILS

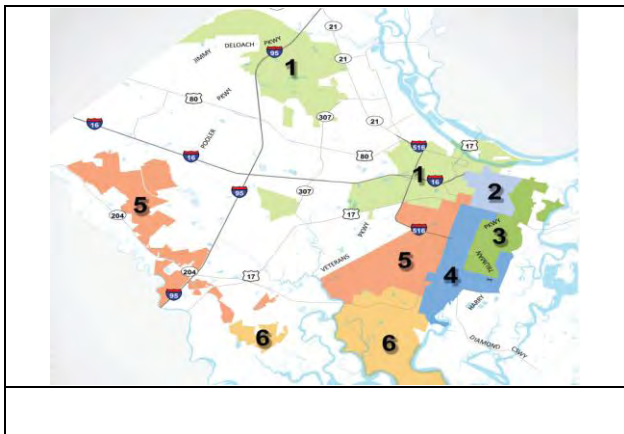
Objective:	This project is necessary in order to meet the higher discharge limitations required by the Environmental Protection Division.	Council Priority:	Health and Environment
Benefits:	This project will allow the City to continue to meet its discharge requirements as required under the NPDES permit.		
Scope/Comments:	The project affects the following treatment plants: Georgetown, President, Wilshire & Windsor.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	1,750,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Georgetown, President, Wilshire and Crossroads Plants
Neighborhood:	24, Blackshear (President); 79, Largo Woods (Wilshire); 93,
Council District:	2, 6, 1

Category:	Sewer Improvements	Start Year:	2014
Project Name:	Wilshire Nutrient Removal	Department:	Regional Plants
Project Number:	TBD	Description:	Funding for future modifications to plant and/or processes in order to meet highly probable future limitations on nutrient loadings.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Wilshire Nutrient Removal	0	0	500,000	1,000,000	1,500,000	1,000,000	4,000,000	4,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	4,000,000
Total	4,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Wilshire Nutrient Removal	0

DETAILS

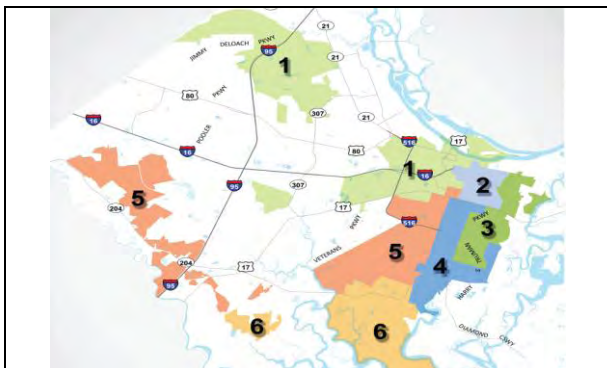
Objective:	Provide money for modifications to plant and/or processes in order to meet future limitations on nutrient loadings.	Council Priority:	Health and Environment
Benefits:	Compliance with future Federal regulations. Prevention of large, unplanned expenditures that result in large rate increases.		
Scope/Comments:	Project is in response to numerous nationwide discussions regarding the high probability that nutrient limits will be placed on all wastewater plant discharges. Decisions regarding the nutrient limits or timing of new regulations have not yet been made.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	4,000,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	11015 Largo Drive
Neighborhood:	80, Wilshire Estates
Council District:	6

Category:	Sewer Improvements	Start Year:	2102
Project Name:	Wilshire TMDL Improvements	Department:	Regional Plants
Project Number:	SW0725	Description:	Improvements to wastewater plant in order to be compliant with future TMDL limits.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Wilshire TMDL Improvements	1,000,000	1,500,000	2,000,000	2,500,000	3,000,000	3,500,000	12,500,000	13,500,000

FUNDING SOURCES

Source	Amount
Sewer Fund	12,500,000
Total	12,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Wilshire TMDL Improvements	0

DETAILS

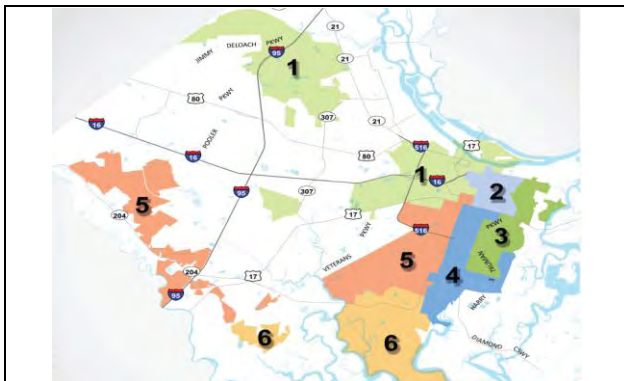
Objective:	Modify plant and/or processes in order to maintain compliance with TMDL regulations.	Council Priority:	Health and Environment
Benefits:	Compliance with forthcoming TMDL limits.		
Scope/Comments:	Project affects Wilshire Plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	12,500,000					

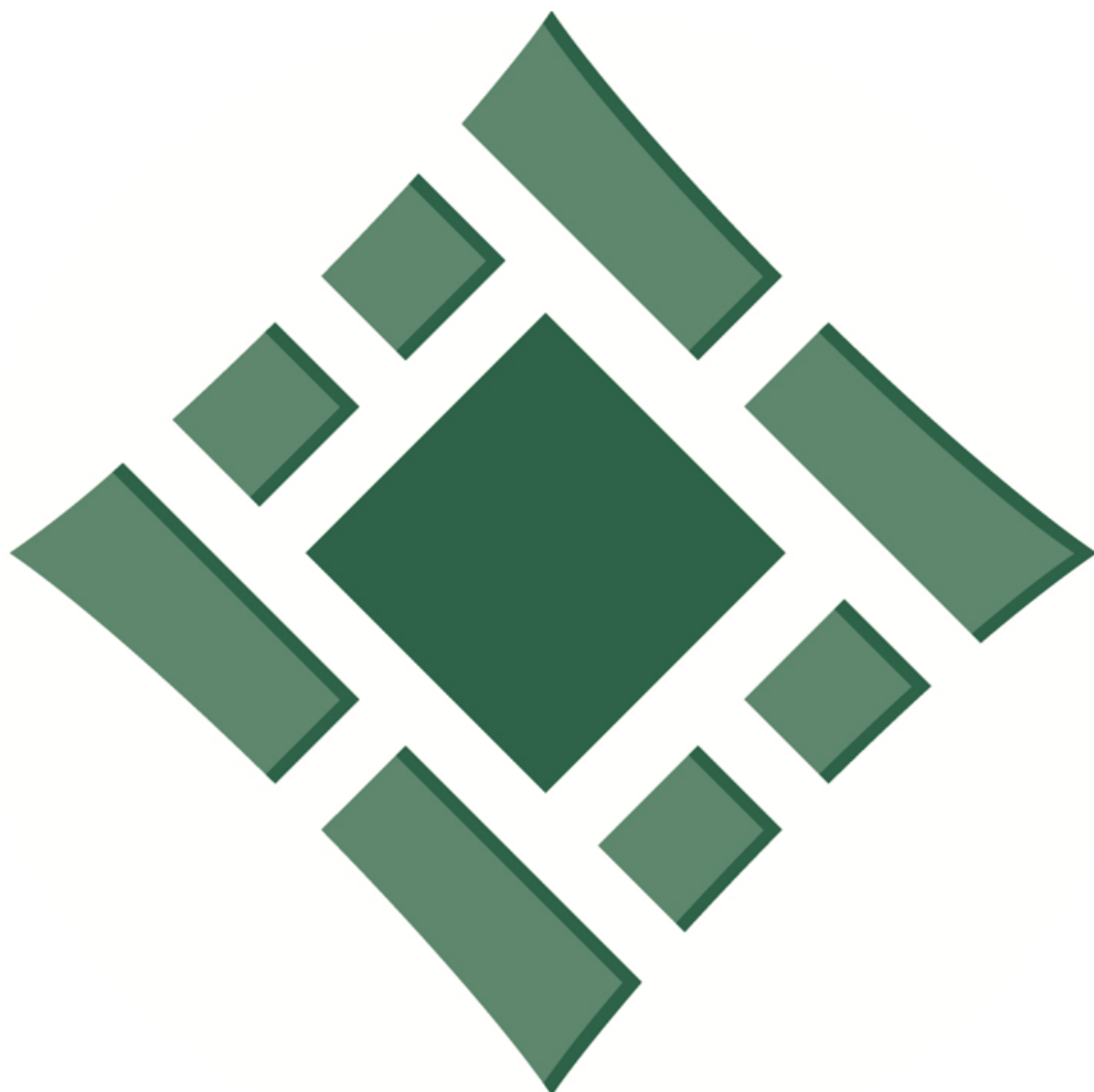
OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	11015 Largo Drive
Neighborhood:	Wilshire
Council District:	6



2013-2017

SQUARES AND MONUMENTS IMPROVEMENTS

Improvements in this group can be categorized as renovation of City squares and conservation and restoration of outdoor monuments, street medians, passive neighborhood parks, and one of the City's major tourist attractions, the Riverfront. Funding is also included to match neighborhood group contributions to their own projects.

SQUARES AND MONUMENTS ASSETS

Asset	Quantity
Historic squares	21
Passive parks	37
Major medians	23
Minor medians	59
Monuments	53
Trees	82,450

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
General Fund	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 690,000	\$ 730,000
General Fund (Preservation Fee)	310,000	370,000	372,500	347,500	475,000	1,875,000
Total	\$ 320,000	\$ 380,000	\$ 382,500	\$ 357,500	\$ 1,165,000	\$ 2,605,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Atlantic Mall Landscape Improvements	\$ 0	\$ 0	\$ 0	\$ 0	\$ 560,000	\$ 560,000
Atlantic Mall Lighting	100,000	210,000	35,000	0	0	345,000
Bee Road Passive Park Trail	0	0	0	0	120,000	120,000
Entranceway and Median Improvements	0	0	0	0	95,000	95,000
Factors Walk Wall Stabilization	0	0	0	117,500	250,000	367,500
Fountain Conservation	0	0	51,250	20,000	0	71,250

Project Name	2013	2014	2015	2016	2017	5 Year Total
Gordon Monument Conservation	0	0	0	0	25,000	25,000
Monument Conservation	50,000	50,000	50,000	50,000	0	200,000
Neighborhood Matching Funds	10,000	10,000	10,000	10,000	10,000	50,000
Park, Square, Median and Irrigation Improvements	50,000	50,000	51,250	50,000	0	201,250
Public Monument Lighting	0	0	0	0	50,000	50,000
Rousakis Plaza and Riverfront Repairs	50,000	0	125,000	50,000	0	225,000
Square Renovation	60,000	60,000	60,000	60,000	0	240,000
Square Walkway Repairs	0	0	0	0	55,000	55,000
Total	\$ 320,000	\$ 380,000	\$ 382,500	\$ 357,500	\$ 1,165,000	\$ 2,605,000

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Atlantic Mall Landscape Improvements	Department:	Park and Tree
Project Number:	TBD	Description:	Improve landscape of Atlantic Mall.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Atlantic Mall Landscape Improvements	0	0	0	0	0	560,000	560,000	560,000

FUNDING SOURCES

Source	Amount
General Fund	560,000
Total	560,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Atlantic Mall Landscape Improvements	0

DETAILS

Objective:	Improve landscape of Atlantic Mall.	Council Priority:	Neighborhood Vitality
Benefits:	Will provide aesthetically pleasing landscape for the mall consistent with lighting upgrades.		
Scope/Comments:	Design new landscape to replace existing sweetgums and crape myrtles in the mall from Tiedeman Park to Baldwin Park and complement the lighting plan for the mall.		
Related Projects:	Atlantic Mall Lighting, Victory Drive Median Improvements	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	250,000					
Design	310,000					
Repair/Maintenance	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Atlantic Mall

LOCATION

Address:	Atlantic Avenue
Neighborhood:	21, Baldwin Park; 38, Ardsley Park/ Chatham Crescent
Council District:	2, 4

Category:	Squares and Monuments	Start Year:	2013
Project Name:	Atlantic Mall Lighting	Department:	Park and Tree
Project Number:	TBD	Description:	Replace the sodium vapor cobra head lights with period correct decorative light fixtures using metal halide lighting
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Atlantic Mall Lighting	0	100,000	210,000	35,000	0	0	345,000	345,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	345,000
Total	345,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Atlantic Mall Lighting	0

DETAILS

Objective:	To replace existing light fixtures with period correct decorative lighting fixtures and improve the level and quality of lighting along the Atlantic Mall Park.	Council Priority:	Culture and Recreation
Benefits:	The area will be perceived as being safer by nighttime users. The aesthetic quality of the park will be improved for both residents and visitors who see this area, which is included on several tours.		
Scope/Comments:	1. Removal of existing cobra head lights on wood poles. 2. Replacement/Installation of existing and new light poles and metal halide light fixtures.		
Related Projects:	Park and Square Lighting Improvements	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	345,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Atlantic Mall

LOCATION

Address:	East Victory Drive at Atlantic Avenue
Neighborhood:	38, Ardsley Park-Chatham Crescent; 21, Baldwin Park
Council District:	2,4

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Bee Road Passive Park Trail	Department:	Park & Tree
Project Number:	TBD	Description:	Install walking trail at Anderson and Bee Roads
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Bee Road Passive Park Trail	0	0	0	0	0	120,000	120,000	120,000

FUNDING SOURCES

Source	Amount
General Fund	120,000
Total	120,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Bee Road Passive Park Trail	0

DETAILS

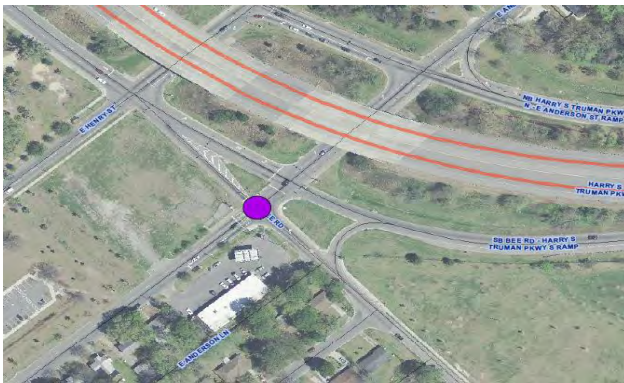
Objective:	Install walking trail at Anderson and Bee Roads.	Council Priority:	Neighborhood Vitality
Benefits:	Neighborhood involvement.		
Scope/Comments:	Clearing and planting of landscape.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	60,000					
Construction	60,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Proposed site for Bee Road Passive Park Trail

LOCATION

Address:	Bee Road and Anderson Street intersection
Neighborhood:	34, Victory Manor/ East Hill/ Donwood
Council District:	2

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Entranceway and Median Improvements	Department:	Park and Tree
Project Number:	TBD	Description:	Improve landscape of City entrances and medians
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Entranceway and Median Improvements	0	0	0	0	0	95,000	95,000	95,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	95,000
Total	95,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Entranceway and Median Improvements	0

DETAILS

Objective:	Revitalize City entryways and medians.	Council Priority:	Neighborhood Vitality
Benefits:	Improve appearances of public property at entryways and along major medians.		
Scope/Comments:	Design attractive, water-efficient, and safe landscapes for all City entryways and major medians.		
Related Projects:	Gateway Signage	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	95,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Median on Liberty Street

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	Start Year:	2016
Project Name:	Factors Walk Wall Stabilization	Department:	Park and Tree
Project Number:	TBD	Description:	Stabilize the historic wall along Factor's Walk.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Factors Walk Wall Stabilization	0	0	0	0	117,500	250,000	367,500	367,500

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	367,500
Total	367,500

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Factors Walk Wall Stabilization	0

DETAILS

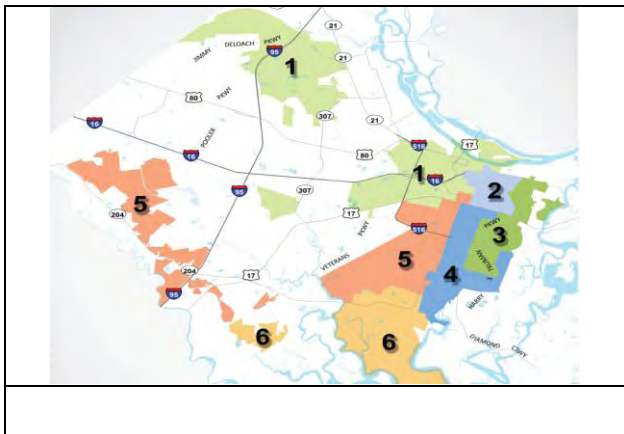
Objective:	Repair unstable portions of the stone wall along Factor's Walk to provide stability for the wall.	Council Priority:	Culture and Recreation
Benefits:	Preservation of historically-significant wall that is safe and functional.		
Scope/Comments:	Assess entire wall and select highest priority segments for detailed structural analysis, prepare high-quality conservation treatment plans and perform conservation techniques of those segments.		
Related Projects:	Historic Wall Preservations	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	367,500					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Factors Walk
Neighborhood:	8, North Historic District
Council District:	1

Category:	Squares and Monuments	Start Year:	2015
Project Name:	Fountain Conservation	Department:	Park and Tree
Project Number:	TBD	Description:	Preserve and maintain the City's fountains.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Fountain Conservation	0	0	0	51,250	20,000	0	71,250	71,250

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	71,250
Total	71,250

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Fountain Conservation	0

DETAILS

Objective:	Ensure the safe and efficient operation and preserve the architecture of the public fountains in parks, squares, medians and elsewhere.	Council Priority:	Culture and Recreation
Benefits:	Provide attractive and reliable water features as special effects, focal points and backdrops for passive recreation, tourism, and scenic vistas in public open spaces.		
Scope/Comments:	Significant metal and stone fountains require treatments due to the continuous flow of water which can deteriorate the structure over time. Electrical, pumps, and plumbing require inspection and analysis to provide safe and efficient water flow.		
Related Projects:	Park, Square, Median Improvements	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	71,250					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Fountain at Forsyth Park

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Gordon Monument Conservation	Department:	Park and Tree
Project Number:	TBD	Description:	Conserve the Gordon Monument in Wright Square
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Gordon Monument Conservation	0	0	0	0	0	25,000	25,000	25,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	25,000
Total	25,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Gordon Monument Conservation	0

DETAILS

Objective:	Restore Gordon Monument.	Council Priority:	Neighborhood Vitality
Benefits:	Preservation of monument for tourism and future generations.		
Scope/Comments:	Repoint foundation, inject grout into cracked pillar, treat carbon sediment on Corinthian capital.		
Related Projects:	Monument Conservation	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	25,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Bull and President Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Squares and Monuments	Start Year:	2013
Project Name:	Monument Conservation	Department:	Park and Tree
Project Number:	TBD	Description:	Repair, restore and improve monuments in various locations
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Monument Conservation	0	50,000	50,000	50,000	50,000	0	200,000	200,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Monument Conservation	0

DETAILS

Objective:	To preserve and improve the condition of monuments.	Council Priority:	Culture and Recreation
Benefits:	Preservation of monuments for enjoyment and education of residents and visitors. The project will ensure that monuments receive treatments on a timely basis to avoid the need for extensive large restoration projects.		
Scope/Comments:	Monument conservation and related site improvements to improve condition, protection, and site aesthetics such as walkways, fencing, and improved lighting.		
Related Projects:	Gordon Monument Conservation	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Monument to James Edward Oglethorpe in Chippewa Square

LOCATION

Address:	Various locations
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	Start Year:	2010
Project Name:	Neighborhood Matching Funds	Department:	Park and Tree
Project Number:	PT0802	Description:	Provide matching funds for neighborhood projects such as tree planting, park renovations and streetscape improvements.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Neighborhood Matching Funds	93,448	10,000	10,000	10,000	10,000	10,000	50,000	143,448

FUNDING SOURCES

Source	Amount
General Fund	50,000
Total	50,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Neighborhood Matching Funds	52,659

DETAILS

Objective:	To give neighborhood associations incentives to improve street appearance and encourage volunteer involvement.	Council Priority:	Neighborhood Vitality
Benefits:	Improves neighborhood, reduces installation costs and encourages neighborhood associations to take pride in the development of their area.		
Scope/Comments:	All neighborhood groups are eligible to apply for matching funds from the City.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	50,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



City workers install a bench purchased by the Ardsley Park Garden Club through the Neighborhood Matching program.

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	Start Year:	2012
Project Name:	Park, Square, Median and Irrigation Improvements	Department:	Park and Tree
Project Number:	PT0700	Description:	Maintain and improve the Parks, Squares, and Medians, including irrigation systems.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Park, Square, Median and Irrigation Improvements	79,000	50,000	50,000	51,250	50,000	0	201,250	280,250

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	201,250
Total	201,250

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Park, Square, Median and Irrigation Improvements	36,378

DETAILS

Objective:	Improve the landscape, structures and infrastructure conditions in public parks, squares and medians.	Council Priority:	Neighborhood Vitality
Benefits:	Provide safe and secure, scenic public open spaces to attract visitors and improve the overall quality of life.		
Scope/Comments:	Thin out overcrowded vegetation to improve visibility and re-establish scenic vistas. Add landscaping to improve appearances. Upgrade irrigation systems to meet current vegetation needs. Modify and/or repair walkways, benches and other structures.		
Related Projects:	Square Renovation, Fountain Conservation, Monument Conservation	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	201,250					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Repairs in Wright Square

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Public Monument Lighting	Department:	Park and Tree
Project Number:	TBD	Description:	Install or repair lighting of public monuments
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Public Monument Lighting	0	0	0	0	0	50,000	50,000	50,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	50,000
Total	50,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Public Monument Lighting	0

DETAILS

Objective:	To provide lighting of the monuments.	Council Priority:	Neighborhood Vitality
Benefits:	Enhance nighttime appearance of monuments to promote tourism.		
Scope/Comments:	Assess existing lighting and adjust lighting as necessary; install additional lighting where appropriate (i.e. Oglethorpe Monumement in Chippewa Square).		
Related Projects:	Monument Conservation	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	50,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Monument to Nathanael Greene in Johnson Square

LOCATION

Address:	Historic district
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	Start Year:	1998
Project Name:	Rousakis Plaza and Riverfront Repairs	Department:	Park and Tree
Project Number:	PT0801	Description:	Repair and maintain the structure of Rousakis Plaza.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Rousakis Plaza and Riverfront Repairs	856,000	50,000	0	125,000	50,000	0	225,000	1,081,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	225,000
Total	225,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Rousakis Plaza and Riverfront Repairs	38,568

DETAILS

Objective:	To protect the plaza support structure from further decline and to provide upkeep to a major tourist attraction.	Council Priority:	Economic Growth
Benefits:	Performing preventive maintenance is less costly than repairing a structural collapse. Protect a significant investment and ensure a safe area for major public events.		
Scope/Comments:	The structures to be repaired include the docks, brick, decking, etc.		
Related Projects:	Continued maintenance of the Riverfront Park.	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	225,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Rousakis Plaza

LOCATION

Address:	Rousakis Plaza
Neighborhood:	8, North Historic District
Council District:	1

Category:	Squares and Monuments	Start Year:	2005
Project Name:	Square Renovation	Department:	Park and Tree
Project Number:	PT0902	Description:	Improve the lighting, paving, landscaping and furnishing in squares.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Square Renovation	615,238	60,000	60,000	60,000	60,000	0	240,000	855,238

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	240,000
Total	240,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Square Renovation	615,238

DETAILS

Objective:	To make improvements to historic squares.	Council Priority:	Culture and Recreation
Benefits:	Reduce the chance of injury on the walkways, enhance public safety and improve aesthetics.		
Scope/Comments:	The squares to be renovated are: Whitfield, Franklin, Warren, Lafayette, and Greene.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	240,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Lafayette Square

LOCATION

Address:	Whitfield, Franklin, Warren, Lafayette, and Greene Squares
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Square Walkway Repairs	Department:	Park and Tree
Project Number:	TBD	Description:	Repair brick walkways in the downtown squares.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Square Walkway Repairs	0	0	0	0	0	55,000	55,000	55,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	55,000
Total	55,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Square Walkway Repairs	0

DETAILS

Objective:	Repair brick walkways in downtown squares.	Council Priority:	Neighborhood Vitality
Benefits:	To provide water infiltration for trees while providing public safety for pedestrians.		
Scope/Comments:	Remove and reset bricks on sand as necessary to provide safe walkways.		
Related Projects:	Square Renovation	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	55,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Johnson Square

LOCATION

Address:	Historic District
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

2013-2017 STREET IMPROVEMENTS

Infrastructure in this category is designed to preserve the City's streets, bridges, highways, sidewalks, rights-of-way and lanes. Improvements in the 5 year plan, as in year 2013, are primarily ongoing maintenance projects.

STREET ASSETS

Asset	Quantity
Paved streets	637.57 miles
Unpaved streets	.90 miles
Curb	423 miles
Sidewalks	265.1 miles
City-maintained bridges	28

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
General Fund	\$ 455,000	\$ 1,325,000	\$ 800,000	\$ 1,400,000	\$ 2,000,000	\$ 5,980,000
General Fund (Preservation Fee)	290,000	280,000	227,500	227,500	175,000	1,200,000
Total	\$ 745,000	\$ 1,605,000	\$ 1,027,500	\$ 1,627,500	\$ 2,175,000	\$ 7,180,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Bridge Maintenance	\$ 0	\$ 150,000	\$ 150,000	\$ 150,000	\$ 300,000	\$ 750,000
LMIG Resurfacing	50,000	150,000	100,000	100,000	200,000	600,000
Montgomery Street Ramp	175,000	170,000	102,500	102,500	0	550,000
New Sidewalk Install	0	0	0	250,000	250,000	500,000
Repair / Install Curbs	75,000	125,000	100,000	100,000	150,000	550,000
Resurfacing	230,000	350,000	350,000	350,000	350,000	1,630,000
River Street Ramps Reconstruction	115,000	110,000	125,000	125,000	175,000	650,000
Sidewalk Repairs	75,000	125,000	100,000	100,000	200,000	600,000
Street Paving	25,000	225,000	0	150,000	250,000	650,000
Wheelchair Access Ramps	0	200,000	0	200,000	300,000	700,000
Total	\$ 745,000	\$ 1,605,000	\$ 1,027,500	\$ 1,627,500	\$ 2,175,000	\$ 7,180,000

Category:	Street Improvements	Start Year:	1999
Project Name:	Bridge Maintenance	Department:	Streets Maintenance
Project Number:	SP0323	Description:	Maintain and repair the City's bridges.
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Bridge Maintenance	701,867	0	150,000	150,000	150,000	300,000	750,000	1,451,867

FUNDING SOURCES

Source	Amount
General Fund	750,000
Total	750,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Bridge Maintenance	146,175

DETAILS

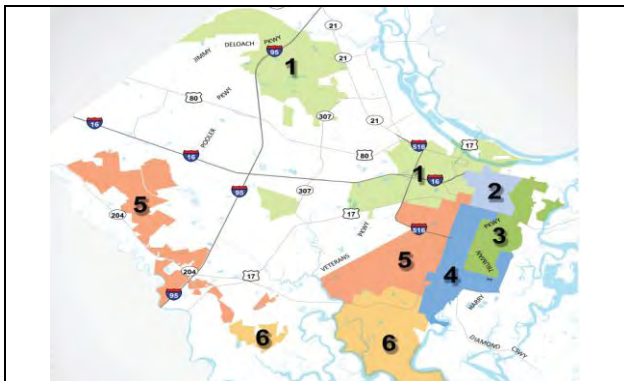
Objective:	To ensure all of the City bridge structures are structurally sound.	Council Priority:	Public Safety
Benefits:	Safe, well maintained bridges are an essential element of the street system.		
Scope/Comments:	Maintenance includes painting, deck repairs, approach slab repairs and joint sealing on City bridges. If repairs identified in the bi-annual GDOT bridge inspection are not done, Federal funds could be jeopardized.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	750,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Street Improvements	Start Year:	1999
Project Name:	LMIG Resurfacing	Department:	Streets Maintenance
Project Number:	SP0511	Description:	Adjust manhole covers and frames, milling and paving reinforcements in conjunction with resurfacing by GA DOT (LMIG).
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
LMIG Resurfacing	300,000	50,000	150,000	100,000	100,000	200,000	600,000	900,000

FUNDING SOURCES

Source	Amount
General Fund	600,000
Total	600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
LMIG Resurfacing	0

DETAILS

Objective:	GDOT pays for resurfacing six to eight miles of street annually. The City is responsible for adjusting manhole covers and milling as a condition of the agreement.	Council Priority:	Public Safety
Benefits:	Provide safe riding surface to the public and prolong the life of the road.		
Scope/Comments:	Annually, approximately 6-8 miles of City streets are resurfaced under this GDOT program.		
Related Projects:	Street Resurfacing	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	600,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LMIG Resurfacing

LOCATION

Address:	Locations to be identified
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	2009
Project Name:	Montgomery Street Ramp	Department:	ACM-Admin & Community Services
Project Number:	OP0416	Description:	Build a pedestrian walkway on existing public right-of-way between Williamson and W. River Streets.
Contact Person/ Project Manager:	Bridget Lidy; blidy@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Montgomery Street Ramp	10,000	175,000	170,000	102,500	102,500	0	550,000	560,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	550,000
Total	550,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Montgomery Street Ramp	4,000

DETAILS

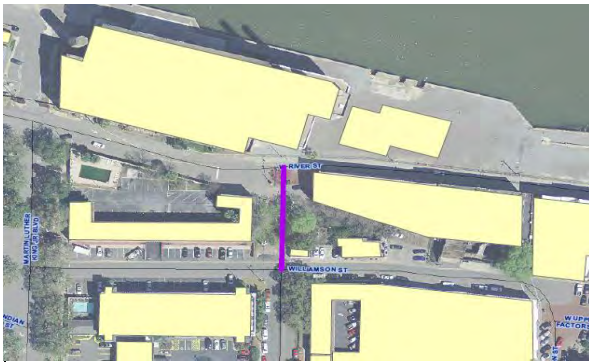
Objective:	Will increase pedestrian safety, reduce blight, improve pedestrian connection from west end of River Street to Franklin Square and City Market, and enhance redevelopment activities.	Council Priority:	Economic Growth
Benefits:	The pedestrian walkway increases public safety, reduces blight and provides additional opportunity for economic redevelopment along the W. River Street.		
Scope/Comments:	Residents, visitors and employees will use the ramp to access W. River Street and Franklin Square/City Market.		
Related Projects:	MLK-Montgomery Street Revitalization Plan, Haitian Monument and Downtown Master Plan	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	25,000					
Design	40,000					
Construction	485,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Proposed site for the Montgomery Street ramp.

LOCATION

Address:	Montgomery Street Ramp
Neighborhood:	8, North Historic District
Council District:	1

Category:	Street Improvements	Start Year:	2016
Project Name:	New Sidewalk Install	Department:	Streets Maintenance
Project Number:	TBD	Description:	Install new sidewalks in areas where needed.
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
New Sidewalk Install	0	0	0	0	250,000	250,000	500,000	500,000

FUNDING SOURCES

Source	Amount
General Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
New Sidewalk Install	0

DETAILS

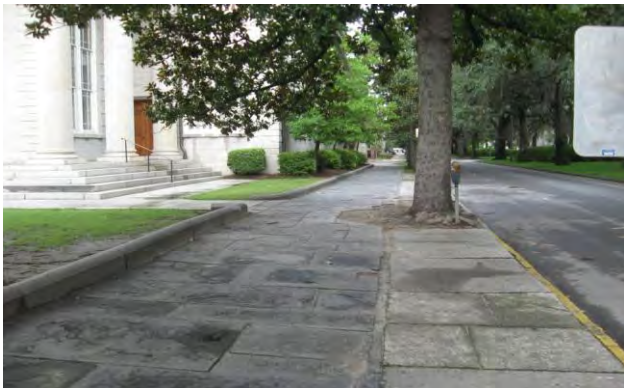
Objective:	Increase pedestrian safety and access to areas currently without sidewalks.	Council Priority:	Neighborhood Vitality
Benefits:	Increase safety and allow pedestrians greater access to areas needing sidewalks.		
Scope/Comments:	Program will affect sidewalks City-wide.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Sidewalk along Oglethorpe Avenue

LOCATION

Address:	Various locations City-wide
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	1999
Project Name:	Repair/Install Curbs	Department:	Streets Maintenance
Project Number:	SP0512	Description:	Remove and replace curbing broken by tree roots or normal wear and tear.
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Repair/Install Curbs	200,024	75,000	125,000	100,000	100,000	150,000	550,000	750,024

FUNDING SOURCES

Source	Amount
General Fund	550,000
Total	550,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Repair/Install Curbs	75,148

DETAILS

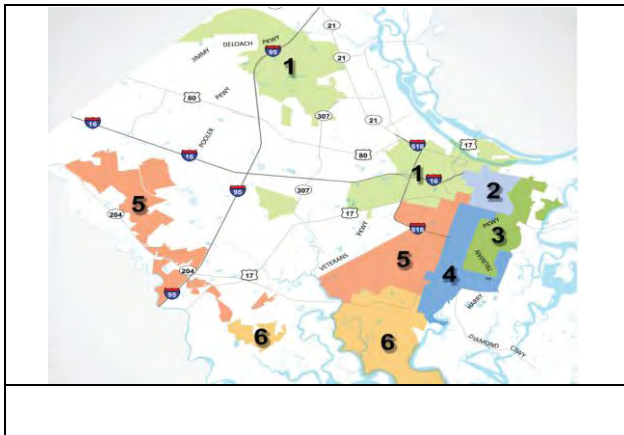
Objective:	Damaged curbing impedes water flow and prevents efficient street sweeping. Damaged curbing can also constitute a tripping hazard.	Council Priority:	Neighborhood Vitality
Benefits:	Repair of defective curbing improves drainage and reduces standing water complaints. Repairs can also eliminate hazards to the public.		
Scope/Comments:	Program will affect curb installation City-wide.		
Related Projects:	Resurfacing, Sidewalk Repair	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	550,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	1999
Project Name:	Resurfacing	Department:	Streets Maintenance
Project Number:	SP0320	Description:	Resurface City streets.
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Resurfacing	1,493,901	230,000	350,000	350,000	350,000	350,000	1,630,000	3,123,901

FUNDING SOURCES

Source	Amount
General Fund	1,630,000
Total	1,630,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Resurfacing	727,890

DETAILS

Objective:	To extend the life of 30 miles of City street pavements over the next five years.	Council Priority:	Public Safety
Benefits:	Performing preventive maintenance periodically will stop additional deterioration and prolong the time periods between future costly repairs.		
Scope/Comments:	The number of miles resurfaced depends upon the funding level and prevailing costs, but normally 5-8 miles are completed.		
Related Projects:	LMIG Resurfacing	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	1,630,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Street resurfacing

LOCATION

Address:	Various locations citywide
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	2004
Project Name:	River Street Ramps Reconstruction	Department:	Streets Maintenance
Project Number:	SP0321	Description:	Remove and salvage stone surface, repair sub-base, base, and replace the stone surface at the proper grade.
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
River Street Ramps Reconstruction	512,340	115,000	110,000	125,000	125,000	175,000	650,000	1,162,340

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	650,000
Total	650,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
River Street Ramps Reconstruction	322,643

DETAILS

Objective:	The stone surface and sub-structure of all River Street ramps are failing due to increased traffic and larger vehicles.	Council Priority:	Public Safety
Benefits:	Repairing ramps using existing stone will maintain appearance of area and prevent vehicle damage while allowing access to River Street. Project will keep ramps safe for vehicle and pedestrian use while preventing major future repairs.		
Scope/Comments:	Barnard Ramp is in the worst condition. East Broad, Hyatt, Abercorn, Lincoln and Drayton ramps will follow in subsequent years.		
Related Projects:	Street Reconstruction	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	0	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	650,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Abercorn Street Ramp

LOCATION

Address:	River Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Street Improvements	Start Year:	1999
Project Name:	Sidewalk Repairs	Department:	Streets Maintenance
Project Number:	SP0510	Description:	Remove and replace hazardous sidewalk segments.
Contact Person/ Project Manager:	Buddy Bishop		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Sidewalk Repairs	1,744,340	75,000	125,000	100,000	100,000	200,000	600,000	2,344,340

FUNDING SOURCES

Source	Amount
General Fund	600,000
Total	600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Sidewalk Repairs	307,019

DETAILS

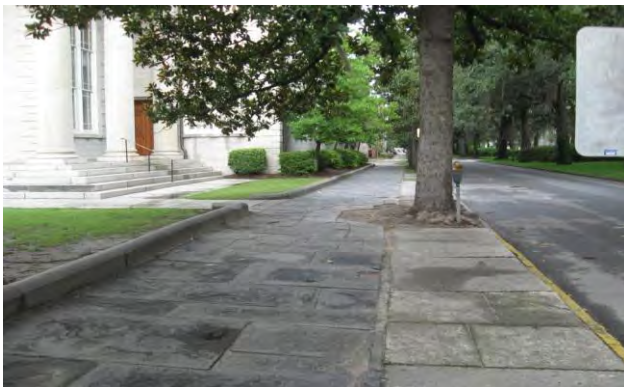
Objective:	To remove and replace hazardous sidewalk segments.	Council Priority:	Neighborhood Vitality
Benefits:	To ensure all sidewalks are safe and ADA compliant.		
Scope/Comments:	Sidewalk repair locations are identified by routine inspections and from complaints received.		
Related Projects:	Wheelchair Access Ramps	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	600,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Sidewalk on Oglethorpe Street

LOCATION

Address:	Various locations City-wide
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	2005
Project Name:	Street Paving	Department:	Streets Maintenance
Project Number:	SP0324	Description:	Pave the remaining .9 miles of unpaved streets.
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Street Paving	1,049,958	25,000	225,000	0	150,000	250,000	650,000	1,699,958

FUNDING SOURCES

Source	Amount
General Fund	650,000
Total	650,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Street Paving	812,659

DETAILS

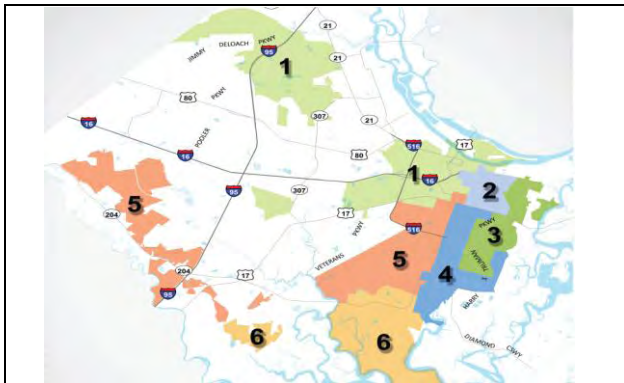
Objective:	To provide an improved surface treatment for the remainder of the City's .9 miles of unpaved streets.	Council Priority:	Neighborhood Vitality
Benefits:	Paved streets enhance adjacent properties, eliminate grading and dust and improve the quality of life for residents.		
Scope/Comments:	Reflects City's share only. Georgia DOT may participate at 30%.		
Related Projects:	Street paving program	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	650,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Street Improvements	Start Year:	1999
Project Name:	Wheelchair Access Ramps	Department:	Streets Maintenance
Project Number:	SP0720	Description:	Install wheelchair access ramps at locations currently without ramps.
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Wheelchair Access Ramps	268,065	0	200,000	0	200,000	300,000	700,000	968,065

FUNDING SOURCES

Source	Amount
General Fund	700,000
Total	700,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Wheelchair Access Ramps	268,065

DETAILS

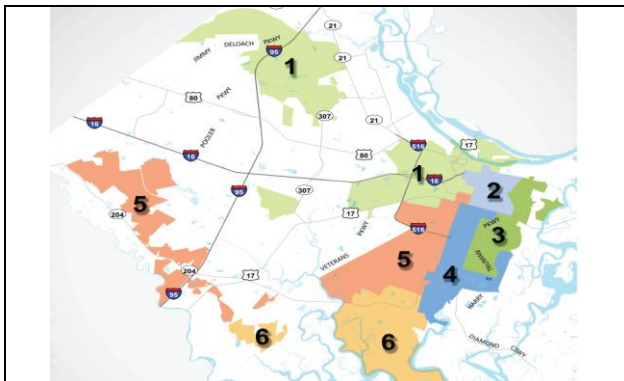
Objective:	To continue long range program of compliance with Federal ADA standards.	Council Priority:	Public Safety
Benefits:	Access ramps must be part of Savannah's streets or the City will not be in compliance with regulations. To ensure that the City's residents and visitors have unrestricted access to the public rights-of-way.		
Scope/Comments:	This is a long range program that will eventually include the entire City.		
Related Projects:	Sidewalk repairs	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	700,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various locations City-wide with a concerted effort in the Historic District
Neighborhood:	Various
Council District:	Various



2013-2017 TRAFFIC IMPROVEMENTS

Traffic Improvements in the five year plan include new traffic signals and street lights as needed and the design of traffic improvements to ameliorate traffic mobility and safety. Projects are proposed based on traffic studies conducted by the Traffic Engineering department. A major project in 2013 is the installation of a signal at Bull Street and 63rd Street.

TRAFFIC ASSETS

Asset	Quantity
Signalized intersections	232
Flashing Beacons	51
School Flashers	56
Highway Lights	448
City-Owned Street Lights	644
Park Lights	1,133
Traffic signal system	1

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
General Fund	\$ 207,000	\$ 490,000	\$ 233,000	\$ 100,000	\$ 1,190,000	\$ 2,220,000
State Aid	38,000	67,000	67,000	0	0	172,000
Total	\$ 245,000	\$ 557,000	\$ 300,000	\$ 100,000	\$ 1,190,000	\$ 2,392,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
37th Street Corridor Signal / Intersection Upgrades	\$ 0	\$ 0	\$ 0	\$ 0	\$ 290,000	\$ 290,000
Abercorn Street Interconnect and Signal Upgrading	0	357,000	200,000	0	0	557,000
Bull St. and 63rd St. Signal Installation and Interconnect	205,000	0	0	0	0	205,000
Liberty at Bull Signal Installation	0	0	0	0	200,000	200,000

Project Name	2013	2014	2015	2016	2017	5 Year Total
Pushbuttons and Audible Pedestrian Signals	0	100,000	0	0	0	100,000
Signal Maintenance / Upgrade Intersections	0	0	0	0	500,000	500,000
Traffic Calming Devices	40,000	100,000	100,000	100,000	100,000	440,000
Upgrade School Flasher Communication System	0	0	0	0	100,000	100,000
Total	\$ 245,000	\$ 557,000	\$ 300,000	\$ 100,000	\$ 1,190,000	\$ 2,392,000

Category:	Traffic Improvements	Start Year:	2017
Project Name:	37th St. Corridor - Signal/Intersection Upgrades	Department:	Traffic Engineering
Project Number:	TE0610	Description:	Upgrade up to 15 signals on 37th St. Construct left turn bays with protected signal phasing at critical intersections.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
37th St. Corridor - Signal/Intersection Upgrades	340,000	0	0	0	0	290,000	290,000	630,000

FUNDING SOURCES

Source	Amount
General Fund	290,000
Total	290,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
37th St. Corridor - Signal/Intersection Upgrades	0

DETAILS

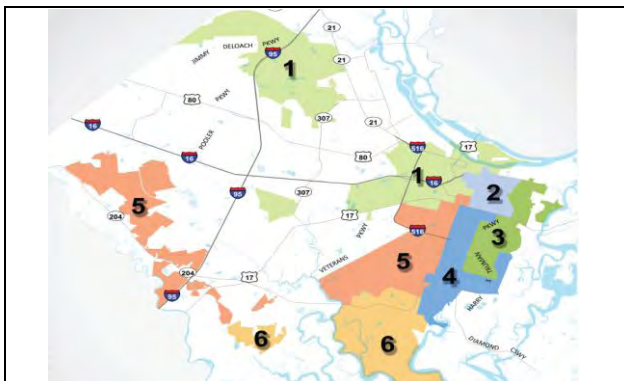
Objective:	Provide signal improvements, pedestrian upgrades, and dedicated left turn lanes.	Council Priority:	Public Safety
Benefits:	Left turn lanes and protected left turn phases would improve operation and safety. Installation of communication cable will enhance system's signal coordination.		
Scope/Comments:	Funding requested for Right-of-Way acquisition. Current funding is for design.		
Related Projects:	Signal upgrades	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	290,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	37th Street
Neighborhood:	N/A
Council District:	N/A

Category:	Traffic Improvements	Start Year:	2014
Project Name:	Abercorn Street Interconnect and Signal Upgrading	Department:	Traffic Engineering
Project Number:	TBD	Description:	Upgrade signal equipment at three intersections and install fiber optic cable to interconnect signals.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Abercorn Street Interconnect and Signal Upgrading	0	0	357,000	200,000	0	0	557,000	557,000

FUNDING SOURCES

Source	Amount
General Fund	423,000
State Aid	134,000
Total	557,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Abercorn Street Interconnect and Signal Upgrading	0

DETAILS

Objective:	Upgrade 3 signalized intersections and coordinate signal by installation of fiber optic cable.	Council Priority:	Public Safety
Benefits:	Provide for an upgraded system to improve traffic mobility that is reliable and maintenance-free.		
Scope/Comments:	Upgrading existing traffic signal installations on Abercorn St. and Washington Ave., Columbus Dr., and 63rd St. Install fiber optic interconnect to connect to existing signal on Abercorn St. at Victory Dr. and at DeRenne Ave.		
Related Projects:	Fiber connectivity for synchronized operations	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	557,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A portion of the Abercorn Street corridor to be upgraded.

LOCATION

Address:	Abercorn St. from Victory Dr. to DeRenne Ave.
Neighborhood:	38; Ardsley Park / Chatham Crescent
Council District:	4

Category:	Traffic Improvements	Start Year:	2012
Project Name:	Bull St. and 63rd St. Signal Installation and Interconnect	Department:	Traffic Engineering
Project Number:	TBD	Description:	Install signal equipment and fiber optic cable at Bull Street and 63rd Street.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Bull St. and 63rd St. Signal Installation and Interconnect	0	205,000	0	0	0	0	205,000	205,000

FUNDING SOURCES

Source	Amount
General Fund	167,000
State Aid	38,000
Total	205,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Bull St. and 63rd St. Signal Installation and Interconnect	0

DETAILS

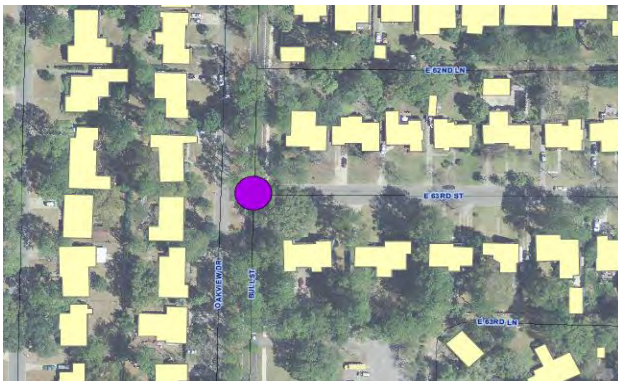
Objective:	The objective is to install a traffic signal and fiber optic cable where traffic volumes meet signal warrants.	Council Priority:	Public Safety
Benefits:	Increased intersection efficiency and coordinated timing on Bull St. Reduction of traffic delay. Ranks 4th on City's Signal priority list.		
Scope/Comments:	One new traffic signal installation on Bull St. at 63rd St. with fiber optic interconnect cable to Bull St. and 61st. St.		
Related Projects:	Signal installation	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	205,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Location of the proposed signal installation.

LOCATION

Address:	Bull St. and 63rd St.
Neighborhood:	51; Abercorn Heights
Council District:	4

Category:	Traffic Improvements	Start Year:	2017
Project Name:	Liberty at Bull Signal Installation	Department:	Traffic Engineering
Project Number:	TBD	Description:	Install traffic signal at Liberty St. and Bull St. intersection.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Liberty at Bull Signal Installation	0	0	0	0	0	200,000	200,000	200,000

FUNDING SOURCES

Source	Amount
General Fund	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Liberty at Bull Signal Installation	0

DETAILS

Objective:	Install traffic signal where traffic volumes meet signal warrants.	Council Priority:	Public Safety
Benefits:	New signals would improve operation/safety and reduce delay. Installation of communication cable will enhance signal coordination on Liberty St.		
Scope/Comments:	Project would fund new traffic signal at Liberty St. & Bull St. with fiber optic communication cable to existing signals on corridor.		
Related Projects:	Signal installation	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	10,000					
Construction	190,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A view of the intersection to be signalized.

LOCATION

Address:	Intersection of Liberty and Bull Streets
Neighborhood:	8, North Historic District
Council District:	1,2

Category:	Traffic Improvements	Start Year:	2007
Project Name:	Pushbuttons and Audible Pedestrian Signals	Department:	Traffic Engineering
Project Number:	TE0504	Description:	Upgrade 36 intersections to audible pushbuttons.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Pushbuttons and Audible Pedestrian Signals	0	0	100,000	0	0	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Pushbuttons and Audible Pedestrian Signals	0

DETAILS

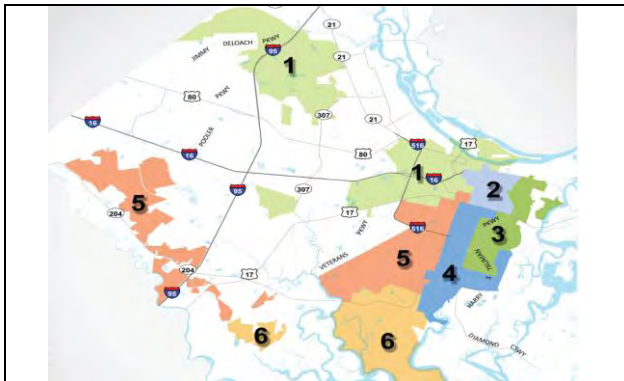
Objective:	To assist the blind and visually impaired to safely navigate signalized intersections using audible pedestrian signals.	Council Priority:	Public Safety
Benefits:	Improve pedestrian traffic mobility and safety.		
Scope/Comments:	Install audible pushbuttons (4 intersections per year) and 20 intersections after 2011 based on priority submitted by the Association for the Blind.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Installation	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various locations
Neighborhood:	4, Bay Street Viaduct Area; 6, Yamacraw Village; 7,
Council District:	1, 4, 5

Category:	Traffic Improvements	Start Year:	2017
Project Name:	Signal Maintenance / Upgrade Intersections	Department:	Traffic Engineering
Project Number:	TBD	Description:	Upgrade and improve signalized intersections and bring pedestrian facilities up to standards.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Signal Maintenance / Upgrade Intersections	0	0	0	0	0	500,000	500,000	500,000

FUNDING SOURCES

Source	Amount
General Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Signal Maintenance / Upgrade Intersections	0

DETAILS

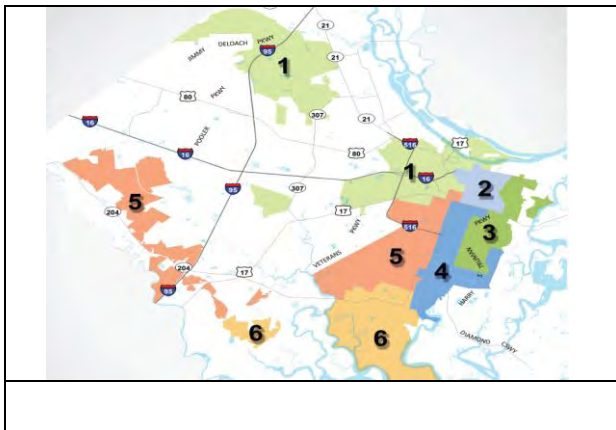
Objective:	Minimize the potential of traffic accidents due to signal malfunctions & improve pedestrian safety.	Council Priority:	Public Safety
Benefits:	Provide pedestrian facility upgrades including ADA ramps & crosswalks. Replace substandard signal infrastructure including poles, pull boxes, conduit, etc.		
Scope/Comments:	Project includes the design and upgrade of 5 signalized intersections that have reached their useful service life and to bring pedestrian facilities up to standard.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	38,000					
Construction	462,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Traffic Improvements	Start Year:	2010
Project Name:	Traffic Calming Devices	Department:	Traffic Engineering
Project Number:	OP0414	Description:	Engineered traffic calming solutions.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Traffic Calming Devices	200,013	40,000	100,000	100,000	100,000	100,000	440,000	640,013

FUNDING SOURCES

Source	Amount
General Fund	440,000
Total	440,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Traffic Calming Devices	39,031

DETAILS

Objective:	To maintain or improve safety or resident quality of life and liveability by reducing the impact of vehicular traffic on residential neighborhood streets.	Council Priority:	Public Safety
Benefits:	Safer neighborhoods.		
Scope/Comments:	May include speed humps, chicanes, road narrowing, bulb outs, raised crosswalks, medians and mini-circles, etc.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	440,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A traffic control device known as a mini-circle is shown in this picture from the Paradise Park neighborhood.

LOCATION

Address:	Various locations citywide
Neighborhood:	N/A
Council District:	N/A

Category:	Traffic Improvements	Start Year:	2017
Project Name:	Upgrade School Flasher Communication System	Department:	Traffic Engineering
Project Number:	TBD	Description:	Upgrade and replace existing School Flasher Communication System.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Upgrade School Flasher Communication System	0	0	0	0	0	100,000	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Upgrade School Flasher Communication System	0

DETAILS

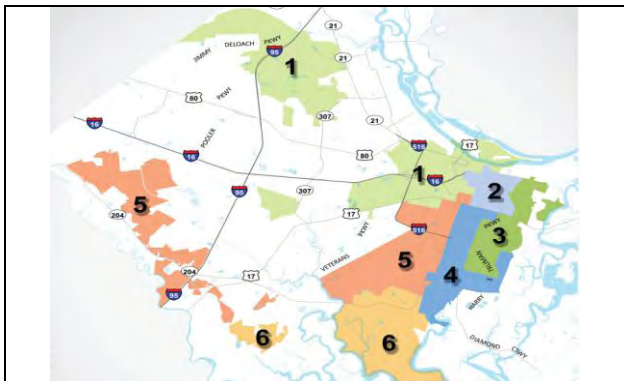
Objective:	Replace obsolete system and provide two-way communications to School Flashers.	Council Priority:	Public Safety
Benefits:	Current paging system will no longer be supported. Two-way communication will provide status of flashers and reduce maintenance calls.		
Scope/Comments:	Will replace existing School Flasher Communication System which includes time clocks at 56 locations.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

2013-2017 WATER IMPROVEMENTS

Water projects included in the 5 year plan are primarily ongoing maintenance and improvements to maintain and rehabilitate system infrastructure and to extend the system into areas where service is not available. The I&D Fund and the Water Fund together contribute money in 2013 for expansion of the I&D Plant.

WATER ASSETS

Asset	Quantity
Water wells	44
Water lines	848 miles
Overhead storage tanks	7
Administration facility	1

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
I&D Fund	\$ 100,000	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 200,000
Water Fund	6,634,000	6,793,000	6,733,000	7,537,000	6,356,000	34,053,000
Total	\$ 6,734,000	\$ 6,893,000	\$ 6,733,000	\$ 7,537,000	\$ 6,356,000	\$ 34,253,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Alternate Disinfection Modification	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
Critical Work Force Shelter	500,000	0	0	0	0	500,000
Crossroads Booster Station Electrical Upgrade	250,000	250,000	250,000	250,000	250,000	1,250,000
Crossroads Booster Station Upgrade	250,000	500,000	250,000	0	0	1,000,000
Developer Oversizing	171,000	176,000	181,000	300,000	185,000	1,013,000
Expansion of the I&D Plant	500,000	500,000	500,000	500,000	500,000	2,500,000

Project Name	2013	2014	2015	2016	2017	5 Year Total
Extension to Unserved Areas	175,000	180,000	185,000	190,000	195,000	925,000
Groundwater Reductions	500,000	900,000	1,500,000	2,000,000	1,000,000	5,900,000
Gulfstream 16" Water Relocation	200,000	200,000	200,000	0	0	600,000
I & D Water Laboratory	200,000	200,000	0	0	0	400,000
I&D Water Quality Improvements	0	0	0	0	400,000	400,000
Improvements for Paving Projects	100,000	100,000	100,000	100,000	102,000	502,000
Large Tract Infrastructure Extension	375,000	379,000	384,000	394,000	400,000	1,932,000
Large Tract Water Supply	200,000	750,000	300,000	500,000	250,000	2,000,000
Lathrop Avenue Pump Upgrade	250,000	0	250,000	0	250,000	750,000
Megasite-New Hampstead 24"	300,000	500,000	600,000	750,000	250,000	2,400,000
Misc. Water Line Improvements	680,000	700,000	720,000	738,000	755,000	3,593,000
New Water Systems Upgrades	250,000	250,000	0	250,000	250,000	1,000,000
Overhead Storage Tank Repair and Repainting	50,000	50,000	50,000	50,000	50,000	250,000
Reclaimed Water Distribution - Crossroads	0	0	0	0	500,000	500,000
Reclaimed Water Distribution - East Savannah	0	0	0	0	500,000	500,000
Reclaimed Water Phase I	750,000	250,000	250,000	1,000,000	0	2,250,000
Replacement of Hydro-pneumatic Tanks	50,000	50,000	50,000	50,000	50,000	250,000
Savannah Ports Authority	500,000	500,000	500,000	0	0	1,500,000
Sludge Pond Dredging	200,000	200,000	200,000	200,000	200,000	1,000,000
Supervisory Control And Data Acquisition (SCADA) Upgrade	33,000	33,000	35,000	35,000	37,000	173,000

Project Name	2013	2014	2015	2016	2017	5 Year Total
Valve Replacement	0	75,000	78,000	80,000	82,000	315,000
Well Electrical Preventive Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Well Preventive Maintenance Program	100,000	100,000	100,000	100,000	100,000	500,000
Total	\$ 6,734,000	\$ 6,893,000	\$ 6,733,000	\$ 7,537,000	\$ 6,356,000	\$ 34,253,000

Category:	Water Improvements	Start Year:	2009
Project Name:	Alternate Disinfection Modification	Department:	Water Supply and Treatment
Project Number:	WT0410	Description:	Switch the disinfection process from gas to liquid.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Alternate Disinfection Modification	350,000	100,000	0	0	0	0	100,000	450,000

FUNDING SOURCES

Source	Amount
Water Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Alternate Disinfection Modification	98,988

DETAILS

Objective:	Project will replace City's use of chlorine gas with sodium hypochlorite (liquid bleach).	Council Priority:	Public Safety
Benefits:	Improved employee safety and reduced liability from potential exposure to surrounding community. Reduced federal reporting burden and cost.		
Scope/Comments:	Project will include revisions to chemical handling and injection system equipment.		
Related Projects:	Water Supply only	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Chlorine gas tanks at the I & D Plant

LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2008
Project Name:	Critical Work Force Shelter	Department:	Water Distribution
Project Number:	WT0228	Description:	Construct a shelter at the I&D water facility to house and shelter critical workforce in the event of an emergency.
Contact Person/ Project Manager:	John Sawyer; jsawyer@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Critical Work Force Shelter	7,239,410	500,000	0	0	0	0	500,000	7,739,410

FUNDING SOURCES

Source	Amount
Water Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Critical Work Force Shelter	6,114,768

DETAILS

Objective:	This project will provide safe sheltering of critical workforce required to remain on-duty and to provide an adequate facility for feeding, housing, and sanitary needs of workforce for an extended period after a major hurricane or other emergency event.	Council Priority:	Public Safety
Benefits:	On-site critical workforce is necessary to minimize damage to the City's drinking water infrastructure and to recover both safe drinking water supplies and fire protection. the accommodations will be for a critical workforce of approximately 250 persons.		
Scope/Comments:	Conceptually, a 23,000 sq. ft. bldg to include a kitchen, laundry and shower/restroom facilities, 2 large rooms to function as a dining hall and sleeping quarters, and several spaces that can be used for offices.		
Related Projects:	Water and Sewer Critical Work Force operations for City water and sewer service during emergency situations.	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.		Estimated Annual Impact	
Description:	Electricity and air conditioning.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	3,600
		Total	3,600



The front face of the Critical Workforce Shelter. Will be fully outfitted and operational in 2013.

LOCATION

Address:	Highway 21, Pooler, GA
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	2013
Project Name:	Crossroads Booster Station Electrical System Upgrade	Department:	Water Supply and Treatment
Project Number:	TBD	Description:	Upgrade to the Electrical System for the High Service Booster Station
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Crossroads Booster Station Electrical System Upgrade	0	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000

FUNDING SOURCES

Source	Amount
Water Fund	1,250,000
Total	1,250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Crossroads Booster Station Electrical System Upgrade	0

DETAILS

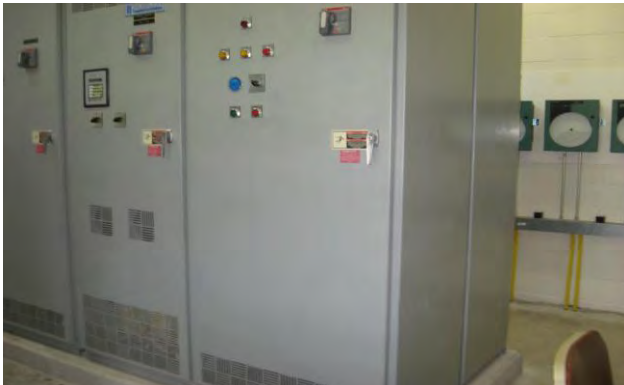
Objective:	Upgrade the electrical system of the Crossroads Booster Station pumps.	Council Priority:	Health & Environment
Benefits:	Provide capacity for continued growth due to service expansion and additional customers. Current annual peak demand exceeds 80% capacity.		
Scope/Comments:	Funding requested design and construction of required electrical upgrade.		
Related Projects:	WT0724, Crossroads Booster Station Upgrade	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	100,000					
Design	150,000					
Construction	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Existing electrical equipment at Crossroads Booster Station

LOCATION

Address:	Highway 21, Pooler GA
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	2012
Project Name:	Crossroads Booster Station Upgrade	Department:	Water Supply & Treatment
Project Number:	WT0724	Description:	Upgrade / replace pump equipment at the Crossroads Booster Station at the I & D Plant.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Crossroads Booster Station Upgrade	250,000	250,000	500,000	250,000	0	0	1,000,000	1,250,000

FUNDING SOURCES

Source	Amount
Water Fund	1,000,000
Total	1,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Crossroads Booster Station Upgrade	0

DETAILS

Objective:	To increase water capacity for the Crossroads Booster Station	Council Priority:	Health and Environment
Benefits:	The modifications will provide increased capacity for the Crossroads portion of the distribution system.		
Scope/Comments:	Project affects Crossroads portion of distribution system only.		
Related Projects:	Crossroads Booster Station Electrical Upgrade	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Equipment at Crossroads Booster Station

LOCATION

Address:	I & D Water Plant, Highway 21, Pooler
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	1999
Project Name:	Developer Oversizing	Department:	Water Distribution
Project Number:	WT0719	Description:	Oversize water lines in new developments.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Developer Oversizing	774,700	171,000	176,000	181,000	300,000	185,000	1,013,000	1,787,700

FUNDING SOURCES

Source	Amount
Water Fund	1,013,000
Total	1,013,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Developer Oversizing	0

DETAILS

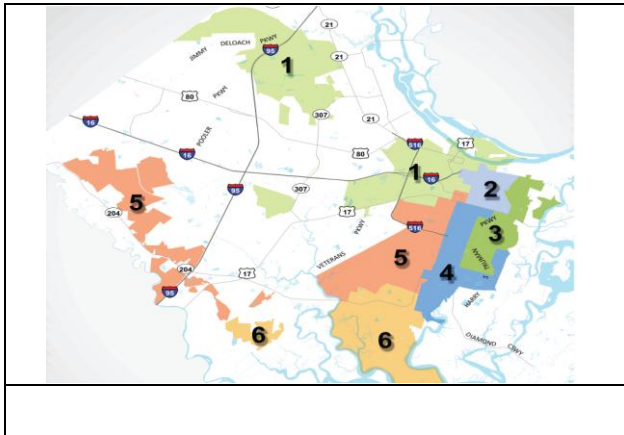
Objective:	Oversizing looks beyond a particular project and ensures infrastructure is in place for adequate flows, pressure, and water quality for domestic use.	Council Priority:	Health and Environment
Benefits:	Infrastructure will be in place to serve future development, to provide adequate fire flows and ensure good water quality for domestic use.		
Scope/Comments:	Project to affect new development only.		
Related Projects:	Developer Oversizing - Sewer	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	1,013,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	Expansion of the I & D Plant	Department:	I&D Water
Project Number:	TBD	Description:	Expand the I & D Plant to 75 M.G.D. capacity.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Expansion of the I & D Plant	0	500,000	500,000	500,000	500,000	0	2,000,000	2,000,000

FUNDING SOURCES

Source	Amount
Water Fund	2,000,000
Total	2,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Expansion of the I & D Plant	0

DETAILS

Objective:	Reduction of existing ground water pumpage and increased demand require that the plant be expanded to 75 M.G.D. capacity to meet current service demands and provide for additional growth.	Council Priority:	Health and Environment
Benefits:	Current demands satisfied and additional growth and development of this area provided for, which will increase our tax base and revenues.		
Scope/Comments:	Expand the plant to 75 million gallons per day (M.G.D.) capacity.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	2,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A portion of the existing I&D Plant seen from the roof of the filter building.

LOCATION

Address:	Highway 21, Pooler
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	1999
Project Name:	Extension to Unserved Areas	Department:	Water Distribution
Project Number:	WT0525	Description:	Extend water mains to sparsely populated areas within the distribution system that are presently served by private well, or are potential growth areas
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Extension to Unserved Areas	2,210,209	175,000	180,000	185,000	190,000	195,000	925,000	3,135,209

FUNDING SOURCES

Source	Amount
Water Fund	925,000
Total	925,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Extension to Unserved Areas	27,865

DETAILS

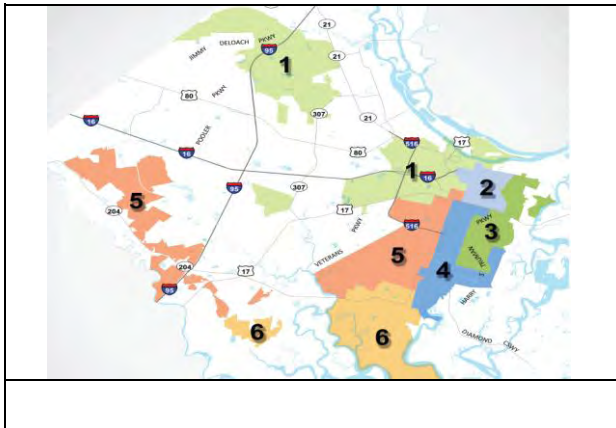
Objective:	Ensure service is provided to everyone within City limits.	Council Priority:	Health and Environment
Benefits:	Increased revenue as the customer base increases and the City is fulfilling its obligation to provide services.		
Scope/Comments:	City is required to provide service to all persons in our service area. A customer may have been on a private well that failed. This program addresses this problem, as well as "infill" areas in the system.		
Related Projects:	Sewer Extension to Unserved Areas	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	925,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	Groundwater Reductions	Department:	Water Supply and Treatment
Project Number:	WT0723	Description:	Funding for future groundwater withdrawal restrictions or re-engineered withdrawal processes
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Groundwater Reductions	250,000	500,000	900,000	1,500,000	2,000,000	1,000,000	5,900,000	6,150,000

FUNDING SOURCES

Source	Amount
Water Fund	5,900,000
Total	5,900,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Groundwater Reductions	0

DETAILS

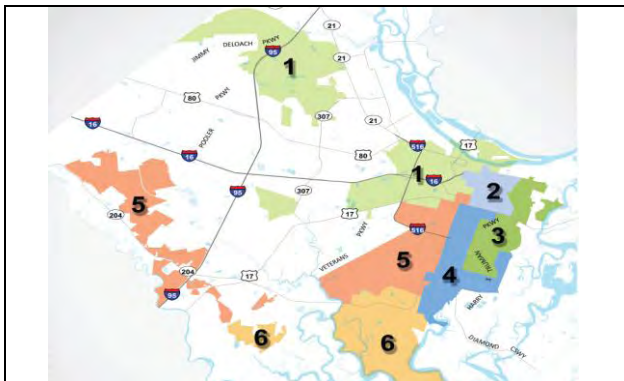
Objective:	Accumulation of monies to respond to future groundwater withdrawal restrictions or re-engineered withdrawal processes.	Council Priority:	Health and Environment
Benefits:	Compliance with future ground water withdrawal regulations.		
Scope/Comments:			
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	5,900,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	Gulfstream 16" Water Relocation	Department:	Water Supply and Treatment
Project Number:	WT0528	Description:	Relocation of water supply and infrastructure as needed for Gulfstream expansion
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Gulfstream 16" Water Relocation	560,261	200,000	200,000	200,000	0	0	600,000	1,160,261

FUNDING SOURCES

Source	Amount
Water Fund	600,000
Total	600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Gulfstream 16" Water Relocation	91

DETAILS

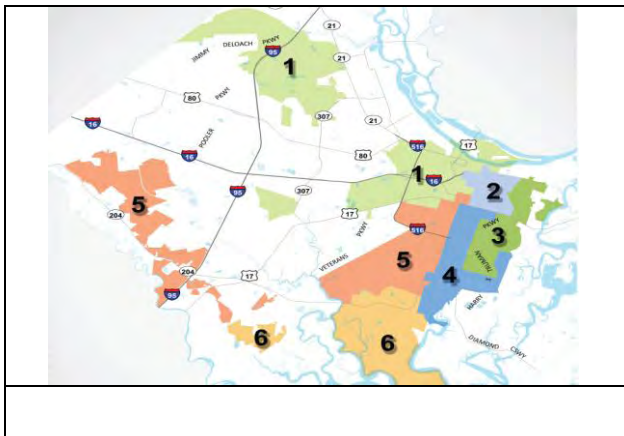
Objective:	Relocate water supply and infrastructure as needed for Gulfstream expansion.	Council Priority:	Health and Environment
Benefits:	Provide necessary infrastructure to Gulfstream.		
Scope/Comments:	Project will affect Gulfstream expansion area.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	600,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2008
Project Name:	I & D Water Laboratory	Department:	I & D Plant
Project Number:	WT0326	Description:	Design and construct a new water laboratory.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
I & D Water Laboratory	900,000	200,000	200,000	0	0	0	400,000	1,300,000

FUNDING SOURCES

Source	Amount
I & D Fund	200,000
Water Fund	200,000
Total	400,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
I & D Water Laboratory	0

DETAILS

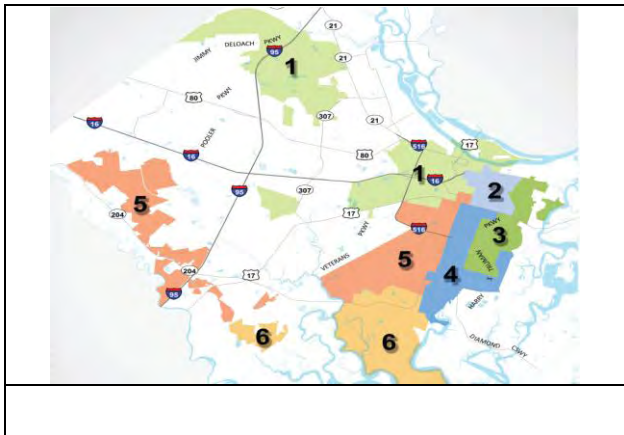
Objective:	To build a new water laboratory to test all potable water sampling.	Council Priority:	Health and Environment
Benefits:	The current water laboratory has been essentially unchanged since the 1950's. The 5 staff persons are crowded and there is extremely limited counter space often leading to inefficiencies in processing samples, duplication of efforts due to re-testing, and safety issues with wasted chemicals and hot lab-ware.		
Scope/Comments:	This project will essentially duplicate the building footprint and layout of the newly completed wastewater laboratory at the President Street Plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	400,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.		Estimated Annual Impact	
Description:	Electricity and maintenance.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	9,500
		Total	9,500



LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	2007
Project Name:	I&D Water Quality Improvements	Department:	Water Supply & Treatment
Project Number:	WT0217	Description:	Prepare to comply with new EPA regulations on disinfection byproducts and ensure the City is capable of blending surface water with groundwater.
Contact Person/ Project Manager:	Heathy Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
I&D Water Quality Improvements	2,000,268	0	0	0	0	400,000	400,000	2,400,268

FUNDING SOURCES

Source	Amount
Water Fund	400,000
Total	400,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
I&D Water Quality Improvements	0

DETAILS

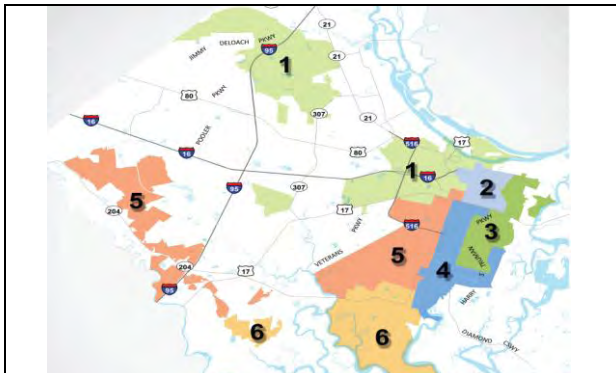
Objective:	To ensure proper treatment processes and techniques meet new drinking water regulations.	Council Priority:	Health and Environment
Benefits:	To prepare for potential increased future use of surface water in the City of Savannah. Also to ensure treatment process meets requirements of Federal and State drinking water requirements.		
Scope/Comments:	Project will occur system-wide.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	400,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	1999
Project Name:	Improvements for Paving Projects	Department:	Water Distribution
Project Number:	WT0523	Description:	Replace water lines in proposed paving project areas.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Improvements for Paving Projects	467,800	100,000	100,000	100,000	100,000	102,000	502,000	969,800

FUNDING SOURCES

Source	Amount
Water Fund	502,000
Total	502,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Improvements for Paving Projects	906

DETAILS

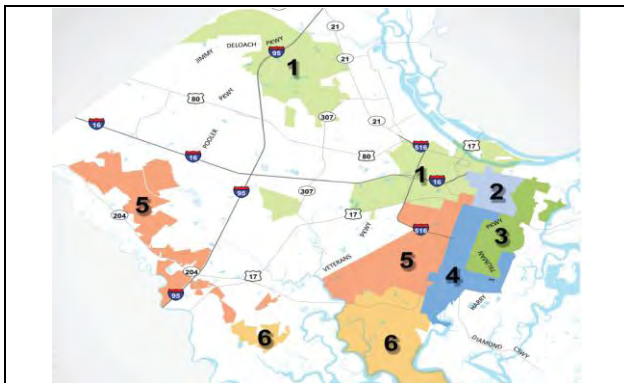
Objective:	Utilities should be replaced as part of paving projects in order to prevent damage to newly paved areas.	Council Priority:	Neighborhood Vitality
Benefits:	Newly paved street will not be impacted by repair of an old water line. Improved planning, scheduling, & coordination of projects.		
Scope/Comments:	There are old water mains in unpaved streets and old paved streets.		
Related Projects:	Street paving	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	502,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	1999
Project Name:	Large Tract Infrastructure Extension	Department:	Water Distribution
Project Number:	WT0522	Description:	Extend existing infrastructure to newly annexed areas.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Large Tract Infrastructure Extension	1,115,300	375,000	379,000	384,000	394,000	400,000	1,932,000	3,047,300

FUNDING SOURCES

Source	Amount
Water Fund	1,932,000
Total	1,932,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Large Tract Infrastructure Extension	21,210

DETAILS

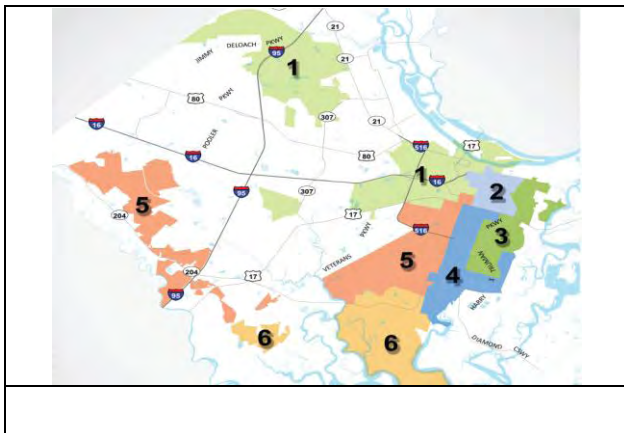
Objective:	To extend existing infrastructure necessary to serve the newly annexed areas and allow development to begin.	Council Priority:	Economic Growth
Benefits:	The City will benefit from economic development of the newly annexed areas by an increased tax base and revenue from water and sewer service.		
Scope/Comments:	Project will affect newly annexed areas.		
Related Projects:	Annexation efforts	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	1,932,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2016
Project Name:	Large Tract Water Supply	Department:	Water Supply and Treatment
Project Number:	WT0725	Description:	Provide water to large tracts.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Large Tract Water Supply	1,115,300	200,000	750,000	300,000	500,000	250,000	2,000,000	3,115,300

FUNDING SOURCES

Source	Amount
Water Fund	2,000,000
Total	2,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Large Tract Water Supply	0

DETAILS

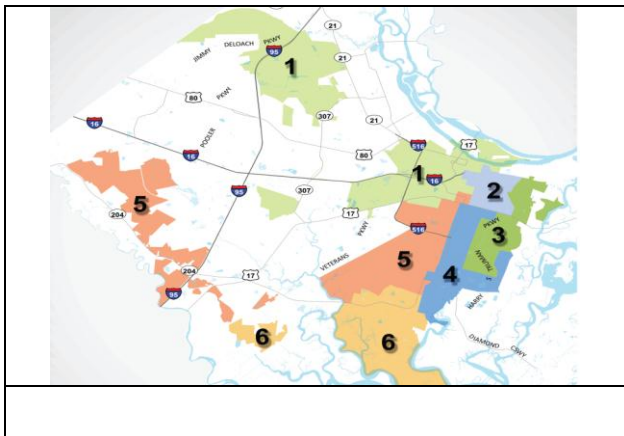
Objective:	Construct water and sewer infrastructure within large land tracts.	Council Priority:	Health and Environment
Benefits:	Provide necessary water and sewer infrastructure to large commercial and industrial development.		
Scope/Comments:	Project affects large commercial and industrial properties only.		
Related Projects:	Sewer Large Tract Extension	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	2,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	Lathrop Avenue Pump Upgrade	Department:	Water Supply and Treatment
Project Number:	WT0323	Description:	To increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Lathrop Avenue Pump Upgrade	500,000	250,000	0	250,000	0	250,000	750,000	1,250,000

FUNDING SOURCES

Source	Amount
Water Fund	750,000
Total	750,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Lathrop Avenue Pump Upgrade	495,465

DETAILS

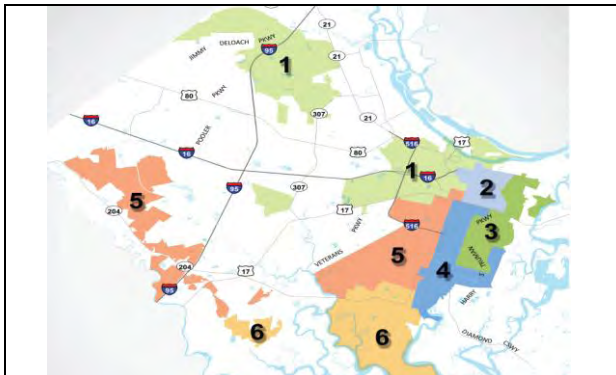
Objective:	To increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions.	Council Priority:	Health and Environment
Benefits:	Will prevent the department from exceeding groundwater withdrawal permits due to anticipated mandated groundwater cutbacks.		
Scope/Comments:	Violation of groundwater withdrawal permit will result in fines.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	750,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	
Neighborhood:	
Council District:	1

Category:	Water Improvements	Start Year:	2013
Project Name:	Megasite-New Hampstead 24" Main	Department:	Water Supply and Treatment
Project Number:	TBD	Description:	Build 24-inch water main line that connects the Megasite to the New Hamstead area
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Megasite-New Hampstead 24" Main	0	300,000	500,000	600,000	750,000	250,000	2,400,000	2,400,000

FUNDING SOURCES

Source	Amount
Water Fund	2,400,000
Total	2,400,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Megasite-New Hampstead 24" Main	0

DETAILS

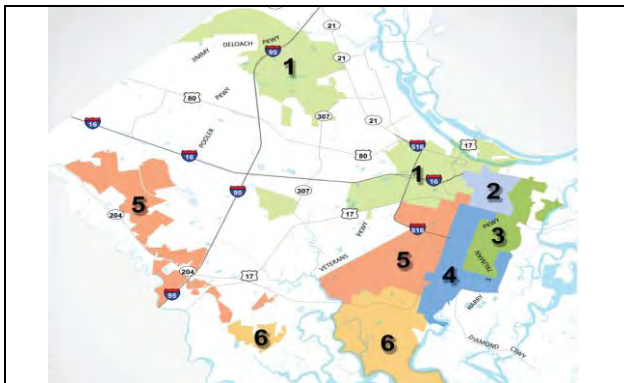
Objective:	Build 24-inch water main line that connects the Megasite to New Hampstead.	Council Priority:	Health and Environment
Benefits:	Provide necessary infrastructure for growth in the area.		
Scope/Comments:	Project will connect the Megasite to New Hampstead.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	2,400,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	1999
Project Name:	Misc. Water Line Improvements	Department:	Water Distribution
Project Number:	TBD	Description:	Replace certain deteriorated and/or undersized water lines.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Misc. Water Line Improvements	643,663	680,000	700,000	720,000	738,000	755,000	3,593,000	4,236,663

FUNDING SOURCES

Source	Amount
Water Fund	3,593,000
Total	3,593,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Misc. Water Line Improvements	389,409

DETAILS

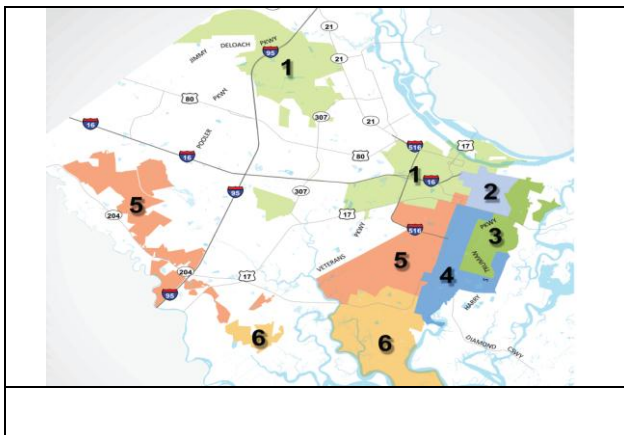
Objective:	To continue to reduce the number of water leaks repaired each year in the water distribution system.	Council Priority:	Health and Environment
Benefits:	Reduced total pumpage, thereby saving for future use and improved public perception of maintenance.		
Scope/Comments:	Project will affect water lines City-wide.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	3,593,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	New Water Systems Upgrades	Department:	Water Supply & Treatment
Project Number:	WT0726	Description:	Purchase and make improvements to some smaller existing water systems.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
New Water Systems Upgrades	250,000	250,000	250,000	0	250,000	250,000	1,000,000	1,250,000

FUNDING SOURCES

Source	Amount
Water Fund	1,000,000
Total	1,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
New Water Systems Upgrades	0

DETAILS

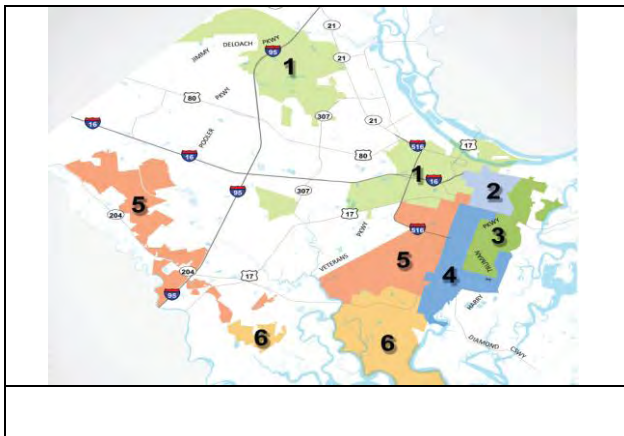
Objective:	Purchase and make improvements to some smaller existing water systems.	Council Priority:	Health and Environment
Benefits:	Augment existing City water systems.		
Scope/Comments:	Project will occur system-wide.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2002
Project Name:	Overhead Storage Tank Repair and Repainting	Department:	Water Supply & Treatment
Project Number:	WT0321	Description:	Repaint overhead storage tanks at Wilmington Island, Travis Field and Savannah State University (2 tanks).
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Overhead Storage Tank Repair and Repainting	636,329	50,000	50,000	50,000	50,000	50,000	250,000	886,329

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Overhead Storage Tank Repair and Repainting	289,152

DETAILS

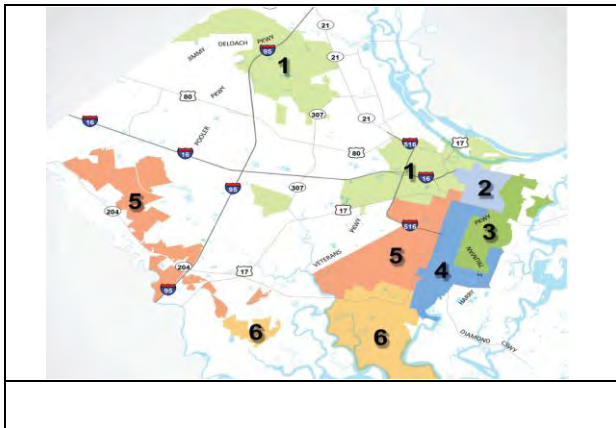
Objective:	Repainting storage tanks, inside and outside, will ensure physical integrity of the infrastructure and maintain water quality standards.	Council Priority:	Health and Environment
Benefits:	The tanks will be maintained in peak condition and continue to meet peak domestic and fire fighting demands.		
Scope/Comments:	The inside and outside of the tanks will be painted.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Wilmington Island, Travis Field and Savannah State University
Neighborhood:	60, (Savannah State University)
Council District:	3, (Savannah State University); outside city limits (Wilmington Island)

Category:	Water Improvements	Start Year:	2009
Project Name:	Reclaimed Water - Crossroads	Department:	Water Distribution
Project Number:	WT0421	Description:	Installation of new reclaimed water mains to serve Airport and Crossroads areas with reclaimed water.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Reclaimed Water - Crossroads	810,000	0	0	0	0	500,000	500,000	1,310,000

FUNDING SOURCES

Source	Amount
Water Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Reclaimed Water - Crossroads	0

DETAILS

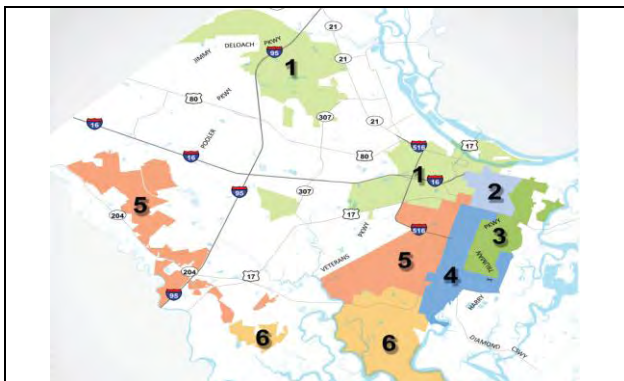
Objective:	Project will allow reclaim / re-use water use to City service area.	Council Priority:	Health and Environment
Benefits:	Will comply with State New Water Plan requirement for Reclaim Water Use; will add to the existing reclaim water use revenue source.		
Scope/Comments:	Project will include design and construction of new re-use water mains to serve service areas.		
Related Projects:	Reclaimed Water Phase I; Reclaimed Water Eastside	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2009
Project Name:	Reclaimed Water - Eastside	Department:	Water Distribution
Project Number:	WT0422	Description:	Installation of new reclaimed water mains to serve President St., Strathmore and Industrial Users with reclaimed water.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Reclaimed Water - Eastside	595,000	0	0	0	0	500,000	500,000	1,095,000

FUNDING SOURCES

Source	Amount
Water Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Reclaimed Water - Eastside	19,560

DETAILS

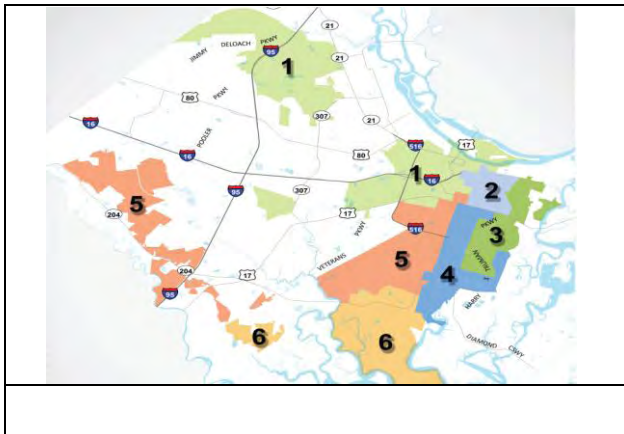
Objective:	Project will allow reclaim / re-use water use to City service area.	Council Priority:	Health and Environment
Benefits:	Will comply with State New Water Plan requirement for Reclaim Water Use; will add to the existing reclaim water use revenue source.		
Scope/Comments:	Project will include design and construction of new re-use water mains to service service areas.		
Related Projects:	Reclaimed Water Phase I; Reclaimed Water Crossroads	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2009
Project Name:	Reclaimed Water - Phase I	Department:	Water Distribution
Project Number:	WT0420	Description:	Installation of new reclaimed water mains to serve specific areas with reclaimed water.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Reclaimed Water - Phase I	4,056,000	750,000	250,000	250,000	1,000,000	0	2,250,000	6,306,000

FUNDING SOURCES

Source	Amount
Water Fund	2,250,000
Total	2,250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Reclaimed Water Phase I	24,899

DETAILS

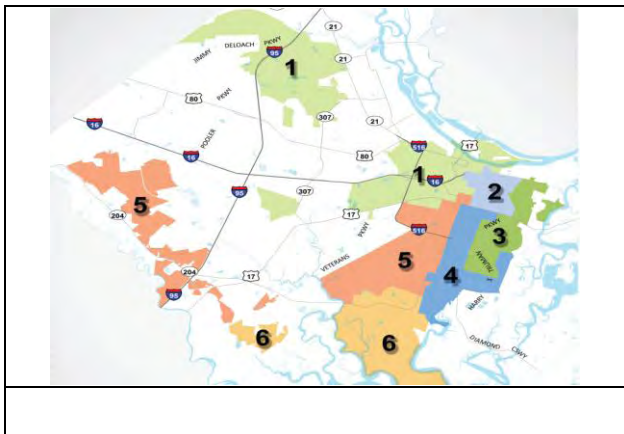
Objective:	Project will allow reclaim / re-use water use to City service area.	Council Priority:	Health and Environment
Benefits:	Will comply with State New Water Plan requirement for Reclaim Water Use; will add to the existing reclaim water use revenue source.		
Scope/Comments:	Project will include design and construction of new re-use water mains to service service areas.		
Related Projects:	Reclaimed Water Crossroads; Reclaimed Water East Savannah	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	2,250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2006
Project Name:	Replacement of Hydro-pneumatic Tanks	Department:	Water Supply & Treatment
Project Number:	WT0624	Description:	Replace 10,000 gallon hydro-pneumatic tank at various well sites throughout the water supply system.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Replacement of Hydro-pneumatic Tanks	51,970	50,000	50,000	50,000	50,000	50,000	250,000	301,970

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Replacement of Hydro-pneumatic Tanks	51,970

DETAILS

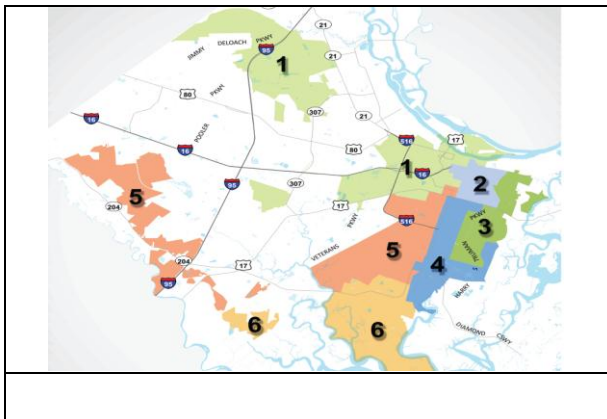
Objective:	The hydro-pneumatic tanks are over 20 years old and have begun to deteriorate. Replacement is necessary to ensure the wells are in peak operating condition in order to meet demands.	Council Priority:	Health and Environment
Benefits:	Wells will perform at design capacity 24 hours per day. Customers will have adequate flows & pressure for domestic use & fire protection.		
Scope/Comments:	If tanks fail, water service (domestic, fire, and commercial) may not be met during peak periods.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	Savannah Ports Authority	Department:	Water Distribution
Project Number:	WT0527	Description:	Connect water system at Savannah Ports Authority (SPA)
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Savannah Ports Authority	2,132,716	500,000	500,000	500,000	0	0	1,500,000	3,632,716

FUNDING SOURCES

Source	Amount
Water Fund	1,500,000
Total	1,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Ports Authority	268,800

DETAILS

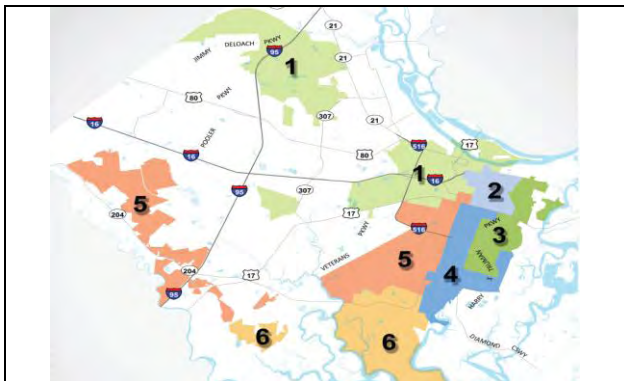
Objective:	Connect SPA Park to City's surface water system.	Council Priority:	Health and Environment
Benefits:	Provided SPA customers with high-quality water in quantities that meet both existing and future needs.		
Scope/Comments:	Provide adequate quantity and quality of water necessary to serve existing SPA customers as well as provide water in quantities necessary for expansion by several existing industries currently located with the SPA Park.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	1,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2013
Project Name:	Sludge Pond Dredging	Department:	Water Supply & Treatment
Project Number:	TBD	Description:	To remove sludge from the pond and place in the drying bed for subsequent removal to a landfill.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Sludge Pond Dredging	0	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000

FUNDING SOURCES

Source	Amount
Water Fund	1,000,000
Total	1,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Sludge Pond Dredging	0

DETAILS

Objective:	Minimize the sludge in the overflow pond which will help the department meet the NPDES discharge permit.	Council Priority:	Health & Environment
Benefits:	Prevent violations of NPDES discharge permit.		
Scope/Comments:	Scope of the project includes both removal of the sludge from the holding pond into the drying bed and subsequent hauling of the sludge from the drying bed to the landfill.		
Related Projects:	Sludge Drying and Hauling	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A view of the discharge pond which needs to be dredged for sludge removal

LOCATION

Address:	Hwy 21, Pooler Ga
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	2000
Project Name:	Supervisory Control And Data Acquisition (SCADA) Upgrade	Department:	Water Supply and Treatment
Project Number:	WT0722	Description:	Upgrade SCADA system hardware and software.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Supervisory Control And Data Acquisition (SCADA) Upgrade	234,786	33,000	33,000	35,000	35,000	37,000	173,000	407,786

FUNDING SOURCES

Source	Amount
Water Fund	173,000
Total	173,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Supervisory Control And Data Acquisition (SCADA) Upgrade	177,238

DETAILS

Objective:	It is essential to upgrade the SCADA system to ensure we can monitor and control the water systems remotely.	Council Priority:	Health and Environment
Benefits:	Remote monitoring and control will allow for prompt response to potential problems.		
Scope/Comments:	Upgrade/replace several units per year throughout the system to keep up with technology and ensure efficient functioning.		
Related Projects:	SCADA Upgrades and RTU Replacements	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	173,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



An existing SCADA unit in place at the I&D Water Plant.

LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2003
Project Name:	Valve Replacement	Department:	Water Distribution
Project Number:	WT0714	Description:	Replace main line valves that do not operate.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Valve Replacement	500,000	0	75,000	78,000	80,000	82,000	315,000	815,000

FUNDING SOURCES

Source	Amount
Water Fund	315,000
Total	315,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Valve Replacement	425,198

DETAILS

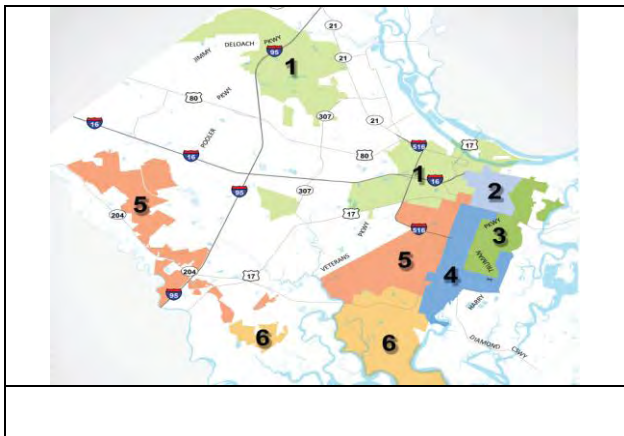
Objective:	To replace inoperative main line valves and install new valves where needed.	Council Priority:	Health and Environment
Benefits:	Achieve smaller shutoff areas, provide uninterrupted domestic service and fire protection during waterline (emergency) repairs.		
Scope/Comments:	Project will address issues system-wide.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	315,000					

OPERATING BUDGET IMPACT

N/A		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2003
Project Name:	Well Electrical Preventive Maintenance	Department:	Water Supply & Treatment
Project Number:	WT0322	Description:	Inspect, clean, repair and/or replace electrical power & control systems of 41 wells.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Well Electrical Preventive Maintenance	374,602	50,000	50,000	50,000	50,000	50,000	250,000	624,602

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Well Electrical Preventive Maintenance	32,299

DETAILS

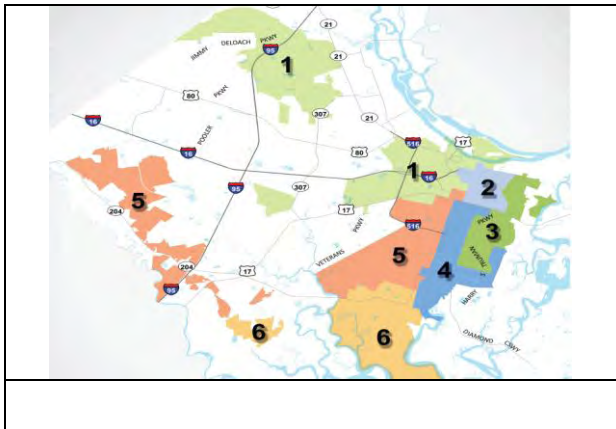
Objective:	This project expands the existing preventive maintenance program to include power and control system reliability and safety.	Council Priority:	Health and Environment
Benefits:	This project will ensure infrastructure is adequate to serve future needs.		
Scope/Comments:	The project will, on a scheduled and prioritized basis, inspect, clean and refurbish as necessary the water well electrical and control systems.		
Related Projects:	WT0524 - Well Preventive Maintenance Program	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	1999
Project Name:	Well Preventive Maintenance Program	Department:	Water Supply & Treatment
Project Number:	TBD	Description:	Perform preventive maintenance of five wells per year on a rotating basis.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Well Preventive Maintenance Program	396,703	100,000	100,000	100,000	100,000	100,000	500,000	896,703

FUNDING SOURCES

Source	Amount
Water Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Well Preventive Maintenance Program	118,462

DETAILS

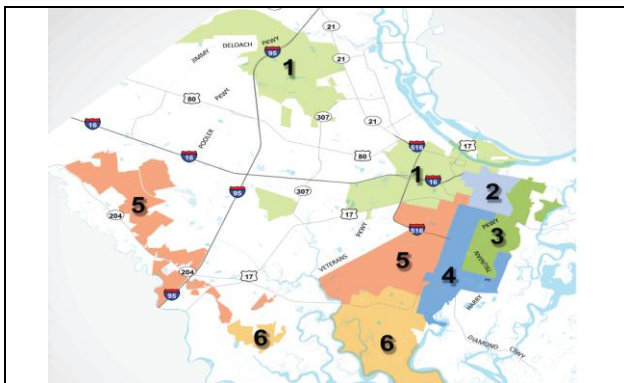
Objective:	Perform preventive maintenance to keep wells in working order.	Council Priority:	Health and Environment
Benefits:	Wells will perform at design capacity 24 hours per day. Customers will have adequate flows & pressure for domestic use and fire protection.		
Scope/Comments:	There are 41 wells in the system owned and operated by the City of Savannah. These wells must be in peak operating condition in order to meet demands.		
Related Projects:	WT0322 - Well Electrical Preventive Maintenance	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

2013-2017 OTHER IMPROVEMENTS

Miscellaneous projects that may not “fit” into any of the above mentioned categories are assigned to this category. There are three projects in the 2013 plan: the extension of existing fiber optic cables, IT network infrastructure improvements, and resurfacing of the Vehicle Maintenance Parking Lot.

REVENUE SUMMARY

Funding Source	2013	2014	2015	2016	2017	5 Year Total
General Fund	\$ 630,000	\$ 636,000	\$ 2,056,000	\$ 975,000	\$ 941,000	\$ 5,238,000
Total	\$ 630,000	\$ 636,000	\$ 2,056,000	\$ 975,000	\$ 941,000	\$ 5,238,000

PROJECT SUMMARY

Project Name	2013	2014	2015	2016	2017	5 Year Total
Comcast Building Buyback	\$ 0	\$ 256,000	\$ 256,000	\$ 258,000	\$ 256,000	\$ 1,026,000
Fiber Optic Cable Extensions	80,000	80,000	0	250,000	0	410,000
Fire Apparatus Chatham Parkway	0	0	1,600,000	0	0	1,600,000
IT Network Infrastructure	300,000	300,000	200,000	250,000	260,000	1,310,000
IT Radio Infrastructure	0	0	0	217,000	425,000	642,000
Vehicle Maintenance Parking Lot Resurfacing	250,000	0	0	0	0	250,000
Total	\$ 630,000	\$ 636,000	\$ 2,056,000	\$ 975,000	\$ 941,000	\$ 5,238,000

Category:	Other Improvements	Start Year:	2012
Project Name:	Comcast Building Buyback	Department:	Traffic Engineering
Project Number:	OP0722	Description:	Accumulating funds for purchase of Comcast Building from Chatham County.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Comcast Building Buyback	254,000	0	256,000	256,000	258,000	256,000	1,026,000	1,280,000

FUNDING SOURCES

Source	Amount
General Fund	1,026,000
Total	1,026,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Comcast Building Buyback	0

DETAILS

Objective:	To accumulate funds to pay the county for purchase of the building, which was part of the Derenne project discussion and now houses some City Departments.	Council Priority:	High Performing Government
Benefits:	Allows flexibility in development of Project Derenne and gives City a presence in Mid-town.		
Scope/Comments:	Accumulate funds for purchase of Comcast Building.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	1,026,000					
Design	0					
Repair/Maintenance	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Development Services Building (Old Comcast Building) at 5515 Abercorn Street

LOCATION

Address:	5515 Abercorn Street
Neighborhood:	62, Poplar Place/ University Place
Council District:	4

Category:	Other Improvements	Start Year:	2008
Project Name:	Fiber Optic Cable Extensions	Department:	Information Technology
Project Number:	OP0331	Description:	Extend existing underground fiber optic cable.
Contact Person/ Project Manager:	Cam Mathis, cmathis@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Fiber Optic Cable Extensions	174,000	80,000	80,000	0	250,000	0	410,000	584,000

FUNDING SOURCES

Source	Amount
General Fund	410,000
Total	410,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Fiber Optic Cable Extensions	76,858

DETAILS

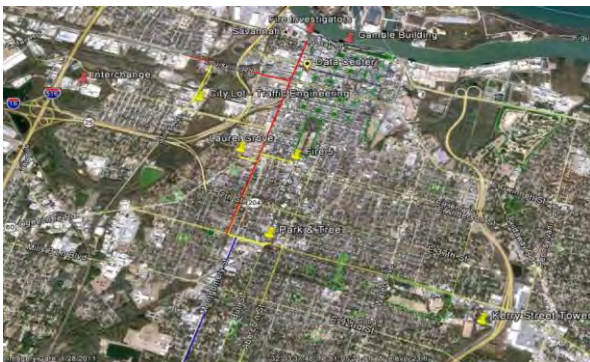
Objective:	To provide for the extension of fiber optic cable to improve the City's connectivity for computers, phones, video, etc.	Council Priority:	High Performing Government
Benefits:	Extending the network will benefit the mobile workforce, Public Safety (video & mobile), Traffic Engineering's traffic control systems, Automated Meter Reading, and Supervisory Control and Data Acquisition (SCADA). Other benefits of this project include redundant paths (precluding the impact of a break) and underground fiber which also limits breaks and provides a much longer use life (40+ years).		
Scope/Comments:	Fiber optic cable is used by the City to connect computers, phones, video, etc. at 34 major locations back to the Broughton Municipal Building. Fiber also provides excellent backhaul for wireless connectivity. An estimated 800 City employees can be impacted by this request.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	410,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Future Fiber Optic Cable extensions appear in yellow on this map

LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Other Improvements	Start Year:	2015
Project Name:	Fire Apparatus - Chatham Parkway	Department:	Fire Operations
Project Number:	TBD	Description:	To purchase fire apparatus for the new Chatham Parkway fire station.
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Fire Apparatus - Chatham Parkway	0	0	0	1,600,000	0	0	1,600,000	1,600,000

FUNDING SOURCES

Source	Amount
General Fund	1,600,000
Total	1,600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Fire Apparatus - Chatham Parkway	0

DETAILS

Objective:	To provide fire protection to newly annexed areas.	Council Priority:	Public Safety
Benefits:	Fire protection for the citizens of Savannah.		
Scope/Comments:	Fire apparatus will be needed once the new fire station is opened.		
Related Projects:	Chatham Parkway Fire Station	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	1,600,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Savannah Fire Department fire apparatus

LOCATION

Address:	Location to be identified
Neighborhood:	88, Chatham Parkway
Council District:	1

Category:	Other Improvements	Start Year:	2016
Project Name:	IT Network Infrastructure	Department:	Information Technology
Project Number:	TBD	Description:	Repair and upgrade information technology infrastructure.
Contact Person/ Project Manager:	Cam Mathis, cmathis@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
IT Network Infrastructure	0	300,000	300,000	200,000	250,000	260,000	1,310,000	1,310,000

FUNDING SOURCES

Source	Amount
General Fund	1,310,000
Total	1,310,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
IT Network Infrastructure	0

DETAILS

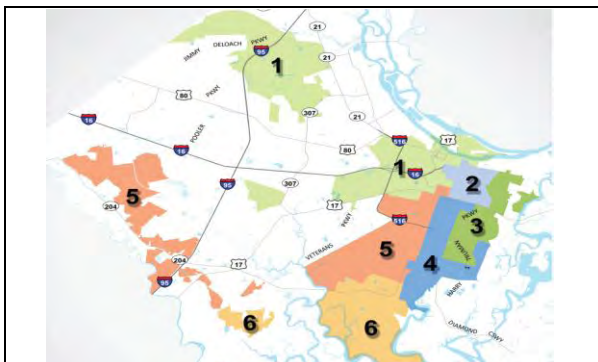
Objective:	To continually improve performance and efficiency of the City's technology related infrastructure. This will be used to fund the replacement of core and edge routers as well as seed replacement for the City's phone system.	Council Priority:	High Performing Government
Benefits:	Enables IT to maintain replacement / upgrade cycles for core components of the data network. City users will be able to utilize technology related assets without interruptions in service or other issues.		
Scope/Comments:	These improvements impact the entire network and will benefit all employees using the network.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Repair/Maintenance	1,310,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Other Improvements	Start Year:	2016
Project Name:	IT Radio Infrastructure	Department:	Information Technology
Project Number:	TBD	Description:	Begin to accumulate funding for Federally mandated changes to radio communication.
Contact Person/ Project Manager:	Cam Mathis; cmathis@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
IT Radio Infrastructure	0	0	0	0	217,000	425,000	642,000	642,000

FUNDING SOURCES

Source	Amount
General Fund	642,000
Total	642,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
IT Radio Infrastructure	0

DETAILS

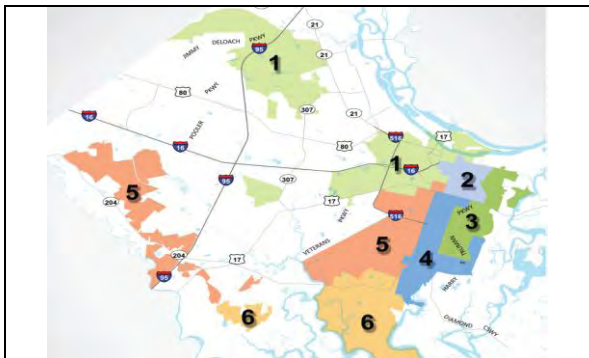
Objective:	To accumulate funding to upgrade and improve radio infrastructure to meet upcoming Federal regulations. These upgrades include migrating to Motorola software version 7.11, adding channels to the digital radio system and microwave replacement.	Council Priority:	High Performing Government
Benefits:	Will allow for effective radio communication among departments that rely on it, and allow the City to be in compliance with federal standards.		
Scope/Comments:	This will maintain and improve radio communications for Public Safety and Public Works staff. This will also improve the regional radio infrastructure shared by Chatham, Bryan, Effingham, Liberty, Bulloch and Glynn counties.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	642,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Other Improvements	Start Year:	2013
Project Name:	Vehicle Maintenance Parking Lot Resurfacing	Department:	Vehicle Maintenance
Project Number:	TBD	Description:	Maintain compliance to the Spill Prevention Control and Countermeasure Plan and to improve the aesthetics of the fleet facility.
Contact Person/ Project Manager:	Iris Ellsberry-Smith; iellsberrysmith@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Vehicle Maintenance Parking Lot Resurfacing	0	250,000	0	0	0	0	250,000	250,000

FUNDING SOURCES

Source	Amount
General Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Vehicle Maintenance Parking Lot Resurfacing	0

DETAILS

Objective:	To ensure compliance to the Spill Prevention Countermeasure Plan. To prevent potential spillage from contaminating the Casey Canal.	Council Priority:	Health & Environment
Benefits:	Potential spillage can be absorbed into the ground from cracks and holes in the asphalt and could require expensive clean-up techniques. A solid pavement surface with minimal cracks will ensure that spillage and runoff flows to the oil water separators.		
Scope/Comments:	The estimated area to be resurfaced is approximately 1875 square yards. The project would require removal of the cracked asphalt, grading and erosion control. In addition, oil water separators would need to be reinstalled.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	17,000					
Design	0					
Repair/Maintenance	233,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



6900 Sallie Mood Drive - Parking Lot Between the Heavy and Light Duty Shops

LOCATION

Address:	6900 Sallie Mood Drive
Neighborhood:	67, Bacon Park Area/ Sandfly
Council District:	4

