

2023 BUDGET

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Dear Mayor and Thomasville City Councilmembers,

For your consideration, this document contains the fiscal year 2023 proposed budget for the City of Thomasville. This budget represents the hard work and dedication of every department to conscientiously continue to provide governmental and utility services to our community. This policy document also represents our continued commitment to prudent fiscal management, to effective service delivery and to supporting an affordable quality of life for our citizens. Once adopted by the City Council, the budget establishes the direction for all City government programs and services for the coming year. It represents the consensus of City Council direction and staff recommendations on how to best accomplish Council goals and respond to the highest priorities of community needs. We based the approved budget on the City Council's goals, vision and priorities from this past year with many of the goals stretching into the future.

Budget Challenges and Priorities

As we continue to face challenges with delays in materials and increased prices, there are other factors that played a role in this proposed budget, including:

Recruitment and Labor Shortage - It has been difficult to find qualified individuals to fill key position vacancies within our organization. Public safety has been greatly affected, which is one area that requires advanced training before positions can be filled. The vacancy rate is currently over 12% just throughout our police and fire departments. The good news is we have dedicated recruitment efforts in 2023 to assist in finding qualified candidates to maintain the level of public service that our community expects.

Delays in Materials, Inflation, and Increased Pricing - Costs have significantly increased from what was budgeted in 2021 and 2022 due to delays in materials for large projects and vehicle/equipment purchases. The Remington Avenue Streetscape project is one example. This project was originally estimated at \$8 million, and material costs have increased industry-wide by at least 30% since that estimate. It is also increasingly difficult to purchase new vehicles because of shortages in the industry, with many vehicles having a two to three-year lead time. We are still faced with lingering effects from COVID-19, which has caused material shortages and inflation. Our municipal budget is affected as much as the average household budget. When you go to the grocery store to purchase items, you feel that impact on your bottom line because items just cost more now. That is the same for city government. Inflation and the impact it's having on the costs we incur to operate are a huge factor in developing the 2023 budget.

Building Fund Balance and Reserves for the General Fund and Utilities - The City of Thomasville does not levy a property tax, which is normally what funds a municipality's General Fund. Our key operations are funded through transfers from our Utility Funds, primarily the Electric Fund, which places a lot of pressure on our Electric budget. In the future, we want to build a balance in our General Fund and build reserves in our Utilities Fund so that we are protected in emergency situations. Take a look at the current city of Fort Myers, Florida as an example. If Thomasville were to be affected by something like storm damage that is currently affecting Fort Myers, it could create a critical financial impact on our organization.

Fuel Cost – Our fuel costs increased 77% in 2022 due to a nationwide increase in oil prices. This is something we did not adequately budget for this year, but we have accounted for these increased costs in our 2023 budget.

Pay and Class Study – We moved forward with our first Pay and Class Study to ensure that we were offering wages for our positions that reflected the market and stabilize our workforce. This is important so that our workforce continues to be a resource when serving our community. The last Pay and Class Study was performed internally from 2017-2018.

Parks and Recreation and Stormwater Studies and the Remington Streetscape Project – Community engagement sessions concerning projects such as these also create a high level of expectation in our community, especially to get these projects underway. The large projects cost a lot of money, but we understand through community engagement that these projects are desired and valued by our citizens. Because of this, we need to factor this into our budget calculations. Stormwater improvements are something that our citizens have also expressed a need for, but again, those improvements come with the need for a possible new utility to fund these improvements.

Budget Highlights

Key Revenue Highlights:

- General Fund's revenue projections forecast a baseline of \$21,091,950, while 61% of those revenues are transfers in from other funds, primarily Electric.
- The City's largest enterprise fund, Electric, projects revenues remaining flat at \$56,173,154 compared to \$56,153,876 in 2022, even with the slight incremental \$2 increase to the base rate.
- After transfers, Electric is projecting to have a loss of \$2,869,542.
- Water Fund projects revenues to be \$6,635,194, which includes a three (3) percent increase in rates for 2023 to help cover debt, operational and capital costs.
- Wastewater Fund projects revenues to be \$6,649,925, which includes a five (5) percent increase in rates for 2023 to help cover debt, operational and capital costs.

Key Expenditure Highlights:

- Personnel costs will increase by roughly 8% due to the implementation of the Pay & Class Study. This will bring the minimum pay from \$12.25 to \$15.00.
- Fuel costs are projected to be \$1,426,050, an 88% increase over 2022's budgeted fuel costs.
- Some major capital projects anticipated for 2023 include the Remington Avenue Streetscape, Parks/Recreation Study Improvements, CDBG Dewey City Phase I and II infrastructure projects, and a new Downtown Bathroom, which all include inflated pricing for materials and supplies.

Thank you for this opportunity to present this proposed balanced budget and provide a plan for the City of Thomasville to invest in our staff, services, and infrastructure while also being fiscally responsible to our citizens.

Sincerely,

Alan Carson,
City Manager

CITY GOVERNMENT

The City of Thomasville was originally incorporated by an act of the General Assembly of Georgia in 1826. The City's first charter was approved in 1831, and new charters were approved in 1889, 1943, 1990, and 2019. The latest charter became effective December, 2019. The City operates under a Council-Manager form of government. The City Council is made up of five Council members, two elected from each of the City's two Districts and one elected at large. Council members serve four-year terms, and the Mayor, appointed by the Council, serves a two-year term.

The City Manager, who is appointed by and reports to the City Council, serves as the Chief Administrative Officer and is charged with the implementation of City Council adopted policies and directives and the day-to-day operations of the City. The City Manager is responsible for hiring directors to oversee each department.

These departments provide a range of both traditional governmental services and utilities services to over 30,000 residents, with approximately 20,000 citizens in Thomasville and 10,000 in unincorporated Thomas County. Traditional governmental services include general administration, police and fire protection, recreation, and economic development, as well as the construction and maintenance of highways and streets. The City's utilities services include electricity, water, wastewater, solid waste, natural gas, telecommunications, telephony, cable television and internet access. The City also operates the community's golf course, municipal auditorium/amphitheater, regional airport and Subtitle D landfill. The City provides support to these various operations through its building and fleet maintenance, customer and marketing services, financial and engineering services and information systems operations. In addition to administering its employee pension program, the City reserves funds for its health, dental, workers' compensation claims and policy deductibles, managing these risks internally.

As a part of its overall community and economic development initiatives, the City works through the Downtown Development Authority (DDA), the Destination Thomasville Tourism Authority (DTTA), the Land Bank Authority (LBA), and the Thomasville Payroll Development Authority (PDA).



*Pictured above: Thomasville City Council (left to right, front to back)
Councilmember Scott Chastain, Mayor Pro Tem Todd Mobley,
Mayor Jay Flowers, Councilmember Wanda Warren, and
Councilmember Terry Scott*

CITY COUNCIL STRATEGIC PRIORITIES



PUBLIC SAFETY

Public Safety is achieved when City Government and the community work together to create a city where people feel safe in their neighborhoods and where the crime rate is low. On any given day, the public's safety is of primary importance in the minds of city leaders as they put policies in place, allocate resources and work to provide protection and enforcement for Thomasville's residents, businesses and guests. Operationally, keeping the public safe presents an ever-changing set of challenges



INFRASTRUCTURE

Thomasville's future safety and prosperity depends on safe and sound infrastructure, including access to the internet. Flooding is a part of life along coastal regions but the City of Thomasville is committed to protecting residential and business structures and streets from its devastating impacts. Our city's streets, sidewalks and facilities are a reflection of who we are and the pride we take in our community. They are also essential to helping residents travel to and from educational and employment opportunities. The city is committed to making these essential investments over time.



NEIGHBORHOOD REVITALIZATION

Thomasvillians live in neighborhoods, where much of their lives are spent. We raise our families, our children play there and when possible we work there. So, it is essential that the city focuses on key neighborhood issues such as access to quality, affordable housing, recreational facilities and programs, as well as the challenges of poverty and blight. Streets, sidewalks and trails connect our neighborhoods, creating a sense that we are 'One City'. The vision is that 'Thomasville is an extraordinary place to live, learn and prosper'. The city is committed to that vision and will work to achieve the results to further enhance that as a reality.



ECONOMIC STRENGTH & POVERTY REDUCTION

The City of Thomasville is committed to doing its part to raise our residents out of poverty; prepare youth and adults to participate in the economy and be self-sufficient; line our commercial corridors with viable, appropriate businesses and create a resilient, balanced economy for all.



GOOD GOVERNMENT

The mission of the City of Thomasville is to deliver excellent and dependable public services while building trusting relationships through openness, inclusion and innovation. A government that is committed to analyze and improve its own performance, and inform taxpayers of services they are receiving for their money in terms of results, is the essence of accountability and transparency. The City of Thomasville is committed to creating a culture focused on results for customers and ensuring the community receives exceptional public service.

CITY OF THOMASVILLE, GEORGIA ORGANIZATION CHART



Alan Carson
CITY MANAGER

Sheryl Sealy

ASSISTANT CITY MANAGER

Advertising • Benefits & Wellness
Communications • Community Relations
Country Oaks Golf Course • Customer Service
Downtown and Tourism Development
Human Resources • Information Technology
Marketing • Parks & Recreation • Planning
Risk Management • Special Events • Zoning



Chris White

ASSISTANT CITY MANAGER

Building Inspections • CNSNext
Code Enforcement • Economic Development
Electrical Engineering & Distribution
Engineering Operations • Public Works
Regional Airport • Sales • Telecommunications
Solid Waste & Landfill Operations
System Architecture & Network Operations
Technical Services • Utilities Response Center
Utilities Services • Utility Operations

Dominic Ford

EXECUTIVE DIRECTOR, HUMAN RESOURCES & COMMUNITY RELATIONS

Benefits & Wellness • Community Relations
Human Resources • Risk Management



Mark Harmon

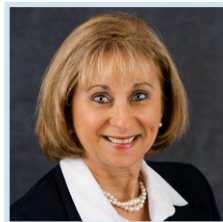
EXECUTIVE DIRECTOR, INSPECTIONS & ENGINEERING

Building Inspection • Code Enforcement
Engineering Operations • Regional Airport

Vicky Bryson

EXECUTIVE ASSISTANT

City Clerk



Ashley Cason

CHIEF FINANCIAL OFFICER

Financial Services • Fleet Services
Purchasing

John Letteney

POLICE CHIEF

Thomasville Police Department



Tim Connell

FIRE RESCUE CHIEF

Thomasville Fire Rescue

FINANCIAL STRUCTURE

Financial reporting treats each government as a collection of separate funds rather than one single entity. For this reason, government budgets are prepared using the fund structure. The Governmental Accounting Standards Board establishes this financial reporting structure for government entities. The City of Thomasville adheres to these guidelines for financial reporting and budgeting purposes. Financial transactions are budgeted within funds based on two categories:

Governmental Funds and Proprietary Funds. The purpose of each fund is to record specific activities or attain certain objectives in accordance with special regulations or restrictions. The Official Code of Georgia states that a balanced budget must be adopted for governmental funds by December 31st of the preceding year for which appropriations and expenditures are set for the following year.

Governmental Funds

Governmental funds are created by law, debt covenants, and by management's decision to enhance financial administration. Resources are accounted for as appropriations which are allocated to expenditures that carry out the fund's objectives in the following manner.

1. General Fund

The General Fund accounts for resources traditionally associated with governments that are not required to be accounted for in another fund. It is often the chief operating fund of a municipal government. Every local government is required to have a general fund. This fund provides the core governmental services to the community.

2. Special Revenue Funds

Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These revenue sources are legally restricted for specified purposes other than debt service or capital projects.

The City budgets the following Special Revenue Funds:

- Audit Evidence
- Asset Forfeiture
- Parks and Recreation
- American Rescue Plan Act (ARPA) Fund
- Special Hotel/Motel Tax

3. Capital Project Funds

Capital Project Funds account for financial resources that are restricted, committed or assigned to expenditures for capital outlays including the acquisition, renovation, maintenance or construction of major capital projects, such as buildings, parks, streets, bridges, and other City facilities, infrastructure and equipment.

The City budgets the following Capital Project Funds:

- 2012 Special Purpose Local Option Sales Tax
- 2018 Special Purpose Local Option Sales Tax
- C.H.I.P Grant
- Community Development Block Grants (CDBG)

Proprietary Funds

Proprietary Funds are used to account for the ongoing activities of the City which are similar to those often found in the private sector. Proprietary funds are those funds where the City charges a fee in order to recover costs. All assets, liabilities, equities, revenues, expenses and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. The City maintains two different types of proprietary funds: Enterprise and Internal Service Funds.

1. Enterprise Funds

Enterprise funds account for activities that are financed and operated in a manner similar to private business enterprises, wherein the expenses (including depreciation) incurred in providing goods or services to the general public on a continuing basis are financed or recovered primarily through user fees.

The following Enterprise Funds are budgeted and maintained by the City:

- Water
- Wastewater
- Electric
- Natural Gas
- Solid Waste
- Municipal Airport
- Special facilities (Auditorium, Amphitheatre, and Event Center)
- Broadband Fund
- Compressed Natural Gas
- Country Oaks Golf Course
- Landfill

2. Internal Service Funds

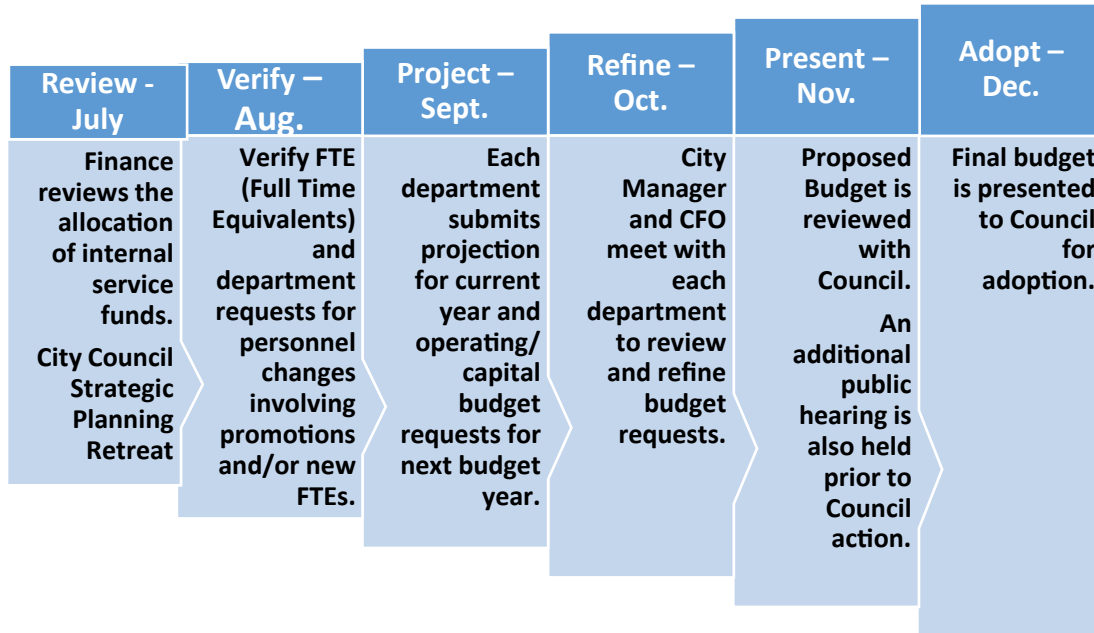
Internal Service Funds are frequently referred to as revolving funds and account for the financing of goods and services provided by one department or agency of a government to other departments or agencies on a cost-reimbursement basis. These departments are also permitted to supply services to outside agencies for a fee.

The following Internal Service Funds are budgeted and maintained by the City:

- City Shop
- Building Maintenance
- Purchasing
- Financial Services
- Civil Engineering
- Human Resources
- Customer Service
- Marketing
- Technical Services
- Information Technology
- Self-Insurance

BUDGET PROCESS

Budget Preparation Schedule



Budget Execution

January 1st of each year, the Adopted Budget is implemented. Concurrently, an analysis of the previous year's actual expenditures is conducted. During this analysis, problem areas are identified and reconciled. Problem areas that have an impact on the current year are closely monitored. Moreover, throughout the year, expenditures, revenues and performance data are monitored in order to ensure the successful implementation of the City's service plan and more fully prepare for the next fiscal year.

Budget Amendment

As conditions change or circumstances are altered, the budget process allows for amendments. Because the Budget is a resolution adopted by the Mayor and City Council, the amendment process is similar to that used to amend other resolutions. A majority positive vote by Council is required. The legal level of control is set at the service center/fund level. Budget amendments that exceed service center/fund level totals must be approved by City Council. Following the year end close process, all budget amendments are brought to Council for approval.

FINANCIAL POLICIES

CITY OF THOMASVILLE, GA

Adopted [03/28/2022]

1. General Financial Goals

- a. To provide a financial base sufficient to sustain municipal services to maintain the social well-being and physical conditions of the City.
- b. To be able to withstand local and regional economic trauma, to adjust to changes in the service requirements, and to respond to other changes as they affect the community.
- c. To establish and maintain an excellent credit/bond rating in the financial community and assure citizens/taxpayers that Thomasville's city government is maintained in sound fiscal condition.
- d. To consider and provide for the needs of future generations in the Thomasville community.

2. Operating Budget Policies

- a. The operating budget is the City's comprehensive one-year financial plan which provides for the desired level of city services as defined by the City's priorities. A budget will be developed every year using a "budgeting by priorities" process.
- b. The goals of the budgeting by priorities process are:
 - 1. Align the budget with Council priorities
 - 2. Measure progress towards priorities
 - 3. Get the best value for each tax dollar
 - 4. Foster continuous learning in the City
 - 5. Build regional cooperation
- c. The City's annual operating budget will include the following funds: general fund, special revenue funds, capital funds, enterprise funds, and internal funds. It will include operating budgets for the following component units: Payroll Development Authority (PDA), Downtown Development Authority (DDA), and Land Bank Authority (LBA), Destination Thomasville Tourism Authority (DTTA).
- d. The City council will adopt appropriations at the fund level.
- e. All budgetary procedures will conform to state regulations and generally accepted accounting principles.

- f. The City's annual budget will be developed in accordance with the policies and priorities set forth in the City Council's goals and federal and state laws.
- g. The City seeks to maximize the value the public receives through its spending.
- h. Essential services will receive first priority for funding. The City staff will attempt to maintain current service levels for all essentials services. The City will identify services for reduction or elimination, if necessary, before essential services.
- i. The City intends to budget for the current portion of long term debt associated with investing in capital infrastructure and the annual costs of maintaining and replacing capital.
- j. "One-time" expenses require specific authority to be carried forward into subsequent budgets.
- k. Revenues and expenditures for the General Fund and all major operating funds shall be projected for the current year and the ensuing five years. The City will work toward developing a projected five-year plan by the next budgetary cycle starting with the 2024 Budget.
- l. Annual operating budgets should provide for design, construction, maintenance and replacement of the City's capital, plant, and equipment.
- m. The City will maintain all its assets at a level such that it protects the City's capital investment and minimizes future maintenance and replacement costs.
- n. The City will maintain an equipment replacement and maintenance needs analysis for the life cycle of the equipment and will update this projection every year consistent with budget development.

- o. The City of Thomasville defines a balanced budget as current annual revenues (including fund balances) are equal to or greater than current annual budgeted expenditures. The City further defines a structurally balanced budget as current on-going revenues (without including fund balances) as equal to or greater than current on-going expenses. The annual budgets for ALL City funds will be structurally balanced throughout the budget process.
1. Operating revenues must fully cover operating expenditures, including debt service.
 2. Ending fund balance (or working capital in the enterprise funds) must meet minimum policy levels.
 - The City desires to establish an initial goal to maintain its unassigned fund balance at 15% of General Fund revenues and transfers in within 3-5 years with a longer goal to maintain a balance of 25%. Amounts in excess of 25% are permitted to be used for one-time purposes such as capital expenditures.
 - If at the end of the fiscal year, it is anticipated that the projected or estimated amount of the unassigned fund balance will be less than the minimum requirement, then the City Manager shall prepare and submit to the City Council, in conjunction with the proposed budget, a plan for the expenditure reductions and/or revenue increases necessary to restore the minimum requirements within a three-year period.
- p. The City will not use one-time revenues for operations. When considering the use of new revenues, staff will assure that the source of revenue is available for a least three years. All general government current operating expenditures will be paid from current revenues.

Reports on revenues and expenditures will be prepared on a timely basis monthly. A written report will be presented to the City Council quarterly. Department Heads will receive monthly budget reports and are responsible for financial management of their departments.

The city will avoid budgetary and accounting procedures which balance the current budget at the expense of future budgets.

- q. Budget amendments to the City's annual budget are necessary to recognize the receipt of unanticipated revenues and/or to modify spending plans. Amendments to the City's budget will be collated and presented to the City Council for review and approval as needed.
- r. All supplemental appropriations for programs (appropriations requested after the original budget is adopted) will be considered as a result of changes since the adoption of the annual budget including the availability of new revenues (such as unanticipated grants).

All supplemental appropriations will conform to the "budgeting by priorities" process.

The City will refrain from making budgetary decisions (specifically allocating resources to be expended) outside of a budget process as described by this policy.

- s. Budget Calendar: Each year a budget calendar is developed that details the dates when the

budget is presented to the Mayor and Council as well as any called public meetings to discuss the proposed budget and citizen input.

1. In order to facilitate and implement the budget process, the City Manager will propose an annual budget calendar at the first regular Council meeting in June each year.
2. The calendar will be comprehensive in nature and generally provide for a process that resembles the Best Practices for municipal budgets as published by the Government Finance Officers Association.

3. Revenue Policies

- a. The City will strive to maintain as diversified and stable a revenue system as permitted by state law to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.
- b. Because revenues, especially those of the General Fund, are sensitive to both local and regional economic activities, revenue estimates provided to the City Council shall be conservative.
- c. The City will estimate its annual revenues by an objective, analytical process using best practices as defined by the Government Finance Officers Association.
- d. The City will project revenues for the next five years and will update this projection annually.

The Finance Department will annually review each potential major revenue source before going to the full Council for review. The City will strive to maintain a diversified mix of revenues in order to balance the sources of revenue amongst taxpayers and provide ongoing stability.

- e. The City will establish all user charges at a level related to the cost of providing the service and within policy parameters established by the City Council. Charges for services benefiting specific users should be established at a rate that recovers full costs, including all direct and capital costs.
- f. Each year as part of the budget process, the City will review user fees to adjust for the effects of inflation and other factors as appropriate. The City will set fees for user activities, such as recreational services, at a level to support the direct and indirect costs of the activity.

- g. The City will set fees and user charges for each enterprise fund at a level that fully supports the total direct and indirect cost of the activity including the cost of annual depreciation of capital assets. For rate modeling purposes the City will utilize a Debt Service Coverage Test to evaluate revenue sufficiency. The results of this test will be used in the rate setting process to ensure that the enterprise funds generate the appropriate level of revenue to satisfy all operating costs, cash obligations, and debt coverage requirement of 1.25x times annual debt service.

4. Expenditure Policies

- a. The City budget will provide for a sustainable level of service as defined in the context of the Budgeting by Priorities process.
- b. The City's operating budget will not use one-time revenues to support ongoing operational costs. When considering the use of new revenues for funding ongoing operational cost, staff will assure that the source of revenue is available for at least three years.
- c. The City will maintain expenditure categories according to state statute and administrative regulation. Capital expenditures shall meet the requirements of generally accepted accounting principles (GAAP).
- d. The City will forecast its General Fund expenditures annually for the next five years. The drivers and assumptions used in the forecast will be described.
- e. A cost allocation plan will be established, maintained and updated as a part of each City budget. The cost allocation plan will be the basis for distribution of general government costs to other funds or capital projects (also known as indirect costs).

5. Capital Improvement Policies

- a. The City will prepare a five-year Capital Improvement Plan (CIP) which will be updated annually and presented to the City Council. This plan will assist in planning, scheduling, acquisition and financing of capital projects. Capital funds may be used on:
 - 1. Non-recurring capital expenditures (such as capital projects).
 - a. Qualifying non-recurring capital projects should be at least \$100,000 (or part of a system with a value of more than \$100,000); and
 - b. towards an asset with a useful life of at least five years; or
 - c. directly for related costs (such as studies, plans, monitoring of capital asset performance, etc.); or
 - d. Planning efforts that result in specific capital improvements identified in the City's Capital Improvement Plan and approved by the Capital Improvement Plan Committee.

- b. The capital improvement program and the base operating budget will be reviewed at the same time to ensure that the City's capital and operating needs are balanced with each other and that the capital improvement program is aligned with the City's other long-range plans.
- c. The City will develop a five-year plan for capital improvements including operations and maintenance costs and update it every year. Capital expenditures will be forecasted taking into account changes in population, changes in real estate development, or changes in relevant economic condition of the City and the County.
- d. The City will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted to Council for approval. The City will use intergovernmental assistance and other outside resources whenever possible.
- e. The City will determine the least costly financing method for all new projects.
- f. The City will develop and maintain a Capital Improvement Plan that facilitates the planning for meeting the facility and other capital needs of the community consistent with the City's vision, comprehensive plan and functional area plans (in that order).
- g. The City will focus its efforts on securing grants for capital expenditures that are included in the City's Capital Improvement Plan.

6. Debt Management Policy

Purpose – The purpose of this policy is to set forth the parameters for issuing debt and managing outside debt. The intent is to provide structure for decisions regarding the timing and purposes for which debt may be issued, types and amounts of permissible debt, method of sale and structural features that may be included.

Conditions for Using Debt

Debt financing of capital improvements and equipment will be done only when one or more of the following conditions exist:

1. When non-continuous projects (those not requiring continuous annual appropriations) are desired;
2. When it can be determined that future users will receive a benefit from the improvement;
3. When it is necessary to provide basics services to residents and taxpayers;
4. When total debt, including that issued by overlapping government entities, does not constitute an unreasonable burden to residents and taxpayers.

7. Short-Term Debt Policies

- a. Short-term debt is defined as a period of one year or less.
- b. The City may use short-term debt to cover temporary cash flow shortages, which may be caused by a delay in receipting tax revenues or issuing long-term debt. The City will not use short-term debt for current operations.
- c. The City may issue interfund loans rather than outside debt instruments to meet short-term cash flow needs. Interfund loans will be permitted only if an analysis of the affected fund indicates excess funds are available and the use of these funds will not impact the fund's current operations. All interfund short-term borrowing will be subject to City Manager's and Chief Financial Officer's approval and will require a repayment plan.
- d. All short-term interfund loans and cash balances will be reported to the Council on a monthly basis.

8. Long-Term Debt Policies

- a. Long Term debt is that debt which exceeds a year.
- b. The City will utilize long-term borrowing for capital improvements that cannot reasonably be financed on a pay-as-you-go basis from anticipated cash flows.
- c. When the City determines that future users will receive a benefit from the capital improvement that the debt financed.
- d. When the project is necessary to provide basic services to City residents.
- e. Acceptable uses of bond proceeds are items which can be capitalized and depreciated. Refunding bond issues designed to restructure currently outstanding debt is also an acceptable use of bond proceeds provided that the net present value (NPV) of savings is at least 3%.
- f. The City will determine whether self-supporting bonds (such as special assessment improvement district bonds) are in the City's best interest when planning to incur debt to finance capital improvements.
- g. The City will not use long-term debt for current operations.

h. General Obligation Bond Policy

1. Every project proposed for financing through general obligation debt shall be accompanied by a full analysis of the future operating and maintenance costs associated with the project.
2. Bonds cannot be issued for a longer maturity schedule than a conservative estimate of the useful life of the asset to be financed.
3. Before general obligation bond propositions are placed before the voters, the capital project under consideration should have been included in the Capital Improvement Program. The source of funds should describe the intended use of bond financing.

i. Financing of Lease Purchases.

Lease purchase financing may be used when the cost of borrowing or other factors make it in the City's best interest.

j. Long Term Interfund Loans

1. The City may issue interfund loans rather than outside debt instruments as a means of financing capital improvements. Interfund loans will be permitted only if an analysis of the affected fund indicates excess funds are available and the use of these funds will not impact the fund's anticipated operations. All interfund borrowing will be subject to prior approval by the City Manager and Chief Financial Officer and will require a repayment plan and may bear interest.
2. The decision to use interfund loans rather than outside debt will be based on which is deemed to be the most cost effective approach to meet city capital needs. Such assessment will be reviewed by the City's Financial Advisor who shall provide an objective analysis and recommendation to the City Council.
3. All long-term interfund loans and cash balances will be reported to the Council on a monthly basis.

k. Key Debt Ratios

1. Georgia law limits the amount of general obligation debt that the City may issue to 10% of the assessed value of all taxable property located within the boundaries of the City (Georgia Constitution, Article 9, Section 5, and Paragraph 1). However, the City takes a more conservative approach and limits the issuance of all tax supported debt, which includes any General Obligation, Intergovernmental Agreement, SPLOST and Long Term Lease Obligations, to no more than 2.50% of Total Taxable Full Value of the City. Self-supporting tax backed debt (i.e. School Debt) can be excluded from this key debt ratio.
2. Additionally, total tax supported debt service including General Obligation, Intergovernmental Agreement and Long Term Lease obligations, but excluding

SPLOST debt, will not exceed 15% of the Operating Expenditures and Debt Service of the General Fund exclusive of any self-supporting tax backed debt service (i.e. School Debt).

9. Reserve Fund Policies

- a. The City's initial goal will be to maintain a General Operating Reserve of at least 15% of the total General Fund budgeted revenue with a long goal of 25%, excluding the beginning fund balance, development review revenue, and any significant one-time revenue.

This reserve shall be created and maintained to:

1. Provide sufficient cash flow to meet daily financial needs.
 2. Sustain City services in the event of a catastrophic event such as a natural/manmade disaster (e.g. earthquake, windstorm, flood, terrorist attack) or a major downturn in the economy.
- b. Annual surpluses in the General Fund will be used to fund one-time operations and capital expenditures, dedicated to the Capital Improvement Program or placed in an economic contingency account if there are surplus balances remaining after all current expenditure obligations and reserve requirements are met.
 - c. A surplus is defined as the difference between the actual beginning fund balance and the budgeted beginning fund balance. It consists of under-expenditures and excess revenues over and above the amounts included in the annual budget.
 - d. In order to maintain the significant investments in utility capital assets there shall be a transfer from the utility operations funds to the utility reserve funds to be expended on future utility capital needs and projects. The annual reserve amounts will be determined by the stipulations outlined in the City's charter and are as follows:
 1. City of Thomasville Electric General Reserve Fund. The City, from revenues derived from the operations of its electric system now owned or which it may hereafter acquire, shall pay into such fund twenty (20%) percent of the net income from its systems before depreciation charges are made.
 2. City of Thomasville Water Reserve Fund. The City, from revenues derived from the operations of its water system now owned or which it may hereafter acquire, shall pay into such fund twelve percent (12%) of the net income from its system before depreciation charges are made.
 3. City of Thomasville Sewer Reserve Fund. The City, from revenues derived from the operations of its sewer system now owned or which it may hereafter acquire, shall pay into such fund twelve percent (12%) of the net income from its system before depreciation charges are made.

4. City of Thomasville Gas System Renewal and Extension Reserve Fund. The City, from revenues derived from the operation of its gas system shall pay into such fund twelve (12%) percent of the net income from the gas system before depreciation charges are made.
5. Other Utility City of Thomasville Funds (*These reserve funds are not currently stipulated in the charter*). The City, from revenues derived from the operation of its solid waste system shall pay into such fund twelve (12%) percent of the net income from utility system before depreciation charges are made.
- e. The monies in these reserve funds shall be used and applied solely for improvements, extensions, and replacements of the lands, buildings, equipment, and distribution systems now owned and used or which may hereafter be acquired by the City in connection with the operation of its utility system and shall not be used or applied for ordinary operation and maintenance nor for ordinary service connections.
- f. The City will continue to transfer monies to the reserve funds with the goal to achieve and maintain a minimum balance that is equivalent to 180 days cash on hand for each fund. Only when the reserve funds are at this level, will the City draw funds from the reserves to utilize for capital improvements, project, replacements, extensions, etc.
- g. In extreme emergency situations, Council can approve withdrawal from these funds with a plan to restore the minimum requirements within a three-year period.

10. Accounting, Auditing, and Financial Reporting Policies

- a. The City will establish and maintain a high standard of internal controls and accounting practices. The City budgets and accounts for revenues and expenditures on a modified accrual basis in its day to day operations.
- b. The accounting system will maintain records on a basis consistent with accepted standards for local government accounting and the State of Georgia Budgeting, Accounting, and Reporting Systems.
- c. A fixed asset system will be maintained to identify all City assets, their location, condition, and disposition.
- d. Regular monthly and annual financial reports will present a summary of financial activity by major types of funds. The annual reports will be available via the City's website (www.thomasville.gov).
- e. The annual financial report shall conform to Generally Accepted Accounting Principles and be in the form of an Annual Comprehensive Financial Report as described by the GFOA. This report will contain all required information necessary to comply with secondary market disclosures for outstanding bonds.

- f. Copies of the annual financial report Annual Comprehensive Financial Report (ACFR) will be provided to and approved by City Council soon after the audit is complete and report is available. This report will include all audit adjustments.
- g. The City will ensure that City records are audited annually by an independent auditor or auditing firm and which will result in the issuance of a financial opinion. The results of such audit shall be provided to the City Council in a timely manner and will be available to the public via the City's website.

CITY OF THOMASVILLE, GA
2023 COMBINED STATEMENT OF ACTIVITIES

	2022	2023
TOTAL OPERATING REVENUE	140,784,487	142,309,014
TOTAL OPERATING EXPENDITURES	125,385,669	129,574,632
INCOME BEFORE TRANSFERS AND CAPITAL	15,398,818	12,734,382
NET TRANSFERS	(916,413)	(302,858)
INCOME AFTER TRANSFERS	14,482,405	12,431,524
GOVERNMENTAL CAPITAL		
GENERAL FUND	498,244	1,774,000
SPECIAL REVENUE FUNDS	3,049,364	2,187,534
CAPITAL PROJECT FUNDS	7,501,067	6,296,371
TOTAL GOVERNMENTAL CAPITAL	11,048,675	10,257,905
NET INCOME	3,433,730	2,173,619
FULL TIME POSITIONS	498.50 *	498.50 *
PROPRIETARY CAPITAL		
ENTERPRISE FUNDS	13,548,697	14,122,890
INTERNAL SERVICE FUNDS	1,511,344	584,906
TOTAL PROPRIETARY CAPITAL	15,060,041	14,70,796

AUTHORITY CAPITAL:

**Includes positions in the Authority Funds*

**CITY OF THOMASVILLE, GA
2023 COMBINED OPERATING BUDGET
BY FUND TYPE**

	2022	2023
OPERATING EXPENDITURES*		
GENERAL FUND	19,048,843	20,304,696
SPECIAL REVENUE FUNDS	1,830,203	1,616,145
CAPITAL PROJECT FUNDS	548,548	549,517
ENTERPRISE FUNDS	79,750,907	83,927,321
INTERNAL SERVICE FUNDS	23,220,166	23,176,953
TOTAL EXPENDITURES	124,398,667	129,574,632
 AUTHORITIES EXPENDITURES	 1,835,554	 1,887,779

**Before Capital and Transfers*

**CITY OF THOMASVILLE, GA
2023 COMBINED CAPITAL BUDGET
BY FUND TYPE**

	2022	2023
CAPITAL		
GENERAL FUND	498,244	1,774,000
SPECIAL REVENUE FUNDS	3,049,364	2,187,534
CAPITAL PROJECT FUNDS	7,501,067	6,296,371
ENTERPRISE FUNDS	13,548,697	14,122,890
INTERNAL SERVICE FUNDS	1,511,344	584,906
TOTAL CAPITAL	26,108,716	24,965,701
 AUTHORITIES CAPITAL:	 -	 -

DEBT SUMMARY

The goal of the City is to maintain a sound fiscal position; thereby only utilizing long-term debt to provide resources to finance needed capital improvements, while accumulating adequate resources to repay the debt. In addition, it is the City's goal to maintain and improve its credit rating through strong financial administration. The City acknowledges that failure to meet the demands of growth may inhibit its continued economic viability but also realizes that excess outstanding debt may have detrimental effects on the ability of the City to meet its continuing operational needs.

Types of Debt

1. Bonds (General Obligation and Revenue)
 - General Obligation Bonds are bonds that are repaid from the city's revenues and are referred to as general obligation or full faith and credit bonds. This means that the City promises to pay the interest and retire the principal. The money to pay these bonds will normally come from taxes levied by the municipality.
 - Revenue Bonds are bonds that are repaid solely from a specific source of revenue. Revenue bonds cannot be paid out of general municipal funds; money to repay revenue bonds is generated by the project purchased or constructed from the proceeds of the bond sale.
2. Multiyear Installment Purchases and Loans (ex: GMA lease pool program)
3. State and Federal loans are funds granted by and loans obtained from the federal government or any agency pursuant to conditions imposed by federal law (Georgia Environmental Finance Authority (GEFA) revolving loan)

2023 Debt Analysis

As of December 31, 2022, the City has no outstanding general obligation or revenue bonds. Over the years, the City has funded many projects on a pay-as-you-go basis instead of issuing debt that will be paid with future revenues of the City. The City has also utilized GEFA resources as well as GMA lease pool investment program.

The Water and Wastewater Fund has had to finance major capital improvements that require large cash outlays. All of this debt are loans through revolving loan funds administered by GEFA. The programs offered by GEFA are at competitive rates. For 2023, the City anticipates repayment of an existing GEFA loan that is currently in a drawdown phase, along with an additional loan to help fund the upcoming mandated Wastewater Treatment Plant upgrades.

DEBT SERVICE SCHEDULES

Issuing debt commits the City's revenues several years into the future and may limit its flexibility to respond to changing service priorities, revenue inflows, or cost structures. This is important to consider when preparing and balancing the budget each year. Revenues must cover operating and capital costs, but we also cover existing debt requirements as well. In 2017, the City began to pay down GEFA debt. The schedule below provides a summary of the remaining existing GEFA obligations of the City from 2023 through 2040.

GEFA Annual Debt Service Requirements			
	Principle	Interest	Total
2023	1,282,670	294,227	1,576,897
2024	1,308,028	268,869	1,576,897
2025	1,333,918	242,979	1,576,897
2026	1,360,334	231,388	1,591,722
2027	1,387,298	189,599	1,576,897
2028-2032	7,261,929	523,729	7,785,658
2033-2037	1,940,407	72,864	2,013,271
2038-2040	318,267	3,147	321,413
	16,192,850	1,823,656	18,019,652

The following summarize the outstanding GEFA annual debt service requirements by Fund. This schedule does not include the pending GEFA loans.

2023 GEFA Debt Service Requirement			
Fund/Dept	Principle	Interest	Total
Water	557,003	121,004	678,007
Wastewater	725,667	173,223	898,890

PERSONNEL (FULL TIME POSITIONS) SCHEDULE

Dept Name	Budget Year		
	2021	2022	2023
City Council	5	5	5
City Manager	3	3	3
City Clerk	1	1	1
Risk Management	1	1	1
Police/Municipal Court	68	72	75 *
Fire	45	45	45
Streets/Cemetery	27	27	27
Bldg Inspection	4	5	6 **
Planning and Zoning	4	4	4
Main Street	3	3	3
Community Relations	1	-	-
Parks & Recreation	3	3	3
Water	22	23	24
Wastewater	32	32	32
Electric	34	34	34
Natural Gas	11	11	11
Solid Waste	26	26	24 ***
Municipal Airport	7	7	7
Municipal Auditorium	1	1	1
CNS Television	36	36	38
Rose.Net	7	7	7
County Oaks Golf Course	5	5	6 ****
Sanitary Landfill	7	8	8
Fleet Services	8	9	9
Building Maintenance	1	1	1
Purchasing	1	1	1
Financial Services	9	9	9
Civil Engineering	12	12	11
Human Resources	3	4	4
Customer Service	41	40	40
Marketing	13	12	11
Technical Services	29	29	25
Information Technology	18	16	16
Self-Insurance	1	1	1
DTTA (Tourism)	3	3	3
Payroll Development Authority (PDA)	1	1	1
	493	498	498

*Added three full time positions (1 Crime Scene Technician, 1 Narcotics Police Officer II, and 1 Narcotics Sergeant)

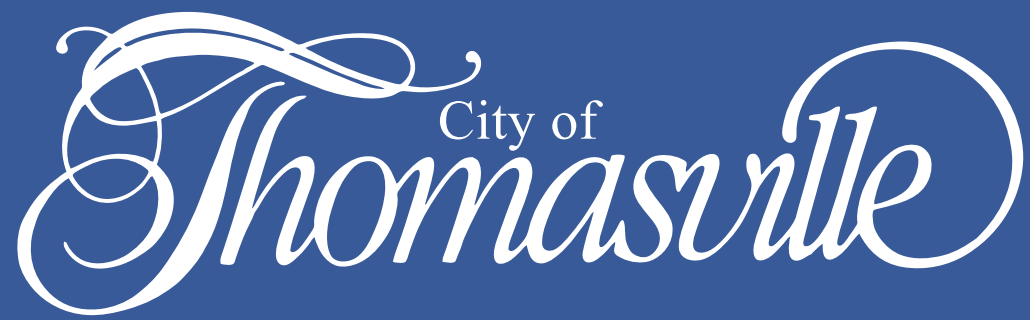
**Added one full time position (Code Enforcement Officer)

***Added one full time position (Dispatcher/Receptionist)

****Added one full time position (Assistant Golf Professional)

Removed 6 Positions (3 Refuse Collectors, 1 Marketing Position, 1 Tech Services Tech, and 1 Civil Engineering Tech)
All other changes in FTE counts are due to FTE reallocation and/or reorganization within the organization

Totals include positions in the Authority Funds



GENERAL FUND

CITY OF THOMASVILLE, GA
GENERAL FUND SUMMARY - REVENUES AND EXPENDITURES
2023 OPERATING BUDGET

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
REVENUE:					
GENERAL REVENUES	8,489,608	9,860,275	9,072,875	9,617,266	7,438,475
CHARGES FOR SERVICES	356,216	466,453	433,300	492,311	662,625
GRANTS AND CONTRIBUTIONS	72,405	294,930	178,748	226,757	83,000
OTHER REVENUES	200,412	533,098	266,450	228,321	116,600
TRANSFERS IN	11,061,658	10,860,000	12,547,500	12,547,500	12,791,250
USE OF FUND BALANCE	-	-	-	-	1,000,000
TOTAL REVENUE	20,180,298	22,014,756	22,498,873	23,112,155	22,091,950
EXPENDITURES:					
PERSONNEL	10,533,479	10,683,127	11,677,803	11,528,596	12,444,830
OPERATIONS	5,787,632	7,243,067	7,371,040	7,344,707	7,859,867
TRANSFERS OUT	2,672,110	2,923,997	2,676,000	2,802,990	-
CAPITAL	404,156	383,907	498,244	1,964,216	1,774,000
TOTAL EXPENDITURES	19,397,377	21,234,098	22,223,087	23,640,510	22,078,696
NET INCOME	782,921	780,658	275,786	(528,355)	13,254
FTE (FULL TIME EQUIVALENTS/POSITIONS)	169.47	171.47	170.62	170.62	170.70

**CITY OF THOMASVILLE, GA
GENERAL FUND - NONDEPARTMENTAL REVENUES
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	7,773,811	8,342,529	7,682,000	8,180,291	5,661,500
CHARGES FOR SERVICES	112,441	232,024	140,000	287,511	254,000
GRANTS AND CONTRIBUTIONS	53,238	-	50,000	58,288	55,000
OTHER REVENUES	21,714	6,949	7,000	7,000	6,750
TRANSFERS IN	10,757,106	10,760,000	12,310,000	12,310,000	12,635,000
USE OF FUND BALANCE	-	-	-	-	1,000,000
TOTAL REVENUE	18,718,310	19,341,501	20,189,000	20,843,090	19,612,250
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	112,711	115,000	115,000	115,000
TRANSFERS OUT	2,672,110	2,923,997	2,676,000	2,671,000	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	2,672,110	3,036,708	2,791,000	2,786,000	115,000
NET INCOME	16,046,199	16,304,793	17,398,000	18,057,090	19,497,250
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the City Council is to represent the community and provide a vision and direction to the City Manager to continuously provide successful government programs and services. In partnership with our community, the Council will ensure that the City of Thomasville carry out its mission to deliver excellent and dependable public services while building trusting relationships through openness, inclusion, and innovation.



DEPARTMENTAL FUNCTIONS

The City Council is to exercises the legislative powers of city government, including adopting the annual City budget, ordinances, and resolutions; setting appropriate tax levies; establishing sewer and water rates, setting other general tax and service rates; and setting the Council agenda.



2023 OBJECTIVES

- Continue to provide Public Safety
- Improve and Maintain City Wide Infrastructure
- Encourage and Support Neighborhood Revitalization
- Economic Strength & Poverty Reduction
- Good Government

**CITY OF THOMASVILLE, GA
GENERAL FUND - CITY COUNCIL
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-
EXPENDITURES					
PERSONNEL	152,783	153,449	161,807	161,807	162,397
OPERATIONS	364,765	442,419	395,886	507,943	327,988
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	517,548	595,868	557,693	669,750	490,385
NET INCOME	(517,548)	(595,868)	(557,693)	(669,750)	(490,385)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	5.00	5.00	5.00	5.00	5.00



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the City Manager's office is to oversee the City's day-to-day operations. A City's ability to operate properly depends on numerous moving parts. There are finances to oversee, labor relations to manage, risk management concerns to address, and administrative functions to execute, among many other things. This department also keeps the City Council informed of various issues and opportunities that will require a decision from them since they set policies for the City.



DEPARTMENTAL FUNCTIONS

There are two distinct, if overlapping, functions:

- To provide direct staff assistance to the Council as a whole and to its individual members.
- To manage the City organization in the delivery of public services.



2023 OBJECTIVES

- Provide direct staff assistance to the City Council
- Execute Council policies
- Ensure that the services and programs the Council has decided upon are effectively delivered
- Work with the City's management team to make certain that the systems and procedures employed in the delivery services are the most effective possible in relation to the program objectives

**CITY OF THOMASVILLE, GA
GENERAL FUND - CITY MANAGER
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	7,315	-	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	7,315	-	-	-	-
EXPENDITURES					
PERSONNEL	329,340	357,507	549,565	552,133	572,344
OPERATIONS	132,618	172,297	204,122	194,326	146,722
TRANSFERS OUT	-	-	-	-	-
CAPITAL	41,849	9,740	20,000	20,000	20,000
TOTAL EXPENDITURES	503,808	539,544	773,687	766,458	739,066
NET INCOME	(496,493)	(539,544)	(773,687)	(766,458)	(739,066)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	2.00	3.00	3.00	3.00	3.00



STATEMENT OF DEPARTMENT'S PURPOSE

The City Clerk serves as the Records Liaison between the City of Thomasville and the public. The City Clerk supports the needs and requirements of the Council of the City of Thomasville; manages and preserves the official records of the City; assists the public in accessing public records and information; and serves as the Municipal Elections Superintendent and Qualifying Officer. It is the mission of the City Clerk to provide these services in a manner that is efficient, fair and courteous.



DEPARTMENTAL FUNCTIONS

- **Record-keeper for Thomasville City Council, Thomasville Payroll Development Authority, Thomasville-Thomas County Land Bank Authority and City of Thomasville Pension Board of Trustees:**
Prepare and distribute agendas, take minutes, and publicize all information that is required to be publicized by the law.
- **Document and publish ordinances and resolutions:**
Assist with and ensure the process of creating an ordinance or resolution follows any legal procedure and processes; publish them for public viewing when subject to public inspection, public release and open records laws.
- **Records Custodian for City in general:**
Assist departments in managing and properly maintaining public records according to Georgia law and retention schedules; the coordination of any open records requests and the disclosure of responsive records pursuant to the Open Records Act of Georgia.
- **Local Filing Officer for Georgia Government Transparency & Campaign Finance Commission (GGTCFC):**
Handle the collection and management of documents related to ethics filings for political candidates (City Council and School Board of Education Members).
- **Municipal Elections:**
Qualify candidates and help coordinate election information, communication, and processes.
- **Annexations:**
Filing, reporting, and maintaining annexation documents.
- **Maintain official Code of the City of Thomasville:**
Updating the Code as amended or changed by Council preparatory to posting of code online; assist with questions and serve as a reference for code questions; code changes or additions; and, research questions concerning code.



2023 OBJECTIVES

- Continue to focus efforts on improving service to Council and community through technological advances.
- Working with Municode, powered by CivicPlus, to present the official Code of Ordinances for the City of Thomasville in a more efficient and searchable manner for staff and the community.
- Utilize Munidocs as a means to provide a user-friendly public storage option for the official records of the City of Thomasville for the community.

**CITY OF THOMASVILLE, GA
GENERAL FUND - CITY CLERK
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	(200)	740	-	201	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	(200)	740	-	201	-
EXPENDITURES					
PERSONNEL	66,587	70,564	71,105	71,017	81,578
OPERATIONS	64,199	76,612	61,052	85,408	84,885
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	130,787	147,176	132,157	156,425	166,463
NET INCOME	(130,986)	(146,436)	(132,157)	(156,224)	(166,463)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.00	1.00	1.00	1.00	1.00

RISK MANAGEMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the City of Thomasville's Risk Management Department is to plan, develop and implement safety policies and procedures and training which will enable our employees to protect revenue and assets, facilitate good judgment, and to efficiently use our resources to accomplish organizational goals.



DEPARTMENTAL FUNCTIONS

Risk assessments, safety inspections, establishes safety and security policies/procedures, drug screenings (random and post-accident), conducts safety drills, civil action claims, submits insurance claims, employee safety training, motor vehicle reports checks, employee and supervisor education and compliance with federal, state and city policy to include Federal Motor Carrier Safety Administration (FMCSA), Georgia Department of Transportation (GDOT), American Disabilities Act (ADA), MVR (Motor Vehicle Report), and Pipeline and Hazardous Materials Safety Administration (PHMSA).



2023 OBJECTIVES

- Ensure compliance with federal and state safety laws
- Continue to identify and evaluate risk
- Reduce and eliminate harmful threats
- Continue to improve communication of risk with the organization
- Support continuity of organization
- Establishing, administering, and effectively communicating sound policies, rules and practices that provides a safe environment for the employees and the community
- Training, development, and education to promote a safe work environment and to mitigate risks

**CITY OF THOMASVILLE, GA
GENERAL FUND - RISK MANAGEMENT
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	371	4,046	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	371	4,046	-	-	-
EXPENDITURES					
PERSONNEL	77,537	77,772	68,702	69,100	88,019
OPERATIONS	67,008	28,328	32,945	30,904	34,476
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	144,545	106,100	101,647	100,004	122,495
NET INCOME	(144,174)	(102,055)	(101,647)	(100,004)	(122,495)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.05	1.05	1.00	1.00	1.15

THOMASVILLE POLICE DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Thomasville Police Department is to enhance the quality of life for our residents, businesses and visitors by providing effective public safety and law enforcement services to the City. TPD enforces state and local laws, regulations and ordinances, investigates criminal activity and traffic crashes, and responds to calls for service and requests for assistance within the city limits. TPD also assists our partner agencies within Thomas County and the southwestern region of Georgia and provides assistance to federal task forces. TPD safeguards the constitutional liberties of all citizens by providing services that are fair, transparent, and unbiased in the application of the law.



DEPARTMENTAL FUNCTIONS

The function of the Thomasville Police Department is to work closely with the community to build strong partnerships while creating a proactive reliance on community resources to reduce the causes of crime so all citizens can live and prosper without the fear of crime. The Thomasville Police Department is a CALEA accredited and Georgia state-certified, full-service law enforcement agency consisting of two Sections (Operations and Support Services) as well as five Divisions (Administrative, Criminal Investigations, Patrol, Records and Special Operations). The Police Department provides 24-hour public safety services to the City of Thomasville through patrol officers, detectives, supervisors and command officers, and provides additional services through the School Resource Unit, Property and Evidence Unit, Professional Standards Unit, Crime Analysis, and Court Operations.



2023 OBJECTIVES

COMMUNITY POLICING: Identify the causes of crime, reduce crime, and build relationships with stakeholders

- Neighborhood Watch Programs (existing and newly implemented)
- Mobile Watch (officers go door to door in teams to hear from citizens)
- Crime Reduction Strategies (crime mapping, department intelligence, etc.)
- Team Projects (mystery shopper, crime vice projects, prostitution, bootleggers, etc.)
- Train officers on de-escalation and crisis intervention
- Quality of life reporting through CityWorks.
- Community seminars (2 per year) to educate the community on crime causes and prevention

EMPLOYEE SAFETY: Zero at-fault accidents and zero lost workdays due to accidents or worker's compensation

- Safety Meetings – Safety Officer emails safety topics to all staff members
- At-Fault accidents – monitor at-fault employee accidents.

TRAFFIC SAFETY: Educating and sponsoring traffic safety events and enforcing traffic laws to improve traffic safety

- Child Seat Safety – Conduct two (2) child safety seat checkpoints. Participate in DFACS child safety seat meetings.
- Traffic Network – Conduct one full road check with GOHS.
- Observation Points – Monthly compliance checks for occupant safety and distracted driving.
- School Safety Event – Conduct traffic safety events in city schools for distracted driving and DUI safety

**CITY OF THOMASVILLE, GA
GENERAL FUND - MUNICIPAL COURT
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	207,999	256,739	325,000	350,000	400,000
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	9,148	16,083	15,000	35,000	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	217,147	272,822	340,000	385,000	400,000
EXPENDITURES					
PERSONNEL	164,621	177,444	242,784	185,447	146,778
OPERATIONS	19,078	23,183	20,125	147,251	183,939
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	183,698	200,627	262,909	332,698	330,717
NET INCOME	33,449	72,195	77,091	52,302	69,283
FTE (FULL TIME EQUIVALENTS/POSITIONS)	5.00	5.00	4.00	4.00	2.50

**CITY OF THOMASVILLE, GA
GENERAL FUND - POLICE PROTECTION
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	160,871	993,500	788,500	786,000	918,500
CHARGES FOR SERVICES	166,027	166,262	183,500	110,000	183,000
GRANTS AND CONTRIBUTIONS	13,767	6,000	13,000	124,333	13,000
OTHER REVENUES	42,758	29,641	201,750	105,408	45,750
TRANSFERS IN	100,000	100,000	100,000	100,000	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	483,423	1,295,403	1,286,750	1,225,741	1,160,250
EXPENDITURES					
PERSONNEL	4,497,960	4,578,005	4,884,821	4,886,678	5,300,504
OPERATIONS	2,038,574	2,823,360	2,549,235	2,728,045	3,001,866
TRANSFERS OUT	-	-	-	-	-
CAPITAL	24,564	-	221,000	221,000	286,000
TOTAL EXPENDITURES	6,561,097	7,401,365	7,655,056	7,835,723	8,588,370
NET INCOME	(6,077,674)	(6,105,962)	(6,368,306)	(6,609,982)	(7,428,120)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	68.00	68.00	72.50	72.50	73.00

THOMASVILLE FIRE RESCUE



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of Thomasville Fire Rescue is to provide a safe environment for the community by minimizing the impact of fire, natural disasters, and injury through public education, quality service, and emergency preparedness.



DEPARTMENTAL FUNCTIONS

Provide fire suppression operations, evacuations, extrication operations, heavy rescue, high angle rescue, removal of fire hazards, chemical spill operations, public education on fire safety, fire prevention inspections, readiness training in rescue, hazardous materials, wellness and physical fitness.



2023 OBJECTIVES

- Manage risk, improve operational safety
- Improve employee health and wellness
- Improve readiness for natural disasters
- Assure continued dependability and serviceability of Thomasville Fire Rescue's fleet
- Implement service delivery per NFPA1710
- Continue to improve our ISO rating

**CITY OF THOMASVILLE, GA
GENERAL FUND - FIRE PROTECTION
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	7,554	6,256	7,000	10,000	7,500
CHARGES FOR SERVICES	300	150	300	300	75,000
GRANTS AND CONTRIBUTIONS	-	247,061	85,748	44,137	-
OTHER REVENUES	3,110	3,150	4,200	12,330	1,000
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	10,964	256,617	97,248	66,766	83,500
EXPENDITURES					
PERSONNEL	2,924,165	2,994,312	3,471,783	3,380,794	3,541,272
OPERATIONS	859,975	970,815	1,135,950	936,310	1,120,233
TRANSFERS OUT	-	-	-	-	-
CAPITAL	13,056	325,196	100,880	1,566,852	600,000
TOTAL EXPENDITURES	3,797,196	4,290,323	4,708,613	5,883,957	5,261,504
NET INCOME	(3,786,232)	(4,033,706)	(4,611,365)	(5,817,191)	(5,178,004)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	45.00	45.00	45.00	45.00	45.00



STATEMENT OF DEPARTMENT'S PURPOSE

The combination of physical assets, management practices, policies, and personnel necessary for the City to provide and sustain structures and services for the welfare and acceptable quality of life for its citizens.



DEPARTMENTAL FUNCTIONS

- Mowing of city rights-of-ways
- Installing and repairing traffic signs
- Repairing roadway failures
- Cleaning, repairing and constructing open and closed-faced storm water drainage culverts
- Tree maintenance within the rights-of-ways
- Special events - provide barricades and support
- Clean-up after storm-related events
- Downtown maintenance
- Rose Garden and bed maintenance
- Building maintenance



2023 OBJECTIVES

- All right-of-ways maintained to City of Thomasville standards
- Assist Engineering with storm-related projects for cost savings
- Repair reported potholes within 24hrs
- Clean and maintain storm drains and ditches to ensure flooding is minimal
- Main Street and Downtown is maintained to the highest standards for visitors and merchants
- Building maintenance needs

**CITY OF THOMASVILLE, GA
GENERAL FUND - PUBLIC WORKS
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	17,944	19,575	19,575	19,575	19,575
CHARGES FOR SERVICES	27,300	26,050	-	-	-
GRANTS AND CONTRIBUTIONS	-	36,790	-	-	-
OTHER REVENUES	50,174	37,004	-	5,000	-
TRANSFERS IN	84,552	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	179,970	119,419	19,575	24,575	19,575
EXPENDITURES					
PERSONNEL	1,331,766	1,380,955	1,186,800	1,190,686	1,370,588
OPERATIONS	1,464,264	1,555,333	1,269,910	1,295,881	1,243,039
TRANSFERS OUT	-	-	-	-	-
CAPITAL	324,687	48,971	156,364	156,364	268,000
TOTAL EXPENDITURES	3,120,716	2,985,259	2,613,074	2,642,931	2,881,627
NET INCOME	(2,940,746)	(2,865,839)	(2,593,499)	(2,618,356)	(2,862,052)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	26.25	27.25	24.00	24.00	24.00

CEMETERY DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Cemetery Department is to provide dignified disposition of human remains in accordance with Georgia State Statutes and Municipal by laws and to demonstrate the utmost respect and dignity to the human remains entrusted to us. The Cemetery operates on the premise that a high quality customer service derived from committed and compassionate employees assisting with public inquiries, interment services, grounds maintenance and beautification and helping bereaved families as well as death care service providers including funeral directors, monument dealers, vault suppliers, Veterans Administration offices, Department of Family and Children Services and nursing home facilities.



DEPARTMENTAL FUNCTIONS

Assist our customers and their families to the best of our abilities as they memorialize the lives lived by their loved ones and arrange the interment of their remains. To serve our customers and their families with respect and compassion while honoring their religious, ethnic and personal beliefs. We promote the maintenance of all interment sites and cemetery grounds in a manner consistent with the best practices of historic preservation and landscape maintenance. Maintain and preserve perpetually all vital cemetery and purchase of burial rights records and transfer of ownership records in a manner whereby they are attainable by all subsequent generations and provide historical and genealogical information. To be aware of Federal, State and local laws and regulations relating to cemeteries, adhere to them and be able to explain them to families in an understandable manner.



2023 OBJECTIVES

- Open final sections of Laurel Hill Cemetery and Peaceful Rest Cemetery
- Continue to chart and populate into Legacy Mark Cemetery Program all archived records
- Maintain and Publish specific cemetery rules, regulations, policy and procedures
- Maintain and preserve all vital cemetery records
- Continue the maintenance of all interment sites and cemetery grounds and remove dead trees and overgrown shrubs
- Continue to sell interment rights either by 4 space lots or single grave spaces and assure the customer understands the exact stipulations and specifically what they are purchasing
- Oversee cemetery contracts

**CITY OF THOMASVILLE, GA
GENERAL FUND - CEMETERY
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	60,000	40,000	50,000
GRANTS AND CONTRIBUTIONS	-	-	5,000	-	-
OTHER REVENUES	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	-	-	65,000	40,000	50,000
EXPENDITURES					
PERSONNEL	-	-	167,804	165,221	188,507
OPERATIONS	-	282	293,970	249,238	322,704
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	-	282	461,774	414,459	511,211
NET INCOME	-	(282)	(396,774)	(374,459)	(461,211)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	3.00	3.00	3.00

BUILDING DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The directive of the City of Thomasville Building Department is to ensure the public health, safety and welfare of all building occupants while striving to protect the investments of citizens in homes and businesses through the enforcement of adopted codes and standards. Ideally, these standards and codes work behind the scenes without impinging on day to day activities. It is our goal that compliance with these standards is as seamless as possible within the development and building process.



DEPARTMENTAL FUNCTIONS

Through a full application and plan review, issuance of development and related permits for construction, on-site inspections for compliance of the mandatory and adopted local codes and standards as established by the Georgia Dept. of Community Affairs, Local Zoning ordinances, and working with other enforcement agencies such as the Georgia State Fire Marshall's Office, The Local Fire Marshall's Office, The Georgia Department of Public Health, The Georgia Department of Agriculture, Bright Start, OSHA, The Georgia Environmental Protection Div., and others we provide overview and enforcement for all applicable standards to protect the public within structures.



2023 OBJECTIVES

- Inspecting all construction or related activity to ensure compliance with code.
- Provide guidance and educational effort to contractors and the general public to assist them through the process of development and construction.
- Continue outreach to broaden the public's understanding and need for all adopted regulations.
- Maintain an educational and training standard at or above requirements.
- Strive to meet or exceed minimum requirements for Insurance Services Organization (ISO).

CITY OF THOMASVILLE, GA
GENERAL FUND - BUILDING INSPECTIONS/CODE ENFORCEMENT
2023 OPERATING BUDGET

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	321,428	229,026	246,500	267,000	427,000
CHARGES FOR SERVICES	44,348	31,520	34,000	39,000	86,625
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	19,777	21,771	8,500	27,000	33,100
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	385,553	282,317	289,000	333,000	546,725
EXPENDITURES					
PERSONNEL	400,241	355,630	386,257	383,508	470,184
OPERATIONS	178,307	190,916	225,014	230,634	273,048
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	578,549	546,546	611,271	614,142	743,232
NET INCOME	(192,996)	(264,228)	(322,271)	(281,142)	(196,507)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	7.00	7.00	5.00	5.00	5.90

COMMUNITY OUTREACH & RECRUITMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the community outreach division is to create and support mutual partnerships with the wider community through education, resources, services, and community engagement.

The purpose of the recruitment division is to enhance and expand workforce recruitment through the evaluation of market trends and brand marketing growth while embracing diversity and inclusiveness.



DEPARTMENTAL FUNCTIONS

Community engagement, establish community partnerships, community outreach events, recruitment, educate the public, and marketing coordination.



2023 OBJECTIVES

- Continue to build community partnerships
- Continue to create outreach initiatives through diversity and inclusiveness
- Develop, plan, and implement workforce development initiatives
- Continue to plan, develop, and implement recruitment marketing strategies
- Improve social media and website presence to further promote inclusiveness

**CITY OF THOMASVILLE, GA
GENERAL FUND - NEIGHBORHOOD DEVELOPMENT*
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	5,000	5,000	-	-	-
OTHER REVENUES	1,730	-	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	6,730	5,000	-	-	-
EXPENDITURES					
PERSONNEL	94,938	84,881	-	-	-
OPERATIONS	74,964	49,624	-	-	-
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	169,902	134,505	-	-	-
NET INCOME	(163,172)	(129,505)	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.00	1.00	-	-	-

**Budget was merged with Human Resources budget in 2022*

PLANNING AND ZONING



STATEMENT OF DEPARTMENT'S PURPOSE

The Planning Department exists to initiate and facilitate the restoration and enhancement of our cherished places, the conservation of our limited resources, and the strategic growth of development that creates generational value. We achieve this by implementing the goals and strategies of the Blueprint Comprehensive Plan; specifically, the community goals to Build Truly Great Streets, Maximize Connectivity, Expand Housing Options, Grow and Attract while Protecting and Enhancing Character, and Create a Prosperous, Inclusive City.



DEPARTMENTAL FUNCTIONS

The Planning Department is primarily responsible for maintaining, implementing, and updating the comprehensive plan. The Department creates long range plans, including city-wide plans, corridor plans, sub-area plans, park plans, and neighborhood plans. The Department implements land development regulations, affordable housing initiatives, economic development incentive programs, Smart Growth policies, and various other programs. The Department maintains compliance with state requirements for Comprehensive Planning and Historic Preservation to remain a Qualified Local Government (QLG), and a Certified Local Government (CLG), respectively. The Department also administers four public review boards (Planning and Zoning Commission, Historic Preservation Commission, Architectural Review and Zoning Appeals Board, Tree and Landscape Committee), the Land Bank Authority, and various other groups and committees.



2023 OBJECTIVES

- Initiate a Comprehensive Neighborhood Planning Strategy, beginning with a Dewey City Neighborhood Plan
- Facilitate the creation of a Community Development Corporation (CDC)
- Update the Blueprint: 2028 Comprehensive Plan per DCA requirements
- Create a City-wide multi-modal transportation plan
- Continue to update Zoning Ordinances, beginning with the Downtown, moving the City toward a Unified Development Ordinance
- Promote economic development strategies for the West Jackson Street corridor, including designation as a Local Opportunity Zone
- Maintain CLG, QLG, and PlanFirst designations
- Facilitate guided and harmonious development through the various citizen boards
- Improve participation and education of all citizen boards
- Improve and streamline the development review process
- Oversee implementation of the Parks Master Plan
- Provide oversight and guidance for the implementation of numerous city projects, including the Paradise Park design, Remington Avenue Streetscape, downtown restrooms and pocket park, among others

**CITY OF THOMASVILLE, GA
GENERAL FUND - PLANNING AND ZONING
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	5,800	9,147	5,500	5,500	4,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	15,000
OTHER REVENUES	25,054	15,063	15,000	21,382	15,000
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	30,854	24,210	20,500	26,882	34,000
EXPENDITURES					
PERSONNEL	262,548	234,726	260,736	258,778	285,907
OPERATIONS	199,778	252,790	440,033	242,852	383,589
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	462,326	487,516	700,769	501,630	669,496
NET INCOME	(431,472)	(463,306)	(680,269)	(474,748)	(635,496)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	5.00	5.00	4.00	4.00	4.00

MAIN STREET DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Main Street Department is to foster and enhance the authentic identity and historic character of downtown Thomasville. Downtown Thomasville will be a dynamic and creative city center where people want to live, aspire to work, love to play and long to return.



DEPARTMENTAL FUNCTIONS

The Main Street Approach is centered around Transformation Strategies. A Transformation Strategy articulates a focused, deliberate path to revitalizing or strengthening a downtown economy. The Main Street program focuses on the core principles of downtown revitalization, implemented through comprehensive work in four areas known as the Four Points. These Four Points are Design, Organization, Promotion, and Economic Vitality.

Design supports a community's transformation by enhancing the physical and visual assets that set the commercial district apart.

Organization involves creating a strong foundation for a sustainable revitalization effort, including cultivating partnerships, community involvement, and resources for the district.

Promotion positions the downtown or commercial district as the center of the community and hub of economic activity, while creating a positive image that showcases a community's unique characteristics.

Economic Vitality focuses on capital, incentives, and other economic and financial tools to assist new and existing businesses, catalyze property development, and create a supportive environment for entrepreneurs and innovators that drive local economies.

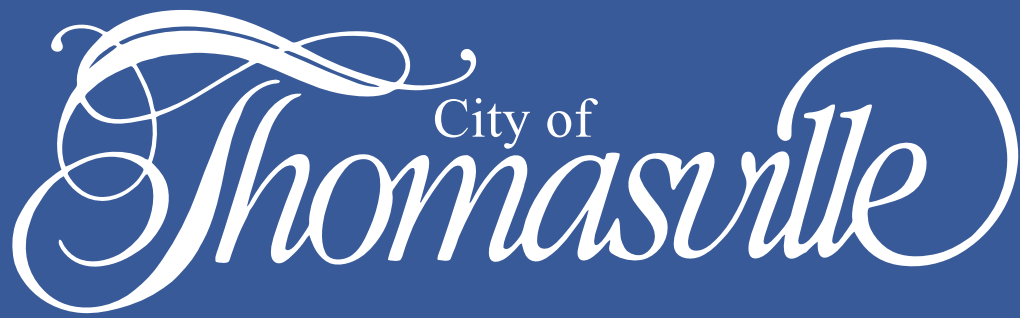


2023 OBJECTIVES

- Continue to meet National Accreditation Standards of Performance as outlined by the National Main Street Center.
- Develop communication initiatives to encourage adaptive reuse of upper story development of downtown buildings for use of office, housing, service, and retail.
- Encourage and implement removal of impediments for adaptive reuse of downtown space and encourage street facing infill developments.
- Continue to develop new marketing initiatives and community outreach to increase local participation and connect with cities outside of Thomasville to encourage them to visit Thomasville during events.
- Collaborate between the Main Street Advisory Board and Destination Thomasville Tourism Authority on strategic marketing initiatives and plans for downtown development.
- Plan and implement downtown events designed to draw visitors into the downtown core as an economic development strategy.
- Lead business development initiatives, execute local and state incentives and preserve/restore historic downtown – historic preservation within the context of economic development – ultimately, creating jobs.

**CITY OF THOMASVILLE, GA
GENERAL FUND - MAIN STREET
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	12,650	4,300	4,400	4,400
CHARGES FOR SERVICES	-	1,300	10,000	10,000	10,000
GRANTS AND CONTRIBUTIONS	400	79	25,000	-	-
OTHER REVENUES	19,461	398,651	15,000	15,000	15,000
TRANSFERS IN	120,000	-	137,500	137,500	156,250
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	139,861	412,681	191,800	166,900	185,650
EXPENDITURES					
PERSONNEL	230,993	217,884	225,639	223,427	236,753
OPERATIONS	324,103	544,395	627,798	580,915	622,378
TRANSFERS OUT	-	-	-	131,990	-
CAPITAL	-	-	-	-	600,000
TOTAL EXPENDITURES	555,096	762,279	853,437	936,333	1,459,131
NET INCOME	(415,234)	(349,599)	(661,637)	(769,433)	(1,273,481)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	3.17	3.17	3.12	3.12	3.15



SPECIAL REVENUE FUNDS

**CITY OF THOMASVILLE, GA
AUDIT EVIDENCE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	109,717	94,990	40,000	95,000	95,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	109,717	94,990	40,000	95,000	95,000
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	51,888	124,194	40,000	75,000	95,000
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	51,888	124,194	40,000	75,000	95,000
NET INCOME	57,829	(29,204)	-	20,000	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
ASSET FORFEITURE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	27,120	37,346	-	25,000	50,000
GRANTS AND CONTRIBUTIONS	-	-	15,000	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	27,120	37,346	15,000	25,000	50,000
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	6,599	9,913	50,000	50,000	50,000
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	6,599	9,913	50,000	50,000	50,000
NET INCOME	20,521	27,432	(35,000)	(25,000)	-
	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

PARKS AND RECREATION



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Parks & Recreation department for the City of Thomasville is to provide and maintain all of the City's parks, greenspaces, and recreation facilities for the enjoyment, health, and wellness of our citizens and visitors.



DEPARTMENTAL FUNCTIONS

Oversee and manage contractor to ensure the passive parks and Remington Park are maintained to the highest standards. Work with the YMCA to offer quality youth and adult programming at Remington Park. Inspect and maintain all the facilities located within the park system.



2023 OBJECTIVES

- Promote activity, health, and well-being to the citizens and guests of the City of Thomasville
- Engage the community in planning and promoting quality parks and programming
- Assure that the Parks & Recreation budget is managed effectively and efficiently

**CITY OF THOMASVILLE, GA
PARKS AND RECREATION
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	6,965	6,916	49,364	187,785	1,783,500
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	2,023,467	1,835,722	1,626,000	1,850,000	-
TOTAL REVENUE	2,030,432	1,842,638	1,675,364	2,037,785	1,783,500
EXPENDITURES					
PERSONNEL	147,071	138,710	158,278	155,325	165,857
OPERATIONS	1,142,280	1,237,520	1,239,850	1,252,749	1,255,288
TRANSFERS OUT	347,964	-	-	-	-
CAPITAL	-	95	49,364	49,364	270,000
TOTAL EXPENDITURES	1,637,315	1,376,326	1,447,492	1,457,438	1,691,145
NET INCOME	393,118	466,312	227,872	580,347	92,355
FTE (FULL TIME EQUIVALENTS/POSITIONS)	3.00	3.00	3.00	3.00	3.00

**CITY OF THOMASVILLE, GA
AMERICAN RESCUE PLAN ACT (ARPA) FUND
2023 OPERATING BUDGET**

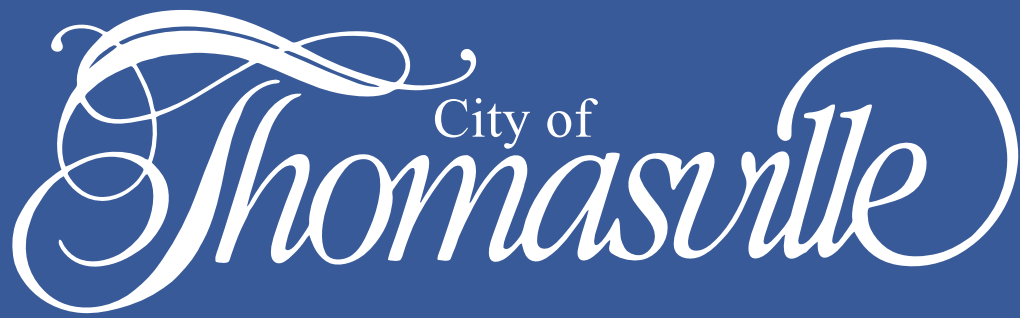
	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	-	1,374	3,459,147	3,466,147	2,417,534
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	-	1,374	3,459,147	3,466,147	2,417,534
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	252,000	252,000	50,000
TRANSFERS OUT	-	-	500,000	500,000	500,000
CAPITAL	-	-	3,000,000	904,000	1,917,534
TOTAL EXPENDITURES	-	-	3,752,000	1,656,000	2,467,534
NET INCOME	-	1,374	(292,853)	1,810,147	(50,000)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
CARES ACT (COVID-19) FUND
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	-	12,457	-	252	-
GRANTS AND CONTRIBUTIONS	969,374	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	969,374	12,457	-	252	-
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	36,405	403,310	90,075	93,712	-
TRANSFERS OUT	-	200,000	250,000	250,000	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	36,405	603,310	340,075	343,712	-
NET INCOME	932,970	(590,852)	(340,075)	(343,460)	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
SPECIAL HOTEL/MOTEL TAX
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	286,265	659,746	600,000	750,000	660,000
GRANTS AND CONTRIBUTIONS					
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	286,265	659,746	600,000	750,000	660,000
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	286,265	659,746	600,000	750,000	660,000
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	286,265	659,746	600,000	750,000	660,000
NET INCOME	(0)	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



CAPITAL PROJECT FUNDS

CITY OF THOMASVILLE, GA
2012 SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST)
2023 OPERATING BUDGET

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	(16,675)	2,161	-	-	-
GRANTS AND CONTRIBUTIONS	-	10,000	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	(16,675)	12,161	-	-	-
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	4,964	-	-	-
TRANSFERS OUT	-	-	-	-	-
CAPITAL	118,050	210,494	100,000	-	-
TOTAL EXPENDITURES	118,050	215,458	100,000	-	-
NET INCOME	(134,726)	(203,297)	(100,000)	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

CITY OF THOMASVILLE, GA
2018 SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST)
2023 OPERATING BUDGET

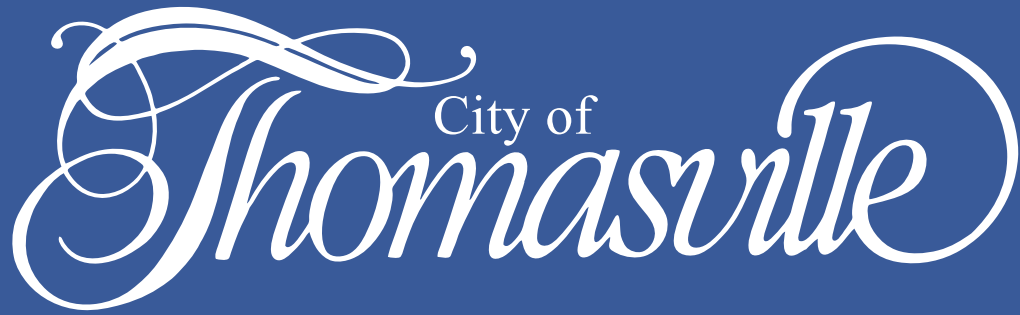
	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	4,365,252	4,711,941	4,203,700	4,487,700	5,075,357
GRANTS AND CONTRIBUTIONS	58,779	1,694,059	3,627,250	475,339	1,258,916
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	4,424,031	6,406,001	7,830,950	4,963,039	6,334,273
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	269,199	212,944	231,548	239,509	260,142
TRANSFERS OUT	-	-	-	-	-
CAPITAL	2,199,509	4,341,902	7,204,192	4,469,681	5,448,871
TOTAL EXPENDITURES	2,468,708	4,554,846	7,435,740	4,709,190	5,709,012
NET INCOME	1,955,323	1,851,155	395,210	253,849	625,261
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
C.H.I.P.S. GRANTS
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	232,934	124,900	-	122,725	-
GRANTS AND CONTRIBUTIONS	40,000	500	250,000	27,500	272,500
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	272,934	125,400	250,000	150,225	272,500
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	40,000	-	317,000	78,000	272,500
TRANSFERS OUT	-	-	-	-	-
CAPITAL	20,481	38,742	-	-	-
TOTAL EXPENDITURES	60,481	38,742	317,000	78,000	272,500
NET INCOME	212,453	86,658	(67,000)	72,225	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	725,452	67,727	196,875	130,625	864,375
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	725,452	67,727	196,875	130,625	864,375
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	3,750	-	-	28,125	16,875
TRANSFERS OUT	-	-	-	-	-
CAPITAL	721,702	67,727	196,875	102,500	847,500
TOTAL EXPENDITURES	725,452	67,727	196,875	130,625	864,375
NET INCOME	-	-	-	-	-
	721,702	67,727	196,875	102,500	847,500
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



ENTERPRISE FUNDS

WATER DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

This enterprise fund is divided into two divisions: Water Treatment Plant and Water Treatment System:

WATER TREATMENT PLANT

The purpose of the Water Plant Department is to provide an adequate supply of safe and pleasing drinking water at a reasonable cost, friendly and courteous service that is both timely and effective, as well as provide fire protection water supply for all customers.

WATER DISTRIBUTION SYSTEM

The purpose of the Water Distribution System is to maintain 271.4 miles of mains, over 12,000 both residential and commercial service lines, 1,575 fire hydrants inside the City and county, and provide friendly and courteous 24-7 service.



DEPARTMENTAL FUNCTIONS

WATER PLANT DEPARTMENTAL FUNCTIONS

- To operate three water treatment plants and insure compliance with permits and protect the health of the water system's customers
- Provide adequate volumes of water for customers and fire protection as necessary.
- Operate a laboratory to provide data for the operation of the water plants, the operation of the distribution system, and state compliance reporting

WATER DISTRIBUTION SYSTEM DEPARTMENTAL FUNCTIONS

- Installation and maintenance of water mains, water meters, water service connections, and fire hydrants
- Budget preparation
- Capital improvement planning
- Inspection and approval of contractor-built projects
- Compliance with all water regulations as mandated by the Georgia Department of Natural Resources



2023 OBJECTIVES

- Provide 24-7 customer service and ensure sensible growth of water systems
- Repair and replace identified sections of defective water mains, hydrants and service lines
- Provide continuous emergency response to utility emergencies
- To comply with state permits and federal regulations
- Aid and inspection of projects being built by private or commercial customers
- Update the GIS mapping system and database
- Update water SCADA system for automation
- To provide a safe and productive workplace

**CITY OF THOMASVILLE, GA
WATER
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	6,400,597	6,830,796	6,397,900	6,935,900	6,635,194
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	240,606	152,840	158,516	158,516	168,573
TOTAL REVENUE	6,641,203	6,983,636	6,556,416	7,094,416	6,803,766
EXPENDITURES					
PERSONNEL	1,304,531	1,421,821	1,496,424	1,480,003	1,495,883
OPERATIONS	3,427,161	3,634,038	3,725,511	3,706,357	3,945,609
TRANSFERS OUT	379,468	383,458	408,038	408,038	441,527
TOTAL EXPENDITURES	5,111,159	5,439,317	5,629,973	5,594,397	5,883,019
NET INCOME	1,530,043	1,544,320	926,443	1,500,019	920,747
CAPITAL	1,470,365	559,520	1,904,364	717,019	2,463,874
FTE (FULL TIME EQUIVALENTS/POSITIONS)	22.20	22.10	23.10	23.10	23.31

**CITY OF THOMASVILLE, GA
WATER RESERVE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	23,121	13,998	360	2,900	2,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	249,902	245,769	261,346	261,346	263,475
TOTAL REVENUE	273,023	259,767	261,706	264,246	265,475
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	273,023	259,767	261,706	264,246	265,475
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

WASTEWATER DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Wastewater Collection Department and Wastewater Treatment Plant is to safely collect and treat wastewater for the City of Thomasville, including but not limited to 173 miles of sewer mains, 9,167 sewer taps, 24 sewer pumping stations and 24-hour services.



DEPARTMENTAL FUNCTIONS

- Collection and treatment of wastewater
- Install new sewer mains and services, while maintaining existing infrastructure that also includes sewer service connections, sewer man-holes, sewer outfalls, and sewer pumping stations
- Maintain a pretreatment program and an associated oil and grease program for the wastewater collection system and treatment facility
- Compliance with all EPD regulations mandated by federal and state laws
- Provide laboratory analysis for process control and third-party testing
- Inspection and approval of third-party or contractor projects to ensure they meet desired specifications
- Provide after-hour sewer-related emergency services
- Conduct capital improvement planning and budget preparation
- Return treated water to the environment free of any contaminants



2023 OBJECTIVES

- Provide customer service for and ensure sensible growth of recently built sewer systems
- Repair and replace identified sections of defective sewer mains
- Clean and inspect sewer mains in at least 10% of the service area
- Provide continuous emergency response to utility emergencies
- Negotiate and comply with the terms of the collection system permit
- Review lift stations for possible replacement with gravity lines or low-pressure systems
- Provide assistance and inspection for sewer projects being built by the City of Thomasville
- Update the Geographic Information System (GIS) mapping system and database
- Provide GIS to crews
- Maintain compliance with National Pollutant Discharge Elimination System (NPDES) Permit
- Perform scheduled preventative maintenance on plant equipment to ensure dependable operation
- Improve the SCADA system at all Wastewater Lift Stations and Wastewater Treatment Plant

**CITY OF THOMASVILLE, GA
WASTEWATER
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	6,071,479	6,278,521	6,321,340	6,360,815	6,649,925
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	259,132	705,453	293,384	293,384	356,104
TOTAL REVENUE	6,330,611	6,983,974	6,614,724	6,654,199	7,006,029
EXPENDITURES					
PERSONNEL	1,590,628	1,734,924	1,694,540	1,738,890	1,772,706
OPERATIONS	4,250,949	4,407,144	4,540,397	4,297,447	4,729,373
TRANSFERS OUT	325,033	242,019	251,626	251,626	264,028
TOTAL EXPENDITURES	6,166,611	6,384,087	6,486,563	6,287,963	6,766,107
NET INCOME	164,000	599,887	128,161	366,236	239,922
CAPITAL	1,164,288	1,224,640	6,274,184	1,640,023	7,261,285
	1,164,288	1,224,640	6,274,184	1,640,023	7,261,285
FTE (FULL TIME EQUIVALENTS/POSITIONS)	32.19	32.09	32.09	32.09	32.30

**CITY OF THOMASVILLE, GA
WASTEWATER RESERVE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	22,597	13,265	300	2,750	2,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	204,730	165,599	172,368	172,368	179,742
TOTAL REVENUE	227,327	178,864	172,668	175,118	181,742
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	227,327	178,864	172,668	175,118	181,742
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

ELECTRIC DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Electric Department is to furnish safe, reliable, and efficient electric power for the public streets and buildings of the City and to sell electric power to both residential and commercial consumers.



DEPARTMENTAL FUNCTIONS

Build a reliable and efficient department that utilizes new technology to create a safe and adaptive work environment. Maintain and modernize the existing electric system using new software and hardware systems to capture and analyze data to make the department more efficient with respect to system electric losses, outage mitigation, and internal workflows. Extend and upgrade the existing system as the load and service needs of existing consumers change and keep the system ready for future load growth and new customers. Maintain the existing right of ways and easements with respect to vegetative encroachment on the electric system. Design and provide drawings for the installations of conductors and equipment for new residential, commercial, and industrial projects. Work with customers and their representatives to provide reliable and efficient electric power.



2023 OBJECTIVES

- Identify poorly performing circuits and create work plans for mitigating any causes that contribute to the poor performance of the identified circuit.
- Identify circuits with current or future loading issues and create work plans for the immediate or future upgrade of a circuit.
- Support electric department employees by providing training opportunities for professional growth.

**CITY OF THOMASVILLE, GA
ELECTRIC
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	56,673,458	55,090,107	56,153,876	55,731,018	56,173,154
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	56,673,458	55,090,107	56,153,876	55,731,018	56,173,154
EXPENDITURES					
PERSONNEL	976,748	1,519,099	2,761,753	2,774,157	2,902,578
OPERATIONS	41,778,778	40,181,594	42,491,719	42,448,307	42,613,698
TRANSFERS OUT	11,690,675	11,805,059	12,900,126	12,900,126	13,526,420
TOTAL EXPENDITURE	54,446,201	53,505,752	58,153,598	58,122,589	59,042,696
NET INCOME	2,227,257	1,584,355	(1,999,722)	(2,391,571)	(2,869,542)
CAPITAL	1,349,483	1,253,420	1,662,621	1,207,621	1,980,314
FTE (FULL TIME EQUIVALENTS/POSITIONS)	34.90	34.20	34.20	34.20	34.40

**CITY OF THOMASVILLE, GA
ELECTRIC RESERVE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	66,356	52,617	1,380	17,000	10,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	2,620,675	2,239,983	2,475,126	2,475,126	2,426,420
TOTAL REVENUE	2,687,031	2,292,600	2,476,506	2,492,126	2,436,420
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	2,687,031	2,292,600	2,476,506	2,492,126	2,436,420
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
METER DEPOSITS
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	6,086	(13,205)	-	(69,414)	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	6,086	(13,205)	-	(69,414)	-
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	44,773	8,155	5,000	5,000	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	44,773	8,155	5,000	5,000	-
NET INCOME	(38,687)	(21,360)	(5,000)	(74,414)	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
ECG REVOLVING LOAN FUND
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	11,618	3,347	3,000	6,000	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	11,618	3,347	3,000	6,000	-
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	(12,079)	1,500	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURE	-	(12,079)	1,500	-	-
NET INCOME	11,618	15,425	1,500	6,000	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

NATURAL GAS



STATEMENT OF DEPARTMENT'S PURPOSE

The mission of the City in the operation and reliability of the City's utilities is to "ensure that utility services are operated in a safe, effective, and efficient manner and to add quality of life to the community as well as provide for economic growth." This mission can be achieved by operating the natural gas utility in a business manner and empowering staff to react to industry changes. This empowerment will result in better management of risks, greater returns on investment, more stable and competitive pricing, and new growth; therefore, will provide a more positive image and value of natural gas to the City's customers.



DEPARTMENTAL FUNCTIONS

- Maintenance (168.4 miles of natural gas mains, approx. 4500 services throughout Thomas County, 24-hour on-call service for our customers)
- Provide clean, safe, economically efficient natural gas to over 3200 consumers.
- Educate local leaders, commercial and residential customers by advocating for the safe, direct use of natural gas.
- Member of APGA (American Public Gas Association), AGA (American Gas Association), NGA (Natural Gas Association of Georgia), and charter members of MGAG (Municipal Gas Authority of Georgia).
- Construction and oversight of mains, service lines and repair of metering stations and components
- Operation and maintenance of the two Compressed Natural Gas fueling stations owned by the City of Thomasville.
- Purchasing (manage the purchasing, transportation, and distribution of approximately 4.5 million Dekatherms of natural gas annually.
- Compliance and safety (meet all state and federal Office of Pipeline Safety (OPS) and Pipeline Hazardous Material Safety Administration (PHMSA) requirements, documentation and reporting (7100) of all pipeline activities, Operation and Maintenance procedures (OM), training and qualification of employees, Operator Qualifications (OQ), Public Awareness mandates, Distribution Integrity Management mandates (DIMPS), Emergency Plan, etc...)



2023 OBJECTIVES

- Add new customers, new load growth, and value to the natural gas system
- Complete tie-in at S. Pinetree Blvd. and Millpond Rd.
- Begin main replacement in the Pembroke and Winslow areas.
- Continue Geographic Information System (GIS) Mapping Project and CityWorks work order system
- Begin the new Automated Meter Reading (AMR Sensus) program (change 1,250)
- Compliance/mandates on public awareness (Five-year surveys)
- Start training department employees through an outside source (GUTA, Southern Cross, Leak City, Etc...)
- Improve SCADA functions at current regulator stations and expand SCADA to other areas.
- Start an extrude service replacement program 25 services per year.
- Rehab two (2) regulator stations (W. Jackson St) and (Texas Ave)

**CITY OF THOMASVILLE, GA
NATURAL GAS
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	3,770,517	4,948,908	5,001,970	5,832,428	5,922,985
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	3,770,517	4,948,908	5,001,970	5,832,428	5,922,985
EXPENDITURES					
PERSONNEL	595,791	602,503	679,627	644,550	758,400
OPERATIONS	2,630,340	3,678,511	3,840,171	4,537,861	4,842,707
TRANSFERS OUT	537,859	450,566	447,772	447,772	326,763
TOTAL EXPENDITURES	3,763,989	4,731,580	4,967,570	5,630,183	5,927,871
NET INCOME	6,528	217,328	34,400	202,245	(4,886)
CAPITAL					
	207,468	190,901	490,000	296,124	412,500
	207,468	190,901	490,000	296,124	412,500
FTE (FULL TIME EQUIVALENTS/POSITIONS)	10.21	11.11	11.11	11.11	11.29

**CITY OF THOMASVILLE, GA
NATURAL GAS RESERVE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	9,067	5,383	120	1,500	1,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	87,990	86,457	83,661	83,661	64,425
TOTAL REVENUE	97,057	91,840	83,781	85,161	65,425
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	97,057	91,840	83,781	85,161	65,425
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

SOLID WASTE



STATEMENT OF DEPARTMENT'S PURPOSE

To be an innovative, profitable enterprise fund, committed to 100% customer satisfaction by always providing high-quality solid waste disposal at affordable prices while showcasing friendly, clean and professional service.



DEPARTMENTAL FUNCTIONS

Provide residential and commercial services, including but not limited to curbside municipal solid waste, yard trimmings, roll-off hauling, front load dumpster collection and recycling initiatives.



2023 OBJECTIVES

- **Expansion of solid waste services in the City of Thomasville and Thomas County**
This goal aims to increase the number of solid waste customers in Thomas County. Through negotiations, lower costs, and better quality of service, we can develop agreements with local municipalities, and gain new customers from businesses and homeowners for solid waste services.
This goal can be tracked and measured by signed agreements and new service signups that expand and explain the services that will be provided. The additional new customers will show up on the revenue and customer count financial reports.
- **Design and establish an illegal trash protocol**
This goal aims to identify violators of the yard debris service. We intend to develop a system to effectively remove illegal items in a timely manner and charge the cost of the service back to the violator. The intent is to decrease the time that materials are left at the curb.
- **Recodification to Chapter 15 Solid Waste Code**
The objective of this goal is to identify conflicts and inconsistencies within the Solid Waste ordinance and make recommendations for adjustments. Currently, the ordinance is over 15 years old.
- **Backfilling**
Develop and implement actions of replenishing soil back into holes created by knuckle boom units at yard debris collection points. This goal can be measured by work orders generated and completed within City Works.
- **Design and establish a social media page for the Solid Waste Department**
The objective of this goal is to "increase" our customer awareness of the services that Solid Waste provides. This platform can also be utilized to publish delays in service and schedule changes as well as receive compliments and complaints.

**CITY OF THOMASVILLE, GA
SOLID WASTE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	6,520,548	6,572,998	5,970,486	6,426,244	6,494,972
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	6,520,548	6,572,998	5,970,486	6,426,244	6,494,972
EXPENDITURES					
PERSONNEL	1,529,246	1,623,212	1,693,572	1,695,940	1,753,841
OPERATIONS	4,309,358	3,826,094	3,826,913	4,457,864	4,492,581
TRANSFERS OUT	144,304	247,743	108,544	108,544	32,163
TOTAL EXPENDITURES	5,982,908	5,697,050	5,629,029	6,262,348	6,278,585
NET INCOME	537,640	875,948	341,457	163,896	216,387
CAPITAL	872,879	539,024	1,681,664	1,706,571	791,917
FTE (FULL TIME EQUIVALENTS/POSITIONS)	20.10	25.85	25.85	25.85	23.80

**CITY OF THOMASVILLE, GA
SOLID WASTE RESERVE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,892	2,727	-	1,500	1,500
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	144,304	247,743	108,544	108,544	32,163
TOTAL REVENUE	147,196	250,470	108,544	110,044	33,663
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	147,196	250,470	108,544	110,044	33,663
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

AIRPORT DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The directive of the Thomasville Regional Airport Department is to support the missions of the City of Thomasville, Thomas County, and the aviation needs of citizens in the surrounding areas by providing safe and efficient aviation services through operation, maintenance, and airport development projects. These activities work to provide affordable access to aviation facilities and services, while encouraging economic growth through partnering ventures with State and Federal agencies to develop future aviation services that increase aviation traffic, customer base, and fuel sales revenue



DEPARTMENTAL FUNCTIONS

Through the adherence of Federal and State aviation regulations the airport provides safe and operable runways, airways, and navigational facilities to execute the orderly arrival and departure of aircraft to and from the aviation facility. This is accomplished by providing the flying public with reliable navigational aids, maintained runway, taxiing, and parking surfaces, pilot and passenger services, and aircraft storage facilities. These activities are conducted with particular emphasis on providing excellent quality service and relatively low fuel costs to encourage repeat customer visits that result in higher fuel revenues.



2023 OBJECTIVES

- To find creative ways to generate more revenue through aviation services at the airport.
- Increase hangar space availability by adding additional hangars and maximizing existing space with active customers.
- To continue support of public outreach through the Aviation Museum and the annual Thomasville Fly-In in October. Also, to develop additional outreach activities that promote the public's understanding of the airport's history, resources, and future projects.
- To develop a culture of excellence of operations through linemen and staff certifications.

**CITY OF THOMASVILLE, GA
MUNICIPAL AIRPORT
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	1,706,384	2,336,838	2,250,220	2,736,555	2,542,932
GRANTS AND CONTRIBUTIONS	69,000	1,291,229	-	854,337	256,500
TRANSFERS IN	-	-	365,000	365,000	165,000
TOTAL REVENUE	1,775,384	3,628,067	2,615,220	3,955,892	2,964,432
EXPENDITURES					
PERSONNEL	402,315	403,607	398,190	396,337	449,683
OPERATIONS	1,728,702	2,319,083	2,170,118	2,681,626	2,412,341
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,131,017	2,722,690	2,568,308	3,077,964	2,862,024
NET INCOME	(355,633)	905,377	46,912	877,928	102,408
CAPITAL	92,775	1,347,165	427,864	427,864	370,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	7.25	7.25	7.00	7.00	7.10

SPECIAL EVENT FACILITIES



STATEMENT OF DEPARTMENT'S PURPOSE

To manage and coordinate the City's Special Event Facilities, namely the Municipal Auditorium and The Ritz Amphitheater. Promoting both facilities as rental venues for a variety of public programming and entertainment events, while maintaining their significance and relevance to the community.



DEPARTMENTAL FUNCTIONS

Oversee the daily maintenance and repair of the facilities to keep them in top working order and ready for rental opportunities, while also preserving the historical character of each downtown property. Maintain full information on the City website about rental opportunities, requirements, building/equipment specs, and other information promoting the facilities to potential renters. Responding to rental requests, arranging tours of the facilities, and overseeing rental agreements. Manage minor repairs of the facilities daily. Look for grant opportunities that could assist with maintenance or large-scale repairs. Engage in event opportunities for the City to use the facilities to enhance local entertainment opportunities.



2023 OBJECTIVES

- Attract renters to the Municipal Auditorium and The Ritz Amphitheater, creating an income source.
- Maintain a safe, clean, and enjoyable space for community partners to hold their events.
- Maintain the buildings, facilities, and grounds in good condition to reduce repair expenses.
- Keep good working relationships with community partners and stakeholders who regularly use the facilities and anticipate their needs.
- Prepare rental agreements that will outline the facility's uses and expectations of both parties.
- Research grant opportunities that would benefit either venue or help facilitate grant applications.
- Maintain and preserve the historic features and aspects of the facilities.

**CITY OF THOMASVILLE, GA
SPECIAL FACILITIES
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	74,290	73,073	99,211	96,711	93,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	414,525	449,316	387,500	415,625	298,750
TOTAL REVENUE	488,815	522,390	486,711	512,336	391,750
EXPENDITURES					
PERSONNEL	66,025	64,656	55,554	55,403	63,916
OPERATIONS	248,158	253,164	343,538	320,377	327,646
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	314,183	317,820	399,092	375,780	391,562
NET INCOME	174,631	204,570	87,619	136,556	188
CAPITAL	18,911	14,233	50,000	58,500	45,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.55	0.90	0.75	0.75	0.75

COMMUNITY NETWORK SERVICES



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the CNSNext Department is to provide exceptional and affordable cable, internet and phone service while giving our customers the best local support possible



DEPARTMENTAL FUNCTIONS

Provide and install Cable, Internet and Phone services to Commercial and Residential customers. Repair all service-impacting problems on the same day they are called in. Routine system maintenance.



2023 OBJECTIVES

- Continue to provide the same level of service to the customers as we have for the last 23 years
- Handle all service calls the day they are received
- Increase voice and data customers
- Increase bandwidth for internet service
- Increased system reliability

**CITY OF THOMASVILLE, GA
BROADBAND
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	9,774,086	8,615,160	8,536,675	8,554,728	8,126,140
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	1,947,614	1,984,713	2,000,000	2,000,000	491,074
TOTAL REVENUE	11,721,700	10,599,873	10,536,675	10,554,728	8,617,214
EXPENDITURES					
PERSONNEL	2,611,941	2,689,276	2,699,057	2,697,021	2,935,234
OPERATIONS	3,190,781	4,092,940	3,509,137	3,556,376	3,327,358
TRANSFERS OUT	3,972,614	4,009,713	4,025,000	4,025,000	2,241,074
TOTAL EXPENDITURES	9,775,337	10,791,930	10,233,194	10,278,397	8,503,666
NET INCOME	1,946,363	(192,057)	303,481	276,331	113,548
CAPITAL	-	-	10,000	-	10,000
	-	-	10,000	-	10,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	42.95	42.95	42.75	42.75	44.30

COMPRESSED NATURAL GAS



STATEMENT OF DEPARTMENT'S PURPOSE

The mission of the City in the operation and reliability of the City's utilities is to "ensure that utility services are operated in a safe, effective, and efficient manner and to add quality of life to the community as well as provide for economic growth." This mission can be achieved by operating the compressed natural gas utility in a business manner and empowering staff to react to industry changes.



DEPARTMENTAL FUNCTIONS

Operation and maintenance of the two Compressed Natural Gas fueling stations owned by the City of Thomasville.



2023 OBJECTIVES

- Continue to provide compressed natural gas in an efficient and safe manner

**CITY OF THOMASVILLE, GA
COMPRESSED NATURAL GAS
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	415,946	199,580	185,000	155,480	120,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	415,946	199,580	185,000	155,480	120,000
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	294,183	251,014	226,159	209,159	196,539
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	294,183	251,014	226,159	209,159	196,539
NET INCOME	121,763	(51,435)	(41,159)	(53,679)	(76,539)
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

COUNTRY OAKS GOLF COURSE



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of Country Oaks Golf Course is to provide and maintain an (18) hole regulation golf course, driving range, (9) hole Foot Golf course, and a fully stocked pro-shop and snack bar for the enjoyment, health, and wellness of our citizens and visitors.



DEPARTMENTAL FUNCTIONS

Maintain 26 acres of turf on the golf course with an agronomic plan that includes fertilization, aeration, irrigation, and weed control. Market and plan to attract golfers for regular play and organizations to host their events. Retain golfers with superior customer service.



2023 OBJECTIVES

- Promote activity, health, and well-being to the citizens and guests of the City of Thomasville by providing a quality and affordable place to play golf and Foot Golf
- 20,000 rounds
- Assure that the golf budget is managed effectively and efficiently

**CITY OF THOMASVILLE, GA
GOLF COURSE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	406,665	502,915	496,500	635,575	953,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	443,900	541,910	550,000	550,000	200,000
TOTAL REVENUE	850,565	1,044,825	1,046,500	1,185,575	1,153,000
EXPENDITURES					
PERSONNEL	442,434	498,142	497,192	484,945	591,611
OPERATIONS	503,406	546,343	489,810	504,637	517,944
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	945,840	1,044,485	987,002	989,581	1,109,555
NET INCOME	(95,276)	341	59,498	195,994	43,445
CAPITAL	67,599	-	48,000	48,000	138,000
	67,599	-	48,000	48,000	138,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	5.00	5.00	5.00	5.00	6.00



STATEMENT OF DEPARTMENT'S PURPOSE

Committed to the best management of solid waste disposal that aims to offer 100% customer satisfaction and the protection of the environment by providing a safe, high-quality, and well-engineered facility that accepts non-hazardous waste at competitive rates while showcasing friendly and efficient service.



DEPARTMENTAL FUNCTIONS

- Oversee operation and maintenance of the methane gas extraction, leachate collection and other monitoring/control systems
- Proper burial of yard debris, construction, demolition and municipal solid waste
- Remove items from the waste stream that can be recycled such as tires, metal and white goods

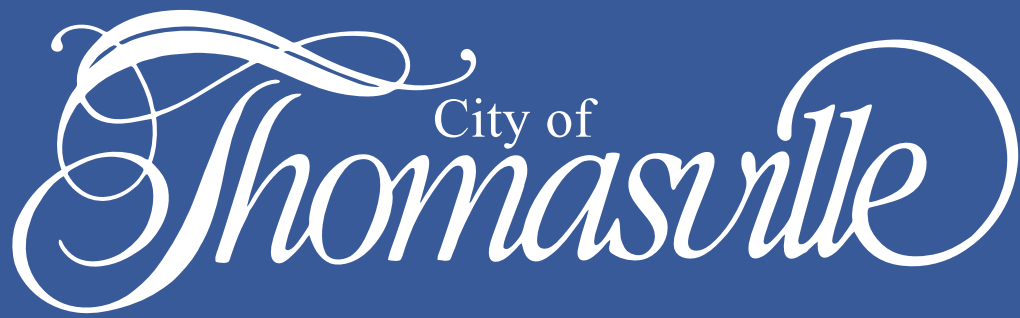


2023 OBJECTIVES

- **Meet and/or exceed State and Federal requirements for landfill operations.**
The objective of this goal is to ensure all permits, approved design & operation plans are fully implemented and followed.
- **Develop a plan to rejuvenate or replace the existing educational building.**
- **Pass all EPA compliance inspections.**
The objective of this goal is to stay within good standings when receiving onsite inspections from federal compliance officers.
- **Resurfacing of the existing road leading to MSW cells.**
The objective of this goal is to construct a service/haul road that allows customers to enter and exit cells safely and efficiently without causing extensive wear and tear to their vehicles.
- **Obtain not less than 1200 pounds or better compaction within the MSW cell.**
The objective of this goal is to ensure current equipment is meeting compaction expectations to offer extended life within the MSW cells. Further, this will offer capital purchase relief as additional equipment and staff will not be needed.
- **Meet and or exceed revenue expectations for landfill operations.**
The objective of this goal is to cover operating costs, fund post-closure costs and meet capital equipment needs.

**CITY OF THOMASVILLE, GA
LANDFILL
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	3,408,804	3,588,610	3,744,420	3,548,000	3,357,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	3,408,804	3,588,610	3,744,420	3,548,000	3,357,000
EXPENDITURES					
PERSONNEL	490,392	538,975	550,414	540,543	607,388
OPERATIONS	2,727,531	2,712,719	3,041,613	3,163,027	3,190,283
TRANSFERS OUT	267,914	-	9,800	-	-
TOTAL EXPENDITURES	3,485,836	3,251,694	3,601,827	3,703,570	3,797,672
NET INCOME	(77,032)	336,916	142,593	(155,570)	(440,672)
CAPITAL	4,265,888	4,994,074	1,000,000	1,120,033	650,000
	4,265,888	4,994,074	1,000,000	1,120,033	650,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	7.15	7.15	8.15	8.15	8.30



INTERNAL SERVICE FUNDS

FLEET SERVICES



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Fleet Services Department is to provide continual and corrective maintenance improvements. Our goals include the facilitation, acquisition, disposal, preventative and corrective maintenance, as well as fuel monitoring and consumption of all the City of Thomasville's vehicles and equipment. Providing prompt and reliable services to departments through historical and current data collection.



DEPARTMENTAL FUNCTIONS

- Inspect and process new vehicles and equipment
- Schedule and perform preventative maintenance on the City's vehicles and equipment
- Perform unanticipated repairs on major vehicle and equipment systems
- Secure titles, plates and insurance for all vehicles
- Ensure all equipment and vehicles are safe and operating properly so that the departments we serve can safely and effectively carry out their duties
- Asset management, budgeting and reporting. This includes vehicle and equipment acquisitions, disposal, replacement, and maintenance scheduling.
- Maintain an inventory of commonly used parts for specialized equipment to minimize downtime
- Maintain a pool of late model vehicles that can be utilized by departments for training, travel, or as a courtesy when a particular unit is down for repairs or preventative maintenance
- Maintain a detailed record of all the parts and labor associated with the maintenance and repair of each unit, which is then used to help decide when a unit has reached the end of its "useful life".
- Work closely with each department to ensure their specific needs for specialty equipment are met.



2023 OBJECTIVES

- Deliver quality service while reducing return repairs
- Continue to promote teamwork
- Promote awareness of the importance of Preventative Maintenance Services for vehicles and equipment so that safety standards and reduction in repair cost can be achieved.
- Work on a Field Services repair program.
- Obtain TIA (Tire Industry Association) certifications for all Technicians.
- Obtain ASE (Automotive Service Excellence) certifications for all Technicians.
- Bring all Heavy-Duty tire repairs/ replacements "in-house".
- Use creative ways to continue to provide excellent service and turn-around times amidst a global parts supply chain shortage.

**CITY OF THOMASVILLE, GA
CITY SHOP
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,457,278	2,686,459	2,716,362	2,936,743	3,215,618
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	2,457,278	2,686,459	2,716,362	2,936,743	3,215,618
EXPENDITURES					
PERSONNEL	502,787	505,461	585,057	575,724	649,830
OPERATIONS	1,954,491	2,180,998	2,131,305	2,361,018	2,565,788
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,457,278	2,686,459	2,716,362	2,936,743	3,215,618
NET INCOME	-	-	-	-	-
CAPITAL	-	6,140	679,342	679,342	48,695
	-	6,140	679,342	679,342	48,695
FTE (FULL TIME EQUIVALENTS/POSITIONS)	8.25	8.25	9.25	9.25	9.25

BUILDING MAINTENANCE



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of Building Maintenance is to keep, restore or improve City facilities, maintain every part of the City's buildings, maintain the facilities to an acceptable standard, and sustain the utility and value of each facility.



DEPARTMENTAL FUNCTIONS

Preventive maintenance which includes:

Replacing HVAC filters, cleaning condenser drains and pans, replacing blown light bulbs and/or ballasts, unclogging drains, replacing faucets, replacing/cleaning flush valves, replacing batteries in automated fixtures, minor electrical repairs, ceiling tiles, delivering paper products, and scheduling and meeting with contractors.



2023 OBJECTIVES

- 3-month HVAC filter replacement program
- Condenser drain cleaning 2-3 times a year
- Record keeping for amount of products each department is using
- Checking offices and common areas daily for bulb change outs

**CITY OF THOMASVILLE, GA
BUILDING MAINTENANCE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	139,452	106,576	108,388	108,229	95,071
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	139,452	106,576	108,388	108,229	95,071
EXPENDITURES					
PERSONNEL	76,949	47,126	49,012	48,482	53,637
OPERATIONS	62,504	59,450	59,376	59,747	41,434
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	139,452	106,576	108,388	108,229	95,071
NET INCOME	-	-	-	-	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	2.00	1.00	1.00	1.00	1.00

PROCUREMENT DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Procurement Department is to understand the requirements of all departments to procure needed commodities or services at the right price, from the right source at the right time, while increasing efficiency, being compliant, being transparent and seeking to increase the overall return on investments for the organization.



DEPARTMENTAL FUNCTIONS

- Manage the internal operations by effectively and efficiently introducing and defining ongoing procurement strategies and structures to the procurement staff
- Manage the process of procuring goods, services, or work from external sources.
- Inspect and process purchase orders
- Schedule and perform Invitation to Bid (ITB), Request for Proposal (RFP), Request for Quote (RFQ), etc.
- Perform negotiations and contract management
- Ensure compliance with internal and external rules and regulations
- Collaborate with departments to procure the right product, at the right price, from the right contractor/vendor.
- Maintain a database of approved vendors
- Assist and support departments in obtaining their organizational goals and objectives



2023 OBJECTIVES

- Deliver quality service and responsible sourcing while managing the procurement process
- Seek ways to increase efficiency in our eSourcing solution(s) such as GOVDeals
- Support organizational goals and objectives
- Develop stronger collaborations and relationships with internal end users
- Manage the vendor database to provide qualified, competent and competitive vendors
- Seek out creative ways to implement more digitization to the organization
- Manage any and all inherent risks to the organization

**CITY OF THOMASVILLE, GA
PURCHASING
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	115,542	132,321	129,984	130,338	121,394
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	115,542	132,321	129,984	130,338	121,394
EXPENDITURES					
PERSONNEL	92,596	107,955	103,004	100,559	106,856
OPERATIONS	22,947	24,366	26,980	29,779	14,538
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	115,542	132,321	129,984	130,338	121,394
NET INCOME	-	-	-	-	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.00	1.00	1.00	1.00	1.00

FINANCIAL SERVICES



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Financial Services Department is to continuously improve and maintain the City's financial integrity while enhancing government services for the community through the development and implementation of sound financial planning, policies, and management. Financial Services is committed to the highest standards of accountability, accuracy, timeliness, professionalism, and innovation and strives to provide financial services that not only meet but exceed the expectations of those we serve.



DEPARTMENTAL FUNCTIONS

The primary functions of Financial Services include:

Accounts Payable, Purchasing, Accounts Receivable, Budget Development and Management, Capital Asset Management, Cash and Investments Management, Debt Management, Financial Reporting, Grants Administration, and Payroll Administration.



2023 OBJECTIVES

- Improve customer service efforts by initiating self-service options for both employees and vendors for a more accessible and customer-oriented experience with Financial Services
- Ensure compliance with all new and updated financial and procurement policies
- Assist with the development of a Capital Improvement Plan
- Develop a long-term financial plan/strategic plan that aligns with all future capital improvements
- Improve communication and education of the City's finances to the organization and the community

**CITY OF THOMASVILLE, GA
FINANCIAL SERVICES
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	658,537	782,206	857,235	880,489	892,116
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	658,537	782,206	857,235	880,489	892,116
EXPENDITURES					
PERSONNEL	415,347	529,454	577,656	580,609	674,703
OPERATIONS	243,190	252,965	279,579	299,879	217,413
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	658,537	782,420	857,235	880,489	892,116
NET INCOME	0	(214)	-	-	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	7.75	8.75	8.75	8.75	8.75

CIVIL ENGINEERING



STATEMENT OF DEPARTMENT'S PURPOSE

The Civil Engineering Department's purpose is to conceive, design, and provide plan production services; oversee construction, and work with Public Works to maintain infrastructure projects and systems. The project spectrum includes proposed streets, existing street resurfacing, stormwater drainage systems, streetscapes, airport projects, municipal landfill projects and regulatory requirements, and wastewater treatment plant projects. In addition, all new developments are reviewed, and utility connection methods are reviewed or recommended.



DEPARTMENTAL FUNCTIONS

The Civil Engineering Department's function is to provide design review of plans, produce in-house designs, produce estimates and contract documents, produce engineering surveys, and provide Geographic Information System (GIS) updates. Engineering surveying services are utilized to locate all existing features and elevations of a roadway or building site. Design software is utilized to design transportation systems and drainage systems. Cost estimates are prepared for materials, equipment, and labor to determine a project's economic feasibility. Project inspectors oversee the management of construction, budgetary, time-management, and communications aspects of a project, ensuring that they are scheduled and built in accordance with plans and specifications.

All designs and construction procedures are created and frequently revised to be in accordance with Federal, State, and Local requirements. The main agencies this includes are the: Army Corps of Engineers, Georgia Environmental Protection Division, Georgia Soil and Water Conservation Commission, Georgia Department of Transportation, and Federal Highway Administration.



2023 OBJECTIVES

The Civil Engineering Department's objective is to strive to achieve job satisfaction and to safeguard the health and safety of the public through efficient and redundant designs. This is accomplished by providing quality design, specifications, and construction inspections with a goal to produce structures and transportation systems, which will last beyond their normal service life, and result in fewer change order requirements to successfully construct a project.

- Improve communication with residents impacted by construction activities
- Determine methods to place additional roads on the resurfacing list
- Produce more efficient and redundant in-house designs
- Identify utility conflicts in advance of projects
- Improve coordination with utility groups

**CITY OF THOMASVILLE, GA
CIVIL ENGINEERING
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	755,668	797,166	899,578	923,315	1,011,567
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	269,199	212,944	231,548	231,548	252,142
TOTAL REVENUE	1,024,867	1,010,110	1,131,126	1,154,863	1,263,708
EXPENDITURES					
PERSONNEL	736,026	712,059	834,843	823,226	961,276
OPERATIONS	268,342	273,051	322,898	331,637	302,432
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	1,004,367	985,110	1,157,741	1,154,863	1,263,708
NET INCOME	20,500	25,000	(26,615)	-	-
CAPITAL	19,208	-	67,002	67,002	45,000
	19,208	-	67,002	67,002	45,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	11.60	11.60	12.00	12.00	10.90

HUMAN RESOURCES



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Human Resources Department is to attract and hire qualified candidates, train and develop employees, maintain employee relations, maintain the City's culture, manage employee benefits, create a safe work environment and handle disciplinary actions.



DEPARTMENTAL FUNCTIONS

Recruitment, compensation, classification, employment actions administration, employee relations, retention, engagement, performance appraisals administration and education, consultation services, employee and supervisor education and compliance with federal, state and city employment laws and policies to include Equal Employment Opportunity (EEO), Fair Labor Standards Act (FLSA), Americans with Disabilities Act (ADA), Family and Medical Leave Act (FMLA) and Genetic Information Nondiscrimination Act (GINA).



2023 OBJECTIVES

- Ensure compliance with federal employment laws
- Support a welcoming work environment that fosters inclusion, diversity, respect for all, valuing employees differences and contributions and giving employees a voice
- Continue partnering with leaders and departments in ongoing recruitment efforts
- Continue adjusting the organization's philosophy, policies, strategies, and culture that is attractive to a diverse professional workforce
- Commit to operate openly, equitably and consistently in our pursuit of uncompromising quality
- Establish, administer and effectively communicate sound policies, rules and practices that treat employees with dignity and equality while maintaining company compliance with employment labor laws and organizational directives
- Train, develop and educate employees to promote individual success and increase overall value to the organization
- Ensure a diverse workforce in a safe, discrimination- and harassment-free environment by maintaining compliance with employment laws and government regulations

**CITY OF THOMASVILLE, GA
HUMAN RESOURCES
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	459,934	443,008	598,203	581,065	608,208
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	459,934	443,008	598,203	581,065	608,208
EXPENDITURES					
PERSONNEL	279,890	265,266	334,266	318,587	402,833
OPERATIONS	180,044	177,742	263,937	262,478	205,375
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	459,934	443,008	598,203	581,065	608,208
NET INCOME	-	-	-	-	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	2.90	2.90	3.70	3.70	4.30

CUSTOMER SERVICE



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Customer Service Department is to serve the City of Thomasville's customers, contractors and citizens with any information or guidance needed for questions or issues in a professional and courteous manner.



DEPARTMENTAL FUNCTIONS

To assist customers, contractors and citizens with navigating through the processes and procedures as appropriate for the situation. To provide efficient and accurate billing for utilities services and City of Thomasville School Taxes. To furnish an effective, customer-friendly payment process. Handle permitting of all residential and commercial projects within the City and ensure timely processing of all permit applications. To process business licenses in accordance with City ordinances. Provide technical support services to our CNSNext customer base. Conduct community outreach projects for citizens regarding utility services and provide education on services offered by the City of Thomasville.



2023 OBJECTIVES

- Review and adjust policies and procedures based on best practices research
- Implement Tyler Tax for City of Thomasville School tax billing as well as City of Thomasville business licensing
- Continue partnering with City of Thomasville departments in Customer Service improvement initiatives
- Continue improving processes and procedures as it relates to Cogsdale utility billing and Vision360 services billing

**CITY OF THOMASVILLE, GA
CUSTOMER SERVICE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,626,097	2,909,129	3,093,776	3,228,891	2,938,379
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	2,626,097	2,909,129	3,093,776	3,228,891	2,938,379
EXPENDITURES					
PERSONNEL	1,738,670	2,006,054	2,126,327	2,231,299	2,274,154
OPERATIONS	887,427	903,075	967,449	997,592	664,225
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,626,097	2,909,129	3,093,776	3,228,891	2,938,379
NET INCOME	(0)	-	-	-	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	37.25	40.90	40.15	40.15	40.15



STATEMENT OF DEPARTMENT'S PURPOSE

The Marketing Department serves as the link between citizens, staff and the media regarding City government and the City of Thomasville's diverse service offerings and strategic initiatives.



DEPARTMENTAL FUNCTIONS

The Marketing Department's main duties include:

- Development and execution of marketing strategies to promote the City's various core services
- Fostering communications with internal and external customers
- Administering the City's government access channels (CNSNext Local Channels 6 and 10)
- Maintaining City websites and publications

The Marketing Department also oversees and manages all city social media accounts and is the core function to City of Thomasville branding initiatives. The Marketing Department principals business development initiatives and lends solutions to small and large businesses across the City.



2023 OBJECTIVES

- Manage and produce the **Thomasville Insights** with the City of Thomasville Podcast
- Schedule interviews for **Thomasville Spotlight** Radio Show
- Produce all department Annual Reports, brochures and engagement information
- Continue to explore efficient and effective ways to reach City audiences
- Launch creative programming initiatives for CNSNext Local Channels 6 & 10
- Host public outreach and engagement sessions for city residents on relevant topics
- Work with Large Industrial Customers, lending guidance in utility requirements and fiber solutions along with company expansions and development projects
- Strengthened partnerships with local banks, Chamber/PDA/Imagine Thomasville, SRTC and other stakeholders to ensure all small businesses across Thomasville have the tools needed to succeed

**CITY OF THOMASVILLE, GA
MARKETING
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	949,248	984,523	1,038,320	1,035,362	1,118,157
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	949,248	984,523	1,038,320	1,035,362	1,118,157
EXPENDITURES					
PERSONNEL	711,260	719,374	773,520	757,319	851,928
OPERATIONS	237,988	265,149	264,800	278,042	266,229
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	949,248	984,523	1,038,320	1,035,362	1,118,157
NET INCOME	-	0	-	-	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	12.50	12.50	12.35	12.35	11.35

TECHNICAL SERVICES



STATEMENT OF DEPARTMENT'S PURPOSE

The Technical Services Department is a service organization whose purpose is to serve and support both Utilities and General Government department functions and serve as a technical resource for the City of Thomasville. The Utility Services Department is funded under Technical Services.



DEPARTMENTAL FUNCTIONS

The primary responsibilities are installation, troubleshooting, and maintenance of electric metering, AMR/AMI systems, traffic control, SCADA system, City telephone system, data network wiring and connectivity, fiber optic cabling and connectivity, 800 MHZ radio system, security and alarm systems. Support is provided under the contract for SGGSA Fiber Optic Cabling, public telephone system, and telecommunications. Utility Services provides manual meter reads, cut-in/cut-out/cut-off for repair, read verification and first-level customer complaint investigation for Electric, Water and, Gas meters.



2023 OBJECTIVES

- Systems Maintenance and Support
- Projects Implementation
- SGGSA Support
- Workforce Retention

**CITY OF THOMASVILLE, GA
TECHNICAL SERVICES
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,645,460	2,751,293	2,736,476	2,707,087	2,458,312
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	2,645,460	2,751,293	2,736,476	2,707,087	2,458,312
EXPENDITURES					
PERSONNEL	1,727,767	1,716,131	1,779,004	1,778,968	1,605,665
OPERATIONS	917,693	938,707	957,472	928,119	852,646
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,645,460	2,654,838	2,736,476	2,707,087	2,458,312
NET INCOME	-	96,455	-	-	-
CAPITAL	10,205	26,310	35,000	48,700	50,811
FTE (FULL TIME EQUIVALENTS/POSITIONS)	29.10	29.10	29.00	29.00	25.20

INFORMATION TECHNOLOGY



STATEMENT OF DEPARTMENT'S PURPOSE

The Department of Information Technology is responsible for overseeing the installation and implementation of computers, network systems, IT operational policies, IT project management, and the development of cutting-edge software technologies.



DEPARTMENTAL FUNCTIONS

The Department of Information Technology provides a skilled workforce that can evaluate and install proper hardware or software while following guidelines and policies necessary to keep the City of Thomasville's infrastructure and data protected within the projected budget.



2023 OBJECTIVES

- Provide skilled technicians to ensure excellent customer service, staff support and training
- Guide technology-driven decision-making to ensure consistency with city-wide business direction
- Provide a stable and reliable network infrastructure
- Effectively provide a secure environment to protect the City of Thomasville's data from cyber threats
- Stay informed of technology trends, enhancements, and capabilities
- Streamline the City of Thomasville's operations through integration and system automation

**CITY OF THOMASVILLE, GA
INFORMATION TECHNOLOGY
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,022,229	2,289,806	2,415,274	2,158,895	2,189,296
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	2,022,229	2,289,806	2,415,274	2,158,895	2,189,296
EXPENDITURES					
PERSONNEL	984,859	1,123,705	1,041,523	1,012,883	1,032,922
OPERATIONS	1,037,370	1,095,670	1,373,751	1,146,012	1,156,374
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,022,229	2,219,375	2,415,274	2,158,895	2,189,296
NET INCOME	-	70,431	-	-	-
CAPITAL	59,597	1,128,552	730,000	730,000	440,400
	59,597	1,128,552	730,000	730,000	440,400
FTE (FULL TIME EQUIVALENTS/POSITIONS)	18.10	18.10	16.00	16.00	16.00

SELF-INSURANCE (BENEFITS & WELLNESS)



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the benefits and wellness program is to provide comprehensive benefits, services and wellness programs to eligible employees, retirees, and their dependents that meet and anticipate their individual needs, assure the City's competitiveness with other employers to attract and retain employees, maximize cost effectiveness and assure optimal health and productivity of the employee.



DEPARTMENTAL FUNCTIONS

Administers various employee benefits programs, such as group health, dental, vision, accident and disability, life insurance and wellness benefits. Employee claims assistance administers Consolidated Omnibus Budget Reconciliation Act (COBRA), employee enrollment, Affordable Care Act (ACA) reporting, and workers' compensation claims.

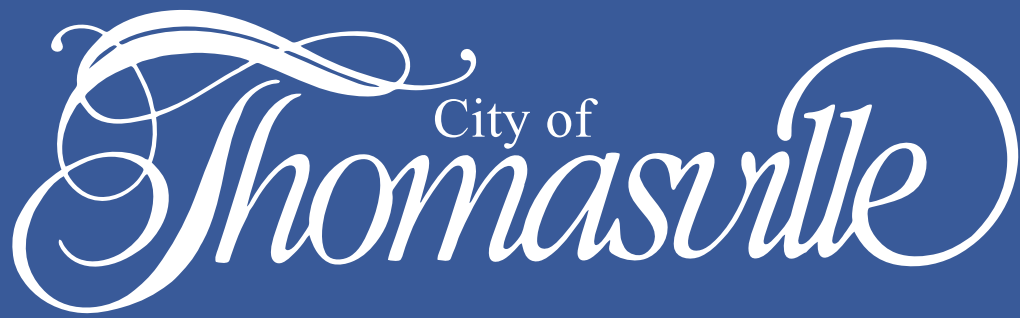


2023 OBJECTIVES

- Ensures compliance with the employee benefits and workers' compensation laws
- Continue to provide ongoing equitable benefits based on legal requirements, eligibility and City policies
- Continue to communicate benefits information to employees, retirees, and their dependents which enables them to tailor coverage to meet their needs
- Explore alternate or additional benefits that maximize affordable coverage
- Continue to represent employees, retirees, and dependents in their efforts to resolve benefit problems with external providers
- Continue to provide health and fitness programs and activities that improve employee health and promote well-being

**CITY OF THOMASVILLE, GA
SELF INSURANCE
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	8,335,986	8,558,968	8,635,424	8,462,024	8,541,714
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	8,335,986	8,558,968	8,635,424	8,462,024	8,541,714
EXPENDITURES					
PERSONNEL	71,914	73,632	86,245	84,898	117,388
OPERATIONS	8,159,520	8,485,336	8,282,162	8,200,964	8,159,307
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	8,231,434	8,558,968	8,368,407	8,285,862	8,276,695
NET INCOME	104,552	-	267,017	176,162	265,019
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.05	1.05	1.30	1.30	1.55



AUTHORITY FUNDS

TOURISM DEPARTMENT



STATEMENT OF DEPARTMENT'S PURPOSE

To generate a positive economic impact on our community by promoting and marketing the city of Thomasville as a destination, attracting visitors to stay and explore our city.



DEPARTMENTAL FUNCTIONS

To continuously manage the image/marketing campaigns for Thomasville, promoting the City's attractive, safe, interesting, multi-faceted, affordable, and relaxing destination visitors enjoy. To operate at the best capacity, the Tourism office must keep good relations with all hotel/vacation property owners and managers and must be responsive to their needs and that of the visitors. The tourism office also works directly with local attractions, retail businesses, restaurants, transportation, and tour operators, staying current with their hours and offerings to communicate these attractions and as entertainment for visitors. By establishing a budget, the tourism office has perimeters in which it operates and determines best uses for the funds generated through the local hotel/motel excise tax. The tourism office has the economic opportunity through managing the image of the City, to attract new businesses and new residents. The adage, "create a city people want to visit, and you'll create a city people want to live" can be true. Often the quality of life that is created to attract visitors, will be the qualities that will attract new residents (tax payers) and more industry.



2023 OBJECTIVES

- Increase the number of visitors each year, encouraging more over-night stays in our local hotels or short-term vacation rentals, and encouraging more visitors and day-trippers to shop and dine locally.
- Work to promote the unique character of our community through advertising, print or online articles, videos, social media, and word of mouth recommendations.
- Work with City Events staff to create and promote events that will attract visitors while also enhancing the quality of life for residents.
- Stay at the forefront of technology through a well-supported and visually interesting website, as well as an attractive and fully functioning app that is responsive to our visitors.
- Maintain and staff a physical location for visitors to ask questions and receive information. Create marketing materials such as visitor's guides, rack cards, and brochures that can be distributed to visitors or those planning to visit to enhance their experience. Promote all the activities visitors can see, do, or participate in that will maximize their time here and could be a positive economic influence on local businesses.
- Maintain an inventory of items in our gift shop with visitors can purchase that will remind them of their stay in Thomasville.
- Work with the film industry for films or movies being made in Thomasville, assisting them with hotels, local resources, permitting and other needs that will make their stay here enjoyable.
- Train or provide information to local hotel owners, managers, and front desk workers on all the activities there are to experience in Thomasville.
- Continue to keep Thomasville listed as one of Georgia's top destinations to discover.

**CITY OF THOMASVILLE, GA
DESTINATION THOMASVILLE TOURISM AUTHORITY
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	21,214	29,725	27,600	139,313	140,510
GRANTS AND CONTRIBUTIONS	-	8,000	-	-	-
TRANSFERS IN	327,837	644,104	584,500	609,375	536,250
TOTAL REVENUE	349,051	681,829	612,100	748,688	676,760
EXPENDITURES					
PERSONNEL	173,327	200,438	206,172	210,772	208,004
OPERATIONS	138,058	189,578	266,263	231,099	261,681
TRANSFERS OUT	40,850	614	138,000	137,500	156,250
TOTAL EXPENDITURES	352,235	390,629	610,435	579,371	625,935
NET INCOME	(3,185)	291,200	1,665	169,317	50,825
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	2.78	2.78	3.38	3.38	2.80



STATEMENT OF DEPARTMENT'S PURPOSE

The Land Bank is established to acquire the tax delinquent properties, surplus properties of the local governments, and other real properties in order to foster the public purpose of returning land which is in a nonrevenue-generating, nontax-producing status to an effective utilization status in order to provide affordable housing, new industry and jobs for the citizens of Thomasville and Thomas County, Georgia.



DEPARTMENTAL FUNCTIONS

Acquisition of real property; quiet title actions; discharge and extinguishment of liens or taxes; neighborhood revitalization; returning property to productive tax-paying status; land assemblage for economic development; long-term "banking" of properties for future strategic uses; and provision of financial resources for operating functions of the LBA.



2023 OBJECTIVES

- Update policy documents
- Create a strategy for existing inventory
- Identify new revenue streams
- Establish programming functions
- Create brand to promote newly established functions

**CITY OF THOMASVILLE, GA
LAND BANK AUTHORITY
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	(24,659)	(38,124)	-	4,050	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	(24,659)	(38,124)	-	4,050	-
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	8,652	15,876	26,000	29,936	8,940
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	8,652	15,876	26,000	29,936	8,940
NET INCOME	(33,311)	(53,999)	(26,000)	(25,886)	(8,940)
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

DOWNTOWN DEVELOPMENT AUTHORITY



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the DDA is to develop, promote and maintain a healthy and vibrant downtown, establishing long-range plans and proposals for the economic vitality of the City's core. Downtown development authorities are used in cities throughout the state as a mechanism to revitalize and redevelop municipal central business districts.



DEPARTMENTAL FUNCTIONS

The DDA is a major decision-making authority that drives project plans and manages the downtown business district.

The Downtown Development Authority consists of seven board of directors who are appointed by the City's municipal governing authority and serve staggered four-year terms.

OCGA 36-42-8 lists the general powers of downtown development authorities. As with other types of authorities in Georgia, downtown development authorities may accept grants and apply for loans. They can also own, acquire, and improve property, and they are empowered to enter into contracts and intergovernmental agreements. DDAs also have the authority to issue revenue bonds.

The DDA does work closely with The Main Street Approach that is centered around Transformation Strategies that articulate a focused, deliberate path to revitalizing or strengthening a downtown economy. Mostly of the Four-Point Approach, the DDA focuses on Economic Vitality - capital, incentives, and other economic and financial tools to assist new and existing businesses, catalyze property development, and create a supportive environment for entrepreneurs and innovators that drive local economies.



2023 OBJECTIVES

- Follow the Local Government Authorities Registration Act, requiring local government authorities to register annually with DCA beginning January 1, 1996. Authorities, including DDAs, are also required to submit an annual report of revenues, expenditures, assets, and debts to DCA.
- Develop communication initiatives to encourage adaptive reuse of upper story development of downtown buildings for use of office, housing, service, and retail.
- Encourage and implement removal of impediments for adaptive reuse of downtown space and encourage street facing infill developments.
- Administer, educate, and promote state incentives including programs of the Georgia Department of Community Affairs (DCA) and the Georgia Cities Foundation (GCF) to downtown businesses.
- Administer, educate, and promote local incentive Façade Grant Program to preserve and restore the downtown building's historic character and architectural integrity.

**CITY OF THOMASVILLE, GA
DOWNTOWN DEVELOPMENT AUTHORITY
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	1,057,704	1,061,761	1,062,469	1,062,469	1,087,469
GRANTS AND CONTRIBUTIONS	-	-	-	-	25,000
TRANSFERS IN	-	-	-	206,990	75,000
TOTAL REVENUE	1,057,704	1,061,761	1,062,469	1,269,459	1,187,469
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	906,722	854,711	852,377	885,759	911,821
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	906,722	854,711	852,377	885,759	911,821
NET INCOME	150,982	207,050	210,092	383,700	275,648
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

PAYROLL DEVELOPMENT AUTHORITY



STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Payroll Development Authority (PDA) is economic development. The goal is to create a dynamic community where businesses will grow and thrive.



DEPARTMENTAL FUNCTIONS

The PDA consist of a five (5) member whose primary function of the PDA is to expand and develop industry in the City and County.



2023 OBJECTIVES

- Job creation
- Continue to offer local and state level resources to support economic growth

**CITY OF THOMASVILLE, GA
PAYROLL DEVELOPMENT AUTHORITY
2023 OPERATING BUDGET**

	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	80,284	43,867	100	3,500	421,500
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	591,174	484,242	450,000	450,000	100,000
TOTAL REVENUE	671,458	528,109	450,100	453,500	521,500
EXPENDITURES					
PERSONNEL	155,330	167,622	164,271	164,011	166,616
OPERATIONS	264,888	261,382	320,471	307,142	330,716
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURE	420,218	429,005	484,742	471,154	497,333
NET INCOME	251,239	99,104	(34,642)	(17,654)	24,167
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.00	1.00	1.00	1.00	1.00

2023 CAPITAL LISTING			
VEHICLES/EQUIPMENT/BUILDING IMPROVEMENTS/MACHINERY AND EQUIPMENT			
General Fund - City Manager			
BUILDINGS AND BLDG IMPROVEMENTS	A/C Unit Replacements (Quantity: 2)		20,000
	Total Capital		20,000
General Fund - Police			
VEHICLES TRANSPORTATION EQPMT	Four (4) Police Units		248,000
OTHER EQUIPMENT	Crime Lite - Alternate Light Source - CSI		38,000
	Total Capital		286,000
General Fund - Fire			
VEHICLES TRANSPORTATION EQPMT	Fire Apparatus		600,000
	Total Capital		600,000
General Fund - Public Works			
VEHICLES TRANSPORTATION EQPMT	1/2 Ton Pickup (Replace Unit 10509) - 2021 CARRYOVER		45,000
VEHICLES TRANSPORTATION EQPMT	Knuckle Boom (Replace Unit 21313)		215,000
VEHICLES TRANSPORTATION EQPMT	Utility Trailer (Replace Unit 1112)		8,000
	Total Capital		268,000
Parks and Recreation Fund			
VEHICLES TRANSPORTATION EQPMT	Open Cab Utility Vehicle - 2022 CARRYOVER		20,000
	Total Capital		20,000
Water Fund			
VEHICLES TRANSPORTATION EQPMT	Heavy Duty Service Body Truck (Replace Unit 2063) - 2022 CARRYOVER		80,000
VEHICLES TRANSPORTATION EQPMT	1/2 Ton Crew Cab Pickup Truck 4x4 (Replace Unit 11102) - 2022 CARRYOVER		55,000
VEHICLES TRANSPORTATION EQPMT	Heavy Duty Crew Cab Single Axel Dump Truck (Replace Unit 10012)		125,000
VEHICLES TRANSPORTATION EQPMT	1/2 Ton Crew Cab Pickup Truck (Replace Unit 10910) - 2021 CARRYOVER		45,000
COMPUTERS INFO SYSTEMS EQPMT	Water Hydraulic model		45,000
MACHINERY AND EQUIPMENT	Auto Clave for the Water Plant Lab		26,000
MACHINERY AND EQUIPMENT	7-8 Ton Equipment Trailer		15,000
	Total Capital		391,000
Wastewater Fund			
VEHICLES TRANSPORTATION EQPMT	1 Ton Crew Cab with work body (Replace Unit 10304) - 2022 CARRYOVER		70,000
VEHICLES TRANSPORTATION EQPMT	1/2 Ton Crew Cab Pickup Truck (Replace Unit 10315) - 2021 CARRYOVER		45,000
VEHICLES TRANSPORTATION EQPMT	Utility Carts - 1		20,000
OTHER EQUIPMENT	Refrigerated Composite Sampler		10,500
OTHER EQUIPMENT	Undercounter BOD Incubator		6,000
COMPUTERS INFO SYSTEMS EQPMT	Wastewater Hydraulic Model		70,000
MACHINERY AND EQUIPMENT	Lift Station Pumps		120,000
MACHINERY AND EQUIPMENT	Large Secondary Pump with Suction Elbow		36,500
MACHINERY AND EQUIPMENT	Small Secondary Pump with Suction Elbow		23,000
MACHINERY AND EQUIPMENT	Grit Collector Parts		31,000
MACHINERY AND EQUIPMENT	Deep Bed Sand Filter Air Lift Parts		30,000
	Total Capital		462,000
Electric Fund			
VEHICLES TRANSPORTATION EQPMT	Large Bucket Truck (Replace Unit 11101) - 2022 CARRYOVER		367,814
VEHICLES TRANSPORTATION EQPMT	3/4 Ton 4x4 Crew Cab Pickup (Replace Unit 11300) - 2022 CARRYOVER		40,000
VEHICLES TRANSPORTATION EQPMT	Small Bucket Truck (Replace Unit 11706) - 2022 CARRYOVER		150,000
	Total Capital		557,814
Natural Gas Fund			
VEHICLES TRANSPORTATION EQPMT	1 Ton Crew with Work Body (Replace unit 11008) - 2022 CARRYOVER		60,000
VEHICLES TRANSPORTATION EQPMT	1/2 Ton Crew Cab Pickup (Replace Unit 10507)		45,000
MACHINERY AND EQUIPMENT	Meter Proofer		65,000
	Total Capital		170,000

2023 CAPITAL LISTING			
VEHICLES/EQUIPMENT/BUILDING IMPROVEMENTS/MACHINERY AND EQUIPMENT			
Solid Waste Fund			
VEHICLES TRANSPORTATION EQPMT	Automated Sideloader Truck (Replaces Unit 11606)		351,117
VEHICLES TRANSPORTATION EQPMT	Front Loader Truck (Replaces Unit 11308)		375,000
MACHINERY AND EQUIPMENT	Baler for Recycling Center		65,800
	Total Capital		791,917
Airport			
MACHINERY AND EQUIPMENT	Airplane Tugs		80,000
	Total Capital		80,000
Special Facilities - Auditorium			
FURNITURE AND FIXTURES	Window for Auditorium		15,000
	Total Capital		15,000
Golf Course			
MACHINERY AND EQUIPMENT	Fairway Mower		65,000
MACHINERY AND EQUIPMENT	Green Roller - 2022 CARRYOVER		15,000
MACHINERY AND EQUIPMENT	Tee Mower - 2022 CARRYOVER		33,000
	Total Capital		113,000
City Shop			
VEHICLES TRANSPORTATION EQPMT	15 Passenger Van (Pooled Vehicle) - 2022 CARRYOVER		48,695
	Total Capital		48,695
Civil Engineering Fund			
VEHICLES TRANSPORTATION EQPMT	1/2 Ton Pickup (Replace Unit 20432)		45,000
	Total Capital		45,000
Technical Services			
VEHICLES TRANSPORTATION EQPMT	Van (Replace Unit 11011) - 2022 CARRYOVER		50,811
	Total Capital		50,811
Information Technology			
COMPUTERS INFO SYSTEMS EQPMT	Replace Security Camera Platform		150,000
COMPUTERS INFO SYSTEMS EQPMT	Dell Server Replacements		60,000
	Total Capital		210,000
GRAND TOTAL			\$ 4,129,237

2023 SPLOST AMD MULTI DEPARTMENT PROJECTS

By Funding Source

Project Name:	SPLOST	CDBG	ARPA	Water	Sewer	Gas	TOTAL
Municipal Parking Lot Improvements	28,000	-	-	-	-	-	28,000
2023 Yearly Patching - County	8,000	-	-	-	-	-	8,000
PARADISE PARK PROJECT	146,700	-	-	-	-	-	146,700
MacIntyre Park Project	86,667	-	-	-	-	-	86,667
Varnedoe Field Project	300,000	-	-	-	-	-	300,000
REMINGTON AVE STREETSCAPE	1,815,294	-	-	656,470	181,615	10,000	2,663,379
CDBG 2021	624,000	619,375	-	407,704	245,210	-	1,896,289
CDBG 2022	182,000	245,000	-	110,700	827,150	-	1,364,850
SPLOST/LMIG ST IMPROVEMENTS-2022	1,163,515	-	1,242,334	-	-	-	2,405,849
OLD ALBANY RD SIDEWALK PROJECT	322,695	-	675,200	-	-	-	997,895
SIDEWALK PROJECT-2022	100,000	-	-	-	-	-	100,000
MULTI USE TRAIL PROJECT 2022	250,000	-	-	-	-	-	250,000
Storm Water Bric 2022	180,000	-	-	-	-	-	180,000
2023 Drainage Projects	250,000	-	-	-	-	-	250,000
	5,456,871	864,375	1,917,534	1,174,874	1,253,975	10,000	10,677,629

2023 PROJECTS BY DEPARTMENT

Water Fund

Water Tank Fencing Replacement	38,000
Reservoir # 2 Interior & Exterior	150,000
Replacement Mains and Services 2022	200,000
Main Extensions and Services 2023	150,000
Well 103 Rehab	60,000
Well 106 Foundation and Discharge	50,000
AMI Meter Upgrades 2023	250,000
Total Capital	898,000

Wastewater Fund

Distribution Mains 2023	800,000
Phase 1 Wastewater Treatment Plant and Gravity Line Upgrade	4,653,070
Phase 2 Gravity Line Upgrade	40,120
Lift Station 10	52,120
Lift Station 3 I & I	-
Total Capital	5,545,310

Electric Fund

Install Parking spots and TX Pad Entry Ramp	20,000
URC Redesign	125,000
Replace elevator controllers	80,000
SCADA Improvement Project	265,000
Street Lighting Project	45,000
Recloser Upgrades 2022	50,000
Feeder 307 Upgrades	180,000
Grand Park Phase 2	50,000
Replace Failing UG Cable	115,000
Bloomfield Subdivision	200,000
Liberty Street Line Extension	75,000
Ecrimesa Industrial	90,000
Admin Building Parking Lot Lighting	27,500
AMI Meter Upgrades 2023	100,000
Total Capital	1,422,500

Gas Fund

Main Extensions 2023	50,000
New Services/Extrude Replacement	75,000
Sensus AMR Year 2 of 5 Replacement Plan	57,500
Reg Station Texas and Metcalf	50,000
Total Capital	232,500

Solid Waste Fund

Baler for Recycling Center	65,800
Total Capital	65,800

2023 PROJECTS BY DEPARTMENT

Airport Fund

Taxiway, Apron, Access Road - Construction	270,000
Fence and Gate at Main Entrance; gate 8,000 and 120' fence	20,000
Total Capital	290,000

Special Facilities Fund

Auditorium Renovations	30,000
Total Capital	30,000

Broadband Fund

Central Office Driveway/Parking Lot rework	10,000
Total Capital	10,000

Golf Course Fund

Upgrade Driving Range to Artificial Mats	25,000
Total Capital	25,000

Information Technology Fund

Tyler APIs and Complete Implementaion	70,000
CogsDale Nexus Connect WO Systems	50,000
Intrusion Detection Platform	110,400
Total Capital	230,400

CHIP 2019 Fund

CHIP PROJECT-2019	272,500
Total Capital	272,500

Main Street Fund

Downtown Bathrooms	400,000
233 W Jackson St Building	200,000
Total Capital	600,000

Parks and Rec Fund

Parks Master Plan Projects	250,000
Total Capital	250,000

Landfill Fund

Well 1-3 Replacement; New Well 4	650,000
Total Capital	650,000

City Clerk

<u>Name/Description:</u>	<u>Dollar/% Amount:</u>	<u>Per Unit</u> (If applicable)
Candidate Qualifying Fees:		
Qualifying fee for each county or municipal office	3%	<p>total gross salary of the office paid in the preceding calendar year including per all supplements authorized by law if a salaried office</p> <p>Minimum salary specified in subsection (a) of Code Section 15-6-88, paragraph (1) of subsection (a) of Code Section 15-9-63, subsection (a) of Code Section 15-10-23, paragraph (1) of subsection (a) of Code Section 15-16-20, and paragraph (1) of subsection (b) of Code Section 48-5-183, exclusive of supplements, cost-of-living increases, and longevity increases. For the office of members of the county governing authority, the qualifying fee shall be 3 percent of the base salary established by local Act of the General Assembly or by Code Section 36-5-25 as adjusted pursuant to Code Section 36-5-24, if applicable, exclusive of compensation supplements for training provided for in Code Section 36-5-27 and cost-of-living adjustments pursuant to Code Section 36-5-28. If not a salaried office, a reasonable fee shall be set by the governing authority of such county or municipality, such fee not to exceed 3 percent of the income derived from such county office by the person holding the office for the preceding year or more than \$35.00 for a municipal office</p>
Offices of Clerk of the Superior Court, Judge of the probate Court, Sheriff, Tax Commissioner,	3%	<p>per</p> <p>Pursuant to O.C.G.A. § 50-18-71 (c)(1-3)</p> <p>(c)</p> <p>(1) An agency may impose a reasonable charge for the search, retrieval, redaction, and production or copying costs for the production of records pursuant to this article. An agency shall utilize the most economical means reasonably calculated to identify and produce responsive, nonexcluded documents. Where fees for certified copies or other copies or records are specifically authorized or otherwise prescribed by law, such specific fee shall apply when certified copies or other records to which a specific fee may apply are sought. In all other instances, the charge for the search, retrieval, or redaction of records shall not exceed the prorated hourly salary of the lowest paid full-time employee who, in the reasonable discretion of the custodian of the records, has the necessary skill and training to perform the request; provided, however, that no charge shall be made for the first quarter hour.</p>
Open Records Request	Varies	<p>2) In addition to a charge for the search, retrieval, or redaction of records, an agency may charge a fee for the copying of records or data, not to exceed 10 cent(s) per page for letter or legal size documents or, in the case of other documents, the actual cost of producing the copy. In the case of electronic records, the agency may charge the actual cost of the media on which the records or data are produced.</p> <p>(3) Whenever any person has requested to inspect or copy a public record and does not pay the cost for search, retrieval, redaction, or copying of such records when such charges have been lawfully estimated and agreed to pursuant to this article, and the agency has incurred the agreed-upon costs to make the records available, regardless of whether the requester inspects or accepts copies of the records, the agency shall be authorized to collect such charges in any manner authorized by law for the collection of taxes, fees, or assessments by such agency.</p>

Main Street

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Vendor Event Fees:		
Rose Show & Festival Artisan Vendor	\$150	per vendor
Victorian Christmas Food Vendor	\$150	per vendor
Black History Month Parade & Celebration Vendor	\$150	per vendor
Rental Fees:		
Victorian Christmas Costume Rentals	\$10	renter
Victorian Christmas Costume Rentals - Refundable Deposit	\$25	renter
Film Permit		
Application for Permit Fee	\$0.00	person
Rush Application for Permit Fee	\$100.00	person

Police

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Background Checks	\$ 25.00	Per Request
Open Records Request (ORR) Fees:		
Open Records Request - Staff time	TBD	Based upon Record/Staff
Open Records Request - Thumb drive		
Open Records Request - DVD		
Accident/Incident Report		
Intoxilyzer test (other agencies/probation)	\$ 25.00	per test
TPD Personnel for Events	\$ 40.00	Per Hour (3 hour minimum)
False Alarm Response	\$ 100.00	per False Alarm after 2 each month

Public Works

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Barricade Fees:		
10 or less barricades and cones	\$ 100.00	per request
10 or less barricades and cones with signage	\$ 125.00	per request
11-25 barricades and cones	\$ 125.00	per request
11-25 barricades and cones with signage	\$ 150.00	per request
Detour signage using class 3 barricades is a case by case basis		
Cone Fees:		
Upe to 25 Cones	\$ 30.00	per request
26 cones or more	\$ 125.00	per request
Replacement Fees:		
Replacement barricade	\$ 100.00	per barricade
Replacement cone	\$ 28.00	per cone
Replacement detour sign	\$ 35.00	per sign

Planning & Zoning

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Final Plat	\$500	flat fee
Major Subdivision Preliminary Plat	\$250	flat fee
Minor Subdivision (3 or less)	\$25	flat fee
Amendments:		
Map Amendment	\$500	flat fee
Text Amendment	\$500	flat fee
Comprehensive Plan Revision (Map Amendment)	\$500	flat fee
Annexation / Deannexation	\$750	flat fee
Conditional Use/Special Use Permit (Residential)	\$250	flat fee
Conditional Use/Special Use Permit (Commercial)	\$500	flat fee
Planned Unit Development	\$1,000	flat fee
Planned Unit Development - Modification/Amendment	\$500	flat fee
Architecture or Zoning Variance Request	\$225	flat fee
Certificate of Appropriateness (Administrative Review)	\$25	flat fee
Certificate of Appropriateness (Minor Change)	\$75	flat fee
Certificate of Appropriateness (Major Change)	\$150	flat fee
Tree Permit (Staff Review)	\$25	flat fee
Tree Permit (Committee Review)	\$50	flat fee
Landscape Plan Variance Request	\$100	flat fee
Zoning Verification Letter	\$50	flat fee

Parks and Recreation

<u>Name/Description:</u>	<u>Dollar/% Amount:</u>	<u>(If applicable) Per Unit</u>
Park Reservation Fees:	\$ 50.00	per reservation
4 hour rental of pavilion	plus \$15 per hour after 4 hours	

Tourism

<u>Name/Description:</u>	<u>Dollar/% Amount:</u>	<u>(If applicable) Per Unit</u>
Visitors Guide Ad Sales Fees:		
Quarter Page	\$ 400	per Ad
Half Page	\$ 800	per Ad
Full Page	\$ 1,200	per Ad
Premium Inside Cover	\$ 1,800	per Ad

Airport

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Airport Services:		
Ground Power Unit	\$ 75.00	per hour
Late Fee	\$ 100.00	per hour
Lavatory Cart	\$ 75.00	per use
Courtesy Car Fee	\$ 50.00	per night
Ramp Fees:		
Large Category Turboprop Aircraft	\$ 100.00	per day
Small Turbo-Jet Aircraft	\$ 150.00	per day
Medium Turbo-Jet Aircraft	\$ 200.00	per day
Large Turbo-Jet Aircraft	\$ 250.00	per day
Super-Size Turbo-Jet Aircraft	\$ 350.00	per day
Overnight Ramp Fees:		
Small Light Aircraft Single and Multi-engine Aircraft	\$ 25.00	
Large Category Turboprop Aircraft	\$ 100.00	per night
Small Turbo-Jet Aircraft	\$ 150.00	per night
Medium Turbo-Jet Aircraft	\$ 200.00	per night
Large Turbo-Jet Aircraft	\$ 250.00	per night
Super-Size Turbo-Jet Aircraft	\$ 350.00	per night
Transient Hangar Rent		
Light Single Engine Aircraft	\$ 50.00	per night
Piston Multi-Engine Aircraft	\$ 75.00	per night
Small Turbo-Prop Aircraft	\$ 100.00	per night
Large Turbo-Prop Aircraft	\$ 125.00	per night

Airport

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Small Turbo-Jet Aircraft	\$ 150.00	per night
Medium Turbo-Jet Aircraft	\$ 200.00	per night
Large Turbo-Jet Aircraft	\$ 250.00	per night
Lease Rate		
Large Corporate Bay - Quarter Bay	\$ 1,000.00	per month
Large Corporate Bay - Half Bay	\$ 2,000.00	per month
Large Corporate Bay - Three Quarter Bay	\$ 3,000.00	per month
Large Corporate Bay - Full Bay	\$ 4,000.00	per month
Single-T Open Hangar	\$ 100.00	per month
Single-T Enclosed Hangar	\$ 200.00	per month
Twin-T Open Hangar	\$ 125.00	per month
Box Hangar	\$ 500.00	per month

Golf Course

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Daily Golf Fees:		
18 holes w/cart	\$30.00	per person
9 holes w/cart	\$23.00	per person
Foot-Golf (Adult)	\$10.00	per person
Foot-Golf (Junior)	\$5.00	per person
Range Fees		
Large Bucket	\$ 7.00	per bucket
Small Bucket	\$ 4.00	per bucket
Warm up Bag	\$ 2.50	per bag
Range Plan - Monthly	\$ 45.00	per month
Membership Fees:		
Players Club (25% off rack rates) - single only	\$29.99	per month
Basic Membership - single only	\$50.00	per month
	\$550.00	per year
Unlimited Membership - Single	\$75.00	per month
	\$800.00	per year
Unlimited Membership - Couple	\$85.00	per month
	\$900.00	per year
Unlimited Membership - Family	\$95.00	per month
	\$1,000.00	per year
Student	\$40.00	per month
	\$400.00	per year

Landfill

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Municipal Solid Waste (MSW) Service Rate:		
In County	\$ 28.00	per Ton
Out of County	\$ 35.00	per Ton
Contract out of County	Varies	per Ton
Construction & Debris (C&D) Service Rate		
In County	\$ 28.00	per Ton
Out of County	\$ 35.00	per Ton
Inert	\$ 8.00	per Ton
Non-Compactable	\$ 36.00	per Ton
Tires	\$ 200.00	per Ton
Asbestos	\$ 100.00	per Ton
Soil	\$ 20.00	per Ton

CNG

<u>Name/Description:</u>	<u>Dollar/% Amount:</u>	<u>(If applicable) Per Unit</u>
Compressed Natural Gas Rate	\$ 2.49	per GGE

Marketing

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Rental Fee:		
CNSNext Studio Rental Fee (up to 3 hours)	\$ 300.00	per day
CNSNext Studio Rental Fee	\$ 150.00	per additonal hour per day
Permit Processing Fee	\$25	application
Additional Garbage Receptacle	\$15	per receptacle

Auditorium & Amphitheater

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Auditorium Rental Rates:		
Rental Rate First Day- Commercial	\$1,600	day
Rental Rate First Day- Non-Profit	\$1,100	day
Rental Rate First Day- School Events	\$900	day
Additional Days-Commercial	\$1,100	day
Additional Days- Non-Profit	\$600	day
Additional Days- School Events	\$300	day
Half Day-Commercial	\$600	half day
Half Day- Non-Profit	\$300	half day
Half Day- School Event	\$200	half day
Council Chamber rental	\$135	day
Additional Features with Auditorium Rental:		
Lobby Seat Removal	\$200	event
Stage Extended Removal	\$500	event
Breezeway Use	\$250	day
Reception Room Only	\$300	day
Reception Room w/ Auditorium Rental	\$200	day
Additional Cleaning- Auditorium, RR, seating areas	\$100	event
Additional Cleaning-Reception Room, kitchen, RR	\$60	event
Additional Cleaning-Dressing Rooms, lobby and seating areas	\$250	event
Damage Deposit Fee	\$2,000	event
Ritz Amphitheater Rental Fees:		
Per day rental- Commercial	\$1,200	day
Per day rental-Non-Profit	\$750	day
Commercial Rental-3 hour min.	\$300	hour

Auditorium & Amphitheater

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Non-Profit Rental -3 hour min	\$150	hour
Additional Restroom cleanings	\$105	hour
Half Day Move In or Move Out	\$150	hour
Damage Deposit Fee	\$500	event
Designated alcohol cups		
100-299 cups	\$100	event
300-499 cups	\$160	event
500-999 cups	\$350	event
1000-2000 cups	\$650	event

Cemetery

<u>Name/Description:</u>	<u>Dollar/% Amount:</u>	<u>(If applicable) Per Unit</u>
Administrative Fee (cremation, monument approval)	\$ 200.00	request
Grave Space	\$ 500.00	request
Lot 10' X 19' 4-spaces	\$ 1,500.00	request
Grave space (baby)	\$ 200.00	request

Civil Engineering

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Stormwater Fees:		
Stormwater Impact Fee	\$0.10	Impervious Sq. Ft. or detention
Stormwater Fines and Violations	\$1,000.00	Offense
Soil and Erosion		
Soil and Erosion Fee 1 AC or more	\$300+	\$40/Acre
Soil and Erosion Fines and Violations	\$2,500.00	Day
Soil and Erosion Fines and Violations	\$1,000.00	Offense
Engineering Fee	10% of utility extension estimate	
Plans & Specifications to Bid	\$100.00	Set
Plans & Specifications to Bid 11 x 17	\$50.00	Set
Engineering Review Fee Residential	\$25.00	
Engineering Review Fee Commercial	\$250.00	
Engineering Review Subdivision	\$1,000.00	
R/W permit utility /commercial	\$50.00	
GIS Maps	\$25.00	
Engineering Consultant Review	Per firm's rate	

Gas

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Natural Gas Residential:		
Base Charge	\$ 12.00	month
Distribution Charge	\$ 4.48	MCF
Variable Cost of Gas		

Consumption x (.448 + Var. Cost) + \$12.00 = Total Service Charges

**Billing Consumption is measured in hundred cubic feet (CCF)*

Natural Gas General Service Commercial:

Base Charge	\$ 20.00	month
Distribution Charge	\$ 4.48	MCF
Variable Cost of Gas		

Consumption x (.448 + Var. Cost) + \$20.00 = Total Service Charges

**Billing Consumption is measured in hundred cubic feet (CCF)*

Natural Gas General Service Industrial:

Base Charge	\$ 180.00	month
Distribution Charge	\$ 2.16	MCF
Variable Cost of Gas		

Consumption x (.216 + Var. Cost) + \$180.00 = Total Service Charges

**Billing Consumption is measured in hundred cubic feet (CCF)*

Gas Tap Fee

Residential tap fee 125' or less 275cf	\$1,000.00
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Miscellaneous Gas Charges

Tampering Fee	\$150.00
Winter Reconnect Fee	\$150.00

Water

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Water Treatment Laboratory Analysis		
Coliform analysis	\$25.00	sample
pH	\$5.00	sample
Fluoride	\$7.00	sample
Chlorine residual	\$5.00	sample
Inside the Corporate City Limits		
Inside Base Rate (monthly minimum charge):		
3/4" and 1"	\$ 17.77	
1 1/2"	\$ 25.80	
2"	\$ 33.25	
3"	\$ 50.45	
4"	\$ 68.80	
6"	\$ 91.73	
8"	\$ 126.13	
Inside User Rate (monthly)	\$ 2.09	1000 gallons
Outside the Corporate City Limits		
Outside Base Rate (monthly minimum charge):		
3/4" and 1"	\$ 31.53	
1 1/2"	\$ 45.86	
2"	\$ 60.77	
3"	\$ 91.73	
4"	\$ 114.66	
6"	\$ 160.52	
8"	\$ 206.39	
Outside User Rate (monthly)	\$ 3.24	1000 gallons
Water Tap Fees		
3/4" Water Tap	\$1,350.00	Tap
1" Water Tap	\$1,775.00	Tap
2" Water Tap	\$3,000.00	Tap
Larger	Varies	Estimate
Directional Boring Services		
New Water Main	Varies	By Estimate
Back Flow/Cut Off		
3/4" RPZ	\$350.00	

Water

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
1" RPZ	\$400.00	
1 1/2" Double Check Valve	\$550.00	
2" Double Check Vave	\$850.00	
2" RPZ	\$1,000.00	
Water Reconnect Fee	\$150.00	reconnect
Water Temporary Meter	\$150.00	meter
Rental of Water Truck for Movie/Filiming Use		
Water truck (used for movies)	\$ 195.00	hour; fee includes unit,
Water truck (used for movies)	\$ 1,200.00	day (8 hours); fee includ
Water truck (used for movies)	\$ 2,500.00	week (40 hours); fee inc
Miscellaneous Water Charges		
Tampering Fee	\$150.00	
Private Cutoff and Backflow Installation	\$75.00	

Wastewater

<u>Name/Description:</u>	<u>Dollar/%</u>			(If applicable)
	<u>Amount:</u>			<u>Per Unit</u>
Scavenger waste (portable toilet/septic tank	\$30.00	per		load
Scavenger waste (portable toilet/septic tank less than 500 gallon capacity	\$15.00	per		load
WPCP Laboratory analysis fees				
Biochemical Oxygen Demand	\$25.00	per		sample
Dissolved Oxygen	\$6.50	per		sample
Fecal Coliform Bacteria	\$25.00	per		sample
pH	\$5.00	per		sample
Ammonia (NH3)	\$15.00	per		sample
Suspended Solids	\$10.00	per		sample
Settleable Solids	\$5.00	per		sample
Camera -Van/Vac-Con Truck	\$250.00	per hour	7:00am to 3:30pm	
	\$300.00	per hour	After 3:30	
Lift Station Crane Truck	\$225.00	per hour	7:00am to 3:30pm	
	\$275.00	per hour	After 3:30	
Sewer Main Extension	Varies	Per		By Estimate
Sewer Tap Fee, New	\$1,700.00	Per		Tap
Sewer Connection Fee	\$300.00	Per		Connection

Fire

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Incident Response/Itemized Rates:		
Heavy Apparatus	\$ 305.00	hour
Light Apparatus	\$ 225.00	hour
Command Staff Vehicles	\$ 195.00	hour
Additional Procedural and Materials/Equipment Line Itemization		
Extrication (without use of hydraulic tools)	\$ 835.00	incident
Extrication (with use of hydraulic tools)	\$ 2,015.00	incident
Flat Rates (minimum if combined hourly rates per apparatus do not meet minimum rates below):		
Level 1/MVA Flat Rate	\$535	incident
Structure Fire/Vehicle: Fire/Hasmat Flat Rate	\$600	incident
Construction Plan Review		
Bulk Storage Construction	\$150.00	plan
Building Construction, 10,000 square feet or less	\$150.00	plan
Building Construction , more than 10,000 square feet	0.015	square foot
Other Construction		
Fire Sprinkler Plans	\$150.00	plan
Fire Alarm Plans	\$150.00	plan
Second and each subsequent follow-up	\$220.00	plan
Building Construction inspection 80 percent completion, 100 percent completion, annual and follow up		
	\$0.00	
Second follow up	\$150.00	
Third and each subsequent follow-up	\$220.00	follow-up
Hood suppression systems consisting of, pop off test, fresh air cut off, fuel shutdown, follow up		
	\$150.00	visit
Second & each subsequent follow-up	\$220.00	visit
Light test consist of light test, first and second protective wrap, follow up		
	\$150.00	visit
Second follow up	\$150.00	
Third and each subsequent follow-up	\$220.00	follow-up

Customer Service

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Alcoholic Beverage Licenses:		
Beer Package	\$500	annual
Beer Consumption	\$500	annual
Beer package and consumption	\$600	annual
Beer catering	\$200	annual
Wine Package	\$450	annual
Wine Consumption	\$450	annual
Wine Package and consumption	\$550	annual
Wine Catering	\$200	annual
Liquor pouring	\$3,000	annual
Liquor package	\$5,000	annual
Liquor catering	\$500	annual
Catering permit	\$50	event
Distillery Manufacturing	\$1,500	annual
Beer and Wine Application Fee	\$100	new licensee
Liquor package and pouring Application Fee	\$150	new licensee
Sunday Sales Package	\$250	annual
Sunday Sales Consumption	\$250	annual
One-Day Special Event Permit (non-profit only)	\$100	
Alcohol Excise Tax		
Beer Distribution	\$1.50	case
Beer, Liquor and Wine Manufacturers	\$0.22	unit for every dollar
Spiritous Liquor by the Drink	\$0.03	unit for every dollar
Occupation Tax		
Profitability ratio-Gross Receipts Range Brackets		
Class 1	.41/1000	annual
Class 2	.55/1000	annual
Class 3	.68/1000	annual
Class 4	.82/1000	annual
Class 5	.95/1000	annual
Class 6	1.09/1000	annual
Occupation Tax-Delinquent Penalty	10%	annually for every dollar
Occupation Tax-Interest	1%	monthly for every dollar
Business Taxes and Fees:		
Per professional	\$400	annual

Customer Service

<u>Name/Description:</u>	<u>Dollar/% Amount:</u>	<u>(If applicable) Per Unit</u>
By Employees/Manufacturers	\$375	annual
Administrative Fee	\$45	new business
Regulatory Fee	\$ 150-300	Annual
PawnBrokers-General	\$150	annual
PawnBrokers-Vehicle	\$2,500	annual
Insurance -premiums out of area	\$75	annual
Peddler's Permit-Registration Fee	\$50	permit
Peddler's Permit-Permit Fee	\$200	permit
Thomasville City School Tax	1.25%	of amounts collected

Electric

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Reconnect Fees:		
Reconnect Fee - Business Hours	\$50.00	per meter
Reconnect Fee - After Hours	\$75.00	per meter
Late Fee	7%	per Past due balance
100 W Equivalent LED Light	\$ 12.00	per month
150 W Equivalent LED Light	\$ 17.00	per month
250 W Equivalent LED Light	\$ 19.00	per month
400 W Equivalent LED Light	\$ 23.00	per month
250 W Equivalent LED Flood Light	\$ 25.00	per month
400 W Equivalent LED Flood Light	\$ 27.00	per month
1000 W Equivalent LED Flood Light	\$ 30.00	per month
UG Decorative LED Light	\$ 33.00	per month
Wood Poles	\$ 3.00	per month
Concrete Poles	\$ 40.00	per month
Hang Banner Fee	\$ 100.00	per banner
Temp Power Board for Events	\$ 150.00	per board
Temporary electric drop	\$ 100.00	per drop
Monthly administrative fee for On bill Financing	0.10%	of the funding amount, per month
Miscellaneous Electric Charges		
Returned Check	\$35 or 5% of face value of check	
Tampering Fee	\$150.00	
Tampering Fee - Pole	\$150.00	
Billboard	\$50 per board	
Meter Testing	\$75.00	
Security Light Contract Breach - Light	\$50.00	
Security Light Contract Breach - Pole	\$50.00	

Solid Waste

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit
Roll Off Rates		
Thomasville Inside City	\$ 150.00	Haul plus
Thomasville County - 10 mile raduis	\$ 175.00	Haul plus
Outside of Thomas County	varies	Haul plus
**For all other locations, consult Mapquest for mileage - Refer to Department Head		

Liners for Roll-off Bins	\$45.00	liner
Liners for Roll-off Bins Brooks County	\$65.00	liner

2-Day Roll-off Special	\$225.00	transaction
Pay one set fee upfront to dump at the landfill for 2 days		

Residential Refuse (RF) 96 Gallon Container		
Inside City	n/c	
Additional Bag Charge	n/c	
Return Trip	\$ 18.00	
Damaged/Lost container	\$ 55.00	
Events Containers (96 gallon)	\$ 25.00	first container
Event Containers (96 gal. continued)	\$ 12.50	each additonal

Outside City (RO)		
Additional Bag Charge	n/c	
Return Trip less than 5 miles	\$ 25.00	per call
Return Trip greater than 5 miles	\$30.00	per call
Damaged/Lost container	\$ 55.00	
Special Events (96 gallon)	\$ 35.00	first container
Event Containers (96 gal. continued)	\$ 12.50	additional

Housing Authority	\$ 13.91
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	1X Pickup	2X Pickup	3X Pickup	4X Pickup
Commerical Barrells (CBIC)				
One Barrell	\$27.51	\$54.97	\$82.54	\$110.05
Two Barrell	\$43.22	\$86.49	\$129.72	\$172.88
Three Barrell	\$58.98	\$117.91	\$176.88	\$235.81
Four Barrell	\$72.58			
Five Barrell +\$14.59	\$87.17			
Six Barrell + \$14.59	\$101.76			

Solid Waste

Name/Description:	Dollar/% Amount:	(If applicable) Per Unit		
300 Gallon Barrell	\$47.45	\$94.91	\$142.31	\$189.76
Each additional pickup	\$47.45			
Commercial Refuse (RC)				
Dumpsters (4, 6, 8 Yd) (RC)	\$4.00/CY			
Commercial Vertipacks (RCV)	\$7.00 C/Y			
Commercial Cardboard (CB)				
1X Pickup	\$39.88			
2X Pickup	\$79.64			
Each additional Contamination fee	\$19.89			
Yard Trash (YT)				
Residential	\$10.33			
Special P/U (City)	\$41.25			
Special P/U (County) 5 mile radius	\$75.00			
Commercial Trash (CT) (CT01)	\$16.52			
1/2 Acre (CT02)	\$16.52			
Special P/U	\$75.00			