



2024

BUDGET



2024 CITY OF THOMASVILLE BUDGET

TABLE OF CONTENTS

<i>City Manager's Budget Message</i>	<i>i</i>
Introduction	
City Government	1
City Council Strategic's Priorities	2
Organization Chart	3
Financial Structure	4
Budget Process	6
Financial Policies	7
Combined Statement of Activities	18
Combined Operating Budget	19
Combined Capital Budget	20
Debt Summary	21
Personnel (Full Time Positions) Schedule	23
Departmental Budgets by Fund	
<u>General Fund</u>	
General Fund Summary - Revenue and Expenditures	24
Nondepartmental General Fund Revenue	25
Expenses	
City Council	26
City Manager	28
City Clerk	30
Risk Management	32
Police Protection/Municipal Court	34
Fire Protection	37
Public Works	39
Cemetery	41
Building Inspection/Code Enforcement	43
Neighborhood Development	45
Planning and Zoning	47
Main Street	49
<u>Special Revenue Funds</u>	
Audit Evidence	51
Asset Forfeiture	52
Parks and Recreation	53
American Rescue Plan Act (ARPA) Fund	55
CARES Act (COVID-19 Relief)	56
Special Hotel/Motel Tax	57

TABLE OF CONTENTS

Departmental Budgets by Fund (contd.)

Capital Project Funds

2012 Special Purpose Local Option Sales Tax	58
2018 Special Purpose Local Option Sales Tax	59
C.H.I.P.S. Grants	60
Community Development Block Grants (CDBG)	61

Enterprise Funds

Water	62
Water Reserve	64
Wastewater	65
Wastewater Reserve	67
Electric	68
General Reserve	70
Meter Deposits	71
ECG Revolving Loan Fund	72
Natural Gas	73
Gas Renewal and Extension	75
Solid Waste	76
Solid Waste Reserve	78
Municipal Airport	79
Special Facilities (Auditorium, Amphitheatre, and Event Center)	81
Broadband (Telecom, Telephony, Network Operations and CNS)	83
Compressed Natural Gas	85
Country Oaks Golf Course	87
Sanitary Landfill	89

Internal Service Funds

City Shop	91
Building Maintenance	93
Purchasing	95
Financial Services	97
Civil Engineering	99
Human Resources	101
Customer Service	103
Marketing	105
Technical Services	107
Information Technology	109
Self-Insurance	111

Authority Funds

Destination Thomasville Tourism Authority	113
Land Bank Authority	115
Downtown Development Authority	117
Payroll Development Authority	119

TABLE OF CONTENTS

Appendix

City Wide Fee Schedule
Utility Rate Schedule
Capital Listings

A - 1
B - 2
C - 1



CITY MANAGER'S BUDGET MESSAGE

Dear Mayor and Thomasville City Councilmembers,

For your consideration, this document contains the fiscal year 2024 proposed budget for the City of Thomasville. This budget represents the hard work and dedication of every department to conscientiously continue to provide governmental and utility services to our community. This policy document also represents our continued commitment to prudent fiscal management, to effective service delivery and to supporting an affordable quality of life for our citizens. Once adopted by the City Council, the budget establishes the direction for all City government programs and services for the coming year. It represents the consensus of City Council direction and staff recommendations on how to best accomplish Council goals and respond to the highest priorities of community needs.

Budget Challenges and Priorities

The City of Thomasville is facing many challenges while also balancing a commitment to serve the citizens of Thomasville. The areas of primary concern that are reflected in this year's budget include the following:

Funding Source for the General Fund - The City of Thomasville began the elimination of property taxes in 1998, with the final tax – a fire tax – eliminated in 2012. Since that time, there has been no property taxes levied for city governmental services. This has left our General Fund without a dedicated funding source outside of transfers from our Electric Fund, and that is something that we must correct in order to provide the services that our community expects from the City of Thomasville. Nearly 70% of Thomasville's General Fund is designated for Public Safety expenses. Additional General Fund expenditures are directed toward Highways and Streets, General Administration, and Economic Development. There is no question as to how important Public Safety is to our community, but it is an expense to our community that currently does not have a designated funding source and is instead primarily provided for with revenue from our Electric Fund.

Increased Dependency on Electric Revenues – Without a dedicated funding source to support the General Fund, revenues from utilities are transferred over to support those important governmental services. However, outside of the Electric Fund, the other utilities are not financially able to support other governmental operations. In addition to this, many utilities have not experienced rate adjustments in line with the cost to provide service, leaving the City of Thomasville in a position of increased costs with smaller revenues available to meet the needs of our community. Without adjusting rates for all utilities, pressure to the Electric Fund will

continue to grow, which cannot continue. In order to prepare fiscally for the future, important decisions are at hand both in terms of future funding and current rate structures.

Delays in Materials, Inflation, and Increased Pricing - Costs have continued to increase sharply, dramatically impacting many budgeted projects. Projects that began development before COVID-19 are now seeing cost estimates that are ranging 25-40% above what was originally projected. This has significantly impacted the decisions that were made regarding what projects would be budgeted in 2024, leaving many on pause until additional funding sources can be identified.

Aging Infrastructure - Thomasville must address aged infrastructure throughout our community. Our water system, for example, experiences about 500 water leaks annually and we have some underground mains that are more than one hundred years old. Our Wastewater Treatment Facility, as another example, will be the focus of a major project in 2024 as the aging wastewater treatment facility and the wastewater outfall line leading into the WWTF must be addressed. This project will address many important infrastructure needs, such as delamination of deteriorated concrete, replacement of electrical wiring and conduit, construction of new electrical duct bank and the rehabilitation of the secondary pump house well. While these are just two examples, evidence of the aging infrastructure is evident throughout our community, from utility service lines to our paved roads and sidewalks. While addressing the aged infrastructure is a priority, we cannot do so without also adjusting rates for our utility services. Our current rate structure is not adequate to cover debt payments, and is not able to support any capital projects.

Budget Highlights

Key Revenue Highlights:

- General Fund's revenue projections forecast a baseline of \$21,804,122, while 59% of those revenues are transfers in from other funds, primarily Electric.
- The City's largest enterprise fund, Electric, projects revenues at \$57,800,224 for 2024 compared to \$56,173,154 in 2023. This is inclusive of a rate restructuring plan that will result in an average of 4.6% rate increases and a slight incremental \$2 increase to the base rate will also be included in 2024.
- After transfers, Electric is projecting to have a loss of \$5,160,861.
- Water Fund projects revenues to be \$6,921,563, which includes a five (5) percent increase in rates for 2024 to help cover debt, operational and capital costs.
- Wastewater Fund projects revenues to be \$7,186,280, which includes a ten (10) percent increase in rates for 2024 to help cover debt payments, operational and capital costs.
- Solid Waste revenues are expected to be \$7,427,420, which includes incremental increases to residential rates for both City and County customers. In addition, Landfill rates will be slightly adjusted for both City and County customers as well.

Key Expenditure Highlights:

- The final phase of the Pay and Class Study that began in 2022 will be implemented for Public Safety employees in 2024. The Public Safety departments continue to experience turnover and vacancies, so the increases to the starting salaries should assist with both recruitment and retention to these important departments.
- We will also be addressing projects mandated by the Federal Aviation Administration and Georgia Department of Transportation at the Thomasville Municipal Airport. These projects include the runway 4-22 Line of Sight Project, which will mill and overlay this runway, connectors and shoulders while making lighting and marking improvements.
- Some major capital projects anticipated for 2024 include the implementation of improvements outlined in the Parks Master Plan that was completed in 2023. The three parks that were designated as priority by both the study team and public input, Paradise Park, Cassidy Road Park and Balfour Park, will have funding allocated for improvements in 2024. Note that City staff will also actively be researching and applying for grant funding to maximize our investment in these community assets. The sidewalk improvement project for Old Albany Road will also continue forward in 2024. We have also budgeted renovations and improvements to the Municipal Building after key areas were highlighted by the Historic Preservation Plan that was completed in 2023.

Thank you for this opportunity to present this proposed balanced budget and provide a plan for the City of Thomasville to invest in our staff, services, and infrastructure while also being fiscally responsible to our citizens.

Sincerely,

A handwritten signature in black ink that reads "Alan CARSON". The signature is stylized with a large, sweeping "A" and "C".

Alan Carson
City Manager



CITY GOVERNMENT

The City of Thomasville was originally incorporated by an act of the General Assembly of Georgia in 1826. The City's first charter was approved in 1831, and new charters were approved in 1889, 1943, and 1990. The latest charter became effective July 1, 1990. The City operates under a Council-Manager form of government. The City Council is made up of five Council members, two elected from each of the City's two districts and one elected at large. Council members serve four-year terms and the Mayor, appointed by the Council, serves a two-year term.

The City Manager, who is appointed by and reports to the City Council, serves as the Chief Administrative Officer and is charged with the implementation of City Council adopted policies and directives and the day-to-day operations of the City. The City Manager is responsible for firing directors to oversee each department.

These departments provide a range of both traditional governmental services and utilities services to over 30,000 residents, with approximately 20,000 citizens in Thomasville and 10,000 in unincorporated Thomas County. Traditional governmental services include general administration, police and fire protection, recreation, and economic development, as well as the construction and maintenance of highways and streets. The City's utilities services include electricity, water, wastewater, solid waste, natural gas, telecommunications, telephony, cable television and internet access. The City also operates the community's golf course, municipal auditorium/amphitheater, regional airport and Subtitle D landfill. The City provides support to these various operations through its buildings and fleet maintenance, customer and marketing services, financial services, engineering services and information systems operations. In addition to administering its employee pension program, the City reserves funds for its health, dental workers' compensation claims and policy deductibles, managing these risks internally.

As a part of its overall community and economic development initiatives, the City works through the Downtown Development Authority (DDA), the Destination Thomasville Tourism Authority (DTTA), the Land Bank Authority (LBA), and the Thomasville Payroll Development Authority (PDA).



***Pictured left:** Thomasville City Council
(left to right)
Mayor Jay Flowers,
Councilmember Scott Chastain,
Councilmember Wanda Warren,
Mayor Pro Tem Todd Mobley, and
Councilmember Terry Scott*



CITY COUNCIL STRATEGIC PRIORITIES



PUBLIC SAFETY

Keeping the public safe presents an ever-changing set of challenges. Public Safety is achieved when City Government and the community work together to create a community where people feel safe in their neighborhoods and where the crime rate is low. The public's safety is of primary importance to our City leaders as they implement policies, allocate resources and provide protection for Thomasville's residents, businesses and visitors.



INFRASTRUCTURE

Thomasville's future safety and prosperity depends on safe and sound infrastructure, including access to the internet. Our community's streets, sidewalks and facilities are a reflection of who we are, and our City's leadership works to provide the infrastructure and amenities that are important to the citizens of Thomasville. They are also essential to helping residents travel to and from educational and employment opportunities. The City of Thomasville is committed to making these essential investments over time so our community continues to thrive.



NEIGHBORHOOD REVITALIZATION

The neighborhoods of Thomasville are important to the overall sense of community that our citizens enjoy. These are the communities where we raise our families, where our children play, grow and thrive. In many cases, our neighborhoods enjoy generations of history, so it is essential that our leadership focus on key neighborhood issues such as affordable housing, recreational facilities and other qualities that bring prosperity to our community. Streets, sidewalks and trails connect our neighborhoods, creating a sense of one unified community. Our vision of the City of Thomasville is to be a progressive and unified community providing an inviting place to live, learn and prosper. The City of Thomasville is committed to this vision and will work to achieve results that bring this vision into reality.



ECONOMIC VITALITY

The City of Thomasville is committed to strengthening the overall economic vitality of our community. We do this through supporting economic development that creates jobs offering competitive wages for our residents and by partnering with endeavors that support entrepreneurialism within our community. City leadership also supports initiatives and projects that strengthen our downtown business district, which is a major economic driver both locally and regionally. Tourism and cultural development initiatives that further support a healthy local economy are also priorities for the City of Thomasville.



GOOD GOVERNMENT

The mission of the City of Thomasville is to deliver excellent and dependable public services while building trusting relationships through openness, inclusion and innovation. The City of Thomasville endeavors to achieve this mission through our core values of being trustworthy and dependable, equal and inclusive, accountable and transparent, and modern and innovative. Our organization is committed to creating a culture focused on results for customers and ensuring the community receives exceptional public service.



ORGANIZATION CHART



Alan Carson
CITY MANAGER

Sheryl Sealy

ASSISTANT CITY MANAGER

Advertising • Benefits & Wellness
Communications • Community Relations
Country Oaks Golf Course • Customer Service
Downtown and Tourism Development
Human Resources • Information Technology
Marketing • Parks & Recreation • Planning
Risk Management • Special Events • Zoning



Chris White

ASSISTANT CITY MANAGER

Building Inspections • CNSNext
Code Enforcement • Economic Development
Electrical Engineering & Distribution
Engineering Operations • Public Works
Regional Airport • Sales • Telecommunications
Solid Waste & Landfill Operations
System Architecture & Network Operations
Technical Services • Utilities Response Center
Utilities Services • Utility Operations

Dominic Ford

EXECUTIVE DIRECTOR, HUMAN RESOURCES & COMMUNITY RELATIONS

Benefits & Wellness • Community Relations
Human Resources • Risk Management



Mark Harmon

EXECUTIVE DIRECTOR, INSPECTIONS & ENGINEERING

Building Inspection • Code Enforcement
Engineering Operations • Regional Airport

Vicky Bryson

EXECUTIVE ASSISTANT

City Clerk



Ashley Cason

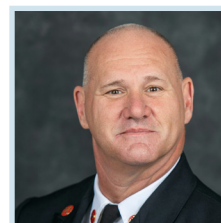
CHIEF FINANCIAL OFFICER

Financial Services • Fleet Services
Purchasing

John Letteney

POLICE CHIEF

Thomasville Police Department



Tim Connell

FIRE RESCUE CHIEF

Thomasville Fire Rescue



FINANCIAL STRUCTURE

Financial reporting treats each government as a collection of separate funds rather than one single entity. For this reason, government budgets are prepared using the fund structure. The Governmental Accounting Standards Board establishes this financial reporting structure for government entities. The City of Thomasville adheres to these guidelines for financial reporting and budgeting purposes. Financial transactions are budgeted within funds based on two categories:

Governmental Funds and Proprietary Funds. The purpose of each fund is to record specific activities or attain certain objectives in accordance with special regulations or restrictions. The Official Code of Georgia states that a balanced budget must be adopted for governmental funds by December 31st of the preceding year for which appropriations and expenditures are set for the following year.

Governmental Funds

Governmental funds are created by law, debt covenants, and by management's decision to enhance financial administration. Resources are accounted for as appropriations which are allocated to expenditures that carry out the fund's objectives in the following manner.

1. General Fund

The General Fund accounts for resources traditionally associated with governments that are not required to be accounted for in another fund. It is often the chief operating fund of a municipal government. Every local government is required to have a general fund. This fund provides the core governmental services to the community.

2. Special Revenue Funds

Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These revenue sources are legally restricted for specified purposes other than debt service or capital projects.

The City budgets the following Special Revenue Funds:

- Audit Evidence
- Asset Forfeiture
- Parks and Recreation
- American Rescue Plan Act (ARPA) Fund
- Special Hotel/Motel Tax

3. Capital Project Funds

Capital Project Funds account for financial resources that are restricted, committed or assigned to expenditures for capital outlays including the acquisition, renovation, maintenance or construction of major capital projects, such as buildings, parks, streets, bridges, and other City facilities, infrastructure and equipment.

The City budgets the following Capital Project Funds:

- 2012 Special Purpose Local Option Sales Tax
- 2018 Special Purpose Local Option Sales Tax
- C.H.I.P Grant
- Community Development Block Grants (CDBG)

Proprietary Funds

Proprietary Funds are used to account for the ongoing activities of the City which are similar to those often found in the private sector. Proprietary funds are those funds where the City charges a fee in order to recover costs. All assets, liabilities, equities, revenues, expenses and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. The City maintains two different types of proprietary funds: Enterprise and Internal Service Funds.

1. Enterprise Funds

Enterprise funds account for activities that are financed and operated in a manner similar to private business enterprises, wherein the expenses (including depreciation) incurred in providing goods or services to the general public on a continuing basis are financed or recovered primarily through user fees.

The following Enterprise Funds are budgeted and maintained by the City:

- Water
- Wastewater
- Electric
- Natural Gas
- Solid Waste
- Municipal Airport
- Special facilities (Auditorium, Amphitheater, and Event Center)
- Broadband Fund
- Compressed Natural Gas
- Country Oaks Golf Course
- Landfill

2. Internal Service Funds

Internal Service Funds are frequently referred to as revolving funds and account for the financing of goods and services provided by one department or agency of a government to other departments or agencies on a cost-reimbursement basis. These departments are also permitted to supply services to outside agencies for a fee.

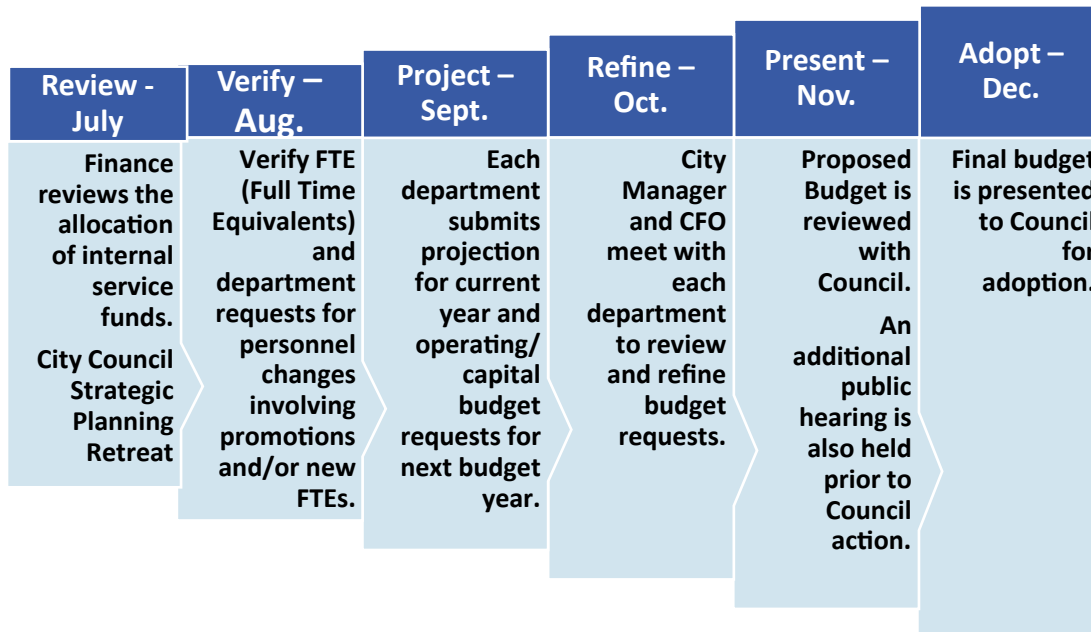
The following Internal Service Funds are budgeted and maintained by the City:

- City Shop
- Building Maintenance
- Purchasing
- Financial Services
- Civil Engineering
- Human Resources
- Customer Service
- Marketing
- Technical Services
- Information Technology
- Self-Insurance



BUDGET PROCESS

Budget Preparation Schedule



Budget Execution

January 1st of each year, the Adopted Budget is implemented. Concurrently, an analysis of the previous year's actual expenditures is conducted. During this analysis, problem areas are identified and reconciled. Problem areas that have an impact on the current year are closely monitored. Moreover, throughout the year, expenditures, revenues and performance data are monitored in order to ensure the successful implementation of the City's service plan and more fully prepare for the next fiscal year.

Budget Amendment

As conditions change or circumstances are altered, the budget process allows for amendments. Because the Budget is a resolution adopted by the Mayor and Aldermen, the amendment process is similar to that used to amend other resolutions. A majority positive vote by Council is required. The legal level of control is set at the service center/fund level. Budget amendments that exceed service center/fund level totals must be approved by City Council. Following the year end close process, all budget amendments are brought to Council for approval.



FINANCIAL POLICIES CITY OF THOMASVILLE, GA

Adopted 03.28.2022

1. General Financial Goals

- a. To provide a financial base sufficient to sustain municipal services to maintain the social well-being and physical conditions of the City.
- b. To be able to withstand local and regional economic trauma, to adjust to changes in the service requirements, and to respond to other changes as they affect the community.
- c. To establish and maintain an excellent credit/bond rating in the financial community and assure citizens/taxpayers that Thomasville's city government is maintained in sound fiscal condition.
- d. To consider and provide for the needs of future generations in the Thomasville community.

2. Operating Budget Policies

- a. The operating budget is the City's comprehensive one-year financial plan which provides for the desired level of city services as defined by the City's priorities. A budget will be developed every year using a "budgeting by priorities" process.
- b. The goals of the budgeting by priorities process are:
 1. Align the budget with Council priorities
 2. Measure progress towards priorities
 3. Get the best value for each tax dollar
 4. Foster continuous learning in the City
 5. Build regional cooperation
- c. The City's annual operating budget will include the following funds: general fund, special revenue funds, capital funds, enterprise funds, and internal funds. It will include operating budgets for the following component units: Payroll Development Authority (PDA), Downtown Development Authority (DDA), and Land Bank Authority (LBA), Destination Thomasville Tourism Authority (DTTA).
- d. The City council will adopt appropriations at the fund level.

- e. All budgetary procedures will conform to state regulations and generally accepted accounting principles. The City's annual budget will be developed in accordance with the policies and priorities set forth in the City Council's goals and federal and state laws.
- f. The City seeks to maximize the value the public receives through its spending.
- g. Essential services will receive first priority for funding. The City staff will attempt to maintain current service levels for all essential services. The City will identify services for reduction or elimination, if necessary, before essential services.
- h. The City intends to budget for the current portion of long term debt associated with investing in capital infrastructure and the annual costs of maintaining and replacing capital.
- i. "One-time" expenses require specific authority to be carried forward into subsequent budgets.
- j. Revenues and expenditures for the General Fund and all major operating funds shall be projected for the current year and the ensuing five years. The City will work toward developing a projected five-year plan by the next budgetary cycle starting with the 2024 Budget.
- k. Annual operating budgets should provide for design, construction, maintenance and replacement of the City's capital, plant, and equipment.
- l. The City will maintain all its assets at a level such that it protects the City's capital investment and minimizes future maintenance and replacement costs.
- m. The City will maintain an equipment replacement and maintenance needs analysis for the life cycle of the equipment and will update this projection every year consistent with budget development.
- n. The City of Thomasville defines a balanced budget as current annual revenues (including fund balances) are equal to or greater than current annual budgeted expenditures. The City further defines a structurally balanced budget as current on-going revenues (without including fund balances) as equal to or greater than current on-going expenses. The annual budgets for ALL City funds will be structurally balanced throughout the budget process.
 - 1. Operating revenues must fully cover operating expenditures, including debt service.

2. Ending fund balance (or working capital in the enterprise funds) must meet minimum policy levels.

- The City desires to establish an initial goal to maintain its unassigned fund balance at 15% of General Fund revenues and transfers in within 3-5 years with a longer goal to maintain a balance of 25%. Amounts in excess of 25% are permitted to be used for one-time purposes such as capital expenditures.
- If at the end of the fiscal year, it is anticipated that the projected or estimated amount of the unassigned fund balance will be less than the minimum requirement, then the City Manager shall prepare and submit to the City Council, in conjunction with the proposed budget, a plan for the expenditure reductions and/or revenue increases necessary to restore the minimum requirements within a three-year period.

- o. The City will not use one-time revenues for operations. When considering the use of new revenues, staff will assure that the source of revenue is available for a least three years. All general government current operating expenditures will be paid from current revenues.

Reports on revenues and expenditures will be prepared on a timely basis monthly. A written report will be presented to the City Council quarterly. Department Heads will receive monthly budget reports and are responsible for financial management of their departments.

The city will avoid budgetary and accounting procedures which balance the current budget at the expense of future budgets.

- p. Budget amendments to the City's annual budget are necessary to recognize the receipt of unanticipated revenues and/or to modify spending plans. Amendments to the City's budget will be collated and presented to the City Council for review and approval as needed.
- q. All supplemental appropriations for programs (appropriations requested after the original budget is adopted) will be considered as a result of changes since the adoption of the annual budget including the availability of new revenues (such as unanticipated grants).

All supplemental appropriations will conform to the "budgeting by priorities" process.

The City will refrain from making budgetary decisions (specifically allocating resources to be expended) outside of a budget process as described by this policy.

- r. Budget Calendar: Each year a budget calendar is developed that details the dates when the budget is presented to the Mayor and Council as well as any called public meetings to discuss the proposed budget and citizen input.

1. In order to facilitate and implement the budget process, the City Manager will propose an annual budget calendar at the first regular Council meeting in June each year.
2. The calendar will be comprehensive in nature and generally provide for a process that resembles the Best Practices for municipal budgets as published by the Government Finance Officers Association.

3. Revenue Policies

- a. The City will strive to maintain as diversified and stable a revenue system as permitted by state law to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.
- b. Because revenues, especially those of the General Fund, are sensitive to both local and regional economic activities, revenue estimates provided to the City Council shall be conservative.
- c. The City will estimate its annual revenues by an objective, analytical process using best practices as defined by the Government Finance Officers Association.
- d. The City will project revenues for the next five years and will update this projection annually.

The Finance Department will annually review each potential major revenue source before going to the full Council for review. The City will strive to maintain a diversified mix of revenues in order to balance the sources of revenue amongst taxpayers and provide ongoing stability.

- e. The City will establish all user charges at a level related to the cost of providing the service and within policy parameters established by the City Council. Charges for services benefiting specific users should be established at a rate that recovers full costs, including all direct and capital costs.
- f. Each year as part of the budget process, the City will review user fees to adjust for the effects of inflation and other factors as appropriate. The City will set fees for user activities, such as recreational services, at a level to support the direct and indirect costs of the activity.

- g. The City will set fees and user charges for each enterprise fund at a level that fully supports the total direct and indirect cost of the activity including the cost of annual depreciation of capital assets. For rate modeling purposes the City will utilize a Debt Service Coverage Test to evaluate revenue sufficiency. The results of this test will be used in the rate setting process to ensure that the enterprise funds generate the appropriate level of revenue to satisfy all operating costs, cash obligations, and debt coverage requirement of 1.25x times annual debt service.

4. Expenditure Policies

- a. The City budget will provide for a sustainable level of service as defined in the context of the Budgeting by Priorities process.
- b. The City's operating budget will not use one-time revenues to support ongoing operational costs. When considering the use of new revenues for funding ongoing operational cost, staff will assure that the source of revenue is available for at least three years.
- c. The City will maintain expenditure categories according to state statute and administrative regulation. Capital expenditures shall meet the requirements of generally accepted accounting principles (GAAP).
- d. The City will forecast its General Fund expenditures annually for the next five years. The drivers and assumptions used in the forecast will be described.
- e. A cost allocation plan will be established, maintained and updated as a part of each City budget. The cost allocation plan will be the basis for distribution of general government costs to other funds or capital projects (also known as indirect costs).

5. Capital Improvement Policies

- a. The City will prepare a five-year Capital Improvement Plan (CIP) which will be updated annually and presented to the City Council. This plan will assist in planning, scheduling, acquisition and financing of capital projects. Capital funds may be used on:
 - 1. Non-recurring capital expenditures (such as capital projects).
 - a. Qualifying non-recurring capital projects should be at least \$100,000 (or part of a system with a value of more than \$100,000); and
 - b. towards an asset with a useful life of at least five years; or

- c. directly for related costs (such as studies, plans, monitoring of capital asset performance, etc.); or
 - d. Planning efforts that result in specific capital improvements identified in the City's Capital Improvement Plan and approved by the Capital Improvement Plan Committee.
- b. The capital improvement program and the base operating budget will be reviewed at the same time to ensure that the City's capital and operating needs are balanced with each other and that the capital improvement program is aligned with the City's other long-range plans.
- c. The City will develop a five-year plan for capital improvements including operations and maintenance costs and update it every year. Capital expenditures will be forecasted taking into account changes in population, changes in real estate development, or changes in relevant economic condition of the City and the County.
- d. The City will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted to Council for approval. The City will use intergovernmental assistance and other outside resources whenever possible.
- e. The City will determine the least costly financing method for all new projects.
- f. The City will develop and maintain a Capital Improvement Plan that facilitates the planning for meeting the facility and other capital needs of the community consistent with the City's vision, comprehensive plan and functional area plans (in that order).
- g. The City will focus its efforts on securing grants for capital expenditures that are included in the City's Capital Improvement Plan.

6. Debt Management Policy

Purpose – The purpose of this policy is to set forth the parameters for issuing debt and managing outside debt. The intent is to provide structure for decisions regarding the timing and purposes for which debt may be issued, types and amounts of permissible debt, method of sale and structural features that may be included.

Conditions for Using Debt

Debt financing of capital improvements and equipment will be done only when one or more of the following conditions exist:

1. When non-continuous projects (those not requiring continuous annual appropriations) are desired;

2. When it can be determined that future users will receive a benefit from the improvement;
3. When it is necessary to provide basics services to residents and taxpayers;
4. When total debt, including that issued by overlapping government entities, does not constitute an unreasonable burden to residents and taxpayers.

7. Short-Term Debt Policies

- a. Short-term debt is defined as a period of one year or less.
- b. The City may use short-term debt to cover temporary cash flow shortages, which may be caused by a delay in receipting tax revenues or issuing long-term debt. The City will not use short-term debt for current operations.
- c. The City may issue interfund loans rather than outside debt instruments to meet short-term cash flow needs. Interfund loans will be permitted only if an analysis of the affected fund indicates excess funds are available and the use of these funds will not impact the fund's current operations. All interfund short-term borrowing will be subject to City Manager's and Chief Financial Officer's approval and will require a repayment plan.
- d. All short-term interfund loans and cash balances will be reported to the Council on a monthly basis.

8. Long-Term Debt Policies

- a. Long Term debt is that debt which exceeds a year.
- b. The City will utilize long-term borrowing for capital improvements that cannot reasonably be financed on a pay-as-you-go basis from anticipated cash flows.
- c. When the City determines that future users will receive a benefit from the capital improvement that the debt financed.
- d. When the project is necessary to provide basic services to City residents.
- e. Acceptable uses of bond proceeds are items which can be capitalized and depreciated. Refunding bond issues designed to restructure currently outstanding debt is also an acceptable use of bond proceeds provided that the net present value (NPV) of savings is at least 3%.
- f. The City will determine whether self-supporting bonds (such as special assessment improvement district bonds) are in the City's best interest when planning to incur debt to finance capital improvements.

g. The City will not use long-term debt for current operations.

h. General Obligation Bond Policy

1. Every project proposed for financing through general obligation debt shall be accompanied by a full analysis of the future operating and maintenance costs associated with the project.
2. Bonds cannot be issued for a longer maturity schedule than a conservative estimate of the useful life of the asset to be financed.
3. Before general obligation bond propositions are placed before the voters, the capital project under consideration should have been included in the Capital Improvement Program. The source of funds should describe the intended use of bond financing.

i. Financing of Lease Purchases.

Lease purchase financing may be used when the cost of borrowing or other factors make it in the City's best interest.

j. Long Term Interfund Loans

1. The City may issue interfund loans rather than outside debt instruments as a means of financing capital improvements. Interfund loans will be permitted only if an analysis of the affected fund indicates excess funds are available and the use of these funds will not impact the fund's anticipated operations. All interfund borrowing will be subject to prior approval by the City Manager and Chief Financial Officer and will require a repayment plan and may bear interest.
2. The decision to use interfund loans rather than outside debt will be based on which is deemed to be the most cost effective approach to meet city capital needs. Such assessment will be reviewed by the City's Financial Advisor who shall provide an objective analysis and recommendation to the City Council.
3. All long-term interfund loans and cash balances will be reported to the Council on a monthly basis.

k. Key Debt Ratios

1. Georgia law limits the amount of general obligation debt that the City may issue to 10% of the assessed value of all taxable property located within the boundaries of the City (Georgia Constitution, Article 9, Section 5, and Paragraph 1). However, the City takes a more conservative approach and limits the issuance of all tax supported debt, which includes any General Obligation, Intergovernmental Agreement, SPLOST and

Long Term Lease Obligations, to no more than 2.50% of Total Taxable Full Value of the City. Self-supporting tax backed debt (i.e. School Debt) can be excluded from this key debt ratio.

2. Additionally, total tax supported debt service including General Obligation, Intergovernmental Agreement and Long Term Lease obligations, but excluding SPLOST debt, will not exceed 15% of the Operating Expenditures and Debt Service of the General Fund exclusive of any self-supporting tax backed debt service (i.e. School Debt).

9. Reserve Fund Policies

- a. The City's initial goal will be to maintain a General Operating Reserve of at least 15% of the total General Fund budgeted revenue with a long goal of 25%, excluding the beginning fund balance, development review revenue, and any significant one-time revenue.

This reserve shall be created and maintained to:

1. Provide sufficient cash flow to meet daily financial needs.
 2. Sustain City services in the event of a catastrophic event such as a natural/manmade disaster (e.g. earthquake, windstorm, flood, terrorist attack) or a major downturn in the economy.
- b. Annual surpluses in the General Fund will be used to fund one-time operations and capital expenditures, dedicated to the Capital Improvement Program or placed in an economic contingency account if there are surplus balances remaining after all current expenditure obligations and reserve requirements are met.
 - c. A surplus is defined as the difference between the actual beginning fund balance and the budgeted beginning fund balance. It consists of under-expenditures and excess revenues over and above the amounts included in the annual budget.
 - d. In order to maintain the significant investments in utility capital assets there shall be a transfer from the utility operations funds to the utility reserve funds to be expended on future utility capital needs and projects. The annual reserve amounts will be determined by the stipulations outlined in the City's charter and are as follows:
 1. City of Thomasville Electric General Reserve Fund. The City, from revenues derived from the operations of its electric system now owned or which it may hereafter acquire, shall pay into such fund twenty (20%) percent of the net income from its systems before depreciation charges are made.

2. City of Thomasville Water Reserve Fund. The City, from revenues derived from the operations of its water system now owned or which it may hereafter acquire, shall pay into such fund twelve percent (12%) of the net income from its system before depreciation charges are made.
 3. City of Thomasville Sewer Reserve Fund. The City, from revenues derived from the operations of its sewer system now owned or which it may hereafter acquire, shall pay into such fund twelve percent (12%) of the net income from its system before depreciation charges are made.
 4. City of Thomasville Gas System Renewal and Extension Reserve Fund. The City, from revenues derived from the operation of its gas system shall pay into such fund twelve (12%) percent of the net income from the gas system before depreciation charges are made.
 5. Other Utility City of Thomasville Funds (*These reserve funds are not currently stipulated in the charter*). The City, from revenues derived from the operation of its solid waste system shall pay into such fund twelve (12%) percent of the net income from utility system before depreciation charges are made.
- e. The monies in these reserve funds shall be used and applied solely for improvements, extensions, and replacements of the lands, buildings, equipment, and distribution systems now owned and used or which may hereafter be acquired by the City in connection with the operation of its utility system and shall not be used or applied for ordinary operation and maintenance nor for ordinary service connections.
 - f. The City will continue to transfer monies to the reserve funds with the goal to achieve and maintain a minimum balance that is equivalent to 180 days cash on hand for each fund. Only when the reserve funds are at this level, will the City draw funds from the reserves to utilize for capital improvements, project, replacements, extensions, etc.
 - g. In extreme emergency situations, Council can approve withdrawal from these funds with a plan to restore the minimum requirements within a three-year period.

10. Accounting, Auditing, and Financial Reporting Policies

- a. The City will establish and maintain a high standard of internal controls and accounting practices. The City budgets and accounts for revenues and expenditures on a modified accrual basis in its day to day operations.
- b. The accounting system will maintain records on a basis consistent with accepted standards for local government accounting and the State of Georgia Budgeting, Accounting, and Reporting Systems.

- c. A fixed asset system will be maintained to identify all City assets, their location, condition, and disposition.
- d. Regular monthly and annual financial reports will present a summary of financial activity by major types of funds. The annual reports will be available via the City's website (www.thomasville.gov).
- e. The annual financial report shall conform to Generally Accepted Accounting Principles and be in the form of an Annual Comprehensive Financial Report as described by the GFOA. This report will contain all required information necessary to comply with secondary market disclosures for outstanding bonds.
- f. Copies of the annual financial report Annual Comprehensive Financial Report (ACFR) will be provided to and approved by City Council soon after the audit is complete and report is available. This report will include all audit adjustments.
- g. The City will ensure that City records are audited annually by an independent auditor or auditing firm and which will result in the issuance of a financial opinion. The results of such audit shall be provided to the City Council in a timely manner and will be available to the public via the City's website.

CITY OF THOMASVILLE, GA
2024 COMBINED STATEMENT OF ACTIVITIES

	<u>2023</u>	<u>2024</u>
TOTAL OPERATING REVENUE	142,309,014 *	155,747,214 *
TOTAL OPERATING EXPENDITURES	129,574,632	135,369,460
INCOME BEFORE TRANSFERS AND CAPITAL	12,734,382	20,377,754
NET TRANSFERS	(302,858)	(504,768)
INCOME AFTER TRANSFERS	12,431,524	19,872,986
GOVERNMENTAL CAPITAL		
GENERAL FUND	1,774,000	554,205
SPECIAL REVENUE FUNDS	2,187,534	4,030,190
CAPITAL PROJECT FUNDS	6,296,371	11,341,980
TOTAL GOVERNMENTAL CAPITAL	<u>10,257,905</u>	<u>15,926,375</u>
NET INCOME	2,173,619	3,946,612
FULL TIME POSITIONS	498.50 **	498.50 **
PROPRIETARY CAPITAL		
ENTERPRISE FUNDS	14,122,890	17,321,097
INTERNAL SERVICE FUNDS	584,906	535,140
TOTAL PROPRIETARY CAPITAL	<u>14,707,796</u>	<u>17,856,237</u>
AUTHORITY CAPITAL:	-	150,000

**Includes Use of Fund Balance*

***Includes positions in the Authority Funds*

**CITY OF THOMASVILLE, GA
2024 COMBINED OPERATING BUDGET
BY FUND TYPE**

	2023	2024
OPERATING EXPENDITURES*		
GENERAL FUND	20,304,696	21,260,799
SPECIAL REVENUE FUNDS	1,616,145	1,715,034
CAPITAL PROJECT FUNDS	549,517	732,976
ENTERPRISE FUNDS	83,927,321	88,052,908
INTERNAL SERVICE FUNDS	23,176,953	23,607,743
TOTAL EXPENDITURES	129,574,632	135,369,460
 AUTHORITIES EXPENDITURES	 1,887,779	 3,011,104

**Before Capital and Transfers*

**CITY OF THOMASVILLE, GA
2024 COMBINED CAPITAL BUDGET
BY FUND TYPE**

	2023	2024
CAPITAL		
GENERAL FUND	1,774,000	554,205
SPECIAL REVENUE FUNDS	2,187,534	4,030,190
CAPITAL PROJECT FUNDS	6,296,371	11,341,980
ENTERPRISE FUNDS	14,122,890	17,321,097
INTERNAL SERVICE FUNDS	584,906	535,140
TOTAL CAPITAL	24,965,701	33,782,612
 AUTHORITIES CAPITAL:	 -	 150,000



DEBT SUMMARY

The goal of the City is to maintain a sound fiscal position; thereby only utilizing long-term debt to provide resources to finance needed capital improvements, while accumulating adequate resources to repay the debt. In addition, it is the City's goal to maintain and improve its credit rating through strong financial administration. The City acknowledges that failure to meet the demands of growth may inhibit its continued economic viability but also realizes that excess outstanding debt may have detrimental effects on the ability of the City to meet its continuing operational needs.

Types of Debt

1. Bonds (General Obligation and Revenue)
 - General Obligation Bonds are bonds that are repaid from the city's revenues and are referred to as general obligation or full faith and credit bonds. This means that the City promises to pay the interest and retire the principal. The money to pay these bonds will normally come from taxes levied by the municipality.
 - Revenue Bonds are bonds that are repaid solely from a specific source of revenue. Revenue bonds cannot be paid out of general municipal funds; money to repay revenue bonds is generated by the project purchased or constructed from the proceeds of the bond sale.
2. Multiyear Installment Purchases and Loans (ex: GMA lease pool program)
3. State and Federal loans are funds granted by and loans obtained from the federal government or any agency pursuant to conditions imposed by federal law (Georgia Environmental Finance Authority (GEFA) revolving loan)

2024 Debt Analysis

As of December 31, 2023, the City has no outstanding general obligation or revenue bonds. Over the years, the City has funded many projects on a pay as you go basis instead of issuing debt that will be paid with future revenues of the City. The City has also utilized GEFA resources as well as the GMA lease pool investment program.

The Water and Wastewater Fund has had to finance major capital improvements that require large cash outlays. All of this debt are loans through revolving loan funds administered by GEFA. The programs offered by GEFA are at competitive rates. For 2023, the City anticipates repayment of an existing GEFA loan that is currently in a drawdown phase, along with an additional loan to help fund the upcoming mandated Wastewater Treatment Plant upgrades.

DEBT SERVICE SCHEDULES

Issuing debt commits the City's revenues several years into the future and may limit its flexibility to respond to changing service priorities, revenue inflows, or cost structures. This is important to consider when preparing and balancing the budget each year. Revenues must cover operating and capital costs, but we also cover existing debt requirements as well. The schedule below provides a summary of the existing GEFA debt service obligations of the City from 2024 through 2040.

GEFA Annual Debt Service Requirements			
	Principle	Interest	Total
2024	1,308,028	268,869	1,576,897
2025	1,333,918	242,979	1,576,897
2026	1,360,334	216,563	1,576,897
2027	1,387,298	189,599	1,576,897
2028	1,414,816	162,081	1,576,897
2029-2033	6,479,230	386,747	6,865,977
2034-2038	1,458,304	49,955	1,508,258
2039-2040	168,252	956	169,209
	14,910,180	1,517,750	16,427,930

The following summarizes the outstanding GEFA annual debt service requirements by Fund. This schedule does not include the pending GEFA loans.

2024 GEFA Debt Service Requirement			
Fund/Dept	Principle	Interest	Total
Water	568,129	109,878	678,007
Wastewater	739,899	158,991	898,890



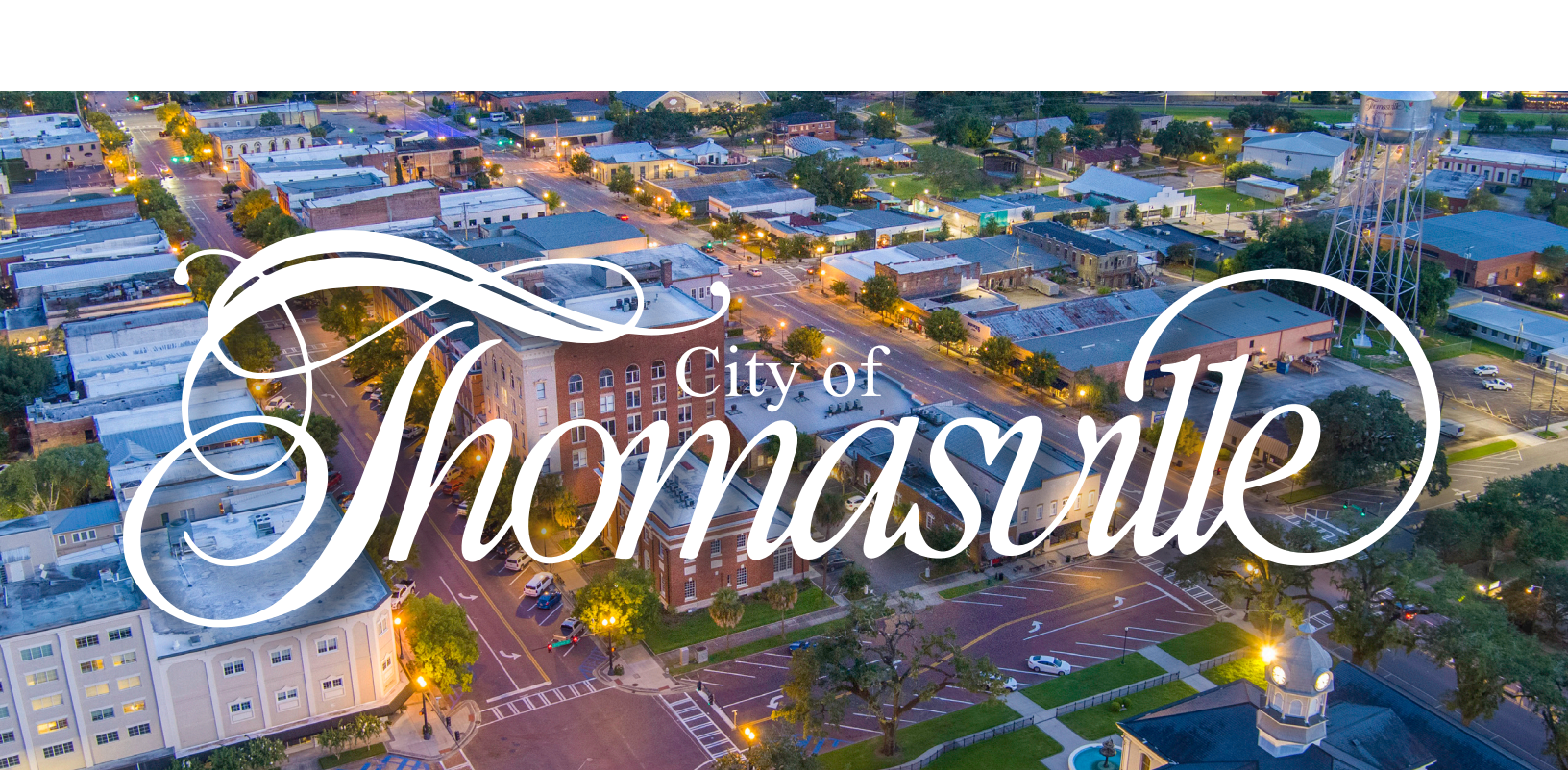
PERSONNEL SCHEDULE (FULL TIME POSITIONS)

Dept Name	Budget Year		
	2022	2023	2024
City Council	5	5	5
City Manager	3	3	3
City Clerk	1	1	1
Risk Management	1	1	1
Municipal Court/Police Protection	72	75	75
Fire Protection	45	45	45
Public Works/Cemetery	27	27	27
Building Inspection/Code Enforcement	5	6	5
Planning and Zoning	4	4	4
Main Street	3	3	3
Neighborhood Development	-	-	-
Parks & Recreation	3	3	4 *
Water	23	24	23
Wastewater	32	32	32
Electric	34	34	34
Natural Gas	11	11	11
Solid Waste	26	24	24
Municipal Airport	7	7	7
Special Facilities	1	1	0
Broadband (CNSNext)	36	38	39
Broadband (Network Operations)	7	7	7
County Oaks Golf Course	5	6	6
Sanitary Landfill	8	8	8
City Shop	9	9	9
Building Maintenance	1	1	1
Purchasing	1	1	1
Financial Services	9	9	9
Civil Engineering	12	11	11
Human Resources	4	4	4
Customer Service	40	40	40
Marketing	12	11	10
Technical Services	29	25	25
Information Technology	16	16	15 **
Self-Insurance	1	1	2
DTTA (Tourism)	3	3	4
Payroll Development Authority (PDA)	1	1	1
	498	498	498

*Added one full time position (1-Groundskeeper)

**Removed one full time position (1-Administrative Assistant II)

Totals include positions in the Authority Funds



GENERAL FUND

**CITY OF THOMASVILLE, GA
GENERAL FUND SUMMARY - REVENUES AND EXPENDITURES
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
REVENUE:					
GENERAL REVENUES	9,851,793	10,553,750	7,438,475	7,328,516	7,737,956
CHARGES FOR SERVICES	466,453	545,880	662,625	432,889	533,580
GRANTS AND CONTRIBUTIONS	294,930	224,557	83,000	115,287	488,869
OTHER REVENUES	533,098	265,777	116,600	190,671	135,717
TRANSFERS IN	10,860,000	15,818,894	12,791,250	12,791,252	12,908,000
USE OF FUND BALANCE	-	-	1,000,000	-	-
TOTAL REVENUE	22,006,274	27,408,859	22,091,950	20,858,615	21,804,122
EXPENDITURES:					
PERSONNEL	10,683,127	12,398,927	12,444,830	12,566,541	13,080,302
OPERATIONS	7,243,067	6,757,973	7,859,867	7,609,835	8,180,498
TRANSFERS OUT	2,923,997	3,260,334	-	-	-
CAPITAL	383,907	1,403,742	1,774,000	814,074	554,205
TOTAL EXPENDITURES	21,234,098	23,820,975	22,078,696	20,990,451	21,815,004
NET INCOME	772,176	3,587,884	13,254	(131,836)	(10,882)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	171.47	170.62	170.70	170.70	169.52

**CITY OF THOMASVILLE, GA
GENERAL FUND - NONDEPARTMENTAL REVENUES
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	8,334,047	8,838,238	5,661,500	5,623,386	6,072,781
CHARGES FOR SERVICES	232,024	318,166	254,000	152,606	150,000
GRANTS AND CONTRIBUTIONS	-	58,288	55,000	61,087	60,000
OTHER REVENUES	6,949	(2,015)	6,750	6,750	2,467
TRANSFERS IN	10,760,000	15,581,394	12,635,000	12,635,002	12,908,000
USE OF FUND BALANCE	-	-	1,000,000	-	-
TOTAL REVENUE	19,333,019	24,794,070	19,612,250	18,478,831	19,193,248
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	112,711	54,693	115,000	52,053	50,000
TRANSFERS OUT	2,923,997	3,128,344	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	3,036,708	3,183,037	115,000	52,053	50,000
NET INCOME	16,296,311	21,611,034	19,497,250	18,426,778	19,143,248
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



CITY COUNCIL

STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the City Council is to represent the community and provide a vision and direction to the City Manager to continuously provide successful government programs and services. In partnership with our community, the Council will ensure that the City of Thomasville carry out its mission to deliver excellent and dependable public services while building trusting relationships through openness, inclusion, and innovation.

DEPARTMENTAL FUNCTIONS

The City Council is to exercise the legislative powers of city government, including adopting the annual City budget, ordinances, and resolutions; setting appropriate tax levies; establishing sewer and water rates, setting other general tax and services rates; and setting the Council agenda.

2024 OBJECTIVES

- Continue to provide Public Safety
- Improve and Maintain City Wide Infrastructure
- Encourage and Support Neighborhood Revitalization
- Economic Strength & Poverty Reduction
- Good Government

PERFORMANCE MEASURES SUMMARY

FY 2022

5

Elected Officials

130

Annual Meetings

**CITY OF THOMASVILLE, GA
GENERAL FUND - CITY COUNCIL
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	-	112	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	-	112	-	-	-
EXPENDITURES					
PERSONNEL	153,449	183,815	162,397	175,056	177,848
OPERATIONS	442,419	484,278	327,988	404,674	412,007
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	595,868	668,093	490,385	579,730	589,855
NET INCOME	(595,868)	(667,981)	(490,385)	(579,730)	(589,855)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	5.00	5.00	5.00	5.00	5.00



CITY MANAGER

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the City Manager’s office is to oversee the City’s day-to-day operations. A city’s ability to operate properly depends on numerous moving parts. There are finances to oversee, labor relations to manage, risk management concerns to address, and administrative functions to execute, among many other things. This department also keeps the City Council informed of various issues and opportunities that will require a decision from them since they set policies for the City.

DEPARTMENTAL FUNCTIONS

There are two distinct, if overlapping, functions:

- To provide direct staff assistance to the Council as a whole and to its individual members.
- To manage the City organization in the delivery of public services.

In addition to providing direct staff assistance to the City Council, this department is responsible for executing Council policies. The department must ensure that the services and programs the Council has decided upon are effectively delivered. In this role, the department supervises the work of the City’s management team to make certain that the systems and procedures employed in the delivery of services are the most effective possible in relation to the program objectives, and to make equally sure that the people within the City organization are working together as a team.

2024 OBJECTIVES

- Provide direct staff assistance to the City Council
- Execute Council policies
- Ensure that the services and programs the Council has decided upon are effectively delivered
- Work with the City’s management team to make certain that the systems and procedures employed in the delivery services are the most effective possible in relation to the program objectives

PERFORMANCE MEASURES SUMMARY <i>FY 2022</i>	3 Employees	\$124,398,667 City Overall Operating Budget
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**CITY OF THOMASVILLE, GA
GENERAL FUND - CITY MANAGER
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	-	306	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	-	306	-	-	-
EXPENDITURES					
PERSONNEL	357,507	579,637	572,344	602,136	612,095
OPERATIONS	172,297	144,404	146,722	150,365	177,758
TRANSFERS OUT	-	-	-	-	-
CAPITAL	9,740	-	20,000	20,000	107,500
TOTAL EXPENDITURES	539,544	724,041	739,066	772,501	897,353
NET INCOME	(539,544)	(723,735)	(739,066)	(772,501)	(897,353)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	3.00	3.00	3.00	3.00	3.00



CITY CLERK

STATEMENT OF DEPARTMENT'S PURPOSE

The City Clerk serves as the Records Liaison between the City of Thomasville and the public. The City Clerk supports the needs and requirements of the Council of the City of Thomasville; manages and preserves the official records of the City; assists the public in accessing public records and information; and serves as the Municipal Elections Superintendent and Qualifying Officer. It is the mission of the City Clerk to provide these services in a manner that is efficient, fair and courteous.

DEPARTMENTAL FUNCTIONS

- Record-keeper for Thomasville City Council, Thomasville Payroll Development Authority, Thomasville-Thomas County Land Bank Authority and City of Thomasville Pension Board of Trustees:
Prepare and distribute agendas, take minutes, and publicize all information which is required to be publicized by the law.
- Document and publish ordinances and resolutions:
Assist with and ensure the process of creating an ordinance or resolution follows any legal procedure and processes; publish them for public viewing when subject to public inspection, public release and open records laws.
- Records Custodian for City in general:
Assist departments in managing and properly maintaining public records according to Georgia law and retention schedules; the coordination of any open records requests and the disclosure of responsive records pursuant to the Open Records Act of Georgia.
- Local Filing Officer for Georgia Government Transparency & Campaign Finance Commission (GGTCFC):
Handle the collection and management of documents related to ethics filings for political candidates (City Council and School Board of Education Members).
- Municipal Elections:
Qualify candidates and help coordinate election information, communication, and processes.
- Annexations:
Filing, reporting, and maintaining annexation documents.
- Maintain official Code of the City of Thomasville:
Updating the Code as amended or changed by council preparatory to posting of code online; assist with questions and serve as a reference for code questions, code changes or additions; and, research questions concerning code.

2024 OBJECTIVES

- Continue to focus efforts on improving service to Council and community through technological advances
- Working with Municode, powered by CivicPlus, to present the official Code of Ordinances for the City of Thomasville in a more efficient and searchable manner for staff and the community
- Utilize Munidocs as a means to provide a user-friendly public storage option for the official records of the City of Thomasville for the community

PERFORMANCE MEASURES SUMMARY

FY 2022

1
Employees

71
Yearly Meetings

**CITY OF THOMASVILLE, GA
GENERAL FUND - CITY CLERK
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	740	201	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	740	201	-	-	-
EXPENDITURES					
PERSONNEL	70,564	69,306	81,578	84,239	87,144
OPERATIONS	76,612	84,962	84,885	84,802	83,677
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	147,176	154,269	166,463	169,041	170,821
NET INCOME	(146,436)	(154,067)	(166,463)	(169,041)	(170,821)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.00	1.00	1.00	1.00	1.00



RISK MANAGEMENT

STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the City of Thomasville's Risk Management Department is to plan, develop and implement safety policies and procedures and training which will enable our employees to protect revenue and assets, facilitate good judgment, and to efficiently use our resources to accomplish organizational goals.

DEPARTMENTAL FUNCTIONS

Risk assessments, safety inspections, establish safety and security policies/procedures, drug screenings (random and post-accident), conducts safety drills, civil action claims, submits insurance claims, employee safety training, motor vehicle reports checks, employee and supervisor education and compliance with federal, state and city policy to include Federal Motor Carrier Safety Administration (FMCSA), Georgia Department of Transportation (GDOT), American Disabilities Act (ADA), MVR (Motor Vehicle Report), and Pipeline and Hazardous Materials Safety Administration (PHMSA).

2024 OBJECTIVES

- Ensure compliance with federal and state safety laws
- Continue to identify and evaluate risk
- Reduce and eliminate harmful threats
- Continue to improve communication of risk with the organization
- Support continuity of organization
- Establishing, administering, and effectively communicating sound policies, rules and practices that provide a safe environment for the employees and the community
- Training, development, and education to promote a safe work environment and to mitigate risks

PERFORMANCE MEASURES SUMMARY

FY 2022

1
Employees

28
Claims

\$35,608.24
Cost of Claims
Incurred by the City

\$4,046.92
Subrogation Recovered for
Damages to City Property

**CITY OF THOMASVILLE, GA
GENERAL FUND - RISK MANAGEMENT
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	4,046	-	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	4,046	-	-	-	-
EXPENDITURES					
PERSONNEL	77,772	70,388	88,019	96,461	79,933
OPERATIONS	28,328	21,666	34,476	32,909	36,218
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	106,100	92,054	122,495	129,369	116,151
NET INCOME	(102,055)	(92,054)	(122,495)	(129,369)	(116,151)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.05	1.00	1.15	1.15	1.05



THOMASVILLE POLICE/MUNICIPAL COURT

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the Thomasville Police Department is to enhance the quality of life for our residents, businesses and visitors by providing effective public safety and law enforcement services to the City. We enforce state and local laws, regulations and ordinances, investigate criminal activity and traffic crashes, and respond to calls for service and requests for assistance within the city limits. We also assist our partner agencies within Thomas County and the southwestern region of Georgia and provide assistance to federal task forces. We safeguard the constitutional liberties of all citizens by providing services that are fair, transparent, and unbiased in the application of the law.

DEPARTMENTAL FUNCTIONS

The function of the Thomasville Police Department is to work closely with the community to build strong partnerships while creating a proactive reliance on community resources to reduce crime causes so all citizens can live and prosper without the fear of crime. The Thomasville Police Department is a CALEA accredited and Georgia state Certified, full-service law enforcement agency consisting of two Sections (Operations and Support Services) as well as five Divisions (Administrative, Criminal Investigations, Patrol, Records and Special Operations). The Police Department provides 24-hour public safety services to the City of Thomasville through patrol officers, detectives, supervisors and command officers, and provides additional services through the School Resource Unit, Property and Evidence Unit, Professional Standards Unit, Crime Analysis, and Court Operations.

2024 OBJECTIVES

- COMMUNITY POLICING: Identify crime causes, reduce crime, build stakeholders
- EMPLOYEE SAFETY: Zero at-fault accidents and zero lost workdays due to accidents or Workers comp
- TRAFFIC SAFETY: Educating and sponsoring traffic safety events and enforcing traffic laws to improve traffic safety

PERFORMANCE MEASURES SUMMARY

FY 2022

72 Employees	54 Sworn Officers	8 Civilian Personnel
349 Population per Sworn Officer	3 K-9 Units	60,954 Calls for Service
1,128 Calls per Officer	4,567 Traffic Stops	40 Community Events

**CITY OF THOMASVILLE, GA
GENERAL FUND - MUNICIPAL COURT
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	256,739	404,552	400,000	404,456	400,000
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	16,083	25,013	-	19,188	25,000
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	272,822	429,565	400,000	423,644	425,000
EXPENDITURES					
PERSONNEL	177,444	127,179	146,778	165,040	174,942
OPERATIONS	23,183	155,693	183,939	143,928	181,158
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	200,627	282,872	330,717	308,968	356,100
NET INCOME	72,195	146,693	69,283	114,676	68,900
FTE (FULL TIME EQUIVALENTS/POSITIONS)	5.00	4.00	2.50	2.50	2.50

**CITY OF THOMASVILLE, GA
GENERAL FUND - POLICE PROTECTION
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	993,500	984,479	918,500	904,500	919,000
CHARGES FOR SERVICES	166,262	128,180	183,000	90,000	183,000
GRANTS AND CONTRIBUTIONS	6,000	122,133	13,000	9,600	182,369
OTHER REVENUES	29,641	124,748	45,750	32,452	45,750
TRANSFERS IN	100,000	100,000	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	1,295,403	1,459,540	1,160,250	1,036,552	1,330,119
EXPENDITURES					
PERSONNEL	4,578,005	5,387,511	5,300,504	5,096,136	5,283,363
OPERATIONS	2,823,360	2,495,746	3,001,866	3,008,946	3,037,332
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	67,871	286,000	494,711	312,210
TOTAL EXPENDITURES	7,401,365	7,951,128	8,588,370	8,599,793	8,632,905
NET INCOME	(6,105,962)	(6,491,587)	(7,428,120)	(7,563,241)	(7,302,786)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	68.00	72.50	73.00	73.00	73.00



THOMASVILLE FIRE RESCUE

STATEMENT OF DEPARTMENT'S PURPOSE

The Thomasville Fire Rescue aims to prevent and reduce human suffering and economic losses in the community resulting from fires, accidents, and natural disasters.

DEPARTMENTAL FUNCTIONS

Provide fire suppression operations, evacuations, extrication operations, heavy rescue, removal of fire hazards, chemical spill operations, public education on fire safety, fire prevention inspections, readiness training in rescue, hazardous materials, wellness, and physical fitness.

2024 OBJECTIVES

- Manage risk, improve operational safety
- Improve employee health and wellness
- Improve readiness for natural disasters
- Assure continued dependability and serviceability of Thomasville Fire Rescue's fleet
- Implement service delivery per NFPA1710
- Continue to improve our ISO rating

PERFORMANCE MEASURES SUMMARY

FY 2022

45
Employees

5,705
Calls for Service

88%
Response Time Under
1 Minute, 46 Seconds

40
Smoke Alarms Installed

360
Community Events

**CITY OF THOMASVILLE, GA
GENERAL FUND - FIRE PROTECTION
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	6,256	6,101	7,500	7,500	-
CHARGES FOR SERVICES	150	300	75,000	12,283	25,580
GRANTS AND CONTRIBUTIONS	247,061	44,137	-	-	-
OTHER REVENUES	3,150	23,371	1,000	56,839	5,500
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	256,617	73,909	83,500	76,622	31,080
EXPENDITURES					
PERSONNEL	2,994,312	3,625,511	3,541,272	3,610,872	3,909,294
OPERATIONS	970,815	886,969	1,120,233	1,045,608	1,099,384
TRANSFERS OUT	-	-	-	-	-
CAPITAL	325,196	1,203,549	600,000	10,695	85,495
TOTAL EXPENDITURES	4,290,323	5,716,029	5,261,504	4,667,175	5,094,172
NET INCOME	(4,033,706)	(5,642,121)	(5,178,004)	(4,590,554)	(5,063,093)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	45.00	45.00	45.00	45.00	45.00



PUBLIC WORKS

STATEMENT OF DEPARTMENT’S PURPOSE

Provide and sustain physical assets, management practices, policies, and personal safety necessary for the welfare and quality of life for its citizens.

DEPARTMENTAL FUNCTIONS

- Maintain City rights-of-ways
- Install and repair traffic signs
- Repair roadway failures
- Clean, repair, and construct open and closed faced storm water drainage pipes
- Maintain trees within the rights-of-ways
- Provide barricades and support for special events
- Clean-up after storms
- Maintain Downtown
- Maintain Rose Garden and other rose beds around town

2024 OBJECTIVES

- Maintain all rights-of-ways to City of Thomasville standards
- Assist Engineering with storm related projects for cost savings
- Repair reported pot-holes within 24 hours
- Clean and maintain storm drains and ditches to ensure flooding is minimal
- Maintain Main Street and downtown to the highest standards for visitors and merchants

PERFORMANCE MEASURES SUMMARY

FY 2022

24
Employees

150
Miles of Right-of-Way
Maintained

271
Service Request Pot Holes
& Pavement Repairs

**CITY OF THOMASVILLE, GA
GENERAL FUND - PUBLIC WORKS
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	19,575	-	19,575	19,575	19,575
CHARGES FOR SERVICES	26,050	3,263	-	6,000	5,000
GRANTS AND CONTRIBUTIONS	36,790	-	-	4,600	-
OTHER REVENUES	37,004	23,729	-	16,951	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	119,419	26,992	19,575	47,126	24,575
EXPENDITURES					
PERSONNEL	1,380,955	1,308,722	1,370,588	1,434,099	1,537,806
OPERATIONS	1,555,333	1,298,942	1,243,039	1,207,559	1,269,704
TRANSFERS OUT	-	-	-	-	-
CAPITAL	48,971	132,322	268,000	263,169	49,000
TOTAL EXPENDITURES	2,985,259	2,739,985	2,881,627	2,904,826	2,856,510
NET INCOME	(2,865,839)	(2,712,993)	(2,862,052)	(2,857,700)	(2,831,935)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	27.25	24.00	24.00	24.00	24.00



CEMETERY DEPARTMENT

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the Cemetery Department is to provide dignified disposition of human remains in accordance with Georgia State Statutes and Municipal by laws and to demonstrate the utmost respect and dignity to the human remains entrusted to us. The Cemetery operates on the premise that a high-quality customer service derived from committed and compassionate employees assisting with public inquiries, interment services, grounds maintenance and beautification and helping bereaved families as well as death care service providers including funeral directors, monument dealers, vault suppliers, Veterans Administration offices, Department of Family and Children Services and nursing home facilities.

DEPARTMENT FUNCTIONS

Assist our customers and their families to the best of our abilities as they memorialize the lives lived by their loved ones and arrange the interment of their remains. To serve our customers and their families with respect and compassion while honoring their religious, ethnic and personal beliefs. We promote the maintenance of all interment sites and cemetery grounds in a manner consistent with the best practices of historic preservation and landscape maintenance. Maintain and preserve perpetually all vital cemetery and purchase of burial rights records and transfer of ownership records in a manner whereby they are attainable by all subsequent generations and provide historical and genealogical information. To be aware of Federal, State and local laws and regulations relating to cemeteries, adhere to them and be able to explain them to families in an understandable manner.

2024 OBJECTIVES

- Open final sections of Laurel Hill Cemetery and Peaceful Rest Cemetery
- Continue to chart and populate into Legacy Mark Cemetery Program all archived records
- Maintain and Publish specific cemetery rules, regulations, policy and procedures
- Maintain and preserve all vital cemetery records
- Continue the maintenance of all interment sites and cemetery grounds and remove dead trees and overgrown shrubs
- Continue to sell interment rights either by 4 space lots or single grave spaces and assure the customer understands the exact stipulations and specifically what they are purchasing
- Oversee cemetery contracts

PERFORMANCE MEASURES SUMMARY

FY 2022

3
Employees

5
Number of Cemeteries

184
Acres Maintained

260
Burials per Year

25
Cremations Interments per Year

**CITY OF THOMASVILLE, GA
GENERAL FUND - CEMETERY
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	46,250	50,000	100,000	100,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	-	5,000	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	-	51,250	50,000	100,000	100,000
EXPENDITURES					
PERSONNEL	-	161,524	188,507	197,527	209,811
OPERATIONS	282	238,109	322,704	294,654	286,951
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	282	399,633	511,211	492,181	496,762
NET INCOME	(282)	(348,383)	(461,211)	(392,181)	(396,762)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	3.00	3.00	3.00	3.00



BUILDING DEPARTMENT

STATEMENT OF DEPARTMENT’S PURPOSE

The directive of the City of Thomasville Building Department is to ensure the public health, safety and welfare of all building occupants while striving to protect the investments of citizens in homes and businesses through the enforcement of adopted codes and standards. Ideally, these standards and codes work behind the scenes without impinging on day to day activities. It is our goal that compliance with these standards is as seamless as possible within the development and building process.

DEPARTMENTAL FUNCTIONS

Through a full application and plan review, issuance of development and related permits for construction, on-site inspections for compliance of the mandatory and adopted local codes and standards as established by the Georgia Dept. of Community Affairs, Local Zoning ordinances, and working with other enforcement agencies such as the Georgia State Fire Marshall's Office, The Local Fire Marshall's Office, The Georgia Department of Public Health, The Georgia Department of Agriculture, Bright Start, OSHA, The Georgia Environmental Protection Div., and others we provide overview and enforcement for all applicable standards to protect the public within structures.

2024 OBJECTIVES

- Inspecting all construction or related activity to ensure compliance with code;
- Provide guidance and educational effort to contractors and the general public to assist them through the process of development and construction
- Continue outreach to broaden the public’s understanding and need for all adopted regulations
- Maintain an educational and training standard at or above requirements
- Strive to meet or exceed minimum requirements for Insurance Services Organization (ISO)

PERFORMANCE MEASURES SUMMARY

FY 2022

5
Employees

3,045
On-site
Inspections

251
Code Enforcement
Cases Cleared

1,918
Permits Issued

CITY OF THOMASVILLE, GA
GENERAL FUND - BUILDING INSPECTIONS/CODE ENFORCEMENT
2024 OPERATING BUDGET

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	229,026	314,029	427,000	356,999	316,500
CHARGES FOR SERVICES	31,520	47,197	86,625	59,000	60,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
OTHER REVENUES	21,771	32,746	33,100	40,250	35,000
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	282,317	393,972	546,725	456,249	411,500
EXPENDITURES					
PERSONNEL	355,630	405,513	470,184	481,455	417,118
OPERATIONS	190,916	166,266	273,048	251,375	283,676
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	546,546	571,780	743,232	732,830	700,794
NET INCOME	(264,228)	(177,807)	(196,507)	(276,581)	(289,294)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	7.00	5.00	5.90	5.90	5.40



COMMUNITY OUTREACH & RECRUITMENT

STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the community outreach division is to create and support mutual partnerships with the wider community through education, resources, services, and community engagement.

The purpose of the recruitment division is to enhance and expand workforce recruitment through the evaluation of market trends and brand marketing growth while embracing diversity and inclusiveness.

DEPARTMENTAL FUNCTIONS

Community engagement, establish community partnerships, community outreach events, recruitment, educate the public, and marketing coordination.

**Budget was merged with the Human Resources budget in 2022*

**CITY OF THOMASVILLE, GA
GENERAL FUND - NEIGHBORHOOD DEVELOPMENT
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	5,000	-	-	-	-
OTHER REVENUES	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	5,000	-	-	-	-
EXPENDITURES					
PERSONNEL	84,881	-	-	-	-
OPERATIONS	49,624	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	134,505	-	-	-	-
NET INCOME	(129,505)	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.00	-	-	-	-

*Budget was merged with Human Resources budget in 2022



PLANNING AND ZONING

STATEMENT OF DEPARTMENT’S PURPOSE

The Planning Department exists to initiate and facilitate the restoration and enhancement of our cherished places, the conservation of our limited resources, and the strategic growth of development that creates generational value. We achieve this by implementing the goals and strategies of the Blueprint Comprehensive Plan; specifically, the community goals to Build Truly Great Streets, Maximize Connectivity, Expand Housing Options, Grow and Attract while Protecting and Enhancing Character, and Create a Prosperous, Inclusive City.

DEPARTMENTAL FUNCTIONS

The Planning Department is primarily responsible for maintaining, implementing, and updating the comprehensive plan. The Department creates long range plans, including city-wide plans, corridor plans, sub-area plans, park plans, and neighborhood plans. The Department implements land development regulations, affordable housing initiatives, economic development incentive programs, Smart Growth policies, and various other programs. The Department maintains compliance with state requirements for Comprehensive Planning and Historic Preservation to remain a Qualified Local Government (QLG), and a Certified Local Government (CLG), respectively. The Department also administers four public review boards (Planning and Zoning Commission, Historic Preservation Commission, Architectural Review and Zoning Appeals Board, Tree and Landscape Committee), the Land Bank Authority, and various other groups and committees.

2024 OBJECTIVES

- Provide oversight and guidance for the implementation of numerous city projects, including the Paradise Park design, Cassidy Pond Park design, Balfour Park concept design, Remington Avenue Streetscape, downtown restrooms, downtown blowout building, among others
- Oversee implementation of the Parks Master Plan
- Initiate a Traditional Neighborhood Planning Strategy, including neighborhood assessments, charrettes, sub-area plans, and implementation strategies
- Implement the Rebuilding American Infrastructure with Sustainability and Equity (RAISE) Grant to create a City-wide Multi-Modal Transportation Plan
- Continue to update Zoning Ordinances, moving the City toward a Unified Development Ordinance
- Promote economic development strategies for the West Jackson Street corridor, including designation as a Local Opportunity Zone
- Maintain Certified Local Government (CLG), Qualified Local Government (QLG), and PlanFirst designations
- Facilitate guided and harmonious development through the various citizen boards
- Improve participation and education of all citizen boards
- Improve and streamline the development review process

PERFORMANCE MEASURES SUMMARY

FY 2022

	4 Employees	2 Neighborhood Development Home Renovations (CHIP Grant)
LAND USE REGULATIONS	6 Rezoning Request	39 Certificate of Appropriateness Request for Historic Preservation Commission
		26 Variance Request for Architectural Review & Zoning Appeals (ARZA) Board

**CITY OF THOMASVILLE, GA
GENERAL FUND - PLANNING AND ZONING
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	-	-	-	-	-
CHARGES FOR SERVICES	9,147	2,525	4,000	13,000	10,000
GRANTS AND CONTRIBUTIONS	-	-	15,000	40,000	246,500
OTHER REVENUES	15,063	21,644	15,000	15,000	15,000
TRANSFERS IN	-	-	-	-	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	24,210	24,169	34,000	68,000	271,500
EXPENDITURES					
PERSONNEL	234,726	252,573	285,907	270,539	276,121
OPERATIONS	252,790	205,766	383,589	347,014	724,872
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	487,516	458,339	669,496	617,553	1,000,992
NET INCOME	(463,306)	(434,170)	(635,496)	(549,553)	(729,492)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	5.00	4.00	4.00	4.00	4.00



MAIN STREET DEPARTMENT

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the Main Street Department is to foster and enhance the authentic identity and historic character of downtown Thomasville. Downtown Thomasville will be a dynamic and creative city center where people want to live, aspire to work, love to play and long to return.

DEPARTMENTAL FUNCTIONS

The Main Street Approach is centered around Transformation Strategies. A Transformation Strategy articulates a focused, deliberate path to revitalizing or strengthening a downtown economy. The Main Street program focuses on the core principles of downtown revitalization, implemented through comprehensive work in four areas known as the Four Points. These Four Points are Design, Organization, Promotion, and Economic Vitality.

Design supports a community's transformation by enhancing the physical and visual assets that set the commercial district apart.

Organization involves creating a strong foundation for a sustainable revitalization effort, including cultivating partnerships, community involvement, and resources for the district.

Promotion positions the downtown or commercial district as the center of the community and hub of economic activity, while creating a positive image that showcases a community's unique characteristics.

Economic Vitality focuses on capital, incentives, and other economic and financial tools to assist new and existing businesses, catalyze property development, and create a supportive environment for entrepreneurs and innovators that drive local economies.

2024 OBJECTIVES

- Continue to meet National Accreditation Standards of Performance as outlined by the National Main Street Center
- Develop communication initiatives to encourage adaptive reuse of upper story development of downtown buildings for use of office, housing, service, and retail
- Encourage and implement removal of impediments for adaptive reuse of downtown space and encourage street facing infill developments
- Continue to develop new marketing initiatives and community outreach to increase local participation and connect with cities outside of Thomasville to encourage them to visit Thomasville during events
- Collaborate between the Main Street Advisory Board and Destination Thomasville Tourism Authority on strategic marketing initiatives and plans for downtown development
- Plan and implement downtown events designed to draw visitors into the downtown core as an economic development strategy
- Lead business development initiatives, execute local and state incentives and preserve/restore historic downtown – historic preservation within the context of economic development – ultimately, creating jobs

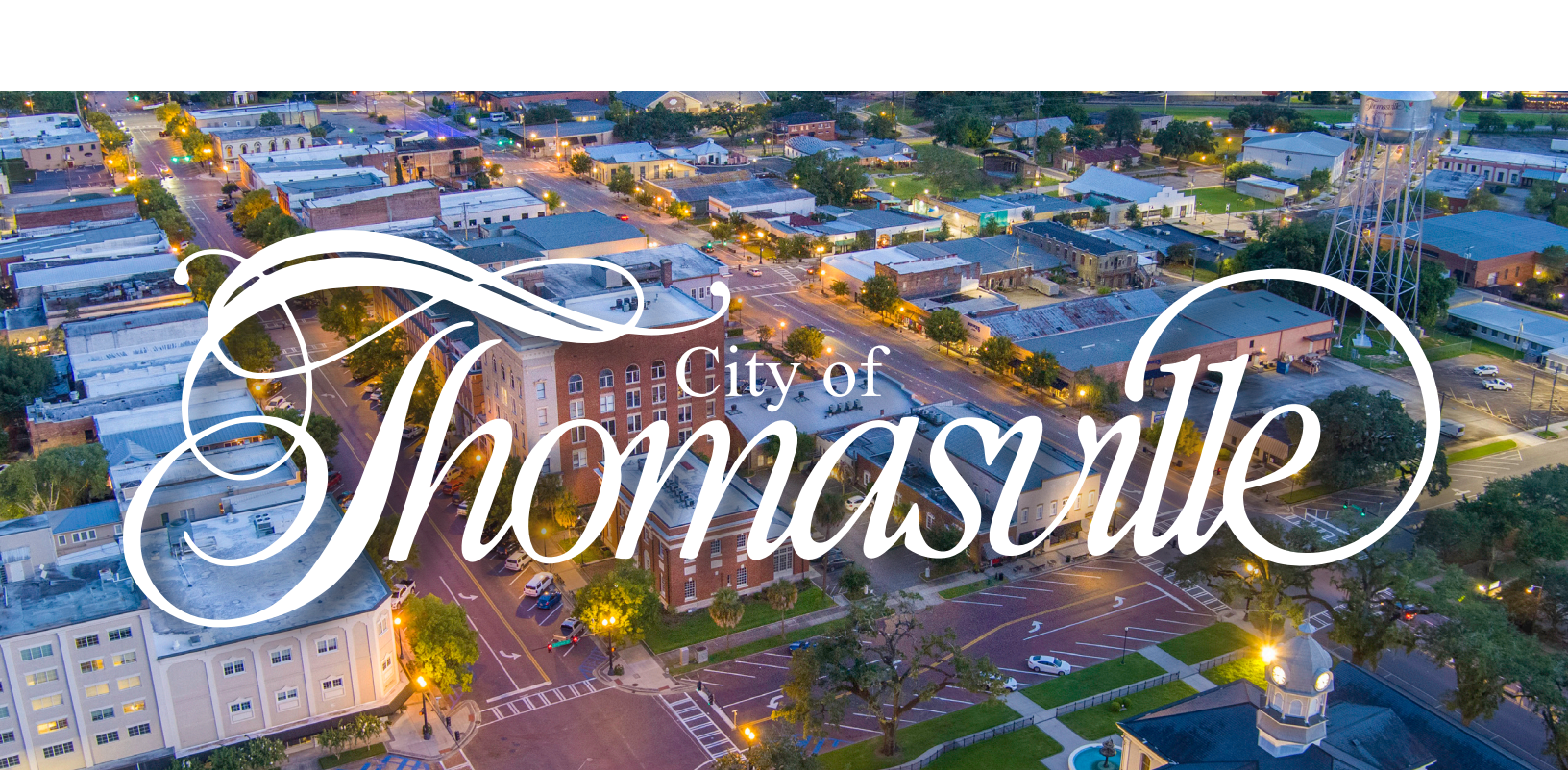
PERFORMANCE MEASURES SUMMARY

FY 2022

3 Employees	14 New or Expanded Businesses Downtown	82 Jobs Created Downtown
1,591 Promotional Events Downtown	\$12.4M Private and Public Investment Downtown	10 Building Rehabilitation and Preservation Projects Downtown
48 Public Improvement Projects Downtown	24 City Sponsored Main Street Events (Including First Fridays)	\$205,250 Downtown Dollars Sold

**CITY OF THOMASVILLE, GA
GENERAL FUND - MAIN STREET
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
GENERAL REVENUES	12,650	6,350	4,400	12,100	10,100
CHARGES FOR SERVICES	1,300	-	10,000	-	-
GRANTS AND CONTRIBUTIONS	79	-	-	-	-
OTHER REVENUES	398,651	10,921	15,000	3,242	7,000
TRANSFERS IN	-	137,500	156,250	156,250	-
USE OF FUND BALANCE	-	-	-	-	-
TOTAL REVENUE	412,681	154,772	185,650	171,592	17,100
EXPENDITURES					
PERSONNEL	217,884	227,248	236,753	352,982	314,828
OPERATIONS	544,395	520,477	622,378	585,949	537,761
TRANSFERS OUT	-	131,990	-	-	-
CAPITAL	-	-	600,000	25,500	-
TOTAL EXPENDITURES	762,279	879,716	1,459,131	964,431	852,589
NET INCOME	(349,599)	(724,944)	(1,273,481)	(792,839)	(835,489)
FTE (FULL TIME EQUIVALENTS/POSITIONS)	3.17	3.12	3.15	3.15	2.57



SPECIAL REVENUE FUNDS

**CITY OF THOMASVILLE, GA
AUDIT EVIDENCE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	94,990	113,371	95,000	175,000	95,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	94,990	113,371	95,000	175,000	95,000
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	124,194	63,118	95,000	125,000	95,000
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	124,194	63,118	95,000	125,000	95,000
NET INCOME	(29,204)	50,253	-	50,000	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
ASSET FORFEITURE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	37,346	-	50,000	-	-
GRANTS AND CONTRIBUTIONS	-	25,139	-	55,000	50,000
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	37,346	25,139	50,000	55,000	50,000
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	9,913	42,982	50,000	50,000	50,000
TRANSFERS OUT	-	-	-	-	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	9,913	42,982	50,000	50,000	50,000
NET INCOME	27,432	(17,844)	-	5,000	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



PARKS AND RECREATION

STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Parks & Recreation department for the City of Thomasville is to enrich the entire community through engaging experiences and diverse amenities in the parks and greenspaces.

DEPARTMENTAL FUNCTIONS

Oversee and manage contractors to ensure the passive parks and Remington Park are maintained to the highest standards. Work with the YMCA to offer quality youth and adult programming at Remington Park. Inspect and maintain all the facilities located within the park system.

2024 OBJECTIVES

- Promote activity, health, and well-being to the citizens and guests of the City of Thomasville
- Offer more programming in other parks besides Remington Park
- Assure that the Parks & Recreation budget is managed effectively and efficiently

PERFORMANCE MEASURES SUMMARY

FY 2022

3
Employees

22
Public Parks

462.17
Total Acres

112
Park Reservations

**CITY OF THOMASVILLE, GA
PARKS AND RECREATION
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	6,916	188,535	1,783,500	2,065,800	1,870,325
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	1,835,722	1,961,713	-	-	-
TOTAL REVENUE	1,842,638	2,150,247	1,783,500	2,065,800	1,870,325
EXPENDITURES					
PERSONNEL	138,710	150,559	165,857	172,583	239,781
OPERATIONS	1,237,520	1,299,295	1,255,288	1,317,113	1,330,253
TRANSFERS OUT	-	-	-	-	-
CAPITAL	95	29,500	270,000	20,000	300,000
TOTAL EXPENDITURES	1,376,326	1,479,354	1,691,145	1,509,696	1,870,034
NET INCOME	466,312	670,894	92,355	556,104	291
FTE (FULL TIME EQUIVALENTS/POSITIONS)	3.00	3.00	3.00	3.00	4.00

**CITY OF THOMASVILLE, GA
AMERICAN RESCUE PLAN ACT (ARPA) FUND
2024 OPERATING BUDGET**

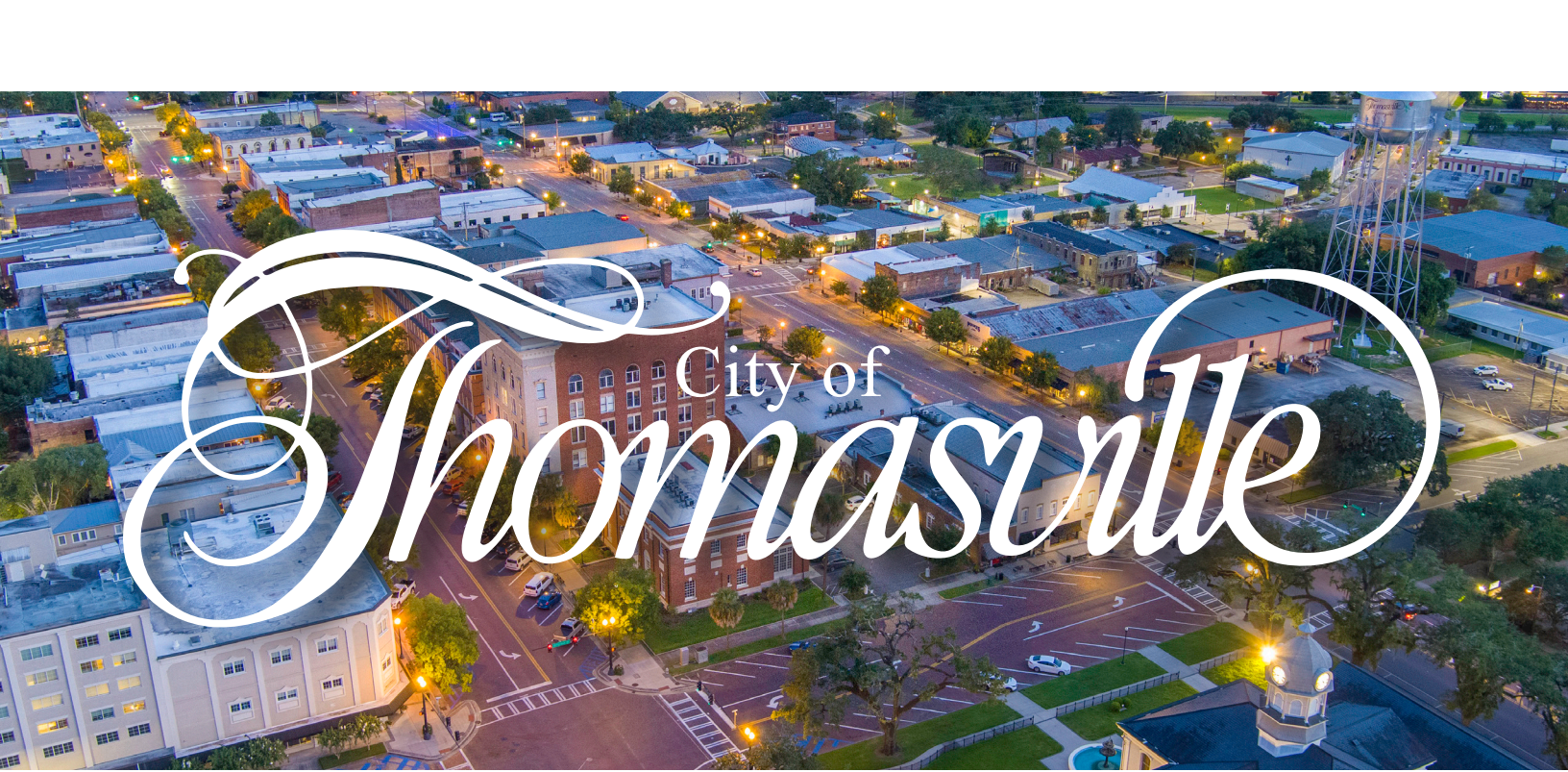
	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	1,374	1,308,005	2,417,534	832,985	3,730,190
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	1,374	1,308,005	2,417,534	832,985	3,730,190
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	50,000	50,000	-
TRANSFERS OUT	-	500,000	500,000	500,000	-
CAPITAL	-	787,687	1,917,534	277,985	3,730,190
TOTAL EXPENDITURES	-	1,287,687	2,467,534	827,985	3,730,190
NET INCOME	1,374	20,318	(50,000)	5,000	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
 CARES ACT (COVID-19) FUND
 2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	12,457	320	-	2	-
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	12,457	320	-	2	-
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	403,310	93,587	-	-	-
TRANSFERS OUT	200,000	248,851	-	2	-
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	603,310	342,437	-	2	-
NET INCOME	(590,852)	(342,118)	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
SPECIAL HOTEL/MOTEL TAX
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	659,746	847,858	660,000	883,670	850,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	659,746	847,858	660,000	883,670	850,000
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	659,746	847,858	660,000	883,670	850,000
CAPITAL	-	-	-	-	-
TOTAL EXPENDITURES	659,746	847,858	660,000	883,670	850,000
NET INCOME	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



CAPITAL PROJECT FUNDS

CITY OF THOMASVILLE, GA
2012 SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST)
2024 OPERATING BUDGET

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,161	9	-	-	-
GRANTS AND CONTRIBUTIONS	10,000	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	12,161	9	-	-	-
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	4,964	-	-	-	-
TRANSFERS OUT	-	52,742	-	-	-
CAPITAL	210,494	100,000	-	-	-
TOTAL EXPENDITURES	215,458	152,742	-	-	-
NET INCOME	(203,297)	(152,733)	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

CITY OF THOMASVILLE, GA
2018 SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST)
2024 OPERATING BUDGET

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	4,711,941	4,843,823	5,075,357	5,312,357	6,109,100
GRANTS AND CONTRIBUTIONS	1,694,059	1,581,312	1,258,916	508,916	4,501,739
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	6,406,001	6,425,134	6,334,273	5,821,273	10,610,839
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	212,944	243,159	260,142	260,142	268,857
TRANSFERS OUT	-	-	-	-	-
CAPITAL	4,341,902	3,519,365	5,448,871	2,054,276	10,341,980
TOTAL EXPENDITURES	4,554,846	3,762,524	5,709,012	2,314,417	10,610,837
NET INCOME	1,851,155	2,662,611	625,261	3,506,856	2
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
C.H.I.P.S. GRANTS
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	124,900	122,725	-	-	404,000
GRANTS AND CONTRIBUTIONS	500	-	272,500	308,816	60,119
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	125,400	122,725	272,500	308,816	464,119
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	272,500	308,816	464,119
TRANSFERS OUT	-	-	-	-	-
CAPITAL	38,742	-	-	-	-
TOTAL EXPENDITURES	38,742	-	272,500	308,816	464,119
NET INCOME	86,658	122,725	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	-	-	-	-	-
GRANTS AND CONTRIBUTIONS	67,727	28,125	864,375	864,375	1,000,000
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	<u>67,727</u>	<u>28,125</u>	<u>864,375</u>	<u>864,375</u>	<u>1,000,000</u>
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	28,125	16,875	16,875	-
TRANSFERS OUT	-	-	-	-	-
CAPITAL	67,727	-	847,500	847,500	1,000,000
TOTAL EXPENDITURES	<u>67,727</u>	<u>28,125</u>	<u>864,375</u>	<u>864,375</u>	<u>1,000,000</u>
NET INCOME	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



ENTERPRISE FUNDS



WATER DEPARTMENT

STATEMENT OF DEPARTMENT’S PURPOSE

This enterprise fund is divided into two divisions: Water Treatment Plant and Water Treatment System

WATER TREATMENT PLANT - The purpose of the Water Plant Department is to provide an adequate supply of safe and pleasing drinking water at a reasonable cost, friendly and courteous service that is both timely and effective, as well as provide fire protection water supply for all customers.

WATER DISTRIBUTION SYSTEM - The purpose of the Water Distribution System is to maintain 271.4 miles of mains, over 12,000 service lines both residential and commercial, 1,575 fire hydrants inside city and county, and providing friendly and courteous 24-7 service.

DEPARTMENTAL FUNCTIONS

WATER PLANT DEPARTMENTAL FUNCTIONS

- To operate three water treatment plants and ensure compliance with permits and protect the health of the water system's customers
- Provide adequate volumes of water for customers and fire protection as necessary
- Operate a laboratory to provide data for operation of the water plants, the operation of the distribution system, and for state compliance reporting

WATER DISTRIBUTION SYSTEM FUNCTIONS

- Compliance with all water regulations as mandated by the Georgia Department of Natural Resources
- Installation and maintenance of water mains, water meters, water service connections, and fire hydrants
- Budget preparation
- Capital improvement planning
- Inspection and approval of contractor-built projects

2024 OBJECTIVES

- Provide 24-7 customer service for and ensure sensible growth of water systems
- Repair and replace identified sections of defective water mains, hydrants and service lines
- Provide continuous emergency response to utility emergencies
- To comply with state permit and federal regulations
- Aid and inspection for projects being built by private or commercial customers
- Update the GIS mapping system and database
- Update water SCADA system for automation
- To provide a safe and productive work place

PERFORMANCE MEASURES SUMMARY

FY 2022

23
Employees

175.3
Miles of Main

12,278
Active Services

2,054,029,890
Gallons of Water
Produced

**CITY OF THOMASVILLE, GA
WATER
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	6,830,796	6,983,728	6,635,194	6,714,376	6,951,425
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	152,840	158,516	168,573	168,573	186,016
TOTAL REVENUE	6,983,636	7,142,244	6,803,766	6,882,949	7,137,441
EXPENDITURES					
PERSONNEL	1,421,821	1,521,713	1,495,883	1,537,942	1,574,371
OPERATIONS	3,634,038	3,616,258	3,945,609	3,924,520	3,974,350
TRANSFERS OUT	383,458	408,058	441,527	441,527	457,630
TOTAL EXPENDITURES	5,439,317	5,546,029	5,883,019	5,903,990	6,006,351
NET INCOME	1,544,320	1,596,215	920,747	978,959	1,131,090
CAPITAL	530,061	677,006	2,463,874	2,589,670	1,588,750
	530,061	677,006	2,463,874	2,589,670	1,588,750
FTE (FULL TIME EQUIVALENTS/POSITIONS)	22.10	23.10	23.31	23.31	23.35

**CITY OF THOMASVILLE, GA
WATER RESERVE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	13,998	7,167	2,000	65,000	50,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	245,769	261,366	263,475	263,475	288,924
TOTAL REVENUE	259,767	268,533	265,475	328,475	338,924
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	259,767	268,533	265,475	328,475	338,924
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



WASTEWATER DEPARTMENT

STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Wastewater Collection Department and Wastewater Treatment Plant (WWTP) is to safely collect and treat wastewater for the City of Thomasville, including but not limited to: 173 miles of sewer mains, 9,167 sewer taps, 24 sewer pumping stations and 24-hour services.

DEPARTMENTAL FUNCTIONS

- Collection and treatment of wastewater
- Install new sewer mains and services, while maintaining existing infrastructure that also includes sewer service connections, sewer manholes, sewer outfalls, and sewer pumping stations
- Maintain a pretreatment program and an associated oil and grease program for the wastewater collection system and treatment facility
- Compliance with all Environmental Protection Department (EPD) regulations mandated by federal and state laws
- Provide laboratory analysis for process control and third-party testing
- Inspection and approval of third-party or contractor projects to ensure they meet desired specifications
- Provide after-hour sewer related emergency services
- Conduct capital improvement planning and budget preparation
- Return treated water to the environment free of any contaminants

2024 OBJECTIVES

- Provide customer service for and ensure sensible growth of recently built sewer systems
- Repair and replace identified sections of defective sewer mains
- Maintain compliance with National Pollutant Discharge Elimination System (NPDES) Permit
- Develop and implement Manhole Inspection and Rehabilitation Program
- Clean and inspect sewer mains in at least 20% of the service area

PERFORMANCE MEASURES SUMMARY

FY 2022

32 Employees	8,809 Wastewater Customer Accounts	213 New Services	
1 WWTP Plants	6.5M WWTP Design Capacity (Gallons per Day)	248 Miles of Sewer Mains	350,000 Feet of Maintained Sewer Infrastructure
26 Lift Stations	20 Cubic Yards of Concrete Patching	65 Tons of Asphalt Patching	13,351 Feet of Replaced Concrete & Clay Sewer Mains
23 Installed Cleanouts	105,000 Feet of Sewer Lines Reviewed by Closed Circuit Television Camera	63 Replaced & Repaired Services	

**CITY OF THOMASVILLE, GA
WASTEWATER
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	6,278,521	6,446,312	6,649,925	6,914,801	7,186,280
GRANTS AND CONTRIBUTIONS	-	-	-	1,000,000	1,000,000
TRANSFERS IN	705,453	293,384	356,104	356,104	337,412
TOTAL REVENUE	6,983,974	6,739,696	7,006,029	8,270,905	8,523,692
EXPENDITURES	-				
PERSONNEL	1,734,924	1,739,189	1,772,706	1,913,741	2,080,205
OPERATIONS	4,407,144	4,825,492	4,729,373	4,752,703	5,410,284
TRANSFERS OUT	242,019	251,626	264,028	264,028	413,143
TOTAL EXPENDITURES	6,384,087	6,816,307	6,766,107	6,930,472	7,903,632
NET INCOME	599,887	(76,611)	239,922	1,340,434	620,060
CAPITAL	1,096,940	1,559,932	7,261,285	5,683,004	6,731,285
	1,096,940	1,559,932	7,261,285	5,683,004	6,731,285
FTE (FULL TIME EQUIVALENTS/POSITIONS)	32.09	32.09	32.30	32.30	32.34

**CITY OF THOMASVILLE, GA
WASTEWATER RESERVE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	13,265	6,408	2,000	58,000	50,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	165,599	172,368	179,742	179,742	320,135
TOTAL REVENUE	178,864	178,776	181,742	237,742	370,135
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	178,864	178,776	181,742	237,742	370,135
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



ELECTRIC DEPARTMENT

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the Electric Department is to furnish safe, reliable, and efficient electric power for the public streets and buildings of the City and to sell electric power to consumers.

DEPARTMENTAL FUNCTIONS

Build a reliable and efficient department that utilizes new technology to create a safe and adaptive work environment. Maintain and modernize the existing electric system using new software and hardware systems to capture and analyze data to make the department more efficient with respect to system electric losses, outage mitigation, and internal workflows. Extend and upgrade the existing system as the load and service needs of existing consumers change and to keep the system ready for future load growth and new customers. Maintain existing right of ways and easements with respect to vegetative encroachment on the electric system. Design and provide drawings for the installations of conductors and equipment for new residential, commercial, and industrial projects. Work with customers and their representatives to provide reliable and efficient electric power.

2024 OBJECTIVES

- Identify poorly performing circuits and create work plans for mitigating any causes that contribute to the poor performance of the identified circuit
- Identify circuits with current or future loading issues and create work plans for the immediate or future upgrade of circuit
- Support electric department employees by providing training opportunities for professional growth.

PERFORMANCE MEASURES SUMMARY

FY 2022

34 Employees	485 Total Miles of Line	16.35 Miles of Line Per Employee
178.35 System Average Interruption Duration Index (SAIDI)* minutes	56.54 Customer Average Interruption Duration Index (CAIDI)* minutes	

*Excludes Major Event Days (MED)

**CITY OF THOMASVILLE, GA
ELECTRIC
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	55,090,107	56,870,372	56,173,154	57,882,365	57,801,324
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	55,090,107	56,870,372	56,173,154	57,882,365	57,801,324
EXPENDITURES	-				
PERSONNEL	1,942,140	3,209,080	2,902,578	3,024,189	3,162,877
OPERATIONS	40,181,594	43,679,175	42,613,698	44,759,761	44,534,077
TRANSFERS OUT	11,805,059	12,975,126	13,526,420	13,526,420	15,292,074
TOTAL EXPENDITURES	53,928,793	59,863,381	59,042,696	61,310,369	62,989,029
NET INCOME	1,161,314	(2,993,009)	(2,869,542)	(3,428,005)	(5,187,705)
CAPITAL	1,153,282	664,395	1,980,314	1,591,169	3,210,395
	1,153,282	664,395	1,980,314	1,591,169	3,210,395
FTE (FULL TIME EQUIVALENTS/POSITIONS)	34.20	34.20	34.40	34.40	34.35

**CITY OF THOMASVILLE, GA
ELECTRIC RESERVE
2024 OPERATING BUDGET**

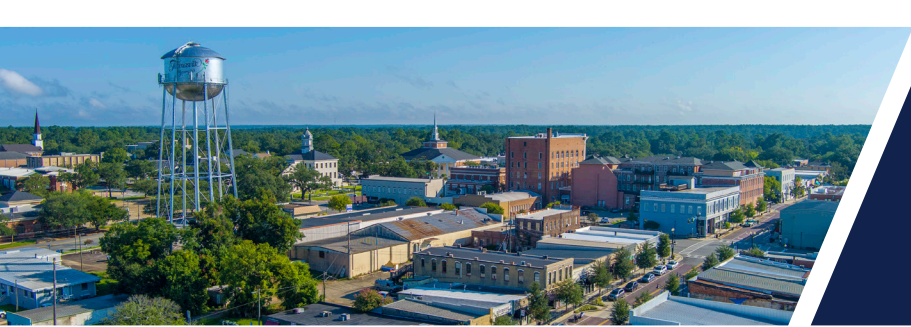
	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	52,617	34,944	10,000	352,900	300,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	2,239,983	2,475,126	2,426,420	2,426,420	2,324,074
TOTAL REVENUE	2,292,600	2,510,070	2,436,420	2,779,320	2,624,074
EXPENDITURES	-	-	-	-	-
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	2,292,600	2,510,070	2,436,420	2,779,320	2,624,074
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
METER DEPOSITS
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	(13,205)	(62,369)	-	22,000	5,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	(13,205)	(62,369)	-	22,000	5,000
EXPENDITURES	-				
PERSONNEL	-	-	-	-	-
OPERATIONS	8,155	(1,352)	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	8,155	(1,352)	-	-	-
NET INCOME	(21,360)	(61,017)	-	22,000	5,000
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-

**CITY OF THOMASVILLE, GA
ECG REVOLVING LOAN FUND
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	3,347	7,198	-	5,500	5,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	3,347	7,198	-	5,500	5,000
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	(12,079)	11,855	-	1,000	1,000
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	(12,079)	11,855	-	1,000	1,000
NET INCOME	15,425	(4,657)	-	4,500	4,000
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



NATURAL GAS

STATEMENT OF DEPARTMENT’S PURPOSE

The mission of the City in the operation and reliability of the City’s utilities is to “ensure that utility services are operated in a safe, effective, and efficient manner and to add quality of life to the community as well as provide for economic growth.” This mission can be achieved by operating the natural gas utility in a business manner and to empower staff to react to industry changes. This empowerment will result in better management of risks, greater returns on investment, more stable and competitive pricing, and new growth; therefore, will provide a more positive image and value of natural gas to the City’s customers.

DEPARTMENTAL FUNCTIONS

- Maintenance: 165.903 miles of natural gas mains; Approximately 4,400 services throughout Thomas County; 24-hour on-call service for our customers
- Provide clean, safe, economically efficient natural gas to over 3,200 City of Thomasville consumers
- Educate local leaders, commercial and residential customers by advocating on the safe, direct use of natural gas
- Members of APGA (American Public Gas Association), AGA (American Gas Association), NGA (Natural Gas Association of Georgia), Charter members of Municipal Gas Authority of Georgia (MGAG)
- Construction: Install mains and services; oversee contractors who install mains and services; Relocate and repair mains and services; Install and repair metering stations and components
- Operation and maintenance of the Compressed Natural Gas fueling stations owned by the City of Thomasville
- Manage the purchasing, transportation, and distribution of approximately 4.8 million Dekatherms of natural gas annually
- Compliance and Safety: Meet all state and federal Office of Pipeline Safety (OPS) and Pipeline Hazardous Material Safety Administration (PHMSA) requirements; Documentation and reporting (7,100) of all pipeline activities; Operation and Maintenance procedures (OM); Training and qualification of employees - Operator Qualifications (OQ), Public Awareness mandates, Distribution Integrity Management mandates (DIMPS), Emergency Plan, etc.

2024 OBJECTIVES

- Add new customers, new load growth, and value to the natural gas system
- Complete tie-in at South Pinetree Boulevard and Millpond Road
- Continue main replacement in the Pembroke and Winslow areas
- Continue Geographic Information System (GIS) Mapping Project and Cityworks work order system
- Begin the new Automated Meter Reading (AMR Sensus) Exchange Program (change 1,250)
- Employee training utilizing outside sources such as GUTA, Southern Cross, Leak City, etc.
- Improve SCADA functions at current regulator stations expand SCADA to other areas
- Start an extrude service replacement program 10 services per year
- Rehab regulator station (Texas Avenue)

PERFORMANCE MEASURES SUMMARY

FY 2022

11 Employees	165.903 Miles of Main	4,397 Total Services
483,744 Annual MCF Sales	444 Completed Work Orders	302 Completed Service Requests

**CITY OF THOMASVILLE, GA
NATURAL GAS
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	4,948,908	6,122,642	5,922,985	5,397,725	4,749,705
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	4,948,908	6,122,642	5,922,985	5,397,725	4,749,705
EXPENDITURES	-				
PERSONNEL	602,503	648,350	758,400	708,718	841,838
OPERATIONS	3,678,511	4,802,183	4,842,707	4,162,933	3,649,076
TRANSFERS OUT	450,566	459,611	326,763	326,763	319,289
TOTAL EXPENDITURES	4,731,580	5,910,144	5,927,871	5,198,415	4,810,203
NET INCOME	217,328	212,498	(4,886)	199,310	(60,498)
CAPITAL	102,549	131,684	412,500	483,099	520,529
	102,549	131,684	412,500	483,099	520,529
FTE (FULL TIME EQUIVALENTS/POSITIONS)	11.11	11.11	11.29	11.29	11.36

**CITY OF THOMASVILLE, GA
NATURAL GAS RESERVE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	5,383	2,689	1,000	24,000	20,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	86,457	83,661	64,425	64,425	57,575
TOTAL REVENUE	91,840	86,350	65,425	88,425	77,575
EXPENDITURES	-	-	-	-	-
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	91,840	86,350	65,425	88,425	77,575
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



SOLID WASTE

STATEMENT OF DEPARTMENT'S PURPOSE

To be innovative and profitable while staying committed to 100% customer satisfaction by providing solid waste disposal at affordable prices while showcasing professional and friendly service.

DEPARTMENTAL FUNCTIONS

Provide residential and commercial services, including but not limited to curbside municipal solid waste, yard trimmings, roll-off hauling, front-load dumpster collection and recycling initiatives.

2024 OBJECTIVES

- Expansion of solid waste services in the City of Thomasville and Thomas County
- Increase the number of solid waste customers in Thomas County
Through negotiations, competitive costs, and better quality of service, Solid Waste can develop agreements with local municipalities, and gain new sign-ups from businesses and homeowners for solid waste services. This goal can be tracked and measured by signed agreements and new service signups. Furthermore, additional new customers will show up on the revenue and customer count financial reports.
- Curbside trash enforcement
This goal aims to identify violators who place items at the curb with no intention of having items removed. We intend to develop a system to effectively remove illegal items in a timely manner and charge the cost of the service back to the violator. The intent is to decrease the time that materials are left at the curb.
- Backfilling
Replenishing soil into holes created by the knuckle boom units at yard debris collection points. This goal can be measured by work orders generated and completed within a program called City Works.
- Maintaining a highly skilled and knowledgeable workforce through internal process improvements/training
- Design and establish a social media page for the Solid Waste Department
The objective of this goal is to "increase" our customer awareness of the services that Solid Waste provides. This platform can also be utilized to publish delays in service and schedule changes as well as receive compliments and complaints.

PERFORMANCE MEASURES SUMMARY

FY 2022

26
Employees

9,092
Tons of Residential
Garbage Collected
per Year

5,793
Tons of Residential
Yard Debris Collected
per Year

274
Tons of
Recycling Sold

**CITY OF THOMASVILLE, GA
SOLID WASTE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	6,572,998	6,684,476	6,494,972	7,069,467	7,417,420
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	6,572,998	6,684,476	6,494,972	7,069,467	7,417,420
EXPENDITURES	-				
PERSONNEL	1,623,212	1,527,382	1,753,841	1,654,196	1,975,271
OPERATIONS	3,826,094	4,390,257	4,492,581	4,663,855	4,711,753
TRANSFERS OUT	247,743	108,544	32,163	32,163	173,328
TOTAL EXPENDITURES	5,697,050	6,026,183	6,278,585	6,350,214	6,860,352
NET INCOME	875,948	658,293	216,387	719,252	557,069
CAPITAL	61,183	1,711,849	791,917	476,166	171,000
	61,183	1,711,849	791,917	476,166	171,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	25.85	25.85	23.80	23.80	23.80

**CITY OF THOMASVILLE, GA
SOLID WASTE RESERVE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,727	2,083	1,500	18,800	15,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	247,743	108,544	32,163	32,163	173,328
TOTAL REVENUE	250,470	110,627	33,663	50,963	188,328
EXPENDITURES	-	-	-	-	-
PERSONNEL	-	-	-	-	-
OPERATIONS	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	-	-	-	-	-
NET INCOME	250,470	110,627	33,663	50,963	188,328
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



AIRPORT DEPARTMENT

STATEMENT OF DEPARTMENT’S PURPOSE

The directive of the Thomasville Regional Airport Department is to support the missions of the City of Thomasville, Thomas County, and the aviation needs of citizens in the surrounding areas by providing safe and efficient aviation services through operation, maintenance, and airport development projects. These activities work to provide affordable access to aviation facilities and services, while encouraging economic growth through partnering ventures with State and Federal agencies to develop future aviation services that increase aviation traffic, customer base, and fuel sales revenue.

DEPARTMENTAL FUNCTIONS

Through the adherence of Federal and State aviation regulations the airport provides safe and operable runways, airways, and navigational facilities to execute the orderly arrival and departure of aircraft to and from the aviation facility. This is accomplished by providing the flying public with reliable navigational aids, maintained runway, taxiing, and parking surfaces, pilot and passenger services, and aircraft storage facilities. These activities are conducted with particular emphasis on providing excellent quality service and relatively low fuel costs to encourage repeat customer visits that result in higher fuel revenues.

2024 OBJECTIVES

- To find creative ways to generate more revenue through aviation services at the airport
- Increase hangar space availability by adding additional hangars and maximizing existing space with active customers
- To continue support of public outreach through the Aviation Museum and the annual Thomasville Fly-In in October and to develop additional outreach activities that promote the public’s understanding of the airport’s history, resources, and future projects
- To develop a culture of excellence of operations through linemen and staff certifications

PERFORMANCE MEASURES SUMMARY

FY 2022

	7		43
	Employees		Based Customers
	489,894		39,926
	Jet A Gallons Sold		100LL Gallons Sold
	8,090	4,045	4,045
	Annual Aircraft Movements	Total Take Offs	Total Landings

**CITY OF THOMASVILLE, GA
MUNICIPAL AIRPORT
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,336,838	3,502,179	2,542,932	2,638,500	3,519,462
GRANTS AND CONTRIBUTIONS	1,291,229	103,235	256,500	256,500	3,870,818
TRANSFERS IN	-	365,000	165,000	165,000	-
TOTAL REVENUE	3,628,067	3,970,414	2,964,432	3,060,000	7,390,280
EXPENDITURES					
PERSONNEL	403,607	438,601	449,683	482,485	542,032
OPERATIONS	2,319,083	3,090,832	2,412,341	2,648,144	3,387,684
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,722,690	3,529,433	2,862,024	3,130,628	3,929,716
NET INCOME	905,377	440,981	102,408	(70,628)	3,460,564
CAPITAL	1,347,165	12,350	370,000	371,870	4,109,142
	1,347,165	12,350	370,000	371,870	4,109,142
FTE (FULL TIME EQUIVALENTS/POSITIONS)	7.25	7.00	7.10	7.10	7.40



SPECIAL EVENT FACILITIES

STATEMENT OF DEPARTMENT’S PURPOSE

To manage and coordinate the City’s Special Event Facilities, namely the Municipal Auditorium and The Ritz Amphitheater. Promoting both facilities as rental venues for a variety of public programming and entertainment events, while maintaining their significance and relevance to the community.

DEPARTMENTAL FUNCTIONS

Oversee the daily maintenance and repair of the facilities to keep them in top working order and ready for rental opportunities, while also preserving the historical character of each downtown property. Maintain full information on the City website about rental opportunities, requirements, building/equipment specs, and other information promoting the facilities to potential renters. Responding to rental requests, arranging tours of the facilities, and overseeing rental agreements. Manage minor repairs of the facilities daily. Look for grant opportunities that could assist with maintenance or large-scale repairs. Engage in event opportunities for the City to use the facilities to enhance local entertainment opportunities.

2024 OBJECTIVES

- Attract renters to the Municipal Auditorium and The Ritz Amphitheater, creating an income source
- Maintain a safe, clean, and enjoyable space for community partners to hold their events
- Maintain the buildings, facilities, and grounds in good condition to reduce repair expenses
- Keep good working relationships with community partners and stakeholders who regularly use the facilities and anticipate their needs
- Prepare rental agreements that will outline the facility’s uses and expectations of both parties
- Research grant opportunities that would benefit either venue or help facilitate grant applications
- Maintain and preserve the historic features and aspects of the facilities

PERFORMANCE MEASURES SUMMARY

FY 2022

1
Employees

6
Amphitheater Rentals

9
Auditorium Rentals

**CITY OF THOMASVILLE, GA
SPECIAL FACILITIES
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	73,073	99,013	93,000	114,767	106,675
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	449,316	433,974	298,750	340,688	444,375
TOTAL REVENUE	522,390	532,987	391,750	455,455	551,050
EXPENDITURES					
PERSONNEL	64,656	67,425	63,916	98,811	29,820
OPERATIONS	253,164	306,932	327,646	297,878	303,855
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	317,820	374,357	391,562	396,689	333,675
NET INCOME	204,570	158,630	188	58,766	217,375
CAPITAL	14,233	58,390	45,000	13,655	723,000
	14,233	58,390	45,000	13,655	723,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	0.90	0.75	0.75	0.75	0.35



BROADBAND

STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the CNSNext Network Operations Center is to monitor and manage the CNSNext network. The primary mission is to guarantee network stability and maximize network uptime for all CNSNext telecom and broadband customers.

DEPARTMENTAL FUNCTIONS

Monitor & manage the CNSNext fiber and cable network for maximum uptime. Configuring and maintaining carrier grade routers and switches. Configuring and maintaining DOCSIS cable modems. Designing and implementing complex network typologies either as a new solution or to solve a problem. Providing expert level-3 support for our critical telecom customers. Securing the core network from outside threats.

2024 OBJECTIVES

- Design and implement FTTH services where services will be offered
- Design and implement IPTV network solution for CNSNext customers
- New DOCSIS modem provisioning system
- Increase upstream bandwidth in DOCSIS service groups
- Increased system reliability

PERFORMANCE MEASURES SUMMARY

FY 2022

43
Employees

100%
CNSNext Core Network Uptime

18,209
High-Speed Internet
Customers

8,732
Digital Television
Customers

4,495
Telephone
Customers

**CITY OF THOMASVILLE, GA
BROADBAND
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	9,376,235	12,373,389	8,126,140	8,165,633	7,352,349
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	1,984,713	1,806,525	491,074	491,074	-
TOTAL REVENUE	11,360,948	14,179,914	8,617,214	8,656,706	7,352,349
EXPENDITURES	-				
PERSONNEL	2,689,276	2,730,400	2,935,234	3,135,565	3,400,156
OPERATIONS	4,092,940	3,255,248	3,327,358	3,296,853	2,964,773
TRANSFERS OUT	4,009,713	7,087,679	2,241,074	2,241,074	500,000
TOTAL EXPENDITURES	10,791,930	13,073,326	8,503,666	8,673,491	6,864,929
NET INCOME	569,019	1,106,587	113,548	(16,785)	487,420
CAPITAL	-	-	10,000	10,000	-
	-	-	10,000	10,000	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	42.95	42.75	44.30	44.30	45.90



COMPRESSED NATURAL GAS

STATEMENT OF DEPARTMENT'S PURPOSE

The mission of the City in the operation and reliability of the City's utilities is to "ensure that utility services are operated in a safe, effective, and efficient manner and to add quality of life to the community as well as provide for economic growth." This mission can be achieved by operating the compressed natural gas utility in a business manner and empowering staff to react to industry changes.

DEPARTMENTAL FUNCTIONS

Operation and maintenance of the two Compressed Natural Gas fueling stations owned by the City of Thomasville..

2024 OBJECTIVES

- Continue to provide compressed natural gas in an efficient and safe manner

**CITY OF THOMASVILLE, GA
COMPRESSED NATURAL GAS
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	199,580	98,233	120,000	131,782	45,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	199,580	98,233	120,000	131,782	45,000
EXPENDITURES	-	-	-	-	-
PERSONNEL	-	-	-	-	-
OPERATIONS	251,014	216,171	196,539	182,642	158,294
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	251,014	216,171	196,539	182,642	158,294
NET INCOME	(51,435)	(117,938)	(76,539)	(50,859)	(113,294)
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



COUNTRY OAKS GOLF COURSE

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of Country Oaks Golf Course is to provide and maintain an (18) hole regulation golf course, driving range, and a fully stocked pro-shop and snack bar for the enjoyment, health, and wellness of our citizens and visitors.

DEPARTMENTAL FUNCTIONS

Maintain 26 acres of turf on the golf course with an agronomic plan that includes fertilization, aeration, irrigation, and weed control. Market and plan to attract golfers for regular play and organizations to host their events. Retain golfers with superior customer service.

2024 OBJECTIVES

- Promote activity, health, and well-being to the citizens and guests of the City of Thomasville by providing a quality and affordable place to play golf.
- 24,000 rounds
- \$31 per round
- Assure that the golf budget is managed effectively and efficiently.

PERFORMANCE MEASURES SUMMARY

FY 2022

5
Employees

22,425
Golf Rounds

**CITY OF THOMASVILLE, GA
GOLF COURSE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	502,915	692,417	953,000	1,230,146	1,089,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	541,910	614,072	200,000	200,000	200,000
TOTAL REVENUE	1,044,825	1,306,489	1,153,000	1,430,146	1,289,000
EXPENDITURES					
PERSONNEL	498,142	491,324	591,611	585,525	606,550
OPERATIONS	546,343	530,448	517,944	592,047	550,896
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	1,044,485	1,021,772	1,109,555	1,177,572	1,157,446
NET INCOME	341	284,717	43,445	252,574	131,554
CAPITAL					
	-	42,900	138,000	151,730	-
	-	42,900	138,000	151,730	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	5.00	5.00	6.00	6.00	6.00



LANDFILL

STATEMENT OF DEPARTMENT'S PURPOSE

Committed to the best management of solid waste disposal that aims to offer 100% customer satisfaction and the protection of the environment by providing a safe, high-quality, and well-engineered facility that accepts non-hazardous waste at competitive rates while showcasing friendly and efficient service.

DEPARTMENTAL FUNCTIONS

- Oversee operation and maintenance of the methane gas extraction, leachate collection and other monitoring/control systems
- Ensure Environmental Protection Agency (EPA) permits are followed for proper burial of construction & demolition and municipal solid waste
- Remove items from the waste stream that can be recycled such as tires, metal and white goods

2024 OBJECTIVES

- Meet and/or exceed State and Federal requirements for landfill operations
Ensure that all permits, approved designs and operation plans are fully implemented and followed. Furthermore, to stay within good standing when receiving onsite inspections from state compliance officers.
- Strive for zero green waste
To change operational sustainability strategies that include the reduction of vegetative/organic waste buried within the landfill.
- Develop a plan to replace the existing educational building
Construct a building that can continue to host educational sessions with adults and students ranging from middle to high school. The onsite visits give a detailed outlook of the Landfill operations and how the end life of waste is handled to protect the environment.
- Obtain not less than 1200 pounds or better compaction within the Municipal Solid Waste cell
The objective of this goal is to ensure current equipment is meeting compaction expectations to offer extended life within the Municipal Solid Waste cells. Further, this will offer capital purchase relief as additional equipment and staff will not be needed.
- Meet and or exceed revenue expectations for landfill operations
Cover operating costs, fund post-closure costs, meet capital equipment needs and contribute to the reserves with revenue captured from tonnage fees.

PERFORMANCE MEASURES SUMMARY

FY 2022

8
Employees

0
State Violations

0
At Fault Accidents

103,327
Total Municipal Solid
Waste Tonnage

20,388
Total Construction &
Demolition Tonnage

**CITY OF THOMASVILLE, GA
LANDFILL
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	3,588,610	3,424,585	3,357,000	3,173,555	3,312,800
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	3,588,610	3,424,585	3,357,000	3,173,555	3,312,800
EXPENDITURES	-				
PERSONNEL	538,975	561,248	607,388	570,697	653,943
OPERATIONS	2,760,771	3,199,733	3,190,283	3,055,725	3,539,803
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	3,299,746	3,760,981	3,797,672	3,626,422	4,193,746
NET INCOME	288,864	(336,396)	(440,672)	(452,867)	(880,946)
CAPITAL	4,994,074	1,272,277	650,000	4,954,243	266,996
	4,994,074	1,272,277	650,000	4,954,243	266,996
FTE (FULL TIME EQUIVALENTS/POSITIONS)	7.15	8.15	8.30	8.30	8.30



INTERNAL SERVICE FUNDS



FLEET SERVICES

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the Fleet Services Department is to provide continual and corrective maintenance improvements. Within this there are many goals including the facilitation, acquisition, disposal, preventative and corrective maintenance, as well as fuel monitoring and consumption of all the City of Thomasville's vehicles and equipment. All while providing prompt and reliable services to departments through historical and current data collection.

DEPARTMENTAL FUNCTIONS

- Inspect and process new vehicles and equipment
- Schedule and perform preventative maintenance on the City's vehicles and equipment
- Perform unanticipated repairs on major vehicle and equipment systems
- Secure titles, tags, and insurance for all vehicles, trailers, and equipment
- Ensure all equipment and vehicles are safe and operating properly so that the departments we serve can safely and effectively carry out their duties
- Asset management, budgeting, and reporting; this includes vehicle and equipment acquisitions, disposal, replacement, and maintenance scheduling
- Maintain an inventory of commonly used parts for specialized equipment to minimize down-time
- Maintain a pool of late model vehicles that can be utilized by departments for training, travel, or as a courtesy when a particular unit is down for repairs or preventative maintenance (PM)
- Maintain a detailed record of all the parts and labor associated with the maintenance and repair of each unit, which is then used to help decide when a unit has reached the end of its "useful life"
- Work closely with each department to ensure their specific needs for specialty equipment are met

2024 OBJECTIVES

- Deliver quality service while reducing return repairs
- Continue to promote teamwork
- Promote awareness for the importance of Preventative Maintenance Services for vehicles and equipment so that safety standards and reduction in repair cost can be achieved
- Work on a Field Services repair program
- Obtain TIA (Tire Industry Association) certifications for all Technicians
- Obtain ASE (Automotive Service Excellence) certifications for all Technicians
- Bring all heavy-duty tire repairs and replacements in-house
- Use creative ways to continue to provide excellent service and turn-around times amidst a global parts supply chain shortage

PERFORMANCE MEASURES SUMMARY

FY 2022

9 Employees	327 Vehicles	368 Equipment
320 Average Monthly Service Request	1,272 Preventive Maintenance Services (Vehicles & Equipment)	\$48,879 Cost of Preventive Maintenance Services (Vehicles & Equipment)
764 Tire Changes, Rotations, Plugs, etc.	\$171,397 Cost of Tire Changes, Rotations, Plugs, etc.	\$199,445 Value of Vehicles Auctioned on GovDeals

**CITY OF THOMASVILLE, GA
CITY SHOP
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,686,459	3,035,851	3,215,618	2,757,716	2,959,623
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	2,686,459	3,035,851	3,215,618	2,757,716	2,959,623
EXPENDITURES	-				
PERSONNEL	505,461	568,742	649,830	666,544	691,152
OPERATIONS	2,180,998	2,467,109	2,565,788	2,263,905	2,268,471
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,686,459	3,035,851	3,215,618	2,930,449	2,959,623
NET INCOME	-	-	-	(172,733)	-
CAPITAL	-	160,832	48,695	99,506	50,140
	-	160,832	48,695	99,506	50,140
FTE (FULL TIME EQUIVALENTS/POSITIONS)	8.25	9.25	9.25	9.25	9.25



BUILDING MAINTENANCE

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of Building Maintenance is to keep, restore or improve City facilities, maintain every part of the City’s buildings, maintain the facilities to an acceptable standard, and sustain the utility and value of each facility.

DEPARTMENTAL FUNCTIONS

Replacing HVAC filters, cleaning condenser drains and pans, replacing blown light bulbs and/or ballasts, unclogging drains, replacing faucets, replacing/ cleaning flush valves, replacing batteries in automated fixtures, minor electrical repairs, ceiling tiles, delivering paper projects, and scheduling and meeting with contractors.

2024 OBJECTIVES

- 3- month HVAC filter replacement program
- Condenser drain cleaning 2-3 times a year
- Record keeping for amount of products each department is using
- Checking offices and common areas daily for bulb change outs

**PERFORMANCE
MEASURES
SUMMARY**
FY 2022

1
Employees

14
Buildings
Managed

354
Service Request
Completed

**CITY OF THOMASVILLE, GA
BUILDING MAINTENANCE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	106,576	104,990	95,071	95,071	120,291
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	106,576	104,990	95,071	95,071	120,291
EXPENDITURES	-				
PERSONNEL	47,126	42,937	53,637	58,601	69,557
OPERATIONS	59,450	62,053	41,434	45,926	50,734
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	106,576	104,990	95,071	104,527	120,291
NET INCOME	-	-	-	(9,457)	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.00	1.00	1.00	1.00	1.00



PURCHASING DEPARTMENT

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the Purchasing Department is to understand the requirements of all departments in order to procure the commodity or service at the right price, from the right source at the right time, while increasing efficiency, being compliant, being transparent and seeking to increase the overall return on investments for the organization.

DEPARTMENTAL FUNCTIONS

- Manage the internal operations by effectively and efficiently introducing and defining ongoing procurement strategies and structures to the procurement staff
- Manage the process of procuring goods, services or work from external sources
- Inspect and process purchase orders
- Schedule and perform: Invitations to Bid (ITB), Request for Proposals (RFP), Request for Qualifications (RFQ), etc.
- Perform negotiations and contract management
- Ensure compliance with internal and external rules or regulations
- Collaborate with departments to procure the right product, at the right price from the right contractor/vendor
- Maintain a database of approved vendors
- Assist and support departments in obtaining their organizational goals and objectives

2024 OBJECTIVES

- Deliver quality service and responsible sourcing while managing the procurement process
- Seek ways to increase efficiency in our eSourcing solution(s) such as GOVDeals
- Support organizational goals and objectives
- Develop stronger collaborations and relationships with internal end users
- Manage the vendor database to provide qualified, competent, and competitive vendors for departmental use
- Seek out creative ways to implement more digitization to the organization
- Manage any and all inherent risk to the organization

PERFORMANCE MEASURES SUMMARY

FY 2022

1 Employees	9,006 Purchase Orders	21 Request for Bids
15 Bid Awards	\$30K Monthly Purchasing Card Transactions	

**CITY OF THOMASVILLE, GA
PURCHASING
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	132,321	138,697	121,394	121,394	130,356
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	132,321	138,697	121,394	121,394	130,356
EXPENDITURES					
PERSONNEL	107,955	106,275	106,856	115,891	119,722
OPERATIONS	24,366	32,422	14,538	10,328	10,634
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	132,321	138,697	121,394	126,219	130,356
NET INCOME	-	-	-	(4,825)	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.00	1.00	1.00	1.00	1.00



FINANCIAL SERVICES

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the Financial Services Department is to continuously improve and maintain the City’s financial integrity while enhancing government services for the community through the development and implementation of sound financial planning, policies, and management. We are committed to the highest standards of accountability, accuracy, timeliness, professionalism, and innovation, and strive to provide financial services that not only meet but exceed the expectations of those we serve.

DEPARTMENTAL FUNCTIONS

Primary functions for Financial Services include Accounts Payable (AP), Purchasing, Accounts Receivable, Budget Development and Management, Capital Asset Management, Cash and Investments Management, Debt Management, Financial Reporting, Grants Administration, and Payroll Administration.

2024 OBJECTIVES

- Improve customer service efforts by initiating self-service options for both employees and vendors for a more accessible and customer-oriented experience with Financial Services
- Ensure compliance with all new and updated financial and procurement policies
- Assist with the development of a Capital Improvement Plan
- Develop a long-term financial plan/strategic plan that aligns with all future capital improvements
- Improve communication and education of the City’s finances to the organization and the community

PERFORMANCE MEASURES SUMMARY

FY 2022

9 Employees	8,022 AP Checks	731 AP Wires	445 AP ACHs Processed
17,827 Journal Entries Processed	4,701 General Billing Invoices Generated	0 Audit Findings	A S&P Rating
ANNUAL COMPREHENSIVE FINANCIAL REPORT Received ACFR Award		POPULAR ANNUAL FINANCIAL REPORT Received PAFR Award	

**CITY OF THOMASVILLE, GA
FINANCIAL SERVICES
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	782,206	813,351	892,116	892,116	933,687
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	<u>782,206</u>	<u>813,351</u>	<u>892,116</u>	<u>892,116</u>	<u>933,687</u>
EXPENDITURES	-				
PERSONNEL	529,454	532,773	674,703	681,881	725,814
OPERATIONS	252,965	280,578	217,413	213,529	207,873
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	<u>782,420</u>	<u>813,351</u>	<u>892,116</u>	<u>895,410</u>	<u>933,687</u>
NET INCOME	(214)	-	-	(3,294)	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	8.75	8.75	8.75	8.75	8.75



CIVIL ENGINEERING

STATEMENT OF DEPARTMENT'S PURPOSE

The Civil Engineering Department's purpose is to conceive, design, and provide plan production services; oversee construction; and work with Public Works to maintain infrastructure projects and systems. The project spectrum includes proposed streets, existing street resurfacing, storm water drainage systems, streetscapes, Airport projects, Municipal Landfill projects and regulatory requirements; and Waste Water treatment plant projects. In addition, all new developments are reviewed and utility connection methods are reviewed or recommended.

DEPARTMENTAL FUNCTIONS

The Civil Engineering Department's function is to provide design review of plans, produce in-house designs, produce estimates and contract documents, produce engineering surveys, and provide Geographic Information System (GIS) updates. Engineering Surveying services are utilized to locate all existing features and elevations of a roadway or building site. Design software is utilized to design transportation systems and drainage systems. Cost estimates are prepared for materials, equipment, and labor to determine a project's economic feasibility. Project inspectors oversee management of construction, budgetary, time-management, and communications aspects of a project, ensuring that they are scheduled and built in accordance with plans and specifications.

All designs and construction procedures are created and frequently revised to be in accordance with Federal, State, and Local requirements. The main agencies this includes are the: Army Corps of Engineers, Georgia Environmental Protection Division, Georgia Soil and Water Conservation Commission, Georgia Department of Transportation, and Federal Highway Administration.

2024 OBJECTIVE

The Civil Engineering Department's objective is to strive to achieve job satisfaction and a safeguard to the health and safety of the public through efficient and redundant designs. This is accomplished by providing quality design, specifications, and construction inspections with a goal to produce structures and transportation systems, which will last beyond their normal service life, and result in fewer change order requirements to successfully construct a project.

- Improve communication with residents impacted by construction activities
- Determine methods to place additional roads on the resurfacing list
- Produce more efficient and redundant in-house designs
- Identify utility conflicts in advance on projects
- Improve coordination with Utility groups

PERFORMANCE MEASURES SUMMARY

FY 2022

12
Employees

18
Lane/Road Closure
Notices Issued

17
Projects Reviewed

15
Project Designs Completed
In-House: Surveying,
Drafting & Engineering

7
Engineering Surveys
Completed

188
Residential & Commercial
Engineering Reviews

**CITY OF THOMASVILLE, GA
CIVIL ENGINEERING
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	797,166	851,114	1,011,567	1,052,246	1,081,477
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	212,944	231,548	252,142	252,142	260,857
TOTAL REVENUE	1,010,110	1,082,663	1,263,708	1,304,387	1,342,334
EXPENDITURES					
PERSONNEL	712,059	714,624	961,276	919,856	1,054,297
OPERATIONS	273,051	368,039	302,432	260,519	288,036
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	985,110	1,082,663	1,263,708	1,180,375	1,342,334
NET INCOME	25,000	-	-	124,013	-
CAPITAL	-	26,267	45,000	43,187	45,000
	-	26,267	45,000	43,187	45,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	11.60	12.00	10.90	10.90	11.10



HUMAN RESOURCES

STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the Human Resources Department is to attract and hire qualified candidates, train and develop employees, maintain employee relations, maintain the City's culture, manage employee benefits, create a safe work environment and handle disciplinary actions.

DEPARTMENTAL FUNCTIONS

Recruitment, compensation, classification, employment actions administration, employee relations, retention, engagement, performance appraisals administration and education, consultation services, employee and supervisor education and compliance with federal, state and city employment laws and policies to include Equal Employment Opportunity (EEO), Fair Labor Standards Act (FLSA), Americans with Disabilities Act (ADA), Family and Medical Leave Act (FMLA) and Genetic Information Nondiscrimination Act (GINA).

2024 OBJECTIVES

- Ensure compliance with federal employment laws
- Support a welcoming work environment that fosters inclusion, diversity, respect for all, valuing employees differences and contributions and giving employees a voice
- Continue partnering with leaders and departments in ongoing recruitment efforts
- Continue adjusting organization's philosophy, policies, strategies, and culture that is attractive to a diverse professional workforce
- Commit to operate openly, equitably and consistently in our pursuit of uncompromising quality
- Establish, administer and effectively communicate sound policies, rules and practices that treat employees with dignity and equality while maintaining company compliance with employment and labor laws and organizational directives
- Train, develop and educate employees to promote individual success and increase overall value to the organization
- Ensuring a diverse workforce in a safe, discrimination and harassment-free environment by maintaining compliance with employment laws and government regulations

PERFORMANCE MEASURES SUMMARY

FY 2022

4

Employees

CITY WIDE (12.31.22)

17.6%

Turnover
Rate

1.5%

Average Monthly
Turnover Rate

420

Full Time
Equivalent (FTE)
Employees

0

Part Time
Equivalent (PTE)
Employees

DIVERSITY

305 • 72.62%	Male Employees
115 • 27.38%	Female Employees

ETHNICITY

3 • 0.71%	Asian Employees
115 • 27.38%	African American Employees
5 • 1.2%	Hispanic/Latino Employees
296 • 70.48%	White Employees
1 • 0.002%	Other Employees

**CITY OF THOMASVILLE, GA
HUMAN RESOURCES
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	443,008	646,960	608,208	608,208	640,637
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	443,008	646,960	608,208	608,208	640,637
EXPENDITURES					
PERSONNEL	265,266	373,740	402,833	419,588	439,524
OPERATIONS	177,742	273,220	205,375	234,530	201,113
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	443,008	646,960	608,208	654,118	640,637
NET INCOME	-	-	-	(45,910)	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	2.90	3.70	4.30	4.30	4.45



CUSTOMER SERVICE

STATEMENT OF DEPARTMENTS PURPOSE

The purpose of the Customer Service Department is to serve the City of Thomasville customers, contractors and citizens with any information or guidance needed for questions or issues in a professional and courteous manner.

DEPARTMENTAL FUNCTIONS

To assist customers, contractors or citizens with navigating through the processes and procedures as appropriate for the situation. To provide efficient and accurate billing for utilities services and City of Thomasville School taxes. To furnish an effective, customer friendly payment process. Handle permitting of all residential and commercial projects within the City and ensure timely processing of all permit applications. To process business licenses in accordance with City ordinances. Provide technical support services to our CNSNext customer base. Conduct community outreach projects for citizens regarding utility services and provide education on services offered by the City of Thomasville.

2024 OBJECTIVES

- Review and adjust policies and procedures based on best practices research
- Implement Tyler Tax for City of Thomasville School tax billing as well as City of Thomasville business licensing
- Continue partnering with City of Thomasville departments in Customer Service improvement initiatives
- Continue improving processes and procedures as it relates to Cogsdale utility billing and Vision360 services billing
- Continue improving processes and procedures with the Cogsdale Collections module
- Continue support for CNSNext migration and billing software upgrade

PERFORMANCE MEASURES SUMMARY

FY 2022

40 Employees	10,472 School Tax Bills Generated	2,982 Occupation Tax Notices Generated
15,873 Average Calls Per Month	3,628 New Accounts Processed	223,654 Utility Bills Generated
42,460 Walk-in Payments: Cash & Check		179 Payments Arrangements

**CITY OF THOMASVILLE, GA
CUSTOMER SERVICE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,909,129	3,102,583	2,938,379	3,250,739	3,123,586
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	2,909,129	3,102,583	2,938,379	3,250,739	3,123,586
EXPENDITURES	-				
PERSONNEL	2,006,054	2,028,235	2,274,154	2,357,521	2,283,800
OPERATIONS	903,075	1,074,348	664,225	788,508	839,786
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,909,129	3,102,583	2,938,379	3,146,029	3,123,586
NET INCOME	-	-	-	104,710	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	40.90	40.15	40.15	40.15	40.15



MARKETING

STATEMENT OF DEPARTMENT’S PURPOSE

The Marketing Department serves as the link between citizens, staff and the media regarding City government and the City of Thomasville's diverse service offerings and strategic initiatives.

DEPARTMENTAL FUNCTIONS

The Marketing Department’s main duties include the development and execution of marketing strategies to promote the City's various core services; fostering communications with internal and external customers; administering the City's government access channels (CNSNext Local Channels 6 and 10), and maintaining City websites and publications. The Marketing Department also oversees and manages all city social media accounts and is the core function to City of Thomasville branding initiatives. The Marketing Department principals business development initiatives and lends solutions to small and large businesses across the City.

2024 OBJECTIVES

- Manage and produce the Thomasville Insights with the City of Thomasville Podcast
- Schedule interviews for Thomasville Spotlight Radio Show
- Produce all department Annual Reports, brochures and engagement information
- Continue to explore efficient and effective ways to reach City audiences
- Launch creative programming initiatives for CNSNext Local Channels 6 & 10
- Host public outreach and engagement sessions for city residents on relevant topics
- Work with Large Industrial Customers, lending guidance in utility requirements and fiber solutions along with company expansions and development projects
- Strengthen partnerships with local banks, Chamber/PDA/Imagine Thomasville, SRTC and other stakeholders to ensure all small businesses across Thomasville have tools needed to succeed

PERFORMANCE MEASURES SUMMARY

FY 2022

12 Employees	23.8% Turnover Rate	\$1,038,320 Annual Budget
9.5% Social Media Followers Increase	131 Press Releases Distributed	20 Thomasville Insights Podcasts
44 City of Thomasville Spot Light/WPAX Radio Shows	12 Plugged In Customer Newsletters	

**CITY OF THOMASVILLE, GA
MARKETING
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	984,523	954,596	1,118,157	1,118,507	794,862
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	984,523	954,596	1,118,157	1,118,507	794,862
EXPENDITURES					
PERSONNEL	719,374	669,920	851,928	644,533	588,741
OPERATIONS	265,149	284,677	266,229	224,353	206,122
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	984,523	954,596	1,118,157	868,886	794,862
NET INCOME	0	-	-	249,621	-
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	12.50	12.35	11.35	11.35	9.60



TECHNICAL SERVICES

STATEMENT OF DEPARTMENT’S PURPOSE

The Technical Services Department is a service organization whose purpose is to serve and support both Utilities and General Government department functions and serve as a technical resource for the City of Thomasville. The Utility Services Department is also funded under the Technical Services umbrella.

DEPARTMENTAL FUNCTIONS

The primary responsibilities are installation, troubleshooting, and maintenance of electric metering, AMR/AMI systems, traffic control, SCADA system, City telephone system, data network wiring and connectivity, fiber optic cabling and connectivity, 800 MHZ Radio system, Security and Alarm systems. Support is provided under contract for South Georgia Governmental Services Authority (SGGSA) public telephone system and telecommunications. Utility Services provides manual meter reads, cut-in/cut-out/cut-off for repair, read verification and first level customer complaint investigation for Electric, Water and, Gas meters.

2024 OBJECTIVES

- Systems Maintenance and Support
- Projects Implementation
- SGGSA Support
- Workforce Retention

PERFORMANCE MEASURES SUMMARY

FY 2022

19 Employees	1,962 Manual Meter Reads Per Month	694 Delinquent Cutoff Orders
624 Electric Meter Maintenance Orders	860 CNSNext Telephone Orders	

**CITY OF THOMASVILLE, GA
TECHNICAL SERVICES
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,751,293	2,572,066	2,458,312	2,487,084	2,487,000
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	2,751,293	2,572,066	2,458,312	2,487,084	2,487,000
EXPENDITURES	-				
PERSONNEL	1,716,131	1,649,439	1,605,665	1,557,440	1,586,204
OPERATIONS	938,707	922,626	852,646	865,224	900,796
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,654,838	2,572,066	2,458,312	2,422,664	2,487,000
NET INCOME	96,455	-	-	64,420	-
CAPITAL	-	-	50,811	48,695	50,000
	-	-	50,811	48,695	50,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	29.10	29.00	25.20	25.20	25.10



INFORMATION TECHNOLOGY

STATEMENT OF DEPARTMENT’S PURPOSE

The Department of Information Technology is responsible for overseeing the installation and implementation of computers, network systems, IT operational policies, IT project management, IT Training Initiatives, and the development of cutting-edge software technologies.

DEPARTMENTAL FUNCTIONS

The Department of Information Technology provides a skilled workforce that can evaluate and install proper hardware or software while following guidelines and policies necessary to keep the City of Thomasville's infrastructure and data protected within the projected budget.

2024 OBJECTIVES

- Provide skilled technicians to ensure excellent customer service, staff support and training
- Guide technology decision-making to ensure consistency with city-wide business direction
- Provide a stable and reliable network infrastructure
- Effectively provide a secure environment to protect the City of Thomasville data from cyber threats
- Stay informed of technology trends, enhancements, and capabilities
- Streamline the City of Thomasville operations through integration and system automation

PERFORMANCE MEASURES SUMMARY

FY 2022

16 Employees	202 Virtual Machine Servers Supported	12 Virtual Machine Hosts	463 PCs & Laptops Supported
Cybersecurity & Disaster Recovery Plan in Place	Provide Telephone Support (IP, Cell)	Provide 24/7 On-Call Support	

**CITY OF THOMASVILLE, GA
INFORMATION TECHNOLOGY
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	2,289,806	2,112,626	2,189,296	2,189,296	2,381,376
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	2,289,806	2,112,626	2,189,296	2,189,296	2,381,376
EXPENDITURES	-				
PERSONNEL	1,123,705	918,886	1,032,922	938,158	1,041,881
OPERATIONS	1,095,670	1,193,740	1,156,374	1,142,306	1,339,495
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	2,219,375	2,112,626	2,189,296	2,080,464	2,381,376
NET INCOME	70,431	-	-	108,832	-
CAPITAL	1,128,552	654,856	440,400	346,212	390,000
	1,128,552	654,856	440,400	346,212	390,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	18.10	16.00	16.00	16.00	15.00



SELF-INSURANCE (BENEFITS & WELLNESS)

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the benefits and wellness program is to provide comprehensive benefits, services and wellness programs to eligible employees, retirees, and their dependents which meet and anticipate their individual needs, assure the City’s competitiveness with other employers to attract and retain employees, maximize cost effectiveness and assure optimal health and productivity of the employee.

DEPARTMENTAL FUNCTIONS

Administers various employee benefits programs, such as group health, dental and vision, accident and disability, life insurance and wellness benefits. Employee claims assistance, administers Consolidated Omnibus Budget Reconciliation Act (COBRA), employee enrollment, Affordable Care Act (ACA) reporting, and workers’ compensation claims.

2024 OBJECTIVES

- Ensures compliance with the employee benefits and workers’ compensation laws
- Continue to provide ongoing equitable benefits based on legal requirements, eligibility and City policies
- Continue to communicate benefits information to employees, retirees, and their dependents which enables them to tailor coverage to meet their needs
- Explore alternate or additional benefits that maximize affordable coverage
- Continue to represent employees, retirees, and dependents in their efforts to resolve benefit problems with external providers
- Continue to provide health and fitness programs and activities that improve employee health and promote well-being

PERFORMANCE MEASURES SUMMARY

FY 2022

1 Employees			
MEDICAL COVERAGE		WORKERS COMPENSATION	
YES Self-Insured	44 Median Employee Age	YES Self-Insured	27 Claims Processed
HEALTH & WELLNESS			
17 Health & Wellness Related Events		32 Total Participants in the Weight Loss Challenge	

**CITY OF THOMASVILLE, GA
SELF INSURANCE
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	8,558,968	8,509,023	8,541,714	8,723,633	8,680,465
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	8,558,968	8,509,023	8,541,714	8,723,633	8,680,465
EXPENDITURES	-				
PERSONNEL	73,632	71,569	117,388	77,760	113,944
OPERATIONS	8,504,258	8,501,439	8,159,307	6,848,341	8,580,045
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	8,577,891	8,573,007	8,276,695	6,926,101	8,693,989
NET INCOME	(18,922)	(63,984)	265,019	1,797,531	(13,524)
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.05	1.30	1.55	1.55	1.50



AUTHORITY FUNDS



TOURISM DEPARTMENT

STATEMENT OF DEPARTMENT’S PURPOSE

To generate a positive economic impact on our community by promoting and marketing the City of Thomasville as a destination, attracting visitors to stay and explore our city.

DEPARTMENTAL FUNCTIONS

To continuously manage the image/marketing campaigns for Thomasville, promoting the City's attractive, safe, interesting, multi-faceted, affordable, and relaxing destination visitors enjoy. To operate at the best capacity, the Tourism office must keep good relations with all hotel/vacation property owners and managers and must be responsive to their needs and that of the visitors. The tourism office also works directly with local attractions, retail businesses, restaurants, transportation, and tour operators, staying current with their hours and offerings to communicate these attractions and as entertainment for visitors. By establishing a budget, the tourism office has perimeters in which it operates and determines best uses for the funds generated through the local hotel/motel excise tax. The tourism office has the economic opportunity through managing the image of the City, to attract new businesses and new residents. The adage, "create a city people want to visit, and you'll create a city people want to live" can be true. Often the quality of life that is created to attract visitors, will be the qualities that will attract new residents (tax payers) and more industry.

2024 OBJECTIVES

- Increase the number of visitors each year, encouraging more over-night stays in our local hotels or short-term vacation rentals, and encouraging more visitors and day-trippers to shop and dine locally
- Work to promote the unique character of our community through advertising, print or online articles, videos, social media, and word of mouth recommendations
- Work with City Events staff to create and promote events that will attract visitors while also enhancing the quality of life for residents
- Stay at the forefront of technology through a well-supported and visually interesting website, as well as an attractive and fully functioning app that is responsive to our visitors
- Maintain and staff a physical location for visitors to ask questions and receive information. Create marketing materials such as visitor's guides, rack cards, and brochures that can be distributed to visitors or those planning to visit to enhance their experience. Promote all the activities visitors can see, do, or participate in that will maximize their time here and could be a positive economic influence on local businesses
- Maintain an inventory of items in our gift shop with visitors can purchase that will remind them of their stay in Thomasville
- Work with the film industry for films or movies being made in Thomasville, assisting them with hotels, local resources, permitting and other needs that will make their stay here enjoyable
- Train or provide information to local hotel owners, managers, and front desk workers on all the activities there are to experience in Thomasville
- Continue to keep Thomasville listed as one of Georgia's top destinations to discover

PERFORMANCE MEASURES SUMMARY

FY 2022

3 Employees	41 Tour Groups Greeted	3,516 Individuals Assisted
122 Relocation Packets Distributed	\$82.7M Tourism Economic Impact in Thomas County	

**CITY OF THOMASVILLE, GA
DESTINATION THOMASVILLE TOURISM AUTHORITY
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	29,725	245,851	140,510	168,035	155,500
GRANTS AND CONTRIBUTIONS	8,000	-	-	-	-
TRANSFERS IN	644,104	688,884	536,250	717,982	690,625
TOTAL REVENUE	681,829	934,735	676,760	886,017	846,125
EXPENDITURES					
PERSONNEL	200,438	222,619	208,004	209,616	239,815
OPERATIONS	189,578	225,563	261,681	245,613	613,832
TRANSFERS OUT	614	137,500	156,250	156,250	-
TOTAL EXPENDITURES	390,629	585,683	625,935	611,479	853,647
NET INCOME	291,200	349,053	50,825	274,539	(7,522)
CAPITAL					
	-	50,340	-	-	150,000
	-	50,340	-	-	150,000
FTE (FULL TIME EQUIVALENTS/POSITIONS)	2.78	3.38	2.80	2.80	3.93



LANDBANK

STATEMENT OF DEPARTMENT'S PURPOSE

The Land Bank is established to acquire the tax delinquent properties, surplus properties of the local governments, and other real properties in order to foster the public purpose of returning land which is in a nonrevenue-generating, nontax-producing status to an effective utilization status in order to provide affordable housing, new industry and jobs for the citizens of Thomasville and Thomas County, Georgia.

DEPARTMENTAL FUNCTIONS

Acquisition of real property; quiet title actions; discharge and extinguishment of liens or taxes; neighborhood revitalization; returning property to productive tax-paying status; land assemblage for economic development; long-term "banking" of properties for future strategic uses; and provision of financial resources for operating functions of the Land Bank Authority (LBA).

2024 OBJECTIVES

- Board training
- Create a strategy for existing inventory
- Identify new revenue streams
- Establish programming functions

**CITY OF THOMASVILLE, GA
LAND BANK AUTHORITY
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	(38,124)	6,377	-	650	600
GRANTS AND CONTRIBUTIONS	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-
TOTAL REVENUE	(38,124)	6,377	-	650	600
EXPENDITURES					
PERSONNEL	-	-	-	-	-
OPERATIONS	15,876	9,512	8,940	6,440	6,440
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	15,876	9,512	8,940	6,440	6,440
NET INCOME	(53,999)	(3,134)	(8,940)	(5,790)	(5,840)
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



DOWNTOWN DEVELOPMENT AUTHORITY

STATEMENT OF DEPARTMENT'S PURPOSE

The purpose of the DDA is to develop, promote and maintain a healthy and vibrant downtown, establishing long-range plans and proposals for the economic vitality of the City's core. Downtown development authorities are used in cities throughout the state as a mechanism to revitalize and redevelop municipal central business districts.

DEPARTMENTAL FUNCTIONS

The DDA is a major decision-making authority that drives project plans and manages the downtown business district.

The Downtown Development Authority consists of seven board of directors who are appointed by the City's municipal governing authority and serve staggered four-year terms.

OCGA 36-42-8 lists the general powers of downtown development authorities. As with other types of authorities in Georgia, downtown development authorities may accept grants and apply for loans. They can also own, acquire, and improve property, and they are empowered to enter into contracts and intergovernmental agreements. DDAs also have the authority to issue revenue bonds.

The DDA does work closely with The Main Street Approach that is centered around Transformation Strategies that articulate a focused, deliberate path to revitalizing or strengthening a downtown economy. Mostly of the Four-Point Approach, the DDA focuses on Economic Vitality - capital, incentives, and other economic and financial tools to assist new and existing businesses, catalyze property development, and create a supportive environment for entrepreneurs and innovators that drive local economies.

2024 OBJECTIVES

- Follow the Local Government Authorities Registration Act, requiring local government authorities to register annually with DCA beginning January 1, 1996
- Authorities, including DDAs, are also required to submit an annual report of revenues, expenditures, assets, and debts to DCA
- Develop communication initiatives to encourage adaptive reuse of upper story development of downtown buildings for use of office, housing, service, and retail
- Encourage and implement removal of impediments for adaptive reuse of downtown space and encourage street facing infill developments
- Administer, educate, and promote state incentives including programs of the Georgia Department of Community Affairs (DCA) and the Georgia Cities Foundation (GCF) to downtown businesses
- Administer, educate, and promote local incentive Façade Grant Program to preserve and restore the downtown building's historic character and architectural integrity

PERFORMANCE MEASURES SUMMARY

FY 2022

10

Facade Grants Awarded

\$65,395

Facade Grant Dollars Awarded

**CITY OF THOMASVILLE, GA
DOWNTOWN DEVELOPMENT AUTHORITY
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	1,061,761	1,063,101	1,087,469	1,089,674	1,088,674
GRANTS AND CONTRIBUTIONS	-	-	25,000	-	25,000
TRANSFERS IN	-	206,990	75,000	75,000	75,000
TOTAL REVENUE	1,061,761	1,270,091	1,187,469	1,164,674	1,188,674
EXPENDITURES	-				
PERSONNEL	-	-	-	-	-
OPERATIONS	856,795	898,412	911,821	875,023	898,901
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	856,795	898,412	911,821	875,023	898,901
NET INCOME	204,965	371,680	275,648	289,651	289,773
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	-	-	-	-	-



PAYROLL DEVELOPMENT AUTHORITY

STATEMENT OF DEPARTMENT’S PURPOSE

The purpose of the Payroll Development Authority (PDA) is economic development. The goal is to create a dynamic community where businesses will grow and thrive.

DEPARTMENTAL FUNCTIONS

The PDA consist of a five (5) member whose primary function of the PDA is to expand and develop industry in the City and County.

2024 OBJECTIVES

- Job creation
- Continue to offer local and state level resources to support economic growth

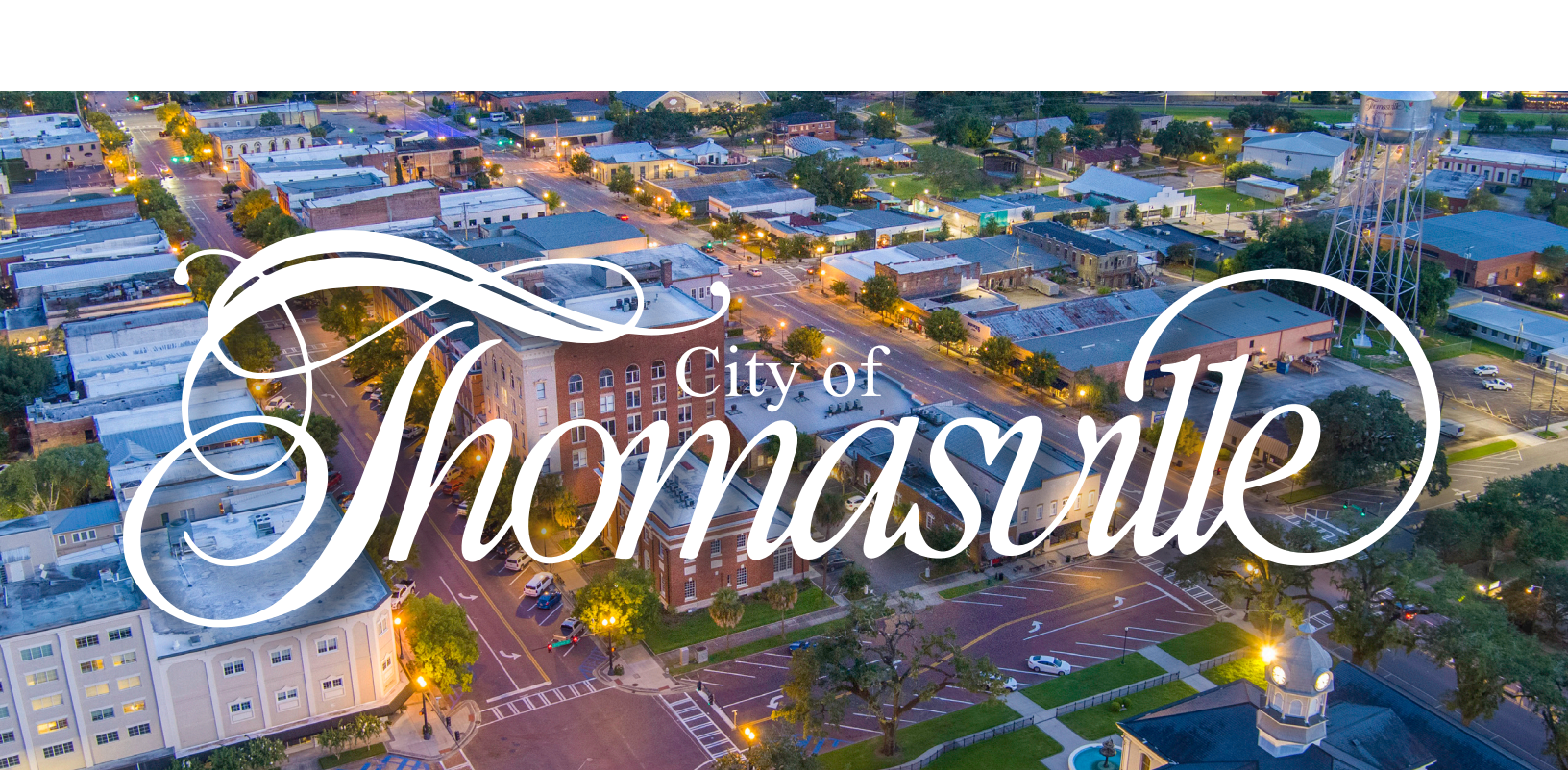
PERFORMANCE MEASURES SUMMARY

FY 2022

1 Employees	\$484,742 Annual Budget	684 Total Jobs Created
\$88+M Total Investment	3 New Industrial Announcements	7 Existing Industry Expansions

**CITY OF THOMASVILLE, GA
PAYROLL DEVELOPMENT AUTHORITY
2024 OPERATING BUDGET**

	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2024 BUDGET
SUMMARY					
REVENUE					
OPERATING REVENUE	43,867	29,760	421,500	401,048	502,120
GRANTS AND CONTRIBUTIONS	-	2,500	-	-	750,000
TRANSFERS IN	484,242	483,447	100,000	1,728	-
TOTAL REVENUE	528,109	515,707	521,500	402,775	1,252,120
EXPENDITURES					
PERSONNEL	167,622	176,606	166,616	171,166	172,914
OPERATIONS	261,382	317,011	330,716	295,858	1,079,201
TRANSFERS OUT	-	-	-	-	-
TOTAL EXPENDITURES	429,005	493,618	497,333	467,024	1,252,115
NET INCOME	99,104	22,089	24,167	(64,249)	5
CAPITAL	-	-	-	-	-
FTE (FULL TIME EQUIVALENTS/POSITIONS)	1.00	1.00	1.00	1.00	1.00



APPENDIX



CITY WIDE FEE SCHEDULE

TABLE OF CONTENTS

Airport	A - 2
Building Inspections	A - 3
Cemetery	A - 6
City Clerk	A - 7
Civil Engineering	A - 8
Compressed Natural Gas	A - 9
Customer Service	A - 10
Electric	A - 11
Fire	A - 12
Golf Course	A - 13
Landfill	A - 14
Main Street	A - 15
Marketing	A - 16
Natural Gas	A - 17
Parks and Recreation	A - 18
Planning and Zoning	A - 19
Police	A - 20
Public Works	A - 21
Special Facilities	A - 22
Solid Waste	A - 23
Tourism	A - 24
Wastewater	A - 25
Water	A - 26

AIRPORT

Name/Description:	Dollar Amount or %	Per Unit
Courtesy Car Fee	\$ 50.00	Per Night
Airport Services:		
Ground Power Unit	\$ 75.00	Per Hour
Late Fee	\$ 100.00	Per Hour
Lavatory Cart	\$ 75.00	Per Use
Ramp Fees:		
Large Category Turboprop Aircraft	\$ 100.00	Per Day
Small Turbo-Jet Aircraft	\$ 150.00	Per Day
Medium Turbo-Jet Aircraft	\$ 200.00	Per Day
Large Turbo-Jet Aircraft	\$ 250.00	Per Day
Super-Size Turbo-Jet Aircraft	\$ 350.00	Per Day
Overnight Ramp Fees:		
Small Light Aircraft Single and Multi-Engine Aircraft	\$ 25.00	Per Night
Large Category Turboprop Aircraft	\$ 100.00	Per Night
Small Turbo-Jet Aircraft	\$ 150.00	Per Night
Medium Turbo-Jet Aircraft	\$ 200.00	Per Night
Large Turbo-Jet Aircraft	\$ 250.00	Per Night
Super-Size Turbo-Jet Aircraft	\$ 350.00	Per Night
Transient Hangar Rent:		
Light Single Engine Aircraft	\$ 50.00	Per Night
Piston Multi-Engine Aircraft	\$ 75.00	Per Night
Small Turbo-Prop Aircraft	\$ 100.00	Per Night
Large Turbo-Prop Aircraft	\$ 125.00	Per Night
Small Turbo-Jet Aircraft	\$ 150.00	Per Night
Medium Turbo-Jet Aircraft	\$ 200.00	Per Night
Large Turbo-Jet Aircraft	\$ 250.00	Per Night
Lease Rate:		
Large Corporate Bay - Quarter Bay	\$ 1,000.00	Per Month
Large Corporate Bay - Half Bay	\$ 2,000.00	Per Month
Large Corporate Bay - Three Quarter Bay	\$ 3,000.00	Per Month
Large Corporate Bay - Full Bay	\$ 4,000.00	Per Month
Single-T Open Hangar	\$ 100.00	Per Month
Single-T Enclosed Hangar	\$ 200.00	Per Month
Twin-T Open Hangar	\$ 125.00	Per Month
Box Hangar	\$ 500.00	Per Month

BUILDING INSPECTIONS

Name/Description:	Dollar Amount or %	Per Unit
Change of Contractor	\$ 50.00	Per Request
Change of occupancy	\$ 250.00	Per Request
Commercial/ Residential building permit	See Table*	
Demolition:		
Early Start Interior or Partial	\$ 150.00	Per Request
Full Demolition	\$ 350.00	Per Request
Remove or Relocate	\$ 350.00	Per Request
Fence permit review <i>(Nonbuilding: Zoning, Engineering & Bldg. Review Only)</i>	\$ 75.00	Per Request
Fence permit (building permit required)	See Table*	
Locally issued license	\$ 200.00 \$ 50.00	Per Application Per Annual Renewal
Property Maintenance application	\$ 150.00	Per Application
Roofing Permit	See Table*	Plus \$50 Application Fee Per Request
Sign Permit Fees:		
Sign Permit - Less than 48 Square Feet	\$ 25.00	Per Permit
Sign Permit - More than 48 Square Feet	\$ 75.00	Per Permit
Sign Permit - Banner or Temporary Sign	\$ 25.00	Per Permit
Stop Work Order	Doubles all Permit Fees Working Without	
Temporary Power Agreement:		
First 30 Days	No Charge - Pay for Consumption Only	
Service beyond first 30 days	\$ 25.00	Per Service Month
Complaint Fees:		
Contractor Complaint Form	No Charge	
Tenant Complaint	No Charge	
Re-inspection Fees:		
First Offense	\$ 50.00	Per Offense
Second Offense	\$ 100.00	Per Offense
Third Offense or More	\$ 200.00	Per Offense
Swimming Pool	\$ 600.00	Per Request
Electrical Permit Fees:		
If a Residential Building Permit is Connected to Electrical Application	\$ 75.00	Flat Fee per Residential Building Permit

BUILDING INSPECTIONS

Name/Description:	Dollar Amount or %	Per Unit
For Issuing Permit	\$ 25.00	Per Permit
New Service Per KW or Temporary Pole	\$ 1.00	Per KW
Outlets, Receptacles, Junction Boxes, and Switches	\$ 0.15	Per Item
Additions, alterations, and repairs	\$ 25.00	Per Request
Appliances (higher than 120v)	\$ 2.00	Per Item
All Motors	\$ 1.00	Per hp
Sign Lighting	\$ 10.00	Per Sign
Non-residential Lighting	\$ 0.01	Per Watt
Generators	\$ 0.50	Per KW
Solar Array	\$ 0.50	Per KW
Swimming Pool	\$ 15.00	Per Request
Gas Permit Fees:		
If a Residential Building Permit is Connected to Gas Application	\$ 25.00	Flat Fee Per Residential Building Permit
For Issuing Permit	\$ 25.00	Per Permit
Total of Connected Appliances	\$ 0.15	Per 1,000 BTU
Repairs	\$ 25.00	Per Request
Future Connection Points Without Appliances	\$ 10.00	Per connection
HVAC Permit Fees:		
If a Residential Building Permit is Connected to HVAC Application	\$ 75.00	Flat Fee Per Residential Building Permit
For Issuing Permit	\$ 25.00	Per Permit
Commercial Hood Type A	\$ 75.00	Per Permit
Commercial Hood Type B	\$ 50.00	Per Permit
Other Exhaust Fans	\$ 15.00	Per Permit
Duct Installation	\$ 0.10	Per foot
Cost for Heat 1,000 BTUs up to 1,000,000 BTUs	\$ 0.10	Per 1,000 BTUs
Cost for Heat 1,000 BTUs over 1,000,000 BTUs	\$ 100.00	First 1,000,000 BTUs
	\$ 0.05	Per 1,000 BTUs over 1,000,000 BTUs
Cooling Cost for 0-20 Tons	\$ 3.00	Per Ton
Cooling Cost for 21-60 Tons	\$60.00 plus \$2.00	\$60.00 Plus \$2.00 for Each Ton
Cooling Cost for 61 Tons or More	\$140.00 plus \$1.50	\$140.00 Plus \$1.50 for Each Ton
Plumbing Permit Fees:		
If a Residential Building Permit is Connected to Plumbing Application	\$ 75.00	Flat Fee Per Residential Building Permit
For Issuing Permit	\$ 25.00	Per Permit
Water Closet	\$ 3.00	Per Permit
Lavatory	\$ 3.00	Per Permit
Bath Tub	\$ 3.00	Per Permit
Shower	\$ 3.00	Per Permit
Washing Machine	\$ 3.00	Per Permit
Dishwasher	\$ 3.00	Per Permit
Sink	\$ 4.00	Per Strainer or Drain Connection
Urinal	\$ 3.00	Per Permit
Drinking Fountain	\$ 3.00	Per Permit
Water Heater	\$ 3.00	Per Permit
Floor Drain	\$ 3.00	Per Permit
Sewer (Residential)	\$ 10.00	Per Permit

BUILDING INSPECTIONS

Name/Description:	Dollar Amount or %	Per Unit
Sewer (Multi-Family, Commercial, Industrial)	\$ 15.00	Per Permit
Vacuum Breaker	\$ 3.00	Per Permit
Back Flow Preventer	\$ 5.00	Per Permit
Whirlpool Tub	\$ 9.00	Per Permit
Baptismal Pool - Churches	\$ 9.00	Per Permit
Garbage Disposal	\$ 3.00	Per Permit
Laundry Tub	\$ 3.00	Per Permit
Hub Drain	\$ 3.00	Per Permit
Other Fixtures	\$ 3.00	Per Permit
Roof Drain	\$ 5.00	Per Permit
Sewage Backwater Valve	\$ 5.00	Per Permit
Sewage Ejector Pump	\$ 5.00	Per Permit
Grease Trap or Interceptor	\$ 20.00	Per Permit
Oil and Water Sand Separator	\$ 20.00	Per Permit
Sump Pump	\$ 5.00	Per Permit
General Repairs	\$ 10.00	Per Permit

*Building Permit Table (Residential and Commercial)

\$ AMOUNT OF PROJECT	COST PER PERMIT
\$1 to \$500	\$24.00 Plus a 25% Plan Review Fee
\$501 to \$2,000	\$24.00 for the First \$500 Plus \$3.00 for Each Additional Hundred or Fraction Thereof, To and Including \$2,000 With a 25% Review Fee
\$2,001 to \$40,000	\$69.00 for the First \$2,000 Plus \$11.00 for Each Additional Thousand or Fraction Thereof, To and Including \$40,000 With a 25% Plan Review Fee
\$40,001 to \$100,000	\$487.00 for the First \$40,000 Plus \$9.00 for Each Additional Thousand or Fraction Thereof, To and Including \$100,000 With a 25% Plan Review Fee
\$100,001 to \$500,000	\$1,027.00 for the First \$100,000 Plus \$7.00 for Each Additional Thousand or Fraction Thereof, To and Including \$500,000 With a 25% Plan Review Fee
\$500,001 to \$1,000,000	\$3,827.00 for the First \$500,000 Plus \$5.00 for Each Additional Thousand or Fraction Thereof, To and Including \$1,000,000 With a 25% Plan Review Fee
\$1,000,001 to \$5,000,000	\$6,327.00 for the First \$1,000,000 Plus \$3.00 for Each Additional Thousand or Fraction Thereof, To and Including \$5,000,000 With a 25% Plan Review Fee
\$5,000,001 and Over	\$18,327.00 for the First \$5,000,000 Plus \$1.00 for Each Additional Thousand or Fraction Thereof, With a 25% Plan Review Fee

CEMETERY

<u>Name/Description:</u>	<u>Dollar Amount or %</u>	<u>Per Unit</u>
Administrative Fee (Cremation, Monument Approval)	\$ 200.00	Per Request
Grave Space	\$ 500.00	Per Request
Lot 10' X 19' 4 Spaces	\$ 2,000.00	Per Request
Grave Space (Infant)	\$ 200.00	Per Request

CITY CLERK

Name/Description:	Dollar Amount or %	Per Unit
Candidate Qualifying Fees: Qualifying Fee for Each Municipal Office	3%	Per Total Gross Salary of the Office Paid in the Preceding Calendar Year Including All Supplements Authorized by Law if a Salaried Office
Open Records Request	Varies	<p>Pursuant to O.C.G.A. § 50-18-71 (c)(1-3)(c)</p> <p>(1) An agency may impose a reasonable charge for the search, retrieval, redaction, and production or copying costs for the production of records pursuant to this article. An agency shall utilize the most economical means reasonably calculated to identify and produce responsive, nonexcluded documents. Where fees for certified copies or other copies or records are specifically authorized or otherwise prescribed by law, such specific fee shall apply when certified copies or other records to which a specific fee may apply are sought. In all other instances, the charge for the search, retrieval, or redaction of records shall not exceed the prorated hourly salary of the lowest paid full-time employee who, in the reasonable discretion of the custodian of the records, has the necessary skill and training to perform the request; provided, however, that no charge shall be made for the first quarter hour.</p> <p>2) In addition to a charge for the search, retrieval, or redaction of records, an agency may charge a fee for the copying of records or data, not to exceed 10 cent(s) per page for letter or legal size documents or, in the case of other documents, the actual cost of producing the copy. In the case of electronic records, the agency may charge the actual cost of the media on which the records or data are produced.</p> <p>(3) Whenever any person has requested to inspect or copy a public record and does not pay the cost for search, retrieval, redaction, or copying of such records when such charges have been lawfully estimated and agreed to pursuant to this article, and the agency has incurred the agreed-upon costs to make the records available, regardless of whether the requester inspects or accepts copies of the records, the agency shall be authorized to collect such charges in any manner authorized by law for the collection of taxes, fees, or assessments by such agency.</p>

CIVIL ENGINEERING

Name/Description:	Dollar Amount or %	Per Unit
Engineering Fee	10%	Of Utility Extension Estimate
Stormwater Fines and Violations Fee	\$ 1,000.00	Per Offense
Soil and Erosion Fees:		
Soil and Erosion Fee 1 AC or More	\$ 300.00	And Up (\$40/Acre)
Soil and Erosion Fines and Violations	\$ 2,500.00	Per Day
Soil and Erosion Fines and Violations	\$ 1,000.00	Per Offense
Plans & Specifications:		
Plans & Specifications to Bid 11 x 17	\$ 50.00	Per Set
Plans & Specifications to Bid	\$ 100.00	Per Set
Engineering Review Fees:		
Engineering Review Fee Residential	\$ 25.00	Flat Fee
Engineering Review Fee Commercial	\$ 250.00	Flat Fee
Engineering Follow Up Review Commercial	\$ 50.00	Per Review
Engineering Review Subdivision	\$ 1,000.00	Flat Fee
Engineering First Follow Up Review Subdivision	\$ 500.00	Per Subdivision
Engineering Additional Follow Up Review Subdivision	\$ 250.00	Per Review
R/W Permit Utility /Commercial	\$ 50.00	Flat Fee
GIS Maps	\$ 25.00	Flat Fee
Engineering Consultant Review	Varies	Per Firm's Rate
Engineering Final Subdivision Plat Fee/Approval	\$100.00-\$500.00	\$100 Per Lot up to 5 Lots
Utility Letter of Availability	\$ 50.00	Per Review GIS Map Included
Street Closing Permit	\$ 350.00	Flat Fee

COMPRESSED NATURAL GAS (CNG)

<u>Name/Description:</u>	<u>Dollar Amount or %</u>	<u>Per Unit</u>
Compressed Natural Gas Rate	\$ 2.49	Per GGE

CUSTOMER SERVICE

Name/Description:	Dollar Amount or %	Per Unit
Alcoholic Beverage Licenses:		
Beer Package	\$ 500.00	Per Year
Beer Consumption	\$ 500.00	Per Year
Beer Package and Consumption	\$ 600.00	Per Year
Beer Catering	\$ 200.00	Per Year
Wine Package	\$ 450.00	Per Year
Wine Consumption	\$ 450.00	Per Year
Wine Package and Consumption	\$ 550.00	Per Year
Wine Catering	\$ 200.00	Per Year
Liquor Pouring	\$ 3,000.00	Per Year
Liquor Package	\$ 5,000.00	Per Year
Liquor Catering	\$ 500.00	Per Year
Distillery Manufacturing	\$ 1,500.00	Per Year
Brewery Fee	\$ 1,500.00	Per Year
Sunday Sales Package	\$ 250.00	Per Year
Sunday Sales Consumption	\$ 250.00	Per Year
Beer and Wine Application Fee	\$ 100.00	Per New License
Liquor Package and Pouring Application Fee	\$ 150.00	Per New License
Catering Permit	\$ 50.00	Per Event
One-Day Special Event Permit (Non-Profit Only)	\$ 100.00	Per Event
Business Taxes and Fees:		
Per Professional	\$ 400.00	Per Year
By Employees/Manufacturers	\$ 375.00	Per Year
Administrative Fee	\$ 45.00	Per New Business
Regulatory Fee	\$ 150 -300.00	Per Year
Pawn Brokers - General	\$ 150.00	Per Year
Pawn Brokers - Vehicle	\$ 2,500.00	Per Year
Insurance - Premiums Out of Area	\$ 75.00	Per Year
Peddler's Permit - Registration Fee	\$ 50.00	Per Permit
Peddler's Permit - Permit Fee	\$ 200.00	Per Permit
Thomasville City School Tax Admin Fee	1.25%	Of Amount Collected
Alcohol Excise Tax:		
Beer Distribution	\$ 1.50	Per Case
Beer, Liquor and Wine Manufacturers	\$ 0.22	Unit for Every Dollar
Spiritous Liquor by the Drink	\$ 0.03	Unit for Every Dollar
Occupation Tax:		
Profitability Ratio - Gross Receipts Range Brackets:		
Class 1	.41/1000	Per Year
Class 2	.55/1000	Per Year
Class 3	.68/1000	Per Year
Class 4	.82/1000	Per Year
Class 5	.95/1000	Per Year
Class 6	1.09/1000	Per Year
Delinquent Occupational Tax Fees:		
Occupation Tax - Delinquent Penalty	10%	Annually for Every Dollar
Occupation Tax - Interest	1%	Monthly for Every Dollar

ELECTRIC

Name/Description:	Dollar Amount or %	Per Unit
Reconnect Fees:		
Reconnect Fee - Business Hours	\$ 50.00	Per Meter
Reconnect Fee - After Hours	\$ 75.00	Per Meter
Late Fee	7%	Of Past Due Balance
Hang Banner Fee	\$ 100.00	Per Banner
Temp Power Board for Events	\$ 200.00	Per Board
Temporary Electric Drop	\$ 150.00	Per Drop
On Bill Financing Administrative Fee	0.10%	Of the Funded Amount (Per Month)
Rounded Up to the Nearest Dollar (With a \$2 Minimum)		
Miscellaneous Electric Charges:		
Tampering Fee	\$ 150.00	Per Incident
Tampering Fee - Pole	\$ 150.00	Per Incident
Billboard	\$ 50.00	Per Board
Meter Testing	\$ 75.00	Per Incident
Security Light Contract Breach - Light	\$ 50.00	Per Incident
Security Light Contract Breach - Pole	\$ 50.00	Per Incident
Returned Check	\$ 35.00	Or 5% of Face Value of Check
(Whichever is Greater)		

FIRE RESCUE

Name/Description:	Dollar Amount or %	Per Unit
Construction Plan Review Fees:		
Bulk Storage Construction	\$ 150.00	Per Plan
Building Construction - 10,000 Square Feet or Less	\$ 150.00	Per Plan
Building Construction - More than 10,000 Square Feet	\$ 0.015	Per Square Foot
Other Construction Fees:		
Fire Sprinkler Plans	\$ 150.00	Per Plan
Fire Alarm Plans	\$ 150.00	Per Plan
Second and Each Subsequent Follow-Up	\$ 220.00	Per Plan
Inspection Fees:		
Building Construction:		
80 Percent Completion, 100 Percent Completion, Annual Inspection	\$ -	Per Visit
Second Follow-Up	\$ 150.00	Per Visit
Third and Each Subsequent Follow-Up	\$ 220.00	Per Visit
Hood Suppression Systems:		
Pop-Off Test, Fresh Air Cut-Off, Fuel Shutdown	\$ 150.00	Per Visit
Second and Each Subsequent Follow-Up	\$ 220.00	Per Visit
Light Test:		
Light Test, First and Second Protective Wrap	\$ 150.00	Per Visit
Second Follow-Up	\$ 150.00	Per Visit
Third and Each Subsequent Follow-Up	\$ 220.00	Per Visit
CPR Training Fees:		
Heart Saver CPR and First Aid	\$ 80.00	Per Person
Basic Life Support and First Aid	\$ 75.00	Per Person
Basic Life Support Renewal	\$ 60.00	Per Person
First Aid	\$ 40.00	Per Person
OSHA First Aid	\$ 80.00	Per Person
Check-Offs for Online Certification	\$ 55.00	Per Person
Fire Extinguisher Training	\$ 45.00	Per Person

GOLF COURSE

Name/Description:	Dollar Amount or %	Per Unit
Daily Golf Fees:		
18 Holes with Cart	\$31.00 - \$42.00*	Per Person
9 Holes with Cart	\$24.50 - \$30.00*	Per Person
Walking Fee	\$12.00-\$24.00*	Per Person
<i>*Golf Fees Range during peak and non-peak seasons</i>		
Range Fees:		
Large Bucket	\$ 7.00	Per Bucket
Small Bucket	\$ 4.00	Per Bucket
Warm Up Bag	\$ 2.50	Per Bag
Range Plan - Monthly	\$ 45.00	Per Month
Monthly Membership Fees:		
Basic Membership - Single Only	\$ 60.00	Per Month
Unlimited Membership - Single	\$ 85.00	Per Month
Unlimited Membership - Couple	\$ 95.00	Per Month
Unlimited Membership - Family	\$ 105.00	Per Month
Student Membership	\$ 50.00	Per Month
Annual Membership Fees:		
Basic Membership - Single Only	\$ 650.00	Per Year
Unlimited Membership - Single	\$ 900.00	Per Year
Unlimited Membership - Couple	\$ 1,000.00	Per Year
Unlimited Membership - Family	\$ 1,100.00	Per Year
Student Membership	\$ 500.00	Per Year

LANDFILL

Name/Description:	Dollar Amount or %	Per Unit
Municipal Solid Waste (MSW) Service Rates:		
In County	\$ 31.00	Per Ton
Out of County	\$ 38.00	Per Ton
Out of County - Contract Rate	Varies	Per Ton
Construction & Debris (C&D) Service Rates:		
In County	\$ 31.00	Per Ton
Out of County	\$ 38.00	Per Ton
Other Material Rates:		
Inert	\$ 8.00	Per Ton
Non-Compactable	\$ 36.00	Per Ton
Tires	\$ 250.00	Per Ton
Asbestos	\$ 150.00	Per Ton
Soil	\$ 23.00	Per Ton

MAIN STREET

Name/Description:	Dollar Amount or %	Per Unit
Vendor Event Fees:		
Rose Show & Festival Artisan Vendor	\$ 150.00	Per Vendor
Victorian Christmas Food Vendor	\$ 150.00	Per Vendor
Black History Month Parade & Celebration Vendor	\$ 150.00	Per Vendor
Rental Fees:		
Victorian Christmas Costume Rentals	\$ 10.00	Per Renter
Victorian Christmas Costume Rentals - Refundable Deposit	\$ 25.00	Per Renter
Film Permit:		
Application for Permit Fee	No Charge	Per Person
Rush Application for Permit Fee	\$ 100.00	Per Person

MARKETING

Name/Description:	Dollar Amount or %	Per Unit
Rental Fee:		
CNSNext Studio Rental Fee (Up to 3 Hours)	\$ 300.00	Per Day
CNSNext Studio Rental Fee	\$ 150.00	Per Additional Hour Per Day
Permit Processing Fee	\$ 25.00	Per Application
Additional Garbage Receptacle	\$ 15.00	Per Receptacle

NATURAL GAS

<u>Name/Description:</u>	<u>Dollar Amount or %</u>	<u>Per Unit</u>
Gas Tap Fee		
Residential Tap Fee 125' or Less 275cf	\$ 1,500.00	Per Tap
Miscellaneous Gas Charges:		
Tampering Fee	\$ 150.00	Per Incident
Winter Reconnect Fee	\$ 150.00	Per Incident
Service Removal Fee	\$ 1,000.00	Per Incident
Gas Inspection Fee	\$ 1.00	Per Linear Foot
Additional Retest Fee	\$ 125.00	Per Retest

PARKS AND RECREATION

<u>Name/Description:</u>	<u>Dollar Amount or %</u>	<u>Per Unit</u>
Park Reservation Fees:		
Park Pavillion Rental (Up to 4 Hours)	\$ 50.00	Per Reservation
Pavillion Rental Fee	\$ 15.00	Per Additional Hour/Reservation

PLANNING AND ZONING

Name/Description:	Dollar Amount or %	Per Unit
Plats:		
Final Plat	\$ 500.00	Flat Fee
Major Subdivision Preliminary Plat	\$ 250.00	Flat Fee
Minor Subdivision - 3 or Less	\$ 25.00	Flat Fee
Amendments:		
Map Amendment - Commercial	\$ 500.00	Flat Fee
Map Amendment - Residential	\$ 250.00	Flat Fee
Text Amendment	\$ 500.00	Flat Fee
Comprehensive Plan Revision - Map Amendment	\$ 500.00	Flat Fee
Annexation / Deannexation	\$ 750.00	Flat Fee
Conditional Use/Special Use Permits:		
Conditional Use/Special Use Permit - Residential	\$ 250.00	Flat Fee
Conditional Use/Special Use Permit - Commercial	\$ 500.00	Flat Fee
Planned Unit Development:		
Planned Unit Development	\$ 1,000.00	Flat Fee
Planned Unit Development - Modification/Amendment	\$ 500.00	Flat Fee
Traditional Neighborhood Development	\$ 1,000.00	Flat Fee
Traditional Neighborhood Development - Modification/Amendment	\$ 500.00	Flat Fee
Architecture or Zoning Variance:		
Architecture or Zoning Variance Request - Residential	\$ 200.00	Flat Fee
Architecture or Zoning Variance Request - Commercial	\$ 300.00	Flat Fee
Certificate of Appropriateness:		
Certificate of Appropriateness - Administrative Review	\$ 50.00	Flat Fee
Certificate of Appropriateness - Minor Change	\$ 100.00	Flat Fee
Certificate of Appropriateness - Major Change	\$ 200.00	Flat Fee
Tree Permits:		
Tree Permit - Staff Review	\$ 25.00	Flat Fee
Tree Permit - Committee Review	\$ 50.00	Flat Fee
Landscape Plan Variance Request	\$ 100.00	Flat Fee
Zoning Verification Letter	\$ 50.00	Flat Fee
Printed Copy of Comprehensive Plan (one book)	\$ 50.00	Flat Fee
Printed Copy of Comprehensive Plan (all three)	\$ 100.00	Flat Fee
Printed Copy of HPC Design Guidelines	\$ 25.00	Flat Fee
Mobile Food Fees:		
Annual Service Operating Permit Application Fee	\$ 100.00	Flat Fee
Annual Vending Location Permit Application Fee	\$ 25.00	Flat Fee
Annual Fire Inspection Fee	\$ 150.00	Flat Fee

POLICE

<u>Name/Description:</u>	<u>Dollar Amount or %</u>	<u>Per Unit</u>
Background Checks	\$ 25.00	Per Request
Intoxilyzer Test (Other Agencies/Probation)	\$ 25.00	Per Test
TPD Personnel for Events	\$ 40.00	Per Hour - 3 Hour Minimum

PUBLIC WORKS

Name/Description:	Dollar Amount or %	Per Unit
Barricade Fees:		
10 or Less Barricades and Cones	\$ 100.00	Per Request
10 or Less Barricades and Cones with Signage	\$ 125.00	Per Request
11-25 Barricades and Cones	\$ 125.00	Per Request
11-25 Barricades and Cones with Signage	\$ 150.00	Per Request
<i>Detour Signage Using Class 3 Barricades is a Case by Case Basis</i>		
Cone Fees:		
Up to 25 Cones	\$ 30.00	Per Request
26 Cones or More	\$ 125.00	Per Request
Replacement Fees:		
Replacement Barricade	\$ 100.00	Per Barricade
Replacement Cone	\$ 28.00	Per Cone
Replacement Detour Sign	\$ 35.00	Per Sign

SPECIAL FACILITEIS (AUDITOIRUM & AMPHITHEATER)

Name/Description:	Dollar Amount or %	Per Unit
Auditorium Rental Rates:		
Rental Rate First Day - Commercial	\$ 1,600.00	Per Day
Rental Rate First Day - Non-Profit	\$ 1,100.00	Per Day
Rental Rate First Day - School Events	\$ 900.00	Per Day
Additional Days - Commercial	\$ 1,100.00	Per Day
Additional Days - Non-Profit	\$ 600.00	Per Day
Additonal Days - School Events	\$ 300.00	Per Day
Half Day - Commercial	\$ 600.00	Per Half Day
Half Day - Non-Profit	\$ 300.00	Per Half Day
Half Day - School Event	\$ 200.00	Per Half Day
Council Chamber Rental	\$ 135.00	Per Day
Additional Features with Auditorium Rental:		
Lobby Seat Removal	\$ 200.00	Per Event
Stage Extended Removal	\$ 500.00	Per Event
Breezeway Use	\$ 250.00	Per Day
Reception Room Only	\$ 300.00	Per Day
Reception Room with Auditorium Rental	\$ 200.00	Per Day
Additional Cleaning - All Areas (Dressing Rooms, Auditorium Restrooms, Lobby, Seating Area)	\$ 250.00	Per Event
Additional Cleaning of the Auditorium - No Dressing Rooms (Auditorium Restrooms, Lobby, Seating Areas)	\$ 100.00	Per Event
Additional Cleaning - No Auditorium (Reception Room, Kitchen, Ground Floor Restrooms)	\$ 75.00	Per Event
Damage Deposit Fee	\$ 2,000.00	Per Event
Ritz Ampitheater Rental Fees:		
Per Day Rental - Commercial	\$ 1,200.00	Per Day
Per Day Rental - Non-Profit	\$ 750.00	Per Day
Commercial Rental - 3 Hour Minimum	\$ 300.00	Per Hour
Non-Profit Rental - 3 Hour Minimum	\$ 150.00	Per Hour
Additional Restroom Cleanings	\$ 105.00	Per Hour
Half Day Move-In or Move-Out	\$ 150.00	Per Hour
Damage Deposit Fee	\$ 500.00	Per Event
Designated Alcohol Cups:		
100-299 Cups	\$ 100.00	Per Event
300-499 Cups	\$ 160.00	Per Event
500-999 Cups	\$ 350.00	Per Event
1,000-2,000 Cups	\$ 650.00	Per Event

SOLID WASTE

Name/Description:	Dollar Amount or %	Per Unit
Roll Off Fees:		
Setup Fee Per Delivery - City Limits	\$ 35.00	Per Setup
Setup Fee Per Delivery - County Limits	\$ 46.00	Per Setup
Liner Fees:		
Liners for Roll-Off Bins	\$ 65.00	Per Liner
Liners for Roll-Off Bins Brooks County	\$ 65.00	Per Liner
Residential Refuse 96 Gallon Container Fees:		
Additional Bag Charge	\$ 2.40	Per Tag
Return Trip	\$ 18.00	Per Trip
Damaged/Lost Container	\$ 55.00	Per Container
Event Containers (96 Gallon)	\$ 25.00	For First Container
Event Containers (96 Gallon Continued)	\$ 12.50	Each Additonal
Outside City 96 Gallon Container Fees:		
Additional Bag Charge	\$ 2.40	Per Tag
Return Trip Less than 5 Miles	\$ 25.00	Per Trip
Return Trip Greater than 5 Miles	\$ 30.00	Per Trip
Damaged/Lost Container	\$ 55.00	Per Container
Special Events (96 Gallon)	\$ 35.00	For First Container
Event Containers (96 Gallon Continued)	\$ 12.50	Each Additonal
Install of Locking Bar	\$ 220.00	
Commercial Cardboard (CB) Fees:		
Each Additional	\$ 19.89	Per Pickup
Contamination Fee	\$ 30.00	Per Incident
Yard Trash (YT) Fees:		
Special Pick-Up - City	\$ 50.00	Per Trip
Special Pick-Up - County 5 mile radius	\$ 75.00	Per Trip
Commercial Trash (CT) Fees:		
Special Pick-Up	\$ 75.00	Per Pick-Up

TOURISM

Name/Description:	Dollar Amount or %	Per Unit
Visitors Guide Ad Fees:		
Quarter Page	\$ 400	Per Ad
Half Page	\$ 800	Per Ad
Full Page	\$ 1,200	Per Ad
Premium Inside Cover	\$ 1,800	Per Ad

WASTEWATER

Name/Description:	Dollar Amount or %	Per Unit
Scavenger Waste Fees:		
Scavenger Waste - Portable Toilet/Septic Tank	\$ 30.00	Per Load
Scavenger Waste - Less than 500 Gallon Capacity	\$ 15.00	Per Load
WPCP Laboratory Analysis Fees:		
pH	\$ 5.00	Per Sample
Biochemical Oxygen Demand	\$ 25.00	Per Sample
Dissolved Oxygen	\$ 6.50	Per Sample
Fecal Coliform Bacteria	\$ 25.00	Per Sample
Ammonia (NH3)	\$ 15.00	Per Sample
Suspended Solids	\$ 10.00	Per Sample
Settleable Solids	\$ 5.00	Per Sample
Camera-Van/Vac-Con Truck Fees:		
Camera-Van/Vac-Con Truck - Business Hours	\$ 250.00	Per Hour (Between 7:00am - 3:30pm)
Camera-Van/Vac-Con Truck - After Hours	\$ 300.00	Per Hour (After 3:30)
Lift Station Crane Truck Fees:		
Lift Station Crane Truck - Business Hours	\$ 225.00	Per Hour (Between 7:00am - 3:30pm)
Camera-Van/Vac-Con Truck - After Hours	\$ 275.00	Per Hour (After 3:30)
Wastewater Main Extension	Varies	Per Estimate
Wastewater Tap Fee, New	\$ 2,500.00	Per Tap
Wastewater Connection Fees:		
3/4" Connection Fee	\$ 1,000.00	Per Connection
1" Connection Fee	\$ 1,600.00	Per Connection
1 1/2" Connection Fee	\$ 3,600.00	Per Connection
2" Connection Fee	\$ 5,200.00	Per Connection
3" Connection Fee	\$ 11,200.00	Per Connection
4" Connection Fee	\$ 19,600.00	Per Connection
6" Connection Fee	\$ 42,800.00	Per Connection
8" Connection Fee	\$ 73,200.00	Per Connection
10" Connection Fee	\$ 110,000.00	Per Connection
Utility Inspection Fee	\$ 1.00	Per Linear Foot
Retest Fee	\$ 125.00	Per Retest

WATER

Name/Description:	Dollar Amount or %	Per Unit
Water Treatment Laboratory Analysis Fees:		
Coliform Analysis	\$ 25.00	Per Sample
pH	\$ 5.00	Per Sample
Fluoride	\$ 7.00	Per Sample
Chlorine Residual	\$ 5.00	Per Sample
Water Tap Fees:		
3/4" Water Tap	\$ 1,425.00	Per Tap
1" Water Tap	\$ 1,825.00	Per Tap
2" Water Tap	\$ 3,100.00	Per Tap
Larger*	Varies	Per Estimate
<i>*Large Water Tap Fees are Based on Actual Cost of Metering Components, Material, Equipment, and Labor</i>		
Directional Boring Services:		
<i>Directional Boring Fees are Based on Actual Cost of Material and Labor Plus 15% Overhead Cost. These Fee's can Range Greatly Depending on Several Factors Such as Material Size, Distance of Bore, Number of Pipes Being Pulled Back, Etc.</i>		
New Water Main	Varies	Per Estimate
Back Flow/Cut Off Fees:		
3/4" RPZ	\$ 600.00	Flat Fee
1" RPZ	\$ 675.00	Flat Fee
1 1/2" Double Check Valve	\$ 800.00	Flat Fee
1 1/2" RPZ	\$ 1,000.00	Flat Fee
2" Double Check Vave	\$ 1,050.00	Flat Fee
2" RPZ	\$ 1,125.00	Flat Fee
Water Reconnect Fee	\$ 150.00	Per Reconnect
Water Temporary Meter	\$ 175.00	Per Meter
Swimming Pool Fee (City Fire Department Monitors)	\$ 250.00	Per Pool
Rental of Water Truck Fees for Movie/Filiming Use:		
Water Truck (Used for Movies)	\$ 195.00	Per Hour
Water Truck (Used for Movies)	\$ 1,200.00	Per Day (8 Hours)
Water Truck (Used for Movies)	\$ 2,500.00	Per Week (40 Hours)
Miscellaneous Water Charges:		
Tampering Fee	\$ 150.00	Per Incident
Private Cutoff and Backflow Installation	\$ 185.00	Per Incident
Water Inspection Fee	\$ 1.00	Per Linear Foot
Additional Retest Fee	\$ 125.00	Per Retest



UTILITY RATE SCHEDULE

TABLE OF CONTENTS

Electric	B-2
Natural Gas	B-8
Solid Waste	B-9
Wastewater	B-12
Water	B-13

ELECTRIC

Name/Description:	Dollar Amount or %	Per Unit
Residential		
Generation Charge:		
Summer (May-October)		
First 650 kWh	\$ 0.11	Per kWh
Over 650 kWh	\$ 0.13	Per kWh
Non-Summer (November-April)		Per kWh
First 650 kWh	\$ 0.11	Per kWh
Over 650 kWh	\$ 0.10	Per kWh
Distribution and Administrative Charges:		
Base Charge	\$ 16.00	Base Charge
Minimum Monthly Bill	\$ 16.00	Per Meter
General Service - Small*		
Generation Charge:		
All Consumption (kWh) Not Greater than 200 Hours Times the Billing Demand	\$ 0.132	Per kWh
All Consumption (kWh) in Excess of 200 Hours and Not Greater than 400 Hours Times the Billing Demand	\$ 0.066	Per kWh
All Consumption (kWh) in Excess of 400 Hours Times the Billing Demand	\$ 0.060	Per kWh
Distribution and Administrative Charges:		
Demand Charge	\$ 3.00	Per kW
Base Charge	\$ 28.00	
Minimum Monthly Bill	\$ 28.00	Per Meter Plus \$8 Per kW of Billing Demand Except as Provided in Athletic Field Lighting
Athletic Field Lighting	\$ 25.00	Per Meter for Lighted Athletic Fields

***Billing Demand (General Service-Small)**

July-October

Greatest of:

1. Highest Actual Demand, or
2. 95% of Highest Actual Demand of Previous Applicable Summer Month, or
3. 60% of Highest Actual Demand of Previous Winter Month

November-June

1. 95% of Highest Actual Demand of Previous Applicable Summer Month, or
2. 60% of Highest Actual Demand of Previous Winter Month

However, in No Case Shall the Billing Demand be Less than the Greater of:

1. The Contract Minimum Demand, or
2. 5 kW

ELECTRIC

Name/Description:	Dollar Amount or %	Per Unit
General Service - Medium*		
Generation Charge:		
All Consumption (kWh) Not Greater than 200 Hours Times the Billing Demand:		
First 10,000 kWh	\$ 0.10	Per kWh
Over 10,000 kWh	\$ 0.092	Per kWh
All Consumption (kWh) in Excess of 200 Hours and Not Greater than 400 Hours Times the Billing Demand	\$ 0.048	Per kWh
All Consumption (kWh) in Excess of 400 Hours and Not Greater than 600 Hours Times the Billing Demand	\$ 0.042	Per kWh
All Consumption (kWh) in Excess of 600 Hours Times the Billing Demand	\$ 0.040	Per kWh
Distribution and Administrative Charges:		
Demand Charge	\$ 3.500	Per kW
Base Charge	\$ 100.00	
Minimum Monthly Bill	\$ 100.00	Per Meter Plus \$8 Per kW of Billing Demand Except as Provided in Athletic Field Lighting
Athletic Field Lighting	\$ 100.00	Per Meter for Lighted Athletic Fields

***Billing Demand (General Service - Medium)**

July-October

Greatest of:

1. Highest Actual Demand, or
2. 95% of Highest Actual Demand of Previous Applicable Summer Month, or
3. 60% of Highest Actual Demand of Previous Winter Month

November-June

1. 95% of Highest Actual Demand of Previous Applicable Summer Month, or
2. 60% of Highest Actual Demand of Previous Winter Month

However, in No Case Shall the Billing Demand be Less than the Greater of:

1. The Contract Minimum Demand, or
2. 25 kW

General Service - Large*

Generation Charge:

All Consumption (kWh) Not Greater than 200

Hours Times the Billing Demand:

First 100,000 kWh	\$ 0.114	Per kWh
Over 100,000 kWh	\$ 0.104	Per kWh

ELECTRIC

Name/Description:	Dollar Amount or %	Per Unit
All Consumption (kWh) in Excess of 200 Hours and Not Greater than 400 Hours Times the Billing Demand	\$ 0.060	Per kWh
All Consumption (kWh) in Excess of 400 Hours and Not Greater than 600 Hours Times the Billing Demand	\$ 0.054	Per kWh
All Consumption (kWh) in Excess of 600 Hours Times the Billing Demand	\$ 0.515	
Distribution and Administrative Charges		
Demand Charge	\$ 4.000	Per kW
Base Charge	\$ 100.00	
Minimum Monthly Bill	\$ 54.00	Per Meter Plus \$8 Per kW of Billing Demand Except as Provided in Athletic Field Lighting
Athletic Field Lighting	\$ 100.00	Per Meter for Lighted Athletic Fields

***Billing Demand (General Service - Large)**

July-October

Greatest of:

1. Highest Actual Demand, or
2. 95% of Highest Actual Demand of Previous Applicable Summer Month, or
3. 60% of Highest Actual Demand of Previous Winter Month

November-June

1. 95% of Highest Actual Demand of Previous Applicable Summer Month, or
2. 60% of Highest Actual Demand of Previous Winter Month

However, in No Case Shall the Billing Demand be Less than the Greater of:

1. The Contract Minimum Demand, or
2. 250 kW

General Service - Non-Demand

Generation Charge:

Summer (May-October):

First 3,000 kWh	\$ 0.166	Per kWh
Over 3,000 kWh	\$ 0.158	Per kWh

Non-Summer (November-April):

First 3,000 kWh	\$ 0.146	Per kWh
Over 3,000 kWh	\$ 0.138	Per kWh

Distribution and Administrative Charges:

Base Charge	\$ 23.00	
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Minimum Monthly Bill	\$ 23.00	Per Meter
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General Service - Institutional Large*

ELECTRIC

Name/Description:	Dollar Amount or %	Per Unit
Generation Charge:		
All Consumption (kWh) Not Greater than 200 Hours Times the Billing Demand:		
First 100,000 kWh	\$ 0.0969	Per kWh
Over 100,000 kWh	\$ 0.0874	Per kWh
All Consumption (kWh) in Excess of 200 Hours and Not Greater than 400 Hours Times the Billing Demand	\$ 0.0456	Per kWh
All Consumption (kWh) in Excess of 400 Hours and Not Greater than 600 Hours Times the Billing Demand	\$ 0.0399	Per kWh
All Consumption (kWh) in Excess of 600 Hours Times the Billing Demand	\$ 0.0380	Per kWh
Distribution and Administrative Charges:		
Demand Charge	\$ 3.330	Per kW
Base Charge	\$ 95.00	
Minimum Monthly Bill	\$ 95.00	Per Meter Plus \$7.60 Per kW of Billing Demand
*Billing Demand (General Service - Institutional Large)		
July-October		
Greatest of:		
1. Highest Actual Demand, or		
2. 95% of Highest Actual Demand of Previous Applicable Summer Month, or		
3. 60% of Highest Actual Demand of Previous Winter Month		
November-June		
1. 95% of Highest Actual Demand of Previous Applicable Summer Month, or		
2. 60% of Highest Actual Demand of Previous Winter Month		
However, in No Case Shall the Billing Demand be Less than the Greater of:		
1. The Contract Minimum Demand, or		
2. 250 kW		
Industrial Large*		
Base Charge	\$ 300.00	
Demand Charges:		
Generation Demand Charge	\$ 5.00	Per kW
Transmission Demand Charge	\$ 3.00	Per kW
Energy Charges:		
All Consumption (kWh) Not Greater than 400 Hours Times the Billing Demand	\$ 0.0679	Per kW
All Consumption (kWh) in Excess of 400 Hours Times the Billing Demand	\$ 0.0439	Per kW
Minimum Monthly Bill	\$ 300.00	Per Meter Plus \$8 Per kW of Billing Demand

ELECTRIC

Name/Description:	Dollar Amount or %	Per Unit
*Billing Demand (General Service - Industrial Large)		
July-October		
Greatest of:		
1. Highest Actual Demand, or		
2. 95% of Highest Actual Demand of Previous Applicable Summer Month, or		
3. 60% of Highest Actual Demand of Previous Winter Month		
November-June		
1. 95% of Highest Actual Demand of Previous Applicable Summer Month, or		
2. 60% of Highest Actual Demand of Previous Winter Month		
However, in No Case Shall the Billing Demand be Less than the Greater of:		
1. The Contract Minimum Demand, or		
2. 500 kW		
Distributed Generation Tariff		
Monthly Metering Charge:		
Bi-Directional Metering Charge	\$ 2.50	Per Month
Single Directional Metering Charge		
Single-Phase	\$ 4.50	Per Month
Poly-Phase	\$ 11.00	Per Month
Stand-by Capacity Charge:		
Residential	\$ 8.98	Per kW Per Month
General Service Non Demand	\$ 11.94	Per kW Per Month
Demand Rates (If Applicable)	charge does not apply	
Temporary/Seasonal Service*		
Monthly Rate-Energy Charge including Demand Charge:		
First 100 kWh	\$ 0.162	Per kWh
Next 1,400 kWh	\$ 0.109	Per kWh
Next 8,500 kWh	\$ 0.095	Per kWh
Next 190,000 kWh	\$ 0.079	Per kWh
All Over 200,000 kWh	\$ 0.067	Per kWh
		Per Meter Plus \$7 Per kW of Metered Demand in Excess of Five kW, Plus a Surcharge of Twenty-Five (25%) of the Total Amount Calculated Above
Minimum Monthly Bill	\$ 8.50	

***Billing Demand (Temporary/Seasonal Service)**

Generation Billing Demand is the Greatest of the Following:

Billing months July-September (Summer)

100 Percent of the Current Peak Demand

Billing Months October-June (Winter)

100 Percent of the Maximum Summer Month's Demand from Previous 11 Months

Large Seasonal Agriculture

ELECTRIC

Name/Description:	Dollar Amount or %	Per Unit
Base Charge	\$ 500.00	
Demand Charges:		
Generation Demand Charge	\$ 5.00	Per kW
Transmission Demand Charge	\$ 3.00	Per kW
Energy Charges		
All Consumption (kWh) Not Greater than 400 Hours Times the Billing Demand	\$ 0.0819	Per kW
All Consumption (kWh) in Excess of 400 Hours Times the Billing Demand	\$ 0.0599	Per kW
Minimum Monthly Bill	\$ 500.00	Per Meter Plus \$10 Per kW of Generation Billing Demand
LED Security Light:		
100 W Equivalent LED Light	\$ 9.00	
150 W Equivalent LED Light	\$ 17.00	
250 W Equivalent LED Light	\$ 19.00	
400 W Equivalent LED Light	\$ 23.00	
250 W Equivalent LED Flood Light	\$ 25.00	
400 W Equivalent LED Flood Light	\$ 27.00	
1000 W Equivalent LED Flood Light	\$ 30.00	
UG Decorative LED Light	\$ 35.00	
Wood Poles	\$ 4.00	
Concrete Poles	\$ 40.00	

NATURAL GAS

Name/Description:	Dollar Amount or %	Per Unit
Firm Industrial*		
Base Charge	\$ 180.00	Per Month
Distribution Charge	\$ 2.16	Per MCF
Commercial*		
Base Charge	\$ 20.00	Per Month
Distribution Charge	\$ 4.48	Per MCF
Residential*		
Base Charge	\$ 12.00	Per Month
Distribution Charge	\$ 4.48	Per MCF
Commercial Interruptible*		
Base Charge	\$ 285.00	Per Month
Distribution Charge	\$ 1.85	Per MCF

**Variable Cost of Gas - Actual Cost of Fuel, Capacity and Transportation Delivery to City Gate*

SOLID WASTE

Name/Description:	Dollar Amount or %	Per Unit
Residential Refuse (RF):		
96 Gallon Container		
Inside City (RF)	\$ 16.00	Per Container
Additional Container	\$ 12.50	Per Container
Outside City (RO)	\$ 22.00	Per Container
Additional Container	\$ 20.00	Per Container
Commercial Barrels (CBIC):		
1X Pickup	\$ 27.51	One Barrell
	\$ 43.22	Two Barrell
	\$ 58.98	Three Barrell
	\$ 72.58	Four Barrell
	\$ 87.17	Five Barrell
	\$ 101.76	Six Barrell
2X Pickup	\$ 54.97	One Barrell
	\$ 86.49	Two Barrell
	\$ 117.91	Three Barrell
	\$ 132.50	Four Barrell
3X Pickup	\$ 82.54	One Barrell
	\$ 129.72	Two Barrell
	\$ 176.88	Three Barrell
4X Pickup	\$ 110.05	One Barrell
	\$ 172.88	Two Barrell
	\$ 235.81	Three Barrell
5X Pickup	\$ 137.57	One Barrell
	\$ 216.15	Two Barrell
	\$ 294.74	Three Barrell
Additional Barrell	\$ 14.59	
Each Additional Pickup	\$ 47.45	
Outside Cities/Counties:		
Barwick (RO)	\$ 20.00	Per Container
Additional Container	\$ 11.50	Per Container
Return Trip	\$ 35.00	
Boston (RO)	\$ 20.00	Per Container
Additional Container	\$ 11.50	Per Container
Return Trip	\$ 35.00	
Yard Trash	\$ 13.00	
Coolidge (RO)	\$ 20.00	Per Container
Additional Container	\$ 11.50	Per Container
Return Trip	\$ 35.00	

SOLID WASTE

Name/Description:	Dollar Amount or %	Per Unit
Yard Trash	\$ 13.00	
Meigs (RO)	\$ 20.00	Per Container
Additional Container	\$ 11.50	Per Container
Return Trip	\$ 35.00	
Pavo (RO)	\$ 20.00	Per Container
Additional Container	\$ 11.50	Per Container
Return Trip	\$ 35.00	
Commerical Refuse (RC):		
Dumpsters (4, 6, 8 YD) (RC)	\$ 4.00	Per Cubic Yard
1X Pickup	\$ 69.52	4 Yards
	\$ 104.25	6 Yards
	\$ 139.04	8 Yards
2X Pickup	\$ 139.04	4 Yards
	\$ 208.56	6 Yards
	\$ 278.08	8 Yards
3X Pickup	\$ 208.56	4 Yards
	\$ 312.84	6 Yards
	\$ 417.12	8 Yards
4X Pickup	\$ 278.08	4 Yards
	\$ 417.12	6 Yards
	\$ 556.16	8 Yards
5X Pickup	\$ 347.60	4 Yards
	\$ 521.40	6 Yards
	\$ 695.20	8 Yards
6X Pickup	\$ 417.12	4 Yards
	\$ 625.68	6 Yards
	\$ 834.24	8 Yards
Commercial Container - Saturday Pickup	\$ 31.64	Per Container
Special One-Time Pickup	\$ 24.11	Per Container
Lock Top	\$ 220.00	
Commercial Shared Containers (RC):		
Business Office Function	\$ 42.11	Per Container
Retail Sales < 2000 sq. ft.	\$ 52.66	Per Container
Retail Sales > 2000 sq. ft.	\$ 61.51	Per Container
Foods Sales < 2000 sq. ft.	\$ 71.57	Per Container
Foods Sales - 2001 -3499 sq. ft.	\$ 92.17	Per Container
Food Sales 3500 + sq. ft	\$ 111.57	Per Container

SOLID WASTE

Name/Description:	Dollar Amount or %	Per Unit
Commercial Vertipacks (RCV): \$7.00/cubic yard		
1X Pickup	\$ 243.32	Per Pickup
2X Pickup	\$ 486.64	Per Pickup
3X Pickup	\$ 729.96	Per Pickup
4X Pickup	\$ 973.28	Per Pickup
5X Pickup	\$ 1,216.60	Per Pickup
6X Pickup	\$ 1,459.92	Per Pickup
 Commercial Cardboard (CB):		
1X Pickup	\$ 39.88	Per Pickup
2X Pickup	\$ 79.64	Per Pickup
Extra Pickup	\$ 19.89	Per Pickup
 Yard Trash (YT):		
Residential	\$ 10.03	Per Pickup
 Commerical (CT) (CT01):		
1/2 Acre (CT02)	\$ 16.52	Per Pickup
 Roll Off:		
Thomasville Inside City	\$ 165.00	Per Haul
Thomasville County - 10 Mile Raduis	\$ 190.00	Per Haul
Outside of Thomas County	\$ 225.00 Plus	Per Haul
 2-Day Roll-off Special:*		
Inside City Limits ONLY	\$ 250.00	Per Transaction
Outside City Limits - 10 Mile Radius	\$ 285.00	Per Transaction

**Pay One Set Fee Upfront for 1 Haul up to 5,000 Pounds*

WASTEWATER

Name/Description:	Dollar Amount or %	Per Unit
<i>Inside the Corporate City Limits</i>		
Inside Commercial Base Rate:		
First 16,500 Gallons	\$ 39.63	Per Month
Next 83,500 Gallons	\$ 2.400	Per 1,000 Gallons Per Month
Next 100,000 Gallons	\$ 2.099	Per 1,000 Gallons Per Month
Next 200,000 Gallons	\$ 1.715	Per 1,000 Gallons Per Month
Next 400,000 Gallons	\$ 1.431	Per 1,000 Gallons Per Month
Next 800,000 Gallons	\$ 1.145	Per 1,000 Gallons Per Month
Next 1,600,000 Gallons	\$ 0.860	Per 1,000 Gallons Per Month
Next 3,200,000 Gallons	\$ 0.570	Per 1,000 Gallons Per Month
All Over 6,400,000 Gallons	\$ 0.286	Per 1,000 Gallons Per Month
Inside Commercial User Rate:		
All Consumption	\$ 3.963	Per 1,000 Gallons Per Month
Inside Residential Base Rate:		
Base Charge	\$ 29.23	Per Month
Inside Residential User Rate:		
All Consumption	\$ 3.963	Per 1,000 Gallons Per Month
<i>Outside the Corporate City Limits</i>		
Outside Commercial Base Rate:		
First 16,500 Gallons	\$ 59.49	Per Month
Next 83,500 Gallons	\$ 3.597	Per 1,000 Gallons Per Month
Next 100,000 Gallons	\$ 3.147	Per 1,000 Gallons Per Month
Next 200,000 Gallons	\$ 2.698	Per 1,000 Gallons Per Month
Next 400,000 Gallons	\$ 2.248	Per 1,000 Gallons Per Month
Next 800,000 Gallons	\$ 1.797	Per 1,000 Gallons Per Month
Next 1,600,000 Gallons	\$ 1.348	Per 1,000 Gallons Per Month
Next 3,200,000 Gallons	\$ 0.900	Per 1,000 Gallons Per Month
All Over 6,400,000 Gallons	\$ 0.448	Per 1,000 Gallons Per Month
Outside Commercial User Rate:		
All Consumption	\$ 5.949	Per 1,000 Gallons Per Month
Outside Residential Base Rate:		
Base Charge	\$ 43.86	Per Month
Outside Residential User Rate:		
All Consumption	\$ 5.949	Per 1,000 Gallons Per Month
Government Sewer Rate:		

WASTEWATER

Name/Description:	Dollar Amount or %	Per Unit
First 16,500 Gallons	\$ 39.63	Per Month
Next 83,500 Gallons	\$ 2.400	Per 1,000 Gallons Per Month
Next 100,000 Gallons	\$ 2.099	Per 1,000 Gallons Per Month
Next 200,000 Gallons	\$ 1.797	Per 1,000 Gallons Per Month
Next 400,000 Gallons	\$ 1.499	Per 1,000 Gallons Per Month
Next 800,000 Gallons	\$ 1.200	Per 1,000 Gallons Per Month
Next 1,600,000 Gallons	\$ 0.901	Per 1,000 Gallons Per Month
Next 3,200,000 Gallons	\$ 0.597	Per 1,000 Gallons Per Month
All Over 6,400,000 Gallons	\$ 0.299	Per 1,000 Gallons Per Month

WATER

Name/Description:	Dollar Amount or %	Per Unit
<i>Inside the Corporate City limits</i>		
Inside Base Rate:		
3/4" and 1"	\$ 19.79	Per Month
1 1/2"	\$ 28.74	Per Month
2"	\$ 37.03	Per Month
3"	\$ 56.19	Per Month
4"	\$ 76.64	Per Month
6"	\$ 102.18	Per Month
8"	\$ 140.50	Per Month
Inside User Rate:	\$ 2.33	Per 1,000 Gallons Per Month
<i>Outside the Corporate City Limits</i>		
Outside Base Rate (Monthly-Minimum Charge):		
3/4 and 1"	\$ 35.13	Per Month
1 1/2"	\$ 51.09	Per Month
2"	\$ 67.69	Per Month
3"	\$ 102.18	Per Month
4"	\$ 127.73	Per Month
6"	\$ 178.82	Per Month
8"	\$ 229.91	Per Month
Outside User Rate:	\$ 3.61	Per 1,000 Gallons Per Month



CAPITAL LISTINGS

TABLE OF CONTENTS

Vehicle, Machinery and Equipment	C-2
SPLOST and Multi Department Projects	C-4
Capital Projects by Fund	C-5

2024 CAPITAL LISTING VEHICLES, MACHINERY AND EQUIPMENT

General Fund - Police

VEHICLES TRANSPORTATION EQPMT	Large SUV with Equipment (Replace Unit 21302)	75,000
VEHICLES TRANSPORTATION EQPMT	Large SUV with Equipment (Replace Unit 21303)	75,000
OTHER EQUIPMENT	Radar Pole Signs/Traffic Analytics	5,500
COMPUTERS INFO SYSTEMS EQPMT	WatchGuard Server	27,460
COMPUTERS INFO SYSTEMS EQPMT	10 In-car Camera Systems	99,250
COMPUTERS INFO SYSTEMS EQPMT	Synology RackStations for WarchGuard Server	30,000
Total Capital		312,210

General Fund - Fire

VEHICLES TRANSPORTATION EQPMT	3/4 Ton Crew Cab Pickup Truck (Replace Unit 21411)	50,000
MACHINERY AND EQUIPMENT	Fire Hose	35,495
Total Capital		85,495

General Fund - Public Works

MACHINERY AND EQUIPMENT	Large UTV (Replace Unit 2071E)	13,000
MACHINERY AND EQUIPMENT	Large UTV (Replace Unit 2103E)	13,000
MACHINERY AND EQUIPMENT	Small Mower (Replace Unit 2173E)	12,000
MACHINERY AND EQUIPMENT	60" Mower (Replace Unit 2176E)	11,000
Total Capital		49,000

Water Fund

COMPUTERS INFO SYSTEMS EQPMT	Water Hydraulic Model	45,000
MACHINERY AND EQUIPMENT	Vacuum Excavation Machine	85,000
MACHINERY AND EQUIPMENT	Enclosed Equipment Trailer	15,000
Total Capital		145,000

Wastewater Fund

VEHICLES TRANSPORTATION EQPMT	1/2 Ton Crew Cab 4x4 Pickup Truck (Replace Unit 10705)	50,000
VEHICLES TRANSPORTATION EQPMT	Jetter Truck (Replaces Unit 10425)	240,000
VEHICLES TRANSPORTATION EQPMT	Golf Cart (Replace Unit 1114G)	12,500
COMPUTERS INFO SYSTEMS EQPMT	Wastewater Hydraulic Model	70,000
MACHINERY AND EQUIPMENT	Lift Station Pumps	120,000
MACHINERY AND EQUIPMENT	Square D VFD Fuses for Lift Station #2	17,000
MACHINERY AND EQUIPMENT	Large Secondary Pump with Suction Elbow	36,000
MACHINERY AND EQUIPMENT	Tertiary Pump	33,000
MACHINERY AND EQUIPMENT	Wilo EQ Basin Mixers (Quantity 2)	16,000
MACHINERY AND EQUIPMENT	Godwin 6 Inch By-Pass Pump	37,000
MACHINERY AND EQUIPMENT	Incubator	6,000
Total Capital		637,500

Electric Fund

VEHICLES TRANSPORTATION EQPMT	1/2 Ton 4x4 Crew Cab Pickup (Replace Unit 11004)	60,000
VEHICLES TRANSPORTATION EQPMT	Large Bucket Truck (Replace Unit 10315)	425,000
VEHICLES TRANSPORTATION EQPMT	3/4 Ton 4x4 Crew Cab Pickup (Replace Unit 10326)	80,000
VEHICLES TRANSPORTATION EQPMT	3/4 Ton 4x4 Crew Cab Pickup (Replace Unit 10509)	80,000
VEHICLES TRANSPORTATION EQPMT	Enclosed Trailer	15,000
COMPUTERS INFO SYSTEMS EQPMT	SCADA Improvement Project	325,395
Total Capital		985,395

Natural Gas Fund

MACHINERY AND EQUIPMENT	Pothole Machine	85,000
MACHINERY AND EQUIPMENT	Dump Trailer	17,000
Total Capital		102,000

Solid Waste Fund

VEHICLES TRANSPORTATION EQPMT	Extended Side Wall Trailer (Replace Unit 1063T)	5,500
VEHICLES TRANSPORTATION EQPMT	Extended Side Wall Trailer (Replace Unit 1066T)	5,500
VEHICLES TRANSPORTATION EQPMT	Small Dumpster Deliver Truck (Replace Unit 11610)	160,000
Total Capital		171,000

2024 CAPITAL LISTING VEHICLES, MACHINERY AND EQUIPMENT

City Shop			
VEHICLES TRANSPORTATION EQPMT	Midsized SUV (Replace Unit 20393)		43,000
OTHER EQUIPMENT	Light Tower		7,140
	Total Capital		50,140
Civil Engineering Fund			
VEHICLES TRANSPORTATION EQPMT	1/2 Ton Crew Cab Pickup Truck (Replace Unit 20432)		45,000
	Total Capital		45,000
Technical Services			
VEHICLES TRANSPORTATION EQPMT	1/2 Ton Extra/Crew Cab Pickup Truck (Replace Unit 10903)		50,000
	Total Capital		50,000
Tourism			
VEHICLES TRANSPORTATION EQPMT	Bus/Trolley		150,000
	Total Capital		150,000
GRAND TOTAL			\$ 2,782,740

2024 SPLOST AND MULTI DEPARTMENT PROJECTS

Project	By Funding Source						
	SPLOST	CHIP	CDBG	ARPA	Water	Sewer	TOTAL
Remington B Section Renovation	180,000	-	-	-	-	-	180,000
Cassidy Pond Park - Environmental Review	10,000	-	-	-	-	-	10,000
Paradise Park	529,600	-	-	-	-	-	529,600
MLK Bridge Rehab	153,596	-	-	-	-	-	153,596
2022 SPLOST-LMIG Street Improvements	2,586,647	-	-	2,457,537	-	-	5,044,184
2022 CDBG	1,283,810	-	1,000,000	-	555,050	593,425	3,432,285
2023 LMIG SAP Projects	387,400	-	-	-	-	-	387,400
Old Albany Road Sidewalk Project	3,212,000	-	-	1,272,653	-	-	4,869,653
Smith Avenue Water CSX Railroad Crossing	15,000	-	-	-	-	-	15,000
2024 Sidewalk Plan	8,750	-	-	-	-	-	8,750
2022 Sidewalk Project	305,177	-	-	-	-	-	305,177
Storm Water Projects	600,000	-	-	-	-	-	600,000
2024 Stewart Street Drainage Cemetary	70,000	-	-	-	-	-	70,000
2024 Yearly Patching	8,000	-	-	-	-	-	8,000
Remington Avenue Repaving	1,000,000	-	-	-	-	-	1,000,000
CHIP 2019	-	60,119	-	-	-	-	60,119
CHIP 2016	-	404,000	-	-	-	-	404,000
	10,349,980	464,119	1,000,000	3,730,190	555,050	593,425	16,692,764

2024 CAPITAL PROJECTS BY FUND

General Fund - City Manager		
PROJECT	New Roof for Admin Building	87,500
PROJECT	Replace A/C Unit	20,000
	Total Capital	107,500
Parks and Recreation Fund		
PROJECT	Balfour/Varnadoe Park Improvements	300,000
	Total Capital	300,000
Water Fund		
PROJECT	Replacement Mains and Services 2024	100,000
PROJECT	Main Extensions and Services 2024	75,000
PROJECT	2024 Automated Meter Infrastructure	713,700
	Total Capital	888,700
Wastewater Fund		
PROJECT	Sewer Mains 2024	700,000
PROJECT	Sewer Outfall Phase Two	502,500
PROJECT	Wastewater Treatment Plant Project Phase One	4,047,860
PROJECT	Wastewater Treatment Plant Project Phase Two	250,000
	Total Capital	5,500,360
Electric Fund		
PROJECT	Underground Wire Replacements	215,000
PROJECT	Street Light Replacements	100,000
PROJECT	Meter Maintenance	750,000
PROJECT	System Reliability	382,000
PROJECT	New Services	660,000
PROJECT	New Security Lights	118,000
	Total Capital	2,225,000
Natural Gas Fund		
PROJECT	New Services and Extrude Services	25,000
PROJECT	Main Extensions/Replacements 2024	30,000
PROJECT	Sensus Five Year Replacement Plan	313,529
PROJECT	New Meters 2024	50,000
	Total Capital	418,529
Airport		
PROJECT	Line of Sight Project Runway 4/22	4,109,142
	Total Capital	4,109,142
Special Facilities		
PROJECT	Park Improvements	100,000
PROJECT	Auditorium Air Quality	233,000
PROJECT	Auditorium Carpets	75,000
PROJECT	Auditorium Painting	45,000
PROJECT	233 West Jackson	200,000
PROJECT	Auditorium Water Intrusion	100,000
	Total Capital	753,000
Landfill		
PROJECT	Methane Wells	266,996
	Total Capital	266,996

2024 CAPITAL PROJECTS BY FUND

Information Technology

PROJECT	Phase 1 of Camera Project	200,000
PROJECT	Tyler API and Implementation Completion	50,000
PROJECT	Network Expansion - Headend Switch Upgrade	40,000
PROJECT	Cityworks Respond	50,000
PROJECT	Public Access Portal	50,000
	Total Capital	390,000
GRAND TOTAL		\$ 14,959,227