

City of Villa Rica, Georgia

2020 Operating & Capital Budget

October 1, 2019 – September 30, 2020

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September 20, 2019*

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CITY OF VILLA RICA, GEORGIA
"City of Gold"

OPERATING & CAPTIAL BUDGET
October 1, 2019 – September 30, 2020
Fiscal Year 2020



Submitted by
Tom Barber, City Manager

Prepared by
Finance Department
Sarah Hefty, Chief Financial Officer

Printed: September 20, 2019



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BUDGET TRANSMITTAL LETTER

Honorable Mayor and City Council:

Please find enclosed the 2020 Operating and Capital Budget. This is the second full year with the new fiscal year end of September 30th.

During the 2018 budget preparations, we began discussing the need to get to "Financial Health by 2020". At that time, the enterprise funds were not self-sufficient. The cash and reserve accounts were at critically low (or negative) balances. The council approved significant utility rate increases in FY 2018 and FY 2019. Those increases have corrected the critically low cash and reserve balances as well as increasing the cash enough to cover the \$470,000 increase in the bond payment for FY 2020. It seems we have reached the original goal of "Financial Health by 2020." Now, we would like to "Keep the Train Moving."

In the past year, staff and engineering consultants have been able to identify the water and sewer infrastructure issues that plague the City. Those infrastructure needs to cost as much as \$30m, which was not factored into the "Financial Health by 2020." These urgent infrastructure issues need to be addressed, especially as the City begins to grow, so we are proposing water and sewer base rate increases in this budget.

The City has experienced significant growth in residential housing in the past year, as well as increases in various tax revenues compared to recent years. It is only through growth – residential, commercial and industrial - that we will be able to fund all the crucial infrastructure improvements.

Significant highlights of the October 1, 2019 – September 30, 2020 budget include:

Revenues | With respect to the General Fund, budgeted revenues are proposed to increase by 7% over the current year budget. The major rate changes are as follows:

- Property tax revenues are based on the rollback rate of 5.743, down from 6.056.
 - This reduced General Fund revenue by roughly \$200,000 from the August 15, 2019 version of the budget.
- Water revenues are based on a base rate increase of \$1 for residential customers, 8.3% for commercial/industrial customers, and \$0.50 for low income seniors.
- Sewer revenues are based on a base rate increase of \$2 for residential customers, 16.67% for commercial/industrial customers, and \$1 for low income seniors.
 - This is an increase from \$1/8.3% which was proposed in the August 15, 2019 version.
- No volume rate increases.
 - This a change from the August 15, 2019 version.
- No increases to Sanitation or Solid Waste rates.

Expenses and Expenditures | With respect to the General Fund, budgeted expenditures are proposed to increase by 7% over the current year budget. The following are the changes since the August 15, 2019 version of the budget.

General Fund

- Removed microphones and TV for court room (\$10,000)
- Removed travel and training for Ward 5 (\$4,500)
- Removed Comprehensive Parks Plan (\$85,000)
- Removed upgrade from part-time to full-time for Custodian (\$28,000)
- Removed replacement of rock signs at City parks (\$37,000)
- Removed consultant for Urban Redevelopment Plan (\$30,000)
- Reduced City Manager training for all department managers (\$5,000)
- Reduced hourly pay for IT Tech and Assistant City Clerk
- Reduced HR travel and training (\$2,875)
- Reduced Public Works travel and training (\$3,333)
- Reduced Public Works dues and fees (\$467)
- Reduced Travel for Pine Mountain Gold Museum (\$900)
- Increased Training Sergeant to 12 months from a one-month delay
- Increased General Fund contingency to \$104,000

Water/Sewer Fund

- Reduced Utility Administration travel and training (\$3,000)
- Reduced Water Plant chemical purchases (\$30,000)
- Reduced Distribution & Collection right of way maintenance (\$30,200)
- Increased contingency by \$10,000

Personnel | The 2020 budget includes an addition of seven positions and the upgrade of six positions for a total of \$439,825. The budget also includes \$230,000 in salary increases for employees.

- Of the total salary increases, \$168,000 is for Phase II of the salary study, which was completed in 2018. The salary study looked at various factors in the current pay structure and recommendations were given to make the pay more competitive for hiring and retention. Phase II will impact 78 employees.
- The remaining \$62,000 in salary increases is for a 1.5% cost of living adjustment for all employees that do not receive at least 1.5% in adjustments through Phase II of the salary study.

Self-Funded Insurance | The 2020 budget includes over \$2.06m for self-funded insurance. The City went self-funded on October 1, 2017, and the first year and a half have shown significant savings.

- Administrative costs are budgeted around \$556,000.
- Maximum claims are estimated at \$1.67m, but we only budgeted 90% of the maximum claim amount for a total of \$1.50m.
- The total monthly premium for employee only coverage is \$670.89.
- Employees will continue to contribute 5% for single coverage and 30% of any additional coverage (spouse, children or family).

Capital | A total of \$5.6m in capital projects is included in the 2020 budget. Significant capital projects included in the 2020 budget are:

- Water and Sewer Engineering and Projects for \$2.5m;
- Four Police Vehicles and Equipment for \$221,000;
- Various Park Improvements for a total of \$435,000;
- Street Improvements for a total of \$988,000;
- Improvements and Equipment at Pine Mountain for \$146,000;
- Meters for \$350,000.

Debt Service | The budget calls for debt service of \$2.2m. This is an increase of \$470,000 from the previous year's bond payment. Historically, the debt service has been partially funded by the general fund or even SPLOST funds. This is the third budget year when the debt service has been completely funded by the Water/Sewer Enterprise Fund.

Tom Barber
City Manager

Sarah Hefty
Chief Financial Officer

City of Villa Rica
2020 Budget
All Funds Summary

9/20/2019

	GOVERNMENTAL FUNDS													ENTERPRISE FUNDS			TOTALS
	General Fund	Special Revenue Funds				Fiduciary Court Technology Fee	Self-Funded Self-Funded Insurance	Debt Service VR Public Facilities Authority	Capital Projects Funds					Enterprise Funds			
		Federal Seizures Fund	State Seizures Fund	Hotel/ Motel Tax Fund	Cemetery Fund				2008 Carroll Co SPLOST	2015 Carroll Co SPLOST	2016 Douglas Co SPLOST	Capital Projects - Roads	Capital Projects - Gen Fund	Water and Sewer Fund	Sanitation & Solid Waste Fund	Stormwater Fund	
		General Fund															
SOURCE OF FUNDS:																	
Taxes	10,526,000			300,000													10,826,000
License and Permits	477,770																477,770
Intergovernmental	387,000									1,441,077	1,175,488	175,000					3,178,565
Charges for Service	630,975				5,500									9,322,000	1,336,400	-	11,294,875
Fines and Forfeitures	572,750	1,000	1,000			42,000											616,750
Investment Income	3,000	-	-				-							2,800			5,800
Contributions	24,500						2,059,220										2,083,720
Miscellaneous	105,050													1,500			106,550
Transfers In	1,342,885						-	2,178,388				-	61,237	-	-	213,546	3,796,056
Use of Fund Balance	-				9,185				272,157	-	-	-					281,342
TOTAL SOURCES	14,069,930	1,000	1,000	300,000	14,685	42,000	2,059,220	2,178,388	272,157	1,441,077	1,175,488	175,000	61,237	9,326,300	1,336,400	213,546	32,667,428
	-													-	-	-	-
USE OF FUNDS:																	
Governing Body	428,461								-	-	-		-				428,461
Administration	1,879,762				14,685		2,059,220		-	-	-		-				3,953,667
Community Development	686,162								-	-	-		-				686,162
Economic Development	907,869			300,000					-	-	145,978		-				1,353,847
Judicial	219,786								13,000	-	-		-				232,786
Public Safety	5,240,131	1,000	1,000			42,000			259,157	237,740	214,364		41,000				6,036,392
Public Works	2,235,504								-	706,035	815,146	175,000	20,237	5,909,192	1,238,042	213,546	11,312,701
Parks, Recreation & Leisure	2,197,472								-	497,302	-		-				2,694,774
Debt Service	-							2,178,388	-	-	-		-	115,500			2,293,888
Transfers Out	274,783								-	-	-		-	3,301,608	98,358		3,674,750
TOTAL USES	14,069,930	1,000	1,000	300,000	14,685	42,000	2,059,220	2,178,388	272,157	1,441,077	1,175,488	175,000	61,237	9,326,300	1,336,400	213,546	32,667,428
	-													-	-	-	-
Excess (Deficiency)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

REVENUE

REVENUE SUMMARIES

City of Villa Rica
2020 Budget

CITYWIDE REVENUES	9 MONTHS					PROPOSED	\$ Change from 2019 Budget	% Change from 2019 Budget
	12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019			
	2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)			
FUNDS						2020 Requested Budget		
General	\$ 11,517,305	\$ 12,425,752	\$ 7,213,249	\$ 13,183,839	\$ 11,154,138	14,069,930	\$ 886,092	7%
Federal Seizures	-	-	44	100	35	1,000	900	900%
State Seizures	-	-	18,711	1,300	1,345	1,000	(300)	-23%
Hotel	130,506	179,032	252,080	300,000	211,920	300,000	-	0%
Cemetery	1,285	5,525	5,032	21,661	4,626	14,685	(6,976)	-32%
General Fund - Capital Projects	598,224	1,194,110	63,443	425,815	307,486	61,237	(364,578)	-86%
Roads - Capital Projects	410,540	211,242	175,472	180,800	(32)	175,000	(5,800)	-3%
2008 SPLOST - Carroll	-	-	216	272,373	110	272,157	(216)	0%
2015 SPLOST - Carroll	1,208,570	1,233,184	536,466	1,503,160	1,441,556	1,441,077	(62,083)	-4%
2016 SPLOST - Douglas	-	753,766	156,164	1,210,412	1,102,352	1,175,488	(34,924)	-3%
Public Facilities Authority	1,713,380	1,706,278	1,705,384	1,707,288	1,587,005	2,178,388	471,100	28%
Water & Sewer	5,926,407	5,927,573	5,521,255	8,604,753	7,171,420	9,326,300	721,547	8%
Stormwater	-	-	-	340,786	170,393	213,546	(127,240)	-37%
Solid Waste	865,286	867,805	1,036,382	1,303,815	1,043,477	1,336,400	32,585	2%
Self Funded	-	377,413	1,201,507	1,912,788	1,336,133	2,059,220	146,432	8%
Technology Fee	-	-	-	75,000	33,660	42,000	(33,000)	-44%
TOTAL REVENUES	\$ 22,371,503	\$ 24,881,680	\$ 17,885,405	\$ 31,043,890	\$ 25,565,624	\$ 32,667,428	\$ 1,623,538	5%

City of Villa Rica
2020 Budget

CITYWIDE REVENUES	9 MONTHS					PROPOSED	\$ Change from 2019 Budget	% Change from 2019 Budget
	12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019			
	2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)			
Taxes	\$ 8,709,151	\$ 9,257,332	\$ 4,679,008	\$ 10,062,697	\$ 8,217,350	10,826,000	\$ 763,303	8%
License and Permits	220,231	549,827	378,820	399,415	626,683	477,770	78,355	20%
Intergovernmental	1,648,849	3,220,278	1,381,674	2,879,060	2,932,044	3,178,565	299,505	10%
Charges for Service	7,100,702	7,384,004	6,703,077	10,253,143	8,680,583	11,294,875	1,041,732	10%
Fines and Forfeitures	359,260	456,895	338,541	622,200	498,842	616,750	(5,450)	-1%
Investment Income	11,479	5,109	5,968	5,200	3,570	5,800	600	12%
Contributions	37,526	404,582	1,219,627	1,915,288	1,366,304	2,083,720	168,432	9%
Miscellaneous	90,768	135,596	193,110	115,000	174,165	106,550	(8,450)	-7%
Other Financing Sources	4,193,537	3,468,057	2,985,579	4,061,716	3,066,083	3,796,056	(265,660)	-7%
Use of Fund Balance	-	-	-	730,171	-	281,342	(448,829)	-61%
TOTAL REVENUES	\$ 22,371,503	\$ 24,881,680	\$ 17,885,405	\$ 31,043,890	\$ 25,565,624	\$ 32,667,428	\$ 1,623,538	5%



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REVENUE BY FUND

City of Villa Rica
2020 Budget

100 GENERAL FUND

REVENUES

100 GENERAL FUND REVENUES		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget	% Change from 2019 Budget
TAXES									
100311100	Real prop-current year-Carroll	2,806,135	2,001,249	187	1,950,000	1,986,999	2,115,000	165,000	8%
100311150	Real prop-current year-Douglas	-	1,209,572	115	1,410,000	1,350,877	1,310,000	(100,000)	-7%
100311200	Real Prop-prior year-Carroll	145,621	144,701	86,207	145,000	28,704	35,000	(110,000)	-76%
100311250	Real Prop-prior year-Douglas	-	38,866	17,941	40,000	6,031	10,000	(30,000)	-75%
100311310	Motor Vehicle	63,635	61,448	35,950	55,000	30,981	26,500	(28,500)	-52%
100311315	Title Ad Valorem Tax (TAVT)	313,777	368,061	392,958	460,000	406,199	568,000	108,000	23%
100311340	Intangible Tax (Reg & record)	19,098	25,828	16,639	25,000	22,205	30,000	5,000	20%
100311350	Railroad & Equipement Tax	-	-	-	-	1,437	1,500	1,500	
100311500	Property not on digest	23,466	22,237	-	-	17,950	20,000	20,000	
100311600	Real Estate Transfer (intang)	20,345	20,399	14,979	21,000	17,850	25,000	4,000	19%
100311710	ELECTRIC FRANCHISE TAX	977,087	786,988	111,382	950,000	970,885	980,000	30,000	3%
100311730	NATURAL GAS FRANCHISE TAX	79,778	80,641	61,577	82,000	124,031	168,000	86,000	105%
100311750	TELEVISION CABLE FRANCHISE TAX	152,453	145,445	69,652	140,000	99,206	145,000	5,000	4%
100311760	TELEPHONE FRANCHISE TAX	29,516	27,062	30,410	25,000	26,681	35,000	10,000	40%
100313110	LOST - Carroll County	1,252,934	1,278,465	1,032,721	1,391,647	1,146,090	1,570,000	178,353	13%
100313120	LOST - Douglas County	1,075,753	1,127,104	960,115	1,232,850	1,034,847	1,425,000	192,150	16%
100314200	Alcoholic beverage excise	296,599	299,585	224,312	304,000	268,446	330,000	26,000	9%
100314500	Excise Tax on Energy	-	5,837	32,613	40,000	29,760	36,000	(4,000)	-10%
100316100	Occupational Tax fee	429,566	490,987	324,163	500,000	427,549	536,000	36,000	7%
100316200	Insurance Premium taxes	871,052	933,311	1,006,675	980,000	-	1,150,000	170,000	17%
100319100	Property tax penalties & int	11,298	7,543	6,560	8,000	8,710	10,000	2,000	25%
100319105	Occupational Tax Penalt & Int	8,964	2,760	1,773	3,000	-	-	(3,000)	-100%
100319400	Business Tax Late Fees	1,568	211	-	200	-	-	(200)	-100%
TOTAL - Taxes		8,578,645	9,078,300	4,426,928	9,762,697	8,005,439	10,526,000	763,303	8%

LICENSES & PERMITS

100321100	Alcoholic beverage license fee	60,786	61,750	8,817	65,000	66,206	69,000	4,000	6%
100322210	Zoning and land use	2,850	7,867	11,582	9,000	7,511	9,300	300	3%
100322230	Sign	7,785	5,729	4,255	6,000	3,075	3,800	(2,200)	-37%
100322240	Vacant Property Registration	4,400	2,900	1,700	3,000	1,300	2,000	(1,000)	-33%
100322800	PEDDLERS ORD PERMIT	1,925	-	100	-	-	-	-	
100322900	OTHER FEES/YARD SALES	78	144	64	150	(4)	-	(150)	-100%
100323100	Permits and Inspections	-	273,713	58,888	300,000	898	-	(300,000)	-100%

100 GENERAL FUND**REVENUES**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget
								% Change from 2019 Budget
100323110	Certificate of Occupancy	-	-	-	-	2,480	-	-
100323120	Building Permits	125,496	168,194	158,696	16,265	272,913	337,000	320,735 1972%
100323130	Plumbing Permits	4,038	8,465	7,930	-	14,307	17,700	17,700
100323140	Electrical Permits	8,365	5,105	8,080	-	13,855	17,200	17,200
100323160	Mechanical Permits	4,508	3,460	14,540	-	17,555	21,700	21,700
100323170	Project Improvement Fee	-	12,500	104,098	-	226,538	-	-
100323180	Re-Inspection Fees	-	-	70	-	50	70	70
TOTAL - Licenses & Permits		220,231	549,827	378,820	399,415	626,683	477,770	78,355 20%

INTERGOVERNMENTAL REVENUES

100331250	Nutrition Program - Federal	83,039	68,022	46,982	70,000	56,644	70,000	- 0%
100334100	GDOT - Right of Way IGA	5,710	24,400	15,570	25,000	17,130	25,000	- 0%
100334110	GDOT Reimbursements	-	236,072	196,882	-	679	-	-
100334151	Nutrition Program - State	11,841	18,105	10,391	18,000	12,911	18,000	- 0%
100336001	County grants	25,167	100,251	98,898	100,000	102,389	105,000	5,000 5%
100336005	GRANT - DOJ	-	-	4,375	-	-	-	-
100336060	MISCELLANEOUS GRANTS	1,500	2,000	500	2,000	-	14,000	12,000 600%
100336101	School Resource Officer	101,990	118,719	91,281	160,000	127,344	140,000	(20,000) -13%
100336102	Drug Task Force Officer	-	-	-	-	13,691	15,000	15,000
100336300	Intergovt - City of Temple	-	52,208	-	-	-	-	-
TOTAL - Intergovernmental Revenues		229,247	619,777	464,878	375,000	330,787	387,000	12,000 3%

CHARGES FOR SERVICES

100341101	Court Fees - Processing and CS	131,058	160,419	119,218	192,000	19,887	25,000	(167,000) -87%
100341102	Court Fees - Warrants, Civil,	37,025	39,194	37,712	48,000	12,528	15,500	(32,500) -68%
100341300	Development Review	-	5,453	-	5,500	1,983	3,000	(2,500) -45%
100341310	Building Plan Review	-	8,725	59,994	9,000	118,089	150,000	141,000 1567%
100341330	Developer Fee - Street Lights	-	-	2,397	-	1,410	2,000	2,000
100341400	Printing and duplicating serv	-	213	(97)	250	241	325	75 30%
100341910	Election qualifying fee	-	360	-	500	144	-	(500) -100%
100341950	NOTARY FEES	921	1,144	1,053	1,200	1,035	1,200	- 0%
100342110	ID card fees	2,555	3,455	725	3,500	540	1,500	(2,000) -57%
100342120	Accident Reports	6,787	2,956	3,849	3,000	1,522	3,000	- 0%
100342140	Reports & Criminal History	7,671	10,946	2,585	11,000	5,140	8,000	(3,000) -27%
100342310	Fingerprinting fee	1,350	1,655	355	1,700	523	1,000	(700) -41%
100342901	Public Defender Fee	600	-	-	-	-	-	-
100345110	Library Cafe and Book Sales	-	291	263	5,000	909	1,100	(3,900) -78%

100 GENERAL FUND**REVENUES**

		9 MONTHS				PROPOSED	\$ Change from 2019 Budget	% Change from 2019 Budget
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019		
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	
100347100	Library use fees	7,591	9,585	6,431	12,000	3,419	4,900	(7,100) -59%
100347301	Main Street Events	95	-	-	-	-	-	-
100347310	Mill Admission Fees	1,626	3,755	390	-	-	25,000	25,000
100347320	Mill Annual Events	1,075	1,050	-	-	-	-	-
100347510	Sports	156,455	152,812	97,460	160,000	110,920	120,000	(40,000) -25%
100347520	Special classes	30,441	16,497	12,642	18,000	18,514	20,000	2,000 11%
100347530	Culture arts	8,016	7,953	6,724	8,000	7,672	8,000	- 0%
100347540	Summer camp	32,149	43,803	37,925	44,000	37,530	38,000	(6,000) -14%
100347550	annual events	11,976	13,135	14,460	13,500	13,663	14,000	500 4%
100347600	Sponsorships - Recreation	13,150	7,600	9,755	8,000	4,713	8,000	- 0%
100347610	Sponsorships - Mill Events	200	8,300	(1)	8,000	2,000	-	(8,000) -100%
100347620	Sponsorships - Rise N Shine	2,700	2,850	1,905	3,000	2,100	2,800	(200) -7%
100347900	concessions/other culture chgs	-	-	1,945	-	-	-	-
100347910	MUSEUM ADMISSIONS	24,058	23,946	14,722	26,000	11,919	26,000	- 0%
100347915	Gold Dust Train Tickets	58,706	81,509	25,754	85,000	59,200	85,000	- 0%
100347920	MUSEUM CONCESSIONS	51,543	49,289	34,705	52,000	13,869	52,000	- 0%
100347922	Museum Panning	-	-	-	-	12,413	15,000	15,000
100347923	Museum Vendor Fees	-	-	-	-	333	500	500
100347925	Mill Concessions	864	1,185	-	1,200	39	-	(1,200) -100%
100349300	Bad check fees	100	125	75	150	50	150	- 0%
TOTAL - Charges for Services		588,712	658,205	492,944	719,500	462,302	630,975	(88,525) -12%

FINES & FORFEITURES

100351100	Court fines	352,307	437,758	304,620	525,000	444,966	550,000	25,000 5%
100351300	Library fines	6,953	19,137	15,265	22,000	18,923	22,750	750 3%
TOTAL - Fines & Forfeitures		359,260	456,895	319,885	547,000	463,888	572,750	25,750 5%

INVESTMENT INCOME

100361100	Interest revenues	9,024	2,336	2,484	2,400	2,347	3,000	600 25%
TOTAL - Investment Income		9,024	2,336	2,484	2,400	2,347	3,000	600 25%

CONTRIBUTIONS AND DONATIONS

100371005	Police Explorer Cont/Donations	10,954	-	-	-	-	-	-
100371120	Museum & Train Donations	-	1,219	-	-	-	-	-
100371140	SENIOR MEAL DONATIONS	7,398	6,480	4,390	6,500	4,466	6,500	- 0%
100371150	Police Contributions	4,500	1,000	1,225	-	2,550	-	-
100371160	Police Contributions - ALIVE	-	-	-	-	1,100	-	-

100 GENERAL FUND**REVENUES**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget
								% Change from 2019 Budget
100372000	Private contributions	246	-	-	-	-		-
100372010	Main Street Contributions	435	-	-	-	-		-
100372020	Mill Donations	-	-	91	-	-		-
100373000	Shop w a Cop Donations	13,790	18,470	1,549	18,000	17,050	18,000	0%
TOTAL - Contributions and Donations		37,323	27,169	7,255	24,500	25,166	24,500	0%

MISCELLANEOUS

100381000	Use of Fund Balance	-	-	-	2,000	-	-	(2,000)	-100%
100381100	Rents & Royalties - Recreation	47,667	38,573	32,304	40,000	36,709	40,000	-	0%
100381110	Rents & Royalties - Mill	1,835	12,645	300	15,000	-	-	(15,000)	-100%
100381120	Rents & Royalties - Other	-	-	9,900	500	5,050	5,050	4,550	910%
100382100	Co-op Returns	-	-	3,207	-	4,295	5,000	5,000	
100383100	Insurance Reimbursement	53,806	1,912	64,919	25,000	28,968	30,000	5,000	20%
100389100	MISCELLANEOUS INCOME	(21,303)	77,118	66,348	6,000	98,331	25,000	19,000	317%
100389600	CASH SHORT/OVER	423	(1)	(10)	-	299	-	-	
TOTAL - Miscellaneous		82,428	130,247	176,968	88,500	173,652	105,050	16,550	19%

OTHER FINANCING SOURCES

100391100	Transfer from Hotel (3%)	78,303	86,481	94,205	91,406	71,834	91,406	0	0%
100391110	OPERATING TRANSFER	550,768	-	100	-	8,355	-	-	
100391250	Transfer from Water & Sewer	574,990	656,637	755,383	1,041,961	866,465	1,123,121	81,160	8%
100391254	Transfer from Solid Waste	98,530	110,878	93,399	106,460	88,508	98,358	(8,102)	-8%
100392100	Sale of general fixed assets	109,844	49,000	-	25,000	28,710	30,000	5,000	20%
TOTAL - Other Financing Sources		1,412,435	902,996	943,086	1,264,827	1,063,873	1,342,885	78,058	6%

TOTAL GENERAL FUND REVENUES		11,517,305	12,425,752	7,213,249	13,183,839	11,154,138	14,069,930	886,092	7%
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City of Villa Rica
2020 Budget

210 FEDERAL SEIZURES
REVENUES

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget
								% Change from 2019 Budget
FINES & FORFEITURES								
210351320	Confiscations	-	-	-	100	-	1,000	900
TOTAL - Fines & Forfeitures		-	-	-	100	-	1,000	900
INVESTMENT INCOME								
210361100	Interest Revenue	-	-	44	-	35	-	-
TOTAL - Investment Income		-	-	44	-	35	-	-
OTHER FINANCING SOURCES								
210392100	Sale of Assets	-	-	-	-	-	-	-
TOTAL - Other Financing Sources		-	-	-	-	-	-	-
TOTAL FEDERAL SEIZURES REVENL		-	-	44	100	35	1,000	900

City of Villa Rica
2020 Budget

212 STATE SEIZURES

REVENUES

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget
								% Change from 2019 Budget
FINES & FORFEITURES								
212351120	State Seizures	-	-	-	100	1,294		(100) -100%
212351300	Confiscations	-	-	18,656	-	-	1,000	1,000
TOTAL - Fines & Forfeitures		-	-	18,656	100	1,294	1,000	900 900%
INVESTMENT INCOME								
212361100	Interest Revenue	-	-	55	-	52	-	-
TOTAL - Investment Income		-	-	55	-	52	-	-
MISCELLANEOUS INCOME								
212381000	Use of Fund Balance	-	-	-	1,200	-	-	(1,200) -100%
TOTAL - Miscellaneous Income		-	-	-	1,200	-	-	(1,200) -100%
TOTAL STATE SEIZURES REVENUES		-	-	18,711	1,300	1,345	1,000	(300) -23%

City of Villa Rica
2020 Budget

275 HOTEL/MOTEL TAX FUND
REVENUES

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget
								% Change from 2019 Budget
TAXES								
275314100	Hotel/Motel Tax Revenue	130,506	161,583	204,978	243,750	171,816	243,750	-
275391140	Product Development (1.5%)	-	17,449	47,102	56,250	40,095	56,250	-
TOTAL - Taxes		130,506	179,032	252,080	300,000	211,911	300,000	0%
INVESTMENT INCOME								
275361100	Interest Income	-	-	-	-	9	-	-
TOTAL - Investment Income		-	-	-	-	9	-	-
TOTAL HOTEL/MOTEL TAX FUND		130,506	179,032	252,080	300,000	211,920	300,000	0%

City of Villa Rica
2020 Budget

290 CEMETERY FUND

REVENUES

290 CEMETERY FUND REVENUES		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget	% Change from 2019 Budget
CHARGES FOR SERVICE									
290349100	Cemetery Fees - Hillcrest	1,285	3,450	2,775	4,125	3,250	3,900	(225)	-5%
290349110	Cemetery Fees - Garden of Rest	-	2,075	2,100	10,250	1,370	1,600	(8,650)	-84%
TOTAL - Charges for Service		1,285	5,525	4,875	14,375	4,620	5,500	(8,875)	-62%

INVESTMENT INCOME

290361100	Interest Revenue	-	-	9	-	5		-
TOTAL - Investment Income		-	-	9	-	5	-	-

CONTRIBUTIONS AND DONATIONS

290371015	Donations	-	-	148	-	-		-
TOTAL - Contributions and Donations		-	-	148	-	-	-	-

MISCELLANEOUS

290381000	Use of Fund Balance	-	-	-	7,286	-	9,185	1,899	26%
TOTAL - Miscellaneous		-	-	-	7,286	-	9,185	1,899	26%

TOTAL CEMETERY FUND		1,285	5,525	5,032	21,661	4,626	14,685	(6,976)	-32%
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City of Villa Rica
2020 Budget

350 CAPITAL PROJECTS - GENERAL FUND

REVENUES		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	\$ Change from 2019 Budget	% Change from 2019 Budget
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget		
INTERGOVERNMENTAL									
350331301	TE Grant Fullerville Trail	-	451,057	48,943	-	-	-	-	
350332100	Carroll County Contribution	-	-	-	57,000	57,674	-	(57,000)	-100%
350334310	Gateway Grant	(281)	-	-	-	-	-	-	
TOTAL - Intergovernmental		(281)	451,057	48,943	57,000	57,674	-	(57,000)	-100%
CONTRIBUTIONS									
350372040	Other Donations	203	-	-	5,000	5,000	-	(5,000)	-100%
350373000	Donations	203	-	14,500	-	-	-	-	
TOTAL - Contributions		203	-	14,500	5,000	5,000	-	(5,000)	-100%
OTHER FINANCING SOURCES									
350391100	Capital Projects Transfers	398,939	743,053	-	363,815	244,812	61,237	(302,578)	-83%
350391210	Operating Transfers In - GF	199,363	-	-	-	-	-	-	
TOTAL - Other Financing Sources		598,302	743,053	-	363,815	244,812	61,237	(302,578)	-83%
TOTAL CAPITAL PROJECTS - GF		598,224	1,194,110	63,443	425,815	307,486	61,237	(364,578)	-86%

City of Villa Rica
2020 Budget

335 CAPITAL PROJECT FUND - PUBLIC ROADS

REVENUES		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	\$ Change from 2019 Budget	% Change from 2019 Budget
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget		
INTERGOVERNMENTAL									
335334111	LMIG	211,313	162,494	175,472	180,800	-	175,000	(5,800)	-3%
TOTAL - Intergovernmental		211,313	162,494	175,472	180,800	-	175,000	(5,800)	-3%
INVESTMENT INCOME									
335361100	Interest Revenue	-	-	-	-	(32)	-	-	
TOTAL - Investment Income		-	-	-	-	(32)	-	-	
OTHER FINANCING SOURCES									
335391100	General Fd Operating Transfer	199,227	48,748	-	-	-		-	
335391200	Transfer from SPLOST	-	-	-	-	-		-	
TOTAL - Other Financing Sources		199,227	48,748	-	-	-	-	-	
TOTAL CAPITAL PROJECTS - ROAD!		410,540	211,242	175,472	180,800	(32)	175,000	(5,800)	-3%

City of Villa Rica
2020 Budget

320 SPLOST
REVENUES

		9 MONTHS				PROPOSED		
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020 Requested Budget	\$ Change from 2019 Budget
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)		% Change from 2019 Budget

INVESTMENT INCOME

320361100	Interest Revenue	-	-	216	-	110	-	-
TOTAL - Investment Income		-	-	216	-	110	-	-

MISCELLANEOUS

320381000	Use of Fund Balance	-	-	-	272,373	-	272,157	(216)	0%
TOTAL - Miscellaneous		-	-	-	272,373	-	272,157	(216)	0%

TOTAL 2008 CARROLL SPLOST		-	-	216	272,373	110	272,157	(216)	0%
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City of Villa Rica
2020 Budget

321 2015 CARROLL CO SPLOST

REVENUES

321 2015 CARROLL CO SPLOST				9 MONTHS					
REVENUES		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget	% Change from 2019 Budget
INVESTMENT INCOME									
321361100	Interest	-	-	114	-	162		-	
TOTAL - Investment Income		-	-	114	-	162	-	-	

INTERGOVERNMENTAL

321337110	Carroll County SPLOST	1,208,570	1,233,184	536,353	1,270,449	1,441,393	1,441,077	170,628	13%
TOTAL - Intergovernmental		1,208,570	1,233,184	536,353	1,270,449	1,441,393	1,441,077	170,628	13%

MISCELLANEOUS

321381000	Use of Fund Balance	-	-	-	232,711	-		(232,711)	-100%
TOTAL - Miscellaneous		-	-	-	232,711	-	-	(232,711)	-100%

TOTAL 2015 CARROLL CO SPLOST		1,208,570	1,233,184	536,466	1,503,160	1,441,556	1,441,077	(62,083)	-4%
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City of Villa Rica
2020 Budget

322 2016 DOUGLAS CO SPLOST

REVENUES

		9 MONTHS					PROPOSED		\$ Change from 2019 Budget	% Change from 2019 Budget
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020 Requested Budget			
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)				
INVESTMENT INCOME										
321361100	Interest	-	-	136	-	162		-		
TOTAL - Investment Income		-	-	136	-	162	-	-		

INTERGOVERNMENTAL

322337120	Douglas County SPLOST	-	753,766	156,028	995,811	1,102,190	1,175,488	179,677	18%
TOTAL - Intergovernmental		-	753,766	156,028	995,811	1,102,190	1,175,488	179,677	18%

MISCELLANEOUS

322381000	Use of Fund Balance	-	-	-	214,601	-		(214,601)	-100%
TOTAL - Miscellaneous		-	-	-	214,601	-	-	(214,601)	-100%

TOTAL 2016 DOUGLAS CO SPLOST		-	753,766	156,164	1,210,412	1,102,352	1,175,488	(34,924)	-3%
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City of Villa Rica
2020 Budget

285 VR PFA SPECIAL REVENUE FUND
REVENUES

		9 MONTHS					PROPOSED			
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020		\$ Change from	% Change from
		2016	2017	2018	2019	2019 YTD	Requested Budget		2019 Budget	2019 Budget
		ACTUALS	ACTUALS	ACTUALS	BUDGET	(10 months)				
INVESTMENT INCOME										
290361000	Interest Revenue	-	-	116	-	-			-	
TOTAL - Investment Income		-	-	116	-	-	-	-	-	
OTHER FINANCING SOURCES										
285391100	Operating Transfer from General F	860,386	597,148	-	-	-	-	-	-	
285391220	Operating Transfer from Water/Se	852,994	1,109,130	1,705,269	1,707,288	1,587,005	2,178,388		471,100	28%
TOTAL - Other Financing Sources		1,713,380	1,706,278	1,705,269	1,707,288	1,587,005	2,178,388		471,100	28%
TOTAL VR PFA SPECIAL REVENUE		1,713,380	1,706,278	1,705,384	1,707,288	1,587,005	2,178,388		471,100	28%

City of Villa Rica
2020 Budget

505 WATER AND SEWER FUND

REVENUES

		9 MONTHS					PROPOSED	
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	
		2016	2017	2018	2019	2019 YTD	Requested Budget	\$ Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	(10 months)		2019 Budget
								% Change from
								2019 Budget

CHARGES FOR SERVICES

505344210	Water Charges	2,777,157	2,711,865	2,100,019	2,940,000	2,492,622	3,221,250	281,250	10%
505344211	Water Tap Fee	105,625	206,015	245,495	375,000	352,275	450,000	75,000	20%
505344212	Misc Water Sales	27,755	45,794	21,307	45,000	27,970	40,000	(5,000)	-11%
505344230	Sewage Charges	2,228,338	2,254,767	2,177,443	3,695,000	3,088,739	4,000,250	305,250	8%
505344231	Sewer Tap Fees	197,855	382,755	571,375	803,510	876,000	1,200,000	396,490	49%
505344235	BOD-TSS Surcharges	-	-	53,127	42,000	76,076	94,000	52,000	124%
505344255	Sewage Fees - Douglas Co	111,616	91,239	93,408	123,443	90,646	111,000	(12,443)	-10%
505344290	Late Fee	134,316	107,039	110,780	130,000	108,885	135,000	5,000	4%
505344291	Connect Fee	60,007	51,745	40,980	60,000	54,920	68,000	8,000	13%
505349300	Bad Check Fees	2,750	1,250	1,625	1,500	2,050	2,500	1,000	67%
TOTAL - Charges for Services		5,645,419	5,852,469	5,415,559	8,215,453	7,170,183	9,322,000	1,106,547	13%
		7,220,746							

INVESTMENT INCOME

505361100	Interest Revenue	2,455	2,773	2,795	2,800	725	2,800	-	0%
TOTAL - Investment Income		2,455	2,773	2,795	2,800	725	2,800	-	0%

MISCELLANEOUS

505383100	Insurance Reimbursements	-	4,050	-	-	-	-	-	
505389000	Other Miscellaneous Revenue	8,340	1,299	7,275	1,500	513	1,500	-	0%
TOTAL - Miscellaneous		8,340	5,349	7,275	1,500	513	1,500	-	0%

OTHER FINANCING SOURCES

505391200	Operating Transfer	11,000	-	-	-	-	-	-	
505391432	Capital Contribution SPLOST	259,193	66,982	95,626	385,000	-	-	(385,000)	-100%
505392210	Sale of Assets	-	-	-	-	-	-	-	
TOTAL - Other Financing Sources		270,193	66,982	95,626	385,000	-	-	(385,000)	-100%

TOTAL WATER AND SEWER FUND		5,926,407	5,927,573	5,521,255	8,604,753	7,171,420	9,326,300	721,547	8%
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City of Villa Rica
2020 Budget

506 STORMWATER
REVENUES

		9 MONTHS				PROPOSED		
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020 Requested Budget	\$ Change from 2019 Budget
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)		% Change from 2019 Budget

CHARGES FOR SERVICES

506344110	Stormwater Charges	-	-	-	-	-	-	-
TOTAL - Charges for Services		-	-	-	-	-	-	-

OTHER FINANCING SOURCES

506391110	Operating Transfer from GF	-	-	-	340,786	170,393	213,546	(127,240)	-37%
TOTAL - Other Financing Sources		-	-	-	340,786	170,393	213,546	(127,240)	-37%

TOTAL STORMWATER FUND		-	-	-	340,786	170,393	213,546	(127,240)	-37%
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City of Villa Rica
2020 Budget

540 SANITATION AND SOLID WASTE FUND
REVENUES

540 SANITATION AND SOLID WASTE FUND				9 MONTHS						
REVENUES		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED			
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget	% Change from 2019 Budget	
CHARGES FOR SERVICES										
540344110	Sanitation Collection	814,453	828,612	483,405	783,000	655,139	852,600	69,600	9%	
540344111	Sanitation Fees - Douglas co	50,833	39,193	36,896	53,040	46,691	57,500	4,460	8%	
540344115	Solid Waste Collection	-	-	269,398	405,000	341,640	426,300	21,300	5%	
540344120	Excess Solid Waste Collection	-	-	-	62,775	8	-	(62,775)	-100%	
TOTAL - Charges for Services		865,286	867,805	789,699	1,303,815	1,043,477	1,336,400	32,585	2%	

MISCELLANEOUS

540383100	Insurance Reimb	-	-	5,085	-	-		-	
TOTAL - Miscellaneous		-	-	5,085	-	-	-	-	

OTHER FINANCING SOURCES

540391130	Operating Transfer in	-	-	77,500	-	-		-	
540391432	SPLOST Contribution	-	-	164,098	-	-		-	
540392210	Sale of Assets	-	-	-	-	-		-	
TOTAL - Other Financing Sources		-	-	241,598	-	-	-	-	

TOTAL SOLID WASTE FUND		865,286	867,805	1,036,382	1,303,815	1,043,477	1,336,400	32,585	2%
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City of Villa Rica
2020 Budget

610 SELF FUNDED INSURANCE
REVENUES

610 SELF FUNDED INSURANCE			9 MONTHS							
REVENUES			12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
			2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget	% Change from 2019 Budget
INVESTMENT INCOME										
610361100 Interest Revenue			-	-	-	-	(5)		-	
TOTAL - Investment Income			-	-	-	-	(5)	-	-	

CONTRIBUTIONS AND DONATIONS

610371010	Employer Contributions	-	324,013	1,008,308	1,610,979	1,131,378	1,743,866	132,887	8%
610371020	Employee Contributions	-	53,400	189,417	274,809	204,760	315,354	40,545	15%
610371030	COBRA Contributions	-	-	-	-	-		-	
TOTAL - Contributions and Donations		-	377,413	1,197,725	1,885,788	1,336,138	2,059,220	173,432	9%

MISCELLANEOUS

610381000	Use of Fund Balance	-	-	-	27,000	-		(27,000)	-100%
610389000	Rebates	-	-	3,782	-	-		-	
TOTAL - Miscellaneous		-	-	3,782	27,000	-	-	(27,000)	-100%

OTHER FINANCING SOURCES

610391100	Transfer from General Fund	-	-	-	-	-		-	
TOTAL - Other Financing Sources		-	-	-	-	-	-	-	

TOTAL GENERAL FUND REVENUES		-	377,413	1,201,507	1,912,788	1,336,133	2,059,220	146,432	8%
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City of Villa Rica
2020 Budget

746 TECHNOLOGY FEE
REVENUES

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	\$ Change from 2019 Budget
								% Change from 2019 Budget
FINES & FORFEITURES								
746351120	Techology Fee	-	-	-	75,000	33,660	42,000	(33,000)
TOTAL - Fines and Forfeitures		-	-	-	75,000	33,660	42,000	(33,000)
TOTAL TECHNOLOGY FEE		-	-	-	75,000	33,660	42,000	(33,000)

CAPITAL PROJECTS

City of Villa Rica

Capital Projects		Source of Funds	2020
Administration			
	Scanner/Plotter for Community Development	CSPLOST	25,000
	Public Works Office	CSPLOST	25,000
	Total Administration		50,000
Customer Service			
	Meters - New Builds	WS	60,000
	Meters - Warranty Expirations	WS	90,000
	Meter Replacement Program - Carroll	WS	100,000
	Meter Replacement Program - Douglas	DSPLOST	100,000
	Total Customer Service		350,000
Economic Development			
	All-Terrain Vehicle	DSPLOST	6,000
	Horse Garden Tiller and Hiller/Furrower	DSPLOST	2,288
	Cyclone 8000 Debris Blower	DSPLOST	5,400
	Crossing Arms for Pine Mountain Gold Museum Train Track	DSPLOST	53,290
	Water Fountain	DSPLOST	5,500
	Mine Shaft Staircase	DSPLOST	45,000
	Mine of Fear - Phase I	DSPLOST	4,000
	Stonewall Repair at Stockmar Offices	DSPLOST	10,000
	Bathroom and A/C Repair at Stockmar Offices	DSPLOST	6,500
	Electrical Service to Stockmar Ruins Stage	DSPLOST	2,000
	Stone Fire Ring at Museum	DSPLOST	6,000
	Total Economic Development		145,978
Public Safety			
	Vehicles with laptops and in-car video systems (4)	DSPLOST	57,000

City of Villa Rica

Capital Projects		Source of Funds	2020
	Vehicles with laptops and in-car video systems (4)	CSPLOST	163,971
	Replace Radios (10 per year)	CSPLOST	43,769
	VR Portion of Fire and EMS Capital	DSPLOST	157,364
	Total Public Safety		422,104
Parks & Recreation			
	Soccer Expansions + Parking - Gold Dust	CSPLOST	198,000
	Zero Depth Water Park at Gold Dust	CSPLOST	100,000
	Ballfield Fencing at Vplex	08SPLOST	36,000
	Ballfield Irrigation	CSPLOST	25,000
	Ford Escape for Senior Services Deliveries	08SPLOST	21,500
	Senior Van/Bus	08SPLOST	70,000
	Truck for Additional Athletic Staff	08SPLOST	18,400
	Audio/Visual for Civic Center	08SPLOST	30,000
	Replacing 26 doors and 7 door frames at Gold Dust	08SPLOST	46,000
	Dehumidifier for Library	08SPLOST	37,257
	Total Parks & Recreation		582,157
Streets			
	Streets & Sidewalks - Carroll SPLOST	CSPLOST	397,750
	Streets & Sidewalks - Douglas SPLOST	DSPLOST	415,000
	Streets & Sidewalks - LMIG portion	LMIG	175,000
	Traffic Calming	GF	14,000
	Mirror Lake Connector	CSPLOST	119,285
	F350 Chassis with Dump Body	CSPLOST	55,000
	Total Streets		1,176,035
Building & Fleet Maintenance			
	HVAC and Vent Pipes at Police Dept	CSPLOST	30,000

City of Villa Rica

Capital Projects		Source of Funds	2020
	HVAC at Senior Center	CSPLOST	49,302
	Air Compressor for Shop	GF	6,237
	Civic Center Remodel	CSPLOST	55,000
	Scissor Lift with Trailer	CSPLOST	40,000
	PD/Courthouse Repairs	GF	41,000
	Total Building & Fleet Maintenance		221,539
Grounds Maintenance			
	60" Rear Discharge Zero Turn Mower	08SPLOST	13,000
	Ford F250 Crew Cab 4x4	CSPLOST	32,000
	One-Ton Inmate Detail Van	CSPLOST	38,000
	Total Grounds Maintenance		83,000
Stormwater			
	Stormwater Improvements	CSPLOST	44,000
	Total Stormwater		44,000
Utilities Administration			
	Engineering	WS	1,125,000
	Total Utilities Administration		1,125,000
Collection & Distribution			
	Water & Sewer Infrastructure	DSPLOST	250,146
	Service Line & Meter Replacement Program	WS	100,000
	Hydrant Replacement Program	DSPLOST	50,000
	Hydrant Replacement Program	WS	50,000
	Inspect, Repair, and Replace PRVs	WS	25,000
	Ford F150 Truck	WS	27,203
	F350 Truck with Utility Body	WS	50,462

City of Villa Rica

Capital Projects		Source of Funds	2020
	Utility Vehicle (all terrain)	WS	12,000
	Building at Old West Plant	WS	150,000
	Total Collection & Distribution		714,811
Water Treatment Plant			
	Lake Cowan Raw Water Pump Station	WS	250,000
	Total Water Treatment Plant		250,000
Wastewater Treatment Plant			
	Sewer System Improvements	WS	
	Force Main Air Relief Valve	WS	55,000
	Ashbury Lift Station Pump Replacement	WS	22,000
	Augusta Woods I LS Electrical Upgrade	WS	45,000
	F150 Maintenance Truck	WS	26,500
	F150 Operations Truck	WS	27,000
	Two Golf Carts for Maintenance and Operations	WS	9,000
	Influent Pump Addition	WS	85,000
	SCADA Upgrades	WS	45,000
	Upgrade Sterling Sludge Truck	WS	6,500
	West Plant Effluent Overflow Line	WS	50,000
	Waterline at Influent Pump Station	WS	16,000
	Total Wastewater Plant		387,000
	GRAND TOTAL - CAPITAL PROJECTS		5,551,624

City of Villa Rica

Capital Projects		Source of Funds	2020
	Total Sources		
	General Fund Budget	GF	61,237
	SPLOST - 2008 Carroll	08SPLOST	272,157
	SPLOST - Carroll	CSPLOST	1,441,077
	SPLOST - Douglas	DSPLOST	1,175,488
	LMIG	LMIG	175,000
	Water/Sewer Budget	WS	2,426,665
	GRAND TOTAL - SOURCES		5,551,624
			-

EXPENDITURES

Departmental Expenditures
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
1110	Governing Body	438,153	206,900	199,455	267,576	220,564	428,461	60%
1320	City Manager	263,675	260,348	138,197	262,479	177,262	224,107	-15%
1330	City Clerk	5,605	85,639	66,779	119,220	88,546	113,142	-5%
1510	Finance	345,678	408,862	281,480	457,408	370,375	468,741	2%
1530	Law	96,284	109,640	64,507	100,000	63,555	100,000	0%
1535	Management Info Sys	84,363	118,241	128,405	215,651	148,994	248,893	15%
1540	Human Resources	138,386	154,271	141,776	177,718	139,104	262,413	48%
1590	Customer Service	305,444	264,776	252,053	409,779	334,138	462,466	13%
7220	Building Inspection	73,591	220,915	51,297	86,192	71,197	135,283	57%
7400	Community Development	230,345	275,095	425,257	462,396	297,581	408,176	-12%
7450	Code Enforcement	52,955	92,545	62,380	209,365	148,535	142,703	-32%
7520	Economic Development	-	14,272	109,188	197,917	69,156	64,625	-67%
7540	Tourism	-	-	-	-	-	109,693	
7550	Main Street	133,413	195,331	202,910	319,787	215,258	280,780	-12%
6172	Gold Museum	278,220	335,316	222,535	401,737	306,806	452,771	13%
3210	Police	3,294,097	3,577,183	2,767,414	4,278,381	3,255,933	4,658,631	9%
2650	Municipal Court	125,679	154,358	111,895	225,022	154,828	219,786	-2%
3290	Police Explorers	7,200	5,000	1,433	-	-	-	
3295	Community Service	234	234	19,458	30,320	12,643	-	-100%
3226	Custody of Prisoners	-	1,715	39,138	19,500	29,673	51,500	164%
3520	Fire Fighting	-	373,791	403,173	392,000	-	460,000	17%
3910	Animal Control	-	9,435	50,646	70,000	48,966	70,000	0%
4110	Public Works	123,242	239,716	188,732	242,215	181,417	358,799	48%
4210	Streets	650,135	838,903	569,211	807,844	599,938	866,603	7%
4900	Building & Fleet Maint	215,229	223,627	203,057	378,415	267,178	420,366	11%
4910	Grounds Maint	191,381	171,465	104,040	418,410	343,367	589,735	41%
5500	Senior Citizens	199,971	224,842	178,007	256,696	196,722	257,866	0%
6120	Parks & Recreation	1,233,554	1,391,367	1,044,870	1,143,489	822,589	1,372,186	20%
6130	Recreation Events	-	142,880	61,693	67,400	62,942	67,300	0%
6510	Library	349,453	408,134	381,782	488,561	377,825	500,120	2%
4320	Stormwater	163,867	166,771	142,470	340,786	144,648	213,546	-37%
4115	Utility Director	-	-	-	339,291	367,010	232,451	-31%
4330	Wastewater Plant	2,200,959	2,162,616	1,720,886	2,363,671	1,931,499	2,501,586	6%
4420	Water Treatment Plant	1,611,075	1,290,582	807,918	1,263,242	923,055	1,356,479	7%

Departmental Expenditures
Budget Year 2020

		9 MONTHS					PROPOSED	
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from
		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
4440	Distribution & Collection	1,168,979	1,297,173	1,280,743	1,650,765	1,457,696	1,818,677	10%
4500	Solid Waste	839,844	944,797	921,684	1,107,535	901,711	1,238,042	12%
9000	Operating Transfer - GF	-	836,324	294,720	679,862	415,205	274,783	-60%
8000	Debt Service - WSF	-	1,194	7,826	115,500	4,638	115,500	0%
9000	Operating Transfers - WSF	-	119,636	2,460,652	2,749,349	2,453,470	3,301,608	20%
9000	Other Financing Uses - SWF	-	27,719	93,399	106,460	88,508	98,358	-8%
MAJOR FUND TOTALS		14,821,009	17,351,614	16,201,066	23,221,939	17,692,534	24,946,176	7%
		0						
100 - General Fund		8,836,286	11,341,124	8,765,487	13,185,340	9,420,299	14,069,930	7%
505 - Water/Sewer Fund		4,981,013	4,871,202	6,278,025	8,481,818	7,137,368	9,326,300	10%
506 - Stormwater Fund		163,867	166,771	142,470	340,786	144,648	213,546	-37%
540 - Solid Waste Fund		839,844	972,516	1,015,083	1,213,995	990,219	1,336,400	10%
		-	-	-	-	-	-	
210 - Federal Seizures Fund		98,761	-	14,080	100	-	1,000	900%
212 - State Seizures Fund		-	-	-	1,300	1,200	1,000	-23%
275 - Hotel/ Motel Tax Fund		130,505	161,584	252,384	300,000	181,184	300,000	0%
285 - VR PFA Special Revenue Fund		2,201,250	1,706,138	1,704,938	1,707,288	985,594	2,178,388	28%
290 - Cemetery Fund		6,924	2,297	17,212	21,661	9,356	14,685	-32%
320 - 2008 Carroll Co SPLOST		372,693	5,656	330,836	272,373	68,142	272,157	0%
321 - 2015 Carroll Co SPLOST		1,205,501	930,517	1,045,877	1,503,160	367,894	1,441,077	-4%
322 - 2016 Douglas Co SPLOST		-	204,278	600,579	1,210,412	417,956	1,175,488	-3%
335 - Capital Projects - Public Roads		180,452	230,693	476,974	180,800	-	175,000	-3%
350 - Capital Projects Fund		538,503	1,183,116	285,890	425,815	342,886	61,237	-86%
610 - Self Funded Insurance		-	248,210	827,383	1,912,788	1,157,646	2,059,220	8%
746 - Technology Fee		-	-	-	75,000	-	42,000	-44%
TOTAL CITY		19,555,599	22,024,103	21,757,219	30,832,636	21,224,391	32,667,428	6%



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EXPENDITURES BY DEPARTMENT

General Fund

Departmental Budget Requests
Budget Year 2020

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
GOVERNING BODY		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget	NOTES
PERSONNEL									
1001110511100	Regular employees	20,950	23,250	16,150	20,995	15,850	46,050	119%	\$950 Mayor/\$750 for Council
1001110512100	Group Insurance	21,250	23,909	21,161	37,227	26,359	37,098	0%	
1001110512200	Social Security FICA Contrib	1,517	2,918	1,001	1,607	987	3,523	119%	
1001110512400	Retirement Contribution	765	561	-	675	-	2,072	207%	
1001110512700	Worker's compensation	349	70	-	28	27	51	81%	
TOTAL - Personnel		44,832	50,708	38,312	60,532	43,224	88,794	47%	
SERVICES									
1001110521200	Professional	64,996	4,215	7,500	14,400	15,900	-	-100%	Annual Financial Audit
1001110521220	Professional - Auditors	-	-	31,250	25,600	17,500	29,500	15%	
1001110521300	Technical Services	5,593	6,000	3,600	4,200	3,300	1,200	-71%	
1001110522220	m/r equipment	129	272	85	500	-	500	0%	Liability Insurance - reallocated more properly between departments
1001110523100	Liability Insurance	95,087	100,798	76,869	99,894	99,630	130,567	31%	
1001110523215	postage	214	161	-	200	162	200	0%	
1001110523300	Advertising	460	420	94	500	220	500	0%	
1001110523400	Printing and binding	76	36	1,315	100	45	-	-100%	
1001110523500	Travel - Mayor	5,277	8,582	-	2,500	1,124	2,500	0%	
1001110523501	Travel - Ward 1	-	-	2,275	2,500	934	2,500	0%	
1001110523502	Travel - Ward 2	-	-	1,064	2,500	388	2,500	0%	
1001110523503	Travel - Ward 3	-	-	27	2,500	1,354	2,500	0%	
1001110523504	Travel - Ward 4	-	-	1,341	2,500	1,124	2,500	0%	
1001110523505	Travel - Ward 5	-	-	2,911	2,500	-	-	-100%	
1001110523509	Travel - Boards & Commissions	-	-	922	-	-	8,000		
1001110523600	Dues and fees	-	-	9,316	10,000	7,192	10,000	0%	
1001110523700	Educ and training - Mayor	7,525	7,755	870	2,000	890	2,000	0%	
1001110523701	Educ and training - Ward 1	-	-	845	2,000	1,900	2,000	0%	
1001110523702	Educ and training - Ward 2	-	-	-	2,000	2,065	2,000	0%	
1001110523703	Educ and training - Ward 3	-	-	1,035	2,000	940	2,000	0%	
1001110523704	Educ and training - Ward 4	-	-	1,520	2,000	840	2,000	0%	
1001110523705	Educ and training - Ward 5	-	-	-	2,000	-	-	-100%	
1001110523709	Educ and training - Boards & Com	-	-	-	-	-	6,000		
TOTAL - Services		179,356	128,239	142,837	182,394	155,507	208,967	15%	

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
GOVERNING BODY		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
1001110531100	Supplies	1,165	1,100	684	1,150	1,050	1,000	-13%
1001110531300	Food	2,492	1,337	1,021	1,800	1,002	2,000	11%
1001110531600	Small Equipment	8,660	10,960	-	-	-	-	
1001110531700	Uniforms	54	310	-	1,200	241	1,200	0%
TOTAL - Supplies		12,371	13,707	1,705	4,150	2,293	4,200	1%
OTHER COSTS								
1001110572100	PAYMENTS TO OTHER AGENCIES	1,000	-	1,600	500	-	2,500	400%
1001110573050	Community Grant	-	14,247	15,000	20,000	19,540	20,000	0%
1001110573080	Dorsey Foundation	4,000	-	-	-	-	-	
1001110579100	CONTINGENCY	196,595	-	-	-	-	104,000	
TOTAL - Other Costs		201,595	14,247	16,600	20,500	19,540	126,500	517%
TOTAL GOVERNING BODY		438,153	206,900	199,455	267,576	220,564	428,461	60%
		207,044	177,340	339,667	64.1%	Total change without personnel		

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
CITY MANAGER		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
NOTES								
PERSONNEL								
1001320511100	Regular employees	139,218	160,504	89,427	149,750	101,463	129,000	-14%
1001320511120	Vacation Pay	919	12,346	-	-	2,233		
1001320511130	Sick Leave Pay	960	-	-	-	496		
1001320512100	Group Insurance	25,483	17,377	-	24,869	14,866	19,358	-22%
1001320512200	Social Security FICA Contrib	10,637	11,930	15,137	11,456	7,533	9,868	-14%
1001320512400	Retirement Contribution	7,213	5,835	6,405	3,739	1,829	5,805	55%
1001320512500	50% Match for 457 Contrib	5,566	2,704	1,539	4,493	3,126	3,870	-14%
1001320512700	Worker's compensation	349	115	2,668	322	217	277	-14%
1001320512910	Car Allowance	7,230	5,250	58	-	-	-	
TOTAL - Personnel		197,574	216,061	115,234	194,629	131,763	168,179	-14%
SERVICES								
1001320521200	Professional	-	4,725	-	1,000	1,000	-	-100%
1001320521300	Technical Services	1,233	-	-	2,000	965	-	-100%
1001320522100	Cleaning Service	9,017	8,227	170	-	-	-	
1001320522210	m/r buildings	8,389	6,714	4,888	9,000	15,306	12,000	33%
1001320522220	m/r equipment	1,002	57	388	100	11	100	0%
1001320522230	m/r vehicles	16	595	344	600	-	600	0%
1001320522320	Rental of equipment and veh	-	-	100	-	-		
1001320523100	Liability Insurance	932	1,005	768	1,550	1,545	465	-70%
1001320523210	Phone/Internet	5,524	3,240	2,369	3,500	2,310	2,453	-30%
1001320523215	postage	439	300	165	400	307	300	-25%
1001320523300	Advertising	1,623	446	51	500	55	500	0%
1001320523400	Printing and binding	3,946	543	-	600	215	600	0%
1001320523500	Travel	5,831	80	2,631	2,500	981	2,500	0%
1001320523600	Dues and fees	7,920	6,218	33	400	389	-	-100%
1001320523700	Education and training	4,054	707	1,311	21,500	6,860	16,500	-23%
1001320523850	Contract labor	-	-	-	-	-	-	
1001320523910	Drug Testing	-	100	-	-	-	100	
1001320523930	Document Shredding	61	44	30	50	16	50	0%
TOTAL - Services		49,986	33,001	13,249	43,700	29,960	36,168	-17%
SUPPLIES								
1001320531100	Supplies	6,073	1,234	898	1,500	1,159	1,500	0%
1001320531210	Water/Sewerage	-	-	566	1,000	1,103	840	-16%

Departmental Budget Requests
 Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
CITY MANAGER		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budge	2019 Budget
								NOTES
1001320531220	Natural Gas	355	523	478	2,500	1,914	120	-95%
1001320531230	Electricity	2,980	579	4,216	4,000	2,573	600	-85%
1001320531270	Gasoline/diesel	147	449	630	1,000	376	1,000	0%
1001320531300	Food	1,352	3,723	2,126	7,500	7,863	8,000	7%
1001320531400	Books and periodicals	409	(550)	-	-	-	-	Employee Luncheons
1001320531600	Small Equipment	839	5,327	699	1,450	549	2,500	72%
1001320531700	UNIFORMS	311	-	-	200	-	200	0%
1001320531710	Operating Supplies	-	-	101	-	-		
TOTAL - Supplies		12,467	11,285	9,714	19,150	15,539	14,760	-23%
INTERFUND								
1001320552200	SELF FUNDED CLAIMS	3,648	-	-	5,000	-	5,000	0%
TOTAL - Interfund		3,648	-	-	5,000	-	5,000	0%
TOTAL CITY MANAGER		263,675	260,348	138,197	262,479	177,262	224,107	-15%
		67,850	45,499	55,928	-17.6%	Total change without personnel		

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
CITY CLERK		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
NOTES								
PERSONNEL								
1001330511100	Regular employees	-	36,820	29,740	44,600	35,432	59,646	34%
1001330511120	Vacation Pay	-	1,612	1,300	-	1,795		
1001330511130	Sick Leave Pay	-	149	160	-	-		
1001330512100	Group Insurance	-	20,229	15,099	18,784	11,218	13,892	-26%
1001330512200	Social Security FICA Contrib	-	2,569	1,985	3,412	2,544	4,563	34%
1001330512400	Retirement Contribution	-	550	1,539	2,007	1,675	2,209	10%
1001330512500	50% Match for 457 Contrib	-	807	622	1,338	745	1,473	10%
1001330512700	Worker's compensation	-	23	29	49	48	66	34%
TOTAL - Personnel		-	62,759	50,475	70,190	53,457	81,848	17%
SERVICES								
1001330521200	Professional	-	-	-	-	-		
1001330521300	Technical	-	5,138	1,254	9,403	6,321	7,984	-15%
1001330523100	Liability Insurance	-	-	-	-	-	245	
1001330523210	Phone/Internet	-	1,863	1,422	2,000	1,517	1,200	-40%
1001330523215	postage	-	48	25	100	33	100	0%
1001330523300	Advertising	-	55	574	1,200	110	1,200	0%
1001330523400	Printing and binding	-	2,867	2,151	1,800	1,435	1,800	0%
1001330523500	Travel	-	2,541	1,794	1,850	957	1,850	0%
1001330523600	Dues and fees	-	330	476	500	471	500	0%
1001330523700	Education and training	-	1,746	1,134	2,250	-	1,500	-33%
1001330523850	Contract labor	5,605	2,968	3,100	14,575	12,923	8,595	-41%
1001330523910	Drug Testing	-	-	-	-	-	100	
1001330523930	Document Shredding	-	35	30	1,000	409	1,000	0%
TOTAL - Services		5,605	17,589	11,960	34,678	24,176	26,074	-25%
SUPPLIES								
1001330531100	Office Supplies	-	2,004	1,616	1,500	1,332	1,500	0%
1001330531220	Natural Gas	-	-	49	-	-	120	
1001330531230	Electricity	-	614	159	650	380	600	-8%
1001330531400	Books and Periodicals	-	2,674	863	12,202	9,202	3,000	-75%
1001330531600	Small Equipment	-	-	1,657	-	-	-	
TOTAL - Supplies		-	5,291	4,344	14,352	10,913	5,220	-64%
TOTAL CITY CLERK		5,605	85,639	66,779	119,220	88,546	113,142	-5%

Departmental Budget Requests
Budget Year 2020

CITY CLERK

9 MONTHS					PROPOSED		
12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from	NOTES
2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	Requested Budget	2019 Budget	
			49,030	35,089	31,294	-36.2%	Total change without personnel

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FINANCE		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
NOTES								
PERSONNEL								
1001510511100	Regular employees	152,863	187,512	148,982	253,525	197,613	260,808	3%
1001510511120	Vacation Pay	9,322	5,285	6,333	-	5,243		
1001510511130	Sick Leave Pay	3,045	6,791	5,060	-	3,098		
1001510511300	Overtime	165	134	259	100	219	400	300%
1001510512100	Group Insurance	39,108	61,271	46,434	58,878	44,267	59,166	0%
1001510512200	Social Security FICA Contrib	11,371	14,079	11,033	19,395	14,581	19,952	3%
1001510512400	Retirement Contribution	6,972	7,308	6,157	10,092	6,700	10,347	3%
1001510512500	50% Match for 457 Contrib	1,420	3,580	3,618	4,447	4,040	4,582	3%
1001510512700	Worker's compensation	195	147	118	371	303	382	3%
1001510512900	other employee expenditures	-	-	-	-	-		
TOTAL - Personnel		224,462	286,107	227,994	346,808	276,064	355,638	3%
SERVICES								
1001510521200	Professional	2,500	-	7,680	11,600	11,595		-100%
1001510521211	Douglas Co Tax Commissioner	3,190	2,831	2,463	3,500	2,962	3,600	3%
1001510521212	Carroll Co Tax Commissioner	4,797	6,302	5,532	7,000	6,860	9,200	31%
1001510521220	Professional - Auditors	35,500	29,000	500	-	-	-	
1001510521300	Technical	-	525	269	600	594	300	-50%
1001510522110	Disposal	-	-	-	-	-		
1001510522330	Other Rentals	-	45	45	45	-	-	-100%
1001510523100	Liability Insurance	932	1,005	768	1,100	1,054	856	-22%
1001510523210	Phone/Internet	13,770	7,450	6,067	8,320	6,932	6,539	-21%
1001510523215	postage	2,039	2,098	1,329	2,200	1,612	2,104	-4%
1001510523300	Advertising	3,310	1,306	1,125	2,200	945	2,195	0%
1001510523400	Printing and binding	3,522	4,392	2,973	3,400	2,741	4,021	18%
1001510523500	Travel	1,934	1,328	137	3,000	1,402	3,125	4%
1001510523600	Dues and fees	1,048	952	851	1,200	940	1,058	-12%
1001510523700	Education and training	2,870	1,009	605	3,600	3,168	3,000	-17%
1001510523910	Drug Testing	-	-	125	390	390	300	-23%
1001510523930	Document Shredding	93	352	122	345	183	205	-41%
1001510523970	BANK/CC FEES & ANALYSIS CHGES	904	140	15	130	-	-	-100%
1001510523980	Late Tax Deposits	969	561	-	-	-	-	
TOTAL - Services		77,378	59,297	30,607	48,630	41,379	36,503	-25%
SUPPLIES								
1001510531100	Office Supplies	3,031	4,480	5,607	7,000	6,014	5,825	-17%
1001510531220	Natural Gas	299	148	211	660	-	550	-17%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FINANCE		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
								NOTES
1001510531230	Electricity	2,631	2,550	626	3,600	1,884	2,800	-22%
1001510531300	Food	-	62	-	250	183	225	-10%
1001510531400	Books and periodicals	-	-	-	-	-	-	
1001510531600	Small Equipment	56	2,748	6,088	5,425	2,282	3,400	-37%
1001510531700	Uniforms	-	-	-	-	-	-	
TOTAL - Supplies		6,018	9,987	12,532	16,935	10,362	12,800	-24%
OTHER COSTS								
1001510571005	Tax Commissioner	37,820	53,471	10,348	42,575	42,570	58,800	38% Property tax collection fees
1001510574000	Bad Debt - Property Taxes	-	-	-	2,460	-	5,000	103%
TOTAL - Other Costs		37,820	53,471	10,348	45,035	42,570	63,800	42%
TOTAL FINANCE		345,678	408,862	281,480	457,408	370,375	468,741	2%
					110,600	94,312	113,103	2.3% Total change without personnel



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Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
LEGAL		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
								NOTES
SERVICES								
1001530521230	Attorney Fees	96,284	109,640	64,507	100,000	63,555	100,000	0% City Attorney
TOTAL - Services		96,284	109,640	64,507	100,000	63,555	100,000	0%
TOTAL LEGAL		96,284	109,640	64,507	100,000	63,555	100,000	0%

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
MANAGEMENT INFO. SYSTEMS		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								
1001535511100	Regular employees	-	5,115	51,504	73,001	56,435	86,556	19%
1001535511120	Vacation Pay	-	-	996	-	2,527		
1001535511130	Sick Leave Pay	-	-	-	-	-		
1001535512100	Group Insurance	-	255	9,614	12,843	9,875	13,162	2%
1001535512200	Social Security FICA Contrib	-	387	3,782	5,585	4,308	6,622	19%
1001535512400	Retirement Contribution	-	-	1,539	3,285	1,675	3,420	4%
1001535512500	50% Match for 457 Contrib	-	-	1,454	2,190	1,769	2,280	4%
1001535512700	WORKER'S COMPENSATION	-	-	29	157	123	175	11%
TOTAL - Personnel		-	5,757	68,919	97,061	76,711	112,215	16%
SERVICES								
1001535521200	Professional	-	-	-	9,000	-	-	-100%
1001535521300	Technical	35,858	67,691	20,656	50,300	29,463	85,500	70%
1001535521310	CASELLE	33,377	29,445	20,386	31,000	25,494	22,915	-26%
1001535521320	OFF-SITE SERVER	7,074	7,491	9,052	5,400	2,992	5,400	0%
1001535522230	m/r vehicles	-	-	-	200	-	200	0%
1001535523100	Liability Insurance	-	-	2,517	-	-	465	
1001535523210	Phone/Internet	-	114	1,230	5,400	3,763	7,073	31%
1001535523240	WEBSITE PROVIDER	8,055	7,608	-	8,000	7,380	6,335	-21%
1001535523500	Travel	-	-	100	1,500	829	1,500	0%
1001535523600	Dues and fees	-	-	-	100	-	100	0%
1001535523700	Education and training	-	-	-	3,500	1,410	3,500	0%
TOTAL - Services		84,363	112,349	53,942	114,400	71,331	132,988	16%
SUPPLIES								
1001535531100	Office Supplies	-	-	306	1,000	118	500	-50%
1001535531220	Natural Gas	-	-	-	40	-	40	0%
1001535531230	Electricity	-	-	-	650	-	650	0%
1001535531270	Gasoline/diesel	-	-	84	300	157	300	0%
1001535531600	Small Equipment	-	135	5,136	2,000	677	2,000	0%
1001535531700	Uniforms	-	-	-	200	-	200	0%
1001535531710	Operating Supplies	-	-	19	-	-		
TOTAL - Supplies		-	135	5,545	4,190	952	3,690	-12%

Departmental Budget Requests
Budget Year 2020

	9 MONTHS					PROPOSED		
	12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from	
MANAGEMENT INFO. SYSTEMS	2016	2017	2018	2019	2019	2020	% Change from	NOTES
	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget	
TOTAL MANAGEMENT INFO SYS	84,363	118,241	128,405	215,651	148,994	248,893	15%	
				118,590	72,283	136,678	15.3%	Total change without personnel

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
HUMAN RESOURCES		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								
1001540511100	Regular employees	64,539	71,725	52,422	90,062	69,206	126,257	40%
1001540511120	Vacation Pay	750	679	574	-	2,089		
1001540511130	Sick Leave Pay	494	905	2,940	-	727		
1001540512100	Group Insurance	14,589	19,982	15,208	18,919	14,939	38,179	102%
1001540512200	Social Security FICA Contrib	4,577	4,985	3,784	6,890	5,043	9,659	40%
1001540512400	Retirement Contribution	3,416	3,053	1,539	3,491	1,675	4,922	41%
1001540512500	50% Match for 457 Contrib	1,800	2,150	1,678	2,327	1,880	2,417	4%
1001540512700	WORKER'S COMPENSATION	(14)	37	29	149	131	139	-7%
1001540512900	other employee expenditures	60	-	-	-	-		
TOTAL - Personnel		90,211	103,516	78,175	121,838	95,691	181,572	49%
SERVICES								
1001540521200	Professional Services	17,796	19,956	30,631	6,850	4,814	33,132	384%
1001540521230	Payroll Processing	21,995	24,016	26,513	35,300	28,118	36,300	3%
1001540521300	Technical Services	-	-	-	-	-	-	
1001540523100	Liability Insurance	-	-	-	-	-	245	
1001540523210	Phone/Internet	2,286	1,863	1,422	2,600	1,975	2,400	-8%
1001540523215	postage	47	184	7	250	93	200	-20%
1001540523300	Advertising	-	-	-	-	-	-	
1001540523400	Printing and binding	404	353	1,150	1,200	653	1,400	17%
1001540523500	Travel	1,187	1,070	272	2,600	2,232	1,885	-28%
1001540523600	Dues and fees	35	359	335	600	364	500	-17%
1001540523700	Education and training	790	820	1,482	1,500	870	990	-34%
1001540523910	Drug Testing	-	-	-	340	100	100	-71%
1001540523930	Document Shredding	28	39	30	50	25	70	40%
TOTAL - Services		44,568	48,660	61,843	51,290	39,245	77,221	51%
SUPPLIES								
1001540531100	Supplies	2,130	1,131	1,104	2,400	2,163	2,500	4%
1001540531220	Natural Gas	105	39	42	40	-	220	450%
1001540531230	Electricity	933	604	162	650	588	900	38%
1001540531600	Small Equipment	440	320	449	1,500	1,418	-	-100%
TOTAL - Supplies		3,607	2,095	1,758	4,590	4,169	3,620	-21%

Upgrade: HR Clerk to full-time HR Generalist

Employee Asst Program, Flex Spending Admin, New: Learning Management, New: Performance Management, Payroll processing fees

Departmental Budget Requests
Budget Year 2020

	9 MONTHS					PROPOSED		
	12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from	
HUMAN RESOURCES	2016	2017	2018	2019	2019	2020	% Change from	
	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget	NOTES
TOTAL HUMAN RESOURCES	138,386	154,271	141,776	177,718	139,104	262,413	48%	
				55,880	43,413	80,841	44.7%	Total change without personnel

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
CUSTOMER SERVICE		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								
1001590511100	Regular employees	76,217	85,196	73,357	157,335	110,377	189,977	21%
1001590511120	Vacation Pay	5,708	1,889	1,212	-	3,399		
1001590511130	Sick Leave Pay	13,066	2,129	728	-	2,587		
1001590511300	Overtime	294	644	54	100	299	300	200%
1001590512100	Group Insurance	37,034	28,953	15,163	46,694	30,158	68,209	46%
1001590512200	Social Security FICA Contrib	6,744	6,368	7,370	12,013	9,431	14,533	21%
1001590512400	Retirement Contribution	5,283	4,971	4,618	7,067	5,179	8,549	21%
1001590512500	50% Match for 457 Contrib	661	497	459	2,430	1,058	2,493	3%
1001590512700	WORKER'S COMPENSATION	1,745	441	886	1,226	1,176	1,740	42%
1001590512900	other employee expenditures	-	-	-	-	-		
TOTAL - Personnel		146,755	131,089	103,847	226,865	163,663	285,800	26%
SERVICES								
1001590521200	Professional	10,620	8,409	6,881	11,000	8,756	11,000	0%
1001590521300	Technical	13,173	14,352	9,780	15,000	11,538	15,000	0%
1001590522110	Disposal	-	-	-	-	-		
1001590522210	m/r buildings	-	-	991	3,000	2,637	1,455	-52%
1001590522230	m/r vehicles	-	-	707	1,000	675	2,430	143%
1001590523100	Liability Insurance	2,797	3,016	2,304	3,195	3,061	1,175	-63%
1001590523210	Phone/Internet	3,059	5,588	4,267	5,300	2,970	4,201	-21%
1001590523215	postage	28,755	35,016	20,015	36,000	27,502	33,890	-6%
1001590523400	Printing and binding	475	1,692	315	360	210	1,295	260%
1001590523500	Travel	552	596	292	1,000	15	50	-95%
1001590523600	Dues and fees	(15)	-	209	-	-		
1001590523700	Education and training	842	402	1,371	2,500	485	800	-68%
1001590523850	Contract labor	3,460	-	-	-	-	-	
1001590523910	Drug Testing	-	-	100	100	100	200	100%
1001590523930	Document Shredding	119	152	119	200	130	215	8%
1001590523970	BANK/CC FEES & ANALYSIS CHGES	48,987	59,378	51,050	64,800	46,949	64,800	0%
TOTAL - Services		112,823	128,599	98,401	143,455	105,027	136,511	-5%
SUPPLIES								
1001590531100	Supplies	3,037	2,424	3,647	3,000	2,945	4,301	43%
1001590531210	Water/Sewerage	-	-	52	500	301	480	-4%
1001590531220	Natural Gas	494	393	204	660	-	-	-100%
1001590531230	Electricity	11,753	2,532	1,001	3,700	2,590	3,800	3%
1001590531270	Gasoline/diesel	26	-	-	4,800	2,408	7,419	55%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
CUSTOMER SERVICE		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
1001590531300	Food	76	-	-	-	-	100	
1001590531600	Small Equipment	-	1,962	3,319	3,000	460	1,000	-67%
1001590531700	Uniforms	-	-	260	1,000	838	1,000	0%
1001590531710	Operating Supplies	-	-	20	1,100	957	1,055	-4%
TOTAL - Supplies		15,386	7,311	8,502	17,760	10,499	19,155	8%
CAPITAL								
5051590541410	Meter Replacement	-	-	25,260	-	27,035	250,000	Meter Installs for New Builds, Meter Replacement Program
5051590549999	Capital Outlay Distributed	-	-	(25,260)	-	-	(250,000)	
TOTAL - Capital		-	-	-	-	27,035	-	
OTHER COSTS								
1001590573100	Toilet Rebate Program	-	100	100	200	-	200	0%
1001590573980	Collection Agency Fees	-	-	544	1,499	430	800	-47%
1001590574000	Bad Debt - Utility Payments	30,480	(2,323)	40,659	20,000	27,484	20,000	0%
TOTAL - Other Costs		30,480	(2,223)	41,303	21,699	27,914	21,000	-3%
TOTAL CUSTOMER SERVICE		305,444	264,776	252,053	409,779	334,138	462,466	13%
		182,914	143,440	176,666	-3.4%	Total change without personnel		



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Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
BUILDING INSPECTIONS		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								
1007220511100	Regular employees	-	1,640	35,961	63,553	47,245	95,342	50%
1007220511120	Vacation Pay	-	-	200	-	2,468		
1007220511130	Sick Leave Pay	-	-	160	-	2,723		
1007220511300	Overtime	-	-	129	400	527	1,000	150%
1007220512100	Group Insurance	-	175	7,607	8,341	8,800	16,468	97%
1007220512200	Social Security FICA Contrib	-	125	2,756	4,900	4,608	7,294	49%
1007220512400	Retirement Contribution	-	-	-	1,415	460	1,915	35%
1007220512500	50% Match for 457 Contrib	-	12	425	944	836	1,277	35%
1007220512700	Worker's compensation	-	-	768	2,149	2,087	2,736	27%
TOTAL - Personnel		-	1,952	48,006	81,702	69,754	126,032	54%
SERVICES								
1007220521200	Professional	73,591	218,883	-	-	-	-	
1007220522230	m/r vehicles	-	-	-	-	-	500	
1007220523100	Liability Insurance	-	-	-	-	-	685	
1007220523210	Phones/Internet	-	81	798	1,350	1,063	2,106	56%
1007220523500	Travel	-	-	-	250	-	1,500	500%
1007220523700	Education and training	-	-	-	750	-	2,000	167%
TOTAL - Services		73,591	218,964	798	2,350	1,063	6,791	189%
SUPPLIES								
1007220531100	Office Supplies	-	-	270	450	-	500	11%
1007220531220	Natural Gas	-	-	10	40	-	110	175%
1007220531230	Electricity	-	-	162	650	380	600	-8%
1007220531600	Small Equipment	-	-	294	-	-	-	
1007220531700	Uniforms	-	-	1,696	500	-	750	50%
1007220531710	Operating Supplies	-	-	60	500	-	500	0%
TOTAL - Supplies		-	-	2,493	2,140	380	2,460	15%
TOTAL BUILDING INSPECTIONS		73,591	220,915	51,297	86,192	71,197	135,283	57%
		4,490	1,443	9,251	106.0%	Total change without personnel		

**Departmental Budget Requests
Budget Year 2020**

COMMUNITY DEVELOPMENT

PERSONNEL

1007400511100	Regular employees	102,911	102,657	163,260	195,378	137,415	246,313	26%	Addition: Upgrade part-time clerk to full-time.
1007400511120	Vacation Pay	8,350	2,401	2,584	-	3,842			
1007400511130	Sick Leave Pay	3,320	7,099	3,626	-	3,820			
1007400511300	Overtime	466	523	360	500	673	-	-100%	
1007400512100	Group Insurance	22,623	31,298	39,057	40,935	25,089	50,827	24%	
1007400512200	Social Security FICA Contrib	8,145	8,215	12,358	15,023	10,774	18,843	25%	
1007400512400	Retirement Contribution	7,295	6,994	6,157	8,311	6,700	10,372	25%	
1007400512500	50% Match for 457 Contrib	2,098	930	343	1,133	568	1,150	2%	
1007400512700	Worker's compensation	70	1,253	1,595	1,291	1,166	347	-73%	
TOTAL - Personnel		155,277	161,369	229,341	262,571	190,048	327,852	25%	

SERVICES

1007400521200	Professional	46,128	67,863	62,719	125,000	40,062	8,714	-93%	Consultant assistance if needed on grant applications.
1007400521201	Comp Plan Rev - Prof Svcs	-	-	94,880	9,500	6,400		-100%	
1007400521300	Technical	6,365	5,395	4,468	8,000	4,984	6,000	-25%	software subscription fees for entire Community Development Dept.
1007400522220	m/r equipment	-	72	74	-	-	1,000		AutoCAD, ARC GIS, Adobe, Illustrator
1007400522230	m/r vehicles	65	-	787	1,000	103	-	-100%	maintenance on plotters, computers.
1007400523100	Liability Insurance	-	-	1,443	2,500	2,395	832	-67%	
1007400523210	Phone/Internet	5,446	6,092	5,259	7,500	6,113	7,178	-4%	several cell phones and IPADS
1007400523215	postage	2,530	1,634	1,853	5,700	3,577	6,000	5%	all postage associated with rezonings and all other applications associated with the zoning and permitting process.
1007400523300	Advertising	600	3,030	663	3,000	1,480	3,000	0%	sign postings, legal ads as required, etc.
1007400523400	Printing and binding	4,337	3,359	2,949	7,900	7,044	7,500	-5%	New publications of various code revisions and manuals.
1007400523500	Travel	939	828	2,067	6,000	4,670	8,000	33%	travel associated with training for department personnel as well as P & Z and HPC Commissions
1007400523600	Dues and fees	964	215	75	530	555	2,000	277%	Professional Associations dues and fees.
1007400523700	Education and training	945	875	735	3,000	1,505	8,000	167%	Training for all staff plus P & Z and HPC
1007400523910	Drug Testing	-	270	100	220	220		-100%	
1007400523930	Document Shredding	166	102	151	400	123		-100%	

Departmental Budget Requests
Budget Year 2020

Budget Year 2020		9 MONTHS								
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED			
COMMUNITY DEVELOPMENT		2016	2017	2018	2019	2019	2020	% Change from	NOTES	
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget		
1007400523970	BANK/CC FEES & ANALYSIS CHGES	-	-	-	-	11,346				
TOTAL - Services		68,486	89,735	178,223	180,250	90,577	58,224	-68%		
SUPPLIES										
1007400531100	Office Supplies	3,712	5,142	5,254	7,500	7,132	10,000	33%	All office supplies for the department. printers, plotters and other smaller office equipment as might become necessary.	
1007400531220	Natural Gas	195	90	164	250	-	550	120%		
1007400531230	Electricity	1,738	1,946	626	2,075	2,048	3,300	59%		
1007400531270	Gasoline/diesel	600	-	885	1,950	650	-	-100%		
1007400531600	Small Equipment	338	16,781	10,763	7,300	6,646	7,500	3%		
1007400531700	Uniforms	-	32	-	500	480	750	50%		
TOTAL - Supplies		6,582	23,991	17,692	19,575	16,956	22,100	13%		
TOTAL PLANNING & ZONING		230,345	275,095	425,257	462,396	297,581	408,176	-12%		
						199,825	107,532	80,324	-59.8%	Total change without personnel



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**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
CODE ENFORCEMENT		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								
1007450511100	Regular employees	41,587	69,418	45,137	140,799	104,486	81,949	-42%
1007450511120	Vacation Pay	-	-	168	-	2,844		
1007450511130	Sick Leave Pay	-	-	-	-	1,233		
1007450511300	Overtime	-	-	61	500	1,793	2,000	300%
1007450512100	Group Insurance	-	-	3,797	27,373	11,854	21,942	-20%
1007450512200	Social Security FICA Contrib	3,181	5,310	3,451	10,771	7,664	6,269	-42%
1007450512400	Retirement Contribution	-	-	-	6,336	767	3,165	-50%
1007450512500	50% Match for 457 Contrib	-	-	-	-	732	-	
1007450512700	Worker's compensation	134	1,823	2,304	4,041	3,209	2,352	-42%
TOTAL - Personnel		44,902	76,551	54,918	189,820	134,582	117,677	-38%
SERVICES								
1007450522230	m/r vehicles	1,020	992	123	1,500	717	4,000	167%
1007450523100	Liability Insurance	466	503	384	700	671	1,028	47%
1007450523210	Phone/Internet	-	4,001	3,855	4,900	4,457	4,473	-9%
1007450523215	postage	170	218	142	250	218	500	100%
1007450523500	Travel	1,314	3,007	-	200	-	2,000	900%
1007450523700	Education and training	435	2,145	-	500	-	2,000	300%
1007450523930	Document Shredding	33	60	74	250	53	75	-70%
TOTAL - Services		3,438	10,926	4,577	8,300	6,115	14,076	70%
SUPPLIES								
1007450531100	Supplies	1,066	888	543	1,000	677	1,000	0%
1007450531220	Natural Gas	105	39	154	250	-	450	80%
1007450531230	Electricity	2,006	2,038	461	2,050	1,504	2,400	17%
1007450531270	Gasoline/diesel	430	1,803	1,600	4,745	3,052	3,000	-37%
1007450531600	Small Equipment	419	-	-	2,200	2,146	2,600	18%
1007450531700	Uniforms	588	300	126	1,000	460	1,500	50%
TOTAL - Supplies		4,615	5,068	2,884	11,245	7,838	10,950	-3%
TOTAL CODE ENFORCEMENT		52,955	92,545	62,380	209,365	148,535	142,703	-32%
		19,545	13,953	25,026	28.0%	Total change without personnel		

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
ECONOMIC DEVELOPMENT		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								
1007520511100	Regular employees	-	-	37,453	73,700	-	-	-100%
1007520511120	Vacation Pay	-	-	3,770	-	-		
1007520512100	Group Insurance	-	-	5,771	12,847	-	-	-100%
1007520512200	Social Security FICA Contrib	-	-	3,048	5,661	-	-	-100%
1007520512400	Retirement Contribution	-	-	1,539	3,330	1,675	-	-100%
1007520512500	50% Match for 457 Contrib	-	-	1,157	2,220	-	-	-100%
1007520512700	WORKER'S COMPENSATION	-	-	768	459	457	-	-100%
TOTAL - Personnel		-	-	53,506	98,217	2,132	-	-100%
SERVICES								
1007520521200	Professional	-	1,772	4,174	40,050	14,426	11,625	-71%
1007520522210	m/r buildings	-	-	1,588	250	-		-100%
1007520522230	m/r vehicles	-	-	63	250	-		-100%
1007520523100	Liability Insurance	-	-	180	350	335		-100%
1007520523210	Phone/Internet	-	-	463	1,000	405		-100%
1007520523215	postage	-	-	27	200	-		-100%
1007520523300	Advertising	-	-	5,958	200	60		-100%
1007520523400	Printing and binding	-	-	-	100	-		-100%
1007520523500	Travel	-	-	1,465	1,000	153	2,000	100%
1007520523600	Dues and fees	-	-	920	1,500	-		-100%
1007520523700	Education and training	-	-	3,134	1,400	265	1,000	-29%
TOTAL - Services		-	1,772	17,971	46,300	15,644	14,625	-68%
SUPPLIES								
1007520531100	Office Supplies	-	-	185	1,300	1,270		-100%
1007520531210	Water/Sewerage	-	-	-	500	-		-100%
1007520531230	Electricity	-	-	-	450	-		-100%
1007520531270	Gasoline/diesel	-	-	-	200	-		-100%
1007520531600	Small Equipment	-	-	-	640	-		-100%
1007520531700	Uniforms	-	-	-	200	-		-100%
TOTAL - Supplies		-	-	185	3,290	1,270	-	-100%
OTHER COSTS								
1007520572001	Carroll Tomorrow	-	12,500	37,500	50,000	50,000	50,000	0%
1007520572003	Historic Preservation	-	-	26	110	110	-	-100%
TOTAL - Other Costs		-	12,500	37,526	50,110	50,110	50,000	0%
TOTAL ECONOMIC DEVELOPMENT		-	14,272	109,188	197,917	69,156	64,625	-67%

Final Payment will be Q4 of 2020 (in FY2021 budget)

Departmental Budget Requests
Budget Year 2020

ECONOMIC DEVELOPMENT

		9 MONTHS					
12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget	NOTES
			99,700	67,024	64,625	-35.2%	Total change without personnel

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
TOURISM		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								NOTES
1007540511100	Regular Employees	-	-	-	-	-	69,416	Tourism Manager and 1/2 of Coordinator
1007540511120	Vacation Pay	-	-	-	-	-		
1007540511130	Sick Leave Pay	-	-	-	-	-		
1007540511300	Overtime	-	-	-	-	-	2,000	
1007540512100	Group Insurance	-	-	-	-	-	17,120	
1007540512200	Social Security FICA Contrib	-	-	-	-	-	5,310	
1007540512400	Retirement Contribution	-	-	-	-	-	3,124	
1007540512500	50% Match for 457 Contrib	-	-	-	-	-	-	
1007540512700	Worker's compensation	-	-	-	-	-	149	
TOTAL - Personnel		-	-	-	-	-	97,120	
SERVICES								
1007540521200	Professional	-	-	-	-	-	-	
1007540521300	Technical	-	-	-	-	-	-	
1007540522210	m/r buildings	-	-	-	-	-	2,950	
1007540522240	M/R GROUNDS	-	-	-	-	-	-	
1007540523100	Liability Insurance	-	-	-	-	-	245	
1007540523210	Phone/Internet	-	-	-	-	-	1,809	
1007540523215	postage	-	-	-	-	-	1,500	
1007540523300	Advertising	-	-	-	-	-	-	Paid by CVB
1007540523400	Printing and binding	-	-	-	-	-	-	
1007540523500	Travel	-	-	-	-	-	-	Paid by CVB
1007540523600	Dues and fees	-	-	-	-	-	-	
1007540523700	Education and training	-	-	-	-	-	-	Paid by CVB
1007540523910	Drug Testing	-	-	-	-	-	-	
1007540523970	BANK/CC FEES & ANALYSIS CHGES	-	-	-	-	-	-	
TOTAL - Services		-	-	-	-	-	6,503	
SUPPLIES								
1007540531100	Office Supplies	-	-	-	-	-	1,000	
1007540531210	Water/Sewerage	-	-	-	-	-	420	
1007540531230	Electricity	-	-	-	-	-	3,650	
1007540531600	Small Equipment	-	-	-	-	-	-	
1007540531700	UNIFORMS	-	-	-	-	-	-	
1007540531710	Operating Supplies	-	-	-	-	-	1,000	
TOTAL - Supplies		-	-	-	-	-	6,070	

Departmental Budget Requests
Budget Year 2020

TOURISM

		9 MONTHS					PROPOSED	
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from
		2016	2017	2018	2019	2019	Requested Budget	2019 Budget
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)		NOTES
TOTAL TOURISM		-	-	-	-	-	109,693	
		-	-	-	-	-	12,573	Total change without personnel

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
MAIN STREET		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								
1007550511100	Regular employees	65,275	101,564	71,137	126,208	89,158	77,572	-39%
1007550511120	Vacation Pay	500	2,871	1,926	-	2,192		
1007550511130	Sick Leave Pay	413	951	1,143	-	1,602		
1007550511300	Overtime	983	1,952	2,176	1,100	1,631	2,000	82%
1007550512100	Group Insurance	11,089	22,078	16,309	26,454	17,542	12,341	-53%
1007550512200	Social Security FICA Contrib	4,741	7,826	5,634	9,708	7,049	5,934	-39%
1007550512400	Retirement Contribution	2,371	2,837	3,079	5,711	3,504	3,491	-39%
1007550512500	50% Match for 457 Contrib	1,512	1,822	41	-	842	-	
1007550512700	Worker's compensation	84	1,235	1,536	973	938	167	-83%
TOTAL - Personnel		86,967	143,136	102,982	170,154	124,457	101,505	-40%
SERVICES								
1007550521200	Professional	-	5,940	-	-	-	3,000	
1007550521300	Technical	2,864	-	199	-	-	-	
1007550522100	Cleaning Service	2,550	2,500	50	-	-	-	
1007550522210	m/r buildings	36	2,639	1,466	8,100	7,542	3,000	-63%
1007550522230	m/r vehicles	867	200	-	-	-	-	
1007550522240	M/R GROUNDS	-	40	1,550	7,500	4,972	8,200	9%
1007550522320	Rental of equipment and veh	6,216	2,055	1,226	3,800	2,355	3,560	-6%
1007550523100	Liability Insurance	432	466	180	333	319	245	-27%
1007550523210	Phone/Internet	2,974	2,995	2,249	3,200	2,364	1,809	-43%
1007550523215	postage	1,026	415	327	1,100	868	250	-77%
1007550523300	Advertising	4,719	2,423	4,441	7,913	125	4,200	-47%
1007550523400	Printing and binding	1,696	8,376	1,773	800	-	500	-38%
1007550523500	Travel	1,109	4,168	643	1,920	359	4,500	134%
1007550523600	Dues and fees	-	395	1,028	1,167	937	1,847	58%
1007550523700	Education and training	2,145	2,378	1,135	1,500	1,318	2,600	73%
1007550523750	Hospitality	-	-	55	-	658	2,500	
1007550523880	Contract Labor/Programs	7,965	5,612	69,235	90,000	55,717	133,795	49%
1007550523910	Drug Testing & Physicals	100	-	-	-	-	-	
1007550523970	BANK/CC FEES & ANALYSIS CHGES	-	-	675	1,000	690	-	-100%
TOTAL - Services		34,699	40,603	86,233	128,333	78,223	170,005	32%
SUPPLIES								

Moved Tourism Manager and 1/2
Coordinator to separate department

West GA Jazz Festival, I three Summer
Concerts (one offset with ticket sales),
Gold Rush Festival, Sound & Lighting for
all concerts

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
MAIN STREET		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
								NOTES
1007550531100	Office Supplies	2,296	1,459	1,989	2,000	1,082	2,000	0%
1007550531210	Water/Sewerage	-	-	621	900	614	420	-53%
1007550531220	Natural Gas	-	-	-	-	-	-	
1007550531230	Electricity	3,722	2,997	499	5,000	4,976	3,650	-27%
1007550531270	Gasoline/diesel	98	242	512	500	26	-	-100%
1007550531600	Small Equipment	2,859	5,202	859	5,600	2,660	600	-89%
1007550531700	Uniforms	486	-	-	200	-	-	-100%
1007550531710	Operating Supplies	68	-	7,261	3,700	2,026	1,000	-73%
TOTAL - Supplies		9,530	9,899	11,742	17,900	11,384	7,670	-57%
INTERFUND								
1007550552300	Weather Insurance	-	-	1,300	1,800	-	-	-100%
TOTAL - Interfund		-	-	1,300	1,800	-	-	-100%
OTHER COSTS								
1007550573010	Rise-N-Shine Exp	2,217	1,693	653	1,600	1,194	1,600	0%
TOTAL - Other Costs		2,217	1,693	653	1,600	1,194	1,600	0%
TOTAL MAIN STREET		133,413	195,331	202,910	319,787	215,258	280,780	-12%
		149,633	90,802	179,275	19.8%	Total change without personnel		

**Departmental Budget Requests
Budget Year 2020**

PINE MOUNTAIN GOLD MUSEUM

PERSONNEL

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
1006172511100	Regular employees	113,729	122,396	101,086	152,150	97,524	165,726	9%
1006172511120	Vacation Pay	1,263	213	471	-	6,542		
1006172511130	Sick Leave Pay	803	2,607	283	-	18,302		
1006172511200	Seasonal Employees	-	-	884	-	-	20,000	
1006172511300	Overtime	2,408	1,135	14,768	1,100	1,458	1,000	-9%
1006172512100	Group Insurance	12,985	23,657	7,762	25,078	22,296	35,896	43%
1006172512200	Social Security FICA Contrib	9,437	8,976	4,618	11,762	9,189	12,678	8%
1006172512400	Retirement Contribution	3,134	3,946	885	6,762	5,179	5,287	-22%
1006172512500	50% Match for 457 Contrib	-	494	-	1,514	1,019	1,540	2%
1006172512700	Worker's compensation	838	3,150	3,841	4,274	4,074	4,607	8%
TOTAL - Personnel		144,596	166,574	134,598	202,640	165,584	246,733	22%

Seasonal employees for Halloween and Christmas Train

SERVICES

1006172522210	m/r buildings	2,750	4,963	4,712	18,500	10,457	21,500	16%	Maintenace/repair for many buildings at the site
1006172522220	m/r equipment	19,485	19,613	17,107	10,000	5,743	25,000	150%	\$15k - Maintenance repair of train; \$10k for other equipment
1006172522230	m/r vehicles	4,281	81	500	500	-	1,000	100%	
1006172522240	M/R GROUNDS	7,311	27,899	5,977	14,000	9,924	5,000	-64%	Maintenance for trails and signage
1006172523100	Liability Insurance	1,940	2,010	1,536	2,840	2,721	832	-71%	
1006172523210	Phone/Internet	9,989	9,188	5,055	9,667	7,966	8,689	-10%	
1006172523215	postage	39	-	14	500	45	600	20%	
1006172523300	Advertising	4,272	5,885	2,293	13,000	9,406	10,000	-23%	
1006172523400	Printing and binding	404	2,462	1,873	4,000	2,303	4,000	0%	
1006172523500	Travel	273	-	46	750	337	2,910	288%	
1006172523600	Dues and fees	860	1,160	659	1,000	696	1,167	17%	
1006172523700	Education and training	75	-	50	2,000	-	-	-100%	
1006172523880	Contract Labor/Programs	17,413	19,391	-	28,000	17,968	35,000	25%	Halloween and Christmas Train
1006172523910	Pre-employment physicals	40	155	-	140	40	140	0%	
1006172523970	BANK/CC FEES & ANALYSIS CHGES	2,053	5,713	2,406	5,800	1,580	5,800	0%	
TOTAL - Services		71,185	98,522	42,230	110,697	69,185	121,638	10%	

SUPPLIES

1006172531100	Office Supplies	12,487	2,097	1,977	5,200	4,895	4,000	-23%
1006172531210	Water/Sewerage	-	-	12,455	6,000	7,859	11,400	90%
1006172531230	Electricity	10,410	14,177	9,023	10,000	8,679	14,500	45%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
PINE MOUNTAIN GOLD MUSEUM		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
1006172531270	Gasoline/diesel	1,313	1,964	1,726	2,000	972	1,000	-50%
1006172531300	Food	12,428	27,067	20,564	25,000	14,482		-100%
1006172531310	Concessions/Gift Shop	-	-	-	-	425	35,000	Moved to Concession line Moved from Food line
1006172531450	Artifacts and Museum Display	-	-	-	7,000	5,950	5,000	-29%
1006172531600	Small Equipment	7,702	1,676	1,527	14,600	12,507	2,000	-86%
1006172531700	UNIFORMS	-	424	367	4,000	3,172	1,500	-63%
1006172531710	Operating Supplies	18,100	22,815	(1,932)	14,600	13,017	5,000	-66%
1006172531720	Supplies - Agriculture	-	-	-	-	81	5,000	
TOTAL - Supplies		62,440	70,220	45,707	88,400	72,037	84,400	-5%
TOTAL PINE MOUNTAIN		278,220	335,316	222,535	401,737	306,806	452,771	13%
		199,097	141,222	206,038	3.5%	Total change without personnel		

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
JUDICIAL		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
NOTES								
PERSONNEL								
1002650511100	Regular employees	31,672	33,833	24,846	73,283	49,624	74,378	1%
1002650511120	Vacation Pay	2,189	2,197	1,473	-	2,589		
1002650511130	Sick Leave Pay	563	1,131	1,869	-	2,959		
1002650511300	Overtime	4,228	3,657	2,010	2,000	1,642	2,000	0%
1002650512100	Group Insurance	4,726	8,632	6,651	21,052	14,900	21,195	1%
1002650512200	Social Security FICA Contrib	2,904	3,072	2,247	5,606	4,104	5,690	1%
1002650512400	Retirement Contribution	1,659	1,765	1,539	3,298	1,675	3,347	1%
1002650512500	50% Match for 457 Contrib	-	-	563	1,200	666	1,218	1%
1002650512700	Worker's compensation	70	37	29	1,440	52	1,462	1%
TOTAL - Personnel		48,011	54,324	41,227	107,879	78,210	109,289	1%
SERVICES								
1002650521200	Professional Services	-	-	-	-	-	-	
1002650521210	Public Defender	3,120	3,075	2,806	6,333	4,292	4,500	-29%
1002650521221	Judge	34,500	35,000	26,000	41,000	27,000	38,000	-7%
1002650521222	Judge - ProTem	3,000	18,000	14,500	18,000	15,000	18,000	0%
1002650521223	Solicitor	13,006	13,600	5,475	15,500	8,900	15,500	0%
1002650521224	Spanish Interpreter	1,206	829	1,106	740	138	740	0%
1002650521300	Technical	10,310	17,294	11,549	16,000	10,710	16,000	0%
1002650522210	m/r buildings	480	53	-	2,000	1,392	2,000	0%
1002650522220	m/r equipment	129	72	215	200	170	510	155%
1002650523100	Liability Insurance	326	352	215	500	479	245	-51%
1002650523210	Phone/Internet	1,011	1,010	270	1,067	782	800	-25%
1002650523215	Postage	-	-	749	-	-		
1002650523400	Printing and binding	315	504	182	253	174	253	0%
1002650523500	Travel	1,191	1,065	1,246	2,000	1,064	2,000	0%
1002650523600	Dues and fees	595	45	255	600	45	1,000	67%
1002650523700	Education and training	-	325	550	850	550	900	6%
1002650523850	Contract labor	4,595	-	1,314	-	-		
1002650523910	Drug Testing & Physicals	-	-	-	-	-		
1002650523970	Bank/CC Charges	2,350	3,537	270	3,600	240	500	-86%
TOTAL - Services		76,133	94,761	66,703	108,643	70,935	100,948	-7%

SUPPLIES

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
JUDICIAL		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
1002650531100	Supplies	648	585	404	1,000	366	1,000	0%
1002650531220	Natural Gas	-	(193)	-	-	-		
1002650531230	Electricity	301	4,753	3,561	4,800	3,729	5,700	19%
1002650531600	Small Equipment	585	128	-	2,500	1,530	2,500	0%
1002650531700	Uniforms	-	-	-	200	58	350	75% Two employees
TOTAL - Supplies		1,535	5,273	3,965	8,500	5,683	9,550	12%
TOTAL JUDICIAL		125,679	154,358	111,895	225,022	154,828	219,786	-2%
					117,143	76,618	110,498	-5.7% Total change without personnel

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
POLICE		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
NOTES								
PERSONNEL								
1003210511100	Regular employees	1,920,357	2,075,218	1,573,624	2,584,528	1,873,059	2,821,316	9%
1003210511120	Vacation Pay	100,521	87,394	70,727	-	87,535		
1003210511130	Sick Leave Pay	49,048	45,990	38,515	-	57,236		
1003210511300	Overtime	48,203	36,649	51,659	70,000	59,138	70,000	0%
1003210512100	Group Insurance	415,432	539,754	436,753	659,169	438,840	681,194	3%
1003210512200	Social Security FICA Contrib	154,873	164,946	125,778	199,900	151,699	214,010	7%
1003210512400	Retirement Contribution	105,482	103,695	75,426	113,865	83,922	121,591	7%
1003210512500	50% Match for 457 Contrib	12,149	19,560	18,203	27,978	18,884	29,004	4%
1003210512700	Worker's compensation	38,074	35,040	28,698	51,347	48,926	54,971	7%
TOTAL - Personnel		2,844,386	3,108,714	2,419,852	3,706,787	2,819,239	3,992,085	8%
SERVICES								
1003210521200	Professional	5,191	2,391	1,689	5,000	1,285	5,320	6%
1003210521300	Technical	230	-	1,895	62,360	57,324	79,748	28%
1003210522100	Cleaning Service	8,880	8,340	142	-	-	-	
1003210522210	m/r buildings	16,581	14,883	5,309	26,790	11,263	19,014	-29%
1003210522220	m/r equipment	30,330	28,642	26,601	9,022	5,443	11,500	27%
1003210522230	m/r vehicles	68,576	52,005	45,385	52,788	40,583	55,000	4%
1003210523100	Liability Insurance	42,882	46,241	35,335	49,500	47,896	91,181	84%
1003210523210	Phone/Internet	58,049	62,822	56,021	72,500	39,771	77,538	7%
1003210523215	postage	1,427	1,790	1,123	1,800	1,609	1,800	0%
1003210523400	Printing and binding	1,549	2,373	740	2,567	2,208	3,300	29%
1003210523500	Travel	5,593	4,253	5,065	8,000	6,418	10,100	26%
1003210523600	Dues and fees	7,165	6,704	6,128	7,333	5,918	4,055	-45%
1003210523700	Education and training	3,650	2,402	3,678	4,000	1,205	3,500	-13%
1003210523850	Contract labor	2,668	-	-	-	-	-	
1003210523910	Drug Testing & Physicals	350	525	2,342	2,200	1,060	2,200	0%
1003210523920	PREEMPLOYMENT PHYSICALS	1,200	1,115	-	-	-	-	
1003210523930	Document Shredding	1,080	1,260	900	1,400	900	1,400	0%
TOTAL - Services		255,402	235,746	192,352	305,260	222,883	365,656	20%
SUPPLIES								
1003210531100	Office Supplies	16,243	20,112	14,365	25,000	22,373	24,995	0%
1003210531210	Water/Sewerage	-	-	1,680	2,667	1,729	2,520	-6%

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
POLICE		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
1003210531220	Natural Gas	2,051	2,482	2,845	2,500	1,946	3,400	36%
1003210531230	Electricity	17,682	24,989	14,142	22,667	14,464	21,000	-7%
1003210531240	Bottled Gas/Propane	8,866	1,356	(1,114)	-	-	-	
1003210531270	Gasoline/diesel	50,922	84,046	76,154	80,000	68,877	85,000	6%
1003210531300	Food	694	482	353	1,000	425	1,000	0%
1003210531400	Books and periodicals	809	318	82	400	-	-	-100%
1003210531600	Small Equipment	41,966	42,625	14,293	27,000	25,649	50,200	86%
1003210531700	Uniforms	16,897	17,114	12,479	27,100	13,367	34,775	28%
1003210531710	Police Supplies	13,214	14,874	14,747	20,000	19,467	20,000	0%
1003210531715	Awards	1,558	-	-	-	-	-	
1003210531720	Shop with a Cop	17,253	16,446	302	18,000	17,822	18,000	0%
1003210531725	Police Explorers	-	-	419	5,000	5,000	5,000	0%
TOTAL - Supplies		188,153	224,842	150,746	231,334	191,117	265,890	15%
INTERFUND								
1003210552200	Self-Funded Claims	2,137	7,812	4,396	35,000	22,694	35,000	0%
TOTAL - Interfund		2,137	7,812	4,396	35,000	22,694	35,000	0%
TOTAL POLICE		3,294,097	3,577,183	2,767,414	4,278,381	3,255,933	4,658,631	9%
		571,594	436,694	666,546	16.6%	Total change without personnel		

Departmental Budget Requests
Budget Year 2020

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
POLICE EXPLORERS		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget	NOTES
SERVICES									
1003290523500	Travel	1,548	1,254	842	-	-	-		
1003290523650	Dues and fees	2,344	50	-	-	-	-		
1003290523700	Education and training	430	700	177	-	-	-		
TOTAL - Services		4,322	2,004	1,019	-	-	-		
SUPPLIES									
1003290531100	Supplies	2,908	2,996	-	-	-	-		
1003290531300	Food	-	-	414	-	-	-		
1003290531700	UNIFORMS	(31)	-	-	-	-	-		
TOTAL - Supplies		2,878	2,996	414	-	-	-		
TOTAL POLICE EXPLORERS		7,200	5,000	1,433	-	-	-		

Departmental Budget Requests
Budget Year 2020

		9 MONTHS					PROPOSED		
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from	
COMMUNITY SERVICE		2016	2017	2018	2019	2019	Requested Budget	2019 Budget	NOTES
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)			
PERSONNEL									
1003295511100	Regular employees	217	217	12,220	19,385	5,566		-100%	Moved to Grounds Maint
1003295511300	Overtime	-	-	-	-	-			Moved to Grounds Maint
1003295512200	Social Security FICA Contrib	17	17	935	1,651	-		-100%	Moved to Grounds Maint
1003295512700	WORKER'S COMPENSATION	-	-	768	1,624	1,959		-100%	Moved to Grounds Maint
TOTAL - Personnel		234	234	13,923	22,660	7,525	-	-100%	
SERVICES									
1003295522210	m/r buildings	-	-	192	-	-			Moved to Grounds Maint
1003295522220	m/r equipment	-	-	-	450	-		-100%	Moved to Grounds Maint
1003295522230	m/r vehicles	-	-	2,824	1,850	1,806		-100%	Moved to Grounds Maint
1003295523210	Phone/Internet	-	-	-	600	-		-100%	Moved to Grounds Maint
1003295523910	Pre-employment physicals	-	-	35	50	-		-100%	Moved to Grounds Maint
TOTAL - Services		-	-	3,051	2,950	1,806	-	-100%	
SUPPLIES									
1003295531100	Office Supplies	-	-	1,238	1,500	1,227		-100%	Moved to Grounds Maint
1003295531230	Electricity	-	-	-	-	-			Moved to Grounds Maint
1003295531270	Gasoline/diesel	-	-	-	1,500	837		-100%	Moved to Grounds Maint
1003295531700	Uniforms	-	-	-	400	-		-100%	Moved to Grounds Maint
1003295531710	Operating Supplies	-	-	1,246	1,310	1,247		-100%	Moved to Grounds Maint
TOTAL - Supplies		-	-	2,483	4,710	3,311	-	-100%	
TOTAL COMMUNITY SERVICE		234	234	19,458	30,320	12,643	-	-100%	
						7,660	5,118	-	-100.0%
						Total change without personnel			

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
PUBLIC WORKS		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								
1004110511100	Regular employees	97,102	174,724	125,090	163,289	123,015	255,865	57%
1004110511120	Vacation Pay	-	-	6,304	-	7,132		
1004110511130	Sick Leave Pay	-	-	810	-	2,062		
1004110511300	Overtime	52	6	-	-	-	-	
1004110512100	Group Insurance	465	20,603	14,755	28,051	21,436	41,932	49%
1004110512200	Social Security FICA Contrib	7,428	14,634	10,451	12,492	9,779	19,574	57%
1004110512400	Retirement Contribution	5,824	5,917	4,618	7,348	4,719	9,614	31%
1004110512500	50% Match for 457 Contrib	464	1,877	2,030	2,169	1,761	2,213	2%
1004110512600	Unemployment Insurance	-	-	3,960	-	-		
1004110512700	Workers Comp	628	2,084	2,414	7,275	4,414	9,620	32%
TOTAL - Personnel		111,963	219,845	170,432	220,624	174,318	338,818	54%
SERVICES								
1004110521200	Professional	-	-	-	-	-	-	
1004110521300	Technical	400	680	-	-	-	1,000	
1004110522230	m/r vehicles	-	-	1,595	1,000	306	1,000	0%
1004110523100	Liability Insurance	-	1,388	1,185	2,191	2,099	1,150	-47%
1004110523210	Phone/Internet	2,294	3,769	3,597	3,267	2,216	2,310	-29%
1004110523215	postage	-	-	38	20	11	20	0%
1004110523400	Printing and binding	18	-	19	-	-	-	
1004110523500	Travel	1,078	2,502	2,238	3,333	-	2,500	-25%
1004110523600	Dues and fees	983	1,185	3,164	1,467	211	1,000	-32%
1004110523700	Education and training	340	4,158	1,600	3,050	70	2,000	-34%
1004110523910	Drug Testing & Physicals	-	-	-	-	-		
TOTAL - Services		5,113	13,682	13,436	14,328	4,913	10,980	-23%
SUPPLIES								
1004110531100	Supplies	1,303	4,221	2,192	1,100	320	3,000	173%
1004110531210	Water/Sewerage	-	-	-	-	-		
1004110531230	Electricity	-	-	-	-	-		
1004110531270	Gasoline/diesel	145	1,004	1,816	2,133	1,738	2,500	17%
1004110531300	Food	-	-	87	-	-		
1004110531600	Small Equipment	4,447	-	-	3,030	129	2,500	-17%
1004110531700	Uniforms	271	964	769	1,000	-	1,000	0%
TOTAL - Supplies		6,166	6,189	4,863	7,263	2,186	9,000	24%

Departmental Budget Requests
Budget Year 2020

	9 MONTHS					PROPOSED		
	12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from	
PUBLIC WORKS	2016	2017	2018	2019	2019	Requested Budget	2019 Budget	NOTES
	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)			
TOTAL PUBLIC WORKS	123,242	239,716	188,732	242,215	181,417	358,799	48%	
				21,591	7,098	19,980	-7.5%	Total change without personnel

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
STREETS		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								
1004210511100	Regular employees	147,454	205,180	137,011	227,299	147,573	188,292	-17%
1004210511120	Vacation Pay	7,677	6,390	4,551	-	4,829		
1004210511130	Sick Leave Pay	6,637	1,229	142	-	1,789		
1004210511200	Seasonal/Temporary Employees	-	-	-	20,000	18,823	62,000	210%
1004210511300	Overtime	4,141	12,331	6,015	5,000	3,318	5,000	0%
1004210512100	Group Insurance	41,605	53,248	26,355	54,226	31,876	43,553	-20%
1004210512200	Social Security FICA Contrib	11,743	16,592	10,888	18,440	11,631	18,669	1%
1004210512400	Retirement Contribution	8,976	9,876	6,157	8,399	7,007	8,497	1%
1004210512500	50% Match for 457 Contrib	711	1,467	713	1,918	812	1,947	2%
1004210512700	Worker's compensation	9,679	13,286	5,962	10,739	10,052	10,872	1%
TOTAL - Personnel		238,623	319,599	197,795	346,021	237,711	338,830	-2%
SERVICES								
1004210521200	Professional	-	-	4,875	-	-		
1004210522210	m/r buildings	-	25	10	300	-	1,000	233%
1004210522220	m/r equipment	21,124	20,791	8,901	13,000	7,207	13,000	0%
1004210522230	m/r vehicles	15,948	15,563	10,083	13,000	11,638	13,000	0%
1004210522240	M/R ROAD R/W	47,678	48,885	9,406	54,000	38,763	80,000	48%
1004210522250	M/R GROUNDS	58	-	-	-	-		
1004210522320	Rental of equipment and veh	271	635	952	1,000	-	2,000	100%
1004210523100	Liability Insurance	6,059	6,534	4,993	6,923	6,632	3,305	-52%
1004210523210	Phone/Internet	2,278	2,803	2,101	2,800	2,223	2,789	0%
1004210523215	postage	-	-	-	-	-		
1004210523400	Printing and binding	-	174	-	200	14	200	0%
1004210523500	Travel	-	-	-	500	-		-100%
1004210523700	Education and training	1,255	-	-	2,000	1,173	2,000	0%
1004210523910	Drug Testing & Physicals	355	770	880	550	-	500	-9%
TOTAL - Services		95,026	96,179	42,202	94,273	67,649	117,794	25%
SUPPLIES								
1004210531100	Office Supplies	56	1,432	939	1,650	20	1,500	-9%

\$25k for Tree Removal in Subdivisions (should not have been allowed in the first place); \$20k for pothole/utility cut repairs; \$20k for R/W maintenance including shoulder work and all roadside mowing; \$10k for curb and sidewalk repairs.

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
STREETS		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
								NOTES
1004210531210	Water/Sewerage	-	-	309	1,000	362	480	-52%
1004210531230	Electricity	97,074	18,826	25,962	6,000	10,501	14,000	133%
1004210531231	Street Lighting	186,885	340,071	247,593	285,000	230,525	320,000	12%
1004210531270	Gasoline/diesel	11,192	20,256	18,203	20,000	14,573	20,000	0%
1004210531300	Food	-	562	151	400	-	500	25%
1004210531600	Small Equipment	2,295	4,479	7,728	5,000	1,223	5,000	0%
1004210531700	UNIFORMS	2,142	3,046	4,287	5,500	2,106	5,500	0%
								asphalt,patch,concrete
								patch,shovels,brooms,signs nad
								hardware,deicer
1004210531710	Operating Supplies	14,113	31,950	23,844	38,000	23,639	38,000	0%
TOTAL - Supplies		313,758	420,622	329,015	362,550	282,948	404,980	12%
INTERFUND								
1004210552200	CLAIMS	2,728	2,503	198	5,000	11,630	5,000	0%
TOTAL - Interfund		2,728	2,503	198	5,000	11,630	5,000	0%
TOTAL STREETS		650,135	838,903	569,211	807,844	599,938	866,603	7%
		461,823	362,227	527,774	14.3%	Total change without personnel		

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
BUILDING & FLEET MAINTENANCE		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								NOTES
1004900511100	Regular employees	94,379	71,786	88,703	176,386	114,553	176,494	0%
1004900511120	Vacation Pay	3,742	1,511	2,295	-	3,812		
1004900511130	Sick Leave Pay	1,111	2,189	2,331	-	4,733		
1004900511300	Overtime	1,565	3,287	4,115	2,000	6,791	12,500	525%
1004900512100	Group Insurance	24,967	27,055	26,869	43,159	30,623	54,329	26%
1004900512200	Social Security FICA Contrib	7,008	4,494	6,605	12,996	9,503	13,005	0%
1004900512400	Retirement Contribution	4,271	4,229	6,157	6,451	6,700	6,470	0%
1004900512500	50% Match for 457 Contrib	-	-	-	-	-	-	
1004900512700	Worker's compensation	2,443	1,396	1,167	4,381	2,815	4,590	5%
TOTAL - Personnel		139,485	115,945	138,243	245,373	179,530	267,387	9%
SERVICES								
1004900521300	Technical	-	-	1,666	7,399	-	1,500	-80%
1004900522210	m/r buildings	19,105	26,964	3,991	30,000	13,145	26,000	-13%
1004900522220	m/r equipment	6,465	12,742	2,671	4,500	4,364	10,000	122%
1004900522230	m/r vehicles	1,478	2,313	3,965	6,000	4,953	10,000	67%
1004900522240	M/R GROUNDS	12,013	454	8,091	6,320	495	18,500	193%
1004900522320	Rental of equipment and veh	35	2,270	796	4,650	3,540	2,000	-57%
1004900523100	Liability Insurance	6,526	7,037	5,377	9,940	9,522	2,301	-77%
1004900523210	Phone/Internet	3,929	2,706	2,132	4,800	4,247	5,743	20%
1004900523215	postage	5	-	-	-	-		
1004900523500	Travel	-	-	870	1,500	373	2,000	33%
1004900523600	Dues and fees	-	-	177	300	273	1,500	400%
1004900523700	Education and training	129	1,102	752	2,150	918	4,000	86%
1004900523910	DRUG TESTING	-	-	245	550	335	195	-65%
TOTAL - Services		49,684	55,588	30,733	78,109	42,166	83,739	7%
SUPPLIES								
1004900531100	Office Supplies	3,556	1,781	1,677	3,500	3,481	4,500	29%
1004900531210	Water/Sewerage	-	-	2,262	3,283	2,327	3,840	17%
1004900531220	Natural Gas	-	-	-	267	-	-	-100%
1004900531230	Electricity	6,318	10,745	1,697	8,500	6,634	9,500	12%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
BUILDING & FLEET MAINTENANCE		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
1004900531270	Gasoline/diesel	4,545	6,903	5,825	7,083	4,499	10,000	41%
1004900531600	Small Equipment	8,996	24,829	15,388	19,500	16,722	20,000	3%
1004900531700	UNIFORMS	1,107	1,919	1,307	2,500	2,234	4,000	60%
1004900531710	Operating Supplies	916	5,770	5,662	10,000	9,366	12,000	20%
TOTAL - Supplies		25,438	51,945	33,818	54,633	45,263	63,840	17%
INTERFUND								
1004900552200	CLAIMS	-	-	-	-	-	5,000	
TOTAL - Interfund		-	-	-	-	-	5,000	
OTHER COSTS								
1004900571001	Tag & Title Fees	621	148	263	300	219	400	33%
TOTAL - Other Costs		621	148	263	300	219	400	33%
TOTAL BUILDING AND FLEET MAINT		215,229	223,627	203,057	378,415	267,178	420,366	11%
		133,042	87,647	152,979	15.0%	Total change without personnel		

**Departmental Budget Requests
Budget Year 2020**

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
GROUNDS MAINTENANCE		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget	NOTES
PERSONNEL									
1004910511100	Regular employees	-	-	364	152,021	121,155	208,011	37%	Upgrade maintenance tech to Crew Leader
1004910511120	Vacation Pay	-	-	-	-	2,552			
1004910511130	Sick Leave Pay	-	-	-	-	4,498			
1004910511300	Overtime	-	-	-	11,000	10,231	11,000	0%	
1004910512100	Group Insurance	-	-	-	38,477	31,873	42,376	10%	
1004910512200	Social Security FICA Contrib	-	-	364	11,630	10,163	15,913	37%	
1004910512400	Retirement Contribution	-	-	-	2,841	1,381	7,870	177%	
1004910512500	50% Match for 457 Contrib	-	-	-	901	1,194	987	10%	
1004910512700	Worker's compensation	-	-	-	4,773	3,143	8,442	77%	
TOTAL - Personnel		-	-	728	221,643	186,189	294,599	33%	
SERVICES									
1004910522110	Disposal	-	-	-	2,000	-	-	-100%	
1004910522210	m/r buildings	6	548	700	3,000	2,103	15,000	400%	Roof repairs over grounds maintenance
1004910522220	m/r equipment	21,738	4,989	2,107	13,000	13,380	18,000	38%	Mower major repairs
1004910522230	m/r vehicles	13,125	7,985	2,917	8,000	10,596	12,000	50%	9 trucks and trailers to maintain (with community service)
1004910522240	M/R GROUNDS	-	-	-	17,800	10,868	72,300	306%	Grounds beautification and maintenance; sod for field #4; fence repairs; hydroseed
1004910523100	Liability Insurance	-	-	-	-	-	3,501		
1004910523210	Phones & Internet	365	76	-	2,500	982	2,135	-15%	
1004910523500	Travel	-	-	-	125	-	1,000	700%	Playground Inspection Training, Erosion and Sediment Control Red Card training.
1004910523700	Education and training	-	-	-	1,500	1,459	5,000	233%	Playground Inspection Training, Erosion and Sediment Control Red Card training.
1004910523910	DRUG TESTING	-	-	-	675	290	200	-70%	CPR Training, flagging, Blue card and red card renewals, continuing education.
1004910523940	Tipping Fees for Landfill	-	-	-	-	1,085	3,000		Fees to dispose trash picked up by Grounds
1004910523960	Bootcamp	143,513	140,984	82,685	100,000	75,000	100,000	0%	Two Carroll County Crews
TOTAL - Services		178,747	154,582	88,409	148,600	115,763	232,136	56%	
SUPPLIES									

Departmental Budget Requests
Budget Year 2020

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
GROUNDS MAINTENANCE		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget	NOTES
1004910531100	Office Supplies	-	-	-	2,000	1,298	3,500	75%	Increased for addition of Community Service
1004910531230	Electricity	1,981	4,203	2,304	8,667	6,207	8,500	-2%	
1004910531270	Gasoline/diesel	2,002	4,050	6,747	14,000	16,677	21,000	50%	Based on CY + addition of Community Service
1004910531600	Small Equipment	6,229	1,754	2,240	9,000	8,430	10,000	11%	Weedeaters / hand tools / welding equip, blowers, circular saws, chainsaw replacement, edgers, pruners, sprayers, tiller purchase for bed prep for seasonal color replacement.
1004910531700	Uniforms	-	-	-	5,500	1,607	3,000	-45%	mower parts/consumables/ safety equipment + addition of Community Service
1004910531710	Operating Supplies	573	6,876	3,381	9,000	7,196	12,000	33%	
TOTAL - Supplies		10,785	16,883	14,672	48,167	41,415	58,000	20%	
INTERFUND									
1004910552200	CLAIMS	1,849	-	230	-	-	5,000		
TOTAL - Interfund		1,849	-	230	-	-	5,000		
TOTAL GROUNDS MAINTENANCE		191,381	171,465	104,040	418,410	343,367	589,735	41%	
					196,767	157,177	295,136	50.0%	Total change without personnel

**Departmental Budget Requests
Budget Year 2020**

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
PARKS & RECREATION		2016	2017	2018	2019	2019	2020	% Change from	
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budge	2019 Budget	NOTES
PERSONNEL									
1006120511100	Regular employees	370,953	479,905	340,600	358,841	266,271	483,463	35%	Addition: two athletic assistants
1006120511120	Vacation Pay	10,868	9,028	10,331	-	10,484			
1006120511130	Sick Leave Pay	2,731	3,656	3,761	-	2,237			
1006120511200	Summer Camp Employees	24,114	34,347	37,729	40,000	30,558	40,000	0%	
1006120511300	Overtime	5,222	8,651	11,184	7,000	79	5,000	-29%	
1006120512100	Group Insurance	58,190	103,112	80,911	66,311	50,028	86,574	31%	
1006120512200	Social Security FICA Contrib	32,607	41,015	31,499	27,351	23,087	36,985	35%	
1006120512400	Retirement Contribution	23,264	25,554	15,393	20,834	15,524	14,185	-32%	
1006120512500	50% Match for 457 Contrib	2,088	2,707	2,340	2,513	1,913	2,535	1%	
1006120512700	Worker's compensation	6,968	10,884	-	11,939	11,862	12,531	5%	
TOTAL - Personnel		537,004	718,920	546,233	534,789	412,042	681,272	27%	
SERVICES									
1006120521200	PROFESSIONAL	3,380	4,940	51,566	110,000	6,480	73,500	-33%	splash pad design and HVAC design
1006120521300	Technical	500	-	374	5,500	3,200	5,000	-9%	Security monitoring and Software
1006120522100	Cleaning Service	16,670	15,210	-	-	-			
1006120522110	Disposal	5,627	14,740	3,437	4,000	3,663	5,000	25%	
1006120522210	m/r buildings	48,320	51,879	-	20,000	29,164	48,000	140%	
1006120522220	m/r equipment	21,318	14,135	17,861	7,000	7,024	10,000	43%	
1006120522230	m/r vehicles	8,036	4,719	13,674	4,800	3,812	4,000	-17%	
1006120522240	M/R GROUNDS	40,816	77,049	6,460	20,000	37,271	80,000	300%	weed control; infield mix; irrigation; tree removal; move field 1 fence
1006120522310	Rental of railroad property	-	6,337	32,980	6,510	6,508	6,500	0%	
1006120522320	Rental of equipment and veh	2,696	1,500	-	1,500	-	1,500	0%	
1006120523100	Liability Insurance	6,526	7,791	1,102	9,000	8,621	2,520	-72%	
1006120523210	Phone/Internet	27,745	28,106	5,956	20,000	17,407	21,343	7%	
1006120523215	postage	378	358	18,147	400	313	400	0%	
1006120523300	Advertising	728	500	326	-	-			
1006120523400	Printing and binding	1,935	1,901	-	2,090	1,526	2,100	0%	
1006120523500	Travel	3,345	3,012	2,206	3,300	105	2,500	-24%	
1006120523600	Dues and fees	19,174	19,868	1,639	20,600	13,896	20,600	0%	Athletic Associations, Tournaments
1006120523700	Education and training	2,945	3,119	12,055	4,000	1,582	3,000	-25%	GRPA and GPA
1006120523750	Hospitality	5,343	-	2,747	-	-			
1006120523850	Contract labor	156,430	1,197	2,137	-	-			
1006120523875	CONTRACT LABOR/Class Instructo	210	19,280	15,910	22,000	18,030	21,000	-5%	Variable - Based on participation
1006120523885	CONTRACT LABOR/SPORTS	-	55,421	38,831	60,000	44,829	60,000	0%	Variable - Based on number of games and teams

Departmental Budget Requests
Budget Year 2020

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
PARKS & RECREATION		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget	NOTES
1006120523910	DRUG TESTING	860	60	1,355	2,500	1,595	750	-70%	Summer daycamp and new hires
1006120523920	PREEMPLOYMENT PHYSICALS	1,140	2,240	-	-	-	-		
1.00612E+12	Document Shredding	-	-	235	750	665	800	7%	
1006120523970	BANK/CC FEES & ANALYSIS CHGES	4,066	2,853	2,241	2,900	1,754	2,900	0%	
TOTAL - Services		382,521	338,424	234,648	326,850	207,446	371,413	14%	
SUPPLIES									
1006120531100	Office Supplies	1,655	3,211	1,926	3,650	3,133	3,600	-1%	athletic uniforms and equipment; program supplies
1006120531210	Water/Sewerage	-	-	18,291	24,500	19,940	26,400	8%	
1006120531220	Natural Gas	9,497	11,918	9,223	12,800	9,398	12,000	-6%	
1006120531230	Electricity	106,530	118,880	71,762	90,000	75,518	104,500	16%	
1006120531270	Gasoline/diesel	13,005	15,830	15,623	7,000	3,073	5,000	-29%	
1006120531300	Food	110	270	69	450	61		-100%	
1006120531600	Small Equipment	28,025	22,372	3,088	10,000	2,864	10,000	0%	
1006120531700	UNIFORMS	1,719	2,033	1,204	3,250	-	2,000	-38%	
1006120531710	Operating Supplies	153,487	154,018	105,833	120,200	83,694	150,000	25%	
TOTAL - Supplies		314,028	328,532	227,020	271,850	197,681	313,500	15%	
INTERFUND									
1006120552200	Self Funded Claims	-	5,270	36,845	10,000	5,420	6,000	-40%	
TOTAL - Interfund		-	5,270	36,845	10,000	5,420	6,000	-40%	
TOTAL RECREATION		1,233,554	1,391,367	1,044,870	1,143,489	822,589	1,372,186	20%	
					608,700	410,547	690,913	13.5%	Total change without personnel



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Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
RECREATION EVENTS		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
NOTES								
SERVICES								
1006130521200	Professional	-	-	-	-	-		
1006130522320	Rental of equipment and veh	-	5,895	5,245	5,800	2,917	5,800	0%
1006130523300	Advertising	-	7,723	3,999	4,000	3,999	2,500	-38%
1006130523400	Printing and binding	-	660	1,006	1,600	1,883	1,000	-38%
1006130523500	Travel	-	-	-	-	-		
1006130523750	Hospitality	-	3,604	37	2,500	3,090	2,500	0%
1006130523880	Contract Labor/Programs/Events	-	114,408	42,014	45,000	48,521	50,500	12%
fireworks, entertainment, sound, lighting, and stage for July 3rd								
TOTAL - Services		-	132,289	52,301	58,900	60,409	62,300	6%
SUPPLIES								
1006130531100	Office Supplies	-	3,143	-	-	-		
1006130531230	Electricity	-	-	-	-	-		
1006130531300	Food	-	363	-	-	-		
1006130531600	Small Equipment	-	3,141	-	-	-		
1006130531710	Operating Supplies	-	2,255	3,557	5,000	2,534	5,000	0%
PortaJohns, generators								
TOTAL - Supplies		-	8,901	3,557	5,000	2,534	5,000	0%
INTERFUND								
1006130552300	Weather Insurance	-	1,690	5,835	3,500	-		-100%
TOTAL - Interfund		-	1,690	5,835	3,500	-	-	-100%
TOTAL RECREATION EVENTS		-	142,880	61,693	67,400	62,942	67,300	0%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
SENIOR CENTER		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								NOTES
1005500511100	Regular employees	94,734	100,191	80,509	126,030	91,216	127,401	1%
1005500511120	Vacation Pay	932	1,183	2,079	-	3,519		
1005500511130	Sick Leave Pay	3,257	3,480	2,291	-	1,830		
1005500511300	Overtime	2	-	-	-	-	2,000	
1005500512100	Group Insurance	6,838	9,441	6,965	8,415	6,703	8,242	-2%
1005500512200	Social Security FICA Contrib	7,550	8,006	6,462	9,641	7,358	9,746	1%
1005500512400	Retirement Contribution	3,425	3,609	3,079	3,585	3,350	3,616	1%
1005500512500	50% Match for 457 Contrib	-	-	-	-	-	-	
1005500512700	Worker's compensation	1,215	5,940	3,841	4,805	4,754	3,948	-18%
TOTAL - Personnel		117,953	131,919	105,294	152,476	118,731	154,954	2%
SERVICES								
1005500522220	M/R Equipment	2,350	1,450	185	6,100	5,760	1,500	-75%
1005500522230	m/r vehicles	707	412	920	1,000	-	1,500	50%
1005500523100	Liability Insurance	932	1,005	768	1,400	1,341	1,052	-25%
1005500523210	Phone/Internet	3,935	3,822	2,647	4,500	2,836	3,300	-27%
1005500523215	postage	192	167	98	170	172	160	-6%
1005500523250	Cable TV	842	1,183	749	1,300	963	1,300	0%
1005500523500	Travel	-	36	-	-	-		
1005500523600	Dues and fees	-	-	-	-	-		
1005500523700	Education and training	-	-	-	-	-		
1005500523850	Contract labor	2,193	1,737	986	2,000	1,242	2,000	0%
1005500523910	Pre-employment physicals	-	-	-	-	-		
TOTAL - Services		11,151	9,812	6,354	16,470	12,314	10,812	-34%
SUPPLIES								
1005500531100	Supplies	3,446	2,977	2,483	3,000	2,599	3,200	7%
1005500531230	Electricity	-	6,467	10,727	12,100	8,082	12,000	-1%
1005500531270	Gasoline/diesel	1,465	1,556	1,365	2,000	1,140	2,000	0%
1005500531300	Food	64,812	70,624	49,528	67,750	53,514	73,000	8%
1005500531600	Small Equipment	1,000	897	2,049	900	51	1,400	56%
1005500531700	Uniforms	-	558	207	1,200	-	500	-58%
1005500531710	Operating Supplies	144	33	-	800	290		-100%
TOTAL - Supplies		70,867	83,111	66,359	87,750	65,677	92,100	5%
TOTAL SENIOR CENTER		199,971	224,842	178,007	256,696	196,722	257,866	0%

Departmental Budget Requests
Budget Year 2020

SENIOR CENTER

9 MONTHS					PROPOSED		
12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from	NOTES
2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	Requested Budget	2019 Budget	
			104,220	77,991	102,912	-1.3%	Total change without personnel

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
LIBRARY		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
PERSONNEL								
1006510511100	Regular employees	186,530	177,178	156,714	262,374	203,916	272,697	4%
1006510511120	Vacation Pay	6,721	7,034	5,474	-	3,972		
1006510511130	Sick Leave Pay	7,009	7,779	5,428	-	4,333		
1006510511300	Overtime	1,156	3,173	621	1,500	684	1,000	-33%
1006510512100	Group Insurance	42,308	53,914	40,914	60,155	44,580	56,584	-6%
1006510512200	Social Security FICA Contrib	14,861	14,455	12,399	20,072	15,686	20,861	4%
1006510512400	Retirement Contribution	9,360	10,157	10,775	15,349	11,726	11,073	-28%
1006510512500	50% Match for 457 Contrib	391	784	2,374	4,199	3,029	4,448	6%
1006510512700	Worker's compensation	660	619	206	445	414	360	-19%
TOTAL - Personnel		268,995	275,093	234,906	364,094	288,340	367,022	1%
SERVICES								
1006510521200	PROFESSIONAL	7,125	300	-	-	-		
1006510521300	Technical	-	131	-	-	23		
1006510522100	Cleaning Service	8,205	6,291	-	900	-		-100%
1006510522210	m/r buildings	2,015	2,609	5,148	4,500	4,260	10,305	129%
1006510522220	m/r equipment	718	2,414	380	2,000	7		-100%
1006510522230	m/r vehicles	-	-	-	-	-		
1006510522240	M/R GROUNDS	-	2,217	12,181	2,000	256	2,000	0%
1006510522310	Rental of land	-	-	1	1	1		-100%
1006510523100	Liability Insurance	3,020	778	444	799	766	1,101	38%
1006510523210	Phone/Internet	8,080	13,593	9,967	14,500	10,727	12,678	-13%
1006510523215	postage	(361)	307	81	350	82	300	-14%
1006510523300	Advertising	-	558	-	1,000	359	500	-50%
1006510523400	Printing and binding	422	2,647	1,389	2,600	2,679	2,600	0%
1006510523500	Travel	2,994	496	656	500	161		-100%
1006510523600	Dues and fees	-	240	270	1,100	367	1,100	0%
1006510523700	Education and training	945	-	175	-	-		
1006510523850	Contract labor	1,085	4,812	4,007	2,977	2,276	6,000	102%
1006510523910	DRUG TESTING	-	130	100	100	100	100	0%
1006510523970	BANK/CC FEES & ANALYSIS CHGES	-	-	267	500	373		-100%
TOTAL - Services		34,249	37,523	35,065	33,827	22,436	36,684	8%
SUPPLIES								
1006510531100	Office Supplies	23,300	6,800	5,798	5,000	3,326	6,000	20%
1006510531210	Water/Sewerage	-	-	2,060	2,500	1,876	3,000	20%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
LIBRARY		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
1006510531220	Natural Gas	812	2,505	2,455	5,400	3,548	4,400	-19%
1006510531230	Electricity	12,183	31,523	21,677	30,800	21,869	31,200	1%
1006510531300	Food	(2,000)	578	171	500	-	500	0%
1006510531400	Books and periodicals	-	28,615	30,000	30,000	27,414	30,000	0%
1006510531600	Small Equipment	11,564	2,129	1,451	5,240	-	10,414	99%
1006510531700	UNIFORMS	350	-	-	1,200	1,035	900	-25%
1006510531710	Operating Supplies	-	23,368	8,895	10,000	7,981	10,000	0%
TOTAL - Supplies		46,209	95,517	72,507	90,640	67,049	96,414	6%
INTERFUND								
1006510552200	Unfunded Claims	-	-	39,304	-	-		
TOTAL - Interfund		-	-	39,304	-	-	-	
TOTAL LIBRARY		349,453	408,134	381,782	488,561	377,825	500,120	2%
		124,467	89,486	133,098	6.9%	Total change without personnel		

EXPENDITURES

Other Funds

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FUND 210: FEDERAL SEIZURES		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
NOTES								
SUPPLIES								
2103210531600	Small Equipment	-	-	5	100	-		-100%
TOTAL - Supplies		-	-	5	100	-	-	(1)
CAPITAL								
2103210541201	Firing Range	-	-	-	-	-		
2103210542200	Vehicles	98,761	-	-	-	-		
2103210542500	Equipment	-	-	14,075	-	-	1,000	
TOTAL - Capital		98,761	-	14,075	-	-	1,000	
TOTAL FEDERAL SEIZURES		98,761	-	14,080	100	-	1,000	900%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FUND 212: STATE SEIZURES		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
SERVICES								
2123210523700	Education and training	-	-	-	-	-		
TOTAL - Services		-	-	-	-	-	-	
SUPPLIES								
2123210531100	Supplies	-	-	-	-	-		
2123210531600	Small Equipment	-	-	-	100	-		-100%
TOTAL - Supplies		-	-	-	100	-	-	-100%
CAPITAL								
2123210542500	Equipment	-	-	-	1,200	1,200	1,000	-17%
TOTAL - Capital		-	-	-	1,200	1,200	1,000	(0)
OTHER COSTS								
2123210571000	Intergovernmental	-	-	-	-	-	-	
TOTAL - Other Costs		-	-	-	-	-	-	
TOTAL STATE SEIZURES		-	-	-	1,300	1,200	1,000	-23%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FUND 275: HOTEL/MOTEL TAX		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
OTHER COSTS								NOTES
2757540572004	Board of Tourism	-	-	-	-	-	-	
2757540572005	Villa Rica CVB (3.5%)	52,202	75,103	109,905	131,250	81,390	131,250	3.5% of 8% hotel/motel tax
2757540572010	Product Development (1.5%)	-	-	48,274	56,250	19,604	56,250	1.5% of 8% hotel/motel tax
TOTAL - Other Costs		52,202	75,103	158,180	187,500	100,994	187,500	0%
TRANSFERS								
2759000611030	Transfer to Gen Fund (3%)	78,303	86,481	94,205	112,500	80,189	112,500	3% of 8% hotel/motel tax
TOTAL - Other Costs		78,303	86,481	94,205	112,500	80,189	112,500	0%
TOTAL HOTEL/MOTEL TAX		130,505	161,584	252,384	300,000	181,184	300,000	0%



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Departmental Budget Requests
Budget Year 2020

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
FUND 290: CEMETERY		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget	NOTES
SERVICES									
2904950521200	Professional	-	100	406	6,000	6,135	7,000	17%	
2904950521300	Technical	1,385	935	935	935	935	935	0%	
2904950522240	M/R GROUNDS	4,009	912	1,885	10,000	350	500	-95%	
2904950523500	Travel	-	-	498	1,000	758	3,750	275%	
2904950523650	Dues and fees	50	-	25	150	55	200	33%	
2904950523700	Education and training	300	-	-	1,000	-	1,000	0%	
TOTAL - Services		5,744	1,947	3,749	19,085	8,233	13,385	-30%	
SUPPLIES									
2904950531210	Water/Sewerage	-	-	137	288	650	300	4%	
2904950531230	Electricity	-	-	135	288	197	300	4%	
2904950531600	Small Equipment	1,180	-	-	-	-	-		
2904950531710	Operating Supplies	-	350	91	2,000	276	700	-65%	
TOTAL - Supplies		1,180	350	363	2,576	1,123	1,300	-50%	
CAPITAL									
2904950541200	Site Improvements	-	-	8,600	-	-	-		
2904950541310	Mausoleum at Hillcrest	-	-	4,500	-	-	-		
TOTAL - Capital		-	-	13,100	-	-	-		
TOTAL CEMETERY		6,924	2,297	17,212	21,661	9,356	14,685	-32%	

Departmental Budget Requests
Budget Year 2020

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
FUND 320: CARROLL CO SPLOST		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget	NOTES
SERVICES									
3204210521200	PROFESSIONAL SERVICES/ENGINEEI	-	-	-	-	-			
3204210521230	SR 61 NORTH LOOP CONCEPT PH	-	-	-	-	-			
3206120522210	m/r buildings	-	-	-	-	-			
3201510523970	BANK/CC FEES & ANALYSIS CHGES	-	-	-	-	-			
TOTAL - Services		-	-	-	-	-	-		
SUPPLIES									
3206120531600	Small Equipment	-	-	-	-	-			
TOTAL - Supplies		-	-	-	-	-	-		
CAPITAL									
3201320541300	Buildings and Building Improve	-	-	-	135,000	47,585		-100%	
3201320542500	Other Equipment	-	-	-	12,212	-		-100%	
3201535542500	Equipment	-	-	178,626	9,161	5,432		-100%	
3201590541300	Buildings and Building Improve	-	-	-	15,000	15,125		-100%	
3204210541403	Sidewalks	-	-	-	-	-			
3204210541404	North Loop	-	-	-	-	-			
3204210541405	Infrastructure - Road Improvem	-	-	-	-	-			
3204210541409	Eng/Design Mirror LK Connectio	-	-	-	-	-			
3204210541410	STREET IMPROVEMENTS	-	-	20,500	90,500	-		-100%	
3204420541200	Site Improvements	-	1,000	-	-	-			
3204440541430	Water Improvements	249,209	4,656	(61)	-	-			
3204910542500	Equipment	-	-	-	-	-	13,000		60" Rear Discharge Mower
3204950541400	Cemetery	-	-	64,500	10,500	-		-100%	
3205500542200	Vehicles	-	-	-	-	-	91,500		Bus for senior center, delivery vehicle
3206120541200	Fencing	-	-	-	-	-	36,000		Ballfield fencing at Vplex
3206120541206	Fence @ the Mill	19,410	-	-	-	-			
3206120541300	Buildings	-	-	-	-	-	76,000		Audio/visual for Civic Center; Replace doors and door frams at Gold Dust
3206120541302	Splash Pad	-	-	-	-	-			
3206120541303	VR Elementary Gym	20,740	-	-	-	-			
3206120542200	Vehicles	-	-	-	-	-	18,400		Truck for athletic staff
3206510521200	Prof Svcs/Engineering	3,225	-	-	-	-			
3206510541300	Buildings - Library	80,109	-	24,500	-	-	37,257		Dehumidifier at Library
3207220542200	Vehicles	-	-	19,399	-	-			

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FUND 320: CARROLL CO SPLOST		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
3207400542200	Vehicles	-	-	23,373	-	-		
TOTAL - Capital		372,693	5,656	330,836	272,373	68,142	272,157	0%
TRANSFERS								
3209000611350	Operating Transfer W&S	-	-	-	-	-		
TOTAL - Other Costs		-	-	-	-	-	-	
TOTAL CARROLL CO SPLOST		372,693	5,656	330,836	272,373	68,142	272,157	0%

**Departmental Budget Requests
Budget Year 2020**

FUND 321: 2015 CARROLL CO SPLOST

SERVICES

		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	% Change from	NOTES
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	2019 Budget	
3211510523970	BANK/CC FEES & ANALYSIS CHGES	-	-	(35)	-	-			
TOTAL - Services		-	-	(35)	-	-	-		

CAPITAL

3211535542200	Vehicles	-	21,272	-	-	-			
3211535542500	Other Equipment	-	-	-	150,000	91,260		-100%	
3211590541410	Meter Replacements	-	-	-	75,000	43,293		-100%	
3213210541200	Public Safety Memorial	-	-	-	15,000	15,000		-100%	
3213210541300	Buildings and Building Improve	-	-	-	-	-	30,000		HVAC and Vent Pipes at PD
3213210542200	Vehicles	26,502	-	-	-	12,200	163,971		4 vehicles
3213210542500	Other Equipment	-	-	-	28,275	28,275	43,769	55%	Replace radios
3214110542500	Other Equipment	-	-	-	-	-	50,000		Scanner/Plotter and Public Works Office
3214210541410	Street Improvements	-	66,260	385,063	422,479	-	397,750	-6%	Street Improvements
3214210541411	Mirror Lake Connector	-	-	40,666	18,834	70,750	119,285	533%	Mirror Lake Connector
3214210541415	Traffic Calming	-	-	-	6,000	-		-100%	
3214210542200	Vehicles	-	-	52,798	40,435	-	55,000	36%	F350 with Dump Body
3214210542500	Other Equipment	-	-	267,282	-	-			
3214500542500	Other Equipment	-	77,049	-	-	-			
3214320541420	Stormwater Improvements	-	5,655	11,930	13,070	-	44,000	237%	Stormwater - Carroll Co
3214320542200	Vehicles	-	-	-	-	-			
3214440541480	Hydrant Replacements	-	-	-	50,000	20,589		-100%	
3214440542500	Other Equipment	-	-	-	-	-			
3214900542200	Vehicles	-	-	29,501	-	-			
3214900542500	Other Equipment	-	-	-	-	-	40,000		Scissor Lift with Trailer
3214910542200	Vehicles	-	-	-	-	-	70,000		15 passenger van, Crew Cab truck
3215500541300	Buildings and Building Improve	-	-	-	-	-	49,302		HVAC at Senior Center
3216120541200	Site Improvements	-	78,980	-	186,739	-		-100%	
3216120541201	Spring Lake Remediation	-	-	-	-	-			
3216120541204	Playground Equipment	-	-	-	100,000	-		-100%	
3216120541205	Gold Dust Site Improvements	-	-	-	-	-	323,000		Soccer Expansions, Parking Lot, zero-depth water park, irrigation
3216120541300	Buildings and Building Improve	-	37,300	258,672	197,328	40,198	55,000	-72%	Civic Center Remodel
3216120542200	Vehicles	-	-	-	-	-			
3216510541300	Building	1,178,999	-	-	-	-			
3217520541100	Land	-	-	-	75,000	40,261		-100%	
3217550541420	Sidewalk Improvements	-	-	-	125,000	6,069		-100%	
3217550541300	Buildings and Building Improve	-	-	-	-	-			

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FUND 321: 2015 CARROLL CO SPLOST		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
TOTAL - Capital		1,205,501	286,517	1,045,912	1,503,160	367,894	1,441,077	-4%
TRANSFERS								
3219000611350	Transfer to Water/Sewer Fund	-	-	-	-	-		
3219000611410	Transfer for Debt Service	-	644,000	-	-	-		
TOTAL - Other Costs		-	644,000	-	-	-	-	
TOTAL 2015 CARROLL CO SPLOST		1,205,501	930,517	1,045,877	1,503,160	367,894	1,441,077	-4%

Departmental Budget Requests
Budget Year 2020

FUND 322: 2016 DOUGLAS CO SPLOST

SERVICES

		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	% Change from	NOTES
		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	2019 Budget	
3221510523970	BANK/CC FEES & ANALYSIS CHGES	-	80	165	-	72			
TOTAL - Services		-	80	165	-	72	-		

CAPITAL

3221590541410	Meter Replacements	-	-	-	50,000	27,483	100,000	100%	Meter replacements
3223210541100	Sites	-	-	-	-	-			
3223210541300	Buildings and Building Improve	-	-	-	-	-			
3223210542200	Vehicles	-	132,858	188,265	206,697	239,062	57,000	-72%	4 vehicles
3223210542500	Other Equipment	-	-	-	-	-			
3223520571000	Douglas Co Fire/EMS Capital Pr	-	-	98,137	216,591	68,661	157,364	-27%	VR portion of Fire/EMS capital
3224210541410	Street Improvements	-	-	200,000	282,133	-	415,000	47%	Street Improvements
3224210541411	Joint Proj - Mirror Lake Pkwy	-	-	-	-	-			
3224210541412	Warning Signal Conners Rd	-	-	-	77,867	30,000		-100%	
3224210541415	Traffic Calming	-	-	-	6,000	-		-100%	
3224210542200	Vehicles	-	-	-	-	-			
3224210542500	Other Equipment	-	-	-	-	-			
3224320541420	Stormwater Improvements	-	-	-	15,000	-		-100%	
3224330541440	Wastewater Plant	-	39,754	-	245,000	40,928		-100%	
3224330542200	Vehicles	-	21,572	35,000	-	-			
3224440541450	Water & Sewer Pipeline	-	-	-	49,374	-	250,146	407%	Water/Sewer Infrastructure
3224440541455	Lift Stations	-	-	-	-	-			
3224440541480	Hydrant Replacements	-	-	-	50,000	-	50,000	0%	Hydrant Replacements
3224440542500	Equipment	-	-	60,626	-	-			
3224900542200	Vehicles	-	-	-	-	-			
3226120541201	Conners Road Passive Park	-	10,014	18,386	-	-			
3226120541202	Pine Mountain	-	-	-	-	-			
3226120541300	Buildings and Building Improve	-	-	-	-	-			
3226172541200	Site Improvements	-	-	-	6,150	6,150	125,790	1945%	Crossing arms for train track, water fountain, mine shaft staircase, mine of fear - phase I, stonewall repair, electrical service to stage, stone fire ring
3226172541300	Buildings and Building Improve	-	-	-	-	-	6,500		Bathroom and AC at Stockmar Offices
3226172541416	Museum Exhibits	-	-	-	5,600	5,600		-100%	
3226172542500	Other Equipment	-	-	-	-	-	13,688		ATV, Tiller and Hiller, Debris Blower
TOTAL - Capital		-	204,198	600,414	1,210,412	417,884	1,175,488	-3%	

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FUND 322: 2016 DOUGLAS CO SPLOST		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
TRANSFERS								
3229000611300	Transfer to GF Fixed Assets	-	-	-	-	-		
3229000611350	Transfer to Water/Sewer Fund	-	-	-	-	-		
TOTAL - Other Costs		-	-	-	-	-	-	
TOTAL 2016 DOUGLAS CO SPLOST		-	204,278	600,579	1,210,412	417,956	1,175,488	-3%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FUND 335: CAPITAL PROJECTS - ROADS		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
CAPITAL								
3354210541405	Roads - LMIG	180,452	230,693	476,974	180,800	-	175,000	-3%
TOTAL - Capital		180,452	230,693	476,974	180,800	-	175,000	-3%
TOTAL CAPITAL PROJECTS - ROADS		180,452	230,693	476,974	180,800	-	175,000	-3%

Departmental Budget Requests
Budget Year 2020

FUND 350: CAPITAL PROJECTS - GEN FUND

CAPITAL

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
								NOTES
3501110541100	Sites	144,979	3,897	-	-	-		
3501590542200	Vehicles	-	-	-	26,000	23,950		-100%
3503210541300	Buildings and Building Improve	-	-	14,310	12,590	-	41,000	226%
3503210542200	Vehicles	44,157	93,422	2,570	121,937	94,034		-100%
3503210542400	Computers	-	-	-	-	-		
3503210542500	Equipment	36,382	-	12,727	5,000	5,000		-100%
3504110542200	Vehicles	-	-	-	34,500	34,016		-100%
3504210541400	Traffic Calming	-	5,000	-	14,000	-	14,000	0%
3504210541404	North Loop	94,461	430,791	145,528	-	3,749		
3504210541405	Fullerville Trailhead	11,902	630,270	-	-	-		
3504210541406	Gateway	60,200	-	-	-	-		
3504210541411	Roads	10,894	-	-	-	-		
3504210541412	Douglas County Shared Paving	30,326	-	-	-	-		
3504320541212	Drainage Improvements	56,049	-	-	-	-		
3504320541420	Stormwater Improvements	-	-	37,214	-	-		
3504900541300	Avanti Bldg	-	5,660	-	12,880	-		-100%
3504900542500	Equipment	-	-	-	27,599	17,300	6,237	-77%
3504910542200	Vehicles	-	5,391	-	-	-		
3504910542500	Equipment	-	-	-	107,164	100,691		-100%
3504950541400	Site Improvements - Cemetery	-	-	21,000	-	-		
3506120541202	V-Plex Capital	-	-	-	-	-		
3506120541205	Connors Road Passive park	5,600	-	-	-	-		
3506120541300	Building Roof	32,322	-	-	-	-		
3506120541310	Building Improvements	-	-	19,404	-	-		
3506120542200	Vehicles	-	-	-	-	-		
3506120542500	Equipment	9,919	8,640	8,640	13,162	13,162		-100%
3506172541400	Site Improvements	1,312	45	9,000	43,500	43,500		-100%
3506510541300	Buildings	-	-	-	-	-		
3506510542500	Equipment	-	-	-	7,483	7,483		-100%
3507220542200	Vehicles	-	-	15,497	-	-		
TOTAL - Capital		538,503	1,183,116	285,890	425,815	342,886	61,237	-86%
TOTAL CAPITAL PROJECTS - GF		538,503	1,183,116	285,890	425,815	342,886	61,237	-86%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FUND 285: VRPFA SPECIAL REVENUE		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
DEBT SERVICE								NOTES
2858000581100	Bond Principal Payments	240,000	245,000	250,000	260,000	260,000	735,000	183%
2858000582100	Interest - Bonds	1,953,850	1,461,138	1,454,938	1,447,288	725,594	1,443,388	0%
2858000584000	ISSUANCE COSTS	7,400	-	-	-	-	-	
TOTAL - Debt Service		2,201,250	1,706,138	1,704,938	1,707,288	985,594	2,178,388	28%
TRANSFERS								
2859000613000	Pay- refunded bd escrow agent	-	-	-	-	-	-	
TOTAL - Other Costs		-	-	-	-	-	-	
TOTAL VRPFA SPECIAL REVENUE		2,201,250	1,706,138	1,704,938	1,707,288	985,594	2,178,388	28%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
FUND 610: SELF-FUNDED INSURANCE		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
SERVICES								
6101540523970	BANK/CC FEES & ANALYSIS CHGES	-	-	-	-	-		
TOTAL - Services		-	-	-	-	-	-	
OTHER COSTS								
6101540571010	Claims	-	123,807	507,091	1,367,066	760,668	1,502,740	10%
6101540571040	Wellness	-	-	17,110	47,000	13,149	33,720	-28%
6101540571050	Administrative Fees	-	74,918	303,183	473,722	383,829	522,760	10%
6101540571060	Premiums	-	49,485	-	25,000	-	-	-100%
TOTAL - Other Costs		-	248,210	827,383	1,912,788	1,157,646	2,059,220	8%
TOTAL SELF-FUNDED INSURANCE		-	248,210	827,383	1,912,788	1,157,646	2,059,220	8%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS					PROPOSED		NOTES
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from	
FUND 746: TECHNOLOGY FEE		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	Requested Budget	2019 Budget	
CAPITAL									
7463210542500	Other Equipment	-	-	-	75,000	-	42,000	-44%	
TOTAL - Capital		-	-	-	75,000	-	42,000	-44%	
TOTAL TECHNOLOGY FEE		-	-	-	75,000	-	42,000	-44%	

EXPENSES

Enterprise Funds

**Departmental Budget Requests
Budget Year 2020**

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
STORMWATER		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget	NOTES
PERSONNEL									
5064320511100	Regular employees	75,063	84,546	62,654	95,637	70,906	98,029	3%	
5064320511120	Vacation Pay	1,853	4,205	2,570	-	4,158	-		
5064320511130	Sick Leave Pay	472	1,202	1,833	-	2,167	-		
5064320511300	Overtime	-	-	-	133	-	-	-100%	
5064320512100	Group Insurance	17,273	24,826	24,706	31,538	24,678	32,084	2%	
5064320512200	Social Security FICA Contrib	5,655	5,758	4,669	7,316	5,471	7,499	3%	
5064320512400	Retirement Contribution	4,391	4,317	3,079	4,304	3,350	4,411	2%	
5064320512500	50% Match for 457 Contrib	513	63	-	-	-	-		
5064320512700	Worker's compensation	600	1,964	3,663	5,261	5,131	4,367	-17%	
TOTAL - Personnel		105,819	126,880	103,173	144,189	115,862	146,391	2%	
SERVICES									
5064320521200	Professional	4,900	5,900	4,900	147,000	5,400	10,000	-93%	Engineering and design, compliance with stormwater reports and plans. GIS update with stormwater infrastructure.
5064320522200	m/r infrastructure	-	-	948	-	-			
5064320522210	m/r buildings	-	12	-	200	116		-100%	
5064320522220	m/r equipment	5,329	-	-	500	43		-100%	
5064320522230	m/r vehicles	2,602	1,222	538	2,000	1,638	2,000	0%	Normal maintenance on two 4x4 trucks in the fleet
5064320523100	Liability Insurance	559	603	465	860	824	685	-20%	
5064320523210	Phone/Internet	2,593	2,158	1,760	2,783	2,312	2,850	2%	
5064320523215	postage	283	231	118	500	208	350	-30%	
5064320523300	Advertising	-	-	-	-	-	1,000		Public outreach materials
5064320523400	Printing and binding	366	1,706	1,069	2,400	1,374	1,600	-33%	Educational flyers that are to be mailed out with Water Bills annually. \$1,200 to do this. Also will have to print out brochures to place at city hall lobby per the MS4. \$400.
5064320523500	Travel	5	-	-	400	-	300	-25%	
5064320523700	Education and training	305	90	2,150	2,267	190	3,000	32%	Required MS4 Training as outligned in the SWMP. Red card certification for Stormwater Tech. Various training classes.

Engineering and design, compliance with stormwater reports and plans. GIS update with stormwater infrastructure.

Normal maintenance on two 4x4 trucks in the fleet

Public outreach materials

Educational flyers that are to be mailed out with Water Bills annually. \$1,200 to do this. Also will have to print out brochures to place at city hall lobby per the MS4. \$400.

Required MS4 Training as outlined in the SWMP. Red card certification for Stormwater Tech. Various training classes.

Departmental Budget Requests
Budget Year 2020

STORMWATER

Budget Year 2020		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
STORMWATER		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget
								NOTES
5064320523850	Contract labor	31,286	14,956	20,737	23,330	10,034	25,000	7%
5064320523930	Document Shredding	30	44	60	80	36		-100%
TOTAL - Services		48,259	26,923	32,743	182,320	22,174	46,785	-74%

SUPPLIES

5064320531100	Office Supplies	783	779	523	1,000	596	750	-25%	paper, and general supplies
5064320531220	Natural Gas	105	49	107	227	-	220	-3%	
5064320531230	Electricity	933	1,340	328	1,500	649	1,200	-20%	
5064320531270	Gasoline/diesel	2,492	4,761	4,025	4,000	3,309	5,000	25%	Gas prices are rising
5064320531600	Small Equipment	619	1,859	459	2,850	350	2,000	-30%	New safety light bar for 2004 ford F150. \$1500. Back pack blower \$500
5064320531700	UNIFORMS	983	1,119	548	1,000	819	1,200	20%	500 a piece for work boots, shirts, pants, jackets, wtc.
5064320531710	Operating Supplies	3,874	3,061	565	3,700	888	10,000	170%	Rip-rap for various stormwater projects. \$2500. Need to order culvert pipe (Hayes Pipe) 100' of Contech 16ga ultra flo 18" \$24.16 a foot = \$2,416. Need various supplies from Home Depot like concrete, expandable foam, grout, saftey equipment, Etc.
TOTAL - Supplies		9,789	12,968	6,554	14,277	6,612	20,370	43%	

CAPITAL

5064320541420	Stormwater Improvements	-	-	-	52,300	-	-	-100%	
5064320549999	Capital Outlay Distributed	-	-	-	(52,300)	-	-	-100%	
TOTAL - Capital		-	-	-	-	-	-		

OTHER COSTS

5064320561000	Depreciation	-	-	-	-	-			
TOTAL - Other Costs		-	-	-	-	-	-		

TOTAL STORMWATER		163,867	166,771	142,470	340,786	144,648	213,546	-37%	
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196,597	28,786	67,155	-65.8%	Total change without personnel
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Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
UTILITY DIRECTOR		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								NOTES
5054115511100	Regular employees	-	-	-	136,789	105,154	138,588	1%
5054115511120	Vacation Pay	-	-	-	-	4,392	-	
5054115511130	Sick Leave Pay	-	-	-	-	997	-	
5054115511300	Overtime	-	-	-	-	61	-	
5054115512100	Group Insurance	-	-	-	10,889	9,393	13,031	20%
5054115512200	Social Security FICA Contrib	-	-	-	10,442	8,336	10,602	2%
5054115512400	Retirement Contribution	-	-	-	3,642	614	6,236	71%
5054115512500	50% Match for 457 Contrib	-	-	-	1,300	1,047	-	-100%
5054115512700	Worker's compensation	-	-	-	2,904	165	4,269	47%
TOTAL - Personnel		-	-	-	165,966	130,160	172,726	4%
SERVICES								
5054115521200	Professional	-	-	-	150,000	226,234	31,000	-79%
5054115521300	Technical	-	-	-	1,000	180	1,000	0%
5054115522230	m/r vehicles	-	-	-	1,000	139	1,000	0%
5054115523100	Liability Insurance	-	-	-	2,000	1,916	685	-66%
5054115523210	Phone/Internet	-	-	-	3,300	2,309	1,974	-40%
5054115523500	Travel	-	-	-	2,110	863	2,000	-5%
5054115523600	Dues and fees	-	-	-	1,500	1,202	1,500	0%
5054115523700	Education and training	-	-	-	4,390	2,302	3,000	-32%
TOTAL - Services		-	-	-	165,300	235,146	42,159	-74%
SUPPLIES								
5054115531100	Office Supplies	-	-	-	2,925	984	3,000	3%
5054115531270	Gasoline/diesel	-	-	-	2,100	621	2,100	0%
5054115531600	Small Equipment	-	-	-	2,000	26	2,000	0%
5054115531700	UNIFORMS	-	-	-	1,000	74	500	-50%
TOTAL - Supplies		-	-	-	8,025	1,705	7,600	-5%
CAPITAL								
5054115541400	Infrastructure	-	-	-	-	-	1,125,000	Engineering for CIP
5054115549999	Capital Outlay Distributed	-	-	-	-	-	(1,125,000)	
TOTAL - Capital		-	-	-	-	-	-	
OTHER COSTS								
5054115579100	CONTINGENCY	-	-	-	-	-	9,965	
TOTAL - Other Costs		-	-	-	-	-	9,965	

Departmental Budget Requests
Budget Year 2020

UTILITY DIRECTOR

		9 MONTHS					PROPOSED	
12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019				
2016	2017	2018	2019	2019	2020	% Change from	NOTES	
ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget		
TOTAL UTILITY DIRECTOR		-	-	-	339,291	367,010	232,451	-31%
					173,325	236,850	49,759	-71.3% Total change without personnel

Departmental Budget Requests
Budget Year 2020

WASTEWATER TREATMENT PLANT

PERSONNEL

		9 MONTHS					PROPOSED		% Change from 2019 Budget	NOTES
12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	2019	2020	2019		
ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	Requested Budget	Requested Budget	Requested Budget	Requested Budget	Requested Budget
5054330511100	Regular employees	273,504	298,598	255,358	416,047	310,202	423,083	2%		
5054330511120	Vacation Pay	10,917	13,545	10,890	-	10,825	-			
5054330511130	Sick Leave Pay	7,494	7,320	6,692	-	9,325	-			
5054330511300	Overtime	16,290	12,842	14,522	16,000	16,629	17,500	9%		
5054330512100	Group Insurance	55,281	73,402	66,604	95,430	70,297	95,622	0%		
5054330512200	Social Security FICA Contrib	23,421	25,217	20,726	30,988	25,434	31,496	2%		
5054330512400	Retirement Contribution	15,457	16,262	30,178	18,228	15,076	18,527	2%		
5054330512500	50% Match for 457 Contrib	2,418	3,117	2,746	4,281	2,611	4,379	2%		
5054330512600	Unemployment Insurance	4,620	-	-	-	-	8,687			
5054330512700	Worker's compensation	4,343	5,846	5,083	9,547	9,415	-	-100%		
TOTAL - Personnel		413,746	456,149	412,797	590,521	469,814	599,293	1%		

SERVICES

5054330521200	Professional	9,642	6,115	-	200	180	-	-100%		
5054330521300	Technical	3,900	-	-	-	-	-			
5054330521800	Lab Services	20,809	17,846	16,512	18,000	17,890	20,000	11%		Testing at North Plant, West Plant, and for Sludge
5054330522110	Disposal	34,754	59,761	30,332	41,000	14,419	25,350	-38%		Disposal fees to Grady and to Waste Industries, outsourced if truck is down
5054330522200	Repairs and maintenance	-	3,093	-	-	-	-			
5054330522210	m/r buildings	14,618	13,366	9,109	18,000	8,318	13,500	-25%		\$138K LIFT STATIONS: Annual Maintenance, Generator, Guide Rails, Contol needs; Annual preventative maintenance at North Plant and West Plant
5054330522220	m/r equipment	178,421	132,444	76,091	105,000	81,125	187,500	79%		Increased for sludge truck repairs
5054330522230	m/r vehicles	9,553	12,991	6,926	9,000	7,742	10,950	22%		
5054330522240	M/R GROUNDS	5,629	1,370	1,061	2,500	-	1,550	-38%		
5054330522320	Rental of equipment and veh	-	1,527	455	3,500	2,086	1,100	-69%		
5054330523100	Liability Insurance	16,780	18,094	13,827	22,000	21,074	9,296	-58%		
5054330523210	Phone/Internet	20,277	17,787	11,719	18,000	14,592	17,121	-5%		
5054330523215	postage	250	31	-	100	41	50	-50%		
5054330523300	Advertising	-	-	10	20	20	20	0%		
5054330523400	Printing and binding	-	57	163	80	-	80	0%		
5054330523500	Travel	175	-	963	1,500	-	1,050	-30%		
5054330523600	Dues and fees	74	58	-	750	15	75	-90%		
5054330523700	Education and training	795	3,130	1,131	3,500	640	3,400	-3%		

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
WASTEWATER TREATMENT PLANT		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
5054330523840	CONTRACT LABOR	-	-	-	3,000	3,000		-100%
5054330523850	CONTRACT LABOR/SLUDGE PICKUP	2,615	-	-	-	-		
5054330523910	DRUG TESTING	60	180	300	500	100	500	0%
5054330523911	Land Fill Fees	11,006	-	-	-	-		
TOTAL - Services		329,357	287,850	168,597	246,650	171,242	291,542	18%
SUPPLIES								
5054330531100	Office Supplies	10,223	2,203	1,882	3,500	1,861	2,975	-15%
5054330531110	Chemicals	180,354	158,270	113,576	154,000	96,711	162,860	6%
5054330531210	Water/Sewerage	-	-	43,923	64,000	60,906	84,000	31%
5054330531230	Electricity	337,046	354,995	278,396	350,000	279,869	403,000	15%
5054330531270	Gasoline/diesel	4,406	8,643	12,611	18,500	14,096	17,600	-5%
5054330531600	Small Equipment	11,815	3,406	5,059	5,000	4,600	5,410	8%
5054330531700	UNIFORMS	5,066	3,257	730	4,500	3,419	4,905	9%
5054330531710	Operating Supplies	27,594	17,375	18,134	22,000	17,068	25,000	14%
TOTAL - Supplies		576,505	548,151	474,310	621,500	478,531	705,750	14%
CAPITAL								
5054330541200	LIFT STATIONS	6,500	-	20,263	-	-	67,000	
5054330541212	EDGE RD LIFT STATION	-	-	5,750	-	-		
5054330541300	Capital Outlay - N WWTP	-	-	-	140,000	-		-100%
5054330541303	Sewer Plant Roof	30,432	-	-	-	-		
5054330541400	Infrastructure	-	-	-	-	-	251,000	
5054330542200	Vehicles	-	-	-	-	-	60,000	
5054330542500	Equipment	25,317	170,469	9,600	244,100	131,885	9,000	-96%
5054330542501	New Ultra Viloent Light Unit	21,954	-	-	-	-		
5054330549999	Capital Outlay Distributed	(85,494)	(190,869)	(35,613)	(384,100)	(69,972)	(387,000)	1%
TOTAL - Capital		(1,291)	(20,400)	-	-	61,913	-	
INTERFUND								
5054330552200	SELF FUNDED CLAIMS	-	-	-	5,000	-	5,000	0%

Departmental Budget Requests
Budget Year 2020

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
WASTEWATER TREATMENT PLANT		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget	NOTES
TOTAL - Interfund		-	-	-	5,000	-	5,000	0%	
OTHER COSTS									
5054330561000	Depreciation	882,642	890,867	665,181	900,000	750,000	900,000	0%	
TOTAL - Other Costs		882,642	890,867	665,181	900,000	750,000	900,000	0%	
TOTAL WASTEWATER		2,200,959	2,162,616	1,720,886	2,363,671	1,931,499	2,501,586	6%	
					1,773,150	1,461,685	1,902,292	7.3%	Total change without personnel

**Departmental Budget Requests
Budget Year 2020**

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
WATER TREATMENT PLANT		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								NOTES
5054420511100	Regular employees	129,746	193,855	158,534	267,978	183,917	288,966	8%
5054420511120	Vacation Pay	8,300	6,813	11,468	-	10,965	-	
5054420511130	Sick Leave Pay	664	2,627	1,341	-	7,445	-	
5054420511300	Overtime	54,394	31,142	21,776	17,000	33,923	17,000	0%
5054420512100	Group Insurance	31,273	57,220	45,161	73,918	44,514	75,813	3%
5054420512200	Social Security FICA Contrib	13,783	17,115	13,706	20,500	17,284	22,106	8%
5054420512400	Retirement Contribution	12,503	11,900	15,838	12,059	8,682	13,003	8%
5054420512500	50% Match for 457 Contrib	-	1,637	3,084	4,287	3,029	4,399	3%
5054420512700	Worker's compensation	6,913	3,311	9,474	5,654	5,480	6,097	8%
TOTAL - Personnel		257,575	325,744	280,506	401,396	315,239	427,384	6%
SERVICES								
5054420521200	Professional	3,515	73,838	923	-	-		
5054420521800	Lab Services	21,740	20,762	16,250	21,480	20,697	23,600	10%
5054420522210	m/r buildings	32,249	10,099	10,780	20,000	2,151	20,000	0%
							18,420	
5054420522220	m/r equipment	96,725	138,778	24,152	57,720	39,621		-68%
5054420522230	m/r vehicles	2,008	2,832	2,590	2,800	11	2,800	0%
5054420522240	M/R GROUNDS	396	22	48	500	-	500	0%
5054420523100	Liability Insurance	-	2,082	1,774	2,460	2,356	5,822	137%
5054420523210	Phone/Internet	2,560	5,978	4,141	6,400	4,075	5,373	-16%
5054420523215	postage	558	294	368	5,394	3,560	1,776	-67%
5054420523400	Printing and binding	-	420	2,220	2,420	1,112	420	-83%
5054420523500	Travel	-	-	108	760	457	660	-13%
5054420523600	Dues and fees	710	635	1,264	1,505	945	1,690	12%
							5,250	
5054420523700	Education and training	564	1,641	533	3,500	2,694		50%
5054420523820	WATER TANK MAINTENANCE	24,914	24,914	24,914	27,000	-	25,000	-7%
5054420523910	DRUG TESTING	-	-	-	350	330	150	-57%
TOTAL - Services		185,938	282,295	90,065	152,289	78,009	112,261	-26%
SUPPLIES								
5054420531100	Office Supplies	10,473	1,437	1,151	3,000	2,157	3,199	7%
5054420531110	Chemicals	19,849	91,767	70,142	148,877	88,286	179,632	21%
5054420531210	Water/Sewerage	-	-	95	300	133	180	-40%

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
WATER TREATMENT PLANT		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
5054420531230	Electricity	69,046	64,354	57,593	80,000	68,027	90,000	13%
5054420531240	Bottled Gas	936	221	187	750	555	1,000	33%
5054420531270	Gasoline/diesel	698	941	781	2,130	1,608	1,800	-15%
5054420531510	water purchases	994,576	446,584	249,832	384,100	302,857	450,000	17%
5054420531600	Small Equipment	4,326	8,683	8,382	9,400	5,315	5,935	-37%
5054420531700	Uniforms	599	1,703	378	3,000	968	3,000	0%
5054420531710	Operating Supplies	14,461	20,345	5,239	12,000	9,066	16,087	34%
TOTAL - Supplies		1,114,965	636,037	393,780	643,557	478,973	750,833	17%
CAPITAL								
5054420541210	Site Improv Capital Projects	-	-	-	-	-	250,000	Lake Cowan Raw Water Pump Station
5054420541300	Buildings	20,400	-	-	-	-		
5054420541303	Water Plant Roof	-	-	-	-	-		
5054420542200	Wtr Plt Vehicles	-	-	21,399	-	-		
5054420542500	Water Plant Equipment	54,245	48,166	8,744	-	-		
5054420549999	Capital Outlay Distributed	(73,514)	(55,816)	(30,143)	-	-	(250,000)	
TOTAL - Capital		1,131	(7,650)	-	-	-	-	
INTERFUND								
5054420552200	CLAIMS	-	-	-	5,000	-	5,000	0%
TOTAL - Interfund		-	-	-	5,000	-	5,000	0%
OTHER COSTS								
5054420561000	Depreciation	51,466	54,056	43,467	61,000	50,833	61,000	0%
TOTAL - Other Costs		51,466	54,156	43,567	61,000	50,833	61,000	0%
TOTAL WATER TREATMENT		1,611,075	1,290,582	807,918	1,263,242	923,055	1,356,479	7%
		861,846	607,815	929,094	7.8%	Total change without personnel		

Departmental Budget Requests
Budget Year 2020

DISTRIBUTION & COLLECTION

PERSONNEL

		9 MONTHS					PROPOSED		
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from	
		2016	2017	2018	2019	2019	Requested Budget	2019 Budget	NOTES
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)			
5054440511100	Regular employees	307,253	356,920	296,786	463,410	311,741	539,864	16%	Addition: Dist/Coll Technician
5054440511120	Vacation Pay	12,015	9,215	5,633	-	8,450	-		
5054440511130	Sick Leave Pay	6,908	6,526	10,453	-	15,434	-		
5054440511200	Seasonal/Temporary Employees	-	-	-	15,000	9,057	31,000	107%	Using temp service
5054440511300	Overtime	18,640	25,634	32,759	40,000	33,543	40,000	0%	
5054440512100	Group Insurance	57,529	98,361	78,319	110,834	78,136	158,797	43%	
5054440512200	Social Security FICA Contrib	22,573	26,959	21,972	35,087	25,454	42,055	20%	
5054440512400	Retirement Contribution	12,314	14,512	37,483	19,415	18,733	23,496	21%	
5054440512500	50% Match for 457 Contrib	1,623	934	769	2,135	1,334	2,173	2%	
5054440512700	Worker's compensation	15,805	6,958	(149)	20,433	8,997	24,491	20%	
TOTAL - Personnel		454,660	546,150	484,157	706,314	510,879	861,876	22%	

SERVICES

5054440521200	Professional	12,646	18,136	157,954	-	-	-		
5054440521300	Technical	2,128	1,231	840	-	-	-		
5054440522200	m/r infrastructure	-	23,636	2,761	58,000	35,833	69,800	20%	\$70k for Right of way maintenance
5054440522210	m/r buildings	1,189	324	50	20,000	14,507	2,000	-90%	
							12,000		Includes parts, repair charges and maintenance parts to small equipment. Commercial meter calibration
5054440522220	m/r equipment	7,814	10,733	5,592	12,000	10,082		0%	
							16,000		Includes parts, repair charges and maintenance to vehicles, Other items include city logo, fire extinguishers, tool boxes, replacement windshields.
5054440522230	m/r vehicles	37,712	18,926	12,078	16,000	12,283		0%	
5054440522240	M/R ROADS R/W	-	-	5,464	9,500	3,675		-100%	
5054440522320	Rental of equipment and veh	-	75	93	20,200	18,130	200	-99%	
5054440523100	Liability Insurance	5,830	5,257	3,976	7,351	7,042	4,259	-42%	
5054440523210	Phone/Internet	5,681	6,189	4,551	7,733	5,027	12,642	63%	
5054440523215	postage	541	579	322	600	359	600	0%	
5054440523400	Printing and binding	110	315	796	1,000	145	500	-50%	
5054440523500	Travel	-	577	238	1,050	-	2,000	90%	
5054440523600	Dues and fees	3,147	2,903	2,861	4,667	3,986	5,000	7%	
5054440523700	Education and training	7,752	3,058	8,900	4,500	4,131	5,500	22%	

**Departmental Budget Requests
Budget Year 2020**

DISTRIBUTION & COLLECTION

Budget Year 2020		9 MONTHS							
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED		
DISTRIBUTION & COLLECTION		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget	NOTES
							8,500		Includes yearly backflow testing of the city's backflow devices, exploratory digging, flow test and animal removal services.
5054440523850	Contract labor	-	2,000	23,360	17,050	17,050		-50%	
5054440523910	DRUG TESTING	140	55	370	800	400	800	0%	
5054440523920	PREEMPLOYMENT PHYSICALS	60	190	-	-	-			
TOTAL - Services		84,751	94,184	230,207	180,451	132,649	139,801	-23%	

SUPPLIES

5054440531100	Office Supplies	4,345	4,127	4,155	4,500	3,281	4,500	0%	Two new computers will be needed due to upgrade of Windows 10. One laptop and one desktop will be needed. This is in addition to normal small tool purchases. The cost is \$725 per employee. This includes 5- pants & shirts, 1 pair of boots, 2 hats, jacket and coveralls for 12 employees. Operating supplies consist of all parts, fittings and pipe for water/sewer utility repair or installments. Road signage, road plates, batteries/chargers, personal protective equipment, road and yard repair products. Paints and flags for locator.
5054440531210	Water/Sewerage	-	-	-	-	-			
5054440531230	Electricity	19,149	6,335	3,858	6,500	6,903	9,500	46%	
5054440531270	Gasoline/diesel	11,878	19,600	21,849	20,000	19,864	25,000	25%	
5054440531600	Small Equipment	16,617	8,338	17,844	12,500	12,081	15,300	22%	
5054440531700	UNIFORMS	4,517	5,797	4,700	6,500	4,385	8,700	34%	
5054440531710	Operating Supplies	28,980	64,746	86,705	109,000	99,497	149,000	37%	
TOTAL - Supplies		85,485	108,944	139,111	159,000	146,011	212,000	33%	

CAPITAL

5054440541210	Site Improvement Capital Projs	-	-	5,750	-	13,445	150,000		Building for Dist/Coll at old west plant
5054440541300	Water Improvements	-	-	3,970	-	-			
5054440541410	Meters	3,605	59,743	47,427	-	42,018			
5054440541411	PRV Replacements	-	-	-	25,000	-	25,000	0%	PRV replacements
5054440541412	Standpipe Replacements	-	-	12,300	-	-			
5054440541420	Water System Improvements	-	10,585	6,950	-	-			
5054440541430	Sewer System Improvement	-	-	-	-	-			

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
DISTRIBUTION & COLLECTION		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget
								NOTES
5054440541450	Water & Sewer Pipeline	-	-	-	-	139,756		
5054440541460	Service Lines and Meters	-	-	-	-	2,978	100,000	
5054440541480	Hydrant Replacement Proj	-	-	3,316	-	-	50,000	
5054440542200	Vehicles	-	40,648	94,021	-	-	77,665	
5054440542500	Equipment	3,397	-	4,995	176,194	150,133	12,000	-93%
5054440549999	Capital Outlay Distributed	-	(120,755)	(178,729)	(201,194)	(180,172)	(414,665)	106%
TOTAL - Capital		7,002	(9,779)	-	-	168,158	-	
INTERFUND								
5054440552200	SELF FUNDED CLAIMS	-	-	-	5,000	-	5,000	0%
TOTAL - Interfund		-	-	-	5,000	-	5,000	0%
OTHER COSTS								
5054440561000	Depreciation	537,082	557,675	427,269	600,000	500,000	600,000	0%
TOTAL - Other Costs		537,082	557,675	427,269	600,000	500,000	600,000	0%
TOTAL DISTRIBUTION & COLLECTIC		1,168,979	1,297,173	1,280,743	1,650,765	1,457,696	1,818,677	10%
		944,451	946,817	956,801	1.3%	Total change without personnel		

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
SANITATION & SOLID WASTE		2016	2017	2018	2019	2019	2020	% Change from
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2019 Budget
PERSONNEL								NOTES
5404500511100	Regular employees	88,231	95,299	125,162	183,841	143,390	197,782	8%
5404500511120	Vacation Pay	1,937	3,700	7,906	-	5,685	-	
5404500511130	Sick Leave Pay	3,424	4,575	2,596	-	5,463	-	
5404500511300	Overtime	1,137	4,209	3,065	6,000	547	2,000	-67%
5404500512100	Group Insurance	23,674	32,159	36,278	63,792	48,510	71,135	12%
5404500512200	Social Security FICA Contrib	7,006	8,092	9,846	14,427	11,120	15,035	4%
5404500512400	Retirement Contribution	8,676	6,163	45,090	13,887	11,419	8,844	-36%
5404500512500	50% Match for 457 Contrib	968	1,394	1,229	895	1,614	892	0%
5404500512700	Worker's compensation	9,354	6,792	12,896	19,119	18,617	12,421	-35%
TOTAL - Personnel		144,407	162,382	244,068	301,961	246,366	308,108	2%
SERVICES								
5404500522110	Disposal (garbage pickup)	582,608	623,048	511,203	650,595	546,756	740,000	14% Based on CY + 3% CPI growth
5404500522220	m/r equipment	12,374	11,862	6,336	11,825	9,551	11,800	0%
5404500522230	m/r vehicles	24,657	36,516	35,899	20,000	7,906	20,000	0%
5404500522320	Rental of equipment and veh	-	-	-	7,500	4,910	7,500	0%
5404500523100	Liability Insurance	5,922	6,031	4,609	8,000	7,663	3,228	-60%
5404500523210	Phone/Internet	1,681	1,816	1,419	3,800	2,161	3,432	-10%
5404500523215	postage	-	-	-	-	-	-	
5404500523400	Printing and binding	-	-	-	500	385	520	4%
5404500523700	Education and training	-	-	-	2,000	-	2,000	0%
5404500523910	DRUG TESTING	-	40	-	465	265	500	8%
5404500523940	Tipping Fees	44,038	75,650	66,007	-	-	55,000	Solid Waste pickups
TOTAL - Services		671,281	754,962	625,473	704,685	579,597	843,980	20%
SUPPLIES								
5404500531100	Office Supplies	448	358	342	1,000	235	1,000	0%
5404500531230	Electricity	7,324	3,808	505	6,000	4,976	7,100	18%
5404500531270	Gasoline/diesel	9,591	11,074	16,348	21,000	14,883	20,000	-5%
5404500531600	Small Equipment	-	-	90	500	26	500	0%
5404500531700	Uniforms	2,061	2,356	1,723	3,000	1,255	3,000	0%
5404500531710	Operating Supplies	63	625	883	4,000	293	2,000	-50%
TOTAL - Supplies		19,488	18,221	19,891	35,500	21,668	33,600	-5%
CAPITAL								
5404500542500	Other Equipment	-	-	3,030	-	-	-	

Departmental Budget Requests
Budget Year 2020

		9 MONTHS						
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	PROPOSED	
SANITATION & SOLID WASTE		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budge	% Change from 2019 Budget
								NOTES
5404500549999	Capital Outlay	-	-	(3,030)	-	-	-	
TOTAL - Capital		-	-	-	-	-	-	
INTERFUND								
5404500552200	Self Funded Claims	-	-	-	675	152	5,000	641%
TOTAL - Interfund		-	-	-	675	152	5,000	641%
OTHER COSTS								
5404500561000	Depreciation	4,667	9,232	32,253	64,714	53,928	45,000	-30%
5404500579100	CONTINGENCY	-	-	-	-	-	2,353	
TOTAL - Other Costs		4,667	9,232	32,253	64,714	53,928	47,353	-27%
TOTAL SOLID WASTE		839,844	944,797	921,684	1,107,535	901,711	1,238,042	12%
		805,574	655,346	929,933	15.4%	Total change without personnel		

EXPENDITURES

Other

Departmental Budget Requests
Budget Year 2020

		9 MONTHS					PROPOSED		NOTES
		12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019	2020	% Change from	
OTHER		2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	Requested Budget	2019 Budget	
CUSTODY OF PRISONERS									
1003226552200	CLAIMS	-	-	34,098	10,000	23,933	40,000	300%	Medical insurance claims for arrestees and inmates
1003226571000	Intergovernmental	-	1,715	5,040	9,500	5,740	11,500	21%	Housing of inmates at jail
TOTAL - Custody of Prisoners		-	1,715	39,138	19,500	29,673	51,500	164%	
FIRE									
1003520571000	Intergovernmental	-	373,791	403,173	392,000	-	460,000	17%	40% of Insurance Premium Tax paid to Douglas Co for Fire protection
TOTAL - Fire		-	373,791	403,173	392,000	-	460,000	17%	
ANIMAL CONTROL									
1003910572000	Payment to other agencies	-	9,435	50,646	70,000	48,966	70,000	0%	Animal Control paid to Douglas County
TOTAL - Animal Control		-	9,435	50,646	70,000	48,966	70,000	0%	
OPERATING TRANSFERS - GENERAL FUND									
1009000611021	Transfer to GF Capital Project	-	743,053	203,856	339,076	244,812	61,237	-82%	General Fund Capital projects
1009000611031	Transfer to Capital - Roads	-	48,748	90,865	-	-			
1009000611140	Transfer to Public Fac. Auth.	-	44,523	-	-	-			
1009000611506	Operating Transf to Stormwater	-	-	-	340,786	170,393	213,546	-37%	Subsidy for Stormwater
1009000611540	Operating Trans to Solid Waste	-	-	-	-	-			
TOTAL - Operating Transfers - GF		-	836,324	294,720	679,862	415,205	274,783	-60%	
DEBT SERVICE - WATER/SEWER FUND									
5058000582301	GEFA Interest	-	1,194	3,326	108,000	2,638	108,000	0%	Projected GEFA interest
5058000583000	Fiscal agent fees	-	-	4,500	7,500	2,000	7,500	0%	Bond fees
TOTAL - Debt Service - W/S		-	1,194	7,826	115,500	4,638	115,500	0%	
OPERATING TRANSFERS - WATER/SEWER FUND									
5059000611035	Transfer Out - VRPFA	-	(44,523)	1,705,269	1,707,388	1,587,005	2,178,488	28%	Bond Payments
5059000611110	Operating Trans to General FD	-	164,159	755,383	1,041,961	866,465	1,123,121	8%	Shared Allocation
TOTAL - Operating Transfers - W/S		-	119,636	2,460,652	2,749,349	2,453,470	3,301,608	20%	
OPERATING TRANSFERS - SANITATION & SOLID WASTE FUND									
5409000611110	Operating Tran to General FD	-	27,719	93,399	106,460	88,508	98,358	-8%	Shared Allocation

Departmental Budget Requests
Budget Year 2020

	9 MONTHS					PROPOSED		
	12/31/2016	12/31/2017	9/30/2018	9/30/2019	7/31/2019			
OTHER	2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 BUDGET	2019 YTD (10 months)	2020 Requested Budget	% Change from 2019 Budget	NOTES
TOTAL - Operating Transfers - S/SW	-	27,719	93,399	106,460	88,508	98,358	-8%	

SHARED ALLOCATION

General Fund Expenditures that are shared by the Enterprise Funds



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City of Villa Personnel Budget
Shared Allocation of Expenses
9/20/2019

	City Manager	Finance	HR	IT	Legal	Customer Service	Public Works	Streets	Maintenance
Personnel	168,179	355,638	181,572	112,215	-	285,800	338,818	79,865	267,387
Services & Supplies	55,928	113,103	80,841	136,678	100,000	176,666	19,980	-	152,979
Capital	-	-	-			-	-	-	221,539

Allocation % - Water/Sewer	40%	40%	20%	30%	20%	90%	15%	0%	35%
Allocation \$ - Water/Sewer	89,643	189,371	52,483	74,668	20,400	418,069	53,820	-	224,667
Allocation % - Solid Waste	2%	2%	2%	0%	1%	8%	3%	25%	2%
Allocation \$ - Solid Waste	4,482	9,375	5,248	-	1,000	34,685	10,764	19,966	12,838

Total Allocation	94,125	198,746	57,731	74,668	21,400	452,754	64,584	19,966	237,505
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Total Water/Sewer	1,123,121
Total Solid Waste	98,358
Grand Total Transfer to GF	1,221,479

PERSONNEL

Additions, Upgrades & Department Head Counts

City of Villa Rica
 Requested Positions
 October 1, 2019 - September 30, 2020

ADDITIONS

Title	Department	Full or Part-Time	Delay?	Total Cost for FY 2020
General Fund				
Assistant City Clerk	City Clerk	Part	---	\$ 11,375.15
IT Tech	MIS	Part	---	\$ 11,375.15
Athletic Assistant	Recreation	Full	---	\$ 42,191.33
Athletic Assistant	Recreation	Full	---	\$ 42,327.10
Public Works Admin	Public Works	Full	---	\$ 60,138.84
Training Sergeant	Police	Full	---	\$ 63,859.18
Total General Fund				\$ 231,266.75
Water and Sewer Fund				
Dist/Coll Technician	Dist/Coll	Full	---	\$ 52,363.40
Total Water and Sewer Fund				\$ 52,363.40
GRAND TOTAL OF ADDED POSITIONS				\$ 283,630.15

City of Villa Rica
Upgraded Positions
October 1, 2019 - September 30, 2020

UPGRADES

Current Title	Requested Change	Department	Estimated Cost
General Fund			
Upgrade Athletic Leader	Pay Grade	Recreation	\$ 3,555.05
Upgrade Program Leader to Full-time	Part to Full-time & Pay Grade	Recreation	\$ 21,034.04
Upgrade Grounds Tech to Crew Leader	Title and Pay Grade	Grounds Maint.	\$ 22,973.89
Upgrade Code Enforcement Officer	Part to Full-time	Cdoes	\$ 26,563.23
Upgrade Permitting Clerk to Full-time	Part to Full-time	Comm. Dev.	\$ 30,748.18
Upgrade HR Clerk to Full-time HR Generalist	Part to Full-time, Title & Pay Grade	HR	\$ 51,320.22
Total General Fund			\$ 156,194.61

Water and Sewer Fund			
Total Water and Sewer Fund			\$ -

GRAND TOTAL OF UPGRADED POSITIONS			\$ 156,194.61
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Position No.	Full-Time Equivalents (FTEs)		
	2019 Current Positions	2020 Requested Changes	2020 Total Positions
Administration			
City Manger	1.0	-	1.0
Assistant to City Manager	1.0	(1.0)	-
City Clerk	1.0	-	1.0
Assistant City Clerk	-	0.5	0.5
Human Resources Director	1.0	-	1.0
Human Resources Clerk	0.5	(0.5)	-
Human Resources Generalist	-	1.0	1.0
IT Director	1.0	-	1.0
IT Technician	-	0.5	0.5
Total Administration	5.5	0.5	6.0
Finance			
Chief Financial Officer	1.0	-	1.0
Assistant Finance Director	1.0	-	1.0
Accounts Payable Clerk	1.0	-	1.0
Finance Clerk	1.0	-	1.0
Receptionist	1.0	-	1.0
Customer Service			
Customer Service Manager	1.0	-	1.0
Meter Technician	2.0	-	2.0
Customer Service Rep	2.0	-	2.0
Total Finance	10.0	-	10.0
Community Development			
Deputy Community Development Director	1.0	-	1.0
Planning & Zoning Specialist	1.0	-	1.0
Permitting & Licensing Specialist	1.0	-	1.0
Permitting & Licensing Clerk	0.5	0.5	1.0
Administrative Assistant	1.0	-	1.0
Building Insepector	2.0	-	2.0
Code Enforcement			

Position No.	Full-Time Equivalents (FTEs)		
	2019 Current Positions	2020 Requested Changes	2020 Total Positions
Code Compliance Specialist	1.7	0.3	2.0
Total Community Development	8.2	0.8	9.0
Economic Development			
Director of Economic Development	1.0	(1.0)	-
Tourism & Main Street			
Main Street Manager	1.0	-	1.0
Tourism Manager	1.0	-	1.0
Tourism & Main Street Coordinator	1.0	-	1.0
Pine Mountain			
Museum Manager	1.0	-	1.0
Historical Preservation Coord.	1.0	-	1.0
Senior Museum Assistant	1.0	-	1.0
Pine Mountain Assistant	1.7	-	1.7
Total Economic Development	8.7	(1.0)	7.7
Judicial			
Clerk of Court	1.0	-	1.0
Assistant Clerk of Court	1.0	-	1.0
Total Judicial	2.0	-	2.0
Public Safety			
Police Chief	1.0	-	1.0
Captain - CID	1.0	-	1.0
Captain - Patrol	1.0	-	1.0
Lieutenant	1.0	-	1.0
Administrative Assistant	1.0	-	1.0
G.C.I.C. Specialist	1.0	-	1.0
Customer Service Representative	4.0	-	4.0
Sergeant	5.0	-	5.0
Corporal	4.0	-	4.0
Corporal/K-9	1.0	-	1.0
CID/Sergeant	1.0	-	1.0

Position No.	Full-Time Equivalents (FTEs)		
	2019 Current Positions	2020 Requested Changes	2020 Total Positions
Detective	4.0	-	4.0
CID Tech	1.0	-	1.0
Drug Task Officer	1.0	-	1.0
Police Officer	21.0	1.0	22.0
Sergeant/SRO	1.0	-	1.0
Police Officer/SRO	4.0	(1.0)	3.0
Police Officer/Inmate Guard	1.0	-	1.0
Police Officer/Court Specialist	2.0	-	2.0
Training Sergeant	-	1.0	1.0
Training Officer	1.3	-	1.3
Total Public Safety	57.3	1.0	58.3
Public Works			
Public Works Director	1.0	-	1.0
Deputy Public Works Director	1.0	-	1.0
Administrative Assistant		1.0	1.0
Site Inspector	1.0		1.0
Streets			
Streets/Solid Waste Manager	1.0	-	1.0
Equipment Operator	2.0	-	2.0
Technician	4.0	-	4.0
Building & Fleet Maintenance			
Maintenance Manager	1.0	-	1.0
Maintenance Technician	2.0	-	2.0
Custodian	2.0	-	2.0
Grounds Maintenance			
Maintenance Manager	1.0	-	1.0
Crew Leader		-	-
Maintenance Technician	4.0	-	4.0
Community Service Supervisor	0.7	-	0.7
Total Public Works	20.7	1.0	21.7

Position No.	Full-Time Equivalents (FTEs)		
	2019 Current Positions	2020 Requested Changes	2020 Total Positions
Parks, Recreation & Leisure Services			
Director of Parks and Recreation	1.0	-	1.0
Athletic Manager	1.0	-	1.0
Administrative Manager	1.0	-	1.0
Receptionist/Gold Dust	1.0	-	1.0
Programs Manager	1.0	-	1.0
Recreation Leader	1.0	-	1.0
Soccer Coordinator	0.5	-	0.5
Program Leader	0.5	0.5	1.0
Program Assist	0.7	-	0.7
Field Maintenance	0.5	-	0.5
Athletic Assistant	0.5	2.0	2.5
Park Ranger	1.4	-	1.4
Senior Center			
Senior Center Manager	1.0	-	1.0
Senior Center Cook	1.0	-	1.0
Senior Center Assistant	0.6	-	0.6
Kitchen Helper	0.5	-	0.5
Senior Center Driver	0.5	-	0.5
Library			
Library Manager	1.0	-	1.0
Assistant Library Manager	1.0	-	1.0
Library Assistant	6.0	-	6.0
Total Parks, Recreation & Leisure Services	21.7	2.5	24.2
TOTAL GENERAL FUND	134.1	4.8	138.9
WATER AND SEWER FUND			
Utility Director			
Utility Director	1.0	-	1.0
Administrative Assistant	1.0	-	1.0
Total Utility Director	2.0	-	2.0

Position No.	Full-Time Equivalents (FTEs)		
	2019 Current Positions	2020 Requested Changes	2020 Total Positions
Wastewater Treatment Plant			
Wastewater Plant Mgr	1.0	-	1.0
Lead Operator	1.0	-	1.0
Lead Mechanic Wastewater	1.0	-	1.0
Lab Analyst	1.0	-	1.0
Class III Operator	1.0	-	1.0
FOG/Pretreatment	1.0	-	1.0
Operator in Training	2.0	-	2.0
Mechanic	1.0	-	1.0
Total Wastewater Treatment Plant	9.0	-	9.0
Water Treatment Plant			
Water Plant Manager	1.0	-	1.0
Lead Operator	1.0	-	1.0
Operator I	1.0	-	1.0
Class II Operator	2.0	-	2.0
Class III Operator	1.0	-	1.0
Total Water Treatment Plant	6.0	-	6.0
Distribution & Collection			
Utility Superintendent	1.0	-	1.0
Distribution & Collection Manager	1.0	-	1.0
Crew Leader	2.0	-	2.0
Equipment Operator	2.0	-	2.0
Administrative Assistant	1.0	-	1.0
Utility Locator	1.0	-	1.0
Technician	5.0	1.0	6.0
Total Distribution & Collection	13.0	1.0	14.0
Total Water & Sewer Fund	30.0	1.0	31.0
STORMWATER FUND			
Stormwater			
Stormwater Supervisor	1.0	-	1.0

Position No.	Full-Time Equivalents (FTEs)		
	2019 Current Positions	2020 Requested Changes	2020 Total Positions
Stormwater Technician	1.0	-	1.0
Total Stormwater	2.0	-	2.0
Total Stormwater Fund	2.0	-	2.0
SANITATION & SOLID WASTE FUND			
Solid Waste			
Technician	6.0	-	6.0
Total Sanitation	6.0	-	6.0
Total Sanitation & Solid Waste Fund	6.0	-	6.0
TOTAL UTILITY FUNDS	38.0	1.0	39.0
GRAND TOTAL	172.1	5.8	177.9