

2025

CITY OF SAVANNAH

# ADOPTED BUDGET



2025-2029  
CAPITAL  
IMPROVEMENT  
PROGRAM



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Savannah  
Georgia**

For the Fiscal Year Beginning

**January 01, 2024**

*Christopher P. Morrell*

**Executive Director**

(Chicago, Illinois)—Government Finance Officers Association is pleased to announce that City of Savannah, Georgia received GFOA's Distinguished Budget Presentation Award for its budget. The award represents a significant achievement by the entity. It reflects the commitment of the governing body and staff to meeting the highest principles of governmental budgeting. In order to receive the budget award, the entity had to satisfy nationally recognized guidelines for effective budget presentation.

# Special Recognition

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Special recognition is given to the following individuals for their assistance in preparation of the 2025 Service Program & Budget and the 2025-2029 Capital Improvement Program.

## Executive Staff

Joseph A. Melder	City Manager
Melissa Carter*	Chief Operating Officer
Taffanye Young	Chief of Community Services
Gene Prevatt	Chief of Government Operations
Joseph Shearouse*	Chief of Information & Public Affairs
Faye DiMassimo	Chief of Planning & Economic Development
Ronald Feldner	Chief of Water Resources
Elzie Kitchen	Fire Chief
Lenny Gunther	Police Chief

## Special Acknowledgments

Financial Services  
Fleet Services  
Human Resources  
Innovation & Technology Services  
Internal Auditing  
Spanish Moss Printing

## Office of Management & Budget

Sancia Joseph-Jarvis*	Senior Director, Budget
Angelica Alfonso	Project Manager
Gloria Saugh	Lead Fiscal Analyst
Karen Franklin	Principal Budget Analyst
Victoria Keller	Principal Budget Analyst
Jamie Hansbrough	Senior Budget Analyst
Alexis Rooks	Senior Budget Analyst
Krishon Seastrunk	Senior Budget Analyst
Ebony Middleton	Budget Analyst
Sharonda Shelley	Sr. Administrative Assistant

\* *Interim*



# Legislative Body

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## Mayor & City Council January 1, 2024 – December 31, 2028

**VAN R. JOHNSON, II**  
Mayor



**CAROLYN H. BELL**  
Post 1, At-Large



**ALICIA MILLER-BLAKELY**  
Post 2, At-Large



**BERNETTA B. LANIER**  
District 1



**DETRIC LEGGETT**  
District 2



**LINDA WILDER-BRYAN**  
District 3, Vice Chair of Council



**NICK PALUMBO**  
District 4, Chair of Council



**DR. ESTELLA EDWARDS-SHABAZZ**  
District 5, Mayor Pro Tem

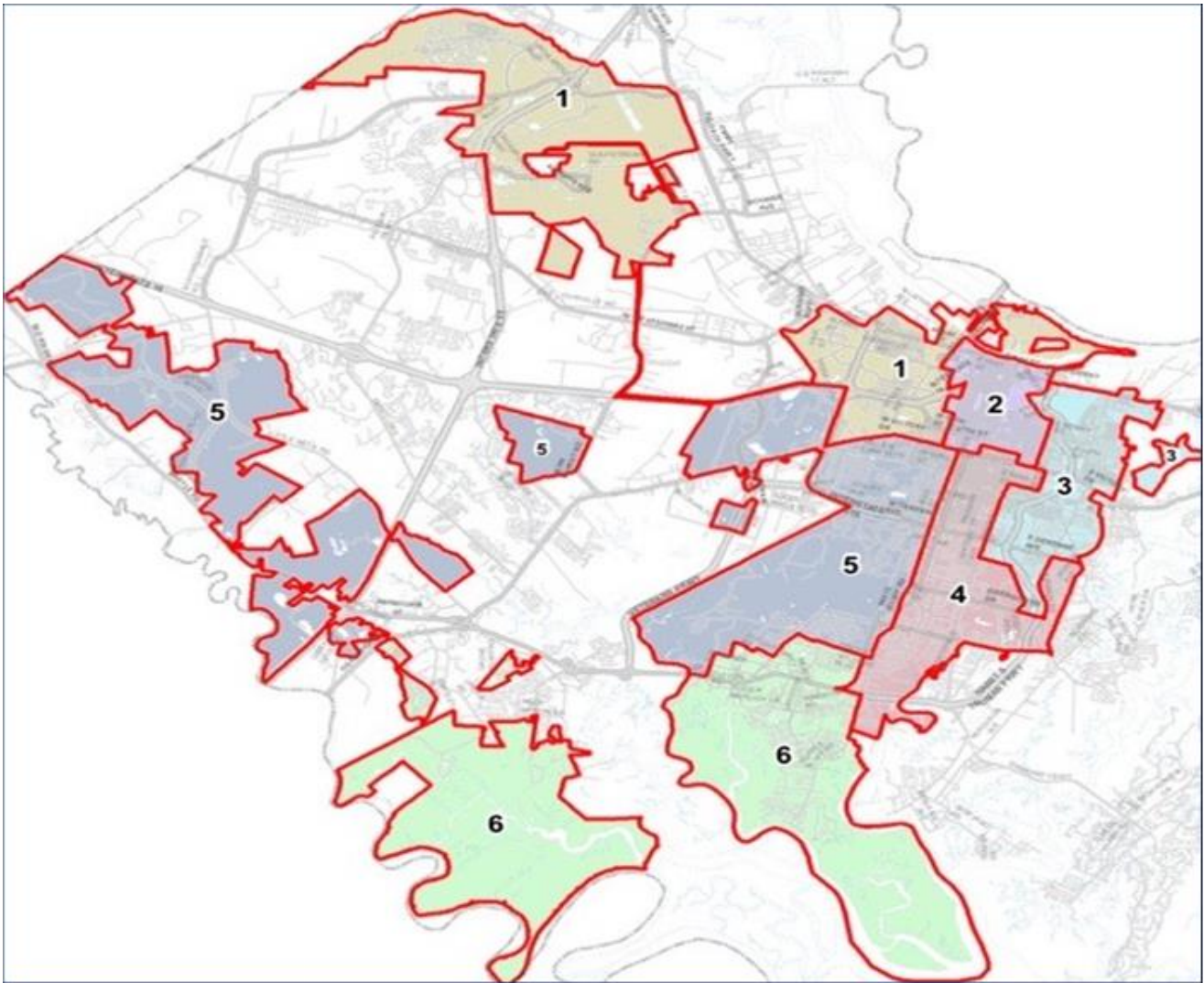


**KURTIS PURTEE**  
District 6





# Find Your City Councilor



City Councilor	Post/District
Carolyn H. Bell	Post 1, At-Large
Alicia Miller-Blakely	Post 2, At-Large
Bernetta B. Lanier	District 1
Detric Leggett	District 2
Linda Wilder-Bryan	District 3
Nick Palumbo	District 4
Dr. Estella Edwards-Shabazz	District 5
Kurtis Purtee	District 6



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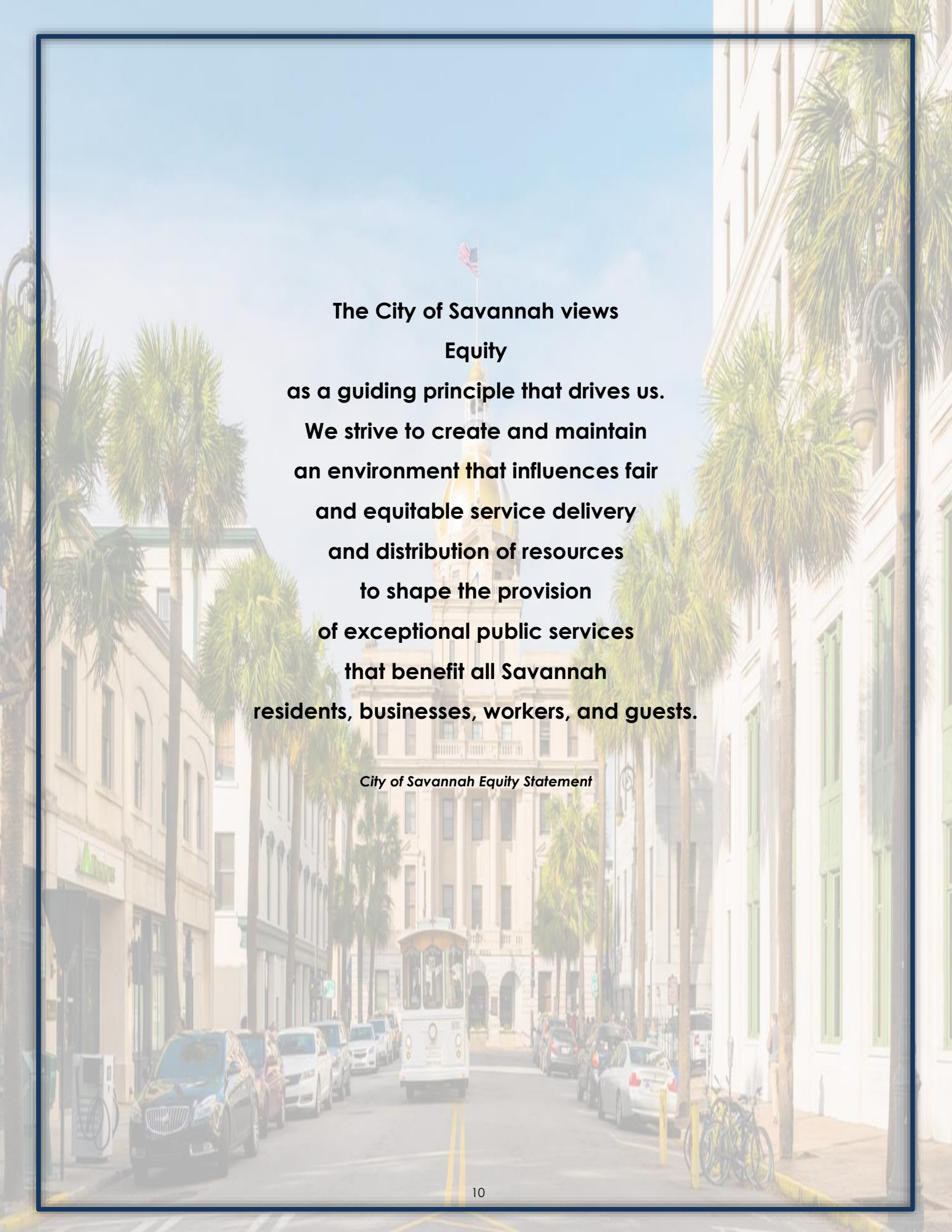
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A wide-angle photograph of a street in Savannah, Georgia. The street is lined with historic, multi-story buildings. Tall palm trees are planted along the sidewalks. In the center of the street, a white trolley is moving away from the camera. Several cars are parked along the sides of the street. The sky is clear and blue. The text of the equity statement is overlaid in the center of the image.

**The City of Savannah views  
Equity  
as a guiding principle that drives us.  
We strive to create and maintain  
an environment that influences fair  
and equitable service delivery  
and distribution of resources  
to shape the provision  
of exceptional public services  
that benefit all Savannah  
residents, businesses, workers, and guests.**

*City of Savannah Equity Statement*



# City Manager's Message

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December 19, 2024

To the Honorable Mayor and City Council:

I am proud to present the *2025 Service Program and Budget Proposal*. The FY25 Budget is shaped around the Mission, Values, and Strategic Goals you adopted earlier this year:

## **Mission Statement:**

*Savannah will be a safe, environmentally healthy,  
and economically thriving community for all its citizens.*

## **Core Values:**

*Equity | Communication | Community Engagement  
Innovation | Execution | Transparency | Accountability  
Partnerships (including Regional Partnership)*

## **Priority Goals:**

*Expand Economic Access, Opportunity, and Vitality for All  
Increase Public Safety and Our Collective Sense of Security  
Invest in Equitable Community Development & Resiliency  
Plan & Build World Class Livable Environments and Infrastructure  
Improve Quality of Life by Raising Municipal Service Standards  
Always Be a High-Performing Government*

The mission, values, and goals are the roadmap to shaping a better and brighter future for Savannah. The *2025 Service Program and Budget Proposal* was formulated around these ideals and builds on past City Council investments and policies to equip our community and our municipal corporation with the tools to meet our current and future needs.

This is my fourth budget proposal to City Council since becoming City Manager in September 2021. In that time, under your leadership, the City of Savannah has taken tremendous strides toward creating the safe, environmentally healthy, and economically thriving community you envision. The examples of that progress are many:

**Our community is safer.** Part I Crime is down 11 percent from last year, and 17 percent from the year prior. In comparison to last year, violent crime is down 21 percent while property crime decreased 18 percent. We are closing the vacancy gap in our Police Department and Savannah Fire was again accredited as one of the best fire departments in the nation. Your Office of Neighborhood Safety and Engagement hosted over 5,000 young people during the 100 Days of Summer initiative this year—offering sports, specialty camps, and summer programs—helping to reduce youth violence by providing healthy environments with strong role models.

**The City's financial position is stronger and more diverse.** We diversified our revenue streams, adding impact fees for new developments and raised Hotel/Motel Tax rates to fund needed investments like the redevelopment of River Street, the Water Works Building, and the Tide to Town Trail System.

Since launching our development impact fee program in July of 2023, we have assessed over \$5.5 million in impact fees and collected \$1.9 million in new revenue. Those funds will directly support improvements to parks and recreation, public safety facilities and road infrastructure in new growth neighborhoods.

We have received record competitive federal grant funding, including \$30 million for Springfield Canal area drainage improvements, \$10 million to make street safety improvements along the entire span of 37th Street, and \$1.8 million to study the removal of the Interstate 16 flyover, which would help reconnect our neighborhoods.

**We've made significant progress on addressing homelessness and affordable housing.** According to the 2024 Point-in-Time Count, homelessness decreased by 22 percent from the prior year. In the last three budgets combined, City Council has invested more than \$27.8 million in affordable housing initiatives, which leveraged an additional \$94 million in private capital to fund:

- **72** blighted property acquisitions
- **165** homebuyer assistance grants
- **234** infill housing developments
- **254** rental housing developments
- **586** resident home repairs
- **679** Savannah households received rental assistance

We have also partnered to receive a highly competitive 9 percent Low-Income Housing Tax Credit that will finance 64 high-quality affordable apartments for senior citizens.

**We are more resilient, sustainable, and equitable.** This year, we installed solar arrays on 15 City-owned facilities, saving \$45,000 in energy cost. This achievement marks the completion of the first phase of our plan to transition all electricity in Savannah to clean renewable energy by 2034, as outlined in our 100% Savannah Clean Energy Plan.

We were also one of 25 cities selected for the Bloomberg American Sustainable Cities initiative. This three-year program will provide us with a three-person dedicated staff funded by Bloomberg Philanthropies that will work on building low-carbon, resilient communities with a strong focus on equity.

**We are doing big things!** You made the decision on a bright new future for the Civic Center and its Johnny Mercer Theater. We broke ground on the Savannah Legacy Project at the former fairgrounds site, and plans are under way for the restoration of the Water Works Building and the redevelopment of Savannah's waterfront.

Under your Recreation Re-Imagined initiative, we have revitalized over 25 percent of our recreational spaces since 2023. We have resurfaced 33 athletic courts, upgrading 24 parks and playgrounds, renovated three swimming pools, and installed nine new splashpads. In addition, a new community center will be built on the Southside, and we are expanding the Pennsylvania Avenue Resource Center (PARC) with the addition of a full-size gymnasium.

This year, we began the first phases of a major restoration of City Hall—the first such restoration since its completion in 1906. The project is now underway in Council Chambers and the Municipal Archives and History Room. City Hall is the People's Building: a beautiful and iconic structure that is a physical testament to the strong foundations and bright future of our historic city.

These are just a few examples of the progress the City of Savannah has made. We should celebrate these achievements and keep moving forward—because there is more work to do. In this budget proposal, Team Savannah and I detail the 2025 service plan, which we believe not only builds upon our achievements but best positions us to strengthen the foundations of our municipal services.

## Budget Considerations

Our budget formulation process is governed by three key considerations:

1. What are the **needs** of our community?
2. What are the **expenses** to meet those needs?
3. What are our projected **revenues** to cover expenses?

The needs of our community are identified by the City Council, the residents, and businesses of Savannah. Needs are defined in the City Council's strategic goals, council resolutions, and city codes. Our expenses are the total cost to fund the services we provide to meet those needs; and our revenues are what we project to collect from property tax, sales tax, fees, and grants.

One of the primary priorities of residents, businesses, and City Council is to keep property taxes as low as possible while still achieving our goals. Council sets our revenue rates based on that priority, and we formulate a balanced budget that best achieves our goals with available resources. We also continuously look for ways to reduce costs and make public dollars go further. Earlier this year, City Council set our millage to remain at 12.20 mills—the lowest property tax rate since 1987. City Council has also implemented policies, such as impact fees and raising the Hotel/Motel Tax rate, that have diversified our revenue sources and further reducing the burden to property taxpayers.

Team Savannah is proud of the way we have balanced these considerations to present a financial plan that meaningfully advances our goals.

## Economic Influences on Needs, Expenses, and Revenues

Our local economy influences the health, wealth, and outcomes of our residents and the disparities that may exist among communities. Additionally, the strength of our economy drives population growth, new home construction, and increased business investment, which expands our service areas and further shape our needs. Economic indicators such as inflation, labor market conditions, and supply and demand dynamics affect the costs of wages, materials, and services, all of which impact our expenses. The state of our economy is also inextricably tied to how much money people spend locally and the valuations of real property, which dictate our revenues.

The great news is that our local economy is strong, creating meaningful opportunities for greater prosperity for our residents and businesses. Our strong economy is attracting new residents, and our City's population is growing. While growth is positive, it presents Savannah with the challenge of ensuring we meet the **needs** and demands of a growing city. Growth increases the demand for municipal services and infrastructure such as water, sewer, stormwater, transportation, public safety, and solid waste management. The market demand for housing, including multifamily housing, has grown and is anticipated to increase even more over the next five years. The high demand for housing contributes to a housing shortage, which exacerbates the housing affordability crisis in Savannah, putting increased pressure on planning, zoning, housing, and development services to respond accordingly. These trends point to the need to further optimize and expand basic city services and double down on effective housing strategies. This Adopted Budget recommends prudent investments in these key services and strategies to meet the demands of a growing city.



Another economic indicator that influences budget considerations is the unemployment rate, which rose to 3.5 percent at the end of the second quarter, up from 2.9 percent at the end of the first quarter. A 3.5 percent unemployment rate is still very healthy and a sign of a strong economy. Still, increased unemployment and the number of Savannah households living near or beneath the poverty line demand more equitable investment in low-wealth communities and call for us to make stronger connections to economic opportunity and empowerment for all our residents. This budget continues those vital investments.

While rapid growth can increase our expenses, it also increases our **revenues**. Our local economy is strong and resilient due to continued growth in manufacturing, military, logistics, construction, healthcare, hospitality and other important sectors. Growth has spurred the building of new homes and businesses, adding to the value of the City's tax digest. With more residents, visitors, and businesses in Savannah, more people are spending money locally—which is very good news for local businesses and workers. It's also good news for our sales tax revenues, which we project will continue to grow (though, in some cases, not quite at the historic pace of the previous few years). Overall, favorable economic conditions in the Savannah area have kept city revenues trending upward, while lowering property tax rates.

Other economic factors, such as cost of labor, materials, and services, directly impact the accounting of the City's overall **expenses**. Like private sector wages, which rose to \$25.63 from \$24.83 per hour during the first quarter of this year, public sector wages are also increasing. The City of Savannah has largely kept pace with public sector wage growth by investing in Team Savannah compensation plans over the last several budget cycles. Like the private sector, we must remain competitive in the labor market to fill key positions like police officers, firefighters, sanitation associates, and water, sewer, and stormwater crews. This is why the 2025 Adopted Budget ensures that we will meet or exceed the market rate for all classified positions within our organization.

Like the Waze App on your phone, Team Savannah is our G.P.S.—they get us where we need to go. Of course, in Savannah, G.P.S. stands for Great Public Servants, because **great public service starts with great public servants.**

Wage growth is an added expense for private, nonprofit, and public sector employers but it is good for our workers and can contribute positively to our local economy. Yet, as we've seen in many places in our country, salary increases have not kept pace with historic post-pandemic inflation. Inflation and other factors have driven up the cost for almost everything. The same holds true for the goods and services the city buys each year to meet the needs of our community, including construction materials, water treatment supplies, utilities, and professional services. Spending more money on these goods and services means there are less resources to invest in new or expanded service lines.

Still, increased costs do not mean that we look first to increase revenue to cover higher expenses. As you know, high costs for everyday goods and services hit our taxpayers the hardest, which means that it is more important than ever to contain costs for public services. This budget proposal includes \$5.27 million in strategic efficiencies to absorb some of the impacts of rising costs.

Strategic Efficiencies Identified in FY25 Budget, by Service Area	
Community Service	\$541,562
Government Operations	\$1,539,815
Information & Public Affairs	\$365,393
Management Services	\$494,579
Planning & Economic Development	\$333,234
Public Safety/Fire	\$398,144
Public Safety/Police	\$191,639
Water Resources	\$1,407,819
<b>Total Costs Savings</b>	<b>\$5,272,185</b>

While this budget proposal has contained and reduced costs to stay within our projected General Fund budget, there are key service lines that require additional enterprise revenue to operate at safe and reliable levels. At a recent City Council workshop on Water Treatment & Supply, we discussed the need to invest more than \$500 million in necessary upgrades and modernizations to our Industrial & Domestic Surface Water Treatment Facility over the next 10 years to keep pace with demand and meet future safety regulations. All expenses related to the provision of water and sewer are accounted for in our annual water and sewer rate and paid for by our customers. This rate usually increases year over year just like other utility bills you receive at home, such as electricity and cable. For 2025, the rate increase for water and sewer is scheduled at five percent. City Council has also discussed the need for a Stormwater Utility Fee Program to fund crucial stormwater infrastructure needs in our community.

Household refuse and recycling collection are also paid for, in large part, by customers. The rate increase for Sanitation Services for 2025 is also scheduled at five percent. The City of Savannah has long practiced incremental rate increases for both Water & Sewer Utilities and Sanitation Services. The five percent fee increase scheduled this year for these services, while nominally higher than our average annual rate increases, puts us on a path to meet vital needs for these important systems. Investments in effective, safe and reliable water, sewer, and sanitation services are also investments in our growing economy and will produce dynamic returns. The same holds true for Stormwater operations and infrastructure. We must invest in these services and infrastructure to prevent higher costs down the road when disaster strikes.

As much as our local economy influences our budget, our budget (and the policies, services and infrastructure it supports) has tremendous influence on our local economy. For instance, our economy performs better when our communities are safe, and crime is low. Our economy performs better when fewer families are over-burdened by the cost of housing and workers can easily travel to and from jobs over safe roads, sidewalks, bus routes, and bike lanes. Our economy performs better when we support local entrepreneurs, train CDL drivers, childcare specialists, and other skilled career-seekers. Our economy performs better when it's easy to do business with city departments because our standards are clear, and our processes are reliable. Our economy does better when businesses and visitors feel welcomed and valued, and benefit from the same services that make Savannah a wonderful place to live. Our economy performs better when it's supported by well-maintained public infrastructure and good civic planning. Our economy performs better when children, seniors, individuals, and families have easy access to world-class recreation amenities and cultural enrichment programs. Our economy performs better when our residents and neighborhoods are safe, healthy, and thriving. The 2025 Adopted Budget continues our progress toward these goals.

The influences that shape our budget considerations show that our city is growing and therefore has growing needs and increased costs. The same influences show that we can meet our growing needs and accommodate increased costs without sacrificing service standards or raising property tax rates. Our strong local economy and the long-standing prudent fiscal controls and practices of our organization have kept the City of Savannah in a very strong financial position.

The 2025 Adopted Budget continues the great work of previous budgets and advances the strategic goals of City Council in meaningful ways, with a particular focus on public infrastructure, public safety, housing, and fundamental municipal services that protect and enhance our quality of life.

## Foundations of the 2025 Fiscal Year Budget Proposal

- ❖ The FY25 \$601,632,607 Adopted Budget is balanced to achieve the Priority Goals of City Council.
- ❖ This budget includes no tax rate increases and no planned draw from the General Fund or Enterprise Fund reserves.
- ❖ The General Fund budget is adopted at \$290,544,556 and maintains a millage rate of 12.20 mills, totaling \$110 million in property tax revenues, which is an increase of \$9.5 million or 10 percent over the FY24 Adopted Budget and \$3.2 million or three percent above FY24 Projected Budget.
- ❖ The Capital Improvement Programming budget includes approximately \$140 million in investments for priority projects.
- ❖ This proposal maintains reserves at 19 percent, covering approximately 60 days of general operating costs, consistent with the City's policy.
- ❖ The fiscal plan includes \$20 million in comprehensive medical benefits for employees, dependents, and retirees under age 65.

2025 Fund Appropriations*	
• General Fund	\$290,544,556
• Special Revenue Funds	\$ 77,181,987
• Debt Services Fund	\$ 5,334,505
• Internal Services Fund	\$ 45,753,375
• Capital Improvement Fund	\$140,254,450
Enterprise Funds	
• Water & Sewer Fund	\$101,469,735
• Industrial & Domestic Water Fund	\$ 13,659,770
• Civic Center Fund	\$ 5,725,422
• Parking Services Fund	\$ 24,211,405
• Sanitation Fund	\$ 43,086,357
*Includes interfund transfers and bond issuances in the Capital Improvement Fund	

## Fiscal Year 2025 General Fund Outlook

The 2025 Adopted Budget is based on the current adopted millage rate of 12.20 mills and does not recommend any increases to this rate. General Fund revenue is projected at \$290.5 million in 2025, including approximately \$110 million in property tax revenue.

- Assumes three percent growth on top of FY24 Tax Digest for property tax revenue streams.
- Assumes 1.5 percent growth Local Option Sales Tax (LOST).
- Assumes total Hotel/Motel Tax income collection of \$49.4 million; General Fund share of 37.5 percent estimated at \$18 million.
- Includes \$5.27 million in strategic operational efficiencies.

## Fund Balance and Reserves

As of December 2023, the General Fund unassigned fund balance was \$53.8 million or 19.6 percent of the total General Fund expenditures and transfer out, in adherence to City of Savannah policies. As economic forces, such as inflation, continue to fluctuate, it is imperative to maintain a healthy reserve balance to withstand revenue volatilities, economic uncertainties, and emergencies. This Adopted Budget maintains the General Fund reserves, with no planned draw for 2024 nor 2025.

In addition to the General Fund reserves, the City also maintains the Sales Tax Stabilization Fund reserves, which are funded in years with higher than anticipated LOST revenue and can be used to fund sales tax revenue deficits. Like the General Fund reserves, fiscal years 2024 and 2025 have no planned draw on the Sales Tax Stabilization Fund reserves. As of the end of 2023, the sales tax stabilization reserve has remained stable at \$5,501,000.



## Capital Improvement Programming Budget

Investment in our infrastructure strengthens our foundations, which we will need to meet the demands of our growing city. Nearly three fourths of the FY25 General Fund allocations in the Capital Improvement budget are recommended to support drainage improvements, recreation enhancements, and public building maintenance and remediation, to intentionally improve citizens' lives and responsibly deliver core services.

- Capital Contribution from the General Fund in fiscal year 2025 is \$8.1 million or the equivalent value of one mill.
- Crucial drainage improvements include storm sewer rehabilitation, pump station bar screens, and pump station rehabilitation—providing safety to our residents and resiliency in our storm water infrastructure.
- A wide range of recreation enhancements are prioritized to promote equity and access to safe, beneficial, and enjoyable activities throughout Savannah. To reach a variety of recreational interests, ages, and needs, courts will be resurfaced, playground equipment will be replaced, and pools will be improved. The Coffee Bluff Marina dock will be repaired, walking trails will be transformed, and the Daffin Park Signature Playground will be established.
- Public building deferred facility maintenance remediation will include heating, ventilation, and air conditioning as a major component and provide design funding for a municipal complex.
- Special-Purpose Local-Option Sales Tax (SPLOST) VII is planned for investment in our streets, sidewalks, and traffic calming through FY26 to further ensure our safe, environmentally healthy, and economically thriving community through improved transportation. SPLOST VII also includes \$2.5 million in FY25 and \$2 million in FY26 for blighted property acquisition and redevelopment to support our beloved City to look safer and healthier while becoming safer and healthier.

## Fiscal Year 2025 Enterprise Funds Outlook

Enterprise Fund revenue projections are based on fees set for specific service lines and are paid for by consumers of those services. For the most part, revenues from these fees cover all the operational and capital expenses related to these service lines. City Council adopts these fees annually.

As discussed in the Budget Considerations section, the following rate changes for the Sanitation and Water and Sewer Utilities are planned to support these crucial resources and services:

- **Water Services** – Rates adopted for water for 2025 are increased from 2024. The adopted base charge for 2025 is unchanged from 2024; only the consumption charge is planned to increase. The recommended increase for the inside city rates is +\$0.06 per centum cubic feet of water; and for outside city rates the increase is +\$0.09.
- **Sewer Services** – Rates adopted for sewer service for 2025 are higher than 2024. The adopted base charge for 2025 is unchanged from 2024; only the consumption charge is planned to increase. The recommended increase for inside city rates is +\$.30 per centum cubic feet of water; and for outside city rates the increase is +\$0.45 per centum cubic feet of water.
- **Sanitation Services** – Monthly residential refuse rates for sanitation services are planned to increase from \$38.83 to \$40.77, which is an increase of five percent or \$23.28 per year or \$3.88 bimonthly. The residential refuse rate includes curbside refuse collection, curbside recycling service, bulk item service and collection of yard waste. The commercial disposal fee is planned to increase from \$5.16 per cubic yard to \$5.42 per cubic yard, or five percent,

which would raise commercial collection rates an average of \$4.97 per cubic yard to \$5.22 per cubic yard, or five percent.

## The Need for Investment in Water and Sewer Infrastructure

The City's water and sewer infrastructure is aging and expanding. Increased funding is needed to adequately reinvest our customer revenue back into the water and sewer infrastructure needs of the City. In the coming year the State of Georgia will continue to restrict groundwater pumping from the Floridian Aquifer, making it vitally important that we transition to meet production demands through primarily relying on surface water rather than groundwater.

Necessary investments in our water and sewer infrastructure are a direct correlation between the adopted utility rate of five percent for fiscal year 2025. It is critical to ensure the City's system provides continuous, uninterrupted, and environmentally safe water and sewer service to consumers. The capital generated from this modest rate increase will allow the City of Savannah to expand, modernize and appropriately maintain our aging water and sewer systems, while minimizing impact to user rates.

The adopted FY25 financial plan includes \$113.7 million in needed investments in our water and sewer infrastructure including our Industrial & Domestic (I&D) Surface Water Treatment Facility to increase treatment capacity, upgrade, and maintain existing infrastructure. Of the \$113 million, \$72 million will be bonded, specifically to support the Sewer and I&D Funds in fiscal year 2025.

The planned investments over the entire five-year capital plan, which spans from 2025 to 2029, includes a combined \$597 million to achieve short and long-term improvements to sustain the reliability of the drinking water supply for City of Savannah customers and to meet regulatory requirements at our I&D Facility. These improvements will allow our facility to increase water capacity from 58 million gallons per day (MGD) to 65 MGD and improve the overall water plant reliability, water safety, and performance.

## State, Federal, and Philanthropic Grants and Resources

The City of Savannah has been selected as one of 25 cities to participate in the Bloomberg American Sustainable Cities (BASC) initiative which embeds a team of innovators within City Hall and includes support from Bloomberg Philanthropies to augment our capacity to address climate mitigation and to promote equitable outcomes through projects such as developing affordable, energy-efficient housing, increasing access to clean energy, investing in electric vehicles and infrastructure, and similar sustainable solutions.

Further leveraging historic levels of federal funding to proactively build resilient and economically thriving communities, this budget invests \$125,000 to engage grant writing services and utilizes an existing \$500,000 for grant matches in a capital holding account to optimize BASC recommendations and to maintain the momentum in federal funding attainment.

To realize our prosperous future, we intend to build on our successes in securing significant, competitive federal awards such as the Federal Emergency Management Agency (FEMA) through the **Building Resilient Infrastructure and Communities (BRIC) grant**. The City has been awarded **\$3.7 million as the first tranche of an anticipated \$30 million award** to support Phase I of the Springfield Canal Improvement Carver Village and Cloverdale Flood Reduction project.

**FY25 grant match proposal is recommended at approximately \$940,000** based on active and pending obligations and the following assumptions:

- \$342,000 to cover the tracking of the required 12-month retention period for officers hired under the COPS Hiring Program grant.
- \$15,000 for the FEMA Hazard Mitigation Grant Program, active since 2019 and finalizing in the first quarter of 2025.
- \$240,000 set for the pending Department of Transportation (DOT) Active Transportation Infrastructure Investment Program local match requirement of 20 percent for the Tide to Town/Heritage Trail Planning Project.
- \$150,000 set aside for the pending Georgia Department of Natural Resources Georgia Outdoor Stewardship Program for trail development.
- \$112,000 for DOT Reconnecting Communities Pilot grant for I-16 Ramp Removal Study for which an award has been offered.
- \$50,000 set aside for DOT Safe Streets for All (SS4A) to match anticipated first year expenditures. The City has been offered a **\$10 million award**. This funding will be invested in updating the **Vision Zero Action Plan, Tide to Town project development, and 37<sup>th</sup> Street Connector improvements** which will increase safety for pedestrian, cycling, and vehicular transportation.
- \$31,000 set aside for the pending FEMA Assistance to Firefighters Grant to support critical fire equipment.

The General Fund subsidy to the **Community Development Fund**, which supports the Community Development Block Grant (CDBG) is planned to **increase from \$2.6 million in FY24 to \$3.3 million in FY25**. The HUD Entitlement covers programmatic expenditures and remains relatively level from year to year.

## Highlights of 2025 Adopted Budget

Our mission is to make Savannah a safe, environmentally healthy, and economically thriving community for all its citizens. The 2025 Adopted Budget funds key strategies that advance the six Priority Goals of City Council and positions Team Savannah for success in delivering on our mission.

## Expand Economic Access, Opportunity, and Vitality for All

The City of Savannah is dedicated to expanding economic security for all residents by ensuring everyone has fair access to economic opportunities. We strive to grow our local economy by supporting local businesses and entrepreneurs and spearheading programs, policies, and actions that create and protect good-paying jobs and make it easier to do business in the City of Savannah.

- **\$302,844** in CDBG funding allocated to the **Small Business Lending program**.
- **\$205,672** in CDBG and program income funding allocated to **education and workforce development**, Emerge Job Training scholarships, Child Development Associate (CDA), Certified Nursing Assistant (CNA), Culinary Kitchen Cook (CKC), and Fast Track Manufacturing/Logistics **job programs**.
- **\$173,677** allocated for a program manager and software to support growth of the **Local/Disadvantaged Business Enterprise (LDBE) programs** and maintain compliance with local, state and federal requirements.

- **\$13,000** for the **Mayor's Small Business Conference** to provide an opportunity for small business owners to come together, learn, and gain insights from successful entrepreneurs; the conference will be subsidized by sponsorships.

### Increase Public Safety and Our Collective Sense of Security

The City of Savannah will strive to enable Savannahians to live, work, and play in safe neighborhoods and have a strong sense of community safety through key investments in effective public safety initiatives, including:

- **\$525,755 to double the count of Community Resource Officers** (20 total) dedicated to addressing key neighborhood safety and quality of life issues, including impacts of homelessness, code infractions, and public nuisances.
- **Increased recruitment bonus from \$5,000 to \$7,500 and lateral recruitment bonus from \$7,500 to \$10,000** to maximize Savannah Police Department's local, regional, and statewide competitive recruitment standing.
- Capital funding for a modular **Fire Services station** and **a permanent Joint Public Safety facility in New Hampstead.**
- Continuing support for the **Office of Neighborhood Safety & Engagement (ONSE)** of nearly **\$1.3 million**, which includes \$584,106 in funding for the Youth Advocate Program; \$250,000 in funding for Violence Reduction Grants; \$250,000 in funding for the Path Forward Program; and \$200,000 funding for Neighborhood Improvement Teams.
- **\$150,000 annual investment in FUSUS**, a real-time crime center platform that integrates data and video feeds from multiple sources to enhance situational awareness and investigative capabilities for law enforcement, first responders, and private security.

### Invest in Equitable Community Development & Resiliency

The City of Savannah is dedicated to building strong neighborhoods, protecting housing, and promoting the well-being of all residents while celebrating our unique and diverse cultures and supporting individuals, families, and communities. The following investments support this goal:

- **\$2.5 million** to support the **Savannah Affordable Housing Fund.**
- **\$1 million** in planned spending through the **Community Partnerships Program** benefiting citizens through local nonprofit organization services and programs.
- **\$658,000** invested in the **Arts and Cultural Enrichment** and **Weave-a-Dream** programs, vital contributors to the City's economic growth and essential components in the development of Savannah's unique identity.
- **\$280,000** to support **Youth Sports League**, a City recreational initiative.
- **\$500,000** in contributions to **homelessness support services grants.**
- **\$350,000** in planned spending for expanded **day centers services** that provide daytime shelter and services for people experiencing homelessness.

### Plan & Build World Class Livable Environments and Infrastructure

The City of Savannah will make equitable investments in our infrastructure and built environment to create strong, resilient communities, support a thriving economy, and protect our environment, including:



- **\$5.95 million** in capital allocations supporting **streets, sidewalks, and traffic calming** to provide safe transportation.
- **\$1 million for infrastructure development at the Fairgrounds site** that will support 50 housing units in Phase I.
- **\$150,000** for a **Stormwater** feasibility study and assessment of staffing levels to optimize service delivery.
- **\$1.9 million** in capital allocation supporting the **City's drainage system**, to include pump station bar screen replacements, pump station and storm sewer rehabilitation.
- **\$200,000** for the development of a comprehensive electric vehicle charging deployment plan to guide investment decisions for charging infrastructure for both the City fleet and the general public.

### Improve Quality of Life by Raising Municipal Service Standards

The City of Savannah is committed to improving the quality of life for residents by raising the standard of upkeep and maintenance of public spaces and rights-of-way, and by providing high-quality residential services that promote healthy, vibrant, and peaceful neighborhoods.

- **\$1.4 million** to increase the capacity of **residential and yard waste collection**, includes a \$400,000 truck mounted sweeper, four Sanitation Associates and two Refuse Truck Operators, ensuring equitable distribution of quality sanitation services throughout the City and new areas of growth.
- **\$2.5 million in SPLOST VII** funding to support **blighted property acquisition & redevelopment**.
- Invest **\$6.2 million to continue modernizing the City's water metering system**. Water and Sewer Utility Billing upgrades to support the ongoing Advanced Meter Infrastructure (AMI) modernization underway to improve customer experience.
- **\$229 thousand** to establish the City's first Valve Exercising Team, ensuring the operability of the City's water valves to facilitate more efficient maintenance and operation of the water system.
- **\$4.82 million** capital investment in **recreation improvement projects** for health and leisure.

### Always Be a High-Performing Government

The City of Savannah will provide exceptional municipal services that are responsive, inclusive, and innovative. We will partner with citizens and businesses in the development of solutions for the community, practice sound fiscal management, and do all things with integrity, transparency, and accountability.

- **Strategic Plan implementation** tools such as data innovation efforts in the Information and Public Affairs Chief's Office, utilize real data to drive process improvement and track effectiveness.
- **Key Investments in Team Savannah**  
In the FY25 Budget, the City of Savannah will remain committed and steadfast to its philosophy of retaining and attracting highly skilled, high-performing staff capable of delivering the highest public service to our community. The City is also committed to being an "Employer of Choice" as part of an overall strategy of attracting and retaining talent that will uphold the City's organizational values.

In 2024, the City fulfilled this goal by evaluating compensation structures, pay plans, and policies, assessing market competitiveness and effectiveness, and ensuring state and federal compliance. The City of Savannah will continue enhancing employee health and well-being, retiree health insurance, employee training and professional development, and establishing a comprehensive college recruitment pipeline, through the following investments in FY25:

- **\$11.1 million** to provide a **3 percent adjustment to employees' salaries** and **implement the recommendations of the Classification and Compensation study** for Team Savannah.
- Approximately **\$2 million** capital investment to address **space planning and deferred facility maintenance**.
- **\$20 million** for comprehensive medical benefits for employees, dependents, and retirees under age 65
- Absorbs **\$1.2 million of increased costs** associated with the **Medicare Advantage Plan for retirees over age 65**.
- **\$1 million investment for professional development** including training and related costs to sharpen our workforce in delivering exceptional public services.
- **\$50,000** to enhance our **Fitness Reimbursement Program**, in efforts to incentivize Team Savannah to become a healthier organization.
- **\$50,000** to implement a **comprehensive paid internship program**.

The 2025 Service Program and Budget effectively allocates resources to address immediate and longer-term essential services for residents; revitalize and maintain critical assets and infrastructure in our built environment; augment violence reduction initiatives; enhance economic vitality; ensure affordable housing while addressing the needs of persons experiencing homelessness; and invest in the workforce that delivers foundational services while working to achieve your vision for a safe, environmentally healthy, and economically thriving community for all our citizens.

This financial plan is the platform that equips Team Savannah to employ sustainable and innovative practices that enhance our citizens' quality of life, attract new opportunities, and shape our promising future through the implementation of your highest priorities for fiscal year 2025.

To learn more about the City's Budget development process, the community is encouraged to visit [www.savannahga.gov/budget](http://www.savannahga.gov/budget).

Respectfully submitted,

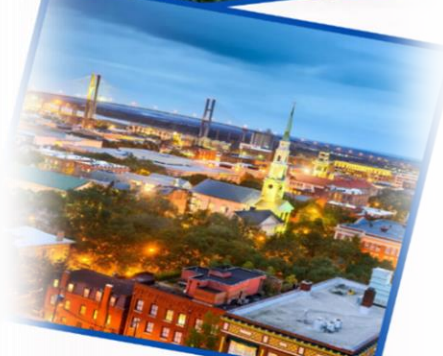
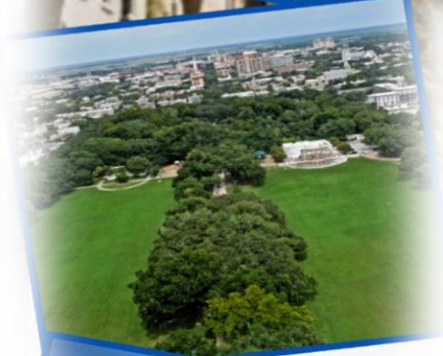


Joseph A. "Jay" Melder  
City Manager



# Savannah at a Glance

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Savannah, Georgia, the largest city and county seat of Chatham County, was established in 1733 as the first colonial and state capital of Georgia. Renowned as America's first planned city, Savannah draws millions of visitors each year who come to admire its stunning architecture and historic structures. The City's iconic City Hall, designed by local architect Hyman Witcover in 1904, is a notable highlight. Today, Savannah's downtown area stands as one of the largest National Historic Landmark Districts in the United States, a designation it received in 1966.

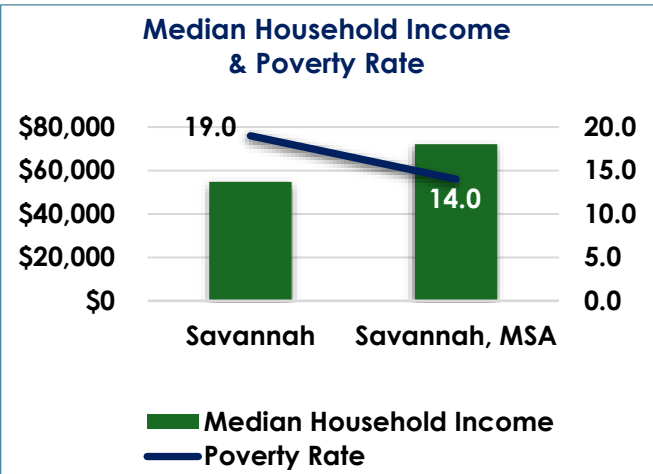
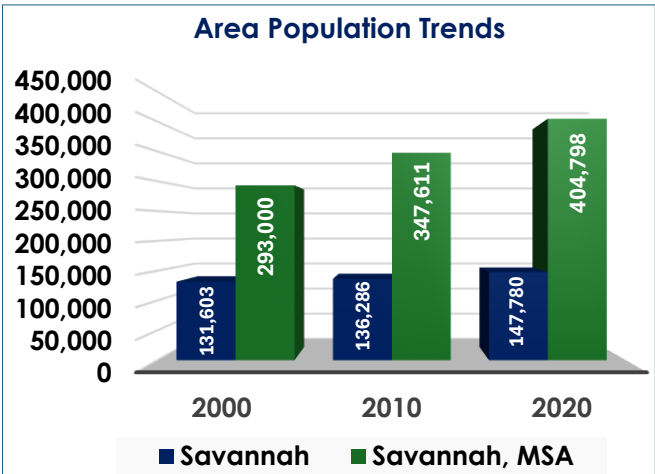
The City of Savannah municipal government was incorporated on December 23, 1789, with its first budget passed in May 1790. Savannah operates under a council-manager system, where the City Council enacts policies, and a professional City Manager implements these policies through various programs and budget management.

Since 1978, the City Council has functioned under a district system, consisting of six geographical districts. The Council is made up of six district Council members, two at-large Council members representing the entire city, and the Mayor.

The City of Savannah (103 square miles) is located in Chatham County, which lies south of the Savannah River, the boundary between South Carolina and Georgia.

## Population Trends<sup>1</sup>

The numbers below are from the US Census Bureau Decennial Census demonstrating population trends in Savannah and the Savannah Metropolitan Statistical Area (MSA). The City's population grew by 7.78 percent from the 2010 census to the most recent census in 2020. The MSA grew by 14.13 percent in the same period. Savannah currently has a population of 147,748.



## Educational Attainment

The Savannah region has educational resources that result in a highly skilled workforce.

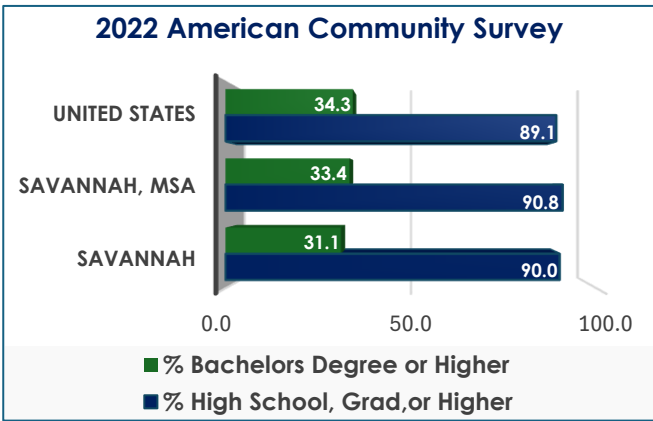
**Savannah College of Art & Design (SCAD)** is internationally recognized.

**Savannah Technical College** is consistently highly ranked, particularly for military members, veterans, and their families.

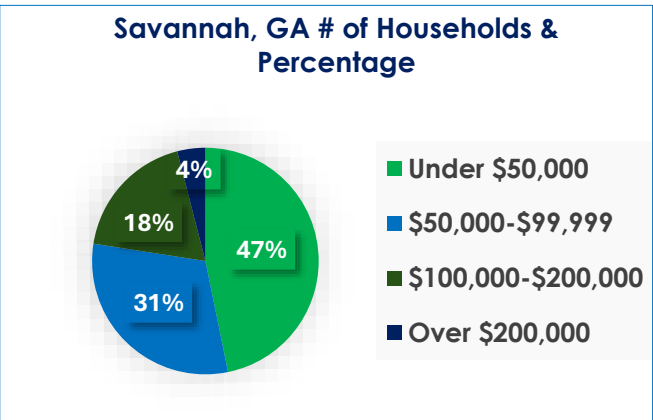
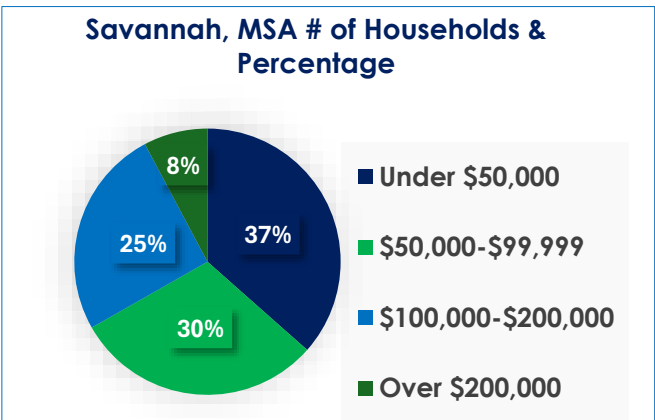
**Savannah State University** is the first public HBCU in the state.

**Georgia Southern University** #1 for Best Online Colleges in Georgia for 2024.

**Savannah Arts Academy** is consistently a Top 10 High School in the state.



## Household Income



<sup>1</sup> U.S. Census Bureau July 1, 2023 estimate

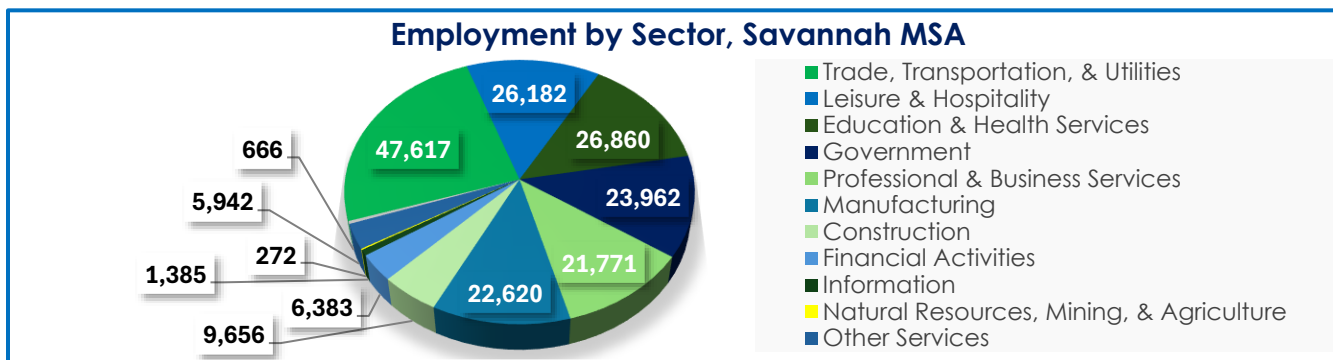


## Economy<sup>1</sup>

The City is a major tourist destination which feeds service and retail industries, and the location on the Atlantic Ocean provides the opportunity to operate on a global scale with access to the third busiest port in the nation. The City's economy is also supported by growth in manufacturing, construction, and health services.

The Savannah MSA workforce increased by 1.58 percent or 3,200 workers from 2022 to 2023. More than 78,000 students prepare to enter the workforce from 17 higher learning institutions, and military members often choose to stay in the area after military service.

City of Savannah Principal Employers <sup>1</sup>		
Employers	Product/Service/Other	# of Employees
Gulfstream Aerospace Corporation	Jet Aircraft/Aerospace Equipment	12,500
Savannah-Chatham Board of Education	Education	5,700
St. Joseph's/Candler Health System	Health Services	4,832
Memorial Health University Medical Center	Health Services	3,869
City of Savannah	Government	2,654
Colonial Group	Oil & Gas	2,222
Savannah College of Art & Design (SCAD)	Education	2,100
Chatham County	Government	1,892
Georgia Port Authority	Seaport Terminal Operation	1,794
YMCA of the Coastal Empire	Community Program	1,658
Total		39,221



City of Savannah Major Taxpayers <sup>2</sup>			
Taxpayer	Business Type	2023 Taxable Assessed Value	% of Total Taxable Assessed Value
Georgia Power Company	Electric Utility	96,481,856	1.2
Savannah Health Services, LLC	Healthcare	59,200,000	0.7
International Paper Company	Cardboard Box Manufacture	46,279,644	0.6
Dollar Tree Store Inc	Distribution center	42,138,536	0.5
Rolls Royce North America	Aerospace Parts Manufacture	41,537,095	0.5
Memorial Health Hospital	Hospital	36,915,696	0.4
Exeter 380 Fort Argyle, L.P	Industrial warehouse	32,219,440	0.4
HH Savannah, LLC	Hyatt Hotel	31,245,520	0.4
Columbia Properties Savannah	Marriott Hotel	30,400,000	0.4
Oglethorpe Mall, LLC	Retail	28,686,116	0.4
Total		\$445,103,903	5.4

<sup>1</sup> Savannah 2024 Economic Trends, Savannah Area Chamber of Commerce

<sup>2</sup> 2023 Annual Comprehensive Financial Report (ACFR), City of Savannah



## Parks, Recreation, and Community Centers



**Athletic Fields  
(25)**

**Basket Ball  
Courts  
(23)**

**Splashpads  
&  
Swimming  
Pools  
(17)**

**Golden Age  
Centers  
(2)**

**Parks &  
Squares  
(131)**

**Community  
Centers  
(16)**

**Dog Parks  
(3)**

**Playgrounds  
(62)**

**Tennis Courts  
(35)**

## Public Safety



**Savannah Police**

**Savannah Fire**

**Police Precincts  
(4)**

**Sworn Police  
Personnel  
(442)**

**Fire Stations  
(15)**

**Fire Personnel  
(338)**

**Police Vehicles  
(590)**

**Police Motorcycles  
(5)**

**Fire Engine  
Companies  
(15)**

**Fire Truck  
Companies  
(5)**

# Annual Events

<b>January</b>	Dr. Martin Luther King Jr. Parade
<b>February</b>	Savannah Black Heritage Festival
	Savannah Book Festival
<b>March</b>	Savannah Irish Festival
	Savannah Stopover Music Festival
<b>April</b>	St. Patrick's Day Celebrations & Parade
	NOGS Tour of Hidden Gardens
	SCAD Sidewalk Arts Festival
<b>May</b>	Savannah Music Festival
	Asian Festival
	Savannah Scottish Games
	SCAD Fashion Week
<b>June</b>	River Street Seafood Fest
<b>June</b>	Juneteenth Festivities
<b>July</b>	Savannah Waterfront Independence Day Celebration
<b>August</b>	VOICE Festival
<b>September</b>	Hispanic Heritage Celebrations & Parade
	Peace in the Park
	Savannah 912 Day
	Savannah Jazz Festival
<b>October</b>	Greek Festival
	Picnic in the Park
	Oktoberfest
	Pride Festival
	Phil the Park - Savannah Philharmonic
	SCAD Savannah Film Festival
	Savannah State University Homecoming Parade
<b>November</b>	City of Savannah Tree Lighting
	Boat Parade of the Lights
	Veterans Day Parade
	Shalom Y'all Jewish Food Festival
<b>December</b>	Christmas on the River
	Holiday Tour of Homes
	Lighted Christmas Parade



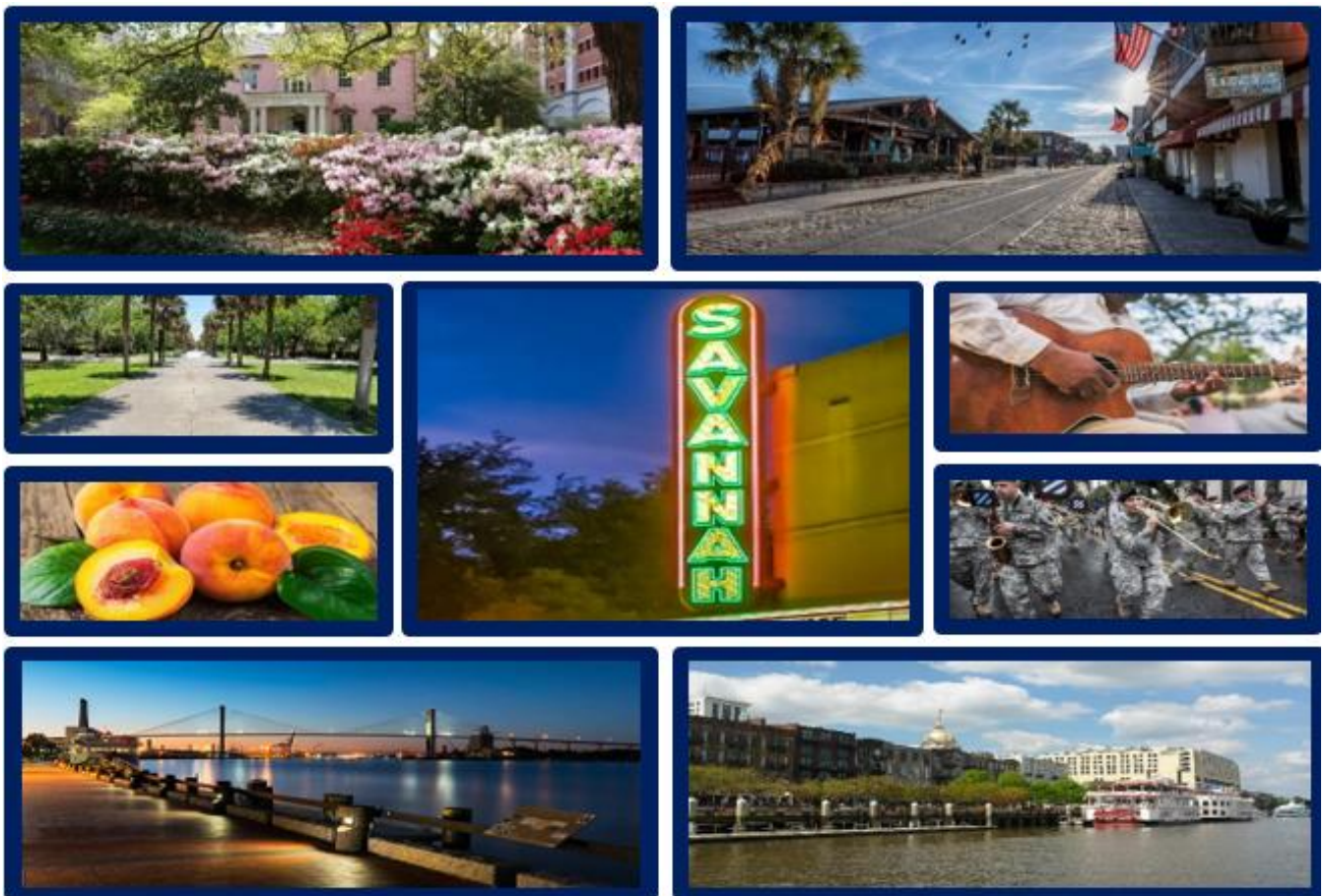


## City of Savannah, GA Accolades

- "Best Airports in the US" (#1) Condé Nast Traveler, 2024
- "Georgias Best Landmarks" (#1) Tripadvisor, 2024
- "Friendliest Cities in the South" (#3) Southern Living, 2024
- "Nations Best to Celebrate St. Patrick's Day" (#3) Patch, 2024
- "Savannah a Top City in The U.S. to Visit" (#3), Travel + Leisure, 2024
- "The South's Best Cities" (#3) Southern Living, 2024

## City of Savannah Government Accolades, Awards and Honors

- Above & Beyond Award, The National Cooperative Procurement Partner (NCP), 2024
- Certificate of Achievement for Excellence in Financial Reporting (39 years), Government Finance Officers Association (GFOA), 2023
- Distinguished Budget Presentation Award (41 years), Government Finance Officers Association (GFOA), 2024
- Tree City USA (39 years), Arbor Day Foundation, 2024



# Reader's Guide

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**City Manager's Message** outlines issues and assumptions relative to development of the revenues and expenditures of various City funds to achieve community priorities and a service delivery focus in 2025.

**City of Savannah Overview** presents an overview of the City of Savannah's demographics, the structure of the City government, and components of the *Savannah GPS: Great Public Service Strategic Plan*.

**Financial Structure, Policies, and Synopses** defines the governmental fund structure in which the City of Savannah conducts its financial reporting; references fiscal policies and procedures implemented in the planning and management of the City's financial resources; and compiles historic and projected financial data to render the annual budget in informative charts and tables.

**Operating Budget** organizes and presents the financial plan by Service Center and then by Department.

**Service Center** organizes a structure to provide a group of services to the community and City staff to aid leadership in achieving the goals and objectives of the City of Savannah. Each Service Center section includes an overview of that center's revenue sources, expenditures, personnel, and workload measures. Indicators that measure City staff workloads supporting *Savannah GPS: Great Public Service, Strategic Plan*, which define desired outcomes to benefit the community, may be found at the end of each Service Center overview.

Service Centers include:

- Governance
- Management Services
- Public Safety
- Information & Public Affairs
- Government Operations
- Water Resources
- Community Services
- Planning & Economic Development

**Department** outlines each line of business and its alignment to strategic priorities. Financial appropriations and staffing details are provided for each department within each business plan.

**Funds** are fiscal and accounting entities with self-balancing sets of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. The operating budget is appropriated by the following funds:

- **General Fund** accounts for all revenues and expenditures which are not accounted for in special purpose funds.

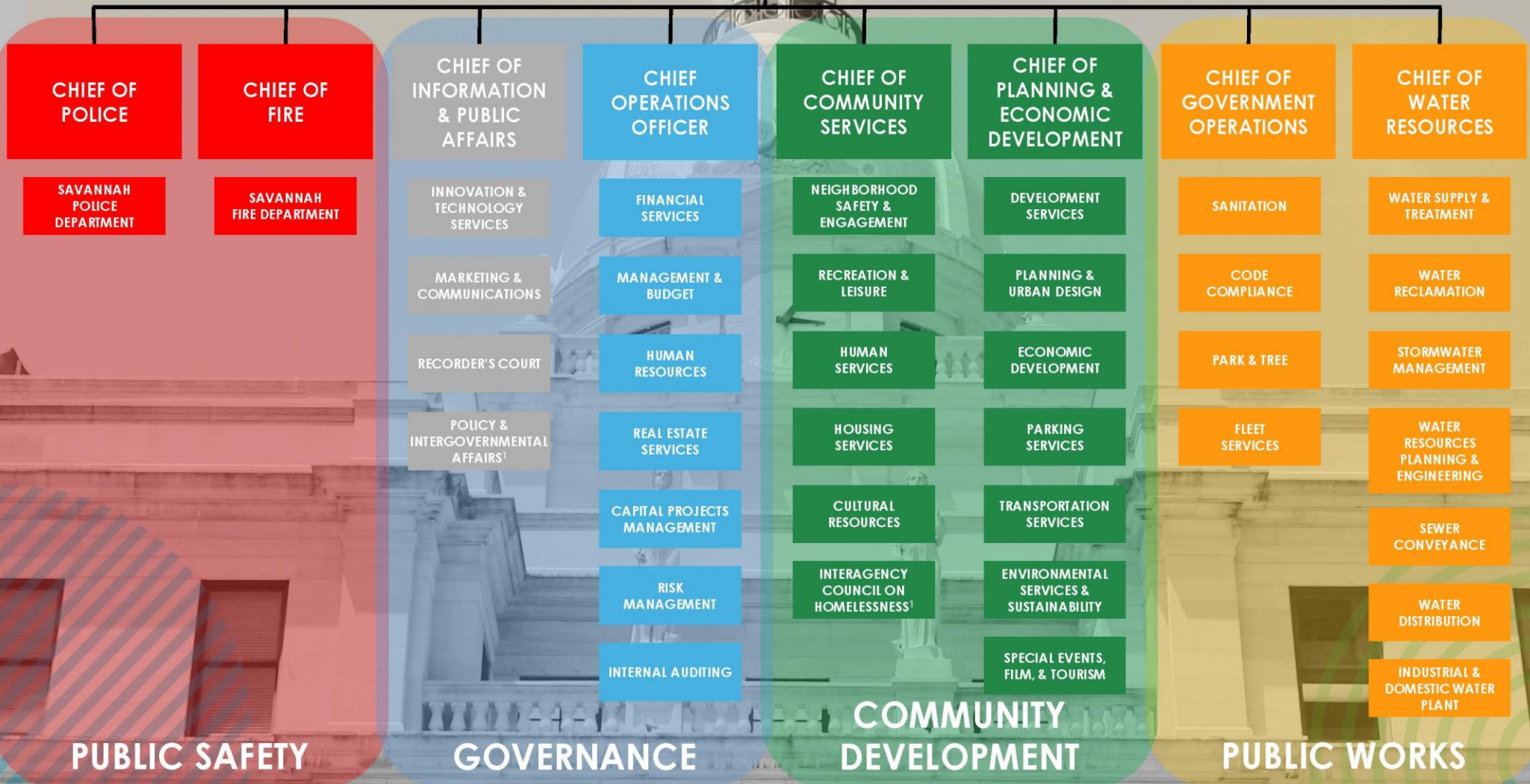
- **Hazardous Material Services Fund** accounts for revenues collected from area facilities which manufacture, use, or store hazardous materials to fund activities that protect life, property, and the environment from intentional or accidental release of hazardous materials in Chatham County.
- **Community Development Fund** accounts for the revenues derived primarily from the Community Development Block Grant (CDBG) and other federal and state grants which are used to address Savannah's distressed neighborhoods.
- **Grant Fund** accounts for revenues received from federal, state, or private sources which are used for designated purposes.
- **Sanitation Fund** accounts for revenues collected to provide the following services: residential/commercial collection, refuse disposal, street sweeping, recycling, and litter services.
- **Civic Center Fund** accounts for revenues collected to provide a venue for a variety of cultural, business, social, and sporting events at the Civic Center and Enmarket Arena.
- **Water Fund** accounts for revenues collected to produce safe, fit-to-drink water, to meet the needs of the City of Savannah and other areas.
- **Sewer Fund** accounts for revenues collected to safely pump and treat wastewater to protect the quality of life for Savannah's residents.
- **Industrial & Domestic (I&D) Water Fund** accounts for revenues collected to provide treated water that meets quality and quantity demands of industrial users.
- **Parking Fund** accounts for revenues collected to operate the City's parking management program which consists of on-street parking, off-street parking, parking garages, and boat docks.
- **Internal Services Fund** accounts for the financing of goods and services provided by one department to another department on a cost reimbursement basis.
- **Other Funds** includes appropriations for non-operating funds that support various administrative purchases and intergovernmental agreements.

**Appendix** includes supplementary information and notable details of budget appropriations and calculations that support key operations for City staff and initiatives for the community.

**Capital Improvement Program** presents a five-year plan for maintenance and improvement of man-made infrastructure used for the delivery of essential public services. The first year of the plan is adopted for implementation.

**Rounding** All numbers are subject to rounding. Currency amounts are rounded up or down to the nearest whole dollar. Percentages are rounded up or down to one decimal.





<sup>1</sup> Policy & Intergovernmental Affairs is a function of the Chief of Information & Public Affairs office. The Interagency Council on Homelessness is a County-wide partnership.

# Strategic Plan

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## **Savannah GPS: A Roadmap for Our City's Future**

Beginning March 2024, the City of Savannah launched a strategic planning initiative known as Savannah GPS: Great Public Service Strategic Plan. The name GPS reflects its purpose—just as a Global Positioning System (GPS) helps navigate roads, this plan serves as a guide to the city's future, outlining clear priorities and actionable steps to ensure Savannah continues to thrive.

The strategic planning process has been a collaborative effort, incorporating feedback from residents, businesses, and city employees through surveys, community meetings, and outreach programs. This engagement helped shape the plan's six key goals, each directed toward strengthening Savannah's future:

-  Community Development & Resiliency
-  Economic Access, Opportunity & Vitality
-  Good Government
-  Livable Built Environment/Infrastructure
-  Public Safety
-  Quality of Life/Fundamental City Services

The City Council is scheduled to review the strategic plan in the first quarter of 2025, with formal adoption anticipated on April 10, 2025. Following adoption, a full-scale implementation plan will be developed to ensure that these goals are translated into tangible actions. By 2026, Savannah GPS will serve as the city's blueprint for progress, guiding investments, policies, and initiatives toward a stronger, more resilient future.

This section provides a high-level overview of the strategic plan and its goals. As Savannah moves forward, we remain committed to collaboration, innovation, and accountability to achieve the shared vision outlined in Savannah GPS.





# Our Vision

Savannah will be a safe, environmentally healthy, and economically thriving community for all of its citizens.



# Our Values



## Equity Statement

The City of Savannah views Equity as a guiding principle that drives us. We strive to create and maintain an environment that influences fair and equitable service delivery and distribution of resources to the shape the provision of exceptional public services that benefit all Savannah residents, businesses, workers, and guests.



## GOAL #1

### Increase Public Safety and Our Collective Sense of Security

The City of Savannah will strive to enable Savannahians to live, work, and play in safe neighborhoods and have a strong sense of community safety through key investments in effective public safety initiatives.



## GOAL #2

### Invest in Equitable Community Development and Resiliency

The City of Savannah is dedicated to building strong neighborhoods, protecting housing, and promoting the well-being of all residents while celebrating our unique and diverse cultures and supporting individuals, families, and communities.





## GOAL #3

### Expand Economic Access, Opportunity, and Vitality for All

The City of Savannah is dedicated to expanding economic security for all residents by ensuring everyone has fair access to economic opportunities. We strive to grow our local economy by supporting local businesses and entrepreneurs and spearheading programs, policies, and actions that create and protect good-paying jobs and make it easier to do business in the City of Savannah.



## GOAL #4

### Develop World Class Livable Environments and Infrastructure

The City of Savannah will make equitable investments in our infrastructure and built environment to create strong, resilient communities, support a thriving economy, and protect our environment.







## GOAL #5

### Improve Quality of Life by Raising Municipal Service Standards

The City of Savannah is committed to improving the quality of life for residents by raising the standard of upkeep and maintenance of public spaces and rights-of-way, and by providing high-quality residential services that promote healthy, vibrant and peaceful neighborhoods.

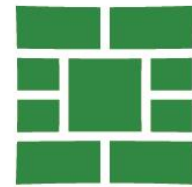


## GOAL #6

### Always Be a High-Performing Government

The City of Savannah will provide exceptional municipal services that are responsive, inclusive, and innovative. We will partner with citizens and businesses in the development of solutions for the community, practice sound fiscal management, and do all things with integrity, transparency, and accountability.

SAVANNAH  
savannahga.gov



# Financial Structure

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The Governmental Accounting Standards Board (GASB) establishes the financial reporting structure for government entities. The City of Savannah adheres to these guidelines for financial reporting and budgeting purposes. Financial transactions are budgeted within funds based on two categories: Governmental Funds and Proprietary Funds. The purpose of each fund is to record specific activities or attain certain objectives in accordance with special regulations or restrictions. The Official Code of Georgia states that a balanced budget must be adopted for governmental funds by December 31<sup>st</sup> of the preceding year for which appropriations and expenditures are set for the following year.

## Fund Structure

### Governmental Funds

Governmental funds are created by law, debt covenants, and by management's decision to enhance financial administration. Resources are accounted for as appropriations which are allocated to expenditures that carry out the fund's objectives in the following manner:

- **General Fund** accounts for resources traditionally associated with governments that are not required to be accounted for in another fund. This fund has a greater number of revenue sources than any other fund and therefore is used to finance more activities than special purpose funds. It is often the chief operating fund of a municipal government.
- **Special Revenue Funds** account for the proceeds of specific revenue sources, excluding special assessments, expendable trusts, or major capital projects. These revenue sources are legally restricted for specified purposes other than debt service or capital projects.

The City budgets the following Special Revenue Funds:

- Auto Rental Tax Fund
- Community Development Fund
- Grant Fund
- Hazardous Material Fund
- Hotel/Motel Tax Fund
- Other Post-employment Benefits (OPEB) Reserve Fund
- Per-Occupied Room Fund
- Property Acquisition Fund
- Recorder's Court Technology Fund
- **Debt Service Fund** accounts for the accumulation of resources that are restricted, committed, or assigned to fund general long-term liability principal, interest, and related costs.
- **Capital Improvements Fund** accounts for financial resources that are restricted, committed, or assigned to expenditures for capital outlays including the acquisition, renovation, maintenance, or construction of major capital projects, such as buildings, parks, streets, bridges, and other City facilities, infrastructure, and equipment.

## **Proprietary Funds**

Proprietary Funds are used to account for the ongoing activities of the City which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. The accounting objectives focus on the determination of operating income, changes in net assets, financial position, and cash flow.

- **Enterprise Funds** account for activities that are financed and operated similarly to the manner of private business enterprises, wherein the expenses (including depreciation) incurred in providing goods or services to the general public on a continuing basis are financed or recovered primarily through user fees. As such, the periodic determination of revenues earned, expenses incurred, and/or net income derived from these self-supporting funds is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The following Enterprise Funds are maintained by the City:

- Water and Sewer Fund
  - Industrial and Domestic Water Fund
  - Civic Center Fund
  - Parking Fund
  - Sanitation Fund
- **Internal Service Funds** are frequently referred to as revolving funds and account for the financing of goods and services provided by one department or agency of a government to other departments or agencies on a cost-reimbursement basis. These departments are also permitted to supply services to outside agencies for a fee.

Departments within the City's Internal Services Fund include:

- Innovation & Technology Services
- Fleet Services
- Risk Management

## **Accounting Basis**

Governmental Funds are accounted for by using the most current financial resources measurement, incorporating the modified accrual basis of accounting. Under this basis, revenues are recognized when they are susceptible to accrual or when they become measurable and available. Likewise, expenditures are recorded as liabilities as incurred, excluding principal and interest on general long-term liabilities which are recognized when due. Revenues which are susceptible to accrual include: sales tax, property tax, service charges, grants, and investment income. Revenues generated from fines, forfeitures, penalties, and alcohol taxes are not susceptible to accrual as they are neither measurable nor available prior to receipt.

The Proprietary Funds, including the Enterprise and Internal Services Funds, are accounted for on an accrual basis of accounting on a flow of economic resources basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred or the economic asset is used.

The City also reports various fiduciary funds which do not adopt budgets. Fiduciary funds are those in which the government acts as a trustee, such as the collecting and tracking of Worker's Compensation or Social Security payroll taxes that are depositing with the State. These funds are accounted for on an accounting basis consistent with the fund's measurement focus. The Pension Trust Fund and the Old Pension Trust Fund are accounted for on an accrual basis. The Recorder's Court Fund, Retiree Benefits Fund, and the Flexible Benefits Plan Fund are reported on the modified accrual basis of accounting.

## **Budgetary Basis**

For Governmental Funds, the basis of budgeting is the same as the accounting basis with noted considerations and is consistent with Generally Accepted Accounting Principles (GAAP). City Council adopts annual budgets for the City's General Fund, Special Revenue Funds, Debt Service Funds, and Capital Improvement Fund. A five-year plan for the Capital Improvement Fund is included for planning and forecasting purposes and is subject to change depending upon project completion. Budgets for the Capital Improvement Fund are based on project length.

Budgets for Proprietary Funds are developed for planning purposes and are not consistent with GAAP. The major differences used for budgeting Proprietary Funds are as follows:

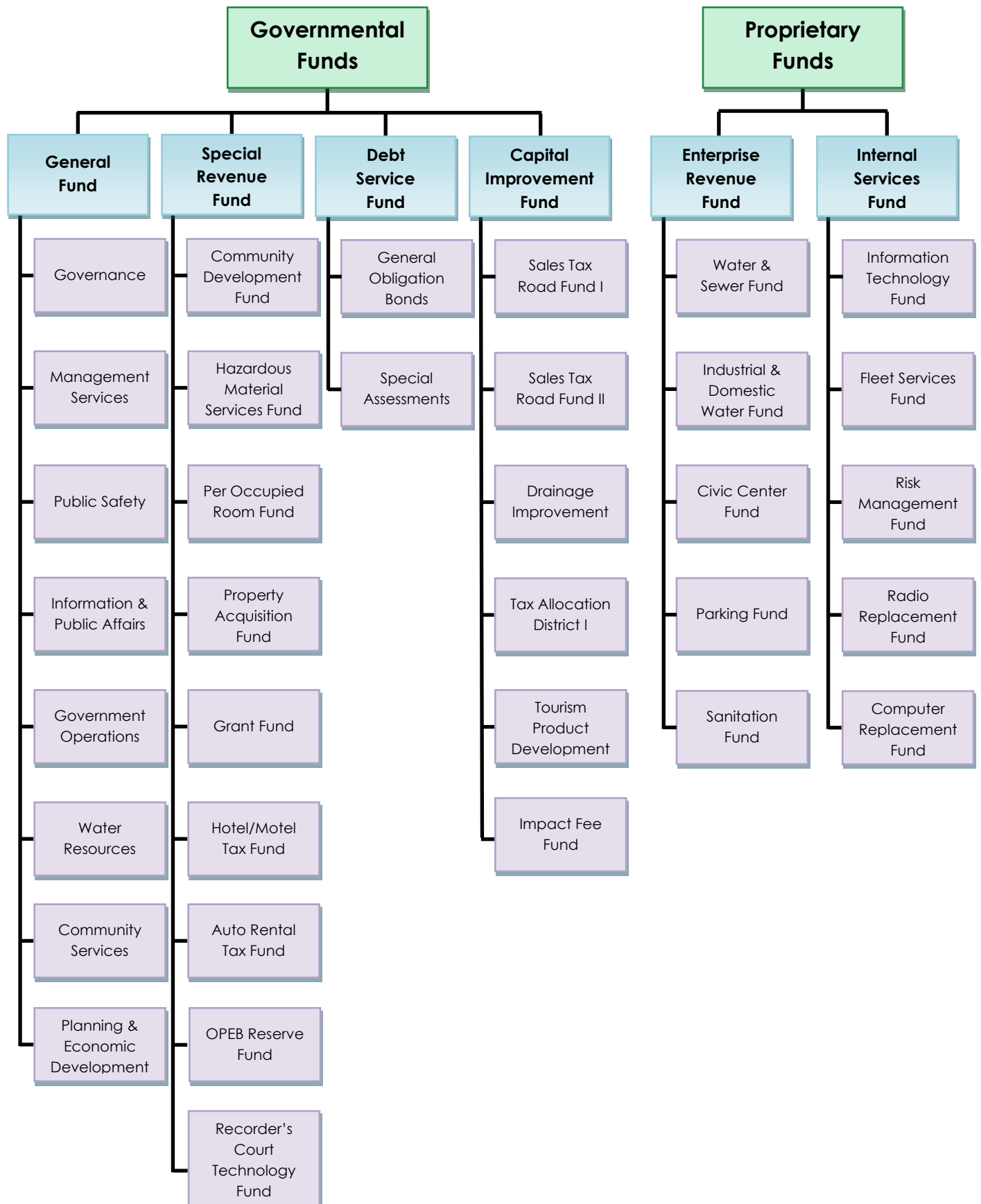
1. Repayments on debt are budgeted as expenditures rather than as a reduction in liabilities.
2. Depreciation expense on fixed assets is not included in the budget as an expense.
3. Contributions of capital from other funds, private developers, etc., are not budgeted.

The legal level of control at which expenditures may not exceed the budget is set at the Service Center level. Any change in the appropriation level above the legal level of control must be approved by City Council. Changes below the legal level of control require approval by the City Manager or the Senior Budget Director.

Appropriations lapse at year-end with two exceptions: 1) in the Capital Improvement Fund, appropriations are carried forward until project completion; and 2) encumbered appropriations do not lapse but are carried forward to the ensuing budget year as budgetary amendments, as noted in the adopted Budget Resolution.























































# Budgetary Fund Structure



# Budgetary Fund Matrix

The Budgetary Fund Matrix below is a visual representation of the City's operational units and how they align with the major operational funds.

Service Center/Business Unit	Governmental Funds				Proprietary Funds	
	General Fund	Special Revenue Fund	Debt Fund	Capital Improvement Fund	Enterprise Revenue Fund	Internal Services Fund
<b>Governance</b>						
Mayor & City Council						
Office of the Clerk of Council						
Office of the City Attorney						
<b>Management Services</b>						
Office of the City Manager						
Office of Financial Services						
Office of Human Resources						
Office of Management & Budget						
Internal Auditing						
Risk Management						
Real Estate Services						
Capital Projects Management						
<b>Public Safety</b>						
Office of the Police Chief						
Savannah Police						
Office of the Fire Chief						
Savannah Fire						
<b>Information &amp; Public Affairs</b>						
Office of the Chief of Information & Public Affairs						
Office of Marketing & Communications						
Innovation & Technology Services						
Recorder's Court						
<b>Government Operations</b>						
Office of the Chief of Government Operations						

Service Center/Business Unit	Governmental Funds				Proprietary Funds	
	General Fund	Special Revenue Fund	Debt Fund	Capital Improvement Fund	Enterprise Revenue Fund	Internal Services Fund
<b>Government Operations (continued)</b>						
Code Compliance						
Sanitation						
Park & Tree						
Fleet Services						
<b>Water Resources</b>						
Office of the Chief of Water Resources						
Stormwater Management						
Water Resources Planning & Engineering						
Water Distribution						
Sewer Conveyance						
Water Reclamation						
Water Supply & Treatment						
Industrial & Domestic Water Plant						
<b>Community Services</b>						
Office of the Chief of Community Services						
Office of Neighborhood Safety & Engagement						
Cultural Resources						
Human Services						
Housing Services						
Recreation & Leisure Services						
<b>Planning &amp; Economic Development</b>						
Office of the Chief of Planning & Economic Development						
Development Services						
Planning & Urban Design						
Economic Development						
Parking Services						
Transportation Services						
Special Events, Film, & Tourism						
Environmental Services & Sustainability						

# Financial Policies

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## Overview

The City's Annual Operating Budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. The overall goal of the budget is to establish and maintain effective management of the City's financial resources. Revenues that support municipal services are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years. Various policies and processes are used to guide maintenance of the City's financial resources.

Under the City's organizational plan, the Mayor and City Council are entrusted with policy-making in response to the needs of the community. Administrative or executive authority is vested in the City Manager to develop, implement, and execute programs and policies established by the Mayor and City Council. The annual budget is prepared under the direction and guidance of the City Manager. State law and local ordinances also impact the development of the annual budget.

## Policies

The City of Savannah's Council-Manager form of government was adopted in 1954. Under this organizational plan, the legislative responsibility for municipal government is entrusted to a City Council. The Savannah City Council, consisting of the Mayor and eight Council members, levies taxes, enacts ordinances, adopts the annual budget, and performs many other legislative functions. The City Council is also responsible for setting priorities through the City's strategic planning process.

The City Manager is appointed by the Mayor and City Council to manage the government through the development, implementation, and execution of programs and policies established by City Council. The City Manager recommends the annual budget and work programs in addition to advising City Council on policy and legislative matters.

The various policies used to guide the maintenance and use of the City's financial resources are described as follows:

### **Financial Accounting Policies**

In developing and evaluating the City's accounting system, consideration is given to the effective implementation of financial accounting policies, specifically to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable but not absolute assurance in safeguarding assets against loss from unauthorized use or disposition, reliability of financial records for preparing financial statements, and maintenance of accountability for assets.

The internal audit function is the responsibility of the Internal Auditing Department (formerly known as Organizational Performance & Accountability) which is organized separately from and operates independently of the Office of Financial Services. In the 2024 Adopted Budget, both departments, Internal Auditing and Financial Services, were structured to report directly to the Assistant City Manager, however as of September 2024, both departments report to the Chief Operating Officer. The Internal Auditing Department operates a full program of routine and special internal audits.

**Single Audit:** As a recipient of federal and state assistance, the City is responsible for ensuring that an adequate internal control structure is in place to maintain compliance with applicable laws



and regulations related to those programs. This internal control structure is subject to periodic evaluation by Internal Auditing Departmental staff as well as by management.

**Budgetary Controls:** The City also maintains budgetary controls to ensure compliance with legal provisions. The Office of Management & Budget monitors expenses and revenues, adjusts line-item budgets as needed, and prepares various reports for the City Manager and Executive Team.

**Cash Management/Investment Policy Scope:** The City's cash management and investment policy includes all City funds except pension funds, which are guided by a separate policy adopted by the Pension Board. Investment of funds is the responsibility of the Accounting Services Division within the Office of Financial Services.

**Investment Policy Objectives:** The primary investment policy objective is safety of principal. Secondary objectives include adequate liquidity to provide cash as needed and rate of return on investments.

**Allowable Investments:** It is the policy of the City of Savannah to limit investments to:

- United States Treasury Bills, Notes, and Bonds
- Certificates of Deposit
- State of Georgia Investment Pool
- City of Savannah Special Assessment Bonds
- Repurchase Agreements

**Risk Controls:** To ensure liquidity and reduce market risks, investments have maturity dates on or prior to the date cash is projected to be required to meet disbursement needs.

**Collateralization is used for:**

- Secure Certificates of Deposit
- Secure Repurchase Agreements
- Secure Demand Deposits

**Investment Fund:** The Investment Fund is an agency fund which is the owning fund for all City investments except the Pension Fund and Special Assessment Bonds. Accrued interest is distributed to funds participating in the Investment Fund Pool based on their average equity balance for the month. The fund also contains a combined cash account from which all disbursements are made and to which all receipts are deposited.

### **Revenue Policies**

The City's revenue programs are administered by the Revenue Administration Division. Revenue programs strictly adhere to principles which balance the City's need for revenue and the community's capacity to provide the necessary financial resources. Revenue policies which guide the City are outlined below:

- To fulfill funding needs without excessive dependence on property taxes, the City will attempt to enlarge the revenue base by seeking new revenue sources. Efforts will be made to work individually as well as with statewide groups to encourage the State of Georgia to adopt legislation that will enhance local government revenues.
- The City will implement user fees in all areas where feasible and productive, as well as set fees at levels related to the costs of providing the services. Moreover, user fees will be

reviewed annually as part of the budget process and will be adjusted accordingly to maintain or move incrementally closer to full coverage.

- As deemed appropriate, the City will establish self-supporting enterprise funds where the relationship between operating costs and revenues will be clearly identified.
- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and utilize revenues more efficiently.
- The City will maintain effective collection systems and implement aggressive enforcement strategies to maximize revenues from available sources.
- Revenues will be projected conservatively to ensure that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

### **Debt Policies**

The City of Savannah is authorized to issue general obligation bonds equivalent to 10 percent of assessed taxable values within the City. Bonded indebtedness is well within this limit. As of December 31, 2023, the City had outstanding general obligation bonded debt totaling \$2,755,000. To maintain this favorable position and the current AA+ bond rating designated by Standard & Poor's, the following debt policies are in place:

- Total long-term debt and major contractual obligations will not exceed 8 percent of the assessed valuation.
- Long-term borrowing will be restricted to capital improvements that are too costly to be financed from current revenues.
- Proceeds from long-term debt will not be used for current ongoing operations.
- Bonds will be retired within a period not to exceed the expected useful life of the capital project.
- Additional major obligations should only be undertaken with new dedicated streams of revenue to support them.
- When feasible, special assessment revenue or other self-supporting bonds will be used instead of general obligation bonds.
- The use of any revenue anticipation borrowing will be avoided. If such borrowing becomes necessary, the debt will be retired in full within the same fiscal year as it is incurred.
- Good communication with bond rating agencies and full disclosure on every financial report as well as bond official statements are included in standard operating procedures.

### **Capital Expenditure Policies**

Preparation for the City's capital budget is guided by the following policies:

- A five-year program for capital infrastructure improvements is updated annually. The program identifies anticipated funding sources and allocates those funds to capital projects over five years. Funding allocations for each year are determined by the priorities established by City Council, the available funding, and the need to address critical infrastructure projects.
- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful life of the project.

- The City will coordinate the development of the capital budget with the development of the operating budget. Future operating costs associated with new capital projects will be included in the operating budget forecasts.
- The City will preserve its assets at a level adequate to protect capital investment while minimizing future maintenance and replacement costs.
- The City will establish an appropriate distribution of bonded debt and cash financing in the funding of capital projects.

### **Operating Budget Policies**

Preparation of the City's operating budget is guided by the following policies:

- All governmental funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund for the budget to be considered balanced.
- All requests for allocations are considered in conjunction with measurable performance criteria and the Strategic Priority they primarily support. Expenditures are approved or rejected based on planned levels of performance. Therefore, it is necessary for each activity within a fund to prepare a performance plan consisting of goals, objectives, and activities.
- Expenditure budgets for enterprise operations (i.e., Water, Sewer, I&D Water, Sanitation, Parking Services, and Civic Center) must be funded either exclusively or primarily by user fee revenues. Self-sufficiency remains a long-range objective for these funds.
- Allocations from the General Fund are based on a long-range financial plan which includes an unassigned fund reserve. At the end of 2023, the unassigned fund reserve totaled \$53,887,923. This reserve protects the City against catastrophic revenue losses and major emergency expenditures and contributes to the City's favorable bond rating.
- In addition to the unassigned fund reserve, a proactive approach was taken by creating a Sales Tax Stabilization Fund, to reserve sales tax revenue above the historical trend line in good years, during which excess funds were reported to be used in years when sales tax revenue comes in below the trend line. This allows the City to avoid expending its reserves.

Guidelines for managing the Sales Tax Stabilization Fund are as follows:

- Each year, an amount up to the excess that actual sales tax receipts exceed the projected sales tax revenue will be set aside in the Sales Tax Stabilization Fund.
- Additions to the Sales Tax Stabilization Fund will continue until such time as the balance in the fund equals 25 percent of the budgeted revenue for sales taxes. The 2025 sales tax revenue budget is \$68,000,000; thus, the maximum growth target is currently \$17,000,000.
- Funds will be withdrawn from the Sales Tax Stabilization Fund in an amount up to the deficiency, if any, between actual sales tax revenue and the projected sales tax revenue included in the originally adopted General Fund budget or updated sales tax revenue projection at year end. The Sales Tax Stabilization Fund may also be used for expenses related to major emergencies or natural disasters.
- Ongoing expenses are never funded by a non-recurring or one-time revenue source. Future and current funding sources are identified for all new programs, services, and expansions.

# Budget Process

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The annual budget is a fiscal plan that presents the programs and services to be provided to the community and describes the resources needed to perform those activities. Key policies which guide this process are described in the following section.

## Budget Preparation

The City's budget process is conducted within the framework of City Council's Strategic Priorities, financial management policies, and fiscal forecasts. Information contained in these documents allows the Council an opportunity to review policies and goals intended to address long-term concerns and issues of the City and evaluate City services. The major steps in the budget preparation process are:

1. The City Council meets to set strategic priorities and results for each fiscal year.
2. City of Savannah staff create workplans to meet strategic priority areas with equity and efficiencies in mind. City Departments submit Service Enhancement Proposals to recommend the enhancement of a current activity, establish a new activity, and/or obtain equipment associated with an activity to achieve departmental goals and the continuation/enhancement of performance indicators.
3. The Office of Management & Budget (OMB) prepares the Financial Trends & Indicators Report, which identifies positive and negative financial trends impacting the City. Fiscal resources are presented resulting from needs analysis, service delivery priorities, and contingency planning. OMB also prepares a five-year financial plan. These reports are used as the financial framework for budget preparation.
4. The City Manager and Executive Leadership Team meet to review current staffing levels. Broad-based changes are recommended, vetted, and incorporated into the base budget.
5. With direction and guidance from the City Manager, OMB develops base budget expenditure levels for departments and City-wide revenue projections for the upcoming fiscal year. These proposals are reviewed and modified as necessary throughout the budget process to present a balanced budget proposal to the City Manager.
6. A five-year capital plan is prepared and presented to City Council. The first year of the plan is incorporated into the service program and budget document.
7. The City Manager meets with departments to review proposed work plans, staffing levels, department goals, performance indicators, and expenditures for the upcoming year to provide guidance and direction. The City Manager also conducts budget meetings with the Executive Leadership Team to guide decision-making during the budget process. Feedback from all budget discussions is used to prepare the City Manager's proposed budget recommendation to City Council.
8. The City Council conducts a series of workshops and public hearings before making a final decision on the City Manager's budget recommendations. After careful and thorough consideration, the Mayor and City Council adopt the service program and budget by December 31<sup>st</sup> annually for the ensuing fiscal year.



## Budget Execution

On January 1<sup>st</sup> of each year, the Adopted Budget is implemented. Concurrently, an analysis of the previous year's actual expenditure is conducted. During this analysis, problem areas are identified and reconciled in comparison to prior year projections. Problem areas that have an impact on the current fiscal year are closely monitored. Moreover, throughout the year, expenditures, revenues, and performance data are monitored to ensure the successful implementation of the City's spending plan.

## Budget Amendment

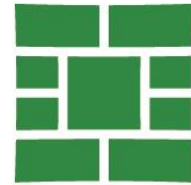
The Budget is a policy document. As conditions change or circumstances are altered, the budget policy allows for amendments. Because the Budget is a resolution adopted by the Mayor and City Council, the amendment process is similar to that used to amend other resolutions; a majority positive vote by City Council is required. The legal level of control is set at the service center level. Budget amendments that exceed service center totals must be approved by City Council.

## Budget Preparation Schedule

A comprehensive budget preparation schedule has been established to ensure timely preparation of the budget and facilitate the City Manager's proposed budget for City Council review and adoption within the mandated time frame. The following is the detailed schedule:

ACTIVITY	DATE
OMB communicates the 2025 budget development guidelines; Business units begin by establishing their work plans and identifying efficiencies within work processes that best align with strategic priorities.	<b>March 11</b>
City Staff begin the development of a strategic plan based on the vision of new City Council, our residents, businesses, and Team Savannah.	<b>March 25</b>
Business units submit operating budget and service enhancement requests; OMB begins zero-based budgeting analyses and review revenue estimates and fee changes.	<b>April 15 - June 14</b>
OMB begins fiscal analysis and forecasting and prepares a preliminary operating budget plan for the current year and upcoming year.	<b>June 30 - July 19</b>
OMB launches the budget priority survey to gather community input on key City services for budget consideration.	<b>July 02 - August 31</b>
The City Manager and Executive Team conduct Budget Review Team meetings to discuss departmental budget requests, efficiencies identified, KPIs, and service enhancement requests.	<b>August 06 - 31</b>
The City Manager meets with the Executive Team to discuss budget highlights, unresolved issues, and service enhancement requests.	<b>September 11 - 30</b>
FY25 Proposed Budget hearings are advertised to the public, and the FY25 Proposed Budget is distributed to City Council and public.	<b>November 10 - 14</b>
The City Council holds a budget workshop on the Proposed Budget.	<b>November 20</b>
First Proposed Budget Hearing for public comment.	<b>November 26</b>
Second and Final Public Budget Hearing/Adopt Proposed Budget.	<b>December 19</b>

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# Trend Analysis and Financial Projections

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## *National, Statewide, and Local Economic Outlook*

### **National Economy**

The United States economy has demonstrated strength throughout 2024, building on its recovery from the economic challenges of COVID-19. The Congressional Budget Office (CBO) projects Gross Domestic Product (GDP) growth of two percent for 2024, down from a higher rate of 3.14 percent in 2023. In the second quarter of 2024, real GDP expanded at an annual rate of three percent, compared to 1.6 percent in the first quarter. According to the Bureau of Economic Analysis, this growth is primarily driven by increased consumer spending, private inventory investment, and non-residential fixed investment suggesting an optimistic outlook from both consumers and businesses.<sup>1</sup> Economic growth is expected to remain steady at two percent in 2025 before settling at 1.8 percent in 2026 and beyond.

The unemployment rate was 3.8 percent in the first quarter of 2024 and is expected to gradually rise to four percent by the end of 2025. Meanwhile, the growth of nominal wages is projected to decline to four percent in 2024, down from 4.3 percent in 2023. A key indicator of consumer spending capacity is a measure known as Disposable Personal Income (DPI). DPI is defined as the income available to people for spending or saving and is calculated by reducing personal income by personal taxes. DPI has a direct correlation to consumer spending. In 2024, DPI increased notably, with a 9.2 percent rise in the first quarter followed by a five percent increase in the second quarter.

Recent increases in immigration and decreases in mortgage interest rates are boosting housing demand. The growth rate of real residential investment, which includes home construction, renovations, and brokers' commissions, is projected to rise from 6.2 percent in 2024 to an average of 9.3 percent per year in 2025 and 2026.

The CBO also forecasts that inflation, as measured by the Consumer Price Index (CPI), will decrease from three percent in 2024 to 2.3 percent in 2025. In the third quarter of 2024, the Federal Reserve implemented a half-point interest rate cut and is predicted to make additional quarter-point cuts in 2024 and 2025. The Federal Reserve will continue to monitor economic conditions to adjust monetary policy in efforts to control inflation and support economic development.

### **State of Georgia Economy**

The State of Georgia is poised for "an economic slowdown but not a recession," according to The Selig Center for Economic Growth. They estimate the probability of a recession in Georgia at 33 percent, compared to just under 50 percent for the United States. The economist predicts the state and national unemployment rate will average four and 4.2 percent respectively in 2024. Georgia's lower risk can be attributed to recent successes in economic development and stronger demographics.

In fiscal year 2023, Georgia secured 426 projects, breaking economic development records for the third consecutive year. These projects are expected to bring in over 24 billion dollars in investments

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<sup>1</sup> [Bureau of Economic Analysis, 2024](#)

for facility expansions and new locations, resulting in the creation of 38,400 new jobs. Economists predict that the post-pandemic economic expansion will continue, supported by a resilient labor market and the strong financial position of households.<sup>1</sup>

Tourism is another significant contributor to Georgia's economy. In 2023, the travel and tourism industry generated an economic impact of \$79.7 billion, supporting over 463,400 jobs. Additionally, the tourism sector contributed a record \$5 billion in state and local tax revenues, marking a \$300 million or 7.2 percent increase over the previous record set in 2022. This is the second consecutive year that Georgia has broken tourism records, and the state has maintained its number five market share ranking among all 50 states and Washington, D.C., for the fourth consecutive year<sup>2</sup>.

Additionally, Georgia has fostered a pro-business environment, with 440 of the Fortune 500 companies based in the state, according to the Georgia Department of Economic Development. In 2024, Georgia was ranked number one by Area Development as the "State for Business," marking the eleventh consecutive time it has received this top ranking—a milestone that no other state has achieved.<sup>3</sup>

### **The Savannah Area Economy**

The Savannah area economy considers three counties (Bryan, Chatham, and Effingham) in the overall outlook for the Metropolitan Statistical Area (MSA). This economy consists of a diverse range of industries and services, including tourism, education, manufacturing, transportation, healthcare, construction, land development, and retail. According to local economist, Dr. Michael Toma, Ph.D., "the forecasting index is sending a signal of sustainable modest economic growth into early 2025"<sup>4</sup>.

Total employment in the region has increased to 207,200, following the addition of 800 workers in the second quarter. Education and Health Services remains the largest employment sector, with 29,100 workers, while the tourism industry closely follows with 27,300 workers. Additionally, private sector wages (adjusted for inflation) rose to \$25.77, up from \$25.63 in the first quarter. The overall decline in the national inflation rate serves as welcome news for workers in the region, as income growth outpaced inflation during the past six months. However, according to data from the Bureau of Labor Statistics, the unemployment rate increased to 3.5 percent at the end of the second quarter, up from 2.9 percent at the end of the first quarter<sup>5</sup>.

Port activity continues to show strong growth, maintaining its long-term trend of expansion. Despite a slight decline of four-tenths of a percent in the first quarter, port activity rebounded in the second quarter with a 5.1 percent increase and an impressive over-the-year gain of 16.3 percent. A multibillion-dollar investment in Georgia Ports is expected to increase capacity by 30 percent by 2025, potentially doubling capacity in the coming years.

The issuance of construction permits for single-family homes, which serves as a leading indicator for the regional housing market, fell to 633 permits in the second quarter down from 673 permits in the first quarter. This figure reflects a nine percent increase from the same period last year, despite the six percent drop from the first quarter. Furthermore, the average value of building permits for single-family homes increased by 0.5 percent, reaching \$253,000 up from \$251,500 in the previous quarter. There will be ongoing demand for multifamily construction over the next five years, driven by

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<sup>1</sup> [University of Georgia Extension Selig Center for Economic Growth, 2024](#)

<sup>2</sup> [Governor Brian P. Kemp Office of the Governor, 2024](#)

<sup>3</sup> [Georgia USA, 2024](#)

<sup>4</sup> [Georgia Southern University Coastal Empire Economic Monitor, 2024](#)

<sup>5</sup> [U.S. Bureau of Labor Statistics, 2024](#)



population growth and the establishment of new households linked to the development of the regional electric vehicle industry, particularly with the opening of the Hyundai Meta Plant.<sup>1</sup>

**Financial Foundation Principles**

The City of Savannah aims to achieve optimal management of its financial resources through a comprehensive financial planning strategy. This is supported by established financial policies and processes that facilitate informed decision-making.

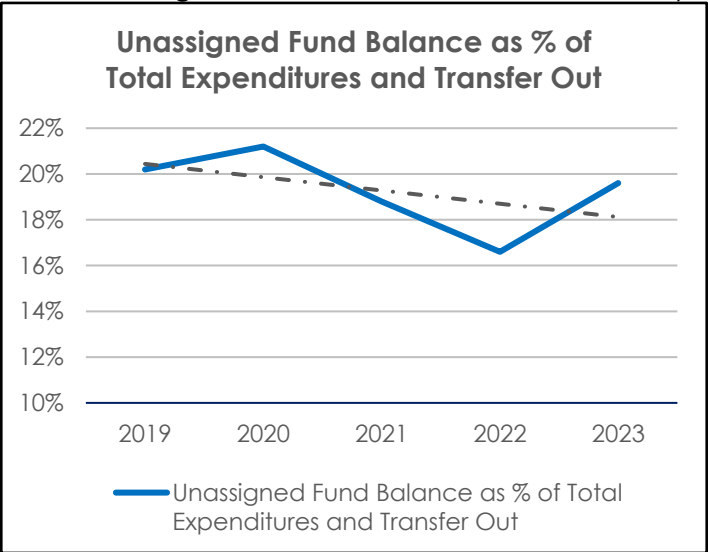
Although the economic environment can change quickly with lasting effects, a snapshot of the City's financial future allows City leadership to identify challenges early and provide information to the Mayor and Council to assist in policy making which is critical in addressing potential problems proactively.

The Office of Management & Budget updates the Financial Trends & Indicators report, which considers demographic and financial trends for the City of Savannah. The Five-Year Forecast is also updated using a five-year planning period that looks ahead to project future revenues and expenditures.

Adoption of policies that will stimulate economic growth, enhance the attractiveness of the City, and address quality of life issues is an integral part of the financial planning process. The following data present key fiscal and economic indicators to examine trends which may affect the City's financial health.

**Unassigned Fund Balance**

Unallocated fund reserves protect the City against catastrophic revenue losses and major emergency expenditures. Additionally, the amount of the City's fund balance or reserves provides an indication of the ability to withstand financial emergencies and contributes to the City's favorable credit rating. The Government Finance Officers Association (GFOA) recommends that governments maintain a minimum unrestricted fund balance in the General Fund of no less than two months of regular General Fund operating revenues or expenditures. For budgetary and planning purposes, the City's financial policy dictates that the unassigned fund balance be maintained between 15 percent and 20 percent of total General Fund expenditures and transfers out. The unassigned fund balance for the General Fund at the end of 2023 was \$53,887,923 or 19.6 percent of total General Fund expenditures and transfers out, which aligns with the City's policy. There is no planned draw from the unrestricted fund balance in 2024 to cover expenditures, nor is there a plan to draw from unrestricted fund balance in the 2025 Budget.



In addition to the unassigned fund balance in the General Fund, the City also maintains Sales Tax Stabilization Fund reserves. These reserves were funded from higher than anticipated local option sales tax revenue in previous years and are used to fund sales tax revenue deficits, if needed. At

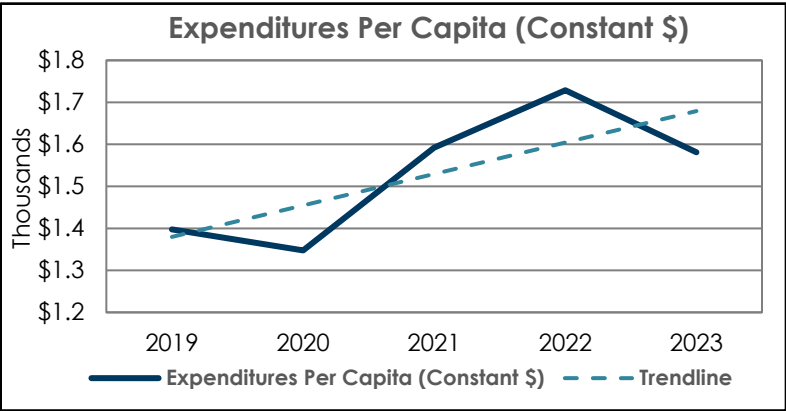
<sup>1</sup> Georgia Southern University Center for Business Analytics & Economic Research, 2024

the end of 2023, the Sales Tax Stabilization Fund reserves totaled \$5,501,000. There is no planned draw from the sales tax stabilization reserves in 2024 to cover expenditures nor is there a plan to draw from this to balance the 2025 Budget.

**Expenditures Per Capita**

The City of Savannah prioritizes providing essential services for residents, businesses, and visitors. In doing so, expenditure adjustments are closely aligned with population growth, evolving service demands, and fluctuations in economic conditions. The expenditures per capita on a constant dollar basis chart shows volatility during the 2018–2022 period.

In 2019, the expenditure per capita was \$1,348, as a result of available funds at year-end allowing for increased contributions to the Capital Improvement Program (CIP) as well as additional costs imposed on the City associated with the demerger of the Savannah-Chatham County Police Department. Expenditures for 2020 decreased slightly due to reductions imposed because of the COVID-19 induced recession. As the economy continues to rebound from the COVID-19 induced recession, along with the inflation growth factor, expenditures per capita rose in 2021 and 2022, from \$1,542 to \$1,679, respectively. The 29.4 percent increase from 2020 to 2022 included expenditures associated with increased contributions to the Capital Improvement Program and transfers from federal grants, mainly the American Rescue Plan Act. In 2023, the City's population decreased 0.2 percent, while expenditures decreased at higher rate of 7.4 percent, resulting in an expenditure per capita of \$1,532. The decrease in expenditures was largely linked to the reduction in federal grant funding, such as the support provided by the American Rescue Plan Act.

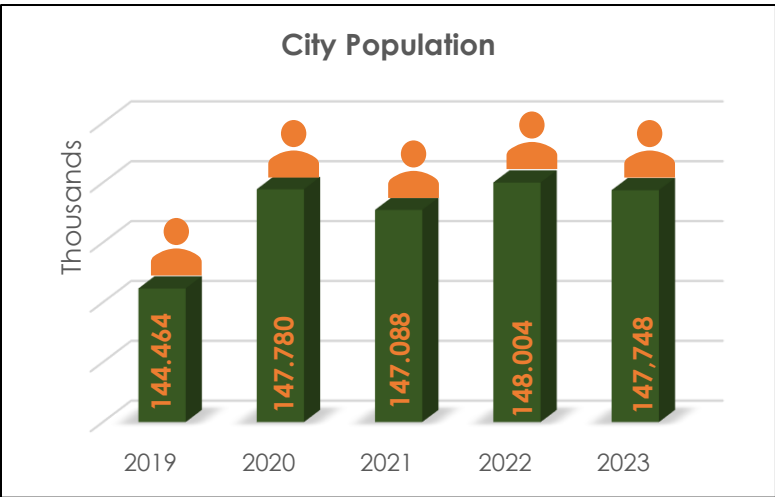


As the economy continues to rebound from the COVID-19 induced recession, along with the inflation growth factor, expenditures per capita rose in 2021 and 2022, from \$1,542 to \$1,679, respectively. The 29.4 percent increase from 2020 to 2022 included expenditures associated with increased contributions to the Capital Improvement Program and transfers from federal grants, mainly the American Rescue Plan Act. In 2023, the City's population decreased 0.2 percent, while expenditures decreased at higher rate of 7.4 percent, resulting in an expenditure per capita of \$1,532. The decrease in expenditures was largely linked to the reduction in federal grant funding, such as the support provided by the American Rescue Plan Act.

The Consumer Price Index increased during the five-year period. Expenditures generally increase and decrease as revenues increase and decrease. Expenditure growth can, in part, be controlled through the budget process.

**City Population**

Both population growth and population change can affect governmental revenues and service demand. According to the U.S. Census Bureau, the City of Savannah's 2023 population estimate was 147,748 persons, an increase of 3,284 persons during this period<sup>1</sup>. Trends during the 2019–2023 period reflect a population increase.



<sup>1</sup> United States Census Bureau, 2024

# General Fund Financial Outlook

## General Fund

By following the City's financial policies, analyzing historical trends, and projecting forward five years to prepare for challenges on the horizon, the City's legislative and administrative authorities have been able to work together to make financial and policy adjustments when necessary. The City's financial base is diverse, preventing the City from relying on a single revenue stream to meet service delivery needs. This mix of revenue has helped the City weather economic downturns. For the City to maintain its positive financial position, sound financial planning and prudent decision-making are required.

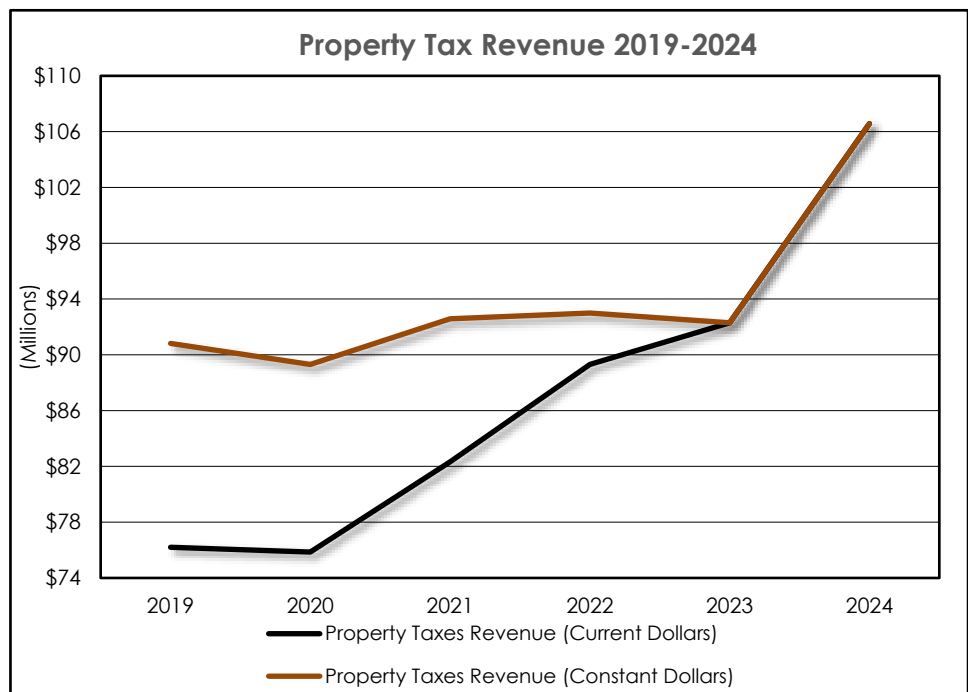
## Property Taxes

Property taxes are the single most significant source of revenue for the City and make up 37.8 percent of the City's General Fund revenue in FY25. Adjustments to the millage rate are reviewed each year in consideration of the City's ability to remain financially sound and competitive in attracting new residents and businesses, in addition to retaining current residents and businesses.

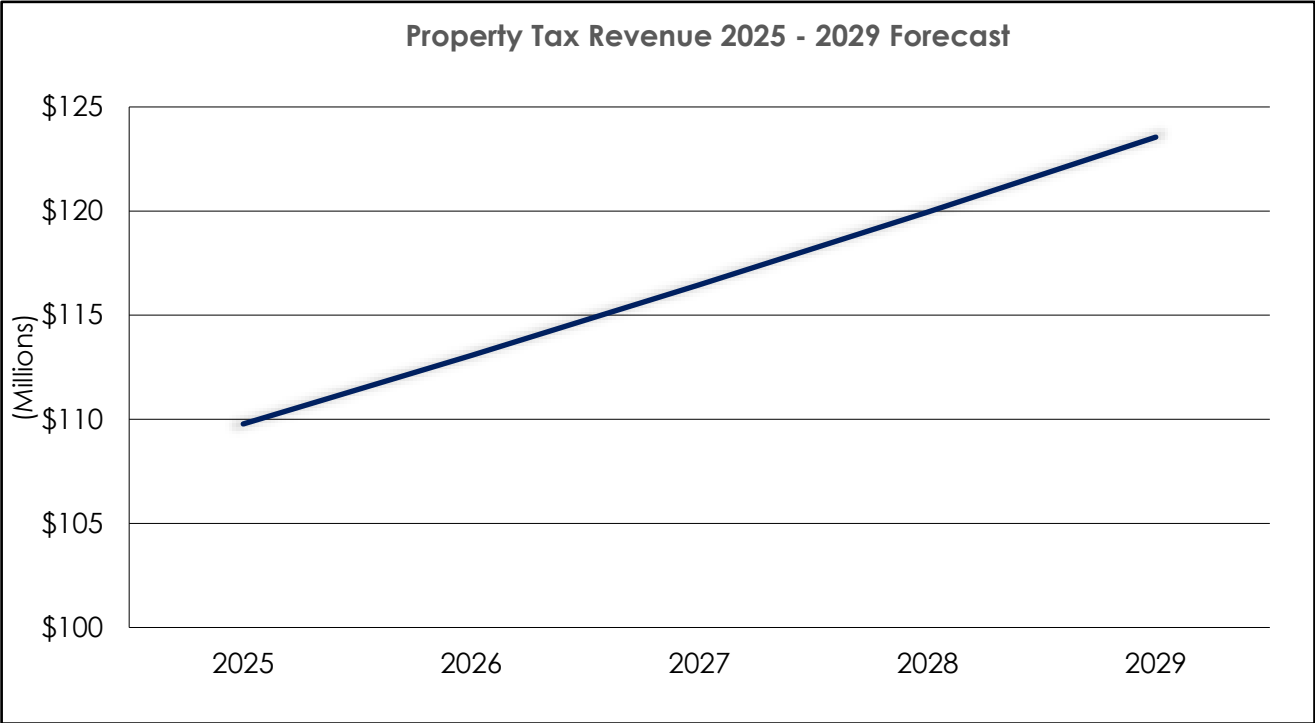
Property tax revenues have increased by an average of 4.4 percent from 2019-2023. In 2019 the City collected \$76.2 million in property tax revenue followed by a 0.4 percent decline in 2020 due to the effects of the COVID-19 pandemic. In response to the challenges facing residents and businesses, including an unemployment rate that reached 14.7 percent, maintaining a low millage rate has been a top priority.

The millage rate has remained historically low at 12.20 mills since 2022 with revenue growth reliant upon new development and property assessment increases. City Council maintained the 2024 millage rate in order to fund additional investments in public priorities including drainage, traffic safety, and public safety improvements.

As the graph depicts, projected revenues for 2024 are expected to increase over last year by 15.5 percent. This increase is mainly attributed to the rise of collections in delinquent property taxes and an increase in the tax digest assessed value. The millage rate will continue to be a point of discussion as the City develops strategies and policies to further diversify its revenue base.



The following graph shows the five-year forecast for property tax revenue. Revenue is anticipated to rise due to projected growth in the tax digest, including new growth and development within annexed properties. Projections include maintaining the Freeport Tax Exemption.





# What Does a Property Owner Pay?

The tax rate, or millage, is set annually by the governing authority of the taxing jurisdiction. A tax rate of one mill represents a tax of one dollar per \$1,000 of assessed value. Property in the State of Georgia is assessed at 40 percent of the fair market value unless otherwise specified by law. For example, the assessed value of property that is worth \$100,000 is \$40,000. In the City of Savannah, where the adopted millage rate is 12.20 mills for the year 2024, the property tax would be \$488.00. This is \$12.20 for every \$1,000 of assessed value (or \$12.20 multiplied by 40).

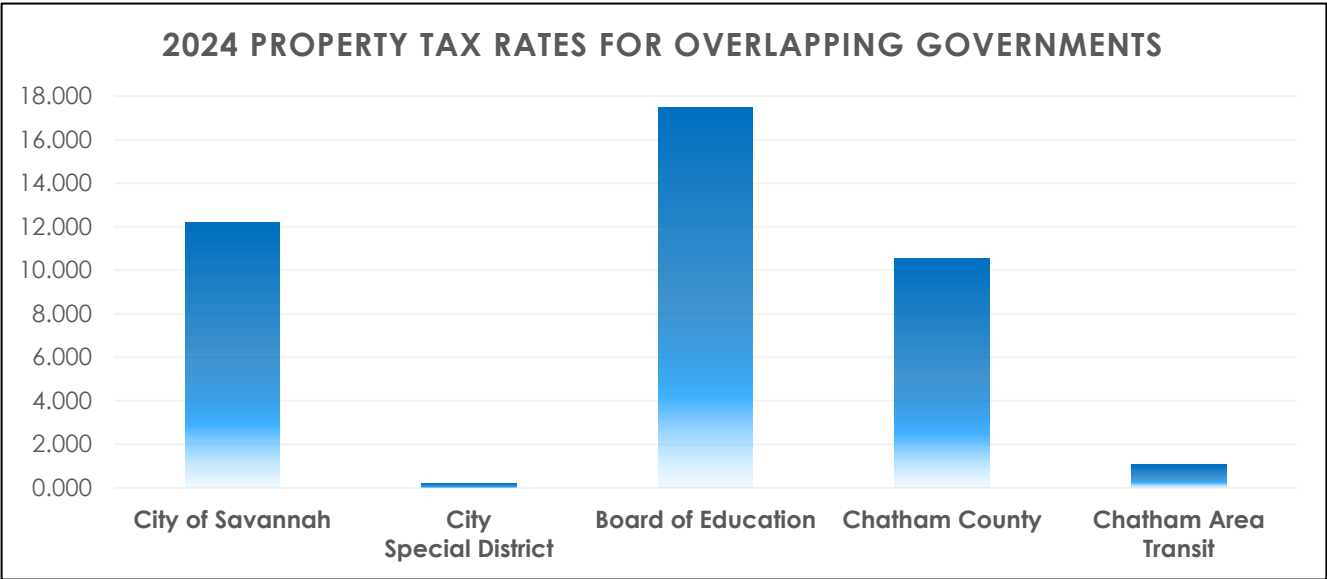


The 2025 budget was developed using a millage rate assumption of 12.20 mills, which remains the same as the 2024 adopted rate approved by the City Council in July 2024. The chart below indicates the budgeted millage rate assumed during the development of the 2024 and 2025 budgets.

Year	Property Value	Assessed Value	Millage	City Property Tax
2024	\$100,000	\$40,000	12.20 per \$1,000	\$488.00
2025	\$100,000	\$40,000	12.20 per \$1,000	\$488.00

Property tax revenue derives from the interplay between growth in taxable property valuations and the property tax rate, which is established annually during the City’s budget process.

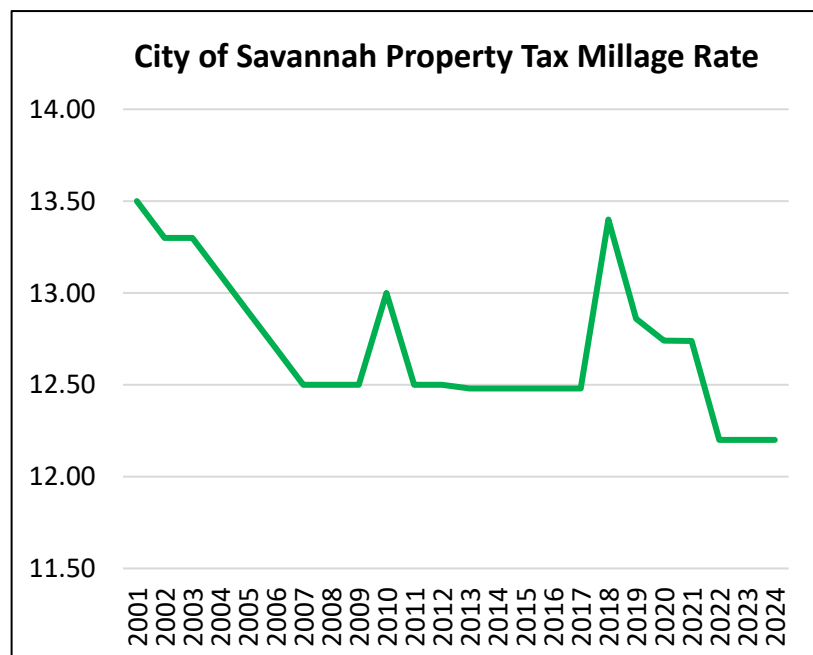
The graph<sup>1</sup> below shows the City of Savannah direct and overlapping property tax rates for year 2024. Overlapping rates are those of taxing jurisdictions that apply to property owners within the City of Savannah. There are other tax considerations for residents living within the unincorporated Chatham County limits.



<sup>1</sup> In 2003, the City of Savannah created a special district called the “Water Transportation District.” Only properties located within this district are subject to this millage levy.

The tables<sup>1</sup> below show the City of Savannah's adopted millage rates and total assessed property values per the Chatham County Tax Assessor's Office for the years 2001-2024; property values are reassessed annually. The following graph illustrates the adjustment of the tax rate to provide essential and expanded services within the City of Savannah.

Property Tax Rates for Overlapping Governments Savannah, Georgia 2010-2024 per \$1,000 of Assessed Value							
Year	City of Savannah	City Special District	Board of Education	Chatham County	Chatham Area Transit	State of Georgia	Total <sup>2</sup>
2010	13.000	0.200	14.131	10.537	0.820	0.250	38.738
2011	12.500	0.200	14.631	11.109	0.859	0.250	39.349
2012	12.500	0.200	14.631	11.109	0.859	0.200	39.299
2013	12.480	0.200	15.881	11.908	1.000	0.150	41.419
2014	12.480	0.200	15.881	11.543	1.000	0.100	41.004
2015	12.480	0.200	16.631	11.543	1.000	0.050	41.704
2016	12.480	0.200	16.631	11.543	1.000	0.000	41.654
2017	12.480	0.200	16.631	11.543	1.150	0.000	41.804
2018	13.400	0.200	18.881	11.543	1.150	0.000	44.974
2019	12.856	0.200	18.881	11.543	1.150	0.000	44.430
2020	12.739	0.200	18.881	11.543	1.150	0.000	44.313
2021	12.739	0.200	18.131	11.543	1.150	0.000	43.563
2022	12.200	0.200	17.631	10.518	1.056	0.000	41.405
2023	12.200	0.200	17.631	10.518	1.056	0.000	41.405
2024	12.200	0.200	17.481	10.518	1.056	0.000	41.255



City of Savannah Property Tax Rates & Total Assessed Values			
Year	Tax Rate	Assessed Value (in thousands)	% Change
2001	13.50	2,740,865	3.7
2002	13.30	2,899,254	5.8
2003	13.30	3,027,851	4.4
2004	13.10	3,288,480	8.6
2005	12.90	3,593,557	9.3
2006	12.70	4,102,072	14.2
2007	12.50	4,610,615	12.4
2008	12.50	4,986,597	8.2
2009	12.50	5,010,250	0.5
2010	13.00	4,768,480	(4.8)
2011	12.50	4,539,928	(4.8)
2012	12.50	4,535,627	(0.1)
2013	12.48	4,603,176	1.5
2014	12.48	4,751,473	3.2
2015	12.48	5,098,015	7.3
2016	12.48	5,121,455	0.5
2017	12.48	5,404,508	5.5
2018	13.40	5,640,929	4.4
2019	12.86	5,968,804	5.8
2020	12.74	6,142,815	2.9
2021	12.74	6,545,931	6.6
2022	12.20	7,368,704	12.6
2023	12.20	8,299,473	12.6
2024	12.20	9,209,230	11.0

<sup>1</sup> City of Savannah 2024 Tax Digest-See Appendix

<sup>2</sup> The total excludes the City Special District.

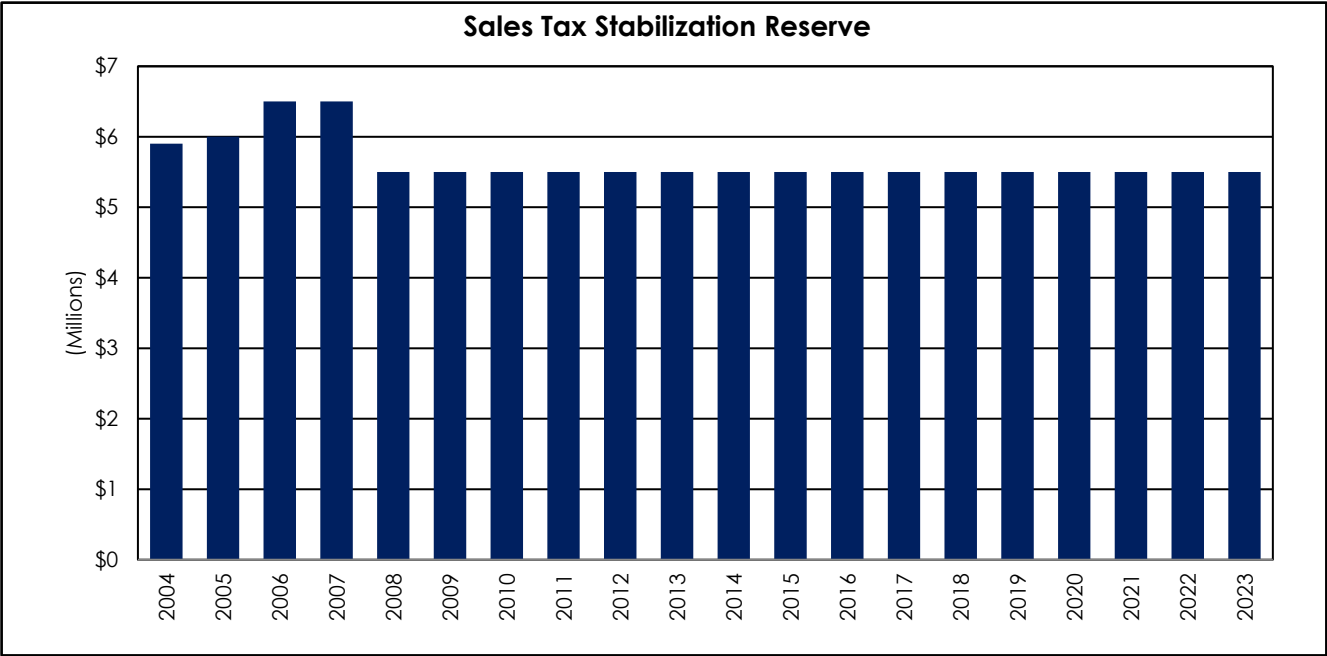
Sales Tax

The General Fund's second major revenue source is sales tax. In Savannah, a seven percent sales tax<sup>1</sup> is levied. Of this amount, four percent goes directly to the state, one percent goes to Chatham County as the Special Purpose Local Option Sales Tax (SPLOST), one percent goes to the Savannah-Chatham County Public School System as the Education Special Purpose Local Option Sales Tax (ESPLOST), and one percent is shared among Chatham County, Savannah, and the other municipalities in the County as the Local Option Sales Tax (LOST). Overall, sales tax "...is used to reduce the amount of property taxes needed to fund the budgets for government"<sup>2</sup>.

In 2012, the City received 67.21 percent of this levy. During 2013, the City's allocation was reduced to 58 percent per a renegotiated agreement. In the years 2014-2022, the City's allocation was 57 percent. In the recent LOST agreement, adopted in 2022 by Chatham County and the surrounding municipalities, effective January 1, 2023, the City of Savannah's allocation of LOST revenue dropped to 54.2 percent, and 53.6 percent in 2024. As of January 1, 2025, the City of Savannah's allocation of LOST was reduced to 52.2 percent, a decrease of 1.4 percent when compared to 2024. Incremental decreases will continue through fiscal years 2026-2028, to which the City's allocation will be at 50.2 percent by 2028.

As the City of Savannah's allocation decreases to 50.2 percent, Chatham County's allocation will increase to 31 percent by 2028, according to the new agreement. The agreement also aligns the responsibility of all costs to Chatham County for the incarceration and housing at the Chatham County Detention Center of individuals arrested by officers or officials of Chatham County and surround Chatham municipalities, including the City of Savannah.

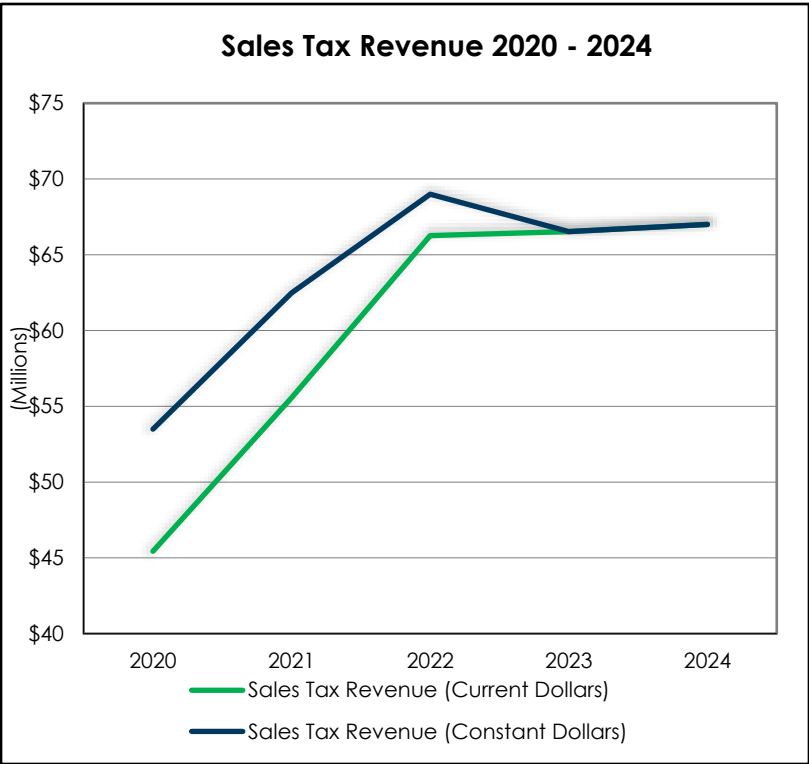
As revenue from sales tax is highly elastic and directly impacted by the performance of the economy. The City's Sales Tax Stabilization Fund reserves are funded in years with higher than anticipated LOST revenue and can be used to fund sales tax revenue deficits. No draw on the sales tax stabilization reserve was necessary in 2024 nor planned in the 2025 budget. As of the end of 2023, the sales tax stabilization reserve remained stable at \$5,501,000.



<sup>1</sup> (Georgia Department of Revenue 2024)

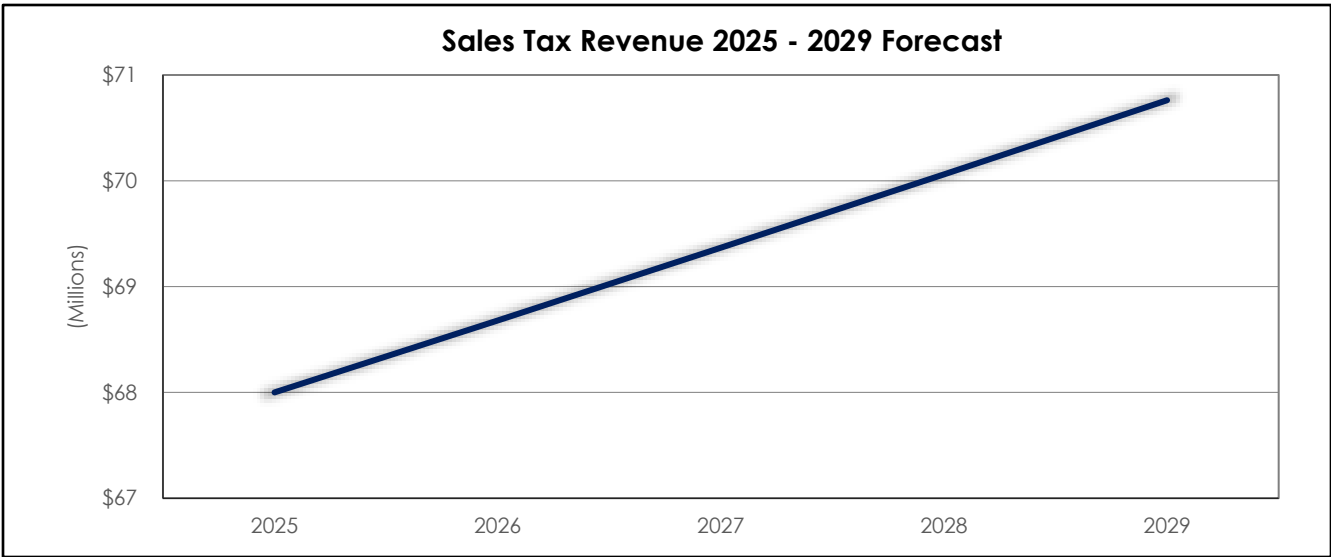
<sup>2</sup> (Chatham County Georgia 2024)

Sales tax revenue over a five-year period is shown with projected figures for 2024 in the graph to the right. From 2020-2024, sales tax revenue increased an average of 7.93 percent. In 2020, sales tax revenues were \$45 million dollars, which were the result of mandatory stay-at-home orders established at the state and local levels. Offsetting this unusually low amount, the Georgia Department of Revenue conducted an audit of sales tax collections for years 2015-2018. As a result, a one-time receipt of \$2 million dollars was distributed in sales tax revenue to the City of Savannah. The increases in 2021 through 2023 are primarily due to elevated consumer spending coupled with inflation.



In 2023, the Georgia Department of Revenue conducted another audit of sales tax collections after the implementation of the department's new integrated tax system. The audit resulted in the City of Savannah receiving an additional \$953 thousand of sales tax revenue for the period from September 2022 through August 2023.

Revenue collection for sales tax is projected to remain flat in 2024 when compared to 2023, due to the 2022 adopted LOST agreement, which reduces the City of Savannah's LOST collection percentage during the years 2024-2028.



The five-year sales tax forecast includes modest growth based on inflation and increased consumer spending. Although the City's sales tax distribution will decrease in the years 2025-2028, this revenue source is expected to increase one percent year over year, unlike the other major revenue sources that are forecasted to increase at a three percent growth rate.



# Five-Year Forecast

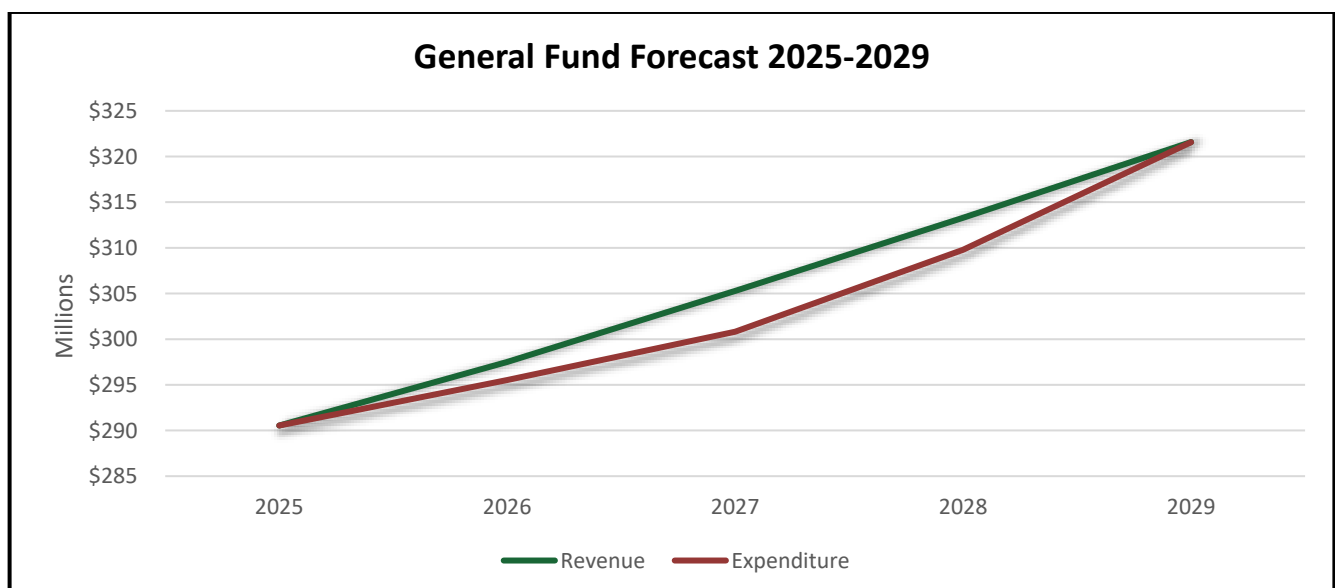
In 2025, the General Fund revenue is estimated to reach record levels, fueled primarily by property and sales tax, and hotel/motel revenue. Overall, the General Fund is proposed to grow 1.6 percent when compared to FY24 projections, with a total revenue collection forecast of \$290.5 million in FY25. This forecast is heavily reliant on tax revenue generated from property and sales tax streams, whereas approximately 61.2 percent of the General Fund revenue collection are derived from these sources.

The forecast anticipates modest average revenue growth of two percent annually from 2025-2029, reflecting a cautious outlook amid slower economic indicators expected in future years.

The projected rise in General Fund expenditures from fiscal years 2026-2029 requires vigilant oversight and management, due to the potential uncertainties that may affect revenue collections. While the forecast indicates revenue will exceed expenditure by an average of one percent from 2026 to 2027, it is essential to recognize that future policies, spending trends, and inflationary pressures could dramatically alter this balance, further emphasizing the importance of proactive prudent financial decisions.

The City of Savannah has and will continue to take steps to remain competitive in the labor market to attract and retain quality employees. Over the years the City's intentional approach to attract and retain employees included a \$15 per hour minimum wage and a 2.5 percent cost of living adjustment (COLA) in 2022, and specific pay enhancements for CDL drivers and mechanics in 2023. The 2024 budget introduced a structural adjustment in compensation to align salaries with tenure, while the adopted 2025 budget aims to further the City's effort by including a three percent COLA and funding to implement recommendations from a class and compensation study. Additionally, rising expenses in commodities and contractual services are expected due to inflation and ongoing operations amid growth.

In 2025, the General Fund is budgeted to contribute \$8.1 million dollars to the capital improvement plan, which is the equivalent value of one mill. This forecast also includes a subsidy to the Civic Center Fund, as this fund no longer receives revenues from the Hotel/Motel tax levy, increasing the Civic Center's reliance on the General Fund.



While this forecast is based on currently available information, it is worth noting recessions are inherent to the economic cycle, often triggered by various factors such as market corrections, shifts in consumer spending, or external shocks. While the forecast anticipates growth, it is crucial to remain vigilant about economic indicators and potential risks that could signal a downturn.

Nonetheless, any future gap in projected revenues and expenditures is expected to be managed through a comprehensive approach that involves prudent spending adjustments and employing efficient strategic planning and spending, aimed at ensuring long-term financial sustainability.

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>	\$290,544,556	\$297,514,209	\$305,278,946	\$313,288,254	\$321,582,745
<b>Expenditures</b>	\$290,544,556	\$295,524,468	\$300,818,260	\$309,784,848	\$321,566,613

# Utility Enterprise Rates

## Sanitation Rates

The residential refuse rate for 2024 was \$38.83 per month. The adopted rate for 2025 is \$40.77, which is an increase of 5.0 percent or \$23.28 per year. This rate includes curbside refuse collection, curbside recycling service, bulk item service, and collection of yard waste. Council has approved the commercial disposal fee to be increased from \$5.16/CY to \$5.42/CY (5.0 percent) and that commercial collection rates are raised from an average of \$4.97/CY to \$5.22/CY (5.0 percent).

Sanitation Rates	2024	2025
<b>Residential Service</b>		
Base Charge (monthly)	\$38.83	\$40.77
<b>Commercial Disposal Fee</b>		
(per CY)	\$5.16	\$5.42
<b>Commercial Collection Fee (\$/CY)</b>		
River Street	\$7.13	\$7.49
Downtown Lanes	\$6.67	\$7.00
2-15 CY	\$4.52	\$4.75
16-47 CY	\$3.99	\$4.19
48-95 CY	\$3.54	\$3.72
96+ CY	\$2.78	\$2.92

## Future Rates

The plan for future rate adjustments was calculated to accomplish these three objectives; keep residential rates as low as possible and competitive with rates charged by private providers outside of the City; provide funding for current operation and any future proposed capital plans; and keep the overall Sanitation Fund subsidy/services fee required from the General Fund at minimal levels. The following table summarizes the Sanitation rates required for the next several years to achieve the key objective of stabilizing residential rates as low as possible yet competitive with rates charged by private providers outside of the City.

**Sanitation Future Rate Projection Table**

	2026	2027	2028
<b>Residential Service</b>			
Base Charge (monthly)	\$42.81	\$44.95	\$47.19
<b>Commercial Disposal Fee</b>			
(per CY)	\$5.69	\$5.98	\$6.27
<b>Commercial Collection Fee (per CY)</b>			
River Street	\$7.86	\$8.26	\$8.67
Downtown Lanes	\$7.35	\$7.72	\$8.10
2-15 CY	\$4.99	\$5.24	\$5.50
16-47 CY	\$4.40	\$4.62	\$4.85
48-95 CY	\$3.90	\$4.10	\$4.30
96+ CY	\$3.07	\$3.22	\$3.38

### **Water Rates**

Adopted rates for water service in 2025 are higher than in 2024. The base charge for 2025 is unchanged from 2024; only the consumption charges have increased. The increase for inside City rates is +\$0.06/CCF, and for outside City rates, the increase is +\$0.09. Future rate increases for water are projected for each year in the five-year plan for 2025 through 2029 and are summarized later in this section. The 2024 and 2025 adopted water rate schedules are as follows:

<b>Water Rates</b>	<b>2024</b>	<b>2025</b>
<b>Water, Inside City (bi-monthly)</b>		
Base Charge	\$11.06	\$11.06
<b>Consumption Charges</b>		
First 15 CCFs	\$1.37	\$1.43
Over 15 CCFs	\$1.55	\$1.61
<b>Water, Outside City (bi-monthly)</b>		
Base Charge	\$16.59	\$16.59
<b>Consumption Charges</b>		
First 15 CCFs	\$2.05	\$2.14
Over 15 CCFs	\$2.32	\$2.41

### **Sewer Rates**

Adopted rates for sewer service in 2025 are higher than in 2024. The base charge for 2025 is unchanged from 2024; only the consumption charges have increased. The increase for inside City rates is +\$.30/CCF; and for outside City rates, the increase is +\$.45/CCF. Future rate increases for sewer are projected for each year in the five-year plan for 2025 through 2029 and are summarized later in this section. The 2024 and 2025 adopted sewer rate schedules are as follows:

<b>Sewer Rates</b>	<b>2024</b>	<b>2025</b>
<b>Sewer, Inside City (bi-monthly)</b>		
Base Charge	\$8.80	\$8.80
<b>Consumption Charges</b>		
First 15 CCFs	\$4.48	\$4.78
Over 15 CCFs	\$4.86	\$5.16
<b>Sewer, Outside City (bi-monthly)</b>		
Base Charge	\$13.20	\$13.20
<b>Consumption Charges</b>		
First 15 CCFs	\$6.72	\$7.17
Over 15 CCFs	\$7.29	\$7.74

Water and sewer rates are projected five years into the future. Rate increases are projected to be necessary to fund anticipated increases in the operation and maintenance costs of the system, debt service, and to fund the Water and Sewer System 2025-2029 five-year capital improvement/capital maintenance plan. The projected monthly increase (and percentage increases) in combined water and sewer bills (on a monthly basis) for three different usage levels is as follows:

**Water and Sewer Rate Change History and Projection Table**

<b>Year</b>	<b>Monthly Increase in Combined Bill</b>			<b>Percentage Increase in Combined Bill</b>		
	<b>15CCF<sup>1</sup></b>	<b>25CCF</b>	<b>35CCF</b>	<b>15CCF<sup>1</sup></b>	<b>25CCF</b>	<b>35CCF</b>
2014 (actual)	\$1.50	\$2.50	\$3.50	4.08%	4.35%	4.48%
2015 (actual)	\$1.50	\$2.50	\$3.50	3.92%	4.17%	4.29%
2016 (actual)	\$1.50	\$2.50	\$3.50	3.77%	4.00%	4.11%
2017 (actual)	\$1.65	\$2.75	\$3.85	4.00%	4.23%	4.34%
2018 (actual)	\$1.12	\$1.87	\$2.62	2.62%	2.77%	2.84%
2019 (actual)	\$1.95	\$3.25	\$4.55	4.43%	4.67%	4.78%
2020 (actual)	\$1.95	\$3.25	\$4.55	4.24%	4.46%	4.56%
2021 (actual)	-	-	-	-	-	-
2022 (actual)	\$1.95	\$3.25	\$4.55	4.07%	4.27%	4.36%
2023 (actual)	\$1.95	\$3.25	\$4.55	3.91%	4.10%	4.18%
2024 (actual)	\$1.95	\$3.25	\$4.55	3.76%	3.93%	4.01%
<b>2025</b>	\$2.70	\$4.50	\$6.30	5.02%	5.24%	5.34%
<b>2026</b>	\$2.85	\$4.75	\$6.65	5.04%	5.26%	5.35%
<b>2027</b>	\$3.00	\$5.00	\$7.00	5.05%	5.26%	5.35%
<b>2028</b>	\$3.15	\$5.25	\$7.35	5.05%	5.24%	5.33%
<b>2029</b>	\$3.30	\$5.50	\$7.70	5.04%	5.22%	5.30%
<b>Average (last 5 year actuals)</b>	<b>\$1.56</b>	<b>\$2.60</b>	<b>\$3.64</b>	<b>3.20%</b>	<b>3.35%</b>	<b>3.42%</b>

<sup>1</sup> 15 CCF is the usage of the system's median customer; meaning half of the customers used more and half used less.



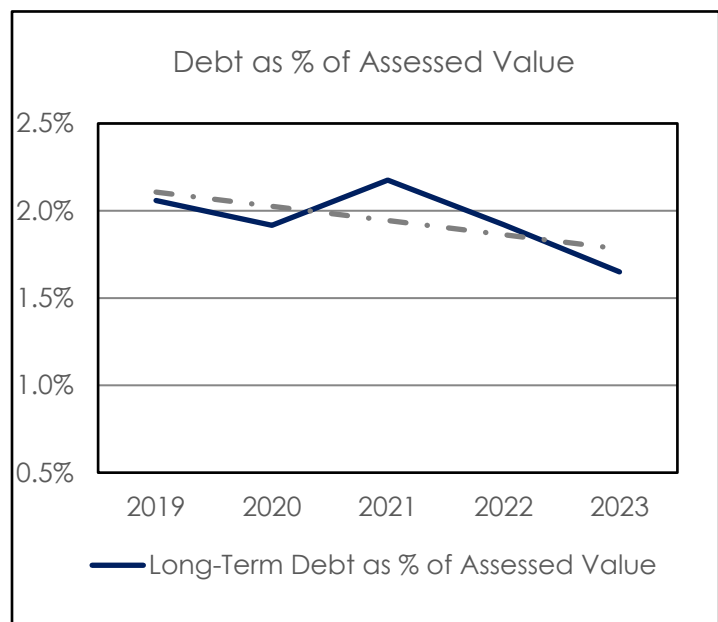
# Debt Service

## Legal Debt Margin

State statutes limit the amount of general obligation bonded debt a governmental entity may issue to a maximum of 10 percent of its total assessed valuation. The 2023 debt limitation for the City was \$829,947,342. As of December 31, 2023, the City had outstanding general obligation bonded debt totaling \$2,755,000 which is below the 10 percent policy ceiling. Although the City has capacity to increase bonded debt, increasing debt service reduces operational flexibility by increasing guaranteed expenditure requirements, and the decision is carefully considered before obligations are incurred.

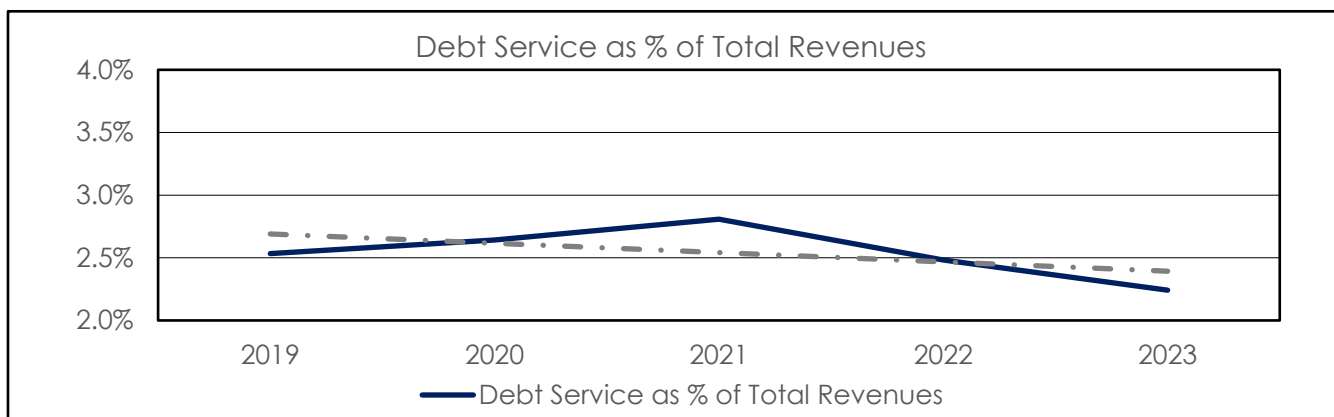
## Debt as a Percent of Assessed Value

The chart illustrates debt incurred as a percentage of total assessed value of taxable property. Included are general obligation bonds, contractual obligations from governmental activities, and debt derived from the Civic Center and Sanitation Funds as they are subsidized by the General Fund. In 2019, the Civic Center Fund acquired new debt related to the construction of the Enmarket Arena. In 2023, the City experienced a decrease in its long-term debt and contractual obligations to 1.65 percent of assessed value. This reflects a positive correlation with the increase in assessed taxable property value, indicating improved financial health.



## Debt Service as a Percent of Total Revenue

This indicator looks at debt service and major contractual payment obligations as a percentage of total General Fund revenues. The General Fund debt service as well as debt service for the Civic Center and Sanitation Funds are included as these funds are historically subsidized by the General Fund. During the 2019-2023 period, the percentage remained below 3 percent.



## Bond Ratings

A bond rating is a measure of a City's ability to repay its debt; as such it is considered a measure of the City's overall financial strength. The City's bond rating is the primary factor in deciding the interest rate that will be paid on debt. The City of Savannah's policy states: Good communication with bond rating agencies will be maintained and full disclosure on every financial report, as well as bond prospectus, will continue.

The City's general obligation bonds ratings are further evidence of its financial strength. Such rankings mean the City's bonds are considered to be of good investment quality. The City's bond ratings as of 2023:

General Obligation Credit Rating:		Rating Score
Standard and Poor's		AA+
Moody's Investors Service		Aa1
Water and Sewer Debt Credit Rating:		
Standard and Poor's		AA+
Moody's Investors Service		Aa1

## Debt Issues

New debt issuance in 2025 includes \$50 million to upgrade the City's sewer infrastructure and \$12 million to support the upgrade of the I&D Water Facility. The debt service on these issues will not have an impact on the General Fund.

Tables on the following pages summarize outstanding debt issues and annual debt service requirements. Included are the City's obligations for the General, Water & Sewer, Sanitation, and Parking Funds. Fund revenues provide the resources to pay the debt service expenditures for each fund.

## Summary of Outstanding Debt

Issue <sup>1</sup>	Purpose	Original Amount	Issue Date	Final Maturity	Amount Outstanding at 12/31/2024	2025 Debt Service Requirement
<b><u>General Fund Supported Obligations</u></b>						
DSA Series 2014	Refunding a portion of the DSA Series 2009B Bonds which funded storm drainage improvements	\$9,970,000	4/21/2014	8/1/2025	\$970,000	\$1,008,800
DSA Series 2015	Tax Allocation District improvements	\$19,950,000	7/1/2015	8/1/2035	\$12,030,000	\$1,407,638
DSA Series 2016	Streetscape Improvements for downtown corridors	\$8,000,000	8/30/2016	8/1/2029	\$4,200,000	\$890,260
DSA Series 2017	Road improvements to Gwinnett Street	\$6,585,000	8/31/2017	8/1/2030	\$4,135,000	\$748,827
DSA Series 2018	West River Street Improvements and Riverwalk Extension	\$14,095,000	2/22/2018	8/1/2038	\$11,170,000	\$1,004,481

<sup>1</sup> DSA - Downtown Savannah Authority contractual obligation. RRDA - Resource Recovery Development Authority contractual obligation. SEDA-Savannah Economic Development Authority

Issue <sup>1</sup>	Purpose	Original Amount	Issue Date	Final Maturity	Amount Outstanding at 12/31/2024	2025 Debt Service Requirement
DSA Series 2019	Refunding DSA 2009 Series which funded infrastructure improvements	\$8,440,000	4/22/2019	8/1/2032	\$8,315,000	\$253,663
SEDA Series 2021	Road Improvements on Veterans Parkway	\$26,720,000	1/26/2021	12/1/2040	\$25,615,000	\$1,990,450
SEDA Series 2022	Road Improvements on Veterans Parkway	\$6,095,000	5/24/2022	12/1/2040	\$5,805,000	\$448,832
SEDA Series 2023	Road Improvements on Veterans Parkway	\$2,565,000	10/19/2023	12/1/2038	\$2,460,000	\$246,524
<b><u>SPLOST VII Fund Supported Obligations</u></b>						
General Obligation Series 2016	Streetscape Improvements for downtown corridors	\$2,000,000	9/8/2016	8/1/2025	\$350,000	\$356,895
General Obligation Series 2017	Streetscape Improvements for downtown corridors	\$2,000,000	8/31/2017	8/1/2025	\$415,000	\$422,636
General Obligation Series 2018	Streetscape Improvements for downtown corridors	\$2,000,000	8/31/2017	8/1/2026	\$840,000	\$442,552
<b><u>Water and Sewer Revenue Obligations</u></b>						
Series 2014	Refund Water and Sewer Revenue Bonds Series 2003 and certain maturities of the Water and Sewer Revenue Bonds Series 2009B	\$17,690,000	5/19/2014	12/1/2029	\$5,245,000	\$1,147,350
Series 2016	Refund Water and Sewer loans received through GEFA	\$21,255,000	1/6/2016	8/1/2029	\$6,840,000	\$1,543,327
<b><u>Sanitation Fund Supported Obligations</u></b>						
RRDA Series 2018	Expand the Dean Forest Landfill Facility	\$11,085,000	8/2/2018	8/1/2029	\$5,950,000	\$1,296,120
<b><u>Civic Center Fund Supported Obligations</u></b>						
DSA Series 2019	Civic Center Arena Construction	\$45,120,000	12/19/2019	8/1/2049	\$42,030,000	\$2,031,783
<b><u>Parking Service Fund Supported Obligations</u></b>						
DSA Series 2015	Whitaker Street Garage	\$25,055,000	7/1/2015	8/1/2032	\$16,455,000	\$2,282,368
DSA Series 2016	West River Street Garage	\$33,060,000	11/17/2016	8/1/2046	\$30,385,000	\$2,086,387
DSA Series 2018	Eastern Wharf Garage	\$30,205,000	9/19/2018	8/1/2039	\$26,495,000	\$2,362,829
DSA Series 2019	West River Street Garage	\$9,685,000	9/19/2019	8/1/2049	\$9,685,000	\$556,695
DSA Series 2020	Arena Garage	\$8,605,000	12/9/2020	8/1/2035	\$7,430,000	\$762,516
<b>Total</b>		<b>\$310,180,000</b>			<b>\$226,820,000</b>	<b>\$23,290,933</b>

**ANNUAL BOND MATURITY AND INTEREST REQUIREMENTS**  
**For Direct General Obligation, Revenue Bonds and Contractual Obligations 2025-2049**  
**As of December 31, 2024**

Year	General Obligation Bonds		Revenue Bonds <sup>1</sup>		Tax Supported Contractual Obligations <sup>2</sup>		Non-Tax Supported Contractual Obligations <sup>3</sup>		Total
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	
2025	\$1,180,000	\$42,083	\$990,000	\$157,350	\$5,650,000	\$2,349,475	\$8,145,000	\$4,777,026	\$23,290,933
2026	\$425,000	\$13,940	\$1,020,000	\$127,650	\$5,910,000	\$2,135,118	\$8,515,000	\$4,517,942	\$22,664,649
2027			\$1,050,000	\$97,050	\$6,075,000	\$1,933,748	\$8,900,000	\$4,264,302	\$22,320,100
2028			\$1,075,000	\$65,550	\$6,250,000	\$1,725,662	\$9,295,000	\$3,997,557	\$22,408,769
2029			\$1,110,000	\$33,300	\$6,420,000	\$1,524,979	\$9,200,000	\$3,718,717	\$22,006,995
2030					\$5,715,000	\$1,315,586	\$7,270,000	\$3,450,901	\$17,751,487
2031					\$5,125,000	\$1,117,452	\$7,535,000	\$3,219,821	\$16,997,272
2032					\$5,270,000	\$945,360	\$7,805,000	\$2,974,879	\$16,995,238
2033					\$4,300,000	\$783,195	\$5,575,000	\$2,715,781	\$13,373,976
2034					\$4,435,000	\$644,597	\$5,760,000	\$2,532,685	\$13,372,282
2035					\$4,585,000	\$499,940	\$5,960,000	\$2,341,508	\$13,386,448
2036					\$3,325,000	\$367,978	\$5,395,000	\$2,142,283	\$11,230,261
2037					\$3,410,000	\$281,213	\$5,585,000	\$1,951,092	\$11,227,305
2038					\$3,500,000	\$192,017	\$5,780,000	\$1,750,485	\$11,222,502
2039					\$2,340,000	\$100,223	\$5,990,000	\$1,542,119	\$9,972,342
2040					\$2,390,000	\$50,660	\$3,840,000	\$1,325,151	\$7,605,811
2041							\$3,975,000	\$1,191,510	\$5,166,510
2042							\$4,110,000	\$1,053,083	\$5,163,083
2043							\$4,260,000	\$908,880	\$5,168,880
2044							\$4,405,000	\$759,345	\$5,164,345
2045							\$4,565,000	\$604,635	\$5,169,635
2046							\$4,720,000	\$442,913	\$5,162,913
2047							\$2,805,000	\$275,565	\$3,080,565
2048							\$2,895,000	\$186,563	\$3,081,563
2049							\$2,985,000	\$94,710	\$3,079,710

<sup>1</sup> Revenue Bonds shown include the Water and Sewer Revenue Refunding and Improvement Bonds, Series 2014 and Series 2016.

<sup>2</sup> Tax Supported Contractual Obligations include the Downtown Savannah Authority Refunding Revenue Bonds, Series 2014, Series 2015, Series 2016, Series 2017, Series, 2018, Series 2019, Series 2021 and Series 2022.

<sup>3</sup> Non-tax Supported Contractual Obligations include the Downtown Savannah Authority Revenue Bonds, Series 2015, Series 2016, Series 2018, Series 2019, Series 2020 and the RRDA Revenue Refunding Bonds Series 2018.

# All Funds Summary

The tables below provide a summary of 2023 actual, 2024 projected, and 2025 adopted revenues and expenditures.

After accounting for draw from and contributions to fund balances, City-wide adopted revenues for 2025 total \$601,632,607. This is a decrease of \$13.4 million or 2.2 percent less than the 2024 projected amount.

Revenue Source	Actual 2023	Projected 2024	Adopted 2025	%Change 2024 - 2025
Taxes	228,645,480	252,179,191	259,223,755	2.8
User Fees	49,483,171	48,922,671	49,164,235	0.5
Business Activity	154,436,678	156,658,502	165,028,458	5.3
Interfund	55,264,857	60,734,436	69,865,350	15.0
Grants	19,850,164	19,798,042	19,824,149	0.1
Interest Earned	15,001,638	18,241,710	6,712,500	(63.2)
Other Revenues	33,130,077	27,199,713	28,162,926	3.5
<b>Subtotal</b>	<b>\$555,812,065</b>	<b>\$583,734,265</b>	<b>\$597,981,373</b>	<b>2.4</b>
Draw/(Contributions)	(14,698,582)	31,344,064	3,651,234	(88.4)
<b>Total Revenues</b>	<b>\$541,113,483</b>	<b>\$615,078,329</b>	<b>\$601,632,607</b>	<b>(2.2)</b>

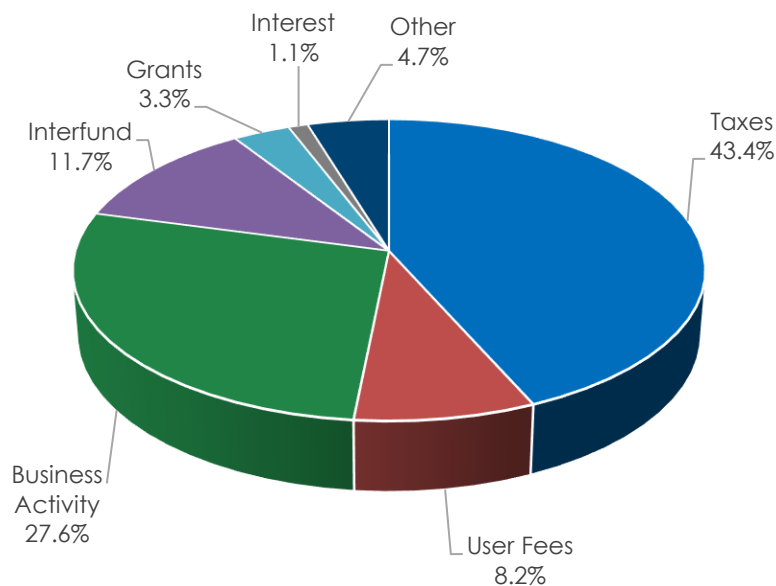
Total planned expenses for 2025 are \$601,632,607. This is a decrease of \$13.4 million or 2.2 percent less than the 2024 projected amount.

Expenditures by Type	Actual 2023	Projected 2024	Adopted 2025	%Change 2024 - 2025
Personnel Services	181,539,324	206,100,124	233,388,335	13.2
Outside Services	79,447,191	105,223,538	97,425,227	(7.4)
Commodities	24,764,274	27,100,229	29,080,281	7.3
Internal Services	53,113,658	60,079,714	63,678,291	6.0
Capital Outlay	2,114,148	31,434,260	18,416,775	(41.4)
Debt Service	14,589,745	14,817,370	15,179,680	2.4
Interfund Transfers	134,871,814	116,984,494	88,556,429	(24.3)
Other Expenses	50,673,329	53,338,600	55,907,589	4.8
<b>Total Expenditures</b>	<b>\$541,113,483</b>	<b>\$615,078,329</b>	<b>\$601,632,607</b>	<b>(2.2)</b>

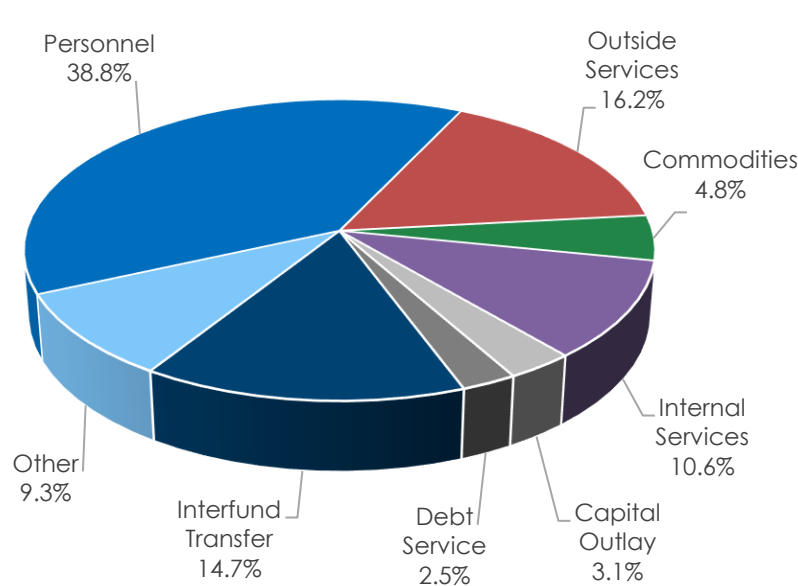


# All Funds Revenue

The graph presents a breakdown by category of total revenues for 2025. Taxes include Property, Sales, and Other Taxes. User Fees are comprised of Recreation Service, Inspection & Development, License & Permit, Fine & Penalty, Grant-supported Program, and Miscellaneous Service Fees. The Business Activity category represents Civic Center, Industrial & Domestic Water, Parking Services, Sanitation, Water, Sewer, and Miscellaneous Enterprise revenues. Draws from reserve balances are not shown in the graph as these are not true revenues generated through activities in the current year.



# All Funds Expenses



The graph presents total expenditures by major category for 2025 prior to adjusting for transfers between funds. Within the total funds budgeted, Personnel Services is the largest expenditure category. This category supports salaries and a comprehensive benefits program. Funding for Outside Services, Commodities, and Capital Outlay are used to provide direct services to citizens.

# Revenue Overview

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The City of Savannah is a multi-faceted municipal operation, and its revenue sources reflect the many lines of business that make up City operations. City-wide revenue totals \$601,632,607 in 2025, a decrease of \$13.4 million or 2.2 less than 2024 projections. However, nearly every revenue category shows an increase compared to 2024 projections. It is important to note that the tourism and development sectors of Savannah are continuing to experience growth through 2024 and growth is expected to continue into 2025. Although other major revenue sources remain volatile, the 2025 revenue budget conservatively projects continued growth overall. City revenue sources are divided into the following categories:

**Taxes** represent the largest stream of revenue for the City, consisting of 43.1 percent of total budgeted revenue. This funding source aids in supporting the City's operations, maintenance, and debt service. With a property tax rate of \$12.20 per \$1,000 of valuation, property tax revenue is anticipated at \$109.8 million. Additional tax revenue includes \$68 million from sales tax, \$49.4 million from hotel/motel occupancy tax and \$32 million from taxes assessed on alcoholic beverages, vehicle rentals, and other taxes as mandated through state laws and local ordinances.

**User Fees** are received for specific non-enterprise services provided by the City and represent 8.2 percent of revenue. Services funded by user fees such as Recreation, Special Event, License & Permit, and Inspection & Development fees are not self-supported and are subsidized by other funding sources to ensure the user fees are set a level to provide equitable access to services while still collecting sufficient revenue to fund sustainable programming.

**Business Activity Revenues** represent services provided by the City's enterprise fund activities and comprise 27.4 percent of total revenue. Revenues in this category include service payments such as residential and commercial water, sewer, and sanitation billing, service connection fees, Civic Center rental and sales, and parking services. These revenues directly fund the services provided and utility rates are set by calculating the amount of revenue required to fund operations that produce the desired service delivery outcomes.

**Interfund Revenues** are funds transferred to one City fund from another City fund. Revenues from the operating funds to Internal Service funds represent both the cost of annual services provided by Innovation & Technology and Fleet Services, as well as long-term asset management and replacement planning. Interfund revenues also come from City operating units to other funds for services such as water, sewer, and sanitation services at City buildings.

**Grant Revenues** are derived primarily from federal and state grants. Most grant revenues are accounted for in the Community Development and Grant Funds. Grant awards can vary greatly from year to year. In 2025, this revenue source accounts for 3.3 percent of total budgeted revenues.

**Interest Earned** revenue comes from City investments. Revenue generated from this source is budgeted to decrease by 63.2 percent in 2025 compared to 2024 projections. This funding stream is extremely volatile, thus conservative budgeting practices are implemented when estimating revenues annually.

**Other Revenues** primarily consist of the distribution of Hotel/Motel and Auto Rental taxes within the appropriate funds as required by the Revenue Ordinance. The table on the next page shows total revenues by collection category.

# Revenue Details

Revenue Source	Actual 2023	Projected 2024	Adopted 2025	%Change 2024 - 2025
<b>Taxes</b>				
Property Taxes	92,293,292	106,577,428	109,774,749	3.0
Sales Tax	66,530,739	67,000,000	68,000,000	1.5
Other Taxes	69,821,449	78,601,763	81,449,006	3.6
<b>Taxes Total</b>	<b>\$228,645,480</b>	<b>\$252,179,191</b>	<b>\$259,223,755</b>	<b>2.8</b>
<b>User Fees</b>				
Special Events & Recreation Fees	960,931	841,397	1,037,165	23.3
Inspection & Development Fees	7,160,480	5,992,000	5,991,400	-
License & Permit Fees	26,412,184	26,328,848	27,452,973	4.3
Fines & Penalties	4,428,857	4,781,326	4,820,651	0.8
Grant Program Income	2,051,313	2,179,974	1,925,773	(11.7)
Other Services (General Fund)	5,111,129	4,955,454	5,114,444	3.2
Miscellaneous Services	3,358,277	3,843,672	2,821,829	(26.6)
<b>User Fees Total</b>	<b>\$49,483,171</b>	<b>\$48,922,671</b>	<b>\$49,164,235</b>	<b>0.5</b>
<b>Business Activities</b>				
Civic Center Services	2,252,447	1,342,647	1,594,000	18.7
Industrial & Domestic Services	10,736,660	11,673,383	13,413,314	14.9
Parking Services	20,060,997	22,309,512	23,054,808	3.3
Sanitation Services	27,034,659	28,780,090	29,242,406	1.6
Water Services	38,218,038	37,857,652	39,110,060	3.3
Sewer Services	56,440,271	54,745,218	58,663,870	7.2
Other Enterprise Services	(306,394)	(50,000)	(50,000)	-
<b>Business Activities Total</b>	<b>\$154,436,678</b>	<b>\$156,658,502</b>	<b>\$165,028,458</b>	<b>5.3</b>
Interfund Revenue	55,264,857	60,734,436	69,865,350	15.0
Grant Revenue	19,850,164	19,798,042	19,824,149	0.1
Interest Earned	15,001,638	18,241,710	6,712,500	(63.2)
Other Revenues	33,130,077	27,199,713	28,162,926	3.5
<b>Subtotal</b>	<b>\$123,246,736</b>	<b>\$125,973,901</b>	<b>\$124,564,925</b>	<b>(1.1)</b>
Draw/(Contributions)	(14,698,582)	31,344,064	3,651,234	(88.4)
<b>Total Revenues</b>	<b>\$541,113,483</b>	<b>\$615,078,329</b>	<b>\$601,632,607</b>	<b>(2.2)</b>

# Expenditure Overview

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City-wide adopted expenditures total \$601,632,607 in 2025, which is a decrease of \$13.4 million or 2.2 percent below 2024 projections. The table on the next page shows total spending by fund category and expense type. The overall decrease is due mainly to exceptional expenses in 2024 such as the \$8.4 million contract in the Sanitation Fund for Hurricane Helene debris removal rather than an indication of reduced standard operating costs.

**Personnel Services** represent 38.8 percent of City expenditures providing funding for employee salaries as well as the comprehensive benefits program for employees and their dependents. This category increased \$27,288,211 or 13.2 percent above 2024 projected expenditures.

The 2025 workforce budget is built on a base of 2,653.95 full-time equivalent (FTE) permanent positions, which funds 41.68 additional FTE positions compared to the 2024 adopted workforce, 38.6 percent of which are allocated to the Water Resources Service Center. Recruitment and retention initiatives include a 3 percent cost of living increase City-wide<sup>1</sup> at approximately \$3.7 million as well as \$7.6 million to support City-wide Compensation and Classification adjustments in FY25.

The 2025 City contribution to medical insurance increased by approximately \$5.3 million to address rising claim costs while limiting the impact to active employees and retirees under 65. The 2025 budget does not require a post-retirement medical benefit allocation because the 2024 valuation analysis shows the current plan is fully funded. The Pension Fund contribution for 2025 is \$14,266,346, which is calculated to keep the fund solvent and ensure the City's continued ability to provide the earned benefit to our retirees.

**Special Revenue Fund** expenditures total \$77,181,987 which is an increase of \$1,628,932 or 2.2 percent above 2024 projections. The Community Development Funds expenses include a \$2.5 million transfer to the Savannah Affordable Housing Fund budgeted as a part of the ten-year contribution plan. The Per Occupied Room and Hotel/Motel Tax fund expenses are adopted at a 3.0 percent increase over 2024 projections.

**Enterprise Fund** expenditures decrease by approximately \$9.6 million or 4.9 percent in 2025 primarily driven by the Sanitation Fund having inflated projected expenses in 2024, namely an \$8.4 million debris removal contract after Hurricane Helene. The Water & Sewer Fund also shows a significant decrease due to a \$5.5 million or 16.6 percent reduction in the contribution to capital exceeding the \$3.4 million or 15.5 percent increase in 2025 adopted personnel costs.

**Internal Services Fund** expenditures decrease by \$9.9 million or 17.9 percent, primarily due to continued efforts to limit the number of new vehicles that are added to the replacement list as previously budgeted vehicles deferred by supply chain lag are prioritized for procurement. The table on the next page shows total spending by fund category.

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<sup>1</sup> Uniformed Public Safety personnel on a compensation step plan will have a combined COLA of 3 percent with 0.5 percent added to the planned 2.5 percent step.

# Expenditure Details

Expenditures by Fund	Actual 2023	Projected 2024	Adopted 2025	%Change 2024 - 2025
<b>General Fund Total</b>	<b>\$273,046,077</b>	<b>\$285,994,916</b>	<b>\$290,544,556</b>	<b>1.6</b>
<b>Special Revenue Funds</b>				
Hazardous Material Services	715,018	905,482	803,933	(11.2)
Recorder's Court Technology	341,814	68,000	75,000	10.3
Grant	6,713,961	10,625,988	11,121,037	4.7
Community Development	9,624,945	10,925,585	10,629,737	(2.7)
Hotel Motel Tax	39,101,330	48,000,000	49,440,000	3.0
Per Occupied Room	1,852,060	1,700,000	1,751,000	3.0
Motor Vehicle Rental	3,202,762	3,328,000	3,361,280	1.0
<b>Special Revenue Fund Total</b>	<b>\$61,551,890</b>	<b>\$75,553,055</b>	<b>\$77,181,987</b>	<b>2.2</b>
<b>Enterprise Funds</b>				
Sanitation Services	39,018,167	51,063,165	43,086,357	(15.6)
Civic Center Services	5,710,318	5,415,495	5,725,422	5.7
Water & Sewer Services	99,377,490	105,042,087	101,469,735	(3.4)
I&D Water Services	10,442,438	11,970,023	13,659,770	14.1
Parking Services	27,250,961	24,313,741	24,211,405	(0.4)
<b>Enterprise Fund Total</b>	<b>\$181,799,374</b>	<b>\$197,804,511</b>	<b>\$188,152,689</b>	<b>(4.9)</b>
<b>Internal Services Funds</b>				
Internal Services	19,330,932	20,834,845	22,445,201	7.7
Computer Purchase	1,699,264	1,525,369	1,255,330	(17.7)
Vehicle Purchase	3,433,647	33,161,172	21,865,344	(34.1)
Radio Purchase	252,299	204,461	187,500	(8.3)
<b>Internal Services Fund Total</b>	<b>\$24,716,142</b>	<b>\$55,725,847</b>	<b>\$45,753,375</b>	<b>(17.9)</b>
<b>Total Expenditures</b>	<b>\$541,113,483</b>	<b>\$615,078,329</b>	<b>\$601,632,607</b>	<b>(2.2)</b>



# Projected Changes in Fund Balance

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## *Fund Balances 2021-2023*

The table below provides the beginning and ending fund balance levels for various governmental funds from 2021 to 2023. Historically, these funds have maintained positive fund balances, although natural disasters have had an impact on the City's financial conditions. For example, while the Hurricane Matthew Fund had a fund balance deficit in previous years, by the end of 2022, it had a positive balance of approximately \$423,352. This improvement was largely due to reimbursements from federal grants. The positive balance in the Hurricane Matthew Fund was consolidated with other fund balances, including the Grant, Public Safety Communications, Per-Occupied-Room Fee, Hazardous Material, Economic Development, Recorder's Court Technology Fee, Coronavirus Local Fiscal Fund, Confiscated Assets, Hotel/Motel Tax, and Auto Rental Tax Funds, as detailed in the Special Revenue totals below.

As of December 31, 2021, the unassigned fund balance in the General Fund, which represented 18.8 percent of total general fund expenditures and transfers out, compared favorably with the City's policy guidelines of maintaining a fund balance between 15 percent and 20 percent of expenditures and transfers out. The COVID-19 economic recession had posed significant challenges in 2020, but by 2021, economic conditions improved, leading to higher revenue levels compared to 2020. At the close of 2021, the General Fund reserve showed a net increase of approximately \$2.5 million, raising the reserve balance to around \$48.9 million. Of this total, approximately \$47.2 million, or 18.8 percent of total general fund expenditures and transfers out, was classified as unassigned fund balance.

In 2022, the City's General Fund continued to demonstrate strong fiscal stability, with an increase of approximately \$4 million in its fund balance, bringing the total balance to around \$53 million. This increase was driven by a 12.4 percent rise in revenues, including significant gains in property and sales taxes, as well as investment income totaling \$2.3 million. Additionally, transfers into the General Fund rose by 51.6 percent compared to 2021, notably with \$27.8 million from the Coronavirus Local Fiscal Recovery Fund, marking the final tranche received from the U.S. Department of Treasury under the Coronavirus State and Local Fiscal Recovery Funds program. Of the \$53 million total fund balance, \$49.4 million was classified as unassigned fund balance, while approximately \$3.6 million was classified as committed fund balance. Unassigned funds are available for future spending without restrictions.

At the close of 2023, the City of Savannah's total General Fund reserve balance stood at \$57.7 million, with the unassigned fund balance at \$53.9 million, representing 19.6 percent of total General Fund expenditures and transfers out. The increase in the General Fund balance can be attributed to several factors, including a 3.6 percent rise in property taxes, a 0.4 percent increase in sales tax, and a significant boost in investment income, which totaled \$7.8 million, \$5.5 million higher than the \$2.3 million recognized in 2022.

This upward trend in the General Fund balance reflects the City's strong fiscal position, allowing it to remain proactive with its initiatives and general operations. It also ensures the City is prepared for the upcoming fiscal year, even in the face of fluctuating seasonal revenue streams. Overall, the positive movement in the General Fund balance, along with historical trends in the City's governmental funds, demonstrates the City's ongoing fiscal stability and sound financial management.

Fund	Beginning Fund Balance 1-1-2021	Ending Fund Balance 12-31-2021	Net Increase/ Decrease 2021	Beginning Fund Balance 1-1-2022	Ending Fund Balance 12-31-2022	Net Increase/ Decrease 2022	Beginning Fund Balance 1-1-2023	Ending Fund Balance 12-31-2023	Net Increase/ Decrease 2023
General	46,411,307	48,892,738	2,481,431	48,892,738	52,975,113	4,082,375	52,975,113	57,715,848	4,740,735
Special Revenue	(418,888)	2,819,597	3,238,484	2,819,597	3,577,981	758,384	3,577,980	3,093,226	(484,754)
Debt Service	983,070	1,599,052	615,982	1,599,052	1,622,005	22,953	1,622,005	1,748,803	126,798
Capital Improvement	69,499,288	106,101,594	36,602,306	106,101,594	140,380,661	34,279,067	140,380,661	157,001,132	16,620,471
<b>TOTAL</b>	<b>\$116,474,777</b>	<b>\$159,412,980</b>	<b>\$42,938,203</b>	<b>\$159,412,980</b>	<b>\$198,555,759</b>	<b>\$39,142,779</b>	<b>\$198,555,759</b>	<b>\$219,559,009</b>	<b>\$21,003,250</b>

\*Information in this table is derived from the Annual Comprehensive Financial Report for each respective year.

### Fund Balances 2024-2025

As the chief operating fund for the City of Savannah, the General Fund reserve balance plays a critical role in providing financial support for contingencies, emergencies, and unforeseen situations. In fiscal year 2024, the City saw significant growth and prosperity in the hospitality and tourism sectors, which contributed to increased revenues. However, it is important to note that while revenues grew, the General Fund's expenses also saw an increase. Despite this, the General Fund balance is expected to grow by 10.9 percent or approximately \$6.3 million by the end of the fiscal year 2024, at the time of this publication.

Looking ahead, the City's adopted 2025 budget anticipates that revenues will match the expected expenditures for governmental funds. The projected fund balance for the General Fund in 2025 is approximately \$64 million, with total General Fund expenditures, including transfers out, estimated at \$290,544,556.

The following tables below present the unaudited 2024 fund balances and the budgeted 2025 fund balances for selected governmental funds. It is important to note that the projected fund balances for all funds are subject to change, pending the completion of the annual external audit. Additionally, funds associated with the sale of surplus property and debt issuance are reflected in the transfers-in amounts in the charts below.

Fund	Beginning Fund Balance 1-1-2024	Appropriated Funds Operating Revenues	Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Unaudited Ending Fund Balance 12-31-2024	%Change Projected Fund Balance
General	57,715,848	261,438,589	243,459,968	75,694,469	32,907,373	44,579,887	64,021,955	10.9
Special Revenue	3,093,226	59,496,416	31,037,084	31,552,558	2,942,429	30,118,855	4,376,132	41.5
Debt Service	1,748,803	87,804	4,878,373	-3,041,766	4,878,373	-	1,836,607	5.0
Capital Improvement	157,001,132	5,953,670	26,375,302	136,579,500	30,711,000	-	167,290,500	6.6
<b>TOTAL</b>	<b>\$219,559,009</b>	<b>\$326,976,479</b>	<b>\$305,750,727</b>	<b>\$240,784,761</b>	<b>\$71,439,175</b>	<b>\$74,698,742</b>	<b>\$237,525,194</b>	<b>8.2</b>

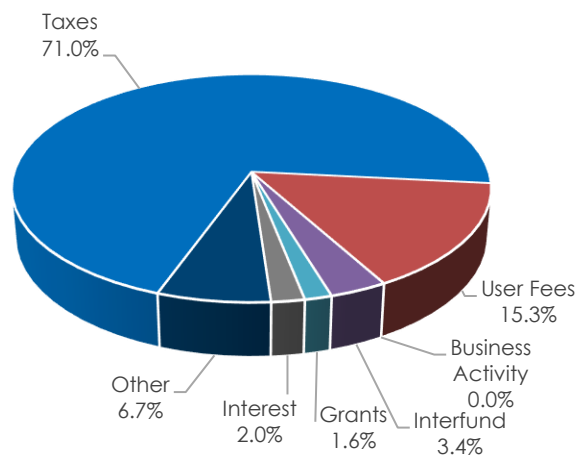
<b>Fund</b>	<b>Beginning Fund Balance 1-1-2025</b>	<b>Appropriated Funds Operating Revenues</b>	<b>Operating Expenditures</b>	<b>Net Position Before Transfers</b>	<b>Transfers In</b>	<b>Transfers Out</b>	<b>Ending Fund Balance 12-31-2025</b>	<b>%Change Projected Fund Balance</b>
General	64,021,955	270,804,556	268,636,884	66,189,627	19,740,000	21,907,672	64,021,955	-
Special Revenue	4,376,132	60,149,029	32,216,928	32,308,233	1,236,859	29,168,960	4,376,132	-
Debt Service	1,836,607	-	6,064,646	(4,228,039)	6,064,646	-	1,836,607	-
Capital Improvement	167,290,500	-	8,100,000	159,190,500	8,100,000	-	167,290,500	-
<b>TOTAL</b>	<b>\$237,525,194</b>	<b>\$330,953,585</b>	<b>\$315,018,458</b>	<b>\$253,460,321</b>	<b>\$35,141,505</b>	<b>\$51,076,632</b>	<b>\$237,525,194</b>	<b>-</b>

# General Fund Overview

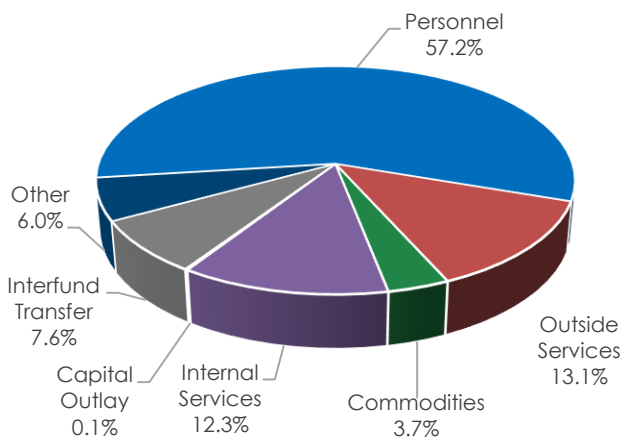
The General Fund is the primary operating fund for the City of Savannah. This fund accounts for revenues and expenditures for general governmental services. The FY25 adopted revenue and expense appropriations total \$290,544,556. The charts below give a broad overview of the major revenue streams and expense categories for the City's General Fund operating budget. Taxes account for the most significant sources of revenue, and personnel services, which include salaries and comprehensive benefits for City employees, is the primary expenditure category within this fund.

## Where the Money Comes From

Category	Amount	% of Total Revenue
Taxes	206,422,475	71.0
User Fees	44,398,606	15.3
Business Activity	15,000	-
Interfund Revenue	9,896,949	3.4
Grants Revenue	4,671,526	1.6
Interest Earned	5,700,000	2.0
Other Revenues	19,440,000	6.7
<b>Total</b>	<b>\$290,544,556</b>	<b>100.0</b>



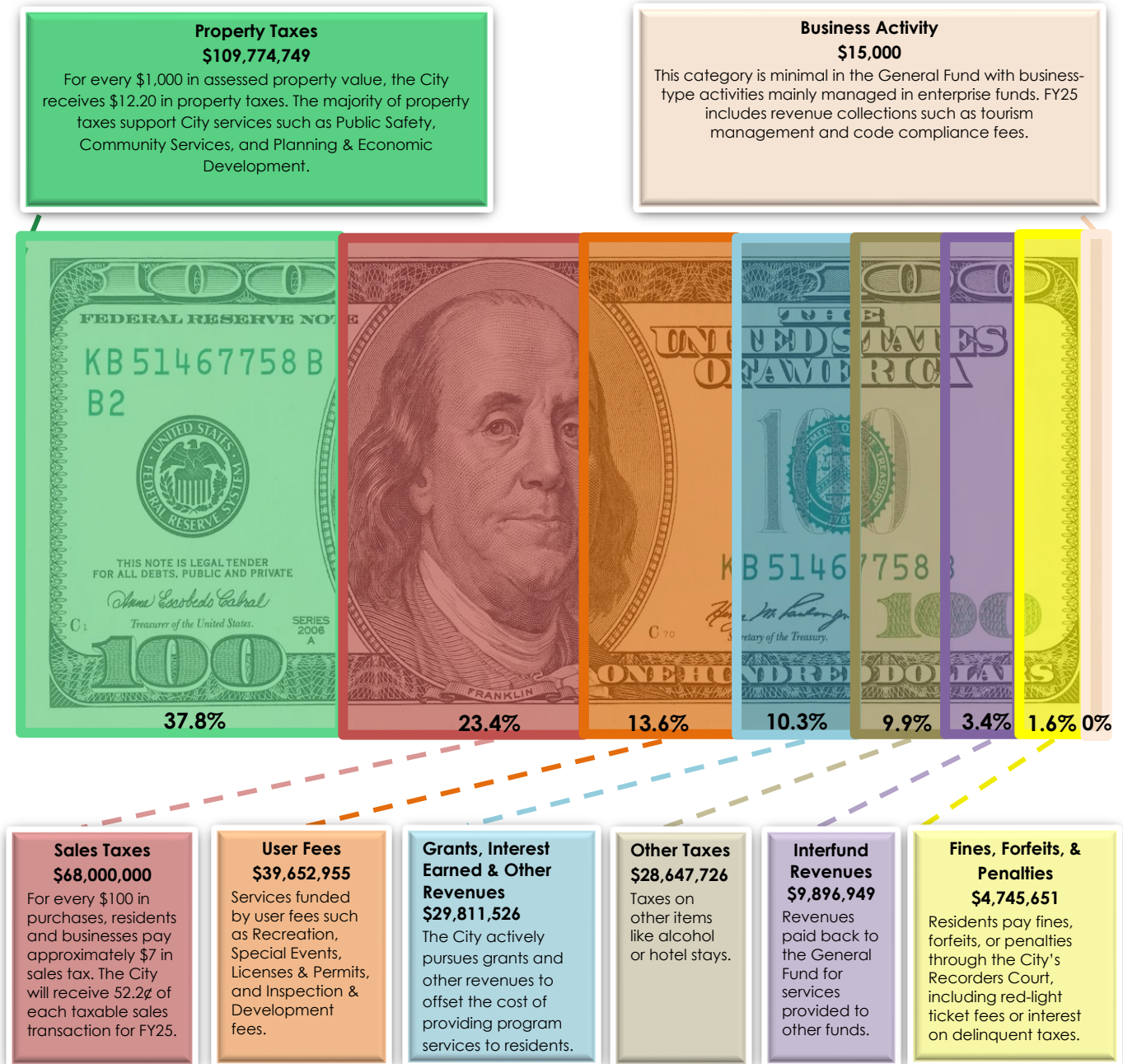
## Where the Money Goes



Category	Amount	% of Total Expenditure
Personnel Services	166,064,376	57.2
Outside Services	37,939,723	13.1
Commodities	10,641,795	3.7
Internal Services	35,769,098	12.3
Capital Outlay	435,576	0.1
Interfund Transfers	22,189,694	7.6
Other Expenses	17,504,294	6.0
<b>Total</b>	<b>\$290,544,556</b>	<b>100.0</b>

# General Fund Revenues

**Where do your tax dollars and fee payments go?** The City's General Fund revenue portfolio is quite diversified. About 71 percent of all annual revenues are from taxes such as Property Tax, Sales Tax, and Other Taxes. The remaining revenue sources include fees and charges from residents and businesses, charges to other funds for services provided, and outside funding, like grants.





# General Fund Expenses



Service Center	Adopted 2025	% of General Fund
Governance	3,154,204	1.1
Management Services	28,733,451	9.9
Public Safety	118,554,754	40.8
Information & Public Affairs	7,109,051	2.5
Government Operations	30,636,845	10.5
Water Resources	9,725,287	3.3
Community Services	24,530,170	8.4
Planning & Economic Development	26,586,926	9.2
Interfund Transfers	17,833,443	6.1
Interdepartmental	23,680,425	8.2
<b>Total</b>	<b>\$290,544,556</b>	<b>100.0</b>

# Revenues by Source

General Fund revenue is adopted at \$290,544,556 for 2025. Property taxes are the largest and most stable revenue source, comprising 37.8 percent of total General Fund revenue. Sales tax revenue, a significant but highly volatile revenue source, is approximately 23.4 percent of FY25 General Fund revenue.

## Highlights

- **Property Taxes** – The revenue forecast includes growth in the tax digest and a millage rate maintained at 12.20 mills.
- **Sales Tax** – The 2025 adopted total is an increase compared to 2024, but with more modest growth forecast than in recent years. With consideration of economic trends, particularly related to inflation and consumer spending as well as the 2025 reduction of the City's share of LOST from 53.6 percent to 52.2 percent, the 2025 total is adopted at 1.5 percent above 2024 projections compared to the 3.0 percent growth forecast for most other tax revenue sources.
- **Hotel/Motel Tax** - In 2025, the 37.5 percent General Fund portion of Hotel/Motel revenues is adopted at \$18.5 million, which is 3.0 percent above the 2024 projection. Hotel/Motel is the primary funding source in Contributions from Other Funds in the chart below.

<b>Revenue Source</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>%Change 2024-2025</b>
<b><u>Taxes</u></b>				
<b>Property Taxes</b>				
Real Property Taxes (Current)	74,675,636	88,048,872	90,690,338	3.0
Personal Property Taxes (Current)	8,342,251	8,322,767	8,572,450	3.0
Real Property Taxes (Delinquent)	5,488,381	6,451,715	6,645,266	3.0
Personal Property Taxes (Delinquent)	398,227	500,000	515,000	3.0
Mobile Home Taxes	29,568	26,137	26,921	3.0
Industrial Area Taxes	489,653	850,000	875,500	3.0
Vehicle Taxes	275,455	275,029	283,279	3.0
Intangible Taxes	1,731,768	1,591,350	1,639,091	3.0
Public Utility Taxes	1,899,916	1,937,406	1,995,528	3.0
Railroad Equipment Tax	39,626	40,845	42,070	3.0
Blighted Property Levy	157,350	160,000	164,800	3.0
Ferry SSD Tax	13,690	8,487	8,742	3.0
TAD Tax from City	(1,248,229)	(1,635,180)	(1,684,236)	3.0
Subtotal	\$92,293,292	\$106,577,428	\$109,774,749	3.0
<b>Sales Taxes</b>	\$66,530,739	\$67,000,000	\$68,000,000	1.5

<b><u>Revenue Source</u></b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>%Change 2024-2025</b>
<b>Other Taxes</b>				
Beer Taxes	1,892,549	1,550,000	1,596,500	3.0
Liquor Taxes	610,585	550,000	566,500	3.0
Wine Taxes	594,262	530,000	545,900	3.0
Insurance Premium Tax	13,107,324	13,893,763	14,866,326	7.0
Mixed Drink Tax	3,311,741	3,200,000	3,296,000	3.0
Vehicle Title Fee	5,376,569	5,400,000	5,562,000	3.0
Energy Excise Tax	2,002,153	1,300,000	1,339,000	3.0
Execution Fees	359,410	500,000	515,000	3.0
Delinquent Taxes (Interest)	262,767	350,000	360,500	3.0
Subtotal	\$27,517,360	\$27,273,763	\$28,647,726	5.0
<b>Subtotal - Taxes</b>	<b>\$186,341,391</b>	<b>\$200,851,191</b>	<b>\$206,422,475</b>	<b>2.8</b>

### **User Fees**

#### **Special Events & Recreation Fees**

Grayson Stadium Rent	27,084	25,000	25,000	-
Tennis Fees	134,442	129,000	130,000	0.8
Athletic Fees	5,925	5,925	26,300	343.9
Softball Fees	5,032	6,000	5,000	(16.7)
Athletic Tournament Fees	51,647	44,000	45,320	3.0
Softball Tournament Fees	21,805	20,000	20,000	-
Ceramic Fees	-	(78)	7,940	10,279.5
Cultural Art Fees	173,062	170,000	175,100	3.0
Neighborhood Center Fees	203,668	167,000	293,030	75.5
Golden Age Registration Fee	3,864	5,000	5,000	-
Park & Square Event Fee	(2,000)	(450)	-	(100.0)
Film Permit Fees	336,402	270,000	304,475	12.8
Subtotal	\$960,931	\$841,397	\$1,037,165	23.3

#### **Fines & Penalties**

Recorder's Court Fines	1,874,495	2,000,000	2,060,000	3.0
Red Light Camera Fines	2,495,914	180,244	185,651	3.0
SPD Camera Fines	-	2,533,082	2,500,000	(1.3)
Subtotal	\$4,370,409	\$4,713,326	\$4,745,651	0.7

#### **Inspection & Development Fees**

Inspections Administrative Fees	30,926	64,000	65,920	3.0
Sign Inspection Fees	15,781	17,000	16,000	(5.9)
Zoning Hearing Fees	202,966	350,000	250,000	(28.6)
Building Inspection Fees	5,123,483	4,000,000	4,147,500	3.7
Electrical Inspection Fees	75,595	200,000	90,000	(55.0)
Plumbing Inspection Fees	58,966	60,000	61,800	3.0
Traffic Engineering Permit Fees	308,623	175,000	180,250	3.0

<b><u>Revenue Source</u></b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>%Change 2024-2025</b>
<b>Inspection &amp; Development Fees (continued)</b>				
Expedited Plan Review Fee	-	-	1,000	-
Private Development Fees	849,811	850,000	890,000	4.7
Fuel Storage Tank Inspection	-	-	450	-
Mechanical Inspection Fees	116,689	100,000	75,000	(25.0)
Fire Inspection Fees	377,640	176,000	213,480	21.3
Subtotal	\$7,160,480	\$5,992,000	\$5,991,400	-
<b>Licenses &amp; Permits</b>				
Business License Fees	29,154	15,000	37,950	153.0
Telcom Franchise Fee	275,358	278,137	286,481	3.0
Water & Sewer Franchise Fee	3,728,619	3,749,400	4,089,366	9.1
Electric Franchise Fee	9,958,301	9,958,300	10,257,049	3.0
Telephone Franchise Fee	155,027	110,000	113,300	3.0
Gas Franchise Fee	806,817	825,936	850,714	3.0
Cable Television Franchise Fee	1,440,295	1,230,093	1,266,996	3.0
Regular Business Licenses	6,075,376	6,180,000	6,369,900	3.1
Insurance Business License	73,050	86,650	89,250	3.0
Alcoholic Beverage License	2,411,509	2,439,000	2,592,920	6.3
Professional License Fee	238,989	250,000	257,500	3.0
Parking Franchise Fee	349,746	347,500	356,950	2.7
Bank License	405,138	478,832	493,197	3.0
Vacation Rental Registration Fee	464,805	380,000	391,400	3.0
Subtotal	\$26,412,184	\$26,328,848	\$27,452,973	4.3
<b>Fees for Other General Fund Services</b>				
Chatham Co Police Reimb	1,280,601	1,292,245	1,577,411	22.1
Cemetery Event Fees	98,925	100,000	103,000	3.0
Cemetery Lot Sales	536,415	500,000	500,000	-
Cemeteries – CIP	233,375	225,000	200,000	(11.1)
Public Information Fees	42,759	1,500	1,000	(33.3)
Fell Street Box-County Share	-	188,871	25,000	(86.8)
Alarm Registration Fees	54,678	54,000	55,620	3.0
Off-duty Police Fees	439,019	270,000	270,000	-
Accident Reporting Fees	76,377	80,622	83,041	3.0
Fire Protection Fees	306,844	300,000	318,070	6.0
Building Demolition Fees	28,446	60,000	61,800	3.0
Building Boarding-Up Fees	62,619	60,000	61,800	3.0
Fire Incident Report Fee	7,614	3,000	1,000	(66.7)
Code Enforcement Citations	70,791	80,000	50,000	(37.5)
Fire Equipment User Fee	43,664	5,000	35,702	614.0
Subtotal	\$3,282,127	\$3,220,238	\$3,343,444	3.8

<b><u>Revenue Source</u></b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>%Change 2024-2025</b>
<b><u>Other User Fees</u></b>				
Miscellaneous Rents	1,161,523	800,000	824,000	3.0
Private Donations	-	1,055	-	(100.0)
Advertising Fees	2,458	1,500	5,250	250.0
Cashier Over/Short	57	350	100	(71.4)
Discounts	523,302	484,100	498,623	3.0
Miscellaneous	1,045,348	947,732	500,000	(47.2)
Subtotal	\$2,732,688	\$2,234,737	\$1,827,973	(18.2)
<b>Subtotal - User Fees</b>	<b>\$44,918,819</b>	<b>\$43,330,546</b>	<b>\$44,398,606</b>	<b>2.5</b>
<b><u>Business Activity Revenues</u></b>				
Tourism Management Fees	24,925	15,000	15,000	-
Motor Coach Permits	-	(20)	-	(100.0)
Lot Clearing Fees	103,833	66,000	50,000	(24.2)
Misc. Uncollected A/R	(72,106)	(50,000)	(50,000)	-
<b>Subtotal - Business Activity</b>	<b>\$56,652</b>	<b>\$30,980</b>	<b>\$15,000</b>	<b>(51.6)</b>
<b><u>Interfund Revenues</u></b>				
Services to Haz-mat Fund	31,458	33,644	43,822	30.3
Services to Coastal Workforce	57,868	70,699	70,305	(0.6)
Services to Community Dev Fund	475,799	637,990	783,136	22.8
Services to Sanitation Fund	1,071,246	1,522,983	2,139,179	40.5
Services to Water & Sewer Funds	3,202,199	3,734,439	4,623,783	23.8
Services to I&D Water Fund	281,082	310,398	426,194	37.3
Services to Civic Center Fund	144,457	104,453	124,956	19.6
Services to Parking Fund	455,460	468,458	560,704	19.7
Services to Internal Services Fund	826,027	885,742	1,074,583	21.3
Services to Tourism Product Development	-	44,508	50,287	13.0
<b>Subtotal - Interfund Revenues</b>	<b>\$6,545,596</b>	<b>\$7,813,314</b>	<b>\$9,896,949</b>	<b>26.7</b>
<b><u>Grants &amp; Other Government Entity Revenues</u></b>				
Payment in Lieu of Taxes	2,328,040	3,924,722	4,042,464	3.0
Adult Daycare	521	28,991	-	(100.0)
State Grant – Elderly	144,714	170,000	135,000	(20.6)
State Grant – CRDC	156,525	150,000	135,000	(10.0)
State Grant - Title B Elderly	133,272	150,000	135,000	(10.0)
Poverty Reduction Initiative	184,790	178,580	214,062	19.9
Homeowner Tax Relief	3,995,495	10,458	10,000	(4.4)
<b>Subtotal - Grants/Other Gov't</b>	<b>\$6,943,357</b>	<b>\$4,612,751</b>	<b>\$4,671,526</b>	<b>1.3</b>



<b><u>Revenue Source</u></b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>%Change 2024-2025</b>
<b><u>Interest Earned</u></b>				
Sale of Surplus Property	303,915	1,756,134	300,000	(82.9)
General Investments	7,445,508	8,300,000	5,000,000	(39.8)
Cemetery Perpetual Care Trust	395,938	425,000	400,000	(5.9)
<b>Subtotal - Interest</b>	<b>\$8,145,361</b>	<b>\$10,481,134</b>	<b>\$5,700,000</b>	<b>(45.6)</b>
<b><u>Other Revenues</u></b>				
Contributions from Other Funds	24,834,723	18,875,000	19,440,000	3.0
<b>Subtotal - Other</b>	<b>\$24,834,723</b>	<b>\$18,875,000</b>	<b>\$19,440,000</b>	<b>3.0</b>
<b>Draw/(Contribution To)</b>	<b>(\$4,739,822)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total General Fund Revenue</b>	<b>\$273,046,077</b>	<b>\$285,994,916</b>	<b>\$290,544,556</b>	<b>1.6</b>

# Expenditures by Type

The 2025 General Fund adopted expenditure budget is \$290,544,556. Highlights include:

- **Personnel Services** – The 2025 adopted General Fund budget includes approximately \$2.3 million supporting the City-wide 3.0 percent<sup>1</sup> COLA as well as an additional \$5.9 million to fund compensation and classification adjustments. The increased City contribution to medical insurance of \$3.6 million or 34.4 percent is also a significant driver in the overall General Fund personnel expenses increase of \$18.4 million or 12.5 percent when compared to the 2024 projections.
- **Outside Services** – 2025 adopted outside services costs are almost flat with 2024 projections at an increase of only 0.4 percent. Energy costs and other contractual services are projected to increase by 8.9 percent and 7.2 percent respectively in 2025, and the City continues to invest in professional development with a 55.4 percent increase in education and training budgets. These increases are offset by the relocation of \$2.1 million for facility security guard services to the Risk Management Fund. Excepting the security services account, 2025 adopted outside services increase by \$2.3 million or 6.4 percent.
- **Internal Services/Other** – The 2025 cost for risk management services increased by \$1.4 million due to the security guard services relocation. The increase is less than the decrease in outside services as the expense is distributed across all funds utilizing the services whereas previously the cost was born entirely by the General Fund. The main driver of the significant increases in overall Internal Services and Other costs is ongoing services supporting fleet expansions, primarily in the Police, Stormwater, and Park & Tree Departments.
- **Interfund Transfers** – The primary driver of the decrease in 2025 is the contribution to capital. As additional revenues above budget are identified, they are often prioritized to support unfunded capital needs, which can increase the projected capital contribution significantly compared to adopted budgets. The 2024 projection includes nearly \$7 million above budget for drainage and Vision Zero capital investment, \$5.5 million of which is supported by revenues from maintaining the millage rate. In addition, no contribution to the TAD Fund is required in 2025, which is a decrease of approximately \$6.8 million compared to 2024.

Expenditure Area	Actual 2023	Projected 2024	Adopted 2025	%Change 2024 - 2025
Personnel Services	131,300,384	147,619,698	166,064,376	12.5
Outside Services	32,553,714	37,790,402	37,939,723	0.4
Commodities	8,407,990	9,940,705	10,641,795	7.1
Internal Services	29,891,439	31,111,058	35,769,098	15.0
Capital Outlay	316,077	810,238	435,576	(46.2)
Interfund Transfers	56,660,180	45,556,023	22,189,694	(51.3)
Other Expenses	13,916,293	13,166,792	17,504,294	32.9
<b>Total</b>	<b>\$273,046,077</b>	<b>\$285,994,916</b>	<b>\$290,544,556</b>	<b>1.6</b>

<sup>1</sup> Uniformed Public Safety personnel on a compensation step plan will have a combined COLA of 3.0 percent with 0.5 percent added to the planned 2.5 percent step.

# Expenditures by Service Center

General Fund expenditures by service center are shown below. Additional expense details and explanations of variances are included in the Service Center section of this document.

Expenditures by Service Center	Actual 2023	Projected 2024	Adopted 2025	%Change 2024 - 2025
<b>Governance</b>				
Mayor & City Council	954,660	1,079,535	1,157,734	7.2
Clerk of Council	321,633	610,954	555,332	(9.1)
City Attorney	1,360,257	1,448,698	1,441,138	(0.5)
<b>Governance Subtotal</b>	<b>\$2,636,550</b>	<b>\$3,139,187</b>	<b>\$3,154,204</b>	<b>0.5</b>
<b>Management Services</b>				
Office of the City Manager	1,455,666	1,884,740	1,774,794	(5.8)
Office of the COO	610,122	483,767	692,383	43.1
Accounting Services	1,436,496	1,643,051	1,807,934	10.0
Purchasing	974,390	1,164,396	1,289,731	10.8
Revenue Administration	1,939,494	2,430,507	2,838,422	16.8
Office of Human Resources	2,948,681	3,275,258	3,592,480	9.7
Office of Management & Budget	1,069,733	1,284,774	1,788,999	39.2
Internal Auditing	407,344	433,739	430,166	(0.8)
Risk Management	2,445,266	2,587,493	674,298	(73.9)
Real Estate Administration	2,884,136	2,960,459	3,211,896	8.5
Facility Maintenance & Operations	7,240,455	7,960,821	8,533,724	7.2
Property Acquisition & Disposition	346,264	521,798	540,138	3.5
Capital Projects Management	1,078,657	1,501,674	1,558,486	3.8
<b>Management Services Subtotal</b>	<b>\$24,836,704</b>	<b>\$28,132,477</b>	<b>\$28,733,451</b>	<b>2.1</b>
<b>Public Safety</b>				
Office of the Police Chief	1,678,163	1,910,333	2,182,202	14.2
Canine	772,736	710,917	912,367	28.3
Counter Narcotics Team (CNT)	1,279,223	1,292,245	1,577,411	22.1
Criminal Investigations	10,089,660	9,597,291	11,859,350	23.6
Information Management	1,760,978	1,820,949	1,981,497	8.8
Management Services	684,757	860,352	855,673	(0.5)
Mounted Patrol	661,708	713,562	776,806	8.9
Patrol	32,392,329	32,437,956	39,328,688	21.2
Professional Standards & Training	826,764	881,735	772,528	(12.4)
Sav Area Regional Intel Ctr (SARIC)	836,825	936,348	1,009,498	7.8
Savannah Impact	784,760	923,201	1,162,471	25.9
Strategic Investigative	3,521,001	3,064,521	4,142,673	35.2
Support Services	3,881,810	4,623,189	5,153,109	11.5
Traffic	2,356,252	2,444,844	2,721,534	11.3
Training & Recruitment	2,012,023	2,075,892	2,401,340	15.7
Community Engagement & Activities	-	-	407,485	100.0

<b>Expenditures by Service Center</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>%Change 2024 - 2025</b>
<b>Public Safety (continued)</b>				
Office of the Fire Chief	7,717,394	9,115,155	9,193,576	0.9
Emergency Planning	191,272	276,841	197,172	(28.8)
Fire Operations	29,891,010	30,637,742	31,919,374	4.2
<b>Public Safety Subtotal</b>	<b>\$101,338,665</b>	<b>\$104,323,073</b>	<b>\$118,554,754</b>	<b>13.6</b>
<b>Information &amp; Public Affairs</b>				
Office of the CIPA	404,439	691,317	1,292,708	87.0
311 Action Center	335,262	362,897	458,386	26.3
Municipal Archives	369,276	472,906	481,312	1.8
Marketing & Communications	1,225,498	1,634,260	1,676,193	2.6
Recorder's Court	2,498,934	3,146,453	3,200,452	1.7
<b>Information &amp; Public Affairs Subtotal</b>	<b>\$4,833,409</b>	<b>\$6,307,833</b>	<b>\$7,109,051</b>	<b>12.7</b>
<b>Government Operations</b>				
Office of the CGO	417,084	456,456	510,540	11.8
Code Compliance Administration	481,865	596,532	639,911	7.3
Code Enforcement	3,195,113	3,654,452	4,004,915	9.6
Park & Tree Administration	689,593	743,696	751,783	1.1
City Cemeteries	3,306,896	3,644,885	3,859,201	5.9
Greenscapes Maintenance	4,550,910	5,340,153	6,164,631	15.4
Historic Squares & Parks Maintenance	3,688,372	4,041,836	4,772,040	18.1
Neighborhood Parks Maintenance	3,481,726	4,004,364	4,760,590	18.9
Urban Forestry	4,101,614	4,202,766	5,173,234	23.1
<b>Government Operations Subtotal</b>	<b>\$23,913,173</b>	<b>\$26,685,140</b>	<b>\$30,636,845</b>	<b>14.8</b>
<b>Water Resources</b>				
Stormwater Management	6,387,640	8,221,425	9,725,287	18.3
<b>Water Resources Subtotal</b>	<b>\$6,387,640</b>	<b>\$8,221,425</b>	<b>\$9,725,287</b>	<b>18.3</b>
<b>Community Services</b>				
Office of the CCS	629,501	690,491	720,189	4.3
Neighborhood Safety & Engagement	1,174,780	1,852,687	2,220,973	19.9
Human Services Administration	2,952,072	2,953,606	2,736,809	(7.3)
Family & Community Services	486,846	345,392	452,645	31.1
Moses Jackson Advancement Center	472,542	546,449	526,657	(3.6)
Pennsylvania Ave Resource Center	558,921	664,873	750,048	12.8
Cultural Resources	1,838,195	2,261,222	2,152,915	(4.8)
Recreation & Leisure Administration	743,067	864,801	983,473	13.7
Athletic Services	1,285,624	1,491,735	1,780,390	19.4
Recreation Maintenance	1,472,844	1,539,317	1,724,970	12.1
Recreation Services	3,494,285	4,312,148	6,004,160	39.2
Senior Services	2,087,157	2,240,140	2,436,851	8.8
Therapeutic Recreation Services	384,754	447,577	590,830	32.0
Aquatics Services	-	492,309	1,449,260	194.4
<b>Community Services Subtotal</b>	<b>\$17,580,588</b>	<b>\$20,702,747</b>	<b>\$24,530,170</b>	<b>18.5</b>

Expenditures by Service Center	Actual 2023	Projected 2024	Adopted 2025	%Change 2024 - 2025
<b>Planning &amp; Economic Development</b>				
Office of the CPED	867	723,302	546,213	(24.5)
Development Services	4,215,901	4,890,143	5,345,212	9.3
Planning & Urban Design	811,419	971,413	1,037,515	6.8
Economic Development	751,892	843,171	814,402	(3.4)
Step-Up Program	184,792	178,580	221,189	23.9
Streets Maintenance	4,315,418	3,894,754	5,190,638	33.3
Traffic Engineering	863,642	1,079,093	1,277,854	18.4
Traffic Operations	6,999,772	8,172,120	9,357,711	14.5
Special Events, Film & Tourism	1,887,623	2,232,931	2,264,186	1.4
Environmental Services & Sustainability	456,360	412,113	532,006	29.1
<b>Planning &amp; Economic Development Subtotal</b>	<b>\$20,487,686</b>	<b>\$23,397,620</b>	<b>\$26,586,926</b>	<b>13.6</b>
<b>Interdepartmental</b>				
Contingencies	-	-	1,500,000	100.0
Convention & Visitors Bureau	13,690	-	-	-
Metro Planning Commission	1,953,511	2,017,031	2,357,929	16.9
Other Community Promotion	194,719	870,800	90,000	(89.7)
Other Dues & Memberships	245,104	246,952	252,000	2.0
Other Expenses	5,515,804	8,152,377	7,195,607	(11.7)
Services From Civic Center Fund	135,000	135,000	135,000	-
Services From Sanitation Fund	10,240,051	12,165,320	12,149,889	(0.1)
<b>Interdepartmental Subtotal</b>	<b>\$18,297,879</b>	<b>\$23,587,480</b>	<b>\$23,680,425</b>	<b>0.4</b>
<b>Interfund Transfers</b>				
Transfer to CDBG Fund	1,513,346	2,640,935	3,305,863	25.2
Transfer to CIP Fund	46,309,609	25,642,316	8,100,000	(68.4)
Transfer to Civic Center Fund	-	562,047	630,142	12.1
Transfer to Debt Service Fund	2,648,982	5,332,993	5,334,505	-
Transfer to Haz-mat Fund	353,670	564,482	462,933	(18.0)
Transfer to TAD Fund	1,908,176	6,755,161	-	(100.0)
<b>Interfund Transfers Subtotal</b>	<b>\$52,733,783</b>	<b>\$41,497,934</b>	<b>\$17,833,443</b>	<b>(57.0)</b>
<b>Total Expenses</b>	<b>\$273,046,077</b>	<b>\$285,994,916</b>	<b>\$290,544,556</b>	<b>1.6</b>



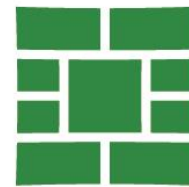
# 2025 Permanent Authorized Positions

The FY25 operating budget includes funding for 2,653.95 full-time equivalent positions. A summary of the personnel changes by service center are shown on the following pages. Changes in authorized positions are described on the service center pages.

	2023 Permanent	2024 Permanent	2025 Permanent	2024-2025 Change
<b>Governance</b>				
Mayor and City Council	12.00	12.00	12.00	-
Clerk of Council	4.00	4.00	4.00	-
City Attorney	3.00	4.00	4.00	-
<b>Governance Total</b>	<b>19.00</b>	<b>20.00</b>	<b>20.00</b>	<b>-</b>
<b>Management Services</b>				
Office of the City Manager	8.00	13.00	12.00	(1.00)
Office of the Chief Operating Officer	3.00	3.00	4.00	1.00
Office of Financial Services	94.00	100.00	102.00	2.00
Office of Human Resources	26.00	26.00	26.00	-
Office of Management & Budget	12.00	12.00	15.00	3.00
Internal Auditing	3.00	3.00	3.00	-
Risk Management	6.00	6.00	6.00	-
Real Estate Services	45.25	46.25	46.25	-
Capital Projects Management	10.00	12.00	12.00	-
<b>Management Services Total</b>	<b>207.25</b>	<b>221.25</b>	<b>226.25</b>	<b>5.00</b>
<b>Public Safety</b>				
Police	620.62	624.62	628.49	3.88
Fire	337.00	338.00	337.00	(1.00)
<b>Public Safety Total</b>	<b>957.62</b>	<b>962.62</b>	<b>965.49</b>	<b>2.88</b>
<b>Information &amp; Public Affairs</b>				
Office of the Chief of Information & Public Affairs	7.00	8.00	9.00	1.00
Office of Marketing & Communications	20.00	20.00	20.00	-
Innovation & Technology Services	37.60	37.60	41.00	3.40
Recorder's Court	29.00	32.00	32.00	-
<b>Information &amp; Public Affairs Total</b>	<b>93.60</b>	<b>97.60</b>	<b>102.00</b>	<b>4.40</b>
<b>Government Operations</b>				
Office of the Chief of Government Operations	3.00	3.00	3.00	-
Code Compliance	41.00	44.00	44.00	-
Sanitation	225.00	225.00	232.00	7.00
Park & Tree	203.63	203.63	203.63	-
Fleet Services	45.00	46.00	46.00	-
<b>Government Operations Total</b>	<b>517.63</b>	<b>521.63</b>	<b>528.63</b>	<b>7.00</b>

	2023 Permanent	2024 Permanent	2025 Permanent	2024-2025 Change
<b>Water Resources</b>				
Industrial & Domestic Water Plant	41.00	40.00	40.00	-
Office of the Chief of Water Resources	6.00	6.00	10.00	4.00
Stormwater Management	50.00	49.00	49.00	-
Water Reclamation	79.00	75.00	74.00	(1.00)
Water Resources Planning & Engineering	21.00	22.00	25.00	3.00
Water Supply & Treatment	26.00	26.00	28.00	2.00
Water Distribution	51.00	51.00	53.00	2.00
Sewer Conveyance	64.00	70.00	76.00	6.00
<b>Water Resources Total</b>	<b>338.00</b>	<b>339.00</b>	<b>355.00</b>	<b>16.00</b>
<b>Community Services</b>				
Office of the Chief of Community Services	5.00	5.00	5.00	-
Office of Neighborhood Safety & Engagement	3.00	7.00	10.00	3.00
Cultural Resources	13.50	13.50	13.50	-
Human Services	35.63	32.63	29.63	(3.00)
Housing & Neighborhood Services	27.00	28.00	30.00	2.00
Recreation & Leisure Services	119.49	149.45	154.76	5.31
<b>Community Services Total</b>	<b>203.62</b>	<b>235.58</b>	<b>242.89</b>	<b>7.31</b>
<b>Planning &amp; Economic Development</b>				
Office of the Chief of Planning & Economic Development	-	3.00	3.00	-
Development Services	45.00	48.00	48.00	-
Planning & Urban Design	7.00	8.00	8.00	-
Economic Development	7.00	7.00	7.00	-
Parking Services	62.60	62.60	61.70	(0.90)
Transportation Services	66.00	67.00	67.00	-
Environmental Services & Sustainability	3.00	4.00	4.00	-
Special Events, Film & Tourism	15.00	15.00	15.00	-
<b>Planning &amp; Economic Development Total</b>	<b>205.60</b>	<b>214.60</b>	<b>213.70</b>	<b>(0.90)</b>
<b>City-Wide Total</b>	<b>2,542.31</b>	<b>2,612.27</b>	<b>2,653.95</b>	<b>41.68</b>

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# Governance

*Implementing ideas into projects, good governance is essential for the success of all City functions. The guidance of the Mayor and City Council, Clerk of Council, and Office of the City Attorney provides a road map for all local government services.*

# Governance



## Governance Service Center Overview

The Mayor and City Council set policies and enact ordinances that govern various City functions and activities. The Mayor and City Council facilitate communication among the public, City staff, and committees, as well as federal and state agencies.

The City Clerk, appointed by the Mayor and City Council according to the City Charter, serves as the legal custodian of the City's official records and as the Chief Elections Officer for the City. The City Clerk administers Council meetings and affixes the City Seal on all official documents. The City Clerk's Office promotes public trust in local government by providing objective, accurate, responsive oversight and administration of City records, City Council proceedings, elections, and board/commission programs.

The City Attorney, also appointed by the Mayor and City Council under the City Charter, serves as the legal advisor for the City. Primary services to the municipality include presenting and defending the City's legal interests and rights before all courts and supporting the legislative and administrative processes (ordinances, opinions, litigation, contracts, legal research, and liens).



## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	2,636,550	3,139,187	3,154,204
<b>Total Revenue</b>	<b>\$2,636,550</b>	<b>\$3,139,187</b>	<b>\$3,154,204</b>

### Expenditure by Type

Personnel Services	1,735,752	2,029,177	2,113,489
Outside Services	727,647	937,626	845,137
Commodities	39,095	48,791	58,791
Internal Services	120,149	114,393	128,287
Other Expenditures	13,907	9,200	8,500
<b>Total Expenditures</b>	<b>\$2,636,550</b>	<b>\$3,139,187</b>	<b>\$3,154,204</b>

### Expenditure by Office

Mayor and Council	954,660	1,079,535	1,157,734
Office of the Clerk of Council	321,633	610,954	555,332
Office of the City Attorney	1,360,257	1,448,698	1,441,138
<b>Total Expenditures</b>	<b>\$2,636,550</b>	<b>\$3,139,187</b>	<b>\$3,154,204</b>

## Authorized Positions

Governance	2024 FTE	2025 FTE	2024-2025 Difference
Mayor & Council	12.00	12.00	-
Clerk of Council	4.00	4.00	-
City Attorney	4.00	4.00	-
<b>Total Full-Time Equivalents</b>	<b>20.00</b>	<b>20.00</b>	<b>-</b>

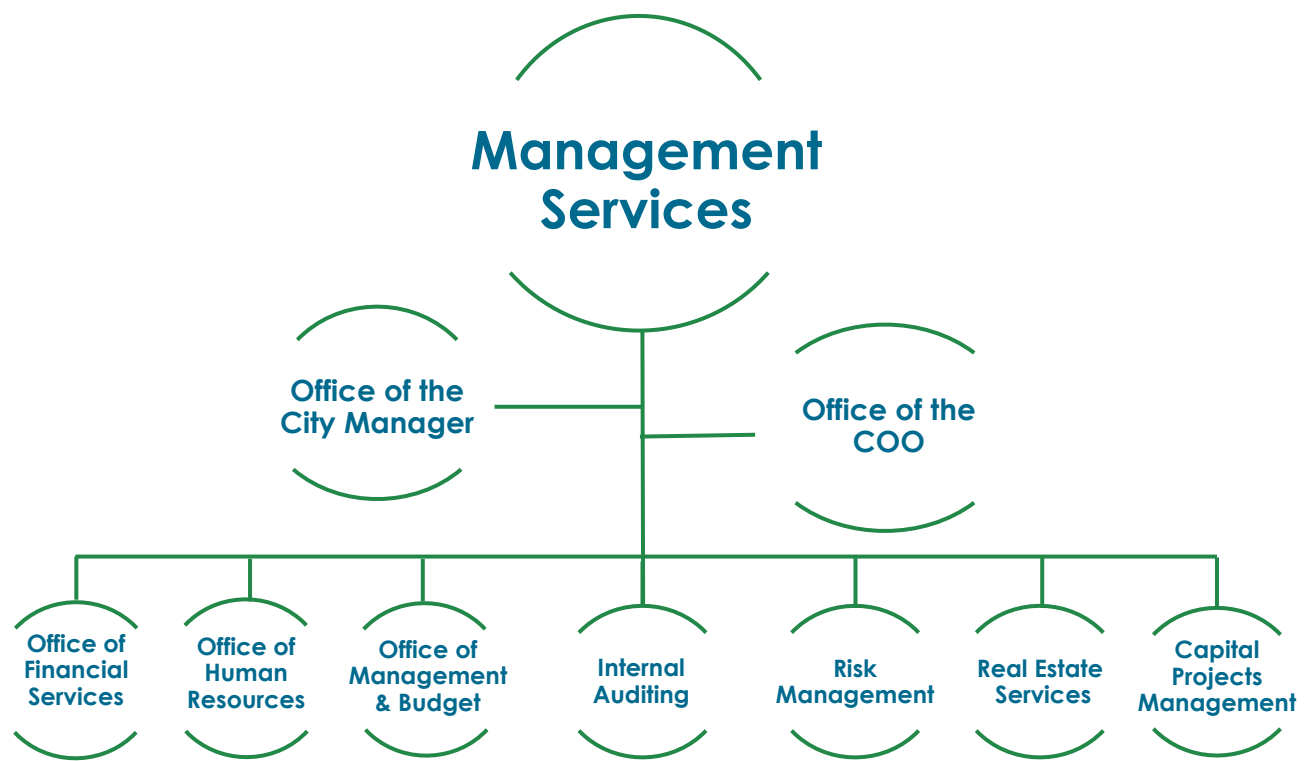




# Management Services

*The mission of the City of Savannah is to provide exceptional public services to residents, businesses, and guests so they can experience a safe, and thriving community. Under the Chief Operating Officer's leadership, City staff administer directives that promote fiscal accountability and transparency. Strategic initiatives are communicated from the executive level of government throughout the organization in an effort to foster a community in which stakeholders desire to work, visit, and live.*





### Management Services Overview

Management Services provides executive level consultation and assistance to the City Manager and Executive Leadership Team in developing and monitoring strategic plans for the City as well as evaluating the performance and effectiveness of current services, programs, and systems in relation to growing needs of the City. Working with the governing body, City staff, and the community, the City Manager directs the implementation of City Council's policy decisions.

In FY24 the Office of the Assistant City Manager became the Office of the Chief Operating Officer (COO).

### Linkage to Strategic Priorities & Goals

- Always Be a High-Performing Government
- Develop World Class Livable Environments and Infrastructure
- Expand Economic Access, Opportunity
- Increase Public Safety and Our Collective Sense of Security

### Key Business Services

- Executive Leadership
- Fiscal Planning and Management
- Policy Development and Implementation
- Strategic Planning and Initiatives
- Special Projects
- Risk Management
- Maintenance & Management of City Properties
- Performance Management and Internal Audits
- Workforce Management

## Core Responsibilities

- Direct and manage the development and implementation of goals, objectives, policies, and priorities for each assigned service and/or operational area; assist in leading the strategic planning process for the organization.
- Monitor and evaluate the efficiency and effectiveness of programs, methods, and procedures to enhance productivity through improved work procedures, practices, communications, and accountability.
- Foster a strategic vision for the future that will optimize operations and, ultimately, increase the value we provide to our community; provide support services for the City manager to achieve results consistent with the City's vision, mission, and priorities.
- Manage fiscal policy, procedures, planning, investments, and related activities including revenue collection, vendor procurement, debt services, contract administration, and inventory and asset management in accordance with law, ordinances, policies, and administrative guidelines.
- Prepare a balanced operating budget and capital program in accordance with applicable laws; prepare, review, and maintain a standardized budget and capital program manual for all departments, divisions, offices, and agencies of City government to ensure uniform budgetary and capital programming procedures.
- Analyze the fiscal impact of all budgetary and management policies for departments, divisions, and other agencies of City government. Evaluate and provide recommendations on the effectiveness and impact of programs through analysis or evaluation.
- Recruit and retain a diverse, well-qualified workforce to represent the City of Savannah; administer employee compensation and data, benefit services, learning and organizational development, employee wellness, process payroll, and manage other personnel matters.
- Engage employees, departments, and community members through its work in strategic initiatives, customer care, process improvement, and performance management.
- Recommend and implement cost-effective and feasible loss prevention programming, including a safety program that may aid in preventing injuries and minimizing injury severity to City employees; develop cost effective ways to deliver and communicate a high level of service while minimizing risk throughout the organization.
- Manage the City of Savannah's real property transactions and facility maintenance; operate the Civic Center; and administer the operating contract and capital asset plan for Enmarket Arena and other contracts with managing partners.
- Manage the development and implementation of capital projects during the planning, design, permitting, procurement, and construction phases while maintaining fiscal responsibility for all projects.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Civic Center Fund	5,710,318	5,415,495	5,725,422
General Fund	24,836,704	28,132,477	28,733,451
Water & Sewer Fund	3,233,804	4,369,261	4,625,482
<b>Total Revenue</b>	<b>\$33,780,826</b>	<b>\$37,917,233</b>	<b>\$39,084,355</b>

### Expenditure by Type

Personnel Services	14,883,081	17,352,939	19,543,250
Outside Services <sup>1</sup>	12,150,535	13,577,281	11,650,036
Commodities	1,325,379	1,584,494	1,472,136
Internal Services <sup>1</sup>	2,251,309	2,156,015	2,826,297
Capital Outlay	-	77,902	35,000
Debt Service	1,933,383	1,966,978	2,062,931
Interfund Transfer	68,569	74,825	7,374
Other Expenditures	1,168,570	1,126,799	1,487,331
<b>Total Expenditures</b>	<b>\$33,780,826</b>	<b>\$37,917,233</b>	<b>\$39,084,355</b>

### Expenditure by Office

City Manager	1,455,666	1,884,740	1,774,794
Office of the Chief Operating Officer <sup>2</sup>	610,122	483,767	692,383
Office of Financial Services	7,584,184	9,607,215	10,561,569
Office of Human Resources	2,948,681	3,275,258	3,592,480
Office of Management & Budget	1,069,733	1,284,774	1,788,999
Internal Auditing	407,344	433,739	430,166
Real Estate Services	16,181,173	16,858,573	18,011,180
Risk Management Services <sup>1</sup>	2,445,266	2,587,493	674,298
Capital Projects Management	1,078,657	1,501,674	1,558,486
<b>Total Expenditures</b>	<b>\$33,780,826</b>	<b>\$37,917,233</b>	<b>\$39,084,355</b>

<sup>1</sup> The FY25 decrease in Outside Services and corresponding increase in Internal Services is primarily due to a change in methodology for funding City-wide security guard services. Each department will now pay a share of the expense to the Risk Management Fund whereas the expenses were previously budgeted in the Risk Management Department operating budget.

<sup>2</sup> The lower FY24 projected value is due to a period of vacancy in the office during FY24.



## Authorized Positions

<b>Management Services</b>	<b>2024 FTE</b>	<b>2025 FTE</b>	<b>2024-2025 Difference</b>
City Manager <sup>1</sup>	13.00	12.00	(1.00)
Office of the Chief Operating Officer <sup>2</sup>	3.00	4.00	1.00
Office of Financial Services <sup>3</sup>	100.00	102.00	2.00
Office of Human Resources	26.00	26.00	-
Office of Management & Budget <sup>4</sup>	12.00	15.00	3.00
Internal Auditing	3.00	3.00	-
Risk Management	6.00	6.00	-
Real Estate Services	46.25	46.25	-
Capital Projects Management	12.00	12.00	-
<b>Total Full-Time Equivalents</b>	<b>221.25</b>	<b>226.25</b>	<b>5.00</b>

## Workload Measures

<b>Management Services Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Percent of internal audits recommendations implemented by management	-	70%	90%	Internal Auditing
GFOA Budget rating received (1=yes, 0 = no)	1	1	1	GFOA Award Notification
Conservative, balanced budget prepared and approved by City Council by December 31st deadline	1	1	1	Council Agenda Minutes & Budget Document
Number of positions hired	400	380	380	NEOGOV
Professional development hours completed annually	13,500	16,000	16,000	Learning Management System
Maintain a clean audit	Clean	Clean	Clean	Annual Financial Audit

<sup>1</sup> The Director of Organizational Development position was created in this office during the 2024 operating year and transferred to the Office of the Chief of Information & Public Affairs during the same year.

<sup>2</sup> The Diversity Equity & Inclusion Officer position was transferred from the Office of the City Manager to the Office of the Chief Operating Officer during the 2024 operating year.

<sup>3</sup> One Revenue Specialist was added to the Revenue Administration Division during the 2024 operating year. One Work Order Coordinator was added to the Utility Services Division for FY25.

<sup>4</sup> Three FTEs were added during the 2024 operating year: one Budget Analyst, one Senior Budget Analyst, and one Business Intelligence Analyst.

<b>Management Services Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Pension plan funded status (percent)	83%	83%	83%	Segal Actuarial Valuation and Plan Review as of 1/1/2023
Achieve/maintain AA+/AA1 Bond rating (yes = 1, no = 0)	1	1	1	Rating Agencies
Moody's General Obligation Credit Rating	-	Aa1	Aa1	Finance/Budget
Standard and Poor's General Obligation Credit Rating	-	AA+	AA+	Finance/Budget
Moody's Water and Sewer Debt Credit Rating	-	Aa1	Aa1	Finance/Budget
Standard and Poor's Water and Sewer Debt Credit Rating	-	AA+	AA+	Finance/Budget
Average number of days to process a requisition	3	3	3	PO234 - Requisition Reports
Average number of open requisitions	45	45	45	PO234 - Requisition Reports
Percent of annual contracts in expired state	10%	5%	5%	Annual contract spreadsheet
Open records requests responded to within 3 days percentage	100%	100%	100%	Department
Number of open records requests received	350	350	350	ORR Database
Collection of known and active business tax accounts	95%	95%	95%	Govern
Average number of calls received per day	435	450	450	ShoreTel Phone Reporting
Average phone hold time less than 1 minute	60%	60%	60%	ShoreTel Phone Reporting
Conduct Incident Review Board Prevention Board	10	10	10	Quarterly Report
Alcohol & drug testing	700	700	700	Quarterly Report
Conduct agency safety committee meetings	40	40	40	Loss Control SS
Auto liability, workers compensation, general liability claim administration	600	600	600	Quarterly Department Report
MVR reviews	250	250	250	IRPB
Time to contact citizens after complaint (hours)	48	48	48	Survey
Time to contact injured employees after receipt of report (hours)	24	24	24	Survey
TPA audit (percent)	95%	95%	95%	Audit Report
Percent of City facilities rated in fair or excellent condition	-	75%	80%	Real Estate Svcs

<b>Management Services Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Percentage of new City facilities to be evaluated for mobility and neighborhood connectivity	100%	100%	100%	Dept. Report
Capital Project budget variance percentage within +/- 12%, ensuring expenses align closely with budget	-	0.15	0.15	Capital Project Delivery
Acquire rights-of-way needed for infrastructure projects	7	8	8	Council Minutes and Department Reports
Relocation of residents, businesses, and City departments	10	10	10	Council Minutes and Department Reports
Petitions from public regarding City properties	35	35	35	Council Minutes and Department Reports
Sales and leases of real property	12	15	15	Council Minutes and Department Reports
Permits reviewed and issued for cafes tables/chairs, menu boards, and parklets	46	60	60	eProval
Completed 311 request	3,000	3,000	3,000	311 Service Request System
Number of work orders created	3,100	3,100	3,100	Real Estate Services
Number of work orders completed	3,000	3,050	3,050	Real Estate Services
Avg. time work orders close (business days)	12	11	11	Real Estate Services
Total number of events	110	115	115	Rental Totals Document - Event Folders
Total ticket sales	\$4,313,520	\$4,450,000	\$4,450,000	Ticket Sales Audit
Total rental revenue	\$694,250	\$707,000	\$707,000	Lawson Revenue Report
Occupancy Rate of Civic Center Theatre and Ballroom	-	90%	100%	Civic Center Operations
Total concessions revenue	\$360,000	\$390,000	\$390,000	Lawson Revenue Report
Total alcohol revenue	\$240,000	\$260,000	\$260,000	Lawson Revenue Report



### Office of Financial Services Overview

The Office of Financial Services, under the supervision of the Senior Director of Financial Services provides financial expertise and support to City operating departments. The department prepares monthly interim financial reports and the audited Annual Comprehensive Financial Report. Financial Services also disburses City funds through its payroll and accounts payable functions, issues checks to City pensioners, and oversees all of the City's investing and borrowing activities. The office includes the Accounting Services, Purchasing, Revenue Administration, and Utility Services divisions.

### Key Business Services

- General Bookkeeping
- Invoicing
- Reconciliation
- Payroll Processing
- Negotiate Contract Terms
- Purchase Order Management
- Accounts Receivable Administration
- Accounts Payable Administration
- Investments

### Core Responsibilities

- Administer all financial affairs of City government in accordance with laws, ordinances, policies, and administrative rules and regulations, including the required procedural and management practices. Conform to the Governmental Accounting Standards Board (GASB) principles in managing accounting records and systems.
- Responsible for the collection, receipt, custody, deposit, investment, accounting, and disbursement of fees, taxes, and other funds of the City, which shall be deposited in the City Treasury.
- Invest City monies with the goal of receiving maximum return on such investments.
- Issue debt, monitor use of debt proceeds, initiate interest and principal payments, maintain records, and ensure that disclosure and other legal requirements are met.

- Oversee the administration of the City's pension fund, investments, and custodial activity; prepare financial reports and assist pension board members.
- Assist the Office of Management & Budget in preparing and executing the City's budget and capital program.
- Submit filing with the City Council of all reports of the City's external auditors to include audited financial reports, special reports, operational audit reports, grant compliance audit reports and letters of comment and recommendation.
- Present to the City Council annually and when required, a detailed statement of the financial condition of the City, which includes all receipts and expenditures of various departments; a detailed statement of City debt, the purpose for which it was incurred; and an inventory of all City property, supplies, and equipment with both cost and estimated current value.
- Establish a policy and procedure for determining and handling uncollectible accounts owed to the City. The Senior Director shall submit, as part of the annual budget, an allowance for bad debts to cover the estimated amount of charges that are uncollectible during the fiscal year. The Senior Director shall report the total amount of bad debt write-offs to the City Manager annually.
- Establish and maintain an accounting system for all departments and offices within the City and adhere to the laws of the state.
- Reconcile all invoices and travel reimbursements prior to payment to determine authorization for merchandise, materials, articles, or services enumerated have been received or rendered.
- Upon approval from Human Resources, process payroll and payments of all City claims or charges.
- Supervise the procurement of supplies and services through solicitation, vendor selection, and negotiation.
- Establish and maintain programs for development and contract administration, inspection, and acceptance, in cooperation with City agencies; ensure compliance with federal, state, and City law.
- Manage procurement actions which generate broad participation and competition among potential suppliers or contractors; work with the Office of Economic Development to ensure equal opportunity is extended to all qualified vendors so that small and disadvantaged businesses have maximum opportunity to participate in City contracts; monitor vendor performance.
- Upon authorization from City Council, sell, or dispose of any surplus, obsolete, or unused supplies, materials, and equipment.
- Provide technical assistance and support to firms wishing to secure City contracts.
- Provide inventory management including administrative control of receiving, stocking, and disbursement of commodities to all City departments.
- Coordinate compliance and enforcement efforts for alcohol licensing and other business activities.
- Evaluate exposure to losses, monitor contingent liabilities, and analyze and recommend measures to reduce or manage risk.



## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	4,350,380	5,237,954	5,936,087
Water & Sewer Fund	3,233,804	4,369,261	4,625,482
<b>Total Revenue</b>	<b>\$7,584,184</b>	<b>\$9,607,215</b>	<b>\$10,561,569</b>

Expenditure by Type			
Personnel Services <sup>1</sup>	5,481,374	6,595,337	7,454,066
Outside Services	683,181	857,172	851,254
Commodities	590,111	842,702	770,032
Internal Services	694,520	1,197,589	1,345,683
Interfund Transfer	21,200	-	7,374
Other Expenditures	113,798	114,415	133,160
<b>Total Expenditures</b>	<b>\$7,584,184</b>	<b>\$9,607,215</b>	<b>\$10,561,569</b>

Expenditure by Division			
Accounting Services	1,436,496	1,643,051	1,807,934
Purchasing	974,390	1,164,396	1,289,731
Revenue Administration	1,939,494	2,430,507	2,838,422
Utility Services	3,233,804	4,369,261	4,625,482
<b>Total Expenditures</b>	<b>\$7,584,184</b>	<b>\$9,607,215</b>	<b>\$10,561,569</b>

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<sup>1</sup> The FY25 increase is driven by the incorporation of two additional FTEs in addition to the Cost-of-Living and Compensation and Classification adjustments.

## Authorized Positions

<b>Financial Services</b>	<b>2025 FTE</b>	<b>Grade</b>
Accountant	6.00	112
Accounting Clerk	2.00	103
Assistant Director, Purchasing	1.00	304
Billing Technician	1.00	108
Cashier	3.00	102
Customer Service Representative	16.00	103
Director, Financial Services	1.00	308
Director, Purchasing	1.00	308
Director, Revenue	1.00	308
Director, Utilities	1.00	308
Inventory Control Supervisor	1.00	113
Lead Water Service Representative	1.00	107
Purchasing Specialist	4.00	112
Purchasing Technician	2.00	106
Revenue Compliance Analyst	1.00	111
Revenue Coordinator	1.00	114
Revenue Enforcement Coordinator	1.00	112
Revenue Investigator	2.00	108
Revenue Manager	3.00	119
Revenue Specialist <sup>1</sup>	8.00	108
Revenue Supervisor	5.00	110
Senior Accountant	2.00	114
Senior Accounting Clerk	11.00	105
Senior Administrative Assistant	1.00	109
Senior Director, Financial Services	1.00	313
Senior Systems Analyst	1.00	118
Supply Clerk	2.00	106
Surplus Inventory Technician	1.00	106
Utilities Revenue Manager	2.00	120
Utility Billing Lead	3.00	108
Water Meter Reader	15.00	102
Work Order Coordinator <sup>2</sup>	1.00	114
<b>Total Full-Time Equivalents</b>	<b>102.00</b>	

<sup>1</sup> One Revenue Specialist position was added during the FY24 operating year. A full year of expenses for this position will be budgeted for the first time in the FY25 budget.

<sup>2</sup> This is a new position in FY25, granted as a service enhancement for the Utilities Services Division.

The logo for the Office of Human Resources features a green circular arc at the top and bottom, framing the text "Office of Human Resources" in a blue, sans-serif font.

## Office of Human Resources

### Office of Human Resources Overview

The Office of Human Resources is responsible for filling all City positions with qualified and capable individuals, and providing cost-effective and competitive pay and benefit programs to all employees. The objective is to provide high-quality training to employees with technical, managerial, and customer service skills to serve Savannah's citizens, businesses, and visitors, and to help develop a positive workplace for all employees.

Key investments include a \$50K allocation to fund a City-wide paid internship program, which will serve as an effective recruitment tool. An additional \$50K has been invested to increase the monthly fitness reimbursement from \$15 to \$40. This enhancement not only benefits employee retention but also promotes the health and wellness of the city's workforce, creating a more vibrant and productive community.

### Key Business Services

- Benefit Services
- Talent Management
- Learning and Organizational Development
- Employee Relations
- Compensation and Data Management
- Workforce Management

### Core Responsibilities

- Develop administrative policies to implement City Council guidelines; ensure compliance within the Civil Service Act, personnel, federal, state, and local regulations as they relate to human resources. Assist the City Manager with personnel-related matters; advise, counsel, and direct all City employees on personnel matters while overseeing validation of recruitment and testing procedures.
- Automate and manage competitive recruitment to attract a diverse and exceptionally well-qualified workforce which will represent the City of Savannah.
- Prepare, recommend, and manage personnel regulations; recommend qualified candidates for appointment to classified service employment; administer appointments, transfers, demotions, promotions, suspensions, lay-offs, re-employments, resignations, dismissals, and other personnel matters.
- Provide an annual report to the Civil Service Board and to the City Manager on personnel related issues.

- Process, oversee, and consult on disciplinary matters; investigate and respond to all Equal Employment Opportunity Commission (EEOC) official complaints; negotiate and administer last chance agreements; advise on problems and conflict resolution; administer the grievance/arbitration process; conduct City-wide investigations related to employee misconduct and/or allegations of discriminatory practices, harassment, hostility, or disparate treatment.
- Provide employee wellness programs that benefit the physical and mental well-being of the overall organization.
- Serve as a retirement administrator to the City of Savannah's Employee Retirement Plan and Retirement Board.
- Train and educate employees by enhancing their knowledge, skills, and abilities to serve customers effectively, efficiently, and courteously.
- Establish and maintain City of Savannah employee roster of Classified Service and Unclassified Service positions according to the annual adopted budget.
- Process payroll and leave/attendance for all City employees; maintain official personnel files; serve as point of contact for employment verification, conduct exit interviews, and train payroll coordinators throughout the City.
- Coordinate with the Senior Director of Financial Services and the Senior Budget Director on matters related to the development and administration of the annual budget.

#### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	2,948,681	3,275,258	3,592,480
<b>Total Revenue</b>	<b>\$2,948,681</b>	<b>\$3,275,258</b>	<b>\$3,592,480</b>

Expenditure by Type			
Personnel Services	2,015,588	2,200,146	2,506,257
Outside Services <sup>1</sup>	639,551	843,241	657,382
Commodities <sup>2</sup>	69,509	23,343	87,156
Internal Services <sup>3</sup>	194,153	172,686	309,649
Other Expenditures	29,880	35,842	32,036
<b>Total Expenditures</b>	<b>\$2,948,681</b>	<b>\$3,275,258</b>	<b>\$3,592,480</b>

<sup>1</sup>The increased FY24 includes \$175K to pay Baker & Tilly to conduct the Compensation and Classification Study, which must be conducted every four years in accordance with City policy.

<sup>2</sup> The low FY24 projection is due to reimbursements received from the City's third-party administrator in 2024 for qualifying fees and administrative costs incurred from FY22 to present while implementing our health benefits program.

<sup>3</sup> The FY25 \$670K increase is primarily due to a change in methodology for funding City-wide security guard services. Each department will now pay a share of the expense to the Risk Management Fund.

## Authorized Positions

Human Resources	2025 FTE	Grade
Assistant Director, Human Resources	1.00	305
Compensation & Data Specialist	1.00	115
Employee Health Coordinator	1.00	113
Equal Employment Opportunity Coordinator	1.00	113
Human Resources Analyst	2.00	114
Human Resources Assistant	1.00	105
Human Resources Business Partner	4.00	115
Human Resources Manager	4.00	120
Human Resources Technician	5.00	107
Learning & Development Coordinator	2.00	113
Project Manager	1.00	117
Recruiter	1.00	113
Senior Administrative Assistant	1.00	109
Senior Director, Human Resources	1.00	313
<b>Total Full-Time Equivalents</b>	<b>26.00</b>	





## **Office of Management & Budget Overview**

The Office of Management & Budget is responsible for preparing a fiscal plan that provides resources needed to support the City Council's strategic priorities and the service delivery needs of residents, businesses, and visitors. This office maintains budgetary controls, ensures a diversified revenue base that includes researching, securing, and managing grant funds; and updates the five-year capital plan to support a program of regular maintenance as well as replacement and growth of the City's infrastructure.

### **Key Business Services**

- Budget Development
- Performance Measurement
- Capital Budget Development
- Grants Research, Administration, and Coordination
- Financial Forecasting and Analysis

### **Core Responsibilities**

- Prepare a balanced operating budget and capital program in accordance with applicable laws. Coordinate with the Senior Director of Financial Services in matters related to the administration of the budget.
- Analyze the fiscal impact of all budgetary and management policies for departments, divisions, and other agencies of City government. Consider and provide recommendations on the effectiveness and impact of programs through analysis or evaluation.
- Prepare, review, and maintain a standardized budget and capital program manual for all departments, divisions, offices, and agencies of City government to ensure uniform budgetary and capital programming procedures.
- Promote continuous research into systems and methods to improve budgetary and policy management.
- Support the development and implementation of organization-wide performance measurement with a reporting system.
- Support the Human Resources Department in developing and implementing compensation and benefits programs.
- Research potential grant funding opportunities, provide technical assistance, and assist departments with grant application development to strengthen grant applications while streamlining the submission process and acting as a liaison with funding agencies.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	1,069,733	1,284,774	1,788,999
<b>Total Revenue</b>	<b>\$1,069,733</b>	<b>\$1,284,774</b>	<b>\$1,788,999</b>

Expenditure by Type			
Personnel Services <sup>1</sup>	925,953	1,116,443	1,557,563
Outside Services	53,932	57,061	54,175
Commodities	16,751	28,060	28,400
Internal Services	66,131	70,710	135,616
Interfund Transfer <sup>2</sup>	-	4,740	-
Other Expenditures	6,966	7,760	13,245
<b>Total Expenditures</b>	<b>\$1,069,733</b>	<b>\$1,284,774</b>	<b>\$1,788,999</b>

## Authorized Positions

Office of Management & Budget	2025 FTE	Grade
Assistant Director, Budget	1.00	305
Budget Analyst <sup>3</sup>	2.00	114
Business Intelligence Analyst <sup>3</sup>	1.00	118
Lead Fiscal Analyst	1.00	118
Principal Budget Analyst	3.00	117
Project Manager	1.00	117
Senior Administrative Assistant	1.00	109
Senior Budget Analyst <sup>3</sup>	4.00	115
Senior Director, Budget	1.00	313
<b>Total Full-Time Equivalents</b>	<b>15.00</b>	

<sup>1</sup> The increases for FY24 and FY25 are driven by the addition of three FTEs during 2024 followed by the cost-of-living adjustment implemented in the 2025 budget.

<sup>2</sup> The FY24 expense is a fleet addition contribution to cover the costs of a vehicle assigned to the department.

<sup>3</sup> One position was added during the FY24 operating year. A full year of expenses for this position will be budgeted for the first time in the 2025 budget.



## **Internal Auditing Overview**

Internal Auditing, formerly the Office of Performance and Accountability, is an independent, objective, assurance and consulting team designed to add value and improvement to the City's operations. The department's primary responsibilities include conducting internal audits, investigating, consulting, and reviewing operational practices for compliance. Additionally, this office assists the City in identifying risks, evaluates control, and makes recommendations that promote economic, efficient, and effective delivery of services that respect and support the ethical objectives of the City. The office supports the City's external audit efforts and identifies and confirms management controls.

## **Key Business Services**

- Internal Audits
- External Audit Support
- Management Controls
- Performance and Operational Reviews

## **Core Responsibilities**

- Conduct internal, operational, investigative, performance, compliance, and financial audits of departments, offices, boards, activities, and agencies funded by the City in accordance with generally accepted auditing standards.
- Submit by December 1<sup>st</sup> of each calendar year, an annual audit plan for the upcoming fiscal year to the City Manager which includes the departments, offices, boards, activities, and programs scheduled for audit during the year.
- Monitor follow-up on reported findings to ensure corrective action is taken.
- Support the completion of the City's external audit.
- Assist the City Manager, Service Center Chiefs, and Department Directors in identifying and recommending improvements to management controls and procedures of the City government; provide consulting services, such as reviews of contracts, proposals, legislative matters, and policy interpretations.
- Provide advice and assistance in the preparation of policy and procedures to all departments, while reviewing the adequacy of policies and procedures relating to financial controls.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	407,344	433,739	430,166
<b>Total Revenue</b>	<b>\$407,344</b>	<b>\$433,739</b>	<b>\$430,166</b>

Expenditure by Type			
Personnel Services	345,672	373,793	350,770
Outside Services	13,096	9,436	10,376
Commodities	525	2,718	2,718
Internal Services <sup>1</sup>	45,993	46,032	64,802
Other Expenditures	2,058	1,760	1,500
<b>Total Expenditures</b>	<b>\$407,344</b>	<b>\$433,739</b>	<b>\$430,166</b>

## Authorized Positions

Internal Auditing	2025 FTE	Grade
Principal Internal Auditor	2.00	117
Senior Director, Internal Auditing	1.00	308
<b>Total Full-Time Equivalents</b>	<b>3.00</b>	

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<sup>1</sup> The 2025 increase in Internal Services is due to a change in methodology to pay for Security Guard Services. This City-wide expense is now housed in the Risk Management Fund and an individual share of the expense is charged to each department.



# Risk Management

## **Risk Management Overview**

Risk Management is responsible for administering the City's self-insurance program for workers' compensation, general liability, automobile liability, and property damage claims. This department also manages a variety of disciplines in relation to employee safety, training, and inspections. Risk Management strives to achieve a work environment that is 100 percent collision and injury free. Preventing losses eliminates the flow of funds from the City caused by chargeable vehicular collisions, work related injuries, petition claims, and excessive commercial insurance premiums.

In FY25, the City's budget for Security Guard Services will shift to the Risk Management Fund rather than the departmental operating budget, reducing the Outside Services cost by almost \$2 million compared to the prior two years. This decrease is balanced by increasing Internal Services expenses in departmental budgets City-wide.

## **Key Business Services**

- External & Internal Risk Management
- Promote Employee Health and Safety

## **Core Responsibilities**

- Mitigate the City's financial losses.
- Promote the health and safety of employees and citizens.
- Purchase commercial insurance as appropriate or required by law.
- Administer the City's insurance programs, which include claims management in Auto Liability, Worker's Compensation, and Public Liability (with the exception of employee group benefits such as life/health/dental insurance, which shall be the responsibility of the Employee Benefits division of the Human Resources Department).



## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	2,445,266	2,587,493	674,298
<b>Total Revenue</b>	<b>\$2,445,266</b>	<b>\$2,587,493</b>	<b>\$674,298</b>

Expenditure by Type <sup>1</sup>			
Personnel Services	348,126	495,583	532,660
Outside Services	2,007,695	1,993,626	10,352
Commodities	38,135	55,050	43,050
Internal Services <sup>2</sup>	41,638	34,199	77,781
Other Expenditures	9,672	9,035	10,455
<b>Total Expenditures</b>	<b>\$2,445,266</b>	<b>\$2,587,493</b>	<b>\$674,298</b>

## Authorized Positions

Risk Management	2025 FTE	Grade
Director, Risk Management	1.00	306
Risk Management Analyst	1.00	114
Risk Management Coordinator	1.00	113
Risk Management Technician	3.00	107
<b>Total Full-Time Equivalents</b>	<b>6.00</b>	

<sup>1</sup>The FY25 reduction in budget is due to the security guard services change in expense methodology. This reduced the Outside Services budget by \$1.98M.

<sup>2</sup> The FY25 increase is driven by the department's individual share of the City-wide Security Guard Services expense to be paid into the Risk Management Fund.



### Real Estate Services Overview

Real Estate Services manages real property transactions for the City of Savannah, including real property acquisitions, dispositions, leases, licenses for encroachments, portfolio inventory and reporting, property research, and monitoring. The department is also responsible for maintenance and janitorial services for City facilities and City-owned visitor centers. It oversees operations of the Civic Center and Enmarket Arena and provides contractual oversight of leases for municipal property.

For FY25, Real Estate Services will spearhead the initiative to secure replacement facilities for unrenewable lease agreements, addressing evolving office space needs of the City. Additionally, Facility Maintenance & Operations is taking the lead in centralizing security monitoring services, enhancing the safety of City buildings, and ensuring a secure environment for all stakeholders.

### Key Business Services

- Facility Management and Maintenance
- Property Acquisition and Disposition
- Civic Center and Arena Operations
- Contract Management

### Core Responsibilities

- Perform work order repairs, minor renovations, and preventative maintenance services at more than 100 City facility and provide property management functions such as janitorial, pest control, contracted mail/courier services, and grounds maintenance oversight.
- Conduct all real property transactions for the City of Savannah, portfolio inventory management and reporting, property research and monitoring, and related functions.
- Operate and manage the Civic Center, including the Martin Luther King Jr. Arena, ballroom, several meeting venues, and the Johnny Mercer Theatre operating contract.
- Administer the operating contract and capital asset management plan for the Enmarket Arena.
- Maintain the River Street Visitor Center, MLK Visitor Center, and the Tricentennial Park facilities and coordinate the center operating contracts with managing partners.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Civic Center Fund	5,710,318	5,415,495	5,725,422
General Fund	10,470,855	11,443,078	12,285,758
<b>Total Revenue</b>	<b>\$16,181,173</b>	<b>\$16,858,573</b>	<b>\$18,011,180</b>

### Expenditure by Type

Personnel Services	3,352,020	3,652,198	3,931,205
Outside Services	8,318,148	9,221,049	9,762,297
Commodities	563,700	570,293	502,300
Internal Services <sup>1</sup>	1,038,356	437,337	582,510
Capital Outlay	-	47,902	35,000
Debt Service	1,933,383	1,966,978	2,062,931
Interfund Transfers <sup>2</sup>	40,844	63,560	-
Other Expenditures <sup>3</sup>	934,722	899,256	1,134,937
<b>Total Expenditures</b>	<b>\$16,181,173</b>	<b>\$16,858,573</b>	<b>\$18,011,180</b>

### Expenditure by Division

Real Estate Administration <sup>4</sup>	2,884,136	2,960,459	3,211,896
Property Acquisition & Disposition	346,264	521,798	540,138
Facility Maintenance & Operations <sup>5</sup>	7,240,455	7,960,821	8,533,724
Civic Center & Enmarket Arena Operations	5,710,318	5,415,495	5,725,422
<b>Total Expenditures</b>	<b>\$16,181,173</b>	<b>\$16,858,573</b>	<b>\$18,011,180</b>

<sup>1</sup> The primary drivers in the variance between FY23 Actuals, FY24 Projected, and FY25 Proposed are a substantial reduction in the Water & Sewer Services cost to the Civic Center, resulting from a change in the charging methodology, as well as a transition to directly accounting for Arena Parking Lot revenues directly within the Parking Fund, eliminating the need for a pass-through expense in the Civic Center Fund.

<sup>2</sup> Prior year Interfund Transfer expenses were contributions to the Fleet Replacement Fund for fleet additions. None are budgeted for this department in FY25.

<sup>3</sup> The Facilities Maintenance & Operations Fleet capital use charges increased significantly to support end-of-life replacement of new fleet assets procured in recent years.

<sup>4</sup> The increase is due primarily to the increased cost of existing leases as well as the first full year of costs for leases signed in FY24. No new leases are budgeted for FY25.

<sup>5</sup> A significant driver of the increasing trend is the increasing unit costs for Outside Services such as utilities and janitorial services rather than operational expansions.

## Authorized Positions

<b>Real Estate Services</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	2.00	106
Assistant Director, Civic Center	1.00	304
Building & Electrical Maintenance Supervisor	4.00	112
Building Maintenance Technician I	9.00	107
Director, Facilities	1.00	308
Electrician	2.00	108
Event Planner	1.00	110
Facilities Service Worker	7.25	102
HVAC Technician	5.00	109
Maintenance Crew Chief	1.00	110
Maintenance Superintendent	1.00	117
Maintenance Worker	1.00	102
Painter	1.00	103
Production Operations Coordinator	1.00	114
Real Estate Manager	1.00	119
Real Estate Specialist	6.00	115
Senior Administrative Assistant	1.00	109
Senior Director, Real Estate Services	1.00	310
<b>Total Full-Time Equivalents</b>	<b>46.25</b>	



# Capital Projects Management

## Capital Projects Management Overview

Capital Projects Management manages the development and implementation of capital projects through all phases, open to close. This department is responsible not only for construction, implementation, and inspection, but also the administrative aspects of capital projects including the management of the project budgets and financial accounting.

In recent years, economic recovery, SPLOST VII, Hotel/Motel, and ARPA revenues have all fueled accelerated opportunities for large-scale project implementation. The department continues to focus on moving capital projects, particularly priority projects such as Tide to Town, progressively toward completion.

## Key Business Services

- Capital Projects Program Management
- Post-disaster Damage Assessment

## Core Responsibilities

- Manages the development and implementation of capital projects during the planning, design, permitting, procurement, and construction phases.
- Provides architectural and engineering services and technical assistance to all City departments.
- Authorizes and monitors the work of architectural and engineering consultants and construction contractors engaged in the design and construction of a variety of complex City structures and capital projects.
- Maintains fiscal responsibility, including project-related contracts, invoices, and applications for payment for all consultants and contractors, as well as budgetary responsibility for all projects.
- Leads damage assessment efforts post-disaster as part of the City's Incident Management Team (IMT).

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	1,078,657	1,501,674	1,558,486
<b>Total Revenue</b>	<b>\$1,078,657</b>	<b>\$1,501,674</b>	<b>\$1,558,486</b>

### Expenditure by Type

Personnel Services	908,709	1,294,667	1,310,157
Outside Services	31,910	44,989	48,998
Commodities	10,472	7,850	9,300
Internal Services <sup>1</sup>	87,367	80,223	139,230
Capital Outlay <sup>2</sup>	-	30,000	-
Interfund Transfer	6,525	6,525	-
Other Expenditures <sup>3</sup>	33,674	37,420	50,801
<b>Total Expenditures</b>	<b>\$1,078,657</b>	<b>\$1,501,674</b>	<b>\$1,558,486</b>

## Authorized Positions

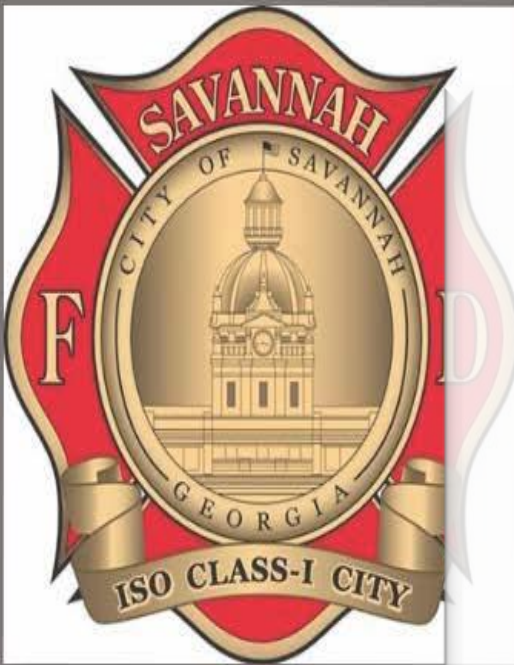
Capital Projects Management	2025 FTE	Grade
Assistant Director, Capital Projects Management	1.00	304
Capital Project Manager	3.00	118
Capital Projects Liaison	1.00	111
Construction Inspector	1.00	111
Contract Coordinator	1.00	112
Senior Administrative Assistant	1.00	109
Senior Capital Project Manager	2.00	120
Senior Civil Engineer	1.00	98
Senior Director, Capital Project Management	1.00	308
<b>Total Full-Time Equivalents</b>	<b>12.00</b>	

<sup>1</sup> FY25 increase is primarily due to the relocation of security guard services from the Risk Management operating budget to the Risk Management Fund.

<sup>2</sup> In addition to furniture and equipment with a unit cost of at least \$5K, Capital Outlay accounts in this department may also include small capital investments that do not require a full capital project assignment.

<sup>3</sup> FY25 increase is for ongoing lease costs for vehicles added in FY23 and FY24.

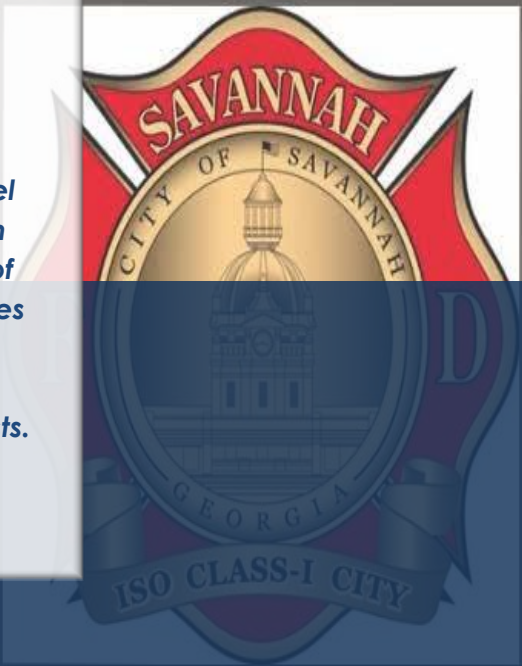


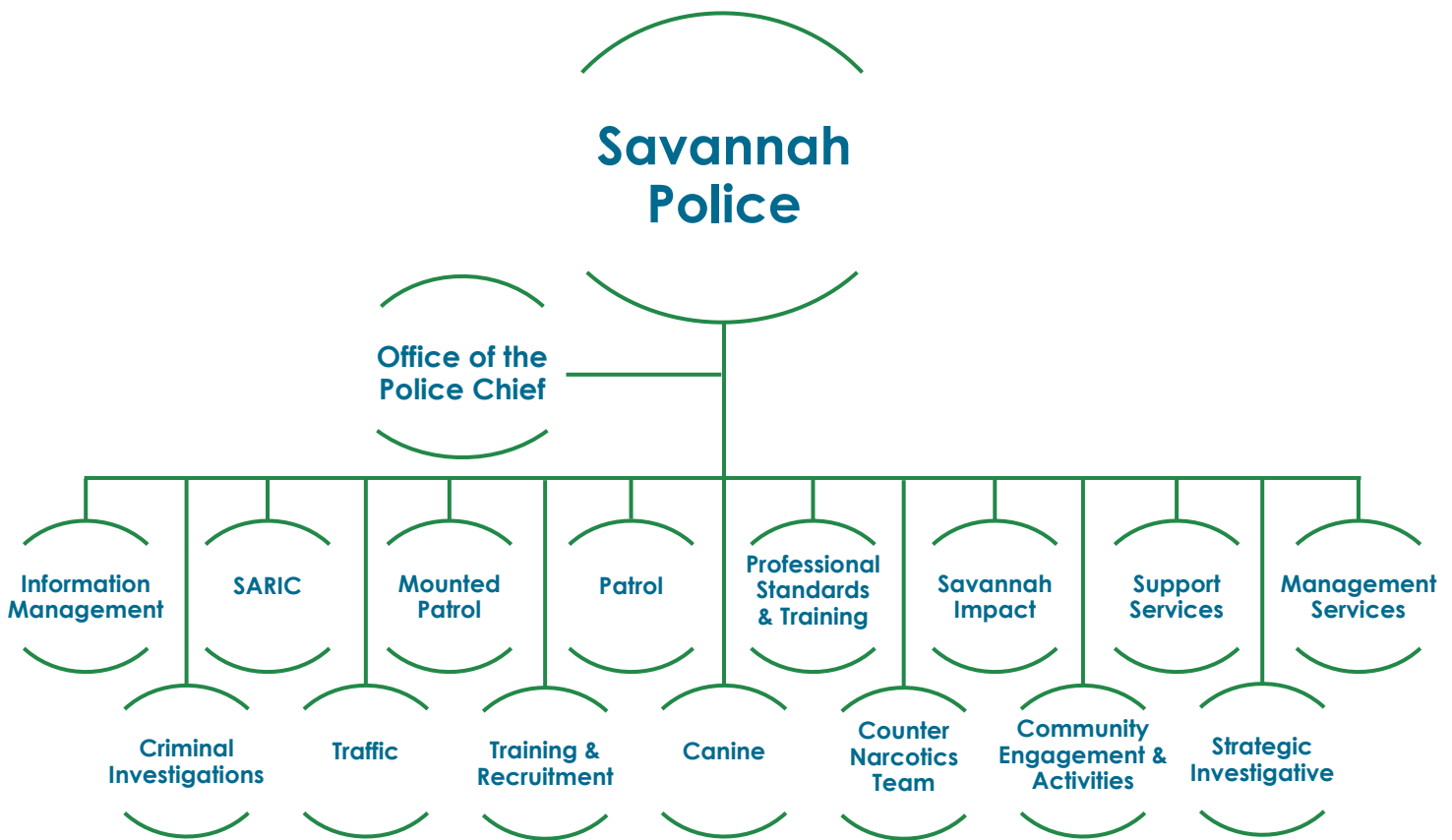


# Public Safety



*Public Safety is achieved when the government and the community work together to create a city where people feel safe in their neighborhoods. On any given day, the public's safety is at the forefront of the minds of City leaders as they put policies in place, allocate resources, and work to provide protection and enforcement to Savannah's residents, businesses, and guests.*





### Savannah Police Overview

The Savannah Police Department (SPD) promotes the safety of the community and supports an atmosphere of security through the apprehension of offenders. SPD deters crime by working closely with the community and by assessing and managing public safety risks. SPD is responsible for law enforcement, investigation of crimes against persons and property, and the overall physical protection of the public at all times.

Key initiatives in FY25 include the incorporation of ten Community Resource Officers to serve as liaisons within communities and foster positive interactions and collaboration, while promoting the mission and vision of the City of Savannah. These officers will also benefit the Special Events, Film & Tourism, and Code Compliance Departments by serving as enforcement officials. Also, two new Latent Print Examiners positions are supported in the FY25 Budget. These positions will allow SPD to have dedicated trained civilian personnel to make and verify fingerprint matches.

Additionally, \$65K has been invested for the purchase of Special Weapons and Tactics (SWAT) Ballistic Operator Helmets. The FY25 budget also includes the creation of a new division, Community Engagement Program & Activities, to centralize SPD's community engagement initiatives.

### Linkage to Strategic Priorities & Goals

- Always Be a High-Performing Government
- Increase Public Safety and Our Collective Sense of Security

### Key Business Services

- Crime Prevention & Major Crime Investigation
- Alcohol Beverage Control
- Community Relations

- Intelligence–Led Policing
- Traffic Enforcement and Control
- Preventive Patrol
- Criminal Information Records Management
- Proactive Community Policing

### **Core Responsibilities**

- Preserve public peace, prevent crime, detect, and arrest offenders while protecting the rights of persons and property.
- Regulate and control traffic in accordance with the laws of the State of Georgia and City ordinances.
- Enhance community outreach, relationship building, and awareness through interactions, educational programs, social media engagement, training workshops, and the distribution of police materials.
- Plan, develop, and implement crime prevention programs independently and collectively with other governmental agencies.
- Respond to calls for police services, conduct initial investigation of crimes, traffic accidents, and other major and minor incidents.
- Provide preventive patrol, crime prevention education, and contact with at-risk youth to prevent and deter deviant behavior.
- Investigate major crimes identifying, locating, and apprehending offenders with the goal of successfully prosecuting all criminal offenders while meeting the needs of the victims of crime.
- Conduct long-term gang, gun, and drug investigations, while keeping a focus on prolific offenders.
- Provide field support, conduct narcotic evidence building and area searches. Track lost persons and physically apprehend criminal suspects.
- Plan and conduct traffic related functions while providing proactive enforcement focusing on the prevention of traffic law violations.
- Provide crime analysis functions for collecting, analyzing, and distributing intelligence for specialized investigations with continued emphasis on intelligence-led policing throughout the organization.
- Provide a centralized records function, while collecting fees for administrative services such as furnishing copies of background investigations, photographs taken or processed, accident reports, and other reports authorized to be released to the public.
- Provide support services in obtaining equipment, vehicles, and safety items for officers to complete job tasks utilizing best practices. Effectively monitor and expense fiscal resource allocations for the department. Research, implement, and manage public safety grants that move the community and organization forward.
- Plan strategic initiatives to meet Savannah Police Department's goal to operate with maximum efficiency and to move forward on two key elements: adequate support of existing technologies as well as implementation of new, enabling technologies.





## FY25 Resources<sup>1</sup>

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	63,538,989	64,293,335	77,244,632
<b>Total Revenue</b>	<b>\$63,538,989</b>	<b>\$64,293,335</b>	<b>\$77,244,632</b>

### Expenditure by Type

Personnel Services <sup>2</sup>	47,299,659	49,739,564	58,298,817
Outside Services	3,026,543	3,712,832	4,176,890
Commodities	2,395,388	2,246,562	2,440,767
Internal Services	7,097,620	6,059,692	8,095,583
Capital Outlay <sup>3</sup>	41,996	231,405	47,476
Interfund Transfers <sup>4</sup>	-	-	64,000
Other Expenditures <sup>5</sup>	3,677,783	2,303,280	4,121,099
<b>Total Expenditures</b>	<b>\$63,538,989</b>	<b>\$64,293,335</b>	<b>\$77,244,632</b>

### Expenditure by Division

Office of the Police Chief	1,678,163	1,910,333	2,182,202
Patrol	32,392,329	32,437,956	39,328,688
Criminal Investigations	10,089,660	9,597,291	11,859,350
Sav Area Regional Intel Ctr (SARIC)	836,825	936,348	1,009,498
Traffic	2,356,252	2,444,844	2,721,534
Mounted Patrol	661,708	713,562	776,806
Canine	772,736	710,917	912,367
Support Services	3,881,810	4,623,189	5,153,109
Training & Recruitment	2,012,023	2,075,892	2,401,340
Information Management	1,760,978	1,820,949	1,981,497
Counter Narcotics Team (CNT)	1,279,223	1,292,245	1,577,411
Professional Standards & Training	826,764	881,735	772,528
Savannah Impact (SIP)	784,760	923,201	1,162,471
Strategic Investigative	3,521,001	3,064,521	4,142,673
Management Services	684,757	860,352	855,673
Community Engagement Program & Activities	-	-	407,485
<b>Total Expenditures</b>	<b>\$63,538,989</b>	<b>\$64,293,335</b>	<b>\$77,244,632</b>

<sup>1</sup>Under the HEAT Grant \$205,303 and \$138,960 are eligible for reimbursement in FY24 and FY25 respectively.

<sup>2</sup>During FY24, City Council deemed it appropriate to maintain the current millage rate of 12.20 to fund a five percent salary increase for sworn personnel, with the most significant impact to the Patrol Division's expenses.

<sup>3</sup>The FY24 Projected Budget includes the procurement of single rifle racks for patrol vehicles to expand the rifle program to ensure SPD officers carry adequate responsive weaponry.

<sup>4</sup>The FY25 budget includes the addition of two SUVs to fully equip the new Latent Print Examiner positions.

<sup>5</sup>The FY25 Proposed Budget reflects a significant increase in the Vehicle Capital Use expenditure category compared to the FY24, primarily due to the initiation of annualized payments for new vehicles received in FY24. This will be used to finance the future replacements based on the estimated useful life.

## Authorized Positions

<b>Savannah Police</b>	<b>2025 FTE</b>	<b>Grade</b>
Accounting Technician	1.00	105
Accreditation & Compliance Specialist	1.00	113
Administrative Assistant	8.00	106
Administrative Secretary	8.00	105
Assistant Police Chief	2.00	515
Board of Education Officer	2.24	505
Certified Latent Print Examiner	2.00	116
Cold Case Investigator	2.25	505
Crime Analyst	8.00	111
Crime Analyst Assistant	1.00	105
Criminal Investigations Assistant	1.00	105
Customer Service Representative	5.00	103
Director, Police Administration	1.00	306
Director, Strategic Initiatives	1.00	121
Executive Assistant	1.00	110
Groom	1.00	105
Intelligence Center Manager	1.00	119
Inventory Coordinator	1.00	113
Open Records Request Specialist	1.00	105
Open Records Request Supervisor	1.00	111
Outside Employment Coordinator	1.00	108
Police Accreditation Coordinator	1.00	111
Police Captain	10.00	512
Police Chief	1.00	317
Police Corporal	144.00	507
Police Forensic Technician	2.00	111
Police Lieutenant	21.00	511
Police Major	3.00	513
Police Officer	286.00	505
Police Property Coordinator	1.00	109
Police Sergeant	67.00	508
Principal Crime Analyst	2.00	113
Program Coordinator	1.00	111
Property & Evidence Supervisor	1.00	111
Property & Evidence Technician	5.00	107
Records Division Supervisor	1.00	113
Records Supervisor	4.00	106
Records Technician	16.00	105
Recruiting Assistant	1.00	105
Revenue Investigator	4.00	108
Senior Accountant	1.00	114
Senior Accounting Clerk	1.00	105
Senior Administrative Assistant	1.00	109
Senior Crime Analyst	1.00	112
Teletype Supervisor	1.00	108
Teletype Technician	2.00	105
<b>Total Full-Time Equivalents</b>	<b>628.49</b>	

## Workload Measures

<b>Savannah Police Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
7 minute response time to priority 1 calls for service	35%	25%	25%	CAD Data; Berkshire Report
Reduce violent crime by 5%	5%	5%	5%	CAD Data
Special victims cases assigned	360	335	320	SARIC & CID Data
Homicide/death investigation cases clearance rate (homicide only)	70%	78%	80%	SARIC & CID Data
Combined robbery/aggravated assault cases clearance rate	43%	43%	44%	SARIC & CID Data
Total value of stolen property recovered by the pawn shop unit	\$110,000	\$140,000	\$140,000	LEADS Online Pawn Records
Number of homicide/death investigation cases assigned	160	150	140	SARIC & CID Data
Number of robbery/aggravated assault cases assigned	459	425	410	SARIC & CID Data
Number of monthly safety advisories	90	105	115	Command Staff
Number of ShotSpotter calls	1,600	1,250	1,275	Analyst Reports
Number of NIBIN matches	290	425	400	NIBIN Book
Number of bi-weekly comp stat reports to be completed	26	26	26	Command Staff
Number of investigative searches performed by SARIC employees	10,000	8,900	8,000	Command Staff
Number of fatal crashes investigated	20	16	16	Traffic Excel Data Base
Number of fatal crashes investigated	18	16	16	Traffic Excel Data Base
Fatal crashes closed	10	10	10	Traffic Excel Data Base
Hit & run cases assigned	1,988	1,800	1,800	Traffic Excel Data Base
Percentage of Hit & run investigated	100%	100%	100%	Traffic Excel Data Base
Percentage of hit & run investigation closed	100%	100%	100%	Traffic Excel Data Base
Red light camera violations	11,000	11,000	11,000	Redflex Smartops
Vehicle crashes	8,500	8,200	8,200	GEARS Data Base
Vehicle crashes w/ injuries	1,700	1,450	1,450	GEARS Data Base
Total number of citations Issued	14,000	30,000	30,000	Monthly Report
Special request services provided	25	16	16	Monthly Report
Crowd control hours utilized	100	382	382	Monthly Report
Number of citizen contacts (Traffic)	14,000	15,000	15,500	Monthly Report
Number of special events attended to facilitate crowd control	15	16	16	Monthly Report
Percentage of scheduled patrol duties attained	100%	100%	100%	Monthly Report
Scheduled events attended	100%	100%	100%	Monthly Report
High crime area service request attained	100%	100%	100%	Monthly Report



<b>Savannah Police Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Canine requests	1,500	1,525	1,600	Weekly Activity Report
Number of felony arrests	120	240	240	Weekly Activity Report
Total misdemeanor arrests	30	36	36	Weekly Activity Report
Number of state/federal forfeitures processed	500	35	35	Monthly Report
Number of officers trained in driver training	453	450	450	Training Logs / POST Records
Community Orientated Policing training percentage complete	100%	100%	100%	Training Logs / POST Records
Number of officers trained in firearms	453	450	450	Training Logs / POST Records
Number of officers trained in deadly force	100%	100%	100%	Training Logs / POST Records
Number of officers trained in de-escalation	100%	100%	100%	Training Logs / POST Records
Percentage of officers trained in C.A.L.E.A. and state standards	100%	100%	100%	Power DS
Records entered	250,000	270,000	285,000	ARS, GEARS, Intellevue, GCIC/NCIC
Amount of open records processed	40,000	250,000	300,000	RMS, Evidence.com
Number of records checked	40,000	40,000	45,000	GCIC/NCIC Portal, RMS
Records scanned	60,000	180,000	185,000	Intellevue
Percentage of audit passed	100%	100%	100%	GCIC/NCIC Monthly Reports
Citizen initiated complaints	44	110	82	IAPro
Internal affairs cases investigated	177	193	180	IAPro
Number of use of force cases investigated	367	562	496	IAPro
Internal affairs cases investigated and closed	168	136	120	IAPro
Average cases assigned per investigator	17	12	19	IAPro
Percent of complaints referred for precinct investigation	67%	62%	62%	IAPro
Percent of notifications sent to citizens who made Internal Affairs complaints.	100%	100%	100%	IAPro
Number of eTraces completed	400	91	91	ATF National Tracing Center
Number of felony related arrest	800	85	85	Monthly Reports
Number of guns seized	195	85	85	Monthly Reports



### **Savannah Fire Overview**

Savannah Fire Department (SFD) is committed to identifying and prioritizing local risks, followed by an integrated and strategic investment of resources to preserve life and property.

Emergency Planning focuses on City-wide emergency management preparedness, mitigation, response, and recovery operations during our community's high-risk events. Fire Operation's services includes fire suppression and technical rescue supported by 338 firefighters assigned to one of three shifts, working throughout 15 stations. Since December 2020, the Fire Operations unit has been providing emergency medical service response, and as a result, SFD is able to educate citizens on first aid and CPR skills, stop-the-bleed practices, medical alert devices, environmental/climate illness prevention, and in-home trip/fall hazard prevention. All members of SFD are trained to be emergency medical responders, with 150 emergency medical technicians and seven paramedics. Fire Logistics is responsible for directing the Fire Prevention Office, Training Division, Safety & Wellness, Fire Investigations, Support Services, Fleet, Facility Maintenance, and SFD's budget. Special Operations include the Hazardous Materials (Haz-mat) and Marine Response Divisions. The Haz-mat Response Team meets all requirements of a FEMA Type II Haz-Mat Entry Team and includes on-duty firefighters certified as technicians and specialists. The Marine Unit responds to fires within City limits to include those involving boats, docks, marinas, industrial facilities, and alarms on the riverfront. Additionally, the unit responds to many other types of water incidents.

Savannah Fire will use community risk reduction data to identify community needs, focus greater attention on integrating risk management in fire prevention, and develop community education programs based on fire prevention.

### **Linkage to Strategic Priorities & Goals**

- Always Be a High-Performing Government
- Increase Public Safety and Our Collective Sense of Security

## **Key Business Services**

- Fire Prevention and Suppression
- Emergency Medical Response
- Hazardous Material Response
- Dive/Water Rescue Response
- Community Risk Reduction
- Community Services and Public Communication
- Department Organization and Succession
- Research and Planning
- Investigations and Special Operations
- Construction Plan Reviews and Inspections
- Standards and Training
- Fleet, Facility, Equipment, and Inventory Management
- Emergency Preparedness and City-Wide Incident Management

## **Core Responsibilities**

- Provide emergency medical assistance to citizenry and visitors of Savannah.
- Research and implement risk reduction initiatives to promote an increased quality of life for internal and external customers.
- Use community risk reduction data to focus greater attention on integrating risk management in fire prevention and developing community education programs to reduce risk.
- Educate the community to reduce injuries, loss of life, and property damage from fires and other accidents; investigate fire causes and provide regulatory enforcement.
- Minimize loss of life and property from fires and hazardous materials releases; provide inspections and code plan review services to the business community and residents in the city's service area.
- Create partnerships throughout the city to increase outreach.
- Ensure firefighters' health and safety by promoting the Cancer Reduction Initiative's standards outline and the National Fire Protection Association (NFPA).
- Maintain fire stations and equipment to ensure prompt and effective response times to all emergency calls within the city and unincorporated service areas in which the city is required to provide service by law or intergovernmental agreement.
- Conduct comprehensive all-hazardous emergency planning and activity coordination regarding the city's preparation for and responses to natural, technological, and man-made disasters.
- Provide Technical Rescue, Hazardous Materials, and Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) responses to terrorism.
- Conduct fire and safety code enforcement activities through examination of building plans and on-site inspections.
- Investigate suspected arson cases from the onset of the crime through arrest, apprehension, and suspects' prosecution.
- Provide information to the public and the news media regarding department activities and events through multiple media outlets.

- Provide direction and communication when achieving department goals, objectives, and policies required for administrative functions, aligning with the city's strategic plan.
- Provide initial and continuing training to promote higher efficiency, discipline, and morale in fire prevention, fire suppression, and emergency rescue.
- Recover costs associated with the mitigation of hazardous materials incidents, including cleanup and disposal expenses.

#### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	37,799,676	40,029,738	41,310,122
Haz-Mat Fund	715,018	905,482	803,933
<b>Total Revenue</b>	<b>\$38,514,694</b>	<b>\$40,935,220</b>	<b>\$42,114,055</b>

#### Expenditure by Type

Personnel Services <sup>1</sup>	30,478,702	31,693,972	33,550,139
Outside Services	599,644	980,706	991,702
Commodities	997,856	1,473,728	1,561,241
Internal Services	3,188,894	3,053,556	2,803,541
Capital Outlay <sup>2</sup>	98	249,639	16,500
Interfund Transfer		41,895	21,483
Other Expenditures	3,249,500	3,441,724	3,169,449
<b>Total Expenditures</b>	<b>\$38,514,694</b>	<b>\$40,935,220</b>	<b>\$42,114,055</b>

#### Expenditure by Division

Office of the Fire Chief	7,717,394	9,115,155	9,193,576
Fire Operations	29,891,010	30,637,742	31,919,374
Emergency Planning	191,272	276,841	197,172
Hazardous Materials Team	715,018	905,482	803,933
<b>Total Expenditures</b>	<b>\$38,514,694</b>	<b>\$40,935,220</b>	<b>\$42,114,055</b>

<sup>1</sup> FY25 Personnel Services includes a five percent increase that was introduced in FY24, when City Council deemed it appropriate to maintain the current millage rate of 12.200 to fund a five percent salary increase for sworn personnel.

<sup>2</sup> The increase in FY24 Projected Budget is attributed to the acquisition of a HapSite Meter, a tool designed for chemical detection. This purchase enhances the capabilities of the Hazardous Materials Team.

## Authorized Positions

<b>Savannah Fire</b>	<b>2025 FTE</b>	<b>Grade</b>
Accreditation & GIS Analyst	1.00	115
Administrative Assistant	2.00	106
Administrative Secretary	1.00	105
Assistant Chief Shift Commander	1.00	514
Assistant Fire Chief	2.00	514
Chief Fire Investigator	1.00	509
Deputy Fire Chief	1.00	515
Director, Administrative Services	1.00	510
Director, Emergency Management	1.00	306
Executive Assistant	1.00	110
Fire Battalion Chief <sup>1</sup>	11.00	510
Fire Captain	73.00	509
Fire Chief	1.00	317
Fire Engineer	75.00	506
Fire Investigator	1.00	506
Fire Marshall	1.00	510
Fire Plans Examiner	1.00	506
Fire Prevention Inspector	7.00	506
Firefighter, Advanced <sup>2</sup>	151.00	504
Inventory Specialist	1.00	110
Senior Administrative Assistant	2.00	109
Senior Management Analyst	1.00	114
<b>Total Full-Time Equivalents</b>	<b>337.00</b>	



<sup>1</sup> The changes in Fire Battalion Chief FTE for FY25 includes reclassifying one position to an Assistant Chief Shift Commander. Additionally, one FTE was removed to correct an error in the FTE count during the FY24 budget process.

<sup>2</sup> The Advanced Firefighter FTE was adjusted to reclassify and create one Fire Plans Examiner, two Fire Prevention Inspectors, and one Director of Administrative Services for FY25 Budget.

## Workload Measures

<b>Savannah Fire Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Completed mandatory state training hours	100%	100%	100%	Records Mgt. System
Public fire safety education events	250	250	250	Records Mgt. System
Commercial building inspections	2,475	2,475	2,475	Records Mgt. System
Fire cause determination rate	97%	97%	97%	Records Mgt. System
SFD staff certified as EMT-B	140	190	190	COS/SFD Strategic Plan
Amount of responses requiring prehospital medical care provided by trained first responders	4,000	4,200	4,200	COS/SFD Strategic Plan
Number of NIMS planning/training courses delivered	-	6	6	"COS Annual Training and Exercise Plan
Number of emergency medical response calls	-	-	5,245	Records Mgt. System
Number of hazardous substance inspections annually	-	258	258	Local Environmental Protection Committee (LEPC)
Number of regional hazardous material training exercises conducted	-	4	4	Records Mgt. System
Respond to EMS calls within 5 minutes of notification, 90% of the time	4,800	4,800	4,800	COS/SFD Strategic Plan
Conduct Incident Mgt. team exercises	5	5	5	COS Multiyear Training and Exercise Plan (MTEP)
IMT/ICS planning/training courses delivered	6	7	7	COS Multiyear Training and Exercise Plan (MTEP)
First due engine total response time benchmark (seconds)	440	200	200	CAD/RMS
Effective response force total response time benchmark (seconds)	680	240	240	CAD/RMS
Customer service surveys	1,650	440	440	SFD RMS
Smoke detector installations/ home fire safety surveys	200	680	680	SFD RMS
EMT training (number of students)	25	1650	1650	COS/SFD Strategic Plan
Turnout time (minutes)	1	1	1	Savannah Fire RMS
Travel time (minutes)	4	4	4	Savannah Fire RMS



Savannah Fire Workload Measures	Actual 2023	Projected 2024	Adopted 2025	Data Source
First due engine total response time benchmark (minutes)	7	7	7	Savannah Fire RMS
Effective response force total response time benchmark (minutes)	11	11	11	Savannah Fire RMS
Tier II inspections of hazardous materials at local businesses	258	258	258	CEMA LEPC

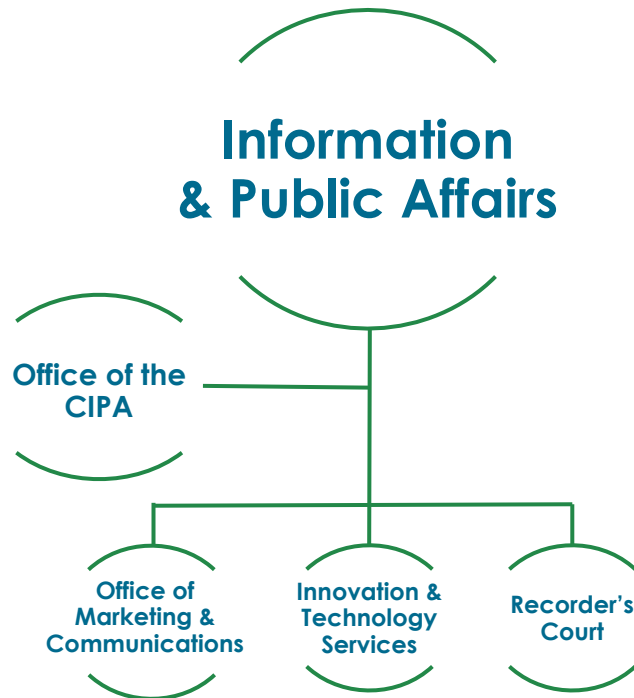




The background of the page features a photograph of a large, ornate stone statue, possibly of a historical figure, set against a backdrop of lush green trees. A semi-transparent white rectangular box is centered over the image, containing the title and descriptive text. The title is in a large, bold, blue font, and the descriptive text is in a smaller, italicized blue font.

# Information & Public Affairs

*Oversight of the City's Information and Technology Services, Public Affairs, and Recorder's Court rest within the Information and Public Affairs Service Center. It is crucial that the City as an organization promotes trust and transparency when carrying out its duties and objectives. Information and Public Affairs delivers services to internal departments, community partners, and intergovernmental agencies, focusing efforts to enhance communication within the organization and throughout the community; increase efficiencies through technological solutions; foster intergovernmental collaborations; ensure accurate record keeping, and administer Recorder's Court.*



### Information & Public Affairs Service Center Overview

Information & Public Affairs is responsible for providing operational direction on behalf of the City Manager and managing day-to-day operations of the key business units. Information & Public Affairs oversees the efforts of the City's 311 Action Center, Marketing & Communications, Municipal Archives, Innovation & Technology Services, and Recorder's Court.

In FY24, the Director of Policy & Governmental Affairs and the Director of Organizational Development and associated programming were relocated to the Chief of Information & Public Affairs (CIPA) Office. Costs include personnel expenses, education and training, and a \$222K contract for legislative advocacy and support, which are the primary drivers of the significant increases in the Office of the CIPA budget in FY25.

### Linkage to Strategic Priorities & Goals

- Always Be a High-Performing Government
- Develop World Class Livable Environments and Infrastructure
- Increased Public Safety and Our Collective Sense of Security

### Key Business Services

- Executive Leadership
- Intergovernmental Affairs
- Citizen Information, Reporting, and Community Engagement
- Municipal Archives
- Media Relations and Web Content
- Technology Program Management, Cybersecurity, and Compliance Services
- Judicial Case Flow and Records Management

### Core Responsibilities



- Maximize the effectiveness and efficiency of operations by identifying and sharing available resources within assigned departments; develop and implement improvements; and determine service delivery levels by addressing problems and complaints and assessing the needs of citizens and the public.
- Research and develop additional revenue sources and implement City objectives through the completion of special projects as requested by the City Manager; determine areas of potential cost reduction, revenue enhancement, or program improvement; make recommendations to implement changes.
- Represent the City to other elected officials and outside agencies; coordinate City activities with those of other cities, counties, and outside agencies and organizations.
- Provide leadership in developing a culture that values people and their differences, is free from inequities and barriers to people reaching their full potential and focuses on the delivery of quality core services.
- Provide staff support to assigned boards and commissions.
- Respond to and resolve difficult, complex, and sensitive citizen inquiries and complaints; interpret, analyze, defend, and explain City policies, procedures, programs, and activities; resolve sensitive and controversial issues.
- Operate the City's 311 Action Center to provide residents and visitors with one-stop access to information and City government services.
- Operate the City Records Center as the central repository of the official records of City government and provide for the coordination of records management and compliance with state law relating to the retention and disposal of Public Records.
- Develop and publish court operating policies and procedures consistent with local and state court rules of procedure, City and County employment policies, and local and state law.
- Develop and maintain a cooperative working relationship with other courts in the criminal justice system, the district attorney's office, police, agencies, and other stakeholders to ensure that the rights and due process of defendants and crime victims are assured.
- Administer annual records transfers and dispositions in compliance with state regulations and established retention schedules.
- Provide timely and effective responses to employees and public reference and retrieval requests.
- Provide engaging and educational opportunities to experience Savannah's history.
- Implement the City's Citizen Satisfaction Survey.
- Instill a culture of performance utilizing real data to drive process improvement and track effectiveness across City programs and services.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	4,833,409	6,307,833	7,109,051
Internal Service Fund	10,989,880	12,112,383	13,140,137
<b>Total Revenue</b>	<b>\$15,823,289</b>	<b>\$18,420,216</b>	<b>\$20,249,188</b>

Expenditure by Type			
Personnel Services <sup>1</sup>	7,133,513	8,547,413	9,386,862
Outside Services	7,018,555	8,280,914	9,057,047
Commodities	288,967	317,610	356,493
Internal Services	982,758	1,046,563	1,258,770
Capital Outlay <sup>2</sup>	84,643	60,000	-
Interfund Transfers <sup>3</sup>	220,000	8,250	-
Other Expenditures	94,853	159,466	190,016
<b>Total Expenditures</b>	<b>\$15,823,289</b>	<b>\$18,420,216</b>	<b>\$20,249,188</b>

Expenditure by Division			
Office of the Chief of Information & Public Affairs <sup>4</sup>	773,715	1,164,223	1,774,020
Office of Marketing & Communications	1,560,760	1,997,157	2,134,579
Innovation & Technology Services (ITS)	10,989,880	12,112,383	13,140,137
Recorder's Court	2,498,934	3,146,453	3,200,452
<b>Total Expenditures</b>	<b>\$15,823,289</b>	<b>\$18,420,216</b>	<b>\$20,249,188</b>

<sup>1</sup> Increases are partially due to personnel changes throughout the service center as well as City-wide recruitment and retention improvements. See department pages for details.

<sup>2</sup> FY24 Capital Outlay costs consist of an audio and video equipment replacement purchase for the Office of Marketing & Communications. FY23 expenditure includes an emergency purchase of a UPS for radio tower for ITS.

<sup>3</sup> FY23 expenditure includes the addition of one bucket truck to support the expanding needs for the City's technological infrastructure. FY24 includes the purchase of a cargo van for the Municipal Archives Division.

<sup>4</sup> The CIPA Office includes the Municipal Archives Division.

## Authorized Positions

Information & Public Affairs	2024 FTE	2025 FTE	2024-2025 Difference
Office of Chief Information & Public Affairs <sup>1</sup>	8.00	9.00	1.00
Office of Marketing & Communications	20.00	20.00	-
Innovation & Technology <sup>2</sup>	37.60	41.00	3.40
Recorder's Court	32.00	32.00	-
<b>Total Full-Time Equivalents</b>	<b>97.60</b>	<b>102.00</b>	<b>4.40</b>

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<sup>1</sup> During FY24 the Director of Organizational Development was transferred from the City's Managers Office to the Office of Chief Information & Public Affairs.

<sup>2</sup> This includes the addition of three ITS Business Partners and the conversion of a part-time Administrative Clerk to full-time. See department page for more details.



## Workload Measures

Information & Public Affairs Workload Measures	Actual 2023	Projected 2024	Adopted 2025	Data Source
Number of misdemeanor cases filed	2,574	2,574	2,709	Odyssey Court System
Number of traffic cases filed	15,594	15,594	18,357	Odyssey Court System
Number of local ordinance cases filed	1,791	1,791	2,031	Odyssey Court System
Number of felony cases filed	2,538	2,538	2,232	Odyssey Court System
Number of reference/retrieval requests	3,400	3,400	3,500	Division Monthly Reports
Percent of reference/retrieval requests responded to within 3 days or less	100%	100%	100%	Records Retrieval Request Forms/Reference Request Records
Quality of customer service received in the Municipal Archives (percent of customers rating service very good or excellent)	90%	90%	90%	City of Savannah Municipal Archives – Customer Surveys
Customer satisfaction survey (ITRG)	80%	80%	80%	Business Vision Survey
Percentage of City business processes identified and mapped	14%	14%	14%	ITS Quality Assurance Team
Number of service requests reported	45,000	50,000	50,000	311 Action Monthly Report
Number of service requests reported using the SAV311 app	7,000	7,500	8,000	311 Action Monthly Report
Police community engagement events hosted	-	30	30	Events hosted
News releases published	200	200	200	Savannahga.gov City News
Number of video story features published	200	200	200	youtube.com/CityofSavannah
Video story features views	145,000	145,000	150,000	youtube.com/CityofSavannah
Facebook posts	1,000	1,000	1,000	Facebook Analytics
Facebook post reach	1,000,000	1,000,000	1,000,000	Facebook Analytics
Printed and digital materials designed	250	250	250	Savannahga.gov
Events hosted	100	100	100	Savannahga.gov



## Office of Marketing & Communications

311 Action  
Center

### Office of Marketing & Communications Overview

The Office of Marketing & Communications manages the City's public information initiatives. This office plays a vital role in educating, informing, engaging, and inspiring the community, fostering a deeper understanding of active participation in local government. The office facilitates multi-directional communications through channels such as the 311 Action Center, Savannah Government Television (SGTV), City website, and City social media outlets.

### Key Business Services

- Community Outreach and Internal Special Events
- Employee Communications
- Graphic Design and Print Services
- Savannah Government Television (SGTV) Programming
- Strategic Marketing and Publications
- Web Content and Media Relations
- Citizen Information and Reporting

### Core Responsibilities

- Develop, coordinate, and administer activities to enhance awareness of City services, promote a unified brand, and deliver a common message.
- Develop and administer an employee communications program to keep employees informed, promote positive morale, and build awareness of the City's activities.
- Collect and distribute timely information to a variety of interested parties through broadcast, print, and electronic media, and conduct community outreach in support of City services, programs, and events.
- Develop and maintain professional media relations to foster positive media coverage of City programs and events.
- Manage Savannah's Internet and Intranet websites by providing standards for content presentation, quality control, content development, and technology improvements for site-wide enhancements that improve customer accessibility.
- Provide emergency public information services when needed.

- Organize special events such as news conferences, groundbreakings, ribbon cuttings, open houses, public meetings, and celebrations.
- Operate the City's 311 Action Center to provide residents and visitors with one-stop access to information and City government services.

#### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	1,560,760	1,997,157	2,134,579
<b>Total Revenue</b>	<b>\$1,560,760</b>	<b>\$1,997,157</b>	<b>\$2,134,579</b>

#### Expenditure by Type

Personnel Services	1,221,134	1,573,477	1,689,246
Outside Services <sup>1</sup>	110,496	113,386	181,250
Commodities	19,942	12,901	16,600
Internal Services	194,932	211,427	218,788
Capital Outlay <sup>2</sup>	-	60,000	-
Other Expenditures	14,256	25,966	28,695
<b>Total Expenditures</b>	<b>\$1,560,760</b>	<b>\$1,997,157</b>	<b>\$2,134,579</b>

#### Authorized Positions

Office of Marketing & Communications	2025 FTE	Grade
311 Action Center Manager	1.00	118
Customer Service Representative	4.00	103
Public Communications Specialist	7.00	113
Public Safety Communications Manager	1.00	118
Senior Administrative Assistant	1.00	109
Senior Director, Public Communications	1.00	308
Senior Public Communications Specialist	4.00	115
Strategic Communications Manager <sup>3</sup>	1.00	118
<b>Total Full-Time Equivalents</b>	<b>20.00</b>	

<sup>1</sup> The FY25 budget includes funding to support targeted social media and promotional advertising. Additionally, the budget includes funding for Spanish translation services, and language line services, in effort to facilitate effective communication with the City's non-English speaking population.

<sup>2</sup> FY24 Capital Outlay costs consist of an audio and video equipment replacement purchase.

<sup>3</sup> Formerly named Television & Video Manager.



# Innovation & Technology Services



## **Innovation & Technology Overview**

Innovation & Technology Services (ITS) plays a pivotal role in bringing modern technology to the forefront of City government. The department's efforts are geared toward embracing progress and elevating service delivery to the City of Savannah by empowering staff through technology. The primary mission includes infusing efficiency and transparency into the technological services the City of Savannah provides. ITS is committed to continuous improvement through the integration of contemporary technology solutions.

Innovation & Technology Services strives to provide innovative technology solutions that drive efficient process improvements by securely connecting the City of Savannah with citizens. The FY25 budget for Innovation & Technology Services includes the addition of three new IT Business Partner positions, equipped with necessary technology resources. These positions will enhance the department's capacity for monitoring technological trends and driving innovation, while streamlining processes for Team Savannah to operate efficiently. IT Business Partners will serve as strategic advisors, ensuring that technology investments are aligned with the City's departmental needs and ITS' vision.

Additionally, the part-time Administrative Clerk position has been converted to full-time role. This strategic adjustment aims to enhance the operational efficiency of the ITS department, allowing for increased support and improved management of departmental tasks and responsibilities.

## **Key Business Services**

- User Support Services
- Technology Program Management
- Networking, Engineering, and Telephone System Support
- Information Security and Compliance
- Management of Public Safety Surveillance System
- Radio System Support and Maintenance

## **Core Responsibilities**

- Deliver technology solutions accessible anytime, anywhere, from any device, 24/7, 365 days a year.
- Install, set up, and maintain computer hardware, software systems, and associated equipment.
- Oversee yearly workstation, laptop, server, and data communication equipment upgrades.
- Operate a support service desk to offer assistance and resolve issues for end users.

- Carry out, sustain, and manage information systems security functions pertaining to network and administrative infrastructure security.
- Strategize, implement, and furnish mobile radio, mobile data, and Supervisory Control and Data Acquisition (SCADA) communication services to support Public Safety and other personnel.
- Facilitate and coordinate the oversight and expansion of the Southeast Georgia Regional Radio Network (SEGARRN).
- Provide guidance to the City of Savannah, shaping its technology landscape to incorporate modern solutions.
- Equip City departments and their employees with the latest technical tools, facilitating efficient service delivery.
- Safeguard digital assets, ensuring data integrity and privacy.
- Modernize the City's technology infrastructure, enabling smoother operations and enhanced services.
- Provide consistent technology operations, minimizing disruptions, and ensuring seamless service under all conditions.

#### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Internal Service Fund	10,989,880	12,112,383	13,140,137
<b>Total Revenue</b>	<b>\$10,989,880</b>	<b>\$12,112,383</b>	<b>\$13,140,137</b>

Expenditure by Type			
Personnel Services	3,352,854	3,864,173	4,207,128
Outside Services	6,536,113	7,344,498	7,879,158
Commodities	172,422	188,275	177,758
Internal Services	577,539	616,043	748,649
Capital Outlay <sup>1</sup>	84,643	-	-
Interfund Transfer <sup>2</sup>	220,000	-	-
Other Expenditures	46,309	99,394	127,444
<b>Total Expenditures</b>	<b>\$10,989,880</b>	<b>\$12,112,383</b>	<b>\$13,140,137</b>

<sup>1</sup> The FY23 expenditure includes the replacement of the uninterrupted power supply (UPS) at the Kerry Street Tower, which is essential for maintaining the reliability and functionality of the City's radio network.

<sup>2</sup> FY23 expenditure includes the addition of one bucket truck to support the expanding needs for the City's technological infrastructure.



## Authorized Positions

<b>Innovation &amp; Technology Services</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	1.00	106
Administrative Clerk	1.00	102
Application Support Specialist	2.00	117
Assistant Director, Innovation & Technology	1.00	307
Business Analyst	3.00	118
Cityworks Analyst	1.00	118
Contract Coordinator	1.00	112
Help Desk Supervisor	1.00	118
Help Desk Technician II	7.00	115
Innovation & Technology Manager	4.00	121
Innovation & Technology Project Manager	2.00	119
IT Business Partner	3.00	117
Radio Systems Technician II	2.00	111
Security Engineer	1.00	119
Senior Administrative Assistant	1.00	109
Senior Director, Innovation & Technology	1.00	313
Senior Network Technician	4.00	116
Senior Systems Analyst	2.00	118
Systems Engineer	3.00	119
<b>Total Full-Time Equivalents</b>	<b>41.00</b>	



## **Recorder's Court Overview**

The Recorder's Court of Chatham County plays a major role in the local justice system. The court's main functions include providing hearings for individuals cited with violating Georgia's traffic laws and local ordinances, accepting guilty pleas from persons charged with misdemeanors, and conducting probable cause hearings for individuals charged with a misdemeanor or felony offense. The judges of Recorder's Court also issue search warrants and criminal warrants to law enforcement officers with jurisdiction in the City of Savannah and in the unincorporated areas of Chatham County.

## **Key Business Services**

- Judicial Case Flow Management
- Fiscal Administration
- Records Management

## **Core Responsibilities**

- Responsible for the administration of the planning, direction, and supervision of non-judicial functions of the Recorder's Court, including case flow, records, and budgetary management.
- Manage statistical and computer system analysis, court technology, grant oversight, and public relations.
- Manage internal personnel including the selection, training, evaluation, and disciplining of non-judicial staff. The Court Administrator is responsible for providing supervision, administration, and management of the entire court staff.
- Develop, interpret, and execute policies, mandates, and operational plans as part of a comprehensive court system to effectively and efficiently support the implementation of state court rules, judicial rulings, and/or orders.
- Serve as the official depository and custodian of court records. Arrange court appearances and update records by entering conditions of sentence for each offense.
- Provide administrative support to the Recorder's Court Judges.
- Manage the dockets of the court, assign cases to judges, schedule hearings, assign court resources and staff to ensure effective and efficient administration of justice in the court.
- Coordinate and consult with the City and County Information Technology Departments to ensure court information systems are maintained and operated efficiently.
- Develop and publish court operating policies and procedures consistent with local and state court rules of procedure, City and County employment policies, and local and state law.

- Ensure that court records, including traffic court, criminal court, and local ordinance filings are managed and maintained in compliance with local court standards and state law.
- Provide oversight of the fiduciary operations of the court, ensuring compliance with City, County, and state policies and procedures for financial management and internal control.
- Prepare monthly, quarterly, and annual reports as needed or required by the judges of the court, the City and County managers, and the state administrative office of the courts.
- Develop and maintain a cooperative working relationship with other courts in the criminal justice system, the district attorney's office, police, agencies, and other stakeholders to ensure that the rights and due process of defendants and crime victims are assured.
- Pursue and collect fines and fees assessed by the Courts.

#### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	2,498,934	3,146,453	3,200,452
<b>Total Revenue</b>	<b>\$2,498,934</b>	<b>\$3,146,453</b>	<b>\$3,200,452</b>

#### Expenditure by Type

Personnel Services	1,965,032	2,274,060	2,499,836
Outside Services <sup>1</sup>	278,548	613,719	393,351
Commodities	61,945	63,200	63,200
Internal Services	173,228	173,034	226,265
Other Expenditures	20,181	22,440	17,800
<b>Total Expenditures</b>	<b>\$2,498,934</b>	<b>\$3,146,453</b>	<b>\$3,200,452</b>

<sup>1</sup>\$345K was billed by Chatham County to cover the prior three years of expenses for a shared Software Service in FY24. The FY25 budget includes \$131.5K for the contract.

## Authorized Positions

<b>Recorder's Court</b>	<b>2025 FTE</b>	<b>Grade</b>
Case Disposition Clerk	4.00	106
Case Management Supervisor	1.00	113
Cashier	3.00	102
Chief Deputy Court Clerk	1.00	121
Court Services Specialist	2.00	107
Court Services Supervisor	1.00	113
Court Services Technician	3.00	103
Customer Service Representative	2.00	103
Deputy Court Clerk	6.00	106
Deputy Court Clerk Interpreter	1.00	112
Judicial Secretary	3.00	107
Recorder's Court Judge	2.00	99
Senior Administrative Assistant	1.00	109
Senior Deputy Court Clerk	1.00	107
Senior Director, Records Court	1.00	308
<b>Total Full-Time Equivalents</b>	<b>32.00</b>	

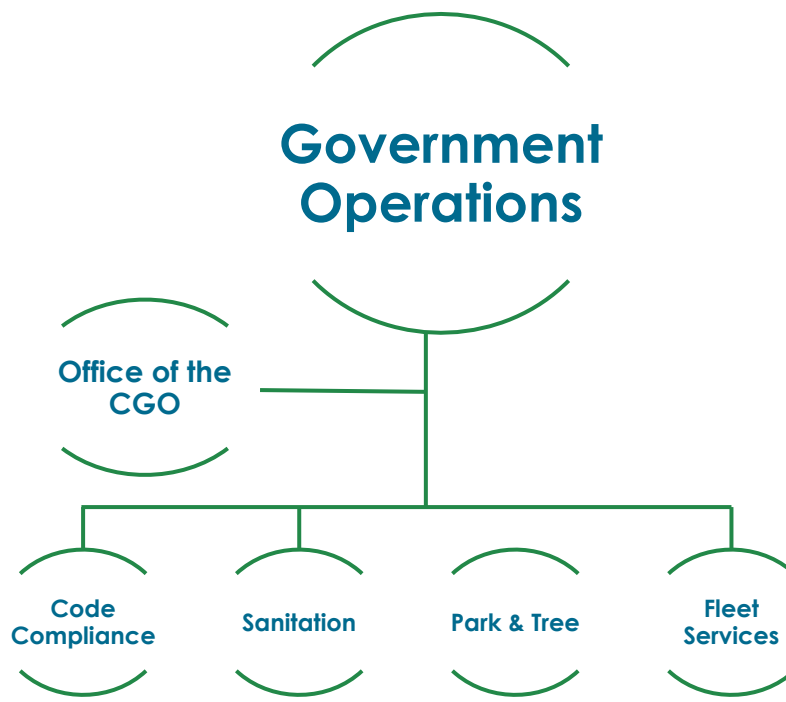


A white utility truck is driving on a dirt road that winds through a dense forest. The road is flanked by thick green bushes and tall trees. A semi-transparent white rectangular box is overlaid on the center of the image, containing the title and a descriptive paragraph. The background image is a photograph of a utility truck, possibly a water truck or maintenance vehicle, driving away from the viewer on a narrow dirt path. The surrounding environment is lush with greenery, including large trees and dense undergrowth. The overall scene suggests a rural or undeveloped area where government operations might be involved in infrastructure or environmental management.

# Government Operations

*Government Operations is responsible for managing core services to protect the lives, property, health, and environment of the community by providing and managing trained professionals that promote and protect the integrity of our neighborhoods.*





### Government Operations Service Center Overview

Government Operations is comprised of the Code Compliance, Sanitation, Park & Tree, and Fleet Services Departments. These departments work to improve the quality of life in Savannah by ensuring a safe, sanitary, and healthy community.

### Linkage to Strategic Priorities & Goals

- Always Be a High-Performing Government
- Improve Quality of Life by Raising Municipal Service Standards
- Increase Public Safety and Our Collective Sense of Security
- Invest in Equitable Community Development and Resiliency

### Key Business Services

- City Code Enforcement
- Property Maintenance Standards
- Solid Waste Management and Street Cleaning
- Recycling Services and Litter Control
- Environmental Compliance
- Public Education & Outreach
- Fleet Management
- Right of Way Maintenance
- Urban Forestry

### Core Responsibilities

- Increase neighborhood vitality through environmental health and safety.
- Educate and engage community on code requirements and personal and commercial responsibilities pertaining to City Ordinances; and ensure public awareness of City services, programs, and service delivery schedules.
- Reduce blight, litter, and nuisance violations.



- Ensure the City has safe and sound infrastructure.
- Provide vegetation maintenance, upkeep of rights-of-way, and care for monuments to enhance visibility, prevent flooding, and ensure safe accessibility within the City.
- Manage, maintain, and repair vehicles and mobile equipment of City government.
- Aggressively address issues of blight throughout the City.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	23,913,173	26,685,140	30,636,845
Internal Services Fund	8,337,346	8,722,462	9,305,064
Per Occupied Room Fund	368,738	321,300	330,939
Sanitation Fund	39,018,167	51,063,165	43,086,357
<b>Total Revenue</b>	<b>\$71,637,424</b>	<b>\$86,792,067</b>	<b>\$ 83,359,205</b>

Expenditure by Type			
Personnel Services	29,798,040	35,734,052	40,062,643
Outside Services <sup>1</sup>	16,697,237	24,405,615	16,743,463
Commodities	6,181,354	5,751,607	6,200,681
Internal Services	8,991,088	9,755,780	9,848,015
Capital Outlay	92,299	100,374	25,000
Debt Service	1,294,612	1,298,384	1,296,120
Interfund Transfer	4,488,011	4,390,541	3,112,500
Other Expenditures	4,094,783	5,355,714	6,070,783
<b>Total Expenditures</b>	<b>\$71,637,424</b>	<b>\$86,792,067</b>	<b>\$83,359,205</b>

Expenditure by Department			
Office of the Chief of Government Operations	417,084	456,456	510,540
Code Compliance	3,676,978	4,250,984	4,644,826
Sanitation <sup>1</sup>	39,018,167	51,063,165	43,086,357
Park & Tree	20,187,849	22,299,000	25,812,418
Fleet Services	8,337,346	8,722,462	9,305,064
<b>Total Expenditures</b>	<b>\$71,637,424</b>	<b>\$86,792,067</b>	<b>\$83,359,205</b>

## Authorized Positions

Government Operations	2024 FTE	2025 FTE	2024-2025 Difference
Office of the Chief of Government Operations	3.00	3.00	-
Code Compliance	44.00	44.00	-
Sanitation <sup>2</sup>	225.00	232.00	7.00
Park & Tree	203.63	203.63	-
Fleet Services	46.00	46.00	-
<b>Total Full-Time Equivalents</b>	<b>521.63</b>	<b>528.63</b>	<b>7.00</b>

<sup>1</sup> An additional \$8.4 million was added to the Sanitation FY24 projected budget for debris removal and monitoring related to Hurricane Helene. Some of these funds are expected to be reimbursed by FEMA.

<sup>2</sup> Two new collection crews, one residential refuse and one yard waste are funded in FY25. In addition, one Planning & Operations Manager was added in FY24

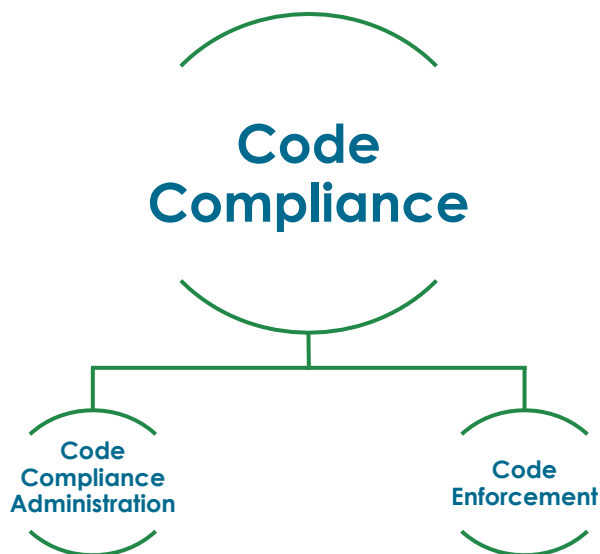
## Workload Measures

<b>Government Operations Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Percentage of preventive maintenance performed w/in 72 hrs	71%	71%	80%	AssetWorks Software
Percentage of repair work orders performed w/in 72 hrs	72%	72%	80%	AssetWorks Software
Performance of scheduled services completed on time	43%	43%	50%	AssetWorks Software
Major sidewalk corridors of the Downtown Convention District pressure washed to standards	82%	84%	89%	Daily Work Reports
Parks and squares infrastructure maintained to standards	81%	87%	88%	Internal Tracking & 311 Application
Parks and squares serviced to standards	92%	95%	94%	Daily Work Reports
Trash and litter collection within Downtown District maintained to standards	90%	96%	95%	Daily Work Reports
Number of public trees maintained to standards	80%	85%	85%	Cityworks
Number of public trees and stumps removed to standards	90%	90%	90%	Cityworks
Plan reviews for tree ordinance compliance completed to standards	97%	99%	99%	EnerGov
ROW vegetation maintained to standards	95%	66%	83%	Route Sheets & 311 Application
Canals and ditches mowed to standards	66%	95%	95%	Route Sheets & 311 Application
City owned vacant lots mowed to standards	75%	95%	95%	Route Sheets & 311 Application
Number of neighborhood parks and athletic fields cleaned and serviced to standards	92	88	89	Daily Work Reports
Number of neighborhood parks and athletic fields mowed, trimmed, and maintained to standards	89	89	89	Daily Work Reports and 311 Work Orders
Number of trash and litter collected within neighborhood parks maintained to standards	90	87	89	Daily Work Reports
Unsecure property secured within 30 days	90%	80%	90%	Citizenserve
Complaint (311 or other) to initial inspection within 3 days	90%	85%	90%	Citizenserve
Initial inspection to compliance or summons issued within 30 days	50%	65%	80%	Citizenserve
Voluntary compliance rate	50%	50%	80%	Citizenserve
Customer satisfaction rating	4.8	4.8	4.8	Dept. Customer Service Satisfaction Surveys

<b>Government Operations Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Sanitation operations conducted in accordance with environmental and performance standards	100%	100%	100%	Environmental and Work Program Reports
Number of outreach and education sessions completed	35	51	60	Sanitation Monthly and Annual Report
Number of volunteer clean-ups and Adopt-a-Spots	85	120	145	Sanitation Monthly and Annual Report
Residential refuse and yard waste collections completed on schedule	100%	99%	100%	Monthly Report
Residential units serviced weekly for residential refuse and yard waste collection	48,000	51,000	51,000	Sanitation Monthly and Annual Report
Cost per residential unit for residential refuse collection	\$131.40	\$141.84	\$141.84	Sanitation Monthly and Annual Report
Cost per residential unit for yard waste collection	\$56.87	\$61.39	\$61.39	Sanitation Monthly and Annual Report
Cost per special collection	\$7.84	\$8.47	\$8.47	Sanitation Monthly and Annual Report
Operational compliance with EPD permit conditions as demonstrated by landfill evaluation scores	100%	100%	100%	Environmental Compliance reports
Tons of refuse received	90,000	89,021	89,021	Certified Scale Transaction Reports
Tons of refuse diverted	11,000	9,891	9,891	Certified Scale Transaction Reports
Maintain an annual midpoint cleanliness rating of service units (curbed/paved streets) at an acceptable standard of 3.0 or higher on a scale 1.0 – 4.0 (4 being the highest)	3.5	3.5	4	Mid-Point Cleanliness Evaluation Scores
Percent of service requests completed within the standard response time	100%	100%	100%	311 Application
Commercial refuse collections completed on schedule	100%	100%	100%	311 Application
Number of commercial refuse customers	820	830	830	Sanitation Monthly and Annual Report
Number of containers repaired	22	24	24	Sanitation Monthly and Annual Report
Recycling collection completed on schedule	95%	99%	100%	311 Application

<b>Government Operations Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Litter route collection completed on schedule	95%	99%	100%	311 Application
Curbside recycling collected	27,040	25,500	25,500	Sanitation Monthly and Annual Report
Cost per recycling collection	\$11.83	\$11.89	\$11.89	Sanitation Monthly and Annual Report





### **Code Compliance Overview**

The Code Compliance Department enforces housing, property maintenance, sanitation, and zoning codes to promote a safe, clean, and healthy environment. Oversight includes open or structurally unsound vacant structures, overgrown lots with litter and debris, derelict or abandoned vehicles, unsafe occupied residential dwellings, and regulatory enforcement of short-term vacation rental code. Code Compliance utilizes the Recorder's Court of Chatham County in the code enforcement process as required and contracts for the elimination of unsafe and unsanitary conditions resulting from code violations.

### **Key Business Services**

- City Code Enforcement
- Property Maintenance Standards Management
- Public Nuisance Violation Enforcement
- Unsecured Vacant Buildings Safety Remediation
- Zoning Code Compliance Including Short-Term Vacation Rentals Enforcement
- Public Education on Code Requirements

### **Core Responsibilities**

- Handle all aspects of the enforcement of the City's codes with a focus on compliance while adhering to a high standard of customer service.
- Administer the preparation and processing of enforcement actions against violators of the Savannah Code of Ordinances as may be applicable.
- Promote health and public safety by encouraging compliance with environmental and business regulations, historic preservation, neighborhood enhancement codes, and other property standards.
- Provide regulatory oversight of the Short-Term Vacation Rental Ordinance.
- Ensure that vacant houses and buildings meet minimum standards for property maintenance and preservation efforts.
- Prepare and issue violation notices to property owners and tenants; issue summons to code violators; and provide testimony in Recorder's Court.

- Inspect and enforce nuisance violations on commercial or residential properties.
- Inspect and enforce sanitation violations that occur at restaurants, bars, and all other commercial businesses.
- Inspect and track vacant properties to ensure that owners are complying with City ordinances applicable to the minimum standards required for vacant structures.
- Investigate complaints regarding violations of the City ordinances as they pertain to property maintenance, sanitation, and zoning codes.
- Educate residents, property owners, and businesses on their responsibilities pertaining to the Savannah Code of Ordinances.
- Aggressively address issues of blight throughout the City.

### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	3,676,978	4,250,984	4,644,826
<b>Total Revenue</b>	<b>\$3,676,978</b>	<b>\$4,250,984</b>	<b>\$4,644,826</b>

Expenditure by Type			
Personnel Services	2,461,187	3,087,327	3,274,039
Outside Services	482,989	445,289	492,581
Commodities	141,392	170,048	191,700
Internal Services	443,266	381,194	486,243
Interfund Transfer <sup>1</sup>	-	25,000	20,000
Other Expenditures	148,144	142,126	180,263
<b>Total Expenditures</b>	<b>\$3,676,978</b>	<b>\$4,250,984</b>	<b>\$4,644,826</b>

Expenditure by Division			
Code Compliance Administration	481,865	596,532	639,911
Code Enforcement	3,195,113	3,654,452	4,004,915
<b>Total Expenditures</b>	<b>\$3,676,978</b>	<b>\$4,250,984</b>	<b>\$4,644,826</b>

<sup>1</sup> FY24 and FY25 contributions to the Vehicle Replacement Fund support vehicle enhancements to increase safety for Code Compliance Officers. FY24 funding allowed light bars to be installed on the Code Compliance vehicles, while FY25 will be used to install GPS in the vehicles.

## Authorized Positions

<b>Code Compliance</b>	<b>2025 FTE</b>	<b>Grade</b>
Code Compliance Manager	2.00	120
Code Compliance Officer <sup>1</sup>	7.00	109
Code Compliance Specialist	1.00	111
Code Compliance Supervisor <sup>2</sup>	5.00	112
Code Compliance Technician	2.00	106
Customer Service Representative	3.00	103
Field Training Officer	2.00	111
Graffiti Officer	3.00	108
Paralegal	1.00	110
Program Coordinator	1.00	111
Senior Administrative Assistant	1.00	109
Senior Code Compliance Officer <sup>3</sup>	15.00	110
Senior Director, Code Compliance	1.00	310
<b>Total Full-Time Equivalents</b>	<b>44.00</b>	

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<sup>1</sup> One Code Compliance Officer position was reclassified to create one Code Compliance Specialist position during FY24.

<sup>2</sup> One Code Compliance Supervisor position was reclassified to create one Program Coordinator position during FY24.

<sup>3</sup> Three Senior Code Compliance Officer positions were reclassified to create three Graffiti Officer positions during FY24.



### Sanitation Overview

The Sanitation Department is responsible for providing solid waste management, recycling services, street cleaning, and litter control services to promote community and environmental health and neighborhood vitality. The department addresses sanitation issues and ensures timely cleanliness of streets, lanes, and rights-of-way, which provides efficient collections management, processing, reclamation, recycling, and disposal of residential and commercial solid waste generated within the City of Savannah.

As new areas of the City continue to develop, Sanitation is committed to ensuring equitable services for all residents. An additional residential refuse and an additional yard waste crew including applicable equipment are budgeted in FY25 to enhance equitable service delivery as the customer base expands.

### Key Business Services

- Residential Refuse Collection
- Refuse Disposal and Landfill Operations
- Street Cleaning
- Commercial Refuse Collection
- Recycling Services
- Litter Control
- Environmental Compliance

### Core Responsibilities

- Provide environmental compliance by supporting and monitoring solid waste collection and disposal operations.
- Ensure sanitation services are planned and executed on schedule.
- Provide education and outreach services to the public.
- Collect residential refuse, yard waste, and bulk items throughout the City.
- Handle and dispose of non-hazardous solid waste collected within the City in accordance with all applicable state and federal environmental standards.

- Operate Dean Forest Road Landfill (DFRL), the Bacon Park Transfer Station (BPTS), and ancillary programs such as yard waste processing and scrap tire and metal recycling.
- Maintain an acceptable level of cleanliness on all curbed and paved streets throughout the City through street sweeping, citation writing, front-end loader operation (cleaning areas that are inaccessible to street sweepers), and sign maintenance.
- Collect refuse from commercial and institutional establishments.
- Collect and dispose of construction and demolition waste.
- Maintain a container repair facility that ensures all containers meet standards for cleanliness, safety, and health regulations.
- Provide residential curbside recycling, community and commercial drop-off recycling, special event recycling, and litter control throughout the City.



## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Sanitation Fund	39,018,167	51,063,165	43,086,357
<b>Total Revenue</b>	<b>\$39,018,167</b>	<b>\$51,063,165</b>	<b>\$43,086,357</b>

Expenditure by Type			
Personnel Services	14,479,720	16,165,144	18,539,055
Outside Services <sup>1</sup>	7,971,308	16,228,043	7,972,779
Commodities	3,050,932	2,583,745	2,758,038
Internal Services	5,359,002	6,336,627	5,370,710
Capital Outlay <sup>2</sup>	-	16,475	-
Debt Service	1,294,612	1,298,384	1,296,120
Interfund Transfer	3,470,711	4,157,811	3,085,000
Other Expenditures	3,391,882	4,276,936	4,064,655
<b>Total Expenditures</b>	<b>\$39,018,167</b>	<b>\$51,063,165</b>	<b>\$43,086,357</b>

Expenditure by Division			
Commercial Refuse	2,731,824	2,630,242	2,756,811
Recycling & Litter Services	7,153,209	7,705,126	8,093,093
Refuse Disposal <sup>1</sup>	7,788,162	16,479,100	8,790,027
Residential Refuse <sup>3</sup>	10,326,491	11,564,014	12,087,200
Sanitation Administration	1,002,538	1,099,862	1,309,419
Sanitation Interdepartmental <sup>4</sup>	6,309,112	7,124,627	5,993,011
Street Cleaning	3,706,831	4,460,194	4,056,796
<b>Total Expenditures</b>	<b>\$39,018,167</b>	<b>\$51,063,165</b>	<b>\$43,086,357</b>

<sup>1</sup> An additional \$8.4 million was added to Residential Disposal FY24 projected budget for debris removal and monitoring related to Hurricane Helene. Some of these funds are expected to be reimbursed by FEMA.

<sup>2</sup> FY24 Projected Budget includes the Service Enhancement Requested Attenuators.

<sup>3</sup> Two new collection crews, one residential refuse and one yard waste, are funded in FY25 consisting of six positions and two refuse compactor trucks.

<sup>4</sup> Sanitation Interdepartmental is a non-operating unit.



## Authorized Positions<sup>1</sup>

<b>Sanitation</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	3.00	106
Administrative Clerk	2.00	102
Administrative Secretary	2.00	105
Commercial Refuse & Recycling Services Manager	1.00	120
Director, Commercial & Recycling Services	1.00	308
Director, Refuse Disposal	1.00	308
Director, Residential Refuse	1.00	308
Environmental Compliance Coordinator	1.00	115
Heavy Construction Equipment Operator	3.00	108
Heavy Equipment Operator	34.00	107
Landfill Manager	1.00	120
Maintenance Crew Chief	1.00	110
Maintenance Worker	5.00	102
Planning & Operations Manager <sup>2</sup>	1.00	118
Project Manager	1.00	117
Refuse Truck Operator	53.00	105
Residential Refuse Services Manager	1.00	120
Sanitation Associate	51.00	102
Sanitation Education Coordinator	1.00	111
Sanitation Supervisor	13.00	112
Sanitation Vehicle Maintenance Coordinator	1.00	110
Senior Administrative Assistant	1.00	109
Senior Director, Sanitation	1.00	313
Senior Maintenance Worker	4.00	103
Senior Sanitation Associate	45.00	104
Street Cleaning Manager	1.00	120
Transfer Station Attendant	1.00	102
Welder	1.00	108
<b>Total Full-Time Equivalents</b>	<b>232.00</b>	

<sup>1</sup> In FY25 two new collection crews, two Refuse Truck Operators, two Sanitation Associates, and two Senior Sanitation Associates are funded to support the expanded service area City-wide.

<sup>2</sup> During FY24, a Planning & Operations Manager was added to assist the Sanitation Department in managing new and expanding areas of the City.



### Park & Tree Overview

The Park & Tree Department is responsible for the maintenance of vegetation within City-owned parcels, the public rights of way, lanes, neighborhood parks, and the City's Riverfront, historic squares, and cemeteries to improve safety, mobility, and neighborhood connectivity. It also manages all trees located on public property, often termed the urban forest, the Landscape and Tree Protection Ordinance, and provides conservation of public monuments while preserving and restoring the unique character and appearance of the City.

### Key Business Services

- Park and Conservation Area Maintenance
- Tree Maintenance and Preservation
- Rights-of-Way, Landscape, and Greenspace Maintenance
- Historic Preservation and Restoration
- Downtown Cleanliness Team
- City Cemeteries

### Core Responsibilities

- Provide vegetation maintenance, mowing, and maintaining rights-of-way, ditches, canals, lanes, City-owned parcels, parks including cemeteries, historic squares, and monuments to improve visibility, prevent flooding, and preserve safe accessibility.
- Manage the City-wide urban forest and Tree Preservation Ordinance tree maintenance programs for the City, including tree trimming, planting, pruning, stump grinding, removal inspections and permitting, pest control, and fertilization.
- Provide landscape maintenance services including litter control, pressure washing, plant maintenance, maintenance and repair of irrigation systems, landscape and hardscape installation, and landscape design.
- Maintain the historic character and appeal of public squares, cemeteries, and greenspaces by preserving, restoring, and repairing fountains and monuments.
- Manage special park, square, and cemetery capital projects that maintain, extend, and create public greenspace to revitalize neighborhoods, increase mobility and neighborhood

connectivity while providing safe and attractive areas for cultural enrichment and economic development.

- Sell interment rights, perpetual care agreements, and manage the property conditions at six municipal cemeteries.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	19,819,111	21,977,700	25,481,479
Per Occupied Room Fund <sup>1</sup>	368,738	321,300	330,939
<b>Total Revenue</b>	<b>\$20,187,849</b>	<b>\$22,299,000</b>	<b>\$25,812,418</b>

Expenditure by Type			
Personnel Services <sup>2</sup>	9,656,010	12,563,583	13,918,477
Outside Services <sup>3</sup>	5,658,582	5,570,451	6,136,053
Commodities	974,262	1,023,822	1,171,880
Internal Services <sup>4</sup>	2,324,602	2,114,846	2,930,237
Capital Outlay	87,000	38,899	5,000
Interfund Transfer <sup>5</sup>	1,017,300	207,730	7,500
Other Expenditures <sup>4</sup>	470,093	779,669	1,643,271
<b>Total Expenditures</b>	<b>\$20,187,849</b>	<b>\$22,299,000</b>	<b>\$25,812,418</b>

Expenditure by Division			
Park & Tree Administration	689,593	743,696	751,783
Historic Squares & Parks Maintenance	4,057,110	4,363,136	5,102,979
Neighborhood Parks Maintenance	3,481,726	4,004,364	4,760,590
Urban Forestry	4,101,614	4,202,766	5,173,234
Greenscapes Maintenance	4,550,910	5,340,153	6,164,631
City Cemeteries	3,306,896	3,644,885	3,859,201
<b>Total Expenditures</b>	<b>\$20,187,849</b>	<b>\$22,299,000</b>	<b>\$25,812,418</b>

<sup>1</sup> The POR Fund supports the Downtown Cleanliness Team within the Historic Squares & Parks Maintenance Division. See page 225 for more information.

<sup>2</sup> FY24 personnel costs continue to increase as expanded crew positions added as the Back-to-Basis initiative in FY23 are filled.

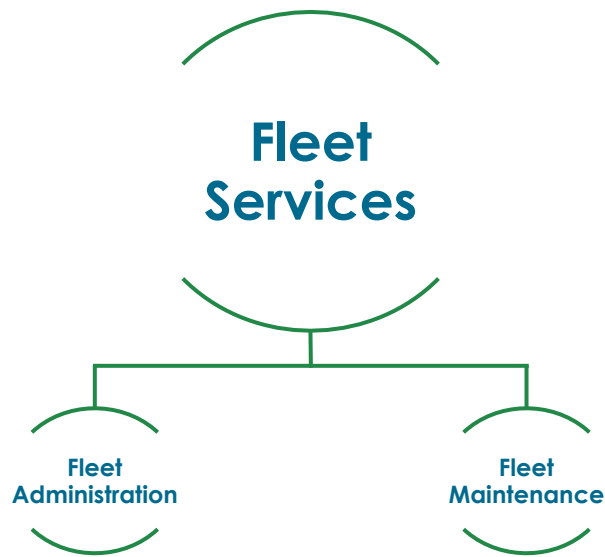
<sup>3</sup> The FY25 10.2 percent increase in Outside Services is due to the City-wide increasing costs of contract services, particularly the rights of way maintenance, tree pruning, illegal dumping, and the ditch/canal maintenance contracts.

<sup>4</sup> FY25 increases in Internal Services and Other Expenditures are primarily driven by a \$1.5 million or 104.5 percent increase in the replacement contributions supporting the recent department-wide fleet expansion required to support the FY23 Council initiative to bring grounds maintenance in-house.

<sup>5</sup> FY24 Contribution to Fleet includes a Leaf Vac and a Flatbed Trailer for the department to operate more efficiently.

## Authorized Positions

<b>Park &amp; Tree</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	1.00	106.00
Administrative Secretary	5.00	105.00
Aerial Lift Specialist	6.00	108.00
Assistant Director, Park & Tree	4.00	304.00
Cemetery Conservation Coordinator	1.00	113.00
Cemetery Conservation Technician	2.00	107.00
Cemetery Events Coordinator	1.00	109.00
Cemetery Services Coordinator	2.00	113.00
Climber	4.00	109.00
Director, Cemetery Operations	1.00	306.00
Forestry Inspector	3.00	111.00
Forestry Operations Crew Chief	2.00	110.00
Ground Operations Specialist	3.00	105.00
Grounds Equipment Maintenance Specialist	2.00	107.00
Heavy Equipment Operator	1.00	107.00
Landscape Architect	1.00	117.00
Landscape Specialist	3.00	105.00
Lead Conservation Technician	1.00	110.00
Lead Medium Equipment Operator	1.00	106.00
Maintenance Crew Chief	32.00	110.00
Maintenance Specialist	4.00	105.00
Maintenance Superintendent	5.00	117.00
Maintenance Supervisor	13.00	113.00
Maintenance Worker	41.63	102.00
Medium Equipment Operator	16.00	105.00
Pruning Specialist	1.00	106.00
Senior Administrative Assistant	1.00	109.00
Senior Director, Park & Tree	1.00	310.00
Senior Maintenance Worker	43.00	103.00
Special Projects Coordinator	1.00	115.00
Sports Turf Technician	1.00	109.00
<b>Total Full-Time Equivalents</b>	<b>203.63</b>	



### **Fleet Services Overview**

Fleet Services is responsible for the administration, maintenance, and repair of the City's vehicle fleet and mobile equipment. The department provides reliable and cost-effective services to internal departments that include preventative maintenance, major and minor repair services, tire repair/replacement, service calls, welding/fabrication, fueling, warranty recalls, new vehicle preparation, and vehicle disposal preparation. The department's responsibilities extend to acquiring new vehicles and equipment while formulating specifications that align with operational needs, all while ensuring adherence to local, state, and federal regulations.

### **Key Business Services**

- Vehicle Maintenance and Repair
- Small Engine and Equipment Maintenance and Repair
- Fleet Management
- Radio System Support

### **Core Responsibilities**

- Manage, maintain, and repair vehicles and mobile equipment of City government.
- Develop and implement a comprehensive mobile equipment maintenance and fleet management program.
- Coordinate the acquisition, assignment, use, maintenance, and disposal of vehicles and mobile equipment.
- Ensure proper accountability of mobile equipment.
- Accurately and economically control all acquisition, stocking, and issuance of fuel and mobile equipment parts throughout the equipment management inventory system.
- Administer a motor pool system.
- Maintain active liaison with the Risk Management Department on vehicle operator qualifications, mobile equipment safety, security, and insurance matters.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Internal Service Fund	8,337,346	8,722,462	9,305,064
<b>Total Revenue</b>	<b>\$8,337,346</b>	<b>\$8,722,462</b>	<b>\$9,305,064</b>

Expenditure by Type			
Personnel Services	2,900,065	3,571,179	3,926,754
Outside Services	2,544,328	2,118,807	2,099,424
Commodities	1,956,139	1,928,892	2,040,663
Internal Services	852,747	907,877	1,042,447
Capital Outlay	5,299	45,000	20,000
Other Expenditures <sup>1</sup>	78,768	150,707	175,776
<b>Total Expenditures</b>	<b>\$8,337,346</b>	<b>\$8,722,462</b>	<b>\$9,305,064</b>

Expenditure by Division			
Fleet Administration	625,569	756,508	838,920
Fleet Maintenance	7,711,777	7,965,954	8,466,144
<b>Total Expenditures</b>	<b>\$8,337,346</b>	<b>\$8,722,462</b>	<b>\$9,305,064</b>

<sup>1</sup> The FY24 Projected Budget reflects a significant increase in the Vehicle Capital Use expenditure category compared to the FY23 actuals, primarily due to the initiation of annualized payments for the ten vehicles received in FY23. This will be used to finance the future replacements based on the estimated useful life.



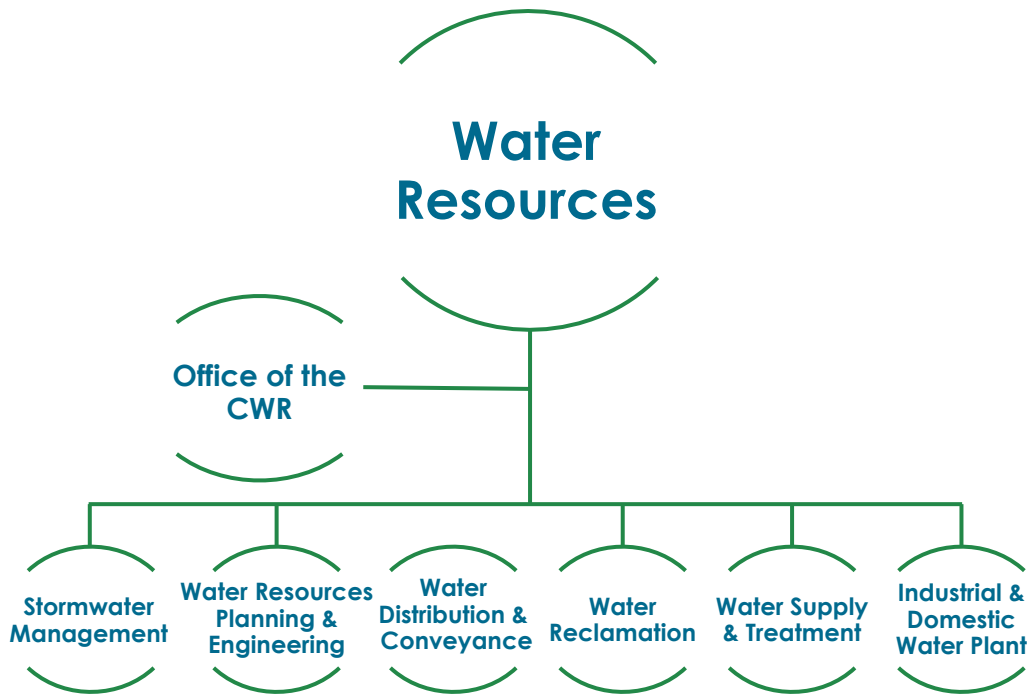
## Authorized Positions

<b>Fleet Services</b>	<b>2025 FTE</b>	<b>Grade</b>
Accounting Technician	1.00	105.00
Assistant Director, Fleet Services	1.00	304.00
Auto Parts Buyer	1.00	108.00
Automotive Mechanic I	15.00	110.00
Automotive Mechanic II	7.00	113.00
Automotive Mechanic III	3.00	114.00
Automotive Mechanic IV	4.00	115.00
Automotive Mechanic Supervisor	3.00	117.00
Fleet Maintenance Manager	1.00	119.00
Inventory Coordinator	1.00	113.00
Management Analyst	1.00	111.00
Radio Systems Technician I	1.00	110.00
Senior Administrative Assistant	1.00	109.00
Senior Director, Fleet Services	1.00	310.00
Supply Clerk	2.00	103.00
Vehicle Maintenance Contracts Coordinator	1.00	112.00
Vehicle Maintenance Coordinator	2.00	107.00
<b>Total Full-Time Equivalents</b>	<b>46.00</b>	



# Water Resources

*Water Resources is committed to enhancing public safety and health by designing, constructing, and maintaining infrastructure that ensures the production, treatment, and delivery of safe drinking water and wastewater. Additionally, it aims to mitigate flooding risks while safeguarding the natural environment throughout the City of Savannah.*



### Water Resources Service Center Overview

The Water Resources Service Center promotes public health and safety through the effective management of the City of Savannah's water resources (i.e., water, sewer, and stormwater). The Service Center provides safe drinking water to all customers and ensures that the wastewater generated by residents, businesses, and visitors is properly treated before it is returned to the environment. In addition, the Service Center works on the infrastructure of culverts, ditches, and canals to minimize the potential for flooding while protecting the City's natural environment. This includes monitoring the water quality in the City's creeks and rivers to work toward fishable and swimmable waterways.

The City of Savannah is committed to improving the delivery of services for its citizens, businesses, and visitors. As a result, a substantial allocation of resources is included in the FY25 budget for the Water Resources Service Center, this consists of 16 full-time equivalent positions, along with the necessary technology and vehicle equipment, across different departments within the service center. A key highlight of this resource allocation is the establishment of the Valve Exercise Team, aimed at maintaining and ensuring the operability of the City's water valves.

### Linkage to Strategic Priorities & Goals

- Always Be a High-Performing Government
- Develop World Class Livable Environments and Infrastructure
- Improve Quality of Life by Raising Municipal Service Standards
- Increase Public Safety and Our Collective Sense of Security

### Key Business Services

- Executive Leadership
- Water Services and Treatment
- Wastewater Services and Treatment
- Stormwater Management



- Water, Sanitary Sewer, and Stormwater Infrastructure Management
- Utility Engineering
- Source Water Protection
- Community Engagement

### **Core Responsibilities**

- Provide the City with efficiently maintained infrastructure and systems that are fully functional, hazard-free, and aesthetically pleasing, while meeting current service requirements and identifying future needs.
- Maintain and repair the open and closed drainage systems, ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit; review private development plans to ensure compliance with pertinent City ordinances; and manage the flood reduction capital improvement program.
- Inspect and maintain the public stormwater drainage system, which includes seven stormwater pump stations, more than 413 miles of storm sewers, over 150 miles of drainage ditches and canals, as well as detention ponds, inlets, and manholes.
- Review and approve all water and sewer construction plans and specifications to ensure compliance with federal, state, and local rules, regulations, and ordinances as an enforcement service center for the Georgia Environmental Protection Division (EPD) Delegation Authority.
- Manage water and sewer capital improvement projects, conduct utility plan reviews, develop in-house water and wastewater projects, and collect connection fees, including tap-in fees.
- Maintain and manage the service center geographic information system, valve program, as-built plans, and provide technical support.
- Operate and maintain the City's potable water and sanitary sewer systems, while implementing the best practices in resource management and sustainable operations.
- Facilitate public awareness campaigns about water conservation and responsible usage to foster community involvement in protecting natural resources.
- Obtain maximum reasonable beneficial use of our natural resources to ensure a safe and adequate water supply.
- Treat, filter, and test water from the Florida Aquifer and the Savannah River to provide safe drinking water that complies with and often exceeds federal, state, and local drinking water regulations.
- Operate and maintain the water distribution infrastructure necessary to deliver safe, potable water at sufficient pressure for current residential, commercial, industrial, and institutional requirements, as well as fire protection demands.
- Install, repair, and construct water mains and meters; conduct cross-connection testing and investigation; install and repair fire hydrants and conduct water, sewer, and storm line location in accordance with the Georgia Dig Law.
- Collect and provide uninterrupted transportation of sanitary sewage by constructing, installing, and repairing sanitary sewer gravity mains, including preparation and setup of bypass pumps when required for sewer maintenance and lift station repairs.
- Operate and maintain lift station equipment and systems such as pumps, piping, valves, as well as electrical and ancillary facilities, including portable generators.
- Provide premium, cost-effective, permit compliant, continuous wastewater treatment; support conservation efforts and prepare wastewater for irrigation reuse, as well as potable water sales.

- Develop, recommend, and facilitate conservation plans and programs, including source water protection, environmental sustainability, and sustainable reclamation solutions.

### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	6,387,640	8,221,425	9,725,287
Industrial & Domestic Water Fund	10,442,438	11,970,023	13,659,770
Water & Sewer Fund	96,143,686	100,672,826	96,844,253
<b>Total Revenue</b>	<b>\$112,973,764</b>	<b>\$120,864,274</b>	<b>\$120,229,310</b>

### Expenditure by Type

Personnel Services	22,164,191	26,756,601	30,463,028
Outside Services	13,305,044	20,064,002	20,794,552
Commodities	8,642,352	9,668,204	10,759,175
Internal Services <sup>1</sup>	14,135,327	18,927,186	18,679,589
Capital Outlay	29,795	453,419	812,000
Debt Service	3,586,096	3,760,737	3,762,283
Interfund Transfers	43,013,669	32,904,726	27,899,425
Other Expenditures	8,097,290	8,329,399	7,059,258
<b>Total Expenditures</b>	<b>\$112,973,764</b>	<b>\$120,864,274</b>	<b>\$120,229,310</b>

### Expenditure by Division

Office of the Chief of Water Resources	953,697	1,828,639	1,768,638
Stormwater Management	6,387,640	8,221,425	9,725,287
Water Resources Planning & Engineering	1,941,402	2,818,969	3,256,122
Water Distribution	6,197,934	7,073,072	7,490,786
Sewer Conveyance	8,885,272	13,133,477	13,864,974
Water Reclamation	10,815,158	16,426,979	16,822,709
Water Supply & Treatment	7,612,912	8,718,902	9,202,927
Industrial & Domestic Water Plant	10,442,438	11,970,023	13,659,770
Water Interdepartmental <sup>2</sup>	20,374,941	16,920,235	17,201,537
Sewer Interdepartmental <sup>2</sup>	39,362,370	33,752,553	27,236,560
<b>Total Expenditures</b>	<b>\$112,973,764</b>	<b>\$120,864,274</b>	<b>\$120,229,310</b>

<sup>1</sup> In FY24, the departments funded by the Water and Sewer Fund will face increased expenses due to the settlement of the Von Trapp Class Action Lawsuit, requiring a collective payment of \$3.5 million to the Risk Management Fund via the Insurance by Risk Management account to cover the liability.

<sup>2</sup> Water and Sewer Interdepartmental are non-operating divisions of Water Resources.

## Authorized Positions

<b>Water Resources<sup>1</sup></b>	<b>2024 FTE</b>	<b>2025 FTE</b>	<b>2024-2025 Difference</b>
Office of Chief of Water Resources <sup>2</sup>	6.00	10.00	4.00
Stormwater Management	49.00	49.00	-
Water Resources Planning & Engineering	22.00	25.00	3.00
Water Distribution	51.00	53.00	2.00
Sewer Conveyance	70.00	76.00	6.00
Water Reclamation	75.00	74.00	(1.00)
Water Supply & Treatment	26.00	28.00	2.00
Industrial & Domestic Water Plant	40.00	40.00	-
<b>Total Full-Time Equivalents</b>	<b>339.00</b>	<b>355.00</b>	<b>16.00</b>

## Workload Measures

<b>Water Resources Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Maintain pump stations on line percentage	95%	82%	93%	Department Monthly Report
Maintain/repair water resources facilities to ensure that they meet building code standards	290	234	257	Monthly Report
Review plans, specifications and as-built documents	777	850	900	Monthly Report
Update AutoCAD/GIS 1"600' scale water and sewer maps (linear feet)	68,000	81,537	89,690	Monthly Report
RFP development for construction and design of water & sewer infrastructure	6	0.5	0.8	Monthly Report
Linear feet of water/sewer model created/updated	4,466,219	6,668,166	6,700,000	Monthly Report
Compliance with Safe Drinking Water Act - Backflow Inspections	1,200	1,596	1,755	Monthly Report
Number of system analysis reports completed	48	93	102	Monthly Report
Well sites monitored for pressure	46	46	46	Water Supply and Treatment Staff
Well sites maintained	44	44	44	Water Supply and Treatment Staff
Water treated (MGD)	19	20	18	SCADA Reports

<sup>1</sup> For detailed information on FTE changes, please refer to the specific department page where changes are clearly outlined.

<sup>2</sup> The FY25 budget includes continuous effort to realign the Chief's office to ensure equitable service delivery. This includes the addition of a Planning Administrator, Senior Management Analyst, Special Projects Coordinator, and an Executive Assistant.



<b>Water Resources Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Samples collected	3,621	3,700	3,700	Water Supply and Treatment Staff
Complaints investigated completion percentage	100%	100%	100%	311 Application
System inspections (includes utility locates, construction inspection, backflow inspection and testing) - modified reporting to include number of locates rather than locate sites	66,000	70,500	70,000	311 Service Requests and Work Orders, Daily Division and City Works (CMMS) Work Order Records
Water meter program (includes meter installations, maintenance, testing and revenue tasks)	62,000	67,500	70,000	311 Service Requests and Work Orders, Daily Division and City Works Work Order Records
Fire hydrant program (includes hydrant repairs, installations and preventative maintenance)	2,200	2,200	4,500	311 Service Requests and Work Orders, Daily Division and City Works Work Order Records
Water main leak repair program (includes both water mains and water service leak repairs)	1,200	1,300	1,325	311 Service Requests and Work Orders, Daily Division and City Works Work Order Records
Linear feet of conduit installation for future fiber optic cable	100	100	100	311 Service Requests and Work Orders, Daily Division and City Works Work Order Records
Distribute rain barrels	60	80	80	Department
Annual water audits	6	6	6	Georgia Environmental Protection Division
Annual report on drinking water quality for customers	7	7	7	Georgia Environmental Protection Division

<b>Water Resources Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Watershed protection plan goals achieved	1	1	1	Georgia Environmental Protection Division
Modernize water meter infrastructure	10,000	17,000	17,000	Department
Number of sanitary sewer stoppages cleared	320	260	350	311 Service Requests and Work Orders, Daily Division and City Works Work Order Records
Feet of sanitary sewer repaired/extended	1,800	2,000	2,500	311 Service Requests and Work Orders, Daily Division and City Works Work Order Records
Feet of sanitary sewer main cleaned (includes contractor cleaning)	320,000	250,000	350,000	311 Service Requests and Work Orders, Daily Division and City Works Work Order Records
Number of sanitary sewer main break repairs	88	85	90	311 Service Requests and Work Orders, Daily Division and CityWorks Work Order Records
Operate sanitary sewer lift station (within State EPD Compliance)	220	216	216	Asset Management Documentation and 311 and CityWorks
Perform station maintenance tasks (includes mechanical, electrical and grounds tasks)	445,000	400,000	440,000	Asset Management Documentation and 311 and CityWorks
Perform station ARV inspection, ARV inspection, ARV replacement and station head / capacity tests	275	200	275	Asset Management Documentation and 311 and CityWorks

<b>Water Resources Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Perform station inspections & operate odor control units	11,000	10,000	11,000	Asset Management Documentation and 311 and CityWorks
Gallons of wastewater treated (millions of gallons)	6,000	5,924	5,367	Flow Meters
Monthly N.P.D.E.S. permit compliance achieved (President St. Plant)	12	10	12	Laboratory Analysis
Industrial pretreatment permit renewals	11	6	8	Pretreatment Applications
Water treated by 3 regional wastewater facilities - (millions of gallons)	3,200	3,341	3,210	Flow Meters
Monthly N.P.D.E.S. permit compliance achieved (Regional Plants)	44	36	48	Laboratory Analysis
Water sold (millions of gallons) (I&D Plant)	15,219	15,275	16,000	I & D Report
Chemical and biological tests performed (I&D Plant)	143,244	150,000	150,000	I & D Report
Number of calibrations within standard	1,167	1,300	1,300	I & D Report
Complaints investigated percentage (I&D Plant)	100%	100%	100%	I & D Staff
Number of EPD violations (I&D Plant)	1	0	0	Georgia EPD

The logo features a green arc above the text "Stormwater Management" in a bold, blue, sans-serif font. Below the text is another green arc, mirroring the one above.

# Stormwater Management

## Stormwater Management Overview

The Stormwater Management Department is responsible for the maintenance and repair of open and closed drainage systems ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit, reviewing private development plans to ensure compliance with pertinent City ordinances, managing the flood reduction capital infrastructure improvement program, and protecting our water resources from stormwater pollution.

The City's stormwater system is a vast web of canals, ditches, pipes, curbs, inlets, basins, pump stations, and open spaces. They all connect and play a critical role in preventing damage and pollution from storms. The City of Savannah's Stormwater Management Plan outlines how the City will minimize flooding and protect rivers and waterways from pollution. This plan is required before the City receives a permit to release any stormwater runoff to public rivers and waterways.

The Stormwater Management Department contracted an external firm to conduct monthly inspections of the City's stormwater systems, encompassing pipes, inlets, and manholes. These inspections began in FY24 and will continue through FY25, with an estimated expenditure of \$350,000 in FY25. Additionally, the City is actively pursuing the options surrounding establishing a Stormwater Utility Fee and has allocated \$150,000 for the continuation of a stormwater feasibility study, which is anticipated to be completed in FY25.

On the other hand, as part of the department's efficiency strategy to optimize fleet size and type, the department will retire a fully depreciated cargo van and mower to facilitate the acquisition of a boom bucket truck, enabling access to elevated areas at the stormwater pump station facilities, resulting in a \$150,000 transfer to the Vehicle Replacement Fund in FY25.

## Key Business Services

- Minimize Flooding
- Stormwater Infrastructure Management
- Water Resources Protection and Regulatory Compliance

## Core Responsibilities

- Manage, maintain, and improve the City's separate stormwater system, including activities necessary to control and monitor stormwater runoff quantity and quality.
- Operate the stormwater system at its peak practicable capacity with zero excursions to the environment.
- Maintain and repair the open and closed drainage system, ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit; review private development plans to ensure compliance with pertinent City ordinances; and manage the flood reduction capital improvement program.

- Ensure only rainwater flows into the City of Savannah's surrounding creeks, marshes, and rivers.
- Ensure clean water resources for fishing and swimming.
- Protect and maintain the integrity of local aquatic resources and, consequently, the health, safety, and welfare of the public.
- Comply with the Georgia Department of Natural Resources and the United States Environmental Protection Agency stormwater regulations.
- Develop stormwater educational and public awareness programs.
- Inspect, survey, and monitor any stormwater facility, public or private, to ensure compliance with an accepted stormwater management plan.
- Conduct sampling of any substance or parameter; investigate suspicious discharges; determine compliance with the requirement of construction plans; determine compliance with requirements or maintenance plans; provide an annual report as required.
- Respond to citizen inquiries/requests for stormwater improvement opportunities.

#### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	6,387,640	8,221,425	9,725,287
<b>Total Revenue</b>	<b>\$6,387,640</b>	<b>\$8,221,425</b>	<b>\$9,725,287</b>

Expenditure by Type			
Personnel Services	3,180,300	4,023,275	4,321,253
Outside Services	1,525,969	2,480,826	2,831,065
Commodities	265,587	355,672	415,600
Internal Services	695,555	677,921	1,122,856
Interfund Transfer	212,875	-	150,000
Other Expenditures	507,354	683,731	884,513
<b>Total Expenditures</b>	<b>\$6,387,640</b>	<b>\$8,221,425</b>	<b>\$9,725,287</b>

## Authorized Positions

<b>Stormwater Management</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	1.00	106.00
Administrative Secretary	1.00	105.00
Civil Engineer	1.00	117.00
Construction Inspector	4.00	111.00
Director, Stormwater Operations	1.00	308.00
Electrician	2.00	108.00
Electronic Control Technician	1.00	111.00
Engineering Technician	1.00	108.00
GIS Analyst	1.00	113.00
Heavy Construction Equipment Operator	6.00	108.00
Heavy Equipment Operator	6.00	107.00
Maintenance Crew Chief	4.00	110.00
Maintenance Superintendent	1.00	117.00
Maintenance Supervisor	3.00	113.00
Maintenance Worker	6.00	102.00
Medium Equipment Operator	1.00	105.00
Regulatory and Compliance Coordinator	1.00	115.00
Senior Civil Engineer	3.00	98.00
Senior Maintenance Worker II	2.00	104.00
Stormwater Development & Environmental Manager	1.00	306.00
Stormwater Maintenance Mechanic	1.00	109.00
Stormwater Management Manager	1.00	120.00
<b>Total Full-Time Equivalents</b>	<b>49.00</b>	





# Water Resources Planning & Engineering



## **Water Resources Planning & Engineering Overview**

The Water Resources Planning & Engineering Department has been delegated as the enforcement agency by and for the Georgia Environmental Protection Division (EPD) to review and approve all water and sewer construction plans and specifications, and designs to ensure City compliance with federal, state, and local rules, regulations, and ordinances.

In FY25, the department will expand its workforce by adding three full-time equivalent positions: an Assistant Director, a Medium Equipment Operator, and a Water and Sewer Locator II. As a result, the Medium Equipment Operator and Water and Sewer Locator II positions will form the City's inaugural Valve Exercising Team. This team will focus on maintaining and ensuring the operability of the City's water valves, which will facilitate more efficient maintenance and operation of the water system.

## **Key Business Services**

- Capital Project Management, Master Planning, and Engineering
- Construction Management and Inspection
- Water and Sewer Facilities Maintenance and Repair
- Water Meter Tap and Connection
- Fee Collection and Management
- Geographical Information System Mapping
- Water Resources Protection and Regulatory Compliance
- Construction and Backflow Inspection

## **Core Responsibilities**

- Maintain an inventory of public drinking water and wastewater systems.
- Maintain and repair water resources building facilities and ensure building code standards are met.
- Review and approve capital projects and private development, water and sewer construction plans and specifications; engineer and ensure compliance with federal, state, and local ordinances.
- Management of water and sewer capital projects and water and sewer agreement implementation.
- Management and collection of water meter, tap applications, and system connection fees.
- Administer the service center's Geographical Information System (GIS), valve program, and water and wastewater as-built plans, update easement plat and layer, field locate, sketch, map, and tabulate valves, update AutoCAD/GIS; scale water & sewer maps and create maps as needed.

- Create and prepare water and sewer computer models and system simulation analysis and reports and master plans.
- Ensure backflow inspection and backflow testing, including hydrant fire flow test, assistance to plumbers, contractors, and the public.
- Provide technical support to all other departments within the Water Resources Service Center.

#### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Water & Sewer Fund	1,941,402	2,818,969	3,256,122
<b>Total Revenue</b>	<b>\$1,941,402</b>	<b>\$2,818,969</b>	<b>\$3,256,122</b>

Expenditure by Type			
Personnel Services	1,687,342	2,069,736	2,402,775
Outside Services <sup>1</sup>	27,027	39,091	316,006
Commodities	34,507	37,771	50,115
Internal Services	148,271	617,123	275,770
Interfund Transfer	-	-	112,174
Other Expenditures	44,255	55,248	99,282
<b>Total Expenditures</b>	<b>\$1,941,402</b>	<b>\$2,818,969</b>	<b>\$3,256,122</b>

<sup>1</sup> The increase in Outside Services is primarily due to funding for a water leak survey to identify infrastructure improvements with the goal of reducing consumption and reliance on groundwater, reducing production costs, and preparing the City to remain in compliance with Georgia EPD groundwater reduction requirements.

## Authorized Positions

<b>Water Resources Planning &amp; Engineering</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	1.00	106
Assistant Director, Planning & Engineering	1.00	305
Building & Electrical Maintenance Supervisor	1.00	112
Carpenter	1.00	107
Civil Engineer	2.00	117
Construction Inspector	5.00	111
Customer Service Representative	1.00	103
Director, Water & Sewer Planning	1.00	308
Engineering Technician	1.00	108
GIS Analyst	1.00	113
Medium Equipment Operator	1.00	105
Permit Technician	1.00	106
Principal GIS Analyst	1.00	118
Senior Carpenter	1.00	108
Senior Civil Engineer	4.00	98
Water & Sewer Locator II	1.00	108
Water & Sewer Manager	1.00	120
<b>Total Full-Time Equivalents</b>	<b>25.00</b>	



## **Water Distribution Overview**

The Water Distribution Department<sup>1</sup> is responsible for the operation, maintenance, and management of the City's Water Distribution Systems at the highest quality level of service. The department is committed to meeting or exceeding all applicable Safe Drinking Water Act (O.C.G.A. § 391-3-5-13) requirements and Georgia Utilities Facilities Protection Act (O.C.G.A. § 25-9-3 (13)) requirements, utilizing existing and emerging technologies which increase system efficiency while maintaining or reducing costs to City customers. The department is responsible for ensuring the safe delivery of potable water at flows and pressure sufficient to meet current residential, commercial, industrial, and institutional requirements, as well as providing fire protection demands in the service area.

In the FY25 Budget, the Water Distribution Department will be restructured into its own entity separate from Sewer Conveyance, enhancing its ability to serve the City's water customers. This realignment includes the addition of key personnel, including resource allocations for one Director and two Water Locator II positions.

## **Key Business Services**

- Water Distribution
- Public Health Protection
- Customer Service
- Community Engagement
- Public Health Protection

## **Core Responsibilities**

- Operate and maintain the water distribution infrastructure necessary to deliver safe, potable water at sufficient pressure for current residential, commercial, industrial, and institutional requirements, as well as dealing with system transient waves, and system hydraulics.
- Assure all fire protection demands for the water system are in adherence to the Insurance Service Offices rating.
- Install, repair, and replace fire hydrants to ensure adequate fire protection.
- Perform water main and service lateral leak repairs, replacements, installations, and construction.
- Perform water system condition assessments, asset inspections, and tapping sleeve and valve installations.

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<sup>1</sup> Prior to FY25, Water Distribution was division of Water Distribution & Conveyance.

- Complete direct and automated meter installations, removals, and maintenance.
- Conduct water meter testing and billing investigations when requested.
- Locate fiber lines to ensure the City's compliance with the Georgia Utilities Facilities Protection Act (O.C.G.A. § 25-9-3 (13)).
- Locate utility lines through conductive electromagnetic, in-conductive electromagnetic, and other locating technologies.
- Repair, install, and construct water mains and perform cross-connection testing and investigation to ensure no contamination of the potable water distribution system.
- Locate water, sewer, and storm lines to assure compliance with the Georgia Dig Law.
- Develop the Water Distribution Asset Management Plan to inventory assets, including asset conditions and minimum life cycle costs.
- Respond to customer concerns pertaining to the water system issues.

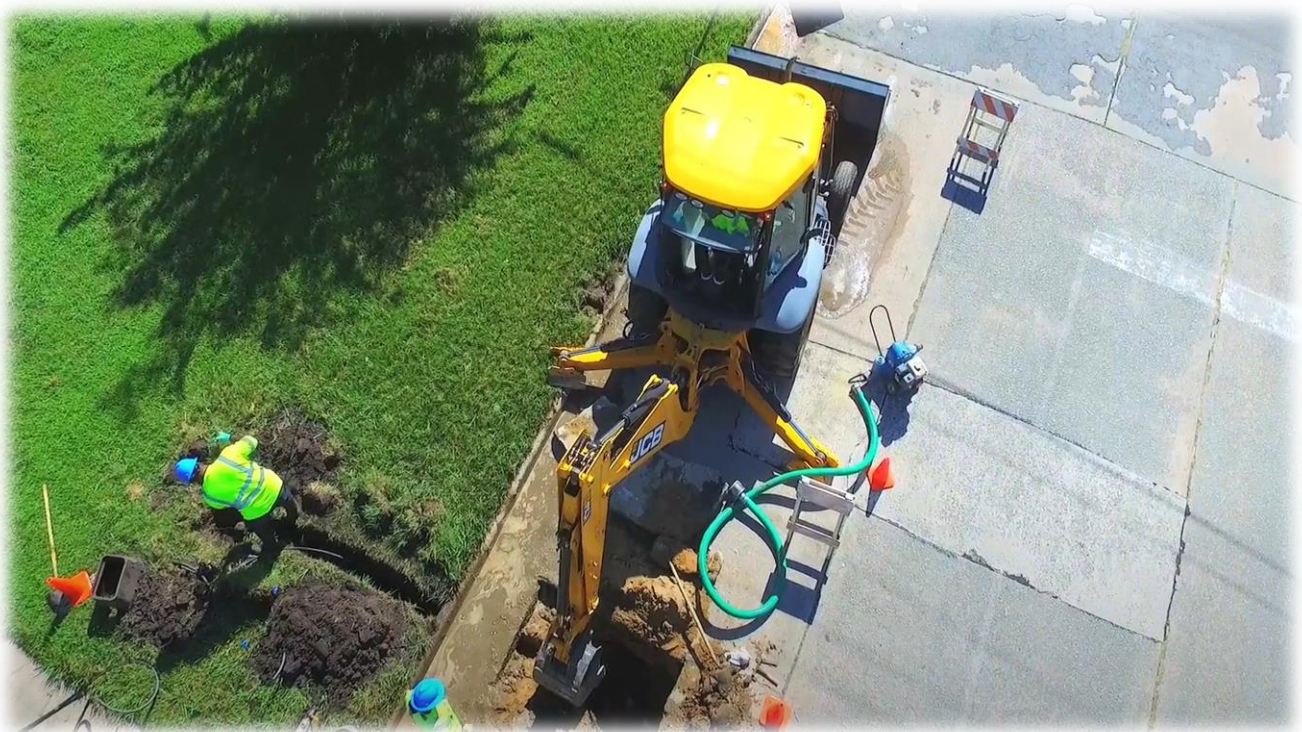
#### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Water & Sewer Fund	6,197,934	7,073,072	7,490,786
<b>Total Revenue</b>	<b>\$6,197,934</b>	<b>\$7,073,072</b>	<b>\$7,490,786</b>

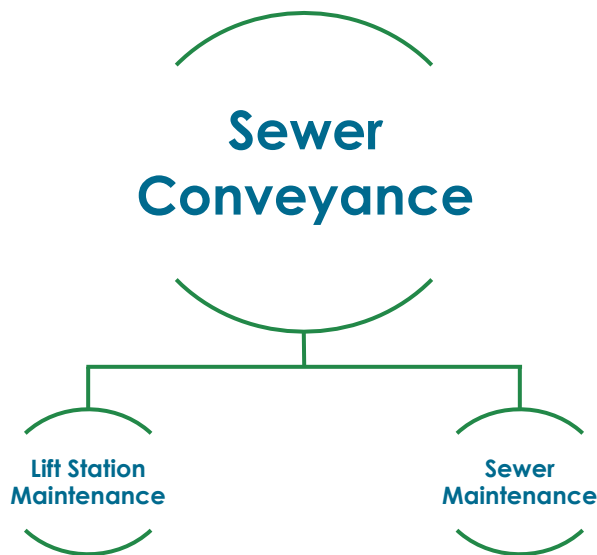
Expenditure by Type			
Personnel	3,093,705	3,722,444	4,068,843
Outside Services	677,923	710,746	625,482
Commodities	1,719,721	1,548,442	1,678,614
Internal Services	549,347	925,170	760,759
Interfund Transfer	-	-	22,264
Other	157,238	166,270	334,824
<b>Total Expenditures</b>	<b>\$6,197,934</b>	<b>\$7,073,072</b>	<b>\$7,490,786</b>

## Authorized Position

<b>Water Distribution</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	1.00	106
Asset Management Coordinator	1.00	113
Construction Inspector	1.00	111
Customer Service Representative	3.00	103
Director, Water Distribution	1.00	308
Maintenance Crew Chief	7.00	110
Maintenance Supervisor	5.00	113
Maintenance Worker	4.00	102
Medium Equipment Operator	4.00	105
Senior Maintenance Worker	6.00	103
Water & Sewer Locator I	3.00	107
Water & Sewer Locator II	2.00	108
Water & Sewer Manager	1.00	120
Water & Sewer Superintendent	1.00	117
Water Meter Reader	5.00	102
Water Meter Technician	7.00	105
Water Services Supervisor	1.00	113
<b>Total Full-Time Equivalents</b>	<b>53.00</b>	







### **Sewer Conveyance Overview**

The Sewer Conveyance Department<sup>1</sup> is responsible for the operation, maintenance, and management of the City's Sanitary Sewer Maintenance and Lift Station Maintenance activities at the highest quality level of service. The department is committed to meeting or exceeding all applicable State rules and laws O.C.G.A. § 391-3-6-.05 and O.C.G.A. § 12-5-20 et seq. and federal and local ordinance regulations, while utilizing existing and emerging technologies and system specifications which increase system efficiency while maintaining or reducing costs to City customers.

To ensure the collection and uninterrupted transportation of sanitary sewer from the City's customers to the Water Reclamation Plants, the conveyance system includes approximately 810 miles of gravity sanitary sewer mains, 130 miles of sewer force mains, assorted valves, over 18,000 manholes, and 215 sanitary sewer lift stations. The City's lift stations pumping capacity range from 300,000 gallons per day to 12,000,000 gallons per day.

In FY25, the Sewer Conveyance Department will be established as a separate department within the Water Resources Service Center, dissolving the Water Distribution & Conveyance Department. This realignment highlights the ongoing evolution and improvement of services within the Water Resources Service Center and aims to enhance operational efficiency and service delivery. As a result, the FY25 budget outlines the addition of six essential positions within the department, which includes a Director, a Maintenance Mechanic, a Maintenance Crew Chief, a Television Crew Supervisor, and two Maintenance Workers, all aimed at improving service delivery for the City of Savannah's residents, businesses, and visitors.

### **Key Business Services**

- Public Health Protection
- Sewer Conveyance
- Sewer Maintenance
- Sanitary Sewer Lift Station Maintenance
- Community Engagement

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<sup>1</sup> Prior to FY25, the Sewer Conveyance Department was a division of the Water Distribution & Conveyance Department.

## Core Responsibilities

- Repair, install, and construct sanitary sewer gravity mains along with the preparation and setup of bypass pumps when required for sewer main and lift station repairs.
- Ensure mitigation of contaminated areas when sewage spills occur.
- Perform jetting and vacuuming of the City's gravity sewer mains to keep the collection system free from debris and grease to prevent sewer main stoppages, backups, and sewage spills.
- Perform lift station inspections at scheduled times.
- Perform periodic lift station electrical, mechanical, and grounds maintenance tasks.
- Operate and maintain electrical facilities at all lift stations, which include the operation of portable electrical generators.
- Operate and maintain the Supervisory Control and Data Acquisition (SCADA) system and fabrication of control panels and assist SCADA personnel.
- Assist in both private development and management of sanitary sewer line relocation/replacement.
- Respond to customer concerns regarding sanitary sewer service issues.
- Develop the Sewer Conveyance Asset Management Plan to inventory assets, including asset conditions and minimum life cycle costs.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Water & Sewer Fund	8,885,272	13,133,477	13,864,974
<b>Total Revenue</b>	<b>\$8,885,272</b>	<b>\$13,133,477</b>	<b>\$13,864,974</b>

Expenditure by Type			
Personnel	4,004,798	5,601,299	6,363,403
Outside Services	2,866,340	3,502,037	4,082,789
Commodities	827,503	1,316,763	1,481,433
Internal Services	927,590	1,764,785	999,985
Capital Outlay	16,107	-	65,000
Interfund Transfer	-	191,300	9,507
Other	242,934	757,293	862,857
<b>Total Expenditures</b>	<b>\$8,885,272</b>	<b>\$13,133,477</b>	<b>\$13,864,974</b>

Expenditure by Division			
Lift Station Maintenance	5,357,604	7,123,937	7,846,642
Sewer Maintenance <sup>1</sup>	3,527,668	6,009,540	6,018,332
<b>Total Expenditures</b>	<b>\$8,885,272</b>	<b>\$13,133,477</b>	<b>\$13,864,974</b>

<sup>1</sup> In FY24, the Televising Crew transferred from Water Reclamation to Sewer Maintenance for efficient and effective business management.

## Authorized Position

<b>Sewer Conveyance</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	1.00	106
Asset Management Coordinator	1.00	113
Civil Engineer	1.00	117
Construction Inspector	1.00	111
Customer Service Representative	2.00	103
Director, Sewer Conveyance	1.00	308
Electronic Control Technician	3.00	111
Electronic Control Technician Supervisor	1.00	115
Heavy Construction Equipment Operator	2.00	108
Heavy Equipment Operator	14.00	107
Maintenance Crew Chief	4.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	4.00	113
Maintenance Worker	6.00	102
Medium Equipment Operator	1.00	105
Senior Maintenance Worker	9.00	103
Senior Water & Sewer Maintenance Mechanic	10.00	110
Senior Water & Sewer Television Inspector	3.00	110
Supply Clerk	1.00	106
Television Inspection Technician	3.00	106
Television Crew Supervisor	1.00	113
Water & Sewer Maintenance Mechanic	4.00	107
Water & Sewer Manager	1.00	120
Water & Sewer Superintendent	1.00	117
<b>Total Full-Time Equivalents</b>	<b>76.00</b>	



## **Water Reclamation Overview**

The Water Reclamation Department consists of five treatment facilities, President Street, Wilshire, Crossroads, Georgetown, and Travis Field, which have treatment capacities ranging from 3 to 27 million gallons per day (MGD). Each plant discharges high-quality effluent to one of the following receiving bodies: the Savannah River Basin, the Ogeechee River Basin, or to the wetlands/unnamed tributary of the St. Augustine Creek. This is accomplished by operating well below the National Pollutant Discharge Elimination System's (NPDES) permit limitations issued by the State of Georgia as promulgated by the Environmental Protection Agency (EPA).

As wastewater leaves any establishment within the City of Savannah, it travels through a vast network of sewer infrastructure. Once wastewater arrives at the treatment facility, the first physical process begins with screening, followed by treatment and stabilization by advanced biological systems. The processes include but are not limited to screening, primary clarification, secondary treatment, disinfection, solids management, and reclaimed water production (tertiary treatment).

Reclaimed water is a portion of the highly treated water discharged from the treatment facility that undergoes additional filtration and disinfection processes. As a result, the City's reclaimed water is 7 times cleaner than standards for where shellfish are harvested, 11 times cleaner than state standards for reclaimed water, and 100 times cleaner than standards for swimming water. Currently, the City's reclaimed water supply is distributed to three golf courses for irrigation: Hutchinson Island, Savannah Golf Course, and Bacon Park, and the department is evaluating future expansion.

During FY24, the department faced challenges with the biosolids machinery at the President Street Facility, requiring the engagement of a sludge hauling and disposal contractor for proper disposal of biosolids. This service is expected to continue during FY25, and expenses are adopted at \$2.8 million, resulting in a significant increase in the Outside Services' budget.

The FY25 budget prioritizes other essential enhancements for the Water Reclamation Department, notably by adding a Senior Civil Engineer and funding for a dump truck. The dedicated engineering role will bolster the department's ability to manage capital projects effectively, supporting the service center goal of increasing the capacity of the City's water reclamation facilities and ensuring more efficient service delivery.

## Key Business Services

- Protect Public Health
- Wastewater Treatment and Lab Analysis
- Industrial Pretreatment
- Fats, Oil, and Grease Abatement

## Core Responsibilities

- Provide the City of Savannah with wastewater treatment facilities that meet and exceed all state and federal mandated standards and regulations.
- Reduce conventional and toxic pollutant levels discharged by industries and other nondomestic wastewater sources into the municipal sewer systems and into the environment.
- Support conservation efforts and prepare wastewater for irrigation reuse.
- Provide a proactive approach to preventative maintenance of the sewer system to minimize disruption of sewer services to the City's customers.
- Examine water treatment chemicals, processes, and testing methods.
- Educate food service workers, food establishments, and grease haulers on how to prevent sanitary sewer backups/overflows (SSO) caused by improper handling and disposal of Fats, Oils, and Grease (FOG).

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Water & Sewer Fund	10,815,158	16,426,979	16,822,709
<b>Total Revenue</b>	<b>\$10,815,158</b>	<b>\$16,426,979</b>	<b>\$16,822,709</b>

Expenditure by Type			
Personnel Services	4,474,498	5,286,625	5,958,228
Outside Services	3,177,895	7,142,721	6,358,434
Commodities	2,078,773	2,312,500	2,294,397
Internal Services	764,010	1,025,942	943,873
Capital Outlay	13,688	397,069	617,000
Interfund Transfer	-	17,600	285,052
Other Expenditures	306,294	244,522	365,725
<b>Total Expenditures</b>	<b>\$10,815,158</b>	<b>\$16,426,979</b>	<b>\$16,822,709</b>

## Authorized Positions

<b>Water Reclamation</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	2.00	106
Chemist	1.00	115
Construction Inspector	3.00	111
Director, Water Reclamation	1.00	308
Electronic Control Technician	3.00	111
Electronic Control Technician Supervisor	1.00	115
Health & Safety Information Coordinator	1.00	111
Heavy Equipment Operator	2.00	107
Industrial Pretreatment Coordinator	1.00	111
Industrial Pretreatment Technician	2.00	109
Laboratory Manager	1.00	119
Laboratory Supervisor	1.00	112
Laboratory Technician	4.00	107
Maintenance Crew Chief	1.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	1.00	113
Maintenance Worker	1.00	102
Painter	1.00	103
Plant Operator	19.00	109
Senior Civil Engineer	1.00	98
Senior Laboratory Technician	3.00	109
Senior Maintenance Worker	2.00	103
Senior Plant Operator	1.00	110
Senior Water & Sewer Maintenance Mechanic	4.00	110
Supply Clerk	1.00	106
Water & Sewer Maintenance Mechanic	4.00	107
Water & Sewer Manager	2.00	120
Water & Sewer Superintendent	2.00	117
Water & Sewer Supervisor	7.00	113
<b>Total Full-Time Equivalents</b>	<b>74.00</b>	



The logo features a green circular arc at the top and bottom, framing the text "Water Supply & Treatment" in a bold, blue, sans-serif font.

# Water Supply & Treatment

## **Water Supply & Treatment Overview**

The Water Supply & Treatment Department treats, filters, and tests water to provide safe drinking water that complies with federal and state drinking water regulations. Savannah Water Resources provides drinking water services to more than 215,000 customers in the City of Savannah and parts of Chatham County. Safe drinking water is provided via 48 groundwater wells strategically located throughout the City's jurisdiction, approximately 20 million gallons of groundwater is pumped daily.

Savannah is very fortunate to have two outstanding drinking water sources, the Floridan Aquifer and the Savannah River. From the water source to the customer's tap, the Water Supply & Treatment Department performs tests throughout the system each day to ensure that drinking water meets all EPA, state, and federal requirements.

The FY25 budget proposal aims to enhance the department's operational efficiency by adding two Maintenance Workers, fully accessorized with a vehicle and required technological needs. This addition aims to bolster the Water Supply & Treatment capacity to handle an increased volume of routine tasks effectively.

## **Key Business Services**

- Provide Safe Drinking Water
- Water Quality Inspections
- Protect Public Health
- Water Conservation
- Maintain SCADA Systems

## **Core Responsibilities**

- Provide adequate and reliable safe drinking water for citizens while meeting compliance with all local, state, and federal drinking water regulations.
- Develop policies and programs that educate citizens about efficient water usage to help conserve our most precious natural resource.
- Maintain groundwater wells to ensure safe drinking water compliance.
- Maintain the City's SCADA system comprised of networks, data sets, and communication systems to monitor the water systems and mitigate exposure to bad actors attempting to gain access to the water system.
- Supply adequate water and pressure for citizens, and businesses, including fire suppression.
- Develop, recommend, and facilitate conservation plans and programs, including source water protection.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Water & Sewer Fund	7,612,912	8,718,902	9,202,927
<b>Total Revenue</b>	<b>\$7,612,912</b>	<b>\$8,718,902</b>	<b>\$9,202,927</b>

Expenditure by Type			
Personnel	1,856,851	2,028,084	2,331,983
Outside Services	1,629,161	2,026,854	2,066,026
Commodities	438,108	516,623	572,700
Internal Services	3,603,252	4,014,098	4,066,963
Capital Outlay	-	51,350	10,000
Interfund Transfer	-	-	55,000
Other Expenditures	85,540	81,893	100,255
<b>Total Expenditures</b>	<b>\$7,612,912</b>	<b>\$8,718,902</b>	<b>\$9,202,927</b>

## Authorized Positions

Water Supply & Treatment	2025 FTE	Grade
Administrative Clerk	1.00	102
Electronic Control Technician	1.00	111
Electronic Control Technician Supervisor	1.00	115
Maintenance Supervisor	1.00	113
Maintenance Worker	2.00	102
Plant Operator	12.00	109
SCADA Analyst	1.00	113
SCADA Manager	1.00	120
SCADA Technician	1.00	110
Senior Plant Operator	2.00	110
Water & Sewer Maintenance Mechanic	2.00	107
Water & Sewer Superintendent	1.00	117
Water & Sewer Supervisor	2.00	113
<b>Total Full-Time Equivalents</b>	<b>28.00</b>	



# Industrial & Domestic Water Plant



## **Industrial & Domestic Water Plant Overview**

The Industrial & Domestic (I&D) Water Treatment Facility is for the provision of an adequate supply of potable water to citizens that use surface water as the source for drinking water as well as meeting the demand of industrial customers. Abercorn Creek, a tributary of the Savannah River, serves as the raw water source for the water treatment process.

The I&D Water Plant has a daily permitted capacity of 58 million gallons. The I&D Plant, constructed in 1947, has been designated an American Water Works Association Landmark. The facility has undergone multiple upgrades since the initial construction to keep pace with the increase in water demand.

Although initially constructed primarily to provide water for industrial use, the I&D Facility treats and filters the water raw from Abercorn Creek and produces potable (finished) water. The I&D Water Treatment Facility also supplies some domestic water to Savannah, Port Wentworth, Pooler, and Effingham County.

The adopted FY25 budget includes escalating operational costs, specifically in electricity, chemicals, and equipment maintenance. These expense drivers contribute to the 7.7 percent and 19 percent increases for the outside services and commodities budget, respectively.

## **Key Business Services**

- Provide Safe Drinking Water
- Water Quality Inspections
- Water Quality Analysis
- Protect Public Health

## **Core Responsibilities**

- Provide reliable drinking water to citizens of communities that use groundwater as the source for drinking water, including Chatham, Bryan, and Effingham Counties.
- Conduct analysis of the water treatment facility and water distribution system to ensure safe drinking water standards are met.
- Supply adequate water supply and pressure for fire suppression.
- Maintain a state-certified microbiological testing laboratory.
- Conduct analyses of raw water and treated water to ensure the safety of drinking water.
- Maintain a 97-million-gallon reservoir to hold treated water from Abercorn Creek, which increases the City's capacity to supply drinking water in the event of a natural or man-made emergency.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
I&D Water Services Fund	10,442,438	11,970,023	13,659,770
<b>Total Revenue</b>	<b>\$10,442,438</b>	<b>\$11,970,023</b>	<b>\$13,659,770</b>

Expenditure by Type			
Personnel	2,741,130	3,117,222	3,475,702
Outside Services	3,319,888	3,997,710	4,306,649
Commodities	3,242,622	3,550,585	4,226,780
Internal Services	1,074,081	1,195,640	1,384,940
Capital Outlay	-	5,000	120,000
Interfund Transfer	794	-	-
Other	63,923	103,866	145,699
<b>Total Expenditures</b>	<b>\$10,442,438</b>	<b>\$11,970,023</b>	<b>\$13,659,770</b>



## Authorized Positions

<b>Industrial &amp; Domestic Water Plant</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	1.00	106
Chemist	1.00	115
Director, Supply & Treatment	1.00	308
Electronic Control Technician	2.00	111
Heavy Equipment Operator	1.00	107
Laboratory Manager	1.00	119
Laboratory Supervisor	1.00	112
Laboratory Technician	3.00	107
Maintenance Crew Chief	1.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	1.00	113
Maintenance Worker	4.00	102
Microbiologist	1.00	115
Plant Operator	6.00	109
Senior Civil Engineer	1.00	98
Senior Laboratory Technician	1.00	109
Senior Maintenance Worker	1.00	103
Senior Plant Operator	1.00	110
Senior Water & Sewer Maintenance Mechanic	2.00	110
Water & Sewer Maintenance Mechanic	3.00	107
Water & Sewer Manager	1.00	120
Water & Sewer Superintendent	1.00	117
Water & Sewer Supervisor	4.00	113
<b>Total Full-Time Equivalents</b>	<b>40.00</b>	



# Community Services

*Savannah is a City comprised of diverse, vibrant neighborhoods in which we raise our families, socialize with our neighbors, buy goods and services, and build a sense of civic pride. It is essential that the City focuses on key neighborhood issues like accessible housing, recreation facilities, and programs as well as those things that weaken us, like poverty and blight. The City of Savannah will do its part to help raise our residents out of poverty; ready youth and adults to participate in the economy and be self-sufficient; promote a safe, clean, and healthy environment; and work in partnership with community members to build and sustain vibrant neighborhoods. Our vision is "Savannah is an extraordinary place to live, learn, and prosper". The City is committed to that vision and creating a sense that we are "One City".*





### **Community Services Service Center Overview**

Community Services works to improve the quality of life in Savannah through activities that involve planning and development, neighborhood revitalization, parks and recreation, arts and cultural enrichment programs and activities, youth and family services, housing rehabilitation and financing, and a safe community.

### **Linkage to Strategic Priorities & Goals**

- Always Be a High-Performing Government
- Develop World Class Livable Environments and Infrastructure
- Expand Economic Access, Opportunity, and Vitality for All
- Improve Quality of Life by Raising Municipal Service Standards
- Increase Public Safety and Our Collective Sense of Security

### **Key Business Services**

- Executive Leadership
- Housing Development, Rehabilitation, and Financing
- Youth and Family Services
- Neighborhood Planning and Enhancement
- Recreation and Leisure Services
- Arts and Cultural Resources
- Grants Management and Administration

### **Core Responsibilities**

- Manage and direct operational activities through assigned departments; provide management direction and guidance to department directors in planning, organizing, coordinating, and implementing programs affecting assigned areas of responsibility.

- Develop recommendations on City-wide work methods, operating policies, operating procedures, program services, and other administrative issues.
- Maximize effectiveness and efficiency of operations by identifying and sharing available resources within assigned departments; develop and implement improvements; determine service delivery levels by addressing problems and complaints and assessing the needs of citizens and the public.
- Research and develop additional revenue sources and implement City objectives through the completion of special projects as requested by the City Manager; determine areas of potential cost reduction, revenue enhancement, or program improvement; make recommendations and direct and implement changes.
- Oversee and participate in the development and administration of the assigned segment of the City budget; approve the forecast of funds needed by the service area assigned for staffing, equipment, materials, and supplies.
- Provide leadership in developing a culture that values people and their differences and is free from inequities and barriers to people reaching their full potential and focuses on delivering quality core services.
- Provide leadership in promoting sustainable, environmentally sensitive development and operations in the community and the department.
- Respond to and resolve difficult, complex, and sensitive citizen inquiries and complaints; interpret, analyze, defend, and explain City policies, procedures, programs, and activities; resolve sensitive and controversial issues; respond to public relations requests, and coordinate media announcements.
- Develop strategies that provide citizens with clean, safe neighborhoods and access to quality housing, recreational facilities, leisure opportunities, and supportive services.
- Develop partnerships among all levels of government and the private sector, including for-profit and nonprofit organizations that help build and sustain our community.
- Ensure that work program activities comply with budgetary guidelines and that objectives are met regularly; monitor progress through various reporting systems.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Community Development Fund	2,803,886	3,396,399	4,061,327
General Fund	17,580,588	20,702,747	24,530,170
<b>Total Revenue</b>	<b>\$20,384,474</b>	<b>\$24,099,146</b>	<b>\$28,591,497</b>

Expenditure by Type			
Personnel Services	11,725,034	14,465,161	18,551,434
Outside Services	2,177,520	2,501,564	2,562,151
Commodities	1,517,605	2,507,489	2,639,271
Internal Services	2,196,882	2,180,990	2,807,368
Capital Outlay <sup>1</sup>	54,742	26,000	-
Interfund Transfers	13,058	15,267	11,665
Other Expenditures	2,699,633	2,402,675	2,019,608
<b>Total Expenditures</b>	<b>\$20,384,474</b>	<b>\$24,099,146</b>	<b>\$28,591,497</b>

Expenditure by Department			
Office of the Chief of Community Services	629,501	690,491	720,189
Neighborhood Safety & Engagement	1,174,780	1,852,687	2,220,973
Cultural Resources	1,838,195	2,261,222	2,152,915
Human Services	5,106,712	5,251,144	5,412,532
Housing & Neighborhood Services	2,167,555	2,655,575	3,114,954
Recreation & Leisure Services	9,467,731	11,388,027	14,969,934
<b>Total Expenditures</b>	<b>\$20,384,474</b>	<b>\$24,099,146</b>	<b>\$28,591,497</b>

## Authorized Positions

Community Services	2024 FTE	2025 FTE	2024-2025 Difference
Office of the Chief of Community Services	5.00	5.00	-
Office of Neighborhood Safety & Engagement <sup>2</sup>	7.00	10.00	3.00
Cultural Resources	13.50	13.50	-
Human Services	32.63	29.63	(3.00)
Housing Services <sup>3</sup>	28.00	30.00	2.00
Recreation & Leisure Services <sup>4</sup>	149.45	154.76	5.31
<b>Total Full-Time Equivalents</b>	<b>235.58</b>	<b>242.89</b>	<b>7.31</b>

<sup>1</sup> FY23 Recreation & Leisure Services (RLS) invested in fitness equipment, windows, and blinds for a community center and a pressure washing system for cleaning playgrounds, shelters, and courts; FY24 RLS and Office of Neighborhood Safety & Engagement (ONSE) acquired furniture to support realigned staff.

<sup>2</sup> FY25 includes one Senior Program Coordinator, and two Youth Empowerment Specialists reallocated from two Program Coordinator positions and one Loan Officer position from the Human Services Department.

<sup>3</sup> FY25 includes six full-time interim positions for Community Housing Services Agency (CHSA), including one Project Manager, and one Lending Coordinator, which are fully reimbursable positions that CHSA added midyear 2024.

<sup>4</sup> One Center Supervisor and one Aquatics Program Coordinator were added to complete the FY24 reorganization structure adopted by City Council, along with reclassifying 3.05 Recreation Activity Coordinators from part-time to full-time employees.

## Workload Measures

<b>Community Services Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Number of blighted, tax delinquent, underutilized real properties acquired	15	10	30	Land Bank Authority Database
Number of disposed, underutilized real properties returned to a tax-generating and/or community improvement status	20	25	25	Land Bank Authority Database
Number of properties with clouded titles cleared and made marketable	10	15	20	Land Bank Authority Database
Number of properties in Land Bank inventory maintained (property maintenance: cutting, demolition, etc.)	110	150	150	Land Bank Authority Database
Total number of persons served at MJAC (all center activities)	700	750	750	Member Attendance Tracking
Total number of persons engaged in a long-term advancement program	100	100	100	Member Attendance Tracking
Number of high school youth engaged in career development, soft skills, and work readiness training	30	50	50	Enrichment Attendance Records
Number of soft skills classes, job fairs, and hiring events targeting unemployed and underemployed adults	12	12	12	Attendance Records, Surveys
Number of youth receiving violence intervention services	-	—	75	ONSE Department SmartSheet
Number of youth participating in ONSE violence reduction services (all programs)	945	1,050	1,100	ONSE Department SmartSheet
Number of organizations partnering to address youth gun violence	55	60	62	Monthly Reports
Number of ONSE outreach and awareness events hosted	15	23	25	Monthly Reports
Nonprofit grants and contracts administered (includes prior year ESG funded grants)	86	60	66	One Year Action Plan (CDBG/ESG), CPP-General Fund Allocation, HOPWA Audit Checklists

<b>Community Services Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Grantee monitoring site visits, technical assistance reviews, and training conducted	253	262	262	One Year Action Plan (CDBG/ESG), CPP-General Fund Allocation, HOPWA Audit Checklists
Public hearings and citizen engagement sessions to support grant-funded programs	6	8	9	Copies of public notices and sign-in sheets related to One Year Action Plan (CDBG/ESG), CPP- General Fund Allocation, HOPWA
Number of residents connected to services through community poverty reduction programs	22,000	25,000	22,000	Community Partnership Agencies' Quarterly Status Reports
Number of neighborhood leaders and residents participating in leadership training activities	175	291	1,000	Fair Housing Events Grant Training Workshops Organizational Training
Number of youth engaged in neighborhood improvement or leadership activities	100	224	500	Savannah Youth Council, Savannah Youth Academy, and Youth Leadership Program Attendance Rosters
Percent of responding participants rating recreation programs/services as very good or excellent	93%	95%	95%	Customer Survey
Total number of community center programs, classes, and camps offered	-	748	850	RLS Program Data
Total number of athletics/aquatics leagues, programs, clinics, and classes offered	-	120	140	RLS Program Data
Total number of special programs and events offered	-	66	75	RLS Program Data
Number of visual and performing arts events offered	100	32	32	SCAC Program Data

<b>Community Services Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Percent of responding participants rating programs/services very good or excellent	92%	92%	92%	SCAC Survey Data
Number of facility rentals	75	71	80	SCAC Rentals
Number of visual and performing arts classes offered	225	260	260	SCAC Program Data
Total number of persons served at PARC (all center activities)	750	800	800	Member Attendance Tracking
Total number of persons engaged in a long-term advancement program with advancement along key indicators	200	200	200	Member Attendance Tracking
Number of soft skills and work readiness trainings for high school youth	50	50	50	Enrichment Attendance records
Number of soft skills classes, job fairs, and hiring events focused on unemployed and underemployed adults served	10	15	15	Attendance Records, Surveys
Number of CPSI playground inspections completed	700	700	700	Monthly Reports
Number of owner-occupied homes repaired/improved	200	260	250	Housing & Neighborhood Services
Number of home buyers purchasing homes with City and/or DCA or similar assistance	50	68	60	Housing & Neighborhood Services
Number of rental housing units developed, repaired, and/or retained	75	80	155	Housing & Neighborhood Services
Number of blighted, abandoned properties acquired and/or otherwise resolved through 1K-in-10	25	6	50	Housing & Neighborhood Services
Number of new single-family houses (1-4 dwellings) built on vacant lots	35	117	85	Housing & Neighborhood Services
Percent of responding participants rating programs/services as very satisfactory or satisfactory	95%	95%	95%	Housing & Neighborhood Services





# Neighborhood Safety & Engagement



## Neighborhood Safety & Engagement Overview

The Office of Neighborhood Safety & Engagement (ONSE) serves as the City's dedicated platform for fostering public participation in government decisions. The department will create avenues for dialogue, information sharing, partnerships, and various interactions between the City government and neighborhood residents.

The Office of Neighborhood Safety & Engagement empowers community partners and city agencies to actively co-create public safety and prevent violence. Utilizing a trauma-responsive, healing-centered, and equity-based approach, ONSE aims to benefit all residents of Savannah.

Key investments of nearly \$1.3 million in FY25 include \$584,106 in funding for the Youth Advocate Program; \$250,000 for Violence Reduction Grants; \$250,000 for the Path Forward Program; and \$200,000 for Neighborhood Improvement Teams. The FY25 budget for ONSE also includes the addition of one new Senior Program Coordinator and two Youth Empowerment Specialists to continue the effort to reduce youth gun violence. These positions will enhance the department's capacity to respond to community needs and prioritize efforts in the most critical neighborhoods, as well as support youth and families based on data. Additionally, they will help the department respond in neighborhoods and administer case management for youth and families engaged in violent incidents.

## Key Business Services

- Violence Intervention and Interruption
- Community Mentorship
- Neighborhood Engagement
- Grant Development and Management

## Core Responsibilities

- Work across sectors and communities to better support youth and households with the goal of keeping young people alive, out of jail, and at home.
- Develop youth advocacy programs to deter adolescents from entering or participating in gang and violent crime activities.
- Act as the non-law enforcement entity that holistically interrupts and supports those individuals who participate in crime-related activities within the City.
- Develop and initiate mentorship programs to assist the individuals and families that are most at risk of gang participation.
- Interrupt the cyclical nature of repeat offenders who commit violent crimes.

- Seek and administer grant funding, cultivate community partnerships, and leverage resources to increase public safety and the number of residents feeling safe in their neighborhoods.

### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	1,174,780	1,852,687	2,220,973
<b>Total Revenue</b>	<b>\$1,174,780</b>	<b>\$1,852,687</b>	<b>\$2,220,973</b>

Expenditure by Type			
Personnel Services <sup>1</sup>	244,125	432,768	751,372
Outside Services	467,709	662,680	614,226
Commodities	425,064	710,951	747,000
Internal Services	19,464	28,673	67,674
Capital Outlay	-	1,000	-
Interfund Transfer <sup>2</sup>	12,940	1,778	11,665
Other Expenditures	5,478	14,837	29,036
<b>Total Expenditures</b>	<b>\$1,174,780</b>	<b>\$1,852,687</b>	<b>\$2,220,973</b>

### Authorized Positions

Office of Neighborhood Safety & Engagement Services	2025 FTE	Grade
Administrative Assistant	1.00	106
Director, Neighborhood Safety & Engagement	1.00	306
Program Coordinator	2.00	111
Senior Program Coordinator	2.00	114
Youth Empowerment Specialist	4.00	111
<b>Total Full-Time Equivalents</b>	<b>10.00</b>	

<sup>1</sup> FY25 increase reflects the addition of three positions, one Senior Program Coordinator position and two Youth Empowerment Specialist positions which were reallocated and reclassified from Human Services.

<sup>2</sup> FY25 budget includes a 12-passenger van, which will enable the department to transport at-risk youth safely and reliably.



## **Cultural Resources Overview**

The Cultural Resources Department offers Savannah's residents and visitors the opportunity to enjoy a rich and varied cultural life through the arts. The department accomplishes this by coordinating visual and performing arts programs; managing services purchased from Savannah's cultural agencies; and producing and presenting classes, workshops, festivals, youth programs, exhibitions, and performances. Cultural Resources provides technical assistance to arts professionals and cultural organizations while marketing Savannah's robust cultural offerings.

Key investments for FY25 include an additional investment of \$60,000 for the implementation of the Public Art Master Plan, which will support the development of a Public Art Ordinance.

## **Key Business Services**

- Contracts and Grants Management
- Arts and Cultural Programming

## **Core Responsibilities**

- Support and promote the development of local cultural institutions and community organizations that sponsor cultural activities and audiences.
- Provide liaison and administrative support to the Cultural Affairs Commission in effort to increase awareness, develop cultural resources, encourage new cultural services, and increase the utilization of these resources.
- Encourage and facilitate greater and more efficient use of public and private resources for the development and support of the arts.
- Serve as a liaison on cultural matters among City, other governmental agencies, private sector, and art and cultural groups.
- Administer the City's programs of financial support to public and private nonprofit cultural organizations.
- Assist in promoting the City as a tourist destination through the support and advancement of cultural institutions. Provide engaging and educational opportunities to experience Savannah's history and culture.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	1,838,195	2,261,222	2,152,915
<b>Total Revenue</b>	<b>\$1,838,195</b>	<b>\$2,261,222</b>	<b>\$2,152,915</b>

Expenditure by Type			
Personnel Services	838,223	999,636	1,073,763
Outside Services	110,268	237,697	201,149
Commodities	55,178	71,274	90,805
Internal Services	97,461	101,903	119,006
Other Expenditures	737,065	850,712	668,192
<b>Total Expenditures</b>	<b>\$1,838,195</b>	<b>\$2,261,222</b>	<b>\$2,152,915</b>



## Authorized Positions

<b>Cultural Resources</b>	<b>2025 FTE</b>	<b>Grade</b>
Audio/Video Production Specialist	1.50	110
Cultural Resources Assistant	1.00	105
Cultural Services Contract Coordinator	1.00	112
Customer Service Representative	1.00	103
Marketing Coordinator	1.00	112
Performing Arts Program Coordinator	1.00	114
Performing Arts Specialist	1.50	107
Program Manager	1.00	118
Senior Administrative Assistant	1.00	109
Senior Director, Cultural Resources	1.00	308
Visual Arts Specialist	2.50	107
<b>Total Full-Time Equivalents</b>	<b>13.50</b>	





### Human Services Overview

The Human Services Department is responsible for the management, operation, and coordination of social and supportive services for youth, adults, and families. The department oversees collaborations and partnerships with the faith-based community and nonprofit organizations providing community-directed services to families and individuals to assist them in reaching self-sufficiency. The department manages the operation of community resource centers, provides workforce programs, and administers federally funded community development.

FY25 key investments include \$1 million for the Community Partnerships Program benefiting citizens through local nonprofit organization services and programs, \$500,000 in contributions to homelessness support services grants, and \$350,000 for day centers that provide respite from extreme weather for people experiencing homelessness.

### Key Business Services

- Emergency Assistance
- Information and Referral
- Grants Management
- Community Partnerships
- Youth and Young Adult Programs
- Senior Services
- Employment Training
- Neighborhood Leadership Training and Support
- Homeless Support Services

### Core Responsibilities

- Undertake human services, referral services, and family assistance activities that collectively assist youth, individuals, elderly, and families from low and moderate-income households.
- Offer programs and services for youth to meet needs and provide positive experiences in a safe environment.
- Seek grant funding to supplement and expand human services delivery.



- Develop and recommend purchase of service agreements with nonprofit agencies, coordinate related activities, and provide oversight of community partnership agreements, including proposal review, contract negotiation, and development of performance outcomes.
- Operate resource centers offering residents community-based programs, which include intake assessment and connection or referral to various comprehensive services that assist families and individuals in achieving self-sufficiency.
- Coordinate with federal, state, county, and public/private nonprofit and for-profit organizations in the provision of comprehensive community-based support services for residents and apply for federal and state assistance to augment funding for department activities.
- Provide youth, unemployed, underemployed, and dislocated workers with workforce training and employment assistance.

### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Community Development Fund	636,331	740,824	946,373
General Fund	4,470,381	4,510,320	4,466,159
<b>Total Revenue</b>	<b>\$5,106,712</b>	<b>\$5,251,144</b>	<b>\$5,412,532</b>

Expenditure by Type			
Personnel Services	2,140,011	2,223,661	2,495,583
Outside Services	359,309	274,143	285,362
Commodities	389,207	929,707	934,334
Internal Services	469,975	512,910	645,670
Interfund Transfer	118	-	-
Other Expenditures	1,748,092	1,310,723	1,051,583
<b>Total Expenditures</b>	<b>\$5,106,712</b>	<b>\$5,251,144</b>	<b>\$5,412,532</b>

Expenditure by Division			
Human Services Administration <sup>1</sup>	2,952,072	2,953,606	2,736,809
Grants & Contracts	636,331	740,824	946,373
Family & Community Services	486,846	345,392	452,645
Moses Jackson Advancement Center <sup>2</sup>	472,542	546,449	526,657
Pennsylvania Avenue Resource Center <sup>3</sup>	558,921	664,873	750,048
<b>Total Expenditures</b>	<b>\$5,106,712</b>	<b>\$5,251,144</b>	<b>\$5,412,532</b>

<sup>1</sup> FY25 includes a \$1M contribution to Community Partnership Program.

<sup>2</sup> Two Vacant Program Coordinator positions reclassified and repurposed to complete the expansion of ONSE, to continue the effort to reduce youth gun violence.

<sup>3</sup> FY25 includes the reclassification of a Community Program Leader to a Community Program Specialist. This position was then transferred from MJAC to PARC to ensure proper personnel alignment with the two divisions.

## Authorized Positions

Human Services	2025 FTE	Grade
Administrative Assistant	2.00	106
Administrative Clerk	2.00	102
Assistant Director, Human Services	1.00	305
Community Program Specialist	1.00	107
Community Programs Activity Coordinator	2.00	108
Community Programs Leader	3.63	106
Educational Specialist	1.00	110
Grants Analyst	4.00	113
Grants Manager	2.00	119
Principal Grants Analyst	1.00	115
Program Coordinator	4.00	111
Resource Center Manager	2.00	118
Senior Administrative Assistant	1.00	109
Senior Director, Human Services	1.00	308
Senior Grants Analyst	2.00	114
<b>Total Full-Time Equivalents</b>	<b>29.63</b>	





### **Housing Services Overview**

The Housing Services Department manages and coordinates the City's housing and neighborhood enhancement programs through initiatives which help create and support strong and vibrant neighborhoods, encouraging a sense of community. Activities include housing repair, construction, and development, in addition to comprehensive neighborhood planning and implementation. Housing & Neighborhood Services leverages private investments to support housing development and neighborhood improvement; oversees the Savannah Affordable Housing Fund; and provides administrative oversight and support to the Chatham/Savannah Land Bank Authority and Housing Savannah, Inc.

Key investments for FY25 include a \$2.5M contribution to the Savannah Affordable Housing Fund (SAHF) in support of the Housing Savannah Action Plan and \$321K for Housing Savannah, Inc. to work closely with Community Housing Services Agency, Inc, (CHSA) to increase awareness, partnerships, and financial resources, including resources for the SAHF.

### **Key Business Services**

- Housing Repair, Construction, Development, and Financing
- Neighborhood Planning, Improvement, and Revitalization
- Blighted, Abandoned Property Acquisition and Redevelopment

### **Core Responsibilities**

- Administer entitlements and other federal and state grant programs that support housing and urban development for the City.
- Research and implement opportunities for the development and retention of affordable housing in the City while acting as the coordinating body for housing-related activities within the City of Savannah.
- Pursue partnerships and local funding sources to leverage private investments for housing.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Community Development Fund	2,167,555	2,655,575	3,114,954
<b>Total Revenue</b>	<b>\$2,167,555</b>	<b>\$2,655,575</b>	<b>\$3,114,954</b>

Expenditure by Type			
Personnel	1,545,188	1,969,754	2,275,749
Outside Services	121,976	134,147	144,801
Commodities	23,497	21,453	22,778
Internal Services	439,891	494,816	636,003
Interfund Transfer <sup>1</sup>	-	6,000	-
Other Expenditures	37,003	29,405	35,623
<b>Total Expenditures</b>	<b>\$2,167,555</b>	<b>\$2,655,575</b>	<b>\$3,114,954</b>

Expenditure by Division			
Housing Services	1,361,774	1,712,796	2,073,733
Neighborhood Services	805,781	942,779	1,041,221
<b>Total Expenditures</b>	<b>\$2,167,555</b>	<b>\$2,655,575</b>	<b>\$3,114,954</b>



<sup>1</sup> FY24 Fleet addition of \$6,000 for shared staff vehicle.

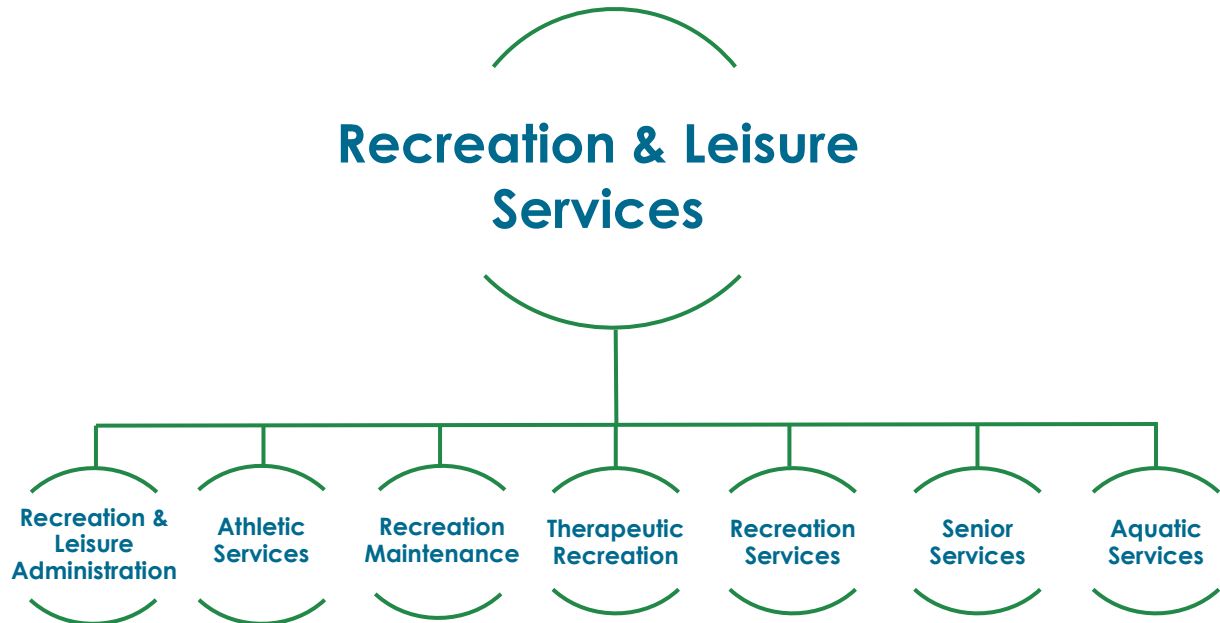


## Authorized Positions<sup>1</sup>

<b>Housing Services</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	1.00	106
Administrative Coordinator	1.00	112
Assistant Director, Housing	2.00	304
Community Housing Services Director	1.00	119
Construction & Rehabilitation Inspector	3.00	110
Construction Coordinator	1.00	113
Housing Coordinator	3.00	114
Housing Development Inspector	2.00	111
Housing Manager	2.00	119
Legal & Regulatory Affairs Officer	1.00	308
Lending Coordinator	4.00	114
Loan Officer	5.00	108
Project Manager	1.00	117
Senior Administrative Assistant	1.00	109
Senior Director, Housing Services	1.00	308
Senior Planner	1.00	114
<b>Total Full-Time Equivalents</b>	<b>30.00</b>	

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<sup>1</sup> Includes six full-time interim positions for Community Housing Services Agency (CHSA) including one Project Manager and one Lending Coordinator which are fully reimbursable positions that CHSA added midyear 2024; does not include two full-time interim positions for Housing Savannah, Inc. (HSI), nor two full-time interim positions for Land Bank Administration (LBA). CHSA, HSI, and LBA are outside partner agencies.



**Recreation & Leisure Services Overview**

The Recreation & Leisure Services Department is responsible for providing residents of Savannah and neighboring communities with access to quality recreational programs, well-maintained parks, community centers, sports facilities, and open space areas. The department achieves these priorities by offering youth and adult athletic programs, managing neighborhood and regional community centers, outdoor pools, and sports facilities. They address recreation maintenance needs, provide supervised outdoor/playground activities, coordinate senior meals, manage senior services, and therapeutic recreational activities.

The Aquatics Services Division was established during the 2024 operating year. While the FY24 projected numbers only reflect personnel costs, the FY25 budget also includes programming expenses. This division was created to centralize existing operations from other divisional budgets and had a limited impact on the overall departmental budget.

The primary operational change that is driving the budgetary increase in FY25 compared to FY24 projections is a reorganization of the department to better support its goals and objectives. Although the budgeted departmental FTE count increased by 29.97 in FY24, many positions were vacant for all or part of the year. The FY25 personnel budget increases the FTE count by 5.31 and includes full workforce funding as recruitment efforts continue for the positions added in FY24. Additional budgetary increases are expected due to the expansion of the pool season and enhanced operations at the warming and cooling centers, which provide essential services to the public.

**Key Business Services**

- Athletic Programs
- Athletic Fields Maintenance
- Social Recreation Activities
- Summer Camps
- After-School Programs
- Aquatic Services
- Volunteer Services
- Youth Sports League



## Core Responsibilities

- Provide high quality recreational services at City parks, facilities, and community centers.
- Enforce rules and regulations relating to the use of City recreation and leisure services and facilities.
- Plan, administer, and coordinate City recreation and leisure service educational programming.
- Coordinate activities with other agencies while actively seeking funding for recreation and leisure services.
- Develop and provide affordable, convenient opportunities for recreational activities that enrich the quality of life for residents of Savannah.
- Coordinate youth and adult league play in baseball, basketball, cheerleading, football, softball, and tennis.
- Operate after-school and summer camp activities for youth.
- Offer therapeutic recreation services for challenged youth and adults including Special Olympic skills, team sport participation, and summer camps for youth and adults with diverse challenges.



## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	9,467,731	11,388,027	14,969,934
<b>Total Revenue</b>	<b>\$9,467,731</b>	<b>\$11,388,027</b>	<b>\$14,969,934</b>

Expenditure by Type			
Personnel Services	6,414,469	8,248,003	11,351,280
Outside Services	1,094,600	1,163,595	1,282,629
Commodities	617,862	767,554	835,322
Internal Services	1,131,663	1,009,629	1,293,628
Capital Outlay <sup>1</sup>	54,742	25,000	-
Interfund Transfer <sup>2</sup>	-	7,489	-
Other Expenditures	154,395	166,757	207,075
<b>Total Expenditures</b>	<b>\$9,467,731</b>	<b>\$11,388,027</b>	<b>\$14,969,934</b>

Expenditure by Division			
Recreation & Leisure Administration	743,067	864,801	983,473
Athletic Services	1,285,624	1,491,735	1,780,390
Recreation Maintenance <sup>3</sup>	1,472,844	1,539,317	1,724,970
Therapeutic Recreation	384,754	447,577	590,830
Recreation Services	3,494,285	4,312,148	6,004,160
Senior Services	2,087,157	2,240,140	2,436,851
Aquatics Services	-	492,309	1,449,260
<b>Total Expenditures</b>	<b>\$9,467,731</b>	<b>\$11,388,027</b>	<b>\$14,969,934</b>

<sup>1</sup> Capital Outlay needs are highly variable from year to year, funding expenses such as equipment and furniture with long useful life and not requiring replacement on an annual basis are budgeted here.

<sup>2</sup> FY24 expenditure includes a contribution to Vehicle Replacement Fund for the procurement of a utility trailer.

<sup>3</sup> Increased operating expenses for Grayson Stadium, specially associated with the upkeep and maintenance of the field, are budgeted within this division.

## Authorized Positions

<b>Recreation &amp; Leisure Services</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	3.00	106
Administrative Clerk	1.00	102
Administrative Secretary	1.76	105
Aquatics Program Coordinator	1.00	108
Aquatics Supervisor	1.00	111
Assistant Director, Recreation & Leisure	2.00	305
Athletics Supervisor	1.00	113
Camp Counselor	8.31	102
Center Supervisor	10.00	110
Clubhouse Attendant	1.50	102
Computer Services Specialist	1.00	108
Lifeguard	7.51	102
Lunch Worker	0.19	102
Maintenance Crew Chief	4.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	2.00	113
Maintenance Worker	5.00	102
Management Analyst	1.00	111
Medium Equipment Operator	1.00	105
Operations Manager	1.00	119
Pool Assistant	0.73	102
Pool Monitor	1.44	102
Program Coordinator	1.00	111
Programming Manager	1.00	119
Project Coordinator	1.00	111
Recreation Services Activity Coordinator	20.75	108
Recreation Services Leader	56.46	106
Recreation Services Manager	1.00	110
Regional Community Center Supervisor	4.00	113
Senior Director, Recreation & Leisure	1.00	313
Senior Lifeguard	2.85	103
Senior Maintenance Worker	5.00	103
Therapeutic Specialist	2.00	107
Van Driver	2.25	102
<b>Total Full-Time Equivalents</b>	<b>154.76</b>	

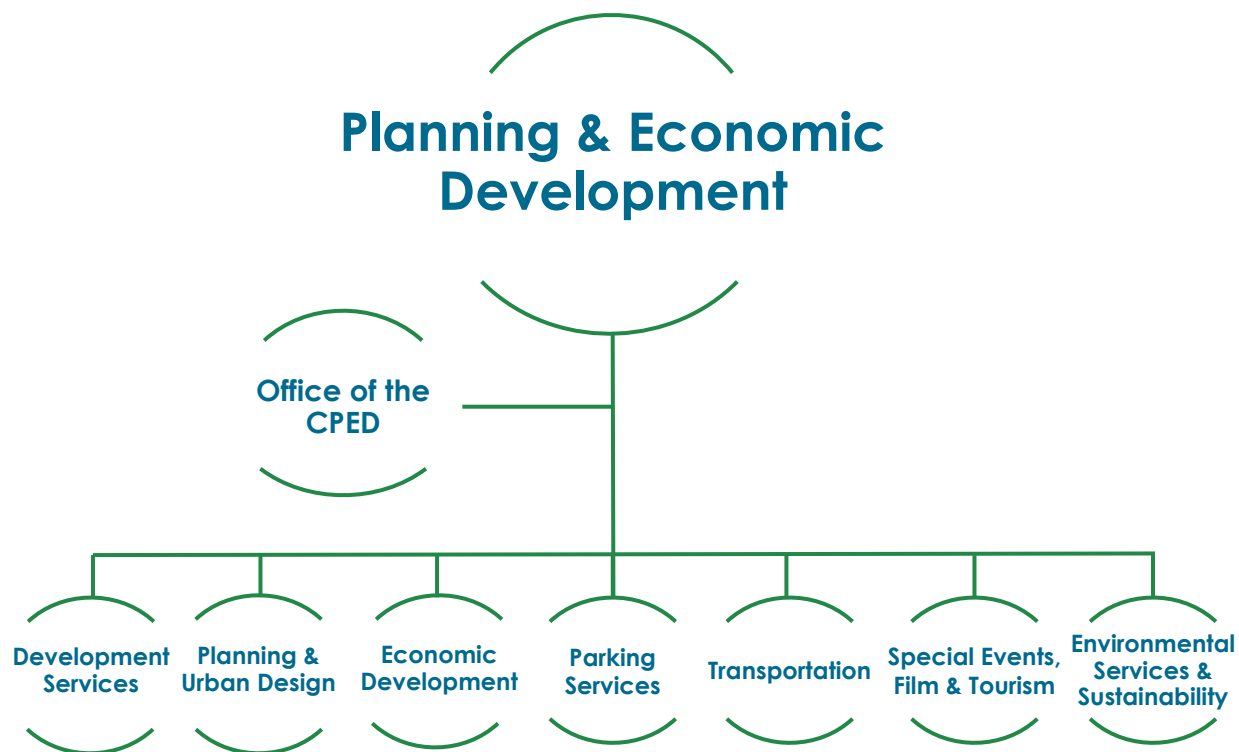




# Planning & Economic Development

*The future security and prosperity of Savannah depends on safe, sound infrastructure that is thoughtfully planned to preserve neighborhood culture while promoting environmental sustainability and creating economic opportunity. Our City's streets, sidewalks, and special events are a reflection of who we are, the pride we take in our community, and are our pathways to equitable educational and economic opportunities.*





### Planning & Economic Development Service Center Overview

The Planning & Economic Development Service Center manages and promotes the physical and economic development of the City with a focus on safety, equity, and sustainability. Savannah is known for being the first planned City in the United States. The Planning & Economic Development Service Center supports equitable growth while preserving the signature atmosphere of the City for both residents and visitors.

### Linkage to Strategic Priorities & Goals

- Always Be a High-Performing Government
- Develop World Class Livable Environments and Infrastructure
- Improve Quality of Life by Raising Municipal Service Standards
- Increase Public Safety and Our Collective Sense of Security
- Invest in Equitable Community Development and Resiliency

### Key Business Services

- Infrastructure Planning, Inspection, and Engineering
- Environmental Compliance and Sustainability Programming
- Parking Facilities Management and Parking Enforcement
- Traffic Engineering and Traffic Safety Management
- Public and Private Development Planning, Zoning, and Urban Planning
- Economic and Small Business Development Management
- Special Event and Film Management

## Core Responsibilities

- Manage and direct the activities of the Development Services, Planning & Urban Design, Economic Development, Parking Services, Transportation Services, Special Events, Film & Tourism, and Environmental Services & Sustainability Departments.
- Provide leadership in developing a culture that values people and their differences, is free from inequities and barriers to people reaching their full potential while focusing on delivering equitable core services.
- Provide leadership in promoting sustainable, environmentally sensitive development and operations in the community and the service center.
- Resolve complex and sensitive citizen inquiries and complaints; interpret, analyze, defend, and explain City policies, procedures, programs, and activities.
- Develop strategies that maintain City streets, lanes, sidewalks, and other public rights of way that contribute to the safe movement of vehicle, pedestrian and bicycle traffic throughout the City.
- Oversee, coordinate, analyze, and review historical and proposed development in the City, both public and private.
- Provide policy recommendations on process improvements and regulations to increase economic opportunities for individuals, families, and small businesses of Savannah.
- Provide a single point of contact for special event management and compliance, overseeing all aspects of special events that use the public right-of-way.



## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	20,487,686	23,397,620	26,586,926
Parking Services Fund	27,250,961	24,313,741	24,211,405
<b>Total Revenue</b>	<b>\$47,738,647</b>	<b>\$47,711,361</b>	<b>\$50,798,331</b>

### Expenditure by Type

Personnel Services	12,855,948	15,371,449	18,047,497
Outside Services	13,866,643	16,656,178	17,103,546
Commodities	1,493,933	1,632,469	1,662,699
Internal Services	2,759,953	2,352,496	3,098,925
Capital Outlay	132,241	334,305	331,600
Debt Service	7,775,654	7,791,271	8,058,346
Interfund Transfer <sup>1</sup>	7,724,867	2,266,645	1,150,000
Other	1,129,408	1,306,548	1,345,718
<b>Total Expenditures</b>	<b>\$47,738,647</b>	<b>\$47,711,361</b>	<b>\$50,798,331</b>

### Expenditure by Department

Office of the Chief of Planning & Economic Development <sup>2</sup>	867	723,302	546,213
Development Services	4,215,901	4,890,143	5,345,212
Planning & Urban Design	811,419	971,413	1,037,515
Economic Development	936,684	1,021,751	1,035,591
Parking Services	27,250,961	24,313,741	24,211,405
Transportation Services	12,178,832	13,145,967	15,826,203
Special Events, Film & Tourism	1,887,623	2,232,931	2,264,186
Environmental Services & Sustainability	456,360	412,113	532,006
<b>Total Expenditures</b>	<b>\$47,738,647</b>	<b>\$47,711,361</b>	<b>\$50,798,331</b>

<sup>1</sup> Interfund Transfer expenses in this Service Center primarily represent the Parking Fund contribution to capital which will be variable year-to-year depending on available revenues and capital needs.

<sup>2</sup> FY24 includes a one-time \$500 thousand allocation for transportation plan development services.

## Authorized Positions

Planning & Economic Development	2024 FTE	2025 FTE	2024-2025 Difference
Office of the Chief Planning & Economic Development	3.00	3.00	-
Development Services	48.00	48.00	-
Planning & Urban Design	8.00	8.00	-
Economic Development	7.00	7.00	-
Parking Services <sup>1</sup>	62.60	61.70	(0.90)
Transportation Services	67.00	67.00	-
Environmental Services & Sustainability	4.00	4.00	-
Special Events, Film & Tourism	15.00	15.00	-
<b>Total Full-Time Equivalents</b>	<b>214.60</b>	<b>213.70</b>	<b>(0.90)</b>

## Workload Measures

Planning & Economic Development Workload Measures	Actual 2023	Projected 2024	Adopted 2025	Data Source
Parking meter downtime (less than)	5%	5%	5%	Work Tickets
Elevators downtime (less than)	5%	15%	5%	Service Calls and Work Order
Income generated by special event application and permit fees	\$15,000	\$17,500	\$15,000	Permit Database
Service fees generated through film permit fees	\$90,000	\$20,000	\$20,000	Revenue Collection
Service fees generated through Parks and Squares permit fees	\$100,000	\$160,000	\$160,000	EnerGov
Traffic signal repairs	658	878	700	311 Application
Traffic sign repairs	8,000	11,000	7,000	311 Application
City-owned light repairs	80	316	200	311 Application
Percentage of signal malfunctions addressed within 24-hours	97%	97%	90%	311 Application
Percentage of down/missing stop or yield signs addressed within 24-hours	99%	99%	90%	311 Application
Miles of asphalt placed per Lane	35	15	18	Internal Tracking & 311 Work Orders
Miles of sidewalk installed	4	3.5	3.5	Internal Tracking & 311 Work Orders

<sup>1</sup> Eight part-time positions converted to four full-time positions. See the Parking Services Department page for more details.

<b>Planning &amp; Economic Development Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Miles of graded lanes/shoulders maintained	13	15	18	Internal Tracking & 311 Application
Building permits issued shall comply with the City of Savannah's Flood Damage Prevention Ordinance	100%	100%	100%	Energov and GIS
Building permits issued for City facilities shall comply with State-mandated minimum construction and life safety codes	100%	100%	100%	Energov and GIS
Site Development Permits and Subdivision Plats associated with neighborhood revitalization will be reviewed for compliance with City Ordinances	100%	100%	100%	Energov and GIS
Building permits issued in established historic districts shall comply with City Ordinances	100%	100%	100%	Energov and GIS
Percent of building permits and inspections compliant with State-mandated minimum codes for construction to ensure quality housing	100%	100%	100%	Energov and GIS
Plan Review: (Alcoholic Beverage Licenses, antennas, commercial and residential buildings, signs/awnings, zoning confirmation letters, zoning information requests, zoning amendments, Board of Appeals)	3,440	4,365	5,000	Energov
Business location approvals	1,450	1,575	1,600	Energov
Short-term Vacation Rental Certificates	1,200	1,300	1,300	Energov
Traffic studies conducted	1,100	1,100	1,000	Internal tracking
Percent of citizen complaints responded to within 24 hours (Priority 1)	96%	97%	90%	311 Application
Permits processed and reviewed	1,700	1,900	2,000	Internal tracking and EnerGov
New housing units created through Enterprise and Opportunity Zone Programs	346	603	150	Enterprise Zone Report and Opportunity Zone Report
Participation by Disadvantaged Business Enterprises (DBEs) in City contracts	20%	20%	20%	SBO Program Annual Report
Number of class participants	1,200	3,841	2,500	Business Education Report
Satisfaction rate of business education program	90%	95%	100%	Business Education Report

<b>Planning &amp; Economic Development Workload Measures</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Adopted 2025</b>	<b>Data Source</b>
Number of soft skills/work readiness training sessions offered to youth prior job placement	10	20	20	Monthly data report collected from Youth Services Provider
Number of youth employed after completion of soft skills/work readiness training sessions	10	20	20	VOS Case Management System
Number of youth participants that will receive a credential (i.e. HS diploma, GED, industry-recognized certifications, etc.)	5	10	10	VOS Case Management System
Number of adults to complete a certificate training program	25	30	30	VOS Case Management System
Number of unemployed adults to complete On-the-Job-Training program	5	10	10	VOS Case Management System
Number of adults maintaining employment for at least 6 months after training	50	50	50	VOS Case Management System
Number of partners/employers to complete workforce development customer satisfaction survey	25	25	25	VOS Case Management System
At least 75% of partners/employers "Satisfied" with business services provided by WSC	100%	100%	100%	VOS Case Management System
Number of new business partners recruited for in-demand occupations	25	25	25	Monthly data report collected from WSC Business Service Representative and Services Provider



# Development Services

## Development Services Overview

The Development Services Department serves the public by ensuring the safety of the built environment through effective code enforcement and by providing guidance and oversight for all building and site development within the City of Savannah. The department is responsible for interpreting and enforcing the codes, laws, and ordinances that affect the safety and welfare of the public and the environment. This involves all aspects of building and site construction, life safety, structural, electrical, plumbing, and mechanical systems, as well as enforcing local development standards, including the Subdivision, Flood Damage Prevention, and Erosion & Sedimentation Control ordinances.

## Key Business Services

- Building and Site Development Management
- Permitting and Inspections
- Subdivision Plat and Business Location Approval

## Core Responsibilities

- Enforce federal, state, and local laws to ensure the public health, safety, welfare, and the environment will be protected during building and site development construction. This includes processing building permit applications, reviewing and approving construction plans in accordance with the provisions of the various construction codes, and inspecting construction to ensure compliance with the approved plans and permits.
- Oversee building plan review, permit issuance, and inspection process through the enforcement of state-mandated building and life safety codes.
- Coordinate the private development site plan and plat review processes with City departments as well as the Metropolitan Planning Commission to ensure compliance with development standards. Oversee site development permit issuance and inspection process during construction and closeout.
- Enforce the Flood Damage Prevention Ordinance and oversee the National Flood Insurance Program (NFIP) and Community Rating System (CRS) program.
- Provide engineering services, surveying services, Geographic Information Systems (GIS), and graphics support services to other City departments upon request.
- Provide technical guidance and assistance to homeowners, developers, business owners, consultants, and contractors during the development review and approval processes, as well as construction and closeout.
- Manage and implement customer service improvements and conduct education and outreach to assist with the development review process.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	4,215,901	4,890,143	5,345,212
<b>Total Revenue</b>	<b>\$4,215,901</b>	<b>\$4,890,143</b>	<b>\$5,345,212</b>

Expenditure by Type			
Personnel Services	3,390,430	4,074,914	4,249,448
Outside Services <sup>1</sup>	257,333	256,379	361,264
Commodities	56,409	67,705	84,050
Internal Services	377,181	351,438	485,672
Capital Outlay	16,575	-	-
Interfund Transfer	-	8,645	-
Other Expenditures	117,973	131,062	164,778
<b>Total Expenditures</b>	<b>\$4,215,901</b>	<b>\$4,890,143</b>	<b>\$5,345,212</b>

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<sup>1</sup> The five-year floodplain management plan is due in FY25.



## Authorized Positions

<b>Development Services</b>	<b>2025 FTE</b>	<b>Grade</b>
Building Inspector II	4.00	112
Building Official	1.00	308
Building Permit Supervisor	1.00	110
Building Plans Examiner	3.00	113
City Surveyor	1.00	115
Construction Inspector	3.00	111
Construction Management Analyst	1.00	114
Customer Service Representative	2.00	103
Customer Service Supervisor	1.00	109
Deputy Building Official	1.00	119
Deputy City Engineer	1.00	306
Development Liaison Manager	1.00	119
Electrical Inspector II	3.00	112
Electrical Plans Examiner	1.00	114
GIS Analyst	2.00	113
Mechanical Inspector II	3.00	112
Mechanical Plans Examiner	1.00	114
Permit Services Manager	1.00	119
Permit Technician	5.00	106
Permitting & Floodplain Manager	1.00	118
Plumbing Inspector II	3.00	112
Plumbing Plans Examiner	1.00	114
Principal GIS Analyst	1.00	118
Senior Administrative Assistant	1.00	109
Senior Director, Development Services	1.00	313
Senior GIS Analyst	1.00	115
Site Development Coordinator	1.00	113
Site Development Permit Supervisor	1.00	110
Surveying Technician	1.00	107
<b>Total Full-Time Equivalents</b>	<b>48.00</b>	



# Planning & Urban Design

## **Planning & Urban Design Overview**

The Planning & Urban Design Department provides a range of planning-related services to enhance the livability, sustainability, and vitality of Savannah for all citizens and visitors. The department works to provide equitable opportunities for growth and development while preserving the City's historic assets and neighborhood cultures.

## **Key Business Services**

- Urban Planning & Design
- Zoning Management
- Historic Preservation Management
- Special Projects

## **Core Responsibilities**

- Administer and interpret the Zoning Ordinance, providing guidance and recommendations to Council and the Public.
- Issue zoning confirmation letters, business location approvals, and short-term vacation rental permits.
- Work collaboratively with City departments and outside agencies to research and develop best practices to support equitable economic, development, and historical preservation goals.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	811,419	971,413	1,037,515
<b>Total Revenue</b>	<b>\$811,419</b>	<b>\$971,413</b>	<b>\$1,037,515</b>

Expenditure by Type			
Personnel Services	561,359	711,448	790,883
Outside Services <sup>1</sup>	156,166	144,114	87,479
Commodities	3,547	6,168	5,100
Internal Services	78,306	100,312	138,006
Other	12,041	9,371	16,047
<b>Total Expenditures</b>	<b>\$811,419</b>	<b>\$971,413</b>	<b>\$1,037,515</b>

## Authorized Positions

Planning & Urban Design	2025 FTE	Grade
Planning Manager	1.00	119
Preservation Officer	1.00	115
Program Coordinator	1.00	111
Senior Administrative Assistant	1.00	109
Senior Director, Planning & Urban Design	1.00	312
Zoning Compliance Coordinator	1.00	114
Zoning Plans Reviewer	1.00	113
Zoning Use Coordinator	1.00	112
<b>Total Full-Time Equivalents</b>	<b>8.00</b>	

<sup>1</sup> Expenses for software implementation are reflected in FY23 and FY24. Ongoing licensing and maintenance (L&M) is managed by internal services.



## **Economic Development Overview**

The Economic Development Department plays a pivotal role in administering and coordinating the City of Savannah's economic and small business development initiatives. The department's goal is to cultivate a robust local economy, stimulate business and job growth, and enhance the overall quality of life for Savannah residents. The department is dedicated to implementing programs and activities that improve economic opportunities and elevate the financial well-being of individuals, families, and small businesses throughout the City.

The City of Savannah serves as the fiscal agent for WorkSource Coastal (WSC) which is funded by the Workforce Innovation and Opportunity Act (WIOA) Grant to connect businesses looking for qualified workers with individuals seeking gainful employment. Employment services include job seeking, job training, and employment resources for young adults, dislocated workers, veterans and eligible spouses, and adults throughout 10 counties in Southeast Georgia. WSC is structured with the City's Economic Development Department due to close alignment of objectives. As a grant-funded external entity, WSC's financial activities are included in the All Funds section of this budget book.

## **Key Business Services**

- Economic and Small Business Development
- Local Small and Disadvantaged Business Enterprise Development
- Business Advocacy
- Contract Compliance
- Corridor Revitalization

## **Core Responsibilities**

- Promote a diverse range of economic and small business development activities in Savannah to foster a comprehensive array of employment and income opportunities for residents.
- Ensure equitable opportunities for small and disadvantaged business enterprises within the City's economic development framework by administering the Savannah Business Enterprise (SBE) and Disadvantaged Business Enterprise (DBE) certification programs, including the development and distribution of a comprehensive SBE and DBE director.
- Establish annual goals and objectives for the City's economic and small business programs, conduct performance evaluations, and prepare an annual report.
- Provide business outreach, support, and direct assistance to facilitate development efforts, collaborating with organizations dedicated to attracting, retaining, and expanding business within the City.

- Coordinate the City's economic and small business development initiatives with other public-private economic development organizations throughout the Savannah region.
- Collaborate with City agencies, businesses, residents, and other community partners to address and improve physical and economic conditions along distressed commercial corridors.
- Coordinate training and support services to prospective and existing entrepreneurs through the Savannah Entrepreneurial Center.

#### FY25 Resources<sup>1</sup>

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	936,684	1,021,751	1,035,591
<b>Total Revenue</b>	<b>\$936,684</b>	<b>\$1,021,751</b>	<b>\$1,035,591</b>

Expenditure by Type			
Personnel Services <sup>2</sup>	744,939	829,404	847,309
Outside Services <sup>3</sup>	86,103	73,855	45,155
Commodities <sup>4</sup>	5,330	35,797	17,970
Internal Services	75,415	54,323	102,917
Capital Outlay	6,584	5,355	-
Other Expenditures	18,313	23,017	22,240
<b>Total Expenditures</b>	<b>\$936,684</b>	<b>\$1,021,751</b>	<b>\$1,035,591</b>

#### Authorized Positions

Economic Development	2025 FTE	Grade
Administrative Coordinator	1.00	112
Assistant Director, Economic Development	1.00	304
Community Projects Technician	1.00	105
Program Coordinator	3.00	111
Senior Director, Economic Development	1.00	308
<b>Total Full-Time Equivalents</b>	<b>7.00</b>	

<sup>1</sup> WorkSource Coastal, an outside organization, is a budgeted WIOA grant-funded expense totaling approximately \$5.86M in FY25. The expenses and revenues are reflected within the All Funds section.

<sup>2</sup> Includes reimbursable personnel administration costs for the outside agency business partner Step Up Savannah.

<sup>3</sup> FY24 includes funding to support United Way's grant writing assistance.

<sup>4</sup> In FY25, the City plans to receive sponsorships from outside entities to offset cost associated with the Mayor's Small Business Conference.



### **Parking Services Overview**

The Parking Services Department manages on-street/off-street parking and other parking facilities to balance the needs for residents, businesses and visitors to our City. This includes the management of six City owned parking garages, Bryan Street, Eastern Wharf, Liberty Street, Robinson Street, State Street, and Whitaker Street Parking Garages. Whether it's by car, bike, boat or beyond, the department is instrumental in getting citizens and visitors transported to foster livability and accessibility throughout the City.

The Parking Services Department's strategy to convert six part-time Parking Facilities Attendant positions into three full-time roles, along with the conversion of two part-time Maintenance Worker positions to one full-time position, has resulted in significant operational efficiency and an estimated salary savings of approximately \$28,000.

### **Key Business Services**

- Parking Management
- Parking Facilities Management
- Motor Coach Permits
- Parking Enforcement

### **Core Responsibilities**

- Manage and oversee on-street/off-street parking, parking meters and citation collection, including red light camera and street sweeping citation processing and collection.
- Operate and maintain parking facilities that provide clean, safe, and affordable parking options.
- Regulate an interconnected transportation system that includes all ground transportation service providers, as well as water ferries and recreational docks along the Savannah Riverfront.
- Operate and maintain over 3,000 metered parking spaces in downtown Savannah, 700 linear feet of public floating docks, and nearly 800 linear feet of public bulkheads.
- Coordinate with other city departments, the Georgia Department of Transportation, Chatham County, and the Metropolitan Planning Organization on various issues, including



the planning and completion of transportation projects aimed to improving traffic flow and enhancing pedestrian and bicyclist safety, such as developing new bicycle routes and installing bicycle racks.

- Maintain and install electric vehicle charging stations, which coincides with the City's 100% Sustainability Goal.
- Issue motor coach permits required for touring and/or traveling within Savannah's Historic District.
- Regulate the City private property tows, pedicabs, shuttles and non-emergency transportation, taxicabs, and wreckers.
- Provide quality services to internal and external customers by being transparent, accountable, and promoting alternative methods of mobility.

### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
Parking Services Fund	27,250,961	24,313,741	24,211,405
<b>Total Revenue</b>	<b>\$27,250,961</b>	<b>\$24,313,741</b>	<b>\$24,211,405</b>

Expenditure by Type			
Personnel Services	3,179,202	3,781,596	4,602,656
Outside Services	6,729,415	8,622,658	8,508,099
Commodities	328,898	477,743	385,250
Internal Services	1,015,980	842,585	960,079
Debt Service <sup>1</sup>	7,775,654	7,791,271	8,058,346
Interfund Transfers <sup>2</sup>	7,724,867	2,230,000	1,150,000
Other Expenditures	496,945	567,888	546,975
<b>Total Expenditures</b>	<b>\$27,250,961</b>	<b>\$24,313,741</b>	<b>\$24,211,405</b>

Expenditure by Division			
Parking Management	5,574,010	6,867,989	6,802,815
Parking Facilities	11,654,203	12,986,423	13,614,066
Parking Interdepartmental <sup>3</sup>	10,022,748	4,459,329	3,794,524
<b>Total Expenditures</b>	<b>\$27,250,961</b>	<b>\$24,313,741</b>	<b>\$24,211,405</b>

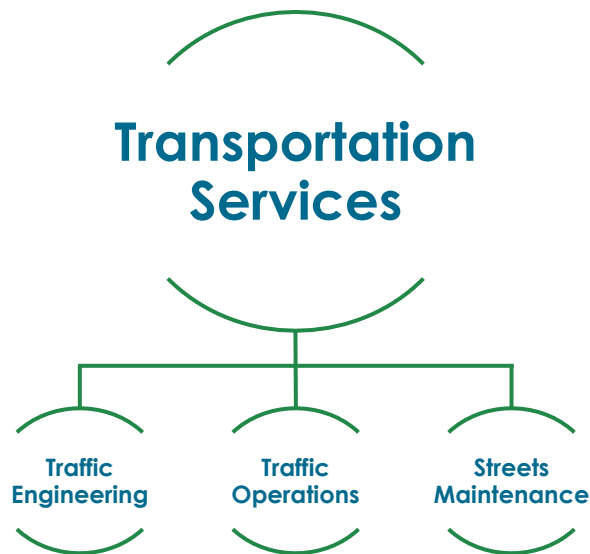
<sup>1</sup> Contractual payment obligations on the Parking Fund debt service in FY25 increased by 3.6 percent compared to FY23, although the fund hasn't acquired any new debt.

<sup>2</sup> In FY23, the Parking Fund contributed an additional \$6.5M to the Capital Improvement Fund to support the completion of the Enmarket Arena's Surface Lot. The FY25 Proposed Budget reflects a reduction to the Capital Improvement Fund due to the assessment that recurring capital projects within the Parking Fund are adequately financed to cover their expenditures for the fiscal year, allowing for a reallocation of resources.

<sup>3</sup> Parking Interdepartmental is a non-operating division.

## Authorized Positions

<b>Parking Services</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Clerk	1.00	102
Cashier	3.00	102
Customer Service Representative	1.00	103
Maintenance Worker	6.00	102
Mobility & Parking Services Analyst	1.00	111
Mobility & Parking Services Coordinator	1.00	110
Parking Facilities Attendant	20.70	102
Parking Facilities Shift Supervisor	2.00	107
Parking Manager	2.00	118
Parking Meter Technician	2.00	105
Parking Services Officer	10.00	103
Parking Services Supervisor	2.00	111
Revenue Investigator	5.00	108
Senior Administrative Assistant	1.00	109
Senior Director, Parking Services	1.00	310
Senior Parking Meter Technician	1.00	106
Senior Parking Services Officer	2.00	104
<b>Total Full-Time Equivalents</b>	<b>61.70</b>	



### Transportation Services Overview

The mission of the Transportation Services Department is to maintain the safest and most efficient, cost-effective, and sustainable roadways, walkways, and bikeways for our community, while promoting alternative modes of travel in an environmentally and economically sustainable manner. The department also manages transportation master planning, construction, and maintenance of mobility infrastructure and joint projects in coordination with Chatham County and the Georgia Department of Transportation to foster livability and accessibility throughout City neighborhoods.

### Key Business Services

- Multi-Modal Transportation Management and Planning
- Traffic Management
- Traffic Signs, Signals and Markings Maintenance
- Traffic Review and Permit Management
- Transportation Design and Safety Study
- Street, Sidewalks, and Lane Maintenance

### Core Responsibilities

- Issue permits for parking meter bags, street blocking, construction parking, and construction dumpster and storage container placement on public rights-of-way to minimize impacts to traffic flow and on-street parking.
- Create, operate, and maintain a multi-modal transportation system which offers alternative forms of mobility within the City and connects neighborhoods to key recreational, educational, entertainment, health care, and employment centers.
- Plan and design the City transportation facilities, including sidewalks, greenways, trails, and streets.
- Conduct right-of-way use, neighborhood traffic and traffic calming studies and modelling, conduct inspections, and apply findings to facility, and long-range planning.
- Coordinate with other City departments, Georgia Department of Transportation, Chatham County, and the Metropolitan Planning Organization on various issues to include the

planning and completion of transportation projects to improve traffic flow and the safety of pedestrians, bicyclists, and motorists.

- Safely and efficiently move vehicular, pedestrian, and bicycle traffic throughout the City.
- Manage significant capital transportation infrastructure projects including, street repaving, using road condition assessments to prioritize work plans, and combining SPLOST VII allocation with annual Local Maintenance Improvement Grant (LMIG) funding to advance a 20-year repaving goal that would ensure equitable investment in the infrastructure throughout the City.
- Implementation of a comprehensive traffic safety plan that supports the City's Vision Zero Initiative, adopted by City Council on February 24, 2022.

### FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	12,178,832	13,145,967	15,826,203
<b>Total Revenue</b>	<b>\$12,178,832</b>	<b>\$13,145,967</b>	<b>\$15,826,203</b>

### Expenditure by Type

Personnel Services	3,769,473	4,308,050	5,471,401
Outside Services <sup>1</sup>	5,816,724	6,313,515	7,374,227
Commodities	1,072,102	998,253	1,122,600
Internal Services	1,053,589	840,926	1,192,244
Capital Outlay	19,666	130,950	121,600
Interfund Transfers <sup>2</sup>	-	28,000	-
Other Expenditures	447,278	526,273	544,131
<b>Total Expenditures</b>	<b>\$12,178,832</b>	<b>\$13,145,967</b>	<b>\$15,826,203</b>

### Expenditure by Division

Traffic Engineering	863,642	1,079,093	1,277,854
Traffic Operations	6,999,772	8,172,120	9,357,711
Street Maintenance <sup>3</sup>	4,315,418	3,894,754	5,190,638
<b>Total Expenditures</b>	<b>\$12,178,832</b>	<b>\$13,145,967</b>	<b>\$15,826,203</b>

<sup>1</sup> The increase between FY24 Projected and FY25 Adopted is driven by the increasing cost of electricity.

<sup>2</sup> The FY24 Projected cost includes funding for the acquisition of an air compressor.

<sup>3</sup> The FY25 Adopted increased due to rising cost of raw materials and contractual services.

## Authorized Positions

<b>Transportation Services</b>	<b>2025 FTE</b>	<b>Grade</b>
Administrative Assistant	1.00	106
Administrative Clerk	2.00	102
Civil Engineer	1.00	117
Construction Inspector	3.00	111
Construction Site Safety Worker	2.00	104
Electrician	2.00	108
Electronic Control Technician	7.00	111
Engineering Technician	1.00	108
GIS Analyst	1.00	113
Heavy Construction Equipment Operator	1.00	108
Heavy Equipment Operator	2.00	107
Maintenance Crew Chief	5.00	110
Maintenance Superintendent	1.00	117
Maintenance Supervisor	4.00	113
Maintenance Worker	3.00	102
Medium Equipment Operator	5.00	105
Planner	1.00	112
Right-of-Way Construction Coordinator	1.00	113
Senior Administrative Assistant	1.00	109
Senior Civil Engineer	1.00	98
Senior Director, Transportation Services	1.00	310
Senior Maintenance Worker	5.00	103
Senior Maintenance Worker II	7.00	104
Sign Specialist	1.00	104
Streets Maintenance Manager	1.00	120
Traffic Engineering Coordinator	2.00	115
Traffic Engineering Manager	1.00	120
Traffic Maintenance Specialist	1.00	107
Traffic Operations Manager	1.00	120
Traffic Signal Superintendent	1.00	117
Traffic System Coordinator	1.00	115
<b>Total Full-Time Equivalents</b>	<b>67.00</b>	



## Special Events, Film & Tourism



### **Special Events, Film & Tourism Overview**

Special Events, Film, & Tourism was established to streamline the services provided by the City of Savannah for the events, film, and tourism industries. This department is a comprehensive resource for individuals and organizations seeking to plan events and obtain the necessary permits. The department is also responsible for the regulatory enforcement of tour permits, motor coaches, horse-drawn carriage tours, pedicabs, and food vendors. Special Events, Film, and Tourism is committed to enhancing Savannah's vibrant community and economy through effective event management and tourism support.

### **Key Business Services**

- Permitting for Film and Media Projects
- Managing Tourism-Related Improvements and Complaints
- Code Enforcement in Downtown Savannah

### **Core Responsibilities**

- Issue temporary use permits for the encroachment of public rights-of-way for street vendors, restaurants, and businesses.
- Manage and direct programs, ordinances, and plans that balance events, films, and tourism activities with residential quality of life and economic development.
- Oversee the implementation of the Tourism Management Plan approved by the Mayor and City Council.
- Collaborate with production directors and managers to permit film and media activities, ensuring successful projects with minimal community impact.
- Work closely with event planners and various City departments to address event logistics and ensure compliance with City policies and public ordinances.
- Assist in the planning and execution of major City-sponsored events, including the Rock and Roll Marathon and the St. Patrick's Day celebration.
- Provide assistance and permits annually to thousands of applicants for the use of City parks and squares.
- Engage with citizens to provide opportunities for public input on policy and ordinances.
- Facilitate development initiatives related to events, film, and tourism.



## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	1,887,623	2,232,931	2,264,186
<b>Total Revenue</b>	<b>\$1,887,623</b>	<b>\$2,232,931</b>	<b>\$2,264,186</b>

Expenditure by Type <sup>1</sup>			
Personnel Services	941,035	1,147,048	1,303,091
Outside Services <sup>2</sup>	657,468	682,340	514,455
Commodities	23,735	25,653	19,979
Internal Services	140,221	138,204	174,181
Capital Outlay	89,416	198,000	210,000
Other Expenditures	35,748	41,686	42,480
<b>Total Expenditures</b>	<b>\$1,887,623</b>	<b>\$2,232,931</b>	<b>\$2,264,186</b>

## Authorized Positions

Special Events, Film, & Tourism	2025 FTE	Grade
Assistant Director, Special Events, Film, & Tourism	1.00	304
Customer Service Representative	1.00	103
Film Services Coordinator	1.00	111
Film Services Supervisor	1.00	113
Program Coordinator	1.00	111
Project Coordinator	1.00	111
Right-of-Way Events Supervisor	1.00	113
Senior Administrative Assistant	1.00	109
Senior Director, Special Events, Film & Tourism	1.00	312
Tourism Compliance Officer	4.00	102
Tourism Program Coordinator	1.00	111
Tourism Supervisor	1.00	113
<b>Total Full-Time Equivalents</b>	<b>15.00</b>	

<sup>1</sup> The FY24 Projected Budget includes the City-wide centralization of expenses associated with the St. Patrick's Day Festivities for efficient management.

<sup>2</sup> In FY25 the security guard service expense moved to the Risk Management Fund, to which each department will pay its share of the contract through contributions to the Risk Management Fund.



# Environmental Services & Sustainability



## **Environmental Services & Sustainability Overview**

The Environmental Services & Sustainability Department provides services to promote a healthy environment and community lifestyle for citizens, encourage community engagement, provide operational cost savings through efficiency and compliance support, and conserve natural resources for current and future generations.

### **Key Business Services**

- Sustainability Initiatives Development
- External Partnerships
- Cost Savings Strategies
- Community Outreach and Education

### **Core Responsibilities**

- 100% Clean Renewable Energy resolution approved in March of 2020 with a goal of all electricity consumption within the City of Savannah (City operations and community) coming from clean, renewable energy sources by 2035 and all other energy sources within the City to be clean and renewable by 2050.
- Develop, maintain, and track a City-wide sustainability action plan that establishes high level goals and sustainable activities to create a greener Savannah.
- Provide technical assistance and develop pilot projects that identify cost savings, resource conservation, and promote a healthy community.
- Attract external funding and leverage partnerships that support City sustainability goals.

## FY25 Resources

Revenue Source	Actual 2023	Projected 2024	Adopted 2025
General Fund	456,360	412,113	532,006
<b>Total Revenue</b>	<b>\$456,360</b>	<b>\$412,113</b>	<b>\$532,006</b>

Expenditure by Type			
Personnel Services	269,510	322,783	385,047
Outside Services <sup>1</sup>	163,434	55,628	93,517
Commodities <sup>2</sup>	3,045	6,550	18,550
Internal Services	19,261	19,901	26,825
Other	1,110	7,251	8,067
<b>Total Expenditures</b>	<b>\$456,360</b>	<b>\$412,113</b>	<b>\$532,006</b>

## Authorized Positions

Office of Environmental Services & Sustainability	2025 FTE	Grade
Clean Energy Program Manager	1.00	118
Director, Environmental Sustainability	1.00	307
Program Coordinator	1.00	111
Project Manager	1.00	117
<b>Total Full-Time Equivalents</b>	<b>4.00</b>	

<sup>1</sup> In FY24, corrective measures were taken by applying credits to amend expenses that had inadvertently been charged to Sustainability's operating budget. The expenses were reclassified to the capital budget to ensure accurate financial reporting.

<sup>2</sup> \$10K budgeted in FY25 for community garden supplies for the development of a community garden.

# Risk Management Fund

Risk Management focuses on providing an integrated program responsible for the protection and preservation of the City's resources and assets through loss prevention, loss control, and loss financing. Within the Risk Management Fund, the City provides insurance to employees in the areas of long-term disability, life insurance, and group medical/dental insurance. Given the diversity of the Risk Management Fund, the fund also accounts for general liability, workers' compensation, property liability, and auto liability. The General, Enterprise, and Internal Service Funds are billed to cover premiums and claims while maintaining an adequate reserve balance.

## Employee Benefits

Employee benefits include three basic categories: Social Security, Pension, and Insurance. Contributions to these categories include employer contributions and/or employee contributions. In 2025, employer contributions to employee benefits total \$52,497,379 while employee contributions total \$30,335,485.

**Social Security:** The City will contribute \$12,715,013 to Social Security in 2025. City employees will contribute an equal amount for a total Social Security contribution of \$25,430,026.

**Pension:** In 2025, the City's contribution to the Pension Fund is \$14,266,346. This annual employer contribution is based on the most recent recommendations of the independent Actuarial Report prepared for the City of Savannah Employees' Retirement Plan. City employees are required to contribute 6.65 percent of their earnings on a pre-tax basis.

**Insurance:** To appropriately manage the insurance plan and maintain fund reserves while addressing increasing costs, contributions increased by 26.6 percent from 2024. City contributions for health, life, disability, unemployment, and workers' compensation total \$25,516,020 in 2025. Total contributions for insurance protection include interest earned and other revenue sources.

Employer Contributions				
Contributions	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Social Security	10,086,009	12,153,080	12,715,013	4.6
Pension	10,378,580	11,991,781	14,226,346	19.0
Group Medical Insurance	16,990,369	14,745,611	20,000,050	35.6
Disability Insurance	-	149,631	650,052	334.4
Unemployment	99,976	47,052	-	(100.0)
Workers' Compensation	3,876,093	5,221,590	4,865,918	(6.8)
<b>Total</b>	<b>\$41,431,027</b>	<b>\$44,308,745</b>	<b>\$52,497,379</b>	<b>18.5</b>
Employee Contributions				
Contributions	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Social Security	10,086,009	12,153,080	12,715,013	4.6
Pension	670,720	9,684,968	11,055,286	14.1
Group Medical Insurance	4,904,914	5,160,375	5,315,186	3.0
Group Life Insurance	595,713	839,858	1,250,000	48.8
<b>Total</b>	<b>\$16,257,356</b>	<b>\$27,838,281</b>	<b>\$30,335,485</b>	<b>9.0</b>

Pension				
Contributions	2023 Actual	2024 Projected	2024 Adopted	% Change 2024-2025
City	10,378,580	11,991,781	14,266,346	19.0
Airport Commission	916,424	1,022,660	1,180,872	15.5
Metropolitan Planning Commission	180,836	212,223	228,587	7.7
<b>Total</b>	<b>\$11,475,840</b>	<b>\$13,226,664</b>	<b>\$15,675,805</b>	<b>18.5</b>

## Group Medical Insurance

The 2025 City contribution to Group Medical Insurance is budgeted at \$20 million, which is 35.6 percent above 2024 projections. Other significant contributions are from active City employees. Outside Agencies including the Airport Commission and Metropolitan Planning Commission also participate in the medical plan.

Medical Insurance				
Contributions	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
City	16,990,369	14,745,611	20,000,050	35.6
Employees	4,904,914	5,160,375	5,315,186	3.0
Retiree	-	1,277,006	1,391,937	9.0
Retiree-Medicare Advantage	-	549,223	659,068	20.0
Outside Agencies	123,079	246,245	255,265	3.7
Interest Earned	634,497	-	-	-
Draw on/(Contribution to) Reserves	4,394,444	7,441,290	4,365,147	(41.3)
<b>Total</b>	<b>\$27,047,303</b>	<b>\$29,419,750</b>	<b>\$31,986,653</b>	<b>8.7</b>
<b>Expenditures</b>				
Medical/Drug Claims	24,896,588	26,993,197	28,882,720	7.0
Medicare Advantage	-	(438,786)	-	(100.0)
Administrative Charges	1,230,385	1,912,067	2,007,671	5.0
Stop-Loss Coverage	920,330	953,272	1,096,262	15.0
<b>Total</b>	<b>\$27,047,303</b>	<b>\$29,419,750</b>	<b>\$31,986,653</b>	<b>8.7</b>

## Group Life Insurance

The City provides eligible employees life insurance equal to annual salary amount, rounded to the next higher thousand, to a maximum of \$100,000. The City also offers optional supplemental coverage which is paid for by the employee. To continue life insurance coverage after retirement, costs are incurred by retirees. In FY25, the Group Life Insurance Fund balance has sufficient funding available to cover expenses, and an additional contribution from the City was not deemed necessary.

Life Insurance				
Contributions	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Employee, Retiree, Agencies	595,713	839,858	1,250,000	48.8
Miscellaneous	12,050	15,000	-	(100.0)
Interest Earned	26,711	-	-	-
Draw on/(Contribution to) Reserves	387,445	130,649	(215,218)	5.0
<b>Total</b>	<b>\$1,021,919</b>	<b>\$985,507</b>	<b>\$1,034,782</b>	<b>5.0</b>

### Expenditures

Life Insurance Premiums	1,021,919	985,507	1,034,782	5.0
<b>Total</b>	<b>\$1,021,919</b>	<b>\$985,507</b>	<b>\$1,034,782</b>	<b>5.0</b>

## Long Term Disability

The City provides long-term disability coverage for employees at no cost to the employee. This plan provides income to employees who become disabled resulting from injury or sickness and are under a doctor's care.

Long Term Disability				
Contributions	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
City	-	149,631	650,052	334.4
Interest Earned	4,365	-	-	-
Draw on/(Contribution to) Reserves	258,441	286,351	(214,070)	(174.8)
<b>Total</b>	<b>\$262,806</b>	<b>\$435,982</b>	<b>\$435,982</b>	<b>-</b>

### Expenditures

Long Term Disability	262,806	435,982	435,982	-
<b>Total</b>	<b>\$262,806</b>	<b>\$435,982</b>	<b>\$435,982</b>	<b>-</b>



## Unemployment Compensation

Unemployment insurance provides temporary financial assistance to workers unemployed through no fault of their own. Unemployment Compensation benefits are paid by the employer. In FY25, it was determined that the line of insurance had adequate equity to cover its expenses, eliminating the need for contributions from the City departments.

Unemployment Compensation				
	2023	2024	2025	% Change
Contributions	Actual	Projected	Adopted	2024-2025
City	99,976	47,052	-	(100.0)
Interest Earned	7,882	-	-	-
Draw on/(Contribution to) Reserves	(84,460)	12,836	59,888	366.6
<b>Total</b>	<b>\$23,398</b>	<b>\$59,888</b>	<b>\$59,888</b>	<b>-</b>
<b>Expenditures</b>				
Claims/Legal Costs	-	39,888	39,888	-
Employment Practices Liability	23,398	20,000	20,000	-
<b>Total</b>	<b>\$23,398</b>	<b>\$59,888</b>	<b>\$59,888</b>	<b>-</b>

## Workers' Compensation

This program provides risk funding for claims by employees for work related injuries and is mandated by state law. The chart below is an employer contribution.

Workers' Compensation				
	2023	2024	2025	% Change
Contributions	Actual	Projected	Adopted	2024-2025
City	3,876,093	5,221,590	4,865,918	(6.8)
State Insurance Trust Fund	68,391	25,000	25,000	-
Insurance Reimbursement	63,405	55,000	55,000	-
Interest Earned	159,752	-	-	-
Draw on /(Contribution to) Reserves	803,918	(334,235)	523,582	(256.7)
<b>Total</b>	<b>\$4,971,559</b>	<b>\$4,967,355</b>	<b>\$5,469,500</b>	<b>10.1</b>
<b>Expenditures</b>				
Personnel	125	-	-	-
Commodities	271	-	-	-
Workers' Comp Wages Paid	1,230,558	1,215,411	1,300,000	7.0
Settlements	481,817	350,880	600,000	71.0
Permanent Disability Payments	127,394	213,497	225,000	5.4
Legal Expenses	120,325	121,490	125,000	2.9
Medical Claims	2,078,423	2,217,420	2,350,000	6.0
Cost Containment Fees	143,241	185,194	150,000	(19.0)
Insurance Premium	565,668	454,718	500,000	10.0
Administrative Expenses	219,324	204,245	215,000	5.3
Drug Testing	3,432	3,000	3,000	-
Other Expenses	981	1,500	1,500	-
<b>Total</b>	<b>\$4,971,559</b>	<b>\$4,967,355</b>	<b>\$5,469,500</b>	<b>10.1</b>

## Other Risk Management

In addition to the risk management program for Workers' Compensation, there are programs for Property, Judgments & Losses, and Auto Liability. These three programs are grouped together in one category as Other Risk Management. Contributions support financial goals to reduce the threat of accidents and other forms of risk to minimize the impact when losses occur.

### Property

This risk management program, which includes purchased property insurance, is designed to cover major losses occurring from things such as storm or fire damage. Money, securities/blanket, and fidelity bonds are also covered. Starting in FY25, the City's budget for Security Guard Services will shift to coverage by this line of insurance, instead of the Risk Management Department's operating budget. This is the leading cause of the 4,255.9 percent increase in outside service expenses when comparing financial allocations between FY24 and FY25.

Property				
Contributions	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
City	3,213,012	2,903,158	4,429,947	52.6
Insurance Reimbursement	2,218	70,000	-	(100.0)
Interest Earned	74,966	-	-	-
Draw on/(Contribution to) Reserves	(964,198)	(403,158)	1,418,459	(451.8)
<b>Total</b>	<b>\$2,325,998</b>	<b>\$2,570,000</b>	<b>\$5,848,406</b>	<b>127.6</b>

### Expenditures

Outside Services	47,050	70,000	3,048,406	4,255.9
Purchased Premiums	2,278,948	2,500,000	2,800,000	12.0
<b>Total</b>	<b>\$2,325,998</b>	<b>\$2,570,000</b>	<b>\$5,848,406</b>	<b>127.6</b>

### Judgments and Losses

This program provides for the defense and payment of civil claims against the City of Savannah, which is self-insured. These claims involve general and professional litigation. In FY24, the Water and Sewer Enterprise Fund contributed \$3.5 million to this line of insurance. The \$3.5 million one-time contribution support the Von Trapp Class Action Lawsuit Settlement and is poised to significantly impact the overall insurance contributions in 2025. When comparing FY24 Projected to FY25 Adopted Budget the overall City's contribution will decrease by 47.4 percent.

Judgments & Losses				
Contributions	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
City	1,747,834	4,751,063	2,500,000	(47.4)
Interest Earned	78,718	-	-	-
Draw on/(Contribution to) Reserves	1,113,180	(1,514,063)	931,000	(161.5)
<b>Total</b>	<b>\$2,939,732</b>	<b>\$3,237,000</b>	<b>\$3,431,000</b>	<b>6.0</b>

Judgments & Losses				
<b>Expenditures</b>	<b>2023 Actual</b>	<b>2024 Projected</b>	<b>2025 Adopted</b>	<b>% Change 2024-2025</b>
Outside Services	12,209	12,000	520,000	4,233.3
Settlements	2,174,089	2,500,000	2,200,000	(12.0)
Legal Expenses	590,781	500,000	500,000	-
Claims	145,529	170,000	175,000	2.9
Employment Practices Liability	12,251	50,000	30,000	(40.0)
Administrative Expenses	4,873	5,000	6,000	20.0
<b>Total</b>	<b>\$2,939,732</b>	<b>\$3,237,000</b>	<b>\$3,431,000</b>	<b>6.0</b>

### Auto Liability

This program allows the City of Savannah to manage and cover automobile liability claims through a self-insurance model. This ensures any claims arising from the use of city vehicles, except those driven out-of-state, are paid for directly by the City, which streamlines the claims process.

Auto Liability				
<b>Contributions</b>	<b>2023 Actual</b>	<b>2024 Projected</b>	<b>2025 Adopted</b>	<b>% Change 2024-2025</b>
City	2,034,255	250,000	250,000	-
Interest Earned	103,445	-	-	-
Draw on/(Contribution to) Reserves	(841,084)	1,219,790	1,668,100	36.8
<b>Total</b>	<b>\$1,296,616</b>	<b>\$1,469,790</b>	<b>\$1,918,100</b>	<b>30.5</b>

Expenditures				
Settlements	572,286	850,000	1,000,000	17.6
Legal Expenses	7,960	118,183	25,000	(78.8)
Claims	507,127	283,347	650,000	129.4
Safety	1,652	5,000	5,000	-
Subrogation Fees	4,496	3,646	8,000	119.4
Insurance Premiums	77,918	85,000	90,000	5.9
Administrative Expenses	106,538	101,657	115,000	13.1
Drug Testing	18,140	19,190	25,000	30.3
Other Expenses	-	100	100	-
Operating Supp & Materials	499	3,667	-	(100.0)
<b>Total</b>	<b>\$1,296,616</b>	<b>\$1,469,790</b>	<b>\$1,918,100</b>	<b>30.5</b>

# Hotel/Motel Tax Fund

The Hotel/Motel Tax Fund accounts for lodging tax revenue and related expenditures. In May 2023, City Council adopted a new Hotel/Motel tax rate from six percent to eight percent and established an effective collection date of September 1, 2023. With the new Hotel/Motel resolution in place the General Fund will no longer receive one-half of the revenues collected; instead, the General Fund will receive 37.5 percent of the revenue. The remaining revenue is distributed between Visit Savannah to promote tourism, the Savannah International Trade & Convention Center, and Tourism Product Development projects. With the adoption of the new Hotel/Motel tax rate, revenues are no longer being distributed to the Savannah Civic Center.

In 2025, \$50,287 is budgeted as additional revenue for the General Fund to offset the administrative cost associated with the Senior Capital Project Manager who will be primarily responsible for the management of the Tourism Product Development projects, this is 50 percent of the budgeted salary.

Revenues				
Revenue Source	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Hotel/Motel Tax	39,101,330	48,000,000	49,440,000	3.0
<b>Total</b>	<b>\$39,101,330</b>	<b>\$48,000,000</b>	<b>\$49,440,000</b>	<b>3.0</b>

Expenditures				
Expenditure Area	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Contribution to Visit Savannah	13,102,860	16,224,000	16,710,720	3.0
Contribution to Trade Center	5,211,515	6,720,000	6,921,600	3.0
Transfer to General Fund	17,678,673	18,000,000	18,540,000	3.0
Transfer to Civic Center Fund	906,820	-	-	-
Transfer to Tourism Product Development Fund	2,201,462	7,056,000	7,267,680	3.0
<b>Total</b>	<b>\$39,101,330</b>	<b>\$48,000,000</b>	<b>\$49,440,000</b>	<b>3.0</b>

# Auto Rental Tax Fund

The Auto Rental Tax Fund accounts for excise taxes on charges to the public for vehicle rentals from various locations within the City. Funds derived from this source are fully allocated to the Civic Center Fund to cover the debt service for the construction of the Enmarket Arena. The purpose of this revenue source is to support and promote trade, commerce, and tourism, as well as convention facility operations.

Revenues				
Revenue Source	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Auto Rental Tax	3,202,761	3,328,000	3,361,280	1.0
Total	\$3,202,761	\$3,328,000	\$3,361,280	1.0

Expenditures				
Expenditure Area	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Transfer to Civic Center	3,202,761	3,328,000	3,361,280	1.0
Total	\$3,202,761	\$3,328,000	\$3,361,280	1.0

# Computer Purchase Fund

The Computer Purchase Fund is used to account for items that improve, maintain, and replace components of the City's computer network, to include personal computers, connections, servers, and infrastructure. In 2025, this fund will continue to manage computer hardware and software installed in City-owned vehicles, including Mobile Data Terminals in police interceptor vehicles.

Revenues				
Revenue Source	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Computer Capital Charge	1,385,213	1,312,869	1,213,330	(7.6)
Miscellaneous	1,079	75,000	-	(100.0)
Vehicle Accessory Charge	-	7,500	-	(100.0)
<b>Subtotal-Interfund Revenues</b>	<b>\$1,386,292</b>	<b>\$1,395,369</b>	<b>\$1,213,330</b>	<b>(13.0)</b>
Interest Earned	130,975	130,000	42,000	(67.7)
Draw on/(Contribution to) Reserves	181,997	-	-	-
<b>Total</b>	<b>\$1,699,264</b>	<b>\$1,525,369</b>	<b>\$1,255,330</b>	<b>(17.7)</b>

Expenditures				
Expenditure Area	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Commodities	775,651	1,239,812	985,330	(20.5)
Capital Outlay	920,000	281,875	270,000	(4.2)
Outside Services	3,613	5	-	(100.0)
Other	-	3,677	-	(100.0)
<b>Total</b>	<b>\$1,699,264</b>	<b>\$1,525,369</b>	<b>\$1,255,330</b>	<b>(17.7)</b>



# Vehicle Purchase Fund

The Vehicle Purchase Fund is used to account for acquisitions to the City's vehicle fleet. Revenue comes mainly from department vehicle use charges and fleet addition contributions, as well as sales revenue from vehicles retired from the fleet. Expenditures primarily reflect the purchase/lease of replacement/new vehicles and associated components. Purchases for computer hardware and software installed in City-owned vehicles after acquisition have been reclassified to the Computer Purchase Fund for proper asset management by the Innovation and Technology Services Department.

Revenues				
Revenue Source	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Vehicle Use Charges	9,936,736	12,453,659	15,199,640	22.0
Vehicle Accessory Charges <sup>1</sup>	1,135,060	130,650	1,035,950	692.9
Fleet Addition Contribution	1,881,684	663,564	1,851,019	179.0
<b>Subtotal-Interfund Revenues</b>	<b>\$12,953,480</b>	<b>\$13,247,873</b>	<b>\$18,086,609</b>	<b>36.5</b>
Interest Earned	2,245,925	2,300,000	-	(100.0)
Sales Revenue	1,080,258	950,000	300,000	(68.4)
Draw on/(Contribution to) Reserves	(12,846,016)	16,663,299	3,478,735	(79.1)
<b>Total</b>	<b>\$3,433,647</b>	<b>\$33,161,172</b>	<b>\$21,865,344</b>	<b>(34.1)</b>

Expenditures				
Expenditure Area	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Rentals	2,706,187	4,000,000	4,658,130	16.5
Outside Services	-	5,350	267,615	4,902.1
Commodities	-	21,200	60,400	184.9
Vehicular Equipment <sup>2</sup>	-	26,725,918	15,919,549	(40.4)
Capital Outlay	558,784	2,408,704	959,650	(60.2)
Other Expenses	168,676	-	-	-
<b>Total</b>	<b>\$3,443,647</b>	<b>\$33,161,172</b>	<b>\$21,865,344</b>	<b>(34.1)</b>

<sup>1</sup> Due to the lag time in replacing vehicles, the FY24 Adopted Budget only included critically needed fleet assets in addition to unpurchased vehicles from the FY23 Vehicle Replacement Listing. In FY25, the budget returns to a normal replacement schedule, resulting in the significant increase in FY25 over FY24.

<sup>2</sup> The FY24 Projected Budget includes the replacement of 36 police units that are overdue for replacement and no longer produced by the manufacturer.

# Radio Replacement Fund

The Radio Replacement Fund was established in 2015 and is used to account for the acquisition of replacement radios for City departments. Contributions to the Radio Replacement Fund are based on a plan providing for the orderly funding of radio units. Historically, departments have been charged a radio capital use charge to replenish the fund. However, in recent years, the fund has been determined to have a sufficient fund balance to replace any scheduled radio replacements, rather than requiring an additional charge to City departments.

Revenues				
Revenue Source	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Interest Earned	31,536	25,205	15,000	(40.5)
Draw on/(Contribution to) Reserves	220,763	179,256	172,500	(3.8)
<b>Total</b>	<b>\$252,299</b>	<b>\$204,461</b>	<b>\$187,500</b>	<b>(8.3)</b>

Expenditures				
Expenditure Area	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Commodities	224,989	175,572	187,500	6.8
Capital Outlay	27,310	28,889	-	(100.0)
<b>Total</b>	<b>\$252,299</b>	<b>\$204,461</b>	<b>\$187,500</b>	<b>(8.3)</b>

# Recorder's Court Technology Fund

The Recorder's Court Technology Fee is assessed by the Recorder's Court of Chatham County to account for the City's share of revenue associated with criminal fines.

The Court is authorized to collect a technology fee of \$5 for each criminal fine imposed. Revenue generated by this fee must be used exclusively to provide for the technological needs of the Court.

In 2023, the City made a significant investment in an audio/visual solution supporting cloud-based conferencing and recording, increasing reliable remote access to court proceedings.<sup>1</sup> This investment required a General Fund supplement in addition to drawing on available reserves. No significant ongoing cost is anticipated from the improvement, and no draws on reserves nor General Fund contributions are forecast for 2024 or 2025.

Revenues				
Revenue Source	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Recorder's Court Technology Fee	58,448	68,000	75,000	10.3
Contribution from General Fund	40,197	-	-	-
Draw on/(Contribution to) Reserves	243,169	-	-	-
<b>Total</b>	<b>\$341,814</b>	<b>\$68,000</b>	<b>\$75,000</b>	<b>10.3</b>

Expenditures				
Expenditure Area	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Outside Services	340,905	53,000	60,000	13.2
Commodities	909	15,000	15,000	-
<b>Total</b>	<b>\$341,814</b>	<b>\$68,000</b>	<b>\$75,000</b>	<b>10.3</b>

<sup>1</sup> Approved by Council May 25<sup>th</sup>, 2023.

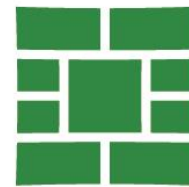
# Per Occupied Room Fund

The Per Occupied Room (POR) Fund was established in 2018 to separately identify funds that were previously accounted for in the General Fund. It is used to account for the proceeds and uses of the POR fee charged by the City on larger hotels located within the City's convention transportation special service district. The proceeds of this fee are used to provide transportation incentives to conventions held in Savannah and to also provide downtown amenities. The fund also supports the Downtown Cleanliness Team within the Park & Tree Department.

Revenues				
Revenue Source	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Per Occupied Room Fee	1,829,002	1,700,000	1,751,000	3.0
Draw on/(Contribution to) Reserves	23,058	-	-	-
<b>Total</b>	<b>\$1,852,060</b>	<b>\$1,700,000</b>	<b>\$1,751,000</b>	<b>3.0</b>

Expenditures				
Expenditure Area	2023 Actual	2024 Projected	2025 Adopted	% Change 2024-2025
Personnel	91,430	104,761	118,891	13.5
Outside Services	1,717,121	1,562,084	1,596,513	2.2
Commodities	9,045	16,477	8,000	(51.4)
Internal Services	19,410	15,158	18,492	22.0
Other Expenditures	15,054	1,520	9,104	498.9
<b>Total</b>	<b>\$1,852,060</b>	<b>\$1,700,000</b>	<b>\$1,751,000</b>	<b>3.0</b>

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# Budget Resolution

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## BUDGET RESOLUTION

**A RESOLUTION ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2025 FOR THE VARIOUS GOVERNMENTAL FUNDS OF THE CITY, AND TO ADOPT THE FIVE-YEAR CAPITAL IMPROVEMENT PLAN FOR THE CITY.**

**WHEREAS**, the City Manager submitted the Proposed 2025 Service Program and Budget to the Mayor and Aldermen on November 14, 2024, and the City Manager also submitted the Capital Improvement Program for 2025-2029 on November 14, 2024; and

**WHEREAS**, the Proposed 2025 Service Program and Budget was made available for public review on November 14, 2024 and the time and place of the public hearing on the budget was advertised on November 10, 2024; and

**WHEREAS**, the City Manager recommends a Cost of Living Increase of 3 percent for all part-time and full-time employees within the Public Safety, Unified, and Managerial Pay Plans; and

**WHEREAS**, the Mayor and Aldermen conducted public hearings on the Proposed 2025 Service Program and Budget on November 26, 2024, and December 19, 2024, to receive citizen input on the proposed budget.

**NOW THEREFORE, BE IT RESOLVED** by the Mayor and Aldermen of the City of Savannah that the 2025 proposed budget is hereby approved and that:

**Section 1.** The following estimated revenues and appropriations are adopted for the indicated funds and service centers for the year 2024 (January 1, 2024 through December 31, 2024) and the year 2025 (January 1, 2025 through December 31, 2025):

	<u>Revised 2024</u>		<u>2025</u>	
<b>General Fund</b>				
Total estimated Revenue	\$	285,994,916	\$	290,544,556
<b>Service Center Appropriations (General Fund):</b>				
Governance	\$	3,139,187	\$	3,154,204
Management Services:				
Administration	\$	1,884,740	\$	1,774,794
Office of the COO	\$	483,767	\$	692,383
Financial Services	\$	5,237,954	\$	5,936,087
Human Resources	\$	3,275,258	\$	3,592,480
Office of Management & Budget	\$	1,284,774	\$	1,788,999
Organizational Performance & Accountability	\$	433,739	\$	430,166
Risk Management	\$	2,587,493	\$	674,298
Real Estate Services	\$	11,443,078	\$	12,285,758
Capital Projects Management	\$	1,501,674	\$	1,558,486



	<u>Revised 2024</u>		<u>2025</u>
Information & Public Affairs:			
Administration	\$	1,164,223	\$ 1,774,020
Marketing & Communication	\$	1,997,157	\$ 2,134,579
Recorder's Court	\$	3,146,453	\$ 3,200,452
Government Operations:			
Administration	\$	456,456	\$ 510,540
Code Compliance	\$	4,250,984	\$ 4,644,826
Park & Tree	\$	21,977,700	\$ 25,481,479
Planning & Economic Development:			
Administration	\$	723,302	\$ 546,213
Environmental Services & Sustainability	\$	412,113	\$ 532,006
Economic Development	\$	1,021,751	\$ 1,035,591
Transportation Services	\$	13,145,967	\$ 15,826,203
Development Services	\$	4,890,143	\$ 5,345,212
Planning & Urban Design	\$	971,413	\$ 1,037,515
Special Events, Film & Tourism	\$	2,232,931	\$ 2,264,186
Water Resources:			
Stormwater Management	\$	8,221,425	\$ 9,725,287
Community Services:			
Administration	\$	690,491	\$ 720,189
Office of Neighborhood Safety & Engagement	\$	1,852,687	\$ 2,220,973
Human Services	\$	4,510,320	\$ 4,466,159
Recreation & Leisure Services	\$	11,388,027	\$ 14,969,934
Cultural Resources	\$	2,261,222	\$ 2,152,915
Public Safety:			
Police	\$	64,293,335	\$ 77,244,632
Fire	\$	40,029,738	\$ 41,310,122
Other Government Services	\$	23,587,480	\$ 23,680,425
Interfund Transfers	\$	41,497,934	\$ 17,833,443
Total appropriations	\$	285,994,916	\$ 290,544,556
<b>Recorder's Court Technology Fund</b>			
Total estimated revenue	\$	68,000	\$ 75,000
Total appropriations	\$	68,000	\$ 75,000
<b>Economic Development Fund (Section 108 Loan)</b>			
Total estimated revenue	\$	1,500,000	\$ 1,500,000
Total appropriations	\$	1,500,000	\$ 1,500,000

	<u>Revised 2024</u>		<u>2025</u>
<b>Confiscated Assets Fund</b>			
Total estimated revenue	\$	400,000	\$ 300,000
Total appropriations	\$	400,000	\$ 300,000
<b>Debt Service Fund</b>			
Total estimated revenue	\$	5,332,993	\$ 5,334,505
Total appropriations	\$	5,332,993	\$ 5,334,505
<b>Special Assessment Debt Fund</b>			
Total estimated revenue	\$	100,000	\$ 100,000
Total appropriations	\$	100,000	\$ 100,000
<b>Per Occupied Room Fund</b>			
Total estimated revenue	\$	1,700,000	\$ 1,751,000
Total appropriations	\$	1,700,000	\$ 1,751,000
<b>Hotel/Motel Tax Fund</b>			
Total estimated revenue	\$	48,000,000	\$ 49,440,000
Total appropriations	\$	48,000,000	\$ 49,440,000
<b>Motor Vehicle Rental Fund</b>			
Total estimated revenue	\$	3,328,000	\$ 3,361,280
Total appropriations	\$	3,328,000	\$ 3,361,280
<b>Grants Fund</b>			
Total estimated revenue	\$	10,625,988	\$ 11,121,037
Total appropriations	\$	10,625,988	\$ 11,121,037
<b>Community Development Fund</b>			
Total estimated revenue	\$	10,925,585	\$ 10,629,737
Total appropriations	\$	10,925,585	\$ 10,629,737
<b>Housing Property Acquisition Fund</b>			
Total estimated revenue	\$	500,000	\$ 500,000
Total appropriations	\$	500,000	\$ 500,000
<b>Hazardous Material Services Fund</b>			
Total estimated revenue	\$	905,482	\$ 803,933
Total appropriations	\$	905,482	\$ 803,933
<b>Disaster Recovery Fund</b>			
Total estimated revenue	\$	15,000,000	\$ 15,000,000
Total appropriations	\$	15,000,000	\$ 15,000,000
<b>Covid-19 Relief Fund</b>			
Total estimated revenue	\$	3,000,000	\$ 3,000,000

	<u>Revised 2024</u>	<u>2025</u>
Total appropriations	\$ 3,000,000	\$ 3,000,000

**Section 2.** To comply with requirements for generally accepted accounting principles regarding expenditure recognition, the appropriations set forth in Section 1 above for year 2025 shall be increased by the amount of any purchase order encumbrances open as of December 31, 2024.

**Section 3.** Appropriations and estimated revenues for the Capital Improvements Fund are made on a project-length basis, rather than on an annual basis and remain in effect until the project is completed and closed. Appropriations and estimated revenues for the Capital Improvements Fund are adopted as follows:

<b>Capital Improvements Fund</b>	<u>Revised 2024</u>	<u>2025</u>
Open project appropriations at year beginning	\$967,138,502	\$1,028,011,645
Add: New appropriations for projects	100,873,143	78,254,450
Less: Appropriations for closed projects	(40,000,000)	(40,000,000)
Open project appropriations at year end	\$1,028,011,645	\$1,066,266,095

**Section 4.** The capital improvement plan set forth in the Capital Improvements Program Recommendations 2025-2029 is hereby adopted for planning purposes.

The five-year totals of the Capital Improvement Program Recommendations 2025-2029 follow.

	<u>2025-2029</u>
Cemetery Improvements	\$ 2,193,000
Community Development Improvements	36,901,702
Drainage Improvements	10,100,000
Public Building Improvements	15,992,900
Recreation Improvements	11,180,000
Park & Tree Improvements	2,250,000
Squares & Monuments Improvements	45,500
Street & Sidewalk Improvements	15,505,212
Traffic Management Improvements	3,250,000
Sewer Improvements	96,225,000
Water Improvements	33,350,000
Other Improvements	32,955,000
<b>Total</b>	<b>\$ 259,978,314</b>


Annual appropriations for capital improvement projects will be necessary in future annual budgets in order to provide the actual funding for any project.

**Section 5.** To comply with requirements of generally accepted accounting principles as set forth in Statement 54 issued by the Governmental Accounting Standards Board, the fund balance amounts reported in the City's special revenue funds, unless otherwise restricted, shall be constrained for the specific purpose for which the special revenue fund was created. These balances, though they may be combined with other funds for financial reporting purposes, shall maintain the committed status hereby designated.

**Section 6.** To maintain a balanced budget, it is authorized that the total 2024 appropriations set forth for the General Fund in Section 1 hereof, be increased by the amount, if any, by which actual 2024 revenues exceed estimated revenues. It is also authorized that any unused service center appropriations be transferred to the appropriation for Interfund Transfers for contribution to Capital Improvement Funds.

**Section 7.** For purposes of administering the budget, the legal level of control is designated to be the Service Center as set forth in Section 1 hereof, which organizational units are hereby designated as departments as that term is used in O.C.G.A. 36-81-1 et. seq.

**SO PASSED AND ADOPTED, this 19th day of December 2024.**

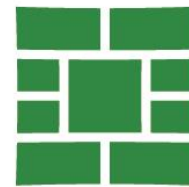
  
\_\_\_\_\_  
**Van R. Johnson, II**  
**Mayor**

**ATTEST:**

  
\_\_\_\_\_  
**Mark Massey**  
**Clerk of Council**



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# Budget Priority Survey

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The City Council has prioritized enhancing public participation in the budget process, incorporating a public engagement survey focused on community needs. This effort emphasizes our commitment to a fully transparent municipal budgeting process, to which City staff have developed several avenues for involvement, including a bilingual online Budget Priority Survey.



From July 2 to August 31, 2024, residents were invited to participate and prioritize eight service areas from a ranking of 1 - 3, according to their preferences for the city. Although the survey was viewed by 3,973 individuals, 756 community members ranked eight service areas: Cultural Arts, Fire, Housing, Human Services, Planning & Development, Police, Recreation, and Stormwater Infrastructure.

The feedback highlighted key priorities such as Stormwater Infrastructure, Housing, and Human Services. Your input is vital, Savannah, and plays a crucial role in shaping the future of our city! We listened carefully to the feedback, and are excited to share that the proposal for FY25 includes the following:

## Stormwater Infrastructure

- **\$150,000** for a Stormwater Utility Feasibility Study and assessment to effectively address historic drainage issues, including increased maintenance requirements for the City's aging and expanding drainage system.
- As of September 30th, 2024, the active capital plan ledger had a remaining balance of more than **\$63 million** for drainage improvements City-wide. For active project information and semi-annual updates, visit <https://www.savannahga.gov/3635/Capital-Projects-Semi-Annual-Reports>.

## Housing

- **\$2.5 million** to support the Savannah Affordable Housing Fund, which leverages each dollar with an average of \$7 from other funding sources for those in need of housing.
- **\$2.5 million** in SPLOST VII funding for the acquisition and redevelopment of blighted properties.
- **\$1 million** for infrastructure development at the Fairgrounds site, supporting the first phase of 50 housing units to address urgent housing needs.
- **\$331,521** in support for Housing Savannah, Inc., an entity equally committed to enhancing the lives of our residents. Together, we envision a future where our neighborhoods are not just places to live but spaces to thrive.

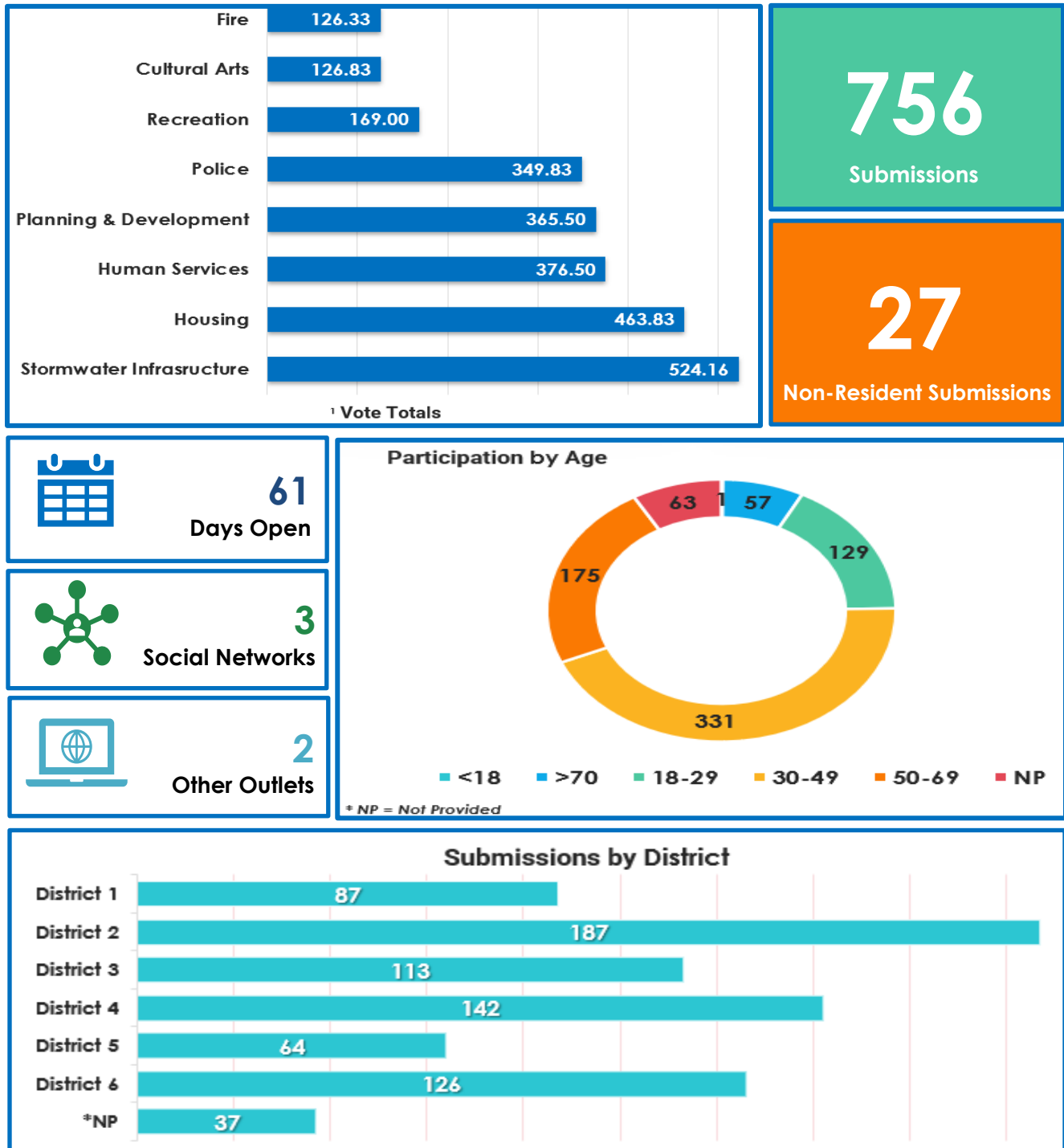
## Human Services

- **\$1 million** in planned spending through Community Partnerships Programs.
- **\$350,000** for planned spending on day centers that provide respite from extreme weather for individuals experiencing homelessness.
- **\$500,000** in contributions for homelessness support services grants.



# Budget Priority Survey Results

This visual highlight present key data on voting totals by service area, participation levels, submissions by district, and more. By examining these factors, we can gain insights into our strengths and identify areas for improvement, all aimed at enhancing the quality of life for our residents. Thank you for your engagement and for making your voice heard!



<sup>1</sup> Vote totals are weighted by rank using the formula  $0.5 + 1/\text{rank}$ . So, each user's first choice counts as  $0.5 + 1/1 = 1.5$ , their second choice counts as  $0.5 + 1/2 = 1$ , and so on.

# 2025 Grade and Salary Tables

The City of Savannah's compensation program is committed to retaining and attracting highly skilled, high-performing staff. The City expects all staff to consistently perform to high standards in their job duties, customer service, ethics, and passion for public service. For this reason, the City of Savannah has established three pay plans: a unified pay plan for full-time general positions, a managerial pay plan for managers, and a public safety pay plan for non-exempt and exempt sworn positions. The implementation of this compensation plan asserts that the City of Savannah is committed to promoting organizational and community values.

Public Safety Non-Exempt Grade & Salary									
Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9
501	\$42,515								
502	\$46,371								
503	\$46,847								
504	\$51,660	\$52,952	\$54,276	\$55,633	\$57,023	\$58,449	\$59,910	\$61,408	\$62,943
505	\$53,827	\$55,172	\$56,552	\$57,965	\$59,414	\$60,900	\$62,422	\$63,983	
506	\$66,091	\$67,743	\$69,436	\$71,172	\$72,952	\$74,775	\$76,645		
507	\$67,183	\$68,862	\$70,584	\$72,348	\$74,157	\$76,011			
508	\$79,811	\$81,806	\$83,851	\$85,948	\$88,096	\$90,299			
509	\$81,122	\$83,150	\$85,229	\$87,360	\$89,544	\$91,783			

Unified – Grade & Salary		
Grade	Min.	Max.
102	\$31,985	\$49,607
103	\$33,584	\$52,087
104	\$35,263	\$54,690
105	\$37,025	\$57,426
106	\$38,877	\$60,297
107	\$40,821	\$63,312
108	\$42,861	\$66,477
109	\$45,004	\$69,801
110	\$47,254	\$73,290
111	\$49,617	\$76,954
112	\$52,098	\$80,803
113	\$54,702	\$84,843
114	\$57,437	\$89,084
115	\$60,309	\$93,539
116	\$63,325	\$98,216
117	\$66,490	\$103,127
118	\$69,815	\$108,284
119	\$73,306	\$113,697
120	\$76,972	\$119,382
121	\$80,819	\$125,351

Managerial – Grade & Salary		
Grade	Min.	Max.
304	\$80,702	\$116,009
305	\$84,737	\$121,809
306	\$88,975	\$127,901
307	\$93,423	\$134,294
308	\$98,095	\$141,009
310	\$108,148	\$155,463
312	\$119,235	\$171,398
313	\$125,195	\$179,968
317	\$152,176	\$218,752

Public Safety Exempt – Grade & Salary		
Grade	Min.	Max.
510 <sup>2</sup>	\$91,940	\$117,690
511 <sup>1</sup>	\$92,016	\$102,858
512 <sup>1</sup>	\$103,837	\$114,653
513 <sup>1</sup>	\$114,653	\$129,796
514 <sup>2</sup>	\$118,980	\$151,429
515 <sup>1</sup>	\$129,796	\$162,245
<sup>1</sup> Police <sup>2</sup> Fire		

# 2025 Classification & Pay Grades

<u>Classification</u>	<u>Pay Grade</u>	<u>Classification</u>	<u>Pay Grade</u>
311 Action Center Manager	118	Assistant Director, Planning & Engineering	305
Accountant	112	Assistant Director, Purchasing	304
Accounting Clerk	103	Assistant Director, Recreation & Leisure	305
Accounting Technician	105	Assistant Director, Special Events, Film, & Tourism	304
Accreditation & Compliance Specialist	113	Assistant Fire Chief	514
Accreditation & GIS Analyst	115	Assistant Police Chief	515
Administrative Assistant	106	Assistant to Clerk of Council	108
Administrative Clerk	102		
Administrative Coordinator	112	Assistant to the City Manager	118
Administrative Secretary	105	Assistant United States Attorney	99
Administrator, Water & Sewer Operations	310	Athletics Supervisor	113
Administrator, Water Resources Planning	305	Audio/Video Production Specialist	110
Aerial Lift Specialist	108	Auto Parts Buyer	108
Alderman	99	Automotive Mechanic I	110
Application Support Specialist	117	Automotive Mechanic II	113
Aquatics Program Coordinator	108	Automotive Mechanic III	114
Aquatics Supervisor	111	Automotive Mechanic IV	115
Archivist	111	Automotive Mechanic Supervisor	117
Asset Building Coordinator	99	Billing Technician	108
Asset Management Coordinator	113	Board of Education Officer	505
Assistant Chief Shift Commander	514	Budget Analyst	114
Assistant City Attorney	310	Building & Electrical Maintenance Supervisor	112
Assistant Director, Budget	305	Building Inspector II	112
Assistant Director, Capital Projects Management	304	Building Maintenance Technician I	107
Assistant Director, Civic Center	304	Building Official	308
Assistant Director, Coastal Workforce	304	Building Permit Supervisor	110
Assistant Director, Economic Development	304	Building Plans Examiner	113
Assistant Director, Fleet Services	304	Business Analyst	118
Assistant Director, Housing	304	Business Intelligence Analyst	118
Assistant Director, Human Resources	305	Camp Counselor	102
Assistant Director, Human Services	305	Capital Project Manager	118
Assistant Director, Innovation & Technology	307	Capital Projects Liaison	111
Assistant Director, Park & Tree	304	Carpenter	107

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Case Disposition Clerk	106
Case Management Supervisor	113
Cashier	102
Cemetery Conservation Coordinator	113
Cemetery Conservation Technician	107
Cemetery Events Coordinator	109
Cemetery Services Coordinator	113
Center Supervisor	110
Certified Latent Print Examiner	116
Chemist	115
Chief Deputy Court Clerk	121
Chief Fire Investigator	509
Chief of Staff	310
Chief, Community Services	317
Chief, Government Operations	317
Chief, Information & Public Affairs	317
Chief, Operating Officer	317
Chief, Planning & Economic Development	317
Chief, Water Resources	317
City Attorney	99
City Manager	99
City Surveyor	115
Cityworks Analyst	118
Civil Engineer	117
Clean Energy Program Manager	118
Clerk of Council	99
Climber	109
Clubhouse Attendant	102
Code Compliance Manager	120
Code Compliance Officer	109
Code Compliance Specialist	111
Code Compliance Supervisor	112
Code Compliance Technician	106
Cold Case Investigator	505
Commercial Refuse & Recycling Services Manager	120
Community Development Leader	99
Community Housing Services Director	119

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Community Outreach Coordinator	112
Community Program Specialist	107
Community Programs Activity Coordinator	108
Community Programs Leader	106
Community Projects Technician	105
Community Service Officer	105
Compensation & Data Specialist	115
Computer Services Specialist	108
Construction & Rehabilitation Inspector	110
Construction Coordinator	113
Construction Inspector	111
Construction Management Analyst	114
Construction Site Safety Worker	104
Contract Coordinator	112
Court Services Specialist	107
Court Services Supervisor	113
Court Services Technician	103
Crime Analyst	111
Crime Analyst Assistant	105
Criminal Investigations Assistant	105
Cultural Resources Assistant	105
Cultural Services Contract Coordinator	112
Customer Service Representative	103
Customer Service Supervisor	109
Deputy Assistant to the Mayor	308
Deputy Building Official	119
Deputy City Attorney	317
Deputy City Engineer	306
Deputy Clerk of Council	118
Deputy Court Clerk	106
Deputy Court Clerk Interpreter	112
Deputy Fire Chief	515
Development and Communications Manager	99
Development Liaison Manager	119
Director, Administrative Services	510
Director, AML	310

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Director, Cemetery Operations	306
Director, Coastal WorkSource Services	306
Director, Commercial & Recycling Services	308
Director, Emergency Management	306
Director, Environmental Sustainability	307
Director, Facilities	308
Director, Financial Services	308
Director, Municipal Archives	306
Director, Neighborhood Safety & Engagement	306
Director, Organizational Development	121
Director, Police Administration	306
Director, Policy & Governmental Affairs	310
Director, Purchasing	308
Director, Refuse Disposal	308
Director, Residential Refuse	308
Director, Revenue	308
Director, Risk Management	306
Director, Sewer Conveyance	308
Director, Stormwater Operations	308
Director, Strategic Initiatives	121
Director, Supply & Treatment	308
Director, Utilities	308
Director, Water & Sewer Planning	308
Director, Water Distribution	308
Director, Water Reclamation	308
Diversity & Inclusion Officer	121
Educational Specialist	110
Electrical Inspector II	112
Electrical Plans Examiner	114
Electrician	108
Electronic Control Technician	111
Electronic Control Technician Supervisor	115
Employee Health Coordinator	113
Engineering Technician	108
Environmental Affairs Manager	115

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Environmental Compliance Coordinator	115
Equal Employment Opportunity Coordinator	113
Equitable Growth Manager	120
Event Planner	110
Executive Assistant	110
Executive Assistant to City Manager	112
Executive Assistant to the Mayor	112
Executive Director, Housing Savannah Inc.	99
Executive Director, Interagency Council on Homelessness	121
Facilities Service Worker	102
Field Training Officer	111
Film Services Coordinator	111
Film Services Supervisor	113
Fire Battalion Chief	510
Fire Captain	509
Fire Chief	317
Fire Engineer	506
Fire Investigator	506
Fire Marshall	510
Fire Plans Examiner	506
Fire Prevention Inspector	506
Firefighter, Advanced	504
Fleet Maintenance Manager	119
Forestry Inspector	111
Forestry Operations Crew Chief	110
GIS Analyst	113
Graffiti Officer	108
Grants Analyst	113
Grants Manager	119
Groom	105
Ground Operations Specialist	105
Grounds Equipment Maintenance Specialist	107
Health & Safety Information Coordinator	111
Heavy Construction Equipment Operator	108
Heavy Equipment Operator	107

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>	<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Help Desk Supervisor	118	Loan Officer	108
Help Desk Technician II	115	Lunch Worker	102
Housing Coordinator	114	Maintenance Crew Chief	110
Housing Development Inspector	111	Maintenance Specialist	105
Housing Manager	119	Maintenance Superintendent	117
Human Resources Analyst	114	Maintenance Supervisor	113
Human Resources Assistant	105	Maintenance Worker	102
Human Resources Business Partner	115	Management Analyst	111
Human Resources Manager	120	Marketing Coordinator	112
Human Resources Technician	107	Mayor	99
HVAC Technician	109	Mechanical Inspector II	112
Implementation Leader	99	Mechanical Plans Examiner	114
Industrial Pretreatment Coordinator	111	Medium Equipment Operator	105
Industrial Pretreatment Technician	109	Microbiologist	115
Innovation & Technology Manager	121	Military Services Coordinator	112
Innovation & Technology Project Manager	119	Mobility & Parking Services Analyst	111
Intelligence Center Manager	119	Mobility & Parking Services Coordinator	110
Inventory Control Supervisor	113	Neighborhood Services Manager	120
Inventory Coordinator	113	Open Records Request Officer	113
Inventory Specialist	110	Open Records Request Specialist	105
IT Business Partner	117	Open Records Request Supervisor	111
Judicial Secretary	107	Operations Manager	119
Laboratory Manager	119	Outside Employment Coordinator	108
Laboratory Supervisor	112	Painter	103
Laboratory Technician	107	Paralegal	110
Land Bank Manager	119	Parking Facilities Attendant	102
Landfill Manager	120	Parking Facilities Shift Supervisor	107
Landscape Architect	117	Parking Manager	118
Landscape Specialist	105	Parking Meter Technician	105
Lead Conservation Technician	110	Parking Services Officer	103
Lead Fiscal Analyst	118	Parking Services Supervisor	111
Lead Medium Equipment Operator	106	Performing Arts Program Coordinator	114
Lead Water Service Representative	107	Performing Arts Specialist	107
Learning & Development Coordinator	113	Permit Services Manager	119
Legal & Regulatory Affairs Officer	308	Permit Technician	106
Lending Coordinator	114	Permitting & Floodplain Manager	118
Lifeguard	102	Planner	112



<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Planning & Operations Manager	118
Planning Manager	119
Plant Operator	109
Plumbing Inspector II	112
Plumbing Plans Examiner	114
Police Accreditation Coordinator	111
Police Captain	512
Police Chief	317
Police Corporal	507
Police Forensic Technician	111
Police Lieutenant	511
Police Major	513
Police Officer	505
Police Property Coordinator	109
Police Sergeant	508
Pool Assistant	102
Pool Monitor	102
Preservation Officer	115
Principal Budget Analyst	117
Principal Crime Analyst	113
Principal GIS Analyst	118
Principal Grants Analyst	115
Principal Internal Auditor	117
Principal Plant Operator	111
Production Operations Coordinator	114
Program Coordinator	111
Program Manager	118
Programming Manager	119
Project Coordinator	111
Project Manager	117
Property & Evidence Supervisor	111
Property & Evidence Technician	107
Pruning Specialist	106
Public Communications Specialist	113
Public Safety Communications Manager	118
Purchasing Specialist	112
Purchasing Technician	106

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Radio Systems Technician I	110
Radio Systems Technician II	111
Real Estate Manager	119
Real Estate Specialist	115
Recorder's Court Judge	99
Records Division Supervisor	113
Records Supervisor	106
Records Technician	105
Recreation Services Activity Coordinator	108
Recreation Services Leader	106
Recreation Services Manager	110
Recruiter	113
Recruiting Assistant	105
Refuse Truck Operator	105
Regional Community Center Supervisor	113
Regulatory and Compliance Coordinator	115
Residential Refuse Services Manager	120
Resource Center Manager	118
Revenue Compliance Analyst	111
Revenue Coordinator	114
Revenue Enforcement Coordinator	112
Revenue Investigator	108
Revenue Manager	119
Revenue Specialist	108
Revenue Supervisor	110
Right-of-Way Construction Coordinator	113
Right-of-Way Events Supervisor	113
Risk Management Analyst	114
Risk Management Coordinator	113
Risk Management Technician	107
Sanitation Associate	102
Sanitation Education Coordinator	111
Sanitation Supervisor	112
Sanitation Vehicle Maintenance Coordinator	110
SCADA Analyst	113
SCADA Manager	120

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
SCADA Technician	110
Security Engineer	119
Senior Accountant	114
Senior Accounting Clerk	105
Senior Administrative Assistant	109
Senior Archivist	113
Senior Budget Analyst	115
Senior Capital Project Manager	120
Senior Carpenter	108
Senior Civil Engineer	98
Senior Code Compliance Officer	110
Senior Crime Analyst	112
Senior Deputy Court Clerk	107
Senior Director, Budget	313
Senior Director, Capital Project Management	308
Senior Director, Code Compliance	310
Senior Director, Cultural Resources	308
Senior Director, Development Services	313
Senior Director, Economic Development	308
Senior Director, Financial Services	313
Senior Director, Fleet Services	310
Senior Director, Housing Services	308
Senior Director, Human Resources	313
Senior Director, Human Services	308
Senior Director, Innovation & Technology	313
Senior Director, Internal Auditing	308
Senior Director, Park & Tree	310
Senior Director, Parking	310
Senior Director, Planning & Urban Design	312
Senior Director, Public Communications	308
Senior Director, Real Estate Services	310
Senior Director, Records Court	308
Senior Director, Recreation & Leisure	313
Senior Director, Sanitation	313
Senior Director, Special Events, Film & Tourism	312

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Senior Director, Transportation Services	310
Senior GIS Analyst	115
Senior Grants Analyst	114
Senior Laboratory Technician	109
Senior Lifeguard	103
Senior Maintenance Worker	103
Senior Maintenance Worker II	104
Senior Management Analyst	114
Senior Network Technician	116
Senior Parking Meter Technician	106
Senior Parking Services Officer	104
Senior Planner	114
Senior Plant Operator	110
Senior Program Coordinator	114
Senior Public Communications Specialist	115
Senior Sanitation Associate	104
Senior Systems Analyst	118
Senior Water & Sewer Maintenance Mechanic	110
Senior Water & Sewer Television Inspector	110
Senior Workforce Program Specialist	113
Sign Specialist	104
Site Development Coordinator	113
Site Development Permit Supervisor	110
Special Projects Coordinator	115
Sports Turf Technician	109
Stormwater Development & Environmental Manager	306
Stormwater Maintenance Mechanic	109
Stormwater Management Manager	120
Strategic Communications Manager	118
Street Cleaning Manager	120
Streets Maintenance Manager	120
Supply Clerk	106
Surplus Inventory Technician	106
Surveying Technician	107
Systems Engineer	119
Teletype Supervisor	108

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Teletype Technician	105
Television Crew Supervisor	113
Television Inspection Technician	106
Therapeutic Specialist	107
Tourism Compliance Officer	102
Tourism Program Coordinator	111
Tourism Supervisor	113
Traffic Engineering Coordinator	115
Traffic Engineering Manager	120
Traffic Engineering Technician	109
Traffic Maintenance Specialist	107
Traffic Operations Manager	120
Traffic Signal Superintendent	117
Traffic System Coordinator	115
Transfer Station Attendant	102
Utilities Revenue Manager	120
Utility Billing Lead	108
Van Driver	102
Vehicle Maintenance Contracts Coordinator	112
Vehicle Maintenance Coordinator	107
Visual Arts Specialist	107
Water & Sewer Locator I	107
Water & Sewer Locator II	108
Water & Sewer Maintenance Mechanic	107
Water & Sewer Manager	120
Water & Sewer Project Coordinator	115
Water & Sewer Superintendent	117
Water & Sewer Supervisor	113
Water Meter Reader	102
Water Meter Technician	105
Water Services Supervisor	113
Welder	108
Work Order Coordinator	114
Workforce Planner	110
Workforce Program Specialist	112
WorkSource Coastal Finance Manager	119
Youth Empowerment Specialist	111

<b><u>Classification</u></b>	<b><u>Pay Grade</u></b>
Zoning Compliance Coordinator	114
Zoning Plans Reviewer	113
Zoning Use Coordinator	112

# 2025 Vehicle Replacement List

Service Center/Department/Vehicle Type	Total Cost
<b>Community Services</b>	<b>\$87,999</b>
<b>Athletic Services</b>	<b>\$5,000</b>
Unit 3610 - Trailer Flatbed	\$5,000
<b>Recreation &amp; Leisure Services Administration</b>	<b>\$15,499</b>
Unit 6618 - Truckster - 4 Wheel All Terrain	\$15,499
<b>Recreation Maintenance</b>	<b>\$67,500</b>
Unit 6641 - Truckster - 4 Wheel w/ Dump Body	\$23,000
Unit 3618 - Woodsread 8400	\$6,500
Unit 6616 - Trailer Cargo	\$6,500
Unit 6617 - Trailer Cargo	\$6,500
Unit 3622 - Tiller	\$5,000
Unit 4650 - Top 2500 Dresser	\$20,000
<b>Government Operations</b>	<b>\$6,160,550</b>
<b>City Cemeteries</b>	<b>\$116,500</b>
Unit 2236 - Tractor - General Purpose > 50 HP	\$52,000
Unit 3214 - Trailer Cargo	\$6,500
Unit 2245 - 60 Rotary Cut Deck Mower	\$4,000
Unit 1230 - Chipper Brush	\$54,000
<b>Commercial Refuse</b>	<b>\$505,000</b>
Unit 5731 - Container Hoist Truck	\$135,000
Unit 7744 - IFL - Refuse Compactor	\$370,000
<b>Greenscapes Maintenance</b>	<b>\$145,500</b>
Unit 3220 - Bush Hog Rotary Cutter	\$4,000
Unit 1232 - Chipper Brush	\$54,000
Unit 4251 - Bush Hog Rotary Cutter	\$6,000
Unit 4252 - Bush Hog Rotary Cutter	\$6,000
Unit 4250 - Bush Hog Rotary Cutter	\$6,000
Unit 2238 - Bandit 200 XP Chipper	\$54,000
Unit 6288 - Mower - Rotary Bush Hog	\$5,500
Unit 6289 - Mower - Rotary Bush Hog	\$5,500
Unit 7290 - Mower - Rotary Bush Hog	\$4,500

<b>Service Center/Department/Vehicle Type</b>	<b>Total Cost</b>
<b>Historic Squares &amp; Park Maintenance</b>	<b>\$32,650</b>
Unit 2214 - Trailer - Flatbed	\$7,500
Unit 7288 – Spray Unit Trail Mounted	\$14,950
Unit 2234 - Trailer Flatbed	\$5,100
Unit 2235 - Trailer Flatbed	\$5,100
<b>Neighborhood Parks Maintenance</b>	<b>\$116,900</b>
Unit 2614 - Tractor - General Purpose > 50 HP	\$50,000
Unit 7281 - 16' 3.5 Ton Trailer - Flatbed	\$6,500
Unit 7284 - 16' 3.5 Ton Trailer - Flatbed	\$6,500
Unit 6264 - Trailer - Flatbed	\$5,100
Unit 3616 - Woodsread 8400	\$6,500
Unit 6625 - Trailer - Flatbed	\$4,300
Unit 4631 - Bush Hog Rotary Cutter	\$6,000
Unit 3615 - Aerator 686/687	\$10,000
Unit 1616 - Trailer - Flatbed	\$5,500
Unit 1617 - Trailer - Flatbed	\$5,500
Unit 1619 - Trailer - Flatbed	\$5,500
Unit 6287 - Mower - Rotary Bush Hog	\$5,500
<b>Recycling &amp; Litter Services</b>	<b>\$700,000</b>
Unit 6736 - IRL - Refuse Compactor with Flipper	\$350,000
Unit 6737 - IRL - Refuse Compactor with Flipper	\$350,000
<b>Residential Refuse</b>	<b>\$1,400,000</b>
Unit 6732 - IRL - Refuse Compactor with Flipper	\$350,000
Unit 6733 - IRL - Refuse Compactor with Flipper	\$350,000
Unit 6734 - IRL - Refuse Compactor with Flipper	\$350,000
Unit 6735 - IRL - Refuse Compactor with Flipper	\$350,000
<b>Refuse Disposal</b>	<b>\$775,000</b>
Unit 8717 - Bulldozer	\$700,000
Unit 9728 - Tractor w/ Cab	\$75,000
<b>Street Cleaning</b>	<b>\$1,790,000</b>
Unit 5701 – Dump Truck - 13.5/15.2 Cubic Yard	\$190,000
Unit 6730 – Dump Truck - 13.5/15.2 Cubic Yard	\$190,000
Unit 9739 - Sweeper - 3 Wheel Mechanical	\$300,000

Service Center/Department/Vehicle Type	Total Cost
<b>Street Cleaning (continued)</b>	
Unit 9740 - Sweeper - 3 Wheel Mechanical	\$300,000
Unit 8755 - Sweeper - 3 Wheel Mechanical	\$300,000
Unit 7701 - Sweeper - Truck Mounted	\$410,000
Unit 5700 - Scorpion Trailer Attenuator	\$50,000
Unit 5702 - Scorpion Trailer Attenuator	\$50,000
<b>Urban Forestry</b>	<b>\$579,000</b>
Unit 4630 - Forestry Truck 65 FT	\$280,000
Unit 1233 - Stump Grinder	\$83,000
Unit 4648 - Bandit 200 XP Chipper	\$54,000
Unit 4649 - Bandit 200 XP Chipper	\$54,000
Unit 3203 - Bandit 200 XP Chipper	\$54,000
Unit 3204 - Bandit 200 XP Chipper	\$54,000
<b>Planning &amp; Economic Development Service Center</b>	<b>\$664,000</b>
<b>Parking Facilities</b>	<b>\$108,000</b>
Unit 5132 - Sweeper - Parking Lot	\$54,000
Unit 5133 - Sweeper - Parking Lot	\$54,000
<b>Street Maintenance</b>	<b>\$343,000</b>
Unit 6230 - Spray Patch	\$330,000
Unit 4238 - Flashing Arrow - Trailer Mounted	\$7,500
Unit 5201 - Trailer Flatbed	\$5,500
<b>Traffic Operations</b>	<b>\$213,000</b>
Unit 9253 - 37 FT Insulated Bucket Truck	\$200,000
Unit 4226 - Trailer - Cargo	\$6,500
Unit 1221 - Enclosed Trailer	\$6,500
<b>Public Safety</b>	<b>\$4,874,400</b>
<b>Criminal Investigations</b>	<b>\$1,223,000</b>
Unit 5999 – 3/4 Ton Sport Utility Vehicle	\$63,000
Unit 5998 – 3/4 Ton Sport Utility Vehicle	\$63,000
Unit 7919 – Interceptor Utility – Marked Police Take Home	\$50,000
Unit 7473 – Interceptor Utility – Marked Police Take Home	\$50,000
Unit 7478 – Interceptor Utility – Marked Police Take Home	\$50,000
Unit 7469 – Interceptor Utility – Marked Police Take Home	\$50,000



Service Center/Department/Vehicle Type	Total Cost
<b>Criminal Investigations (continued)</b>	
Unit 7470 – Interceptor Utility – Marked Police Take Home	\$50,000
Unit 7444 – Interceptor Utility – Marked Police Take Home	\$50,000
Unit 7451 – Interceptor Utility – Police Mobile Office	\$50,000
Unit 7466 – Interceptor Utility – Police Mobile Office	\$50,000
Unit 7476 – Interceptor Utility – Police Mobile Office	\$50,000
Unit 2455 – Sedan – Unmarked Police Unit	\$30,000
Unit 4935 – Sedan – Unmarked Police Unit	\$30,000
Unit 4938 – Sedan – Unmarked Police Unit	\$30,000
Unit 4417 – Sedan – Unmarked Police Unit	\$30,000
Unit 4418 – Sedan – Unmarked Police Unit	\$30,000
Unit 4931 – Sedan – Unmarked Police Unit	\$30,000
Unit 2467 – Sedan – Unmarked Police Unit	\$30,000
Unit 4939 – Sedan – Unmarked Police Unit	\$30,000
Unit 4498 – Pickup – 1/2 Ton Long Bed	\$47,000
Unit 6478 – Sedan – Unmarked Police Unit	\$30,000
Unit 6481 – Sedan – Unmarked Police Unit	\$30,000
Unit 7429 – Sedan – Unmarked Police Unit	\$30,000
Unit 7421 – Sedan – Unmarked Police Unit	\$30,000
Unit 7423 – Sedan – Unmarked Police Unit	\$30,000
Unit 7426 – Sedan – Unmarked Police Unit	\$30,000
Unit 7427 – Sedan – Unmarked Police Unit	\$30,000
Unit 6479 – Sedan – Unmarked Police Unit	\$30,000
Unit 7431 – Sedan – Unmarked Police Unit	\$30,000
Unit 6490 – Sedan – Unmarked Police Unit	\$30,000
Unit 7433 – Sedan – Unmarked Police Unit	\$30,000
Unit 7419 – Sedan – Unmarked Police Unit	\$30,000
<b>Office of the Fire Chief</b>	<b>\$1,897,900</b>
Unit 6511 – Cube Truck	\$75,000
Unit 7511 – Fire Unit – Aerial Ladder – Tiller	\$1,600,000
Unit 2507 – Utility Enclosed Trailer	\$7,900
Unit 6509 – Breathing Air Trailer	\$215,000

Service Center/Department/Vehicle Type	Total Cost
<b>Mounted Patrol</b>	<b>\$22,500</b>
Unit 4941 - Truckster 4 - Wheel All Terrain	\$18,000
Unit 5428 - 60' Bush Hog	\$4,500
<b>Patrol</b>	<b>\$1,350,000</b>
Unit 7921 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7418 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7918 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7920 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7911 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7914 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7479 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7481 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7482 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7485 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7909 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7475 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7477 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7465 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7468 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7459 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7461 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7462 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7449 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7450 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7455 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7458 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7445 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7446 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7447 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7452 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 7453 - Interceptor Utility - Marked Police Take Home	\$50,000

<b>Service Center/Department/Vehicle Type</b>	<b>Total Cost</b>
<b>Savannah Impact</b>	<b>\$50,000</b>
Unit 8454 - Interceptor Utility - Marked Police Take Home	\$50,000
<b>Strategic Investigative</b>	<b>\$100,000</b>
Unit 8932 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 8403 - Interceptor Utility - Marked Police Take Home	\$50,000
<b>Support Services</b>	<b>\$35,500</b>
Unit 4496 - Truckster 4-Wheel All Terrain	\$18,000
Unit 6416 - 2AX Diamond Enclosed Cargo Trailer	\$6,500
Unit 7414 - 16' 3.5 Ton Trailer-Flatbed	\$6,500
Unit 5427 - 60' Bush Hog	\$4,500
<b>Traffic</b>	<b>\$100,000</b>
Unit 7474 - Interceptor Utility - Marked Police Take Home	\$50,000
Unit 3440 - 3/4 Ton Sport Utility Vehicle	\$50,000
<b>Training &amp; Recruitment</b>	<b>\$95,500</b>
Unit 5425 - Flatbed - Dumping 1 Ton	\$73,000
Unit 4497 - Truckster - 4 Wheel All Terrain	\$18,000
Unit 4990 - Bush Hog Rotary Cutter	\$4,500
<b>Water Resources</b>	<b>\$4,132,600</b>
<b>I&amp;D Water Distribution</b>	<b>\$5,000</b>
Unit 826 - Mower - Flail	\$5,000
<b>Lift Station Maintenance</b>	<b>\$350,000</b>
Unit 5859 - Hydraulic Boom Truck	\$350,000
<b>Sewer Maintenance</b>	<b>\$2,333,600</b>
Unit 5860 - Jet - Vac/ W/11 Yard Debris Tank	\$560,000
Unit 5861 - Jet - Vac/ W/11 Yard Debris Tank	\$560,000
Unit 1820 - M2 - 106 W/ Pipehunter Body	\$369,800
Unit 1821 - M2 - 106 W/ Pipehunter Body	\$369,800
Unit 9816 - Pump - Centrifugal	\$80,000
Unit 9818 - Pump - Centrifugal	\$80,000
Unit 9804 - Air Compressor -> 160 CFM	\$24,000
Unit 808 - Pump - Centrifugal 250 PSI	\$50,000
Unit 2848 - Pump - Centrifugal	\$60,000
Unit 2849 - Pump - Centrifugal	\$60,000
Unit 2847 - Pump - Centrifugal	\$60,000

Service Center/Department/Vehicle Type	Total Cost
<b>Sewer Maintenance (continued)</b>	
Unit 5802 - Pump - Centrifugal	\$60,000
<b>Stormwater Management</b>	<b>\$1,170,000</b>
Unit 4244 - Dump Truck - 13.5/15.2 Cubic Yard	\$190,000
Unit 2247 - Excavator - Tracked	\$180,000
Unit 8207 - Tractor w/ 5th Wheel	\$260,000
Unit 8256 - Trailer - Lowboy	\$95,000
Unit 7285 - Excavator - Tracked	\$320,000
Unit 2216 - Trailer - Flatbed	\$25,000
Unit 6274 - Trailer - Flatbed	\$52,000
Unit 5203 - 30 Ton Trailer - Flatbed	\$48,000
<b>Water Distribution</b>	<b>\$114,000</b>
Unit 3801 - Truckster - 4 Wheel with Dump Body	\$23,000
Unit 5852 - Trailer - Flatbed	\$6,500
Unit 7858 - Trailer Enclosed	\$6,500
Unit 9833 - Air Compressor -> 160 CFM	\$24,000
Unit 7823 - Trailer - Flatbed	\$42,000
Unit 7864 - Utility Trailer	\$6,500
Unit 4855 - Trailer - Flatbed	\$5,500
<b>Water Reclamation</b>	<b>\$160,000</b>
Unit 6832 - Crew Cab 4x4	\$80,000
Unit 2622 - Forklift	\$40,000
Unit 2846 - Forklift	\$40,000
<b>FY25 Vehicle Replacement List Total</b>	<b>\$15,919,549</b>

# 2025 Vehicle Lease List

Service Center/Department/Vehicle Type	Total Cost
<b>Community Services</b>	<b>\$44,930</b>
Athletic Services	\$6,768
Unit 6642 - Sedan - Small General Purpose	\$6,768
Land Bank Authority	\$7,004
Unit 6918 - Sedan - Small General Purpose	\$7,004
Neighborhood Services Division	\$17,622
Unit 6303 - Pickup - 1/2 Ton	\$8,790
Unit 6346 - Pickup - 1/2 Ton Long Bed	\$8,832
Recreation Maintenance	\$13,536
Unit 6639 - Pickup - 1/2 Ton Long Bed	\$6,768
Unit 6644 - Pickup - 1/2 Ton Long Bed	\$6,768
<b>Government Operations</b>	<b>\$152,276</b>
City Cemeteries	\$13,268
Unit 7623 - Sedan - Midsize General Purpose	\$13,268
Code Compliance Administration	\$17,580
Unit 6704 - Pickup - 1/2 Ton	\$8,790
Unit 6714 - Pickup - 1/2 Ton	\$8,790
Code Enforcement	\$38,646
Unit 6344 - Pickup - 1/2 Ton Long Bed	\$8,832
Unit 6702 - Pickup - 1/2 Ton	\$8,790
Unit 6703 - Pickup - 1/2 Ton	\$8,790
Unit 6740 - Sedan - Small General Purpose	\$6,117
Unit 6741 - Sedan - Small General Purpose	\$6,117
Historic Squares & Park Maintenance	\$38,474
Unit 6630 - Pickup - 1/2 Ton	\$8,790
Unit 6635 - Flatbed - Dumping 1 Ton	\$14,842
Unit 6637 - Flatbed - Dumping 1 Ton	\$14,842
Neighborhood Parks Maintenance	\$24,655

Service Center/Department/Vehicle Type	Total Cost
Unit 6634 - Flatbed - Dumping 1 Ton	\$14,842
Unit 6638 - Pickup - 1/2 Ton Long Bed	\$9,813
Park & Tree Administration	\$6,117
Unit 6643 - Sedan - Small General Purpose	\$6,117
Recycling & Litter Services	\$6,768
Unit 6125 - Pickup - 1/2 Ton	\$6,768
Street Cleaning	\$6,768
Unit 6706 - Pickup - 1/2 Ton Long Bed	\$6,768
<b>Management Services</b>	<b>\$31,053</b>
Facility Maintenance & Operations	\$13,536
Unit 6647 - Pickup - 1/2 Ton Long Bed	\$6,768
Unit 6648 - Pickup - 1/2 Ton	\$6,768
Revenue Administration	\$11,400
Unit 6128 - Pickup - 1/2 Ton	\$11,400
Utility Services	\$6,117
Unit 6105 - Sedan - Small General Purpose	\$6,117
<b>Planning &amp; Economic Development</b>	<b>\$38,539</b>
Development Services	\$8,790
Unit 6332 - Pickup - 1/2 Ton	\$8,790
Parking Services Administration	\$6,117
Unit 6126 - Sedan - Small General Purpose	\$6,117
Planning & Urban Design	\$8,790
Unit 6129 - Pickup - 1/2 Ton	\$8,790
Traffic Operations	\$14,842
Unit 6245 - Flatbed - Non-Dumping - 1 Ton	\$14,842
<b>Public Safety</b>	<b>\$346,398</b>
Canine	\$475
Unit 4963 - Pickup - Crew Cab 4 Door	\$475



Service Center/Department/Vehicle Type	Total Cost
Criminal Investigations	\$275,452
Unit 2455 - Sedan - Unmarked Police Unit	\$13,331
Unit 2467 - Sedan - Unmarked Police Unit	\$13,331
Unit 4417 - Sedan - Unmarked Police Unit	\$13,331
Unit 4418 - Sedan - Unmarked Police Unit	\$13,331
Unit 4498 - Pickup - 1/2 Ton Long Bed	\$8,832
Unit 4931 - Sedan - Unmarked Police Unit	\$13,331
Unit 4935 - Sedan - Unmarked Police Unit	\$13,331
Unit 4938 - Sedan - Unmarked Police Unit	\$13,331
Unit 4939 - Sedan - Unmarked Police Unit	\$13,331
Unit 6478 - Sedan - Unmarked Police Unit	\$13,331
Unit 6479 - Sedan - Unmarked Police Unit	\$13,331
Unit 6481 - Sedan - Unmarked Police Unit	\$13,331
Unit 6490 - Sedan - Unmarked Police Unit	\$13,331
Unit 7419 - Sedan - Unmarked Police Unit	\$13,331
Unit 7421 - Sedan - Unmarked Police Unit	\$13,331
Unit 7423 - Sedan - Unmarked Police Unit	\$13,331
Unit 7426 - Sedan - Unmarked Police Unit	\$13,331
Unit 7427 - Sedan - Unmarked Police Unit	\$13,331
Unit 7429 - Sedan - Unmarked Police Unit	\$13,331
Unit 7431 - Sedan - Unmarked Police Unit	\$13,331
Unit 7433 - Sedan - Unmarked Police Unit	\$13,331
Patrol	\$13,331
Unit 4419 - Sedan - Unmarked Police Unit	\$13,331
Strategic Investigative	\$30,003
Unit 2474 - Pickup - 1/2 Ton	\$8,790
Unit 6434 - Pickup - 3/4 Ton	\$11,400
Unit 6499 – Sport Utility Vehicle - 1/2 Ton 4 Wheel Drive	\$9,813

Service Center/Department/Vehicle Type	Total Cost
Support Services	\$27,137
Unit 4934 - Sedan Unmarked Police Unit	\$13,331
Unit 6498 - Van - 15 Passenger	\$475
Unit 7432 - Sedan Unmarked Police Unit	\$13,331
<b>Water Resources</b>	<b>\$114,021</b>
Office of the Chief Water Resources	\$9,813
Unit 6833 – Sport Utility Vehicle - 1/2 Ton 4 Wheel Drive	\$9,813
Stormwater Management	\$31,632
Unit 6285 - 3/4 Ton - 4x4 Regular Cab	\$11,400
Unit 6297 - Pickup - 1/2 Ton Long Bed	\$8,832
Unit 6299 - 3/4 Ton - 4x4 Regular Cab	\$11,400
Water Distribution	\$23,839
Unit 6822 - Pickup - 1/2 Ton Long Bed	\$8,832
Unit 6857 - Pickup - 3/4 Ton Ext Cab Utility	\$15,007
Water Reclamation	\$35,244
Unit 6294 - Pickup - 1/2 Ton	\$8,790
Unit 6295 - Pickup - 1/2 Ton	\$8,790
Unit 6298 - Pickup - 1/2 Ton Long Bed	\$8,832
Unit 6823 - Pickup - 1/2 Ton Long Bed	\$8,832
Water Supply & Treatment	\$13,493
Unit 6864 - Utility Truck – 3/4 Ton	\$13,493
<b>FY25 Lease Vehicle Total</b>	<b>\$727,214</b>

# 2025 Fee Changes

In accordance with the City's financial policies, user fees are set at levels related to the costs of providing services and reviewed annually for appropriate adjustments that maintain or move revenues incrementally closer to full coverage of the cost of services. During user fee review, the impact to the customers is considered and costs are evaluated for potential reduction before a fee increase is recommended. The 2025 adopted fee changes listed below are to revenue sources within the General Fund and Water & Sewer Fund.

## Fee changes for revenue sources within the General Fund are as follows:

General Fund		
Alcohol Business License Fees	2024	2025
Alcohol Beverage Advertising	\$20	\$35
Alcoholic Beverage License (Liquor)	\$300	\$400
Alcoholic Beverage License (Malt Beverage)	\$150	\$225
Alcoholic Beverage License (Sunday Sales)	\$200	\$300
Alcoholic Beverage License (Temporary Event - Per Day/Per Event)	\$50	\$125
Alcoholic Beverage License (Wine)	\$150	\$225
Alcohol Beverage Sign Posting	\$10	\$20
Business Alcohol License Advertising	\$10.50	\$16.75
Alcoholic Beverage License Fees	2024	2025
Complimentary Service - Class G (Malt Beverage)	\$300	\$350
Complimentary Service - Class G (Wine)	\$200	\$250
Licensed Alcohol Caterer - Class A (Distilled Spirits)	\$200	\$250
Licensed Alcohol Caterer - Class A (Malt Beverage)	\$100	\$150
Licensed Alcohol Caterer - Class A (Wine)	\$50	\$100
Retail Consumption Dealer - Class C (Distilled Spirits On-Premises)	\$3,500	\$3,650
Retail Consumption Dealer - Class C (Malt Beverage On-Premises)	\$1,500	\$2,000

General Fund		
Alcoholic Beverage License Fees (continued)	2024	2025
Retail Consumption Dealer - Class C (Wine On-Premises)	\$600	\$800
Retail Consumption Dealer - Class E (Malt Beverage - On-Premises)	\$1,500	\$2,000
Retail Consumption Dealer - Class E (Wine On-Premises)	\$600	\$800
Athletic Fees	2024	2025
Adult Sports Individual Registration (All Sports)	-	\$30
Adult Sports Team Registration (All Sports)	-	\$360
Youth Sports Individual Registration (Ages 5-18)	-	\$30
Youth Sports Team Registration (Ages 5-18)	\$50	\$100
Building Inspection Fees	2024	2025
Extra Inspection	\$50	\$100
Cultural Arts Theater Fees	2024	2025
Cultural Arts Ben Tucker Theater Rental (Corporate: Friday - Sunday)	\$175	\$190
Cultural Arts Ben Tucker Theater Rental (Nonprofit: Monday - Thursday)	\$75	\$90
Cultural Arts Ben Tucker Theater Rental (Nonprofit: Friday - Sunday)	\$100	\$115
Cultural Arts Studio Theater Rental (Nonprofit: Friday - Sunday)	\$85	\$100
Cultural Arts Theater Rental Cleaning	\$50	\$100
Film Permit Fees	2024	2025
Special Event Permit Application (Submitted 14 Days from Date of Event)	-	\$300
Special Event Permit Application (Submitted 15-29 Days from Date of Event)	-	\$200
Special Event Permit Application (Submitted 30-59 Days from Date of Event)	-	\$75
Special Event Permit Application (Submitted 60-89 Days from Date of Event)	-	\$50

General Fund		
Fire Service Fees	2024	2025
Leak Detection System Installation (Per Tank Inspection)	\$75	\$85
New Underground Tank Installation (Per Tank Inspection)	\$75	\$85
Private Fire Hydrant Non-Compliant Testing and Inspection (1st Offense)	\$550	\$525
Private Fire Hydrant Non-Compliant Testing and Inspection (2nd Offense)	\$1,050	\$1,025
Private Fire Hydrant Non-Compliant Testing and Inspection (3rd Offense)	\$1,550	\$1,625
Special Duty Work - Firefighter, EMR, or Fire Watch (Employee Holiday Rate)	-	\$50
Special Duty Work - Firefighter, EMR, or Fire Watch (Employee Rate)	-	\$46
Bonfire Permit	\$100	\$100
Commercial Burn Permit	\$165	\$275
Fire Safety Training	\$85	\$90
Firefighter and Fire Equipment (Special Duty)	-	\$50
Fireworks Permit	-	\$260
Inspection of Repair or Retrofitting of an Underground Tank or Integral Piping System (Per Tank or Piping System Inspection)	\$75	\$65
Inspection of the Removal Operation of the Pollutant (Per Inspection)	\$75	\$65
Inspection of the Removal or Filling and Capping of an Underground Storage Tank	\$155	\$170
Mobile Food Vendor Permit (All Re-Inspections)	-	\$35
Mobile Food Vendor Permit (No Cooking, Warming of Food, or Portable Power)	-	\$45
Mobile Food Vendor Permit (Mobile Food Prep with Cooking and/or Utilizing Portable Power or Fuel)	-	\$85
Mobile Food Vendor Permit (Warming or Reheating Food and/or Utilizing Portable Power or Fuel)	-	\$65

General Fund		
Fire Service Fees (continued)	2024	2025
New Integral Piping System Installation (Per Inspection)	\$75	\$85
Special Duty Work - Company Officer or Fire Inspector (Employee Holiday Rate Per Hour)	-	\$55
Special Duty Work - Company Officer or Fire Inspector (Employee Rate Per Hour)	-	\$52
Special Duty Work - Incident or Event Supervisor (Employee Holiday Rate Per Hour)	-	\$60
Special Duty Work - Incident or Event Supervisor (Employee Rate Per Hour)	-	\$58
Vehicle Fire Service (Non-Resident)	-	\$600
Miscellaneous Fees	2024	2025
Coin-Operated Amusement Devices Regulatory Fee (When Use is Restricted to Adults)	\$50	\$100
Neighborhood Center Fees	2024	2025
Adult Team Tennis League - Annual Membership (City Resident)	\$197	\$200
Adult Team Tennis League Annual Membership (Non-City Resident)	\$210	\$215
Adult Team Tennis League - Non-Member (City Resident)	\$54	\$60
Adult Team Tennis League - Non-Member (Non-City Resident)	\$59	\$65
Community Advancement Youth Enrichment Camp (Summer Intensive)	-	\$160
Flag Football Camp (City Resident)	-	\$25
Flag Football Camp (Non-City Resident)	-	\$30
Instructional Swimming (City Resident)	\$25	\$35
Instructional Swimming (Non-City Resident)	\$30	\$35
Lap Swim/Water Aerobics - Seasonal Pass (City Resident)	-	\$60
Lap Swim/Water Aerobics - Seasonal Pass (Non-City Resident)	-	\$70
Lap Swim/Water Aerobics - Weekly Pass (City Resident)	-	\$10
Lap Swim/Water Aerobics - Weekly Pass (Non-City Resident)	-	\$15
MJAC Youth Enrichment Camp (Spring & Summer)	-	\$240



General Fund		
Neighborhood Center Fees (continued)	2024	2025
PARC Youth Enrichment Camp (Spring & Summer)	-	\$240
Sports and Summer Camps (City Resident)	\$40	\$50
Sports and Summer Camps (Non-City Resident)	\$60	\$70
Tennis Complex Facility Rental - Bacon Park (4 Courts) (City Resident/Nonprofit)	-	\$250
Tennis Complex Facility Rental - Bacon Park (4 Courts) If Rental is Complete Before 3pm (City Resident/Nonprofit)	-	\$125
Tennis Complex Facility Rental - Bacon Park (4 Courts) (Non- Resident/Commercial)	-	\$300
Tennis Complex Facility Rental - Bacon Park (4 Courts) If Rental is Complete Before 3pm (Non- Resident/Commercial)	-	\$150
Tennis Complex Facility Rental - Bacon Park Per Rental That Extends Beyond 6pm	-	\$25
Tennis Complex Facility Rental - Daffin Park (3 Clay Courts) (City Resident/Nonprofit)	-	\$250
Tennis Complex Facility Rental - Daffin Park (3 Clay Courts) If Rental is Complete Before 3pm (City Resident/Nonprofit)	-	\$125
Tennis Complex Facility Rental - Daffin Park (3 Clay Courts) (Non- Resident/Commercial)	-	\$300
Tennis Complex Facility Rental - Daffin Park (3 Clay Courts) If Rental is Complete Before 3pm (Non- Resident/Commercial)	-	\$150
Tennis Court Lighting Per Rental that Extends Beyond 6pm	-	\$25
Tennis Pro (Per Hour)	\$15	\$20
Therapeutic Summer Camp (Non-City Resident)	\$40	\$50
Therapeutic Summer Camp (City Resident)	\$20	\$30
Youth Spring and Holiday Camps (City Resident)	-	\$50
Youth Spring and Holiday Camps (Non-City Resident)	-	\$70
Private Development Fees	2024	2025
Site Final Re-Inspection	-	\$500
Site Re-Inspection	\$50	\$100

General Fund		
Trolley Fines	2024	2025
Failure to Install Sound Reduction Devices (First Offense)	-	\$500
Failure to Install Sound Reduction Devices (Second Offense)	-	\$750
Failure to Install Sound Reduction Devices (Third Offense)	-	\$1,000

**Fee changes for revenue sources within the Water & Sewer Fund are as follows:**

Water & Sewer Fund		
Grease Abatement Fees	2024	2025
Grease Trap Inspection	\$50	\$75

# Community Partnerships Program

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## Overview

The Community Partnerships Program (CPP) utilizes a competitive process to purchase programs and services from local nonprofit organizations. Programs must further the City's achievement of goals and priorities identified in the City's Strategic Plan and specifically benefit the residents of Savannah. The Community Partnerships Program is divided into three key areas: **Community Investments**, **Essential Services**, and **Homeless System Coordination**.

Community Investment programs compete in two categories: Established Nonprofits and Developing Nonprofits. Selection committees evaluate proposals and recommend funding in amounts ranging from \$15,000 to \$50,000 for Community Investment contracts. Programs address key issues impacting residents, including economic mobility, senior and youth services, food insecurity, and health and wellness.

Essential Services are contracts awarded to nonprofit organizations that provide services that directly support and/or augment vital local government activities such as public safety and poverty reduction.

Homeless System Coordination funding supports the agency that serves as the lead for the Continuum of Care (CoC) and manages the coordinated entry system for participating agencies and other federally mandated CoC activities. This funding category is capped at \$200,000.

## Investment Impacts

The Community Partnerships Evaluation Committee reviewed 67 applications totaling \$2,497,127 from 54 local agencies. The adopted 2025 allocation of \$1,000,000 million includes the following:

- \$563,000 for Community Investment Programs
- \$160,000 for Essential Services
- \$200,000 for Homeless System Coordination
- \$77,000 for Community Partnership Contingency

## Review Criteria & Indicators

- Ability to Address Community Needs - 15 Points  
Programs clearly demonstrate the ability to assist the City of Savannah in addressing community needs as outlined in the Community Partnership Program Request for Proposal.
- Budget/Financials - 25 Points

The organization's budget reflects diverse funding sources and a strong capacity to manage resources. It is essential that the City of Savannah is not the primary funding source for an agency's programs or the agency itself. Points are awarded in this category based on the agency's ability to demonstrate diverse funding sources for the program budget and provide complete program budgets with expenses in line with the services provided. Additionally, the organization's budget should show no unexplained or unjustified surpluses or deficiencies.

- Benefit of Program/Service to Participants - 20 Points

The program or service must result in outcomes that address community needs. Agencies must demonstrate knowledge of the specific local conditions and needs that the program will address; report quantitative data on the number of people in Savannah who are experiencing

these conditions; provide references for data sources; and indicate the number of persons/families served by the program.

- Program Design - 10 Points

The program/service must be fully developed and well-defined. Successful proposals provide a straightforward program narrative, describe key program features, detail the program location and hours, and include outreach strategies to inform and engage the public in the program.

- Cost per Program Participant - 10 Points

This ratio is determined by dividing the total program funding request by the number of participants to be served who reside within the City of Savannah. Agencies are reminded that the City of Savannah is purchasing services that benefit Savannah residents.

- Operational Capacity and Program Experience – 15 Points

Agencies must demonstrate the capacity to deliver the program or service as evidenced by the agency's years in operation, experience operating the adopted or similar program, number of clients served, and past success, if applicable. Consideration will also be given to the adequacy of planned program staffing, program oversight, and other support.

- Collaborations/Partnerships - 5 Points

The City prioritizes collaborations and partnerships with other agencies, community organizations, and/or City departments that benefit program participants and connect participants to additional resources. Points are awarded in this category to agencies that include proof of partnerships with other entities in written agreements specifying the services to be provided.

**Total – 100 Points**

## **Purchasing Strategies**

The 2025 Community Partnership Program purchases services that align with City Council priorities. The evaluation committee reviews, scores, and ranks each application based on the established criteria. The 2025 Purchasing Strategy for services that benefit residents of Savannah and augment City services is as follows:

- Returning programs on target to meet 2024 performance objectives received funding at the prior year's level, with a minimum of \$15,000.
- New programs received \$15,000.
- Funds are reserved to support local Homeless System Coordination and Essential Services.

Purchased services from program applicants must demonstrate how they will track and report program outcomes, which are monitored quarterly by the Human Services Department.

The Community Partnerships Program awards grants for services that assist in achieving priorities identified by the City of Savannah, which specifically benefit the residents of Savannah, Georgia. Funding is awarded under three categories: Community Investments, Essential Services, and Homeless System Coordination.

## Community Investments

Proposals for CPP contracts are recommended in amounts ranging from \$15,000 to \$50,000. Nonprofits compete in two categories: Established Nonprofits and Developing Nonprofits.

### Established Nonprofit Organizations

Meets four or more of the following criteria:

- Annual budget of \$250,000 or more
- 5+ years of operation
- 3+ years of program management experience
- 3+ years of program management
- Paid staff
- Established Board of Directors

Agency Name/Program Description	2025 Requested Funding	2025 Adopted Funding
<b>American Red Cross (Disaster Response and Recovery Program)</b> Provides crisis recovery and case management to assist residents and aid families on their road to recovery.	\$25,000	\$15,000
<b>Brightside Child &amp; Family Advocacy (Advocacy for Children in Foster Care)</b> Recruits and trains volunteer Court Appointed Special Advocates (CASA) to advocate for the best interests of children who have entered the foster care system.	\$45,000	\$15,000
<b>Brightside Child and Family Advocacy (The Bright House, formerly Supervised Visitation Center)</b> Supervises visitations, ensures safe custody exchanges, and offers parent education/coaching services to any family referred via court order, DFCS, or self-referral.	\$45,000	\$15,000
<b>Chatham County Safety Net Planning Council (Suicide Prevention &amp; Resilience Program)</b> Provides training on suicide prevention, Mindful Self-Compassion (MSC), and Resilience Enhancement and Learning (REAL) through workshops, coaching, and skills-based approaches.	\$50,000	\$15,000
<b>Coastal Georgia Council Boy Scouts of America (Exploring Program)</b> Conducts career mentoring, leadership, and job skills development programs for boys and girls ages 12-19.	\$20,000	\$15,000
<b>Consumer Credit Counseling Service of the Savannah Area, Inc. (Financial Wellness for Savannah Families)</b> Offers counseling and education services, which include credit improvement, debt reduction, foreclosure intervention, and homeownership.	\$50,000	\$20,000
<b>Economic Opportunity Authority for Savannah-Chatham County Area Inc. (Workforce Development Triple "E" Training Program)</b> Provides employment soft skills training for high school students with referrals to additional educational and entrepreneurial training opportunities.	\$50,000	\$15,000
<b>Family Promise of the Coastal Empire, Inc. (FPCE Rise &amp; Thrive Initiative)</b> Provides monthly and summer programming for homeless youth, including educational support, life skills, emotional and developmental support, and recreation and travel opportunities.	\$50,000	\$15,000

Agency Name/Program Description	2025 Requested Funding	2025 Adopted Funding
<b>Forsyth Farmers' Market (912 Food Farmacy)</b> Partners with four local health clinics to serve low-income individuals who have or are at risk for diet-related chronic diseases. Participants in this USDA-funded program attend eight monthly sessions where they receive health screenings, nutrition classes, and 32 weeks of prescription vouchers to shop at the Food Farmacy.	\$50,000	\$15,000
<b>Forsyth Farmers Market (Farm Truck 912)</b> Provides access to healthy, locally grown produce at seven Savannah locations, which are considered by the USDA's Food Access Research Atlas (2019) to be low-income/low-access (food deserts). Participants with SNAP/EBT benefits receive half off any item on the truck.	\$20,000	\$15,000
<b>Frank Callen Boys &amp; Girls Club (Quality Recreation for Healthy Futures)</b> Provides health and fitness programs and activities designed to improve the physical, nutritional, and social well-being of youth.	\$30,000	\$15,000
<b>Frank Callen Boys and Girls Club (Youth Upward Mobility)</b> Prepares youth for success through reading, academic support, and career readiness.	\$30,000	\$ 15,000
<b>Georgia Legal Services (Education Program)</b> Offers community education, brief advice, and legal representation to students with special needs and those involved in the discipline process to decrease the number of youths who are wrongfully denied enrollment in schools.	\$50,000	\$15,000
<b>Goodwill of Southeast Georgia (Savannah Opportunity Center)</b> Provides job readiness training, placement assistance, and scholarships for underemployed individuals at the Sallie Mood Opportunity Center.	\$40,000	\$15,000
<b>Grace Christian Tutoring &amp; Learning Center Inc. (Individualized Tutoring Program)</b> Provides after-school one-on-one tutoring to address academic challenges for low-income students and connects parents to community resources to support their child's education and success.	\$25,000	\$15,000
<b>Greenbriar Children's Center (Family Preservation, Counseling &amp; Support Services)</b> Provides in-home family assessment, crisis intervention, case management, parent education, and family counseling on a 24-hour on-call basis during the treatment phase. Provides life skills and job training, placement, and referrals.	\$40,000	\$15,000
<b>Loop It Up Savannah, Inc. (Mindfulness Zone Program)</b> Uses a multi-layered program of mindfulness practice, trauma-informed yoga, and expressive arts to foster wellness and well-being in at-risk 2nd to 5th grade students attending Title I schools in Savannah.	\$50,000	\$15,000
<b>Loop It Up Savannah, Inc. (School STEAM Gardening)</b> Garden-based STEAM programming for Pre-K to 5th includes 10 project-based learning activities at six Title I schools. Pre-K to 12th pop-up workshops will be provided at an additional 16 schools.	\$50,000	\$15,000



Agency Name/Program Description	2025 Requested Funding	2025 Adopted Funding
<b>Love One Inc. (Support for Foster and Adoptive Parents)</b> Provides training and support to prospective foster and adoptive families and nationally accredited Trust Based Relational Interventions (TBRI) behavioral training to help families better understand the children they are caring for.	\$15,000	\$15,000
<b>Mary's Place (Prevention):</b> Offers a holistic approach that will help reduce perpetration in the community by changing behaviors and systems that support sexual violence.	\$50,000	\$25,000
<b>MedBank Foundation (Prescription Assistance)</b> Assists with processing medication refills and program renewals for the uninsured, underinsured, and low-income community.	\$25,000	\$15,000
<b>Park Place Outreach Youth Emergency Services (Family Preservation for Teens)</b> Offers case management, support services, and placement prevention services for youth ages 11-17 and their parents/families.	\$25,000	\$15,000
<b>Performance Initiatives (Youth Educational Development)</b> Provides after-school and summer programming for youth from ages 7 through college, including academic support, post-graduation preparation, health and wellness support, and fitness opportunities.	\$20,000	\$15,000
<b>Royce Learning Center (Adult and Community Education)</b> Provides individualized instruction to adults needing academic support in learning to read, acquiring a General Education Development Diploma, securing a Commercial Driver's License, preparing for the Armed Services Vocational Assessment Battery, or other educational needs.	\$15,000	\$15,000
<b>Royce Learning Center (Summer Programs at Royce)</b> offers an eight-week summer program with specialized academic support to students diagnosed with learning disorders.	\$15,000	\$15,000
<b>Savannah Center for Blind and Low Vision (Diabetes Management and Maintenance Training for the Visually Impaired)</b> Provides vision screenings for people with diabetes, physician-prescribed vision aids, and monthly diabetes management training classes.	\$15,000	\$15,000
<b>Savannah Center for Blind and Low Vision (Work Readiness)</b> Provides workshop sessions and job fairs to expand competitive employment opportunities for persons with disabilities, including preparing persons with significant sensory, cognitive, or physical disabilities to navigate their environment and worksite.	\$20,000	\$15,000
<b>Savannah Parkinson's Support Group (Get Excited and Move)</b> Provides the opportunity to those affected by Parkinson's Disease with the ability to participate in daily classes that will help with post-illness reconditioning, imbalance, poor motor control, and age-related challenges at Cohen's Gym.	\$20,000	\$15,000

Agency Name/Program Description	2025 Requested Funding	2025 Adopted Funding
<b>Step Up Savannah (Chatham Apprentice Program)</b> Provides workforce development via wrap-around services targeting the unemployed and underemployed.	\$50,000	\$38,000
<b>Tharros Place, Inc. (Human Trafficking Education)</b> Offers interactive educational sessions in the Savannah-Chatham County Public School System (SCCPSS) and various industries, providing parent education, case management, and an outreach team dedicated to child victims.	\$20,000	\$15,000
<b>The Matthew Reardon Center for Autism (Advance Academy)</b> Provides communication-based, multi-therapeutic approaches to education in academics, behavior self-management, and social and life skills for children with autism and other developmental disabilities.	\$15,000	\$15,000
<b>The Mediation Center of the Coastal Empire Inc (Conflict Resilient Families)</b> Provides virtual co-parenting classes, including transitional parenting, legitimization, the Children 1 <sup>st</sup> program, and mediation training for divorcing or divorced couples.	\$23,000	\$15,000
<b>The Savannah Country Day School (Horizons Savannah Youth Program)</b> Offers a six-week summer program that includes academic, recreational, and social-emotional learning activities for income-eligible SCCPSS students ages 5-15 who are at risk of falling behind in school.	\$40,000	\$15,000

## Developing Nonprofit Organizations

Developing Nonprofit Organizations do not meet the Established Nonprofit criteria and must enroll and complete the Grassroots Organization Workshops (GROW) nonprofit training program.

Agency Name/Program Description	2025 Requested Funding	2025 Adopted Funding
<b>Shelter From the Rain Inc (Mother Mentors)</b> Provides a six-month mentorship program to single mothers to help them attain economic independence through personalized weekly one-on-one contact and connection to resources.	\$24,000	\$15,000
<b>Wilderness Southeast (Fish Gotta Swim)</b> Provides a hands-on, total immersion eight-session course engaging public school students in the exploration of water quality in local wetlands.	\$25,000	\$15,000
<b>Total Community Investments</b>	<b>\$1,137,000</b>	<b>\$563,000</b>

## Essential Services

Essential Services are non-competitive contracts awarded to nonprofit organizations that provide services that directly support and/or augment vital local government activities.

Agency Name/Program Description	2025 Requested Funding	2025 Adopted Funding
<b>Coastal Children's Advocacy Center (Forensic Interviewing and Crisis Intervention)</b> Conducts forensic interviews, crisis intervention, and trauma-informed counseling services for children and their non-offending family members.	\$50,000	\$35,000
<b>Georgia Legal Services (Home Ownership Protection)</b> Offers free legal advice and representation for estate planning, probate, and home mortgage foreclosure alternatives to the elderly (60 years of age and older), veterans, victims of crime, and those living at or below 200 percent of the federal poverty line.	\$50,000	\$50,000
<b>Mary's Place (Advocacy)</b> Provides victims of sexual violence with resources and SANE (Sexual Assault Nurse Examiner) access.	\$50,000	\$25,000
<b>Neighborhood Improvement Association (VITA)*</b> Offers free tax preparation for low to moderate-income taxpayers. IRS-certified volunteers prepare tax returns and file them electronically to expedite the refund turnaround process.	\$50,000	\$50,000
<b>Total Essential Services</b>	<b>\$200,000</b>	<b>\$160,000</b>

## Homeless System Coordination

Serves as the lead agency for the Continuum of Care (CoC) and manages the coordinated entry system for participating agencies, the Homeless Information System (HMIS), and federally mandated activities such as the Point-in-Time Count, the Annual Performance Report, the Homeless Assessment Report, and the Housing Inventory Report.

Agency Name/Program Description	2025 Requested Funding	2025 Adopted Funding
<b>Chatham Savannah Authority for the Homeless (Continuum of Care)</b> Serves as the lead agency for the Continuum of Care (CoC) and manages the coordinated entry system for participating agencies, the Homeless Information System (HMIS), and federally mandated activities such as the Point-in-Time Count, the Annual Performance Report, the Homeless Assessment Report, and the Housing Inventory Report.	\$200,000	\$200,000
<b>Total Homeless System Coordination</b>	<b>\$200,000</b>	<b>\$200,000</b>
<b>Total Community Partnership Program Recommendation</b>	<b>\$1,537,000</b>	<b>\$723,000</b>
<b>Total Contingencies</b>		<b>\$77,000</b>
<b>Total Allocation:</b>		<b>\$1,000,000</b>

# Violence Reduction Grant Program

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## Overview

The City of Savannah Office of Neighborhood Safety and Engagement awards grants to non-profit 501(c)(3) organizations that provide community programs, services, and initiatives focused on reducing gun violence among Savannah's youth and young adults, ages 12 to 25, who have been involved in violence or identified as being at high risk of involvement in gun violence.

Eligible non-profit organizations may receive an award up to a maximum of \$50,000 for allowable expenses. Entities submitting proposals must meet the following requirements:

- Be a legally formed nonprofit entity registered in the State of Georgia and able to provide proof of the nonprofit entity's legal formation via the Corporations Division of the Office of the Secretary of State.
- Must have a 501(c)(3) tax-exempt designation by the Internal Revenue Service.
- Must be located within the corporate city limits of Savannah, Georgia.
- Must provide services directly benefitting residents of Savannah, Georgia.

## Eligible Programs/Projects

All projects must meet the following requirements:

- Be implemented in Savannah, Georgia, and benefit Savannah residents.
- Have measurable performance goals and achieve evidence-based outcomes that can be reported and evaluated.
- Provide services to high-risk youth and young adults who have been or are at high risk of engaging in or becoming victims of gun and other violence.
- Results in outcomes that reduce gun and other violence and negative behaviors among participants or within a clearly defined community or geographic area.

## Investment Impacts

The Community Partnerships Evaluation Committee partnered with the Office of Neighborhood Safety & Engagement to review applications from local organizations. The 2025 allocation includes awards totaling \$220,500 to support grant proposals and \$29,500 for contingencies that address the following priorities:

- Serve at-risk/high-risk youth and young adults.
- Implement programming in Savannah, Georgia, to benefit Savannah's residents.
- Have measurable performance goals that can be reported to the City and community.
- Result in outcomes that deter youth and young adults from engaging in gun violence and other violent and negative behaviors among participants or within a clearly defined community or geographic area.
- Address one or more of the following violence reduction focus areas: Violence Prevention, Violence Intervention, Youth Redirection, Long-Term Youth Progression (long-term services for twelve months or more).

## **Rating Criteria & Recommendations**

Applications are considered based on the merit of the program and its ability to achieve measurable results, meet a priority need, and aid in reducing youth gun and other violence. Each eligible Violence Reduction Grant proposal was reviewed and rated individually based on the following criteria, with a maximum value of 100 points. Proposals receiving a score of 75 or higher are recommended for 2025 funding.

### **Organization Capacity and Experience – 10 points**

The agency demonstrated the capacity to deliver the adopted program or service as evidenced by years in operation, experience operating the adopted or similar program, planned staffing levels, adequacy of program oversight, the number of clients served, and past outcomes. If the City's grant program previously funded the agency, consideration should be given to its past performance.

### **Program Design – 15 points**

The program and services are fully developed and well-defined. The proposal provides a straightforward program narrative, describes vital program features, details program location and hours, and includes apparent methods for tracking and reporting program activities, participant needs, activities and achievements, and overall program performance.

### **Impact on Youth Gun Violence – 25 points**

The program includes a realistic plan for outreach and engagement of youth at high risk of violence or becoming a victim of violence. The program employs credible strategies known to help reduce violence if properly implemented successfully.

### **Performance Outcomes – 20 points**

Performance outcomes align with the services provided and the Violence Reduction Grant (VRG) program goals. The number and frequency of services provided were adopted at a level the agency can reasonably expect to achieve outcomes. The agency proposes to serve an acceptable number of unduplicated participants.

### **Partnerships – 15 points**

The proposal includes partnerships that reduce program costs, provide services that directly benefit program participants, and help the program achieve the goal of reducing gun and other violence among youth and young adults. Collaborations can be with other agencies, community organizations, and City departments. To receive points in this category, agencies must submit copies of letters of agreement (not support) outlining specific contributions.

### **Budget – 15 points**

Program costs and budget narrative are clear and well-defined. The types of expenses are reasonable and relate to the services being provided. City funds were adopted to cover eligible expenses. Administrative costs are limited to 15 percent of the adopted funding. Cost per participant is reasonable based on the type and frequency of services being received and the projected benefits to the participant and the community.

### **Total – 100 points**

The 2025 Violence Reduction Grant Program allocation awarded to nonprofits to address gun violence among high-risk youth and young adults is based on the availability of funds allocated to the Violence Reduction Grant Program, the City's funding priorities, evaluation and rating committee scores, the number of proposals recommended for funding, and the specific services being purchased. The City reserves the right to acquire all or a portion of the adopted services, and grant awards may be less than requested.

Agency – Program	2025 Requested Funding	2025 Adopted Funding
<b>Chatham County Safety Net Planning Council – Safety &amp; Resilience Programs</b>	\$50,000	\$40,000
Serves justice-involved participants ages 12 to 24, utilizing the Community Resiliency Model, which includes Trauma-Sensitive Yoga classes offered at schools, community centers, and youth organizations every week. This program serves a total of 500 youth. 350 youth will be offered up to (3) one-hour yoga classes per week, allowing participants to learn techniques and strategies for enhancing connections to others, self-regulation, positive decision-making, and coping skills to address toxic stress and trauma. 150 youth will be offered (2) ten-week programs, served by Front Porch ACTS that will help youth develop communication, active listening, and empathy skills.		
<b>Frank Callen Boys and Girls Club – Gang Prevention Through Targeted Outreach</b>	\$50,000	\$35,000
Serves 110 at-risk youth and young adults, ages 12 to 21, providing an alternative to gang involvement. Youth participants engage in 16 violence reduction coaching sessions, 17 de-escalation training sessions, and 17 life-skill mentoring and behavior coaching sessions. GPTTO is recommended by the U.S. Office of Juvenile Justice and Delinquency Prevention (OJJPD) and the University of Chicago's research on youth gang prevention.		
<b>Heads-Up Guidance Services, Inc. (HUGS) – Heads-Up Guidance Services</b>	\$49,979	\$42,500
Provides professional counseling services to individuals with violent behavior patterns, often the result of past trauma or adverse childhood experiences. A total of 25 youth participants, ages 12 to 24, take part in a 16-week curriculum addressing substance abuse, grief, loss, anger management, forgiveness, shame, bullying, stress, fear, anxiety, problem-solving, peer pressure, boundaries, and goal setting. Services include a parenting support group, individual youth and family counseling, and cognitive behavior therapy. All referrals will come from the Office of Neighborhood Safety and Engagement.		



Agency – Program	2025 Requested Funding	2025 Adopted Funding
<b>Life Skills for Empowerment Center, Inc. – 52 Hearts Changed in 12 Months</b> Engages 52 justice-involved participants, ages 9 to 25, in one-hour sessions twice per week for a twelve-month period to receive training, coaching, and mentoring. Participants develop a success plan with specific goals and objectives to track their progress. This program addresses behavior modification, life skills, career exploration, leadership, violence reduction, and gang prevention. The program encourages youth to shift their life's trajectory in a positive direction, away from violence.	\$47,488	\$25,000
<b>Offenders Alumni Association (OAA)</b> Engage 30 system-impacted or court-involved participants, ages 12 to 24, in an intense four-week program in which they are exposed to the real-life consequences of violence. Participants hear the experiences of incarcerated males, the painful testimony of family members who have lost loved ones, dialogue with peers, and take responsibility for/reconcile with their prior actions.	\$50,000	\$42,000
<b>The Mediation Center of the Coastal Empire – Restorative Spaces</b> Serves youth, ages 11-18, who have been impacted by violence. This program will include a mediation session to discuss and resolve acts of violence, followed by twelve months of follow-up services and contact. Mediation services will be provided for up to 70 participants involved in violence-related conflicts or conflicts with the potential of violence. These services will include intake, interviews, mediation among parties, engagement of support resources, development of resolution agreements, and other follow-up activities. The ONSE team will identify participants.	\$50,000	\$21,000
<b>Talented Individuals with Power (T.I.P) – Enrichment Retreat</b> Serves 15 female youth, ages 14-18, who are at high risk of being involved in gun violence. The six-week program includes a one-week, 40-hour retreat and five weeks of follow-up engagement activities for 4 hours per week. Program youth receive intense mentorship, counseling, conflict-resolution training, workshops, violence reduction sessions, alternative pathways sessions, and ongoing support services. This program serves high-risk female youth and addresses a local service gap. The therapeutic program focuses on personal growth, critical thinking skills, emotional wellness, and social skills development.	\$17,425	\$15,000
<b>Subtotal Violence Reduction</b>	<b>\$314,892</b>	<b>\$220,500</b>
<b>Violence Reduction Contingency</b>	<b>-</b>	<b>\$ 29,500</b>
<b>Total Violence Reduction</b>	<b>\$314,892</b>	<b>\$250,000</b>

# Arts and Cultural Enrichment (ACE)

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## Overview

The City of Savannah is a crucial investor in local cultural and arts programs and events. The Arts and Cultural Enrichment Program (ACE) recognizes the importance of art and culture as contributors to Savannah's vibrancy. The City supports opportunities for art and culture to enhance and enrich the quality of life for Savannah residents and guests. Arts, history, culture, and creativity are recognized as vital contributors to the City's economic growth and community enrichment, as well as an essential component in the development of Savannah's unique identity.

The City of Savannah awards contracts through the ACE Program to nonprofit organizations and institutions of higher learning to provide high-quality, innovative, creative art, cultural, and educational services. These services improve the quality of life by expanding access to new and diverse audiences, increasing appreciation and exposure to art and multi-culturalism, inspiring and engaging youth, growing and nurturing local talent, and improving Savannah's vitality in a measurable and sustained way.

The Cultural Affairs Commission (CAC), appointed by the Mayor and City Council, attends the programs and events of contracted agencies throughout the year to evaluate their effectiveness and ensure contract compliance.

## Investment Impacts

The CAC served as a review panel for the 2025 ACE program. After the submission of applications, the panel reviewed proposals and participated in a one-day Review Panel Deliberation Meeting on August 24, 2024, during which the CAC scored 36 proposals from 22 different organizations with a total funding request of \$1,426,687. Of the 36 submitted proposals, 14 organizations totaling 23 program proposals were recommended for City investment. Cultural Contributions funding for 2025 is \$635,000 for the ACE program and \$23,000 for the Weave-A-Dream (WAD) program, with a total investment amount of \$658,000. The CAC sought proposals that would strategically position the disciplines of the creative sector to address the following City priorities in a measurable way:

- Increase economic growth through skill-building, employment, and entrepreneurship.
- Improve the aesthetics of built environments through creative projects.
- Expand art and cultural experiences to new and diverse audiences and participants.
- Build and reinforce a strong sense of community throughout Savannah by bringing people together to enjoy and experience art and culture in an environment of fellowship.
- Engage, develop, and inspire young people through imaginative and innovative approaches.
- Reestablish, enrich, and/or preserve vibrant neighborhoods and the quality of life in Savannah.
- Increase access to art and culture in close proximity to where residents live.

The recommended ACE allocations are based on a scoring rubric.

## **Review Criteria & Indicators**

Each ACE proposal was assessed and rated individually based on the following criteria:

### **Organization Management and Experience – 15 Points**

- Well-articulated organization mission and goals.
- Effective administration, years in operation, and leadership among paid/volunteer staff.
- Level of experience delivering proposed or similar programming.
- Adequacy of program oversight and other planned support.
- Satisfactory program outcomes and compliance with terms of past City contracts (if applicable).
- Overall quality of application preparation/completeness of information.
- Ability to sustain program/project with limited or no City funding support.

### **Program/Project Design – 15 Points**

- Clear program/project goals and objectives.
- Carefully planned with a realistic execution strategy.
- Exemplifies innovative and creative programming.
- Focuses on artistic quality.
- Effective and engaging programming.
- Utilization of appropriately skilled artists/educators and paid/volunteer support.
- Documented collaborations with Savannah's creative and social service agencies, businesses, education, and/or community development sectors.
- Effective marketing strategy to reach a wide segment of the Savannah community and visitors.

### **Community Benefits/City Priorities – 30 Points**

- Includes clear and specific benefits to program participants/audiences.
- Identifies the program's general benefits to the community as a whole.
- Enhances and fosters vibrant neighborhoods and enriches the quality of life.
- Expands art and cultural experiences to new and more diverse audiences and participants.
- Builds and reinforces a strong sense of community throughout Savannah.
- Develops and inspires young people through imaginative and innovative approaches and engages them as program audience, program stewards, and artists/performers.
- Increases access to art and cultural programming to new areas of the City.
- Strengthens Savannah's reputation as a cultural destination.
- Improves the aesthetics of built environments through creative projects.

- Increases economic growth through skill-building, creative sector jobs, and entrepreneurship.
- Integrates strategies to ensure equitable access to programming regardless of income or ability.
- Defines barriers to community engagement and presents a clear plan to address barriers and effectively reach and engage diverse audiences/participants.

#### **Performance Outcomes – 20 Points**

- Clearly delineates the number and type of specific programs to be provided.
- Identifies the number of participants to be served.
- Differentiates and defines an organization's free and fee-based programming.
- Provides programs that reach/extend to multiple aldermanic districts.
- Includes clear evaluation methods and indicators to measure program/project effectiveness and determine if program goals were met.

#### **Budget Planning & Management – 20 Points**

- Accuracy of budget and itemization
- Appropriate and reasonable program costs based on the services to be delivered and the planned outcomes/results to be achieved.
- Practicality/feasibility of budget projections for proposed activities and overall operations.
- Diversified revenue stream with emphasis on other sources of contributed and earned revenue.
- Accurate calculation of the cost per participant for each program.

Total – 100 Points

**Total Investment Amount:     \$658,000**

**Total Services Purchased:         4,590**

**Total Audience Served:            262,337**

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
Arts Southeast, Inc. (ASE)	\$94,300	\$64,028

**Exhibition Season** (City Investment/Cost Per Participant: \$35,171/\$1.76)

Includes nine curated art experiences featuring local and internationally renowned artists focusing on the aesthetic, educational, and community-building aspects inherent in the arts. The Exhibition Season will cover conservationism, identity, science, and spirituality content. Each exhibition will include free in-person and virtual programming featuring artist talks, workshops, SCCPSS classroom visits, studio tours, and youth-targeted events.

**First Friday Open Studios & Street Fairs** (City Investment/Cost Per Participant: \$8,555/\$1.56)

Will host eleven First Friday Open Studio events in the Starland District. Three of the First Friday Open Studios will include Sulfur Street Art Fairs in March, June, and October. The art fairs will feature at least seventeen local artists/makers, including a booth specifically to feature local youth artists. Artists will be selected based on the quality and originality of their work by Arts Southeast's Artist Development and Diversity Advisory Board. The street fairs are designed to be one of the most affordable ways for artists to showcase their work and create a convivial atmosphere to attract a wide range of residents and tourists to the Starland District's emerging neighborhood scene.

**Artist-in-Residency** (City Investment/Cost Per Participant: \$20,302/\$1.02)

Provides high-visibility studio space for an artist to complete a multiple-week project. The artist's studio space is located at Sulfur Studios on Bull Street allowing the artist's work to be viewed by visitors, demonstrating the process as it unfolds in real-time, and seeing all steps involved from concept to final execution. Community events such as workshops, performances, public art projects, and artist talks will offer additional creative ways for artists to interact with the public. Arts Southeast will partner with SCCPSS to provide students with field trip opportunities to meet and interact with artists participating in the residency program.

Adopted Performance Metrics	Amount	Target Audience:	%
		Young Children (0-5)	5
Services	128	Children (6-13)	10
Participants	45,500	Teens (14-17)	10
Visitors/Tourists	14,500	Young Adults (18-20)	28
Artists Participating	167	Adults (21-59)	30
Partnerships	21	Seniors (over 60)	17

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
Deep Center, Inc. (DEEP)	\$100,000	\$67,191

**Savannah Stories** (City Investment/Cost Per Participant: \$67,191/\$28.00)

A free, sequential creative writing, arts, and leadership educational program for underserved Savannah students. The curriculum includes instruction in writing skills, creative lessons in numerous artistic media, mentoring and feedback, project-based learning via publication in a book, and the chance to perform at public readings. The program includes several multi-faceted and evolutionary tiers including the introductory Young Author Project, intermediate Block by Block program, and the advanced Youth Leadership and Apprentice program. Deep's annual programming goals are to improve learning capacity, promote positive experiences of writing, art, community, and education, and inspire local youth to share their individual stories and perspectives.

Adopted Performance Metrics	Amount	Target Audience	%
Services	663	Young Children (0-5)	3
Participants	2,400	Children (6-13)	15
Visitors/Tourists	100	Teens (14-17)	13
Artists Participating	80	Young Adults (18-20)	12
Partnerships	17	Adults (21-59)	40
		Seniors (over 60)	17

<b>First City Pride Center (FCPC) – Savannah Pride Festival &amp; Parade</b>	<b>\$40,000</b>	<b>\$24,189</b>
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**Savannah Pride Festival** (City Investment/Cost Per Participant: \$18,248/\$0.65)

Will celebrate Savannah Pride Month and Festival throughout October, featuring events aimed at educating, supporting, and celebrating the LGBTQIA+ community. The festival will highlight Vogue and Ball Culture, an African American and Latino underground LGBTQIA+ subculture that originated in New York City in the late 20<sup>th</sup> century to oppose racism. The festival will include a variety of performances that will entertain participants in Forsyth Park. The events will include a Queer Job Fair in Daffin Park, Vogue dance classes, art installation projects, and educational LGBTQIA+ workshops and lecture series. The festival will also provide safe facilities for trans community members, critical services such as HIV and health screenings, and a sensory-limited space for those who seek a respite from the noise and activity. This service will allow the inclusion of neurodivergent and autism spectrum community members to enjoy the festival events.

Adopted Performance Metrics	Amount	Target Audience	%
Services	23	Young Children (0-5)	3
Participants	30,500	Children (6-13)	5
Visitors/Tourists	8,300	Teens (14-17)	11
Artists Participating	109	Young Adults (18-20)	25
Partnerships	7	Adults (21-59)	44
		Seniors (over 60)	12



Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
Loop It Up Savannah, Inc. (LOOP)	\$70,000	\$46,539

**Looping Literacy Together** (City Investment/Cost Per Participant: \$25,407/\$12.58)

A multi-faceted program that fosters literacy in pre-kindergarten, kindergarten, and first-grade students. The program focuses on establishing age-appropriate reading and comprehension levels, readying them to read, and improving their performance in school using culturally relevant, arts-based projects. Art, storytelling, mapping, creative writing, music, and movement inspire enthusiasm for students to acquire basic literacy skills. Programming is targeted at early learning and Title I SCCPSS elementary schools.

Adopted Performance Metrics	Amount	Target Audience:	%
		Young Children (0-5)	89
Services	1,464	Children (6-13)	11
Participants	1,665	Teens (14-17)	-
Visitors/Tourists	-	Young Adults (18-20)	-
Artists Participating	9	Adults (21-59)	-
Partnerships	6	Seniors (over 60)	-

<b>Mountainfilm on Tour Savannah (MF) – Movies that Matter</b>	<b>\$40,000</b>	<b>\$25,462</b>
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**Movies that Matter** (City Investment/Cost Per Participant: \$24,337/\$2.15)

Brings inspirational and educational documentary films to Savannah students each year. In 2024, Mountainfilm plans to host ten events including on-site school screenings, screenings at the Trustees and Lucas theatres, a family matinee, and an outdoor summer screening. Immediately following the films, the production crew, writers, and directors will join students and participants for Q&A sessions. Educational materials are customizable to the needs of the classrooms and include interviews with filmmakers and subject topics related to the film's content. Mountainfilm teaches students the importance of pursuing their dreams, preserving natural resources, embracing different cultures, and finding worthwhile adventures. Additionally, the program provides students interested in pursuing a career in filmmaking with a mentoring program through the Georgia Film Academy.

Adopted Performance Metrics	Amount	Target Audience	%
		Young Children (0-5)	-
Services	10	Children (6-13)	40
Participants	11,200	Teens (14-17)	34
Visitors/Tourists	-	Young Adults (18-20)	15
Artists Participating	6	Adults (21-59)	10
Partnerships	7	Seniors (over 60)	1

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
Savannah Ballet Theatre (SBT)	\$30,000	\$19,025

**Ballet in a Box** (City Investment/Cost Per Participant: \$6,295/\$5.25)

A program designed for elementary and middle school-aged students to provide an interactive performance based on a classical ballet. The "box" of the program refers to a professionally designed set that is transported to each school to provide a setting for the performance stage. Students have the opportunity to perform a one-act ballet with their peers. Savannah Ballet's professional instructors and dancers teach participants ballet techniques and styles based on classical ballets such as *Carnival of the Animals*, *Peter and the Wolf*, and *The Velveteen Rabbit*.

**Low Sensory Performances** (City Investment/Cost Per Participant: \$12,730/\$10.29)

Provides individuals of all ages who are neurodivergent, experience Autism Spectrum Disorder (ASD), sensory sensitivities, or are blind/low vision with an opportunity to attend low-sensory performances in safe spaces. This year, Savannah Ballet Theatre will present low-sensory performances of *The Little Mermaid* and *The Nutcracker* in their entirety. These performances will have slight changes such as lower volume, fewer audience members, and less dramatic light changes. Attendees will have an opportunity to meet the local student dancers and experience behind-the-scenes activities through touch tours that offer a stress-free backstage exploration of the set, props, and costumes.

Adopted Performance Metrics	Amount	Target Audience	%
Services	12	Young Children (0-5)	12
Participants	2,437	Children (6-13)	62
Visitors/Tourists	200	Teens (14-17)	10
Artists Participating	43	Young Adults (18-20)	7
Partnerships	2	Adults (21-59)	5
		Seniors (over 60)	4

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
<b>Savannah Black Heritage Festival (SBHF) Savannah State University</b>	<b>\$80,000</b>	<b>\$49,226</b>

**Savannah Black Heritage Festival** (City Investment/Cost Per Participant: \$49,226/\$5.59)

Presents a variety of professional, educational, and cultural events to the City of Savannah. The events are free and open to the public and consist of visual, performing, literacy, education, heritage, and health and wellness programs. Programming includes regionally, nationally, and internationally acclaimed African American performing, visual, and literary artists. Artists are selected based on their artistic professionalism and emphasis on their ability to overcome challenges and obstacles in the pursuit of their accomplishments. Savannah Black Heritage Festival aims to present a crafts exhibition and pictorial tour featuring at least 12 historic African American institutions, monuments, markers, museums, churches, and persons of interest located in all six Aldermanic Districts. The Savannah Black Heritage Festival's primary goal is to positively impact the cognitive development of Savannah's youth through imaginative and innovative approaches and enhance the development of cultural literacy and intrinsic values through art.

Adopted Performance Metrics	Amount	Target Audience	%
Services	16	Young Children (0-5)	2
Participants	8,800	Children (6-13)	3
Visitors/Tourists	500	Teens (14-17)	35
Artists Participating	80	Young Adults (18-20)	15
Partnerships	8	Adults (21-59)	35
		Seniors (over 60)	10

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
<b>Savannah Book Festival (SBF)</b>	<b>\$79,637</b>	<b>\$49,640</b>

**Savannah Book Festival** (City Investment/Cost Per Participant: \$31,120/\$3.99)

Brings dozens of authors to Savannah's venues around Telfair, Wright, and Chippewa squares. Authors across multiple genres, representing a myriad of topics, discuss the importance of literacy in our community, share their paths to becoming a writer, and the process involved in the development and genesis of their stories. Participants engage in lively question-and-answer sessions further exploring the literature that resonates with them. The Author Selection Committee (ASC) works diligently to ensure a variety of genres, appealing to a diverse cross-section of the Savannah community, are represented at the festival each year, bringing a unique experience to our community.

**SBF@Schools** (City Investment/Cost Per Participant: \$12,590/\$6.30)

Brings best-selling authors into SCCPSS classrooms. Nationally recognized authors spend individual time with students discussing their books, speaking about writing careers, the process of research and subject development, and what inspired them to write. Students receive copies of each author's book to add to their personal and classroom libraries. Each component of the program centers on the art of writing and the love of reading. An extensive variety of genres are eligible: fiction, narrative nonfiction, graphic novels, cookbooks, art, and architecture.

**Elementary SBF@Schools** (City Investment/Cost Per Participant: \$5,930/\$6.59)

Building on 14 years of successful SBF@Schools programming in middle school, high school, and university classrooms, the Savannah Book Festival is partnering with the Savannah Repertory Theatre to bring nationally recognized, award-winning, and debut authors into elementary school classrooms to discuss "the life of a writer." The program will target students in grades 2 -3. Each participating school will host an author who will speak about their book. The author will collaborate with local teaching artists to develop an interactive lesson plan related to the author's work. At the end of the program, each student will receive a personalized, signed copy of the author's book.

Adopted Performance Metrics	Amount	Target Audience	%
Services	76	Young Children (0-5)	-
Participants	10,700	Children (6-13)	25
Visitors/Tourists	2,500	Teens (14-17)	25
Artists Participating	125	Young Adults (18-20)	10
Partnerships	24	Adults (21-59)	30
		Seniors (over 60)	10

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
Savannah Jazz Association (SJA)	\$100,000	\$65,069

**Savannah Jazz Festival** (City Investment/Cost Per Participant: \$65,069/\$1.30)

A premier event for locals, visitors, and jazz enthusiasts. This world-class jazz music festival is free and open to the public; it brings together all races, nationalities, and ages to unify through America's indigenous art form -- jazz music. World-renowned performers have played at the festival over the years. The festival remains dedicated to inclusive musical programming featuring not only musicians in jazz but also showcasing our regional high school and university bands. The lineup reflects the diversity of our audience as the festival strives to feature artists of multiple generations, genders, and ethnicities. The tradition continues into 2025 as the festival infuses a variety of related genres such as blues, funk, gospel, and Latin acts into the already diverse programming.

Adopted Performance Metrics	Amount	Target Audience	%
Services	15	Young Children (0-5)	1
Participants	50,000	Children (6-13)	4
Visitors/Tourists	10,000	Teens (14-17)	5
Artists Participating	110	Young Adults (18-20)	10
Partnerships	14	Adults (21-59)	40
		Seniors (over 60)	40

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
Savannah Music Festival (SMF)	\$100,000	\$65,600

**Musical Explorers** (City Investment/Cost Per Participant: \$49,332/\$2.51)

A cost-free, year-round, multicultural music education program developed in partnership with Carnegie Hall's Weil Music Institute for grades K-2. Musical Explorers includes electronic teaching resources (featuring downloadable student activities, video performances, and teaching demonstrations), semi-annual teacher professional development led by a professional teaching artist, and semester-end concerts for students including live performances by the artists featured in the curriculum. Through these resources, students learn about the culture, history, and geography associated with different musical genres in dynamic lessons that integrate the arts into literacy, social studies, and mathematics. Musical Explorers is designed for youth and families, engaging students via a unified music education curriculum. The curriculum is based on a sequential progression of musical concepts and is written to consider the pedagogical effectiveness of teacher prompts, student activities, and lesson evaluations.

**SMF Jazz Academy** (City Investment/Cost Per Participant: \$16,268/\$12.71)

A year-round intensive and progressive after-school jazz program for students in grades 5-12. Participants enrolled in SMF Jazz Academy are offered high-quality instrumental music instruction from a faculty of eight jazz artist instructors (trumpet, trombone, saxophone, piano, drums, bass, guitar, and melodica), a music director, and a program coordinator. All program elements are free, including instruments and materials for at-home practice. SMF Jazz Academy students receive daily meals, snacks, transportation, weekly private lessons, twice-weekly group instruction, a weekly jam session, office hours with program staff, and a practice room with instructors available for assistance. All participants take part in semester-end performances open to the public. SMF Jazz Academy fills a gap in local music education programs by engaging neighborhoods and underserved audiences using a jazz-forward curriculum to expand art and cultural experiences to new and diverse participants and audiences.

Adopted Performance Metrics	Amount	Target Audience	%
Services	1,650	Young Children (0-5)	9
Participants	20,900	Children (6-13)	40
Visitors/Tourists	870	Teens (14-17)	17
Artists Participating	39	Young Adults (18-20)	3
Partnerships	15	Adults (21-59)	30
		Seniors (over 60)	1



Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
Savannah Philharmonic Orchestra (SPO)	\$100,000	\$64,574

**Phil the Park** (City Investment/Cost Per Participant: \$48,802/\$1.95)

Brings together the Savannah Philharmonic Orchestra, local colleges, corporate and community partners, the 3<sup>rd</sup> ID Army Band, veteran groups, and other local talents to present an evening of community celebration through music. In addition to bringing world-class musicians, singers, and performers to the state, the repertoire performed is selected to appeal to a wide variety of audience members and curated to the selections that resonate with listening ears to spark enlightenment, conversation, and inspiration. Phil the Park invites all members of our community to come together, spread out a blanket in Forsyth Park, and celebrate Savannah through music. The festive atmosphere generates social solidarity among a diverse audience representative of the Savannah community.

**SavPhil Small Group Instruction** (City Investment/Cost Per Participant: \$9,336/\$18.67)

A program that will set students up for success, emphasizing the fundamental skills of their instrument, helping them practice their band music, and guiding participants through the audition process for the District Honor Band. Students will be instructed and mentored by world-class musicians and have the opportunity to work alongside Savannah Philharmonic's Music and Artist Director, Keitaro Harada. The Small Group Instruction program will provide all-inclusive and no-cost musical education to students at any skill level, not only in the band room, but also in the classroom, as these fundamentals correlate to higher academic performance and improved life skills

**SavPhil All-Star Ensemble** (City Investment/Cost Per Service: \$6,436/\$5.65)

A chance for Savannah students from every school to come together, meet new musical friends, and make great music. This two-day intensive workshop invites students from each of Savannah's high schools to rehearse together, receive small group instruction from Savannah Philharmonic musicians, be conducted by Maestro Keitaro Harada, and perform a free concert for the community. For inclusivity, this will not be an auditioned ensemble as the aim of the program is to provide a positive musical experience for all young performers. Savannah Philharmonic Orchestra works with school band directors to select and arrange appropriate music to account for all levels of ability. Musical education serves as an essential element in fostering adaptability and artistic creativity by bringing together and collaborating with participants from all of Savannah's diverse communities.

Adopted Performance Metrics	Amount	Target Audience	%
Services	41	Young Children (0-5)	4
Participants	26,640	Children (6-13)	18
Visitors/Tourists	6,020	Teens (14-17)	28
Artists Participating	153	Young Adults (18-20)	15
Partnerships	11	Adults (21-59)	21
		Seniors (over 60)	14

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
<b>Ships of the Sea Maritime Museum (SSM)</b>	<b>\$15,000</b>	<b>\$9,018</b>

**Our Port City Savannah: Yesterday, Today, and Tomorrow** (City Investment/Cost Per Participant: (\$9,018/\$0.47)

Offers youth in grades K-8, seniors, and families free access to learn about Savannah's important maritime, historical, scientific, and horticultural concepts, including colonization, American history, African American history, shipping, shipbuilding, maritime careers, botany, and art making. Participants will enjoy free access to the museum and gardens, with entrance to the historical buildings, the permanent collection of maritime art and artifacts, photography, guest lectures, and performances. Student participants will participate in hands-on STEM learning and artmaking activities led by certified curators and art education specialists.

Adopted Performance Metrics	Amount	Target Audience	%
		Young Children (0-5)	5
Services	97	Children (6-13)	25
Participants	19,000	Teens (14-17)	5
Visitors/Tourists	10,000	Young Adults (18-20)	5
Artists Participating	8	Adults (21-59)	50
Partnerships	15	Seniors (over 60)	10

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
Telfair Museum of Art, Inc. (TMA)	\$100,000	\$67,191

**Art in Our Neighborhoods** (City Investment/Cost Per Participant: \$67,191/\$2.24)

Expands education, skills, tolerance, and knowledge through the appreciation of history and the arts in the Savannah community. Telfair is deeply committed to presenting high-quality outreach programming as demonstrated by longtime partnerships with local organizations. Art in Our Neighborhoods is administered by professional curators, educators, and artists. Telfair's programming includes a multifaceted approach to encourage development through the arts by offering free youth-focused PULSE Art + Technology sessions, youth STEAM (science, technology, engineering, arts, and math) programming, exhibition lectures, family days at museum sites, Legacy of Slavery and Juneteenth programming, SCCPSS field trips, and outreach to seniors, veterans, and those with disabilities. Programming includes bringing participants into Telfair's three museum sites (Telfair Academy, Jepson Center for the Arts, and the Owens-Thomas House) and providing outreach into Savannah's public schools, community and senior centers, libraries, hospitals, and rehabilitation facilities. Program participants experience focused education and access to world-class arts, culture, and history that may not otherwise be available to them.

Adopted Performance Metrics	Amount	Target Audience	%
Services	338	Young Children (0-5)	10
Participants	30,000	Children (6-13)	30
Visitors/Tourists	10,000	Teens (14-17)	3
Artists Participating	106	Young Adults (18-20)	2
Partnerships	20	Adults (21-59)	30
		Seniors (over 60)	25

Organization – Program(s)	2025 Requested Funding	2025 Adopted Funding
Through It All, Inc. (TIA)	\$30,000	\$18,248

**T.I.A. Youth Programs** (City Investment/Cost Per Participant: \$18,248/\$192.08)

Offers summer camps, after-school tutoring, and field trips for under-resourced youth of the Frazier Homes, Kayton Homes, and Yamacraw communities. The 8-week summer camps begin in June and feature different art and cultural themes throughout the summer. Through It All, Inc. will be using the “Just Be” initiative which addresses bullying by building confidence, promoting acceptance, and uplifting the youth participants while encouraging the journey of self-discovery. After summer camp, after-school tutoring will be offered twice a week for 8 weeks. During this time, students will have the help of certified tutors and retired teachers to assist them with the transition into a new school year by supplementing their education with art, cultural, and additional educational activities. Finally, Through It All, Inc. offers field trips for students on school breaks. These trips expose the participants to performing arts, museums, and other historically relevant sites. Throughout the program, students are exposed to jewelry-making, painting, dancing, and spoken-word performers taught by a diverse group of local artists.

Adopted Performance Metrics	Amount	Target Audience	%
		Young Children (0-5)	-
Services	48	Children (6-13)	60
Participants	95	Teens (14-17)	40
Visitors/Tourists	-	Young Adults (18-20)	-
Artists Participating	14	Adults (21-59)	-
Partnerships	15	Seniors (over 60)	-

Organization – Program(s)	2025 Adopted Funding
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**Weave-A-Dream** **\$23,000**

A flexible project-based program that encourages small and emerging nonprofit organizations to propose specific and innovative art and educational projects. The program places creative initiatives in specific locations and neighborhoods to impact poverty reduction and add to neighborhood vitality. Projects are encouraged to actively involve youth in the project's design, planning, and implementation while focusing on entrepreneurial and technical skills. A rolling deadline places services in specific areas throughout the year, with funding awarded amounts of up to \$5,000 per organization. The Cultural Affairs Commission (CAC) recommends nonprofit organizations based on performance measures that include the number of youth or under-resourced populations served the number of partnerships formed, and programs that emphasize skill development. Projects are designed to engage communities with limited access to creative programs and reach all of the City of Savannah's aldermanic districts.

# Local Option Sales Tax (2023 – 2032)

## CERTIFICATE OF DISTRIBUTION

TO: STATE REVENUE COMMISSIONER

Pursuant to an Act of the Georgia General Assembly, effective January 1, 1980, relating to Local Sales & Use Taxes, the governing authorities for the qualifying municipalities and the County located within the special district coterminous with the boundaries of Chatham County hereby certify that the proceeds of the combination city/county local sales and use tax generated in such district shall be distributed by the State Revenue Commissioner as follows:

Jurisdiction	2023	2024	2025	2026	2027	2028 - 2032
Chatham County	25.00%	26.00%	28.00%	31.00%	31.00%	31.00%
Bloomington	1.1104%	1.0441%	0.9863%	0.9455%	0.9465%	0.9471%
Garden City	3.7748%	3.7333%	3.6371%	3.4868%	3.4904%	3.4928%
Pooler	9.4328%	9.3290%	9.0887%	8.7131%	8.7221%	8.7282%
Port Wentworth	3.9909%	3.9470%	3.8453%	3.6864%	3.6902%	3.6928%
Savannah	54.2173%	53.6205%	52.2398%	50.0803%	50.1324%	50.1671%
Thunderbolt	1.0042%	0.9443%	0.9035%	0.8662%	0.8671%	0.8677%
Tybee Island	1.4124%	1.3281%	1.2488%	1.1742%	1.1041%	1.0571%
Vernonburg	0.0572%	0.0537%	0.0505%	0.0475%	0.0472%	0.0472%
Totals	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

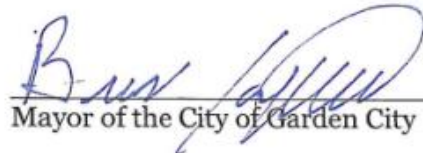
This certificate shall continue in effect until such time as a new certificate has been executed as provided in said Act.

By executing this Certificate, the County and Cities of Savannah, Bloomington, Vernonburg, Thunderbolt, Tybee Island, Port Wentworth, Pooler, and Garden City, acting through their respective officers, represent that all municipalities lying wholly or partly in the tax jurisdiction have been given an opportunity to show that they are 'qualified municipalities,' as that term is used in the Act, and that all municipalities listed herein as recipients are 'qualified' and so may receive distribution from the proceeds of the tax.


In consideration of this agreement, Chatham County agrees to accept and be responsible for all costs for the incarceration and housing at the Chatham County Detention Center of those persons arrested by officers or officials of Savannah, Bloomington, Vernonburg, Thunderbolt, Tybee Island, Port Wentworth, Pooler, and Garden City. Said Cities shall not be responsible for the payment of any per diem fees, booking or other fees for the life of this Certificate.

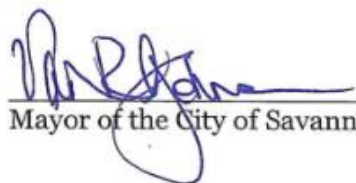
Executed on behalf of the governing authorities of the qualifying municipalities and the governing authority of this County, this 27<sup>th</sup> day of December, 2022.

  
Mayor of the City of Bloomingdale

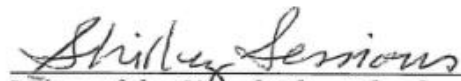
  
Mayor of the City of Garden City

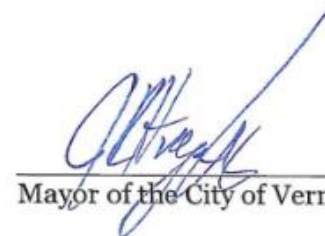
  
Mayor of the City of Pooler

  
Mayor of the City of Port Wentworth

  
Mayor of the City of Savannah

  
Mayor of the Town of Thunderbolt

  
Mayor of the City of Tybee Island

  
Mayor of the City of Vernonburg

  
Chairman of the Board of Commissioners  
of Chatham County



# 2024 Tax Digest

## City of Savannah, Georgia



### NOTICE OF 2024 TAX RATE ADOPTION

The Mayor and Aldermen of the City of Savannah do hereby announce that the millage rate will be set at a meeting broadcast on SGTV, and held at City Hall located on the corner of Bay and Bull Streets, Savannah, Georgia, on **July 25, 2024 at 2:00 PM**, and pursuant to the requirements of O.C.G.A. §48-5-32 do hereby publish the following presentation of the current year's tax digest and levy, along with the history of the tax digest and levy for the past five years.

#### CURRENT 2024 TAX DIGEST AND FIVE-YEAR HISTORY OF LEVY

	2019	2020	2021	2022	2023	2024
Real Property	5,451,848,107	5,711,616,856	6,071,147,053	7,141,941,930	8,216,956,805	9,352,638,949
Personal Property	935,320,809	998,241,257	1,078,162,162	1,229,736,008	1,354,343,504	1,434,426,875
Motor Vehicles	41,425,910	35,074,430	26,575,730	23,399,360	23,148,430	22,543,330
Mobile Homes	1,837,560	1,771,618	1,706,498	1,994,418	2,298,418	2,142,370
Timber - 100%	208827	434,200	502,934	302,382	0	0
Heavy Duty Equipment	59,578	142,677	103,250	100,988	111,113	230,804
Gross Digest	6,430,700,791	6,747,281,038	7,178,197,627	8,397,475,086	9,596,858,270	10,811,982,328
Less: Exemptions	461,896,511	604,465,993	632,266,794	1,028,771,283	1,297,384,847	1,602,752,417
<b>Net Digest</b>	<b>5,968,804,280</b>	<b>6,142,815,045</b>	<b>6,545,930,833</b>	<b>7,368,703,803</b>	<b>8,299,473,423</b>	<b>9,209,229,911</b>
FLPA Reimbursement Value	608000	608,000	608,000	883,760	883,760	883,760
Adjusted Net Digest	5,969,412,280	6,143,423,045	6,546,538,833	7,369,587,563	8,300,357,183	9,210,113,671
Gross Millage Rate	20.194	20.363	19.679	19.740	20.184	19.424
Less: Sales Tax Rollback	-7.338	-7.624	-6.940	-7.540	-7.984	-7.224
<b>Net Millage Rate</b>	<b>12.856</b>	<b>12.739</b>	<b>12.739</b>	<b>12.200</b>	<b>12.200</b>	<b>12.200</b>
<b>Net Taxes Levied</b>	<b>76,742,764</b>	<b>78,261,066</b>	<b>83,396,358</b>	<b>89,908,968</b>	<b>101,264,358</b>	<b>112,363,387</b>
Net Taxes \$ Change	1,154,318	1,518,302	5,135,292	6,512,610	11,355,389	11,099,029
Net Taxes % Change	1.53%	1.98%	6.56%	7.81%	12.63%	10.96%

# Glossary of Key Terms

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**Accounting System** – total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity or fund.

**Accrual Basis** – the method of accounting in which transactions are recorded at the time they are incurred, as opposed to when cash is received or spent.

**Activity** – organizational classification composed of related work programs aimed at accomplishing a major service or regulatory program for which a government is responsible; activity expenditure functions relate to the primary purpose/service for which expenditures are made.

**Ad Valorem Taxes** – taxes levied on real and personal property according to valuation of the property and the tax rate.

**Allocation** – distribution of funds or an expenditure limit established for an organizational unit or function.

**Appropriation** – specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes.

**Assessed Valuation** – established value for real and personal property for use as a basis in levying ad valorem taxes.

**Authorized Position** – full-time equivalent employee that may be employed on the regular City payroll. The number of authorized positions includes vacant positions. Authorized positions for a given fiscal year are enumerated in each year's budget.

**Audit** – expert examination of an organization's financial statement by a professional accountant or group to determine that the statement has been presented fairly and prepared using Generally Accepted Accounting Principles (GAAP).

**Balanced Budget** – financial plan in which planned revenues equal planned expenditures.

**Base Budget** – includes the approved expenditures required to provide the necessary resources to continue current work programs in support of approved goals and objectives; service changes and capital improvements are not included in the base budget.

**Bond** – written promise to pay a specified sum of money, called the par value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

**Budget** – annual financial plan embodying estimated expenditures for providing services and the adopted means of financing them.

**Capital Budget** – appropriation of revenues for improvements to or acquisition of capital assets such as City facilities, including buildings, streets, water/sewer lines, or parks.

**Capital Expenditure** – addition to the value of a fixed physical asset, constructed or purchased, that has a useful life of more than one year and which costs \$5,000 or more.

**Capital Improvement Program Projects (CIP Projects)** – construction, renovation, acquisition, or physical improvement projects costing more than \$5,000 are termed capital expenditures or CIP Projects.

**Capital Outlay** – tangible items such as tools, desks, machinery, and vehicles costing more than \$5,000 each and having a useful life of more than one year.

**Classified Service** – categorization of employment in which the positions and employees who serve in them are subject to Civil Service laws.

**Commodities** – items of expenditure in the operating budget which, after use, are consumed or show a material change in their physical condition and which are generally of limited value and/or are characterized by rapid depreciation; office supplies, postage, and small fixed assets are examples of commodities.

**Community Development Block Grant (CDBG)** – federal domestic assistance grant to develop viable and resilient urban communities by providing decent housing, homeowner assistance, a suitable living environment and by expanding economic opportunities and delivering public services for persons with low to moderate incomes.

**Contingency** – funds that are included in the budget to cover minor, unexpected costs during the budget year.

**Deficit** – financial shortage that occurs when liabilities exceed assets.

**Debt Service** – payments of principal and interest to lenders or creditors on outstanding debt.

**Department** – single activity or a grouping of related activities that help carry out the overall mission of service centers.

**Depreciation** – allowable reduction in the value of an asset made for wear and tear over its estimated useful life.

**Employee Benefits** – contributions made by an organization to designated funds that meet commitments or obligations for goods and services promoting employee well-being such as the City's share of costs for social security, pension, and medical and life insurance plans.

**Encumbrance** – commitment of funds to be used for goods and services not yet delivered.

**Enterprise Fund** – self-supporting fund designed to account for activities supported by user charges; City of Savannah enterprise funds are Water & Sewer, I&D Water, Parking Services, Civic Center, and Sanitation.

**Expenditure** – payment of cash or incurrence of a liability for the acquisition of goods and services.

**Factor** – important contributor to an outcome.

**Fiduciary Fund** – funds that are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

**Fiscal Year** – accounting period for which an organization budgets and accounts for its financial transactions. The City of Savannah's fiscal year is the same as the calendar year.

**Franchise Fee** – fee levied on utilities and parking services, for use of City rights-of-way.

**Full-time Equivalent (FTE)** – unit of measure of employees, referring to the number of full-time hours being worked by both full-time and part-time employees; full-time positions are budgeted at 1.0 FTE; half-time positions are budgeted at 0.5 FTE.

**Fund** – set of interrelated accounts to record revenues and expenditures for the purpose of carrying out specific objectives.

**Fund Balance** – the difference between assets and liabilities in a fund, categorized as assigned or unassigned.

**General Fund** – the fund that accounts for all revenues and expenditures which are not accounted for in specific purpose funds; the General Fund finances the regular day-to-day operations of the City.

**General Fund Contribution** – subsidy to a fund which is not supported by its own revenues; several funds, such as Public Safety Communications, Sanitation, and Civic Center, generally require this contribution.

**General Obligation Bonds** – long-term borrowing that finances a variety of public projects such as streets, buildings, and improvements which are backed by the "full faith and credit" of the issuing government; repayment of general obligation bonds is usually made from property taxes.

**Generally Accepted Accounting Principles (GAAP)** – set of standard rules and procedures used to account for funds which are set the Financial Accounting Standards Board.

**Goal** – measurable statement of desired conditions to be maintained or achieved.

**Governmental Funds** – funds used to finance the acquisition, usage, and balance of the City's expendable financial resources; the City utilizes the following types of governmental funds: General Fund, Special Revenue Funds, Capital Improvements Fund, and Debt Service Fund.

**Grade** – measurement within the City's pay plan; scale used to assign pay to job classifications.

**Grant** – award of funding provided by a governmental unit or other type of organization in aid or support of a particular function or program.

**HOME Program** – HOME Investment Partnership program is the largest federal block grant to state and local governments designed exclusively to create affordable housing for low-income households; HOME grants require a non-federal matching contribution that adds to the resources available for HOME-assisted or HOME-eligible projects and must come in the form of a permanent contribution to affordable housing.

**I&D** – refers to the City's Industrial & Domestic Water Supply operations.

**Indicator** – measure or combination of measures that enables observers to gauge whether performance is in line with, ahead of, or behind a specific level for a specific service or an activity.

**Infrastructure** – physical assets or facilities such as streets and buildings.

**Interfund Transfers** – amounts transferred from one fund to another, primarily for work or services provided.

**Internal Services Fund** – fund used to account for the financing of goods or services provided by one department of a government to other departments or agencies on a cost-reimbursement basis.

**Local Option Sales Tax (LOST)** – additional, jurisdictional sales tax allowable by state legislation. The City of Savannah currently collects a percentage of proceeds based on a one percent voter-approved local option.

**Major Code** – primary level of accounting for revenues and expenditures; major codes define the main objective of a group of individual accounts, such as "tax revenue" or "commodity".

**Mandate** – legal requirement that a jurisdiction provides a specific service at a specific level.

**Millage Rate** – tax valuation of real property; one mill equals \$1 per \$1,000 of assessed property value.

**Minor Code** – the secondary level of accounting for revenues and expenditures; minor codes clearly define specific transactions, such as “current property tax revenue” or “construction supply”.

**Modified Accrual Accounting** – a basis of accounting used by government entities to measure the current financial resources in governmental fund financial statements; revenues are recognized when they become available (able to finance expenditures within 60 days) and measurable (reasonably estimated); expenditures are recognized when incurred.

**NEOGOV** – current vendor for the City of Savannah’s Human Resources software that automates the entire hiring and performance evaluation process, including position requisition approval, automatic minimum qualification screening, test statistics and analysis, and EEO reporting.

**Objective** – strategic decision to be attained or a purpose to be achieved within a defined timeframe.

**Operations Budget** – an operating budget, the portion of the financial plan that pertains to daily operations that provide essential governmental services; the operating budget contains appropriations for such expenditures as salaries, supplies, utilities, materials, travel, and fuel.

**Ordinance** – formal legislative enactment by City Council which has the full force and effect of law within the boundaries of the City.

**Organization Chart** – diagram representing the authority, responsibility, and relationship among business structures within the organization.

**Other Expenses** – items of expenditure primarily for payments and contributions to other City funds, public agencies, and private/nonprofit agencies, which sell services to or receive a contribution from the City.

**Outside Services** – items of expenditure for services the City receives primarily from an outside company such as utilities, rent, travel, and advertising.

**Owning Fund** – Investment funds plus reinvested interest earned.

**Permanent Position** – any position which has required, or which will require, the services of an incumbent without interruption, for an indefinite period.

**Performance Measures** – specific, quantitative measures of work performed, or results obtained within an activity or program.

**Personnel Services** – expenditures in the operating budget for salaries and wages paid for services performed by City employees and associated benefit costs.

**Program** – an organized set of related work activities within a service center or a department which are directed toward a common purpose or goal and represent a well-defined use of City resources; each City department is usually responsible for several related service programs.

**Projected** – an estimation of revenues and expenditures based on past trends, current economic conditions, and future financial forecasts.

**Property Tax** – tax levied on the assessed value of real and personal property; generally, assessed value is 40 percent of market value.

**Proprietary Funds** – all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds; the City utilizes two types of proprietary funds: Enterprise Funds and Internal Services Fund.

**Retired Debt** – repayment in full of general long-term debt principal and interest.

**Revenue** – money or income received by the City from external sources, such as taxes collected, or an amount received for performing a service.

**Revenue Bonds** – bonds usually sold for constructing a project that will produce revenue for the government; bond revenue is pledged to pay the principal and interest due on the bond.

**Risk Management** – the coordinated and continuous effort to minimize potential financial and human resource losses arising from workers' compensation, liability, and property exposures.

**Self-Insurance** – the formal assumption or partial assumption of risks and the accounting of results; specific accounts or funds are set aside to finance risks and losses.

**Special Purpose Local Option Sales Tax (SPLOST)** – a one percent voter-approved addition to the sales tax to be used only for specified capital purposes.

**Special Revenue Funds** – account for the proceeds of specific revenue sources, excluding special assessments, expendable trusts, or major capital projects; these funds are legally restricted to expenditures for specified purposes.

**Unclassified Service** – a categorization of employment in which the positions and employees who serve in them are not subject to Civil Service laws.

**User Charges** – the payment of a fee for direct receipt of a public service by the party benefiting from the service; examples are water, sewer, and residential refuse fees.

**Vision Statement** – a meaningful statement that describes the future of the organization as seen through the eyes of the customers, stakeholders, employees, and citizens.



# List of Acronyms and Initialisms

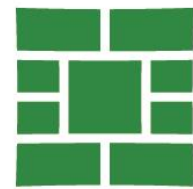
Acronym/ Initialism	Definition
<b>ACE</b>	Arts & Cultural Enrichment
<b>AMI</b>	Advanced Metering Infrastructure
<b>AMR</b>	Automatic Meter Reading
<b>ARPA</b>	American Rescue Plan Act
<b>ARV</b>	After Repair Value
<b>AWWA</b>	American Water Works Association
<b>BHU</b>	Behavioral Health Unit
<b>BPTS</b>	Bacon Park Transfer Station
<b>CAC</b>	Cultural Affairs Commission
<b>CAD</b>	Computer-aided Dispatch
<b>CALEA</b>	Communications Assistance for Law Enforcement Act
<b>CALEA</b>	Commission on Accreditation for Law Enforcement Agencies, Inc.
<b>CARES</b>	Coronavirus Aid, Relief, & Economic Security
<b>CBRNE</b>	Chemical, Biological, Radiological, Nuclear, & Explosive
<b>CCF</b>	Centum Cubic Feet equates to 100 cubic feet or 748 gallons of water
<b>CCS</b>	Chief of Community Services
<b>CDBG</b>	Community Development Block Grant
<b>CEMA</b>	Chatham Emergency Management Agency
<b>CGO</b>	Chief of Government Operations
<b>CHSA</b>	Community Housing Services Agency
<b>CID</b>	Criminal Investigation Division
<b>CIP</b>	Capital Improvement Program
<b>CIPA</b>	Chief of Information & Public Affairs
<b>CIPP</b>	Cure-in-place Piping
<b>CJIS</b>	Criminal Justice Information System
<b>COLA</b>	Cost-of-Living Adjustment
<b>COO</b>	Chief Operating Officer
<b>COPS</b>	Community Oriented Policing Services
<b>COS</b>	City of Savannah
<b>CPED</b>	Chief of Planning & Economic Development
<b>CPP</b>	Community Partnerships Program
<b>CPSI</b>	Certified Playground Safety Inspector
<b>CRA</b>	Community Risk Assessment
<b>CRS</b>	Community Rating System
<b>CNU</b>	Congress for the New Urbanism
<b>CWR</b>	Chief of Water Resources
<b>CY</b>	Cubic Yard
<b>DBE</b>	Disadvantaged Business Enterprise
<b>DCA</b>	Department of Community Affairs
<b>DFRL</b>	Dean Forest Road Landfill
<b>DPI</b>	Disposable Personal Income
<b>DSA</b>	Downtown Savannah Authority
<b>EMD</b>	Emergency Medical Dispatch
<b>EPA/EPD</b>	Environmental Protection Agency/Division

<b>Acronym/ Initialism</b>	<b>Definition</b>
<b>ESPLOST</b>	Education Special Purpose Local Option Sales Tax
<b>EGV</b>	End Gun Violence
<b>FEMA</b>	Federal Emergency Management Agency
<b>FOG</b>	Fats, Oils, and Greases
<b>FTE</b>	Full Time Equivalent
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GASB</b>	Governmental Accounting Standards Board
<b>GCCMA</b>	Georgia City/County Management Association
<b>GCIC</b>	Georgia Crime Information Center
<b>GDP</b>	Gross Domestic Product
<b>GEFA</b>	Georgia Environmental Finance Authority
<b>GFOA</b>	Government Finance Officers Association
<b>GIS</b>	Geographic Information System
<b>GOHS</b>	Governor's Office of Highway Safety
<b>GPD</b>	Gallons Per Day
<b>HBCU</b>	Historically Black Colleges and Universities
<b>HEAT</b>	Highway Enforcement of Aggressive Traffic
<b>HOME</b>	Home Investment Partnership Program
<b>HSI</b>	Housing Savannah, Inc.
<b>HUD</b>	U.S. Department of Housing & Urban Development
<b>HVAC</b>	Heating, Ventilation, & Air Conditioning
<b>I&amp;D</b>	Industrial & Domestic
<b>ICMA</b>	International City/County Management Association
<b>IGA</b>	Intergovernmental Agreement
<b>IMT</b>	Incident Management Team
<b>IRPB</b>	International Research and Programs Branch
<b>ISO</b>	Insurance Services Offices
<b>ITRG</b>	Info-Tech Research Group
<b>ITS</b>	Innovation and Technology Services
<b>LBA</b>	Land Bank Administration; Land Bank Authority
<b>KPI</b>	Key Performance Indicators
<b>LEAA</b>	Law Enforcement Assistance Administration
<b>LEPC</b>	Local Emergency Planning Committee
<b>LMIG</b>	Local Maintenance & Improvement Grant
<b>LOST</b>	Local Option Sales Tax
<b>MDT</b>	Mobile Data Terminal
<b>MGD</b>	Million Gallons per Day
<b>MLK</b>	Martin Luther King, Junior Boulevard
<b>MOA</b>	Memorandum of Agreement
<b>MOU</b>	Memorandum of Understanding
<b>MPC</b>	Metropolitan Planning Commission
<b>MSA</b>	Metropolitan Statistical Area
<b>MTEP</b>	Multi-year Training Exercise Plan
<b>MVR</b>	Motor Vehicle Report
<b>NCIC</b>	National Crime Information Center
<b>NFPA</b>	National Fire Protection Association
<b>NFIP</b>	National Flood Insurance Program

<b>Acronym/ Initialism</b>	<b>Definition</b>
<b>NIBIN</b>	National Integrated Ballistic Information Network
<b>NIMS</b>	National Incident Management System
<b>NOGS</b>	North of Gwinnett Street
<b>NPDES</b>	National Pollutant Discharge Elimination System
<b>O.C.G.A</b>	Official Code of Georgia Annotated
<b>OMB</b>	Office of Management & Budget
<b>OPEB</b>	Other Post-employment Benefits
<b>ORR</b>	Open Records Request
<b>PAL</b>	Police Athletic League
<b>PLC</b>	Program Logic Controller
<b>POR</b>	Per Occupied Room
<b>PSAP</b>	Public Safety Answering Point
<b>RLS</b>	Recreation & Leisure Services Department
<b>RMS</b>	Records Management System
<b>ROW</b>	Right-of-Way
<b>RRDA</b>	Resource Recovery Development Authority
<b>SAGIS</b>	Savannah Area Geographic Information System
<b>SAHF</b>	Savannah Affordable Housing Fund
<b>SARIC</b>	Savannah Area Regional Intelligence Center
<b>SBAC</b>	Small Business Assistance Corporation
<b>SBE</b>	Savannah Business Enterprise
<b>SCAC</b>	Savannah Cultural Arts Center
<b>SCAD</b>	Savannah College of Art and Design
<b>SCADA</b>	Supervisory Control & Data Acquisition
<b>SCBA</b>	Self-contained Breathing Apparatus
<b>SCCPSS</b>	Savannah-Chatham County Public School System
<b>SEDA</b>	Savannah Economic Development Authority
<b>SEGARRN</b>	Southeast Georgia Regional Radio Network
<b>SER</b>	Service Enhancement Request
<b>SFD</b>	Savannah Fire Department
<b>SIP</b>	Savannah Impact Program
<b>SPD</b>	Savannah Police Department
<b>SPLOST</b>	Special Purpose Local Option Sales Tax
<b>SSO</b>	Sanitary Sewer Backup/Overflow
<b>SWAP</b>	Source Water Assessment Program
<b>TAC</b>	Tourism Advisory Committee
<b>TAD</b>	Tax Allocation District
<b>TBD</b>	To Be Determined
<b>TMDL</b>	Total Maximum Daily Limit
<b>TPA</b>	Third Party Administrator
<b>TPD</b>	Tourism Product Development
<b>UV</b>	Ultraviolet
<b>UVT</b>	Ultraviolet Transmission
<b>VFD</b>	Variable Frequency Drive
<b>VOS</b>	Virtual One-stop
<b>VRG</b>	Violence Reduction Grant
<b>WAD</b>	Weave-A-Dream

Acronym/ Initialism	Definition
<b>WIA</b>	Workforce Investment Act
<b>WIOA</b>	Workforce Innovation & Opportunity Act
<b>WSC</b>	WorkSource Coastal

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2025-2029

# Capital Improvement Program

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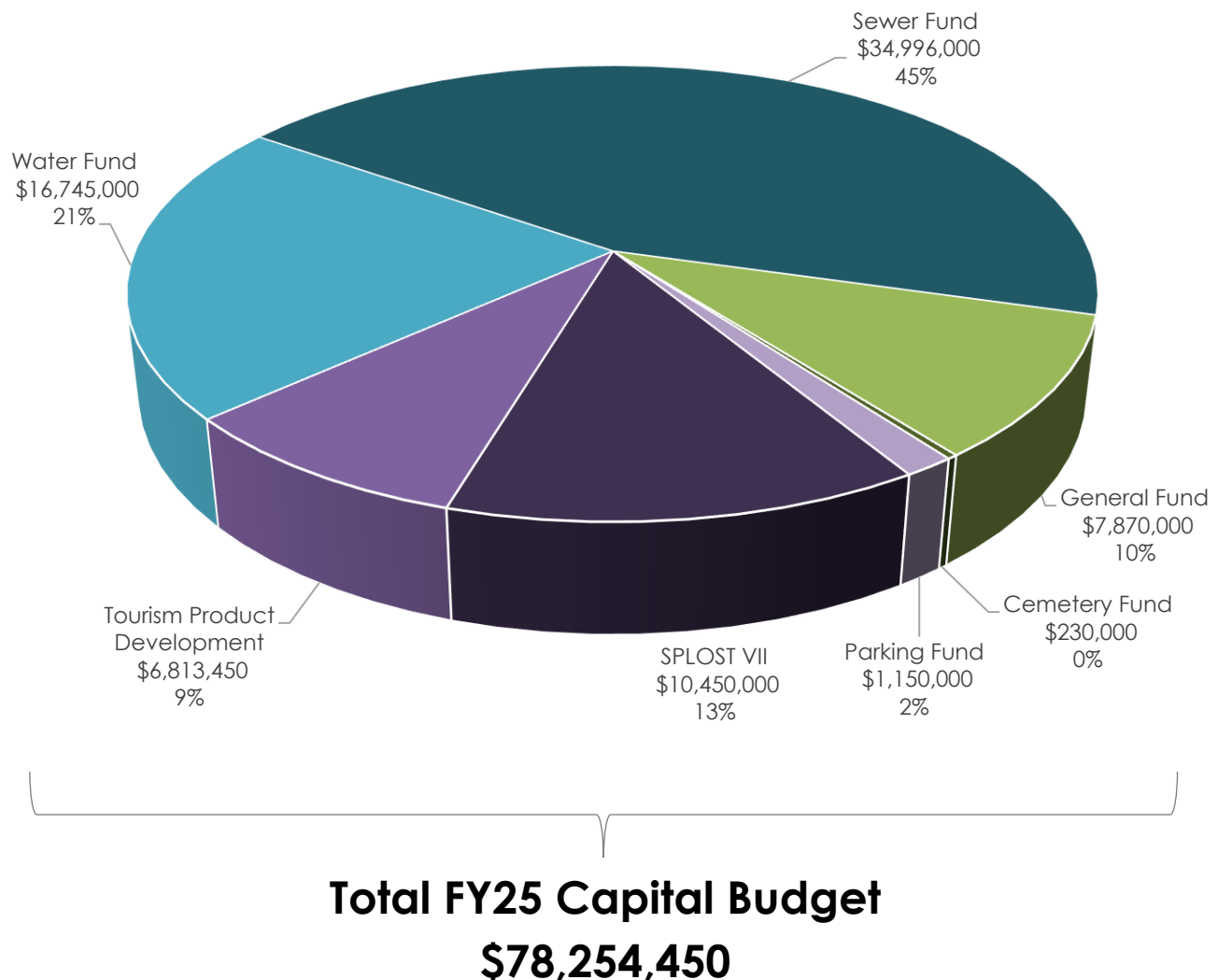


# Capital Improvement Planning

The City of Savannah regularly undertakes projects to improve public facilities and infrastructure assets for the benefit of its citizens. These projects, collectively referred to as the Capital Improvement Plan (CIP), include initiatives such as the construction and renovation of public facilities, acquisition of assets, street repaving, replacement of water and wastewater lines, and the purchase of new fleet vehicles and other equipment. The capital improvement spending plan for the next five years is described within this section.

Capital Improvement Projects vary in scope. Some may require years of planning and construction while others may be completed in a shorter timeframe. The City's five-year CIP encompassing FY25 through FY29 totals approximately \$259.9 million not including more than \$1 billion in potential bond issuance supporting Sewer, I&D Water, Tourism Product Development, and General Fund projects. The first year of the five-year plan, which is formally adopted by the City Council, totals approximately \$78.3 million for FY25.

Below is the breakdown of the FY25 capital budget by revenue source, not including anticipated bond issuance. The following pages discuss the Capital Budget preparation process, strategies, funding history details, and highlights of FY25 projects as well as the five-year plan overview.



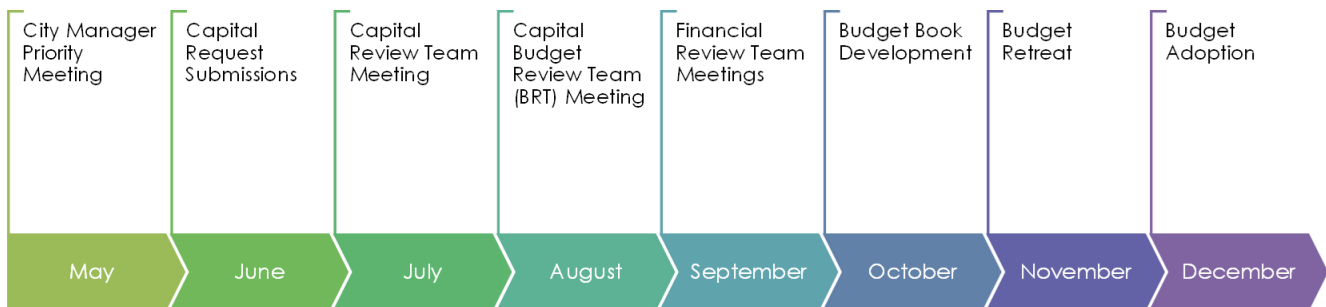


# Capital Budget Preparation & Strategies

## Preparation

The Capital Budget is a multi-year spending authorization. As a result, there is a distinction between what the City plans to spend in the next fiscal year and the new appropriations required to be approved in the budget. The capital program is funded using a combination of General and Enterprise Fund revenues as well as proceeds from sources such as special purpose taxes, bond issuance, and grant awards. Development of the five-year capital plan is coordinated with the development of the annual operating budget. Projects included in the plan's first year are adopted as a part of the annual operating budget. The remaining years of the capital program serve as a guide for future planning which is reviewed and modified in subsequent years where applicable. Before the plan is updated, the current capital projects are reviewed for progress and accomplishments to gain additional insights that are used in the City's ongoing planning process.

## 2025-2029 Capital Budget Process



The 2025-2029 capital plan was collaboratively developed by staff from all service centers. Key groups include:

- Office of Management & Budget (OMB) Staff – Chief Budget Officer, Assistant Budget Director, Capital Analyst
- Project Managers – Staff from all service centers who are responsible for project scope, budget, implementation, and timing
- Capital Review Team – All service center chiefs, project managers, OMB staff, as well as subject matter experts (SMEs) and department heads as selected by the service center chiefs
- Financial Review Team – City Manager, all service center chiefs, Chief Budget Officer, Chief Financial Officer

Prior to kickoff, OMB staff meet with the City Manager for direction regarding priorities and approval of the capital process and timeline. The first step of the annual process is to review the projects in the existing five-year plan and evaluate if the project timelines and funding schedules are still appropriate. Project managers review and edit existing project workbooks as well as submit new capital request workbooks to propose additional projects during a three-week window, generally in June. Upon the close of the submission window, OMB staff reviews the submissions for completeness and creates a central listing for the Capital Review Team to review all submissions and prioritize as a group in mid-July. OMB staff combines the Capital Review Team

recommendations with the City Manager's input and drafts a plan to fund as many high-priority projects as projected revenues can support. OMB presents the draft plan during the Capital Budget Review Team (BRT) Meeting and makes edits as directed by the City Manager with the advisement of the service center chiefs. The Financial Review Team continues to provide updates and edits through September, and October kicks-off the Capital Budget Book development.

Requested projects are prioritized for funding based upon:

- Impact to public health & safety
- Objectives that enhance equity
- Strategic goals & deliverables
- Contractual obligations
- Project schedules & readiness
- Operating budget impact

## Strategies

**Budget strategies for development of the 2025-2029 Capital Improvement Program seek to:**

- Provide the necessary funding and infrastructure to meet agreement obligations and move collaborative projects into implementation, particularly projects related to safe mobility and housing
- Address long-standing deferred maintenance and space-planning needs
- Maintain infrastructure and capital assets to protect the public and avoid future financial liabilities
- Identify sustainable solutions to environmental challenges, preserve and restore the City's historic assets, and expand neighborhood revitalization and economic development investment throughout all of Savannah
- Program the new Tourism Project Development funding source as defined by O.C.G.A. 48-13-51(b), prioritized according to the Council resolution passed May 25<sup>th</sup>, 2023 and project readiness
- Program Special Purpose Local Option Sales Tax (SPLOST) VII allocations over the collection period with attention to priority, revenue projections, as well as project schedules and readiness

**Future capital planning actions will include:**

- Evaluation of the five-year plan and project review process to ensure alignment with updates to the City's strategic vision and priorities
- Focus on equitable capital investment City-wide, engaging the public, and utilizing professional structural assessments for effective prioritization
- Development of improved communication and collaboration tools, both internal and external
- Annual review of available funding sources for critical capital needs

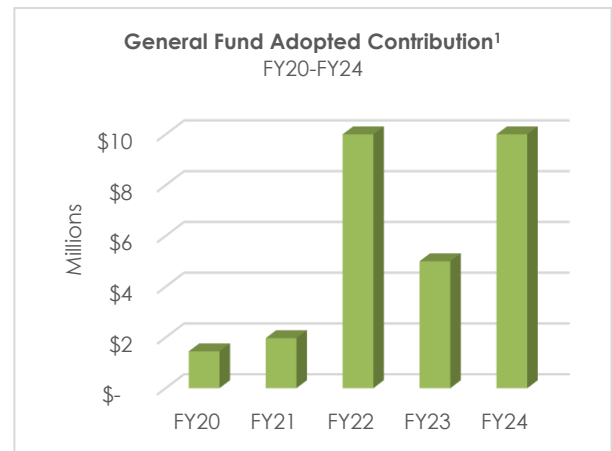
# Historical Capital Funding & Outlook

The capital budget focuses primarily on the new allocations adopted for the five-year period. However, in contrast to the operating budget, the capital ledger includes previously funded projects that are still in progress in addition to the new allocations. Over the last five years, the City has invested more than \$639 million in capital projects for the community. As of September 30<sup>th</sup>, 2024 the active capital ledger had a remaining balance of more than \$321 million supporting ongoing project implementation, including approximately \$63 million for drainage improvements, \$44 million for public development and recreation, and \$41 million for traffic management, street, and sidewalk improvements. For active project information and semi-annual updates, visit <https://www.savannahga.gov/3635/Capital-Projects-Semi-Annual-Reports>.

## Significant Funding Sources

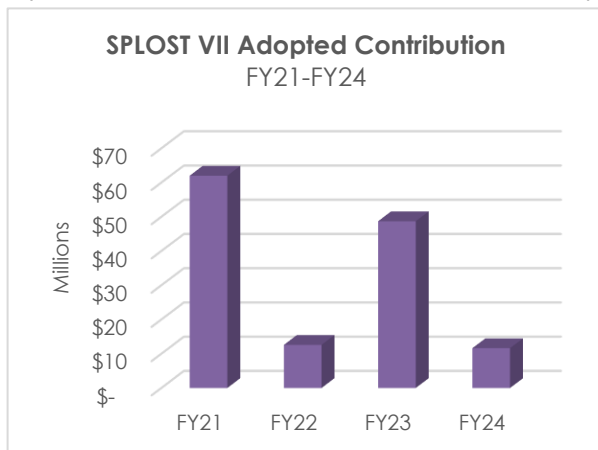
### General Fund

The General Fund is an unrestricted revenue source and supports general government projects such as public safety facilities and equipment, community services and recreation projects, as well as drainage and stormwater infrastructure management. General Fund revenues available for capital investment are highly dependent upon annual operating budget decisions. Full consideration of operating budget impact is also particularly essential for General Fund planning, due to projects initially being funded by other sources such as SPLOST requiring General Fund support for the ongoing maintenance and operation of the assets. The graph to the right shows the adopted General Fund<sup>1</sup> contributions from 2020 through 2024.



### SPLOST VII

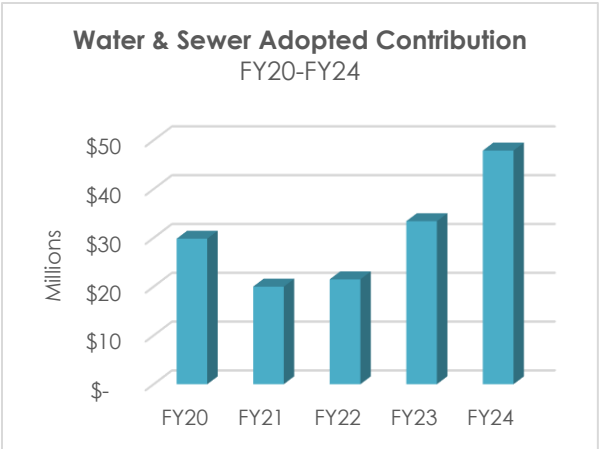
Special Purpose Local Option Sales Tax (SPLOST) is a restricted revenue, required to be approved by voter referendum. SPLOST revenues support a wide variety of initiatives, but are particularly useful in providing funding for drainage and transportation improvements that do not have the support of an enterprise fund. In the first four years of budgeting SPLOST VII, the funding source comprised 14.5 percent to 68 percent of the total annual capital allocations. Authorization to collect SPLOST VII expires in 2026, and if SPLOST VIII is not approved by voters, future General Fund contributions will need to be almost fully dedicated to drainage and repaving needs, or the programs will need to be significantly reduced.



<sup>1</sup> FY22 does not include the additional \$39 million American Rescue Plan Act (ARPA) one-time capital contribution.

**Water & Sewer Funds**

Water and sewer utility rates are projected five years into the future to anticipate growing needs for operation and maintenance of the water and sewer infrastructure while minimizing impact to user rates. The graph to the right shows budgeted historical capital investments from the Water & Sewer Fund. Ranging from \$20 million up to nearly \$48 million annually in the last five-year period, the Water & Sewer Funds consistently contribute a significant appropriation to the capital fund.



**Outlook**

Faster than anticipated economic recovery as well as special revenue sources such as the American Rescue Plan Act (ARPA) and SPLOST VII have recently provided the City the opportunity to address longstanding priority capital needs. However, considering remaining deferred maintenance deficits, rising costs, and the uncertain national and international economic forecast, careful assessment of ongoing expenses is recommended to ensure the City can properly operate and maintain assets after the initial capital investment.

Significant bond issuances are anticipated over the next five years, particularly to support Sewer and I&D Water infrastructure improvements. The estimated debt service and annual investment required for the adopted Water and Sewer Fund projects are included in the utility rate plans. Bond issuance for Tourism Product Development projects is projected to facilitate completing priority projects, with future collections supporting the debt service.

The adopted FY25-FY29 capital plan is robust and addresses many strategic priorities. However, not all priority projects have been funded due to revenue availability limitations and operational capacity for implementation. See the Appendix for a listing of unfunded projects that will be prioritized for consideration if additional revenues are identified throughout the course of the year.

# Capital Budget Overview

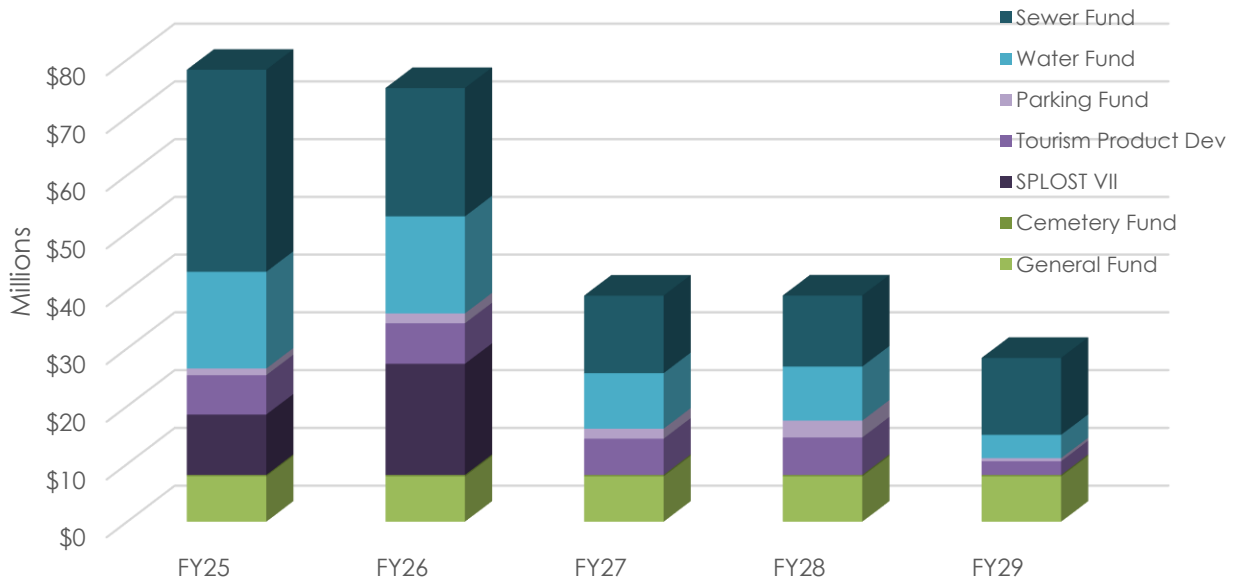
## 2025-2029 Capital Budget Overview

The five-year Capital Improvement Program revenue sources are projected to total \$259,978,314 in “pay-go” funding, the term indicating that projects are supported by current revenues and existing fund balances rather than borrowing. The table below provides a breakdown of pay-go allocations by year. Projected debt issuance is shown and described separately on the Fund Summary pages preceding the project pages in the next section.

### Current funding highlights include:

- Significant Sewer Fund investment is adopted in FY25 to expand infrastructure necessary to respond to both increased capacity demand and sustainability needs. Pay-go projections decline in the out-years as revenues will be dedicated to debt service.
- SPLOST VII continues to be a significant revenue source at nearly 11.3% percent of total five-year capital funding, and authorization to collect the Special Local Option Sales Tax expires at the end of September 2026, contributing to the out-year decline in total funding.

### Five-year Revenue Projections by Fund



Funding Source	FY25	FY26	FY27	FY28	FY29	5-year Total
General Fund	7,870,000	7,840,000	7,840,000	7,840,000	7,855,000	39,245,000
Cemetery Fund <sup>1</sup>	230,000	260,000	260,000	260,000	245,000	1,255,000
SPLOST VII	10,450,000	19,226,612	-	-	-	29,676,612
Tourism Product Dev	6,813,450	7,017,854	6,265,479	6,482,331	2,372,588	28,951,702
Parking Fund	1,150,000	1,715,000	1,735,000	2,920,000	525,000	8,045,000
Water Fund	16,745,000	16,800,000	9,610,000	9,360,000	4,035,000	56,550,000
Sewer Fund	34,996,000	22,226,000	13,421,000	12,296,000	13,316,000	96,255,000
<b>Total</b>	<b>\$78,254,450</b>	<b>\$75,085,466</b>	<b>\$39,131,479</b>	<b>\$39,158,331</b>	<b>\$28,348,588</b>	<b>\$259,978,314</b>

<sup>1</sup> 40 percent of General Fund cemetery lot sales revenue is budgeted to support capital cemetery preservation and improvements.

# Funding by Improvement Category

Improvement Category <sup>1</sup>	FY25	FY26	FY27	FY28	FY29	5-year Total
Cemetery	585,000	773,900	329,100	260,000	245,000	2,193,000
Community Development	9,313,450	11,517,854	7,215,479	6,482,331	2,372,588	36,901,702
Drainage	1,950,000	2,300,000	1,950,000	1,950,000	1,950,000	10,100,000
Public Building	4,260,900	2,727,000	3,185,000	2,795,000	3,025,000	15,992,900
Recreation	2,820,000	5,990,000	1,690,000	400,000	280,000	11,180,000
Park & Tree	525,000	435,000	430,000	430,000	430,000	2,250,000
Squares & Monuments	9,100	9,100	9,100	9,100	9,100	45,500
Streets & Sidewalks	5,200,000	4,976,612	691,800	2,720,900	1,915,900	15,505,212
Traffic Management	750,000	2,000,000	-	500,000	-	3,250,000
Sewer	34,996,000	22,226,000	13,421,000	12,296,000	13,316,000	96,255,000
Water	10,545,000	10,600,000	4,210,000	3,960,000	4,035,000	33,350,000
Other	7,300,000	11,530,000	6,000,000	7,355,000	770,000	32,955,000
<b>Total</b>	<b>\$78,254,450</b>	<b>\$75,085,466</b>	<b>\$39,131,479</b>	<b>\$39,158,331</b>	<b>\$28,348,588</b>	<b>\$259,978,314</b>

## 2025 Capital Plan Highlights

Funds are allocated to cover a variety of project categories as permitted by revenue source and availability. Project categories align closely with the type of infrastructure or improvement being acquired or constructed. A project category can include improvements that support a variety of strategic priorities.

- **Community Development & Recreation** projects constitute \$12,133,450 of FY25 capital allocations to a variety of projects that support neighborhood interconnectivity and mobility, housing solutions, and projects that encourage economic development opportunity throughout the City. Significant year-one allocations include investment toward infrastructure necessary for housing on the Fairgrounds site, Savannah Waterfront Redevelopment, Tide to Town, Water Works Building Redevelopment, and the signature playground that is the centerpiece of the Recreation Reimagined initiative.
- **Cemetery** and **Squares & Monuments** improvement projects support neighborhood revitalization and economic development by preserving, restoring, and improving the City's historic greenspaces, hardscapes, and fountains. In addition to preservation and restoration projects, allocations in FY25 include expansion of the Greenwich Columbarium and continuation of the ten-year Historical Marker Program.
- New **Drainage** allocations in FY25 total \$1,950,000 and support investment in pump station infrastructure as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five-year period.
- The **Public Buildings** category accounts for \$4,260,900 of planned FY25 capital funding and includes projects that address deferred facility maintenance needs with a focus on HVAC systems, design funding for a municipal center, and existing parking facility rehabilitation to ensure maximum useful life of revenue generating assets.

<sup>1</sup> Totals do not include revenues from bond issuance, which will be described in the Fund Description pages and specified where applicable on the project pages in the next section.



- **Traffic, Streets & Sidewalk** improvements account for \$5,950,000 of planned FY25 capital allocations for mobility improvements throughout the City, solely funded by SPLOST VII. Investments include ongoing sidewalk installation and repair, street resurfacing, and traffic calming projects.
- **Water & Sewer** improvements account for \$45,541,000 or 58.2 percent of FY25 planned capital investments and are consistently a significant component of the total Capital Budget. Many Water and Sewer Improvement projects prepare the City for compliance with anticipated federal and state regulation changes regarding groundwater use, as well as increased capacity demand as the service area expands.
- The **Other Projects** category accounts for \$7,300,000 of FY25 allocations and addresses a wide variety of strategic priorities. Year-one funding supports ongoing investment in the City's water metering system modernization and improvement, Alternative Transportation Capital Investment, and development of a City-wide electric vehicle (EV) charging plan.

## FY25 Project Details

The following pages provide an overview of the capital improvement projects funded in FY25.

Project pages include information such as:

- Project scope
- Improvement category
- Objective
- Strategic alignment
- Funding & expense schedule
- Benefits
- Operating budget impact (OBI)

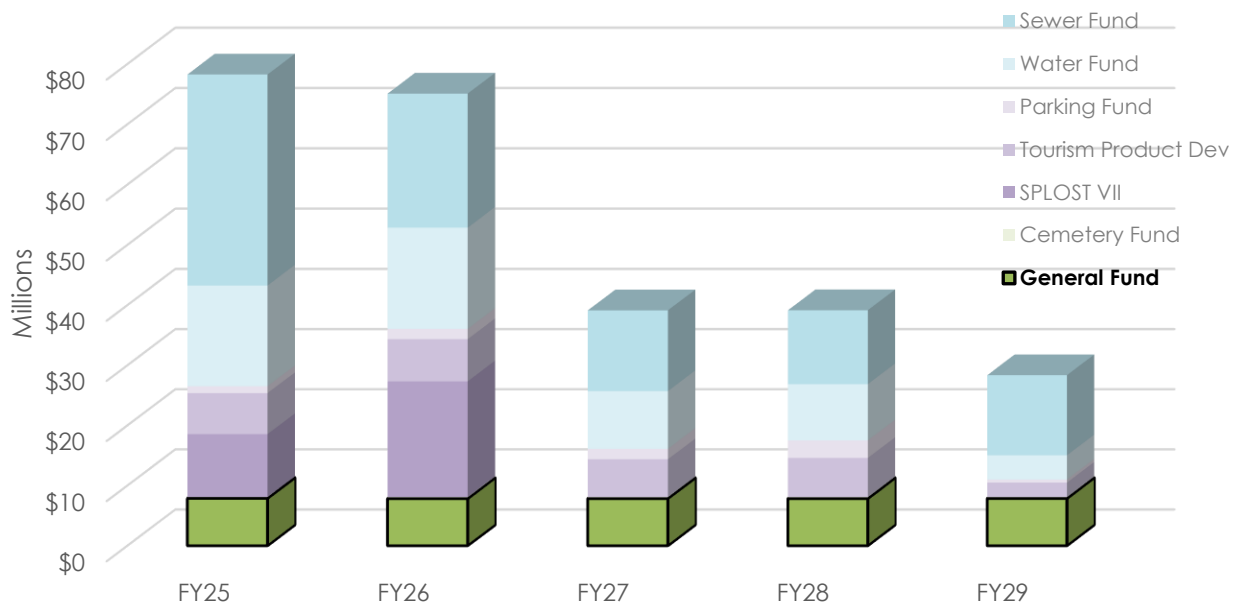
Projects are grouped by FY25 funding source. Each section begins with a description of the various revenue sources that support the Capital Fund, five-year capital contribution projections, and a list of projects included in year-one allocations.

# General Fund

The General Fund is the overall operating fund for the City of Savannah. This fund accounts for revenue and expenditures for general government services. General funds can be applied to capital projects in all improvement categories. The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services, and interest income. A bond issuance is tentatively estimated in 2026 to support a municipal space planning solution, however other potential funding sources such as SPLOST and increased General Fund support are being evaluated to reduce or eliminate the need for debt service. Projects receiving a General Fund allocation in 2025 consist of drainage, public building, recreation, greenspace, and cemetery improvements, as well as infrastructure supporting affordable housing initiatives.

Funding Source	2025	2026	2027	2028	2029	5-Year Total
General Fund	7,870,000	7,840,000	7,840,000	7,840,000	7,855,000	\$ 39,245,000
Bond <sup>1</sup>	-	32,500,000	-	-	-	\$ 32,500,000
<b>Total</b>	<b>\$7,870,000</b>	<b>\$40,340,000</b>	<b>\$7,840,000</b>	<b>\$7,840,000</b>	<b>\$7,855,000</b>	<b>\$ 71,745,000</b>

## Five-year Revenue Projections by Fund



<sup>1</sup> Potential bond revenues are not included in the graphic but are estimated including debt service obligations on the Municipal Building Construction project page.

Project Name	Project Category	2025 Adopted
Greenwich Columbarium	Cemetery	\$355,000
Fairgrounds Phase I Housing Infrastructure	Community Development	\$1,000,000
Pump Station Bar Screen Replacements	Drainage	\$1,100,000
Pump Station Rehabilitation	Drainage	\$50,000
Storm Sewer Rehabilitation	Drainage	\$800,000
City-Wide EV Charging Plan Development & Deployment	Other	\$200,000
Historic Monument & Fountain Restoration	Park & Tree	\$350,000
Park & Square Sidewalk Repair & Upgrades	Park & Tree	\$175,000
Deferred Facility Maintenance Program	Public Building	\$510,900
Facility HVAC	Public Building	\$500,000
Municipal Building Construction	Public Building	\$1,000,000
Athletic Facility Improvements	Recreation	\$200,000
Coffee Bluff Marina Dock Repairs	Recreation	\$600,000
Daffin Park Signature Playground	Recreation	\$350,000
Park Walking Trail Rehabilitations	Recreation	\$100,000
Playground & Park Improvements	Recreation	\$450,000
Tennis Complex Facility Improvements	Recreation	\$120,000
Historical Marker Program	Squares & Monuments	\$9,100

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Greenwich Columbarium	<b>Project Start Year</b>	2018
<b>Improvement Category</b>	Cemetery	<b>Est. Project Complete Year</b> (N/A for recurring)	2025
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Construction of a granite columbarium in Greenwich Cemetery to expand niche inventory and support increasing customer demand, maximizing the public's access to affordable and respectful burial options.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide sufficient niche inventory to meet customer demand
<b>Benefits</b>	Increased burial options for the public and revenue generation
<b>Scope/Comments</b>	Construction of a columbarium containing approximately 800 niches of various sizes in Greenwich Cemetery set in a space designed to have a park-like appearance that complements the surrounding area
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

General Fund	\$	2,171,184
Cemetery Fund	\$	70,000

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,816,184	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ 425,000	\$ 2,241,184

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 238,235	\$ 2,002,949	\$ -	\$ -	\$ -	\$ -	\$ 2,002,949	\$ 2,241,184



### LOCATION

<b>Address</b>	330 Greenwich Road
<b>Council District</b>	3
<b>Neighborhood</b>	Bonaventure Cemetery

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating costs are negligible as they are limited to occasional maintenance tasks. Granite columbaria require little maintenance or repair. Niche sale revenue is anticipated to fully offset the capital outlay expense. Inurnment fee revenue offset of ongoing maintenance and memorialization costs is included in the operating budget impact consideration within the Contractuals category.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ 1,793
		Contractuals	\$ (950)
		Commodities	\$ 840
		Other	\$ -
		<b>Total</b>	<b>\$ 1,683</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Fairgrounds Phase I Housing Infrastructure	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Community Development	<b>Est. Project Complete Year</b> (N/A for recurring)	2026
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Community Development & Resiliency
<b>Project Description</b>	Provide the public infrastructure to enable construction of 50 single-family homes as Phase I of the Fairgrounds site redevelopment plan.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide public infrastructure that makes it financially possible to construct 50 affordable single family homes
<b>Benefits</b>	Enables affordable housing solutions and creates opportunity on underutilized City property
<b>Scope/Comments</b>	Install frontage and access infrastructure for Phase I housing including portions of streets, sidewalks, water and stormwater infrastructure, and street lighting
<b>Related Projects</b>	Fairgrounds Offsite Sewer Improvements

### FUNDING SOURCE(S)

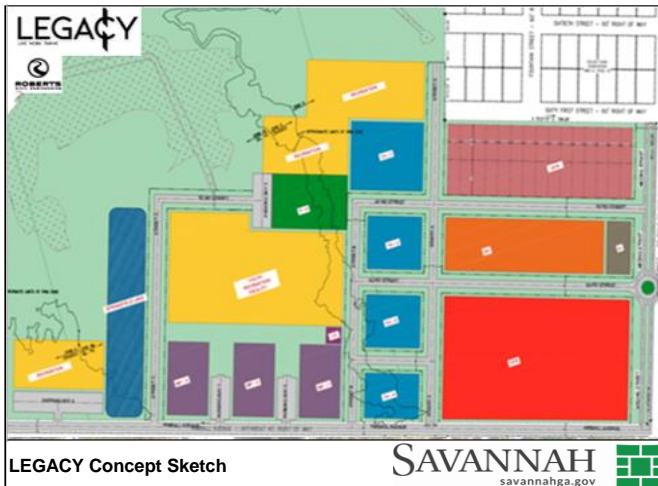
General Fund	\$	3,166,724
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 2,166,724	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 3,166,724

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 16,676	\$ 3,150,048	\$ -	\$ -	\$ -	\$ -	\$ 3,150,048	\$ 3,166,724



### LOCATION

<b>Address</b>	4801 Meding Street
<b>Council District</b>	5
<b>Neighborhood</b>	Tatemville

### OPERATING BUDGET IMPACT

<b>Description</b>	Contractuals represent the increased utility costs for right-of-way lighting. Additional costs for maintenance of infrastructure and rights-of-way, as well as offsetting tax and utility revenues can be expected but not estimated at this time.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ 7,200
		Commodities \$ -
		Other \$ -
		<b>Total \$ 7,200</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Pump Station Bar Screen Replacements	<b>Project Start Year</b>	2023
<b>Improvement Category</b>	Drainage	<b>Est. Project Complete Year</b> (N/A for recurring)	2033
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Community Development & Resiliency
<b>Project Description</b>	Replacement of (11) end-of-life bar screens at the Derenne, Montgomery Crossroads, Lathrope, and Springfield stormwater pump stations to maximize reliable operability.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maximize stormwater pump station constant operability and reliability
<b>Benefits</b>	Improved pump station drainage capacity supporting flood mitigation and reduced maintenance costs and risk of station downtime during extreme weather events
<b>Scope/Comments</b>	Remove and replace pump station bar screens at Derenne, Montgomery Crossroads, Lathrope, and Springfield stormwater pump stations
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

General Fund	\$	7,585,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 2,085,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 5,500,000	\$ 7,585,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,400,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 2,885,000	\$ 7,585,000	\$ 7,585,000



### LOCATION

<b>Address</b>	(4) Pump Stations
<b>Council District</b>	Multiple
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	This project is capital reinvestment in existing assets, and operating expenses are already included in annual budgets. Maintenance savings can be anticipated, as well as flood damage cost mitigation, but not estimated at this time.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Pump Station Rehabilitation	<b>Project Start Year</b>	2021
<b>Improvement Category</b>	Drainage	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Community Development & Resiliency
<b>Project Description</b>	Rehabilitation of aging stormwater pumping stations located throughout the City, shifting to a proactive capital maintenance program to ensure maximum flood control capability.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maximize the City's flood control capability
<b>Benefits</b>	Flood mitigation and improved citizen and property safety
<b>Scope/Comments</b>	Structural element replacement, electric equipment upgrades and painting structural members, fuel tanks, and other critical parts of the City's seven pump stations
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

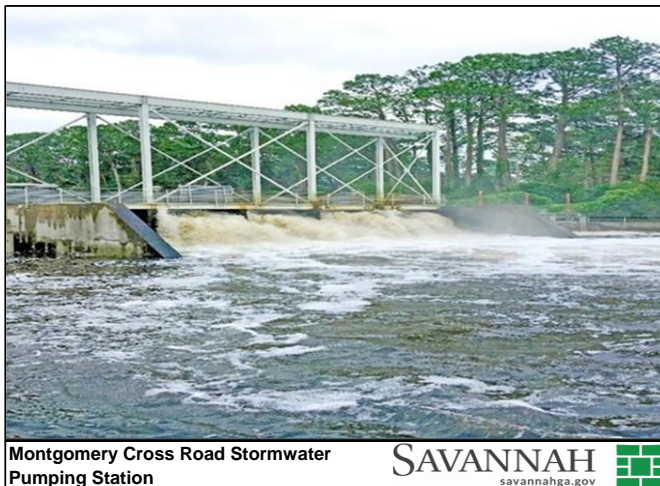
General Fund	\$	1,475,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,225,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000	\$ 1,475,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 228,842	\$ 212,000	\$ 206,842	\$ 253,474	\$ 573,842	\$ 1,475,000	\$ 1,475,000



Montgomery Cross Road Stormwater Pumping Station



### LOCATION

<b>Address</b>	Various
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	This project is for ongoing capital maintenance of existing City assets. No new operating budget impact is anticipated. Savings can be expected due to flood mitigation and reduced corrective maintenance, but cannot be quantified at this time.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Storm Sewer Rehabilitation	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Drainage	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Community Development & Resiliency
<b>Project Description</b>	Recurring capital maintenance project to repair storm drainage infrastructure identified most often due to cave-ins within streets.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maintain and repair capital stormwater infrastructure
<b>Benefits</b>	Flood and hazard mitigation, protection of the Public and City capital assets
<b>Scope/Comments</b>	Repair and rehabilitation of storm drainage infrastructure
<b>Related Projects</b>	Brick Drainage Pipeline Rehabilitation & Replacement

### FUNDING SOURCE(S)

General Fund	\$	4,000,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 4,000,000	\$ 4,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 4,000,000	\$ 4,000,000



Storm Drainage Junction Box Repair



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	This project is for ongoing capital maintenance of existing City assets. No new operating budget impact is anticipated.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	City-Wide EV Charging Plan Development & Deployment	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Other	<b>Est. Project Complete Year</b> (N/A for recurring)	2026
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Community Development & Resiliency
<b>Project Description</b>	Development of a comprehensive electric vehicle (EV) charging deployment plan to guide investment decisions for charging infrastructure for both the City fleet and the general public. EV chargers will then be installed in locations identified within the comprehensive plan.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide EV charging infrastructure that supports current and projected needs for the public and for City operations
<b>Benefits</b>	Provides equitable access to EV infrastructure supporting a key strategy for the 100% Savannah initiative
<b>Scope/Comments</b>	Development of a comprehensive EV charging plan followed by installation of EV charger infrastructure
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

General Fund	\$	400,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000



EV Charging Stations  
Floyd Adams Complex



### LOCATION

<b>Address</b>	Multiple locations
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Preliminary expense estimates include an annual maintenance and monitoring contract for new EV chargers. OBI estimates will be refined upon the development of the implementation plan.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ 12,800
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ 12,800</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Historic Monument and Fountain Restoration	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Park & Tree	<b>Est. Project Complete Year</b> (N/A for recurring)	2030
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Community Development & Resiliency
<b>Project Description</b>	Initial restoration of the City's historic monuments and fountains to ensure longevity of the City's resources and continued public enjoyment.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To conduct initial restoration efforts for the City's historic monuments and fountains and create a five-year maintenance rotation schedule
<b>Benefits</b>	Improves the structural integrity and enhances the appearance of the City's historic resources, increasing longevity and public enjoyment
<b>Scope/Comments</b>	Plumbing, lighting, and structural integrity repairs and improvement, cleaning and protective coating application as applicable
<b>Related Projects</b>	Historic Building Maintenance, Cemetery Monument Conservation

### FUNDING SOURCE(S)

General Fund	\$	1,750,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	\$ 1,750,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	\$ 1,750,000



City Hall Rotunda Fountain



### LOCATION

<b>Address</b>	City or District-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Contractual costs represent the estimated cost to shift to a proactive preventative maintenance and preservation plan upon the completion of the initial rehabilitations. This maintenance is represented as an outside service, but may be performed by staff at a similar cost for personnel time and necessary supplies. Estimates will be refined as the rehabilitation project progresses toward completion.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ 100,000
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ 100,000</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Park & Square Sidewalk Repair & Upgrades	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Park & Tree	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Sidewalk repairs and improvements in the City's parks and squares to provide safe public access to greenspaces.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide safe access to the City's parks, squares, and greenspaces
<b>Benefits</b>	Improved safety and expanded public access to the City's greenspaces
<b>Scope/Comments</b>	Sidewalk repairs and ADA compliance improvements as well as new sidewalks, walkways, and standing areas in the City's parks, squares, and greenspaces
<b>Related Projects</b>	Sidewalk Replacements & New Installations

### FUNDING SOURCE(S)

General Fund	\$	500,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 175,000	\$ 85,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 500,000	\$ 500,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 175,000	\$ 85,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 500,000	\$ 500,000



Yamacraw Square



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Minimal operating budget impact anticipated. Sidewalk infrastructure requires negligible maintenance.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Deferred Facility Maintenance Program	<b>Project Start Year</b>	2023
<b>Improvement Category</b>	Public Building	<b>Est. Project Complete Year</b> (N/A for recurring)	2035
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Good Government
		<b>Additional Strategic Priority</b>	N/A
<b>Project Description</b>	Rehabilitation of City facilities and system replacements as identified in the Gordian Assessment. The long-term plan includes a wide range of municipal service buildings, including general administrative and public safety buildings, as well as community, recreation, and athletic centers. Water/sewer facilities, the Civic Center, Arena, and parking garage facility needs are addressed in separate projects.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To properly maintain and operate City facilities in safe, professional, and equitable material condition
<b>Benefits</b>	Improved safety for the Public and City staff, increased energy efficiency, and reduced maintenance and operation costs
<b>Scope/Comments</b>	Deferred maintenance and replacements associated with mechanical systems, roofs, plumbing, and interior finishes of City facilities
<b>Related Projects</b>	Facility HVAC Rehabilitation & Replacement

### FUNDING SOURCE(S)

General Fund	\$	6,620,366
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 2,267,466	\$ 510,900	\$ 642,000	\$ 700,000	\$ 1,000,000	\$ 1,500,000	\$ 4,352,900	\$ 6,620,366

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 250,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 1,870,366	\$ 6,370,366	\$ 6,620,366



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Capital reinvestment in existing assets is not anticipated to incur significant costs above currently budgeted expenses. Savings in utility costs and repairs can be expected but are not estimated at this time.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Facility HVAC	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Public Building	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Good Government
<b>Project Description</b>	Replacement of heating, ventilation, and air conditioning (HVAC) systems and components in City facilities prioritized by equipment age and repair cost/benefit analysis. Facilities included in this project primarily support General Fund operations such as recreation, municipal services, and public safety.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To efficiently maintain City facilities in a safe and functional material condition
<b>Benefits</b>	Increased energy efficiency, reduced repair costs and building downtime
<b>Scope/Comments</b>	Replacement of compressors, air handlers, pumps, valves, controls, coils, towers, and other HVAC related equipment and components at City facilities
<b>Related Projects</b>	Deferred Facility Maintenance

### FUNDING SOURCE(S)

General Fund	\$	3,500,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 500,000	\$ 500,000	\$ 750,000	\$ 750,000	\$ 1,000,000	\$ 3,500,000	\$ 3,500,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 500,000	\$ 500,000	\$ 750,000	\$ 750,000	\$ 1,000,000	\$ 3,500,000	\$ 3,500,000



HVAC System Due for Replacement

### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	This project is capital reinvestment in existing assets and minimal operating budget impact is anticipated. Savings can be expected in both reduced repair costs and reduced utility costs as legacy systems are replaced with more energy efficient models, but savings cannot be quantified at this time.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Municipal Building Construction	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Public Building	<b>Est. Project Complete Year</b> (N/A for recurring)	2028
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Good Government
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Construction of a new 120,000 square foot building to be a new addition to the Adams Municipal Complex to provide a space planning solution for a growing service team and improving public access to services. Approximately 90,000 square feet would be used immediately, with an additional unfinished floor of 30,000 square feet to facilitate future growth needs. FY25 activities include planning and design, with construction planned in FY26 potentially to be funded by bond issuance.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide a space planning solution with consideration to the growth of the City municipal workforce
<b>Benefits</b>	Reduced lease costs and improved public access to centralized services
<b>Scope/Comments</b>	Design and construction of a 3-4 story building approximately 120,000 square feet on the Adams Municipal Complex site
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

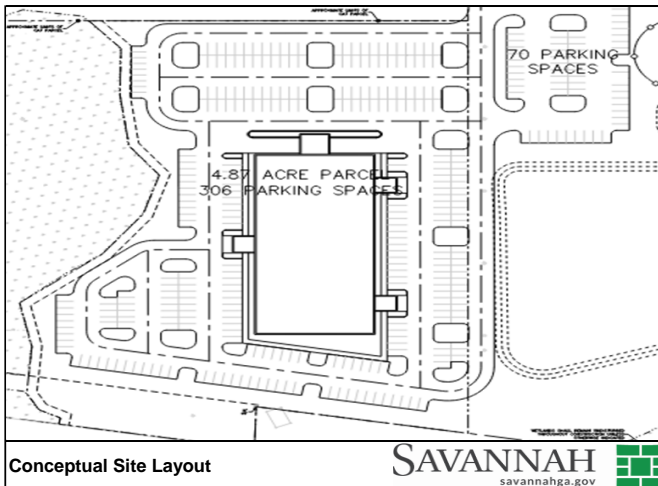
General Fund	\$	2,500,000
Bond Issue	\$	32,500,000

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,500,000	\$ 1,000,000	\$ 32,500,000	\$ -	\$ -	\$ -	\$ 33,500,000	\$ 35,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 2,500,000	\$ 32,500,000	\$ -	\$ -	\$ -	\$ 35,000,000	\$ 35,000,000



### LOCATION

<b>Address</b>	Interchange Drive
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

Description		Estimated Ongoing Annual Impact	
Savings in Contractuals represent operating cost such as electricity and building maintenance offset by savings in lease payments. Commodities include general operating, maintenance, and repair supplies such as lightbulbs and lumber. Other costs are the annualized contributions to capital that would fund end-of-life roof and HVAC replacement, as well as estimated annual debt service on a 20-year, 5%, \$32 million bond.	Personnel	\$	-
	Contractuals	\$	(224,885)
	Commodities	\$	20,000
	Other	\$	2,598,430
	<b>Total</b>	<b>\$</b>	<b>2,393,545</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Athletic Facility Improvements	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Recreation	<b>Est. Project Complete Year</b> (N/A for recurring)	2027
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Athletic facility renovations and equipment replacements at locations City-wide to support safe and functional public usage. Multiple court renovations are planned in FY25 at Robbie Robinson, Sunset Park, Charlie Bryan, Crusader, Summerside, Hudson Hill, Hitch, Kennedy Park, Holly Heights, and Wells Parks facilities. Forsyth Park courts are planned in FY26, with field renovation at Hudson Hill planned for FY27.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure the material condition of athletic facilities such as fields and outdoor courts supports safe and functional usage
<b>Benefits</b>	Improved player safety and enhanced user experience
<b>Scope/Comments</b>	Renovation at athletic facilities including excavation and resurfacing as well as equipment replacements such as fencing, backboards, poles, and nets at various locations City-wide
<b>Related Projects</b>	Playground & Park Improvements, Tennis Complex Facility Improvements

### FUNDING SOURCE(S)

General Fund	\$	2,360,214
SPLOST VII	\$	377,898

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,688,112	\$ 200,000	\$ 400,000	\$ 450,000	\$ -	\$ -	\$ 1,050,000	\$ 2,738,112

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 1,688,112	\$ 200,000	\$ 400,000	\$ 450,000	\$ -	\$ -	\$ 1,050,000	\$ 2,738,112



Athletic Court Requiring Resurfacing



### LOCATION

<b>Address</b>	Multiple
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	There is no additional impact on the operating budget as this project improves an existing facility. Staff and resources are already in place and the improvements will enhance the programming and usage by the public.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Coffee Bluff Marina Dock Repairs	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Recreation	<b>Est. Project Complete Year</b> (N/A for recurring)	2025
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Good Government
		<b>Additional Strategic Priority</b>	Good Government
<b>Project Description</b>	Repair and replacement of components of the floating dock and boat lift structure at Coffee Bluff Marina to provide continued public access to save recreational facilities.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maintain a safe and functional dock
<b>Benefits</b>	Public access to safe recreational facilities
<b>Scope/Comments</b>	Repairs in accordance with a structural engineering assessment
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

General Fund	\$	600,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ 600,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ 600,000



### LOCATION

<b>Address</b>	14915 Coffee Bluff Road
<b>Council District</b>	6
<b>Neighborhood</b>	Coffee Bluff/Rose Dhu

### OPERATING BUDGET IMPACT

<b>Description</b>	This project is capital reinvestment in an existing asset. No impact to operating costs is anticipated.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Daffin Park Signature Playground	<b>Project Start Year</b>	2024
<b>Improvement Category</b>	Recreation	<b>Est. Project Complete Year</b> (N/A for recurring)	2025
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Creation of large, custom made, fully accessible playground venue that not only features typical play structures such as swings, slides and climbing walls, but also custom-made, functional sculptures based on Savannah's history and community.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To support healthy, safe, and engaging recreational opportunities for all ages
<b>Benefits</b>	Developmental benefits including improved health, educational, and social outcomes
<b>Scope/Comments</b>	Construction and installation of custom playground equipment, poured-in-place rubberized surfacing, pavilions, functional sculptures, and restroom facilities
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

General Fund	\$	1,963,500
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,613,500	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 1,963,500

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 5,000	\$ 1,958,500	\$ -	\$ -	\$ -	\$ -	\$ 1,958,500	\$ 1,963,500



### LOCATION

<b>Address</b>	1401 Victory Drive
<b>Council District</b>	4
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating costs include personnel to supervise and lead recreation activities as well as services, supplies, and materials for site maintenance and repair.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ 97,459
		Contractuals \$ 5,000
		Commodities \$ 1,000
		Other \$ -
		<b>Total \$ 103,459</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Park Walking Trail Rehabilitations	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Recreation	<b>Est. Project Complete Year</b> (N/A for recurring)	2028
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Replacement of the footbridge at Tatemville Park as well as repair and repaving of outdoor trails and lights at Tatemville and Bowles Ford parks.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maintain safe public walking trails
<b>Benefits</b>	Safer and more appealing public access to recreation
<b>Scope/Comments</b>	FY25 scope includes replacing the footbridge at Tatemville Park with a prefabricated steel bridge, and out-year funding will support repaving at Tatemville and Bowles Ford parks
<b>Related Projects</b>	Park & Square Sidewalk Repair & Replacements, Sidewalk Replacements & New Installations

### FUNDING SOURCE(S)

General Fund	\$	1,000,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 100,000	\$ -	\$ 500,000	\$ 400,000	\$ -	\$ 1,000,000	\$ 1,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 100,000	\$ -	\$ 500,000	\$ 400,000	\$ -	\$ 1,000,000	\$ 1,000,000



### LOCATION

<b>Address</b>	Tatemville & Bowles Ford Parks
<b>Council District</b>	Multiple
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	OBI impacts are estimated to be negligible. The steel bridge is designed for the environment and maintenance is limited to minimal inspection and preservation activities that can be performed by existing employees within their current workplans using supplies already budgeted and stocked.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Playground & Park Improvements	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Recreation	<b>Est. Project Complete Year</b> (N/A for recurring)	2029
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Repair and replacement of playground and park recreational facilities and equipment at locations City-wide including Forsyth Park, Feiler, Kensington, Joe Tribble, Jefferson, Woodville, Robbie Robinson, Sunset, Charlie Bryan, Soldier, Dixon, Ogeecheeton, Ross Brock, Holly Heights, Magnolia, and Barjan.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maintain playground equipment in a material condition that supports safe and functional usage
<b>Benefits</b>	Improved safety and enhanced user experience
<b>Scope/Comments</b>	Playground equipment repairs and replacements, shade canopies, new park signage, walkway repairs, parking lot restriping and resurfacing, water fountain/benches/picnic table replacement, and new synthetic ADA playground mulch
<b>Related Projects</b>	Athletic Facility Improvements, Tennis Complex Facility Improvements

### FUNDING SOURCE(S)

General Fund	\$	1,913,817
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 993,817	\$ 450,000	\$ 90,000	\$ 100,000	\$ -	\$ 280,000	\$ 920,000	\$ 1,913,817

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 993,817	\$ 450,000	\$ 90,000	\$ 100,000	\$ -	\$ 280,000	\$ 920,000	\$ 1,913,817



Forsyth Park Playground  
Surfacing Damage



### LOCATION

<b>Address</b>	Various
<b>Council District</b>	Multiple
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	There is no additional impact on the operating budget as this is a renovation of an existing facility. Staff and resources are already in place and the improvements will enhance the programming and usage by the public.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Tennis Complex Facility Improvements	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Recreation	<b>Est. Project Complete Year</b> (N/A for recurring)	2027
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Tennis complex facility improvements at Bacon and Daffin parks to maintain optimum playing surfaces and player safety, as well as reconfiguration responsive to community requests.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide facilities in a material condition that supports safe and functional recreational use
<b>Benefits</b>	Improved user safety and additional pickleball courts as requested by the community
<b>Scope/Comments</b>	Sealing and resurfacing of 16 tennis courts, lighting LED upgrades, new clay court irrigation, and resurfacing
<b>Related Projects</b>	Athletic Facility Improvements, Playground & Park Improvements

### FUNDING SOURCE(S)

General Fund	\$	510,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 120,000	\$ 200,000	\$ 190,000	\$ -	\$ -	\$ 510,000	\$ 510,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 120,000	\$ 200,000	\$ 190,000	\$ -	\$ -	\$ 510,000	\$ 510,000



### LOCATION

<b>Address</b>	6262 Skidaway Road
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	There is no additional impact on the operating budget as this is a renovation of an existing facility. Staff and resources are already in place and the improvements will enhance the programming and rental opportunities to the public. Membership revenues are not anticipated to change due to these improvements.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Historical Marker Program	<b>Project Start Year</b>	2023
<b>Improvement Category</b>	Squares & Monuments	<b>Est. Project Complete Year</b> (N/A for recurring)	2032
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Community Development & Resiliency
		<b>Additional Strategic Priority</b>	N/A
<b>Project Description</b>	Development and installation of ten historical markers (one per year over ten years) that address underrepresented Savannah history and communities (including African Americans, women, and indigenous groups), geographically spread across the city.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide a more complete and representative history of Savannah for the citizens and visitors that reflects all of the population
<b>Benefits</b>	Increased awareness of diverse history, improved community pride, revitalized neighborhoods, recognition of City's appreciation of citizens and their contributions
<b>Scope/Comments</b>	Includes historical research and writing, marker application preparation, submission, and presentation, and marker fabrication and installation for 10 historical markers
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

General Fund	\$	63,700
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 18,200	\$ 9,100	\$ 9,100	\$ 9,100	\$ 9,100	\$ 9,100	\$ 45,500	\$ 63,700

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 8,450	\$ 10,850	\$ 11,100	\$ 11,100	\$ 11,100	\$ 11,100	\$ 55,250	\$ 63,700

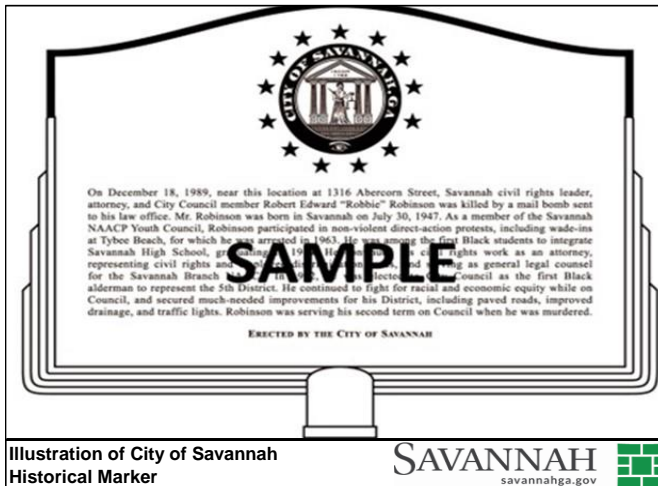


Illustration of City of Savannah Historical Marker



### LOCATION

<b>Address</b>	Multiple based on research
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

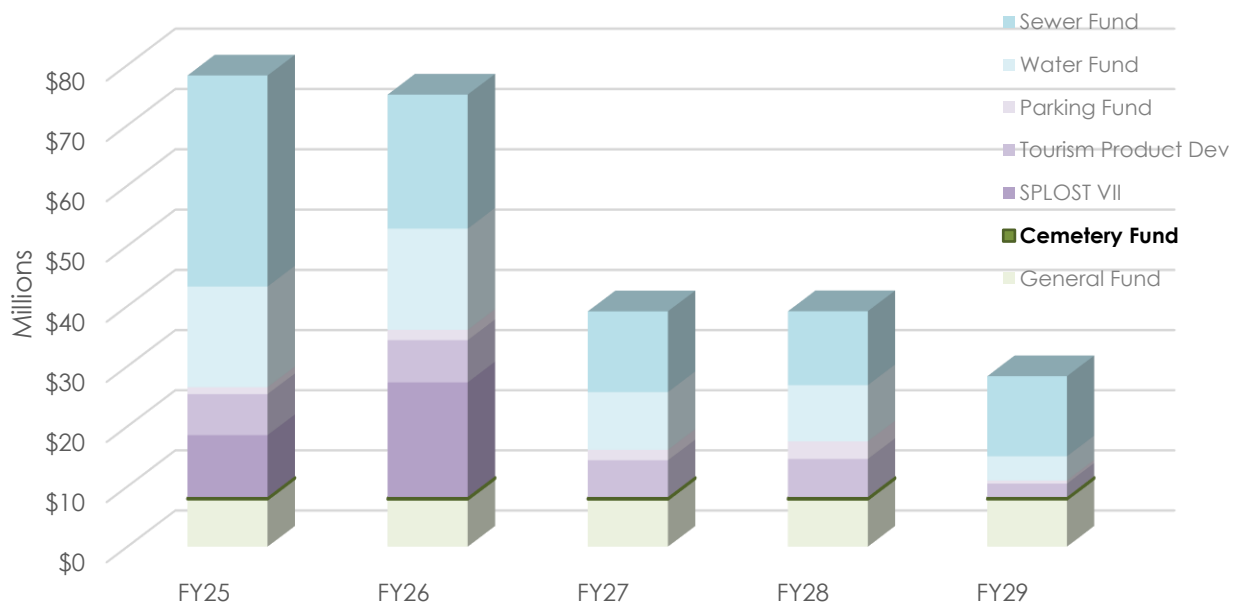
Description	Contractual estimate reflects preventative maintenance activities that may be performed by an outside preservation specialist. Costs are estimated to be similar if performed by City staff or if preservation is achieved by payment into a fund as established by interagency agreement.	Estimated Ongoing Annual Impact	
		Personnel	\$ -
		Contractuals	\$ 500
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ 500</b>

# Cemetery Fund

Access to Savannah's municipal cemeteries is considered a public service and treated as such within the General Fund rather than a business-type/enterprise activity that would require a fee structure to garner self-sustaining revenues. Although there is not an official fund, forty percent of the General Fund's cemetery lot sale revenue is reserved for cemetery improvement projects and referred to as the Cemetery Fund. Investment in the City's historic cemeteries plays an important role in creating and preserving the signature atmosphere of Savannah. FY25 projects include expansion as well as conservation and restoration initiatives.

Funding Source	2025	2026	2027	2028	2029	5-Year Total
Cemetery Fund	230,000	260,000	260,000	260,000	245,000	\$ 1,255,000

**Five-year Revenue Projections by Fund**



Project Name	Project Category	2025 Adopted
Fuel Tank & Containment System	Cemetery Improvement	\$50,000
Greenwich Cemetery Expansion	Cemetery Improvement	\$100,000
Greenwich Columbarium <sup>1</sup>	Cemetery Improvement	\$70,000
Historic Cemetery Building Maintenance	Cemetery Improvement	\$10,000

<sup>1</sup> See the General Fund section for the project page.

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Fuel Tank & Containment System	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Cemetery	<b>Est. Project Complete Year</b> (N/A for recurring)	2025
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Good Government
<b>Project Description</b>	Purchase of gas and diesel tanks for new westside operations to improve service delivery and support environmental sustainability.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To improve service efficiency and environmental sustainability
<b>Benefits</b>	Reduced travel required for refueling resulting in reduced equipment downtime and emissions
<b>Scope/Comments</b>	Purchase of gas and diesel tanks for new westside operations including a roof covering and ground containment systems per required environmental standards
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Cemetery Fund	\$	50,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000



Laurel Grove South Nursery Stable  
Proposed Installation Site



### LOCATION

<b>Address</b>	Municipal Cemeteries
<b>Council District</b>	1
<b>Neighborhood</b>	Laurel Grove/Railroad Area

### OPERATING BUDGET IMPACT

Description	Annual OBI estimates reflect personnel time and fuel savings from reduced travel required to refuel mowers.	Estimated Ongoing Annual Impact	
		Personnel	\$ (2,369)
		Contractuals	\$ -
		Commodities	\$ (174)
		Other	\$ -
		<b>Total</b>	<b>\$ (2,543)</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Greenwich Cemetery Expansion	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Cemetery	<b>Est. Project Complete Year</b> (N/A for recurring)	2029
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	The development of the remaining sections of Greenwich Cemetery.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide additional lot inventory for sale
<b>Benefits</b>	Provides the customers affordable cemetery lots and generates revenue for the City
<b>Scope/Comments</b>	Continued development of Greenwich cemetery property
<b>Related Projects</b>	Greenwich Columbarium

### FUNDING SOURCE(S)

Cemetery Fund	\$	952,200
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 167,200	\$ 100,000	\$ 185,000	\$ 180,000	\$ 160,000	\$ 160,000	\$ 785,000	\$ 952,200

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ -	\$ 450,000	\$ 230,000	\$ 100,000	\$ 172,200	\$ 952,200	\$ 952,200



Greenwich Cemetery



### LOCATION

<b>Address</b>	330 Greenwich Road
<b>Council District</b>	3
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Costs represent the time and materials required for quality care of new section. Existing equipment can be used to serve new sections with no additional impact.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ 5,613
		Contractuals	\$ -
		Commodities	\$ 1,200
		Other	\$ -
		<b>Total</b>	<b>\$ 6,813</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Historic Cemetery Building Maintenance	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Cemetery	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Preservation & maintenance of historic cemetery buildings.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To preserve & maintain the historic cemetery buildings
<b>Benefits</b>	Improves the appearance of the City cemeteries and preserves the culture and history of Savannah
<b>Scope/Comments</b>	Maintenance and repair activities for the historic buildings at the municipal cemeteries City-wide
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Cemetery Fund	\$	290,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 80,000	\$ 10,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 210,000	\$ 290,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 12,995	\$ 75,000	\$ 52,005	\$ 50,000	\$ 50,000	\$ 50,000	\$ 277,005	\$ 290,000



### LOCATION

<b>Address</b>	Municipal Cemeteries
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	This project is for ongoing capital maintenance of existing City assets, no new operating expenses are anticipated. Savings may be realized through improved energy efficiency, and costs may be avoided but cannot be quantified at this time.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -

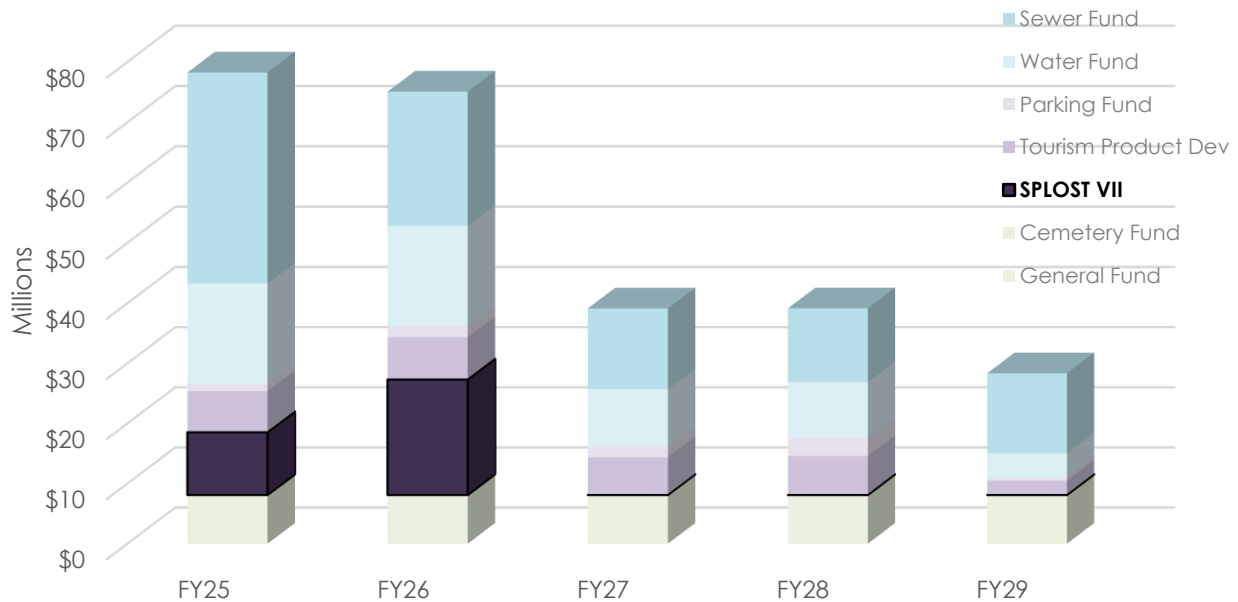
# SPLOST VII

Special Purpose Local Option Sales Tax (SPLOST) revenue collection must be approved by voter referendum, have a specific collection period, and can only be applied to approved projects or project categories. The SPLOST VII collection period began in 2020 and continues through September 2026. The Appendix includes a table showing the six-year SPLOST VII plan over the full collection period with an allocation schedule for FY25-FY26 updated during this year's capital planning process.

FY25 SPLOST VII investments primarily support mobility projects such as street repaving, sidewalk repairs and new installations, and traffic management.

Funding Source	2025	2026	2027	2028	2029	5-Year Total
SPLOST VII	10,450,000	19,226,612	-	-	-	\$ 29,676,612

## Five-year Revenue Projections by Fund



Project Name	Project Category	2025 Adopted
City-wide Blighted Property Acquisition & Redevelopment	Community Development	\$2,500,000
City Hall Historic Restoration	Public Building	\$2,000,000
Local Maintenance & Improvement Grant (LMIG) Resurfacing	Streets & Sidewalks	\$600,000
Sidewalk Replacements & New Installations	Streets & Sidewalks	\$1,100,000
Street Paving & Pavement Rehabilitation	Streets & Sidewalks	\$3,500,000
Traffic Safety & Calming	Traffic Management	\$750,000

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	City-wide Blighted Property Acquisition & Redevelopment	<b>Project Start Year</b>	2019
<b>Improvement Category</b>	Community Development	<b>Est. Project Complete Year</b> (N/A for recurring)	2029
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Community Development & Resiliency
		<b>Additional Strategic Priority</b>	N/A
<b>Project Description</b>	Multi-faceted approach including redevelopment partnerships and 1k-in-10 investment strategy to address the City's blighted property and affordable housing challenges.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To increase housing opportunity equity while addressing neighborhood blight and returning properties to the tax roll
<b>Benefits</b>	Increased affordable housing stock, increased tax revenue, decreased City service cost
<b>Scope/Comments</b>	Acquisition and redevelopment of blighted properties City-wide
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

SPLOST VII	\$	10,000,000
General Fund	\$	1,000,000

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 6,500,000	\$ 2,500,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 4,500,000	\$ 11,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 1,313,461	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 3,686,539	\$ -	\$ 9,686,539	\$ 11,000,000



Vacant Blighted Abandoned Dwelling



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

Description		Estimated Ongoing Annual Impact	
No immediate impact anticipated, but long-term reductions in Public Safety, Code Enforcement, and Recorder's Court service expenses can be expected. In addition, alleviating depreciation costs to neighboring properties as well as revenue increases as blighted properties are rehabilitated and returned to the tax base can be estimated to result in the net return on investment shown by 2025. Current annual cost of blighted properties estimated at approximately \$1.3 million.	Personnel	\$	-
	Contractuals	\$	-
	Commodities	\$	-
	Other	\$	(206,250)
	<b>Total</b>	<b>\$</b>	<b>(206,250)</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	City Hall Historic Restoration	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Public Building	<b>Est. Project Complete Year</b> (N/A for recurring)	2027
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Community Development & Resiliency
		<b>Additional Strategic Priority</b>	Good Government
<b>Project Description</b>	Restoration of City Hall's interior public spaces taking into consideration historical and architectural elements while enhancing the safety and security of the building including a full exterior building assessment and masonry, roof, dome, window, and 2nd floor loggia repairs.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To restore the historical and architectural integrity of the City's landmark building and to extend the life of the asset
<b>Benefits</b>	Continued public use of a historic landmark, enhanced building security, and improved facility structural integrity
<b>Scope/Comments</b>	Historical restoration of City Hall including structural and security improvements as well as a full exterior building assessment and masonry, roof, dome, window, and 2nd floor loggia repairs
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

SPLOST VII	\$	5,000,000
Other Funding Source	\$	1,000

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 3,001,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 5,001,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 3,001,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 5,001,000



Current City Hall Lobby & Security Screening

### LOCATION

<b>Address</b>	2 East Bay Street
<b>Council District</b>	City-wide
<b>Neighborhood</b>	North Historic District

### OPERATING BUDGET IMPACT

<b>Description</b>	This project is not anticipated to have a significant operating budget impact as it is an existing building, and the restoration does not impact staff or major changes to existing operations and systems. Savings can be anticipated in overall building efficiency improvements, but cannot be quantified at this time.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Local Maintenance & Improvement Grant (LMIG) Resurfacing	<b>Project Start Year</b>	2024
<b>Improvement Category</b>	Streets & Sidewalks	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Annual Local Maintenance & Improvement Grant (LMIG) street resurfacing City-wide.  Note: The FY25-FY29 Capital Improvement Budget reflects only the City's 30% annual grant match allocation. The scope of work and expense schedule on this project page would be limited to the SPLOST VII and General Fund contributions if LMIG funding is not awarded.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To improve City infrastructure (asphalt streets) by resurfacing roadways
<b>Benefits</b>	Improves neighborhoods, reduces liabilities, adds value, and makes travel safer
<b>Scope/Comments</b>	Remediation of road defects, curbing, and standing water issues
<b>Related Projects</b>	Street Paving & Pavement Rehabilitation

### FUNDING SOURCE(S)

SPLOST VII	\$	1,200,000
General Fund	\$	1,700,000
Other Funding Source	\$	8,100,000

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 11,000,000	\$ 11,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 11,000,000	\$ 11,000,000



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Resurfacing and pavement rehabilitation is capital investment in existing assets and has little or no impact on operating budgets. However, increasing capital needs do indirectly require additional revenue sources or reduced annual operating costs in order to properly maintain infrastructure assets.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Sidewalk Replacements & New Installations	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Streets & Sidewalks	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	New installation of sidewalk infrastructure, including full capital replacement of significant sections beyond operating maintenance and repair as part of a multi-faceted safe mobility plan.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To install new sidewalk infrastructure City wide, expanding safe pedestrian mobility
<b>Benefits</b>	Increased pedestrian safety, ADA accessibility, neighborhood connectivity, access to opportunities, and green mobility options
<b>Scope/Comments</b>	Replacement & rehabilitation of existing sidewalk infrastructure, as well as installation of new sidewalks where none currently exist
<b>Related Projects</b>	Park & Square Sidewalk Repair & Upgrades, Park Walking Trail Rehabilitations

### FUNDING SOURCE(S)

SPLOST VII	\$	2,100,000
General Fund	\$	1,341,800

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,100,000	\$ 1,000,000	\$ -	\$ 933,400	\$ 408,400	\$ 3,441,800	\$ 3,441,800

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,100,000	\$ 500,000	\$ 500,000	\$ 750,000	\$ 591,800	\$ 3,441,800	\$ 3,441,800



New Sidewalk Installation



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Maintenance and rehabilitation of sidewalk infrastructure is most often capital reinvestment with little or no operating budget impact, but new installations are evaluated for impact on an individual basis in planning phases.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Street Paving & Pavement Rehabilitation	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Streets & Sidewalks	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	City-wide street resurfacing per pavement condition assessment recommendations to achieve 20-year resurfacing cycle.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To plan for and conduct City-wide street resurfacing on a 20-year cycle
<b>Benefits</b>	Improves neighborhoods, reduces liabilities, adds value, and makes travel safer
<b>Scope/Comments</b>	Resurfacing and repaving to address road defects, curbing, and standing water issues
<b>Related Projects</b>	Local Maintenance & Improvement Grant (LMIG) Resurfacing

### FUNDING SOURCE(S)

SPLOST VII	\$	6,876,612
General Fund	\$	2,286,800

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 3,500,000	\$ 3,376,612	\$ 191,800	\$ 1,187,500	\$ 907,500	\$ 9,163,412	\$ 9,163,412

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 3,500,000	\$ 3,376,612	\$ 191,800	\$ 1,187,500	\$ 907,500	\$ 9,163,412	\$ 9,163,412



Resurfacing Operation



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Resurfacing and pavement rehabilitation is capital investment and has little or no impact on operating budgets. However, increasing capital needs do indirectly require additional revenue sources or reduced annual operating costs in order to properly maintain infrastructure assets.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Traffic Safety & Calming	<b>Project Start Year</b>	2021
<b>Improvement Category</b>	Traffic Management	<b>Est. Project Complete Year</b> (N/A for recurring)	2028
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Public Safety
<b>Project Description</b>	Planning, design, and installation of traffic calming measures approved by the City's Traffic Calming Committee and supported by residents as required by City policy and data-supported Traffic Safety projects as a means to improve safety on City streets.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To improve and increase safety on City streets
<b>Benefits</b>	Reduced vehicle speeds, reduction in cut-through traffic volumes, reduced collisions, and improved safety for all road users
<b>Scope/Comments</b>	Traffic safety and calming plan design, engineering, and construction as approved by the City's Traffic Calming Committee and supported by residents
<b>Related Projects</b>	Windsor & Largo Traffic Circle

### FUNDING SOURCE(S)

SPLOST VII	\$	5,000,000
General Fund	\$	520,461

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 3,520,461	\$ 750,000	\$ 750,000	\$ -	\$ 500,000	\$ -	\$ 2,000,000	\$ 5,520,461

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 1,250,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 970,461	\$ -	\$ 4,270,461	\$ 5,520,461



Roundabout/Traffic Circle Engineering Solution



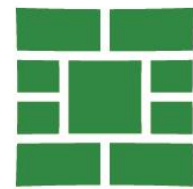
### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Traffic engineering solutions are evaluated for OBI as they are considered on an individual basis. Most represent little or no increase over existing street/sidewalk/traffic control maintenance costs, but may result in savings from reduced accident damage.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

SAVANNAH  
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# Tourism Product Development

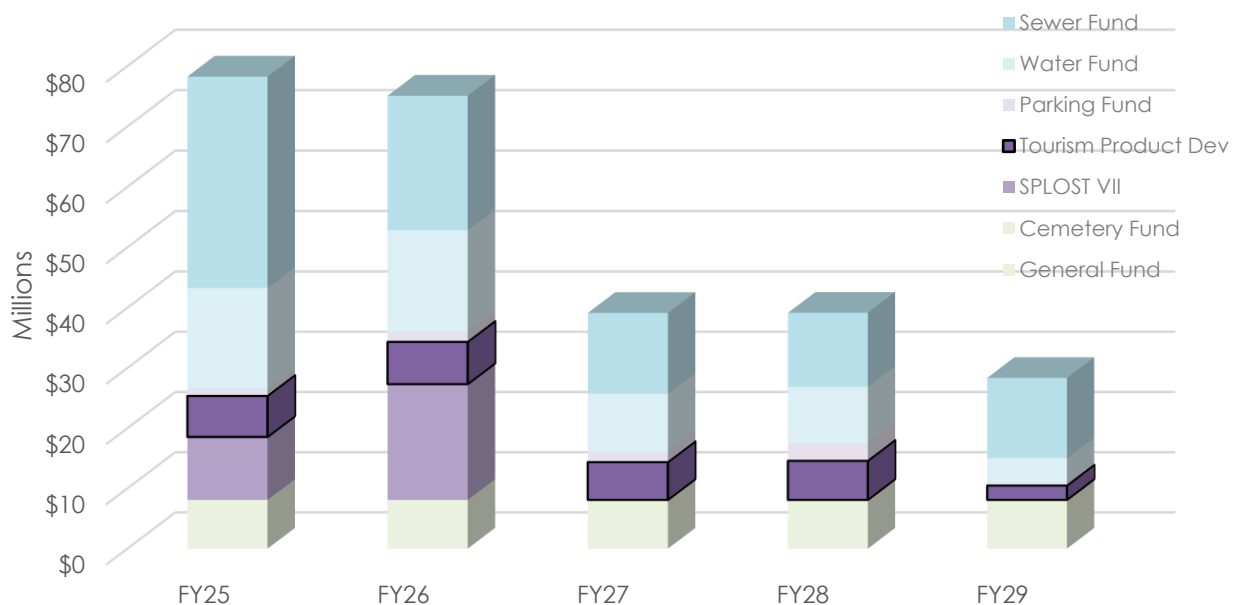
During the 2023 State Legislative Session, the Georgia General Assembly and Governor passed legislation enabling the City to adjust the Hotel/Motel Tax from six percent to eight percent, subject to spending restrictions identified in O.C.G.A 48-13-51(b). City Council passed a resolution on February 25, 2021, establishing that 14.7 percent of the revenues collected at an eight percent tax rate would be dedicated to Tourism Product Development (TPD), and projects have been prioritized according to the Council resolution<sup>1</sup> passed May 25, 2023.

Collections at the new rate began in September of 2023. With only one year of collections at the new rate, Tourism Product Development revenue projections are still preliminary and forecast at a 3.0 percent increase annually. The current five-year plan anticipates potential bond issue requests in the out-years to expedite project implementation. Bond issue requests will require presentation to and approval by Council, and the debt service would be supported by ongoing Tourism Product Development revenues, reducing the pay-go allocations in FY27-FY29.

It is important to remember that only year-one of the capital plan is adopted by Council. FY26-FY29 are included for planning and forecasting purposes but are evaluated and edited as necessary for approval on an annual basis with particular consideration to available revenues and implementation readiness. See the Appendix for the current plan including all projects specified in the Council resolution.

Funding Source	2025	2026	2027	2028	2029	5-Year Total
Tourism Product Dev	6,813,450	7,017,854	6,265,479	6,482,331	2,372,588	<b>\$ 28,951,702</b>
TPD Bond <sup>2</sup>	-	12,000,000	-	53,663,450	11,621,550	<b>\$ 77,285,000</b>
<b>Total</b>	<b>\$6,813,450</b>	<b>\$19,017,854</b>	<b>\$6,265,479</b>	<b>\$60,145,781</b>	<b>\$13,994,138</b>	<b>\$ 106,236,702</b>

## Five-year Revenue Projections by Fund



<sup>1</sup> See the Appendix for a copy of the resolution.

<sup>2</sup> Potential bond revenues are not included in the graphic but are estimated including debt service obligations on the relevant project pages.

Project Name	Project Category	2025 Adopted
Savannah Waterfront Redevelopment <sup>1</sup>	Community Development	\$500,000
Springfield Terrace School Rehabilitation <sup>2</sup>	Community Development	\$1,250,000
Waterworks Building Redevelopment <sup>3</sup>	Community Development	\$4,063,450
Tide to Town - Middleground Section <sup>4</sup>	Recreation	\$1,000,000

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<sup>1</sup> Per the Council resolution, at least \$30 million TPD revenue will be dedicated to the redevelopment of River Street, Savannah's Waterfront.

<sup>2</sup> This project is adopted as the "Museum Development" element prioritized in the Council resolution.

<sup>3</sup> Per the Council resolution, at least \$20 million TPD revenue will be dedicated to the redevelopment of Historic Waterworks Building. This project is assigned a separate activity code from Westside Neighborhoods Connectivity to facilitate project management and financial accounting, however Westside Neighborhood Connectivity is still part of the five-year plan. See the Appendix for further information regarding the plan to fund all of the projects as specified in the Council resolution.

<sup>4</sup> Per the Council resolution, at least \$10 million TPD revenue will be dedicated to development and construction of the Tide to Town trail network.

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Savannah Waterfront Redevelopment	<b>Project Start Year</b>	2023
<b>Improvement Category</b>	Community Development	<b>Est. Project Complete Year</b> (N/A for recurring)	2031
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Community Development & Resiliency
<b>Project Description</b>	Redevelopment of River Street, Savannah's Waterfront to include beautification efforts, pedestrian safety, bicycle lanes, added amenities and site furnishings, and green infrastructure. Immediate activities include planning and development, with bond issuance anticipated to fund construction.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To expand and improve the waterfront destination appeal to residents and visitors
<b>Benefits</b>	Improved safety and enhanced public experience
<b>Scope/Comments</b>	Beautification and safety enhancements including bicycle lanes, amenities and site furnishings, and green infrastructure
<b>Related Projects</b>	Waterworks Building Redevelopment, Tide to Town Urban Trail Network, Springfield Terrace School Rehabilitation (Museum Development)

### FUNDING SOURCE(S)

Tourism Product Development	\$	6,336,550
TPD Bond	\$	53,663,450

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,000,000	\$ 500,000	\$ 4,836,550	\$ -	\$ 53,663,450	\$ -	\$ 59,000,000	\$ 60,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,000,000	\$ 5,336,550	\$ -	\$ 53,663,450	\$ -	\$ 60,000,000	\$ 60,000,000



### LOCATION

<b>Address</b>	River Street
<b>Council District</b>	2
<b>Neighborhood</b>	North Historic District

### OPERATING BUDGET IMPACT

<b>Description</b>	Initial ongoing cost estimates include an additional crew member, vehicle, and materials to ensure proper maintenance of new amenities. Additional expenses may include expanded landscaping needs and utility costs for lighting, but may also result in savings contingent upon the types of improvements installed. Estimated annual debt service on a 20-year, \$54 million bond at 5% is reflected in the Other costs.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ 53,626
		Contractuals \$ -
		Commodities \$ 500
		Other \$ 4,337,100
		<b>Total \$ 4,391,226</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Springfield Terrace School Rehabilitation	<b>Project Start Year</b>	2023
<b>Improvement Category</b>	Community Development	<b>Est. Project Complete Year</b> (N/A for recurring)	2026
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Community Development & Resiliency
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Rehabilitation of the historic Springfield Terrace School building, aka Pearl Lee Smith School, to return it to active community use featuring museum exhibits highlighting the history of the school, surrounding neighborhoods, and important area historical resources. This investment supports the Museum Development sub-project of the other tourism product development initiative that is prioritized in Council's May 25th, 2023 Resolution.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To reactivate an important community landmark, returning it to active use that celebrates and preserves the history of Savannah
<b>Benefits</b>	Provides a platform for sharing Savannah's history particularly regarding our west side communities, provides flexible space for programming, and ensures the preservation of community history and landmarks in the Canal District as area development occurs
<b>Scope/Comments</b>	Building assessment, rehabilitation plan, construction, community engagement to determine final planning, and exhibit design, fabrication, and installation
<b>Related Projects</b>	Waterworks Building Redevelopment

### FUNDING SOURCE(S)

Tourism Product Development	\$	2,950,000
Other Funding Source	\$	50,000

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 50,000	\$ 1,250,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 2,950,000	\$ 3,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,300,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000



### LOCATION

<b>Address</b>	707 Hastings Street
<b>Council District</b>	1
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

Description	Full-time employee to oversee the building's use, scheduling, and programming. Contractual services for janitorial, utilities, landscape maintenance, pest control, building maintenance, etc. Commodities for general operating supplies and materials.	Estimated Ongoing Annual Impact	
		Personnel	\$ 59,011
		Contractuals	\$ 38,983
		Commodities	\$ 6,000
		Other	\$ -
		<b>Total</b>	<b>\$ 103,995</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Waterworks Building Redevelopment	<b>Project Start Year</b>	2024
<b>Improvement Category</b>	Community Development	<b>Est. Project Complete Year</b> (N/A for recurring)	2030
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Community Development & Resiliency
		<b>Additional Strategic Priority</b>	Economic Access/Opportunity & Vitality
<b>Project Description</b>	Redevelopment of the Waterworks Building to preserve and restore an iconic historic asset and activate it for economic and community development uses that will be determined with extensive public engagement activities. Immediate activities include permanent stabilization of the structure and extensive building envelope restoration. Bond issuance planned to facilitate priority project construction.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To expand economic opportunity and access while protecting and preserving existing City assets
<b>Benefits</b>	Expanded economic opportunity and increased access to safe and healthy activities for residents and visitors
<b>Scope/Comments</b>	Redevelopment of the Waterworks Building as a community asset with short-term activities dedicated to structure stabilization and community engagement
<b>Related Projects</b>	Savannah Waterfront Redevelopment, Tide to Town Urban Trail, Springfield Terrace School Rehabilitation (Museum Development)

### FUNDING SOURCE(S)

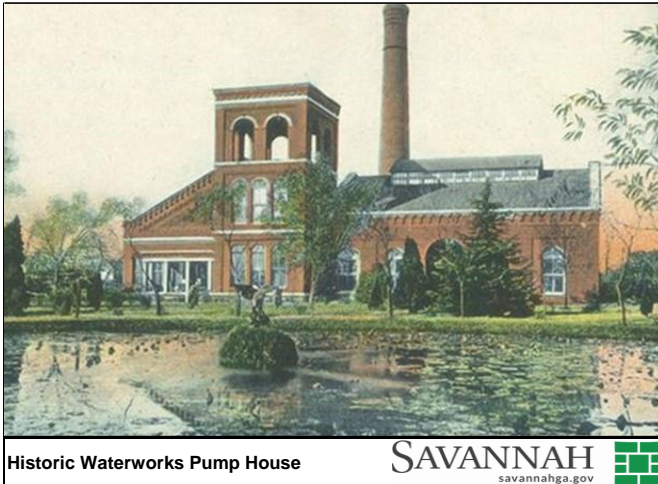
Tourism Product Development	\$	8,378,450
TPD Bond	\$	11,621,550

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 4,315,000	\$ 4,063,450	\$ -	\$ -	\$ -	\$ 11,621,550	\$ 15,685,000	\$ 20,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 50,000	\$ 8,328,450	\$ -	\$ -	\$ -	\$ 11,621,550	\$ 19,950,000	\$ 20,000,000



### LOCATION

<b>Address</b>	Westside
<b>Council District</b>	Multiple
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating budget impact will be evaluated as the project scope and timing are specified. The Waterworks Building Redevelopment may be revenue generating through Public/Private Partnerships (P3), but cannot be estimated at this time. No short-term OBI is anticipated due to stabilization activities. Expenses in the Other category represent estimated debt service for a 20-year, \$12M bond at 5%.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ 962,911
		<b>Total \$ 962,911</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Tide to Town - Middleground Section	<b>Project Start Year</b>	2024
<b>Improvement Category</b>	Recreation	<b>Est. Project Complete Year</b> (N/A for recurring)	2028
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Development and construction of the "Middleground section" of the Tide to Town network, an integrated area-wide, multi-use urban trail system that provides safe and convenient active transportation and neighborhood connectivity. Immediate activities include planning and design, with a bond issuance anticipated to support construction.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide a multi-use urban trail system
<b>Benefits</b>	Improved quality of life, community health and economic vitality, access to recreation, active transportation options, and neighborhood connectivity
<b>Scope/Comments</b>	Construction of approximately 2.9 miles of proposed trail along Middleground Road from Montgomery Cross Road to the Georgia Southern University Armstrong Campus
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

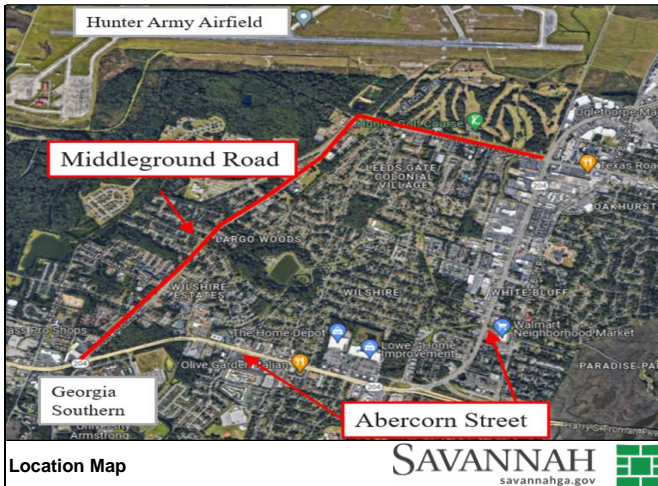
Tourism Product Development	\$	2,000,000
TPD Bond	\$	12,000,000

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,000,000	\$ 1,000,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ 13,000,000	\$ 14,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 1,624,816	\$ -	\$ 12,375,184	\$ -	\$ -	\$ -	\$ 12,375,184	\$ 14,000,000



### LOCATION

<b>Address</b>	Middleground Road
<b>Council District</b>	5
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

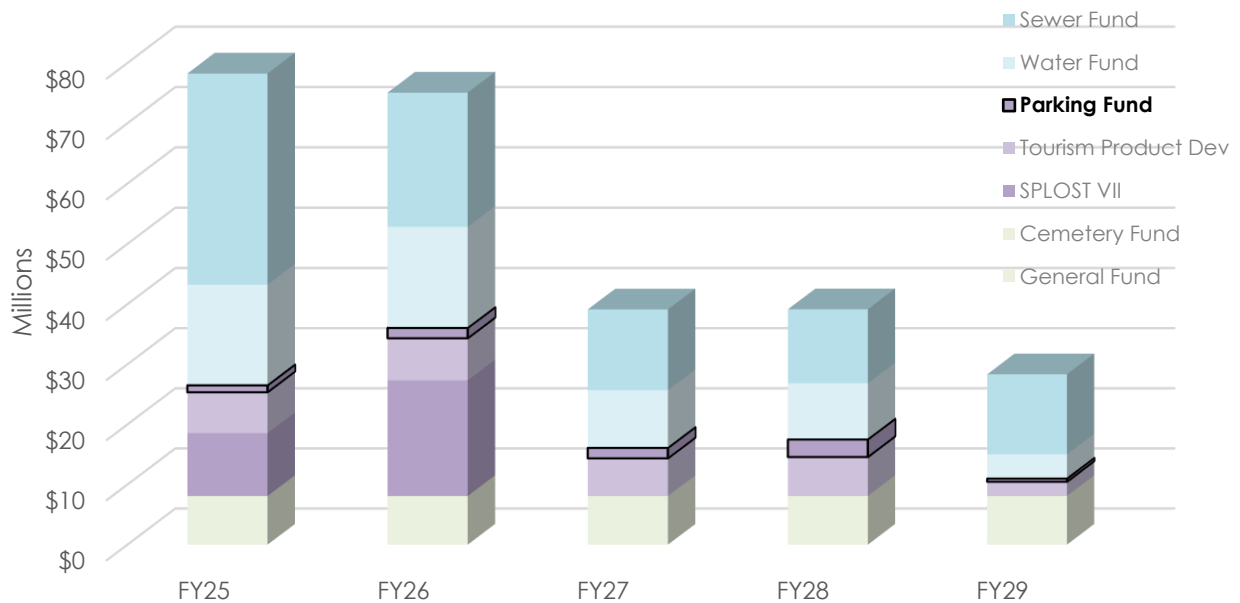
Description		Estimated Ongoing Annual Impact	
The materials ultimately used for this section will determine the trail maintenance expenses closer to the completion of the section. The Contractuals listed are an estimate of annual electrical costs for lighting based upon costs for previously completed sections. The annual debt service is reflected in the Other costs estimated as a 20-year, \$12 million bond at 5%.	Personnel	\$	-
	Contractuals	\$	30,000
	Commodities	\$	-
	Other	\$	962,911
	<b>Total</b>	<b>\$</b>	<b>992,911</b>

# Parking Fund

Parking Fund capital projects often support garage capital maintenance, parking improvements, and are sometimes combined with other sources such as bond funding for large construction projects. In 2025, the main focus of Parking Fund revenue projects is alternative transportation investment and continuing planned capital maintenance programming to ensure public safety and maximize the life of the City's asset investments.

Funding Source	2025	2026	2027	2028	2029	5-Year Total
Parking Fund	1,150,000	1,715,000	1,735,000	2,920,000	525,000	<b>\$ 8,045,000</b>

## Five-year Revenue Projections by Fund



Project Name	Project Category	2025 Adopted
Alternative Transportation Capital Investment	Other	\$900,000
Bryan Street Garage Floor Repairs	Public Building	\$100,000
Whitaker Garage Repairs	Public Building	\$150,000

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Alternative Transportation Capital Investment	<b>Project Start Year</b>	2024
<b>Improvement Category</b>	Other	<b>Est. Project Complete Year</b> (N/A for recurring)	2028
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	Livable Built Environment & Infrastructure
<b>Project Description</b>	Expansion and improvement of access to alternative transportation services through bus stop accessibility evaluation and potential procurement of additional trolleys to extend service areas and/or increase pickup frequency.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To increase access to and use of alternative transportation
<b>Benefits</b>	Improved transportation in high-traffic areas resulting in expanded access to City services, educational, recreational, and employment opportunities, as well as increased safety and reduced impact to infrastructure
<b>Scope/Comments</b>	Tentative plans include bus stop accessibility evaluation and improvements, potential purchase of up to (2) additional trolleys, and out-year planning for existing asset end-of-life replacement
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Parking Fund	\$	3,535,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 760,000	\$ 900,000	\$ -	\$ -	\$ 1,875,000	\$ -	\$ 2,775,000	\$ 3,535,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,660,000	\$ -	\$ -	\$ 1,875,000	\$ -	\$ 3,535,000	\$ 3,535,000



### LOCATION

<b>Address</b>	Bay Street to Victory Drive
<b>Council District</b>	2
<b>Neighborhood</b>	North Historic District

### OPERATING BUDGET IMPACT

<b>Description</b>	Bus stop accessibility enhancements are not anticipated to significantly change maintenance expenses, and operating costs are included in existing budgets for existing asset replacement. Costs and offsetting revenues related to expansion of routes and/or increased pickup frequencies are evaluated during operating agreement negotiations.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Bryan Street Garage Floor Repairs	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Public Building	<b>Est. Project Complete Year</b> (N/A for recurring)	2029
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Economic Access/Opportunity & Vitality
<b>Project Description</b>	Repair/replace floor sealant on each floor level throughout the garage as well as the architectural sealant at all doors, walls, and openings.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maximize the service life of the parking structure by implementing a planned asset maintenance program
<b>Benefits</b>	Maximized patron safety, reduced repair costs/service disruptions, and longer asset life creating increased opportunity for return on investment
<b>Scope/Comments</b>	Removal of the existing coating and joints on all floors of the garage including minor demolition of the existing deck, new traffic coating and restriping, new joints, and replacement of all stairwell sealants
<b>Related Projects</b>	Liberty St Garage Floor Repairs, Whitaker Garage Repairs, Robinson Garage Exterior Repairs

### FUNDING SOURCE(S)

Parking Fund	\$	1,270,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 540,000	\$ 100,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ -	\$ 730,000	\$ 1,270,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 640,000	\$ -	\$ 100,000	\$ 530,000	\$ -	\$ 1,270,000	\$ 1,270,000



Failing Vertical Joint Sealant



### LOCATION

<b>Address</b>	100 East Bryan Street
<b>Council District</b>	2
<b>Neighborhood</b>	North Historic District

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating budget impacts not anticipated as this project is capital investment to extend the life of an existing asset. Savings can be expected in future repairs, but not quantified at this time.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Whitaker Garage Repairs	<b>Project Start Year</b>	2021
<b>Improvement Category</b>	Public Building	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Economic Access/Opportunity & Vitality
<b>Project Description</b>	Infrastructure repairs to the Whitaker Street underground parking garage from the exterior building, extending the life of the capital asset.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure the structural integrity and maximize the useful life of the capital asset
<b>Benefits</b>	Increased opportunity for return on investment, decreased repair costs & service interruption, and data collection for structural assessment calculations for the garage loading
<b>Scope/Comments</b>	Cracks will be pressure injected or chipped out and repaired depending on size with ongoing analysis regarding loading on top of the garage and crack gauge monitoring/reporting
<b>Related Projects</b>	Robinson Garage Exterior Repair, Liberty St Garage Exterior Repair

### FUNDING SOURCE(S)

Parking Fund	\$	1,750,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 600,000	\$ 150,000	\$ 150,000	\$ 450,000	\$ 200,000	\$ 200,000	\$ 1,150,000	\$ 1,750,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 56,188	\$ 693,812	\$ 100,000	\$ -	\$ -	\$ 900,000	\$ 1,693,812	\$ 1,750,000



### LOCATION

<b>Address</b>	7 Whitaker Street
<b>Council District</b>	2
<b>Neighborhood</b>	North Historic District

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating budget impacts not anticipated as this project is capital investment to extend the life of an existing asset. Savings can be expected in future repairs, but not quantified at this time.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

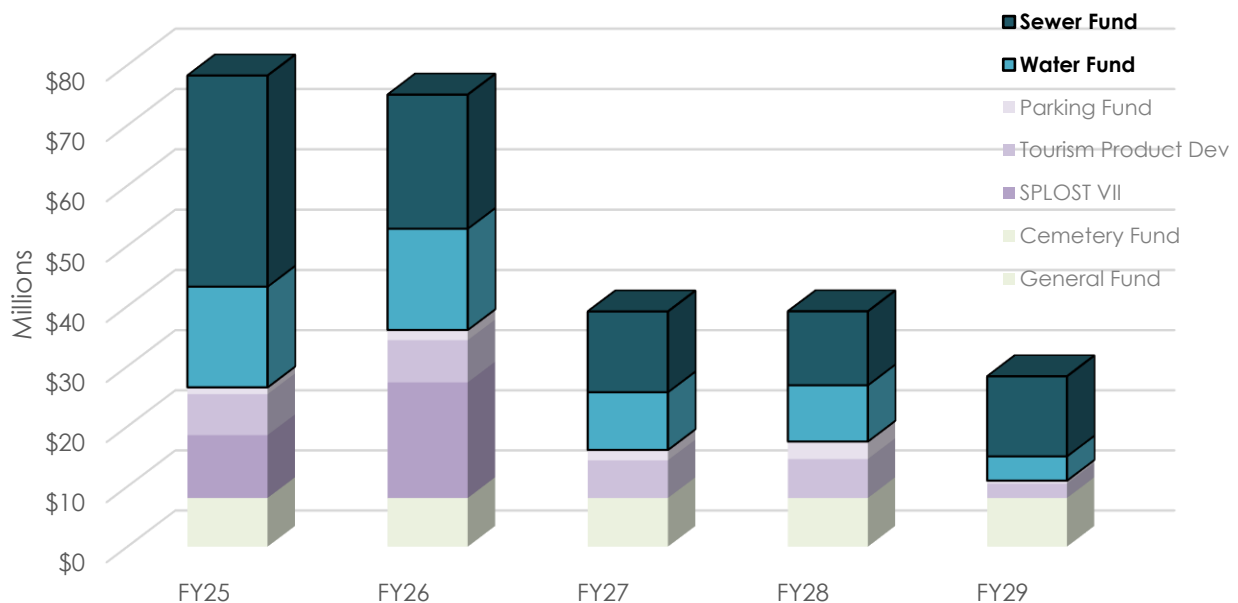
# Utility Enterprise Funds

Utility Enterprise Funds include the Water, Sewer, and Industrial & Domestic (I&D) Water Funds. Operating and capital needs are projected and planned to ensure stable customer rates and reliable service delivery. Utility Enterprise Fund capital planning includes both consideration of the City's current needs related to growth, development and sustainability, as well as planning for future expansion opportunities.

The current five-year plan funds large-scale construction, ongoing planned capital investments, and reserve expansion for potential regulatory changes, particularly regarding environmental compliance, including groundwater extraction limits. In consideration of the impact that water and sanitary sewer services have on the fundamental health and safety of the public as well as the essential nature of these services to all residential, non-profit, and commercial operations, the five-year plan includes aggressive investment requiring nearly \$1 billion in bond revenues. For forecasting and communication purposes, debt revenue amounts and timelines are estimated and shown as supporting a limited number of specific projects. Actual bond revenues will be applied as appropriate per the terms of the bonds.

Funding Source	2025	2026	2027	2028	2029	5-Year Total
Water Fund	16,745,000	16,800,000	9,610,000	9,360,000	4,035,000	\$ 56,550,000
Sewer Fund	34,996,000	22,226,000	13,421,000	12,296,000	13,316,000	\$ 96,255,000
Sewer Bond <sup>1</sup>	50,000,000	20,000,000	195,000,000	120,000,000	-	\$ 385,000,000
I&D Water Bond <sup>1</sup>	12,000,000	85,000,000	-	-	500,000,000	\$ 597,000,000
<b>Total</b>	<b>\$113,741,000</b>	<b>\$144,026,000</b>	<b>\$218,031,000</b>	<b>\$141,656,000</b>	<b>\$517,351,000</b>	<b>\$ 1,134,805,000</b>

## Five-year Revenue Projections by Fund



<sup>1</sup> Potential bond totals are not included in the graphic but can be found along with estimated annual debt service on the relevant project pages.

Project Name	Project Category	2025 Adopted
48" Waterline Replacement	I&D Water Improvement	\$12,000,000
Advanced Metering Infrastructure (AMI) Technology Investment	Other	\$6,200,000
Chatham Pump Stations Engineering	Sewer Improvement	\$400,000
Developer Oversizing (Sewer)	Sewer Improvement	\$350,000
Effluent Disinfection	Sewer Improvement	\$1,000,000
Force Main Piggings	Sewer Improvement	\$130,000
Georgetown TMDL Improvements	Sewer Improvement	\$500,000
Grit System Replacement	Sewer Improvement	\$1,000,000
Hopeton Offsite Sewer Infrastructure	Sewer Improvement	\$1,000,000
Large Tract Infrastructure	Sewer Improvement	\$375,000
Lift Station 38/39 Force Main	Sewer Improvement	\$600,000
Lift Station Monitoring	Sewer Improvement	\$100,000
Lift Station Rehabilitation	Sewer Improvement	\$2,875,000
Paulson Interceptor	Sewer Improvement	\$2,500,000
President Street Diffusers	Sewer Improvement	\$500,000
President Street TMDL Improvements	Sewer Improvement	\$850,000
President Street West Pond Site Improvements	Sewer Improvement	\$5,000,000
Regional Plant Pond Dredging	Sewer Improvement	\$500,000
Sanitary Sewer/Stormwater Separation	Sewer Improvement	\$110,000
Sewer Line Rehabilitation (Paving)	Sewer Improvement	\$7,550,000
Sluice Gate Replacement	Sewer Improvement	\$125,000
Southwest Quadrant Intermediate S&O Force Main Lift Station	Sewer Improvement	\$50,000,000
Supervisory Control & Data Acquisition (SCADA) Upgrades (Sewer)	Sewer Improvement	\$31,000
Travis Field Influent Wetwell Improvements	Sewer Improvement	\$1,000,000
Travis Field WRF Phase II	Sewer Improvement	\$2,000,000
Treatment Plant Capital Expansion	Sewer Improvement	\$3,400,000
Treatment Plant Capital Improvements	Sewer Improvement	\$600,000
Treatment Plant Capital Maintenance	Sewer Improvement	\$700,000
Treatment Plant PLC Upgrade	Sewer Improvement	\$500,000
Treatment Plant Secondary Clarifier Recoat	Sewer Improvement	\$500,000
Vernon River Watershed Management Implementation	Sewer Improvement	\$175,000
Wilshire TMDL Improvements	Sewer Improvement	\$625,000
Developer Oversizing (Water)	Water Improvement	\$375,000
Elevated Water Storage Tank	Water Improvement	\$5,000,000
Fire Hydrant Replacement Program	Water Improvement	\$10,000
Large Tract Infrastructure	Water Improvement	\$780,000
Lead/Copper Rule	Water Improvement	\$400,000
Miscellaneous Water Line Replacements	Water Improvement	\$1,450,000

<b>Project Name</b>	<b>Project Category</b>	<b>2025 Adopted</b>
Source Water Assessment Program (SWAP)	Water Improvement	\$250,000
Supervisory Control & Data Acquisition (SCADA) Upgrade (Water)	Water Improvement	\$45,000
Valve Replacement Program	Water Improvement	\$500,000
Water Booster Station	Water Improvement	\$800,000
Water Line Repair/Restoration (Paving)	Water Improvement	\$110,000
Well Preventative Maintenance	Water Improvement	\$150,000
West Gwinnett/I-16 42" Valve Access Restoration	Water Improvement	\$200,000
West River Street 12" Water Main	Water Improvement	\$475,000

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	48" Waterline Replacement	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	I&D Water	<b>Est. Project Complete Year</b> (N/A for recurring)	2030
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Replacement of sections of the two 48" steel lines, one of which was constructed circa 1947, that convey raw water approximately 12 miles from Abercorn Creek to the I&D Water Treatment Facility.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure system standards are maintained
<b>Benefits</b>	Reliable service and system integrity
<b>Scope/Comments</b>	Replace existing raw water line with ductile iron near Grange Road
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

I&D Water Bond	\$	12,000,000
Water Fund	\$	1,500,000

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,500,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000,000	\$ 13,500,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 13,200,000	\$ 13,200,000	\$ 13,500,000



Raw Water Line Segment



### LOCATION

<b>Address</b>	1 Water Filtration Plant Road
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	This project replaces existing assets with comparable operating impact already budgeted. Savings are possible in reduced leak, break and repair costs. The estimated annual debt service on a 20-year, \$12 million bond at 5% is represented in the Other costs.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ 962,911
		<b>Total</b>	<b>\$ 962,911</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Advanced Metering Infrastructure (AMI) Technology Investment	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Other	<b>Est. Project Complete Year</b> (N/A for recurring)	2028
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Good Government
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Installation of Advanced Metering Infrastructure (AMI), which allows remote collection of meter data for billing and maintenance purposes, phasing-out Direct Read and Automated Meter Read (AMR) infrastructure to support a transition to monthly billing and enhanced customer access to information.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To support a transition to monthly billing and enhance staff and customer access to information
<b>Benefits</b>	Customer service and conservation improvements due to improved accuracy and access to information such as usage data and potential leak alerts
<b>Scope/Comments</b>	Conversion of approximately 80,000 existing direct read meters and AMR meters
<b>Related Projects</b>	Utility Billing Software Upgrade/Replacement, ERP Optimization/Replacement

### FUNDING SOURCE(S)

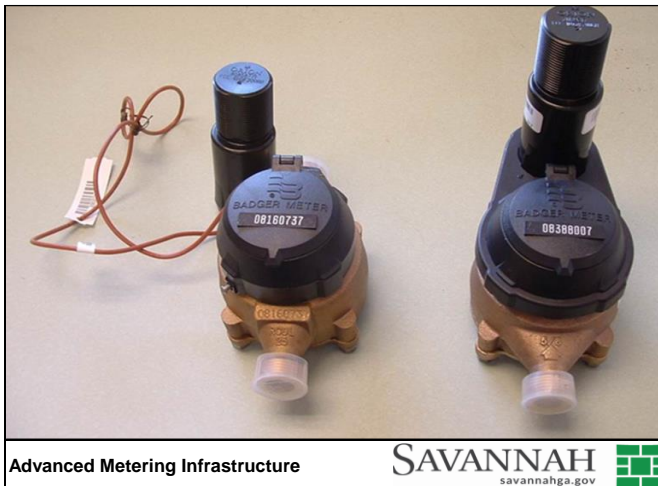
Water Fund	\$	29,903,153
General Fund	\$	4,355,616

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 11,058,769	\$ 6,200,000	\$ 6,200,000	\$ 5,400,000	\$ 5,400,000	\$ -	\$ 23,200,000	\$ 34,258,769

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 10,308,769	\$ 6,300,000	\$ 6,400,000	\$ 5,600,000	\$ 5,650,000	\$ -	\$ 23,950,000	\$ 34,258,769



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Analysis is ongoing to quantify net impacts. Less personnel will be required to physically read meters, but savings may net zero or additional costs may be incurred for staff with advanced technical skills to maintain/repair new meters. Contractual OBI represents software and wireless network expenses for remote meter reading. Planning is ongoing and estimates will continue to progress with implementation.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ 636,000
		Commodities \$ -
		Other \$ -
		<b>Total \$ 636,000</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Chatham Pump Stations Engineering	<b>Project Start Year</b>	2021
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2028
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Analysis of existing mains and lift stations serving the Chatham Parkway area and new development further south towards Burkhalter Road including lift stations 178, 114, 115, 116, and 75 to prepare a plan for phased system upgrades as development continues.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To develop a cost-effective plan to maintain adequate sewage pumping capacity as the City expands along Chatham Parkway and further south of Ogeechee Road
<b>Benefits</b>	Public health and environmental protection, equitable service delivery system-wide, and increased opportunity for development
<b>Scope/Comments</b>	Analysis of existing mains and lift stations serving the Chatham Parkway area to inform a system upgrade plan
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	2,051,665
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,251,665	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 800,000	\$ 2,051,665

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 420,000	\$ 1,631,665	\$ -	\$ -	\$ -	\$ 2,051,665	\$ 2,051,665



Typical Lift Station  
#72 (West River Street)



### LOCATION

<b>Address</b>	Chatham Parkway
<b>Council District</b>	5
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No operating budget impact in the planning and analysis phase.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Developer Oversizing (Sewer)	<b>Project Start Year</b>	2019
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Construction of gravity sewer mains and/or lift stations at a higher capacity than the immediate needs of new development to allow for future growth.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To establish sanitary sewer infrastructure that will support a growing community
<b>Benefits</b>	Capital and construction cost savings, as well as reliable sewer service for existing and future customers
<b>Scope/Comments</b>	Installation of new sewer infrastructure sized for capacity over existing needs based upon forecast system requirements within the useful life of the infrastructure
<b>Related Projects</b>	Developer Oversizing (Water), Large Tract Infrastructure

### FUNDING SOURCE(S)

Sewer Fund	\$	2,676,698
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 926,698	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	\$ 2,676,698

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 200,000	\$ 439,340	\$ 439,340	\$ 439,340	\$ 447,523	\$ 711,157	\$ 2,476,698	\$ 2,676,698



Coated Ductile Iron Pipe & Manhole  
16" Force Main Installation



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Oversizing the lines and pump stations does not significantly change the operating budget expenses compared with installation of new infrastructure sized only for immediate development needs.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Effluent Disinfection	<b>Project Start Year</b>	2018
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2029
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Selection, engineering, and implementation of sustainable alternatives to legacy chlorine processes for safe and effective waste water disinfection.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To safely and efficiently disinfect and process waste water
<b>Benefits</b>	Improved safety, process, cost efficiency, and effectiveness due to more rapid microorganism deactivation with UV treatment compared to legacy chlorine treatment
<b>Scope/Comments</b>	Engineering and testing various waste water constituents that would inhibit UVT (Ultraviolet Transmission)
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	8,055,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 3,055,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000	\$ 8,055,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 20,714	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,505,000	\$ 2,029,286	\$ 8,034,286	\$ 8,055,000



### LOCATION

<b>Address</b>	1400 E President Street
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Commodity operating budget impact represents savings estimated in chemicals currently used to disinfect, particularly chlorine.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ (33,860)
		Other	\$ -
		<b>Total</b>	<b>\$ (33,860)</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Force Main Pigging	<b>Project Start Year</b>	2018
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Perform the maintenance force main pigging program to keep the lift station force mains clear of internal buildup as well as ensure proper system hydraulics operation and system capacity.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure the system can function at design capacity
<b>Benefits</b>	Continuous flows and pressure necessary for customer service needs and reduce electrical pump demand costs
<b>Scope/Comments</b>	Propulsion of an object called a "pig" through the force mains to loosen and remove internal buildup such as fats, oils, and greases (FOG), as well as scale and mineral deposits
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	1,575,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 925,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 650,000	\$ 1,575,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 375,480	\$ 229,904	\$ 229,904	\$ 229,904	\$ 229,904	\$ 279,904	\$ 1,199,520	\$ 1,575,000



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No operating budget impact is anticipated as this is a preventative maintenance program on existing assets, although failure to conduct force main pigging could result in costs due to shortened useful life of the infrastructure and line blockages.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Georgetown TMDL Improvements	<b>Project Start Year</b>	2015
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	NA
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Preparation for major upgrades to the Georgetown Waste Water Treatment Plant and/or processes for compliance with potential changes to Total Maximum Daily Load (TMDL) limits.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure continued compliance with legislated TMDL limits as they become more stringent
<b>Benefits</b>	Avoidance of National Pollution Discharge Elimination System (NPDES) permit deviations and fees, stable customer rates even when large-scale capital investment is required
<b>Scope/Comments</b>	Planning and reserve funding for Georgetown Plant improvements in response to potential TMDL regulatory changes
<b>Related Projects</b>	President Street TMDL & Wilshire TMDL

### FUNDING SOURCE(S)

Sewer Fund	\$	4,500,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 2,000,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 2,500,000	\$ 4,500,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ 4,500,000	\$ 4,500,000



Ogeechee River-Georgetown Discharge



### LOCATION

<b>Address</b>	14 Beaver Run Road
<b>Council District</b>	6
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No impact in the planning and reserve stage.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Grit System Replacement	<b>Project Start Year</b>	2017
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2028
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	To replace/upgrade the existing grit systems located at the President Street and Crossroads Treatment facilities.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To optimize wastewater treatment system operations and ensure compliance with EPD regulations
<b>Benefits</b>	Reduced tank cleaning costs and increased useful life of downstream equipment
<b>Scope/Comments</b>	Engineering modification of the President Street system and full overhaul of the Crossroads system
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

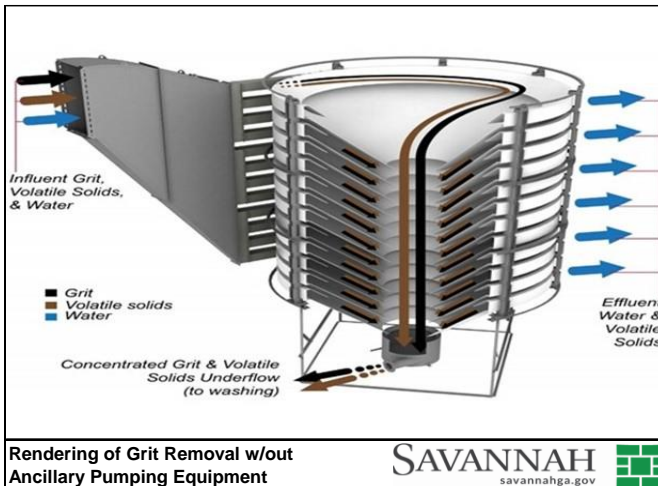
Sewer Fund	\$	5,500,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 3,500,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 5,500,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 135,111	\$ 1,591,222	\$ 1,591,222	\$ 1,591,222	\$ 591,222	\$ -	\$ 5,364,889	\$ 5,500,000



### LOCATION

<b>Address</b>	1400 E. President Street & 125 Gulfstream Road
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No significant impact anticipated. This project is capital reinvestment in existing infrastructure assets. Operating and maintenance costs are already included in the operating budget.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Hopeton Offsite Sewer Infrastructure	<b>Project Start Year</b>	2017
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2027
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Construction of City sanitary sewer infrastructure to serve a recently annexed area on Little Neck Road west of US Route 17/Ogeechee Road.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maximize equitable access to City sewer services
<b>Benefits</b>	Safe and reliable sewer service, increased development opportunities, and expanded revenue potential
<b>Scope/Comments</b>	Sewer infrastructure construction including lift stations and force mains connecting the Hopeton/Keller tract to the City's existing sanitary sewer infrastructure
<b>Related Projects</b>	Large Tract Infrastructure (Water)

### FUNDING SOURCE(S)

Sewer Fund	\$	4,196,904
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 3,166,904	\$ 1,000,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 1,030,000	\$ 4,196,904

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 1,209,380	\$ 1,493,762	\$ 1,493,762	\$ -	\$ -	\$ -	\$ 2,987,524	\$ 4,196,904



### LOCATION

<b>Address</b>	Little Neck Road
<b>Council District</b>	5
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Minimal additional personnel time and materials will be needed for the maintenance and operation of the new infrastructure, although the cumulative impact of new infrastructure City-wide will eventually require expanding the workforce. Electricity is the most significant anticipated cost. The Other costs reflect an estimated annualization of the replacement cost over the 25-year life of the infrastructure.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ 4,343
		Contractuals	\$ 111,000
		Commodities	\$ 10,600
		Other	\$ 34,000
		<b>Total</b>	<b>\$ 159,943</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Large Tract Infrastructure	<b>Project Start Year</b>	2015
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Construction and installation of sewer infrastructure to extend existing water system and service to newly annexed areas.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To facilitate development and ensure City sewer service is available to all residents
<b>Benefits</b>	Increased economic development opportunities, tax revenue base, and sewer revenue
<b>Scope/Comments</b>	Construction and installation of sewer infrastructure
<b>Related Projects</b>	Large Tract Infrastructure (Water)

### FUNDING SOURCE(S)

Sewer Fund	\$	4,588,078
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 2,713,078	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 1,875,000	\$ 4,588,078

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 1,700,000	\$ 700,000	\$ 700,000	\$ 650,000	\$ 625,000	\$ 213,078	\$ 2,888,078	\$ 4,588,078



Force Main Construction



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating impacts are relative to the variable number and size of new developments. The costs of service expansions and the offsetting revenue necessary from new customer accounts are estimated in the development of Water & Sewer Agreements and annual fund analysis.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Lift Station 38/39 Force Main	<b>Project Start Year</b>	2021
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2026
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Installation of a new force main to serve the existing Lift Stations #39 and #38 as well as necessary lift station modifications.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide equitable sanitary sewer service throughout the City of Savannah service area and to improve the efficiency of operations and hydraulics
<b>Benefits</b>	Public health and environmental protection as well as reduced chance of breaks or service disruptions
<b>Scope/Comments</b>	Approximately 16,000 linear feet of PVC force main installed from Wilmington Island to Whitmarsh Island
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

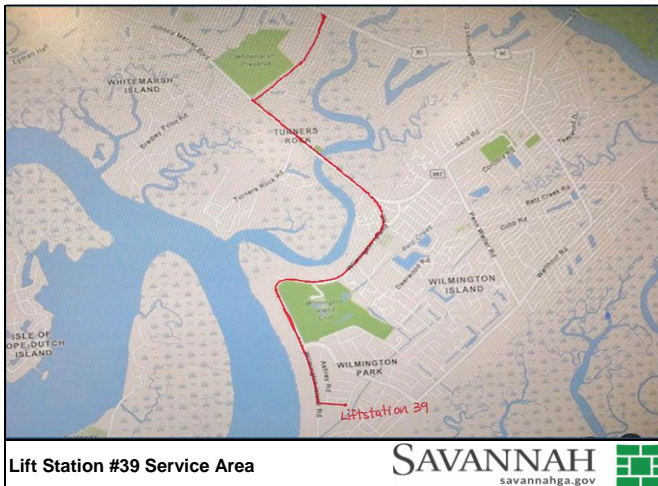
Sewer Fund	\$	2,162,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 962,000	\$ 600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 2,162,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,081,000	\$ 1,081,000	\$ -	\$ -	\$ -	\$ 2,162,000	\$ 2,162,000



### LOCATION

<b>Address</b>	Wilmington Island
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Minimal operational and maintenance costs can be expected to be offset by reduced pumping, repair costs, and manpower required, particularly during wet weather events.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Lift Station Monitoring	<b>Project Start Year</b>	2017
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Installation of remote terminal units to provide failsafe operability of Lift Stations and small plants.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure reliable Lift Station reclamation plants operations
<b>Benefits</b>	Increased public health and environmental regulatory compliance
<b>Scope/Comments</b>	Install failsafe telemetry device to environmentally sensitive Lift Stations and plants
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

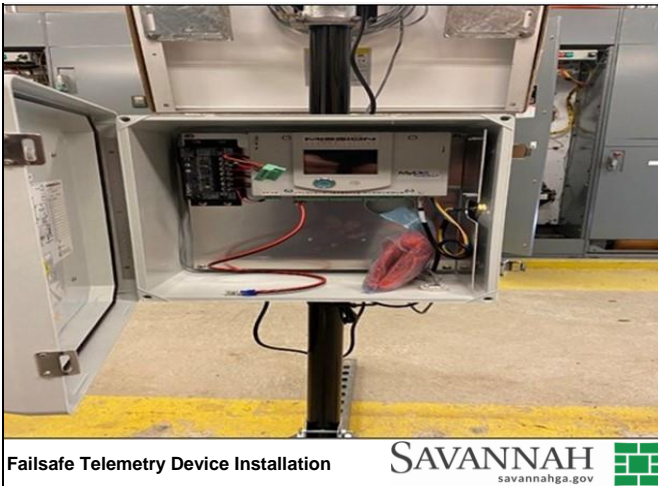
Sewer Fund	\$	1,299,471
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 799,471	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000	\$ 1,299,471

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 700,000	\$ 137,874	\$ 137,874	\$ 137,874	\$ 137,874	\$ 47,973	\$ 599,471	\$ 1,299,471



### LOCATION

<b>Address</b>	City Wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District Wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating impacts will include increased annual vendor communication service packages to be paid under Contractuals.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ 16,500
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ 16,500</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Lift Station Rehabilitation	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Lift stations typically are designed for a 20-25 year service life if a sufficient capital maintenance plan is followed including periodic component rehabilitation and replacement.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maximize lift station service life
<b>Benefits</b>	Reliable service that can meet customer demand as well as support growth and development
<b>Scope/Comments</b>	Rehabilitation and replacement of lift station infrastructure and components such as pumps, piping, and wet wells
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	20,828,328
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 6,953,328	\$ 2,875,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 3,500,000	\$ 13,875,000	\$ 20,828,328

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 4,404,569	\$ 3,284,752	\$ 3,284,752	\$ 3,284,752	\$ 3,284,752	\$ 3,284,752	\$ 16,423,759	\$ 20,828,328



Lift Station Rehabilitation



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No operating impact anticipated. Repairs and replacements are made to existing infrastructure and not likely to change expenses significantly. Savings can be anticipated in extended asset life, as well as reduced downtime and system failure costs, but cannot be quantified at this time.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Paulson Interceptor	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2027
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Rehabilitation of the Paulson Sanitary Sewer Interceptor which serves central Savannah from the area north of 57th Street between Abercorn Street and Truman Parkway. This project will replace and improve one of the City's last large concrete interceptors.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure infrastructure integrity and optimize system capacity and performance
<b>Benefits</b>	Increased capacity and reduced risk of system and infrastructure failure
<b>Scope/Comments</b>	Rehabilitation of Paulson Sanitary Sewer Interceptor using less disruptive and more cost effective trenchless boring method
<b>Related Projects</b>	NA

### FUNDING SOURCE(S)

Sewer Fund	\$	9,750,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 4,750,000	\$ 2,500,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 9,750,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 3,750,000	\$ 2,375,833	\$ 2,375,833	\$ 1,248,334	\$ -	\$ -	\$ 6,000,000	\$ 9,750,000



Paulson Interceptor



### LOCATION

<b>Address</b>	Central Savannah
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No impact anticipated at this time. This project is capital reinvestment in existing infrastructure assets. Operating and maintenance expenses are already included in operating budgets.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	President Street Diffusers	<b>Project Start Year</b>	2021
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Replacement of end-of-life aeration basin diffusers replacement at the President Street Water Reclamation Facility. Useful life is approximately 5-7 years.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure EPA water quality discharge standards while protecting customer rate stability
<b>Benefits</b>	EPA permit compliance, user rate stability, and maintenance of equipment/facility standards
<b>Scope/Comments</b>	Replacement of end-of-life President Street aeration basin diffusers
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	5,000,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 2,500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 5,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 115,854	\$ 976,829	\$ 976,829	\$ 976,829	\$ 976,829	\$ 976,829	\$ 4,884,146	\$ 5,000,000



Zone 3 of 6 Diffusers in #1 Aeration Basin



### LOCATION

<b>Address</b>	1400 E President Street
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No operational impact. This project replaces existing equipment. Operating expenses are already included in annual budgets.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	President Street TMDL Improvements	<b>Project Start Year</b>	2012
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2028
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Preparation for major upgrades to the President Street Waste Water Treatment Plant and/or processes for compliance with potential changes to Total Maximum Daily Load (TMDL) limits.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure continued compliance with legislated TMDL limits as they become more stringent
<b>Benefits</b>	National Pollution Discharge Elimination System (NPDES) permit deviations and fees avoidance, stable customer rates even when large-scale capital investment is required
<b>Scope/Comments</b>	Planning and reserve funding for President Street Plant improvements in response to potential TMDL regulatory changes
<b>Related Projects</b>	Wilshire TMDL Improvements, Georgetown TMDL Improvements

### FUNDING SOURCE(S)

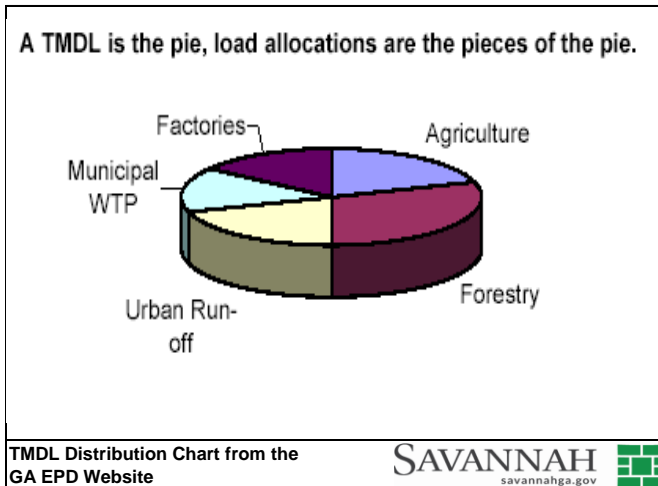
Sewer Fund	\$	8,789,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 7,939,000	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 8,789,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 250,000	\$ -	\$ -	\$ -	\$ 8,539,000	\$ -	\$ 8,539,000	\$ 8,789,000



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No impact in planning and reserve stage.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	President Street West Pond Site Improvements	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2025
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Backfilling the President Street west pond originally used for ash sedimentation generated from the sludge incinerators to create a topographically suitable site for anaerobic sludge digesters planned for construction in the next 2-5 years.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To create a topographically suitable site for anaerobic sludge digesters
<b>Benefits</b>	Efficient use of space supporting sustainability improvements
<b>Scope/Comments</b>	Pond draining, backfilling, and compacting of backfilled materials to ensure stability and prevent settling
<b>Related Projects</b>	Sludge Digesters

### FUNDING SOURCE(S)

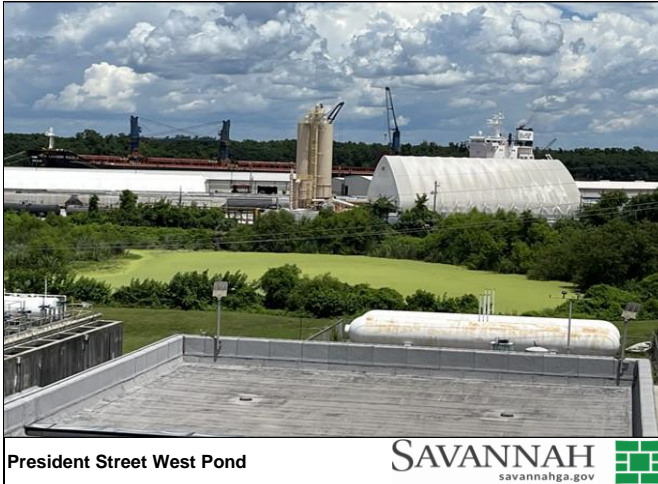
Sewer Fund	\$	5,000,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000



### LOCATION

<b>Address</b>	1400 E President Street
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No operating budget impact is anticipated.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Regional Plant Pond Dredging	<b>Project Start Year</b>	2023
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Dredging of the Wilshire and Georgetown treatment facility emergency storage ponds.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maintain storage ponds and maximize capacity
<b>Benefits</b>	Public health and environmental protection
<b>Scope/Comments</b>	Removal of excess sediments and debris from the bottom of the emergency storage ponds
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	3,500,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 3,500,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 10,075	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 489,925	\$ 3,489,925	\$ 3,500,000



Wilshire Pond



### LOCATION

<b>Address</b>	Regional Plants
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No impact to the operating budget anticipated.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Sanitary Sewer/Stormwater Separation	<b>Project Start Year</b>	2016
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Excavation, construction, and pipe work to redirect piping and disconnect storm and sanitary sewer systems as required per State Consent Order to prevent infiltration and inflow.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maximize system capacity, as well as prevent stoppages and spills
<b>Benefits</b>	Operational efficiency, maintenance and cleanup savings, environmental protection, and reduces water reclamation operational costs
<b>Scope/Comments</b>	Excavation, construction, and pipework to disconnect the storm and sanitary sewer systems City-wide
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	1,842,481
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,272,481	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 130,000	\$ 570,000	\$ 1,842,481

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 510,637	\$ 271,202	\$ 271,202	\$ 271,202	\$ 271,202	\$ 247,037	\$ 1,331,843	\$ 1,842,481



Stormwater Infiltration Smoke Test



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	None anticipated. Investment to be made on existing infrastructure. Savings are possible in reduced spill and stoppage clean and repair costs, but cannot be estimated at this time.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Sewer Line Rehabilitation (Paving)	<b>Project Start Year</b>	2015
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Replace and/or rehabilitate sewer mains in areas that are being repaved, capitalizing on opportunities when street asphalt is being removed and milled to access sewer lines for maintenance and replacement.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To capitalize on opportunities for process efficiencies
<b>Benefits</b>	Minimized neighborhood disruptions, as well as cost and time savings accessing lines to be replaced when scheduled with paving projects
<b>Scope/Comments</b>	Repairing/replacing lines in areas where asphalt is being removed and access is available without making additional street cuts
<b>Related Projects</b>	Street Paving & Resurfacing, Local Maintenance & Improvement Grant (LMIG) Resurfacing

### FUNDING SOURCE(S)

Sewer Fund	\$	23,783,028
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 2,033,028	\$ 7,550,000	\$ 3,550,000	\$ 3,550,000	\$ 3,550,000	\$ 3,550,000	\$ 21,750,000	\$ 23,783,028

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 1,000,000	\$ 4,576,998	\$ 4,576,998	\$ 4,576,998	\$ 4,576,998	\$ 4,475,036	\$ 22,783,028	\$ 23,783,028



**Sewer Main Replacement under Pavement**



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	None anticipated. New lines replace existing assets with comparable operating impact already budgeted. Savings are possible in reduced leak, break, replacement and repair costs.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Sluice Gate Replacement	<b>Project Start Year</b>	2022
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2027
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Replacement of aging or inoperable sluice gates at treatment facilities City-wide.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To optimize continuous flow necessary for effective system-wide operation
<b>Benefits</b>	Reduced risk of stoppages from absorbent material (such as rags) in the system
<b>Scope/Comments</b>	Replacement of aging or inoperable sluice gates supporting the City-wide system
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	975,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 600,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ 375,000	\$ 975,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 200,000	\$ 274,003	\$ 274,003	\$ 226,995	\$ -	\$ -	\$ 775,000	\$ 975,000



Sluice Gate



### LOCATION

<b>Address</b>	President Street/Regional Plants
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No significant impact anticipated. This project reinvests in existing capital infrastructure. Operating and maintenance expenses are already included in the budget.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Southwest Quadrant Intermediate S&O Force Main Lift Station	<b>Project Start Year</b>	2023
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2026
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Construction of a lift station (LS) and approximately 54,000 linear feet (LF) of associated sewer conveyance infrastructure to meet the City's intergovernmental agreement (IGA) obligation to provide sewer conveyance service to the Southwest Quadrant (SW Quad).		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To meet the City's IGA obligation to provide sewer conveyance to the SW Quad
<b>Benefits</b>	Expanded service capacity supporting and increased development opportunities
<b>Scope/Comments</b>	Construction of a new LS and installation of 54,000 LF of sewer conveyance force main connecting the new LS and SW Quad service area to LS 193, Travis Field WRF, and the Chatham County megasite LS.
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Bond	\$	50,000,000
Sewer Fund	\$	27,960,102

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 27,960,102	\$ 50,000,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000,000	\$ 77,960,102

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 25,211,335	\$ 22,372,134	\$ 30,376,634	\$ -	\$ -	\$ -	\$ 52,748,768	\$ 77,960,102



Force Main Connect & Abandonment



### LOCATION

<b>Address</b>	Various
<b>Council District</b>	5
<b>Neighborhood</b>	New Hampstead

### OPERATING BUDGET IMPACT

Description	Operating budget impact represents the estimated cost of an additional crew, materials, and necessary vehicle when the Citywide system increases by 5% or more, approximately 6 miles, which is anticipated by 2038. The Other category primarily represents the annualized cost of capital contributions to fully replace the infrastructure at end of life, approximately 50 years from construction, as well as the estimated annual debt service for a 20-year, \$50M bond at 5%.	Estimated Ongoing Annual Impact	
		Personnel	\$ 222,534
		Contractuals	\$ 7,500
		Commodities	\$ 6,000
		Other	\$ 4,182,452
		<b>Total</b>	<b>\$ 4,418,486</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Supervisory Control & Data Acquisition (SCADA) Upgrades	<b>Project Start Year</b>	2019
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Quality of Life & Fundamental City Services
		<b>Additional Strategic Priority</b>	N/A
<b>Project Description</b>	Upgrades and modifications to sewer related Supervisory Control & Data Acquisition (SCADA) equipment and software		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maintain supervisory oversight and control of the City's sewer system
<b>Benefits</b>	Enhanced early detection, prevention, and rapid response to issues within the sewer system
<b>Scope/Comments</b>	Replacement or upgrades of software, terminal units, and other electronic components
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

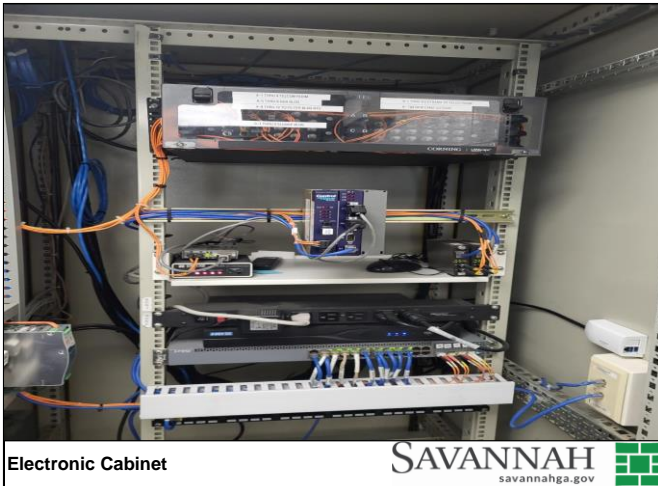
Sewer Fund	\$	483,013
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 328,013	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000	\$ 155,000	\$ 483,013

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 200,000	\$ 60,800	\$ 60,800	\$ 60,800	\$ 60,800	\$ 39,813	\$ 283,013	\$ 483,013



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating impact is assessed as replacements or upgrades are implemented. Most improvements result in little or no operating budget impact. Maintenance and operation of replacement equipment is already included in annual budgets. Upgrades and expansions may have minimal cost increases in annual licensing and maintenance (L&M) fees, but those costs are offset by decreased repair costs.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Travis Field Influent Wetwell Improvements	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2027
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Travis Field WRF influent wetwell improvements expanding the usable volume and reducing grit deposits. This budget allocation supports engineering activities and serves as a match for a \$4M Congressionally Directed Spending (CDS) grant that will fund construction activities if awarded.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To optimize the performance of existing influent wetwell and pumping systems
<b>Benefits</b>	Increases the resiliency and reliability of the Travis Field Water Reclamation Facility
<b>Scope/Comments</b>	Current funding supports engineering activities to plan and design wetwell improvements
<b>Related Projects</b>	Travis Field WRF Phase II

### FUNDING SOURCE(S)

Sewer Fund	\$	1,000,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000



Major City Pump Station at  
SEDA Manufacturing Center



### LOCATION

<b>Address</b>	198 Darque Road
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	As an improvement to existing facilities, minimal operating budget impact is anticipated, although savings may be realized through more efficient operations.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Travis Field WRF Phase II	<b>Project Start Year</b>	2024
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2027
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Travis Field Water Reclamation Facility (WRF) expansion and upgrades to increase capacity by 4 million gallons per day (GPD) necessary to extend service delivery while maintaining consistent service for existing customers.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure the water reclamation facility's capacity is sufficient to meet service demands
<b>Benefits</b>	Expanded service delivery area and consistent service system-wide
<b>Scope/Comments</b>	Plant expansion to increase capacity by 4 million GPD including treatment processes and modules upgrades
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	3,000,000
Sewer Bond	\$	70,000,000

### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,000,000	\$ 2,000,000	\$ -	\$ 70,000,000	\$ -	\$ -	\$ 72,000,000	\$ 73,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 3,000,000	\$ -	\$ 70,000,000	\$ -	\$ -	\$ 73,000,000	\$ 73,000,000



Travis Field Pre Anoxic Basin



### LOCATION

<b>Address</b>	198 Darque Road
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

Description		Estimated Ongoing Annual Impact	
Project is an expansion of an existing facility, therefore no additional manpower is required. Contractual and Commodities costs reflect the per gallon treatment costs including electricity, chemicals, and solids disposal as capacity is increased. Other costs include estimated annual debt service for a 20-year, \$70 million bond at 5%.	Personnel	\$	-
	Contractuals	\$	272,400
	Commodities	\$	78,700
	Other	\$	5,616,981
	<b>Total</b>	<b>\$</b>	<b>5,968,081</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Treatment Plant Capital Expansion	<b>Project Start Year</b>	2004
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Expansion of City of Savannah's water reclamation facilities as service area and needs increase.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To prepare for necessary expansion while maintaining stable customer rates
<b>Benefits</b>	Ensures stable service delivery and customer rates, as well as opportunity for growth
<b>Scope/Comments</b>	Expansion of wastewater treatment plant service capacity and capabilities as needed relative to City growth
<b>Related Projects</b>	Treatment Plant Capital Maintenance, Treatment Plant Capital Improvement

### FUNDING SOURCE(S)

Sewer Fund	\$	11,260,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 6,260,000	\$ 3,400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 5,000,000	\$ 11,260,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 535,554	\$ 2,544,889	\$ 2,544,889	\$ 2,544,889	\$ 1,544,889	\$ 1,544,889	\$ 10,724,446	\$ 11,260,000



President St. Water Reclamation Facility



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Reserve account to prevent sharp rate increases when large capital expansion is necessary to respond to area growth. Operating budget impact is estimated as expansion construction is scheduled.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Treatment Plant Capital Improvements	<b>Project Start Year</b>	2020
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Capital improvements such as equipment upgrades and reconfigurations to the wastewater treatment plants.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure plants can operate to design capacity and within EPD regulatory specifications
<b>Benefits</b>	Meet customer service needs, increase operational efficiency, ensure public health and safety
<b>Scope/Comments</b>	Capital improvements to the wastewater treatment plants Citywide
<b>Related Projects</b>	Treatment Plant Capital Maintenance

### FUNDING SOURCE(S)

Sewer Fund	\$	7,740,077
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 4,740,077	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 3,000,000	\$ 7,740,077

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 435,176	\$ 1,460,980	\$ 1,460,980	\$ 1,460,980	\$ 1,460,980	\$ 1,460,980	\$ 7,304,901	\$ 7,740,077



Improved Equipment Installation



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Improvements are assessed as they are planned for operating budget impact including additional expense, potential savings, and process efficiencies.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Treatment Plant Capital Maintenance	<b>Project Start Year</b>	2020
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Capital maintenance including equipment replacement, redesign, and reconfiguration to extend system life and meet permit discharge limits.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure compliance with more stringent EPD discharge limits
<b>Benefits</b>	Safeguard public health and the environment, minimize repair costs and service disruptions, avoid fines
<b>Scope/Comments</b>	Capital maintenance including equipment replacement, redesign, and reconfiguration at wastewater treatment plants
<b>Related Projects</b>	Treatment Plant Capital Improvements

### FUNDING SOURCE(S)

Sewer Fund	\$	9,067,671
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 5,567,671	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 3,500,000	\$ 9,067,671

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 1,978,118	\$ 1,417,911	\$ 1,417,911	\$ 1,417,911	\$ 1,417,911	\$ 1,417,911	\$ 7,089,553	\$ 9,067,671



Gravity Thickener Re-build



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	This project is capital reinvestment in existing infrastructure. Operating expenses are already included in annual budgets.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Treatment Plant PLC Upgrade	<b>Project Start Year</b>	2010
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2025
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Replacement and upgrade of treatment plant program logic controllers (PLCs) in excess of fifteen years old that have met their useful life and are no longer supported by the manufacturer.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To support continuous system operating capability
<b>Benefits</b>	Environmental compliance and minimized service disruptions
<b>Scope/Comments</b>	Replacement and upgrade of treatment plant PLCs in excess of fifteen years old
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

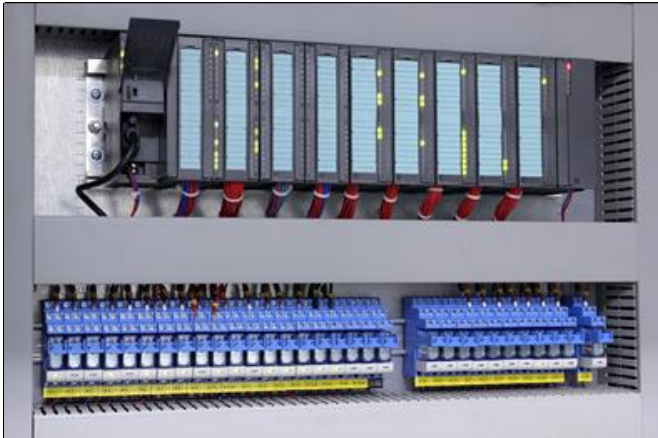
Sewer Fund	\$	4,180,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 3,680,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 4,180,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 684,385	\$ 3,495,615	\$ -	\$ -	\$ -	\$ -	\$ 3,495,615	\$ 4,180,000



Internet Stock Photo - PLC



### LOCATION

<b>Address</b>	1400 E President Street
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No impact anticipated. This project is capital reinvestment in existing assets. Operating and maintenance costs are already included in annual budgets.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Treatment Plant Secondary Clarifier Recoat	<b>Project Start Year</b>	2020
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2025
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Recoat/Repair all metal structures in the secondary clarification tanks.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maximize the useful life of capital assets
<b>Benefits</b>	Reduced repair and replacement costs, improved service delivery
<b>Scope/Comments</b>	Sand blast, prime, and recoat all metal structures
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	2,250,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,750,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,250,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000	\$ 2,250,000



Uncoated Clarifier



### LOCATION

<b>Address</b>	All Treatment Facilities
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Savings can be anticipated in reduced repair costs and downtime but cannot be quantified at this time.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Vernon River Watershed Management Implementation	<b>Project Start Year</b>	2024
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Implementation of the 2023 Watershed Management Plan related for the Vernon River, including monitoring, sampling, modeling, and sanitary sewer improvements and connections.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To efficiently and sustainably maximize water quality
<b>Benefits</b>	Protection of public health and improved environmental condition of ambient waters
<b>Scope/Comments</b>	Analysis, testing, and construction of sanitary conveyance systems and connections
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Sewer Fund	\$	1,150,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 200,000	\$ 175,000	\$ 175,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 950,000	\$ 1,150,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 190,000	\$ 1,150,000	\$ 1,150,000



Wilshire Canal to Vernon River  
Sewer Main



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	Multiple
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No operating budget impact is anticipated.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Wilshire TMDL Improvements	<b>Project Start Year</b>	2012
<b>Improvement Category</b>	Sewer Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Preparation for major upgrades to the Wilshire Waste Water Treatment Plant and/or processes for compliance with potential changes to Total Maximum Daily Load (TMDL) limits.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure continued compliance with legislated TMDL limits as they become more stringent
<b>Benefits</b>	National Pollution Discharge Elimination System (NPDES) permit deviations and fee avoidance, stable customer rates even when large-scale capital investment is required
<b>Scope/Comments</b>	Planning and reserve funding for Wilshire Plant improvements in response to potential TMDL regulatory changes
<b>Related Projects</b>	President Street TMDL Improvements, Georgetown TMDL Improvements

### FUNDING SOURCE(S)

Sewer Fund	\$	10,965,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 5,340,000	\$ 625,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 5,625,000	\$ 10,965,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 2,193,000	\$ 2,193,000	\$ 2,193,000	\$ 2,193,000	\$ 2,193,000	\$ 10,965,000	\$ 10,965,000



### LOCATION

<b>Address</b>	11015 Largo Drive
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No impact in planning and reserve stage.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Developer Oversizing (Water)	<b>Project Start Year</b>	2019
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Modification and oversized water mains beyond the immediate needs of private development projects to support future development and customer base expansion.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To establish water infrastructure that will support a growing community
<b>Benefits</b>	Capital and construction cost savings, reliable water service for new and future customers, and more efficient capital and operating spending
<b>Scope/Comments</b>	Installation of higher capacity water infrastructure than is immediately needed, but is projected to be needed within the useful life of the capital assets
<b>Related Projects</b>	Developer Oversizing (Sewer), Large Tract Infrastructure

### FUNDING SOURCE(S)

Water Fund	\$	6,681,855
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 4,781,855	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 400,000	\$ 1,900,000	\$ 6,681,855

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 492,050	\$ 964,293	\$ 964,293	\$ 964,293	\$ 3,010,703	\$ 286,224	\$ 6,189,805	\$ 6,681,855



Installing a 24" Ductile Iron Water Main



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	The size of the water infrastructure does not significantly change the system operation and maintenance costs.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Elevated Water Storage Tank	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2026
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Construction of two new elevated water storage tanks to improve water system hydraulics and pressure flows, particularly supporting fire protection requirements.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To optimize water system hydraulics and pressure flows, particularly supporting fire protection requirements
<b>Benefits</b>	Equitable and reliable water service delivery
<b>Scope/Comments</b>	Engineering design, including geotechnical, hydraulic, and structural design for the construction of two new elevated water storage tanks
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	10,000,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000



Typical Elevated Tank Construction



### LOCATION

<b>Address</b>	Multiple
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Elevated water storage tanks require minimal operation and maintenance (O&M). Personnel costs represent existing personnel time and this project is not expected to require new positions to be added.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ 5,386
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ 5,386</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Fire Hydrant Replacement Program	<b>Project Start Year</b>	2016
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Replacement of non-functioning and/or obsolete fire hydrants.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure both public safety and historic atmosphere are maintained
<b>Benefits</b>	Maintenance of public safety and economic assets, as well as the City's ISO rating
<b>Scope/Comments</b>	Downtown/Historic District - hydrants primarily damaged by auto accidents
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	800,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 750,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000	\$ 800,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 388,179	\$ 82,364	\$ 82,364	\$ 82,364	\$ 82,364	\$ 82,364	\$ 411,821	\$ 800,000



Fire Hydrant Replacement



### LOCATION

<b>Address</b>	Multiple
<b>Council District</b>	2
<b>Neighborhood</b>	Downtown/Historic Districts

### OPERATING BUDGET IMPACT

<b>Description</b>	None anticipated. New hydrants replace existing assets with comparable operating impact already budgeted.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Large Tract Infrastructure	<b>Project Start Year</b>	2015
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Construction and installation of water infrastructure to extend the existing system and service to newly annexed areas.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To facilitate development and ensure City water service is available to all residents
<b>Benefits</b>	Increased economic development opportunities, tax revenue base, and water service revenue
<b>Scope/Comments</b>	Construction & installation of water infrastructure as required by residents and development
<b>Related Projects</b>	Large Tract Infrastructure (Sewer)

### FUNDING SOURCE(S)

Water Fund	\$	14,669,841
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 10,809,841	\$ 780,000	\$ 770,000	\$ 770,000	\$ 770,000	\$ 770,000	\$ 3,860,000	\$ 14,669,841

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 3,758,100	\$ 1,342,000	\$ 1,342,000	\$ 1,342,000	\$ 4,792,000	\$ 2,093,741	\$ 10,911,741	\$ 14,669,841



24" Water Main and Valve Installation



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating impacts are relative to the variable number and size of new developments. The costs of service expansions and the offsetting revenue necessary from new customer accounts are estimated in the development of Water & Sewer Agreements and annual fund analysis.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Lead/Copper Rule	<b>Project Start Year</b>	2023
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2029
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	The Environmental Protection Agency (EPA) updated The Lead and Copper Rule in 2021 as part of a nation-wide initiative to remove lead pipes from drinking water systems. Requirements include completion of an inventory of all public and private water service laterals materials, development of a replacement plan if lead lines are located, lead testing for all public and private elementary and middle schools in the service area, lead testing for all daycares in the service area, and increased public outreach.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure no lead water service lines remain on either the public or private side of the City's drinking water system
<b>Benefits</b>	Safe drinking water and compliance with EPA mandates
<b>Scope/Comments</b>	Inventory of all public and private water service laterals, development of replacement plan for any lead lines identified, update of lead and copper testing protocols, lead testing for all schools and daycares in the service area, and increased public outreach and communication
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	4,400,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 2,400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000	\$ 4,400,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 10,308	\$ 1,100,000	\$ 822,423	\$ 822,423	\$ 822,423	\$ 822,423	\$ 4,389,692	\$ 4,400,000



Water Service Gooseneck  
Connections to Main



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	There is no asset directly scoped within this project. Public outreach and communication portals and/or asset management systems may require capital investment for configuration with ongoing licensing and maintenance fees, and any lead infrastructure identified will require capital replacement with ongoing OBI.	<b>Estimated Ongoing Annual Impact</b>
		Personnel \$ -
		Contractuals \$ -
		Commodities \$ -
		Other \$ -
		<b>Total</b> \$ -



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Miscellaneous Water Line Replacements	<b>Project Start Year</b>	2019
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Replacement of water main sections of the City Water Distribution system that have met their useful life.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure water infrastructure is optimized for service delivery to minimize leaks and breaks
<b>Benefits</b>	Increased customer satisfaction and decreased maintenance and repair expenses
<b>Scope/Comments</b>	Line improvements City-wide
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	8,204,561
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 3,504,561	\$ 1,450,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 850,000	\$ 4,700,000	\$ 8,204,561

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 3,504,561	\$ 1,450,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 850,000	\$ 4,700,000	\$ 8,204,561



Water Main Replacement



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	None anticipated. New lines replace existing assets with comparable operating impact already budgeted. Savings are possible in reduced leak, break and repair costs.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Source Water Assessment Program (SWAP)	<b>Project Start Year</b>	2019
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Ongoing assessment and related response required to monitor the Abercorn Creek Watershed and protect Abercorn Creek which is a source of drinking water. Protection of water quality includes land conservation, land owner payments for water quality protection, and water quality monitoring.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To protect the water quality in Abercorn Creek, an essential drinking water source
<b>Benefits</b>	Public health and environmental protection and contributes to keeping water rates low
<b>Scope/Comments</b>	Water quality monitoring, land conservation, and payments to land owners for water quality protection
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	750,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 500,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 750,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000



### LOCATION

<b>Address</b>	Abercorn Creek
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No operating budget impact is anticipated.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Supervisory Control & Data Acquisition (SCADA) Upgrade	<b>Project Start Year</b>	2019
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	N/A
		<b>Additional Strategic Priority</b>	N/A
<b>Project Description</b>	Upgrade the Supervisory Control and Data Acquisition (SCADA) system hardware and software for the water wells.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure continuous remote monitoring and control of water well systems
<b>Benefits</b>	Ability to rapidly respond to system alerts and maintain safe, efficient system operations
<b>Scope/Comments</b>	Upgrade SCADA hardware and software components system-wide
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	1,111,459
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 886,459	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 225,000	\$ 1,111,459

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 250,000	\$ 195,728	\$ 195,728	\$ 195,728	\$ 195,728	\$ 78,548	\$ 861,459	\$ 1,111,459



SCADA Controls



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Operating impacts are estimated on a case-by-case basis as components are added or upgraded for potential operating expense increase or savings.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Valve Replacement Program	<b>Project Start Year</b>	2019
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Replacement of Water Distribution operating valves that have met their useful service life and have become non-operable or at high risk of failure.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure water infrastructure is in optimum condition so necessary potable drinking water and fire protection resource is available
<b>Benefits</b>	Increased customer satisfaction and decreased maintenance and repair expenses
<b>Scope/Comments</b>	Capital replacement of end-of-life valves system-wide
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	6,319,056
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,569,056	\$ 500,000	\$ 750,000	\$ 1,000,000	\$ 1,250,000	\$ 1,250,000	\$ 4,750,000	\$ 6,319,056

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 750,000	\$ 1,113,811	\$ 1,113,811	\$ 1,113,811	\$ 1,113,811	\$ 1,113,811	\$ 5,569,056	\$ 6,319,056



Typical Gate Valve in Manhole



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	None anticipated. New valves replace existing assets with comparable operating impact already budgeted.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Water Booster Station	<b>Project Start Year</b>	2024
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2027
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Construction of Water Booster Station to supply water that meets demand throughout the Southwest Quadrant.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide all customers throughout the City with equitable access to water service
<b>Benefits</b>	Increased development and economic opportunity
<b>Scope/Comments</b>	Pump station design and construction
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	4,100,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 800,000	\$ 800,000	\$ 2,000,000	\$ 500,000	\$ -	\$ -	\$ 3,300,000	\$ 4,100,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 1,600,000	\$ 2,000,000	\$ 500,000	\$ -	\$ -	\$ 4,100,000	\$ 4,100,000



Typical Water Booster Station



### LOCATION

<b>Address</b>	200 Pine Meadow Drive
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	Electricity costs are the most significant expense for the water booster station. It requires little personnel or contractor maintenance. The expanded service area can be expected to result in offsetting revenues but the revenues are not included in the estimate at this time.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ 682
		Contractuals	\$ 102,000
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ 102,682</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Water Line Repair/Restoration (Paving)	<b>Project Start Year</b>	2020
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Replace water lines in areas that are being repaved, capitalizing on opportunities when street asphalt is being removed and milled to access water lines for maintenance and replacement.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To maximize opportunities for process efficiencies
<b>Benefits</b>	Cost and time savings accessing lines to be replaced when scheduled with paving projects
<b>Scope/Comments</b>	Repairing/replacing lines in areas where asphalt is being removed and access is available without making additional street cuts
<b>Related Projects</b>	Street Paving & Resurfacing, Local Maintenance & Improvement Grant (LMIG) Resurfacing

### FUNDING SOURCE(S)

Water Fund	\$	1,523,338
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 973,338	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 550,000	\$ 1,523,338

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 327,719	\$ 239,124	\$ 239,124	\$ 239,124	\$ 239,124	\$ 239,124	\$ 1,195,619	\$ 1,523,338



Water Main Replacement



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	None anticipated. New lines replace existing assets with comparable operating impact already budgeted. Savings are possible in reduced leak, break, replacement and repair costs.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	Well Preventative Maintenance	<b>Project Start Year</b>	2019
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	N/A
<b>Recurring?</b>	Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Planned capital preventative mechanical and electrical maintenance program for wells.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To ensure wells are able to continuously operate at design capacity
<b>Benefits</b>	Reliably adequate flows and pressure for domestic use and fire protection, maximized system life, reduced repair costs & system downtime
<b>Scope/Comments</b>	Maintain water wells each year on a rotating basis, or as-needed
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	2,022,913
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ 1,272,913	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000	\$ 2,022,913

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ 1,250,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 172,913	\$ 772,913	\$ 2,022,913



Well Site



### LOCATION

<b>Address</b>	City-wide
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

<b>Description</b>	No operating impact anticipated - project is a planned capital reinvestment in existing infrastructure. Operating costs are already included in annual budgets.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>



## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	West Gwinnett/I-16 42" Valve Access Restoration	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2026
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Location and access restoration to a critical 42" water gate valve on West Gwinnett Street.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide access to a critical 42" water gate valve for operation, maintenance, repair, and replacement as necessary
<b>Benefits</b>	Improved system hydraulics and system operation
<b>Scope/Comments</b>	Valve manhole location, obstructive asphalt removal, valve operation, and manhole grading
<b>Related Projects</b>	Valve Replacement Program

### FUNDING SOURCE(S)

Water Fund	\$	340,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 200,000	\$ 140,000	\$ -	\$ -	\$ -	\$ 340,000	\$ 340,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 200,000	\$ 140,000	\$ -	\$ -	\$ -	\$ 340,000	\$ 340,000



Typical Water Manhole



### LOCATION

<b>Address</b>	W Gwinnett Street & W Boundary Street
<b>Council District</b>	2
<b>Neighborhood</b>	North Historic District

### OPERATING BUDGET IMPACT

<b>Description</b>	Minimal impact is anticipated. This project restores access to an existing asset. Any costs for maintenance as a result of restored access can be expected to be less than the costs of potential system failures or repairs required due to being unable to access the valve.	<b>Estimated Ongoing Annual Impact</b>	
		Personnel	\$ -
		Contractuals	\$ -
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ -</b>

## CIP Request Summary

### ADMINISTRATIVE INFORMATION

<b>Project Name</b>	West River Street 12" Water Main	<b>Project Start Year</b>	2025
<b>Improvement Category</b>	Water Improvements	<b>Est. Project Complete Year</b> (N/A for recurring)	2026
<b>Recurring?</b>	Non-Recurring	<b>Primary Strategic Priority</b>	Livable Built Environment & Infrastructure
		<b>Additional Strategic Priority</b>	Quality of Life & Fundamental City Services
<b>Project Description</b>	Construction and installation of 750 linear feet of 12" water main and related infrastructure along West River Street from McGuire Street to the water main near the Georgia Power station west of MLK Jr Blvd to support West River Street development needs while maintaining reliable service system-wide.		

### PROJECT DETAILS & NARRATIVE

<b>Objective</b>	To provide equitable and reliable water service throughout the entire distribution system as the service area expands and environmental regulations become more stringent
<b>Benefits</b>	Expanded development opportunities while continuing to serve existing customers and comply with State Environmental Protection Division groundwater regulations
<b>Scope/Comments</b>	Construction and installation of 750 linear feet of 12" water main along W River St including related fire hydrants, water valves, and manholes
<b>Related Projects</b>	N/A

### FUNDING SOURCE(S)

Water Fund	\$	475,000
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### FUNDING SCHEDULE

LTD Funding	Planned Funding Requests					5-Year Plan Total	Total Funding
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000	\$ 475,000

### EXPENSE SCHEDULE

LTD Expense	Planned Capital Expenses					5-Year Plan Total	Total Capital Expenses
	FY25	FY26	FY27	FY28	FY29		
\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000	\$ 475,000



Typical 12" Water Main - Open Trench



### LOCATION

<b>Address</b>	516 W River Street
<b>Council District</b>	City-wide
<b>Neighborhood</b>	City or District-wide

### OPERATING BUDGET IMPACT

Description	Once installed, water main infrastructure requires little operation and maintenance cost through the useful service life until time for replacement. Personnel estimates represent additional time for existing FTEs to perform O&M on the new water main section. Additional positions are not anticipated to be needed to support this capital investment, however additional crews will be required in the future due to the cumulative expansion of the system overall.	Estimated Ongoing Annual Impact	
		Personnel	\$ 1,245
		Contractuals	\$ 2,500
		Commodities	\$ -
		Other	\$ -
		<b>Total</b>	<b>\$ 3,745</b>

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# Appendix





# Unfunded Priority Capital Requests

Many priority projects cannot be funded on an annual basis due to a variety of reasons, most commonly because sufficient revenues are not available. Other reasons that a project may be deferred include neighborhoods being unready for the disruption, insufficient workload capacity of City workers and/or contractors to implement, or other funding sources (such as grant or SPLOST) may be available to fulfill the need.

Some projects on this list such as Brick Drainage Pipeline Rehabilitation & Replacement, City Hall Historic Restoration, and Guy Minnick Park Improvements have partial funding, but only enough to complete a reduced or phased scope of work. In these cases, the amount listed is the funding required to complete the full scope of work as recommended by project managers.

As funding becomes available throughout the course of the year, whether by revenues realized above budget or by expenses realized below budget, these priority projects may be considered for implementation. Several of these projects such as Paulson and Scarborough Complex Improvements, Fell Street Pump Station Replacement, SPD Training Facility, and Stiles Avenue Phase II are candidates to consider for a SPLOST VIII list to be proposed to voters.

Unfunded Priority Capital Needs	5-year Total
Civic Center Redevelopment <sup>1</sup>	\$ 49,900,000
Civic Center Underground Parking Facility <sup>2</sup>	\$ 35,000,000
Fell Street Pump Station Replacement	\$ 15,000,000
Northwest Precinct Construction	\$ 14,700,000
Broughton Streetscape Phase II	\$ 11,400,000
City Hall Historic Restoration	\$ 8,770,000
Stiles Avenue Phase II	\$ 7,655,000
MLK Visitor Center & Tricentennial Park/Railroad Museum	\$ 7,650,000
Paulson Complex Improvements	\$ 7,500,000
Guy Minnick Park Improvements	\$ 5,000,000
Police Headquarters	\$ 5,000,000
SFD Training Grounds & Buildings Improvements	\$ 4,404,020
Brick Drainage Pipeline Rehabilitation & Replacement	\$ 4,000,000
Forsyth Park Lawn Improvements	\$ 3,700,000
Scarborough Complex Improvements	\$ 2,800,000
Highlands SPD Substation	\$ 1,700,000
Gamble Building Renovation <sup>3</sup>	TBD
SPD Training Facility (Travis Field) <sup>3</sup>	TBD
<b>Total</b>	<b>\$ 184,179,020</b>

<sup>1</sup> Estimate from the May 23<sup>rd</sup>, 2024 Civil Legacy Cost Benefit Model workshop presentation including arena demolition, site redevelopment, and renovation of the theatre, lobby, and meeting rooms. Does not include optional office space frontage (additional \$36M).

<sup>2</sup> Project is anticipated to be bond funded with the debt service supported by garage revenues in the Parking Fund.

<sup>3</sup> Scope of work options and estimates are still in development.

# May 25<sup>th</sup>, 2023 Council Resolution

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**A RESOLUTION OF THE MAYOR AND ALDERMEN OF THE CITY OF SAVANNAH, GEORGIA, AUTHORIZING THE CITY MANAGER TO EXECUTE HOTEL/MOTEL EXCISE TAX UNDER O.C.G.A. 48-13-51(b); TO ALL NECESSARY ACTS TO ACCOMPLISH THE INTENT OF THIS RESOLUTION; TO PROVIDE AN EFFECTIVE DATE OF THIS RESOLUTION; AND FOR OTHER PURPOSES**

WHEREAS, Savannah City Council passed a resolution on February 25, 2021 requesting the Georgia General Assembly pass legislation enabling the City of Savannah to move into a new Hotel Motel Tax Authorization Clause O.C.G.A. 48-13-51(b);

WHEREAS, Savannah City Council's requesting resolution outlined the Tourism Product Development Projects for which Hotel Motel Tax would fund as the following: \$20 million redevelopment of Savannah's waterfront; \$10 million renovation of the Historic Water Works building; \$10 million expansion of the Tide to Town Urban Trail Network; \$17 million to create trails, sidewalks and other connections between the Historic District, westside neighborhoods and the new arena; \$3.5 million for museum development; \$2 million for a water access facility on Savannah's southside; \$2 million for wayfinding signage; and \$1 million for West Bay Street gateway enhancements; and

WHEREAS, during the 2023 State Legislative Session, the Georgia General Assembly and Governor passed legislation enabling the City of Savannah to adjust their hotel/motel tax from six percent to eight percent, subject to spending restrictions identified in O.C.G.A. 48-13-51(b); and

WHEREAS, the City of Savannah desires to adopt a Hotel Motel Tax rate of eight percent; and,

WHEREAS, all Hotel Motel Tax revenues and Tourism Product Development Projects must comply with the definitions and requirements of O.C.G.A. 48-13-51(b); and,

WHEREAS, Hotel Motel Tax revenues have grown since Savannah City Council's passage of the February 25, 2021 requesting resolution.

NOW, THEREFORE, BE IT RESOLVED THAT the Mayor and Aldermen of the City of Savannah will prioritize Tourism Product Development Projects in the following manner:

1. Redevelopment of River Street, Savannah's Waterfront in the amount of \$30 million dollars;
2. Redevelopment of Historic Waterworks Building and connections between the Historic District, westside neighborhoods and the Enmarket Arena in the amount of \$37 million dollars;
3. Development and construction of the Tide to Town trail network in the amount of \$10 million dollars; and
4. Completion of the remaining tourism product development projects within the resolution in the amount of \$8.5 million dollars.

BE IT FURTHER RESOLVED; In the event of excess Hotel Motel Tax collections, the City of Savannah would allocate the excess revenue to cover additional tourism product development costs in the prioritized fashion listed above.



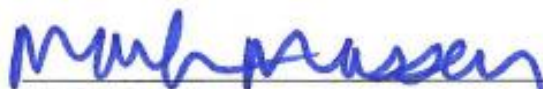
BE IT FURTHER RESOLVED THAT any and all resolutions, or any part thereof, in conflict with this resolution are hereby repealed. The new hotel/motel tax rate and allocations outlined in this resolution shall be effective on September 1, 2023.

ADOPTED by the Mayor and Aldermen of the City of Savannah, this the 25<sup>th</sup> Day of May, 2023.



Van R. Johnson, II  
Mayor of Savannah

Attest:



Mark Massey  
Clerk of Council



# Tourism Product Development (TPD) 5-year Detail

Tourism Product Development (TPD) projects have been prioritized in accordance with Council's May 25, 2023 Resolution combined with consideration of project readiness and available revenues. The first year of the capital plan is adopted concurrently with the operating budget, and the out-years of the plan are drafted for planning and forecasting purposes. Years 2026 through 2029 are draft estimates only that will be reviewed and updated annually to reflect updated revenue projections and project implementation timelines. The five-year TPD plan includes cash-on-hand allocations as well as estimates potential bond issuances to facilitate implementation of priority projects. Pay-go or cash-on-hand collections are allocated for planning and design costs, with potential bond issuances supporting construction for large-scale projects including River Street, Waterworks Building, and Tide to Town. Out-year available cash-on-hand is forecast assuming a 3% growth rate, then reduced in the years following a bond issuance, roughly estimating debt service at 5% for 20 years.

Not all of the projects specified in the resolution are currently projected for funding in the 5-year plan due to revenue availability and implementation readiness, however all projects specified in the resolution will be funded at least to the levels specified in the resolution prior to TPD revenues being allocated to other allowable expenses as provided by law.

Project Name	LTD	FY25	FY26	FY27	FY28	FY29	LTD-FY29 Total	Remaining Resolution Total
Redevelopment of River Street <sup>1</sup>	1,000,000	500,000	4,836,550	-	53,663,450	-	60,000,000	(30,000,000)
Waterworks Building <sup>1</sup>	4,315,000	4,063,450	-	-	-	11,621,550	20,000,000	-
Westside Neighborhoods Connectivity <sup>2</sup>	-	-	481,304	4,565,479	6,482,331	2,372,588	13,901,702	3,098,298
Tide to Town Urban Trail Network <sup>1</sup>	1,000,000	1,000,000	12,000,000	-	-	-	14,000,000	(4,000,000)
Museum Development (Springfield Terrace School)	-	1,250,000	1,700,000	-	-	-	2,950,000	550,000
Southside Water Access	300,000	-	-	1,700,000	-	-	2,000,000	-
Wayfinding Signage	-	-	-	-	-	-	-	2,000,000
West Bay Street Gate Enhancements	-	-	-	-	-	-	-	1,000,000
<b>Total</b>	<b>\$ 6,615,000</b>	<b>\$ 6,813,450</b>	<b>\$ 19,017,854</b>	<b>\$ 6,265,479</b>	<b>\$ 60,145,781</b>	<b>\$ 13,994,138</b>		

<sup>1</sup>Purple text indicates potential bond amount

<sup>2</sup>Westside Neighborhoods Connectivity assigned a separate project activity from the Waterworks Building Redevelopment to facilitate project management and financial accounting, however the project is still projected for total funding of at least \$17M as specified in the Council resolution.

# Six-year SPLOST VII Allocation Plan<sup>1</sup>

Project Name	FY21	FY22	FY23	FY24	FY25	FY26	6-Year Total
Springfield Canal Drainage Improvements	6,000,000	2,000,000	37,000,000	-	-	-	45,000,000
LMIG Resurfacing	49,984	520,000	550,000	550,000	600,000	600,000	2,869,984
Street Paving & Pavement Rehab	3,500,000	3,000,000	3,300,000	3,350,000	3,500,000	3,376,612	20,026,612
Casey South Drainage Improvements (Phase 2B)	22,000,000	-	-	-	-	-	22,000,000
Traffic Safety and Calming	1,000,000	750,000	750,000	1,000,000	750,000	750,000	5,000,000
Sidewalk Replacement & New Installation	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,000,000	6,500,000
Abercorn Streetscape (CNU)	-	-	500,000	-	-	2,500,000	3,000,000
City Hall Historic Renovation	-	3,000,000	-	-	2,000,000	-	5,000,000
Grant Center Replacement	2,500,000	-	-	-	-	-	2,500,000
Grayson Stadium Improvements	80,000	420,000	2,000,000	-	-	3,000,000	5,500,000
Riverwalk Extension	2,000,000	-	-	-	-	-	2,000,000
Waters Avenue Revitalization (Phase 3)	2,000,000	-	-	-	-	-	2,000,000
W. W. Law Swimming Pool Rehabilitation	250,000	-	-	-	-	-	250,000
Shuman Swimming Pool Rehabilitation	500,000	-	-	-	-	-	500,000
Haven Swimming Pool Rehabilitation	500,000	-	-	-	-	-	500,000
Southside Community Center	-	1,000,000	-	-	-	-	1,000,000
Tide to Town	-	-	1,000,000	-	-	-	1,000,000
Daffin Park Improvements	-	205,000	-	-	-	-	205,000
Daffin Park Pool Rehabilitation	-	295,000	-	-	-	-	295,000
Liberty City (Parking and Facility)	-	300,000	-	-	-	-	300,000
Blighted Property Acquisition & Redevelopment	2,000,000	-	1,000,000	2,500,000	2,500,000	2,000,000	10,000,000
Broughton Street Streetscape	7,853,319	-	-	-	-	-	7,853,319
Eastside Early Learning Center	-	-	-	3,125,000	-	-	3,125,000
Police Headquarters Renovation	3,200,000	-	1,500,000	-	-	-	4,700,000
Public Safety Technology Improvements	-	-	-	-	-	1,000,000	1,000,000
Fire Truck Replacement	2,000,000	-	-	-	-	-	2,000,000
Downtown Streetscape GO Bonds Retirement	6,700,000	-	-	-	-	-	6,700,000
Guy Minnick Park Improvements	-	-	-	-	-	2,000,000	2,000,000
Fiber Optic Cable Replacement	-	-	-	-	-	3,000,000	3,000,000
<b>Total</b>	<b>\$63,233,303</b>	<b>\$12,590,000</b>	<b>\$48,700,000</b>	<b>\$11,625,000</b>	<b>\$10,450,000</b>	<b>\$19,226,612</b>	<b>\$165,824,915</b>

<sup>1</sup> FY21-FY24 reflect actual allocations through adopted capital plans as well as capital budget adjustments during the operating years. FY25 is adopted and FY26 is projected at the remaining balance of Tier I and Tier III allocations as specified in the July 26, 2019, IGA, Exhibit A, section 2.

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