

City of Savannah, Georgia

2014 SERVICE PROGRAM AND BUDGET

2014-2018 Capital Improvement Program





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Savannah
Georgia**

For the Fiscal Year Beginning

January 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Savannah, Georgia** for its annual budget for the fiscal year beginning **January 1, 2013**. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF SAVANNAH



**2014 SERVICE PROGRAM &
BUDGET**

AND

**2014-2018 CAPITAL
IMPROVEMENT PROGRAM**



SAVANNAH, GEORGIA

Special recognition is given to the following individuals for their assistance in preparation of the 2014 Service Program and Budget and the 2014-2018 Capital Improvement Program.

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Special thanks to Ann Lawton and Daphanie Williams

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TABLE OF CONTENTS



INTRODUCTION

GFOA Distinguished Budget Award	1
Special Recognition	4
Legislative Body	5
Table of Contents	7

CITY MANAGER'S MESSAGE

City Manager's Message	11
------------------------------	----

BUDGET OVERVIEW

Council Strategic Priorities	21
Organization Chart	22
Reader's Guide	23
Savannah at a Glance	25
Budget Process	31
Budget Preparation Schedule	37

FINANCIAL POLICIES AND STRUCTURE

Financial Structure	39
Budgetary Fund Structure	42
Financial Outlook	43
All Funds Summary	53
City-Wide Revenue Detail	55
City-Wide Revenue Changes	56
Fee Changes	57
What Does a Property Owner Pay?	63
City-Wide Expenditure Detail	65
City-Wide Expenditure Changes	66
Projected Changes in Fund Balance	69
City-Wide Expenditures by Bureau	71
Council Priorities Expenditures by Department	75
2012-2014 Permanent Authorized Positions	79

GENERAL FUND

Fund Summary	83
General Fund Interdepartmental	91
General Administration	95
Mayor and Aldermen	97
Clerk of Council	98
City Manager	99
Public Information Office	100
Auditing	102
Finance	104
Legal	106
Leisure Services Bureau	107
Leisure Services Bureau Chief	109
Cultural Affairs	111
Youth Services	113
Athletic Services	115
Senior Services	117
Therapeutic Recreation	119

Film Services	121
Buildings and Grounds Maintenance	123
Building and Electrical Maintenance	125
Park and Tree	127
City Cemeteries	129
Police Bureau.....	131
Police Chief.....	134
Patrol and Special Operations Division.....	136
Investigations Division	138
SARIC (Savannah Area Regional Intelligence Center)	140
Traffic Unit	142
Marine Patrol	144
Mounted Patrol	146
Canine Unit.....	148
Animal Control	150
Emergency Medical Service (EMS) Administration.....	152
Administrative Services Division	154
Information Management	156
Counter Narcotics Team (CNT)	158
Office of Professional Standards (OPS).....	160
Savannah Impact Program (SIP)	162
CrimeStoppers.....	164
Savannah Impact Work Ventures	166
Fire and Emergency Services Bureau	169
Fire Logistics.....	171
City-Wide Emergency Planning	173
Fire Operations	175
Assistant City Manager, Administrative and Community Services.....	177
Management Services Bureau.....	179
Management Services Bureau Chief	181
Research and Budget	183
Human Resources	185
Risk Management.....	188
Purchasing.....	190
Revenue	192
Recorder's Court of Chatham County	194
Research Library and Municipal Archives.....	196
Inventory Management	198
Mail and Municipal Building Services.....	200
Community and Economic Development Bureau.....	203
Community and Economic Development Bureau Chief	206
Community Services	208
Land Bank Administration	210
Citizen Office	211
River Street Hospitality Center.....	214
311 Call Service Center	216
Real Property Services	218
Economic Development.....	220
Entrepreneurial Center.....	223
Public Works and Water Resources Bureau.....	225
Public Works and Water Resources Bureau Chief	228
Traffic Engineering.....	230
Stormwater Management.....	233
Streets Maintenance	235
Development Services	237
Environmental Services and Sustainability Division.....	241

PUBLIC SAFETY COMMUNICATIONS FUND

Fund Summary	243
--------------------	-----

Communications Center	245
HAZARDOUS MATERIAL TEAM FUND	
Fund Summary	247
SANITATION FUND	
Fund Summary	249
Sanitation Bureau	252
Sanitation Bureau Chief	253
Residential Refuse	255
Refuse Disposal	257
Street Cleaning	259
Commercial Refuse	261
Recycling and Litter Services	263
Property Maintenance Enforcement	265
Sanitation Interdepartmental	267
CIVIC CENTER FUND	
Fund Summary	269
Civic Center Operations	272
Civic Center Concessions	274
WATER FUND	
Fund Summary	277
Assistant City Manager, Development and Environmental Services	280
Water and Sewer Director	282
Utility Services	284
Water and Sewer Planning & Engineering	286
Water Supply and Treatment	288
Water Distribution	290
Water Interdepartmental	292
SEWER FUND	
Fund Summary	293
Sewer Maintenance	296
Lift Stations Maintenance	298
President Street Plant	300
Regional Plants	302
Sewer Interdepartmental	304
INDUSTRIAL & DOMESTIC WATER FUND	
Fund Summary	305
I&D Water Plant	308
MOBILITY AND PARKING SERVICES FUND	
Fund Summary	309
Mobility and Parking Administration and Enforcement	312
Parking Garages and Lots	314
Parking Interdepartmental	316
Tourism Management & Ambassadorship	317
COMMUNITY DEVELOPMENT FUND	
Fund Summary	319
Community Planning and Development	322
Housing	324

Advancement Center at Moses Jackson.....	326
GRANT FUND	
Fund Summary	329
Coastal Workforce Services.....	332
YouthBuild	334
INTERNAL SERVICES FUND	
Fund Summary	337
Vehicle Maintenance.....	340
Information Technology	342
CAPITAL IMPROVEMENT PROGRAM FUND	
Capital Budget Overview	345
2014 Capital Improvement Project Summaries.....	353
Cemetery Improvements.....	353
Civic Center Improvements.....	353
Drainage Improvements.....	354
I&D Water Improvements.....	354
Public Building Improvements.....	355
Sewer Improvements	355
Square and Monument Improvements.....	358
Street Improvements.....	359
Traffic Improvements	361
Water Improvements.....	361
Other Improvements	366
OTHER FUNDS	
Risk Management Fund	367
Debt Service Fund	375
Hotel/Motel and Auto Rental Tax Fund	379
Golf Course Fund.....	381
Computer Purchase Fund	382
Vehicle Purchase Fund	383
BUDGET ORDINANCE	
Budget Ordinance	385
APPENDIX	
Social Services Contributions	389
Cultural Contributions	397
Outside Agencies Performance Measures.....	403
Metropolitan Planning Commission (MPC)	403
The Creative Coast, Inc.	405
Step Up Program.	407
Classifications and Pay Grades	409
2014 Salary Grade Table	415
2011-2014 Expenditure Table.....	417
2014 Vehicle Replacement List.....	423
Glossary.....	427
List of Acronyms	433
Index	437

City Manager's Message

“Every voice sends a message that should be heard. A voice of reason represents the voice of an engaged community...”

November 8, 2013

I am pleased to present an overview of the *2014 Service Program and Budget*. This Budget describes the realization of the financial and capital resources dedicated to bringing this community closer to Council's vision. By looking to the future, and simultaneously respecting the economic realities of the present, I believe it achieves admirable balance and includes new work programs that address municipal service needs.

The City of Savannah's budget for FY2014 demonstrates a continued commitment to investing in the community even in the face of tough economic challenges. Historically, Savannah's General Fund has been dedicated to fund more than two-thirds towards the Council's priorities of public safety and neighborhood vitality; the 2014 budget invests even further in these important areas.

With this budget, there are renewed investments in public safety, development services, expansion of community recreation centers, as well as the introduction of programs focused on rebuilding community partnerships that improve the quality of life for Savannah residents, businesses and visitors. Our commitment to maintaining critical infrastructure continues with the 2014-2018 Capital Improvement Program (CIP), which includes funding for technological enhancements addressing public safety needs.

STRUCTURAL BUDGET DEFICIT

Since 2010, the City has experienced fiscal stress associated with global economic recession and other revenue losses. City Council's strong fiscal stewardship and sound financial planning, however ensured that Savannah did not experience the severe impacts experienced by other municipalities across the nation. We must remain on a path to recovery.

A 2013 Financial Update provided to City Council and our community projected significant challenges for the 2014 Budget primarily due to:

- 9% reduction in Local-Option Sales Tax yielding a \$6M loss in annual revenue
- Funding Public Safety (Police and Fire) needs to keep pace with City growth
- Increased pension, health benefits and general liability risks
- Keeping wages fair and competitive for a highly skilled workforce
- Funding Capital Improvement needs

ADDRESSING THE STRUCTURAL DEFICIT

Despite these financial challenges the city is facing, we continue to take steps to strengthen the economic base and operate in a cost effective manner.

Cost Cutting Measures

To identify ways to improve efficiencies and reduce waste, a centralized review of city-wide expenditure areas was launched in 2013. The implementation of “Lean Thinking Focus Groups” was developed with an objective of reducing waste and gaining efficiencies while affording opportunities to maintain and in some cases enhance service delivery to our citizens. Bureaus were required to work smarter to better manage existing resources. This process recommended changes that are reflected in the adopted budget. Among them: 1) elimination of non-essential Sanitation operations formerly subsidized by the general operating fund and 2) placement of greater emphasis on employee retention and development in lieu of major investment in external recruitments. Other continuous improvement teams reviewed the City’s Fleet Management Program and Organizational Workforce that contributed to right-sizing departments while incorporating new municipal service programs.

Municipal Service Enhancements

Nearly \$250,000 is included in the budget for additional service enhancements that emphasize the City’s commitment to neighborhoods and community relations. Highlights include funding for:

- Development Services - Two new positions to be responsive to the growing demands of the business community and spurring development
- Rebuilding Community Partnerships
 - Savannah Development Renewal Authority (SDRA)
 - Chatham-Savannah Homeless Authority
 - Youth Futures Authority (YFA)
- Quality Workforce Programming through employee training & development initiatives
- Extended hours at Community Centers
- Improved service delivery methods in Sanitation by reallocating night shuttle program staff to enhance bulk item pickup services in neighborhoods
- Four new programs developed through existing resources minimizing programmatic gaps and promoting sustainable services
 - Tourism & Ambassadorship
 - Community Engagement and Internships
 - Environmental & Sustainable Initiatives
 - Grants Administration

Balancing Strategies

We are going into FY2014 realizing the full impact of a \$6M loss in annual sales tax revenue. Because of this fiscal pressure and a desire to right-size the organization, organizational adjustments and appropriations have been made. Attention to the structural imbalance and economic indicators defined a balancing strategy based on financial principles that meet present needs and leverage future requirements. The 2014 adopted budget is balanced with the following key components:

- Efficiencies and process improvements identified, resulting in a savings of approximately \$540,000.
- Expenditures held flat with 2013 projections, where appropriate
- Conservative revenue projections reflecting growth in development
- Higher share of health plan costs partially absorbed by employee contributions
- 2% General Wage increase
- Inclusion of naturally occurring attrition savings
- Inclusion of \$4.4M draw from Sales Tax Stabilization Fund to offset 9% loss in annual Local-Option Sales Tax revenue

2014 CITY WIDE REVENUES & EXPENDITURES

In preparing the *2014 Service Program and Budget*, the City's limited resources were directed toward achieving Council's strategic priorities. This strategy both sustained critical ongoing initiatives and launched new work programs that improved revenue collection methods and reduced waste. At the same time, we continue to invest in our employees, neighborhoods, physical infrastructure and long-term financial health. As revenues declined in some areas and costs increased in others, we faced major challenges in the following areas:

- Local-Option Sales Tax (LOST)
- Grant Funding
- Pension Contributions
- Medical Contributions

Revenue Highlights

The City is continuing to meet our fiscal challenges brought on by the recession by projecting revenues conservatively while instituting cost saving measures to maintain financial stability without eliminating or cutting too deeply into our core services. The 2014 budget is based on a Property tax millage rate of 12.48 mills, which remains significantly below the tax rate of 17 years ago, and represents the lowest millage rate in Savannah since 1987.

City-wide projected revenues total \$337,779,411 for 2014. This is a 2.3% increase in comparison to the 2013 projected amount. Impacting revenues in 2014 are approved rate changes for utilities. These include increases for:

- **City Water and Sewer services** – Savannah's combined rates remain the lowest of all water and sewer systems in Georgia, and among the lowest of all systems in the entire Southeast, according to an independent survey. The base charges for Water and Sewer services in 2014 are unchanged from 2013; the consumption charges will increase. Overall, the impact on the combined Water & Sewer bill for the median household is \$1.50 per month to help fund necessary capital improvement/maintenance and to meet State environmental mandates.

- **Sanitation services** – Monthly residential rates for sanitation services will increase from \$27.50 to \$29.00 and Commercial Disposal rates will increase from \$3.85/cubic yard to \$4.00/cubic yard. These increases will help fund the planned expansion of our landfill, which will be among the largest and most important capital projects in our history.

Other revenue changes are summarized in the Financial Policies & Structure section included in the *2014 Service Program and Budget*.

Expenditure Highlights

The 2014 Operating and Capital Budgets represent a culmination of efforts to foster a fiscal planning approach that makes our budgeting processes more inclusive and transparent and to improve upon our strategic decision-making.

Key expenditure highlights include:

- Personal services, which include salaries and wages for approximately 2,500 City employees as well as fringe benefit costs associated with City employment, represent 54.9% of City-wide expenditures after adjusting for interfund transfers.
- This budget maintains a comprehensive medical benefits plan for employees and their dependents with an employer contribution of \$19,789,134. Medical Plan funding increases by approximately \$3.6M above the 2013 adopted budget.
- The City-wide Pension Plan contribution of \$10,890,393 represents an increase of approximately \$537K above the 2013 adopted budget. The General Fund portion of this contribution is \$7,577,503, an increase of approximately \$400K over the 2013 adopted contribution.
- The Five Year Capital Improvement Program totals \$181,841,100 for fiscal periods 2014-2018.

GENERAL FUND REVENUES & EXPENDITURES

The General Fund is the primary operating fund of the City. It accounts for resources and expenditures traditionally associated with government. The General Fund accounts for about 51% of the City's annual operating budget. The majority of expenditures are devoted to public safety such as police, fire, and building inspections. Two major sources of funding for the General Fund are local property taxes and sales taxes. These two sources make up 53 percent of the general fund revenue budget of \$171,153,273.

General Fund Revenues and Expenditures

General Fund revenue is budgeted at \$171,153,273 for 2014. Conservative projections for sales tax and hotel/motel tax include revenue anticipated from the many visitors coming to Savannah for the Rock 'n' Roll Marathon event, which is now in its third year. City tax revenue in 2014 is planned to decrease 0.9% below 2013 adopted.

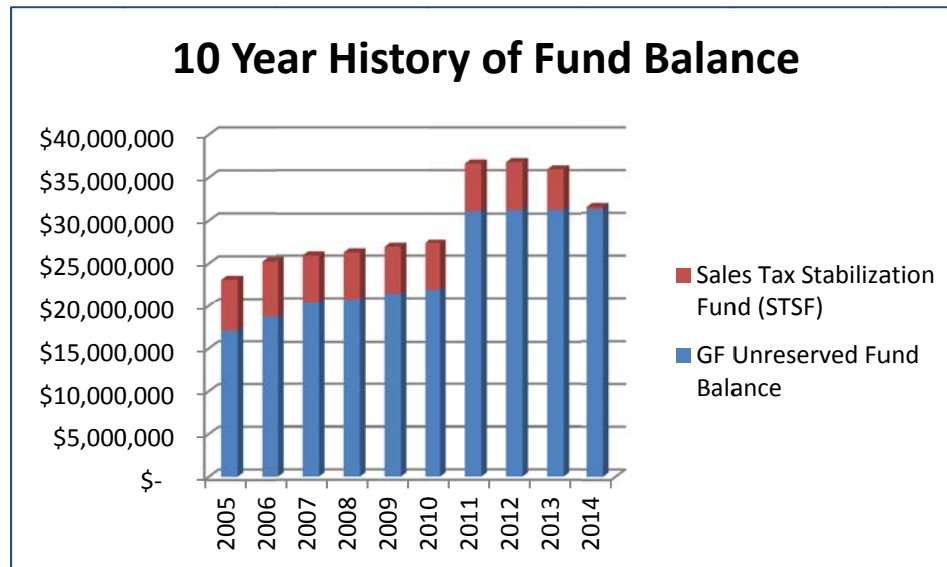
Expenditures in the 2014 Budget have been included to maintain and in some cases enhance service program requirements with a continued focus on long-range fiscal responsibility. They are divided into eight major categories with changes in each highlighted below:

- **Personal Services** represent 65% of General Fund expenditures, and include salaries and benefits for over 1,700 General Fund employees. The 2014 budget continues the comprehensive medical benefits plan to employees and their dependents with an employer contribution of \$13,200,164, an increase of \$2.47M over the adopted 2013 General Fund contribution. This increase is offset by a higher employee share.
- **Outside Services** are services the City receives primarily from outside companies and represent 9.5% of expenditures, or \$16,224,616. Electricity makes up the largest share of expenditures in this category.
- **Commodities** are items which, after use, are consumed or show material change in physical condition and are generally of limited value. Major expenditures in this category include gasoline and operating supplies and materials. This category is projected to decrease by 4.4% compared to the 2013 adopted budget.
- **Interfund Services** represent services provided to City departments on a cost reimbursement basis. This expenditure category represents 11% of the operating budget. The largest costs are for services provided by the General Fund to other funds, computer services, and vehicle maintenance services.
- **Capital Outlay** includes items costing more than \$5,000 each and having a useful life of more than one year. This category represents just 0.1% of expenditures in the General Fund and increases slightly in 2014 over the 2013 adopted budget.
- **Debt Service** is for payments of principal and interest to lenders or creditors on outstanding debt. City Council has steadily reduced our debt level over time, which contributed to our recent bond rating upgrade. Our debt service costs as a percentage of general expenditures reduced from 5.1% in 2000 to 2.17% in 2012.
- **Interfund Transfers**, the cost of services provided by one division to another division of government, can overstate the true overall cost of providing services in the budget. This movement of dollars between funds does not reflect any additional spending on programs or projects.
- **Other Expenses** are primarily payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City. Planned funding decreases \$391,511 from 2013 adopted expenditures primarily due to decreased vehicle depreciation and a lower contribution amount reserved for contingencies.

UNRESERVED FUND BALANCE

Sales tax revenue is projected to decline by \$6M annually due to a significant drop in the City's share of sales tax revenue generated in Chatham County and the elimination of ad valorem tax on new car sales as a result of House Bill 386. In previous years, the amount of sales tax revenue received above projected was transferred to the Sales Tax Stabilization Fund to offset future sales tax revenue shortages resulting from LOST renegotiations and/or collections. The Sales Tax Stabilization Fund was established, in addition to the General Fund Unreserved Fund.

The General Fund Unreserved Fund Balance is the City's "savings account." It is important that we keep unrestricted and readily available cash on hand in case of emergency to fund the operations of the City until sufficient revenue becomes available. Standard & Poor's credit rating provides an external assessment of the City's financial stability and policies. Long-term financial stability ensures the City can continue to fund priority services. Standard & Poor's (S&P) AA+ credit rating is commendable and saves Savannah taxpayers money through lower interest rates when borrowing. Based on the 2013 Standard & Poor's report, Savannah received an increased rating due to the City's "adequate fund balance with continued balanced budgets coupled with very strong management conditions resulting from strong financial practices and policies."



Due to revenue stream decline, this budget plans a draw from the Sales Tax Stabilization Fund in the amounts of \$833,222 in 2013 and also a draw of \$4,408,745 in 2014 to offset sales tax revenue shortages in FY13 and FY14.

Plans for revenue enhancements will provide a fiscal

opportunity, to restore and increase fund reserves. Above is a summary of the Unreserved Fund and Sales Tax Stabilization Fund Balances for the past 10 years. Combined fund balances proposed for 2014 total \$31,537,396.

Government Finance Officers Association (GFOA) recommends an unreserved balance that is no less than two months of General Fund operating revenues or expenditures, or 16.67%. The proposed draws on the Sales Tax Stabilization reserve in 2013 and 2014 will not deplete this reserve in its entirety and allows the City's "savings account" to remain intact. The Unreserved Fund Balance of \$31,537,396 represents 18.4% of general fund operating revenues/expenditures, which exceeds the GFOA's recommendation of 16.67%.

These sources of revenue represent a temporary fix and do not address the structural deficit created by a 9% reduction in the City's share of sales tax revenue. Fiscal year 2014 is a transition year and should provide a better picture of what future millage rate requirements are needed to fund municipal services in 2015 and beyond.

The City is maintaining a stable financial base from which to fund core services through sound financial policies that:

- Realistically estimate revenues and expenditures
- Monitor and amend the budget based on actual performance
- Develop a long-term financial plan
- Ensures long-term Capital Improvement funding
- Manages investments and debt
- Maintains reserves to offset economic downturns

CAPITAL IMPROVEMENT PROGRAM

Every year, the City adopts a plan for capital improvements for the next five years. Capital improvements include projects such as street construction, public buildings, traffic systems, park improvements, sewers, water infrastructure, etc. The 2014-2018 Capital Plan totals \$181,841,100 including \$25,801,000 in 2014 appropriations. 75 percent of this plan funds needed water and sewer improvements. The capital program also provides funding for necessary maintenance and improvements to City facilities, in addition to installing and replacing our growing technological infrastructure. A few of the improvement areas are highlighted below.

- Public Safety Technology Improvements
- Civic Center Infrastructure Improvements
- Traffic calming and Entranceway improvements
- Streets and Sidewalk Maintenance

Details of the 2014-2018 Capital Improvement Plan can be viewed within the *2014 Service Program and Budget*.

2014 PROGRAM HIGHLIGHTS

The 2014 Service Plan will provide the necessary resources to continue the following programs and services related to the Strategic Priority Areas. In the coming year, Staff will focus on the following city-wide programs in FY2014:

Public Safety

- Continue focus on crime reduction efforts to maintain historic low crime levels throughout the City through collaborative efforts with other agencies and citizen efforts to take back their neighborhoods
- Complete renovations of Police and Fire Training facilities (SPLOST Funded)
- Continue planning for the relocation of Downtown Precinct and Central Precinct (SPLOST Funded)
- Complete construction of new Bradley Pointe fire station and a replacement station in the Sweetwater area to maintain our current ISO Rating (General Fund/SPLOST Funded)

Health & Environment

- Continue improvements to address upcoming Stormwater regulations and long-standing drainage issues in midtown Savannah and other areas
- Continue enforcement of new Stormwater Ordinance in compliance with EPD requirements to encourage sustainable infrastructure

- Continue preparations to extend infrastructure into newly annexed areas
- Increase efficiency of Code Enforcement programs through public education
- Continue to encourage citizen participation in recycling and other sanitation programs to improve the environment and conserve landfill space
- Aggressively prepare for new environmental restrictions on groundwater use and wastewater treatment and discharge
- Continue preparations for landfill expansion
- Implement new Environment and Sustainability division that will pursue grant opportunities to help fund investments in City buildings addressing energy inefficiencies

Neighborhood Vitality

- Continue revitalization efforts along Martin Luther King, Jr. Blvd., Montgomery St., Waters Ave, and Augusta Ave., Pennsylvania Ave. (SPLOST Funded)
- Begin construction on President St. and Bilbo Canal improvements (SPLOST Funded)
- Implement planning for Tompkins Regional Community Center (SPLOST Funded)
- Increase resident participation in Operation Clean Sweep
- Improve public education and outreach efforts promoting citizen engagement
- New bike lanes and street reconfigurations city-wide
- Improve Visitor Wayfinding
- Complete reconstruction of the Savannah Pharmacy along Martin Luther King, Blvd. (SPLOST Funded)
- Complete next phase of Savannah Gardens project (SPLOST Funded)
- Complete and expand bicycle facilities into neighborhoods
- Increase the number of Community Gardens
- Educate and implement new bulk item pick-up scheduling

Economic Growth/Poverty Reduction

- Focus on providing incentives to develop and support small business
- Continue aggressive affordable housing and repair programs
- Expand collaborative efforts to increase education assistance and other vital community initiatives
- Continue youth and adult services, affording job and life skills, education and training programs offered at the Moses Jackson Advancement Center and by Step Up Savannah and Youth Futures Authority
- Strengthen connections internationally and leverage those connections into economic benefit
- Promote or enhance mentoring opportunities for local MWBE's through programs offered at the Savannah Entrepreneurial Center providing greater emphasis in small business development and support

Culture & Recreation

- Evaluate the impact of existing service delivery levels to unincorporated areas and non-City residents
- Begin construction of a new Cultural Arts Center (SPLOST Funded)
- Begin Canal District project planning to include arena, and make much-needed improvements and renovations to the existing Civic Center
- Evaluate pending environmental challenges in maintaining parks and squares
- Maintain aging public buildings in compliance with environmental and regulatory guidelines

- Implement installation of a columbarium at Bonaventure Cemetery and make additional improvements to other cemeteries fostering tourism and recreation
- Staff support of Savannah International Committee
- Complete improvements to Coffee Bluff Marina project (SPLOST Funded)
- Begin Design/Permitting of Riverwalk extension in front of Marriot Hotel (SPLOST Funded)

High Performing Government/Fiscal Stability

- Complete transition to Lawson Enterprise Resource Planning system to provide more efficient internal and external services
- Continue implementation of Revenue software systems for Utility Billing and Business Licenses allowing online inquiry and bill payment enhancements while improving customer services
- Continue Phase III of Project DeRenne
- Continue fleet efficiencies city-wide
- Continue production of over 200 SGTV programs
- Continue emphasis on revenue collection and identification of new sources
- Enhanced Grants identification and management
- Launch Open Government Initiative
- Begin the planning process to remove City Operations from City Lot to Interchange Court to make way for the Arena Project (SPLOST Funded)

CONCLUSION

Our goal has been to proactively address today's economic challenges as an opportunity to maintain a fiscally strong and focused organization. The *2014 Service Program and Budget* build upon our successes of the past and looks to provide for the future needs of our citizens. It provides the financial and operating plan to expand critical services and infrastructure to our citizens and businesses while maintaining the City's healthy financial position.

I look forward to meeting the priorities set by Council, preparing for future challenges, and maintaining our strong financial position.

Respectfully submitted,



Stephanie S. Cutter
City Manager











COUNCIL STRATEGIC PRIORITIES



VISION STATEMENT

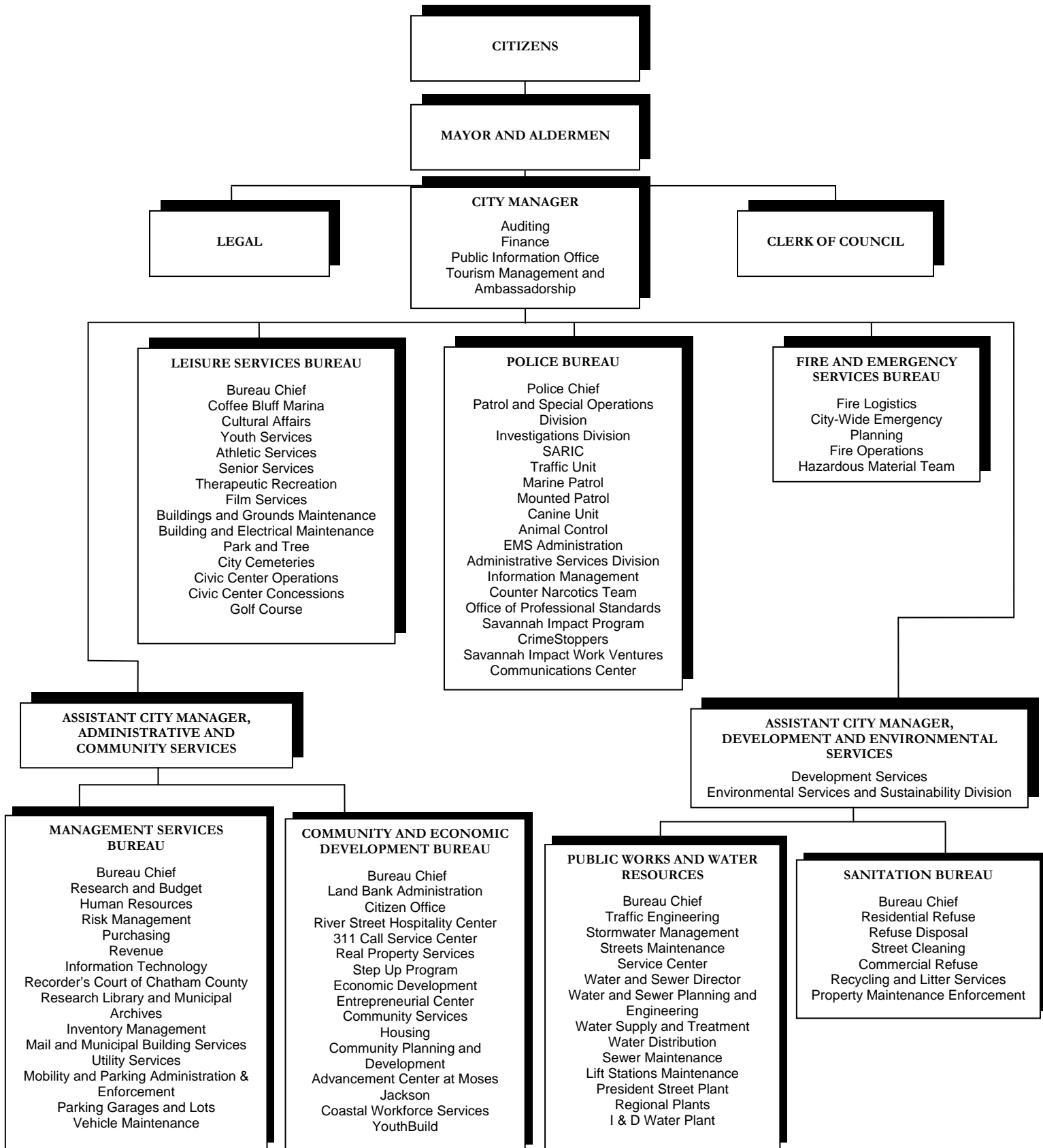
“Savannah will be a safe, environmentally healthy and economically thriving community for all its citizens.”

	Ambassadorship	To promote the mystique of Savannah by highlighting its history, ambiance and cultural assets
	Culture & Recreation	To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens
	Economic Growth	To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors
	Health & Environment	To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations
	High Performing Government	To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need
	Neighborhood Vitality	To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community
	Poverty Reduction	To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient
	Public Safety	To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Look for the symbols above throughout the document to identify which Council Priority each department's primary services support.

CITY OF SAVANNAH

ORGANIZATION CHART



READER'S GUIDE



CITY MANAGER'S MESSAGE describes financial challenges facing the City, progress made in achieving Council priorities and service delivery focus in 2014, and major changes in the budget from a year ago.

BUDGET OVERVIEW presents the structure of the City government, an overview of the City of Savannah's demographics, and the various policies and processes used to create the annual budget and guide the management and use of the City's financial resources.

FINANCIAL POLICIES AND STRUCTURE provides a trend analysis and financial projections, debt service summary, summary of revenues by source and expenditures by type, proposed changes in revenue and expenditures, and changes in permanent positions by fund.

OPERATING BUDGET is organized and presented by fund and then by bureau. Each fund typically begins with a bureau mission statement, trends and issues, followed by a bureau summary of expenditures by type and by department, primary services, goals, objectives and performance measures for each department, and departmental expenditures by type.

Individual department pages include the department's primary services, goals, objectives and performance measures, along with departmental expenditures by type. Each department page also includes a list of permanent authorized positions for 2014 with the pay grade specified for those positions for which it is defined. A classification table and a table defining the salary range for each grade is provided in the appendix.

The funds include:

- **GENERAL FUND** – Accounts for all revenues and expenditures which are not accounted for in specific purpose funds.
- **PUBLIC SAFETY COMMUNICATIONS FUND** – Accounts for collection of enhanced emergency telephone services fees (E-911) from telephone, wireless, and Voice over Internet Protocol (VoIP) from subscribers whose billing address is in Savannah and is used to support law enforcement dispatching.
- **HAZARDOUS MATERIAL TEAM FUND** – Accounts for revenues that come from area facilities which manufacture, use or store hazardous materials and is used to protect life, property, and the environment from intentional or accidental release of hazardous materials manufactured, used, and stored in the City of Savannah and Chatham County.
- **SANITATION FUND** – Accounts for revenues collected and used to provide the following services: residential and commercial collection, refuse disposal, street sweeping, recycling and litter services, collection/disposal of construction and demolition waste, and property maintenance enforcement.
- **CIVIC CENTER FUND** – Accounts for revenues collected to provide a venue for a variety of cultural, business, social, and sporting events.
- **WATER FUND** – Accounts for revenues collected to produce safe potable water to meet the needs of the Savannah community and other surrounding areas.
- **SEWER FUND** – Accounts for revenues collected to safely pump and treat wastewater to protect the quality of life for Savannah residents.

- **INDUSTRIAL & DOMESTIC (I&D) WATER FUND** – Accounts for revenues collected to provide treated water that meets quality and quantity demands of industrial users.
- **MOBILITY AND PARKING SERVICES FUND** – Accounts for revenues collected to operate the City's parking management program that consists of on-street parking, off-street parking, and parking garages.
- **COMMUNITY DEVELOPMENT FUND** – Accounts for revenues derived primarily from the Community Development Block Grant and other federal and state grants and used to address Savannah's distressed neighborhoods.
- **GRANT FUND** – Accounts for revenues received from federal and state sources and used for a designated purpose.
- **INTERNAL SERVICES FUND** – Accounts for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

CAPITAL IMPROVEMENT PROGRAM presents a five year plan for maintenance and improvement of manmade infrastructure used for the delivery of essential public services. The first year of the plan is adopted for implementation.

OTHER FUNDS presents the Risk Management Fund, the Computer Purchase Fund, the Vehicle Purchase Fund, the Golf Course Fund, the Hotel/Motel Tax Fund, and the Auto Rental Tax Fund.

BUDGET ORDINANCE is adopted by Council. It summarizes the adopted budget and annotates any changes between the proposed budget and the adopted budget.

APPENDIX includes Social Services Contributions, Cultural Contributions, Outside Agencies, Authorized Positions Detail for 2012-2014, 2011-2014 Expenditure Table, a Glossary of Key Terms, a List of Acronyms, and an Index.

SAVANNAH AT A GLANCE



HISTORY

- The City of Savannah, Georgia, the largest city and the county seat of Chatham County, Georgia, was established in 1733 and was the first colonial and state capital of Georgia.
- Savannah is known as America's first planned city and attracts millions of visitors who enjoy the city's architecture and historic structures.
- Savannah's City Hall was designed and built by local architect Hyman Witcover in 1904.
- Today, Savannah's downtown area is one of the largest National Historic Landmark Districts in the United States (designated in 1966).

GOVERNMENT

- Savannah's City government adopted a Council/Manager form of government in 1954.
- This organizational plan places legislative responsibility for municipal government in a City Council and gives administrative or executive authority to the City Manager.
- The Council, which consists of the Mayor and eight Aldermen, levies taxes, enacts ordinances, and adopts the annual budget as well as performing other legislative functions.
- Six Aldermen are elected by district and two are elected City-wide for four-year terms, as is the Mayor.
- Chatham County government consists of eight Commissioners and a County Manager.
- There are seven other small municipalities in Chatham County – Bloomingdale, Garden City, Pooler, Port Wentworth, Thunderbolt, Tybee Island, and Vernonburg.
- The Savannah Metropolitan Statistical Area (MSA) includes Chatham, Bryan, and Effingham counties.



POPULATION

Area Population Trends

	2000	2010	2012
Savannah	131,510	136,286	142,022
Chatham County	232,048	265,128	276,434
Savannah MSA	293,000	347,611	361,941

Source: U.S. Census Bureau; Census.gov

Population by Age, 2012

Age Range	Savannah MSA
0-19	27.2%
20-34	23.8%
35-54	25.6%
55-74	18.3%
75-Older	5.1%

Source: U.S. Census Bureau; Census.gov

Race/Ethnicity, 2012

Race/Ethnicity	Savannah MSA
White	61.0%
African-American	33.7%
Hispanic	5.5%
Other	5.4%

Source: Savannah Economic Development Authority (SEDA), U.S. Census Bureau, ACS 2012; seda.org

Household Income, 2012

Median Household Income - \$47,059	Number of Households	Savannah MSA
Under \$35,000	49,714	37.4%
\$35,000 to 49,999	20,721	15.6%
\$50,000 to 74,999	24,586	18.5%
\$75,000 - Above	37,847	28.5%

Source: SEDA, U.S. Census Bureau, ACS 2012; seda.org

Educational Attainment, 2012

Educational Attainment	Savannah MSA
High School Graduate or higher	58.7%
Bachelor's Degree	19.4%
Graduate Degree	9.0%

Source: SEDA, U.S. Census Bureau, ACS 2012; seda.org

GEOGRAPHY AND CLIMATE

- Savannah is situated at the mouth of the Savannah River, which forms the border between Georgia and South Carolina.
- Savannah is approximately 250 miles southeast of Atlanta, Georgia, 140 miles north of Jacksonville, Florida, and 110 miles southwest of Charleston, South Carolina.
- On average, Savannah experiences 4 weeks where temperatures approach freezing (32 degrees or below) and 2 months where temperatures are often in the 90s.



ECONOMY

Savannah has a remarkable balance of diversity of trades and industries. In the manufacturing arena, no one industry dominates. There are over 40 companies employing 100 or more people. Among these are 20 Fortune 500 companies and 19 international companies. Ten (10) of Savannah's major employers (100+ employees) have chosen to locate their corporate headquarters here. (Source: SEDA)

Savannah MSA Major Employers

Employers	Product/Service/Other	Number of Employees
Gulfstream Aerospace Corporation	Jet aircraft/aerospace equip.	8,406
Savannah-Chatham County Board of Education	Public schools	4,808
Ft. Stewart/Hunter Army Airfield	Civilian personnel on bases	4,637
Memorial Health University Medical Center	Hospital	4,600
St. Joseph's/Candler Health System	Hospital	3,170
City of Savannah	Government	2,795
Savannah College of Art & Design	Education	1,750
Chatham County	Government	1,600
Wal-Mart	Retail	1,453
Georgia Port Authority	Ship terminal operation	988

Employment by Sector, Savannah MSA

Industry	Employment	Percent of Total Workforce
Trade, Transportation and Utilities	35,221	23.4%
Education and Health Services	33,929	22.6%
Leisure and Hospitality	20,956	13.9%
Manufacturing	15,248	10.2%
Public Administration	9,477	6.3%
Professional and Business Services	18,203	12.1%
Construction	5,136	3.4%
Financial Activities	5,582	3.7%
Other Services	4,278	2.9%
Information	1,528	1.0%
Natural Resources, Mining, and Agriculture	228	0.2%
Unclassified	487	0.3%
Total	150,273	100.0%

Source: Georgia Department of Labor, Georgia Area Labor Profile, June 2013

City of Savannah Major Taxpayers

Taxpayer	Type of Business	2013 Assessed Valuation	Percent of Total Assessed Valuation
Southern LNG	LNG Provider	\$221,340,704	2.05%
Gulfstream	Aircraft Manufacturer	\$144,996,131	1.34%
International Paper	Paper Manufacturer	\$143,583,360	1.33%
Georgia Power	Electric Utility	\$139,081,264	1.30%
Weyerhaeuser	Paper Manufacturer	\$69,306,051	0.64%
Walmart	General Retail	\$62,412,564	0.58%
Duke Realty Limited	Warehouse	\$58,731,540	0.54%
Colonial Oil / Land / Terminal / Chemical	Oil/Gas Distributor	\$55,257,539	0.51%
Komastu	Equipment Manufacturer	\$49,910,424	0.46%
Oglethorpe Mall / General Growth Properties	General Retail	\$36,691,793	0.34%

Source: Chatham County Board of Assessors, 2013

TRANSPORTATION

- U.S. 17, 17A, 80 and GA 21 are important highways along with I-95 (the major north/south interstate) from New England to Miami.
- These highways and I-16 (the major east/west interstate) are just 10 miles from Savannah's Historic District.

QUALITY OF LIFE

- A mild climate and abundant outdoor resources enrich the quality of life for Savannah residents.
- Guests are captivated by the City's charm, the richness of heritage and all the activities the City offers.
- With Savannah's numerous performing arts and area attractions, residents and visitors alike enjoy the best life has to offer in Savannah.

Annual Events

Martin Luther King Jr. Day Parade	January
Savannah Black Heritage Festival	February
Savannah Irish Festival	February
Tara Feis Irish Celebration	March
St. Patrick's Day	March
Savannah Music Festival	March-April
SCAD International Festival	May
Savannah Shakespeare Festival	May
Savannah Scottish Games	May
Tybee Beach Bum Parade	May
Blessing of Fleet and Seafood Harvest Festival	June
Savannah Asian Festival	June
Fiesta Latina	June
River Street Fireworks	July
Fireworks on the Beach	July
Savannah Jazz Festival	September
Savannah Greek Festival	October
Picnic in the Park	October
Savannah Folk Music Festival	October
Oktoberfest	October
Jewish Food Festival	October
Savannah Film Festival	October
Tybee Pirate Festival	October
Tybee Festival of the Arts	October
Savannah Children's Book Festival	November
Festival of Trees and Lights	December
Southern Lights	December

Source: SEDA; seda.org

HONORS AND AWARDS

- "Top Ten Southern Market Fostering Technology" – *Southern Business & Development*, Winter 2012
- "#1 City for Charming Local Accents"-Travel +Leisure's America's Favorite Cities, November 2012
- "#1 City for Fall Travel" - Travel +Leisure's America's Favorite Cities, November 2012
- "#1 City for Architecture/Cool Buildings"-Travel +Leisure's America's Favorite Cities, November 2012
- "Top 20 U.S. Vacation Cities" - U.S. News & World Report, October 2012
- "Recipient of the Gold Service Award" - Meetings & Conventions Magazine, August 2012
- "Top 10 City U.S. & Canada" - Travel + Leisure, July 2012 (World's Best Poll)
- "Best Affordable U.S. Destination" - U.S. News & World Report, June 2012
- "The Best Places to Retire in 2012" - Forbes.com, June 2012
- "Traveler Choice Best Destination" - Trip Advisor, May 2012
- "A Top 10 City for Historic Preservation" - Liviability.com, May 2012
- "A Top Ten Spot to spend St. Patrick's Day in the World" - IrishCentral.com, March 2012

Inquiries regarding the 2014 Budget for the City of Savannah or requests for mailing should be directed to:

City of Savannah
Research and Budget Department
P.O. Box 1027
Savannah, Georgia 31402
(912) 651-6490

This document is also available on the internet at www.savannahga.gov.



BUDGET PROCESS



OVERVIEW

The annual budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. The overall goal of the budget is to establish and maintain effective management of the City's financial resources. Revenues that support municipal services are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years. Various policies and processes are used to guide maintenance of the City's financial resources.

Under the City's organizational plan, policy making in response to the needs of the community is entrusted to the Mayor and Aldermen. Administrative or executive authority is vested in the City Manager to develop, implement, and execute programs and policies established by the Council. The annual budget is prepared under direction and guidance of the City Manager. State law and local ordinances also impact development of the annual budget.

POLICIES AND PROCESS

The City of Savannah's Council-Manager form of government was adopted in 1954. Under this organizational plan, the legislative responsibility for municipal government is entrusted to a city council. The Savannah City Council consists of the Mayor and eight Aldermen. City Council levies taxes, enacts ordinances, and adopts the annual budget, as well as performs many other legislative functions.

Administrative or executive authority is vested in the City Manager. The City Manager is appointed by the Mayor and Aldermen to manage the government through the development, implementation, and execution of programs and policies established by the Council. The City Manager recommends the annual budget and work programs in addition to advising the Council on policy and legislative matters.

City Council has defined major priorities that government services should address, which are used to guide the budget process. These priorities were developed to reflect citizen views.

- **AMBASSADORSHIP** – To promote the mystique of Savannah by highlighting its history, ambiance and cultural assets
- **CULTURE & RECREATION** – To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens
- **ECONOMIC GROWTH** – To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors
- **HEALTH & ENVIRONMENT** – To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations
- **HIGH PERFORMING GOVERNMENT** – To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

- **NEIGHBORHOOD VITALITY** – To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community
- **POVERTY REDUCTION** – To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient
- **PUBLIC SAFETY** – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Various policies and processes are used to guide the maintenance and use of the City's financial resources. They are described as follows.

BUDGET POLICIES

The overall goal of the City's financial plan is to establish and maintain effective management of the City's financial resources. The following section outlines the policies used to guide the preparation and management of the City's annual budget. This section contains a summary of policies pertaining to the operating budget, capital expenditures, revenue, financial accounting, cash management, investment, and debt.

Operating Budget Policies

Preparation of the City's operating budget is also guided by the following policies:

- All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund in order for the budget to be considered balanced. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.
- All requests for allocations are considered in conjunction with measurable performance criteria and the Strategic Priority they primarily support. Expenditures are approved or rejected on the basis of planned levels of performance. Therefore, it is necessary for each activity within a fund to prepare a performance plan consisting of workload, efficiency and effectiveness measures.
- Expenditure budgets for enterprise operations (i.e., Water, Sewer, I&D Water, Sanitation, Mobility and Parking Services, Civic Center, and Golf Course) must be funded either exclusively or primarily by user fee revenues. Self-sufficiency remains a long-range objective for these funds.
- Allocations from the General Fund are based on a long-range financial plan which includes an unallocated fund reserve. At the end of 2012, the unallocated fund reserve totaled \$31.3 million. This reserve protects the City against catastrophic revenue losses and major emergency expenditures, as well as contributes to the City's favorable bond rating.
- In addition to the unallocated fund reserve, a proactive approach was taken by creating a Sales Tax Stabilization Fund to reserve sales tax revenue above the historical trend line in good years to be used in years when sales tax revenue comes in below the trend line. This allows the City to avoid dipping into its reserves.

Guidelines for managing the Sales Tax Stabilization Fund are as follows:

- Each year, an amount up to the excess that actual sales tax receipts exceed the projected sales tax revenue will be set aside in the Sales Tax Stabilization Fund.

- Additions to the Sales Tax Stabilization Fund will continue until such time as the balance in the fund equals 25% of the budgeted revenue for sales taxes. The 2014 sales tax revenue budget is \$34,000,000, thus the maximum growth target is currently \$8,500,000.
- Funds will be withdrawn from the Sales Tax Stabilization Fund in an amount up to the deficiency, if any, between actual sales tax revenue and the projected sales tax revenue included in the originally adopted General Fund budget or updated sales tax revenue projection at year end, if necessary. The Sales Tax Stabilization Fund may also be used to account for expenses related to major emergencies or natural disasters.
- Ongoing expenses are never funded by a non-recurring or one-time revenue source. Future and current funding sources are identified for all new programs, services and expansions.

Capital Expenditure Policies

Preparation of the City's capital budget is guided by the following policies:

- A five-year program for capital infrastructure improvements is updated annually. The program identifies anticipated funding sources.
- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful "life" of the project.
- The City will coordinate the development of the capital budget with the development of the operating budget. Future operating costs associated with new capital projects will be included in the operating budget forecasts.
- The City will preserve its assets at a level adequate to protect capital investment while minimizing future maintenance and replacement costs.
- The City will establish an appropriate distribution of bonded debt and cash financing in the funding of capital projects.

Revenue Policies

The City's revenue programs are administered by the Revenue Department according to principles which balance the City's need for revenue and the community's ability to provide the necessary financial resources. The revenue policies which guide the City are outlined below:

- The City will maintain a broad revenue base; that is, diversified revenue sources will be established and maintained in order to distribute revenue equitably and protect the City from short-term fluctuations in any revenue source.
- In order to fulfill funding needs without excessive dependence on property taxes, the City will attempt to enlarge the revenue base by seeking new revenue sources. Efforts will be made to work individually as well as with statewide groups to encourage the State of Georgia to adopt legislation which will enhance local government revenues.
- The City will implement user fees in all areas where feasible and productive, as well as set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will, accordingly, be adjusted to maintain or move incrementally closer to full coverage.
- As deemed appropriate, the City will establish self-supporting enterprise funds where the relationship between operating costs and revenues will be clearly identified.

- The City will limit the designation of General Fund revenues for specified purposes in order to maximize flexibility in budgeting and utilize revenues more efficiently.
- The City will maintain effective collection systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.
- Revenues will be projected conservatively in order to ensure that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Accounting Policies

In developing and evaluating the City's accounting system, consideration is given to the effective implementation of financial accounting policies and, specifically, to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding safeguarding of assets against loss from unauthorized use or disposition, reliability of financial records for preparing financial statements, and maintenance of accountability for assets.

The internal audit function is the responsibility of the Auditing Department which is organized separately from, and operates independently of, the Finance Department. The Auditing Director is accountable to the City Manager. The department operates a full program of routine and special internal audits.

Single Audit: As a recipient of federal and state assistance, the City is responsible for ensuring that an adequate internal control structure is in place to secure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the internal audit staff as well as by management.

Budgetary Controls: The City also maintains budgetary controls to ensure compliance with legal provisions. The Research and Budget Department monitors expenses and revenues, adjusts line item budgets as needed, and prepares reports for the City Manager.

Cash Management/Investment Policy Scope: The City's cash management/investment policy includes all City funds except pension funds which are guided by a separate policy adopted by the Pension Board. Investment of funds is the responsibility of the Finance Department.

Policy Objectives: The primary policy objective is safety of principal. Secondary objectives include adequate liquidity to provide cash as needed and rate of return on investments.

Allowable Investments: It is the policy of the City of Savannah to limit investments to:

- United States Treasury Bills, Notes, and Bonds
- Certificates of Deposit
- State of Georgia Investment Pool
- City of Savannah Special Assessment Bonds
- Repurchase Agreements

Risk Controls: To ensure liquidity and reduce market risks, investments have maturity dates on or prior to the date cash is projected to be required to meet disbursement needs.

Collateralization: Collateralization is used to:

- Secure Certificates of Deposit
- Secure Repurchase Agreements
- Secure Demand Deposits

Investment Fund: The Investment Fund is an agency fund which is the owning fund for all City investments except the Pension Fund and Special Assessment Bonds. Accrued interest is distributed to funds participating in the Investment Fund Pool based on their average equity balance for the month.

The fund also accounts for a concentrated cash account from which all disbursements are made and all receipts are deposited.

Debt Policies

The City of Savannah is authorized to issue general obligation bonds equivalent to 10% of assessed taxable values within the City. Bonded indebtedness is well within this limit. To maintain this favorable position and the current AA+ bond rating, the following debt policies are in place:

- Total long-term debt and major contractual obligations will not exceed 8% of assessed valuation.
- Long-term borrowing will be restricted to capital improvements that are too costly to be financed from current revenues.
- Proceeds from long-term debt will not be used for current ongoing operations.
- Bonds will be retired within a period not to exceed the expected useful “life” of the capital project.
- Additional major obligations should only be undertaken with a new dedicated stream of revenues to support them.
- When feasible, special assessment, revenue, or other self-supporting bonds will be used instead of general obligation bonds.
- The use of any revenue anticipation borrowing will be avoided. If such borrowing becomes necessary, the debt will be retired in full within the same fiscal year as it is incurred.
- Good communication with bond rating agencies and full disclosure on every financial report as well as bond official statements will continue.

BUDGET PROCESS

The annual budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. Key policies which guide this process are described in the following section.

Budget Preparation

The City of Savannah’s fiscal year begins January 1st and ends December 31st. The major steps in the budget preparation process are:

1. The Research and Budget Department prepares the *Financial Trend Indicators Report* which identifies positive and negative financial trends impacting the City. A *Five-Year Financial Plan* is also prepared. These reports are presented to the Council and are used as the financial framework for budget preparation.
2. A *Five-Year Capital Plan* is prepared and presented to Council. The first year of the plan is incorporated into the *Service Program and Budget*.

3. The Research and Budget Department, with direction and guidance from the City Manager, develops base budget expenditure levels for departments and City-wide revenue projections for the current and upcoming fiscal year. Departments prepare data on performance measures and service levels for inclusion in the budget document, and they submit service improvement requests to enhance a current activity, establish an activity, and/or obtain equipment associated with an activity. These requests are reviewed and changes made as necessary to present a balanced budget to the City Manager.

4. The City Manager meets with each of the Bureau Directors and the two Assistant City Managers to review proposed performance data and expenditures for the upcoming year and make any necessary changes. The changes are then used to prepare the City Manager's budget recommendations to Council.

5. The Council conducts a series of workshops and public hearings before making a final decision on the City Manager's budget recommendations. After careful and thorough consideration, the Mayor and Aldermen adopt the *Service Program and Budget* by December 31st.

Budget Execution

On January 1st of each year, the adopted budget is implemented. Concurrently, an analysis of the previous year's actual expenditures is conducted. During this analysis, problem areas are identified and reconciled. Problem areas that have an impact on the current year are closely monitored. Moreover, throughout the year, expenditures, revenues, and performance data are monitored in order to ensure the successful implementation of the City's service plan and more fully prepare for the next year.

Budget Amendment

As conditions change or circumstances are altered, the budget process allows for amendments. Because the Budget is an ordinance adopted by the Mayor and Aldermen, the amendment process is similar to that used to amend other ordinances. A majority positive vote by Council at two meetings is required.

BUDGET PREPARATION SCHEDULE

A budget preparation schedule is established each year that identifies actions to be completed with associated target dates. This schedule is used to keep the budget preparation process on schedule in order to provide the City Manager's proposed budget to Council for consideration and final adoption within the legal time frame. The detail schedule is provided on the following page.

BUDGET PREPARATION SCHEDULE



ACTIVITY	DATE
Operating Budget Kick-Off <i>Attend Bureau Chiefs Meeting</i> <i>Provide Kick-Off materials and handouts to Department Contacts</i>	May 6, 2013
Technology Governance Board requests submitted	May 6 – June 3, 2013
Budget training <i>Refresher training sessions</i> <i>Present information on submitting requests for 2014 budget</i>	May 13 – May 17, 2013
Open budget software system for data entry <i>Collect department 2013 Operating Budget projections</i> <i>Collect department 2014 Operating Budget requests</i> <i>Collect requests for new or revised 2013-2017 Capital Improvement Projects</i>	May 16 – June 3, 2013
Department and Bureau details submitted <i>Bureau Mission Statements, Trends and Issues</i> <i>Department Priority Goal Statements, Objectives and Performance Measures</i>	June 3, 2013
Department and Bureau submit Capital Improvement Requests	June 3 – 14, 2013
Social Services applications submitted by external agencies	June 19, 2013
Funding requests submitted by external partners	June 19, 2013
Capital Plan Review Committee work sessions	August 28, September 4 and 6, 2013
Capital Plan recommendations made to City Manager	September 5, 2013
Discussions with Department/Bureau representatives <i>Service Improvement Requests</i> <i>Capital Improvement Project Requests</i> <i>Operating Budget Requests</i>	September – November 2013
2014 Preliminary Budget Available	November 19, 2013
Council Budget Retreat	November 20, 21, 22, 2013
First Reading and Public Hearing	November 26, 2013
Second Reading and Budget Adoption	December 12, 2013



FINANCIAL STRUCTURE



The City's financial transactions are budgeted and recorded in separate funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. A fund has a balancing set of accounts and records, cash, and other financial resources in conjunction with all related liabilities and residual equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental funds, proprietary funds, and fiduciary funds.

FUND STRUCTURE

GOVERNMENTAL FUNDS

These funds are used to finance the majority of governmental functions. Specifically, the acquisition, usage, and balances of the City's expendable financial resources as well as the related current liabilities are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position rather than upon net income determination. The following types of governmental funds are utilized by the City:

- **General Fund:** The General Fund provides for general purpose governmental services such as Police, Fire and Emergency Services, and Streets Maintenance. The revenues and activities that are not required by law or administrative decision must be accounted for in a special fund. The General Fund has a greater number of revenue sources, and therefore is used to finance more activities than any other fund.
- **Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These funds are legally restricted to expenditures for specified purposes. The Community Development Fund, Hazardous Material Team Fund, Public Safety Communications Fund, Property Acquisition Fund, Grant Fund, Hotel/Motel Tax Fund, Auto Rental Tax Fund, OPEB Reserve Fund, Confiscated Assets Fund, and Economic Development Fund are considered special revenue funds.
- **Debt Service Fund:** The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general long-term liability principal, interest, and related costs.
- **Capital Improvement Projects Fund:** The Capital Improvement Projects Fund accounts for financial resources which are utilized for the acquisition, renovation, maintenance or construction of major capital facilities and infrastructure.

PROPRIETARY FUNDS

These funds are used to account for the ongoing activities of the City which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. All proprietary funds utilize a flow of economic resources measurement focus. As such, the accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position, and cash flow. Two types of proprietary funds utilized by the City are:

Enterprise Funds: Enterprise Funds are used to account for activities that are financed and operated in a manner similar to private business enterprises wherein the expenses (including depreciation) incurred in providing goods or services to the general public on a continuing basis are financed or recovered primarily through user fees. As such, the periodic determination of revenues earned, expenses incurred, and/or net income derived from these self-supporting funds is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The following Enterprise Funds are maintained by the City:

- Water and Sewer Fund
- Industrial and Domestic Water Fund
- Golf Course Fund
- Civic Center Fund
- Mobility and Parking Services Fund
- Sanitation Fund

Internal Service Funds: Frequently referred to as revolving funds, internal service funds are used to account for the financing of goods and services provided by one department or agency of a government to other departments or agencies on a cost-reimbursement basis. Departments within the City's Internal Services Fund include Information Technology and Vehicle Maintenance. The Risk Management Fund is also an internal service fund. These departments, in addition, are permitted to supply services to outside agencies for a fee.

ACCOUNTING BASIS

Governmental Funds are accounted for using the current financial resources measurement focus incorporated in the modified accrual basis of accounting. Under this basis, revenues are recognized when they are susceptible to accrual or when they become measurable and available. Likewise, expenditures are recorded as liabilities are incurred, with the exception of principal and interest on general long-term liabilities, which are recognized when due. Revenues which are susceptible to accrual include: sales taxes, property taxes, service charges, grants, and investment income. Revenues generated from fines, forfeitures, penalties, and alcohol taxes are not susceptible to accrual as they are neither measurable nor available prior to receipt.

The Proprietary Funds, including the Enterprise Funds and the Internal Services Fund, are accounted for on the accrual basis of accounting on a flow of economic resources basis. Revenues are recognized when they are earned, and expenses are recognized when incurred or the economic asset used.

The City also reports various Fiduciary Funds which do not adopt budgets. These funds are accounted for on an accounting basis consistent with the fund's measurement focus. The Pension Trust Fund and the Old Pension Trust Fund are accounted for on the accrual basis. The Recorder's Court Fund, Retiree Benefits Fund, and the Flexible Benefits Plan Fund are reported on the modified accrual basis of accounting.

BUDGETARY BASIS

For Governmental Funds, the basis of budgeting is the same as the accounting basis with noted considerations and is consistent with Generally Accepted Accounting Principles (GAAP). City Council adopts annual budgets for the City's General Fund, Special Revenue Funds, and Debt Service Funds. Budgets for Capital Projects funds are adopted based on project length.

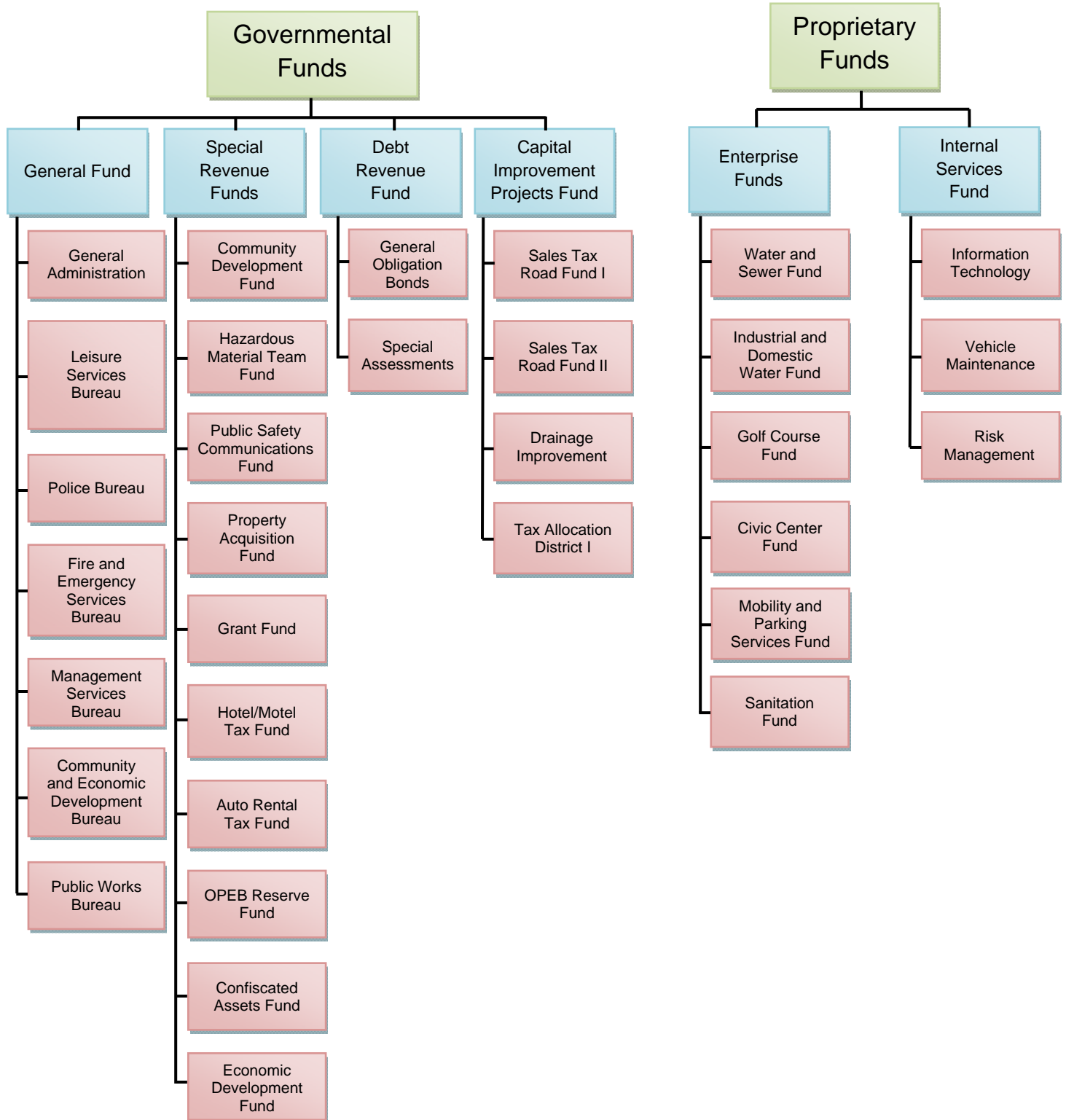
Budgets for Proprietary Funds, including Enterprise Funds and the Internal Services Fund, are developed for planning purposes and are not consistent with GAAP. The major differences used for budgeting Proprietary Funds are as follows:

1. Repayments on debt are budgeted as expenditures rather than as a reduction in liabilities.
2. Depreciation expense on fixed assets is not included in the budget as an expense.
3. Contributions of capital from other funds, private developers, and so forth are not budgeted.

The legal level of control at which expenditures may not exceed the budget is the bureau. Bureaus represent the major departments of the City. Any change in the appropriation level above the legal level of control must be approved by City Council. Changes below the legal level of control require approval by the City Manager or the Research & Budget Director.

Appropriations lapse at year-end with the exception of any appropriations for capital projects and grant funds where appropriations are carried forward until such time as the project is completed.

BUDGETARY FUND STRUCTURE



FINANCIAL OUTLOOK



NATIONAL, STATEWIDE, AND LOCAL ECONOMIC OUTLOOK

The **U.S. national economy** showed continued modest growth in 2013. However, the pace was not sufficient to have much positive effect on unemployment. Year-end estimates of growth in real Gross Domestic Product (GDP) are between 2.0% and 2.7%, which is similar to the growth experienced in 2012. The domestic housing market continued to strengthen in 2013, but its impact on the recovery from the recent recession is uncertain at this time. Global factors such as a weak European economy and unrest in the Middle East had a negative impact on the U.S. economy in 2013, and will likely continue into 2014. Gridlock in Washington, D.C. concerning healthcare reform, tax reform, and Federal spending has also impacted business hiring and investment. In 2014, the pace of growth should accelerate; economists are predicting GDP growth between 2.5% and 3.0%. Unemployment is also anticipated to continue to improve slowly in 2014—moving below 7.5% and possibly below 7.0% by year end.

The **State of Georgia economy** roughly mirrored that of the national economy in 2013, though growth in the state was slightly better than in the nation as a whole. The state's concentration in real estate, construction, and construction products industries meant the improving housing market had a greater affect than in other states. The Georgia unemployment rate, however, remained above the national average, hovering between 8.0% and 9.0% in 2013. Analysts predict the state's economy to grow at about a 3.0% pace by year-end 2013, possibly improving to 3.5% in 2014; this moderate acceleration should assist in reducing high unemployment.

The **Savannah economy** followed the same pattern as the nation and the state in 2013; continued high unemployment coupled with moderate economic growth. Unemployment in Savannah remained mostly below the State of Georgia rate and above the national rate; the local unemployment rate showed high volatility, bouncing between 7.1% and 8.8% through the year. Improving home prices and a pickup in building activity should help the local economy continue to grow in 2014. This should also stabilize and reduce the unemployment rate. Savannah's diverse mix of industries, including tourism, the port, education, and the military has sustained the City in weathering the economic struggles of the last few years better than some other municipalities.

FINANCIAL FOUNDATION PRINCIPLES

Because the economic environment can change quickly with lasting effects, a snapshot of the City's financial future accomplishes two important goals. (1) It allows identification of challenges early and (2) provides information to the Mayor and Council to assist in policy making which is critical in addressing potential problems pro-actively. Each year, the *Financial Trend Indicators Report* is updated for the most recent five year period. The trend analysis considers thirty-four (34) demographic and financial trends for the City of Savannah. The *Five-Year Financial Forecast* is also updated using a five year planning period that looks ahead to project future needs.

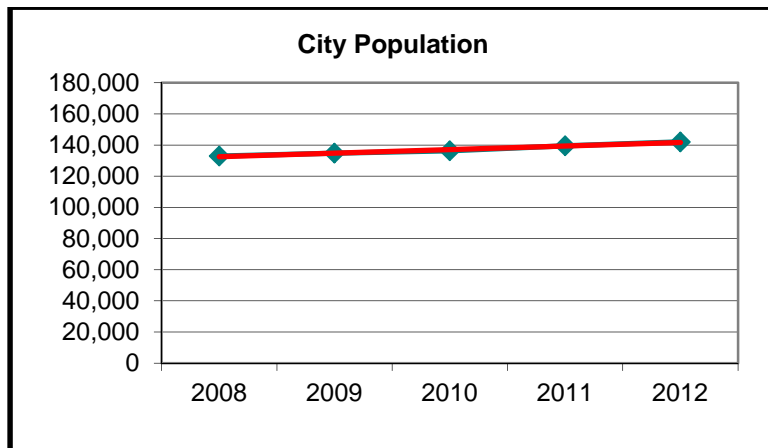
The overall goal of financial planning by the City of Savannah is to establish and maintain effective management of the City's financial resources. This continues to be accomplished through the use of financial policies and processes that guide decision-making.

FINANCIAL TREND INDICATORS

Adoption of policies that will stimulate economic growth, enhance attractiveness of the City, and address quality of life issues is an integral part of the financial planning process. Key trend indicators that impact the City's ability to make improvements are described as follows:

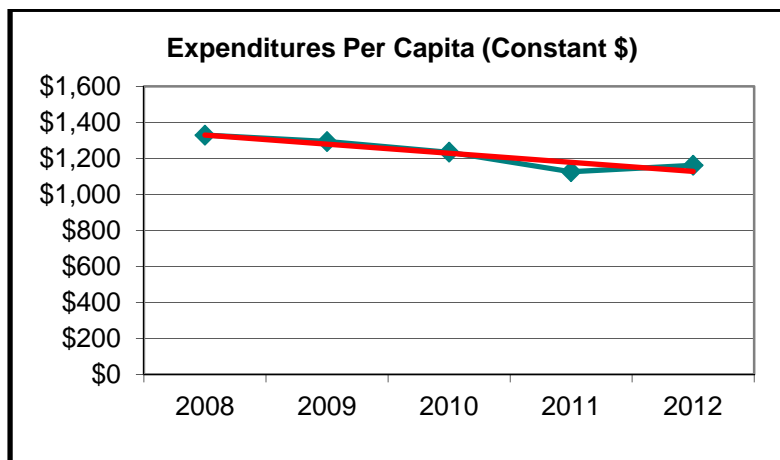
CITY POPULATION

Population change can have an adverse or favorable effect on governmental revenues and service demand. According to the U.S. Census Bureau, the City of Savannah's 2012 population was approximately 142,022 which represent a growth of 6.9% above the 2008 estimate of 132,902. The trend during the five year period from 2008 – 2012 reflects a slow and steady population increase.



EXPENDITURES PER CAPITA

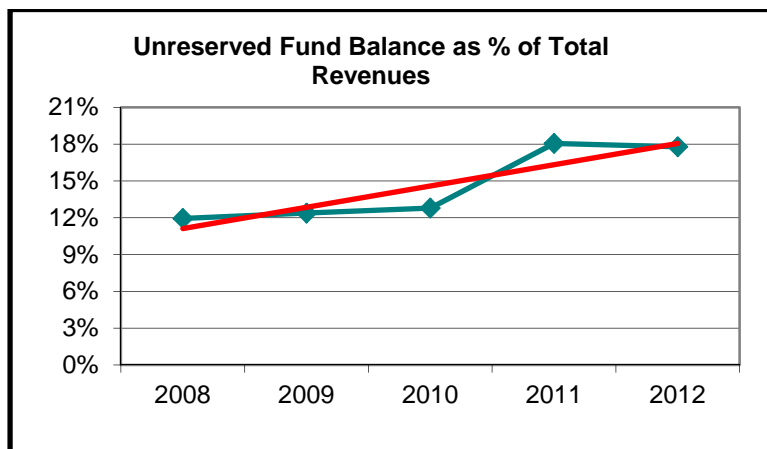
Services provided to meet the needs of City of Savannah residents, visitors, and businesses are a top priority. As such, changes in expenditures per capita are directly impacted by changes in service demands as well as changes in economic conditions. Per capita cost on a constant dollar basis was \$1,304 in 2008 and decreased to \$1,161 in 2012. Expenditures declined due to the impact of the economic recession on revenue and measures taken to reduce expenses. Expenditures increased slightly from 2011 to 2012, reflecting a slow recovery.



UNASSIGNED FUND BALANCE

The amount of the City's fund balance or reserves provides an indication of the ability to withstand financial emergencies. The Government Finance Officers Association (GFOA) recommends, at a minimum, that governments maintain an unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or expenditures. Based on the City's General Fund revenue of \$175,978,425 in 2012, two months would equal \$29,329,738 or 16.7%. The unassigned fund balance for the General Fund at the end of 2012 was \$31,284,363 or 17.8% of total General Fund revenue for that year.

In addition to the unassigned fund balance in the General Fund, the City also maintains a Sales Tax Stabilization Fund reserve. These reserves are funded from higher than anticipated local option sales tax revenue and are used to fund unbudgeted sales tax revenue deficits if needed. As of the end of 2012, these reserves totaled \$5,501,000. There is a \$839,222 draw from this fund in 2013 and \$4,408,745 in 2014.



FIVE YEAR PLAN FORECAST

GENERAL FUND

By following the City's financial principles, looking back at various trends, and looking forward five years to prepare for challenges on the horizon, the City's legislative and administrative authorities have been able to work together to make financial adjustments where necessary. The City's financial base includes a diverse revenue stream that prevents the City from relying on a single source of revenue to meet service delivery needs. This mix of revenue has helped the City weather economic downturns. In order for the City to maintain its positive financial position, sound financial planning and prudent decision-making is required.

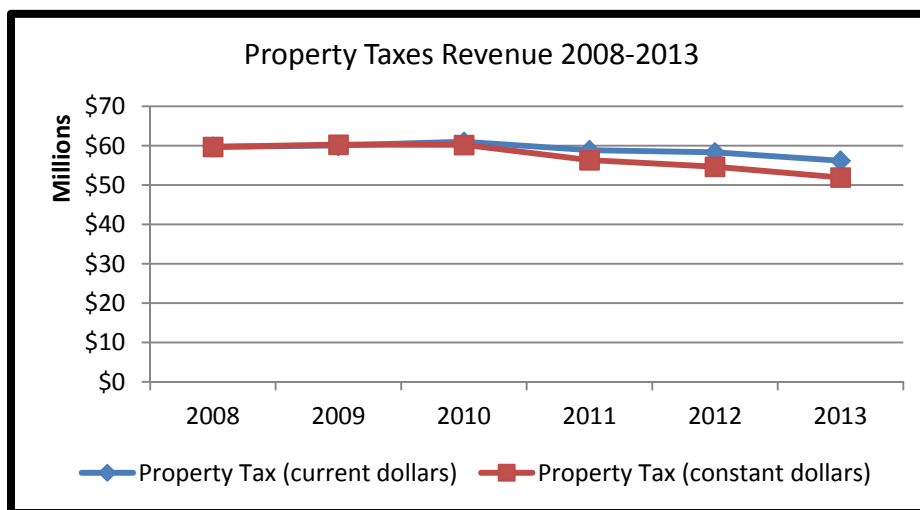
PROPERTY TAXES

Property taxes are the single most significant source of revenue for the City and make up about 35% of the City's General Fund revenue.

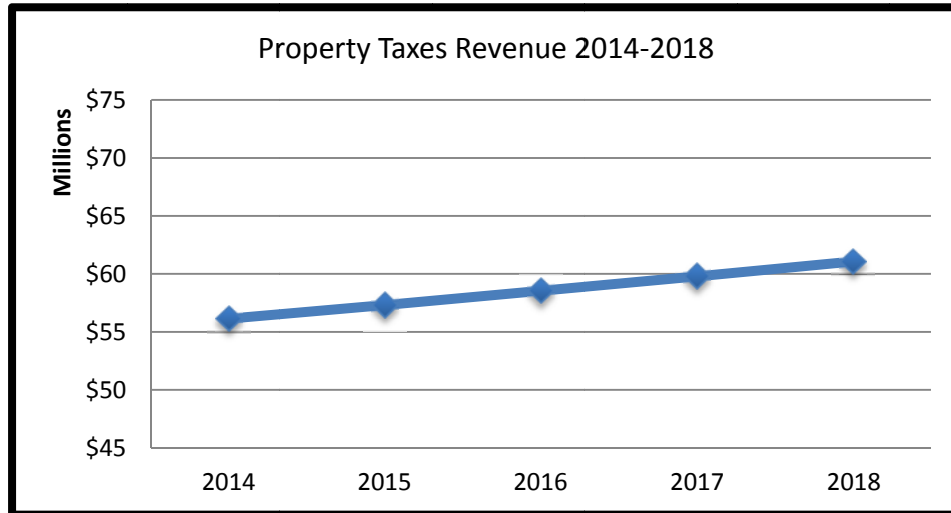
The City's millage rate was gradually reduced from a high of 17.46 mills in 1994 to 12.5 mills in 2007. It remained at 12.5 mills in 2008 and 2009. The state legislature declared a moratorium on all increases in the assessed value of property beginning in January 2009 and continuing until January 2011. The millage rate was raised to 13 mills in 2010 to help offset a decline in the property tax digest of almost 5.0%. For the 2011 Budget, the rate was returned to 12.5 mills, despite a further 4.79% reduction in the tax digest; it remained at 12.5 through 2012 and 2013. For the 2014 Budget, a millage rate of 12.48 is planned. Adjustments to the millage rate will continue to be reviewed each year in consideration of the City's ability to remain financially sound as well as competitive in attracting new residents and retaining current businesses.

The five year forecast for property taxes revenue is based on a millage rate of 12.48 mills. While some new growth and development is included in the projections, there are no major annexations planned. Revenue is anticipated to rise as the housing market recovers.

Property tax revenue over the prior six year period is shown in the graph below. The amount for 2013 is the forecast amount.



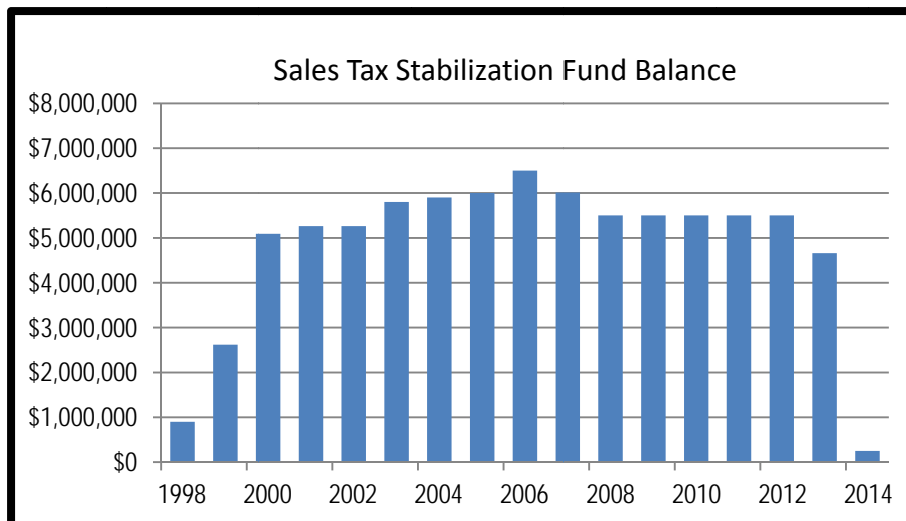
The graph below shows the five year forecast for property tax revenue.



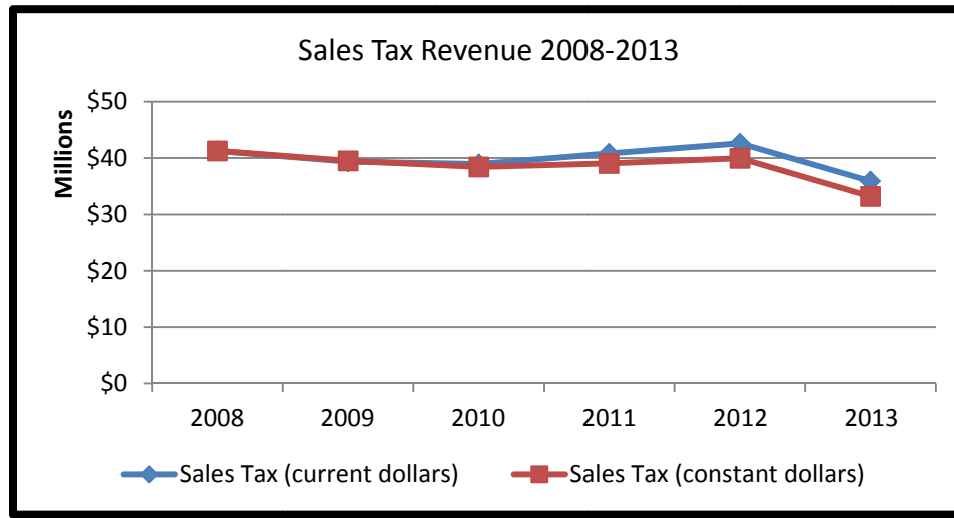
SALES TAX

The General Fund's second major revenue source is sales tax. In Savannah, a 7% sales tax is levied. Of this amount, 4% goes directly to the state, 1% goes to Chatham County as the Special Purpose Local Option Sales Tax (SPLOST), 1% goes to the Savannah-Chatham County Public School System as the Education Special Purpose Local Option Sales Tax (ESPLOST), and 1% is shared between Chatham County, Savannah, and the seven other municipalities in the County as the Local Option Sales Tax (LOST). In 2012, the City received 67.21% of this levy. In April 2013 the City will receive 58% and in years 2014 – 2022 the figure will be 57%.

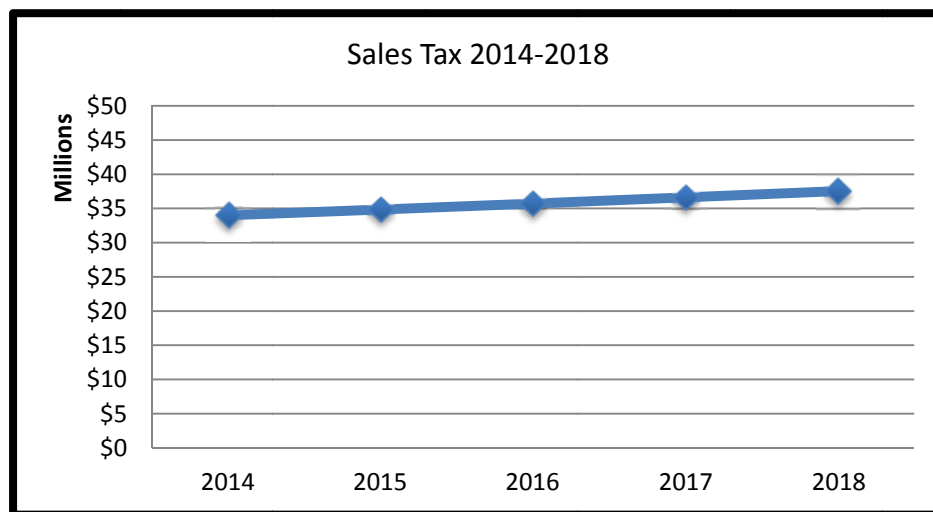
In previous years, the amount of sales tax revenue received above the trend line was transferred to the Sales Tax Stabilization Fund to guard against a recession, as this tax is highly elastic and directly impacted by performance of the economy. These funds are available for use in years where revenue falls below the trend line. There was a draw from this Fund in 2008 (accounted for as a decreased contribution to CIP), but the balance has remained unchanged since then. As of the end of 2012, the Sales Tax Stabilization Fund totaled \$5,501,000. There is a planned draw from this fund of \$839,222 in 2013 and another of \$4,408,745 in 2014; both in response to the decline in LOST.



Sales tax revenue over a six year period is shown in the graph which follows. 2013 rates are projected. The noticeable drop from 2012-2013 is attributed to the renegotiated settlement of the LOST distribution, as well as State tax reform legislation which impacted Sales Tax on vehicles.



The five year forecast reflects the City of Savannah's distribution percentage change based on population growth in other areas of the County. The forecast does include modest growth as economic conditions are expected to improve and consumer confidence is expected to rise. Pre-recession growth rates are not anticipated, as it has been predicted that people will practice more controlled spending along with higher savings rates.



USER FEES

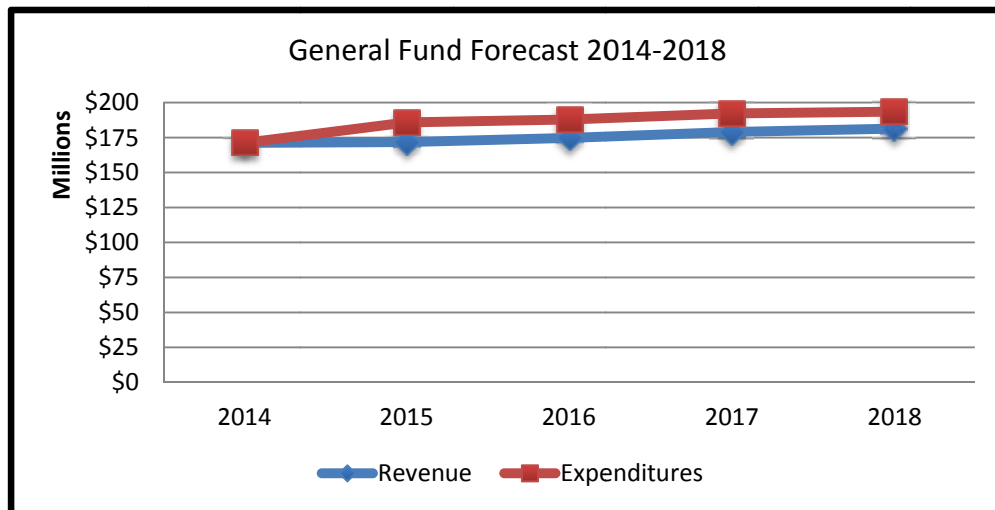
User fees are charged for specific services such as leisure activities and development services. User fees are projected to generate about 15% of General Fund revenue in 2014. The largest user fee is the reimbursement from Chatham County for police services provided to the unincorporated area. This fee is a result of the City and County police merger in 2005. These revenues are expected to remain relatively flat throughout the forecast period.

FIVE YEAR PLAN FORECAST

A slight increase is projected for General Fund revenue in 2014. Revenue sources such as hotel/motel tax, business tax, development fees, and interest earned are projected to show improvement over the entire forecast period. A small amount is also included each year for potential fee increases.

With revenues expected to remain fairly flat in 2014, expenditures will be held to 2013 levels where appropriate. Beginning in 2014, expenditure growth is expected. Many areas such as Commodities and Outside Services will see modest spending increases as a result of low inflation and a small degree of growth in discretionary spending. Increases in personnel costs will have a major impact in the period 2014-2018. Areas projected to increase include Salaries and Wages, Group Medical, Pension, and benefits for retirees. Spending for capital infrastructure improvements will increase sharply, reaching nearly \$5.1 million in 2015 and slightly decreasing for the remainder of the forecast period.

The gap in projected revenues and expenditures is expected to be managed through city-wide efforts that include managing spending while remaining competitive and implementing efficiencies and innovations that result in long-term sustainability.



WATER AND SEWER FUND FORECAST

Revenues generated from water and sewer fees are used to plan, operate, and maintain water lines, sanitary sewer lines, manholes, well sites, a surface water treatment plant, sanitary sewer lift stations, and wastewater treatment plants. The water and sewer sanitary system serves metered customers in Savannah and surrounding areas. Because the capital requirements of the water and sewer utility are very large, a multi-year approach for financial planning is essential. Careful financial planning is also required because of the system's reliance on public capital markets for borrowing and the need to remain compliant with the system's bond covenants.

FUTURE RATE PROJECTION

A financial plan is used to manage water and sewer rates. Key considerations for keeping rates low include:

- Planning for major capital needs as far in advance as possible
- Developing site-specific connection fees so that "growth" pays its own way
- Reviewing and making needed annual rate adjustments
- Using a five year financial planning period to project future needs

Water and sewer rates are projected five years into the future. Projected rate increases are necessary to fund anticipated increases in the operation and maintenance of the system and to fund the water and sewer system 2014-2018 capital improvement and maintenance plan. The rates forecast in the projection for 2014 result in an average monthly increase for the median customer of \$1.50. The rates for 2015-2018 are projected to increase by the same amount to ensure compliance with new regulations and to move forward with planned capital improvements.

Although rate increases are forecast, the annual changes are comparatively modest and the system's rates compare favorably with the rates of similar cities. The projected monthly dollar and percent increase in combined water and sewer bills for three different usage levels appears below.

WATER AND SEWER FUTURE RATE PROJECTION TABLE

Year	Monthly Increase in Combined Bill			Percentage Increase in Combined Bill		
	15CCF*	25CCF	35CCF	15CCF*	25CCF	35CCF
2009 (actual)	2.25	3.75	5.25	7.72%	8.38%	8.70%
2010 (actual)	1.65	2.75	3.85	5.26%	5.67%	5.87%
2011 (actual)	0.75	1.25	1.75	2.27%	2.44%	2.52%
2012 (actual)	1.50	2.50	3.50	4.44%	4.76%	4.92%
2013 (actual)	1.50	2.50	3.50	4.25%	4.55%	4.69%
2014	1.50	2.50	3.50	4.08%	4.35%	4.48%
2015	1.50	2.50	3.50	3.92%	4.17%	4.29%
2016	1.50	2.50	3.50	3.77%	4.00%	4.11%
2017	1.50	2.50	3.50	3.63%	3.85%	3.95%
2018	1.50	2.50	3.50	3.51%	3.70%	3.80%
Average (last 5 years)	\$1.50	\$2.50	\$3.50	3.78%	4.01%	4.13%

* 15 CCFs is the usage of the system's median customer; that is half of the customers use more and half use less.

RESTRICTIONS ON GROUNDWATER WITHDRAWALS WILL REQUIRE INCREASED RELIANCE ON SURFACE WATER

It is anticipated that the EPD will further restrict the City's withdrawals from the Floridian aquifer. In past years, less than 700 million gallons (MG) of surface water was purchased on average by the groundwater system to supplement its needs. For 2013 it is projected that 2,400 MG will be purchased, and for 2014 it is assumed that 2,500 MG will be purchased at a cost of \$1,974,000. Purchases of this volume of water from the surface water system will create upward pressure on the expenses on the groundwater system. The State of Georgia is engaged in discussions with South Carolina which may result in even greater curtailment of ground water withdrawals; this in turn will require even more purchases of water from the I&D system and create more pressure on system expenses in the future.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program is updated annually, most recently for the period 2014-2018. The proposed plan includes \$33,874,000 for water projects and \$101,806,000 for sewer projects, a total of \$135,680,000. This is a substantial increase from past 5-year plan totals. The increase in the capital plan is driven by two major external factors. One is the on-going water discussions between Georgia and South Carolina mentioned earlier. The outcome of these discussions is likely to require capital projects needed to support the curtailment of ground water withdrawals; allowance for these capital costs are now reflected in the CIP plan. The second major external factor is the prospect of new, more stringent waste water discharge limits (called "TMDL" or Total Maximum Daily Load). These stricter limits will likely require a number of capital projects for the City's waste water treatment systems which are now reflected in the five-year CIP Plan.

PLANNED BORROWING

The CIP funding plan includes three future borrowings being a \$16,000,000 bond issue in year 2014, a \$20,000,000 bond issue in 2016, and a \$14,000,000 bond issue in 2018. The feasibility of these three bond issues is dependent on implementation of the recommended rate increases. This total of \$50,000,000 in new borrowing will fund about 36.6% of the capital program.

SERVICE IMPROVEMENTS

The projection assumes that no significant operating program improvements will be implemented in 2014 or future years.

SANITATION FUND FORECAST

LANDFILL CAPACITY

The waste-to-energy incineration process at the Resource Recovery Facility that had been used for many years to reduce the amount of waste disposed of at the landfill has been discontinued. Instead, the City began once again to use its own landfill for routine waste disposal. While capacity remains in the permitted area of the landfill, actions are underway to expand the landfill in preparation to meet future needs. The expansion is estimated to have a \$17 million financial impact in 2015.

Rate planning to fund new debt that will be required for the landfill expansion project has begun. It is projected that the expansion project will be funded by a combination of new debt in the amount of \$12,000,000 in year 2015 plus a cash balance in the Landfill Replacement Fund of \$5,000,000.

New debt service for this bond issuance will be approximately \$1,000,000 annually. The plan of future rate adjustments was calculated to accomplish these objectives:

- Keep residential rates as low as possible and competitive with rates charged by private providers outside of the City;
- Provide funding for the new \$1,000,000 debt service for the landfill expansion; and
- Keep the overall Sanitation Fund subsidy/service fee required from the General Fund at the same level as in the 2013 Budget of around \$8,000,000.

RATE CHANGES FOR 2014

Revenue projections for 2014 assume rates for residential and commercial service are increased in 2014. The residential sanitation rate has been increased three times since 2005. It is currently \$27.50 per month. The rate for 2014 is \$29.00. This rate remains comparable to the prevailing rates charged by private collectors in the unincorporated area, which range from \$28.75 to \$32.93 per month. Additionally, since the City's sanitation rate includes curbside recycling service, the true differential is even greater. The commercial disposal fee increases from \$3.85/cy to \$4.00/cy (3.9%) and the commercial collection rates will to be raised from an average of \$3.89/cy to \$4.05/cy (4.1%).

FUTURE RATE CHANGES

The following table summarizes the rates for the next several years required to achieve the three objectives set forth at the beginning of this section:

Bill Code	Service	2013	2014	2015	2016	2017	2018
1001	Residential Service (Monthly)	\$27.50	\$29.00	\$30.50	\$32.00	\$33.00	\$34.00
1600	Commercial Disposal Fee (\$/cu. yd.)	\$ 3.85	\$ 4.00	\$ 4.15	\$ 4.30	\$ 4.45	\$ 4.60
Commercial Collection Fees (\$/cu. yd.):							
1500	River Street	\$ 5.25	\$ 5.45	\$ 5.65	\$ 5.85	\$ 6.15	\$ 6.35
1501	Downtown Lanes	\$ 5.00	\$ 5.20	\$ 5.40	\$ 5.60	\$ 5.75	\$ 5.95
1502	2-15 CY	\$ 3.40	\$ 3.50	\$ 3.65	\$ 3.80	\$ 3.95	\$ 4.05
1516	16-47 CY	\$ 3.00	\$ 3.15	\$ 3.30	\$ 3.40	\$ 3.50	\$ 3.60
1548	48-95 CY	\$ 2.65	\$ 2.75	\$ 2.85	\$ 2.95	\$ 3.10	\$ 3.20
1596	96+ CY	\$ 2.10	\$ 2.20	\$ 2.30	\$ 2.40	\$ 2.45	\$ 2.55

ALL FUNDS SUMMARY



City-wide projected revenues total \$337,779,411 for 2014. This is an increase of \$7,716,032 or 2.3% over the 2013 projected amount.

The table below provides a summary of 2012 actual, 2013 projected, and 2014 adopted budget revenues.

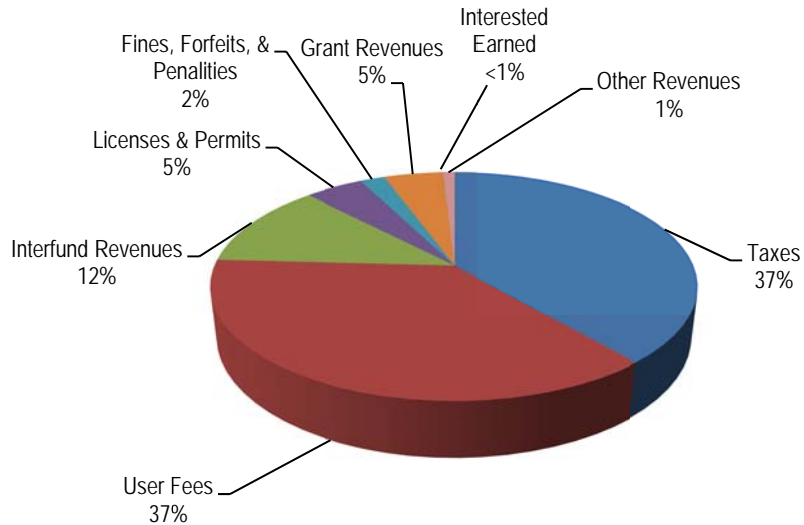
<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Taxes	\$ 131,269,101	\$ 126,574,300	\$ 126,515,300	0.0
User Fees	119,489,399	120,972,649	125,543,813	3.8
Interfund Revenues	38,580,725	39,174,993	41,091,921	4.9
Licenses and Permits	14,947,509	14,860,610	15,377,450	3.5
Fines, Forfeits, and Penalties	6,923,074	6,276,000	7,102,502	13.2
Grant Revenues	29,268,521	18,969,534	17,723,774	(6.6)
Interest Earned	129,718	78,000	143,400	83.8
Other Revenues	426,358	3,157,293	4,281,251	35.6
TOTAL REVENUE	\$ 341,034,405	\$ 330,063,379	\$ 337,779,411	2.3

After adjusting for transfers between funds, total adopted expenditures for 2014 are \$292,599,902 or 2.1% above the 2013 projected budget.

<u>Expenditure Area</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Personal Services	\$ 153,214,607	\$ 154,320,383	\$ 160,765,657	4.2
Outside Services	34,542,524	35,829,535	34,865,499	(2.7)
Commodities	17,774,938	18,601,505	17,623,297	(5.3)
Interfund Services	31,120,456	30,915,694	33,796,705	9.3
Capital Outlay	5,679,789	8,997,266	10,896,495	21.1
Debt Service	15,003,751	13,781,390	13,979,885	1.4
Interfund Transfers	50,065,824	41,118,495	39,151,451	(4.8)
Other Expenses	27,291,998	26,499,111	26,700,422	0.8
SUBTOTAL	\$ 334,693,887	\$ 330,063,379	\$ 337,779,411	2.3
Less Transfers Between Funds	\$ (42,349,669)	\$ (43,382,099)	\$ (45,179,509)	4.1
TOTAL EXPENDITURES	\$ 292,344,218	\$ 286,681,280	\$ 292,599,902	2.1

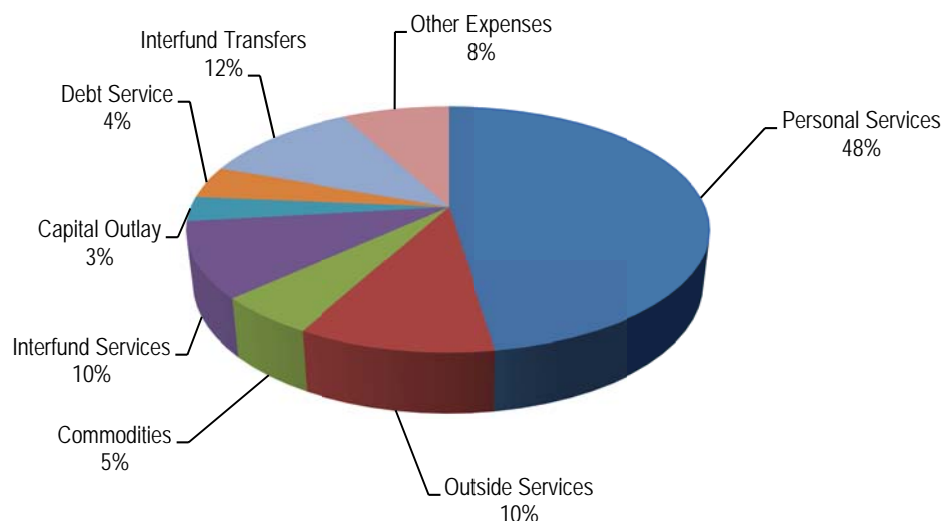
ALL FUNDS REVENUE

The graph below presents a breakdown by category of total revenues for 2014. **Taxes** include property, sales and other taxes. **User Fees** are made up of the following: Leisure Services Fees, Development Fees, Fees for Other Services in the General Fund, 9-1-1 Fees, Haz-Mat Services, Water Services, Sewer Services, I&D Water Services, Sanitation Services, Mobility & Parking Services, Civic Center Services, and Golf Course Lease. **Interfund Revenues** include Internal Services, Interfund Services and General Fund Contributions.



ALL FUNDS EXPENDITURES

The graph below presents total expenditures by major code for 2014 prior to adjusting for transfers between funds. Of the total funds budgeted, **Personal Services** is the largest expenditure category. This category will support a 2% wage increase and an enhanced comprehensive benefits program. Funding for **Outside Services**, **Commodities**, and **Capital Outlay** will be used to provide direct services to citizens.



CITY-WIDE REVENUE DETAIL



The table below compares 2012 actual revenues with 2013 projected revenues and 2014 adopted budget revenues.

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Taxes</u>				
Property Taxes	\$ 58,216,038	\$ 56,170,700	\$ 56,142,700	0.0
Sales Tax	42,623,357	35,921,000	34,000,000	(5.3)
Other Taxes	30,429,706	34,482,600	36,372,600	5.5
Subtotal	\$ 131,269,101	\$ 126,574,300	\$ 126,515,300	0.0
<u>User Fees</u>				
Leisure Services Fees	\$ 834,385	\$ 818,250	\$ 755,871	(7.6)
Development Fees	2,197,337	2,154,100	2,413,656	12.0
Fees for Other Services - General Fund	22,158,335	22,598,504	23,123,588	2.3
9-1-1 Fees	4,774,454	4,800,000	4,800,000	0.0
Haz-Mat Services	187,950	187,950	187,950	0.0
Water Services	20,967,423	20,568,953	21,734,742	5.7
Sewer Services	33,199,663	33,968,836	35,579,279	4.7
I & D Services	8,127,534	8,385,091	8,770,747	4.6
Sanitation Services	16,494,986	16,846,970	17,762,000	5.4
Mobility and Parking Services	9,081,932	9,028,260	9,038,780	0.1
Civic Center Services	1,465,400	1,520,235	1,365,200	(10.2)
Golf Course Lease	0	95,500	12,000	(87.4)
Subtotal	\$ 119,489,399	\$ 120,972,649	\$ 125,543,813	3.8
<u>Interfund Revenues</u>				
Interfund Services	\$ 24,452,109	\$ 24,525,081	\$ 24,902,637	1.5
Internal Services Charges	10,321,390	10,775,135	11,181,149	3.8
General Fund Contributions	3,807,226	3,874,777	5,008,135	29.2
Subtotal	\$ 38,580,725	\$ 39,174,993	\$ 41,091,921	4.9
Licenses and Permits	\$ 14,947,509	\$ 14,860,610	\$ 15,377,450	3.5
Fines, Forfeits, and Penalties	\$ 6,923,074	\$ 6,276,000	\$ 7,102,502	13.2
Grant Revenues	\$ 29,268,521	\$ 18,969,534	\$ 17,723,774	(6.6)
Interest Earned	\$ 129,718	\$ 78,000	\$ 143,400	83.8
Other Revenues	\$ 426,358	\$ 3,157,293	\$ 4,281,251	35.6
TOTAL	\$ 341,034,405	\$ 330,063,379	\$ 337,779,411	2.3

CITY-WIDE REVENUE CHANGES



City revenue sources are divided into the following categories with major changes highlighted below:

- **Taxes** represent 37.5% of City revenue and include property taxes, sales tax, and other taxes such as alcohol taxes and the hotel/motel tax. Sales tax revenue is projected to decline in 2014 due to a lower distribution percentage for the City of Savannah per the 2013 negotiated settlement with Chatham County and other municipalities within the County. Sales tax and vehicle tax revenue are also projected to decline due to the continuing impact of state tax reform legislation which increases revenue received from vehicle title fees.
- **User Fees** are received for specific services provided by the City and represent 37.2% of revenue. More than half of user fee revenue is generated by water, sewer, and sanitation services. Rate increases are planned for water and sewer consumption charges in 2014, as well as rate changes/new fees for a variety of City services. The majority of fee changes affect development services and cemetery services.
- **Interfund Revenues** are funds transferred to one City fund from another City fund. This includes funds transferred to the Internal Services Fund for the provision of computer and vehicle services, funds transferred for the provision of other services such as sanitation disposal, and General Fund contributions to subsidized funds. The increase in General Fund contributions to other funds in 2014 is primarily for the Public Safety Communications and Civic Center Funds, which are projected to require increased subsidies.
- **Licenses and Permits** revenue is derived from such sources as alcoholic beverage licenses and utility franchise fees. The most significant revenue source in this category is electric franchise fees, which accounts for more than half of Licenses and Permits revenue. Total revenue within this category is anticipated to increase 3.5% above the 2013 projected amount.
- **Fines, Forfeits, and Penalties** consist primarily of Recorder's Court fines and parking citations. In 2014, fines for several classes of parking violations will increase.
- **Grant Revenues** are derived primarily from federal and state grants. Most grant revenues are accounted for in the Community Development and Grant Funds. In 2014, grant revenues are projected to decline as less federal funds are anticipated.
- **Interest Earned** revenue comes from City investments. Additional interest income is expected within the Water and Sewer Funds in 2014.
- **Other Revenues** consist of various revenue sources. The increase in 2014 is largely due to projected sales revenue from vehicles retired from the fleet as well as a draw on reserves within the Vehicle Purchase Fund.

FEE CHANGES

The 2014 budget maintains the majority of fees for City services at the 2013 level. Rate changes are included for certain fees within Cemeteries, Development Services, Cultural Affairs, Athletics, Senior Services, Sanitation, Mobility & Parking Services, and Water & Sewer. New fees are also proposed for Cemeteries, Development Services, and Real Property Services.

General Fund. Fee changes for departments budgeted within the General Fund are as follows:

Cemetery Fees	2013	2014
After-hour tour/event first hour	\$75.00	\$125.00
After-hour tour/event each additional hour	\$75.00	\$50.00
Monthly tour pass (any cemetery) walking or bicycle tour up to 30 guests	\$120.00	\$150.00
Monthly tour pass (small vehicle tour)	\$120.00	\$150.00
Monthly tour pass bus or trolley tour (25' - 35')	\$300.00	\$350.00
Filming/photography fee (up to 30 participants) per hour	\$35.00	\$50.00
After-hour filming/photography fee first hour	\$75.00	\$125.00
After-hour filming/photography each additional hour	-	\$50.00
Sunday/Holiday - Adult	\$950.00	\$1,025.00
Standard - Adult	\$720.00	\$750.00
Prime - Adult	\$550.00	\$575.00
Sunday/Holiday - Child	\$660.00	\$700.00
Standard - Child	\$470.00	\$500.00
Prime - Child	\$350.00	\$375.00
Sunday/Holiday - Infant	\$585.00	\$625.00
Standard - Infant	\$420.00	\$450.00
Prime - Infant	\$315.00	\$325.00
Sunday/Holiday - Amputated Limb	\$540.00	\$575.00
Standard - Amputated Limb	\$380.00	\$400.00
Prime - Amputated Limb	\$285.00	\$300.00
Sunday/Holiday - Ashes/Cremains	\$570.00	\$650.00
Standard - Ashes/Cremains	\$400.00	\$450.00
Prime - Ashes/Cremains	\$300.00	\$325.00

Development Services Fees		2013	2014
Building Inspection Fees, All-inclusive Permit Fee (B)		\$32.00 minimum	\$40.00 minimum
Electrical Inspection Fees		\$32.00 minimum	\$40.00 minimum
Mechanical Inspection Fees		\$32.00 minimum	\$40.00 minimum
Plumbing Inspection Fees		\$32.00 minimum	\$40.00 minimum
Sign Inspection Fee		\$32.00 minimum	\$40.00 minimum
Building Inspection Fees, Fence and Wall Inspection Fee		\$32.00 minimum	\$40.00 minimum
Building Inspection Fees, Plan Review (B) minimum		\$25.00 minimum	\$40.00 minimum
Zoning Inspection Fees, Billboard Sign Applications		\$100.00	\$250.00
Zoning Inspection Fees, Change Name on Certificate of Occupancy		-	\$50.00
Site Permitting, Plat Review (S)		\$93.50 per lot	\$120.00 per lot
Site Permitting, Resubmittal Fee (S)		\$50.00	\$200.00 (after first two revisions)
Site Permitting, Site Plan Review (S)		\$110.00 per acre	\$200.00 per acre Max. \$12,000.00 / Min. \$50.00
Site Permitting, Subdivision Plan Review (S)		\$27.50 per lot	\$50.00 per lot
Zoning Inspection Fees, ZBA Application Fee		\$66.00/\$192.50	\$120.00/\$350.00
Site Permitting, Extra Inspections Site		-	\$50.00 (1), \$100.00 (2+)
Site Permitting, After Hours Inspections (S)		-	\$50.00/HR (3 HR min)
Building Inspection Fees, After Hours Inspections (B)		1.5 times Inspector's Hourly Wage (4 HR min)	\$50.00/HR (3 HR min)
Permit Extension (90 day)		-	\$500.00
Reactivate Revoked Permit		-	\$500.00
Phased Permitting		-	50% of Permit Fee
Major Revision of Approved Plans		-	\$200.00
Code Modification Interpretation Request		-	\$300.00
Temporary Certificate of Occupancy		-	Greater of \$500.00 or 5% of Permit Fee
Penalty: Occupy Building without a Certificate of Occupancy		-	\$500.00

Real Property Services		2013	2014
Encroachment Petition Fee (Residential)		-	\$50.00
Encroachment Petition Fee (Commercial)		-	\$100.00

Cultural Affairs	2013	2014
Visual Art Program Registration - City Resident	\$135.00	\$140.00
Visual Art Program - Non City Resident	\$135.00	\$150.00
Visual Art Summer Camp - City Resident	\$135.00	\$140.00
Visual Art Summer Camp - Non City Resident	\$135.00	\$150.00
Half Day Workshop - Non City Resident	\$10.00	\$15.00
Full Day Workshop - Non City Resident	\$50.00	\$55.00

Athletic Services	2013	2014
Tennis Annual Fee – Non City Resident	-	\$200.00
Center Permits – Non City Resident	\$55.00	\$61.00
After-School Program – Non City Resident	\$15.00	\$20.00
Adult Softball – Non City Resident	\$572.00 per team	\$629.00 per team
Adult Basketball – Non City Resident	\$462.00 per team	\$508.00 per team
Team Adult Tennis – Non City Resident	\$49.00	\$54.00
Athletic Fields Rental – Non City Resident	\$75.00 (3 hour)	\$85.00 (3 hour)
Athletic Complex – Non City Resident	\$250.00 (Sat.-Sun.)	\$300.00 (Sat.-Sun.)
Tennis Court Fee – Non City Resident	\$5.00	\$6.00
Basketball Practices – Non City Resident	\$25.00 per hour	\$28.00 per hour
Youth Baseball – Non City Resident	\$100.00 per team	\$125.00 per team
Youth Basketball – Non City Resident	\$75.00 per team	\$100.00 per team
Youth Football – Non City Resident	\$100.00 per team	\$125.00 per team
Cheerleading Camp – Non City Resident	\$45.00/\$50.00	\$50.00/\$55.00

Athletic Services	2013	2014
Summer Camp – Non City Resident	\$45.00	\$50.00
Swim Lessons – Non City Resident	\$25.00	\$30.00

Senior Services	2013	2014
Golden Age Participation – Non City Resident	\$5.00	\$7.00

Sanitation Fund. The fee changes for the Sanitation Fund are as follows:

Sanitation Fees	2013	2014
Sweeper Parking Citations	\$15.00	\$25.00
Residential Service (Monthly)	\$27.50	\$29.00
Commercial Disposal Fee (per cubic yard)	\$3.85	\$4.00
Commercial Collection Fee (per cubic yard) -River Street	\$5.25	\$5.45
Commercial Collection Fee (per cubic yard) -Downtown Lanes	\$5.00	\$5.20
Commercial Collection Fee -2 to 15 cubic yard	\$3.40	\$3.50
Commercial Collection Fee -16 to 47 cubic yard	\$3.00	\$3.15
Commercial Collection Fee -48 to 95 cubic yard	\$2.65	\$2.75
Commercial Collection Fee -96+ cubic yard	\$2.10	\$2.20

Mobility & Parking Services Fund. Fee changes for Mobility & Parking Services are as follows:

Mobility & Parking Services	2013	2014
Violation 1 - Parking Citations - Overtime on meter	\$15.00 per citation	\$20.00 per citation
Violation 3 - Parking Citations - Overtime in limited time zone	\$15.00 per citation	\$20.00 per citation
Violation 5 - Parking Citations - Limited to specified vehicle: sight-seeing tour zone, visitor zone, City vehicle zone, taxi zone, bus zone, freight zone	\$10.00 per citation	\$20.00 per citation

Mobility & Parking Services	2013	2014
Violation 6 - Parking Citations - Improper Parking Class A: Taking two spaces, Backing into angle space, parking in lane, parking in passenger loading zone	\$15.00 per citation	\$20.00 per citation
Violation 7 - Parking Citations - Improper Parking Class B: Parking on wrong side of street, no parking zone, parking on sidewalk, parking in pedestrian crosswalk, double parking	\$15.00 per citation	\$25.00 per citation
Violation 8 - Parking Citations - Improper Parking Class C: Parking by fire hydrant, parking in fire lane, truck parking where prohibited	\$35.00 per citation	\$50.00 per citation
Violation 9 - Improper use of space for handicapped	\$100.00 per citation	\$150.00 per citation
Violation 10 - Expired or No State vehicle license	\$50.00 per citation	\$75.00 per citation
Visitors Center Leases (1-15 Passengers)	\$100.00 per month	\$150.00 per month
Visitors Center Leases (16 -30 Passengers)	\$200.00 per month	\$300.00 per month
Visitors Center Leases (31+ Passengers)	\$300.00 per month	\$400.00 per month

Water and Sewer Fund. The base charges for water and sewer service in 2014 are unchanged from 2013. Only consumption charges are increasing in 2014. The impact of the 2014 increase on the combined monthly water and sewer bill for the median inside City customer (who uses about 15 CCFs bi-monthly) is as follows:

	2014 over 2013
Monthly Increase in Combined Water & Sewer Bill	\$1.50
Percentage Increase	4.08%

The increases are necessary to fund anticipated increases in the operation and maintenance cost of the system, and to fund water and sewer systems capital improvement/capital maintenance plan. The 2013 and 2014 water and sewer rate schedules are as follows:

Water Rates	2013	2014
Water, Inside City		
Base Charge (bi-monthly)	\$11.06	\$11.06
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$0.86	\$0.90
Over 15 CCFs	\$1.04	\$1.08
Water, Outside City:		
Base Charge (bi-monthly)	\$16.59	\$16.59
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$1.29	\$1.35
Over 15 CCFs	\$1.56	\$1.62

Sewer Rates		2013	2014
Sewer, Inside City:			
Base Charge (bi-monthly)		\$8.80	\$8.80
Consumption Charges (per CCF):			
First 15 CCFs bi-monthly		\$2.72	\$2.88
Over 15 CCFs		\$3.10	\$3.26
Sewer, Outside City:			
Base Charge (bi-monthly)		\$13.20	\$13.20
Consumption Charges (per CCF):			
First 15 CCFs bi-monthly		\$4.08	\$4.32
Over 15 CCFs		\$4.65	\$4.89

WHAT DOES A PROPERTY OWNER PAY?

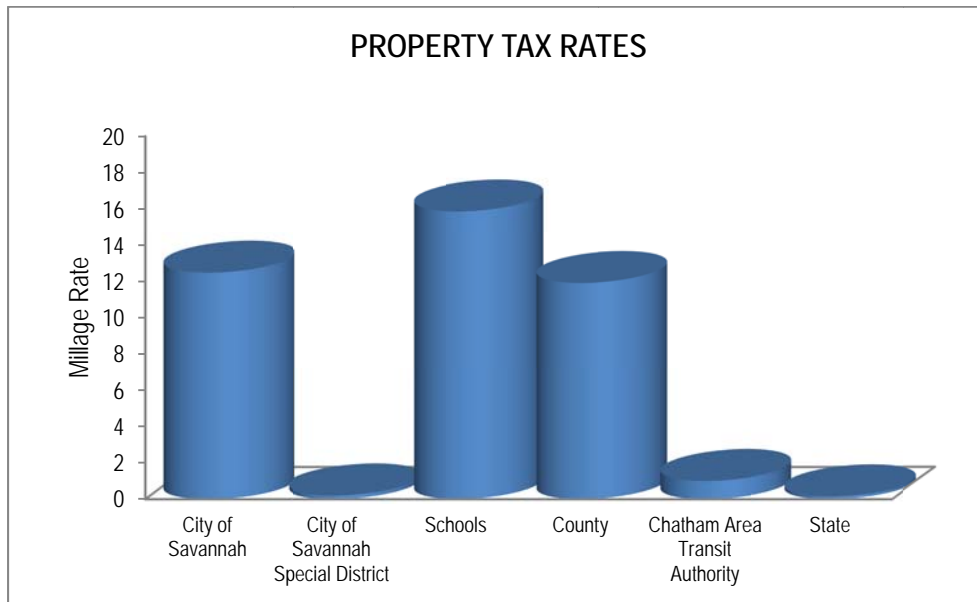


The tax rate, or millage, is set annually by the governing authority of the taxing jurisdiction. A tax rate of one mill represents a tax of one dollar per \$1,000 of assessed value. Property in Georgia is assessed at 40% of the fair market value unless otherwise specified by law. The 2014 budget is balanced with a City of Savannah millage rate of 12.48 mills, which is the same as the 2013 adopted rate.

For example, the assessed value of property that is worth \$100,000 is \$40,000. In the City of Savannah where the millage rate is 12.48 mills, the property tax would be \$499.20. This is \$12.48 for every \$1,000 of assessed value (or \$12.48 multiplied by 40).

Property Value	Assessed Value	Millage	City Property Tax
\$100,000	\$40,000	\$12.48 per \$1,000	\$499.20

The graph below shows City of Savannah direct and overlapping property tax rates. Overlapping rates are those of taxing jurisdictions that apply to property owners within the City of Savannah. Not all overlapping rates apply to all City of Savannah property owners (e.g., the rate for the special service district applies only to property owners whose property is located within the geographic boundaries of the special district).



CITY OF SAVANNAH, GEORGIA
PROPERTY TAX RATES - DIRECT AND ALL OVERLAPPING¹ GOVERNMENTS
2004 - 2013

Year	City	City Special District²	Schools	County	Chatham Area Transit Authority	State	Total
2004	13.100	.200	17.600	10.367	.820	.250	42.337
2005	12.900	.200	17.277	11.037	.820	.250	42.484
2006	12.700	.200	15.817	10.837	.820	.250	40.624
2007	12.500	.200	13.795	10.537	.820	.250	38.102
2008	12.500	.200	13.404	10.537	.820	.250	37.711
2009	12.500	.200	13.404	10.537	.820	.250	37.711
2010	13.000	.200	14.131	10.537	.820	.250	38.938
2011	12.500	.200	14.631	11.109	.859	.250	39.549
2012	12.500	.200	14.631	11.109	.859	.200	39.499
2013	12.480	.200	15.881	11.908	1.000	.150	41.619

¹ Overlapping rates are those of local and county governments that apply to property owners within the City of Savannah. Not all overlapping rates apply to all City of Savannah property owners (e.g., the rates for the special districts apply only to the proportion of the government's property owners whose property is located within the geographic boundaries of the special district).

² In 2003, the City of Savannah created a special district called the "Water Transportation District." Only properties located within this district are subject to this millage levy.

CITY-WIDE EXPENDITURE DETAIL



The table below compares 2012 actual, 2013 projected, and 2014 adopted expenses by fund.

	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
General Fund	\$ 175,659,018	\$ 170,054,083	\$ 171,153,273	0.6
<u>Special Revenue Funds</u>				
Hazardous Material Team	\$ 511,866	\$ 530,087	\$ 564,120	6.4
Grant	7,043,222	5,970,374	5,899,126	(1.2)
Community Development	19,403,653	13,532,052	12,659,578	(6.4)
Public Safety				
Communications	5,671,235	6,080,504	6,710,433	10.4
Hotel/Motel Tax	6,553,671	6,898,420	7,166,357	3.9
Subtotal	\$ 39,183,647	\$ 33,011,437	\$ 32,999,614	(0.0)
<u>Enterprise Funds</u>				
Sanitation	\$ 25,529,831	\$ 25,661,819	\$ 26,717,610	4.1
Civic Center	3,990,261	3,863,929	4,158,123	7.6
Water	23,524,894	23,361,513	24,761,811	6.0
Sewer	33,355,895	34,200,030	35,867,278	4.9
I & D Water	8,246,382	8,530,488	8,921,936	4.6
Mobility and Parking				
Services	10,172,392	11,843,274	12,780,798	7.9
Golf Course	95,500	95,500	12,000	(87.4)
Subtotal	\$ 104,915,155	\$ 107,556,553	\$ 113,219,556	5.3
<u>Internal Services Funds</u>				
Internal Services	\$ 10,185,961	\$ 10,775,135	\$ 11,161,468	3.6
Computer Purchase	564,952	578,533	780,000	34.8
Vehicle Purchase	4,185,154	8,087,638	8,465,500	4.7
Subtotal	\$ 14,936,067	\$ 19,441,306	\$ 20,406,968	5.0
Total	\$ 334,693,887	\$ 330,063,379	\$ 337,779,411	2.3
Less Transfers Between Funds	\$ (42,349,669)	\$ (43,382,099)	\$ (45,179,509)	4.1
TOTAL	\$ 292,344,218	\$ 286,681,280	\$ 292,599,902	2.1

CITY-WIDE EXPENDITURE CHANGES



Expenditures for the 2014 budget increase slightly from the previous year. City-wide expenditures total \$337,779,411, which is 2.3% above 2013 projected expenditures before adjusting for interfund transfers. City expenditures are divided into eight major categories, with changes in each highlighted below:

- **PERSONAL SERVICES** represent 47.6% of City expenditures and are comprised primarily of funding for salaries and wages for employees and a comprehensive benefits program for employees and their dependents. This category increases \$6,445,274 or 4.2% over 2013 projected expenditures due to personnel and benefit changes. Some of the major changes are described as follows:

The budget includes a 2% cost of living adjustment for all active employees.

The budget continues the comprehensive medical benefits plan to employees and their dependents with an employer contribution of \$19,789,134 which is \$3,600,228 above the 2013 projected contribution. Total health plan costs per employee, including fixed costs, have increased from last year. There is a premium rate increase for active employees in 2014, the first such increase in four years.

The 2014 budget also includes an allocation of \$6,903,000 in recognition of the City's cost of post-retirement medical benefits for employees.

Based on the thirteenth actuarial study that reflects the pension changes adopted by City Council as of January 1, 2001, the recommended minimum pension contribution for 2014 compared to the past ten years is as follows:

- 2004	\$3,901,400
- 2005	\$4,849,800
- 2006	\$5,628,454
- 2007	\$6,305,394
- 2008	\$6,422,959
- 2009	\$7,015,798
- 2010	\$7,922,994
- 2011	\$7,964,466
- 2012	\$8,854,493
- 2013	\$10,353,173
- 2014	\$10,890,393

The increase in the 2014 contribution compared to the contribution in 2013 is due to the following:

- Investment yield less than actuarial assumption
- Net effect of other changes
- **OUTSIDE SERVICES** are services the City receives primarily from outside companies and represent 10.3% of expenditures. Utilities make up the largest share of expenditures in this category at \$13,254,002; however they actually show a slight decrease in 2014. Other declining accounts include: Temporary Labor, Food-Catering, and Other Contractual Services. Advertising, Education and Training, and Medical costs are accounts which show an increase in 2014. Overall, funding for services in this category decreases \$964,036 or 2.7% below 2013 projected expenditures.

- **COMMODITIES** are items which, after use, are consumed or show material change in physical condition and are generally of limited value. This category represents 5.2% of total expenditures. The major changes include increases in Chemicals and Clothing and Laundry, along with decreases in Vehicle Parts and Small Fixed Assets. This expenditure category declines \$978,208 or 5.3% from 2013 projected expenditures.
- **INTERFUND SERVICES** represent services provided to City departments on a cost reimbursement basis. This expenditure category represents 10.0% of the operating budget. The largest costs are services by Sanitation, services provided by the General Fund to other funds, computer services, and vehicle maintenance services. This category increases \$2,881,011 or 9.3% primarily due to a large increase in Insurance by Risk Management and services by the General Fund to other funds.
- **CAPITAL OUTLAY** includes items costing more than \$5,000 each and having a use life of more than one year. This category represents 3.2% of expenditures. The increase of \$1,899,229 or 21.1% in this expenditure category is based on increased spending in 2014 to replace City vehicles and the purchase of a Fire Boat with Federal Grant assistance.
- **DEBT SERVICE** accounts for payments of principal and interest to lenders or creditors on outstanding debt. This area increases \$198,495 or 1.4% from 2013 projected expenditures based on debt service requirements.
- **INTERFUND TRANSFERS** are amounts transferred from one fund to another, such as subsidies to the Civic Center Fund of \$1,247,980, and the Hazardous Material Team Fund of \$347,239. An allocation of \$1,350,665 is included in 2014 for transfer to the Tax Allocation District Fund. An allocation of \$2,780,000 is included to provide funding for General Fund supported capital improvement projects. Expenditures in this category represent 11.6% of the total budget and decrease \$1,967,044 or 4.8% from 2013 projected expenditures due to a draw from the Sales Tax Stabilization Fund to fund CIP projects, which appears as a credit, thus reducing the amount in this category.
- **OTHER EXPENSES** are primarily payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City. Planned funding increases \$201,311 or 0.8% over 2013 projected expenditures primarily due to increased Water/Sewer Franchise Fees.



PROJECTED CHANGES IN FUND BALANCE



FUND BALANCES 2010-2012

The following table shows 2010-2012 beginning and ending fund balance levels for certain governmental funds. The consistency of positive fund balances indicates stability in these funds.

Fund	Beginning Fund Balance 1-1-2010	Ending Fund Balance 12-31-2010	Net Increase/Decrease 2010	Beginning Fund Balance 1-1-2011	Ending Fund Balance 12-31-2011	Net Increase/Decrease 2011	Beginning Fund Balance 1-1-2012	Ending Fund Balance 12-31-2012	Net Increase/Decrease 2012
General	22,928,128	23,387,560	459,432	23,387,560	33,179,551	9,791,991	33,179,551	33,501,656	322,105
Special Revenue	24,715,568	31,085,435	6,369,867	4,750,928	2,652,072	(2,098,856)	2,652,072	2,652,510	438
Debt Service	915,812	921,204	5,392	921,204	923,216	2,012	923,216	925,902	2,686
Capital Improvement	41,462,786	33,011,003	(8,451,783)	33,011,003	29,937,848	(3,073,155)	29,937,848	30,519,448	581,600
TOTAL	90,022,294	88,405,202	(1,617,092)	62,070,695	66,692,687	4,621,992	66,692,687	67,599,516	906,829

FUND BALANCES 2013-2014

The General Fund is the chief operating fund of the City. As in prior years, the 2014 General Fund budget maintains a reserve for emergencies and unforeseen situations. The projected General Fund fund balance of approximately \$33.5 million for fiscal year 2014 equates to 19.6% of total General Fund expenditures.

Included with the General Fund in the tables below are projected 2013 and 2014 fund balances/equities for selected City governmental funds. The Special Revenue entry in the tables consists of the following funds: Grant, Public Safety Communications, Hazardous Materials Team, Hotel/Motel Tax, Auto Rental Tax, Confiscated Assets, and Economic Development.

Fund	Beginning Fund Balance 1-1-2013	Appropriated Funds Operating Revenues	Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Projected Ending Fund Balance 12-31-2013
General	33,501,656	162,416,583	161,096,083	34,822,156	7,637,500	8,958,000	33,501,656
Special Revenue	2,652,510	28,489,011	21,040,100	10,101,421	1,726,954	9,175,865	2,652,510
Debt Service	925,902	0	2,600,000	(1,674,098)	2,600,000	0	925,902
Capital Improvement	30,519,448	38,000	4,442,000	26,115,448	1,617,609	0	27,733,057
TOTAL	67,599,516	190,943,594	189,178,183	69,364,927	13,582,063	18,133,865	64,813,125

Fund	Projected Beginning Fund Balance 1-1-2014	Appropriated Funds Operating Revenues	Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Projected Ending Fund Balance 12-31-2014
General	33,501,656	163,223,473	164,278,630	32,446,499	7,929,800	6,874,643	33,501,656
Special Revenue	2,652,510	28,741,019	22,040,036	9,353,493	2,652,260	9,353,243	2,652,510
Debt Service	925,902	0	2,244,588	(1,318,686)	2,244,588	0	925,902
Capital Improvement	27,733,057	0	2,780,000	24,953,057	2,780,000	0	27,733,057
TOTAL	64,813,125	191,964,492	191,343,254	65,434,363	15,606,648	16,227,886	64,813,125

CITY-WIDE EXPENDITURES BY BUREAU



The table below is organized by Bureau and compares the 2013 Adopted Budget to the 2014 Adopted Budget.

<u>Department/Activity</u>	<u>2013 Adopted</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
General Administration			
Mayor and Aldermen	\$ 621,716	\$ 607,603	(2.3)
Clerk of Council	326,344	332,573	1.9
City Manager's Office	861,401	732,040	(15.0)
Public Information Office	569,641	515,592	(9.5)
Auditing	700,547	710,190	1.4
Finance	1,232,958	1,248,682	1.3
Legal	623,215	773,850	24.2
Subtotal	\$ 4,935,822	\$ 4,920,530	(0.3)
Leisure Services			
Leisure Services Bureau Chief	\$ 779,140	\$ 736,574	(5.5)
Cultural Affairs	721,386	750,199	4.0
Youth Services	3,704,688	3,954,601	6.7
Athletic Services	1,092,327	1,138,537	4.2
Senior Services	1,910,067	2,023,972	6.0
Therapeutic Recreation	231,278	237,297	2.6
Film Services	241,377	212,844	(11.8)
Buildings and Grounds			
Maintenance	3,714,638	3,861,044	3.9
Building and Electrical			
Maintenance	1,647,691	1,635,305	(0.8)
Park and Tree	4,804,766	5,061,735	5.3
City Cemeteries	1,709,339	1,736,241	1.6
Civic Center Operations	3,088,935	3,739,836	21.1
Civic Center Concessions	399,576	418,287	4.7
Golf Course	101,085	12,000	(88.1)
Subtotal	\$ 24,146,293	\$ 25,518,472	5.7
Police Bureau			
Police Chief	\$ 1,514,781	\$ 1,563,326	3.2
Patrol and Special Operations			
Division	33,984,368	36,112,122	6.3
Investigations Division	8,027,959	7,963,159	(0.8)
SARIC (Savannah Area			
Regional Intelligence Center)	1,424,501	1,277,451	(10.3)
Traffic Unit	1,957,171	1,945,689	(0.6)
Marine Patrol	822,395	788,350	(4.1)
Mounted Patrol	550,344	570,177	3.6
Canine Unit	538,858	484,288	(10.1)
Animal Control	947,459	1,017,180	7.4
Emergency Medical Service			
(EMS) Administration	57,501	0	(100.0)
Administrative Services Division	2,847,708	2,647,660	(7.0)
Information Management	1,683,150	1,508,466	(10.4)
Counter Narcotics Team (CNT)	3,202,347	3,254,541	1.6

<u>Department/Activity</u>	<u>2013 Adopted</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Office of Professional Standards (OPS)	2,130,917	965,855	(54.7)
Savannah Impact Program (SIP)	1,275,974	1,323,488	3.7
CrimeStoppers	235,703	248,455	5.4
Savannah Impact Work Ventures	308,837	290,847	(5.8)
COS Drug Squad	237,603	0	(100.0)
Communications Center	6,393,403	6,710,433	5.0
Subtotal	\$ 68,140,979	\$ 68,671,487	0.8
Fire and Emergency Services Bureau			
Fire Logistics	\$ 5,805,937	\$ 5,476,383	(5.7)
City-Wide Emergency Planning	166,056	176,782	6.5
Fire Operations	19,235,328	20,358,795	5.8
Hazardous Material Team	541,013	564,120	4.3
Subtotal	\$ 25,748,334	\$ 26,576,080	3.2
ACM, Administrative and Community Services	\$ 668,893	\$ 549,661	(17.8)
Management Services Bureau			
Management Services Bureau Chief	\$ 258,654	\$ 255,843	(1.1)
Research and Budget	691,074	672,281	(2.7)
Human Resources	1,493,172	1,574,377	5.4
Risk Management	684,173	734,607	7.4
Purchasing	600,422	523,585	(12.8)
Revenue	1,517,705	1,581,292	4.2
Recorder's Court of Chatham County	2,286,816	2,275,664	(0.5)
Research Library and Municipal Archives	231,860	234,549	1.2
Inventory Management	344,556	356,599	3.5
Mail and Municipal Building Services	700,186	740,756	5.8
Utility Services	1,685,810	1,728,303	2.5
Mobility and Parking Administration & Enforcement	3,471,997	3,394,199	(2.2)
Parking Garages and Lots	5,347,949	5,375,735	0.5
Parking Interdepartmental	3,036,728	3,490,269	14.9
Tourism Management and Ambassadorship	0	520,595	100.0
Vehicle Maintenance	5,315,678	5,263,289	(1.0)
Information Technology	5,454,092	5,898,179	8.1
Subtotal	\$ 33,120,872	\$ 34,620,122	4.5
Community and Economic Development Bureau			
Community and Economic Development Bureau Chief	\$ 332,630	\$ 333,626	0.3
Community Services	391,606	349,325	(10.8)
Citizen Office	1,200,672	1,289,928	7.4
River Street Hospitality Center	122,190	141,031	15.4
311 Call Service Center	232,050	219,104	(5.6)

Department/Activity	2013 Adopted	2014 Adopted	% Change 2013-2014
Real Property Services	492,013	500,275	1.7
Step Up Program	368,123	360,555	(2.1)
Economic Development	728,403	914,945	25.6
Entrepreneurial Center	293,379	386,967	31.9
Community Planning and Development	730,402	725,318	(0.7)
Housing and Housing Project Delivery	1,248,380	1,248,380	0.0
Advancement Center at Moses Jackson	278,344	290,758	4.5
Coastal Workforce Services	3,497,357	3,611,740	3.3
YouthBuild	633,142	456,558	(27.9)
Subtotal	\$ 10,548,691	\$ 10,828,510	2.7
ACM, Development and Environmental Services	\$ 349,062	\$ 339,965	(2.6)
Public Works and Water Resources Bureau			
Public Works and Water Resources Bureau Chief ¹	\$ 695,236	\$ 714,427	2.8
Traffic Engineering	6,515,491	6,527,474	0.2
Stormwater Management	5,828,072	5,764,663	(1.1)
Streets Maintenance	5,027,351	4,890,233	(2.7)
Development Services ²	4,116,776	4,379,105	6.4
Environmental Services and Sustainability Division	0	449,613	100.0
Water and Sewer Director	668,570	508,579	(23.9)
Water and Sewer Planning & Engineering	1,333,899	1,404,106	5.3
Water Supply and Treatment	5,667,014	5,977,766	5.5
Water Distribution	4,498,384	4,502,652	0.1
Water Interdepartmental	9,672,802	10,300,440	6.5
Sewer Maintenance	3,508,670	3,680,456	4.9
Lift Stations Maintenance	4,590,727	4,688,885	2.1
President Street Plant	6,876,642	7,332,876	6.6
Regional Plants	2,779,947	2,622,781	(5.7)
Sewer Interdepartmental	16,724,423	17,542,280	4.9
I&D Water Plant	8,869,644	8,921,936	0.6
Subtotal	\$ 87,373,648	\$ 90,208,272	3.2
Sanitation Bureau			
Sanitation Bureau Chief	\$ 701,042	\$ 651,805	(7.0)
Residential Refuse	8,153,352	7,886,012	(3.3)
Refuse Disposal	6,032,119	5,986,223	(0.8)
Street Cleaning	2,270,992	2,460,126	8.3
Commercial Refuse	1,666,170	1,684,558	1.1
Recycling and Litter Services	2,557,875	2,651,943	3.7
Property Maintenance Enforcement	2,308,713	2,362,826	2.3
Sanitation Interdepartmental	2,516,564	3,034,117	20.6
Subtotal	\$ 26,206,827	\$ 26,717,610	1.9
TOTAL BUREAU EXPENDITURES	\$ 281,239,421	\$ 288,950,709	2.7

<u>Department/Activity</u>	<u>2013 Adopted</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Non-Bureau Expenditures</u>			
<u>General Fund Interdepartmental</u>			
Tourism and Promotion	\$ 1,954,740	\$ 1,963,860	0.5
Planning and Development	1,530,596	1,396,434	(8.8)
Human Services	1,033,972	982,273	(5.0)
Cultural Services	752,400	714,780	(5.0)
City Dues/Memberships	124,078	124,078	0.0
Prisoner Medical Costs	5,000	200,000	3900.0
Transfer to Other Funds	10,746,466	6,874,643	(36.0)
Services from Other Funds	7,631,259	7,764,223	1.7
Other Expenses/Contributions	350,431	(104,396)	(129.8)
Contingency	304,659	275,000	(9.7)
Subtotal	\$ 24,433,601	\$ 20,190,895	(17.4)
<u>Other Expenditures</u>			
Grant Fund ³	\$ 457,761	\$ 1,830,828	300.0
Community Development			
Program Costs/Carryforward	9,286,437	10,395,122	11.9
Hotel/Motel Tax Fund	6,347,422	7,166,357	12.9
Computer Purchase Fund	356,087	780,000	119.0
Vehicle Purchase Fund	7,780,936	8,465,500	8.8
Subtotal	\$ 24,228,643	\$ 28,637,807	18.2
TOTAL NON-BUREAU EXPENDITURES	\$ 48,662,244	\$ 48,828,702	0.3
SUBTOTAL	\$ 329,901,665	\$ 337,779,411	2.4
Less Transfers Between Funds	\$ (43,515,282)	\$ (45,179,509)	3.8
TOTAL EXPENDITURES	\$ 286,386,383	\$ 292,599,902	2.2

¹Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

²Development Services moved from Community & Economic Development to Public Works & Water Resources at the beginning of 2013.

³This total does not include Coastal Workforce Services or YouthBuild, which are listed under the Community and Economic Development Bureau.

COUNCIL PRIORITIES EXPENDITURES BY DEPARTMENT



The table below lists expenditures broken down by Council Strategic Priority.

Strategic Priority	Department/Activity	2014 Adopted
Ambassadorship	River Street Hospitality Center	\$ 141,031
	Tourism Management and Ambassadorship	520,595
	Subtotal	\$ 661,626
Culture and Recreation	Leisure Services Bureau Chief	\$ 736,574
	Cultural Affairs	750,199
	Youth Services	3,954,601
	Athletic Services	1,138,537
	Senior Services	2,023,972
	Therapeutic Recreation	237,297
	Buildings and Grounds Maintenance	3,861,044
	City Cemeteries	1,736,241
	Civic Center Operations	3,739,836
	Civic Center Concessions	418,287
	Golf Course	12,000
	Subtotal	\$ 18,608,588
Economic Growth	Film Services	\$ 212,844
	Economic Development	914,945
	Entrepreneurial Center	386,967
	Mobility and Parking Administration & Enforcement	3,394,199
	Parking Garages and Lots	5,375,735
	Parking Interdepartmental	3,490,269
	Hotel/Motel Fund	7,166,357
	Subtotal	\$ 20,941,316
Health and Environment	ACM, Development and Environmental Services	\$ 339,965
	Water and Sewer Director	508,579
	Water and Sewer Planning & Engineering	1,404,106
	Water Supply and Treatment	5,977,766
	Water Distribution	4,502,652
	Water Interdepartmental	10,300,440
	Sewer Maintenance	3,680,456
	Lift Stations Maintenance	4,688,885
	President Street Plant	7,332,876
	Regional Plants	2,622,781
	Sewer Interdepartmental	17,542,280
	I&D Water Plant	8,921,936

Sanitation Bureau Chief	651,805
Residential Refuse	7,886,012
Refuse Disposal	5,986,223
Street Cleaning	2,460,126
Commercial Refuse	1,684,558
Recycling and Litter Services	2,651,943
Sanitation Interdepartmental	3,034,117
Environmental Services and Sustainability Division	449,613
Subtotal	\$ 92,627,119

High Performing Government

Mayor and Aldermen	\$ 607,603
Clerk of Council	332,573
City Manager	732,040
Public Information Office	515,592
Auditing	710,190
Finance	1,248,682
Legal	773,850
Building and Electrical Maintenance	1,635,305
ACM Administrative and Community Services	549,661
Management Services Bureau Chief	255,843
Research and Budget	672,281
Human Resources	1,574,377
Risk Management	734,607
Purchasing	523,585
Revenue	1,581,292
Recorder's Court	2,275,664
Research Library and Municipal Archives	234,549
Inventory Management	356,599
Mail and Municipal Building Services	740,756
Utility Services	1,728,303
Vehicle Maintenance	5,263,289
Information Technology	5,898,179
Community and Economic Development Bureau Chief	333,626
311 Call Service Center	219,104
Coastal Workforce Services	3,611,740
Public Works and Water Resources Bureau Chief ¹	714,427
General Fund Interdepartmental	20,190,895
Computer Purchase Fund	780,000
Vehicle Purchase Fund	8,465,500
Subtotal	\$ 63,260,112

Neighborhood Vitality

Development Services	\$ 4,379,105
Park and Tree	5,061,735
Community Services	349,325
Citizen Office	1,289,928
Real Property Services	500,275
Housing	1,248,380
Community Planning and Development	725,318
Property Maintenance Enforcement	2,362,826

	Community Development Program	
	Costs/Carryforward	10,395,122
	<hr/> Subtotal	\$ 26,312,014
Poverty Reduction		
	Step Up Program	\$ 360,555
	Advancement Center at Moses Jackson	290,758
	YouthBuild Grant	456,558
	Poverty Reduction Grants	211,226
	<hr/> Subtotal	\$ 1,319,097
Public Safety		
	Police Chief	\$ 1,563,326
	Patrol and Special Operations Division	36,112,122
	Investigations Division	7,963,159
	SARIC (Savannah Area Regional Intelligence Center)	1,277,451
	Traffic Unit	1,945,689
	Marine Patrol	788,350
	Mounted Patrol	570,177
	Canine Unit	484,288
	Animal Control	1,017,180
	Administrative Services Division	2,647,660
	Information Management	1,508,466
	Counter Narcotics Team (CNT)	3,254,541
	Office of Professional Standards (OPS)	965,855
	Savannah Impact Program (SIP)	1,323,488
	CrimeStoppers	248,455
	Savannah Impact Work Ventures	290,847
	Communications Center	6,710,433
	Fire Logistics	5,476,383
	City-Wide Emergency Planning	176,782
	Fire Operations	20,358,795
	Hazardous Material Team	564,120
	Police and Fire Grants	1,619,602
	Traffic Engineering	6,527,474
	Stormwater Management	5,764,663
	Streets Maintenance	4,890,233
	<hr/> Subtotal	\$ 114,049,539
Total		\$ 337,779,411
Less Transfers Between Funds		\$ (45,179,509)
GRAND TOTAL		\$ 292,599,902

¹Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.



2012-2014 PERMANENT AUTHORIZED POSITIONS



<u>Department/Activity</u>	<u>2012 Permanent¹</u>	<u>2013 Permanent²</u>	<u>2014 Permanent³</u>	<u>Change 2013-2014</u>
General Administration				
Mayor and Aldermen	12.00	12.00	11.00	-1.00
Clerk of Council	4.00	4.00	3.00	-1.00
City Manager	7.00	6.00	5.00	-1.00
Public Information Office	6.00	6.00	5.00	-1.00
Auditing	7.00	7.00	7.00	0.00
Legal	3.00	4.00	4.00	0.00
Subtotal	39.00	39.00	35.00	-4.00
Leisure Services				
Leisure Services Bureau Chief	8.00	7.00	7.00	0.00
Cultural Affairs	8.00	8.00	8.00	0.00
Youth Services	58.86	58.86	58.86	0.00
Adult Services	12.88	12.88	12.88	0.00
Senior Services	26.76	26.76	26.76	0.00
Therapeutic Recreation	4.20	4.20	4.20	0.00
Film Services	2.00	2.00	2.00	0.00
Buildings and Grounds Maintenance	42.00	42.00	42.00	0.00
Building and Electrical Maintenance	18.00	18.00	18.00	0.00
Park and Tree	56.00	56.00	56.00	0.00
City Cemeteries	23.63	23.63	23.63	0.00
Subtotal	260.33	259.33	259.33	0.00
Police				
Police Chief	11.00	13.00	12.00	-1.00
Patrol and Special Operations	427.00	435.00	440.00	5.00
Criminal Investigations	103.00	99.00	102.00	3.00
SARIC	19.00	14.00	17.00	3.00
Traffic Unit	20.00	20.00	20.00	0.00
Marine Patrol	8.00	8.00	8.00	0.00
Mounted Patrol	7.00	7.00	7.00	0.00
Canine Unit	6.00	6.00	6.00	0.00
Animal Control	13.00	13.00	14.00	1.00
EMS Administration	1.00	0.00	0.00	0.00
Administrative Services Division	17.00	16.00	14.00	-2.00
Information Management	30.00	30.00	26.00	-4.00
Counter Narcotics Team (CNT)	35.00	35.00	35.00	0.00
Professional Standards and Training	22.00	22.00	9.00	-13.00
Savannah Impact Program (SIP)	14.00	14.00	15.00	1.00
CrimeStoppers	3.00	3.00	3.00	0.00
Savannah Impact Work Ventures	2.00	2.00	2.00	0.00
Subtotal	738.00	737.00	730.00	-7.00

<u>Department/Activity</u>	<u>2012 Permanent¹</u>	<u>2013 Permanent²</u>	<u>2014 Permanent³</u>	<u>Change 2013-2014</u>
Fire and Emergency Services				
Fire Logistics	23.00	23.00	23.00	0.00
City-Wide Emergency Planning	1.00	1.00	1.00	0.00
Fire Operations	301.00	301.00	301.00	0.00
Subtotal	325.00	325.00	325.00	0.00
ACM, Administrative and Community Services	5.00	7.00	5.00	-2.00
Management Services				
Management Services Bureau Chief	1.00	2.00	2.00	0.00
Research and Budget	9.00	8.00	8.00	0.00
Human Resources	18.00	18.00	18.00	0.00
Finance	13.00	14.00	13.00	-1.00
Risk Management	5.00	5.00	5.00	0.00
Purchasing	8.00	6.00	6.00	0.00
Revenue	21.00	21.00	21.00	0.00
Recorder's Court of Chatham County	28.00	28.00	28.00	0.00
Research Library and Municipal Archives	2.00	2.00	2.00	0.00
Inventory Management	5.00	5.00	5.00	0.00
Mail and Municipal Bldg Services	0.60	0.60	0.60	0.00
Subtotal	110.60	109.60	108.60	-1.00
Community and Economic Development				
Community and Economic Development Bureau Chief	5.00	3.00	3.00	0.00
Development Services ⁴	50.00	0.00	0.00	0.00
Community Services	3.00	3.00	3.00	0.00
Citizen Office	19.00	20.00	20.00	0.00
River Street Hospitality Center	2.25	2.25	2.25	0.00
311 Call Service Center	3.00	3.00	3.00	0.00
Real Property Services	6.00	6.00	6.00	0.00
Economic Development	7.00	8.00	8.00	0.00
Entrepreneurial Center	0.00	5.00	5.00	0.00
Subtotal	95.25	50.25	50.25	0.00
Public Works and Water Resources				
Public Works and Water Resources Bureau Chief	4.00	4.00	4.00	0.00
Traffic Engineering	29.00	30.00	30.00	0.00
Stormwater Management	60.00	60.00	60.00	0.00
Streets Maintenance	49.00	49.00	48.00	-1.00
Development Services ⁴	0.00	51.00	53.00	2.00

<u>Department/Activity</u>	<u>2012 Permanent¹</u>	<u>2013 Permanent²</u>	<u>2014 Permanent³</u>	<u>Change 2013-2014</u>
Environmental and Sustainability Services Division	0.00	0.00	6.00	6.00
Subtotal	142.00	194.00	201.00	7.00
 TOTAL GENERAL FUND	 1,715.18	 1,721.18	 1,714.18	 -7.00
 Public Safety Communications Fund	 106.00	 105.00	 105.00	 0.00
 Hazardous Material Team Fund	 4.00	 4.00	 4.00	 0.00
 Sanitation Fund				
Sanitation Director	7.00	7.00	6.00	-1.00
Residential Refuse	111.00	111.00	101.00	-10.00
Refuse Disposal	14.00	14.00	14.00	0.00
Street Cleaning	18.50	19.00	20.00	1.00
Commercial Refuse	13.00	13.00	13.00	0.00
Recycling and Litter Services	32.00	32.00	33.00	1.00
Property Maintenance Enforcement	31.00	31.00	31.00	0.00
Subtotal	226.50	227.00	218.00	-9.00
 Civic Center Fund				
Civic Center Operations	20.00	20.00	20.00	0.00
Civic Center Concessions	2.00	2.00	2.00	0.00
Subtotal	22.00	22.00	22.00	0.00
 Water Fund				
ACM, Development and Environmental Services	3.00	3.00	3.00	0.00
Water and Sewer Director	7.00	7.00	4.00	-3.00
Water and Sewer Planning & Engineering	18.00	18.00	18.00	0.00
Water Supply and Treatment	26.00	26.00	26.00	0.00
Water Distribution	54.00	54.00	54.00	0.00
Utility Services	23.00	23.00	23.00	0.00
Subtotal	131.00	131.00	128.00	-3.00
 Sewer Fund				
Sewer Maintenance	31.00	31.00	31.00	0.00
Lift Stations Maintenance	28.00	28.00	28.00	0.00
President Street Plant	62.00	62.00	63.00	1.00
Regional Plants	14.00	14.00	14.00	0.00
Subtotal	135.00	135.00	136.00	1.00
 I&D Water Fund	 38.00	 38.00	 38.00	 0.00

<u>Department/Activity</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>Change</u>
<u>Mobility and Parking Services</u>	<u>Permanent</u> ¹	<u>Permanent</u> ²	<u>Permanent</u> ³	<u>2013-2014</u>
Fund				
Mobility and Parking Enforcement & Administration	37.50	36.50	32.50	-4.00
Parking Garages and Lots	32.70	32.70	32.70	0.00
Tourism Management & Ambassadorship	0.00	0.00	9.00	9.00
Subtotal	70.20	69.20	74.20	5.00
Community Development Fund				
Community Planning and Development	9.00	8.00	8.00	0.00
Housing & Housing Project Delivery Advancement Center at Moses Jackson	16.00	16.00	14.00	-2.00
Subtotal	29.00	28.00	26.00	-2.00
Grant Fund				
Youthbuild	1.00	1.00	1.00	0.00
Subtotal	1.00	1.00	1.00	0.00
Internal Services Fund				
Vehicle Maintenance	36.00	36.00	36.00	0.00
Fleet Management	5.00	5.00	5.00	0.00
Information Technology	36.00	36.00	36.00	0.00
Subtotal	77.00	77.00	77.00	0.00
TOTAL CITYWIDE	2,554.88	2,558.38	2,543.38	-15.00

¹ Full time equivalent positions (FTEs) as of June 30, 2012

² FTEs as of June 30, 2013

³ FTEs as of October 1, 2013

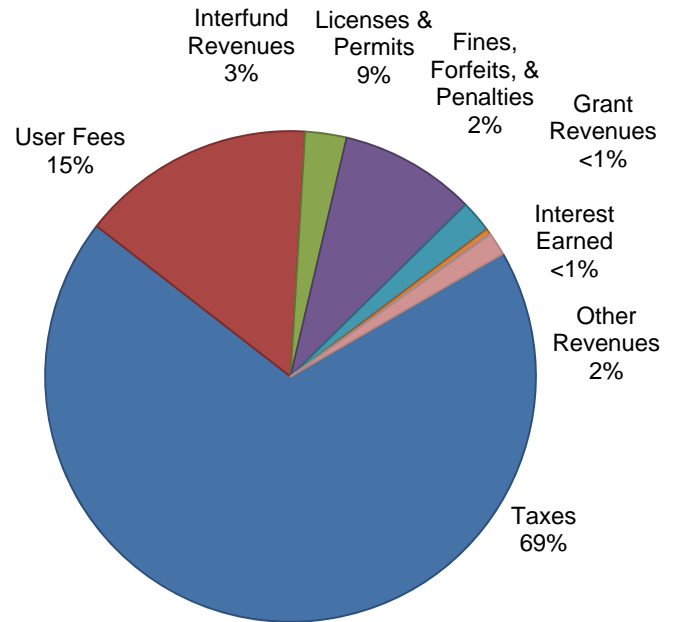
⁴ Development Services was moved from Community & Economic Development to Public Works & Waters in 2013

GENERAL FUND



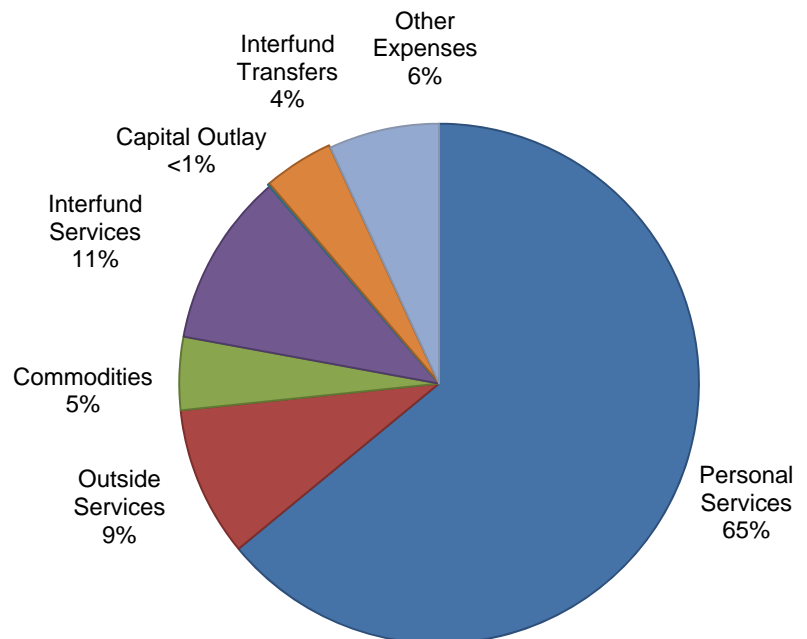
WHERE THE MONEY COMES FROM

Taxes	\$ 117,940,500
User Fees	26,293,115
Interfund Revenues	4,662,103
Licenses and Permits	15,377,450
Fines, Forfeits, and Penalties	3,580,000
Grant Revenues	667,554
Interest Earned	50,400
Other Revenues	2,582,151
Total	\$ 171,153,273



WHERE THE MONEY GOES

Personal Services	\$ 110,730,685
Outside Services	16,224,616
Commodities	7,849,822
Interfund Services	18,763,244
Capital Outlay	171,373
Interfund Transfers	6,874,643
Other Expenses	10,538,890
Total	\$ 171,153,273



REVENUES BY SOURCE

General Fund revenue is budgeted at \$171,153,273 in 2014, which is \$1,099,191 or 0.6% above 2013 projected revenues. Major changes include: rate changes/new fees for selected Cemeteries, Development Services, Real Property Services, Cultural Affairs, Senior Services and Athletic Services revenue sources; the continuing impact of state tax reform legislation effecting vehicle taxes, sales tax on vehicles, and vehicle title fees; and a decline in the City's sales tax distribution percentage from 67.21% and 58% in 2013 to 57% in 2014 per the 2013 negotiated settlement with Chatham County and other municipalities within the County.

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Taxes</u>				
Property Taxes				
Real Property Tax (Current)	\$ 40,129,478	\$ 40,162,000	\$ 40,624,000	1.2
Personal Property Tax (Current)	6,217,939	6,042,000	6,373,000	5.5
Real Property Tax (Delinquent)	4,920,215	4,025,000	4,000,000	(0.6)
Personal Property Tax (Delinquent)	816,186	250,000	300,000	20.0
Mobile Home Tax	29,824	25,000	25,000	0.0
Industrial Area Tax	653,139	460,000	470,000	2.2
Vehicle Tax	3,330,442	2,800,000	2,100,000	(25.0)
Intangible Tax	1,003,055	1,175,000	1,075,000	(8.5)
Public Utility Tax	1,142,629	1,202,000	1,146,000	(4.7)
Railroad Equipment Tax	23,386	22,500	22,500	0.0
Ferry SSD Tax	16,071	7,200	7,200	0.0
TAD Tax from City	(66,326)	0	0	0.0
Subtotal	\$ 58,216,038	\$ 56,170,700	\$ 56,142,700	0.0
Sales Tax				
Sales Tax	\$ 42,623,357	\$ 35,921,000	\$ 34,000,000	(5.3)
Other Taxes				
Beer Tax	\$ 2,042,470	\$ 1,975,000	\$ 1,975,000	0.0
Liquor Tax	397,136	400,000	400,000	0.0
Wine Tax	484,050	480,000	480,000	0.0
Mixed Drink Tax	1,048,435	1,050,000	1,050,000	0.0
Insurance Premium Tax	6,789,783	7,029,600	7,030,000	0.0
Vehicle Title Fees	0	3,000,000	4,300,000	43.3
Energy Excise Tax	0	100,000	120,000	20.0
Business Tax	3,901,974	3,950,000	3,950,000	0.0
Professional Tax	196,777	200,000	200,000	0.0
Bank License Tax	370,010	363,000	363,000	0.0

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Transfer from Hotel/Motel Tax Fund	6,916,273	7,307,500	7,599,800	4.0
Transfer from Auto Rental Tax Fund	341,631	330,000	330,000	0.0
Subtotal	\$ 22,488,539	\$ 26,185,100	\$ 27,797,800	6.2
Total General Fund Taxes	\$ 123,327,934	\$ 118,276,800	\$ 117,940,500	(0.3)

User Fees

Leisure Services Fees

Paulson Complex Concessions	\$ 21,175	\$ 10,000	\$ 10,000	0.0
Grayson Stadium	21,683	25,000	25,000	0.0
Tennis Fees	99,155	100,000	110,000	10.0
Athletic Fees	45,008	31,500	31,500	0.0
Softball Fees	23,155	23,500	23,500	0.0
Athletic Tournament Fees	28,555	18,000	18,000	0.0
Softball Tournament Fees	32,983	10,000	10,000	0.0
Cultural Arts Fees	132,807	107,000	114,621	7.1
Neighborhood Centers Fees	161,047	161,000	161,000	0.0
Golden Age Centers Fees	38,599	30,000	30,000	0.0
Adult Day Care Fees	64,841	60,000	60,000	0.0
After-School Program Fees	1,191	2,250	2,250	0.0
Park & Square Event Fees	164,186	240,000	160,000	(33.3)
Subtotal	\$ 834,385	\$ 818,250	\$ 755,871	(7.6)

Inspection Fees

Inspection Administrative Fees	\$ 1,951	\$ 1,600	\$ 77,800	4762.5
Sign Inspection Fees	13,356	17,000	13,752	(19.1)
Zoning Hearing Fees	35,933	42,000	62,499	48.8
Building Inspection Fees	1,739,870	1,735,000	1,867,943	7.7
Electrical Inspection Fees	65,376	60,000	69,160	15.3
Plumbing Inspection Fees	17,301	17,000	18,536	9.0
Existing Building Inspection Fees	1,880	500	1,500	200.0
Traffic Engineering Fees	73,155	75,000	75,000	0.0
Private Development Fees	168,698	140,000	170,370	21.7
Fuel Storage Tank Inspection Fees	500	0	0	0.0
Mechanical Inspection Fees	69,997	51,000	42,096	(17.5)

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Fire Inspection Fees	9,320	15,000	15,000	0.0
Subtotal	\$ 2,197,337	\$ 2,154,100	\$ 2,413,656	12.0
Fees for Other Services				
Chatham County Police Reimbursement	\$ 19,307,644	\$ 19,740,029	\$ 20,114,608	1.9
Cemetery Tours and Special Event Fees	32,976	32,800	35,000	6.7
Burial Fees	282,762	291,500	308,830	5.9
Cemetery Lot Sales	144,936	142,000	128,000	(9.9)
Public Information Fees	59	50	50	0.0
Fell Street Box - County Share	26,562	27,200	27,200	0.0
Hotel Occupancy Fees	1,169,512	1,230,000	1,240,000	0.8
Alarm Registration Fees	94,677	21,000	21,000	0.0
False Alarm Fees	103	1,000	1,000	0.0
Off-Duty Police Fees	15,862	85,000	150,000	76.5
Accident Reporting Fees	86,127	110,000	100,000	(9.1)
Fire Protection Fees	127,723	128,000	128,000	0.0
Building Demolition Fees	30,299	45,000	40,000	(11.1)
Building Boarding-Up Fees	32,144	25,000	25,000	0.0
Fire Incident Report Fees	1,494	800	900	12.5
Preservation Fees	651,463	615,000	700,000	13.8
Property Owners	1,000	1,125	1,000	(11.1)
Fire Equipment User Fees	46,457	15,000	15,000	0.0
Tour Bus Rents	33,500	33,000	33,000	0.0
Motor Coach Fees	32,010	30,000	30,000	0.0
Lot Clearing Fees	41,025	25,000	25,000	0.0
Subtotal	\$ 22,158,335	\$ 22,598,504	\$ 23,123,588	2.3
Total General Fund User Fees	\$ 25,190,057	\$ 25,570,854	\$ 26,293,115	2.8
<u>Interfund Revenues</u>				
Services to Haz-Mat Fund	\$ 14,184	\$ 19,641	\$ 20,380	3.8
Services to Coastal Workforce	62,499	108,509	108,509	0.0
Services to Community Development Fund	440,870	308,446	254,404	(17.5)
Services to Sanitation Fund	858,272	715,406	718,624	0.4
Services to Water & Sewer Funds	2,222,391	2,127,859	2,501,451	17.6
Services to I & D Water Fund	184,604	134,047	193,723	44.5

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Services to Civic Center Fund	102,726	94,405	119,901	27.0
Services to Mobility & Parking Services Fund	488,535	334,920	274,994	(17.9)
Services to Internal Services Fund	638,664	485,789	470,117	(3.2)
Subtotal	\$ 5,012,745	\$ 4,329,022	\$ 4,662,103	7.7

Licenses & Permits

Business Application/Transfer Fees	\$ 29,620	\$ 28,000	\$ 28,000	0.0
Telecom Franchise Fees	6,599	10,200	10,200	0.0
Water & Sewer Franchise Fees	2,300,897	2,370,760	2,644,000	11.5
Electric Franchise Fees	8,087,085	7,925,000	8,162,750	3.0
Telephone Franchise Fees	561,792	500,000	480,000	(4.0)
Gas Franchise Fees	628,384	640,000	640,000	0.0
Cable Franchise Fees	1,551,835	1,600,000	1,600,000	0.0
Parking Franchise Fees	96,584	95,650	96,500	0.9
Insurance Business Licenses	98,775	41,000	41,000	0.0
Alcoholic Beverage Licenses	1,585,938	1,650,000	1,675,000	1.5
Subtotal	\$ 14,947,509	\$ 14,860,610	\$ 15,377,450	3.5

Fine, Forfeits & Penalties

Recorder's Court Fines	\$ 2,459,972	\$ 2,450,000	\$ 2,450,000	0.0
Recorder's Court NSF Fees	850	0	0	0.0
Red Light Camera Fines	522,938	400,000	380,000	(5.0)
Execution Fees	458,236	486,000	375,000	(22.8)
Interest on Delinquent Taxes	606,084	540,000	375,000	(30.6)
Subtotal	\$ 4,048,080	\$ 3,876,000	\$ 3,580,000	(7.6)

Grant Revenues

State Grant/Elderly	\$ 150,712	\$ 57,000	\$ 57,000	0.0
State Grant/CRDC	270,938	175,000	175,000	0.0
Leisure Services Grant	1,233	0	0	0.0
Cultural Affairs Grants	8,940	0	0	0.0
State Grant/Title B-Elderly Poverty Reduction Initiative	61,099	75,000	75,000	0.0
	362,153	347,647	360,554	3.7
Subtotal	\$ 855,075	\$ 654,647	\$ 667,554	2.0

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Interest Earned</u>				
General Investments	\$ 85,919	\$ 42,000	\$ 42,000	0.0
Cemetery	9,162	8,400	8,400	0.0
Subtotal	\$ 95,081	\$ 50,400	\$ 50,400	0.0
<u>Other Revenues</u>				
Recorder's Court - County Share	\$ 344,500	\$ 318,000	\$ 318,000	0.0
Miscellaneous Rents	459,073	400,000	400,000	0.0
Tower Rental Fees	100,389	115,000	115,000	0.0
Advertising Fees	1,305	1,400	1,400	0.0
Outside Fire Training Fees	192	0	0	0.0
Sale of Land and Property	50,245	54,000	25,000	(53.7)
Sale of Surplus Property	51,601	55,000	50,000	(9.1)
Discounts	26,605	95,000	60,000	(36.8)
Miscellaneous Revenue	332,923	210,000	377,500	79.8
Miscellaneous Accounts Receivable Uncollected Reserve	(32,695)	(50,000)	(50,000)	0.0
Payment in Lieu of Taxes	1,131,180	1,175,000	1,224,901	4.2
CrimeStoppers Reimbursement	19,597	52,350	52,350	0.0
Witness Fees Reimbursement	17,028	10,000	8,000	(20.0)
Subtotal	\$ 2,501,943	\$ 2,435,750	\$ 2,582,151	6.0
TOTAL REVENUE	\$ 175,978,424	\$ 170,054,083	\$ 171,153,273	0.6

EXPENDITURES BY TYPE

In 2014, General Fund expenditures provide the necessary resources to sustain existing programs and services that support the vision of the Council. The largest share or 52.7% of General Fund expenditures will fund public safety services; 8.1% will support general government and management services; 12.5% will support culture and recreation; and 13.2% funds environmental and infrastructure programs.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 107,081,717	\$ 107,643,196	\$ 110,730,685	2.9
Outside Services	17,344,511	16,881,292	16,224,616	(3.9)
Commodities	7,449,039	8,130,713	7,849,822	(3.5)
Interfund Services	16,634,643	16,830,864	18,763,244	11.5
Capital Outlay	149,723	286,536	171,373	(40.2)
Debt Service	0	412,466	0	(100.0)
Interfund Transfers	17,175,321	8,996,676	6,874,643	(23.6)
Other Expenses	9,824,065	10,872,340	10,538,890	(3.1)
TOTAL	\$ 175,659,019	\$ 170,054,083	\$ 171,153,273	0.6

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
General Administration				
Mayor and Aldermen	\$ 588,759	\$ 626,423	\$ 607,603	(3.0)
Clerk of Council	271,091	301,654	332,573	10.2
City Manager's Office	765,516	655,865	732,040	11.6
Public Information Office	563,104	538,196	515,592	(4.2)
Auditing	652,429	690,328	710,190	2.9
Finance	1,191,652	1,217,886	1,248,682	2.5
Legal	644,282	802,504	773,850	(3.6)
Subtotal	\$ 4,676,833	\$ 4,832,856	\$ 4,920,530	1.8
Leisure Services				
Leisure Services Bureau				
Chief	\$ 752,459	\$ 759,231	\$ 736,574	(3.0)
Cultural Affairs	640,247	724,055	750,199	3.6
Youth Services	3,677,715	3,731,085	3,954,601	6.0
Adult Services	1,153,002	1,107,500	1,138,537	2.8
Senior Services	2,073,892	1,912,575	2,023,972	5.8
Therapeutic Recreation	238,797	233,507	237,297	1.6
Film Services	203,743	218,841	212,844	(2.7)
Buildings and Grounds				
Maintenance	3,478,829	3,579,369	3,861,044	7.9
Building and Electrical				
Maintenance	1,491,009	1,606,618	1,635,305	1.8

Department	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Park and Tree	4,732,175	4,930,917	5,061,735	2.7
City Cemeteries	1,693,282	1,708,298	1,736,241	1.6
Subtotal	\$ 20,135,150	\$ 20,511,996	\$ 21,348,349	4.1
Police				
Police Chief	\$ 1,335,230	\$ 1,320,598	\$ 1,563,326	18.4
Patrol and Special Operations Division	34,055,017	34,557,547	36,112,122	4.5
Investigations Division	7,637,235	7,816,954	7,963,159	1.9
SARIC (Savannah Area Regional Intelligence Center)	1,189,799	1,234,648	1,277,451	3.5
Traffic Unit	1,864,528	1,883,199	1,945,689	3.3
Marine Patrol	731,146	782,690	788,350	0.7
Mounted Patrol	505,310	522,538	570,177	9.1
Canine Unit	518,208	508,430	484,288	(4.7)
Animal Control	946,717	992,041	1,017,180	2.5
EMS Administration	49,594	0	0	(100.0)
Administrative Services Division	2,744,799	2,796,916	2,647,660	(5.3)
Information Management Counter Narcotics Team (CNT)	1,844,434	1,645,588	1,508,466	(8.3)
Office of Professional Standards (OPS)	2,937,054	3,088,883	3,254,541	5.4
Savannah Impact Program (SIP)	2,002,707	1,891,520	965,855	(48.9)
CrimeStoppers	1,282,483	1,247,327	1,323,488	6.1
Savannah Impact Work Ventures	235,919	236,232	248,455	5.2
Subtotal	\$ 311,711	\$ 308,024	\$ 290,847	(5.6)
Subtotal	\$ 60,191,891	\$ 60,833,135	\$ 61,961,054	1.9
Fire and Emergency Services				
Fire Logistics	\$ 5,265,027	\$ 5,811,864	\$ 5,476,383	(5.8)
City-Wide Emergency Planning	120,524	177,699	176,782	(0.5)
Fire Operations	19,782,956	19,859,199	20,358,795	2.5
Subtotal	\$ 25,168,507	\$ 25,848,762	\$ 26,011,960	0.6
ACM, Administrative and Community Services	\$ 555,451	\$ 527,822	\$ 549,661	4.1
Management Services				
Management Services Bureau Chief	\$ 151,974	\$ 261,604	\$ 255,843	(2.2)
Research and Budget	652,017	576,084	672,281	16.7
Human Resources	1,426,645	1,538,512	1,574,377	2.3

Department	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Risk Management	728,386	654,615	734,607	12.2
Purchasing	616,154	490,756	523,585	6.7
Revenue	1,416,956	1,479,299	1,581,292	6.9
Recorder's Court of Chatham County	2,271,720	2,249,311	2,275,664	1.2
Research Library and Municipal Archives	204,852	228,989	234,549	2.4
Inventory Management	354,288	346,949	356,599	2.8
Mail and Municipal Building Services	689,249	707,385	740,756	4.7
Subtotal	\$ 8,512,241	\$ 8,533,504	\$ 8,949,553	4.9

Community and Economic Development

Community and Economic Development Bureau Chief	\$ 74,473	\$ 315,134	\$ 333,626	5.9
Development Services ¹	3,879,228	0	0	0.0
Community Services	361,558	314,194	349,325	11.2
Land Bank Administration	5,274	0	0	0.0
Citizen Office	1,212,510	1,279,687	1,289,928	0.8
River Street Hospitality Center	142,603	131,713	141,031	7.1
311 Call Service Center	219,157	212,687	219,104	3.0
Real Property Services	444,366	478,985	500,275	4.4
Step Up Program	370,973	347,647	360,555	3.7
Economic Development	595,129	639,492	914,945	43.1
Entrepreneurial Center	140,596	306,728	386,967	26.2
Subtotal	\$ 7,445,867	\$ 4,026,267	\$ 4,495,756	11.7

Public Works

Public Works and Water Resources Bureau Chief ²	\$ 500,622	\$ 698,884	\$ 714,427	2.2
Traffic Engineering	6,283,890	6,339,120	6,527,474	3.0
Stormwater Management	5,196,359	5,437,939	5,764,663	6.0
Streets Maintenance	4,615,478	4,625,280	4,890,233	5.7
Development Services ¹	0	4,102,550	4,379,105	6.7
Environmental Services and Sustainability Division	0	0	449,613	100.0
Subtotal	\$ 16,596,349	\$ 21,203,773	\$ 22,725,515	7.2

Interdepartmental

Tourism and Promotion

Coastal Heritage Society	\$ 765,500	\$ 793,508	\$ 763,360	(3.8)
Water Ferry Transportation	16,072	6,000	6,000	0.0
Mobility Management	1,172,187	1,187,000	1,187,000	0.0
July 4th Fireworks	7,500	7,500	7,500	0.0
Subtotal	\$ 1,961,259	\$ 1,994,008	\$ 1,963,860	(1.5)

<u>Department</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>% Change</u>
<u>Planning and Development</u>	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Metropolitan Planning Commission	\$ 1,295,853	\$ 1,370,480	\$ 1,230,706	(10.2)
Land Bank Authority	156,691	160,117	165,728	3.5
Subtotal	\$ 1,452,544	\$ 1,530,597	\$ 1,396,434	(8.8)
Human Services				
Social Services				
Contributions	\$ 572,556	\$ 705,841	\$ 662,150	(6.2)
Youth Futures Authority	336,972	336,972	320,123	(5.0)
Subtotal	\$ 909,528	\$ 1,042,813	\$ 982,273	(5.8)
Cultural Services				
Cultural Contributions	\$ 808,504	\$ 917,073	\$ 714,780	(22.1)
City Dues/Memberships				
National League of Cities	\$ 9,674	\$ 9,674	\$ 9,674	0.0
Georgia Municipal Association	32,613	33,921	32,613	(3.9)
Georgia Chamber of Commerce	4,538	5,000	4,538	(9.2)
ICMA Center for Performance Measurement	5,550	5,550	5,550	0.0
Coastal Georgia Regional Development Center	136,286	136,286	68,143	(50.0)
Other Dues/ Memberships	880	0	3,560	100.0
Subtotal	\$ 189,541	\$ 190,431	\$ 124,078	(34.8)
Prisoner Medical Costs	\$ 0	\$ 0	\$ 200,000	100.0
Transfer to Other Funds				
Capital Improvement Projects Fund	\$ 9,336,464	\$ 1,617,609	\$ 2,780,000	71.9
Transfer to Debt Service	2,145,313	2,149,713	2,144,588	(0.2)
Sanitation Fund	373,452	285,415	0	(100.0)
Civic Center Fund	1,002,365	808,114	1,247,980	54.4
Public Safety Communications Fund	896,782	1,280,504	1,910,433	49.2
Intra-Fund Transfers	293,693	906,960	394,588	(56.5)
Hazardous Material Team Fund	294,985	313,206	347,239	10.9
Community Development Fund	1,112,653	1,054,418	1,107,895	5.1
Tax Allocation District Fund	1,251,504	1,381,283	1,350,665	(2.2)
Draw from Sales Tax Stabilization Fund	0	(839,222)	(4,408,745)	425.3
Subtotal	\$ 16,707,211	\$ 8,958,000	\$ 6,874,643	(23.3)

Department	2012	2013	2014	% Change
Services from Other Funds	Actual	Projected	Adopted	2013-2014
Services by Civic Center	\$ 135,000	\$ 135,000	\$ 135,000	0.0
Services by Sanitation	7,071,624	7,135,838	7,351,707	3.0
Services by Parking	342,576	360,421	277,516	(23.0)
Subtotal	\$ 7,549,200	\$ 7,631,259	\$ 7,764,223	1.7
Other Expenses / Contributions				
Retiree Group Medical	\$ 384,525	\$ 384,525	\$ 384,525	0.0
Turnover Adjustment	0	(153,288)	(2,333,674)	1422.4
Chatham County Jail Services	1,223,065	244,628	0	(100.0)
Official/Administrative Purchased Services	66,725	55,946	93,262	66.7
General Election/Runoff	118,066	0	0	0.0
Professional Purchased Services	48,318	55,564	89,300	60.7
Technical Purchased Services	43,405	165,339	165,339	0.0
City Contributions	132,844	61,220	38,200	(37.6)
Step-Up Program	183,750	236,250	199,500	(15.6)
Savannah Affordable Housing Fund	150,000	150,000	150,000	0.0
The Creative Coast, Inc. ³	83,000	83,500	0	(100.0)
Eastside Concerned Citizens	10,000	0	0	0.0
Veteran's Day	3,500	3,500	3,500	0.0
Savannah Day	2,500	7,500	7,500	0.0
Healthy Savannah Initiative	5,750	0	20,000	100.0
Council Retreat	4,320	5,000	0	(100.0)
Other	339,175	172,103	1,078,152	526.5
Subtotal	\$ 2,798,943	\$ 1,471,787	\$ (104,396)	(107.1)
Contingency	\$ 0	\$ 0	\$ 275,000	100.0
Interdepartmental Subtotal	\$ 32,376,730	\$ 23,735,968	\$ 20,190,895	(14.9)
Total General Fund	\$ 175,659,019	\$ 170,054,083	\$ 171,153,273	0.6

¹ Development Services was moved from Community & Economic Development to Public Works & Water Resources at the beginning of 2013

² Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget

³ Creative Coast expenditures are included in the Economic Development budget for 2014



GENERAL ADMINISTRATION



DEPARTMENTS

MAYOR AND ALDERMEN
CLERK OF COUNCIL
CITY MANAGER'S OFFICE
PUBLIC INFORMATION OFFICE

AUDITING
FINANCE
LEGAL

BUREAU MISSION

The General Administration Bureau works to create a fiscally responsible, accessible, and responsive government that maximizes the use of public resources for the services citizens need.

BUREAU TRENDS AND ISSUES

The General Administration Bureau is comprised of the City's core governance services. This includes the Mayor and Aldermen, the Clerk of Council, Legal Services, the City Manager's Office, the Finance Department, the Auditing Department, and Public Information Office. Actions taken over the past four years have reduced the size of City Government, ensuring that Savannah weathered the worst of the economic downturn. These pro-active steps included a reduction in force, an early retirement program, and reduced expenditures across the board. Through these pro-active measures, the City has been able to balance the budget without a major tax increase, reduction in service, or significant draw from our General Fund Balance, which acts as a reserve for emergency purposes. The health of the Fund Balance is one of the major criteria used by bond rating agencies to determine the lending risk of a municipality. In 2013, Standard and Poor's upgraded our bond rating from AA to AA+, the second highest rating available and the highest rating issued to the City of Savannah in at least three decades.

The City remains on the cutting edge of citizen engagement and communication trends. Citizen-driven processes such as Project DeRenne, Waters Avenue Revitalization and our Neighborhood Traffic Calming initiative have set the standard for how citizens can work hand-in-hand with their government to create lasting solutions to long-term problems. The City continues to diversify its communication tools in an effort to reach out to citizens on the platforms they prefer. Our expanded presence on social media – particularly Facebook, Twitter, and YouTube – has allowed citizens to learn about and engage their government in new ways. The City has also redesigned and added increased functionality to our Web site to allow citizens easier access to City services and information.

In 2014, the City will launch several open government initiatives in accordance with City Council's goal of becoming the most open and transparent government in Georgia. The City also plans to add several units using existing resources to meet growing demands. Among the new units are a tourism office to regulate and comprehensively address issues within the \$2 billion tourism industry, a sustainability office to develop strategies for the City to be a greener organization and save money through energy efficiencies, and a grants administration unit to seek out and apply for outside funding opportunities.

GENERAL ADMINISTRATION

EXPENDITURES BY TYPE

General Administration total expenditures are anticipated to increase slightly in 2014. An increase of \$ 87,674.00 or 1.8% is expected in 2014 above 2013 projected expenditures. The slight increase is the net result of increases and decreases in personal services, outside services, commodities, interfund services, and capital outlay accounts.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 3,575,155	\$ 3,735,649	\$ 3,860,001	3.3
Outside Services	738,095	713,606	691,793	(3.1)
Commodities	118,224	122,187	110,250	(9.8)
Interfund Services	239,847	231,424	254,800	10.1
Capital Outlay	0	26,304	0	(100.0)
Other Expenses	5,512	3,686	3,686	0.0
TOTAL	\$ 4,676,833	\$ 4,832,856	\$ 4,920,530	1.8

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Mayor and Aldermen	\$ 588,759	\$ 626,423	\$ 607,603	(3.0)
Clerk of Council	271,091	301,654	332,573	10.2
City Manager's Office	765,516	655,865	732,040	11.6
Public Information	563,104	538,196	515,592	(4.2)
Office				
Auditing	652,429	690,328	710,190	2.9
Finance	1,191,652	1,217,886	1,248,682	2.5
Legal	644,282	802,504	773,850	(3.6)
TOTAL	\$ 4,676,833	\$ 4,832,856	\$ 4,920,530	1.8



MAYOR AND ALDERMEN



PRIMARY SERVICES

The Mayor and Aldermen, elected every four years to concurrent terms, set policies and enact ordinances that govern the various City functions and activities.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 406,019	\$ 422,075	\$ 429,225	1.7
Outside Services	136,192	138,446	127,242	(8.1)
Commodities	31,714	37,700	34,900	(7.4)
Inter-fund Services	14,834	15,960	16,236	1.7
Capital Outlay	0	12,242	0	(100.0)
TOTAL	\$ 588,759	\$ 626,423	\$ 607,603	(3.0)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Mayor	1.00	--
Alderman	8.00	--
Administrative Assistant	2.00	12
TOTAL	11.00	



CLERK OF COUNCIL



PRIMARY SERVICES

As the official record keeper, the Clerk of Council is responsible for maintaining all official codes, ordinances, records and documents. The Clerk of Court also serves as supervisor of City elections.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2012</u> <u>Actual</u>	<u>2013</u> <u>Projected</u>	<u>2014</u> <u>Adopted</u>	<u>% Change</u> <u>2013-2014</u>
Personal Services	\$ 224,880	\$ 258,094	\$ 287,823	11.5
Outside Services	31,415	28,807	29,990	4.1
Commodities	3,511	5,767	4,580	(20.6)
Inter-fund Services	11,285	8,986	10,180	13.3
TOTAL	\$ 271,091	\$ 301,654	\$ 332,573	10.2

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Clerk of Council	1.00	--
Assistant to Clerk of Council	1.00	16
Administrative Assistant	1.00	12
TOTAL	3.00	



CITY MANAGER'S OFFICE



PRIMARY SERVICES

The City Manager, the City's Chief Administrative Officer, is responsible for daily operations of city government.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 639,586	\$ 576,275	\$ 646,792	12.2
Outside Services	77,867	55,570	56,446	1.6
Commodities	29,127	11,260	11,060	(1.8)
Inter-fund Services	18,936	12,760	17,742	39.0
TOTAL	\$ 765,516	\$ 655,865	\$ 732,040	11.6

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
City Manager	1.00	--
Deputy Assistant to the City Manager	1.00	--
Director of Council & Legislative Affairs	1.00	25
Executive Assistant to the City Manager	1.00	16
Senior Administrative Assistant	1.00	14
TOTAL	5.00	



PUBLIC INFORMATION OFFICE

PRIMARY SERVICES

The Public Information Office is the lead marketing and external communications arm of the City of Savannah. The department coordinates public information campaigns across all bureaus, working with departments to determine the best strategies to communicate to citizens how the City is working for them. Public Information accomplishes this by using printed materials, such as brochures, newsletters, and direct mailing pieces; news releases; the Citizen's Report; the City's website, www.savannahga.gov; Government Channel 8; social media outlets including Facebook and Twitter; events such as news conferences, ground breakings, ribbon cuttings, open houses, public meetings and celebrations; and media and community relations.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources

Objectives:

- To provide timely and accurate information to the citizens and media through news releases
- To prepare open records and media requests in a timely manner
- To assist City departments with media campaigns and event coordination
- To produce high quality informative web based video programs

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- News releases issued	210	230	230	230
- SGTV programs produced	216	250	250	250
- Open record requests processed	62	62	120	130
- Media requests processed	1,092	1,100	1,100	1,100
Efficiency Measures				
- Staff hours to complete monthly City Span program	160	175	175	175
- Average cost to produce a City event	\$500.00	\$500.00	\$500.00	\$500.00
- Average number of days to fulfill open records request	3	3	3	3
Effectiveness Measures				
- Number of followers on Facebook	-	4,000	5,500	6,000
- Number of followers on Twitter	-	1,500	3,280	3,600

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Number of unique visitors to City's website	-	-	2,170,000	2,500,000
- Number of subscribers to website	-	-	1,665	1,800
- Number of views to online video	5,591	6,000	20,000	22,000

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	438,195	\$	443,434	\$	405,791	(8.5)
Outside Services		94,310		67,031		78,459	17.0
Commodities		4,423		5,160		5,760	11.6
Inter-fund Services		23,013		18,885		21,896	15.9
Other Expenses		3,163		3,686		3,686	0.0
TOTAL	\$	563,104	\$	538,196	\$	515,592	(4.2)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Public Information Director	1.00	25
Public Information Administrator	1.00	23
Cable Access Coordinator	1.00	19
Event Planner	1.00	18
Video Producer	1.00	15
TOTAL	5.00	



AUDITING

PRIMARY SERVICES

Auditing assists departmental managers in being effective and efficient in the performance of their responsibilities and ensures accountability for the appropriate expenditure of taxpayer dollars. Auditing provides these services through project selection and its active role within the City organization. The department will continue to assess the internal control systems, efficiency, and effectiveness of City operations by conducting audits and reviews which range in complexity from management advisory briefings to complex systems reviews.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes the use of public resources

Objectives:

- To develop and follow a plan of audit engagements based on identified risks and management priorities
- To recommend procedures and controls that improves operational efficiencies
- To ensure a professional staff that possesses the knowledge, skills, and resources to carry out its functions in an efficient and effective manner

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Compliance audits completed	2	3	3	3
– Operational reviews completed	4	3	3	3
Efficiency Measures				
– Percent of project hours to total available hours	63.0%	65.0%	66.0%	65.0%
– Percent of scheduled projects completed within three months	82.0%	90.0%	84.0%	90.0%
– Percent of audit projects completed within hourly budget	74.0%	80.0%	77.0%	80.0%
Effectiveness Measures				
– Special projects per management's request	100.0%	100.0%	100.0%	100.0%
– Post audit survey results (1-5 rating)	3.5	3.5	3.5	3.5

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	604,115	\$	627,497	\$	642,030	2.3
Outside Services		24,839		37,719		40,960	8.6
Commodities		3,605		5,500		4,800	(12.7)
Inter-fund Services		19,870		19,612		22,400	14.2
 TOTAL	 \$	 652,429	 \$	 690,328	 \$	 710,190	 2.9

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Auditing Director	1.00	25
Principal Internal Auditor	2.00	20
Internal Auditor	4.00	17
 TOTAL	 7.00	



PRIMARY SERVICES

The Finance Department, under the supervision of the Chief Financial Officer, provides financial expertise and support to City management and to operating departments of the City. The department prepares monthly interim financial reports, as well as the annual audited Comprehensive Annual Financial Report (CAFR). Finance also disburses City funds through its payroll and accounts payable functions, issues checks to City pensioners, and oversees all of the City's investing and borrowing activities.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes the use of public resources

Objectives:

- To prepare the City's Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting principles (GAAP) and thereby obtain an unqualified opinion on the financial statements from the City's independent auditor
- To provide interim financial information on a monthly basis to internal users within seven business days of month end
- To require each staff member to attend at least one training course or professional seminar during the year
- To pay all vendor invoices within 30 days of receipt
- To maintain the average daily un-invested cash balance at no more than 0.05% of the total portfolio book value
- To maintain a General Fund balance of 16.67% of annual General Fund expenditures
- To prepare weekly and biweekly payrolls meeting all time-sensitive deadlines
- To prepare twelve monthly pension disbursements meeting all time-sensitive deadlines

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Employee paychecks prepared	88,526	88,000	88,000	88,000
– Pensioner benefit checks prepared	15,354	16,000	16,000	16,000
– Vendor checks prepared	32,744	35,000	35,000	35,000
Efficiency Measures				
– Cost per paycheck prepared	\$2.54	\$2.85	\$2.85	\$2.85
– Cost per benefit check prepared	\$4.26	\$4.05	\$4.05	\$4.05

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Cost per vendor check prepared	\$10.62	\$9.60	\$9.60	\$9.60
Effectiveness Measures				
– Percent of invoices paid within 30 days	77.0%	100.0%	100.0%	100.0%
– Percent of idle cash invested	100.0%	100.0%	100.0%	100.0%
– Percent of budget spent	101.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	856,426	\$ 879,685	\$ 910,122	3.5
Outside Services		148,652	152,756	143,126	(6.3)
Commodities		36,858	44,850	45,100	0.6
Inter-fund Services		147,367	140,595	150,334	6.9
Other Expenses		2,349	0	0	0.0
TOTAL	\$	1,191,652	\$ 1,217,886	\$ 1,248,682	2.5

POSITIONS

<u>Class Title</u>	2014 FTE	Grade
Chief Financial Officer	1.00	--
Finance Director	1.00	26
Payroll Coordinator	1.00	21
Senior Accountant	1.00	19
Accountant	3.00	17
Senior Administrative Assistant	1.00	14
Senior Accounting Clerk	5.00	11
TOTAL	13.00	



LEGAL



PRIMARY SERVICES

The City Attorney is appointed by the Mayor and Aldermen and serves as the legal advisor, counselor, and advocate of the City. In addition, the City Attorney gives legal opinions, attends council and other city meetings, and represents the City in any courts of law or equity.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	405,933	\$	528,587	\$	538,217	1.8
Outside Services		224,820		233,279		215,571	(7.6)
Commodities		8,987		11,950		4,050	(66.1)
Inter-fund Services		4,542		14,626		16,012	9.5
Capital Outlay		0		14,062		0	(100.0)
TOTAL	\$	644,282	\$	802,504	\$	773,850	(3.6)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
City Attorney	1.00	--
Associate City Attorney	1.00	25
Paralegal	2.00	17
TOTAL	4.00	

LEISURE SERVICES



DEPARTMENTS

BUREAU CHIEF'S OFFICE	BUILDING AND ELECTRICAL MAINTENANCE
CULTURAL AFFAIRS	PARK AND TREE
YOUTH SERVICES	CITY CEMETERIES
ATHLETIC SERVICES	CIVIC CENTER OPERATIONS (SEE CIVIC CENTER FUND)
SENIOR SERVICES	CIVIC CENTER CONCESSIONS (SEE CIVIC CENTER FUND)
THERAPEUTIC RECREATION	GOLF COURSE (SEE GOLF COURSE FUND UNDER OTHER FUNDS)
FILM SERVICES	
BUILDINGS AND GROUNDS MAINTENANCE	

BUREAU MISSION

To develop and provide affordable, convenient opportunities for cultural, recreational and entertainment activities that enrich the quality of life for residents of Savannah and the coastal community; to effectively and responsibly manage capital resources in a manner that encourages participation in safe leisurely activities that enhance neighborhood development.

BUREAU TRENDS AND ISSUES

The Leisure Services Bureau provides residents of Savannah and the entire coastal community with affordable access to quality recreational programs, performing arts projects, and well-maintained parks, buildings and open space areas.

While each department in the Bureau is diverse in its mission and operations, the accomplishments of their varied work programs ensures the success of the bureau-wide mission.

The Bureau has been active in recent years increasing the number of recreational opportunities offered to residents, including the Fort at Forsyth Park, Ellis Square, the Bacon Park Tennis Complex, major renovations to Grayson Stadium, and a new clubhouse at the Bacon Park Golf Course.

Issues Leisure Services will address in 2014:

- Evaluate service delivery levels to unincorporated areas and non-City residents (Recreation Services)
- Evaluate pending environmental challenges in maintaining parks and squares while considering alternative resources to keep the landfills low (Park & Tree)
- Maintain aging public buildings while adhering to environmental concerns and regulatory compliance issues (Buildings & Grounds)
- Maintain an aging building while awaiting pending funds for a new arena (Civic Center)
- Measure the economic and tourism impact of providing free festivals and cultural activities to nonresidents (Cultural Affairs)
- Complete the accreditation process

LEISURE SERVICES

EXPENDITURES BY TYPE

The Leisure Services Bureau's budget in 2014 increases by 4.1% above the 2013 projected expenditures. The largest expenditure change is in Personal Services; primarily due to increased employee pension and benefit costs. Other increases are for Risk Management, as well as Vehicle and Information Technology support services. The largest area of decrease is in Outside Services, due to a planned reduction in the use of Temporary Labor.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 13,801,601	\$ 13,740,212	\$ 14,502,050	5.5
Outside Services	2,896,638	3,109,959	2,933,941	(5.7)
Commodities	1,409,748	1,509,929	1,559,359	3.3
Interfund Services	1,546,454	1,575,486	1,759,194	11.7
Capital Outlay	0	40,077	20,000	(50.1)
Interfund Transfers	0	6,000	0	(100.0)
Other Expenses	480,709	530,333	573,805	8.2
TOTAL	\$ 20,135,150	\$ 20,511,996	\$ 21,348,349	4.1

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Bureau Chief's Office ¹	\$ 752,459	\$ 759,231	\$ 736,574	(3.0)
Cultural Affairs	640,247	724,055	750,199	3.6
Youth Services	3,677,715	3,731,085	3,954,601	6.0
Athletic Services	1,153,002	1,107,500	1,138,537	2.8
Senior Services	2,073,892	1,912,575	2,023,972	5.8
Therapeutic Recreation	238,797	233,507	237,297	1.6
Film Services	203,743	218,841	212,844	(2.7)
Buildings and Grounds Maintenance	3,478,829	3,579,369	3,861,044	7.9
Building and Electrical Maintenance	1,491,009	1,606,618	1,635,305	1.8
Park and Tree	4,732,175	4,930,917	5,061,735	2.7
City Cemeteries	1,693,282	1,708,298	1,736,241	1.6
TOTAL	\$ 20,135,150	\$ 20,511,996	\$ 21,348,349	4.1

¹Leisure Services Bureau Chief includes expenditures from Coffee Bluff Marina in 2012 and 2013.



LEISURE SERVICES

BUREAU CHIEF

PRIMARY SERVICES

Leisure Services Bureau Chief administratively assists all the departments within the bureau by formulating policies and goals that effectively meet the recreational and cultural needs of the citizens.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objective:

- To manage resources while enforcing park codes and maintaining safe and secure parks/ playgrounds

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Parks & facilities	26	26	26	26
- Citizen-based meetings conducted	6	6	6	6
Efficiency Measures				
- Cost per park and facility inspection	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
- Percent of citizen concerns addressed within 3 business days	80.0%	80.0%	80.0%	80.0%
Effectiveness Measures				
- Percent of inspections with a good or excellent rating	90.0%	90.0%	90.0%	90.0%
- Percent of citizens satisfied with services	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	708,325	\$	709,063	\$	691,187	(2.5)
Outside Services		12,380		13,748		9,929	(27.8)
Commodities		12,333		14,336		8,318	(42.0)
Interfund Services		15,379		17,667		22,728	28.6
Other Expenses ¹		4,042		4,417		4,412	0.0
TOTAL	\$	752,459	\$	759,231	\$	736,574	(3.0)

¹Leisure Services Bureau Chief includes expenditures from Coffee Bluff Marina in 2012 and 2013.

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Leisure Services Bureau Chief	1.00	--
Special Projects Director	1.00	25
Management Projects Coordinator	1.00	21
Management Analyst, Principal	1.00	20
Assistant to the Leisure Services Bureau Chief	1.00	20
Program Coordinator	1.00	18
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
TOTAL	8.00	



CULTURAL AFFAIRS



PRIMARY SERVICES

The Department of Cultural Affairs provides Arts Programming, to include visual and performing arts, which reaches all sectors of the community. Cultural Affairs offers Savannah's residents and visitors the opportunity to enjoy a rich and varied cultural life through the arts. It accomplishes this responsibility by directly administering the scope of services purchased from Savannah's cultural agencies, producing and presenting classes, workshops, festivals, youth programs, exhibitions, and performances, providing technical assistance to cultural organizations, and marketing Savannah's rich cultural offerings. Funding priorities and contracts for services are structured to ensure that the enforcement of objectives is specific and that outcomes are tracked throughout the year.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objectives:

- To provide quality fee and non-fee based visual and performing arts services that are accessible and designed to reach all sectors of Savannah
- To create contracts for arts services while directing the policies, programmatic guidelines, and delivery methods for a comprehensive community-wide cultural initiative for cultural and heritage arts that are consistent with City Council's priorities

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of departmental fee-based services provided	53	53	80	75
- Number of departmental non fee-based services provided	15	15	20	25
- Contract Services purchased and managed	1,201	1,276	1,267	1,267
- Number of Marketing campaigns produced	40	40	40	40
Efficiency Measures				
- Percent of fee-based services that are less than or equal to program costs	80.0%	80.0%	80.0%	80.0%
- Revenue generated from fee-based services	\$132,807.00	\$122,000.00	\$122,000.00	\$126,000.00

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
– Percent of fee-based services receiving an excellent rating	90.0%	90.0%	90.0%	90.0%
– Percent of non-fee based services receiving an excellent rating	90.0%	90.0%	90.0%	90.0%
– Percent of revenue goal achieved	95.0%	-	100.0%	100.0%
– Percent increase of attendance of cultural programs	8.0%	8.0%	8.0%	10.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 408,660	\$ 476,636	\$ 510,709	7.1
Outside Services	172,731	188,847	182,299	(3.5)
Commodities	34,052	35,012	31,085	(11.2)
Interfund Services	19,959	17,914	20,460	14.2
Other Expenses	4,845	5,646	5,646	0.0
TOTAL	\$ 640,247	\$ 724,055	\$ 750,199	3.6

POSITIONS

Class Title	2014 FTE	Grade
Cultural Affairs Director	1.00	25
Cultural Services Contract Coordinator	1.00	18
Arts Program Coordinator	1.00	18
Marketing Coordinator	1.00	17
Visual Arts Coordinator	1.00	16
Administrative Assistant	1.00	12
Arts Program Specialist	1.00	12
Visual Arts Specialist	1.00	12
TOTAL	8.00	



YOUTH SERVICES



PRIMARY SERVICES

Youth Services offers programs and services for youth to meet needs and provide positive experiences in a safe environment. This is accomplished by administering the operations of centers, after-school programs, supervised playgrounds, and swimming pools. Programs offer fitness, tutorial, homework assistance, team sports, summer camps, nutrition, and cultural enrichment.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objectives:

- To maintain registration in 2014
- To increase daily attendance by 10.0% in 2014
- To maintain participation at centers in 2014
- To maintain participation in team sports in 2014
- To increase attendance at supervised playgrounds by 10.0% in 2014

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Registered participants	11,465	14,326	12,612	12,750
- Daily attendance	2,330	2,561	2,561	2,871
- Participants attending centers	5,451	6,820	6,014	6,050
- Participants in team sports	1,310	1,320	1,320	1,364
- Attendance at Supervised playgrounds	4,018	5,550	4,419	4,469
Efficiency Measure				
- Average percent of annually registered participants participating daily	15.8%	18.3%	17.9%	17.9%
Effectiveness Measure				
- Customer satisfaction with overall programs	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 2,868,388	\$ 2,892,282	\$ 3,010,968	4.1
Outside Services	456,732	480,419	461,995	(3.8)
Commodities	95,636	93,881	147,790	57.4
Interfund Services	229,495	246,539	302,371	22.6
Other Expenses	27,464	17,964	31,477	75.2
 TOTAL	 \$ 3,677,715	 \$ 3,731,085	 \$ 3,954,601	 6.0

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Recreation Services Director	1.00	25
Program Coordinator	4.00	18
Computer Services Special	1.00	16
Recreation Services Supervisor	0.75	16
Recreation Services Center Supervisor	12.16	14
Swimming Pool Manager	1.00	13
Administrative Assistant	1.00	12
Tutor	1.89	12
Administrative Secretary	0.76	10
Recreation Services Leader	23.96	10
Administrative Clerk	0.50	9
Driver	1.00	9
Senior Lifeguard	2.85	9
Lifeguard	6.99	7
 TOTAL	 58.86	



ATHLETIC SERVICES

PRIMARY SERVICES

Athletic Services responsibilities include youth and adult league play in baseball, basketball, cheerleading, football, softball, and tennis. Athletic facilities are also permitted for tournaments and games. Athletic Services operates after-school and summer camp activities for youth at the Blackshear Complex. In addition, cheerleading camps operate during the summer.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objectives:

- To increase youth participation in athletic league play by 5% in 2014
- To increase adult participation in athletic league play by 5% in 2014
- To offer opportunities for residents, organizations, volunteers, and businesses to build social bonds by being involved at ball fields, gymnasiums, and tennis courts in positive, safe, and supervised activities.

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of youth sports teams registered	205	205	205	205
- Number of youth participants registered	5,123	4,870	5,160	5,418
- Number of adult sports teams registered	62	65	62	65
- Number of adult participants	1,227	1,375	1,375	1,444
- Number of tennis participants	-	900	900	945
- Number of tennis teams	-	-	89	89
Efficiency Measures				
- Cost per youth sports team	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
- Cost per youth participant	\$ 127.00	\$ 127.00	\$ 127.00	\$ 127.00
- Cost per adult sports team	\$ 3,850.00	\$ 3,850.00	\$ 3,850.00	\$ 3,850.00
- Cost per adult participant	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00
- Cost per tennis participant	\$ 75.00	\$ 75.00	\$ 75.00	\$ 75.00

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measure				
- Percent of customers satisfied with services	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 721,412	\$ 644,759	\$ 690,528	7.1
Outside Services	313,684	325,671	285,770	(12.3)
Commodities	74,294	77,499	92,329	19.1
Interfund Services	29,951	44,769	53,108	18.6
Other Expenses	13,661	14,802	16,802	13.5
TOTAL	\$ 1,153,002	\$ 1,107,500	\$ 1,138,537	2.8

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Athletics Administrator	1.00	23
Program Coordinator	1.00	18
Recreation Services Center Supervisor	1.00	14
Maintenance Crew Chief	1.00	14
Administrative Assistant	1.00	12
Recreation Services Leader	4.75	10
Maintenance Worker	1.00	8
Clubhouse Attendant	1.63	6
Maintenance Assistant	0.50	5
TOTAL	12.88	



SENIOR SERVICES



PRIMARY SERVICES

Senior Services offers Adult Day Care and Golden Age Centers for Senior Citizens. Programs operate daily, Monday through Friday. Seniors' needs are met by participating in fitness, leisure activities, congregate lunch meals and transportation.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objectives:

- To maintain Golden Age registered participants in 2014
- To increase daily attendance by 10.0% in 2014
- To maintain Adult Day Care daily registered participants in 2014
- To maintain Adult Day Care daily attendance in 2014

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Golden Age participants	961	1,073	1,073	1,073
- Golden Age daily attendance	556	702	702	772
- Adult Day Care participants	47	55	55	55
- Adult Day Care attendance	40	40	40	40
Efficiency Measures				
- Percent registered Golden Age participants participating daily	50.0%	65.4%	56.9%	64.7%
- Percent registered Adult Day Care participants participating daily	70.2%	69.1%	72.7%	72.7%
Effectiveness Measures				
- Customer satisfaction	90.0%	90.0%	90.0%	90.0%
- Program compliance	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,302,054	\$ 1,193,268	\$ 1,334,851	11.9
Outside Services	596,622	588,313	543,047	(7.7)
Commodities	59,394	47,150	53,992	14.5
Interfund Services	109,306	71,284	79,522	11.6
Other Expenses	6,516	12,560	12,560	0.0
TOTAL	\$ 2,073,892	\$ 1,912,575	\$ 2,023,972	5.8

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Program Coordinator	2.00	18
Recreation Services Center Supervisor	7.00	14
Administrative Assistant	1.00	12
Administrative Secretary	0.50	10
Recreation Services Leader	14.51	10
Administrative Clerk	0.50	9
Driver	1.25	9
TOTAL	26.76	



THERAPEUTIC RECREATION



PRIMARY SERVICES

Therapeutic Recreation offers services for challenged youth and adults. After-School Programs meet the needs of participants. Special Olympic skills and team sport participation are offered for adults. Summer Camps are offered for youth and adults with diverse challenges

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objective:

- To increase registered participants by 5.0% in 2014 for challenged individuals to stay in the community

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Registered participants	300	330	300	315
- Camp sessions	4	4	4	4
Efficiency Measures				
- Percent capacity for activities	90.0%	90.0%	100.0%	100.0%
- Percent capacity for camps	95.0%	95.0%	95.0%	95.0%
Effectiveness Measures				
- Customer Satisfaction	90.0%	90.0%	90.0%	90.0%
- Satisfaction with Special Olympic sports	95.0%	95.0%	95.0%	95.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	215,849	\$	214,667	\$	223,405	4.1
Outside Services		17,584		12,285		7,804	(36.5)
Commodities		3,126		4,450		2,512	(43.6)
Interfund Services		2,238		2,105		3,576	69.9
 TOTAL	 \$	 238,797	 \$	 233,507	 \$	 237,297	 1.6

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Program Coordinator	1.00	18
Therapeutic Specialist	1.20	12
Recreation Services Leader	2.00	10
 TOTAL	 4.20	



FILM SERVICES



PRIMARY SERVICES

The mission of the Film Services Office is to foster the growth of a sustainable media industry in Savannah. The primary service of the Film Office is to coordinate, permit and monitor projects that are filmed in our area. Focus includes public safety, liability and insurance, quality of life, coordination with other events, coordination with other entities and client experience. We also work to increase investment and exposure through the promotion of the area to film, television and photography producers through marketing and project recruitment efforts. Additionally, we nurture the growth and development of local film makers, production and service companies.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objectives:

- To continue to maintain the number of citizen complaints at less than 1 for every \$1 million spent
- To increase the positive impacts of media production in our area

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measure				
- Permits issued	170	170	170	172
Efficiency Measure				
- Citizen complaints	2	Less than 12	Less than 12	Less than 17
Effectiveness Measure				
- Economic impact (in millions)	\$9.80	\$9.80	\$9.80	\$16.50

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	147,377	\$	150,031	\$	147,190	(1.9)
Outside Services		37,618		51,749		47,000	(9.2)
Commodities		6,327		7,000		8,000	14.3
Interfund Services		12,421		10,061		10,654	5.9
TOTAL	\$	203,743	\$	218,841	\$	212,844	(2.7)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Film Services Director	1.00	25
Location Specialist	1.00	16
TOTAL	2.00	



BUILDINGS AND GROUNDS MAINTENANCE

PRIMARY SERVICES

Buildings and Grounds Maintenance is responsible for maintaining City-owned and leased athletic fields, swimming pools, and buildings.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objectives:

- To complete 90.0% or better of adopted athletic field preparation
- To complete 90.0% or better of adopted athletic field mowing
- To complete 90.0% or better of adopted building cleaning
- To complete 90.0% or better of adopted park cleaning
- To complete 90.0% or better of adopted park mowing

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Number of athletic field preparations	2,531	2,500	2,500	2,500
– Number of athletic fields mowed	987	1,000	1,000	1,000
– Number of building cleanings	6,819	6,800	6,800	6,800
– Number of park cleanings	9,643	9,600	9,700	9,700
– Number of parks mowed	1,982	2,000	2,070	2,070
Efficiency Measures				
– Cost per athletic field preparation	\$168.00	\$160.00	\$160.00	\$160.00
– Cost per athletic field mowed	\$418.00	\$425.00	\$425.00	\$425.00
– Cost per building cleaning	\$116.00	\$110.00	\$110.00	\$110.00
– Cost per park cleaning	\$ 61.00	\$ 50.00	\$ 50.00	\$ 50.00
– Cost per park mowing	\$121.00	\$125.00	\$125.00	\$125.00
Effectiveness Measures				
– Percent of athletic fields prepared	100.0%	90.0%	90.0%	90.0%
– Percent of athletic fields mowed	98.0%	90.0%	90.0%	90.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Percent buildings cleaned	100.0%	90.0%	90.0%	90.0%
- Percent of park cleanings completed	100.0%	90.0%	90.0%	90.0%
- Percent of park mowings completed	99.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 1,971,472	\$ 1,937,906	\$ 2,138,526	10.4
Outside Services	686,010	670,365	741,282	10.6
Commodities	458,848	510,459	509,037	(0.3)
Interfund Services	268,160	310,977	335,034	7.7
Capital Outlay	0	40,077	20,000	(50.1)
Other Expenses	94,339	109,585	117,165	6.9
TOTAL	\$ 3,478,829	\$ 3,579,369	\$ 3,861,044	7.9

POSITIONS

Class Title	2014 FTE	Grade
Building and Grounds Maintenance Administrator	1.00	23
Maintenance Superintendent	1.00	20
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	5.00	14
Grounds Equipment Maintenance Specialist	1.00	14
Administrative Assistant	1.00	12
Landscape Specialist	1.00	11
Medium Equipment Operator	6.00	11
Senior Maintenance Worker	5.00	9
Maintenance Worker	18.00	8
Building Service Worker	2.00	6
TOTAL	42.00	



BUILDING AND ELECTRICAL MAINTENANCE



PRIMARY SERVICES

Building and Electrical Maintenance is responsible for the maintenance of HVAC, plumbing, Direct Digital Control Systems, electrical and structural system of buildings owned and leased by the City of Savannah.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To respond to maintenance calls through the 311 system in compliance with the priorities and response time mandated by the City

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- 311 calls for Electrical	770	800	801	875
- 311 calls for Carpentry	975	1,100	900	900
- 311 calls for HVAC/DDC	1,133	1,200	1,150	1,200
- HVAC preventive maintenance (PM's)	4,250	4,250	4,350	4,350
- 311 calls for plumbing, painting and roofing	721	700	776	850
Efficiency Measures				
- Average cost per electrical repair	\$450.00	\$350.00	\$350.00	\$350.00
- Average cost per Carpentry repair	\$250.00	\$250.00	\$250.00	\$250.00
- Average cost per HVAC/DDC repair	\$552.00	\$552.00	\$400.00	\$425.00
- Average cost per PM	\$ 94.00	\$ 94.00	\$ 94.00	\$ 94.00
- Average cost per plumbing, painting and roof repair	\$150.00	\$150.00	\$150.00	\$140.00
Effectiveness Measures				
- 311 requests responded to within 3 days	98.0%	98.0%	98.0%	98.0%
- After hours emergency repairs within two hours	99.0%	99.0%	99.0%	99.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Personal Services	\$ 1,080,222	\$ 1,087,938	\$ 1,100,876	1.2
Outside Services	118,830	156,134	178,187	14.1
Commodities	187,806	234,533	232,184	(1.0)
Interfund Services	70,076	83,318	94,594	13.5
Other Expenses	34,075	44,695	29,464	(34.1)
 TOTAL	 \$ 1,491,009	 \$ 1,606,618	 \$ 1,635,305	 1.8

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Building/Electrical Maintenance Administrator	1.00	23
Building/Electrical Maintenance Supervisor	4.00	17
Building Maintenance Technician	9.00	14
Electrician	2.00	14
Administrative Assistant	1.00	12
Painter	1.00	11
 TOTAL	 18.00	



PARK AND TREE



PRIMARY SERVICES

Park and Tree provides landscape maintenance services for the historic squares, the riverfront, neighborhood parks, medians and entranceways, and provides conservation of public monuments. Urban Forestry services include hazardous tree removal, preventive maintenance pruning, service request pruning, new tree planting, and administration of the Landscape and Tree Ordinance.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:

- To plant more trees than are removed each decade
- To effectively maintain historic district parks, neighborhood parks, medians and entranceways
- To complete site plan reviews within ten business days to ensure ordinance compliance

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of trees serviced	8,794	6,801	7,553	7,300
- Number of park acres maintained	105.7	198.6	198.6	198.6
- Number of project compliance reviews	450	438	480	500
Efficiency Measures				
- Cost per tree serviced	-	\$253.00	\$235.00	\$246.00
- Cost per acre maintained	-	\$11,021.00	\$11,632.00	\$11,755.00
Effectiveness Measures				
- Percent ratio of trees planted per trees removed	-	56.0%	40.0%	40.0%
- Percentage of service requests completed within standard	-	80.0%	81.0%	81.0%
- Percent of site plan reviews completed within standard	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 3,210,437	\$ 3,271,592	\$ 3,403,981	4.0
Outside Services	296,579	406,504	318,222	(21.7)
Commodities	391,730	402,335	396,310	(1.5)
Interfund Services	598,065	606,062	658,055	8.6
Interfund Transfers	0	6,000	0	(100.0)
Other Expenses	235,364	238,424	285,167	19.6
TOTAL	\$ 4,732,175	\$ 4,930,917	\$ 5,061,735	2.7

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Park and Tree Director	1.00	25
Park and Tree Administrator	2.00	23
Landscape Architect	1.00	23
Maintenance Supervisor	5.00	17
Maintenance Crew Chief	6.00	14
Administrative Assistant	1.00	12
Senior Tree Maintenance Worker	9.00	12
Maintenance Specialist	3.00	11
Tree Maintenance Worker	8.00	11
Landscape Specialist	1.00	11
Senior Maintenance Worker	14.00	9
Maintenance Worker	5.00	8
TOTAL	56.00	



CITY CEMETERIES



PRIMARY SERVICES

The Cemeteries Department provides interment sites and interment services in Bonaventure, Greenwich, Laurel Grove (North and South) and Colonial Park Cemeteries; grounds maintenance of the cemeteries; conservation of abandoned lots; and oversight of cemetery tours, events, and activities.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

Objectives:

- To increase cemetery lot sales (including niche sales) from 160 to 170 lots
- To improve the aesthetic rating in each cemetery from 1.38 to 1.35 on a scale of 1 to 4, where 1.0 is well-groomed, 2.0 is a general appearance of care, 3.0 is slightly irregular, and 4.0 is a ragged appearance
- To improve the cemetery structure condition index on abandoned cemetery lots from 61.64 to 62.0 on a scale of 1 to 100, where 1-25 indicates a severely dilapidated and/or hazardous condition, 26-50 indicates somewhat dilapidated, 51-75 indicates some repairs needed, and 76-100 indicates a stable condition

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of lots available for sale	1,231	1,061	1,363	20,856
- Number of interment services	457	460	480	480
- Number of lots maintained	20,628	20,628	20,628	21,038
- Number of lots conserved	16	40	30	40
Efficiency Measures				
- Revenue per lot/niche sale	\$0.14	\$0.13	\$0.13	\$0.14
- Revenue per interment service	\$0.96	\$0.96	\$0.96	\$0.96
- Cost per lot maintained	\$60.00	\$60.00	\$60.00	\$60.00
- Cost per lot conserved	\$7,033.00	\$4,210.00	\$4,210.00	\$4,210.00
- Percent of budget spent	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
- Number of lots/niches sold	160	170	186	182
- Customer satisfaction ratings for interment services	4.80	4.70	4.70	4.70
- Appearance ratings	1.38	1.35	1.35	1.35
- Structure condition index	61.64	61.00	61.00	61.00

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,167,405	\$ 1,162,068	\$ 1,249,829	7.6
Outside Services	187,611	215,921	158,407	(26.6)
Commodities	86,202	83,274	77,802	(6.6)
Interfund Services	191,404	164,790	179,090	8.7
Other Expenses	60,660	82,245	71,113	(13.5)
TOTAL	\$ 1,693,282	\$ 1,708,298	\$ 1,736,241	1.6

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Cemetery Administrator	1.00	23
Cemetery Conservation Coordinator	1.00	19
Cemetery Services Coordinator	2.00	19
Cemetery Event Coordinator	1.00	17
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	3.00	14
Cemetery Conservation Technician	1.00	14
Landscape Specialist	1.00	11
Medium Equipment Operator	3.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	4.00	9
Maintenance Worker	4.00	8
Maintenance Assistant	0.63	5
TOTAL	23.63	

POLICE



DEPARTMENTS

POLICE CHIEF
PATROL & SPECIAL OPERATIONS DIVISION
INVESTIGATIONS DIVISION
SARIC (SAVANNAH AREA REGIONAL
INTELLIGENCE CENTER)
TRAFFIC UNIT
MARINE PATROL
MOUNTED PATROL
CANINE UNIT
ANIMAL CONTROL

EMERGENCY MEDICAL SERVICE (EMS)
ADMINISTRATION
ADMINISTRATIVE SERVICES DIVISION
INFORMATION MANAGEMENT DIVISION
COUNTER NARCOTICS TEAM (CNT)
OFFICE OF PROFESSIONAL STANDARDS (OPS)
SAVANNAH IMPACT PROGRAM (SIP)
CRIMESTOPPERS
SAVANNAH IMPACT WORK VENTURES
COMMUNICATIONS CENTER
(SEE PUBLIC SAFETY COMMUNICATIONS FUND)

BUREAU MISSION

The mission of the Savannah-Chatham Metropolitan Police Department (SCMPD) is to promote the safety of the community and an atmosphere of security. This is achieved primarily by the apprehension of offenders and through the deterrent of crime so that the City remains within the 25 percentile of Part 1 crimes for cities of comparable size. The core values of the SCMPD makes us First in Service, First in Professionalism and First in Results.

BUREAU TRENDS AND ISSUES

The Savannah-Chatham Metropolitan Police Department works to provide a framework for effective crime prevention and reduction initiatives. The department's operations include the Office of the Police Chief, Patrol & Special Operations, Criminal Investigations Division, Traffic Unit, Savannah Area Regional Intelligence Center (SARIC), Marine Patrol, Mounted Patrol, K-9 (Canine) Unit, Animal Control, Administrative Services, Public Safety Communications, Counter Narcotic Team (CNT), Office of Professional Standards, Savannah Impact and Work Ventures (a recidivism program), and CrimeStoppers (an anonymous criminal activity informant program).

The total number of Part I crimes in 2012 was 12.1% below the previous year and continued a downward trend since 2008. In the 4-year period from 2008 to 2012, total crime decreased 26.6%. All units in the department are working hard to better that mark. As of this writing, the total number of Part I crimes is 0.6% below last year. This decrease is attributable to decreases in property crimes, specifically thefts from yards and buildings which are down by 22.0% as compared to last year, and shoplifting which has decreased by 4.4%. Types of property crimes experiencing increases include residential burglaries which are up by 10.1% and thefts from automobiles which are up 4.7%. While overall property crimes have decreased by 1.6% in 2013, the number of violent crimes is up by 9.6%. This is largely attributable to the number of aggravated assaults which account for an increase of 29 incidents over 2012.

EXPENDITURES BY TYPE

The 2014 budget for SCMPD divisions within the General Fund increases \$1,127,919 or 1.9% above 2013 projected expenditures; primarily due to various operational adjustments impacting police administrative functions.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 48,220,250	\$ 48,294,144	\$ 49,619,265	2.7
Outside Services	2,937,342	3,111,802	2,877,445	(7.5)
Commodities	3,605,258	3,722,714	3,525,817	(5.3)
Interfund Services	3,493,182	3,542,665	3,847,480	8.6
Capital Outlay	44,556	62,452	33,500	(46.4)
Interfund Transfers	51,645	22,800	0	(100.0)
Other Expenses	1,839,658	2,076,558	2,057,547	(0.9)
TOTAL	\$ 60,191,891	\$ 60,833,135	\$ 61,961,054	1.9

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Police Chief	\$ 1,335,230	\$ 1,320,598	\$ 1,563,326	18.4
Patrol and Special Operations Division	34,055,017	34,557,547	36,112,122	4.5
Investigations Division	7,637,235	7,816,954	7,963,159	1.9
SARIC (Savannah Area Regional Intelligence Center)	1,189,799	1,234,648	1,277,451	3.5
Traffic Unit	1,864,528	1,883,199	1,945,689	3.3
Marine Patrol	731,146	782,690	788,350	0.7
Mounted Patrol	505,310	522,538	570,177	9.1
Canine Unit	518,208	508,430	484,288	(4.7)
Animal Control	946,717	992,041	1,017,180	2.5
Emergency Medical Service (EMS) Administration	49,594	0	0	(100.0)
Administrative Services Division	2,744,799	2,796,916	2,647,660	(5.3)
Information Management Division	1,844,434	1,645,588	1,508,466	(8.3)
Counter Narcotics Team (CNT)	2,937,054	3,088,883	3,254,541	5.4
Office of Professional Standards (OPS)	2,002,707	1,891,520	965,855	(48.9)

POLICE

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Savannah Impact Program (SIP)	1,282,483	1,247,327	1,323,488	6.1
CrimeStoppers	235,919	236,232	248,455	5.2
Savannah Impact Work Ventures	311,711	308,024	290,847	(5.6)
TOTAL	\$ 60,191,891	\$ 60,833,135	\$ 61,961,054	1.9



POLICE CHIEF



PRIMARY SERVICES

The overall function of the Police Chief is to plan, manage, and oversee departmental service deliveries, strategies/objectives, and budgetary oversight. The Police Chief's office has direct responsibility for administrative response requests (project logs), community relations activities, and organization development.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide follow-up and response to administrative requests (project logs) from the city, county, and other sources within five business days
- To increase community outreach and awareness through the dissemination of police published materials, social media platforms, and community education and training workshops
- To facilitate employee activities and events, on a quarterly basis, which recognize years of service, job performance, citizen and/or supervisor commendations, exemplary work performance and completion of the State of Georgia Peace Officer's Certification

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Project logs received	724	-	850	900
- Police publications produced	-	-	4	7
- Community education/training workshops	2	-	2	2
- Employee and community activities/events hosted	1	-	10	12
Efficiency Measures				
- Percent of project logs responded to within five days	75.0%	-	80.0%	80.0%
- Cost for police printed publications	-	-	\$6,400.00	\$12,000.00
- Cost for community education/training workshops	\$480.00	-	\$480.00	\$500.00

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Cost for employee/community events	-	-	\$5,500.00	\$6,000.00
Effectiveness Measures				
- Percent of project logs completed within five days	50.0%	-	75.0%	75.0%
- Percent of positive survey responses - police publications and educational workshops	95.0%	-	95.0%	95.0%
- Percent of positive survey responses - employee/community activities and events	-	-	90.0%	95.0%
- Percent of increase in positive social media feedback	-	-	50.0%	50.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 997,928	\$ 992,820	\$ 1,227,885	23.7
Outside Services	97,733	65,959	62,150	(5.8)
Commodities	92,507	81,708	80,658	(1.3)
Interfund Services	83,066	93,730	124,078	32.4
Other Expenses	63,996	86,381	68,555	(20.6)
TOTAL	\$ 1,335,230	\$ 1,320,598	\$ 1,563,326	18.4

POSITIONS

Class Title	2014 FTE	Grade
Police Chief	1.00	--
Assistant Police Chief	1.00	--
Police Sergeant	2.00	55
Police Officer/APO	1.00	52
Police Operations Director - Chief	1.00	26
Police Public Information Administrator	1.00	23
Senior Administrative Assistant	1.00	14
Administrative Assistant	2.00	12
Records Supervisor	1.00	12
Community Resource Officer	1.00	11
TOTAL	12.00	



PATROL AND SPECIAL OPERATIONS DIVISION

PRIMARY SERVICES

Patrol is responsible for responding to calls for police services, conducting the initial investigation of crimes, traffic accidents, and other major and minor incidents. Additionally, Patrol provides preventive patrol, crime prevention education and evaluation, and contact with at risk youth to prevent and deter deviant behavior. Patrol is also tasked with providing a significant law enforcement presence at well over 70 significant special events during an average year, as well as providing an increased presence in the entertainment district during peak times.

Special Operations includes several specific units such as Training, Recruiting, Alcohol Beverage Control, and the Outside Employment Office.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To respond to calls for police services
- To identify and apprehend suspects
- To reduce Part I crimes
- To reduce crime utilizing crime prevention strategies and public education

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Calls for service:				
Citizen initiated	168,108	172,000	155,000	155,000
Officer initiated	312,987	330,000	312,000	312,000
- Part I crimes	9,203	9,448	9,110	8,654
- Crime prevention events	-	-	1,200	1,275
- Juvenile officer contact	-	-	4,680	5,100
- Special events	-	-	70	72
Efficiency Measures				
- Average Priority I response time	8 minutes 40 seconds	6 minutes	8 minutes 10 seconds	7 minutes
- Cost per call for service	\$68.00	-	\$74.00	\$79.00
- Cost per officer fielded	-	-	\$111,476.00	\$114,684.00
- Average calls per shift/per officer	5.7	-	5.7	5.7

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
- Arrests	9,431	10,500	8,800	9,000
- Juvenile arrests	761	-	725	725
- Reduction in Part I crimes	(12.1%)	(5.0%)	(1.0%)	(5.0%)
- Citizens satisfied with police services	68.0%	70.0%	66.1%	68.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 28,826,366	\$ 28,839,820	\$ 30,201,423	4.7
Outside Services	433,008	577,866	590,141	2.1
Commodities	1,609,815	1,706,307	1,728,033	1.3
Interfund Services	2,144,718	2,232,158	2,388,342	7.0
Other Expenses	1,041,110	1,201,396	1,204,183	0.2
TOTAL	\$ 34,055,017	\$ 34,557,547	\$ 36,112,122	4.5

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Major	3.00	58
Police Captain	7.00	57
Police Lieutenant	18.00	56
Police Sergeant	59.00	55
Police Star Corporal	22.00	54
Police Corporal	22.00	53
Police Officer/APO	292.00	52
Police Training Coordinator	1.00	19
Administrative Assistant	7.00	12
Community Resource Officer	5.00	11
Administrative Secretary	3.00	10
Administrative Clerk	1.00	9
TOTAL	440.00	



INVESTIGATIONS DIVISION



PRIMARY SERVICES

The Investigations Division is responsible for the investigation of major crimes and the identification, location, and apprehension of offenders, leading to successful prosecutions.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To investigate and clear major crimes which occur in the City of Savannah and unincorporated Chatham County
- To meet or exceed the national clearance rate of 64.8% for homicide
- To meet or exceed the national clearance rate of 41.2% for rape
- To meet or exceed the national clearance rate of 28.7% for robbery
- To meet or exceed the national clearance rate of 56.9% for aggravated assault

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Cases assigned	8,521	7,475	7,884	9,384
- Homicide cases assigned	28	21	33	32
- Rape cases assigned	24	32	39	29
- Robbery cases assigned	510	571	514	524
- Aggravated assault cases assigned	342	519	354	360
Efficiency Measures				
- Cases referred to the Juvenile Court/Probation Office	671	780	753	780
- Value of stolen property recovered by the Pawn Unit	\$192,913.00	\$200,000.00	\$286,878.00	\$300,000.00
- Difference between total property received vs. total property disposed of by the Property Room	4,680	2,000	1,278	1,800

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Latent prints matched by the Forensics Unit	226	250	264	300
Effectiveness Measures				
- Clearance rate - homicide	64.3%	62.5%	63.5%	64.8%
- Clearance rate - rape	65.0%	37.0%	40.0%	41.2%
- Clearance rate - robbery	24.0%	28.0%	28.0%	28.7%
- Clearance rate - aggravated assault	27.0%	54.0%	55.0%	56.9%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 6,434,675	\$ 6,586,696	\$ 6,753,830	2.5
Outside Services	188,020	194,340	130,075	(33.1)
Commodities	379,144	393,290	385,900	(1.9)
Interfund Services	372,169	358,000	443,023	23.7
Capital Outlay	10,350	23,895	0	(100.0)
Interfund Transfers	51,645	22,800	0	(100.0)
Other Expenses	201,232	237,933	250,331	5.2
TOTAL	\$ 7,637,235	\$ 7,816,954	\$ 7,963,159	1.9

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Major	1.00	58
Police Captain	1.00	57
Police Lieutenant	3.00	56
Police Sergeant	10.00	55
Police Star Corporal	2.00	54
Police Corporal	5.00	53
Police Officer/APO	61.00	52
Police Forensic Technician	2.00	19
Police Property and Evidence Technician	5.00	13
Administrative Assistant	1.00	12
Community Resource Officer	2.00	11
Administrative Secretary	6.00	10
Administrative Clerk	1.00	9
Records Technician	2.00	9
TOTAL	102.00	



SARIC (SAVANNAH AREA REGIONAL INTELLIGENCE CENTER)

PRIMARY SERVICES

The Savannah Area Regional Intelligence Center (SARIC) performs the crime analysis function for SCMPD and is responsible for collecting, analyzing, and disseminating intelligence. The investigative section of SARIC conducts specialized criminal investigations, supports other internal and external investigative efforts, provides specialized surveillance, prepares gun cases for presentment to the U.S. Attorney's Office (Project Ceasefire), and conducts gang related investigations.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To reduce violent and property crime by identifying crime patterns and trends through analysis
- To provide weekly crime analysis of current crimes
- To develop intelligence information to assist in solving crimes
- To identify and reduce or eradicate gang activity

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- CompStat reports created	52	52	52	52
- Intel webpages created	1,719	1,800	1,800	1,900
- Information requests processed	2,600	2,600	2,600	2,600
- Special investigations	-	-	12	15
- Intelligence reports created	-	-	60	70
Efficiency Measures				
- Complete information requests within 24 hours	90.0%	90.0%	90.0%	92.0%
- Create webpage within 60 minutes of receipt of information	88.0%	90.0%	90.0%	95.0%
- Complete gun investigation cases for special prosecution	-	-	70.0%	90.0%
- Complete gang investigations reports	-	-	90.0%	92.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Complete human/source intelligence reports	-	-	90.0%	90.0%
Effectiveness Measures				
- Number of webpage hits	62,000	63,000	62,000	62,500
- Number of individuals presented under Project Ceasefire	-	-	30	33
- Successful prosecution of individuals associated with gang activity	50	-	50	55
- Successful prosecution from special investigations	-	-	10	15
- Number of collected, vetted, disseminated intelligence reports	-	-	60	65

EXPENDITURES BY TYPE

Expenditure Area		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	999,962	\$	1,029,643	\$	1,066,214	3.6
Outside Services		43,086		58,413		59,500	1.9
Commodities		37,095		50,309		37,984	(24.5)
Interfund Services		95,804		78,113		99,731	27.7
Other Expenses		13,852		18,170		14,022	(22.8)
TOTAL	\$	1,189,799	\$	1,234,648	\$	1,277,451	3.5

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Captain	1.00	57
Police Sergeant	1.00	55
Police Star Corporal	2.00	54
Police Officer/APO	5.00	52
Principal Crime Analyst	2.00	20
Police Planning and Research Coordinator	1.00	20
Crime Analyst	3.00	17
Community Resource Officer	2.00	11
TOTAL	17.00	



TRAFFIC UNIT



PRIMARY SERVICES

The Traffic Unit is divided into an Investigative Section and an Enforcement Section. The Investigative Section is responsible for reviewing and following up on all workable hit & run cases, as well as investigating and reconstructing serious injury and fatal vehicular crashes. The Enforcement Section is responsible for providing proactive enforcement throughout the City of Savannah and unincorporated Chatham County. This is done through the use of various speed detection devices. The Enforcement Section also focuses on Driving Under the Influence (DUI) and aggressive driving enforcement, and compliance with state motor vehicle laws through methods such as collaborative campaigns, safety check-points (road blocks), and special operations. The Traffic Unit plans and/or conducts numerous other traffic related functions/events such as parades, foot races, marches, protests, dignitary escorts, funeral escorts, and static displays throughout the year requiring the use of motorcycles and other specialized equipment. The Unit also investigates all red light camera violations.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To investigate all major vehicular crashes and workable hit & run accidents
- To achieve voluntary compliance through the use of traffic enforcement methods
- To review red light camera violations for validity

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Fatal crash cases	16	20	32	25
- Hit & run cases	2,219	2,050	2,100	2,400
- Citizen contacts	10,516	13,000	11,250	12,500
- Red light Camera violations	8,863	10,000	9,500	10,500
Efficiency Measures				
- Fatal crashes investigated	100.0%	100.0%	100.0%	100.0%
- Hit & run accidents investigated	25.0%	28.0%	30.0%	29.0%
- Red light camera violations investigated	100.0%	100.0%	100.0%	100.0%
- Enforcement methods	-	-	24	30

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
- Fatal crashes closed through investigations	100.0%	100.0%	100.0%	100.0%
- Hit & run accidents closed through investigations	25.0%	28.0%	30.0%	29.0%
- Red light camera violations valid	94.0%	92.0%	93.0%	93.0%
- Vehicle crashes with injury	2,177	2,200	2,220	2,350
- Total vehicle crashes	12,756	13,000	13,000	13,500

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,456,540	\$ 1,455,201	\$ 1,535,801	5.5
Outside Services	71,825	83,186	77,225	(7.2)
Commodities	142,635	132,071	125,326	(5.1)
Interfund Services	113,050	116,995	128,390	9.7
Capital Outlay	10,550	11,000	0	(100.0)
Other Expenses	69,928	84,746	78,947	(6.8)
TOTAL	\$ 1,864,528	\$ 1,883,199	\$ 1,945,689	3.3

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Lieutenant	1.00	56
Police Sergeant	3.00	55
Police Star Corporal	2.00	54
Police Corporal	6.00	53
Police Officer/APO	7.00	52
Administrative Secretary	1.00	10
TOTAL	20.00	



MARINE PATROL



PRIMARY SERVICES

The Marine Patrol Unit is responsible for patrolling over 630 square miles of waterways in Chatham County to ensure the safe and legal operation of vessels. The Unit enforces the Georgia Safe Boating Act and Boating Under the Influence laws, assists with the recovery of drowned persons, responds to missing/over-due boats or boaters in distress, and recovers lost property. The Unit investigates boating related incidents including boating accidents, boat thefts, and other crimes that occur on the water and along the shoreline and barrier islands. The Unit is tasked with providing security to the Port of Savannah due to the increasing number of ships entering the port. The Unit works closely with State and Federal agencies conducting joint law enforcement operations and search and rescue incidents.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To ensure safe waterways throughout Chatham County
- To increase awareness to the general boating population on safe boating and State laws
- To enforce all laws and ordinances affecting the waterways

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Liquid natural gas/High risk escorts	17	30	12	12
- Boating safety checks	834	650	650	650
- Hours of patrol operation	3,444	4,000	3,000	3,000
Efficiency Measures				
- Boating safety classes	8	6	6	6
- Static displays/demos	8	10	10	10
Effectiveness Measures				
- Boating accidents investigated	13	9	9	9
- Search/Rescue missions	12	12	12	12
- Boating citations issued	300	300	300	300

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	498,626	\$	533,140	\$	534,369	0.2
Outside Services		59,914		79,363		82,270	3.7
Commodities		97,196		95,366		94,866	(0.5)
Interfund Services		21,842		20,576		24,689	20.0
Capital Outlay		23,656		27,557		26,000	(5.7)
Other Expenses		29,912		26,688		26,156	(2.0)
 TOTAL	 \$	 731,146	 \$	 782,690	 \$	 788,350	 0.7

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	55
Police Star Corporal	2.00	54
Police Officer/APO	5.00	52
 TOTAL	 8.00	



MOUNTED PATROL



PRIMARY SERVICES

The Mounted Patrol Unit provides preventive patrol services throughout the City of Savannah. A mounted patrol officer has the added advantage of an elevated platform giving him/her a better "field of view" when conducting searches, riding lanes and squares, working large events, or dealing with crowd issues. The Mounted Patrol Unit participates in special operations such as Total Focus and other crime prevention measures, as well as provides police services at parades, protests, and the St. Patrick's Day festival. The Mounted Patrol Unit trains with the SCMPD Mobile Field Force Unit for events where there is the potential for unruly crowds. Also, the Mounted Patrol Unit plays a large part in SCMPD's efforts towards continuing a positive relationship with the community and those who visit Savannah.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide preventive patrol service throughout Savannah
- To provide police services during special events
- To provide crowd control as needed

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Preventive patrol hours	10,000	10,000	10,000	10,000
- Special requests	67	70	65	70
- Crowd control	-	-	8	8
Efficiency Measures				
- Hours of training	136	136	136	136
- Crowd control	-	-	287	352
- Citizen contacts	-	-	2,500	2,500
Effectiveness Measures				
- Scheduled patrol	100.0%	100.0%	100.0%	100.0%
- Special events attended	97.0%	95.0%	90.0%	95.0%
- High crime area requests	100.0%	-	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	410,664	\$	416,674	\$	461,896	10.9
Outside Services		20,402		27,345		29,172	6.7
Commodities		43,511		52,217		54,717	4.8
Interfund Services		17,741		17,819		19,965	12.0
Other Expenses		12,992		8,483		4,427	(47.8)
TOTAL	\$	505,310	\$	522,538	\$	570,177	9.1

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	55
Police Star Corporal	2.00	54
Police Officer/APO	3.00	52
Groom	1.00	10
TOTAL	7.00	



CANINE UNIT



PRIMARY SERVICES

The Canine Unit provides support to officers in the field. The canines are multi-purpose in that they are capable of performing narcotic searches, evidence searches, building and area searches, track lost person(s) or suspects, and can physically apprehend a suspect, if needed. Due to the canine's versatility, they are often called upon to assist other local agencies, as well as state and federal agencies.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To locate suspects, evidence, and narcotics
- To assist local, state, and federal agencies
- To increase the ability of the K-9 and reduce the risk of injury to officers by suspects

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Suspect/rescue tracks	92	115	92	92
- Evidence searches	99	100	99	99
- Narcotic searches	704	350	305	305
- Building/area searches	87	125	87	87
- Other agencies assisted	19	20	19	19
Efficiency Measures				
- Other agency requests honored	50.0%	50.0%	50.0%	50.0%
- Other agency training requests honored	90.0%	75.0%	90.0%	90.0%
- Demo/public education requests honored	90.0%	90.0%	90.0%	90.0%
Effectiveness Measures				
- Successful tracks compared to national average	19.0%/13.0%	-	19.0%/13.0%	19.0%/13.0%
- Misdemeanor arrests	42	50	42	42
- Felony arrests	70	50	70	70

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	409,555	\$	387,889	\$	356,760	(8.0)
Outside Services		7,242		8,114		7,940	(2.1)
Commodities		46,819		46,216		46,216	0.0
Interfund Services		27,888		26,986		25,659	(4.9)
Capital Outlay		0		0		7,500	100.0
Other Expenses		26,704		39,225		40,213	2.5
TOTAL	\$	518,208	\$	508,430	\$	484,288	(4.7)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	55
Police Corporal	2.00	53
Police Officer/APO	3.00	52
TOTAL	6.00	



ANIMAL CONTROL



PRIMARY SERVICES

The Animal Control Unit provides services to all of Chatham County, except Tybee Island. Stray and unleashed animals are captured and impounded, fed and cared for until proper disposition can be determined. Sick and injured animals picked up are transported to a local veterinarian facility for care prior to being transported to the shelter. The Animal Control Unit also investigates alleged cases of animal cruelty, bites, barking dogs, etc. and issues city/county ordinance citations. Animal Control works closely with the Chatham County Health Department during bite case investigations to ensure containment of rabies outbreak. In addition, Animal Control maintains files for licensed animals, handles wildlife complaints, and conducts several rabies clinics throughout the year.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To increase the number of court cases made for dogs at large (unrestrained)
- To reduce the percentage of animals euthanized through public education and adoption efforts
- To provide low cost rabies clinics

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Calls received	8,543	8,613	8,973	9,010
- Animals captured/impounded	4,759	5,359	5,144	5,359
- Animals euthanized	2,767	2,281	2,545	2,417
- Rabies clinics	4	4	4	4
Efficiency Measures				
- Calls handled per officer	1,565	1,723	1,642	1,723
- Animals picked up per officer	1,190	1,072	1,250	1,072
- Percent of animals euthanized	58.0%	41.0%	53.0%	51.0%
- Rabies vaccines administered	1,743	1,900	1,800	1,900
Effectiveness Measures				
- Animal court cases	1,046	936	950	1,010
- Animals adopted/transferred	1,238	1,525	1,350	1,400
- Animals returned to owner	497	693	520	535
- Positive rabies results	-	4	4	4

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	688,985	\$	668,045	\$	752,427	12.6
Outside Services		111,934		166,425		133,903	(19.5)
Commodities		105,855		105,732		71,232	(32.6)
Interfund Services		22,222		34,102		41,881	22.8
Other Expenses		17,721		17,737		17,737	0.0
TOTAL	\$	946,717	\$	992,041	\$	1,017,180	2.5

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Lieutenant	1.00	56
Animal Control Supervisor	1.00	16
Animal Control Officer	5.00	11
Community Resource Office	1.00	11
Administrative Secretary	1.00	10
Animal Caretaker	5.00	10
TOTAL	14.00	



EMERGENCY MEDICAL SERVICE (EMS) ADMINISTRATION

PRIMARY SERVICES

Emergency Medical Service (EMS) Administration monitors compliance of the contracted EMS provider. The EMS Coordinator serves as the contract administrator of the overall EMS system, assuring a coordinated effort from ambulance service providers and the medical community. This program is administered by Chatham County.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To monitor contract compliance by tracking 9-1-1 generated calls
- To complete monthly compliance reports
- To review and approve payment of contract billing on a monthly basis

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- 9-1-1 requests for EMS service	37,678	37,000	-	-
- Compliance reports for EMS providers	12	12	-	-
Efficiency Measures				
- Review and approve payment of contract billing, monthly	12	12	-	-
Effectiveness Measures				
- Percent of calls, within City: 8 minutes	90.0%	90.0%	-	-
- Percent of calls, outside of City: 12 minutes	90.0%	90.0%	-	-

EXPENDITURES BY TYPE¹

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	42,420	\$	0	\$	0	(100.0)
Outside Services		4,617		0		0	(100.0)
Commodities		18		0		0	(100.0)
Interfund Services		2,539		0		0	(100.0)
TOTAL	\$	49,594	\$	0	\$	0	(100.0)

POSITIONS¹

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Emergency Management Coordinator	0.00	18
TOTAL	0.00	

¹EMS Administration is not funded by Chatham County in 2013 and 2014.



ADMINISTRATIVE SERVICES DIVISION

PRIMARY SERVICES

The Administrative Services Division oversees the Police Bureau's Budget, Personnel, Police Records, Quartermaster and Vehicle Maintenance operations.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To undergird police and personnel in the provision of efficient budget, personnel, fleet, police records management, inventory, and operations
- To research, implement, and manage public safety grants
- To plan and coordinate special event support activities involving police personnel

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Cost center reports processed	444	216	444	444
- Vehicles maintained	687	687	687	687
- Grants monitored	13	9	18	20
- Inventory items maintained	1,087	1,087	1,087	1,087
- Personnel payrolls processed biweekly	821	815	843	843
Efficiency Measures				
- Fleet availability	90.0%	100.0%	100.0%	100.0%
- Completed employee actions	-	90.0%	100.0%	100.0%
- Grant funds used	75.0%	-	85.0%	100.0%
Effectiveness Measures				
- Inventory accountability	100.0%	100.0%	100.0%	100.0%
- Grants closed	30.0%	-	80.0%	100.0%
- Cost center reports recorded and distributed	100.0%	-	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 904,095	\$ 875,960	\$ 837,823	(4.4)
Outside Services	1,048,650	1,050,182	1,048,193	(0.2)
Commodities	599,026	618,698	568,685	(8.1)
Interfund Services	149,079	208,063	152,040	(26.9)
Other Expenses	43,949	44,013	40,919	(7.0)
TOTAL	\$ 2,744,799	\$ 2,796,916	\$ 2,647,660	(5.3)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Administrative Svc Director	1.00	25
Police Budget Administrator	1.00	23
Police Personnel and Property Coordinator	1.00	19
Inventory Coordinator	1.00	18
Vehicle Maintenance Coordinator	1.00	14
Administrative Assistant	2.00	12
Records Supervisor	1.00	12
Senior Accounting Clerk	1.00	11
Storekeeper	1.00	11
Fleet Management Resource Officer	1.00	11
Police Personnel Technician	2.00	10
Building Service Worker	1.00	6
TOTAL	14.00	



INFORMATION MANAGEMENT DIVISION



PRIMARY SERVICES

The Information Management Division is responsible for facilitating the use of all information for the department, and handles a high volume of information each year. Primary services are accomplished through the following divisions: the Data Entry Unit enters incident reports, accident reports, field interviews, ban forms, citations, and warrants into the records system; the Scanning Unit scans documents into the system; the Records Unit provides documents to the public; the Criminal History Unit completes records checks and expungements; the Warrant Unit removes warrants and completes validations for GCIC.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To enter information into the records system
- To process open records requests
- To complete records checks

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Records entered	138,350	168,500	138,360	165,000
- Open records processed	29,730	50,000	17,068	18,000
- Record checks	19,905	30,000	30,000	30,000
- Records scanned	149,251	150,000	157,600	160,000
Efficiency Measures				
- Percent of files scanned	60.0%	100.0%	100.0%	100.0%
- Audit passed	99.0%	100.0%	100.0%	100.0%
- Funds collected	\$79,037.00	\$75,000.00	\$110,000.00	\$100,000.00
Effectiveness Measures				
- Reports processed within two days	100.0%	100.0%	100.0%	100.0%
- Records checks processed within three days	98.0%	99.0%	98.0%	99.0%
- Warrants removed next business day	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Personal Services	\$ 1,613,806	\$ 1,451,787	\$ 1,307,074	(10.0)
Outside Services	2,349	5,605	2,400	(57.2)
Commodities	15,723	24,015	24,088	0.3
Interfund Services	200,449	141,346	157,401	11.4
Other Expenses	12,107	22,835	17,503	(23.4)
 TOTAL	 \$ 1,844,434	 \$ 1,645,588	 \$ 1,508,466	 (8.3)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	55
Records Supervisor	4.00	12
Community Resource Officer	6.00	11
Administrative Clerk	3.00	9
Records Technician	12.00	9
 TOTAL	 26.00	



COUNTER NARCOTICS TEAM (CNT)

PRIMARY SERVICES

The Counter Narcotics Team (CNT) is a multi-jurisdictional drug enforcement agency comprised of sworn officers and non-sworn personnel through an agreement by municipal and county governments. CNT enforces all local, State, and Federal drug statutes through detection, investigations, apprehension, and prosecution of all drug violators.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To assist municipalities in the investigation and suppression of drug related crime
- To co-investigate with State and Federal agencies drug trafficking organizations which impact our community
- To increase the number of drug distribution organizations (5 or more individuals) dismantled

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Drug complaints	517	570	517	525
– Investigations initiated	550	619	1,156	1,156
– Joint investigations	20	70	65	70
Efficiency Measures				
– Increase in drug/crime prevention meetings	-	10.0%	10.0%	10.0%
– Increase in citizen participation in drug hotline/CrimeStoppers	-	10.0%	10.0%	10.0%
– Increase in violent crime assistance responses	-	10.0%	10.0%	10.0%
Effectiveness Measures				
– Number of arrests	435	640	500	550
– Value of drugs seized	\$2,899,911.00	\$2,800,000.00	\$2,791,101.00	\$2,900,000.00
– Targeted drug distribution networks dismantled	-	-	10.0%	10.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 2,070,513	\$ 2,150,723	\$ 2,345,907	9.1
Outside Services	369,170	412,904	385,230	(6.7)
Commodities	182,290	216,895	207,728	(4.2)
Interfund Services	64,068	56,148	63,463	13.0
Other Expenses	251,013	252,213	252,213	0.0
TOTAL	\$ 2,937,054	\$ 3,088,883	\$ 3,254,541	5.4

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Captain	1.00	57
Police Lieutenant	1.00	56
Police Sergeant	3.00	55
Police Officer/APO	25.00	52
Administrative Assistant	4.00	12
Administrative Secretary	1.00	10
TOTAL	35.00	



OFFICE OF PROFESSIONAL STANDARDS (OPS)

PRIMARY SERVICES

This Office establishes guidelines for the investigation of complaints against employees of the Savannah-Chatham Metropolitan Police Department (SCMPD). All complaints are thoroughly investigated to determine the appropriate finding.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To process and coordinate the investigation of internal and external complaints of SCMPD employee misconduct
- To maintain the public's confidence and trust by performing thorough and impartial investigations
- To protect the citizens of Chatham County from police misconduct
- To protect the integrity and rights of all SCMPD employees against whom complaints are made

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Citizen-initiated complaints	66	175	72	69
- Internal affairs cases investigated	196	175	211	204
- Use of force	214	200	232	223
Efficiency Measures				
- Average cases assigned per investigator	10	-	10	8
- Percent of complaints referred for precinct investigation	77.0%	-	67.0%	64.0%
Effectiveness Measures				
- Internal affairs cases sustained/not sustained	106/39	90/85	115/43	110/41
- Internal affairs investigations closed	145	150	158	151
- Percent of decided cases where outcome notifications attempted	100.0%	-	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Personal Services	\$ 1,487,573	\$ 1,550,505	\$ 844,282	(45.5)
Outside Services	305,123	187,103	50,987	(72.7)
Commodities	169,962	114,701	19,490	(83.0)
Interfund Services	37,846	36,644	48,529	32.4
Other Expenses	2,203	2,567	2,567	0.0
 TOTAL	 \$ 2,002,707	 \$ 1,891,520	 \$ 965,855	 (48.9)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Captain	1.00	57
Police Lieutenant	1.00	56
Police Sergeant	5.00	55
Paralegal	1.00	17
Administrative Assistant	1.00	12
 TOTAL	 9.00	



SAVANNAH IMPACT PROGRAM (SIP)

PRIMARY SERVICES

The Savannah Impact Program (SIP) is a specialized unit of SCMPD, designed as a proactive community policing program. The Savannah Impact Program provides structural educational skills, training, supportive services, intensive supervision and compliance checks, case management and offender re-entry services.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide comprehensive risk/needs assessments in developing individualized case plans
- To provide case management that includes cognitive skills training, educational preparedness, job readiness training and referral to community service providers
- To provide intensive supervision by means of night and weekend integrity checks, curfew compliance, random urinalysis screenings and court ordered GPS monitoring
- To provide structured activities and exposure through mentoring, community service and outreach, and cultural enrichment initiative
- To provide supportive services, assistance and referrals in obtaining vital records, medical/dental, clothing, food, temporary shelter, and transportation in the removal of barriers

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Participants served	500	500	600	600
- GPS monitoring referrals	125	125	125	125
- Cognitive-behavioral and education program referrals	600	500	600	600
- Drug screens administered	800	800	800	800
Efficiency Measures				
- Average daily cost per participant	\$7.25	\$9.11	\$5.82	\$5.82
- Participant drug-screen costs per person	\$3.15	\$3.15	\$3.15	\$3.15
Effectiveness Measures				
- Participants served with no new felony arrest	60.0%	60.0%	60.0%	60.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- GPS monitored participants successfully completing monitoring period	70.0%	70.0%	70.0%	70.0%
- Participants successfully completing cognitive/educational programs	70.0%	60.0%	60.0%	60.0%
- Participants testing negative on drug screen	80.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,052,607	\$ 1,044,900	\$ 1,084,050	3.7
Outside Services	63,308	60,264	81,064	34.5
Commodities	51,556	50,994	50,994	0.0
Interfund Services	88,840	78,143	83,619	7.0
Other Expenses	26,172	13,026	23,761	82.4
TOTAL	\$ 1,282,483	\$ 1,247,327	\$ 1,323,488	6.1

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	55
Police Star Corporal	1.00	54
Police Corporal	1.00	53
Police Officer/APO	5.00	52
Savannah Impact Director	1.00	25
Management Analyst, Senior	1.00	18
Program Coordinator	2.00	18
Administrative Assistant	2.00	12
Community Resource Officer	1.00	11
TOTAL	15.00	



CRIMESTOPPERS



PRIMARY SERVICES

CrimeStoppers of Savannah/Chatham County allows citizens to call, web, or text a crime tip anonymously in an effort to solve and/or prevent crime. CrimeStoppers is an effective community, media and law enforcement tool that works together to solve/prevent crimes.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To expand the number of crime tips received and increase the number of CrimeStopper cases solved
- To expand the corporate sponsorship base
- To increase community awareness of the CrimeStoppers program via social media and "CrimeStoppers Focus" programming

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Crime tips received	2,116	2,477	2,500	2,724
- Corporate sponsors	82	75	75	81
- Media productions-web	40	55	55	56
Efficiency Measures				
- Tips provided to law enforcement within 24 hours	92.0%	85.0%	85.0%	85.0%
- Corporate in-kind advertising	\$106,000.00	\$100,000.00	\$100,000.00	\$100,000.00
- Number of External networking groups, e.g. neighborhood groups, business groups, professional associations	38	30	30	30
Effectiveness Measures				
- Cases solved	188	150	150	165
- Total reward payout	\$22,745.00	\$22,000.00	\$22,000.00	\$22,000.00
- CrimeStoppers "Cold Case" television program	-	4	4	4

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	186,432	\$	185,977	\$	197,980	6.5
Outside Services		28,260		31,583		34,045	7.8
Commodities		9,701		8,705		3,900	(55.2)
Interfund Services		9,923		8,099		9,793	20.9
Other Expenses		1,603		1,868		2,737	46.5
TOTAL	\$	235,919	\$	236,232	\$	248,455	5.2

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Crime Stoppers Coordinator	1.00	20
Administrative Assistant	1.00	12
Police Information Assistant	1.00	12
TOTAL	3.00	



SAVANNAH IMPACT WORK VENTURES

PRIMARY SERVICES

Savannah Impact Work Ventures provides paid work experience and temporary on-the-job training services to "at risk" and "high risk" adults and juveniles. Work Ventures is primarily responsible for service work requests, assigned by the Property Maintenance Department and/or 311, involving derelict property maintenance, graffiti removal, vacant lot clearance, and emergency project events. In addition to these requests, Work Ventures provides monthly landscape maintenance of police owned properties and management of the police mobile car wash as well as special assignments involving building maintenance, parade barricade set-up/removal, and other departmental service needs.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide job readiness training and on-the-job skills training to participants assigned to the Work Ventures Program
- To provide temporary paid employment opportunities for "at risk" and "high risk" participants in efforts of developing job skills for permanent employment
- To provide exemplary customer satisfaction results of completed service work requests as captured by 311 and quarterly departmental surveys

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Total on-the-job training/work experience participants	35	50	40	40
- Total service requests	4,500	5,000	4,500	5,000
- Number of customer satisfaction surveys	-	70	70	70
Efficiency Measures				
- Average cost per unit – car wash	\$11.50	\$11.50	\$11.50	\$11.50
- Average cost per labor and materials building maintenance/graffiti work order request	\$187.00	\$187.00	\$187.00	\$187.00

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Service requests completed within 7 days of receipt	2,500	2,500	2,244	2,500
Effectiveness Measures				
- Participants completing on-the-job training/work experience	90.0%	90.0%	90.0%	90.0%
- Participants gaining permanent employment	-	12	10	12
- Monthly completed property – landscape/graffiti removal work orders	50	70	70	70
- Cars washed monthly	450	550	550	550

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 139,503	\$ 124,364	\$ 111,545	(10.3)
Outside Services	82,701	103,150	103,150	0.0
Commodities	22,405	25,490	26,000	2.0
Interfund Services	41,938	35,743	36,876	3.2
Other Expenses	25,164	19,277	13,276	(31.1)
TOTAL	\$ 311,711	\$ 308,024	\$ 290,847	(5.6)

POSITIONS

Class Title	2014 FTE	Grade
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	1.00	14
TOTAL	2.00	



FIRE & EMERGENCY SERVICES



DEPARTMENTS

FIRE LOGISTICS
CITY-WIDE EMERGENCY PLANNING

FIRE OPERATIONS
HAZARDOUS MATERIAL TEAM
(SEE HAZARDOUS MATERIAL TEAM FUND)

BUREAU MISSION

To protect the lives and property of the citizens and visitors of Savannah by providing the highest level of fire emergency services consistent with an Insurance Services Offices (ISO) Class 2 insurance rating that includes rapid fire emergency response, public education, fire prevention, and effective mitigation of natural and man-made disasters.

We are "...committed to those we serve."

BUREAU TRENDS AND ISSUES

In 2014, the Bureau will focus on the following:

City Expansion: As Savannah extends its city limits westward and to the south, additional new stations will need to be built and staffed appropriately to maintain the levels of service we have become accustomed to in the core areas of the City. This will also be required in order to maintain the current ISO Rating. The primary funding source for these projects will be the Capital Improvement Plan (CIP).

Infrastructure: The Fire Bureau will continue to address maintenance and replacement of older existing infrastructure. This includes upgrading and maintaining existing fire stations as well as establishing an effective fire apparatus replacement schedule. We will also need to maintain front line and ready reserve fire apparatus. The primary funding source for these projects will be shared between the Bureau's operating budget and its building maintenance CIP.

Use of Technology: Currently, responding fire apparatus does not have the ability to receive important or updated information while in route to emergency calls. Having computers or Mobile Data Terminals (MDTs) installed in the apparatus is critical in receiving information regarding building construction, hydrant locations, utility shut-offs, and other essential building components. In addition, time will be saved in planning and coordinating a fire attack. Another benefit is MDTs with Automatic Vehicle Locators (AVL) will provide a direct link with the Computer-Aided Dispatch (CAD) computer. This will allow the closest responding unit to be dispatched to a call, regardless of its assigned station. We will pursue grant opportunities, as well as identify operating funds to complete this project.

Water Rescue / Port Security: SFES is the entity primarily responsible for initial rescue operations for all water emergencies occurring within the City of Savannah. We are also the primary responder for similar events occurring along the river. In anticipation of the Department of Homeland Security raising its terroristic threat level of the port, as a result of the harbor deepening, SFES will need to acquire a boat. This boat should have more capacity than just flowing water, it should also have the ability to detect and address issues of Weapons of Mass Destruction (WMDs) & Chemical, Biological, Radiological, Nuclear, and Explosive threats (CBRNE).

FIRE & EMERGENCY SERVICES

EXPENDITURES BY TYPE

Savannah Fire & Emergency Services' 2014 budget increases approximately \$163,000 or 0.6% above 2013 projected expenditures. The most significant increase is in the Personal Services category; as a result of higher pension and benefit costs for employees. Another large increase was in Interfund Services, primarily due to Risk Management. These increases are mostly offset by a reduction in Debt Service, which is due to a lease-purchase of fire trucks which was completed in 2013.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 21,468,792	\$ 21,509,252	\$ 22,094,386	2.7
Outside Services	707,539	680,340	641,369	(5.7)
Commodities	688,313	802,837	807,455	0.6
Interfund Services	1,148,224	1,324,139	1,372,386	3.6
Capital Outlay	81,170	64,200	34,345	(46.5)
Debt Service	412,466	412,466	0	(100.0)
Other Expenses	662,003	1,055,528	1,062,019	0.6
TOTAL	\$ 25,168,507	\$ 25,848,762	\$ 26,011,960	0.6

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Fire Logistics	\$ 5,265,027	\$ 5,811,864	\$ 5,476,383	(5.8)
City-Wide Emergency Planning	120,524	177,699	176,782	(0.5)
Fire Operations	19,782,956	19,859,199	20,358,795	2.5
TOTAL	\$ 25,168,507	\$ 25,848,762	\$ 26,011,960	0.6



FIRE LOGISTICS



PRIMARY SERVICES

Fire Logistics is responsible for providing and maintaining adequate facilities to house emergency response personnel, equipment, and apparatus used in safely and efficiently mitigating emergency events. It is also responsible for directing the Training Division, Safety & Wellness, Risk Management, Fire Marshal's Office, Fire Investigations, Support Services, Human Resources, and Budget functions.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

Objectives:

- To recruit firefighters with diverse background through local and regional recruitment outreach activities and efforts
- To conduct life safety checks for businesses with occupancy limits to ensure public safety from fire and other hazards

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of recruiter managed candidates who passed written exam	-	-	150	250
- Number of occupancy Life safety checks	-	-	979	1050
Efficiency Measures				
- Qualified candidates managed by each recruiting team member	-	-	6 candidates	12 candidates
- 1 fire inspector conducts 3 hours of life safety checks each week.	-	-	17 weekly inspections	20 weekly inspections
Effectiveness Measures				
- Percent of eligible candidates managed by a recruiter	-	-	96.0%	98.0%
- Percent of life safety checks completed	-	-	95.0%	98.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Personal Services	\$ 1,718,357	\$ 1,642,387	\$ 1,727,040	5.2
Outside Services	636,095	664,152	629,160	(5.3)
Commodities	597,616	694,287	700,455	0.9
Interfund Services	1,134,418	1,278,844	1,323,364	3.5
Capital Outlay	81,170	64,200	34,345	(46.5)
Debt Service	412,466	412,466	0	(100.0)
Other Expenses	684,905	1,055,528	1,062,019	0.6
TOTAL	\$ 5,265,027	\$ 5,811,864	\$ 5,476,383	(5.8)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Fire Chief	1.00	--
Fire Battalion Chief	1.00	65
Fire Captain	4.00	64
Assistant Fire Chief	1.00	25
Fire Marshal	1.00	22
Chief Fire Investigator	1.00	20
Public Information and Educations Coordinator	1.00	20
Fire Construction Coordinator	1.00	20
Senior Management Analyst	1.00	18
Fire Investigator	1.00	18
Fire Prevention Inspector	5.00	17
Senior Administrative Assistant	1.00	14
Inventory Specialist	1.00	14
Administrative Assistant	1.00	12
Administrative Secretary	2.00	10
TOTAL	23.00	



CITY-WIDE EMERGENCY PLANNING



PRIMARY SERVICES

Emergency Planning is responsible for coordinating the development of plans, procedures, and systems to ensure the City of Savannah prevent, prepare, respond, and recover from all disasters and emergencies effectively and efficiently. City-Wide Emergency Planning manages programs and activities designed to provide internal and external customers with the ability to prepare, cope, and recover from the effects of disasters. This is achieved through exchanging information and resources; as well as working with the public, private sectors, and all levels of government. City-Wide Emergency Planning publishes the City's Emergency Management Plans as a means of addressing all threats. These plans provide the framework in which the City of Savannah prepare, respond, and perform in its emergency response functions during times of natural disasters, man-made disasters, and national emergencies.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

Objective:

- To ensure the City of Savannah (COS) is prepared to manage a disaster utilizing the Incident Command System (ICS)
- To develop NIMS compliant plans and procedures designed to identify threats, quantify hazards, and identify resources.
- To develop NIMS compliant plans and procedures outlining preparedness, prevention, response, and recovery procedures for the entire City of Savannah
- To identify and train at least 42 personnel to operate the Emergency Coordination Center
- To activate the Emergency Coordination Center for the top three planned events in the city

PERFORMANCE MEASURES

	2012 Actual ¹	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- COS employees required to attend ICS training	-	250	250	120
- Complete the Emergency Operations Plan and 16 ESF annexes for submittal and signature	-	-	-	17
- ECC activated and staffed for top three planned events	-	-	-	3
- COS Bureau Chiefs and EM Coordinators participate in all planning workshops	-	-	-	75.0%

	2012 Actual ¹	2013 Adopted	2013 Projected	2014 Adopted
Efficiency Measures				
- ICS courses delivered to meet training required	-	12	12	Conduct 4 Classes
- Conduct planning workshops to develop draft EOP, ESF and incident annexes	-	-	-	Conduct 12 Workshops
- Identify COS personnel to staff key incident management team in ECC	-	-	-	Identify and train 3 personnel to fill each of the 5 key positions
Effectiveness Measures				
- Percent of COS employees meeting ICS training	-	95.0%	95.0%	98.0%
- Emergency Operations Plan and ESF annexes executed	-	-	-	99.0%
- ECC activated and staffed for top three planned events	-	-	-	100.0%

¹This program was not fully staffed in 2012.

EXPENDITURES BY TYPE

Expenditure Area		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	33,062	\$ 103,166	\$ 108,551	5.2
Outside Services		70,822	16,188	12,209	(24.6)
Commodities		2,834	15,550	7,000	(55.0)
Interfund Services		13,806	42,795	49,022	14.6
TOTAL	\$	120,524	\$ 177,699	\$ 176,782	(0.5)

POSITIONS

Class Title	2014 FTE	Grade
Emergency Management Director	1.00	25
TOTAL	1.00	



FIRE OPERATIONS



PRIMARY SERVICES

Fire Operations is responsible for preventing and/or mitigating fires and emergencies involving fire suppression and related activities, pre-fire planning, and supporting public education. Fire Operations direct over 300 firefighters operating out of 15 stations. Fire protection is delivered out of 14 engines companies, 6 ladder companies, 2 heavy rescue units, and assorted support vehicles, which serve the entire incorporated area of Savannah.

Special Operations is a Division within Fire Operations and is responsible for managing the Hazardous Materials and the Technical Rescue Teams, as well as directing their response at incident scenes. Other responsibilities include monitoring and enforcing all federal and local ordinances related to extremely hazardous substances that are manufactured, used, stored and transported in the City of Savannah and Chatham County. This includes the use of nuclear, biological, radiological and chemical substances, as well as the threat of weapons of mass destruction.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

Objectives:

- To respond quickly to extinguish all structure fires
- To mitigate all HazMat (HM) incidents in a safe and rapid manner

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Structure fires responded to	467	448	448	448
- HazMat incidents responded to	344	250	250	250
Efficiency Measures				
- Average response time for 1st arriving unit	3 minutes 5 seconds	4 minutes	4 minutes	4 minutes
- Average response time for first HazMat unit to arrive on scene	3 minutes 48 seconds	4 minutes	4 minutes	4 minutes
Effectiveness Measures				
- Percentage of responses where units met the standard (4 min)	83.0%	90.0%	90.0%	90.0%
- Percentage of HazMat calls where the response time is 5 minutes or less	79.4%	80.0%	80.0%	80.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 19,717,372	\$ 19,763,699	\$ 20,258,795	2.5
Outside Services	622	0	0	0.0
Commodities	87,863	93,000	100,000	7.5
Interfund Services	0	2,500	0	(100.0)
Other Expenses	(22,901)	0	0	0.0
TOTAL	\$ 19,782,956	\$ 19,859,199	\$ 20,358,795	2.5

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Fire Battalion Chief	9.00	65
Fire Captain	63.00	64
Master Firefighter	75.00	63
Advanced Firefighter	152.00	62
Assistant Fire Chief	1.00	25
Administrative Assistant	1.00	12
TOTAL	301.00	

ASSISTANT CITY MANAGER ADMINISTRATIVE AND COMMUNITY SERVICES

MISSION

The mission of the Assistant City Manager (ACM) office is to provide oversight and support to all of the departments under its control and ensure that each department provides quality services to their internal and external customers by being transparent and accountable.

TRENDS AND ISSUES

The Assistant City Manager (ACM) for Administrative and Community Services reports directly to the City Manager. This office directs the administrative core functions, as well as, community and economic development efforts of the City. The ACM office works to ensure the City's fiscal health is maintained. It also works to ensure that the City is responsive to the needs of its citizens.

Fiscal year 2014 is the first full year under the new Local Option Sales Tax (LOST) allocation which reduces the City's annual share of LOST by more than \$4 million. In addition to the decrease in LOST revenue, the City of Savannah must prepare financially for the Landfill Capacity Expansion which is estimated to cost \$18 million, as well as, the expense of maintaining compliance with more stringent water and sewer rules and regulations. Our objective is to meet these obligations without creating major or unpredictable rate impacts for our customers.

Another issue is "sequestration" by the Federal Government. Under this new policy the Federal Government is systematically reducing its expenditures which in-turn is impacting the amount of federal funds available for Community and Workforce Development Grants. We will be working to manage the impact of these reductions on our programs.

In an effort to engage our community at a higher level, a Community Engagement and Internship division will be launched in 2014 to increase public-private partnering across City functions. The revitalization of Waters Avenue, Martin Luther King, Augusta Avenue and Montgomery Street corridors, will continue to be a focus. Through the Neighborhood Renaissance Savannah initiative, the ACM office will continue to engage residents working in partnership with a cross section of City staff to identify and address projects of importance to the vitality of prospective neighborhoods.

Through Operation Clean Sweep (OCS), the ACM office is engaged in blight eradication, a mechanism that will continue to prove effective in coordinating involvement of all City Bureaus, Community Residents and area businesses to improve and maintain the unique aesthetics of Savannah.

ACM, ADMINISTRATIVE AND COMMUNITY SERVICES

EXPENDITURES BY TYPE

The ACM, Administrative & Community Services 2014 budget experienced an overall increase of \$21,839 or 4.1% above 2013 projected expenditures. The overall increase is attributed to a slight rise in Personal Services associated with a 2% salary & wage increase across the board; an increase of 86.5% in Outside Services primarily due to anticipated expenditures in travel, education and training categories.

<u>Expenditure Area</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	475,693	\$ 490,180	\$ 497,966	1.6
Outside Services		57,477	13,008	24,262	86.5
Commodities		5,847	6,500	8,000	23.1
Interfund Services		13,634	13,440	14,461	7.6
Other Expenses		2,800	4,694	4,972	5.9
TOTAL	\$	555,451	\$ 527,822	\$ 549,661	4.1

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Assistant City Manager - Administrative and Community Services	1.00	--
Public Development Administrator	1.00	23
Management Service Coordinator	1.00	22
Operation Clean Sweep Coordinator	1.00	18
Executive Assistant	1.00	16
TOTAL	5.00	

MANAGEMENT SERVICES



DEPARTMENTS

BUREAU CHIEF'S OFFICE	MOBILITY AND PARKING ENFORCEMENT AND ADMINISTRATION (SEE MOBILITY AND PARKING SERVICES FUND)
RESEARCH AND BUDGET	
HUMAN RESOURCES	PARKING GARAGES AND LOTS (SEE MOBILITY AND PARKING SERVICES FUND)
RISK MANAGEMENT	
PURCHASING	TOURISM MANAGEMENT & AMBASSADORSHIP (SEE MOBILITY AND PARKING SERVICES FUND)
REVENUE	
RECORDER'S COURT OF CHATHAM COUNTY	VEHICLE MAINTENANCE (SEE INTERNAL SERVICES FUND)
RESEARCH LIBRARY AND MUNICIPAL ARCHIVES	
INVENTORY MANAGEMENT	VEHICLE OPERATIONS (SEE INTERNAL SERVICES FUND)
MAIL AND MUNICIPAL BUILDING SERVICES	INFORMATION TECHNOLOGY (SEE INTERNAL SERVICES FUND)

BUREAU MISSION

The Management Services Bureau seeks to meet or exceed the expectations of customers by providing sound financial management, well trained and productive employees, user-friendly technology, efficient parking and mobility systems, and well maintained vehicles and equipment.

BUREAU TRENDS AND ISSUES

The Management Services Bureau provides critical support services to front-line departments as well as key direct services to the public. Over the past few years, cities, counties and school districts are facing financial pressures that have created a sense of urgency for many local governments.

To navigate these turbulent times, the City needs proactive approaches and strategies to address critical fiscal management issues. Thus, in 2014 the bureau will continue reviewing key financial indicators through timely production of financial reports, conducting operational reviews across governmental service areas, and evaluating technological infrastructure impacts to operating and future capital needs.

Major projects the bureau faces in 2014 include:

- Implementation of a Radio Replacement Program through Information Technology
- Continued progress on Enterprise Resource Planning (ERP) and MSGovern systems designed to improve financial and human capital management procedures
- Exploration of enhanced Grants Identification and Management procedures
- Initiation and completion of improved Fleet Management policies and procedures

MANAGEMENT SERVICES

EXPENDITURES BY TYPE

The 2014 budget increases \$416,029 or 4.9% above 2013 projected expenditures. Of this increase, \$524,531 is in Personal Services primarily due to wage and benefit adjustments as well as filling vacant positions. Outside services dropped \$177,012 or 10.3% due to reductions in professional purchased services and temporary labor once vacant positions are filled.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 5,767,880	\$ 5,824,667	\$ 6,349,198	9.0
Outside Services	1,719,947	1,724,672	1,547,660	(10.3)
Commodities	216,856	189,677	185,404	(2.3)
Interfund Services	797,081	772,526	845,290	9.4
Capital Outlay	0	14,000	14,740	5.3
Other Expenses	10,477	7,962	7,261	(8.8)
TOTAL	\$ 8,512,241	\$ 8,533,504	\$ 8,949,553	4.9

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Bureau Chief's Office	\$ 151,974	\$ 261,604	\$ 255,843	(2.2)
Research and Budget	652,017	576,084	672,281	16.7
Human Resources	1,426,645	1,538,512	1,574,377	2.3
Risk Management	728,386	654,615	734,607	12.2
Purchasing	616,154	490,756	523,585	6.7
Revenue	1,416,956	1,479,299	1,581,292	6.9
Recorder's Court of Chatham County	2,271,720	2,249,311	2,275,664	1.2
Research Library and Municipal Archives	204,852	228,989	234,549	2.4
Inventory Management	354,288	346,949	356,599	2.8
Mail and Municipal Building Services	689,249	707,385	740,756	4.7
TOTAL	\$ 8,512,241	\$ 8,533,504	\$ 8,949,553	4.9



MANAGEMENT SERVICES BUREAU CHIEF

PRIMARY SERVICES

The Management Services Bureau Chief office is the administrative arm for all departments housed within the Management Service Bureau. The Bureau and its departments deliver front line services to citizens as well as provides essential tools and guidance to City Departments to manage effectively and employees to work efficiently. The Bureau of Management Services accomplishes its role by providing administrative direction, and services to the City including human resources, purchasing, municipal, technological and financial management. The Bureau oversees the collaboration efforts between the City and the Social Service agencies awarded monies to provide much needed resources to businesses, residents and visitors.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To provide quality administrative oversight and support services of the sixteen departments housed within the Bureau.
- To present sound management decisions that will strengthen the internal and external viability of the Bureau and the City as a whole
- To develop effective management policies and procedures in order to predict potential issues and prevent recurring operating deficits and financial insolvency
- To efficiently manage City resources

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Total cost of overhead services	\$8,512,241.00	\$8,808,618.00	\$8,533,504.00	\$8,949,553.00
– Average days to respond to requests for information	-	-	5	5
– Bureau improvement teams coordinated	-	-	3	3
Efficiency Measures				
– Overhead as a percentage of total budget expenditures	3.0%	3.0%	3.0%	3.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Information requests from employees and citizens completed	-	-	-	100.0%
– New system development completed on schedule	-	-	-	90.0%
Effectiveness Measures				
- Customer Survey – overall percent of City departments satisfied with services	-	-	-	90.0%
- Percent of budget spent	-	-	-	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	110,792	\$ 214,870	\$ 219,870	2.3
Outside Services		19,233	36,850	22,100	(40.0)
Commodities		14,407	4,100	3,100	(24.4)
Interfund Services		7,542	4,784	5,773	20.7
Capital Outlay		0	1,000	5,000	400.0
TOTAL	\$	151,974	\$ 261,604	\$ 255,843	(2.2)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Management Services Bureau Chief	1.00	--
Senior Administrative Assistant	1.00	14
TOTAL	2.00	



RESEARCH AND BUDGET



PRIMARY SERVICES

Research and Budget's primary responsibilities include: preparing a fiscal plan that provides the resources needed to support Council's strategic priorities and the service delivery needs of citizens, businesses, and visitors; providing a diversified revenue base that includes securing grant funds to leverage the financing of governmental services; updating the five-year capital plan to support a program of regular maintenance, replacement and growth of the City's infrastructure; and participating in various research projects.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To effectively manage and monitor City of Savannah fiscal resources within proper operating and capital budgetary guidelines.

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Conservative, balanced budget prepared	1	1	1	1
– Quarterly financial reports prepared	4	4	4	4
Efficiency Measures				
– GFOA Budget Rating received	Distinguished	Distinguished	Distinguished	Distinguished
– Days to prepare financial reports	30	30	30	15
Effectiveness Measures				
– Budget adopted by annual December 31 deadline	100.0%	100.0%	100.0%	100.0%
– Financial reports prepared by deadline	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	572,335	\$	513,695	\$	599,678	16.7
Outside Services		41,215		26,388		32,918	24.7
Commodities		4,632		5,780		5,830	0.9
Interfund Services		33,835		30,221		33,855	12.0
 TOTAL	 \$	 652,017	 \$	 576,084	 \$	 672,281	 16.7

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Research and Budget Director	1.00	26
Assistant Research and Budget Director	1.00	23
Principal Research and Budget Analyst	1.00	20
Research and Budget Projects Coordinator	1.00	20
Senior Research and Budget Analyst	2.00	18
Research and Budget Analyst	1.00	17
Research and Budget System Specialist	1.00	16
 TOTAL	 8.00	



HUMAN RESOURCES

PRIMARY SERVICES

The Human Resources (HR) Department is responsible for filling all City positions with qualified and capable individuals; providing cost effective and competitive pay and benefit programs to all employees; providing high quality training to provide employees with technical, managerial, and customer service skills to serve the citizens of Savannah; and helping to develop a positive work place for all employees. In addition, the Human Resources Department works to provide leadership, advocacy, professional development, and superior service to internal as well as external customers.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To administer open and competitive recruitment for attracting a workforce of exceptionally well qualified, motivated, and diverse individuals to work and represent the City of Savannah
- To train employees by enhancing their knowledge, skills, and abilities in order to serve customers effectively, efficiently, and courteously
- To provide services and programs that benefit the physical, mental, and social well-being of the individual employee, department, and the overall organization

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Applicants processed	22,000	15,000	20,000	20,000
– Tests administered	3,000	2,500	2,500	2,500
– Positions filled	325	300	450	400
– Hours of training delivered	800	750	750	800
– Employees participating in training programs	1,491	1,400	1,400	1,500
– Employees/retirees enrolled in medical plan	3,155	3,300	3,050	3,050
– Percent of employees participating in the Health Risk Appraisal	50.0%	50.0%	51.0%	55.0%
– Average monthly participants in employee fitness program	525	275	71	100
Efficiency Measures				
– Average number of days to certify internal applicants	14	10	12	10

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Average number of days to certify external applicants	35	30	30	25
- Average days to develop a six hour training program	3	3	3	3
- Percent of available spaces filled in a training class	90.0%	90.0%	90.0%	90.0%
- Average monthly medical claims cost per employee/retiree	\$682.00	\$715.00	\$715.00	\$750.00
- Average days following voluntary resignation to complete exit interview	45	45	45	45
Effectiveness Measures				
- Percent of employees completing probation	80.0%	80.0%	8.0%	80.0%
- Citywide turnover rate	12.0%	12.0%	8.0%	12.0%
- Percent of identified needs addressed through training programs	70.0%	80.0%	80.0%	85.0%
- Training evaluations survey result out of 5.0	4.9	4.8	4.8	4.9
- Lower medical cost per employee versus national average	20.0% below	20.0% below	28.0% below	28.0% below
- Percent of mediation sessions conducted resulting in resolution	80.0%	80.0%	80.0%	80.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,093,535	\$ 1,142,757	\$ 1,239,847	8.5
Outside Services	184,906	260,058	185,544	(28.7)
Commodities	26,006	29,700	31,100	4.7
Interfund Services	122,198	105,997	117,886	11.2
TOTAL	\$ 1,426,645	\$ 1,538,512	\$ 1,574,377	2.3

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Human Resources Director	1.00	26
Assistant Human Resources	1.00	23
Senior Human Resources Analyst	1.00	20
Employee Relations Coordinator	1.00	18
Human Resources Analyst	3.00	18
Employee Health Coordinator	1.00	18
Employee Assistant Coordinator	1.00	18
Employee Development Coordinator	1.00	17
Training Coordinator	1.00	16
Human Resources Technician	5.00	14
Senior Administrative Assistant	1.00	14
Human Resources Assistant	1.00	10
TOTAL	18.00	



RISK MANAGEMENT

PRIMARY SERVICES

Risk Management is responsible for protecting the City's assets and properly managing all risks encountered in doing business as a municipality. Risk Management strives to achieve a work environment that is 100% collision and injury free. Preventing these losses eliminates the flow of funds from the City caused by chargeable vehicular collisions, work related injuries, petition claims, and excessive commercial insurance premiums.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

To provide financial stability by mitigating losses, monitoring and reporting on losses/expenses, encouraging health and safety of employees and citizens, and purchasing commercial insurance as appropriate or required by law

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Open and new claims administered	1,160	1,160	1,160	1,160
- Alcohol and drug tests conducted	1,120	1,120	1,120	1,160
- Employee participants in safety and drive training	3,000	3,000	3,000	3,000
- Motor Vehicle Records searches conducted	-	500	500	500
Efficiency Measures				
- Hours to contact citizens after initial complaint	48	48	48	48
- Hours to contact injured employees after receiving initial report	24	24	24	24
- Meetings of Incident Review and Prevention Board	12	12	12	12

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Monthly update of Risk Management Funds to Research & Budget and Bureau Chief	15 th of the Month	15 th of the Month	15 th of the Month	15 th of the Month
Effectiveness Measures				
- Percent satisfaction with services delivered to injured employees	90.0%	90.0%	90.0%	90.0%
- Audit score of Third Party Administrator for WC and AL	85.0%	85.0%	85.0%	92.0%
- Loss reports provided to bureaus by the 15th of month	12	12	12	12

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	338,638	\$	339,941	\$	393,215	15.7
Outside Services		342,551		270,890		293,018	8.2
Commodities		14,329		14,900		14,600	(2.0)
Interfund Services		31,041		28,884		31,192	8.0
Other Expenses		1,827		0		2,582	100.0
TOTAL	\$	728,386	\$	654,615	\$	734,607	12.2

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Risk Management Administrator	1.00	23
Risk Management Analyst	1.00	18
Risk Management Coordinator	1.00	17
Human Resources Technician	2.00	14
TOTAL	5.00	



PURCHASING



PRIMARY SERVICES

Purchasing is responsible for procuring required materials, supplies, equipment and services in a timely, cost effective manner in support of all City activities and priorities within the guidelines of the City's procurement code and policies. Purchasing is also committed to providing the maximum services to increase the number of Minority/Women Business Enterprises (M/WBE) in Savannah, assisting them with growing and sustaining successful businesses, and increasing their participation in the City of Savannah's procurement process.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To process requisitions into purchase orders (PO) within ten days of requisition through the use of bids, annual contracts, and telephone quotes
- To maintain open requisitions at a level of 100 or less
- To award 15.0% of total dollars awarded by the City to minority and women-owned businesses
- To provide training to City personnel on purchasing policies and procedures
- To maintain annual contracts in an expired state at or below 10% of all annual contracts
- To increase the utilization of local (45% of total) and M/WBE (15% of total) firms participating in the City's procurement process by offering networking events to all contractors, suppliers, vendors, and consultants; promoting contract opportunities throughout the community; and providing technical assistance and support to firms wishing to secure City contracts

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Bids posted on City website	222	275	280	275
- Annual contracts executed	157	200	200	200
- Requisitions processed	9,195	8,000	9,000	9,000
- Agency Purchase Orders (APO) processed	14,529	15,000	15,000	15,000
- PO's processed	6,117	5,600	5,172	5,600
- Average Cost Per PO & APO	-	-	\$2,320.00	\$2,320.00
Efficiency Measures				
- Average Number of Open Requisitions	-	-	90	85

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Average Cost of Open Requisitions	-	-	\$22,222.00	\$22,353.00
Effectiveness Measures				
- Percent of annual contracts in expired state	-	-	20.0%	10.0%
- Percent M/WBE participation overall	27.0%	15.0%	15.0%	15.0%
- Local Vendor Contract Awards	46.0%	-	45.0%	45.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	453,409	\$	389,997	\$	416,715	6.9
Outside Services		78,164		19,048		19,630	3.1
Commodities		11,523		4,850		4,900	1.0
Interfund Services		71,448		76,861		82,340	7.1
Other Expenses		1,610		0		0	0.0
TOTAL	\$	616,154	\$	490,756	\$	523,585	6.7

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Purchasing Director	1.00	25
Assistant Purchasing Director	1.00	23
Buyer	3.00	16
Purchasing Technician	1.00	13
TOTAL	6.00	



REVENUE

PRIMARY SERVICES

The Revenue Department administers the revenue programs for the City of Savannah by operating four separate units: Central Cashiering, Property Taxes, Business and Alcohol Tax and Utility Services. Their responsibilities encompass the timely billing, collection and deposit of revenue from the City's various revenue sources as defined in the City's annual Revenue Ordinance.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To bill and collect 90.0% of the City's accounts receivables within time frames consistent with state and local revenue code
- To receive and timely deposit 100.0% of all revenues to the appropriate accounts and general ledger funds
- To ensure compliance with state and local regulatory codes for businesses involved with dispensing alcohol

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Property tax accounts managed	63,316	63,600	63,300	63,300
- Tax bills issued annually	85,167	97,000	90,000	90,000
- Business tax accounts managed	6,931	6,800	6,850	6,850
- Alcohol licenses managed	479	500	490	490
- Cashier transactions	504,922	480,000	500,000	500,000
- Batches deposited annually	4,204	3,600	4,000	4,000
Efficiency Measures				
- Cost per property tax account	\$ 6.01	\$ 5.25	\$ 6.00	\$ 6.00
- Cost per business tax account/alcohol license	\$70.40	\$72.00	\$70.00	\$70.00
- Cost per cashier transaction	\$ 0.67	\$ 0.99	\$ 0.70	\$ 0.70
- Overall overhead	1.3%	1.4%	1.5%	1.5%
Effectiveness Measures				
- Percent tax collected vs. billed (current year)	89.0%	90.0%	90.0%	90.0%
- Percent tax collected versus billed (prior years)	99.0%	98.0%	99.0%	99.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Percent of alcohol licenses renewed by January 31 each year	99.0%	100.0%	99.0%	100.0%
- Percent of business tax accounts renewed by July 1 each year	90.0%	100.0%	90.0%	91.0%
- Percent of transaction posted to appropriate accounts	99.0%	100.0%	99.0%	100.0%
- Percent of batches deposited timely	99.0%	100.0%	99.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,050,054	\$ 1,065,699	\$ 1,168,600	9.7
Outside Services	85,415	127,271	114,994	(9.6)
Commodities	53,196	57,600	58,550	1.6
Interfund Services	225,475	212,447	229,408	8.0
Capital Outlay	0	13,000	9,740	(25.1)
Other Expenses	2,816	3,282	0	(100.0)
TOTAL	\$ 1,416,956	\$ 1,479,299	\$ 1,581,292	6.9

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Revenue Director	1.00	25
Revenue Administrator	1.00	23
Assistant Revenue Director	1.00	23
Revenue Compliance Analyst	1.00	17
Revenue Supervisor - Property	1.00	16
Revenue Supervisor	1.00	15
Revenue Specialist	5.00	12
Revenue Investigator	2.00	12
Administrative Assistant	1.00	12
Senior Accounting Clerk	1.00	11
Accounting Clerk	1.00	10
Customer Service Representative	1.00	10
Cashier	4.00	9
TOTAL	21.00	



RECORDER'S COURT OF CHATHAM COUNTY

PRIMARY SERVICES

Recorder's Court of Chatham County plays a major role in the local justice system. The court's main functions include providing hearings for individuals cited with violating Georgia traffic laws and local ordinances, accepting guilty pleas from persons charged with misdemeanors, and conducting probable cause hearings for individuals charged with a misdemeanor or felony offense. The judges of Recorder's Court also issue search warrants and criminal warrants to the law enforcement officers with jurisdiction in the City of Savannah and in the unincorporated areas of Chatham County, Georgia.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

Objectives:

- To ensure that Recorder's Court is professional and courteous in its response to the public, both internal and external
- To give the judiciary and staff the opportunity to process all case filed with the Court and to achieve an average disposition rate of less than 28 days from the assignment of all criminal accusations filed in this court, either by sentencing or committal to a higher court
- To dispose of traffic citations within 35 days of filing with the Court
- To provide a first appearance advisement hearing within 48 hours after arrest for 100% of all persons arrested and detained in the Chatham County Detention Center/Jail
- To operate a Livability Court Docket to respond to local ordinance violations in the City of Savannah and in the unincorporated areas of Chatham County, in support of efforts to improve the livability of neighborhoods; reduce incidents of blight; and promote healthy communities and good citizenship
- To utilize the assistance of a professional collection agency to actively pursue and collect outstanding fines and fees assessed by the Recorder's Court of Chatham County

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Criminal and Traffic Cases Filed	42,386	49,165	43,797	46,000
- Delinquent Notices Issued	5,396	6,140	4,629	4,860
- Payment Plans Established	4,695	5,770	4,599	4,828
Efficiency Measures				
- Cost Per Charge Filed	\$42.00	\$41.40	\$41.40	\$41.40
Effectiveness Measures				
- Percent of Inmates Presented for First Appearance Hearings Within 24 Hours of Arrest	100.0%	100.0%	100.0%	100.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Average Number of Days from Criminal or Traffic Case Filing to First Appearance	28	28	28	28
- Percent of Delinquent Offenders Sent Court Notices.	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,720,346	\$ 1,700,354	\$ 1,841,562	8.3
Outside Services	333,528	353,925	232,050	(34.4)
Commodities	61,742	44,950	39,050	(13.1)
Interfund Services	155,896	150,082	163,002	8.6
Other Expenses	208	0	0	0.0
TOTAL	\$ 2,271,720	\$ 2,249,311	\$ 2,275,664	1.2

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Recorder's Court Judge	3.00	--
Recorder's Court Director	1.00	25
Recorder's Court-Assistant Director	1.00	23
Case Management Supervisor	1.00	17
Court Services Supervisor	1.00	17
Court Services Specialist	2.00	14
Judicial Secretary	2.00	14
Senior Case Manager	1.00	13
Administrative Assistant	1.00	12
Case Manager	5.00	11
Customer Service Representative	1.00	10
Cashier	4.00	9
Case Disposition Clerk	3.00	9
Bailiff	2.00	9
TOTAL	28.00	



RESEARCH LIBRARY AND MUNICIPAL ARCHIVES

PRIMARY SERVICES

The Research Library and Municipal Archives collects, manages, preserves and makes accessible records documenting the City of Savannah's history; administers the records management program and the City Records Center to increase the efficiency of City agencies; and shares the City's history with City employees, citizens and visitors through outreach activities.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To administer annual records transfers and dispositions in compliance with State regulations and established retention schedules
- To manage and preserve permanent retention records according to accepted archival standards
- To provide timely and effective response to employee and public reference and retrieval requests
- To provide engaging and educational opportunities to experience the City of Savannah's history

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Records transfers (cu.ft.)	784	925	850	925
- Records dispositions (cu.ft.)	783	725	707	725
- Reference/retrieval requests	3,123	3,000	3,500	3,500
Efficiency Measures				
- Cost of annual transfers (cu.ft.)	\$ 2.83	\$ 3.00	\$ 3.24	\$ 3.25
- Cost of annual dispositions (cu.ft.)	\$ 4.33	\$ 4.50	\$10.34	\$10.50
- Average cost of reference/retrieval response	\$19.10	\$20.00	\$15.20	\$18.00
Effectiveness Measures				
- Percent of annual records actions completed	100.0%	100.0%	100.0%	100.0%
- Percent of annual records documentation completed	100.0%	100.0%	100.0%	100.0%
- Percent of reference/retrieval requests responded to within 3 days or less	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	129,746	\$	151,090	\$	156,625	3.7
Outside Services		53,877		62,028		61,285	(1.2)
Commodities		13,240		9,229		9,229	0.0
Interfund Services		7,989		6,642		7,410	11.6
 TOTAL	 \$	 204,852	 \$	 228,989	 \$	 234,549	 2.4

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Library and Archives Director	1.00	25
Library Archivist	1.00	18
 TOTAL	 2.00	



INVENTORY MANAGEMENT

PRIMARY SERVICES

Inventory Management is responsible for providing administrative control of receiving, stocking, and disbursement of commodities to all City departments. The division purchases goods, administers contracts, promotes the use of sustainable goods, and administers the sales of surplus property. Meeting this requirement demands sound procedures and control systems that seek to minimize stock-outs and to provide accurate and timely information on inventory status.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To maintain a City inventory turnover rate that will be consistent with the industry standard of 3.0 times
- To limit warehouse losses to 1.5% of inventory value
- To achieve 97.0% records accuracy

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Cost of Goods Sold	\$1,030,812.00	\$873,000.00	\$1,033,000.00	\$1,100,000.00
- Value of Inventory	\$411,810.00	\$460,000.00	\$460,000.00	\$65,000.00
- Records Within Standards	972	950	960	960
Efficiency Measures				
- Cost Per Item Maintained In Inventory	\$0.56	\$0.47	\$0.50	\$0.55
- Losses Not To Exceed Standard 1.5% of Inventory Value	\$351.00	\$473.00	\$473.00	\$473.00
- Percent Records With No Difference	99.0%	96.0%	96.0%	96.0%
Effectiveness Measures				
- City Inventory Turnover Rate	3.1	3.0	3.0	3.0
- City Deviation Percentage (Includes Standard at 0.5%)	0.01%	0.2%	0.2%	0.2%
- Limit Percent Records Within Standard To Less Than 2%	0.6%	1.0%	1.0%	1.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	275,750	\$	283,475	\$	288,144	1.6
Outside Services		22,386		5,696		5,692	(0.1)
Commodities		4,252		4,567		4,770	4.4
Interfund Services		47,884		48,531		53,313	9.9
Other Expenses		4,016		4,680		4,680	0.0
 TOTAL	 \$	 354,288	 \$	 346,949	 \$	 356,599	 2.8

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Central Services Administrator	1.00	23
Surplus Inventory Technician	1.00	13
Storekeeper	2.00	11
Administrative Clerk	1.00	9
 TOTAL	 5.00	



MAIL AND MUNICIPAL BUILDING SERVICES

PRIMARY SERVICES

Mail and Municipal Building Services provides administrative control of the contracted mail and courier services to all City departments and selected outside agencies. The service directs and monitors the activities of contractors and service providers to address building maintenance and janitorial services for the downtown and mid-town municipal centers. The service also provides administrative controls over the many contractual services for the municipal centers.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To ensure inter-office mail deliveries are met 100.0% of the time
- To receive accurate and timely reports from the mail courier services 97.0% of the time
- To ensure that municipal facilities are clean and environmentally pleasing

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Inter-Office Deliveries Completed	27,610	27,610	27,861	27,861
- Special Deliveries Completed	292	260	320	320
- Custodial Service Request Completed	88	80	85	85
Efficiency Measures				
- Cost Per Inter-Office Delivery	\$2.29	\$2.30	\$2.30	\$2.30
- Cost Per Special Delivery	\$5.50	\$5.50	\$5.50	\$5.50
- Custodial Cost Per Square Foot	\$0.92	\$0.93	\$0.93	\$0.93
Effectiveness Measures				
- Percent Time Inter-Office Mail Deliveries Are Met	100.0%	100.0%	100.0%	100.0%
- Percent Time Special Deliveries Are Met	100.0%	100.0%	100.0%	100.0%
- Satisfaction Rate For Custodial Services	65.8%	60.0%	60.0%	60.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	23,276	\$	22,790	\$	24,943	9.4
Outside Services		558,670		562,517		580,428	3.2
Commodities		13,530		14,000		14,275	2.0
Interfund Services		93,773		108,078		121,110	12.1
TOTAL	\$	689,249	\$	707,385	\$	740,756	4.7

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Administrative Clerk	0.60	9
TOTAL	0.60	



COMMUNITY AND ECONOMIC DEVELOPMENT

DEPARTMENTS

BUREAU CHIEF'S OFFICE	ENTREPRENEURIAL CENTER
DEVELOPMENT SERVICES	HOUSING (SEE COMMUNITY DEVELOPMENT FUND)
COMMUNITY SERVICES	COMMUNITY PLANNING AND DEVELOPMENT (SEE COMMUNITY DEVELOPMENT FUND)
LAND BANK ADMINISTRATION	ADVANCEMENT CENTER AT MOSES JACKSON (SEE COMMUNITY DEVELOPMENT FUND)
CITIZEN OFFICE	COASTAL WORKFORCE SERVICES (SEE GRANT FUND)
RIVER STREET HOSPITALITY CENTER	YOUTH BUILD (SEE GRANT FUND)
311 CALL SERVICE CENTER	
REAL PROPERTY SERVICES	
STEP UP PROGRAM (SEE APPENDICES)	
ECONOMIC DEVELOPMENT	

BUREAU MISSION

To develop and support partnerships that help build and sustain safe and physically attractive neighborhoods, a socially healthy community and an economically prosperous city.

BUREAU TRENDS AND ISSUES

In 2014 the Community and Economic Development Bureau will continue to address issues of: Quality Affordable Housing, Corridor Revitalization, Citizen Engagement, Citizen Services, Economic Development, Federal Grant Management, Property Acquisition and Redevelopment. The bureau is the home of departments that provide opportunities to enhance the quality of life for residents with low and moderate income through the administration of Federal grants. Grant funds are primarily used to provide affordable housing, housing repair, education enrichment, long and short-term on-the-job training, counseling, support services, small business support and support services to qualifying residents.

Community Planning and Development (CPD) administers the City's federal entitlement and competitive community development grant award from the United States Department of Housing and Urban Development (HUD), the United States Department of Commerce and the Economic Development Administration. Over the last ten years, federal awards to entitlement cities have been on a steady decline. The City's federal entitlement awards have been reduced by \$2.1 million and this trend is anticipated to continue. As federal funding for housing declines, the Housing Department continues to build partnerships that enable it to use its limited federal funding to leverage private and non-traditional funds for both housing activities and administration. Growth of the Savannah

COMMUNITY AND ECONOMIC DEVELOPMENT

Affordable Housing Fund, established by City Council in the 2012 budget, will be an important component of future affordable housing funding and private fund leveraging.

Real Property Services spearheads the City's new Community Garden program, voted 2013 Best City Initiative by readers of Connect Savannah. Two community gardens are underway, and at least four neighborhood organizations and community groups have submitted applications and plans for gardens. The department has also developed a program for the sale of surplus City property, in an effort to return properties back to the public for development or community use.

As the economy continues to improve, so does our tourism industry and reinvestment in our downtown. This growth in downtown activity is projected to impact our Downtown Maintenance and Beautification Team and the Enforcement Team. As our local government strengthens the model where citizens are partners, the Citizen Office will continue to play an important role through Citizen Liaisons, 311 Call Center and Downtown Teams.

During 2013, Coastal Workforce Services contractors collectively met or exceeded performance expectations, resulting in more people being better served and trained for today's workforce. The department anticipates funding will remain steady in 2014. Additionally in January 2013, the Youth Build Savannah Program received its fourth grant award from the US Department of Labor Employment and Training Administration (ETA). The \$936,000 in grant funds will continue to provide GED instruction and construction skill training to the City's youth, ages 16-24.

In 2014, Community & Economic Development will take a more cohesive approach to service delivery by implementing work programs that complement rather than duplicate services and by streamlining work in targeted projects which have a greater impact on the quality of life for all citizens. Economic Development is important to the growth of Savannah and the well-being of our citizens. Therefore, the bureau will also have a significant focus on strengthening the City's economic development programs and services which encourage micro and small business development.

EXPENDITURES BY TYPE

The 2014 budget increases \$469,489 or 11.7% above 2013 projected expenditures. Of this increase, \$467,256 is in personal services primarily due to wage and benefit adjustment, as well as vacancy positions being filled. Commodities reflect increased SDRA expenditures and interfund services increases reflect higher computer and radio services. Capital outlay decreased significantly due to no predicted large furniture or equipment expenditures in 2014. Other Expenses decreased due to lower vehicle capital usage charges.

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 6,050,815	\$ 3,142,533	\$ 3,609,789	14.9
Outside Services	629,800	436,518	406,258	(6.9)
Commodities	186,848	131,890	156,209	18.4
Interfund Services	461,240	231,609	269,331	16.3
Capital Outlay	13,397	13,087	2,772	(78.8)
Other Expenses	103,767	70,630	51,397	(27.2)
TOTAL	\$ 7,445,867	\$ 4,026,267	\$ 4,495,756	11.7

COMMUNITY AND ECONOMIC DEVELOPMENT

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Bureau Chief's Office	\$ 74,473	\$ 315,134	\$ 333,626	5.9
Development Services ¹	3,879,228	0	0	0.0
Community Services	361,558	314,194	349,325	11.2
Land Bank Administration	5,274	0	0	0.0
Citizen Office	1,212,510	1,279,687	1,289,928	0.8
River Street Hospitality Center	142,603	131,713	141,031	7.1
311 Call Service Center	219,157	212,687	219,104	3.0
Real Property Services	444,366	478,985	500,275	4.4
Step Up Program ²	370,973	347,647	360,555	3.7
Economic Development	595,129	639,492	914,945	43.1
Entrepreneurial Center	140,596	306,728	386,967	26.2
TOTAL	\$ 7,445,867	\$ 4,026,267	\$ 4,495,756	11.7

¹Development Services moved to Public Works and Water Resources in 2013.

²Step Up Program can be viewed in the Appendix within Outside Agencies.



COMMUNITY AND ECONOMIC DEVELOPMENT BUREAU CHIEF

PRIMARY SERVICES

The Community and Economic Development Bureau Chief's office administratively assists all the departments within the bureau by the formulation of policies and goals that oversee the management of Federal and State funded programs, work with citizens to effectively communicate the availability of the City's services, and expedite the City's regulatory role of local ordinances and City codes. The Bureau of Community and Economic Development collaborates with multiple State, Federal, and local agencies to ensure all grants are administered, ordinances are enforced, and citizens are engaged and are provided the opportunity to use the Bureau's services. The Bureau provides citizens with programs that enhance financial stability and improve neighborhoods, assistance with new business training and development, and issuance of governing permits supporting development.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To provide administrative oversight of the nine departments and two agencies for the Bureau of Community and Economic Development
- To provide services that increase the stability of neighborhoods and increase property values by reducing blight
- To provide services and programs that make the City a thriving and economically prosperous community for residents and businesses
- To seek grants and partnerships and coordinate special projects and activities that improve internal operations, enhance bureau activities; improve the quality of life for Savannah citizens.

PERFORMANCE MEASURES

	2012 Actual ¹	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Federal and State contracts awarded	-	9	8	-
– Number of citizen engagement and/or revitalization projects undertaken	-	12	10	-
– Number of existing and prospective businesses accessing City-assisted business support services	-	200	350	-
– Respond to and track all information and action item requests submitted to bureau chief's office	-	-	-	300

	2012 Actual ¹	2013 Adopted	2013 Projected	2014 Adopted
- Seek grants, partnerships or special projects that increase resources and support bureau activities	-	-	-	3
- Coordinate bureau improvement teams	-	-	-	2
Efficiency Measures				
- Percent Federal and State contract/program dollars expended	-	70.0%	90.0%	-
- Percent of community issues or requests responded to in 5 days	-	100.0%	100.0%	-
Effectiveness Measures				
- Percent of Federal and State contracts receiving satisfactory progress evaluation	-	100.0%	100.0%	-
- Percent of community and revitalization projects completed and/or reaching annual work program targets	-	80.0%	90.0%	-
- Percent of existing and prospective businesses successfully completing training and/or development activities	-	70.0%	50.0%	-
- Number of bureau program or process improvements implemented	-	-	-	3
- Percent of solicitations resulting in new partnerships, programs or grants that support bureau/city services	-	-	-	50.0%

¹This program became fully staffed in 2013.

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 51,290	\$ 267,793	\$ 299,500	11.8
Outside Services	11,314	12,919	13,800	6.8
Commodities	2,071	11,250	6,750	(40.0)
Interfund Services	3,903	8,166	10,804	32.3
Capital Outlay	5,640	13,087	2,772	(78.8)
Other Expenses	255	1,919	0	(100.0)
TOTAL	\$ 74,473	\$ 315,134	\$ 333,626	5.9

POSITIONS

Class Title	2014 FTE	Grade
Community and Economic Development Bureau Chief	1.00	--
Management Services Coordinator	1.00	22
Senior Administrative Assistant	1.00	14
TOTAL	3.00	



COMMUNITY SERVICES

PRIMARY SERVICES

Community Services provides the management, facilities and administrative support functions of the Community Planning and Development Department, housed within the Community Development Fund. The department develops plans, funds activities and implements programs and strategies that address deterioration in Community Development Block Grant (CDBG) eligible neighborhoods and engages low-to-moderate income persons in federally supported activities that increase opportunities and improve the quality of life of individuals and families. Department activities include comprehensive neighborhood planning, resident assistance, neighborhood association support, neighborhood improvement, and the investment and management of federal grants that support the City's Housing and Community Development Plan.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourages a sense of community

Objectives:

- To receive a satisfactory performance rating from the U.S. Department of Housing and Urban Development (HUD) on the City's Annual Performance Report
- To fund and/or undertake human service, micro-business and family assistance activities that collectively assist at least 7,000 low and moderate income individuals and/or families annually
- To assist 10 neighborhoods in the development of neighborhood plans or implementation of neighborhood grants/projects which improve neighborhood livability and assist persons in need

Note: Performance Measures for Community Services are combined with those for the Community Planning and Development Department in the Community Development Fund.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	241,987	\$	208,097	\$	240,208	15.4
Outside Services		51,389		48,500		48,054	(0.9)
Commodities		9,397		9,650		9,050	(6.2)
Interfund Services		49,549		35,265		39,331	11.5
Other Expenses		9,236		12,682		12,682	0.0
TOTAL	\$	361,558	\$	314,194	\$	349,325	11.2

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Community Planning and Development Director	1.00	25
Program Coordinator	1.00	18
Community Projects Technician	1.00	12
TOTAL	3.00	



LAND BANK ADMINISTRATION

PRIMARY SERVICES

Land Bank Administration manages the conversion of delinquent real property to a state of commerce.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objective:

- To acquire tax delinquent and distressed real property
- To foster real property development
- To support affordable housing

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Percent distressed real property evaluated for possible purchase	100.0%	100.0%	100.0%	100.0%
– Tax liens acquired to selective property	10	12	5	12
– Delinquent property taxes abated	14	6	4	6
Efficiency Measures				
– Market inventory for development	11	9	6	9
– Clouded titles cleared	0	3	2	4
Effectiveness Measures				
– Transactions closed	3	9	6	9
– Profit margin achieved, with a goal of 10.0% or greater	1.0%	17.0%	10.0%	10.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 130,620	\$ 130,117	\$ 135,728	4.3
Outside Services	(125,346)	(130,117)	(135,728)	4.3
TOTAL	\$ 5,274	\$ 0	\$ 0	0.0



CITIZEN OFFICE



PRIMARY SERVICES

The Citizen Office proactively works with citizens and city staff to ensure that public participation is a key component of city-led projects and programs. Citizen involvement results in improved services and a greater level of citizen support and approval. This is achieved by coordinating efforts among city departments and the 311 Call Center to ensure timely and accurate response to citizen inquiry and more important, the citizenry. The Citizen Office places special emphasis on downtown by providing planning, code enforcement, cleanliness and maintenance efforts. The downtown service division works with the downtown citizenry to develop and encourage partnerships designed to enhance downtown cleanliness.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:

- To develop ten citizen involvement plans on behalf of departments for 75.0% of projects that impact the citizenry
- To serve in a mediator role for 10 neighborhood issues including new development, re-zonings and implementation of new city policies and ordinances.
- To enforce zoning, sanitation and property maintenance codes for downtown with a compliance rate of 75.0%
- To develop and implement components of 5 master plans including Project DeRenne, Casey South, River Street Improvement, and the Downtown Master Plan
- To service 100.0% of downtown from Liberty Street to River Street and from East Broad Street to Martin Luther King, Jr. Boulevard to ensure optimum cleanliness and maintenance

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Litter removal in squares, parks, public spaces and sidewalks	134 blocks	134 blocks	134 blocks	134 blocks
– Blocks of sidewalks scrubbed or pressure washed (weekly)	51 blocks	51 blocks	51 blocks	51 blocks
– Blocks of streets vacuumed (weekly)	49 blocks	49 blocks	49 blocks	49 blocks
– Number of public participation plans developed and implemented	-	-	-	10
– Ordinance compliance within 30 days	50.0%	75.0%	50.0%	75.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Efficiency Measures				
– Percent of parks and medians on scheduled mowing cycle	100.0%	100.0%	100.0%	100.0%
– Completion of scheduled litter routes	100.0%	100.0%	100.0%	100.0%
– Percent of planning initiative phases complete	100.0%	100.0%	100.0%	100.0%
– Average number of compliances per month	25	25	25	25
Effectiveness Measures				
– Percent reduction in code violations in targeted area	50.0%	50.0%	50.0%	50.0%
– Percent of city blocks in focus area serviced daily for litter removal	100.0%	100.0%	100.0%	100.0%
– Percent of blocks that have been scrubbed, pressure washed and litter vacuumed on schedule	95.0%	95.0%	95.0%	95.0%
– Increase participation of organizations supporting beautification and maintenance programs	100.0%	100.0%	75.0%	75.0%
– Percent of public participation plans implemented	100.0%	80.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 978,143	\$ 993,058	\$ 1,065,628	7.3
Outside Services	52,103	93,787	55,375	(41.0)
Commodities	61,369	54,800	54,900	0.2
Interfund Services	80,718	86,410	86,310	(0.1)
Other Expenses	40,177	51,632	27,715	(46.3)
TOTAL	\$ 1,212,510	\$ 1,279,687	\$ 1,289,928	0.8

POSITIONS

Class Title	2014 FTE	Grade
Citizen Office Director	1.00	25
Maintenance Superintendent	1.00	20
Zoning Inspector	1.00	17
Sanitation Supervisor	1.00	17
Downtown Programs Technician	1.00	16
Citizen's Liaison Technician	2.00	16

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Maintenance Crew Chief	1.00	14
Senior Property Maintenance Inspector	1.00	14
Administrative Assistant	1.00	12
Refuse Truck Operator	2.00	11
Senior Maintenance Worker	4.00	9
Maintenance Worker	4.00	8
 TOTAL	 20.00	



RIVER STREET HOSPITALITY CENTER



PRIMARY SERVICES

The River Street Hospitality Center provides custodial and maintenance services to the Hospitality Center, City Hall and River Street. The division provides information and services through an operating agreement between Visit Savannah and the City of Savannah.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objective:

- To maintain an average cleanliness rating for the River Street Visitor Center restrooms, elevator, ramp and surrounding complex at 3.5 on a 4.0 scale.

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Number of citizens and visitors served	469,073	470,000	400,000	400,000
– Number of cleanliness inspections conducted	24	24	24	24
Efficiency Measures				
– Supply/maintenance cost per visitor	\$ 0.03	\$ 0.03	\$ 0.03	\$ 0.03
– Custodial cost per square foot	\$63.00	\$63.00	\$63.00	\$63.00
Effectiveness Measures				
– Visitor satisfaction rating on 1-4 scale	3.5	3.5	3.5	3.5
– Cleanliness rating on 1-4 scale	3.5	3.5	4.0	4.0

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	97,003	\$ 93,497	\$ 99,283	6.2
Outside Services		21,922	20,128	20,580	2.2
Commodities		14,425	16,050	14,900	(7.2)
Interfund Services		9,253	2,038	6,268	207.6
 TOTAL	 \$	 142,603	 \$ 131,713	 \$ 141,031	 7.1

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Building Service Worker	2.25	6
 TOTAL	 2.25	



311 CALL SERVICE CENTER



PRIMARY SERVICES

The 311 Call Service Center administers the operation of the service request call center. Calls are received and entered into a tracking system for follow-up by the appropriate department. The division seeks to ensure timely and accurate response to all callers.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To increase community awareness of 311 through marketing and promotion activities at least once per month
- To receive an internal and external customer satisfaction rating of 90.0% or better on a 100.0% scale
- To provide prompt response to customer inquiries by maintaining average "wait time" of 12-15 seconds

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Number of citizens and visitors served	-	75,000	75,000	75,000
– Number of work orders processed	138,048	200,000	150,000	150,000
Efficiency Measures				
– Average wait time in seconds	12	10-12	10-12	10-12
– Average call completion in minutes	3.5	3	3	3
Effectiveness Measures				
– Number of work orders closed within standard	126,127	130,000	130,000	130,000

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	142,425	\$ 142,753	\$ 149,405	4.7
Outside Services		6,363	6,450	5,009	(22.4)
Commodities		1,202	4,640	2,800	(39.7)
Interfund Services		69,167	58,844	61,890	5.2
TOTAL	\$	219,157	\$ 212,687	\$ 219,104	3.0

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Customer Service Supervisor	1.00	16
Customer Service Representative	2.00	10
TOTAL	3.00	



REAL PROPERTY SERVICES

PRIMARY SERVICES

Real Property Services provides research and support for city staff and citizens regarding city-owned property. Acquisition of property for public use, acquisition of property for redevelopment and infill housing, administration of FEMA flood mitigation grants, and processing citizen petitions for purchase or use of city properties are the primary services provided by Real Property Services.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:

- To acquire properties in a cost-effective and timely manner utilizing necessary due diligence
- To provide excellent customer service both internally and externally in administering grants, processing petitions, and providing information on City-owned property

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– FEMA grants initiated	1	1	3	1
– Number of petitions processed	39	30	34	40
– Number of properties targeted for public use (including easements and ROW)	10	12	18	12
– Number of properties targeted for infill housing and/or redevelopment	161	15	18	25
– Number of leases administered	-	-	4	4
– Number of surplus properties listed/processed	-	-	6	23
Efficiency Measures				
– Percent of petitions processed within 120 days	68.0%	80.0%	80.0%	80.0%
– Percent of targeted properties researched and negotiations entered into	100.0%	100.0%	100.0%	100.0%
– Number of surplus property sold or disposed	15	-	-	20

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
– Number of FEMA properties acquired	3	20	3	1
– Percent of petitions closed out	65.0%	80.0%	80.0%	80.0%
– Number of properties acquired for public use	3	6	4	6
– Number of properties acquired for infill and/or redevelopment	2	12	3	15
– Number of easements and/or ROW's acquired	9	-	6	8

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 387,319	\$ 418,272	\$ 436,559	4.4
Outside Services	22,220	40,368	32,179	(20.3)
Commodities	4,407	5,950	5,200	(12.6)
Interfund Services	27,696	12,119	15,337	26.6
Other Expenses	2,724	2,276	11,000	383.4
TOTAL	\$ 444,366	\$ 478,985	\$ 500,275	4.4

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Real Property Director	1.00	25
Real Property Coordinator	4.00	18
Real Property Technician	1.00	14
TOTAL	6.00	



ECONOMIC DEVELOPMENT



PRIMARY SERVICES

The mission of the Economic Development Department is to facilitate economic development activities that foster a strong local economy, spur business and job growth and provide for a better quality of life in Savannah. Primary Services include: the development and administration of small business incentives to encourage business development and retention; business outreach, support and assistance; corridor revitalization activities; and asset/wealth building services for Savannah residents; and coordination of international outreach activities to foster commerce through business development, tourism, and workforce development partnerships. These programs and activities are geared toward improving economic opportunities and increasing financial well-being for individuals, families, and small businesses of Savannah.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:

- Business Development and Retention: To provide relevant and meaningful incentives to the business community which encourage business and job growth
- Business Support and Assistance: To provide supportive services and technical assistance to new and existing businesses and entrepreneurs, business associations and coalitions
- Corridor Revitalization: To work with city planning and service departments, businesses, residents and other community partners to address and improve physical and economic conditions along distressed commercial corridors.
- Asset and Wealth Building Program: To encourage wealth creation among Savannah residents by providing volunteer income tax preparation and financial education services
- International Affairs: To establish the City of Savannah as a globally diverse community by fostering partnerships and initiatives that benefits the community in three concentrated areas: Business Development, Tourism and Workforce Development.

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of business outreach, education & awareness activities	9	8	8	8
- Number of entrepreneurs, businesses and/or groups receiving business assistance (planning, location, technical services, incentives, etc.)	32	20	25	25

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Number of corridors targeted for corridor planning and/or improvement activities	-	3	4	4
- Number of tax clients assisted at city sites	847	1,000	850	900
- Number of International Visits to/from the city	n/a	n/a	n/a	4
Efficiency Measures				
- Percent of business inquiries or requests responded to within 48 hours	-	100.0%	100.0%	100.0%
- Percent of service recipients rating services received as satisfactory or better	-	75.0%	75.0%	75.0%
- Percent of tax clients qualifying for EITC	41.0%	50.0%	40.0%	45.0%
Effectiveness Measures				
- Number of prospective and existing businesses reached through outreach, education & awareness activities	449	425	385	400
- Percent of clients achieving business assistance targets (location, planning, financing, incentives, creation/expansion)	-	50.0%	50.0%	50.0%
- Number of corridor planning or improvement activities completed	-	3	3	3
- Federal tax dollars refunded at city sites	\$1,167,723	\$1,400,000	\$1,200,000	\$1,200,000
- Percent of international visits resulting in new business, tourism, or workforce development agreements/partnerships with the City or local Savannah entities	n/a	n/a	n/a	50.0%

EXPENDITURES BY TYPE¹

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 313,223	\$ 350,391	\$ 504,743	44.1
Outside Services	254,929	241,245	308,638	27.9
Commodities	9,697	24,650	57,809	134.5
Interfund Services	17,280	23,206	43,755	88.6
TOTAL	\$ 595,129	\$ 639,492	\$ 914,945	43.1

POSITIONS¹

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Economic Development Director	1.00	25
International Affairs Administrator	1.00	23
Program Coordinator	3.00	18
Community Projects Technician	2.00	12
Administrative Clerk	1.00	9
TOTAL	8.00	

¹Economic Development's budget includes funding for two SDRA positions and other related expenditures. It also includes expenditures for the Small Business Assistance Corporation (SBAC), Creative Coast and Chatham-Savannah Asset Development Corporation (CSADC) / Neighborhood Impact Association (NIA).



ENTREPRENEURIAL CENTER



PRIMARY SERVICES

The Savannah Entrepreneurial Center (SEC) supports small business development by providing training and support to prospective and existing entrepreneurs interested in increasing their business acumen and skills, developing business plans, and creating or expanding small businesses. The center also provides assistance in researching and preparing for micro-business ownership. Through comprehensive training, mentoring, technical assistance, and referrals to financial resources, the Center helps to increase local business growth and the economic empowerment of individuals and the community.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:

- To provide an educational resource center for existing and prospective entrepreneurs
- To increase business skills and business opportunities for persons interested in owning and operating a business as well as creating jobs and hiring in Savannah
- To assist entrepreneurs in developing business plans and accessing business capital

PERFORMANCE MEASURES

	2012 Actual ¹	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Number of training classes and/or workshops offered	-	40	60	70
– Number of unduplicated clients participating in the business training program	-	100	150	170
– Number of unduplicated clients receiving business support and technical assistance	-	50	70	75
Efficiency Measures				
– Percent of SEC clients rating services received as satisfactory or better	-	75.0%	75.0%	80.0%
Effectiveness Measures				
– Percent of business training clients achieving training plan goals	-	70.0%	70.0%	75.0%

	2012 Actual ¹	2013 Adopted	2013 Projected	2014 Adopted
– Percent of SEC clients achieving business development targets (business plans, loan applications, etc.)	-	50.0%	50.0%	60.0%
– Number of new business start-ups resulting from SEC efforts	-	8	8	8

¹ This program was not fully staffed in 2012.

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 21,899	\$ 190,906	\$ 318,181	66.7
Outside Services	103,007	103,238	58,351	(43.5)
Commodities	5,161	4,900	4,800	(2.0)
Interfund Services	10,529	5,561	5,635	1.3
Other Expenses	0	2,123	0	(100.0)
TOTAL	\$ 140,596	\$ 306,728	\$ 386,967	26.2

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Entrepreneurial Center Administrator	1.00	23
Program Coordinator	1.00	18
Small & Micro Business Development Instructor	1.00	17
Contract Compliance Coordinator	1.00	16
Customer Service Representative	1.00	10
TOTAL	5.00	

PUBLIC WORKS AND WATER RESOURCES



DEPARTMENTS

BUREAU CHIEF'S OFFICE	WATER DISTRIBUTION (<i>SEE WATER FUND</i>)
TRAFFIC ENGINEERING	SEWER MAINTENANCE (<i>SEE SEWER FUND</i>)
STORMWATER MANAGEMENT	LIFT STATIONS MAINTENANCE (<i>SEE SEWER FUND</i>)
STREETS MAINTENANCE	PRESIDENT STREET PLANT (<i>SEE SEWER FUND</i>)
WATER AND SEWER DIRECTOR (<i>SEE WATER FUND</i>)	REGIONAL PLANTS (<i>SEE SEWER FUND</i>)
UTILITY SERVICES (<i>SEE WATER FUND</i>)	I&D WATER PLANT (<i>SEE INDUSTRIAL & DOMESTIC WATER FUND</i>)
WATER AND SEWER PLANNING AND ENGINEERING (<i>SEE WATER FUND</i>)	DEVELOPMENT SERVICES
WATER SUPPLY AND TREATMENT (<i>SEE WATER FUND</i>)	ENVIRONMENTAL SERVICES & SUSTAINABILITY DIVISION

BUREAU MISSION

The Bureau of Public Works and Water Resources promotes the safety and health of our public by designing, building and maintaining infrastructure that produces, treats and conveys safe drinking water and waste water; minimizes the potential for flooding while protecting our natural environment; maintains the City's streets, lanes, sidewalks and other public rights of way; and safely and efficiently moves vehicular, pedestrian and bicycle traffic throughout the City.

BUREAU TRENDS AND ISSUES

The City of Savannah has been engaged for the past 25 years in discussions with the Georgia Environmental Protection Division (GAEPD) regarding reductions of groundwater withdrawals. Over the past five years, the GAEPD has been in very close discussion with the South Carolina Department of Health and Environmental Control (SCDHEC) regarding saltwater intrusion into the Floridian Aquifer. It is anticipated that a decision will be made during 2014 regarding additional reductions in all Floridian Aquifer withdrawals. These reductions may be as much as a 20 to 25% decrease from current withdrawals. Such reductions will require additional purchases of surface water from the Industrial and Domestic (I&D) water plant to meet demand.

Work also continues on completion of regulation of the Total Maximum Daily Load (TMDL) with regard to the wastewater discharge loading from all municipal and industrial dischargers including Savannah's President Street and Regional wastewater plants. Improvements to Savannah's facilities may be required. However, the extent and/or specifics of these improvements cannot be determined until the TMDL regulation nears completion.

PUBLIC WORKS AND WATER RESOURCES

For nearly 20 years, SPLOST has funded many of the City's improvements in drainage, sidewalks, roadways, and traffic control. Operating budgets have historically funded the day-to-day repairs of the City's stormwater, streets, and traffic infrastructures with larger capital improvements and new facilities being funded via SPLOST. Should SPLOST funds be reduced in upcoming years, the volume of large improvements and new facilities will be greatly reduced unless additional funding sources can be developed.

In 2014, work on several large and critical facilities will continue as follows:

- Construction of the President Street/General McIntosh corridor, the Casey South Phase 2, and Baldwin Park area drainage will proceed forward
- Construction of the 500,000 gallon per day reuse water facility at Bacon Park will proceed assisting with the potential reduced groundwater withdrawals
- Construction of 100 million gallon reservoir by the Corps of Engineers is anticipated to begin

EXPENDITURES BY TYPE

The 2014 budget for the Public Works & Water Resources Bureau increases by 7.2 % over 2013 projected. The most significant increase is in Personal Services, and reflects higher costs for employee pensions and benefits. Other categories showing increases are Outside Services, for electricity and contractual services, and Interfund Services, for Risk Management as well as Vehicle and Information Technology support services. The Commodities category declines by 9.1% due to lower anticipated purchases of construction supplies and equipment parts.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 7,336,693	\$ 10,675,323	\$ 12,147,177	13.8
Outside Services	5,861,126	6,323,248	6,495,585	2.7
Commodities	1,206,668	1,630,913	1,482,578	(9.1)
Interfund Services	1,356,297	1,469,048	1,589,249	8.2
Capital Outlay	10,600	66,416	66,016	(0.6)
Interfund Transfers	5,000	10,000	0	(100.0)
Other Expenses	819,965	1,028,825	944,910	(8.2)
TOTAL	\$ 16,596,349	\$ 21,203,773	\$ 22,725,515	7.2

PUBLIC WORKS AND WATER RESOURCES

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Bureau Chief's Office ¹	\$ 500,622	\$ 698,884	\$ 714,427	2.2
Traffic Engineering	6,283,890	6,339,120	6,527,474	3.0
Stormwater				
Management	5,196,359	5,437,939	5,764,663	6.0
Streets Maintenance	4,615,478	4,625,280	4,890,233	5.7
Development Services	0	4,102,550	4,379,105	6.7
Environmental Services				
& Sustainability				
Division	0	0	449,613	100.0
TOTAL	\$ 16,596,349	\$ 21,203,773	\$ 22,725,515	7.2

¹Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.



PUBLIC WORKS AND WATER RESOURCES

BUREAU CHIEF

PRIMARY SERVICES

The Public Works and Water Resources Bureau Chief is responsible for ensuring the City's infrastructure is efficiently maintained while providing the citizens of Savannah with systems that are fully functional, hazard-free, aesthetically pleasing, meet present requirements, and identify future needs.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To ensure proper growth and upkeep of the City's streets, sidewalks, drainage, street lighting, traffic control, and water and sanitary sewer systems through efficient management of the Public Works and Water Resources Bureau

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measure				
- Public Works & Water Resources departments monitored for compliance with the City's infrastructure/operations/environmental policies	100.0%	100.0%	100.0%	100.0%
Efficiency Measure				
- Customer service requests responded to within standard	100.0%	100.0%	100.0%	100.0%
Effectiveness Measure				
- Customer satisfaction with Bureau services	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE¹

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 190,536	\$ 364,942	\$ 373,682	2.4
Outside Services	275,683	297,065	301,482	1.5
Commodities	6,984	15,900	16,400	3.1
Interfund Services	23,062	20,611	22,496	9.1
Other Expenses	4,357	366	367	0.0
TOTAL	\$ 500,622	\$ 698,884	\$ 714,427	2.2

¹Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Public Works and Water Resources Bureau Chief	1.00	--
Management Projects Coordinator	1.00	21
Contract Analyst	1.00	18
Grounds Equipment Maintenance Specialist	1.00	14
TOTAL	4.00	



TRAFFIC ENGINEERING

PRIMARY SERVICES

Traffic Engineering is responsible for the overall management of the City's traffic system that includes vehicular and pedestrian safety; maintenance of traffic signals, traffic signs, pavement markings, and street lighting systems along all streets, as well as those along Interstate 16, the Talmadge Bridge, major arterials, and parks/squares in the Historic District; traffic engineering capital improvements; and ensuring private development impacts are mitigated by developers.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide the City with efficiently maintained infrastructure and systems that are fully functional, hazard-free, and aesthetically pleasing, while meeting current requirements and identifying future needs
- To provide well lit streets that meet the City's minimum lighting standards
- To design streets that prevent vehicular and pedestrian accidents through effective traffic control
- To maintain public infrastructure which is critical in preventing personal injury and property loss from vehicular accidents and other hazards

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Traffic signal repairs	875	800	780	800
- Traffic sign repairs	7,266	7,500	7,330	7,300
- Traffic studies	981	750	1455	800
- Existing City-owned street lights maintained & repaired	501	500	513	500
- Repair of outages coordinated for street lights leased through Georgia Power	763	700	779	700
- Permits processed and reviewed	2,263	2,200	2,500	2,400
Efficiency Measures				
- Percent of citizen complaints responded to within 24 hours	97.9%	90.0%	95.0%	90.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Percent of signal malfunctions addressed within 24 hours	97.3%	95.0%	96.0%	95.0%
- Percent of down/missing stop or yield signs addressed within 24 hours	97.7%	95.0%	96.0%	95.0%
- Percent of City-owned light outages reported through 311 that are responded to within 3 days	94.0%	90.0%	95.0%	90.0%
- Georgia Power average time to repair street lights is within 3 to 5 business days	2 days	3 days	2 days	3 days
Effectiveness Measures				
- Percent of major corridors that operate at Level C (15-19 mph) or better	100.0%	95.0%	95.0%	95.0%
- Rate reduction at Top 20 accident locations	40.0%	10.0%	10.0%	5.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 1,660,533	\$ 1,613,382	\$ 1,793,587	11.2
Outside Services	3,885,874	3,882,549	3,936,846	1.4
Commodities	468,605	534,720	486,450	(9.0)
Interfund Services	173,369	145,228	152,131	4.8
Capital Outlay	10,600	60,000	60,000	0.0
Other Expenses	84,909	103,241	98,460	(4.6)
TOTAL	\$ 6,283,890	\$ 6,339,120	\$ 6,527,474	3.0

POSITIONS

Class Title	2014 FTE	Grade
Traffic Engineering Director	1.00	25
Traffic Engineering Administrator	1.00	23
Civil Engineer	1.00	21
Traffic Systems Coordinator	1.00	20
Traffic Engineering Superintendent	1.00	20
Traffic Engineering Coordinator	1.00	19
Construction Inspector	1.00	17
Maintenance Supervisor	1.00	17
Traffic Engineering Technician	7.00	16
Engineering Technician	1.00	15
Electrician	2.00	14

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Traffic Maintenance Specialist	1.00	14
Administrative Assistant	1.00	12
Sign Specialist	1.00	11
Construction Site Safety	2.00	10
Administrative Clerk	1.00	9
Senior Maintenance Worker	5.00	9
Maintenance Worker	1.00	8
 TOTAL	 30.00	



STORMWATER MANAGEMENT

PRIMARY SERVICES

Stormwater Management is responsible for the maintenance/repair of the open and closed drainage system, ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit, reviewing private development plans to ensure compliance with pertinent City ordinances, and managing the flood reduction capital improvement program.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To achieve 100.0% compliance with the City's NPDES MS-4 permit
- To operate the stormwater system at its peak practicable capacity
- To operate the stormwater system with zero excursions to the environment due to equipment or personnel

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Open miles cleaned	29	115	115	115
- Open miles mowed & treated	482	158	158	158
- Closed system repairs	292	390	390	390
- Closed miles cleaned	23	30	30	80
- Inlets cleaned	1,400	2,500	2,500	2,500
Efficiency Measures				
- Development reviews completed within 10 days of department receipt	98.0%	96.0%	96.0%	96.0%
- Percent compliance NPDES permit	100.0%	100.0%	100.0%	100.0%
- Industrial inspections	17	9	9	11
- Pumps on-line ready at all times	92.0%	95.0%	95.0%	95.0%
Effectiveness Measures				
- Amount of structural flooding due to 10-year 24 hr level or less rain events (7" in 24 hrs)	0	0	0	0
- Priority 1 Valid Requests (flow restriction) responded to within standard	67.0%	99.0%	70.0%	70.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Priority 2 Valid Requests (flow inhibitor or passive defect) responded to within standard	72.0%	90.0%	72.0%	72.0%
- Priority 3 Valid Requests (long term repair or personnel use) responded to within standard	76.0%	85.0%	75.0%	75.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 3,198,284	\$ 3,112,607	\$ 3,499,560	12.4
Outside Services	908,282	1,002,999	955,350	(4.8)
Commodities	310,974	484,750	453,100	(6.5)
Interfund Services	304,245	269,763	355,956	32.0
Interfund Transfers	5,000	10,000	0	(100.0)
Other Expenses	469,574	557,820	500,697	(10.2)
TOTAL	\$ 5,196,359	\$ 5,437,939	\$ 5,764,663	6.0

POSITIONS

<u>Class Title</u>	2014 FTE	Grade
Stormwater Director	1.00	25
Stormwater Environmental Administrator	1.00	23
Senior Civil Engineer	3.00	23
Stormwater Management Administrator	1.00	23
Civil Engineer	1.00	21
GIS Analyst	1.00	18
Electronic Control Technician	1.00	17
Maintenance Supervisor	3.00	17
Construction Inspector	4.00	17
Engineering Technician	1.00	15
Electrician	1.00	14
Maintenance Crew Chief	5.00	14
Stormwater Maintenance Mechanic	1.00	14
Heavy Construction Equipment Operator	6.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	7.00	12
Medium Equipment Operator	6.00	11
Administrative Secretary	1.00	10
Senior Maintenance Worker	6.00	9
Maintenance Worker	9.00	8
TOTAL	60.00	



STREETS MAINTENANCE

PRIMARY SERVICES

Streets Maintenance is responsible for preserving and maintaining streets, sidewalks (to include ADA accessibility where applicable), rights-of-way, and lanes by repairing utility street cuts and other defects in 765 miles of paved and unpaved streets and/or lanes; and for performing preventive maintenance, including shoulder maintenance and resurfacing, vegetation maintenance, grading 0.90 miles of unpaved streets, and mowing, servicing and maintaining 1,154 miles of rights-of-way, 85 miles of lanes, and 633 city-owned parcels.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objective:

- To ensure that pedestrians and motorists have safe mobility access within the rights-of-way traversing the sidewalks and street network in the City of Savannah

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Miles of asphalt placed	14	15	16	15
- Miles of concrete placed	8	8.5	9	9
- Miles of lanes/shoulders maintained	145	147	155	155
- Miles of vegetation maintained	3,385	3,900	4,450	4,450
Efficiency Measures				
- Cost per foot of asphalt placement	\$22.00	\$22.00	\$22.00	\$23.00
- Cost per foot of concrete placement	\$22.00	\$22.00	\$22.00	\$23.00
- Cost per foot of lane/shoulder maintenance	\$1.07	\$1.07	\$1.07	\$1.10
- Cost per foot of vegetation maintenance	\$0.16	\$0.16	\$0.16	\$0.19
Effectiveness Measures				
- Percent of footage of asphalt placed within standard proctor (potholes -				

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
3 days, utility cut and/or pavement defect-14 days, asphalt roadway-50 days)	90.0%	90.0%	90.0%	90.0%
- Percent of footage of concrete placed within the 150 day proctor (sidewalk repair and curb & gutter repair)	94.0%	94.0%	94.0%	95.0%
- Percent of lanes/shoulders serviced/maintained within the 14 day proctor	95.0%	95.0%	95.0%	95.0%
- Percent of vegetation mowed/serviced/maintained within the 14 day proctor	95.0%	95.0%	95.0%	95.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 2,287,340	\$ 2,211,084	\$ 2,437,635	10.2
Outside Services	791,286	816,300	906,782	11.1
Commodities	420,105	501,731	419,181	(16.5)
Interfund Services	855,622	781,703	823,503	5.3
Other Expenses	261,125	314,462	303,132	(3.6)
TOTAL	\$ 4,615,478	\$ 4,625,280	\$ 4,890,233	5.7

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Street Maintenance Administrator	1.00	23
Maintenance Supervisor	4.00	17
Construction Inspector	2.00	17
Maintenance Crew Chief	9.00	14
Heavy Construction Equipment Operator	1.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	3.00	12
Medium Equipment Operator	11.00	11
Administrative Clerk	1.00	9
Senior Maintenance Worker	9.00	9
Maintenance Worker	6.00	8
TOTAL	48.00	



DEVELOPMENT SERVICES



PRIMARY SERVICES

The Development Services Department serves the public by ensuring the safety of the built environment through effective code enforcement and by providing guidance and oversight for all private development within the City of Savannah. The department is responsible for interpreting and enforcing the codes, laws and ordinances that affect the safety and welfare of the public and its property. This includes all aspects of building construction, life safety, electrical, plumbing, and mechanical systems, as well as enforcing the Flood Damage Prevention and Zoning Ordinances, including sign and historic preservation standards.

The department also manages the design and construction of the City's Capital Improvement Projects (CIPs) for six City Bureaus to ensure they are completed on time and within budget. The department provides engineering services, surveying services, Geographic Information Systems (GIS) and graphics support services to other City departments upon request.

Development Services also coordinates the private development plan review process among the City infrastructure, Police and Fire departments as well as the Metropolitan Planning Commission. The department also coordinates with the infrastructure departments (Park and Tree, Street Maintenance, Stormwater, Traffic Engineering, and Water and Sewer Planning and Engineering) for final site acceptance of completed private development projects.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To ensure initial and continued compliance through quality inspection techniques and timely responses by conducting 95.0% of an estimated 4,000 inspection requests within 24 hours of customer requests
- To ensure that targeted derelict structures are inspected for proper condemnation and demolition action within thirty days
- To maintain through certification and training the City's Insurance Services Office rating of 4
- To provide technical assistance to City organizations by attendance at MPC, ZBA (Zoning Board of Appeals) and Council meetings
- To maintain or lower our Federal Emergency Management Agency's community rating service level of six
- To ensure 100.0% of all private development projects are constructed and completed to the City's standards and requirements
- To respond in a timely manner to City Department requests for technical assistance within five working days

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Budget
Workload Measures				
– Plans reviewed	1,571	2,000	2,000	2,000
– Residential permits issued	1,108	1,000	1,000	1,000
– Commercial permits issued	733	500	1,000	500
– Trade permits issued	5,137	5,000	5,000	5,000
– Building and trade inspections	23,833	-	22,500	22,500
– Zoning enforcement cases	287	800	250	300
– Zoning information request	402	-	750	750
– Zoning confirmation letters	127	-	100	100
– Zoning number of business approvals of new businesses	1,076	1,500	1,360	1,500
– Private development inspections	2,803	-	2,400	2,400
– Full Site development permits approved	58	-	100	100
– Petitions	16	-	50	50
– Preparation of CIP construction documents and evaluation of bids	26	32	40	40
– City projects needs assessment and conceptual design	27	-	40	40
– CIP construction management and inspections	29	-	40	40
– Number of plats review	30	-	30	30
– Number of surveyed trees, determination ROW, elevation certificates	164	-	150	150
– GIS mapping, data analysis, AutoCAD, and graphic requests by City departments completed	627	800	600	600
Efficiency Measures				
– Average business days to approve a new commercial building	47	30	30	30
– Average business days to approve a new residential permit	10	14	14	14
– Average business days to approve a full site development permit	65	60	60	60
– Average number of building inspections per day	10	9	9	9
– Average number of trade inspections by inspector per day	9	9	9	9
Effectiveness Measures				
– Percent of building and trade inspections conducted within 24 hours of customer request	92.0%	95.0%	96.0%	95.0%
– Percent of new commercial building permits approved within 30 days of completed documents	69.0%	75.0%	70.0%	75.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Budget
– Percent of new residential permits approved within 7 days of receipt of completed documents	67.0%	75.0%	79.0%	75.0%
– Percent of commercial alteration permits approved within 14 days of completed documents	70.0%	75.0%	75.0%	75.0%
– Percent of full site development permits approved within 60 days of receipt of completed documents	73.0%	75.0%	75.0%	75.0%
– Percent of survey requests completed within 10 days	100.0%	100.0%	100.0%	100.0%
– % of GIS mapping, data analysis, AutoCAD, and graphic requests completed within 10 working days	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u> ¹	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 0	\$ 3,373,308	\$ 3,621,450	7.4
Outside Services	0	324,335	375,425	15.8
Commodities	0	93,812	98,797	5.3
Interfund Services	0	251,743	235,162	(6.6)
Capital Outlay	0	6,416	6,016	(6.2)
Other Expenses	0	52,936	42,255	(20.2)
TOTAL	\$ 0	\$ 4,102,550	\$ 4,379,105	6.7

¹Development Services was moved from Community & Economic Development to Public Works & Water Resources at the beginning of 2013. Actuals for 2012 are shown in Community & Economic Development Bureau.

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Development Services Director/City Engineer	1.00	26
Assistant City Engineer	1.00	23
Development Liaison Administrator	1.00	23
Building Inspections Administrator	1.00	23
Permit Services Administrator	1.00	23
Permitting/Flood Plane Administrator	1.00	23
Zoning Administrator	1.00	23
Civil Engineer	2.00	21
Senior Systems Analyst	1.00	20
Senior Plans Examiner	1.00	20
Architectural Coordinator	1.00	20
Plans Examiner	2.00	19
Principal Electrical Inspector	1.00	19

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Principal Mechanical Inspector	1.00	19
Principal Plumbing Inspector	1.00	19
City Surveyor	1.00	19
Private Development Coordinator	1.00	18
GIS Analyst	2.00	18
Zoning Inspector	4.00	17
Electrical Inspector	3.00	17
Plumbing Inspector	3.00	17
Mechanical Inspector	3.00	17
Architectural Technician	1.00	17
Building Inspector	4.00	17
Construction Inspector	2.00	17
Permit Services Technician	1.00	15
Private Development Technician	1.00	15
Permit Center Supervisor	1.00	13
Survey Technician	1.00	13
Community Projects Technician	1.00	12
Administrative Assistant	2.00	12
Permit Specialist	4.00	10
Customer Service Representative	1.00	10
 TOTAL	 53.00	



ENVIROMENTAL SERVICES AND SUSTAINABILITY DIVISION

PRIMARY SERVICES

Created in 2014 under the direction of the Assistant City Manager, the Environment and Sustainability Office provides services to create and maintain a healthy environment for citizens, provide operational cost savings through environmental compliance support, and promotes resource-reduction policy and community engagement.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To assist with environmental compliance efforts in regulated activities of City operations
- To provide technical assistance on strategies to achieve cost-savings through resource conservation and efficiency
- To develop and maintain a City Sustainability Plan to guide compliance with City energy and emissions reduction commitments.
- To develop and implement community education, outreach, and forums for stakeholder engagement
- To develop external funding and partnerships to support City sustainability goals

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of regulated City activities, contributed environmental compliance support and analysis	-	-	-	10
- Number of studies, reports, or cost-benefit analyses performed on cost-saving, resource conservation strategies	-	-	-	12
- Completion of Phase 1 of City Sustainability Plan; Phase 1 is specific to City Operations, Phase 2 is community-wide	-	-	-	1
- Number of community engagement events	-	-	-	75
- Number of grant applications, proposals	-	-	-	4

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Efficiency Measures				
- Avg. identified cost-savings from completed studies, reports, and cost-benefit analyses	-	-	-	\$8,333.00
- Avg. number of people reached per community engagement event	-	-	-	133
- Number of grant applications, and proposals funded	-	-	-	1
Effectiveness Measures				
- Regulatory compliance of City operations where support and analysis were contributed	-	-	-	100.0%
- Identified annual cost-savings from completed studies, reports, and cost-benefit analyses	-	-	-	\$100,000.00
- Adoption of Phase 1 of City Sustainability Plan for City operations by City Council	-	-	-	1
- Number of people reached through community engagement events	-	-	-	10,000
- External funding from grants, partnerships	-	-	-	\$50,000.00

EXPENDITURES BY TYPE

Expenditure Area		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	0	\$	0	\$	421,263	100.0
Outside Services		0		0		19,700	100.0
Commodities		0		0		8,650	100.0
TOTAL	\$	0	\$	0	\$	449,613	100.0

POSITIONS

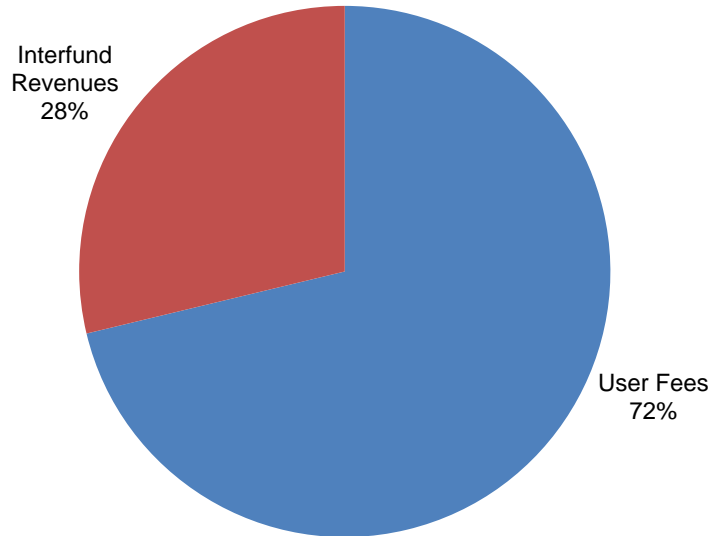
Class Title	2014 FTE	Grade
Environmental Services & Sustainability Director	1.00	25
Environmental Administrator	1.00	23
Environmental Affairs Administrator	1.00	23
Senior Program Analyst	1.00	18
Sanitation Outreach and Education Coordinator	1.00	17
Environmental Services Planner	1.00	17
TOTAL	6.00	

PUBLIC SAFETY COMMUNICATIONS FUND



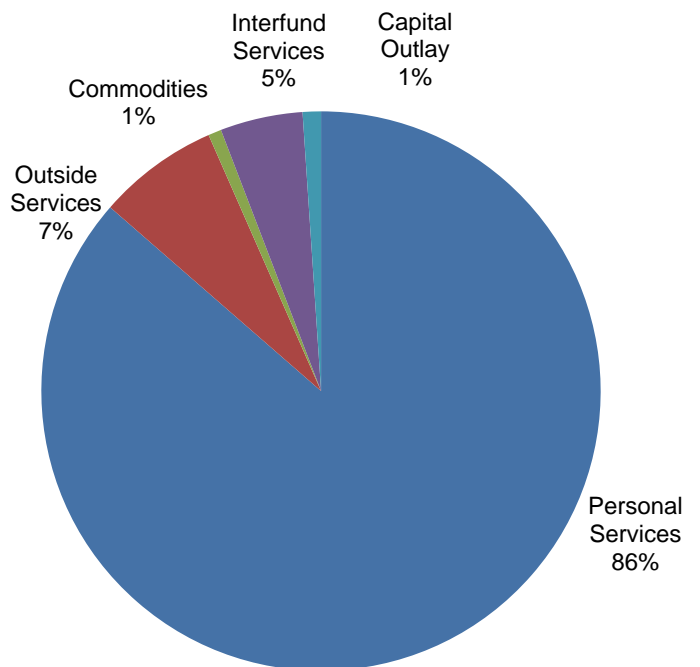
WHERE THE MONEY COMES FROM

User Fees	\$ 4,800,000
Interfund Revenues	1,910,433
Total	\$ 6,710,433



WHERE THE MONEY GOES

Personal Services	\$ 5,798,672
Outside Services	470,028
Commodities	50,500
Interfund Services	320,741
Capital Outlay	70,492
Total	\$ 6,710,433



REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>User Fees</u>				
9-1-1 Telephone Fee	\$ 1,788,241	\$ 1,575,000	\$ 1,575,000	0.0
9-1-1 Wireless Telephone Fee	2,986,212	3,225,000	3,225,000	0.0
Subtotal	\$ 4,774,453	\$ 4,800,000	\$ 4,800,000	0.0
<u>Interfund Revenues</u>				
General Fund Contribution	\$ 896,782	\$ 1,280,504	\$ 1,910,433	49.2
TOTAL	\$ 5,671,235	\$ 6,080,504	\$ 6,710,433	10.4

EXPENDITURES BY TYPE

The 2014 budget for the Public Safety Communications Fund increases \$629,929 or 10.4% above 2013 projected expenditures primarily due to wage and benefit adjustments as well as vacant positions in 2013.

<u>Expenditure Area</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Personal Services	\$ 4,923,716	\$ 5,265,311	\$ 5,798,672	10.1
Outside Services	478,589	471,530	470,028	(0.3)
Commodities	51,875	50,500	50,500	0.0
Interfund Services	224,737	293,163	320,741	9.4
Capital Outlay	0	0	70,492	100.0
Other Expenses	(7,682)	0	0	0.0
TOTAL	\$ 5,671,235	\$ 6,080,504	\$ 6,710,433	10.4

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Police Lieutenant	1.00	56
Senior System Analyst	1.00	20
Communications Center Coordinator	2.00	18
Senior Communications Officer	12.00	15
Communications Training Officer	9.00	14
Communications Officer	57.00	13
Community Resource Officer	2.00	11
Administrative Secretary	1.00	10
Call Taker - 911 Center	16.00	10
Records Technician	4.00	9
TOTAL	105.00	



COMMUNICATIONS CENTER

PRIMARY SERVICES

The Communications Center is the primary Public Safety Answering Point (PSAP) for both emergency and non-emergency calls. The SCMPD 9-1-1 Communications Center provides emergency medical dispatch services for all of Chatham County and provides police, fire, and first responder services for 99% of the County. Additionally, the Center provides Criminal Justice Information System (CJIS) support for twelve police agencies in Chatham County that participate in the Georgia Crime Information Center (GCIC) network which is a statewide information sharing initiative.

The Center operates continuously 24 hours a day, 365 days a year, to provide all communications needs for the department. It is the primary point of contact for citizens and an essential line of communication for officers on the street.

GOALS AND OBJECTIVES

Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide public safety dispatch services within the City of Savannah and Chatham County by processing emergency and non-emergency calls
- To coordinate the assignment and dispatch of public safety personnel to ensure the appropriate entity is dispatched in the fastest response to emergencies
- To receive teletype inquiries

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- 9-1-1 calls received	317,754	357,500	349,529	367,005
- Non-emergency calls received	339,461	358,600	373,407	400,000
- Teletype inquiries received	15,727	-	17,339	18,206
Efficiency Measures				
- Percent of non-emergency calls processed within 5 minutes	51.0%	77.0%	56.1%	62.0%
- Percent of abandoned calls	8.3%	10.0%	8.5%	5.1%
Effectiveness Measures				
- Percent of 9-1-1 calls answered within three rings (15 sec's)	84.3%	92.0%	93.0%	100.0%
- Percent of 9-1-1 calls processed within two minutes (priority one)	92.0%	92.0%	98.0%	100.0%
- Percent of 9-1-1 calls processed within two minutes (priority two)	82.0%	82.0%	90.0%	100.0%

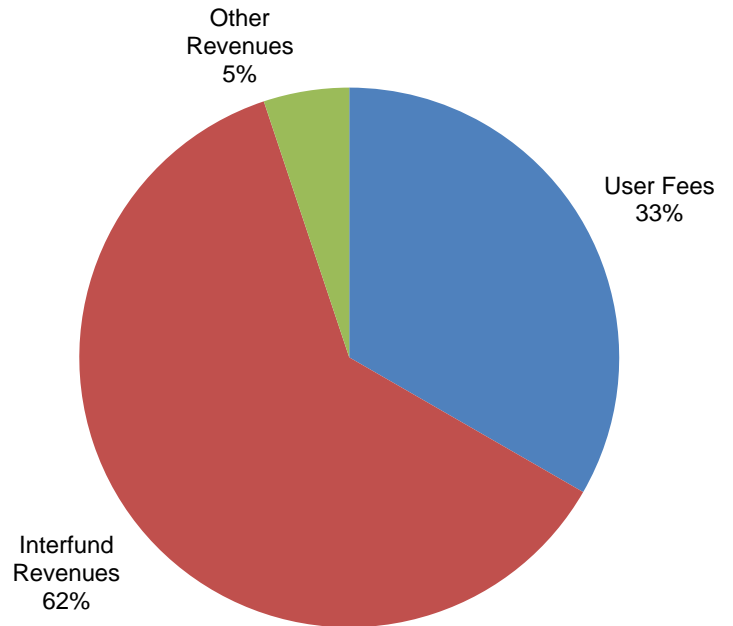


HAZARDOUS MATERIAL TEAM FUND



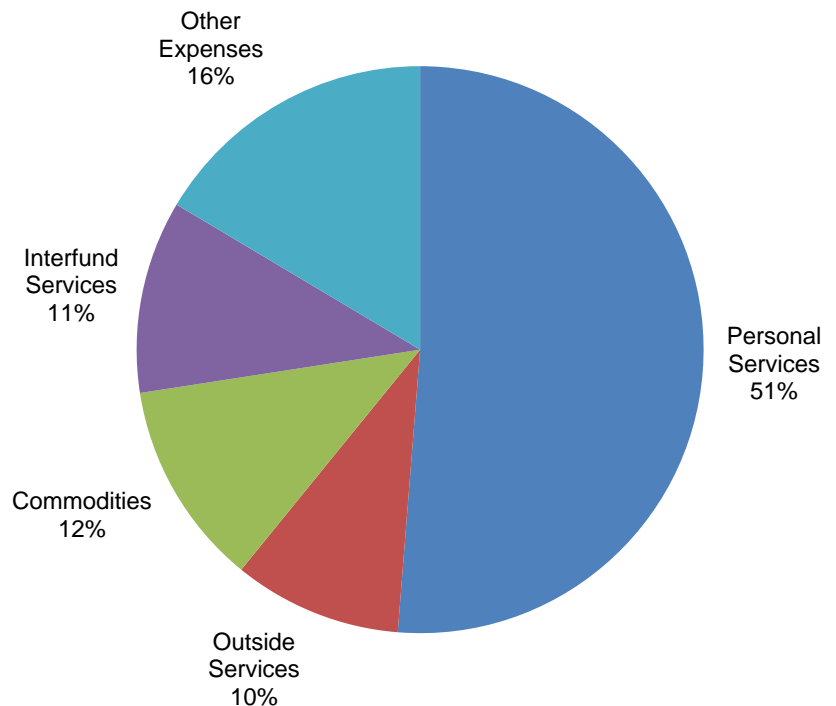
WHERE THE MONEY COMES FROM

User Fees	\$	187,950
Interfund Revenues		347,239
Other Revenues		28,931
Total	\$	564,120



WHERE THE MONEY GOES

Personal Services	\$	289,168
Outside Services		54,207
Commodities		65,950
Interfund Services		62,034
Other Expenses		92,761
Total	\$	564,120



REVENUES BY SOURCE

<u>Revenue Source</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
<u>User Fees</u>					
Hazardous Material Industry Fees	\$	187,950	\$ 187,950	\$ 187,950	0.0
<u>Interfund Revenues</u>					
General Fund Contribution	\$	294,985	\$ 313,206	\$ 347,239	10.9
<u>Other Revenues</u>					
Chatham County Haz-Mat Reimbursement	\$	28,931	\$ 28,931	\$ 28,931	0.0
TOTAL	\$	511,866	\$ 530,087	\$ 564,120	6.4

EXPENDITURES BY TYPE

Haz-Mat Fund expenses for 2014 increase by 6.4% over 2013 projections. This is due to increases in employee salaries and benefits, equipment maintenance costs, information technology support, and vehicle maintenance and depreciation costs.

<u>Expenditure Area</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	278,926	\$ 280,642	\$ 289,168	3.0
Outside Services		12,953	47,720	54,207	13.6
Commodities		37,629	67,514	65,950	(2.3)
Interfund Services		53,443	55,877	62,034	11.0
Interfund Transfers		59,750	0	0	0.0
Other Expenses		69,165	78,334	92,761	18.4
TOTAL	\$	511,866	\$ 530,087	\$ 564,120	6.4

POSITIONS

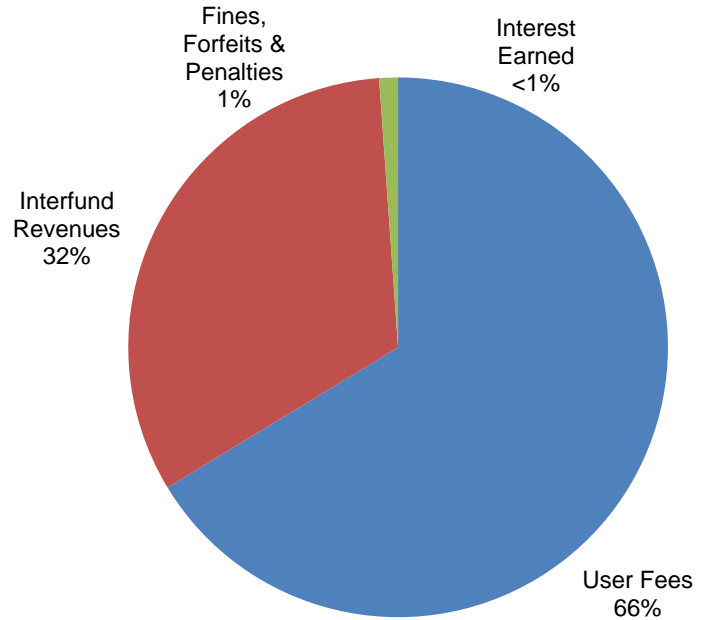
<u>Class Title</u>	2014 FTE	Grade
Master Firefighter	3.00	63
Special Operations Chief	1.00	22
TOTAL	4.00	

SANITATION FUND



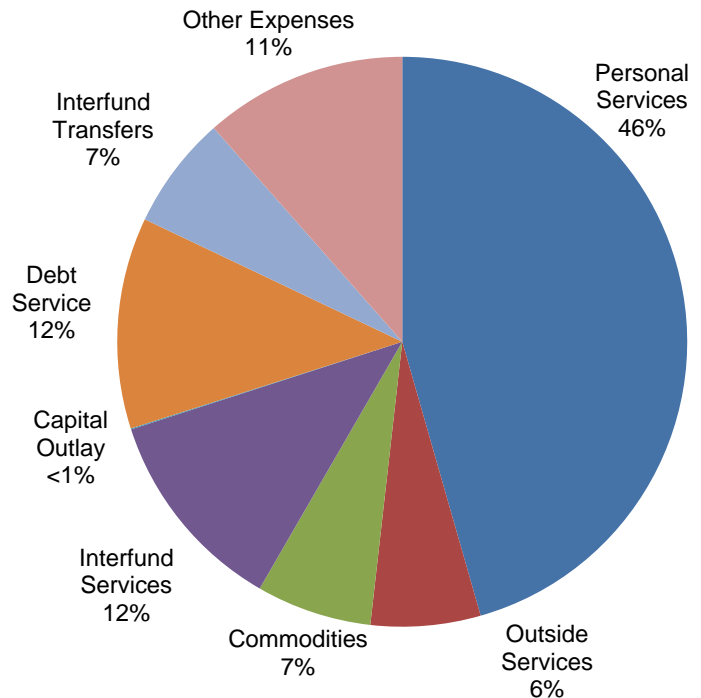
WHERE THE MONEY COMES FROM

User Fees	\$ 17,762,000
Interfund Revenues	8,653,610
Fines, Forfeits, & Penalties	300,000
Interest Earned	2,000
Total	\$ 26,717,610



WHERE THE MONEY GOES

Personal Services	\$ 12,205,715
Outside Services	1,666,395
Commodities	1,755,515
Interfund Services	3,129,469
Capital Outlay	17,000
Debt Service	3,210,194
Interfund Transfers	1,740,419
Other Expenses	2,992,903
Total	\$ 26,717,610



REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>User Fees</u>				
Residential Refuse Fees	\$ 13,579,121	\$ 14,126,996	\$ 14,898,000	5.5
Commercial Refuse Fees	1,063,172	1,046,454	1,090,000	4.2
Refuse Disposal Tip Fees	31,082	30,250	30,000	(0.8)
Commercial Disposal Fees (City)	1,047,252	1,052,970	1,094,000	3.9
Commercial Disposal Fees (Private)	(8,063)	0	0	0.0
C & D Waste Fees	323,548	250,000	260,000	4.0
Recycling Recovery	201,906	167,000	167,000	0.0
Special Trash Collection Fee	273,043	200,000	250,000	25.0
Refuse Cart Sales	8,850	8,300	8,000	(3.6)
Senior Citizens Discount	(24,925)	(35,000)	(35,000)	0.0
Subtotal	\$ 16,494,986	\$ 16,846,970	\$ 17,762,000	5.4
<u>Interfund Revenues</u>				
Interfund Disposal Fees	\$ 941,773	\$ 989,900	\$ 989,900	0.0
Interfund Commercial Fees	300,404	293,353	312,003	6.4
Services to General Fund	7,071,624	7,010,881	7,351,707	4.9
General Fund Contribution	373,452	285,415	0	(100.0)
Contribution from Cart Replacement Fund	264,936	0	0	0.0
Subtotal	\$ 8,952,189	\$ 8,579,549	\$ 8,653,610	0.9
<u>Fines, Forfeits & Penalties</u>				
Sweeper Parking Citations	\$ 344,507	\$ 224,000	\$ 300,000	33.9
<u>Interest Earned</u>				
Interest / Dividends	\$ 3,357	\$ 2,300	\$ 2,000	(13.0)
<u>Other Revenues</u>				
Discounts	\$ 0	\$ 0	\$ 0	0.0
Miscellaneous Revenue	0	10,000	1,000	(90.0)
Miscellaneous Uncollected	(272)	(1,000)	(1,000)	0.0
Subtotal	\$ (272)	\$ 9,000	\$ 0	(100.0)
TOTAL	\$ 25,794,767	\$ 25,661,819	\$ 26,717,610	4.1

EXPENDITURES BY TYPE

Expenses in the Sanitation fund for 2014 increase by 4.1% above the 2013 projected expenditures. The largest areas of increase are Personal Services for employee pay and benefit increases; and in Interfund Transfers which reflects a higher amount transferred to contingency in preparation for new construction at the Dean Forest Road Landfill in 2015.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 11,678,441	\$ 11,750,759	\$ 12,205,715	3.9
Outside Services	1,211,110	1,460,159	1,666,395	14.1
Commodities	1,727,977	1,732,395	1,755,515	1.3
Interfund Services	3,085,712	3,132,399	3,129,469	(0.1)
Capital Outlay	49,776	17,000	17,000	0.0
Debt Service	3,190,178	3,212,388	3,210,194	(0.1)
Interfund Transfers	1,709,894	1,277,000	1,740,419	36.3
Other Expenses	2,876,743	3,079,719	2,992,903	(2.8)
TOTAL	\$ 25,529,831	\$ 25,661,819	\$ 26,717,610	4.1

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Bureau Chief's Office	\$ 550,678	\$ 704,760	\$ 651,805	(7.5)
Residential Refuse	7,860,278	8,159,665	7,886,012	(3.4)
Refuse Disposal	5,515,317	5,633,874	5,986,223	6.3
Street Cleaning	2,155,376	2,248,705	2,460,126	9.4
Commercial Refuse	1,616,431	1,674,144	1,684,558	0.6
Recycling and Litter Services	2,386,515	2,467,944	2,651,943	7.5
Property Maintenance Enforcement	2,123,641	2,256,163	2,362,826	4.7
Sanitation Interdepartmental	3,321,595	2,516,564	3,034,117	20.6
TOTAL	\$ 25,529,831	\$ 25,661,819	\$ 26,717,610	4.1

SANITATION



DEPARTMENTS

BUREAU CHIEF'S OFFICE

RESIDENTIAL REFUSE

REFUSE DISPOSAL

STREET CLEANING

COMMERCIAL REFUSE

RECYCLING AND LITTER SERVICES

PROPERTY MAINTENANCE ENFORCEMENT

BUREAU MISSION

To provide solid waste management and property maintenance code enforcement services to promote community and environmental health and neighborhood vitality with excellent customer service through effective work programs that meet or exceed mandated standards; ensure compliance with applicable ordinances to address blighting conditions and other sanitation issues; ensure timely cleanliness of streets, lanes and right-of-ways; and provide for the efficient management of collection, processing, reclamation, recycling, and disposal of residential and commercial solid waste generated within the City of Savannah.

BUREAU TRENDS AND ISSUES

The Sanitation Bureau continues its focus on maintaining strong environmental health in the community and addressing neighborhood blight issues through integration of the solid waste management system with property maintenance enforcement. Tighter resource constraints and higher service expectations have led to service efficiency improvements and enhancement of overall program effectiveness.

Citizen participation remains critical to promoting neighborhood vitality, sustaining a clean and healthy environment, and maximizing efficacy of the service delivery system in our community. Programs and initiatives, such as, litter abatement, yard waste management, recycling, and blight eradication rely heavily on citizen cooperation to optimize effectiveness and minimize overall costs, ultimately to the benefit of all. Public education efforts will continue to focus on collection procedures, resident and property owner responsibilities, and resource conservation. These efforts will be conducted through community outreach to encourage citizens to commit and partner with the City to maintain properties, keep our neighborhoods clean.



SANITATION BUREAU CHIEF

PRIMARY SERVICES

The department oversees Sanitation services which promote an environmentally safe and healthy community. These services will be accomplished through excellent customer service and efficient work programs that comply with environmental standards and mandates; ensure the timely cleanliness of City streets, lanes and rights-of-way; and provide for the efficient management, collection and disposal of residential and commercial solid waste generated within the City of Savannah.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide environmental compliance monitoring and support for solid waste collection and disposal operations

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Dean Forest Road Landfill Operating Permit Compliance Reports prepared	12	14	25	25
- Title V Air Quality Permit Compliance Reports prepared	6	7	7	7
- Leachate Compliance Certification Report prepared	12	12	12	12
Efficiency Measures				
- Cost for compliance of Dean Forest Road Landfill Operating Permit Compliance Report	\$3,697.00	\$4,313.00	\$1,775.00	\$1,775.00
- Cost for compliance of Title V Air Quality Permit Compliance Report	\$4,436.00	\$4,436.00	\$3,802.00	\$3,802.00

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Cost for Leachate Compliance Certification Report.	\$1,479.00	\$1,479.00	\$1,479.00	\$1,479.00
Effectiveness Measures				
- Percent of compliance reports for operating permits prepared.	100.0%	100.0%	100.0%	100.0%
- Percent Title V Air Quality Permit Compliance Reports prepared.	100.0%	100.0%	100.0%	100.0%
- Percent Leachate Compliance Certification Report prepared	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	397,596	\$	510,913	\$	475,285	(7.0)
Outside Services		119,867		138,174		139,995	1.3
Commodities		7,224		9,030		9,165	1.5
Interfund Services		23,371		18,993		23,559	24.0
Interfund Transfers		0		24,000		0	(100.0)
Other Expenses		2,620		3,650		3,801	4.2
TOTAL	\$	550,678	\$	704,760	\$	651,805	(7.5)

POSITIONS

Class Title	2014 FTE	Grade
Sanitation Bureau Chief	1.00	--
Management Projects Coordinator	1.00	21
Senior Administrative Assistant	1.00	14
Vehicle Maintenance Coordinator	1.00	14
Personnel Technician	1.00	10
Administrative Secretary	1.00	10
TOTAL	6.00	



RESIDENTIAL REFUSE

PRIMARY SERVICES

Residential Refuse is responsible for the collection of residential refuse, yard waste and bulk items throughout the City.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To ensure all residential refuse, yard waste and bulk items are collected on schedule
- To ensure sanitation services for special events are planned and executed on schedule

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Residents serviced weekly for residential refuse and yard waste collection	50,000	50,000	50,000	50,000
– Residents serviced for bulk item collection on schedule	50,000	50,000	50,000	50,000
– Vehicles washed and sanitized daily	99.0%	99.0%	99.0%	99.0%
Efficiency Measures				
– Annual cost per resident serviced for residential and yard waste collections	\$63.00	\$63.00	\$133.87	\$133.87
– Annual cost per resident serviced for bulk item removal	\$10.00	\$10.00	\$19.59	\$19.59
– Annual cost per vehicle for washing and sanitizing	\$86.00	\$86.00	\$58.87	\$58.87
Effectiveness Measures				
– Percent of residential refuse and yard waste collections completed on schedule	99.0%	99.0%	99.0%	99.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Percent of bulk item collections completed on schedule	99.0%	95.0%	99.0%	95.0%
– Percent of vehicles properly sanitized prior to placing back in service	99.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 5,415,154	\$ 5,313,094	\$ 5,206,770	(2.0)
Outside Services	114,160	136,540	44,873	(67.1)
Commodities	685,828	663,610	659,815	(0.6)
Interfund Services	709,242	883,803	812,042	(8.1)
Interfund Transfers	69,894	150,000	150,000	0.0
Other Expenses	866,000	1,012,618	1,012,512	0.0
TOTAL	\$ 7,860,278	\$ 8,159,665	\$ 7,886,012	(3.4)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Residential Refuse Collection Director	1.00	25
Residential Refuse Collection Administrator	1.00	23
Sanitation Supervisor	5.00	17
Administrative Assistant	1.00	12
Heavy Equipment Operator	4.00	12
Refuse Truck Operator	31.00	11
Administrative Clerk	1.00	9
Senior Sanitation Worker	25.00	9
Sanitation Worker	32.00	8
TOTAL	101.00	



REFUSE DISPOSAL



PRIMARY SERVICES

Refuse Disposal is responsible for handling and disposing of non-hazardous solid waste collected within the City in accordance with all applicable State and Federal environmental standards. This is accomplished through the operation of the Dean Forest Road Landfill (DFRL), the Bacon Park Transfer Station (BPTS), and ancillary programs such as yard waste processing and scrap tire and metal recycling.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To conduct daily operations in compliance with applicable environmental standards as demonstrated by evaluations of the landfill by the Environmental Protection Division (EPD)
- Proper waste placement and exterior slope design
- Improve facility aesthetics through vegetative screening and installation of landscapes

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Tons of refuse received	89,727	96,000	105,000	101,000
- Tons of refuse diverted	16,623	20,000	15,000	20,000
- Customers served at Bacon Park Facility	28,589	30,000	26,800	27,000
- Customers served at Dean Forest Road Facility	12,927	14,000	11,600	12,000
Efficiency Measures				
- Cost Per Ton received	\$38.00	\$43.00	\$43.00	\$43.00
- Cost Per Ton transferred	\$60.00	\$65.00	\$65.00	\$65.00
Effectiveness Measures				
- Compliance with EPD Standards	100.0%	100.0%	100.0%	100.0%
- Percent waste received at DFRL transported for diversion or disposal	100.0%	100.0%	100.0%	100.0%
- Percent waste received at BPTS transported for diversion or disposal	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	796,093	\$	701,379	\$	882,741	25.9
Outside Services		605,662		824,564		1,112,791	35.0
Commodities		309,342		278,777		292,434	4.9
Interfund Services		188,687		157,768		169,700	7.6
Capital Outlay		49,776		14,500		14,500	0.0
Debt Service		3,165,469		3,188,531		3,187,244	(0.0)
Interfund Transfers		0		50,000		50,000	0.0
Other Expenses		400,288		418,355		276,813	(33.8)
TOTAL	\$	5,515,317	\$	5,633,874	\$	5,986,223	6.3

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Refuse Disposal Director	1.00	25
Landfill Administrator	1.00	23
Maintenance Crew Chief	1.00	14
Heavy Construction Equipment Operator	3.00	13
Heavy Equipment Operator	2.00	12
Administrative Secretary	1.00	10
Senior Maintenance Worker	1.00	9
Transfer Station Attendant	1.00	9
Maintenance Worker	3.00	8
TOTAL	14.00	



STREET CLEANING

PRIMARY SERVICES

Street Cleaning is responsible for maintaining an acceptable level of cleanliness on all curbed and paved streets throughout the City of Savannah. The department has two full programs which include street sweeping and citation writing. The front-end loader operation (cleaning areas that are inaccessible to street sweepers), and sign maintenance will be accomplished on an as-needed basis.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To sweep 7,400 daytime miles and 25,200 nighttime street miles (clean littered areas, remove debris that is inaccessible to street sweepers along lane ends, medians, catch basin corners)
- To maintain an annual midpoint point rating of service units (curbed/paved streets) at acceptable standard of 3.00
- To complete all service requests within standard response time
- To enforce parking regulations, by issuing citations to vehicles parked on paved/curbed streets during scheduled sweeping hours
- To replace, repair and/or install new "NO PARKING" signs in all scheduled sweeping zones as needed

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Daytime street miles swept	8,098	7,400	8,321	7,400
- Nighttime street miles swept	24,906	25,200	25,000	25,200
- Citations written	33,004	30,000	33,000	30,000
- Median ends, catch basins, lane ends, corners cleaned	110	As Needed	As Needed	As Needed
- Signs maintained	3,969	As Needed	As Needed	As Needed
Efficiency Measures				
- Daytime cost per mile	\$ 58.08	\$ 61.00	\$ 62.24	\$ 69.99
- Nighttime cost per mile	\$ 40.69	\$ 38.00	\$ 44.64	\$ 53.75
- Cost per citation written	\$ 19.30	\$ 21.00	\$ 19.32	\$ 21.25
- Percent of budget spent	100.0%	100.0%	100.0%	100.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
- Percent of scheduled routes swept	100.0%	100.0%	100.0%	100.0%
- Percent of service requests not completed within the standard response time	0	0	0	0
- % of total citations voided due to administrative error	<1.0%	<1.0%	1.0%	1.0%
- Number of Service units that were below the acceptable standard of 3.00 at the end of the year.	0	0	0	0

EXPENDITURES BY TYPE

Expenditure Area		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	994,332	\$	1,006,145	\$	1,123,752	11.7
Outside Services		8,316		5,840		5,265	(9.8)
Commodities		257,884		278,036		278,028	(0.0)
Interfund Services		601,897		620,174		665,746	7.3
Capital Outlay		0		2,500		2,500	0.0
Other Expenses		292,947		336,010		384,835	14.5
TOTAL	\$	2,155,376	\$	2,248,705	\$	2,460,126	9.4

POSITIONS

Class Title	2014 FTE	Grade
Street Cleaning Administrator	1.00	23
Sanitation Supervisor	1.00	17
Maintenance Crew Chief	1.00	14
Heavy Equipment Operator	11.00	12
Refuse Truck Operator	6.00	11
TOTAL	20.00	



COMMERCIAL REFUSE

PRIMARY SERVICES

The Commercial Refuse Department is responsible for collecting refuse from commercial and institutional establishments, collecting and disposing of construction and demolition (C&D) waste, and maintaining a container repair facility that ensures all containers meet environmental standards for cleanliness, safety and health regulations. Commercial Refuse services 566 containers and 26 self-contained roll-off compactors from some 831 commercial establishments collecting over 14,000 tons of refuse annually. Commercial Refuse Collection continues to be the only City department in direct competition with private industry. The department's main emphases are City cleanliness and customer satisfaction.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To empty all containers daily as scheduled
- To identify all damaged containers daily for scheduled repairs
- To conduct daily vehicle maintenance/inspection for trucks

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Cubic yards collected/month	28,891	29,581	27,856	27,000
- C&D container pulls per month	100	70	120	90
- Containers repaired	135	200	200	200
Efficiency Measures				
- Cost per cubic yard	\$5.85	\$5.79	\$6.07	\$6.19
- Cost per container pulled	\$246.00	\$361.00	\$214.00	\$285.00
- Cost per container repaired	\$827.00	\$574.00	\$588.00	\$588.00
- Percent of budget spent	101.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
- Average number of containers missed per month	0	0	0	0
- Percent of containers in condition 1 or 2	86.0%	85.0%	85.0%	85.0%
- Priority 1 requests for container responded to within standard	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	766,263	\$	752,424	\$	792,439	5.3
Outside Services		43,685		45,608		41,956	(8.0)
Commodities		168,351		205,157		207,974	1.4
Interfund Services		208,402		228,728		199,963	(12.6)
Interfund Transfers		140,000		141,000		141,000	0.0
Other Expenses		289,730		301,227		301,226	0.0
TOTAL	\$	1,616,431	\$	1,674,144	\$	1,684,558	0.6

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Commercial Refuse and Recycling Services Administrator	1.00	23
Sanitation Supervisor	1.00	17
Welder	1.00	14
Heavy Equipment Operator	9.00	12
Maintenance Worker	1.00	8
TOTAL	13.00	



RECYCLING AND LITTER SERVICES

PRIMARY SERVICES

The Recycling and Litter Services Department is responsible for residential curbside recycling, community and commercial drop-off recycling, special event recycling, public outreach and education and litter control throughout the City via litter employees and community service workers.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To ensure all curbside recycling carts are emptied as scheduled
- To ensure all drop-off sites are conveniently located, accessible and meet the recycling needs of the community
- To ensure all major arterials and rights-of-way are provided litter control at least once weekly
- To ensure all citizens are well informed of proper recycling techniques and blight caused by littering

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Curbside recycling collected	18,500	18,250	18,500	18,500
– Litter Control (blocks per year)	113,840	140,000	160,100	140,000
– Litter baskets serviced (per month)	1,343	2,700	1,733	1,800
– Community Service litter control (blocks)	58,123	71,000	71,652	71,000
– Outreach and education sessions	7,500	7,000	7,000	7,000
Efficiency Measures				
– Cost per recycling unit	\$68.00	\$66.00	\$74.68	\$74.68
– Cost per block (litter)	\$7.78	\$7.00	\$6.07	\$6.94
– Cost per basket (litter)	\$55.00	\$31.00	\$46.75	\$45.00
– Cost per block (Community Service)	\$2.00	\$1.36	\$1.79	\$1.80
– Cost per outreach & education session	\$9.32	\$7.00	\$11.00	\$11.00

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
- Percent of recycling collected on schedule	98.0%	100.0%	100.0%	100.0%
- Percent of city blocks provided litter at least once per week	100.0%	100.0%	97.0%	100.0%
- Percent of city blocks provided litter control by Community Service	100.0%	100.0%	100.0%	100.0%
- Percent of service requests completed within standard	73.0%	100.0%	85.0%	100.0%
- Percent of outreach and education sessions completed	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 1,576,654	\$ 1,647,069	\$ 1,809,837	9.9
Outside Services	94,229	58,650	68,650	17.1
Commodities	210,476	206,136	213,617	3.6
Interfund Services	219,055	219,535	227,952	3.8
Other Expenses	286,100	336,554	331,887	(1.4)
TOTAL	\$ 2,386,515	\$ 2,467,944	\$ 2,651,943	7.5

POSITIONS

Class Title	2014 FTE	Grade
Recycling Services/Litter Abatement		
Director	1.00	25
Sanitation Supervisor	2.00	17
Administrative Assistant	1.00	12
Heavy Equipment Operator	4.00	12
Refuse Truck Operator	7.00	11
Administrative Clerk	1.00	9
Senior Sanitation Worker	9.00	9
Sanitation Worker	8.00	8
TOTAL	33.00	



PROPERTY MAINTENANCE ENFORCEMENT

PRIMARY SERVICES

Property Maintenance Enforcement enforces property maintenance codes to promote a safe, clean, and healthy environment by preventing or requiring correction of code violations. This includes, but is not limited to, open or structurally unsound vacant structures, overgrown lots with litter and debris, derelict or abandoned vehicles and unsafe occupied residential dwellings. It utilizes the Recorder's Court of Chatham County in the code enforcement process as required and contracts for the elimination of unsafe and unsanitary conditions resulting from code violations. The Department also educates the public on property maintenance requirements.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:

- To identify code violations and bring them to timely compliance
- To respond to reports of code violations in a timely and efficient manner
- To effectively employ the use of private contractors to abate code violations
- To educate citizens of their responsibilities pertaining to the Property Maintenance Code of Ordinances

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of derelict vehicles towed by City	192	250	200	175
- Number of lots cut by City	710	500	700	750
- Number of properties secured by City	56	150	150	150
- Number of properties demolished by City	12	30	30	30
Efficiency Measures				
- Amount received by City per vehicle towed	\$83.00	\$83.00	\$83.00	\$83.00
- Average cost per vacant lot cut/cleaned by City	\$200.00	\$200.00	\$200.00	\$200.00
- Average cost per boarding of structure by City	\$600.00	\$600.00	\$600.00	\$600.00
- Average cost per demolition by City	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
- Percent of overgrown vacant lots cut by owner	64.0%	25.0%	30.0%	35.0%
- Percent of open structures secured by owner	58.0%	75.0%	75.0%	75.0%
- Percent of unsafe buildings demolished by owner	36.0%	50.0%	40.0%	45.0%
- Percent of compliances achieved on valid citations	93.0%	98.0%	97.0%	98.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 1,632,540	\$ 1,718,736	\$ 1,813,891	5.5
Outside Services	225,160	250,783	252,865	0.8
Commodities	88,872	91,648	94,482	3.1
Interfund Services	138,837	149,691	169,758	13.4
Other Expenses	38,232	45,305	31,830	(29.7)
TOTAL	\$ 2,123,641	\$ 2,256,163	\$ 2,362,826	4.7

POSITIONS

Class Title	2014 FTE	Grade
Property Maintenance Director	1.00	25
Property Maintenance Administrator	1.00	23
Paralegal	1.00	17
Principal Property Maintenance Inspector	5.00	16
Senior Property Maintenance Inspector	9.00	14
Property Maintenance Technician	1.00	13
Property Maintenance Inspector	10.00	13
Administrative Assistant	1.00	12
Customer Service Specialist	1.00	11
Customer Service Representative	1.00	10
TOTAL	31.00	

SANITATION INTERDEPARTMENTAL



EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	99,810	\$	101,000	\$	101,000	0.0
Outside Services		30		0		0	0.0
Interfund Services		996,221		853,707		860,748	0.8
Debt Service		24,709		23,857		22,950	(3.8)
Interfund Transfers		1,500,000		912,000		1,399,419	53.4
Other Expenses		700,825		626,000		650,000	3.8
TOTAL	\$	3,321,595	\$	2,516,564	\$	3,034,117	20.6

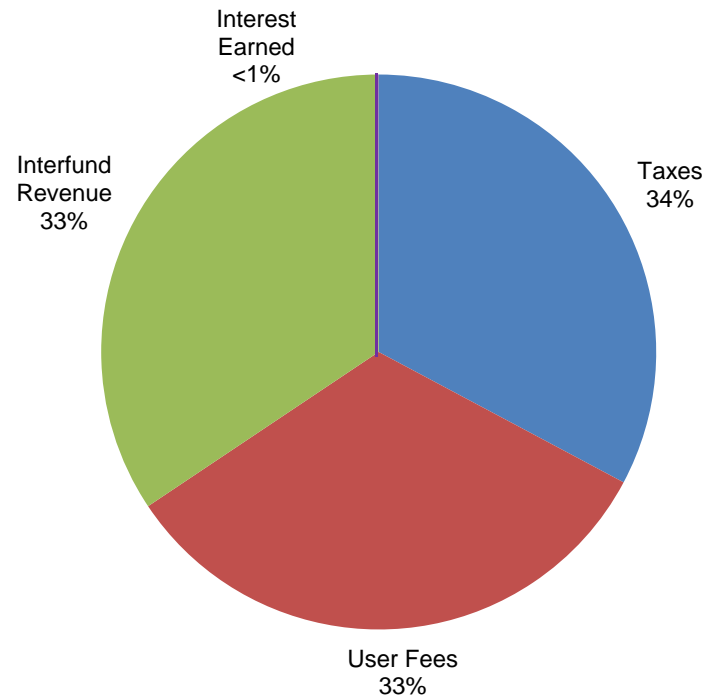


CIVIC CENTER FUND



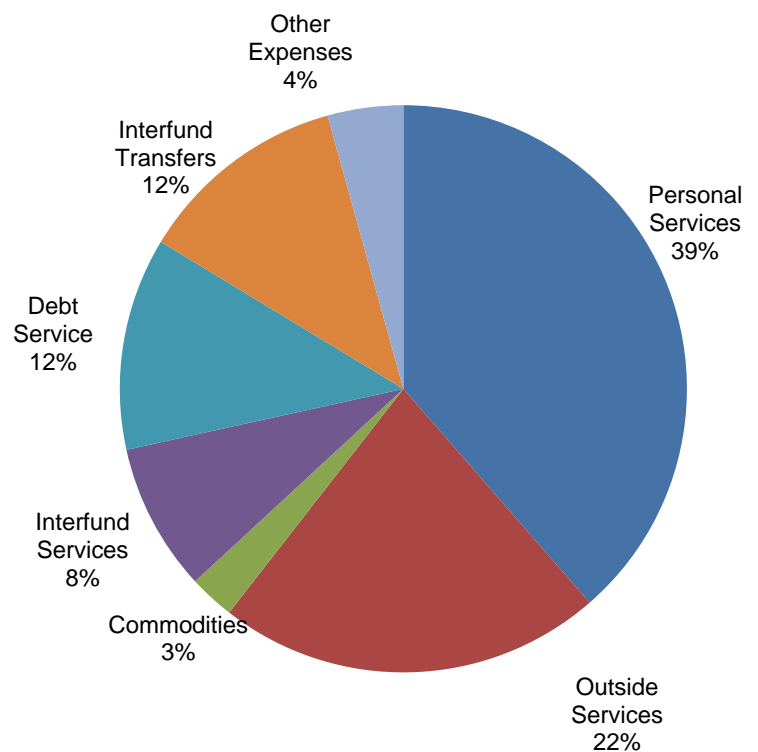
WHERE THE MONEY COMES FROM

Taxes	\$ 1,408,443
User Fees	1,365,200
Interfund Revenues	1,382,980
Interest Earned	1,500
Total	\$ 4,158,123



WHERE THE MONEY GOES

Personal Services	\$ 1,604,849
Outside Services	912,005
Commodities	107,800
Interfund Services	350,440
Debt Service	503,925
Interfund Transfers	500,000
Other Expenses	179,104
Total	\$ 4,158,123



REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Taxes</u>				
Auto Rental Tax	\$ 1,024,894	\$ 990,000	\$ 975,000	(1.5)
Hotel/Motel Tax	362,602	409,080	433,443	6.0
Subtotal	\$ 1,387,496	\$ 1,399,080	\$ 1,408,443	2.7
<u>User Fees</u>				
Building/Rental	\$ 661,137	\$ 653,843	\$ 593,700	(9.2)
Box Office	252,333	293,550	275,000	(6.3)
Equipment	17,016	17,913	18,000	0.5
Parking	66,392	65,858	55,000	(16.5)
Concessions				
Food/Beverage	412,546	433,820	375,000	(13.6)
Catering	17,863	18,824	20,000	6.2
Reimbursed Labor	4,727	3,500	3,500	0.0
Novelty Sales	33,386	32,927	25,000	(24.1)
Subtotal	\$ 1,465,400	\$ 1,520,235	\$ 1,365,200	(10.2)
<u>Interfund Revenues</u>				
Services To General Fund	\$ 135,000	\$ 135,000	\$ 135,000	0.0
General Fund Contribution	1,002,365	808,114	1,247,980	49.4
Subtotal	\$ 1,137,365	\$ 943,114	\$ 1,382,980	42.5
<u>Interest Earned</u>				
Interest Earned	\$ 0	\$ 1,500	\$ 1,500	0.0
<u>Other Revenues</u>				
Miscellaneous Revenue	\$ 0	\$ 0	\$ 0	0.0
TOTAL	\$ 3,990,261	\$ 3,863,929	\$ 4,158,123	7.6

EXPENDITURES BY TYPE

Civic Center Fund expenses for 2014 increase 7.6% above the 2013 projected amount. This increase is primarily due to a much higher contribution to capital improvement projects, reflected in the Interfund Transfers category. Other increases are seen in Other Expenses, for concessions purchases, and in Interfund Services for Insurance by Risk Management and General Fund Services.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,566,638	\$ 1,655,927	\$ 1,604,849	(3.1)
Outside Services	884,445	1,028,030	912,005	(11.3)
Commodities	100,104	162,721	107,800	(33.8)
Interfund Services	181,575	294,083	350,440	19.2
Debt Service	488,992	507,248	503,925	(0.7)
Interfund Transfers	646,865	65,000	500,000	669.2
Other Expenses	121,642	150,920	179,104	18.7
TOTAL	\$ 3,990,261	\$ 3,863,929	\$ 4,158,123	7.6

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Civic Center Operations	\$ 3,619,429	\$ 3,457,034	\$ 3,739,836	8.2
Civic Center Concessions	370,832	406,895	418,287	2.8
TOTAL	\$ 3,990,261	\$ 3,863,929	\$ 4,158,123	7.6



CIVIC CENTER OPERATIONS

PRIMARY SERVICES

The Civic Center enhances the cultural and economic development of the region by providing a facility which includes a theater, arena, meeting space and ballroom. As host to concerts, family entertainment, meetings, receptions and a variety of other events throughout the year, the venue is a popular site for visitors and citizens alike. Many annual events such as the Hockey Classic, Ice Skating, Bridge Run, Black Heritage Festival and Irish Festival continue to be community favorites. The Civic Center has also facilitated several conferences including the Association for County Commissioners of Georgia, South Georgia Methodist Conference, and the Georgia Music Educators All State Chorus and All State Band.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objective:

- To increase the number of ticketed events brought in by promoters by 3.4%
- To increase the number of non-ticketed recreational and cultural events for Savannah citizens by 60.0%

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Ticketed Recreational & Cultural Events	85	88	85	87
- Non-ticketed Recreational & Cultural Events	280	448	448	448
Efficiency Measures				
- Tickets Sold	182,894	188,000	188,000	180,000
- Attendance @ Non-ticketed Events	571,724	571,724	580,000	580,000
- Returning Events	83.0%	84.0%	84.0%	80.0%
Effectiveness Measures				
- Percent of Tickets Sold	78.0%	80.0%	80.0%	81.0%
- Citizens Served	571,724	580,000	580,000	584,000
- Percentage of Return Events	84.0%	86.0%	85.0%	80.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 1,319,751	\$ 1,404,291	\$ 1,367,647	(2.6)
Outside Services	883,898	1,025,710	909,235	(11.4)
Commodities	99,251	158,721	106,500	(32.9)
Interfund Services	176,293	291,144	347,425	19.3
Debt Service	488,992	507,248	503,925	(0.7)
Interfund Transfers	646,865	65,000	500,000	669.2
Other Expenses	4,379	4,920	5,104	3.8
TOTAL	\$ 3,619,429	\$ 3,457,034	\$ 3,739,836	8.2

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Civic Center Director	1.00	25
Assistant Civic Center Director	1.00	23
Event Planner	2.00	18
Box office Supervisor	1.00	17
Maintenance Supervisor	2.00	17
Building Maintenance Technician	3.00	14
Maintenance Crew Chief	2.00	14
Administrative Assistant	1.00	12
Box office Clerk	1.00	10
Box office Cashier	1.00	9
Maintenance Worker	5.00	8
TOTAL	20.00	



CIVIC CENTER CONCESSIONS

PRIMARY SERVICES

The purpose of Civic Center Concessions is to provide food/beverage service for events held at the Civic Center.

GOALS AND OBJECTIVES

Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objective:

- To provide food and beverages during large concerts, meetings, and conventions
- To increase the number of catering events by 10.0% over 2013 adopted
- To increase the number of food/beverage events by 15.0%
- To ensure all equipment is held to regulated safety standards by receiving "Grade A" ratings on health inspections

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of Health Inspections	6	6	6	6
- Catering Events	44	72	58	60
- Food/Beverage	83	90	90	95
Efficiency Measures				
- Revenue Per Catering Event	\$ 405.97	\$ 164.64	\$ 164.64	\$ 181.10
- Revenue Per Food/Beverage Event	\$2,346.63	\$2,031.58	\$2,031.58	\$2,301.95
Effectiveness Measures				
- Health Inspections With Rating of 98 or Higher "A" Grade	6 of 6	6 of 6	6 of 6	6 of 6
- Revenue Increase In Catering Events	0.0%	0.0%	0.0%	10.0%
- Revenue Increase In Food/Beverage Events	0.0%	0.0%	0.0%	15.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	246,887	\$	251,635	\$	237,202	(5.7)
Outside Services		547		2,320		2,770	19.4
Commodities		854		4,000		1,300	(67.5)
Interfund Services		5,282		2,939		3,015	2.6
Other Expenses		117,262		146,001		174,000	19.2
TOTAL	\$	370,832	\$	406,895	\$	418,287	2.8

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Concessions Supervisor	1.00	16
Concessions Clerk	1.00	10
TOTAL	2.00	

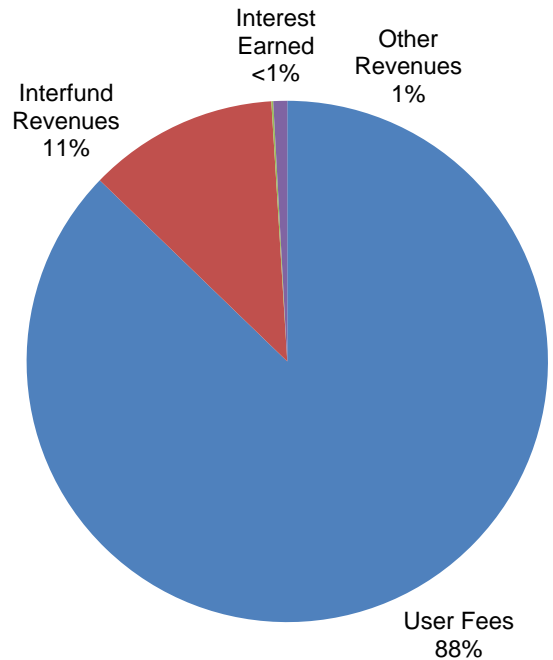


WATER FUND



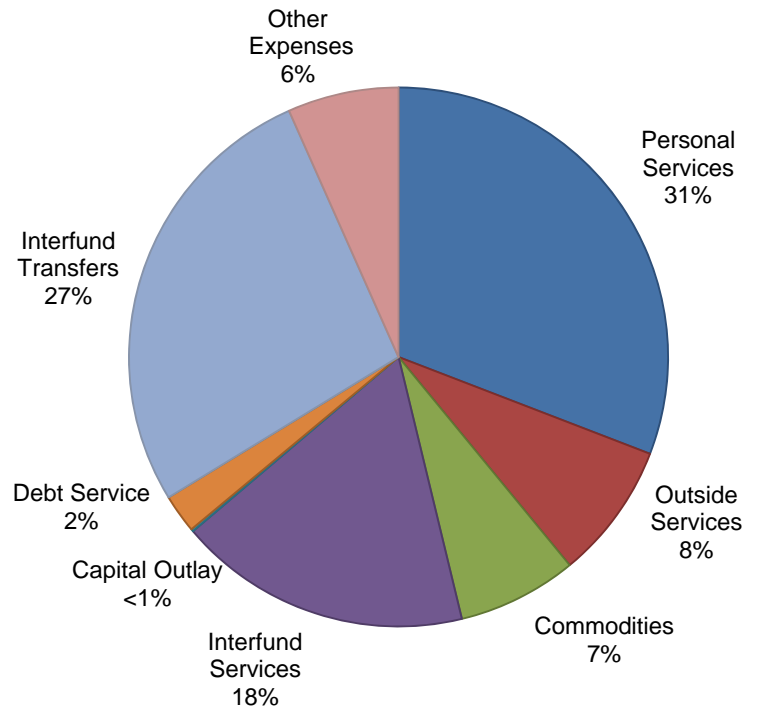
WHERE THE MONEY COMES FROM

User Fees	\$ 21,734,742
Interfund Revenues	2,782,069
Interest Earned	30,000
Other Revenues	215,000
Total	\$ 24,761,811



WHERE THE MONEY GOES

Personal Services	\$ 7,638,618
Outside Services	2,030,751
Commodities	1,775,942
Interfund Services	4,356,303
Capital Outlay	35,000
Debt Service	573,750
Interfund Transfers	6,768,349
Other Expenses	1,583,098
Total	\$ 24,761,811



REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>User Fees</u>				
Water Sales-Inside	\$ 11,205,507	\$ 11,016,753	\$ 11,611,947	5.4
Water Sales-Outside	5,395,556	5,374,139	5,771,360	7.4
Wholesale Water Sales	2,394,756	2,014,441	2,268,000	12.6
Water Tap-In	331,734	550,200	525,000	(4.6)
Senior Citizens Discount	(25,680)	(24,818)	(50,000)	101.5
Water Meter Installation	293,280	259,025	357,500	38.0
Additional Water Connection	908,292	961,184	810,935	(15.6)
Water Cut-On	463,978	418,029	440,000	5.3
Subtotal	\$ 20,967,423	\$ 20,568,953	\$ 21,734,742	5.7
<u>Interfund Revenues</u>				
Reimbursement from I & D Water Fund	\$ 229,924	\$ 221,881	\$ 394,848	78.0
Reimbursement from Sanitation Fund	137,949	138,301	142,124	2.8
Reimbursement from Sewer Fund	1,666,671	1,722,611	1,737,296	0.9
Water Purchased/Other Funds	417,153	510,847	507,801	(0.6)
Subtotal	\$ 2,451,697	\$ 2,593,640	\$ 2,782,069	7.3
<u>Interest Earned</u>				
Interest Earned	\$ 0	\$ 0	\$ 25,000	100.0
Interest from Sinking Fund	1,773	1,800	5,000	177.8
Subtotal	\$ 1,773	\$ 1,800	\$ 30,000	1566.7
<u>Other Revenues</u>				
Fire Sprinkler Reimbursement	\$ 37,757	\$ 31,920	\$ 30,000	(6.0)
Transmitter Tower Rent	234,354	158,333	160,000	1.1
Miscellaneous Water Revenue	22,003	6,867	25,000	264.1
Subtotal	\$ 294,114	\$ 197,120	\$ 215,000	9.1
TOTAL	\$ 23,715,007	\$ 23,361,513	\$ 24,761,811	6.0

EXPENDITURES BY TYPE

Water Fund expenses in 2014 increase by 6.0% above 2013 projections. The largest increases are in Personal Services for employee pay and benefits, and in Interfund Services for Insurance by Risk Management and Water Purchased from I&D.

<u>Expenditure Area</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Personal Services	\$ 7,261,512	\$ 7,353,244	\$ 7,638,618	3.9
Outside Services	1,926,264	1,989,301	2,030,751	2.1
Commodities	2,012,370	1,782,619	1,775,942	(0.4)
Interfund Services	3,806,128	3,815,005	4,356,303	14.2
Capital Outlay	37,624	36,268	35,000	(3.5)
Debt Service	1,182,457	573,749	573,750	0.0
Interfund Transfers	5,763,000	6,309,996	6,768,349	7.3
Other Expenses	1,535,539	1,501,331	1,583,098	5.4
TOTAL	\$ 23,524,894	\$ 23,361,513	\$ 24,761,811	6.0

EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
ACM Development and Environmental Services	\$ 247,279	\$ 330,716	\$ 339,965	2.8
Water and Sewer Director	627,113	630,372	508,579	(19.3)
Utility Services	1,747,178	1,638,314	1,728,303	5.5
Water and Sewer Planning and Engineering	1,205,262	1,327,748	1,404,106	5.8
Water Supply and Treatment	5,572,562	5,608,499	5,977,766	6.6
Water Distribution	4,445,431	4,412,661	4,502,652	2.0
Water Interdepartmental	9,680,069	9,413,203	10,300,440	9.4
TOTAL	\$ 23,524,894	\$ 23,361,513	\$ 24,761,811	6.0

ASSISTANT CITY MANAGER DEVELOPMENT AND ENVIRONMENTAL SERVICES

MISSION

To assist the City Manager in the administration and execution of adopted Council priorities and to provide leadership and supervision of the utilities, development, and construction services provided by various City departments.

TRENDS AND ISSUES

Under the direction of the Assistant City Manager, an array of municipal services are provided to residents and business owners of Savannah, including but not limited to: planning, zoning, building, and code enforcement; the collection, processing, reclamation, recycling, and disposal of residential and commercial solid waste; property maintenance code enforcement; and the design, construction, and maintenance of City infrastructure. These services are essential in promoting a clean, safe, healthy environment for residents, business owners, and investors in the Savannah area.

In 2014, some of the issues that will be addressed by the respective bureaus/departments directed by the Assistant City Manager of Development & Environmental Services include:

- Reduction of the City's reliance on the Floridian aquifer as the main source of drinking water for residents;
- Promotion of the benefits of resource conservation through public education and outreach efforts;
- Continued engagement with Development Services Advisory Board;
- Implementation of consistent project management protocols for capital improvement plan projects through the use of a project management manual;
- Engagement of citizens to participate in resolving traffic congestion problems;
- Exploration of alternative modes of transportation including increasing the number of bike lanes and developing pedestrian-friendly streetscapes;
- Blight eradication through implementation of a tax incentive ordinance; and,
- Development of a long-term sustainability plan for the City.

ACM, DEVELOPMENT AND ENVIRONMENTAL SERVICES

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 218,705	\$ 292,535	\$ 305,714	4.5
Outside Services	20,710	20,650	15,600	(24.5)
Commodities	7,864	5,550	6,275	13.1
Interfund Services	0	9,414	9,809	4.2
Other Expenses	0	2,567	2,567	0.0
 TOTAL	 \$ 247,279	 \$ 330,716	 \$ 339,965	 2.8

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Assistant City Manager - Development and Environmental Services	1.00	--
Management Services Coordinator	1.00	22
Executive Assistant	1.00	16
 TOTAL	 3.00	



WATER AND SEWER DIRECTOR



PRIMARY SERVICES

The Water and Sewer Director provides managerial oversight of the City of Savannah's potable water, sanitary sewer, and environmental monitoring and educational services.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To ensure that water and sewer facilities perform at maximum efficiency in order to meet demand
- To comply with regulatory requirements
- To pursue environmental sustainability through water conservation and resource protection programs
- To utilize an engineering project management system that ensures all project payments are accurately calculated, paid and prepared in accordance with applicable city, state, and federal standards and regulations

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Number of conservation programs	60	70	64	60
– Number of low flow toilets distributed	125	241	241	200
– Number of indoor/outdoor water kits distributed	185	225	225	150
– Number of water conservation consultations completed	5	10	10	10
– Number of rain barrels distributed	350	0	350	0
– Number of citizens reached through outreach programs	24,250	11,000	18,000	15,000
Efficiency Measures				
– Percent of Priority 1 service requests completed within standard by Water Distribution	95.0%	95.0%	95.0%	95.0%
– Percent of Priority 1 service requests completed within standard by Sewer Maintenance	100.0%	100.0%	100.0%	100.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
– Percent of signed engineering invoices paid within standard	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	496,746	\$	487,646	\$	358,301	(26.5)
Outside Services		97,934		104,504		100,756	(3.6)
Commodities		10,685		19,508		28,275	44.9
Interfund Services		17,821		14,293		16,826	17.7
Other Expenses		3,927		4,421		4,421	0.0
TOTAL	\$	627,113	\$	630,372	\$	508,579	(19.3)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Water and Sewer Director	1.00	25
Water and Sewer Project Coordinator	1.00	21
Contract Analyst	1.00	18
Senior Administrative Assistant	1.00	14
TOTAL	4.00	



UTILITY SERVICES



PRIMARY SERVICES

Utility Services is responsible for billing and collecting water, sewer, and refuse user fees for utility services provided by the City of Savannah, for the purpose of funding Water, Sewer and Sanitation enterprise funds. In addition, the division manages customer service support for residential, commercial and industrial accounts.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To ensure timely and readily accessible water resource data
- To actively monitor and improve response time to customer inquiries
- To initiate and enforce collection efforts following City policy
- To increase consumer understanding of the resources and demands on them

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of accounts managed	81,226	80,900	81,426	81,626
- Number of meter readings	464,301	434,028	436,903	437,103
- Number of regular cycle bills mailed	388,153	400,000	389,192	400,000
- Number of delinquent bills mailed	141,960	130,119	139,381	132,412
- Number of calls handled	99,468	125,000	100,304	100,300
Efficiency Measures				
- Cost per account managed	\$9.73	\$11.44	\$9.92	\$9.90
- Cost per meter reading	\$0.65	\$0.39	\$0.70	\$0.70
- Cost per regular cycle billing	\$3,693.60	\$3,772.00	\$3,749.00	\$4,018.00
- Cost per delinquent cycle billing	\$1,405.50	\$1,242.00	\$1,470.00	\$1,396.50
Effectiveness Measures				
- % Meter read with 2 days of schedule	88.0%	98.0%	88.0%	98.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- % Regular cycle bills mailed within 2 days of schedule	90.0%	98.0%	90.0%	98.0%
- % Delinquent billings within 2 days of schedule	90.0%	98.0%	90.0%	98.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 1,092,906	\$ 1,077,146	\$ 1,196,032	11.0
Outside Services	68,285	63,000	38,600	(38.7)
Commodities	266,970	210,300	197,000	(6.3)
Interfund Services	290,496	273,674	292,457	6.9
Capital Outlay	21,960	0	0	0.0
Other Expenses	6,561	14,194	4,214	(70.3)
TOTAL	\$ 1,747,178	\$ 1,638,314	\$ 1,728,303	5.5

POSITIONS

Class Title	2014 FTE	Grade
Utility Services Administrator	1.00	23
Revenue Supervisor	3.00	15
Senior Accounting Clerk	4.00	11
Customer Service Representative	8.00	10
Water Service Representative	6.00	9
Maintenance Worker	1.00	8
TOTAL	23.00	



WATER AND SEWER PLANNING & ENGINEERING

PRIMARY SERVICES

Water and Sewer Planning & Engineering is the enforcement agency for the Georgia Environmental Protection Division (EPD Delegation Authority). The department reviews and approves all water and sewer construction plans and specifications to ensure compliance with federal, state and local rules, regulations and ordinances.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To review all water and sewer utility plans and as-built documents within 10 working days
- To process all water-meter applications, water-line tap and water-meter release requests received within two working days
- To update water and sewer lines in linear feet in AutoCAD/GIS based on submitted as-built plans
- To ensure all construction projects are in accordance with the city, state, and federal standards and regulations

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Private development and capital improvement projects, plans, specifications and as-built documents reviewed	602	700	500	600
- Meter applications and tap requests processed	745	500	600	600
- AutoCAD/GIS 1"-600' scale water and sewer maps updated	135,737	90,000	50,000	60,000
- Inspections of ongoing construction projects	1,359	1,900	1,500	1,500
Efficiency Measures				
- Cost per plan review, specifications and as-built	\$700.00	\$617.00	\$935.00	\$779.00
- Cost per application and tap request	\$81.00	\$123.00	\$111.00	\$111.00
- Cost per linear feet of water and sewer maps updated	\$0.27	\$0.42	\$1.20	\$0.69
- Cost per Inspection	\$227.00	\$175.00	\$237.00	\$222.00

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
- Percent of plans and as-builts reviewed within 10 working days	100.0%	100.0%	100.0%	100.0%
- Percent of applications and tap requests processed within 2 working days	100.0%	100.0%	100.0%	100.0%
- Percent of utility maps updated	100.0%	100.0%	100.0%	100.0%
- Percent of projects inspected	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 1,081,530	\$ 1,159,945	\$ 1,217,259	4.9
Outside Services	35,413	38,546	40,396	4.8
Commodities	28,822	33,641	33,062	(1.7)
Interfund Services	48,303	56,683	91,436	61.3
Interfund Transfers	0	20,000	0	(100.0)
Other Expenses	11,194	18,933	21,953	15.9
TOTAL	\$ 1,205,262	\$ 1,327,748	\$ 1,404,106	5.8

POSITIONS

Class Title	2014 FTE	Grade
Water and Sewer Planning Director	1.00	25
Senior Civil Engineer	4.00	23
Water and Sewer Administrator	1.00	23
Water and Sewer Modeling Technician	1.00	19
GIS Analyst	1.00	18
Water and Sewer Building Maintenance Supervisor	1.00	17
Construction Inspector	3.00	17
GIS Technician	1.00	15
Engineering Technician	1.00	15
Senior Carpenter	1.00	14
Carpenter	1.00	13
Administrative Assistant	1.00	12
Permit Specialist	1.00	12
TOTAL	18.00	



WATER SUPPLY AND TREATMENT

PRIMARY SERVICES

This service is for the provision of an adequate supply of safe drinking water for citizens while meeting compliance with all local, state and federal drinking water regulations.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide reliable drinking water to citizens of communities that use ground water as the source for drinking water

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Budget
Workload Measures				
– Water pumped (million gallons/day)	21.9	22.9	22.9	23.5
– Well sites monitored for pressure each day	46	46	46	46
Efficiency Measures				
– Cost per million gallons pumped	\$459.00	\$465.00	\$465.00	\$452.00
– Cost per well site monitored	\$18,827.00	\$21,435.00	\$21,435.00	\$21,435.00
– Cost per site to maintain	\$6,817.00	\$8,298.00	\$8,298.00	\$8,298.00
Effectiveness Measures				
– Violations of Safe Drinking Water Act	0	0	0	0
– Valid water quality complaints	13	25	25	25
– Provide water treatment by meeting or exceeding the performance requirement of the Safe Drinking Water Act	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 1,549,608	\$ 1,574,857	\$ 1,662,017	5.5
Outside Services	1,588,040	1,648,100	1,687,100	2.4
Commodities	450,512	403,850	414,500	2.6
Interfund Services	1,940,415	1,925,930	2,163,028	12.3
Other Expenses	43,987	55,762	51,121	(8.3)
TOTAL	\$ 5,572,562	\$ 5,608,499	\$ 5,977,766	6.6

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
SCADA Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
SCADA Analyst	1.00	20
Maintenance Supervisor	1.00	18
Water and Sewer Supervisor	2.00	18
SCADA Technician	1.00	18
Electronic Control Technician	2.00	17
Principal Plant Operator	4.00	15
Senior Plant Operator	3.00	14
Water and Sewer Maintenance Mechanic	2.00	14
Plant Operator	7.00	13
Administrative Clerk	1.00	9
TOTAL	26.00	



WATER DISTRIBUTION

PRIMARY SERVICES

Operate and maintain six water distribution systems within the service area. The systems include 955 miles of water main, 78,000 metered services, 6,300 fire hydrants and 1,991 water-main valves.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To have the water distribution system free of water leaks and main breaks
- To comply with the GA Safe Drinking Water Act & the GA Underground Facilities Protection Act
- To maintain and install all water meters to assure accuracy and operational units
- To ensure there are no unreported dry fire hydrants at a fire scene and that the fire hydrants meet the American Water Works Association (AWWA) standards and Insurance Service Office requirements

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Leaks repaired	555	545	540	540
- Hydrants Program (repair, replace & inspect)	5,545	6,774	5,545	6,725
- Meter Program (install, service, AMR and testing)	76,577	78,625	69,413	77,525
- Cross connection inspections	3,950	4,250	3,500	4,100
- Water & Sewer lines located	17,826	18,000	16,450	18,000
Efficiency Measures				
- Cost per leak repair	\$2,999.00	\$2,299.00	\$3,312.00	\$3,395.00
- Cost per hydrant repair	\$332.00	\$319.00	\$339.00	\$347.00
- Cost per residential meter serviced	\$10.00	\$9.00	\$10.00	\$10.00
- Cost per cross connection inspection	\$42.00	\$44.00	\$45.00	\$46.00
- Cost per locate	\$8.50	\$14.00	\$15.00	\$15.00
Effectiveness Measures				
- Average leak rate per mile	0.74	0.70	0.72	0.60
- % non-functioning hydrants repaired within 14 days	100.0%	90.0%	100.0%	90.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Priority 1 requests for water meter service completed within the standard	94.0%	95.0%	94.0%	95.0%
- % of meters 2" and larger accurately registering flow	99.0%	99.0%	99.0%	99.0%
- Incident of contamination due to backflow	0	0	0	0

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 2,723,976	\$ 2,704,104	\$ 2,842,283	5.1
Outside Services	96,695	114,501	148,299	29.5
Commodities	1,247,517	1,109,770	1,096,830	(1.2)
Interfund Services	206,682	285,264	251,417	(11.9)
Capital Outlay	15,664	36,268	35,000	(3.5)
Other Expenses	154,897	162,754	128,823	(20.8)
TOTAL	\$ 4,445,431	\$ 4,412,661	\$ 4,502,652	2.0

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Water and Sewer Conveyance and Distribution Director	1.00	25
Water and Sewer Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
Maintenance Supervisor	3.00	17
Water and Sewer Meter Shop Supervisor	1.00	17
Construction Inspector	2.00	17
Maintenance Crew Chief	8.00	14
Water and Sewer Locator Technician	3.00	14
Revenue Investigator	1.00	12
Administrative Assistant	1.00	12
Medium Equipment Operator	4.00	11
Administrative Secretary	1.00	10
Customer Service Representative	2.00	10
Meter Technician	5.00	10
Administrative Clerk	1.00	9
Water Service Representative	4.00	9
Senior Maintenance Worker	9.00	9
Maintenance Worker	6.00	8
TOTAL	54.00	

WATER INTERDEPARTMENTAL



EXPENDITURES BY TYPE

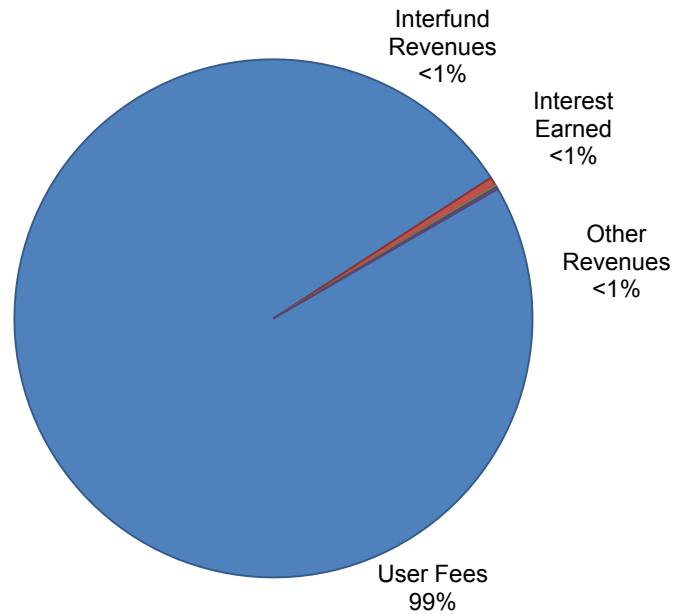
<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	98,042	\$	57,011	\$	57,011	0.0
Outside Services		19,187		0		0	0.0
Interfund Services		1,302,411		1,249,748		1,531,329	22.5
Debt Service		1,182,457		573,749		573,750	0.0
Interfund Transfers		5,763,000		6,289,996		6,768,349	7.6
Other Expenses		1,314,972		1,242,699		1,370,001	10.2
TOTAL	\$	9,680,069	\$	9,413,203	\$	10,300,440	9.4

SEWER FUND



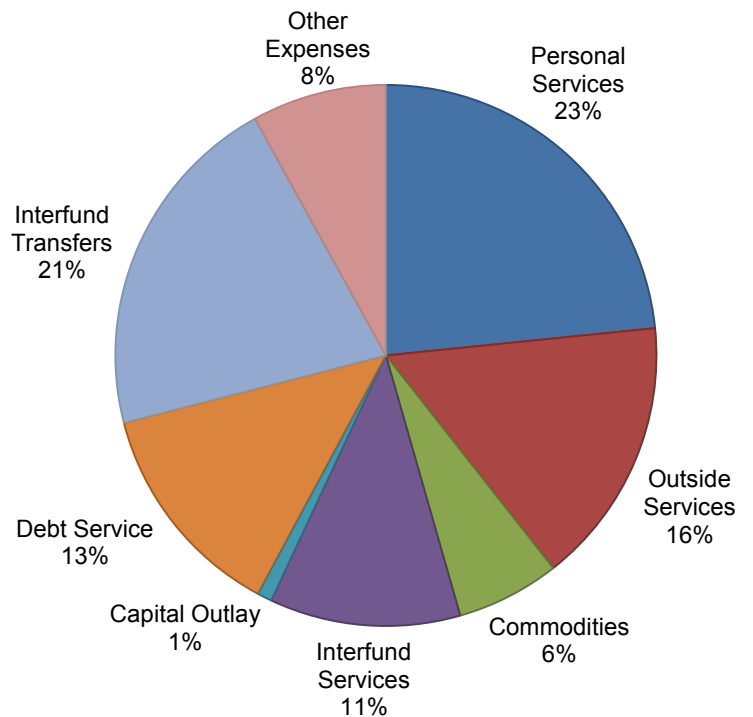
WHERE THE MONEY COMES FROM

User Fees	\$ 35,579,278
Interfund Revenues	198,000
Interest Earned	40,000
Other Revenues	50,000
Total	\$ 35,867,278



WHERE THE MONEY GOES

Personal Services	\$ 8,389,866
Outside Services	5,738,213
Commodities	2,215,920
Interfund Services	4,090,130
Capital Outlay	313,945
Debt Service	4,713,324
Interfund Transfers	7,608,772
Other Expenses	2,797,108
Total	\$ 35,867,278



REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>User Fees</u>				
Sewer Service - Inside City	\$ 20,753,483	\$ 20,827,120	\$ 22,352,473	7.3
Sewer Service - Outside City	8,620,571	8,779,653	9,586,073	9.2
Septic Tank Disposal	124,367	44,276	100,000	125.9
Reclaimed Water Sales	131,500	122,746	130,000	5.9
Senior Citizens Discount	(24,925)	(51,548)	(55,000)	6.7
Sewer Tap-In	243,582	331,000	345,000	4.2
Line Televising	10,279	9,208	10,000	8.6
Additional Sewer Connection	981,653	1,557,433	931,332	(40.2)
Sewer Cut-On	393,133	352,904	350,000	(0.8)
Wholesale Sewer Service	1,604,128	1,438,857	1,284,400	(10.7)
Purple Pipe	307,735	520,800	510,000	(2.1)
Grease Abatement Permit	54,156	36,386	35,000	(3.8)
Subtotal	\$ 33,199,662	\$ 33,968,835	\$ 35,579,278	4.7
<u>Interfund Revenues</u>				
Services Purchased by Other Funds	\$ 145,000	\$ 193,850	\$ 198,000	2.1
				0.0
<u>Interest Earned</u>				
Interest Earned	\$ 3,244	\$ 0	\$ 30,000	100.0
Interest From Sinking Fund	2,659	2,700	10,000	270.4
Subtotal	\$ 5,903	\$ 2,700	\$ 40,000	1381.5
<u>Other Revenues</u>				
Miscellaneous Sewer Revenue	\$ 181,486	\$ 34,645	\$ 50,000	44.3
TOTAL	\$ 33,532,051	\$ 34,200,030	\$ 35,867,278	4.9

EXPENDITURES BY TYPE

Sewer Fund expenses for 2014 increase by 4.9% over 2013 projections. The largest areas of increase are in Personal Services for employee pay and benefits, Outside Services for electricity and natural gas, and in the Debt Service category.

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	7,916,537	\$	7,827,101	\$	8,389,866	7.2
Outside Services		5,102,795		5,258,201		5,738,213	9.1
Commodities		1,836,501		2,212,896		2,215,920	0.1
Interfund Services		3,906,183		3,796,902		4,090,130	7.7
Capital Outlay		29,829		266,546		313,945	17.8
Debt Service		5,163,428		4,084,828		4,713,324	15.4
Interfund Transfers		6,600,605		8,024,138		7,608,772	(5.2)
Other Expenses		2,800,017		2,729,418		2,797,108	2.5
TOTAL	\$	33,355,895	\$	34,200,030	\$	35,867,278	4.9

EXPENDITURES BY DEPARTMENT

<u>Department</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Sewer Maintenance	\$	3,515,191	\$	3,426,001	\$	3,680,456	7.4
Lift Stations							
Maintenance		4,404,526		4,440,389		4,688,885	5.6
President Street							
Plant		6,079,339		6,593,576		7,332,876	11.2
Regional Plants		2,611,016		2,664,194		2,622,781	(1.6)
Sewer							
Interdepartmental		16,745,823		17,075,870		17,542,280	2.7
TOTAL	\$	33,355,895	\$	34,200,030	\$	35,867,278	4.9



SEWER MAINTENANCE

PRIMARY SERVICES

This department assures that continuous wastewater service is effectively maintained in the City of Savannah sanitary sewer service area by operating and maintaining approximately 836 miles of gravity and sanitary sewer force mains (i.e., 714 miles of gravity lines and 122 miles of force main) and approximately 16,008 manholes. The system conveys sewage from over 75,000 private service laterals. Maintenance and operation of the City sanitary sewer collection system as required by the Sewer Use Ordinance is in compliance with the State Clean Water Act and State Underground Facilities Protection Act. Sewer Maintenance personnel clean, repair, install and replace sewer pipelines, manholes and appurtenances as required.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To comply with the State Clean Water Act and State Underground Facilities Protection Act
- To reduce the number of sewer line breaks/cave-ins in the City sanitary sewer system by 5.0% annually
- To reduce the number of gravity line stoppages by 5.0% annually
- To increase the total gravity line footage cleaned by 5.0% annually
- To separate all Infiltration and Inflow (I & I) from illicit sanitary and storm water connections in the City systems

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Breaks / Cave -ins repaired	117	81	120	81
- Feet of line repaired / extended	2,379	3,000	2,400	3,000
- Stoppages cleared	392	475	375	451
- Feet of line cleaned	309,369	465,000	350,000	465,000
Efficiency Measures				
- Cost per break repaired	\$15,137.00	\$19,018.00	\$19,303.00	\$19,786.00
- Cost per stoppage cleared	\$766.00	\$757.00	\$809.00	\$829.00
- Cost per foot line cleaned	\$1.21	\$1.42	\$1.91	\$1.96
- Percentage of Budget spent	100.1%	100.0%	97.1%	100.0%
Effectiveness Measures				
- Percent of homes which have not experienced problems with sewer stoppages or slow sewage flow based on customer survey	n/a	n/a	n/a	85.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Percent of Priority 1 serve requests completed with standard	99.2%	90.0%	95.0%	90.0%
- Sewer line breaks/ overflows resulting in major (>10,000 gallons) spills reaching the waters of the State	0	0	0	0
- Sewer line breaks / overflows resulting in minor spills reaching the waters of the State	16	0	14	0

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,830,628	\$ 1,861,189	\$ 2,023,796	8.7
Outside Services	661,690	663,905	677,738	2.1
Commodities	378,054	376,170	366,531	(2.6)
Interfund Services	393,988	242,955	329,325	35.5
Interfund Transfers	9,605	0	0	0.0
Other Expenses	241,226	281,782	283,066	4.6
TOTAL	\$ 3,515,191	\$ 3,426,001	\$ 3,680,456	7.4

POSITIONS

<u>Class Title</u>	2014 FTE	Grade
Water and Sewer Superintendent	1.00	20
Maintenance Supervisor	2.00	17
Construction Inspector	1.00	17
Maintenance Crew Chief	3.00	14
Heavy Construction Equipment Operator	2.00	13
Heavy Equipment Operator	10.00	12
Medium Equipment Operator	1.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	7.00	9
Maintenance Worker	3.00	8
TOTAL	31.00	



LIFT STATIONS MAINTENANCE

PRIMARY SERVICES

Lift Stations Maintenance is responsible for conveying a continuous flow of wastewater to the four treatment plant facilities through a series of sewage pumping stations. This is accomplished by operating and maintaining over 194 lift stations throughout the City of Savannah service area. These lift stations are operated and maintained in order to prevent station failures which could cause wastewater spills onto both public and private properties in the City and into the environment. Lift Stations Maintenance staff perform timely inspections, preventative maintenance and repairs of equipment contained at these lift station sites.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To comply with the State Clean Water Act, State Underground Facilities Protection Act, and specific codes (i.e., electric)
- To eliminate all sanitary sewer spills reaching the waters of the State from lift station failures
- To ensure no lift station failures due to preventable mechanical or electrical breakdowns
- To schedule all lift station maintenance "checks" and ensure they are completed (these checks are done daily or at scheduled times to assure station operation)

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Lift Stations maintained	194	196	196	196
– Operate odor control units and perform station head/capacity test	123	126	123	124
– Air Release Valve Program (Rehab, Replacement, Inspection, and Maintenance)	353	430	411	430
– Lift Station Checker Inspections	20,756	22,500	18,795	19,850
– Maintenance tasks at lift stations (Electric, Mechanical & Grounds)	308,992	323,550	320,658	322,100
Efficiency Measures				
– Cost to operate station	\$8,541.00	\$8,550.00	\$9,402.00	\$9,637.00
– Cost per air release valve replacement	\$7,500.00	\$7,580.00	\$7,610.00	\$6,680.00
– Cost per maintenance task	\$7.75	\$7.75	\$8.46	\$8.67

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Cost per head/capacity analysis	\$170.00	\$170.00	\$180.00	\$185.00
- Percentage of budget spent	95.0%	100.0%	97.5%	100.0%
Effectiveness Measures				
- Spill monitoring	0	0	0	0
- Lift Station Failures resulting in major (>10,000 gallons) spills to the Waters of the State	0	0	0	0
- Lift Station failures resulting in minor (<10,000 gallons) spills to the Waters of the State	2	0	1	0
- Mission manhole monitor installed	35	46	78	88

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,806,524	\$ 1,744,891	\$ 1,796,650	3.0
Outside Services	1,787,732	1,719,411	1,782,387	3.7
Commodities	546,451	623,458	684,381	9.8
Interfund Services	158,296	166,665	188,431	13.1
Capital Outlay	29,829	106,546	173,445	62.8
Other Expenses	75,694	79,418	63,591	(19.9)
TOTAL	\$ 4,404,526	\$ 4,440,389	\$ 4,688,885	5.6

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Water and Sewer Administrator	1.00	23
Civil Engineer	1.00	21
Maintenance Superintendent	1.00	20
Electronic Control Technician	3.00	17
Maintenance Supervisor	3.00	17
Senior Water and Sewer Maintenance Mechanic	10.00	15
Water and Sewer Maintenance Mechanic	3.00	14
Administrative Assistant	1.00	12
Storekeeper	1.00	11
Administrative Clerk	1.00	9
Senior Maintenance Worker	2.00	9
Maintenance Worker	1.00	8
TOTAL	28.00	



PRESIDENT STREET PLANT

PRIMARY SERVICES

President Street Plant is the major facility for providing continuous wastewater treatment services to the main part of the City of Savannah and eastern Chatham County.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide premium, cost effective, permit compliant wastewater treatment and reuse water for irrigation sales

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Gallons of treated wastewater (Millions)	6,922	7,500	7,000	7,500
- Pretreatment permits managed	26	25	26	26
- Miles of existing sewer lines televised	32	25	20	25
Efficiency Measures				
- Sanitary sewer revenue cost recovery	100.0%	100.0%	100.0%	100.0%
- Pretreatment permit renewals	100.0%	100.0%	100.0%	100.0%
- Televising revenue recovery	95.0%	95.0%	90.0%	95.0%
Effectiveness Measures				
- Monthly NPDES permits achieved	12	12	12	12

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 3,281,240	\$ 3,283,915	\$ 3,650,176	11.2
Outside Services	1,653,656	1,824,825	2,117,933	16.1
Commodities	634,015	803,818	836,312	4.0
Interfund Services	360,945	444,658	500,729	12.6
Capital Outlay	0	85,000	140,500	65.3
Other Expenses	149,483	151,360	87,226	(42.4)
TOTAL	\$ 6,079,339	\$ 6,593,576	\$ 7,332,876	11.2

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Water Reclamation Director	1.00	25
Water and Sewer Administrator	1.00	23
Chemist	1.00	21
Water and Sewer Superintendent	3.00	20
Industrial Pretreatment Coordinator	1.00	18
Lab Supervisor	1.00	17
Electronic Control Technician	3.00	17
Maintenance Supervisor	1.00	17
Televising Inspection Supervisor	2.00	17
Water and Sewer Supervisor	4.00	17
Construction Inspector	2.00	17
Senior Laboratory Technician	2.00	15
Industrial Pretreatment Technician	1.00	15
Senior Water and Sewer Maintenance Mechanic	3.00	15
Maintenance Crew Chief	2.00	14
Senior Plant Operator	1.00	14
Water and Sewer Maintenance Mechanic	3.00	14
Laboratory Technician	4.00	13
Plant Operator	11.00	13
Administrative Assistant	2.00	12
Heavy Equipment Operator	4.00	12
Storekeeper	1.00	11
Painter	1.00	11
Senior Maintenance Worker	2.00	9
Maintenance Worker	6.00	8
TOTAL	63.00	



REGIONAL PLANTS



PRIMARY SERVICES

Regional Plants operates the Crossroads, Georgetown, and Wilshire Plants to provide continuous wastewater treatment services to customers in those areas.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide premium, cost effective, permit compliant wastewater treatment through the professional operation and maintenance of the three regional wastewater treatment plants

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Gallons of wastewater treated (Millions)	2.1	2.0	2.0	2.0
- Monitoring reports completed	36	36	36	36
Efficiency Measures				
- Treated Influent	100.0%	100.0%	100.0%	100.0%
- Treated Effluent	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
- Quality wastewater standards achieved	100.0%	100.0%	100.0%	100.0%
- Compliance standards	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	895,125	\$	875,118	\$	857,254	(2.0)
Outside Services		979,038		1,050,060		1,160,154	10.5
Commodities		277,980		409,450		328,696	(19.7)
Interfund Services		268,233		202,768		224,450	10.7
Capital Outlay		0		75,000		0	(100.0)
Interfund Transfers		136,000		0		0	0.0
Other Expenses		54,640		51,798		52,227	0.8
TOTAL	\$	2,611,016	\$	2,664,194	\$	2,622,781	(1.6)

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Water and Sewer Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
Water and Sewer Supervisor	3.00	17
Principal Plant Operator	1.00	15
Senior Water and Sewer Maintenance Mechanic	1.00	15
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	1.00	14
Plant Operator	4.00	13
TOTAL	14.00	

SEWER INTERDEPARTMENTAL



EXPENDITURES BY TYPE

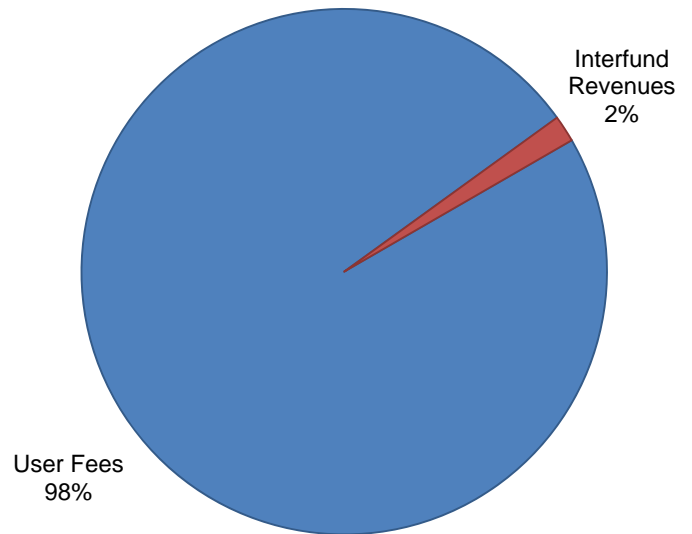
<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 103,020	\$ 61,989	\$ 61,989	0.0
Outside Services	20,678	0	0	0.0
Interfund Services	2,724,720	2,739,855	2,847,195	3.9
Debt Service	5,163,428	4,084,828	4,713,324	15.4
Interfund Transfers	6,455,000	8,024,138	7,608,772	(5.2)
Other Expenses	2,278,977	2,165,060	2,311,000	6.7
TOTAL	\$ 16,745,823	\$ 17,075,870	\$ 17,542,280	2.7

INDUSTRIAL AND DOMESTIC WATER FUND



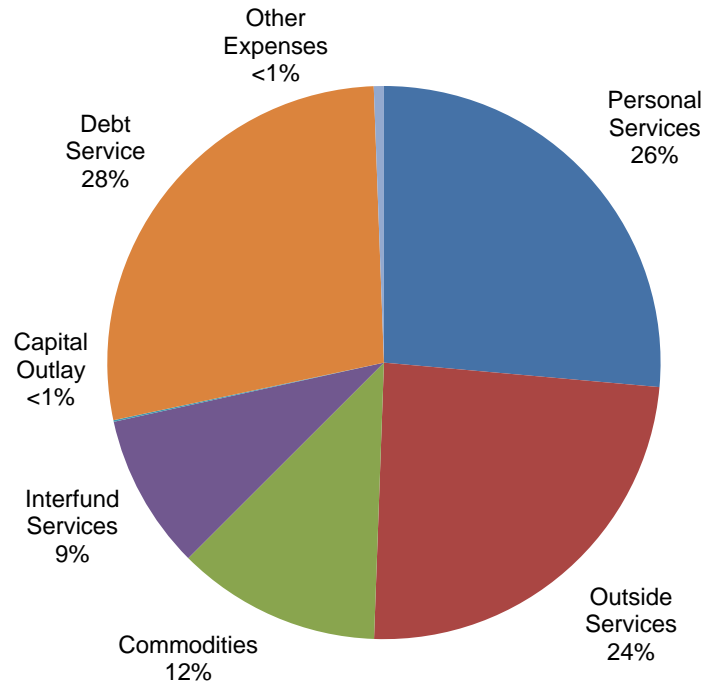
WHERE THE MONEY COMES FROM

User Fees	\$ 8,770,747
Interfund Revenues	151,189
Total	\$ 8,921,936



WHERE THE MONEY GOES

Personal Services	\$ 2,360,726
Outside Services	2,158,025
Commodities	1,066,356
Interfund Services	810,130
Capital Outlay	8,000
Debt Service	2,480,200
Other Expenses	38,499
Total	\$ 8,921,936



REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>User Fees</u>				
Water Sales - Contract	\$ 6,361,045	\$ 6,640,091	\$ 6,810,830	2.6
Water Sales - City	1,766,489	1,745,000	1,959,917	12.3
Subtotal	\$ 8,127,534	\$ 8,385,091	\$ 8,770,747	4.6
<u>Interfund Revenues</u>				
Admin. Services to Water Fund	\$ 144,317	\$ 145,397	\$ 151,189	4.0
<u>Grant Revenue</u>				
Tritium Grant	\$ 71,107	\$ 0	\$ 0	0.0
<u>Interest Earned</u>				
Interest Earned	\$ 6,379	\$ 0	\$ 0	0.0
 TOTAL	 \$ 8,349,337	 \$ 8,530,488	 \$ 8,921,936	 4.6

EXPENDITURES BY TYPE

Expenses for the I & D Water Fund in 2014 increase by 4.6% above 2013 projections. The main areas of increase are in Personal Services for employee pay and benefits, in Outside Services for contractual services and building repair, and in Interfund Services for Services by the General Fund and Insurance by Risk Management. Interfund Transfers is a significant decrease due to no budgeted contributions to Capital Projects in 2014.

<u>Expenditure Area</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Personal Services	\$ 1,997,684	\$ 2,011,878	\$ 2,360,726	17.3
Outside Services	1,823,265	2,062,575	2,158,025	4.6
Commodities	1,009,779	1,057,356	1,066,356	0.9
Interfund Services	746,246	751,044	810,130	7.9
Capital Outlay	45,800	8,000	8,000	0.0
Debt Service	2,498,625	2,498,513	2,480,200	(0.7)
Interfund Transfers	100,000	100,000	0	(100.0)
Other Expenses	24,983	41,122	38,499	(6.4)
 TOTAL	 \$ 8,246,382	 \$ 8,530,488	 \$ 8,921,936	 4.6

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Water Supply and Treatment Director	1.00	25
Water and Sewer Administrator	1.00	23
Water Supply Process Engineer	1.00	22
Chemist	1.00	21
Maintenance Superintendent	1.00	20
Water and Sewer Superintendent	1.00	20
Lab Supervisor	1.00	17
Electronic Control Technician	2.00	17
Maintenance Supervisor	1.00	17
Water and Sewer Supervisor	4.00	17
Senior Laboratory Technician	1.00	15
Principal Plant Operator	2.00	15
Senior Water and Sewer Maintenance Mechanic	2.00	15
Maintenance Crew Chief	1.00	14
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	3.00	14
Lab Technician	2.00	13
Plant Operator	3.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	1.00	12
Painter	1.00	11
Maintenance Worker	5.00	8
 TOTAL	 38.00	



I & D WATER PLANT

PRIMARY SERVICES

This service is for the provision of an adequate supply of potable water to citizens that use surface water as the source for drinking water as well as meeting the demand of industrial customers.

GOALS AND OBJECTIVES

Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide an adequate supply of safe drinking water that complies with all local, state and federal drinking water regulations

PERFORMANCE MEASURES

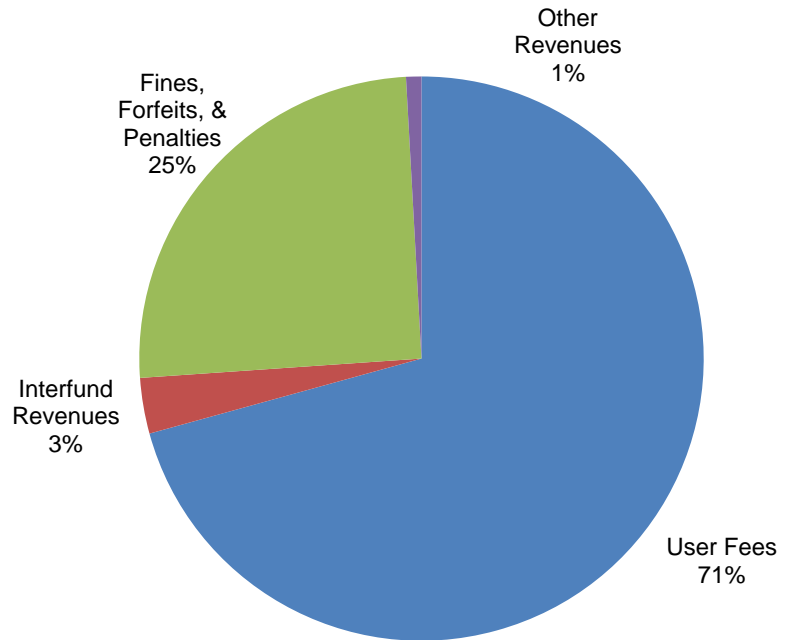
	2012 Actual	2013 Adopted	2013 Projected	2014 Budget
Workload Measures				
– Gallons of water pumped and treated	10,654	9,918	9,918	10,950
– Chemical and bacteriological tests performed	134,687	135,400	135,400	135,000
– Number of instrument calibrations performed	1,372	1,797	1,797	2,300
Efficiency Measures				
– Average unit cost	\$713.00	\$798.00	\$798.00	\$801.00
– Cost per laboratory test	\$10.00	\$11.00	\$11.00	\$11.00
– Cost per calibration	\$26.00	\$45.00	\$45.00	\$35.00
Effectiveness Measures				
– Number of EPD Violations	0	0	0	0
– Valid water quality complaints	0	0	0	0
– Provide water treatment by meeting or exceeding the performance requirement of the Safe Drinking Water Act	100.0%	100.0%	100.0%	100.0%

MOBILITY AND PARKING SERVICES FUND



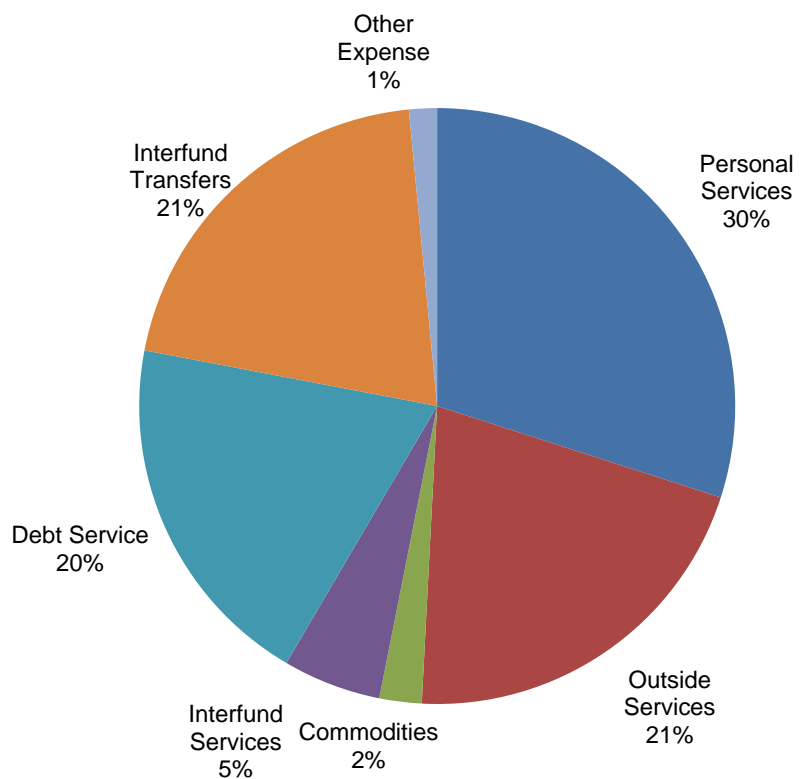
WHERE THE MONEY COMES FROM

User Fees	\$ 9,038,780
Interfund Revenues	407,516
Fines, Forfeits, & Penalties	3,222,502
Other Revenues	112,000
Total	\$ 12,780,798



WHERE THE MONEY GOES

Personal Services	\$ 3,829,968
Outside Services	2,665,725
Commodities	293,106
Interfund Services	681,299
Debt Service	2,498,492
Interfund Transfers	2,637,313
Other Expenses	174,895
Total	\$ 12,780,798



REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2012</u> <u>Actual</u>	<u>2013</u> <u>Projected</u>	<u>2014</u> <u>Adopted</u>	<u>% Change</u> <u>2013-2014</u>
<u>User Fees</u>				
Parking Meters	\$ 1,931,661	\$ 1,913,000	\$ 1,900,000	(0.7)
Visitors Center Lot	170,208	200,000	200,000	0.0
State Street Parking Garage	761,678	700,000	700,000	0.0
Robinson Parking Garage	939,249	1,000,000	1,000,000	0.0
Bryan Street Parking Garage	1,359,718	1,300,000	1,300,000	0.0
Liberty Street Parking Garage	450,637	454,000	454,000	0.0
Whitaker Street Parking Garage	2,873,921	2,865,000	2,865,000	0.0
Commercial Vehicle Decals	295,370	305,000	305,000	0.0
Leased Parking Spaces	52,979	72,540	96,060	32.4
Docking Fees	23,708	16,000	16,000	0.0
MPC Rents - State Street	62,374	52,720	52,720	0.0
Visitor Day Pass	160,429	150,000	150,000	0.0
Subtotal	\$ 9,081,932	\$ 9,028,260	\$ 9,038,780	0.1
<u>Interfund Revenues</u>				
Services to Sanitation Fund	\$ 174,673	\$ 174,673	\$ 130,000	(25.6)
Services to General Fund	342,576	352,341	277,516	(21.2)
Subtotal	\$ 517,249	\$ 527,014	\$ 407,516	(22.7)
<u>Fines, Forfeits & Penalties</u>				
Parking Citations	\$ 2,520,419	\$ 2,165,000	\$ 3,211,502	48.3
Taxi Citations	10,068	11,000	11,000	0.0
Subtotal	\$ 2,530,487	\$ 2,176,000	\$ 3,222,502	48.1
<u>Other Revenues</u>				
Miscellaneous Revenue	\$ 105,650	\$ 112,000	\$ 112,000	0.0
TOTAL	\$ 12,235,318	\$ 11,843,274	\$ 12,780,798	7.9

EXPENDITURES BY TYPE

Primary expenditure changes within the Mobility and Parking Services Fund 2014 budget of \$12,780,798 includes an increase of \$491,625 for personal services due mainly to the formation of the new Tourism Management and Ambassador department. An increase of \$461,848 in Interfund Transfers was due to the increase in the building renewal/replacement account.

<u>Expenditure Area</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$ 3,410,626	\$ 3,338,343	\$ 3,829,968	14.7
Outside Services	2,613,990	2,667,975	2,665,725	(0.1)
Commodities	276,903	298,480	293,106	(1.8)
Interfund Services	786,039	694,136	681,299	(1.8)
Debt Service	2,480,071	2,492,198	2,498,492	0.3
Interfund Transfers	423,552	2,175,465	2,637,313	21.2
Other Expenses	181,211	176,677	174,895	(1.0)
TOTAL	\$ 10,172,392	\$ 11,843,274	\$ 12,780,798	7.9

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012	2013	2014	% Change
	<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Mobility and Parking Administration and Enforcement	\$ 3,525,623	\$ 3,440,235	\$ 3,394,199	(1.3)
Parking Garages and Lots	5,162,719	5,365,443	5,375,735	0.2
Parking Interdepartmental	1,484,050	3,037,596	3,490,269	14.9
Tourism Management & Ambassadorship	0	0	520,595	100.0
TOTAL	\$ 10,172,392	\$ 11,843,274	\$ 12,780,798	7.9



MOBILITY AND PARKING ADMINISTRATION & ENFORCEMENT

PRIMARY SERVICES

Mobility and Parking Administration & Enforcement is responsible for parking administration and on-street parking citation collection. Other functions handled by this department include red light camera citations/collection and regulation of taxi and wrecker companies. The department is also responsible for the downtown transportation network, which includes the water ferries, streetcars, shuttle buses, recreational docks, and bicycles.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a city that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:

- To issue citations to regulate parking and collect fines
- To maintain parking meters in functioning order on a daily basis
- To issue permits and citations to enforce city ordinances for taxicabs and wreckers
- To issue red light camera citations and collect fines
- To support infrastructure that allows citizens and visitors to use alternative forms of transportation within the downtown area – streetcar, shuttle services, water ferry, recreational dock and bicycles to create a balanced environment for all stakeholders (residents and businesses).

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Parking citations issued	148,703	140,000	135,000	135,000
– Meters repaired	3,165	3,200	3,200	3,200
– Permits Issued to taxis, wreckers, & tour vehicles	1,204	1,200	1,200	1,200
– Red light citations issued	7,934	9,200	8,265	9,200
– Average number of customers using the alternative form of land transportation within the downtown area per month	16,909	15,000	11,608	15,000
Efficiency Measures				
– Cost per parking citation issued	\$ 10.00	\$ 3.00	\$ 10.00	\$ 10.00
– Cost per single head meter repaired	\$ 64.84	\$ 25.00	\$ 65.00	\$ 65.00
– Cost per multi-space meter repaired	\$ 215.52	\$ 295.00	\$ 216.00	\$ 216.00
– Cost per transportation permit issued	\$ 70.25	\$ 20.00	\$ 20.00	\$ 20.00
– Cost per red light citation issued	\$ 40.00	\$ 19.00	\$ 40.00	\$ 40.00

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Cost per average number of riders to utilize the free shuttles	\$21.00	\$4.00	\$21.00	\$21.00
Effectiveness Measures				
– Percentage of parking citations collected	63.0%	85.0%	65.0%	65.0%
– Percentage of reported meter malfunctions which are repaired by meter technicians	100.0%	100.0%	100.0%	100.0%
– Percentage of transportation permit holders in compliance at inspection	95.0%	95.0%	95.0%	95.0%
– Percentage of red light citations collected	91.0%	94.0%	91.0%	91.0%
– Percentage of customers using the alternative form of land transportation	39.0%	99.0%	56.0%	56.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 1,864,918	\$ 1,785,908	\$ 1,809,340	1.3
Outside Services	1,206,667	1,261,434	1,202,904	(4.6)
Commodities	244,105	252,740	230,750	(8.7)
Interfund Services	132,072	95,861	109,544	14.3
Other Expenses	77,861	44,292	41,661	(5.9)
TOTAL	\$ 3,525,623	\$ 3,440,235	\$ 3,394,199	(1.3)

POSITIONS

Class Title	2014 FTE	Grade
Mobility and Parking Services Director	1.00	25
Assistant Mobility and Parking Director	1.00	23
Mobility & Parking Service Analyst	1.00	18
Mobility and Parking Services Coordinator	1.00	16
Parking Facilities Shift Supervisor	3.00	12
Revenue Investigator	6.00	12
Administrative Assistant	1.00	12
Senior Parking Meter Technician	1.00	11
Customer Service Representative	1.00	10
Senior Parking Services Officer	1.00	10
Parking Meter Technician	2.00	10
Administrative Clerk	1.00	9
Cashier	3.00	9
Parking Services Officer	9.50	9
TOTAL	32.50	



PARKING GARAGES AND LOTS

PRIMARY SERVICES

Parking Garages and Lots is responsible for the operation of the city's parking garages and surface lots that provide additional off-street parking spaces.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth - To provide citizens a city that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:

- To operate and maintain city parking garages
- To maintain occupancy rates of 90.0% or above in all city garages
- To provide serviceable, functioning gate equipment with less downtime that impacts customers
- Increase daily parking in all city garages

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Total number of parking garages	5	5	5	5
– Total number of garage spaces	3,427	3,420	3,420	3,420
– Total number of surface lot spaces	683	683	683	683
Efficiency Measures				
– Average number of monthly customers	3,416	3,167	3,600	3,614
– Operating cost per garage/lot space	\$652.00	\$650.00	\$694.00	\$700.00
– Cost per gate equipment repair by contractor	\$333.00	\$250.00	\$379.00	\$400.00
Effectiveness Measures				
– Bryan St. occupancy rate for monthly customers	132.0%	128.0%	138.0%	138.0%
– Liberty St. occupancy rate for monthly customers	113.0%	110.0%	111.0%	110.0%
– Robinson St. occupancy rate for monthly customers	79.0%	70.0%	86.0%	90.0%
– State St. occupancy rate for monthly customers	114.0%	100.0%	117.0%	115.0%
– Whitaker St. occupancy rate for monthly customers	79.0%	75.0%	87.0%	90.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	1,539,851	\$	1,523,435	\$	1,521,684	(0.1)
Outside Services		937,802		1,038,980		1,013,608	(2.4)
Commodities		32,799		45,740		43,456	(5.0)
Interfund Services		165,432		263,355		296,761	12.7
Debt Service		2,480,071		2,492,198		2,498,492	0.3
Other Expenses		6,764		1,735		1,734	0.0
 TOTAL	 \$	 5,162,719	 \$	 5,365,443	 \$	 5,375,735	 0.2

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Parking Services Supervisor	1.00	16
Parking Facilities Shift Supervisor	3.00	12
Senior Maintenance Worker	1.00	9
Maintenance Worker	5.50	8
Parking Facility Attendant	22.20	8
 TOTAL	 32.70	

PARKING INTERDEPARTMENTAL



EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	5,858	\$	29,000	\$	29,000	0.0
Outside Services		469,521		367,561		417,463	13.6
Interfund Services		488,535		334,920		274,994	(17.9)
Interfund Transfers		423,552		2,175,465		2,637,313	21.2
Other Expenses		96,584		130,650		131,499	0.7
TOTAL	\$	1,484,050	\$	3,037,596	\$	3,490,269	14.9



TOURISM MANAGEMENT AND AMBASSADORSHIP

PRIMARY SERVICES

The Tourism Management and Ambassadorship Office will embrace Savannah's vibrant future while maintaining its historic integrity and cultural assets, sustaining positive economic impacts of the tourism industry, enhancing the visitor experience and preserving the unique quality of life its residents have come to expect.

GOALS AND OBJECTIVES

Priority Goal:

Economic Growth – Through proactive management provide citizens a city that encourages and supports appropriate economic growth through visitor enhancements, company's compliance, ambassadorship, tourism and its worldwide promotion

Objectives:

- Review and revise city codes and policies to better regulate the industry and provide equity among those within the industry
- Develop tourism management plan to protect quality of life, preserve historic district, improve visitor experience and sustain tourism industry
- Coordinate way finding and directional signage program
- Monitor and enforce tour ordinances and policies
- Create a certified ambassador training program focusing on history, customer services, planning and preservation

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Tour Permits Issued	-	-	-	1,500
– Number of visitor enhancement initiatives underway	-	-	-	5
– Number of tour guide guests administered	-	-	-	125
– Number of Ambassador hours	-	-	-	4,000
Efficiency Measures				
Cost per tour permit issued	-	-	-	\$15.00
– Percent of planning initiatives completed	-	-	-	90.0%
– Percent satisfaction with visitor center	-	-	-	95.0%
Effectiveness Measures				
– Tour permit holders in compliance at inspection	-	-	-	95.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Percent reduction in tourism related code violations	-	-	-	20.0%
– Percent of tour companies in compliance with preservation fee	-	-	-	95.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	0	\$ 0	\$ 469,945	100.0
Outside Services		0	0	31,750	100.0
Commodities		0	0	18,900	100.0
TOTAL	\$	0	\$ 0	\$ 520,595	100.0

POSITIONS

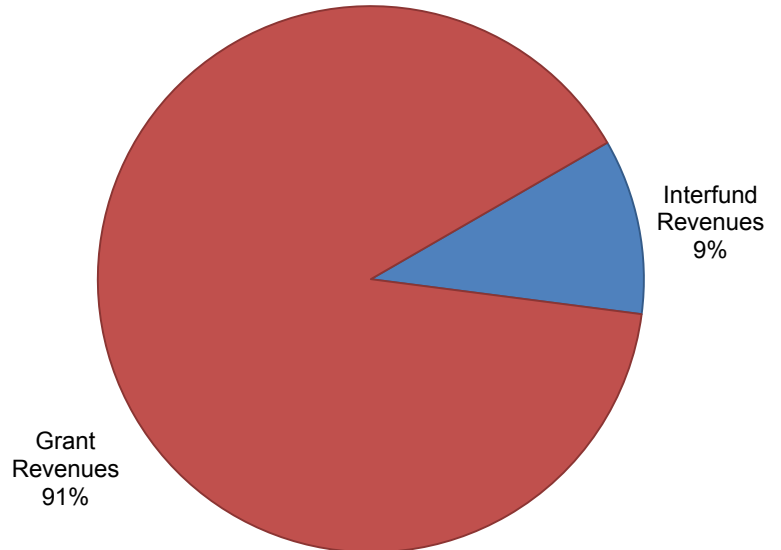
<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Tourism Services and Projects Administrator	1.00	25
Property Coordinator	1.00	18
Neighborhood Property Coordinator	1.00	17
Parking Facilities Shift Supervisor	1.00	12
Revenue Investigator	2.00	12
Customer Service Representative	1.00	10
Parking Services Officer	2.00	9
TOTAL	9.00	

COMMUNITY DEVELOPMENT FUND



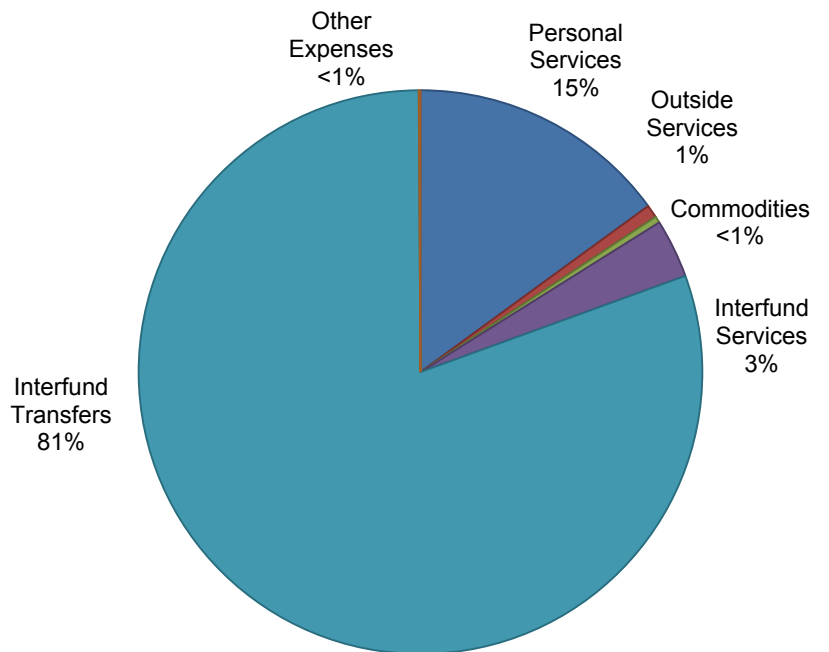
WHERE THE MONEY COMES FROM

Interfund Revenues	\$ 1,107,896
Grant Revenues	11,551,682
Total	\$ 12,659,578



WHERE THE MONEY GOES

Personal Services	\$ 1,799,516
Outside Services	70,184
Commodities	41,208
Interfund Services	341,944
Interfund Transfers	10,395,122
Other Expenses	11,604
Total	\$12,659,578



REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Interfund Revenues</u>				
General Fund Contribution	\$ 1,112,653	\$ 1,054,295	\$ 1,107,896	5.1
<u>Grant Revenues</u>				
CDBG Grants:				
Carryforward	\$ 2,684,433	\$ 3,504,226	\$ 3,504,226	0.0
CDBG Entitlement Grant	2,094,527	2,151,551	2,151,551	0.0
Emergency Shelter Grant	70,671	154,069	154,069	0.0
CDBG Program Income	0	376,657	339,974	(9.7)
Other Income	99,698	0	0	0.0
Subtotal	\$ 4,949,329	\$ 6,186,503	\$ 6,149,820	(0.6)
Other Federal Grants:				
Carryforward-Other Federal	\$ 1,980,005	\$ 701,649	\$ 701,649	0.0
EDA Revolving Loan Fund	0	170,362	157,688	(7.4)
Lead Based Paint Program Income	1,350	0	0	0.0
HOPWA Program Income	282,058	223,031	223,031	0.0
HUD SPG-MLK Improvement	0	669,055	600,000	(10.3)
Lead Based Hazard Grants	717,659	500,709	500,709	0.0
Shelter Plus Care - Renewal	280,206	335,610	335,160	(0.1)
HUD HPRP	256,598	0	0	0.0
Other Grants	71,378	0	0	0.0
Rental Rehab Program Income	23,257	1,250	1,250	0.0
Subtotal	\$ 3,612,511	\$ 2,601,666	\$ 2,519,487	(3.2)
NSP Program Grant	\$ 995,890	\$ 1,017,987	\$ 1,153,000	13.3
HOME Grant:				
Carryforward-HOME	\$ 5,101,544	\$ 1,229,184	\$ 500,000	(59.3)
HOME Entitlement	1,552,221	657,375	657,375	0.0
HOME Program Income	337,368	278,181	572,000	105.6
HOME Other	2,029,687	506,861	0	(100.0)
Subtotal	\$ 9,020,820	\$ 2,671,601	\$ 1,729,375	(35.3)
Grant Revenues Subtotal	\$ 18,578,550	\$ 12,477,757	\$ 11,551,682	(7.4)
TOTAL	\$ 19,691,203	\$ 13,532,052	\$ 12,659,578	(6.4)

EXPENDITURES BY TYPE

The administrative departments in the Community Development Fund manage the CDBG and other federal and state grants. The 2014 budget is \$12,659,578 which is \$872,474 or 6.4% below 2013 projected expenditures. Expenditure changes in 2014 are primarily due to reductions in Interfund Services and Transfers. This is due to the prioritization and streamlining of various programs which are facing a decline in Federal grant revenue.

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 1,676,837	\$ 1,708,520	\$ 1,799,516	5.3
Outside Services	85,779	72,793	70,184	(3.6)
Commodities	40,339	41,450	41,208	(0.6)
Interfund Services	534,658	389,083	341,944	(12.1)
Interfund Transfers	17,061,069	11,308,601	10,395,122	(8.1)
Other Expenses	4,971	11,605	11,604	0.0
TOTAL	\$ 19,403,653	\$ 13,532,052	\$ 12,659,578	(6.4)

EXPENDITURES BY DEPARTMENT

<u>Department</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Community Planning and Development	\$ 822,763	\$ 695,469	\$ 725,318	4.3
Housing and Housing Project Delivery	1,205,415	1,253,264	1,248,380	(0.4)
Advancement Center at Moses Jackson ¹	314,406	274,718	290,758	5.8
Program Costs/Carryforward	17,061,069	11,308,601	10,395,122	(8.1)
TOTAL	\$ 19,403,653	\$ 13,532,052	\$ 12,659,578	(6.4)



COMMUNITY PLANNING AND DEVELOPMENT

PRIMARY SERVICES

Community Planning and Development develops plans, funds activities and implement programs and strategies that address deterioration in Community Development Block Grant (CDBG) eligible neighborhoods and engages low-to-moderate income persons in federally supported activities that increase opportunities and improves the quality of life of individuals and families. Department activities include comprehensive neighborhood planning, resident assistance, neighborhood association support, neighborhood improvement, and the investment and management of federal grants that support the City's Housing and Community Development Plan.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:

- To receive a satisfactory performance rating from the U.S. Department of Housing and Urban Development (HUD) on the City's Annual Performance Report
- To fund and/or undertake human service and family assistance activities that collectively assist at least 7,000 low and moderate income individuals and/or families annually
- To assist 10 neighborhoods in the development of neighborhood plans or implementation of neighborhood grants/projects which improve neighborhood livability and assist persons in need

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Number of grants administered to assist low-income families and neighborhoods	24	30	20	30
– Compliance monitoring and technical assistance reviews completed	80	60	60	60
– Groups implementing neighborhood grants	12	8	13	10
– Resident assistance/service coordination cases handled	158	100	100	100
– Entrepreneurs recruited and referred for micro-business training and assistance and/or capital financing	67	-	-	-
Efficiency Measures				
– Percent of grant payment submissions processed within 2 weeks of receipt	98.0%	100.0%	100.0%	100.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Percent of budget expended	96.0%	100.0%	100.0%	100.0%
– Percent of resident assistance cases initiated within 24-48 hours of receipt	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Satisfactory performance rating received from HUD on City's Annual Performance Report	Satisfactory	Satisfactory	Satisfactory	Satisfactory
– Number of low-and-moderate income persons assisted by federally supported human service programs	9,473	7,000	7,000	7,000
– Number of neighborhood and interagency planning activities completed	6	6	5	5
– Percent resident service cases successfully assisted and/or resolved	100.0%	75.0%	100.0%	100.0%
– Percent of referred micro-entrepreneurs completing training, business plans and/or loan applications	45.0%	-	-	-

EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	<u>% Change</u> <u>2013-2014</u>
Personal Services	\$	562,603	\$	510,551	\$	562,968	10.3
Outside Services		5,555		10,432		10,082	(3.4)
Commodities		2,824		4,600		4,600	0.0
Interfund Services		251,781		169,886		147,668	(13.1)
TOTAL	\$	822,763	\$	695,469	\$	725,318	4.3

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Community Development Administrator	1.00	23
Senior Planner	1.00	19
Planner	1.00	18
Senior Program Analyst	1.00	18
Neighborhood Services Coordinator	3.00	17
Program Analyst	1.00	17
TOTAL	8.00	



HOUSING



PRIMARY SERVICES

The Department of Housing (DOH) supports four major affordable housing activities: acquiring and/or developing vacant property with affordable housing, creating homeownership opportunities, providing homeowners with home repair assistance, and encouraging the retention and creation of affordable rental housing. It also has Sustainable Development Programs including healthy homes, lead paint, energy efficiency, and green building components to applicable programs. It uses limited public resources to leverage substantial private investment to accomplish these activities. These affordable housing activities also support neighborhood revitalization, increasing private investment, reducing gentrification, reducing crime and blight, and reducing the cost of city services associated with crime and blight.

GOALS AND OBJECTIVES

Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourages a sense of community

Objectives:

- To acquire and/or facilitate the acquisition and development of 125 vacant properties into 125 units of affordable housing between FY 2013 and FY 2017
- To assist 350 qualified home buyers purchase houses between FY 2013 and FY 2017
- To provide home improvement assistance to 625 existing low-income homeowners between FY 2013 and FY 2017
- To retain and/or develop 350 units of high quality, affordable, rental housing between FY 2013 and FY 2017

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Number of housing units repaired for low and moderate income households	148	140	140	145
– Number of houses purchased by low to moderate income home buyers	87	75	65	75
– Number of housing units developed for low to moderate income households	149	135	149	129
– Number of housing units impacted by Sustainable Development Programs	126	100	100	100
Efficiency Measures				
– Percent of low and moderate income households satisfied with service delivered	100.0%	95.0%	90.0%	90.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Percent of program participants satisfied with services delivered	100.0%	95.0%	90.0%	90.0%
– Percent of housing units that meet Energy Star or EarthCraft standards	95.8%	95.0%	90.0%	90.0%
Effectiveness Measures				
– Percent of home improvement goals attained	129.0%	90.0%	100.0%	90.0%
– Percent of homeownership goals attained	108.0%	90.0%	88.0%	90.0%
– Percent of development goals attained	124.0%	90.0%	110.0%	90.0%
– Percent of sustainable development goals attained	121.0%	90.0%	100.0%	95.0%

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 834,419	\$ 958,779	\$ 986,445	2.9
Outside Services	58,436	41,826	33,117	(20.8)
Commodities	24,799	27,110	28,018	3.3
Interfund Services	282,790	213,944	189,195	(11.6)
Other Expenses	4,971	11,605	11,605	0.0
TOTAL	\$ 1,205,415	\$ 1,253,264	\$ 1,248,380	(0.4)

POSITIONS

Class Title	2014 FTE	Grade
Housing Director	1.00	25
Housing Administrator	3.00	23
Housing Development Coordinator	1.00	18
Financial Services Coordinator	1.00	18
Construction Specialist	2.00	17
Loan Officer	3.00	14
Loan Specialist	3.00	12
TOTAL	14.00	



ADVANCEMENT CENTER AT MOSES JACKSON

PRIMARY SERVICES

The Advancement Center at Moses Jackson provides training programs and support services which assist residents of low and moderate income neighborhoods in gaining the skills needed to advance both personally and economically. Services are delivered through onsite trainers and community partners and include business, financial and career development, group and one-on-one academic tutoring, computer training, life skills development, job readiness training, and health and wellness.

GOALS AND OBJECTIVES

Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

Objectives:

- To engage 70 youths and adults in academic, business, financial, career and/or personal development training and support activities which further their knowledge and skills
- To engage at least 15 community agencies and civic organizations annually in the delivery of training and services to low and moderate income persons through the Advancement Center

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Total number of persons served	429	300	350	300
– Number of youths and adults participating in Advancement Program	123	75	80	70
– Number of community partners (agencies/groups) delivering services	32	15	20	15
Efficiency Measures				
– Annual cost of instruction per participant served	\$23.13	\$50.00	\$30.00	\$30.00
– Percent of budget expended	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Percent of participants rating quality of programs/services as satisfactory or beneficial	99.0%	85.0%	85.0%	85.0%
– Percent of youths and adults demonstrating advancement along plan indicators	71.0%	75.0%	75.0%	75.0%

EXPENDITURES BY TYPE¹

<u>Expenditure Area</u>		2012		2013		2014	% Change
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2013-2014</u>
Personal Services	\$	279,815	\$	239,190	\$	250,103	4.6
Outside Services		21,788		20,535		26,985	31.4
Commodities		12,716		9,740		8,590	(11.8)
Interfund Services		87		5,253		5,080	(3.3)
TOTAL	\$	314,406	\$	274,718	\$	290,758	5.8

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Advancement Center Coordinator	1.00	22
Educational Specialist	1.00	18
Educational Trainer	1.00	17
Community Projects Technician	1.00	12
TOTAL	4.00	

¹ 2012 Actual expenditures for Micro-Business Development are included in the Advancement Center at Moses Jackson budget.

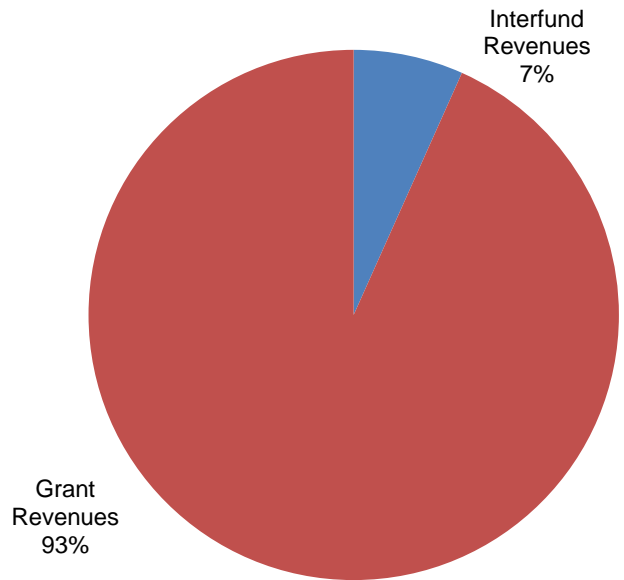


GRANT FUND



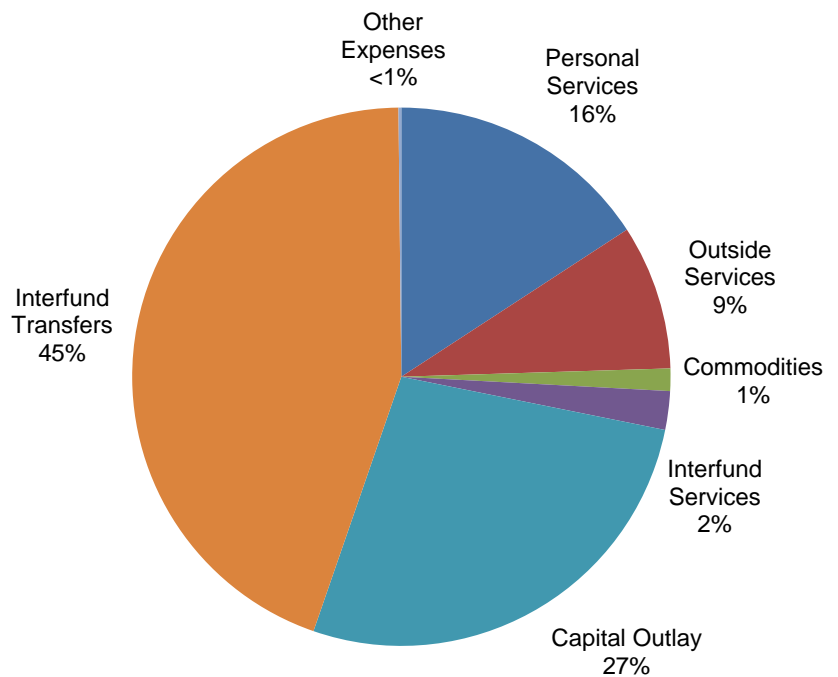
WHERE THE MONEY COMES FROM

Interfund Revenues	\$ 394,588
Grant Revenues	5,504,538
Total	\$ 5,899,126



WHERE THE MONEY GOES

Personal Services	\$ 932,339
Outside Services	513,729
Commodities	79,047
Interfund Services	136,834
Capital Outlay	1,600,000
Interfund Transfers	2,626,833
Other Expenses	10,344
Total	\$ 5,899,126



REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Interfund Revenues</u>				
General Fund Contribution	\$ 126,989	\$ 133,244	\$ 394,588	196.1
<u>Grant Revenues</u>				
Private Donations	\$ 55,983	\$ 101,674	\$ 143,000	40.6
Workforce Investment Act (WIA)	3,814,122	3,576,171	3,611,740	1.0
WIA Reimbursement for Savannah Impact	166,876	260,214	193,226	(25.7)
Youthbuild-DOL	158,564	293,493	336,970	14.8
Summer Lunch	403,944	352,004	0	(100.0)
Other Grant	0	125,402	0	(100.0)
Federal Grants	491,724	238,739	0	(100.0)
State of Georgia	36,184	40,687	0	(100.0)
Homeland Security	3,997,694	336,725	1,211,706	259.9
Caring Communities Grant	133,118	62,688	0	(100.0)
SFD Consortium Fees	6,500	0	0	0.0
Keep America Beautiful	895	2,105	0	(100.0)
Dept. of Justice	205,097	135,355	7,896	(94.2)
Grant Matching Funds	267,638	0	0	0.0
GTA Wireless	23,950	311,873	0	(100.0)
Holiday Decorating Grant	1,500	0	0	0.0
Subtotal	\$ 9,763,789	\$ 5,837,130	\$ 5,504,538	(5.7)
TOTAL	\$ 9,890,778	\$ 5,970,374	\$ 5,899,126	(1.2)

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 915,901	\$ 947,530	\$ 932,339	(1.6)
Outside Services	1,009,189	1,373,102	513,729	(62.6)
Commodities	700,576	452,875	79,047	(82.5)
Interfund Services	97,511	132,395	136,834	3.4
Capital Outlay	1,009,872	241,999	1,600,000	561.2
Interfund Transfers	431,183	2,766,118	2,626,833	(5.0)
Other Expenses	2,878,990	56,355	10,344	(81.6)
 TOTAL	 \$ 7,043,222	 \$ 5,970,374	 \$ 5,899,126	 (1.2)

EXPENDITURES BY PROGRAM

<u>Program</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
<u>Federal</u>				
Coastal Workforce Services	\$ 3,814,122	\$ 3,576,171	\$ 3,611,740	1.0
Youth Build-DOL	158,564	293,493	336,970	14.8
Youth Build-General Fund	125,394	133,244	119,588	(10.2)
Summer Lunch	403,944	352,004	0	(100.0)
Justice Assistance-Police	581,359	135,355	7,896	(94.2)
Homeland Security - Fire	210,204	280,539	1,600,000	470.3
Other - Fire	279,299	145,664	11,706	(92.0)
Youth Futures Grant	133,118	62,688	0	(100.0)
Energy Efficiency	406,183	139,285	0	(100.0)
Vernon River Improvement	45,230	40,687	0	100.0
GA Tech Project	498,578	397,928	0	(100.0)
Other Federal	250,706	260,214	193,226	(25.7)
Subtotal	\$ 6,906,701	\$ 5,817,272	\$ 5,881,126	1.1
 <u>State</u>				
Cities of Services	\$ 55,983	\$ 1,212	\$ 18,000	1385.1
Coastal Incentive	55,538	99,454	0	(100.0)
Other State	25,000	52,436	0	(100.0)
Subtotal	\$ 136,521	\$ 153,102	\$ 18,000	(88.2)
 TOTAL	 \$ 7,043,222	 \$ 5,970,374	 \$ 5,899,126	 (1.2)



COASTAL WORKFORCE SERVICES



PRIMARY SERVICES

To provide grants management services for the federal Workforce Investment Act (WIA) funds allocated to the nine county Coastal area and to provide administrative support to the 42 member Coastal Workforce Investment Board (CWIB) comprised of appointed members from the counties served.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes the use of public resources

Objectives:

- To have no questioned costs as defined by the City's single audit
- To meet necessary and appropriate levels of grant expenditures in a timely manner
- To increase the number of training opportunities for Board members

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of onsite reviews/monitoring	8	8	8	10
- Number of training opportunities made available to CWIB members	3	3	3	3
- Number of technical assistance/ training sessions provided to contractors and service providers	-	-	2	4
Efficiency Measures				
- Number of days between site visit and issuance of final report to contractor	30	45	30	30
- Number of days to process contractor invoices	35	20	25	30
- Number of days to complete monitoring process	90	90	90	90

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
- Percent of financial reports submitted to the State by deadline	100.0%	100.0%	100.0%	100.0%
- Percent of board members attending training who indicate the training was helpful	100.0%	50.0%	50.0%	50.0%
- Percent of grants funds expended within first year of availability (minimum)	73.0%	70.0%	70.0%	70.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 510,732	\$ 595,155	\$ 638,070	7.2
Outside Services	109,468	155,650	148,150	(4.8)
Commodities	254,989	67,250	63,750	(5.2)
Interfund Services	95,053	131,283	134,937	2.8
Interfund Transfers	0	2,626,833	2,626,833	0.0
Other Expenses	2,843,880	0	0	0.0
TOTAL	\$ 3,814,122	\$ 3,576,171	\$ 3,611,740	1.0



YOUTHBUILD

PRIMARY SERVICES

YouthBuild Savannah is a federal grant funded youth and community development program which provides: GED Instruction, Construction Training, Leadership Training, and Workforce Development and Counseling Services to youth ages 16-24 years old.

GOALS AND OBJECTIVES

Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient.

Objective:

- To provide a second chance opportunity to youth ages 16-24 who seeks a GED
- To assist youth with identifying gainful employment and/or enrolling in post-secondary education
- To complete one newly constructed home for a deserving low to moderate income family

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Participants Served	27	26	26	26
- GED/HS Diploma Attainment	14	13	13	13
- Post-secondary enrollment and/or job attainment	17	13	13	13
Efficiency Measures				
- Percent of YouthBuild trainees will exit before program completion	32.0%	50.0%	50.0%	50.0%
- Percent of YouthBuild trainees who will receive a credential: GED/HS Diploma and/or Occupational Skills Certification	72.0%	75.0%	75.0%	75.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Percent of graduates who will obtain employment in the building trades/construction related industry	52.0%	40.0%	40.0%	40.0%
Effectiveness Measures				
– Percent of YouthBuild trainees who will complete the program	68.0%	60.0%	60.0%	60.0%
– Percent of YouthBuild graduates who will enroll in post-secondary education and/or employed	47.0%	40.0%	45.0%	45.0%
– Percent of employed YouthBuild graduates who remain enrolled in post-secondary education and/or employed for 6 months or longer	53.9%	50.0%	50.0%	50.0%

EXPENDITURES BY TYPE

Expenditure Area		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	96,764	\$ 249,055	\$ 286,372	15.0
Outside Services		3,113	146,219	154,353	5.6
Commodities		240	14,682	3,591	(75.5)
Interfund Services		1,352	1,112	1,898	70.7
Other Expenses		23,925	15,669	10,344	(34.0)
TOTAL	\$	125,394	\$ 426,737	\$ 456,558	7.0

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Neighborhood Services Coordinator	1.00	17
TOTAL	1.00	



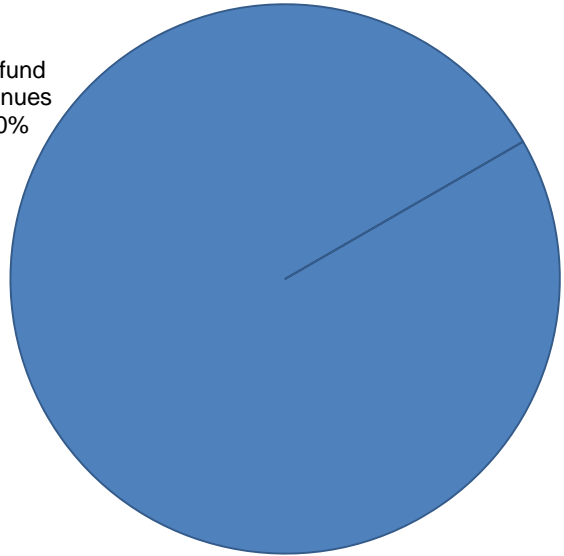
INTERNAL SERVICES FUND



WHERE THE MONEY COMES FROM

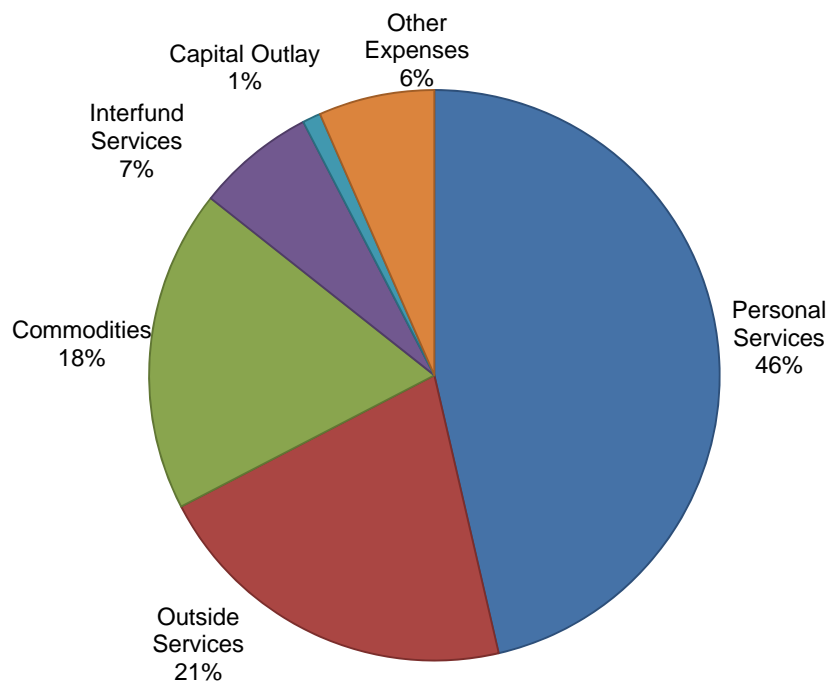
Interfund Revenues	\$ 11,181,149
Other Revenues	\$ (19,681)
Total	\$ 11,161,468

Interfund
Revenues
100%



WHERE THE MONEY GOES

Personal Services	\$ 5,185,535
Outside Services	2,349,621
Commodities	2,042,131
Interfund Services	754,137
Capital Outlay	115,185
Other Expenses	714,859
Total	\$ 11,161,468



REVENUES BY SOURCE

<u>Revenue Source</u>		<u>2012 Actual</u>		<u>2013 Projected</u>		<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Interfund Revenues</u>							
General Fund	\$	6,607,481	\$	7,024,576	\$	7,263,959	3.4
Hazardous Material Team Fund		35,333		34,148		37,464	9.7
Grant Fund		27,559		23,606		24,988	5.9
Community Development Fund		79,051		70,497		70,431	(0.1)
Public Safety Communications Fund		210,208		290,596		301,569	3.8
Sanitation Fund		1,764,562		1,766,698		1,862,933	5.4
Water and Sewer Funds		1,058,477		1,095,645		1,135,519	3.6
I & D Water Fund		80,141		76,144		78,955	3.7
Civic Center Fund		33,186		38,005		41,673	9.7
Mobility and Parking Services Fund		151,294		150,957		148,169	(1.8)
Internal Services Fund		271,282		201,775		213,013	5.6
Land Bank Authority		2,816		2,488		2,476	(0.5)
Subtotal	\$	10,321,390	\$	10,775,135	\$	11,181,149	3.8
<u>Other Revenues</u>							
Miscellaneous	\$	42,881	\$	0	\$	(19,681)	100.0
TOTAL	\$	10,364,271	\$	10,775,135	\$	11,161,468	3.6

EXPENDITURES BY TYPE

The 2014 budget for the Internal Services Fund increases \$386,333 or 3.6% above 2013 projected expenditures. Personal Services increase \$647,603 or 14.3% primarily due to wage and benefit adjustments as well as vacant positions in 2013.

Offsetting some of the increase in Personal Services are decreases of \$149,308 in Outside Services and \$243,763 in Commodities. The decline in Outside Services is predominantly within the Information Technology Department and reflects reduced allocations for technical purchased services and data processing equipment maintenance. The decline in Commodities is mainly attributable to a reduced allocation for vehicle parts in Vehicle Maintenance in 2014.

Capital Outlay funding of \$115,185 allows for the purchase of software for the Information Technology and Vehicle Maintenance Departments, as well as the purchase of equipment for vehicle maintenance.

<u>Expenditure Area</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$	4,506,072	\$	4,537,932	\$	5,185,535	14.3
Outside Services		1,987,712		2,498,929		2,349,621	(6.0)
Commodities		2,223,297		2,285,894		2,042,131	(10.7)
Interfund Services		1,063,581		730,743		754,137	3.2
Capital Outlay		68		6,000		115,185	1,819.8
Interfund Transfers		(915)		0		0	0.0
Other Expenses		406,146		715,637		714,859	(0.1)
TOTAL	\$	10,185,961	\$	10,775,135	\$	11,161,468	3.6

EXPENDITURES BY DEPARTMENT

<u>Department</u>		2012 <u>Actual</u>		2013 <u>Projected</u>		2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Vehicle Maintenance ¹	\$	5,263,489	\$	5,142,599	\$	5,263,289	2.3
Information Technology		4,922,472		5,632,536		5,898,179	4.7
TOTAL	\$	10,185,961	\$	10,775,135	\$	11,161,468	3.6

¹ Vehicle Maintenance totals includes Fleet Management



VEHICLE MAINTENANCE



PRIMARY SERVICES

Vehicle Maintenance is a full service facility that provides reliable and cost effective services to user departments that include preventive maintenance (PM), major and minor repair services, tire repair/replacement, service calls, welding/fabrication, fueling, warranty recalls, new vehicle preparation, and vehicle disposal preparation. In addition, the department is responsible for Fleet Management oversight including acquisition of new vehicles/equipment, preparing specifications, and ensuring compliance with local, state, and federally mandated regulations.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To provide City departments with safe, reliable, and well-maintained vehicles/equipment that will facilitate the delivery of services to citizens
- To maximize the amount of time vehicles and equipment are available to customers
- To perform all maintenance services in accordance with manufacturer's specification requirements
- To increase awareness of the need to support the preventive maintenance service programs

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Number of PM's performed	3,513	3,200	3,720	3,200
- Number of repair work orders	9,248	8,900	8,292	8,900
- Number of scheduled services	7,289	7,000	7,305	7,200
Efficiency Measures				
- Percent of PM's completed in 24 hours or less	87.0%	90.6%	86.0%	90.0%
- Average light vehicle PM service cost	-	-	\$130.00	\$130.00
- Percent of scheduled vs. non-scheduled work orders	58.0%	57.0%	61.0%	65.0%
Effectiveness Measures				
- PM compliance	45.0%	70.0%	46.0%	60.0%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
- Percent of vehicle availability	96.0%	96.0%	96.0%	96.0%
- Percent of PM performed	95.0%	90.0%	100.0%	95.0%
- Percent reduction in breakdown work orders	(1.0%)	10.0%	21.0%	10.0%

EXPENDITURES BY TYPE

<u>Expenditure Area</u> ¹	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Personal Services	\$ 2,400,172	\$ 2,364,157	\$ 2,654,617	12.3
Outside Services	636,414	700,472	693,788	(1.0)
Commodities	1,642,189	1,657,294	1,436,468	(13.3)
Interfund Services	554,093	370,464	354,743	(4.2)
Capital Outlay	68	6,000	75,660	1161.0
Interfund Transfers	(915)	0	0	0.0
Other Expenses	31,468	44,212	48,013	8.6
TOTAL	\$ 5,263,489	\$ 5,142,599	\$ 5,263,289	2.3

¹ Vehicle Maintenance totals include Fleet Management

POSITIONS

<u>Class Title</u>	<u>2014 FTE</u>	<u>Grade</u>
Vehicle Maintenance		
Vehicle Maintenance Superintendent	1.00	20
Inventory Coordinator	1.00	18
Lead Equipment Mechanic	3.00	17
Auto Parts Buyer	1.00	16
Master Equipment Mechanic	5.00	16
Equipment Mechanic, Specialist	1.00	15
Principal Equipment Mechanic	6.00	15
Senior Equipment Mechanic	7.00	14
Equipment Mechanic	9.00	13
Storekeeper	2.00	11
TOTAL	36.00	
Fleet Management		
Vehicle Maintenance Director	1.00	25
Assistant Vehicle Maintenance Director	1.00	23
Vehicle Maint Projects Coordinator	1.00	18
Management Analyst	1.00	17
Account Technician	1.00	12
TOTAL	5.00	



INFORMATION TECHNOLOGY



PRIMARY SERVICES

IT provides high-quality, high-availability radio and network (data and voice) resources to support and enhance the delivery of City services across the organization. This includes planning, implementation, maintenance and support of all the infrastructure and components of the data and voice networks. IT also conducts business analyses with user departments to develop solutions to meet business needs. IT also manages vendor contracts and provides services to order all technology related hardware and software.

GOALS AND OBJECTIVES

Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To make improvements to existing services and provide new services which provide productivity improvements, better service delivery or support mandates
- To make improvements which increase functionality of services or reduce costs
- To achieve average customer satisfaction ratings of 90.0%

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
- Applications supported	235	225	205	198
- Buildings supported	131	131	137	137
- Logins supported	2,252	2,252	2,323	2,325
- Moves, add, changes	800	800	800	800
Efficiency Measures				
- Percent availability of critical services	99.9%	99.9%	99.9%	99.9%
- Percent of critical mobile and application repairs completed within 24 hours	100.0%	100.0%	100.0%	100.0%
- Percent of desktop repair calls completed within 24 hours	80.0%	80.0%	80.0%	80.0%
- Percent of calls completed by the Help Desk	60.0%	60.0%	60.0%	60.0%
- Percent availability to receive/send premise phone calls	99.9%	99.9%	99.9%	99.9%

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Effectiveness Measures				
- Customer survey - overall services satisfaction	90.0%	90.0%	90.0%	90.0%
- Customer survey - quality and timeliness	90.0%	90.0%	90.0%	90.0%
- Service improvements	5	5	5	5

EXPENDITURES BY TYPE

Expenditure Area	2012 Actual	2013 Projected	2014 Adopted	% Change 2013-2014
Personal Services	\$ 2,105,901	\$ 2,173,776	\$ 2,530,918	16.4
Outside Services	1,351,298	1,798,457	1,655,833	(7.9)
Commodities	581,109	628,600	605,663	(3.6)
Interfund Services	509,488	360,279	399,394	10.9
Capital Outlay	0	0	39,525	100.0
Other Expenses	374,676	671,424	666,846	(0.7)
TOTAL	\$ 4,922,472	\$ 5,632,536	\$ 5,898,179	4.7

POSITIONS

Class Title	2014 FTE	Grade
Information Technology Director	1.00	25
Information Technology Administrator	4.00	23
Systems Engineer	3.00	21
Network Engineer	1.00	21
Radio Systems Engineer	1.00	21
Senior Network Technician	2.00	20
Senior Systems Analyst	11.00	20
Network Technician	4.00	19
Systems Analyst	2.00	19
Radio Systems Technician II	2.00	19
Radio Systems Technician I	1.00	16
Help Desk Technician	2.00	14
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
TOTAL	36.00	



CAPITAL IMPROVEMENT PROGRAM FUND



CAPITAL BUDGET OVERVIEW

PREPARATION

The five year Capital Improvement Program (CIP) is updated annually for the acquisition, renovation or construction of new or existing capital facilities and infrastructure. Anticipated funding sources are identified to support the program. The capital program is usually funded using a combination of current revenues, special taxes, bonds, and contractual payments. Development of the five-year capital plan is coordinated with development of the annual operating budget. Projects included in the first year of the plan are adopted as a part of the annual operating budget. The remaining years of the capital program serve as a guide for future planning and are reviewed and modified in subsequent years where applicable. Before the plan is updated, a review of current capital projects' progress and accomplishments is completed to gain insight that is used in future planning.

STRATEGIES

Budget strategies for development of the 2014-2018 Capital Improvement Program included:

- Focusing limited resources on legally mandated projects
- Maintaining infrastructure and capital assets to protect the public and avoid future financial liabilities
- Preparing to meet stricter environmental regulations that are on the horizon for Water/Sewer and Sanitation infrastructure

Future capital planning actions will include:

- Continuing to focus on maintenance and Council priorities
- Updating the five-year plan annually to strategically fund infrastructure needs
- Continuing to review funding sources to support critical infrastructure needs
- Planning for SPLOST 6 projects as set forth by council

PROCESS

The capital budget process began in April 2013 with the distribution of the capital budget preparation manual to departments. The manual provided instructions to departments on how and when project requests should be submitted. Requests were submitted by departments in June. From mid-June to September, requests were reviewed by the Research and Budget Department and the CIP Review Committee.

Evaluation criteria, along with specific Council priorities, goals and objectives, guide the Review Committee when allocating resources for capital project requests. Evaluation criteria include the following:

- Legal Mandate
- Public Health or Safety
- Maintenance of a Public Asset
- Economic Vitality Impact
- Operating Budget Impact
- Geographic Equity
- Resiliency

The Research and Budget Department, in conjunction with the CIP Review Committee, developed and submitted a preliminary five year capital plan recommendation to the City Manager in September. A workshop on the capital plan recommendations was conducted with the Mayor and Council in September. The City Manager's final recommendation for the updated plan to the Mayor and Council was made in November. After several work sessions and a public hearing, the recommended plan was revised with noted changes. During the ensuing year, sources of funding will be confirmed and funds appropriated for approved projects in the first year of the capital plan.

CAPITAL BUDGET PROCESS SCHEDULE

<u>ACTIVITY</u>	<u>DATE</u>
Capital Budget Kick-Off materials provided to Bureau contacts	May 6, 2013
Capital Plan Review Committee work sessions	August 28, September 4 and 6, 2013
2014-2018 Proposed Capital Plan recommendations made to City Manager	September 5, 2013
City Manager Budget Meetings	September-November 2013
2014 Preliminary Budget and 2014-2018 CIP available	November 19, 2013
Council Budget Retreat	November 20-22, 2013
First Reading and Public Hearing	November 26, 2013
Budget Adopted	December 12, 2013

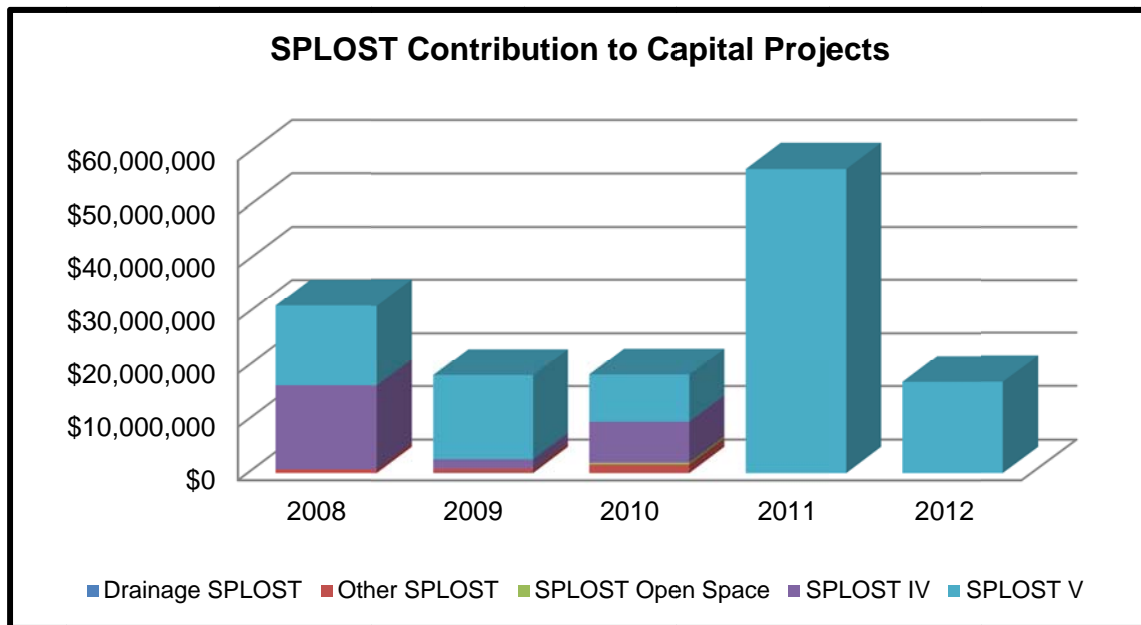
HISTORICAL CAPITAL FUNDING

In the last five years, the City has invested over \$300 million in capital projects in the community. Historical contributions to capital projects from several key funding sources are highlighted as well as various capital projects. The graphs that follow show historical contributions from the Special Purpose Local Option Sales Tax (SPLOST), Water and Sewer Fund, and the General Fund.

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST)

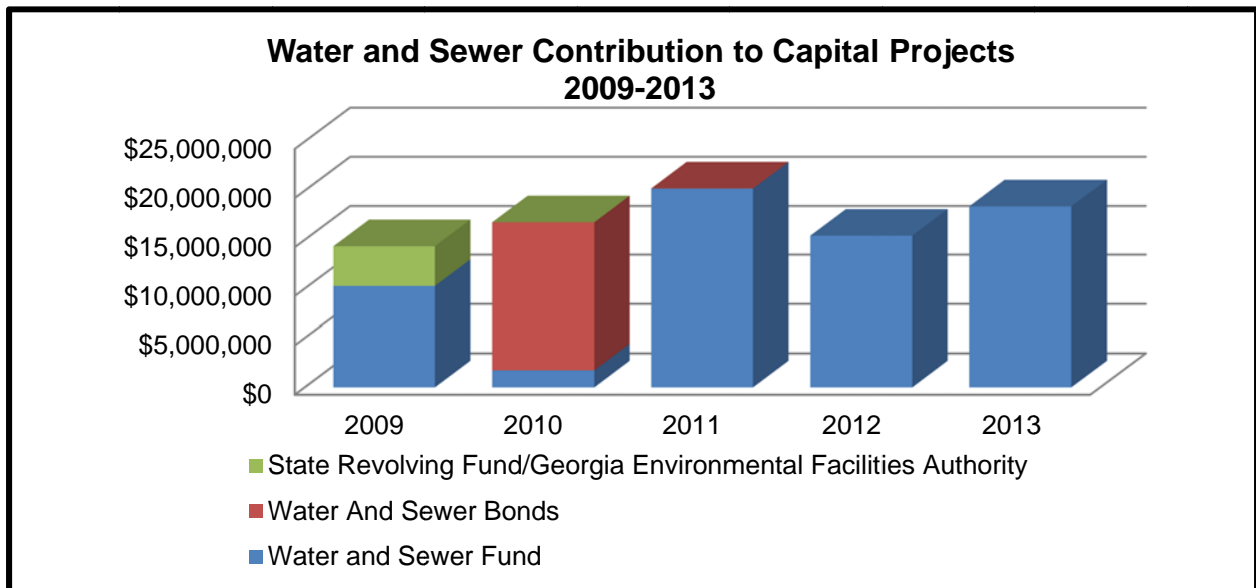
This source of revenue has been a tremendous asset to the City's capital program, but it is also a source that must be carefully monitored because of its sensitivity to changes in economic conditions. At present, the City is receiving funds from the most recent voter approved SPLOST (SPLOST V) for the period October 1, 2008 – September 30, 2014. Originally projected at \$160 million, the City's share was reduced to \$122 million in 2010 based on prevailing economic conditions. This reduced projection required adjustments such as project increases and decreases based on new information and Council Priorities.

Work continues on SPLOST V funded projects. Local citizens decided in November 2013 to approve a new SPLOST, which will take effect on October 1, 2014. Planning for future capital projects utilizing SPLOST VI funds is ongoing.



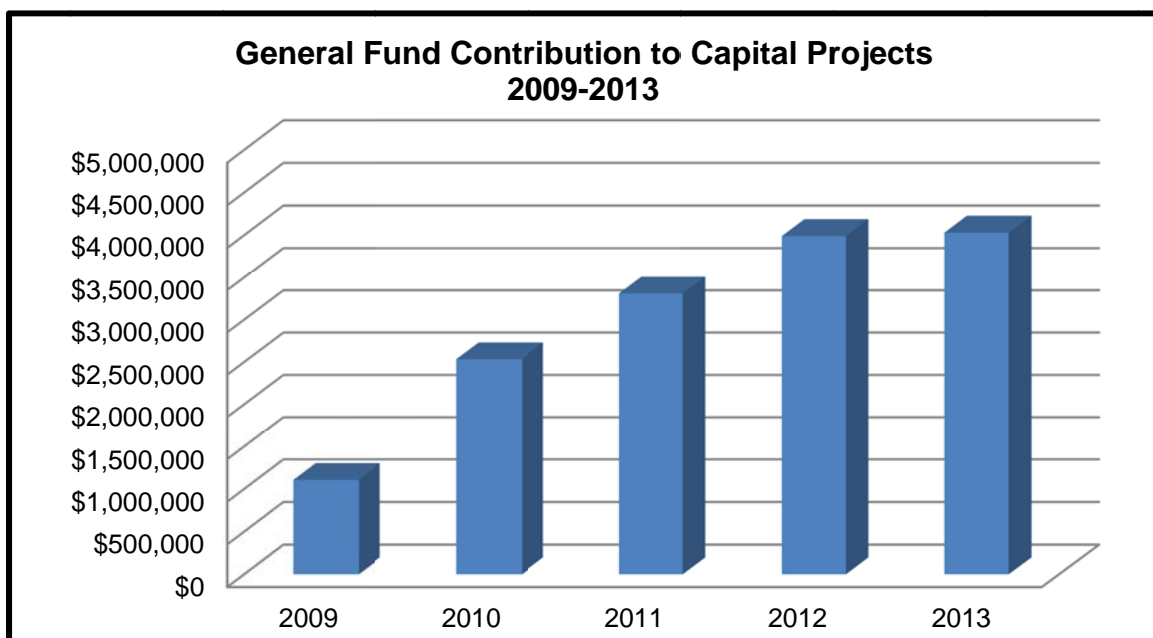
WATER AND SEWER FUND

Water and Sewer rates are projected five years into the future in order to anticipate needs for operation and maintenance of the system and to fund the capital improvement/maintenance plan. The graph below shows historical contributions to capital projects and funding source by type.

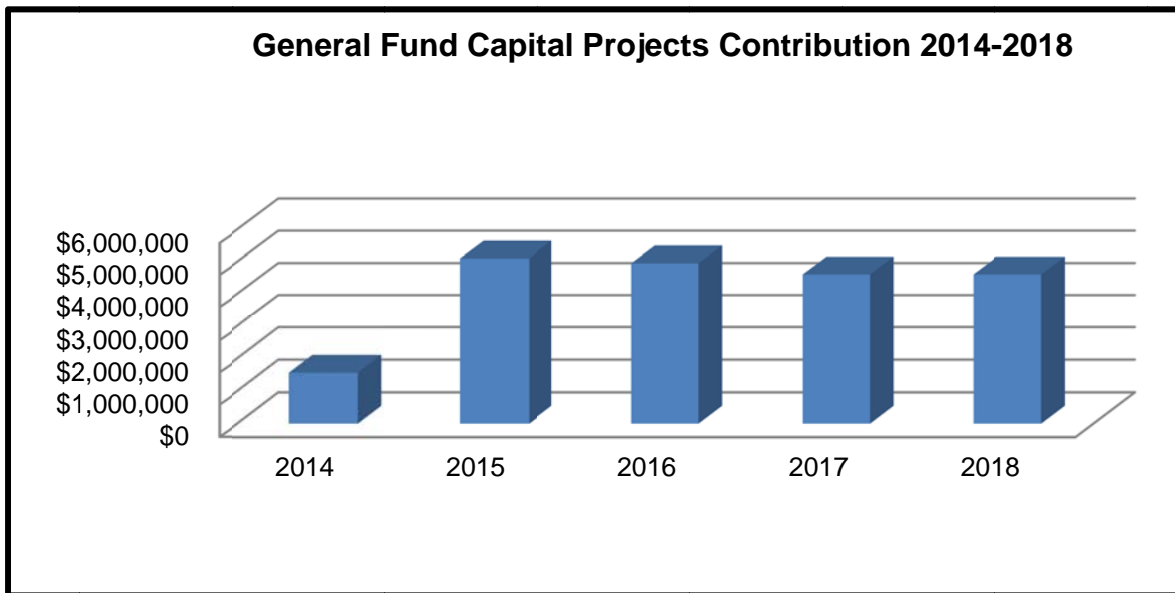


GENERAL FUND

General Fund revenue supports general government projects. This source of funding can be used for any lawful project. For 2009 through 2013 the General Fund CIP contribution has been lower than needed due to uncertain economic conditions. The graph below shows budgeted contributions from the General Fund for various capital projects during the period 2009 – 2013.



The 2014 contribution is less than \$2 million, it rises to \$5.1 million in 2015, and in the 2016-2018 period, decreases again to hover around \$4.5 million. This plan will account for infrastructure maintenance and compliance with legal mandates, but will not provide sufficient funding for community development and park/recreation projects.



2014 – 2018 CAPITAL PLAN OVERVIEW

REVENUES

The five year Capital Improvement Program revenue sources are projected to total \$182,691,100. The table below provides a breakdown of allocations by year. Major revenue changes are as follows:

- General Fund will contribute \$20.8 million or about 11.4% during the plan period, down from slightly more than \$26 million in the previous five year plan.
- Water and Sewer Funds together account for over \$133 million during the five year plan, an increase of \$17 million above the 2012-2016 plan.

Revenue	2014	2015	2016	2017	2018	5 Year Total
General Fund	\$1,560,000	\$5,100,000	\$4,950,000	\$4,576,600	\$4,607,500	\$20,794,100
40% Cemetery Lot Sales	120,000	120,000	180,000	120,000	150,000	690,000
Civic Center Fund	500,000	502,000	575,000	540,000	600,000	2,717,000
Preservation Fee	600,000	600,000	600,000	600,000	600,000	3,000,000
Sanitation Fund	0	17,010,000	0	0	0	17,010,000
Parking Fund	400,000	400,000	50,000	50,000	50,000	950,000
Water Fund	6,884,000	6,343,000	6,283,000	6,637,000	5,727,000	31,874,000
Sewer Fund	14,712,000	17,517,000	20,948,000	23,746,000	24,883,000	101,806,000
I&D Water Fund	525,000	250,000	1,225,000	0	0	2,000,000
E-Wireless Reserve Fund	500,000	500,000	0	0	0	1,000,000
Totals	\$25,801,000	\$48,342,000	\$34,811,000	\$36,269,600	\$36,617,500	\$181,841,100

EXPENDITURES

Capital Improvement Program expenditures for the five year period are projected to total \$181,841,100.

Water, Sewer, and I&D Water Improvements account for \$135,680,000 or 74.6% of planned capital project spending. Many of these projects prepare the City for compliance with new federal and state regulations regarding groundwater use and BOD discharge, which will take effect in the coming years. Other projects address routine maintenance and infrastructure replacement.

Sanitation Improvements account for \$17,010,000 or 9.4% of the plan. This amount is planned for funding of a new landfill cell beginning in 2015.

Street and Traffic Improvements, which together account for 4.8% of planned capital spending at \$8,669,500 include traffic calming efforts and signal installation in various locations, as well as ramp, street, bridge, and sidewalk repairs and maintenance.

Major **Public Building Improvements** include funding for new fire stations as well as renovations and improvements to existing buildings. Improvements in this category will account for \$4,212,450 or 2.3% of planned capital spending.

Park and Recreation Improvements, Cemetery Improvements, Square and Monument Improvements, and Community Development Improvements account for \$3,648,150 or 2.0% of capital spending. These improvements are primarily to provide maintenance and infrastructure upgrades to existing athletic facilities, parks, squares and cemeteries throughout the City, and to plan for revitalization along the Waters Avenue corridor.

Civic Center Improvements, which account for \$2,717,000 or 1.5% of total planned expenditures, are for repairs and maintenance to the existing facility.

New **Drainage** infrastructure will be installed to reduce flooding incidents as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five year period. These improvements account for \$2,800,000 or 1.5% of planned capital spending.

The **Other Projects** category accounts for \$7,104,000 or 3.9% and includes items such as purchase of apparatus for Fire Stations, upgrading the public safety radio network to comply with new Federal regulations, and maintaining the City's IT network infrastructure.

Category	2014	2015	2016	2017	2018	2014-2018 Total
Cemetery Improvements	120,000	120,000	180,000	120,000	150,000	690,000
Civic Center Improvements	500,000	502,000	575,000	540,000	600,000	2,717,000
Community Development	0	0	173,150	0	0	173,150
Drainage Improvements	250,000	500,000	500,000	750,000	800,000	2,800,000
I&D Water Improvements	525,000	250,000	1,225,000	0	0	2,000,000
Parks and Recreation	0	50,000	0	50,000	685,000	785,000
Public Building Improvements	409,000	2,450,000	1,083,850	0	269,600	4,212,450
Sanitation Improvements	0	17,010,000	0	0	0	17,010,000
Sewer Improvements	14,712,000	17,517,000	20,948,000	23,746,000	24,883,000	101,806,000
Squares and Monuments	380,000	382,500	357,500	435,000	445,000	2,000,000
Street Improvements	725,000	772,500	1,627,500	2,175,000	2,239,500	7,539,500
Traffic Improvements	40,000	50,000	50,000	940,000	50,000	1,130,000
Water Improvements	6,884,000	6,343,000	6,283,000	6,637,000	5,727,000	31,874,000
Other Improvements	1,256,000	2,395,000	1,808,000	876,600	768,400	7,104,000
Totals	25,801,000	48,342,000	34,811,000	36,269,600	36,617,500	181,841,100

2014 CAPITAL PLAN

REVENUES

The five year Capital Improvement Program revenues total \$181,841,100. Of this amount, \$25,801,000 is included for projects in the first year of the plan. The funding sources are identified in the table below.

Revenue	2014	5 Year Total
General Fund	\$ 1,560,000	\$ 20,794,100
40% Cemetery Lot Sales	120,000	690,000
Civic Center Fund	500,000	2,717,000
Preservation Fee	600,000	3,000,000
Sanitation Fund	0	17,010,000
Parking Fund	400,000	950,000
Water Fund	6,884,000	31,874,000
Sewer Fund	14,712,000	101,806,000
I&D Water Fund	525,000	2,000,000
E-Wireless Reserve Fund	500,000	1,000,000
Totals	\$ 25,801,000	\$ 181,841,100

EXPENDITURES

Capital Improvement Program expenditures will impact fourteen improvement categories. The categories and associated funding are identified in the table below.

Category	2014	5 Year Total
Cemetery Improvements	\$ 120,000	\$ 690,000
Civic Center Improvements	500,000	2,717,000
Community Development Improvements	0	173,150
Drainage Improvements	250,000	2,800,000
I&D Improvements	525,000	2,000,000
Park and Recreation Improvements	0	785,000
Public Building Improvements	409,000	4,212,450
Sanitation Improvements	0	17,010,000
Sewer Improvements	14,712,000	101,806,000
Squares and Monuments Improvements	380,000	2,000,000
Street Improvements	725,000	7,539,500
Traffic Improvements	40,000	1,130,000
Water Improvements	6,884,000	31,874,000
Other Improvements	1,256,000	7,104,000
Total	\$ 25,801,000	\$ 181,841,100

2014 CAPITAL IMPROVEMENT PROJECT SUMMARIES

Projects funded in 2014 are listed below by Category with a brief description. An "R" or "N" is shown by each project to indicate, respectively, whether the cost is recurring or non-recurring. A recurring project is included in almost every budget and/or will have no significant impact on the operating budget. Each description includes the 2014 cost, five-year cost, funding source, operating budget impact amount and impact where applicable, and service impact. For more details, including a breakdown of the five year plan funding, funding allocations to date, expenditures to date, and project manager contact information, please refer to the full 2014-2018 Capital Improvement Program.

CEMETERY IMPROVEMENTS

\$120,000

Bonaventure Cemetery Columbarium

N

Design and construct a columbarium and other facilities at Bonaventure Cemetery.

2014 Cost: \$120,000

Total 5 Year Cost: \$360,000

Funding Source: Cemetery Lot Sales

Operating Budget Impact: No impact expected

Council Priority: Culture and Recreation

Service Impact: Improve Bonaventure Landing to create a point of interest for many local citizens and visitors to Savannah.

CIVIC CENTER IMPROVEMENTS

\$500,000

Civic Center Window Replacement

N

Replace ballroom and lobby windows and glass doors.

2014 Cost: \$150,000

Total 5 Year Cost: \$275,000

Funding Source: Civic Center Fund

Operating Budget Impact: No impact expected

Council Priority: Culture and Recreation

Service Impact: Improve aesthetics and energy efficiency in the lobby and ballroom.

Theater Fly Loft Upgrade

N

Upgrade the Fly Loft enclosure on the theater roof.

2014 Cost: \$350,000

Total 5 Year Cost: \$350,000

Funding Source: Civic Center Fund

Operating Budget Impact: No impact expected

Council Priority: Culture and Recreation

Service Impact: Increase safety of theater and City's data and emergency command centers, located under the theater stage.

DRAINAGE IMPROVEMENTS**\$250,000****Storm Sewer Rehabilitation****R**

Rehabilitate structural defects in storm water lines.

2014 Cost: \$250,000**Total 5 Year Cost:** \$2,600,000**Funding Source:** General Fund**Operating Budget Impact:** No impact expected**Council Priority:** Public Safety**Service Impact:** Provide more efficient drainage operating capacity.

I&D WATER IMPROVEMENTS**\$525,000****Main Electrical Gear****N**

Upgrade/replace the electrical gear at the plant.

2014 Cost: \$125,000**Total 5 Year Cost:** \$250,000**Funding Source:** I & D Water Fund**Operating Budget Impact:** No impact expected**Council Priority:** Health and Environment**Service Impact:** Provide increased flexibility and allow for the extension of power to incorporate additional electrical loads.**Cathodic Protection Rehabilitation****R**

Replace expended anode beds and fix any pipe continuity bonds.

2014 Cost: \$100,000**Total 5 Year Cost:** \$100,000**Funding Source:** I & D Water Fund**Operating Budget Impact:** No impact expected**Council Priority:** Health and Environment**Service Impact:** Extend the useful life of plant assets.**Dewatering Improvements****R**

Addition of second centrifuge and associated equipment to dewatering facility.

2014 Cost: \$300,000**Total 5 Year Cost:** \$600,000**Funding Source:** I & D Water Fund**Operating Budget Impact:** No impact expected**Council Priority:** Health and Environment**Service Impact:** Reduces discharge to the sludge pond by allowing the second unit to run while repairs or maintenance are being done to the first.

PUBLIC BUILDING IMPROVEMENTS**\$409,000****BMB Exterior Lintel Replacement****N**

Remove and replace steel lintels for the Broughton Municipal Building.

2014 Cost: \$9,000**Total 5 Year Cost:** \$9,000**Funding Source:** General Fund**Operating Budget Impact:** No impact expected**Council Priority:** High Performing Government**Service Impact:** Revitalize City building located in downtown business district.**Parking Garages Lighting Retrofit****N**

Upgrade lighting in the garages.

2014 Cost: \$150,000**Total 5 Year Cost:** \$250,000**Funding Source:** Parking Fund**Operating Budget Impact:** No impact expected**Council Priority:** Economic Growth**Service Impact:** Reduced operating and maintenance costs and enhanced garage interiors.**Parking Garages Repair and Restoration****N**

Repair parking garages and lots.

2014 Cost: \$250,000**Total 5 Year Cost:** \$550,000**Funding Source:** Parking Fund**Operating Budget Impact:** No impact expected**Council Priority:** Economic Growth**Service Impact:** Maintain life expectancy of parking assets.

SEWER IMPROVEMENTS**\$14,712,000****Bacon Park Re-Use Water System****N**

Reuse water side stream system.

2014 Cost: \$750,000**Total 5 Year Cost:** \$3,000,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected**Council Priority:** Health and Environment**Service Impact:** Construct a mid-size re-use water system for irrigation of the golf courses and ball fields.**Developer Oversizing for Sewer Lines****R**

Enlarge or upgrade the sewer system or lift stations to meet future system demands.

2014 Cost: \$117,000**Total 5 Year Cost:** \$601,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected**Council Priority:** Health and Environment**Service Impact:** Ensure future capacity in areas of potential growth.

Large Tract Infrastructure Extension (Sewer)		R
Extend existing infrastructure to newly annexed areas.		
2014 Cost:	\$100,000	
Total 5 Year Cost:	\$505,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	To be determined	
Council Priority:	Economic Growth	
Service Impact:	Support economic development of newly annexed areas that will increase the tax base and water revenue.	

Lift Station Rehabilitation		R
Rehabilitate or replace pump stations currently obsolete and/or reaching capacity.		
2014 Cost:	\$1,000,000	
Total 5 Year Cost:	\$5,675,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Create more reliable pump stations with the capacity to serve future customers.	

Lift Station/Small Plants Monitoring		R
Place remote terminal units at lift stations for the SCADA system.		
2014 Cost:	\$89,000	
Total 5 Year Cost:	\$465,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Serve as an additional safety mechanism to monitor lift stations to avoid system failures.	

President Street Residuals Improvements		N
Plan for major upgrades to President Street WPCP for the handling and disposal of biosolids.		
2014 Cost:	\$9,000,000	
Total 5 Year Cost:	\$34,000,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure compliance with permit conditions.	

SCADA RTU Replacements (Lift Stations)		R
Replace existing Lift Station SCADA RTUs controlling lift station operations.		
2014 Cost:	\$200,000	
Total 5 Year Cost:	\$200,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Replace old units and further automate the Lift Station operations.	

SCADA Upgrade (Sewer)		R
Provide SCADA system hardware and software upgrades.		
2014 Cost:	\$28,000	
Total 5 Year Cost:	\$145,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Allow for prompt response to potential problems through remote monitoring and control.	

Sewer Extensions		R
Install sanitary sewers in areas where the City will provide future service.		
2014 Cost:	\$120,000	
Total 5 Year Cost:	\$621,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	To be determined	
Council Priority:	Health and Environment	
Service Impact:	Support economic development in new service areas.	

Sewer Line Rehabilitation		R
Rehabilitate and/or replace deteriorated or damaged sewer lines.		
2014 Cost:	\$2,150,000	
Total 5 Year Cost:	\$10,912,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Reduce sewer stoppages and cave-ins.	

Sewer Share of Paving		R
Replace damaged or deteriorated sewer lines prior to street paving projects.		
2014 Cost:	\$88,000	
Total 5 Year Cost:	\$456,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Neighborhood Vitality	
Service Impact:	Replace deteriorated lines prior to paving to prevent damaging newly paved streets.	

Sewer Stormwater Separation		R
Direct stormwater out of the sanitary sewer system.		
2014 Cost:	\$120,000	
Total 5 Year Cost:	\$626,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Remove stormwater that could create additional wastewater flows and stoppages.	

Treatment Plant Capital Expansion		R
Make treatment capacity increases as needed at the City's wastewater treatment plants.		
2014 Cost:	\$100,000	
Total 5 Year Cost:	\$1,000,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Enhance public health and safety, provide for economic stimulus, and further ensure compliance with the law.	

Treatment Plant Capital Improvements		R
Make various improvements to the wastewater treatment plants.		
2014 Cost:	\$500,000	
Total 5 Year Cost:	\$2,500,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Allow the City to continue to meet its discharge requirements under the NPDES permit.	

Treatment Plant Capital Maintenance		R
Replace equipment, correct design deficiencies, and achieve other goals to meet discharge permit limits.		
2014 Cost:	\$350,000	
Total 5 Year Cost:	\$1,750,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Allow the City to continue to meet its discharge requirements as required under the NPDES permit.	

SQUARE AND MONUMENT IMPROVEMENTS	\$380,000
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Atlantic Mall Lighting & Landscape Improvements		N
Replace the sodium vapor cobra head lights with period correct decorative light fixtures using metal halide lighting.		
2014 Cost:	\$210,000	
Total 5 Year Cost:	\$455,000	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Improve the level and quality of lighting and landscaping along the Mall Park.	

Monument Conservation		R
Repair, restore, and improve monuments in various locations.		
2014 Cost:	\$50,000	
Total 5 Year Cost:	\$175,000	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Preserve and improve the condition of monuments.	

Neighborhood Matching Funds		R
Provide matching funds for neighborhood projects such as tree planting, park renovations, and streetscape improvements.		
2014 Cost:	\$10,000	
Total 5 Year Cost:	\$50,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Neighborhood Vitality	
Service Impact:	Improve neighborhood appearances and encourage citizens to take pride in their areas.	

Park, Square, Median Improvements		R
Make improvements to parks, squares and medians throughout the City.		
2014 Cost:	\$50,000	
Total 5 Year Cost:	\$176,250	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Neighborhood Vitality	
Service Impact:	Improve aesthetics of parks, squares and medians.	

Square Renovation		R
Make improvements to the lighting, paving, landscaping and furnishing in squares.		
2014 Cost:	\$60,000	
Total 5 Year Cost:	\$200,000	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Culture and Recreation	
Service Impact:	Improve aesthetics of the historic squares.	

STREET IMPROVEMENTS	\$725,000
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LMIG Resurfacing		R
Adjust manhole covers and frames in conjunction with resurfacing by GA DOT (LMIG).		
2014 Cost:	\$150,000	
Total 5 Year Cost:	\$806,000	
Funding Source:	General Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Public Safety	
Service Impact:	Provide safe riding surfaces for the public and longer life span of the road.	

Montgomery Street Ramp		N
Build a pedestrian walkway on existing public right-of-way between Williamson and West River.		
2014 Cost:	\$120,000	
Total 5 Year Cost:	\$325,000	
Funding Source:	General Fund – Preservation Fee	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Increase pedestrian safety and increase traffic between City Market and River Street.	

Repair/Install Curbs**R**

Remove and replace broken curbing by tree roots or normal wear and tear.

2014 Cost: \$65,000

Total 5 Year Cost: \$544,500

Funding Source: General Fund

Operating Budget Impact: No impact expected

Council Priority: Neighborhood Vitality

Service Impact: Repair defective infrastructure, improve drainage and eliminate public hazards.

River Street Ramps Reconstruction**R**

Remove and salvage stone surface, repair sub-base, base, and replace the stone surface at the proper grade.

2014 Cost: \$110,000

Total 5 Year Cost: \$715,000

Funding Source: General Fund—Preservation Fee

Operating Budget Impact: No impact expected

Council Priority: Public Safety

Service Impact: Maintain area appearance and prevent damage to vehicles while allowing access to River Street.

Sidewalk Repairs**R**

Remove and replace hazardous sidewalk segments.

2014 Cost: \$65,000

Total 5 Year Cost: \$641,000

Funding Source: General Fund

Operating Budget Impact: No impact expected

Council Priority: Neighborhood Vitality

Service Impact: Ensure pedestrian safety.

Street Paving**R**

Pave the remaining .90 miles of unpaved streets.

2014 Cost: \$115,000

Total 5 Year Cost: \$772,500

Funding Source: General Fund

Operating Budget Impact: No impact expected

Council Priority: Neighborhood Vitality

Service Impact: Provide paved streets, enhance adjacent properties, eliminate grading and dust, and improve the quality of life for residents.

Wheelchair Access Ramps**R**

Install wheelchair access ramps at locations currently without them..

2014 Cost: \$100,000

Total 5 Year Cost: \$909,000

Funding Source: General Fund

Operating Budget Impact: No impact expected

Council Priority: Neighborhood Vitality

Service Impact: Compliance with ADA standards.

TRAFFIC IMPROVEMENTS**\$40,000****Traffic Calming****R**

Install devices and/or signage to decrease speed on selected streets.

2014 Cost: \$40,000**Total 5 Year Cost:** \$240,000**Funding Source:** General Fund**Operating Budget Impact:** No impact expected**Council Priority:** Public Safety**Service Impact:** Increase safety in neighborhoods where traffic moves too quickly.**WATER IMPROVEMENTS****\$6,884,000****Alternate Disinfection Modification****N**

Switch the disinfection process from gas to liquid.

2014 Cost: \$100,000**Total 5 Year Cost:** \$100,000**Funding Source:** Water Fund**Operating Budget Impact:** No impact expected**Council Priority:** Public Safety**Service Impact:** Improve employee safety and reduce liability from potential exposure to surrounding community.**Critical Workforce Shelter****N**

Build a shelter at the I&D facility to house and shelter critical workforce during necessary events.

2014 Cost: \$500,000**Total 5 Year Cost:** \$500,000**Funding Source:** Water Fund**Operating Budget Impact:** \$3,600 for electricity and air conditioning**Council Priority:** Public Safety**Service Impact:** Provide a safe sheltering place for critical workforce.**Crossroads Booster Station Electrical Upgrade****N**

Install new electrical equipment to handle larger capacity pumps.

2014 Cost: \$250,000**Total 5 Year Cost:** \$250,000**Funding Source:** Water Fund**Operating Budget Impact:** No impact expected**Council Priority:** Health and Environment**Service Impact:** Allow for more efficient and safe operation of booster station.**Crossroads Booster Station Upgrade****N**

Upgrade/replace electrical gear at the Crossroads Booster Station at the I&D Plant.

2014 Cost: \$250,000**Total 5 Year Cost:** \$1,500,000**Funding Source:** Water Fund**Operating Budget Impact:** No impact expected**Council Priority:** Health and Environment**Service Impact:** Increase water capacity for Crossroads.

Developer Oversizing for Water Lines		R
Enlarge or upgrade the sewer system or lift stations to meet future system demands.		
2014 Cost:	\$171,000	
Total 5 Year Cost:	\$1,018,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure future capacity in areas of potential growth.	

Expansion of the I&D Plant		N
Expand the I&D Plant to 75 M.G.D. capacity.		
2014 Cost:	\$500,000	
Total 5 Year Cost:	\$2,500,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide system with capacity to meet needs from future growth.	

Extension to Un-served Areas (Water)		R
Extend water mains to sparsely populated areas within the distribution system that are presently served by private well, or are potential growth areas.		
2014 Cost:	\$175,000	
Total 5 Year Cost:	\$930,000	
Funding Source:	Water Fund	
Operating Budget Impact:	To be determined	
Council Priority:	Health and Environment	
Service Impact:	Provide increased revenue as the customer base increases and the City is fulfilling its obligation to provide services.	

Groundwater Reduction		R
Accumulation of monies to respond to future groundwater withdrawal restrictions or re-engineered withdrawal processes.		
2014 Cost:	\$500,000	
Total 5 Year Cost:	\$5,900,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Gain compliance with future groundwater withdrawal regulations.	

Gulfstream 16" Water Relocation		R
Relocation of water supply and infrastructure as needed for Gulfstream.		
2014 Cost:	\$200,000	
Total 5 Year Cost:	\$600,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide necessary infrastructure as needed for the large construction of new Gulfstream facilities.	

I & D Water Laboratory		N
Design and build a new laboratory to replace the existing one.		
2014 Cost:	\$200,000	
Total 5 Year Cost:	\$400,000	
Funding Source:	I & D Water Fund - \$200,000; Water Fund - \$200,000	
Operating Budget Impact:	\$9,500 for electricity and maintenance expenditures	
Council Priority:	Health and Environment	
Service Impact:	Provide more efficient and effective laboratory space.	

Improvements for Paving Projects (Water)		R
Replace damaged or deteriorated water lines prior to street paving projects.		
2014 Cost:	\$100,000	
Total 5 Year Cost:	\$502,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Deteriorated lines should be replaced prior to paving to prevent damaging newly paved streets.	

Large Tract Infrastructure Extension (Water)		R
Extend existing infrastructure to newly annexed areas.		
2014 Cost:	\$375,000	
Total 5 Year Cost:	\$1,938,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Support economic development of newly annexed areas.	

Large Tract Water Supply		R
Initial construction costs of water and sewer infrastructure within large land tracts.		
2014 Cost:	\$200,000	
Total 5 Year Cost:	\$2,250,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Provide necessary infrastructure to large commercial and industrial development.	

Lathrop Avenue Pump Upgrade		N
Increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions.		
2014 Cost:	\$250,000	
Total 5 Year Cost:	\$750,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Provide necessary infrastructure to large commercial and industrial development.	

Megasite-New Hampstead 24" Main		N
Build a 24" water main to connect the Megasite to New Hampstead.		
2014 Cost:	\$750,000	
Total 5 Year Cost:	\$2,650,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Economic Growth	
Service Impact:	Provide necessary infrastructure to accommodate growth in the area.	

Miscellaneous Water Line Improvements		R
Replace certain deteriorated and/or undersized water lines.		
2014 Cost:	\$680,000	
Total 5 Year Cost:	\$3,593,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Reduce water leaks in the system.	

New Water Systems Upgrades		R
Purchase and make improvements to some smaller existing water systems.		
2014 Cost:	\$250,000	
Total 5 Year Cost:	\$1,000,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Augment existing City water systems.	

Overhead Water Storage Tank Repair and Repainting		R
Repaint the overhead storage tanks at Wilmington Island, Travis Field and Savannah State University.		
2014 Cost:	\$50,000	
Total 5 Year Cost:	\$250,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Insure the physical integrity of the infrastructure.	

Reclaimed Water Phase I		N
Install new reclaimed water mains to serve specific areas with reclaimed water.		
2014 Cost:	\$750,000	
Total 5 Year Cost:	\$2,250,000	
Funding Source:	Sewer Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Compliance with the new State water plan requirement for reclaimed water use.	

Replacement of Hydro-Pneumatic Tanks		R
Replace hydro-pneumatic tanks at various well sites throughout the supply system.		
2014 Cost:	\$50,000	
Total 5 Year Cost:	\$250,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure that wells continue to perform at design capacity 24 hours per day.	

Savannah Ports Authority		N
Connection of SPA Park to City's surface water system.		
2014 Cost:	\$500,000	
Total 5 Year Cost:	\$1,500,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide adequate quantity and quality of water necessary to serve existing SPA customers as well as provide water in quantities necessary for expansion by several existing industries currently located with the SPA Park.	

Supervisory Control and Data Acquisition (SCADA) Upgrade (Water)		R
Upgrade SCADA system hardware and software.		
2014 Cost:	\$33,000	
Total 5 Year Cost:	\$175,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide remote monitoring and control to allow for prompt response to potential problems.	

Well Electrical Preventive Maintenance		R
Periodically clean, repair and/or replace electrical power and control systems of 44 wells.		
2014 Cost:	\$50,000	
Total 5 Year Cost:	\$250,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Ensure that wells continue to perform as needed.	

Well Preventive Maintenance Program		R
Perform preventive maintenance of 5 wells to ensure reliable operation 24 hours a day, 7 days a week.		
2014 Cost:	\$100,000	
Total 5 Year Cost:	\$500,000	
Funding Source:	Water Fund	
Operating Budget Impact:	No impact expected	
Council Priority:	Health and Environment	
Service Impact:	Provide wells that perform at 100% design capacity.	

OTHER IMPROVEMENTS**\$1,256,000****Comcast Building Buyback****N**

Accumulating funds for purchase of Comcast building from Chatham County.

2014 Cost: \$256,000**Total 5 Year Cost:** \$1,282,000**Funding Source:** General Fund**Operating Budget Impact:** No impact expected**Council Priority:** High Performing Government**Service Impact:** Related to Project Derenne.**Criminal Justice Information System****N**

Purchase and setup of new system for Recorder's Court.

2014 Cost: \$500,000**Total 5 Year Cost:** \$500,000**Funding Source:** General Fund**Operating Budget Impact:** No impact expected**Council Priority:** High Performing Government**Service Impact:** Will improve efficiency at Recorder's Court. Costs to be shared with County and Recorder's Court Technology Fund.**911 Center Radio Replacement****N**

Replace radio system at 911 center to be compliant with upcoming FCC regulations.

2014 Cost: \$500,000**Total 5 Year Cost:** \$1,000,000**Funding Source:** E-Wireless Reserve**Operating Budget Impact:** No impact expected**Council Priority:** Public Safety**Service Impact:** Allow for communication between new public safety radios and the emergency communication center.

RISK MANAGEMENT FUND



RISK MANAGEMENT FUND

Risk Management focuses on controlling losses and costs incurred by the City and providing an integrated program responsible for the protection and preservation of the City's resources and assets through loss prevention, loss control and loss financing. This Fund also provides for benefits offered to City of Savannah employees. Employee benefits include three basic categories: Social Security, Pension, and Insurance. Contributions to these categories include employer contributions and/or employee contributions.

Social Security: The City is projected to contribute \$8,357,965 to Social Security in 2014. City employees will contribute an equal amount for a total Social Security contribution of \$16,715,930.

Pension: The City's contribution to the Pension Fund is \$10,890,393 in 2014. The annual employer contribution is based on the most recent actuarial valuation. City employees are required to contribute 6.65% of their earnings on a pre-tax basis.

Insurance: Total contributions for Insurance protection for 2014 include interest and other income. Contributions for health, life, disability, and unemployment increase a net total of 17% primarily due to health plan changes. In order to appropriately manage the health plan to maintain fund reserves and address increasing costs, the health plan will increase 6% in employee and retiree contributions coupled with a 22% increase in the City's contribution for 2014.

EMPLOYER CONTRIBUTIONS

<u>Contributions</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Social Security	\$ 7,589,799	\$ 8,073,000	\$ 8,357,965	3.5
Pension	8,854,493	10,353,173	10,890,393	5.2
Group Medical Insurance	17,532,975	16,188,906	19,789,134	22.2
Group Life Insurance	581,796	300,142	128,880	(57.1)
Disability Insurance	155,530	129,348	192,696	49.0
Unemployment Compensation	210,940	126,656	0	(100.0)
Worker's Compensation	5,197,457	5,203,147	5,576,693	7.2
TOTAL	\$ 40,122,990	\$ 40,374,372	\$ 44,935,761	11.3

EMPLOYEE CONTRIBUTIONS

<u>Contributions</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Social Security	\$ 7,589,799	\$ 8,073,000	\$ 8,357,965	3.5
Pension	6,676,022	6,580,228	6,743,025	2.5
Group Medical Insurance	3,614,639	3,672,590	3,884,149	5.8
Group Life Insurance	161,892	233,470	233,470	0.0
TOTAL	\$ 18,042,352	\$ 18,559,288	\$ 19,218,609	3.6

PENSION

<u>Contributions</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
City	\$ 8,854,493	\$ 10,353,173	\$ 10,890,393	5.2
Airport Commission	663,530	748,923	872,641	16.5
Metropolitan Planning Commission	204,010	187,478	212,550	13.4
Youth Futures Authority	7,038	21,778	13,624	(37.4)
TOTAL	\$ 9,729,071	\$ 11,311,352	\$ 11,989,208	6.0

MEDICAL INSURANCE

Group Medical Insurance: The 2014 City contribution to Group Medical Insurance will be \$19,789,134. This \$3.6M increase is representative of claims experience, recommended plan changes and includes Affordable Care Act provisions for plan participants. Other significant contributions are from active and retired employees of the City. Outside agencies which include the Airport Commission, Metropolitan Planning Commission, and Youth Futures Authority also participate in the medical plan.

<u>Contributions</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
City	\$ 17,532,975	\$ 16,188,906	\$ 19,789,134	22.2
Employee	3,614,639	3,672,590	3,884,149	5.8
Retiree	1,362,397	1,200,000	1,272,000	6.0
Retiree - Medicare Advantage	524,045	562,180	763,810	35.9
Outside Agencies	1,347,125	688,833	730,163	6.0
Interest Earned	4,720	4,000	5,000	25.0
Draw (Contribution) on Reserves	1,154,172	2,319,491	0	(100.0)
TOTAL	\$ 25,540,073	\$ 24,636,000	\$ 26,444,256	7.3

<u>Expenditures</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Medical/Drug Claims	\$ 22,795,158	\$ 21,950,000	\$ 23,267,000	6.0
Medicare Advantage	1,258,966	1,320,000	1,564,256	18.5
Administrative Charges	943,866	1,000,000	1,085,000	8.5
Stop-Loss Coverage	463,469	504,000	528,000	4.8
Health Incentive Rebate	78,614	(138,000)	0	(100.0)
TOTAL	\$ 25,540,073	\$ 24,636,000	\$ 26,444,256	7.3

LIFE INSURANCE

Group Life Insurance: The City provides eligible employees life insurance equal to one times annual earnings, rounded to the next higher thousand, to a maximum of \$100,000. The City also offers optional additional supplemental coverage which is paid for by the employee. In order to continue life insurance coverage after retirement, costs are incurred by retirees. Outside agencies which include the Metropolitan Planning Commission and Youth Futures Authority also participate in the plan.

<u>Contributions</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
City	\$ 581,796	\$ 300,142	\$ 128,880	(57.1)
Employee	161,892	233,470	233,470	0.0
Retiree	449,081	534,722	534,722	0.0
Outside Agencies	85,286	21,808	21,808	0.0
Interest Earned	202	200	200	0.0
Draw (Contribution) on Reserves	(9,827)	(140,342)	280,920	(300.2)
TOTAL	\$ 1,268,430	\$ 950,000	\$ 1,200,000	26.3

<u>Expenditures</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Life Insurance Premiums	\$ 1,268,430	\$ 950,000	\$ 1,200,000	26.3

LONG TERM DISABILITY

Long Term Disability: The City provides long term disability coverage for employees at no cost to the employee. This plan provides income to employees who become disabled as a result of injury or sickness, and are under a doctor's care during the entire time they are totally disabled.

<u>Contributions</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
City	\$ 155,530	\$ 129,348	\$ 192,696	49.0
Interest Earned	57	50	50	0.0

		2012	2013	2014	% Change
<u>Contributions</u>		<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Draw (Contribution) on Reserves		(3,024)	46,102	(17,246)	-137.4
TOTAL	\$	152,563	\$ 175,500	\$ 175,500	0.0

		2012	2013	2014	% Change
<u>Expenditures</u>		<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Long Term Disability Premiums	\$	152,563	\$ 175,500	\$ 175,500	0.0

UNEMPLOYMENT COMPENSATION

Unemployment Compensation: Unemployment insurance provides temporary financial assistance to workers unemployed through no fault of their own. Unemployment Compensation benefits are paid by the employer.

		2012	2013	2014	% Change
<u>Contributions</u>		<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
City	\$	210,940	\$ 126,656	\$ 0	(100.0)
Interest Earned		133	100	100	0.0
Draw (Contribution) on Reserves		(70,642)	(23,656)	103,000	(535.4)
TOTAL	\$	140,431	\$ 103,100	\$ 103,100	0.0

		2012	2013	2014	% Change
<u>Expenditures</u>		<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
Claims - Department of Labor	\$	137,425	\$ 100,000	\$ 100,000	0.0
Administrative Fees		3,006	3,100	3,100	0.0
TOTAL	\$	140,431	\$ 103,100	\$ 103,100	0.0

WORKER'S COMPENSATION

Worker's Compensation: This program provides risk funding for claims by employees for work related injuries and is mandated by state law. The employer makes this contribution.

		2012	2013	2014	% Change
<u>Contributions</u>		<u>Actual</u>	<u>Projected</u>	<u>Adopted</u>	<u>2013-2014</u>
City	\$	5,197,457	\$ 5,203,147	\$ 5,576,693	7.2
Stop-Loss Reimbursement		59,872	0	0	0.0
State Insurance Trust Fund		480,587	116,517	50,000	(57.1)

<u>Contributions</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Insurance				
Reimbursement	10,010	54,796	3,000	(94.5)
Interest Earned	2,026	2,500	2,500	0.0
Draw (Contribution) on Reserves	(422,177)	63,888	0	(100.0)
TOTAL	\$ 5,327,775	\$ 5,440,848	\$ 5,632,193	3.5

<u>Expenditures</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Worker's Comp				
Wages Paid	\$ 790,992	\$ 834,276	\$ 805,764	(3.4)
Settlements	317,895	475,000	475,000	0.0
Permanent Disability Payments	438,100	265,235	305,154	15.1
Legal Expenses	59,104	95,944	95,944	0.0
Medical Claims	2,692,342	2,805,587	2,973,922	6.0
Cost Containment				
Fees	342,470	255,513	265,496	3.9
Insurance Premium	171,358	213,278	213,278	0.0
Administrative Expenses	249,827	200,751	200,751	0.0
Drug Testing	5,069	4,038	5,658	40.1
Other Expenses	3,681	10,000	10,000	0.0
State Insurance Trust Fund	256,937	281,226	281,226	0.0
TOTAL	\$ 5,327,775	\$ 5,440,848	\$ 5,632,193	3.5

OTHER RISK MANAGEMENT

In addition to the risk management program for Worker's Compensation, there are programs for Property, Judgments and Losses, and Auto Liability. These three programs are grouped together in one category as Other Risk Management. The contribution of \$4,007,181 in 2014 supports financial goals to reduce the threat of accidents and other forms of risk to minimize the impact when losses occur. There is also a Risk Management Fund Umbrella to provide reserves against large losses.

Property: This risk management program, which includes purchased property insurance, is designed to cover major losses occurring from such things as storm or fire damage. Also covered are money and securities as well as blanket and fidelity bonds.

<u>Contributions</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
City	\$ 1,085,972	\$ 1,085,975	\$ 1,294,355	19.2
Insurance Reimbursement	0	276,000	0	(100.0)
Interest Earned	805	800	800	0.0
Draw (Contribution) on Reserves	40,456	41,882	0	(100.0)
TOTAL	\$ 1,127,233	\$ 1,404,657	\$ 1,295,155	(7.8)

<u>Expenditures</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Contractual				
Services	\$ 41,827	\$ 75,000	\$ 75,000	0.0
Purchased				
Premiums	1,068,761	1,070,302	1,120,155	4.6
Uninsured				
Losses/Claims	16,645	259,355	100,000	(61.4)
TOTAL	\$ 1,127,233	\$ 1,404,657	\$ 1,295,155	(7.8)

Judgments and Losses: This program provides for the payment and defense of civil claims against the City of Savannah and is uninsured. These claims involve general and professional litigation. The 2014 allocation includes a \$1M contribution to address litigation incurred in 2013.

<u>Contributions</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
City	\$ 529,700	\$ 119,406	\$ 1,720,546	1,340.9
Interest Earned	2,806	2,036	2,000	(1.8)
Draw (Contribution) on Reserves	(44,681)	814,139	(1,000,001)	(222.8)
TOTAL	\$ 487,825	\$ 935,581	\$ 722,545	(22.8)

<u>Expenditures</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Claims and				
Settlements	\$ 239,696	\$ 300,000	\$ 230,000	(23.3)
Legal Expenses	225,879	439,036	300,000	(31.7)
Employment				
Practices Liability	5,604	165,691	165,691	0.0
Administrative				
Expenses	10,896	10,676	10,676	0.0
Other Expenses	5,750	20,178	16,178	(19.8)
TOTAL	\$ 487,825	\$ 935,581	\$ 722,545	(22.8)

Auto Liability: This program provides for the payment and defense of automobile liability claims against the City of Savannah and is uninsured (except for vehicles which drive out of state).

<u>Contributions</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
City	\$ 902,350	\$ 1,035,289	\$ 992,280	(4.2)
Reimbursement	58,308	0	0	0.0
Interest Earned	1,446	1,010	1,000	(1.0)
Draw (Contribution) on Reserves	(106,043)	(21,331)	0	(100.0)
TOTAL	\$ 856,061	\$ 1,014,968	\$ 993,280	(2.1)

<u>Expenditures</u>	2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Claims and Settlements	\$ 634,478	\$ 750,524	\$ 750,524	0.0
Legal Expenses	19,448	37,778	37,778	0.0
Safety	19,655	25,000	25,000	0.0
Subrogation Fees	20,401	19,304	19,304	0.0
Purchased Premiums	39,157	52,362	52,362	0.0
Administrative Expenses	101,772	100,000	77,312	(22.7)
Drug Testing	19,685	28,000	28,000	0.0
Other Expenses	1,465	2,000	3,000	50.0
TOTAL	\$ 856,061	\$ 1,014,968	\$ 993,280	(2.1)



DEBT SERVICE FUND

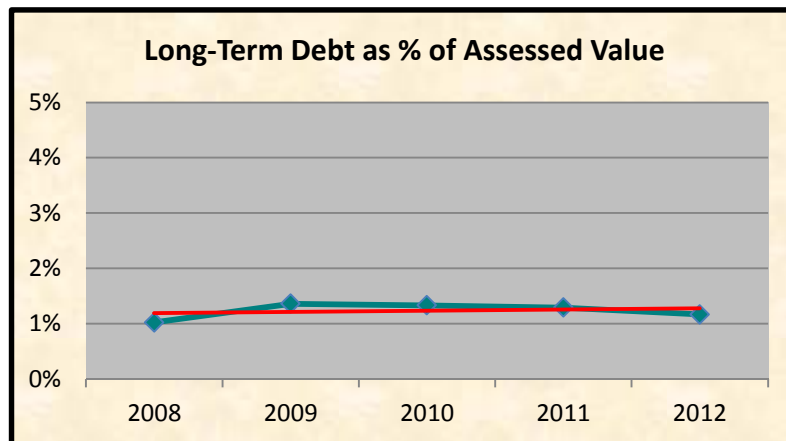


LEGAL DEBT MARGIN

The City of Savannah is authorized to issue general obligation bonds equivalent to 10% of assessed taxable values within the City. The 2012 unused legal bonded debt margin was \$453,562,744, which is the same as the total debt limit.

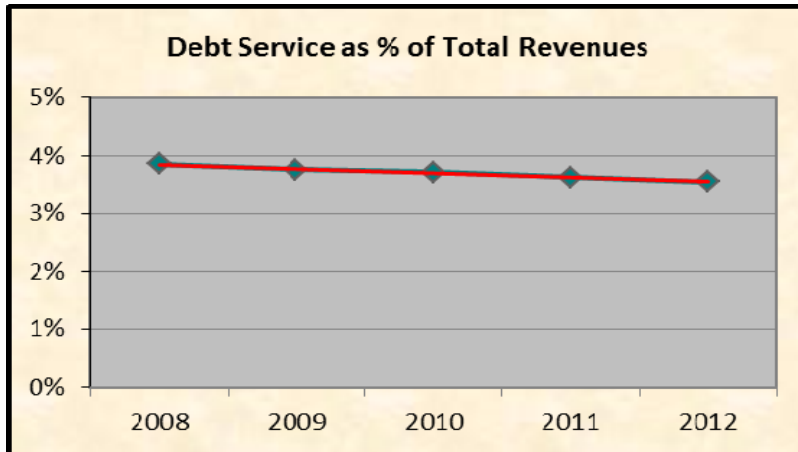
DEBT AS A PERCENT OF ASSESSED VALUE

Total long-term debt and major contractual obligations shall not exceed 8% of assessed valuation. The chart below shows long-term debt and major contractual obligations as a percentage of total assessed valuation. Included in this analysis are general obligation bonds, contractual obligations, Sanitation and Civic Center debt. Excluded are parking related and water/sewer debt because they are fully self-supporting enterprise activities. The amount of long-term debt and major contractual obligations as a percentage of valuation for 2012 was 1.16%, which is well below the 8% of total valuation guideline for this period.



DEBT SERVICE AS A PERCENT OF TOTAL REVENUE

According to the ICMA *Handbook for Evaluating Financial Condition*, the credit industry considers debt service on net direct debt exceeding 20% of revenue a potential problem. Ten percent is considered acceptable. The City's debt service has remained at or below 4% during the period 2008 - 2012. General Fund debt service plus debt service for the Civic Center and Sanitation Funds are included as these are subsidized by the General Fund.



BOND RATINGS

The City's bond rating is the primary factor in deciding what interest rate will be paid on debt. It is also considered a measure of the City's overall financial strength. The City's policy states: Good communication with bond rating agencies will be maintained and full disclosure on every financial report, as well as bond prospectus, will continue.

The City's general obligation bonds ratings are further evidence of its financial strength. Such rankings mean the City's bonds are considered to be of good investment quality. The City's bond ratings are shown in the chart below.

General Obligation Bond Rating	
Standard and Poor's	AA+
Moody's Investors Service	Aa3
Water and Sewer Debt Rating	
Standard and Poor's	AA+
Moody's Investors Service	Aa3

The table on the following page is a summary of outstanding debt issues and 2014 debt service. It includes the City's general obligation debt, major contractual obligations for drainage, Civic Center, Water, Sewer, I & D Water bonds and loans, parking related debt, Community Development Section 108 HUD Notes. Projections include new bonds planned for the Water and Sewer Fund in 2014. Fund revenues provide the resources to pay the debt service expenditures for each fund.

At original issue, these debts totaled \$233,956,933. The amount currently expected to be outstanding at the end of 2013 is \$130,904,111

**SUMMARY OF OUTSTANDING DEBT ISSUES AS OF JANUARY 1, 2013
AND 2014 DEBT SERVICE SUMMARY**

Issue	Purpose	Original Amount	Issue Date	Final Maturity	Amount Outstanding at 12/31/2013	2014 Debt Service Requirement
<u>General Fund Supported Obligations</u>						
DSA* Series 2009 A & B	Refunding DSA 1998 Series which funded storm drainage improvements	\$37,000,000	9/17/2009	8/1/2032	\$30,761,000	\$3,835,322
<u>Water and Sewer Revenue Obligations</u>						
Series 2003	Refund Water and Sewer Revenue Bonds Series 1993 and certain GEFA**** Notes and fund water and sewer improvements	42,210,000	4/3/2003	12/1/2017	3,765,000	150,200
Series 2009 A & B	Refund Water and Sewer Revenue Bonds Series 1997 and fund water and sewer improvements	28,900,000	9/17/2009	12/1/2029	19,190,000	3,628,345
SRF** Notes	Water and sewer improvements	49,441,933	various	8/1/2029	26,723,111	3,363,451
<u>Sanitation Fund Supported Obligations</u>						
RRDA***Series 2003	Refund RRDA Revenue Bonds Series 1993 and Series 1993 and fund landfill improvements	18,845,000	10/23/2003	8/1/2019	13,285,000	975,369
RRDA***Series 2009	Refund RRDA Revenue Bonds Series 1997	12,315,000	9/17/2009	8/1/2015	4,245,000	2,211,875
<u>Mobility & Parking Services Fund Supported Obligations</u>						
DSA* Series 2003	Refund DSA Series 1995 which in part funded parking facilities and funded the Liberty Street Garage	14,335,000	12/23/2003	8/1/2019	6,465,000	1,310,563
DSA* Series 2005	Whitaker Street Garage	24,820,000	12/1/2005	8/1/2032	24,820,000	1,141,750
<u>Civic Center Fund Supported Obligations</u>						
DSA* Series 2003	Refund DSA Series 1995 which in part funded Civic Center renovations	4,090,000	12/23/2003	8/1/2019	950,000	499,463
<u>Community Development Fund Supported Obligations</u>						
HUD***** Section 108 Notes	Community development and small business loan program	2,000,000	various	8/1/2020	700,000	113,029
Total		<u>\$233,956,933</u>			<u>\$130,904,111</u>	<u>\$17,229,367</u>

* DSA - Downtown Savannah Authority contractual obligation
 ** SRF - State Revolving Fund program operated by State of Georgia
 *** RRDA - Resource Recovery Development Authority contractual obligation
 **** GEFA – Georgia Environmental Finance Authority
 *****HUD – Housing and Urban Development

ANNUAL DEBT SERVICE REQUIREMENTS

The table below shows the debt funding requirements for the City of Savannah for 2014 – 2032. The amounts show principal and interest and are based on outstanding debt issues.

ANNUAL BOND MATURITY AND INTEREST REQUIREMENTS For Direct General Obligation, Revenue Bonds and Contractual Obligations 2014-2032 As of December 31, 2013

Year	General Obligation Bonds		Revenue Bonds		Tax Supported Contractual Obligations		Non Tax Supported Contractual Obligations		Total
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	
2014	\$ -	\$ -	\$ 3,035,000	\$ 743,545	\$ 2,590,000	\$ 902,353	\$ 4,085,000	\$ 2,062,969	\$13,418,867
2015			3,080,000	659,063	2,660,000	840,732	4,220,000	1,940,381	13,400,176
2016			3,265,000	570,936	2,730,000	766,479	4,070,000	1,798,256	13,200,671
2017			1,905,000	451,116	2,815,000	687,699	4,230,000	1,645,631	11,734,446
2018			815,000	386,046	2,900,000	600,111	4,410,000	1,479,456	10,590,614
2019			835,000	363,002	845,000	503,355	4,635,000	1,303,056	8,484,413
2020			860,000	338,579	870,000	478,089	1,405,000	1,111,788	5,063,455
2021			885,000	312,585	900,000	451,794	1,465,000	1,052,075	5,066,454
2022			915,000	282,384	925,000	423,714	1,530,000	987,981	5,064,079
2023			950,000	251,160	955,000	393,651	1,595,000	921,044	5,065,855
2024			980,000	218,741	990,000	361,682	1,665,000	851,263	5,066,686
2025			1,015,000	185,299	1,025,000	327,577	1,740,000	776,338	5,069,213
2026			1,050,000	150,662	1,060,000	291,599	1,820,000	698,038	5,070,299
2027			1,085,000	114,831	1,095,000	259,534	1,910,000	607,038	5,071,403
2028			1,120,000	77,805	1,135,000	225,808	2,005,000	511,538	5,075,151
2029			1,160,000	39,585	1,180,000	184,126	2,095,000	421,313	5,080,023
2030					1,220,000	140,790	2,190,000	327,038	3,877,828
2031					1,265,000	95,589	2,295,000	223,013	3,878,602
2032					1,315,000	48,721	2,400,000	114,000	3,877,721

HOTEL/MOTEL AND AUTO RENTAL TAX FUNDS



HOTEL/MOTEL TAX FUND

The Hotel/Motel Tax Fund accounts for Hotel/Motel Tax revenue and related expenditures. Half of the Hotel/Motel Tax revenue collected by the City is transferred to the General Fund. The other half is distributed between Visit Savannah to promote tourism, and the Savannah International Trade and Convention Center and Civic Center to operate trade and convention facilities.

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Taxes</u>				
Hotel/Motel Tax	\$ 13,832,546	\$ 14,615,000	\$ 15,199,600	4.0
TOTAL	\$ 13,832,546	\$ 14,615,000	\$ 15,199,600	4.0

<u>Expenditure Area</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Contribution to Visit Savannah	\$ 4,610,388	\$ 4,871,180	\$ 5,066,027	4.0
Contribution to Trade Center	1,943,283	2,027,240	2,100,330	3.6
Transfer to General Fund	6,916,273	7,307,500	7,599,800	4.0
Transfer to Civic Center Fund	362,602	409,080	433,443	6.0
TOTAL	\$ 13,832,546	\$ 14,615,000	\$ 15,199,600	4.0

AUTO RENTAL TAX FUND

The Auto Rental Tax Fund accounts for excise taxes on charges to the public for vehicle rentals from locations within the City. This revenue is transferred to the General Fund and the Civic Center Fund. Seventy-five percent of the proceeds are allocated to the Civic Center Fund and the remaining twenty-five percent to the General Fund. The revenue supports the promotion of trade, commerce, and tourism and the provision of a convention facility.

<u>Revenue Source</u>		<u>2012 Actual</u>		<u>2013 Projected</u>		<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Taxes</u>							
Auto Rental Tax	\$	1,366,525	\$	1,320,000	\$	1,320,000	0.0
TOTAL	\$	1,366,525	\$	1,320,000	\$	1,320,000	0.0
<u>Expenditure Area</u>		<u>2012 Actual</u>		<u>2013 Projected</u>		<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Transfer to General Fund	\$	341,631	\$	330,000	\$	330,000	0.0
Transfer to Civic Center Fund	\$	1,024,894	\$	990,000	\$	990,000	0.0
TOTAL	\$	1,366,525	\$	1,320,000	\$	1,320,000	0.0

GOLF COURSE FUND



REVENUES/EXPENDITURES

The Golf Course Fund accounts for revenues collected to pay for entryway and lawn maintenance and other improvements to the Bacon Park Golf Course, which consists of a putting green, chipping green, lighted driving range, and clubhouse.

<u>Revenue Source</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
<u>User Fees</u>					
Lease Revenue	\$	0	\$ 95,500	\$ 12,000	(87.4)
<u>Interest Earned</u>					
Interest Earned	\$	266	\$ 0	\$ 0	0.0
TOTAL	\$	266	\$ 95,500	\$ 12,000	(87.4)

Outside Services will be used for minor maintenance to the Golf Course and associated facilities.

<u>Expenditure Area</u>		2012 <u>Actual</u>	2013 <u>Projected</u>	2014 <u>Adopted</u>	% Change <u>2013-2014</u>
Interfund Transfers	\$	95,500	\$ 95,500	\$ 0	(100.0)
Outside Services		0	0	12,000	
TOTAL	\$	95,500	\$ 95,500	\$ 12,000	(87.4)

COMPUTER PURCHASE FUND



The Computer Purchase Fund is used to maintain and replace components of the City's computer network (personal computers, connections, servers, and infrastructure) and to purchase new computer items. Revenue is primarily derived from contributions from departments for these purchases.

REVENUES/EXPENDITURES

<u>Revenue Source</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Interfund Revenues</u>				
Computer Capital Charge	\$ 354,819	\$ 656,087	\$ 646,295	(1.5)
<u>Interest Earned</u>				
Interest Earned	\$ 463	\$ 300	\$ 500	66.7
<u>Other Revenues</u>				
Draw (Contribution) on Reserves	\$ 215,513	\$ (77,854)	\$ 133,205	(271.1)
Sale of Fixed Assets	\$ (5,843)	\$ 0	\$ 0	0.0
Subtotal	\$ 209,670	\$ (77,854)	\$ 133,205	(271.1)
TOTAL	\$ 564,952	\$ 578,533	\$ 780,000	34.8
<u>Expenditures</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Commodities	\$ 308,549	\$ 326,092	\$ 280,000	(14.1)
Capital Outlay	256,403	65,207	100,000	53.4
Other Expenses	0	187,234	400,000	113.6
TOTAL	\$ 564,952	\$ 578,533	\$ 780,000	34.8

VEHICLE PURCHASE FUND



The Vehicle Purchase Fund is used for the City's vehicle fleet. Revenue comes mainly from departments based on vehicle use charges and fleet addition contributions. Expenditures primarily reflect the purchase of replacement/new vehicles.

REVENUES/EXPENDITURES

<u>Revenue Source</u>		<u>2012 Actual</u>		<u>2013 Projected</u>		<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
<u>Interfund Revenues</u>							
Vehicle Use Charges	\$	6,910,295	\$	7,568,136	\$	7,266,855	(4.0)
Fleet Addition Contribution		202,250		82,800		0	(100.0)
Subtotal	\$	7,112,545	\$	7,650,936	\$	7,266,855	(5.0)
<u>Interest Earned</u>							
Interest Earned	\$	16,498	\$	19,000	\$	19,000	0.0
<u>Other Revenues</u>							
Sales Revenue	\$	707,802	\$	300,000	\$	800,000	166.7
Insurance Proceeds		57,507		8,845		0	(100.0)
Other Federal Grants		0		94,894		0	(100.0)
Donated Vehicular Equipment		254,653		0		0	0.0
Capital Contributions		9,563		0		0	0.0
Draw (Contribution) to/from Reserves		(3,973,414)		13,963		379,645	2619.0
Subtotal	\$	(2,943,889)	\$	417,702	\$	1,179,645	182.4
TOTAL	\$	4,185,154	\$	8,087,638	\$	8,465,500	4.7
<u>Expenditures</u>		<u>2012 Actual</u>		<u>2013 Projected</u>		<u>2014 Adopted</u>	<u>% Change 2013-2014</u>
Outside Services	\$	61,922	\$	17,928	\$	0	(100.0)
Capital Outlay		4,100,694		8,069,710		8,465,500	4.9
Other Expenses		22,538		0		0	0.0
TOTAL	\$	4,185,154	\$	8,087,638	\$	8,465,500	4.7



BUDGET ORDINANCE

AN ORDINANCE TO ADOPT THE ANNUAL BUDGET FOR THE YEAR 2014 AND TO ADOPT REVISIONS TO THE ANNUAL BUDGET FOR THE YEAR 2013 FOR THE VARIOUS GOVERNMENTAL FUNDS OF THE CITY, AND TO ADOPT THE FIVE YEAR CAPITAL IMPROVEMENT PLAN FOR THE CITY.

WHEREAS, the City Manager submitted the Proposed 2014 Service Program and Budget to the Mayor and Aldermen on November 19, 2013, and the City Manager also submitted the Capital Improvement Program for 2014-2018 on November 19, 2013; and

WHEREAS, the City Manager's Proposed 2014 Service Program and Budget and Capital Improvement Program for 2014-2018 have been reviewed by the Mayor and Aldermen; and

WHEREAS, the Proposed 2014 Service Program and Budget was made available for public review on November 19, 2013, and availability of the Proposed 2014 Service Program and Budget for public review and the time and place of the public hearing on the budget was advertised on November 17, 2013; and

WHEREAS, the Mayor and Aldermen conducted public hearings on the Proposed 2014 Service Program and Budget on November 26, 2013, and December 12, 2013, to receive citizen input on the proposed budget; and

WHEREAS, the Mayor and Aldermen directed that no revisions be made to the Proposed 2014 Service Program and Budget; and

THEREFORE, BE IT ORDAINED by the Mayor and Aldermen of the City of Savannah in Council assembled that:

Section 1. The following estimated revenues and appropriations are adopted for the indicated funds and departments for the year 2013 (January 1, 2013 through December 31, 2013) and the year 2014 (January 1, 2014 through December 31, 2014):

	<u>Revised 2013</u>	<u>2014</u>
General Fund		
Total estimated revenue	\$ 170,054,083	\$ 171,153,273
Bureau Appropriations (General Fund):		
General Administration	\$ 5,360,678	\$ 5,470,191
Management Services	6,284,193	6,673,889
Recorder's Court	2,249,311	2,275,664
Public Works	21,203,773	22,725,515
Community and Economic Development	4,026,267	4,495,756
Police	60,833,135	61,961,054
Fire and Emergency Services	25,848,762	26,011,960
Public Facilities, Events and Services	20,511,996	21,348,349
Other Governmental Services	14,777,968	13,316,252
Interfund Transfers	8,958,000	6,874,643
Total appropriations	\$ 170,054,083	\$ 171,153,273
Grant Fund		
Total estimated revenue	\$ 7,500,000	\$ 5,899,126
Total appropriations	\$ 7,500,000	\$ 5,899,126

	<u>Revised 2013</u>	<u>2014</u>
Community Development Fund		
Total estimated revenue	\$ 13,600,000	\$ 12,659,578
Total appropriations	\$ 13,600,000	\$ 12,659,578
Housing/Property Acquisition Fund		
Total estimated revenue	\$ 2,100,000	\$ 2,100,000
Total appropriations	\$ 2,100,000	\$ 2,100,000
Hazardous Material Team Fund		
Total estimated revenue	\$ 600,000	\$ 564,120
Total appropriations	\$ 600,000	\$ 564,120
Public Safety Communications Fund		
Total estimated revenue	\$ 6,100,000	\$ 6,710,433
Total appropriations	\$ 6,100,000	\$ 6,710,433
Public Safety Wireless Reserve		
Total estimated revenue	\$ 500,000	\$ 500,000
Total appropriations	\$ 500,000	\$ 500,000
Economic Development Fund (Section 108 Loan)		
Total estimated revenue	\$ 1,500,000	\$ 1,500,000
Total appropriations	\$ 1,500,000	\$ 1,500,000
Confiscated Assets Fund		
Total estimated revenue	\$ 200,000	\$ 200,000
Total appropriations	\$ 200,000	\$ 200,000
Debt Service Fund		
Total estimated revenue	\$ 2,500,000	\$ 2,144,588
Total appropriations	\$ 2,500,000	\$ 2,144,588
Special Assessment Debt Fund		
Total estimated revenue	\$ 100,000	\$ 100,000
Total appropriations	\$ 100,000	\$ 100,000
Hotel/Motel Tax Fund		
Total estimated revenue	\$ 14,700,000	\$ 15,199,600
Total appropriations	\$ 14,700,000	\$ 15,199,600
Auto Rental Tax Fund		
Total estimated revenue	\$ 1,500,000	\$ 1,320,000
Total appropriations	\$ 1,500,000	\$ 1,320,000

	<u>Revised 2013</u>	<u>2014</u>
TAD Fund I		
Total estimated revenue	\$ 1,500,000	\$ 2,229,026
Total appropriations	\$ 1,500,000	\$ 2,229,026

Section 2. Appropriations and estimated revenues for the Capital Improvements Fund are made on a project-length basis, rather than on an annual basis and remain in effect until the project is completed and closed. Appropriations and estimated revenues for the Capital Improvements Fund are adopted as follows:

	<u>Revised 2013</u>	<u>2014</u>
Capital Improvements Fund		
Open project appropriations at year beginning	\$ 421,518,714	\$ 432,218,714
Add: New appropriations for projects	25,700,000	25,801,000
Less: Appropriations for closed projects	(15,000,000)	(15,000,000)
Open project appropriations at year end	\$ 432,218,714	\$ 443,019,714

Section 3. In order to comply with requirements for generally accepted accounting principles regarding expenditure recognition, the appropriations set forth in Section 1 above for year 2014 shall be increased by the amount of any purchase order encumbrances open as of December 31, 2013.

Section 4. In order to comply with requirements of generally accepted accounting principles as set forth in Statement 54 issued by the Governmental Accounting Standards Board, the fund balance amounts reported in the City's special revenue funds, unless otherwise restricted, shall be constrained for the specific purpose for which the special revenue fund was created. These balances, though they may be combined with other funds for financial reporting purposes, shall maintain the committed status hereby designated.

Section 5. In order to maintain a balanced budget, it is authorized that the total 2013 appropriations set forth for the General Fund in Section 1 hereof, be increased by the amount, if any, by which actual 2013 revenues exceed estimated revenues. It is also authorized that any unused bureau appropriations be transferred to the appropriation for Interfund Transfers for contribution to Capital Improvement Funds.

Section 6. For purposes of administering the budget, the legal level of control is designated to be the Bureaus as set forth in Section 1 hereof, which organizational units are hereby designated as departments as that term is used in O.C.G.A 36-81-1 et. seq.

Section 7. The capital improvement plan set forth in the Capital Improvements Program Recommendations 2014-2018 is hereby adopted for planning purposes.

The five year totals of the Capital Improvement Program Recommendations 2014-2018 follow. Categories impacted by the revised SPLOST V plan will be modified as set forth in the revised plan.

	<u>2014 - 2018</u>
Cemetery Improvements	\$ 690,000
Civic Center Improvements	2,717,000
Community Development Improvements	173,150
Drainage Improvements	2,800,000
I & D Water Improvements	2,000,000
Other Improvements	7,104,000

	<u>2014 - 2018</u>
Park and Recreation Improvements	785,000
Public Building Improvements	4,212,450
Sanitation Improvements	17,010,000
Sewer Improvements	101,806,000
Squares and Monuments Improvements	2,000,000
Street Improvements	7,539,500
Traffic Improvements	1,130,000
Water Improvements	<u>31,874,000</u>
Total	\$ 181,841,100

Annual appropriations for capital improvement projects will be necessary in future annual budgets in order to provide the actual funding for any project.

Section 8. All ordinances in conflict with this ordinance are hereby repealed to the extent of such conflict.

SOCIAL SERVICE CONTRIBUTIONS



KEY ISSUES

The need and importance of supporting social service agencies in the community was recognized by the City of Savannah many years ago. In response, requests are reviewed annually to determine the level of support that will be provided to assist in the provision of a variety of social services to those in need.

In May of 2013, the Research and Budget Department released a Social Services Contribution Grant Announcement to new agencies interested in participating in the grant process as well as agencies currently receiving funding.

Written instructions for completing the application for funding was provided electronically to all interested applicants. Applicants were informed that the services offered must support at least one of the seven priorities approved by Council, i.e. Public Safety, Neighborhood Vitality, Culture & Recreation, Poverty Reduction/Economic Growth, Health & Environment, High Performing Government, and Ambassadorship.

The criteria for submitting applications was specified and applicants were asked to submit their applications electronically to the Research and Budget Department by June 19, 2013 at 4:00 p.m. Contact information was provided for applicants needing assistance in completing their applications.

REVENUE TRENDS AND ISSUES

The City of Savannah has provided funding to support the provision of social services to citizens through various agencies in the community for many years. Support is proposed to continue in 2014 with an allocation of \$662,150, which is \$34,850 or 5.3% below the 2013 allocation of \$697,000. The Social Services Review Team reviewed requests for funding that totaled \$1,540,582 from thirty (30) agencies.

INTRODUCTION OF KEY FACTORS

The Social Services review team used factors that were used to measure agency program applications to identify those that support city objectives to serve and support the citizens of the City of Savannah. The primary strategy for the review team was to review and determine funding for those programs offering the greatest potential to positively impact the quality of life of the underserved citizens of Savannah. Factors that influenced this review included programs that met the needs of the elderly, youth, and those that are economically challenged within the Savannah community.

Primary Factor 1: Greatest Return on Investment

Effective social services require that each dollar invested by the City offers the greatest impact in reaching out to and assisting those with the greatest need. Secondary factors identified as being critical included:

- Serving the citizens of Savannah:

Since many agencies offer services throughout Chatham County or even regionally, it is important to discover the ratio that represents the total number of Savannah's citizens served against a program's total number of clients.

- Program cost per participant:

This ratio can establish the guideline on how well an agency utilizes its financial resources to serve its clients. However, it was understood that factors influence this number like varying levels of overhead and expenses unique to each offer.

Primary Factor 2: Diverse Resources

The diversity of resources used by an agency to support its ability to serve its clients can have many benefits. Partnering with other social service agencies can help reduce costs by sharing resources to improve overall efficiency or delivering services. Secondary factors identified as being critical included:

- Diverse Funding Resources:

Measuring the relative health and sustainability of a social service agency can be found in its ability to obtain funding from different sources. The more support a program receives from federal, state, municipal or private resources, the more accountable they are for how they use those funds which can reflect service quality. The City is more receptive to funding requests where program budget reflects an investment by the City of less than 50%.

- Strong and Effective Partnerships:

Agencies that partner and/or coordinate their services with other agencies can benefit by maximizing available resources to improve and even expand client services. These partnerships should include enhancing City of Savannah services or programs and should not be a duplication of services offered without collaboration.

INDICATORS

Indicators were developed by the team to assist in evaluating the requests for funding. The indicators used were as follows:

Indicator 1: Total number of City participants/clients

Measure: This indicator reflects the need for City of Savannah funds to be used to support its citizens to improve their quality of life. The ratio of Savannah citizens versus non-citizens was taken into account when rating program grant funding requests from outside agencies.

Indicator 2: Cost per program participants/client

Measure: This ratio was determined by dividing the total program budget by the number of clients served. Though this indicator may not represent the total picture of the effectiveness of a program for its clients or its finances, it does reflect the breadth of services offered and the overall impact of the program.

Indicator 3: Diverse funding sources

Measure: It is important that the City of Savannah is not the primary funding source for any outside agency program. Applicants with a funding rate of less than 50% of overall funding received a favorable rating in this category.

Indicator 4: Documented collaborations

Measure: Collaboration supporting an applicant's program is a City of Savannah priority. Creating shared effort to serve the citizens of Savannah and improve the quality of services and help support a community-wide effort to help those in need. These collaborations could be with other agencies or City departments. Letters documenting their support of the applicant program had more weight in the rating system than simply stating they exist.

Indicator 5: Improved quality of life for participants/client

Measure: In any public effort to serve the community, a measure of the success of that effort must be taken into consideration. This process must reflect measurable improvements over time and can be reflected in client/caregiver satisfaction surveys, client progress reports, or any other relative documentation indicating the effectiveness of programs or services.

Indicator 6 : Sustainability plan for program

Measure: Sustainability is about having a clear plan to continue services as the environment in which we function changes. Collaborations strengthen an organization's ability to be sustainable or to achieve sustainability as there is often more than one way to achieve goals. Applicants with a clear plan to sustain services under a challenging economic environment improved their rating in this category.

Indicator 7: Ratio of overhead to budget

Measure: Each applicant was required to submit program revenue and expenditure line item budgets as well as an agency budget. Programs that held a tolerable ratio of overhead to budget figures received favorable reviews in this category.

PURCHASING STRATEGIES

1. Support programs that offer the greatest affect on the quality of life for Savannah's citizens.
2. Support those agencies who demonstrate utilization of diverse resources.
3. Support programs with documented collaborations and effective partnerships.
4. Support agencies who document fiscal responsibility in delivering services.
5. Support programs that offer the greatest return on investment.

KEY PURCHASES

Eastside Concerned Citizens, Inc. – Career Development:

- Provides entry level career development path in the health care field
- Provided tuition fees for eligible program participants

SERVICES WITH FUNDING IMPACTS (NOT FUNDED)

The Social Services Review Team elected not to recommend the following proposed programs for funding:

Coastal Empire Boy Scouts (Scoutreach)	Request: \$42,275	Recommendation: \$0
<ul style="list-style-type: none">This program is a duplication of services that are offered through the Savannah-Chatham County Public School system.		
Coastal Empire Boy Scouts (Explorer Post)	Request: \$ 20,000	Recommendation: \$0
<ul style="list-style-type: none">This program is a duplication of services that is offered through the Savannah-Chatham County Public School system.		
Communities in Schools (Savannah Corporate Academy)	Request: \$12,000	Recommendation: \$0
<ul style="list-style-type: none">Recommended that the program seek funding through the Board of Education tax program.		
Georgia Legal Services (Homeownership Program)	Request: \$55,900	Recommendation: \$0
<ul style="list-style-type: none">This program is a duplication of service that is offered through Consumer Credit Counseling Services in Savannah.		
Girls on the Run	Request: \$10,000	Recommendation: \$0
<ul style="list-style-type: none">Recommended that agency seek out partnerships with other agencies.		
Horizon's Savannah	Request \$12,000	Recommendation: \$0
<ul style="list-style-type: none">The services offered in this program cover a narrow population with Savannah.		
Living Independence for Everyone (Information and Referral)	Request: \$20,000	Recommendation: \$0
<ul style="list-style-type: none">Recommended that agency consider diversification of services. The services currently offered are freely accessible on the internet, at the library and like agencies.		
Savannah Counseling Services (Juvenile Assessment Center)	Request: \$427,907	Recommendation: \$0
<ul style="list-style-type: none">Level of funding request as related to proposed services does not dictate the greatest return on investments as required by the City.		
Senior Citizen's (Sterling Rides)	Request: \$3,000	Recommendation: \$0
<ul style="list-style-type: none">Program is a duplication of services provided by other agencies operating in Savannah such as Coastal Coaches.		
Senior Citizen's (Summer Angels)	Request: \$2,000	Recommendation: \$0
<ul style="list-style-type: none">Certain aspects of the program duplicate other funded services such as Meals on Wheels and Senior Companions.		

RECOMMENDED SOCIAL SERVICE CONTRIBUTIONS



ABILITIES UNLIMITED		\$7,600
Culture & Recreation	Exercise for Citizens with Disabilities Uses adaptive physical exercise and proper training to contribute to the continued personal growth and well-being of all participants.	
ALL WALKS OF LIFE (AWOL)		\$66,500
Public Safety	Arts Based Juvenile Delinquency AWOL provides at-risk youth Arts and Technology based programs during after school and evening hours. Youth are engaged in project based learning activities. AWOL programs teach youth respect for self and others, encourage creativity, education and most of all non-violence.	
AMERICAN RED CROSS		\$19,000
Poverty Reduction	Disaster Relief Services Provides immediate financial assistance and shelter to low-income families to maintain life, improve personal safety and support the morale of disaster victims.	
AMERICA'S SECOND HARVEST		\$35,150
Poverty Reduction	Brown Bag for the Elderly America's Second Harvest of Coastal Georgia's Brown Bag for the Elderly Program provides bags of groceries to low-income seniors at the end of each month.	\$19,000
Poverty Reduction	Agency Distribution America's Second Harvest of Coastal Georgia's Warehouse/Agency Distribution Program provides social service agencies in our community access to nutritious food they need to service emergency feeding programs to low income inner-city citizens of Savannah.	\$16,150
BIG BROTHERS BIG SISTERS		\$9,500
Public Safety	Community Based Mentoring Industry volunteers provide children facing adversity with strong and enduring, professionally supported, one to one relationships that change their lives for the better.	
BOYS & GIRLS CLUBS OF GREATER SAVANNAH		\$22,800
Culture & Recreation	Healthy Lifestyles Assists youth overcome barriers preventing them from becoming healthy and maintaining healthy lifestyles and promotes efforts in the general public to increase awareness and encourage participation in the creation of a healthy community.	\$11,400
Culture & Recreation	Academic Success The Power Hour program provides homework assistance, tutoring, and field trips for students of low-income families in an effort to increase educational attainment.	\$11,400

CHATHAM-SAVANNAH AUTHORITY FOR THE HOMELESS		\$190,000
Neighborhood Vitality	Homeless Services Coordination Uniquely designed and legislatively created in 1989 to strongly encourage participation from and unite various levels of government and community agencies, the Chatham-Savannah Authority for the Homeless provides central planning for homeless services. The agency coordinates local efforts to address the issue of homelessness.	
COASTAL CHILDREN'S ADVOCACY CENTER		\$23,750
Public Safety	Forensic Interviews/Crisis Intervention CCAC provides a confidential, child-friendly site for videotaping forensic interviews with sexual abuse victims and child witnesses to violence. The center offers free crisis intervention, counseling, emotional support, case management, information and referrals, court testimony, and follow-up services.	
EASTSIDE CONCERNED CITIZENS, INC.		\$9,500
Poverty Reduction	Career Development The Career Development program provides low to moderate income residents an opportunity to enhance their employability skills to secure family supporting employment as well as economic support and support services such as transportation, tutoring and, tuition fees assistance.	
ECONOMIC OPPORTUNITY AUTHORITY FOR SAVANNAH-CHATHAM		\$17,290
Poverty Reduction	Foster Grandparent Program The Foster Grandparent Program is an intergenerational program offering low income seniors 60 years and older the opportunity to serve as mentors and tutors for children with special and literacy needs. The program's dual purpose enables seniors to help children while receiving a stipend to supplement their income.	\$7,790
Culture & Recreation	Retired & Senior Volunteer Program The Retired and Senior Volunteer Program helps people 55 and older find service opportunities. Volunteers serve in organizations that range from food banks to healthcare agencies and educational facilities. RSVP involves seniors in service that utilizing their skills and lifelong experiences.	\$9,500
THE FIRST TEE OF SAVANNAH		\$7,917
Culture & Recreation	National School and Life Skills Program Teaches high risk, underserved youth the skills to become successful in life and maintain a healthy weight by ensuring access to character education, physical recreation, and healthy behaviors taught seamlessly through the game of golf.	
GREENBRIAR CHILDREN'S CENTER, INC.		\$19,792
Poverty Reduction	Early Childhood Development Greenbriar's Early Childhood Development program includes two centers located in the targeted areas with the highest populations of persons living in poverty. The program provides affordable, quality, personalized education and care to children, ages 6 months to 5 years and case management services to families.	

MEDBANK		\$9,500
Poverty Reduction	Medication Assistance Program MedBank provides prescription medications to City of Savannah residents free of charge. As a support service for low-income working families, removing the high cost of prescription medications from the household expenses, the family can focus household money to financially strengthen the family position in moving out of poverty.	
MEDIATION CENTER OF THE COASTAL EMPIRE, INC.		\$14,250
Poverty Reduction	Mediation Center The Mediation Center trains adult and youth volunteer mediators to provide a comfortable, fast, cost-effective, voluntary and fair process where citizens can use their voices rather than litigation, prosecution, discipline or violence to settle their disputes by reaching a mutually-acceptable, binding written agreement.	
NAVY LEAGUE		\$3,325
Economic Growth	Ship Visits and Family Support This program is designed to bring US Navy and Coast Guard ships, as well as foreign naval ships (i.e. French and Canadian), and NOAA ships to Savannah in conjunction with Savannah Riverfront Festivals, most often St Patricks Day, July 4, Veteran's Day, Octoberfest, Memorial Day, etc.	
PARK PLACE OUTREACH, INC. (PPO)		\$14,250
Public Safety	Emergency Child Caring Institution PPO serves youth ages 11-17 that are homeless, abuse victims, or at-risk. PPO is the only local Child Caring Institution that allows youth to self-admit. Services help youth, families, and the community--youth off the streets prevents and reduces juvenile crime.	
RAPE CRISIS CENTER OF THE COASTAL EMPIRE, INC.		\$45,600
Public Safety	Sexual Assault Response Team Providing an effective response to sexual assault victims through a 24 hour crisis line and hospital response is critical in addressing public safety. The Rape Crisis Center provides well trained advocates and forensic nurses to work closely with police, following a mandated protocol, and resulting in a positive team approach.	
ROYCE LEARNING CENTER		\$4,750
Economic Growth	Adult and Community Education (ACE) Provides adult education services to foster a skilled workforce and help promote individual economic self- sufficiency.	
SAVANNAH SPEECH AND HEARING CENTER		\$6,650
Poverty Reduction	Sound Start-A School for the Deaf Sound Start, a school for the deaf and hard of hearing, is a program of Savannah Speech and Hearing Center. The objective of Sound Start is to teach deaf and hard of hearing children to listen, speak, and understand spoken language in order to be mainstreamed in a regular education program.	

SAVANNAH-CHATHAM FAIR HOUSING COUNCIL		\$10,482
Neighborhood Vitality	Education and Enforcement Program The Education and Enforcement Program's goal is to ensure neighborhood vitality through increased understanding of fair housing rights by offering fair housing education and outreach to housing seekers and housing providers.	
SENIOR CITIZENS, INC.		\$60,514
Poverty Reduction	Meals On Wheels \$19,000 Meals On Wheels provides a hot lunchtime meal to homebound seniors. The lunch is designed specifically to meet the nutritional needs of seniors. City funds are used as "match" funding for larger Federal/State grants.	
Poverty Reduction	Adult Day Care \$7,790 The Adult Day Care/Health services provided at the Ruth Byck Center gives all day care to frail seniors. Services are offered from 7:00 a.m. to 6:00 p.m. allowing caregivers to work.	
Poverty Reduction	Family Advocates \$17,892 Family Advocates work directly with seniors and their families to help them receive all of the assistance they need either through Senior Citizens, Inc. or from any source (governmental, social services, for profit). This is essential for families struggling financially.	
Economic Growth	Senior Companion Program \$10,291 This program hires seniors living in poverty to be companions and give assistance to frail seniors.	
Economic Growth	In-Home Support \$5,541 In-Home Services provides personal support to seniors by meeting their needs for daily living. Support includes housekeeping, grooming, and sitter/companion services. City money will be used as match funding for federal/state grants.	
SUMMER THERAPEUTIC ENRICHMENT PROGRAM SAVANNAH		\$9,500
Economic Growth	Therapeutic Enrichment Camp S.T.E.P.S. is a five week summer therapeutic stimulation program for children with severe, profoundly, physical and mental disabilities. It is designed and equipped for children during the summer months. Program prevents regression by 99 percent.	
WEST BROAD STREET YMCA		\$54,530
Neighborhood Vitality	Afterschool Program Offers a variety of programs designed to support individuals and families in gaining the skills needed for a successful life. These programs include: Early Learning Center, After School Neighborhood Program, and Adult Support and Enrichment Programming	

CULTURAL CONTRIBUTIONS



KEY ISSUES

In May and June of 2013, the Department of Cultural Affairs (DCA) Staff conducted 8 group workshop sessions for Savannah's cultural organizations seeking a 2014 cultural contract.

Staff provided instruction in grantsmanship, or more specifically the preparation of proposals with coherent narratives and realistic budgets. Applicants were directed to develop proposals that utilize high caliber arts activities to advance the Council's priorities. Additionally, applicants were encouraged to focus programming and marketing efforts in all areas of the city.

Emphasis was also placed on the need for cultural programs that fostered the creative skill development and engagement of Savannah's youth and young adults.

On August 12-15, the Cultural Affairs Commission conducted the Review Deliberation Process to discuss and evaluate 19 proposals from 15 different organizations totaling \$953,750. Commission members discussed the merits of each application and voted to determine the funding levels to recommend. DCA staff recorded consensus panel statements that reflected the Commission's comments, the actual outcome data of 2012 programs, and projected outcome data for 2013 programs.

REVENUE TRENDS AND ISSUES

Since the inception of arts funding in 1979, the City has functioned as a key investor of local arts agencies. The funds for the Contract for Arts Services Program are designated at \$714,780, which is a decrease of 5% below the 2013 allocation of \$752,400. Organizations were required to show a cash match for City funded programs, scaled by budget size and program fund request.

KEY PURCHASES

Savannah Philharmonic—Education Initiatives:

- Music education initiative targeting youth comprised of four programs, Special School Rehearsals, Master Classes from Visiting Soloists, 2013/14 Orchestra Sectional for Public Schools, and Musical Instrument Petting Zoo

The Creative Coast—GeekEnd/GeeKids:

- A free two hour interactive family session will be presented at the GeekEnd technology, media, and arts festival and will feature a tradeshow-like display for 10-15 designers to seek live feedback from children and families.

CULTURE & RECREATION	\$553,280	(1,397 Services Purchased)
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FREE PROGRAMMING

COASTAL JAZZ ASSOCIATION		\$55,100
Concerts: Big Band Concert Series		
Amount:	\$4,750	
Number of Services:	3	
Dates of Services:	January, April, May	
Target Audience:	2,100; Youth—Teens, Children	
Targeted demographic groups are encouraged to explore the relationship between this uniquely American art form through the presentation of a concert series. The organization provides access to these concerts through venue selection and partnerships with Recreation Services, the JEA, and AASU.		
33rd Annual Savannah Jazz Festival		
Amount:	\$50,350	
Number of Services:	18	
Dates of Services:	September 21-28	
Target Audience:	30,000; Families, Youth, Teens, Residents/Tourists	
Managed by an all-volunteer organization, the festival pairs local talent with nationally/regionally renowned artists. A program format ranging from artist demonstrations/clinics, lectures, and performances helps to refine the participant's understanding of Jazz. Program design, site selection, and collaborative relationships are mechanisms used to engage a demographically inclusive audience that includes new audience segments.		
DEEP CENTER, INC.		\$10,450
Young Author Project		
Number of Services:	200	
Dates of Services:	January-December	
Target Audience:	768; Youth—Teens, Children	
Deep's Young Author Project brings the literary arts to public school students in Savannah through creative writing workshops and publication. Participating students (called DeepKids) compose original poems and stories, and Deep publishes their best work in a book.		
DEPARTMENT OF CULTURAL AFFAIRS (DCA)		\$123,500
Weave-a-Dream		
Amount:	\$19,000	
Number of Services:	25	
Dates of Services:	February-December	
Target Audience:	1,000; Youth—Children, Teens, Young Adults	
The community's artists and arts organizations partner to create arts programming that uses the arts to remedy community needs ranging from community development to individual skill attainment. Priority is given to projects that use strategic collaborations that support audience development, resource sharing, and accessibility for the culturally under-served. Priority is also given to projects with multiple levels of participation including that of steward, of spectator, and of creator.		
Picnic in the Park		
Amount:	\$47,500	
Number of Services:	4	
Date of Service:	October (1 day event)	
Target Audience:	12,000; Adults, Youth, Teens, Families, Residents	
Collaborations with local businesses and performing arts entities culminate in an event that expands community involvement in Savannah's diverse creative sector. The evening's performance is provided by locally and regionally renowned artists.		
DCA continued...		

Tara Feis: St. Patrick's Family Fest. \$57,000	
Number of Services:	12
Date of Service:	March (1 day Event)
Target Audience:	10,000; Youth, Families, Irish Residents & Tourists
A volunteer led effort produces a family oriented celebration of Celtic culture. Tara Feis includes food booths, hands-on arts projects, cultural performances, musical performances, and spoken word performances that showcase this culture in a fashion that is suitable for an audience of all ages.	
KING - TISDELL COTTAGE FOUNDATION \$8,550	
Exhibition Series "Movement: A Dynamic Expression of Jazz and Dance"	
Number of Services:	4
Dates of Services:	June-September
Target Audience:	4,800; Young Adults, Teens, Youth, Residents
Entitled "Movement: A Dynamic Expression of Jazz and Dance," the Crawford exhibition series will consist of 20 images (prints and originals). In this body of work, artist Carl M. Crawford uses his Collage Illusion™ technique to capture the flow and feel of Jazz music and expressive dance forms. Using only magazine paper, each piece has a vibrant, lively energy that evokes the spirit of creative movement. Preceded by a gallery talk/lecture, the workshops and art classes will include a discussion of how "Collage Illusion™" was initially inspired by Romare Bearden and Jacob Lawrence.	
LATIN AMERICAN SERVICES ORGANIZATION (L.A.S.O.) \$9,500	
Fiesta Latina	
Number of Services:	20
Date of Service:	October (1 day event)
Target Audience:	12,000; Youth, Families, Latino Residents & Tourists
Planned and implemented by a coalition of agencies, this family oriented festival uses performances, demonstrations, hands-on arts activities, and vending/food booths to foster an increased awareness of the cultural heritage of Latin and Central American countries. Access to the targeted population is provided via bilingual advertisement and written/oral communication.	
LIVE OAK PUBLIC LIBRARIES \$85,500	
Children's Book Festival	
Number of Services:	112
Dates of Services	April 1-November 15
Target Audience	42,000; Youth, Teens, Families, Residents & Tourists
The festival celebrates the joy of reading, the power of the written word and the magic of storytelling. It promotes literacy and presents reading as a pleasurable family activity, while encouraging and reinforcing use of the public library, a free resource available to all residents. Workshops targeting parents and educators will support literacy acquisition. In addition, Festival organizers have partnered with the City's Visual Arts division to present a month-long exhibition of SCBF Poster Contest Winners. The Festival will culminate in an outdoor event featuring regionally and nationally known children illustrators, poets, and authors.	
SAVANNAH COASTAL PUPPETRY GUILD \$3,420	
Showtime for Seniors	
Number of Services:	6
Dates of Services	February-March
Target Audience:	425; Seniors, Special Needs
A partnership between the Savannah Coastal Puppetry Guild, Angela Beasley's Puppet People, and the City of Savannah's Senior Centers will lead to the production of Showtime for Seniors '14: "Let the Good Times Roll Puppet Cabaret!" The project provides an interactive theatre experience utilizing puppetry vignettes designed to engage the under-served senior population.	

SAVANNAH FOLK MUSIC SOCIETY		\$12,350
24th Annual Savannah Folk Music Festival		
Number of Services:	4	
Dates of Services:	October 10-12	
Target Audience:	5,300; Adults, Teens, Residents & Tourists	
<p>The Festival brings together national and regional talent for performances that provide a context for understanding the depth of this musical genre. The Friday evening features a free open air concert. Saturday's old time country dance features a skilled dance caller. Sunday's performances will provide area youth the opportunity to perform their original folk music composition before the assembled audience. The inclusion of a youth focused programmatic element is designed to engage the teenage/young adult demographic.</p>		

SAVANNAH PHILHARMONIC		\$7,125
Education Initiatives		
Number of Services:	54	
Dates of Services:	January-December	
Target Audience:	3,500; Youth, Teens	
<p>The Savannah Philharmonic has implemented a major music education initiative comprised of four programs, Special School Rehearsals, Master Classes from Visiting Soloists, 2013/14 Orchestra Sectional for Public Schools, and Musical Instrument Petting Zoo. The programs target youth in the Savannah Chatham Public School System.</p>		

SAVANNAH STATE UNIVERSITY		\$114,000
Black Heritage Festival		
Number of Services:	70	
Dates of Services:	February 1-28	
Target Audience:	32,750; Adults, Families, Youth, Teens, Residents & Tourists	
<p>This family oriented festival seeks to expand awareness of the historical events, social forces, and political dynamics that gave birth to African American culture. Program design incorporates a variety of offerings to engage a demographically inclusive audience through the visual, literary, performing, or media arts. The depth and scope of collaborative partnerships with the public and private sector provides the presenting organization with a unique opportunity for expanded program offerings; for resource sharing; cross promotion; and for audience development.</p>		

TELFAIR MUSEUM OF ART		\$101,460
Access Art		
Number of Services:	160	
Dates of Services:	January-December	
Target Audience:	15,087; Families, Youth, Teens, Seniors, Special Needs	
<p>Access Art offers an expansive series of 160 free admission programs at two museums and at locations throughout the City of Savannah for the benefit of audiences of all ages. Programs offer training and educational opportunities for youth and adults, based on the museums' nationally significant exhibitions and collections. Telfair's popular family days expand to become monthly to increase access by diverse audiences and provide opportunities for multi- generational learning. The series also includes workshops, teen events, lectures, performances, the Pulse Art and Technology Festival, Juneteenth and I Have Marks to Make and over 120 outreach programs to seniors, people with disabilities, and youth at city parks, playgrounds and centers.</p>		

THE CREATIVE COAST		\$3,325
GeekEnd/GeeKids		
Number of Services:	30	
Dates of Services:	November 14-16	
Target Audience:	650; Adults, Families, Youth, Residents & Tourists	
GeekEnd is a technology, media, and arts festival that brings the creative community of Savannah to the regional spotlight by engaging the community with local artists, school bands, and more. During GeekEnd's Saturday event, GeeKids, a 2 hour interactive family session will be open to the public. In addition, a tradeshow-like display for 10-15 designers will be hosted to seek live feedback from children and families.		

WEST BROAD STREET YMCA		\$19,000
Workshops: Loop It Up Savannah		
Number of Services:	700	
Dates of Services:	January-December	
Target Audience:	1,045; Under-served Youth—Children, Teens	
A series of fiber arts programs will expand the targeted audience's access to cultural enrichment. By design, the program is multi-disciplinary, exploring the fabric and visual arts. Program design focuses on site selection and curriculum construction to make the program accessible to the targeted youth demographic.		

ECONOMIC GROWTH	\$161,500	(195 Services Purchased)
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TICKETED PROGRAMMING – CULTURAL TOURISM

SAVANNAH FILM FESTIVAL	\$42,750
Savannah Film Festival Number of Services: 75 Dates of Services: October 25-November 1 Target Audience: 37,558; Tourists and Industry Professionals The Savannah Film Festival, hosted by the Savannah College of Art and Design, is one of the largest film festivals in the Southeast welcoming over 200 filmmakers, directors, producers, actors, and industry film professionals annually to historic Savannah, GA. The eight day festival consists of a student and professional film competition along with premiere evening screenings, honored guests, and exceptional panels and workshops.	
SAVANNAH MUSIC FESTIVAL	\$118,750
Savannah Music Festival Number of Services: 120 Dates of Services: March 20-April 5 Target Audience: 48,4117; Tourists—Drive-in & International Tourists SMF will present over 100 ticketed and free performances throughout Savannah's historic downtown. The unique schedule will feature nearly 500 of the world's finest musical artists from a variety of genres. In celebration of the organization's 25th year, this project includes an amplified focus on both international musical arts and the City of Savannah, with original projects involving world artists and collaborations with community organizations. The events will engage a diverse public and attract tourists. Additionally, SMF is producing a lecture series (Sound Dialogues), 2 national young musician training programs (Swing Central Jazz and Acoustic Music Seminar), a nationally broadcast weekly radio program (Savannah Music Festival LIVE), and an arts education outreach program (Music For Our Schools).	

TOTAL AMOUNT: \$714,780
TOTAL SERVICES PURCHASED: 1,617

OUTSIDE AGENCIES PERFORMANCE MEASURES



METROPOLITAN PLANNING COMMISSION (MPC)

PRIMARY SERVICES

The MPC provides comprehensive planning of land use, transportation, historic preservation and natural resources, as required by the State to maintain Certified Local Government status. The MPC provides development plan reviews for the Historic District and the rest of the City. The MPC also provides comprehensive and collaborative GIS services through Savannah Area GIS (SAGIS).

GOALS AND OBJECTIVES

Priority Statement:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To maintain City's eligibility for grants by providing the state required short-and long range comprehensive planning services which ensures the City maintains their Certified Local Government status.
- To maintain the Savannah area's eligibility for federal transportation funding by ensuring that the federally required metropolitan planning organization process is followed at all times.
- To ensure the City's best interests are considered, as well as, the zoning and subdivision regulations, when petitions are reviewed, the comprehensive plan is implemented or studies are performed.
- To protect and maintain the historic infrastructure of the City by applying the Historic Preservation regulations to ensure compliance and encourage participation by the residents.
- To provide, through SAGIS, collaborative GIS services, including data integration, maintenance, software updates, backups and technical support to City departments.

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Number of certificates of appropriateness issued	442	260	475	500
– Number of zoning and development petitions reviewed	546	220	580	580
– Number of annual hits to SAGIS	350,304	325,000	372,240	394,574
– Number of MPO planning actions taken	127	20	36	40

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Number of traffic analysis performed	18	22	22	27
– Percentage of goals and strategies being addressed within the Short Term Work Program by comprehensive planning staff	NA	NA	33.0%	33.0%
Efficiency Measures				
– Percent of Help Desk calls resolved in 24 hours	92.0%	87.0%	90.0%	92.0%
– Percent of zoning and development reviews completed in 15 days	90.0%	78.0%	95.0%	90.0%
– Percent of Historic Preservation staff reviews rendered within 10 days	98.0%	95.0%	98.0%	98.0%
Effectiveness Measures				
– Percent users satisfied with timeliness of SAGIS	85.0%	85.0%	85.0%	85.0%
– Percent of Historic Review Board decisions rendered in 30 days	80.0%	80.0%	80.0%	80.0%
– Percent of staff decisions approved by MPC	90.0%	85.0%	90.0%	91.0%
– Cost of area transportation projects programmed	\$122,965,722.00	\$82,145,390.00	\$69,838,951.00	\$59,761,108.00



THE CREATIVE COAST, INC.

PRIMARY SERVICES

The Creative Coast strives to nurture the members of our community engaged in creative or innovative endeavors and to cultivate an environment in which they can thrive. The Creative Coast uses highly collaborative programs that leverage community assets which create a growth path to higher jobs for the community.

GOALS AND OBJECTIVES

Priority Statement:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objectives:

- To nurture the members of the Creative Class engaged in creative or innovative endeavors and to cultivate an environment in which they can thrive
- To make Savannah a more exciting place to live and work
- To retain more college graduates from regional institutions
- To provide a physical and virtual community hub for entrepreneurs and start-ups in the region

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– Collaborations with Universities	10	10	10	10
– Economic analysis studies	N/A	N/A	N/A	N/A
– <i>Savannah Morning News</i> (SMN) bi-weekly column	26	26	26	26
– Networking and professional development events	36	36	36	36
– Personal visits	416	200	400	300
– Website visitors	160,023	200,000	175,000	200,000
– Unique website visits	98,238	N/A	100,000	100,000
– Jobs board production	144	125	125	125
– Business directory productions	4,847	3,500	500	1,000
Efficiency Measures				
– Cost per collaboration with University	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
– Cost per economic analysis study	N/A	N/A	N/A	N/A

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– Cost per SMN bi-weekly column	\$192.31	\$192.31	\$192.31	\$192.31
– Cost per networking and professional development event	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
– Cost per personal visit	\$21.63	\$45.00	\$22.50	\$30.00
– Costs per website visitor	\$0.06	\$0.05	\$0.05	\$0.05
– Costs per jobs board production	\$69.44	\$80.00	\$80.00	\$80.00
– Costs per business directory production	\$2.48	\$2.86	\$2.86	\$2.86
Effectiveness Measures				
– Percent of regional students reached	30.0%	30.0%	30.0%	30.0%
– Economic analysis study readership	N/A	N/A	N/A	N/A
– Percent of regional readership reached – SMN column	30.0%	30.0%	30.0%	30.0%
– Number of networking and professional development events per month	3	3	3	3
– Percent of personal visits surveyed	100.0%	100.0%	100.0%	100.0%
– Percent of website visitors surveyed	20.0%	20.0%	20.0%	20.0%
– Percent of jobs filled at higher than average wage	50.0%	50.0%	50.0%	50.0%
– Percent of business directory users surveyed	20.0%	20.0%	20.0%	20.0%



STEP UP PROGRAM

PRIMARY SERVICES

Step Up primarily creates service delivery of Workforce Development and Asset Development services indirectly through investments in third party providers. Primary direct services include managing the “Bank on Savannah” campaign; providing support services to low-wage employees in local companies; research, marketing assistance, and fundraising in support of asset building and workforce development programs; advocacy for policy and procedural reforms; running poverty simulations; neighborhood leadership training; and capacity building of direct service providers.

GOALS AND OBJECTIVES

Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

Objective:

- To work collaboratively to reduce poverty in Savannah and Chatham County

PERFORMANCE MEASURES

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
Workload Measures				
– 10,000 individuals assisted by the Step Up Savannah collaborative	12,510	10,000	10,000	10,000
– Number of individuals who successfully complete financial education workshops	4,975	4,000	4,000	4,000
– Funding to be disbursed to collaborative partners to focus on poverty reduction	\$450,269.00	\$400,000.00	\$400,000.00	\$400,000.00
– Number of individuals who open bank accounts through “Bank On Savannah”	1,131	1,000	1,000	1,000
– 200 individuals complete Poverty Simulations training annually	169	200	250	250
– 15 Unduplicated Neighborhood Leaders successfully completing leadership training	14	15	15	15
– 100 clients receive workforce training	181	100	100	100
– 15 low income individuals obtain GED certificates	22	15	15	30

	2012 Actual	2013 Adopted	2013 Projected	2014 Adopted
– 1,000 individuals open bank accounts through “Bank on Savannah” program	1,170	1,000	1,000	1,000
– 1,500 individuals utilize SNAP/EBT at Forsyth Farmer’s Market	-	-	-	1,500
– 500 new SNAP/EBT customers at Forsyth Farmers’ Market	-	-	-	500
– \$50,000 in SNAP/EBT sales for area farmers/small businesses	-	-	-	\$50,000.00
Efficiency Measures				
– 75% of poverty simulation participants identify that they have a better understanding of the poverty	51.0%	75.0%	75.0%	75.0%
– 75% of unduplicated clients obtain employment with an average hourly wage of \$9.00 within three months of completing training.	48.0%	75.0%	75.0%	75.0%
– Fund leveraging ratio of City funds to total funds brought in to reduce poverty through Step Up	\$210,000: \$450,269	\$210,000: \$400,000	\$210,000: \$400,000	\$210,000: \$400,000
Effectiveness Measures				
– Percent of individuals who attend financial education who report new knowledge gained	81.0%	80.0%	80.0%	80.0%
– Percent of participants of poverty simulations who will commit to do something to help reduce poverty	-	80.0%	80.0%	80.0%
– Percent of individuals who pass a section of the GED who will obtain their GED	11.0%	25.0%	20.0%	25.0%

CLASSIFICATIONS AND PAY GRADES



JOB TITLE	GRADE	JOB TITLE	GRADE
Accountant	17	Bailiff	9
Accounting Clerk	10	Box Office Cashier	9
Accounting Technician	12	Box Office Clerk	10
ACM - Utilities, Development and Construction Services	---	Box Office Supervisor	17
ACM - Administrative and Community Services	---	Building and Electrical Maintenance Administrator	23
Administrative Assistant	12	Building and Electrical Maintenance Supervisor	17
Administrative Clerk	9	Building and Grounds Maintenance Administrator	23
Administrative Secretary	10	Building Inspections Administrator	23
Advanced Firefighter	62	Building Inspector	17
Advancement Center Coordinator	22	Building Maintenance Technician	14
Alderman	---	Building Service Worker	6
Animal Caretaker	10	Buyer	16
Animal Control Officer	11	Cable Access Coordinator	19
Animal Control Supervisor	16	Call Center System Coordinator	17
Architectural Coordinator	20	Call Taker - 911 Center	10
Architectural Technician	17	Carpenter	13
Arts Program Coordinator	18	Case Disposition Clerk	9
Arts Program Specialist	12	Case Management Supervisor	17
Asset Building/Financial Services Coordinator	18	Case Manager	11
Assistant Auditing Director	23	Cashier	9
Assistant City Engineer	23	Cemetery Administrator	23
Assistant Civic Center Director	23	Cemetery Conservation Coordinator	19
Assistant Coastal Workforce Director	23	Cemetery Conservation Technician	14
Assistant Fire Chief	25	Cemetery Events Coordinator	17
Assistant Human Resources Director	23	Cemetery Services Coordinator	19
Assistant Leisure Services Bureau Chief	---	Cemetery, Park and Tree Director	25
Assistant Mobility and Parking Services Director	23	Central Services Administrator	23
Assistant Police Chief	---	Chemist	21
Assistant Purchasing Director	23	Chief Financial Officer	---
Assistant Recorder's Court Director	23	Chief Fire Investigator	20
Assistant Research and Budget Director	23	Chief Service Officer	25
Assistant Revenue Director	23	Citizen Engagement Coordinator	17
Assistant to the Clerk of Council	16	Citizen's Liaison Specialist	16
Assistant Vehicle Maintenance Director	23	Citizen's Office Director	25
Associate City Attorney	26	City Assistance Provider (CAP)	9
Athletics Administrator	23	City Attorney	---
Auditing Director	25	City Manager	---
Auto Parts Buyer	15	City Surveyor	19
		Civic Center Director	25
		Civil Engineer	21
		Clerical Assistant	8
		Clerk of Council	---

JOB TITLE	GRADE	JOB TITLE	GRADE
Clubhouse Attendant	6	Economic Development Director	25
Coastal Workforce Services Director	25	Educational Specialist	18
Coastal Workforce Services Finance Administrator	23	Educational Trainer	17
Commercial Refuse and Recycling Services Director	25	Electrical Inspector	17
Commercial Refuse and Recycling Services Administrator	23	Electrician	14
Communications Center Coordinator	18	Electronic Control Technician	17
Communications Officer	13	Emergency Management Program Coordinator	18
Communications Officer Trainee	11	Emergency Management Director	25
Communications Training Officer	14	Employee Assistance Program Coordinator	18
Community and Economic Bureau Chief	---	Employee Development Coordinator	17
Community Development Administrator	23	Employee Health Coordinator	18
Community Housing Services Director	25	Employee Health Coordinator, Assistant	16
Community Planning and Development Director	25	Employee Relations Coordinator	18
Community Projects Technician	12	Employer Engagement/Workforce Development Coordinator	18
Community Resource Officer	11	Engineering Technician	15
Computer Services Specialist	16	Entrepreneurial Center Administrator	23
Concessions Clerk	10	Environmental Administrator	23
Concessions Supervisor	16	Environmental Affairs Administrator	23
Construction Inspector	17	Environmental Services Planner	17
Construction Maintenance Worker	8	Environmental Technician	14
Construction Site Safety Monitor	10	Equipment Mechanic	13
Construction Specialist	17	Equipment Specialist	15
Contract Analyst	18	Event Planner	18
Contract Compliance Coordinator	16	Executive Assistant	16
Court Services Specialist	14	Executive Assistant to City Manager	16
Court Services Supervisor	17	Film Services Director	25
Crime Analyst	17	Finance Director	26
Crime Stoppers Coordinator	20	Financial Services Coordinator	20
Cultural Affairs Director	25	Fire and Emergency Management Coordinator	17
Cultural Services Contract Coordinator	18	Fire Battalion Chief	65
Customer Service Representative	10	Fire Captain	64
Customer Service Specialist	11	Fire Chief	---
Customer Service Supervisor	16	Fire Construction Coordinator	20
Deputy Assistant to the City Manager	---	Fire Investigator	18
Desktop Technician I	16	Fire Marshall	22
Development Liaison Administrator	23	Fire Prevention Inspector	17
Development Services Director/City Engineer	26	Fire Training Chief	22
Director of Council and Legislative Affairs	25	Firefighter	61
Downtown Maintenance Worker	8	Firefighter Trainee	60
Driver	9	GIS Analyst	18
		GIS Technician	15
		Graduate Intern	10
		Groom	10
		Grounds Equipment Maintenance Specialist	14

JOB TITLE	GRADE	JOB TITLE	GRADE
Heavy Construction Equipment Operator	13	Master Firefighter	63
Heavy Equipment Operator	12	Mayor	---
Help Desk Technician	14	Mechanical Inspector	17
Housing Administrator	23	Medium Equipment Operator	11
Housing Development Coordinator	18	Meter Technician	10
Housing Director	25	Micro and Small Business Development Instructor	17
Housing Sustainability Coordinator	20	Micro-Business Recruiter	17
Human Resource Administrator	23	Mobility and Parking Services Analyst	20
Human Resources Analyst	18	Mobility and Parking Services Coordinator	16
Human Resources Assistant	10	Mobility and Parking Services Director	25
Human Resources Director	26	Neighborhood Property Coordinator	17
Human Resources Technician	14	Neighborhood Services Coordinator	17
Implementation Leader	25	Network Engineer	21
Industrial Pretreatment Coordinator	18	Network Technician	19
Industrial Pretreatment Technician	15	Operation Clean Sweep Coordinator	18
Information Technology Administrator	23	Painter	11
Information Technology Director	26	Paralegal	17
Internal Auditor	17	Park and Tree Administrator	23
International Affairs Administrator	23	Parking Facilities Shift Supervisor	12
Inventory Coordinator	18	Parking Facility Attendant/Monitor	8
Inventory Management Administrator	23	Parking Meter Technician	10
Inventory Specialist	14	Parking Services Officer	9
Judicial Secretary	14	Parking Services Supervisor	16
Laboratory Supervisor	17	Payroll Administrator	23
Laboratory Technician	13	Permit Center Supervisor	13
Land Bank Administrator	23	Permit Services Administrator	23
Landfill Administrator	23	Permit Services Technician	15
Landscape Architect	23	Permit Specialist	10
Landscape Specialist	11	Permitting/Flood Plane Administrator	23
Lead Equipment Mechanic	17	Personnel Technician	10
Library and Archives Director	25	Planner	18
Library Archivist	18	Planning Specialist	14
Lifeguard	7	Plans Examiner	18
Loan Officer	14	Plant Operator	13
Loan Specialist	12	Plant Operator Trainee	11
Location Specialist	16	Plumbing Inspector	17
Maintenance Assistant	5	Police Administrative Services Director	25
Maintenance Crew Chief	14	Police Budget Administrator	23
Maintenance Specialist	11	Police Cadet	5
Maintenance Superintendent	20	Police Captain	57
Maintenance Supervisor	17	Police Chief	---
Maintenance Worker	8	Police Community Relations Administrator	23
Management Analyst	17	Police Corporal	53
Management Projects Coordinator	21	Police Forensic Technician	19
Management Services Bureau Chief	---	Police Health and Fitness Coordinator	16
Management Services Coordinator	22		
Marketing Coordinator	17		
Master Equipment Mechanic	16		

JOB TITLE	GRADE	JOB TITLE	GRADE
Police Information Assistant	12	Public Works and Water Resource Bureau Chief	---
Police Lieutenant	56	Purchasing Director	25
Police Major	58	Purchasing Technician	13
Police Officer Trainee	51	Radio Systems Engineer	21
Police Officer/Advanced Police Officer	52	Radio Systems Technician I	16
Police Operations Director	26	Radio Systems Technician II	19
Police Personnel and Property Coordinator	19	Real Property Coordinator	18
Police Personnel Technician	10	Real Property Director	25
Police Planning and Research Coordinator	20	Real Property Technician	14
Police Property and Evidence Technician	13	Recorder's Court Director	25
Police Public Information Administrator	23	Recorder's Court Judge	---
Police Sergeant	55	Records Supervisor	12
Police Star Corporal	54	Records Technician	9
Police Training Coordinator	19	Recreation Services Center Supervisor	14
Principal Crime Analyst	20	Recreation Services Director	25
Principal Electrical Inspector	19	Recreation Services Leader	10
Principal Equipment Mechanic	15	Recreation Services Supervisor	16
Principal Internal Auditor	20	Refuse Disposal Director	25
Principal Management Analyst	20	Refuse Truck Operator	11
Principal Mechanical Inspector	19	Research and Budget Analyst	17
Principal Plant Operator	15	Research and Budget Director	26
Principal Plumbing Inspector	19	Research and Budget Project Coordinator	20
Principal Property Maintenance Inspector	16	Research and Budget System Specialist	16
Principal Research and Budget Analyst	20	Research and Budget Technician	13
Principal Zoning Inspector	19	Residential Refuse Collection Administrator	23
Private Development Coordinator	18	Residential Refuse Collection Director	25
Private Development Technician	15	Revenue Administrator	23
Program Analyst	17	Revenue Compliance Analyst	17
Program Coordinator	18	Revenue Director	25
Property Coordinator	18	Revenue Investigator	12
Property Maintenance Administrator	23	Revenue Specialist	12
Property Maintenance Coordinator	16	Revenue Supervisor	15
Property Maintenance Director	25	Revenue Supervisor - Property Tax	16
Property Maintenance Inspector	13	Risk Management Administrator	23
Property Maintenance Technician	13	Risk Management Analyst	18
Public Development Administrator	23	Risk Management Coordinator	17
Public Facilities, Events and Services Bureau Chief	---	Sanitation Bureau Director	---
Public Information and Education Coordinator	20	Sanitation Outreach and Education Coordinator	17
Public Information Administrator	23	Sanitation Supervisor	17
Public Information Director	25	Sanitation Worker	8
		Savannah Impact Director	25
		SCADA Administrator	23
		SCADA Analyst	20

JOB TITLE	GRADE	JOB TITLE	GRADE
SCADA Technician	17	Swimming Pool Manager	13
Senior Accountant	19	Systems Analyst	19
Senior Accounting Clerk	11	Systems Engineer	21
Senior Administrative Assistant	14	Televising Inspections Supervisor	17
Senior Carpenter	14	Therapeutic Specialist	12
Senior Case Manager	13	Tourism Services and Projects Administrator	23
Senior Civil Engineer	23	Tourism and Ambassadorship Coordinator	18
Senior Communications Officer	15	Tourism and Ambassadorship Director	25
Senior Downtown Service Maintenance Worker	9	Tourism and Ambassadorship Technician	14
Senior Equipment Mechanic	14	Tourism Supervisor	16
Senior Human Resources Analyst	20	Traffic Engineering Administrator	23
Senior Internal Auditor	18	Traffic Engineering Coordinator	19
Senior Laboratory Technician	15	Traffic Engineering Director	25
Senior Lifeguard	9	Traffic Engineering Superintendent	20
Senior Maintenance Worker	9	Traffic Engineering Technician	16
Senior Management Analyst	18	Traffic Maintenance Specialist	14
Senior Network Technician	20	Traffic System Coordinator	20
Senior Parking Meter Technician	11	Transfer Station Attendant	9
Senior Parking Services Officer	10	Tree Maintenance Worker	11
Senior Planner	19	Tutor	12
Senior Plans Examiner	20	Undergraduate Intern	8
Senior Plant Operator	14	Utility Services Administrator	23
Senior Program Analyst	18	Vehicle Maintenance Coordinator	14
Senior Program Specialist	18	Vehicle Maintenance Director	25
Senior Property Maintenance Inspector	14	Vehicle Maintenance Projects Coordinator	18
Senior Sanitation Worker	9	Vehicle Maintenance Superintendent	20
Senior Systems Analyst	20	Video Producer	15
Senior Tele-Electronics Technician	20	Visual Arts Coordinator	16
Senior Tree Maintenance Worker	12	Visual Arts Specialist	12
Senior Water and Sewer Maintenance Mechanic	15	Water and Sewer Administrator	23
Sign Specialist	11	Water and Sewer Convey and Distribution Director	25
Special Operations Chief	22	Water and Sewer Director	26
Special Projects Director	25	Water and Sewer Locator Technician	14
Step Up Communications Coordinator	19	Water and Sewer Maintenance Mechanic	14
Storekeeper	11	Water and Sewer Meter Shop Supervisor	17
Stormwater CIP/GIS Administrator	23	Water and Sewer Modeling Technician	19
Stormwater Dev/Environmental Administrator	23	Water and Sewer Planning Director	25
Stormwater Maintenance Mechanic	14	Water and Sewer Project Coordinator	21
Stormwater Management Administrator	23	Water and Sewer Superintendent	20
Stormwater Management Director	25	Water and Sewer Supervisor	17
Street Cleaning Administrator	23	Water Reclamation Director	25
Street Maintenance Director	25		
Surplus Inventory Technician	13		
Surveying Technician	13		

JOB TITLE	GRADE	JOB TITLE	GRADE
Water Service Representative	9	Workforce Planner	18
Water Supply and Treatment Director	25	Youthbuild Program Coordinator	19
Water Supply Process Engineer	22	Zoning Administrator	23
Welder	14	Zoning Inspector	17

2014 SALARY GRADE TABLE



GRADE	MINIMUM	MAXIMUM
5	\$20,820	\$31,277
6	\$21,874	\$32,860
7	\$22,981	\$34,524
8	\$24,144	\$36,272
9	\$25,367	\$38,108
10	\$26,651	\$40,037
11	\$28,000	\$42,064
12	\$29,417	\$44,194
13	\$30,907	\$45,431
14	\$32,471	\$48,782
15	\$34,115	\$51,251
16	\$35,842	\$53,846
17	\$37,657	\$56,572
18	\$39,563	\$59,436
19	\$41,566	\$62,444
20	\$43,670	\$65,606
21	\$48,204	\$72,416
22	\$53,208	\$79,934
23	\$58,732	\$88,232
25	\$71,559	\$107,503
26	\$78,988	\$118,663
51	\$32,471	\$33,209
52	\$34,115	\$50,475
53	\$41,407	\$50,475
54	\$44,821	\$51,485
55	\$51,788	\$59,488
56	\$60,678	\$69,702
57	\$71,096	\$81,666
58	\$83,299	\$95,683
60	\$30,906	\$30,906
61	\$32,471	\$32,471
62	\$34,094	\$48,696
63	\$37,504	\$59,141
64	\$41,254	\$65,055
65	\$45,380	\$79,008



2011-2014 DEPARTMENT EXPENDITURES BY FUND



<u>Department</u>	<u>2011 Actual</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>
General Administration				
Mayor and Aldermen	\$ 537,839	\$ 588,759	\$ 626,423	\$ 607,603
Clerk of Council	259,149	271,091	301,654	332,573
City Manager's Office	582,335	765,516	655,865	732,040
Public Information Office	528,279	563,104	538,196	515,592
Auditing	0	652,429	690,328	710,190
Finance	1,105,903	1,191,652	1,217,886	1,248,682
Legal	542,120	644,282	802,504	773,850
Subtotal	\$ 3,555,625	\$ 4,676,833	\$ 4,832,856	\$ 4,920,530
Leisure Services				
Leisure Services				
Bureau Chief	\$ 664,295	\$ 752,459	\$ 759,231	\$ 736,574
Cultural Affairs	651,559	640,247	724,055	750,199
Youth Services	3,465,425	3,677,715	3,731,085	3,954,601
Athletic Services	1,136,849	1,153,002	1,107,500	1,138,537
Senior Services	1,843,764	2,073,892	1,912,575	2,023,972
Therapeutic Recreation	268,564	238,797	233,507	237,297
Film Services	172,080	203,743	218,841	212,844
Buildings and Grounds Maintenance	3,372,038	3,478,829	3,579,369	3,861,044
Building and Electrical Maintenance	1,429,551	1,491,009	1,606,618	1,635,305
Park and Tree	4,525,100	4,732,175	4,930,917	5,061,735
City Cemeteries	1,684,168	1,693,282	1,708,298	1,736,241
Subtotal	\$ 19,213,393	\$ 20,135,150	\$ 20,511,996	\$ 21,348,349
Police				
Police Chief	\$ 1,244,575	\$ 1,335,230	\$ 1,320,598	\$ 1,563,326
Patrol and Special Operations Division	31,868,334	34,055,017	34,557,547	36,112,122
Investigations Division	7,632,626	7,637,235	7,816,954	7,963,159
SARIC (Savannah Area Regional Intelligence Center)	1,263,433	1,189,799	1,234,648	1,277,451
Traffic Unit	1,819,193	1,864,528	1,883,199	1,945,689
Marine Patrol	631,938	731,146	782,690	788,350
Mounted Patrol	481,000	505,310	522,538	570,177
Canine Unit	498,158	518,208	508,430	484,288
Animal Control	876,961	946,717	992,041	1,017,180
EMS Administration	84,584	49,594	0	0
Administrative Services Division	2,667,316	2,744,799	2,796,916	2,647,660
Information Management	1,694,695	1,844,434	1,645,588	1,508,466

<u>Department</u>	<u>2011 Actual</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>
Counter Narcotics Team (CNT)	2,880,235	2,937,054	3,088,883	3,254,541
Office of Professional Standards (OPS)	1,973,623	2,002,707	1,891,520	965,855
Savannah Impact Program (SIP)	1,408,015	1,282,483	1,247,327	1,323,488
CrimeStoppers	224,278	235,919	236,232	248,455
Savannah Impact Work Ventures	263,119	311,711	308,024	290,847
Subtotal	\$ 57,512,083	\$ 60,191,891	\$ 60,833,135	\$ 61,961,054
Fire and Emergency Services				
Fire Logistics	\$ 2,932,559	\$ 5,265,027	\$ 5,811,864	\$ 5,476,383
City-Wide Emergency Planning	215,642	120,524	177,699	176,782
Fire Operations	20,597,482	19,782,956	19,859,199	20,358,795
Subtotal	\$ 23,745,683	\$ 25,168,507	\$ 25,848,762	\$ 26,011,960
ACM Administrative and Community Services				
	\$ 408	\$ 555,451	\$ 527,822	\$ 549,661
Management Services				
Management Services Bureau Chief	\$ 170,407	\$ 151,974	\$ 261,604	\$ 255,843
Research and Budget	564,628	652,017	576,084	672,281
Human Resources	1,390,198	1,426,645	1,538,512	1,574,377
Risk Management	702,046	728,386	654,615	734,607
Auditing	626,943	0	0	0
Purchasing	421,376	616,154	490,756	523,585
Revenue	1,377,175	1,416,956	1,479,299	1,581,292
Recorder's Court of Chatham County	2,149,155	2,271,720	2,249,311	2,275,664
Recorder's Court of Chatham County	151,975	204,852	228,989	234,549
Inventory Management	326,474	354,288	346,949	356,599
Mail and Municipal Building Services	679,507	689,249	707,385	740,756
Subtotal	\$ 8,559,884	\$ 8,512,241	\$ 8,533,504	\$ 8,949,553
Community and Economic Development				
Community and Economic Development Bureau Chief	\$ 594,942	\$ 74,473	\$ 315,134	\$ 333,626
Development Services	3,723,708	3,879,228	0	0
Community Services	395,298	361,558	314,194	349,325
Land Bank Administration	1,660	5,274	0	0
Citizen Office	893,944	1,212,510	1,279,687	1,289,928
River Street Hospitality Center	123,296	142,603	131,713	141,031

<u>Department</u>	<u>2011 Actual</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>
311 Call Service Center	246,113	219,157	212,687	219,104
Real Property Services	407,435	444,366	478,985	500,275
Step Up Program	201,842	370,973	347,647	360,555
Economic Development	725,727	595,129	639,492	914,945
Entrepreneurial Center	290,992	140,596	306,728	386,967
Subtotal	\$ 7,604,957	\$ 7,445,867	\$ 4,026,267	\$ 4,495,756
Public Works				
Public Works and Water Resources Bureau Chief ¹	\$ 665,213	\$ 500,622	\$ 698,884	\$ 714,427
Traffic Engineering	6,290,722	6,283,890	6,339,120	6,527,474
Stormwater Management	4,769,223	5,196,359	5,437,939	5,764,663
Streets Maintenance	5,086,179	4,615,478	4,625,280	4,890,233
Development Services	0	0	4,102,550	4,379,105
Environmental Services and Sustainability Division	0	0	0	449,613
Subtotal	\$ 16,811,337	\$ 16,596,349	\$ 21,203,773	\$ 22,725,515
General Fund				
Interdepartmental	\$ 26,926,932	\$ 32,376,730	\$ 23,735,968	\$ 20,190,895
Total General Fund	\$ 163,930,302	\$ 175,659,019	\$ 170,054,083	\$ 171,153,273
Public Safety Communications Fund	\$ 5,060,370	\$ 5,671,235	\$ 6,080,504	\$ 6,710,433
Hazardous Material Team Fund	\$ 413,330	\$ 511,866	\$ 530,087	\$ 564,120
Sanitation Fund				
Sanitation Bureau Chief	\$ 817,026	\$ 550,678	\$ 704,760	\$ 651,805
Residential Refuse	7,452,161	7,860,278	8,159,665	7,886,012
Refuse Disposal	5,533,764	5,515,317	5,633,874	5,986,223
Street Cleaning	2,042,125	2,155,376	2,248,705	2,460,126
Commercial Refuse	1,582,841	1,616,431	1,674,144	1,684,558
Recycling and Litter Services	2,392,866	2,386,515	2,467,944	2,651,943
Property Maintenance Enforcement	2,125,299	2,123,641	2,256,163	2,362,826
Sanitation Interdepartmental	2,373,998	3,321,595	2,516,564	3,034,117
Subtotal	\$ 24,320,080	\$ 25,529,831	\$ 25,661,819	\$ 26,717,610

<u>Department</u>	<u>2011 Actual</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>
Civic Center				
Civic Center Operations	\$ 3,271,182	\$ 3,619,429	\$ 3,457,034	\$ 3,739,836
Civic Center Concession	427,798	370,832	406,895	418,287
Subtotal	\$ 3,698,980	\$ 3,990,261	\$ 3,863,929	\$ 4,158,123
Water Fund				
ACM Development and Environmental Services				
Construction Services	\$ 26,123	\$ 247,279	\$ 330,716	\$ 339,965
Water and Sewer Director	558,931	627,113	630,372	508,579
Utility Services	1,594,157	1,747,178	1,638,314	1,728,303
Water and Sewer Planning and Engineering	1,104,497	1,205,262	1,327,748	1,404,106
Water Supply and Treatment	5,392,104	5,572,562	5,608,499	5,977,766
Water Distribution	4,106,144	4,445,431	4,412,661	4,502,652
Water Interdepartmental	10,281,277	9,680,069	9,413,203	10,300,439
Subtotal	\$ 23,063,233	\$ 23,524,894	\$ 23,361,513	\$ 24,761,810
Sewer Fund				
Sewer Maintenance	\$ 3,379,519	\$ 3,515,191	\$ 3,426,001	\$ 3,680,456
Lift Stations				
Maintenance	4,098,081	4,404,526	4,440,389	4,688,885
President Street Plant	5,949,669	6,079,339	6,593,576	7,332,876
Regional Plants	2,455,005	2,611,016	2,664,194	2,622,781
Sewer Interdepartmental	16,216,013	16,745,823	17,075,870	17,542,280
Subtotal	\$ 32,098,287	\$ 33,355,895	\$ 34,200,030	\$ 35,867,278
I & D Water Fund	\$ 7,988,077	\$ 8,246,382	\$ 8,530,488	\$ 8,921,936
Mobility and Parking Services Fund				
Mobility and Parking Administration and Enforcement	\$ 3,166,192	\$ 3,525,623	\$ 3,440,235	\$ 3,394,199
Parking Garages and Lots	5,227,697	5,162,719	5,365,443	5,375,735
Parking Interdepartmental	1,510,396	1,484,049	3,037,596	3,490,270
Tourism Management and Ambassadorship	0	0	0	520,595
Subtotal	\$ 9,904,285	\$ 10,172,391	\$ 11,843,274	\$ 12,780,799

<u>Department</u>	<u>2011 Actual</u>	<u>2012 Actual</u>	<u>2013 Projected</u>	<u>2014 Adopted</u>
Community Development Fund				
Community Planning and Development	\$ 811,869	\$ 822,763	\$ 695,469	\$ 725,318
Housing and Housing Project Delivery	1,284,135	1,205,415	1,253,264	1,248,380
Advancement Center at Moses Jackson	264,366	272,197	274,718	290,758
Micro-Business Development Program	41,379	42,209	0	0
Costs/Carryforward	22,854,137	17,061,069	11,308,601	10,395,122
Subtotal	\$ 25,255,886	\$ 19,403,653	\$ 13,532,052	\$ 12,659,578
Grant Fund	\$ 12,223,776	\$ 7,043,222	\$ 5,970,374	\$ 5,899,126
Internal Services Fund				
Vehicle Maintenance	\$ 4,712,728	\$ 5,263,489	\$ 5,142,599	\$ 5,263,289
Information Technology	4,610,577	4,922,472	5,632,536	5,898,179
Subtotal	\$ 9,323,305	\$ 10,185,961	\$ 10,775,135	\$ 11,161,468
Other Funds				
Hotel/Motel Tax	\$ 5,900,178	\$ 6,553,671	\$ 6,898,420	\$ 7,166,357
Golf Course Fund	97,601	95,500	95,500	12,000
Computer Purchase Fund	587,851	564,952	578,533	780,000
Vehicle Purchase Fund	7,068,963	4,185,154	8,087,638	8,465,500
Subtotal	\$ 13,654,593	\$ 11,399,277	\$ 15,660,091	\$ 16,423,857
SUBTOTAL CITYWIDE	\$ 330,934,504	\$ 334,693,887	\$ 330,063,379	\$ 337,779,411
Less Transfers Between Funds	\$ (40,182,890)	\$ (42,349,669)	\$ (43,382,099)	\$ (45,179,509)
TOTAL EXPENDITURES	\$ 290,751,614	\$ 292,344,218	\$ 286,681,280	\$ 292,599,902

¹ Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.



2014 VEHICLE REPLACEMENT LIST



The table below shows the estimated costs for vehicles that are scheduled to be replaced in 2014

Department	Vehicle #	Vehicle Type	Estimated Cost
Public Works Bureau			
Development Services	5311	Pick up-1/4 ton	\$ 19,500
Development Services	5315	Sedan Small General Purpose	16,000
Stormwater Management	1222	Bush Hog Rotary Cutter	3,500
Stormwater Management	2204	Slope Mower	45,000
Stormwater Management	2216	Trailer-Flatbed	5,000
Stormwater Management	2219	Trailer-Flatbed	28,000
Stormwater Management	4239	Backhoe/Loader-Dig Depth >15ft	75,000
Streets Maintenance	241	Roller-Steel Wheeled	38,000
Streets Maintenance	249	Trailer-Flatbed	6,000
Streets Maintenance	1219	Bush Hog Rotary Cutter	3,500
Streets Maintenance	1220	Bush Hog Rotary Cutter	3,500
Streets Maintenance	5255	Flatbed Crew Cab Non Dumping	34,000
Subtotal			\$ 277,000
Community and Economic Development Bureau			
Community Services	4312	Sedan Small General Purpose	\$ 16,000
Citizen Office	430808	Sedan Small General Purpose	16,000
Citizen Office	5264	Flatbed-Dumping 1 Ton	34,000
Subtotal			\$ 66,000
Police Bureau			
Police Chief	7906	Sedan Mid-Size Unmarked Police Unit	\$ 20,000
Patrol and Special Operations	1450	Van-Police Cruiser	25,000
Patrol and Special Operations	7923	Sedan Marked Police Take Home	30,000
Patrol and Special Operations	7934	Sedan Marked Police Take Home	30,000
Patrol and Special Operations	7981	Sedan Marked Police Take Home	30,000
Patrol and Special Operations	8420	Sedan Marked Police Take Home	30,000
Patrol and Special Operations	8422	Sedan Marked Police Take Home	30,000
Patrol and Special Operations	8424	Sedan Marked Police Take Home	30,000
Patrol and Special Operations	8426	Sedan Marked Police Take Home	30,000
Patrol and Special Operations	8430	Sedan Mid-Size Unmarked Police Unit	20,000
Patrol and Special Operations	8445	Sedan Mid-Size Unmarked Police Unit	20,000
Patrol and Special Operations	8459	Sedan Marked Police Take Home	30,000
Patrol and Special Operations	8460	Sedan Marked Police Take Home	30,000
Patrol and Special Operations	9484	Sedan Marked Police Take Home	30,000
Investigations Division	7907	Sedan Mid-Size Unmarked Police Unit	20,000
Investigations Division	8434	Sedan Mid-Size Unmarked Police Unit	20,000
Investigations Division	8441	Sedan Mid-Size Unmarked Police Unit	20,000

Department	Vehicle #	Vehicle Type	Estimated Cost
Investigations Division	8477	Sedan Mid-Size Unmarked Police Unit	20,000
Information Management	5468	Sedan Mid-Size Unmarked Police Unit	20,000
Sav. Impact Work Ventures	4494	Tractor-General Purpose < 50 hp	20,000
Sav. Impact Work Ventures	5495	Flatbed-Dumping 1 Ton	34,000
Savannah Impact	5904	Sedan Mid-Size Unmarked Police Unit	20,000
Traffic Unit	9458	Sedan Marked Police Take Home	30,000
Traffic Unit	9482	Sedan Marked Police Take Home	30,000
Subtotal			\$ 619,000
Fire and Emergency Services Bureau			
Fire Logistics	4511	Fire Unit-Pumper	\$ 610,000
Fire Logistics	4512	Fire Unit-Rescue	500,000
Fire Logistics	5501	Pickup - 3/4 Ton Crew Cab	25,000
Fire Logistics	7553	Sedan-Large General Purpose	27,000
Fire Logistics	9501	Battalion Chief Vehicle	30,000
Fire Logistics	9502	Battalion Chief Vehicle	30,000
Subtotal			\$ 1,222,000
Public Facilities, Events and Services Bureau			
Buildings and Grounds			\$ 3,500
Maintenance	601	Bush Hog Rotary Cutter	
Buildings and Grounds		Mower Riding 72" Deck w/Grass	
Maintenance	617	Catcher	19,000
Buildings and Grounds		Mower Riding 72" Deck w/Grass	
Maintenance	618	Catcher	19,000
Buildings and Grounds		Pick Up-1/2 Ton Long Bed	19,500
Buildings and Grounds		Flatbed-Dumping 1 Ton	34,000
Maintenance	6613		
Building and Electrical		Truck Mounted Bucket 30 ft.	80,000
Maintenance	614		
Building and Electrical		Pick Up-1/2 Ton Long Bed	19,500
Maintenance	6622		
Building and Electrical		Pick Up-1/2 Ton Long Bed	26,000
Maintenance	7622		
Park and Tree	236	Mower Riding 72" Deck w/Grass	19,000
		Catcher	
Park and Tree	237	Mower Riding 72" Deck w/Grass	19,000
		Catcher	
Park and Tree	238	Mower Riding 72" Deck w/Grass	19,000
		Catcher	
Park and Tree	239	Mower Riding 72" Deck w/Grass	19,000
		Catcher	
Park and Tree	257	Mower-Riding Zero Turn	12,500
Park and Tree	258	Mower-Riding Zero Turn	12,500
Park and Tree	4223	Flatbed-Dumping 1 Ton	34,000
Park and Tree	4237	Flashing Arrow-Trailer Mounted	5,000
Park and Tree	5265	Flatbed-Dumping 1 Ton	34,000
Park and Tree	5266	Flatbed-Dumping 1 Ton	34,000
Park and Tree	5268	Flatbed-Dumping 1 Ton	34,000

Department	Vehicle #	Vehicle Type	Estimated Cost
Park and Tree	5269	Flatbed-Dumping 1 Ton	34,000
Park and Tree	5270	Flatbed-Dumping 1 Ton	34,000
Park and Tree	6260	Chipper-Brush	30,000
Park and Tree	6262	Chipper-Brush	30,000
Park and Tree	9257	Mower-Riding Zero Turn 60"	12,500
Park and Tree	9258	Mower-Riding Zero Turn 60"	12,500
City Cemeteries	209	Mower-Riding Zero Turn	12,500
City Cemeteries	4224	Flatbed-Dumping 1 Ton	34,000
City Cemeteries	4225	Flatbed-Dumping 1 Ton	34,000
City Cemeteries	4240	Backhoe/Loader-dig depth >15ft	65,000
City Cemeteries	9260	Mower-Riding	19,000
City Cemeteries	9261	Mower-Riding	19,000
Subtotal			\$ 799,000
General Fund Total			\$ 2,983,000
Sanitation Fund			
Commercial Refuse	6725	IFL-Refuse Compactor	\$ 230,000
Commercial Refuse	7740	Container Hoist Truck	80,000
Recycling & Litter Services	7739	IRL-Refuse Compactor Side Loader	230,000
Recycling & Litter Services	9718	IRL-Refuse Compactor w/Flipper	160,000
Refuse Disposal	3717	Loader-Tool Carrier	100,000
Refuse Disposal	6703	Tractor for Pull Pan	150,000
Refuse Disposal	6704	Pull Pan Scraper	10,000
Refuse Disposal	7711	Compactor	750,000
Refuse Disposal	7723	1/2 Ton Pickup-Extended Cab 4 door	22,000
Refuse Disposal	9708	Bulldozer D7	550,000
Residential Refuse	7722	Pick Up- 3/4 Ton Crew Cab 4 Door	25,000
Residential Refuse	7730	IRL-Refuse Compactor w/Flipper	230,000
Residential Refuse	7731	IRL-Refuse Compactor w/Flipper	230,000
Residential Refuse	7732	IRL-Refuse Compactor w/Flipper	230,000
Residential Refuse	7735	IRL-Refuse Compactor	230,000
Residential Refuse	7736	IRL-Refuse Compactor	230,000
Residential Refuse	7737	IRL-Refuse Compactor	230,000
Residential Refuse	7738	IRL-Refuse Compactor	230,000
Street Cleaning	8706	Dump Truck 13.5 15.2 cu YA w/Air Brake	105,000
Street Cleaning	9704	Sweeper-3 Wheel Mechanical	175,000
Street Cleaning	9705	Sweeper-3 Wheel Mechanical	175,000
Street Cleaning		2 Towable Attenuators	70,000
Subtotal			\$ 4,442,000
Water Fund			
Utility Services	6117	Sedan Small General Purpose	\$ 16,000
Utility Services	1301	Small Sedan Totaled	16,000
Water Supply and Treatment	2820	Pick Up-3/4 Ton Long Bed	22,500

Department	Vehicle #	Vehicle Type	Estimated Cost
Water Supply and Treatment	9829	Pick Up 3/4 Ton Diesel	19,500
Water Distribution	4839	Backhoe/Loader-dig depth >15ft	65,000
Water Distribution	4840	Backhoe/Loader-dig depth >15ft	65,000
Water Distribution	7853	Pick Up 1/2 Ton Long Bed	19,500
Water Distribution	7862	Pick Up 1/2 Ton Long Bed	19,500
Water Distribution	7863	Pick Up 1/2 Ton Long Bed	19,500
Subtotal			\$ 262,500
Sewer Fund			
Lift Station Maintenance	7860	Pick Up 1/2 Ton Long Bed	\$ 19,500
Lift Station Maintenance	7861	Pick Up 1/2 Ton Long Bed	19,500
Lift Station Maintenance	9826	Pick Up 1/2 Ton Long Bed	19,500
President Street Plant	4828	Pick Up 1/2 Ton Short Bed	19,500
President Street Plant	5833	Truckster 4 Wheel All Terrain	13,000
President Street Plant	8804	Pick Up 1/2 Ton Long Bed	19,500
Sewer Maintenance	4830	Pick Up 1/2 Ton Long Bed	19,500
Sewer Maintenance	5829	Flatbed-Dumping 2 1/2 Ton Crew Cab	75,000
Sewer Maintenance	6828	Pump-Centrifugal	40,000
Sewer Maintenance		Pick Up- 3/4 Ton Crew Cab 4 Door	25,000
	8811	4x2	
Sewer Maintenance	7835	JetVac Truck with 15 yd body	300,000
Subtotal			\$ 570,000
Civic Center Fund			
Civic Center Operations	4613	Scrubber	\$ 50,000
Subtotal			\$ 50,000
Internal Services Fund			
Vehicle Maintenance	4107	Pick Up 1/2 Ton Short Bed	\$ 19,500
Vehicle Maintenance	4108	Pick Up 1/2 Ton Short Bed	19,500
Vehicle Maintenance	4109	Pick Up 1/2 Ton Short Bed	19,500
Vehicle Maintenance	5122	Pick Up 1/2 Ton Long Bed	19,500
Information Technology	5131	Truck Mounted Bucket 30ft	80,000
Subtotal			\$ 158,000
GRAND TOTAL			\$ 8,465,500

GLOSSARY OF KEY TERMS



Accounting System - The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity or fund.

Accrual Basis - Method of accounting in which transactions are recorded at the time they are incurred, as opposed to when cash is received or spent.

Activity - An organizational classification composed of related work programs aimed at accomplishing a major service or regulatory program for which a government is responsible. Activity expenditure functions relate to the primary purpose/service for which expenditures are made.

Adjusted Budget - The budget as adopted by the City Council and adjusted to show transfers into or out of it.

Ad Valorem Taxes - Taxes levied on real and personal property according to valuation of the property and the tax rate.

Appropriation - A specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes, frequently used interchangeably with expenditures.

Assessed Valuation - An established value for real and personal property for use as a basis in levying ad valorem taxes.

Balanced Budget - A budget in which planned revenues equals planned expenditures.

Base Budget - The base budget includes the approved expenditures required to provide the necessary resources to continue current work programs in support of approved goals and objectives. Service changes and capital improvements are not included in the base budget.

Bond - A written promise to pay a specified sum of money, called the par value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

Budget - An annual financial plan embodying estimated expenditures for providing services and the proposed means of financing them.

Bureau - The primary organizational breakdown within many City funds. Each bureau serves a specific function or functions within the given fund entity.

Buyer - The team designated to make initial recommendations regarding proposed purchasing plans and ranking offers.

Capital Budget - The appropriation of bonds or operating revenue for improvements to City facilities including buildings, streets, water/sewer lines, and parks.

Capital Expenditure - An addition to the value of a fixed physical asset, constructed or purchased, that has a useful life of ten years or more and cost \$5,000 or more.

Capital Improvement Program Projects (CIP Projects) - Construction, renovation or physical improvement projects costing more than \$5,000 are termed capital expenditures or CIP Projects. These projects may include the maintenance or renovation of an existing structure or the construction of a new facility.

Capital Outlay - Capital items are defined as tangible items such as tools, desks, machinery and vehicles costing more than \$5,000 each and having a use-life of more than one year.

Class Title - Job classification or title.

Commodities - Items of expenditure in the operating budget which, after use, are consumed or show a material change in their physical condition and which are generally of limited value and/or are characterized by rapid depreciation. Office supplies, postage and small fixed assets are examples of commodities.

Community Development Block Grant (CDBG) - A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

Consolidated Omnibus Budget Reconciliation Act (COBRA) - Grants employees and their dependents the right to continue receiving coverage under the employer's health care plan at the employer's group rate.

Contingency - Those funds included in the budget for the purpose of providing a means to cover minor unexpected costs during the budget year.

Debt Retirement - Repayment of general long-term debt principal and interest.

Debt Service - Payments of principal and interest to lenders or creditors on outstanding debt.

Department - Bureaus are subdivided into departments. A department may refer to a single activity or a grouping of related activities.

Draw From Reserve For Open Purchase Orders - Withdrawal of funds previously set aside to cover encumbrances from the previous year.

Employee Benefits - Contributions made by the City to designated funds to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for social security and various pensions, medical and life insurance plans.

Encumbrance - Commitment of funds to be used for goods and services not yet delivered.

Enterprise Fund - A self-supporting fund designed to account for activities supported by user charges. In the City of Savannah, the enterprise funds are Water, Sewer, I & D Water, Mobility & Parking Services, Civic Center, Golf Course, and Sanitation.

Expenditure - The payment of cash or the incurring of a liability for the acquisition of goods and services.

Factor – An important contributor to an outcome.

Fiduciary Fund - Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Fiscal Year - The accounting period for which an organization budgets is termed the fiscal year. In the City of Savannah, the fiscal year is the same as the calendar year.

Franchise Fee - A fee levied on utilities for use of City rights-of-way.

Fund - A set of interrelated self balancing accounts to record revenues and expenditures for the purpose of carrying out specific objectives.

Fund Balance - The excess of the revenues and other financing sources over the expenditures and other uses.

General Fund - The fund that accounts for all revenues and expenditures which are not accounted for in specific purpose funds. It finances the regular day-to-day operations of the City.

General Fund Contribution - Subsidy to a fund which is not supported by its own revenues. The Sanitation and Civic Center Funds generally require this contribution.

General Obligation Bonds - Bonds used to finance a variety of public projects such as streets, buildings, and improvements; the repayment of these bonds is usually made from property taxes and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP) - A set of standard rules and procedures used to account for the receipt and expenditure of funds.

Goal - A measurable statement of desired conditions to be maintained or achieved.

Governmental Funds - These funds are used to finance the acquisition, usage, and balances of the City's expendable financial resources. The City utilizes the following types of governmental funds: the General Fund, Special Revenue Funds, Capital Improvement Projects Fund and Debt Service Fund.

Grade - A measurement on the City's pay plan scale used to assign pay to job classifications.

Grant - An award of funding provided by a governmental unit or other type organization in aid or support of a particular governmental function or program.

HOME Program - A federal program that allocates funds for housing through block grants. These grants require non-federal matching funds.

I & D - Refers to the Industrial and Domestic Water Supply operations.

Indicator – A measure or combination of measures that allows the observer to know whether performance is in line, ahead of, or behind a specific service at a specific level.

Infrastructure - Physical assets such as streets and buildings.

Interfund Transfers - Amounts transferred from one fund to another, primarily for work or services provided.

Internal Services Fund - The Internal Services Fund is used to account for the financing of goods or services provided by one department of a government to other departments or agencies on a cost-reimbursement basis.

Local Option Sales Tax (LOST) - State legislation allows local governments to levy an additional sales tax in its jurisdiction. The City of Savannah currently collects proceeds based on a 1% voter approved local option. The use of these funds is unrestricted.

Major Code - A major code is assigned to classify eight major groups of expenditures. The groups are: Personal Services, Outside Services, Commodities, Interfund Services, Capital Outlay, Debt Related Charges, Interfund Transfers, and Other Expenses. Each group consists of a series of minor codes which have related functional characteristics.

Mandate – A legal requirement that a jurisdiction provide a specific service at a specific level.

Millage Rate - The tax rate on property. One mill equals \$1 per \$1,000 of assessed property value.

Minor Code - Classifies the type or description of items purchased or the services obtained within a major code. Examples include salaries, supplies, and professional services. This is the most detailed expenditure classification. A minor code is also known as the account code.

Modified Accrual Accounting - A basis of accounting in which revenues are recorded when collected within the current period or soon enough thereafter to be used to pay liabilities of the current period and expenditures are recognized when the related liability is incurred.

Objective - A decision about the amount of progress to be made within a specified time in reducing the gap between real conditions and ideal conditions described in the goal.

Operations Budget - Referred to as an operating budget. The operations budget is the portion of the budget that pertains to daily operations which provide basic governmental services. The operating budget contains appropriations for such expenditures as salaries, supplies, utilities, materials, travel and fuel.

Ordinance - A formal legislative enactment by the City Council which has the full force and effect of law within the boundaries of the City.

Organization Chart - A chart representing the authority, responsibility, and relationships among departmental entities within the City organization.

Other Expenses - Items of expenditure primarily for payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City.

Outside Services - Items of expenditure for services the City receives primarily from an outside company. Utilities, rent, travel and advertising are examples of outside services.

Performance Measures - Specific quantitative measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

Personal Services - Items of expenditures in the operating budget for salaries and wages paid for services performed by City employees as well as the fringe benefit costs associated with City employment.

Program - An organized set of related work activities within a bureau or a department which are directed toward a common purpose or goal and represent a well-defined use of City resources. Each City department usually is responsible for a number of related service programs.

Projected – An estimation of revenues and expenditures based on past trends, current economic conditions and future financial forecasts.

Property Tax - A tax levied on the assessed value of real, public utility, and personal property. Generally, assessed value is 40% of market value.

Proprietary Funds - All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. The City utilizes two types of proprietary funds: Enterprise Funds and Internal Services Fund.

Revenue - Money or income received by the City from external sources such as taxes collected or an amount received for performing a service.

Revenue Bonds - Bonds usually sold for constructing a project that will produce revenue for the government. That revenue is pledged to pay the principal and interest due on the bond.

Risk Management - The coordinated and continuous effort to minimize the potential financial and human resource losses arising from workers compensation, liability and property exposures.

Self-Insurance - The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

Special Purpose Local Option Sales Tax (SPLOST) - A one cent voter approved addition to the sales tax to be used only for specified capital purposes.

Special Revenue Funds - Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These funds are legally restricted to expenditures for specified purposes.

User Charges - The payment of a fee for direct receipt of a public service by the party benefiting from the service. Examples are Water, Sewer and Residential Refuse fees.

Vision Statement – A meaningful statement that describes the future of the organization as seen through the eyes of the customer, stakeholder, employee, and citizens.



LIST OF ACRONYMS



ACM.....	Assistant City Manager
ADA	Americans with Disabilities Act
AEDs	Automatic External Defibrillation Devices
AWWA	American Water Works Association
BPTS	Bacon Park Transfer Station
CDBG	Community Development Block Grant
CIP.....	Capital Improvement Program
CJIS	Criminal Justice Information System
COS.....	City of Savannah
CWF.....	Center for Working Families
CWIB	Coastal Workforce Investment Board
DCA	Department of Community Affairs
DFRL	Dean Forest Road Landfill
EITC	Earned Income Tax Credit
EPD	Environmental Protection Division
ERP	Enterprise Resource Planning
ERU	Equivalent Residential Unit
ESPLOST	Education Special Purpose Local Option Sales Tax
GAAP.....	Generally Accepted Accounting Principles
GCIC.....	Georgia Crime Information Center
GDP	Gross Domestic Product
GED	General Equivalency Diploma
GFOA.....	Government Finance Officers Association
GIS	Geographical Information System
HEAT	Highway Enforcement of Aggressive Traffic

HOME	Home Investment Partnership Program
HUD	Housing Urban Development
HVAC.....	Heating, Ventilation, Air Conditioning
ICMA.....	International City/County Management Association
ICS.....	Incident Command System
I & D.....	Industrial and Domestic
ISO	Insurance Services Offices
LGIP	Local Government Investment Pool
LOST	Local Option Sales Tax
MBE	Minority-owned Business Enterprise
MLK	Martin Luther King, Jr., Blvd.
MOA	Memorandums of Agreement
MPC.....	Metropolitan Planning Commission
MPO	Metropolitan Planning Organization
MSA.....	Metropolitan Statistical Area
M/WBE.....	Minority & Women-Owned Business Enterprise
NIMS.....	National Incident Management System
NPDES	National Pollution Discharge Elimination System
NPQ	National Board on Fire Service Professional Qualifications
NSP	Neighborhood Stabilization Program
OCS.....	Operation Clean Sweep
PEP	Performance Enhancement Program
PM (Vehicle Maintenance).....	Preventive Maintenance
PSAP	Public Safety Answering Point
ROW	Right-of-Way
RTU	Remote Terminal Unit
SAGIS.....	Savannah Area Geographic System
SARIC.....	Savannah Area Regional Intelligence

SBAC Small Business Assistance Corporation

SCADASupervisory Control and Data Acquisition

SCMPD.....Savannah-Chatham Metropolitan Police Department

SDRA.....Savannah Development and Renewal Authority

SFES Savannah Fire & Emergency Services

SPLOST.....Special Purpose Local Option Sales Tax

TBD To Be Determined

TMDL.....Total Maximum Daily Load

TSHEThe Savannah History Experience

VITA..... Volunteer Income Tax Program

WBE Woman-owned Business Enterprise

WIA..... Work Investment Act

YES Youth Engagement Steering

YFA..... Youth Futures Authority



INDEX



311 Call Service Center.....203, 216

A

Accounting Basis40
ACM/Administrative and Community Services 177
ACM/Development and Environmental Services.....280
Administrative Services Division (SCMPD) 154
Advancement Center at Moses Jackson 326
Animal Control Unit.....150
Athletic Services Department 115
Auditing Department.....102
Auto Liability 371, 372
Auto Rental Tax Fund..... 380, 386

B

Benefits..... 367, 390
Bond Ratings..... 376
Budgetary Basis40
Budgetary Fund Structure.....42
Budget Policies.....32
Budget Preparation Schedule.....37
Budget Process 31, 35
Building and Electrical Maintenance Department 125
Buildings and Grounds Maintenance Department..... 123

C

Canine Unit..... 148
Capital Budget Process Schedule 346
Capital Expenditure Policies 33
Capital Improvement Program Fund.....345
Cemeteries Department..... 129
Cemetery Improvements (CIP) 353
Citizen Office 211
City Council 5
City Manager's Office 99
City Manager's Message 11
City-Wide Emergency Planning Department 173
Civic Center Concessions Department.....274
Civic Center Fund..... 269, 271
Civic Center Improvements (CIP) 353
Civic Center Operations Department.....272
Clerk of Council 98
Coastal Workforce Services 332
Commercial Refuse Department 261
Communications Center 245
Community and Economic Development Bureau 203
Community/Economic Development Bureau Chief.....206
Community Development Fund 319
Community Planning and Development Department...322
Community Services Department.....208
Computer Purchase Fund.....382
Contact Information 29
Council Strategic Priorities.....21

Counter Narcotics Team (CNT)..... 158
Creative Coast, Inc., The..... 405
CrimeStoppers..... 164
Cultural Affairs Department 111
Cultural Contributions 397

D

Debt Policies 35
Debt Service Fund..... 375
Development Services Department..... 237
Drainage Improvements (CIP)..... 354

E

Economic Development Department..... 220
Employee Contribution 368
Employer Contribution 367
EMS Administration 152
Entrepreneurial Center 223
Expenditure Changes 66
Expenditures Per Capita..... 44
Expenditure Tables..... 53, 65, 71, 75, 417

F

Fee Changes..... 57
Film Services Department 121
Finance Department..... 104
Financial Accounting Policies 34
Financial Foundation Principles.....43
Financial Outlook.....43
Financial Structure.....39
Financial Trend Indicators 44
Fire and Emergency Services Bureau 169
Fire Logistics Department..... 171
Fire Operations Department 175
Five Year Plan Forecast..... 46, 49
Fund Structure..... 39

G

General Administration 95
General Fund 83
General Fund Interdepartmental 91
GFOA Distinguished Budget Award 1
Glossary of Key Terms 427
Golf Course Fund 381
Governmental Funds 39
Grant Fund 329

H

Hazardous Material Team Fund 247
Hotel/Motel Tax Fund 379
Housing Department..... 324
Human Resources..... 185

I	
I & D Water Fund	306
I & D Water Improvements (CIP)	354
I & D Water Plant	308
Information Management Division (SCMPD)	156
Information Technology Department	342
Internal Services Fund	337
Inventory Management Department	198
Investigations Division (SCMPD)	138

J	
Judgments and Losses	372

K

L	
Land Bank Administration	210
Legal Department	106
Legislative Body	5
Life Insurance	367, 368
Lift Stations Maintenance Department	298
List of Acronyms	433
Local Economic Outlook	43
Long Term Disability	369,370

M

Mail and Municipal Building Services	200
Management Services Bureau	179
Management Services Bureau Chief	181
Marine Patrol	144
Mayor and Aldermen	97
Medical Insurance	367, 368
Metropolitan Planning Commission	92, 237, 368, 369
Millage Rate	46, 63
Mobility and Parking Services Fund	309
Mobility and Parking Admin. and Enforcement	312
Mounted Patrol	146

N

National Economic Outlook	43
---------------------------------	----

O

Office of Professional Standards (SCMPD)	160
Organization Chart	22
Other Improvements (CIP)	366

P

Park and Tree Department	127
Parking Garages and Lots	314
Parking Interdepartmental	316
Patrol and Special Operations Unit (SCMPD)	136
Pension	367, 368
Police Bureau	131

Police Chief	134
Position Tables	79
President Street Plant	300
Property Maintenance Department	265
Property Taxes	33, 40, 46-47, 55, 64, 84
Proprietary Funds	39
Public Building Improvements (CIP)	355
Leisure Services Bureau	107
Leisure Services Bureau Chief	109
Public Information Office	100
Public Safety Communications Fund	243
Public Works and Water Resources Bureau	225
Public Works and Water Resources Bureau Chief	228
Purchasing Department	190

Q

R

Reader's Guide	23
Real Property Services	218
Recorder's Court of Chatham County	194
Recycling and Litter Services Department	263
Refuse Disposal	257
Regional Plants	302
Research and Budget Department	183
Research Library and Municipal Archives	196
Residential Refuse Department	255
Revenue Changes	56
Revenue Department	192
Revenue Policies	33
Revenue Tables	53, 55, 84
Risk Management Department	188
Risk Management Fund	367
River Street Hospitality Center	214

S

Sales Tax	47, 48
Sales Tax Stabilization Fund	46, 47, 67
Sanitation Bureau	252
Sanitation Bureau Chief	253
Sanitation Fund	251
Sanitation Fund Forecast	51
Sanitation Interdepartmental	267
SARIC (SCMPD)	140
Savannah at a Glance	25
Savannah Impact Program	162
Savannah Impact Work Ventures	166
Senior Services Department	117
Sewer Fund	293
Sewer Improvements (CIP)	355
Sewer Interdepartmental	304
Sewer Maintenance	296

Social Security.....	367, 368
Social Services Contributions	92, 389
Special Purpose Local Option Sales Tax (SPLOST) ...	347
Special Recognition	4
Square and Monument Improvements (CIP)	358
State Economic Outlook	43
Step Up Program.....	205, 407
Stormwater Management Department.....	233
Street Cleaning Department	259
Street Improvements (CIP).....	359
Streets Maintenance Department.....	235

T

Therapeutic Recreation Department.....	119
Traffic Engineering Department.....	230
Traffic Improvements (CIP).....	361
Traffic Unit (SCMPD).....	142

U

Unemployment Compensation	367, 370
User Fees	33, 48, 53-56
Utility Services Department	284

V

Vehicle Maintenance Department	340
Vehicle Purchase Fund	383
Vehicle Replacement List.....	423

W

Water and Sewer Director	282
Water and Sewer Fund Forecast.....	50
Water and Sewer Planning and Engineering.....	286
Water Distribution Department	290
Water Fund.....	277-279
Water Improvements (CIP).....	361
Water Interdepartmental	292
Water Supply and Treatment Department.....	288
Workers' Compensation	370

X

Y

YouthBuild	334
Youth Services Department.....	113

Z





City of Savannah, Georgia
2014 – 2018
CAPITAL IMPROVEMENT
PROGRAM



CAPITAL IMPROVEMENT PROGRAM

TABLE OF CONTENTS



READER'S GUIDE.....	5
Sample Project Page	6
CAPITAL IMPROVEMENT SUMMARY	7
Five Year Revenue Summary.....	7
Five Year Expenditure Summary	8
Five Year Expenditures by Category	9
2014 General Fund Impact	10
Preservation Fee Revenue Summary.....	11
CEMETERY IMPROVEMENTS.....	13
Bonaventure Columbarium	14
Cemetery Kiosk System	15
Colonial Cemetery Conservation	16
Cemetery Security Improvements.....	17
Cemetery Software Upgrades.....	18
Colonial Cemetery Lighting.....	19
CIVIC CENTER IMPROVEMENTS	21
Arena Air Handler Replacement	22
Arena Seating Replacement.....	23
Ballroom Renovations.....	24
Civic Center Window Replacement	25
New Arena Roof	26
Technical Stage Lighting Upgrade.....	27
Theatre House Light Replacement	28
Theatre Fly Loft Upgrade.....	29
Theatre Side Restroom Renovations.....	30
COMMUNITY DEVELOPMENT IMPROVEMENTS	31
Waters Avenue Corridor Improvements	32
DRAINAGE IMPROVEMENTS	33
Developer Oversizing/Mitigation	34
Storm Sewer Rehabilitation	35
I&D WATER IMPROVEMENTS	37
Basin Repair/Coating	39
Cathodic Protection Rehab.....	40
Cuts 3 & 4 Maintenance	41
Dewatering Improvements.....	42
Enclose Chlorine Building.....	43
Main Electrical Gear	44

PARK AND RECREATION IMPROVEMENTS	45
ADA Pool Compliance	47
Athletic Practice Fields Upgrade.....	48
Dog Park.....	49
Facility Lighting Program	50
Godley Improvements and Park Development	51
Playground Equipment Reserve	52
PUBLIC BUILDING IMPROVEMENTS	53
BMB Exterior Lintel Replacement	55
Fire Station - Sweetwater	56
Gamble Building Capital Maintenance.....	57
Hudson Hill Renovations	58
New Fire Station	59
Fire Building Capital Maintenance	60
Park and Tree Maintenance Building Improvements.....	61
Parking Garages Lighting Retrofit.....	62
Parking Garages Repair and Restoration	63
Replace City Hall Chiller	64
Tompkins Center Renovation and Expansion	65
John Delaware Center Renovations	66
SANITATION IMPROVEMENTS.....	67
Dean Forest Landfill Phase 2	68
SEWER IMPROVEMENTS	69
72" Line to Savannah River	71
Bacon Park Re-use Water System	72
Developer Oversizing	73
Directional Bore for 23 Parallel Force Main	74
Equalization System	75
Georgetown Nutrient Removal	76
Large Tract Infrastructure Extension	77
Lift Station Rehabilitation	78
Lift Station/Small Plants Monitoring	79
President St. Residuals Improvements.....	80
President St. TMDL Improvements.....	81
SCADA Remote Terminal Replacements	82
SCADA Upgrade.....	83
Sewer Extensions	84
Sewer Line Rehabilitation	85
Sewer Share of Paving	86
Stormwater Separation	87
Treatment Plant Capital Expansion	88
Treatment Plant Capital Improvements	89
Treatment Plant Capital Maintenance	90
Wilshire Nutrient Removal	91
Wilshire TMDL Improvements	92
Turblex Blower Replacement.....	93
UV Disinfection	94
Variable Frequency Drives	95

SQUARES AND MONUMENTS IMPROVEMENTS..... 97

Atlantic Mall Landscape Improvements	99
Bee Road Passive Park Trail	100
Entranceway and Median Improvements	101
Factors Walk Wall Stabilization	102
Fountain Conservation.....	103
Gordon Monument Conservation.....	104
Monument Conservation.....	105
Neighborhood Matching Funds.....	106
Park, Square, Median and Irrigation Improvements	107
Public Monument Lighting	108
Rousakis Plaza and Riverfront Repairs	109
Square Renovation	110
Square Walkway Repairs	111

STREET IMPROVEMENTS 113

Bridge Maintenance	115
LMIG Resurfacing.....	116
Montgomery Street Ramp.....	117
New Sidewalk Install.....	118
Repair/Install Curbs	119
Resurfacing.....	120
River Street Ramps Reconstruction	121
Sidewalk Repairs	122
Street Paving	123
Wheelchair Access Ramps.....	124

TRAFFIC IMPROVEMENTS 125

37 th Street Corridor – Signal / Installation Upgrades.....	127
Signal Maintenance / Upgrade Intersections	128
Traffic Calming Devices	129
Upgrade School Flasher Communication System	130

WATER IMPROVEMENTS 131

Alternate Disinfection Modification.....	133
Critical Work Force Shelter.....	134
Crossroads Booster Station Electrical System Upgrade	135
Crossroads Booster Station Upgrade	136
Developer Oversizing	137
Expansion of the I & D Plant.....	138
Extension to Unserved Areas	139
Groundwater Reductions	140
Gulfstream 16" Water Relocation	141
I&D Water Laboratory	142
Improvements for Paving Projects	143
Large Tract Infrastructure Extension	144
Large Tract Water Supply.....	145
Lathrop Avenue Pump Upgrade	146
Megasite-New Hampstead 24" Main	147
Misc. Water Line Improvements	148
New Water Systems Upgrades.....	149
Overhead Storage Tank Repair and Repainting.....	150
Reclaimed Water – Phase I.....	151
Replacement of Hydro-pneumatic Tanks	152

Savannah Ports Authority	153
Sludge Pond Dredging.....	154
Supervisory Control And Data Acquisition (SCADA) Upgrade	155
Valve Replacement.....	156
Well Electrical Preventive Maintenance.....	157
Well Preventive Maintenance Program	158

OTHER IMPROVEMENTS	159
---------------------------------	------------

Comcast Building Buyback	160
Criminal Justice Information System (CJIS)	161
Fiber Optic Cable Extensions	162
Fire Apparatus - Chatham Parkway.....	163
IT Radio Infrastructure	164
Visitor WayFinding Signage.....	165
911 Center Radio Dispatch Equipment Replacement	166

READER'S GUIDE

The *2014 – 2018 Capital Improvement Program* presents the five year capital plan for the City of Savannah. The section has been organized into categories by infrastructure type. Each category section begins with a capital asset inventory, a summary of all revenue sources within that category, and a summary of all projects within that category, followed by individual project pages.

Revenue Sources include:

- 40% of Cemetery Lot Sales
- Civic Center Fund
- General Fund
- General Fund (Preservation Fee)
- Golf Course Fund
- I&D Fund
- Parking Fund
- Sanitation Fund
- Sewer Fund
- State Aid
- Water Fund

Project Categories include:

- Cemetery
- Civic Center
- Community Development
- Drainage
- I & D Water
- Park and Recreation
- Public Building
- Sanitation
- Sewer
- Squares and Monuments
- Street
- Traffic
- Water
- Other

Council Priorities reflected in the 2013-2017 plan include:

- Culture and Recreation
- Economic Growth
- Health and Environment
- High Performing Government
- Neighborhood Vitality
- Public Safety

A sample CIP project description is shown on the following page with explanations for each section provided.

SAMPLE PROJECT PAGE

<p>Category: The infrastructure type assigned to the project.</p> <p>Project Name: The descriptive name given to the project.</p> <p>Project Number: The number assigned for financial tracking purposes, if the project is currently funded.</p> <p>Contact Person/Project Manager: The City employee who is responsible for the project and an email address.</p>	<p>Start Year: The year project funding begins.</p> <p>Department: The requesting department.</p> <p>Description: Provides a brief description of the project.</p>
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FUNDING SCHEDULE – This table breaks down planned funding requests by year.

Project Name	Funding: Inception to Date	FY14	FY15	FY16	FY17	FY18	5-Year Plan Total	Total Funding Allocations
	Funding allocated through 2013	Planned funding for each year in the five-year plan					Total of the five years	Total of the five year plan plus funding to date

FUNDING SOURCES

Source	Amount
Potential funding sources listed above	Total five-year amount

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
	Amount spent on project by the end of 2012

DETAILS

<p>Objective: Describes the purpose of the project</p> <p>Benefits: States who the project will serve and what specific benefits are given to the community.</p> <p>Scope / Comments: Details the extent of work included in the project.</p> <p>Related Projects: Optional field for project managers</p>	<p>Council Priority: Lists the Priority most closely related to the project</p> <p>Recurring / Non-Recurring: Non-recurring projects have a definite start and end point, while recurring projects are funded in nearly every five-year plan.</p>
--	---

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	Total spent on each phase in the five-year plan	Colored bars in this section indicate how each planned funding phase is distributed across the five-year plan.				
Design						
Construction or Repair / Maintenance						

OPERATING BUDGET IMPACT

States whether project is expected to have an impact on operating budget.		Estimated Annual Impact Lists budget impact in each category	
Description:	Details of operating budget impact, if any.	Personnel Contractuals Commodities Other Total	

LOCATION

<p>Project map or photo, if available</p>	<p>Address:</p> <p>Neighborhood: Project location, if available</p> <p>Council District:</p>
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2014-2018 CAPITAL IMPROVEMENT SUMMARY

FIVE YEAR REVENUE SUMMARY

The five year Capital Improvement Program revenue sources are projected to total \$181,841,100. The table below provides a breakdown of allocations by year. Revenue changes are as follows:

- General Fund will contribute \$21 million or 11% during the plan period, down from nearly \$26 million in the previous five year plan.
- Water and Sewer Funds together account for over \$132 million during the five year plan, an increase of \$16 million over the 2014-2018 plan.

FIVE YEAR REVENUES BY SOURCE

Funding Source	2014	2015	2016	2017	2018	5 Year Total
40% Cemetery Lot Sales	\$ 120,000	\$ 120,000	\$ 180,000	\$ 120,000	\$ 150,000	\$ 690,000
Civic Center Fund	500,000	502,000	575,000	540,000	600,000	2,717,000
E-Wireless Reserve Fund	500,000	500,000	0	0	0	1,000,000
General Fund	1,560,000	5,100,000	4,950,000	4,576,600	4,607,500	20,794,100
General Fund (Preservation Fee)	600,000	600,000	600,000	600,000	600,000	3,000,000
I&D Fund	525,000	250,000	1,225,000	0	0	2,000,000
Parking Fund	400,000	400,000	50,000	50,000	50,000	950,000
Sanitation Fund	0	17,010,000	0	0	0	17,010,000
Sewer Fund	14,712,000	17,517,000	20,948,000	23,746,000	24,883,000	101,806,000
Water Fund	6,884,000	6,343,000	6,283,000	6,637,000	5,727,000	31,874,000
TOTAL	\$ 25,801,000	\$ 48,342,000	\$ 34,811,000	\$ 36,269,600	\$ 36,617,500	\$ 181,841,100

FIVE YEAR EXPENDITURE SUMMARY

Capital Improvement Program expenditures for the five year period are projected to total \$181,841,100

Water, Sewer, and I&D Water Improvements account for \$135,680,000 or 74.6% of planned capital project spending. Many of these projects prepare the City for compliance with new federal and state regulations regarding groundwater use and BOD discharge, which will take effect in the coming years. Other projects address routine maintenance and infrastructure replacement.

Sanitation Improvements account for \$17,010,000 or 9.3% of the plan. This amount is planned for funding of a new landfill cell beginning in 2015.

Street and Traffic Improvements, which together account for 4.8% of planned capital spending at \$8,669,500, include traffic calming efforts and signal installation in various locations, as well as ramp, street, bridge, and sidewalk repairs and maintenance.

Major **Public Building Improvements** include funding for new fire stations as well as renovations and improvements to existing buildings. Improvements in this category will account for \$4,212,450 or 2.3% of planned capital spending.

Park and Recreation Improvements, Cemetery Improvements, Square and Monument Improvements, and Community Development Improvements account for \$3,648,150 or 2.0% of capital spending. These improvements are primarily to upgrade and provide maintenance and infrastructure upgrades to existing athletic facilities, parks, squares and cemeteries throughout the City, and to provide streetscaping and revitalization along the Waters Avenue corridor.

Civic Center Improvements account for \$2,717,000 or 1.5% of total planned expenditures and are primarily for planning for a new arena and providing needed repairs and maintenance to the existing facility.

New **Drainage** infrastructure will be installed to reduce flooding incidents as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five year period. These improvements account for \$2,800,000 or 1.5% of planned capital spending.

The **Other Projects** category accounts for \$7,104,000 or 3.9% and includes items such as purchase of apparatus for Fire Stations, expansion and repair of Information Technology data storage and network infrastructure.

The table on the following page provides a breakdown by category of planned spending during the five year period.

FIVE YEAR EXPENDITURES BY CATEGORY

Improvement Category	2014	2015	2016	2017	2018	5 Year Total
Cemetery	\$ 120,000	\$ 120,000	\$ 180,000	\$ 120,000	\$ 150,000	\$ 690,000
Civic Center	500,000	502,000	575,000	540,000	600,000	2,717,000
Community Development	0	0	173,150	0	0	173,150
Drainage	250,000	500,000	500,000	750,000	800,000	2,800,000
I & D Water	525,000	250,000	1,225,000	-	0	2,000,000
Park and Recreation	0	50,000	0	50,000	685,000	785,000
Public Building	409,000	2,450,000	1,083,850	0	269,600	4,212,450
Sanitation	0	17,010,000	0	0	0	17,010,000
Sewer	14,712,000	17,517,000	20,948,000	23,746,000	24,883,000	101,806,000
Squares and Monuments	380,000	382,500	357,500	435,000	445,000	2,000,000
Street	725,000	772,500	1,627,500	2,175,000	2,239,500	7,539,500
Traffic	40,000	50,000	50,000	940,000	50,000	1,130,000
Water	6,884,000	6,343,000	6,283,000	6,637,000	5,727,000	31,874,000
Other	1,256,000	2,395,000	1,808,000	876,600	768,400	7,104,000
TOTAL	\$ 25,801,000	\$ 48,342,000	\$ 34,811,000	\$ 36,269,600	\$ 36,617,500	\$ 181,841,100

2014 GENERAL FUND IMPACT

A total of \$1,560,000 in capital spending is projected to directly impact the General Fund for the 2014 fiscal year. A breakdown of this impact by category is shown below.

2014 GENERAL FUND CAPITAL EXPENDITURES BY CATEGORY

Category	Project Name	2014 General Fund Amount
Drainage	Storm Water Rehabilitation	250,000
	Drainage Subtotal	250,000
Public Building	BMB Exterior Lintel Replacement	9,000
	Public Building Subtotal	9,000
Squares and Monuments	Neighborhood Matching Funds	10,000
	Squares and Monuments Subtotal	10,000
Street	LMIG Resurfacing	150,000
	Repair/Install Curbs	65,000
	Wheelchair Access Ramps	100,000
	Sidewalk Repairs	65,000
	Street Paving	115,000
	Street Subtotal	495,000
Traffic	Traffic Calming Devices	40,000
	Traffic Subtotal	40,000
Other	Comcast Building Buyback	256,000
	Criminal Justice Information System	500,000
	Other Subtotal	756,000
TOTAL		\$ 1,560,000

PRESERVATION FEE REVENUE SUMMARY

The General Fund Preservation Fee is projected to contribute \$3,000,000 to mostly tourism-related capital projects during the five-year period. A breakdown of expenditures by this funding source is shown below.

PRESERVATION FEE FUNDED PROJECTS

Category	Project Name	2014	2015	2016	2017	2018	5 Year Total
Public Building	Park and Tree Maintenance Building Improvements	\$ 0	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 25,000
Squares and Monuments	Atlantic Mall Lighting	210,000	35,000	0	0	210,000	455,000
	Entranceway and Median Improvements	0	0	0	95,000	15,000	110,000
	Factors Walk Wall Stabilization	0	0	117,500	200,000	50,000	367,500
	Fountain Conservation	0	51,250	20,000	0	10,000	81,250
	Gordon Monument Conservation	0	0	0	25,000	0	25,000
	Monument Conservation	50,000	50,000	50,000	0	25,000	175,000
	Park, Square, Median and Irrigation Improvements	50,000	51,250	50,000	0	25,000	176,250
	Public Monument Lighting	0	0	0	50,000	25,000	75,000
	Rousakis Plaza and Riverfront Repairs	0	125,000	50,000	0	25,000	200,000
	Square Renovation	60,000	60,000	60,000	0	20,000	200,000
Street	Square Walkway Repairs	0	0	0	55,000	15,000	70,000
	Montgomery Street Ramp	120,000	102,500	102,500	0	0	325,000
	River Street Ramps Reconstruction	110,000	125,000	125,000	175,000	180,000	715,000
TOTAL		\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 3,000,000



2014-2018 CEMETERY IMPROVEMENTS

These projects are for improvements to the City's cemeteries and include the capital assets located there. The only 2014 project is for the construction of a columbarium at Bonaventure Cemetery.

CEMETERY ASSETS

Asset	Quantity
Open cemeteries	4
Closed cemetery	1
Undeveloped cemetery space	13.32 acres
Columbarium	1
Cemetery roadway	26 miles

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
40% of Cemetery Lot Sales	\$ 120,000	\$ 120,000	\$ 180,000	\$ 120,000	\$ 150,000	\$ 690,000
Total	\$ 120,000	\$ 120,000	\$ 180,000	\$ 120,000	\$ 150,000	\$ 690,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Bonaventure Columbarium	\$ 120,000	\$ 120,000	\$ 60,000	\$ 60,000	0	\$ 360,000
Cemetery Kiosk System	0	0	60,000	60,000	0	120,000
Colonial Cemetery Conservation	0	0	60,000	0	20,000	80,000
Cemetery Security Improvements	0	0	0	0	30,000	30,000
Cemetery Software Upgrades	0	0	0	0	40,000	40,000
Colonial Cemetery Lighting	0	0	0	0	60,000	60,000
Total	\$ 120,000	\$ 120,000	\$ 180,000	\$ 120,000	\$ 150,000	\$ 690,000

Category:	Cemetery Improvements	Start Year:	2011
Project Name:	Bonaventure Columbarium	Department:	City Cemeteries
Project Number:	CM0602	Description:	Design and construct a columbarium and other facilities at Bonaventure Cemetery
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Bonaventure Columbarium	140,000	120,000	120,000	60,000	60,000	0	360,000	500,000

FUNDING SOURCES

Source	Amount
40% of Cemetery Lot Sales	360,000
Total	360,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Bonaventure Columbarium	4,897

DETAILS

Objective:	To provide a multi-purpose cultural attraction promoting the historical significance of Bonaventure Landing.	Council Priority:	Culture and Recreation
Benefits:	The improved Bonaventure Landing will become a point of interest to most local citizens and visitors to Savannah.		
Scope/Comments:	The project will include a lighthouse, columbarium, outdoor chapel, public restroom and meditation park.		
Related Projects:	Greenwich Cemetery Expansion Design	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	360,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Historic Bonaventure Cemetery

LOCATION

Address:	330 Bonaventure Road
Neighborhood:	103, Bonaventure Cemetery
Council District:	3

Category:	Cemetery Improvements	Start Year:	2016
Project Name:	Cemetery Kiosk System	Department:	City Cemeteries
Project Number:	TBD	Description:	Accumulate funding for installation of kiosks at several popular destination cemeteries.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Cemetery Kiosk System	0	0	0	60,000	60,000	0	120,000	120,000

FUNDING SOURCES

Source	Amount
40% of Cemetery Lot Sales	120,000
Total	120,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Cemetery Kiosk System	0

DETAILS

Objective:	Provide self-service access to cemetery records, maps and other information at all public cemeteries.	Council Priority:	Culture and Recreation
Benefits:	Reliable public access to accurate public records will improve the experience of visitors at public cemeteries.		
Scope/Comments:	Install cemetery information kiosks in Laurel Grove North and Laurel Grove South Cemeteries.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	120,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Entrance to Laurel Grove Cemetery

LOCATION

Address:	802 West Anderson Street, 2101 Kollock Street
Neighborhood:	16, Laurel Grove / Railroad Area
Council District:	1

Category:	Cemetery Improvements	Start Year:	2016
Project Name:	Colonial Cemetery Conservation	Department:	City Cemeteries
Project Number:	TBD	Description:	Continued repair and cleaning of cemetery stones and tombs, repair of vandalism, conservation and repair of antique ironwork.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Colonial Cemetery Conservation	0	0	0	60,000	0	20,000	80,000	80,000

FUNDING SOURCES

Source	Amount
40% Cemetery Lot Sales	80,000
Total	80,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Colonial Cemetery Conservation	0

DETAILS

Objective:	Properly preserve or conserve historically fragile stone and metal structures in Colonial Park Cemetery.	Council Priority:	Culture and Recreation
Benefits:	Culturally and historically significant monuments and memorials provide educational opportunities and a venue for heritage tourism.		
Scope/Comments:	Provide on-going preservation and/or conservation treatments to historically fragile stone and metal structures in Colonial Park Cemetery which are impacted by thousands of visitors daily.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	80,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Historic Colonial Park Cemetery

LOCATION

Address:	201 E. Oglethorpe Ave.
Neighborhood:	8, North Historic District
Council District:	1

Category:	Cemetery	Start Year:	2018
Project Name:	Cemetery Security Improvements	Department:	City Cemeteries
Project Number:	TBD	Description:	Installation and upgrade of cemetery security infrastructure.
Contact Person/ Project Manager:	Jerry Flemming, jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
Cemetery Security Improvements	0	0	0	0	0	30,000	30,000	30,000

FUNDING SOURCES

Source	Amount
	30,000
Total	30,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Cemetery Security Improvements	0

DETAILS

Objective:	To improve the existing cemetery security infrastructure by upgrading and adding cameras and lighting.	Council Priority:	Culture and Recreation
Benefits:	Improved security measures will help deter crime within the cemeteries and will assist SCMPD in the event an incident occurs within the cemeteries.		
Scope/Comments:	The project will include the installation of additional cameras, lighting and poles in the cemeteries.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	30,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Current cemetery security cameras.

LOCATION

Address:	330 Bonaventure Rd.
Neighborhood:	102, Bonaventure Cemetery
Council District:	3

Category:	Cemetery	Start Year:	2018
Project Name:	Cemetery Software Upgrades	Department:	City Cemeteries
Project Number:	TBD	Description:	Installation of cemetery management software.
Contact Person/ Project Manager:	Jerry Flemming, jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
Cemetery Software Upgrades	0	0	0	0	0	40,000	40,000	40,000

FUNDING SOURCES

Source	Amount
	40,000
Total	40,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Cemetery Software Upgrades	0

DETAILS

Objective:	To improve the efficiency and accuracy of cemetery data/records management.	Council Priority:	Culture and Recreation
Benefits:	More efficient and accurate data entry, thereby improving customer service.		
Scope/Comments:	This project will involve incorporating the existing cemetery records into a multifaceted cemetery management software package.		
Related Projects:	Cemetery Kiosk System	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	40,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



The Department of Cemeteries manages over 142,000 records of interment and nearly 30,000 records of lot owners.

LOCATION

Address:	330 Bonaventure Rd.
Neighborhood:	102, Bonaventure Cemetery
Council District:	3

Category:	Cemetery	Start Year:	2018
Project Name:	Colonial Cemetery Lighting	Department:	City Cemeteries
Project Number:	TBD	Description:	Refurbish historic lamps in Colonial Park Cemetery
Contact Person/ Project Manager:	Jerry Flemming, 651-6610, jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Colonial Cemetery Lighting	0	0	0	0	0	60,000	60,000	60,000

FUNDING SOURCES

Source	Amount
40% Cemetery Lot Sales	60,000
Total	60,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Colonial Cemetery Lighting	0

DETAILS

Objective:	Provide asthetic and energy efficient lighting.	Council Priority:	Culture and Recreation
Benefits:	Energy savings, consistency		
Scope/Comments:	Replace 6 poles and refurbish 14 existing poles, replace 6 fixtures and electrical panel, and paint poles, fixtures and panels consistent with parks & squares lighting standards.		
Related Projects:	Colonial Cemetery Conservation	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	60,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	n/a	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Historic Colonial Cemetery

LOCATION

Address:	201 Oglethorpe Ave
Neighborhood:	8, North Historic District
Council District:	1



2014-2018 CIVIC CENTER IMPROVEMENTS

These projects are for improvements at the City owned and operated Civic Center facility. The Civic Center provides a venue for a variety of cultural, business, social and sporting events. The 5 year plan includes projects to improve or maintain several areas of the facility and to plan for a new facility. In 2014, contributions are for window replacement in the lobby and ballrooms, and upgrades to the theatre fly loft.

CIVIC CENTER ASSETS

Asset	Quantity
Arena	1
Theatre	1
Meeting Rooms	6
Ballroom	1
Kitchen	1
Exhibit Hall	1

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
Civic Center Fund	\$ 500,000	\$ 502,000	\$ 575,000	\$ 540,000	\$ 600,000	\$ 2,717,000
Total	\$ 500,000	\$ 502,000	\$ 575,000	\$ 540,000	\$ 600,000	\$ 2,717,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Arena Air Handler Replacement	0	0	0	0	600,000	600,000
Arena Seating Replacement	\$ 0	\$ 327,000	\$ 0	\$ 0	\$ 0	\$ 327,000
Ballroom Renovations	0	0	225,000	75,000	0	300,000
Civic Center Window Replacement	150,000	0	0	125,000	0	275,000
New Arena Roof	0	0	350,000	0	0	350,000
Technical Stage Lighting Upgrade	0	0	0	40,000	0	40,000
Theatre House Light Replacement	0	175,000	0	200,000	0	375,000
Theatre Fly Loft Upgrade	350,000	0	0	0	0	350,000
Theatre Side Restroom Renovations	0	0	0	100,000	0	100,000
Total	\$ 500,000	\$ 502,000	\$ 575,000	\$ 540,000	\$ 600,000	\$ 2,717,000

Category:	Civic Center	Start Year:	2018
Project Name:	Arena Air Handler Replacement	Department:	Civic Center Operations
Project Number:	TBD	Description:	Replacement of four Arena Air Handlers.
Contact Person/ Project Manager:	Lamont "Yogi" Holman; lholman@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
Arena Air Handler Replacement	0	0	0	0	0	600,000	600,000	600,000

FUNDING SOURCES

Source	Amount
	600,000
Total	600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Arena Air Handler Replacement	0

DETAILS

Objective:	To properly be able to cool/heat the venue during all events.	Council Priority:	Health & Environment
Benefits:	Approval of this project will guarantee the system will be able to cool/heat when needed.		
Scope/Comments:	Martin Luther King, Jr. Arena has eight air handlers and currently four do not work. Thus we are operating at 50% capacity. We need to replace the four unused air handlers to guarantee temperature control.		
Related Projects:	None	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	600,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Savannah Civic Center

LOCATION

Address:	301 West Oglethorpe Ave Savannah, GA 31401
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2015
Project Name:	Arena Seating Replacement	Department:	Civic Center Operations
Project Number:	CC0903	Description:	Replace seating in the arena.
Contact Person/ Project Manager:	Lamont "Yogi" Holman; lholman@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Arena Seating Replacement	0	0	327,000	0	0	0	327,000	327,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	327,000
Total	327,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Arena Seating Replacement	195,479

DETAILS

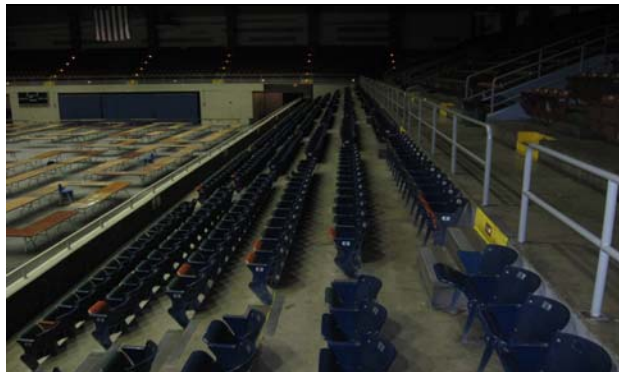
Objective:	Furnish new seating for the arena located at the Civic Center.	Council Priority:	Culture and Recreation
Benefits:	Greater comfort and safety for patrons of Civic Center Arena events.		
Scope/Comments:	Replace seats throughout the Martin Luther King, Jr. Arena.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	327,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Outdated seating at the Martin Luther King, Jr. Arena

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2016
Project Name:	Ballroom Renovations	Department:	Civic Center Operations
Project Number:	TBD	Description:	Make renovations to the Civic Center Ballroom.
Contact Person/ Project Manager:	Lamont "Yogi" Holman; lholman@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Ballroom Renovations	0	0	0	225,000	75,000	0	300,000	300,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	300,000
Total	300,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Ballroom Renovations	0

DETAILS

Objective:	To provide a modern, up-to-date room for a variety of rental events including weddings, parties and dinners.	Council Priority:	Culture and Recreation
Benefits:	To keep the ballroom up-to-date so that it continues to be a desired rental facility that generates revenue.		
Scope/Comments:	The renovations will include wallpaper, paint, new lighting, sanding and refinishing of the dance floor, new drapes, carpeting, and new tile and fixtures in the restrooms.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	300,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



The Civic Center Ballroom

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2013
Project Name:	Civic Center Window Replacement	Department:	Civic Center Operations
Project Number:	CC0808	Description:	Replace ballroom and lobby windows and glass doors.
Contact Person/ Project Manager:	Lamont "Yogi" Holman; lholman@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Civic Center Window Replacement	225,000	150,000	0	0	125,000	0	275,000	500,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	275,000
Total	275,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Civic Center Window Replacement	0

DETAILS

Objective:	To replace original glass windows and doors in the Civic Center Ballroom and lobby	Council Priority:	Culture and Recreation
Benefits:	Original window gaskets are worn. The replacement glass will remedy this as well as contribute to the aesthetic quality of the ballroom and provide an improved level of energy efficiency in this area.		
Scope/Comments:	Replace ballroom and lobby windows and glass doors.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	275,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



The Civic Center lobby

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2016
Project Name:	New Arena Roof	Department:	Civic Center Operations
Project Number:	TBD	Description:	Install a new roof on the arena.
Contact Person/ Project Manager:	Lamont "Yogi" Holman; lholman@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
New Arena Roof	0	0	0	350,000	0	0	350,000	350,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	350,000
Total	350,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
New Arena Roof	0

DETAILS

Objective:	To replace the existing arena roof.	Council Priority:	Culture and Recreation
Benefits:	Increased safety and improved look of building.		
Scope/Comments:	Fully replace roof of the Martin Luther King, Jr. Arena at the Civic Center.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	350,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



The Martin Luther King, Jr. Arena at the Savannah Civic Center

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2013
Project Name:	Technical Stage Lighting Upgrade	Department:	Civic Center Operations
Project Number:	CC0809	Description:	Upgrade stage lighting fixtures.
Contact Person/ Project Manager:	Lamont "Yogi" Holman; lholman@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Technical Stage Lighting Upgrade	65,000	0	0	0	40,000	0	40,000	105,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	40,000
Total	40,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Technical Stage Lighting Upgrade	0

DETAILS

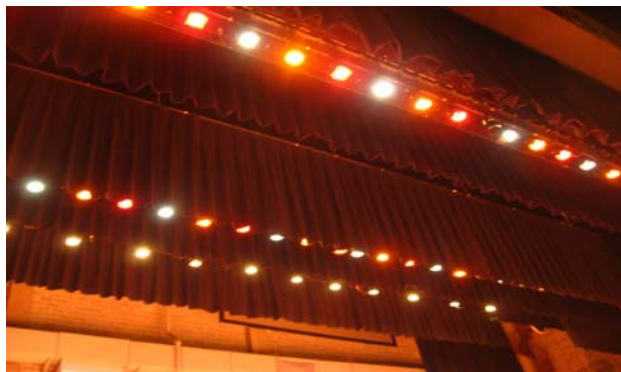
Objective:	To replace aging stage lighting fixtures.	Council Priority:	Culture and Recreation
Benefits:	To continue to provide shows with adequate lighting.		
Scope/Comments:	Replace lighting fixtures on the theatre stage.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	40,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Lights on the Theatre Stage

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2015
Project Name:	Theatre House Light Replacement	Department:	Civic Center Operations
Project Number:	TBD	Description:	Replace Theatre House lighting.
Contact Person/ Project Manager:	Lamont "Yogi" Holman; lholman@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Theatre House Light Replacement	0	0	175,000	0	200,000	0	375,000	375,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	375,000
Total	375,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Theatre House Light Replacement	0

DETAILS

Objective:	To replace aging light fixtures in Civic Center Theatre House.	Council Priority:	Culture and Recreation
Benefits:	To continue to provide shows with adequate lighting.		
Scope/Comments:	To replace aging light fixtures in Civic Center Theatre House.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	375,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Civic Center Theatre House

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center	Start Year:	2014
Project Name:	Theatre Fly Loft Upgrade	Department:	Civic Center Concessions
Project Number:	TBD	Description:	Upgrading the Fly Loft to withstand a Category 3 Hurricane
Contact Person/ Project Manager:	Lamont "Yogi" Holman; lholman@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
Theatre Fly Loft Upgrade	0	350,000	0	0	0	0	350,000	350,000

FUNDING SOURCES

Source	Amount
	350,000
Total	350,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Theatre Fly Loft Upgrade	0

DETAILS

Objective:	To upgrade the Fly Loft to withstand a Category 3 Hurricane.	Council Priority:	Public Safety
Benefits:	The Civic Center is used as an Emergency Center during a Hurricane and with the Command Center being in the basement, it would help prevent a major catastrophe from occurring in the Theatre.		
Scope/Comments:	The flyloft structures can not safely resist the loads imposed by a Category 3 Hurricane. Two major types of modifications are required for the structures. First, the attachment of the doors to the surrounding structure is not able to resist the hurricane loads, as three-point attachment of each door is required. Because the flylofts must remain operable for safe operation of the theatre, Collins recommends the installation of a locking mechanism that can be engaged in case of an approaching storm.		
Related Projects:	None	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	350,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Savannah Civic Center

LOCATION

Address:	301 West Oglethorpe Ave Savannah, GA 31401
Neighborhood:	Historic District
Council District:	1

Category:	Civic Center Improvements	Start Year:	2010
Project Name:	Theatre Side Restroom Renovations	Department:	Civic Center Operations
Project Number:	CC0604	Description:	Renovate restrooms in lobby, mezzanine, and ballroom to bring current with plumbing codes.
Contact Person/ Project Manager:	Lamont "Yogi" Holman; lholman@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Theatre Side Restroom Renovations	222,000	0	0	0	100,000	0	100,000	322,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Theatre Side Restroom Renovations	2,500

DETAILS

Objective:	To bring restrooms to adequate conditions for use, code-compliance, and maintenance.	Council Priority:	Culture and Recreation
Benefits:	To create a more aesthetic area for customers and to bring restroom into compliance with current plumbing code.		
Scope/Comments:	Restrooms are original to the bldg and haven't been updated since construction. Outdated fixtures & tiles can no longer be replaced. New design will need to include current plumbing codes. The amount proposed includes bathroom renovation for all 3 floors.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Civic Center restrooms in need of renovation

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

2014-2018 COMMUNITY DEVELOPMENT IMPROVEMENTS

Improvements included in this category are primarily designed to help reduce blight, create safe and stable neighborhoods, and spur economic development. The Waters Avenue Corridor Improvement project is scheduled for funding in 2016.

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
General Fund	\$ 0	\$ 0	\$ 173,150	\$ 0	\$ 0	\$ 173,150
Total	\$ 0	\$ 0	\$ 173,150	\$ 0	\$ 0	\$ 173,150

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Waters Avenue Corridor Improvements	\$ 0	\$ 0	\$ 173,150	\$ 0	\$ 0	\$ 173,150
Total	\$ 0	\$ 0	\$ 173,150	\$ 0	\$ 0	\$ 173,150

Category:	Community Development Improvements	Start Year:	2012
Project Name:	Waters Avenue Corridor Improvements	Department:	Economic Development
Project Number:	PD0309	Description:	Improve streetscape and business environment in the area.
Contact Person/ Project Manager:	Margaret Williams; mwilliams04@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Waters Avenue Corridor Improvements	2,616,479	0	0	173,150	0	0	173,150	2,789,629

FUNDING SOURCES

Source	Amount
General Fund	173,150
Total	173,150

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Waters Avenue Corridor Improvements	1,631,603

DETAILS

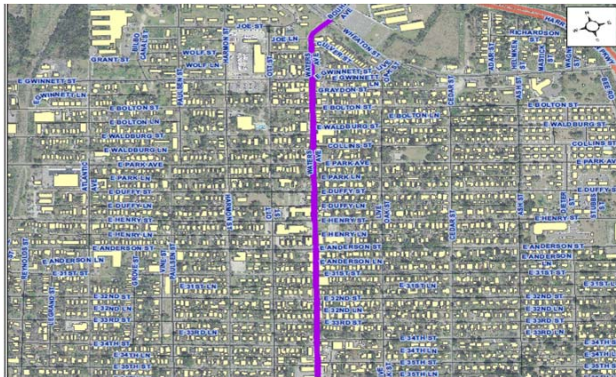
Objective:	To turn over derelict properties and improve the area for businesses and residents.	Council Priority:	Economic Growth
Benefits:	Increased job opportunities and revitalization of the area.		
Scope/Comments:	Planning, designing and implementing infrastructure improvements and purchasing derelict commercial and mixed use properties along the corridor to impact economic growth and increase neighborhood vitality.		
Related Projects:	Corridor Improvements	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	173,150					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A section of the Waters Avenue corridor

LOCATION

Address:	Waters Avenue
Neighborhood:	Various
Council District:	2, 3, 4

2014-2018 DRAINAGE IMPROVEMENTS

Infrastructure improvements included in this category are to address the City's 204 miles of pipes and conduit and seven stormwater pump stations. Improvements also include construction of new infrastructure to reduce flooding incidents. 2014 funding is allocated towards an ongoing program of rehabilitation of the City's storm sewers.

DRAINAGE ASSETS

Asset	Quantity
Sewer pipe and conduit	204 miles
Ditches and canals	121 miles
Inlets	12,000
Stormwater pump stations	7

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
General Fund	\$ 250,000	\$ 500,000	\$ 500,000	\$ 750,000	\$ 800,000	\$ 2,800,000
Total	\$ 250,000	\$ 500,000	\$ 500,000	\$ 750,000	\$ 800,000	\$ 2,800,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Developer Oversizing / Mitigation	\$ 0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000
Storm Sewer Rehabilitation	250,000	450,000	450,000	700,000	750,000	2,600,000
Total	\$ 250,000	\$ 500,000	\$ 500,000	\$ 750,000	\$ 800,000	\$ 2,800,000

Category:	Drainage Improvements	Start Year:	2005
Project Name:	Developer Oversizing / Mitigation	Department:	Stormwater Management
Project Number:	DR0307	Description:	Oversize stormwater pipes in new developments to increase flood plain protection.
Contact Person/ Project Manager:	Roger Raines; rraines@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Developer Oversizing / Mitigation	150,000	0	50,000	50,000	50,000	50,000	200,000	350,000

FUNDING SOURCES

Source	Amount
General Fund	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Developer Oversizing/Mitigation	0

DETAILS

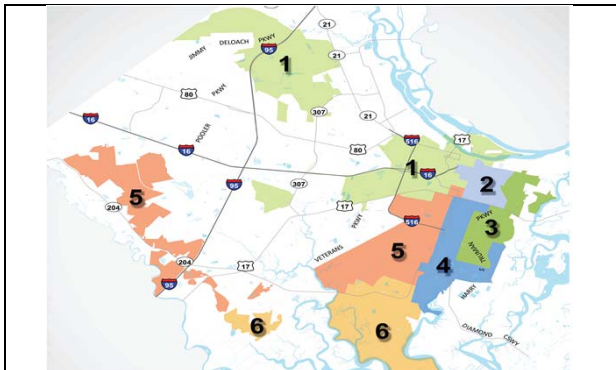
Objective:	To fund the development of flood plain protection above that required by ordinance.	Council Priority:	Economic Growth
Benefits:	More effective drainage in developmental areas that may reduce related capital expenditures in the future.		
Scope/Comments:	Improve stormwater infrastructure in new developments.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Drainage Improvements	Start Year:	1999
Project Name:	Storm Sewer Rehabilitation	Department:	Stormwater Management
Project Number:	DR0504	Description:	Rehabilitate structural defects in stormwater lines.
Contact Person/ Project Manager:	Roger Raines; rraines@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Storm Sewer Rehabilitation	3,208,886	250,000	450,000	450,000	700,000	750,000	2,600,000	5,808,886

FUNDING SOURCES

Source	Amount
General Fund	2,600,000
Total	2,600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Storm Sewer Rehabilitation	2,934,276

DETAILS

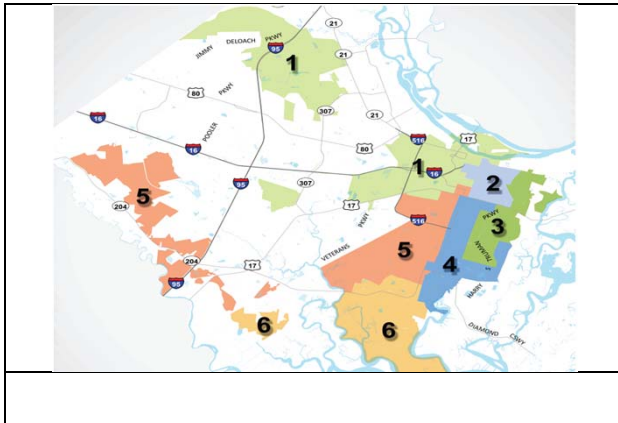
Objective:	To rehabilitate deteriorating storm drains.	Council Priority:	Public Safety
Benefits:	Increased efficiency in operating capability, and reduced hazards within rights-of-way.		
Scope/Comments:	Rehabilitate structural defects in stormwater lines.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	2,600,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various
Neighborhood:	City-wide
Council District:	City-wide



2014-2018 I&D WATER IMPROVEMENTS

Infrastructure improvements included in this category are those necessary to operate the Industrial and Domestic (I&D) Water plant. The plant provides area industries with safe potable water and provides area capacity for residential, commercial and industrial growth. Improvements over the 5 year period are designed to maintain and replace plant structures and ensure the ability to deliver water in the event of equipment failure.

It should be noted that I&D Fund costs are funded by charging I&D customers for “water production costs” as defined by the Revenue Ordinance. Water production cost is limited to expenses in accordance with GAAP (generally accepted accounting principles) which does not permit the pre-funding of planned future CIP costs. The establishment of major I&D projects will be dependent on projected cash flow for the I&D Fund.

I&D WATER ASSETS

Asset	Quantity
Filtration building	1
Chemical building	1
Flocculation basins	6
Reservoirs	2
Raw water and booster stations	5
Generator buildings	4
Clearwell	1
Valve house	1
Maintenance buildings	2
Chlorine building	1

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
I & D Fund	\$ 525,000	\$ 250,000	\$ 1,225,000	\$ 0	\$ 0	\$ 2,000,000
Total	\$ 525,000	\$ 250,000	\$ 1,225,000	\$ 0	\$ 0	\$ 2,000,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Basin Repair / Coating	\$ 0	\$ 125,000	\$ 125,000	\$ 0	\$ 0	\$ 250,000
Cathodic Protection Rehab	100,000	0	0	0	0	100,000
Cuts 3 & 4 Maintenance	0	0	300,000	0	0	300,000
Dewatering Improvements	300,000	0	300,000	0	0	600,000
Enclose Chlorine Building	0	0	500,000	0	0	500,000
Main Electrical Gear	125,000	125,000	0	0	0	250,000
Total	\$ 525,000	\$ 250,000	\$ 1,225,000	\$ 0	\$ 0	\$ 2,000,000

Category:	I & D Water Improvements	Start Year:	2015
Project Name:	Basin Repair/Coating	Department:	I & D Plant
Project Number:	TBD	Description:	To repair and coat basins as necessary.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Basin Repair/Coating	0	0	125,000	125,000	0	0	250,000	250,000

FUNDING SOURCES

Source	Amount
I & D Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Basin Repair/Coating	0

DETAILS

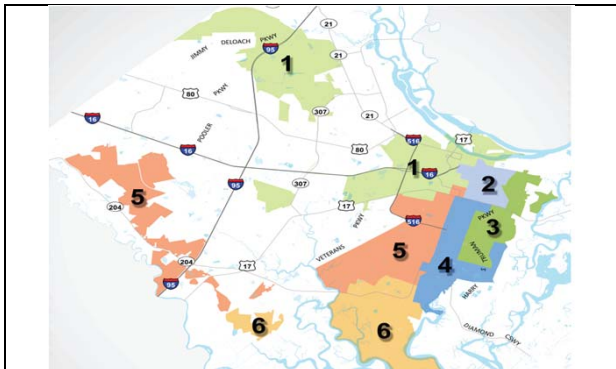
Objective:	To repair basins as necessary and to coat basins in an effort to extend the service life of the 6 basins.	Council Priority:	Health and Environment
Benefits:	Extended service life of basins.		
Scope/Comments:	Repair and coat six basins over time.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2015
Project Name:	Cathodic Protection Rehab	Department:	I & D Plant
Project Number:	TBD	Description:	Replace expended anode beds and fix any pipe continuity bonds.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Cathodic Protection Rehab	0	0	100,000	0	0	0	100,000	100,000

FUNDING SOURCES

Source	Amount
I & D Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Cathodic Protection Rehab	0

DETAILS

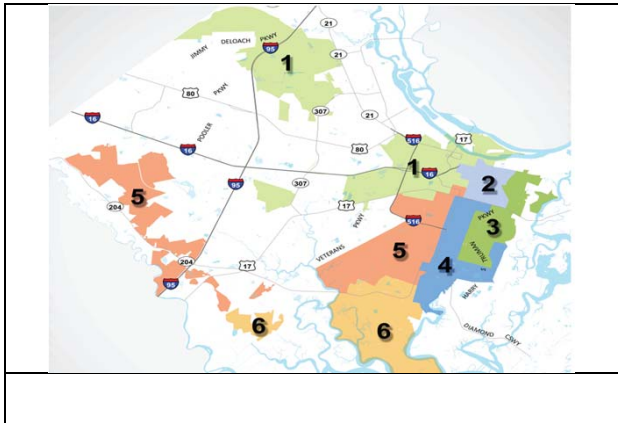
Objective:	This project will replace expended anode beds and repair damaged continuity bonds.	Council Priority:	Health and Environment
Benefits:	The project will maintain integrity of I&D raw water lines and extend useful life of these assets.		
Scope/Comments:	Project will replace expended anode beds and repair damaged continuity bonds.		
Related Projects:	Water supply only	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	I & D Water Improvements	Start Year:	2016
Project Name:	Cuts 3 & 4 Maintenance	Department:	I & D Plant
Project Number:	TBD	Description:	To restore Cuts 3 & 4 as mandated under the federal sponsorship agreement for maintenance.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Cuts 3 & 4 Maintenance	0	0	0	300,000	0	0	300,000	300,000

FUNDING SOURCES

Source	Amount
I & D Fund	300,000
Total	300,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Cuts 3 & 4 Maintenance	0

DETAILS

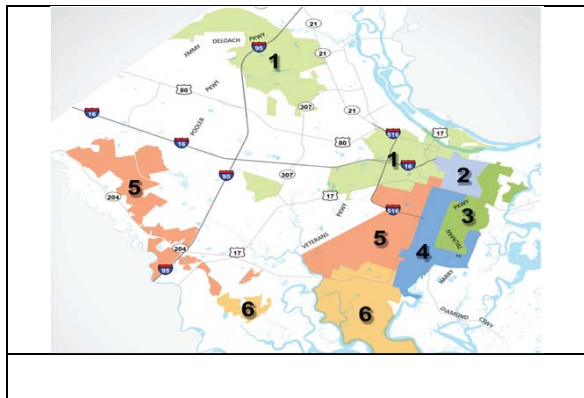
Objective:	Maintenance of diversion structure and clearing of debris from Bear Creek associated with Federal Agreement. Maintenance will insure raw water source viability.	Council Priority:	Health and Environment
Benefits:	Project protects raw water source quality and quantity for which all citizens of Savannah benefit in public health and economic development.		
Scope/Comments:	Work consists of removal of a number of fallen trees at various locations along Bear Creek as well as the replacement of fill material behind the diversion structure washed out by flood waters.		
Related Projects:	This project is part of the legal obligation under the City/Federal Agreement.	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	300,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Bear Creek
Neighborhood:	N/A
Council District:	N/A

Category:	I & D Water Improvements	Start Year:	2014
Project Name:	Dewatering Improvements	Department:	I & D Plant
Project Number:	TBD	Description:	Addition of second centrifuge and associated equipment to dewatering facility.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Dewatering Improvements	0	300,000	0	300,000	0	0	600,000	600,000

FUNDING SOURCES

Source	Amount
I & D Fund	600,000
Total	600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Dewatering Improvements	0

DETAILS

Objective:	Project will provide for continuous dewatering capability.	Council Priority:	Health and Environment
Benefits:	Second centrifuge will eliminate current practice of by-passing sludge to pond each time routine or emergency maintenance is required on single centrifuge equipment. Current by-passing requirements result in regular dredging of pond.		
Scope/Comments:	Project will include installation of second centrifuge and associated equipment.		
Related Projects:	Water supply only	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	600,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A centrifuge at the I & D Plant

LOCATION

Address:	Highway 21, Pooler, Ga
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2016
Project Name:	Enclose Chlorine Building	Department:	I & D Plant
Project Number:	TBD	Description:	To enclose the chlorine building with a scrubber system.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Enclose Chlorine Building	0	0	0	500,000	0	0	500,000	500,000

FUNDING SOURCES

Source	Amount
I & D Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Enclose Chlorine Building	0

DETAILS

Objective:	To contain leaks on-site or within the chlorine facility.	Council Priority:	Health and Environment
Benefits:	Enclosure of the chlorine facility and installation of scrubbers would safely contain any leaking chlorine within the facility.		
Scope/Comments:	Fully enclose chlorine building to contain potential leaks.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Chlorine tanks at the I & D Chlorine Building

LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	Start Year:	2014
Project Name:	Main Electrical Gear	Department:	I & D Plant
Project Number:	TBD	Description:	Upgrade/replace the electrical gear at the plant.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Main Electrical Gear	0	125,000	125,000	0	0	0	250,000	250,000

FUNDING SOURCES

Source	Amount
I & D Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Main Electrical Gear	0

DETAILS

Objective:	To upgrade/replace the electrical gear.	Council Priority:	Health and Environment
Benefits:	The modifications will provide increased flexibility and allow the extension of power to incorporate additional electrical loads.		
Scope/Comments:	Replace or upgrade the existing electrical gear at the I & D Plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Electrical gear at the I & D Plant

LOCATION

Address:	Highway 21, Pooler, Ga
Neighborhood:	N/A
Council District:	1

2014-2018 PARK AND RECREATION IMPROVEMENTS

Improvements in this category are for the construction and renovation of infrastructure and equipment for active recreational parks and playgrounds within the City.

PARK AND RECREATION ASSETS

Asset	Quantity
Athletic fields	21
Basketball courts/complexes	25
Marina	1
Lakes	6
Passive parks	3
Picnic areas	41
Playgrounds	49
Spray pools	10
Swimming pools	9
Tennis court/court complex	7
Volleyball court	2
Walking trails/nature trails	4
Undeveloped land	7 sites

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
General Fund	\$ 0	\$ 50,000	\$ 0	\$ 50,000	\$ 685,000	\$ 785,000
Total	\$ 0	\$ 50,000	\$ 0	\$ 50,000	\$ 685,000	\$ 785,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Athletic Practice Fields Upgrade	\$ 0	\$ 0	\$ 0	\$ 0	\$ 125,000	\$ 125,000
Dog Park	0	0	0	0	100,000	100,000
Facility Lighting Program	0	0	0	0	120,000	120,000
Godley Improvements and Park Development	0	0	0	0	75,000	75,000
Playground Equipment Reserve	0	50,000	0	50,000	50,000	150,000
ADA Pool Compliance	0	0	0	0	215,000	215,000
Total	\$ 0	\$ 50,000	\$ 0	\$ 50,000	\$ 685,000	\$ 785,000

Category:	Park & Recreation	Start Year:	2018
Project Name:	ADA Pool Compliance	Department:	Buildings & Grounds Maintenance
Project Number:	TBD	Description:	To meet ADA Compliance City Pools
Contact Person/ Project Manager:	Barry Baker		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
ADA Pool Compliance	0	0	0	0	0	215,000	215,000	215,000

FUNDING SOURCES

Source	Amount
General Fund	215,000
Total	215,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
ADA Pool Compliance	0

DETAILS

Objective:	To meet ADA requirements for City Pools	Council Priority:	Culture and Recreation
Benefits:	All citizens will have opportunity to utilize pools and pools will be in compliance with ADA Law.		
Scope/Comments:	To plan and design improvement for city pools to meet the 2010 ADA compliance.		
Related Projects:	None	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning						
Design	30,000					
Construction	185,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various
Neighborhood:	Various
Council District:	1,2,5

Category:	Park and Recreation Improvements	Start Year:	2018
Project Name:	Athletic Practice Fields Upgrade	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Design, grade and make drainage improvements at six locations.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Athletic Practice Fields Upgrade	0	0	0	0	0	125,000	125,000	125,000

FUNDING SOURCES

Source	Amount
General Fund	125,000
Total	125,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Athletic Practice Fields Upgrade	0

DETAILS

Objective:	To upgrade youth athletic practice fields to proper conditions.	Council Priority:	Culture and Recreation
Benefits:	Will serve youth athletic program.		
Scope/Comments:	Locations: (1) ACL Boulevard, (2) Cloverdale, (3) Kennedy, and (4) Staley Heights; (5) Hudson Hill and (6) Soldier's Field		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	25,000					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Athletic Practice Fields at Hudson Hill

LOCATION

Address:	Various locations City-wide
Neighborhood:	5, Carver Heights; 44, Cloverdale; 46, Liberty City/Summerside/Southover/Richfield; 48, Tatemville; 2, Hudson Hill/Bayview; 12 Eastside
Council District:	1,2,5

Category:	Park and Recreation Improvements	Start Year:	2016
Project Name:	Dog Park	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Create a dog park for the community.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Dog Park	0	0	0	0	0	100,000	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Dog Park	0

DETAILS

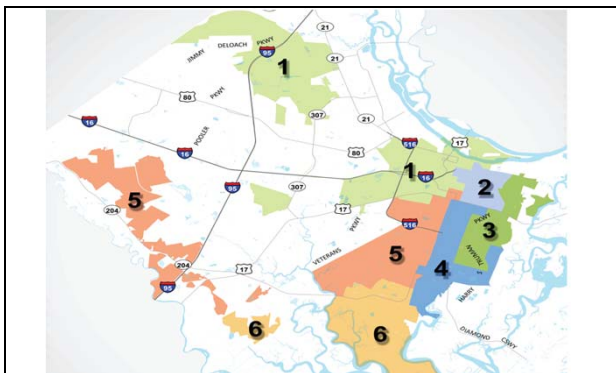
Objective:	Create a dog park for dogs to exercise and play off-leash in a controlled environment under the supervision of their owners.	Council Priority:	Culture and Recreation
Benefits:	Will create a space where dogs and their owners can play without impacting children or those afraid of dogs that are using the same area.		
Scope/Comments:	Enclose a space for a dog park.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	15,000					
Construction	85,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	TBD
Neighborhood:	N/A
Council District:	N/A

Category:	Park and Recreation Improvements	Start Year:	2014
Project Name:	Facility Lighting Program	Department:	Buildings & Grounds
Project Number:	TBD	Description:	Replace lighting systems at fourteen recreational facilities.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Facility Lighting Program	0	0	0	0	0	120,000	120,000	120,000

FUNDING SOURCES

Source	Amount
General Fund	120,000
Total	120,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Facility Lighting Program	0

DETAILS

Objective:	To replace aging and outdated sports lighting systems that have reached their economic life span.	Council Priority:	Culture and Recreation
Benefits:	Replacing these lights will serve baseball, softball, tennis, and basketball users at the various sites.		
Scope/Comments:	Replacement of lighting systems at fourteen facilities over seven years. Wooden poles are in most critical need of replacement and are therefore scheduled for the first three years.		
Related Projects:	Recurring/Non-Recurring: Non-Recurring		

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	120,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Athletic facilities at Hudson Hill

LOCATION

Address:	Various locations citywide
Neighborhood:	N/A
Council District:	N/A

Category:	Park and Recreation Improvements	Start Year:	2018
Project Name:	Godley Improvements and Park Development	Department:	Buildings & Grounds
Project Number:	RE0904	Description:	Develop a community and linear park in the Godley Station area.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Godley Improvements and Park Development	0	0	0	0	0	75,000	75,000	75,000

FUNDING SOURCES

Source	Amount
General Fund	75,000
Total	75,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Godley Improvements and Park Development	0

DETAILS

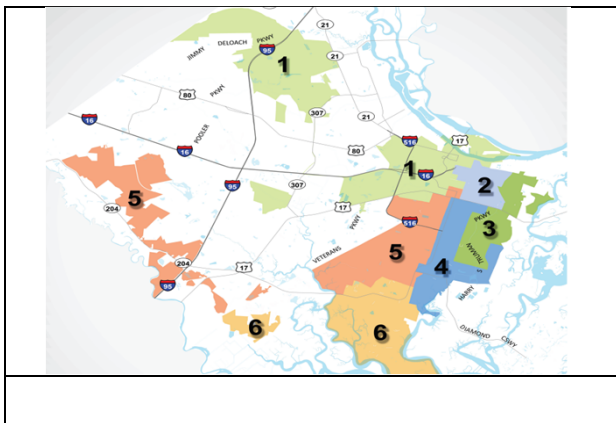
Objective:	Provide open space and recreational area in this newly annexed and constructed area.	Council Priority:	Culture and Recreation
Benefits:	Will contribute to the community and its resources, serve residents and businesses, encourage capital investment, and increase the tax base.		
Scope/Comments:	Develop a community and linear park in the Godley Station area.		
Related Projects:	Recurring/Non-Recurring: Non-Recurring		

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	75,000					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Location to be identified
Neighborhood:	92, Godley West
Council District:	1

Category:	Park and Recreation Improvements	Start Year:	2011
Project Name:	Playground Equipment Reserve	Department:	Public Facilities, Events and Services Bureau Chief
Project Number:	RE0608	Description:	Provide funding for replacement playground equipment.
Contact Person/ Project Manager:	Joe Shearouse; jshearouse@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Playground Equipment Reserve	511,286	0	50,000	0	50,000	50,000	150,000	661,286

FUNDING SOURCES

Source	Amount
General Fund	150,000
	0
	0
Total	150,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Playground Equipment Reserve	308,106

DETAILS

Objective:	To provide funding for replacement playground equipment.	Council Priority:	Culture and Recreation
Benefits:	To ensure funds are available to replace playground equipment as needed.		
Scope/Comments:	The City of Savannah maintains 49 playgrounds.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	150,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Playground equipment at Hudson Hill

LOCATION

Address:	Various locations citywide
Neighborhood:	N/A
Council District:	N/A

2014-2018

PUBLIC BUILDING IMPROVEMENTS

The City owns or leases and must maintain 212 buildings. These facilities include administration buildings, fire stations, recreational/sports facilities, and parking facilities. All improvement projects for renovated and new facilities, other than those in the Water, Sewer, I and D Water, Civic Center and Sanitation Funds are included in this category. The 2014 program provides funding for renovations and maintenance to parking garages, and structural repairs at Broughton Municipal Building (BMB).

PUBLIC BUILDING ASSETS

Asset	Quantity – Owned	Quantity – Leased
Administration buildings	22	5
Community centers	15	4
Cultural Arts center	0	1
Fire facilities	16	0
Historic facilities	14	0
Adult daycare center	0	1
Maintenance facilities	11	0
Multi-use facilities	9	0
Other recreational facilities	14	0
Pool facilities	4	4
Restroom facilities	5	0
Sports facilities	7	1
Storage facilities	22	0
Police facilities	5	4
Parking facilities	4	0
Residences	4	0
Tourist Facilities	2	0
Training facilities	6	1
Other facilities	31	0

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
General Fund	\$ 9,000	\$ 2,050,000	\$ 1,058,850	0	\$ 269,600	\$ 3,387,450
General Fund (Preservation Fee)	0	0	25,000	0	0	25,000
Parking Fund	400,000	400,000	0	0	0	800,000
Total	\$ 409,000	\$ 2,450,000	\$ 1,083,850	\$ 0	\$ 269,600	\$ 4,212,450

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
BMB Exterior Lintel Replacement	\$ 9,000	0	0	0	0	\$ 9,000
Fire Station - Sweetwater	0	1,100,000	400,000	0	0	1,500,000
Gamble Building Capital Maintenance	0	50,000	58,850	0	0	108,850
Hudson Hill Renovations	0	0	0	0	69,600	69,600
New Fire Station	0	0	500,000	0	0	500,000
Fire Building Capital Maintenance	0	0	0	0	100,000	100,000
Park and Tree Maintenance Building Improvements	0	0	25,000	0	0	25,000
Parking Garages Lighting Retrofit	150,000	100,000	0	0	0	250,000
Parking Garages Repair and Restoration	250,000	300,000	0	0	0	550,000
Replace City Hall Chiller	0	0	100,000	0	0	100,000
Tompkins Center Renovation and Expansion	0	900,000	0	0	0	900,000
Delaware Center Renovations	0	0	0	0	100,000	100,000
Total	\$ 409,000	\$ 2,450,000	\$ 1,083,850	\$ 0	\$ 269,600	\$ 4,212,450

Category:	Public Building Improvements	Start Year:	2012
Project Name:	BMB Exterior Lintel Replacement	Department:	Buildings & Grounds
Project Number:	PB0739	Description:	Remove and replace steel lintels for the Broughton Municipal Building.
Contact Person/ Project Manager:	Allen Edwards; aedwards@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
BMB Exterior Lintel Replacement	272,000	9,000	0	0	0	0	9,000	281,000

FUNDING SOURCES

Source	Amount
General Fund	9,000
	0
	0
Total	9,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
BMB Exterior Lintel Replacement	0

DETAILS

Objective:	To correct a future possibly hazardous situation and maintain the building in acceptable condition.	Council Priority:	High Performing Government
Benefits:	Restored and sustained integrity and use of structure and deferred future costs.		
Scope/Comments:	Removal and replacement of steel lintels on north and west facades of the building. Cost estimate is based on proposals received for this particular work.		
Related Projects:	Recurring/Non-Recurring: Non-Recurring		

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	9,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Broughton Municipal Building

LOCATION

Address:	132 Broughton Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2010
Project Name:	Fire Station - Sweetwater	Department:	Fire Operations
Project Number:	PB0533	Description:	Accumulate funding to build a new permanent fire station in the area.
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Fire Station - Sweetwater	103,850	0	1,100,000	400,000	0	0	1,500,000	1,603,850

FUNDING SOURCES

Source	Amount
General Fund	1,500,000
	0
	0
Total	1,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Fire Station - Sweetwater	0

DETAILS

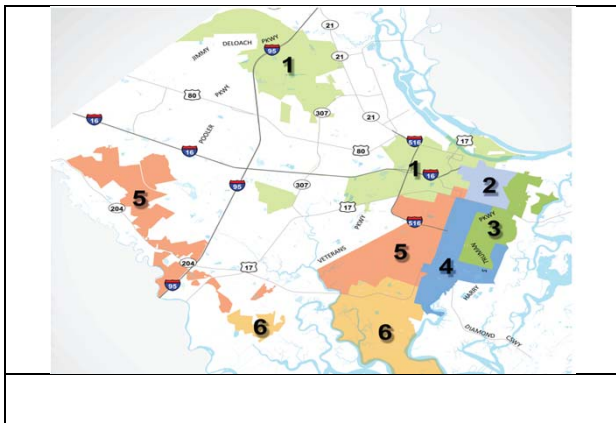
Objective:	To provide fire protection to newly annexed areas.	Council Priority:	Public Safety
Benefits:	Fire protection for the citizens of Savannah.		
Scope/Comments:	Build new 3-bay fire station to replace temporary station in the area.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	1,500,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.		Estimated Annual Impact	
Description:	Full impact will be determined as project's scope is identified.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	TBD
Neighborhood:	87, Valambrosa; 90, Sweetwater Plantation
Council District:	6

Category:	Public Building Improvements	Start Year:	2010
Project Name:	Gamble Building Capital Maintenance	Department:	Management Services Bureau Chief
Project Number:	PB0427	Description:	Various structural repairs and maintenance
Contact Person/ Project Manager:	Taffanye Young, tyoung@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Gamble Building Capital Maintenance	303,923	0	50,000	58,850	0	0	108,850	412,773

FUNDING SOURCES

Source	Amount
General Fund	108,850
	0
	0
Total	108,850

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Gamble Building Capital Maintenance	200,876

DETAILS

Objective:	To maintain the interior and exterior structure of the building	Council Priority:	High Performing Government
Benefits:	Maintain safety and acceptable conditions for occupants of the building		
Scope/Comments:	City Engineer will identify needed repairs and maintenance on a yearly basis		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	108,850					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	10 East Bay Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2013
Project Name:	Hudson Hill Renovations	Department:	Buildings & Grounds
Project Number:	PB0844	Description:	Make interior repairs to the existing center.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Hudson Hill Renovations	81,000	0	0	0	0	69,600	69,600	150,600

FUNDING SOURCES

Source	Amount
General Fund	69,600
	0
	0
Total	69,600

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Hudson Hill Renovations	0

DETAILS

Objective:	To maintain the facility in good operating condition.	Council Priority:	Culture and Recreation
Benefits:	This center serves community residents and youth. Will maintain facility at current level and defer future expenditures.		
Scope/Comments:	Interior painting, replacement of finishes, miscellaneous repairs and adjustments.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	69,600					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Hudson Hill facility

LOCATION

Address:	Hudson Ave. & W. Lathrop Ave.
Neighborhood:	2, Hudson Hill/Bayview
Council District:	1

Category:	Public Building Improvements	Start Year:	2016
Project Name:	New Fire Station	Department:	Fire Operations
Project Number:	TBD	Description:	Begin to pre-fund a new fire station in one of the developing areas.
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
New Fire Station	0	0	0	500,000	0	0	500,000	500,000

FUNDING SOURCES

Source	Amount
General Fund	500,000
	0
	0
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
New Fire Station	0

DETAILS

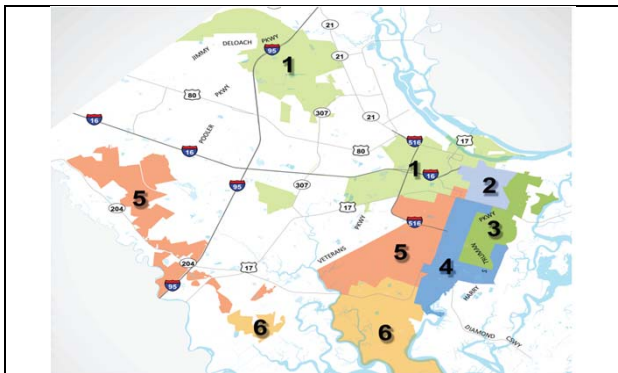
Objective:	To maintain the City's ISO rating, new stations will be needed in areas of high growth.	Council Priority:	Public Safety
Benefits:	Provides improved fire service to areas of the City.		
Scope/Comments:	Location of the station will depend upon pace of development over the next few years.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

Project will have impact on operating budget.		Estimated Annual Impact	
Description:	Full operating budget impact will be determined when project's scope is identified.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	TBD
Neighborhood:	N/A
Council District:	N/A

Category:	Public Building Improvements	Start Year:	2018
Project Name:	Fire Buliding Capital Maintenance	Department:	Fire Administration
Project Number:	TBD	Description:	Various maintenance and repairs at fire stations around the City
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
Fire Buliding Capital Maintenance	0	0	0	0	0	100,000	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Fire Buliding Capital Maintenance	0

DETAILS

Objective:	To ensure that all fire stations are in good repair	Council Priority:	Public Safety
Benefits:	Ensures Firefighters have safe living/working conditions while on the job		
Scope/Comments:	Individual repairs will be identified as needed		
Related Projects:	None	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Savannah Fire Department

LOCATION

Address:	Various
Neighborhood:	Various
Council District:	Various

Category:	Public Building Improvements	Start Year:	2016
Project Name:	Park and Tree Maintenance Building Improvements	Department:	Park & Tree
Project Number:	TBD	Description:	Improve Park and Tree's maintenance building.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Park and Tree Maintenance Building Improvements	0	0	0	25,000	0	0	25,000	25,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	25,000
	0
	0
Total	25,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Park and Tree Maintenance Building Improvements	0

DETAILS

Objective:	Provide a safe and secure area for maintaining and storing small engine equipment, Park & Tree supplies and materials.	Council Priority:	Culture and Recreation
Benefits:	Eliminate use of dilapidated structure at City Lot and reduce loss to theft and poor maintenance.		
Scope/Comments:	Crews will use the warehouse at Interchange Court for reporting, assembling and briefing. A security system will be installed so the premises can be monitored, to prevent unauthorized entry. Cameras will be installed to record entry into the facilities.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	25,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	14 Interchange Court
Neighborhood:	88, Chatham Parkway
Council District:	1

Category:	Public Building Improvements	Start Year:	2013
Project Name:	Parking Garages Lighting Retrofit	Department:	Parking Garages & Lots
Project Number:	PB0421	Description:	Upgrade the lighting in the garages.
Contact Person/ Project Manager:	Veleeta McDonald; vmcdonald@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Parking Garages Lighting Retrofit	125,000	150,000	100,000	0	0	0	250,000	375,000

FUNDING SOURCES

Source	Amount
Parking Fund	250,000
	0
	0
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Parking Garages Lighting Retrofit	0

DETAILS

Objective:	To provide a new energy efficient lighting system.	Council Priority:	Economic Growth
Benefits:	Reduced operating and maintenance costs and enhanced garage interiors.		
Scope/Comments:	Funding is included for Bryan St., Liberty, Robinson, Montgomery and Whitaker Street garages.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	20,000					
Design	25,000					
Construction	205,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Interior of Whitaker Street Parking Garage

LOCATION

Address:	Various locations in the Historic District
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2011
Project Name:	Parking Garages Repair and Restoration	Department:	Parking Garages and Lots
Project Number:	PB0631	Description:	Complete repair of all parking garages and lots.
Contact Person/ Project Manager:	Veleeta McDonald; vmcdonald@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Parking Garages Repair and Restoration	895,000	250,000	300,000	0	0	0	550,000	1,445,000

FUNDING SOURCES

Source	Amount
Parking Fund	550,000
	0
	0
Total	550,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Parking Garages Repair and Restoration	277,920

DETAILS

Objective:	Restoration and repairs to the interior of each parking garage.	Council Priority:	Economic Growth
Benefits:	To maintain the life expectancy of the garages for daily and monthly customers.		
Scope/Comments:	Interior repairs of all City parking garages.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	550,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various locations in the historic district
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2016
Project Name:	Replace City Hall Chiller	Department:	Building & Electrical Maintenance
Project Number:	TBD	Description:	Replace the HVAC system in City Hall with a more efficient model that is more easily maintained.
Contact Person/ Project Manager:	Allen Edwards; aedwards@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Replace City Hall Chiller	0	0	0	100,000	0	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
	0
	0
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Replace City Hall Chiller	0

DETAILS

Objective:	Allow for better indoor climate control and easier maintenance with a newer unit.	Council Priority:	High Performing Government
Benefits:	Save energy and increase comfort for those who work in City Hall.		
Scope/Comments:	Replace the chiller in City Hall.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY17
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



City Hall

LOCATION

Address:	6 E. Bay Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	Start Year:	2013
Project Name:	Tompkins Center Renovation and Expansion	Department:	Buildings & Grounds
Project Number:	PB0842	Description:	Renovate and expand a portion of the existing building.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Tompkins Center Renovation and Expansion	400,000	400,000	500,000	0	0	0	900,000	1,300,000

FUNDING SOURCES

Source	Amount
General Fund	900,000
	0
	0
Total	900,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Tompkins Center Renovation and Expansion	0

DETAILS

Objective:	To meet programming needs and replace inadequate, deteriorated existing space.	Council Priority:	Culture and Recreation
Benefits:	Serves West Savannah youth and adults. Will maintain facility, defer future expenses, contribute to the community, and improve service not meeting minimum standard.		
Scope/Comments:	Replacement of NW portion of building (area between the gym and pool) with single-story, 6000 sq.ft. addition containing multi-purpose, kitchen, fitness, game, lifeguard, and TV-rooms, office, storage, and shower rooms/restrooms and a new gym floor.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	900,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Tompkins Center

LOCATION

Address:	2319 Ogeechee Road
Neighborhood:	17, Cuyler/Brownsville
Council District:	1

Category:	Public Building Improvements	Start Year:	2018
Project Name:	John Delaware Center Renovations	Department:	Buildings & Grounds Maintenance
Project Number:	TBD	Description:	Make interior repairs to existing center
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
John Delaware Center Renovations	0	0	0	0	0	100,000	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
John Delaware Center Renovations	0

DETAILS

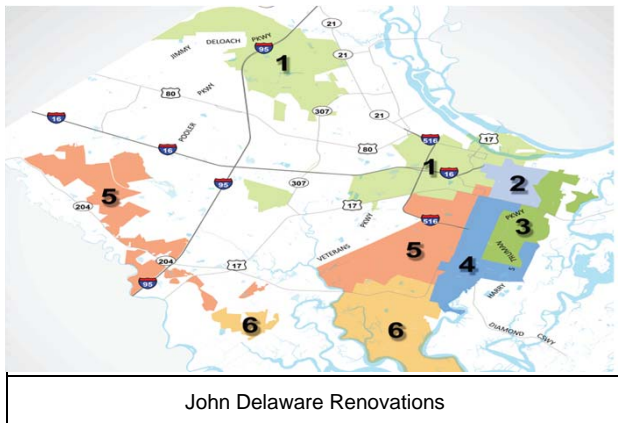
Objective:	To maintain facility in good operating condition	Council Priority:	Culture and Recreation
Benefits:	This center serves as a regional center and improvements will maintain facility at satisfactory level and defer future expenditures.		
Scope/Comments:	Roofing repairs,HVAC system replace,restrooms floors replace and urinals replace,interior painting,lighting replacement.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	1815 Lincoln St.
Neighborhood:	Thomas Square
Council District:	5

2014-2018 SANITATION IMPROVEMENTS

The Capital Improvement in this category is for development of cell #2 for receiving waste at the Dean Forest Road Landfill facility. Cell #1 is on pace to reach its maximum capacity within the next 5 to 10 years. The 2nd cell must be environmentally permitted, designed, and constructed to receive waste before closure of the Phase 1 cell can begin.

SANITATION ASSETS

Asset	Quantity
Landfills	1
Administration buildings	4

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
Sanitation Fund	\$ 0	\$ 17,010,000	\$ 0	\$ 0	\$ 0	\$ 17,010,000
Total	\$ 0	\$ 17,010,000	\$ 0	\$ 0	\$ 0	\$ 17,010,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Dean Forest Landfill Phase 2	\$ 0	\$ 17,010,000	\$ 0	\$ 0	\$ 0	\$ 17,010,000
Total	\$ 0	\$ 17,010,000	\$ 0	\$ 0	\$ 0	\$ 17,010,000

Category:	Sanitation Improvements	Start Year:	2015
Project Name:	Dean Forest Landfill Phase 2	Department:	Refuse Disposal
Project Number:	TBD	Description:	Develop new cell at landfill to increase capacity.
Contact Person/ Project Manager:	Gene Prevatt; gprevatt@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Dean Forest Landfill Phase 2	0	0	17,010,000	0	0	0	17,010,000	17,010,000

FUNDING SOURCES

Source	Amount
Sanitation Fund	17,010,000
Total	17,010,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Dean Forest Landfill Phase 2	0

DETAILS

Objective:	Construct a new cell at the DFR landfill site to increase capacity.	Council Priority:	Health and Environment
Benefits:	Allows for continued operation of the landfill; the existing cell will be reaching full capacity within the next 5 to 10 years.		
Scope/Comments:	Develop new cell at landfill to increase capacity.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	17,010,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Early stages of new cell construction at landfill

LOCATION

Address:	Dean Forest Road
Neighborhood:	96, Dean Forest Road Landfill
Council District:	1

2014-2018 SEWER IMPROVEMENTS

Sewer improvements include regular maintenance and rehabilitation of the sewer system, extension of the system into areas where service is not available, and separation of stormwater drainage from wastewater lines. A major project funded in 2014 continues to be the installation of a flow equalization system to the President Street Plant.

SEWER ASSETS

Asset	Quantity
Lift stations	176
Sewer pipe	834 miles
Treatment plants	4
Administration facility	1

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
Sewer Fund	\$ 14,712,000	\$ 17,517,000	\$ 20,948,000	\$ 23,746,000	\$ 24,883,000	\$ 101,806,000
Total	\$ 14,712,000	\$ 17,517,000	\$ 20,948,000	\$ 23,746,000	\$ 24,883,000	\$ 101,806,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
72" Line to Savannah River	0	0	0	4,000,000	0	4,000,000
Bacon Park Re-use Water System	\$ 750,000	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
Developer Oversizing	117,000	117,000	121,000	123,000	123,000	601,000
Directional Bore for 23 Parallel Force Main	0	0	0	500,000	1,000,000	1,500,000
Equalization System	0	0	0	1,500,000	3,000,000	4,500,000
Georgetown Nutrient Removal	0	500,000	500,000	1,500,000	500,000	3,000,000
Large Tract Infrastructure Extension	100,000	100,000	100,000	100,000	105,000	505,000
Lift Station Rehabilitation	1,000,000	1,000,000	1,000,000	1,000,000	1,675,000	5,675,000

Project Name	2014	2015	2016	2017	2018	5 Year Total
Lift Station / Small Plants Monitoring	89,000	89,000	94,000	94,000	99,000	465,000
President St. Residuals Improvements	9,000,000	10,000,000	11,000,000	2,000,000	2,000,000	34,000,000
President St. TMDL Improvements	0	1,500,000	1,500,000	5,500,000	3,000,000	11,500,000
SCADA Remote Terminal Replacements	200,000	0	0	0	0	200,000
SCADA Upgrade	28,000	28,000	29,000	29,000	31,000	145,000
Sewer Extensions	120,000	120,000	125,000	128,000	128,000	621,000
Sewer Line Rehabilitation	2,150,000	2,150,000	2,212,000	1,500,000	2,900,000	10,912,000
Sewer Share of Paving	88,000	88,000	92,000	94,000	94,000	456,000
Stormwater Separation	120,000	125,000	125,000	128,000	128,000	626,000
Treatment Plant Capital Expansion	100,000	100,000	200,000	200,000	400,000	1,000,000
Treatment Plant Capital Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Treatment Plant Capital Maintenance	350,000	350,000	350,000	350,000	350,000	1,750,000
Wilshire Nutrient Removal	0	0	1,000,000	1,000,000	500,000	2,500,000
Wilshire TMDL Improvements	0	0	1,500,000	3,000,000	3,000,000	7,500,000
Turblex Blower Replacement	0	0	0	0	3,200,000	3,200,000
UV Disinfection	0	0	0	0	1,500,000	1,500,000
Variable Frequency Drives	0	0	0	0	150,000	150,000
Grand Total	\$ 14,712,000	\$ 17,517,000	\$ 20,948,000	\$ 23,746,000	\$ 24,883,000	\$ 101,806,000

Category:	Sewer	Start Year:	2017
Project Name:	72" Line to Savannah River	Department:	President Street Plant
Project Number:	TDB	Description:	Install discharge pipe leading from the plant into the Savannah River
Contact Person/ Project Manager:	Charlie Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
72" Line to Savannah River	0	0	0	0	4,000,000	0	4,000,000	4,000,000

FUNDING SOURCES

Source	Amount
	4,000,000
Total	4,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
72" Line to Savannah River	0

DETAILS

Objective:	To provide a better route for discharge...	Council Priority:	Health & Environment
Benefits:	Discharge currently routed through the Kayton Canal, new line would ease that burden		
Scope/Comments:	None		
Related Projects:	UV Disinfections	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	4,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Savannah River

LOCATION

Address:	1400 E. President St.
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	Start Year:	2011
Project Name:	Bacon Park Re-Use Water System	Department:	Water Reclamation
Project Number:	SW0623	Description:	Re-use water side stream system.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Bacon Park Re-Use Water System	2,750,000	750,000	750,000	500,000	500,000	500,000	3,000,000	5,750,000

FUNDING SOURCES

Source	Amount
Sewer Fund	3,000,000
Total	3,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Bacon Park Re-Use Water System	155,270

DETAILS

Objective:	To construct a re-use water system in the Bacon Park area.	Council Priority:	Health and Environment
Benefits:	To irrigate the golf courses and ball fields.		
Scope/Comments:	Constructing a mid-size re-use water system for irrigation purposes.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	250,000					
Design	500,000					
Construction	2,250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	1 Shorty Cooper Dr.
Neighborhood:	Bacon Park
Council District:	3, 4

Category:	Sewer Improvements	Start Year:	2012
Project Name:	Developer Oversizing	Department:	Sewer Maintenance
Project Number:	SW0726	Description:	Enlarge the sewer system or upgrade lift stations to meet future system demands.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Developer Oversizing	680,627	117,000	117,000	121,000	123,000	123,000	601,000	1,281,627

FUNDING SOURCES

Source	Amount
Sewer Fund	601,000
Total	601,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Developer Oversizing	0

DETAILS

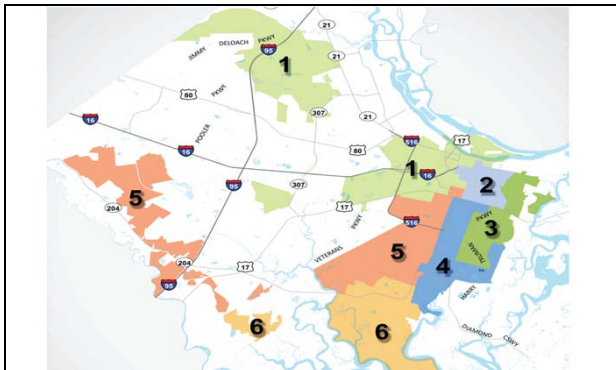
Objective:	Oversizing of the system is necessary when it is anticipated that additional capacity will be needed in an area beyond the scope of a particular development.	Council Priority:	Health and Environment
Benefits:	The Master Planning concept ensures future capacities in areas of potential growth.		
Scope/Comments:	Surcharges that go into the Sewer Fund will pay for these.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	601,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2013
Project Name:	Directional Bore for 23 Parallel Force Main	Department:	Lift Stations
Project Number:	SW0814	Description:	Install a new force main to replace the one near SCAD at West Boundary Street.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Directional Bore for 23 Parallel Force Main	500,000	0	0	0	500,000	1,000,000	1,500,000	2,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	1,500,000
Total	1,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Directional Bore for 23 Parallel Force Main	0

DETAILS

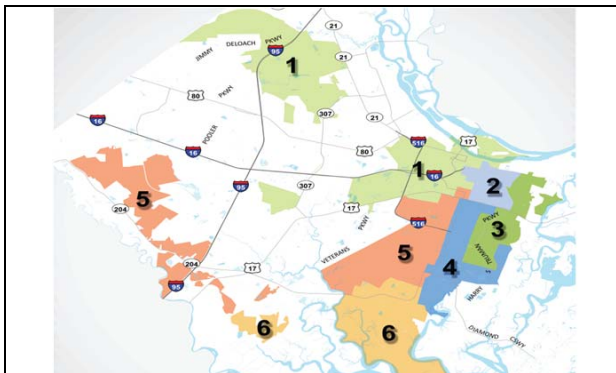
Objective:	To install a new LS 23 force main to replace the existing old and deteriorated one.	Council Priority:	Health and Environment
Benefits:	To assure public and environmental safety in the City from sinkholes, sewage spills and contamination which could occur in the future due to the condition of the line.		
Scope/Comments:	The new line will be 2 miles of 20 inch force main. The existing force main can be rehabbed and used as a parallel/bypass main if problems occur and force main flows have to be shut down.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	1,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	
Neighborhood:	7, Kayton-Frazier Area
Council District:	1

Category:	Sewer Improvements	Start Year:	2010
Project Name:	Equalization System	Department:	President Street Plant
Project Number:	SW0523	Description:	Add a flow equalization system to the President Street Plant.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Equalization System	5,680,000	0	0	0	1,500,000	3,000,000	4,500,000	10,180,000

FUNDING SOURCES

Source	Amount
Sewer Fund	4,500,000
Total	4,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Equalization System	0

DETAILS

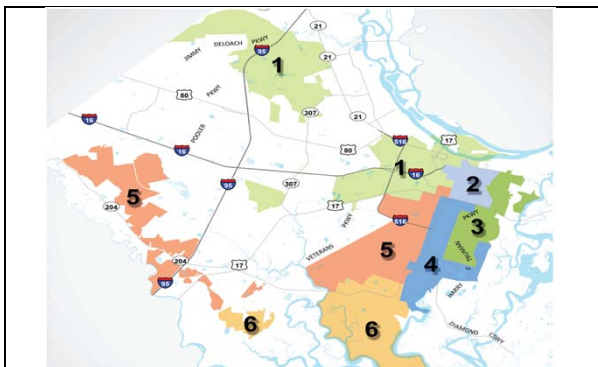
Objective:	To add a flow equalization system to President Street Plant.	Council Priority:	Health and Environment
Benefits:	This will prevent any regulatory permit (NPDES) non compliance issues that may be caused by peak flow flushing action.		
Scope/Comments:	The system will provide the ability to minimize the flushing action of the incoming increase in wastewater flow due to planned plant closures.		
Related Projects:	Closure of the Hunter Army Airfield and Wilshire Wastewater Treatment Plants.	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	4,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	1400 East President Street
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	Start Year:	2015
Project Name:	Georgetown Nutrient Removal	Department:	Regional Plants
Project Number:	TBD	Description:	Funding for future modifications to plant and/or processes in order to meet highly probable future limitations on nutrient loadings.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Georgetown Nutrient Removal	0	0	500,000	500,000	1,500,000	500,000	3,000,000	3,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	3,000,000
Total	3,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Georgetown Nutrient Removal	0

DETAILS

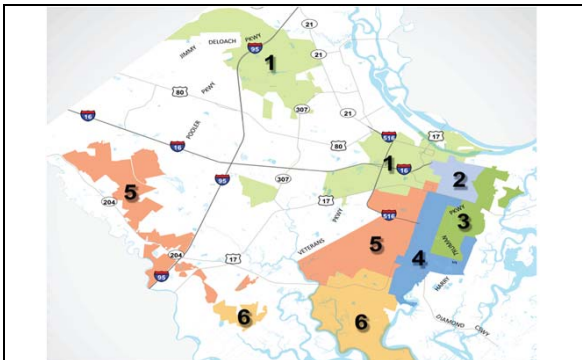
Objective:	Provide money for modifications to plant and/or processes in order to meet future limitations on nutrient loadings.	Council Priority:	Health and Environment
Benefits:	Compliance with future federal regulations. Prevention of large, unplanned expenditures that result in large rate increases.		
Scope/Comments:	Project is in response to numerous nationwide discussions regarding the high probability that nutrient limits will be placed on all wastewater plant discharges. Decisions regarding the nutrient limits or timing of new regulations have not yet been made.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	3,000,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	14 Beaver Run Drive
Neighborhood:	Georgetown
Council District:	6

Category:	Sewer Improvements	Start Year:	2000
Project Name:	Large Tract Infrastructure Extension	Department:	Sewer Maintenance
Project Number:	SW0521	Description:	Extend existing infrastructure to newly annexed areas.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Large Tract Infrastructure Extension	1,173,764	100,000	100,000	100,000	100,000	105,000	505,000	1,678,764

FUNDING SOURCES

Source	Amount
Sewer Fund	505,000
Total	505,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Large Tract Infrastructure Extension	0

DETAILS

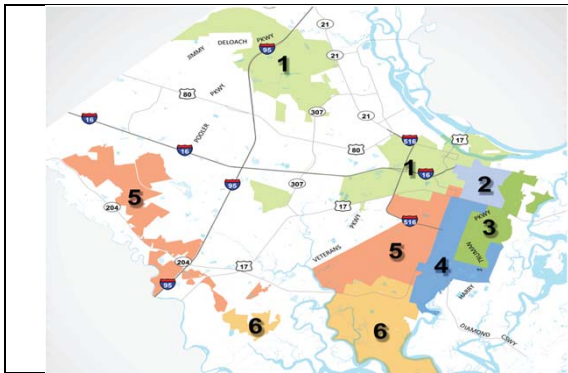
Objective:	Extension of existing infrastructure will be necessary to serve the newly annexed areas and allow development to begin.	Council Priority:	Economic Growth
Benefits:	The City will benefit from the economic development of the new annexed areas through an increased tax base & revenue from W/S service.		
Scope/Comments:	Extend existing infrastructure to newly annexed areas.		
Related Projects:	Annexation efforts	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	505,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2014
Project Name:	Lift Station Rehabilitation	Department:	Lift Stations
Project Number:	TBD	Description:	Rehabilitate or replace pump stations currently obsolete and/or reaching capacity.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Lift Station Rehabilitation	0	1,000,000	1,000,000	1,000,000	1,000,000	1,675,000	5,675,000	5,675,000

FUNDING SOURCES

Source	Amount
Sewer Fund	5,675,000
Total	5,675,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Lift Station Rehabilitation	0

DETAILS

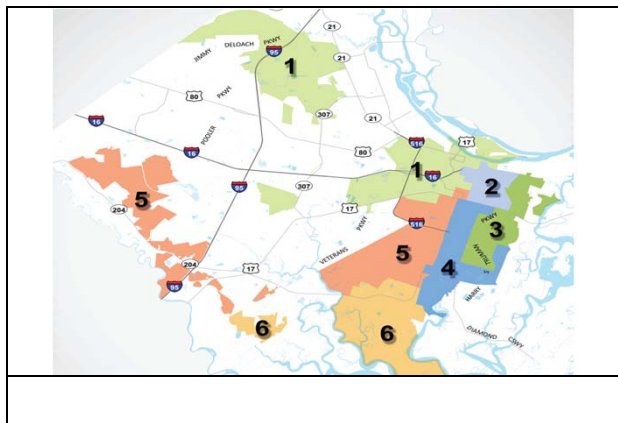
Objective:	The rehabilitation is necessary to provide additional system capacity and ensure system integrity.	Council Priority:	Health and Environment
Benefits:	This project provides the City with more reliable pump stations with the capacities to serve future customers.		
Scope/Comments:	Rehabilitate or replace pump stations.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	5,675,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2012
Project Name:	Lift Station/Small Plants Monitoring	Department:	Lift Stations
Project Number:	SW0722	Description:	Install remote terminal units at lift stations for the SCADA system.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Lift Station/Small Plants Monitoring	251,733	89,000	89,000	94,000	94,000	99,000	465,000	716,733

FUNDING SOURCES

Source	Amount
Sewer Fund	465,000
Total	465,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Lift Station/Small Plants Monitoring	0

DETAILS

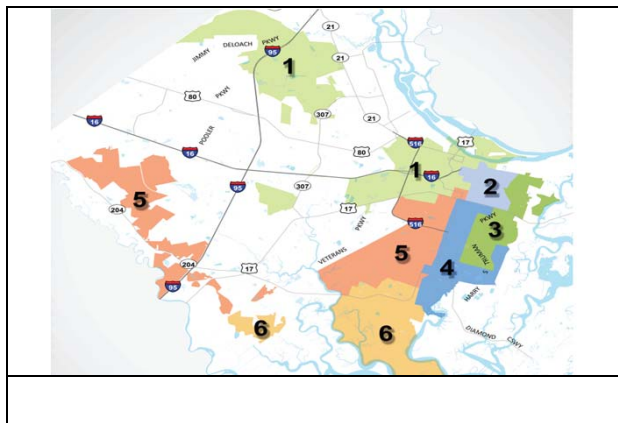
Objective:	The Supervisory Control and Data Acquisition (SCADA) system assists in the maintenance of over 150 lift stations.	Council Priority:	Health and Environment
Benefits:	The installation of the SCADA serves as an additional safety mechanism to monitor lift stations to avoid system failures.		
Scope/Comments:	Completed 32 remote terminal units.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	465,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2012
Project Name:	President St. TMDL Improvements	Department:	President Street Plant
Project Number:	SW0724	Description:	Major upgrade to President Street Waste Water Treatment Plant and/or processes due to changes in the TMDL limits.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
President St. TMDL Improvements	4,000,000	0	1,500,000	1,500,000	5,500,000	3,000,000	11,500,000	15,500,000

FUNDING SOURCES

Source	Amount
Sewer Fund	11,500,000
Total	11,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
President St. TMDL Improvements	0

DETAILS

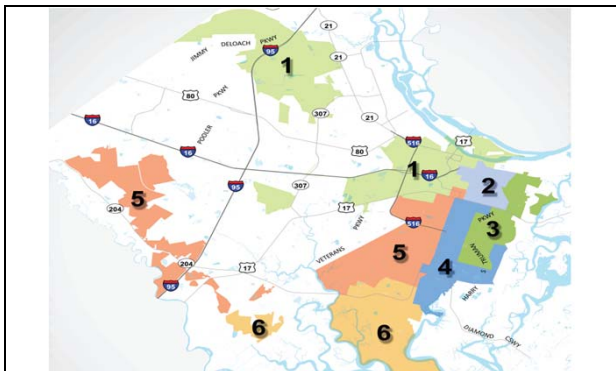
Objective:	Upgrade plant and/or processes at President Street WWTP in order to be compliant with upcoming TMDL limits.	Council Priority:	Health and Environment
Benefits:	Compliance with TMDL limits.		
Scope/Comments:	Project will affect President Street treatment plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	11,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	1400 East President Street Plant
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	Start Year:	2013
Project Name:	President St. Residuals Improvements	Department:	President Street Plant
Project Number:	SW0815	Description:	Major upgrades to President Street WPCP for the long term handling and disposal of biosolids.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
President St. Residuals Improvements	250,000	9,000,000	10,000,000	11,000,000	2,000,000	2,000,000	34,000,000	34,250,000

FUNDING SOURCES

Source	Amount
Sewer Fund	34,000,000
Total	34,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
President St. Residuals Improvements	0

DETAILS

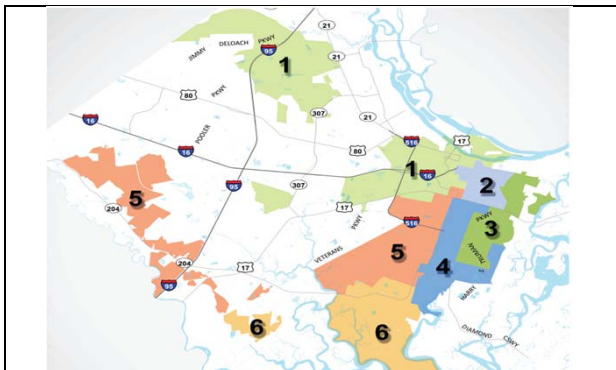
Objective:	Plan for major upgrades to President Street WPCP for the handling and disposal of biosolids.	Council Priority:	Health and Environment
Benefits:	Compliance with permit conditions in the most cost effective manner.		
Scope/Comments:	Long-term handling of biosolids in accordance with permit conditions.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	50,000					
Design	200,000					
Repair/Maintenance	33,750,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	1400 East President Street
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	Start Year:	2009
Project Name:	SCADA Remote Terminal Replacements	Department:	Lift Stations
Project Number:	SW0428	Description:	Replacement of existing Lift Station SCADA (Supervisory Control and Data Acquisition) unit RTUs controlling lift station operations.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
SCADA Remote Terminal Replacements	800,009	200,000	0	0	0	0	200,000	1,000,009

FUNDING SOURCES

Source	Amount
Sewer Fund	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
SCADA Remote Terminal Replacements	272,463

DETAILS

Objective:	To purchase and replace 148 of the existing lift station RTUs that are no longer being manufactured and fabricated with the new Controlwave RTU.	Council Priority:	Health and Environment
Benefits:	Replaces antiquated units and will be used to further automate the Lift Station Operations, which in turn will allow for more efficient use of personnel and more efficient monitoring of station operations.		
Scope/Comments:	This CIP will replace all current RTUs in the field with new controlwave units. It is needed due to Bristol no longer producing the current 33xx product lines that are in place.		
Related Projects:	Lift Station Operations and Sewer Conveyance; SCADA Upgrades	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2012
Project Name:	SCADA Upgrade	Department:	Lift Stations
Project Number:	SW0723	Description:	Provide SCADA system hardware and software upgrades.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
SCADA Upgrade	123,459	28,000	28,000	29,000	29,000	31,000	145,000	268,459

FUNDING SOURCES

Source	Amount
Sewer Fund	145,000
Total	145,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
SCADA Upgrade	0

DETAILS

Objective:	It is essential to upgrade the SCADA system in order to ensure that we can monitor and control the wastewater conveyance and treatment systems remotely.	Council Priority:	Health and Environment
Benefits:	Remote monitoring and control allows for prompt response to potential problems.		
Scope/Comments:	Hardware and software upgrades for SCADA system.		
Related Projects:	SCADA Upgrades and RTU Replacements	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	145,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2011
Project Name:	Sewer Extensions	Department:	Sewer Maintenance
Project Number:	SW0622	Description:	Install sanitary sewers in areas where the City will provide future service.
Contact Person/ Project Manager:	Jim Lalpander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Sewer Extensions	485,373	120,000	120,000	125,000	128,000	128,000	621,000	1,106,373

FUNDING SOURCES

Source	Amount
Sewer Fund	621,000
Total	621,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Sewer Extensions	9,598

DETAILS

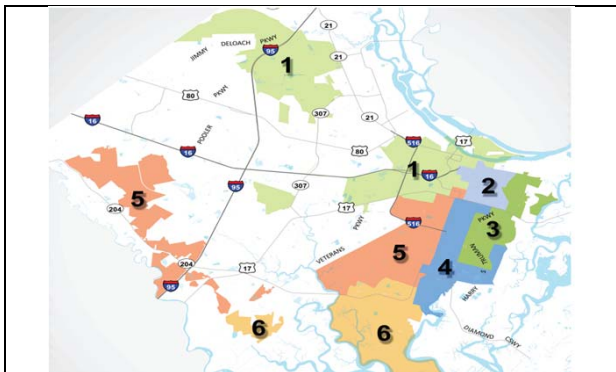
Objective:	In many cases, customers are on septic tanks which have failed. This project provides the necessary sewer service and generates additional revenue.	Council Priority:	Health and Environment
Benefits:	Increased revenues from expanded service area.		
Scope/Comments:	Installation of sanitary sewers in futures service areas.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	621,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2014
Project Name:	Sewer Line Rehabilitation	Department:	Sewer Maintenance
Project Number:	TBD	Description:	Rehabilitate and/or replace deteriorated or damaged sewer lines.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Sewer Line Rehabilitation	0	2,150,000	2,150,000	2,212,000	1,500,000	2,900,000	10,912,000	10,912,000

FUNDING SOURCES

Source	Amount
Sewer Fund	10,912,000
Total	10,912,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Sewer Line Rehabilitation	0

DETAILS

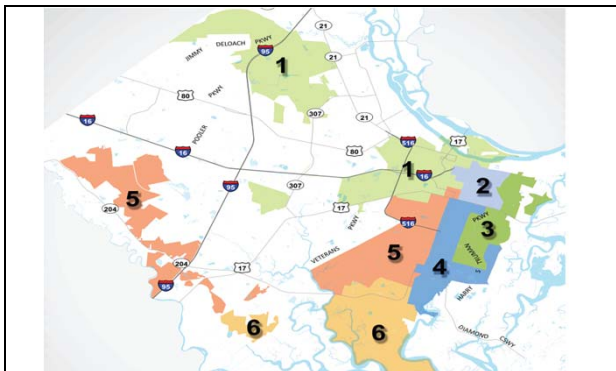
Objective:	To reduce the number of stoppages/backups and cave-ins on sewer lines.	Council Priority:	Health and Environment
Benefits:	Reduction in sewer stoppages and/or cave-ins; also strengthening of the integrity of the sewer system.		
Scope/Comments:	Rehabilitation or replacement of deteriorated or damaged sewer lines.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	10,912,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2010
Project Name:	Sewer Share of Paving	Department:	Sewer Maintenance
Project Number:	SW0522	Description:	Replace damaged or deteriorated sewer lines prior to continuing street paving projects.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Sewer Share of Paving	588,934	88,000	88,000	92,000	94,000	94,000	456,000	1,044,934

FUNDING SOURCES

Source	Amount
Sewer Fund	456,000
Total	456,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Sewer Share of Paving	0

DETAILS

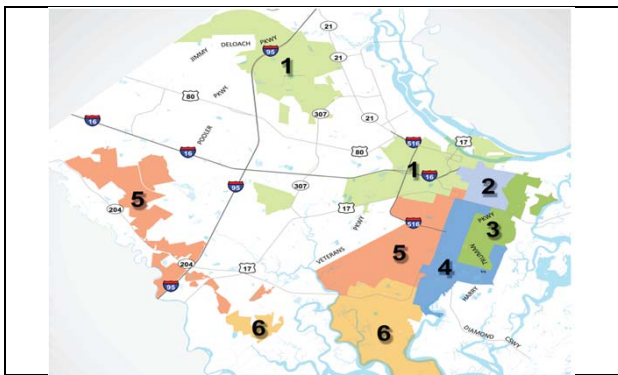
Objective:	There are sewer lines in unpaved streets and some paved streets that are old and in need of replacement prior to street paving.	Council Priority:	Neighborhood Vitality
Benefits:	These deteriorated lines should be replaced prior to paving to prevent damaging newly paved streets.		
Scope/Comments:	Replacement of damaged or deteriorated sewer lines prior to paving.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	456,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2011
Project Name:	Stormwater Separation	Department:	Sewer Maintenance
Project Number:	SW0621	Description:	Direct stormwater out of the sanitary sewer system.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Stormwater Separation	709,518	120,000	125,000	125,000	128,000	128,000	626,000	1,335,518

FUNDING SOURCES

Source	Amount
Sewer Fund	626,000
Total	626,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Stormwater Separation	96,828

DETAILS

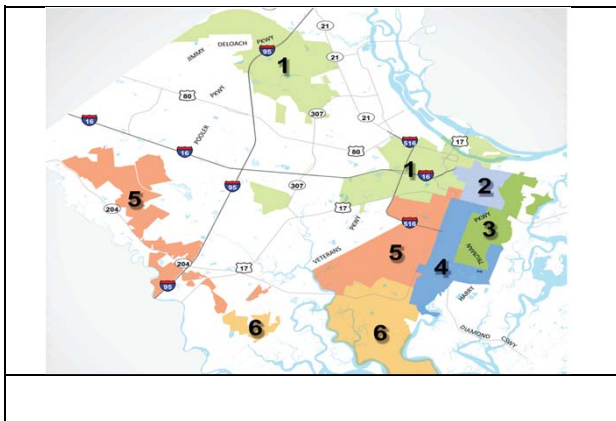
Objective:	The infiltration of stormwater causes increased stoppages, lower system capacity and higher maintenance costs.			Council Priority:	Health and Environment
Benefits:	The removal of stormwater would create additional capacity and reduce stoppages caused by the increased flow from stormwater.				
Scope/Comments:	Direct stormwater out of the sanitary sewer system.				
Related Projects:	N/A		Recurring/Non-Recurring:	Recurring	

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	626,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	Start Year:	2004
Project Name:	Treatment Plant Capital Expansion	Department:	President Street Plant
Project Number:	SW0806	Description:	Make treatment capacity increases as needed at the City's wastewater treatment plants.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Treatment Plant Capital Expansion	4,000,000	100,000	100,000	200,000	200,000	400,000	1,000,000	5,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	1,000,000
Total	1,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Treatment Plant Capital Expansion	0

DETAILS

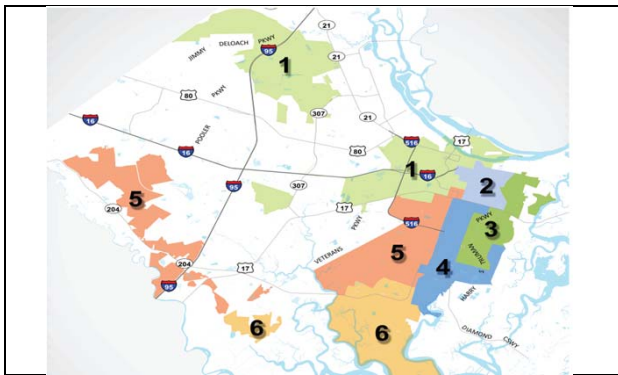
Objective:	Provide funding for treatment plant capacity expansion.	Council Priority:	Health and Environment
Benefits:	Serve the growing community and service area of the City of Savannah. Project will enhance the public health and safety. It will provide for an economic stimulus and further ensures compliance of the law.		
Scope/Comments:	Expansion of wastewater treatment plant.		
Related Projects:	Treatment capacity capabilities of wastewater treatment plants	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Georgetown, President, Wilshire and Crossroads Plants
Neighborhood:	24, Blackshear (President); 79, Largo Woods (Wilshire);
Council District:	2, 6, 1

Category:	Sewer Improvements	Start Year:	2013
Project Name:	Treatment Plant Capital Improvements	Department:	President Street Plant
Project Number:	SW0811	Description:	Make various capital improvements as needed at the wastewater treatment plants.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Treatment Plant Capital Improvements	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	3,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	2,500,000
Total	2,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Treatment Plant Capital Improvements	0

DETAILS

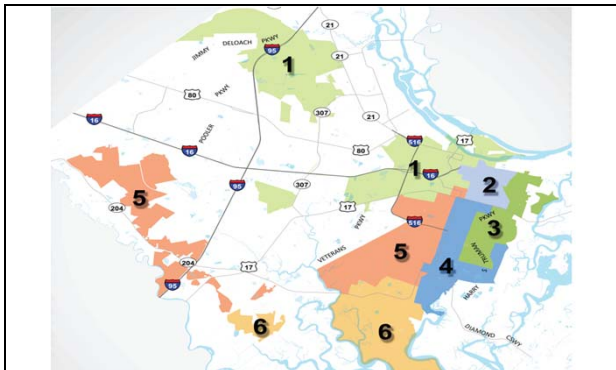
Objective:	To ensure wastewater treatment plants are properly operational with updated equipment according to new technologies and EPD directives.	Council Priority:	Health and Environment
Benefits:	Proper and more efficient and effective wastewater treatment.		
Scope/Comments:	Update equipment at wastewater treatment plants.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	2,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Georgetown, President, Wilshire and Crossroads Plants
Neighborhood:	24, Blackshear (President); 79, Largo Woods (Wilshire);
Council District:	2, 6, 1

Category:	Sewer Improvements	Start Year:	2013
Project Name:	Treatment Plant Capital Maintenance	Department:	President Street Plant
Project Number:	SW0810	Description:	Replace equipment, correct design deficiencies, and other needs to meet permit to discharge limits.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Treatment Plant Capital Maintenance	350,000	350,000	350,000	350,000	350,000	350,000	1,750,000	2,100,000

FUNDING SOURCES

Source	Amount
Sewer Fund	1,750,000
Total	1,750,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Treatment Plant Capital Maintenance	0

DETAILS

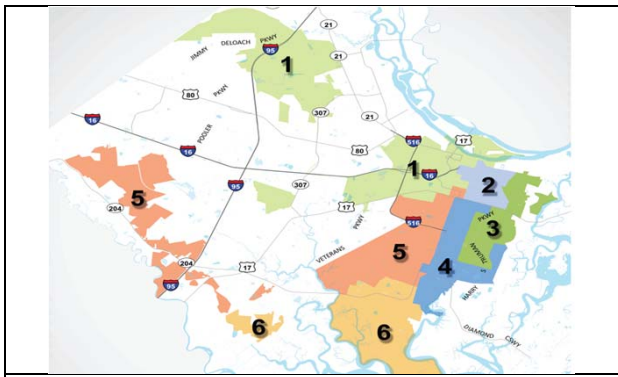
Objective:	This project is necessary in order to meet the higher discharge limitations required by the Environmental Protection Division.	Council Priority:	Health and Environment
Benefits:	This project will allow the City to continue to meet its discharge requirements as required under the NPDES permit.		
Scope/Comments:	The project affects the following treatment plants: Georgetown, President, Wilshire & Windsor.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	1,750,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Georgetown, President, Wilshire and Crossroads Plants
Neighborhood:	24, Blackshear (President); 79, Largo Woods (Wilshire);
Council District:	2, 6, 1

Category:	Sewer Improvements	Start Year:	2016
Project Name:	Wilshire Nutrient Removal	Department:	Regional Plants
Project Number:	TBD	Description:	Funding for future modifications to plant and/or processes in order to meet highly probable future limitations on nutrient loadings.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Wilshire Nutrient Removal	0	0	0	1,000,000	1,000,000	500,000	2,500,000	2,500,000

FUNDING SOURCES

Source	Amount
Sewer Fund	2,500,000
Total	2,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Wilshire Nutrient Removal	0

DETAILS

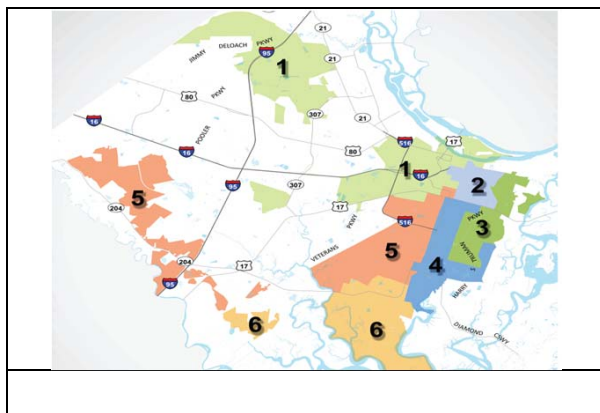
Objective:	Provide money for modifications to plant and/or processes in order to meet future limitations on nutrient loadings.	Council Priority:	Health and Environment
Benefits:	Compliance with future Federal regulations. Prevention of large, unplanned expenditures that result in large rate increases.		
Scope/Comments:	Project is in response to numerous nationwide discussions regarding the high probability that nutrient limits will be placed on all wastewater plant discharges. Decisions regarding the nutrient limits or timing of new regulations have not yet been made.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	2,500,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	11015 Largo Drive
Neighborhood:	80, Wilshire Estates
Council District:	6

Category:	Sewer Improvements	Start Year:	2012
Project Name:	Wilshire TMDL Improvements	Department:	Regional Plants
Project Number:	SW0725	Description:	Improvements to wastewater plant in order to be compliant with future TMDL limits.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Wilshire TMDL Improvements	2,500,000	0	0	1,500,000	3,000,000	3,000,000	7,500,000	10,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	7,500,000
Total	7,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Wilshire TMDL Improvements	0

DETAILS

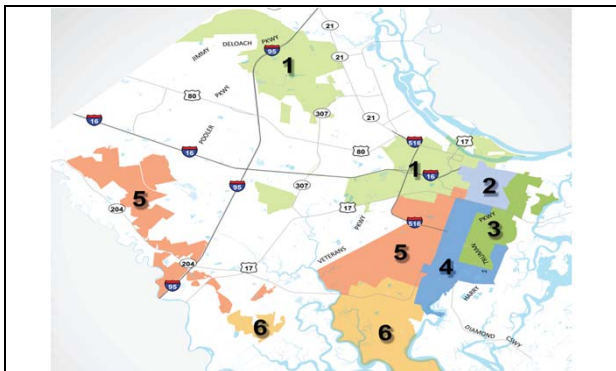
Objective:	Modify plant and/or processes in order to maintain compliance with TMDL regulations.	Council Priority:	Health and Environment
Benefits:	Compliance with forthcoming TMDL limits.		
Scope/Comments:	Project affects Wilshire Plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	7,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	11015 Largo Drive
Neighborhood:	Wilshire
Council District:	6

Category:	Sewer	Start Year:	2018
Project Name:	Turblex Blower Replacement	Department:	President Street Plant
Project Number:	TDB	Description:	Replace blowers used for air circulation during the biological waste treatment process
Contact Person/ Project Manager:	Charlie Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
Turblex Blower Replacement	0	0	0	0	0	3,200,000	3,200,000	3,200,000

FUNDING SOURCES

Source	Amount
Sewer Fund	3,200,000
Total	3,200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Turblex Blower Replacement	0

DETAILS

Objective:	To replace current blowers	Council Priority:	Health & Environment
Benefits:	New blowers will be safer, more energy efficient, and easier to maintain		
Scope/Comments:	None		
Related Projects:	None	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	3,200,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.		Estimated Annual Impact	
Description:	Newer, more efficient equipment should reduce energy usage and costs, it is unknown how much at this point.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	1400 E. President St.
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer	Start Year:	2018
Project Name:	UV Disinfection	Department:	President Street Plant
Project Number:	TDB	Description:	Install UV Disinfection equipment on new plant discharge line
Contact Person/ Project Manager:	Charlie Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
UV Disinfection	0	0	0	0	0	1,500,000	1,500,000	1,500,000

FUNDING SOURCES

Source	Amount
Sewer Fund	1,500,000
Total	1,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
UV Disinfection	0

DETAILS

Objective:	To disinfect the treated water as it is discharged from the plant	Council Priority:	Health & Environment
Benefits:	Chlorine disinfection is currently being used, UV is a much safer process		
Scope/Comments:	None		
Related Projects:	72" Line to Savannah River	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	1,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Discharged water passing through a UV disinfection station

LOCATION

Address:	1400 E. President Street
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer	Start Year:	2018
Project Name:	Variable Frequency Drives	Department:	President Street Plant
Project Number:	TDB	Description:	Replace variable frequency drives for pumps at wastewater treatment facilities
Contact Person/ Project Manager:	Charlie Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
Variable Frequency Drives	0	0	0	0	0	150,000	150,000	150,000

FUNDING SOURCES

Source	Amount
Sewer Fund	150,000
Total	150,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Variable Frequency Drives	0

DETAILS

Objective:	To ensure that pumps can adjust to handle varying rates of influent water	Council Priority:	Health & Environment
Benefits:	New drives will be more efficient, safer, and easier to maintain		
Scope/Comments:	None		
Related Projects:	None	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	150,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Current variable frequency drive equipment at plant

LOCATION

Address:	1400 E. President Street
Neighborhood:	24, Blackshear
Council District:	2



2014-2018 SQUARES AND MONUMENTS IMPROVEMENTS

Improvements in this group can be categorized as renovation of City squares and conservation and restoration of outdoor monuments, street medians, passive neighborhood parks, and one of the City's major tourist attractions, the Riverfront. Funding is also included to match neighborhood group contributions to their own projects.

SQUARES AND MONUMENTS ASSETS

Asset	Quantity
Historic squares	21
Passive parks	37
Major medians	23
Minor medians	59
Monuments	53
Trees	82,450

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
General Fund	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 25,000	\$ 65,000
General Fund (Preservation Fee)	370,000	372,500	347,500	425,000	420,000	1,935,000
Total	\$ 380,000	\$ 382,500	\$ 357,500	\$ 435,000	\$ 445,000	\$ 2,000,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Atlantic Mall Landscape and Lighting Improvements	\$210,000	\$35,000	\$ 0	\$ 0	\$210,000	\$455,000
Bee Road Passive Park Trail	0	0	0	0	15,000	15,000
Entranceway and Median Improvements	0	0	0	95,000	15,000	110,000
Factors Walk Wall Stabilization	0	0	117,500	200,000	50,000	367,500

Project Name	2014	2015	2016	2017	2018	5 Year Total
Fountain Conservation	0	51,250	20,000	0	10,000	81,250
Gordon Monument Conservation	0	0	0	25,000	0	25,000
Monument Conservation	50,000	50,000	50,000	0	25,000	175,000
Neighborhood Matching Funds	10,000	10,000	10,000	10,000	10,000	50,000
Park, Square, Median and Irrigation Improvements	50,000	51,250	50,000	0	25,000	176,250
Public Monument Lighting	0	0	0	50,000	25,000	75,000
Rousakis Plaza and Riverfront Repairs	0	125,000	50,000	0	25,000	200,000
Square Renovation	60,000	60,000	60,000	0	20,000	200,000
Square Walkway Repairs	0	0	0	55,000	15,000	70,000
Total	\$ 380,000	\$ 382,500	\$ 357,500	\$ 435,000	\$ 445,000	\$ 2,000,000

Category:	Squares and Monuments	Start Year:	2013
Project Name:	Atlantic Mall Landscape and Lighting Improvements	Department:	Park and Tree
Project Number:	SQ0806	Description:	Improve landscape of Atlantic Mall.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Atlantic Mall Landscape and Lighting Improvements	100,000	210,000	35,000	0	0	210,000	455,000	555,000

FUNDING SOURCES

Source	Amount
General Fund	455,000
Total	455,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Atlantic Mall Landscape and Lighting Improvements	0

DETAILS

Objective:	Improve landscape of Atlantic Mall.	Council Priority:	Neighborhood Vitality
Benefits:	Will provide aesthetically pleasing landscape for the mall consistent with lighting upgrades.		
Scope/Comments:	Design new landscape to replace existing sweetgums and crape myrtles in the mall from Tiedeman Park to Baldwin Park and complement the lighting plan for the mall.		
Related Projects:	Atlantic Mall Lighting, Victory Drive Median Improvements	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	250,000					
Design	205,000					
Repair/Maintenance	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Atlantic Mall

LOCATION

Address:	Atlantic Avenue
Neighborhood:	21, Baldwin Park; 38, Ardsley Park/ Chatham Crescent
Council District:	2, 4

Category:	Squares and Monuments	Start Year:	2018
Project Name:	Bee Road Passive Park Trail	Department:	Park & Tree
Project Number:	TBD	Description:	Install walking trail at Anderson and Bee Roads
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Bee Road Passive Park Trail	0	0	0	0	0	15,000	15,000	15,000

FUNDING SOURCES

Source	Amount
General Fund	15,000
Total	15,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Bee Road Passive Park Trail	0

DETAILS

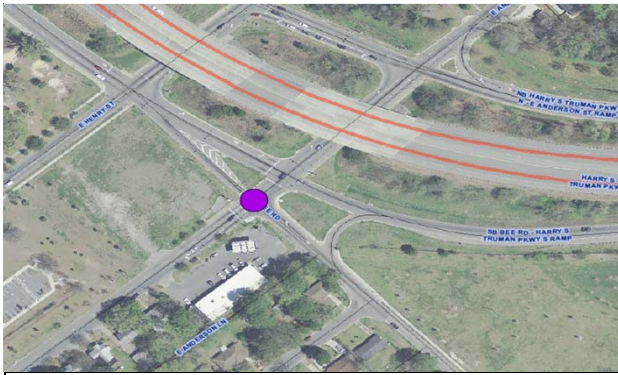
Objective:	Install walking trail at Anderson and Bee Roads.	Council Priority:	Neighborhood Vitality
Benefits:	Neighborhood involvement.		
Scope/Comments:	Clearing and planting of landscape.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	15,000					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Proposed site for Bee Road Passive Park Trail

LOCATION

Address:	Bee Road and Anderson Street intersection
Neighborhood:	34, Victory Manor/ East Hill/ Donwood
Council District:	2

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Entranceway and Median Improvements	Department:	Park and Tree
Project Number:	TBD	Description:	Improve landscape of City entrances and medians
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Entranceway and Median Improvements	0	0	0	0	95,000	15,000	110,000	110,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	110,000
Total	110,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Entranceway and Median Improvements	0

DETAILS

Objective:	Revitalize City entryways and medians.	Council Priority:	Neighborhood Vitality
Benefits:	Improve appearances of public property at entryways and along major medians.		
Scope/Comments:	Design attractive, water-efficient, and safe landscapes for all City entryways and major medians.		
Related Projects:	Gateway Signage	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	110,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Median on Liberty Street

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Factors Walk Wall Stabilization	Department:	Park and Tree
Project Number:	TBD	Description:	Stabilize the historic wall along Factor's Walk.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Factors Walk Wall Stabilization	0	0	0	117,500	200,000	50,000	367,500	367,500

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	367,500
	0
	0
Total	367,500

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Factors Walk Wall Stabilization	0

DETAILS

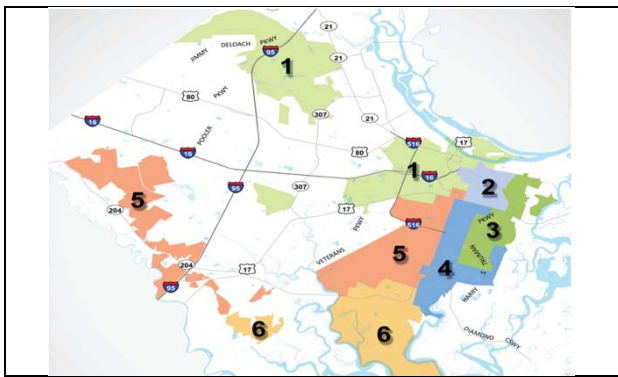
Objective:	Repair unstable portions of the stone wall along Factor's Walk to provide stability for the wall.	Council Priority:	Culture and Recreation
Benefits:	Preservation of historically-significant wall that is safe and functional.		
Scope/Comments:	Assess entire wall and select highest priority segments for detailed structural analysis, prepare high-quality conservation treatment plans and perform conservation techniques of those segments.		
Related Projects:	Historic Wall Preservations	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	367,500					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Factors Walk
Neighborhood:	8, North Historic District
Council District:	1

Category:	Squares and Monuments	Start Year:	2015
Project Name:	Fountain Conservation	Department:	Park and Tree
Project Number:	TBD	Description:	Preserve and maintain the City's fountains.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Fountain Conservation	0	0	51,250	20,000	0	10,000	81,250	81,250

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	81,250
	0
	0
Total	81,250

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Fountain Conservation	0

DETAILS

Objective:	Ensure the safe and efficient operation and preserve the architecture of the public fountains in parks, squares, medians and elsewhere.	Council Priority:	Culture and Recreation
Benefits:	Provide attractive and reliable water features as special effects, focal points and backdrops for passive recreation, tourism, and scenic vistas in public open spaces.		
Scope/Comments:	Significant metal and stone fountains require treatments due to the continuous flow of water which can deteriorate the structure over time. Electrical, pumps, and plumbing require inspection and analysis to provide safe and efficient water flow.		
Related Projects:	Park, Square, Median Improvements	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	81,250					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Fountain at Forsyth Park

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Gordon Monument Conservation	Department:	Park and Tree
Project Number:	TBD	Description:	Conserve the Gordon Monument in Wright Square
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Gordon Monument Conservation	0	0	0	0	25,000	0	25,000	25,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	25,000
	0
	0
Total	25,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Gordon Monument Conservation	0

DETAILS

Objective:	Restore Gordon Monument.	Council Priority:	Neighborhood Vitality
Benefits:	Preservation of monument for tourism and future generations.		
Scope/Comments:	Repoint foundation, inject grout into cracked pillar, treat carbon sediment on Corinthian capital.		
Related Projects:	Monument Conservation	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	25,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Bull and President Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Squares and Monuments	Start Year:	2013
Project Name:	Monument Conservation	Department:	Park and Tree
Project Number:	SQ0807	Description:	Repair, restore and improve monuments in various locations
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Monument Conservation	171,779	50,000	50,000	50,000	0	25,000	175,000	346,779

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	175,000
Total	175,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Monument Conservation	0

DETAILS

Objective:	To preserve and improve the condition of monuments.	Council Priority:	Culture and Recreation
Benefits:	Preservation of monuments for enjoyment and education of residents and visitors. The project will ensure that monuments receive treatments on a timely basis to avoid the need for extensive large restoration projects.		
Scope/Comments:	Monument conservation and related site improvements to improve condition, protection, and site aesthetics such as walkways, fencing, and improved lighting.		
Related Projects:	Gordon Monument Conservation	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	175,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Monument to James Edward Oglethorpe in Chippewa Square

LOCATION

Address:	Various locations
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	Start Year:	2010
Project Name:	Neighborhood Matching Funds	Department:	Park and Tree
Project Number:	PT0802	Description:	Provide matching funds for neighborhood projects such as tree planting, park renovations and streetscape improvements.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Neighborhood Matching Funds	93,448	10,000	10,000	10,000	10,000	10,000	50,000	143,448

FUNDING SOURCES

Source	Amount
General Fund	50,000
	0
	0
Total	50,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Neighborhood Matching Funds	52,659

DETAILS

Objective:	To give neighborhood associations incentives to improve street appearance and encourage volunteer involvement.	Council Priority:	Neighborhood Vitality
Benefits:	Improves neighborhood, reduces installation costs and encourages neighborhood associations to take pride in the development of their area.		
Scope/Comments:	All neighborhood groups are eligible to apply for matching funds from the City.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	50,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



City workers install a bench purchased by the Ardsley Park Garden Club through the Neighborhood Matching program.

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	Start Year:	2012
Project Name:	Park, Square, Median and Irrigation Improvements	Department:	Park and Tree
Project Number:	PT0700	Description:	Maintain and improve the Parks, Squares, and Medians, including irrigation systems.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Park, Square, Median and Irrigation Improvements	129,000	50,000	51,250	50,000	0	25,000	176,250	305,250

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	176,250
Total	176,250

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Park, Square, Median and Irrigation Improvements	60,549

DETAILS

Objective:	Improve the landscape, structures and infrastructure conditions in public parks, squares and medians.	Council Priority:	Neighborhood Vitality
Benefits:	Provide safe and secure, scenic public open spaces to attract visitors and improve the overall quality of life.		
Scope/Comments:	Thin out overcrowded vegetation to improve visibility and re-establish scenic vistas. Add landscaping to improve appearances. Upgrade irrigation systems to meet current vegetation needs. Modify and/or repair walkways, benches and other structures.		
Related Projects:	Square Renovation, Fountain Conservation, Monument Conservation	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	176,250					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Repairs in Wright Square

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Public Monument Lighting	Department:	Park and Tree
Project Number:	TBD	Description:	Install or repair lighting of public monuments
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Public Monument Lighting	0	0	0	0	50,000	25,000	75,000	75,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	75,000
Total	75,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Public Monument Lighting	0

DETAILS

Objective:	To provide lighting of the monuments.	Council Priority:	Neighborhood Vitality
Benefits:	Enhance nighttime appearance of monuments to promote tourism.		
Scope/Comments:	Assess existing lighting and adjust lighting as necessary; install additional lighting where appropriate (i.e. Oglethorpe Monumement in Chippewa Square).		
Related Projects:	Monument Conservation	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	75,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Monument to Nathanael Greene in Johnson Square

LOCATION

Address:	Historic district
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	Start Year:	1998
Project Name:	Rousakis Plaza and Riverfront Repairs	Department:	Park and Tree
Project Number:	PT0801	Description:	Repair and maintain the structure of Rousakis Plaza.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Rousakis Plaza and Riverfront Repairs	537,687	0	125,000	50,000	0	25,000	200,000	737,687

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Rousakis Plaza and Riverfront Repairs	47,074

DETAILS

Objective:	To protect the plaza support structure from further decline and to provide upkeep to a major tourist attraction.	Council Priority:	Economic Growth
Benefits:	Performing preventive maintenance is less costly than repairing a structural collapse. Protect a significant investment and ensure a safe area for major public events.		
Scope/Comments:	The structures to be repaired include the docks, brick, decking, etc.		
Related Projects:	Continued maintenance of the Riverfront Park.	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Rousakis Plaza

LOCATION

Address:	Rousakis Plaza
Neighborhood:	8, North Historic District
Council District:	1

Category:	Squares and Monuments	Start Year:	2005
Project Name:	Square Renovation	Department:	Park and Tree
Project Number:	PT0902	Description:	Improve the lighting, paving , landscaping and furnishing in squares.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Square Renovation	787,397	60,000	60,000	60,000	0	20,000	200,000	987,397

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	200,000
	0
	0
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Square Renovation	542,381

DETAILS

Objective:	To make improvements to historic squares.	Council Priority:	Culture and Recreation
Benefits:	Reduce the chance of injury on the walkways, enhance public safety and improve aesthetics.		
Scope/Comments:	The squares to be renovated are: Whitfield, Franklin, Warren, Lafayette, and Greene.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Lafayette Square

LOCATION

Address:	Whitfield, Franklin, Warren, Lafayette, and Greene Squares
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	Start Year:	2017
Project Name:	Square Walkway Repairs	Department:	Park and Tree
Project Number:	TBD	Description:	Repair brick walkways in the downtown squares.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Square Walkway Repairs	0	0	0	0	55,000	15,000	70,000	70,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	70,000
Total	70,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Square Walkway Repairs	0

DETAILS

Objective:	Repair brick walkways in downtown squares.	Council Priority:	Neighborhood Vitality
Benefits:	To provide water infiltration for trees while providing public safety for pedestrians.		
Scope/Comments:	Remove and reset bricks on sand as necessary to provide safe walkways.		
Related Projects:	Square Renovation	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	70,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Historic District
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2



2014-2018 STREET IMPROVEMENTS

Infrastructure in this category is designed to preserve the City's streets, bridges, highways, sidewalks, rights-of-way and lanes. Improvements in the 5 year plan, as in year 2014, are primarily ongoing maintenance projects.

STREET ASSETS

Asset	Quantity
Paved streets	637.57 miles
Unpaved streets	.90 miles
Curb	423 miles
Sidewalks	265.1 miles
City-maintained bridges	28

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
General Fund	\$ 495,000	\$ 545,000	\$ 1,400,000	\$ 2,000,000	\$ 2,059,500	\$ 6,499,500
General Fund (Preservation Fee)	230,000	227,500	227,500	175,000	180,000	1,040,000
Total	\$ 725,000	\$ 772,500	\$ 1,627,500	\$ 2,175,000	\$ 2,239,500	\$ 7,539,500

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Bridge Maintenance	\$ 0	\$ 100,000	\$ 150,000	\$ 300,000	\$ 309,000	\$ 859,000
LMIG Resurfacing	150,000	150,000	100,000	200,000	206,000	806,000
Montgomery Street Ramp	120,000	102,500	102,500	0	0	325,000
New Sidewalk Install	0	0	250,000	250,000	257,000	757,000
Repair / Install Curbs	65,000	75,000	100,000	150,000	154,500	544,500
Resurfacing	0	150,000	350,000	350,000	360,500	1,210,500
River Street Ramps Reconstruction	110,000	125,000	125,000	175,000	180,000	715,000
Sidewalk Repairs	65,000	70,000	100,000	200,000	206,000	641,000
Street Paving	115,000	0	150,000	250,000	257,500	772,500
Wheelchair Access Ramps	100,000	0	200,000	300,000	309,000	1,009,000

Project Name	2014	2015	2016	2017	2018	5 Year Total
Total	\$ 725,000	\$ 772,500	\$ 1,627,500	\$ 2,175,000	\$ 2,239,500	\$ 7,539,500

Category:	Street Improvements	Start Year:	1999
Project Name:	Bridge Maintenance	Department:	Streets Maintenance
Project Number:	SP0323	Description:	Maintain and repair the City's bridges.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY17		
Bridge Maintenance	701,867	0	100,000	150,000	300,000	309,000	859,000	1,560,867

FUNDING SOURCES

Source	Amount
General Fund	859,000
Total	859,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Bridge Maintenance	146,175

DETAILS

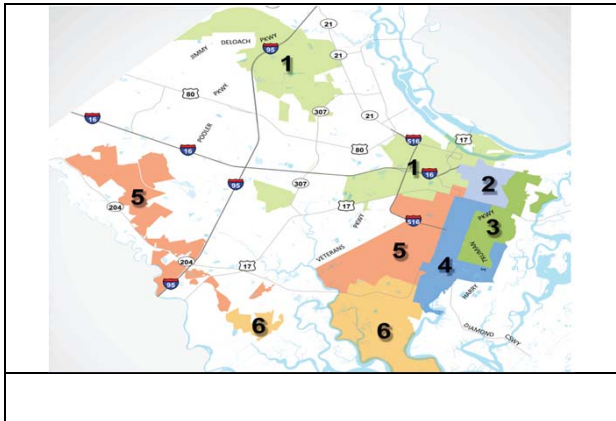
Objective:	To ensure all of the City bridge structures are structurally sound.	Council Priority:	Public Safety
Benefits:	Safe, well maintained bridges are an essential element of the street system.		
Scope/Comments:	Maintenance includes painting, deck repairs, approach slab repairs and joint sealing on City bridges. If repairs identified in the bi-annual GDOT bridge inspection are not done, Federal funds could be jeopardized.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	859,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Street Improvements	Start Year:	2014
Project Name:	LMIG Matching Funds	Department:	Streets Maintenance
Project Number:	TBD	Description:	Adjust manhole covers and frames, milling and paving reinforcements in conjunction with resurfacing by GA DOT (LMIG).
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
LMIG Matching Funds	0	150,000	150,000	100,000	200,000	206,000	806,000	806,000

FUNDING SOURCES

Source	Amount
General Fund	806,000
Total	806,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
LMIG Resurfacing	0

DETAILS

Objective:	GDOT pays for resurfacing six to eight miles of street annually. The City is responsible for adjusting manhole covers and milling as a condition of the agreement.	Council Priority:	Public Safety
Benefits:	Provide safe riding surface to the public and prolong the life of the road.		
Scope/Comments:	Annually, approximately 6-8 miles of City streets are resurfaced under this GDOT program.		
Related Projects:	Street Resurfacing	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	806,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LMIG Resurfacing

LOCATION

Address:	Locations to be identified
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	2009
Project Name:	Montgomery Street Ramp	Department:	ACM-Admin & Community Services
Project Number:	OP0416	Description:	Build a pedestrian walkway on existing public right-of-way between Williamson and W. River Streets.
Contact Person/ Project Manager:	Bridget Lidy; blidy@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Montgomery Street Ramp	185,000	120,000	102,500	102,500	0	0	325,000	510,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	325,000
	0
	0
Total	325,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Montgomery Street Ramp	4,000

DETAILS

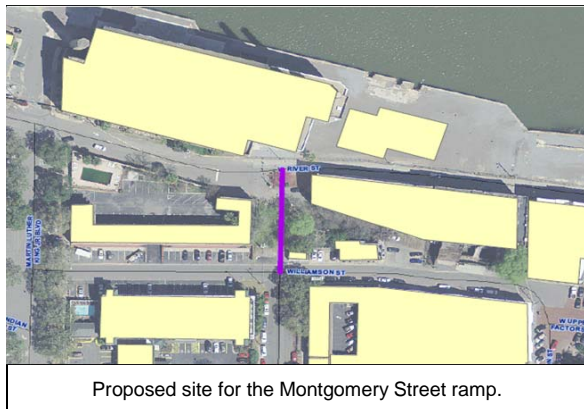
Objective:	Will increase pedestrian safety, reduce blight, improve pedestrian connection from west end of River Street to Franklin Square and City Market, and enhance redevelopment activities.	Council Priority:	Economic Growth
Benefits:	The pedestrian walkway increases public safety, reduces blight and provides additional opportunity for economic redevelopment along the W. River Street.		
Scope/Comments:	Residents, visitors and employees will use the ramp to access W. River Street and Franklin Square/City Market.		
Related Projects:	MLK-Montgomery Street Revitalization Plan, Haitian Monument and Downtown Master Plan	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	25,000					
Design	40,000					
Construction	260,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Montgomery Street Ramp
Neighborhood:	8, North Historic District
Council District:	1

Category:	Street Improvements	Start Year:	2016
Project Name:	New Sidewalk Install	Department:	Streets Maintenance
Project Number:	TBD	Description:	Install new sidewalks in areas where needed.
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
New Sidewalk Install	0	0	0	250,000	250,000	257,000	757,000	757,000

FUNDING SOURCES

Source	Amount
General Fund	757,000
Total	757,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
New Sidewalk Install	0

DETAILS

Objective:	Increase pedestrian safety and access to areas currently without sidewalks.	Council Priority:	Neighborhood Vitality
Benefits:	Increase safety and allow pedestrians greater access to areas needing sidewalks.		
Scope/Comments:	Program will affect sidewalks City-wide.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	757,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Sidewalk along Oglethorpe Avenue

LOCATION

Address:	Various locations City-wide
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	1999
Project Name:	Repair/Install Curbs	Department:	Streets Maintenance
Project Number:	SP0512	Description:	Remove and replace curbing broken by tree roots or normal wear and tear.
Contact Person/ Project Manager:	Buddy Bishop; bbishop@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Repair/Install Curbs	200,024	65,000	75,000	100,000	150,000	154,500	544,500	744,524

FUNDING SOURCES

Source	Amount
General Fund	544,500
Total	544,500

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Repair/Install Curbs	75,148

DETAILS

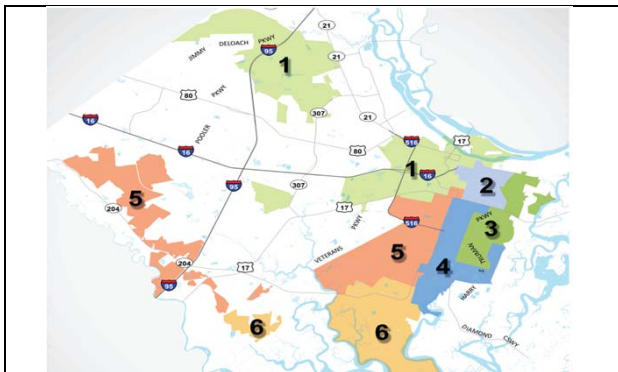
Objective:	Damaged curbing impedes water flow and prevents efficient street sweeping. Damaged curbing can also constitute a tripping hazard.	Council Priority:	Neighborhood Vitality
Benefits:	Repair of defective curbing improves drainage and reduces standing water complaints. Repairs can also eliminate hazards to the public.		
Scope/Comments:	Program will affect curb installation City-wide.		
Related Projects:	Resurfacing, Sidewalk Repair	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	544,500					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	1999
Project Name:	Resurfacing	Department:	Streets Maintenance
Project Number:	SP0809	Description:	Resurface City streets.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Resurfacing	230,000	0	150,000	350,000	350,000	360,500	1,210,500	1,440,500

FUNDING SOURCES

Source	Amount
General Fund	1,210,500
Total	1,210,500

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Resurfacing	0

DETAILS

Objective:	To extend the life of 30 miles of City street pavements over the next five years.	Council Priority:	Public Safety
Benefits:	Performing preventive maintenance periodically will stop additional deterioration and prolong the time periods between future costly repairs.		
Scope/Comments:	The number of miles resurfaced depends upon the funding level and prevailing costs, but normally 5-8 miles are completed.		
Related Projects:	LMIG Resurfacing	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	1,210,500					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Street resurfacing

LOCATION

Address:	Various locations citywide
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	2004
Project Name:	River Street Ramps Reconstruction	Department:	Streets Maintenance
Project Number:	SP0811	Description:	Remove and salvage stone surface, repair sub-base, base, and replace the stone surface at the proper grade.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
River Street Ramps Reconstruction	512,340	110,000	125,000	125,000	175,000	180,000	715,000	1,227,340

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	715,000 0 0
Total	715,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
River Street Ramps Reconstruction	373,629

DETAILS

Objective:	The stone surface and sub-structure of all River Street ramps are failing due to increased traffic and larger vehicles.	Council Priority:	Public Safety
Benefits:	Repairing ramps using existing stone will maintain appearance of area and prevent vehicle damage while allowing access to River Street. Project will keep ramps safe for vehicle and pedestrian use while preventing major future repairs.		
Scope/Comments:	Barnard Ramp is in the worst condition. East Broad, Hyatt, Abercorn, Lincoln and Drayton ramps will follow in subsequent years.		
Related Projects:	Street Reconstruction	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	0	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	715,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Abercorn Street Ramp

LOCATION

Address:	River Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Street Improvements	Start Year:	1999
Project Name:	Sidewalk Repairs	Department:	Streets Maintenance
Project Number:	SP0510	Description:	Remove and replace hazardous sidewalk segments.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Sidewalk Repairs	446,531	65,000	70,000	100,000	200,000	206,000	641,000	1,087,531

FUNDING SOURCES

Source	Amount
General Fund	641,000 0 0
Total	641,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Sidewalk Repairs	367,440

DETAILS

Objective:	To remove and replace hazardous sidewalk segments.	Council Priority:	Neighborhood Vitality
Benefits:	To ensure all sidewalks are safe and ADA compliant.		
Scope/Comments:	Sidewalk repair locations are identified by routine inspections and from complaints received.		
Related Projects:	Wheelchair Access Ramps	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	641,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Sidewalk on Oglethorpe Street

LOCATION

Address:	Various locations City-wide
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	Start Year:	2005
Project Name:	Street Paving	Department:	Streets Maintenance
Project Number:	SP0810	Description:	Pave the remaining .9 miles of unpaved streets.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Street Paving	25,000	115,000	0	150,000	250,000	257,500	772,500	797,500

FUNDING SOURCES

Source	Amount
General Fund	772,500
	0
	0
Total	772,500

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Street Paving	0

DETAILS

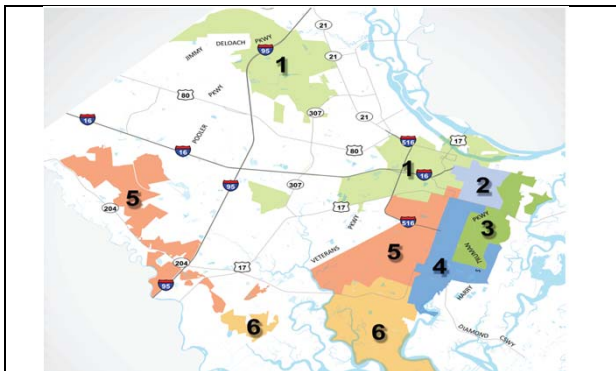
Objective:	To provide an improved surface treatment for the remainder of the City's .9 miles of unpaved streets.	Council Priority:	Neighborhood Vitality
Benefits:	Paved streets enhance adjacent properties, eliminate grading and dust and improve the quality of life for residents.		
Scope/Comments:	Reflects City's share only. Georgia DOT may participate at 30%.		
Related Projects:	Street paving program	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	772,500					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Street Improvements	Start Year:	1999
Project Name:	Wheelchair Access Ramps	Department:	Streets Maintenance
Project Number:	SP0720	Description:	Install wheelchair access ramps at locations currently without ramps.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Wheelchair Access Ramps	100,000	100,000	0	200,000	300,000	309,000	909,000	1,009,000

FUNDING SOURCES

Source	Amount
General Fund	909,000
	0
	0
Total	909,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Wheelchair Access Ramps	40,730

DETAILS

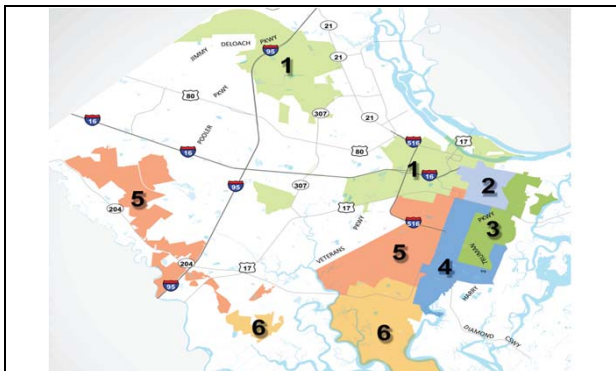
Objective:	To continue long range program of compliance with Federal ADA standards.	Council Priority:	Public Safety
Benefits:	Access ramps must be part of Savannah's streets or the City will not be in compliance with regulations. To ensure that the City's residents and visitors have unrestricted access to the public rights-of-way.		
Scope/Comments:	This is a long range program that will eventually include the entire City.		
Related Projects:	Sidewalk repairs	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	909,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various locations City-wide with a concerted effort in the Historic District
Neighborhood:	Various
Council District:	Various

2014-2018 TRAFFIC IMPROVEMENTS

Traffic Improvements in the five year plan include new traffic signals and street lights as needed and the design of traffic improvements to ameliorate traffic mobility and safety. Projects are proposed based on traffic studies conducted by the Traffic Engineering department. A major project in 2014 is the installation of a signal at Bull Street and 63rd Street.

TRAFFIC ASSETS

Asset	Quantity
Signalized intersections	232
Flashing Beacons	51
School Flashers	56
Highway Lights	448
City-Owned Street Lights	644
Park Lights	1,133
Traffic signal system	1

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
General Fund	\$ 40,000	\$ 50,000	\$ 50,000	\$ 940,000	\$ 50,000	\$ 1,130,000
Total	\$ 40,000	\$ 50,000	\$ 50,000	\$ 940,000	\$ 50,000	\$ 1,130,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
37th Street Corridor Signal / Intersection Upgrades	\$ 0	\$ 0	\$ 0	\$ 290,000	\$ 0	\$ 290,000
Signal Maintenance / Upgrade Intersections	0	0	0	500,000	0	500,000
Traffic Calming Devices	40,000	50,000	50,000	50,000	50,000	240,000
Upgrade School		0	0		0	100,000

Project Name	2014	2015	2016	2017	2018	5 Year Total
Flasher Communication System	0			100,000		
Total	\$ 40,000	\$ 50,000	\$ 50,000	\$ 940,000	\$ 50,000	\$ 1,130,000

Category:	Traffic Improvements	Start Year:	2017
Project Name:	37th St. Corridor - Signal/Intersection Upgrades	Department:	Traffic Engineering
Project Number:	TE0610	Description:	Upgrade up to 15 signals on 37th St. Construct left turn bays with protected signal phasing at critical intersections.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
37th St. Corridor - Signal/Intersection Upgrades	0	0	0	0	290,000	0	290,000	290,000

FUNDING SOURCES

Source	Amount
General Fund	290,000
	0
Total	290,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
37th St. Corridor - Signal/Intersection Upgrades	0

DETAILS

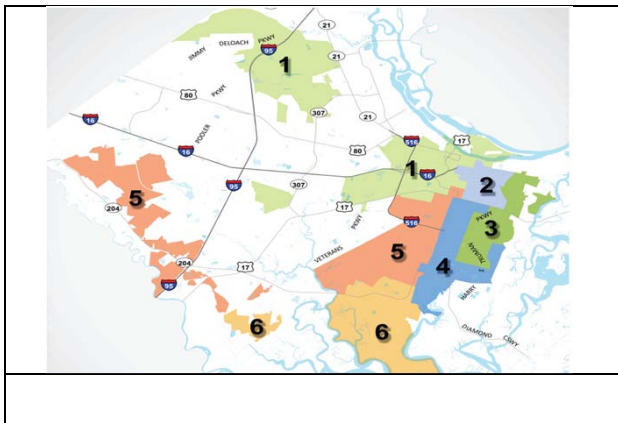
Objective:	Provide signal improvements, pedestrian upgrades, and dedicated left turn lanes.	Council Priority:	Public Safety
Benefits:	Left turn lanes and protected left turn phases would improve operation and safety. Installation of communication cable will enhance system's signal coordination.		
Scope/Comments:	Funding requested for Right-of-Way acquisition. Current funding is for design.		
Related Projects:	Signal upgrades	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	290,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	37th Street
Neighborhood:	N/A
Council District:	N/A

Category:	Traffic Improvements	Start Year:	2017
Project Name:	Signal Maintenance / Upgrade Intersections	Department:	Traffic Engineering
Project Number:	TBD	Description:	Upgrade and improve signalized intersections and bring pedestrian facilities up to standards.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Signal Maintenance / Upgrade Intersections	0	0	0	0	500,000	0	500,000	500,000

FUNDING SOURCES

Source	Amount
General Fund	500,000
	0
	0
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Signal Maintenance / Upgrade Intersections	0

DETAILS

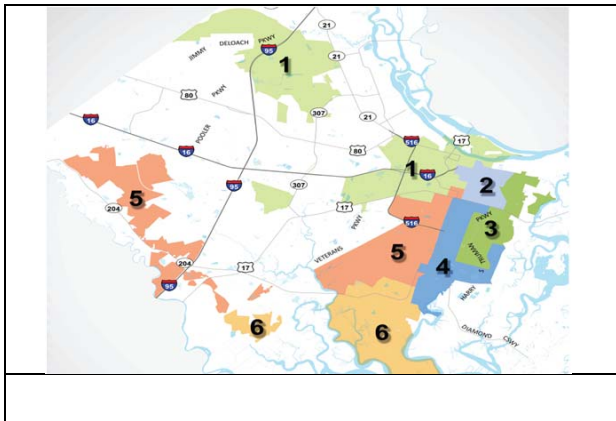
Objective:	Minimize the potential of traffic accidents due to signal malfunctions & improve pedestrian safety.	Council Priority:	Public Safety
Benefits:	Provide pedestrian facility upgrades including ADA ramps & crosswalks. Replace substandard signal infrastructure including poles, pull boxes, conduit, etc.		
Scope/Comments:	Project includes the design and upgrade of 5 signalized intersections that have reached their useful service life and to bring pedestrian facilities up to standard.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	38,000					
Construction	462,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Traffic Improvements	Start Year:	2010
Project Name:	Traffic Calming Devices	Department:	Traffic Engineering
Project Number:	OP0414	Description:	Engineered traffic calming solutions.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Traffic Calming Devices	240,013	40,000	50,000	50,000	50,000	50,000	240,000	480,013

FUNDING SOURCES

Source	Amount
General Fund	240,000 0 0
Total	240,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Traffic Calming Devices	39,031

DETAILS

Objective:	To maintain or improve safety or resident quality of life and liveability by reducing the impact of vehicular traffic on residential neighborhood streets.	Council Priority:	Public Safety
Benefits:	Safer neighborhoods.		
Scope/Comments:	May include speed humps, chicanes, road narrowing, bulb outs, raised crosswalks, medians and mini-circles, etc.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	240,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A traffic control device known as a mini-circle is shown in this picture from the Paradise Park neighborhood.

LOCATION

Address:	Various locations citywide
Neighborhood:	N/A
Council District:	N/A

Category:	Traffic Improvements	Start Year:	2017
Project Name:	Upgrade School Flasher Communication System	Department:	Traffic Engineering
Project Number:	TBD	Description:	Upgrade and replace existing School Flasher Communication System.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Upgrade School Flasher Communication System	0	0	0	0	100,000	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
	0
	0
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Upgrade School Flasher Communication System	0

DETAILS

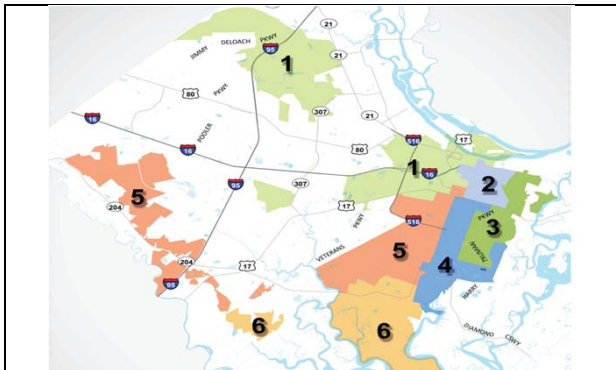
Objective:	Replace obsolete system and provide two-way communications to School Flashers.	Council Priority:	Public Safety
Benefits:	Current paging system will no longer be supported. Two-way communication will provide status of flashers and reduce maintenance calls.		
Scope/Comments:	Will replace existing School Flasher Communication System which includes time clocks at 56 locations.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

2014-2018 WATER IMPROVEMENTS

Water projects included in the 5 year plan are primarily ongoing maintenance and improvements to maintain and rehabilitate system infrastructure and to extend the system into areas where service is not available. The I&D Fund and the Water Fund together contribute money in 2014 for expansion of the I&D Plant.

WATER ASSETS

Asset	Quantity
Water wells	44
Water lines	848 miles
Overhead storage tanks	7
Administration facility	1

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
Water Fund	\$ 6,884,000	\$ 6,343,000	\$ 6,283,000	\$ 6,637,000	\$ 5,727,000	\$ 31,874,000
Total	\$ 6,884,000	\$ 6,343,000	\$ 6,283,000	\$ 6,637,000	\$ 5,727,000	\$ 31,874,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Alternate Disinfection Modification	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
Critical Work Force Shelter	500,000	0	0	0	0	500,000
Crossroads Booster Station Electrical Upgrade	250,000	0	0	0	0	250,000
Crossroads Booster Station Upgrade	250,000	500,000	250,000	0	500,000	1,500,000
Developer Oversizing	171,000	176,000	181,000	300,000	190,000	1,018,000
Expansion of the I&D Plant	500,000	500,000	500,000	500,000	500,000	2,500,000
Extension to Unserved Areas	175,000	180,000	185,000	190,000	200,000	930,000
Groundwater Reductions	500,000	900,000	1,500,000	2,000,000	1,000,000	5,900,000
Gulfstream 16" Water Relocation	200,000	200,000	200,000	0	0	600,000

Project Name	2014	2015	2016	2017	2018	5 Year Total
I & D Water Laboratory	100,000	100,000	0	0	0	200,000
Improvements for Paving Projects	100,000	100,000	100,000	100,000	102,000	502,000
Large Tract Infrastructure Extension	375,000	379,000	384,000	394,000	406,000	1,938,000
Large Tract Water Supply	200,000	750,000	300,000	500,000	500,000	2,250,000
Lathrop Avenue Pump Upgrade	250,000	0	250,000	0	250,000	750,000
Megasite-New Hampstead 24"	750,000	500,000	600,000	300,000	500,000	2,650,000
Misc. Water Line Improvements	680,000	700,000	720,000	738,000	755,000	3,593,000
New Water Systems Upgrades	250,000	250,000	0	250,000	250,000	1,000,000
Overhead Storage Tank Repair and Repainting	50,000	50,000	50,000	50,000	50,000	250,000
Reclaimed Water Phase I	750,000	250,000	250,000	1,000,000	0	2,250,000
Replacement of Hydro-pneumatic Tanks	50,000	50,000	50,000	50,000	50,000	250,000
Savannah Ports Authority	500,000	500,000	500,000	0	0	1,500,000
Sludge Pond Dredging	0	0	0	0	200,000	200,000
Supervisory Control And Data Acquisition (SCADA) Upgrade	33,000	33,000	35,000	35,000	39,000	175,000
Valve Replacement	0	75,000	78,000	80,000	85,000	318,000
Well Electrical Preventive Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Well Preventive Maintenance Program	100,000	100,000	100,000	100,000	100,000	500,000
Total	\$ 6,884,000	\$ 6,343,000	\$ 6,283,000	\$ 6,637,000	\$ 5,727,000	\$ 31,874,000

Category:	Water Improvements	Start Year:	2009
Project Name:	Alternate Disinfection Modification	Department:	Water Supply and Treatment
Project Number:	WT0410	Description:	Switch the disinfection process from gas to liquid.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Alternate Disinfection Modification	450,000	100,000	0	0	0	0	100,000	550,000

FUNDING SOURCES

Source	Amount
Water Fund	100,000
Total	100,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Alternate Disinfection Modification	148,477

DETAILS

Objective:	Project will replace City's use of chlorine gas with sodium hypochlorite (liquid bleach).	Council Priority:	Public Safety
Benefits:	Improved employee safety and reduced liability from potential exposure to surrounding community. Reduced federal reporting burden and cost.		
Scope/Comments:	Project will include revisions to chemical handling and injection system equipment.		
Related Projects:	Water Supply only	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	100,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Chlorine gas tanks at the I & D Plant

LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2008
Project Name:	Critical Work Force Shelter	Department:	Water Distribution
Project Number:	WT0228	Description:	Construct a shelter at the I&D water facility to house and shelter critical workforce in the event of an emergency.
Contact Person/ Project Manager:	John Sawyer; jsawyer@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY13	FY14	FY15	FY16	FY17		
Critical Work Force Shelter	7,739,410	500,000	0	0	0	0	500,000	8,239,410

FUNDING SOURCES

Source	Amount
Water Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Critical Work Force Shelter	6,182,724

DETAILS

Objective:	This project will provide safe sheltering of critical workforce required to remain on-duty and to provide an adequate facility for feeding, housing, and sanitary needs of workforce for an extended period after a major hurricane or other emergency event.	Council Priority:	Public Safety
Benefits:	On-site critical workforce is necessary to minimize damage to the City's drinking water infrastructure and to recover both safe drinking water supplies and fire protection. the accommodations will be for a critical workforce of approximately 250 persons.		
Scope/Comments:	Conceptually, a 23,000 sq. ft. bldg to include a kitchen, laundry and shower/restroom facilities, 2 large rooms to function as a dining hall and sleeping quarters, and several spaces that can be used for offices.		
Related Projects:	Water and Sewer Critical Work Force operations for City water and sewer service during emergency situations.	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY13	FY14	FY15	FY16	FY17
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.		Estimated Annual Impact	
Description:	Electricity and air conditioning.	Personnel	0
		Contractuals	3,600
		Commodities	0
		Other	0
		Total	3,600



The front face of the Critical Workforce Shelter. Will be fully outfitted and operational in 2013.

LOCATION

Address:	Highway 21, Pooler, GA
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	2013
Project Name:	Crossroads Booster Station Electrical System Upgrade	Department:	Water Supply and Treatment
Project Number:	WT0817	Description:	Upgrade to the Electrical System for the High Service Booster Station
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Crossroads Booster Station Electrical System Upgrade	250,000	250,000	0	0	0	0	250,000	500,000

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Crossroads Booster Station Electrical System Upgrade	0

DETAILS

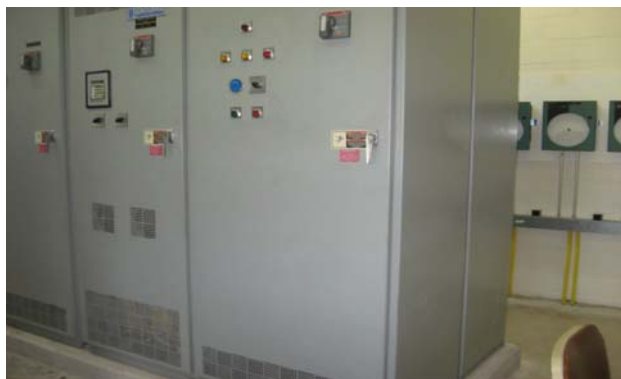
Objective:	Upgrade the electrical system of the Crossroads Booster Station pumps.	Council Priority:	Health & Environment
Benefits:	Provide capacity for continued growth due to service expansion and additional customers. Current annual peak demand exceeds 80% capacity.		
Scope/Comments:	Funding requested design and construction of required electrical upgrade.		
Related Projects:	WT0724, Crossroads Booster Station Upgrade	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	100,000					
Design	150,000					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Existing electrical equipment at Crossroads Booster Station

LOCATION

Address:	Highway 21, Pooler GA
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	2012
Project Name:	Crossroads Booster Station Upgrade	Department:	Water Supply & Treatment
Project Number:	WT0724	Description:	Upgrade / replace pump equipment at the Crossroads Booster Station at the I & D Plant.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Crossroads Booster Station Upgrade	500,000	250,000	500,000	250,000	0	500,000	1,500,000	2,000,000

FUNDING SOURCES

Source	Amount
Water Fund	1,500,000
Total	1,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Crossroads Booster Station Upgrade	0

DETAILS

Objective:	To increase water capacity for the Crossroads Booster Station	Council Priority:	Health and Environment
Benefits:	The modifications will provide increased capacity for the Crossroads portion of the distribution system.		
Scope/Comments:	Project affects Crossroads portion of distribution system only.		
Related Projects:	Crossroads Booster Station Electrical Upgrade	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	1,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Equipment at Crossroads Booster Station

LOCATION

Address:	I & D Water Plant, Highway 21, Pooler
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	1999
Project Name:	Developer Oversizing	Department:	Water Distribution
Project Number:	WT0719	Description:	Oversize water lines in new developments.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Developer Oversizing	1,112,700	171,000	176,000	181,000	300,000	190,000	1,018,000	2,130,700

FUNDING SOURCES

Source	Amount
Water Fund	1,018,000
Total	1,018,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Developer Oversizing	0

DETAILS

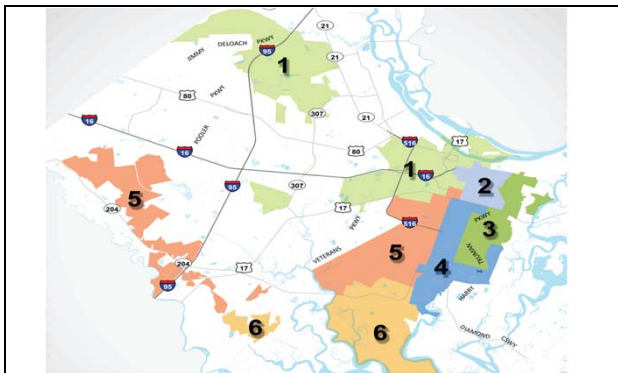
Objective:	Oversizing looks beyond a particular project and ensures infrastructure is in place for adequate flows, pressure, and water quality for domestic use.	Council Priority:	Health and Environment
Benefits:	Infrastructure will be in place to serve future development, to provide adequate fire flows and ensure good water quality for domestic use.		
Scope/Comments:	Project to affect new development only.		
Related Projects:	Developer Oversizing - Sewer	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	1,018,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2013
Project Name:	Expansion of the I & D Plant	Department:	I&D Water
Project Number:	WT0818	Description:	Expand the I & D Plant to 75 M.G.D. capacity.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Expansion of the I & D Plant	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	3,000,000

FUNDING SOURCES

Source	Amount
Water Fund	2,500,000
Total	2,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Expansion of the I & D Plant	0

DETAILS

Objective:	Reduction of existing ground water pumpage and increased demand require that the plant be expanded to 75 M.G.D. capacity to meet current service demands and provide for additional growth.	Council Priority:	Health and Environment
Benefits:	Current demands satisfied and additional growth and development of this area provided for, which will increase our tax base and revenues.		
Scope/Comments:	Expand the plant to 75 million gallons per day (M.G.D.) capacity.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	2,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A portion of the existing I&D Plant seen from the roof of the filter building.

LOCATION

Address:	Highway 21, Pooler
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	1999
Project Name:	Extension to Unserved Areas	Department:	Water Distribution
Project Number:	WT0525	Description:	Extend water mains to sparsely populated areas within the distribution system that are presently served by private well, or are potential growth areas
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Extension to Unserved Areas	1,210,789	175,000	180,000	185,000	190,000	200,000	930,000	2,140,789

FUNDING SOURCES

Source	Amount
Water Fund	930,000
Total	930,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Extension to Unserved Areas	27,865

DETAILS

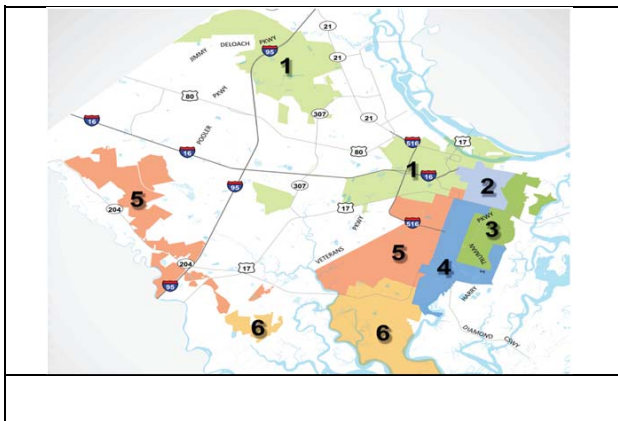
Objective:	Ensure service is provided to everyone within City limits.	Council Priority:	Health and Environment
Benefits:	Increased revenue as the customer base increases and the City is fulfilling its obligation to provide services.		
Scope/Comments:	City is required to provide service to all persons in our service area. A customer may have been on a private well that failed. This program addresses this problem, as well as "infill" areas in the system.		
Related Projects:	Sewer Extension to Unserved Areas	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	930,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	Groundwater Reductions	Department:	Water Supply and Treatment
Project Number:	WT0723	Description:	Funding for future groundwater withdrawal restrictions or re-engineered withdrawal processes
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Groundwater Reductions	750,000	500,000	900,000	1,500,000	2,000,000	1,000,000	5,900,000	6,650,000

FUNDING SOURCES

Source	Amount
Water Fund	5,900,000
Total	5,900,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Groundwater Reductions	0

DETAILS

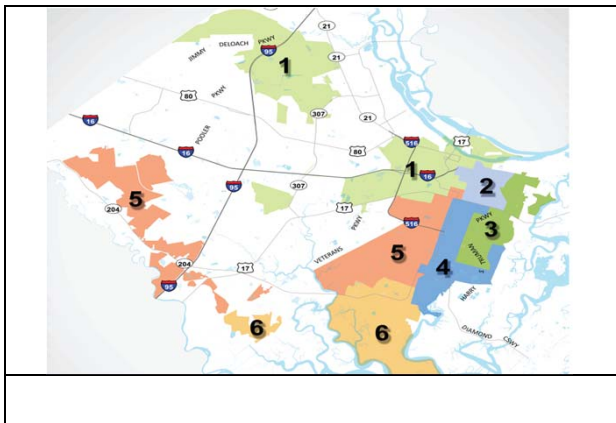
Objective:	Accumulation of monies to respond to future groundwater withdrawal restrictions or re-engineered withdrawal processes.	Council Priority:	Health and Environment
Benefits:	Compliance with future ground water withdrawal regulations.		
Scope/Comments:			
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	5,900,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	Gulfstream 16" Water Relocation	Department:	Water Supply and Treatment
Project Number:	WT0528	Description:	Relocation of water supply and infrastructure as needed for Gulfstream expansion
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Gulfstream 16" Water Relocation	760,261	200,000	200,000	200,000	0	0	600,000	1,360,261

FUNDING SOURCES

Source	Amount
Water Fund	600,000
Total	600,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Gulfstream 16" Water Relocation	91

DETAILS

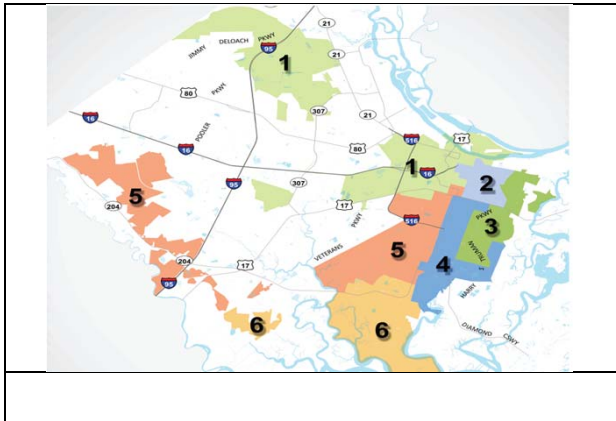
Objective:	Relocate water supply and infrastructure as needed for Gulfstream expansion.	Council Priority:	Health and Environment
Benefits:	Provide necessary infrastructure to Gulfstream.		
Scope/Comments:	Project will affect Gulfstream expansion area.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	600,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2008
Project Name:	I & D Water Laboratory	Department:	I & D Plant
Project Number:	WT0326	Description:	Design and construct a new water laboratory.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
I & D Water Laboratory	1,100,000	200,000	200,000	0	0	0	400,000	1,500,000

FUNDING SOURCES

Source	Amount
Water Fund	200,000
I & D Fund	200,000
Total	400,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
I & D Water Laboratory	0

DETAILS

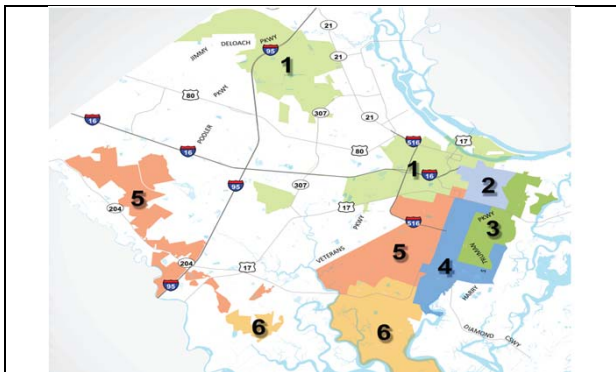
Objective:	To build a new water laboratory to test all potable water sampling.	Council Priority:	Health and Environment
Benefits:	The current water laboratory has been essentially unchanged since the 1950's. The 5 staff persons are crowded and there is extremely limited counter space often leading to inefficiencies in processing samples, duplication of efforts due to re-testing, and safety issues with wasted chemicals and hot lab-ware.		
Scope/Comments:	This project will essentially duplicate the building footprint and layout of the newly completed wastewater laboratory at the President Street Plant.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	400,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.		Estimated Annual Impact	
Description:	Electricity and maintenance.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	9,500
		Total	9,500



LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	1999
Project Name:	Improvements for Paving Projects	Department:	Water Distribution
Project Number:	WT0523	Description:	Replace water lines in proposed paving project areas.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Improvements for Paving Projects	567,800	100,000	100,000	100,000	100,000	102,000	502,000	1,069,800

FUNDING SOURCES

Source	Amount
Water Fund	502,000
Total	502,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Improvements for Paving Projects	906

DETAILS

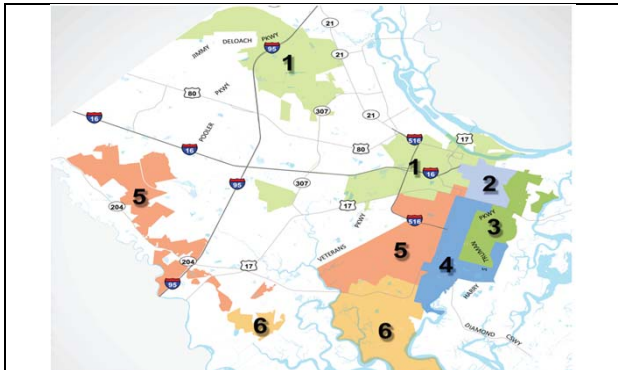
Objective:	Utilities should be replaced as part of paving projects in order to prevent damage to newly paved areas.	Council Priority:	Neighborhood Vitality
Benefits:	Newly paved street will not be impacted by repair of an old water line. Improved planning, scheduling, & coordination of projects.		
Scope/Comments:	There are old water mains in unpaved streets and old paved streets.		
Related Projects:	Street paving	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	502,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	1999
Project Name:	Large Tract Infrastructure Extension	Department:	Water Distribution
Project Number:	WT0522	Description:	Extend existing infrastructure to newly annexed areas.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Large Tract Infrastructure Extension	1,469,090	375,000	379,000	384,000	394,000	406,000	1,938,000	3,407,090

FUNDING SOURCES

Source	Amount
Water Fund	1,938,000
Total	1,938,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Large Tract Infrastructure Extension	21,210

DETAILS

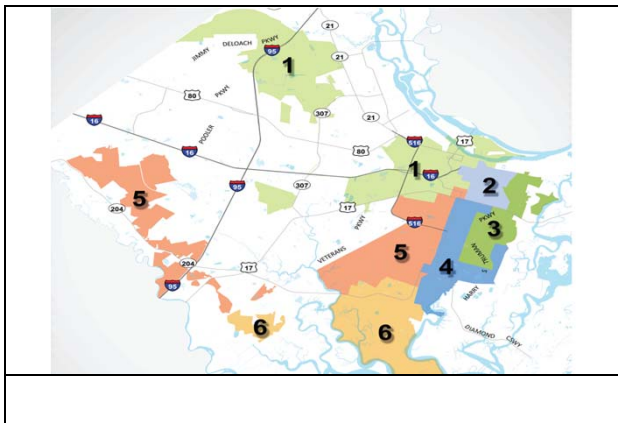
Objective:	To extend existing infrastructure necessary to serve the newly annexed areas and allow development to begin.	Council Priority:	Economic Growth
Benefits:	The City will benefit from economic development of the newly annexed areas by an increased tax base and revenue from water and sewer service.		
Scope/Comments:	Project will affect newly annexed areas.		
Related Projects:	Annexation efforts	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	1,938,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	Large Tract Water Supply	Department:	Water Supply and Treatment
Project Number:	WT0725	Description:	Provide water to large tracts.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Large Tract Water Supply	300,000	200,000	750,000	300,000	500,000	500,000	2,250,000	2,550,000

FUNDING SOURCES

Source	Amount
Water Fund	2,250,000
Total	2,250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Large Tract Water Supply	0

DETAILS

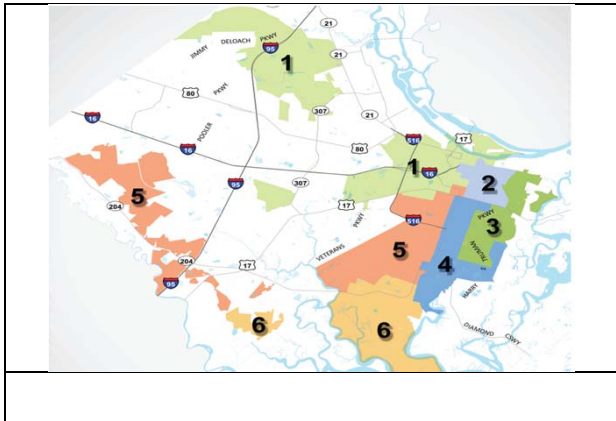
Objective:	Construct water and sewer infrastructure within large land tracts.	Council Priority:	Health and Environment
Benefits:	Provide necessary water and sewer infrastructure to large commercial and industrial development.		
Scope/Comments:	Project affects large commercial and industrial properties only.		
Related Projects:	Sewer Large Tract Extension	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	2,250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2013
Project Name:	Lathrop Avenue Pump Upgrade	Department:	Water Supply and Treatment
Project Number:	WT0819	Description:	To increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Lathrop Avenue Pump Upgrade	250,000	250,000	0	250,000	0	250,000	750,000	1,000,000

FUNDING SOURCES

Source	Amount
Water Fund	750,000
Total	750,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Lathrop Avenue Pump Upgrade	0

DETAILS

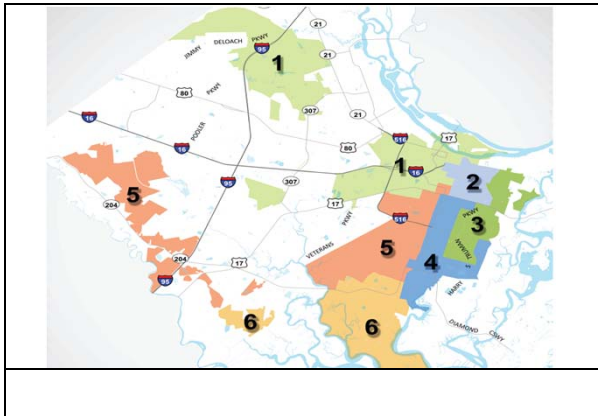
Objective:	To increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions.	Council Priority:	Health and Environment
Benefits:	Will prevent the department from exceeding groundwater withdrawal permits due to anticipated mandated groundwater cutbacks.		
Scope/Comments:	Violation of groundwater withdrawal permit will result in fines.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	750,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Lathrop Avenue
Neighborhood:	Hudson Hill/Bayview
Council District:	1

Category:	Water Improvements	Start Year:	2013
Project Name:	Megasite-New Hampstead 24" Main	Department:	Water Supply and Treatment
Project Number:	WT0820	Description:	Build 24-inch water main line that connects the Megasite to the New Hamstead area
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Megasite-New Hampstead 24" Main	300,000	750,000	500,000	600,000	300,000	500,000	2,650,000	2,950,000

FUNDING SOURCES

Source	Amount
Water Fund	2,650,000
Total	2,650,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Megasite-New Hampstead 24" Main	0

DETAILS

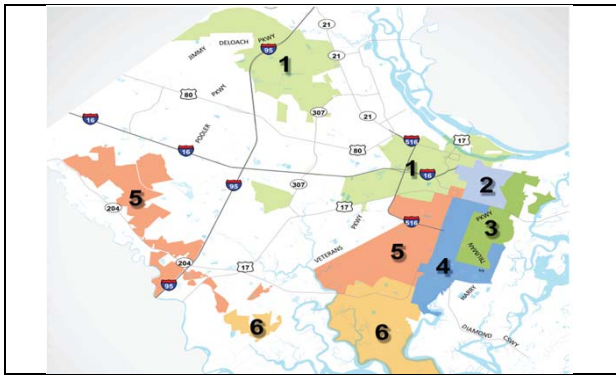
Objective:	Build 24-inch water main line that connects the Megasite to New Hampstead.	Council Priority:	Health and Environment
Benefits:	Provide necessary infrastructure for growth in the area.		
Scope/Comments:	Project will connect the Megasite to New Hampstead.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	2,650,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2014
Project Name:	Misc. Water Line Improvements	Department:	Water Distribution
Project Number:	TBD	Description:	Replace certain deteriorated and/or undersized water lines.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Misc. Water Line Improvements	0	680,000	700,000	720,000	738,000	755,000	3,593,000	3,593,000

FUNDING SOURCES

Source	Amount
Water Fund	3,593,000
Total	3,593,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Misc. Water Line Improvements	0

DETAILS

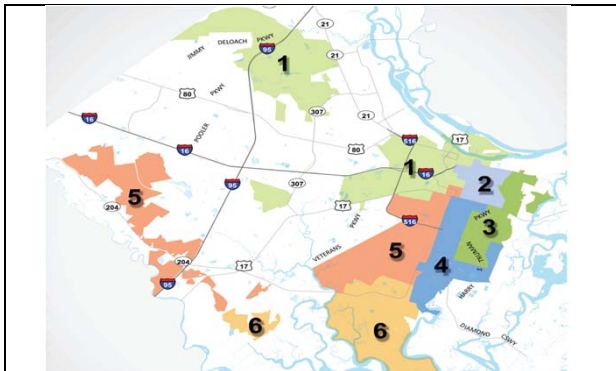
Objective:	To continue to reduce the number of water leaks repaired each year in the water distribution system.	Council Priority:	Health and Environment
Benefits:	Reduced total pumpage, thereby saving for future use and improved public perception of maintenance.		
Scope/Comments:	Project will affect water lines City-wide.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	3,593,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2012
Project Name:	New Water Systems Upgrades	Department:	Water Supply & Treatment
Project Number:	WT0726	Description:	Purchase and make improvements to some smaller existing water systems.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
New Water Systems Upgrades	500,000	250,000	250,000	0	250,000	250,000	1,000,000	1,500,000

FUNDING SOURCES

Source	Amount
Water Fund	1,000,000
Total	1,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
New Water Systems Upgrades	0

DETAILS

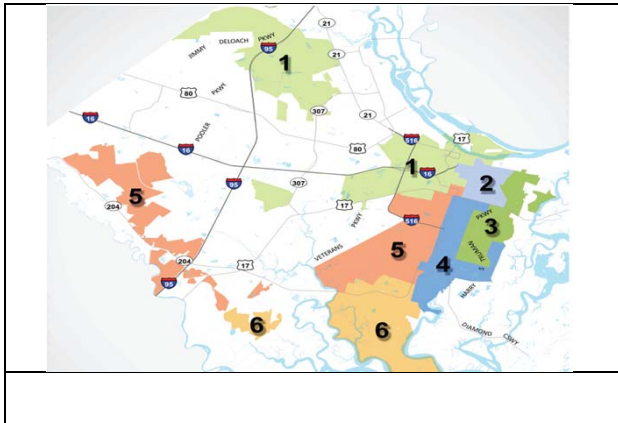
Objective:	Purchase and make improvements to some smaller existing water systems.	Council Priority:	Health and Environment
Benefits:	Augment existing City water systems.		
Scope/Comments:	Project will occur system-wide.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2013
Project Name:	Overhead Storage Tank Repair and Repainting	Department:	Water Supply & Treatment
Project Number:	WT0815	Description:	Repaint overhead storage tanks at Wilmington Island, Travis Field and Savannah State University (2 tanks).
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Overhead Storage Tank Repair and Repainting	50,000	50,000	50,000	50,000	50,000	50,000	250,000	300,000

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Overhead Storage Tank Repair and Repainting	0

DETAILS

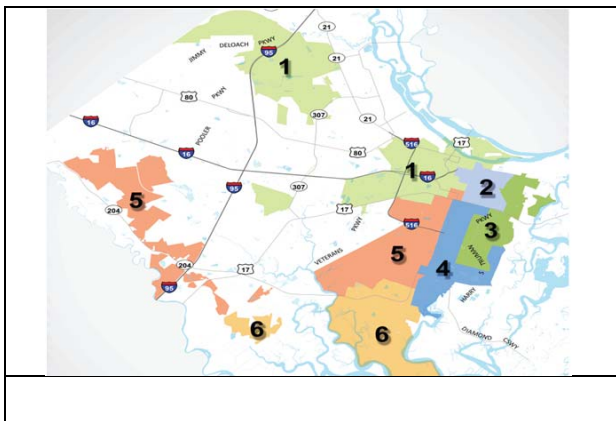
Objective:	Repainting storage tanks, inside and outside, will ensure physical integrity of the infrastructure and maintain water quality standards.	Council Priority:	Health and Environment
Benefits:	The tanks will be maintained in peak condition and continue to meet peak domestic and fire fighting demands.		
Scope/Comments:	The inside and outside of the tanks will be painted.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Wilmington Island, Travis Field and Savannah State University
Neighborhood:	60, (Savannah State University)
Council District:	3, (Savannah State University); outside city limits (Wilmington Island)

Category:	Water Improvements	Start Year:	2009
Project Name:	Reclaimed Water - Phase I	Department:	Water Distribution
Project Number:	WT0420	Description:	Installation of new reclaimed water mains to serve specific areas with reclaimed water.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Reclaimed Water - Phase I	4,806,000	750,000	250,000	250,000	1,000,000	0	2,250,000	7,056,000

FUNDING SOURCES

Source	Amount
Water Fund	2,250,000
Total	2,250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Reclaimed Water Phase I	43,877

DETAILS

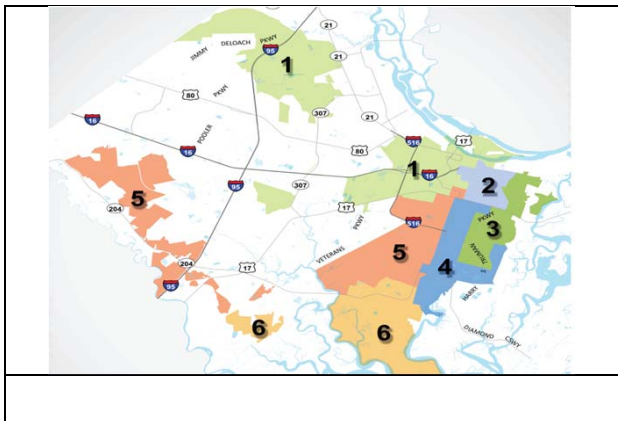
Objective:	Project will allow reclaim / re-use water use to City service area.	Council Priority:	Health and Environment
Benefits:	Will comply with State New Water Plan requirement for Reclaim Water Use; will add to the existing reclaim water use revenue source.		
Scope/Comments:	Project will include design and construction of new re-use water mains to service service areas.		
Related Projects:	Reclaimed Water Crossroads; Reclaimed Water East Savannah	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	2,250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2006
Project Name:	Replacement of Hydro-pneumatic Tanks	Department:	Water Supply & Treatment
Project Number:	WT0624	Description:	Replace 10,000 gallon hydro-pneumatic tank at various well sites throughout the water supply system.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Replacement of Hydro-pneumatic Tanks	338,030	50,000	50,000	50,000	50,000	50,000	250,000	588,030

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Replacement of Hydro-pneumatic Tanks	0

DETAILS

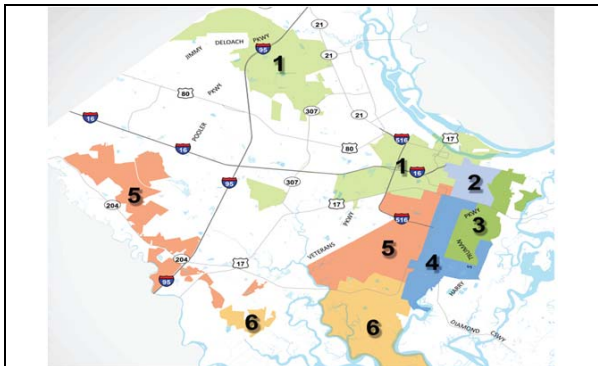
Objective:	The hydro-pneumatic tanks are over 20 years old and have begun to deteriorate. Replacement is necessary to ensure the wells are in peak operating condition in order to meet demands.	Council Priority:	Health and Environment
Benefits:	Wells will perform at design capacity 24 hours per day. Customers will have adequate flows & pressure for domestic use & fire protection.		
Scope/Comments:	If tanks fail, water service (domestic, fire, and commercial) may not be met during peak periods.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2010
Project Name:	Savannah Ports Authority	Department:	Water Distribution
Project Number:	WT0527	Description:	Connect water system at Savannah Ports Authority (SPA)
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Savannah Ports Authority	2,322,716	500,000	500,000	500,000	0	0	1,500,000	3,822,716

FUNDING SOURCES

Source	Amount
Water Fund	1,500,000
Total	1,500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY11
Ports Authority	821,925

DETAILS

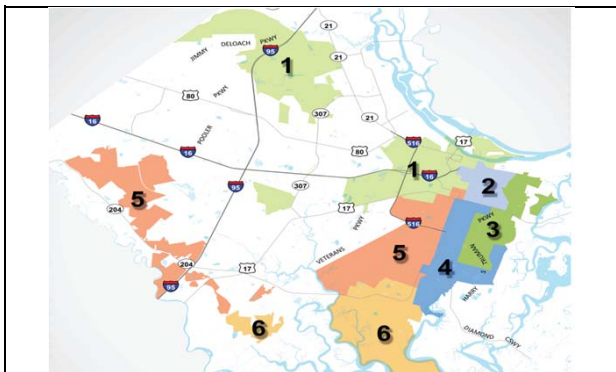
Objective:	Connect SPA Park to City's surface water system.	Council Priority:	Health and Environment
Benefits:	Provided SPA customers with high-quality water in quantities that meet both existing and future needs.		
Scope/Comments:	Provide adequate quantity and quality of water necessary to serve existing SPA customers as well as provide water in quantities necessary for expansion by several existing industries currently located with the SPA Park.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	1,500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2013
Project Name:	Sludge Pond Dredging	Department:	Water Supply & Treatment
Project Number:	WT0821	Description:	To remove sludge from the pond and place in the drying bed for subsequent removal to a landfill.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Sludge Pond Dredging	200,000	0	0	0	0	200,000	200,000	400,000

FUNDING SOURCES

Source	Amount
Water Fund	200,000
Total	200,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Sludge Pond Dredging	0

DETAILS

Objective:	Minimize the sludge in the overflow pond which will help the department meet the NPDES discharge permit.	Council Priority:	Health & Environment
Benefits:	Prevent violations of NPDES discharge permit.		
Scope/Comments:	Scope of the project includes both removal of the sludge from the holding pond into the drying bed and subsequent hauling of the sludge from the drying bed to the landfill.		
Related Projects:	Sludge Drying and Hauling	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



A view of the discharge pond which needs to be dredged for sludge removal

LOCATION

Address:	Hwy 21, Pooler Ga
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	Start Year:	2012
Project Name:	Supervisory Control And Data Acquisition (SCADA) Upgrade	Department:	Water Supply and Treatment
Project Number:	WT0722	Description:	Upgrade SCADA system hardware and software.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Supervisory Control And Data Acquisition (SCADA) Upgrade	121,570	33,000	33,000	35,000	35,000	39,000	175,000	296,570

FUNDING SOURCES

Source	Amount
Water Fund	175,000
Total	175,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Supervisory Control And Data Acquisition (SCADA) Upgrade	0

DETAILS

Objective:	It is essential to upgrade the SCADA system to ensure we can monitor and control the water systems remotely.	Council Priority:	Health and Environment
Benefits:	Remote monitoring and control will allow for prompt response to potential problems.		
Scope/Comments:	Upgrade/replace several units per year throughout the system to keep up with technology and ensure efficient functioning.		
Related Projects:	SCADA Upgrades and RTU Replacements	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	175,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



An existing SCADA unit in place at the I&D Water Plant.

LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2003
Project Name:	Valve Replacement	Department:	Water Distribution
Project Number:	WT0714	Description:	Replace main line valves that do not operate.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Valve Replacement	500,000	0	75,000	78,000	80,000	85,000	318,000	818,000

FUNDING SOURCES

Source	Amount
Water Fund	318,000
Total	318,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Valve Replacement	425,198

DETAILS

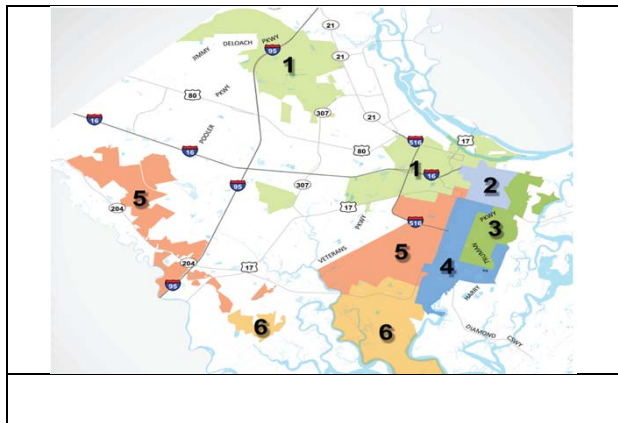
Objective:	To replace inoperative main line valves and install new valves where needed.	Council Priority:	Health and Environment
Benefits:	Achieve smaller shutoff areas, provide uninterrupted domestic service and fire protection during waterline (emergency) repairs.		
Scope/Comments:	Project will address issues system-wide.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	318,000					

OPERATING BUDGET IMPACT

N/A		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2013
Project Name:	Well Electrical Preventive Maintenance	Department:	Water Supply & Treatment
Project Number:	WT0816	Description:	Inspect, clean, repair and/or replace electrical power & control systems of 41 wells.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Well Electrical Preventive Maintenance	50,000	50,000	50,000	50,000	50,000	50,000	250,000	300,000

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	250,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Well Electrical Preventive Maintenance	0

DETAILS

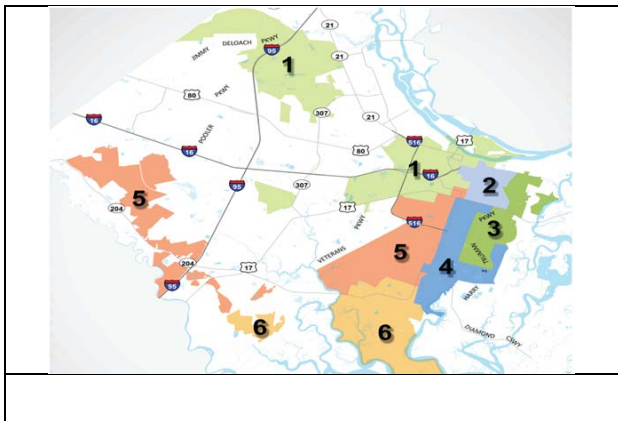
Objective:	This project expands the existing preventive maintenance program to include power and control system reliability and safety.	Council Priority:	Health and Environment
Benefits:	This project will ensure infrastructure is adequate to serve future needs.		
Scope/Comments:	The project will, on a scheduled and prioritized basis, inspect, clean and refurbish as necessary the water well electrical and control systems.		
Related Projects:	WT0524 - Well Preventive Maintenance Program	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	Start Year:	2014
Project Name:	Well Preventive Maintenance Program	Department:	Water Supply & Treatment
Project Number:	TBD	Description:	Perform preventive maintenance of five wells per year on a rotating basis.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Well Preventive Maintenance Program	0	100,000	100,000	100,000	100,000	100,000	500,000	500,000

FUNDING SOURCES

Source	Amount
Water Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Well Preventive Maintenance Program	0

DETAILS

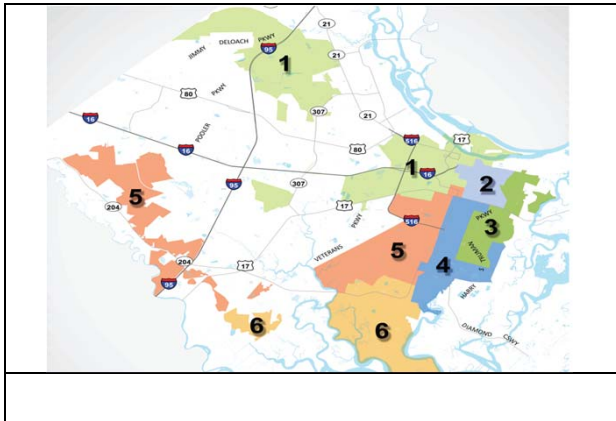
Objective:	Perform preventive maintenance to keep wells in working order.	Council Priority:	Health and Environment
Benefits:	Wells will perform at design capacity 24 hours per day. Customers will have adequate flows & pressure for domestic use and fire protection.		
Scope/Comments:	There are 41 wells in the system owned and operated by the City of Savannah. These wells must be in peak operating condition in order to meet demands.		
Related Projects:	WT0322 - Well Electrical Preventive Maintenance	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Repair/Maintenance	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

2014-2018 OTHER IMPROVEMENTS

Miscellaneous projects that may not “fit” into any of the above mentioned categories are assigned to this category. There are three projects in this category in the 2014 plan: Comcast building buyback, criminal justice information system(CJIS), and 911 center radio replacement.

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2018	5 Year Total
General Fund	\$ 756,000	\$ 1,895,000	\$ 1,758,000	\$ 826,600	\$ 718,400	\$ 5,954,000
Parking Fund	0	0	50,000	50,000	50,000	150,000
E-Wireless Reserve	500,000	500,000	0	0	0	1,000,000
Total	\$ 1,256,000	\$ 2,395,000	\$ 1,808,000	\$ 876,600	\$ 768,400	\$ 7,104,000

PROJECT SUMMARY

Project Name	2014	2015	2016	2017	2018	5 Year Total
Comcast Building Buyback	\$ 256,000	\$ 256,000	\$ 258,000	\$ 256,000	\$ 256,000	\$ 1,282,000
Criminal Justice Information System (CJIS)	500,000	0	0	0	0	500,000
Fiber Optic Cable Extensions	0	0	250,000	0	100,000	350,000
Fire Apparatus Chatham Parkway	0	1,300,000	0	0	0	1,300,000
IT Radio Infrastructure	0	339,000	1,250,000	570,600	362,400	2,522,000
Visitor WayFinding Signage	0	0	50,000	50,000	50,000	150,000
911 Center Radio Dispatch Equipment Replacement	500,000	500,000	0	0	0	1,000,000
Total	\$ 1,256,000	\$ 2,395,000	\$ 1,808,000	\$ 876,600	\$ 768,400	\$ 7,104,000

Category:	Other Improvements	Start Year:	2012
Project Name:	Comcast Building Buyback	Department:	Traffic Engineering
Project Number:	OP0722	Description:	Accumulating funds for purchase of Comcast Building from Chatham County.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Comcast Building Buyback	254,000	256,000	256,000	258,000	256,000	256,000	1,282,000	1,536,000

FUNDING SOURCES

Source	Amount
General Fund	1,282,000
Total	1,282,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Comcast Building Buyback	0

DETAILS

Objective:	To accumulate funds to pay the county for purchase of the building, which was part of the Derenne project discussion and now houses some City Departments.	Council Priority:	High Performing Government
Benefits:	Allows flexibility in development of Project Derenne and gives City a presence in Mid-town.		
Scope/Comments:	Accumulate funds for purchase of Comcast Building.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	1,282,000					
Design	0					
Repair/Maintenance	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Development Services Building (Old Comcast Building) at 5515 Abercorn Street

LOCATION

Address:	5515 Abercorn Street
Neighborhood:	62, Poplar Place/ University Place
Council District:	4

Category:	Other	Start Year:	2014
Project Name:	Criminal Justice Information System (CJIS)	Department:	Recorder's Court
Project Number:	TBD	Description:	Purchse of a new Judicial Case Management System
Contact Person/ Project Manager:	Cam Mathis; cmathis@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
Criminal Justice Information System (CJIS)	0	500,000	0	0	0	0	500,000	500,000

FUNDING SOURCES

Source	Amount
General Fund	500,000
Total	500,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Criminal Justice Information System (CJIS)	0

DETAILS

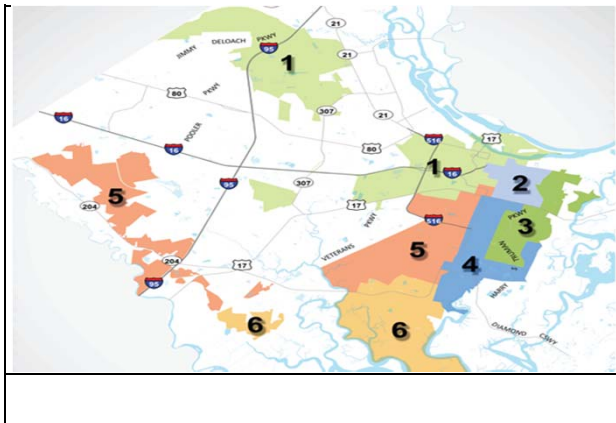
Objective:	To provide a system for records, case, and financial management for the local judiciary	Council Priority:	High Performing Government
Benefits:	System will reduce cost and enhance the sharing of data across jurisdictional lines and improve productivity		
Scope/Comments:	Costs will be shared with Chatham County. System to be used by Recorder's Court, Magistrate Court, State Court, Superior Court, and the District Attorney's Office		
Related Projects:	None	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Purchase	500,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	Various
Neighborhood:	8, North Historic District
Council District:	1

Category:	Other Improvements	Start Year:	2008
Project Name:	Fiber Optic Cable Extensions	Department:	Information Technology
Project Number:	OP0331	Description:	Extend existing underground fiber optic cable.
Contact Person/ Project Manager:	Cam Mathis, cmathis@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Fiber Optic Cable Extensions	174,000	0	0	250,000	0	100,000	350,000	524,000

FUNDING SOURCES

Source	Amount
General Fund	350,000
Total	350,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Fiber Optic Cable Extensions	76,858

DETAILS

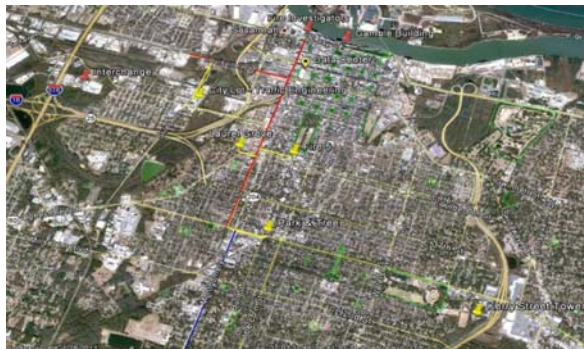
Objective:	To provide for the extension of fiber optic cable to improve the City's connectivity for computers, phones, video, etc.	Council Priority:	High Performing Government
Benefits:	Extending the network will benefit the mobile workforce, Public Safety (video & mobile), Traffic Engineering's traffic control systems, Automated Meter Reading, and Supervisory Control and Data Acquisition (SCADA). Other benefits of this project include redundant paths (precluding the impact of a break) and underground fiber which also limits breaks and provides a much longer use life (40+ years).		
Scope/Comments:	Fiber optic cable is used by the City to connect computers, phones, video, etc. at 34 major locations back to the Broughton Municipal Building. Fiber also provides excellent backhaul for wireless connectivity. An estimated 800 City employees can be impacted by this request.		
Related Projects:	N/A	Recurring/Non-Recurring:	Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	410,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Future Fiber Optic Cable extensions appear in yellow on this map

LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Other Improvements	Start Year:	2015
Project Name:	Fire Apparatus - Bradley Pointe	Department:	Fire Operations
Project Number:	TBD	Description:	To purchase fire apparatus for a new truck company at the Bradley Pointe Fire Station
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Fire Apparatus - Bradley Pointe	0	0	1,300,000	0	0	0	1,300,000	1,300,000

FUNDING SOURCES

Source	Amount
General Fund	1,300,000
Total	1,300,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Fire Apparatus - Bradley Pointe	0

DETAILS

Objective:	To provide fire protection to newly annexed areas.	Council Priority:	Public Safety
Benefits:	Fire protection for the citizens of Savannah.		
Scope/Comments:	Fire apparatus will be needed once the new fire station is opened.		
Related Projects:	Bradley Pointe Fire Station	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	1,300,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Savannah Fire Department fire apparatus

LOCATION

Address:	Location to be identified
Neighborhood:	91, Bradley Pointe South
Council District:	1

Category:	Other Improvements	Start Year:	2015
Project Name:	IT Radio Infrastructure	Department:	Information Technology
Project Number:	TBD	Description:	Begin to accumulate funding for Federally mandated changes to radio communication.
Contact Person/ Project Manager:	Cam Mathis; cmathis@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
IT Radio Infrastructure	0	0	339,000	1,250,000	570,600	362,400	2,522,000	2,522,000

FUNDING SOURCES

Source	Amount
General Fund	2,522,000
Total	2,522,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
IT Radio Infrastructure	0

DETAILS

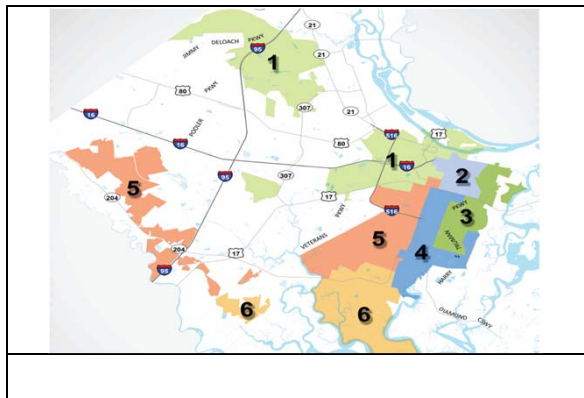
Objective:	To accumulate funding to upgrade and improve radio infrastructure to meet upcoming Federal regulations. These upgrades include migrating to Motorola software version 7.11, adding channels to the digital radio system and microwave replacement.	Council Priority:	High Performing Government
Benefits:	Will allow for effective radio communication among departments that rely on it, and allow the City to be in compliance with federal standards.		
Scope/Comments:	This will maintain and improve radio communications for Public Safety and Public Works staff. This will also improve the regional radio infrastructure shared by Chatham, Bryan, Effingham, Liberty, Bulloch and Glynn counties.		
Related Projects:	N/A	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	2,522,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Other	Start Year:	2016
Project Name:	Visitor Wayfinding	Department:	Mobility & Parking Administration/Enforcement
Project Number:	TBD	Description:	Wayfinding signage for visitors
Contact Person/ Project Manager:	Shawn Emerson; semerson@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY18		
Visitor Wayfinding	0	0	0	50,000	50,000	50,000	150,000	150,000

FUNDING SOURCES

Source	Amount
Parking Fund	150,000
Total	150,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
Visitor Wayfinding	0

DETAILS

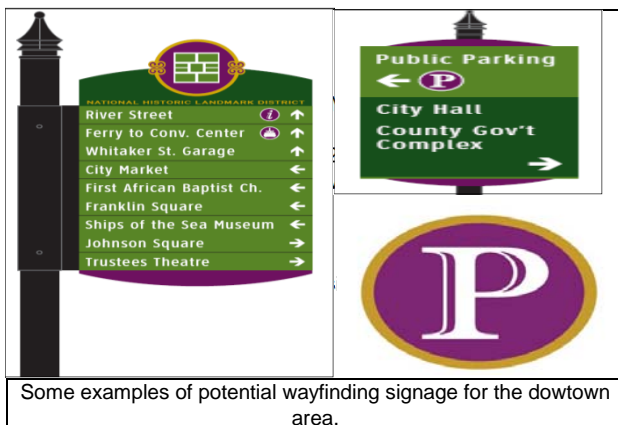
Objective:	Develop a pedestrian & vehicle wayfinding system	Council Priority:	Economic Growth
Benefits:	The development and implementation of a Pedestrian Wayfinding and Signage System is a key component of the Visitor Mobility Plan. The program includes a comprehensive wayfinding analysis and design development process. The end result will be a coordinated, user-friendly, visible navigation system and maps that will encourage visitors and residents to use parking facilities and engage in a pedestrian experience.		
Scope/Comments:	This project would be a partnership, with the City providing funding, and attempting to partner with private entities to expand the program		
Related Projects:	None	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	5,000					
Design	5,000					
Construction	140,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.		Estimated Annual Impact	
Description:	Signs that are damaged or stolen will be replaced as needed	Personnel	500
		Contractuals	2,000
		Commodities	0
		Other	0
		Total	2,500



LOCATION

Address:	Historic Downtown District
Neighborhood:	Historic Downtown District
Council District:	1

Category:	Other	Start Year:	2014
Project Name:	911 Center Radio Dispatch Equipment Replacement	Department:	Information Technology
Project Number:	TBD	Description:	Replace existing Centracom radio dispatch control system in e911 Center.
Contact Person/ Project Manager:	Cam Mathis, cmathis@savannahga.gov, 651-6908		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY14	FY15	FY16	FY17	FY 18		
911 Center Radio Dispatch Equipment Replacement	0	500,000	500,000	0	0	0	1,000,000	1,000,000

FUNDING SOURCES

Source	Amount
e wireless Reserve	1,000,000
Total	1,000,000

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY12
911 Center Radio Dispatch Equipment Replacement	0

DETAILS

Objective:	To replace existing Centracom radio dispatch control system in e911 Center.	Council Priority:	Public Safety
Benefits:	To ensure optimum radio communications between e911 Dispatch staff and personnel in the field.		Public Safety
Scope/Comments:	Support for existing Centracom system will end in 2016. Total cost of replacement is \$2,000,000 this will be shared 50/50 with Chatham County.		
Related Projects:	TBD	Recurring/Non-Recurring:	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
Description:	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		Total	0



Inside the dispatch center

LOCATION

Address:	Police Memorial Drive
Neighborhood:	Chatham Parkway
Council District:	1

