



2024 Adopted Budget & Capital Improvement Program





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Savannah
Georgia**

For the Fiscal Year Beginning

January 01, 2023

Christopher P. Morill

Executive Director

Special Recognition

Special recognition is given to the following individuals for their assistance in preparation of the 2024 Service Program & Budget and the 2024-2028 Capital Improvement Program.

Executive Staff

Joseph A. Melder	City Manager
Heath Lloyd	Assistant City Manager
Taffanye Young	Chief of Community Services
Gene Prevatt	Chief of Government Operations
Bret Bell	Chief of Information & Public Affairs
Ronald Feldner	Chief of Water Resources
Elzie Kitchen	Fire Chief
Lenny Gunther	Police Chief

Special Acknowledgments

Financial Services
Fleet Services
Human Resources
Innovation & Technology Services
Daniel Collelo, Principal Internal Auditor
Spanish Moss Printing

Office of Management & Budget

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The Office of Management & Budget would like to recognize MaryAnna Vo, Keorka Wilder, and Erica Willis, for assisting in the development of the Adopted Budget Book.

¹ Serving in interim capacity

Legislative Body

Mayor & City Council
January 1, 2024 – December 31, 2028

VAN R. JOHNSON, II
Mayor



CAROLYN H. BELL
Post 1, At-Large



ALICIA MILLER-BLAKELY
Post 2, At-Large



BERNETTA B. LANIER
District 1



DETRIC LEGGETT
District 2



LINDA WILDER-BRYAN
District 3, Vice Chair of Council



NICK PALUMBO
District 4, Chair of Council



DR. ESTELLA EDWARDS-SHABAZZ
District 5, Mayor Pro Tem



KURTIS PURTEE
District 6



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City Manager's Message

December 7, 2023

To the Honorable Mayor and City Council:

I am pleased to present the *2024 Service Program and Budget Proposal*. This document describes the financial, human, and capital resources dedicated to advancing your Council priorities and the collective goals of our community.

You have been clear in your budget priorities: you want a budget that responds to the everyday needs of residents. You want to fund solutions to complex challenges like affordability, homelessness, public safety, and mobility. You demand equity in the provision of capital assets, service delivery, and economic opportunity. You want to deliver generational projects that serve as a launching pad for economic stability and independence for our residents and locally owned businesses. You want to see smart growth policies funded and implemented. You want to be sure we can respond effectively if and when disaster strikes. You want to make certain that Team Savannah and our retirees are healthy, thriving, and ready to meet the demands of our future.

Strengthening our Foundation through People-Power and Civic Infrastructure

I believe this proposal presents a balanced budget that reflects these priorities. I believe this budget continues to move our organization and efforts forward in significant ways by strengthening our foundations and positioning us strategically to meet the current and future demands of our growing City. This budget proposal advances the capacity of our capital investments and the people-power needed to move our City forward.

The Foundations of the Fiscal Year 2024 Budget Proposal

- ❖ The FY24 \$560 million adopted budget is balanced and delivers high-quality and improved services, while making strategic investments designed to improve the lives of residents by strengthening the foundations of our organization.
- ❖ This budget includes no tax rate increases and no planned draws from reserves.
- ❖ The General Fund adopted budget is \$275 million and maintains the current millage rate at 12.20.
- ❖ The FY24 Adopted budget includes approximately \$80 million in planned capital spending.
- ❖ This proposal maintains reserves at 16.01%, covering approximately 60 days of general operating costs; consistent with the City's Policy.
- ❖ This proposal continues strong and responsible contributions into our pension plans as well as solves long-standing issues of compensation plan stagnation that if left unaddressed will undermine retention and recruitment.

Budget Strengths & Challenges

The good news for the City of Savannah is that we remain in good financial condition both as an organization and as a City as a whole. Foundational economic conditions continue to favor growth in Savannah and our region, and we can see that growth manifest in increased City revenues, population, construction permits, and expanded job opportunities. Although this growth is certainly a strength that we must optimize for the betterment of our entire community, it also presents complex challenges that must be faced to ensure our progress is a positive force for all Savannahians. Too many Savannah residents are living in poverty without suitable onramps to economic stability and independence. We must continue to mobilize our economic strengths to make meaningful efforts to reduce poverty and improve economic upper mobility.

Additionally, as has been the case for the last several budget cycles, we are living in economically uncertain times in our nation and in the global economy. Our nation's economy is proving resilient, despite high (but lessening) inflation. The unemployment rate remains low, wage growth has increased, and the competition among employers for workers is fierce. We are also dealing with volatile unrest in areas of the world that have big influences on the global economy, such as Eastern Europe and the Middle East. And while issues like these may seem far away from Savannah, these macro-economic forces impact our local budget in real ways. We can boil our budget challenges down to four central tenants:

- ❖ **Our resources are finite.** We are obligated to adopt a balanced budget, and despite growing sales tax revenues, new impact fees and new growth in our property tax digest, we still must operate within that budget.
- ❖ **Costs are rising, for almost everything.** Plain and simple, it costs more money to provide the same level of service this year than it did 5 or 10 years ago. This is true for households, businesses and yes, local governments.
- ❖ **The labor market is extremely competitive, and recruitment and retention costs are higher.** This is especially true in Savannah, with employers like Hyundai, and other high paying employers luring workers away with high paying jobs. While overall this is great news for workers, it presents budgetary challenges for us. We must remain competitive to attract and retain the talent we need to do our jobs, while also being prudent stewards of the taxpayer's hard-earned money.
- ❖ **The demand for our services is increasing.** As our City grows, so too does the demand on the services we provide. As new communities develop in West Chatham, we must also grow to meet the demand.

These are very real budget challenges that if unaddressed or unaccounted for will erode our efficacy and impact. This budget proposal is centered on successfully navigating these challenges and ensuring our foundations of service delivery are strong. Our budget is also a moral document and must address the challenges we are facing as a community. The seminal challenges I see facing Savannah today are affordability, planning capacity, and capability.

Affordability

Affordability is a crucial issue as more and more residents face rising housing costs and displacement pressure. Home prices and rents have become less affordable to many low - and moderate-income households. Census data reveals that approximately 21,000 (40%) of Savannah households are cost-burdened, meaning they pay more than 30 percent of their income for housing. Many factors contribute to affordability challenges, and many forces - both public and private - influence those factors. To make an impact, we must define the tools the City has to address affordability and leverage them effectively. Those tools primarily include land use, permitting, and direct investments in the Savannah Affordable Housing Fund (SAHF) and affordable housing incentives. City investment helps bridge the gap between housing costs and what people can afford – including leveraging significant private funding for SAHF and housing. Each SAHF dollar generates, on average, about \$7 of other funding for those in need of housing. This budget increases our investment in affordable housing tools.

Capacity & Capability

I believe that decisions we make in the next 5–10 years impacting City planning and land use will define Savannah for the next 100 years. We must build additional capacity capability to better plan for and manage the historic growth that is upon us. With that in mind, this budget includes the creation of a new Planning and Economic Development Service Center to allow for maximum focus on effective planning in our community.

Fiscal Year 2024 Revenue Outlook

This budget does not raise taxes, and the budgeted mill rate of 12.20 maintains the final millage rate set by City Council earlier this year. The success of our revenue outlook is the diversification established by City Council (such as increased hotel/motel tax rates and impact fees), which improves our financial position and ultimately leads to less burden on our property taxpayers. Adopted revenues from all sources total \$560,704,914 for 2024.

The following adopted rate changes for utilities will also impact revenues in 2024. These include increases for:

- ❖ Water and Sewer services – Base charges for these services in 2024 are unchanged from the current year; the consumption charges are adopted to increase nominally to keep pace with rising service costs. Overall, the impact on the combined Water and Sewer bill for the median household is \$1.95 per month to help weather operational supply increases, fund necessary capital improvement/maintenance, and meet State environmental mandates.
- ❖ Sanitation services – Monthly residential refuse rates for sanitation services are adopted to increase slightly at 3% from \$37.70 to \$38.83 and Commercial Disposal rates will increase from \$5.01/cubic yard to \$5.16/cubic yard. These increases will help fund the next planned expansion of the City's landfill and provide resources to address service delivery challenges within refuse collection, yard waste, recycling, and litter service areas.

Economic indicators are expected to grow at a slower pace when compared to 2023 as consumer spending for non-essential and big-ticket items could slow in 2024. Based on local indicators, staff project a 3% growth in sales tax, 25% increase in hotel/motel tax, and 3% growth in property tax collections above current year trends. Revenue appropriations by Fund are adopted in the table shown here. More detailed revenue changes are summarized in the [Financial Policies & Structure](#) section included in the *2024 Adopted Service Program and Budget*.

Fund Appropriations*	
General Fund	\$274,736,829
Special Revenue Funds	\$64,462,233
Debt Service Fund	\$6,069,646
Capital Improvements Fund	\$80,355,000
Enterprise Funds	
Water and Sewer	\$89,837,320
Industrial and Domestic Water	\$10,355,191
Civic Center Fund	\$1,384,999
Parking Services Fund	\$22,739,032
Sanitation Fund	\$27,721,881
Internal Service Funds	\$21,720,893

*Includes interfund transfers.

We have also found smart ways to enhance our service delivery and are taking advantage of sourcing grant funds to enhance public safety resources. These include:

- **\$1 million grant match funding to retain 15 Police Officers** is adopted for a full year to support anti-gang initiatives resulting from a \$1.87 million U. S. Department of Justice COPS Hiring Grant; and
- **\$342,500 from** the Governor's Office of Highway Safety that will fund vehicles, equipment and offset sworn officer personnel costs within the SPD Traffic Unit; and
- Three grant applications are pending award from the Federal Emergency Management Agency (FEMA) totaling **\$7.4 million** that will support public safety personnel costs, various equipment needs to include the outfitting of medical-grade AED's in community centers and fire stations to bolster community life-safety response Citywide.

Expenditure Outlook

As stated, one of the core challenges of this year's budget formulation is rising labor costs. We are an organization powered by people, and as such one of our largest expenditures is personnel costs. Without skilled, professional, and dedicated team members we could not deliver the services our customers expect and deserve, nor could we tackle the transformational projects that will impact our future state. It is imperative that we focus on employee retention and development as we prepare for the future.

Currently, our compensation plans and policies have created wage stagnation, especially in our Unified Compensation Plan, which covers all our front-line team members (who are among our lowest paid employees). While a recent market survey tells us that our starting salaries are largely competitive, it showed us most of our employees were not moving beyond the assigned starting pay for their position, no matter how long they've served in the role, or how meritorious their performance. This wage stagnation threatens our ability to retain the talent we have and recruit the talent we need.

I always say that **good public service starts with great public servants**. That's why this adopted budget includes a structural shift in our compensation plans that will move our team members to their target salaries based on days in the position. This compensation plan adjustment will invest \$13 million in wage growth opportunities for Team Savannah. This includes funding for a new pay package for Police and Firefighters that will increase the minimum starting salary for Police from \$50,013 to \$51,263, and for Fire from \$48,000 to \$49,200, keeping us competitive with neighboring jurisdictions and the overall labor market. This pay plan adjustment will mean that our front-line team members, like sanitation workers, meter readers, water and sewer crews, and recreation and leisure workers will see an average wage increase of 15%. Although, managerial plan members (who are our highest paid team members) will see a much smaller percentage increase, this budget keeps us competitive within this labor market as well.

This structural shift in our pay plan raises the average annual salary of a Team Savannah member from \$47,000 to \$54,000, finally breaking the livability benchmark for our locality. Human Resources will continue to review salary structures of the workforce throughout FY24 to remain current with market trends and organizational needs.

Key expenditure highlights include:

- Personnel services, comprised of salaries and wages for approximately 2,600 City employees as well as fringe benefit costs associated with City employment, represent approximately 38% of City-wide expenditures.
- A comprehensive medical benefits plan for employees, dependents, and retirees with an employer contribution of \$14,727,918.
- A Citywide Pension Plan contribution of \$13,226,664 representing a 13% increase above the current adopted budget. The General Fund share of this contribution is \$11,991,781, an increase of approximately \$1,750,824 based on the most recent actuarial review resulting from payroll growth and market fluctuations. Subject to Council approval, a thirteenth check remittance to our pensioners and retirees is also adopted as a part of our 2023-2024 spending plan; 50% distributed in December 2023 and 50% in July 2024.

In addition to rising wage costs, the budgets for public works, drainage management and supplies for other core services have also increased. Despite these challenges, I am pleased to report that we can afford operating cost inflation coupled with the need to increase wages without proposing an increase to property owners. Nor will we need to increase utility rates above normal annual adjustments. This budget provides for increased costs of City services while also emphasizing continued efforts to revamp how basic services are provided, particularly in areas of public safety, health, housing, and recreation, among other priorities.

Planned Capital Investments

Reinvestment in both the community's and organization's infrastructure strengthen our foundations, which we will need to carry us into our Tri-Centennial. Deferring capital improvements and delaying needed vehicle replacements can hamper any organization's ability to meet current and future needs. Through prudent financial practices, the City has avoided borrowing from reserves or decreasing payments to key funds such as pensions, health care, and worker's compensation. This budget continues our commitment to prudent financial practices and emphasizes a sustainable financial future. And because of our prudent fiscal management, we are positioned to invest the capital needed to meet the growth demands of the future.

A few of the major capital project areas included in this spending plan are highlighted below:

- \$3.3 million in new drainage investments to support pump station infrastructure and the ongoing rehabilitation of the City's storm sewer system;
- Cemetery preservation and expansion projects to preserve, restore, and improve our historic assets. This includes a continuation of the ten-year Historical Marker program;
- \$6 million for sidewalk installation and repair, street resurfacing, and traffic calming measures;
- \$2.4 million to address needed repairs/improvements for parking and general service facilities throughout the community;
- \$12.1 million to support neighborhood interconnectivity and mobility, housing support, and projects that leverage economic development opportunities; and
- \$8 million to continue the modernization of the City's water metering system, alternative transportation capital and important software upgrades.

Overall, the Capital Improvement Plan (CIP) allocates \$365,733,931 for fiscal periods 2024-2028. Details of the Five-Year CIP can be viewed within the *2024 Adopted Service Program and Budget*.

Investing in Priorities

Realizing the goals and priorities of City Council and or residents is the central mission of our budget development process. This budget addresses ongoing needs and embraces the hopes and ambitions of what you believe Savannah can become. It is also reflective of the values of our City, including a commitment to equity, caring for the health and well-being of the most vulnerable, promoting sustainability and resilience in our communities, fostering the culture that is uniquely Savannah by supporting cultural and historic preservation programs, and protecting and improving parks, pools, and other recreational facilities that make our City a wonderful place to live. Substantial investments in this budget directly respond to Council priorities, many in the critical areas of affordability, resiliency, quality of life, public safety, and ending homelessness.

Key Investments in Public Safety

- Continues funding to maintain SPD **Behavioral Health Unit** resources despite the loss of grant funding; adds **One Program Coordinator** to manage the **Savannah Impact Program**;
- **\$2.6 million** to raise pay for all **Police Officers and Fire Fighters**; maintains lateral entry incentives, recruitment, and retention bonuses;
- \$250,000 in **Violence Reduction Grants** to continue upstream approaches to curb gun violence;
- \$2.9 million for construction of the **New Hampstead Joint Public Safety Facility**;
- \$150,000 to launch FUSUS, a state of the art technology that allows SPD to operate a **Real Time Public Safety Center**;
- New ArcGIS/ESRI Software to help **Public Safety intelligence**.

Key Investment in Housing, Homelessness, & Community Support

- Funding **rapid rehousing contracts** administered by local partners, which provide placement services to vulnerable members of the community;
- Investment of **\$2.5 million into the Savannah Affordable Housing Fund**;
- \$1.5 million for infrastructure development to support affordable housing development at **Dawes Avenue and Fairground Phase 1**;
- \$312,000 to **support Housing Savannah Inc.** initiatives;
- **Additional \$200,000** above our \$1 million appropriation was able to be funded in support of social service needs through our **Community Partnerships Program**;
- \$500,000 in **homeless support grant offerings** and expanded funding up to \$350,000 for **homeless day center support**; and
- Establishment of a Keep Savannah Beautiful **Graffiti Abatement Team**.

Key Investments in Recreation, Art & Culture

- Restructured staffing resulting in approximately **30 additional positions** to provide high quality **recreational services** at City park facilities and community centers to include senior, aquatics, and therapeutic recreational activities;
- \$300,000 in funding to support Youth Sports Leagues increasing the **Team Allowance Program** (TAP) funding by \$50,000 to better support youth engagement through sports programs;
- \$1.6 million invested in the newly renovated **John S. Delaware Center**;
- \$1.2 million of capital funding for the **new Signature Playground at Daffin Park**;
- \$2 million for 30 new FTEs and the **reorganization of the Recreation and Leisure Department**;
- \$800,000 in capital funding to **replace the lights at Guy Minnick Field**; and
- \$60,000 to develop a **Public Art Master Plan** for the establishment of a Public Art Ordinance.

Key Investments for Getting Back to Basics

- **Two additional Inspector** positions and **one Building Plans Examiner** to address the growing volume of development-related permitting and inspection requests;
- Creation of an in-house **Historic Preservation Coordinator** within planning and urban design;
- \$150,000 for exploration and feasibility study of our Stormwater Management Plan to be carried out in FY24; adds **one Operations and Maintenance superintendent** position;
- Adds **two Facility Service Workers** within Facilities Maintenance to begin addressing deferred maintenance backlogs, to implement the **\$1 million capital investment to cure deferred maintenance** adopted in the FY24 CIP Budget, as well as an increase of approximately \$388,000 to fund janitorial service contracts;
- Adds **additional Neighborhood Services Coordinator** to improve our capacity for neighborhood engagement and communication;
- \$3.3 million supporting **stormwater infrastructure** alongside an \$86 million Capital portfolio; and
- \$4 million to continue modernizing the City's **water metering system**.

Key Investments in Team Savannah

- \$13.8 million in **wage increases**, including \$11.2 million for general wage increase for civilian employees and \$2.6 million for uniformed COLA and step raises;
- 69.97 **total new positions added** throughout the organization to improve City services;
- \$85,000 in **Tuition Reimbursement** to assist employees seeking higher education opportunities; and
- \$1 million dedicated to Team Savannah **Professional Development**.

Taken as a whole, the *2024 Service Program and Budget Proposal* reflects a broad scope of services offered to our residents. It represents a Water and Sewer Department with the lowest water rates in Georgia. It represents a Fire Department recognized as one of the most outstanding in the nation. It represents a Housing Department that used \$2 million in public funds to leverage \$21.5 million for the SAHF this year including \$7.4 million in new private commitments. It represents a Sanitation Department that serves every home in Savannah at least 11 times a month. It represents a Park and Tree Department that maintains more than 80,000 trees in one of the finest urban forests in the nation. And it represents approximately 2,600 individuals who work long hours and sometimes risk their lives to protect and serve the community they love. Our goal is to make sure our team has the tools they need to meet today's service demands and prepare for our future needs, all while maintaining a fiscally strong and focused organization.

You, the Mayor and City Council, serve as the board of directors of the City of Savannah, a \$560-million-dollar, full-service municipal corporation. The decisions you make now about critical issues impacting ambassadorship, health and environment, public safety, poverty reduction, neighborhood vitality, high-performing government, culture, recreation, and economic growth will not only affect our work in 2024 but make lasting impacts on future generations of Savannahians.

I look forward to working with City Council and the community as we move our community forward. I embrace these challenges, confident that we will face them together and meet them with bold action!

The *2024 Service Program and Budget Proposal* builds upon our successes of the past and strengthens the foundations for our future. To learn more about the City's Budget development process, the community is encouraged to visit www.savannahga.gov/budget.

Respectfully submitted,



Joseph A. "Jay" Melder
City Manager

Savannah at a Glance



Established

February 12, 1733

Government

Savannah is a charter City operating under a Council-Manager form of government.

County

Chatham County

<https://www.chathamcountygga.gov>

School District

Savannah-Chatham County School District

<https://spccss.com>

Location

Savannah is approximately 250 miles southeast of Atlanta, Georgia; 140 miles north of Jacksonville, Florida; and 110 miles southwest of Charleston, South Carolina

Area

108.7 square miles

Climate

Subtropical climate with short, mild winters and hot, humid summers

Population²

148,004

Bond Rating

Standard & Poor's AA+
Moody's Aa1

ISO Rating

ISO Class 1

² [US Census Bureau](#) July 1, 2022 estimate

Population Trends

The numbers below are from the US Census Bureau Decennial Census demonstrating population trends in Savannah and the Savannah Metropolitan Statistical Area (MSA). The City's population grew by 8.4% from the 2010 census to the most recent census in 2020. The MSA grew by 16.5% in the same period.

Area Population Trends	2000	2010	2020
Savannah	131,603	136,286	147,780
Savannah, MSA	293,000	347,611	404,798

Educational Attainment

The Savannah region has educational resources that result in a highly skilled workforce.

- Savannah College of Art & Design (SCAD) is internationally recognized.
- Savannah Technical College is consistently highly ranked, particularly for military members, veterans, and their families.
- Savannah State University is the oldest public HBCU in the state.
- Georgia Southern University offers Top 50 ranked programs.
- Savannah Arts Academy is consistently a Top 10 High School in the state.



2022 American Community Survey	% High School Grad or Higher	% Bachelors Degree or Higher
Savannah	90.7	29.1
Savannah, MSA	90.8	33.4
United States	89.6	35.7

Household Income

Median Household Income	
Savannah	\$53,258
Savannah, MSA	\$72,098



City of Savannah	# of Households	%
Under \$50,000	28,377	46.7
\$50,000-\$99,999	18,594	30.6
\$100,000-\$200,000	11,241	18.5
Over \$200,000	2,431	4.0
Savannah MSA	# of Households	%
Under \$50,000	59,733	36.6
\$50,000-\$99,999	49,451	30.3
\$100,000-\$200,000	41,617	25.5
Over \$200,000	12,730	7.8

Economy¹

The Savannah economy has recovered well from the pandemic recession. The City is a major tourist destination which feeds service and retail industries, and the location on the Atlantic Ocean provides the opportunity to operate on a global scale with access to the third busiest port in the nation. The City's economy is also supported by growth in manufacturing, construction, and health services.

The Savannah MSA workforce grew by 4.8% to nearly 200 thousand workers in 2022. More than 74,000 students prepare to enter the workforce from 17 higher learning institutions, and military members often choose to stay in the area after military service.



City of Savannah Principal Employers

Employers	Product/Service/Other	Number of Employees
Gulfstream Aerospace Corporation	Jet Aircraft/Aerospace Equipment	11,301
Savannah-Chatham Board of Education	Education	5,700
St. Joseph's/Candler Health System	Health Services	4,652
Memorial Health University Medical Center	Health Services	3,869
Colonial Group	Oil & Gas	2,241
City of Savannah	Government	2,147
Chatham County	Government	1,810
Savannah College of Art & Design (SCAD)	Education	1,772
YMCA of the Coastal Empire	Community Program	1,588
Total		35,080

¹ Savannah Area Chamber, Savannah 2023 Economic Trends

Employment by Sector, Savannah MSA¹

Industry	Employment	% of Total Workforce
Trade, Transportation, & Utilities	47,410	24.7
Leisure & Hospitality	27,749	14.4
Education & Health Services	26,162	13.6
Government	23,192	12.1
Professional & Business Services	21,859	11.4
Manufacturing	21,329	11.1
Construction	9,492	4.9
Financial Activities	6,403	3.3
Information	1,393	0.7
Natural Resources, Mining, & Agriculture	283	0.1
Other Services	6,041	3.1
Unclassified	887	0.5
Total	192,200	100.0



City of Savannah Major Taxpayers²

Taxpayer	Business Type	2022 Taxable Assessed Value	% of Total Taxable Assessed Value
Georgia Power Company	Electric Utility	99,769,904	1.4
Savannah Health Services, LLC	Healthcare	74,536,040	1.0
Rolls Royce North America	Aerospace Parts Manufacture	38,605,618	0.5
Memorial Health Hospital	Hospital	37,658,576	0.4
Oglethorpe Mall, LLC	Retail	28,686,116	0.4
Spectrum Glass & Chemical Corp	Chemical Manufacture	28,146,480	0.4
Columbia Properties Savannah	Marriott Hotel	28,000,000	0.4
International Paper Company	Cardboard Box Manufacture	27,396,174	0.4
Duke Realty, LP	Industrial Property Developer	27,370,960	0.4
HH Savannah, LLC	Hyatt Hotel	26,287,032	0.4
Total		\$416,456,900	5.7

¹ Georgia Department of Labor, Savannah, GA Metropolitan Statistical Area Labor Profile, August 2023

² 2022 City of Savannah ACFR (149)

Parks, Recreation, & Community Centers



Facility

Number

Athletic Fields	25
Basketball Courts	23
Community Centers	16
Golden Age Centers	2
Parks & Squares	131
Playgrounds	62
Splashpads & Swimming Pools	17
Tennis Courts	35
Dog Parks	3

Public Safety



Savannah Fire

Savannah Police

Fire Stations	16	Police Stations	6
Fire Personnel	348	Sworn Police Personnel	420
Fire Engine Companies	15	Police Vehicles	512
Fire Truck Companies	6	Police Motorcycles	6

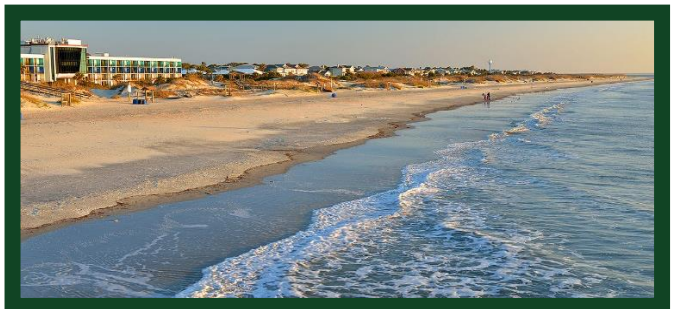
Annual Events

Martin Luther King Jr. Day Parade	January
Savannah Black Heritage Festival	February
Savannah Book Festival	February
Savannah Irish Festival	February
Luck of the Irish St. Patrick's Day Parade	March
Savannah Stopover Music Festival	March
St. Patrick's Day Parade & Celebration	March
Tara Feis Irish Celebration	March
Savannah Music Festival	March-April
NOGS Tour of Hidden Gardens	April
Savannah Fashion Week	April
SCAD Sidewalk Arts Festival	April
River Street Seafood Festival	May
Savannah Scottish Games	May
SCAD International Festival	May
Fiesta Latina	June
Juneteenth Festivities	June
Savannah Asian Festival	June
River Street Fireworks	July
Savannah Day	September
Savannah Jazz Festival	September
Annual Hispanic Festival	October
Oktoberfest	October
Picnic in the Park	October
Savannah Film Festival	October
Savannah Folk Music Festival	October
Savannah Greek Festival	October
Savannah Pride Festival	October
Shalom Y'all Jewish Food Festival	October
Phil The Park	November
Christmas on the River & Lighted Parade	December
Festival of Lights	December
Holiday Tour of Homes	December



Accolades, Awards & Honors

- "The South's Best Cities 2023" (#2) *Southern Living*, April 2023
- "15 Favorite Cities in the US of 2023" (#4) *Travel & Leisure*, July 2023
- "25 Best Weekend Getaways in the South" (#1) *Travel & Leisure*, January 2023
- Environmental Impact Award, Pratt Industries, October 2023
- "The Best Cities in the US: 2023 Readers' Choice Awards" (#5) *Condé Nast Traveler*, October 2023
- "Travelers' Choice Award" (Olympia Café) *Tripadvisor*, January 2023
- Government Finance Officers Association (GFOA) Distinguished Budget Presentation (40th award), 2023
- Arbor Day Foundation Tree City USA (38 years), 2023
- "Best Airports in the US" (#1) *Condé Nast Traveler*, 2023
- "Top 25 Cities for Retirees" *Forbes*, May 2023



Reader's Guide

City Manager's Message – outlines the issues and assumptions relative to development of the revenues and expenditures of various City funds to achieve community priorities and a service delivery focus in 2024.

City of Savannah Overview – presents an overview of the City of Savannah's demographics, the structure of the City government, and components of Vision Savannah. Additional information including indicators to measure the performance of City staff in achieving desired outcomes for the community can be found in the following section of this book.

Financial Structure, Policies, and Synopses – defines the governmental fund structure in which the City of Savannah conducts its financial reporting; references fiscal policies and procedures implemented in the planning and management of the City's financial resources; and compiles historic and projected financial data that is used in the creation of the annual budget into informative charts and tables.

Operating Budget – organizes and presents the financial plan by Service Center and then by Department. Each Service Center section includes an overview of that Center's revenue sources, expenditures, and personnel.

Service Center – organizes a structure to provide a group of services to the community and City staff to aid leadership in achieving the goals and objectives of the City of Savannah. The FY24 adopted budget includes a realignment of the City's Service Centers. This includes the creation of two new Service Centers, Planning & Economic Development and Water Resources, and the elimination of the Infrastructure & Development Service Center. Although the Infrastructure & Development Service Center was eliminated, the departments that were once housed within the Service Center will remain in the City of Savannah's organizational structure within a newly created or existing Service Center. The change was deemed necessary to efficiently and effectively manage the City's responsibilities and achieve its goals.

Service Centers include:

- Governance
- Management Services
- Public Safety
- Information & Public Affairs
- Government Operations
- Water Resources
- Community Services
- Planning & Economic Development

Department – outlines each line of business and its alignment to the strategic plan. Financial appropriations and staffing details are provided for each department within each business plan.

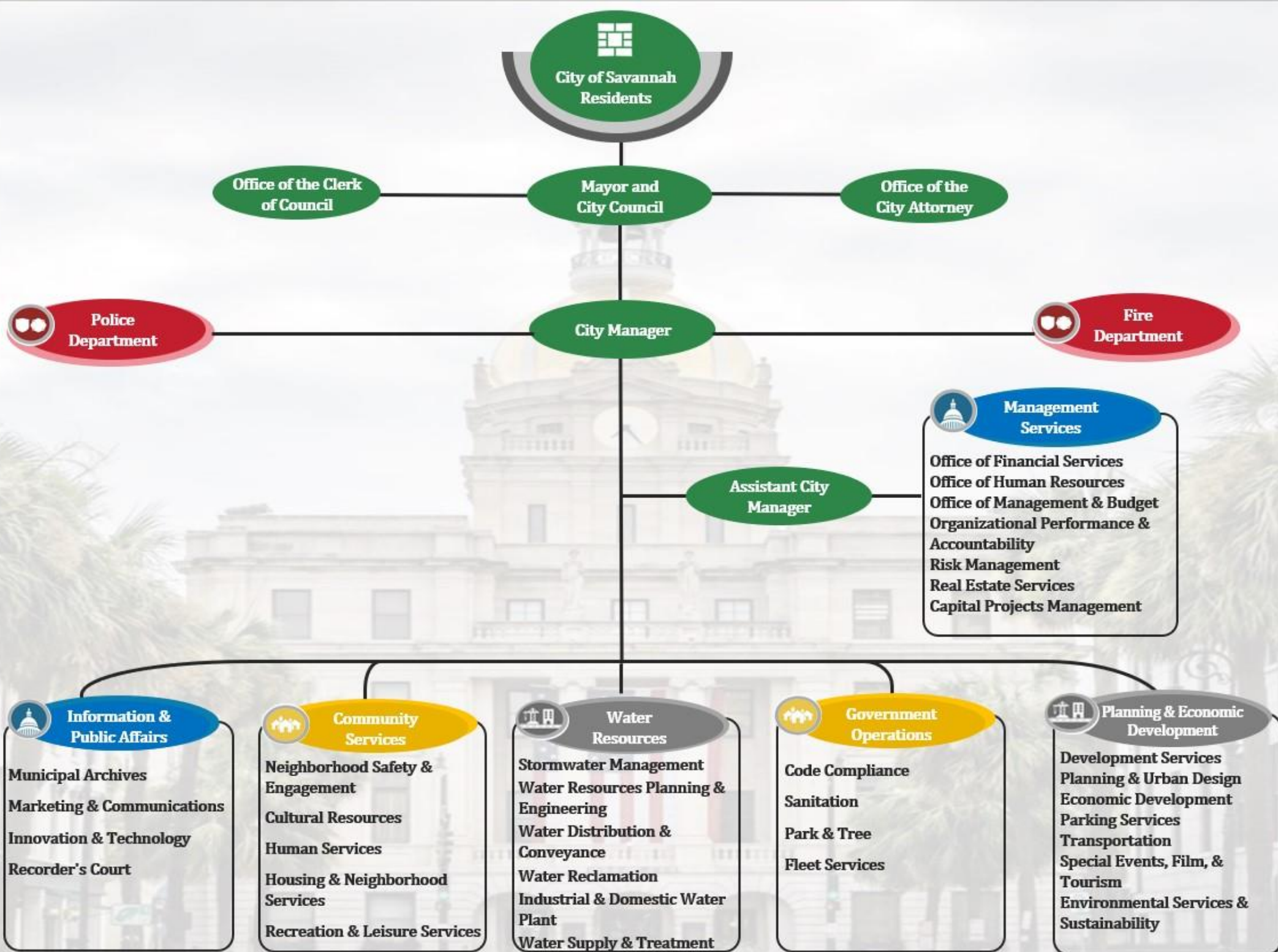
Funds – The operating budget is appropriated by the following funds:

- **General Fund** – accounts for all revenues and expenditures which are not accounted for in special purpose funds.
- **Hazardous Material Team Fund** – accounts for revenues that come from area facilities which manufacture, use, or store hazardous materials which are used to protect life, property, and the environment from intentional or accidental release of hazardous materials manufactured, used, or stored in Chatham County.
- **Community Development Fund** – accounts for revenues derived primarily from the Community Development Block Grant (CDBG) and other federal and state grants which are used to address Savannah's distressed neighborhoods.
- **Grant Fund** – accounts for revenues received from federal or state sources which are used for designated purposes.
- **Sanitation Fund** – accounts for revenues collected for use of providing the following services: residential/commercial collection, refuse disposal, street sweeping, recycling, and litter services.
- **Civic Center Fund** – accounts for revenues collected to provide a venue for a variety of cultural, business, social, and sporting events at the Civic Center and Enmarket Arena.
- **Water Fund** – accounts for revenues collected to produce safe, fit-to-drink water, to meet the needs of the City of Savannah and other surrounding areas.
- **Sewer Fund** – accounts for revenues collected to safely pump and treat wastewater to protect the quality of life for Savannah's residents.
- **Industrial & Domestic (I&D) Water Fund** – accounts for revenues collected to provide treated water that meets quality and quantity demands of industrial users.
- **Parking Fund** – accounts for revenues collected to operate the City's parking management program which consists of on-street parking, off-street parking, and parking garages.
- **Internal Services Fund** – accounts for the financing of goods and services provided by one department to another department on a cost reimbursement basis.
- **Other Funds** – includes appropriations for non-operating funds that support various administrative purchases and intergovernmental agreements.

Appendix – includes supplementary information and notable details of budget appropriations/calculations that support key operations for City staff and initiatives for the community.

Capital Improvement Program – presents a five-year plan for maintenance and improvement of man-made infrastructure used for the delivery of essential public services. The first year of the plan is adopted for implementation.

Rounding – All numbers are subject to rounding. Currency amounts are rounded up or down to the nearest whole dollar. Percentages are rounded up or down to one decimal.



Our Vision: Savannah, an extraordinary place to live, learn, and prosper.

Our Mission: To provide exceptional public services to residents, businesses, and guest so they may experience a safe, healthy, and thriving community.

Strategic Priorities



PUBLIC SAFETY - Public Safety is achieved when City Government and the Community work together to create a allocate resources, and work to provide protection and enforcement for Savannah's residents, businesses, and guests. Operationally, keeping the public safe presents an ever-changing set of challenges.



INFRASTRUCTURE - Savannah's future safety and prosperity depend on safe and sound infrastructure, including access to the internet. Flooding is a part of life along coastal regions, but the City of Savannah is committed to protecting residential and business structures and streets from its devastating impacts. Our City's streets, sidewalks, and facilities reflect who we are and the pride we take in our community. They are also essential to helping residents travel to and from educational and employment opportunities. The City is committed to making these essential investments over time.



VIBRANT NEIGHBORHOODS - Savannahians live in neighborhoods, where much of their lives are spent. We raise our families, our children play there and when possible, we work there. So, it is essential that the City focuses on key neighborhood issues such as access to quality, affordable housing, recreational facilities, and programs, as well as the challenges of poverty and blight. Streets, sidewalks, and trails connect our neighborhoods, creating a sense that we are 'One City'. The vision is that 'Savannah is an extraordinary place to live, learn, and prosper'. The City is committed to that vision and will work to achieve the results that make that vision a reality.



ECONOMIC STRENGTH & POVERTY REDUCTION - The City of Savannah is committed to doing its part to raise our residents out of poverty; prepare youth and adults to participate in the economy and be self- sufficient; line our commercial corridors with viable, appropriate businesses; and create a resilient, balanced economy for all.



GOOD GOVERNMENT - The mission of the City of Savannah is to provide exceptional public services to residents, businesses, and guests so they may experience a safe, healthy, and thriving community. Accountability and transparency require that the Government be committed to data-driven analysis of its performance and effective communication with the Public demonstrating measurable results of taxpayer investment. The City of Savannah is committed to creating a culture focused on results for customers and ensuring the community receives exceptional public service.

Strategic Priority Goals

City Council strategic priority goals provide a long-ranged focus to inform resource allocation decisions. The resulting five priorities provide the framework to align performance metrics that support the Council's vision. Council's effort to identify its priorities is supported by a Citywide leadership development initiative to align cross-cutting goals and objectives for each strategic priority. The City Manager has formulated a cohesive management plan that maximizes collaboration and interdepartmental resources. The two efforts join to provide a way of identifying and realizing our community vision.



- Goal 1.1: Priority 1 - Call Response**
- Goal 1.2: Reduction in Part 1 - Violent Crimes**
- Goal 1.3: Residents Feeling Safe in their Neighborhoods**
- Goal 1.4: Medical 911 BLS Support Services**
- Goal 1.5: Community Health Outcomes**
- Goal 1.6: Community Outreach Services**



- Goal 2.1: Resurfacing Savannah Streets**
- Goal 2.2: Sidewalks**
- Goal 2.3: Building Flooding**
- Goal 2.4: Street Flooding**
- Goal 2.5: City Facilities**
- Goal 2.6: Internet Communications Conduit**



- Goal 3.1: Reestablish & Preserve Neighborhoods**
- Goal 3.2: City-Owned Properties**
- Goal 3.3: Mobility & Neighborhood Connectivity**
- Goal 3.4: Access to Arts, Culture and Recreation**
- Goal 3.5: Access to Quality Housing**
- Goal 3.6: Access to Family Supports**



- Goal 4.1: Poverty Reduction**
- Goal 4.2: Commercial Corridors**
- Goal 4.3: Soft Skills & Work Readiness Training for Savannah Youth**
- Goal 4.4: Soft Skills & Workforce Training for Unemployed & Underemployed**
- Goal 4.5: Employment Assistance**
- Goal 4.6: Resilient Diversified Economy**



- Goal 5.1: Online Dashboard**
- Goal 5.2: Organizational Culture**
- Goal 5.3: Performance Based Budget**
- Goal 5.4: Efficient Government Operations**
- Goal 5.5: Employee Recognition & Performance**
- Goal 5.5: City Code Update & Review**
- Goal 5.6: AAA Bond Rating**

Performance Measures

A focus on organizational performance is indicative of the City's long-term commitment to continuously improve our service delivery at the lowest possible cost to residents. The City continues to work with priority focus groups and across business units in identifying baselines, targets, and strategies to accomplish the performance outcomes.

The City tracks operational performance indicators as a means of identifying service trends and communicating results to the public. Continually finding ways to transform our strategic priorities into strategies that guide departmental performance measures in getting the most important things accomplished will further advance Savannah. This section contains operational performance benchmarks for each priority supported by budget appropriations.

Public Safety - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 1.1 Priority 1- Call Response						
7- minute response time to priority 1 calls for service	30%	-	35%	35%	35%	CAD Data; Berkshire Report
Canine requests	1,778	1,591	1,800	1,500	1,600	Weekly Activity Report
Number of officers trained in driver training	475	433	475	453	450	Training Logs / POST Records
Community Orientated Policing training	100%	100%	100%	100%	100%	Training Logs / POST Records
Complete mandatory state training hours	100%	100%	100%	100%	100%	Records Mgt. System
Turnout time (seconds)	75	80	80	80	80	CAD/SFD Records Mgt. System (RMS)
Travel time (seconds)	221	240	240	240	240	CAD/RMS
First due engine total response time benchmark (seconds)	481	440	440	440	440	CAD/RMS
Effective response force total response time benchmark (seconds)	718	680	680	680	680	CAD/RMS
Turnout time (minutes)	1:25	1:20	1:20	1:20	1:20	Savannah Fire RMS
Travel time (minutes)	4:00	4:00	4:00	4:00	4:00	Savannah Fire RMS
First due engine total response time benchmark (minutes)	7:20	7:20	7:20	7:20	7:20	Savannah Fire RMS
Effective response force total response time benchmark (minutes)	11:20	11:20	11:20	11:20	11:20	Savannah Fire RMS
Goal 1.2 Reduction in Part 1 Violent Crimes						
Reduce violent crime by 5%	5%	-	5%	5%	5%	CAD Data

Public Safety - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 1.2 Reduction in Part 1 Violent Crimes (continued)						
Homicide/death investigation cases assigned	180	148	190	160	165	SARIC & CID Data
Robbery/aggravated assault cases assigned	200/368	427	210/370	459	400	SARIC & CID Data
Special victim's cases assigned	310	351	315	360	350	SARIC & CID Data
Homicide/death investigation cases clearance rate (homicide only)	85%	84%	85%	70%	75%	SARIC & CID Data
Robbery/aggravated assault cases combined clearance rate	30%	33%	30%	43%	40%	SARIC & CID Data
Special victim's cases clearance rate (rape only)	65%	75%	60%	80%	75%	SARIC & CID Data
Value of stolen property recovered by the pawn shop unit	\$50,000	\$63,070	\$60,000	\$110,000	\$140,000	LEADS Online Pawn Records
ShotSpotter Calls	1050	1043	1150	1600	1700	Analyst Reports
NIBIN matches	450	208	440	290	300	NIBIN Book
Reduction of Gun violence	5	+30	-5	-2	-5	EGV Data Stats
Number of bi-weekly comp stat reports to be completed	26	26	26	26	26	Command Staff
Number of monthly posts made to SMARTFORCE website	65	12	65	15	15	www.saricmetro.com
Number of investigative searches performed by SARIC employees	13,000	11,205	13,000	10,000	9,800	Command Staff
Felony arrests	182	107	182	120	135	Weekly Activity Report
Misdemeanor Arrests	40	25	40	30	40	Weekly Activity Report
Number of officers trained in firearms	475	433	475	453	450	Training Logs / POST Records
Number of officers trained in deadly force	100%	100%	100%	100%	100%	Training Logs / POST Records
Number of officers trained in de-escalation	100%	100%	100%	100%	100%	Training Logs / POST Records
Drug investigations	450	139	425	300	450	SIU Database
Drug complaints assigned	60	133	65	70	65	SIU Database
eTraces	750	742	750	400	700	ATF National Tracing Center
Gang/Gun Investigations	80	99	100	100	100	Comp Stat Reports

Public Safety - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 1.3 Residents Feeling Safe in Their Neighborhoods						
Misdemeanor cases filed	2,898	2,686	2,780	2574	2,709	Misdemeanor cases filed
Traffic cases filed	17,381	16,361	20,168	15,594	18,357	Odyssey Court System
Local ordinance cases filed	1,802	1,856	2,013	1791	2,031	Odyssey Court System
Felony cases filed	2,374	2,390	2,333	2538	2,232	Odyssey Court System
Fatal crashes	20	14	15	20	20	Traffic Excel Data Base
Fatal crashes investigated	15	9	15	18	20	Traffic Excel Data Base
Fatal crashes closed	15	12	15	10	10	Traffic Excel Data Base
Hit & run cases	2,200	2,112	1,800	1,988	2,000	Traffic Excel Data Base
Hit & run investigated	100%	100%	100%	100%	100%	Traffic Excel Data Base
Hit & run investigation closed	100%	100%	100%	100%	100%	Traffic Excel Data Base
Red light camera violations	12,000	10,813	12,000	11,000	11,000	Redflex Smartops
Citizen contacts (SARIC)	15,000	11,522	15,000	14,000	16,000	Traffic Excel Data Base
Vehicle crashes	8,000	9,943	7,500	8,500	8,300	GEARS Data Base
Vehicle crashes w/ injuries	1,500	1,984	1,800	1,700	1,650	GEARS Data Base
Other enforcement methods	80	80	80	80	80	Traffic Excel Data Base
Citations Issued	125	11522	150	14000	16000	Monthly Report
Special request services provided	20	25	25	25	25	Monthly Report
Crowd control hours utilized	100	100	100	100	100	Monthly Report
Number of citizen contacts (Traffic)	8,250	11,522	9,000	14,000	16,000	Monthly Report
Number of special events attended to facilitate crowd control	12	12	15	15	15	Monthly Report
Scheduled patrol duties attained	100%	100%	100%	100%	100%	Monthly Report
Scheduled events attended	100%	100%	100%	100%	100%	Monthly Report
High crime area service request attained	100%	100%	100%	100%	100%	Monthly Report
Public demos	8	4	8	6	7	Weekly Reports

Public Safety - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 1.3 Residents Feeling Safe in Their Neighborhoods (continued)						
Demos honored	100%	100%	100%	100%	100%	K-9 Supervisor
Vehicles maintained	604	520	650	6	7	Vehicle Report
Inventory items	861	850	861	1	1	Quartermaster Report
Payroll processing	500	503	505	626	650	Authorized Staffing
Cost center reports	300	208	250	875	875	Monthly Report
State/Federal forfeitures processed	35	19	35	500	525	Monthly Report
Inventory accountability	100%	100%	100%	100%	100%	Monthly Report
Grants closed on schedule	100%	100%	100%	100%	100%	Monthly Reports
Purchase orders and vouchers processed	14,000	8,900	14,500	8,500	9,000	Lawson System
Officers trained C.A.L.E.A. and State standards	100%	100%	100%	100%	100%	Power DS
Records entered	200,023	200,000	200,000	250,000	250,000	ARS, GEARS, Intellevue, GCIC/NCIC Portal
Open records processed	30,000	40,000	30,000	40,000	250,000	RMS, Evidence.com
Records checked	35,000	43,000	35,000	40,000	40,000	GCIC/NCIC Portal, RMS
Records scanned	50,000	60,000	50,000	60,000	60,000	Intellevue
Percent of files scanned	100%	75%	100%	75%	100%	Intellevue
Audit passed	100%	100%	100%	100%	100%	GCIC/NCIC Monthly Reports
Funds collected	\$15,000	\$25,000	\$15,000	\$25,000	\$25,000	Monthly Reports
Timely reports (3 days)	100%	100%	100%	100%	100%	Section Tallies
Record checks (3 days)	100%	100%	100%	100%	100%	Section Tallies
Warrants removed (within 1 business day)	100%	100%	100%	100%	100%	Section Tallies
Citizen initiated complaints	43	84	50	44	60	IAPro
Internal affairs cases investigated	126	140	114	177	165	IAPro
Use of force cases investigated	534	416	450	367	375	IAPro
Internal affairs cases investigated and closed	114	95	110	168	130	IAPro
Average cases assigned per investigator	22	20	20	17	20	IAPro
Percent of complaints referred for precinct investigation	53%	57%	59%	67%	62%	IAPro

Public Safety - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 1.3 Residents Feeling Safe in Their Neighborhoods (continued)						
Internal affairs cases sustained/not sustained	36/12	33/10	38/11	85/15	65/15	IAPro
Percent of decided cases where outcome notifications were attempted	100%	100%	100%	100%	100%	IAPro
Number of felony related arrest	600	716	550	800	575	Monthly Reports
Number of guns seized	190	193	180	195	200	Monthly Reports
Successful prosecution of individuals associated with gang activity	45	8	50	40	50	Gang Unit Records
Successful prosecution from special investigations	80	5	90	90	95	ATF, FBI, US Marshals Collaboration
Public fire safety education events	300	169	400	250	250	Records Mgt. System
Commercial building inspections	2,200	2,701	2,475	2,475	2,475	Records Mgt. System
Fire cause determination rate	94%	97%	97%	97%	97%	Records Mgt. System
Conduct Incident Mgt. Team Exercises	5	5	5	5	5	COS Multiyear Training and Exercise Plan (MTEP)
IMT/ICS planning/training Courses delivered	6	6	7	6	7	COS Multiyear Training and Exercise Plan (MTEP)
Customer service surveys	1,650	1,650	1,650	1,650	1,650	SFD RMS
Smoke detector installations/ home fire safety surveys	130	137	200	200	200	SFD RMS
Tier II inspections	257	258	258	258	258	CEMA LEPC
Police Community Engagement Events Hosted	-	-	-	-	30	Events hosted
Goal 1.4 Medical 911 BLS Support Services						
SFD staff certified as EMT-B by the end of 2022	12	140	25	140	190	COS/SFD Strategic Plan
Amount of responses requiring prehospital medical care provided by trained first responders	3,974	3,972	4,050	4,000	4,200	COS/SFD Strategic Plan
EMT training (number of students)	12	25	25	25	50	COS/SFD Strategic Plan

Public Safety - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 1.5 Community Health Outcomes						
Respond to EMS calls within 5 minutes of notification, 90% of the time. Future proposed goal could be, Respond to EMS calls within 4:30 minutes of notification, 90% of the time	3,568	4,968	3,625	4,800	4,800	COS/SFD Strategic Plan
Start CPR within one minute of arrival on patients not breathing and do not have a pulse, 90% of the time	168	129	195	195	225	COS/SFD Strategic Plan
Goal 1.6 Community Outreach Services						
Number of youth ages 12-26 directly impacted by ONSE programs and services	350	345	500	945	1000	Monthly Reports
Number of youth engaged in partner services	315	300	400	500	550	Monthly Reports
Percent of youth remaining engaged in services	90%	80%	80%	75%	80%	Monthly Reports
Number of partnership meetings	22	24	45	32	50	Monthly Reports
Number of partners working With ONSE Team	50	50	75	55	60	Monthly Reports
Percent of partnership agreements signed	40%	25%	83%	40%	40%	Monthly Reports
Number of ONSE outreach and awareness events hosted	5	5	8	15	20	Monthly Reports
Total number of community events attended by ONSE	12	12	18	17	20	Monthly Reports
Number of Neighborhood Association meetings attended by ONSE	12	12	36	29	30	Monthly Reports
Increase in number of monthly safety advisories	85	-	90	90	95	Command Staff
Provide more end user data for use in neighborhood monthly association meetings	80	-	85	85	90	Command Staff

Infrastructure - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 2.1 Resurfacing Savannah Streets						
Miles of asphalt placed per Lane	40	32	35	35	35	Internal Tracking & 311 Work Orders
Goal 2.2 Sidewalks						
Miles of sidewalk installed	5	4.1	4.5	4	4	Internal Tracking & 311 Work Orders
Goal 2.3 Building Flooding						
Maintain pump stations on line	91%	95%	91%	95%	93%	Department Monthly Report
Building permits issued shall comply with the City of Savannah's Flood Damage Prevention Ordinance	100%	100%	100%	100%	100%	Energov and GIS
Goal 2.4 Street Floodings						
Distribute rain barrels	-	-	-	60	80	Department
Miles of sanitary/storm lines televised (miles)	40	-	45	30	35	T.V. Truck Hardware
Goal 2.5 City Facilities						
Parking meter (downtime less than)	5%	5%	5%	5%	5%	Daily Work Tickets
Elevators (downtime less than)	5%	5%	5%	5%	5%	Service Calls and Work Order
Cleanliness (100-point scale)	80%	80%	80%	80%	80%	Work Order
Elevators (downtime less than)	5%	7%	5%	5%	5%	Service Calls and Work Order
Cleanliness (100-point scale)	90	80	90	80	90	Work Order
Building permits issued for City facilities shall comply with State-mandated minimum construction and life safety codes	100%	100%	100%	100%	100%	Energov and GIS
New City facilities will comply with State-mandated minimum construction and life safety codes	100%	100%	100%	100%	100%	Staff
Neighborhood Parks and Athletic Fields cleaned and serviced to standards	85	87	89	92	95	Daily Work Reports
Neighborhood Parks and Athletic Fields mowed, trimmed, and maintained to standards	77	85	87	89	93	Daily Work Reports and 311 Work Orders

Infrastructure - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 2.5 City Facilities (continued)						
Trash and Litter Collected within Neighborhood Parks maintained to standards	87	91	90	90	95	Daily Work Reports
Maintain/repair water resources facilities to ensure that they meet building code standards	210	220	210	290	230	Monthly Report
Review plans, specifications, and as-built documents	620	605	620	777	760	Monthly Report
Update AutoCAD/GIS 1"=600' scale water and sewer maps (linear feet)	85,000	100,215	90,000	68,000	70,000	Monthly Report
Update water/sewer model based on features added	200	-	735	735	735	Monthly Report
RFP development for construction and design of water & sewer infrastructure	10	6	10	6	6	Monthly Report
Compliance with Safe Drinking Water Act - Backflow Inspections	-	-	-	1,200	1,800	Monthly Report
Number of System Analysis reports completed	-	-	-	48	48	Monthly Report
Well sites monitored for pressure	47	47	47	46	46	Water Supply and Treatment Staff
Well sites maintained	45	45	45	44	44	Water Supply and Treatment Staff
Water treated (MGD)	20	19	20	19	19	SCADA Reports
Samples collected	3,800	3,658	3,800	3,621	3,650	Water Supply and Treatment Staff
System inspections (includes utility locates, construction inspection, backflow inspection and testing) - modified reporting to include number of locates rather than locate sites	28,000	58,365	35,000	66,000	70,000	311 Service Requests, Work Orders, Daily Division, and City Works (CMMS) Work Order Records
Water meter program (includes meter installations, maintenance, testing and Revenue tasks)	40,000	59,231	45,000	62,000	65,000	311 Service Requests, Work Orders, Daily Division, and City Works (CMMS) Work Order Records

Infrastructure - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 2.5 City Facilities (continued)						
Fire hydrant program (includes hydrant repairs, installations, and preventative maintenance)	3,000	2,065	3,500	2,200	2,300	311 Service Requests, Work Orders, Daily Division, and City Works (CMMS) Work Order Records
Water main leak repair program (includes both water mains and water service leak repairs)	785	1036	900	1200	1350	311 Service Requests, Work Orders, Daily Division, and City Works (CMMS) Work Order Records
Annual water audits	6	6	6	6	6	Georgia Environmental Protection Division
Annual report on drinking water quality for customers	6	7	6	7	7	Georgia Environmental Protection Division
Watershed protection plan goals achieved	2	2	2	1	1	Georgia Environmental Protection Division
Modernize water meter infrastructure	-	-	-	10,000	17,000	Department
Sanitary sewer stoppages cleared	310	342	300	320	330	311 Service Requests, Work Orders, Daily Division, and City Works (CMMS) Work Order Records
Feet of Sanitary Sewer Main repaired/extended	1,840	1,481	2,000	1,800	2,200	311 Service Requests, Work Orders, Daily Division, and City Works (CMMS) Work Order Records
Feet of Sanitary Sewer Main cleaned (includes contractor cleaning)	275,200	249,653	300,000	320,000	330,000	311 Service Requests, Work Orders, Daily Division, and City Works (CMMS) Work Order Records
Sanitary sewer main break repairs	90	87	125	88	90	311 Service Requests, Work Orders, Daily Division, and City Works (CMMS) Work Order Records
Operate sanitary sewer lift station (within State EPD Compliance)	210	215	220	220	220	Asset Management Documentation and 311 and CityWorks
Perform station maintenance tasks (includes mechanical, electrical and grounds tasks)	411,210	358,443	450,000	445,000	440,000	Asset Management Documentation and 311 and CityWorks

Infrastructure - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 2.5 City Facilities (continued)						
Perform station ARV inspection, ARV inspection, ARV replacement and station head / capacity tests	227	149	250	275	280	Asset Management Documentation and 311 and CityWorks
Perform station inspections & operate odor control units	11,000	10,000	13,500	11,000	12,000	Asset Management Documentation and 311 and CityWorks
Gallons of wastewater treated (millions of gallons)	5,279	5,597	6,000	6,000	6,000	Flow Meters
Monthly N.P.D.E.S. permit compliance achieved (President St. Plant)	10	11	10	12	12	Laboratory Analysis
Industrial pretreatment permit renewals	7	8	10	11	5	Pretreatment Applications
Water treated by three regional wastewater facilities (millions of gallons)	2,463	2,912	3,200	3,200	3,500	Flow Meters
Monthly N.P.D.E.S. permit compliance achieved (Regional Plants)	35	24	48	44	48	Laboratory Analysis
Water sold (millions of gallons) (I&D Plant)	14,000	14,315	15,000	15,219	16,000	I &D Report
Chemical and biological tests performed (I&D Plant)	171,000	160,589	170,000	143,244	145,000	I &D Report
Calibrations within standard	1,300	1,176	1,300	1,167	1,300	I &D Report
Acquire rights-of-way needed for infrastructure projects	8	7	10	7	8	Council Minutes and Department Reports
Relocation of residents, businesses, and City departments	5	9	8	10	10	Council Minutes and Department Reports
Petitions from public regarding City properties	40	38	40	35	35	Council Minutes and Department Reports
Renovate community centers	-	-	5	5	5	Real Estate Services
Completed 311 request	2,500	2,944	2,500	3,000	3,000	311 Service Request System
Projects to Cure Deferred Maintenance	8	8	8	10	8	Real Estate Services
Number of work orders created	3,147	3,017	3,200	3,100	3,100	Real Estate Services
Number of Work Orders completed	3,000	2,944	3,200	3,000	3,050	Real Estate Services
Average time work orders close (business days)	9	12	9	12	11	Real Estate Services

Infrastructure - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 2.5 City Facilities (continued)						
Cost per work order	\$1,436	\$1,100	\$1,750	\$2,190	\$2,150	Real Estate Services

Goal 2.6 Internet Communication Conduit						
Linear feet of conduit installation for future fiber optic cable	-	-	100	100	100	311 Service Requests and Work Orders, Daily Division and City Works (CMMS) Work Order Records

Vibrant Neighborhoods – Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 3.1 Reestablish & Preserve Neighborhoods						
Develop policies and ordinances to expand tourism-related activities in emerging districts (percent complete)	50%	20%	60%	60%	85%	Turf Field Application
Site Development Permits and Subdivision Plats associated with neighborhood revitalization will be reviewed for compliance with City Ordinances	100%	100%	100%	100%	100%	Energov and GIS
Building permits issued in established historic districts shall comply with City Ordinances	100%	100%	100%	100%	100%	Energov and GIS
New City facilities will add value to the neighborhood through quality, functionality, safety, code compliance, and/or improved aesthetics	100%	100%	100%	100%	100%	Staff; Checklist
Plan Review: (Alcoholic Beverage Licenses, antennas, commercial and residential buildings, signs/awnings, zoning confirmation letters, zoning information requests, zoning amendments, Board of Appeals)	3,400	3,279	3,150	3,440	7,000	Energov
Business location approvals	1,500	1,310	1,500	1,450	1,500	Energov
Short-term Vacation Rental Certificates	1,200	1,018	1,200	1,200	1,200	Energov

Vibrant Neighborhoods – Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 3.1 Reestablish & Preserve Neighborhoods (continued)						
Plan Improvements (Downtown Streetscape Improvements, Wayfinding & Direction Signage, CNU Legacy Projects, etc.)	15	15	15	15	15	Council Presentations
Complaints investigated	100%	100%	100%	100%	100%	311 Application
Complaints investigated (I&D Plant)	100%	100%	100%	100%	100%	I & D Staff
EPD Violations (I&D Plant)	1	0	-	1	0	Georgia EPD
Number of blighted, tax delinquent, underutilized real properties acquired	35	35	25	15	25	Land Bank Authority Database
Number of disposed, underutilized real properties returned to a tax generating and/or community improvement status	20	8	25	20	25	Land Bank Authority Database
Number of properties with clouded titles cleared and made marketable	8	5	5	10	15	Land Bank Authority Database
Number of properties in Land Bank Inventory maintained (property maintenance: cutting, demolition, etc.)	70	75	100	110	125	Land Bank Authority Database
Unsecure property secured within 30 days	90%	90%	90%	90%	90%	Citizenserve
Complaint (311 or other) to initial inspection within three days	90%	90%	90%	90%	90%	Citizenserve
Initial inspection to compliance or summons issued within thirty days	80%	56%	80%	50%	0%	Citizenserve
Voluntary compliance rate	80%	52%	80%	50%	80%	Citizenserve
Park and Square Infrastructure maintained to standards	77%	77%	80%	81%	85%	Internal Tracking & 311 Application
Increase the number of certified Neighborhood Associations	16	15	20	20	20	Application Forms Approved
Increase the number of registered Neighborhood Associations	40	50	40	20	20	Neighborhood Association Registry
Sanitation operations conducted in accordance with environmental and performance standards	100%	100%	100%	100%	100%	Environmental and Work Program Reports

Vibrant Neighborhoods – Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 3.1 Reestablish & Preserve Neighborhoods (continued)						
Number of outreach and education sessions completed	35	35	35	35	45	Sanitation Monthly and Annual Report
Number of volunteer clean-ups and Adopt-a-Spots	85	85	85	85	90	Sanitation Monthly and Annual Report
Residential refuse and yard waste collections completed on schedule	100%	99%	100%	100%	100%	Monthly Report
Residential units serviced weekly for residential refuse and yard waste collection	57,000	57,000	57,000	48,000	48,000	Sanitation Monthly and Annual Report
Cost per residential unit for residential refuse collection	\$108.64	\$112.91	\$108.64	\$131.40	\$131.21	Sanitation Monthly and Annual Report
Cost per residential unit for yard waste collection	\$47.02	\$48.87	\$47.02	\$56.87	\$56.79	Sanitation Monthly and Annual Report
Cost per special collection	\$6.49	\$6.74	\$6.49	\$7.84	\$7.83	Sanitation Monthly and Annual Report
Operational compliance with EPD permit conditions as demonstrated by landfill evaluation scores	100%	100%	100%	100%	100%	Environmental Compliance reports
Tons of refuse received	90,756	90,873	92,000	90,000	90,000	Certified Scale Transaction Reports
Tons of refuse diverted	10,500	10,559	10,500	11,000	11,000	Certified Scale Transaction Reports
"Maintain an annual midpoint cleanliness rating of service units (curbed/paved streets) at an acceptable standard of 3.0 or higher on a scale 1.0 – 4.0	3.5	3.1	4	3.5	4	Mid-Point Cleanliness Evaluation Scores
Percent of service requests completed within the standard response time	100%	100%	100%	100%	100%	311 Application
Commercial Refuse Collections completed on schedule	100%	100%	100%	100%	100%	311 Application
Number of Commercial Refuse Customers	780	810	780	820	840	Sanitation Monthly and Annual Report
Containers Repaired	18	18	18	22	22	Sanitation Monthly and Annual Report
Recycling collection completed on schedule	85%	90%	90%	95%	99%	311 Application
Litter route collection completed on schedule	30%	75%	50%	95%	95%	311 Application

Vibrant Neighborhoods – Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 3.1 Reestablish & Preserve Neighborhoods (continued)						
Curbside recycling collected	25,000	27,040	25,000	27,040	27,040	Sanitation Monthly and Annual Report
Cost per recycling collection	\$8.87	\$14.45	\$8.87	\$11.83	\$11.83	Sanitation Monthly and Annual Report
Goal 3.2 City-Owned Properties						
Miles of graded lanes/shoulders maintained	15	14	20	13	15	Internal Tracking & 311 Application
Major sidewalk corridors of the Downtown Convention District pressure washed to standards.	90%	78%	95%	82%	85%	Daily Work Reports
Parks and Squares serviced to standards	85%	92%	85%	92%	92%	Daily Work Reports
Trash and litter collection within Downtown District maintained to standards	87%	92%	88%	90%	95%	Daily Work Reports
Public Trees maintained to standards	73%	73%	80%	80%	85%	311 Application
Public Trees and Stumps removed to standards	87%	89%	88%	90%	90%	311 Application
Plan reviews for Tree Ordinance compliance completed to standards	99%	99%	99%	97%	99%	EnerGov
ROW vegetation maintained to standards	95%	94%	97%	95%	95%	Route Sheets & 311 Application
Canals and ditches mowed to standards	70%	60%	75%	66%	66%	Route Sheets & 311 Application
City owned vacant lots mowed to standards	97%	97%	97%	75%	95%	Route Sheets & 311 Application
Goal 3.3 Mobility & Neighborhood Connectivity						
Traffic signal repairs	650	486	700	658	700	311 Application
Traffic sign repairs	5,500	5,399	7,000	8,000	7,000	311 Application
City-owned light repairs	250	130	300	80	150	311 Application
Percentage of signal malfunctions addressed within 24-hours	98%	99%	90%	97%	90%	311 Application
Percentage of down/missing stop or yield signs addressed within 24-hours	98%	99%	90%	99%	90%	311 Application
New City facilities to be evaluated for mobility and neighborhood connectivity	100%	100%	100%	100%	100%	Dept. Report
Traffic studies conducted	1,000	1,237	1,000	1,100	1,000	Internal tracking

Vibrant Neighborhoods – Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 3.3 Mobility & Neighborhood Connectivity (continued)						
Percent of Citizen complaints responded to within 24-hours (Priority 1)	95%	96%	90%	96%	90%	311 Application
Permits processed and reviewed	2,000	1,658	2,000	1,700	2,000	Internal tracking and EnerGov
Goal 3.4 Access to Arts, Culture and Recreation						
Percent of responding participants rating recreation programs/services as very good or excellent 90 percent customer survey	91%	92%	93%	93%	95%	Customer Survey
Percent of responding participants rating athletics programs/services as very good or excellent	85%	90%	90%	90%	90%	Customer Survey
Percent of responding participants rating senior services programs/services as very good or excellent	90%	90%	90%	90%	90%	Customer Survey
Percent of responding participants rating therapeutic recreation programs/services as very good or excellent	98%	98%	99%	99%	99%	Customer Survey
Number of visual and performing arts classes	216	210	203	225	260	SCAC Program Data
Number of class participants	2,003	2,401	1,899	2,400	2,600	SCAC Program Data
Number of visual and performing arts events	60	99	60	100	117	SCAC Program Data
Total event attendance	2,262	3,256	2,262	3,300	3,900	SCAC Program Data
Total attendance outdoor pools/playgrounds	4,500	3,037	5,000	5,000	5,000	Quarterly Point in Time Counts
Number of registered youth participants	1,170	900	1,307	1,307	1,307	Registration
Number of registered adult participants	465	412	540	540	540	Registration
Total attendance community centers (youth & adults)	35,200	31,680	38,600	38,600	50,000	Daily Center Counts
Percent of responding participants rating programs/services as very good or excellent	89%	90%	90%	90%	90%	Customer Survey
After school program youth served	-	-	-	-	90	Daily Center Counts

Vibrant Neighborhoods – Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 3.4 Access to Arts, Culture and Recreation (continued)						
Number of registered youth sports participants	1,368	1,344	1,087	1,087	1,087	Registration
Number of registered adult sports participants	115	176	115	115	115	Registration
Number of registered tennis program/league participants	1,292	1,326	1,350	1,350	1,350	Registration
Number of open courts participants (basketball/tennis)	17,000	23,326	27,000	27,000	27,000	Quarterly Point in Time Counts
Number of registered Golden Age participants	600	585	630	630	630	Registration
Number of senior lunches served	90,400	88,645	95,000	95,000	95,000	Daily Counts
Number of registered adult day care participants	45	33	45	45	45	Registration
Percent of responding participants rating programs/services as very good or excellent	90%	90%	93%	93%	93%	Customer Survey
Number of registered Therapeutic Recreation participants	300	222	350	350	350	Registration
Number of registered Special Olympic participants	55	40	68	68	68	Daily Counts
Percent of responding participants rating programs/services as very good or excellent	98%	98%	99%	99%	99%	Customer Survey
Number of athletic field preparations completed	550	482	550	550	550	Daily Counts
Number of playground inspections completed	700	700	700	700	700	Registration
Number of athletic grass field mowing's completed	650	442	650	650	650	Daily Counts
Number of work order repairs/preventative maintenance functions completed	1,100	1,067	1,100	1,100	1,100	Daily Counts
Number of Work Orders repairs	-	-	-	-	650	Daily Counts
Number of preventative maintenance completed	-	-	-	-	700	Daily Counts

Vibrant Neighborhoods – Performance Measures

Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 3.5 Access to Quality Housing						
Percent of building permits and inspections compliant with State-mandated minimum codes for construction to ensure quality housing	100%	100%	100%	100%	100%	Energov and GIS
New housing units created through Enterprise and Opportunity Zone Programs	170	170	500	346	350	Enterprise Zone Report and Opportunity Zone Report
Number of owner-occupied homes repaired/improved	200	231	200	200	250	Housing & Neighborhood Services
Number of home buyers purchasing homes with City and/or DCA or similar assistance	60	56	60	50	70	Housing & Neighborhood Services
Number of rental housing units developed, repaired and/or retained	150	166	150	75	75	Housing & Neighborhood Services
Number of blighted, abandoned, properties acquired and/or otherwise resolved through 1K-in-10	50	55	75	25	75	Housing & Neighborhood Services
Number of new single-family houses (1-4 dwellings) built on vacant lots	25	9	25	35	40	Housing & Neighborhood Services
Percent of responding participants rating programs/services as very satisfactory or satisfactory	95%	97%	95%	95%	95%	Housing & Neighborhood Services
Goal 3.6 Access to Family Supports						
Number of neighborhood leaders and residents participating in leadership training activities	150	146	150	175	175	Fair Housing Events Grant Training Workshops Organizational Training
Number of youth engaged in neighborhood improvement or leadership activities	100	71	100	100	100	Savannah Youth Council, Savannah Youth Academy, & Youth Leadership Program Attendance Rosters

Economic Strength & Poverty Reduction - Performance Measures

Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 4.1 Poverty Reduction						
Total number of persons served at MJAC (All center activities)	1,266	933	500	700	750	Member Attendance Tracking
Total number of persons engaged in long-term Advancement Program with advancement along key indicators	51	109	100	100	100	Member Attendance Tracking
Total partner organizations providing services	10	6	12	12	12	MOA/MOUs
Non-profit grants and contracts administered, includes prior year ESG-funded grants	76	89	81	86	60	One Year Action Plan (CDBG/ESG), CPP - General Fund Allocation, HOPWA
Grantee monitoring site visits, technical assistance reviews, and training conducted	181	288	190	253	262	One Year Action Plan (CDBG/ESG), CPP - General Fund Allocation, HOPWA Audit Checklists
Public hearings and citizen engagement sessions to support grant-funded programs	16	18	6	6	8	Copies of public notices and sign-ins sheets related to One Year Action Plan (CDBG/ESG), CPP - General Fund Allocation, HOPWA
Number of residents connected to services through community poverty reduction programs	28,000	33,635	30,000	22,000	25,000	Community Partnership Agencies' Quarterly Status Reports
Participation by Disadvantaged Business Enterprises (DBEs) in City contracts	20%	37%	20%	20%	20%	SBO Program Annual Report
Number of class participants	1,200	1,115	1,200	1,200	1,200	Business Education Report
Satisfaction rate of business education program	90%	97%	90%	90%	90%	Business Education Report
Number of grant funding applications and letters of support that reinforce economic development initiatives	-	-	4	5	4	Grant Application Pipeline Report
Number of Community Partners and service providers engaged	60	60	30	35	40	MOA/MOUs

Economic Strength & Poverty Reduction - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 4.1 Poverty Reduction (continued)						
Percent of responding participants rating programs/services very good or excellent	92%	91%	92%	92%	92%	SCAC Survey Data
Total number of persons served at PARC (All center activities)	700	848	750	750	800	Member Attendance Tracking
Total number of persons engaged in long-term Advancement Program with advancement along key indicators	135	183	200	200	200	Member Attendance Tracking
Total partner organizations providing services	25	24	30	30	30	MOA/MOUs
Goal 4.2 Commercial Corridors						
Complete assessment of target commercial corridor	1	1	1	1	1	Corridor Assessment Report
Goal 4.3 Soft Skills & Work Readiness Training for Savannah Youth						
Number of soft skills and work readiness trainings or high school youth through Enrichment (MJAC)	15	42	30	30	50	Enrichment Attendance Records
Number of work readiness sessions and soft skills training completed (MJAC)	1	2	2	2	4	Attendance Records
Total number of youth receiving work readiness training	100	71	100	100	100	Savannah Youth Council, Savannah Youth Ambassadors, and Summer Program Records
WSC-Number of soft skills/work readiness training sessions offered to youth prior job placement	5	26	5	10	10	Monthly data report collected from Youth Services Provider
WSC-Number of youth employed after completion of soft skills/work readiness training sessions	10	27	10	10	10	Data collected from the Virtual One-Stop (VOS) case management system
WSC-Number of youth participants that will receive a credential (i.e., HS Diploma, GED, industry-recognized certifications, etc.)	5	6	5	5	5	Data collected from the Virtual One-Stop (VOS) case management system
Number of youth internships through department and contracted organizations (paid & unpaid)	50	52	50	52	52	Art & Cultural Grants

Economic Strength & Poverty Reduction - Performance Measures

Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 4.3 Soft Skills & Work Readiness Training for Savannah Youth (continued)						
Number of soft skills and work readiness trainings or high school youth through Enrichment (PARC)	50	52	50	50	50	Enrichment Attendance records
Number of work readiness sessions and soft skills training completed (PARC)	6	6	6	6	8	Attendance Records
Promotion of Economic Development initiatives	-	-	-	-	30	Social media analytics
Goal 4.4 Soft Skills & Workforce Training for Unemployed & Underemployed						
Number of adults completing soft skills training	20	73	100	100	100	Attendance Records, Surveys
Number of soft skills classes, job fairs and hiring events targeting unemployed and underemployed adults	4	4	12	12	12	Attendance Records, Surveys
Number of adults to complete a certificate training program (WSC)	25	27	25	25	25	Data collected from the Virtual One-Stop (VOS) case management system
Number of unemployed adults to complete On-the-Job-Training program (WSC)	5	6	10	5	5	Data collected from the Virtual One-Stop (VOS) case management system
Number of adults maintaining employment for at least 6 months after training (WSC)	25	66	25	50	50	Data collected from the Virtual One-Stop (VOS) case management system
Number of adults completing soft skills training	50	53	75	75	150	Attendance Records, Surveys
Number of soft skills classes, job fairs and hiring events focused on unemployed and underemployed adults	10	17	10	10	15	Attendance Records, Surveys
Goal 4.5 Employment Assistance						
Number of partners/employers to complete workforce development customer satisfaction survey (WSC)	33	33	25	25	25	Data collected from the Virtual One-Stop (VOS) case management system
At least 75% of partners/employers "satisfied" with business services provided by WSC	75%	100%	75%	100%	100%	Data collected from the Virtual One-Stop (VOS) case management system
Number of new business partners recruited for in-demand occupations (WSC)	33	33	25	25	25	Monthly data report collected from WSC Business Service Representative and Services Provider

Economic Strength & Poverty Reduction - Performance Measures

Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 4.6 Resilient Diversified Economy						
Income generated by special event application and permit fees	\$15,000	\$14,000	\$15,000	\$15,000	\$15,000	Permit Database
Service fees generated through Film Permit Fees	\$80,000	\$87,000	\$70,000	\$90,000	\$70,000	Revenue Collection
Coordinate and encourage the use of parks and squares for events (number of scheduled events)	375	347	350	380	380	EnerGov
Service fees generated through Park and Square Permit Fees	\$120,000	\$112,000	\$100,000	\$100,000	\$160,000	EnerGov
Number of facility rentals	41	75	41	75	80	SCAC Rentals
Total Civic Center events	107	62	-	110	115	Rental Totals Document - Event Folders
Total Civic Center ticket sales	\$3,903,800	\$3,916,433	-	\$4,313,520	\$4,450,000	Ticket Sales Audit
Total Civic Center rental revenue	\$209,400.00	\$567,135	-	\$694,250	\$707,000	Lawson Revenue Report
Total Civic Center concessions revenue	-	\$391,168	-	\$360,000	\$390,000	Lawson Revenue Report
Total Civic Center alcohol revenue	-	\$7,579.89	-	\$240,000	\$260,000	Lawson Revenue Report

Good Government - Performance Measures

Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 5.1 Online Dashboard						
Customer satisfaction survey (ITRG)	80%	78%	80%	80%	82%	Business Vision Survey
Number MySavannah quarterly growth rate	10%	12%	10%	12%	13%	TechHub
Percentage of City business processes identified and mapped	10%	13%	10%	14%	15%	ITS Quality Assurance Team
Annual percentage increase of solutions provided and deployed	10%	10%	10%	11%	11%	ITS Program Management Office
Goal 5.2 Organizational Culture						
Property Tax Unit call service Level average (goal of 90%)	87%	-	90%	90%	90%	Department
Open records requests responded to within three days	100%	100%	100%	100%	100%	Department

Good Government - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Department participation in international customer service week including training	100%	100%	100%	100%	100%	Department
Number of Open Records Request responded to within three days	310	310	310	350	350	ORR Database
Average number of calls received per day	326	326	400	435	450	ShoreTel Phone Reporting
Average phone service level (goal of 90%)	96%	90%	90%	90%	92%	ShoreTel Phone Reporting
Average phone hold time less than one minute	40%	40%	60%	60%	60%	ShoreTel Phone Reporting
Department participation in international customer service week including training	100%	100%	100%	100%	100%	Department
Participate in creation of City-wide customer survey (Utility Services)	-	100%	100%	100%	100%	Department
Reference/retrieval requests	4,217	4,188	4,200	3,400	3,500	Division Monthly Reports
Percent of reference/retrieval requests responded to within 3 days or less	100%	100%	100%	100%	100%	Records Retrieval Request Forms/Reference Request Records
Quality of customer service received in the Municipal Archives (percent of customers rating service very good or excellent)	90%	100%	90%	90%	90%	City of Savannah Municipal Archives Customer Surveys
Percentage Business Analyst included in department staff meetings monthly, measured in annual growth	10%	-	10%	10%	10%	ITS Business Analysts Tracking
Number of service request reported	65,000	42,508	74,000	45,000	50,000	311 Action Monthly Report
Average wait time(seconds)	55	33	45	30	25	311 Action Monthly Report
Average call completion time (seconds)	102	116	102	100	90	311 Action Monthly Report
Number of service request reported using SAV311 app	-	5,026	6,000	7,000	8,000	311 Action Monthly Report
News releases published	138	154	200	200	200	Savannahga.gov City News
Video story features published	175	182	200	200	200	youtube.com/Cityof Savannah

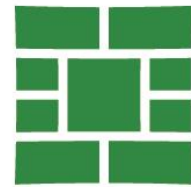
Good Government - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 5.2 Organizational Culture (continued)						
Video story features views	150,000	141,000	152,000	145,000	150,000	youtube.com/CityofSavannah
Facebook posts	1,000	1,178	1,000	1,000	1,000	Facebook Analytics
Facebook post reach	1,100,000	978,500	1,150,000	1,000,000	1,100,000	Facebook Analytics
Facebook followers	50,000	44,500	53,000	50,000	53,000	Facebook Analytics
Twitter posts	300	260	300	300	300	Twitter analytics
Twitter impressions	50,000	47,500	52,000	50,000	50,000	Twitter analytics
Twitter followers	25,000	21,500	27,000	22,500	23,000	Twitter analytics
Website pages developed	235	241	250	250	250	Civicplus.com
Website pages updated	1,500	1,557	1,600	1,750	2,000	Civicplus.com
Printed and digital material designed	300	350	250	250	250	Savannahga.gov
Events Hosted	100	124	100	100	100	Savannahga.gov
Goal 5.3 Performance Based Budget						
GFOA Budget rating received (1= yes, 0 = no)	1	1	1	1	1	GFOA Award Notification
Conservative, balanced budget prepared and approved by City Council by December 31st deadline	1	1	1	1	1	Council Agenda Minutes & Budget Document
Host events for civic engagement in the budget process	1	1	1	1	1	Advertisements from Media Outlets & CINC
Pension plan funded status (percent)	87%	85%	87%	83%	83%	Segal Actuarial Valuation and Plan Review as of 1/1/2023
Goal 5.4 Efficient Government Operations						
Maintain a clean audit	Clean	Clean	Clean	Clean	Clean	Annual Financial Audit
Average number of days to process a requisition	7	7	7	3	3	PO234 - Requisition Reports
Average number of open requisitions	45	45	45	45	45	PO234 - Requisition Reports
Percent of annual contracts in expired state	8%	8%	10%	10%	5%	Annual contract spreadsheet
Establish a nighttime management program	80%	20%	100%	30%	50%	Council Agenda/Minutes

Good Government - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 5.4 Efficient Government Operations (continued)						
Implement Eproval Event permitting program	100%	90%	100%	95%	95%	Eproval Permit Database
Establish Ellis Square as a transportation hub for nighttime management	25%	-	25%	25%	100%	"Number of nights in Operation
Percent of Preventive maintenance performed within 72hrs	80%	70%	85%	71%	80%	AssetWorks Software
Percent of Repair work orders performed within 72 hrs	74%	54%	80%	72%	80%	AssetWorks Software
Percent of scheduled services completed on time	45%	38%	55%	43%	50%	AssetWorks Software
Technology Governance fully adopted and integrated into all purchases City-wide	100%	92%	100%	95%	100%	Number of projects submitted with Governance review and approval
Conduct Incident Review Board Prevention Board	10	10	10	10	10	Quarterly Report
Alcohol & drug testing	750	856	750	700	700	Quarterly Report
Conduct agency safety committee meetings	40	40	40	40	40	Loss Control SS
Auto liability, workers compensation, general liability claim administration	615	600	600	600	600	Quarterly Department Report
Departmental reports on unit performance and outcomes	1	1	1	1	1	Departmental Reports
Sales and leases of real property	25	25	15	12	15	Council Minutes and Department Reports
Permits reviewed and issued for Cafes Tables/Chairs, Menu Boards, and Parklets	-	44	-	46	60	eProval

Good Government - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 5.4 Efficient Government Operations (continued)						
Customer satisfaction rating	4.9	4.9	4.8	4.8	4.8	Dept. Customer Service Satisfaction Surveys
Appearance rating a scale of 1 to 4, where 1.0 is well-groomed, 2.0 is a general appearance of care, 3.0 is a slightly irregular, and 4.0 is a ragged appearance	1.4	1.3	1.4	1.4	1.4	Monthly Department Evaluations
Cost per lot maintained	\$62	\$62	\$62	\$68	\$62	Department Performance Measure Calculations/Monthly Expenses
Cost revenue per interment	\$0.65	\$0.75	\$0.80	\$0.85	\$0.80	Department Performance Measure Calculations/Monthly Expenses & Interment Revenues
Lots and niches sold	375	274	350	270	300	Department Financial Reports
Interments	525	577	500	550	550	Department Financial Reports
Produce two reviews each Qtr. for a total of eight for the year	6	6	8	8	8	2019 Annual Plan
Perform a risk assessment	1	1	2	1	1	Risk Assessment Report
Achieve at least one certification within our team	1	1	1	1	1	Training and Education
Increase number of performance or consulting projects	3	3	3	3	4	2023 and 2024 Performance Plan
Goal 5.5 Employee Recognition & Performance Development						
Time to fill vacancies	62	63	65	73	70	NEOGOV
Positions hired	349	424	349	400	380	NEOGOV
Professional development hours completed annually	13,500	12,857.33	13,500	13,500	16,000	Learning Management System
Number of certified purchasing staff (CPPB/CPPO)	1	1	7	2	3	www.uppcc.org

Good Government - Performance Measures						
Performance Measure(s)	2022 Projected	2022 Actual	2023 Adopted	2023 Projected	2024 Adopted	Data Source
Goal 5.5 Employee Recognition & Performance Development (continued)						
MVR reviews	220	300	250	250	250	IRPB
Time to contact citizens after complaint (hours)	48	48	48	48	48	Survey
Time to contact injured employees after receipt of report (hours)	24	24	24	24	24	Survey
TPA audit (percent)	98%	99%	95%	95%	95%	Audit Report
Perform mid-year and year end reviews of the team	4	2	4	4	4	HR Procedures
Goal 5.6 City Code Update & Review						
Review and update of Revenue Ordinance	1	1	1	1	2	Department
Review and update of Alcoholic Beverage Ordinance	100%	100%	100%	100%	100%	Department
Complete film section in special event ordinance (percent complete)	85%	20%	100%	60%	100%	Council Agenda / Minutes
Number of tourism-based ordinance revisions	5	2	3	3	4	Council Agenda/Minutes
Update policies and ordinances governing park and square rental (percent complete)	80%	40%	100%	50%	80%	Reduced number of complaints from event organizers and residents
Sound permit (percent complete)	-	-	-	15%	50%	Council Agenda / Minutes
Food Truck Ordinance (percent complete)	60%	75%	100%	75%	100%	Council Agenda / Minutes
Special Event Ordinance (percent complete)	-	50%	-	75%	100%	Council Agenda / Minutes
Goal 5.7 AAA Bond Rating						
Achieve/maintain AA+/AA1 Bond rating (yes = 1, no = 0)	1	1	1	1	1	Rating Agencies
In-year collection of property tax revenues (percent of billed dollars)	92%	92%	92%	92%	92%	Lawson Revenue Reports
Collection of previous year delinquent property tax (percent of billed dollars)	99%	99%	98%	98%	98%	Lawson Revenue Reports
Collection of known and active business tax accounts	92%	92%	100%	95%	95%	Govern
Percent of all payments made online	25%	20%	25%	25%	25%	Department

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Financial Structure

The Governmental Accounting Standards Board (GASB) establishes the financial reporting structure for government entities. The City of Savannah adheres to these guidelines for financial reporting and budgeting purposes. Financial transactions are budgeted within funds based on two categories: Governmental Funds and Proprietary Funds. The purpose of each fund is to record specific activities or attain certain objectives in accordance with special regulations or restrictions. The Official Code of Georgia states that a balanced budget must be adopted for governmental funds by December 31st of the preceding year for which appropriations and expenditures are set for the following year.

Fund Structure

Governmental Funds

Governmental funds are created by law, debt covenants, and by management's decision to enhance financial administration. Resources are accounted for as appropriations which are allocated to expenditures that carry out the fund's objectives in the following manner:

- **General Fund** accounts for resources traditionally associated with governments that are not required to be accounted for in another fund. This fund has a greater number of revenue sources than any other fund, and therefore is used to finance more activities than special purpose funds. It is often the chief operating fund of a municipal government.
- **Special Revenue Funds** account for the proceeds of specific revenue sources, excluding special assessments, expendable trusts, or major capital projects. These revenue sources are legally restricted for specified purposes other than debt service or capital projects.

The City budgets the following Special Revenue Funds:

- Community Development Fund
 - Grant Fund
 - Hazardous Material Team Fund
 - Recorder's Court Technology Fund
 - Hotel/Motel Tax Fund
 - Auto Rental Tax Fund
 - Per-Occupied Room Fund
- **Debt Service Fund** accounts for the accumulation of resources that are restricted, committed, or assigned to fund general long-term liability principal, interest, and related costs.
- **Capital Improvements Fund** accounts for financial resources that are restricted, committed, or assigned to expenditures for capital outlays including the acquisition, renovation, maintenance, or construction of major capital projects, such as buildings, parks, streets, bridges, and other City facilities, infrastructure, and equipment.

Proprietary Funds

Proprietary Funds are used to account for the ongoing activities of the City which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through

proprietary funds. The accounting objectives focus on the determination of operating income, changes in net assets, financial position, and cash flow.

- **Enterprise Funds** account for activities that are financed and operated similarly to the manner of private business enterprises, wherein the expenses (including depreciation) incurred in providing goods or services to the general public on a continuing basis are financed or recovered primarily through user fees. As such, the periodic determination of revenues earned, expenses incurred, and/or net income derived from these self-supporting funds is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The following Enterprise Funds are maintained by the City:

- Water and Sewer Fund
 - Industrial and Domestic Water Fund
 - Civic Center Fund
 - Parking Fund
 - Sanitation Fund
- **Internal Service Funds** are frequently referred to as revolving funds and account for the financing of goods and services provided by one department or agency of a government to other departments or agencies on a cost-reimbursement basis. These departments are also permitted to supply services to outside agencies for a fee.

Departments within the City's Internal Services Fund include:

- Innovation & Technology Services
- Fleet Services
- Risk Management

Accounting Basis

Governmental Funds are accounted for by using the most current financial resources measurement, incorporating the modified accrual basis of accounting. Under this basis, revenues are recognized when they are susceptible to accrual or when they become measurable and available. Likewise, expenditures are recorded as liabilities as incurred, excluding principal and interest on general long-term liabilities which are recognized when due. Revenues which are susceptible to accrual include: sales tax, property tax, service charges, grants, and investment income. Revenues generated from fines, forfeitures, penalties, and alcohol taxes are not susceptible to accrual as they are neither measurable nor available prior to receipt.

The Proprietary Funds, including the Enterprise and Internal Services Funds, are accounted for on an accrual basis of accounting on a flow of economic resources basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred or the economic asset used.

The City also reports various fiduciary funds which do not adopt budgets. Fiduciary funds are those in which the government acts as a trustee, such as the collecting and tracking of Worker's Compensation or Social Security payroll taxes and then depositing those funds with the State. These funds are accounted for on an accounting basis consistent with the fund's measurement focus. The Pension Trust Fund and the Old Pension Trust Fund are accounted for on an accrual basis. The Recorder's Court Fund, Retiree Benefits Fund, and the Flexible Benefits Plan Fund are reported on the modified accrual basis of accounting.

Budgetary Basis

For Governmental Funds, the basis of budgeting is the same as the accounting basis with noted considerations and is consistent with Generally Accepted Accounting Principles (GAAP). City Council will adopt annual budgets for the City's General Fund, Special Revenue Funds, Debt Service Funds, and Capital Improvements Fund. A five-year plan for the Capital Improvements Fund is included for planning and forecasting purposes and is subject to change depending upon project completion. Budgets for the Capital Improvements Fund are based on project length.

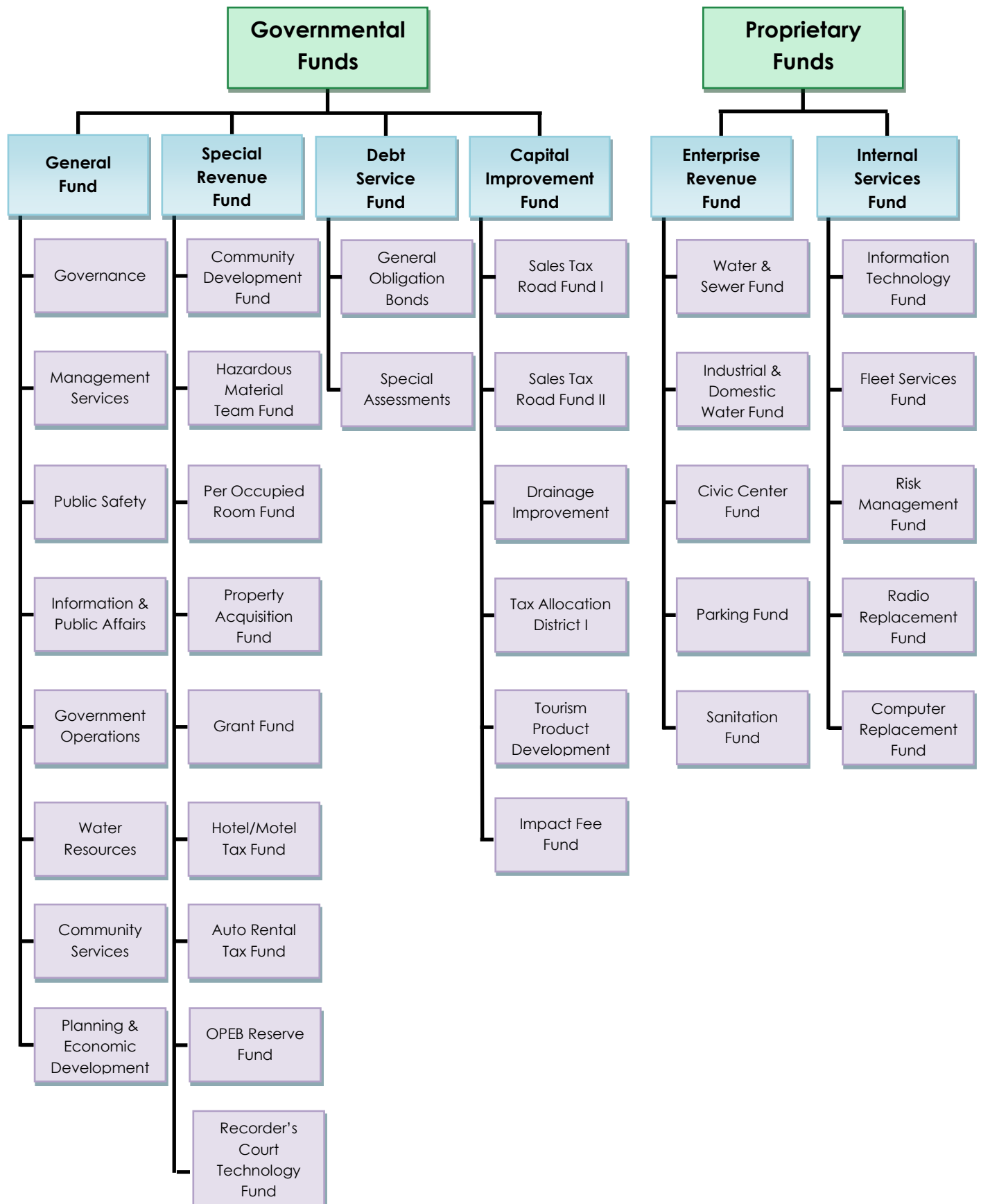
Budgets for Proprietary Funds are developed for planning purposes and are not consistent with GAAP. The major differences used for budgeting Proprietary Funds are as follows:

1. Repayments on debt are budgeted as expenditures rather than as a reduction in liabilities.
2. Depreciation expense on fixed assets is not included in the budget as an expense.
3. Contributions of capital from other funds, private developers and so forth are not budgeted.

The legal level of control at which expenditures may not exceed the budget is set at the Service Center level. Any change in the appropriation level above the legal level of control must be approved by City Council. Changes below the legal level of control require approval by the City Manager or the Senior Budget Director.
























Appropriations lapse at year-end with two exceptions: 1) in the Capital Improvements Fund, appropriations are carried forward until project completion; and 2) encumbered appropriations do not lapse but are carried forward to the ensuing budget year as budgetary amendments, as noted in the adopted Budget Resolution.





















Budgetary Fund Structure



Budgetary Fund Matrix

The Budgetary Fund Matrix below is a visual representation of the City's operational units and how they align with the major operational funds.

Service Center/Business Unit	Governmental Funds				Proprietary Funds	
	General Fund	Special Revenue Fund	Debt Fund	Capital Improvement Fund	Enterprise Revenue Fund	Internal Services Fund
Governance						
Mayor & City Council						
Office of the Clerk of Council						
Office of the City Attorney						
Management Services						
Office of Financial Services						
Office of Human Resources						
Office of Management & Budget						
Organizational Performance & Accountability						
Risk Management						
Real Estate Services						
Capital Projects Management						
Public Safety						
Savannah Police						
Savannah Fire						
Information & Public Affairs						
Office of Marketing & Communications						
Innovation & Technology Services						
Recorder's Court						
Government Operations						
Code Compliance						
Sanitation						
Park & Tree						
Fleet Services						

Service Center/Business Unit	Governmental Funds				Proprietary Funds	
	General Fund	Special Revenue Fund	Debt Fund	Capital Improvement Fund	Enterprise Revenue Fund	Internal Services Fund
Water Resources						
Stormwater Management						
Water Resources Planning & Engineering						
Water Distribution & Conveyance						
Water Reclamation						
Water Supply & Treatment						
Industrial & Domestic Water Plant						
Community Services						
Neighborhood Safety & Engagement						
Cultural Resources						
Human Services						
Housing & Neighborhood Services						
Recreation & Leisure Services						
Planning & Economic Development						
Development Services						
Planning & Urban Design						
Economic Development						
Parking Services						
Transportation Services						
Special Events, Film, & Tourism						
Environmental Services & Sustainability						

Financial Policies

Overview

The City's Annual Operating Budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. The overall goal of the budget is to establish and maintain effective management of the City's financial resources. Revenues that support municipal services are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years. Various policies and processes are used to guide maintenance of the City's financial resources.

Under the City's organizational plan, policy making in response to the needs of the community is entrusted to the Mayor and City Council. Administrative or executive authority is vested in the City Manager to develop, implement, and execute programs and policies established by City Council. The annual budget is prepared under the direction and guidance of the City Manager. State law and local ordinances also impact the development of the annual budget.

Policies

The City of Savannah's Council-Manager form of government was adopted in 1954. Under this organizational plan, the legislative responsibility for municipal government is entrusted to a City Council. The Savannah City Council, consisting of the Mayor and eight Council members, levies taxes, enacts ordinances, adopts the annual budget, and performs many other legislative functions. The City Council is also responsible for setting priorities through the City's strategic planning process.

The City Manager is appointed by the Mayor and City Council to manage the government through the development, implementation, and execution of programs and policies established by City Council. The City Manager recommends the annual budget and work programs in addition to advising City Council on policy and legislative matters.

The various policies used to guide the maintenance and use of the City's financial resources are described as follows:

Financial Accounting Policies

In developing and evaluating the City's accounting system, consideration is given to the effective implementation of financial accounting policies, specifically to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable but not absolute assurance in safeguarding assets against loss from unauthorized use or disposition, reliability of financial records for preparing financial statements, and maintenance of accountability for assets.

The internal audit function is the responsibility of the Organizational Performance & Accountability Department which is organized separately from and operates independently of the Office of Financial Services. Commencing in 2024, both departments, Organizational Performance & Accountability and Financial Services, will report directly to the Assistant City Manager. The Organizational Performance & Accountability Department operates a full program of routine and special internal audits.

Single Audit: As a recipient of Federal and State assistance, the City is responsible for ensuring that an adequate internal control structure is in place to attain compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the Organizational Performance & Accountability departmental staff as well as by management.

Budgetary Controls: The City also maintains budgetary controls to ensure compliance with legal provisions. The Office of Management & Budget monitors expenses and revenues, adjusts line-item budgets as needed, and prepares various reports for the City Manager and Executive Team.

Cash Management/Investment Policy Scope: The City's cash management/investment policy includes all City funds except pension funds, which are guided by a separate policy adopted by the Pension Board. Investment of funds is the responsibility of the Accounting Services Division within the Office of Financial Services.

Investment Policy Objectives: The primary investment policy objective is safety of principal. Secondary objectives include adequate liquidity to provide cash as needed and rate of return on investments.

Allowable Investments: It is the policy of the City of Savannah to limit investments to:

- United States Treasury Bills, Notes, and Bonds
- Certificates of Deposit
- State of Georgia Investment Pool
- City of Savannah Special Assessment Bonds
- Repurchase Agreements

Risk Controls: To ensure liquidity and reduce market risks, investments have maturity dates on or prior to the date cash is projected to be required to meet disbursement needs.

Collateralization is used for:

- Secure Certificates of Deposit
- Secure Repurchase Agreements
- Secure Demand Deposits

Investment Fund: The Investment Fund is an agency fund which is the owning fund for all City investments except the Pension Fund and Special Assessment Bonds. Accrued interest is distributed to funds participating in the Investment Fund Pool based on their average equity balance for the month. The fund also contains a combined cash account from which all disbursements are made and to which all receipts are deposited.

Revenue Policies

The City's revenue programs are administered by the Revenue Administration Division. Revenue programs strictly adhere to principles which balance the City's need for revenue and the community's capacity to provide the necessary financial resources. Revenue policies which guide the City are outlined below:

- To fulfill funding needs without excessive dependence on property taxes, the City will attempt to enlarge the revenue base by seeking new revenue sources. Efforts will be made to work individually as well as with statewide groups to encourage the State of Georgia to adopt legislation that will enhance local government revenues.

- The City will implement user fees in all areas where feasible and productive, as well as set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will be adjusted accordingly to maintain or move incrementally closer to full coverage.
- As deemed appropriate, the City will establish self-supporting enterprise funds where the relationship between operating costs and revenues will be clearly identified.
- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and utilize revenues more efficiently.
- The City will maintain effective collection systems and implement aggressive enforcement strategies to maximize revenues from available sources.
- Revenues will be projected conservatively to ensure that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Debt Policies

The City of Savannah is authorized to issue general obligation bonds equivalent to 10 percent of assessed taxable values within the City. Bonded indebtedness is well within this limit. As of December 31, 2022, the City had outstanding general obligation bonded debt totaling \$3,875,000. To maintain this favorable position and the current AA+ bond rating designated by Standard & Poor's, the following debt policies are in place:

- Total long-term debt and major contractual obligations will not exceed 8 percent of the assessed valuation.
- Long-term borrowing will be restricted to capital improvements that are too costly to be financed from current revenues.
- Proceeds from long-term debt will not be used for current ongoing operations.
- Bonds will be retired within a period not to exceed the expected useful life of the capital project.
- Additional major obligations should only be undertaken with new dedicated streams of revenue to support them.
- When feasible, special assessment revenue or other self-supporting bonds will be used instead of general obligation bonds.
- The use of any revenue anticipation borrowing will be avoided. If such borrowing becomes necessary, the debt will be retired in full within the same fiscal year as it is incurred.
- Good communication with bond rating agencies and full disclosure on every financial report as well as bond official statements are included in standard operating procedures.

Capital Expenditure Policies

Preparation for the City's capital budget is guided by the following policies:

- A five-year program for capital infrastructure improvements is updated annually. The program identifies anticipated funding sources and allocates those funds to capital projects over five years. Funding allocations for each year are determined by the priorities established by City Council, the available funding, and the need to address critical infrastructure projects.
- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful life of the project.
- The City will coordinate the development of the capital budget with the development of the operating budget. Future operating costs associated with new capital projects will be included in the operating budget forecasts.
- The City will preserve its assets at a level adequate to protect capital investment while minimizing future maintenance and replacement costs.
- The City will establish an appropriate distribution of bonded debt and cash financing in the funding of capital projects.

Operating Budget Policies

Preparation of the City's operating budget is guided by the following policies:

- All governmental funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund for the budget to be considered balanced.
- All requests for allocations are considered in conjunction with measurable performance criteria and the Strategic Priority they primarily support. Expenditures are approved or rejected on the basis of planned levels of performance. Therefore, it is necessary for each activity within a fund to prepare a performance plan consisting of goals, objectives, and specific benchmarks.
- Expenditure budgets for enterprise operations (i.e., Water, Sewer, I&D Water, Sanitation, Parking Services, and Civic Center) must be funded either exclusively or primarily by user fee revenues. Self-sufficiency remains a long-range objective for these funds.
- Allocations from the General Fund are based on a long-range financial plan which includes an unassigned fund reserve. At the end of 2022, the unassigned fund reserve totaled \$49,360,451. This reserve protects the City against catastrophic revenue losses and major emergency expenditures and contributes to the City's favorable bond rating.
- In addition to the unassigned fund reserve, a proactive approach was taken by creating a Sales Tax Stabilization Fund, to reserve sales tax revenue above the historical trend line in good years, during which excess funds were reported to be used in years when sales tax revenue comes in below the trend line. This allows the City to avoid expending its reserves.

Guidelines for managing the Sales Tax Stabilization Fund are as follows:

- Each year, an amount up to the excess that actual sales tax receipts exceed the projected sales tax revenue will be set aside in the Sales Tax Stabilization Fund.
- Additions to the Sales Tax Stabilization Fund will continue until such time as the balance in the fund equals 25 percent of the budgeted revenue for sales taxes. The 2024 sales tax revenue budget is \$71,000,000; thus, the maximum growth target is currently \$17,750,000.
- Funds will be withdrawn from the Sales Tax Stabilization Fund in an amount up to the deficiency, if any, between actual sales tax revenue and the projected sales tax revenue included in the originally adopted General Fund budget or updated sales tax revenue projection at year end. The Sales Tax Stabilization Fund may also be used for expenses related to major emergencies or natural disasters.
- Ongoing expenses are never funded by a non-recurring or one-time revenue source. Future and current funding sources are identified for all new programs, services, and expansions.

Budget Process

The annual budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. Key policies which guide this process are described in the following section.

Budget Preparation

The City's budget process is conducted within the framework of City Council's Strategic Priorities, financial management policies, and fiscal forecasts. Information contained in these documents allows the Council an opportunity to review policies and goals intended to address long-term concerns and issues of the City and evaluate City services. The major steps in the budget preparation process are:

1. City Council meets to set strategic priorities and results for each fiscal year.
2. City of Savannah staff create workplans to meet strategic priority areas with equity and efficiencies in mind. City Departments submit Service Enhancement Proposals to recommend the enhancement of a current activity, establish a new activity, and/or obtain equipment associated with an activity to achieve departmental goals and continuation/enhancement of performance indicators.
3. The Office of Management & Budget (OMB) prepares the Financial Trends & Indicators Report which identifies positive and negative financial trends impacting the City. Fiscal resources are presented resulting from needs analysis, service delivery priorities, and contingency planning. OMB also prepares a five-year financial plan. These reports are used as the financial framework for budget preparation.
4. The City Manager and Executive Leadership Team meet to review current staffing levels. Broad-based changes are recommended, vetted, and incorporated into the base budget.
5. With direction and guidance from the City Manager, OMB develops base budget expenditure levels for departments and City-wide revenue projections for the upcoming fiscal year. These proposals are reviewed and modified as necessary throughout the budget process to present a balanced budget proposal to the City Manager.
6. A five-year capital plan is prepared and presented to City Council. The first year of the plan is incorporated into the service program and budget document.
7. The City Manager meets with departments to review proposed work plans, staffing levels, department goals, performance indicators and expenditures for the upcoming year to provide guidance and direction. The City Manager also conducts budget meetings with the Executive Leadership Team to guide decision-making during the budget process. Feedback gained through all budget discussions is used to prepare the City Manager's proposed budget recommendation to City Council.
8. City Council conducts a series of workshops and public hearings before making a final decision on the City Manager's budget recommendations. After careful and thorough consideration, the Mayor and City Council adopt the service program and budget by December 31st annually for the ensuing fiscal year.

Budget Execution

On January 1st of each year, the Adopted Budget is implemented. Concurrently, an analysis of the previous year's actual expenditure is conducted. During this analysis, problem areas are identified and reconciled in comparison to prior year projections. Problem areas that have an impact on the current fiscal year are closely monitored. Moreover, throughout the year, expenditures, revenues, and performance data are monitored to ensure the successful implementation of the City's spending plan.

Budget Amendment

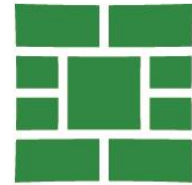
The Budget is a policy document. As conditions change or circumstances are altered, the budget policy allows for amendments. Because the Budget is a resolution adopted by the Mayor and City Council, the amendment process is similar to that used to amend other resolutions; a majority positive vote by Council is required. The legal level of control is set at the service center level. Budget amendments that exceed service center totals must be approved by City Council.

Budget Preparation Schedule

A budget preparation schedule is established to keep the budget preparation on time to provide the City Manager's proposed budget to City Council for consideration and final adoption within the legal time frame. The following is the detailed schedule:

ACTIVITY	DATE
OMB communicates the 2024 budget development guidelines; Business units begin by establishing their work plans and identifying efficiencies within work processes that best align with strategic priorities.	March 30 - April 16
Business units submit operating budget and service enhancement requests; OMB begins zero-based budgeting analyses.	April 17 - June 26
Business units and OMB review revenue estimates and fee changes.	June 12 - June 23
OMB begins fiscal analysis and forecasting; prepares preliminary operating budget plan for current year and upcoming year.	June 30 - July 19
City Manager and Executive Team conduct Budget Review Team meetings to discuss departmental budget requests, efficiencies identified, performance metrics, and service enhancement requests.	July 20 - August 31
City Manager meets with Executive Team to discuss budget highlights, unresolved issues, and service enhancement requests.	September 12 - 29
2024 Proposed Budget hearings are advertised to the public.	November 05
2024 Proposed Budget distributed to City Council and public.	November 09
City Council holds budget workshop and public meetings.	November 14
First Proposed Budget Hearing for public comment	November 21
Second and Final Public Budget Hearing/Adopt Proposed Budget	December 07

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Trend Analysis and Financial Projections

National, Statewide and Local Economic Outlook

National Economy

The United States economy has remained resilient this year following a period of economic uncertainty from COVID-19. Real Gross Domestic Product (GDP) increased 1.1 percent in the first quarter of 2023, in contrast to an increase of 2.6 percent growth in the fourth quarter of 2022. GDP improved throughout 2023, expanding at a pace of 4.9 percent in the third quarter, more than doubling the increase of 2.1 percent¹ in the second quarter. According to the Bureau of Economic Analysis, the acceleration in the GDP in the third quarter, compared to the second quarter, primarily reflects accelerations in consumer spending, inventory investment, and federal government spending and upturns in exports and housing investment¹.

The increase in consumer spending reflected increases in both goods and services, including housing and utilities, health care, financial services and insurance, nondurable goods (led by prescription drugs), and recreational goods and vehicles. As consumer spending increased in the third quarter, real disposable personal income (DPI) decreased one percent², following an increase of 3.5 percent in the second quarter. DPI is defined as the income available to people for spending or saving and is calculated by reducing personal income by personal taxes. DPI has a direct correlation to consumer spending; with a decrease in DPI both consumer and business spending is expected to slow down into next year.

General wages are growing faster on average than inflation. According to Kiplinger, the odds of a recession in early 2024 due to the slowing of consumer and business spending are at 30 percent. Inflation is expected to average 3.7 percent for the remainder of 2023 and fall 1 percent next year, averaging 2.7 percent³ in 2024. The consumer price index (CPI) is a measure of the average change over time in the prices paid by consumers for goods and services. Over the past twelve months, CPI rose 3.7 percent for all goods and services, including food and energy. The Congressional Budget Office projects CPI will increase 2.5 percent⁴ in 2024. The Federal Reserve will continue to monitor economic conditions in the United States to adjust monetary policy in efforts to control inflation and economic development.

State of Georgia Economy

The State of Georgia's economy has remained strong as Georgia has maintained a robust job market with a low overall unemployment rate of 3.4 percent. According to the Georgia Department of Economic Development, between July 1, 2022, and June 30, 2023, total investments in facility expansions and new locations totaled more than \$24 billion, resulting in 38,400 new jobs through 426 projects⁵. While many states saw a drastic decline in investments during the COVID-19 pandemic from 2020 through 2023, Georgia's annual investment totals increased by 131 percent during that time. The expansion of development and growth spanned state-wide as 82 percent of

¹ (Bureau of Economic Analysis, n.d.)

² (Bureau of Economic Analysis, 2023)

³ (The Kiplinger Letter, 2023)

⁴ (Congressional Budget Office, 2023)

⁵ (Office of the Governor, 2023)

new jobs created and more than \$20 billion in investments were outside the 10-county Atlanta region.

The state has continued to attract diverse business and industry sectors to strengthen economic opportunities. During the 2023 fiscal year, the film and television industry spent \$4.1 billion in the state and became a hub for life science with global healthcare organizations locating to the state¹. Over the last two years, the automotive industry presence has increased by 324 percent, while aerospace has increased by 1,000 percent. Georgia was ranked number one by Area Development as the “State for Business” in 2023; this marks the tenth consecutive time Georgia has received the number one ranking in the category². This is an unprecedented milestone for the state, as no other state has achieved this benchmark.

The Savannah Area Economy

The Savannah area economy considers three counties (Bryan, Chatham, and Effingham) in the overall Metropolitan Statistical Area (MSA) outlook. The economy consists of an assortment of industries and services including tourism, education, manufacturing, transportation, healthcare, construction, land development, and retail. According to local economist Dr. Michael Toma, Ph.D., “The Savannah metro economy backslid slightly during the second quarter of the year following a nearly two-year period during which growth trajectory slowed.”² The Savannah area continues to face some uncertainty as economic indicators show mixed signs. While the port continues to show increased activity on a quarter-to-quarter basis, retail and electricity sales are weaker. Employment in the service economy fell to 700 workers during the second quarter, while goods producing added 300 workers and manufacturing held steady at 18,900 workers. Leading indicators from both the regional housing market (issuance of construction permits for single-family homes) and labor market (monthly claims for unemployment insurance) are above average at the end of the second quarter from one year ago, by 10% and 15%, respectively³.

Although regional economic growth has slowed, it is likely the Savannah metro area will avoid a recession in the second half of the year. Potential growth in the Savannah metro area is dependent upon growth in port activity, regional tourism, hospitality sector, and non-residential construction supporting the logistics industry. The Hyundai Metaplant will create a surge of economic growth for the Savannah area as well as the greater region with the creation of 8,500 jobs³ over the next two years.

Financial Foundation Principles

The overall goal of financial planning by the City of Savannah is to establish and maintain effective management of the City's financial resources. This continues to be accomplished through the use of financial policies and processes that guide decision-making.

Although the economic environment can change quickly with lasting effects, a snapshot of the City's financial future allows City leadership to identify challenges early and provide information to the Mayor and Council to assist in policy making which is critical in addressing potential problems proactively.

The Office of Management & Budget updates the Financial Trends & Indicators report, which considers demographic and financial trends for the City of Savannah. The Five-Year Forecast is also

¹ (Georgia Department of Economic Development, 2023)

² (Georgia Southern University Center for Business Analytics & Economic Research, 2023)

³ (Georgia Department of Economic Development, 2023)

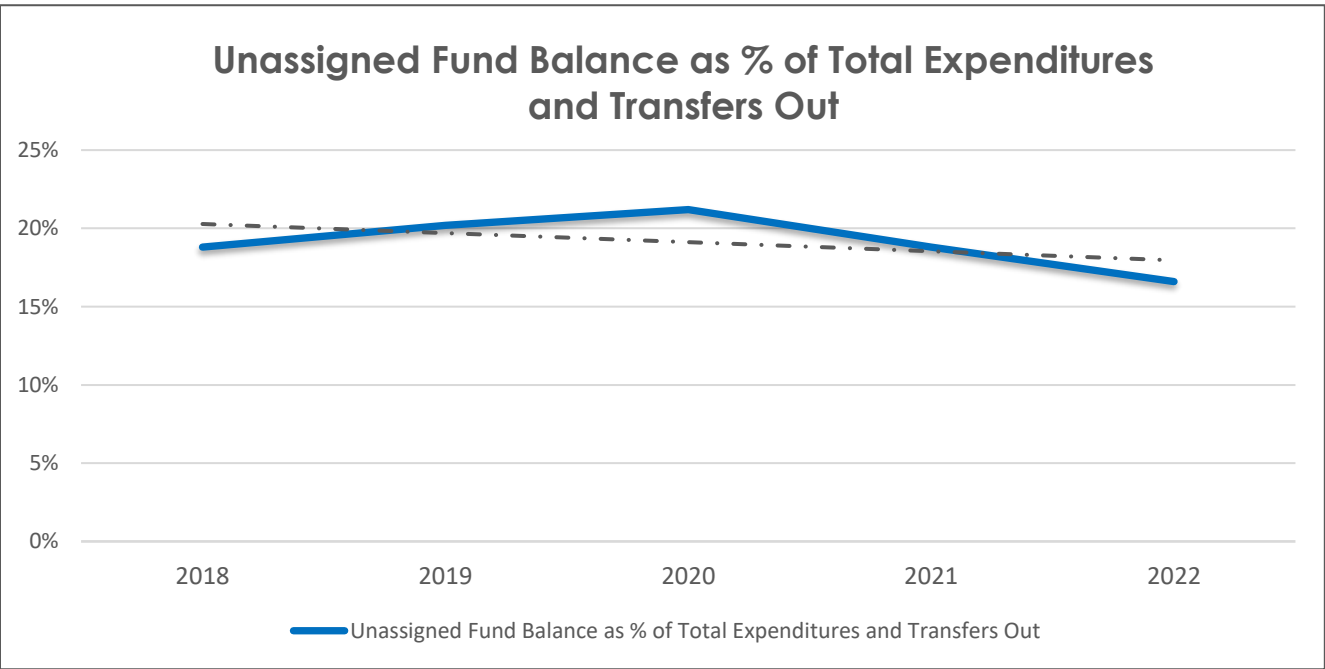
updated using a five-year planning period that looks ahead to project future revenues and expenditures.

Adoption of policies that will stimulate economic growth, enhance the attractiveness of the City, and address quality of life issues is an integral part of the financial planning process. The following data present key fiscal and economic indicators to examine trends which may affect the City's financial health.

Unassigned Fund Balance

Unallocated fund reserves protect the City against catastrophic revenue losses and major emergency expenditures. Additionally, the amount of the City's fund balance or reserves provides an indication of the ability to withstand financial emergencies and contributes to the City's favorable credit rating. The Government Finance Officers Association (GFOA) recommends that governments maintain a minimum unrestricted fund balance in the General Fund (GF) of no less than two months of regular General Fund operating revenues or expenditures. For budgetary and planning purposes, the City's financial policy dictates that the unassigned fund balance be maintained between 15% and 20% of total General Fund expenditures and transfers out. The unassigned fund balance for the General Fund at the end of 2022 was \$49,360,451 or 16.6 percent of total¹ General Fund expenditures and transfers out, which aligns with the City's policy. There is no planned draw from unrestricted fund balance in 2023 to cover expenditures nor is there a plan to draw from unrestricted fund balance in the 2024 Budget.

In addition to the unassigned fund balance in the General Fund, the City also maintains Sales Tax Stabilization Fund reserves. These reserves were funded from higher than anticipated local option sales tax revenue in previous years and are used to fund sales tax revenue deficits, if needed. At the end of 2022, Sales Tax Stabilization Fund reserves totaled \$5,501,000.² There is no planned draw from sales tax stabilization reserves in 2023 to cover expenditures nor is there a plan to draw from this to balance the 2024 Budget.

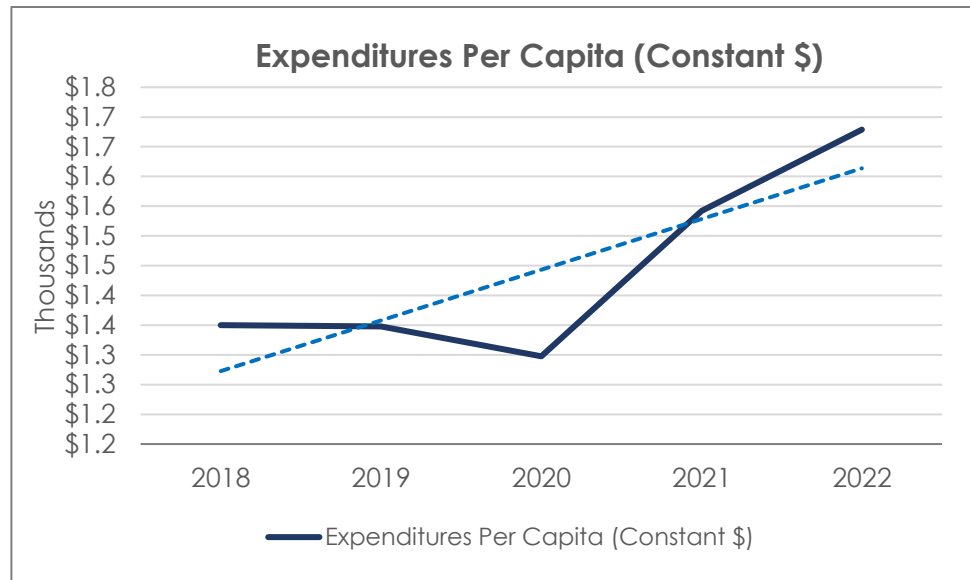


¹ (Finance Department, 2023), 24.

² (Finance Department, 2023), 13.

Expenditures Per Capita

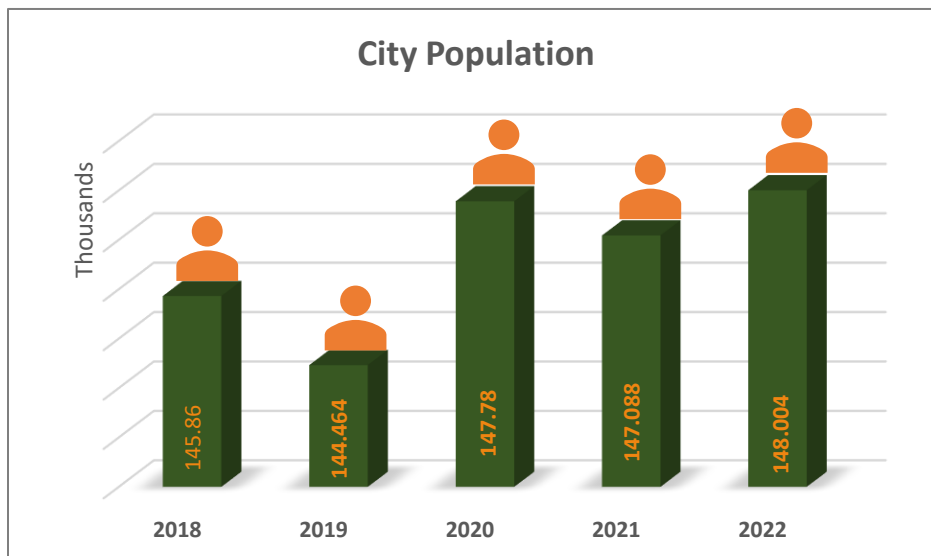
Services provided to meet the needs of City of Savannah residents, businesses and visitors are a top priority. Changes in expenditures are directly impacted by changes in population and service demands, as well as changes in economic conditions. Expenditures per capita on a constant dollar basis shows volatility during the 2018–2022 period.



Expenditures steadily increased in 2018 and 2019 as a result of available funds at year-end allowing for increased contributions to the Capital Improvement Program (CIP) as well as additional costs imposed on the City associated with the demerger of the Savannah-Chatham County Police Department. Expenditures for 2020 decreased slightly due to reductions imposed as a result of the COVID-19 induced recession. As the economy continues to rebound from the COVID-19 induced recession, along with the inflation growth factor, expenditures per capita rose in 2021 and 2022, from \$1,542 to \$1,679, respectively. The 29.4 percent increase from 2020 to 2022 includes expenditures associated with increased contributions to the Capital Improvement Program and transfers from federal grants, mainly the American Rescue Plan Act.

The Consumer Price Index increased during the five-year period. Expenditures generally increase and decrease as revenues increase and decrease. Expenditure growth can, in part, be controlled through the budget process.

City Population



Both population growth and population change can affect governmental revenues and service demand. According to the U.S. Census Bureau, the City of Savannah's 2022 population estimate was 148,004 persons, an increase of 2,142 persons during this period. Trends during the 2018–2022 period reflect a population increase.

General Fund Financial Outlook

General Fund

By following the City's financial policies, analyzing historical trends, and projecting forward five years to prepare for challenges on the horizon, the City's legislative and administrative authorities have been able to work together to make financial and policy adjustments when necessary. The City's financial base includes a diverse revenue stream that prevents the City from relying on a single source of revenue to meet service delivery needs. This mix of revenue has helped the City weather economic downturns. In order for the City to maintain its positive financial position, sound financial planning and prudent decision-making are required.

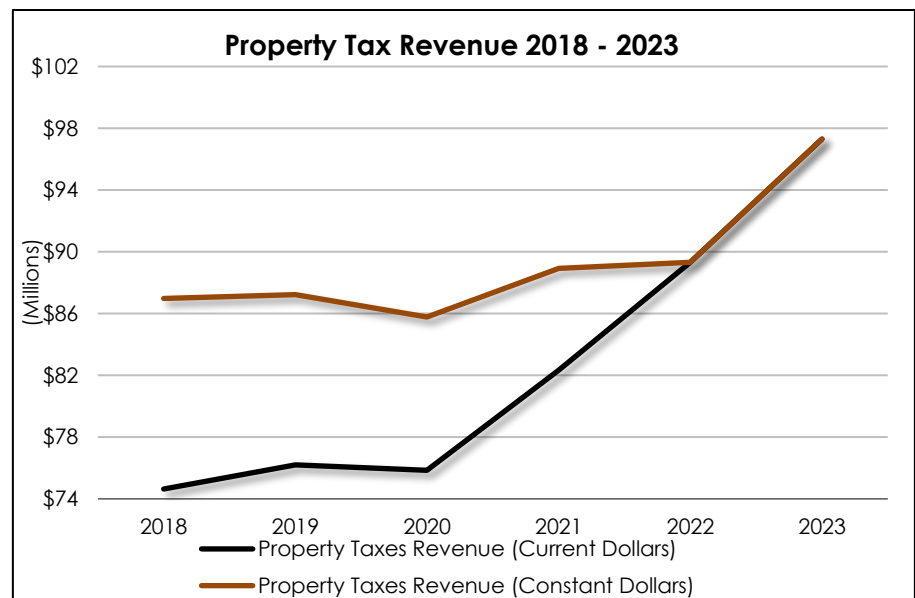
Property Taxes

Property taxes are the single most significant source of revenue for the City and make up 36.5 percent of the City's General Fund revenue. Adjustments to the millage rate are reviewed each year in consideration of the City's ability to remain financially sound and competitive in attracting new residents and businesses in addition to retaining current residents and businesses.

Property tax revenues have increased by an average of 7.5 percent over the past 6 years. In 2018 the City collected \$74.6 million in property tax revenue, this is the result of increased collection rates of current and delinquent real property taxes. In 2020, the City experienced a slight decrease in the collection of property taxes due to the COVID-19 pandemic. This decrease aligned with the nation's unemployment rate which spiked at 14.7 percent¹ during this time.

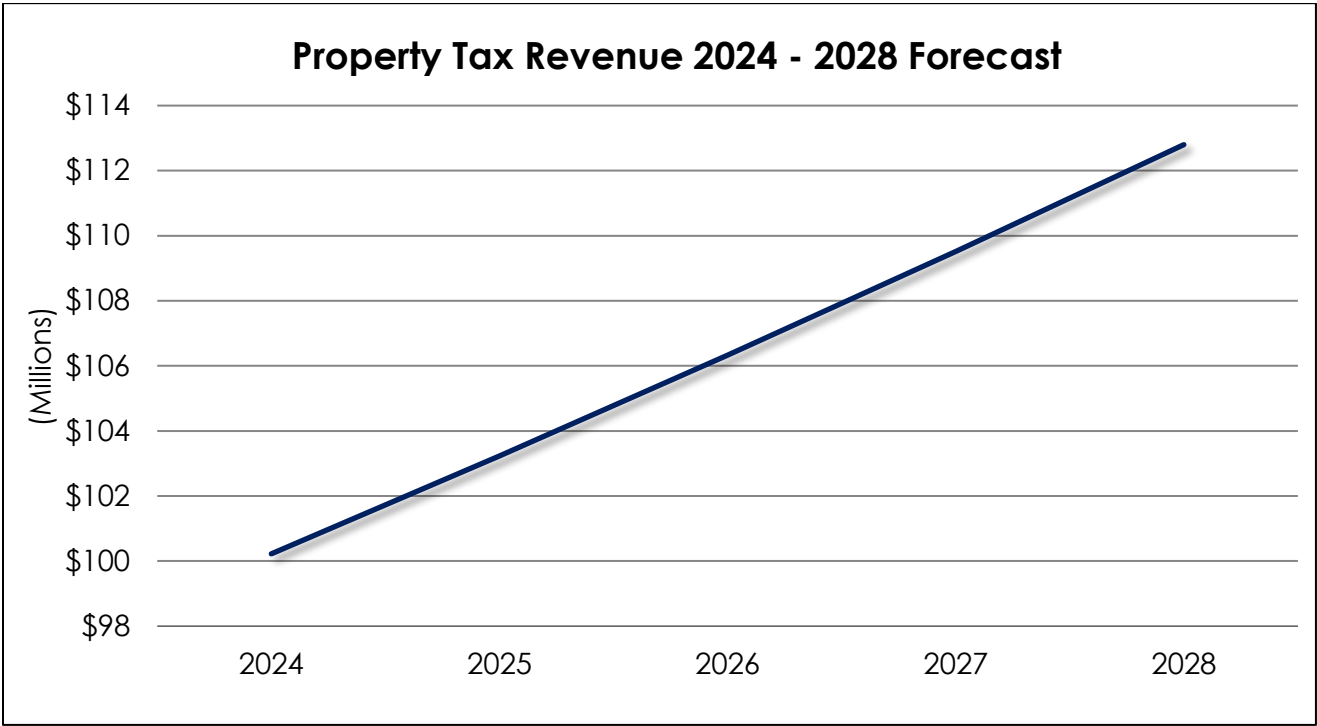
Maintaining the millage rate was deemed appropriate by City Council based on the 2023 Tax Digest released by the Chatham County Board of Assessors that indicated a growth rate of 12.6 percent in property assessments primarily due to reassessments rather than new real estate development. Thus, the City's millage rate remained the same from 2022 to 2023, at 12.20 mills.

As the graph depicts, projected revenues for 2023 are expected to increase over last year by 8.9 percent. This increase is mainly attributed to the rise of collections in delinquent property taxes and an increase in the tax digest assessed value. The millage rate will continue to be a point of discussion as the City develops strategies and policies to further diversify its revenue base.



¹ (U.S. Bureau of Labor Statistics , 2023)

The following graph shows the five-year forecast for property tax revenue. Revenue is anticipated to rise due to projected growth in the tax digest, including new growth and development within annexed properties. Projections include maintaining the Freeport Tax Exemption.



What Does a Property Owner Pay?

The tax rate, or millage, is set annually by the governing authority of the taxing jurisdiction. A tax rate of one mill represents a tax of one dollar per \$1,000 of assessed value. Property in Georgia is assessed at 40 percent of the fair market value unless otherwise specified by law. For example, the assessed value of property that is worth \$100,000 is \$40,000. In the City of Savannah where the adopted millage rate is 12.20 mills for the year 2023, the property tax would be \$488.00. This is \$12.20 for every \$1,000 of assessed value (or \$12.20 multiplied by 40).

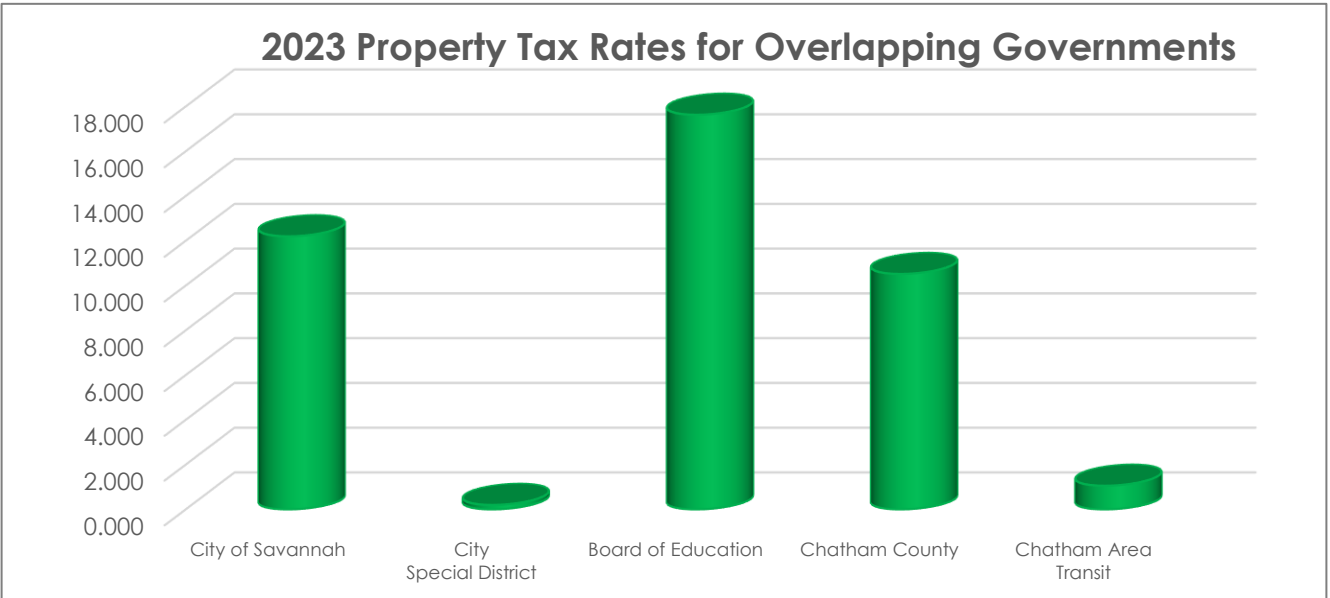


The 2024 budget was developed using a millage rate assumption of 12.20 mills, which remains the same as the 2023 adopted rate approved by the City Council in August 2023. The chart below indicates the budgeted millage rate assumed during the development of the 2023 and 2024 budgets.

Year	Property Value	Assessed Value	Millage	City Property Tax
2023	\$100,000	\$40,000	\$12.20 per \$1,000	\$488.00
2024	\$100,000	\$40,000	\$12.20 per \$1,000	\$488.00

Property tax revenue derives from the interplay between growth in taxable property valuations and the property tax rate, which is established annually during the City's budget process.

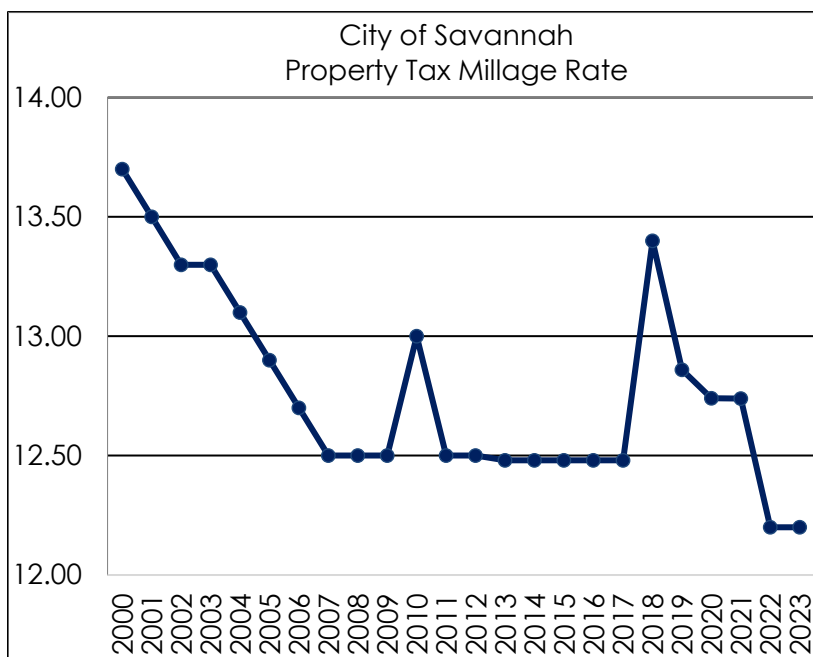
The graph below¹ shows the City of Savannah direct and overlapping property tax rates for year 2023. Overlapping rates are those of taxing jurisdictions that apply to property owners within the City of Savannah. There are other tax considerations for residents living within the unincorporated Chatham County limits.



¹ In 2003, the City of Savannah created a special district called the "Water Transportation District." Only properties located within this district are subject to this millage levy.

The tables¹ below show the City of Savannah's adopted millage rates and total assessed property values per the Chatham County Tax Assessor's Office for the years 2000-2023, which is reassessed annually. The following graphs illustrate the adjustment of the tax rate to provide essential and expanded services within the City of Savannah.

Property Tax Rates for Overlapping Governments Savannah, Georgia							
2009-2022 per \$1,000 of Assessed Value							
Year	City of Savannah	City Special District	Board of Education	Chatham County	Chatham Area Transit	State of Georgia	Total
2009	12.500	0.200	13.404	10.537	0.820	0.250	37.511
2010	13.000	0.200	14.131	10.537	0.820	0.250	38.738
2011	12.500	0.200	14.631	11.109	0.859	0.250	39.349
2012	12.500	0.200	14.631	11.109	0.859	0.200	39.299
2013	12.480	0.200	15.881	11.908	1.000	0.150	41.419
2014	12.480	0.200	15.881	11.543	1.000	0.100	41.004
2015	12.480	0.200	16.631	11.543	1.000	0.050	41.704
2016	12.480	0.200	16.631	11.543	1.000	0.000	41.654
2017	12.480	0.200	16.631	11.543	1.150	0.000	41.804
2018	13.400	0.200	18.881	11.543	1.150	0.000	44.974
2019	12.856	0.200	18.881	11.543	1.150	0.000	44.430
2020	12.739	0.200	18.881	11.543	1.150	0.000	44.313
2021	12.739	0.200	18.131	11.543	1.150	0.000	43.563
2022	12.200	0.200	17.631	10.518	1.150	0.000	41.499
2023	12.200	0.200	17.631	10.518	1.056	0.000	41.405



City of Savannah Property Tax Rates & Total Assessed Values			
Year	Tax Rate	Assessed Value (in thousands)	% Change
2000	13.70	2,643,372	9.3
2001	13.50	2,740,865	3.7
2002	13.30	2,899,254	5.8
2003	13.30	3,027,851	4.4
2004	13.10	3,288,480	8.6
2005	12.90	3,593,557	9.3
2006	12.70	4,102,072	14.2
2007	12.50	4,610,615	12.4
2008	12.50	4,986,597	8.2
2009	12.50	5,010,250	0.5
2010	13.00	4,768,480	-4.8
2011	12.50	4,539,928	-4.8
2012	12.50	4,535,627	-0.1
2013	12.48	4,603,176	1.5
2014	12.48	4,751,473	3.2
2015	12.48	5,098,015	7.3
2016	12.48	5,121,455	0.5
2017	12.48	5,404,808	5.5
2018	13.40	5,640,929	4.4
2019	12.86	5,968,804	5.8
2020	12.74	6,142,815	2.9
2021	12.74	6,545,931	6.6
2022	12.20	7,368,704	12.6
2023	12.20	8,299,473	12.6

¹ City of Savannah 2023 Tax Digest- See Appendix

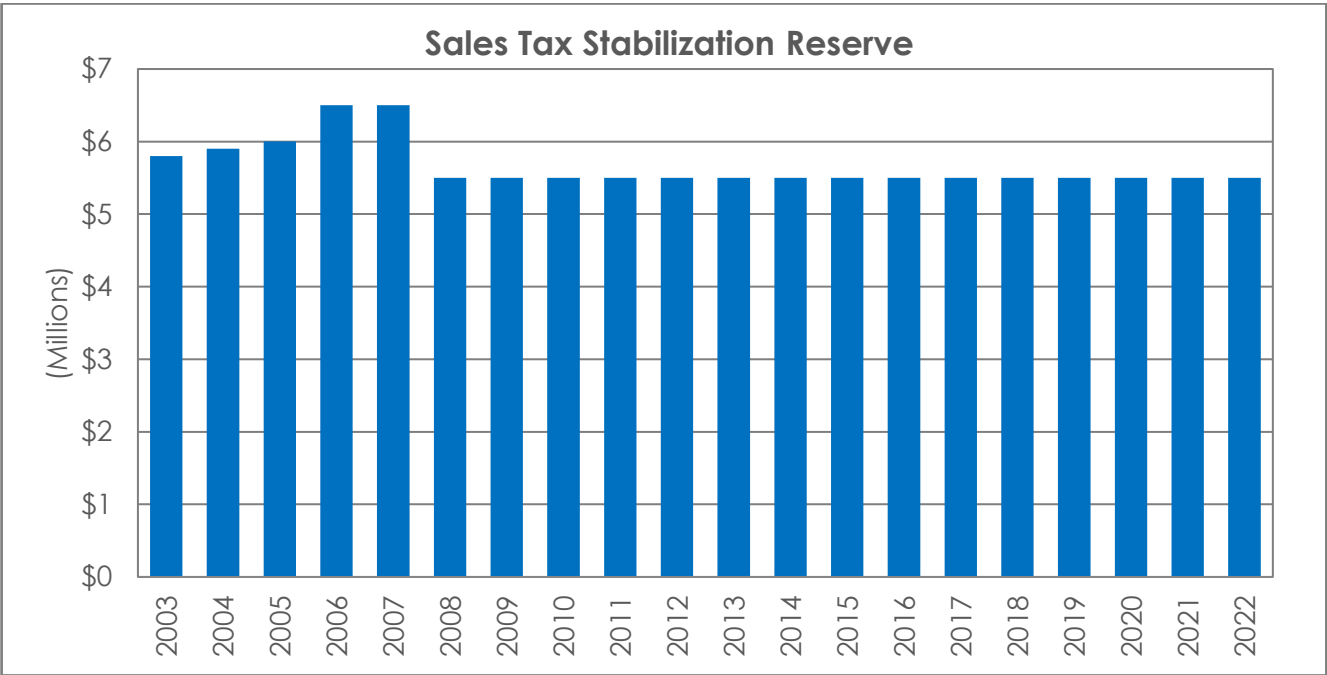
Sales Tax

The General Fund's second major revenue source is sales tax. In Savannah, a 7 percent sales tax¹ is levied. Of this amount, 4 percent goes directly to the state, 1 percent goes to Chatham County as the Special Purpose Local Option Sales Tax (SPLOST), 1 percent goes to the Savannah-Chatham County Public School System as the Education Special Purpose Local Option Sales Tax (ESPLOST), and 1 percent is shared among Chatham County, Savannah, and the other municipalities in the County as the Local Option Sales Tax (LOST). "Sales tax is used to reduce the amount of property taxes needed to fund the budgets for government"².

In 2012, the City received 67.21 percent of this levy. During 2013, the City's allocation was reduced to 58 percent per a renegotiated agreement. In years 2014-2022, the City's allocation was 57 percent. In the most current LOST agreement, adopted in 2022 by Chatham County and the surrounding municipalities, effective January 1, 2023, the City of Savannah's allocation of LOST revenue dropped to 54.2 percent, and in 2024 the City's share will further be reduced to 53.6 percent. Through fiscal years 2025-2028, the City's allocation will reduce incrementally to 50.2 percent.

As the City of Savannah's allocation decreases to 50.2 percent by 2028, Chatham County's allocation will increase to 31 percent by 2028, per the new agreement. Along with the increased allocation for Chatham County, the agreement allows for Chatham County to accept and be responsible for all costs for the incarceration and housing at the Chatham Count Detention Center of individuals arrested by officers or officials of Savannah and the surrounding municipalities.

As revenue from sales tax is highly elastic and directly impacted by the performance of the economy. The City's Sales Tax Stabilization Fund reserves are funded in years with higher than anticipated LOST revenue and can be used to fund sales tax revenue deficits. No draw on the sales tax stabilization reserve was necessary in 2023 nor planned in the 2024 budget. As of the end of 2022, the sales tax stabilization reserve remained stable at \$5,501,000.



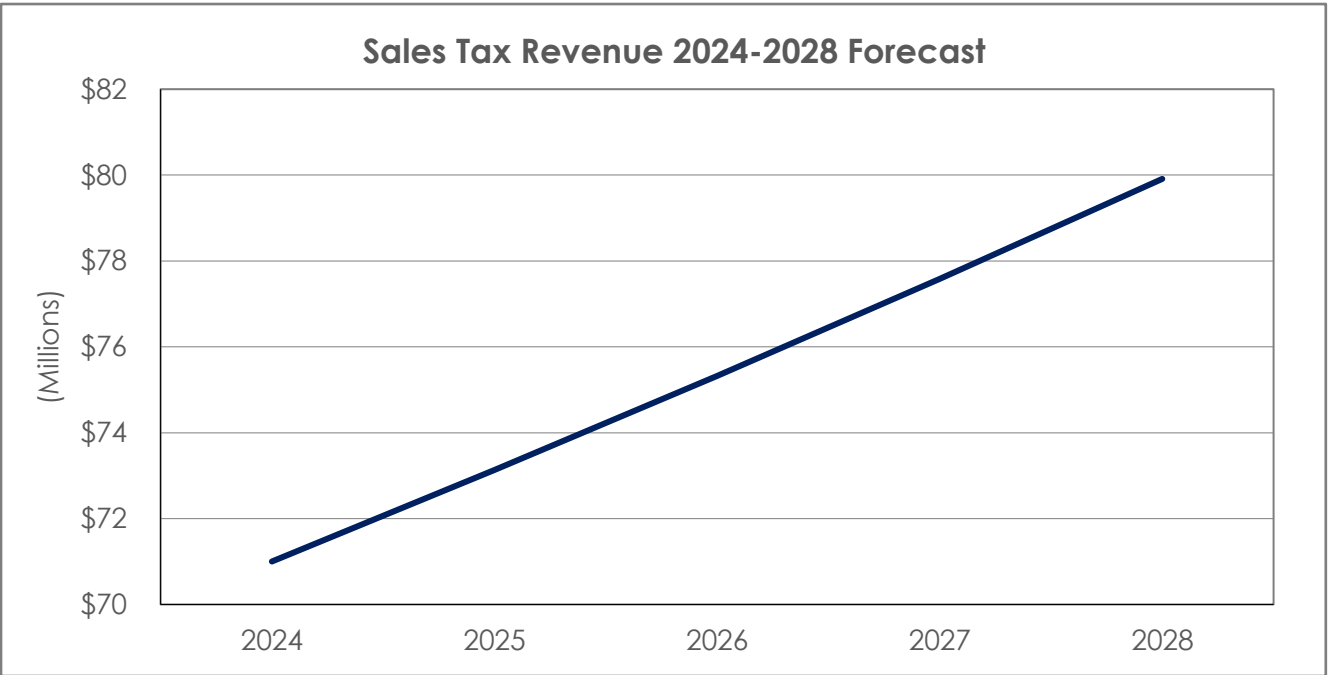
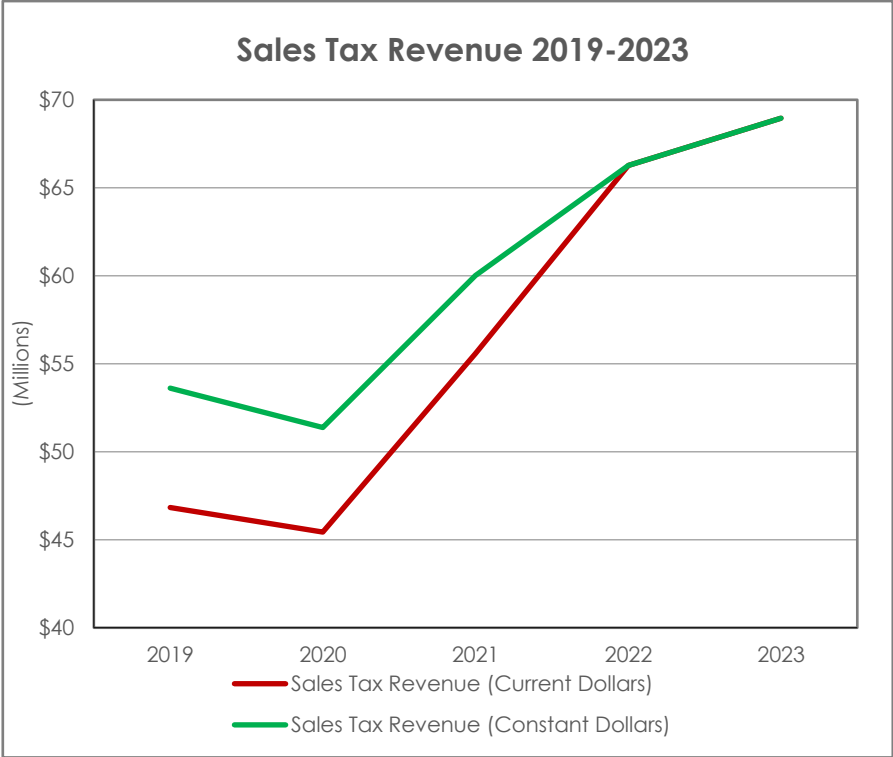
¹ (Georgia Sales and Use Tax Rate Chart, 2023)

² (Chatham County Georgia, 2023)

Sales tax revenue over a five-year period is shown with projected figures for 2023 in the graph below. From 2019-2022, sales tax revenue increased an average of 11 percent. In 2020 sales taxes revenues decreased 3 percent when compared to the prior year. This decline can be attributed somewhat due to the mandatory stay-at-home orders established at the state and local levels. Offsetting this decline, the Georgia Department of Revenue conducted an audit of sales tax collections for years 2015-2018. As a result, a one-time receipt of \$2 million dollars was

distributed in sales tax revenue to the City of Savannah. Consequently, the net unfavorable impact of these two events is roughly \$1.4 million dollars when comparing 2019 to 2020. The increases in 2021 through 2023 are primarily due to elevated consumer spending coupled with inflation.

In 2023, the Georgia Department of Revenue conducted another audit of sales tax collections after the implementation of the department's new integrated tax system. The audit resulted in the City of Savannah receiving an additional \$953 thousand dollars of sales tax revenue for September 2022 through August 2023.



The five-year sales tax forecast includes modest growth based on inflation and increased consumer spending. Although the City's sales tax distribution will decrease in the years 2024-2028, this revenue source is expected to increase 3 percent.

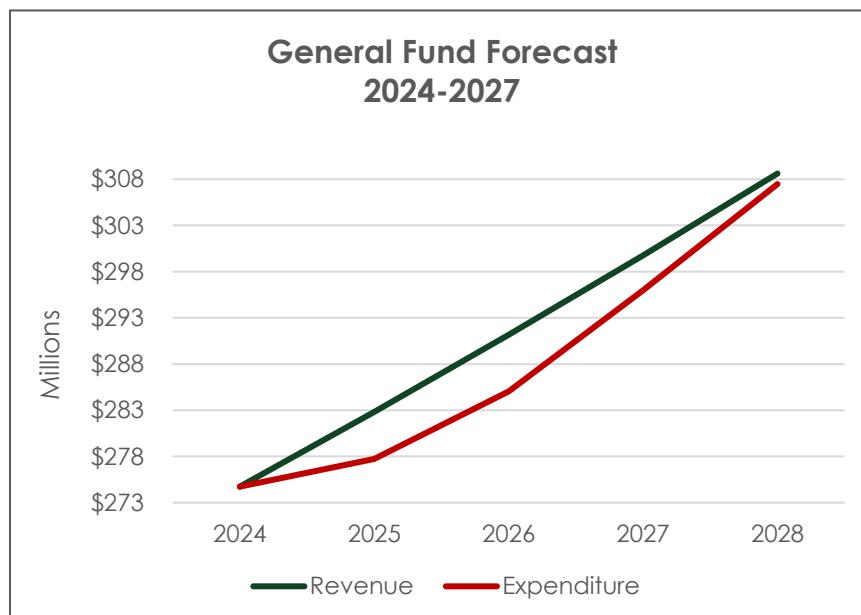
Five-Year Forecast

General Fund revenue grew in 2023 and is projected to hit record collection, without the infusion of one-time federal grants, like the American Rescue Plan. This growth is projected to continue in 2024. The General Fund's top two revenue sources, property tax and sales tax, have been positively impacted because of the growth. This forecast is heavily reliant on tax revenue generated from these tax streams, whereas approximately 62 percent of the General Fund revenue collection is derived from these sources. In 2024, the General Fund is estimated to collect \$274 million.

This forecast assumes overall revenue growth of 3 percent, however, this is a conservative projection, as economic indicators are expected to grow at a slower pace when compared to 2023 and are forecasted to rise at a conservative rate during fiscal years 2024-2027.

Similarly, General Fund expenditures are projected to continue to rise in fiscal years 2025-2028 and should be closely monitored and managed. Strict spending control of variable costs is critical as the City is facing great uncertainties which can unfavorably impact revenue collections and consequently expenditures. Currently, this forecast projects revenue exceeding expenditures by an average of 1 percent in years 2025-2028. It is imperative to note that revenue and expenditures can be significantly impacted by future policies, spending trends, and the continued rise of inflation.

Personnel expenditure will have a continued impact on salaries and benefit costs, as the City of Savannah continues to implement strategies to remain competitive to attract and retain quality employees. These efforts have included establishing a \$15 per hour minimum wage for employees in 2022, implementing a 2.5 percent cost of living adjustment for all employees, and enacting pay enhancements for CDL drivers and mechanics in 2023. The FY24 Budget presents a new compensation pay strategy for existing employees that will further allow the City to remain competitive with the labor market regionally and nationally. In addition, expenses for commodities and contractual services are also anticipated to increase due to inflation and operations within the City as growth continues.



In 2024, the General Fund is budgeted to contribute \$11 million dollars to the capital improvement plan; however, in the years 2025-2028, that contribution is projected to decline slightly to approximately \$7 million dollars, as the City drives innovation and spending controls. This forecast also includes a subsidy to the Civic Center Fund, as this fund will no longer receive revenues from the Hotel/Motel tax levy, increasing its reliance on the General Fund.

While this forecast is based on currently available information and assumes economic growth, it is worth noting that recessions are a normal part of the business cycle which occur approximately every eight years under normal circumstances. With the last major recession ending in 2009, another downturn is quite possible during this forecast period.

Nonetheless, any future gap in projected revenues and expenditures is expected to be managed through City-wide efforts that include appropriately adjusting spending while remaining competitive and implementing efficient and effective strategic planning that results in long-term sustainability.

	2024	2025	2026	2027	2028
Revenues	\$274,736,829	\$282,820,579	\$291,166,713	\$299,763,231	\$308,617,645
Expenditures	\$274,736,829	\$277,735,026	\$285,053,210	\$295,994,897	\$307,477,023

Utility Enterprise Rates

Sanitation Rates

The residential refuse rate for 2023 was \$37.70 per month. The adopted rate for 2024 is \$38.83, which is an increase of 3.0 percent or \$13.56 per year. This rate includes curbside refuse collection, curbside recycling service, bulk item service, and collection of yard waste.

Council has approved the commercial disposal fee to be increased from \$5.01/CY to \$5.16/CY (3.0 percent) and that commercial collection rates are raised from an average of \$4.83/CY to \$4.97/CY (3.0 percent).

Sanitation Rates	2023	2024
Residential Service		
Base Charge (monthly)	\$37.70	\$38.83
Commercial Disposal Fee		
(per CY)	\$5.01	\$5.16
Commercial Collection Fee (\$/CY)		
River Street	\$6.92	\$7.13
Downtown Lanes	\$6.47	\$6.67
2-15 CY	\$4.39	\$4.52
16-47 CY	\$3.88	\$3.99
48-95 CY	\$3.44	\$3.54
96+ CY	\$2.70	\$2.78

Future Rates

The following table summarizes the Sanitation rates required for the next several years to achieve the key objective of stabilizing residential rates as low as possible yet competitive with rates charged by private providers outside of the City.

Sanitation Future Rate Projection Table

	2025	2026	2027
Residential Service			
Base Charge (monthly)	\$39.99	\$41.19	\$43.25
Commercial Disposal Fee			
(per CY)	\$5.32	\$5.48	\$5.75
Commercial Collection Fee (per CY)			
River Street	\$7.35	\$7.71	\$7.94
Downtown Lanes	\$6.87	\$7.21	\$7.43
2-15 CY	\$4.66	\$4.89	\$5.04
16-47 CY	\$4.11	\$4.32	\$4.45
48-95 CY	\$3.64	\$3.83	\$3.94
96+ CY	\$2.86	\$3.01	\$3.10

Water Rates

Adopted rates for water service in 2024 are higher than 2023. The base charge for 2024 is unchanged from 2023, only the consumption charges have increased. There is an increase for inside City rates of +\$0.06/CCF, and for outside City rates the increase is +\$0.09. Future rate increases for water are projected for each year in the five-year plan for 2024 through 2028 and are summarized later in this section. The 2023 and 2024 adopted water rate schedules are as follows:

Water Rates	2023	2024
Water, Inside City (bi-monthly)		
Base Charge	\$11.06	\$11.06
Consumption Charges		
First 15 CCFs	\$1.31	\$1.37
Over 15 CCFs	\$1.49	\$1.55
Water, Outside City (bi-monthly)		
Base Charge	\$16.59	\$16.59
Consumption Charges		
First 15 CCFs	\$1.96	\$2.05
Over 15 CCFs	\$2.23	\$2.32

Sewer Rates

Adopted rates for sewer service in 2024 are higher than 2023. The base charge for 2024 is unchanged from 2023; only the consumption charge has increased. The increase for inside City rates is +\$.20/CCF; and for outside City rates the increase is +\$.30/CCF. Future rate increases for sewer are projected for each year in the five-year plan for 2024 through 2028 and are summarized later in this section. The 2023 and 2024 adopted sewer rate schedules are as follows:

Sewer Rates	2023	2024
Sewer, Inside City (bi-monthly)		
Base Charge	\$8.80	\$8.80
Consumption Charges		
First 15 CCFs	\$4.28	\$4.48
Over 15 CCFs	\$4.66	\$4.86
Sewer, Outside City (bi-monthly)		
Base Charge	\$13.20	\$13.20
Consumption Charges		
First 15 CCFs	\$6.42	\$6.72
Over 15 CCFs	\$6.99	\$7.29

Water and sewer rates are projected five years into the future. Rate increases are projected to be necessary to fund anticipated increases in the operation and maintenance costs of the system, debt service on existing and new debt, and to fund the Water and Sewer System 2024-2028 five-year capital improvement/capital maintenance plan. The projected monthly increase (and percentage increases) in combined water and sewer bills (on a monthly basis) for three different usage levels is as follows:

Water and Sewer Rate Change History and Projection Table

Year	Monthly Increase in Combined Bill			Percentage Increase in Combined Bill		
	15CCF ¹	25CCF	35CCF	15CCF ¹	25CCF	35CCF
2013 (actual)	\$1.50	\$2.50	\$3.50	4.25%	4.55%	4.69%
2014 (actual)	\$1.50	\$2.50	\$3.50	4.08%	4.35%	4.48%
2015 (actual)	\$1.50	\$2.50	\$3.50	3.92%	4.17%	4.29%
2016 (actual)	\$1.50	\$2.50	\$3.50	3.77%	4.00%	4.11%
2017 (actual)	\$1.65	\$2.75	\$3.85	4.00%	4.23%	4.34%
2018 (actual)	\$1.12	\$1.87	\$2.62	2.62%	2.77%	2.84%
2019 (actual)	\$1.95	\$3.25	\$4.55	4.43%	4.67%	4.78%
2020 (actual)	\$1.95	\$3.25	\$4.55	4.24%	4.46%	4.56%
2021 (actual)	\$0.00	\$0.00	\$0.00	0.00%	0.00%	0.00%
2022 (actual)	\$1.95	\$3.25	\$4.55	4.07%	4.27%	4.36%
2023 (actual)	\$1.95	\$3.25	\$4.55	3.91%	4.10%	4.18%
2024	\$1.95	\$3.25	\$4.55	3.76%	3.93%	4.01%
2025	\$1.95	\$3.25	\$4.55	3.62%	3.79%	3.86%
2026	\$1.95	\$3.25	\$4.55	3.50%	3.65%	3.72%
2027	\$1.95	\$3.25	\$4.55	3.38%	3.52%	3.58%
2028	\$1.95	\$3.25	\$4.55	3.27%	3.40%	3.46%
Average (last 5 years)	\$1.56	\$2.60	\$3.64	3.33%	3.50%	3.58%

¹ 15 CCF is the usage of the system's median customer; meaning half of the customers use more and half use less.

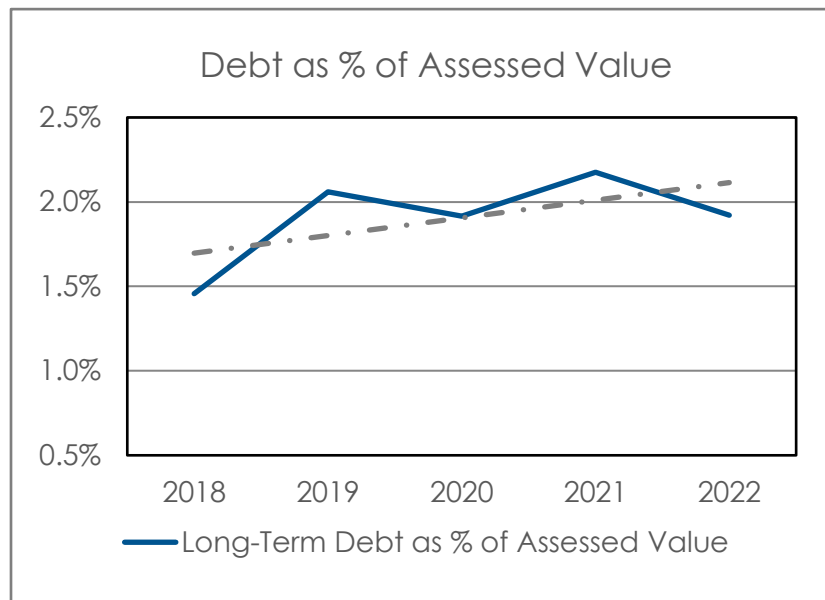
Debt Service

Legal Debt Margin

State statutes limit the amount of general obligation bonded debt a governmental entity may issue to a maximum of 10 percent of its total assessed valuation. The 2022 debt limitation for the City was \$736,870,380. As of December 31, 2022, the City had outstanding general obligation bonded debt totaling \$3,875,000 which is below the 10 percent policy requirement.

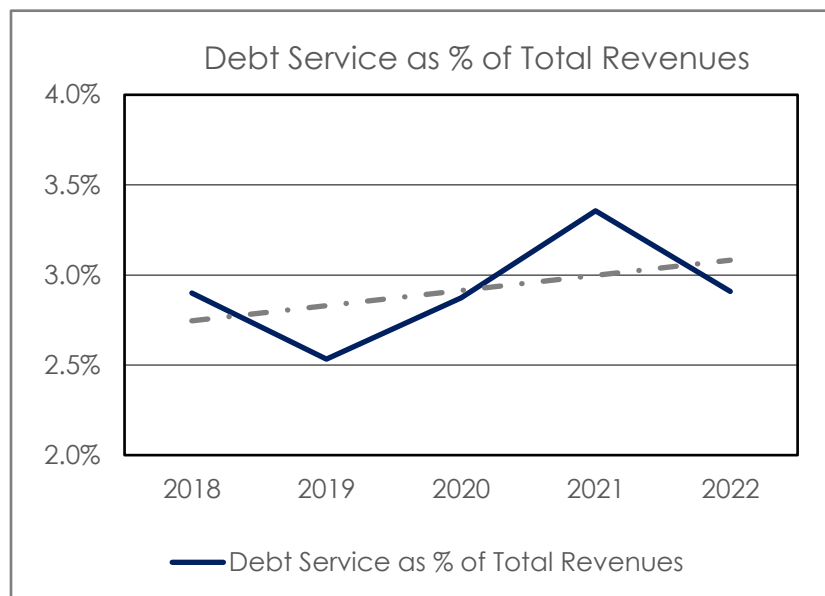
Debt as a Percent of Assessed Value

The chart illustrates debt incurred as a percentage of total assessed value of taxable property. Included are general obligation bonds, contractual obligations from governmental activities, and debt derived from the Civic Center and Sanitation enterprises as they are subsidized by the General Fund. In 2019, the sharp increase is related to new debt associated with the construction of the Enmarket Arena within the Civic Center Fund. In 2022, the City's long-term debt/contractual obligations were only 1.92 percent of assessed value as measured by this indicator.



Debt Service as a Percent of Total Revenue

This indicator looks at debt service and major contractual payment obligations as a percentage of total General Fund revenues. General Fund debt service as well as debt service for the Civic Center and Sanitation Funds are included as these funds are historically subsidized by the General Fund. During the 2018-2022 period, the percentage remained below 5 percent. Increasing debt service reduces flexibility by adding to expenditure requirements.



Bond Ratings

A bond rating is a measure of a City's ability to repay its debt; as such it is considered a measure of the City's overall financial strength. The City's bond rating is the primary factor in deciding the interest rate that will be paid on debt. The City of Savannah's policy states: Good communication with bond rating agencies will be maintained and full disclosure on every financial report, as well as bond prospectus, will continue.

The City's general obligation bonds ratings are further evidence of its financial strength. Such rankings mean the City's bonds are considered to be of good investment quality. The City's bond ratings as of 2022:

General Obligation Credit Rating:		Rating Score
Standard and Poor's		AA+
Moody's Investors Service		Aa1
Water and Sewer Debt Credit Rating:		
Standard and Poor's		AA+
Moody's Investors Service		Aa1

Debt Issues

New debt service for 2024 includes \$2.56 million to be issued in 2023 to fund infrastructure improvements at Rockingham Farms. As such, the debt service on this issue will have an impact on the General Fund.

Tables on the following pages summarize outstanding debt issues and annual debt service requirements. Included are the City's obligations for the General, Water and Sewer, Sanitation, Parking and Community Development Funds. Fund revenues provide the resources to pay the debt service expenditures for each fund.

Summary of Outstanding Debt

Issue ¹	Purpose	Original Amount	Issue Date	Final Maturity	Amount Outstanding at 12/31/2023	2024 Debt Service Requirement
<u>General Fund Supported Obligations</u>						
DSA Series 2014	Refunding a portion of the DSA Series 2009B Bonds which funded storm drainage improvements	\$9,970,000	4/21/2014	8/1/2025	\$1,905,000	\$1,011,200
DSA Series 2015	TAD district improvements	\$19,950,000	7/1/2015	8/1/2035	\$12,995,000	\$1,411,238
DSA Series 2016	Streetscape Improvements for downtown corridors	\$8,000,000	8/30/2016	8/1/2029	\$4,990,000	\$891,297
DSA Series 2017	Road improvements to Gwinnett Street	\$6,585,000	8/31/2017	8/1/2030	\$4,770,000	\$749,003
DSA Series 2018	West River Street Improvements and Riverwalk Extension	\$14,095,000	2/22/2018	8/1/2038	\$11,760,000	\$1,003,981

¹ DSA - Downtown Savannah Authority contractual obligation. RRDA - Resource Recovery Development Authority contractual obligation

Issue ¹	Purpose	Original Amount	Issue Date	Final Maturity	Amount Outstanding at 12/31/2023	2024 Debt Service Requirement
DSA Series 2019	Refunding DSA 2009 Series which funded infrastructure improvements	\$8,440,000	4/22/2019	8/1/2032	\$8,340,000	\$254,350
DSA Series 2021	Road Improvements on Veterans Parkway	\$26,720,000	1/26/2021	12/1/2040	\$26,720,000	\$1,990,700
DSA Series 2022	Road Improvements on Veterans Parkway	\$6,095,000	5/24/2022	12/1/2040	\$6,095,000	\$451,518
DSA Series 2022	Road Improvements on Veterans Parkway	\$2,565,000	10/19/2023	12/1/2038	\$2,565,000	\$246,494
<u>SPLOST 7 Fund Supported Obligations</u>						
General Obligation Series 2016	Streetscape Improvements for downtown corridors	\$2,000,000	9/8/2016	8/1/2025	\$695,000	\$358,692
General Obligation Series 2017	Streetscape Improvements for downtown corridors	\$2,000,000	8/31/2017	8/1/2025	\$820,000	\$420,088
General Obligation Series 2018	Streetscape Improvements for downtown corridors	\$2,000,000	8/31/2017	8/1/2025	\$1,240,000	\$440,672
<u>Water and Sewer Revenue Obligations</u>						
Series 2014	Refund Water and Sewer Revenue Bonds Series 2003 and certain maturities of the Water and Sewer Revenue Bonds Series 2009B	\$17,690,000	5/19/2014	12/1/2029	\$6,210,000	\$1,151,300
Series 2016	Refund Water and Sewer loans received through GEFA	\$21,255,000	1/6/2016	8/1/2029	\$9,570,000	\$1,543,131
<u>Sanitation Fund Supported Obligations</u>						
RRDA Series 2018	Expand the Dean Forest Landfill Facility	\$11,085,000	8/2/2018	8/1/2029	\$7,040,000	\$1,298,384
<u>Civic Center Fund Supported Obligations</u>						
DSA Series 2019	Civic Center Arena Construction	\$45,120,000	12/19/2019	8/1/2049	\$42,650,000	\$1,935,383
<u>Parking Service Fund Supported Obligations</u>						
DSA Series 2015	Whitaker Street Garage	\$25,055,000	7/1/2015	8/1/2032	\$18,120,000	\$2,237,968
DSA Series 2016	West River Street Garage	\$33,060,000	11/17/2016	8/1/2046	\$31,300,000	\$2,086,551
DSA Series 2018	Eastern Wharf Garage	\$30,205,000	9/19/2018	8/1/2039	\$27,780,000	\$2,364,229
DSA Series 2019	West River Street Garage	\$9,685,000	9/19/2019	8/1/2049	\$9,685,000	\$296,695
DSA Series 2020	Arena Garage	\$8,605,000	12/9/2020	8/1/2035	\$8,025,000	\$765,130
Total		\$310,180,000			\$241,925,000	\$22,944,004

ANNUAL BOND MATURITY AND INTEREST REQUIREMENTS
For Direct General Obligation, Revenue Bonds and Contractual Obligations 2023-2049
As of December 31, 2023

Year	General Obligation Bonds		Revenue Bonds ¹		Tax Supported Contractual Obligations ²		Non-Tax Supported Contractual Obligations ³		Total
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	
2024	\$1,150,000	\$69,452	\$965,000	\$186,300	\$5,440,000	\$2,569,780	\$7,550,000	\$5,013,471	\$22,944,002
2025	\$1,180,000	\$42,083	\$990,000	\$157,350	\$5,650,000	\$2,349,475	\$8,145,000	\$4,777,026	\$23,290,933
2026	\$425,000	\$13,940	\$1,020,000	\$127,650	\$5,910,000	\$2,135,118	\$8,515,000	\$4,517,942	\$22,664,649
2027			\$1,050,000	\$ 97,050	\$6,075,000	\$1,933,748	\$8,900,000	\$4,264,302	\$22,320,100
2028			\$1,075,000	\$65,550	\$6,250,000	\$1,725,662	\$9,295,000	\$3,997,557	\$22,408,769
2029			\$1,110,000	\$33,300	\$6,420,000	\$1,524,979	\$9,200,000	\$3,718,717	\$22,006,995
2030					\$5,715,000	\$1,315,586	\$7,270,000	\$3,450,901	\$17,751,487
2031					\$5,125,000	\$1,117,452	\$7,535,000	\$3,219,821	\$16,997,272
2032					\$5,270,000	\$945,360	\$7,805,000	\$2,974,879	\$16,995,238
2033					\$4,300,000	\$783,195	\$5,575,000	\$2,715,781	\$13,373,976
2034					\$4,435,000	\$644,597	\$5,760,000	\$2,532,685	\$13,372,282
2035					\$4,585,000	\$499,940	\$5,960,000	\$2,341,508	\$13,386,448
2036					\$3,325,000	\$367,978	\$5,395,000	\$2,142,283	\$11,230,261
2037					\$3,410,000	\$281,213	\$5,585,000	\$1,951,092	\$11,227,305
2038					\$3,500,000	\$192,017	\$5,780,000	\$1,750,485	\$11,222,502
2039					\$2,340,000	\$100,223	\$5,990,000	\$1,542,119	\$9,972,342
2040					\$2,390,000	\$50,660	\$3,840,000	\$1,325,151	\$7,605,811
2041							\$3,975,000	\$1,191,510	\$5,166,510
2042							\$4,110,000	\$1,053,083	\$5,163,083
2043							\$4,260,000	\$ 908,880	\$5,168,880
2044							\$4,405,000	\$759,345	\$5,164,345
2045							\$4,565,000	\$604,635	\$5,169,635
2046							\$4,720,000	\$442,913	\$5,162,913
2047							\$2,805,000	\$275,565	\$3,080,565
2048							\$2,895,000	\$186,563	\$3,081,563
2049							\$2,985,000	\$94,710	\$3,079,710

¹ Revenue Bonds shown include the Water and Sewer Revenue Refunding and Improvement Bonds, Series 2014 and Series 2016.

² Tax Supported Contractual Obligations include the Downtown Savannah Authority Refunding Revenue Bonds, Series 2014, Series 2015, Series 2016, Series 2017, Series, 2018, Series 2019, Series 2021 and Series 2022.

³ Non-tax Supported Contractual Obligations include the Downtown Savannah Authority Revenue Bonds, Series 2015, Series 2016, Series 2018, Series 2019, Series 202 and the RRDA Revenue Refunding Bonds Series 2018.

All Funds Summary

The tables below provide a summary of 2022 actual, 2023 projected, and 2024 adopted revenues and expenditures.

After accounting for draws from fund balances, City-wide adopted revenues for 2024 total \$560,704,914. This is an increase of \$288,914 or 0.1 percent more than the 2023 projected amount.

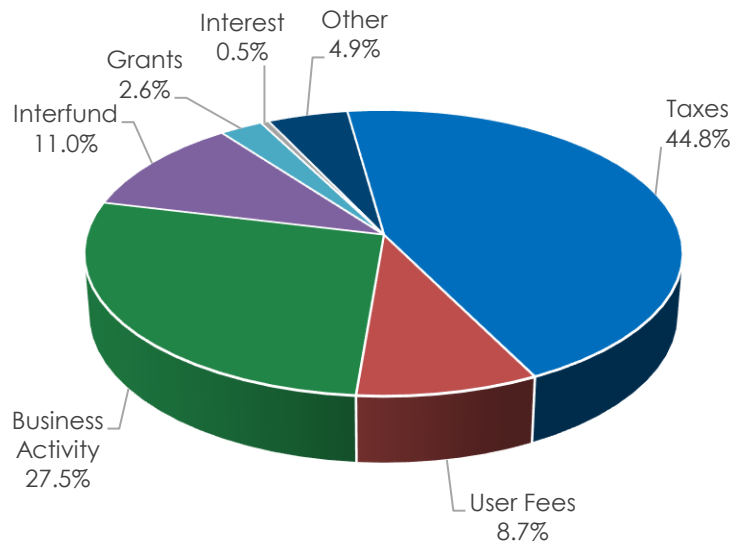
Revenue Source	Actual 2022	Projected 2023	Adopted 2024	%Change 2023 - 2024
Taxes	220,585,704	233,187,396	248,113,084	(6.4)
User Fees	48,194,452	46,932,629	48,423,492	(3.2)
Business Activity	149,881,608	146,568,030	152,103,423	(3.8)
Interfund	57,224,784	53,875,776	60,675,429	(12.6)
Grants	14,961,089	19,661,178	14,661,461	25.4
Interest Earned	17,881,411	12,220,750	2,786,500	77.2
Other Revenues	33,128,052	25,887,270	27,199,110	(5.1)
Subtotal	\$541,857,100	\$538,333,029	\$553,962,499	2.9
Draw/(Contributions)	(46,870,144)	22,082,971	6,742,415	(69.5)
American Rescue Plan Act	54,119,782	-	-	(0.0)
Total Revenues	\$549,106,738	\$560,416,000	\$560,704,914	0.1

Total planned expenses for 2024 are \$560,704,914. This an increase of \$288,914 or 0.1 percent more than the 2023 projected amount.

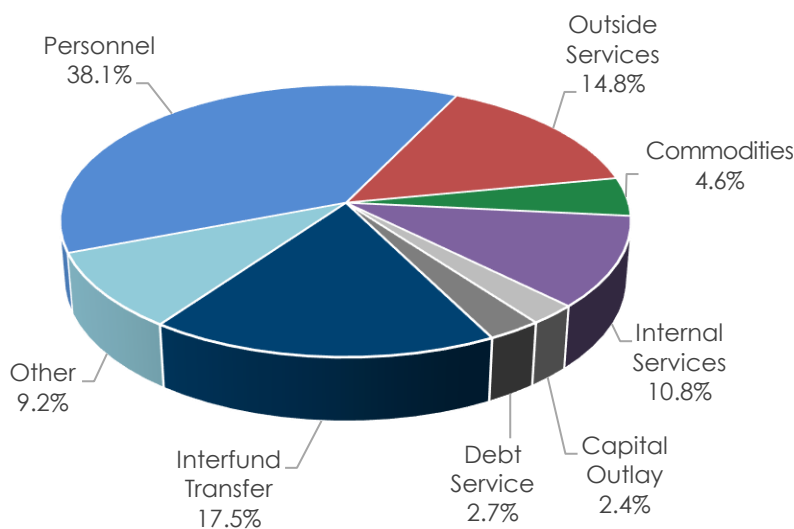
Expenditures by Type	Actual 2022	Projected 2023	Adopted 2024	%Change 2023 - 2024
Personnel Services	168,819,495	176,502,664	213,377,143	20.9
Outside Services	79,708,199	83,063,705	82,740,872	(0.4)
Commodities	21,761,852	26,046,460	25,660,883	(1.5)
Internal Services	60,600,690	51,898,678	60,598,241	16.8
Capital Outlay	1,492,300	28,686,983	13,430,205	(53.2)
Debt Service	9,592,996	14,670,159	15,220,471	3.8
Interfund Transfers	164,106,410	131,553,032	97,922,391	(25.6)
Other Expenses	43,024,796	47,994,319	51,754,708	7.8
Total Expenditures	\$549,106,738	\$560,416,000	\$560,704,914	0.1

All Funds Revenue

The graph presents a breakdown by category of total revenues for 2024. Taxes include Property, Sales, and Other Taxes. User Fees are comprised of Recreation Service, Inspection & Development, License & Permit, Fine & Penalty, Grant-supported Program, and Miscellaneous Service Fees. The Business Activity category represents Civic Center, Industrial & Domestic Water, Parking Services, Sanitation, Water, Sewer, and Miscellaneous Enterprise revenues. Draws from reserve balances are not shown in the graph as these are not true revenues generated through activities in the current year.



All Funds Expenses



The graph presents total expenditures by major category for 2024 prior to adjusting for transfers between funds. Within the total funds budgeted, Personnel Services is the largest expenditure category. This category supports salaries and a comprehensive benefits program. Funding for Outside Services, Commodities and Capital Outlay are used to provide direct services to citizens.

Revenue Overview

The City of Savannah is a multi-faceted municipal operation, and its revenue sources reflect the many businesses that make up City operations. City-wide revenue totals \$560,704,914 in 2024, for an increase of \$288,914 or less than one percent above 2023 projections. However, nearly every revenue category shows an increase compared to 2023 projections. It is important to note that the tourism and development sectors of Savannah are continuing to experience record growth throughout 2023 and growth is expected to continue into 2024. Although other major revenue sources remain volatile, the 2024 revenue budget conservatively projects continued growth overall. City revenue sources are divided into the following categories:

Taxes represent the largest stream of revenue for the City, consisting of 44.3 percent of total budgeted revenue. This funding source aids in supporting the City's operations, maintenance, and debt service. With a property tax rate of \$12.20 per \$1,000 of valuation, property tax revenue is anticipated at \$100.2 million. Additional tax revenue includes \$71 million from sales tax, \$45 million from hotel/motel occupancy tax and \$31.9 million from taxes assessed on alcoholic beverages, vehicle rentals, and other taxes as mandated through state laws and local ordinances.

User Fees are received for specific non-enterprise services provided by the City and represent 8.6 percent of revenue. Services funded by user fees such as Recreation, Special Event, License & Permit, and Inspection & Development fees are not self-supported and are subsidized by other funding sources to ensure the user fees are set a level to provide equitable access to services while still collecting sufficient revenue to fund sustainable programming.

Business Activity Revenues represent services provided by the City's enterprise fund activities and comprise 27.1% of total revenue. Revenues in this category include service payments such as residential and commercial water, sewer, and sanitation billing, service connection fees, Civic Center rental and sales, and parking services. These revenues directly fund the services provided and utility rates are set by calculating the amount of revenue required to fund operations that produce the desired service delivery outcomes.

Interfund Revenues are funds transferred to one City fund from another City fund. Revenues from the operating funds to Internal Service funds represent both the cost of annual services provided by Innovation & Technology and Fleet Services, as well as long-term asset management and replacement planning. Interfund revenues also come from City operating units to other funds for services such as water, sewer, and sanitation services at City buildings.

Grant Revenues are derived primarily from federal and state grants. Most grant revenues are accounted for in the Community Development and Grant Funds. Grant awards can vary greatly from year to year. In 2024, this revenue source accounts for 2.6 percent of total budgeted revenues.

Interest Earned revenue comes from City investments. Revenue generated from this source is budgeted to decrease by 77.2 percent in 2024 compared to 2023 projections. This funding stream is extremely volatile, thus conservative budgeting practices are implemented when estimating revenues annually.

Other Revenues primarily consist of the distribution of Hotel/Motel and Auto Rental taxes within the appropriate funds as required by the Revenue Ordinance. The table on the next page shows total revenues by collection category.

Revenue Details

Revenue Source	Actual 2022	Projected 2023	Adopted 2024	%Change 2023 - 2024
Property Taxes	89,317,135	97,301,597	100,220,644	3.0
Sales Tax	66,266,165	68,953,336	71,000,000	3.0
Other Taxes	65,002,404	66,932,463	76,892,440	14.9
Taxes Total	\$220,585,704	\$233,187,396	\$248,113,084	6.4
User Fees				
Special Events & Recreation Fees	891,397	891,032	1,237,206	38.9
Inspection & Development Fees	6,221,113	6,596,689	6,772,910	2.7
License & Permit Fees	25,180,772	25,486,302	26,515,627	4.0
Fines & Penalties	3,010,753	3,870,000	4,014,000	3.7
Grant Program Income	2,394,163	1,857,155	1,486,768	(19.9)
Other Services (General Fund)	5,054,728	5,037,639	5,086,006	1.0
Miscellaneous Services	5,441,526	3,193,812	3,310,975	3.7
User Fees Total	\$48,194,452	\$46,932,629	\$48,423,492	3.2
Business Activities				
Civic Center Services	1,829,830	1,402,000	1,379,999	(1.6)
Industrial & Domestic Services	9,024,632	9,668,390	10,355,191	7.1
Parking Services	21,995,365	22,039,369	22,759,032	3.3
Sanitation Services	28,228,520	23,952,300	27,171,881	13.4
Water Services	37,244,965	35,470,632	36,279,934	2.3
Sewer Services	51,718,283	54,085,339	54,207,386	0.2
Other Enterprise Services	(159,987)	(50,000)	(50,000)	-
Business Activities Total	\$149,881,608	\$146,568,030	\$152,103,423	3.8
Interfund Revenue	57,224,784	53,875,776	60,675,429	12.6
Grant Revenue	14,961,089	19,661,178	14,661,461	(25.4)
Interest Earned	17,881,411	12,220,750	2,786,500	(77.2)
Other Revenues	33,128,052	25,887,270	27,199,110	5.1
Subtotal	\$541,857,100	\$538,333,029	\$553,962,499	2.9
Draw/(Contributions) ¹	(46,870,144)	22,082,971	6,742,415	(69.5)
American Rescue Plan Act	54,119,782	-	-	-
Total Revenues	\$549,106,738	\$560,416,000	\$560,704,914	0.1

¹ In 2022, the City of Savannah contributed \$46.9M dollars to various fund balances, to include the General Fund, and all enterprise funds. The General Fund contributed approximately \$4.1M, while the Parking Fund contributed \$19.6M most attributed to the sale of capital assets within the parking facilities activity in late December 2022. In the 2023 projections, the Parking(\$4.2M), Sanitation(\$1M), Civic Center (\$748K), and Internal Services Funds (\$346K) will draw from fund balances, because of increased operations throughout 2023. In addition, the Vehicle Replacement Fund is planned to draw \$14M in 2023 and \$1.8M in 2024 for the continued replacements of City vehicular assets. In 2024, the Water and Sewer fund will draw approximately \$4.6M, due to the repayment to the Risk Management Fund for settling the Von Trapp Class Action Lawsuit.

Expenditure Overview

City-wide adopted expenditures total \$560,704,914 in 2024, which is an increase of \$288,914 or 0.1 percent above 2023 projections. The table on the next page shows total spending by fund category and expense type. Departmental expenditure increases across the City's General, Internal Service, and Enterprise Funds are primarily a function of base cost drivers such as increased wages and particularly with respect to enterprise departments, of the additional staff needed to address service-driven demand.

Personnel Services represent 38.1 percent of City expenditures providing funding for employee salaries as well as the comprehensive benefits program for employees and their dependents. This category increased \$36,874,479 or 20.9 percent above 2023 projected expenditures.

The 2024 workforce budget is built on a base of 2,612.27 full-time equivalent (FTE) permanent positions, which funds 69.97 additional FTE positions compared to the 2023 adopted workforce, more than 40 percent of which are in the General Fund Recreation Services Division. Recruitment and retention initiatives include a general wage increase for civilian employees and a combined 5 percent cost of living increase and advancement in the pay ranges for uniformed employees, at an expense of \$13.8 million Citywide. CDL pay enhancements and shift differentials will continue, with the most significant impact in the Enterprise Funds and Public Safety pay enhancements borne solely in the General Fund.

The 2024 budget does not require a post-retirement medical benefit allocation in 2024 because the 2023 valuation analysis shows the current plan is fully funded. The Pension Fund contribution for 2024 is \$11,991,781, which is calculated to keep the fund solvent and ensure the City's continued ability to provide the earned benefit to our retirees.

Special Revenue Fund expenditures total \$68,617,518 which is an increase of \$4,908,630 or 7.7 percent above 2023 projections. The Community Development Funds expenses include a \$2.5 million transfer to the Savannah Affordable Housing Fund budgeted as a part of the ten-year contribution plan. The Hotel/Motel Tax Fund is also projected to have high expenses in 2024 due to interfund transfers that allocate the restricted-use revenues.

Enterprise Fund expenditures increase by approximately \$5.2 million or 3 percent in 2024 mainly due to rising personnel cost to support 2024 service enhancements, continued shuttle expansions, and legal liabilities. Vacancy and turnover rates also contribute to variances between projected budgets and adopted budgets, particularly within the Water & Sewer and Sanitation Enterprise Funds. Apparent decreases between projected and adopted costs for the Parking and Civic Center funds are primarily driven by one-time contribution to capital and Enmarket Arena start-up costs.

Internal Services Fund expenditures decrease by \$14.3 million or 27.9 percent, primarily due to supply chain lag deferring the remaining vehicle purchases planned in 2023 to be carried over to 2024, with only a limited number of new vehicles that have been identified as critical needs being added to the replacement list. The reduction of planned vehicle purchases decreases the overall vehicle accessory expenses, reducing the Computer and Radio Purchase Funds by 46.3 percent and 16.7 percent, respectively. The table on the next page shows total spending by fund category.

Expenditure Details

Expenditures by Fund	Actual 2022	Projected 2023	Adopted 2024	%Change 2023 - 2024
General Fund Total	\$305,564,643	\$270,298,627	\$274,736,829	1.6
Special Revenue Funds				
Hazardous Material Services	560,927	833,028	690,959	(17.1)
Recorder's Court Technology	4,532	341,813	100,000	(70.7)
Grant	5,890,134	9,921,812	7,867,172	(20.7)
Community Development	17,955,940	11,540,235	9,703,227	(15.9)
Hotel Motel Tax	34,754,974	36,000,000	45,000,000	25.0
Per Occupied Room	1,661,413	1,872,000	1,928,160	3.0
Motor Vehicle Rental	3,178,848	3,200,000	3,328,000	4.0
Special Revenue Fund Total	\$64,006,768	\$63,708,888	\$68,617,518	7.7
Enterprise Funds				
Sanitation Services	39,233,108	36,715,831	40,979,254	11.6
Civic Center Services	4,261,025	6,402,142	5,627,087	(12.1)
Water & Sewer Services	89,189,204	94,504,535	99,733,941	5.5
I&D Water Services	8,787,527	9,918,993	10,576,224	6.6
Parking Services	16,385,156	27,803,213	23,636,325	(15.0)
Enterprise Fund Total	\$157,856,020	\$175,344,714	\$180,552,831	3.0
Internal Services Funds				
Internal Services	19,186,002	18,625,341	20,100,524	7.9
Computer Purchase	819,645	2,459,526	1,320,369	(46.3)
Vehicle Purchase	1,493,786	29,753,904	15,189,343	(49.0)
Radio Purchase	179,874	225,000	187,500	(16.7)
Internal Services Fund Total	\$21,679,307	\$51,063,771	\$36,797,736	(27.9)
Total Expenditures	\$549,106,738	\$560,416,000	\$560,704,914	0.1

Projected Changes in Fund Balance

Fund Balances 2020-2022

The following table shows 2020-2022 beginning and ending fund balance levels for certain governmental funds. While these funds have historically trended with positive fund balances, natural disasters tend to have an impact on the City's financial conditions. Where in previous years the Hurricane Matthew Fund had a fund balance deficit, at the end of 2022 the fund balance was positive at approximately \$423,352. The previous fund balance deficit was eliminated by reimbursements from federal grants. This positive fund balance is consolidated with the Grant, Public Safety Communications, Per-Occupied-Room Fee, Hazardous Material, Economic Development, Recorder's Court Technology Fee, Coronavirus Local Fiscal Fund, Confiscated Assets, Hotel/Motel Tax and Auto Rental Tax fund balances in the Special Revenue charts below.

As of December 31, 2020, the General Fund reserve balance was approximately \$46.4 million, or 21.2 percent of General Fund expenditures plus transfers out. Although the COVID-19 economic recession presented significant challenges in 2020, in 2021 economic conditions improved, which resulted in higher revenues, when compared to 2020. As of December 31, 2021, the General Fund reserve ending balance maintained a position net increase of approximately \$2.5 million, bringing the reserve balance to approximately \$48.9 million. Of this amount, approximately \$47.2 million or 18.8 percent of total general fund expenditures and transfers-out is classified as unassigned fund balance.

Continuing strong fiscal stability, in 2022 the City's General Fund increased its fund balance by approximately \$4 million, bringing the total amount of the fund balance to approximately \$53 million. The factors that influenced this increased includes, an overall 12.4 percent increase in revenues, specifically property and sales taxes and investment income which was \$2.3M; transfer into the General Fund increased by 51.6 percent when compared to 2021, including \$27.8 million from the Coronavirus Local Fiscal Recovery Fund and represented the final tranche for the City from the Coronavirus State and Local Fiscal Recovery Funds from the U.S. Department of Treasury. Of the \$53 million, approximately \$49.4M of the total general fund expenditures and transfers-out is classified as unassigned fund balance, while the committed fund balance is approximately \$3.6M. The unassigned funds are available for spending in future years without restrictions.

The unassigned fund balance rate has met the target set by the City's financial policy to maintain an amount between 15 percent and 20 percent of total general fund expenditures and transfers out. At the end of 2022, the City's unassigned fund balance in the general fund was 16.6 percent of total general fund expenditures and transfer out. This is indicative of the City's ability to be proactive with its initiatives and general operations, and its ability to proceed into the new fiscal year with or without certain seasonal revenue streams. Overall, net historical trends in the City's governmental funds are positive, which indicates fiscal stability.

Fund	Beginning Fund Balance 1-1-2020	Ending Fund Balance 12-31-2020	Net Increase/ Decrease 2020	Beginning Fund Balance 1-1-2021	Ending Fund Balance 12-31-2021	Net Increase/ Decrease 2021	Beginning Fund Balance 1-1-2022	Ending Fund Balance 12-31-2022	Net Increase/ Decrease 2022
General	45,493,739	46,411,307	917,568	46,411,307	48,892,738	2,481,431	48,892,738	52,975,113	4,082,375
Special Revenue	(4,954,400)	(418,888)	4,535,513	(418,888)	2,819,597	3,238,484	2,819,597	3,577,981	758,384
Debt Service	977,212	983,070	5,858	983,070	1,599,052	615,982	1,599,052	1,622,005	22,953
Capital Improvement	86,150,028	69,499,288	(16,650,740)	69,499,288	106,101,594	36,602,306	106,101,594	140,380,661	34,279,067
TOTAL	\$127,666,579	\$116,474,777	\$(11,191,802)	\$116,474,777	\$159,412,980	\$42,938,203	\$159,412,980	\$198,555,759	\$39,142,779

*Information in this table is derived from the Annual Comprehensive Financial Report for each respective year.

Fund Balances 2023-2024

As the chief operating fund for the City of Savannah, the General Fund reserve balance provides funds for contingencies, emergencies, and unforeseen situations. In the fiscal year 2023 the City of Savannah experienced a growth in consumer spending, and significant prosperity in the hospitality and tourism sector. As the revenues continued to grow, it is important to note the General Fund expenses also grew. However, at the time of this publication, the General Fund balance is expected to increase 6.3 percent or \$3.4 million.

The 2024 adopted budget presents anticipated revenues totaling anticipated expenditures for governmental funds. The projected fund balance within the General Fund is approximately \$51 million for 2024. The 2024 adopted General Fund total expenditures including transfers out are \$274,736,829.

Included in the following tables are the unaudited 2023 and budgeted 2024 fund balances for selected City's governmental funds. The Special Revenue entry in the tables consists of the following funds: Grant, Per-Occupied-Room Fee, Hazardous Material, Public Safety Communications, Hurricane Matthew, Economic Development, Recorder's Court Technology Fee, Confiscated Assets, Hotel/Motel Tax and Auto Rental Tax.

Projected fund balance information for all funds is subject to change pending the completion of the annual external audit. Funds associated with the sale of surplus property and debt issuance are included in the transfers in amounts in the charts below.

Fund	Beginning Fund Balance 1-1-2023	Appropriated Funds Operating Revenues	Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Unaudited Ending Fund Balance 12-31-2023	%Change Projected Fund Balance
General	52,975,113	252,757,930	222,114,640	83,618,403	32,556,533	59,848,377	56,326,559	6.3
Special Revenue	3,577,981	51,676,552	28,750,299	26,504,234	975,208	24,484,342	2,995,100	(16.3)
Debt Service	1,622,005	126,798	2,642,832	(894,029)	2,642,832	-	1,748,803	7.8
Capital Improvement	140,380,661	3,764,154	36,164,292	107,980,523	55,374,609	-	163,355,132	16.4
TOTAL	\$198,555,759	\$308,325,434	\$289,672,063	\$217,209,130	\$91,549,182	\$84,332,719	\$224,425,593	13.0

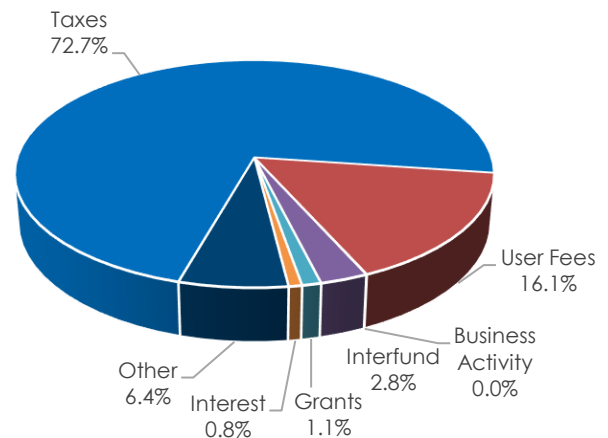
Fund	Beginning Fund Balance 1-1-2024	Appropriated Funds Operating Revenues	Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Ending Fund Balance 12-31-2024	%Change Projected Fund Balance
General	56,326,559	257,037,008	245,689,863	67,673,704	17,699,821	29,046,966	56,326,559	-
Special Revenue	2,995,100	55,826,949	30,183,794	28,638,255	3,103,005	28,746,160	2,995,100	-
Debt Service	1,748,803	-	6,064,646	(4,315,843)	6,064,646	-	1,748,803	-
Capital Improvement	163,355,132	79,081,000	90,081,000	152,355,132	11,000,000	-	163,355,132	-
TOTAL	\$224,425,593	\$391,944,957	\$372,019,303	\$244,351,247	\$37,867,472	\$57,793,126	\$224,425,593	-

General Fund Overview

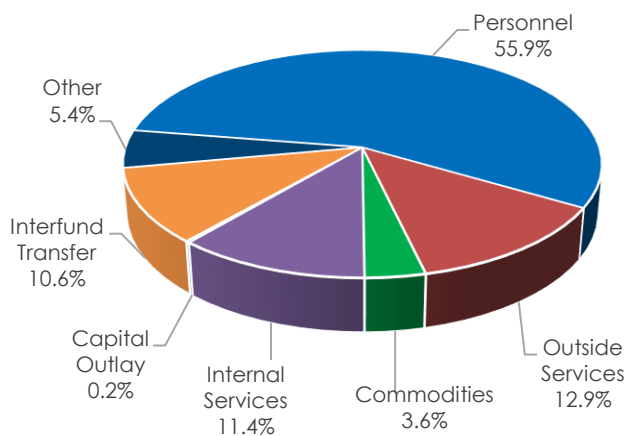
The General Fund is the primary operating fund for the City of Savannah. This fund accounts for revenues and expenditures for general governmental services. In FY24 the City adopted revenue and expense appropriations of \$274,736,829. The charts below give a broad overview of the major revenue streams and expense categories for the City's General Fund operating budget. Taxes account for the most significant sources of revenue, and personnel services, which includes salaries and comprehensive benefits for City employees, comprise the primary expenditure category within this fund.

Where the Money Comes From

Category	Amount	% of Total Revenue
Taxes	199,785,084	72.7
User Fees	44,215,521	16.1
Business Activity	65,000	0.0
Interfund Revenue	7,768,806	2.8
Grants Revenue	3,102,597	1.1
Interest Earned	2,150,000	0.8
Other Revenues	17,649,821	6.4
Total	\$274,736,829	100.0



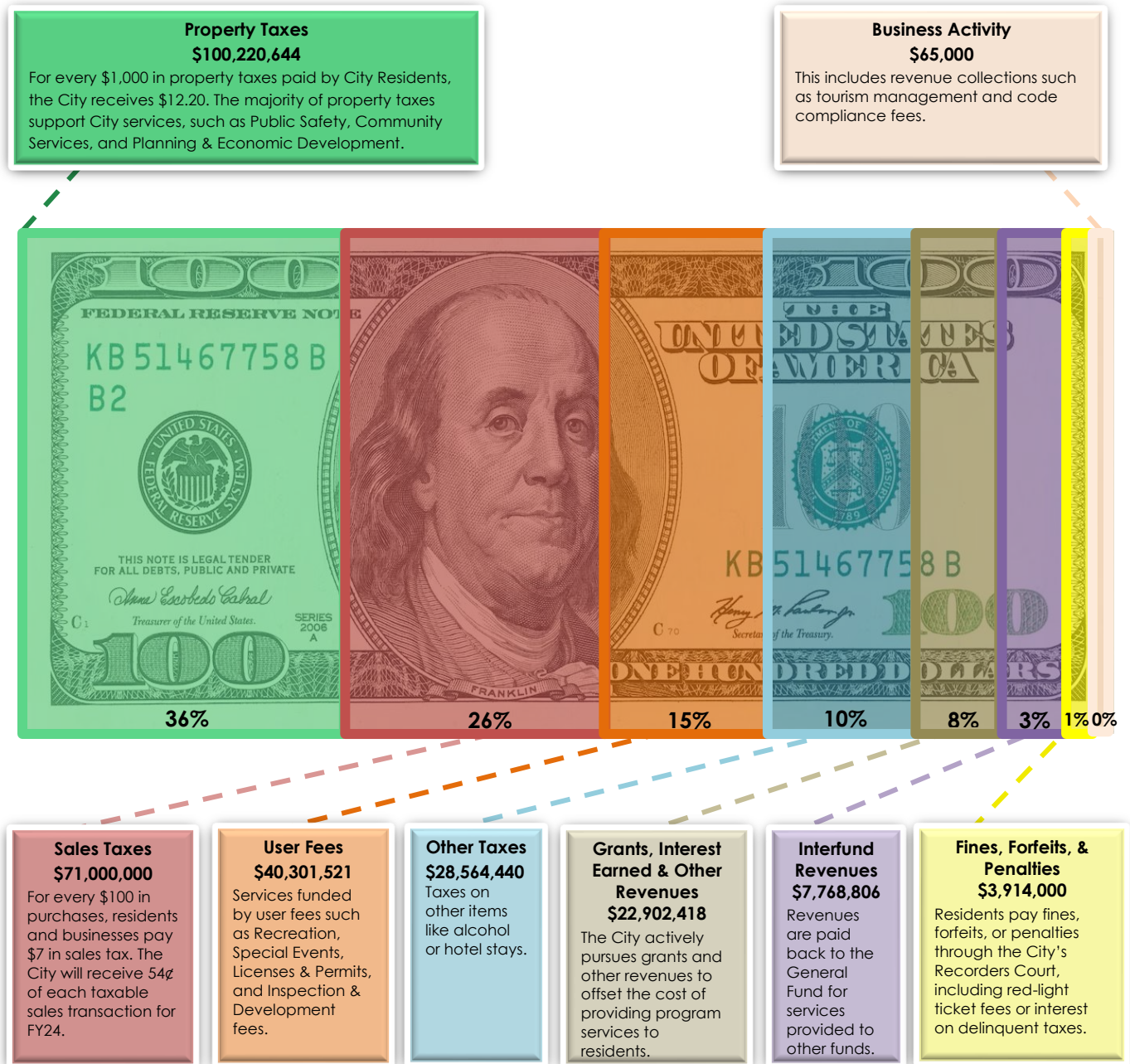
Where the Money Goes



Category	Amount	% of Total Expenditure
Personnel Services	153,612,554	55.9
Outside Services	35,429,264	12.9
Commodities	9,794,250	3.6
Internal Services	31,299,143	11.4
Capital Outlay	623,955	0.2
Interfund Transfers	29,170,169	10.6
Other Expenses	14,807,494	5.4
Total	\$274,736,829	100.0

General Fund Revenues

Where do your tax dollars and fee payments go? The City's General Fund revenue portfolio is quite diversified. About 73% of all annual revenues are from taxes such as Property Tax, Sales Tax, or Other Taxes. The remaining revenue sources include fees and charges from residents and businesses, charges to other funds for services provided, and outside funding, like grants.



Total \$274,736,829

General Fund Expenses



Service Center	Adopted 2024	% of General Fund
Governance	3,084,365	1.1
Management Services	27,802,212	10.1
Public Safety	107,280,244	39.0
Information & Public Affairs	5,994,051	2.2
Government Operations	27,659,157	10.1
Water Resources	7,945,485	2.9
Community Services	23,926,741	8.7
Planning & Economic Development	23,417,945	8.5
Interfund Transfers ¹	22,925,770	8.3
Interdepartmental	24,700,859	9.0
Total	\$274,736,829	100.0

¹Amounts transferred from one fund to another, primarily for work or services provided.

Revenues by Source

General Fund revenue is adopted at \$274,736,829 for FY24. Property taxes are the largest and most stable revenue source, comprising 36.5 percent of total General Fund revenue. Sales tax revenue, a significant but highly volatile revenue source, is approximately \$2 million or 3 percent higher than FY23 projected collection.

Highlights

- **Property Taxes** - The revenue forecast includes growth in the tax digest and a millage rate of 12.20 mills.
- **Sales Tax** - In 2024, the City's share of LOST will reduce from 54.2 percent to 53.6 percent. Although the City is facing a reduction of 0.6 percent, inflation and consumer spending is expected to grow, which will offset the percentage reduction.
- **Hotel/Motel Tax** - The 2024 budget includes a full year of hotel/motel tax collection at 8 percent. However, the newly adopted hotel/motel levy reduces the General Fund's share from 50 percent to 37.5 percent. In 2024, this revenue source is planned at \$16.9 million, which is 0.6 percent above the 2023 projection, but 3 percent or \$457,936 less than 2022 actuals. This source is included in Contributions from Other Funds in the chart below.

Revenue Source	Actual 2022	Projected 2023	Adopted 2024	%Change 2023-2024
<u>Taxes</u>				
Property Taxes				
Real Property Taxes (Current)	69,780,451	78,560,201	80,917,007	3.0
Personal Property Taxes (Current)	7,548,357	8,102,293	8,345,362	3.0
Real Property Taxes (Delinquent)	6,081,361	6,263,801	6,451,715	3.0
Personal Property Taxes (Delinquent)	1,662,724	650,000	669,500	3.0
Mobile Home Taxes	25,055	28,041	28,882	3.0
Industrial Area Taxes	729,989	618,000	636,540	3.0
Vehicle Taxes	308,017	282,411	290,883	3.0
Intangible Taxes	1,984,246	1,545,000	1,591,350	3.0
Public Utility Taxes	1,959,436	1,880,299	1,936,708	3.0
Railroad Equipment Tax	39,293	39,655	40,845	3.0
Blighted Property Levy	68,425	200,000	206,000	3.0
Ferry SSD Tax	6,125	8,240	8,487	3.0
TAD Tax from City	(876,344)	(876,344)	(902,635)	3.0
Subtotal	\$89,317,135	\$97,301,597	\$100,220,644	3.0
Sales Taxes	\$66,266,165	\$68,953,336	\$71,000,000	3.0

<u>Revenue Source</u>	Actual 2022	Projected 2023	Adopted 2024	%Change 2023-2024
Other Taxes				
Beer Taxes	1,972,667	1,976,000	2,035,280	3.0
Liquor Taxes	622,045	622,045	640,708	3.0
Wine Taxes	620,234	620,000	638,600	3.0
Insurance Premium Tax	12,052,793	13,107,323	13,500,543	3.0
Mixed Drink Tax	3,144,515	3,396,076	3,497,959	3.0
Vehicle Title Fee	5,279,642	4,680,000	4,820,400	3.0
Energy Excise Tax	2,803,657	2,803,657	2,887,767	3.0
Execution Fees	327,362	327,362	337,183	3.0
Delinquent Taxes (Interest)	245,668	200,000	206,000	3.0
Subtotal	\$27,068,583	\$27,732,463	\$28,564,440	3.0
Subtotal - Taxes	\$182,651,883	\$193,987,396	\$199,785,084	3.0

User Fees

Special Events & Recreation Fees

Grayson Stadium Rent	25,000	25,000	25,000	0.0
Tennis Fees	139,494	120,000	100,000	(16.7)
Athletic Fees	4,480	6,000	19,050	217.5
Softball Fees	3,717	5,032	3,000	(40.4)
Athletic Tournament Fees	33,515	50,000	84,625	69.3
Softball Tournament Fees	31,960	20,000	20,000	0.0
Cultural Art Fees	148,869	150,000	154,500	3.0
Neighborhood Center Fees	179,407	181,000	197,780	9.3
Golden Age Registration Fee	3,923	4,000	5,000	25.0
Park & Square Event Fee	19,583	20,000	20,600	3.0
Film Permit Fees	301,449	310,000	607,651	96.0
Subtotal	\$891,397	\$891,032	\$1,237,206	38.9

Fines & Penalties

Recorder's Court Fines	2,599,297	1,800,000	1,854,000	3.0
Red Light Camera Fines	338,086	2,000,000	2,060,000	3.0
Subtotal	\$2,937,383	\$3,800,000	\$3,914,000	3.0

Inspection & Development Fees

Inspections Administrative Fees	29,112	37,000	38,110	3.0
Sign Inspection Fees	15,068	16,000	16,000	0.0
Zoning Hearing Fees	249,967	250,000	250,000	0.0
Building Inspection Fees	4,648,573	4,741,544	4,883,791	3.0
Electrical Inspection Fees	95,079	90,000	90,000	0.0
Plumbing Inspection Fees	44,153	55,000	56,650	3.0
Traffic Engineering Permit Fees	170,434	250,000	257,500	3.0

Revenue Source	Actual 2022	Projected 2023	Adopted 2024	%Change 2023-2024
Inspection & Development Fees (continued)				
Expedited Plan Review Fee	-	-	2,500	100.0
Private Development Fees	686,548	707,145	728,359	3.0
Mechanical Inspection Fees	82,055	100,000	100,000	0.0
Fire Inspection Fees	200,124	350,000	350,000	0.0
Subtotal	\$6,221,113	\$6,596,689	\$6,772,910	2.7
Licenses & Permits				
Business License Fees	39,750	30,000	30,900	3.0
Telcom Franchise Fee	270,036	270,036	278,137	3.0
Water & Sewer Franchise Fee	3,756,890	3,539,004	3,918,787	10.7
Electric Franchise Fee	9,179,760	9,245,280	9,522,638	3.0
Telephone Franchise Fee	162,986	161,616	166,464	3.0
Gas Franchise Fee	777,198	780,000	803,400	3.0
Cable Television Franchise Fee	1,567,295	1,525,202	1,570,958	3.0
Regular Business Licenses	5,649,291	6,000,000	6,180,000	3.0
Insurance Business License	100,650	75,000	77,250	3.0
Alcoholic Beverage License	2,450,556	2,450,556	2,524,072	3.0
Professional License Fee	231,040	231,040	237,971	3.0
Parking Franchise Fee	328,342	337,500	338,750	0.4
Bank License	397,178	405,138	417,292	3.0
Vacation Rental Registration Fee	269,800	435,930	449,008	3.0
Subtotal	\$25,180,772	\$25,486,302	\$26,515,627	4.0
Fees for Other General Fund Services				
Chatham Co Police Reimb	1,270,411	1,279,998	1,531,547	19.7
Cemetery Event Fees	77,123	84,000	86,520	3.0
Cemetery Lot Sales	563,391	546,489	500,000	(8.5)
Cemeteries – CIP	321,394	200,000	200,000	0.0
Public Information Fees	1,535	20,000	1,000	(95.0)
Alarm Registration Fees	62,655	62,000	63,860	3.0
Off-duty Police Fees	512,872	500,000	300,000	(40.0)
Accident Reporting Fees	75,994	78,275	80,622	3.0
Fire Protection Fees	247,668	200,000	207,875	3.9
Building Demolition Fees	76,959	36,000	37,080	3.0
Building Boarding-Up Fees	78,083	70,000	72,100	3.0
Fire Incident Report Fee	2,143	2,000	1,000	(50.0)
Code Enforcement Citations	51,543	45,000	45,000	0.0
Fire Equipment User Fee	10,024	40,000	30,242	(24.4)
911 Emergency Line Fee	-	1,877	1,000	(46.7)

<u>Revenue Source</u>	Actual 2022	Projected 2023	Adopted 2024	%Change 2023-2024
Subtotal	\$3,351,795	\$3,165,639	\$3,157,846	(0.2)
Other User Fees				
Miscellaneous Rents	998,536	1,150,000	1,184,500	3.0
Transmitter Tower Rent	160	-	-	0.0
Advertising Fees	(195)	2,000	1,500	(25.0)
Cashier Over/Short	46	100	100	0.0
Discounts	478,937	470,000	484,100	3.0
Miscellaneous	833,615	910,832	947,732	4.1
Subtotal	\$2,311,099	\$2,532,932	\$2,617,932	3.4
Subtotal - User Fees	\$40,893,559	\$42,472,594	\$44,215,521	4.1
<u>Business Activity Revenues</u>				
Tourism Management Fees	13,425	37,000	15,000	(59.5)
Lot Clearing Fees	111,638	100,000	100,000	0.0
Misc. Uncollected A/R	(184,011)	(50,000)	(50,000)	0.0
Subtotal - Business Activity	\$(58,948)	\$87,000	\$65,000	(25.3)
<u>Interfund Revenues</u>				
Services to Haz-mat Fund	26,388	31,458	33,644	6.9
Services to Coastal Workforce	27,259	57,868	70,699	22.2
Services to Community Dev Fund	321,226	475,798	637,990	34.1
Services to Sanitation Fund	1,015,026	1,071,245	1,522,983	42.2
Services to Water & Sewer Funds	3,025,576	3,202,198	3,734,439	16.6
Services to I&D Water Fund	250,192	281,082	310,398	10.4
Services to Civic Center Fund	510,409	144,457	104,453	(27.7)
Services to Parking Fund	1,577,752	455,459	468,458	2.9
Services to Internal Services Fund	808,924	826,027	885,742	7.2
Subtotal - Interfund Revenues	\$7,562,752	\$6,545,592	\$7,768,806	18.7
<u>Grants & Other Government Entity Revenues</u>				
Payment in Lieu of Taxes	2,383,854	2,400,000	2,472,000	3.0
Adult Daycare	38	521	-	(100.0)
State Grant - Elderly	99,387	120,574	120,000	(0.5)
State Grant - CRDC	177,799	131,180	120,000	(8.5)
State Grant - Title B Elderly	257,387	195,585	120,000	(38.6)
Poverty Reduction Initiative	173,042	201,907	259,825	28.7
Homeowner Tax Relief	7,513	10,458	10,772	3.0
Subtotal - Grants/Other Gov't	\$3,099,020	\$3,060,225	\$3,102,597	1.4

Revenue Source	Actual 2022	Projected 2023	Adopted 2024	%Change 2023-2024
<u>Interest Earned</u>				
Sale of Surplus Property	694,057	255,025	50,000	(80.4)
General Investments	2,194,073	6,000,000	2,000,000	(66.7)
Cemetery Perpetual Care Trust	118,279	362,000	100,000	(72.4)
Subtotal - Interest	\$3,006,409	\$6,617,025	\$2,150,000	(67.5)
<u>Other Revenues</u>				
Contributions from Other Funds	18,372,548	17,528,795	17,649,821	0.7
American Rescue Plan Act	54,119,782	-	-	0.0
Subtotal - Other	\$72,492,330	\$17,528,795	\$17,649,821	0.7
Draw/(Contribution)	(\$4,082,362)	-	-	-
Total General Fund Revenue	\$305,564,643	\$270,298,627	\$274,736,829	1.6

Expenditures by Type

The 2024 General Fund adopted expenditure budget is \$274,736,829. Personnel services are the highest expenditure area, accounting for 55.9 percent of the total General Fund budget.

Highlights include:

- **Personnel Services** – The FY24 Adopted Budget incorporates employee advancements in pay ranges, cost-of-living adjustments and general wage increases within the City's Unified, Managerial, and Public Safety pay plans. These factors contribute to the 19.2 percent or \$24.7 million increase in FY24 personnel expenses compared to FY23 projections. Additionally, 59.97 of the 69.97 new FTE positions added in FY24 are General Fund supported. Half of the new positions are assigned to Recreation & Leisure Services, which is intended to support the restructuring of the department in efforts to build business continuity.
- **Outside Services** – The FY24 Adopted Budget includes a 2.4 percent increase for outside services. Janitorial services are planned to increase 55 percent or \$465 thousand when compared to the FY23 projections. As energy costs continue to rise the General Fund energy expenses are planned to increase 4.2 percent in this category. In FY24, the General Fund proposes an enhanced tuition reimbursement benefit and a 38.2 percent increase for education and training. This allows the City to continue investments for professional development which both increases retention and improves service delivery to the public.
- **Commodities** – FY24 costs for supplies are anticipated to increase 6 percent overall when compared to FY23 projection and account for 4 percent of the General Fund expenditure base. Sports and craft supplies and propane are planned to have the largest percent increase at 92 and 30.9 percent, respectively. The FY24 Budget also includes \$300 thousand for the Team Allowance Program within the Recreation and Leisure Services Department, which is a \$50 thousand enhancement when compared to the FY23 Adopted Budget.
- **Interfund Transfers** – The General Fund's capital investment for FY24 is budgeted at \$11 million, which is \$6 million more than the FY23 Adopted Budget. This investment will support capital improvement projects that will improve drainage and recreation. In addition, the General Fund is budgeted to contribute \$2.5 million to the Savannah Affordable Housing Fund and \$312 thousand to Housing Savannah, Inc. to support homeless initiatives and operational expenses. Also, enterprise funds, Sanitation and Civic Center, are planned to receive a subsidy from the General Fund, at a combined total of \$867 thousand to support their operations.

Expenditure Area	Actual 2022	Projected 2023	Adopted 2024	%Change 2023 - 2024
Personnel Services	123,072,725	128,873,115	153,612,554	19.2
Outside Services	28,180,680	34,615,660	35,429,264	2.4
Commodities	7,742,283	9,239,616	9,794,250	6.0
Internal Services	37,436,005	29,045,959	31,299,143	7.8
Capital Outlay	358,753	686,266	623,955	(9.1)
Interfund Transfers	98,366,724	53,941,826	29,170,169	(45.9)
Other Expenses	10,407,473	13,896,185	14,807,494	6.6
Total	\$305,564,643	\$270,298,627	\$274,736,829	1.6

Expenditures by Service Center

General Fund expenditures by service center are shown below. Additional expense details and explanations of variances are included in the service center section of this document.

Expenditures by Service Center	Actual 2022	Projected 2023	Adopted 2024	%Change 2023 - 2024
Governance				
Mayor & City Council	959,060	948,626	1,108,036	16.8
Clerk of Council	374,374	674,862	537,300	(20.4)
City Attorney	1,053,908	1,324,198	1,439,029	8.7
Governance Subtotal	\$2,387,342	\$2,947,686	\$3,084,365	4.6
Management Services				
Office of the City Manager	1,153,817	1,357,500	1,716,921	26.5
Office of the Assistant City Manager	1,353,219	575,078	473,943	(17.6)
Accounting Services	1,297,349	1,451,303	1,698,908	17.1
Purchasing	907,289	1,024,112	1,132,542	10.6
Revenue Administration	2,010,523	2,030,151	2,566,230	26.4
Office of Human Resources	2,326,695	3,070,610	3,260,909	6.2
Office of Management & Budget	1,010,011	1,061,546	1,343,261	26.5
Performance & Accountability	378,013	409,536	433,738	5.9
Risk Management	1,829,857	2,782,808	2,616,805	(6.0)
Real Estate Administration	2,484,576	2,806,251	2,958,493	5.4
Facility Maintenance & Operations	3,508,778	6,905,571	7,639,444	10.6
Property Acquisition & Disposition	2,680,447	526,124	515,658	(2.0)
Capital Projects Management	916,370	1,083,330	1,445,360	33.4
Management Services Subtotal	\$21,856,944	\$25,083,920	\$27,802,212	10.8
Public Safety				
Office of the Police Chief	1,444,690	1,658,229	1,971,667	18.9
Canine	679,905	765,562	781,172	2.0
Counter Narcotics Team (CNT)	1,270,411	1,279,998	1,531,547	19.7
Criminal Investigations	9,547,025	9,757,275	10,156,621	4.1
Information Management	1,669,704	1,750,391	1,853,896	5.9
Management Services	963,434	703,399	811,812	15.4
Mounted Patrol	708,137	704,805	665,301	(5.6)
Patrol	35,130,044	32,091,176	34,049,843	6.1
Professional Standards & Training	850,811	853,861	966,810	13.2
Sav Area Regional Intel Ctr (SARIC)	913,395	901,603	994,513	10.3
Savannah Impact	646,293	759,398	811,898	6.9
Strategic Investigative	3,183,887	3,553,840	3,788,424	6.6
Support Services	1,959,197	4,541,627	4,670,784	2.8
Traffic	2,154,901	2,341,605	2,559,745	9.3
Training & Recruitment	1,835,608	1,988,102	2,224,659	11.9
Office of the Fire Chief	6,727,406	7,904,776	9,101,187	15.1
Emergency Planning	195,821	193,082	268,134	38.9
Fire Operations	28,900,119	29,192,378	30,072,231	3.0
Public Safety Subtotal	\$98,780,788	\$100,941,107	\$107,280,244	6.3

Expenditures by Service Center	Actual 2022	Projected 2023	Adopted 2024	%Change 2023 - 2024
Information & Public Affairs				
Office of the CIPA	433,967	420,466	586,600	39.5
311 Action Center	328,094	365,036	434,359	19.0
Municipal Archives Department	322,276	430,032	468,068	8.8
Marketing & Communications	665,580	1,272,976	1,625,398	27.7
Recorder's Court	2,447,969	2,505,245	2,879,626	14.9
Information & Public Affairs Subtotal	\$4,197,886	\$4,993,755	\$5,994,051	20.0
Government Operations				
Office of the CGO	94,102	381,028	504,275	32.3
Code Compliance Administration	509,400	540,764	618,084	14.3
Code Enforcement Division	3,109,485	3,012,984	3,744,075	24.3
Park & Tree Administration	831,298	717,512	772,779	7.7
City Cemeteries	2,323,372	3,064,631	3,512,738	14.6
Greenscapes Maintenance	4,181,188	4,600,730	5,264,206	14.4
Historic Squares & Parks Maintenance	5,818,068	3,495,152	4,301,038	23.1
Neighborhood Parks Maintenance	7,002	3,249,200	4,158,643	28.0
Urban Forestry	3,027,257	4,180,118	4,783,319	14.4
Government Operations Subtotal	\$19,901,172	\$23,242,119	\$27,659,157	19.0
Water Resources				
Stormwater Management	5,447,624	6,419,381	7,945,485	23.8
Water Resources Subtotal	\$5,447,624	\$6,419,381	\$7,945,485	23.8
Community Services				
Office of the CCS	694,188	651,144	689,934	6.0
Neighborhood Safety & Engagement	459,673	1,311,882	1,728,498	31.8
Human Services Administration	2,122,072	3,569,695	3,004,916	(15.8)
Family and Community Services	494,127	596,916	396,296	(33.6)
Moses Jackson Advancement Center	264,723	436,806	854,126	95.5
Pennsylvania Ave Resource Center	654,654	645,661	666,692	3.3
Step-up Program	173,043	201,907	259,825	28.7
Housing & Neighborhood Services	20	-	312,671	100.0
Cultural Resources	1,647,533	1,754,747	2,088,172	19.0
Recreation & Leisure Administration	635,461	846,814	874,331	3.2
Athletic Services	1,263,108	1,409,226	1,529,556	8.5
Recreation Maintenance	1,394,110	1,651,663	1,654,176	0.2
Recreation Services	3,534,256	3,709,218	6,741,513	81.8
Senior Services	2,217,437	2,247,463	2,671,480	18.9
Therapeutic Recreation	330,924	383,597	454,555	18.5
Community Services Subtotal	\$15,885,329	\$19,416,739	\$23,926,741	23.2

Expenditures by Service Center	Actual 2022	Projected 2023	Adopted 2024	%Change 2023 - 2024
Planning & Economic Development				
Office of the CPED	-	-	353,464	100.0
Development Services	3,925,615	4,218,627	4,725,387	12.0
Planning & Urban Design	650,304	941,728	1,024,241	8.8
Economic Development	697,329	773,579	804,088	3.9
Streets Maintenance	3,696,007	4,132,999	4,848,464	17.3
Traffic Engineering	781,281	1,005,734	1,246,789	24.0
Traffic Operations	6,644,912	6,911,202	7,608,079	10.1
Special Events, Film & Tourism	1,564,098	1,965,413	2,263,281	15.2
Environmental Services & Sustainability	-	394,381	544,152	38.0
Planning & Economic Development Subtotal	\$17,959,546	\$20,343,663	\$23,417,945	15.1
Interdepartmental				
Contingencies	-	-	1,500,000	100.0
Convention & Visitors Bureau	6,125	-	-	0.0
Metro Planning Commission	1,783,891	1,953,511	2,017,031	3.3
Other Community Promotion	693,166	334,700	100,000	(70.1)
Other Dues and Memberships	242,958	245,131	248,100	1.2
Other Expenses	26,622,937	5,612,733	8,425,891	50.1
Services From Civic Center Fund	135,000	135,000	135,000	0.0
Services From Sanitation Fund	10,105,249	10,126,626	12,274,837	21.2
Interdepartmental Subtotal	\$39,589,326	\$18,407,701	\$24,700,859	34.2
Interfund Transfers				
Transfer to CDBG Fund	1,270,935	2,356,343	2,711,288	15.1
Transfer to CIP Fund	73,464,557	40,000,000	11,000,000	(72.5)
Transfer to Civic Center Fund	-	-	744,088	100.0
Transfer to Debt Service Fund	2,651,734	3,695,049	6,069,646	64.3
Transfer to Haz-mat Fund	229,297	542,988	400,919	(26.2)
Transfer to TAD Fund	1,942,163	1,908,176	1,876,788	(1.6)
Transfer to Sanitation Fund	-	-	123,041	100.0
Interfund Transfers Subtotal	\$79,558,686	\$48,502,556	\$22,925,770	(52.7)
Total Expenses	\$305,564,643	\$270,298,627	\$274,736,829	1.6

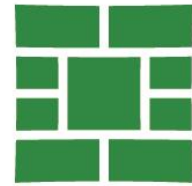
2024 Permanent Authorized Positions

The FY24 operating budget includes funding for 2,612.27 full-time equivalent positions. A summary of the personnel changes by service center are shown on the following pages. Changes in authorized positions are described on the service center pages.

	2022 Permanent	2023 Permanent	2024 Permanent	2023-2024 Change
Governance				
Mayor and City Council	12.00	12.00	12.00	-
Clerk of Council	3.00	4.00	4.00	-
City Attorney	5.00	3.00	4.00	1.00
Governance Total	20.00	19.00	20.00	1.00
Management Services				
Office of the City Manager	6.00	8.00	13.00	5.00
Office of the Assistant City Manager	5.00	3.00	3.00	-
Office of Financial Services	90.00	94.00	100.00	6.00
Office of Human Resources	23.00	26.00	26.00	-
Office of Management & Budget	12.00	12.00	12.00	-
Organizational Performance & Accountability	3.00	3.00	3.00	-
Risk Management	6.00	6.00	6.00	-
Real Estate Services	43.25	45.25	46.25	1.00
Capital Projects Management	9.00	10.00	12.00	2.00
Management Services Total	197.25	207.25	221.25	14.00
Public Safety				
Police	626.62	620.62	624.62	4.00
Fire	338.00	337.00	338.00	1.00
Public Safety Total	964.62	957.62	962.62	5.00
Information & Public Affairs				
Office of the Chief of Information & Public Affairs	11.00	12.00	8.00	(4.00)
Office of Marketing & Communications	6.00	15.00	20.00	5.00
Innovation & Technology Services	37.60	37.60	37.60	-
Recorder's Court	29.00	29.00	32.00	3.00
Information & Public Affairs Total	83.60	93.60	97.60	4.00
Government Operations				
Office of the Chief of Government Operations	-	3.00	3.00	-
Code Compliance	41.00	41.00	44.00	3.00
Sanitation	224.00	225.00	225.00	-
Park & Tree	152.63	203.63	203.63	-
Fleet Services	43.00	45.00	46.00	1.00
Government Operations Total	460.63	517.63	521.63	4.00

	2022 Permanent	2023 Permanent	2024 Permanent	2023-2024 Change
Water Resources				
Office of the Chief of Water Resources	6.00	6.00	6.00	-
Stormwater Management	50.00	50.00	49.00	(1.00)
Water Resources Planning & Engineering	21.00	21.00	22.00	1.00
Water Distribution & Conveyance	115.00	115.00	121.00	6.00
Water Reclamation	79.00	79.00	75.00	(4.00)
Water Supply & Treatment	25.00	26.00	26.00	-
Industrial & Domestic Water Plant	41.00	41.00	40.00	(1.00)
Water Resources Total	337.00	338.00	339.00	1.00
Community Services				
Office of the Chief of Community Services	5.00	5.00	5.00	-
Office of Neighborhood Safety & Engagement	3.00	3.00	7.00	4.00
Cultural Resources	11.50	13.50	13.50	-
Human Services	31.11	35.63	32.63	(3.00)
Housing & Neighborhood Services	24.00	27.00	28.00	1.00
Recreation & Leisure Services	124.50	119.49	149.45	29.97
Community Services Total	199.11	203.62	235.58	31.97
Planning & Economic Development				
Office of the Chief of Planning & Economic Development	-	-	3.00	3.00
Development Services	44.00	45.00	48.00	3.00
Planning & Urban Design	6.00	7.00	8.00	1.00
Economic Development	7.00	7.00	7.00	-
Parking Services	66.70	62.60	62.60	-
Transportation Services	65.00	66.00	67.00	1.00
Special Events, Film & Tourism	15.00	15.00	15.00	-
Environmental Services & Sustainability	-	3.00	4.00	1.00
Planning & Economic Development Total	203.70	205.60	214.60	9.00
City-Wide Total	2,465.90	2,542.31	2,612.27	69.97

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Governance

"Implementing ideas into projects", good governance is essential for the success of all City functions. The guidance of the Mayor and City Council, Clerk of Council, and Office of the City Attorney provides a road map for all local government services.

Governance



Governance Service Center Overview

The Mayor and City Council set policies and enact ordinances that govern various City functions and activities. The Mayor and City Council facilitate communication among the public, City staff, and committees as well as federal and state agencies.

The City Clerk, appointed by the Mayor and City Council pursuant to the City Charter, serves as legal custodian of the City's official records and as the Chief Elections Officer for the City. The City Clerk administers Council meetings and affixes the City Seal on all official documents. The City Clerk's Office promotes public trust in local government by providing objective, accurate, and responsive oversight and administration of City records, City Council proceedings, elections, and board/commission programs.

The City Attorney, also appointed by the Mayor and City Council under the City Charter, serves as the legal advisor for the City. Primary services to the municipality include presenting and defending the City's legal interests and rights before all courts and supporting the legislative and administrative processes (ordinances, opinions, litigation, contracts, legal research, and liens).

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	2,387,339	2,947,686	3,084,365
Total Revenue	2,387,339	2,947,686	3,084,365

Expenditure by Type

Personnel Services	1,581,853	1,721,806	2,052,487
Outside Services	650,997	1,044,862	850,909
Commodities	52,759	44,050	57,376
Internal Services	101,733	123,062	114,393
Other Expenditures	-	13,906	9,200
Total Expenditures	2,387,342	2,947,686	3,084,365

Expenditure by Office

Mayor and Council	959,060	948,626	1,108,036
Office of the City Attorney	374,374	674,862	537,300
Office of the Clerk of Council	1,053,908	1,324,198	1,439,029
Total Expenditures	2,387,342	2,947,686	3,084,365

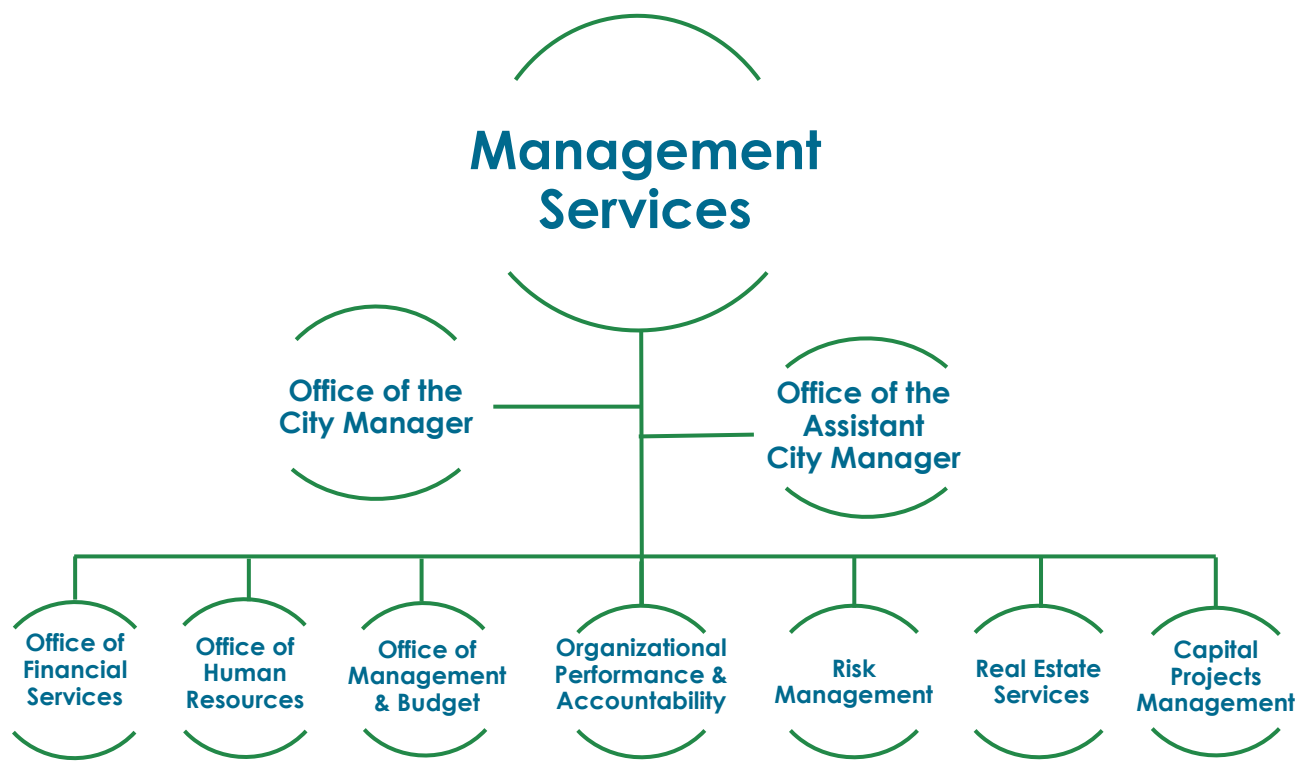
Authorized Positions

Governance	2023 FTE	2024 FTE	2023-2024 Difference
Mayor and Council	12.00	12.00	-
Office of the Clerk of Council	4.00	4.00	-
Office of the City Attorney ¹	3.00	4.00	1.00
Total Full-Time Equivalents	19.00	20.00	1.00

¹ (1) new position added to Office of the City Attorney, Assistant City Attorney. Full-time interim position, Assistant United States Attorney, not shown in the above Authorized Positions.

Management Services

The mission of the City of Savannah is to provide exceptional public services to residents, businesses, and guests so they can experience a safe, and thriving community. Under the Assistant City Manager's leadership, City staff administer directives that promote fiscal accountability and transparency. Strategic initiatives are communicated from the executive level of government throughout the organization in an effort to foster a community in which stakeholders desire to work, visit, and live.



Management Services Overview

Management Services provides executive level consultation and assistance to the City Manager and Executive Leadership Team in developing and monitoring strategic plans for the City as well as evaluating the performance and effectiveness of current services, programs, and systems in relation to growing needs of the City. Working with the governing body, City staff, and the community, the City Manager directs the implementation of City Council's policy decisions.

Prior to FY24, the Assistant City Manager was a dual role combined with the duties of the Chief of Infrastructure & Development Officer (CIDO). Organizational Performance & Accountability, Risk Management, and Real Estate Services were previously under the Municipal Operations¹ service center, Capital Projects Management was an office under the CIDO, and the remaining offices were under Strategic Services. The adopted realignment supports a focus on improved operational efficiency and effectiveness and a strong organizational culture dedicated to the delivery of excellent services and programs to the residents, businesses, and visitors of the City of Savannah.

Linkage to Strategic Priorities and Results

- Economic Strength and Poverty Reduction
- Good Government
- Infrastructure
- Vibrant Neighborhoods

Key Business Services

- Executive Leadership
- Fiscal Planning and Management
- Policy Development and Implementation
- Strategic Planning and Initiatives

¹ Municipal Operations has been retitled to Information & Public Affairs.

- Special Projects
- City Council Administrative Services
- Risk Management
- Maintenance & Management of City Properties
- Performance Management and Internal Audits
- Workforce Management

Core Responsibilities

- Direct and manage the development and implementation of goals, objectives, policies, and priorities for each assigned service and/or operational area; assist in leading the strategic planning process for the organization.
- Monitor and evaluate the efficiency and effectiveness of programs, methods, and procedures to enhance productivity through improved work procedures, practices, communications, and accountability.
- Foster a strategic vision for the future that will optimize operations and, ultimately, increase the value we provide to our community; provide support services for the City manager to achieve results consistent with the City's vision, mission, and priorities.
- Manage fiscal policy, procedures, planning, investments, and related activities including revenue collection, vendor procurement, debt services, contract administration, and inventory and asset management in accordance with law, ordinances, policies, and administrative guidelines.
- Prepare a balanced operating budget and capital program in accordance with applicable laws; prepare, review, and maintain a standardized budget and capital program manual for all departments, divisions, offices, and agencies of City government to ensure uniform budgetary and capital programming procedures.
- Analyze the fiscal impact of all budgetary and management policies for departments, divisions, and other agencies of City government. Evaluate and provide recommendations on the effectiveness and impact of programs through analysis or evaluation.
- Recruit and retain a diverse, well-qualified workforce to represent the City of Savannah; administer employee compensation and data, benefit services, learning and organizational development, employee wellness, process payroll, and manage other personnel matters.
- Engage employees, departments, and community members through its work in strategic initiatives, customer care, process improvement, and performance management.
- Recommend and implement cost-effective and feasible loss prevention program including a safety program that may aid in preventing injuries and minimizing injury severity to City employees; develop cost effective ways to deliver and communicate a high level of service while minimizing risk throughout the organization.
- Manage the City of Savannah's real property transactions and facility maintenance; operate the Civic Center; and administer operating contract and capital asset plan for the Enmarket Arena and other contracts with managing partners.
- Manage the development and implementation of capital projects during the planning, design, permitting, procurement, and construction phases and maintains fiscal responsibility for all projects.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Civic Center Fund	4,261,025	6,402,142	5,627,087
General Fund	21,856,944	25,083,920	27,802,212
Water & Sewer Fund	2,854,940	3,245,048	5,019,619
Total Revenue	\$28,972,909	\$34,731,110	\$38,448,918

Expenditure by Type

Personnel Services ¹	14,047,885	14,822,967	18,069,904
Outside Services	10,007,592	12,584,978	12,953,803
Commodities	1,312,740	1,498,094	1,360,336
Internal Services	2,043,282	2,252,736	2,461,912
Capital Outlay	116,339	20,000	3,500
Debt Service	1,318,484	1,965,410	1,966,978
Interfund Transfer ²	-	68,569	68,325
Other Expenditures	126,587	1,518,356	1,564,160
Total Expenditures	\$28,972,909	\$34,731,110	\$38,448,918

Expenditure by Office³

City Manager	1,153,817	1,357,500	1,716,921
Assistant City Manager ⁴	1,356,759	575,078	473,943
Office of Financial Services	7,066,561	7,750,614	10,417,299
Office of Human Resources	2,326,695	3,070,610	3,260,909
Office of Management & Budget	1,010,011	1,061,546	1,343,261
Organizational Performance & Accountability	378,013	409,536	433,738
Risk Management	1,829,857	2,782,808	2,616,805
Real Estate Services	12,934,826	16,640,088	16,740,682
Capital Projects Management	916,370	1,083,330	1,445,360
Total Expenditures	\$28,972,909	\$34,731,110	\$38,448,918

¹ Refer to Authorized Positions table for Management Services personnel changes.

² FY23 Fleet Contributions from Revenue Administration, Capital Projects Management, and Facilities Maintenance; FY24 Fleet Contributions from Capital Projects Management, Office of Management & Budget, and Facilities Maintenance.

³ Staffing efficiencies such as reallocating Neighborhood Service Coordinators to the City Manager's Office, increased professional development initiatives, and Fleet Contributions are factors in increasing costs.

⁴ Prior to FY24, expenses are for the previously combined ACM/CIDO office. Prior to FY23, expenses also include Environmental Services & Sustainability, which is now a stand-alone office within the Planning & Economic Development service center.

Authorized Positions

Management Services	2023 FTE	2024 FTE	2023-2024 Difference
City Manager ¹	8.00	13.00	5.00
Assistant City Manager	3.00	3.00	-
Office of Financial Services ²	94.00	100.00	6.00
Office of Human Resources	26.00	26.00	-
Office of Management & Budget	12.00	12.00	-
Organizational Performance & Accountability	3.00	3.00	-
Risk Management	6.00	6.00	-
Real Estate Services ³	45.25	46.25	1.00
Capital Projects Management ⁴	10.00	12.00	2.00
Total Full-Time Equivalents	207.25	221.25	14.00

¹ Moved (5) Community Outreach Coordinators from Human Services, created (1) new Community Outreach Coordinator, and moved Director of Policy and Governmental Affairs to the Office of the Chief of Information & Public Affairs.

² The new positions added to Financial Services are (1) Accountant, (5) Customer Service Representatives.

³ (1) vacant Administrative Assistant position was deleted and (2) Facilities Service Worker positions were added.

⁴ The new positions are (1) Assistant Director and (1) Senior Civil Engineer.



Office of Financial Services Overview

The Office of Financial Services, under the supervision of the Senior Director of Financial Services provides financial expertise and support to City operating departments. The department prepares monthly interim financial reports and the audited Annual Comprehensive Financial Report. Financial Services also disburses City funds through its payroll and accounts payable functions, issues checks to City pensioners, and oversees all of the City's investing and borrowing activities. The office includes the divisions of Accounting Services, Purchasing, Revenue Administration, and Utility Services.

Linkage to Strategic Priorities and Results

- Good Government
- Infrastructure
- Vibrant Neighborhoods

Key Business Services

- General Bookkeeping
- Invoicing
- Reconciliation
- Process Payroll
- Negotiate Contract Terms
- Finalize Purchase Orders
- Accounts Receivable Collection
- Investments

Core Responsibilities

- Administer all financial affairs of City government in accordance with laws, ordinances, policies, and administrative rules and regulations, including the required procedural and management practices. Conform to the Governmental Accounting Standards Board (GASB) principles in managing accounting records and systems.
- Responsible for the collection, receipt, custody, deposit, investment, accounting, and disbursement of fees, taxes, and other funds of the City, which shall be deposited in the City Treasury.

- Invest City monies with the goal of receiving maximum return on such investments.
- Issue debt, monitor use of debt proceeds, initiate interest and principal payments, maintain records, and ensure that disclosure and other legal requirements are met.
- Oversee the administration of the City's pension fund, investments, and custodial activity; prepare financial reports and assist pension board members.
- Assist the Office of Management & Budget in preparing and executing the City's budget and capital program.
- Submit filing with the City Council of all reports of the City's external auditors to include audited financial reports, special reports, operational audit reports, grant compliance audit reports and letters of comment, and recommendation.
- Present to City Council annually and when required, a detailed statement of the financial condition of the City, which include all receipts and expenditures of various departments; a detailed statement of City debt, the purpose for which it was incurred; and an inventory of all City property, supplies, and equipment with both cost and estimated current value.
- Establish a policy and procedure for determining and handling uncollectible accounts owed to the City. The Senior Director shall submit, as part of the annual budget, an allowance for bad debts to cover the estimated amount of charges that are uncollectible during the fiscal year. The Senior Director shall report the total amount of bad debt write-offs to the City Manager annually.
- Establish and maintain a tracking system of all departments and offices within the City and adhere to the laws of the state.
- Reconcile all invoices and travel reimbursements prior to payment to determine authorization for merchandise, materials, articles, or services enumerated have been received or rendered.
- Upon approval from Human Resources, process payroll and payments of all City claims or charge.
- Approve all petty cash and change funds requests.
- Supervise the procurement of supplies and services through solicitation, vendor selection, and negotiation.
- Establish and maintain programs for development and contract administration, inspection, and acceptance, in cooperation with City agencies; ensure compliance with federal, state, and City law.
- Manage procurement actions which generate broad participation and competition among potential suppliers or contractors; work with the Office of Economic Development to ensure equal opportunity is extended to all qualified vendors so that small and disadvantaged businesses have maximum opportunity to participate in City contracts; monitor vendor performance.
- Upon authorization from City Council, sell, or dispose of any surplus, obsolete, or unused supplies, materials, and equipment.
- Provide technical assistance and support to firms wishing to secure City contracts.
- Provide inventory management including administrative control of receiving, stocking, and disbursement of commodities to all City departments.
- Coordinate compliance and enforcement efforts for alcohol licensing and other business activities.
- Evaluate exposure to losses, monitor contingent liabilities, and analyze and recommend measures to reduce or manage risk.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	4,215,161	4,505,566	5,397,680
Water & Sewer Fund	2,851,400	3,245,048	5,019,619
Total Revenue	\$7,066,561	\$7,750,614	\$10,417,299

Expenditure by Type

Personnel Services ¹	5,329,827	5,336,880	7,006,590
Outside Services	656,951	876,877	1,421,990
Commodities	452,634	709,779	676,715
Internal Services ²	591,623	696,911	1,197,589
Interfund Transfer		21,200	-
Other Expenditures	35,526	108,967	114,415
Total Expenditures	\$7,066,561	\$7,750,614	\$10,417,299

Expenditure by Division

Accounting Services	1,297,349	1,451,303	1,698,908
Purchasing	907,289	1,024,112	1,132,542
Revenue Administration	2,010,523	2,030,151	2,566,230
Utility Services	2,851,400	3,245,048	5,019,619
Total Expenditures	\$7,066,561	\$7,750,614	\$10,417,299

¹ The addition of (1) Accountant, (4) Customer Service Representatives, (1) Revenue Investigator, and (1) Utility Revenue Manager along with the City-wide changes made to the pay structure are the primary drivers for the FY24 increase in Personnel Services.

² Utility Services is funded by the Water and Sewer Fund. The primary driver of the FY24 increase in Internal Services is attributed to Utility Services' share of a \$3.5M payment from the Water and Sewer Fund to the Risk Management Fund through the Insurance by Risk Management account due to the settlement of the Van Trapp Class Action Lawsuit.

Authorized Positions

Financial Services	2024 FTE	Grade
Accountant	6.00	112
Accounting Clerk	2.00	103
Assistant Director, Financial Services	1.00	305
Assistant Director, Purchasing	1.00	304
Billing Technician	1.00	108
Cashier	3.00	102
Customer Service Representative	16.00	103
Director, Purchasing	1.00	308
Director, Revenue	1.00	308
Director, Utilities	1.00	308
Inventory Control Supervisor	1.00	113
Lead Water Service Representative	1.00	107
Purchasing Specialist	4.00	112
Purchasing Technician	2.00	106
Revenue Compliance Analyst	1.00	111
Revenue Coordinator	2.00	112
Revenue Investigator	2.00	108
Revenue Manager	3.00	119
Revenue Specialist	7.00	108
Revenue Supervisor	5.00	110
Senior Accountant	2.00	114
Senior Accounting Clerk	11.00	105
Senior Administrative Assistant	1.00	109
Senior Director, Financial Services	1.00	313
Senior Systems Analyst	1.00	118
Supply Clerk	2.00	106
Surplus Inventory Technician	1.00	106
Utilities Revenue Manager	2.00	120
Utility Billing Lead	3.00	108
Water Meter Reader	15.00	102
Total Full-Time Equivalents	100.00	



Office of Human Resources

Office of Human Resources Overview

The Office of Human Resources is responsible for filling all City positions with qualified and capable individuals, and providing cost-effective and competitive pay and benefit programs to all employees. The objective is to provide high-quality training to employees with technical, managerial, and customer service skills to serve Savannah's citizens, businesses, and visitors, and to help develop a positive workplace for all employees.

Linkage to Strategic Priorities and Results

- Good Government

Key Business Services

- Benefit Services
- Talent Management
- Learning and Organizational Development
- Employee Relations
- Compensation and Data Management
- Workforce Management

Core Responsibilities

- Develop administrative policies to implement City Council guidelines; ensure compliance within the Civil Service Act, personnel, federal, state, and local regulations as they relate to human resources. Assist the City Manager with personnel-related matters; advise, counsel, and direct all City employees on personnel matters while overseeing validation of recruitment and testing procedures.
- Automate and manage competitive recruitment to attract a diverse and exceptionally well-qualified workforce which will represent the City of Savannah.
- Prepare, recommend, and manage personnel regulations; recommend qualified candidates for appointment to classified service employment; administer appointments, transfers, demotions, promotions, suspensions, lay-offs, re-employments, resignations, dismissals, and other personnel matters.
- Provide an annual report to the Civil Service Board and to the City Manager on personnel related issues.

- Process, oversee, and consult on disciplinary matters; investigate and respond to all Equal Employment Opportunity Commission (EEOC) official complaints; negotiate and administer last chance agreements; advise on problems and conflict resolution; administer the grievance/arbitration process; conduct City-wide investigations related to employee misconduct and/or allegations of discriminatory practices, harassment, hostility, or disparate treatment.
- Provide employee wellness programs that benefit the physical and mental well-being of the overall organization.
- Serve as a retirement administrator to the City of Savannah's Employee Retirement Plan and Retirement Board.
- Train and educate employees by enhancing their knowledge, skills, and abilities to serve customers effectively, efficiently, and courteously.
- Establish and maintain City of Savannah employee roster of Classified Service and Unclassified Service positions according to the annual adopted budget.
- Process payroll and leave/attendance for all City employees; maintain official personnel files; serve as point of contact for employment verification, conduct exit interviews, and train payroll coordinators throughout the City.
- Coordinate with the Senior Director of Financial Services and the Senior Budget Director on matters related to the development and administration of the annual budget.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	2,326,695	3,070,610	3,260,909
Total Revenue	\$2,326,695	\$3,070,610	\$3,260,909

Expenditure by Type			
Personnel Services	1,680,235	2,041,482	2,327,411
Outside Services	419,297	729,415	646,100
Commodities	51,881	78,650	78,870
Internal Services	169,911	191,184	172,686
Other Expenditures	5,371	29,879	35,842
Total Expenditures	\$2,326,695	\$3,070,610	\$3,260,909

Authorized Positions

Human Resources	2024 FTE	Grade
Assistant Director, Human Resources	1.00	305
Compensation & Data Specialist	1.00	115
Employee Health Coordinator	1.00	113
Equal Employment Opportunity Coordinator	1.00	113
Human Resources Analyst	2.00	114
Human Resources Assistant	1.00	105
Human Resources Business Partner	4.00	115
Human Resources Manager	4.00	120
Human Resources Technician	5.00	107
Learning & Development Coordinator	2.00	113
Project Manager	1.00	117
Recruiter	1.00	113
Senior Administrative Assistant	1.00	109
Senior Director, Human Resources	1.00	313
Total Full-Time Equivalents	26.00	



Office of Management & Budget Overview

The Office of Management & Budget is responsible for preparing a fiscal plan that provides resources needed to support the City Council's strategic priorities and the service delivery needs of residents, businesses, and visitors. This office maintains budgetary controls, ensures a diversified revenue base that includes researching, securing, and managing grant funds; and updates the five-year capital plan to support a program of regular maintenance as well as replacement and growth of the City's infrastructure.

Linkage to Strategic Priorities and Results

- Good Government

Key Business Services

- Budget Development
- Performance Measurement
- Capital Budget Development
- Grants Research, Administration, and Coordination
- Financial Forecasting and Analysis

Core Responsibilities

- Prepare a balanced operating budget and capital program in accordance with applicable laws. Coordinate with the Senior Director of Financial Services in matters related to the administration of the budget.
- Analyze fiscal impact of all budgetary and management policies for departments, divisions, and other agencies of City government. Consider and provide recommendations on the effectiveness and impact of programs through analysis or evaluation.
- Prepare, review, and maintain a standardized budget and capital program manual for all departments, divisions, offices, and agencies of City government to ensure uniform budgetary and capital programming procedures.
- Promote continuous research into systems and methods to improve budgetary and policy management.
- Coordinate and support the development and implementation of organization-wide performance measurement with reporting system.
- Support the Human Resources Department in developing and implementing compensation and benefit programs.
- Research potential grant funding opportunities, provide technical assistance, and grant application development assistance to departments to strengthen grant applications while streamlining the submission process and acting as a liaison with funding agencies.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	1,010,011	1,061,546	1,343,261
Total Revenue	\$1,010,011	\$1,061,546	\$1,343,261

Expenditure by Type			
Personnel Services ¹	909,721	902,425	1,186,805
Outside Services	24,847	59,800	46,095
Commodities	21,665	24,688	27,151
Internal Services	53,778	67,668	70,710
Interfund Transfer ²	-	-	4,740
Other Expenditures	-	6,965	7,760
Total Expenditures	\$1,010,011	\$1,061,546	\$1,343,261

Authorized Positions

Office of Management & Budget	2024 FTE	Grade
Assistant Director, Budget	1.00	305
Budget Analyst	1.00	114
Lead Fiscal Analyst	1.00	118
Principal Budget Analyst	3.00	117
Project Manager	1.00	117
Senior Administrative Assistant	1.00	109
Senior Budget Analyst	3.00	115
Senior Director, Budget	1.00	313
Total Full-Time Equivalents	12.00	

¹ Senior Budget Analyst reclassified to Principal Budget Analyst.

² Contribution to Fleet Services.



Organizational Performance & Accountability



Organizational Performance & Accountability Overview

Organizational Performance & Accountability is an independent, objective, assurance, and consulting team designed to add value and improvement to the City's operations. The department's primary responsibilities include conducting internal audits, investigating, consulting, and reviewing operational practices for compliance. Additionally, this department assists the City in identifying risks, evaluates control, and makes recommendations that promote economic, efficient, and effective delivery of services that respect and support the ethical objectives of the City. The department supports the City's external audit efforts and identifies and confirms management controls.

Linkage to Strategic Priorities and Results

- Good Government

Key Business Services

- Internal Audits
- External Audit Support
- Management Controls
- Performance and Operational Reviews

Core Responsibilities

- Conduct internal, operational, investigative, performance, compliance, and financial audits of departments, offices, boards, activities, and agencies funded by the City in accordance with generally accepted auditing standards.
- Submit by December 1st of each calendar year, an annual audit plan for the upcoming fiscal year to the City Manager which includes the departments, offices, boards, activities, and programs scheduled for audit during the year.
- Monitor follow-up on reported findings to ensure corrective action is taken.
- Support the completion of the City's external audit.
- Assist the City Manager, Service Center Chiefs, and Department Directors in identifying and recommending improvements to management controls and procedures of the City government; provide consulting services, such as reviews of contracts, proposals, legislative matters, and policy interpretations.
- Provide advice and assistance in the preparation of policy and procedures to all departments, while reviewing the adequacy of policies and procedures relating to financial controls.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	378,013	409,536	433,738
Total Revenue	\$378,013	\$409,536	\$433,738

Expenditure by Type			
Personnel Services	330,384	344,898	373,793
Outside Services	27,976	13,905	11,728
Commodities	412	1,225	425
Internal Services	19,241	47,450	46,032
Other Expenditures	-	2,058	1,760
Total Expenditures	\$378,013	\$409,536	\$433,738

Authorized Positions

Organizational Performance & Accountability	2024 FTE	Grade
Principal Internal Auditor	2.00	117
Senior Director, Performance & Accountability	1.00	308
Total Full-Time Equivalents	3.00	



Risk Management

Risk Management Overview

Risk Management is responsible for administering the City's self-insurance program for workers' compensation, general liability, automobile liability, and property damage claims. This department also manages a variety of disciplines in relation to employee safety, training, and inspections. Risk Management strives to achieve a work environment that is 100 percent collision and injury free. Preventing losses eliminates the flow of funds from the City caused by chargeable vehicular collisions, work related injuries, petition claims, and excessive commercial insurance premiums.

Linkage to Strategic Priorities and Results

- Good Government

Key Business Services

- External & Internal Risk Management
- Promote Employee Health and Safety

Core Responsibilities

- Mitigate the City's financial losses.
- Promote the health and safety of employees and citizens.
- Purchase commercial insurance as appropriate or required by law.
- Administer the City's insurance programs, which include claims management in Auto Liability, Worker's Compensation, and Public Liability (with the exception of employee group benefits such as life/health/dental insurance, which shall be the responsibility of the Employee Benefits division of the Human Resources Department).

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	1,829,857	2,782,808	2,616,805
Total Revenue	\$1,829,857	\$2,782,808	\$2,616,805

Expenditure by Type			
Personnel Services	369,513	347,888	499,837
Outside Services	1,288,193	2,315,929	1,995,784
Commodities	136,074	60,872	77,950
Internal Services	36,002	48,447	34,199
Other Expenditures	75	9,672	9,035
Total Expenditures	\$1,829,857	\$2,782,808	\$2,616,805

Authorized Positions

Risk Management	2024 FTE	Grade
Director, Risk Management	1.00	306
Risk Management Analyst	1.00	114
Risk Management Coordinator	1.00	113
Risk Management Technician	3.00	107
Total Full-Time Equivalents	6.00	



Real Estate Services Overview

Real Estate Services¹ manages real property transactions for the City of Savannah, including real property acquisitions, dispositions, leases, licenses for encroachments, portfolio inventory and reporting, property research, and monitoring. The department is also responsible for maintenance and janitorial services for City facilities and City-owned visitor centers. It oversees operations of the Civic Center and Enmarket Arena and provides contractual oversight of leases for municipal property.

Since the FY23 Adopted Budget, a long-standing vacant Administrative Assistant position was identified as duplicative and deleted as an efficiency measure. Two Facilities Service Workers have been added, potentially to bring mail/courier services in-house.

Linkage to Strategic Priorities and Results

- Public Safety
- Infrastructure
- Vibrant Neighborhoods
- Good Government

Key Business Services

- Facility Management and Maintenance
- Property Acquisition and Disposition
- Civic Center Operations
- Arena Operations
- Contract Management

Core Responsibilities

- Perform work order repairs, minor renovations, and preventative maintenance services at more than 100 City facilities and provide property management functions such as janitorial, pest-control, contracted mail/courier services, and grounds maintenance oversight.

¹ Prior to FY24, Real Estates Services was a department within the Municipal Operations Services Center.

- Conduct all real property transactions for the City of Savannah, portfolio inventory management and reporting, property research and monitoring, and related functions.
- Operate and manage the Civic Center, including the Martin Luther King Jr. Arena, ballroom, and several meeting venues, and manage the Johnny Mercer Theatre operating contract.
- Administer the operating contract and capital asset management plan for the Enmarket Arena.
- Maintain the River Street Visitor Center, MLK Visitor Center, and the Tricentennial Park facilities and coordinate the center operating contracts with managing partners.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Civic Center Fund ¹	4,261,025	6,402,142	5,627,087
General Fund	8,673,801	10,237,946	11,113,595
Total Revenue	\$12,934,826	\$16,640,088	\$16,740,682

Expenditure by Type

Personnel Services	3,154,327	3,493,786	3,651,957
Outside Services ²	6,667,064	8,222,890	8,512,361
Commodities	582,536	576,723	468,975
Internal Services	1,024,934	1,029,801	743,234
Capital Outlay	116,339	20,000	3,500
Debt Service	1,318,484	1,965,410	1,966,978
Interfund Transfers	-	40,844	57,060
Other Expenditures	71,142	1,290,634	1,336,617
Total Expenditures	\$12,934,826	\$16,640,088	\$16,740,682

Expenditure by Division

Real Estate Administration	2,484,576	2,806,251	2,958,493
Property Acquisition & Disposition	2,680,447	526,124	515,658
Facility Maintenance & Operations	3,508,778	6,905,571	7,639,444
Civic Center & Enmarket Arena Operations	4,261,025	6,402,142	5,627,087
Total Expenditures	\$12,934,826	\$16,640,088	\$16,740,682

¹ As of September 2023, the Civic Center will not receive revenues from the Hotel/Motel tax levy, as a result, the Civic Center is planned to draw from the enterprise fund balance for operations in 2023. In 2023 the Civic Center resumed operation of the Civic Center Concessions, which was previously operated by Oak View Group, an outside agency.

² The increase in FY24 is primarily driven by the increased cost of utility and janitorial services, and the rental of municipal office spaces.

Authorized Positions

Real Estate Services	2024 FTE	Grade
Administrative Assistant	2.00	106
Assistant Director, Civic Center	1.00	304
Building & Electrical Maintenance Supervisor	4.00	112
Building Maintenance Technician I	9.00	107
Director, Facilities	1.00	308
Electrician	2.00	108
Event Planner	1.00	110
Facilities Service Worker	7.25	102
HVAC Technician	5.00	109
Maintenance Crew Chief	1.00	110
Maintenance Superintendent	1.00	117
Maintenance Worker	1.00	102
Painter	1.00	103
Production Operations Coordinator	1.00	114
Real Estate Manager	1.00	119
Real Estate Specialist	6.00	115
Senior Administrative Assistant	1.00	109
Senior Director, Real Estate Services	1.00	310
Total Full-Time Equivalents	46.25	

The logo features a green circular arc at the top and bottom, framing the text "Capital Projects Management" in a bold, blue, sans-serif font.

Capital Projects Management

Capital Projects Management Overview

Capital Projects Management manages the development and implementation of capital projects through all phases, open to close. This department is responsible not only for construction, implementation, and inspection, but also the administrative aspects of capital projects including the management of the project budget and financial accounting.

The most significant budgetary change is an increase in personnel costs. In addition to compensation and classification increases, an assistant director and a senior civil engineer have been added to the department since the FY23 Adopted Budget. Economic recovery, SPLOST VII, and ARPA have all fueled accelerated opportunities for large-scale project implementation. The additional positions will increase the department's capacity to move capital projects, particularly priority projects such as Tide to Town, progressively toward completion.

Linkage to Strategic Priorities and Results

- Infrastructure
- Vibrant Neighborhoods

Key Business Services

- Capital Projects Program Management
- Post-disaster Damage Assessment

Core Responsibilities

- Manages the development and implementation of capital projects during the planning, design, permitting, procurement, and construction phases.
- Provides architectural and engineering services and technical assistance to all City departments.
- Authorizes and monitors the work of architectural and engineering consultants and construction contractors engaged in the design and construction of a variety of complex City structures and capital projects.
- Maintains fiscal responsibility, including project-related contracts, invoices, and applications for payment for all consultants and contractors, as well as budgetary responsibility for all projects.
- Leads damage assessment efforts post-disaster as part of the City's Incident Management Team (IMT), to include initial damage assessment as the mechanism used to determine the impact and magnitude of damage.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	916,370	1,083,330	1,445,360
Total Revenue	\$916,370	\$1,083,330	\$1,445,360

Expenditure by Type

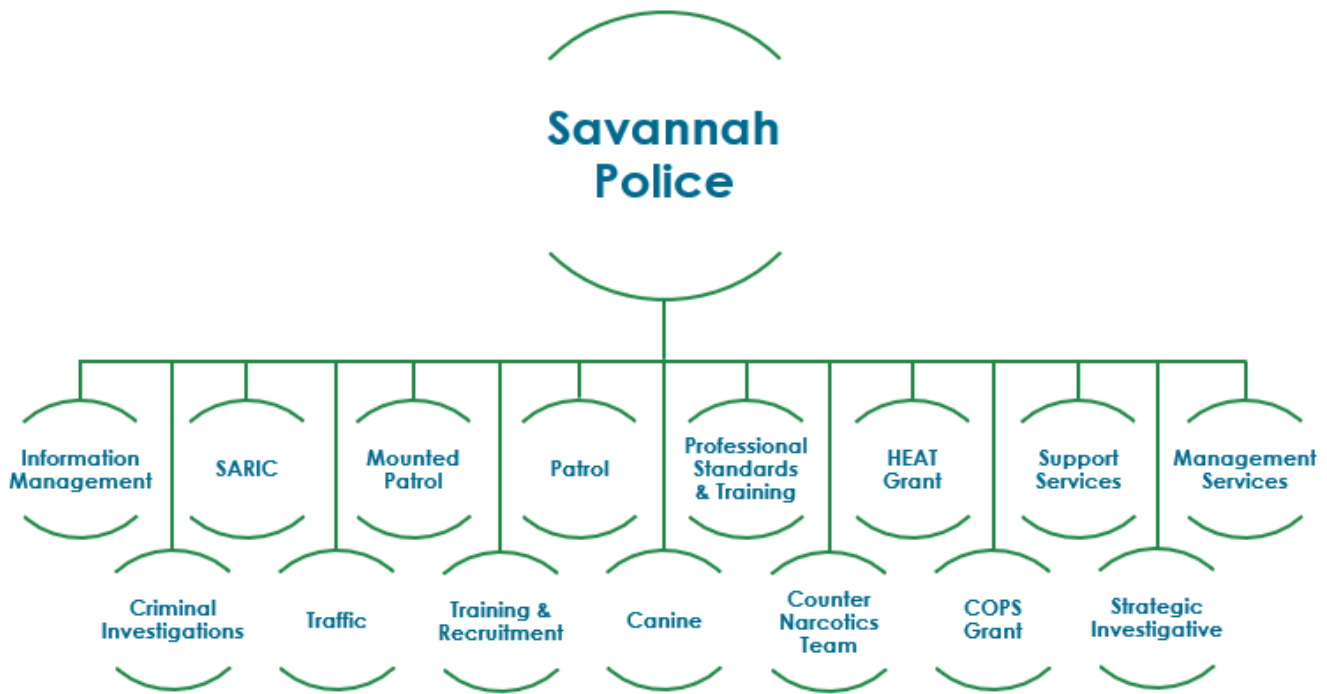
Personnel Services	812,848	910,741	1,272,577
Outside Services	19,243	33,041	40,015
Commodities	5,507	11,933	8,600
Internal Services	78,622	87,416	80,223
Interfund Transfer	-	6,525	6,525
Other Expenditures	150	33,674	37,420
Total Expenditures	\$916,370	\$1,083,330	\$1,445,360

Authorized Positions

Capital Projects Management	2024 FTE	Grade
Assistant Director, Capital Projects Management	1.00	304
Capital Project Manager	3.00	118
Capital Projects Liaison	1.00	111
Construction Inspector	1.00	111
Contract Coordinator	1.00	112
Senior Administrative Assistant	1.00	109
Senior Capital Project Manager	2.00	120
Senior Civil Engineer	1.00	98
Senior Director, Capital Project Management	1.00	308
Total Full-Time Equivalents	12.00	

Public Safety

Public safety is achieved when the government and the community work together to create a city where people feel safe in their neighborhoods. On any given day, the public's safety is at the forefront of the minds of City leaders as they put policies in place, allocate resources, and work to provide protection and enforcement to Savannah's residents, businesses, and guests.



Savannah Police Overview

The Savannah Police Department (SPD) promotes the safety of the community and supports an atmosphere of security through the apprehension of offenders. SPD deters crime by working closely with the community and by assessing and managing public safety risks. SPD is responsible for law enforcement, investigation of crimes against persons and property, and the overall physical protection of the public at all times.

Key initiatives in FY24 include a community policing project, an increase in staff training, and implementation of a real-time intelligence management software. Continued focus on bonuses and pay increases in support of recruitment and retention efforts is the main driver behind the overall department budget increase.

Linkage to Strategic Priorities and Results

- Good Government
- Vibrant Neighborhoods
- Public Safety

Key Business Services

- Crime Prevention & Major Crime Investigation
- Alcohol Beverage Control
- Community Relations
- Intelligence–Led Policing
- Traffic Enforcement and Control
- Preventive Patrol
- Criminal Information Records Management
- Proactive Community Policing

Core Responsibilities

- Preserve public peace, prevent crime, detect, and arrest offenders while protecting the rights of persons and property.
- Regulate and control traffic in accordance with the laws of the State of Georgia and City ordinances.
- Provide increased community outreach, relationship building, and awareness through community interactions, community education, social media platforms, training workshops, and distribution of published police materials.
- Plan, develop, and implement crime prevention programs independently and collectively with other governmental agencies.
- Respond to calls for police services, conduct initial investigation of crimes, traffic accidents, and other major and minor incidents.
- Provide preventive patrol, crime prevention education, and contact with at-risk youth to prevent and deter deviant behavior.
- Investigate major crimes identifying, locating, and apprehending offenders with the goal of successfully prosecuting all criminal offenders while meeting the needs of the victims of crime.
- Conduct long-term gang, gun, and drug investigations, while keeping a focus on prolific offenders.
- Provide field support, conduct narcotic evidence building and area searches. Track lost persons and physically apprehend criminal suspects.
- Plan and conduct traffic related functions while providing proactive enforcement focusing on the prevention of traffic law violations.
- Provide crime analysis functions for collecting, analyzing, and distributing intelligence for specialized investigations with continued emphasis on intelligence-led policing throughout the organization.
- Provide a centralized records function, while collecting fees for administrative services such as furnishing copies of background investigations, photographs taken or processed, accident reports, and other reports authorized to be released to the public.
- Provide support services in obtaining equipment, vehicles, and safety items for officers to complete job tasks utilizing best practices. Effectively monitor and expense fiscal resource allocations for the department. Research, implement, and manage public safety grants that move the community and organization forward.
- Plan strategic initiatives to meet Savannah Police Department's goal to operate with maximum efficiency and to move forward on two key elements: adequate support of existing technologies as well as implementation of new, enabling technologies.



FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	62,957,442	63,650,871	67,838,692
Total Revenue	\$62,957,442	\$63,650,871	\$67,838,692

Expenditure by Type

Personnel Services	45,783,290	46,950,289	53,015,385
Outside Services	3,082,533	3,771,115	3,873,065
Commodities	2,375,645	2,291,601	2,457,315
Internal Services	6,421,407	6,812,138	6,059,692
Capital Outlay ¹	-	147,951	129,955
Interfund Transfers ²	2,804,536	-	-
Other Expenditures	2,490,031	3,677,777	2,303,280
Total Expenditures	\$62,957,442	\$63,650,871	\$67,838,692

Expenditure by Division

Office of the Police Chief ³	1,444,690	1,658,229	1,971,667
Patrol	35,130,044	32,091,176	34,049,843
Criminal Investigations	9,547,025	9,757,275	10,156,621
Sav Area Regional Intel Ctr (SARIC)	913,395	901,603	994,513
Traffic	2,154,901	2,341,605	2,559,745
Mounted Patrol	708,137	704,805	665,301
Canine	679,905	765,562	781,172
Support Services	1,959,197	4,541,627	4,670,784
Training & Recruitment ⁴	1,835,608	1,988,102	2,224,659
Information Management	1,669,704	1,750,391	1,853,896
Counter Narcotics Team (CNT)	1,270,411	1,279,998	1,531,547
Professional Standards & Training	850,811	853,861	966,810
Savannah Impact (SIP)	646,293	759,398	811,898
Strategic Investigative	3,183,887	3,553,840	3,788,424
Management Services	963,434	703,399	811,812
Total Expenditures	\$62,957,442	\$63,650,871	\$67,838,692

¹ FY23-24 funds related to computer software.

² Interfund transfer for additional planned vehicles to Police fleet.

³ (3) new positions added to the Office of the Police Chief: Director of Strategic Initiatives, Police Administration Director, and Police Officer.

⁴ (1) new position added to Training & Recruitment, Police Lieutenant.

Authorized Positions

Savannah Police	2024 FTE	Grade
Accounting Technician	1.00	105
Accreditation & Compliance Specialist	1.00	113
Administrative Assistant	7.00	106
Administrative Secretary	9.00	105
Assistant Police Chief	2.00	515
Board of Education Officer	2.24	505
Cold Case Investigator	2.25	505
Crime Analyst	8.00	111
Crime Analyst Assistant	1.00	105
Criminal Investigations Assistant	1.00	105
Customer Service Representative	5.00	103
Director of Strategic Initiatives	1.00	121
Executive Assistant	1.00	110
Groom	1.00	105
Intelligence Unit Manager	1.00	119
Inventory Coordinator	1.00	113
Open Records Request Specialist	1.00	105
Open Records Request Supervisor	1.00	111
Outside Employment Coordinator	1.00	108
Police Administration Director	1.00	306
Police Captain	10.00	512
Police Chief	1.00	317
Police Corporal	144.00	507
Police Forensic Technician	2.00	111
Police Lieutenant	21.00	511
Police Major	3.00	513
Police Officer	286.00	505
Police Property Coordinator	1.00	109
Police Sergeant	67.00	508
Police Training Coordinator	1.00	111
Principal Crime Analyst	2.00	113
Program Coordinator	1.00	111
Property & Evidence Supervisor	1.00	111
Property & Evidence Technician	5.00	107
Records Division Supervisor	1.00	113
Records Supervisor	4.00	106
Records Technician	16.00	105
Recruiting Assistant	1.00	105
Reserve Police Officer Manager	0.13	110
Revenue Investigator	2.00	108
Senior Accountant	1.00	114
Senior Accounting Clerk	1.00	105
Senior Administrative Assistant	1.00	109
Senior Crime Analyst	1.00	112
Teletype Supervisor	1.00	108
Teletype Technician	2.00	105
Total Full-Time Equivalents	624.62	



Savannah Fire Overview

The City of Savannah has the second highest per-capita fire rate in the country. As a result, Savannah Fire Department, an All-Hazards career department, has changed its stance to be more proactive by focusing on community risk reduction. Savannah Fire Department (SFD) is committed to identifying and prioritizing local risks, followed by an integrated and strategic investment of resources to reduce the occurrence and impact of emergencies.

Emergency Planning focuses on city-wide emergency management preparedness, mitigation, response, and recovery operations during our community's high-risk events. Fire Operation's services include fire suppression and technical rescue supported by 330 firefighters assigned to one of three shifts, working throughout 15 stations. Since December 2020, the Fire Operations unit is providing emergency medical service response, and as a result, SFD is able to educate citizens on first aid and CPR skills, stop-the-bleed practices, medical alert devices, environmental/climate illness prevention, and in-home trip/fall hazard prevention. All members of SFD are trained to be emergency medical responders, with 145 emergency medical technicians and nine paramedics. Fire Logistics is responsible for directing the Fire Prevention Office, Training Division, Safety & Wellness, Fire Investigations, Support Services, Fleet, Facility Maintenance, and SFD's budget. Special Operations includes the Hazardous Materials (Haz-mat) and Marine Response Divisions. The Haz-mat Response Team meets all requirements of a FEMA Type II Haz-Mat Entry Team and includes on-duty firefighters certified as technicians and specialists. The Marine Unit responds to fires within City limits to include those involving boats, docks, marinas, industrial facilities, and alarms on the riverfront. Additionally, the unit responds to many other types of water incidents.

Savannah Fire will use community risk reduction data to identify community needs, focus greater attention on integrating risk management in fire prevention, and develop community education programs based on fire prevention. Construction continues to support equitable public safety services in the New Hampstead area.

Linkage to Strategic Priorities and Results

- Infrastructure
- Good Government
- Health and Environment
- Public Safety

Key Business Services

- Fire Prevention and Suppression
- Emergency Medical Response
- Hazardous Material Response
- Dive/Water Rescue Response
- Community Risk Reduction
- Community Services and Public Communication
- Department Organization and Succession
- Research and Planning
- Investigations and Special Operations
- Construction Plan Reviews and Inspections
- Standards and Training
- Fleet, Facility, Equipment, and Inventory Management
- Emergency Preparedness and City-Wide Incident Management

Core Responsibilities

- Provide emergency medical assistance to citizenry and visitors of Savannah.
- Research and implement risk reduction initiatives to promote an increased quality of life for internal and external customers.
- Use community risk reduction data to focus greater attention on integrating risk management in fire prevention and developing community education programs to reduce risk.
- Educate the community to reduce injuries, loss of life, and property damage from fires and other accidents; investigate fire cause and provide regulatory enforcement.
- Minimize loss of life and property from fires and hazardous materials releases; provide inspections and code plan review services to the business community and residents in the city's service area.
- Create partnerships throughout the city to increase outreach.
- Ensure firefighters' health and safety by promoting the Cancer Reduction Initiative's standards outline and the National Fire Protection Association (NFPA).
- Maintain fire stations and equipment to ensure prompt and effective response times to all emergency calls within the city and unincorporated service areas in which the city is required to provide service by law or intergovernmental agreement.
- Conduct comprehensive all-hazardous emergency planning and activity coordination regarding the city's preparation for and responses to natural, technological, and man-made disasters.
- Provide Technical Rescue, Hazardous Materials, and Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) responses to terrorism.

- Conduct fire and safety code enforcement activities through examination of building plans and on-site inspections.
- Investigate suspected arson cases from the onset of the crime through arrest, apprehension, and suspects' prosecution.
- Provide information to the public and the news media regarding department activities and events through multiple media outlets.
- Provide direction and communication when achieving department goals, objectives, and policies required for administrative functions, aligning with the city's strategic plan.
- Provide initial and continuing training to promote higher efficiency, discipline, and morale in fire prevention, fire suppression, and emergency rescue.
- Recover costs associated with the mitigation of hazardous materials incidents, including cleanup and disposal expenses.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	35,823,346	37,290,236	39,441,552
Haz-Mat Fund	560,927	833,028	690,959
Total Revenue	\$36,384,273	\$38,123,264	\$40,132,511

Expenditure by Type			
Personnel Services	29,724,168	29,793,993	31,081,004
Outside Services	556,822	640,789	963,964
Commodities	988,478	1,168,286	1,548,263
Internal Services	2,911,170	3,102,701	3,053,556
Capital Outlay	69,150	168,000	44,000
Other Expenditures	2,134,485	3,249,495	3,441,724
Total Expenditures	\$36,384,273	\$38,123,264	\$40,132,511

Expenditure by Division			
Office of the Fire Chief	6,727,406	7,904,776	9,101,187
Fire Operations	28,900,119	29,192,378	30,072,231
Emergency Planning	195,821	193,082	268,134
Hazardous Materials Team	560,927	833,028	690,959
Total Expenditures	\$36,384,273	\$38,123,264	\$40,132,511

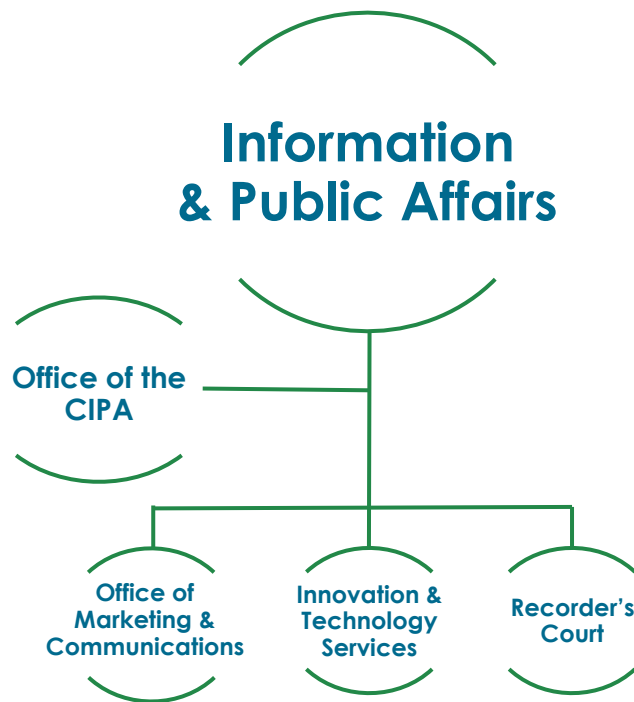
Authorized Positions

Savannah Fire	2024 FTE	Grade
Administrative Assistant	2.00	106
Administrative Secretary	1.00	105
Assistant Fire Chief	2.00	514
Chief Fire Investigator	1.00	509
Deputy Fire Chief	1.00	515
Director, Emergency Management	1.00	306
Executive Assistant	1.00	110
Fire Battalion Chief	13.00	510
Fire Captain	73.00	509
Fire Chief	1.00	317
Fire Engineer	75.00	506
Fire Investigator	1.00	506
Fire Marshall	1.00	510
Fire Prevention Inspector	5.00	506
Firefighter, Advanced	155.00	504
Inventory Specialist	1.00	110
Research and Planning Officer	1.00	115
Senior Administrative Assistant	2.00	109
Senior Management Analyst	1.00	114
Total Full-Time Equivalents	338.00	



Information & Public Affairs

The mission of the City of Savannah is to provide exceptional public services to residents, businesses, and guests so they can experience a safe, healthy, and thriving community. Oversight of the City's Information and Technology Services, Public Affairs, and Recorder's Court rest within the Information and Public Affairs Service Center. It is crucial that the City as an organization promotes trust and transparency when carrying out its duties and objectives. Information and Public Affairs delivers services to internal departments, community partners, and intergovernmental agencies, focusing efforts to enhance communication within the organization and throughout the community; increase efficiencies through technological solutions; foster intergovernmental collaborations; ensure accurate record keeping, and administer Recorder's Court.



Information & Public Affairs Service Center Overview

Information & Public Affairs is responsible for providing operational direction on behalf of the City Manager and managing day-to-day operations of the key business units. The Information & Public Affairs oversees the efforts of the City's 311 Action Center, Marketing & Communications, Municipal Archives, Innovation & Technology Services, and Recorder's Court.

Linkage to Strategic Priorities and Results

- Infrastructure
- Good Government
- Vibrant Neighborhoods
- Public Safety

Key Business Services

- Executive Leadership
- Intergovernmental Affairs
- Citizen Information and Reporting, and Community Engagement
- Municipal Archives
- Media Relations, Web Content, and Social Media Relations
- Technology Program Management, Cybersecurity, and Compliance Services
- Judicial Case Flow and Records Management

Core Responsibilities

- Maximize effectiveness and efficiency of operations by identifying and sharing available resources within assigned departments; develop and implement improvements; determine service delivery levels by addressing problems and complaints and by assessing the needs of the citizens and the public.
- Research and develop additional revenue sources and implement City objectives through the completion of special projects as requested by the City Manager; determine areas of

potential cost reduction, revenue enhancement, or program improvement; make recommendations to implement changes.

- Represent the City to other elected officials and outside agencies; coordinate City activities with those of other cities, counties, and outside agencies and organizations.
- Provides leadership in developing a culture that values people and their differences, is free from inequities and barriers to people reaching their full potential and focuses on delivery of quality core services.
- Provide staff support to assigned boards and commissions.
- Respond to and resolve difficult, complex, and sensitive citizen inquiries and complaints; interpret, analyze, defend, and explain City policies, procedures, programs, and activities; resolve sensitive and controversial issues.
- Operate the City's 311 Action Center to provide residents and visitors with one-stop access to information and City government services.
- Operate the City Records Center as the central repository of the official records of City government and provide for the coordination of records management and compliance with State law relating to the retention and disposal of Public Records.
- Develop and publish court operating policies and procedures consistent with local and state court rules of procedure, City and County employment policies, and local and state law.
- Develop and maintain a cooperative working relationship with other courts in the criminal justice system, the district attorney's office, police, agencies, and other stakeholders to ensure that the rights and due process of defendants and crime victims is assured.
- Administer annual records transfers and dispositions in compliance with State regulations and established retention schedules.
- Provide timely and effective responses to employee and public reference and retrieval requests.
- Provide engaging and educational opportunities to experience Savannah's history.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	4,197,886	4,993,755	5,994,051
Internal Service Fund	11,210,241	11,726,204	12,016,665
Total Revenue	\$15,408,127	\$16,719,959	\$18,010,716

Expenditure by Type

Personnel Services	6,374,007	7,217,860	8,633,486
Outside Services	6,589,291	7,794,366	7,910,640
Commodities	203,591	318,128	253,395
Internal Services	932,408	991,807	1,046,563
Capital Outlay ¹	-	82,950	-
Interfund Transfers ²	-	220,000	8,250
Other Expenditures ³	1,308,830	94,848	158,382
Total Expenditures	\$15,408,127	\$16,719,959	\$18,010,716

Expenditure by Division

Office of the Chief of Information & Public Affairs ⁴	756,243	850,498	1,054,668
Office of Marketing & Communications ⁵	993,674	1,638,012	2,059,757
Innovation & Technology Services	11,210,241	11,726,204	12,016,665
Recorder's Court ⁶	2,447,969	2,505,245	2,879,626
Total Expenditures	\$15,408,127	\$16,719,959	\$18,010,716

¹ FY23 emergency purchase of uninterrupted power supply for radio tower.

² FY23 Service Enhancement for (1) bucket truck for ITS maintenance; FY24 Service Enhancement for (1) cargo van for Municipal Archives to transport document and records.

³ FY22 actuals is pertaining to computer capital use charge.

⁴ Includes Municipal Archives expenses.

⁵ FY24 increase due to personnel cost, advertising, and computer services. Also includes 311 Action Center's expenses.

⁶ Increase is associated with (3) new positions for the Fire Protection Docket.

Authorized Positions

Information & Public Affairs	2023 FTE	2024 FTE	2023-2024 Difference
Office of the Chief of Information & Public Affairs ¹	12.00	8.00	-4.00
Office of Marketing & Communications ²	15.00	20.00	5.00
Innovation & Technology Services	37.60	37.60	-
Recorder's Court ³	29.00	32.00	3.00
Total Full-Time Equivalents	93.60	97.60	4.00

¹ Director of Policy and Governmental Affairs moved from City Manager Office to Office of the Chief of Information & Public Affairs in FY24.

² 311 Action Center FTEs moved from the Office of the Chief of Information & Public Affairs to the Office of Marketing & Communications.

³ Recorder's Court added (3) new positions for Fire Protection Docket, Case Disposition Clerk, Court Services Technician, and Deputy Court Clerk.

The logo for the Office of Marketing & Communications features a green arc at the top, followed by the text "Office of Marketing & Communications" in blue. Below the text is a green arc, a vertical line, and a circle containing the text "311 Action Center" in blue, with another green arc at the bottom.

Office of Marketing & Communications

311 Action
Center

Office of Marketing & Communications Overview

The Office of Marketing & Communications oversees the public information initiatives of the City. This office educates, informs, engages, and inspires audiences to help them better understand and participate in their City government. It facilitates media relations, events, marketing, and communications; produces Savannah Government Television (SGTV) – the City's government access channel; manages the City's website and social media initiatives and helps organize internal special events and community meetings with City leaders.

Linkage to Strategic Priorities and Results

- Good Government

Key Business Services

- Community Outreach and Internal Special Events
- Employee Communications
- Graphic Design and Print Services
- Savannah Government Television (SGTV) Programming
- Media Relations
- Marketing and Publications
- Web Content and Social Media Relations
- Citizen Information and Reporting

Core Responsibilities

- Develop, coordinate, and administer activities to enhance awareness of City services; promote a unified brand; and deliver a common message.
- Develop and administer an employee communications program to keep employees informed; promote positive morale; and build awareness of the City's activities.
- Collect and distribute timely information to a variety of interested parties through broadcast, print, and electronic media; conduct community outreach in support of City services, programs, and events.
- Develop and maintain professional media relations to foster positive media coverage of City programs and events.

- Manage Savannah's Internet and Intranet web sites by providing standards for content presentation, quality control, content development and technology improvements for site-wide enhancements that improve customer accessibility.
- Provide emergency public information services when needed.
- Organize special events such as news conferences, groundbreakings, ribbon cuttings, open houses, public meetings, and celebrations.
- Operate the City's 311 Action Center to provide residents and visitors with one-stop access to information and City government services.

FY24 Resources¹

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	993,674	1,638,012	2,059,757
Total Revenue	\$993,674	\$1,638,012	\$2,059,757

Expenditure by Type			
Personnel Services	766,743	1,259,228	1,623,629
Outside Services	31,562	144,765	178,935
Commodities	11,544	20,700	19,800
Internal Services	183,675	199,065	211,427
Other Expenditures	150	14,254	25,966
Total Expenditures	\$993,674	\$1,638,012	\$2,059,757

Authorized Positions

Office of Marketing & Communications	2024 FTE	Grade
311 Action Center Manager	1.00	114
Customer Service Representative	4.00	103
Public Communications Specialist	7.00	113
Public Safety Communications Manager	1.00	118
Senior Administrative Assistant	1.00	109
Senior Director, Public Communications	1.00	308
Senior Public Communications Specialist	4.00	115
Television and Video Manager	1.00	118
Total Full-Time Equivalents	20.00	

¹ FY24 increase due to personnel cost, advertising, and computer services. Additionally, the 311 Action Center moved from Office of Information & Public Affairs to Office of Marketing & Communications.



Innovation & Technology Services



Innovation & Technology Overview

Innovation & Technology Services (ITS) plays a pivotal role in bringing modern technology to the forefront of City government. The department's efforts are geared toward embracing progress and elevating service delivery to the City of Savannah by empowering staff through technology. The primary mission includes infusing efficiency and transparency into the technology services the City of Savannah provides. ITS is committed to continuous improvement through the integration of contemporary technology solutions.

Linkage to Strategic Priorities and Results

- Economic Strength and Poverty Reduction
- Infrastructure
- Good Government
- Vibrant Neighborhoods
- Public Safety

Key Business Services

- User Support Services
- Technology Program Management
- Networking, Engineering, and Telephone System Support
- Information Security and Compliance
- Management of Public Safety Surveillance System
- Radio System Support and Maintenance

Core Responsibilities

- Deliver technology solutions accessible anytime, anywhere, from any device, 24/7, 365 days a year.
- Install, set up, and maintain computer hardware, software systems, and associated equipment.
- Oversee yearly workstation, laptop, server, and data communication equipment upgrades.
- Operate a support service desk to offer assistance and resolve issues for end users.
- Carry out, sustain, and manage information systems security functions pertaining to network and administrative infrastructure security.
- Strategize, implement, and furnish mobile radio, mobile data, and SCADA communication services to support Public Safety and other personnel.

- Facilitate and coordinate the oversight and expansion of the Southeast Georgia Regional Radio Network (SEGAARN).
- Provide guidance to the City of Savannah, shaping its technology landscape to incorporate modern solutions.
- Equip City departments and their employees with the latest technical tools, facilitating efficient service delivery.
- Safeguard digital assets, ensuring data integrity and privacy.
- Modernize the City's technology infrastructure, enabling smoother operations and enhanced services.
- Provide consistent technology operations, minimizing disruptions and ensuring seamless service under all conditions.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Internal Service Fund	11,210,241	11,726,204	12,016,665
Total Revenue	\$11,210,241	\$11,726,204	\$12,016,665

Expenditure by Type			
Personnel Services	3,070,340	3,323,061	3,788,294
Outside Services	6,185,669	7,265,085	7,369,248
Commodities	117,160	211,260	144,770
Internal Services	528,392	577,540	616,043
Capital Outlay ¹	-	82,950	-
Interfund Transfer ²	-	220,000	-
Other Expenditures	1,308,680	46,308	98,310
Total Expenditures	\$11,210,241	\$11,726,204	\$12,016,665

¹ In FY23, ITS replaced the uninterrupted power supply for the Kerry Street Tower, which is critical to the radio network.

² In FY23, the \$220K Interfund Transfer is related to increasing the fleet assigned to the department. The investment allowed the department to procure a bucket truck to support the expanding needs for the City's technological infrastructure.

Authorized Positions

Innovation & Technology Services	2024 FTE	Grade
Administrative Assistant	1.00	106
Administrative Clerk	0.60	102
Application Support Specialist	2.00	117
Assistant Director, Information Technology	1.00	307
Business Analyst	3.00	118
Cityworks Analyst	1.00	118
Contract Coordinator	1.00	112
Help Desk Supervisor	1.00	118
Help Desk Technician II	7.00	115
Information Technology Manager	4.00	121
Innovation & Technology Project Manager	2.00	119
Radio Systems Technician II	2.00	111
Security Engineer	1.00	119
Senior Administrative Assistant	1.00	109
Senior Director, Information Technology	1.00	313
Senior Network Technician	4.00	116
Senior Systems Analyst	2.00	118
Systems Engineer	3.00	119
Total Full-Time Equivalents	37.60	



Recorder's Court

Recorder's Court Overview

The Recorder's Court of Chatham County plays a major role in the local justice system. The court's main functions include providing hearings for individuals cited with violating Georgia's traffic laws and local ordinances, accepting guilty pleas from persons charged with misdemeanors, and conducting probable cause hearings for individuals charged with a misdemeanor or felony offense. The judges of Recorder's Court also issue search warrants and criminal warrants to the law enforcement officers with jurisdiction in the City of Savannah and in the unincorporated areas of Chatham County.

Linkage to Strategic Priorities and Results

- Good Government
- Public Safety

Key Business Services

- Judicial Case Flow Management
- Fiscal Administration
- Records Management

Core Responsibilities

- Responsible for the administration of the planning, direction, and supervision of non-judicial functions of the Recorder's Court, including case flow, records, and budgetary management.
- Manage statistical and computer system analysis, court technology, grant oversight, and public relations.
- Manage internal personnel including the selection, training, evaluation, and disciplining of non-judicial staff. The Court Administrator is responsible for providing supervision, administration, and management of the entire court staff.
- Develop, interpret, and execute policies, mandates, and operational plans as part of a comprehensive court system to effectively and efficiently support the implementation of state court rules, judicial rulings, and/or orders.
- Serve as the official depository and custodian of court records. Arrange court appearances and update records by entering conditions of sentence for each offense.
- Provide administrative support to the Recorder's Court Judges.
- Manage the dockets of the court, assign cases to judges, schedule hearings, assign court resources and staff to ensure effective and efficient administration of justice in the court.

- Coordinate and consult with the City and County Information Technology Departments to ensure court information systems are maintained and operated efficiently.
- Develop and publish court operating policies and procedures consistent with local and state court rules of procedure, City and County employment policies, and local and state law.
- Ensure that court records, including traffic court, criminal court, and local ordinance filings are managed and maintained in compliance with local court standards and state law.
- Provide oversight of the fiduciary operations of the court, ensuring compliance with City, County, and state policies and procedures for financial management and internal control.
- Prepare monthly, quarterly, and annual reports as needed or required by the judges of the court, the City and County managers, and the state administrative office of the courts.
- Develop and maintain a cooperative working relationship with other courts in the criminal justice system, the district attorney's office, police, agencies, and other stakeholders to ensure that the rights and due process of defendants and crime victims is assured.
- Pursue and collect fines and fees assessed by the Courts.

FY24 Resources¹

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	2,447,969	2,505,245	2,879,626
Total Revenue	\$2,447,969	\$2,505,245	\$2,879,626

Expenditure by Type			
Personnel Services	1,964,919	1,994,497	2,358,710
Outside Services	248,026	260,699	262,242
Commodities	50,598	52,435	63,200
Internal Services	184,426	177,434	173,034
Other Expenditures	-	20,180	22,440
Total Expenditures	\$2,447,969	\$2,505,245	\$2,879,626

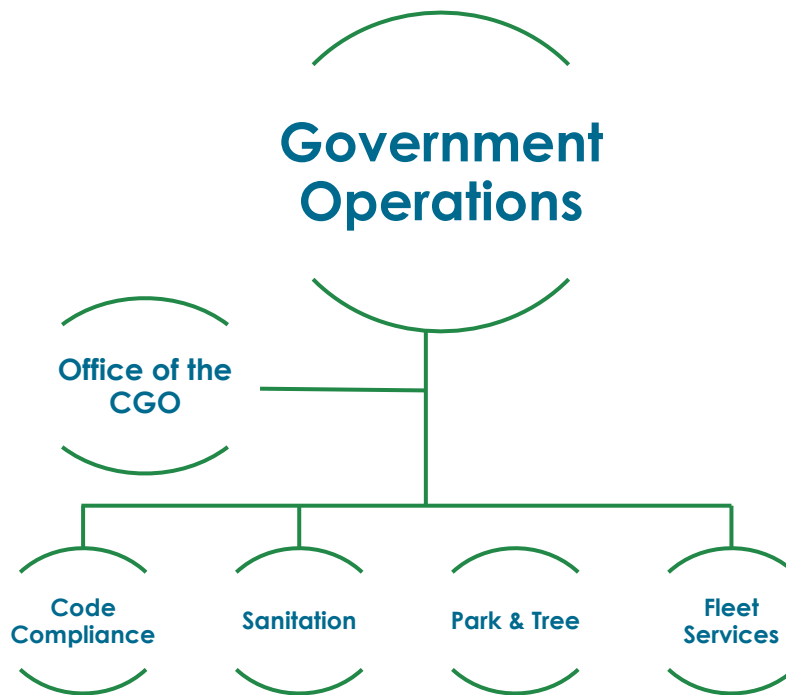
¹ FY24 increase is due to adding (3) new positions for the Fire Protection Docket, including (1) Case Disposition Clerk, (1) Court Services Technician, and (1) Deputy Court Clerk.

Authorized Positions

Recorder's Court	2024 FTE	Grade
Case Disposition Clerk	4.00	106
Case Management Supervisor	1.00	113
Cashier	3.00	102
Chief Deputy Court Clerk	1.00	121
Court Services Specialist	2.00	107
Court Services Supervisor	1.00	113
Court Services Technician	3.00	103
Customer Service Representative	2.00	103
Deputy Court Clerk	7.00	106
Judicial Secretary	3.00	107
Recorder's Court Judge	2.00	99
Senior Administrative Assistant	1.00	109
Senior Deputy Court Clerk	1.00	107
Senior Director, Records Court	1.00	308
Total Full-Time Equivalents	32.00	

Government Operations

Government Operations is responsible for managing core services to protect the lives, property, health, and environment of the community by providing and managing trained professionals that promote and protect the integrity of our neighborhoods.



Government Operations Service Center Overview

Government Operations is comprised of the Code Compliance, Sanitation, Park & Tree, and Fleet Services Departments, works to improve the quality of life in Savannah by ensuring a safe, sanitary, and healthy community.

Linkage to Strategic Priorities and Results

- Good Government
- Vibrant Neighborhoods
- Public Safety

Key Business Services

- Executive Leadership
- City Code Enforcement
- Property Maintenance Standards
- Solid Waste Management and Street Cleaning
- Recycling Services and Litter Control
- Environmental Compliance
- Public Education & Outreach
- Fleet Management
- Urban Forestry

Core Responsibilities

- Increase neighborhood vitality through environmental health and safety.
- Educate and engage community on code requirements and personal and commercial responsibilities pertaining to City Ordinances; and ensure public awareness of City services, programs, and service delivery schedules.
- Reduce blight, litter, and nuisance violations.
- Ensure the City has safe and sound infrastructure.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	19,901,172	23,242,119	27,659,157
Internal Services Fund	7,853,425	6,899,137	8,083,859
Per Occupied Room Fund	280,774	365,040	375,991
Sanitation Fund	39,233,108	36,715,831	40,979,254
Total Revenue	\$67,268,479	\$67,222,127	\$77,098,261

Expenditure by Type			
Personnel Services	25,059,557	27,860,123	37,404,579
Outside Services	14,484,214	14,959,159	13,967,758
Commodities	6,243,883	5,974,174	6,069,841
Internal Services	8,219,728	8,473,831	9,755,783
Capital Outlay	87,902	218,140	59,500
Debt Service	1,282,310	1,294,612	1,701,485
Interfund Transfer	7,410,516	4,704,596	2,783,601
Other Expenditures	4,480,369	3,737,492	5,355,714
Total Expenditures	\$67,268,479	\$67,222,127	\$77,098,261

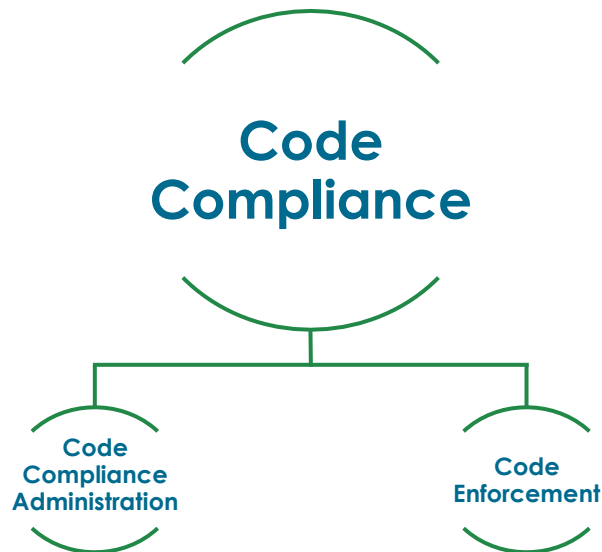
Expenditure by Department			
Office of the Chief of Government Operations	94,102	381,028	504,275
Code Compliance	3,618,885	3,553,748	4,362,159
Sanitation	39,233,108	36,715,831	40,979,254
Park & Tree	16,468,959	19,672,383	23,168,714
Fleet Services	7,853,425	6,899,137	8,083,859
Total Expenditures	\$67,268,479	\$67,222,127	\$77,098,261

Authorized Positions

Government Operations	2023 FTE	2024 FTE	2023-2024 Difference
Office of the Chief of Government Operations	3.00	3.00	-
Code Compliance ¹	41.00	44.00	3.00
Sanitation	225.00	225.00	-
Park & Tree	203.63	203.63	-
Fleet Services ²	45.00	46.00	1.00
Total Full-Time Equivalents	517.63	521.63	4.00

¹ (3) Code Compliance Officer positions have been added to implement the Graffiti Abatement Team.

² (1) Radio System Technician transferred from the Innovation and Technology Department to Fleet Services to increase efficiency of radio operations and maintenance.



Code Compliance Overview

The Code Compliance Department enforces housing, property maintenance, sanitation, and zoning codes to promote a safe, clean, and healthy environment. Oversight includes open or structurally unsound vacant structures, overgrown lots with litter and debris, derelict or abandoned vehicles, unsafe occupied residential dwellings, and regulatory enforcement of short-term vacation rental code. Code Compliance utilizes the Recorder's Court of Chatham County in the code enforcement process as required and contracts for the elimination of unsafe and unsanitary conditions resulting from code violations.

New initiatives since the FY23 Adopted Budget include heading an interdepartmental Blight Fighters team, expanded nighttime enforcement, and a graffiti abatement program.

Linkage to Strategic Priorities and Results

- Good Government
- Vibrant Neighborhoods
- Public Safety

Key Business Services

- City Code Enforcement
- Property Maintenance Standards Management
- Public Nuisance Violation Enforcement
- Unsecured Vacant Buildings Safety Remediation
- Zoning Code Compliance Including Short-Term Vacation Rentals Enforcement
- Public Education on Code Requirements

Core Responsibilities

- Handle all aspects of the enforcement of the City's codes with a focus on compliance while adhering to a high standard of customer service.
- Administer the preparation and processing of enforcement actions against violators of the Savannah Code of Ordinances as may be applicable.

- Promote health and public safety by encouraging compliance with environmental and business regulations, historic preservation, neighborhood enhancement codes, and other property standards.
- Provide regulatory oversight of the Short-Term Vacation Rental Ordinance.
- Ensure that vacant houses and buildings meet minimum standards for property maintenance and preservation efforts.
- Prepare and issue violation notices to property owners and tenants; issue summons to code violators; and provide testimony in Recorder's Court.
- Inspect and enforce nuisance violations on commercial or residential properties.
- Inspect and enforce sanitation violations that occur at restaurants, bars, and all other commercial businesses.
- Inspect and track vacant properties to ensure that owners are complying with City ordinances applicable to the minimum standards required for vacant structures.
- Investigate complaints regarding violations of the City ordinances as they pertain to property maintenance, sanitation, and zoning codes.
- Educate residents, property owners, and businesses on their responsibilities pertaining to the Savannah Code of Ordinances.
- Aggressively address issues of blight throughout the City.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	3,618,885	3,553,748	4,362,159
Total Revenue	\$3,618,885	\$3,553,748	\$4,362,159

Expenditure by Type			
Personnel Services	2,400,229	2,351,803	3,170,686
Outside Services	515,850	485,898	485,203
Commodities	158,181	132,049	157,950
Internal Services	415,336	435,857	381,194
Interfund Transfer ¹	61,600	-	25,000
Other Expenditures	67,689	148,141	142,126
I Total Expenditures	\$3,618,885	\$3,553,748	\$4,362,159

Expenditure by Division			
Code Compliance Administration	509,400	540,764	618,084
Code Enforcement	3,109,485	3,012,984	3,744,075
Total Expenditures	\$3,618,885	\$3,553,748	\$4,362,159

¹ Contributions to fleet.

Authorized Positions

Code Compliance	2024 FTE	Grade
Code Compliance Manager	2.00	120
Code Compliance Officer	8.00	109
Code Compliance Supervisor	6.00	112
Code Compliance Technician	2.00	106
Customer Service Representative	3.00	103
Field Training Officer	2.00	111
Paralegal	1.00	110
Senior Administrative Assistant	1.00	109
Senior Code Compliance Officer	18.00	110
Senior Director, Code Compliance	1.00	310
Total Full-Time Equivalents	44.00	



Sanitation Overview

The Sanitation Department is responsible for providing solid waste management, recycling services, street cleaning, and litter control services to promote community and environmental health and neighborhood vitality. The department addresses sanitation issues and ensures timely cleanliness of streets, lanes, and rights-of-way, which provides efficient collections management, processing, reclamation, recycling, and disposal of residential and commercial solid waste generated within the City of Savannah.

A primary goal for FY24 is to continue staffing and equipment procurement efforts to fully implement recycling collection enhancements begun with the FY22 Adopted Budget. The department has already made impressive progress with the additional resources resulting in an increase from 75 percent on-time recycling collections in FY21 to 95 percent projected in FY23, and 99 percent on-time collections anticipated in FY24.

Linkage to Strategic Priorities and Results

- Infrastructure
- Vibrant Neighborhoods
- Good Government

Key Business Services

- Residential Refuse Collection
- Refuse Disposal and Landfill Operations
- Street Cleaning
- Commercial Refuse Collection
- Recycling Services
- Litter Control
- Environmental Compliance

Core Responsibilities

- Provide environmental compliance by supporting and monitoring solid waste collection and disposal operations.
- Ensure sanitation services are planned and executed on schedule.
- Provide education and outreach services to the public.

- Collect residential refuse, yard waste, and bulk items throughout the City.
- Handle and dispose of non-hazardous solid waste collected within the City in accordance with all applicable State and Federal environmental standards.
- Operate Dean Forest Road Landfill (DFRL), the Bacon Park Transfer Station (BPTS) and ancillary programs such as yard waste processing and scrap tire and metal recycling.
- Maintain an acceptable level of cleanliness on all curbed and paved streets throughout the City through street sweeping, citation writing, front-end loader operation (cleaning areas that are inaccessible to street sweepers), and sign maintenance.
- Collect refuse from commercial and institutional establishments.
- Collect and dispose of construction and demolition waste.
- Maintain a container repair facility that ensures all containers meet standards for cleanliness, safety, and health regulations.
- Provide residential curbside recycling, community and commercial drop-off recycling, special event recycling, and litter control throughout the City.



FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Sanitation Fund	39,233,108	36,715,831	40,979,254
Total Revenue	\$39,233,108	\$36,715,831	\$40,979,254

Expenditure by Type			
Personnel Services	11,982,164	13,830,430	16,664,200
Outside Services	7,257,743	7,011,371	6,575,980
Commodities	2,651,109	2,862,258	2,655,925
Internal Services	4,632,624	4,995,268	6,336,627
Capital Outlay	17,122	-	15,000
Debt Service	1,282,310	1,294,612	1,701,485
Interfund Transfer	7,348,552	3,687,296	2,753,101
Other Expenditures	4,061,484	3,034,596	4,276,936
Total Expenditures	\$39,233,108	\$36,715,831	\$40,979,254

Expenditure by Division			
Sanitation Administration	1,067,679	963,702	1,061,311
Residential Refuse	10,048,206	9,964,199	10,724,144
Refuse Disposal	6,860,791	7,040,759	8,487,966
Street Cleaning	3,246,835	3,452,325	4,552,326
Recycling & Litter Services	7,647,325	6,674,301	7,722,511
Commercial Refuse	2,443,223	2,615,996	2,675,079
Sanitation Interdepartmental ¹	7,919,049	6,004,549	5,755,917
Total Expenditures	\$39,233,108	\$36,715,831	\$40,979,254

¹ Sanitation interdepartmental is a non-operating unit.

Authorized Positions

Sanitation	2024 FTE	Grade
Administrative Assistant	3.00	106
Administrative Clerk	2.00	102
Administrative Secretary	2.00	105
Commercial Refuse & Recycling Services Manager	1.00	120
Director, Commercial & Recycling Services	1.00	308
Director, Refuse Disposal	1.00	308
Director, Residential Refuse	1.00	308
Environmental Compliance Coordinator	1.00	115
Heavy Construction Equipment Operator	3.00	108
Heavy Equipment Operator	34.00	107
Landfill Manager	1.00	120
Maintenance Crew Chief	1.00	110
Maintenance Worker	5.00	102
Project Manager	1.00	117
Refuse Truck Operator	51.00	105
Residential Refuse Services Manager	1.00	120
Sanitation Education Coordinator	1.00	111
Sanitation Supervisor	13.00	112
Sanitation Vehicle Maintenance Coordinator	1.00	110
Sanitation Worker	49.00	102
Senior Administrative Assistant	1.00	109
Senior Director, Sanitation	1.00	313
Senior Maintenance Worker	4.00	103
Senior Sanitation Worker	43.00	104
Street Cleaning Manager	1.00	120
Transfer Station Attendant	1.00	102
Welder	1.00	108
Total Full-Time Equivalents	225.00	



Park & Tree Overview

The Park & Tree Department is responsible for the maintenance of vegetation within City-owned parcels, the public rights of way, lanes, neighborhood parks, and the City's Riverfront, historic squares, and cemeteries to improve safety, mobility, and neighborhood connectivity. It also manages all trees located on public property, often termed the urban forest, the Landscape and Tree Protection Ordinance, and provides conservation of public monuments while preserving and restoring the unique character and appearance of the City.

Linkage to Strategic Priorities and Results

- Infrastructure
- Vibrant Neighborhoods

Key Business Services

- Park and Conservation Area Maintenance
- Tree Maintenance and Preservation
- Rights-of-Way, Landscape, and Greenspace Maintenance
- Historic Preservation and Restoration
- City Cemeteries

Core Responsibilities

- Provide vegetation maintenance, mowing, and maintaining rights-of-way, ditches, canals, lanes, City-owned parcels, parks including cemeteries, historic squares, and monuments to improve visibility, prevent flooding, and preserve safe accessibility.
- Manage the City-wide urban forest and Tree Preservation Ordinance tree maintenance programs for the City, including tree trimming, planting, pruning, stump grinding, removal inspections and permitting, pest control, and fertilization.
- Provide landscape maintenance services including litter control, pressure washing, plant maintenance, maintenance and repair of irrigation systems, landscape and hardscape installation, and landscape design.

- Maintain the historic character and appeal of public squares, cemeteries, and greenspaces by preserving, restoring, and repairing fountains and monuments.
- Manage special park, square, and cemetery capital projects that maintain, extend, and create public greenspace to revitalize neighborhoods, increase mobility and neighborhood connectivity while providing safe and attractive areas for cultural enrichment and economic development.
- Sell interment rights, perpetual care agreements, and manage the property conditions at six municipal cemeteries.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	16,188,185	19,307,343	22,792,723
Per Occupied Room Fund	280,774	365,040	375,991
Total Revenue	\$16,468,959	\$19,672,383	\$23,168,714

Expenditure by Type			
Personnel Services ¹	8,203,914	9,065,930	13,363,988
Outside Services	4,768,289	5,705,507	5,559,868
Commodities	880,520	1,027,085	1,320,340
Internal Services	2,251,035	2,178,330	2,114,849
Capital Outlay	41,221	208,140	24,500
Interfund Transfer	364	1,017,300	5,500
Other Expenditures ²	323,616	470,091	779,669
Total Expenditures	\$16,468,959	\$19,672,383	\$23,168,714

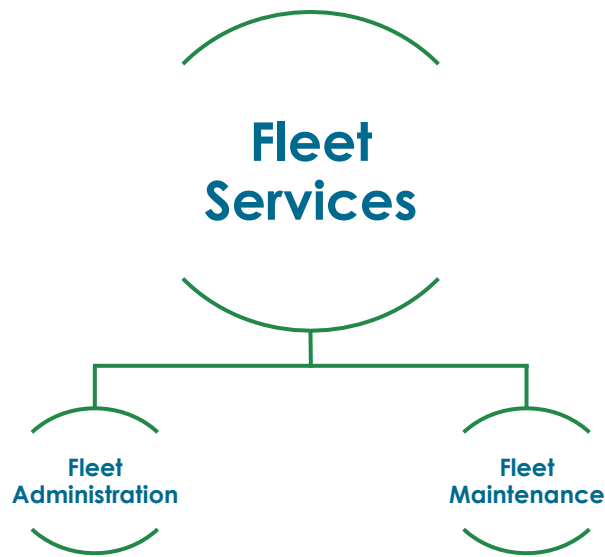
Expenditure by Division			
Park & Tree Administration	831,298	717,512	772,779
Historic Squares & Parks Maintenance	6,098,842	3,860,192	4,677,029
Neighborhood Parks Maintenance	7,002	3,249,200	4,158,643
Urban Forestry	3,027,257	4,180,118	4,783,319
Greenscapes Maintenance	4,181,188	4,600,730	5,264,206
City Cemeteries	2,323,372	3,064,631	3,512,738
Total Expenditures	\$16,468,959	\$19,672,383	\$23,168,714

¹ In FY24, this expenditure category is budgeted to increase 47.4% when compared to FY23, due to the department's FTE vacancies.

² Increase in FY24 is caused by the increase in Vehicle Capital-Use Charge and Computer Capital Charge.

Authorized Positions

Park & Tree	2024 FTE	Grade
Administrative Assistant	1.00	106
Administrative Secretary	5.00	105
Aerial Lift Specialist	7.00	108
Cemetery Conservation Coordinator	1.00	113
Cemetery Conservation Technician	2.00	107
Cemetery Events Coordinator	1.00	109
Cemetery Services Coordinator	2.00	113
Climber	2.00	109
Director, Cemetery Operations	1.00	306
Forestry Inspector	2.00	111
Forestry Operations Crew Chief	2.00	110
Greenscapes Manager	1.00	120
Ground Operations Specialist	2.00	105
Grounds Equipment Maintenance Specialist	2.00	107
Heavy Equipment Operator	1.00	107
Landscape Architect	1.00	117
Landscape Manager	1.00	120
Landscape Specialist	3.00	105
Lead Conservation Technician	1.00	110
Lead Medium Equipment Operator	1.00	106
Maintenance Crew Chief	32.00	110
Maintenance Specialist	4.00	105
Maintenance Superintendent	5.00	117
Maintenance Supervisor	13.00	113
Maintenance Worker	39.63	102
Medium Equipment Operator	17.00	105
Park & Tree Manager	2.00	120
Pruning Specialist	4.00	106
Senior Administrative Assistant	1.00	109
Senior Director, Park & Tree	1.00	310
Senior Maintenance Worker	44.00	103
Special Projects Coordinator	1.00	115
Sports Turf Technician	1.00	109
Total Full-Time Equivalents	203.63	



Fleet Services Overview

Fleet Services¹ is responsible for the administration, maintenance, and repair of the City's vehicle fleet and mobile equipment. The department provides reliable and cost-effective services to internal departments that include preventative maintenance, major and minor repair services, tire repair/replacement, service calls, welding/fabrication, fueling, warranty recalls, new vehicle preparation, and vehicle disposal preparation.

Linkage to Strategic Priorities and Results

- Good Government
- Public Safety

Key Business Services

- Vehicle Maintenance and Repair
- Small Engine and Equipment Maintenance and Repair
- Fleet Management

Core Responsibilities

- Manage, maintain, and repair vehicles and mobile equipment of City government.
- Develop and implement a comprehensive mobile equipment maintenance and fleet management program.
- Coordinate the acquisition, assignment, use, maintenance, and disposal of vehicles and mobile equipment.
- Ensure proper accountability of mobile equipment.
- Accurately and economically control all acquisition, stocking, and issuance of fuel and mobile equipment parts throughout the equipment management inventory system.
- Administer a motor pool system.
- Maintain active liaison with the Risk Management Department on vehicle operator qualifications, mobile equipment safety, security, and insurance matters.

¹ Prior to FY24, Fleet Services was a department within the Municipal Operation Service Center.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Internal Service Fund	7,853,425	6,899,137	8,083,859
Total Revenue	\$7,853,425	\$6,899,137	\$8,083,859

Expenditure by Type			
Personnel Services	2,379,624	2,342,925	3,824,012
Outside Services	1,942,332	1,733,625	1,289,237
Commodities	2,553,597	1,881,075	1,892,026
Internal Services	920,733	852,744	907,877
Capital Outlay	29,559	10,000	20,000
Other Expenditures ¹	27,580	78,768	150,707
Total Expenditures	\$7,853,425	\$6,899,137	\$8,083,859

Expenditure by Division			
Fleet Administration	555,547	600,165	861,926
Fleet Maintenance	7,297,878	6,298,972	7,221,933
Total Expenditures	\$7,853,425	\$6,899,137	\$8,083,859

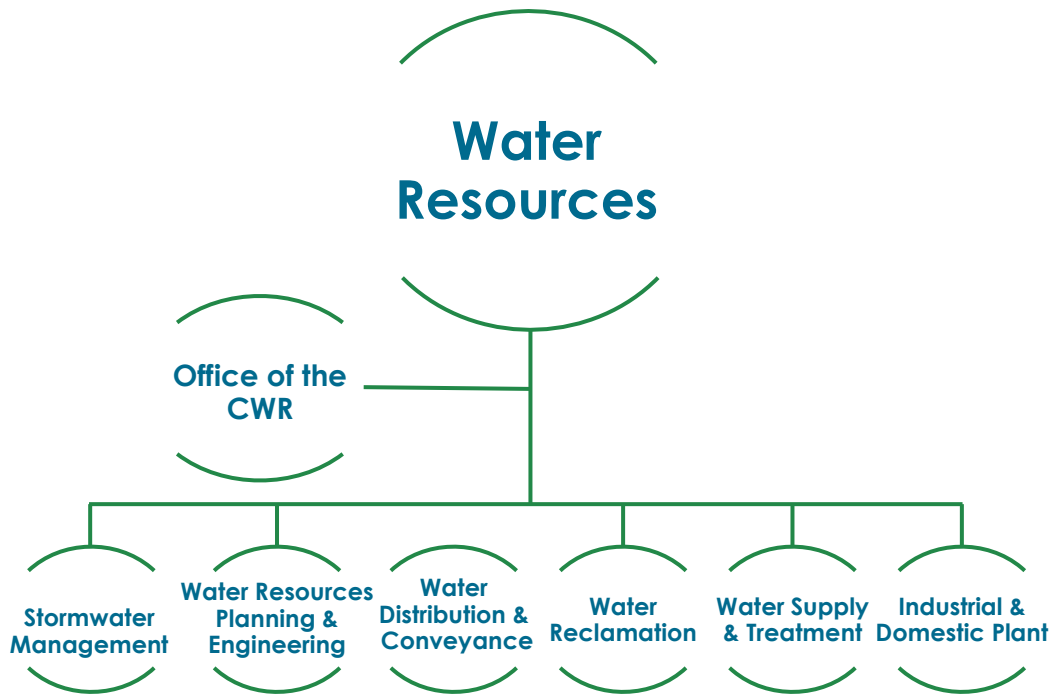
¹ In FY24, this expenditure category is budgeted to increase 91% when compared to FY23, due the department's Vehicle Capital Use payment to the Vehicle Replacement Fund. In 2023 the department received (10) vehicles in which annualized payments will begin in FY24 for future replacement based upon the estimated useful life of the vehicles.

Authorized Positions

Fleet Services	2024 FTE	Grade
Accounting Technician	1.00	105
Assistant Director, Fleet Services	1.00	304
Auto Parts Buyer	1.00	108
Automotive Mechanic I	10.00	110
Automotive Mechanic II	7.00	113
Automotive Mechanic III	7.00	114
Automotive Mechanic IV	5.00	115
Automotive Mechanic Supervisor	3.00	117
Fleet Maintenance Manager	1.00	119
Inventory Coordinator	1.00	113
Management Analyst	1.00	111
Radio Systems Technician I	1.00	110
Senior Administrative Assistant	1.00	109
Senior Director, Fleet Services	1.00	310
Supply Clerk	2.00	106
Vehicle Maintenance Contracts Coordinator	1.00	112
Vehicle Maintenance Coordinator	2.00	107
Total Full-Time Equivalents	46.00	

Water Resources

Promotes the safety and health of our public by designing, building, and maintaining infrastructure that produces, treats, and conveys safe drinking water and wastewater; minimizes the potential for flooding while protecting our natural environment throughout the City.



Water Resources Overview

The Water Resources Service Center¹ promotes public health and safety through the effective management of the City of Savannah's water resources (i.e., water, sewer, and stormwater). The Service Center provides safe drinking water to all customers and ensures that the wastewater generated by residents, business, and visitors is properly treated before it is returned to the environment. In addition, the Service Center works on the infrastructure of culverts, ditches, and canals to minimize the potential for flooding while protecting the City's natural environment. This includes monitoring the water quality in the City's creeks and rivers to work toward fishable and swimmable waterways.

Linkage to Strategic Priorities and Results

- Infrastructure
- Public Safety
- Vibrant Neighborhoods
- Good Government

Key Business Services

- Executive Leadership
- Water Services and Treatment
- Wastewater Services and Treatment
- Water, Sanitary Sewer, and Stormwater Infrastructure Management
- Utility Engineering
- Source Water Protection

¹ Prior to FY24, Water Resources was a department within the Infrastructure & Development Service Center.

Core Responsibilities

- Provide the City with efficiently maintained infrastructure and systems that are fully functional, hazard-free, and aesthetically pleasing, while meeting current service requirements and identifying future needs.
- Maintain and repair the open and closed drainage systems, ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit; review private development plans to ensure compliance with pertinent City ordinances; and manage the flood reduction capital improvement program.
- Inspect and maintain the public stormwater drainage system which includes seven stormwater pump stations, more than 413 miles of storm sewers, over 150 miles of drainage ditches and canals, as well as detention ponds, inlets, and manholes.
- Review and approve all water and sewer construction plans and specifications to ensure compliance with federal, state, and local rules, regulations, and ordinances as an enforcement service center for the Georgia Environmental Protection Division (EPD Delegation Authority).
- Manage water and sewer capital improvement projects, conduct utility plan reviews, develop in-house water and wastewater projects, and collect connection fees, including tap-in fees.
- Maintain and manage the service center GIS, valve program, as-built plans, and provide technical support.
- Operate and maintain the City's potable water and sanitary sewer systems, while obtaining maximum reasonable beneficial use of our natural resources while ensuring safe and adequate water supply.
- Treat, filter, and test water from the Florida Aquifer and the Savannah River to provide safe drinking water that complies with and often exceeds federal, state, and local drinking water regulations.
- Operate and maintain the water distribution infrastructure necessary to deliver safe, potable water at sufficient pressure for current residential, commercial, industrial, and institutional requirements, as well as fire protection demands.
- Install, repair, and construct water mains and meters; conduct cross-connection testing and investigation; install and repair fire hydrants and conduct water, sewer, and storm line location in accordance with the Georgia Dig Law.
- Collect and provide uninterrupted transportation of sanitary sewage by constructing, installing, and repairing sanitary sewer gravity mains, including preparation and setup of bypass pumps when required for sewer maintenance and lift station repairs.
- Facilitate efficient transportation of sanitary sewage.
- Operate and maintain lift station equipment and systems such as pumps, piping, valves, as well as electrical and ancillary facilities including portable generators.
- Provide premium, cost-effective, permit compliant, continuous wastewater treatment; support conservation efforts and prepare wastewater for irrigation reuse, as well as potable water sales.
- Develop, recommend, and facilitate conservation plans and programs, including source water protection, environmental sustainability, and sustainable reclamation solutions.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	5,447,624	6,419,381	7,945,485
Industrial & Domestic Water Fund	8,787,527	9,918,993	10,576,224
Water & Sewer Fund	86,334,264	91,259,487	94,714,322
Total Revenue	\$100,569,415	\$107,597,861	\$113,236,031

Expenditure by Type			
Personnel Services	20,613,106	20,559,411	26,885,164
Outside Services	12,016,814	14,825,279	14,901,758
Commodities	7,428,959	8,251,047	9,071,827
Internal Services ¹	13,576,950	14,096,926	18,951,685
Capital Outlay	170,876	171,107	452,500
Debt Service	3,517,262	3,768,534	3,760,737
Interfund Transfers	36,113,956	38,026,746	32,874,574
Other Expenditures	7,131,492	7,898,811	6,337,786
Total Expenditures	\$100,569,415	\$107,597,861	\$113,236,031

Expenditure by Division			
Office of the Chief Water Resources	956,364	1,101,680	1,875,945
Stormwater Management	5,447,624	6,419,381	7,945,485
Water Resources Planning & Engineering	1,731,524	1,769,991	2,793,537
Water Distribution & Sewer Conveyance	14,137,056	15,029,518	19,980,212
Water Reclamation	10,602,381	11,547,573	13,211,112
Water Supply & Treatment	6,910,957	7,586,634	8,261,916
I&D Water Plant	8,787,527	9,918,993	10,576,224
Water Interdepartmental ²	20,542,494	18,552,190	16,211,772
Sewer Interdepartmental	31,453,488	35,671,901	32,379,828
Total Expenditures	\$100,569,415	\$107,597,861	\$113,236,031

¹ In FY24, the departments funded by the Water and Sewer Fund will incur additional expenses associated with the settlement of the Von Trapp Class Action Lawsuit, whereas the departments will collectively pay \$3.5M to the Risk Management Fund through the Insurance by Risk Management account.

² Water and Sewer Interdepartmental are non-operating divisions of Water Resources.

Authorized Positions

Water Resources	2023 FTE	2024 FTE	2023-2024 Difference
Office of the Chief of Water Resources	6.00	6.00	-
Stormwater Management ¹	50.00	49.00	(1.00)
Water Resources Planning & Engineering ²	21.00	22.00	1.00
Water Distribution & Conveyance ³	115.00	121.00	6.00
Water Reclamation	79.00	75.00	(4.00)
Water Supply & Treatment	26.00	26.00	-
Industrial & Domestic Water Plant	41.00	40.00	(1.00)
Total Full-Time Equivalents	338.00	339.00	1.00

¹ Stormwater Management reclassified (2) Senior Maintenance Workers to (1) Superintendent. The Superintendent position was created for efficient operations within the field and to improve business continuity.

² In the Industrial & Domestic Water Plant Department, (1) Painter was removed, and duties were absorbed by existing Maintenance Workers. The FTE was transferred to the Water Resources Planning and Engineering Department due to increases operational needs.

³ In FY24, the Televising Crew will transfer from Water Reclamation to Sewer Maintenance for efficient and effective business management. In addition, Water Reclamation gained (2) Heavy Equipment Operators to transport sludge from the department's five reclamation plants.



Stormwater Management

Stormwater Management Overview

The Stormwater Management Department¹ is responsible for the maintenance and repair of open and closed drainage systems ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit, reviewing private development plans to ensure compliance with pertinent City ordinances, managing the flood reduction capital infrastructure improvement program, and protecting our water resources from stormwater pollution.

The City's stormwater system is a vast web of canals, ditches, pipes, curbs, inlets, basins, pump stations and open spaces. They all connect and play a critical role in preventing damage and pollution from storms. The City of Savannah's Stormwater Management Plan lays out how the City will minimize flooding and protect rivers and waterways from pollution. This plan is required before the City receives a permit to release any stormwater runoff to public rivers and waterways.

Linkage to Strategic Priorities and Results

- Infrastructure
- Public Safety
- Good Government

Key Business Services

- Minimize Flooding
- Stormwater Infrastructure Management
- Water Resources Protection and Regulatory Compliance

Core Responsibilities

- Manage, maintain, and improvement of the City's separate stormwater system, including activities necessary to control and monitor stormwater runoff quantity and quality.
- Operate the stormwater system at its peak practicable capacity with zero excursions to the environment.
- Maintain and repair the open and closed drainage system, ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit; review private development plans to ensure compliance with pertinent City ordinances; and manage the flood reduction capital improvement program.
- Ensure only rainwater flows into the City of Savannah's surrounding creeks, marshes, and rivers.

¹ Prior to FY24 Stormwater Management was a division of Water Resources.

- Ensure clean water resources for fishing and swimming.
- Protect and maintain the integrity of local aquatic resources and, consequently, the health, safety, and welfare of the public.
- Comply with the Georgia Department of Natural Resources and federal Environmental Protection Agency stormwater regulations.
- Develop stormwater educational and public awareness programs.
- Inspect, survey, and monitor any stormwater facility, public or private, to ensure compliance with an accepted stormwater management plan; conduct sampling of any substance or parameter; investigate suspicious discharges; determine compliance with requirement of construction plans; determine compliance with requirements or maintenance plans; provide annual report as required.
- Respond to citizen inquiries/requests for stormwater improvement opportunities.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	5,447,624	6,419,381	7,945,485
Total Revenue	\$5,447,624	\$6,419,381	\$7,945,485

Expenditure by Type			
Personnel Services ¹	2,977,262	3,092,866	4,071,978
Outside Services	1,197,354	1,677,927	2,142,100
Commodities	353,460	280,723	369,755
Internal Services	647,713	647,951	677,921
Interfund Transfer ²	-	212,875	-
Other Expenditures	271,835	507,039	683,731
Total Expenditures	\$5,447,624	\$6,419,381	\$7,945,485

¹ Stormwater Management reclassified (2) Senior Maintenance Workers to (1) Superintendent. The Superintendent position was created for efficient operations within the field and improve business continuity.

² In FY23, Stormwater Management transferred funding to the Vehicle Replacement Fund for the procurement of (1) televising truck, which will be dedicated solely to improve operations within the department.

Authorized Positions

Stormwater Management	2024 FTE	Grade
Administrative Assistant	1.00	106
Administrative Secretary	1.00	105
Civil Engineer	1.00	117
Construction Inspector	4.00	111
Director, Stormwater Operations	1.00	308
Electrician	2.00	108
Electronic Control Technician	1.00	111
Engineering Technician	1.00	108
GIS Analyst	1.00	113
Heavy Construction Equipment Operator	6.00	108
Heavy Equipment Operator	6.00	107
Maintenance Crew Chief	4.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	3.00	113
Maintenance Worker	6.00	102
Medium Equipment Operator	1.00	105
Regulatory and Compliance Coordinator	1.00	115
Senior Civil Engineer	3.00	98
Senior Maintenance Worker II	2.00	104
Stormwater Development & Environmental Manager	1.00	306
Stormwater Maintenance Mechanic	1.00	109
Stormwater Management Manager	1.00	120
Total Full-Time Equivalents	49.00	



Water Resources Planning & Engineering



Water Resources Planning & Engineering Overview

The Water Resources Planning & Engineering Department has been delegated as the enforcement agency by and for the Georgia Environmental Protection Division (EPD) to review and approve all water and sewer construction plans and specifications, and design to ensure City compliance with federal, state, and local rules, regulations, and ordinances.

Linkage to Strategic Priorities and Results

- Infrastructure
- Public Safety
- Good Government

Key Business Services

- Capital Project Management, Master Planning, and Engineering
- Construction Management and Inspection
- Water and Sewer Facilities Maintenance and Repair
- Water Meter Tap and Connection
- Fee Collection and Management
- Geographical Information System Mapping
- Water Resources Protection and Regulatory Compliance
- Construction and Backflow Inspection

Core Responsibilities

- Maintain an inventory of public drinking water and wastewater systems.
- Maintain and repair water resources building facilities and ensure building code standards are met.
- Review and approve capital projects and private development, water and sewer construction plans and specifications; engineer and ensure compliance with federal, state, and local ordinances.
- Management of capital projects and water and sewer agreement implementation.
- Management and collection of water meter, tap applications fees, and system connection fees.
- Administer the service center's Geographical Information System (GIS), valve program, and water and wastewater as-built plans, update easement plat and layer, field locate, sketch, map, and tabulate valves, update AutoCAD/GIS; scale water & sewer maps and create maps as needed.

- Create and prepare water and sewer computer models and system simulation analysis and reports and master plans.
- Ensure backflow inspection and backflow testing, including hydrant fire flow test, assistance to plumbers, contractors, and the public.
- Provide technical support to all other departments within the Water Resources Service Center.

FY24 Resources

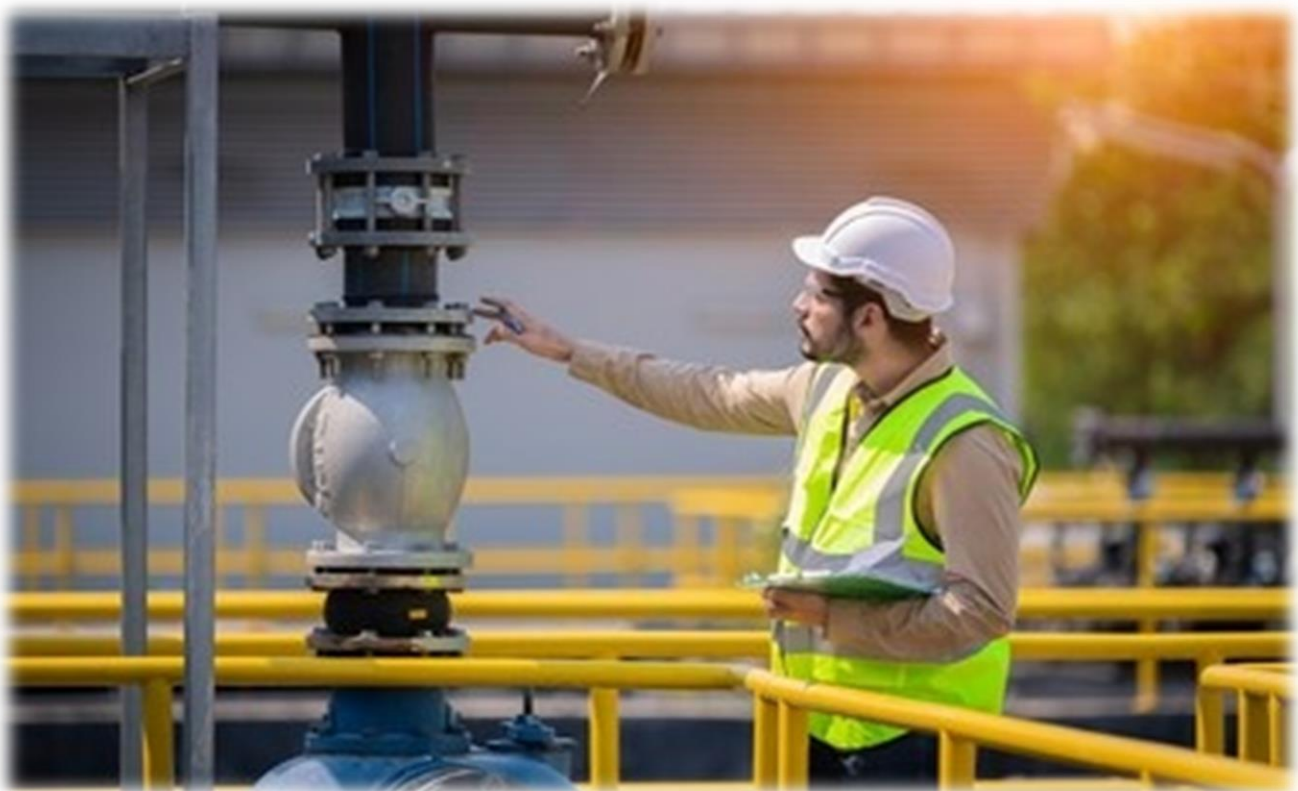
Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Water & Sewer Fund	1,731,524	1,769,991	2,793,537
Total Revenue	\$1,731,524	\$1,769,991	\$2,793,537

Expenditure by Type			
Personnel Services ¹	1,499,487	1,503,794	2,052,495
Outside Services	41,489	39,327	32,971
Commodities	33,022	35,390	35,700
Internal Services	150,132	147,227	617,123
Other Expenditures	7,394	44,253	55,248
Total Expenditures	\$1,731,524	\$1,769,991	\$2,793,537

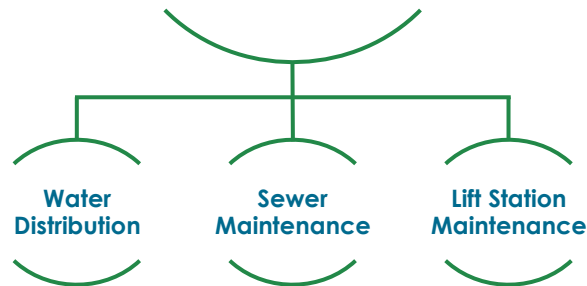
¹ (1) FTE from the I&D Water Plant was transferred to the Water Resources Planning & Engineering Department to create a Civil Engineer position to expand capacity to address increased operational needs.

Authorized Positions

Water Resources Planning & Engineering	2024 FTE	Grade
Administrative Assistant	1.00	106
Building & Electrical Maintenance Supervisor	1.00	112
Carpenter	1.00	107
Civil Engineer	2.00	117
Construction Inspector	5.00	111
Customer Service Representative	1.00	103
Director, Water & Sewer Planning	1.00	308
Engineering Technician	1.00	108
GIS Analyst	1.00	113
Permit Specialist	1.00	103
Principal GIS Analyst	1.00	118
Senior Carpenter	1.00	108
Senior Civil Engineer	4.00	98
Water & Sewer Manager	1.00	120
Total Full-Time Equivalents	22.00	



Water Distribution & Conveyance



Water Distribution & Conveyance Overview

The Water Distribution & Conveyance Department is responsible for the operation, maintenance, and management of the City's sanitary sewer conveyance and water distribution systems. The department is responsible for three activities: Water Distribution, Sewer Maintenance, and Sanitary Sewer Lift Station Maintenance.

The City of Savannah Water & Conveyance Department is committed to the operation and maintenance of the water distribution, sanitary sewer, and lift station systems at the highest quality level. The department is committed to meeting or exceeding all applicable regulatory requirements utilizing existing and emerging technologies to increase efficiency while maintaining or reducing costs to our customers.

The Water Distribution & Conveyance Department operates and maintains the water distribution infrastructure necessary to deliver safe, potable water at flows and pressure sufficient to meet current residential, commercial, industrial, and institutional requirements as well as provides fire protection demands in the service area and accommodates and promotes growth.

The department also ensures the collection and uninterrupted transportation of sanitary sewage through a series of gravity and force main pipes within the City while maintaining the sanitary sewer conveyance system in accordance with local, state, and federal regulations.

Linkage to Strategic Priorities and Results

- Infrastructure
- Public Safety
- Good Government

Key Business Services

- Sewer Conveyance
- Sewer Maintenance
- Water Distribution
- Sanitary Sewer Lift Station Maintenance
- Customer Service
- Public Health Protection
- Community Engagement

Core Responsibilities

- Repair, install, and construct water mains and water meters; perform cross-connection testing and investigation to assure no contamination of the potable water distribution system occurs.
- Perform meter installation and maintenance (both direct and automated reading of meters) and/or water service lateral repairs, installation/construction of lines, water taps, and service connections.
- Locate water, sewer, and storm lines to assure compliance with the Georgia Dig Law.
- Perform fire hydrant repairs and installations.
- Repair, install, and construct sanitary sewer gravity mains along with the preparation and setup of bypass pumps when required for sewer main and lift station repairs.
- Assist in the management of all sanitary sewer line relocation/replacement project(s).
- Operate and maintain electrical facilities at all lift stations, which include the operation of portable electrical generators.
- Operate and maintain the Supervisory Control and Data Acquisition (SCADA) system and fabrication of control panels and assist SCADA personnel.
- Operate and maintain all lift station systems (includes pumps, piping, valves, and other ancillary facilities) and bypassing of stations when required (includes operation of portable pumps where on-site bypasses are not available).
- Operate and maintain the water distribution infrastructure necessary to deliver safe, potable water at sufficient pressure for current residential, commercial, industrial, and institutional requirements, as well as fire protection demands.
- Respond to customer concerns specifically pertaining to water system and sanitary sewer service issues.



FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Water & Sewer Fund	14,137,056	15,029,518	19,980,212
Total Revenue	\$14,137,056	\$15,029,518	\$19,980,212

Expenditure by Type			
Personnel Services ¹	6,683,642	6,780,134	9,000,032
Outside Services	3,385,643	4,269,506	4,397,552
Commodities	2,301,340	2,215,712	2,770,690
Internal Services ²	1,415,279	1,347,890	2,700,575
Capital Outlay	165	16,107	-
Interfund Transfer ³	-	-	187,800
Other Expenditures	350,987	400,169	923,563
Total Expenditures	\$14,137,056	\$15,029,518	\$19,980,212

Expenditure by Division			
Water Distribution	5,292,655	5,481,184	6,712,044
Sewer Maintenance	3,385,546	3,483,772	5,983,419
Lift Station Maintenance	5,458,855	6,064,562	7,284,749
Total Expenditures	\$14,137,056	\$15,029,518	\$19,980,212

¹ In the FY24 Budget, the televising crew transferred from Water Reclamation to the Sewer Maintenance Division of Water Distribution and Conveyance. This will increase efficiency of both the operations of Water Distribution and Conveyance and Water Reclamation Departments.

² In FY24, four vehicles assigned to the televising crew also transferred from Water Reclamation to the Sewer Maintenance Division, these vehicles were recently replaced in FY23, as a result, Water Distribution & Conveyance is responsible for the expenses associated with the annual payments to the Vehicle Replacement Fund commencing in FY24, in addition to the department's existing vehicles that haven't fully depreciated. Also, other auxiliary expenses associated with televising crew were transferred to the Sewer Maintenance Division, including the WinCan software needed to support the operations of the televising crew.

³ In FY24, (2) service enhancements for vehicular equipment were approved. The department is budgeted to receive (1) forklift and exchange (1) crew truck for (1) dump truck to improve operations.

Authorized Position

Water Distribution & Conveyance	2024 FTE	Grade
Administrative Assistant	2.00	106
Asset Management Coordinator	2.00	113
Civil Engineer	1.00	117
Construction Inspector	2.00	111
Customer Service Representative	5.00	103
Director, Water & Sewer Convey & Distribution	1.00	308
Electronic Control Technician	4.00	111
Heavy Construction Equipment Operator	2.00	108
Heavy Equipment Operator	14.00	107
Maintenance Crew Chief	10.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	9.00	113
Maintenance Worker	8.00	102
Medium Equipment Operator	5.00	105
Senior Maintenance Worker	15.00	103
Senior Water & Sewer Maintenance Mechanic	10.00	110
Senior Water & Sewer Television Inspector	3.00	110
Supply Clerk	1.00	106
Television Inspection Technician	3.00	106
Water & Sewer Locator I	1.00	107
Water & Sewer Locator II	2.00	108
Water & Sewer Maintenance Mechanic	3.00	107
Water & Sewer Manager	2.00	120
Water & Sewer Superintendent	2.00	117
Water Meter Reader	5.00	102
Water Meter Technician	7.00	105
Water Services Supervisor	1.00	113
Total Full-Time Equivalents	121.00	



Water Reclamation

Water Reclamation Overview

The Water Reclamation Department consists of five treatment facilities, President Street, Wilshire, Crossroads, Georgetown, and Travis Field which have treatment capacities ranging from 3 million gallons to 27 million gallons (MGD). Each plant discharges high quality effluent to one of the following receiving bodies: the Savannah River Basin, the Ogeechee River Basin, or to the wetlands/unnamed tributary of the St. Augustine Creek. This is accomplished by operating well below the National Pollutant Discharge Elimination System's (NPDES) permit limitations issued by the state of Georgia as promulgated by Environmental Protection Agency (EPA).

As wastewater leaves any establishment within the City of Savannah it travels through a vast network of sewer infrastructure. Once wastewater arrives at the treatment facility the first physical process begins with screening followed by treatment and stabilization by advanced biological systems. The processes include but are not limited to screening, primary clarification, secondary treatment, disinfection, solids management, and reclaimed water production (tertiary treatment).

Reclaimed water is a portion of the highly treated water discharged from the treatment facility that undergoes additional filtration and disinfection processes. As a result, the City's reclaimed water is 7 times cleaner than standards for where shellfish are harvested, 11 times cleaner than state standards for reclaimed water, and 100 times cleaner than standards for swimming water. Currently, the City's reclaimed water supply is distributed to three golf courses for irrigation: Hutchinson Island, Savannah Golf Course, and Bacon Park, and the department is evaluating future expansion.

Linkage to Strategic Priorities and Results

- Infrastructure
- Public Safety
- Good Government

Key Business Services

- Protect and Safeguard Public Health
- Wastewater Treatment and Lab Analysis
- Industrial Pretreatment
- Fats, Oil, and Grease Abatement

Core Responsibilities

- Provide the City of Savannah with wastewater treatment facilities that meet and exceed all state and federal mandated standards and regulations.

- Reduce conventional and toxic pollutant levels discharged by industries and other nondomestic wastewater sources into the municipal sewer systems and into the environment.
- Provide a proactive approach to preventative maintenance of the sewer system to minimize disruption of sewer services to our customers.
- Educate food service workers, food establishments, and grease haulers how to prevent sanitary sewer backups/overflows (SSO) caused by improper handling and disposal of Fats, Oils, and Grease (FOG).

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Water & Sewer Fund	10,602,381	11,547,573	13,211,112
Total Revenue	\$10,602,381	\$11,547,573	\$13,211,112

Expenditure by Type

Personnel Services	4,533,220	4,263,593	5,653,636
Outside Services	2,972,021	3,767,119	3,499,649
Commodities	1,877,961	2,375,300	2,359,771
Internal Services	707,560	735,268	1,026,034
Capital Outlay	155,923	100,000	427,500
Interfund Transfer	113,956	-	-
Other Expenditures	241,740	306,293	244,522
Total Expenditures	\$10,602,381	\$11,547,573	\$13,211,112



Authorized Positions

Water Reclamation	2024 FTE	Grade
Administrative Assistant	2.00	106
Chemist	1.00	115
Construction Inspector	3.00	111
Director, Water Reclamation	1.00	308
Electronic Control Technician	3.00	111
Electronic Control Technician Supervisor	1.00	115
Health & Safety Information Coordinator	1.00	111
Heavy Equipment Operator	2.00	107
Industrial Pretreatment Coordinator	1.00	111
Industrial Pretreatment Technician	2.00	109
Laboratory Manager	1.00	119
Laboratory Supervisor	1.00	112
Laboratory Technician	4.00	107
Maintenance Crew Chief	2.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	1.00	113
Maintenance Worker	2.00	102
Painter	1.00	103
Plant Operator	19.00	109
Senior Laboratory Technician	3.00	109
Senior Maintenance Worker	2.00	103
Senior Plant Operator	1.00	110
Senior Water & Sewer Maintenance Mechanic	4.00	110
Supply Clerk	1.00	106
Water & Sewer Maintenance Mechanic	4.00	107
Water & Sewer Manager	2.00	120
Water & Sewer Superintendent	2.00	117
Water & Sewer Supervisor	7.00	113
Total Full-Time Equivalents	75.00	

The logo features a green circular arc at the top and bottom, framing the text "Water Supply & Treatment" in a bold, blue, sans-serif font.

Water Supply & Treatment

Water Supply & Treatment Overview

The Water Supply & Treatment Department treats, filters, and tests water to provide safe drinking water that complies with federal and state drinking water regulations. Savannah Water Resources provides drinking water services to more than 215,000 customers in the City of Savannah and parts of Chatham County. Safe drinking water is provided via 48 ground-water wells strategically located throughout the City's jurisdiction, approximately 20 million gallons of ground water is pumped daily.

Savannah is very fortunate to have two outstanding drinking water sources, the Floridan Aquifer, and the Savannah River. From source to tap, the Water Supply & Treatment Department performs tests throughout the system each day to ensure that drinking water meets all EPA, state, and federal requirements.

Linkage to Strategic Priorities and Results

- Infrastructure
- Public Safety
- Good Government

Key Business Services

- Provide Safe Drinking Water
- Conduct Water Quality Inspections
- Water Conservation
- Maintain SCADA Systems

Core Responsibilities

- Provide adequate and reliable safe drinking water for citizens while meeting compliance with all local, state, and federal drinking water regulations.
- Develop policies and programs that educate citizens about efficient water usage to help conserve our most precious natural resource.
- Maintain groundwater wells to ensure safe drinking water compliance.
- Maintain the City's SCADA system comprised of networks, data sets, and communication systems to monitor the water systems and mitigate exposure to bad actors attempting to gain access to the water system.
- Supply adequate water and pressure for citizens, and businesses, including fire suppression.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Water & Sewer Fund	6,910,957	7,586,634	8,261,916
Total Revenue	\$6,910,957	\$7,586,634	\$8,261,916

Expenditure by Type			
Personnel Services	1,723,403	1,693,985	2,053,337
Outside Services	1,474,431	1,540,893	1,648,038
Commodities	408,904	438,300	449,550
Internal Services	3,231,479	3,787,917	4,014,098
Capital Outlay	9,065	40,000	15,000
Other Expenditures	63,675	85,539	81,893
Total Expenditures	\$6,910,957	\$7,586,634	\$8,261,916

Authorized Positions

Water Supply & Treatment	2024 FTE	Grade
Administrative Clerk	1.00	102
Electronic Control Technician	1.00	111
Electronic Control Technician Supervisor	1.00	115
Maintenance Supervisor	1.00	113
Plant Operator	13.00	109
SCADA Analyst	1.00	113
SCADA Manager	1.00	120
SCADA Technician	1.00	110
Senior Plant Operator	1.00	110
Water & Sewer Maintenance Mechanic	2.00	107
Water & Sewer Superintendent	1.00	117
Water & Sewer Supervisor	2.00	113
Total Full-Time Equivalents	26.00	



Industrial & Domestic Water Plant



Industrial & Domestic Water Plant Overview

The Industrial & Domestic (I&D) Water Treatment Facility is for the provision of an adequate supply of potable water to citizens that use surface water as the source for drinking water as well as meeting the demand of industrial customers. Abercorn Creek, a tributary of the Savannah River, serves as the raw water source for the water treatment process.

The I&D Water Plant has a daily permitted capacity of 58 million gallons. The I&D Plant, constructed in 1947, has been designated an American Water Works Association Landmark. The facility has undergone multiple upgrades since initial construction to keep pace with the increase in water demand.

Although initially constructed primarily to provide water for industrial use, the I&D Facility treats and filters the water raw from Abercorn Creek and produces potable (finished) water. The I&D Water Treatment Facility also supplies some domestic water to Savannah, Port Wentworth, Pooler, and Effingham County.

Linkage to Strategic Priorities and Results

- Infrastructure
- Public Safety
- Good Government

Key Business Services

- Provide Safe Drinking Water
- Conduct Water Quality Inspections
- Conduct Water Quality Analysis

Core Responsibilities

- Provide reliable drinking water to citizens of communities that use ground water as the source for drinking water, including Chatham, Bryan, and Effingham Counties.
- Conduct analysis of the water treatment facility and water distribution system to ensure safe drinking water standards are met.
- Supply adequate water supply and pressure for fire suppression.
- Maintain a state-certified microbiological testing laboratory.
- Conduct analyses of raw water and treated water to ensure the safety of drinking water.
- Maintain a 97-million-gallon reservoir to hold treated water from Abercorn Creek which increases the City's capacity to supply drinking water in the event of a natural or man-made emergency.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
I&D Water Services Fund	8,787,527	9,918,993	10,576,224
Total Revenue	\$8,787,527	\$9,918,993	\$10,576,224

Expenditure by Type

Personnel Services	2,538,224	2,534,417	3,243,932
Outside Services	2,809,360	3,402,957	2,966,138
Commodities	2,424,338	2,847,722	3,042,861
Internal Services	995,005	1,054,975	1,209,427
Capital Outlay	5,723	15,000	10,000
Other Expenditures	14,877	63,922	103,866
Total Expenditures	\$8,787,527	\$9,918,993	\$10,576,224

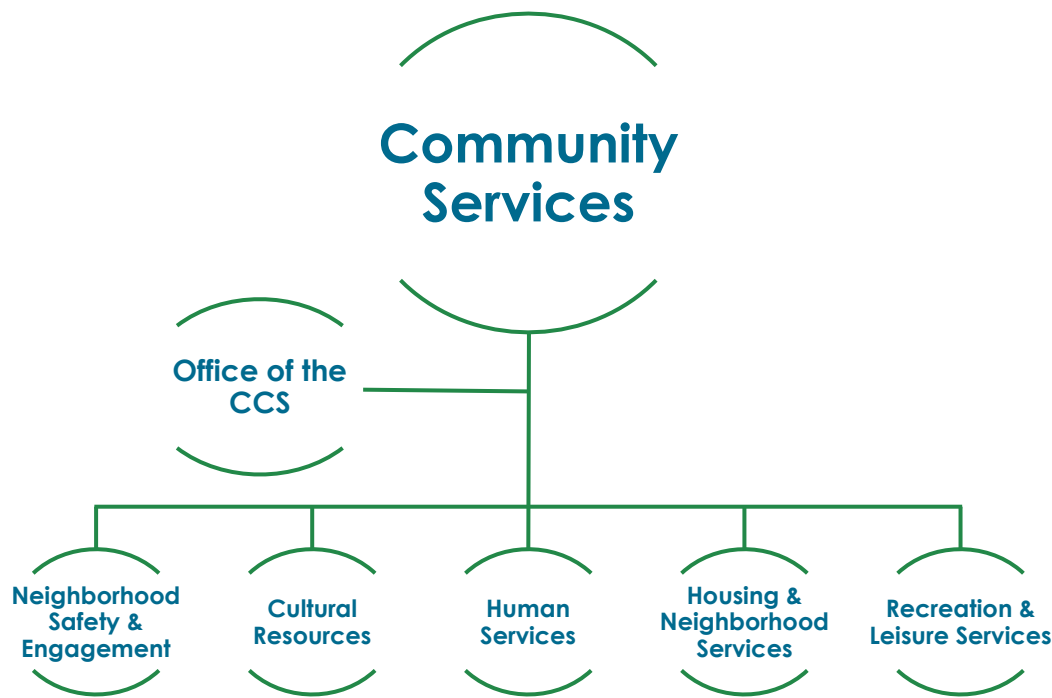


Authorized Positions

Industrial & Domestic Water Plant	2024 FTE	Grade
Administrative Assistant	1.00	106
Chemist	1.00	115
Director, Supply & Treatment	1.00	308
Electronic Control Technician	2.00	111
Heavy Equipment Operator	1.00	107
Laboratory Manager	1.00	119
Laboratory Supervisor	1.00	112
Laboratory Technician	3.00	107
Maintenance Crew Chief	1.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	1.00	113
Maintenance Worker	3.00	102
Microbiologist	1.00	115
Plant Operator	5.00	109
Senior Civil Engineer	1.00	98
Senior Laboratory Technician	1.00	109
Senior Maintenance Worker	2.00	103
Senior Plant Operator	2.00	110
Senior Water & Sewer Maintenance Mechanic	2.00	110
Water & Sewer Maintenance Mechanic	3.00	107
Water & Sewer Manager	1.00	120
Water & Sewer Superintendent	1.00	117
Water & Sewer Supervisor	4.00	113
Total Full-Time Equivalents	40.00	

Community Services

Savannah is a City comprised of diverse, vibrant neighborhoods in which we raise our families, socialize with our neighbors, buy goods and services, and build a sense of civic pride. It is essential that the City focuses on key neighborhood issues like accessible housing, recreation facilities and programs as well as those things that weaken us, like poverty and blight. The City of Savannah will do its part to help raise our residents out of poverty; ready youth and adults to participate in the economy and be self-sufficient; promote a safe, clean, and healthy environment; and work in partnership with community members to build and sustain vibrant neighborhoods. Our vision is "Savannah is an extraordinary place to live, learn, and prosper". The City is committed to that vision and creating a sense that we are "One City".



Community Services Center Overview

Community Services works to improve the quality of life in Savannah through activities that involve planning and development, neighborhood revitalization, parks and recreation, arts and cultural enrichment programs and activities, youth and family services, housing rehabilitation and financing, and a safe community.

Linkage to Strategic Priorities and Results

- Economic Strength and Poverty Reduction
- Good Government
- Infrastructure
- Vibrant Neighborhoods
- Public Safety

Key Business Services

- Executive Leadership
- Housing Development, Rehabilitation, and Financing
- Youth and Family Services
- Neighborhood Planning and Enhancement
- Recreation and Leisure Services
- Arts and Cultural Resources
- Grants Management and Administration

Core Responsibilities

- Manage and direct operational activities through assigned departments; provide management direction and guidance to department directors in planning, organizing, coordinating, and implementing programs affecting assigned areas of responsibility.
- Develop recommendations on City-wide work methods, operating policies, operating procedures, program services and other administrative issues.

- Maximize effectiveness and efficiency of operations by identifying and sharing available resources within assigned departments; develop and implement improvements; determine service delivery levels by addressing problems and complaints and assessing the needs of citizens and the public.
- Research and develop additional revenue sources and implement City objectives through the completion of special projects as requested by the City Manager; determine areas of potential cost reduction, revenue enhancement or program improvement; make recommendations and direct and implement changes.
- Oversee and participate in the development and administration of the assigned segment of the City budget; approve the forecast of funds needed by service area assigned for staffing, equipment, materials, and supplies.
- Provide leadership in developing a culture that values people and their differences and is free from inequities and barriers to people reaching their full potential and focuses on delivering quality core services.
- Provide leadership in promoting sustainable, environmentally sensitive development and operations in the community and the department.
- Respond to and resolve difficult, complex, and sensitive citizen inquiries and complaints; interpret, analyze, defend, and explain City policies, procedures, programs, and activities; resolve sensitive and controversial issues; respond to public relations requests and coordinate media announcements.
- Develop strategies that provide citizens with clean, safe neighborhoods and access to quality housing, recreational facilities, leisure opportunities, and supportive services.
- Develop partnerships among all levels of government and the private sector, including for-profit and nonprofit organizations that help build and sustain our community.
- Ensure that work program activities comply with budgetary guidelines and that objectives are met regularly; monitor progress through various reporting systems.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Community Development Fund	2,674,522	3,186,807	3,728,842
General Fund	15,885,329	19,416,739	23,926,741
Total Revenue	\$18,559,851	\$22,603,546	\$27,655,583

Expenditure by Type			
Personnel Services	11,722,765	12,882,102	17,438,732
Outside Services	1,853,745	2,393,905	2,932,822
Commodities	1,112,121	2,220,591	1,989,680
Internal Services	1,801,537	2,175,125	2,180,990
Capital Outlay	-	57,000	25,000
Interfund Transfers	42,000	87,940	588,250
Other Expenditures	2,027,683	2,786,883	2,500,109
Total Expenditures	\$18,559,851	\$22,603,546	\$27,655,583

Expenditure by Department			
Office of the Chief of Community Services	694,188	651,144	689,934
Neighborhood Safety & Engagement	459,673	1,311,882	1,728,498
Cultural Resources	1,647,533	1,754,747	2,088,172
Human Services	4,341,105	6,180,265	6,224,481
Housing & Neighborhood Services	2,042,056	2,457,527	2,998,887
Recreation & Leisure Services	9,375,296	10,247,981	13,925,611
Total Expenditures	\$18,559,851	\$22,603,546	\$27,655,583

Authorized Positions

Community Services	2023 FTE	2024 FTE	2023-2024 Difference
Office of the Chief of Community Services	5.00	5.00	-
Office of Neighborhood Safety & Engagement ¹	3.00	7.00	4.00
Cultural Resources	13.50	13.50	-
Human Services ²	35.63	32.63	(3.00)
Housing & Neighborhood Services ³	27.00	28.00	1.00
Recreation & Leisure Services ⁴	119.49	149.45	29.97
Total Full-Time Equivalents	203.62	235.58	31.97

¹ FY24 (4) positions added to ONSE include (1) Administrative Assistant, (1) Senior Program Coordinator, and (2) Youth Intervention Specialists.

² FY24 (5) Community Outreach Coordinators moved to City Manager's Office and (2) Program Coordinators were added to Family & Community Services to ensure optimal outreach to residents throughout all aldermanic districts.

³ Housing staff reorganization reclassified some existing positions and replaced (1) Real Estate Specialist with (1) Senior Program Analyst and (1) Construction Coordinator. Staff realignment augments the City's efforts to address affordable housing challenges.

⁴ FY24 positions added to Recreation & Leisure Services include Operations Manager, Programing Manager, Aquatics Program Coordinator, Recreation Svc Leaders, and existing positions have been reclassified.



Neighborhood Safety & Engagement



Neighborhood Safety & Engagement Overview

The Office of Neighborhood Safety & Engagement is the City's permanent mechanism to enhance public participation in government decision-making. The department will curate opportunities for dialogue, information sharing, partnership, and other interactions between City government and the neighborhoods' residents.

The Office of Neighborhood Safety & Engagement empowers community partners and city agencies to play a more active role in the co-production of public safety and prevention of violence through a trauma-responsive, healing-centered, and equity-based approach for the benefit of all Savannahians.

Linkage to Strategic Priorities and Results

- Good Government
- Vibrant Neighborhoods
- Public Safety

Key Business Services

- Violence Intervention and Interruption
- Community Mentorship
- Neighborhood Engagement
- Grant Development and Management

Core Responsibilities

- Work across sectors and communities to better support youth and households with the goal of keeping young people alive, out of jail, and at home.
- Develop youth advocacy programs to deter adolescents from entering or participating in gang and violent crime activities.
- Act as the non-law enforcement entity that holistically interrupts and supports those individuals who participate in crime-related activities within the City.
- Develop and initiate mentorship programs that assist individuals and families that are at most risk of gang participation.
- Interrupt the cyclical nature of repeat offenders who commit violent crimes.
- Seek and administer grant funding, cultivate community partnerships, and leverage resources to increase public safety and the number of residents feeling safe in their neighborhoods.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	459,673	1,311,882	1,728,498
Total Revenue	\$459,673	\$1,311,882	\$1,728,498

Expenditure by Type			
Personnel Services ¹	185,123	330,109	522,527
Outside Services ²	63,322	521,001	702,501
Commodities	165,016	412,402	459,960
Internal Services	4,212	19,953	28,673
Capital Outlay	-	10,000	-
Interfund Transfer	42,000	12,940	-
Other Expenditures	-	5,477	14,837
Total Expenditures	\$459,673	\$1,311,882	\$1,728,498

Authorized Positions

Office of Neighborhood Safety & Engagement Services	2024 FTE	Grade
Administrative Assistant	1.00	106
Neighborhood Safety and Engagement Director	1.00	121
Program Coordinator	2.00	111
Senior Program Coordinator	1.00	114
Youth Intervention Specialist	2.00	111
Total Full-Time Equivalents	7.00	

¹ The addition of (4) new authorized positions is the primary driver of the increase in FY24 Personnel Expenditures.

² Funding for partner and community engagement activities will continue to increase as the office becomes established.



Cultural Resources Overview

The Cultural Resources Department offers Savannah's residents and visitors the opportunity to enjoy a rich and varied cultural life through the arts. The department accomplishes this by coordinating visual and performing arts programs; managing services purchased from Savannah's cultural agencies; and producing and presenting classes, workshops, festivals, youth programs, exhibitions, and performances. Cultural Resources provides technical assistance to arts professionals and cultural organizations while marketing Savannah's robust cultural offerings.

Key investments for FY24 include an increase of \$60,000 to develop a Public Art Master Plan, which will support the development of a Public Art Ordinance. An additional \$39,842¹ has also been invested to support continuation of Savannah Cultural Arts Center classes, workshops, and special events.

Linkage to Strategic Priorities and Results

- Economic Strength and Poverty Reduction
- Good Government
- Vibrant Neighborhoods

Key Business Services

- Contracts and Grants Management
- Arts and Cultural Programming

Core Responsibilities

- Support and promote the development of local, cultural institutions, and community organizations that sponsor cultural activities and audiences.
- Provide liaison and administrative support to the Cultural Affairs Commission towards the goal of stimulating increased awareness; develop cultural resources; encourage new cultural services; and increase the use of these resources.
- Encourage and facilitate greater and more efficient use of public and private resources for the development and support of the arts.
- Serve as a liaison on cultural matters among the City, other governmental agencies, the private sector, and art and cultural groups.
- Administer the City's programs of financial support to public and private nonprofit cultural organizations.
- Assist in promoting the City as a tourist destination through the support and advancement of cultural institutions. Provide engaging and educational opportunities to experience Savannah's history and culture.

¹ This increase in funding was allotted to Outside Services and Commodities.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	1,647,533	1,754,747	2,088,172
Total Revenue	\$1,647,533	\$1,754,747	\$2,088,172

Expenditure by Type			
Personnel Services	766,387	808,539	1,032,405
Outside Services ¹	108,189	113,951	196,386
Commodities	57,069	61,227	84,770
Internal Services	80,626	98,778	101,903
Other Expenditures	635,262	672,252	672,708
Total Expenditures	\$1,647,533	\$1,754,747	\$2,088,172



¹ An investment of \$60k to fund the development of a Public Arts Master Plan along with increased funding to support the continuation of Savannah Cultural Arts Center classes, workshops, and special events are the primary drivers for the FY24 increase in Outside Services costs.

Authorized Positions

Cultural Resources	2024 FTE	Grade
Audio/Video Production Specialist	1.50	110
Cultural Resources Assistant	1.00	105
Cultural Services Contract Coordinator	1.00	112
Customer Service Representative	1.00	103
Marketing Coordinator	1.00	112
Performing Arts Program Coordinator	1.00	114
Performing Arts Specialist	1.50	107
Program Manager	1.00	118
Senior Administrative Assistant	1.00	109
Senior Director, Cultural Resources	1.00	308
Visual Arts Specialist	2.50	107
Total Full-Time Equivalents	13.50	





Human Services Overview

The Human Services Department is responsible for the management, operation, and coordination of social and supportive services for youth, adults, and families. The department oversees collaborations and partnerships with the faith-based community and nonprofit organizations providing community-directed services to families and individuals to assist them in reaching self-sufficiency. The department manages the operation of community resource centers, provides workforce programs, and administers federally funded community development.

Key investments for FY24 include increasing Community Partnership Program allocation from \$1M to \$1.2M, \$350K for Homeless Day Centers, and continuation of the Homeless Support Services Grants in the amount of \$500K.

Linkage to Strategic Priorities and Results

- Economic Strength and Poverty Reduction
- Good Government
- Vibrant Neighborhoods
- Public Safety

Key Business Services

- Emergency Assistance
- Information and Referral
- Grants Management
- Community Partnerships
- Youth Programs
- Senior Services
- Employment Training
- Neighborhood Leadership Training and Support
- Homeless Support Services

Core Responsibilities

- Undertake human services, referral services, and family assistance activities that collectively assist youth, individuals, elderly, and families from low and moderate-income households.
- Offer programs and services for youth to meet needs and provide positive experiences in a safe environment.
- Seek grant funding to supplement and expand human services delivery.
- Develop and recommend purchase of service agreements with nonprofit agencies, coordinate related activities, and provide oversight of community partnership agreements including proposal review, contract negotiation, and development of performance outcomes.
- Operate resource centers offering residents access to programs including community-based services which include intake assessment and connection or referral to various comprehensive services that assist families and individuals in achieving self-sufficiency.
- Coordinate with federal, state, county, and public/private nonprofit and for-profit organizations in the provision of comprehensive community-based support services for residents and apply for federal and state assistance to augment funding for department activities.
- Provide youth, unemployed, underemployed, and dislocated workers with workforce training and employment assistance.



FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Community Development Fund	632,486	729,280	1,042,626
General Fund	3,708,619	5,450,985	5,181,855
Total Revenue	\$4,341,105	\$6,180,265	\$6,224,481

Expenditure by Type			
Personnel Services	2,330,471	2,464,053	2,752,216
Outside Services	234,773	405,157	488,799
Commodities	55,330	864,314	609,305
Internal Services	380,747	471,488	512,910
Interfund Transfer	-	75,000	262,090
Other Expenditures	1,339,784	1,900,253	1,599,161
Total Expenditures	\$4,341,105	\$6,180,265	\$6,224,481

Expenditure by Division			
Human Services Administration	2,122,072	3,569,695	3,004,916
Grants & Contracts	446,230	654,280	780,536
Family & Community Services	494,127	596,916	396,296
Moses Jackson Advancement Center	450,979	436,806	960,216
Pennsylvania Avenue Resource Center	654,654	720,661	822,692
Step up Program ¹	173,043	201,907	259,825
Total Expenditures	\$4,341,105	\$6,180,265	\$6,224,481

¹ Step Up Savannah is an outside agency business partner. Allocations shown here represent personnel administration only, which is reimbursable.

Authorized Positions

Human Services	2024 FTE	Grade
Administrative Assistant	2.00	106
Administrative Clerk	2.00	102
Assistant Director, Human Services	1.00	305
Community Program Specialist	1.00	107
Community Programs Activity Coordinator	1.00	108
Community Programs Leader	3.63	106
Educational Specialist	1.00	110
Grants Analyst	4.00	113
Grants Manager	2.00	119
Loan Officer	1.00	108
Principal Grants Analyst	1.00	115
Program Coordinator	6.00	111
Recreation Services Activity Coordinator	1.00	108
Resource Center Manager	2.00	118
Senior Administrative Assistant	1.00	109
Senior Director, Human Services	1.00	308
Senior Grants Analyst	2.00	114
Total Full-Time Equivalents	32.63	



Housing & Neighborhood Services Overview

The Housing & Neighborhood Services Department manages and coordinates the City's housing and neighborhood enhancement programs through initiatives which help create and support strong and vibrant neighborhoods, encouraging a sense of community. Activities include housing repair, construction, and development, in addition to comprehensive neighborhood planning and implementation. Housing & Neighborhood Services leverages private investments to support housing development and neighborhood improvement; oversees the Savannah Affordable Housing Fund; and provides administrative oversight and support to the Chatham/Savannah Land Bank Authority and Housing Savannah, Inc.

Key investments for FY24 include increasing Housing Savannah, Inc. support by \$52K and increasing the contribution to the Savannah Affordable Housing Fund (SAHF) by \$500K.

Linkage to Strategic Priorities and Results

- Public Safety
- Infrastructure
- Vibrant Neighborhoods
- Economic Strength and Poverty Reduction
- Good Government

Key Business Services

- Housing Repair, Construction, Development, and Financing
- Neighborhood Planning, Improvement, and Revitalization
- Blighted, Abandoned Property Acquisition and Redevelopment

Core Responsibilities

- Administer entitlements and other federal and state grant programs that support housing and urban development for the City.
- Research and implement opportunities for the development and retention of affordable housing in the City while acting as the coordinating body for housing-related activities within the City of Savannah.
- Pursue partnerships and local funding sources to leverage private investments for housing.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Community Development Fund	2,042,036	2,457,527	2,686,216
General Fund ¹	20	-	312,671
Total Revenue	\$2,042,056	\$2,457,527	\$2,998,887

Expenditure by Type			
Personnel Services ²	1,588,386	1,823,014	1,995,421
Outside Services	108,473	132,428	135,911
Commodities	26,384	25,203	24,663
Internal Services	310,986	439,880	494,816
Interfund Transfer ³		-	318,671
Other Expenditures	7,827	37,002	29,405
Total Expenditures	\$2,042,056	\$2,457,527	\$2,998,887

Expenditure by Division			
Housing Services	1,270,956	1,608,496	2,057,075
Neighborhood Services	771,100	849,031	941,812
Total Expenditures	\$2,042,056	\$2,457,527	\$2,998,887



¹ FY22 is actual amount not reimbursed by Land Bank Authority; FY24 Adopted amount is contribution from the General Fund to support Housing Savannah, Inc., startup costs.

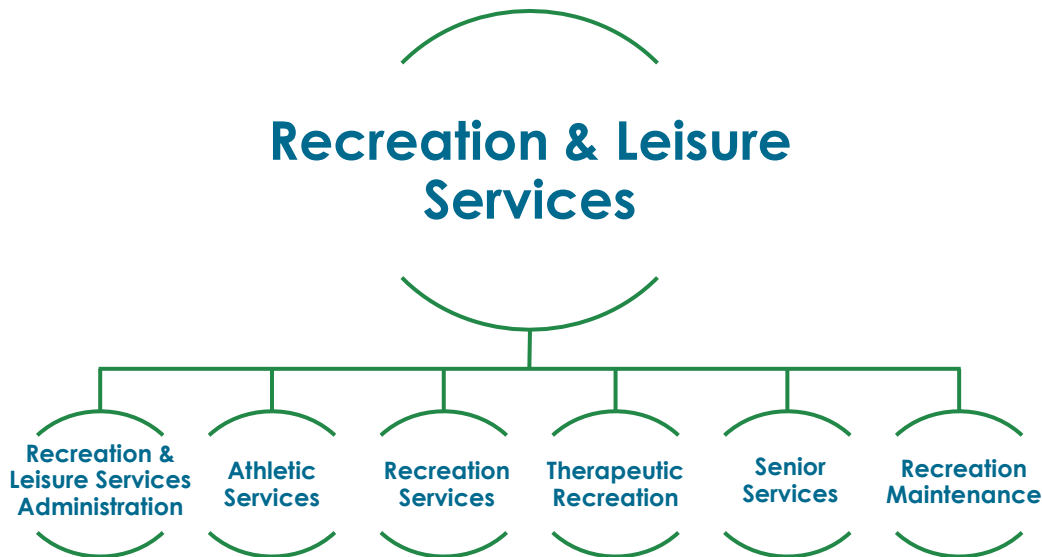
² Housing staff reorganization replaced Real Estate Specialist with a Senior Program Analyst and a Construction Coordinator.

³ Fleet addition of \$6,000 for shared staff vehicle; \$312K allocation to Housing Savannah, Inc., an outside, partner agency established to raise funds and awareness for the Savannah Affordable Housing Fund (SAHF).

Authorized Positions¹

Housing & Neighborhood Services	2024 FTE	Grade
Administrative Assistant	1.00	106
Administrative Coordinator	1.00	112
Assistant Director, Housing	2.00	304
Community Housing Services Director	1.00	119
Construction & Rehabilitation Inspector	3.00	110
Construction Coordinator	1.00	113
Housing Coordinator	3.00	114
Housing Development Inspector	2.00	110
Housing Manager	2.00	119
Legal & Regulatory Affairs Officer	1.00	308
Lending Coordinator	3.00	114
Loan Officer	5.00	108
Senior Administrative Assistant	1.00	109
Senior Director, Housing & Neighborhood Services	1.00	308
Senior Planner	1.00	114
Total Full-Time Equivalents	28.00	

¹ Includes (5) full-time interim positions for Community Housing Services Agency (CHSA); does not include (2) full-time interim positions for Housing Savannah, Inc., and (2) full-time interim positions for Land Bank Authority, all of which are outside partner agencies.



Recreation & Leisure Services Overview

The Recreation & Leisure Services Department is responsible for providing residents of Savannah and neighboring communities with access to quality recreational programs, well-maintained parks, community centers, sports facilities, and open space areas. The department achieves these priorities by offering youth and adult athletic programs, managing neighborhood and regional community centers, outdoor pools, and sports facilities. They address recreation maintenance needs, provide supervised outdoor/playground activities, coordinate senior meals, manage senior services, and therapeutic recreational activities in addition.

Key investments in FY24 includes approximately \$2.1M to right-size personnel, an increase of \$50K in the Youth Sports League allocation, as well as capital investments in recreation and community center deferred maintenance, the Recreation Reimagined signature playground, and the lighting at Guy Minnick Field.

Linkage to Strategic Priorities and Results

- Infrastructure
- Vibrant Neighborhoods
- Economic Strength and Poverty Reduction
- Good Government

Key Business Services

- Athletic Programs
- Athletic Fields Maintenance
- Social Recreation Activities
- Summer Camps
- After-School Programs
- Aquatics
- Volunteer Services
- Youth Sports League

Core Responsibilities

- Provide high quality recreational services at City park facilities and community centers.
- Enforce rules and regulations relating to the use of City recreation and leisure services and facilities.
- Plan, administer, and coordinate City recreation and leisure service educational programming.
- Coordinate activities with other agencies while actively seeking funding for recreation and leisure services.
- Develop and provide affordable, convenient opportunities for recreational activities that enrich the quality of life for residents of Savannah.
- Coordinate youth and adult league play in baseball, basketball, cheerleading, football, softball, and tennis.
- Operate after-school and summer camp activities for youth.
- Offer therapeutic recreation services for challenged youth and adults including Special Olympic skills, team sport participation, and summer camps for youth and adults with diverse challenges.



FY24 Resources¹

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	9,375,296	10,247,981	13,925,611
Total Revenue	\$9,375,296	\$10,247,981	\$13,925,611

Expenditure by Type

Personnel Services	6,368,329	6,889,335	10,535,316
Outside Services	1,323,235	1,200,583	1,375,270
Commodities	665,986	850,045	805,150
Internal Services	978,705	1,106,719	1,009,629
Capital Outlay	-	47,000	25,000
Interfund Transfer	-	-	7,489
Other Expenditures	39,041	154,299	167,757
Total Expenditures	\$9,375,296	\$10,247,981	\$13,925,611

Expenditure by Division

Recreation & Leisure Administration	635,461	846,814	874,331
Athletic Services	1,263,108	1,409,226	1,529,556
Recreation Maintenance	1,394,110	1,651,663	1,654,176
Therapeutic Recreation	330,924	383,597	454,555
Recreation Services	3,534,256	3,709,218	6,741,513
Senior Services	2,217,437	2,247,463	2,671,480
Total Expenditures	\$9,375,296	\$10,247,981	\$13,925,611

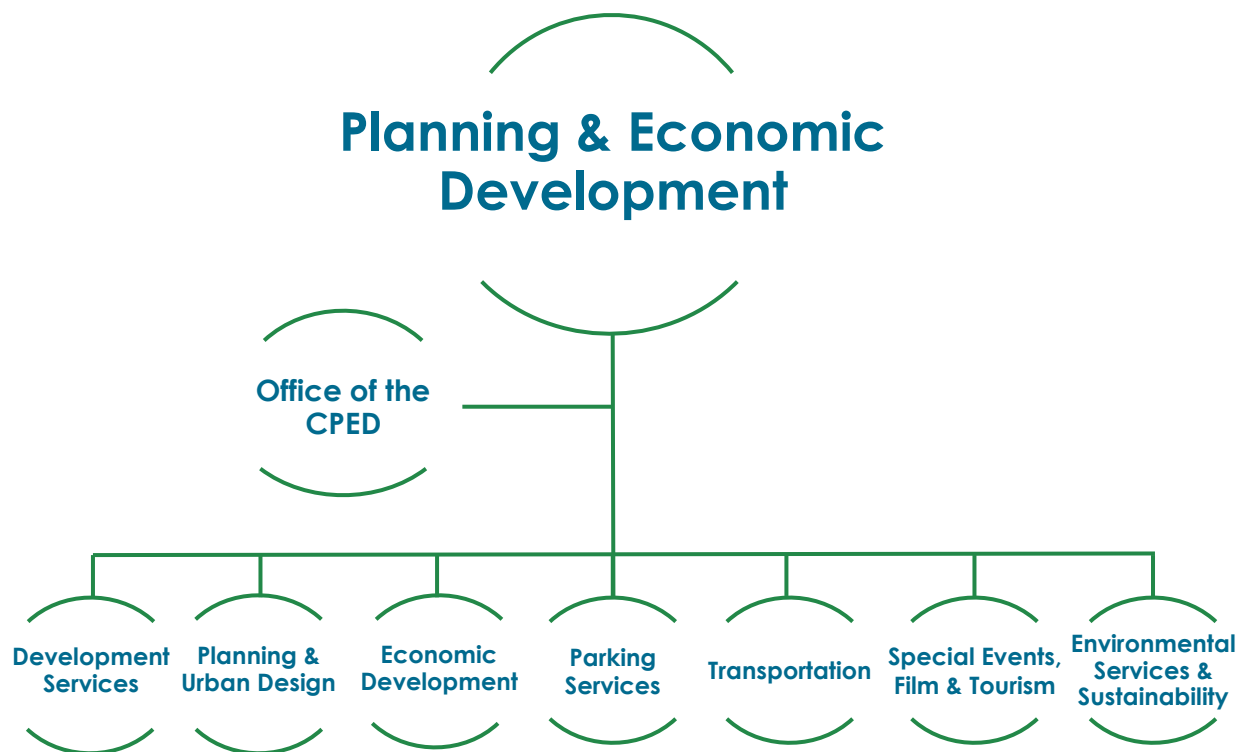
¹FY24 increase is largely due to approximately \$2.1M invested in the department's reorganization structure, including (29.97) new positions. Majority of the new positions are budgeted in Recreation Services, which is the primary driver of the approximately \$3.3M increase in the divisions budget.

Authorized Positions

Recreation & Leisure Services	2024 FTE	Grade
Administrative Assistant	3.00	106
Administrative Clerk	1.00	102
Administrative Secretary	1.76	105
Aquatics Program Coordinator	1.00	106
Assistant Director, Parks & Recreation	2.00	305
Athletics Manager	1.00	119
Camp Counselor	3.12	102
Center Supervisor	9.00	110
Clubhouse Attendant	1.50	102
Computer Services Specialist	1.00	108
Lifeguard	6.99	102
Lunch Worker	0.19	102
Maintenance Crew Chief	4.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	1.00	113
Maintenance Worker	5.00	102
Management Analyst	1.00	111
Medium Equipment Operator	2.00	105
Operations Manager	1.00	120
Pool Assistant	1.10	102
Pool Monitor	1.73	102
Program Coordinator	1.00	111
Programming Manager	1.00	120
Project Coordinator	2.00	111
Recreation Centers Supervisor	4.00	113
Recreation Service Leader	20.50	106
Recreation Services Activity Coordinator	21.00	108
Recreation Services Leader	35.46	110
Recreation Services Manager	1.00	110
Senior Director, Parks & Recreation	1.00	313
Senior Lifeguard	2.85	103
Senior Maintenance Worker	5.00	103
Swimming Pool Supervisor	1.00	108
Therapeutic Specialist	2.00	107
Van Driver	2.25	102
Total Full-Time Equivalents	149.45	

Planning & Economic Development

The future security and prosperity of Savannah depends on safe, sound infrastructure that is thoughtfully planned to preserve neighborhood culture while promoting environmental sustainability and creating economic opportunity. Our City's streets, sidewalks, and special events are a reflection of who we are, the pride we take in our community, and are our pathways to equitable educational and economic opportunities.



Planning & Economic Development Service Center Overview

The Planning & Economic Development Service Center manages and promotes the physical and economic development of the City with a focus on safety, equity, and sustainability. Savannah is known for being the first planned City in the United States. The Planning & Economic Development Service Center supports equitable growth while preserving the signature atmosphere of the City for both residents and visitors.

Many of the departments in this service center were previously under the purview of the Assistant City Manager/Chief Infrastructure & Development Officer. Adding a Chief of Planning & Economic Development in FY24 supports a stronger focus on priorities such as expanding economic opportunities City-wide, Vision Zero, zoning analysis, and historic preservation.

Linkage to Strategic Priorities and Results

- Public Safety
- Infrastructure
- Vibrant Neighborhoods
- Good Government

Key Business Services

- Infrastructure Planning, Inspection, and Engineering
- Environmental Compliance and Sustainability Programming
- Parking Facilities Management and Parking Enforcement
- Traffic Engineering and Traffic Safety Management
- Public and Private Development Planning, Zoning, and Urban Planning
- Economic and Small Business Development Management
- Special Event and Film Management

Core Responsibilities

- Manage and direct the activities of the Development Services, Planning & Urban Design, Economic Development, Parking Services, Transportation Services, Special Events, Film & Tourism, and Environmental Services & Sustainability Departments.
- Provide leadership in developing a culture that values people and their differences, is free from inequities and barriers to people reaching their full potential while focusing on delivering equitable core services.
- Provide leadership in promoting sustainable, environmentally sensitive development and operations in the community and the service center.
- Resolve complex and sensitive citizen inquiries and complaints; interpret, analyze, defend, and explain City policies, procedures, programs, and activities.
- Develop strategies that maintain City streets, lanes, sidewalks, and other public rights of way that contribute to the safe movement of vehicular, pedestrian and bicycle traffic throughout the City.
- Oversee, coordinate, analyze, and review historical and proposed development in the City, both public and private.
- Provide policy recommendations on process improvements and regulations to increase economic opportunities for individuals, families, and small businesses of Savannah.
- Provide a single point of contact for special event management and compliance, overseeing all aspects of special events that use the public right-of-way.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	17,959,546	20,343,663	23,417,945
Parking Services Fund	16,385,156	27,803,213	23,636,325
Total Revenue	\$34,344,702	\$48,146,876	\$47,054,270

Expenditure by Type

Personnel Services ¹	12,066,452	12,846,302	16,332,585
Outside Services	12,200,669	14,273,534	14,924,472
Commodities	1,224,171	1,467,227	1,408,577
Internal Services	3,988,172	2,594,104	2,440,139
Capital Outlay	132,043	233,675	397,000
Debt Service	3,474,940	7,641,603	7,791,271
Interfund Transfer ²	511,564	7,970,000	2,238,645
Other	746,691	1,120,431	1,521,581
Total Expenditures	\$34,344,702	\$48,146,876	\$47,054,270

Expenditure by Department

Office of the Chief of Planning & Economic Development	-	-	353,464
Development Services	3,925,615	4,218,627	4,725,387
Planning & Urban Design	650,304	941,728	1,024,241
Economic Development	697,329	773,579	804,088
Parking Services	16,385,156	27,803,213	23,636,325
Transportation Services	11,122,200	12,049,935	13,703,332
Special Events, Film & Tourism	1,564,098	1,965,413	2,263,281
Environmental Services & Sustainability	-	394,381	544,152
Total Expenditures	\$34,344,702	\$48,146,876	\$47,054,270

¹ The addition of (8) positions as well as compensation & classification adjustments are the primary drivers for the increase in personnel services between FY23 and FY24.

² The decrease in Interfund Transfers is primarily due to higher than usual capital investment from the Parking Fund in FY23.

Authorized Positions

Planning & Economic Development	2023 FTE	2024 FTE	2023-2024 Difference
Office of the Chief of Planning & Economic Development	-	3.00	3.00
Development Services ¹	45.00	48.00	3.00
Planning & Urban Design ²	7.00	8.00	1.00
Economic Development	7.00	7.00	-
Parking Services	62.60	62.60	-
Transportation Services	66.00	67.00	1.00
Special Events, Film & Tourism	15.00	15.00	-
Environmental Services & Sustainability ³	3.00	4.00	1.00
Total Full-Time Equivalents	205.60	213.60	8.00

¹ (3) positions have been added to the Development Services Department: (1) Plumbing Inspector, (1) Building Plans Examiner, and (1) Construction Inspector.

² (1) Historic Preservation Manager has been added to the Planning & Urban Design Department.

³ (1) new position added to Environmental Services & Sustainability, Program Coordinator.



Development Services

Development Services Overview

The Development Services Department serves the public by ensuring the safety of the built environment through effective code enforcement and by providing guidance and oversight for all building and site development within the City of Savannah. The department is responsible for interpreting and enforcing the codes, laws, and ordinances that affect the safety and welfare of the public and environment. This involves all aspects of building and site construction, life safety, structural, electrical, plumbing, and mechanical systems, as well as enforcing local development standards including the Subdivision, Flood Damage Prevention, and Erosion & Sedimentation Control ordinances.

Classification & Compensation adjustments and the addition of three new positions are the primary drivers behind the overall operating budget increase from FY23 to FY24.

Linkage to Strategic Priorities and Results

- Public Safety
- Infrastructure
- Vibrant Neighborhoods
- Good Government

Key Business Services

- Building and Site Development Management
- Permitting and Inspections
- Subdivision Plat and Business Location Approval

Core Responsibilities

- Enforce federal, state, and local laws to ensure the public health, safety, welfare, and the environment will be protected during building and site development construction. This includes processing building permit applications, reviewing and approving construction plans in accordance with the provisions of the various construction codes, and inspecting construction to ensure compliance with the approved plans and permits.
- Oversee building plan review, permit issuance, and inspection process through the enforcement of State-mandated building and life safety codes.
- Coordinate the private development site plan and plat review processes with City departments as well as the Metropolitan Planning Commission to ensure compliance with development standards. Oversee site development permit issuance and inspection process during construction and closeout.
- Enforce the Flood Damage Prevention Ordinance and oversee the National Flood Insurance Program (NFIP) and Community Rating System (CRS) program.

- Provide engineering services, surveying services, Geographic Information Systems (GIS) and graphics support services to other City departments upon request.
- Provide technical guidance and assistance to homeowners, developers, business owners, consultants, and contractors during the development review and approval processes, as well as construction and closeout.
- Manage and implement customer service improvements and conduct education and outreach to assist with the development review process.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	3,925,615	4,218,627	4,725,387
Total Revenue	\$3,925,615	\$4,218,627	\$4,725,387

Expenditure by Type			
Personnel Services	3,287,807	3,442,209	3,931,403
Outside Services	185,472	201,033	211,940
Commodities	60,471	63,892	90,899
Internal Services	366,222	376,945	351,438
Capital Outlay	-	16,575	-
Interfund Transfer	-	-	8,645
Other Expenditures	25,643	117,973	131,062
Total Expenditures	\$3,925,615	\$4,218,627	\$4,725,387

Authorized Positions

Development Services	2024 FTE	Grade
Building Inspector II	4.00	112
Building Official	1.00	308
Building Plans Examiner	3.00	113
City Surveyor	1.00	115
Construction Inspector	3.00	111
Customer Service Representative	2.00	103
Deputy Building Official	1.00	119
Deputy City Engineer	1.00	306
Development Liaison Manager	1.00	119
Electrical Inspector II	3.00	112
Electrical Plans Examiner	1.00	114
GIS Analyst	2.00	113
Management Analyst	1.00	111
Mechanical Inspector II	3.00	112
Mechanical Plans Examiner	1.00	114
Permit Center Supervisor	1.00	108
Permit Services Manager	1.00	119
Permit Services Technician	1.00	108
Permit Specialist	4.00	103
Permitting & Floodplain Manager	1.00	118
Plumbing Inspector II	4.00	112
Plumbing Plans Examiner	1.00	114
Principal GIS Analyst	1.00	118
Senior Administrative Assistant	1.00	109
Senior Director, Development Services	1.00	313
Senior GIS Analyst	1.00	115
Site Development Coordinator	1.00	113
Site Development Technician	1.00	108
Surveying Technician	1.00	107
Total Full-Time Equivalents	48.00	



Planning & Urban Design

Planning & Urban Design Overview

The Planning & Urban Design Department provides a range of planning-related services to enhance the livability, sustainability, and vitality of Savannah for all citizens and visitors. The department works to provide equitable opportunities for growth and development while preserving the City's historic assets and neighborhood cultures.

FY24 includes the addition of an Historic Planning Manager.

Linkage to Strategic Priorities and Results

- Vibrant Neighborhoods

Key Business Services

- Urban Planning & Design
- Zoning Management
- Historic Preservation Management
- Special Projects

Core Responsibilities

- Administer and interpret the Zoning Ordinance, providing guidance and recommendations to Council and the Public.
- Issue zoning confirmation letters, business location approvals, and short-term vacation rental permits.
- Work collaboratively with City departments and outside agencies to research and develop best practices to support equitable economic, development, and historical preservation goals.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	650,304	941,728	1,024,241
Total Revenue	\$650,304	\$941,728	\$1,024,241

Expenditure by Type			
Personne Services ¹	512,005	555,572	766,416
Outside Services ²	60,942	290,922	140,974
Commodities	1,472	4,093	7,168
Internal Services	68,092	79,100	100,312
Other	7,793	12,041	9,371
Total Expenditures	\$650,304	\$941,728	\$1,024,241

Authorized Positions

Planning & Urban Design	2024 FTE	Grade
Historic Preservation Coordinator	1.00	115
Planning Manager	1.00	119
Program Coordinator	1.00	111
Senior Administrative Assistant	1.00	109
Senior Director, Planning & Urban Design	1.00	312
Zoning Compliance Coordinator	1.00	114
Zoning Plans Reviewer	1.00	113
Zoning Use Coordinator	1.00	112
Total Full-Time Equivalents	8.00	

¹ The addition of a Historic Preservation Coordinator and citywide compensation adjustments are the primary drivers of the increase in Personnel Services.

² Professional and technical consulting and surveying services are often the most significant costs of this department's Outside Services, which makes the expense category inherently variable based upon development year-to-year. However, the decrease in FY24 is somewhat due to the addition of the Historic Preservation Coordinator, which brings some of these services in-house.



Economic Development



Economic Development Overview

The Economic Development Department is responsible for administering and coordinating the City's economic and small business development programs to foster a strong local economy, spur business and job growth, and provide a better quality of life in Savannah. The department focuses on programs and activities geared toward improving economic opportunities and increasing financial well-being for individuals, families, and small businesses of Savannah.

The City of Savannah serves as the fiscal agent for WorkSource Coastal (WSC) which is funded by the Workforce Innovation and Opportunity Act (WIOA) to connect businesses looking for qualified workers with individuals seeking gainful employment. Employment services include job seeking, job training, and employment resources for young adults, dislocated workers, veterans and eligible spouses, and adults throughout 10 counties in Southeast Georgia. WSC is structured with the City's Economic Development Department due to close alignment of objectives. Since WSC is a grant-funded outside entity, its financial activities appear in the All Funds section of this book.

Linkage to Strategic Priorities and Results

- Vibrant Neighborhoods
- Economic Strength and Poverty Reduction

Key Business Services

- Economic and Small Business Development
- Local Small and Disadvantaged Business Enterprise Development
- Business Advocacy
- Contract Compliance
- Corridor Revitalization

Core Responsibilities

- Encourage a diversity of economic and small business development activities in Savannah that promote a full range of employment and income opportunities for residents.
- Ensure that small and disadvantaged business enterprises have fair opportunities to participate in the City's economic development by administering the Savannah Business Enterprise (SBE) and Disadvantaged Business Enterprise (DBE) certification programs. Develop, maintain, and distribute a SBE and DBE directory.
- Establish annual goals and objectives for the City's economic and small business programs, evaluate performance, and prepare an annual report on achievements.
- Provide business outreach, support, and direct assistance as necessary to facilitate business development in conjunction with other organizations working to attract, retain, and expand business in the City.

- Coordinate the City's economic and small business development efforts with other public-private economic development organizations within the Savannah region.
- Collaborate with City agencies, businesses, residents, and other community partners to address and improve physical and economic conditions along distressed commercial corridors.
- Coordinate training and support services to prospective and existing entrepreneurs through the Savannah Entrepreneurial Center.

FY24 Resources¹

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	697,329	773,579	804,088
Total Revenue	\$697,329	\$773,579	\$804,088

Expenditure by Type			
Personnel Services	543,163	581,370	627,222
Outside Services	84,300	88,332	74,256
Commodities	10,165	4,930	25,270
Internal Services	47,182	70,260	54,323
Capital Outlay ²	-	7,100	-
Other Expenditures	12,519	21,587	23,017
Total Expenditures	\$697,329	\$773,579	\$804,088

Authorized Positions

Economic Development ³	2024 FTE	Grade
Administrative Coordinator	1.00	112
Assistant Director, Economic Development	1.00	304
Community Projects Technician	1.00	105
Program Coordinator	3.00	111
Senior Director, Economic Development	1.00	308
Total Full-Time Equivalents	7.00	

¹ WorkSource Coastal is budgeted WOIA grant-funded expenses totaling approximately \$5.18M in FY24 which are not shown in this table as they are an outside organization. Expenses and revenues are reflected within the All Funds section.

² \$7,100 Capital Outlay for FY23 Projected amount is FY22 encumbrance for Office/Bldg Furn/Equip Furniture.

³ Economic Development added (3) interim, grant-funded positions for FY24 through the Centers for Disease Control (CDC) ACTION Grant. WorkSource Coastal operates with (12) grant-funded employees now shown since they are not part of the City's permanent workforce.



Parking Services Overview

The Parking Services Department¹ manages on-street/off-street parking and other parking facilities to balance the needs for residents, businesses and visitors to our City. This includes the management of six City owned parking garages, Bryan Street, Eastern Wharf, Liberty Street, Robinson Street, State Street, and Whitaker Street Parking Garages. Whether it's by car, bike, boat or beyond, the department is instrumental in getting citizens and visitors transported to foster livability and accessibility throughout the City.

Linkage to Strategic Priorities and Results

- Public Safety
- Infrastructure
- Vibrant Neighborhoods
- Economic Strength and Poverty Reduction
- Good Government

Key Business Services

- Parking Management
- Parking Facilities Management
- Motor Coach Permits
- Parking Enforcement

Core Responsibilities

- Manage and oversee on-street/off-street parking, parking meters and citation collection, including red light camera and street sweeping citation processing and collection.
- Operate and maintain parking facilities that provide clean, safe, and affordable parking options.
- Regulate an interconnected transportation system that includes all ground transportation service providers, as well as water ferries and recreational docks along the Savannah Riverfront.

¹ Prior to 2023, the Parking Services Department was a division of Transportation Services.

- Operate and maintain over 3,000 metered parking spaces in downtown Savannah, 700 linear feet of public floating docks, and nearly 800 linear feet of public bulkheads.
- Coordinate with other City departments, Georgia Department of Transportation, Chatham County, and the Metropolitan Planning Organization on various issues to include the planning and completion of transportation projects to improve traffic flow and the safety of pedestrians and bicyclists, including developing new bicycle routes and installing bicycle racks.
- Maintain and install electric vehicle charging stations, which coincides with the City's 100% Sustainability Goal.
- Issue motor coach permits required for touring and/or traveling within Savannah's Historic District.
- Regulates the City private property tows, pedicabs, shuttles and non-emergency transportation, taxicabs, and wreckers.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
Parking Services Fund	16,385,156	27,803,213	23,636,325
Total Revenue	\$16,385,156	\$27,803,213	\$23,636,325

Expenditure by Type			
Personnel Services	3,426,672	3,229,747	3,941,101
Outside Services ¹	5,963,095	7,142,263	7,742,101
Commodities	266,229	318,525	306,300
Internal Services	2,440,207	1,016,376	842,631
Debt Service	3,474,940	7,641,603	7,791,271
Interfund Transfers ²	476,964	7,970,000	2,230,000
Other Expenditures	337,049	484,699	782,921
Total Expenditures	\$16,385,156	\$27,803,213	\$23,636,325

Expenditure by Division			
Parking Management	5,947,765	6,059,501	6,744,109
Parking Facilities	7,206,797	11,627,999	12,405,089
Parking Interdepartmental ³	3,230,594	10,115,713	4,487,127
Total Expenditures	\$16,385,156	\$27,803,213	\$23,636,325

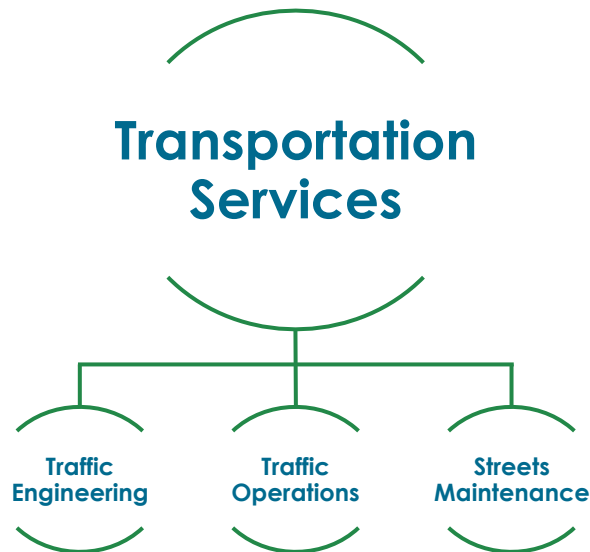
¹ In FY24, Parking Services' 8.4% increase for Outside Services is the result of increased cost for circulator services, and data processing software, such as Parkeon and Parker Technology, which are essential to the operations of the parking facilities.

² When comparing the Interfund Transfers from 2023 projected to 2024 proposed there is a 72.0% decrease, which is the result of a reduction to the Capital Improvement Fund. In 2023, the Parking Fund contributed an additional \$6.5M to the Capital Improvement Fund to support the completion of the Enmarket Arena's Surface Lot.

³ Parking Interdepartmental is a non-operating division.

Authorized Positions

Parking Services	2024 FTE	Grade
Administrative Clerk	1.00	102
Cashier	3.00	102
Customer Service Representative	1.00	103
Senior Director, Parking Services	1.00	310
Maintenance Worker	6.50	102
Mobility & Parking Services Analyst	1.00	111
Mobility & Parking Services Coordinator	1.00	110
Parking Facilities Attendant	21.10	102
Parking Facilities Shift Supervisor	2.00	107
Parking Manager	2.00	118
Parking Meter Technician	2.00	105
Parking Services Officer	10.00	103
Parking Services Supervisor	2.00	111
Revenue Investigator	5.00	108
Senior Administrative Assistant	1.00	109
Senior Parking Meter Technician	1.00	106
Senior Parking Services Officer	2.00	104
Total Full-Time Equivalents	62.60	



Transportation Services Overview

The mission of the Transportation Services Department¹ is to maintain the safest and most efficient, cost-effective, and sustainable roadways, walkways, and bikeways for our community, while promoting alternative modes of travel in an environmentally and economically sustainable manner. The department also manages transportation master planning, construction and maintenance of mobility infrastructure and joint projects in coordination with Chatham County and the Georgia Department of Transportation to foster livability and accessibility throughout City neighborhoods.

Linkage to Strategic Priorities and Results

- Public Safety
- Infrastructure
- Vibrant Neighborhoods
- Economic Strength and Poverty Reduction
- Good Government

Key Business Services

- Multi-Modal Transportation Management and Planning
- Traffic Management
- Traffic Signs, Signals and Markings Maintenance
- Traffic Review and Permit Management
- Transportation Design and Safety Study
- Street, Sidewalks, and Lane Maintenance

Core Responsibilities

- Issue permits for parking meter bags, street blocking, construction parking and construction dumpster and storage container placement on public rights-of-way to minimize impacts to traffic flow and on-street parking.

¹ Prior to 2023, the Transportation Services Department was a division known as Mobility Services.

- Create, operate, and maintain a multi-modal transportation system which offers alternative forms of mobility within the City and connects neighborhoods to key recreational, educational, entertainment, health care, and employment centers.
- Plan and design the City transportation facilities including sidewalks, greenways, trails, and streets.
- Conduct right-of-way use, neighborhood traffic and traffic calming studies and modelling, conduct inspections and apply findings to facility and long-range planning.
- Coordinate with other City departments, Georgia Department of Transportation, Chatham County, and the Metropolitan Planning Organization on various issues to include the planning and completion of transportation projects to improve traffic flow and the safety of pedestrians, bicyclists, and motorists.
- Safely and efficiently move vehicular, pedestrian, and bicycle traffic throughout the City.
- Manage significant capital transportation infrastructure projects including street repaving, using road condition assessments to prioritize work plans, and combining SPLOST VII allocation with annual Local Maintenance Improvement Grant (LMIG) funding to advance a 20-year repaving goal that would ensure equitable investment in the infrastructure throughout the City.
- Design and implement a comprehensive traffic safety plan, which achieves the City's Vision Zero Initiative adopted by City Council on February 24, 2022.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	11,122,200	12,049,935	13,703,332
Total Revenue	\$11,122,200	\$12,049,935	\$13,703,332

Expenditure by Type			
Personnel Services	3,389,025	3,793,685	5,162,019
Outside Services	5,448,554	5,815,467	5,991,317
Commodities	869,644	1,044,657	936,200
Internal Services	948,128	888,850	928,523
Capital Outlay	85,676	60,000	159,000
Interfund Transfers	34,600	-	-
Other Expenditures	346,573	447,276	526,273
Total Expenditures	\$11,122,200	\$12,049,935	\$13,703,332

Expenditure by Division			
Traffic Engineering	781,281	1,005,734	1,246,789
Traffic Operations	6,644,912	6,911,202	7,608,079
Street Maintenance	3,696,007	4,132,999	4,848,464
Total Expenditures	\$11,122,200	\$12,049,935	\$13,703,332

Authorized Positions

Transportation Services	2024 FTE	Grade
Administrative Assistant	1.00	106
Administrative Clerk	2.00	102
Civil Engineer	1.00	117
Construction Inspector	3.00	111
Construction Site Safety Worker	2.00	104
Electrician	2.00	108
Electronic Control Technician	7.00	111
Engineering Technician	1.00	108
GIS Analyst	1.00	113
Heavy Construction Equipment Operator	1.00	108
Heavy Equipment Operator	2.00	107
Maintenance Crew Chief	5.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	4.00	113
Maintenance Worker	3.00	102
Medium Equipment Operator	5.00	105
Planner	1.00	112
Right-of-Way Construction Coordinator	1.00	113
Senior Administrative Assistant	1.00	109
Senior Civil Engineer	1.00	98
Senior Director, Transportation Services	1.00	310
Senior Maintenance Worker	5.00	103
Senior Maintenance Worker II	7.00	104
Sign Specialist	1.00	104
Streets Maintenance Manager	1.00	120
Traffic Engineering Coordinator	2.00	115
Traffic Engineering Manager	1.00	120
Traffic Maintenance Specialist	1.00	107
Traffic Operations Manager	1.00	120
Traffic Signal Superintendent	1.00	117
Traffic System Coordinator	1.00	115
Total Full-Time Equivalents	67.00	



Special Events, Film & Tourism



Special Events, Film & Tourism Overview

The Office of Special Events, Film, & Tourism was created to streamline services offered by the City of Savannah for these related industries by providing a unified resource for individuals and organizations to plan their events and gain necessary permitting. The department is also responsible for regulatory enforcement of tour permits, motor coaches, horse-drawn carriage tours, pedicabs, and food vendors.

Linkage to Strategic Priorities and Results

- Economic Development
- Good Government

Key Business Services

- Permitting for Film and Media Projects
- Managing Tourism-Related Improvements and Complaints
- Downtown Code Enforcement

Core Responsibilities

- Issue temporary use of the public right-of-way permits for encroachment to street vendors, restaurants, and businesses.
- Manage and direct programs, ordinances, and plans to balance event, film, and tourism activities with residential quality of life and economic development.
- Oversee implementation of the Mayor and City Council approved Tourism Management Plan.
- Work with production directors and managers to permit film and media activity to ensure successful projects with minimal negative impacts to the community.
- Work directly with event planners and multiple City departments to address event logistics and ensure compliance with City policies and public ordinances.
- Assist in the planning and execution of City-sponsored events to include Rock and Roll Marathon, St. Patrick's Day celebration, and others.
- Provide assistance and permits on an annual basis to thousands of applicants for use of City parks and squares.
- Engage citizenry in opportunities to impact and direct policy on ordinances.
- Development related to events, film, and tourism.

FY24 Resources

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	1,564,098	1,965,413	2,263,281
Total Revenue	\$1,564,098	\$1,965,413	\$2,263,281

Expenditure by Type			
Personnel Services	907,780	973,560	1,198,328
Outside Services	458,306	640,462	617,673
Commodities	16,190	22,816	29,390
Internal Services	118,341	142,830	138,204
Capital Outlay	46,367	150,000	238,000
Other Expenditures	17,114	35,745	41,686
Total Expenditures	\$1,564,098	\$1,965,413	\$2,263,281

Authorized Positions

Special Events, Film, & Tourism	2024 FTE	Grade
Assistant Director, Special Events, Film, & Tourism	1.00	304
Code and Permit Officer	1.00	108
Customer Service Representative	1.00	103
Film Services Coordinator	1.00	111
Film Services Supervisor	1.00	113
Program Coordinator	1.00	111
Project Coordinator	1.00	111
Right-of-Way Events Supervisor	1.00	113
Senior Administrative Assistant	1.00	109
Senior Director, Special Events, Film & Tourism	1.00	312
Tourism Compliance Officer	4.00	102
Tourism Supervisor	1.00	113
Total Full-Time Equivalents	15.00	



Environmental Services & Sustainability



Environmental Services & Sustainability Overview

The Environmental Services & Sustainability Department provides services to promote a healthy environment and community lifestyle for citizens, encourage community engagement, provide operational cost savings through efficiency and compliance support, and conserve natural resources for current and future generations.

Linkage to Strategic Priorities and Results

- Economic Strength and Poverty Reduction
- Good Government

Key Business Services

- Sustainability Initiatives Development
- External Partnerships
- Cost Savings Strategies
- Community Outreach and Education

Core Responsibilities

- 100% Clean Renewable Energy resolution approved in March of 2020 with a goal of all electricity consumption within the City of Savannah (City operations and community) coming from clean, renewable energy sources by 2035 and all other energy sources within the City to be clean and renewable by 2050.
- Develop, maintain, and track a City-wide sustainability action plan that establishes high level goals and sustainable activities to create a greener Savannah.
- Provide technical assistance and develop pilot projects that identify cost savings, resource conservation, and promote a healthy community.
- Attract external funding and leverage partnerships that support City sustainability goals.

FY24 Resources¹

Revenue Source	Actual 2022	Projected 2023	Adopted 2024
General Fund	-	\$394,381	\$544,152
Total Revenue	-	\$394,381	\$544,152

Expenditure by Type			
Personnel Services	-	\$270,159	\$381,889
Outside Services	-	\$95,055	\$129,961
Commodities	-	\$8,314	\$5,150
Internal Services	-	\$19,743	\$19,901
Other	-	\$1,110	\$7,251
Total Expenditures	-	\$394,381	\$544,152

Authorized Positions

Office of Environmental Services & Sustainability	2024 FTE	Grade
Clean Energy Program Manager	1.00	118
Director, Environmental Sustainability	1.00	307
Program Coordinator	1.00	111
Project Manager	1.00	117
Total Full-Time Equivalents	4.00	

¹ Prior to 2023, the department was part of the ACM/CIDO Office. 2022 Actuals are included in the Office of the Assistant City Manager table.

Risk Management Fund

Risk Management focuses on providing an integrated program responsible for the protection and preservation of the City's resources and assets through loss prevention, loss control, and loss financing. Within the Risk Management Fund, the City provides insurance to employees in the areas of long-term disability, life insurance, and group medical/dental insurance. Given the diversity of the Risk Management Fund, the fund also accounts for general liability, workers' compensation, property, and auto liability. The General, Enterprise, and Internal Service Funds are billed to cover premiums, claims, and to maintain an adequate reserve balance.

Employee Benefits

Employee benefits include three basic categories: Social Security, Pension, and Insurance. Contributions to these categories include employer contributions and/or employee contributions. In 2024, employer contributions to employee benefits total \$44,273,180 while employee contributions total \$28,520,613.

Social Security: The City will contribute \$12,134,159 to Social Security in 2024. City employees will contribute an equal amount for a total Social Security contribution of \$24,268,318.

Pension: In 2024, the City's contribution to the Pension Fund is \$11,991,781. This annual employer contribution is based on the most recent recommendations of the independent Actuarial Report prepared for the City of Savannah Employees' Retirement Plan. City employees are required to contribute 6.65 percent of their earnings on a pre-tax basis.

Insurance: In order to appropriately manage the insurance plan and maintain fund reserves while addressing increasing costs, contributions increased by 8.1 percent from 2023. City contributions for health, life, disability, unemployment, and workers' compensation total \$20,147,240 in 2024. Total contributions for insurance protection include interest earned and other revenue sources.

Employer Contributions				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Social Security	9,112,823	9,602,386	12,134,159	26.4
Pension	11,167,401	10,378,580	11,991,781	15.5
Group Medical Insurance	18,983,559	17,002,202	14,727,975	(13.4)
Group Life Insurance	149,959	-	-	-
Disability Insurance	199,946	-	150,630	100.0
Unemployment	99,973	100,014	47,050	(53.0)
Workers' Compensation	3,999,012	3,877,296	5,221,585	34.7
Total	\$43,712,673	\$40,960,478	\$44,273,180	8.1

Employee Contributions				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2022-2023
Social Security	9,112,823	9,602,386	12,134,159	26.4
Pension	7,883,418	8,240,630	10,592,366	28.5
Group Medical Insurance	4,816,491	5,243,295	4,954,230	(5.5)
Group Life Insurance	546,456	1,085,533	839,858	(22.6)
Total	\$22,359,187	\$24,171,844	\$28,520,613	18.0

Pension				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2022-2023
City	11,167,401	10,378,580	11,991,781	15.6
Airport Commission	912,142	916,424	1,022,660	11.6
Metropolitan Planning Commission	179,405	180,836	212,223	17.4
Total	\$12,258,948	\$11,475,840	\$13,226,664	15.3

Group Medical Insurance

The 2024 City contribution to Group Medical Insurance is budgeted at \$14,727,975, which is 13.4 percent below 2023 projections. Other significant contributions are from active City employees. Outside agencies, which include the Airport Commission and Metropolitan Planning Commission, also participate in the medical plan.

Medical Insurance				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
City	18,983,559	17,002,202	14,727,975	(13.4)
Employees	4,816,491	5,243,295	4,954,230	(5.5)
Outside Agencies	162,455	253,554	273,080	7.7
Interest Earned	211,032	-	-	-
Draw on/(Contribution to) Reserves	(504,814)	5,031,063	7,274,829	44.6
Total	\$23,668,723	\$27,530,114	\$27,230,114	(1.1)

Expenditures	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Medical/Drug Claims	21,859,799	25,000,000	25,000,000	-
Administrative Charges	1,103,262	1,530,114	1,530,114	-
Stop-Loss Coverage	705,662	1,000,000	700,000	(30.0)
Total	\$23,668,723	\$27,530,114	\$27,230,114	(1.1)

Group Life Insurance

The City provides eligible employees life insurance equal to annual salary amount, rounded to the next higher thousand, to a maximum of \$100,000. The City also offers optional supplemental coverage which is paid for by the employee. To continue life insurance coverage after retirement, costs are incurred by retirees. In FY24, the Group Life Insurance fund balance has sufficient funding available to cover expenses, whereas a contribution from the City was not deemed necessary.

Life Insurance				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
City	149,959	-	-	-
Employee, Retiree, Agencies	546,456	1,085,533	839,858	(22.6)
Miscellaneous	5,436	-	-	-
Interest Earned	11,254	-	-	-
Draw on/(Contribution to) Reserves	214,224	(185,533)	25,354	(113.7)
Total	\$927,329	\$900,000	\$865,212	(3.9)
Expenditures	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Life Insurance Premiums	927,329	900,000	865,212	(3.9)
Total	\$927,329	\$900,000	\$865,212	(3.9)

Long Term Disability

The City provides long-term disability coverage for employees at no cost to the employee. This plan provides income to employees who become disabled resulting from injury or sickness and are under a doctor's care.

Long Term Disability				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
City	199,946	-	150,630	100.0
Interest Earned	4,123	-	-	-
Draw on/(Contribution to) Reserves	14,547	240,000	89,370	(62.8)
Total	\$218,616	\$240,000	\$240,000	-
Expenditures	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Long Term Disability	218,616	240,000	240,000	-
Total	\$218,616	\$240,000	\$240,000	-

Unemployment Compensation

Unemployment insurance provides temporary financial assistance to workers unemployed through no fault of their own. Unemployment Compensation benefits are paid by the employer.

Unemployment Compensation				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
City	99,973	100,014	47,050	(53.0)
Interest Earned	994	-	-	-
Draw on/(Contribution to) Reserves	(84,479)	(58,855)	(50)	(99.9)
Total	\$16,218	\$41,159	\$47,000	14.2
Expenditures	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Claims/Legal Costs	14,579	17,761	45,000	153.4
Employment Practices Liability	1,639	23,398	2,000	(91.5)
Total	\$16,218	\$41,159	\$47,000	14.2

Workers' Compensation

This program provides risk funding for claims by employees for work related injuries and is mandated by state law. The chart below is an employer contribution.

Workers' Compensation				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
City	3,999,012	3,877,296	5,221,585	34.7
Stop Loss Reimbursement	-	10,000	-	(100.0)
State Insurance Trust Fund	112,072	75,000	100,000	33.3
Insurance Reimbursement	45,197	40,000	55,000	37.5
Interest Earned	49,592	-	-	0.0
Draw on /(Contribution to) Reserves	168,511	1,313,596	(77,085)	(105.9)
Total	\$4,374,384	\$5,315,892	\$5,299,500	(0.3)
Expenditures	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Personnel	-	121	-	(100.0)
Commodities	-	271	-	(100.0)
Workers' Comp Wages Paid	1,092,608	1,200,000	1,220,000	1.7
Settlements	256,378	600,000	500,000	(16.7)
Permanent Disability Payments	202,775	250,000	250,000	-
Legal Expenses	144,539	100,000	125,000	25.0
Medical Claims	1,947,754	2,300,000	2,300,000	-
Cost Containment Fees	126,359	150,000	150,000	-
Insurance Premium	434,702	512,000	550,000	7.4
Administrative Expenses	167,247	200,000	200,000	-
Drug Testing	2,022	3,000	3,000	-
Other Expenses	-	500	1,500	200.0
Total	\$4,374,384	\$5,315,892	\$5,299,500	(0.3)

Other Risk Management

In addition to the risk management program for Workers' Compensation, there are programs for Property, Judgments and Losses, and Auto Liability. These three programs are grouped together in one category as Other Risk Management. Contributions support financial goals to reduce the threat of accidents and other forms of risk to minimize the impact when losses occur.

Property

This risk management program, which includes purchased property insurance, is designed to cover major losses occurring from things such as storm or fire damage. Money, securities/blanket, and fidelity bonds are also covered.

Property				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
City	2,200,000	3,213,012	2,903,159	(9.6)
Insurance Reimbursement	544	2,217	-	(100.0)
Interest Earned	7,569	-	-	-
Draw on/(Contribution to) Reserves	320,146	(500,229)	146,841	(129.4)
Total	\$2,528,259	\$2,715,000	\$3,050,000	12.3
Expenditures	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Contractual Services	64,655	65,000	250,000	284.6
Purchased Premiums	2,463,6,044	2,650,000	2,800,000	5.7
Total	\$2,528,259	\$2,715,000	\$3,050,000	12.3

Judgments and Losses

This program provides for the defense and payment of civil claims against the City of Savannah, which is self-insured. These claims involve general and professional litigation. In 2024, the City will incur a \$3.5 million settlement which required additional investments from the City's Water and Sewer Enterprise Fund. No other significant settlements have been adopted at this time.

Judgments & Losses				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
City	1,269,468	1,747,860	4,751,062	171.8
Interest Earned	32,830	-	-	-
Miscellaneous	-	13,000	-	(100.0)
Draw on/(Contribution to) Reserves	(414,521)	1,276,640	(1,485,062)	(216.3)
Total	\$887,777	\$3,037,500	\$3,266,000	7.5

Judgments & Losses				
Expenditures	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Contractual Services	13,833	17,500	20,000	14.3
Settlements	349,226	2,289,000	2,500,000	9.2
Legal Expenses	299,511	500,000	500,000	0.0
Claims	129,269	200,000	190,000	(5.0)
Employment Practices Liability	93,587	25,000	50,000	100.0
Administrative Expenses	2,351	6,000	6,000	-
Total	\$887,777	\$3,037,500	\$3,266,000	7.5

Auto Liability

This program provides for the defense and payment of automobile liability claims against the City of Savannah that is self-insured (except for vehicles driven out-of-state).

Auto Liability				
Contributions	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
City	1,500,000	2,034,255	250,000	(87.7)
Interest Earned	16,173	-	-	-
Draw on/(Contribution to) Reserves	28,442	(552,837)	1,438,100	(360.1)
Total	1,544,615	1,481,418	1,688,100	14.0

Expenditures	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Settlements	838,249	700,000	850,000	21.4
Legal Expenses	1,350	3,500	5,000	42.9
Claims	502,780	580,000	600,000	3.4
Safety	1,419	2,500	5,000	100.0
Subrogation Fees	383	8,000	8,000	-
Insurance Premiums	80,841	60,000	90,000	50.0
Professional Purchase Services	-	7,168	-	(100.0)
Administrative Expenses	93,789	95,000	105,000	10.5
Drug Testing	23,594	25,000	25,000	-
Other Expenses	-	250	100	(60.0)
Operating Supp & Materials	2,210	-	-	-
Total	\$1,544,615	\$1,481,418	\$1,688,100	14.0

Hotel/Motel Tax Fund

The Hotel/Motel Tax Fund accounts for lodging tax revenue and related expenditures. In May 2023, City Council adopted a new Hotel/Motel tax rate from six percent to eight percent and established an effective collection date of September 1, 2023. With the new Hotel/Motel resolution in place the General Fund will no longer receive one-half of the revenues collected, but instead the General Fund will receive 37.5 percent of the revenue. The remaining revenue is distributed between Visit Savannah to promote tourism, the Savannah International Trade & Convention Center, and Tourism Product Development Projects. With the adoption of the new Hotel/Motel tax rate, revenues will no longer be distributed to the Savannah Civic Center.

In 2024, \$44,511 is budgeted as additional revenue for the General Fund to offset the administrative cost associated with the Senior Capital Project Manager who will be primarily responsible for the management of the Tourism Project Development Projects, this is 50 percent of the budgeted salary.

Revenues				
Revenue Source	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Hotel/Motel Tax	34,754,974	36,000,000	45,000,000	25.0
Total	\$34,754,974	\$36,000,000	\$45,000,000	25.0

Expenditures				
Expenditure Area	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Contribution to Visit Savannah	11,583,833	12,043,175	15,210,000	26.3
Contribution to Trade Center	4,549,775	4,842,288	6,300,000	30.1
Transfer to General Fund	17,377,487	16,819,795	16,919,551	0.6
Transfer to Civic Center Fund	1,243,879	906,820	-	(100.0)
Transfer to Tourism Product Development Fund	-	1,387,922	6,570,449	373.4
Total	\$34,754,974	\$36,000,000	\$45,000,000	25.0

Auto Rental Tax Fund

The Auto Rental Tax Fund accounts for excise taxes on charges to the public for vehicle rentals from various locations within the City. Funds derived from this source are fully allocated to the Civic Center Fund to cover debt obtained for the construction of the Enmarket Arena. The purpose of this revenue source is to support and promote trade, commerce, and tourism, as well as convention facility operations.

Revenues				
Revenue Source	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Auto Rental Tax	3,178,848	3,200,000	3,328,000	4.0
Total	\$3,175,848	\$3,200,000	\$3,328,000	4.0

Expenditures				
Expenditure Area	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Transfer to Civic Center	3,178,848	3,200,000	3,328,000	4.0
Total	\$3,178,848	\$3,200,000	\$3,328,000	4.0

Computer Purchase Fund

The Computer Purchase Fund is used to account for items that improve, maintain, and replace components of the City's computer network, to include personal computers, connections, servers, and infrastructure. In 2024, this fund will continue to manage computer hardware and software installed in City-owned vehicles, including Mobile Data Terminals in police interceptor vehicles.

Revenues				
Revenue Source	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Computer Capital Charge	1,308,380	1,385,226	1,312,869	(5.2)
Miscellaneous	9,876	1,078	-	(100.0)
Vehicle Accessory Charge	-	-	7,500	100.0
Subtotal-Interfund Revenues	\$1,318,256	\$1,386,304	\$1,320,369	(4.8)
Interest Earned	37,989	150,000	-	(100.0)
Gain/Loss of Disposition of Asset	(9,662)	-	-	-
Draw on/(Contribution to) Reserves	(526,938)	923,222	-	(100.0)
Total	\$819,645	\$2,459,526	\$1,320,369	(46.3)

Expenditures				
Expenditure Area	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Commodities	476,731	1,539,526	1,110,369	(27.9)
Capital Outlay	342,914	920,000	210,000	(77.2)
Total	\$819,645	\$2,459,526	\$1,320,369	(46.3)

Vehicle Purchase Fund

The Vehicle Purchase Fund is used to account for acquisitions to the City's vehicle fleet. Revenue comes mainly from department vehicle use charges and fleet addition contributions, as well as sales revenue from vehicles retired from the fleet. Expenditures primarily reflect the purchase/lease of replacement/new vehicles and associated components. Purchases for computer hardware and software installed in City-owned vehicles after acquisition have been reclassified to the Computer Purchase Fund for proper asset management by Innovation and Technology Services.

Revenues				
Revenue Source	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Vehicle Use Charges	8,769,396	9,936,735	12,453,659	25.3
Vehicle Accessory Charges	603,725	1,135,061	130,650	(88.5)
Fleet Addition Contribution	4,742,687	1,881,684	429,532	(77.2)
Subtotal-Interfund Revenues	\$14,115,781	\$12,953,480	\$13,013,841	0.5
Interest Earned	635,052	1,500,000	-	(100.0)
Sales Revenue	470,954	700,000	300,000	(57.1)
Miscellaneous	12,278	-	-	-
Draw on/(Contribution to) Reserves	(13,740,279)	14,600,424	1,875,502	(87.2)
Total	\$1,493,786	\$29,753,904	\$15,189,343	(49.0)

Expenditures				
Expenditure Area	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Rentals	1,078,444	3,210,355	2,895,905	(9.8)
Outside Services	135,742	129,830	233,738	80.0
Commodities	-	-	21,200	100.0
Vehicular Equipment ¹	-	24,209,475	11,875,000	(50.9)
Capital Outlay ²	197,685	2,204,244	163,500	(92.6)
Other Expenses	81,915	-	-	-
Total	\$1,493,786	\$29,753,904	\$15,189,343	(49.0)

¹ In 2024, Fleet Services plans to procure vehicles from previous years' vehicle replacement listing which are still outstanding due to the delay of the procurement schedule, and vehicles that have been identified as critical needs for operations in 2024.

² In the 2023 projection, the Vehicle Replacement Fund is planned to outfit 106 police vehicles, which were preordered in 2022, with warning devices. This resulted in the significant increase in the 2023 projection for capital outlay, when comparing the 2022 actual to the 2023 projection, and a 92.6% decrease when comparing 2023 projection to 2024 proposed.

Radio Replacement Fund

The Radio Replacement Fund was established in 2015 and is used to account for the acquisition of replacement radios for City departments. Allocations are based on a plan providing for the orderly funding of radio units. Historically, departments have been charged a radio capital use charge to replenish the fund. However, in recent years, the fund has been determined to have sufficient balance to replace any scheduled radio replacements, rather than requiring an additional charge to departments.

Revenues				
Revenue Source	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Interest Earned	11,297	30,000	-	(100.0)
Draw on/(Contribution to) Reserves	168,577	195,000	187,500	(3.8)
Total	\$179,874	\$225,000	\$187,500	(16.7)

Expenditures				
Expenditure Area	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Commodities	179,874	225,000	187,500	(16.7)
Total	\$179,874	\$225,000	\$187,500	(16.7)

Recorder's Court Technology Fund

The Recorder's Court Technology Fee is assessed by the Recorder's Court of Chatham County to account for the City's share of revenue associated with criminal fines.

The Court is authorized to collect a technology fee of \$5.00 for each criminal fine imposed. Revenue generated by this fee must be used exclusively to provide for the technological needs of the Court.

The City of Savannah and Chatham County agreed to fund and operate a computerized judicial case management system to reduce costs and enhance the sharing of data across jurisdictional lines while improving productivity. Expenditures in 2022, 2023, and 2024 represent the City's contribution to this system.

In FY23, the General Fund contributed approximately \$272 thousand for the implementation of a robust, cloud-based, audio-video conferencing and recording solution to three courtrooms, allowing multiple parties reliable remote access to court proceedings.

Revenues				
Revenue Source	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Recorder's Court Technology Fee	73,370	70,000	100,000	25.0
Contribution from General Fund	-	271,813	-	(100.0)
Draw on/Contribution to Reserves	(68,838)	-	-	-
Total	\$4,532	\$341,813	\$100,000	(70.7)

Expenditures				
Expenditure Area	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Outside Services	-	340,905	90,000	(73.6)
Commodities	4,532	908	10,000	1001.3
Total	\$4,532	\$341,813	\$100,000	(70.7)

Per Occupied Room Fund

The Per Occupied Room (POR) Fund was established in 2018 to separately identify funds that were previously accounted for in the General Fund. It is used to account for the proceeds and uses of the POR fee charged by the City on larger hotels located within the City's convention transportation special service district. The proceeds of this fee are used to provide transportation incentives to conventions held in Savannah and to also provide downtown amenities. The fund also supports the Downtown Cleanliness Team within the Park and Tree Department.

Revenues				
Revenue Source	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Per Occupied Room Fee	1,702,392	1,872,000	1,928,160	3.0
Draw on/(Contribution to) Reserves	(40,979)	-	-	-
Total	\$1,661,413	\$1,872,000	\$1,928,160	3.0

Expenditures				
Expenditure Area	2022 Actual	2023 Projected	2024 Adopted	% Change 2023-2024
Personnel	77,083	98,839	109,757	11.0
Outside Services	1,555,855	1,729,909	1,791,725	3.6
Commodities	6,069	9,060	10,000	10.4
Internal Services	22,406	19,139	15,158	(20.8)
Other Expenditures ¹	-	15,053	1,520	(89.9)
Total	\$1,661,413	\$1,872,000	\$1,928,160	3.0

¹ Other expenditures include capital use charges for fleet and computer equipment for (2) members of the Downtown Cleanliness Team, and the limited amount of equipment required makes this expense category highly variable year to year without significant operational changes.

Budget Resolution

A RESOLUTION ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2024 FOR THE VARIOUS GOVERNMENTAL FUNDS OF THE CITY, AND TO ADOPT THE FIVE-YEAR CAPITAL IMPROVEMENT PLAN AND 2024 WORK PROGRAM, POLICY DIRECTION & RESOURCE GUIDE FOR THE CITY.

WHEREAS, the City Manager submitted the Proposed 2024 Service Program and Budget to the Mayor and Aldermen on November 9, 2023, and the City Manager also submitted the Capital Improvement Program for 2024-2028 on November 9, 2023; and

WHEREAS, the Proposed 2024 Service Program and Budget was made available for public review on November 9, 2023 and the time and place of the public hearing on the budget was advertised on November 5, 2023; and

WHEREAS, the City Manager recommends a structural shift in the compensation plans that will move our team members to their target salaries based on days in the position; Unified Plan members will receive a minimum 7.5% increase; and Managerial Plan members will receive a minimum 2.5% increase; and

WHEREAS, the City Manager recommends a new starting salary for Public Safety; moving Police Officers from \$50,013 to \$51,263 and Fire Fighters from \$48,000 to \$49,200; and current Public Safety Plan members will receive a 2.5% step advancement and a 2.5% cost of living adjustment, and

WHEREAS, the Mayor and Aldermen conducted public hearings on the Proposed 2023 Service Program and Budget on, November 21, 2023, and December 7, 2023, to receive citizen input on the proposed budget.

NOW THEREFORE, BE IT RESOLVED by the Mayor and Aldermen of the City of Savannah that the 2024 proposed budget is hereby approved and that:

Section 1. The following estimated revenues and appropriations are adopted for the indicated funds and service centers for the year 2023 (January 1, 2023 through December 31, 2023) and the year 2024 (January 1, 2024 through December 31, 2024):

	<u>Revised 2023</u>		<u>2024</u>	
General Fund				
Total estimate Revenue	\$	270,298,627	\$	274,736,829
Service Center Appropriations (General Fund):				
Governance	\$	2,947,686	\$	3,084,365
Management Services:				
Administration	\$	1,357,500	\$	1,716,921
Assistant City Manager	\$	575,078	\$	473,943
Financial Services	\$	4,505,566	\$	5,397,680
Human Resources	\$	3,070,610	\$	3,260,909
Office of Mgmt. & Budget	\$	1,061,546	\$	1,343,261

	<u>Revised 2023</u>		<u>2024</u>
Organization Performance & Accountability	\$	409,536	\$ 433,738
Risk Management	\$	2,782,808	\$ 2,616,805
Real Estate Services	\$	10,237,946	\$ 11,113,595
Capital Projects Management	\$	1,083,330	\$ 1,445,360
Information & Public Affairs:			
Administration	\$	850,498	\$ 1,054,668
Marketing & Communication	\$	1,638,012	\$ 2,059,757
Recorder's Court Department	\$	2,505,245	\$ 2,879,626
Government Operations:			
Administration	\$	381,028	\$ 504,275
Code Compliance	\$	3,553,748	\$ 4,362,159
Park & Tree	\$	19,307,343	\$ 22,792,723
Planning & Economic Development:			
Administration	\$	-	\$ 353,464
Environmental Services & Sustainability	\$	394,381	\$ 544,152
Economic Development	\$	773,579	\$ 804,088
Transportation Services	\$	12,049,935	\$ 13,703,332
Development Services	\$	4,218,627	\$ 4,725,387
Planning & Urban Design	\$	941,728	\$ 1,024,241
Special Events, Film & Tourism	\$	1,965,413	\$ 2,263,281
Water Resources:			
Stormwater Management	\$	6,419,381	\$ 7,945,485
Community Services:			
Administration	\$	651,144	\$ 689,934
Office of Neighborhood Safety & Engagement	\$	1,311,882	\$ 1,728,498
Human Services	\$	5,450,985	\$ 5,181,855
Housing & Neighborhood Services	\$	-	\$ 312,671
Recreation & Leisure Services	\$	10,247,981	\$ 13,925,611
Cultural Resources	\$	1,754,747	\$ 2,088,172
Public Safety:			
Police	\$	63,650,871	\$ 67,838,692
Fire	\$	37,290,236	\$ 39,441,552
Other Government Services	\$	18,407,701	\$ 24,700,859
Interfund Transfers	\$	48,502,556	\$ 22,925,770
Total appropriations	\$	270,298,627	\$ 274,736,829

	<u>Revised 2023</u>		<u>2024</u>
Recorder's Court Technology Fund			
Total Estimated Revenues	\$	400,000	\$ 100,000
Total appropriations	\$	400,000	\$ 100,000
Economic Development Fund (Section 108 Loan)			
Total Estimated Revenues	\$	1,500,000	\$ 1,500,000
Total appropriations	\$	1,500,000	\$ 1,500,000
Confiscated Assets Fund			
Total estimated revenue	\$	400,000	\$ 300,000
Total appropriations	\$	400,000	\$ 300,000
Debt Service Fund			
Total estimated revenue	\$	5,000,000	\$ 6,064,646
Total appropriations	\$	5,000,000	\$ 6,064,646
Special Assessment Debt Fund			
Total estimated revenue	\$	100,000	\$ 100,000
Total appropriations	\$	100,000	\$ 100,000
Per Occupied Room Fund			
Total estimated revenue	\$	2,000,000	\$ 1,928,160
Total appropriations	\$	2,000,000	\$ 1,928,160
Hotel/Motel Tax Fund			
Total estimated revenue	\$	40,000,000	\$ 45,000,000
Total appropriations	\$	40,000,000	\$ 45,000,000
Motor Vehicle Rental Fund			
Total estimated revenue	\$	3,500,000	\$ 3,328,000
Total appropriations	\$	3,500,000	\$ 3,328,000
Grants Fund			
Total estimated revenue	\$	11,000,000	\$ 7,867,172
Total appropriations	\$	11,000,000	\$ 7,867,172
Community Development Fund			
Total estimated revenue	\$	12,500,000	\$ 9,703,227
Total appropriations	\$	12,500,000	\$ 9,703,227
Housing Property Acquisition Fund			
Total estimated revenue	\$	500,000	\$ 500,000
Total appropriations	\$	500,000	\$ 500,000

	<u>Revised 2023</u>	<u>2024</u>
Hazardous Material Team Fund		
Total estimated revenue	\$ 833,028	\$ 690,959
Total appropriations	\$ 833,028	\$ 690,959
Disaster Recovery Fund		
Total estimated revenue	\$ 5,000,000	\$ 5,000,000
Total appropriations	\$ 5,000,000	\$ 5,000,000
Covid-19 Relief Fund		
Total estimated revenue	\$ 30,000,000	\$ 30,000,000
Total appropriations	\$ 30,000,000	\$ 30,000,000

Section 2. To comply with requirements for generally accepted accounting principles regarding expenditure recognition, the appropriations set forth in Section 1 above for year 2024 shall be increased by the amount of any purchase order encumbrances open as of December 31, 2023.

Section 3. Appropriations and estimated revenues for the Capital Improvements Fund are made on a project-length basis, rather than on an annual basis and remain in effect until the project is completed and closed. Appropriations and estimated revenues for the Capital Improvements Fund are adopted as follows:

	<u>Revised 2023</u>	<u>2024</u>
Capital Improvements Fund		
Open project appropriations at year beginning		
	\$942,677,899	\$998,562,600
Add: New appropriations for projects	95,884,701	80,355,000
Less: Appropriations for closed projects	(40,000,000)	(40,000,000)
Open project appropriations at year end	\$ 998,562,600	\$ 1,038,917,600

Section 4. The capital improvement plan set forth in the Capital Improvements Program Recommendations 2024-2028 is hereby adopted for planning purposes.

The five-year totals of the Capital Improvement Program Recommendations 2024-2028 follow.

	<u>2024-2028</u>
Public Development Improvements	\$ 88,450,000
Recreation Improvements	17,000,000
Park & Tree Improvements	3,100,000
Square & Monument Improvements	45,500
Cemetery Improvements	1,285,000
Drainage Improvements	12,056,800
Public Building Improvements	17,225,900
Street & Sidewalk Improvements	21,396,731
Traffic Management Improvements	5,000,000
Sanitation Improvements	28,500,000
Sewer Improvements	102,279,000
Water Improvements	40,225,000
Other Improvements	29,170,000
Total	\$ 365,733,931

Annual appropriations for capital improvement projects will be necessary in future annual budgets in order to provide the actual funding for any project.

Section 5. To comply with requirements of generally accepted accounting principles as set forth in Statement 54 issued by the Governmental Accounting Standards Board, the fund balance amounts reported in the City's special revenue funds, unless otherwise restricted, shall be constrained for the specific purpose for which the special revenue fund was created. These balances, though they may be combined with other funds for financial reporting purposes, shall maintain the committed status hereby designated.

Section 6. To maintain a balanced budget, it is authorized that the total 2023 appropriations set forth for the General Fund in Section 1 hereof, be increased by the amount, if any, by which actual 2023 revenues exceed estimated revenues. It is also authorized that any unused service center appropriations be transferred to the appropriation for Interfund Transfers for contribution to Capital Improvement Funds.

Section 7. For purposes of administering the budget, the legal level of control is designated to be the Service Center as set forth in Section 1 hereof, which organizational units are hereby designated as departments as that term is used in O.C.G.A. 36-81-1 et. seq.

SO PASSED AND ADOPTED, this 7th day of December, 2023.



Van R. Johnson, II
Mayor

ATTEST:



Mark Massey
Clerk of Council

SEAL



2024 Grade and Salary Tables

The City of Savannah's compensation program is committed to retaining and attracting highly skilled, high-performing staff. The City expects all staff to consistently perform to high standards in their job duties, customer service, ethics, and passion for public service. For this reason, the City of Savannah has established three pay plans; a unified pay plan for full-time general positions, a managerial pay plan for managers, and public safety pay plan for non-exempt, and exempt sworn positions. The implementation of this compensation plan asserts that the City of Savannah is committed to promoting organizational and community values.

Public Safety Non-Exempt Grade & Salary									
Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9
501	\$40,490								
502	\$44,162								
503	\$44,616								
504	\$49,200	\$50,430	\$51,690	\$52,983	\$54,307	\$55,665	\$57,057	\$58,482	\$59,945
505	\$51,263	\$52,545	\$53,858	\$55,204	\$56,585	\$58,000	\$59,449	\$60,935	
506	\$62,943	\$64,517	\$66,129	\$67,782	\$69,477	\$71,214	\$72,994		
507	\$63,983	\$65,582	\$67,221	\$68,902	\$70,625	\$72,391			
508	\$76,010	\$77,910	\$79,858	\$81,854	\$83,901	\$85,999			
509	\$77,259	\$79,190	\$81,170	\$83,199	\$85,279	\$87,411			

Unified – Grade & Salary		
Grade	Min.	Max.
102	\$31,985	\$49,607
103	\$33,584	\$52,087
104	\$35,263	\$54,690
105	\$37,025	\$57,426
106	\$38,877	\$60,297
107	\$40,821	\$63,312
108	\$42,861	\$66,477
109	\$45,004	\$69,801
110	\$47,254	\$73,290
111	\$49,617	\$76,954
112	\$52,089	\$80,803
113	\$54,702	\$84,843
114	\$57,437	\$89,084
115	\$60,309	\$93,539
116	\$63,325	\$98,216
117	\$66,490	\$103,127
118	\$69,815	\$108,284
119	\$73,306	\$113,697
120	\$76,972	\$119,382
121	\$80,819	\$125,351

Managerial – Grade & Salary		
Grade	Min.	Max.
304	\$80,702	\$116,009
305	\$84,737	\$121,809
306	\$88,975	\$127,901
307	\$93,423	\$134,294
308	\$98,095	\$141,009
310	\$108,148	\$155,463
312	\$119,235	\$171,398
313	\$125,195	\$179,968
317	\$152,176	\$218,752

Public Safety Exempt – Grade & Salary		
Grade	Min.	Max.
510 ²	\$87,561	\$112,086
511 ¹	\$87,634	\$97,960
512 ¹	\$98,892	\$109,193
513 ¹	\$109,193	\$123,615
514 ²	\$113,314	\$144,218
515 ¹	\$123,615	\$154,519
¹ Police ² Fire		

2024 Classification & Pay Grades

<u>Classification</u>	<u>Pay Grade</u>	<u>Classification</u>	<u>Pay Grade</u>
311 Action Center Manager	114	Automotive Mechanic III	114
Accountant	112	Automotive Mechanic IV	115
Accounting Clerk	103	Automotive Mechanic Supervisor	117
Accounting Technician	105	Billing Technician	108
Accreditation & Compliance Specialist	113	Board of Education Officer	505
Administrative Assistant	106	Budget Analyst	114
Administrative Clerk	102	Building & Electrical Maintenance Supervisor	112
Administrative Coordinator	112	Building Inspector II	112
Administrative Secretary	105	Building Maintenance Technician I	107
Administrator, Water & Sewer Operations	310	Building Official	308
Aerial Lift Specialist	108	Building Plans Examiner	113
Alderman	99	Business Analyst	118
Application Support Specialist	117	Camp Counselor	102
Aquatics Program Coordinator	106	Capital Project Manager	118
Archivist	111	Capital Projects Liaison	111
Asset Building Coordinator	99	Carpenter	107
Asset Management Coordinator	113	Case Disposition Clerk	106
Assistant City Attorney	310	Case Management Supervisor	113
Assistant City Manager	99	Cashier	102
Assistant Director, Budget	305	Cemetery Conservation Coordinator	113
Assistant Director, Capital Projects Management	304	Cemetery Conservation Technician	107
Assistant Director, Civic Center	304	Cemetery Events Coordinator	109
Assistant Director, Coastal Workforce	304	Cemetery Services Coordinator	113
Assistant Director, Economic Development	304	Center Supervisor	110
Assistant Director, Financial Services	305	Chemist	115
Assistant Director, Fleet Services	304	Chief Deputy Court Clerk	121
Assistant Director, Housing	304	Chief Fire Investigator	509
Assistant Director, Human Resources	305	Chief of Community Services	317
Assistant Director, Human Services	305	Chief of Government Operations	317
Assistant Director, Information Technology	307	Chief of Information & Public Affairs	317
Assistant Director, Parks & Recreation	305	Chief of Planning and Economic Development	317
Assistant Director, Purchasing	304	Chief of Staff	310
Assistant Director, Special Events, Film, and Tourism	304	Chief of Water Resources	317
Assistant Fire Chief	514	City Attorney	99
Assistant Police Chief	515	City Manager	99
Assistant to the City Manager	118	City Surveyor	115
Assistant to the Clerk of Council	108	Cityworks Analyst	118
Assistant United States Attorney	99	Civil Engineer	117
Athletics Manager	119	Clean Energy Program Manager	118
Audio/Video Production Specialist	110	Clerk of Council	99
Auto Parts Buyer	108	Climber	109
Automotive Mechanic I	110	Clubhouse Attendant	102
Automotive Mechanic II	113	Code and Permit Officer	108

<u>Classification</u>	<u>Pay Grade</u>
Code Compliance Manager	120
Code Compliance Officer	109
Code Compliance Supervisor	112
Code Compliance Technician	106
Cold Case Investigator	505
Commercial Refuse & Recycling Services Manager	120
Community Development Leader	99
Community Housing Services Director	119
Community Outreach Coordinator	112
Community Program Specialist	107
Community Programs Activity Coordinator	108
Community Programs Leader	106
Community Projects Technician	105
Compensation & Data Specialist	115
Computer Services Specialist	108
Construction & Rehabilitation Inspector	110
Construction Coordinator	113
Construction Inspector	111
Construction Site Safety Worker	104
Contract Coordinator	112
Court Services Specialist	107
Court Services Supervisor	113
Court Services Technician	103
Crime Analyst	111
Crime Analyst Assistant	105
Criminal Investigations Assistant	105
Cultural Resources Assistant	105
Cultural Services Contract Coordinator	112
Customer Service Representative	103
Deputy Assistant to the Mayor	308
Deputy Building Official	119
Deputy City Attorney	317
Deputy City Engineer	306
Deputy Clerk of Council	118
Deputy Court Clerk	106
Deputy Fire Chief	515
Development and Communications Manager	99
Development Liaison Manager	119
Director of Policy and Governmental Affairs	310
Director of Strategic Initiatives	121
Director, AMI	310
Director, Cemetery Operations	306
Director, Coastal WorkSource Services	306
Director, Commercial & Recycling Services	308
Director, Emergency Management	306
Director, Environmental Sustainability	307
Director, Facilities	308
Director, Municipal Archives	306

<u>Classification</u>	<u>Pay Grade</u>
Director, Neighborhood Safety and Engagement	121
Director, Purchasing	308
Director, Refuse Disposal	308
Director, Residential Refuse	308
Director, Revenue	308
Director, Risk Management	306
Director, Stormwater Operations	308
Director, Supply & Treatment	308
Director, Utilities	308
Director, Water & Sewer Convey & Distribution	308
Director, Water & Sewer Planning	308
Director, Water Reclamation	308
Diversity and Inclusion Officer	121
Educational Specialist	110
Electrical Inspector II	112
Electrical Plans Examiner	114
Electrician	108
Electronic Control Technician	111
Electronic Control Technician Supervisor	115
Employee Health Coordinator	113
Engineering Technician	108
Environmental Affairs Manager	115
Environmental Compliance Coordinator	115
Equal Employment Opportunity Coordinator	113
Event Planner	110
Executive Assistant	110
Executive Assistant to City Manager	112
Executive Assistant to the Mayor	112
Facilities Service Worker	102
Field Training Officer	111
Film Services Coordinator	111
Film Services Supervisor	113
Fire Battalion Chief	510
Fire Captain	509
Fire Chief	317
Fire Engineer	506
Fire Investigator	506
Fire Marshall	510
Fire Prevention Inspector	506
Firefighter, Advanced	504
Fleet Maintenance Manager	119
Forestry Inspector	111
Forestry Operations Crew Chief	110
GIS Analyst	113
Grants Analyst	113
Grants Manager	119
Greenscapes Manager	120
Groom	105

<u>Classification</u>	<u>Pay Grade</u>	<u>Classification</u>	<u>Pay Grade</u>
Ground Operations Specialist	105	Maintenance Specialist	105
Grounds Equipment Maintenance Specialist	107	Maintenance Superintendent	117
Health and Safety Information Coordinator	111	Maintenance Supervisor	113
Heavy Construction Equipment Operator	108	Maintenance Worker	102
Heavy Equipment Operator	107	Management Analyst	111
Help Desk Supervisor	118	Management Services Coordinator	115
Help Desk Technician II	115	Marketing Coordinator	112
Historic Preservation Coordinator	118	Mayor	99
Housing Coordinator	114	Mechanical Inspector I	111
Housing Development Inspector	110	Mechanical Inspector II	112
Housing Manager	119	Mechanical Plans Examiner	114
Housing Savannah Inc., Executive Director	99	Medium Equipment Operator	105
Human Resources Analyst	114	Microbiologist	115
Human Resources Assistant	105	Military Services Coordinator	112
Human Resources Business Partner	115	Mobility & Parking Services Analyst	111
Human Resources Manager	120	Mobility & Parking Services Coordinator	110
Human Resources Technician	107	Open Records Request Officer	113
HVAC Technician	109	Open Records Request Specialist	105
Implementation Leader	99	Open Records Request Supervisor	111
Industrial Pretreatment Coordinator	111	Operations Manager	120
Industrial Pretreatment Technician	109	Outside Employment Coordinator	108
Information Technology Manager	121	Painter	103
Innovation & Technology Project Manager	119	Paralegal	110
Intelligence Center Manager	119	Park & Tree Manager	120
Interagency Council on Homelessness Executive Director	121	Parking Facilities Attendant	102
Inventory Control Supervisor	113	Parking Facilities Shift Supervisor	107
Inventory Coordinator	113	Parking Manager	118
Inventory Specialist	110	Parking Meter Technician	105
Judicial Secretary	107	Parking Services Officer	103
Laboratory Manager	119	Parking Services Supervisor	111
Laboratory Supervisor	112	Performing Arts Program Coordinator	114
Laboratory Technician	107	Performing Arts Specialist	107
Land Bank Manager	119	Permit Center Supervisor	108
Landfill Manager	120	Permit Services Manager	119
Landscape Architect	117	Permit Services Technician	108
Landscape Manager	120	Permit Specialist	103
Landscape Specialist	105	Permitting & Floodplain Manager	118
Lead Conservation Technician	110	Planner	112
Lead Fiscal Analyst	118	Planning Manager	119
Lead Medium Equipment Operator	106	Plant Operator	109
Lead Water Service Representative	107	Plumbing Inspector II	112
Learning & Development Coordinator	113	Plumbing Plans Examiner	114
Legal & Regulatory Affairs Officer	308	Police Administration Director	306
Lending Coordinator	114	Police Captain	512
Lifeguard	102	Police Chief	317
Loan Officer	108	Police Corporal	507
Lunch Worker	102	Police Forensic Technician	111
Maintenance Crew Chief	110	Police Lieutenant	511
		Police Major	513

<u>Classification</u>	<u>Pay Grade</u>	<u>Classification</u>	<u>Pay Grade</u>
Police Officer	505	Revenue Supervisor	110
Police Property Coordinator	109	Right-of-Way Construction Coordinator	113
Police Sergeant	508	Right-of-Way Events Supervisor	113
Police Training Coordinator	111	Risk Management Analyst	114
Pool Assistant	102	Risk Management Coordinator	113
Pool Monitor	102	Risk Management Technician	107
Preservation Manager	115	Sanitation Education Coordinator	111
Principal Budget Analyst	117	Sanitation Supervisor	112
Principal Crime Analyst	113	Sanitation Vehicle Maintenance Coordinator	110
Principal GIS Analyst	118	Sanitation Worker	102
Principal Grants Analyst	115	SCADA Analyst	113
Principal Internal Auditor	117	SCADA Manager	120
Production Operations Coordinator	114	SCADA Technician	110
Program Coordinator	111	Security Engineer	119
Programming Manager	120	Senior Accountant	114
Project Coordinator	111	Senior Accounting Clerk	105
Project Manager	117	Senior Administrative Assistant	109
Property & Evidence Supervisor	111	Senior Archivist	113
Property & Evidence Technician	107	Senior Budget Analyst	115
Pruning Specialist	106	Senior Capital Project Manager	120
Public Communications Specialist	113	Senior Carpenter	108
Public Safety Communications Manager	118	Senior Civil Engineer	98
Purchasing Specialist	112	Senior Code Compliance Officer	110
Purchasing Technician	106	Senior Crime Analyst	112
Radio Systems Technician I	110	Senior Deputy Court Clerk	107
Radio Systems Technician II	111	Senior Director, Budget	313
Real Estate Manager	119	Senior Director, Capital Project Management	308
Real Estate Specialist	115	Senior Director, Code Compliance	310
Recorder's Court Judge	99	Senior Director, Cultural Resources	308
Records Division Supervisor	113	Senior Director, Development Services	313
Records Supervisor	106	Senior Director, Economic Development	308
Records Technician	105	Senior Director, Financial Services	313
Recreation Centers Supervisor	113	Senior Director, Fleet Services	310
Recreation Services Activity Coordinator	108	Senior Director, Housing & Neighborhood Services	308
Recreation Services Leader	106	Senior Director, Human Resources	313
Recreation Services Manager	110	Senior Director, Human Services	308
Recruiter	113	Senior Director, Information Technology	313
Recruiting Assistant	105	Senior Director, Park & Tree	310
Refuse Truck Operator	105	Senior Director, Parking Services	310
Regulatory and Compliance Coordinator	115	Senior Director, Parks & Recreation	313
Research and Planning Officer	115	Senior Director, Performance & Accountability	308
Reserve Police Officer Manager	110	Senior Director, Planning & Urban Design	312
Residential Refuse Services Manager	120	Senior Director, Public Communications	308
Resource Center Manager	118	Senior Director, Real Estate Services	310
Revenue Compliance Analyst	111	Senior Director, Records Court	308
Revenue Coordinator	112	Senior Director, Sanitation	313
Revenue Investigator	108	Senior Director, Special Events, Film & Tourism	312
Revenue Manager	119		
Revenue Specialist	108		

<u>Classification</u>	<u>Pay Grade</u>	<u>Classification</u>	<u>Pay Grade</u>
Senior Director, Transportation Services	310	Teletype Technician	105
Senior GIS Analyst	115	Television and Video Manager	118
Senior Grants Analyst	114	Television Inspection Technician	106
Senior Laboratory Technician	109	Therapeutic Specialist	107
Senior Lifeguard	103	Tourism Compliance Officer	102
Senior Maintenance Worker	103	Tourism Supervisor	113
Senior Maintenance Worker II	104	Traffic Engineering Coordinator	115
Senior Management Analyst	114	Traffic Engineering Manager	120
Senior Network Technician	116	Traffic Maintenance Specialist	107
Senior Parking Meter Technician	106	Traffic Operations Manager	120
Senior Parking Services Officer	104	Traffic Signal Superintendent	117
Senior Planner	114	Traffic System Coordinator	115
Senior Plant Operator	110	Transfer Station Attendant	102
Senior Program Coordinator	114	Utilities Revenue Manager	120
Senior Public Communications Specialist	115	Utility Billing Lead	108
Senior Sanitation Worker	104	Van Driver	102
Senior Systems Analyst	118	Vehicle Maintenance Contracts Coordinator	112
Senior Water & Sewer Maintenance Mechanic	110	Vehicle Maintenance Coordinator	107
Senior Water & Sewer Television Inspector	110	Visual Arts Specialist	107
Senior Workforce Program Specialist	113	Water & Sewer Locator I	107
Sign Specialist	104	Water & Sewer Locator II	108
Site Development Coordinator	113	Water & Sewer Maintenance Mechanic	107
Site Development Technician	108	Water & Sewer Manager	120
Special Projects Coordinator	115	Water & Sewer Project Coordinator	115
Sports Turf Technician	109	Water & Sewer Superintendent	117
Stormwater Development & Environmental Manager	306	Water & Sewer Supervisor	113
Stormwater Maintenance Mechanic	109	Water Meter Reader	102
Stormwater Management Manager	120	Water Meter Technician	105
Street Cleaning Manager	120	Water Services Supervisor	113
Streets Maintenance Manager	120	Welder	108
Supply Clerk	106	Workforce Planner	110
Surplus Inventory Technician	106	Workforce Program Specialist	112
Surveying Technician	107	WorkSource Coastal Finance Manager	119
Swimming Pool Supervisor	108	Youth Intervention Specialist	111
Systems Engineer	119	Zoning Compliance Coordinator	114
Teletype Supervisor	108	Zoning Plans Reviewer	113
		Zoning Use Coordinator	112

2024 Vehicle Replacement List

Service Center/Department/Vehicle Type	Total Cost
Government Operations Service Center	\$6,484,900
City Cemeteries	\$140,800
Unit 9219 - Dump Truck-5 Cubic Yard	\$140,800
Commercial Refuse	\$1,052,400
Unit 6742 - IRL-Refuse Compactor	\$350,800
Unit 6701 - IRL-Refuse Compactor	\$350,800
Unit 6743 - IRL-Refuse Compactor	\$350,800
Parks Maintenance	\$421,600
Unit 8701- Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 2243 - Log Loader-Grapple	\$280,800
Recycling & Litter Services	\$1,756,400
Unit 704 - Flatbed-Dumping 2 1/2 Ton	\$140,800
Unit 2731 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 9714 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 9715 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 8702 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 5734 - IRL-Refuse Compactor	\$350,800
Unit 5735 - IRL-Refuse Compactor	\$350,800
Unit 5736 - IRL-Refuse Compactor	\$350,800
Residential Refuse	\$1,403,200
Unit 5737 - IRL-Refuse Compactor	\$350,800
Unit 5738 - IRL-Refuse Compactor	\$350,800
Unit 5739 - IRL-Refuse Compactor	\$350,800
Unit 5740 - IRL-Refuse Compactor	\$350,800
Street Cleaning	\$887,400
Unit 7702 - Sweeper-3 Wheel Mechanical	\$295,800
Unit 7703 - Sweeper-3 Wheel Mechanical	\$295,800
Unit 8754 - Sweeper-3 Wheel Mechanical	\$295,800

Service Center/Department/Vehicle Type	Total Cost
Urban Forestry	\$823,100
Unit 9252 - F450 Super Duty W/Chip Body	\$110,750
Unit 9234 - Log Loader-Grapple	\$280,800
Unit 3226 - Forestry Truck-50 Ft Bucket	\$190,750
Unit 4630 - Forestry Truck 65 Ft	\$240,800
Planning & Economic Development Service Center	\$945,500
Streets Maintenance	\$945,500
Unit 8254 - Dump Truck-5 Cubic Yard	\$140,800
Unit 8255 - Dump Truck-5 Cubic Yard	\$140,800
Unit 8237 - Flatbed-Dumping 2 Ton	\$120,750
Unit 8241 - Flatbed-Dumping 2 Ton	\$120,750
Unit 9228 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 9207 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 9208 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Public Safety Service Center	\$2,017,200
Haz-Mat	\$157,800
Unit 2517 - Flatbed-Dumping 2 1/2 Ton Crew	\$157,800
Office of the Fire Chief	\$1,859,400
Unit 2518 - Flatbed W/ Gooseneck - Manual Drive	\$157,800
Unit 9504 - 209 Sutphen Fire Pumper	\$850,800
Unit 9503 - 209 Sutphen Fire Pumper	\$850,800
Water Resources Service Center	\$2,503,500
Industrial & Domestic Water Plant	\$441,600
Unit 5857 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 809 - Hydraulic Boom Truck	\$300,800
Sewer Maintenance	\$563,200
Unit 1827 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 2852 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 5856 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 5858 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800

Service Center/Department/Vehicle Type	Total Cost
Stormwater Management	\$704,000
Unit 8222 - Flatbed-Dumping 2 1/2 Ton	\$140,800
Unit 1206 - Flatbed-Dumping 2 1/2 Ton	\$140,800
Unit 6255 - Flatbed-Dumping 2 1/2 Ton	\$140,800
Unit 9244 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 802 - Crew Cab Non-Dump 2 1/2 Ton	\$140,800
Water Distribution	\$372,300
Unit 2851 - Flatbed-Dumping 2 1/2 Ton Crew	\$140,800
Unit 9856 - F450 Super Duty W/Chip Body	\$110,750
Unit 8889 - Utility Truck-1 Ton	\$120,750
Water Supply & Treatment	\$422,400
Unit 6830 - LCF Flatbed Non-Dumping	\$140,800
Unit 803 - F/B-Non-Dumping Crew Cab 2 1/2	\$140,800
Unit 7255 - F/B-Non-Dumping Crew Cab 2 1/2	\$140,800
FY24 Vehicle Replacement List Total	\$11,951,100

2024 Vehicle Lease List

Service Center/Department/Vehicle Type	Total Cost
Government Ops	\$109,302
Code Enforcement	\$ 6,451
Unit 5322 - Sedan Small General Purpose	\$ 6,451
Parks Maintenance	\$81,960
Unit 1602 - FRDLT F250 3/4 Ton Pick Up Long Bed	\$ 9,988
Unit 1603 - FRDLT F250 3/4 Ton Pick Up Long Bed	\$10,509
Unit 1604 - Flatbed Dumping 1 Ton	\$16,478
Unit 6631 - Pick Up 1/2 Ton Short Bed	\$10,347
Unit 6636 - Flatbed-Dumping 1 Ton with Pack Back	\$6,451
Unit 6640 - Pick Up 1/2 Ton Long Bed	\$9,847
Unit 8232 - Pick Up 3/4 Ton Long Bed with Winch	\$7,972
Unit 8236 - Flatbed Dumping 1 Ton	\$10,367
Recycling & Litter	\$7,488
Unit 6731 - Flatbed-Dumping 1 Ton	\$7,488
Residential Refuse	\$6,951
Unit 6705 - Pick Up-1/2 Ton Long Bed	\$6,951
Street Cleaning	\$6,451
Unit 2720 - Pick Up-1/2 Ton Short Bed	\$6,451
Management Services	\$31,899
Office of Assistant City Manager	\$7,972
Unit 7803 - Ford Explorer 4WD	\$7,972
Facility Maintenance	\$23,928
Unit 1606 - Utility Truck 3/4 Ton	\$9,988
Unit 6633 - Pick Up 1/2 Ton Long Bed	\$7,488
Unit 7620 - Pick Up 1/2 Ton Long Bed	\$6,451

Service Center/Department/Vehicle Type	Total Cost
Planning & Economic Development	\$29,304
Development Services	\$15,470
Unit 6333 - Pick Up-1/2 Ton Long Bed	\$6,451
Unit 6345 - Pick Up-1/2 Ton Long Bed	\$9,019
Street Maintenance	\$13,834
Unit 7287 - Ford Explorer 4WD	\$13,834
Public Safety	\$238,213
Patrol	\$91,794
Unit 2482 - Pick Up-1/2 Ton Long Bed	\$18,187
Unit 4415 - Sedan-Unmarked Police Unit	\$10,988
Unit 6418 - Sedan Midsize General Purpose	\$9,951
Unit 6480 - Sedan Midsize General Purpose	\$7,788
Unit 6491- Sedan Midsize General Purpose	\$10,988
Unit 7420 - Sedan Midsize General Purpose	\$10,988
Unit 9413 - Sedan Midsize General Purpose	\$9,951
Unit 9418 - Utility Truck-Super Duty Crew Cab	\$12,951
Support Services	\$16,478
Unit 7001- Ford Explorer 2WD	\$16,478
Traffic	\$31,923
Unit 4933 - Sedan-Unmarked Police Unit	\$9,951
Unit 9417 - Utility Truck Super Duty Crew Cab	\$21,972
Criminal Investigations	\$98,017
Unit 2473 - Sedan-Unmarked Police Unit	\$19,978
Unit 2481- Pick Up-1/2 Ton Long Bed	\$12,951
Unit 4936 – Sedan Unmarked Police Unit	\$10,988
Unit 6489 - Sedan Midsize General Purpose	\$10,988
Unit 7422 - Sedan Midsize General Purpose	\$10,988
Unit 7424 - Sedan Midsize General Purpose	\$13,347
Unit 7425 - Sedan Midsize General Purpose	\$ 7,788
Unit 7430 - Sedan Midsize General Purpose	\$10,988

Service Center/Department/Vehicle Type	Total Cost
Water Resources	\$114,166
Planning & Engineering	\$13,834
Unit 6293 - Pick Up 1/2 Ton Short Bed	\$13,834
Sewer Maintenance	\$11,538
Unit 1805 - FRDLT F250 3/4 Ton Pick Up Long Bed	\$11,538
Water Distribution	\$56,366
Unit 6859 - Pick Up 1/2 Ton Long Bed	\$8,472
Unit 6860 - Pick Up 1/2 Ton Long Bed	\$7,988
Unit 6861 - Pick Up 1/2 Ton Long Bed	\$7,988
Unit 6862 - Pick Up 1/2 Ton Long Bed	\$16,978
Unit 6863 - Pick Up 1/2 Ton Long Bed	\$7,988
Unit 6866 - Pick Up 1/2 Ton Long Bed	\$6,951
Water Supply & Treatment	\$32,429
Unit 2832 - Pick Up 1/2 Ton Long Bed	\$6,451
Unit 6296 - Pick Up 1/2 Ton Short Bed	\$8,951
Unit 6858 - Pick Up 1/2 Ton Long Bed	\$9,538
Unit 6865 - Utility Truck 3/4 Ton	\$7,488
FY24 Lease Vehicle Total	\$522,885

2024 Fee Changes

Listed below are the 2024 adopted rate changes. Rate changes are included for certain revenue sources within the General Fund, Parking Fund and Sanitation Fund, and Water & Sewer Fund.

Fee changes for revenue sources within the General Fund are as follows:

General Fund		
Athletic Fees	2023	2024
Field Marking	-	\$50
Informal Play 1 Day of Unsupervised Use (Commercial)	-	\$125
Informal Play 1 Day of Unsupervised Use (Non-City Resident)	\$85	\$100
Informal Play 1 Day of Unsupervised Use (Nonprofit)	-	\$40
League Play with Officials 3 Hours of Supervised Use (Commercial)	-	\$150
League Play with Officials 3 Hours Supervised Use (Non-City Resident)	\$85	\$115
League Play with Officials Open/Close 3 Hours Supervised Use (Non-City Resident)	\$20	-
League Play with Officials 3 Hours Supervised Use (Nonprofit)	-	\$60
Minnick Field Rental (City/Non-City, Nonprofit, Commercial)	-	City Residents/Non-Profit Events: \$50 per field for 2 hours Non-City Residents/Commercial Events: \$75 per field for 2 hours Lighting Fee: \$25 per field for 2 hours
Paulsen Field Rental (City/Non-City, Nonprofit, Commercial)	\$250	City Residents/Non-Profit Events: \$50 per Field for 2 hours Non-City Residents/Commercial Events: \$75 per Field for 2 hours Lighting Fee: \$25 per Field for 2 hours

General Fund		
Athletic Fees (continued)	2023	2024
Synthetic Field-College Football; Soccer; Lacrosse (4 Hour Maximum)	\$200	\$400
Synthetic Field - Professional Level Football; Soccer; Lacrosse (4 Hour Maximum)	\$250	\$500
Synthetic Field - Youth Team Game (2 Hours)	\$50	\$70
Synthetic Field - Youth Team Practice (2 Hours)	\$25	\$45
Encroachment Petition Fees	2023	2024
Encroachment Petitions Application (Commercial)	\$500	\$300
Encroachment Petitions Annual Recurring Fee (Commercial)	-	\$300
Film Permit Fees	2023	2024
Blanket/B-Roll (Crews of 10 or less only)	\$100	\$125
City Staff Overtime (Per location, per hour, 4-hour minimum payment)	-	\$45
Parking Impact (Per Day, Per Location)	-	\$325
Drone Permit	\$125	\$150
Expedited Permit Within 48 Hours of Production Per Location	\$100	\$200
Expedited Permit Within 72 Hours of Production Per Location	\$75	\$100
Film Permit Amendment (High Impact)	\$300	\$350
Film Permit Amendment (Medium Impact)	\$200	\$250
Film Permit Amendment (Low Impact)	\$100	\$150
Film Parking Impact (Daily)	-	\$325

General Fund		
Film Permit Fees (continued)	2023	2024
Professional Film Permit (Per Location)	\$250	\$325
Traffic Engineering - Expedited Review 1 - 72 Hours from Production	\$75	\$100
Traffic Engineering - Expedited Review 2 - 48 Hours from Production	\$100	\$200
Traffic Engineering Amendment 1 (Minor Changes)	\$100	\$150
Traffic Engineering Amendment 2 (Moderate Changes)	\$200	\$250
Traffic Engineering Amendment 3 (Major Changes)	\$300	\$350
Violation of Permit (First Offense)	-	\$250
Violation of Permit (Second Offense)	-	\$500
Violation of Permit (Third Offense)	-	\$750
Special Events Permit Fees	2023	2024
Forsyth Park East or West Lawn (Nonprofit)	\$100	\$250
Mobile Food Service Unit Annual Permit	\$200	\$250
Park and Square Rental (Nonprofit)	\$100	\$250
Special Event Permit Application	\$25	\$30
Tourism Fees	2023	2024
Tour Service Guide for Hire ID Badge	-	\$10
Tour Service Guide for Hire ID Badge Replacement	-	\$10

General Fund		
Fire Service Fees	2023	2024
Fire Protection Preventable Fire Department Response	\$325	\$350
Vehicle Fire Service Add on service for Extrication	\$325	\$1,757
Vehicle Fire Service Level 1	\$325	\$667
Vehicle Fire Service Level 3	\$325	\$813
Fire Standby for Advanced Firefighters (Per Person Per Hour)	\$27	\$30
Fire Standby for Fire Engineers (Per Person Per Hour)	\$35	\$40
Fire Standby Fee for Captains (Per Person Per Hour)	\$42	\$47
Fire Standby for Battalions (Per Person Per Hour)	\$50	\$55
Fire Standby for Brush Truck (Per Hour)	\$36	\$40
Fire Standby Fee for Fire Vessel (Per Hour)	\$183	\$225
Fire Standby Fee for Truck, Fire Aerial Platform (Per Hour)	\$86	\$97
Fire Standby Fee for Truck, Fire, Engine (Per Hour)	\$144	\$165
Recreation Center Fees	2023	2024
Recreation Center Gym Facility Rental Per Hour (City Resident)	\$25	\$40
Recreation Center Gym Facility Rental Per Hour (Commercial)	-	\$100
Recreation Center Gym Facility Rental Per Hour (Non-City Resident)	\$28	\$50
Recreation Center Gym Facility Rental Per Hour (Nonprofit)	-	\$30
Recreation Center Facility Rental (City Resident)	\$30	\$75

General Fund		
Recreation Center Fees (continued)	2023	2024
Recreation Center Facility Rental (Commercial)	-	\$150
Recreation Center Facility Rental (Non-City Resident)	\$110	\$125
Recreation Center Facility Rental (Nonprofit)	-	\$65
Swimming Pool Rental Per Hour Per Event	\$65	\$130

Fee changes for revenue sources within the Parking Fund are as follows:

Parking Fund		
Parking Fees	2023	2024
Lost Ticket Fee Bryan Street Parking Garage	-	\$42
Lost Ticket Fee Eastern Wharf Garage	-	\$42
Lost Ticket Fee Liberty Street Parking Garage	-	\$42
Lost Ticket Fee Robert E. Robinson Parking Garage	-	\$42
Lost Ticket Fee State Street Parking Garage	-	\$42
Lost Ticket Fee Whitaker Street Garage	-	\$42
Maximum Parking Rate Bryan Street Parking Garage	-	\$20
Maximum Parking Rate Eastern Wharf Garage	-	\$24
Maximum Parking Rate Liberty Street Parking Garage	-	\$20
Maximum Parking Rate State Street Parking Garage	-	\$20
Maximum Parking Rate Whitaker Street Garage	-	\$24

Parking Fund		
Parking Fees (continued)	2023	2024
Parking Fee Robert E. Robinson Parking Garage	-	\$20
Parking Fee – Special Event Whitaker Street Garage	-	\$30
Parking Fee – Hotel Rate Eastern Wharf Garage	-	\$148
Parking Fee – Special Event River Street Parking Lots	\$3 - \$30	\$5 - \$30
Failure To Pay	-	\$30
Class I Wrecker Service Fees	2023	2024
Regular wrecker service towed vehicle 10,000 or less gross vehicle weight rating		
First hour or portion (including use of boom, flatbed, and/or dolly). Time to begin upon arrival scene and end after departure	\$188	\$250
Each additional quarter (1/4) hour	\$75	\$50
Window Wrap per window (not to exceed \$90)	-	\$15 per Window
Administrative Fee (chargeable only after 72 hours)	\$50	\$85
Storage for the first 12 hours, beginning at the time the vehicle reaches the yard	Change from 24 hours	No charge
Daily storage fee for vehicles with a gross vehicle weight rating of 10,000 pounds or less	\$25	\$45
Storage for any day or days the impoundment facility is closed and the vehicle's owner is unable to claim the vehicle	-	No Charge
Relocating vehicle for pick up from inside of fence property to the outside of fenced property	-	\$125
After hours fee may be charged if the vehicle owner wishes to claim an impounded vehicle before/after the designated hours of 7:30 AM to 6:00 PM which applies after the 12 hours Saturday and Sunday by appointment with a response time not to exceed 90 minutes	\$50	\$125

Parking Fund		
Class II Heavy Duty Wrecker Service Fees	2023	2024
Towed vehicle weighs 10,001 to 20,000 gross vehicle weight rating		
First hour or portion (including use of boom, flatbed, and/or dolly). Time to being upon arrival at scene and end after departure	\$300	\$450
Each additional quarter (1/4) hour	\$75	\$100
Window Wrap per window (not to exceed \$90)	-	\$15 per Window
Administrative Fee (chargeable only after 72 hours)	\$50	\$85
Storage for the first 12 hours, beginning at the time the vehicle reaches the yard	Change from 24 hours	No Charge
Storage for any day or days the impoundment facility is closed and the vehicle's owner is unable to claim the vehicle.	-	No Charge
Daily storage for vehicles with gross vehicle weight rating of 10,001 pounds to 20,000 pounds	\$30	\$45
After hours fee may be charged if the vehicle owner wishes to claim an impounded vehicle before/after the designated hours of 7:30 AM to 6:00 PM, which applies after the 12 hours Saturday and Sunday by appointment with a response time not to exceed 90 minutes	\$50	\$125
Class III Heavy Duty Wrecker Service Fees	2023	2024
Extra heavy duty towed vehicle weighs 20,001 gross pounds or greater vehicle weight rating		
First hour or portion (including use of boom, flatbed, and/or dolly). Time to begin upon arrival and end after departure	\$450	\$650
Each additional quarter (1/4) hour	\$75	\$150
First hour or portion (combination unit). Time to begin upon arrival and end after departure	-	\$850
Each additional quarter (1/4) hour (combination unit)	-	\$200
Labor per person per hour	-	\$95
Recovery Fee	\$30	\$225

Parking Fund		
Class III Heavy Duty Wrecker Service Fees (continued)	2023	2024
Window wrap per window (not to exceed \$120)	-	\$20 per Window
Storage for the first 12 hours, beginning at the time the vehicle reaches the yard.	Change from 24 hours	Change to 12 hours from 24 hours
Daily storage fee for vehicles with a greater vehicle weight rating of 20,001 pounds or greater	\$40	\$45
Daily storage fee for vehicles with a greater vehicle weight rating of 20,001 pounds or greater – combination unit	-	\$75
Relocating vehicle for pick up from inside of fence property to the outside of fenced property	-	\$225
After hours fee may be charged if the vehicle owner wishes to claim an impounded vehicle before/after the designated hours of 8:00 AM to 6:00 PM which applies after the 24 hours	\$50	\$125
Towing city vehicles, including sedans, interceptors, SUVs, and light trucks including use of boom, flatbed, and/or dolly	-	\$125
Towing city vehicles outside of the confines of Chatham County; subject to Google map verification	\$4.00 per mile, not to exceed \$175.00	\$4.00 per mile, not to exceed \$425.00
Parklet Fees	2023	2024
First Parking Space	-	\$3,000
Second Parking Space	-	\$1,500
Parklet Permit	-	\$300

Fee changes for revenue sources within the Sanitation Fund¹ are as follows:

Sanitation Fund		
Refuse Collection & Disposal Fees	2023	2024
Commercial Refuse (Disposal Rate per Pull)	\$125	\$225
Commercial Refuse (Disposal Rate per Ton)	\$33	\$42

¹ See the Utility Enterprise Rates section for proposed utility enterprise (Sanitation, Water, Sewer) monthly service rate changes.

Sanitation Fund		
Refuse Collection & Disposal Fees (continued)	2023	2024
Commercial Refuse Rental After 30 Days	\$2.50	\$10
Commercial Refuse Haul Rate	\$275	\$325

Fee changes for revenue sources within the Water & Sewer Fund are as follows:

Water & Sewer Fund		
Water Meter Install Fees	2023	2024
1 1/2" Long-Side Lateral Only	-	\$950
1 1/2" Short Side Lateral Only	-	\$650
1" Long Side Lateral Only	-	\$750
1" Short Side Lateral Only	-	\$450
2" Water Line Tap	\$250	\$500
4" Water Line Tap	\$350	\$850
6" Water Line Tap	\$350	\$850
8" Water Line Tap	\$450	\$1,025
10" Water Line Tap	\$550	\$1,175
12" Water Line Tap	\$650	\$1,300

Water & Sewer Fund		
Water & Sewer Connection Fees	2023	2024
Water/Sewer/Additional Connect Fees – Bloomingdale	-	Water - \$2,200 Sewer - \$4,650
Additional Connect Fees – Service Area Teal Lake	-	Water - \$380 Sewer - \$570
Utility Deposit – Fire Hydrant Meter	-	\$1,500
Water, Sewer Consumption Standard Animal Kennel	-	27 per room
Liquor Store/Package Shop	-	5 per 100 sq. ft

Community Partnerships Program

Overview

The Community Partnerships Program (CPP) utilizes a competitive process to purchase programs and services from local nonprofit organizations. Programs must further the City's achievement of goals and priorities identified in the City's Strategic Plan and specifically benefit the residents of Savannah. The Community Partnerships Program is divided into three key areas: **Community Investments**, **Essential Services**, and **Homeless System Coordination**.

Community Investment programs compete under two categories, Established Nonprofits, and Developing Nonprofits. Selection committees evaluated proposals and recommended funding in amounts ranging from \$15,000 to \$50,000 for Community Investment contracts. Programs address key issues impacting residents including economic mobility, senior and youth services, food insecurity, and health and wellness.

Essential Services are contracts awarded to nonprofit organizations that provide services which directly support and/or augment vital local government activities such as public safety and poverty reduction.

Homeless System Coordination funding supports the agency that serves as lead for the Continuum of Care (CoC) and manages the coordinated entry system for participating agencies, and other federally mandated CoC activities. This funding category is capped at \$200,000.

Investment Impacts

The Community Partnerships Evaluation Committee reviewed 61 applications totaling \$2,162,332 from 43 local agencies. The adopted 2024 allocation of \$1,200,000 million includes the following:

- \$711,000 for Community Investment Programs
- \$190,000 for Essential Services
- \$200,000 for Homeless System Coordination
- \$99,000 for Community Partnership Contingency

Review Criteria & Indicators

▪ Ability to Address Community Needs - 15 Points

Programs clearly demonstrate the ability to assist the City of Savannah in addressing community needs as outlined in the Community Partnership Program Request for Proposal.

▪ Budget/Financials - 25 Points

The organization's budget reflects diverse funding sources and a strong capacity to manage resources. It is important that the City of Savannah is not the primary funding source for an agency's programs or the agency itself. Points are awarded in this category based on the agency's ability to demonstrate diverse funding sources for the program budget and provide complete program budgets with expenses in line with services provided. Additionally, the organization's budget should show no unexplained or unjustified surpluses or deficiencies.

- Benefit of Program/Service to Participants - 20 Points

The program or service must result in outcomes that address community needs. Agencies must demonstrate knowledge of the specific local conditions and needs that the program will address; report quantitative data on the number of people in Savannah who are experiencing these conditions; provide references for data sources; and indicate the number of persons/families served by the program.

- Program Design - 10 Points

The program/service must be fully developed and well-defined. Successful proposals provide a clear program narrative, describe key program features, detail the program location and hours, and include outreach strategies to inform and engage the public in the program.

- Cost per Program Participant - 10 Points

This ratio is determined by dividing the total program funding request by the number of participants to be served who reside within the City of Savannah. Agencies are reminded that the City of Savannah is purchasing services that benefit Savannah residents.

- Operational Capacity and Program Experience – 15 Points

Agencies must demonstrate the capacity to deliver the program or service as evidenced by the agency's years in operation, experience operating the proposed or similar program, number of clients served, and past success, if applicable. Consideration will also be given to the adequacy of planned program staffing, program oversight, and other support.

- Collaborations/Partnerships - 5 Points

The City prioritizes collaborations and partnerships with other agencies, community organizations, and/or City departments that benefit program participants and connect participants to additional resources. Points are awarded in this category to agencies that include proof of partnerships with other entities in the form of written agreements specifying the services to be provided.

Total – 100 Points

Purchasing Strategies

The 2024 Community Partnership Program purchases services that align with City Council priorities. The evaluation committee reviews, scores, and ranks each application based on the established criteria. The 2024 Purchasing Strategy for services which benefit residents of Savannah and augment City services is as follows:

- Returning programs on target to meet 2023 performance objectives received funding at the prior year's level, with a minimum of \$15,000.
- New programs received \$15,000.
- Funds are reserved to support local Homeless System Coordination and Essential Services.

Purchased services from program applicants must demonstrate how they will track and report program outcomes, which are monitored quarterly by the Human Services Department.

The Community Partnerships Program awards grants for services that assist in achieving priorities identified by the City of Savannah which specifically benefit the residents of Savannah, Georgia. Funding is awarded under three categories: Community Investments, Essential Services, and Homeless System Coordination.

Community Investments

Proposals are recommended in amounts ranging from \$15,000 to \$50,000 for CPP contracts. Nonprofits compete under two categories: Established Nonprofits and Developing Nonprofits.

Established Nonprofit Organizations

Meets four or more of the following criteria:

- annual budget of \$250,000 or more
- 5+ years of operation
- 3+ years of successful grants management experience
- 3+ years of program management experience
- paid staff
- established Board of Directors

Agency Name/Program Description	2024 Requested Funding	2024 Adopted Funding
American Red Cross (Disaster Response and Recovery Program) Provides crisis recovery and case management to assist residents and aid families on their road to recovery.	\$40,000	\$15,000
America's Second Harvest (Senior Hunger Initiative) Distributes monthly Brown Bags (free groceries) to the elderly and delivers weekly food supplies to targeted senior centers.	\$30,000	\$24,000
Brightside Child & Family Advocacy (Advocacy for Children in Foster Care) Recruits and trains volunteer Court Appointed Special Advocates (CASA) to advocate for the best interests of children who have entered the foster care system.	\$20,000	\$15,000
Brightside Child and Family Advocacy (The Bright House formerly Supervised Visitation Center) Supervises visitations, ensures safe custody exchanges, and offers parent education/coaching services to any family referred via court order, DFCS, or self-referral.	\$20,000	\$15,000
Chatham County Safety Net Planning Council (Safety & Resilience Program) Provides training on suicide prevention, Mindful Self-Compassion (MSC), and Resilience Enhancement and Learning (REAL) through workshops, coaching, and skills-based approaches.	\$50,000	\$15,000
Coastal Georgia Council Boys Scouts of America (Exploring Program) Conducts career mentoring, leadership, and job skills development programs for boys and girls ages 12-19.	\$20,000	\$15,000
Consumer Credit Counseling Service of the Savannah Area, Inc. (Financial Wellness for Savannah Families) Offers counseling and education services which include credit improvement, debt reduction, foreclosure intervention, and homeownership.	\$50,000	\$20,000

Agency Name/Program Description	2024 Requested Funding	2024 Adopted Funding
Economic Opportunity Authority for Savannah-Chatham County Area Inc. (Workforce Development Triple "E" Training Program) Provides employment soft skills training for high school students with referrals to additional educational and entrepreneurial training opportunities.	\$50,000	\$15,000
Economic Opportunity Authority for Savannah-Chatham County Area Inc. (Home Buyer Education) Offers a four-week educational course designed to provide basic knowledge and information to consumers on the steps required to purchase and maintain a home.	\$35,000	\$15,000
Forsyth Farmers' Market (912 Food Farmacy) Partners with four local health clinics to serve low-income individuals who have or are at risk for diet-related chronic diseases. Participants in this USDA-funded program attend eight monthly sessions where they receive health screenings, nutrition classes, and 32 weeks of prescription vouchers to shop at the Food Farmacy.	\$50,000	\$15,000
Forsyth Farmers Market (Farm Truck 912) Provides access to healthy, locally grown produce at seven Savannah locations considered by the USDA's Food Access Research Atlas (2015) to be low-income/low access (food desert). Participants with SNAP/EBT benefits receive half off any item on the truck.	\$50,000	\$15,000
Frank Callen Boys & Girls Club (Quality Recreation for Healthy Futures) Provides health and fitness programs and activities designed to improve the physical, nutritional, and social wellbeing of youth.	\$15,000	\$15,000
Frank Callen Boys and Girls Club (Youth Upward Mobility) Prepares youth for success through reading, academic support, and career readiness.	\$15,000	\$15,000
Greenbriar Children's Center (Early Childhood Education) Offers partial scholarships for 25 income eligible infant to preschool age children for a structured daily educational program including breakfast, lunch, and an afternoon snack.	\$50,000	\$26,000
Greenbriar Children's Center (Family Preservation, Counseling & Support Services) Provides in-home family assessment, crisis intervention, case management, parent education, and family counseling on a 24 hour on-call basis during treatment phase. Provides life skills and job training, placement, and referrals.	\$50,000	\$15,000
Loop It Up Savannah, Inc. (Mindfulness Zone Program) Uses a multi-layered program of mindfulness practice, trauma-informed yoga, and expressive arts to foster wellness and well-being in at-risk 2 nd to 5 th grade students attending Title I schools in Savannah.	\$30,000	\$15,000
Loop It Up Savannah, Inc. (School STEAM Gardening) Includes ten garden-based STEAM project learning activities at Gadsden, Hodge, Brock, Butler, and Shuman Elementary Schools for Pre-K to 5 th grade.	\$30,000	\$15,000
MedBank Foundation (Prescription Assistance) Assists with processing medication refills and program renewals for uninsured, underinsured, and low-income persons.	\$35,000	\$15,000

Agency Name/Program Description	2024 Requested Funding	2024 Adopted Funding
Parent University (Parent University 2023) Conducts workshop sessions on job readiness, adult education, and financial literacy, along with childcare, meals, and transportation for participants.	\$50,000	\$25,000
Park Place Outreach Youth Emergency Services (Family Preservation for Teens) Offers case management, support services, and placement prevention services for youth ages 11-17 and their parents/families.	\$25,000	\$15,000
Royce Learning Center (Adult and Community Education) Provides individualized instruction to adults in need of academic support in learning to read, acquiring a General Education Development Diploma, securing a Commercial Driver's License, preparing for the Armed Services Vocational Assessment Battery, or other educational needs.	\$15,000	\$15,000
Royce Learning Center (Summer Programs at Royce) Offers an eight-week summer program with specialized academic support to students with diagnosed learning disorders.	\$15,000	\$15,000
Savannah Center for Blind and Low Vision (Diabetes Management and Maintenance Training for the Visually Impaired) Provides vision screenings for persons with diabetes, physician prescribed vision aids, and monthly diabetes management training classes.	\$15,000	\$15,000
Savannah Center for Blind and Low Vision (Work Readiness) Conducts workshop sessions to expand competitive employment opportunities for persons with disabilities, including preparing persons with significant sensory, cognitive, or physical disabilities to navigate their environment and worksite. Services include job fairs with prospective employers.	\$15,000	\$15,000
Senior Citizens (Care Navigation & Meals on Wheels) Provides direct care and case management for seniors with nutritionally balanced meals specifically designed to meet their dietary needs.	\$45,000	\$33,000
Senior Citizens (Senior Services) Provides adult daytime care and health services for seniors. Provides support to seniors to accomplish daily tasks and remain in their home. Companionship program designed to serve two different segments of the senior population.	\$45,000	\$24,000
Star Charter School (Growing Into Manhood Program) Addresses the social, emotional, and academic development of males between the ages of 11-15 through a summer and after school enrichment program.	\$25,000	\$15,000
Step Up Savannah (Chatham Apprentice Program) Provides workforce development via wrap around services targeting the unemployed and underemployed.	\$50,000	\$38,000
Tharros Place, Inc. (Human Trafficking Education) Offers interactive educational sessions in Chatham County Public Schools and to various industries, providing parent education, case management, and an outreach team dedicated to child victims.	\$15,000	\$15,000

Agency Name/Program Description	2024 Requested Funding	2024 Adopted Funding
The Creative Coast (Youth Programs & Summer Camp) Provides underserved youth programs focused on learning to code (Girls Code), STEM activities, and entrepreneurship (GRIT Junior). Sessions are offered throughout the year in addition to summer camps.	\$50,000	\$36,000
The Mediation Center of the Coastal Empire Inc (Public Safety-Conferencing & Skill Building) Provides virtual co-parenting classes, mediation and de-escalation training and facilitates "Community Conferencing" services for communities, families, and youth in conflict.	\$30,000	\$20,000
The Savannah Country Day School (Horizons Savannah Youth Program) Offers a six-week summer program that includes academic, recreational, and social emotional learning activities for income eligible SCCPSS students ages 5-15 who are at risk of falling behind in school.	\$25,000	\$15,000
West Broad Street YMCA (Senior Citizens Program) Conducts three weekly classes for exercise, crafts, and healthy cooking using the Y's Growing Edge Community Garden where they harvest their own fruits and vegetables year-round.	\$50,000	\$15,000
West Broad Street YMCA (Afterschool Program) Provides afterschool homework assistance and soccer and basketball programming for youth whose parents cannot afford or access other sports leagues.	\$50,000	\$15,000
YMCA of Coastal Georgia (Before and After School Enrichment Program) Funds student scholarships to defray the cost of afterschool program for income eligible (free lunch) elementary and middle school students who live in the City of Savannah.	\$50,000	\$15,000
Total Established Nonprofits	\$1,210,000	\$636,000

Developing Nonprofit Organizations

Developing Nonprofit Organizations do not meet the Established Nonprofit criteria and must enroll and complete the Grassroots Organization Workshops (GROW) nonprofit training program.

Agency Name/Program Description	2024 Requested Funding	2024 Adopted Funding
Building Bridges Enterprises (Empower Youth Savannah) Provides mentorship, academic support, job readiness training, and life skills workshops to youth ages 14-18.	\$50,000	\$15,000
Savannah Parkinson's Support Group (Get Excited and Move) Conducts daily classes at Cohen's Gym to assist those affected by Parkinson's Disease with post illness reconditioning, imbalance, poor motor control and age-related challenges.	\$15,000	\$15,000
Shelter From the Rain Inc (Mother Mentors) Provides a six-month mentorship program to single mothers to help them attain economic independence through personalized weekly one-on-one contact and connection to resources.	\$25,000	\$15,000

Agency Name/Program Description	2024 Requested Funding	2024 Adopted Funding
Through It All (Empowerment, Education, and Planning for Family Futures) Provides soft skills training, access to community resources, family futures planning, college readiness, and mental health resources through women's empowerment programming.	\$20,000	\$15,000
Wilderness Southeast (Fish Gotta Swim) Provides a hands-on, full immersion 8-session course engaging public school students in exploration of water quality in local wetlands.	\$25,000	\$15,000
Total Developing Nonprofits	\$135,000	\$75,000
Community Investment Contingency	-	\$89,000
Total Community Investments	\$1,345,000	\$800,000

Essential Services

Essential Services are non-competitive contracts awarded to nonprofit organizations that provide services which directly support and/or augment vital local government activities.

Agency Name/Program Description	2024 Requested Funding	2024 Adopted Funding
Coastal Children's Advocacy Center (Forensic Interviewing and Crisis Intervention) Conducts forensic interviews, crisis intervention, and trauma-informed counseling services for children and their non-offending family members.	\$35,000	\$35,000
Georgia Legal Services (Home Ownership Protection) Offers free legal advice and representation for estate planning, probate, and home mortgage foreclosure alternatives to the elderly (60 years of age and older), veterans, victims of crime and those living at or below 200% of the federal poverty line.	\$50,000	\$50,000
Mary's Place (Advocacy) Provides victims of sexual violence with resources and SANE (Sexual Assault Nurse Examiner) access.	\$25,000	\$25,000
Mary's Place (Prevention) Reduces perpetration in the community through a holistic approach that changes behaviors and systems that support sexual violence.	\$30,000	\$30,000
Neighborhood Improvement Association (VITA)* Offers free tax preparation for low to moderate-income taxpayers. IRS-certified volunteers prepare tax returns and file them electronically to expedite the refund turnaround process.	\$50,000	\$50,000
Total Essential Services	\$190,000	\$190,000
Essential Services Contingency	-	\$10,000
Total Essential Services	\$190,000	\$200,000

Homeless System Coordination

Serves as lead agency for the Continuum of Care (CoC) and manages the coordinated entry system for participating agencies, the Homeless Information System (HMIS), and federally mandated activities such as the Point-in-Time Count, the Annual Performance Report, the Homeless Assessment Report, and the Housing Inventory Report.

Agency Name/Program Description	2024 Requested Funding	2024 Adopted Funding
Chatham Savannah Authority for the Homeless (Continuum of Care) Serves as lead agency for the Continuum of Care (CoC) and manages the coordinated entry system for participating agencies, the Homeless Information System (HMIS), and federally mandated activities such as the Point-in-Time Count, the Annual Performance Report, the Homeless Assessment Report, and the Housing Inventory Report.	\$200,000	\$200,000
Total Homeless System Coordination	\$200,000	\$200,000
Total Community Partnership Program Recommendation	\$1,763,000	\$1,200,000

Violence Reduction Grant Program

Overview

The City of Savannah has prioritized the safety and wellbeing of our youth and has set a goal of keeping young people alive, out of jail, and safe at home, school, and/or the workplace. To achieve this goal, the City of Savannah is making funding available to support community programs, services, and initiatives, focused on reducing gun violence among Savannah's youth and young adults. Priority for services is given to youth and young adults, ages 12 to 24, who have been involved in violence or have been identified as being at risk of involvement in gun and/or other violence. Eligible nonprofit organizations may receive an award up to \$50,000 for allowable expenses.

Investment Impacts

The Community Partnerships Evaluation Committee partnered with the Office of Neighborhood Safety & Engagement to review applications from local organizations. The 2024 allocation includes awards totaling \$232,000 to support grant proposals and \$18,000 for contingencies that will address the following priorities:

1. Serve at-risk/high-risk youth and young adults.
2. Implement programming in Savannah, Georgia, benefit Savannah's residents.
3. Have measurable performance goals that can be reported to the City and community.
4. Result in outcomes that deter youth and young adults from engaging in gun violence and other violent and negative behaviors among participants or within a clearly defined community or geographic area.
5. Address one or more of the following violence reduction focus areas: Violence Prevention, Violence Intervention, Youth Redirection, Long-Term Youth Progression (long-term services for twelve months or more).

Criteria & Indicators

Each eligible Violence Reduction Grant (VRG) proposal was assessed and rated individually based on the following six criteria, with a maximum value of 30 points. Proposals receiving a minimum score of 21 or 70 percent have been recommended for 2024 funding.

Program Design – 5 points

The program/project is well-defined, including adequate program locations and sufficient hours of operation.

Project Addresses a Service Continuum Need – 5 points

The program/project demonstrates the ability to address youth and young adult service needs in the areas of violence prevention, violence intervention, youth redirection and/or long-term youth engagement and progression.

Project demonstrates ability to help reduce youth violence – 5 points

The program/project includes credible strategies that can successfully help reduce youth violence if properly implemented.

Project is targeted to serve a sufficient number of persons – 5 points

The program/project serves an acceptable number of unduplicated participants based on the proposed activity and proposed City investment.

Project targets and engages at-risk/high-risk youth – 5 points

The program/project includes a realistic plan for outreach to and engagement with youth at risk of violence or becoming a victim of violence, and for reduction or elimination of the occurrence of future incidents of gun or other violence.

Project costs are well defined, reasonable and for eligible uses – 5 points

The program/project budget is itemized and includes eligible costs for proposed use of City funds. The cost per participant is reasonable based on proposed services, projected benefits, and performance outcomes.

Total – 30 points

Agency – Program	2024 Requested Funding	2024 Adopted Funding
Chatham County Safety Net Planning Council – Safety & Resilience Programs	\$50,000	\$50,000
<p>Serves justice-involved participants from ages 12 to 24, utilizing the Community Resiliency Model which includes Trauma-Sensitive Yoga classes offered at schools, community centers, and youth organizations on a weekly basis. This program serves 500 youth, offering up to (3) one-hour classes per week, allowing participants to learn techniques and strategies for enhancing connection to others, self-regulation, positive decision-making, and coping skills to address toxic stress and trauma.</p>		
Frank Callen Boys and Girls Club – Gang Prevention Through Targeted Outreach	\$50,000	\$50,000
<p>Serves 110 at-risk youth and young adults, ages 12 to 21, providing an alternative to gang involvement. Youth participants engage in 16 violence reduction coaching sessions, 17 de-escalation training sessions, and 17 life-skill mentoring and behavior coaching sessions. GPTTO is recommended by the U.S. Office of Juvenile Justice and Delinquency Prevention (OJJPD) and the University of Chicago research on youth gang prevention.</p>		
Heads-Up Guidance Services, Inc. (HUGS) – Heads-Up Guidance Services	\$49,979	\$25,000
<p>Provides professional counseling services to individuals with violent behavior patterns, often the result of past trauma or adverse childhood experiences. A total of 25 youth participants, ages 12 to 24, will take part in a 16-week curriculum addressing: substance abuse, grief, loss, anger management, forgiveness, shame, bullying, stress, fear, anxiety, problem solving, peer pressure, boundaries, and goal setting. Services include: a parenting support group, individual youth and family counseling, and cognitive behavior therapy. All referrals will come from the Office of Neighborhood Safety and Engagement.</p>		
Life Skills for Empowerment Center, Inc. – 52 Hearts Changed in 12 Months	\$47,488	\$25,000
<p>Engages 52 justice-involved participants, ages 9 to 25, in one-hour sessions twice per week for a twelve-month period, to receive training, coaching, and mentoring. Participants develop a success plan with specific goals and objectives to track their progress. This program addresses behavior modification, life skills, career exploration, leadership, violence reduction, gang prevention. The program encourages youth to shift their life's trajectory in a positive direction, away from violence.</p>		

Agency – Program	2024 Requested Funding	2024 Adopted Funding
Offenders Alumni Association (OAA)	\$50,000	\$42,000

Engage 30 system-impacted or court-involved participants, ages 12 to 24, in an intense four-week program, in which they are exposed to the real-life consequences of violence. Participants hear the experiences of incarcerated males, the painful testimony of family members who have lost loved ones, dialogue with peers, and take responsibility for/reconcile with their prior actions.

Urban Mentoring Academy (UMA) – Juvenile Justice Reform	\$50,000	\$40,000
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A mentoring program focused on tutoring, music exploration, life skills, and health and wellness. Urban Mentoring Academy engages 21 participants, grades 6 to 12, in a 16-week program session for six hours per week. UMA offers three semesters of programming over 48 weeks.

Subtotal Violence Reduction	\$297,467	\$232,000
Violence Reduction Contingency	-	18,000
Total Violence Reduction	\$297,467	\$250,000

Arts and Cultural Enrichment (ACE)

Overview

The City of Savannah is a key investor in local cultural and arts programs and events. The Arts and Cultural Enrichment Program (ACE) recognizes the importance of art and culture as contributors to the vibrancy of Savannah. The City supports opportunities for art and culture to enhance and enrich the quality of life for Savannah residents and guests. Arts, history, culture, and creativity are recognized as vital contributors to the City's economic growth and community enrichment as well as an essential component in the development of Savannah's unique identity.

The City of Savannah awards contracts through the ACE Program to nonprofit organizations and institutions of higher learning to provide high-quality, innovative, and creative art, cultural, and educational services. These services improve the quality of life by expanding access to new and diverse audiences; increasing appreciation and exposure to art and multi-culturalism; inspiring and engaging youth; growing and nurturing local talent; and improving the vitality of Savannah in a measurable and sustained way.

The Cultural Affairs Commission (CAC), appointed by the Mayor and City Council, attends the programs and events of contracted agencies throughout the year to evaluate their effectiveness and ensure contract compliance.

Investment Impacts

The CAC served as the review panel for the 2024 ACE program. After the submission of applications, the panel reviewed proposals and participated in a one-day Review Panel Deliberation Meeting on August 26, 2023, during which the CAC scored 32 proposals from 23 different organizations with a total funding request of \$1,352,113. Of the 32 submitted proposals, 15 organizations totaling 22 program proposals were recommended for City investment. Cultural Contributions funding for 2024 is \$635,000 for the ACE program and \$23,000 for the Weave-A-Dream (WAD) program, for a total investment of \$658,000. The CAC sought proposals that would strategically position the disciplines of the creative sector to address the following City priorities in a measurable way:

- Increase economic growth through skill-building, employment, and entrepreneurship.
- Improve the aesthetics of built environments through creative projects.
- Expand art and cultural experiences to new and diverse audiences and participants.
- Build and reinforce a strong sense of community throughout Savannah by bringing people together to enjoy and experience art and culture in an environment of fellowship.
- Engage, develop, and inspire young people through imaginative and innovative approaches.
- Reestablish, enrich, and/or preserve vibrant neighborhoods and the quality of life in Savannah.
- Increase access to art and culture in close proximity to where residents live.

The recommended ACE allocations are based on a scoring rubric.

Review Criteria & Indicators

Each ACE proposal was assessed and rated individually based on the following criteria:

Organization Management and Experience – 15 Points

- Well-articulated organization mission and goals.
- Effective administration, years in operation, and leadership among paid/volunteer staff.
- Level of experience delivering proposed or similar programming.
- Adequacy of program oversight and other planned support.
- Satisfactory program outcomes and compliance with terms of past City contracts (if applicable).
- Overall quality of application preparation/completeness of information.
- Ability to sustain program/project with limited or no City funding support.

Program/Project Design – 15 Points

- Clear program/project goals and objectives.
- Carefully planned with a realistic execution strategy.
- Exemplifies innovative and creative programming.
- Focuses on artistic quality.
- Effective and engaging programming.
- Utilization of appropriately skilled artists/educators and paid/volunteer support.
- Documented collaborations with Savannah's creative and social service agencies, businesses, education, and/or community development sectors.
- Effective marketing strategy to reach a wide segment of the Savannah community and visitors.

Community Benefits/City Priorities – 30 Points

- Includes clear and specific benefits to program participants/audiences.
- Identifies the program's general benefits to the community as a whole.
- Enhances and fosters vibrant neighborhoods and enriches the quality of life.
- Expands art and cultural experiences to new and more diverse audiences and participants.
- Builds and reinforces a strong sense of community throughout Savannah.
- Develops and inspires young people through imaginative and innovative approaches and engages them as program audience, program stewards, and artists/performers.
- Increases access to art and cultural programming to new areas of the City.
- Strengthens Savannah's reputation as a cultural destination.
- Improves the aesthetics of built environments through creative projects.

- Increases economic growth through skill-building, creative sector jobs, and entrepreneurship.
- Integrates strategies to ensure equitable access to programming regardless of income or ability.
- Defines barriers to community engagement and presents a clear plan to address barriers and effectively reach and engage diverse audiences/participants.

Performance Outcomes – 20 Points

- Clearly delineates the number and type of specific programs to be provided.
- Identifies the number of participants to be served.
- Differentiates and defines an organization's free and fee-based programming.
- Provides programs that reach/extend to multiple aldermanic districts.
- Includes clear evaluation methods and indicators to measure program/project effectiveness and determine if program goals were met.

Budget Planning & Management – 20 Points

- Accuracy of budget and itemization
- Appropriate and reasonable program costs based on the services to be delivered and the planned outcomes/results to be achieved.
- Practicality/feasibility of budget projections for proposed activities and overall operations.
- Diversified revenue stream with emphasis on other sources of contributed and earned revenue.
- Accurate calculation of the cost per participant for each program.

Total – 100 Points

Total Investment Amount: \$658,000

Total Services Purchased: 3,979

Total Audience Served: 251,020

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Arts Southeast, Inc. (ASE) – Exhibition Season, First Friday Open Studio & Street Fairs, Artist-in-Residency	\$94,100	\$58,427

Exhibition Season (City Investment/Cost Per Participant: \$33,702/\$1.69)

Includes nine curated art experiences featuring local and internationally renowned artists focusing on the aesthetic, educational, and community-building aspects inherent in the arts. The Exhibition Season covers content including conservationism, identity, science, and spirituality. Each exhibition includes free in-person and virtual programming featuring artist talks, workshops, SCCPSS classroom visits, studio tours, and youth-targeted events.

First Friday Open Studios & Street Fairs (City Investment/Cost Per Participant: \$7,750/\$1.85)

Hosts eleven First Friday Open Studio events in the Starland District. Three of the First Friday Open Studios include Sulfur Street Art Fairs in March, June, and October. The art fairs feature at least seventeen local artists/makers, including a booth specifically to feature local youth artists. Artists are selected based on the quality and originality of their work by Arts Southeast's Artist Development and Diversity Advisory Board. The street fairs are designed to be one of the most affordable ways for artists to showcase their work and create a convivial atmosphere to attract a wide range of residents and tourists to the Starland District's emerging neighborhood scene.

Artist-in-Residency (City Investment/Cost Per Participant: \$16,975/\$0.85)

Provides high-visibility studio space for an artist to complete a multiple-week project. The artist's studio space is located at Sulfur Studios on Bull Street allowing the artist's work to be viewed by visitors, demonstrating the process as it unfolds in real-time, and seeing all steps involved from concept to final execution. Community events such as workshops, performances, public art projects, and artist talks offer additional creative ways for artists to interact with the public. Arts Southeast partners with SCCPSS to provide students with field trip opportunities to meet and interact with artists participating in the residency program.

Adopted Performance Metrics	Amount	Target Audience:	%
Services	126	Young Children (0-5)	5
Participants	44,200	Children (6-13)	10
Visitors/Tourists	13,850	Teens (14-17)	10
Artists Participating	119	Young Adults (18-20)	28
Partnerships	23	Adults (21-59)	30
		Seniors (over 60)	17

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Coastal Youth Choirs (CYC) – Choral Foundations (Savannah Children's Choir)	\$35,000	\$20,827

Choral Foundations (City Investment/Cost Per Participant: \$20,827/\$42.94)

A music and vocal program offered to SCCPSS students in grades 3-8. During program visits led by music and master chorale instructors, students participate in making music with their peers. The students learn musical skills and develop self-esteem to stimulate their creative passions. Collaboration, team building, social interaction, goal setting, accountability, and concentration skills are all part of the choral program. Choral Foundations students join multiple participating schools to perform a public concert for their peers, parents, and the Savannah community. The program aims to expand the vibrant musical experience of choral singing to a new and diverse segment of Savannah's youth.

Adopted Performance Metrics	Amount	Target Audience	%
		Young Children (0-5)	0
Services	568	Children (6-13)	70
Participants	485	Teens (14-17)	30
Visitors/Tourists	0	Young Adults (18-20)	0
Artists Participating	18	Adults (21-59)	0
Partnerships	10	Seniors (over 60)	0

Deep Center, Inc. (DEEP) – Savannah Stories	\$100,000	\$63,518
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Savannah Stories (City Investment/Cost Per Participant: \$63,518/\$26.47)

A free, sequential creative writing, arts, and leadership educational program designed for underserved Savannah students. The curriculum includes instruction in writing skills, creative lessons in numerous artistic media, mentoring and feedback, project-based learning via publication in a book, and the chance to perform at numerous public readings. The program includes several multi-faceted and evolutionary tiers including the introductory Young Author Project, intermediate Block by Block, and advanced Youth Leadership and Apprentice Program. Deep's annual programming goals are to improve learning capacity, promote positive experiences of writing, art, community, and education, and inspire local youth to share their individual stories and perspectives.

Adopted Performance Metrics	Amount	Target Audience	%
		Young Children (0-5)	3
Services	670	Children (6-13)	15
Participants	2,400	Teens (14-17)	13
Visitors/Tourists	100	Young Adults (18-20)	12
Artists Participating	77	Adults (21-59)	40
Partnerships	13	Seniors (over 60)	17

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
First City Pride Center (FCPC) – Savannah Pride Festival & Parade	\$50,000	\$25,073

Savannah Pride Festival (City Investment/Cost Per Participant: \$25,073/\$1.60)

Celebrating the 24th year of Savannah Pride featuring a “Masquerade” Ball theme throughout the weekend. A celebration of Ball Culture, an African American and Latino underground LGBTQ+ subculture that originated in New York City in the late 20th century as an opposition to racism. The festival includes a variety of performances that will entertain participants as the parade makes its way through the City of Savannah to Ellis Square. The events continue throughout the weekend with Vogue dance classes, art installation projects, and educational LGBTQ+ workshops and lecture series. The festival provides safe facilities for trans community members, critical services such as HIV and health screenings, and a sensory-limited space for those that seek a respite from the noise and activity allowing the inclusion of community members on the autism spectrum.

Adopted Performance Metrics	Amount	Target Audience	%
Services	5	Young Children (0-5)	3
Participants	40,000	Children (6-13)	7
Visitors/Tourists	15,000	Teens (14-17)	15
Artists Participating	18	Young Adults (18-20)	10
Partnerships	5	Adults (21-59)	45
		Seniors (over 60)	20

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Frank Callen Boys & Girls Club (FCBG) – Multimedia Education for Youth	\$15,000	\$8,425

Multimedia Education for Youth (City Investment/Cost Per Participant: \$8,425/\$84.25)

Introduces participants aged 12-17 to two promising careers in media: Documentary Short Film Writing and Production and Television Sports Reporting and Production. Both hands-on programs will be taught by industry experts and conclude with productions presented to the Savannah community. The Documentary Short Film Writing and Production program will be instructed by documentary and educational filmmaker, Elizabeth Kaiser, in partnership with Doc Savannah. Participants work together by writing a script, filming, and editing the project on a subject matter of the participant's choosing. The Television Sports Reporting and Production program is mentored by Chad Maxwell, the Sports Director for WTOC in Savannah. Participants discuss and pitch ideas for sports stories with the final production broadcast on WTOC.

Adopted Performance Metrics	Amount	Target Audience	%
		Young Children (0-5)	0
Services	8	Children (6-13)	35
Participants	100	Teens (14-17)	65
Visitors/Tourists	0	Young Adults (18-20)	0
Artists Participating	2	Adults (21-59)	0
Partnerships	2	Seniors (over 60)	0

Loop It Up Savannah, Inc. (LOOP) – Looping Literacy Together	\$40,000	\$25,407
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Looping Literacy Together (City Investment/Cost Per Participant: \$25,407/\$12.58)

A multi-faceted program that fosters literacy in pre-kindergarten, kindergarten, and first-grade students. The program focuses on establishing age-appropriate reading and comprehension levels, readying them to read, and improving their performances in school using culturally relevant, arts-based projects. Art, storytelling, mapping, creative writing, music, and movement inspire enthusiasm for students to acquire basic literacy skills. Programming is targeted at early learning and Title I SCCPSS elementary schools.

Adopted Performance Metrics	Amount	Target Audience:	%
		Young Children (0-5)	89
Services	1,377	Children (6-13)	11
Participants	2,020	Teens (14-17)	0
Visitors/Tourists	0	Young Adults (18-20)	0
Artists Participating	9	Adults (21-59)	0
Partnerships	4	Seniors (over 60)	0

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Mountainfilm on Tour Savannah (MF) – Movies that Matter	\$40,000	\$24,337

Movies that Matter (City Investment/Cost Per Participant: \$24,337/\$2.15)

Brings inspirational and educational documentary films to Savannah students each year. In 2024, Mountainfilm plans to host ten events including on-site school screenings, screenings at the Trustees and Lucas theatres, a family matinee, and an outdoor summer screening. Immediately following the films, the production crew, writers, and directors will join students and participants for Q&A sessions. Educational materials are customizable to the needs of the classrooms and include interviews with filmmakers and subject topics related to the film's content. Mountainfilm teaches students the importance of pursuing their dreams, preserving natural resources, embracing different cultures, and finding worthwhile adventures. Additionally, the program provides students interested in pursuing a career in filmmaking with a mentoring program through the Georgia Film Academy.

Adopted Performance Metrics	Amount	Target Audience	%
Services	10	Young Children (0-5)	0
Participants	11,300	Children (6-13)	40
Visitors/Tourists	0	Teens (14-17)	34
Artists Participating	6	Young Adults (18-20)	15
Partnerships	9	Adults (21-59)	10
		Seniors (over 60)	1

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Savannah Ballet Theatre (SBT) – Ballet in a Box, Low Sensory Performances	\$55,000	\$31,725

Ballet in a Box (City Investment/Cost Per Participant: \$11,366/\$4.74)

A program designed for elementary and middle school-aged students to provide an interactive performance based on a classical ballet. The "box" of the program refers to a professionally designed set that is transported to each school to provide a setting for the performance stage. Students have the opportunity to perform a one-act ballet with their peers. Savannah Ballet's professional instructors and dancers teach participants ballet techniques and styles based on classical ballets such as *Carnival of the Animals*, *Peter and the Wolf*, and *The Velveteen Rabbit*.

Low Sensory Performances (City Investment/Cost Per Participant: \$20,359/\$16.97)

Provides individuals of all ages who are neurodivergent, experience Autism Spectrum Disorder (ASD), sensory sensitivities, or are blind/low vision with an opportunity to attend low-sensory performances in safe spaces. This year, Savannah Ballet Theatre will present low-sensory performances of *The Little Mermaid* and *The Nutcracker* in their entirety. These performances will have slight changes such as lower volume, fewer audience members, and less dramatic light changes. Attendees will have an opportunity to meet the local student dancers and experience behind-the-scenes activities through touch tours that offer a stress-free backstage exploration of the set, props, and costumes.

Adopted Performance Metrics	Amount	Target Audience	%
Services	8	Young Children (0-5)	12
Participants	3,600	Children (6-13)	62
Visitors/Tourists	200	Teens (14-17)	10
Artists Participating	94	Young Adults (18-20)	7
Partnerships	2	Adults (21-59)	5
		Seniors (over 60)	4

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Savannah Black Heritage Festival (SBHF) – Savannah Black Heritage Festival (Savannah State University)	\$100,000	\$59,506

Savannah Black Heritage Festival (City Investment/Cost Per Participant: \$59,506/\$10.82)

Presents a variety of professional, educational, and cultural events to the City of Savannah. The events are free and open to the public and consist of visual, performing, literacy, education, heritage, and health and wellness programs. Programming includes regionally, nationally, and internationally acclaimed African American performing, visual, and literary artists. Artists are selected based on their artistic professionalism and emphasis on their ability to overcome challenges and obstacles in the pursuit of their accomplishments. Savannah Black Heritage Festival aims to present a crafts exhibition and pictorial tour featuring at least 12 historic African American institutions, monuments, markers, museums, churches, and persons of interest located in all six Aldermanic Districts. The Savannah Black Heritage Festival's primary goal is to positively impact the cognitive development of Savannah's youth through imaginative and innovative approaches and enhance the development of cultural literacy and intrinsic values through art.

Adopted Performance Metrics	Amount	Target Audience	%
Services	37	Young Children (0-5)	5
Participants	5,500	Children (6-13)	15
Visitors/Tourists	600	Teens (14-17)	15
Artists Participating	60	Young Adults (18-20)	15
Partnerships	7	Adults (21-59)	30
		Seniors (over 60)	20

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Savannah Book Festival (SBF) – Savannah Book Festival, SBF@Schools	\$70,000	\$42,456

Savannah Book Festival (City Investment/Cost Per Participant: \$30,422/\$4.06)

Brings dozens of authors to Savannah's venues around Telfair, Wright, and Chippewa squares. Authors across multiple genres, representing a myriad of topics, discuss the importance of literacy in our community, share their paths to becoming a writer, and the process involved in the development and genesis of their stories. Participants engage in lively question-and-answer sessions further exploring the literature that resonates with them. The Author Selection Committee (ASC) works diligently to ensure a variety of genres, appealing to a diverse cross-section of the Savannah community, are represented at the festival each year, bringing a unique experience to our community.

SBF@Schools (City Investment/Cost Per Participant: \$12,035/\$8.02)

Brings best-selling authors into SCCPSS classrooms. Nationally recognized authors spend individual time with students discussing their books, speaking about writing careers, the process of research and subject development, and what inspired them to write. Students receive copies of each author's book to add to their personal and classroom libraries. Each component of the program centers on the art of writing and the love of reading. An extensive variety of genres are eligible: fiction, narrative nonfiction, graphic novels, cookbooks, art, and architecture.

Adopted Performance Metrics	Amount	Target Audience	%
Services	58	Young Children (0-5)	0
Participants	9,000	Children (6-13)	2
Visitors/Tourists	3,000	Teens (14-17)	20
Artists Participating	56	Young Adults (18-20)	10
Partnerships	14	Adults (21-59)	34
		Seniors (over 60)	34

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Savannah Jazz Association (SJA)-Savannah Jazz Festival	\$100,000	\$62,849

Savannah Jazz Festival (City Investment/Cost Per Participant: \$62,849/\$1.40)

A premier event for locals, visitors, and jazz enthusiasts. This world-class jazz music festival is free and open to the public; it brings together all races, nationalities, and ages to unify through America's indigenous art form -- jazz music. World-renowned performers have played at the festival over the years. The festival remains dedicated to inclusive musical programming featuring not only musicians in jazz but also showcasing our regional high school and university bands. The lineup reflects the diversity of our audience as the festival strives to feature artists of multiple generations, genders, and ethnicities. The tradition continues into 2024 as the festival infuses a variety of related genres such as blues, funk, gospel, and Latin acts into the already diverse programming.

Adopted Performance Metrics	Amount	Target Audience	%
Services	18	Young Children (0-5)	1
Participants	45,000	Children (6-13)	5
Visitors/Tourists	10,000	Teens (14-17)	10
Artists Participating	113	Young Adults (18-20)	20
Partnerships	11	Adults (21-59)	50
		Seniors (over 60)	14

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Savannah Music Festival (SMF) – Musical Explorers, Jazz Academy	\$100,000	\$62,515

Musical Explorers (City Investment/Cost Per Participant: \$47,137/\$2.40)

A cost-free, year-round, multicultural music education program developed in partnership with Carnegie Hall's Weil Music Institute for grades K-2. Musical Explorers includes electronic teaching resources (featuring downloadable student activities, video performances, and teaching demonstrations), semi-annual teacher professional development led by a professional teaching artist, and semester-end concerts for students including live performances by the artists featured in the curriculum. Through these resources, students learn about the culture, history, and geography associated with different musical genres in dynamic lessons that integrate the arts into literacy, social studies, and mathematics. Musical Explorers is designed for youth and families, engaging students via a unified music education curriculum. The curriculum is based on a sequential progression of musical concepts and is written to consider the pedagogical effectiveness of teacher prompts, student activities, and lesson evaluations.

SMF Jazz Academy (City Investment/Cost Per Participant: \$15,378/\$14.24)

A year-round intensive and progressive after-school jazz program for students in grades 5-12. Participants enrolled in SMF Jazz Academy are offered high-quality instrumental music instruction from a faculty of eight jazz artist instructors (trumpet, trombone, saxophone, piano, drums, bass, guitar, and melodica), a music director, and a program coordinator. All program elements are free, including instruments and materials for at-home practice. SMF Jazz Academy students receive daily meals, snacks, transportation, weekly private lessons, twice-weekly group instruction, a weekly jam session, office hours with program staff, and a practice room with instructors available for assistance. All participants take part in semester-end performances open to the public. SMF Jazz Academy fills a gap in local music education programs by engaging neighborhoods and underserved audiences using a jazz-forward curriculum to expand art and cultural experiences to new and diverse participants and audiences.

Adopted Performance Metrics	Amount	Target Audience	%
Services	731	Young Children (0-5)	16
Participants	20,700	Children (6-13)	75
Visitors/Tourists	870	Teens (14-17)	1
Artists Participating	34	Young Adults (18-20)	0
Partnerships	13	Adults (21-59)	8
		Seniors (over 60)	0

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Savannah Philharmonic Orchestra (SPO) – Phil the Park, SavPhil 5th Grade Concert, All-Star Ensemble	\$100,000	\$62,615

Phil the Park (City Investment/Cost Per Participant: \$47,638/\$2.38)

Brings together the Savannah Philharmonic Orchestra, local colleges, corporate and community partners, the 3rd ID Army Band, veteran groups, and other local talents to present an evening of community celebration through music. In addition to bringing world-class musicians, singers, and performers to the state, the repertoire performed is selected to appeal to a wide variety of audience members and curated to the selections that resonate with listening ears to spark enlightenment, conversation, and inspiration. Phil the Park invites all members of our community to come together, spread out a blanket in Forsyth Park, and celebrate Savannah through music. The festive atmosphere generates social solidarity among a diverse audience representative of the Savannah community.

SavPhil 5th Grade Concert (City Investment/Cost Per Participant: \$9,026/\$0.90)

Brings all 5th-grade students from participating SCCPSS schools to the Johnny Mercer Theatre in downtown Savannah for a special school-time concert designed just for them by the SavPhil education team and Artistic & Music Director, Keitaro Harada. A 45-minute interactive and educational concert features each section of the orchestra and allows students to experience the thrill of a SavPhil concert in a large performance hall. For many students, it may be their first time experiencing such a venue. In preparation for the 5th Grade Concert, a flexible curricular unit directly relating to the performance will be distributed to all participating elementary music teachers for use in their classrooms. The SavPhil education team offers professional development sessions to support teachers in the implementation of this curriculum to help enhance the overall student experience.

SavPhil All-Star Ensemble (City Investment/Cost Per Service: \$5,951/\$5.31)

A chance for Savannah students from every school to come together, meet new musical friends, and make great music. This two-day intensive workshop invites students from each of Savannah's high schools to rehearse together, receive small group instruction from Savannah Philharmonic musicians, be conducted by Maestro Keitaro Harada, and perform a free concert for the community. For inclusivity, this will not be an auditioned ensemble as the aim of the program is to provide a positive musical experience for all young performers. Savannah Philharmonic Orchestra works with school band directors to select and arrange appropriate music to account for all levels of ability. Musical education serves as an essential element in fostering adaptability and artistic creativity by bringing together and collaborating with participants from all of Savannah's diverse communities.

Adopted Performance Metrics	Amount	Target Audience	%
Services	10	Young Children (0-5)	3
Participants	31,120	Children (6-13)	36
Visitors/Tourists	6,020	Teens (14-17)	8
Artists Participating	178	Young Adults (18-20)	14
Partnerships	7	Adults (21-59)	28
		Seniors (over 60)	11

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Telfair Museum of Art, Inc. (TMA) – Art in Our Neighborhoods	\$100,000	\$63,518

Art in Our Neighborhoods (City Investment/Cost Per Participant: \$63,518/\$0.59)

Expands education, skills, tolerance, and knowledge through the appreciation of history and the arts in the Savannah community. Telfair is deeply committed to presenting high-quality outreach programming as demonstrated by longtime partnerships with local organizations. Art in Our Neighborhoods is administered by professional curators, educators, and artists. Telfair's programming includes a multifaceted approach to encourage development through the arts by offering free youth-focused PULSE Art + Technology sessions, youth STEAM (science, technology, engineering, arts, and math) programming, exhibition lectures, family days at museum sites, Legacy of Slavery and Juneteenth programming, SCCPSS field trips, and outreach to seniors, veterans, and those with disabilities. Programming includes bringing participants into Telfair's three museum sites (Telfair Academy, Jepson Center for the Arts, and the Owens-Thomas House) and providing outreach into Savannah's public schools, community and senior centers, libraries, hospitals, and rehabilitation facilities. Program participants experience focused education and access to world-class arts, culture, and history that may not otherwise be available to them.

Adopted Performance Metrics	Amount	Target Audience	%
		Young Children (0-5)	5
Services	310	Children (6-13)	30
Participants	35,500	Teens (14-17)	3
Visitors/Tourists	12,500	Young Adults (18-20)	2
Artists Participating	125	Adults (21-59)	45
Partnerships	16	Seniors (over 60)	15

Organization – Program(s)	2024 Requested Funding	2024 Adopted Funding
Through It All, Inc. (TIA) – T.I.A. Youth Programs	\$40,000	\$23,802

T.I.A. Youth Programs (City Investment/Cost Per Participant: \$23,802/\$250.55)

Offers summer camps, after-school tutoring, and field trips for under-resourced youth of the Frazier Homes, Kayton Homes, and Yamacraw communities. The 8-week summer camps begin in June and feature different art and cultural themes throughout the summer. Through It All, Inc. will be using the “Just Be” initiative which addresses bullying by building confidence, promoting acceptance, and uplifting the youth participants while encouraging the journey of self-discovery. After summer camp, after-school tutoring will be offered twice a week for 8 weeks. During this time, students will have the help of certified tutors and retired teachers to assist them with the transition into a new school year by supplementing their education with art, cultural, and additional educational activities. Finally, Through It All, Inc. offers field trips for students on school breaks. These trips expose the participants to performing arts, museums, and other historically relevant sites. Throughout the program, students are exposed to jewelry-making, painting, dancing, and spoken-word performers taught by a diverse group of local artists.

Adopted Performance Metrics	Amount	Target Audience	%
		Young Children (0-5)	0
Services	43	Children (6-13)	60
Participants	95	Teens (14-17)	40
Visitors/Tourists	0	Young Adults (18-20)	0
Artists Participating	14	Adults (21-59)	0
Partnerships	13	Seniors (over 60)	0

Organization – Program(s)	2024 Adopted Funding
Weave-A-Dream	\$23,000

A flexible project-based program that encourages small and emerging nonprofit organizations to propose specific and innovative art and educational projects. The program places creative initiatives in specific locations and neighborhoods to impact poverty reduction and add to neighborhood vitality. Projects are encouraged to actively involve youth in the project's design, planning, and implementation while focusing on entrepreneurial and technical skills. A rolling deadline places services in specific areas throughout the year with funding award amounts of up to \$5,000 per organization. The Cultural Affairs Commission (CAC) recommends nonprofit organizations based on performance measures that include the number of youth or under-resourced populations served, the number of partnerships formed, and programs that emphasize skill development. Projects are designed to engage communities with limited access to creative programs and reach all the City of Savannah's aldermanic districts.

Local Option Sales Tax (2023 – 2032)

CERTIFICATE OF DISTRIBUTION

TO: STATE REVENUE COMMISSIONER

Pursuant to an Act of the Georgia General Assembly, effective January 1, 1980, relating to Local Sales & Use Taxes, the governing authorities for the qualifying municipalities and the County located within the special district coterminous with the boundaries of Chatham County hereby certify that the proceeds of the combination city/county local sales and use tax generated in such district shall be distributed by the State Revenue Commissioner as follows:

Jurisdiction	2023	2024	2025	2026	2027	2028 - 2032
Chatham County	25.00%	26.00%	28.00%	31.00%	31.00%	31.00%
Bloomington	1.1104%	1.0441%	0.9863%	0.9455%	0.9465%	0.9471%
Garden City	3.7748%	3.7333%	3.6371%	3.4868%	3.4904%	3.4928%
Pooler	9.4328%	9.3290%	9.0887%	8.7131%	8.7221%	8.7282%
Port Wentworth	3.9909%	3.9470%	3.8453%	3.6864%	3.6902%	3.6928%
Savannah	54.2173%	53.6205%	52.2398%	50.0803%	50.1324%	50.1671%
Thunderbolt	1.0042%	0.9443%	0.9035%	0.8662%	0.8671%	0.8677%
Tybee Island	1.4124%	1.3281%	1.2488%	1.1742%	1.1041%	1.0571%
Vernonburg	0.0572%	0.0537%	0.0505%	0.0475%	0.0472%	0.0472%
Totals	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

This certificate shall continue in effect until such time as a new certificate has been executed as provided in said Act.

By executing this Certificate, the County and Cities of Savannah, Bloomington, Vernonburg, Thunderbolt, Tybee Island, Port Wentworth, Pooler, and Garden City, acting through their respective officers, represent that all municipalities lying wholly or partly in the tax jurisdiction have been given an opportunity to show that they are 'qualified municipalities,' as that term is used in the Act, and that all municipalities listed herein as recipients are 'qualified' and so may receive distribution from the proceeds of the tax.


In consideration of this agreement, Chatham County agrees to accept and be responsible for all costs for the incarceration and housing at the Chatham County Detention Center of those persons arrested by officers or officials of Savannah, Bloomington, Vernonburg, Thunderbolt, Tybee Island, Port Wentworth, Pooler, and Garden City. Said Cities shall not be responsible for the payment of any per diem fees, booking or other fees for the life of this Certificate.

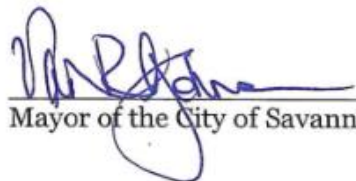
Executed on behalf of the governing authorities of the qualifying municipalities and the governing authority of this County, this 27th day of December, 2022.


Mayor of the City of Bloomingdale

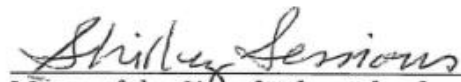

Mayor of the City of Garden City

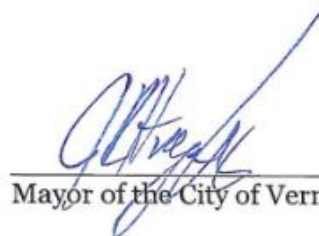

Mayor of the City of Pooler


Mayor of the City of Port Wentworth


Mayor of the City of Savannah


Mayor of the Town of Thunderbolt


Mayor of the City of Tybee Island


Mayor of the City of Vernonburg


Chairman of the Board of Commissioners
of Chatham County

2023 Tax Digest

City of Savannah, Georgia



NOTICE OF 2023 TAX RATE ADOPTION

The Mayor and Aldermen of the City of Savannah do hereby announce that the millage rate will be set at a meeting broadcast on SGTV, and held at City Hall located on the corner of Bay and Bull Streets, Savannah, Georgia, on **July 27, 2023 at 6:30 PM**, and pursuant to the requirements of O.C.G.A. §48-5-32 do hereby publish the following presentation of the current year's tax digest and levy, along with the history of the tax digest and levy for the past five years.

CURRENT 2023 TAX DIGEST AND FIVE-YEAR HISTORY OF LEVY

	2018	2019	2020	2021	2022	2023
Real Property	5,142,152,749	5,451,848,107	5,711,616,856	6,071,147,053	7,141,941,930	8,216,956,805
Personal Property	843,096,068	935,320,809	998,241,257	1,078,162,162	1,229,736,008	1,354,343,504
Motor Vehicles	51,607,340	41,425,910	35,074,430	26,575,730	23,399,360	23,148,430
Mobile Homes	1,770,040	1,837,560	1,771,618	1,706,498	1,994,418	2,298,418
Timber - 100%	0	208,827	434,200	502,934	302,382	0
Heavy Duty Equipment	196,385	59,578	142,677	103,250	100,988	111,113
Gross Digest	6,038,822,582	6,430,700,791	6,747,281,038	7,178,197,627	8,397,475,086	9,596,858,270
Less: Exemptions	397,893,783	461,896,511	604,465,993	632,266,794	1,028,771,283	1,297,384,847
Net Digest	5,640,928,799	5,968,804,280	6,142,815,045	6,545,930,833	7,368,703,803	8,299,473,423
FLPA Reimbursement Value	0	608,000	608,000	608,000	883,760	883,760
Adjusted Net Digest	5,640,928,799	5,969,412,280	6,143,423,045	6,546,538,833	7,369,587,563	8,300,357,183
Gross Millage Rate	20.588	20.194	20.363	19.679	19.740	20.184
Less: Sales Tax Rollback	-7.188	-7.338	-7.624	-6.940	-7.540	-7.984
Net Millage Rate	13.400	12.856	12.739	12.739	12.200	12.200
Net Taxes Levied	75,588,446	76,742,764	78,261,066	83,396,358	89,908,968	101,264,358
Net Taxes \$ Change		1,154,318	1,518,302	5,135,292	6,512,610	11,355,389
Net Taxes % Change		1.53%	1.98%	6.56%	7.81%	12.63%

Glossary of Key Terms

Accounting System - the total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity or fund.

Accrual Basis - method of accounting in which transactions are recorded at the time they are incurred, as opposed to when cash is received or spent.

Activity - an organizational classification composed of related work programs aimed at accomplishing a major service or regulatory program for which a government is responsible; activity expenditure functions relate to the primary purpose/service for which expenditures are made.

Ad Valorem Taxes - taxes levied on real and personal property according to valuation of the property and the tax rate.

Allocation - a distribution of funds or an expenditure limit established for an organizational unit or function.

Appropriation - a specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes.

Assessed Valuation - an established value for real and personal property for use as a basis in levying ad valorem taxes.

Authorized Position – a full-time equivalent employee that may be employed on the regular City payroll. The number of authorized positions includes vacant positions; authorized positions for a given fiscal year are enumerated in each year's budget.

Audit - an expert examination of an organization's financial statement by a professional accountant or group to determine that the statement has been presented fairly and prepared using Generally Accepted Accounting Principles (GAAP).

Balanced Budget - a budget in which planned revenues equal planned expenditures.

Base Budget - the base budget includes the approved expenditures required to provide the necessary resources to continue current work programs in support of approved goals and objectives; service changes and capital improvements are not included in the base budget.

Bond - a written promise to pay a specified sum of money, called the par value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

Budget - an annual financial plan embodying estimated expenditures for providing services and the Adopted means of financing them.

Capital Budget - the appropriation of bonds or revenues for improvements to or acquisition of capital assets such as City facilities, including buildings, streets, water/sewer lines, or parks.

Capital Expenditure - an addition to the value of a fixed physical asset, constructed or purchased, that has a useful life of more than one year and which costs \$5,000 or more.

Capital Improvement Program Projects (CIP Projects) - construction, renovation, or physical improvement projects costing more than \$5,000 are termed capital expenditures or CIP Projects.

Capital Outlay - tangible items such as tools, desks, machinery, and vehicles costing more than \$5,000 each and having a useful life of more than one year.

Classified Service - a categorization of employment in which the positions and employees who serve in them are subject to Civil Service laws.

Commodities - items of expenditure in the operating budget which, after use, are consumed or show a material change in their physical condition and which are generally of limited value and/or are characterized by rapid depreciation; office supplies, postage, and small fixed assets are examples of commodities.

Community Development Block Grant (CDBG) - a Federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

Contingency - funds that are included in the budget for the purpose of providing a means to cover minor, unexpected costs during the budget year.

Deficit - financial shortage that occurs when liabilities exceed assets.

Debt Service - payments of principal and interest to lenders or creditors on outstanding debt.

Department - a department may refer to a single activity or a grouping of related activities that help carry out the overall mission of service centers.

Depreciation - an allowable reduction in the value of an asset made for wear and tear over its estimated useful life.

Employee Benefits - contributions made by an organization to designated funds that meet commitments or obligations for goods and services promoting employee well-being such as the City's share of costs for social security, pension, and medical and life insurance plans.

Encumbrance - commitment of funds to be used for goods and services not yet delivered.

Enterprise Fund - a self-supporting fund designed to account for activities supported by user charges; in the City of Savannah, the enterprise funds are Water & Sewer, I&D Water, Parking Services, Civic Center, and Sanitation.

Expenditure - the payment of cash or the incurring of a liability for the acquisition of goods and services.

Factor - an important contributor to an outcome.

Fiduciary Fund - funds that are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Fiscal Year - the accounting period for which an organization budgets and accounts for its financial transactions; the City of Savannah's fiscal year is the same as the calendar year.

Franchise Fee - a fee levied on utilities and parking services, for use of City rights-of-way.

Full-time Equivalent (FTE) - a unit of measure of employees; refers to the number of full-time hours being worked by both full-time and part-time employees; full-time positions are budgeted at 1.0 FTE; half-time positions are budgeted at .5 FTE.

Fund - a set of interrelated accounts to record revenues and expenditures for the purpose of carrying out specific objectives.

Fund Balance – the difference between assets and liabilities in a fund, categorized as assigned or unassigned.

General Fund - the fund that accounts for all revenues and expenditures which are not accounted for in specific purpose funds; the General Fund finances the regular day-to-day operations of the City.

General Fund Contribution - subsidy to a fund which is not supported by its own revenues; several funds, such as Public Safety Communications, Sanitation, and Civic Center, generally require this contribution.

General Obligation Bonds - bonds used to finance a variety of public projects such as streets, buildings, and improvements; the repayment of these bonds is usually made from property taxes and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP) - a set of standard rules and procedures used to account for funds.

Goal - a measurable statement of desired conditions to be maintained or achieved.

Governmental Funds - funds used to finance the acquisition, usage, and balance of the City's expendable financial resources; the City utilizes the following types of governmental funds: General Fund, Special Revenue Funds, Capital Improvements Fund, and Debt Service Fund.

Grade - a measurement on the City's pay plan scale used to assign pay to job classifications.

Grant - an award of funding provided by a governmental unit or other type of organization in aid or support of a particular function or program.

HOME Program - HOME Investment Partnership program is the largest federal block grant to state and local governments designed exclusively to create affordable housing for low-income households; these grants require non-federal matching funds.

I&D - refers to the City's Infrastructure and Development Service Center and/or the Industrial and Domestic Water Supply operations.

Indicator – a measure or combination of measures that allows the observer to know whether performance is in line, ahead, or behind for a specific service or an activity at a specific level.

Infrastructure - physical assets such as streets and buildings.

Interfund Transfers - amounts transferred from one fund to another, primarily for work or services provided.

Internal Services Fund - fund used to account for the financing of goods or services provided by one department of a government to other departments or agencies on a cost-reimbursement basis.

Local Option Sales Tax (LOST) - State legislation allows local governments to levy an additional sales tax in their jurisdictions; the City of Savannah currently collects a percentage of proceeds based on a one percent voter-approved local option; use of these funds is unrestricted.

Major Code - the primary level of accounting for revenues and expenditures; major codes define the main objective of a group of individual accounts, such as "tax revenue" or "commodity".

Mandate - a legal requirement that a jurisdiction provide a specific service at a specific level.

Millage Rate - the tax rate on property; one mill equals \$1 per \$1,000 of assessed property value.

Minor Code - the secondary level of accounting for revenues and expenditures; minor codes clearly define specific transactions, such as "current property tax revenue" or "construction supply".

Modified Accrual Accounting - a basis of accounting used by government entities to measure the current financial resources in governmental fund financial statements; revenues are recognized when they become available (able to finance expenditures within 60 days) and measurable (reasonably estimated); expenditures are recognized when incurred.

NEOGOV - current vendor for the City of Savannah's HR software automates the entire hiring and performance evaluation process, including position requisition approval, automatic minimum qualification screening, test statistics and analysis, and EEO reporting.

Objective – a strategic decision to be attained or a purpose to be achieved within a defined timeframe.

Operations Budget - referred to as an operating budget, it is the portion of the financial plan that pertains to daily operations which provide basic governmental services; the operating budget contains appropriations for such expenditures as salaries, supplies, utilities, materials, travel, and fuel.

Ordinance - a formal legislative enactment by the City Council which has the full force and effect of law within the boundaries of the City.

Organization Chart – a diagram representing the authority, responsibility, and relationship among business structures within the organization.

Other Expenses - items of expenditure primarily for payments and contributions to other City funds, public agencies, and private/nonprofit agencies, which sell services to or receive a contribution from the City.

Outside Services - items of expenditure for services the City receives primarily from an outside company. Utilities, rent, travel, and advertising are examples of outside services.

Permanent Position - any position which has required, or which will require, the services of an incumbent without interruption, for an indefinite period.

Performance Measures – specific, quantitative measures of work performed, or results obtained within an activity or program.

Personnel Services - expenditures in the operating budget for salaries and wages paid for services performed by City employees, as well as associated benefit costs.

Program - an organized set of related work activities within a service center or a department which are directed toward a common purpose or goal and represent a well-defined use of City resources; each City department is usually responsible for several related service programs.

Projected - an estimation of revenues and expenditures based on past trends, current economic conditions, and future financial forecasts.

Property Tax - a tax levied on the assessed value of real and personal property; generally, assessed value is 40 percent of market value.

Proprietary Funds - all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds; the City utilizes two types of proprietary funds: Enterprise Funds and Internal Services Fund.

Retired Debt - repayment in full of general long-term debt principal and interest.

Revenue - money or income received by the City from external sources, such as taxes collected, or an amount received for performing a service.

Revenue Bonds - bonds usually sold for constructing a project that will produce revenue for the government; bond revenue is pledged to pay the principal and interest due on the bond.

Risk Management - the coordinated and continuous effort to minimize potential financial and human resource losses arising from workers' compensation, liability, and property exposures.

Self-Insurance - the formal assumption or partial assumption of risks and the accounting of results; specific accounts or funds are set aside to fund the risks, and losses which occur are charged against those accounts or funds.

Special Purpose Local Option Sales Tax (SPLOST) - a one percent voter-approved addition to the sales tax to be used only for specified capital purposes.

Special Revenue Funds - Special Revenue Funds account for the proceeds of specific revenue sources, excluding special assessments, expendable trusts, or major capital projects; these funds are legally restricted to expenditures for specified purposes.

Unclassified Service - a categorization of employment in which the positions and employees who serve in them are not subject to Civil Service laws.

User Charges - the payment of a fee for direct receipt of a public service by the party benefiting from the service; examples are water, sewer, and residential refuse fees.

Vision Statement - a meaningful statement that describes the future of the organization as seen through the eyes of the customers, stakeholders, employees, and citizens.

List of Acronyms and Initialisms

Acronym/ Initialism	Definition
ACE	Arts & Cultural Enrichment
AMI	Advanced Metering Infrastructure
AMR	Automatic Meter Reading
ARPA	American Rescue Plan Act
ARV	After Repair Value
ATF	Alcohol, Tobacco, Firearms, & Explosives
AWWA	American Water Works Association
BHU	Behavioral Health Unit
BPTS	Bacon Park Transfer Station
CAC	Cultural Affairs Commission
CAD	Computer-aided Dispatch
CALEA	Communications Assistance for Law Enforcement Act
CALEA	Commission on Accreditation for Law Enforcement Agencies, Inc.
CARES	Coronavirus Aid, Relief, & Economic Security
CBRNE	Chemical, Biological, Radiological, Nuclear, & Explosive
CCF	Centum Cubic Feet equates to 100 cubic feet or 748 gallons of water
CCS	Chief of Community Services
CDBG	Community Development Block Grant
CEMA	Chatham Emergency Management Agency
CGO	Chief of Government Operations
CHSA	Community Housing Services Agency
CID	Criminal Investigation Division
CIDO	Chief Infrastructure & Development Officer
CIP	Capital Improvement Program
CIPA	Chief of Information & Public Affairs
CIPP	Cure-in-place Piping
CJIS	Criminal Justice Information System
COPS	Community Oriented Policing Services
COS	City of Savannah
CPED	Chief of Planning & Economic Development
CPP	Community Partnerships Program
CRA	Community Risk Assessment
CRS	Community Rating System
CNU	Congress for the New Urbanism
CWR	Chief of Water Resources
CY	Cubic Yard
DBE	Disadvantaged Business Enterprise
DCA	Department of Community Affairs
DFRL	Dean Forest Road Landfill
DPI	Disposable Personal Income
DSA	Downtown Savannah Authority
EMD	Emergency Medical Dispatch
EPA/EPD	Environmental Protection Agency/Division
ESPLOST	Education Special Purpose Local Option Sales Tax

Acronym/ Initialism	Definition
EGV	End Gun Violence
FEMA	Federal Emergency Management Agency
FOG	Fats, Oils, and Greases
FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GCCMA	Georgia City/County Management Association
GCIC	Georgia Crime Information Center
GDP	Gross Domestic Product
GEFA	Georgia Environmental Finance Authority
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GOHS	Governor's Office of Highway Safety
GPD	Gallons Per Day
HEAT	Highway Enforcement of Aggressive Traffic
HOME	Home Investment Partnership Program
HUD	U.S. Department of Housing & Urban Development
HVAC	Heating, Ventilation, & Air Conditioning
I&D	Industrial & Domestic; Infrastructure & Development
ICMA	International City/County Management Association
IGA	Intergovernmental Agreement
IMT	Incident Management Team
IRPB	International Research and Programs Branch
ISO	Insurance Services Offices
ITS	Innovation and Technology Services
LEAA	Law Enforcement Assistance Administration
LEPC	Local Emergency Planning Committee
LMIG	Local Maintenance & Improvement Grant
LOST	Local Option Sales Tax
MDT	Mobile Data Terminal
MGD	Million Gallons per Day
MLK	Martin Luther King, Junior Boulevard
MOA	Memorandum of Agreement
MOU	Memorandum of Understanding
MPC	Metropolitan Planning Commission
MSA	Metropolitan Statistical Area
MTEP	Multi-year Training Exercise Plan
MVR	Motor Vehicle Report
NCIC	National Crime Information Center
NFPA	National Fire Protection Association
NFIP	National Flood Insurance Program
NIBIN	National Integrated Ballistic Information Network
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Elimination System
NSP	Neighborhood Stabilization Program
OMB	Office of Management & Budget
OPEB	Other Post-employment Benefits
ORR	Open Records Request

Acronym/ Initialism	Definition
PAL	Police Athletic League
PLC	Program Logic Controller
POR	Per Occupied Room
PSAP	Public Safety Answering Point
RMS	Records Management System
ROW	Right-of-Way
RRDA	Resource Recovery Development Authority
SAGIS	Savannah Area Geographic Information System
SAHF	Savannah Affordable Housing Fund
SARIC	Savannah Area Regional Intelligence Center
SBAC	Small Business Assistance Corporation
SBE	Savannah Business Enterprise
SCAC	Savannah Cultural Arts Center
SCAD	Savannah College of Art and Design
SCADA	Supervisory Control & Data Acquisition
SCBA	Self-contained Breathing Apparatus
SCCPSS	Savannah-Chatham County Public School System
SEDA	Savannah Economic Development Authority
SEGARRN	Southeast Georgia Regional Radio Network
SER	Service Enhancement Request
SFD	Savannah Fire Department
SIP	Savannah Impact Program
SPD	Savannah Police Department
SPLOST	Special Purpose Local Option Sales Tax
SRF	State Revolving Fund
SSO	Sanitary Sewer Backup/Overflow
SWAP	Source Water Assessment Program
TAC	Tourism Advisory Committee
TAD	Tax Allocation District
TBD	To Be Determined
TMDL	Total Maximum Daily Limit
UPPCC	Universal Public Procurement Certification Council
UV	Ultraviolet
UVT	Ultraviolet Transmission
VFD	Variable Frequency Drive
VOS	Virtual One-stop
WAD	Weave-A-Dream
WIA	Workforce Investment Act
WIOA	Workforce Innovation & Opportunity Act
WSC	WorkSource Coastal

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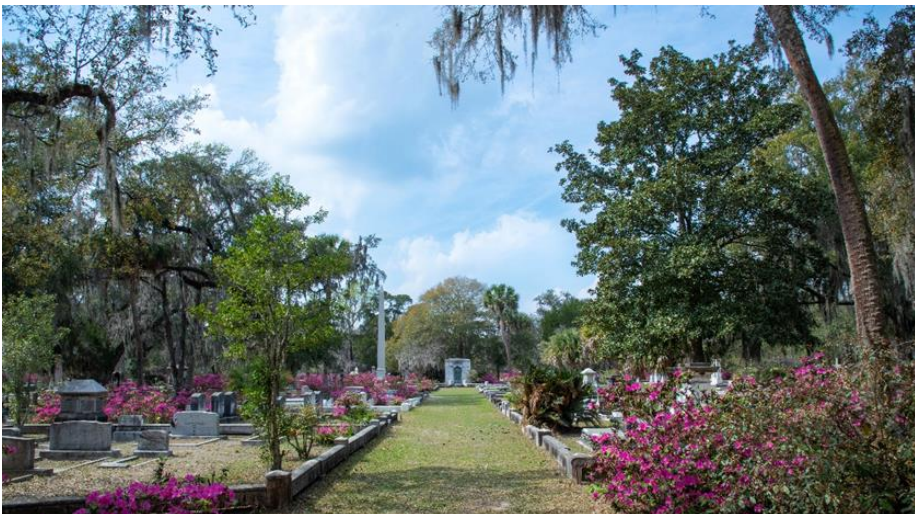
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Capital Improvement Program

2024-2028

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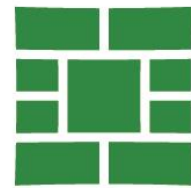


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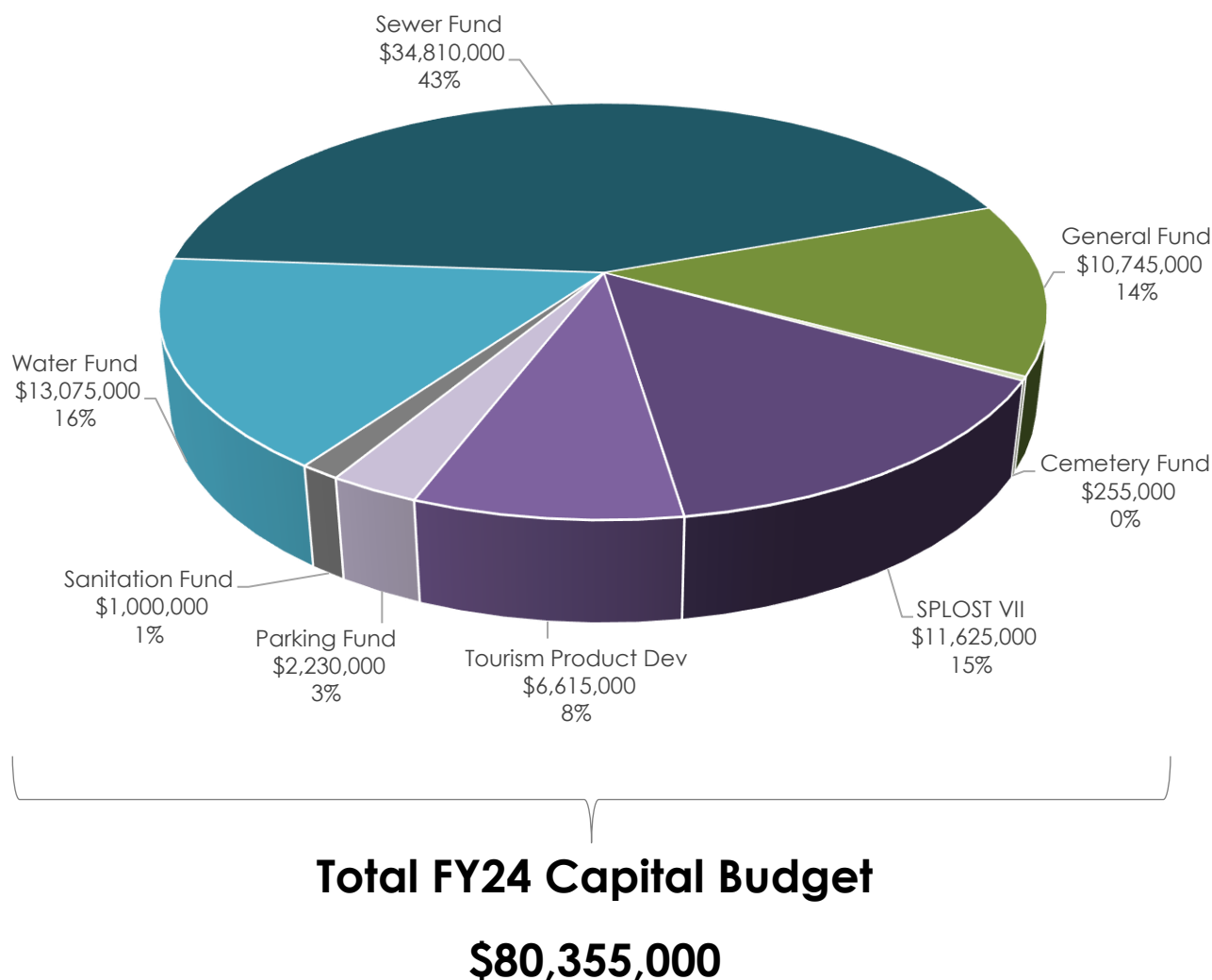
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Capital Improvement Planning

The City of Savannah regularly undertakes projects to improve public facilities and infrastructure assets for the benefit of its citizens. These projects, collectively referred to as the Capital Improvement Plan (CIP), include initiatives such as the construction and renovation of recreation centers, acquisition of assets, street repaving, replacement of water and wastewater lines, and the purchase of new fleet vehicles and other equipment. The capital improvement spending plan for the next five years is described within this section.

Capital Improvement Projects vary in scope. Some may require years of planning and construction while others may be completed in a shorter timeframe. The City's five-year CIP encompassing FY24 through FY28 totals approximately \$365.7 million. The first year of the five-year plan, which is formally adopted by the City Council, totals approximately \$80 million for FY24.

Below is the breakdown of the FY24 capital budget by revenue source. The following pages discuss the Capital Budget preparation process, strategies, funding history details, and highlights of FY24 projects as well as the five-year plan overview.



Capital Budget Preparation & Strategies

Preparation

The Capital Budget is a multi-year spending authorization. As a result, there is a distinction between what the City plans to spend in the next fiscal year and the new appropriations required to be approved in the budget. The capital program is usually funded using a combination of current revenues, special taxes, bonds, and contractual payments. Development of the five-year capital plan is coordinated with the development of the annual operating budget. Projects included in the first year of the plan are adopted as a part of the annual operating budget. The remaining years of the capital program serve as a guide for future planning which is reviewed and modified in subsequent years where applicable. Before the plan is updated, the current capital projects are reviewed for progress and accomplishments to gain additional insights which are used in the City's future planning process.

2024-2028 Capital Budget Process



The 2024-2028 capital plan was collaboratively developed by staff from all service centers. Key groups include:

- Office of Management & Budget (OMB) Staff – Chief Budget Officer, Assistant Budget Director, Capital Analyst
- Project Managers – Staff from all service centers who are responsible for project scope, budget, implementation, and timing
- Capital Review Team – All service center chiefs, project managers, OMB staff, as well as subject matter experts (SMEs) and department heads as selected by the service center chiefs
- Financial Review Team – City Manager, all service center chiefs, Chief Budget Officer, Chief Financial Officer

Prior to kickoff, OMB staff met with the City Manager for direction regarding priorities and approval of the capital process and timeline. The first step of the annual process is always to review the projects in the existing five-year plan and evaluate if the project timelines and funding schedules are still appropriate. From June 12th – June 26th project managers reviewed and edited existing

project workbooks and submitted capital request workbooks to propose new projects. Over the next two weeks, OMB staff reviewed the submissions for completeness and created a central listing. On July 11th the Capital Review Team met to review all submissions and prioritize as a group. OMB staff combined the Capital Review Team recommendations with the City Manager's input and drafted a plan to fund as many high priority projects as projected revenues could support. OMB Staff provided the draft to the Financial Team for review on September 9th, and the draft was reviewed in the September 15th Financial Team meeting. The Financial Review Team continued to provide updates and edits through the rest of September, and October kicked-off the Capital Budget Book development.

Requested projects were prioritized for funding based upon:

- Objectives that enhance equity
- Strategic goals & deliverables
- Contractual obligations
- Project schedules & readiness
- Operating budget impact

Strategies

Budget strategies for development of the 2024-2028 Capital Improvement Program seek to:

- Provide the necessary funding and infrastructure to meet agreement obligations and move collaborative projects into implementation, particularly projects related to mobility and housing
- Maintain infrastructure and capital assets to protect the public and avoid future financial liabilities
- Identify sustainable solutions to environmental challenges, preserve and restore the City's historic assets, and expand neighborhood revitalization and economic development investment throughout all of Savannah
- Program the new Tourism Project Development funding source as defined by O.C.G.A 48-13-51 (b) and prioritized according to the Council resolution passed May 25th, 2023
- Program Special Purpose Local Option Sales Tax (SPLOST) VII allocations over the collection period with attention to priority, revenue projections, as well as project schedules and readiness

Future capital planning actions will include:

- Evaluate the five-year plan and project review process to ensure alignment with updates to the City's strategic vision and priorities
- Focus on equitable capital investment City-wide, engaging the public, and utilizing professional structural assessments for effective prioritization
- Develop improved communication and collaboration tools, both internal and external
- Annual review of available funding sources for critical capital needs

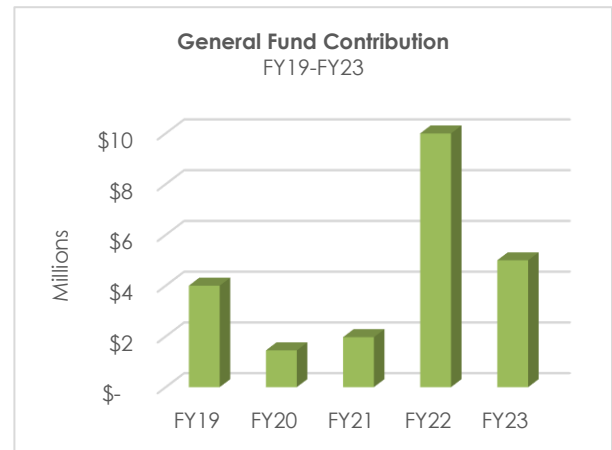
Historical Capital Funding & Outlook

The capital budget focuses primarily on the new allocations proposed for the five-year period. However, in contrast to the operating budget, the capital ledger includes previously funded projects that are still in progress in addition to the new allocations. Over the last five years, the City has invested more than \$610 million in capital projects for the community. As of September 30th, 2023 the active capital ledger had a remaining balance of more than \$330 million supporting ongoing project implementation, including approximately \$86 million for drainage improvements, \$26 million for public development and recreation, and \$35 million for traffic management, streets, and sidewalks. For active project information and semi-annual updates, visit <https://www.savannahga.gov/3635/Capital-Projects-Bi-Yearly-Report>.

Significant Funding Sources

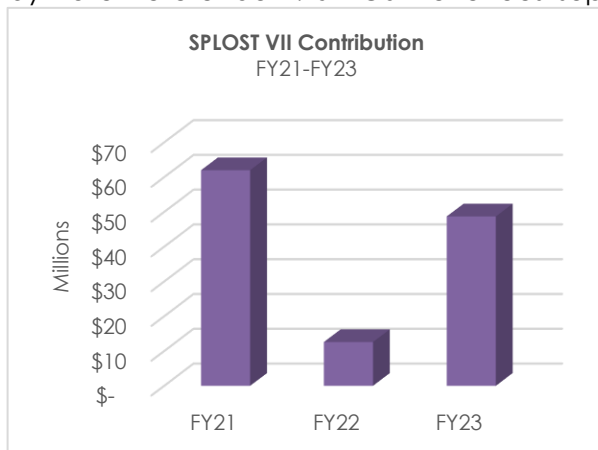
General Fund

The General Fund is an unrestricted revenue source that supports general government projects such as public safety facilities and equipment, community services and recreation projects, data, and technology improvements, as well as drainage and stormwater infrastructure management. General Fund revenues available for capital investment are highly dependent upon annual operating budget decisions. Full consideration of operating budget impact is also particularly essential for General Fund planning, due to projects initially being funded by other sources such as SPLOST requiring General Fund support for the ongoing maintenance and operation of the assets. The graph to the right shows the adopted General Fund¹ contributions from 2019 through 2023.



SPLOST VII

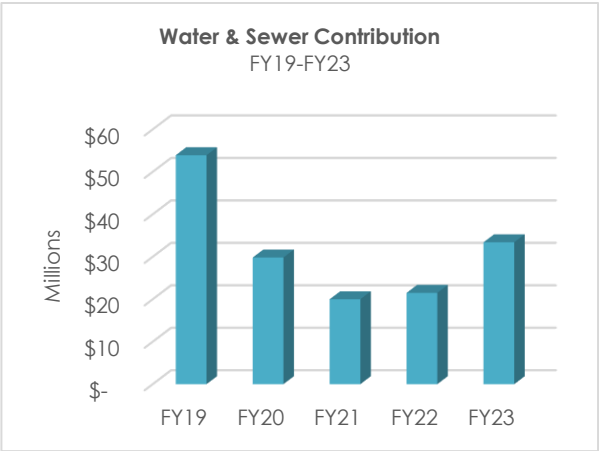
Special Purpose Local Option Sales Tax (SPLOST) is a restricted revenue, required to be approved by voter referendum. SPLOST revenues support a wide variety of initiatives, but are particularly useful in providing funding for drainage and transportation improvements that do not have the support of an enterprise utility. In the first three years of budgeting SPLOST VII, the funding source comprised 15 percent to 68 percent of the total annual capital allocations. Authorization to collect SPLOST VII expires in 2026, and if SPLOST VIII is not approved by voters, the future General Fund contribution will need to be almost fully dedicated to drainage and repaving needs, or the programs will need to be significantly reduced.



¹ FY22 does not include the additional \$39M American Rescue Plan Act (ARPA) one-time capital contribution.

Water & Sewer Funds

Water and sewer utility rates are projected five years into the future to anticipate growing needs for operation and maintenance of the water and sewer infrastructure while minimizing impact to user rates. The graph to the right shows budgeted historical capital investments from the Water & Sewer Fund. Ranging from \$20 million up to nearly \$54 million annually in the last five-year period, the Water & Sewer Funds consistently contribute a significant appropriation to the capital fund.



Outlook

Faster than anticipated economic recovery as well as special revenue sources such as the American Rescue Plan Act (ARPA) and SPLOST VII have recently provided the City the opportunity to address longstanding priority capital needs. However, considering remaining deferred maintenance deficits, rising costs, and the uncertain national and international economic forecast, careful assessment of ongoing expenses is recommended to ensure the City can properly operate and maintain assets after the initial capital investment.

The proposed FY24-FY28 capital plan is robust and addresses many strategic priorities. However, not all priority projects have been funded due to revenue and operational ability limitations to implement. See the appendix for a listing of unfunded projects that will be prioritized for consideration if additional revenues are identified throughout the course of the year.

Capital Budget Overview

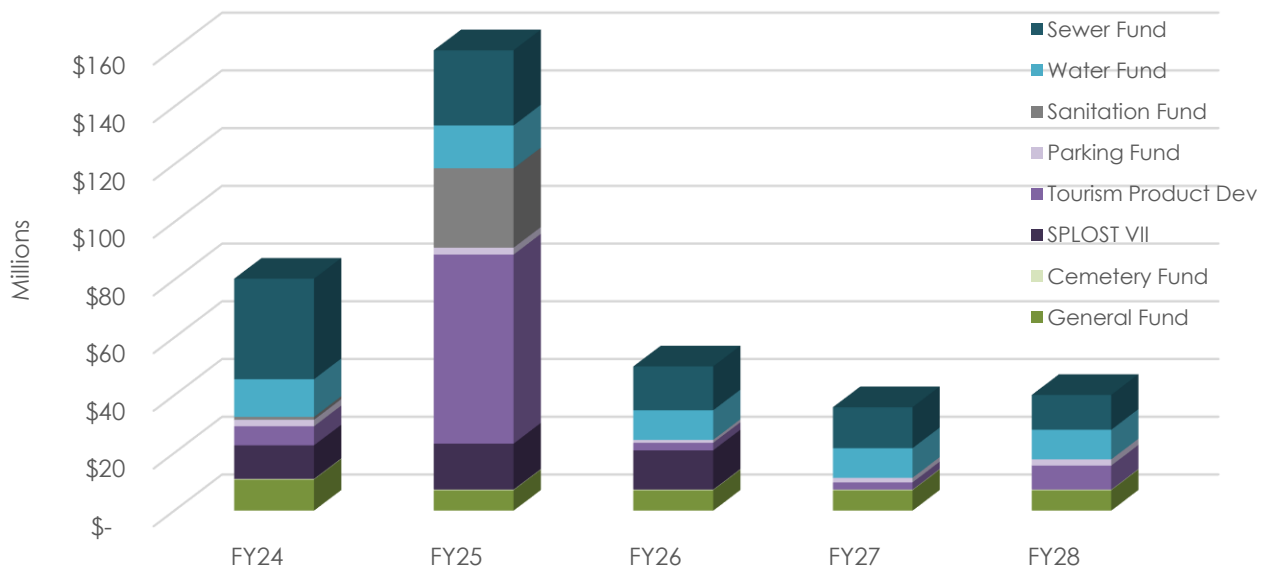
2024-2028 Capital Budget Overview

The five-year Capital Improvement Program revenue sources are projected to total \$365,733,931. The table below provides a breakdown of allocations by year. The capital budget is supported by a number of different funding sources, including debt, cash, and various other revenues, some of which have restricted usage.

Current funding highlights include:

- 2024 is the first year of budgeting the new Tourism Product Development² revenue source as defined by O.C.G.A 48-13-51(b) and prioritized according to the Council resolution³ passed May 25th, 2023
- SPLOST VII continues to be a significant revenue source at 15 percent of total five-year capital funding, and authorization to collect the Special Local Option Sales Tax expires at the end of September 2026, contributing to the out-year decline in total funding

Five-year Revenue Projections by Fund



Funding Source	FY24	FY25	FY26	FY27	FY28	5-year Total
General Fund	10,745,000	7,040,000	7,045,000	7,040,000	7,045,000	38,915,000
Cemetery Fund ⁴	255,000	260,000	255,000	260,000	255,000	1,285,000
SPLOST VII	11,625,000	15,929,931	13,600,000	-	-	41,154,931
Tourism Product Dev	6,615,000	65,500,000	2,585,000	2,500,000	8,300,000	85,500,000
Parking Fund	2,230,000	2,370,000	1,030,000	1,580,000	2,155,000	9,365,000
Sanitation Fund	1,000,000	27,500,000	-	-	-	28,500,000
Water Fund	13,075,000	14,865,000	10,265,000	10,265,000	10,265,000	58,735,000
Sewer Fund	34,810,000	26,036,000	15,186,000	14,186,000	12,061,000	102,279,000
Total	\$80,355,000	\$159,500,931	\$49,966,000	\$35,831,000	\$40,081,000	\$365,733,931

² See the Tourism Product Development section beginning on page 335 for additional details regarding the new funding source including full project information.

³ See Appendix for a copy of the resolution.

⁴ 40% of General Fund cemetery lot sales revenue is budgeted to support capital cemetery preservation and improvements.

Funding by Improvement Category

Improvement Category	FY24	FY25	FY26	FY27	FY28	5-year Total
Cemetery	255,000	260,000	255,000	260,000	255,000	1,285,000
Community Development	9,615,000	60,000,000	8,035,000	2,500,000	8,300,000	88,450,000
Drainage	3,335,000	2,780,900	2,740,900	1,600,000	1,600,000	12,056,800
Public Building	5,370,900	5,470,000	2,775,000	2,580,000	1,030,000	17,225,900
Recreation	3,000,000	11,000,000	3,000,000	-	-	17,000,000
Park & Tree	-	-	1,600,000	-	1,500,000	3,100,000
Squares & Monuments	9,100	9,100	9,100	9,100	9,100	45,500
Streets & Sidewalks	5,000,000	5,179,931	4,850,000	3,680,900	2,685,900	21,396,731
Traffic Management	1,000,000	2,000,000	750,000	750,000	500,000	5,000,000
Sanitation	1,000,000	27,500,000	-	-	-	28,500,000
Sewer	34,810,000	26,036,000	15,186,000	14,186,000	12,061,000	102,279,000
Water	8,915,000	10,265,000	7,015,000	7,015,000	7,015,000	40,225,000
Other	8,045,000	9,000,000	3,750,000	3,250,000	5,125,000	29,170,000
Total	\$80,355,000	\$159,500,931	\$49,966,000	\$35,831,000	\$40,081,000	\$365,733,931

2024 Capital Plan Highlights

Funds are allocated to cover a variety of project categories as permitted by revenue source and availability. Project categories align closely with the type of infrastructure or improvement being acquired or constructed. A project category can include improvements that support a variety of strategic priorities.

- **Community Development & Recreation** projects constitute \$12,615,000 of FY24 capital allocations to a variety of projects that support neighborhood interconnectivity and mobility, housing solutions, and projects that encourage economic development opportunity throughout the City. Year-one allocations include investment toward infrastructure necessary for affordable housing solutions, Savannah Waterfront Redevelopment, Tide to Town, Water Works Building Redevelopment, and the signature playground that is the centerpiece of the Recreation Reimagined initiative.
- **Cemetery** and **Squares & Monuments** improvement projects support Neighborhood Revitalization and Economic Development by preserving, restoring, and improving the City's historic greenspaces, hardscapes, and fountains. Allocations in FY24 include cemetery preservation and expansion projects as well as continuation of the ten-year Historical Marker Program.
- New **Drainage** allocations in FY24 total \$3,335,000 and support investment in pump station infrastructure as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five-year period.
- The **Public Buildings** category accounts for \$5,370,900 of FY24 capital funding and includes projects such as New Hampstead Joint Public Safety Facilities, Deferred Facility Maintenance Program, and existing parking facility rehabilitation to ensure maximum useful life of revenue generating assets.

- **Traffic, Streets & Sidewalk** improvements account for \$6,000,000 of FY24 capital allocations for mobility improvements throughout the City, solely funded by SPLOST VII. Investments include ongoing sidewalk installation and repair, street resurfacing, and traffic calming projects.
- **Enterprise Utility** improvements account for \$44,725,000 or 55.7 percent of FY24 capital investments and are consistently a significant component of the total Capital Budget. Many Water and Sewer Improvement projects prepare the City for compliance with anticipated federal and state regulation changes regarding groundwater use. FY24 Sanitation allocations support additional Sanitation Headquarters design services.
- The **Other Projects** category accounts for \$8,045,000 of FY24 allocations and addresses a wide variety of strategic priorities. Year-one funding supports ongoing investment in the City's water metering system modernization and improvement, Alternative Transportation Capital, the City's portion of the Eastside Early Learning Center, and software upgrade.

FY24 Project Details

The following pages provide an overview of the capital improvement projects funded in FY24.

Project pages include information such as:

- Project Scope
- Improvement Category
- Objective
- Strategic Alignment
- Funding & Expense Schedule
- Benefits
- Operating Budget Impact (OBI)

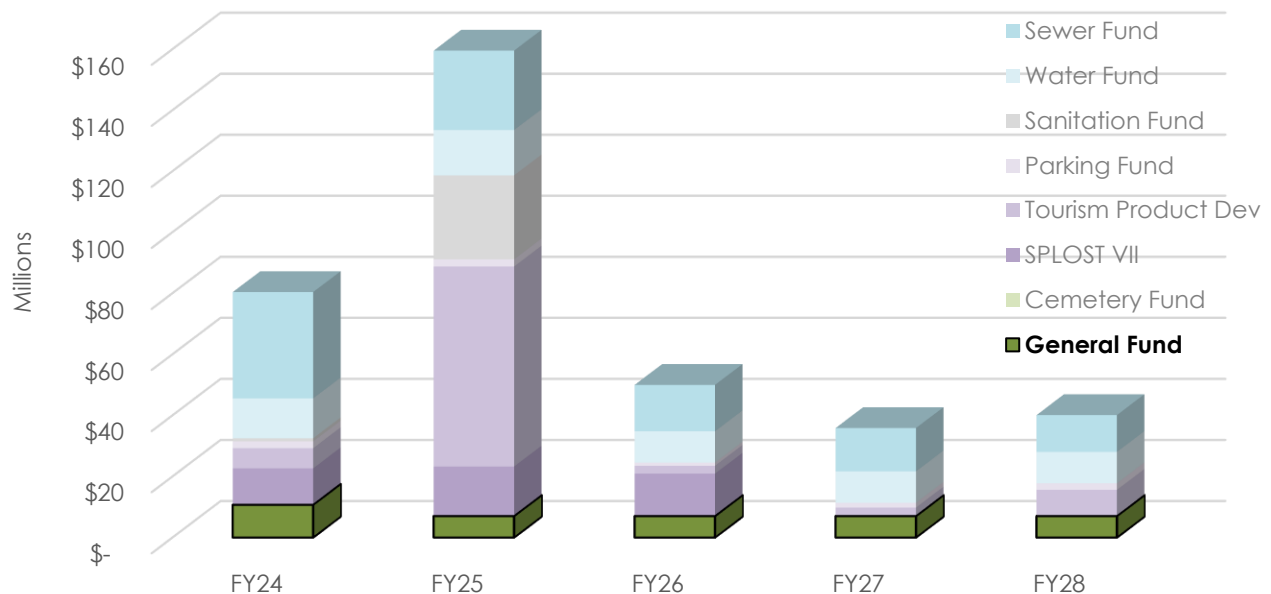
Projects are grouped by FY24 funding source. Each section begins with a description of the various revenue sources that support the Capital Fund, five-year capital contribution projections, and a list of projects included in year-one allocations.

General Fund

The General Fund is the overall operating fund for the City of Savannah. This fund accounts for revenue and expenditures for general government services. General funds can be applied to capital projects in all improvement categories. The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services, and interest income. Projects receiving a General Fund allocation in 2024 consist of drainage improvements, public safety facilities, recreation and cemetery improvements, as well as infrastructure supporting affordable housing initiatives.

Funding Source	2024	2025	2026	2027	2028	5-Year Total
General Fund	10,745,000	7,040,000	7,045,000	7,040,000	7,045,000	\$ 38,915,000

Five-year Revenue Projections by Fund



Project Name	Project Category	2024 Adopted
Fairgrounds Phase-I Senior Housing Infrastructure	Community Development	\$1,000,000
Dawes Avenue Infrastructure	Community Development	\$500,000
Pump Station Bar Screen Replacements	Drainage	\$1,785,000
Brick Drainage Pipeline Rehabilitation & Replacement	Drainage	\$800,000
Storm Sewer Rehabilitation	Drainage	\$700,000
Pump Station Rehabilitation	Drainage	\$50,000
New Hampstead Joint Public Safety Facilities	Public Building	\$2,900,900
Deferred Facility Maintenance Program	Public Building	\$1,000,000
Daffin Park Signature Playground	Recreation	\$1,200,000
Guy Minnick Lighting Replacement	Recreation	\$800,000
Historical Marker Program	Squares & Monuments	\$9,100

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Fairgrounds Phase-I Senior Housing Infrastructure	Project Start Year	2022
Category	Community Development	Est. Project Complete Year (N/A for recurring)	2026
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Provide the public infrastructure to leverage approximately \$12M of Low Income Housing Tax Credit (LIHTC) and other investments to enable construction of 64 apartments serving 64-100 senior citizens as phase I of the Fairgrounds site redevelopment plan.		

PROJECT DETAILS & NARRATIVE

Objective	To provide public infrastructure that makes it financially possible to construct 64 apartments for low income senior citizens
Benefits	Enables affordable senior housing solutions, leverages additional funding sources, and creates opportunity on underutilized City property
Scope/Comments	Install frontage and access infrastructure for Phase I senior housing including portions of three new streets, sidewalks, as well as water, sewer, and stormwater infrastructure, and street lighting
Related Projects	N/A

FUNDING SOURCE(S)

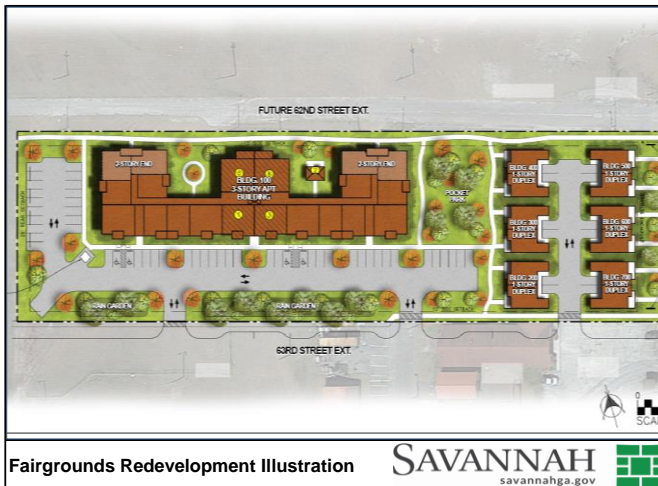
General Fund	\$	3,200,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,200,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 3,200,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 11,876	\$ 300,000	\$ 1,000,000	\$ 1,888,124	\$ -	\$ -	\$ 3,188,124	\$ 3,200,000



LOCATION

Address	4801 Meding Street
Council District	5
Neighborhood	Tatemville

OPERATING BUDGET IMPACT

Description	Contractuals represent the increased utility costs for right-of-way lighting. Additional costs for maintenance of infrastructure and rights-of-way, as well as offsetting tax and utility revenues can be expected but not estimated at this time.	Estimated Ongoing Annual Impact
		Personnel \$ -
		Contractuals \$ 7,200
		Commodities \$ -
		Other \$ -
		Total \$ 7,200

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Dawes Avenue Infrastructure	Project Start Year	2023
Category	Community Development	Est. Project Complete Year (N/A for recurring)	2025
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Provide the public infrastructure, including new street pavement, curbs, sidewalks, water, sewer and street lighting on Dawes Avenue from Ogeechee Road south to end of City owned property to leverage approximately \$7.4M of Housing Savannah investment for construction of 30+ single family homes and supportive services facility to assist 90-110 persons.		

PROJECT DETAILS & NARRATIVE

Objective	To provide public infrastructure that makes it financially possible to construct 30+ single family homes and a supportive services facility for families leaving homelessness
Benefits	Enables affordable housing and support services solutions for persons leaving homelessness, increases equitable access to housing and economic opportunity, and allows existing homes to discontinue reliance on septic tanks
Scope/Comments	New street pavement, curbs, sidewalks, water, sewer, and street lighting infrastructure on Dawes Ave from Ogeechee Rd south to the end of the City-owned property
Related Projects	N/A

FUNDING SOURCE(S)

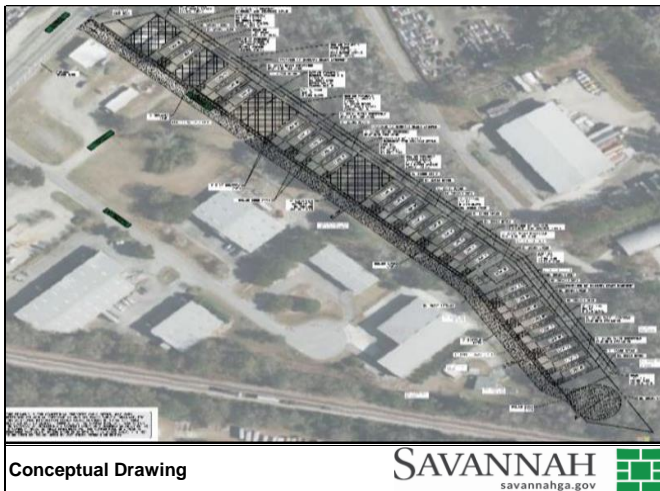
General Fund	\$	2,400,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,900,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,400,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 200,000	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000	\$ 2,400,000



LOCATION

Address	Dawes Avenue
Council District	5
Neighborhood	Ogeecheeton/Dawes Avenue

OPERATING BUDGET IMPACT

Description	Contractuals represent the increased utility costs for right-of-way lighting. Additional costs for maintenance of infrastructure and rights-of-way, as well as offsetting tax and utility revenues can be expected but not estimated at this time.	Estimated Ongoing Annual Impact
		Personnel \$ -
		Contractuals \$ 7,200
		Commodities \$ -
		Other \$ -
		Total \$ 7,200

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Pump Station Bar Screen Replacements	Project Start Year	2024
Category	Drainage	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Replacement of (11) end-of-life bar screens at the Derenne, Montgomery Crossroads, Lathrope, and Springfield stormwater pump stations to maximize reliable operability.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize stormwater pump station constant operability and reliability
Benefits	Improved pump station drainage capacity and reduced maintenance costs and downtime supporting flood mitigation
Scope/Comments	Remove and replace storm water pump station bar screens at Derenne, Montgomery Crossroads, Lathrope, and Springfield stormwater pump stations
Related Projects	N/A

FUNDING SOURCE(S)

General Fund	\$	4,006,800
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,785,000	\$ 1,130,900	\$ 1,090,900	\$ -	\$ -	\$ 4,006,800	\$ 4,006,800

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 6,800	\$ -	\$ 4,006,800	\$ 4,006,800



(4) Bar Screens at the Derenne Pump Station



LOCATION

Address	(4) Pump Stations
Council District	Multiple
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	This project is capital reinvestment in existing assets, and operating expenses are already included in annual budgets. Maintenance savings can be anticipated, as well as flood damage cost mitigation.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Brick Drainage Pipeline Rehabilitation & Replacement	Project Start Year	2024
Category	Drainage	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Proactive rehabilitation and replacement of existing brick drainage pipelines to prevent cave-ins using cure-in-place piping (CIPP) liners where possible to minimize neighborhood disruptions.		

PROJECT DETAILS & NARRATIVE

Objective	To rehabilitate 100+ year-old brick drainage lines and maximize system integrity
Benefits	Improved drainage capacity and flow due to unobstructed conduits and reduced friction in the pipelines resulting in improved system performance and reduced incidence of cave-ins
Scope/Comments	Rehabilitation of approximately 8 miles of existing brick drainage lines with CIPP liners where possible and open-cut replacement where necessary
Related Projects	Storm Sewer Rehabilitation

FUNDING SOURCE(S)

General Fund	\$	4,000,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 4,000,000	\$ 4,000,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 4,000,000	\$ 4,000,000



LOCATION

Address	Primarily north of Victory Drive
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	This project is for ongoing capital maintenance of existing City assets. No new operating budget impact is anticipated. Capital and operating savings can be anticipated from reduced flooding and cave-in incidences, but cannot be quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Storm Sewer Rehabilitation	Project Start Year	2024
Category	Drainage	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Recurring capital maintenance project to repair storm drainage infrastructure identified most often due to cave-ins within streets.		

PROJECT DETAILS & NARRATIVE

Objective	To maintain and repair capital stormwater infrastructure
Benefits	Flood and hazard mitigation, protection of the Public and City capital assets
Scope/Comments	Repair and rehabilitation of storm drainage infrastructure
Related Projects	Brick Drainage Pipeline Rehabilitation & Replacement

FUNDING SOURCE(S)

General Fund	\$	3,900,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 700,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 3,900,000	\$ 3,900,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 700,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 3,900,000	\$ 3,900,000



Storm Drainage Junction Box Repair



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	This project is for ongoing capital maintenance of existing City assets. No new operating budget impact is anticipated.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Pump Station Rehabilitation	Project Start Year	2021
Category	Drainage	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Rehabilitation of aging stormwater pumping stations located throughout the City, shifting to a proactive capital maintenance program to ensure maximum flood control capability.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize the City's flood control capability
Benefits	Flood mitigation and improved citizen and property safety
Scope/Comments	Structural element replacement, electric equipment upgrades and painting structural members, fuel tanks, and other critical parts of the City's seven pump stations
Related Projects	Pump Station Control Upgrades

FUNDING SOURCE(S)

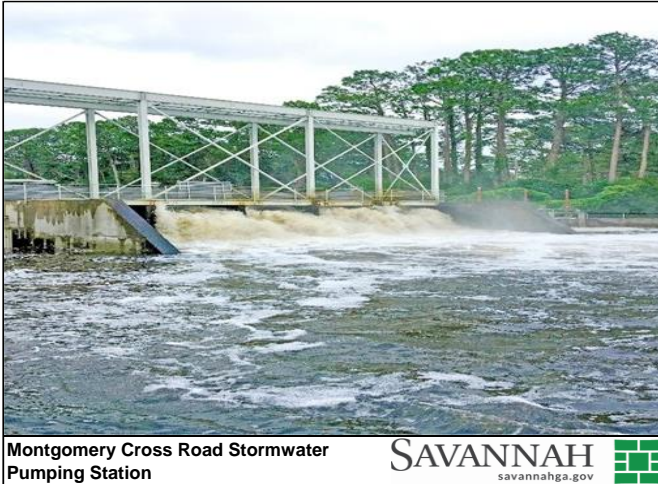
General Fund	\$	1,325,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,175,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 150,000	\$ 1,325,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 100,000	\$ 323,842	\$ 228,842	\$ 212,000	\$ 206,842	\$ 253,474	\$ 1,225,000	\$ 1,325,000



LOCATION

Address	Various
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	This project is for ongoing capital maintenance of existing City assets. No new operating budget impact is anticipated. Savings can be expected due to flood mitigation and reduced corrective maintenance, but cannot be quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	New Hampstead Joint Public Safety Facilities	Project Start Year	2021
Category	Public Building	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Public Safety
Project Description	Construction of a modular public safety station in west New Hampstead and a permanent joint public safety facility in the central area of New Hampstead.		

PROJECT DETAILS & NARRATIVE

Objective	To provide equitable fire, emergency medical, and public safety services City-wide
Benefits	Reduced public safety response times by construction of new outposts and expansion of public safety staff
Scope/Comments	Construction of a modular public safety station in west New Hampstead and a permanent joint public safety facility in the central area of New Hampstead.
Related Projects	Priority Fire Safety Apparatus

FUNDING SOURCE(S)

General Fund	\$	14,000,000
SPLOST-Prev Collection Prd	\$	800,000

FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 11,899,100	\$ 2,900,900	\$ -	\$ -	\$ -	\$ -	\$ 2,900,900	\$ 14,800,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 106,000	\$ 2,594,000	\$ 11,023,000	\$ 627,000	\$ 450,000	\$ -	\$ 14,694,000	\$ 14,800,000



LOCATION

Address	Multiple
Council District	5
Neighborhood	New Hampstead

OPERATING BUDGET IMPACT

Description	Operating budget impact includes the cost of an additional fire team, including contract services and materials for operations. Additional expenses can be anticipated in the out-years when the joint facility is completed, potentially including public safety personnel and materials, but these costs may be offset by grant funding. OBI estimates will continue to be refined as the project progresses.	Estimated Ongoing Annual Impact	
		Personnel	\$ 2,461,529
		Contractuals	\$ 8,244
		Commodities	\$ 14,748
		Other	\$ -
		Total	\$ 2,484,521

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Deferred Facility Maintenance Program	Project Start Year	2023
Category	Public Building	Est. Project Complete Year (N/A for recurring)	2035
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	A five-year capital plan to rehabilitate City facilities suffering from deferred maintenance and system replacements as identified in the Gordian Assessment. The long-term plan includes all types of municipal service buildings, including general administrative and public safety buildings, as well as community, recreation, and athletic centers.		

PROJECT DETAILS & NARRATIVE

Objective	To properly maintain and operate City facilities in safe, professional, and equitable material condition
Benefits	Improved safety for the Public and City staff, increased energy efficiency, and reduced maintenance and operation costs
Scope/Comments	Deferred maintenance and replacements associated with HVAC and mechanical systems, roofs, plumbing, and interior finishes of City facilities
Related Projects	N/A

FUNDING SOURCE(S)

General Fund	\$	7,894,609
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,399,609	\$ 1,000,000	\$ 2,000,000	\$ 1,745,000	\$ 1,000,000	\$ 750,000	\$ 6,495,000	\$ 7,894,609

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 894,609	\$ 7,894,609	\$ 7,894,609



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Capital reinvestment in existing assets is not anticipated to incur significant costs above currently budgeted expenses. Savings in utility costs and repairs can be expected but are not estimated at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Daffin Park Signature Playground	Project Start Year	2024
Category	Recreation	Est. Project Complete Year (N/A for recurring)	2024
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Creation of large, custom made, fully accessible playground venue that not only features typical play structures such as swings, slides and climbing walls, but also custom-made, functional sculptures based on Savannah's history and community.		

PROJECT DETAILS & NARRATIVE

Objective	To support healthy, safe, and engaging recreational opportunities for all ages
Benefits	Developmental benefits including improved health, educational, and social outcomes
Scope/Comments	Construction and installation of custom playground equipment, poured-in-place rubberized surfacing, pavilions, functional sculptures, and restroom facilities
Related Projects	N/A

FUNDING SOURCE(S)

General Fund	\$	1,200,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000



Signature Playground Concept



LOCATION

Address	1401 Victory Drive
Council District	4
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating costs include personnel to supervise and lead recreation activities as well as services, supplies, and materials for site maintenance and repair.	Estimated Ongoing Annual Impact	
		Personnel	\$ 97,459
		Contractuals	\$ 5,000
		Commodities	\$ 12,000
		Other	\$ -
		Total	\$ 114,459

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Guy Minnick Lighting Replacement	Project Start Year	2024
Category	Recreation	Est. Project Complete Year (N/A for recurring)	2024
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Replacement of the athletic field lighting poles and fixtures to allow for extended scheduling and usage of the fields by all ages. Aging lighting was removed in 2023 due to unacceptable material condition.		

PROJECT DETAILS & NARRATIVE

Objective	To provide the necessary lighting for extended hours of usage
Benefits	Added flexibility for scheduling practices and games, increased safety of the athletes, improved spectator experience, and generally expanded access to the community
Scope/Comments	Installation of 50/30 Footcandle sports lighting system, concrete and/or metal poles, LED Lighting fixtures, new underground wiring, and wireless control with remote access
Related Projects	N/A

FUNDING SOURCE(S)

General Fund	\$	800,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000



Rotted light poles removed in 2023



LOCATION

Address	Eisenhower Dr and Sallie Mood Dr
Council District	4
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No operating budget impact anticipated. Utility costs are anticipated to be similar to those for the previous lighting system, and 25-year maintenance warranty is expected to be included in the purchase price.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Historical Marker Program	Project Start Year	2023
Category	Squares & Monuments	Est. Project Complete Year (N/A for recurring)	2032
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Development and installation of ten historical markers (one per year over ten years) that address underrepresented Savannah history and communities (including African Americans, women, and indigenous groups), geographically spread across the city.		

PROJECT DETAILS & NARRATIVE

Objective	To provide a more complete and representative history of Savannah for our citizens and visitors that reflects all of our population
Benefits	Increased awareness of diverse history, improved community pride, revitalized neighborhoods, recognition of City's appreciation of our citizens and their contributions
Scope/Comments	Includes: historical research and writing; marker application preparation, submission, and presentation; marker fabrication and installation; for 10 historical markers
Related Projects	N/A

FUNDING SOURCE(S)

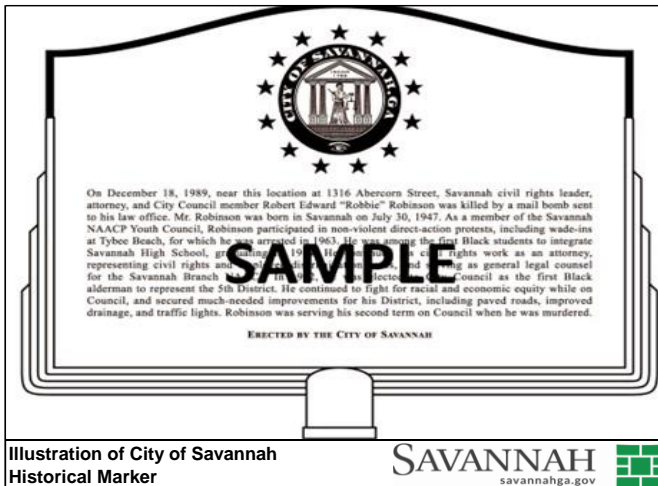
General Fund	\$	45,500
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 9,100	\$ 9,100	\$ 9,100	\$ 9,100	\$ 9,100	\$ 45,500	\$ 45,500

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 9,100	\$ 9,100	\$ 9,100	\$ 9,100	\$ 9,100	\$ 45,500	\$ 45,500



LOCATION

Address	Multiple based on research
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

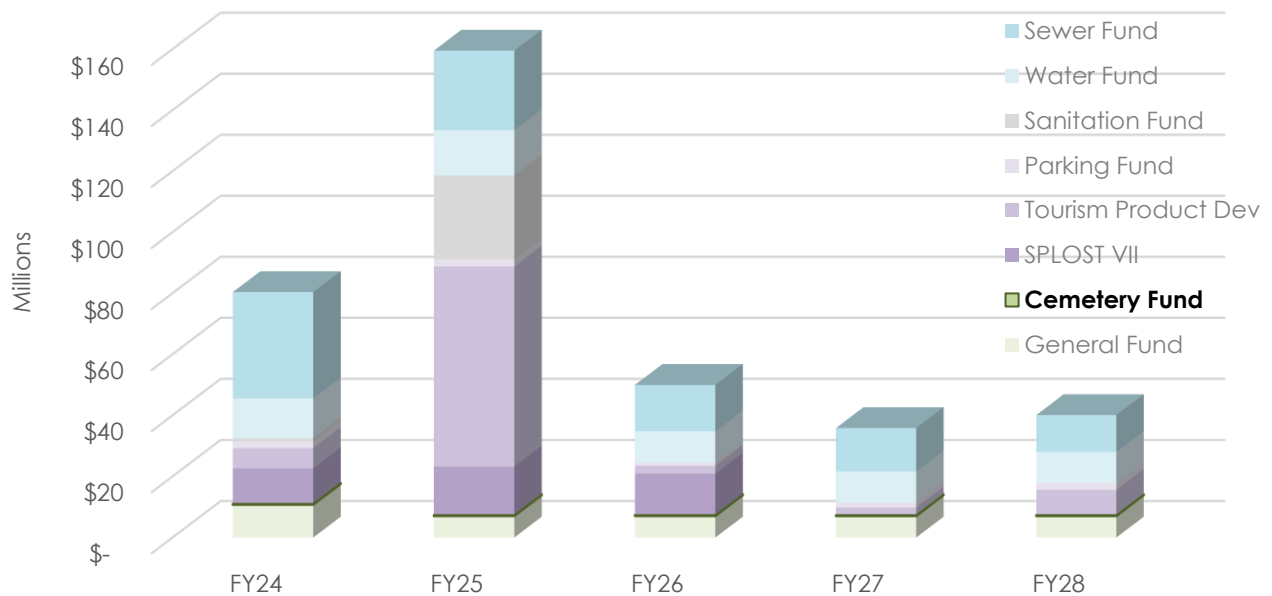
Description	Contractual estimate reflects preventative maintenance activities that may be performed by an outside preservation specialist. Alternately costs are estimated to be similar if performed by City staff or if preservation is achieved by payment into a fund as established by interagency agreement.	Estimated Ongoing Annual Impact
		Personnel \$ -
		Contractuals \$ 500
		Commodities \$ -
		Other \$ -
		Total \$ 500

Cemetery Fund

Access to Savannah's municipal cemeteries is considered a public service and treated as such within the General Fund rather than a business-type/enterprise activity that would require a fee structure to garner self-sustaining revenues. Although there is not an official fund, forty percent of the General Fund's cemetery lot sale revenue is reserved for cemetery improvement projects and referred to as the Cemetery Fund. Investment in the City's historic cemeteries plays an important role in creating and preserving the signature atmosphere of Savannah. FY24 projects include conservation and restoration initiatives.

Funding Source	2024	2025	2026	2027	2028	5-Year Total
Cemetery Fund	255,000	260,000	255,000	260,000	255,000	\$ 1,285,000

Five-year Revenue Projections by Fund



Project Name	Project Category	2024 Adopted
Cemetery Expansion	Cemetery Improvement	\$130,000
Cemetery Master Plan	Cemetery Improvement	\$50,000
Cemetery Monument Conservation	Cemetery Improvement	\$40,000
Historic Cemetery Building Maintenance	Cemetery Improvement	\$20,000
Cemetery Roadway Improvements	Cemetery Improvement	\$15,000

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Cemetery Expansion	Project Start Year	2020
Category	Cemetery	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	The development of the remaining sections of Greenwich Cemetery.		

PROJECT DETAILS & NARRATIVE

Objective	To provide additional lot inventory for sale
Benefits	Provides the customers affordable cemetery lots and generates revenue for the City
Scope/Comments	Continued development of Greenwich cemetery property
Related Projects	Greenwich Columbarium

FUNDING SOURCE(S)

Cemetery Fund	\$	1,078,677
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 398,677	\$ 130,000	\$ 110,000	\$ 155,000	\$ 145,000	\$ 140,000	\$ 680,000	\$ 1,078,677

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 398,677	\$ -	\$ -	\$ -	\$ -	\$ 680,000	\$ 680,000	\$ 1,078,677



Greenwich Cemetery



LOCATION

Address	330 Greenwich Road
Council District	3
Neighborhood	Bonaventure Cemetery

OPERATING BUDGET IMPACT

Description	Costs represent the time and materials required for quality care of new section. Existing equipment can be used to serve new sections with no additional impact.	Estimated Ongoing Annual Impact	
		Personnel	\$ 5,613
		Contractuals	\$ -
		Commodities	\$ 1,200
		Other	\$ -
		Total	\$ 6,813

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Cemetery Master Plan	Project Start Year	2024
Category	Cemetery	Est. Project Complete Year (N/A for recurring)	2026
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Development of a master plan for the City's six historic cemeteries that will provide guidance for the preservation and development of the cemeteries by examining the current material condition, establishing goals, and establishing an implementation plan.		

PROJECT DETAILS & NARRATIVE

Objective	To provide a clear, organized public document to guide the preservation, management, and development of the City's municipal cemeteries
Benefits	Effective management and enhanced preservation of the City's historic assets
Scope/Comments	The plan will be developed with a robust public involvement process and include a geospatial database, asset condition assessments, site analysis, policy drafting, funding planning, and an implementation guide
Related Projects	N/A

FUNDING SOURCE(S)

Cemetery Fund	\$	150,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 50,000	\$ 75,000	\$ 25,000	\$ -	\$ -	\$ 150,000	\$ 150,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 50,000	\$ 75,000	\$ 25,000	\$ -	\$ -	\$ 150,000	\$ 150,000



Bonaventure Cemetery
Section A Tiedeman Lot



LOCATION

Address	Multiple Cemeteries
Council District	Multiple
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No operating budget impacts in the plan development stage.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Cemetery Monument Conservation	Project Start Year	2016
Category	Cemetery	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Preservation/conservation of dilapidated monuments within the municipal cemeteries that meet the 70-year Abandoned Lot criteria.		

PROJECT DETAILS & NARRATIVE

Objective	To preserve/conservse the dilapidated structures within City cemeteries that meet the Abandoned Lot Criteria
Benefits	Improves the appearance of the municipal cemeteries and preserves the culture and history of the City of Savannah
Scope/Comments	Restoration and repair of cemetery monuments and other historic structures throughout the municipal cemeteries
Related Projects	Historic Building Maintenance

FUNDING SOURCE(S)

Cemetery Fund	\$	362,683
Other Funding Source	\$	14,189

FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 176,872	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000	\$ 376,872

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 71,884	\$ 144,988	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 304,988	\$ 376,872



Perpetual Care Cleaning of Family Lot
Laurel Grove North Cemetery



LOCATION

Address	Municipal Cemeteries
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	This project is for ongoing capital maintenance of existing City assets. No new operating budget impact is anticipated.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Historic Cemetery Building Maintenance	Project Start Year	2022
Category	Cemetery	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Preservation & maintenance of historic cemetery buildings.		

PROJECT DETAILS & NARRATIVE

Objective	To preserve & maintain the historic cemetery buildings
Benefits	Improves the appearance of the City cemeteries and preserves the culture and history of Savannah
Scope/Comments	Maintenance and repair activities for the historic buildings at the municipal cemeteries City-wide
Related Projects	N/A

FUNDING SOURCE(S)

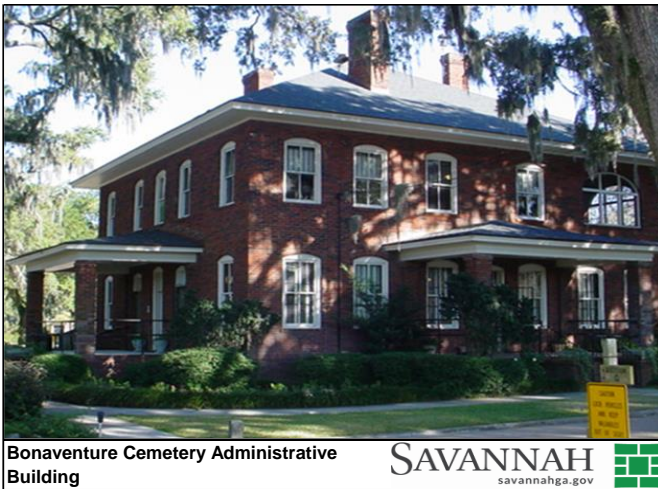
Cemetery Fund	\$	160,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 60,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000	\$ 160,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 10,248	\$ 60,000	\$ 29,752	\$ 20,000	\$ 20,000	\$ 20,000	\$ 149,752	\$ 160,000



LOCATION

Address	Municipal Cemeteries
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	This project is for ongoing capital maintenance of existing City assets, no new operating expenses are anticipated. Savings may be realized through improved energy efficiency, and costs may be avoided but cannot be quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Cemetery Roadway Improvements	Project Start Year	2023
Category	Cemetery	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Cemetery roadway improvements throughout the municipal cemeteries.		

PROJECT DETAILS & NARRATIVE

Objective	To improve & maintain cemetery roadways
Benefits	Increased visitor safety, site appeal, and accessibility
Scope/Comments	Repair/routine maintenance of existing paved roads, improvements to gravel roadways including but not limited to paving, curbing, and drainage improvements
Related Projects	N/A

FUNDING SOURCE(S)

Cemetery Fund	\$	90,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000	\$ 90,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000	\$ 90,000



Asphalt Repairs in Laurel Grove South Cemetery



LOCATION

Address	Municipal Cemeteries
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	This project is for ongoing capital maintenance of existing City assets. No new operating budget impact is anticipated.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

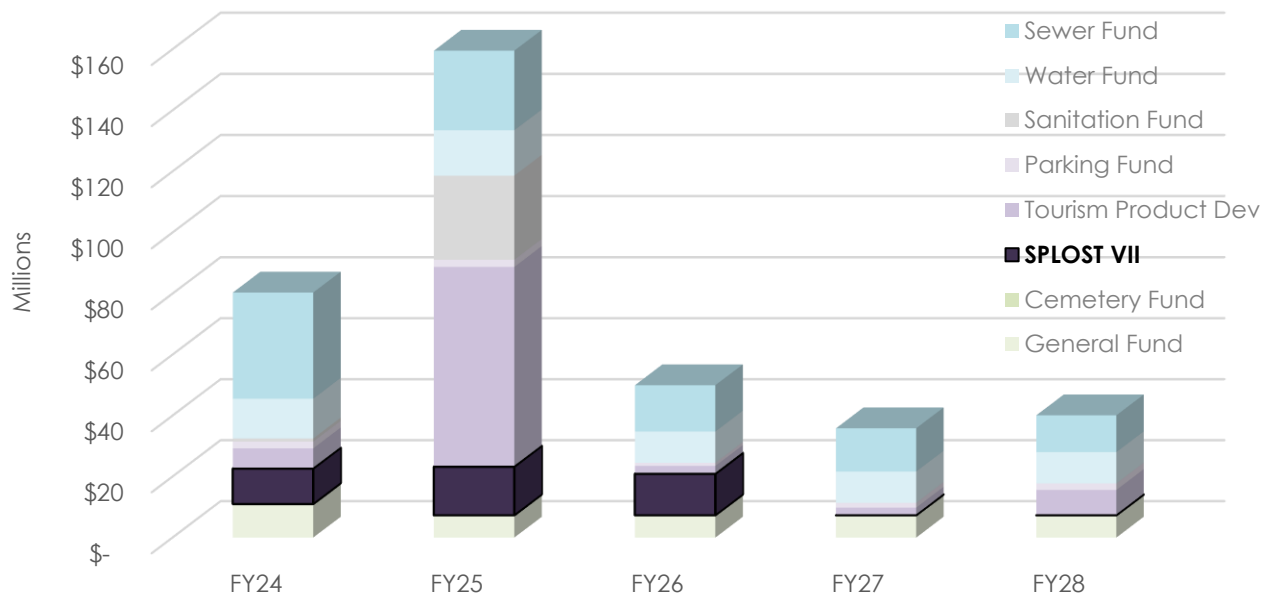
SPLOST VII

Special Purpose Local Option Sales Tax (SPLOST) revenue collection must be approved by voter referendum, have a specific collection period, and can only be applied to approved projects or project categories. The SPLOST VII collection period began in 2020 and continues through September 2026. The Appendix includes a table showing the six-year SPLOST VII plan over the full collection period with an allocation schedule for FY24-FY26 updated during this year's capital planning process.

FY24 SPLOST VII investments primarily support mobility projects such as street repaving, sidewalk repairs and new installations, and traffic management.

Funding Source	2024	2025	2026	2027	2028	5-Year Total
SPLOST VII	11,625,000	15,929,931	13,600,000	-	-	\$ 41,154,931

Five-year Revenue Projections by Fund



Project Name	Project Category	2024 Adopted
City-wide Blighted Property Acquisition & Redevelopment	Community Development	\$2,500,000
Eastside Early Learning Center ⁵	Other	\$3,125,000
Street Paving & Pavement Rehabilitation	Streets & Sidewalks	\$3,350,000
Sidewalk Replacement & New Installations	Streets & Sidewalks	\$1,100,000
Local Maintenance & Improvement Grant (LMIG) Resurfacing	Streets & Sidewalks	\$550,000
Traffic Safety & Calming	Traffic Management	\$1,000,000

⁵ This is the City contribution to the project only – there is no project page as the City will not manage the construction.

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	City-wide Blighted Property Acquisition & Redevelopment	Project Start Year	2019
Category	Community Development	Est. Project Complete Year (N/A for recurring)	2029
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Multi-faceted approach including redevelopment partnerships and 1K-in-10 investment strategy to address the City's blighted property and affordable housing challenges.		

PROJECT DETAILS & NARRATIVE

Objective	To increase housing opportunity equity while addressing neighborhood blight and returning properties to the tax roll
Benefits	Increased affordable housing stock, increased tax revenue, decreased City service cost
Scope/Comments	Acquire and redevelop blighted properties City-wide
Related Projects	N/A

FUNDING SOURCE(S)

SPLOST VII	\$	10,000,000
General Fund	\$	1,000,000

FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 4,000,000	\$ 2,500,000	\$ 2,500,000	\$ 2,000,000	\$ -	\$ -	\$ 7,000,000	\$ 11,000,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 2,000,000	\$ 2,500,000	\$ 3,000,000	\$ 10,000,000	\$ 11,000,000



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No immediate impact anticipated, but long-term reductions in Public Safety, Code Enforcement, and Recorder's Court service expenses can be expected. In addition, alleviating depreciation costs to neighboring properties as well as revenue increases as blighted properties are rehabilitated and returned to the tax base can be estimated to result in the net return on investment shown by 2025. Current annual cost of blighted properties estimated at approximately \$1.3 million.	Estimated Ongoing Annual Impact
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ (206,250)
		Total \$ (206,250)

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Street Paving & Pavement Rehabilitation	Project Start Year	2024
Category	Streets & Sidewalks	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	City-wide street resurfacing per pavement condition assessment recommendations to achieve 20-year resurfacing cycle.		

PROJECT DETAILS & NARRATIVE

Objective	To plan for and conduct City-wide street resurfacing on a 20-year cycle
Benefits	Improves neighborhoods, reduces liabilities, adds value, and makes travel safer
Scope/Comments	This project would address road defects, curbing, and standing water issues
Related Projects	Local Maintenance & Improvement Grant (LMIG) Resurfacing

FUNDING SOURCE(S)

SPLOST VII	\$	10,079,931
General Fund	\$	3,585,900

FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 3,350,000	\$ 3,479,931	\$ 3,250,000	\$ 2,250,000	\$ 1,335,900	\$ 13,665,831	\$ 13,665,831

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 3,350,000	\$ 3,479,931	\$ 3,250,000	\$ 2,250,000	\$ 1,335,900	\$ 13,665,831	\$ 13,665,831



Resurfacing Operation



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Resurfacing and pavement rehabilitation is capital investment and has little or no impact on operating budgets. However, increasing capital needs do indirectly require additional revenue sources or reduced annual operating costs in order to properly maintain infrastructure assets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Sidewalk Replacements & New Installations	Project Start Year	2024
Category	Streets & Sidewalks	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	New installation of sidewalk infrastructure, including full capital replacement of significant sections beyond operating maintenance and repair as part of a multi-faceted safe mobility plan.		

PROJECT DETAILS & NARRATIVE

Objective	To install new sidewalk infrastructure City wide, expanding safe pedestrian mobility
Benefits	Increased pedestrian safety, ADA accessibility, neighborhood connectivity, access to opportunities, and green mobility options
Scope/Comments	Replacement & rehabilitation of existing sidewalk infrastructure, as well as installation of new sidewalks where none currently exist
Related Projects	N/A

FUNDING SOURCE(S)

SPLOST VII	\$	3,200,000
General Fund	\$	1,580,900

FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,100,000	\$ 1,100,000	\$ 1,000,000	\$ 830,900	\$ 750,000	\$ 4,780,900	\$ 4,780,900

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,100,000	\$ 1,100,000	\$ 1,000,000	\$ 830,900	\$ 750,000	\$ 4,780,900	\$ 4,780,900



New Sidewalk Installation



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Maintenance and rehabilitation of sidewalk infrastructure is most often capital reinvestment with little or no operating budget impact, but new installations are evaluated for impact on an individual basis in planning phases.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Local Maintenance & Improvement Grant (LMIG) Resurfacing	Project Start Year	2024
Category	Streets & Sidewalks	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Annual Local Maintenance & Improvement Grant (LMIG) street resurfacing City-wide. Note: The FY24-FY28 Capital Improvement Budget reflects only the City's 30% annual grant match allocation. The scope of work and expense schedule on this project page would be limited to the SPLOST VII and General Fund contributions if LMIG funding is not awarded.		

PROJECT DETAILS & NARRATIVE

Objective	To improve City infrastructure (asphalt streets) by resurfacing roadways
Benefits	Improves neighborhoods, reduces liabilities, adds value, and makes travel safer
Scope/Comments	Remediation of road defects, curbing, and standing water issues
Related Projects	Street Paving & Pavement Rehabilitation

FUNDING SOURCE(S)

SPLOST VII	\$	1,750,000
General Fund	\$	1,200,000
Other Funding Source	\$	8,000,000

FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 2,150,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 10,950,000	\$ 10,950,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 2,150,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 10,950,000	\$ 10,950,000



Resurfacing Operations



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Resurfacing and pavement rehabilitation is capital investment in existing assets and has little or no impact on operating budgets. However, increasing capital needs do indirectly require additional revenue sources or reduced annual operating costs in order to properly maintain infrastructure assets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Traffic Safety & Calming	Project Start Year	2021
Category	Traffic Management	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Planning, design, and installation of traffic calming measures approved by the City's Traffic Calming Committee and supported by residents as required by City policy and data-supported Traffic Safety projects as a means to improve safety on City streets.		

PROJECT DETAILS & NARRATIVE

Objective	To improve quality of life and increase safety on City streets
Benefits	Reduced vehicle speeds, reduction in cut-through traffic volumes, reduced collisions, and improved safety for all road users
Scope/Comments	Traffic safety and calming plan design, engineering, and construction as approved by the City's Traffic Calming Committee and supported by residents
Related Projects	Windsor & Largo Traffic Circle

FUNDING SOURCE(S)

SPLOST VII	\$	5,000,000
General Fund	\$	1,270,461

FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,520,461	\$ 1,000,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 500,000	\$ 3,750,000	\$ 6,270,461

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 550,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,320,461	\$ 5,720,461	\$ 6,270,461



Roundabout/Traffic Circle Engineering Solution



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Traffic engineering solutions are evaluated for OBI as they are considered on an individual basis. Most represent little or no increase over existing street/sidewalk/traffic control maintenance costs, but may result in savings from reduced accident damage.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

Tourism Product Development

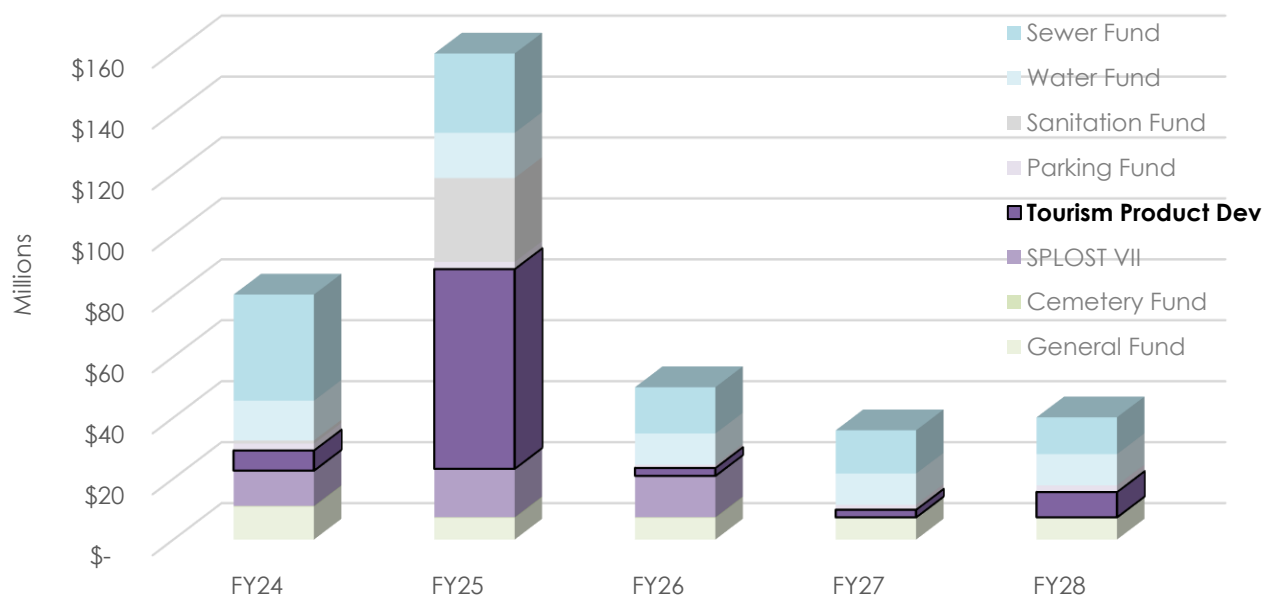
During the 2023 State Legislative Session, the Georgia General Assembly and Governor passed legislation enabling the City to adjust the hotel/motel tax from six percent to eight percent, subject to spending restrictions identified in O.C.G.A 48-13-51(b). City Council passed a resolution on February 25th, 2021, establishing that 14.7 percent of the revenues collected at an eight percent tax rate would be dedicated to Tourism Product Development, and projects have been prioritized according to the Council resolution⁶ passed May 25th, 2023.

Collections at the new rate began in September of 2023. FY24 marks the first year of budgeting the Tourism Product Development funding source. Project scoping and timelines are general and preliminary pending a full year of collections to inform more reliable revenue projections.

It is important to remember that only year-one of the capital plan is adopted by Council. FY25-FY28 are included for planning and forecasting purposes but are evaluated and edited as necessary for approval on an annual basis. The current five-year plan anticipates potential bond issue requests in the out-years to expedite project implementation, however any actual bond issue requests will require presentation to and approval by Council. Implementation schedules will also be evaluated for readiness.

Funding Source	2024	2025	2026	2027	2028	5-Year Total
Tourism Product Dev	6,615,000	65,500,000	2,585,000	2,500,000	8,300,000	\$ 85,500,000

Five-year Revenue Projections by Fund



⁶ See Appendix for a copy of the resolution.

Project Name ⁷	Project Category	2024 Adopted
Savannah Waterfront Redevelopment ⁸	Community Development	\$3,000,000
Waterworks Building & Westside Neighborhoods Connectivity Development ⁹	Community Development	\$2,315,000
Tide to Town Urban Trail Network ¹⁰	Recreation	\$1,000,000
Other Tourism Product Development ¹¹	Community Development	\$300,000

⁷ This table includes only the FY24 allocations. See the project pages for the full five-year planned allocations in accordance with the May 25th, 2023 resolution.

⁸ Five-Year CIP totals \$30 million dollars for the Redevelopment of River Street, Savannah's Waterfront.

⁹ Five-Year CIP totals \$37 million dollars for the Redevelopment of Historic Waterworks Building (\$20M) and to create trails, sidewalks, and other connections between the Historic District, westside neighborhoods and the Enmarket Arena (\$17M).

¹⁰ Five-Year CIP totals \$10 million dollars for the Development and construction of the Tide to Town trail network along Montgomery between Abercorn Street and Truman Parkway.

¹¹ Completion of the remaining tourism product development projects within the resolution allocates \$8.5 million dollars.

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Savannah Waterfront Redevelopment	Project Start Year	2023
Category	Community Development	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Redevelopment of River Street, Savannah's Waterfront to include beautification efforts, pedestrian safety, bicycle lanes, added amenities and site furnishings, and green infrastructure.		

PROJECT DETAILS & NARRATIVE

Objective	To expand and improve the waterfront destination appeal to visitors
Benefits	Improved safety and enhanced public experience
Scope/Comments	Beautification and safety enhancements including bicycle lanes, amenities and site furnishings, and green infrastructure
Related Projects	Waterworks Building & Westside Neighborhoods Connectivity, Tide to Town Urban Trail Network, and Other Tourism Product Development Projects

FUNDING SOURCE(S)

Tourism Product Development	\$	30,000,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 3,000,000	\$ 27,000,000	\$ -	\$ -	\$ -	\$ 30,000,000	\$ 30,000,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 3,000,000	\$ 27,000,000	\$ -	\$ -	\$ -	\$ 30,000,000	\$ 30,000,000



Existing Waterfront



LOCATION

Address	River Street (between MLK Jr. Blvd and E. Broad St)
Council District	2
Neighborhood	North Historic District

OPERATING BUDGET IMPACT

Description	Ongoing costs include an additional crew member, vehicle, and materials to ensure proper maintenance of new amenities. Additional expenses may include expanded landscaping needs and utility costs for lighting, but may also result in savings contingent upon the types of improvements installed.	Estimated Ongoing Annual Impact	
		Personnel	\$ 53,626
		Contractuals	\$ -
		Commodities	\$ 500
		Other	\$ 3,702
		Total	\$ 57,828

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Waterworks Building & Westside Neighborhoods Connectivity Development	Project Start Year	2024
Category	Community Development	Est. Project Complete Year (N/A for recurring)	2029
Recurring?	Non-Recurring	Strategic Priority	Economic Strength and Poverty Reduction
Project Description	Redevelopment of the Historic Waterworks Building and creation of trails, sidewalks, and other connections between the Historic District, Westside neighborhoods, and the Enmarket Arena.		

PROJECT DETAILS & NARRATIVE

Objective	To expand economic opportunity and access while protecting and preserving existing neighborhoods and communities
Benefits	Increased neighborhood connectivity, expanded economic opportunity, and increased access to safe and healthy transportation and activities for residents and visitors
Scope/Comments	Redevelopment of the Waterworks Building (\$20M earmarked) as a community asset and creation of trails, sidewalks, and other neighborhood connections (\$17M earmarked)
Related Projects	Savannah Waterfront Development, Tide to Town Urban Trail, and Other Tourism Product Development Projects

FUNDING SOURCE(S)

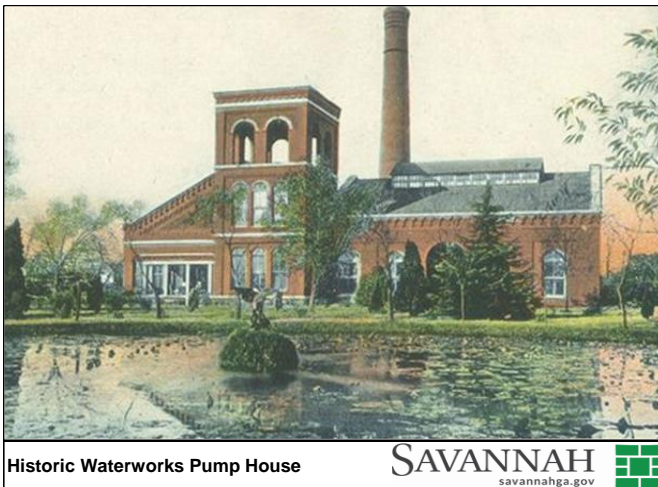
Tourism Product Development	\$	37,000,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 2,315,000	\$ 27,200,000	\$ 2,485,000	\$ 2,500,000	\$ 2,500,000	\$ 37,000,000	\$ 37,000,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,500,000	\$ 28,100,000	\$ 2,400,000	\$ 2,500,000	\$ 2,500,000	\$ 37,000,000	\$ 37,000,000



Historic Waterworks Pump House



LOCATION

Address	Westside & Downtown
Council District	Multiple
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating budget impact will be evaluated as project scopes and timing is specified. The Waterworks Building Redevelopment may be revenue generating through Public/Private Partnerships, but cannot be estimated at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Tide to Town Urban Trail Network	Project Start Year	2022
Category	Recreation	Est. Project Complete Year (N/A for recurring)	2036
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Development and construction of the Tide to Town network, an integrated area-wide, multi-use urban trail system that provides safe and convenient active transportation and neighborhood connectivity.		

PROJECT DETAILS & NARRATIVE

Objective	To provide a multi-use urban trail system
Benefits	Increased access to recreation, active transportation options, and neighborhood connectivity
Scope/Comments	Scope through 2027 to include an approximately 2.75 mile "Montgomery Section" between Abercorn and Truman Parkway
Related Projects	N/A

FUNDING SOURCE(S)

Tourism Product Development	\$	10,000,000
General Fund	\$	7,750,000
SPLOST VII	\$	1,000,000

FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 8,750,000	\$ 1,000,000	\$ 9,000,000	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 18,750,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 5,000,000	\$ 1,100,000	\$ 2,750,000	\$ 9,900,000	\$ -	\$ -	\$ 13,750,000	\$ 18,750,000



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	The materials ultimately used for this section and underlying geological and environmental makeup of the area will inform trail maintenance expenses closer to the section completion.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Other Tourism Product Development	Project Start Year	2023
Category	Community Development	Est. Project Complete Year (N/A for recurring)	2029
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Additional tourism product development investment as outlined in the May 25th, 2023 Council Resolution. Project scoping and timing is still in progress for planned improvements in areas to include Museum Development, Southside Water Access, Wayfinding Signage, and West Bay Street Gateway Enhancements.		

PROJECT DETAILS & NARRATIVE

Objective	To use tourism revenues to create and expand public physical attractions that improve destination appeal to visitors, support visitors' experience, and are used by visitors
Benefits	Increased economic development opportunities City-wide, expanded neighborhood connectivity, and enhanced public assets for visitors and residents
Scope/Comments	Project scopes to be defined in future capital planning within the categories specified in the resolution including Museum Development, Southside Water Access, Wayfinding Signage, and West Bay Street Gateway Improvements
Related Projects	Savannah Waterfront Redevelopment, Waterworks Building & Westside Neighborhoods Connectivity, and Tide to Town Urban Trail Network

FUNDING SOURCE(S)

Tourism Product Development	\$	8,500,000
Other Funding Source	\$	50,000

FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 50,000	\$ 300,000	\$ 2,300,000	\$ 100,000	\$ -	\$ 5,800,000	\$ 8,500,000	\$ 8,550,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 168,096	\$ 2,218,600	\$ 163,000	\$ -	\$ 6,000,304	\$ 8,550,000	\$ 8,550,000



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

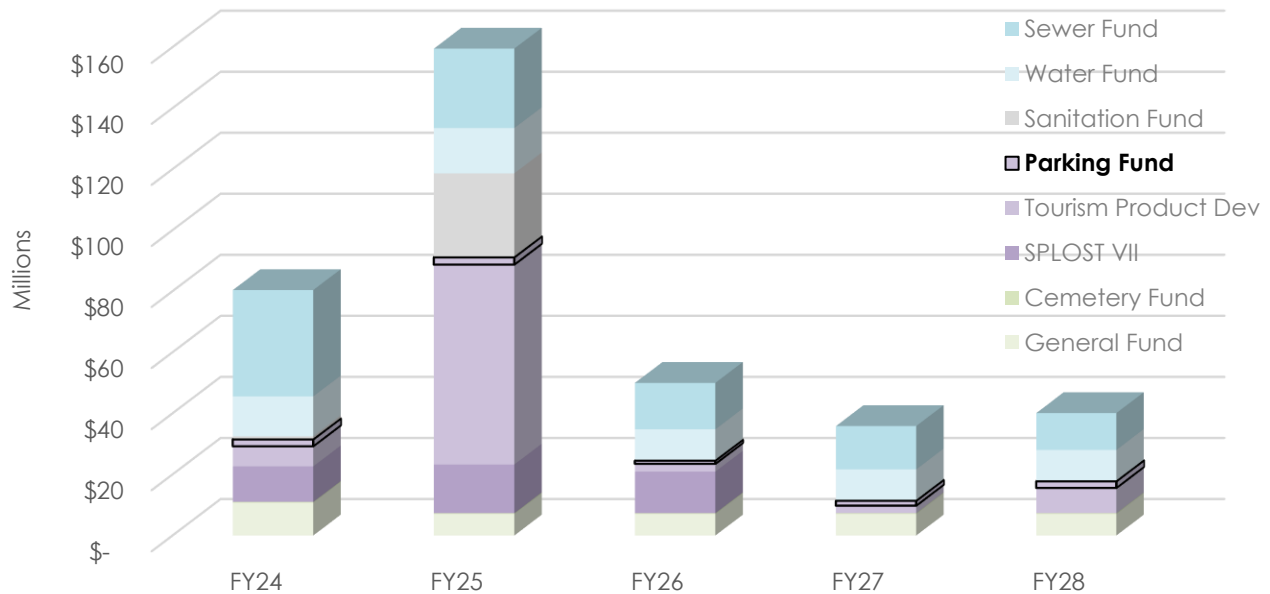
Description	Operating budget impact will be evaluated upon project scoping.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

Parking Fund

Parking Fund capital projects often support garage capital maintenance, parking improvements, and are sometimes combined with other sources such as bond funding for large construction projects. In 2024, the main focus of Parking Fund revenue projects is continuing planned capital maintenance programming to ensure public safety and maximize the life of the City's asset investments.

Funding Source	2024	2025	2026	2027	2028	5-Year Total
Parking Fund	2,230,000	2,370,000	1,030,000	1,580,000	2,155,000	\$ 9,365,000

Five-year Revenue Projections by Fund



Project Name	Project Category	2024 Adopted
Alternative Transportation Capital Investment	Other	\$760,000
Liberty Street Garage Floor Repairs	Public Building	\$520,000
Robinson Garage Floor Repairs	Public Building	\$320,000
State Street Garage Floor Repairs	Public Building	\$260,000
Bryan Street Garage Floor Repairs	Public Building	\$220,000
Whitaker Garage Repairs	Public Building	\$150,000

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Alternative Transportation Capital Investment	Project Start Year	2024
Category	Other	Est. Project Complete Year (N/A for recurring)	2028
Recurring?	Non-Recurring	Strategic Priority	Neighborhood Revitalization
Project Description	Expansion and improvement of access to alternative transportation services through bus stop accessibility evaluation and potential procurement of additional trolleys to extend service areas and/or increase pickup frequency.		

PROJECT DETAILS & NARRATIVE

Objective	To increase access to and use of alternative transportation
Benefits	Improved transportation in high-traffic areas resulting in expanded access to City services, educational, recreational, and employment opportunities, as well as increased safety and reduced impact to infrastructure
Scope/Comments	Tentative plans include bus stop accessibility evaluation and improvements, potential purchase of up to (2) additional trolleys, and out-year planning for existing asset end-of-life replacement
Related Projects	N/A

FUNDING SOURCE(S)

Parking Fund	\$	3,535,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 760,000	\$ 900,000	\$ -	\$ -	\$ 1,875,000	\$ 3,535,000	\$ 3,535,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 10,000	\$ 1,650,000	\$ -	\$ -	\$ 1,875,000	\$ 3,535,000	\$ 3,535,000



LOCATION

Address	Bay Street to Victory Drive
Council District	2
Neighborhood	North Historic District

OPERATING BUDGET IMPACT

Description	Bus stop accessibility enhancements are not anticipated to significantly change maintenance expenses, and operating costs are included in existing budgets for existing asset replacement. Costs and offsetting revenues related to expansion of routes and/or increased pickup frequencies are evaluated during operating agreement negotiations.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Liberty Street Garage Floor Repairs	Project Start Year	2022
Category	Public Building	Est. Project Complete Year (N/A for recurring)	2031
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Repair/replace floor sealant on each floor level throughout the garage.		

PROJECT DETAILS & NARRATIVE

Objective	To provide and maintain a garage floor surface without bumps, rough spots, or voids
Benefits	Maximize patron safety, reduced repair costs, service disruptions and longer asset life creating increased opportunity for return on investment
Scope/Comments	Removal of the existing coating and joints on all floors of the garage including minor demolition of the existing deck, new traffic coating and restriping, new joints, and replacement of all stairwell sealants
Related Projects	Bryan St Garage Floor Repairs, Whitaker Garage Repairs, Robinson Garage Exterior Repairs

FUNDING SOURCE(S)

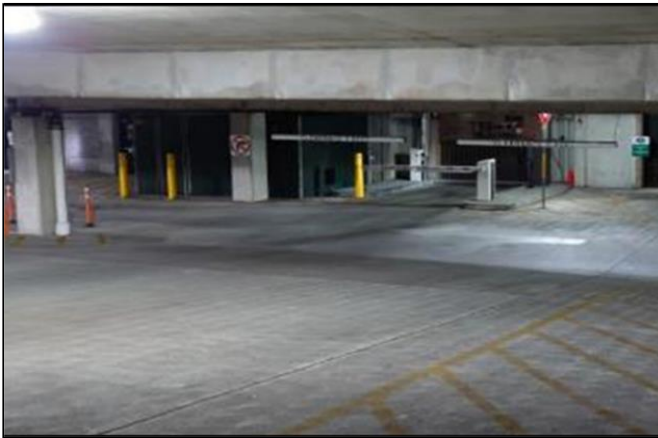
Parking Fund	\$	2,160,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 520,000	\$ 520,000	\$ 520,000	\$ 260,000	\$ 260,000	\$ 80,000	\$ 1,640,000	\$ 2,160,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ -	\$ -	\$ 40,000	\$ 380,000	\$ 1,740,000	\$ 2,160,000	\$ 2,160,000



Liberty Street Parking Garage



LOCATION

Address	301 West Liberty Street
Council District	2
Neighborhood	North Historic District

OPERATING BUDGET IMPACT

Description	Operating budget impacts not anticipated as this is investment extending the life of an existing capital asset. Savings can be expected in future repairs, but not quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Robinson Garage Floor Repairs	Project Start Year	2021
Category	Public Building	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Repair/replace floor sealant on each floor level throughout the garage as well as the architectural sealant at all doors, walls and openings.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize the service life of the parking structure by implementing a planned asset maintenance program
Benefits	Maximize patron safety, reduced repair costs, service disruptions and longer asset life creating increased opportunity for return on investment
Scope/Comments	Removal of the existing coating and joints on all floors of the garage including minor demolition of the existing deck, new traffic coating and restriping, new joints, and replacement of all stairwell sealants
Related Projects	Bryan St Garage Floor Repairs, Liberty St Garage Floor Repairs, Whitaker Garage Repairs, Robinson Garage Exterior Repairs

FUNDING SOURCE(S)

Parking Fund	\$	1,100,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 100,000	\$ 320,000	\$ 320,000	\$ 180,000	\$ 180,000	\$ -	\$ 1,000,000	\$ 1,100,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ -	\$ -	\$ 30,000	\$ 1,070,000	\$ -	\$ 1,100,000	\$ 1,100,000



Existing Joint Sealant



LOCATION

Address	132 Montgomery Street
Council District	2
Neighborhood	North Historic District

OPERATING BUDGET IMPACT

Description	Operating budget impacts not anticipated as this is investment extending the life of an existing capital asset. Savings can be expected in future repairs, but not quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	State Street Garage Floor Repairs	Project Start Year	2021
Category	Public Building	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Repair joint sealant at construction joints in the slab and at the exterior precast facade.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize the service life of the parking structure by implementing a planned asset maintenance program
Benefits	Maximize patron safety, reduced repair costs, service disruptions and longer asset life creating increased opportunity for return on investment
Scope/Comments	Removal of the existing coating and joints on all floors of the garage including minor demolition of the existing deck, new traffic coating and restriping, new joints, and replacement of all stairwell sealants
Related Projects	Bryan St Garage Floor Repairs, Liberty St Garage Floor Repairs, Whitaker Garage Repairs, Robinson Garage Exterior Repairs

FUNDING SOURCE(S)

Parking Fund	\$	1,340,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 360,000	\$ 260,000	\$ 260,000	\$ 230,000	\$ 230,000	\$ -	\$ 980,000	\$ 1,340,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 1,450	\$ -	\$ -	\$ 30,000	\$ 1,308,550	\$ -	\$ 1,338,550	\$ 1,340,000



Precast Façade Sealant



LOCATION

Address	100 East State Street
Council District	2
Neighborhood	North Historic District

OPERATING BUDGET IMPACT

Description	Operating budget impacts not anticipated as this is investment extending the life of an existing capital asset. Savings can be expected in future repairs, but not quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Bryan Street Garage Floor Repairs	Project Start Year	2022
Category	Public Building	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Repair/replace floor sealant on each floor level throughout the garage as well as the architectural sealant at all doors, walls, and openings.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize the service life of the parking structure by implementing a planned asset maintenance program
Benefits	Maximized patron safety, reduced repair costs and service disruptions, and longer asset life creating increased opportunity for return on investment
Scope/Comments	Removal of the existing coating and joints on all floors of the garage including minor demolition of the existing deck, new traffic coating and restriping, new joints, and replacement of all stairwell sealants
Related Projects	Liberty St Garage Floor Repairs, Whitaker Garage Repairs, Robinson Garage Exterior Repairs

FUNDING SOURCE(S)

Parking Fund	\$	1,180,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 320,000	\$ 220,000	\$ 220,000	\$ 210,000	\$ 210,000	\$ -	\$ 860,000	\$ 1,180,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ -	\$ -	\$ -	\$ 1,180,000	\$ -	\$ 1,180,000	\$ 1,180,000



Failing Vertical Joint Sealant



LOCATION

Address	100 East Bryan Street
Council District	2
Neighborhood	North Historic District

OPERATING BUDGET IMPACT

Description	Operating budget impacts not anticipated as this is investment extending the life of an existing capital asset. Savings can be expected in future repairs, but not quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Whitaker Garage Repairs	Project Start Year	2021
Category	Public Building	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Address significant infrastructure repairs to the underground parking garage from the exterior building, extending the life of the capital asset.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure the structural integrity and maximize the useful life of the capital asset
Benefits	Increased opportunity for return on investment, decreased repair costs & service interruption and data collection for structural assessment calculations for the garage loading
Scope/Comments	Cracks will be pressure injected or chipped out and repaired depending on size with ongoing analysis regarding loading on top of the garage and crack gauge monitoring/reporting
Related Projects	Robinson Garage Exterior Repair, Liberty St Garage Exterior Repair

FUNDING SOURCE(S)

Parking Fund	\$	1,550,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 450,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 450,000	\$ 200,000	\$ 1,100,000	\$ 1,550,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 16,650	\$ 11,500	\$ 11,500	\$ 61,500	\$ 660,000	\$ 788,850	\$ 1,533,350	\$ 1,550,000



LOCATION

Address	7 Whitaker Street
Council District	2
Neighborhood	North Historic District

OPERATING BUDGET IMPACT

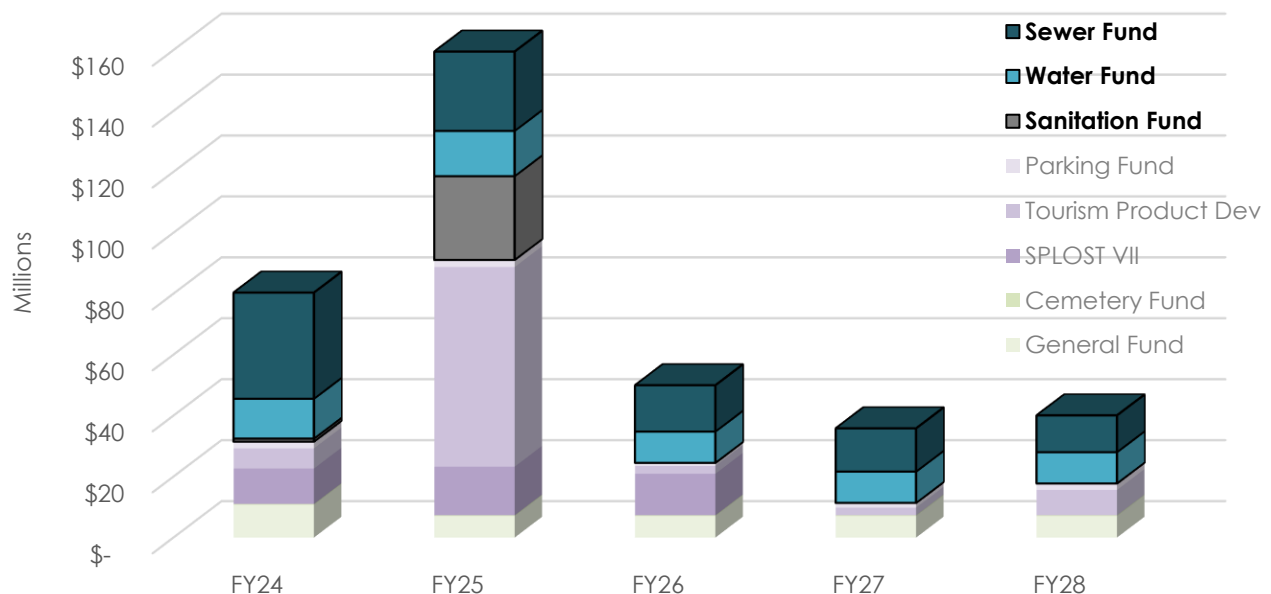
Description	Operating budget impacts not anticipated as this is investment extending the life of an existing capital asset. Savings can be expected in future repairs, but not quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

Utility Enterprise Funds

Utility Enterprise Funds include Sanitation, Sewer, and Water Services Funds. Operating and capital needs are projected and planned to ensure stable customer rates and reliable service delivery. The current five-year plan funds large-scale construction, ongoing planned capital investment, and reserve expansion for potential regulatory changes, particularly regarding environmental compliance including groundwater extraction limits. Utility Enterprise Fund capital planning includes both consideration of the City's current needs related to growth, development and sustainability, as well as planning for future expansion opportunities. Although Sewer revenues and expenses are differentiated from the Water Fund, the planning processes are complementary, and the Sewer capital plan is programmed concurrently with the Water capital plan.

Funding Source	2024	2025	2026	2027	2028	5-Year Total
Sanitation Fund	1,000,000	27,500,000	-	-	-	\$ 28,500,000
Sewer Fund	34,810,000	26,036,000	15,186,000	14,186,000	12,061,000	\$ 102,279,000
Water Fund	13,075,000	14,865,000	10,265,000	10,265,000	10,265,000	\$ 58,735,000

Five-year Revenue Projections by Fund



Project Name	Project Category	2024 Adopted
Advanced Metering Infrastructure (AMI) Technology Investment	Other	\$4,000,000
CMMS Cloud Upgrade	Other	\$160,000
Sanitation Headquarters	Sanitation Improvement	\$1,000,000

Project Name	Project Category	2024 Adopted
Southwest Quadrant Intermediate S&O Force Main Lift Station	Sewer Improvement	\$12,000,000
Lift Station Rehabilitation	Sewer Improvement	\$3,000,000
Sewer Line Rehabilitation	Sewer Improvement	\$3,000,000
Dean Forest Parallel Force Main	Sewer Improvement	\$3,000,000
Wilshire TMDL Improvements	Sewer Improvement	\$1,575,000
Effluent Disinfection	Sewer Improvement	\$1,000,000
Grit System Replacement	Sewer Improvement	\$1,000,000
Hopeton Offsite	Sewer Improvement	\$1,000,000
Travis Field Phase II	Sewer Improvement	\$1,000,000
Paulson Interceptor	Sewer Improvement	\$1,000,000
President Street TMDL Improvements	Sewer Improvement	\$850,000
Georgetown Nutrient Removal	Sewer Improvement	\$500,000
Treatment Plant Capital Maintenance	Sewer Improvement	\$500,000
Treatment Plant Capital Improvements	Sewer Improvement	\$500,000
President Street Diffusers	Sewer Improvement	\$500,000
Regional Plant Pond Dredging	Sewer Improvement	\$500,000
Treatment Plant Secondary Clarifier Recoat	Sewer Improvement	\$500,000
Blower Replacement	Sewer Improvement	\$500,000
Treatment Plant Expansion	Sewer Improvement	\$400,000
Large Tract Infrastructure	Sewer Improvement	\$400,000
Chatham Pump Stations Engineering	Sewer Improvement	\$400,000
Developer Oversizing	Sewer Improvement	\$350,000
Lift Station 38/39 Force Main	Sewer Improvement	\$250,000
Vernon River Watershed Management Implementation	Sewer Improvement	\$200,000
Treatment Plant PLC Upgrade	Sewer Improvement	\$180,000
Force Main Piggig	Sewer Improvement	\$150,000
Supervisory Control & Data Acquisition (SCADA) Upgrade	Sewer Improvement	\$150,000
Sanitary Sewer/Stormwater Separation	Sewer Improvement	\$130,000
Sluice Gate Replacement	Sewer Improvement	\$125,000
Lift Station Monitoring	Sewer Improvement	\$100,000
Sewer Share of Paving	Sewer Improvement	\$50,000
48" Waterline Replacement	Water Improvement	\$2,000,000
Groundwater System Management	Water Improvement	\$1,000,000
Large Tract Infrastructure	Water Improvement	\$900,000
Miscellaneous Water Line Replacements	Water Improvement	\$850,000
Water Booster Station	Water Improvement	\$800,000
I & D Expansion Phase II	Water Improvement	\$750,000
Valve Replacement Program	Water Improvement	\$500,000

Project Name	Project Category	2024 Adopted
Developer Oversizing	Water Improvement	\$400,000
Sludge Pond Dredging	Water Improvement	\$400,000
Lead/Copper Rule	Water Improvement	\$400,000
Overhead Storage Tank Repaint	Water Improvement	\$250,000
Source Water Assessment Program (SWAP)	Water Improvement	\$250,000
Well Preventative Maintenance	Water Improvement	\$150,000
Water Share of Paving	Water Improvement	\$110,000
Hydropneumatics Tank Replacements	Water Improvement	\$50,000
I&D Variable Frequency Drive (VFD) Upgrade	Water Improvement	\$50,000
Supervisory Control & Data Acquisition (SCADA) Upgrade	Water Improvement	\$45,000
Fire Hydrant Replacement Program	Water Improvement	\$10,000

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Advanced Metering Infrastructure (AMI) Technology Investment	Project Start Year	2022
Category	Other	Est. Project Complete Year (N/A for recurring)	2028
Recurring?	Non-Recurring	Strategic Priority	Good Government
Project Description	Installation of Advanced Metering Infrastructure (AMI), which allows remote collection of meter data for billing and maintenance purposes, phasing-out Direct Read and Automated Meter Read (AMR) infrastructure to support a transition to monthly billing and enhanced customer access to information.		

PROJECT DETAILS & NARRATIVE

Objective	To support a transition to monthly billing and enhance customer access to information
Benefits	Customer service and conservation improvements due to improved accuracy and access to information such as usage data and potential leak alerts
Scope/Comments	Conversion of approximately 50,000 existing direct read meters
Related Projects	Revenue System Upgrade/Replacement, ERP Optimization/Replacement

FUNDING SOURCE(S)

Water Fund	\$	24,922,356
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 6,572,356	\$ 4,000,000	\$ 4,600,000	\$ 3,250,000	\$ 3,250,000	\$ 3,250,000	\$ 18,350,000	\$ 24,922,356

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 5,268,356	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 3,827,000	\$ 3,827,000	\$ 19,654,000	\$ 24,922,356



Advanced Metering Infrastructure



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating budget impacts cannot be estimated at this time, but are expected to be neutral or possibly cost-saving. Analysis is ongoing regarding changes such as personnel reconfigurations to support more technical maintenance needs, but offset by reduced physical meter reading needs, increased cost of monthly billing offset by lower delinquent account liabilities, etc. Planning is ongoing and estimates will continue to progress with implementation status.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	CMMS Cloud Upgrade	Project Start Year	2024
Category	Other	Est. Project Complete Year (N/A for recurring)	2024
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	One time implementation cost to upgrade Cityworks On-Premise to Cityworks Cloud Version for Conveyance/Lift Station, Water Distribution and Water Supply.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure necessary asset management software is usable and supported
Benefits	Staff ability to manage capital assets, workflows, monitor historical work, identify associated costs, and schedule preventative maintenance is preserved
Scope/Comments	Upgrade Cityworks On-Premise version to Cityworks Cloud version
Related Projects	N/A

FUNDING SOURCE(S)

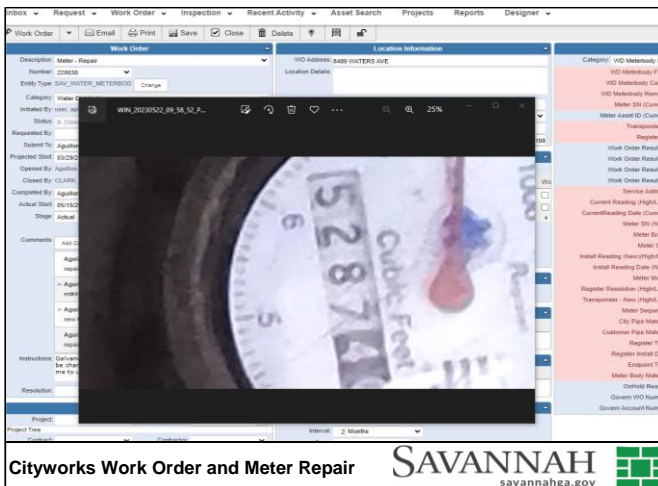
Water Fund	\$	160,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No operating budget impacts anticipated. This upgrade is required for continued support, however no change is expected in annual licensing & maintenance costs.	Estimated Ongoing Annual Impact
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		Total \$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Sanitation Headquarters	Project Start Year	2024
Category	Sanitation Improvements	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	To design and construct a facility to house all Sanitation administrative and field operations on Dean Forest Road.		

PROJECT DETAILS & NARRATIVE

Objective	To centralize Sanitation administration and operations
Benefits	Improved operational efficiency and effectiveness
Scope/Comments	Design and construction of a facility to house all Sanitation administrative and field operations.
Related Projects	N/A

FUNDING SOURCE(S)

Sanitation Fund	\$	25,500,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,000,000	\$ 24,500,000	\$ -	\$ -	\$ -	\$ 25,500,000	\$ 25,500,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ -	\$ 1,000,000	\$ 12,250,000	\$ 12,250,000	\$ -	\$ 25,500,000	\$ 25,500,000






LOCATION

Address	Dean Forest Road
Council District	5
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Facility operating expenses are anticipated to be analogous to current costs, although savings are anticipated in energy and operational efficiencies.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Lift Station Rehabilitation	Project Start Year	2022
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Lift stations typically are designed for a 20-25 year service life if a sufficient capital maintenance plan is followed including periodic component rehabilitation and replacement.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize lift station service life
Benefits	Reliable service that can meet customer demand as well as support growth and development
Scope/Comments	Rehabilitation and replacement of lift station infrastructure and components such as pumps, piping, and wet wells
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	19,100,050
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,100,050	\$ 3,000,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 17,000,000	\$ 19,100,050

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 1,878,277	\$ 3,444,355	\$ 3,444,355	\$ 3,444,355	\$ 3,444,355	\$ 3,444,355	\$ 17,221,773	\$ 19,100,050



Lift Station Rehabilitation



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No operating impact anticipated. Repairs and replacements are made to existing infrastructure and not likely to change expenses significantly. Savings can be anticipated in extended asset life, as well as reduced downtime and system failure costs, but cannot be quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Sewer Line Rehabilitation	Project Start Year	2020
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Rehabilitation/replacement of sewer main sections of the City sanitary sewer system that have met their useful life and are in need of replacement.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure reliable, sound infrastructure for sanitary sewer conveyance and collection to the lift stations and water reclamation plants
Benefits	Increased public, health, and environmental safety as well as reduced infiltration and inflow, operation & maintenance costs, and spills/cave-ins
Scope/Comments	Trenchless, cured-in-place liner, pipe bursting, or traditional replacement of lines with a condition assessment indicating potential imminent failure system-wide
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	21,335,843
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 8,335,843	\$ 3,000,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 13,000,000	\$ 21,335,843

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 5,885,716	\$ 3,090,025	\$ 3,090,025	\$ 3,090,025	\$ 3,090,025	\$ 3,090,025	\$ 15,450,127	\$ 21,335,843



Accessing a Line



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No operating budget impact anticipated. New lines replace existing assets with comparable operating impact already budgeted. Savings are possible in reduced break, spill mitigation, stoppages, and repair costs but cannot be quantified at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Dean Forest Parallel Force Main	Project Start Year	2023
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2026
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Construction of a force main parallel to the Clyde Alexander Lane force main to convey sewage from lift station 194 to Dean Forest Road.		

PROJECT DETAILS & NARRATIVE

Objective	To increase the sanitary sewer capacity to provide equitable service delivery and support new development
Benefits	Increased access to sanitary sewer services, increased revenue, and increased tax base
Scope/Comments	New 24" force main of approximately 4,000 linear feet and construct a 48" gravity sanitary sewer main along Pipe Makers Canal to the Travis Field Reclamation Plant
Related Projects	New Hamstead Sewer Infrastructure, SW Quad Intermediate S&O Force Main

FUNDING SOURCE(S)

Sewer Fund	\$	8,000,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,000,000	\$ 3,000,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 7,000,000	\$ 8,000,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 3,500,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 8,000,000



Typical Force Main Construction



LOCATION

Address	Dean Forest Road
Council District	1
Neighborhood	Savannah International Airport

OPERATING BUDGET IMPACT

Description	Force mains require little maintenance over the course of a 25-50 year service life. Significant operating budget impacts are not anticipated.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Wilshire TMDL Improvements	Project Start Year	2012
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Preparation for major upgrades to the Wilshire Waste Water Treatment Plant and/or processes for compliance with potential changes to Total Maximum Daily Load (TMDL) limits.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure continued compliance with legislated TMDL limits as they become more stringent
Benefits	National Pollution Discharge Elimination System (NPDES) permit deviations and fee avoidance, stable customer rates even when large-scale capital investment is required
Scope/Comments	Planning and reserve funding for Wilshire Plant improvements in response to potential TMDL regulatory changes
Related Projects	President Street TMDL Improvements, Georgetown Nutrient Removal

FUNDING SOURCE(S)

Sewer Fund	\$	10,340,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 3,765,000	\$ 1,575,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 6,575,000	\$ 10,340,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 2,068,000	\$ 2,068,000	\$ 2,068,000	\$ 2,068,000	\$ 2,068,000	\$ 10,340,000	\$ 10,340,000



Wilshire Discharge



LOCATION

Address	11015 Largo Drive
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No impact in planning and reserve stage.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Effluent Disinfection	Project Start Year	2018
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2028
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Selection, engineering, and implementation of sustainable alternatives to legacy chlorine processes for safe and effective waste water disinfection.		

PROJECT DETAILS & NARRATIVE

Objective	To safely and efficiently disinfect and process waste water
Benefits	Improved safety, process, cost efficiency and effectiveness due to more rapid microorganism deactivation with UV treatment compared to legacy chlorine treatment
Scope/Comments	Engineering and testing various waste water constituents that would inhibit UVT (Ultraviolet Transmission)
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	7,555,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,055,000	\$ 1,000,000	\$ 1,500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,500,000	\$ 7,555,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 50,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,505,000	\$ 7,505,000	\$ 7,555,000



UV Disinfecting System Web Picture



LOCATION

Address	1400 E. President Street
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Commodity operating budget impact represents savings estimated in chemicals currently used to disinfect, particularly chlorine.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ (41,051)
		Other	\$ -
		Total	\$ (41,051)

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Grit System Replacement	Project Start Year	2017
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	To replace/upgrade the existing grit systems located at the President and Crossroads Treatment facilities.		

PROJECT DETAILS & NARRATIVE

Objective	To optimize wastewater treatment system operations and ensure compliance with EPD regulations
Benefits	Reduced tank cleaning costs and increased useful life of downstream equipment
Scope/Comments	Engineering modification of the President Street system and full overhaul of the Crossroads system
Related Projects	N/A

FUNDING SOURCE(S)

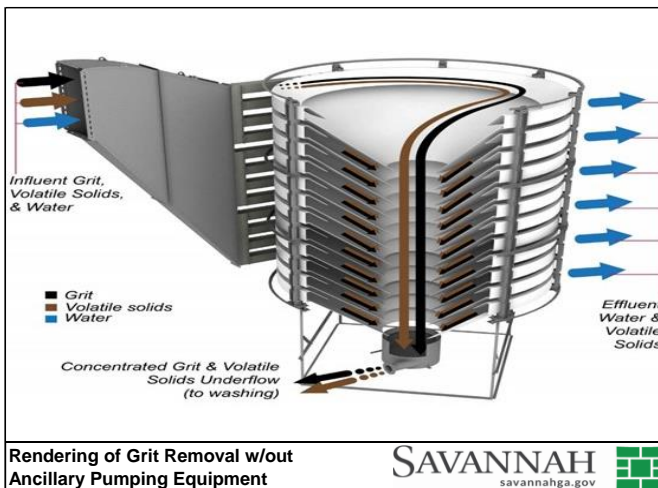
Sewer Fund	\$	6,500,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 4,000,000	\$ 6,500,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 135,111	\$ 1,591,222	\$ 1,591,222	\$ 1,591,222	\$ 1,591,222	\$ -	\$ 6,364,889	\$ 6,500,000



LOCATION

Address	1400 E. President Street & 125 Gulfstream Road
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No significant impact anticipated. This project is capital re-investment in existing infrastructure assets. Operating and maintenance costs are already included in the operating budget.	Estimated Ongoing Annual Impact
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		Total \$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Hopeton Offsite	Project Start Year	2017
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Construction of City sanitary sewer infrastructure to serve a recently annexed area on Little Neck Road west of US Route 17/Ogeechee Road.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize equitable access to City sewer services
Benefits	Safe and reliable sewer service, increased development opportunities, and expanded revenue potential
Scope/Comments	Sewer infrastructure construction including lift stations and force mains connecting the Hopeton/Keller tract to the City's existing sanitary sewer infrastructure
Related Projects	Large Tract Infrastructure (Water)

FUNDING SOURCE(S)

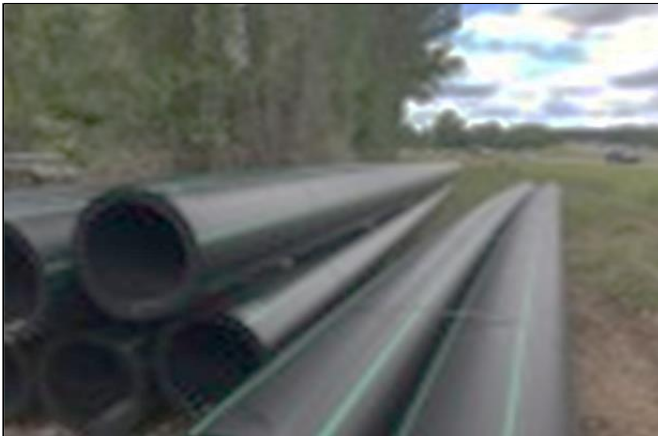
Sewer Fund	\$	4,166,904
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,166,904	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 4,166,904

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 3,125,178	\$ 1,041,726	\$ -	\$ -	\$ -	\$ 4,166,904	\$ 4,166,904



Force Main Piping



LOCATION

Address	Little Neck Road
Council District	5
Neighborhood	Gateway West

OPERATING BUDGET IMPACT

Description	Minimal additional personnel time and materials will be needed for the maintenance and operation of the new infrastructure, although the cumulative impact of new infrastructure City-wide will eventually require expanding the workforce. Electricity is the most significant anticipated cost. The Other costs reflect an estimated annualization of the replacement cost over the 25-year life of the infrastructure.	Estimated Ongoing Annual Impact	
		Personnel	\$ 3,023
		Contractuals	\$ 111,000
		Commodities	\$ 10,600
		Other	\$ 34,000
		Total	\$ 158,623

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Travis Field Phase II	Project Start Year	2024
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2028
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Design to expand the existing Travis Field Water Reclamation Facility treatment capacity from four million gallons per day (GPD) to 8 million gallons per day.		

PROJECT DETAILS & NARRATIVE

Objective	To provide additional wastewater treatment capacity as needed to meet future residential, commercial, and industrial demands
Benefits	Provides equitable service delivery, supports continued growth and development, and enhances sustainability
Scope/Comments	Current scope includes only design, which will inform the budgetary and construction needs upon completion
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	1,000,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000



Membrane Tanks and Control Building Construction



LOCATION

Address	98 Darque Road
Council District	Multiple
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	There is no operating budget impact in the design phase.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Paulson Interceptor	Project Start Year	2022
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2026
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Rehabilitation of Paulson Sanitary Sewer Interceptor which serves central Savannah loosely the area north of 57th street between Abercorn Street and Truman Parkway. This project will improve one of the City's last large concrete interceptors.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure infrastructure integrity and optimize system capacity and performance
Benefits	Increased capacity and reduced risk of system and infrastructure failure
Scope/Comments	Rehabilitation of Paulson Sanitary Sewer Interceptor using less disruptive and more cost effective trenchless boring method
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	1,712,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 712,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,712,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 570,667	\$ 570,667	\$ 570,666	\$ -	\$ -	\$ 1,712,000	\$ 1,712,000



Paulson Interceptor



LOCATION

Address	Central Savannah
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No impact anticipated at this time. This project is capital re-investment in existing infrastructure assets. Operating and maintenance expenses are already included in operating budgets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	President Street TMDL Improvements	Project Start Year	2012
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Preparation for major upgrades to the President Street Waste Water Treatment Plant and/or processes for compliance with potential changes to Total Maximum Daily Load (TMDL) limits.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure continued compliance with legislated TMDL limits as they become more stringent
Benefits	National Pollution Discharge Elimination System (NPDES) permit deviations and fees avoidance, stable customer rates even when large-scale capital investment is required
Scope/Comments	Planning and reserve funding for President Street Plant improvements in response to potential TMDL regulatory changes
Related Projects	Wilshire TMDL Improvements, Georgetown Nutrient Removal

FUNDING SOURCE(S)

Sewer Fund	\$	10,289,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 8,589,000	\$ 850,000	\$ 850,000	\$ -	\$ -	\$ -	\$ 1,700,000	\$ 10,289,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 2,057,800	\$ 2,057,800	\$ 2,057,800	\$ 2,057,800	\$ 2,057,800	\$ 10,289,000	\$ 10,289,000



60" Main



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No impact in planning and reserve stage.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Georgetown Nutrient Removal	Project Start Year	2015
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	NA
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Preparation for major upgrades to the Georgetown Waste Water Treatment Plant and/or processes for compliance with potential changes to Total Maximum Daily Load (TMDL) limits.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure continued compliance with legislated TMDL limits as they become more stringent
Benefits	Avoidance of National Pollution Discharge Elimination System (NPDES) permit deviations and fees, stable customer rates even when large-scale capital investment is required
Scope/Comments	Planning and reserve funding for Georgetown Plant improvements in response to potential TMDL regulatory changes
Related Projects	President Street TMDL & Wilshire TMDL

FUNDING SOURCE(S)

Sewer Fund	\$	4,500,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,500,000	\$ 500,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 3,000,000	\$ 4,500,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ -	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ 4,500,000	\$ 4,500,000



Ogeechee River-Georgetown Discharge



LOCATION

Address	14 Beaver Run Rd.
Council District	6
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No impact in the planning and reserve stage.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Treatment Plant Capital Maintenance	Project Start Year	2020
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Capital maintenance including equipment replacement, redesign, and reconfiguration to extend system life and meet permit discharge limits.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure compliance with more stringent EPD discharge limits
Benefits	Safeguard public health and the environment, minimize repair costs and service disruptions, avoid fines
Scope/Comments	Capital maintenance including equipment replacement, redesign, and reconfiguration at wastewater treatment plants
Related Projects	Treatment Plant Capital Improvements

FUNDING SOURCE(S)

Sewer Fund	\$	7,567,671
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 5,067,671	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 7,567,671

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 1,775,070	\$ 1,158,520	\$ 1,158,520	\$ 1,158,520	\$ 1,158,520	\$ 1,158,520	\$ 5,792,601	\$ 7,567,671



Gravity Thickener Re-build



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	This project is capital reinvestment in existing infrastructure. Operating expenses are already included in annual budgets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Treatment Plant Capital Improvements	Project Start Year	2020
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Capital improvements such as equipment upgrades and reconfigurations to the wastewater treatment plants.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure plants can operate to design capacity and within EPD regulatory specifications
Benefits	Meet customer service needs, increase operational efficiency, ensure public health and safety
Scope/Comments	Capital improvements to the wastewater treatment plants Citywide
Related Projects	Treatment Plant Capital Maintenance

FUNDING SOURCE(S)

Sewer Fund	\$	6,990,077
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 4,490,077	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 6,990,077

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 347,335	\$ 1,328,548	\$ 1,328,548	\$ 1,328,548	\$ 1,328,548	\$ 1,328,548	\$ 6,642,742	\$ 6,990,077



Improved Equipment Installation



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Improvements are assessed as they are planned for operating budget impact including additional expense, potential savings, and process efficiencies.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	President Street Diffusers	Project Start Year	2021
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Replacement of end-of-life aeration basin diffusers replacement at the President St. Water Reclamation Facility. Useful life is approximately 5-7 years.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure EPA water quality discharge standards while protecting customer rate stability
Benefits	EPA permit compliance, user rate stability, and maintenance of equipment/facility standards
Scope/Comments	Replacement of end-of-life President Street aeration basin diffusers
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	4,500,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,000,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 4,500,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 4,500,000	\$ 4,500,000



Zone 3 of 6 Diffusers in #1 Aeration Basin



LOCATION

Address	1400 E. President St.
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No operational impact. This project replaces existing equipment. Operating expenses are already included in annual budgets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Regional Plant Pond Dredging	Project Start Year	2023
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Dredging of the Wilshire and Georgetown treatment facility emergency storage ponds.		

PROJECT DETAILS & NARRATIVE

Objective	To maintain storage ponds and maximize capacity
Benefits	Public health and environmental protection
Scope/Comments	Removal of excess sediments and debris from the bottom of the emergency storage ponds
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	3,000,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 3,000,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,000,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ -	\$ 3,000,000	\$ 3,000,000



Internet Photo of Pond Dredging



LOCATION

Address	Regional Plants
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No impact to operating budget anticipated.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Treatment Plant Secondary Clarifier Recoat	Project Start Year	2020
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2025
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Recoat/Repair all metal structures in the secondary clarification tanks.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize the useful life of capital assets
Benefits	Reduced repair and replacement costs, improved service delivery
Scope/Comments	Sand blast, prime, and recoat all metal structures
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	2,250,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,250,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 2,250,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 1,125,000	\$ 1,125,000	\$ -	\$ -	\$ -	\$ 2,250,000	\$ 2,250,000



Uncoated Clarifier



LOCATION

Address	All Treatment Facilities
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Savings can be anticipated in reduced repair costs and downtime but cannot be quantified at this time.	Estimated Ongoing Annual Impact
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		Total \$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Blower Replacement	Project Start Year	2016
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2028
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Blower replacement and capital maintenance of the blowers at water treatment facilities		

PROJECT DETAILS & NARRATIVE

Objective	To maximize continuous operability of major equipment necessary for water treatment
Benefits	Maintained public health and safety
Scope/Comments	Maintenance of existing blowers including gear box and electrical component overhauls up to full replacement as necessary
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	3,000,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 3,000,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 490,641	\$ 52,000	\$ 2,457,359	\$ -	\$ -	\$ -	\$ 2,509,359	\$ 3,000,000



Blower Room at President Street



LOCATION

Address	Treatment Facilities
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No significant impact anticipated. This project reinvests in existing capital infrastructure. Operating and maintenance expenses are already included in the budget.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Treatment Plant Capital Expansion	Project Start Year	2004
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Expansion of City of Savannah's water reclamation facilities as service area and needs increase.		

PROJECT DETAILS & NARRATIVE

Objective	To prepare for necessary expansion while maintaining stable customer rates
Benefits	Ensures stable service delivery and customer rates, as well as opportunity for growth
Scope/Comments	Expansion of wastewater treatment plant service capacity and capabilities as needed relative to City growth
Related Projects	Treatment Plant Capital Maintenance, Treatment Plant Capital Improvement

FUNDING SOURCE(S)

Sewer Fund	\$	7,860,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 5,860,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000	\$ 7,860,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 535,554	\$ 1,464,889	\$ 1,464,889	\$ 1,464,889	\$ 1,464,889	\$ 1,464,889	\$ 7,324,446	\$ 7,860,000



President St. Water Reclamation Facility



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Reserve account to prevent sharp rate increases when large capital expansion is necessary to respond to area growth. Operating budget impact is estimated as expansion construction is scheduled.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Large Tract Infrastructure	Project Start Year	2015
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Construction and installation of sewer infrastructure to extend existing water system and service to newly annexed areas.		

PROJECT DETAILS & NARRATIVE

Objective	To facilitate development and ensure City sewer service is available to all residents
Benefits	Increased economic development opportunities, tax revenue base, and sewer revenue
Scope/Comments	Construction and installation of sewer infrastructure
Related Projects	Large Tract Infrastructure (Water)

FUNDING SOURCE(S)

Sewer Fund	\$	4,313,078
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,313,078	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000	\$ 4,313,078

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 1,303,607	\$ 209,471	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 3,009,471	\$ 4,313,078



Force Main Construction



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating impact estimated annually as part of budget planning based upon new development which varies year over year, including revenue projections for new customer accounts.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Chatham Pump Stations Engineering	Project Start Year	2021
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2028
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Analysis of existing mains and lift stations serving the Chatham Parkway area and new development further south towards Burkhalter Road including lift stations 178, 114, 115, 116, and 75 to prepare a plan for phased system upgrades as development continues.		

PROJECT DETAILS & NARRATIVE

Objective	To develop a cost-effective plan to maintain adequate sewage pumping capacity as the City expands along Chatham Parkway and further south of Ogeechee Road
Benefits	Public health and environmental protection, equitable service delivery system-wide, and increased opportunity for development
Scope/Comments	Analysis of existing mains and lift stations serving the Chatham Parkway area to inform a system upgrade plan
Related Projects	N/A

FUNDING SOURCE(S)

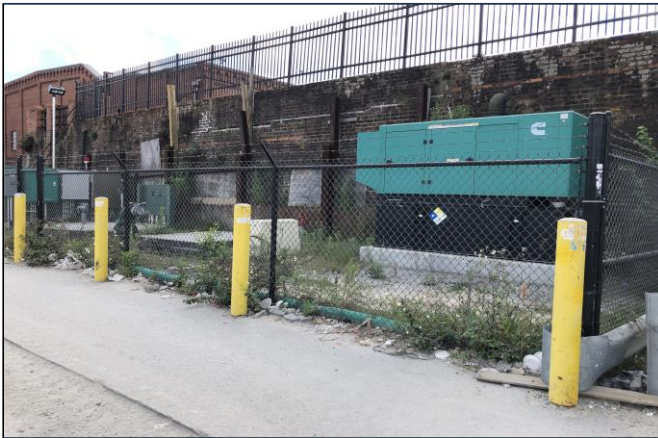
Sewer Fund	\$	2,051,664
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 851,664	\$ 400,000	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 1,200,000	\$ 2,051,664

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 630,000	\$ 420,000	\$ 1,001,664	\$ -	\$ -	\$ 2,051,664	\$ 2,051,664



Lift Station 72 on River Street



LOCATION

Address	Chatham Parkway
Council District	5
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No operating budget impact in the planning and analysis phase.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Developer Oversizing	Project Start Year	2019
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Oversize gravity sewer mains and/or lift stations constructed for the immediate needs of new development to allow for future growth.		

PROJECT DETAILS & NARRATIVE

Objective	To establish sanitary sewer infrastructure that will support a growing community
Benefits	Capital and construction cost savings, as well as reliable sewer service for existing and future customers
Scope/Comments	Installation of new sewer infrastructure sized for capacity over existing needs based upon forecast requirements within the useful life of the infrastructure
Related Projects	Developer Oversizing (Water), Large Tract Infrastructure

FUNDING SOURCE(S)

Sewer Fund	\$	2,470,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 720,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	\$ 2,470,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 265,119	\$ 439,340	\$ 439,340	\$ 439,340	\$ 439,340	\$ 447,523	\$ 2,204,881	\$ 2,470,000



**Coated Ductile Iron Pipe & Manhole
16" Force Main Installation**



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Oversizing the lines and pump stations does not significantly change the operating budget expenses compared with installation of new infrastructure sized only for immediate development needs. The Other costs represent the estimated annualized cost for end-of-life replacement after 50 years.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ 40,000
		Total	\$ 40,000

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Lift Station 38/39 Force Main	Project Start Year	2021
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2026
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Installation of a new force main to serve the existing Lift Station #39.		

PROJECT DETAILS & NARRATIVE

Objective	To provide equitable sanitary sewer service throughout the service area
Benefits	Public health and environmental protection as well as reduced chance of breaks or service disruptions
Scope/Comments	Approximately 16,000 linear feet of PVC force main installed from Wilmington Island to Whitmarsh Island
Related Projects	N/A

FUNDING SOURCE(S)

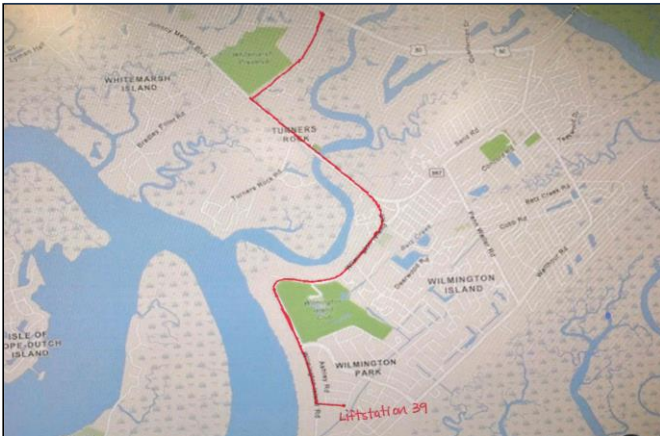
Sewer Fund	\$	2,162,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 712,000	\$ 250,000	\$ 600,000	\$ 600,000	\$ -	\$ -	\$ 1,450,000	\$ 2,162,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 720,666	\$ 720,667	\$ 720,667	\$ -	\$ -	\$ 2,162,000	\$ 2,162,000



Lift Station #39 Service Area



LOCATION

Address	Wilmington Island
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operational and maintenance costs to be offset by reduced pumping, repair costs, and manpower required, particularly during wet weather events.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Vernon River Watershed Management Implementation	Project Start Year	2024
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Implementation of the 2023 Watershed Management Plan related for the Vernon River, including monitoring, sampling, modeling, and sanitary sewer improvements and connections.		

PROJECT DETAILS & NARRATIVE

Objective	To efficiently and sustainably maximize water quality
Benefits	Protection of public health and improved environmental condition of ambient waters
Scope/Comments	Analysis, testing, and construction of sanitary conveyance systems and connections
Related Projects	N/A

FUNDING SOURCE(S)

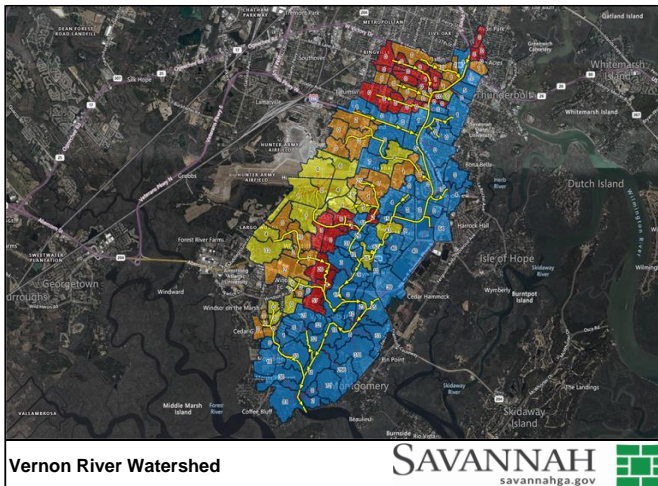
Sewer Fund	\$	1,000,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000	\$ 1,000,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000	\$ 1,000,000



LOCATION

Address	City-wide
Council District	Multiple
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating budget impacts including both infrastructure expenses and offsetting revenues are estimated and analyzed within water and sewer agreements.	Estimated Ongoing Annual Impact
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		Total \$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Treatment Plant PLC Upgrade	Project Start Year	2010
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2025
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Replacement and upgrade of treatment plant program logic controllers (PLCs) in excess of fifteen years old that have met their useful life and are no longer supported by the manufacturer.		

PROJECT DETAILS & NARRATIVE

Objective	To support continuous system operating capability
Benefits	Environmental compliance and minimized service disruptions
Scope/Comments	Replacement and upgrade of treatment plant PLCs in excess of fifteen years old
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	4,180,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 3,500,000	\$ 180,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 680,000	\$ 4,180,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 2,090,000	\$ 2,090,000	\$ -	\$ -	\$ -	\$ 4,180,000	\$ 4,180,000



Web Picture of a PLC



LOCATION

Address	1400 E. President street
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No impact anticipated. This project is capital reinvestment in existing assets. Operating and maintenance costs are already included in annual budgets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Force Main Pigging	Project Start Year	2018
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Perform the maintenance force main pigging program to keep the force mains clear of internal buildup as well as ensure proper system hydraulics operation and system capacity.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure the system can function at design capacity
Benefits	Continuous flows and pressure necessary for customer service needs
Scope/Comments	Propulsion of an object called a "pig" through the force mains to loosen internal buildup such as fats, oils, and greases (FOG), as well as scale and mineral deposits
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	1,525,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 775,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000	\$ 1,525,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 375,480	\$ 229,904	\$ 229,904	\$ 229,904	\$ 229,904	\$ 229,904	\$ 1,149,520	\$ 1,525,000



Pig Launching Structure At lift Station 39



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No impact anticipated - preventative capital maintenance program on existing assets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Supervisory Control & Data Acquisition (SCADA) Upgrade	Project Start Year	2019
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Upgrades and modifications to sewer related Supervisory Control & Data Acquisition (SCADA) equipment and software		

PROJECT DETAILS & NARRATIVE

Objective	To maintain supervisory oversight and control of the City's sewer system
Benefits	Enhanced early detection, prevention, and rapid response to issues within the sewer system
Scope/Comments	Replacement or upgrades of software, terminal units, and other electronic components
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	452,013
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 178,013	\$ 150,000	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000	\$ 274,000	\$ 452,013

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 148,013	\$ 60,800	\$ 60,800	\$ 60,800	\$ 60,800	\$ 60,800	\$ 304,000	\$ 452,013



Conceptual Control Center



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating impact is assessed as replacements or upgrades are implemented. Most improvements result in little or no operating budget impact. Maintenance and operation of replacement equipment is already included in annual budgets. Upgrades and expansions may have minimal cost increases in annual licensing and maintenance (L&M) fees, but those costs are offset by decreased repair costs.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Sanitary Sewer/Stormwater Separation	Project Start Year	2016
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Excavation, construction, and pipe work to redirect piping and disconnect storm and sanitary sewer systems as required per State Consent Order to prevent infiltration and inflow.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize system capacity, as well as prevent stoppages and spills
Benefits	Operational efficiency, maintenance and cleanup savings, environmental protection
Scope/Comments	Excavation, construction, and pipework on the storm and sanitary sewer systems City-wide
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	1,792,481
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,142,481	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 650,000	\$ 1,792,481

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 436,473	\$ 271,202	\$ 271,202	\$ 271,202	\$ 271,202	\$ 271,202	\$ 1,356,008	\$ 1,792,481



Stormwater Infiltration Smoke Test



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	None anticipated. Investment to be made on existing infrastructure. Savings are possible in reduced spill and stoppage clean and repair costs, but cannot be estimated at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Sluice Gate Replacement	Project Start Year	2022
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	2027
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Replacement of aging or inoperable sluice gates at treatment facilities City-wide.		

PROJECT DETAILS & NARRATIVE

Objective	To optimize continuous flow necessary for effective system-wide operation
Benefits	Reduced risk of stoppages from absorbent material (such as rags) in the system
Scope/Comments	Replacement of aging or inoperable sluice gates supporting the City-wide system
Related Projects	N/A

FUNDING SOURCE(S)

Sewer Fund	\$	975,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 475,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ -	\$ 500,000	\$ 975,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 56,862	\$ 229,535	\$ 229,535	\$ 229,535	\$ 229,535	\$ -	\$ 918,138	\$ 975,000



Sluice Gate



LOCATION

Address	President Street/Regional Plants
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No significant impact anticipated. This project reinvests in existing capital infrastructure. Operating and maintenance expenses are already included in the budget.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Lift Station Monitoring	Project Start Year	2017
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Installation of remote terminal units to provide failsafe operability of Lift Stations and small plants.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure reliable sound infrastructure for Lift Station reclamation plants
Benefits	Increased public health and environmental regulatory compliance
Scope/Comments	Install failsafe telemetry device to environmentally sensitive Lift Stations and plants
Related Projects	N/A

FUNDING SOURCE(S)

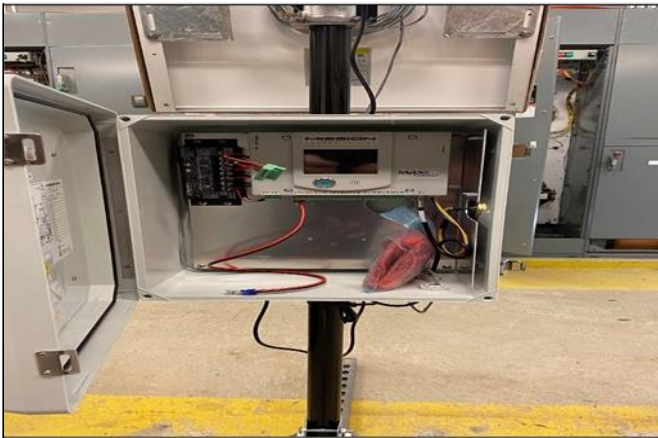
Sewer Fund	\$	1,199,471
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 699,471	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000	\$ 1,199,471

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 429,883	\$ 153,918	\$ 153,918	\$ 153,918	\$ 153,918	\$ 153,918	\$ 769,588	\$ 1,199,471



Failsafe Telemetry Device Installation



LOCATION

Address	City Wide
Council District	City-wide
Neighborhood	City or District Wide

OPERATING BUDGET IMPACT

Description	Operating impacts will include increased annual vendor communication service packages to be paid under Contractuals.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ 16,500
		Commodities	\$ -
		Other	\$ -
		Total	\$ 16,500

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Sewer Share of Paving	Project Start Year	2015
Category	Sewer Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Replace sewer lines in areas that are being repaved, capitalizing on opportunities when street asphalt is being removed and milled to access sewer lines for maintenance and replacement.		

PROJECT DETAILS & NARRATIVE

Objective	To capitalize on opportunities for process efficiencies
Benefits	Minimized neighborhood disruptions, as well as cost and time savings accessing lines to be replaced when scheduled with paving projects
Scope/Comments	Repairing/replacing lines in areas where asphalt is being removed and access is available without making additional street cuts
Related Projects	Street Paving & Resurfacing, Local Maintenance & Improvement Grant (LMIG) Resurfacing

FUNDING SOURCE(S)

Sewer Fund	\$	666,934
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 416,934	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000	\$ 666,934

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 251,763	\$ 83,034	\$ 83,034	\$ 83,034	\$ 83,034	\$ 83,034	\$ 415,171	\$ 666,934



Sewer Main Replacement under Pavement



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	None anticipated. New lines replace existing assets with comparable operating impact already budgeted. Savings are possible in reduced leak, break, replacement and repair costs.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	48" Waterline Replacement	Project Start Year	2018
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	2030
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Replacing sections of the 48" steel raw water line.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure system standards are maintained
Benefits	Reliable service and system integrity
Scope/Comments	Replace existing raw water line with ductile iron near Grange Road
Related Projects	N/A

FUNDING SOURCE(S)

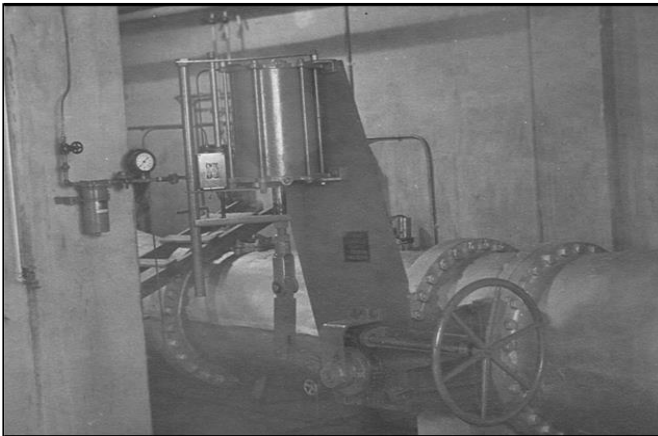
Water Fund	\$	19,241,320
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 9,241,320	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 10,000,000	\$ 19,241,320

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 9,241,320	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 10,000,000	\$ 19,241,320



**48" Water Line Section
Connected to the Impoundment**



LOCATION

Address	1 Water Filtration Plant Rd, Port Wentworth GA
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	None anticipated. Section replaces existing assets with comparable operating impact already budgeted. Savings are possible in reduced leak, break and repair costs.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Groundwater System Management	Project Start Year	2023
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	<p>Reserve project to ensure user rate stability while providing sufficient funding for significant treatment plant improvements and expansions necessary to remain in compliance with groundwater extraction limitations.</p> <p>Note: Current expense schedule reflects improvements necessary to comply with the Georgia Environmental Protection Division reducing the City's groundwater permit by approximately 2M gallons/day by Jan 1, 2025.</p>		

PROJECT DETAILS & NARRATIVE

Objective	To maintain water supply capacity with reduced groundwater extraction
Benefits	Environmental permit compliance, continuous water supply service, stable user rates
Scope/Comments	Upsizing/optimizing the I&D water treatment facility including pump and pipe sizes to increase capacity
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	15,650,268
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 10,650,268	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000	\$ 15,650,268

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 2,730,000	\$ 2,730,000	\$ 2,730,000	\$ 2,730,000	\$ 4,730,268	\$ 15,650,268	\$ 15,650,268



Water Supply

LOCATION

Address	1 Filtration Plant Rd
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating budget impact includes an increase in water treatment chemicals such as chlorine due to increased limits on groundwater extraction.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ 360,000
		Other	\$ -
		Total	\$ 360,000

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Large Tract Infrastructure	Project Start Year	2015
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Construction and installation of water infrastructure to extend the existing system and service to newly annexed areas.		

PROJECT DETAILS & NARRATIVE

Objective	To facilitate development and ensure City water service is available to all residents
Benefits	Increased economic development opportunities, tax revenue base, and water service revenue
Scope/Comments	Construction & installation of water infrastructure as required by residents and development
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	14,322,030
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 9,822,030	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 4,500,000	\$ 14,322,030

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 558,772	\$ 4,945,258	\$ 1,342,000	\$ 1,342,000	\$ 1,342,000	\$ 4,792,000	\$ 13,763,258	\$ 14,322,030



24" Water Main and Valve Installation



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating impacts estimated annually as part of budget development are based upon new development which varies year over year, including revenue projections for new customer accounts.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Miscellaneous Water Line Replacements	Project Start Year	2019
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Replacement of water main sections of the City Water Distribution system that have met their useful life.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure water infrastructure is optimized for service delivery to minimize leaks and breaks
Benefits	Increased customer satisfaction and decreased maintenance and repair expenses
Scope/Comments	Line improvements City-wide
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	6,954,562
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,704,562	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 4,250,000	\$ 6,954,562

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 1,317,928	\$ 1,127,327	\$ 1,127,327	\$ 1,127,327	\$ 1,127,327	\$ 1,127,327	\$ 5,636,634	\$ 6,954,562



Water Main Replacement



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	None anticipated. New lines replace existing assets with comparable operating impact already budgeted. Savings are possible in reduced leak, break and repair costs.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Water Booster Station	Project Start Year	2024
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	2026
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Construction of Water Booster Station to supply water that meets demand throughout the Southwest Quadrant.		

PROJECT DETAILS & NARRATIVE

Objective	To provide all customers throughout the City with equitable access to water service
Benefits	Increased development and economic opportunity
Scope/Comments	Pump station design and construction
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	3,300,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 800,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 3,300,000	\$ 3,300,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 800,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 3,300,000	\$ 3,300,000



Typical Water Booster Station



LOCATION

Address	200 Pine Meadow Dr
Council District	5
Neighborhood	Savannah International Airport

OPERATING BUDGET IMPACT

Description	Electricity costs are the most significant expense for the water booster station. It requires little personnel or contractor maintenance. The expanded service area can be expected to result in offsetting revenues but the revenues are not included in the estimate at this time.	Estimated Ongoing Annual Impact	
		Personnel	\$ 682
		Contractuals	\$ 102,000
		Commodities	\$ -
		Other	\$ -
		Total	\$ 102,682

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	I&D Expansion Phase II	Project Start Year	2018
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	2026
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Phase II will include major plant additions, modifications to existing assets, and component rehabilitation/replacement per existing Treatment Plant Optimization Project recommendations.		

PROJECT DETAILS & NARRATIVE

Objective	To meet future capacity service demands
Benefits	Increased electrical efficiency, process efficiency, ability to meet demand, and economic opportunities
Scope/Comments	Plant additions, modifications, and component rehabilitation or replacement per the Treatment Plant Optimization Project recommendations
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	5,400,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 3,900,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 5,400,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 200,000	\$ 750,000	\$ 750,000	\$ 3,700,000	\$ -	\$ -	\$ 5,200,000	\$ 5,400,000



Water Treatment



LOCATION

Address	1 Water Filtration Plant Road Port Wentworth
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating budget impacts to be determined upon completion of engineering optimization contract establishing specific improvements to be made.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Valve Replacement Program	Project Start Year	2019
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Replacement of Water Distribution operating valves that have met their useful service life and have become non-operable.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure water infrastructure is in optimum condition so necessary potable drinking water and fire protection resource is available
Benefits	Increased customer satisfaction and decreased maintenance and repair expenses
Scope/Comments	Capital replacement of end-of-life valves system-wide
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	3,569,057
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,069,057	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 3,569,057

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 394,680	\$ 597,875	\$ 597,875	\$ 597,875	\$ 597,875	\$ 782,875	\$ 3,174,377	\$ 3,569,057



New Valves For Replacement



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	None anticipated. New valves replace existing assets with comparable operating impact already budgeted.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Developer Oversizing	Project Start Year	2019
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Modification and oversizing water mains beyond the immediate needs of private development projects to support future development and customer base expansion.		

PROJECT DETAILS & NARRATIVE

Objective	To establish water infrastructure that will support a growing community
Benefits	Capital and construction cost savings, reliable water service for new and future customers, and more efficient capital and operating spending
Scope/Comments	Installation of higher capacity water infrastructure than is immediately needed, but is projected to be needed within the useful life of the capital assets
Related Projects	Developer Oversizing (Sewer), Water/Sewer Large Tract Infrastructure

FUNDING SOURCE(S)

Water Fund	\$	6,981,855
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 4,381,855	\$ 400,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 2,600,000	\$ 6,981,855

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 13,981	\$ 964,293	\$ 964,293	\$ 964,293	\$ 964,293	\$ 3,110,703	\$ 6,967,874	\$ 6,981,855



Installing a 24" Ductile Iron Water Main



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description		Estimated Ongoing Annual Impact	
The size of the water infrastructure does not significantly change the system operation and maintenance costs. The costs indicated represent additional personnel, supply, and vehicular equipment required per every 220 miles of new water main installed, as well as for every 1,500 new metered services provided. Expenses can be offset by new customer account revenue, but are not included in the metric at this time.	Personnel	\$	269,894
	Contractuals	\$	-
	Commodities	\$	2,000
	Other	\$	15,934
	Total	\$	287,828

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Sludge Pond Dredging	Project Start Year	2013
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	To remove sludge from the pond and place in the drying bed for subsequent removal to a landfill.		

PROJECT DETAILS & NARRATIVE

Objective	To comply with the requirements of the NPDES discharge permit
Benefits	Reduced environmental impacts and fine avoidance
Scope/Comments	Sludge removal and hauling
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	4,232,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 2,232,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000	\$ 4,232,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 320,994	\$ 782,201	\$ 782,201	\$ 782,201	\$ 782,201	\$ 782,201	\$ 3,911,006	\$ 4,232,000



Sludge Pond



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	None anticipated. Ongoing project with operating impacts already included in annual budgets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Lead/Copper Rule	Project Start Year	2023
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	2028
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	The USEPA updated The Lead and Copper Rule in 2021 as part of a nation-wide initiative to remove lead pipes from drinking water systems. Requirements include completion of an inventory of all public and private water service laterals materials, development of a replacement plan if lead lines are located, lead testing for all public and private elementary and middle schools in the service area, lead testing for all daycares in the service area, and increased public outreach.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure no lead water service lines remain on either the public or private side of the City's drinking water system
Benefits	Safe drinking water and compliance with EPA mandates
Scope/Comments	Inventory of all public and private water service laterals, development of replacement plan for any lead lines identified, update of lead and copper testing protocols, lead testing for all schools and daycares in the service area, and increased public outreach and communication
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	3,992,043
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,992,043	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000	\$ 3,992,043

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 7,957	\$ 634,086	\$ 1,100,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,984,086	\$ 3,992,043




SAVANNAH Georgia **Lead Pipe Assessment**

INSTRUCTIONS
Note: You may close and open these instructions at any point by clicking on the button on the top right of the panel.

Step 1. Navigate to your water service address
Step 2. Click on the Red Dot with your Address Listed.

Step 3. A pop-up will appear with:

- Your service address listed single-family/commercial property (Skip to Step 5), or
- More than one service address (multi-family/commercial property)

Step 4. Select your water service address
Step 5. Select the button that says

CLICK TO SURVEY!

Public Survey Database

SAVANNAH
savannahga.gov

LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	There is no asset directly scoped within this project. Public outreach and communication portals and/or asset management systems may require capital investment for configuration with ongoing licensing and maintenance fees, and any lead infrastructure identified will require capital replacement with ongoing OBI.	Estimated Ongoing Annual Impact
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		Total \$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Overhead Storage Tank Repainting	Project Start Year	2021
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Remove old paint and repaint elevated tanks in the water systems as part of a planned preventative capital asset maintenance schedule.		

PROJECT DETAILS & NARRATIVE

Objective	To maintain the integrity of water supply system assets
Benefits	Customer service and rate stability
Scope/Comments	External preservation and resurfacing with AWWA-approved paint
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	1,247,177
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 797,177	\$ 250,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 450,000	\$ 1,247,177

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 259,730	\$ 197,489	\$ 197,489	\$ 197,489	\$ 197,489	\$ 197,489	\$ 987,447	\$ 1,247,177





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LOCATION

Address	1 Filtration Plant Rd
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No impact anticipated at this time. Investment is in existing capital assets and maintenance expenses are already included in the operating budget.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Source Water Assessment Program (SWAP)	Project Start Year	2019
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	2024
Recurring?	Non-Recurring	Strategic Priority	Infrastructure
Project Description	Ongoing assessment and related response required to monitor the Abercorn Creek Watershed and protect Abercorn Creek which is a source of drinking water. Protection of water quality includes land conservation, land owner payments for water quality protection, and water quality monitoring.		

PROJECT DETAILS & NARRATIVE

Objective	To protect the water quality in Abercorn Creek, an essential drinking water source.
Benefits	Public health and environmental protection and contributes to keeping water rates low
Scope/Comments	Water quality monitoring, land conservation, and payments to land owners for water quality protection
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	500,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 500,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000



LOCATION

Address	Abercorn Creek
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No operating budget impacts anticipated.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Well Preventative Maintenance	Project Start Year	2019
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Planned capital preventative mechanical and electrical maintenance program for wells.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure wells are able to continuously operate at design capacity
Benefits	Reliably adequate flows and pressure for domestic use and fire protection, maximized system life, reduced repair costs & system downtime
Scope/Comments	Maintain water wells each year on a rotating basis, or as-needed
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	1,672,914
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 1,122,914	\$ 150,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 550,000	\$ 1,672,914

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 778,573	\$ 178,868	\$ 178,868	\$ 178,868	\$ 178,868	\$ 178,868	\$ 894,341	\$ 1,672,914



Well Site



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No operating impact anticipated - project is a planned capital investment schedule on existing infrastructure. Operating costs are already included in annual budgets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Water Share of Paving	Project Start Year	2020
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Replace water lines in areas that are being repaved, capitalizing on opportunities when street asphalt is being removed and milled to access water lines for maintenance and replacement.		

PROJECT DETAILS & NARRATIVE

Objective	To maximize opportunities for process efficiencies
Benefits	Cost and time savings accessing lines to be replaced when scheduled with paving projects
Scope/Comments	Repairing/replacing lines in areas where asphalt is being removed and access is available without making additional street cuts
Related Projects	Street Paving & Resurfacing, Local Maintenance & Improvement Grant (LMIG) Resurfacing

FUNDING SOURCE(S)

Water Fund	\$	1,413,338
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 863,338	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 550,000	\$ 1,413,338

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 100,800	\$ 262,508	\$ 262,508	\$ 262,508	\$ 262,508	\$ 262,508	\$ 1,312,538	\$ 1,413,338



Water Main Replacement



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	None anticipated. New lines replace existing assets with comparable operating impact already budgeted. Savings are possible in reduced leak, break, replacement and repair costs.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Hydropneumatic Tank Replacements	Project Start Year	2016
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Capital replacement of end-of-life hydropneumatic tanks.		

PROJECT DETAILS & NARRATIVE

Objective	To maintain the ground water infrastructure while budgeting capital investment over time to maximize user rate stability
Benefits	Continuous service and stable user rates
Scope/Comments	Remove and replace end-of-life hydropneumatic tanks.
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	979,760
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 729,760	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000	\$ 979,760

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 302,163	\$ 12,000	\$ 320,750	\$ 12,000	\$ 320,750	\$ 12,097	\$ 677,597	\$ 979,760



Installing New Tank at Well 28



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	No impact anticipated. Existing capital infrastructure will be replaced with analogous materials. Maintenance and upkeep costs are already included in operating budgets.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	I&D Variable Frequency Drive (VFD) Upgrade	Project Start Year	2018
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Replace and upgrade end-of-life variable frequency drives (VFD).		

PROJECT DETAILS & NARRATIVE

Objective	To ensure pumps have consistent power supporting continuous operations
Benefits	Improved efficiency and steady service delivery
Scope/Comments	Replace and upgrade end-of-life VFDs
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	750,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 500,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000	\$ 750,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 86,519	\$ 132,696	\$ 132,696	\$ 132,696	\$ 132,696	\$ 132,696	\$ 663,481	\$ 750,000



Variable Frequency Drive Cabinet



LOCATION

Address	1 Water Filtration Rd
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating and maintenance costs for new VFDs are not significantly different than the costs associated with the replaced units, although savings can be anticipated due to improved efficiency.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Supervisory Control & Data Acquisition (SCADA) Upgrade	Project Start Year	2019
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Upgrade the Supervisory Control and Data Acquisition (SCADA) system hardware and software for the water wells.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure continuous remote monitoring and control of water well systems
Benefits	Ability to rapidly respond to system alerts and maintain safe, efficient system operations
Scope/Comments	Upgrade SCADA hardware and software components system-wide
Related Projects	N/A

FUNDING SOURCE(S)

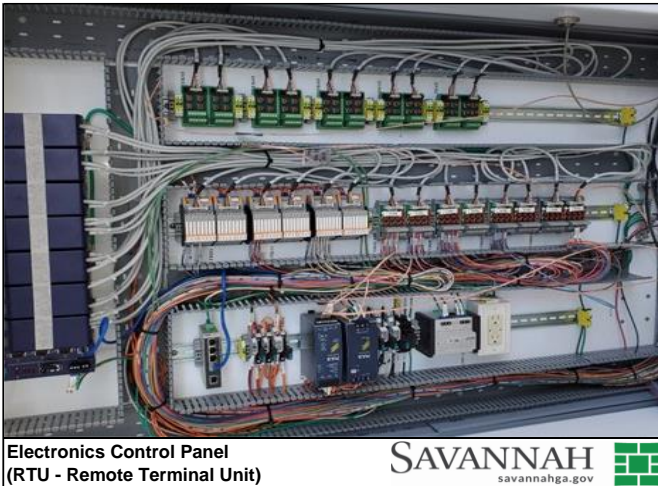
Water Fund	\$	1,066,459
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 841,459	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 225,000	\$ 1,066,459

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 76,195	\$ 85,507	\$ 85,507	\$ 85,507	\$ 85,507	\$ 648,236	\$ 990,264	\$ 1,066,459



LOCATION

Address	City-wide
Council District	City-wide
Neighborhood	City or District-wide

OPERATING BUDGET IMPACT

Description	Operating impacts are estimated on a case-by-case basis as components are added or upgraded for potential operating expense increase or savings.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

CIP Request Summary

ADMINISTRATIVE INFORMATION

Project Name	Fire Hydrant Replacement Program	Project Start Year	2016
Category	Water Improvements	Est. Project Complete Year (N/A for recurring)	N/A
Recurring?	Recurring	Strategic Priority	Infrastructure
Project Description	Replacement of non-functioning and/or obsolete fire hydrants.		

PROJECT DETAILS & NARRATIVE

Objective	To ensure both public safety and historic atmosphere are maintained
Benefits	Maintenance of public safety and economic assets, as well as the City's ISO rating
Scope/Comments	Downtown/Historic District - hydrants primarily damaged by auto accidents
Related Projects	N/A

FUNDING SOURCE(S)

Water Fund	\$	790,000
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FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY24	FY25	FY26	FY27	FY28		
\$ 740,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000	\$ 790,000

EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY24	FY25	FY26	FY27	FY28		
\$ 326,495	\$ 92,701	\$ 92,701	\$ 92,701	\$ 92,701	\$ 92,701	\$ 463,505	\$ 790,000



Fire Hydrant Replacement



LOCATION

Address	Multiple
Council District	2
Neighborhood	Downtown/Historic Districts

OPERATING BUDGET IMPACT

Description	None anticipated. New hydrants replace existing assets with comparable operating impact already budgeted.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		Total	\$ -

Appendix



A RESOLUTION OF THE MAYOR AND ALDERMEN OF THE CITY OF SAVANNAH, GEORGIA, AUTHORIZING THE CITY MANAGER TO EXECUTE HOTEL/MOTEL EXCISE TAX UNDER O.C.G.A. 48-13-51(b); TO ALL NECESSARY ACTS TO ACCOMPLISH THE INTENT OF THIS RESOLUTION; TO PROVIDE AN EFFECTIVE DATE OF THIS RESOLUTION; AND FOR OTHER PURPOSES

WHEREAS, Savannah City Council passed a resolution on February 25, 2021 requesting the Georgia General Assembly pass legislation enabling the City of Savannah to move into a new Hotel Motel Tax Authorization Clause O.C.G.A. 48-13-51(b);

WHEREAS, Savannah City Council's requesting resolution outlined the Tourism Product Development Projects for which Hotel Motel Tax would fund as the following: \$20 million redevelopment of Savannah's waterfront; \$10 million renovation of the Historic Water Works building; \$10 million expansion of the Tide to Town Urban Trail Network; \$17 million to create trails, sidewalks and other connections between the Historic District, westside neighborhoods and the new arena; \$3.5 million for museum development; \$2 million for a water access facility on Savannah's southside; \$2 million for wayfinding signage; and \$1 million for West Bay Street gateway enhancements; and

WHEREAS, during the 2023 State Legislative Session, the Georgia General Assembly and Governor passed legislation enabling the City of Savannah to adjust their hotel/motel tax from six percent to eight percent, subject to spending restrictions identified in O.C.G.A. 48-13-51(b); and

WHEREAS, the City of Savannah desires to adopt a Hotel Motel Tax rate of eight percent; and,

WHEREAS, all Hotel Motel Tax revenues and Tourism Product Development Projects must comply with the definitions and requirements of O.C.G.A. 48-13-51(b); and,

WHEREAS, Hotel Motel Tax revenues have grown since Savannah City Council's passage of the February 25, 2021 requesting resolution.

NOW, THEREFORE, BE IT RESOLVED THAT the Mayor and Aldermen of the City of Savannah will prioritize Tourism Product Development Projects in the following manner:

1. Redevelopment of River Street, Savannah's Waterfront in the amount of \$30 million dollars;
2. Redevelopment of Historic Waterworks Building and connections between the Historic District, westside neighborhoods and the Enmarket Arena in the amount of \$37 million dollars;
3. Development and construction of the Tide to Town trail network in the amount of \$10 million dollars; and
4. Completion of the remaining tourism product development projects within the resolution in the amount of \$8.5 million dollars.

BE IT FURTHER RESOLVED; In the event of excess Hotel Motel Tax collections, the City of Savannah would allocate the excess revenue to cover additional tourism product development costs in the prioritized fashion listed above.

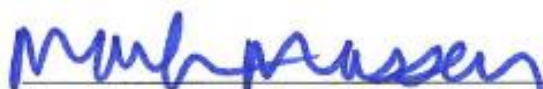
BE IT FURTHER RESOLVED THAT any and all resolutions, or any part thereof, in conflict with this resolution are hereby repealed. The new hotel/motel tax rate and allocations outlined in this resolution shall be effective on September 1, 2023.

ADOPTED by the Mayor and Aldermen of the City of Savannah, this the 25th Day of May, 2023.



Van R. Johnson, II
Mayor of Savannah

Attest:



Mark Massey
Clerk of Council



Unfunded Priority Capital Requests

Many priority projects cannot be funded on an annual basis due to a variety of reasons, most commonly because sufficient revenues are not available. Other reasons that a project may be deferred include neighborhoods being unready for the disruption, insufficient workload capacity of City workers and/or contractors to implement, or other funding sources (such as grant or SPLOST) may be available to fulfill the need.

As funding becomes available throughout the course of the year, whether by revenues realized above budget or by expenses realized below budget, these priority projects may be considered for implementation.

Unfunded Submissions	5-year Total
Deferred Facility Maintenance Program ¹²	\$ 10,105,391
Broughton Streetscape Phase II	\$ 8,000,000
Pump Station Bar Screen Replacement ¹³	\$ 5,993,200
Stiles Avenue Phase II	\$ 4,479,721
Paulson Complex Improvement	\$ 4,000,000
100% Savannah Clean Energy	\$ 3,600,000
SFD Training Buildings & Grounds Rehabilitation	\$ 3,500,000
Scarborough Complex Improvement	\$ 2,700,000
Regional Park Restrooms Facilities	\$ 2,500,000
Concrete Roadway Repairs	\$ 2,500,000
Monument Conservation	\$ 2,000,000
Tremont Road Bridge Replacement	\$ 1,500,000
Square, Fountain & Monument Preservation	\$ 1,450,000
Grant Center Parking Expansion	\$ 1,000,000
Mills B Lane Bridge Replacement	\$ 900,000
Bridge Preservation	\$ 826,700
Forsyth Park Recreation Improvement	\$ 625,000
Bacon Park Tennis Complex Expansion	\$ 550,000
Pool Facility Renovations	\$ 500,000
Louisville Road Sidewalk & Curb Improvement	\$ 500,000
Possum Canal Improvement	\$ 500,000
Forsyth Park Fountain Restoration	\$ 450,000
Electric Vehicle Charging Infrastructure	\$ 400,000
Bacon Park Tennis Complex - Facility Improvement	\$ 300,000
Renovation of Park Amenities	\$ 300,000
Water Works Site Activation	\$ 250,000
Dry Storage Materials Shelter	\$ 165,000
Jefferson Street Playground Replacement	\$ 140,000
Square Lighting & Electric Upgrade	\$ 125,000
Facilities Maintenance Parking Lot Improvement	\$ 80,000
Cultural Arts Center Stage Floor Renovation	\$ 75,000
Total	\$ 60,015,012

¹² Budget is allocated to address City Facility Deferred Maintenance, however insufficient revenues and operational support are available to fully fund at this time. The number shown is the five-year balance still required.

¹³ The Pump Station Bar Screen Replacements project is partially funded, but insufficient revenues are available to replace all bar screens at this time. Bar screens will be prioritized for replacement based upon material condition, and the City will continue to seek alternate funding sources to fully fund the need. The number shown is the five-year balance still required.

Six-year SPLOST VII Allocation Plan

Project Name	FY21	FY22	FY23	FY24	FY25	FY26	6-Year Total
Springfield Canal Drainage Improvements	6,000,000	2,000,000	37,000,000	-	-	-	45,000,000
LMIG Resurfacing	49,984	520,000	550,000	550,000	600,000	600,000	2,869,984
Street Paving & Pavement Rehab	3,500,000	3,000,000	3,300,000	3,350,000	3,479,931	3,250,000	19,879,931
Casey South Drainage Improvements (Phase 2B)	22,000,000	-	-	-	-	-	22,000,000
Traffic Safety and Calming	1,000,000	750,000	750,000	1,000,000	750,000	750,000	5,000,000
Sidewalk Replacement & New Installation	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,000,000	6,500,000
Abercorn Streetscape (CNU)	-	-	500,000	2,500,000	-	-	3,000,000
City Hall Historic Renovation ¹⁴	-	3,000,000	-	-	2,000,000	-	5,000,000
Grant Center Replacement	2,500,000	-	-	-	-	-	2,500,000
Grayson Stadium Improvements ^{15,16}	80,000	420,000	2,000,000	-	-	3,000,000	5,500,000
Riverwalk Extension	2,000,000	-	-	-	-	-	2,000,000
Waters Avenue Revitalization (Phase 3)	2,000,000	-	-	-	-	-	2,000,000
W. W. Law Swimming Pool Rehabilitation	250,000	-	-	-	-	-	250,000
Shuman Swimming Pool Rehabilitation	500,000	-	-	-	-	-	500,000
Haven Swimming Pool Rehabilitation	500,000	-	-	-	-	-	500,000
Southside Community Center	-	1,000,000	-	-	-	-	1,000,000
Tide to Town	-	-	1,000,000	-	-	-	1,000,000
Daffin Park Improvements	-	205,000	-	-	-	-	205,000
Daffin Park Pool Rehabilitation	-	295,000	-	-	-	-	295,000
Liberty City (Parking and Facility)	-	300,000	-	-	-	-	300,000
Blighted Property Acquisition & Redevelopment	2,000,000	-	1,000,000	2,500,000	2,500,000	2,000,000	10,000,000
Broughton Street Streetscape	8,000,000	-	-	-	-	-	8,000,000
Eastside Early Learning Center	-	-	-	-	3,125,000	-	3,125,000
Police Headquarters Renovation	3,200,000	-	1,500,000	-	-	-	4,700,000
Public Safety Technology Improvements	-	-	-	-	500,000	500,000	1,000,000
Fire Truck Replacement	2,000,000	-	-	-	-	-	2,000,000
Downtown Streetscape GO Bonds Retirement ¹⁷	6,700,000	-	-	-	-	-	6,700,000
Guy Minnick Park Improvements (Phase 3) ¹⁸	-	-	-	-	2,000,000	-	2,000,000
Fiber Optic Cable Replacement ¹⁶	-	-	-	-	3,000,000	-	3,000,000
Total	\$63,379,984	\$12,590,000	\$48,700,000	\$11,000,000	\$19,054,931	\$11,100,000	\$165,824,915

¹⁴ \$2M in FY25 only available if SPLOST VII collections exceed \$420M.

¹⁵ \$80K showing in FY21 was prefunded in FY20 to address locker room HVAC needs.

¹⁶ \$3M in FY26 only available if SPLOST VII collections exceed \$420M.

¹⁷ Not a capital project, but approved for SPLOST VII funding and included in budgeting to account for all allocations.

¹⁸ Allocations for Guy Minnick Park and Fiber Optic Cable Replacement available if SPLOST VII collections exceed \$420M.

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